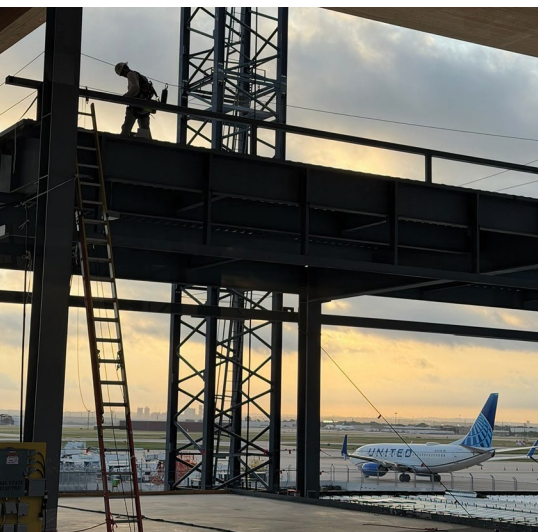




# FY 2027

## Proposed Operating & Capital Budget







As required by section 102.005 (b) of the Texas Local Government Code, the City of San Antonio is providing the following Statement on this cover page of its FY 2027 Proposed Budget:

This budget will raise more total property taxes than last year's budget by an amount of \$6,961,952, which is a 0.89 percent increase from the FY 2026 Estimated Budget and \$14,253,059 more than last year's Adopted Budget. The property tax revenue to be raised from new property added to the tax roll this year is \$12,175,844.

\$15,902,051 is proposed to be used in the City's General Fund to support essential City services such as Police, Fire, Streets, Parks & Recreation and Code Enforcement with a reduction of \$8,940,099 in property tax revenue that can be used for debt service payments on debt issued for capital projects for a total of \$6,961,952 in added property tax revenue.

The amounts above are based on the City's proposed tax rate of 56.228 cents per \$100 of assessed valuation. The City's FY 2027 Proposed Budget reflects a 2.129 cent increase in the City's property tax rate.





# City of San Antonio

## City Manager's Proposed Budget

### Taxpayer Impact Statement

Estimated Annual Impact of Proposed Rate and Fee Changes on a "Typical" Residential Ratepayer

| Service or Fee                    | Fiscal Year 2026 Yearly Rate | Fiscal Year 2027 Proposed Rate | Annual Dollar Change | Typical Ratepayer Defined as:                                                                    |
|-----------------------------------|------------------------------|--------------------------------|----------------------|--------------------------------------------------------------------------------------------------|
| Property Tax Bill                 | \$1,266.83                   | \$1,302.26                     | \$35.43              | Homestead taxable value of \$233,909 for FY 2026 and \$231,356 for FY 2027                       |
| Solid Waste Fee                   | \$369.00                     | \$378.00                       | \$9.00               | Residential customer using a 96-gallon cart                                                      |
| Environmental Fee                 | \$36.00                      | \$39.00                        | \$3.00               | Per residential customer                                                                         |
| Parks Environmental Fee           | \$24.00                      | \$27.00                        | \$3.00               | Per residential customer                                                                         |
| Drainage Utility Fee              | \$59.28                      | \$59.28                        | \$0.00               | Residential customer with impervious area between 2,750 and 4,220 square feet                    |
| CPS Energy*                       | \$1,360.39                   | \$1,360.39                     | \$0.00               | Residential Customer, Electric based on 1,050 kWh and Natural Gas based on 2.1 MCF use per month |
| San Antonio Water System (SAWS)** | \$724.44                     | \$724.92                       | \$0.48               | Residential Customer, based on 6,275 gallons of water and 5,052 gallons of sewer per month       |
| <b>TOTAL YEARLY IMPACT</b>        | <b>\$3,839.94</b>            | <b>\$3,890.85</b>              | <b>\$50.91</b>       | <b>1.3% increase</b>                                                                             |

CPS Energy & SAWS are not departments of the City of San Antonio. They are owned by the City but managed and operated by an independent Board of Trustees

\*CPS Energy's Fiscal Year is February 1 through January 31

\*\*SAWS Fiscal Year is January 1 through December 31. Rates reflect their FY 2025 and FY 2026 Adopted Budget

## HOMESTEAD EXEMPTIONS

A homestead exemption is a legal provision that can help you pay less taxes on your home. If you own and occupy your home, you may be eligible for the general homestead exemption, the age 65 or older exemption, or the disabled persons exemption offered by the City of San Antonio. Additional state-mandated exemptions are also available for disabled veterans, and some surviving spouses.

### General Residence Homestead Exemption

The City of San Antonio offers the maximum allowable general homestead exemption of 20% of the assessed value of qualifying homes. In order to qualify for this exemption, the property must be owned and occupied as the owner's principal residence.

### Over 65 and Disabled Persons Homestead Exemption

The City of San Antonio offers an additional exemption to homeowners aged 65 or older and to disabled homeowners that exempts an additional \$85,000 of the assessed value of their homes from taxation by the City. Property owners already receiving a general homestead exemption who turn 65 are not required to apply for this exemption if accurate birthday information is already included in the appraisal district records.

### Applying for Homestead Exemptions

To learn more about whether you may qualify for these or other homestead exemptions, and to apply for these exemptions, please contact or visit the website of the Bexar Central Appraisal District:

- Bexar Central Appraisal District: <https://help.bcad.org/hc/en-us/articles/39968491816595-Homestead-Exemption-How-to-Apply>



**CITY OF SAN ANTONIO**  
**PROPOSED ANNUAL OPERATING AND CAPITAL BUDGET**  
**FISCAL YEAR 2027**



**CITY MANAGER**  
**ERIK WALSH**

**PREPARED BY:**  
**OFFICE OF MANAGEMENT AND BUDGET**

FREDDY MARTINEZ, DIRECTOR  
CRAIG DUDEK, INTERIM ASSISTANT DIRECTOR

Ava Blair  
Sandra Bustamante  
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Richard Foley

Arnulfo Hernandez III  
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Tisha Mora  
Omar Nesbit  
Jacob Padilla

Olympia C. Perez  
Jace Perkins  
Andrea Ramos  
Citlalli Rivera  
Sumina Samal







GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of San Antonio  
Texas**

For the Fiscal Year Beginning

**October 01, 2025**

*Christopher P. Morill*

**Executive Director**



# City of San Antonio Mayor and City Council

## Fiscal Year 2027



**Gina Ortiz Jones**  
Mayor



**Ivalis Meza Gonzalez**  
District 8



**Misty Spears**  
District 9



**Marc Whyte**  
District 10



**Marina Alderete Gavito**  
District 7



**Dr. Sukh Kaur**  
District 1



**Ric Galvan**  
District 6



**Jalen McKee-Rodriguez**  
District 2



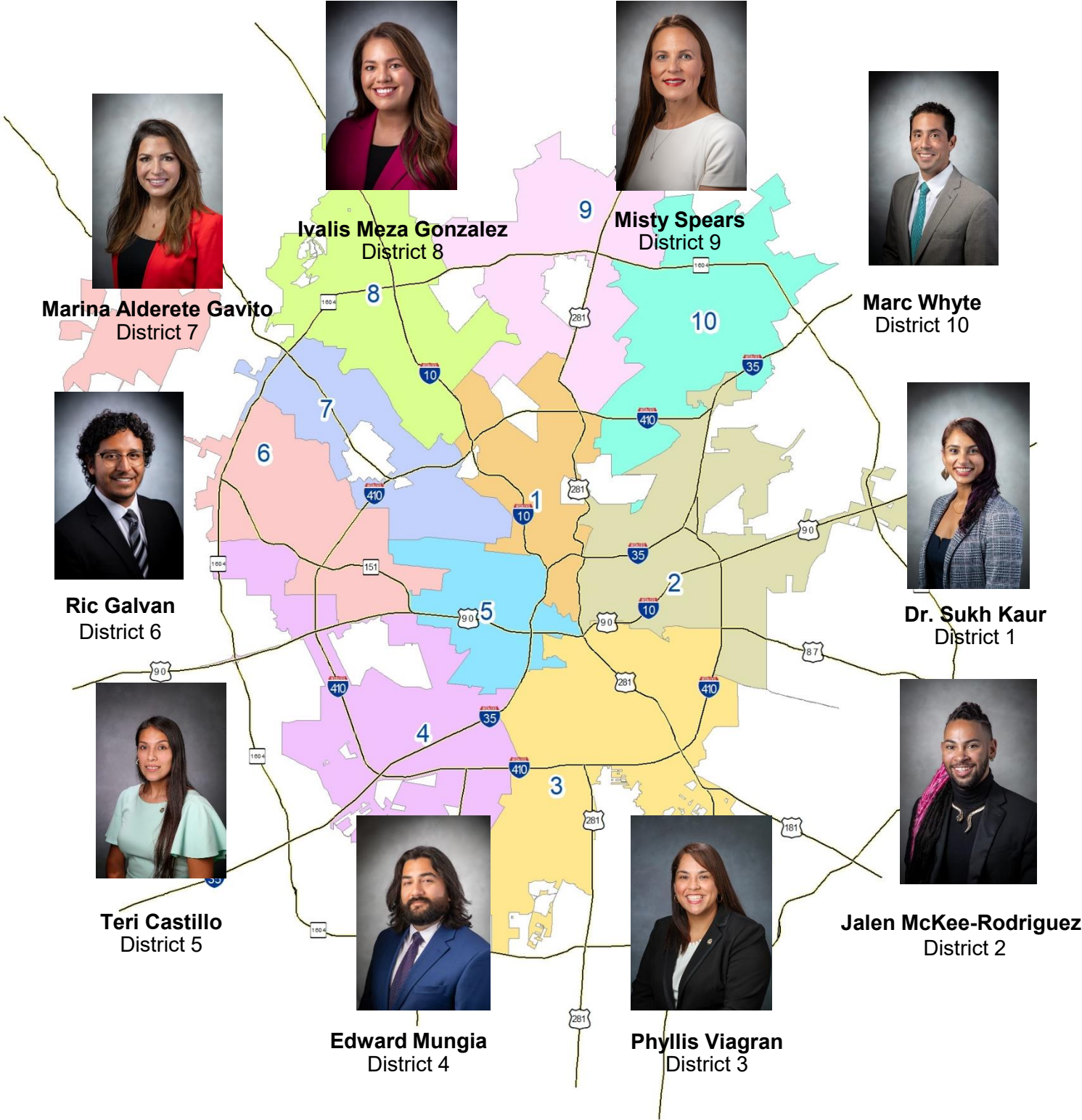
**Teri Castillo**  
District 5



**Edward Mungia**  
District 4



**Phyllis Viagran**  
District 3





# CITY OF SAN ANTONIO

## MAYOR AND COUNCIL

**GINA ORTIZ JONES**  
*Mayor*

**DR. SUKH KAUR**  
*District 1*

**JALEN MCKEE-RODRIGUEZ**  
*District 2*

**PHYLLIS VIAGRAN**  
*District 3*

**EDWARD MUNGIA**  
*District 4*

**TERI CASTILLO**  
*District 5*

**RIC GALVAN**  
*District 6*

**MARINA ALDERETE GAVITO**  
*District 7*

**IVALIS MEZA GONZALEZ**  
*District 8*

**MISTY SPEARS**  
*District 9*

**MARC WHYTE**  
*District 10*

## OFFICE OF THE CITY MANAGER

**ERIK J. WALSH**  
*City Manager*

**MARÍA VILLAGÓMEZ, CPA**  
*Deputy City Manager*

**BEN GORZELL, CPA**  
*Chief of Financial & Administrative Services*

**JEFF COYLE**  
*Assistant City Manager*

**ALEX LOPEZ**  
*Assistant City Manager*

**DAVID McCARY**  
*Assistant City Manager*

**JOHN PETEREK**  
*Assistant City Manager*

**JUSTINA TATE**  
*Assistant City Manager*

**JOE FRANK PICAZO**  
*Assistant to the City Manager*





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# BUDGET SUMMARY





# **Transmittal Letter**



## A MESSAGE FROM THE CITY MANAGER

Honorable Mayor and City Council:

It is my honor to present to you and the residents of San Antonio the proposed Fiscal Year 2027 Budget. By law, the budget is balanced for Fiscal Year 2027 and provides a balanced plan for Fiscal Year 2028.

The total budget for Fiscal Year 2027 is \$4.4 billion, including the General Fund of \$1.76 billion, a 4.1% increase over last year. Restricted funds, such as the Airport, Solid Waste, Hotel Occupancy Tax, and Development Services, total approximately \$1.2 billion, and the Capital Budget of \$1.4 billion that includes the 2022 bond program and the expansion of the airport.

This is a challenging financial year, but San Antonio is well-prepared to manage it. Like many communities across the country, we face rising costs, declining property values and state limits on local revenue growth. As a result of these economic conditions, the City entered the budget process with a projected General Fund shortfall of nearly \$158 million through Fiscal Year 2028. As compared to the FY 2026 Adopted Budget, our revenues were expected to grow by 2.3% but our expenses were growing by 6.9%.

After all adjustments, General Fund revenue is projected to grow 5.1%, while expense growth is held to 4.1%. The plan projects a \$48.9 million General Fund balance at the end of Fiscal Year 2028 that will be used to address potential financial challenges in FY 2029.

San Antonio has a long history of sound financial planning and responsible management. That disciplined approach has earned the City strong credit ratings and built a solid financial foundation. It allows us to address today's challenges while continuing to invest in the services and infrastructure our community depends on.

Our first goal is to protect essential services, meet our legal obligations and continue delivering on the priorities identified by the City Council and community. These include public safety, streets and sidewalks, homeless services, affordable housing, senior services, parks and libraries. We focused first on balancing and sustaining our existing commitments before considering new programs or service expansions.

### **A Balanced and Forward-Looking Approach**

Addressing a challenge of this size requires a balanced approach. We conducted a detailed review of City spending, adjusted budgets to reflect actual costs, identified efficiencies, restructured operations and moved eligible expenses to capital, grant and other funding sources.

Across Fiscal Years 2027 and 2028, the proposal includes \$89.6 million in spending reductions and the elimination of 101 civilian positions. We made these decisions carefully to limit the effect on residents while protecting the services they rely on most.

The plan also includes \$30.4 million in new or adjusted fees and other revenue, along with \$90.2 million in available property tax capacity. Each part of the plan—spending reductions, fee adjustments and available property-tax capacity is necessary to balance the budget. Removing one would require other revenue or deeper reductions to services and staffing.



The property tax capacity exists because the City did not collect the full amount allowed under state law during the past two years. The State law allows the City to carry that unused capacity forward and use it in a later year.

Given current economic conditions and the rising cost of essential services, the proposed budget recommends using that capacity now. The property-tax rate would increase from 54.159 cents to 56.288 cents per \$100 of taxable value or a total increase of 3.9%. For the average homeowner with a homestead exemption, the estimated increase would be \$2.95 per month. Of the City's total residential homesteads, 47% will not be impacted by additional cost due to the senior and disability tax freeze. The City would continue providing \$156.4 million in property-tax relief through homestead exemptions and tax freezes for seniors and homeowners with disabilities.

Departments identified 101 position reductions, including vacant and filled positions. These reductions are partly offset by positions added for public safety, new facilities and existing commitments. Overall, the proposed budget funds 13,746 positions—51 fewer civilian positions and 58 additional uniformed positions.

### **Increased Revenue**

Targeted fee adjustments in the General Fund would generate \$14.4 million in Fiscal Year 2027 and \$30.4 million over two years. The changes affect services such as EMS transports, fire permits, police alarms, towing, park rentals, library use by nonresidents and animal permits.

Development Services fees have not increased since Fiscal Year 2008. After discussions with the development community, the budget proposes phasing in a 35% increase over three years: 15% in Fiscal Year 2027, 12% in Fiscal Year 2028 and 8% in Fiscal Year 2029. The first-year changes would generate approximately \$7.4 million.

Additionally, to maintain the solid-waste services residents expect, residential cart fees would increase by 75 cents per month, and the environmental fee would increase by 25 cents in FY 2027.

### **Addressing City Council and Community Priorities**

#### **Homelessness and Affordable Housing**

The proposed budget includes \$30.8 million for homeless services, a slight increase from Fiscal Year 2026. Funding would support a new approach to frequently recurring encampments, stronger connections to treatment and completion of the City's Shelter and Housing Framework.

The budget does not continue the low-barrier shelter in its current form; however, the budget also includes \$9 million in housing-bond interest earnings to increase emergency-shelter capacity and improve a day center.

In terms of Affordable Housing, the budget invests \$37.7 million from the General Fund and other sources in affordable housing. This includes funding to support rental assistance and support the vouchers program, 497 home repairs, 419 new or preserved affordable units and down-payment assistance. It also supports a new incentive for landlords who lease to voucher holders and a pilot program for missing-middle housing.



By the end of Fiscal Year 2027, approximately 14,000 homes—half of the City’s 2031 goal—are expected to be completed, underway or planned. The 2022 Bond Program has committed \$141 million to create or preserve more than 5,200 homes.

## Infrastructure

The proposed budget includes \$129.8 million for street maintenance for 1,979 projects and 534 miles, a 6% increase, and \$12.8 million to build 12.8 miles of sidewalks and repair 8.7 miles.

To reduce pressure on the General Fund, \$7.3 million in eligible street projects would be funded through the capital budget. The budget also includes \$600,000 to speed up the design of neighborhood and capital projects and \$1.4 million for quick-build projects, traffic-signal technology, speed studies and a rail-crossing alert pilot.

## Public Safety

The total General Fund Budget for Police is \$676.5 million. The budget adds a total of 49 police officers, which includes 27 officers for the airport’s new terminal and moves funding equivalent to 22 vacant park police positions to SAPD to create positions for SAPD officers. In total, the budget funds 2,957 police officers.

SAPD would reduce spending of \$5.4 million through lower overtime, administrative savings and elimination of six support positions. Alamodome event revenue would fund nearly \$1 million in event-related police overtime.

The FY 2027 Proposed Budget also moves 6 patrol detectives to Homicide and Special Victims Units, this would reduce overtime in the investigative units and add 3 civilian crime scene investigators to collect evidence at crime scenes.

The total General Fund Budget for Fire is \$451.2 million. The Proposed Budget includes a total of 1,889 uniform positions representing an increase of nine uniform positions. One position is added to provide annual school fire inspections and eight are added to the training academy and recruitment through the reduction of overtime.

The department would reduce \$3.7 million including \$2.9 million in overtime. Of the \$2.9 million, \$1.4 million is reduced by adding 8 firefighter positions to the training academy and recruitment and applicant processing. An additional \$1.5 million is eliminated resulting from the implementation, management and monitoring of leave practices.

## Animal Care Services

Animal Care Services General Fund investment is \$38 million. In FY 2027, ACS will continue to protect our community through education and enforcement while focusing on positive outcomes for animals.

With the opening of the new hospital in 2027, the proposed budget adds 10 Animal Care positions and \$1.9 million, Animal Care Services will perform 42,959 surgeries representing a 5.2% increase over the current year. Additionally, ACS was able to identify a partner to operate

the Eastside clinic to provide free surgeries, allowing the City to redirect nine positions from the clinic to the hospital.

The placement and live release rate are expected to be 88% next year. ACS continues to make progress in addressing critical calls from the community, a 98.5% response rate to 51,330 critical calls is projected in FY 2027.

## Human Services

The Human Services budget remains approximately level at \$31.2 million. The budget includes \$952,000 and 36 part-time positions to continue the extended hours at the senior centers from 7:00 a.m. to 7:00 p.m. It also funds operations at the new District 1 Multigenerational Center and the renovated Ella Austin and Kenwood community centers.

The budget includes \$3.2 million in reductions. This includes reductions for three part-time nutrition sites with low attendance—Darner, South San and Harlandale Briar—that would close. Each is within five miles of a comprehensive senior center that provides more services at a lower cost per participant.

## Parks and Libraries

Parks funding is \$71.1 million in FY 2027. The budget supports maintenance of nine new miles of greenway trails, three miles of walking loops and 158 acres of parkland. It also includes \$3.8 million to install shade structures at 12 playgrounds.

Libraries are funded at \$58.1 million. The budget funds the Carver Branch Library expansion, safety and security upgrades, equipment and furniture, and replacement of 164 public computers.

Both departments would also reduce costs, adjust lower-use programs and move eligible expenses to other funding sources.

## Economic Development

The proposed budget continues investments that support job creation, private investment and long-term economic growth. The proposed budget includes \$5.6 million for current and new economic investment through the Economic Development Incentive Fund.

As the City Council reviews our Economic Development Strategic Framework and incentive policies later this year, I am strongly recommending that we continue to focus on job and wage growth, expansion of current employers and the recruitment of new companies to San Antonio. Both our short and long term focus should be on increasing our competitiveness for attracting private investment in our community. Our continued leadership in supporting opportunities that foster economic growth will aid in the long term financial outlook for the City.



## Capital Budget

The \$1.4 billion Capital Budget includes airport expansion and construction funded through the 2022 Bond Program. Investments in streets, housing and community facilities also strengthen the foundation for future growth.

New projects in the Capital Budget focus on life and safety issues including \$3.4 million for the removal of the low water crossing at Beitel Creek, \$14.5 million for the next phase of repairs to the Red Berry Dam, \$2.0 million for the replacement of equipment located at San Antonio river tunnel facilities and \$501K for a drainage system on East Carson street.

The debt-service portion of the tax rate would remain unchanged. Based on the certified tax roll, the City estimates a 2027 Bond Program capacity of approximately \$450 million without an increase in the debt-service rate.

## Continued Investment Through Restricted Funds

The Airport Fund totals \$185.9 million. San Antonio International Airport expects to serve more than 10.5 million passengers in Fiscal Year 2027. The new 850,000-square-foot terminal is approximately halfway complete and remains on scope, on schedule and on budget for completion in Fiscal Year 2028.

The Development Services budget is \$54.1 million, of which \$50.3 is operating and \$3.8 million is for Fire Prevention services. The department will continue managing costs and restructuring operations while supporting permitting and future growth.

The Solid Waste budget is \$171.6 million and continues garbage, recycling, organics and brush collection. It also includes \$3.1 million for the City to upgrade, operate and maintain the Starcrest Transfer Station to serve both Solid Waste and commercial haulers in the future.

## Continued Investment in Our Workforce

Our employees make City services possible. The proposed budget includes \$48.2 million for employee compensation. It provides a 3% increase for civilian employees, a 5% increase for firefighters and a 4% increase for police officers consistent with their collective bargaining agreements.

Employee health-insurance premiums would also increase. Monthly increases range from \$6.34 for employee-only coverage under the consumer-driven plan to \$178.52 for family coverage under the Value plan. We will communicate with employees through outreach and during open enrollment to inform them of better healthcare options that are available through the City's health plans.

## Looking Ahead to Fiscal Years 2028 & 2029

The proposed budget addresses the full two-year shortfall rather than putting off difficult decisions. The Fiscal Year 2028 plan relies on continued spending discipline, targeted revenue adjustments and available property-tax capacity. Through the strategies implemented in the proposed budget, there is an additional \$48.9 million in fund balance in the FY 2028 plan. This provides additional resources to help balance the FY 2029 budget.

We will continue reviewing the plan as economic conditions, property values, revenue and service costs become clearer.

**Conclusion**

This budget reflects the City's commitment to responsible stewardship of public resources. It makes difficult but necessary choices while protecting essential services and continuing major investments in public safety, streets, housing, homelessness, animal care services, senior and human services, public health, parks, libraries and our workforce.

The proposed budget is balanced, responsible and forward-looking. It addresses the current financial challenge, protects San Antonio's strong financial foundation and positions the City to continue serving our community well.

I want to thank the Mayor and City Council for your leadership and policy guidance throughout this process. I also want to thank our employees whose daily work makes these services possible. I look forward to working with you in the weeks ahead to adopt a budget that reflects our shared priorities and values.

Respectfully submitted,



Erik Walsh  
City Manager



# Budget Summary



# Budget Development Process

## Overview

The City of San Antonio's FY 2027 Proposed Budget is balanced and reflects the City's continued commitment to protecting the services it is legally required to provide, along with the priorities identified by the City Council and community. Guided by direction from the City Council and community input, the FY 2027 Proposed Budget protects essential City services while continuing to invest in key priority areas identified by the City Council and the community. Focus areas include services to assist the homeless, infrastructure, public safety, and community spaces.

A clear strategy grounded in the priorities of the City Council and our community was developed. This strategy focused on balancing the budget first before considering any new programs or service expansions. Above all, the Proposed Budget protects mandated services and mitigates long-term risks associated with budget changes.

## Budget Development Strategy

The process of developing the Proposed Budget is a comprehensive effort that involves input from residents, the Mayor, and City Council, as well as all City departments and offices. There are several major components to the process, including the Five-Year Financial Forecast, community input on budget priorities, the goal-setting session with the Mayor and City Council, the Trial Budget, and the Proposed Budget. Once the budget is proposed, a series of City Council Budget work sessions are held, as well as Budget Town Halls to present the Budget in detail and provide additional opportunities for community input. This all culminates with the budget adoption in September and is effective the start of the new Fiscal Year on October 1.

# BUDGET DEVELOPMENT CALENDAR



**May 6**

## **Five-Year Financial Forecast**

Provides a current and long-term financial assessment addressing revenues, City services and programs, and financial policies to provide City Council and the community with an early financial assessment.



**May 22**

## **Community Input and City Council Goal Setting Session**

Community surveys are filled out by residents to identify top priorities and help guide the development of the annual budget. The Council Goal Setting session is an opportunity for the Mayor and City Council to discuss budget priorities and policy direction for the Proposed Budget.



**June 18**

## **Trial Budget**

The Trial Budget was presented which provides a preliminary allocation of resources for the upcoming fiscal year. The Trial Budget presents the possible scenarios the City Council can choose for the Budget, based on the forecast and results of the goal setting session.



**August 13**

## **Proposed Budget**

A detailed financial plan for the upcoming fiscal year is presented by the City Manager to City Council.



**Aug. to Sept.**

## **City Council Budget Work Sessions + Community Input**

City staff review budget proposals with the Mayor and City Council in detail, in meetings available to the public. There are additional opportunities for community feedback in several town hall events.



**September 17**

## **Adopted Budget**

After detailed review of budget proposals and inclusion of recommended budget amendments, City Council votes to adopt the City's budget for the upcoming fiscal year. The new Fiscal Year starts on October 1.

**Budget Summary**

FY 2027 Proposed Budget

## Budget Goal Setting Session

A budget goal-setting session was held on May 22, 2026, with the Mayor and City Council. The purpose of the goal-setting session was for the Mayor and City Council to discuss budget strategies to balance the budget, budget priorities and provide policy direction for the development of the FY 2027 Trial Budget and Proposed Budget. Despite anticipated challenging financial circumstances in FY 2027, the City of San Antonio remains committed to preserving funding for mandated and priority services and ensuring residents continue to benefit from City services. With an evolving financial forecast and diverse community in mind, the City Council expressed support for the following priorities for the FY 2027 Budget:

**Public Safety (Police, Fire & Animal Care)****Infrastructure (Streets & Sidewalks)****Human Services (Seniors, Housing & Homeless)****Community Spaces (Parks & Libraries)**

## Budget Summary

FY 2027 Proposed Budget

### Financial Policies

During the Goal Setting Session the City Financial Policies were discussed and affirmed by the City Council. The financial policies consist of:

- Maintain a minimum General Fund ending balance of 15%.
- Manage structural balance in the General Fund.
- Maintain a Two-Year Budget Plan for the General Fund
- Annually review the impact of the State-imposed 3.5% Property Tax Cap on service delivery and provide a recommendation on whether to adjust the Property Tax Rate.
- Annually review property tax relief with a focus on homeowners.
- Annually review and periodically adjust fees and charges to provide for cost recovery, inflation, consumer relief, and/or alignment with policy goals.
- Maintain Public Safety below 66% of the General Fund.
- Maintain a \$3 million contingency in the Capital Budget.
- Address Internal Fund deficits within three to five years.
- Annually assess the City's payment from CPS Energy to determine the portion, if any, deemed unusual, out of the ordinary, and one-time in nature, and make recommendations for that amount taking into consideration factors such as the City's overall financial position, impact on service delivery, benefit to the community, and responsible ownership.

### Community Input

**FY 2027 Statistically Valid Budget Survey:** To better understand community priorities, the City of San Antonio launched a citywide, statistically valid budget survey conducted by ETC Institute, Inc. between April and May 2026. The survey was administered to a random sample of 1,104 residents across all 10 Council Districts—via mail, phone (landline and mobile), internet, and email—in both English and Spanish. Each district had a minimum of 100 completed responses, resulting in a margin of error of plus or minus 2.9% at a 95% confidence level.

The findings were presented to the City Council on May 22, 2026, and helped to guide the development of the FY 2027 Budget by identifying the services residents value most. In addition to the statistically valid survey, residents were also invited to submit their budget feedback through SA Speak Up, in coordination with Council District offices, to ensure all voices had an opportunity to be heard.



## Budget Summary

FY 2027 Proposed Budget

From the results of the **statistically valid survey**, the following were identified as the top five community priorities for the FY 2027 Proposed Budget:



From the results of the **SASpeakUp survey**, the following were identified as the top five community priorities for the FY 2027 Proposed Budget:



## FY 2027 Five-Year Forecast and Trial Budget

As part of the budget development process, the City prepares a Five-Year Financial Forecast that projects the revenues and expenditures for the General Fund, Development Services Fund, Hotel Occupancy Tax (HOT) Funds, and Solid Waste Operating and Maintenance Fund. Forecast development began in March and was presented to the City Council on May 6, 2026.

The primary objective of the financial forecast is to provide the City Council and the community with an early financial assessment and to identify significant issues that need to be addressed in the budget development process. The Five-Year Forecast is not a budget, rather it is a base to develop the Proposed Budget.

**General Fund Five-Year Forecast:** The financial information included in the forecast combined projected resources, current service expenditures, and mandated expenditures to illustrate the financial impact on the General Fund. The forecast assumed revenues would grow 2.3% in FY27, with an average growth of 2.1% annually thereafter, while expenses were growing at 6.9% in FY27 with an average growth of 3.8% in the outer years. Within the revenue assumptions, the forecast assumed a 2.1% decrease in taxable valuations in FY 2027 when compared to the FY 2026 estimate due to protests, litigation and exemptions. Additionally, during the 89th State Legislative Session, House Bill 9 (HB 9) was passed and later approved by voters in November. HB 9 exempts \$125,000 in business personal property. Based on the implementation of this bill, it decreased the estimated

## Budget Summary

FY 2027 Proposed Budget

base value by \$1.7 billion, which reduced revenue in total by \$9.2 million, of which \$5.7 million impacts the General Fund.

The rate of revenue growth projected in the forecast in FY 2027 over the FY 2026 Adopted Budget is a 2.3% increase. Revenue growth beyond FY 2027 was forecasted at rates of 1.2% in FY 2028, 1.6% in FY 2029, 2.8% in FY 2030, and 2.7% in FY 2031. The Five-Year Financial Forecast included no change in the City's property tax rate as well as increases in sales tax revenue and other General Fund revenues. The table below illustrates the General Fund revenue growth assumptions compared to the FY 2026 Adopted Budget included in the Five-Year Forecast for the three main revenue drivers:

| General Fund Revenue | FY 2027 | FY 2028 | FY 2029 | FY 2030 | FY 2031 |
|----------------------|---------|---------|---------|---------|---------|
| Property Tax         | (1.5%)  | 0%      | 0.5%    | 2.5%    | 3.0%    |
| Sales Tax            | 1.4%    | 2.5%    | 3.0%    | 3.0%    | 3.5%    |
| CPS Revenue          | 8.6%    | 1.6%    | 1.6%    | 3.7%    | 2.4%    |

The General Fund Financial Forecast projected a deficit of \$157.7 million in FY 2028 and growing to \$264.0 million by 2031.

| Maintains Current Property Tax        | FY 2027    | FY 2028           | FY 2029           | FY 2030           | FY 2031           |
|---------------------------------------|------------|-------------------|-------------------|-------------------|-------------------|
| Projected Resources                   | \$1,921.20 | \$1,814.10        | \$1,826.10        | \$1,876.50        | \$1,927.00        |
| Projected Expenses - Current Services | 1,813.30   | 1,884.30          | 1,942.70          | 2,019.70          | 2,094.30          |
| Financial Reserves                    | 107.9      | 87.5              | 89.8              | 94.4              | 96.7              |
| <b>Ending Balance:</b>                | <b>\$0</b> | <b>(\$157.70)</b> | <b>(\$206.40)</b> | <b>(\$237.60)</b> | <b>(\$264.00)</b> |

## Budget Summary

### FY 2027 Proposed Budget

**Trial Budget:** The Trial Budget is a step in the budget process introduced by staff for the City Council to consider alternatives for balancing the budget during the COVID-19 pandemic. The process has been useful for the City Council and staff in deliberating alternatives for developing the annual Budget. The FY 2027 Trial Budget was presented to City Council on June 18, 2026, and incorporated the policy discussion held with City Council on May 22<sup>nd</sup>. The Trial Budget focused on the two-year plan for FY 2027 and FY 2028 and presented a strategy to balance the FY 2027 Budget and FY 2028 Plan.

Based on the discussions during the Goal Setting Session, the following strategy to balance the budget was presented to City Council:

| [\$ In Millions]                                   | FY 2027    | FY 2028          |
|----------------------------------------------------|------------|------------------|
| Projected Resources <sup>a</sup>                   | \$1,921.2  | \$1,814.1        |
| Projected Expenses - Current Services <sup>b</sup> | 1,813.3    | 1,884.3          |
| Reserve for 2-year balance budget <sup>c</sup>     | 107.9      | 87.5             |
| <b>Balance/Deficit:</b>                            | <b>\$0</b> | <b>(\$157.7)</b> |

a: Includes Use of Reserves from Prior Fiscal Year

b: Excludes the planned revenue increases and reductions that were included in the FY27 Plan

c: includes \$3 Million to maintain 10% budgeted reserves.

| Strategies to Balance Budget                   | FY 2027 | FY 2028 | Total          |
|------------------------------------------------|---------|---------|----------------|
| Property Tax – Use of unused increment         | \$29.1  | \$29.1  | \$58.2         |
| Property Tax – State allowed growth of 3.5%    | 24.7    | 41.9    | 66.6           |
| New Revenues                                   | 9.8     | 12.1    | 21.9           |
| Minimum amount of reductions to balance budget | 11.7    | 11.7    | 23.4           |
| Increase to financial reserves to maintain 15% |         | (12.5)  | (12.5)         |
| <b>Total:</b>                                  |         |         | <b>\$157.7</b> |

Since the Trial Budget presentation in June, General Fund revenues and expenses have been updated to reflect additional information. Property Tax projections have been revised to reflect the certified tax roll received from the Bexar County Central Appraisal District in July, which resulted in lower base valuations than the FY 2026 Adopted Budget and FY 2026 Estimate. Additionally, the Proposed Budget includes additional revenue enhancements as well as expenditure reductions. The FY 2027 Trial Budget was balanced. The following table illustrates these changes that will impact the FY 2027 Proposed Budget and FY 2028 Budget Plan.

**Budget Summary**

FY 2027 Proposed Budget

## General Fund – Change in Financial Position Since Trial Budget (\$ in Millions)

|                                  | <b>Trial Budget<br/>FY 2028 Plan</b> | <b>Proposed<br/>FY 2028 Plan</b> | <b>Variance</b> |
|----------------------------------|--------------------------------------|----------------------------------|-----------------|
| Reserve for Two-Year Budget Plan | \$104.1                              | \$186.8                          | \$82.7          |
| Total Revenues                   | 1,710.0                              | 1,795.4                          | 85.4            |
| Total Expenditures               | 1,884.3                              | 1,837.7                          | 46.6            |
| <b>Total Incremental Reserve</b> | <b>\$87.5</b>                        | <b>\$95.6</b>                    | <b>(8.1)</b>    |
| <b>Ending Balance:</b>           | <b>(\$157.7)</b>                     | <b>\$48.9</b>                    | <b>\$206.6</b>  |

### Balancing FY 2027 Budget and FY 2028 Plan

The FY 2027 Proposed Budget has been refined and updated to reflect changes in economic conditions and to incorporate City Council policy direction and community input since the FY 2027 Trial Budget was presented.

#### **Balancing the General Fund Budget**

The Proposed Budget reflects feedback from the City Council given during the Trial Budget Presentation on June 18, 2026. To address the budget deficit, a thoughtful approach of increasing revenues and making significant cuts to the City's expenses was applied.

As part of the goal-setting session, the City Manager presented guiding principles to develop a clear strategy to balance the budget.

The FY 2027 Proposed Budget was balanced through the following strategies:

- Utilizing the Unused Property Tax Increment
- Targeted adjustments to current fees and charges
- Reduce spending through Critical Budget Reviews:
  - Comprehensive Budget Reviews
  - Line-Item Reviews
  - Redirecting eligible General Fund expenses to other funding sources
  - Focusing reductions on other City Services

## Budget Summary

FY 2027 Proposed Budget

The following table below provides a summary of the adjustments included in the Proposed Budget to balance FY 2027 and FY 2028.

| (\$ in Millions)                                          |                  |
|-----------------------------------------------------------|------------------|
| <b>Projected ending balance deficit at Trial Budget</b>   | <b>(\$157.7)</b> |
| Net change in ending FY 2026 Balance                      | (\$7.1)          |
| Property Tax Unused Increment (FY 2025, FY 2026, FY 2027) | 90.2             |
| New and Adjusted Revenues (FY 2027 & FY 2028)             | 30.4             |
| Updated Revenue Projections                               | 11.4             |
| Reductions (FY 2027 & FY 2028)                            | 89.6             |
| Updated Expense Projections                               | 4.9              |
| New Expense and Budgeted Reserves                         | (12.8)           |
| <b>Total:</b>                                             | <b>\$48.9</b>    |

## Utilizing the Unused Increment

In 2019, the introduction of Senate Bill 2 reduced the property tax Roll Back Rate (Voter Approved Rate) from 8% to 3.5% for the Maintenance and Operations portion (M&O) of the tax rate, applying only to the growth in the base value.

Through Senate Bill 2, the City may increase its M&O tax rate up to the 3.5% limit or may choose a lower rate. If the City chooses not to increase the tax rate to the state allowed growth, the City can bank that property tax growth capacity up to three years. In FY 2025 and FY 2026, the City chose not to increase the property tax rate to the state allowed growth of 3.5%, and because of this, the City has capacity to increase property tax revenue.

Due to the decline in property values and to maintain mandated and priority services, the FY 2027 Proposed Budget includes utilizing the capacity (unused increment) to help balance the deficit. The total value of the unused increment in FY 2027 is \$28.6 million and it is projected to be \$35.1 million in FY 2028, as the City will forgo the 3.5% allowed growth in FY 2027. The FY 2028 Plan reflects using the unused increment of \$35.1 million which would be a 4.36% increase to the property tax rate and position the city in a better financial position entering FY 2029.

## Identifying New and Adjusting Current Fees and Charges

To help balance the budget and address rising service costs, the FY 2027 Proposed Budget includes adjustments to a variety of existing fees and charges, along with the introduction of

## Budget Summary

FY 2027 Proposed Budget

several new ones. In reviewing these fees, the City applied standard principles such as conducting cost-recovery analyses and aligning revenues with state allowed maximums. As a result of this evaluation, some fees are being updated for the first time in more than a decade.

| Revenues (\$ in Millions)                                                                          | FY 2027       | FY 2028       | Total         |
|----------------------------------------------------------------------------------------------------|---------------|---------------|---------------|
| Police alarms, e-citations, towing, other permitting and fees                                      | \$4.9         | \$4.9         | \$9.8         |
| EMS, Aid Only, and Medical Supply Fee                                                              | 2.8           | 3.7           | 6.5           |
| Fire development permits, HazMat Fee, and Lift and Assist                                          | 2.3           | 2.7           | 5.0           |
| Other (street/sidewalk closure, waste hauler permits, ACS permits & fees, credit card service fee) | 1.3           | 1.6           | 2.9           |
| Library Non-Resident Fee and processing fee                                                        | 1.0           | 1.0           | 2.0           |
| Fiesta Event Recovery                                                                              | 0.7           | 0.7           | 1.4           |
| Mobile home, proactive apartment, metal and used auto parts recyclers, and garage permit fees      | 0.65          | 0.65          | 1.3           |
| Parks pavilion, Gym, and Community center rental (resident and non-resident)                       | 0.45          | 0.45          | 0.9           |
| Health Mobile Vendor reimbursement from state                                                      | 0.25          | 0.25          | 0.5           |
| <b>Total:</b>                                                                                      | <b>\$14.4</b> | <b>\$16.0</b> | <b>\$30.4</b> |

## Reduced Spending

Based on guidance from the City Council, City staff conducted a thorough review of department budgets to identify reductions and efficiencies to balance the two-year budget. The City used various methodologies to identify areas of opportunity: Comprehensive Budget Reviews, Line-Item reviews, Redirecting eligible General Fund expenses to other funding sources, and Reducing other City Services. As a result, the City is proposing a total of \$41.3 million in FY 2027 and \$48.3 million in FY 2028, for a total reduction amount of \$89.6 million across two years. The following table illustrates the resulting amounts:

**Budget Summary**  
FY 2027 Proposed Budget

| Reduced Spending (\$ in Millions)                                                                                                       | FY 2027       | FY 2028       | Total         |
|-----------------------------------------------------------------------------------------------------------------------------------------|---------------|---------------|---------------|
| Other City Services Program reductions                                                                                                  | 11.2          | 16.3          | 27.5          |
| Transfer Eligible Street Maintenance to the Capital Budget                                                                              | 7.3           | 3.3           | 10.6          |
| Efficiencies and reductions with minimal impact                                                                                         | 5.5           | 6.5           | 12.0          |
| Comprehensive Budget Reviews                                                                                                            | 5.4           | 7.4           | 12.8          |
| Transfer Eligible Affordable Housing to Tax Increment Financing and Affordable Housing Funds                                            | 4.0           | 4.0           | 8.0           |
| Eliminate FY 2027 GF Transfer to REES                                                                                                   | 2.5           | 0.3           | 2.8           |
| Other General Fund Programs to Restricted Funds                                                                                         | 2.2           | 2.2           | 4.4           |
| Parks Environmental Fee Increase (25 cents per month) allows 12 positions and related costs to be moved to the Parks Environmental Fund | 2.0           | 4.0           | 6.0           |
| Department Restructuring                                                                                                                | 1.2           | 4.3           | 5.5           |
| <b>Total:</b>                                                                                                                           | <b>\$41.3</b> | <b>\$48.3</b> | <b>\$89.6</b> |

## Critical Budget Reviews

### Comprehensive Budget Reviews

In FY 2025, the City Manager reinstated the Comprehensive Budget Review (CBR) process to ensure departments operate efficiently, delivering high-impact services, and aligning resources with community priorities. CBRs are conducted in partnership between the Office of Innovation, Office of Management and Budget, and Department staff who are trained via the Innovation Academy.

In FY 2026, five departments were reviewed: Fire, Library, Human Resources, Municipal Court, and Police. All City departments will be reviewed on a rolling basis in future fiscal years. The key goals of the CBR are to:

- (1) Identify operational efficiencies and cost-savings
- (2) Evaluate program performance and alignment with community needs
- (3) Reduce duplication and improve coordination

The methodology includes review of legally required services, performance metric analysis, budget and staffing assessments, comparative city research, best practices, surveys, interviews, site visits, process mapping, and data analysis.



## Budget Summary

FY 2027 Proposed Budget

**Analysis, Findings and Recommendations:** The following section details efficiencies that resulted in cost savings, revenue increases, and process improvement recommendations without an immediate budgetary impact.

**Fire CBR** identified \$743,000 in efficiencies through right-sizing department operations, aligning line-item budgets to reflect spending in areas such as temporary salaries, civilian overtime, and uniform allowance.

Review of Fire Prevention revenues identified \$1.8 million in additional revenue for FY 2027. Current fees from inspections and permits recover about 60% of the cost of providing these services. By evaluating inspectors' workloads and comparing fee structures with peer cities, the CBR identified inspection types and activities that are being performed at no charge. To increase overall cost recovery, the CBR recommended that Fire Prevention begin charging fees for all work performed.

**Library CBR** identified \$1.4 million in efficiencies across two areas – branch staffing and computer services. Staffing and activity levels across 28 branch library locations were analyzed. Since FY 2019, physical circulation across branch libraries has dropped by 40% while staffing levels remained constant. The CBR recommended that branch libraries reduce 27 Library Aide and 12 Circulation Attendant positions to align with the reduced circulation workload, resulting in recurring savings of \$946,000.

Related to subscriptions to computer services, the CBR identified recurring savings of \$480,000 driven by discounted academic licensing applied to Microsoft Desktop software.

**Human Resources CBR** identified \$1.3 million in efficiencies across two areas: right-sizing department-wide operations, and employee educational assistance programs.

\$47,000 in efficiencies were identified through right-sizing department operations, aligning line-item budgets to reflect spending in areas such as contracted temps, membership dues, education and training, and miscellaneous consulting services.

The CBR evaluated employee educational assistance programs: the tuition reimbursement program and the student loan repayment program, both of which reimburse employees for educational expenses. The CBR recommended reducing both programs, resulting in recurring savings of \$450,000 in the General Fund and \$524,000 Employee Benefits Funds.

Through a review of spending in the Employee Benefits Funds, identified an underutilized benefit: the Benefit Value Advisor + Member Rewards program. The program was utilized by only 1% of eligible episodes in FY 2025 and annual savings generated by the program were less than the annual cost of administering it. The CBR recommended reducing the program, resulting in \$280,000 in recurring savings to the Employee Benefits Fund. As part of the FY 2027 Proposed

**Budget Summary**

FY 2027 Proposed Budget

Budget, two positions are included to bring this program in house and maintain it as a benefit for City of San Antonio employees.

**Municipal Court CBR** identified \$383,000 in efficiencies across three areas – printing and supplies, technology services, and magistrate services. The CBR reviewed court processes and identified opportunities to become increasingly digital or paper-light, resulting in recurring savings of \$73,000 related to reduced printing and office supplies costs.

For technology services, overlap was identified between Municipal Court’s Technology Team (MCTT) and the City’s Information and Technology Services Department (ITSD). The CBR recommendation is for Municipal Court to reduce 1 of 2 MCTT positions for recurring savings of \$168,000.

Magistrate Services workload and processes were analyzed, and the CBR identified opportunities to restructure shifts from 10 hours to 8 hours, reducing employee burnout and minimizing overtime cost. By implementing this process change, two vacant Warrant Officer positions can be reduced while maintaining service levels – resulting in \$142,000 in recurring savings.

**Police CBR** identified \$618,000 in efficiencies through right-sizing department operations, aligning line-item budgets to reflect spending in areas such as temporary salaries, rental of facilities, and contractual services. Through review of citation revenues, the CBR also identified \$452,000 in revenue increases for FY 2027 through the deployment of 60 e-citation devices for patrol. The devices are expected to shift approximately 22,000 paper citations to e-citations annually, improving payment rates as well as generating time savings for both officers and Municipal Court clerks.

In FY 2027, the CBRs will assess workload shifts to a new online platform, quantify operational needs, and develop alternative response options for other low-priority calls.

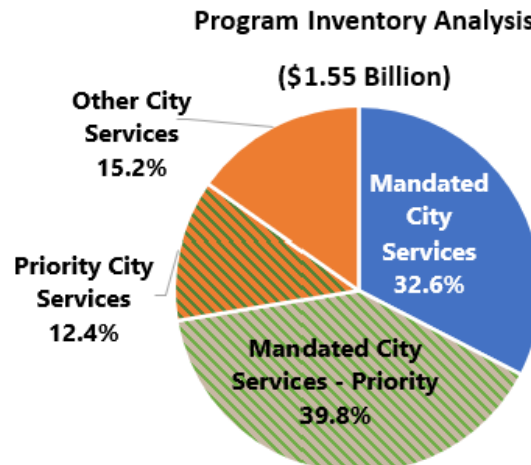
**Transferring General Fund Operating Expenses to Other Funds:** The FY 2027 Proposed Budget reallocates some General Fund operating expenses to other funds in the amount of \$15.6 million in FY 2027 and \$13.6 million in FY 2028, for a total reduction amount of \$29.2 million across two years. The following table illustrates the redirected amounts:

**Budget Summary**  
FY 2027 Proposed Budget

| Redirected to Other Funds (\$ in Millions)                                                                                                                | FY 2027       | FY 2028       | Total         |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|---------------|---------------|
| Redirect Debt Eligible Street Maintenance Expenses from the General Fund to the Capital Budget                                                            | \$7.3         | \$3.3         | \$10.7        |
| Transfers funds for City Fee Waivers and Minor Repair to Tax Increment Financing and Affordable Housing Fund                                              | 2.5           | 2.5           | 5.0           |
| Redirects Parks Eligible Expenses to the Parks Environmental Fund                                                                                         | 2.0           | 4.0           | 6.0           |
| Pauses General Fund Transfers to Inner City Incentive Fund (ICIF) by using fund balance in ICIF in FY 2027 and uses Affordable Housing funding in FY 2028 | 1.5           | 1.5           | 3.0           |
| Funds Police Overtime for Traffic Control Alamodome Events from Alamodome Events Revenue                                                                  | 1.0           | 1.0           | 2.0           |
| Transfers Healthy Neighborhoods program and restructured Community Nutrition Program to Medicaid Waiver                                                   | 0.8           | 0.8           | 1.6           |
| Redirects Parks support for Tree Services to the Tree Canopy Preservation and Mitigation Fund                                                             | 0.3           | 0.3           | 0.5           |
| Redirects Parks Capital Project Support to the Capital Management Services Fund                                                                           | 0.2           | 0.2           | 0.4           |
| <b>Total:</b>                                                                                                                                             | <b>\$15.6</b> | <b>\$13.6</b> | <b>\$29.2</b> |

**Mandated, Priority, and Other City Services Analysis:** The FY 2027 Budget Process emphasized aligning City programs to mandated services, priority services and other city services. The Office of Management and Budget and the Office of Innovation led the development of detailed program inventories for public facing departments that included the program’s budget and a brief program description. Each program was then reviewed by (1) the City Attorney’s Office, to determine whether it is mandated by federal or state law, City Charter, and/or voter-approved referendum, and (2) the City Manager’s Office, to determine whether it is aligned with a Council or community priority.

Overall, analysis was completed on \$1.55 billion, or 91% of the FY 2026 General Fund Budget, and found that 72.4% of funds are spent on mandated services. Of the remaining 27.6%, 12.4% is spent on Priority services and 15.2% is spent on other City services. This framework enabled City leadership to prioritize



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**Budget Summary**

FY 2027 Proposed Budget

maintaining spending levels for mandated and priority services, while also focusing reductions on other City services. Details of reductions are included in the Program Changes section of the Proposed Budget.

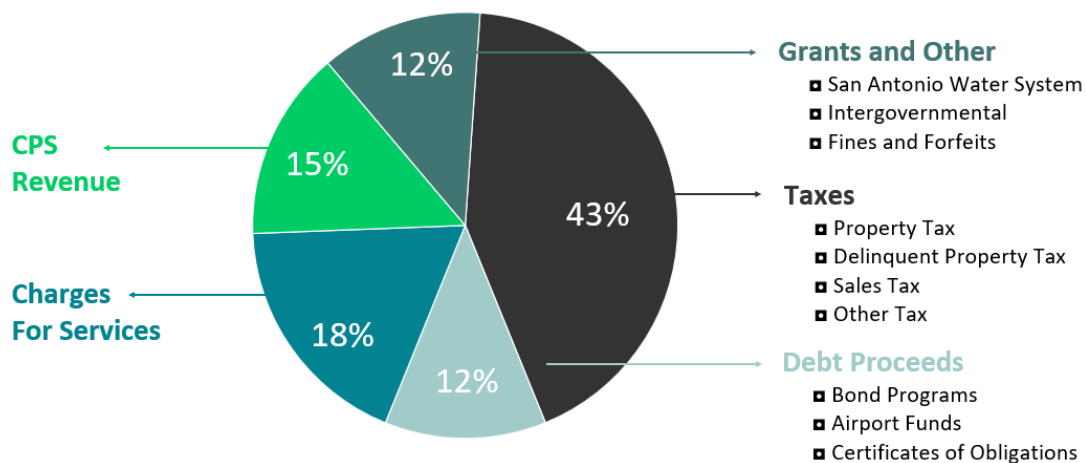
**Department Restructuring:** As part of the FY 2027 Proposed Budget, the Compliance and Opportunity Access Office will be eliminated. There are currently 17 positions in this office, nine will be reorganized into different City departments. The Disability Access Office will move to Public Works, Language Access will move to Communications and Engagement, and Civil Rights and Migrant Affairs will move to City Attorney's Office. The remaining eight positions and \$1.2 million in operational funding that supported the Directors Office and Fair Access Office will be eliminated.

## Budget Overview

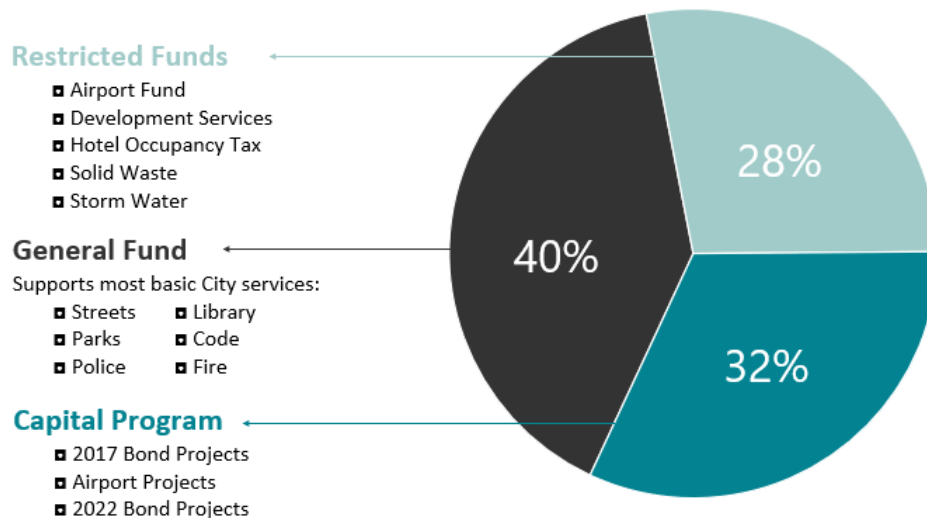
### All Funds Budget – FY 2027 Proposed Total City Budget

The FY 2027 Proposed Consolidated Annual Budget, comprised of all funds excluding transfers, totals \$4.4 billion. The General Fund budget is \$1.76 billion, Restricted Funds, including Airport, Development Services, and Solid Waste, total \$1.2 billion, and the FY 2027 Capital Budget is \$1.4 billion.

#### Revenues: \$4,415,410,640 (Where the Money Comes From)



#### Service Delivery Expenditures: \$4,415,410,640 (Where the Money Goes)



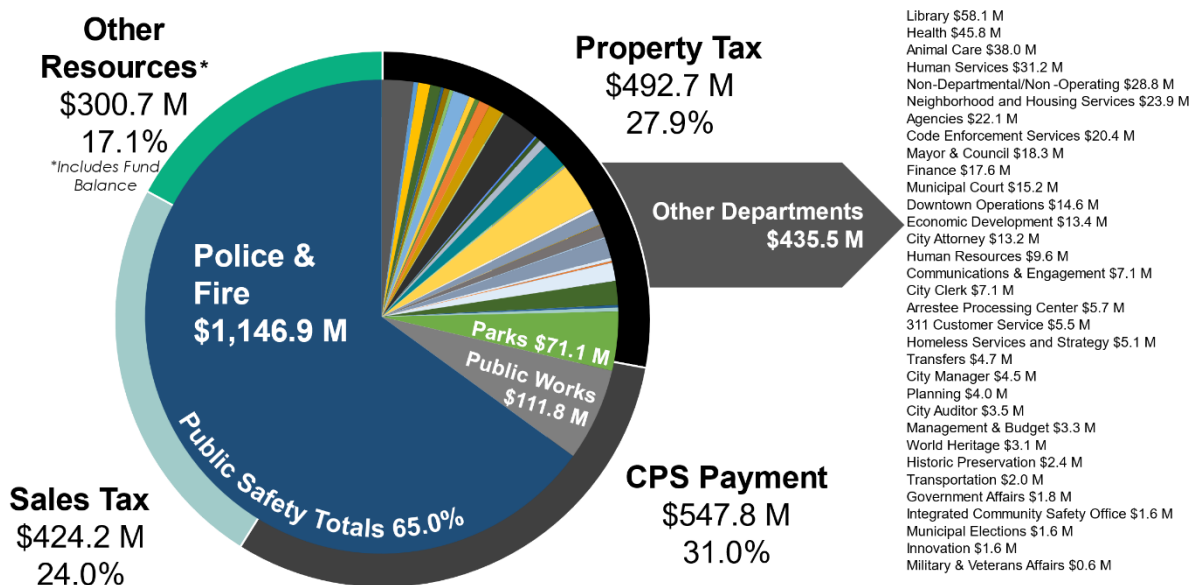
**Budget Summary**

FY 2027 Proposed Budget

**FY 2027 Proposed General Fund Budget**

The General Fund supports most basic City services like Police, Fire/EMS, Streets, and Parks. Public Safety expenditure alone represents 65.0% of the General Fund. Other important City services funded by the General Fund include the Library, Human Services, Health, Animal Care Services, and Code Enforcement. General Fund services are primarily supported by property taxes, sales taxes, and CPS Energy payments.

The graphic below shows the City's balanced budget approach between expected revenues and budgeted spending during FY 2027.

**FY 2027 General Fund Proposed Budget: \$1.76 Billion****Two-Year Budget Plan**

The City implemented the practice of maintaining a two-year balanced budget from the adoption of the FY 2007 Budget through the adoption of the FY 2009 Budget. As a result of the national recession beginning in FY 2010, the City modified this practice to include a two-year balanced budget with some flexibility in the second year. The FY 2027 Proposed Budget continues the practice of presenting a two-year budget plan.

**Budget Summary**

FY 2027 Proposed Budget

The following table shows the FY 2027 Proposed Budget and the FY 2028 Budget Plan:

| <b>Two-Year General Fund Budget Plan</b><br><b>(\$ in Thousands)</b> |           |                             |                         |
|----------------------------------------------------------------------|-----------|-----------------------------|-------------------------|
| <b>Revenues</b>                                                      |           | <b>FY 2027<br/>Proposed</b> | <b>FY 2028<br/>Plan</b> |
| Beginning Balance                                                    | \$        | 0                           | \$ 0                    |
| Use of Reserve for 2-Year Budget Plan                                |           | 223,792                     | 186,834                 |
| Operating Revenue                                                    |           | 1,736,799                   | 1,760,286               |
| Potential Increase to Property Tax Rate                              |           | 0                           | 35,141                  |
| <b>Total Revenue</b>                                                 | <b>\$</b> | <b>1,960,590</b>            | <b>\$ 1,982,261</b>     |
| <b>Expenditures</b>                                                  |           |                             |                         |
| Service Delivery Costs                                               |           | 1,765,314                   | 1,837,725               |
| <b>Total Service Delivery</b>                                        | <b>\$</b> | <b>1,765,314</b>            | <b>\$1,837,725</b>      |
| <b>Gross Ending Balance</b>                                          | <b>\$</b> | <b>195,276</b>              | <b>\$ 144,536</b>       |
| <b>Budgeted Financial Reserves</b>                                   |           |                             |                         |
| Added Budgeted Financial Reserves                                    | \$        | 8,442                       | 5,863                   |
| Reserve for 2-Year Balanced Budget                                   |           | 186,834                     | 89,771                  |
| <b>Net Ending Balance</b>                                            | <b>\$</b> | <b>0</b>                    | <b>\$ 48,902</b>        |
| Budgeted Financial Reserves                                          | \$        | 173,680                     | \$ 179,543              |
| <b>% of General Fund Operating Revenues</b>                          |           | <b>10%</b>                  | <b>10%</b>              |
| Reserve for 2 Year Balance Budget                                    | \$        | 186,834                     | \$ 89,771               |
| <b>% of General Fund Operating Revenues</b>                          |           | <b>11%</b>                  | <b>5%</b>               |



**Budget Summary**

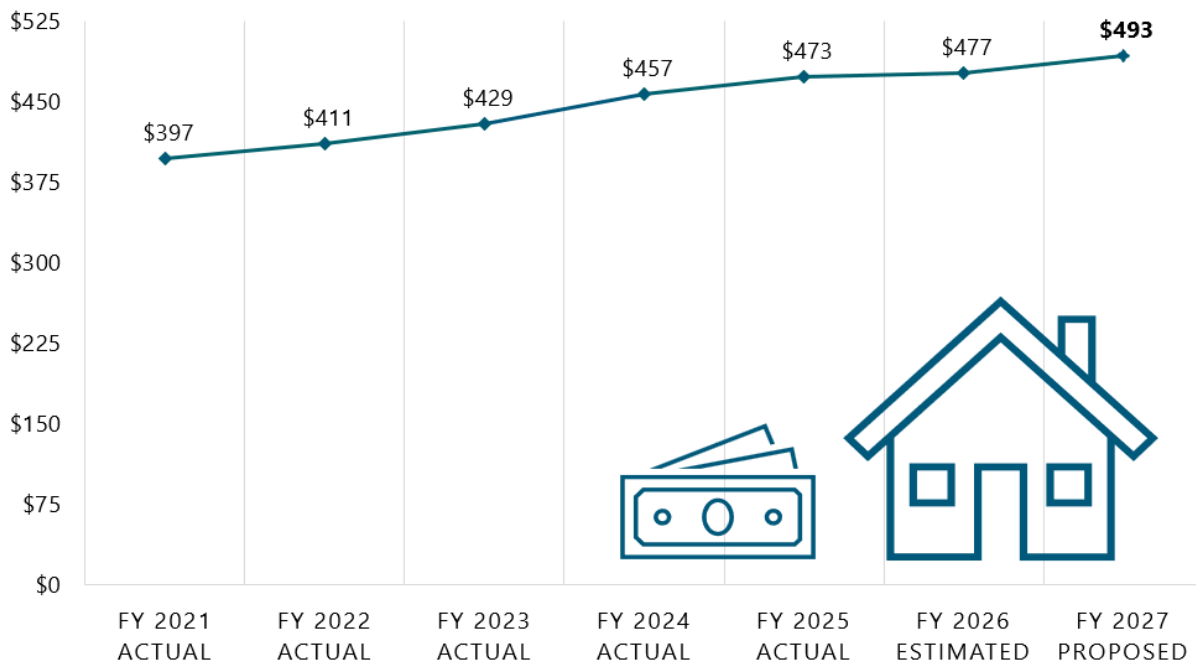
FY 2027 Proposed Budget

## Major Revenues and Revenue Adjustments

The City of San Antonio's General Fund receives revenues from four major categories: property taxes, CPS Energy payments, sales taxes, and other revenues.

**Property Tax:** The FY 2027 Proposed Budget increases the City's property tax to 56.288 cents per \$100 of valuation, an increase of 2.129 cents. The Proposed Budget projects \$492.7 million in maintenance and operations support for the General Fund from property taxes, which is 4.3% higher than the FY 2026 Adopted Budget of \$472.4 and 3.3% higher than the FY 2026 estimate of \$476.8 million.

### Property Tax Revenues (\$ in Millions)



The City received the certified tax roll from the Bexar County Central Appraisal District in late July 2026. The property values for existing properties decreased by approximately 4.06% as compared to FY 2026, while new construction values increased by approximately 1.35%.

## Budget Summary

FY 2027 Proposed Budget

The taxable value, without new improvements, yields the following base valuation:

| Property Value       | FY 2026 Estimate | FY 2027 Proposed Budget | FY 2028 Plan |
|----------------------|------------------|-------------------------|--------------|
| Existing Value       | (0.44%)          | (4.06%)                 | (1.25%)      |
| New Value            | 1.75%            | 1.35%                   | 1.25%        |
| <b>Taxable Value</b> | <b>1.32%</b>     | <b>(2.71%)</b>          | <b>0.0%</b>  |

**Unused Increment:** In 2019, the introduction of Senate Bill 2 reduced the property tax Roll Back Rate (Voter Approved Rate) from 8% to 3.5% for the Maintenance and Operations portion (M&O) of the tax rate, applying only to base value growth rather than new improvements.

Through Senate Bill 2, the City may increase its M&O tax rate up to the 3.5% limit or may choose a lower rate. If the City chose not to increase the tax rate to the state allowed growth, the City can bank that capacity up to three years. In FY 2025 and FY 2026, the City chose not to increase the property tax rate to the state allowed growth of 3.5%, as a result, the City has capacity to increase property tax revenue based on state allowed growth.

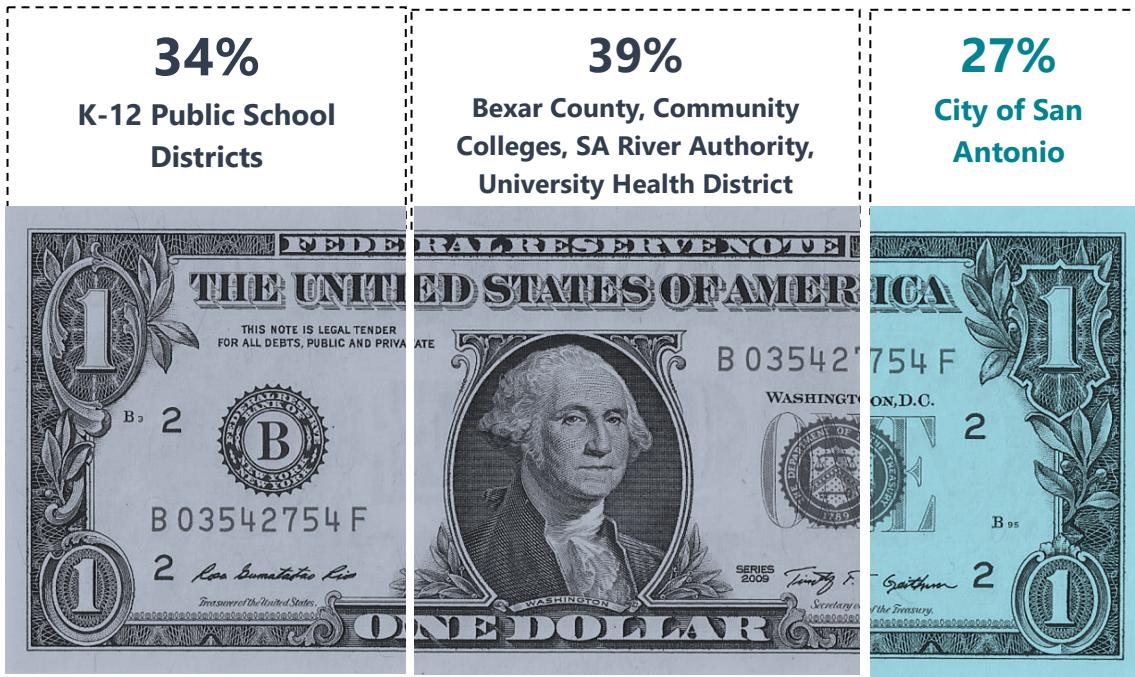
Due to the decline in property values and to maintain priority services and mandated services, the FY 2027 Proposed Budget includes utilizing the capacity (unused increment) to help balance the deficit. The total value of the unused increment in FY 2027 is \$28.6 million, and it is projected to be \$35.1 million in FY 2028, as the City will forgo the 3.5% allowed growth in FY 2027. The FY 2028 Plan reflects using the unused increment of \$35.1 million which would be a 4.36% increase to the property tax rate and position the city in a better financial position entering FY 2029.

Based on the recommended property tax rate of \$0.56288, a 3.9% increase, a residence with the average homestead of \$231,356 will pay approximately \$2.95 more in property taxes per month to maintain priority and mandated services. There are a total of 257,396 homesteads, of which 122,021 or 47% of homesteads would not be impacted due to frozen taxes for seniors and disabled.

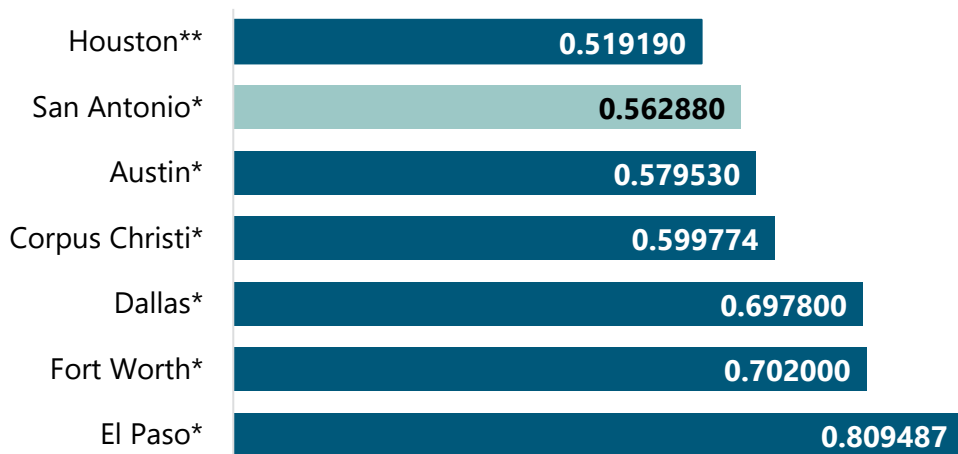
Not only does the decline in property values impact the General Fund, but it also impacts our bonding capacity. Based on the certified tax roll, our 2027 bond program capacity will be \$450M without a property tax increase on the debt portion.

**Property Tax Distribution:** The City receives about 27% of the property tax proceeds that homeowners and commercial property owners pay annually. Approximately 34% of the property tax proceeds are distributed to school districts, while the remaining amount is divided among Bexar County, the San Antonio River Authority, Alamo Colleges, and the University Health District.

## Property Tax Distribution



## Texas City Property Tax Rate Comparison (Per \$100 of Taxable Value)



\* FY 2027 Proposed Tax Rates

\*\* FY 2026 Adopted Tax Rates

## Budget Summary

FY 2027 Proposed Budget

**Property Tax Relief:** The FY 2027 Proposed Budget continues to address property tax relief. FY 2027 is the City of San Antonio's first property tax rate increase in 33 years, and during that time, the City reduced the property tax rate nine times.

- General Residence Homestead Exemption is 20% of the appraised value, which is the maximum allowed by State law. There are a total of 257,396 homesteads in San Antonio.
- An \$85,000 exemption for persons aged 65 years or older, or disabled. There is a total of 122,021 homeowners for these two exemptions.
- 124 childcare facilities are exempt from City property tax for FY 2027.
- In May 2005, Proposition 3 (Property Tax Levy Freeze) was approved by the voters of the City of San Antonio. This property tax limitation, or "tax freeze", is provided to persons aged 65 years or older or disabled. The total amount of ad valorem taxes imposed on that homestead by the City may not be increased (except for certain improvements) while the property remains the residence homestead of that person. Surviving spouses, with certain qualifications, may inherit this freeze.

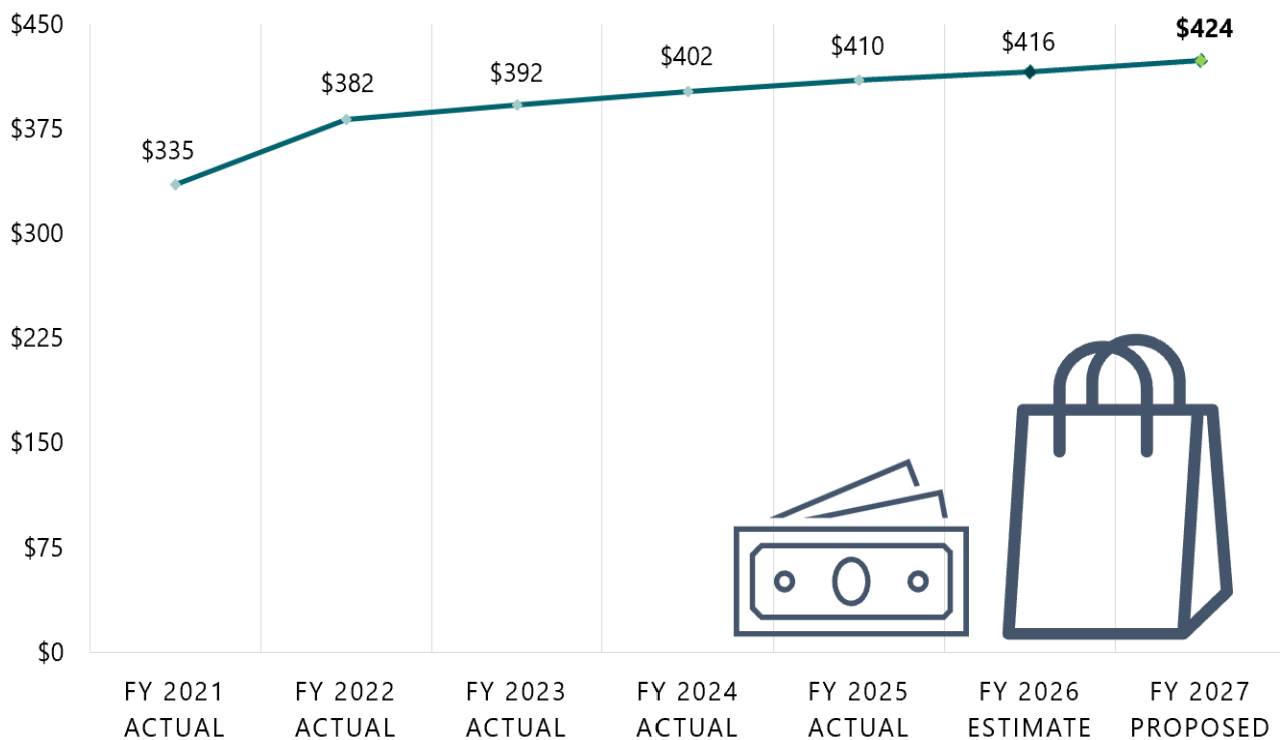
As a result of the Senior and Disabled Homestead Exemptions, frozen tax payments, the General Residence Homestead Exemption, and childcare facilities exemption, the City will forgo approximately \$156.4 million in property tax revenue in FY 2027.

**Additional Property Tax Relief Efforts:** The FY 2027 Proposed Budget continues the San Antonio Volunteer Exemption for Seniors (SAVES) Program to assist 300 older adults by exchanging volunteer hours for up to \$406 in property tax relief per participant.

**Budget Summary**

FY 2027 Proposed Budget

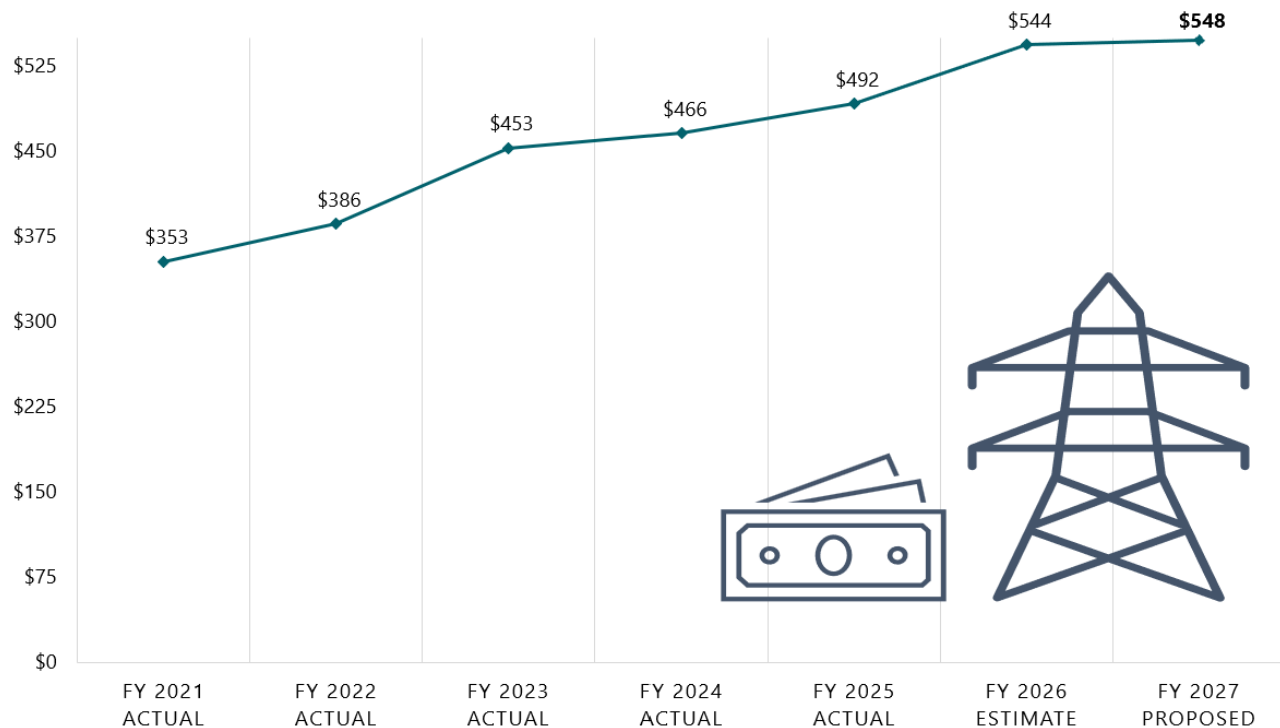
**Sales Tax Revenue:** The FY 2027 Proposed Budget includes sales tax revenue in the amount of \$424.2 million in the General Fund. Sales tax revenue is highly dependent on the condition of the local economy. The FY 2027 Proposed Budget for sales tax revenue is projected to be 1.2% higher than the FY 2026 Adopted Budget and 2.0% higher than the FY 2026 Estimate.

**Sales Tax Revenues**  
(\$ in Millions)

**Budget Summary**

FY 2027 Proposed Budget

**CPS Energy Revenue:** The City of San Antonio is the owner of CPS Energy (CPS). The City's payment from CPS represents the largest source of revenue to the General Fund in FY 2027. CPS pays the City 14% of all gas and electric gross revenue as a return on investment. Revenues generated by CPS are one of the most difficult revenues to forecast due to weather, natural fuel prices, and other variables which can cause the City's payment to fluctuate significantly from year to year. The FY 2027 Proposed Budget includes CPS revenues in the amount of \$547.8 million, which is 8.6% higher than the FY 2026 Adopted Budget and 0.8% higher than the FY 2026 Estimate.

**CPS Revenues  
(\$ in Millions)**

## Budget Summary

FY 2027 Proposed Budget

**Other Major Revenues and Adjustments:** Other revenues in the General Fund include business and franchise taxes, liquor-by-the-drink taxes, fines, and fees for services such as EMS Transport. Targeted increases are proposed to help balance the budget, align with rising cost of services, and ensure compliance with city ordinances and traffic laws.

| Revenues (\$ in Millions)                                                                          | FY 2027       | FY 2028       | Total         |
|----------------------------------------------------------------------------------------------------|---------------|---------------|---------------|
| Police alarms, e-citations, towing, other permitting and fees                                      | \$4.9         | \$4.9         | \$9.8         |
| EMS, Aid Only, and Medical Supply Fee                                                              | 2.8           | 3.7           | 6.5           |
| Fire development permits, HazMat Fee, and Lift and Assist                                          | 2.3           | 2.7           | 5.0           |
| Other (street/sidewalk closure, waste hauler permits, ACS permits & fees, credit card service fee) | 1.3           | 1.6           | 2.9           |
| Library Non-Resident Fee and processing fee                                                        | 1.0           | 1.0           | 2.0           |
| Fiesta Event Recovery                                                                              | 0.7           | 0.7           | 1.4           |
| Mobile home, proactive apartment, metal and used auto parts recyclers, and garage permit fees      | 0.65          | 0.65          | 1.3           |
| Parks pavilion, Gym, and Community center rental (resident and non-resident)                       | 0.45          | 0.45          | 0.9           |
| Health Mobile Vendor reimbursement from state                                                      | 0.25          | 0.25          | 0.5           |
| <b>Total</b>                                                                                       | <b>\$14.4</b> | <b>\$16.0</b> | <b>\$30.4</b> |

A detailed listing of fee adjustments and new fees can be found under the Revenue Detail Section of this document.

# Community Focus Areas

Each year, the City of San Antonio prepares the Proposed Budget through careful consideration of City Council priorities and community input. The City’s FY 2027 Proposed Budget reflects these priorities: Homeless Services, Affordable Housing, Police Services, Streets, and Fire/EMS. The Budget Summary includes several insights into key focus areas.

## City Personnel Levels

The FY 2027 Proposed Budget authorizes 13,746 positions in all funds, including 502 positions for Pre-K 4 SA and 22 positions for SA: Ready to Work. The City maintains temporary positions within the Internal Services/Alternative Services Employee Fund, which are used on an as-needed basis for summer park programs and other City functions.

The following table compares the total number of authorized positions over five years, from FY 2023 to FY 2027, as well as denotes those positions that are authorized within the General Fund, Restricted Funds, and Grant Funds.

### Five-Year Comparison All Funds Authorized Positions\*

| Fiscal Year | General Fund | Restricted Funds | Grants | Pre-K 4 SA | SA: Ready to Work | Total  |
|-------------|--------------|------------------|--------|------------|-------------------|--------|
| FY 2023     | 8,231        | 3,894            | 822    | 490        | 12                | 13,449 |
| FY 2024     | 8,512        | 3,897            | 834    | 501        | 19                | 13,763 |
| FY 2025     | 8,566        | 3,916            | 834    | 501        | 19                | 13,839 |
| FY 2026     | 8,527        | 3,975            | 713    | 502        | 22                | 13,739 |
| FY 2027     | 8,479        | 3,993            | 750    | 502        | 22                | 13,746 |

*\* FY 2023 through FY 2026 reflects mid-year adopted personnel count or other City Council action*

The FY 2027 Proposed Budget reflects a net increase of seven positions to the General and Restricted fund compared to the FY 2026 Adopted Budget. The following table summarizes the personnel level changes included in the FY 2027 Proposed Budget.



**Budget Summary**

FY 2027 Proposed Budget

**Adjustments to the Personnel Count since FY 2026 Adopted Budget**

|                                 | <b>General Fund</b> | <b>Restricted Funds</b> | <b>Grants*</b> | <b>Pre-K 4 SA</b> | <b>SA: Ready to Work</b> | <b>Authorized Positions</b> |
|---------------------------------|---------------------|-------------------------|----------------|-------------------|--------------------------|-----------------------------|
| <b>FY 2026 Adopted</b>          | <b>8,527</b>        | <b>3,975</b>            | <b>713</b>     | <b>502</b>        | <b>22</b>                | <b>13,739</b>               |
| FY 2026 Adjustments             | (28)                | 0                       | 6              | 0                 | 0                        | (22)                        |
| FY 2027 Mandates                | 44                  | 3                       | 0              | 0                 | 0                        | 47                          |
| FY 2027 Reductions              | (89)                | (9)                     | (3)            | 0                 | 0                        | (101)                       |
| FY 2027 Improvements            | 49                  | 7                       | 27             | 0                 | 0                        | 83                          |
| <b>Total Program Changes</b>    | <b>4</b>            | <b>1</b>                | <b>24</b>      | <b>0</b>          | <b>0</b>                 | <b>29</b>                   |
| <b>FY 2027 Re-Organizations</b> | <b>(24)</b>         | <b>17</b>               | <b>7</b>       | <b>0</b>          | <b>0</b>                 | <b>0</b>                    |
| <b>FY 2027 Proposed</b>         | <b>8,479</b>        | <b>3,993</b>            | <b>750</b>     | <b>502</b>        | <b>22</b>                | <b>13,746</b>               |

*Note: The FY 2026 Adjustments reflect positions approved by City Council through ordinances after the adoption of the FY 2026 Budget in September 2025*

*\*Grant funded positions depicted in this column reflect impacted Program Changes outlined in the Program Changes section.*

**Services to Assist the Homeless**

In FY 2027, the City will directly invest \$30.8 million to address homelessness, a 0.8% increase from the FY 2026 Adopted Budget. The Homeless Services and Strategy Department (HSSD) leads the City's coordination of homeless response. In FY 2026, HSSD developed a Shelter and Housing Framework that guides the department and the City's collaborative partners to ensure that homelessness is rare, brief, and nonrecurring.

**Shelter and Housing Framework**

The City's framework for homeless response orients efforts around three focus areas:

1. Preventing homelessness – 1,738 people became homeless for the first time in FY 2025
2. Guiding people off the streets – 1,327 people engaged on the streets in FY 2025 did not move into shelter or housing
3. Keeping people in housing (after an experience of homelessness) – 609 people accessed a shelter and were housed but returned to homelessness in FY 2025

The FY 2027 Proposed Budget funds HSSD to continue its mission in these three areas. Through coordination with various City Departments and nonprofit partners, services to the community include prevention, outreach, encampment abatements, emergency shelters, transitional and bridge housing, and long-term supportive housing. Leveraging the City's investment around the Framework increases the community's ability to meaningfully reduce homelessness.

**Budget Summary**  
FY 2027 Proposed Budget

## FY 2027 Total Homeless Investment

| Department                                                                                                                                  | FY 2027 Proposed Budget<br>(\$ in Millions) |
|---------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------|
| <b>Homeless Services and Strategy Department</b> – Coordination of homeless outreach, encampments, hotline, operations, and shelter funding | \$15.1                                      |
| <b>Delegate Agencies</b> – Provides funding to Haven for Hope, Campus Partners, and other delegate agencies                                 | \$13.0                                      |
| <b>Solid Waste Management</b> – Provides cleanup of homeless encampments                                                                    | \$2.5                                       |
| <b>Code Enforcement</b> – Coordinates homeless encampment cleanup efforts for private, vacant, and dangerous properties                     | \$0.1                                       |
| <b>Parks &amp; Recreation</b> – Coordinates homeless encampment cleanup efforts for citywide parks                                          | \$0.1                                       |
| <b>Total Direct Investment:</b>                                                                                                             | <b>\$30.8</b>                               |

**Homeless Outreach Services and Sheltering:** Homeless Services and Strategy Department (HSSD) has a total of 12 staff dedicated to homeless outreach and services. The 12 staff members include one Homeless Outreach Manager, and 11 staff dedicated to providing homeless outreach and direct services with clinical experience that provide coverage in all 10 Council Districts.



Additionally, the City invests \$13.0 million to nonprofit delegate agencies, of which \$8.6 million supports Haven for Hope and other campus partners to provide emergency shelter with wrap-around services. Further, Delegate Agency funding supports \$1.5 million for preventing homelessness, \$1.3 million toward guiding people off the streets, and \$1.6 million for keeping people housed. Haven for Hope continues to serve as the largest provider of homeless shelter beds in the community, serving around 1,400 people each night.

The FY 2027 Proposed Budget allocates \$9 million in interest revenue from the 2022 Affordable Housing Bond toward capital support for construction of new facilities to serve the homeless population, potentially including additional emergency shelter beds or transitional housing. Future new housing would provide a supportive, trauma-informed interim step between living unsheltered and long-term housing.

## Budget Summary

FY 2027 Proposed Budget

**Addressing Encampments:** In FY 2026, HSSD anticipates coordinating 1,375 homeless encampment site abatements to address health and safety issues. HSSD identifies 33 sites citywide as “frequently recurring,” based on call volume, which are abated approximately every two weeks.

In FY 2027, HSSD will implement an encampment decommissioning pilot with the goal of permanently closing frequently recurring homeless encampment sites by sheltering or housing all individuals in the site and not allowing re-establishment.

In addition to continuing the work to abate sites citywide, HSSD will select sites for decommissioning that are frequently recurring. For a selected site, abatements will be paused for 4-6 weeks to allow for sustained, outreach engagement to move homeless clients into housing or shelter. After bringing all members of the encampment indoors, the site will be abated and stay closed through enforcement of criminal trespassing laws. This intervention will approach one encampment at a time, while existing abatement operations continue citywide. Communication with neighboring residents will be a key component of the pilot.



HSSD’s Encampment Response Team coordinates with Solid Waste Management, San Antonio Police Department, other City departments, state and regional partners, and nonprofit service providers to conduct a process of encampment removal with adequate outreach engagement and notification. Residents can report encampments through the 3-1-1 Customer Service line, which will be addressed by the Encampment Response Team within 14 days.

## Affordable Housing

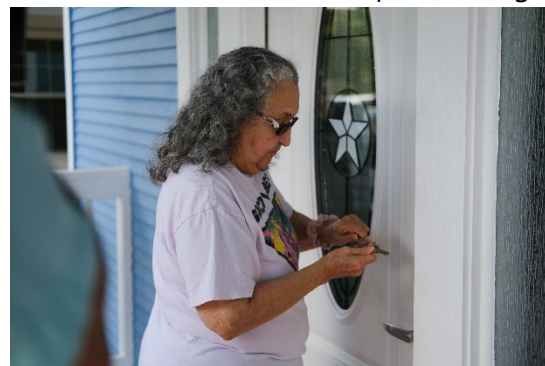
The FY 2027 Proposed Budget continues to leverage the City’s historic \$150 million Housing Bond and existing resources to help achieve the goals of the Strategic Housing Implementation Plan (SHIP) through the following programs:

- Housing Preservation (major rehabilitation and minor repairs)
- Housing Stability Assistance
- Affordable Housing Production and Preservation for single-family and multi-family residences
- Permanent Supportive Housing (PSH) for people experiencing chronic homelessness
- Homebuyer Assistance

**Budget Summary**

FY 2027 Proposed Budget

**SHIP Progress:** City Council adopted the SHIP in FY 2022, outlining a community-wide strategy to address housing affordability in San Antonio. The plan aims to produce or preserve 28,094 homes by 2031 through preservation, production, homeownership, rental, and permanent supportive housing.



The FY 2027 Proposed Budget continues progress toward these goals, with approximately 14,000 homes constructed, under construction, or in the planning stages by the end of FY 2027. As the City reaches the halfway point of the plan, long-term housing targets are being updated to reflect current market conditions and available resources. Revised housing goals will be adopted and shared with the community by year’s end.

**Affordable Housing Investment:** The Neighborhood and Housing Services Department’s (NHSD) FY 2027 Proposed Budget includes a total affordable housing investment of \$37.7 million which is a 14.6% increase from FY 2026 as interest earnings from Bond funds are being invested in FY 2027 Affordable Housing programs. This includes:

- \$15.7 million from the City’s General Fund
- \$1.0 million from the Resiliency, Energy Efficiency, and Sustainability (REES) Fund
- \$11.0 million from the Community Development Block Grant (CDBG) and HOME Investment Partnerships Program (HOME)
- \$10.0 million from other funds.

The FY 2027 Proposed Affordable Housing Budget will increase funding in the amount of \$500,000 for rental and relocation assistance as part of the COSA Vouches Program, along with another \$500,000 to support a pilot program for incentivizing missing middle housing development.

The following table illustrates the FY 2027 Proposed Budget by program, along with the number of units or families assisted:

**Budget Summary**

FY 2027 Proposed Budget

**FY 2027 Affordable Housing Budget**

| <b>Program</b>                                         | <b>FY 2027 Proposed Budget<br/>(\$ in Millions)</b> | <b>Units or Families Assisted*</b> |
|--------------------------------------------------------|-----------------------------------------------------|------------------------------------|
| Major Home Rehabilitation                              | 7.7                                                 | 42                                 |
| Minor Repair / Under 1 Roof (U1R)                      | 8.0                                                 | 455                                |
| Title Clearance                                        | 0.1                                                 | 50                                 |
| Right to Counsel / Eviction Prevention                 | 0.1                                                 | 330                                |
| Rental Assistance (HAP)                                | 5.7                                                 | 1,820                              |
| Housing Vouchers Program                               | 0.5                                                 | 800                                |
| Gap Financing to Produce & Preserve Affordable Housing | 12.7                                                | 419                                |
| Down Payment Assistance                                | 1.5                                                 | 68                                 |
| Coordinated Housing Support                            | 1.4                                                 | N/A                                |
| <b>Total</b>                                           | <b>\$37.7</b>                                       | <b>3,984</b>                       |

*\*Does not include units of families assisted with bond funds*

**Housing Preservation, Production, and Rehabilitation:** The FY 2027 Proposed Budget includes \$7.7 million for major home rehabilitation or reconstruction projects such as foundation, electrical, plumbing, heating and/or air conditioning, and structural issues. An estimated 42 families are anticipated to be assisted through major rehabilitation projects in FY 2027.

The FY 2027 Proposed Budget also includes \$8.0 million for minor repairs such as siding, walk-in showers, plumbing, window replacement, water heater replacement, and painting, as well as the replacement of worn and damaged roof shingles featuring new, energy-efficient white shingle roofs with solar underlayment. An estimated 455 families will be assisted with minor repairs, including roof repairs, in FY 2027.

**Gap Financing to Produce and Preserve Affordable Housing:** Gap Financing provides critical funding to close financial gaps that often prevent affordable housing projects from being built. When combined with private investment, it supports the development of new affordable homes and preserves existing housing through essential health and safety improvements.

The FY 2027 Proposed Budget includes \$12.7 million for Gap Financing by combining federal and local resources which will produce and preserve about 419 units. This investment strengthens the City's ability to advance projects that would otherwise not be feasible and helps ensure long-term affordability to meet community housing needs.



**Budget Summary**

FY 2027 Proposed Budget

**Housing Stability Assistance:** The FY 2027 Proposed Budget includes \$6.2 million, of which \$5.7 million supports Rental and Relocation Assistance and \$500,000 supports a new pilot program to help housing voucher holders successfully use their vouchers. With the funding, a total of 1,820 families will receive Rental or Relocation Assistance, and the voucher pilot program will support 800 households. Additionally, a total of \$100,000 supports eviction prevention efforts. The Eviction Prevention teams will provide services to 330 families to mitigate the risk of eviction.

**Homebuyer Assistance:** The FY 2027 Proposed Budget includes \$1.5 million for down payment assistance programs for San Antonio residents, first responders, and City employees. This includes \$1.2 million in the General Fund and \$305,000 in HOME grant funds. The Homebuyer Assistance program assists eligible first-time homebuyers by making a 0% interest second loan of up to \$40,000. Loans are 100% forgivable over 10 years and can be used for down payment assistance and some closing costs associated with purchasing a home.

**2022 Housing Bond:** The FY 2027 Proposed Budget includes \$21.9 million in 2022 General Obligation Bond Funding to create and preserve affordable housing within the five approved priority categories: rental rehabilitation, rental production, homeowner production, owner rehabilitation, and permanent supportive housing.

Since the Affordable Housing Bond program began, 16 high-quality housing communities have opened near transit, schools, jobs, and neighborhood amenities. These communities offer amenities such as playgrounds, fitness centers, community rooms, pools, and sustainability



features, as well as on-site supportive services such as after-school care, job readiness training, food pantries, case management, and more. Another five housing communities are scheduled to open before the end of FY 2027. Approximately 3,939 homes will be completed by the end of FY 2027, and another 1,299 homes are under construction or in the pipeline, for a total cumulative amount of 5,238 homes.

## Infrastructure

### Building New Infrastructure

The Capital Delivery Department manages the delivery of the bond-funded projects through all phases of planning, design, construction, and closeout. The FY 2027 Proposed Budget includes funding in the amount of \$32.0 million that supports 188 authorized positions for operating and capital expenses associated with the management and delivery of capital funded projects. This Department will also lead planning for future bond programs, with a clear focus on delivering projects on time, within budget, to required quality standards, and with strong stakeholder engagement.

As part of this Budget, the City will present the potential for a 2027 Bond program that voters would consider in May 2027. This Bond program could include housing, streets, and other infrastructure projects to be complete or under construction within a five-year timeframe.

### 2022-2027 General Obligation Bond Program

On May 7, 2022, San Antonio voters approved a landmark \$1.2 billion Bond Program consisting of 183 projects that fall within six propositions, as shown in the following table:

| Proposition   | Title                           | Number of Projects | Bond Amount            |
|---------------|---------------------------------|--------------------|------------------------|
| Proposition A | Streets, Bridges and Sidewalks  | 62                 | \$ 471,557,000         |
| Proposition B | Drainage and Flood Control      | 23                 | 169,873,000            |
| Proposition C | Parks and Recreation            | 82                 | 271,915,000            |
| Proposition D | Library and Cultural Facilities | 9                  | 58,375,000             |
| Proposition E | Public Safety Facilities        | 6                  | 78,280,000             |
| Proposition F | Affordable Housing              | 1*                 | 150,000,000            |
| <b>Total</b>  |                                 | <b>183</b>         | <b>\$1,200,000,000</b> |

\* Includes Five Priority Funding Categories



The 2022-2027 General Obligation (G.O.) Bond Program is the largest in the City's history. The program is 41% larger than the 2017 G.O. Bond Program, with \$150 million towards Affordable Housing, \$100.5 million dedicated to improving Failed "F" Streets, and \$103.4 million towards increasing Linear Greenway Trail.

## Budget Summary

FY 2027 Proposed Budget

**Six-Year Capital Improvements Program:** The FY 2027 through FY 2032 Capital Improvements Program for the City of San Antonio totals \$3.4 billion. The six-year program comprises 239 projects and represents the City's long-range physical infrastructure development and improvement plan. Items in the six-year plan:

- New streets and sidewalks
- Drainage enhancement projects
- Park and library facility rehabilitation projects
- Aquifer land acquisition and linear park development
- Public health and safety enhancements
- Airport system improvements
- Technology improvements
- Flood control projects
- Municipal facility construction and refurbishment projects

The one-year Proposed Capital Budget for FY 2027 totals \$1.4 billion. The following table details the planned expenditures by program area:

### FY 2027 – FY 2032 Capital Program by Category (\$ in Thousands)

| Program Category          | FY 2027 Amount      | FY 2027 - FY 2032 Amount | %             |
|---------------------------|---------------------|--------------------------|---------------|
| Streets                   | \$ 218,187          | \$ 755,005               | 15.5%         |
| Parks                     | 75,352              | 225,243                  | 5.3%          |
| Air Transportation        | 859,544             | 1,697,055                | 61.0%         |
| Drainage                  | 70,635              | 223,428                  | 5.0%          |
| Municipal Facilities      | 65,791              | 129,666                  | 4.7%          |
| Information Technology    | 45,907              | 145,652                  | 3.3%          |
| Law Enforcement           | 29,144              | 43,828                   | 2.1%          |
| Libraries                 | 10,220              | 14,897                   | 0.7%          |
| Fire Protection           | 13,340              | 60,761                   | 0.9%          |
| Neighborhood Improvements | 21,873              | 58,408                   | 1.5%          |
| <b>Total</b>              | <b>\$ 1,409,993</b> | <b>\$ 3,353,943</b>      | <b>100.0%</b> |



## Budget Summary

FY 2027 Proposed Budget

The Capital Program is funded by various sources, including the 2017 and 2022 G.O. Bonds, Airport Passenger Facility Charge, Certificates of Obligation, Tax Notes, and other funding. The following table details the planned revenues by source for FY 2027 and the total Proposed Capital Budget Program from FY 2027 through FY 2032.

### FY 2027 – FY 2032 Capital Program by Revenue Source (\$ in Thousands)

| Revenue Source                             | FY 2027 Amount      | FY 2027 - FY 2032 Amount | %             |
|--------------------------------------------|---------------------|--------------------------|---------------|
| Previous Debt                              | \$ 7,948            | \$ 15,351                | 0.6%          |
| 2017 G.O. Bonds                            | 9,698               | 23,202                   | 0.7%          |
| 2022 G.O. Bonds                            | 262,984             | 640,328                  | 18.6%         |
| Aviation Funding*                          | 859,544             | 1,697,055                | 61.0%         |
| Certificates of Obligation                 | 163,908             | 578,003                  | 11.6%         |
| Other**                                    | 63,590              | 213,374                  | 4.5%          |
| Self-Supporting Certificates of Obligation | 5,427               | 17,427                   | 0.4%          |
| Tax Notes                                  | 35,394              | 163,638                  | 2.5%          |
| Grant Funding                              | 1,500               | 5,565                    | 0.1%          |
| <b>Total</b>                               | <b>\$ 1,409,993</b> | <b>\$ 3,353,943</b>      | <b>100.0%</b> |

\*Includes Airport Grants in the amount of \$42.5 million for FY 2027

\*\*Includes Edward Aquifer Program and Linear Creekway Program

## Maintaining Infrastructure

The Public Works Department's total budget is \$326.5 million, an increase of 3.9% from the FY 2026 Adopted Budget, and funds 701 positions. Public Works focuses on maintaining the City's existing infrastructure, with a strong emphasis on the Infrastructure Management Program (IMP), which covers streets, sidewalks, drainage, and traffic systems.

The FY 2027 Proposed Budget transfers \$7.3 million in eligible street maintenance projects to be funded through the capital budget and reduces \$900,000 in spending. These reductions include removing \$500,000 previously used to install 30 flashing stop signs and 30 radar feedback signs, reducing \$179,000 through line-item review and cuts to travel and education, and eliminating \$143,000 associated with two vacant positions.

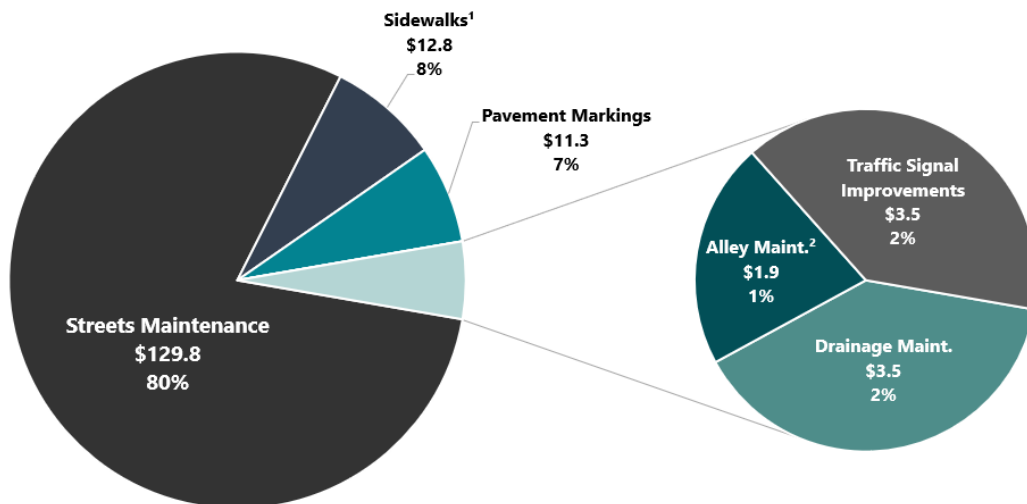
**Budget Summary**

FY 2027 Proposed Budget

**Infrastructure Management Program**

**Five-Year Infrastructure Management Program (IMP):** City staff developed the FY 2027-FY 2031 IMP, which identifies planned maintenance projects for nine programs over the next five years. As detailed in the following chart, the FY 2027 Proposed Budget includes \$162.8 million in the IMP for street maintenance, pavement markings, sidewalks, school pedestrian safety, service alleys, non-service alleys, traffic signal rebuilds, intelligent transportation system improvements, and drainage maintenance.

**FY 2027 Proposed Infrastructure Management Program**  
**Total Budget: \$162.8 Million**



1. Includes operating expense associated with \$2.5 million from the 2022 Bond Program
2. Includes \$375,000 for non-service alleys

**Street Maintenance:** In FY 2026, \$122.4 million funded a total of 1,940 projects as part of the Street Maintenance Program (SMP), of which 1,911 will be completed in FY 2026 and 29 will be completed in FY 2027. The FY 2026 Budget also included \$500,000 to conduct a comprehensive review of the SMP focusing on the overall management of the program to ensure processes and procedures meet industry standards, review existing pavement condition and data



## Budget Summary

### FY 2027 Proposed Budget

collection mechanisms, project selection processes, and long-term pavement management goals consistent with industry standards. Initial recommendations have been incorporated into the development of the FY 2027 SMP such as additional engineering investigations to support project selection and also more thoroughly accounting for soil types and roadway classifications in the projected pavement condition index. Refinements to the project selection process and setting long-term goals will continue through FY 2027 in preparation for the development of the FY 2028 SMP.

The FY 2027 Proposed Budget increases the SMP funding to \$129.8 million, while also reducing pressure on the General Fund by redirecting \$7.3 million in eligible street projects to be funded through the capital budget. Of the total program, \$103.3 million is allocated 100% based on street condition per City Council District and \$26.5 million (funded by the 2022 Bond Program) is allocated based on 50% street network size and 50% street condition per City Council District. With the FY 2027 funding, a total of 1,979 projects will be completed as part of the SMP.

The 2022 Bond Program included \$100.5 million to reconstruct failed streets ("F-Streets"). The \$26.5 million included in FY 2027 is the last allocation of 2022 Bond Program funds. Initially, a total of 147 projects were identified to be completed with the \$100.5 million, however, through a combination of value engineering, scope refinement, and favorable unit prices, an additional 29 projects are estimated to be completed as part of the program.

**Pavement Markings:** The FY 2027 Proposed Budget maintains the \$11.3 million for pavement markings. The number of miles anticipated to be delivered in FY 2027 is 1,064. With this funding, all City pavement markings will be maintained every 3.5 years, within the 3-to-4-year industry-accepted service life for the markings material. The markings are critical in providing safe roadways for the traveling public throughout San Antonio.

**School Pedestrian Safety:** The FY 2027 Proposed Budget is \$1.0 million and will provide 1,215 projects for school pedestrian safety. These projects include the maintenance of 263 existing flashers, 210 school zone sign upgrades, 730 school zone markings for crosswalks, and the installation of 12 new flashing beacons. This annual program provides reliable and safe access to area schools.

**Non-Service Alley Maintenance and Drainage Maintenance:** The FY 2027 Proposed Budget totals \$375,000 and continues non-service alley maintenance for 20 alleys, and \$3.5 million to restore 36 concrete and earthen channels, as well as maintain 80 miles of creeks. Maintenance of the natural creeks and channel restoration is necessary to ensure the safety of residents during flood events as well as to optimize storm water conveyance.

## Budget Summary

FY 2027 Proposed Budget

**Traffic Signal Reconstruction:** The City has a total of 1,525 signalized intersections. Reconstruction of signalized intersections is required at the end of their useful service life to ensure continued operation, and to protect the safety and welfare of the traveling public. The FY 2027 Proposed Budget includes \$1.6 million to rebuild two signalized intersections that were previously designed, and design six locations for future construction

## Other Infrastructure Programs

**Traffic Safety and Operations (formerly Traffic Calming Program):** This program, previously called the Traffic Calming Program, aims to improve safety by encouraging drivers to reduce speed. This change in behavior is typically a result of changes in roadway infrastructure such as reduced lane widths, roundabouts/traffic circles, and curb extensions. The FY 2027 Proposed Budget continues funding of \$1.0 million for these types of traffic operational improvement.

Additionally, the program will shift to focus on small, tactical build projects utilizing semi-permanent, flexible materials that can be implemented quicker and cheaper than a traditional capital project. The FY 2027 Proposed Budget includes one-time funding of \$500,000 for consultant staff augmentation to support evaluations and concept development. Project selection will remain a combination of 3-1-1 response-based services, staff knowledge, input from Council Districts, and from plans such as Vision Zero and the Bike Network Plan, in coordination with the Transportation Department and available budget.

The FY 2027 Proposed Budget eliminates \$500,000 previously used to install 30 flashing stop signs and 30 radar feedback signs.

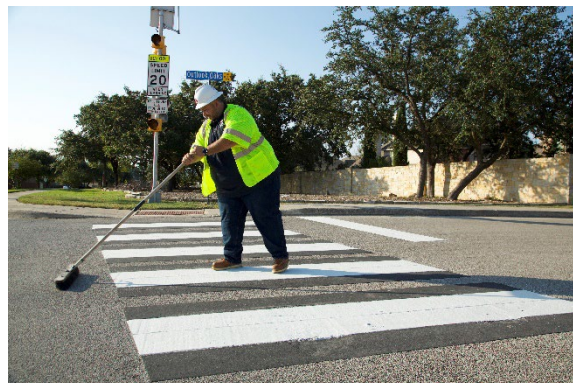
**New Recommended Traffic Signals:** Public Works routinely conducts traffic signal studies to determine if a location warrants the installation of a new traffic signal or a pedestrian hybrid beacon. There have been 12 locations recommended for new traffic signals infrastructure throughout the City over the past two years. The FY 2027 Proposed Budget includes \$5,385,000 to design and construct these 12 locations.

**Automated Traffic Signal Performance Measures Program:** The FY 2027 Proposed Budget includes one-time funding of \$300,000 to purchase cloud-based Automated Traffic Signal Performance Measure (ATSPM) software. The software provides information on how well vehicles are able to travel through an intersection without having to stop, generalized information about turning movements at each intersection, travel time, and average delay. These measures can be used to prioritize locations that need timing or hardware adjustments to improve intersection efficiency and reduce delays. These tools can be used proactively to reduce the number of complaints received to 3-1-1.

## Budget Summary

FY 2027 Proposed Budget

**Neighborhood Access Mobility Program (NAMP):** The FY 2027 Proposed Budget includes \$550,000 for each City Council District for the Neighborhood Access Mobility Program. NAMP-eligible projects include community-requested infrastructure projects that address safety, multimodal transportation connectivity, and roadway functionality within the public right of way or on city property such as ADA ramps, sidewalks, flashing beacons, pavement markings, traffic studies, etc.



The FY 2027 Proposed Budget includes funding in the amount of \$600,000 for consultant design and technical analysis services to support planning and delivery of NAMP projects and other improvements. This investment is intended to improve efficiency, reduce cost-estimating workloads, and support timely project completion.

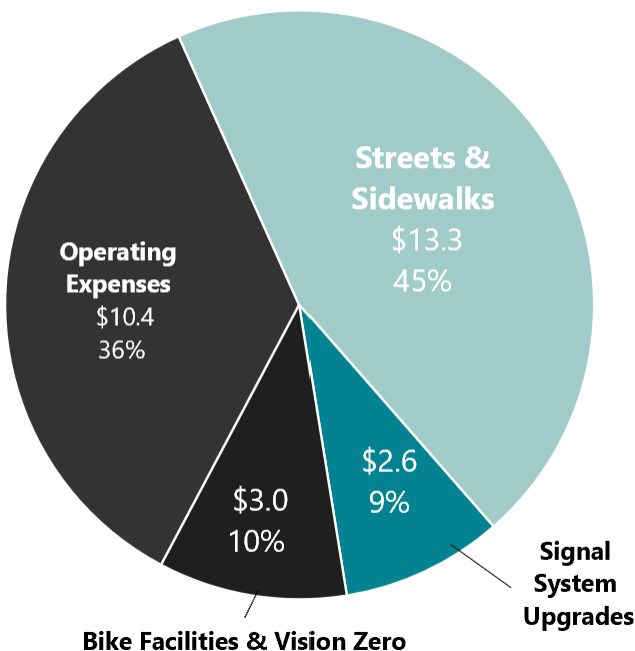
**City Council Capital Improvement Program:** The FY 2027 Proposed Budget includes \$200,000 per council district for infrastructure projects. This is a reduction as compared to the \$1 million per council district included in the FY 2026 Adopted Budget.

**Prima Facie (At first sight) Traffic Study:** The FY 2027 Proposed Budget includes one-time funding of \$400,000 for a consultant to assist in the development of a hybrid speed limit approach, creating two policies to be used in setting lower speed limits to help achieve the City's Vision Zero safety goal. First, the consultant would develop a policy that supports a context-based approach for setting area-wide speed limits consistent with Texas state law requirements. The second policy is development of a framework to be used to establish speed limits along corridors that are more unique or complex, such as collectors or arterial roadways, where a singular area-wide speed limit is not feasible.

**Rail Notification System:** Excess delays at railroad crossings can lead to motorist frustration and negatively impact quality of life. To provide better information to drivers and emergency response personnel, the City is working with Southwest Research Institute to develop and evaluate a prototype capable of automatically detecting the closure of roadways at railroad crossings, predict future closures of railroad crossings based on direction of train travel, and disseminate these closure estimates to a third-party navigation service. The FY 2027 Proposed Budget includes one-time funding of \$194,000 to fund the development of this pilot.

## Advanced Transportation District

FY 2027 Proposed ATD Program  
Total Budget: \$29.3  
(\$ in Millions)



In FY 2005, the Advanced Transportation District (ATD) Fund was established to account for all revenues and expenditures associated with the administration and project delivery of the ATD Program. ATD projects increase mobility, reduce traffic congestion, use technology for improved traffic management, and improve neighborhood connectivity.

The FY 2027 Proposed Budget is \$29.3 million, of which \$10.4 is for operating expenses, including personnel and material costs necessary for recurring maintenance and operations for traffic signals, pedestrian signals, sidewalks, radar feedback signs, and

flashing stop signs. The remaining \$18.9 million is allocated to various projects, including streets, sidewalks, signals, bikes, and Vision Zero initiatives. The primary source of revenue for the Advanced Transportation District Fund is sales tax.

**Sidewalk Improvements:** Upon completion of the FY 2026 program, there will be 5,919 miles of sidewalks and 1,564 gap miles. The FY 2027 Proposed Budget for sidewalk improvements is \$12.8 million. Of this funding, \$5.15 million will be used to repair 8.7 miles for a total of 30.7 usable miles and \$7.65 million will be allocated to construct 12.8 miles of new sidewalk.

The primary goal of the program is to strategically construct or reconstruct deteriorated sidewalks to restore the most miles of sidewalks to usability. Public Works initiated a comprehensive 3-year citywide sidewalk condition assessment in FY 2024. The assessment was completed in FY 2026 and included identification of surface cracking, vertical displacements, obstructions, steep cross slopes, and pedestrian ramp conditions. The FY 2027 Sidewalk Program will include two new program areas that target specific defects such as trip hazards and obstructions.

**Intelligent Transportation System:** The FY 2027 Proposed Budget includes \$1.6 million to upgrade traffic detection at 22 signalized intersections and provide intelligent technology components to existing traffic signals. The Budget also includes \$312,000 to design and construct



**Budget Summary**

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accessible pedestrian improvements at four intersections and design upgrades at 41 of 82 intersections to begin construction in FY 2028 with a \$4.0 million Alamo Area Metropolitan Planning Organization (AAMPO) grant. The initial 41 intersections were designed in FY 2026.

**Traffic Signal Communications:** The current wireless communications network allows the Transportation & Infrastructure Management Center (TIMC) to communicate with and receive alerts from traffic signals, school flashers, roadside sensors, and traffic monitoring cameras. The FY 2027 Proposed Budget continues the allocation of \$1.5 million: \$700,000 to replace the end-of-life communications equipment budgeted under the Traffic Signal Communications capital project, and \$800,000 for the recurring monthly data charges under operating expenses.

**Storm Water Infrastructure and Operations**

The FY 2027 Proposed Budget for the Storm Water Operating Fund is \$60.1 million, of which \$49.5 million is for operating expenses, including personnel costs and payments to San Antonio Water System (SAWS) for services related to the Texas Commission on Environmental Quality permit requirements. The remaining \$3.2 million is allocated to capital projects and \$7.4 million to outstanding debt related to storm water revenue bonds.



The primary source of revenue for the Storm Water Operating Fund is the Storm Water Utility Fee, established in FY 1993 to provide funding for storm water operation services. The fee is assessed to residential and non-residential properties based on the square footage of impervious cover. The following table reflects the current rates, last adjusted in FY 2020.



**Budget Summary**

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**FY 2027 Storm Water Utility Fee Structure**

| <b>Residential Rates Impervious Cover</b>     | <b>Monthly Fee</b>        |
|-----------------------------------------------|---------------------------|
| <2,750 SF of impervious cover                 | \$3.75 per mo.            |
| 2,750 to 4,220 SF of impervious cover         | \$4.94 per mo.            |
| >4,220 SF of impervious cover                 | \$10.45 per mo.           |
| <b>Non-Residential Rates Impervious Cover</b> | <b>Monthly Fee</b>        |
| <20% area of impervious cover                 | \$0.31/1,000 SF + \$67.30 |
| 20% to 40% area of impervious cover           | \$0.45/1,000 SF + \$67.30 |
| 40% to 65% area of impervious cover           | \$0.58/1,000 SF + \$67.30 |
| >65% area of impervious cover                 | \$0.73/1,000 SF + \$67.30 |

**Hazard Mitigation Action Plan:** The City's Hazard Mitigation Action Plan (HMAP) was developed in 2015, with the goal of minimizing or eliminating the long-term risk to human life and property from known hazards by identifying and implementing cost-effective mitigation actions. There have been 104 HMAP actions identified, of which 100 are projects and four are other activities specific to the Public Works Department under the "Flood" category. Of those identified actions, 12 projects and two activities have been completed. In FY 2024, five projects and \$3.7 million were added to the Capital Improvement Program to complete design in FY 2026, in anticipation of the projects being included in the 2027 Bond Program for construction. These projects include:

- East Ansley Area Street Reconstruction
- Olympia Drive Phase 2 Drainage
- Lyngrove and Windbrook Dr. Area Drainage Improvements
- Allsup Flagle Area Drainage Improvements
- Budding Culvert Replacement.

**Budget Summary**

FY 2027 Proposed Budget

**Storm Water Capital Improvement Projects:** The FY 2027–2032 Proposed Capital Budget includes \$23.0 million funded with Storm Water Operating Funds and debt to complete a total of five drainage-related capital projects, listed in the following table:

**FY 2027 New Drainage Projects**

| Project Name                                        | Improvement Description                                                               | Proposed Budget     |
|-----------------------------------------------------|---------------------------------------------------------------------------------------|---------------------|
| Corrugated Metal Pipe Rehabilitation                | Drainage infrastructure replacements                                                  | \$3,000,000         |
| Flood Mgmt. Facilities - (SARTI) & (SARTO) Phase II | Pump station equipment replacement                                                    | 2,000,000           |
| Red Berry Dam Phase II                              | Repair of the embankment and waterline relocation                                     | 14,520,000          |
| Beitel Creek Drainage - Vicar LWC Removal           | Remove low water crossing and install alternate improvements to enhance public safety | 3,371,000           |
| Olmos Dam Grates Repair                             | Replace and install new cross member brackets to secure the new trash racks           | 148,985             |
| <b>Total</b>                                        |                                                                                       | <b>\$23,039,985</b> |

**Facilities Deferred Maintenance Projects**

The FY 2027 Proposed Budget includes \$5 million in capital funding to address maintenance needs at City facilities. This funding is part of an ongoing effort to improve the condition of aging City facilities and is managed by the Building and Equipment Services Department. The following table outlines the planned deferred maintenance projects for FY 2027.

**FY 2027 Deferred Maintenance Project List**

| Facility Name                                        | Project Description                    | Budget Amount |
|------------------------------------------------------|----------------------------------------|---------------|
| Animal Care Services Administration & Annex Building | Roof Replacement                       | \$100,000     |
| Barbara Jordan Community Center                      | Parking Lot Replacement                | 60,000        |
| BESD Administration Office Building                  | Roof Replacement on Lower Roof Section | 93,000        |
| BESD Fleet Services Central Shop                     | Replace Shop Air Compressor            | 140,000       |

**Budget Summary**

FY 2027 Proposed Budget

|                                            |                                                                                                                  |                    |
|--------------------------------------------|------------------------------------------------------------------------------------------------------------------|--------------------|
| Bob Ross Senior Center                     | Replacement of Fire Alarm System                                                                                 | 30,300             |
| Buena Vista WIC Admin                      | Re-seal & repaint all walls                                                                                      | 90,000             |
| Carver Administration Building             | Foundation stabilization and building envelope sealing                                                           | 450,000            |
| East and North Police Substation           | Multi Facility Small Maintenance and Repair (SMART): Painting, Flooring, Restroom, and Other Maintenance Repairs | 80,000             |
| Eastside Branch Clinic                     | Restroom Renovations                                                                                             | 178,900            |
| Fire Station No. 9, 11 & 44                | Multi Facility Small Maintenance and Repair (SMART): Painting, Flooring, Restroom, and Other Maintenance Repairs | 120,000            |
| Fire Station No. 3, 5, 13, 16, 17, 22 & 26 | HVAC System Replacement                                                                                          | 527,500            |
| Fire Station No. 26                        | Replacement of apparatus concrete apron                                                                          | 400,800            |
| Fire Station No. 38                        | Driveway improvements and replace the fence and gate.                                                            | 84,100             |
| Fire Station No. 42                        | Roof Replacement                                                                                                 | 105,000            |
| Frank Wing Municipal Court Building        | HVAC Chiller Replacement and Modernization of two elevators                                                      | 1,801,000          |
| Pecan Valley Clinic                        | Replace 4 HVAC units                                                                                             | 215,000            |
| Police Training Academy                    | Parking Lot Replacement                                                                                          | 80,000             |
| Potranco Library                           | Interior and Exterior improvements                                                                               | 204,400            |
| Tobin Library                              | Sidewalk and wheelchair ramp improvements                                                                        | 240,000            |
| <b>Total</b>                               |                                                                                                                  | <b>\$5,000,000</b> |

## Budget Summary

FY 2027 Proposed Budget

# Police

The FY 2027 Proposed Budget for the San Antonio Police Department (SAPD) includes a total General Fund Police budget of \$676.5 million, a 7.0% increase over the FY 2026 Adopted Budget.

**South Flores Police Substation:** The FY 2027 Proposed Budget includes \$710,000 to add seven police support civilian positions to support the South Flores Substation (an additional two positions will be added to the Facility Services Fund to maintain the building). The South Flores Police Substation is being built at 8811 S. Flores as part of the 2022 Bond Program and is anticipated to be completed in Spring 2027.

## Transition of Vacant Park Police Positions to SAPD:

In May 2025, the City announced the transition of law enforcement responsibilities for parks and the airport under SAPD. This decision comes after continued recruitment challenges in Parks and Airport Police, and a desire to enhance and provide more consistent public safety services across the City. Today, Parks and Airport Police provide limited services compared to SAPD and attend different training. Their academy courses are shorter, and their curriculum is not as comprehensive as SAPD. Consequently, Parks and Airport Police Officers do not perform the same duties as SAPD.



In FY 2026, the funding equivalent to 65 vacant parks and airport police positions was moved to SAPD to create positions for additional SAPD officers. The FY 2027 Proposed Budget continues this transition by moving funding equivalent to 22 vacant Park Police positions to SAPD to create positions for additional SAPD officers. These positions will require the standards applicable to SAPD and will begin SAPD cadet classes in FY 2027. As positions continue to be vacated in Parks, those positions will continue to transition to SAPD to be filled with SAPD Trained Officers. Current Park Police and Airport Police officers will remain in their limited roles during this transition, with opportunities to apply for full-time positions with SAPD. The enhanced services of SAPD will create a higher level and more consistent public safety response citywide. A unified SAPD presence at parks and the airport means faster response times, standardized training, and improved services for residents and visitors alike. Coverage will remain uninterrupted throughout the transition.

## Budget Summary

FY 2027 Proposed Budget

### San Antonio Airport Terminal C Staffing:

Terminal C at the San Antonio Airport is scheduled to open in Spring 2028. The FY 2027 Proposed Budget includes funding for 27 new SAPD police officers who will staff and provide law enforcement services for the new terminal. These recruits will begin SAPD cadet classes in FY 2027 to prepare for staffing in Terminal C upon its opening. These positions will be partially funded through the 2026 COPS grant.



**Crime Scene Unit:** The FY 2027 Proposed Budget moves six patrol detectives to Homicide and Special Victims Units, this would reduce overtime in the investigative units and add three civilian crime investigators to collect evidence at crime scenes. Additionally, two crime scene investigators are added according to a civilianization of these positions agreed in the 2022 CBA and moves the uniform positions to investigations.

**Drone Detail:** As a cost-saving measure, the Police Department will expand its drone detail that will reduce the workload of its helicopters and fleet. Staff is currently reviewing the potential to use drones as “first-responders” and how they could be utilized proactively to enhance public safety and prevent crime.

SAPD’s drone detail consists of one sergeant and eight officers. The Police Department proposes to reallocate resources from the patrol division to double the size of the drone detail. When combined with the current staffing, the expanded drone detail would provide coverage up to 20 hours a day, seven days a week. The reallocation of officers from the patrol division will not impact operations as efficiencies are anticipated from changes made to patrol shifts schedules reflected in the Tentative Collective Bargaining Agreement.

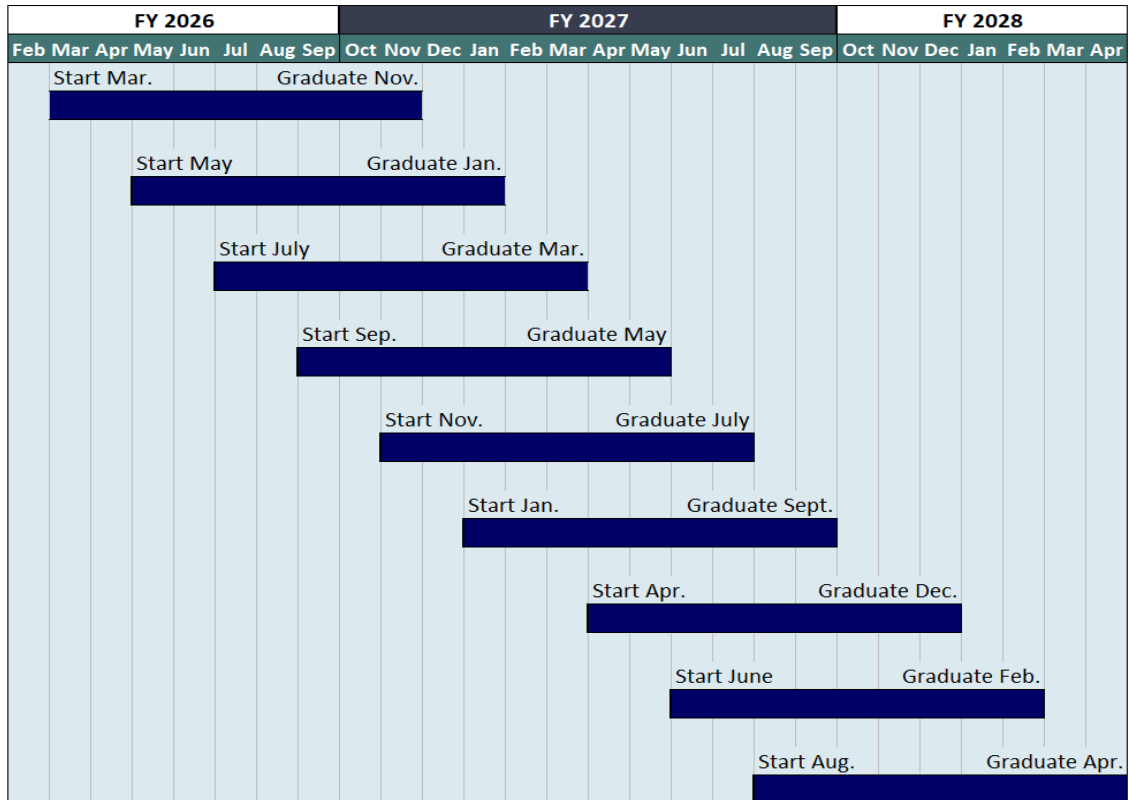
**Crime Prevention Program and Police Department Operations:** The Police Department continues its partnership with the University of Texas at San Antonio’s Department of Criminology and Criminal Justice to address and reduce violent crime in San Antonio. In FY 2025, phase one of Hot Spot Policing continued to increase police visibility at identified locations experiencing relatively high rates of violent crime, with the goal of reducing violent crime. During FY 2026, phase two, Problem-Oriented Place-Based Policing (POPBP), continued activities at identified locations in San Antonio. In FY 2027, the Police Department, with assistance from the Integrated Community Safety Office (ICSO), will initiate phase three, Focused Deterrence, to prevent recidivism in known violent offenders. The Police Department and ICSO identified resources and community partners to support Focused Deterrence during the FY 2026 Department of Human Services Consolidated Funding process.

## Budget Summary

### FY 2027 Proposed Budget

**Police Reductions:** Additionally, the FY 2027 Proposed Budget includes \$5.4 million in total reductions. These include \$757,000 from line-item analysis along with temporary and travel savings, \$2.4 million in overtime savings, \$974,000 by funding police overtime for Alamodome events through Alamodome revenue, and \$445,000 from eliminating six civilian support positions. This also includes a reduction of \$822,000 which eliminates the notification system used by the Department to communicate with the public on matters regarding investigation updates on cases, on crime, survey invitations, and other pertinent information. Since the introduction of this system in 2020, nearly 140,000 individuals signed up to receive notification from the department. In FY 2026, it is estimated that approximately 20,000 messages will be sent. Elimination of this software will result in the department transitioning to alternative messaging platforms (such as social media) and continue officer outreach to crime victims and the public.

**Academy Training Schedule:** The Police Training Academy will start five academy classes in FY 2027 to facilitate graduating approximately 225 cadets. The following chart shows the San Antonio Police Department's Cadet Class training schedule for FY 2027:





**Budget Summary**

FY 2027 Proposed Budget

## **San Antonio Community Outreach Resiliency Effort**

### **(SA – CORE)**

**SA-CORE:** The San Antonio Community Outreach and Resiliency Effort (SA-CORE) launched in April 2022 as a pilot program between Metro Health, the San Antonio Fire Department (SAFD), San Antonio Police Department (SAPD), Southwest Texas Regional Advisory Council (STRAC), and the Center for Health Care Services (CHCS).



SA-CORE enhances the City's response to mental health-related 9-1-1 calls by dispatching a multi-disciplinary response team comprised of an SAFD paramedic, an SAPD police officer, and a CHCS mental health clinician. Implementation of the program is supported through a partnership with STRAC. The SA-CORE initiative is a vital improvement in the first response system for individuals experiencing a mental health emergency, so that they may gain access to appropriate, tailored clinical care as soon as possible.

In FY 2024, SA-CORE initiated two major expansions. On January 1, 2024, the City expanded the program by adding two additional teams which allowed for citywide coverage from 7 am to 11 pm. On July 1, 2024, all three teams moved to 24-hour coverage.

Through June 2026, the SA-CORE team responded to 4,434 calls throughout the City, with 2,557 individuals referred for follow-up services, and 460 individuals successfully connected to services. In FY 2027, the SA-CORE team is expected to respond to approximately 5,000 9-1-1 mental health calls, refer 2,700 individuals to follow-up services, and successfully connect 650 people to services.



## Budget Summary

FY 2027 Proposed Budget

### Fire

The San Antonio Fire Department (SAFD) plays a vital role in ensuring community safety. The FY 2027 Proposed Budget includes \$451.2 million in General Fund support, representing a 5.3% increase over the FY 2026 Adopted Budget.



#### **Training Academy and Recruitment and Applicant Processing:**

A total of eight uniform positions and \$1.3 million is added; five positions to support the training academy and three to support recruitment and applicant processing. Currently the positions performing these functions are backfilled with overtime. With the addition of these positions, overtime will be reduced by \$1.4 million.

**Fire Prevention:** During FY 2026, the Fire Prevention program was a focus of the Fire Department's Comprehensive Budget Review. During this process, the Office of Management and Budget, Office of Innovation, and the Fire Department worked together to review current operational structure and perform cost recovery analysis. From this review, it was determined that 40% of the Fire Prevention workload was not cost recovering. As a result, the FY 2027 Proposed budget includes various revenue enhancements to the Fire Prevention revenues.

The FY 2027 Proposed Budget includes the addition of one Fire Inspector position to support compliance with Texas Senate Bill 1177 (89th Legislature, 2025), which requires annual school safety inspections of AEDs. This position will ensure the department can meet the increased mandated inspection workload while enhancing the safety of San Antonio schools. The cost of this enhancement is expected to be offset by revenue generated through the implementation of a new school inspection fee.

**Fire Equipment:** Through a municipal lease, the FY 2027 Proposed Budget includes funding to replace essential fire field operations equipment to enhance firefighter safety, operational readiness, and service delivery. This includes:

- Replacement of bunker gear to ensure compliance with National Fire Protection Association (NFPA) standards
- Replacement of 571 self-contained breather apparatus air packs (SCBA) that have reached end of service life

## Budget Summary

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- Replacement of 61 Ambulance Stretchers to modernize and standardize equipment across the department
- 49 Thermal Imaging Cameras
- 2 panel vans to distribute supplies to fire stations
- 1 additional spare squad vehicle

**Fire Reductions:** The FY 2027 Proposed Budget reduces \$3.7 million. This reduces overtime in the Fire Budget by \$2.9 million; \$1.4 million is reduced by adding eight uniformed positions for the training academy and recruitment and applicant processing and \$1.5 million is eliminated because of implementation, management, and monitoring of leave policies. Additionally, \$743,000 is reduced based on the line-item analysis of the budget conducted during the Comprehensive Budget reviews.

**Academy Training Schedule:** The following chart shows the Fire Department's Emergency Medical Services and Cadet Class training schedule for FY 2027:

| FY 2026    |     |            |     |     | FY 2027 |     |               |            |     |     |     |     |            |     |               |     | FY 2028       |               |     |
|------------|-----|------------|-----|-----|---------|-----|---------------|------------|-----|-----|-----|-----|------------|-----|---------------|-----|---------------|---------------|-----|
| May        | Jun | Jul        | Aug | Sep | Oct     | Nov | Dec           | Jan        | Feb | Mar | Apr | May | Jun        | Jul | Aug           | Sep | Oct           | Nov           | Dec |
|            |     | Start July |     |     |         |     | Graduate Feb. |            |     |     |     |     |            |     |               |     |               |               |     |
|            |     | EMS Class  |     |     |         |     |               |            |     |     |     |     |            |     |               |     |               |               |     |
|            |     |            |     |     |         |     |               |            |     |     |     |     |            |     | Start Aug     |     | Graduate Apr. |               |     |
|            |     |            |     |     |         |     |               |            |     |     |     |     |            |     | EMS Class     |     |               |               |     |
|            |     |            |     |     |         |     |               |            |     |     |     |     |            |     |               |     |               |               |     |
| Start May  |     |            |     |     |         |     | Graduate Dec. |            |     |     |     |     |            |     |               |     |               |               |     |
| Fire Class |     |            |     |     |         |     |               |            |     |     |     |     |            |     |               |     |               |               |     |
|            |     |            |     |     |         |     |               | Start Jan. |     |     |     |     |            |     | Graduate Aug. |     |               |               |     |
|            |     |            |     |     |         |     |               | Fire Class |     |     |     |     |            |     |               |     |               |               |     |
|            |     |            |     |     |         |     |               |            |     |     |     |     | Start May  |     |               |     |               | Graduate Dec. |     |
|            |     |            |     |     |         |     |               |            |     |     |     |     | Fire Class |     |               |     |               |               |     |

## Budget Summary

### FY 2027 Proposed Budget

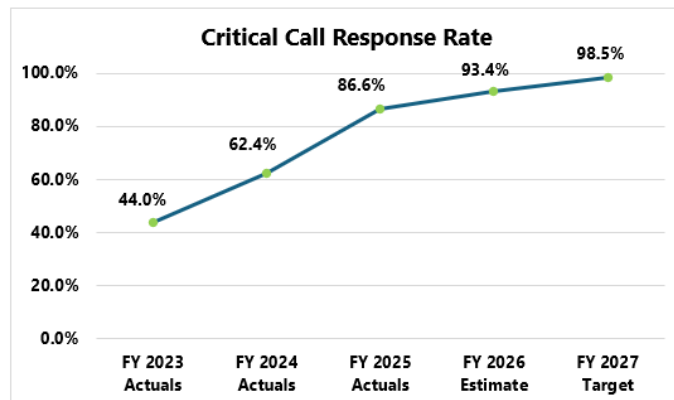
## Animal Care Services

The FY 2027 Proposed Budget for Animal Care Services (ACS) for the General Fund is \$38.0 million, a 12.3% increase over the FY 2026 Adopted Budget. The FY 2027 Proposed Budget allows ACS to continue implementation of the strategic plan approved in FY 2023. This multi-year plan is framed through five key focus areas:

- Support a safe community for people in their neighborhood
- Protect the safety and humane treatment of pets
- Support the placement of pets for life
- Foster positive connections with our community
- Champion a healthy and thriving workforce

The City has made significant investments in the strategic plan over the past three years with additional funding and personnel, allowing ACS to make meaningful progress in many areas, including enforcement, spay and neuter, and placement strategies.

**Critical Calls:** In FY 2027, ACS estimates receiving over 85,000 calls for service, of which approximately 60% are critical. Critical calls include aggressive dogs, cruelty, neglect, injured/sick animals, and trapped/confined animals. At the time the strategic plan was adopted in FY 2023, ACS was responding to approximately 44% of all critical calls received.



Since then, the City added 22 positions (16 Animal Care Officers, 3 Lead Animal Care Officers, and 3 First Response Supervisors) dedicated to increasing the critical call response rate. This investment has resulted in substantial progress in responding to critical, public safety-related calls. ACS will now respond to a cumulative 98.5% of critical calls in FY 2027.

**Spay-Neuter:** The most effective way to prevent more stray and roaming animals is through sterilization; however, a national veterinarian shortage and increasing costs of veterinary care make sterilization services difficult for many pet owners to access. ACS provides spay/neuter services in several ways:

- In-house surgeries at ACS for shelter pets
- Free surgeries through community partners for pet owners in targeted zip codes

## Budget Summary

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- Low-cost surgeries for San Antonio residents through City-owned and partner-operated clinics
- Free surgeries for San Antonio residents through two ACS-operated clinics which opened in FY 2025.

The two new clinics, one on the City's east side and one on the west side, were fully operational in FY 2026 and provided a total of 6,500 surgeries for the year. Since the implementation of the strategic plan, ACS has increased the number of spay/neuter surgeries provided in all areas by 73%, from 23,646 in FY 2023 to an estimated 40,820 in FY 2026. In FY 2027, ACS expects to provide a total of 42,959 spay/neuter surgeries.



Beginning October 1, 2026, and included in the FY 2027 Proposed Budget, ACS will contract the operation of the East Side clinic to a community partner, Spay Neuter Network, who will provide 3,000 free surgeries for San Antonio pets. This new agreement has enabled Animal Care Services to reallocate nine staff positions and operational resources for operation of the new ACS Veterinary Hospital set to open in FY 2027.

**New Veterinary Hospital:** The 2022 Bond included \$15 million in funding for a new 14,500 square foot veterinary hospital on the main ACS campus. The project also includes renovation of the existing 3,000 square foot clinic. The new hospital complex will include a surgical wing for spay/neuter and special surgeries, a wing for enhanced diagnostics and treatment, and administrative space for intake processing, training, and the community cat program, a City program for spay/neuter of outdoor feral cats.

Construction on the facility began in February 2026 and will be completed in early Spring 2027, with renovation of the existing clinic expected to be completed in November 2027. The FY 2027 Proposed Budget includes 10 new positions and \$1.9 million in funding to operate the new hospital. One additional position will be added to the Facility Services Fund to maintain the building.

## Budget Summary

### FY 2027 Proposed Budget

## Library

The FY 2027 Proposed Budget includes a total General Fund investment of \$58.1 million for the San Antonio Public Library, a 4% increase from the FY 2026 Adopted Budget. The San Antonio Public Library continues to offer free access to information through robust print and electronic resources, to foster lifelong learning with innovative and responsive programs and services, to improve digital equity in the community with public access to technology, and to provide safe, inclusive spaces for everyone.

**Carver Branch Library Mandate:** The FY 2027 Proposed Budget includes \$379,000 to add four positions for the expanded and new spaces of the Carver Branch, and to service additional customer demand. There will be a new African American Resource Center, a dedicated Tween space, an additional meeting room, and a first of its kind Digital Media Studio.

**Replacement Furniture and Electronics:** The FY 2027 Proposed Budget includes funding for various pieces of equipment and building repairs, such as \$1.3 million to replace old, worn, or broken furniture and equipment. The FY 2027 Proposed Budget includes \$814,000 to replace end-of-life public and staff computers and mobile devices. Having updated technology is key for patrons to have the best possible experience when visiting the Library.



**Building Repairs:** Included in the Proposed Budget are several improvements to the Central Library. The Capital Budget provides \$587,000 for design improvements to the building's skylight and to fix water leaks. An additional \$1.2 million is included for the replacement of the Central Library's freight elevator. The Capital Budget also provides \$3.2 million for the replacement of the HVAC systems at the Thousand Oaks Branch (\$1.4 million) and Mission Branch (\$1.8 million).

**Cost Recovery Fees:** An increase in the processing fee for lost materials is included, raising the fee from \$5.00 per item to \$10.00 per item, which will generate \$10,000 in additional revenue. The FY 2027 Proposed Budget also includes \$1,000,000 in estimated new revenue from a new Non-San Antonio Resident Fee of \$20 per year, per library card, for those residing outside of the City of San Antonio but within Bexar County. This new fee is necessary to achieve full cost recovery of the necessary resources to continue to extend library services to these residents. The current



**Budget Summary**

FY 2027 Proposed Budget

Bexar County flat fee for service under the interlocal agreement is \$3.5 million annually, which does not cover the cost of providing library services.

**Department of Human Services**

The FY 2027 Proposed Budget includes a total of \$98.8 million in General Fund, and grants funds to support the Department of Human Services (DHS). In FY 2027, DHS will continue to provide integrated social services that promote lifelong learning, economic opportunity, lasting household stability, and improve multi-generational social factors of health for all San Antonio communities.



Through General Fund and grant support, DHS focuses direct services, contractual relationships, and collaborative partnerships around three primary long-term goals: improving children and youth success, strengthening family financial stability, and helping older adults live independent lives.

In support of these goals, DHS continues delivering direct service programs that support vulnerable residents and guides a strategic funding process for non-profit delegate agencies, aligned with DHS programs and City priorities.

**Older Adult Programming:** Extended hours for Senior Centers was originally funded through one time funding sources, which was set to expire on September 30, 2026. However, the FY 2027 Budget includes funding in the amount of \$952,000 and 36 part-time positions, to continue to fund extended hours at the Comprehensive Senior Centers. Based on check-in data gathered between October and January of this fiscal year, approximately 7.5% or 162 individuals checked in at Comprehensive Senior Centers (excluding Lopez and Griffin) at 7:00 or after. Therefore, the Budget includes funding to open centers to 7:00pm.



## Budget Summary

### FY 2027 Proposed Budget

Seeking opportunities to ensure the health and safety of older adults, the City Council Public Safety Committee’s Elder Abuse Subcommittee identified the execution of a public education and awareness campaign as a key strategy to prevent elder abuse in San Antonio.

In collaboration with community partners, FY 2027 investments support benefits navigation and older adult fraud, abuse, and exploitation awareness to promote older adult asset building and protection.



**Facility Improvements:** Through capital investments, three community centers are expected to open in Fall 2027. The West End Senior Center will be expanded into a multi-generational center to include Parks and Recreation programming. The FY 2027 Budget adds two positions and \$27,000 to operate the expanded Center. Additionally, Kenwood Community Center is being rebuilt into a new multi-generational center with full programming and the Proposed Budget adds five positions and \$104,000 for maintenance and operations. Finally, the Ella Austin Community Center is under renovation to continue supportive services at the facility. The Proposed Budget will add six positions and \$406,000.

The renovations and expansions at the centers include facility capacity improvements to offer health screenings, assembly for community meetings, and additional space for fitness, computer courses, and nutritional education programming to serve the community.

**Delegate Agency Funding:** A total of \$31.2 million is included in the FY 2027 Proposed Budget for Delegate Agency funding. This includes \$24.5 million for the Human Services and Homeless Services delegate agencies, and \$6.7 million for Workforce Development delegate agencies.

The Human and Homeless Services and Strategy Consolidated Funding Process contracts services from non-profit agencies to support City services. DHS will manage delegate agency contracts focused on upstream efforts to improve the lives of youth, families, and older adults.





## Budget Summary

FY 2027 Proposed Budget

The FY 2028 Plan proposes to reduce delegate agency funding for Discretionary Agencies in the amount of \$5.1 Million.

**Human Services Reductions:** The Budget includes a total of \$3.2 million in reductions. This includes the following:

- \$353,000 is from line-item analysis, reductions in temp services, and travel and education.
- \$220,000 has no impact on services. This includes the reduction of one vacant position for faith-based work, as the responsibilities of this position have transitioned to a local network of community and faith-based organizations, and one vacant position that supports senior centers, but is not directly assigned to a center.
- \$344,000 to close three of four part time nutrition sites. Through last year's CBR it was identified that the part time nutrition sites had low daily attendance (62 individuals in total in FY25 vs 2,061 at comprehensive senior centers) and the cost per participant was on average about \$2,141 more than a Comprehensive Senior Centers (\$2,721 vs \$580). The budget recommends closing Darner, South San, and Harlandale Briar. All sites have a Comprehensive Senior Center within five miles.
- \$2.2 million for SAEP Scholarships: SAEP started in 1989 with \$2.1 million for scholarships. Since that time the City's investment and other community resources for local scholarships and tuition programs have increased. Today, between the City and other sources, it is estimated there is approximately, \$44 million available for scholarships and tuition assistance. Therefore, the FY 2027 budget recommends reducing the SAEP scholarship program. A total of 3,349 unduplicated recipients received a scholarship last year.

## Parks

The FY 2027 Proposed Budget includes a total of \$120.4 million investment in Parks and Recreation. Of this amount, \$71.1 million is funded by the General Fund, and \$29.2 million is funded by restricted funds including the Parks Environmental Fund, City Cemeteries Fund, Tree Canopy Preservation and Mitigation Fund, and the Capital Management Services Fund. The FY 2027 Proposed Budget also includes \$19.7 million for capital projects and \$419,000 in grant funding.

**Park Operations:** The FY 2027 Proposed Budget includes \$1.1 million for personnel, equipment, and supplies to support the operations and maintenance of parks and capital projects. This

## Budget Summary

### FY 2027 Proposed Budget

includes maintenance of an additional 9 miles of greenway trail and new improvements across more than 25 park locations. New amenities include:

- Shade structures at 19 park locations
- An aquatics facility at Mission Marquee Plaza
- A splash pad at Woodlawn Lake
- A new cyclo-cross course at Lady Bird Johnson (LBJ)
- New playground and downhill mountain bike trails at Eisenhower Natural Area
- New neighborhood park at Orr Dr. and Suzette Ave
- New swimming pool and splash pad at Cassiano
- Trail developments connecting Thousand Oaks to LBJ and Culebra Road to the Culebra-Helotes Greenway
- A dog park at Arnold Park
- Other general improvements across the system

**Environmental Fee Increase:** In FY 2014, City Council approved the establishment of the Parks Environmental Fee to account for expenditures associated with park mowing, sanitation, litter removal, and tree trimming charged monthly to approximately 670,000 CPS Energy customers throughout the City of San Antonio.

The FY 2027 Proposed Budget includes a further \$0.25 cent increase to the Environmental Fee from \$2.00 to \$2.25, charged on CPS Energy bills. This revenue allows for \$2 million of eligible expenses to be transferred from the General Fund.

**Park Playground Shade Structures:** In FY 2024, the City Council approved an investment of \$19 million over five years to install shade structures at 61 playgrounds across 60 parks citywide. Through the first three years of the program, shade structures were completed at 36 playgrounds in 35 different parks. The FY 2027 Proposed Budget includes \$3.8 million to install 12 structures at 12 park locations as part of the fourth year of the plan.



Other Parks and Recreation initiatives include:

## Budget Summary

FY 2027 Proposed Budget

- **Neighborhood Tree Care:** In FY 2025, the City Council approved \$300,000 over three years for the Urban Canopy Neighborhood Tree Care Program to provide qualified residents with tree care services, including tree trimming, limb pruning, and tree removal for residents in need. In FY 2025 and 2026 combined, 93 properties were served by the program. FY 2027 will be the last year of funding for this program.
- **Edwards Aquifer:** The Edwards Aquifer Protection Program (EAPP) was approved by voters in 2000 to protect the quality and quantity of water recharging into the Edwards Aquifer through the acquisition of land and conservation easements located within the sensitive Recharge and Contributing Zones of the Edwards Aquifer. The City Council-appointed Conservation Advisory Board (CAB) evaluates and provides recommendations on all properties under consideration for inclusion in the program to the City Council for final approval. Since 2000, the City has protected 188,900 acres of land through this program. In 2020, the City Council approved a 10-year, \$100 million program to provide future funding for the EAPP through the San Antonio Municipal Facilities Corporation (SAMFC). In FY 2027, \$10 million is allocated for the EAPP to purchase eight additional conservation easements for an estimated total of 5,500 acres.

**Parks Reductions:** The FY 2027 Proposed Budget includes \$3.2 million in Parks Department reductions consisting of:

- \$217,000 from line-item analysis and reductions in travel and education.
- \$2.5 million by redirecting 12 eligible positions and associated operating costs from the General Fund to the Parks Environmental Fund, three positions to the Tree Canopy Preservation and Mitigation Fund, and two capital project support positions to the Capital Management Services Fund.
- \$209,000 from eliminating three vacant positions.
- \$200,000 related to the Botanical Gardens annual funding agreement.
- \$108,000 from discontinuing 1,400 classes with no attendance and reducing 1,056 classes impacting approximately 4,600 duplicated participants.

## Health

The FY 2027 Proposed Budget for the San Antonio Metropolitan Health District includes a total investment of \$80.0 million, with \$45.8 million funded by the General Fund, \$500,000 by Restricted Funds, and \$33.7 million funded by Grants. Metro Health provides vital public health services in San Antonio and Bexar County. Services include regulatory functions, emergency planning and disaster response, preventive health, clinical and laboratory services, communicable disease

## Budget Summary

### FY 2027 Proposed Budget

control, violence prevention, behavioral health coordination, and advancing health equity, social justice, and policy change.

**Public Health Services:** In FY 2027, Metro Health will continue to provide mandated public health services to help maintain a safe, healthy, and clean community, including:

- Food Safety
- Swimming Pool Inspections
- Disease Surveillance
- Immunizations
- Tuberculosis Prevention and Control
- Sexually Transmitted Infection (STI) Prevention and Control
- Clinic Laboratory Services



Additionally, Metro Health will provide key City services, including Diabetes Prevention Education, Women, Infants & Children (WIC) services, Violence Prevention, Mental Health Services Coordination, Asthma Education and Management, Children's Oral Health, Vector Control and other public health services.

**Medicaid Waiver and Charity Care Program:** Last year, it was projected that the Medicaid Waiver reserve funding would expire at the end of FY 2026. These reserves have funded Diabetes Prevention, Oral Health, Stand Up SA & Violence Prevention, STD/HIV services, and Healthy Neighborhoods. Through interest earnings and program savings, \$19.4 million is estimated to be available for FY 2027.

The Proposed Budget recommends maintaining priority programs, reducing other programs, and transferring Healthy Neighborhoods and Community Nutrition (\$805,000) from General Fund to Medicaid Waiver/Charity Care funding. These recommended changes will allow the City to continue funding the following programs through FY 2029.

- Community Nutrition
- Oral Health
- Stand Up SA
- STD/HIV clinical operations
- Healthy Neighborhoods
- Violence Prevention

## Budget Summary

FY 2027 Proposed Budget

**Academic Public Health Partnership:** The FY 2027 Proposed Budget includes \$2 million to support the new Kate Marmion School of Public Health at The University of Texas at San Antonio (UTSA). This funding represents the final year of the City's five-year \$10 million investment in the partnership.

UT San Antonio's primary goal for FY 2027 is to strengthen and expand its public health education and research while growing faculty and staff, increasing student enrollment, and advancing new academic programs, including a doctoral program. Key priorities include enhancing faculty research capacity, improving grant competitiveness, and expanding interdisciplinary and community partnerships.

Additionally, the School will focus on creating experiential learning opportunities that build a pipeline of public health professionals both at the Master of Public Health (MPH) and doctoral levels (PhD). These efforts, supported by the City's investment, will prepare the next generation of public health professionals and contribute to a stronger public health ecosystem in San Antonio.

**Health Reductions:** The FY 2027 Proposed Budget transfers \$805,000 of General Fund health programming to Medicaid Wavier funding and reduces \$2.6 million in spending. This includes the following reductions:

- \$592,000 is from line-item analysis, reductions in temp services, and travel and education.
- \$400,000 by consolidating nutrition and diabetes programming and discontinuing the Por Vida program. There are a total of seven positions that support the community nutrition program, of which four will be eliminated through the consolidation and three will be re-organized to the Medicaid Waiver Fund.
- \$468,000 to eliminate the lease at E. Highland Blvd. and four vacant positions which would have minimal impact to community services.
- \$993,000 and six positions that support the Center for Policy & Health Improvement and the Performance Management team. This will reduce maternal mortality Access to Care initiatives and support the Quality Improvement Symposium that is held in the fall. This would also simplify and streamline reporting related to accreditation.
- \$180,000 and one position that supports the Mayor's Fitness Council. Staff would continue to provide administrative support to the Council, however, the ability to sustain the Council's community health initiatives would be eliminated.

## Budget Summary

FY 2027 Proposed Budget

### Economic Development

The FY 2027 Proposed Budget includes a \$16.9 million total investment in the Economic Development Department (EDD), of which \$13.4 million is funded by the General Fund, and \$3.5 million by Restricted Funds including the Economic Development Incentive Fund, Starbright Industrial Development Corporation Fund, and the Capital Management Services Fund.



**Economic Development Strategic Framework Update:** In April 2026, EDD, in coordination with TIP Strategies, Inc. (TIP), began a robust stakeholder engagement process to update the Economic Development Strategic Framework. The Framework was originally accepted by City Council in October 2022. Throughout the process, the focus was to assess and expand on the four goals outlined in the 2022 Framework:

- **Innovation and Industry:** Retain, expand, and attract businesses within each strategic industry cluster, provide more effective small business support, and facilitate innovation-centric entrepreneurship.
- **Placemaking and Real Estate:** Accelerate place-based real estate development projects that create quality spaces for new jobs and investment in San Antonio's regional centers and neighborhood economic nodes.
- **Talent and Workforce:** Ensure San Antonio residents have accessible pathways to well-paying jobs and employers have access to a robust pipeline of talent.
- **Capacity and Resources:** Align the City's economic development tools with strategic growth and coordinate with local organizations on shared goals and actions that benefit San Antonio as a whole.

The results of the evaluation of economic foundations, organizational capacity, and growth opportunities culminated in an updated framework in Fall 2026. This effort ensures the City's economic development priorities remain aligned with today's economic conditions, industry trends, and community needs. FY 2027 priorities include a renewed focus on competitiveness, including site readiness and updated incentive guidelines; expanded access to global markets for



## Budget Summary

### FY 2027 Proposed Budget

increased international business opportunities; and leveraging the various large-scale investments to provide new opportunities for local small businesses, as well as redevelopment of former sites.

**Economic Development Incentives and Competitiveness:** In FY 2027, the Economic Development Incentive Fund (EDIF) will continue to be used to incentivize investments and spur growth and job creation. The FY 2027 Proposed Budget includes \$5.6 million for current and new economic investment agreements. EDD will recommend updated incentive guidelines in early FY 2027 as the current policies expire December 31, 2026.

Site readiness is essential to strengthening San Antonio's competitiveness, ensuring the City and private sector can respond quickly to opportunities to attract high-value investments. In FY 2027, EDD and its partners will focus on deploying the recommendations included in the Framework Site Readiness assessment, which included actionable strategies for numerous industrial sites for large-scale development opportunities.

### **Small Business Engagement and Access to Capital:**

The Zero Percent Interest Loan Program addresses one of the greatest challenges for small business owners: access to capital, particularly for those who are unable to access traditional loans. The FY 2027 Proposed Budget allocates \$500,000 to support an additional 26 loans valued at \$1 million. Since 2016, over 430 loans and \$14 million in capital has been leveraged with approximately \$4 million in interest bought down, allowing the small businesses to add over 1,200 new jobs, and retain another 1,700+.



Launch SA, offered in partnership with Geekdom, will continue programming across all City Council Districts in FY 2027, providing technical assistance from industry experts, and connecting more small businesses to funding opportunities. The FY 2027 Proposed Budget includes \$600,000 to support operations. In addition to Launch SA's efforts across the City, EDD staff will continue their outreach efforts throughout the community, engaging with businesses of all sizes to ensure they are aware of resources available, identify trends, and support their growth. 11,000 small business engagements and 665 business retention and growth (BRG) visits are expected in FY 2027.

**Nelson W. Wolff Municipal Stadium Master Plan:** In August 2026, EDD launched a community-driven planning process to develop a master plan for the future redevelopment of the Nelson W.



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## Budget Summary

### FY 2027 Proposed Budget

Wolff Municipal Stadium (Wolff Stadium) site. EDD discussed with residents, business owners, and institutional partners to help identify the amenities, services, and opportunities that would best benefit the neighborhood and region. The completed master plan will be presented in early FY 2027 to the City Council for consideration, helping shape a vision for the future of the Wolff Stadium property that reflects community priorities. Following City Council consideration, EDD will focus efforts on implementing the vision identified through the community-driven process.

**RevitalizeSA: Corridor Leadership Program:** To further support placemaking efforts, the RevitalizeSA: Corridor Leadership Program serves as a catalyst for grassroots economic development by training community leaders to design and implement locally driven placemaking projects. Upon completion, participant leaders are eligible to apply for a Commercial Hub Advancement for Neighborhood Growth Engagement Grant (CHANGE) of up to \$5,000. The CHANGE Grant is intended to act as a spark for positive, visible change and provide the necessary capital to transform a neighborhood business district into a more vibrant and resilient destination. The FY 2027 Proposed Budget includes \$250,000 to continue this program for a fourth year.

The FY 2027 Proposed Budget includes \$540,000 in reductions which include, \$265,000 from line-item analysis and rightsizing the construction mitigation program as well as travel and education, \$250,000 and two positions due efficiencies gained from the implementation of Salesforce, and \$25,000 from eliminating a consultant contract used for lead-generation efforts in Latin America, with staff leveraging existing resources for targeted investment promotion events.

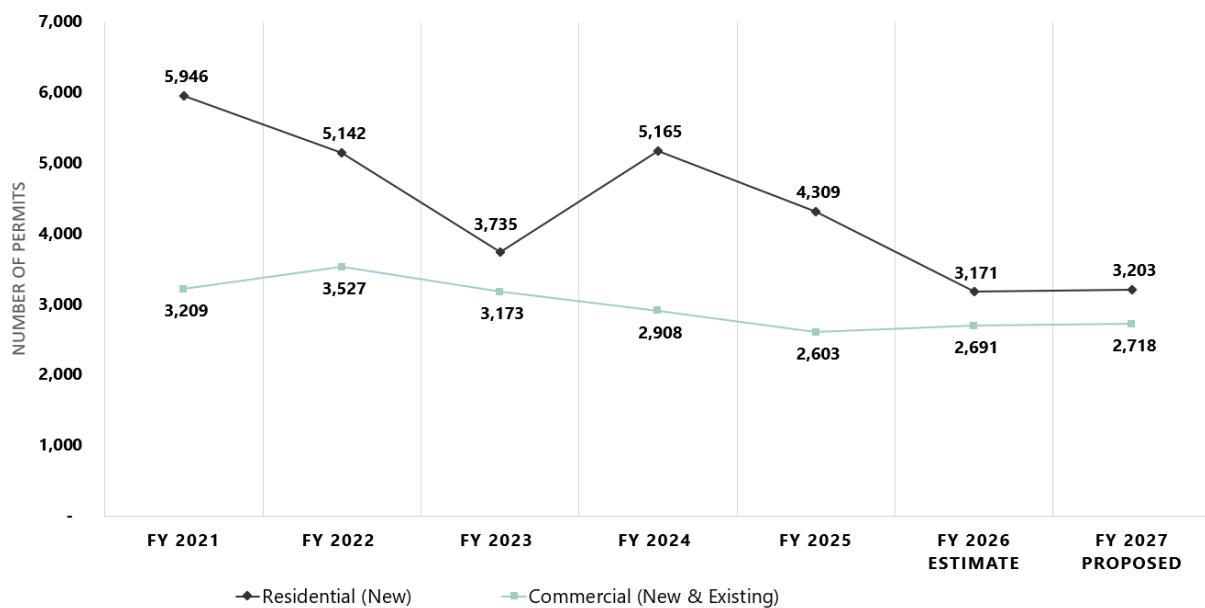
## Other Funds

### Development Services

The FY 2027 Proposed Budget for the Development Services Fund is \$54.1 million of which \$50.3 million is operating and \$3.8 million is the transfer to the General Fund for Fire Prevention revenues. Established in FY 2007, the Development Services Fund supports the City's development review, permitting, inspections, and code enforcement services. The fund is primarily supported by fees paid by customers using these services, ensuring that development-related activities are funded by those who benefit from them.

Development activity is closely tied to the economy. As shown in the chart below, residential permit activity increased significantly in FY 2021, largely due to historically low interest rates that encouraged new construction. As interest rates rose, permit activity gradually declined through FY 2023 because higher borrowing costs slowed development. Residential and commercial permit activity is expected to remain stable through FY 2026, with similar levels anticipated in FY 2027 as economic conditions continue to influence the pace of development.

**Residential and Commercial Building Permit Activity**  
**FY 2021 to FY 2027**



## Budget Summary

FY 2027 Proposed Budget

**Balanced Budget:** In response to lower permit activity and to support the long-term financial health of the Development Services Fund, the FY 2026 Adopted Budget implemented a strategic hiring freeze to manage operating costs while reevaluating operations. The Department also collaborated with members of the development community to review the City’s fee structure and identify opportunities for potential fee increases to maintain the level of service the building community expects. As a result, the development community has expressed support for a 35% fee increase over three years (15% in FY 2027, 12% in FY 2028, and 8% in FY 2029). The FY 2027 Proposed Budget includes a total of \$7.4 million in new and adjusted fees.

**Code Strategic Plan:** The Development Services Department is implementing its community-informed Code Enforcement Strategic Plan to improve neighborhood quality of life and provide more responsive, transparent, and effective code enforcement services. The strategic plan was developed using feedback from residents, employees, and community stakeholders gathered during FY 2025 and was presented to council in FY 2026.

Key initiatives in the strategic plan include:

- Modernizing technology and business processes
- Improving integration with the City's 311 system
- Strengthening enforcement of vacant lots
- Enhancing annual notification processes
- Increasing transparency for residents and City Council.

To improve access to information, the department continues to expand public dashboards that allow residents to track Code Enforcement cases and view updates more quickly and easily.

## Airport

The FY 2027 Proposed Budget includes \$185.9 million to operate the City's two airports, San Antonio International Airport (SAT) and Stinson Municipal Airport.

**Airport Passenger Count:** The total FY 2025 passenger count was 10.9 million. Nationwide, air travel declined in FY 2026 due to economic uncertainty and the longest federal government shutdown taking place. For the first nine months of FY 2026, the SAT passenger count decreased by 4.8% compared to the same period in FY 2025 with total passengers for FY 2026 projected at 10.2 million.

In May 2026, two new airlines, Breeze Airways and Air Canada, launched three new destinations for SAT: Pensacola and Raleigh-Durham through Breeze, and Toronto through Air Canada. Along

## Budget Summary

FY 2027 Proposed Budget

with the new destinations, air service is expected to grow on existing routes due to added frequency of flights, larger aircraft, and added competition.

In FY 2027, the total passenger count is expected to increase by 2.9% to 10.5 million. As a result of the increase in total passengers, the Airport and its related funds will experience an increase in revenue.



**Airport Upgrade:** The new Terminal A Expansion opened in March 2026. The expansion enables additional opportunities for expanded service from existing airlines and new carriers through a ground load facility equipped with three new ground boarding gates, five new Airplane Remain Overnight parking spaces (RON), and new passenger amenities and concession space. SAT has also implemented 16 new food & beverage and retail concepts within

terminals; 13 are already operational as of July and the remaining 3 are expected to open by year-end. As a result, revenues are expected to increase with the improved product mix and expanded passenger appeal.

### **Airport Terminal Development Program:**

As San Antonio and surrounding communities continue to grow in population, the capacity for more flights and passengers must expand to accommodate this growth and to promote geographical connectivity. To prepare for the expected passenger growth and improving the traveling experience, the cornerstone of the Capital Budget is the Terminal Development Program (TDP), which includes the design and construction of a new SAT terminal, a more than 850,000 square-foot terminal with 18 gates for domestic and international air service. In addition to the new terminal facility, the TDP also includes enabling projects like roadway enhancements and realignments to address passenger needs over the next 20 years.



Aside from the TDP, the Airport has other ongoing Capital Projects. Construction for the new, seven-floor Terminal C Parking Garage is underway and expected to be completed in early FY

## Budget Summary

FY 2027 Proposed Budget

2028. In FY 2027, design will begin for the Terminal A and B Reconfiguration & Rehabilitation (TABRR), which will upgrade the interior & exterior of both existing terminals, expand hold room areas, and provide an enhanced passenger experience.

Stinson Municipal Airport (SSF), the second oldest general aviation airport in the U.S. still in operation, will continue runway and land development to improve current infrastructure. Additional projects within the Capital Budget include upgrades to the consolidated rent-a-car (CONRAC) area, airfield improvements, and other enabling projects planned over the next five years.

## Solid Waste

**Solid Waste Services:** The FY 2027 Proposed Budget for the Solid Waste Operating and Maintenance Fund is \$171.6 million. Services supported by the fund include:

### Curbside Services (about 385,000 customers)

- Weekly cart collection of recycling, organics, and garbage
  - Collection assistance is available for those with physical challenges.
- Two annual curbside bagged leaf collections
  - Additional collections by request for a \$20 fee.
- Two annual curbside bulky and two annual curbside brush collections
  - Additional collections by request; fee depends on pile size.
- Dial-A-Trailer neighborhood cleanups



### Citywide Services (about 677,000 customers)

- Illegal dumping collection and abandoned homeless camp cleanup
- Cleanup of occupied homeless camps in conjunction with the Homeless Services and Strategy Office
- Four bulky waste disposal drop-off sites (residential use only)
- One brush drop-off site (residential use only)
- Household hazardous waste disposal drop-off sites
- Monitoring and maintenance of closed City-owned landfills
- Dead animal collection

## Budget Summary

### FY 2027 Proposed Budget

- Downtown litter basket collection
- ReworksSA, a business certification and recognition program for sustainability efforts
- Community and school presentations
- Free coarse mulch distribution

#### Fleet Services Internal Services Fund:

Through an Internal Service Fund, the Solid Waste Management Department (SWMD) maintains and repairs about 2,227 vehicles, and other equipment belonging to several City Departments. Departments are charged an hourly rate that is much lower than comparable repair services from private dealerships. The FY 2027 Proposed Budget is \$32.2 million.



**FY 2027 Investments:** The FY 2027 Proposed Budget includes \$3.1 million for SWMD to expand operations at the Starcrest Transfer Station. These funds will be used to reconfigure the facility's layout so it can continue supporting waste collection in the Northeast sector while also accommodating potential commercial waste haulers in the future. Additionally, the Proposed Budget includes funding for two additional side-loader equipment operators and the necessary equipment to support a growing customer base.

**FY 2027 Monthly User Fees:** In response to rising operation costs and to support the long-term financial health of the Solid Waste Operating Fund, the FY 2027 Proposed Budget includes a rate increase of \$0.75 cents across all cart sizes and a \$0.25 cent increase to the Environmental fee collected via CPS Energy bills. The following table outlines the FY 2027 Proposed monthly customer fees:

| Garbage Cart Size | FY 2026 | FY 2027 | Monthly Increase |
|-------------------|---------|---------|------------------|
| Small Cart        | \$14.76 | \$15.51 | \$0.75           |
| Medium Cart       | \$20.26 | \$21.01 | \$0.75           |
| Large Cart        | \$30.75 | \$31.50 | \$0.75           |
| Environmental Fee | \$3.00  | \$3.25  | \$0.25           |

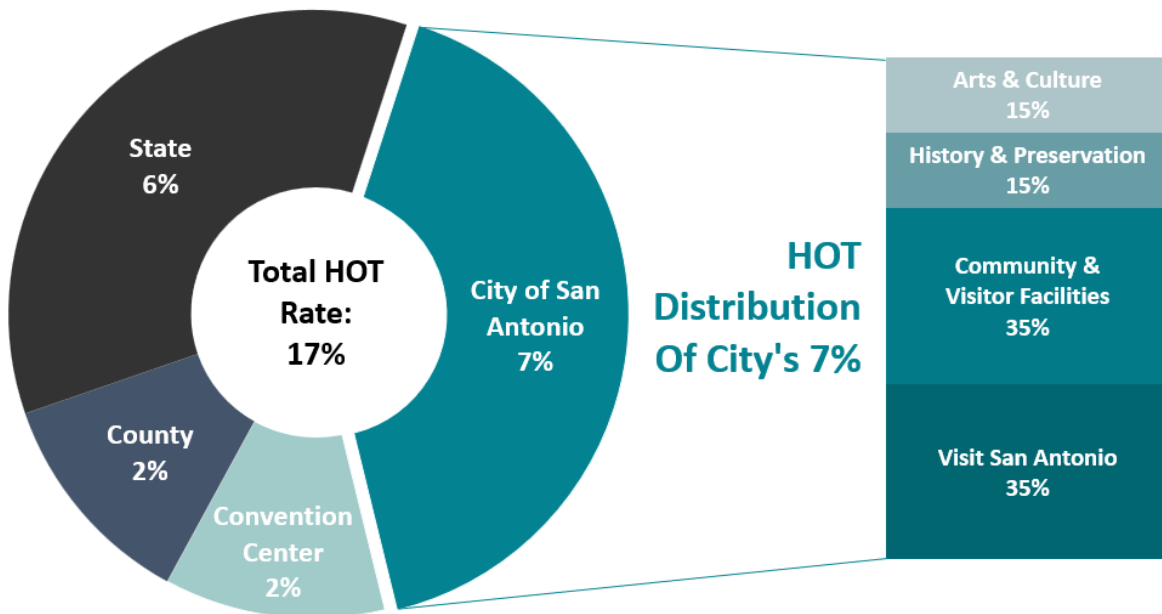


## **Tourism, Culture, and Education**

### **Hotel Occupancy Tax Fund**

The Hotel Occupancy Tax (HOT) Fund accounts for revenues received from Hotel Occupancy Tax collections. Bexar County raised their portion from 1.75% to 2%. The current HOT rate of 17%, levied on every room night, contributes 6% to the State, 2% to Bexar County, 7% to the City, with the remaining 2% dedicated to paying debt service and funding capital improvements for the Henry B. Gonzalez Convention Center.

After the annual Convention Center debt service payment is made, the remaining net HOT collections for FY 2027 are allocated to Visit San Antonio at \$28.4 million, the Arts and Culture Fund at \$12.3 million, and the General Fund for History and Preservation at \$12.2 million. HOT funding also supports the Convention Center and the Alamodome, in addition to the revenues generated by those facilities.

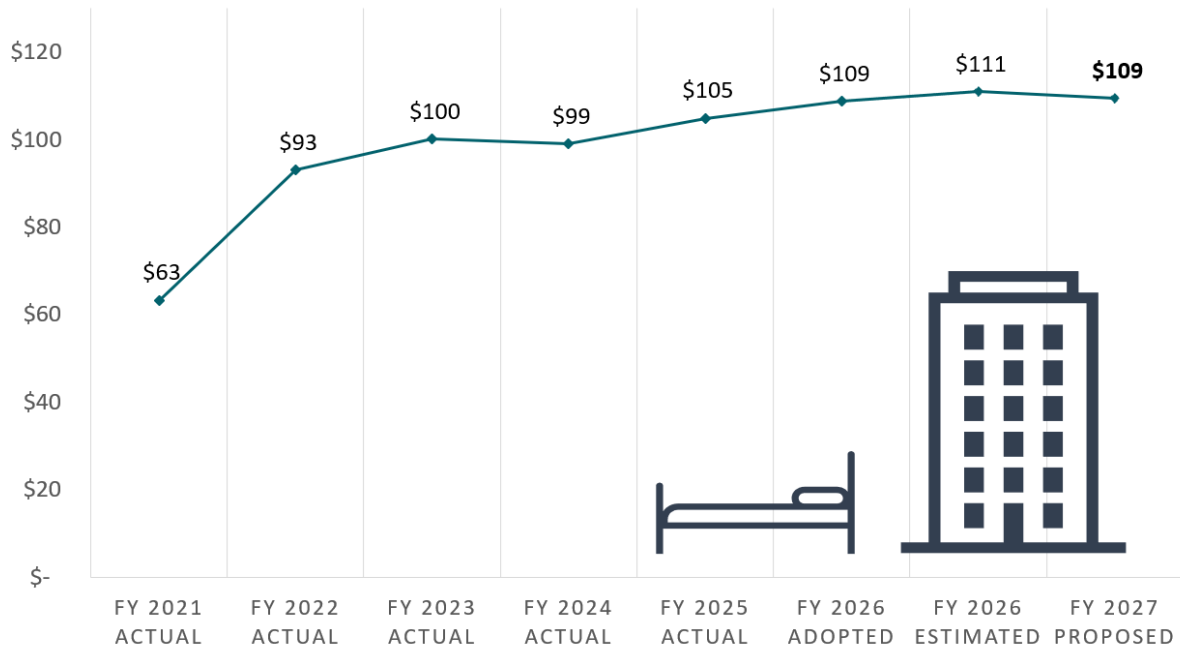




**Budget Summary**

FY 2027 Proposed Budget

## Historical Hotel Occupancy Tax Revenue FY 2021 to FY 2027 (\$ in Millions)



## Arts and Culture

The Arts and Culture Fund was created in FY 2007 to account for expenses generated in support of San Antonio arts and cultural programming. The Arts and Culture Fund is anticipated to receive \$12.3 million in FY 2027 from HOT. With oversight by the San Antonio Arts Commission and its Committees, the Department of Arts & Culture enriches the quality of life in San Antonio by leading and investing in arts and culture through initiatives such as Arts Agency Funding, Cultural Events & Exhibits, Public Art, and the San Antonio Film Commission.

The Department of Arts & Culture manages a public process to fund nonprofits and artists to support the production of public arts programming. Arts funding policies, adopted by City Council in FY 2024, guide all the Department's grant administration. Grants include Artist Grants and Performing Arts Grants, as well as Operational Grants, Event Grants, Film Festival



## Budget Summary

FY 2027 Proposed Budget

Grants, all of which are on a three-year funding cycle. FY 2027 is the final year of the Department's current three-year funding cycle.

Additionally, Cultural Heritage Grants, supporting arts nonprofits that preserve, promote, and revitalize a specific cultural heritage, will also be administered in FY 2027. These grants follow guidelines approved by City Council in FY 2026.

## Community and Visitor Facilities Fund

The Community and Visitor Facilities Fund was established in FY 2004 to account for revenues and expenditures generated from all convention and sports-related activities operated by the Convention and Sports Facilities (CSF) Department. The fund includes both the Convention and Sports Facilities Department operating budget and non-departmental expenses related to convention hosting obligations.

CSF is responsible for the operations of the Henry B. Gonzalez Convention Center, Lila Cockrell Theater, and Alamodome. Additionally, CSF receives General Fund support for the Carver Community Cultural Center, which provides access to facility space rental, arts, education, and artistic performance opportunities.



The FY 2027 Proposed Community and Visitor Facilities Fund Budget totals \$70.2 million to support upcoming conventions, events, non-departmental expenses related to convention hosting obligations, and operations of the Carver Center. The FY 2027 Proposed Budget includes:

- **Visit San Antonio Hosting Obligations:** Provides funding for annual contractual obligations to support major conventions, meetings, and/or events. Every year, Visit San Antonio negotiates with various nationally prominent organizations to successfully ensure the selection of San Antonio as the destination for their annual meetings, conventions, and/or special events.
- **Alamodome Contract Oversight:** Provides funding for one additional position to support contract compliance at the Alamodome. This position will help support the Contracts team and ensure proper oversight of the venue's contracts is maintained.

# Employee Compensation and Benefits

## Civilian Compensation

The FY 2027 Proposed Budget includes funding for increases to civilian compensation through an across-the-board increase and adjustments to address compression.

**Across-the-Board Increase:** To continue efforts to recognize and retain employees, the FY 2027 Proposed Budget includes a 3% across-the-board increase for all full-time and part-time civilian and Local Government Corporation (LGC) employees, effective October 1, 2026.

### Compression Adjustments:

- Pay Plan A: The FY 2027 Proposed Budget continues to address compression by ensuring Pay Plan A employees who have now achieved five years in their current job title are at least at the midpoint of their pay range. Employees who have now achieved 10 years in their current job title are guaranteed the maximum of their pay range. These adjustments will be effective October 1, 2026, for eligible employees.
- Pay Plan B: As part of the FY 2027 Proposed Budget, Pay Plan B employees were reviewed, and adjustments will be made to ensure that employees with five to nine years of experience relevant to their current job are paid at 25% of their pay range. Those employees with 10+ years of experience relevant to their job are paid 50% of their salary range. These adjustments will be effective October 1, 2026.

## Civilian Healthcare Benefits

The City continues to offer employees a choice in health plans to best meet their individual needs. The City is self-insured for medical benefits, which means the City and employees share all healthcare costs. In January 2009, the City implemented a two-tiered premium structure with those hired after January 2009 paying higher benefit premiums.

For FY 2027, employees will continue to have a choice of medical options: Consumer Choice Preferred Provider (PPO), New Value PPO, or Blue Essentials HMO. To help mitigate our increasing health care costs and move towards a cost sharing goal of 85%/15% (City/Employee), there have been changes to monthly medical plan premiums, deductibles, and out of pocket maximums. For those in Consumer Choice, the City will again provide a \$500 annual contribution (\$1,000 for a family) to an eligible employee's Health Savings Account (HSA). The Consumer Choice plan

**Budget Summary**

FY 2027 Proposed Budget

continues to promote consumerism and encourages employees to take a more active role in managing their healthcare.

The Consumer Choice plan will continue to have premiums lower than the New Value PPO plan option. The Blue Essentials HMO plan covers in-network services with care provided by a smaller group of qualified medical providers as directed by a primary care provider. The plan design is similar to the New Value PPO with deductibles and co-pays but with lower monthly contributions.

The following tables reflect the proposed employee contributions for 2027.

**Monthly Premiums for Active Civilian Employees**

| <b>Employees Hired Before January 1, 2009</b> |                            |                            |                      |
|-----------------------------------------------|----------------------------|----------------------------|----------------------|
| <b>Medical Plan</b>                           | <b>Consumer Choice PPO</b> | <b>Blue Essentials HMO</b> | <b>New Value PPO</b> |
| Employee Only                                 | \$24.30                    | \$47.89                    | \$100.55             |
| Employee + Child(ren)                         | \$59.09                    | \$116.50                   | \$269.57             |
| Employee + Spouse                             | \$146.57                   | \$244.15                   | \$489.96             |
| Employee + Family                             | \$223.68                   | \$344.54                   | \$683.15             |
| <b>Employees Hired After January 1, 2009</b>  |                            |                            |                      |
| <b>Medical Plan</b>                           | <b>Consumer Choice PPO</b> | <b>Blue Essentials HMO</b> | <b>New Value PPO</b> |
| Employee Only                                 | \$40.36                    | \$76.24                    | \$158.76             |
| Employee + Child(ren)                         | \$83.83                    | \$168.10                   | \$385.61             |
| Employee + Spouse                             | \$213.85                   | \$329.20                   | \$617.15             |
| Employee + Family                             | \$318.94                   | \$460.97                   | \$849.85             |

**Medical Plan Comparison Snapshot**

| <b>In Network Benefits</b>                                            | <b>Consumer Choice PPO</b> | <b>Blue Essentials HMO</b> | <b>New Value PPO</b> |
|-----------------------------------------------------------------------|----------------------------|----------------------------|----------------------|
| City Contribution to Health Savings Account (HSA) (Individual/Family) | \$500/\$1,000              | N/A                        | N/A                  |
| Preventive Care                                                       | Covered at 100%            |                            |                      |
| Annual Deductible                                                     | \$3,000/\$6,000            | \$2,500/\$5,000            | \$2,500/\$5,000      |
| Annual Out-of-Pocket Maximum (Individual/Family)                      | \$4,500/\$9,000            | \$4,000/\$8,000            | \$4,000/\$8,000      |
| Office Visits: Primary Care/Mental Health/Specialist/Urgent Care      | 20% after deductible       | \$25/\$25/\$45/\$75        | \$30/\$30/\$50/\$75  |

# Uniform Employees – Collective Bargaining

Uniformed employees comprised of Police and Fire employees are compensated according to a collective bargaining agreement.

**Police:** Uniformed Police employees will receive compensation and benefits in accordance with the tentative collective bargaining agreement between the City of San Antonio and the San Antonio Police Officers’ Association. The tentative agreement is anticipated to be ratified by the San Antonio Police Officers Association and the City by September 2026. Police compensation will include a 4% wage increase on October 1, 2026.

The following tables reflect the proposed employee contributions for 2027. These employee contributions reflect a 10% increase that is outlined in the Collective Bargaining Agreement.

## Monthly Premiums for Active Uniform Police Employees

| Monthly Premiums for Active Uniform Police Employees |                     |               |
|------------------------------------------------------|---------------------|---------------|
| Medical Plan                                         | Consumer Choice PPO | New Value PPO |
| Employee Only                                        | \$0.00              | \$0.00        |
| Employee + Child(ren)                                | \$0.00              | \$130.75      |
| Employee + Spouse                                    | \$0.00              | \$195.07      |
| Employee + Family                                    | \$0.00              | \$323.69      |

**Fire:** Uniformed Fire employees will receive compensation and benefits in accordance with the current collective bargaining agreement between the City of San Antonio and the Local 624 International Association of Firefighters. Fire compensation will include a 5% wage increase on October 1, 2026.

The following tables reflect the proposed employee contributions for 2027. These employee contributions reflect a 10% increase that is outlined in the Collective Bargaining Agreement.

**Budget Summary**  
FY 2027 Proposed Budget

| <b>Monthly Premiums for Active Uniform Fire Employees</b> |                            |                      |
|-----------------------------------------------------------|----------------------------|----------------------|
| <b>Medical Plan</b>                                       | <b>Consumer Choice PPO</b> | <b>New Value PPO</b> |
| Employee Only                                             | \$0.00                     | \$0.00               |
| Employee + Child(ren)                                     | \$0.00                     | \$130.76             |
| Employee + Spouse                                         | \$0.00                     | \$195.07             |
| Employee + Family                                         | \$0.00                     | \$323.69             |

## Civilian Retiree Benefits

The City remains committed to providing healthcare for retired City employees. Non-Medicare eligible retirees are eligible for the same healthcare plan options as active civilian employees. Healthcare benefits are also provided to Medicare-eligible retirees through a Medicare Advantage plan. The FY 2027 Proposed Budget includes a 17% increase to the non-Medicare retiree premiums, and an ad hoc TMRS cost-of-living adjustment of 1.9%.

### Monthly Premiums for Pre-65 Retirees (Hired before October 1, 2007)

|                              | <b>19 or Less Years</b> | <b>20 to 24 Years</b> | <b>25 to 29 Years</b> | <b>30+ Years</b> |
|------------------------------|-------------------------|-----------------------|-----------------------|------------------|
| <b>CDHP</b>                  |                         |                       |                       |                  |
| <b>Employee Only</b>         | \$246.06                | \$203.22              | \$187.30              | \$170.16         |
| <b>Employee + 1</b>          | \$492.13                | \$406.43              | \$374.61              | \$340.33         |
| <b>Employee + 2</b>          | \$738.19                | \$609.65              | \$561.91              | \$510.49         |
| <b>New Value</b>             |                         |                       |                       |                  |
| <b>Employee Only</b>         | \$490.90                | \$405.21              | \$374.60              | \$339.10         |
| <b>Employee + 1</b>          | \$981.81                | \$810.42              | \$749.21              | \$678.20         |
| <b>Employee + 2</b>          | \$1,472.71              | \$1,215.63            | \$1,123.81            | \$1,017.31       |
| <b>Blue Essentials - HMO</b> |                         |                       |                       |                  |
| <b>Employee Only</b>         | \$319.52                | \$263.20              | \$243.62              | \$220.36         |
| <b>Employee + 1</b>          | \$639.04                | \$526.41              | \$487.23              | \$440.71         |
| <b>Employee + 2</b>          | \$958.55                | \$789.61              | \$730.85              | \$661.07         |

**Budget Summary**

FY 2027 Proposed Budget

**Monthly Premiums for Pre-65 Retirees (Hired after October 1, 2007)**

|                              | <b>10+ years</b> | <b>5 to 9 years</b> |
|------------------------------|------------------|---------------------|
| <b>CDHP</b>                  |                  |                     |
| <b>Employee Only</b>         | \$616.85         | \$1,233.69          |
| <b>Employee + 1</b>          | \$1,233.69       | \$2,467.38          |
| <b>Employee + 2</b>          | \$1,850.54       | \$3,701.07          |
| <b>New Value</b>             |                  |                     |
| <b>Employee Only</b>         | \$905.94         | \$1,811.88          |
| <b>Employee + 1</b>          | \$1,811.88       | \$3,623.76          |
| <b>Employee + 2</b>          | \$2,717.82       | \$5,435.64          |
| <b>Blue Essentials - HMO</b> |                  |                     |
| <b>Employee Only</b>         | \$703.58         | \$1,407.16          |
| <b>Employee + 1</b>          | \$1,407.16       | \$2,814.32          |
| <b>Employee + 2</b>          | \$2,110.74       | \$4,221.48          |

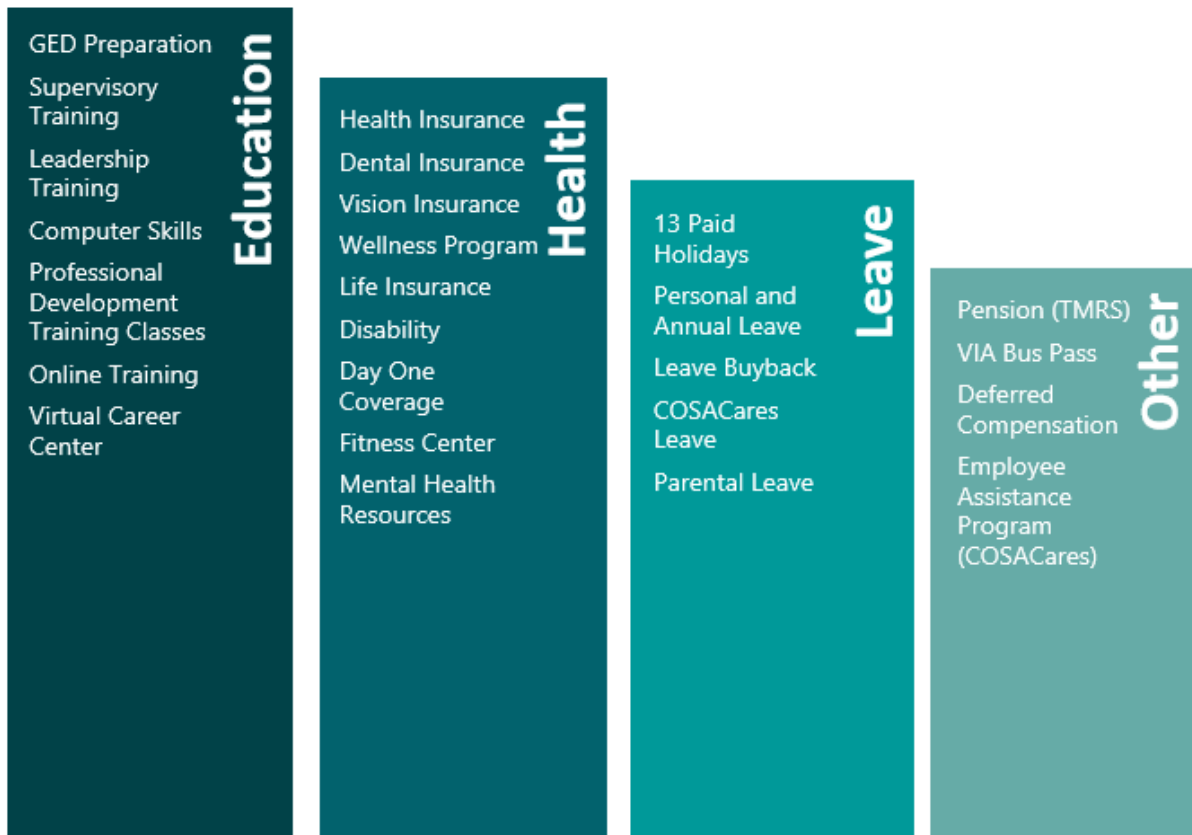


**Budget Summary**

FY 2027 Proposed Budget

**Employer of Choice**

The City of San Antonio remains committed to being an “employer of choice” in our community. In addition to market competitive compensation, the City provides a comprehensive benefits package designed to support the health and well-being of employees. Due to budget constraints in FY 2027, the tuition reimbursement program and student loan repayment programs have been suspended. The graphic below highlights the broad range of benefits that continue to be available to eligible employees.





# REVENUE DETAIL



# Revenue



# Overview

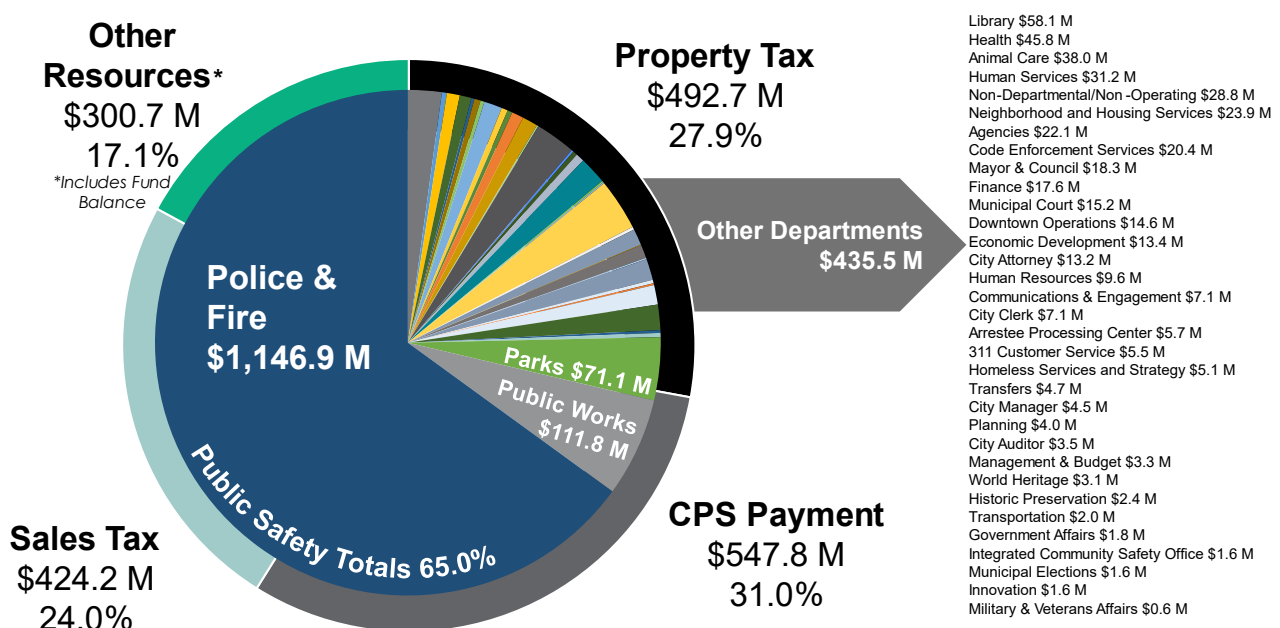
The Revenue Detail Section provides the basis for establishing the FY 2027 revenue projections. Included in this section are the major General Fund revenues of CPS Energy payments, Property Tax, and Sales Tax, as well as revenues from charges for current services. Also highlighted are revenue projections for the City’s Restricted Funds including the Solid Waste Fee and Hotel Occupancy Tax.

The revenue budgets for FY 2027 are based on initial revenue estimate projections included in the Five-Year Financial Forecast that was presented to City Council in May 2026. The projections are developed by both the Office of Management and Budget and the responsible departments. Most revenue projections are based on historical trends and known policy changes; however, since a single method of projecting revenue is not feasible, each source is considered on its own merit and projected accordingly. For those revenues closely tied to economic conditions such as Sales Tax, additional factors including projected inflation, unemployment rates, and economic growth are considered. Projections for the Hotel Occupancy Tax also account for tourist-specific factors and conditions such as hotel/motel room supply, anticipated occupancy, rates, and known future events. Regression models and business analyses are utilized to generate these revenue projections.

# General Fund Revenues

General Fund available resources are projected at **\$1.76 billion in FY 2027**. The three principal sources of General Fund revenue are CPS Energy payments to the City, Property Tax, and Sales Tax. These three sources of revenue combined, account for approximately \$1.465 billion, or 83.0%, of total available General Fund resources.

## FY 2027 General Fund Proposed Budget: \$1.76 Billion





### Property Tax Revenues – \$492.7 Million

The City's property tax rate consists of two components: Maintenance & Operations (M&O) and Debt Service. Of the total property tax rate, the M&O tax rate is 35.138 cents per \$100 of taxable value, an increase of 2.129. Funds from this component of the property tax receipts are deposited in the General Fund and are used to fund recurring and one-time expenses. The FY 2027 Proposed Budget includes \$472.4 million in Maintenance & Operations (M&O) support for the General Fund from property taxes. The chart below illustrates the changes in the property tax rate since FY 2009.

#### City Property Tax Rate since FY 2009 to FY 2027 Rate Per \$100 Valuation

| Rate Component           | FY 2009       | FY 2010 -<br>FY 2015 | FY 2016 -<br>FY 2022 | FY 2023       | FY 2024 -<br>FY 2026 | FY 2027       |
|--------------------------|---------------|----------------------|----------------------|---------------|----------------------|---------------|
| Maintenance & Operations | 35.564        | 35.419               | 34.677               | 33.011        | 33.009               | 35.138        |
| Debt Service             | 21.150        | 21.150               | 21.150               | 21.150        | 21.150               | 21.150        |
| <b>Total</b>             | <b>56.714</b> | <b>56.569</b>        | <b>55.827</b>        | <b>54.161</b> | <b>54.159</b>        | <b>56.288</b> |

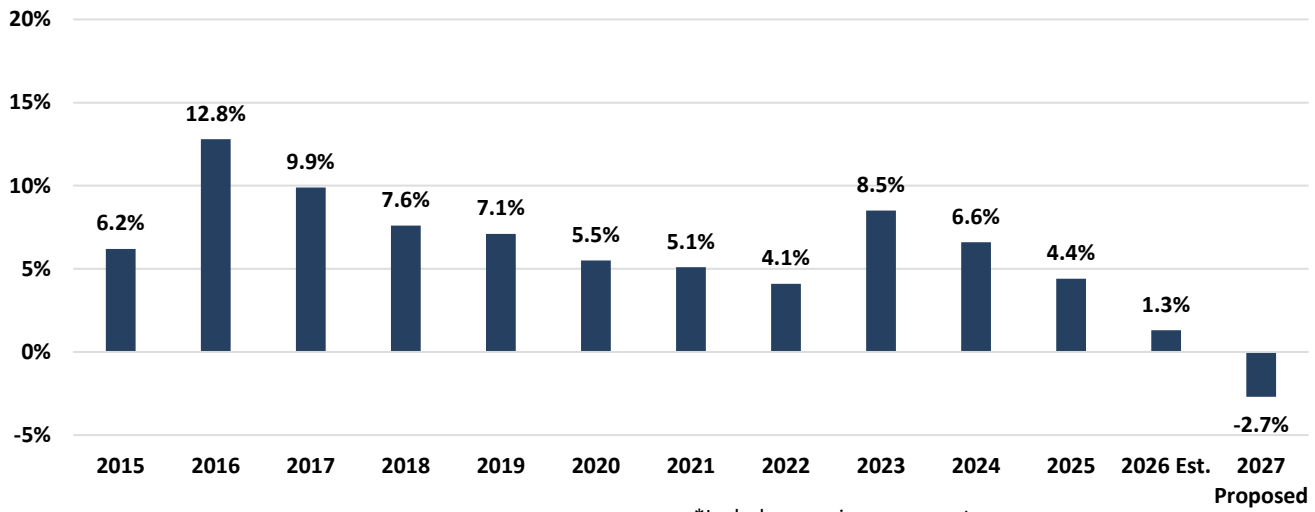
The Debt Service component is determined by the City's debt service requirements. The FY 2027 Debt Service tax rate is 21.150 cents per \$100 of taxable value. Funds from this component of property tax receipts are deposited to the Debt Service Fund and used exclusively to pay the principal and interest on debt. Together, these two tax rate components provide for a total tax rate for FY 2027 of 56.288 cents per \$100 of taxable value. The table above illustrates the components of the FY 2027 Proposed Property Tax Rate.

#### FY 2027 Taxable Values (\$ in Billions)

| Base Value<br>FY 2026         | Decrease in<br>Base Value | New<br>Improvements | Annexation   | Total Value<br>FY 2027 |
|-------------------------------|---------------------------|---------------------|--------------|------------------------|
| \$159,596                     | (\$6,479)                 | \$2,159             | \$4          | \$155,280              |
| <b>% Change From FY 2026:</b> | <b>(4.06%)</b>            | <b>1.35%</b>        | <b>0.00%</b> | <b>(2.71%)</b>         |

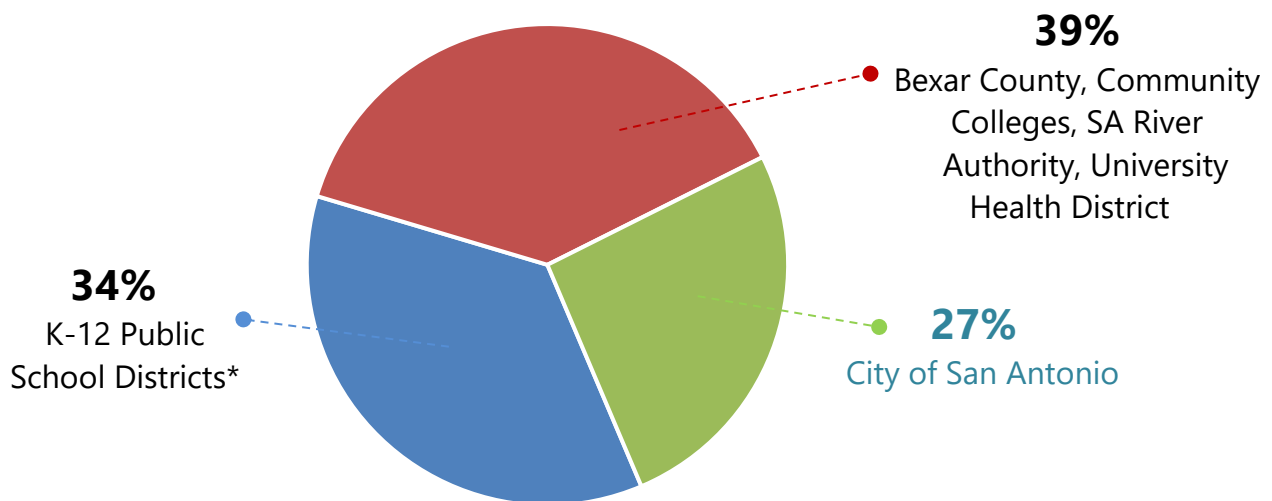
Property values for the City of San Antonio certified by the Bexar Central Appraisal District (BCAD) for FY 2027 show a decrease in net taxable value of approximately \$6.48 billion, or a decrease of 4.06%, from the FY 2026 Estimate. The taxable value less new improvements yield the base valuation. Included is an increase of \$2.16 billion for new improvements, or a 1.35% increase.

### Historical Growth in Property Values FY 2015 to FY 2027



The chart above provides the City's historical growth in property values since 2015. The FY 2027 Proposed Budget reflects a decrease in property values of approximately -2.71%. In the Trial Budget presented on June 18 2026, current M&O property tax revenue projected for FY 2027 was \$465.2 million. This estimate was based upon preliminary information received from the Bexar Central Appraisal District. This estimate has been updated based on the receipt of the certified tax roll from the Bexar Central Appraisal District in late July 2026. The FY 2027 Proposed Budget for M&O property tax revenue is \$492.7 million. In FY 2027, the City will collect \$20.3 million more in M&O property tax revenue when compared to the FY 2026 Adopted Budget.

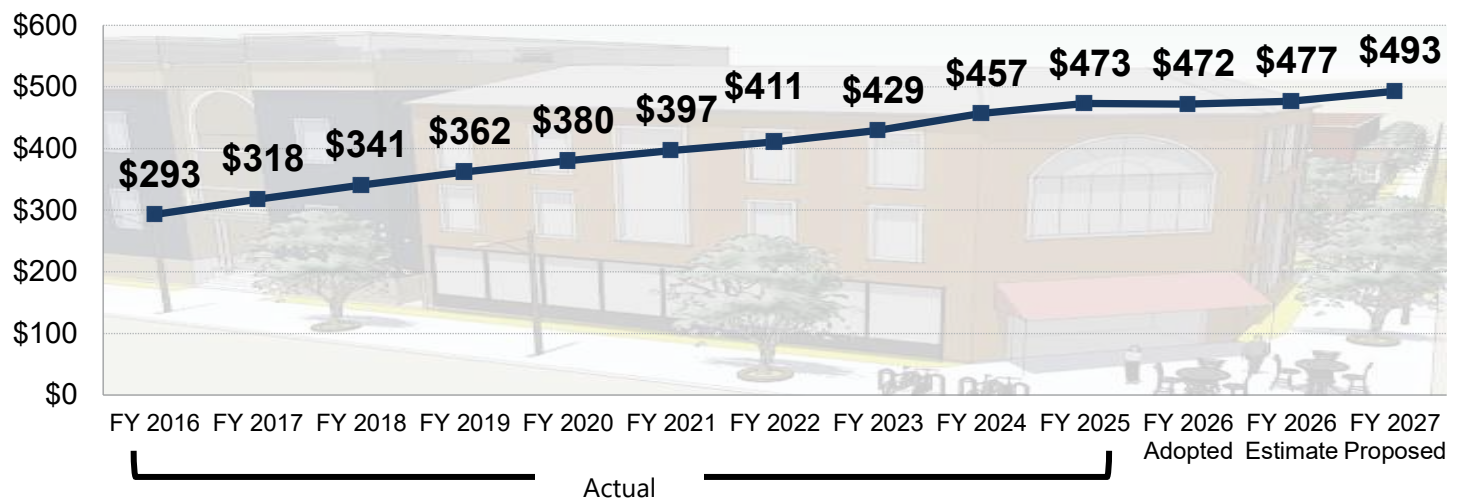
### Property Tax Distribution



\* The K-12 Public School District reflects the FY 2026 adopted tax rate average percent for all school districts.

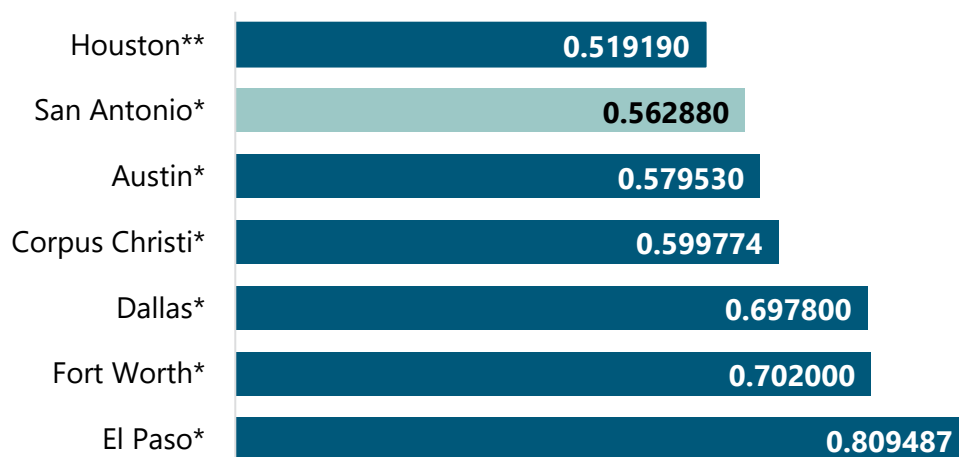
The following chart reflects the 10-year trend in M&O property tax collections and includes the FY 2026 Estimate and FY 2027 Proposed Budget.

Historical Property Tax Revenues  
FY 2016 to FY 2027  
(\$ in Millions)



The Proposed tax rate for FY 2027 of 56.288 cents per \$100 taxable valuation makes the San Antonio property tax rate the second lowest of the major cities in Texas. The following chart shows the Proposed FY 2027 property tax rate for San Antonio as compared to the Proposed rates in other major Texas cities.

Texas City Property Tax Rate Comparisons  
(Per \$100 of Taxable Value)



\* FY 2027 Proposed Tax Rates

\*\* FY 2026 Adopted Tax Rates

## Revenue Detail

FY 2027 Proposed Budget

The following is a sample property tax statement that demonstrates the portion of local taxes due to the City of San Antonio. This sample statement compares current tax rates for a home located in the San Antonio Independent School District valued at \$289,195 which is the FY 2027 average residence homestead taxable value within the City of San Antonio.

**Sample Property Tax Statement**  
**Bexar County, Texas**  
**2026 Tax Year**

| Tax Unit                    | 2026 Assessed Value | Homestead Exemption | 2026 Taxable Value | 2026 Tax Rate Per \$100 Valuation | 2026 Tax Levy     | 2026 Percent of Total Levy |
|-----------------------------|---------------------|---------------------|--------------------|-----------------------------------|-------------------|----------------------------|
| San Antonio I.S.D.          | 289,195             | 140,000             | 149,195            | \$1.15530                         | \$1,760.65        | 35.41%                     |
| Alamo Colleges              | 289,195             | 5,000               | 284,195            | 0.16165                           | 459.40            | 9.44%                      |
| Bexar County                | 289,195             | 57,839              | 231,356            | 0.27633                           | 639.31            | 13.14%                     |
| University Health System    | 289,195             | 57,839              | 231,356            | 0.27624                           | 646.14            | 13.13%                     |
| Road & Flood                | 289,195             | 60,839              | 228,356            | 0.02367                           | 54.05             | 1.11%                      |
| San Antonio River Authority | 289,195             | 11,568              | 277,627            | 0.01787                           | 49.61             | 1.02%                      |
| City of San Antonio         | 289,195             | 57,839              | 231,356            | 0.56288                           | 1,302.26          | 26.75%                     |
|                             |                     |                     | <b>Totals</b>      | <b>\$2.473934</b>                 | <b>\$4,867.36</b> | <b>100%</b>                |

**Property Tax Relief:** FY 2027 is the City of San Antonio's first property tax rate increase in 33 years. The City has decreased the property tax rate nine times during the same time. In FY 2024, the City Council doubled the General Residence Homestead Exemption from 10% of the appraised value of the residence homestead to the maximum 20% of the appraised value, effective January 1, 2023, for qualifying homes.

The City's Homestead Exemption is in addition to the existing \$85,000 exemption for persons aged 65 years or older or disabled. In May 2005, Proposition 3 (Property Tax Levy Freeze) was approved by the voters of the City of San Antonio. This property tax limitation, or "tax freeze", is provided to persons aged 65 years or older or disabled. The total amount of ad valorem taxes imposed on that homestead by the City may not be increased (except for certain improvements) while the property remains the residence homestead of that person. Surviving spouses, with certain qualifications, may inherit this freeze.

On April 4, 2024, City Council approved a 100% property tax exemption for all qualified childcare facilities. As a result, 124 childcare facilities are exempt from City property tax for FY 2027.

As a result of these exemptions as well as frozen tax payments, in FY 2027, the City will forgo approximately \$156.4 million in property tax revenue from Over 65 and Disabled Homestead Exemptions, frozen City tax payments, and the General Residence Homestead Exemption. A total of approximately 117,055 senior and 4,966 disabled homestead exemptions are anticipated for FY 2027.

## Revenue Detail

FY 2027 Proposed Budget

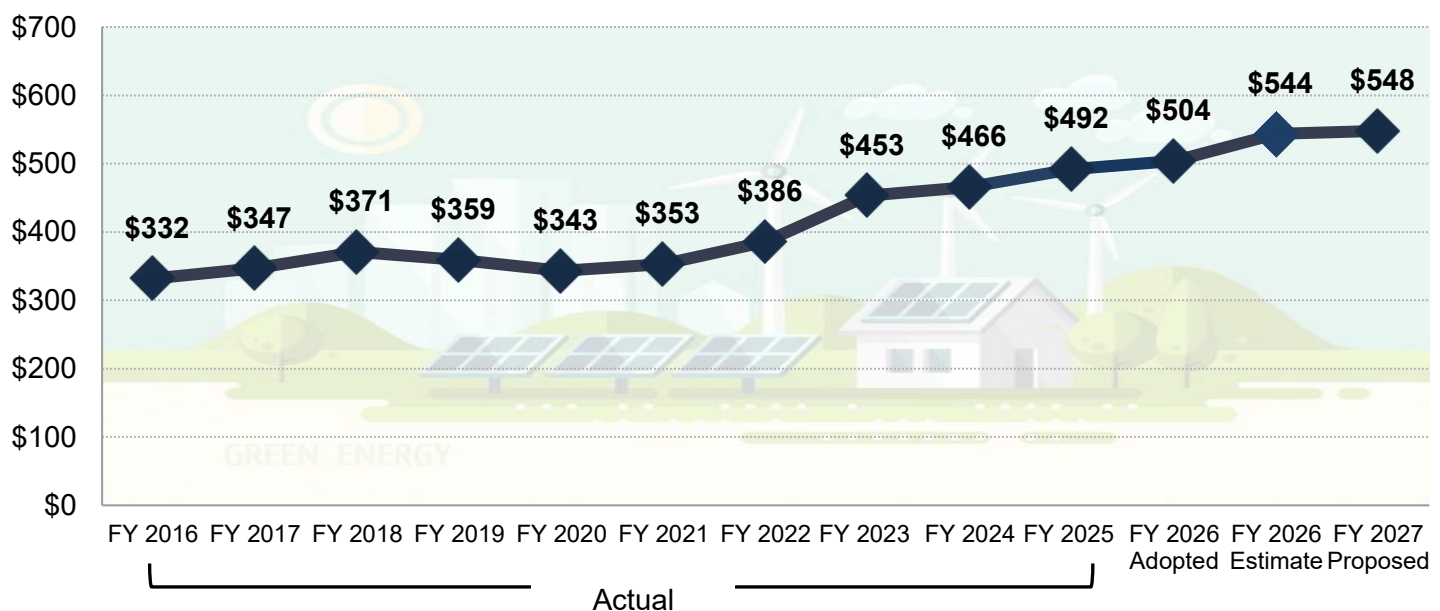
**CPS Energy Revenues – \$547.8 Million**

The City's payment from CPS Energy represents the largest source (31.0%) of revenue to the General Fund. Fourteen percent of CPS Energy gas and electric non-exempt customer revenue is paid to the City as a return on investment.

The payment to the City from CPS Energy can fluctuate significantly from year to year. Revenue from CPS Energy is one of the most difficult to project due to a number of variables that can significantly impact CPS Energy revenues and consequently, the City's payment. City staff utilized the CPS Energy forecast as a basis for the development of the proposed amount. CPS Energy's forecasted demand (growth) assumptions were reviewed and adjustments were made to forecasted generation fuel and resale natural gas prices. The resulting proposed budget assumes a normalized weather pattern. The proposed budget was also developed with consideration for a multi-year forecast outlook, managing the City's reliance on revenues from CPS Energy, as well as the current level of reserves within the City's General Fund.

Accurately budgeting the CPS Energy payment revenue is challenged by a number of variables such as growth of the system, fuel prices, weather, generation mix, wholesale electric market prices, and unscheduled maintenance on generation plants. These variables, particularly instability in natural gas prices, coupled with fluctuations in demand due to weather, result in significant variances in the City's payment from CPS Energy from year to year. For instance, the FY 2026 Estimate of \$543.5 million is \$39.1 million higher than the FY 2026 Adopted Budget due to increased sales for the year.

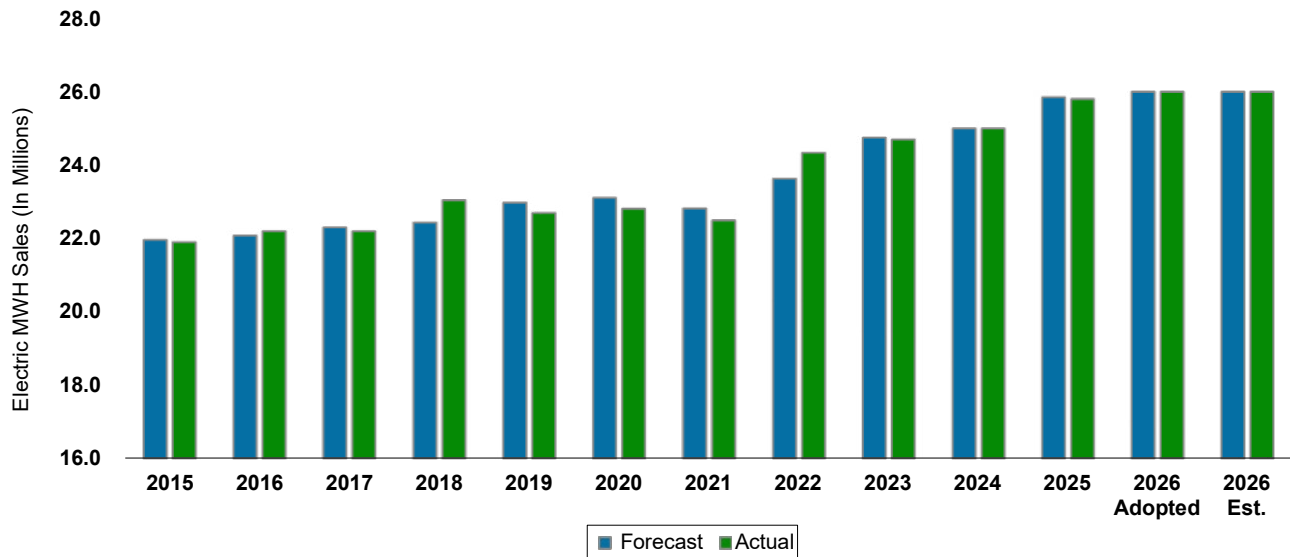
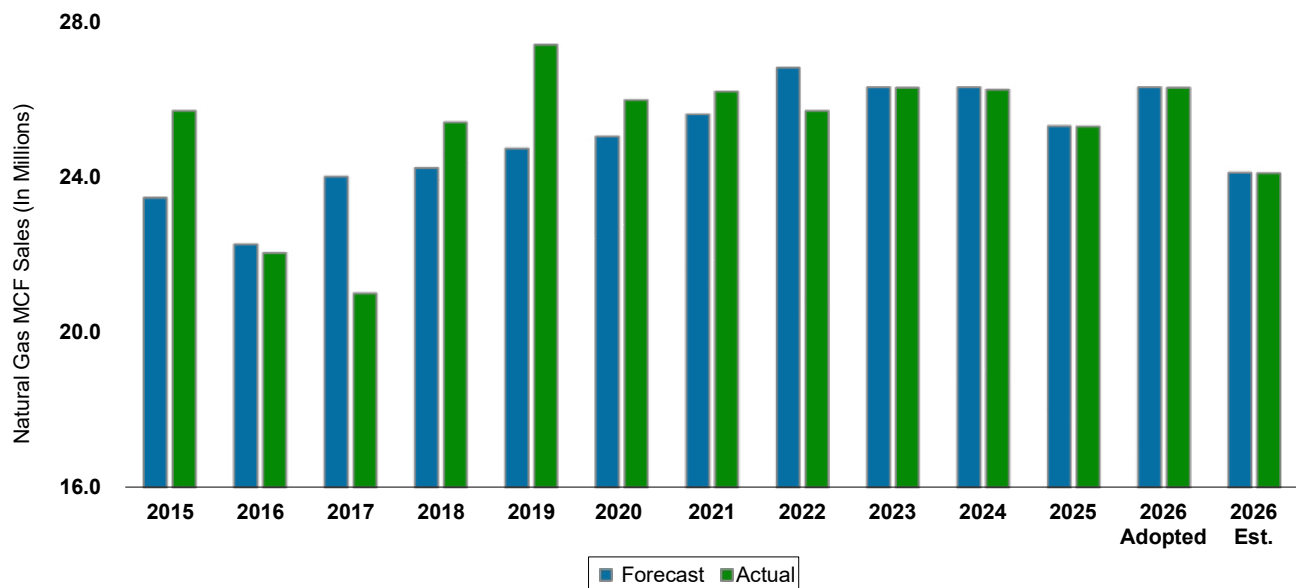
**Historical CPS Revenues**  
**FY 2016 to FY 2027**  
**(\$ in Millions)**



**Revenue Detail**

FY 2027 Proposed Budget

To illustrate the fluctuations in demand, the following graphs reflect CPS Energy's historical electric and gas sales (excluding off-system sales) as compared to the forecast over a 10-year period from FY 2016 to FY 2026. While the electric system has continued to experience growth, electric sales have fluctuated primarily due to the summer weather. With respect to natural gas sales, actual sales fluctuated over this period largely as a result of winter weather.

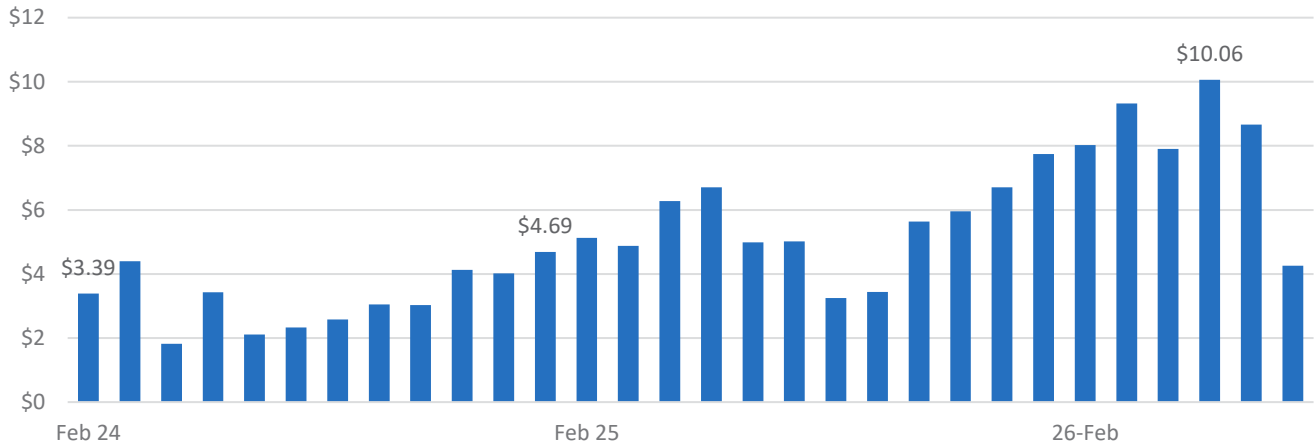
**Electric Sales****Natural Gas Sales**

Natural gas costs are a component of CPS Energy's fuel costs which are a pass-through to ratepayers in CPS Energy electric and gas rates and can significantly affect the City's payment from CPS Energy. The following line graph reflects CPS Energy's historical natural gas prices recovered through its rates as a pass-through.

**Revenue Detail**  
FY 2027 Proposed Budget

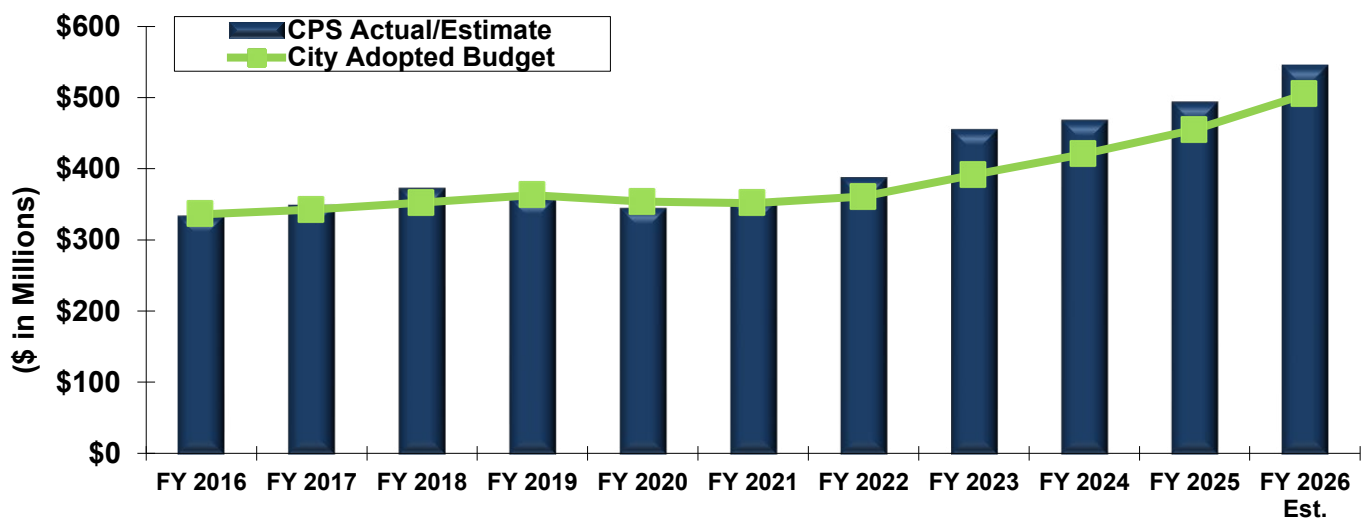
The price of natural gas averaged \$6.24 Mcf (thousand cubic feet) from January of 2025 through July 2026. Since October 2025 prices have been up slightly averaging \$7.43 Mcf, hitting a high of \$10.06 Mcf in May 2026 and down most recently to \$4.26 in July 2026.

**CPS ENERGY NATURAL GAS RECOVERY  
COSTS (FEB. 2024 - JUL. 2026)**



The graph below reflects the total actual payment from CPS Energy as compared to the Adopted Budget for the past ten years and includes the FY 2026 Estimate.

**CPS Actual to Proposed  
FY 2016 – FY 2026  
(\$ in Millions)**



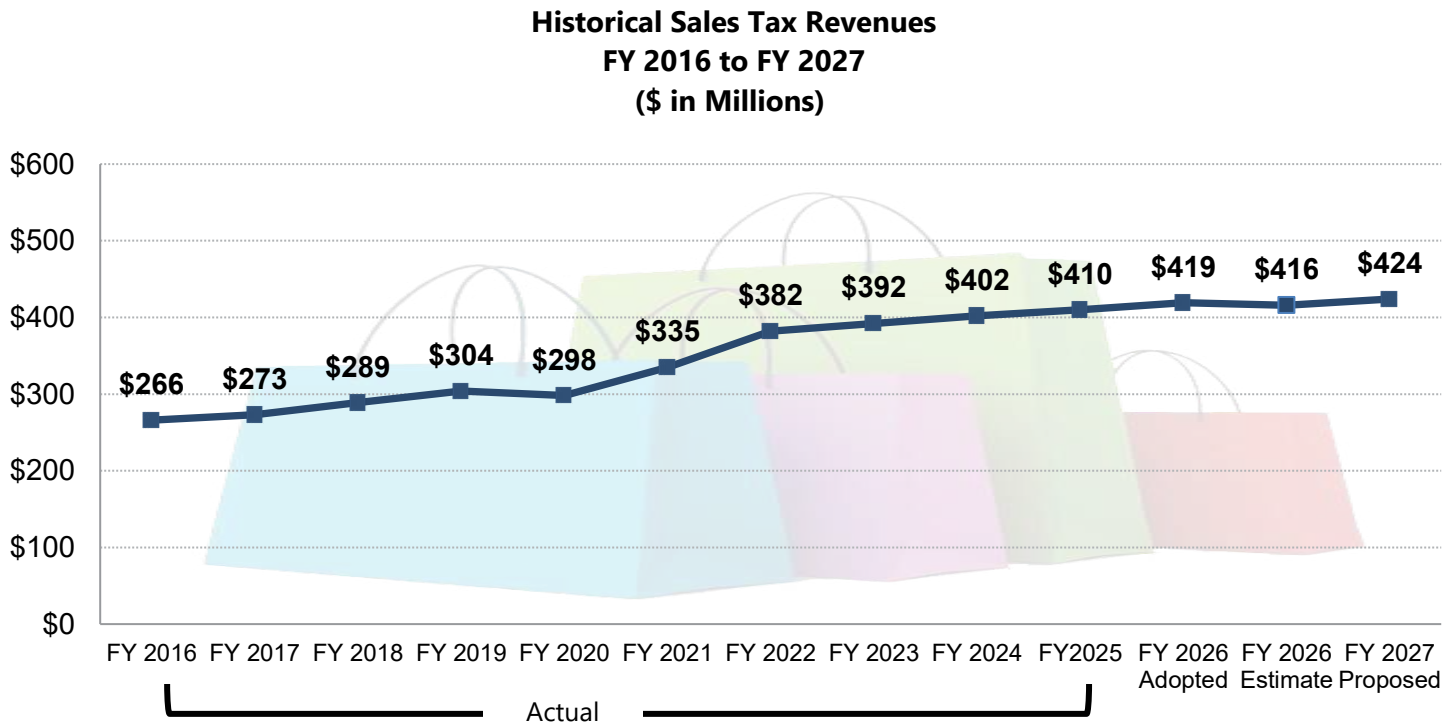
Electric and natural gas sales which are driven by weather, natural gas recovery costs, and wholesale market revenues are the primary factors driving fluctuations in the City's payment from CPS Energy.



### Sales Tax Revenues – \$424.2 Million

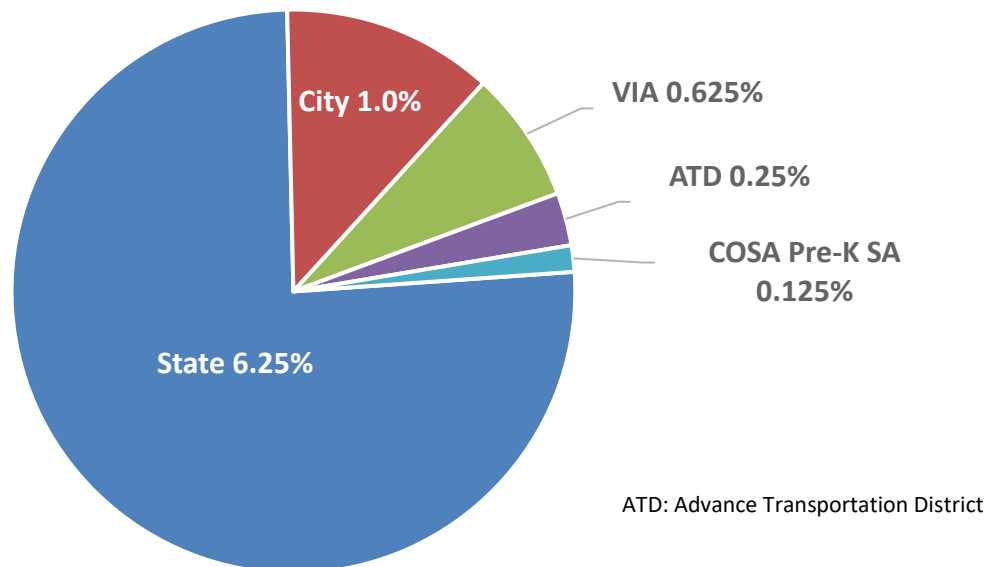
Sales tax collections have a strong positive correlation to local and national economic conditions. Therefore, current and future years' sales tax revenue projections are based on a regression model utilizing key economic indicators such as local unemployment, consumer price index, San Antonio gross metro product, and actual sales subject to tax. Actual sales tax collections for FY 2027 are projected to be \$424.2 million. The FY 2027 Proposed Budget is projected to be 2.0% higher than the FY 2026 Estimate.

The following chart reflects the 10-year trend in actual collections as compared to the FY 2026 Estimate and FY 2027 Proposed Budget.



The San Antonio Sales tax rate is 8.25%. The Proposed General Fund sales tax revenue excludes the sales tax collected by the City for Pre-K 4 SA and the City's share of the Advanced Transportation District. Several entities receive percentages of all sales tax proceeds as summarized in the chart below.

### Sales Tax Allocation



### Other General Fund Revenues – \$300.7 Million

Other revenues received by the General Fund include Business and Franchise Tax, payment from the City’s Water Utility SAWS, EMS Transport fees, licenses and permits, liquor by the drink, and other miscellaneous revenue.

The following section highlights some of the major revenues within the Other Revenues category of the General Fund.

**Charges for Current Services** This category includes revenues related to recreation and culture such as the River Barge and Tower of America revenue contracts. Also included in this category are Municipal Court administrative fees, and Public Safety related revenues such as those generated by EMS Ambulance Service fees and alarm permit fees. Vital statistics revenues generated by birth and death certificates are also included in this category. The FY 2027 Proposed Budget for this revenue category is \$81.5 million.



**Business and Franchise Taxes** This category is primarily comprised of telecommunication providers’ right-of-way access line fees and cable television franchise fees. Compensation from telecommunication providers is governed by State Law and is comprised of a monthly fee paid to the City on a quarterly basis for each business line of \$4.94 and each residential line of \$1.51. These fees change every July 1, and the adjustment is based on ½ of the current CPI. The new fees on July 1, 2026, are \$4.84 for business lines and \$1.52 for residential lines. Revenue derived from Certified Telecommunications Providers (CTPs) has been declining based on a decrease in actual line counts as reported by CTPs on a quarterly basis to the Public Utility Commission of Texas. Other Cities

## Revenue Detail

FY 2027 Proposed Budget

throughout Texas, both large and small, are experiencing similar CTP revenue declines. Cable television franchise fees are calculated based on 5% of gross revenues derived from the provision of cable services within the City. The FY 2027 Proposed Budget of \$9.1 million is \$234 thousand lower than the FY 2026 Adopted Budget.

**San Antonio Water System (SAWS)** The SAWS payment to the City is based on 4% of SAWS' total projected revenue each year. This payment agreement was initiated in April 1992 when certain City of San Antonio water and wastewater systems were consolidated into the San Antonio Water System. As the owner, the City can receive up to 5% of the gross monthly revenues of SAWS. In FY 2020, the transfer from SAWS increased from 2.7% to the current 4%. The projected revenue for FY 2027 from SAWS is \$37.7 million which is an increase of \$1.4 million or 3.94% higher than the FY 2026 Adopted Budget.

**Other Resources** Other revenues received by the General Fund include delinquent property tax, penalties and interest on delinquent tax, licenses and permits, fines, liquor by the drink, interest earnings, transfers from other funds, and other miscellaneous revenue. Other resources for the current year are projected to be approximately \$140.3 million, which is approximately \$8.6 million more than the FY 2026 Budget of \$131.7 million. FY 2027 total available resources include \$28.5 million from the prior year reserve for a two-year budget plan.

## Restricted Funds Revenues

### Solid Waste Enterprise Fund

The Solid Waste Enterprise Fund monitors and records all revenues and expenses associated with the operation and maintenance of the City's Solid Waste and Environmental Services programs. Revenues collected fund various Solid Waste functions including refuse collection, brush and bulky waste collection, recycling programs, collection of household hazardous waste, and environmental programs including the maintenance of closed City landfills. The primary sources of revenue for the Solid Waste Fund are the Solid Waste Fee and Environmental Services Fee. These fees are assessed and billed to the customer monthly within the City Public Service (CPS) Energy billing statement. FY 2027 collections for the Solid Waste Fee are projected to be \$131.0 million.



**FY 2027 Solid Waste and Environmental Fee:** Solid Waste Management Department (SWMD) provides a critical service to residents – garbage and recycling collection, a City function that most community members interact with on a weekly basis. Results from the community budget survey indicated that customers have been satisfied with this service, evidencing the Department's effective management and

**Revenue Detail**

FY 2027 Proposed Budget

high-quality customer service. From 2019 to 2023, the City had purposefully maintained the Solid Waste and Environmental Fee rates flat for residents and absorbed the increases in expenses by using its fund balance. However, the cost of service has risen from the rate set in 2023, including increased costs in personnel, equipment and disposal fees. The FY 2027 Proposed Budget includes a \$0.75 rate increase to the Solid Waste Fee, across all carts sizes, and a \$0.25 rate increase to the Environmental Fee. Below is a table of the Solid Waste Fee and Environmental Fee rates for FY 2027.

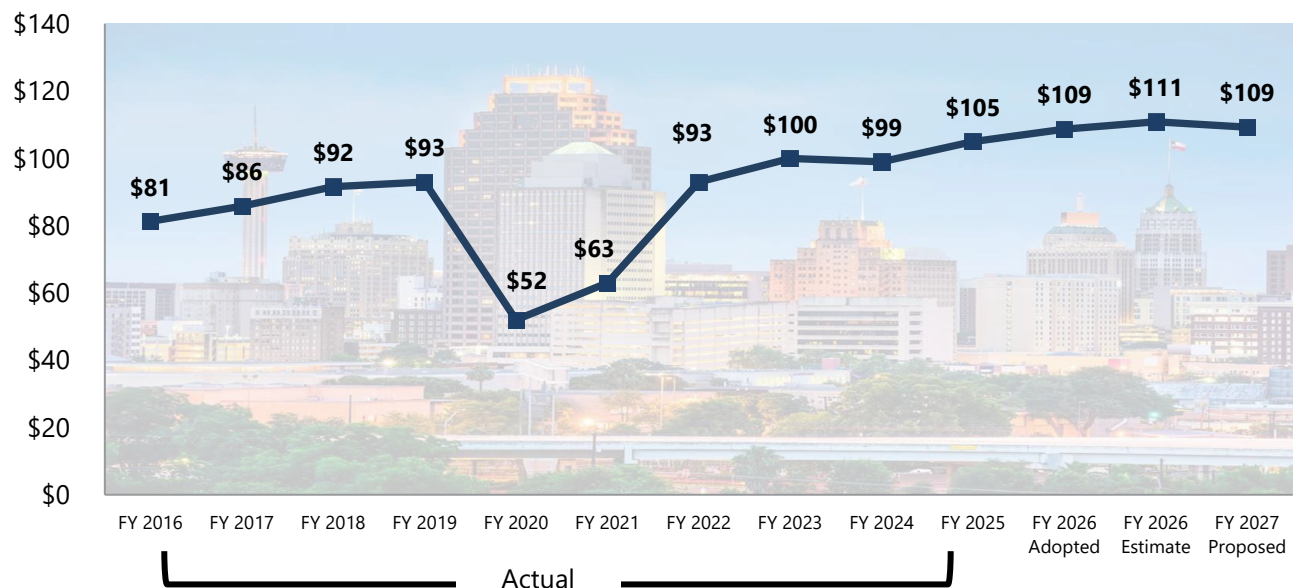
**Solid Waste Total Monthly Rate, FY 2024 – FY 2027**

| Garbage Cart Size | Monthly Pricing |         |         |         |
|-------------------|-----------------|---------|---------|---------|
|                   | FY 2024         | FY 2025 | FY 2026 | FY 2027 |
| Small (48 gal)    | \$14.76         | \$14.76 | \$14.76 | \$15.51 |
| Medium (64 gal)   | \$19.76         | \$20.26 | \$20.26 | \$21.01 |
| Large (96 gal)    | \$30.25         | \$30.75 | \$30.75 | \$31.50 |
| Environmental Fee | \$3.00          | \$3.00  | \$3.00  | \$3.25  |

**Hotel Occupancy Tax Related Funds**

The Hotel Occupancy Tax related Special Revenue Funds were established to account for revenues and expenditures generated from all convention, tourism, sports and entertainment related activities. The sources of revenue for this fund include Hotel Occupancy Tax (HOT) and facility rental and service fees generated by events at the Henry B. Gonzalez Convention Center and Alamodome.

**Historical Hotel Occupancy Tax 9% Revenue**  
**FY 2016 to FY 2027**  
**(\$ in Millions)**



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**Revenue Detail**

FY 2027 Proposed Budget

The current Hotel Occupancy Tax rate of 17% levied on every room night contributes 6% to the State, 2% to Bexar County, and 7% to the City, with the remaining 2% dedicated to pay debt service and fund capital improvements for the Henry B. Gonzalez Convention Center. Hotel Occupancy Tax revenue projections are based upon an analysis of anticipated lodging demand, projected number of room nights sold, projected average daily room rates, estimated hotel/motel room supply, inflation rates, and known events.

The FY 2027 Proposed Budget includes \$109.4 million in estimated HOT collections, representing a projected increase of \$0.7 million, or 0.6%, as compared to the FY 2026 Adopted Budget of \$108.7 million and a 1.4% decrease over the FY 2026 Estimate of \$110.9 million.

## **New and Adjusted Revenues**

City staff annually reviews existing revenue sources and service delivery processes in order to identify both new sources of revenue and potential changes to existing revenues. The policy direction for the FY 2027 budget process regarding revenue adjustments focused on revenue changes that allow cost recovery from those who benefit from service (User Fees) as well as service areas that had not been adjusted in the recent past. The concept of cost recovery is to recover some or all of the costs associated with providing City services and programs at varying levels depending on factors such as the nature of the service provided, the population served, and the intended impact to the community. Further detail regarding FY 2027 revenue changes can be found in the Revenue Changes section that follows.



# **Revenue Enhancements**







## FY 2027 REVENUE DETAIL REPORT ALL FUNDS REVENUE CHANGES

### FUND

| <i>Department</i>                                                                                                                          |                   |                   | FY 2027 New<br>Revenue<br>Amount |                   | FY 2028 New<br>Revenue<br>Amount |
|--------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-------------------|----------------------------------|-------------------|----------------------------------|
| Revenue Change Description                                                                                                                 | FY 2026 Rate      | FY 2027 Rate      |                                  | FY 2028 Rate      |                                  |
| <b>GENERAL FUND</b>                                                                                                                        |                   |                   |                                  |                   |                                  |
| <b>ANIMAL CARE SERVICES</b>                                                                                                                |                   |                   |                                  |                   |                                  |
| Aggressive Animals Level 1<br>License - Annual license to keep<br>a designated aggressive level 1<br>dog.<br><b>Last Adjusted:</b> 2010    | \$25 per license  | \$50 per license  | \$250                            | \$50 per license  | \$250                            |
| Aggressive Animals Level 2<br>License - Annual license to keep<br>a designated aggressive level 2<br>dog.<br><b>Last Adjusted:</b> 2010    | \$50 per license  | \$75 per license  | \$500                            | \$75 per license  | \$500                            |
| Aggressive Animals Level 3<br>License - Annual license to keep<br>a designated aggressive level 3<br>dog.<br><b>Last Adjusted:</b> 2010    | \$75 per license  | \$100 per license | \$250                            | \$100 per license | \$250                            |
| Bordetella - Fees associated<br>with administering the Bordetella<br>vaccine. Paid by owner upon<br>reclaim.<br><b>Last Adjusted:</b> 2010 | \$6               | \$12              | \$10,206                         | \$12              | \$10,206                         |
| Commercial Boarding Kennel<br>Permit - Annual permit to<br>operate a commercial boarding<br>facility.<br><b>Last Adjusted:</b> 2010        | \$150 per permit  | \$175 per permit  | \$625                            | \$175 per permit  | \$625                            |
| Dangerous Animal License -<br>Annual license to keep a<br>designated dangerous dog.<br><b>Last Adjusted:</b> 2010                          | \$100 per license | \$150 per license | \$6,900                          | \$150 per license | \$6,900                          |
| Dangerous Dog Collar - Fee for<br>special identification collar<br>provided by ACS.<br><b>Last Adjusted:</b> 2017                          | \$5               | \$10              | \$545                            | \$10              | \$545                            |



## FY 2027 REVENUE DETAIL REPORT ALL FUNDS REVENUE CHANGES

### FUND

| <i>Department</i>                                                                                                                                                                              |                     |                     | <b>FY 2027 New<br/>Revenue<br/>Amount</b> |                     | <b>FY 2028 New<br/>Revenue<br/>Amount</b> |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|---------------------|-------------------------------------------|---------------------|-------------------------------------------|
| <b>Revenue Change Description</b>                                                                                                                                                              | <b>FY 2026 Rate</b> | <b>FY 2027 Rate</b> |                                           | <b>FY 2028 Rate</b> |                                           |
| <b>GENERAL FUND</b>                                                                                                                                                                            |                     |                     |                                           |                     |                                           |
| <b>ANIMAL CARE SERVICES</b>                                                                                                                                                                    |                     |                     |                                           |                     |                                           |
| Dangerous Dog Inspection - Implements a fee for Inspections/re-inspections for annual permits.<br><b>Last Adjusted:</b> New                                                                    | \$0                 | \$40 per inspection | \$8,400                                   | \$40 per inspection | \$8,400                                   |
| Dangerous Dog Sign - Fee for special warning sign to be hung outside dog's enclosure.<br><b>Last Adjusted:</b> 2017                                                                            | \$11                | \$14                | \$246                                     | \$14                | \$246                                     |
| Distemper, Hepatitis, Parainfluenza, Parvovirus Vaccination Fee - Fees associated with administering the DHPP vaccine. Paid by owner upon reclaim.<br><b>Last Adjusted:</b> 2010               | \$8                 | \$12                | \$6,024                                   | \$12                | \$6,024                                   |
| Exceed Number of Legal Animal Limit Permit - Annual permit to keep more than the legal limit of animals.<br><b>Last Adjusted:</b> Pre-2010                                                     | \$25 per permit     | \$100 per permit    | \$4,500                                   | \$100 per permit    | \$4,500                                   |
| Feline Viral Rhinotracheitis, Calicivirus, and Panleukopenia Vaccination Fee - Fees associated with administering the FVRCP vaccine. Paid by owner upon reclaim.<br><b>Last Adjusted:</b> 2010 | \$8                 | \$12                | \$344                                     | \$12                | \$344                                     |
| Inspection & Subsequent Re-Inspection(s) - Inspections/re-inspections for annual Dangerous Dog compliance.<br><b>Last Adjusted:</b> 2008                                                       | \$25 per inspection | \$40 per inspection | \$3,120                                   | \$40 per inspection | \$3,120                                   |



## FY 2027 REVENUE DETAIL REPORT ALL FUNDS REVENUE CHANGES

### FUND

| <i>Department</i>                 |                     |                     | <b>FY 2027 New<br/>Revenue<br/>Amount</b> |                     | <b>FY 2028 New<br/>Revenue<br/>Amount</b> |
|-----------------------------------|---------------------|---------------------|-------------------------------------------|---------------------|-------------------------------------------|
| <b>Revenue Change Description</b> | <b>FY 2026 Rate</b> | <b>FY 2027 Rate</b> |                                           | <b>FY 2028 Rate</b> |                                           |

### GENERAL FUND

#### ANIMAL CARE SERVICES

|                                                                                           |                 |                  |       |                  |       |
|-------------------------------------------------------------------------------------------|-----------------|------------------|-------|------------------|-------|
| Litter Permit - Permit for female cat/dog that has a litter. One litter allowed per year. | \$50 per permit | \$100 per permit | \$500 | \$100 per permit | \$500 |
|-------------------------------------------------------------------------------------------|-----------------|------------------|-------|------------------|-------|

**Last Adjusted:** Pre-2010

|                                                                     |                  |                  |       |                  |       |
|---------------------------------------------------------------------|------------------|------------------|-------|------------------|-------|
| Livestock Permit (Horse, Cattle) - Annual permit to keep livestock. | \$150 per permit | \$200 per permit | \$600 | \$200 per permit | \$600 |
|---------------------------------------------------------------------|------------------|------------------|-------|------------------|-------|

**Last Adjusted:** Pre-2010

|                                                                                                          |                  |                  |         |                  |         |
|----------------------------------------------------------------------------------------------------------|------------------|------------------|---------|------------------|---------|
| Seller's Permit - Permit to sell one or more puppies. Each permit is valid for one animal or one litter. | \$250 per permit | \$300 per permit | \$2,400 | \$300 per permit | \$2,400 |
|----------------------------------------------------------------------------------------------------------|------------------|------------------|---------|------------------|---------|

**Last Adjusted:** 2010

|                                                                                                        |     |       |         |       |         |
|--------------------------------------------------------------------------------------------------------|-----|-------|---------|-------|---------|
| Warrant Impound Fee - Implements a fee for impound of a pet brought to ACS for execution of a warrant. | \$0 | \$150 | \$6,750 | \$150 | \$6,750 |
|--------------------------------------------------------------------------------------------------------|-----|-------|---------|-------|---------|

**Last Adjusted:** New

#### CITY CLERK

|                                                                    |                                                                                  |                                                                                  |       |                                                                                  |       |
|--------------------------------------------------------------------|----------------------------------------------------------------------------------|----------------------------------------------------------------------------------|-------|----------------------------------------------------------------------------------|-------|
| Verification of Birth or Death Records - Adds \$1 Preservation Fee | Verification of Birth Record Fee: \$22<br>Verification of Death Record Fee: \$20 | Verification of Birth Record Fee: \$23<br>Verification of Death Record Fee: \$21 | \$300 | Verification of Birth Record Fee: \$23<br>Verification of Death Record Fee: \$21 | \$300 |
|--------------------------------------------------------------------|----------------------------------------------------------------------------------|----------------------------------------------------------------------------------|-------|----------------------------------------------------------------------------------|-------|

**Last Adjusted:** New

#### CODE ENFORCEMENT

|                                                                                       |       |       |          |       |          |
|---------------------------------------------------------------------------------------|-------|-------|----------|-------|----------|
| Dangerous Premise Abatement - Administrative fee for abatement of dangerous premises. | \$250 | \$300 | \$22,468 | \$300 | \$22,468 |
|---------------------------------------------------------------------------------------|-------|-------|----------|-------|----------|

**Last Adjusted:** 2026



## FY 2027 REVENUE DETAIL REPORT ALL FUNDS REVENUE CHANGES

### FUND

| <i>Department</i>                 |                     |                     | <b>FY 2027 New<br/>Revenue<br/>Amount</b> |                     | <b>FY 2028 New<br/>Revenue<br/>Amount</b> |
|-----------------------------------|---------------------|---------------------|-------------------------------------------|---------------------|-------------------------------------------|
| <b>Revenue Change Description</b> | <b>FY 2026 Rate</b> | <b>FY 2027 Rate</b> |                                           | <b>FY 2028 Rate</b> |                                           |

### GENERAL FUND

#### CODE ENFORCEMENT

|                    |                 |                 |          |                 |          |
|--------------------|-----------------|-----------------|----------|-----------------|----------|
| Garage Sale Permit | \$16 per permit | \$20 per permit | \$89,624 | \$20 per permit | \$89,624 |
|--------------------|-----------------|-----------------|----------|-----------------|----------|

**Last Adjusted:** 2015

|                       |                     |                     |           |                     |           |
|-----------------------|---------------------|---------------------|-----------|---------------------|-----------|
| Metal Recycle License | \$1,000 per license | \$5,000 per license | \$120,000 | \$5,000 per license | \$120,000 |
|-----------------------|---------------------|---------------------|-----------|---------------------|-----------|

**Last Adjusted:** 2026

|                                                                                                                        |      |      |         |      |         |
|------------------------------------------------------------------------------------------------------------------------|------|------|---------|------|---------|
| Mobile Home Park Operations Fee - Fee charged to Mobile Home Park operators based on the number of mobile homes units. | \$35 | \$36 | \$5,004 | \$36 | \$5,004 |
|------------------------------------------------------------------------------------------------------------------------|------|------|---------|------|---------|

**Last Adjusted:** 2017

|                                                                                                                                                                         |       |       |           |       |           |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|-------|-----------|-------|-----------|
| Proactive Apartment Program Registration Fee - Fee is charged to non-compliant apartment complexes to ensure compliance with the San Antonio Property Maintenance Code. | \$100 | \$200 | \$236,300 | \$200 | \$236,300 |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|-------|-----------|-------|-----------|

**Last Adjusted:** 2024

|                                   |                     |                     |           |                     |           |
|-----------------------------------|---------------------|---------------------|-----------|---------------------|-----------|
| Used Auto Parts Recyclers License | \$1,000 per license | \$5,000 per license | \$160,000 | \$5,000 per license | \$160,000 |
|-----------------------------------|---------------------|---------------------|-----------|---------------------|-----------|

**Last Adjusted:** 2026

|                                                                   |       |       |          |       |          |
|-------------------------------------------------------------------|-------|-------|----------|-------|----------|
| Vacant Lot Clean Up - Administrative fee for cleaning vacant lots | \$250 | \$300 | \$19,373 | \$300 | \$19,373 |
|-------------------------------------------------------------------|-------|-------|----------|-------|----------|

**Last Adjusted:** 2026

#### FINANCE

|                                                                            |                  |                                                |           |                                                |           |
|----------------------------------------------------------------------------|------------------|------------------------------------------------|-----------|------------------------------------------------|-----------|
| Conduit debt issuance due diligence base fee for San Antonio Housing Trust | \$2,500 base fee | Fee of 0.1%. A Base Fee of \$10,000 and no cap | \$123,300 | Fee of 0.1%. A Base Fee of \$10,000 and no cap | \$123,300 |
|----------------------------------------------------------------------------|------------------|------------------------------------------------|-----------|------------------------------------------------|-----------|

**Last Adjusted:** 2023



## FY 2027 REVENUE DETAIL REPORT ALL FUNDS REVENUE CHANGES

### FUND

| <i>Department</i>                 |                     |                     | <b>FY 2027 New<br/>Revenue<br/>Amount</b> |                     | <b>FY 2028 New<br/>Revenue<br/>Amount</b> |
|-----------------------------------|---------------------|---------------------|-------------------------------------------|---------------------|-------------------------------------------|
| <b>Revenue Change Description</b> | <b>FY 2026 Rate</b> | <b>FY 2027 Rate</b> |                                           | <b>FY 2028 Rate</b> |                                           |

### GENERAL FUND

#### FINANCE

|                                |                    |                    |           |                    |           |
|--------------------------------|--------------------|--------------------|-----------|--------------------|-----------|
| Credit Card Administrative Fee | 0% per transaction | 3% per transaction | \$300,000 | 3% per transaction | \$600,000 |
| <b>Last Adjusted:</b> New      |                    |                    |           |                    |           |

#### FIRE

|                                                                                            |          |         |          |         |          |
|--------------------------------------------------------------------------------------------|----------|---------|----------|---------|----------|
| Administrative Fee Surcharge for technology improvements and Fire Watch Administrative Fee | 3%-3.13% | 4%-4.5% | \$35,159 | 4%-4.5% | \$35,159 |
| <b>Last Adjusted:</b> 2004-2016                                                            |          |         |          |         |          |

|                                                                                              |               |               |          |               |          |
|----------------------------------------------------------------------------------------------|---------------|---------------|----------|---------------|----------|
| After Hours Fee - Fee charged for Fire Prevention work performed outside of operating hours. | \$80 per hour | \$92 per hour | \$27,600 | \$92 per hour | \$22,080 |
| <b>Last Adjusted:</b> 2004-2016                                                              |               |               |          |               |          |

|                                                                                                                           |       |       |           |       |           |
|---------------------------------------------------------------------------------------------------------------------------|-------|-------|-----------|-------|-----------|
| Aid Only Fee for individuals who receive basic medical treatment from a SAFD EMT, but don't get transported to a hospital | \$100 | \$150 | \$148,772 | \$150 | \$198,363 |
| <b>Last Adjusted:</b> 2014                                                                                                |       |       |           |       |           |

|                                      |                        |                        |          |                        |           |
|--------------------------------------|------------------------|------------------------|----------|------------------------|-----------|
| Annual Fire Safety Inspection Permit | \$3-\$1,500 per permit | \$4-\$1,725 per permit | \$68,044 | \$4-\$1,725 per permit | \$122,480 |
| <b>Last Adjusted:</b> 2004-2016      |                        |                        |          |                        |           |

|                                         |                       |                       |             |                       |             |
|-----------------------------------------|-----------------------|-----------------------|-------------|-----------------------|-------------|
| Emergency Medical Service Transport Fee | \$1,500 per transport | \$1,700 per transport | \$2,352,326 | \$1,700 per transport | \$3,136,435 |
| <b>Last Adjusted:</b> 2025              |                       |                       |             |                       |             |

|                                                                                                 |                           |                           |           |                           |           |
|-------------------------------------------------------------------------------------------------|---------------------------|---------------------------|-----------|---------------------------|-----------|
| Fire Systems & Equipment Permits - Fees charged to building owners/developers for fire systems. | \$0.75-\$2,000 per permit | \$0.90-\$2,300 per permit | \$115,586 | \$0.90-\$2,300 per permit | \$207,134 |
| <b>Last Adjusted:</b> 2004-2016                                                                 |                           |                           |           |                           |           |



## FY 2027 REVENUE DETAIL REPORT ALL FUNDS REVENUE CHANGES

### FUND

| <i>Department</i>                                                                                                                                                                                |                           |                           | <b>FY 2027 New<br/>Revenue<br/>Amount</b> |                           | <b>FY 2028 New<br/>Revenue<br/>Amount</b> |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|---------------------------|-------------------------------------------|---------------------------|-------------------------------------------|
| <b>Revenue Change Description</b>                                                                                                                                                                | <b>FY 2026 Rate</b>       | <b>FY 2027 Rate</b>       |                                           | <b>FY 2028 Rate</b>       |                                           |
| <b>GENERAL FUND</b>                                                                                                                                                                              |                           |                           |                                           |                           |                                           |
| <b>FIRE</b>                                                                                                                                                                                      |                           |                           |                                           |                           |                                           |
| Fireworks, Explosives & Event Permits - Fees charged to quarries and for permits for special events.<br><b>Last Adjusted:</b> 2004-2016                                                          | \$100-\$500 per permit    | \$115-\$575 per permit    | \$16,277                                  | \$115-\$575 per permit    | \$29,299                                  |
| General Fire & HazMat Investigations - Investigations of fire safety complaints received.<br><b>Last Adjusted:</b> New                                                                           | \$0                       | \$327 per inspection      | \$666,099                                 | \$327 per inspection      | \$666,099                                 |
| General Inspections & Re-inspections Fee<br><b>Last Adjusted:</b> 2004-2016                                                                                                                      | \$75-\$150 per inspection | \$86-\$173 per inspection | \$53,488                                  | \$86-\$173 per inspection | \$96,279                                  |
| Hazmat Fees - Permit fees related to handling hazardous materials.<br><b>Last Adjusted:</b> 2004-2016                                                                                            | \$150-\$3,930             | \$150 - \$4,520           | \$186,446                                 | \$150 - \$4,520           | \$335,602                                 |
| Lift Assist Fee - Implements a fee for private assisted living facilities, nursing homes and independent living facilities for non-emergency lift assistance calls.<br><b>Last Adjusted:</b> New | \$0                       | \$1,291                   | \$334,111                                 | \$1,291                   | \$334,111                                 |
| Medical Supplies Fee to establish a flat fee for use of supplies during a medical call<br><b>Last Adjusted:</b> 2013                                                                             | User-based Fee            | \$49 per transport        | \$298,962                                 | \$49 per transport        | \$398,616                                 |
| Miscellaneous Fee - Hourly fee for any other services performed by Fire Inspectors for which there is not an established fee.<br><b>Last Adjusted:</b> New                                       | \$0 per hour              | \$218 per hour            | \$10,900                                  | \$218 per hour            | \$10,900                                  |





## FY 2027 REVENUE DETAIL REPORT ALL FUNDS REVENUE CHANGES

### FUND

| <i>Department</i>                                                                                                                                                 |                                                                                                                                                  |                                                                                                                                                        | <b>FY 2027 New<br/>Revenue<br/>Amount</b> |                                                                                                                                                        | <b>FY 2028 New<br/>Revenue<br/>Amount</b> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|
| <b>Revenue Change Description</b>                                                                                                                                 | <b>FY 2026 Rate</b>                                                                                                                              | <b>FY 2027 Rate</b>                                                                                                                                    |                                           | <b>FY 2028 Rate</b>                                                                                                                                    |                                           |
| <b>GENERAL FUND</b>                                                                                                                                               |                                                                                                                                                  |                                                                                                                                                        |                                           |                                                                                                                                                        |                                           |
| <b>FIRE</b>                                                                                                                                                       |                                                                                                                                                  |                                                                                                                                                        |                                           |                                                                                                                                                        |                                           |
| Other fees for rescheduling, permit extension and "fast track" permits<br><b>Last Adjusted:</b> 2004-2016                                                         | \$100-\$150                                                                                                                                      | \$115-\$173                                                                                                                                            | \$5,578                                   | \$115-\$173                                                                                                                                            | \$10,040                                  |
| Red & Yellow Tag Inspections - Inspections completed on existing fire suppression systems identified as non-compliant.<br><b>Last Adjusted:</b> New               | \$0                                                                                                                                              | \$218 per inspection                                                                                                                                   | \$510,556                                 | \$218 per inspection                                                                                                                                   | \$510,556                                 |
| Routine Fire Inspections - Annual fire safety inspections for apartments, hotels/motels, restaurants, and other business.<br><b>Last Adjusted:</b> New            | \$0                                                                                                                                              | \$0                                                                                                                                                    | \$0                                       | \$218-\$327 per inspection                                                                                                                             | \$9,810                                   |
| School Inspections - Annual school fire safety inspections, in addition to inspections for Automated External Defibrillators (AEDs).<br><b>Last Adjusted:</b> New | \$0                                                                                                                                              | \$545 per inspection                                                                                                                                   | \$281,765                                 | \$545 per inspection                                                                                                                                   | \$281,765                                 |
| <b>HEALTH</b>                                                                                                                                                     |                                                                                                                                                  |                                                                                                                                                        |                                           |                                                                                                                                                        |                                           |
| Food Inspections for Mobile Food Units/Roadside Vendors<br><b>Last Adjusted:</b> New                                                                              | Pre-Packaged & Unpackaged, Non-Hazardous Items - \$0<br>Pre-Packaged, Potentially Hazardous - \$0<br>Openly Handled, Potentially Hazardous - \$0 | Pre-Packaged & Unpackaged, Non-Hazardous Items - \$250<br>Pre-Packaged, Potentially Hazardous - \$350<br>Openly Handled, Potentially Hazardous - \$400 | \$253,650                                 | Pre-Packaged & Unpackaged, Non-Hazardous Items - \$250<br>Pre-Packaged, Potentially Hazardous - \$350<br>Openly Handled, Potentially Hazardous - \$400 | \$253,650                                 |



## FY 2027 REVENUE DETAIL REPORT ALL FUNDS REVENUE CHANGES

### FUND

| <i>Department</i>                                                                                                              |                                                                                       |                        | <b>FY 2027 New<br/>Revenue<br/>Amount</b> |                        | <b>FY 2028 New<br/>Revenue<br/>Amount</b> |
|--------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------|------------------------|-------------------------------------------|------------------------|-------------------------------------------|
| <b>Revenue Change Description</b>                                                                                              | <b>FY 2026 Rate</b>                                                                   | <b>FY 2027 Rate</b>    |                                           | <b>FY 2028 Rate</b>    |                                           |
| <b>GENERAL FUND</b>                                                                                                            |                                                                                       |                        |                                           |                        |                                           |
| <b>LIBRARY</b>                                                                                                                 |                                                                                       |                        |                                           |                        |                                           |
| Lost item processing fee                                                                                                       | \$5.00 per lost item                                                                  | \$10.00 per lost item  | \$10,000                                  | \$10.00 per lost item  | \$10,000                                  |
| Last Adjusted: 2008                                                                                                            |                                                                                       |                        |                                           |                        |                                           |
| Lost/Damage Item Fee                                                                                                           | Adult<br>Paperback:<br>\$10.00<br>Juvenile/YA:<br>\$6.00<br>Magazine/Other:<br>\$4.00 | List Price             | \$0                                       | List Price             | \$0                                       |
| Last Adjusted: 2008                                                                                                            |                                                                                       |                        |                                           |                        |                                           |
| Non-resident fee for non-San Antonio residents that use the library.                                                           | \$0 per card                                                                          | \$20.00 per card       | \$1,000,000                               | \$20.00 per card       | \$1,000,000                               |
| Last Adjusted: New                                                                                                             |                                                                                       |                        |                                           |                        |                                           |
| <b>MUNICIPAL COURT</b>                                                                                                         |                                                                                       |                        |                                           |                        |                                           |
| Online/Kiosk Payment Convenience Fee                                                                                           | \$4.00 per transaction                                                                | \$5.00 per transaction | \$121,908                                 | \$5.00 per transaction | \$121,908                                 |
| Last Adjusted: 2004                                                                                                            |                                                                                       |                        |                                           |                        |                                           |
| <b>NON-DEPARTMENTAL</b>                                                                                                        |                                                                                       |                        |                                           |                        |                                           |
| Fiesta Expense Cost Sharing for River, Battle of Flowers, and Fiesta Flambeau Parades, Market Square and Taste of New Orleans. | \$0                                                                                   | 50% of shared expenses | \$710,800                                 | 50% of shared expenses | \$710,800                                 |
| Last Adjusted: New                                                                                                             |                                                                                       |                        |                                           |                        |                                           |
| <b>OFFICE OF HISTORIC PRESERVATION</b>                                                                                         |                                                                                       |                        |                                           |                        |                                           |
| Certificate of Appropriateness - Additional and amended scopes requiring review from the Historic and Design Review Commission | \$0                                                                                   | \$500                  | \$3,000                                   | \$500                  | \$3,000                                   |
| Last Adjusted: New                                                                                                             |                                                                                       |                        |                                           |                        |                                           |



## FY 2027 REVENUE DETAIL REPORT ALL FUNDS REVENUE CHANGES

### FUND

| <i>Department</i>                                                                                                                              |                     |                                                                                                                                           | <b>FY 2027 New<br/>Revenue<br/>Amount</b> |                                                                                                                                           | <b>FY 2028 New<br/>Revenue<br/>Amount</b> |
|------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|-------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|
| <b>Revenue Change Description</b>                                                                                                              | <b>FY 2026 Rate</b> | <b>FY 2027 Rate</b>                                                                                                                       |                                           | <b>FY 2028 Rate</b>                                                                                                                       |                                           |
| <b>GENERAL FUND</b>                                                                                                                            |                     |                                                                                                                                           |                                           |                                                                                                                                           |                                           |
| <b>OFFICE OF HISTORIC PRESERVATION</b>                                                                                                         |                     |                                                                                                                                           |                                           |                                                                                                                                           |                                           |
| Certificate of Appropriateness -<br>Administrative Revision                                                                                    | \$0                 | \$150                                                                                                                                     | \$2,250                                   | \$150                                                                                                                                     | \$2,250                                   |
| <b>Last Adjusted: New</b>                                                                                                                      |                     |                                                                                                                                           |                                           |                                                                                                                                           |                                           |
| Certificate of Appropriateness -<br>Reissuance of expired<br>Certificate of Appropriateness                                                    | \$0                 | \$150                                                                                                                                     | \$600                                     | \$150                                                                                                                                     | \$600                                     |
| <b>Last Adjusted: New</b>                                                                                                                      |                     |                                                                                                                                           |                                           |                                                                                                                                           |                                           |
| Certificate of Appropriateness<br>Non-Residential Additional<br>Square Footage Fee                                                             | \$0                 | Square footage<br>over 5,000 will<br>be charged a<br>\$200 increment<br>for every 5,000<br>square footage<br>and is capped at<br>\$6,000. | \$12,000                                  | Square footage<br>over 5,000 will<br>be charged a<br>\$200 increment<br>for every 5,000<br>square footage<br>and is capped at<br>\$6,000. | \$12,000                                  |
| <b>Last Adjusted: New</b>                                                                                                                      |                     |                                                                                                                                           |                                           |                                                                                                                                           |                                           |
| Certificate of Appropriateness<br>Non-Residential Base Fee - Fee<br>for commercial projects<br>requesting a Certificate of<br>Appropriateness. | \$100               | \$500                                                                                                                                     | \$24,067                                  | \$500                                                                                                                                     | \$24,067                                  |
| <b>Last Adjusted: 2018</b>                                                                                                                     |                     |                                                                                                                                           |                                           |                                                                                                                                           |                                           |



## FY 2027 REVENUE DETAIL REPORT ALL FUNDS REVENUE CHANGES

### FUND

| <i>Department</i>                 |                     |                     | <b>FY 2027 New<br/>Revenue<br/>Amount</b> |                     | <b>FY 2028 New<br/>Revenue<br/>Amount</b> |
|-----------------------------------|---------------------|---------------------|-------------------------------------------|---------------------|-------------------------------------------|
| <b>Revenue Change Description</b> | <b>FY 2026 Rate</b> | <b>FY 2027 Rate</b> |                                           | <b>FY 2028 Rate</b> |                                           |

### GENERAL FUND

#### OFFICE OF HISTORIC PRESERVATION

|                                                                |     |                                                                                                                                                                                                                                                                      |          |                                                                                                                                                                                                                                                                  |          |
|----------------------------------------------------------------|-----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|
| Certificate of Appropriateness<br>Residential Construction Fee | \$0 | New<br>Construction 1-4<br>units - \$500<br>Base Fee +<br>\$200/unit. New<br>Construction/Mix<br>ed Use 5-24<br>units - \$1,200<br>Base Fee. New<br>Construction/Mix<br>ed Use 25 units<br>or more -<br>follows non-<br>residential.<br>Historic Rehab 2<br>units or | \$36,000 | New<br>Construction 1-4<br>units - \$500<br>Base Fee +<br>\$200/unit. New<br>Construction/Mix<br>ed Use 5-24<br>units - \$1,200<br>Base Fee. New<br>Construction/Mix<br>ed Use 25 units<br>or more - follows<br>non-residential.<br>Historic Rehab 2<br>units or | \$36,000 |
|----------------------------------------------------------------|-----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|

**Last Adjusted:** New

|                                                                                                                        |     |      |          |      |          |
|------------------------------------------------------------------------------------------------------------------------|-----|------|----------|------|----------|
| Commercial Permit -<br>Commercial permits that fall<br>within a historic zoning overlay,<br>RIO, or downtown district. | \$0 | \$50 | \$15,000 | \$50 | \$15,000 |
|------------------------------------------------------------------------------------------------------------------------|-----|------|----------|------|----------|

**Last Adjusted:** New

|                                                                          |     |       |          |       |          |
|--------------------------------------------------------------------------|-----|-------|----------|-------|----------|
| Pre-submittal consultation<br>provided by City Staff or<br>Commissioners | \$0 | \$500 | \$15,000 | \$500 | \$15,000 |
|--------------------------------------------------------------------------|-----|-------|----------|-------|----------|

**Last Adjusted:** New

|                                                                                                                               |     |       |         |       |         |
|-------------------------------------------------------------------------------------------------------------------------------|-----|-------|---------|-------|---------|
| Telecom / Network Node Fee -<br>Fee for equipment mounted to<br>historic buildings that require<br>review before installment. | \$0 | \$500 | \$2,000 | \$500 | \$2,000 |
|-------------------------------------------------------------------------------------------------------------------------------|-----|-------|---------|-------|---------|

**Last Adjusted:** New



## FY 2027 REVENUE DETAIL REPORT ALL FUNDS REVENUE CHANGES

### FUND

| Department                                                                     |                                          |                                           | FY 2027 New<br>Revenue<br>Amount |                                           | FY 2028 New<br>Revenue<br>Amount |
|--------------------------------------------------------------------------------|------------------------------------------|-------------------------------------------|----------------------------------|-------------------------------------------|----------------------------------|
| Revenue Change Description                                                     | FY 2026 Rate                             | FY 2027 Rate                              |                                  | FY 2028 Rate                              |                                  |
| <b>GENERAL FUND</b>                                                            |                                          |                                           |                                  |                                           |                                  |
| <b>PARKS &amp; RECREATION</b>                                                  |                                          |                                           |                                  |                                           |                                  |
| Camargo Park Reservation Fee – Resident Fee -<br>Fee to reserve mass pavilion. | Resident Fee -<br>\$250 - \$1,100        | Resident Fee -<br>\$300 - \$1,200         | \$6,661                          | Resident Fee -<br>\$300 - \$1,200         | \$6,661                          |
|                                                                                | Non-Resident<br>Fee - \$250 -<br>\$1,100 | Non-Resident<br>Fee - \$400 -<br>\$1,400  |                                  | Non-Resident<br>Fee - \$400 -<br>\$1,400  |                                  |
| <b>Last Adjusted: 2005</b>                                                     |                                          |                                           |                                  |                                           |                                  |
| Eisenhower Park Reservation<br>Fee – Fee to reserve mass<br>pavilion.          | Resident Fee -<br>\$275 - \$1,700        | Resident Fee -<br>\$300 - \$1,800         | \$5,785                          | Resident Fee -<br>\$300 - \$1,800         | \$5,785                          |
|                                                                                | Non-Resident<br>Fee - \$275 -<br>\$1,700 | Non-Resident<br>Fee - \$400 -<br>\$2,000  |                                  | Non-Resident<br>Fee - \$400 -<br>\$2,000  |                                  |
| <b>Last Adjusted: 2010</b>                                                     |                                          |                                           |                                  |                                           |                                  |
| Rosedale Park Reservation Fee<br>– Fee to reserve mass pavilion.               | Resident Fee -<br>\$275 - \$1,700        | Resident Fee -<br>\$300 - \$1,800         | \$13,505                         | Resident Fee -<br>\$300 - \$1,800         | \$13,505                         |
|                                                                                | Non-Resident<br>Fee - \$275 -<br>\$1,700 | Non-Resident<br>Fee - \$400 -<br>\$2,000  |                                  | Non-Resident<br>Fee - \$400 -<br>\$2,000  |                                  |
| <b>Last Adjusted: 2010</b>                                                     |                                          |                                           |                                  |                                           |                                  |
| Gymnasium Rental Fee – Gym<br>only practice or game use.                       | Resident Fee -<br>\$30 - \$50            | Resident Fee -<br>\$50 - \$75             | \$108,450                        | Resident Fee -<br>\$50 - \$75             | \$108,450                        |
|                                                                                | Non-Resident<br>Fee - \$30 - \$50        | Non-Resident<br>Fee - \$60 - \$90         |                                  | Non-Resident<br>Fee - \$60 - \$90         |                                  |
| <b>Last Adjusted: 2013</b>                                                     |                                          |                                           |                                  |                                           |                                  |
| McFarlin Tennis Center Fees –<br>Fee to reserve courts.                        | Resident Fee -<br>\$3.25 - \$7.25        | Resident Fee -<br>\$4.00 - \$8.00         | \$2,857                          | Resident Fee -<br>\$4.00 - \$8.00         | \$2,857                          |
|                                                                                | Non-Resident<br>Fee - \$3.25 -<br>\$7.25 | Non-Resident<br>Fee - \$6.00 -<br>\$10.00 |                                  | Non-Resident<br>Fee - \$6.00 -<br>\$10.00 |                                  |
| <b>Last Adjusted: 2021</b>                                                     |                                          |                                           |                                  |                                           |                                  |



## FY 2027 REVENUE DETAIL REPORT ALL FUNDS REVENUE CHANGES

### FUND

| <i>Department</i>                                                                                       |                                |                                   | <b>FY 2027 New<br/>Revenue<br/>Amount</b> |                                   | <b>FY 2028 New<br/>Revenue<br/>Amount</b> |
|---------------------------------------------------------------------------------------------------------|--------------------------------|-----------------------------------|-------------------------------------------|-----------------------------------|-------------------------------------------|
| <b>Revenue Change Description</b>                                                                       | <b>FY 2026 Rate</b>            | <b>FY 2027 Rate</b>               |                                           | <b>FY 2028 Rate</b>               |                                           |
| <b>GENERAL FUND</b>                                                                                     |                                |                                   |                                           |                                   |                                           |
| <b>PARKS &amp; RECREATION</b>                                                                           |                                |                                   |                                           |                                   |                                           |
| Multi-Purpose Room and Clubhouses – Fee to reserve Community Center Multi-Purpose Rooms and Clubhouses. | Resident Fee - \$30 - \$50     | Resident Fee - \$40 - \$60        | \$47,799                                  | Resident Fee - \$40 - \$60        | \$47,799                                  |
|                                                                                                         | Non-Resident Fee - \$30 - \$50 | Non-Resident Fee - \$50 - \$75    |                                           | Non-Resident Fee - \$50 - \$75    |                                           |
| <b>Last Adjusted: 2013</b>                                                                              |                                |                                   |                                           |                                   |                                           |
| Sports Field Fees – Fee to reserve sports fields.                                                       | Resident Fee - \$12 - \$16     | Resident Fee - \$25 Flat Rate     | \$259,895                                 | Resident Fee - \$25 Flat Rate     | \$259,895                                 |
|                                                                                                         | Non-Resident Fee - \$12 - \$16 | Non-Resident Fee - \$35 Flat Rate |                                           | Non-Resident Fee - \$35 Flat Rate |                                           |
| <b>Last Adjusted: 2013</b>                                                                              |                                |                                   |                                           |                                   |                                           |
| <b>PLANNING DEPARTMENT</b>                                                                              |                                |                                   |                                           |                                   |                                           |
| Special District Application Fee                                                                        | \$7,500 per application        | \$15,000 per application          | \$15,000                                  | \$15,000 per application          | \$30,000                                  |
| <b>Last Adjusted: 2020</b>                                                                              |                                |                                   |                                           |                                   |                                           |
| Voluntary Annexation Fee                                                                                | \$3,000 per application        | \$5,000 per application           | \$2,000                                   | \$5,000 per application           | \$2,000                                   |
| <b>Last Adjusted: 2005</b>                                                                              |                                |                                   |                                           |                                   |                                           |
| <b>POLICE</b>                                                                                           |                                |                                   |                                           |                                   |                                           |
| New Commercial Alarm Permit                                                                             | \$200 per permit               | \$250 per permit                  | \$64,700                                  | \$250 per permit                  | \$64,700                                  |
| <b>Last Adjusted: 2026</b>                                                                              |                                |                                   |                                           |                                   |                                           |
| New Fire Alarm Permit                                                                                   | \$200 per permit               | \$250 per permit                  | \$25,700                                  | \$250 per permit                  | \$25,700                                  |
| <b>Last Adjusted: 2016</b>                                                                              |                                |                                   |                                           |                                   |                                           |
| Robbery Alarm Service Fee                                                                               | \$500                          | \$600                             | \$74,300                                  | \$600                             | \$74,300                                  |
| <b>Last Adjusted: 2026</b>                                                                              |                                |                                   |                                           |                                   |                                           |



## FY 2027 REVENUE DETAIL REPORT ALL FUNDS REVENUE CHANGES

### FUND

| <i>Department</i>                              |                      |                      | <b>FY 2027 New<br/>Revenue<br/>Amount</b> |                      | <b>FY 2028 New<br/>Revenue<br/>Amount</b> |
|------------------------------------------------|----------------------|----------------------|-------------------------------------------|----------------------|-------------------------------------------|
| <b>Revenue Change Description</b>              | <b>FY 2026 Rate</b>  | <b>FY 2027 Rate</b>  |                                           | <b>FY 2028 Rate</b>  |                                           |
| <b>GENERAL FUND</b>                            |                      |                      |                                           |                      |                                           |
| <b>POLICE</b>                                  |                      |                      |                                           |                      |                                           |
| Alarm Permits Late Fee                         | \$0                  | \$30                 | \$150,000                                 | \$30                 | \$150,000                                 |
| <b>Last Adjusted: New</b>                      |                      |                      |                                           |                      |                                           |
| Clearance Letter Fee                           | \$30                 | \$50                 | \$67,880                                  | \$50                 | \$67,880                                  |
| <b>Last Adjusted: 2020</b>                     |                      |                      |                                           |                      |                                           |
| Background Check (Criminal History) Fee        | \$30                 | \$50                 | \$23,040                                  | \$50                 | \$23,040                                  |
| <b>Last Adjusted: 2020</b>                     |                      |                      |                                           |                      |                                           |
| Consulate & Immigration Letter Fee             | \$30                 | \$50                 | \$24,420                                  | \$50                 | \$24,420                                  |
| <b>Last Adjusted: 2020</b>                     |                      |                      |                                           |                      |                                           |
| Fingerprints leading to Record Searches Fee    | \$30                 | \$50                 | \$56,680                                  | \$50                 | \$56,680                                  |
| <b>Last Adjusted: 2020</b>                     |                      |                      |                                           |                      |                                           |
| Alamo Plaza Vendors Application Processing Fee | \$30 per application | \$40 per application | \$1,940                                   | \$40 per application | \$1,940                                   |
| <b>Last Adjusted: 2020</b>                     |                      |                      |                                           |                      |                                           |
| Downtown Vendors Application Processing Fee    | \$30 per application | \$40 per application | \$80                                      | \$40 per application | \$80                                      |
| <b>Last Adjusted: 2020</b>                     |                      |                      |                                           |                      |                                           |
| Mobile Food Vendors Application Processing Fee | \$30 per application | \$40 per application | \$80                                      | \$40 per application | \$80                                      |
| <b>Last Adjusted: 2020</b>                     |                      |                      |                                           |                      |                                           |
| Peddlers' License Application Processing Fee   | \$30 per application | \$40 per application | \$4,450                                   | \$40 per application | \$4,450                                   |
| <b>Last Adjusted: 2020</b>                     |                      |                      |                                           |                      |                                           |



## FY 2027 REVENUE DETAIL REPORT ALL FUNDS REVENUE CHANGES

### FUND

| <i>Department</i>                              |                                                         |                       | <b>FY 2027 New<br/>Revenue<br/>Amount</b> |                     | <b>FY 2028 New<br/>Revenue<br/>Amount</b> |
|------------------------------------------------|---------------------------------------------------------|-----------------------|-------------------------------------------|---------------------|-------------------------------------------|
| <b>Revenue Change Description</b>              | <b>FY 2026 Rate</b>                                     | <b>FY 2027 Rate</b>   |                                           | <b>FY 2028 Rate</b> |                                           |
| <b>GENERAL FUND</b>                            |                                                         |                       |                                           |                     |                                           |
| <b>POLICE</b>                                  |                                                         |                       |                                           |                     |                                           |
| Massage Establishment<br>Business Permit       | \$75 Primary<br>Location \$35<br>Additional<br>Location | \$200 per location    | \$2,820                                   | \$200 per location  | \$2,820                                   |
| <b>Last Adjusted:</b> 2020                     |                                                         |                       |                                           |                     |                                           |
| Human Display Business<br>Manager Permit       | \$150 per permit                                        | \$1,500 per<br>permit | \$16,200                                  | \$1,500 per permit  | \$16,200                                  |
| <b>Last Adjusted:</b> 2020                     |                                                         |                       |                                           |                     |                                           |
| Human Display Business Floor<br>Manager Permit | \$150 per permit                                        | \$500 per permit      | \$4,200                                   | \$500 per permit    | \$4,200                                   |
| <b>Last Adjusted:</b> 2020                     |                                                         |                       |                                           |                     |                                           |
| Human Display Business<br>Owner/Operator Fee   | \$400                                                   | \$3,000               | \$5,200                                   | \$3,000             | \$5,200                                   |
| <b>Last Adjusted:</b> 2020                     |                                                         |                       |                                           |                     |                                           |
| Human Display Entertainer Fee                  | \$150                                                   | \$200                 | \$50                                      | \$200               | \$50                                      |
| <b>Last Adjusted:</b> 2020                     |                                                         |                       |                                           |                     |                                           |
| Accident Report Administrative<br>fee          | \$6 per report                                          | \$11 per report       | \$40,556                                  | \$11 per report     | \$40,556                                  |
| <b>Last Adjusted:</b> Set by state             |                                                         |                       |                                           |                     |                                           |
| Incident Report Administrative<br>fee          | \$0 per report                                          | \$5 per report        | \$27,510                                  | \$5 per report      | \$27,510                                  |
| <b>Last Adjusted:</b> New                      |                                                         |                       |                                           |                     |                                           |
| Offense Report Administrative<br>fee           | \$0 per report                                          | \$5 per report        | \$27,510                                  | \$5 per report      | \$27,510                                  |
| <b>Last Adjusted:</b> New                      |                                                         |                       |                                           |                     |                                           |
| Arrestee Firearm Return Fee                    | \$0                                                     | \$75                  | \$144,900                                 | \$75                | \$144,900                                 |
| <b>Last Adjusted:</b> New                      |                                                         |                       |                                           |                     |                                           |





## FY 2027 REVENUE DETAIL REPORT ALL FUNDS REVENUE CHANGES

### FUND

| <i>Department</i>                                                                                                        |                                                                    |                                                                    | <b>FY 2027 New<br/>Revenue<br/>Amount</b> |                                                                    | <b>FY 2028 New<br/>Revenue<br/>Amount</b> |
|--------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------|--------------------------------------------------------------------|-------------------------------------------|--------------------------------------------------------------------|-------------------------------------------|
| <b>Revenue Change Description</b>                                                                                        | <b>FY 2026 Rate</b>                                                | <b>FY 2027 Rate</b>                                                |                                           | <b>FY 2028 Rate</b>                                                |                                           |
| <b>GENERAL FUND</b>                                                                                                      |                                                                    |                                                                    |                                           |                                                                    |                                           |
| <b>POLICE</b>                                                                                                            |                                                                    |                                                                    |                                           |                                                                    |                                           |
| Training Academy Classroom usage fee (from other Law Enforcement Officer Agencies).<br><b>Last Adjusted:</b> 2004        | \$125                                                              | \$250                                                              | \$9,375                                   | \$250                                                              | \$9,375                                   |
| Training Academy Gymnasium usage fee (from other Law Enforcement Officer Agencies).<br><b>Last Adjusted:</b> 2004        | \$100                                                              | \$225                                                              | \$5,000                                   | \$225                                                              | \$5,000                                   |
| Training Academy Firing Range usage fee (from other Law Enforcement Officer Agencies).<br><b>Last Adjusted:</b> 2004     | \$150                                                              | \$225                                                              | \$1,500                                   | \$225                                                              | \$1,500                                   |
| Training Academy Driving Track usage fee (from other Law Enforcement Officer Agencies).<br><b>Last Adjusted:</b> 2004    | \$125                                                              | \$250                                                              | \$625                                     | \$250                                                              | \$625                                     |
| Training Academy Tactical Village usage fee (from other Law Enforcement Officer Agencies).<br><b>Last Adjusted:</b> 2004 | \$100                                                              | \$225                                                              | \$625                                     | \$225                                                              | \$625                                     |
| Deployment of 60 E-Citation Devices for Patrols<br><b>Last Adjusted:</b> New                                             | Various                                                            | Various                                                            | \$452,054                                 | Various                                                            | \$452,054                                 |
| Law Enforcement Officer Initiated Tow Fee<br><br><b>Last Adjusted:</b> 2023                                              | Light - \$210<br>Medium - \$350<br>Heavy - \$410/hr<br>(2 hr min.) | Light - \$272<br>Medium - \$380<br>Heavy - \$489/hr<br>(2 hr min.) | \$931,782                                 | Light - \$272<br>Medium - \$380<br>Heavy - \$489/hr<br>(2 hr min.) | \$931,782                                 |



## FY 2027 REVENUE DETAIL REPORT ALL FUNDS REVENUE CHANGES

### FUND

| <i>Department</i>                 |                     |                     | <b>FY 2027 New<br/>Revenue<br/>Amount</b> |                     | <b>FY 2028 New<br/>Revenue<br/>Amount</b> |
|-----------------------------------|---------------------|---------------------|-------------------------------------------|---------------------|-------------------------------------------|
| <b>Revenue Change Description</b> | <b>FY 2026 Rate</b> | <b>FY 2027 Rate</b> |                                           | <b>FY 2028 Rate</b> |                                           |

### GENERAL FUND

#### **POLICE**

|                                                                                                                                                                                                         |     |      |             |      |             |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|------|-------------|------|-------------|
| Private Property Administrative Tow Fee. This also increases the private Light Tow Fee from \$179.70 to \$272.00, Medium Tow Fee from \$199.00 to \$380.00, and Heavy Tow Fee from \$611.20 to \$978.00 | \$0 | \$25 | \$2,011,700 | \$25 | \$2,011,700 |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|------|-------------|------|-------------|

**Last Adjusted:** New

|                    |                                           |                                            |           |                                            |           |
|--------------------|-------------------------------------------|--------------------------------------------|-----------|--------------------------------------------|-----------|
| Online Auction Fee | 0% auction fee on 10% contractor earnings | 30% auction fee on 10% contractor earnings | \$233,036 | 30% auction fee on 10% contractor earnings | \$233,036 |
|--------------------|-------------------------------------------|--------------------------------------------|-----------|--------------------------------------------|-----------|

**Last Adjusted:** 2025

|                  |      |         |          |         |          |
|------------------|------|---------|----------|---------|----------|
| City Impound Fee | \$20 | \$22.85 | \$78,373 | \$22.85 | \$78,373 |
|------------------|------|---------|----------|---------|----------|

**Last Adjusted:** 2008

|                  |                                                     |                                         |           |                                         |           |
|------------------|-----------------------------------------------------|-----------------------------------------|-----------|-----------------------------------------|-----------|
| City Storage Fee | <20 ft - \$20<br>20-40ft - \$20<br>>40ft - \$35/day | <25 ft - \$22.85<br>>25ft - \$39.99/day | \$429,952 | <25 ft - \$22.85<br>>25ft - \$39.99/day | \$429,952 |
|------------------|-----------------------------------------------------|-----------------------------------------|-----------|-----------------------------------------|-----------|

**Last Adjusted:** 2008

#### **PUBLIC WORKS**

|                                                 |                  |                  |         |                  |         |
|-------------------------------------------------|------------------|------------------|---------|------------------|---------|
| Block Party Temporary Street Closure Permit Fee | \$100 per permit | \$115 per permit | \$4,970 | \$115 per permit | \$4,970 |
|-------------------------------------------------|------------------|------------------|---------|------------------|---------|

**Last Adjusted:** 2009

|                              |                                                                |                                                                 |           |                                                                |           |
|------------------------------|----------------------------------------------------------------|-----------------------------------------------------------------|-----------|----------------------------------------------------------------|-----------|
| Lane/Sidewalk Closure Permit | Total SF X .0629 daily fee per day plus a \$50 application fee | Total SF X .07234 daily fee per day plus a \$60 application fee | \$125,991 | Total SF X .0729 daily fee per day plus a \$60 application fee | \$125,991 |
|------------------------------|----------------------------------------------------------------|-----------------------------------------------------------------|-----------|----------------------------------------------------------------|-----------|

**Last Adjusted:** 2009

|                                |                        |                        |          |                        |          |
|--------------------------------|------------------------|------------------------|----------|------------------------|----------|
| Parking Restriction Permit Fee | \$30 per space per day | \$35 per space per day | \$24,255 | \$35 per space per day | \$24,255 |
|--------------------------------|------------------------|------------------------|----------|------------------------|----------|

**Last Adjusted:** 2009



## FY 2027 REVENUE DETAIL REPORT ALL FUNDS REVENUE CHANGES

### FUND

| <i>Department</i>                                                              |                                                                                         |                                                                                                | FY 2027 New<br>Revenue<br>Amount |                                                                                                | FY 2028 New<br>Revenue<br>Amount |
|--------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------|----------------------------------|------------------------------------------------------------------------------------------------|----------------------------------|
| Revenue Change Description                                                     | FY 2026 Rate                                                                            | FY 2027 Rate                                                                                   |                                  | FY 2028 Rate                                                                                   |                                  |
| <b>GENERAL FUND</b>                                                            |                                                                                         |                                                                                                |                                  |                                                                                                |                                  |
| <b>PUBLIC WORKS</b>                                                            |                                                                                         |                                                                                                |                                  |                                                                                                |                                  |
| Special District Operations<br>Assessment Fee                                  | \$175                                                                                   | \$185                                                                                          | \$5,710                          | \$185                                                                                          | \$5,710                          |
| Last Adjusted: 2020                                                            |                                                                                         |                                                                                                |                                  |                                                                                                |                                  |
| <b>SOLID WASTE MANAGEMENT</b>                                                  |                                                                                         |                                                                                                |                                  |                                                                                                |                                  |
| Waste Hauler Permit Fee for<br>Organic/Recycling Vehicles                      | \$0 per vehicle<br>with GVW ><br>7,000 lbs \$150<br>per vehicle with<br>GVW < 7,000 lbs | \$2,250 per<br>vehicle with<br>GVW > 7,000<br>lbs \$150 per<br>vehicle with<br>GVW < 7,000 lbs | \$380,250                        | \$2,250 per<br>vehicle with<br>GVW > 7,000<br>lbs \$150 per<br>vehicle with<br>GVW < 7,000 lbs | \$380,250                        |
| Last Adjusted: 2001                                                            |                                                                                         |                                                                                                |                                  |                                                                                                |                                  |
| <b>WORLD HERITAGE</b>                                                          |                                                                                         |                                                                                                |                                  |                                                                                                |                                  |
| Mission Marquee Plaza - Annual<br>Vendor Fee for Farmers &<br>Artisans Markets | \$0                                                                                     | \$100                                                                                          | \$3,000                          | \$100                                                                                          | \$3,000                          |
| Last Adjusted: New                                                             |                                                                                         |                                                                                                |                                  |                                                                                                |                                  |
| Mission Marquee Plaza - Rental<br>Fee for Outdoor Space                        | \$0                                                                                     | \$950/8 hrs                                                                                    | \$1,900                          | \$950/8 hrs                                                                                    | \$1,900                          |
| Last Adjusted: New                                                             |                                                                                         |                                                                                                |                                  |                                                                                                |                                  |
| Spanish Gov. Palace -<br>Admission Fee                                         | Adult \$5;<br>Sr./Military \$3                                                          | Adult \$6;<br>Sr./Military \$4                                                                 | \$10,936                         | Adult \$6;<br>Sr./Military \$4                                                                 | \$10,936                         |
| Last Adjusted: 2026                                                            |                                                                                         |                                                                                                |                                  |                                                                                                |                                  |
| World Heritage Center - After<br>Hour Rental Fee for Conference<br>Space       | \$0                                                                                     | \$200                                                                                          | \$800                            | \$200                                                                                          | \$800                            |
| Last Adjusted: New                                                             |                                                                                         |                                                                                                |                                  |                                                                                                |                                  |
| <b>GENERAL FUND TOTAL</b>                                                      |                                                                                         |                                                                                                | <b>\$14,382,475</b>              |                                                                                                | <b>\$15,990,534</b>              |



## FY 2027 REVENUE DETAIL REPORT ALL FUNDS REVENUE CHANGES

### FUND

| <i>Department</i>                                                                |                                                                                                        |                                                                                                      | <b>FY 2027 New<br/>Revenue<br/>Amount</b> |                                                                                                      | <b>FY 2028 New<br/>Revenue<br/>Amount</b> |
|----------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------|-------------------------------------------|------------------------------------------------------------------------------------------------------|-------------------------------------------|
| <b>Revenue Change Description</b>                                                | <b>FY 2026 Rate</b>                                                                                    | <b>FY 2027 Rate</b>                                                                                  |                                           | <b>FY 2028 Rate</b>                                                                                  |                                           |
| <b>AIRPORT OPERATING &amp; MAINTENANCE FUND</b>                                  |                                                                                                        |                                                                                                      |                                           |                                                                                                      |                                           |
| <b>AIRPORT</b>                                                                   |                                                                                                        |                                                                                                      |                                           |                                                                                                      |                                           |
| San Antonio International Airport<br>Ground Transportation Fees                  | TNC: \$2.50<br>Shuttles: \$1.50<br>Limo: \$1.25<br>Charter: \$3.00                                     | TNC: \$5.00<br>Shuttles: \$5.00<br>Limo: \$5.00<br>Charter: \$5.00                                   | \$4,340,619                               | TNC: \$5.00<br>Shuttles: \$5.00<br>Limo: \$5.00<br>Charter: \$5.00                                   | \$4,340,619                               |
| <b>Last Adjusted: 2022</b>                                                       |                                                                                                        |                                                                                                      |                                           |                                                                                                      |                                           |
| San Antonio International Airport<br>Parking Incremental Time<br>Adjustment Rate | Valet: \$15-\$33<br>Short-Term: \$3-\$29<br>Long-Term: \$3-\$16<br>Economy: \$3-\$10<br>Overflow: \$10 | Valet: \$20-\$33<br>Short-Term: \$5-\$29<br>Long-Term: \$4-\$16<br>Economy: \$3-10<br>Overflow: \$10 | \$345,033                                 | Valet: \$20-\$33<br>Short-Term: \$5-\$29<br>Long-Term: \$4-\$16<br>Economy: \$3-10<br>Overflow: \$10 | \$345,033                                 |
| <b>Last Adjusted: 2022</b>                                                       |                                                                                                        |                                                                                                      |                                           |                                                                                                      |                                           |
| San Antonio International Airport<br>Parking Rates                               | Long-Term<br>Parking: \$16/day<br>Short-Term<br>Parking: \$29/day<br>Valet Parking:<br>\$33/day        | Long-Term<br>Parking: \$20/day<br>Short-Term<br>Parking: \$30/day<br>Valet Parking:<br>\$37/day      | \$5,877,419                               | Long-Term<br>Parking: \$20/day<br>Short-Term<br>Parking: \$30/day<br>Valet Parking:<br>\$37/day      | \$5,877,419                               |
| <b>Last Adjusted: 2022</b>                                                       |                                                                                                        |                                                                                                      |                                           |                                                                                                      |                                           |
| <b>AIRPORT OPERATING &amp; MAINTENANCE FUND TOTAL</b>                            |                                                                                                        |                                                                                                      | <b>\$10,563,071</b>                       |                                                                                                      | <b>\$10,563,071</b>                       |



## FY 2027 REVENUE DETAIL REPORT ALL FUNDS REVENUE CHANGES

### FUND

| <i>Department</i>                         |              |              |         | FY 2027 New<br>Revenue<br>Amount | FY 2028 New<br>Revenue<br>Amount |
|-------------------------------------------|--------------|--------------|---------|----------------------------------|----------------------------------|
| Revenue Change Description                | FY 2026 Rate | FY 2027 Rate |         |                                  |                                  |
| <b>CITY TOWER &amp; GARAGE FUND</b>       |              |              |         |                                  |                                  |
| <b><i>DOWNTOWN OPERATIONS</i></b>         |              |              |         |                                  |                                  |
| Parking Service Charge Event              | \$15         | Amount up to | \$3,802 | Amount up to                     | \$3,802                          |
| Parking                                   |              | \$30         |         | \$30                             |                                  |
| Last Adjusted: 2018                       |              |              |         |                                  |                                  |
| <b>CITY TOWER &amp; GARAGE FUND TOTAL</b> |              |              |         | <b>\$3,802</b>                   | <b>\$3,802</b>                   |



## FY 2027 REVENUE DETAIL REPORT ALL FUNDS REVENUE CHANGES

### FUND

| Department                                     |                                                                                                            | FY 2027 New Revenue Amount                                                                                 |           | FY 2028 New Revenue Amount                                                                                 |           |
|------------------------------------------------|------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|-----------|------------------------------------------------------------------------------------------------------------|-----------|
| Revenue Change Description                     | FY 2026 Rate                                                                                               | FY 2027 Rate                                                                                               |           | FY 2028 Rate                                                                                               |           |
| <b>COMMUNITY &amp; VISITOR FACILITIES FUND</b> |                                                                                                            |                                                                                                            |           |                                                                                                            |           |
| <b>CONVENTION &amp; SPORTS FACILITIES</b>      |                                                                                                            |                                                                                                            |           |                                                                                                            |           |
| Alamodome Facility Access Fee                  | \$6.50 per ticket sold - Concerts, Sporting Events, Competitions and Entertainment shows                   | \$7.50 per ticket sold - Concerts, Sporting Events, Competitions and Entertainment shows                   | \$197,340 | \$7.50 per ticket sold - Concerts, Sporting Events, Competitions and Entertainment shows                   | \$197,340 |
| <b>Last Adjusted: 2025</b>                     |                                                                                                            |                                                                                                            |           |                                                                                                            |           |
| Alamodome Parking Fees                         | \$10-\$60 per space depending on event type. (Community or Entertainment / Sporting competition / Concert) | \$15-\$75 per space depending on event type. (Community or Entertainment / Sporting competition / Concert) | \$527,374 | \$15-\$75 per space depending on event type. (Community or Entertainment / Sporting competition / Concert) | \$527,374 |
| <b>Last Adjusted: 2025</b>                     |                                                                                                            |                                                                                                            |           |                                                                                                            |           |
| Additional - Trash Hauls - Convention Center   | \$0                                                                                                        | Open Top Haul - \$333.88<br>Compactor Pulls - \$459.80<br>Missed Pulls - \$162.00                          | \$115,476 | Open Top Haul - \$333.88<br>Compactor Pulls - \$459.80<br>Missed Pulls - \$162.00                          | \$115,476 |
| <b>Last Adjusted: New</b>                      |                                                                                                            |                                                                                                            |           |                                                                                                            |           |



## FY 2027 REVENUE DETAIL REPORT ALL FUNDS REVENUE CHANGES

### FUND

| Department                                           |                                                                                                                                                                                                   | FY 2027 New Revenue Amount                                                                                                                                                                              |          | FY 2028 New Revenue Amount                                                                                                                                                                           |          |
|------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|
| Revenue Change Description                           | FY 2026 Rate                                                                                                                                                                                      | FY 2027 Rate                                                                                                                                                                                            |          | FY 2028 Rate                                                                                                                                                                                         |          |
| <b>COMMUNITY &amp; VISITOR FACILITIES FUND</b>       |                                                                                                                                                                                                   |                                                                                                                                                                                                         |          |                                                                                                                                                                                                      |          |
| <b>CONVENTION &amp; SPORTS FACILITIES</b>            |                                                                                                                                                                                                   |                                                                                                                                                                                                         |          |                                                                                                                                                                                                      |          |
| AV Equipment Rental Rates -<br>Lila Cockrell Theatre | 8 Channel<br>Mixer - \$45<br>Banner Drop - \$50<br>Cyclorama - \$100<br>Lighting Tree - \$15<br>Projector - \$750<br>Wireless Mic - \$70<br>Lobby<br>Monitors - \$0<br>Projector<br>Screens - \$0 | 8 Channel<br>Mixer - \$70<br>Banner Drop - 170<br>Cyclorama - \$200<br>Lighting Tree - \$30<br>Projector - \$1,500<br>Wireless Mic - \$125<br>Lobby<br>Monitors - \$200<br>Projector<br>Screens - \$150 | \$36,647 | 8 Channel<br>Mixer - \$70<br>Banner Drop - 170<br>Cyclorama - \$200<br>Lighting Tree - \$30<br>Projector - \$1,500<br>Wireless Mic - \$125<br>Lobby Monitors - \$200<br>Projector<br>Screens - \$150 | \$36,647 |
| <b>Last Adjusted: 2024</b>                           |                                                                                                                                                                                                   |                                                                                                                                                                                                         |          |                                                                                                                                                                                                      |          |
| Branding and Sponsorship -<br>Convention Center      | Branding and Sponsorship - \$50 - \$1,000<br>Package buyout - \$10,000 - \$15,000                                                                                                                 | Branding & Sponsorship - \$150 - \$2,500<br>Package buyout range - \$12,000 - \$16,000                                                                                                                  | \$62,000 | Branding & Sponsorship - \$150 - \$2,500<br>Package buyout range - \$12,000 - \$16,000                                                                                                               | \$62,000 |
| <b>Last Adjusted: New</b>                            |                                                                                                                                                                                                   |                                                                                                                                                                                                         |          |                                                                                                                                                                                                      |          |



## FY 2027 REVENUE DETAIL REPORT ALL FUNDS REVENUE CHANGES

### FUND

| <i>Department</i>                               |                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                 | <b>FY 2027 New<br/>Revenue<br/>Amount</b> |                                                                                                                                                                                                                                                                                                                 | <b>FY 2028 New<br/>Revenue<br/>Amount</b> |
|-------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|
| <b>Revenue Change Description</b>               | <b>FY 2026 Rate</b>                                                                                                                                                                                                                                | <b>FY 2027 Rate</b>                                                                                                                                                                                                                                                                                             |                                           | <b>FY 2028 Rate</b>                                                                                                                                                                                                                                                                                             |                                           |
| <b>COMMUNITY &amp; VISITOR FACILITIES FUND</b>  |                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                 |                                           |                                                                                                                                                                                                                                                                                                                 |                                           |
| <b>CONVENTION &amp; SPORTS FACILITIES</b>       |                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                 |                                           |                                                                                                                                                                                                                                                                                                                 |                                           |
| Commission Advertise Fee -<br>Convention Center | Various<br>Framelit static<br>display - various<br>location<br>throughout the<br>building - \$150 -<br>\$500<br>Various Digital<br>Video display -<br>various location<br>throughout the<br>building - \$500 -<br>\$2,000<br>Package buyout<br>\$0 | Various Framelit<br>static display -<br>various location<br>throughout the<br>building - \$500-<br>\$1,000<br>Various Digital<br>Video display -<br>various location<br>throughout the<br>building - \$500 -<br>\$3,000<br>Package buyout<br>(depending on<br>the monitor,<br>timeframe, and<br>tier) - \$5,000 | \$72,595                                  | Various Framelit<br>static display -<br>various location<br>throughout the<br>building - \$500-<br>\$1,000<br>Various Digital<br>Video display -<br>various location<br>throughout the<br>building - \$500 -<br>\$3,000<br>Package buyout<br>(depending on<br>the monitor,<br>timeframe, and<br>tier) - \$5,000 | \$72,595                                  |
| <b>Last Adjusted: New</b>                       |                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                 |                                           |                                                                                                                                                                                                                                                                                                                 |                                           |
| Dock Service Support -<br>Convention Center     | \$0                                                                                                                                                                                                                                                | \$40.40 per hour                                                                                                                                                                                                                                                                                                | \$24,240                                  | \$40.40 per hour                                                                                                                                                                                                                                                                                                | \$24,240                                  |
| <b>Last Adjusted: New</b>                       |                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                 |                                           |                                                                                                                                                                                                                                                                                                                 |                                           |
| Door Monitoring Service -<br>Convention Center  | \$0                                                                                                                                                                                                                                                | 15%<br>commission<br>from door<br>monitoring<br>services used<br>by each event                                                                                                                                                                                                                                  | \$163,013                                 | 15%<br>commission<br>from door<br>monitoring<br>services used by<br>each event                                                                                                                                                                                                                                  | \$163,013                                 |
| <b>Last Adjusted: New</b>                       |                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                 |                                           |                                                                                                                                                                                                                                                                                                                 |                                           |





## FY 2027 REVENUE DETAIL REPORT ALL FUNDS REVENUE CHANGES

### FUND

| Department                                 |                                                                                                                                                                                                               |                                                                                                                                                                                                                                                               | FY 2027 New Revenue Amount | FY 2028 New Revenue Amount                                                                                                                                                                                                                                    |           |
|--------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|
| Revenue Change Description                 | FY 2026 Rate                                                                                                                                                                                                  | FY 2027 Rate                                                                                                                                                                                                                                                  |                            | FY 2028 Rate                                                                                                                                                                                                                                                  |           |
| COMMUNITY & VISITOR FACILITIES FUND        |                                                                                                                                                                                                               |                                                                                                                                                                                                                                                               |                            |                                                                                                                                                                                                                                                               |           |
| CONVENTION & SPORTS FACILITIES             |                                                                                                                                                                                                               |                                                                                                                                                                                                                                                               |                            |                                                                                                                                                                                                                                                               |           |
| Equipment Rental - Convention Center       | Chairs: \$1.50 each<br>Dance floors: \$122.50 - \$840.00<br>Risers: \$22.00<br>Tables: \$12.00<br>Table skirts: \$0.00<br>AC Unit: \$13.50<br>Lifts: \$20.00 - \$180.00<br>Additional Fees: \$0.00 - \$850.00 | Chairs: \$3.00 each<br>Dance floors: \$250.00 - \$1,600.00<br>Risers: \$45.00<br>Tables: \$25.00<br>Table skirts: \$20.00<br>AC Unit: \$85.00<br>Lifts: \$50.00 - \$550.00<br>Additional Fees: \$0.00 - \$2,000                                               | \$100,000                  | Chairs: \$3.00 each<br>Dance floors: \$250.00 - \$1,600.00<br>Risers: \$45.00<br>Tables: \$25.00<br>Table skirts: \$20.00<br>AC Unit: \$85.00<br>Lifts: \$50.00 - \$550.00<br>Additional Fees: \$0.00 - \$2,000                                               | \$100,000 |
| Last Adjusted: N/A                         |                                                                                                                                                                                                               |                                                                                                                                                                                                                                                               |                            |                                                                                                                                                                                                                                                               |           |
| Facility Rental Fee- Convention Center     | Rental rate model based on three separate pricing categories that include options of flat rate, net per square ft. rate and variable rates according to tickets sold.                                         | Flat rental rate from \$109 to \$40,015<br>The Lila Cockrell Theater rental rates range from \$1,700 to \$10,944.<br>The Lonesome Dove Room would increase to \$6,386 - \$8,636 with/without food and beverage. Half daily rate for LDR will no longer apply. | \$50,000                   | Flat rental rate from \$109 to \$40,015<br>The Lila Cockrell Theater rental rates range from \$1,700 to \$10,944.<br>The Lonesome Dove Room would increase to \$6,386 - \$8,636 with/without food and beverage. Half daily rate for LDR will no longer apply. | \$50,000  |
| Last Adjusted: 2026                        |                                                                                                                                                                                                               |                                                                                                                                                                                                                                                               |                            |                                                                                                                                                                                                                                                               |           |
| Facility Spectator Fee - Convention Center | \$2 per ticket                                                                                                                                                                                                | \$1 - 5 per ticket                                                                                                                                                                                                                                            | \$371,420                  | \$1 - 5 per ticket                                                                                                                                                                                                                                            | \$371,420 |
| Last Adjusted: New                         |                                                                                                                                                                                                               |                                                                                                                                                                                                                                                               |                            |                                                                                                                                                                                                                                                               |           |



## FY 2027 REVENUE DETAIL REPORT ALL FUNDS REVENUE CHANGES

### FUND

| <i>Department</i>                                    |              |                                               |                    | FY 2027 New<br>Revenue<br>Amount              | FY 2028 New<br>Revenue<br>Amount |
|------------------------------------------------------|--------------|-----------------------------------------------|--------------------|-----------------------------------------------|----------------------------------|
| Revenue Change Description                           | FY 2026 Rate | FY 2027 Rate                                  |                    | FY 2028 Rate                                  |                                  |
| <b>COMMUNITY &amp; VISITOR FACILITIES FUND</b>       |              |                                               |                    |                                               |                                  |
| <b>CONVENTION &amp; SPORTS FACILITIES</b>            |              |                                               |                    |                                               |                                  |
| First Aid Services - Convention Center               | \$0          | 15% commission from required preferred vendor | \$47,704           | 15% commission from required preferred vendor | \$47,704                         |
| Last Adjusted: New                                   |              |                                               |                    |                                               |                                  |
| Valet Service - Convention Center                    | \$0          | 20% commission on valet services provided     | \$32,500           | 20% commission on valet services provided     | \$32,500                         |
| Last Adjusted: New                                   |              |                                               |                    |                                               |                                  |
| <b>COMMUNITY &amp; VISITOR FACILITIES FUND TOTAL</b> |              |                                               | <b>\$1,800,309</b> |                                               | <b>\$1,800,309</b>               |



## FY 2027 REVENUE DETAIL REPORT ALL FUNDS REVENUE CHANGES

### FUND

| <i>Department</i>                                                                               |                                                                            |                                                                              | <b>FY 2027 New<br/>Revenue<br/>Amount</b> |                                                                              | <b>FY 2028 New<br/>Revenue<br/>Amount</b> |
|-------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------|------------------------------------------------------------------------------|-------------------------------------------|------------------------------------------------------------------------------|-------------------------------------------|
| <b>Revenue Change Description</b>                                                               | <b>FY 2026 Rate</b>                                                        | <b>FY 2027 Rate</b>                                                          |                                           | <b>FY 2028 Rate</b>                                                          |                                           |
| <b>DEVELOPMENT SERVICES FUND</b>                                                                |                                                                            |                                                                              |                                           |                                                                              |                                           |
| <b>DEVELOPMENT SERVICES</b>                                                                     |                                                                            |                                                                              |                                           |                                                                              |                                           |
| Certificate of Occupancy Fee for occupying building within city limits.                         | \$5 - \$500 per permit                                                     | \$5.75 - \$575 per permit                                                    | \$88,718                                  | \$6.44 - \$644 per permit                                                    | \$98,759                                  |
| <b>Last Adjusted:</b> 2008                                                                      |                                                                            |                                                                              |                                           |                                                                              |                                           |
| Commercial & Residential Plan Review Fee                                                        | \$0.50 - \$4,618 per plan review                                           | \$0.60 - \$5,311 per plan review                                             | \$910,784                                 | \$0.67 - \$5,948 per plan review                                             | \$1,020,078                               |
| <b>Last Adjusted:</b> 2008                                                                      |                                                                            |                                                                              |                                           |                                                                              |                                           |
| Commercial and Residential Building Permits                                                     | \$0.15 - \$2,000 per permit                                                | \$0.18 - \$2,300 per permit                                                  | \$3,398,444                               | \$0.20 - \$2,576 per permit                                                  | \$3,806,257                               |
| <b>Last Adjusted:</b> 2008                                                                      |                                                                            |                                                                              |                                           |                                                                              |                                           |
| Implements fee for Address Verification/Address Assignment applications.                        | 0                                                                          | \$25 per application                                                         | \$30,000                                  | \$25 per application                                                         | \$30,000                                  |
| <b>Last Adjusted:</b> New                                                                       |                                                                            |                                                                              |                                           |                                                                              |                                           |
| Implements fee for Texas Alcoholic Beverage Review (TABC) applications                          | 0                                                                          | \$25 per application                                                         | \$3,625                                   | \$25 per application                                                         | \$3,625                                   |
| <b>Last Adjusted:</b> New                                                                       |                                                                            |                                                                              |                                           |                                                                              |                                           |
| Land Development Plats and Zoning Fees                                                          | \$4.50 - \$11,628                                                          | \$5.18 - \$13,372                                                            | \$666,620                                 | \$5.80 - \$14,977                                                            | \$745,494                                 |
| <b>Last Adjusted:</b> 2008                                                                      |                                                                            |                                                                              |                                           |                                                                              |                                           |
| Licenses And Registration – Fees charged to contractors to perform work within the city limits. | \$35 - \$375                                                               | \$40.25 - \$431.25                                                           | \$42,198                                  | \$45.08 - \$483                                                              | \$48,382                                  |
| <b>Last Adjusted:</b> 2008                                                                      |                                                                            |                                                                              |                                           |                                                                              |                                           |
| Short Term Rental Permits – Type 1 & Type 2                                                     | Type 1 Permits:<br>\$300 per permit<br>Type 2 Permits:<br>\$450 per permit | Type 1 Permits:<br>\$450 per permit<br>Type 2 Permits:<br>\$1,000 per permit | \$722,721                                 | Type 1 Permits:<br>\$450 per permit<br>Type 2 Permits:<br>\$1,000 per permit | \$1,133,878                               |
| <b>Last Adjusted:</b> 2024                                                                      |                                                                            |                                                                              |                                           |                                                                              |                                           |



## FY 2027 REVENUE DETAIL REPORT ALL FUNDS REVENUE CHANGES

### FUND

| <i>Department</i>                                                                                                                                                                                                                   |                                |                                 | <b>FY 2027 New<br/>Revenue<br/>Amount</b> |                                 | <b>FY 2028 New<br/>Revenue<br/>Amount</b> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|---------------------------------|-------------------------------------------|---------------------------------|-------------------------------------------|
| <b>Revenue Change Description</b>                                                                                                                                                                                                   | <b>FY 2026 Rate</b>            | <b>FY 2027 Rate</b>             |                                           | <b>FY 2028 Rate</b>             |                                           |
| <b>DEVELOPMENT SERVICES FUND</b>                                                                                                                                                                                                    |                                |                                 |                                           |                                 |                                           |
| <b>DEVELOPMENT SERVICES</b>                                                                                                                                                                                                         |                                |                                 |                                           |                                 |                                           |
| Sign Permits                                                                                                                                                                                                                        | \$0.22 - \$400<br>per permit   | \$0.30 - \$460 per<br>permit    | \$76,950                                  | \$0.34 - \$515 per<br>permit    | \$86,184                                  |
| <b>Last Adjusted: 2008</b>                                                                                                                                                                                                          |                                |                                 |                                           |                                 |                                           |
| Surcharges – Administrative<br>fees charged to Development<br>Services customers–<br>Development Services Fee (3%)<br>charged to cover the cost of<br>regulation, & Technology (3%)<br>charged to cover technology<br>improvements. | 3% applied to<br>selected fees | 4% applied to all<br>fees       | \$2,039,112                               | 4% applied to all<br>fees       | \$2,233,376                               |
| <b>Last Adjusted: 1998</b>                                                                                                                                                                                                          |                                |                                 |                                           |                                 |                                           |
| Tree Permits                                                                                                                                                                                                                        | \$50 - \$1,000<br>per permit   | \$57.50 - \$1,150<br>per permit | \$126,775                                 | \$64.40 - \$1,288<br>per permit | \$141,988                                 |
| <b>Last Adjusted: 2025</b>                                                                                                                                                                                                          |                                |                                 |                                           |                                 |                                           |
| <b>DEVELOPMENT SERVICES FUND TOTAL</b>                                                                                                                                                                                              |                                |                                 | <b>\$8,105,947</b>                        |                                 | <b>\$9,348,021</b>                        |



## FY 2027 REVENUE DETAIL REPORT ALL FUNDS REVENUE CHANGES

### FUND

| <i>Department</i>                                        |              |                                                   | FY 2027 New     |                                                   | FY 2028 New     |
|----------------------------------------------------------|--------------|---------------------------------------------------|-----------------|---------------------------------------------------|-----------------|
| Revenue Change Description                               | FY 2026 Rate | FY 2027 Rate                                      | Revenue Amount  | FY 2028 Rate                                      | Revenue Amount  |
| <b>FACILITY SERVICES FUND</b>                            |              |                                                   |                 |                                                   |                 |
| <b><i>BUILDING &amp; EQUIPMENT SERVICES</i></b>          |              |                                                   |                 |                                                   |                 |
| EV Charging Station Fee for use of stations at City Hall | \$0          | \$0.30 per Kwh<br>\$5 per hour after<br>4.5 hours | \$22,752        | \$0.30 per Kwh<br>\$5 per hour after<br>4.5 hours | \$22,752        |
| Last Adjusted: New                                       |              |                                                   |                 |                                                   |                 |
| <b>FACILITY SERVICES FUND TOTAL</b>                      |              |                                                   | <b>\$22,752</b> |                                                   | <b>\$22,752</b> |



## FY 2027 REVENUE DETAIL REPORT ALL FUNDS REVENUE CHANGES

### FUND

| <i>Department</i>                                          |              |              | FY 2027 New<br>Revenue<br>Amount | FY 2028 New<br>Revenue<br>Amount |
|------------------------------------------------------------|--------------|--------------|----------------------------------|----------------------------------|
| Revenue Change Description                                 | FY 2026 Rate | FY 2027 Rate |                                  |                                  |
| <b>GENERAL SERVICES ADMINISTRATION BUILDING FUND</b>       |              |              |                                  |                                  |
| <b><i>DOWNTOWN OPERATIONS</i></b>                          |              |              |                                  |                                  |
| Parking Service Charge Event                               | \$0          | Amount up to | \$144,356                        | Amount up to                     |
| Parking                                                    |              | \$30         |                                  | \$30                             |
| Last Adjusted: New                                         |              |              |                                  |                                  |
| <b>GENERAL SERVICES ADMINISTRATION BUILDING FUND TOTAL</b> |              |              | <b>\$144,356</b>                 | <b>\$144,356</b>                 |



## FY 2027 REVENUE DETAIL REPORT ALL FUNDS REVENUE CHANGES

### FUND

| <i>Department</i>                 |              |              | FY 2027 New<br>Revenue<br>Amount |              | FY 2028 New<br>Revenue<br>Amount |
|-----------------------------------|--------------|--------------|----------------------------------|--------------|----------------------------------|
| Revenue Change Description        | FY 2026 Rate | FY 2027 Rate |                                  | FY 2028 Rate |                                  |
| <b>MARKET SQUARE FUND</b>         |              |              |                                  |              |                                  |
| <b><i>DOWNTOWN OPERATIONS</i></b> |              |              |                                  |              |                                  |
| Parking Service Charge Event      | \$15         | Amount up to | \$91,516                         | Amount up to | \$91,516                         |
| Parking                           |              | \$30         |                                  | \$30         |                                  |
| Last Adjusted: 2018               |              |              |                                  |              |                                  |
| <b>MARKET SQUARE FUND TOTAL</b>   |              |              | <b><u>\$91,516</u></b>           |              | <b><u>\$91,516</u></b>           |



## FY 2027 REVENUE DETAIL REPORT ALL FUNDS REVENUE CHANGES

### FUND

| <i>Department</i>                                     |              |              | FY 2027 New<br>Revenue<br>Amount |              | FY 2028 New<br>Revenue<br>Amount |
|-------------------------------------------------------|--------------|--------------|----------------------------------|--------------|----------------------------------|
| Revenue Change Description                            | FY 2026 Rate | FY 2027 Rate |                                  | FY 2028 Rate |                                  |
| <b>PARKING OPERATING &amp; MAINTENANCE FUND</b>       |              |              |                                  |              |                                  |
| <b><i>DOWNTOWN OPERATIONS</i></b>                     |              |              |                                  |              |                                  |
| Parking Service Charge Event                          | \$5 - \$15   | Amount up to | \$523,322                        | Amount up to | \$523,322                        |
| Parking                                               |              | \$30         |                                  | \$30         |                                  |
| Last Adjusted: 2018                                   |              |              |                                  |              |                                  |
| <b>PARKING OPERATING &amp; MAINTENANCE FUND TOTAL</b> |              |              | <b><u>\$523,322</u></b>          |              | <b><u>\$523,322</u></b>          |





# FY 2027 REVENUE DETAIL REPORT

## ALL FUNDS REVENUE CHANGES

### FUND

| <i>Department</i>                     |                  |                  | FY 2027 New        |                  | FY 2028 New        |
|---------------------------------------|------------------|------------------|--------------------|------------------|--------------------|
| Revenue Change Description            | FY 2026 Rate     | FY 2027 Rate     | Revenue Amount     | FY 2028 Rate     | Revenue Amount     |
| <b>PARKS ENVIRONMENTAL FUND</b>       |                  |                  |                    |                  |                    |
| <b><i>PARKS &amp; RECREATION</i></b>  |                  |                  |                    |                  |                    |
| Parks Environmental Fee               | \$2.00 per month | \$2.25 per month | \$2,001,382        | \$2.50 per month | \$4,002,764        |
| Last Adjusted: 2026                   |                  |                  |                    |                  |                    |
| <b>PARKS ENVIRONMENTAL FUND TOTAL</b> |                  |                  | <b>\$2,001,382</b> |                  | <b>\$4,002,764</b> |



## FY 2027 REVENUE DETAIL REPORT ALL FUNDS REVENUE CHANGES

### FUND

| <i>Department</i>                         |                                                          |                                                          | FY 2027 New<br>Revenue<br>Amount |                                                          | FY 2028 New<br>Revenue<br>Amount |
|-------------------------------------------|----------------------------------------------------------|----------------------------------------------------------|----------------------------------|----------------------------------------------------------|----------------------------------|
| Revenue Change Description                | FY 2026 Rate                                             | FY 2027 Rate                                             |                                  | FY 2028 Rate                                             |                                  |
| <b>RIGHT OF WAY MANAGEMENT FUND</b>       |                                                          |                                                          |                                  |                                                          |                                  |
| <b><i>PUBLIC WORKS</i></b>                |                                                          |                                                          |                                  |                                                          |                                  |
| Annual Registration Fee                   | \$45                                                     | \$50                                                     | \$270                            | \$50                                                     | \$270                            |
| <b>Last Adjusted: 2015</b>                |                                                          |                                                          |                                  |                                                          |                                  |
| Application Fee                           | \$50 per application and \$250 per application expedited | \$60 per application and \$300 per application expedited | \$113,040                        | \$60 per application and \$300 per application expedited | \$113,040                        |
| <b>Last Adjusted: 2015</b>                |                                                          |                                                          |                                  |                                                          |                                  |
| Inspection Fee                            | \$50-\$120                                               | \$60-\$140                                               | \$529,615                        | \$60-\$140                                               | \$529,615                        |
| <b>Last Adjusted: 2015</b>                |                                                          |                                                          |                                  |                                                          |                                  |
| Right of Way Violation Penalties          | \$600 per day per violation                              | \$750 per day per violation                              | \$126,000                        | \$750 per day per violation                              | \$126,000                        |
| <b>Last Adjusted: 2020</b>                |                                                          |                                                          |                                  |                                                          |                                  |
| <b>RIGHT OF WAY MANAGEMENT FUND TOTAL</b> |                                                          |                                                          | <b>\$768,925</b>                 |                                                          | <b>\$768,925</b>                 |



## FY 2027 REVENUE DETAIL REPORT ALL FUNDS REVENUE CHANGES

### FUND

| <i>Department</i>                                         |                                                                                                                 |                                                                                                                 | FY 2027 New        |                                                                                                                 | FY 2028 New         |
|-----------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|--------------------|-----------------------------------------------------------------------------------------------------------------|---------------------|
| Revenue Change Description                                | FY 2026 Rate                                                                                                    | FY 2027 Rate                                                                                                    | Revenue Amount     | FY 2028 Rate                                                                                                    | Revenue Amount      |
| <b>SOLID WASTE OPERATING &amp; MAINTENANCE FUND</b>       |                                                                                                                 |                                                                                                                 |                    |                                                                                                                 |                     |
| <b>SOLID WASTE MANAGEMENT</b>                             |                                                                                                                 |                                                                                                                 |                    |                                                                                                                 |                     |
| Monthly Solid Waste Fee                                   | Small Cart<br>\$14.76; Medium<br>Cart \$20.26;<br>Large Cart<br>\$30.75; Multiple<br>Carts \$30.75<br>per month | Small Cart<br>\$15.51; Medium<br>Cart \$21.01;<br>Large Cart<br>\$31.50; Multiple<br>Carts \$31.50<br>per month | \$3,023,907        | Small Cart<br>\$16.26; Medium<br>Cart \$21.76;<br>Large Cart<br>\$32.25; Multiple<br>Carts \$32.25 per<br>month | \$7,778,657         |
| Last Adjusted: 2025                                       |                                                                                                                 |                                                                                                                 |                    |                                                                                                                 |                     |
| Solid Waste Environmental Fee                             | \$3.00 per month                                                                                                | \$3.25 per month                                                                                                | \$2,004,609        | \$3.50 per month                                                                                                | \$4,444,932         |
| Last Adjusted: 2024                                       |                                                                                                                 |                                                                                                                 |                    |                                                                                                                 |                     |
| <b>SOLID WASTE OPERATING &amp; MAINTENANCE FUND TOTAL</b> |                                                                                                                 |                                                                                                                 | <b>\$5,028,516</b> |                                                                                                                 | <b>\$12,223,589</b> |



# PROGRAM CHANGES



# Reductions







## FY 2027 PROPOSED PROGRAM CHANGES GENERAL FUND REDUCTIONS

### FUND

| <i>Department</i>                                                                                                                                                                     |                   |                   |                       |                      |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-------------------|-----------------------|----------------------|
| Program Change Title and Description                                                                                                                                                  | FY 2027<br>Amount | FY 2028<br>Amount | Civilian<br>Positions | Uniform<br>Positions |
| <b>GENERAL FUND</b>                                                                                                                                                                   |                   |                   |                       |                      |
| <i>Animal Care Services</i>                                                                                                                                                           |                   |                   |                       |                      |
| <b>Right-Size Rescue Partner Incentive Program</b>                                                                                                                                    | 42,000            | 42,000            | 0                     | 0                    |
| This will right-size rescue partner incentive program to align with the number of animals partners are projecting to rescue in FY27 of 1,000 animals.                                 |                   |                   |                       |                      |
| <b>Eliminate One Vacant Animal Care Shelter Position</b>                                                                                                                              | 59,742            | 59,742            | 1                     | 0                    |
| This eliminates one vacant Animal Care Shelter position. With this reduction, the number of kennels assigned to Animal Care Shelter staff will increase by 3 per shift from 35 to 38. |                   |                   |                       |                      |
| <i>Animal Care Services Total</i>                                                                                                                                                     | <u>101,742</u>    | <u>101,742</u>    | <u>1</u>              | <u>0</u>             |



## FY 2027 PROPOSED PROGRAM CHANGES GENERAL FUND REDUCTIONS

### FUND

| <i>Department</i>                                                                                                                                                                            |                   |                   |                       |                      |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-------------------|-----------------------|----------------------|
| Program Change Title and Description                                                                                                                                                         | FY 2027<br>Amount | FY 2028<br>Amount | Civilian<br>Positions | Uniform<br>Positions |
| <b>GENERAL FUND</b>                                                                                                                                                                          |                   |                   |                       |                      |
| <i>Citywide</i>                                                                                                                                                                              |                   |                   |                       |                      |
| <b>Consolidation of Communications Functions</b>                                                                                                                                             | 0                 | 3,110,000         | 0                     | 0                    |
| Communication and Engagement functions across the City will be evaluated in FY27. It is anticipated that by consolidating functions, cost savings and efficiencies will be realized in FY28. |                   |                   |                       |                      |
| <b>FY 2027 Line Item Analysis (Non Public Safety)</b>                                                                                                                                        | 2,070,663         | 2,070,663         | 0                     | 0                    |
| This will align the budgets in various spending categories based on historical spending patterns.                                                                                            |                   |                   |                       |                      |
| <b>Hiring Freeze for FY27 &amp; FY28</b>                                                                                                                                                     | 934,851           | 1,934,851         | 0                     | 0                    |
| This anticipates General Fund savings by implementing a hiring freeze for all non-essential, support positions in FY 2027 and FY 2028.                                                       |                   |                   |                       |                      |
| <b>Reduce Temporary Services Budget (Non Public Safety Departments)</b>                                                                                                                      | 256,664           | 256,664           | 0                     | 0                    |
| Reduces the budget for temporary services by 25% across non public safety departments in the General Fund.                                                                                   |                   |                   |                       |                      |
| <b>Reduce Travel and Education Budget (Non Public Safety Departments)</b>                                                                                                                    | 186,741           | 186,741           | 0                     | 0                    |
| Reduces funding used for conferences and travel by 25% across non public safety departments in the General Fund.                                                                             |                   |                   |                       |                      |
| <b>Potential Reductions as part Comprehensive Budget Reviews</b>                                                                                                                             | 0                 | 2,000,000         | 0                     | 0                    |
| This reflects anticipated savings identified during the Comprehensive Budget Reviews process.                                                                                                |                   |                   |                       |                      |
| <i>Citywide Total</i>                                                                                                                                                                        | <u>3,448,919</u>  | <u>9,558,919</u>  | <u>0</u>              | <u>0</u>             |



## FY 2027 PROPOSED PROGRAM CHANGES GENERAL FUND REDUCTIONS

### FUND

| <i>Department</i>                                                                                                                                                                                                                                                                                                                         |                   |                   |                       |                      |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-------------------|-----------------------|----------------------|
| Program Change Title and Description                                                                                                                                                                                                                                                                                                      | FY 2027<br>Amount | FY 2028<br>Amount | Civilian<br>Positions | Uniform<br>Positions |
| <b>GENERAL FUND</b>                                                                                                                                                                                                                                                                                                                       |                   |                   |                       |                      |
| <i>Code Enforcement</i>                                                                                                                                                                                                                                                                                                                   |                   |                   |                       |                      |
| <b>Eliminates Two Neighborhood Enhancement Team Positions</b>                                                                                                                                                                                                                                                                             | 131,878           | 131,878           | 2                     | 0                    |
| This reduces two of eight positions from the Neighborhood Enhancement Team (NET). This team conducts 20 proactive code sweeps throughout the City each year. This would reduce the number of proactive sweeps from 20 to 10 annually.                                                                                                     |                   |                   |                       |                      |
| <i>Code Enforcement Total</i>                                                                                                                                                                                                                                                                                                             | 131,878           | 131,878           | 2                     | 0                    |
| <i>Compliance, Opportunity, and Access Office</i>                                                                                                                                                                                                                                                                                         |                   |                   |                       |                      |
| <b>Eliminate Compliance, Opportunity, and Access Office</b>                                                                                                                                                                                                                                                                               | 1,216,234         | 1,216,234         | 8                     | 0                    |
| Eliminates the Compliance, Opportunity, and Access Office. Of the 17 positions in this office, 8 are eliminated and 9 are transferred to other Departments, Disability Access is transferred to Public Works, Language Access is transferred to C&E, and Immigrant Affairs and Civil Rights is transferred to the City Attorney's Office. |                   |                   |                       |                      |
| <i>Compliance, Opportunity, and Access Office Total</i>                                                                                                                                                                                                                                                                                   | 1,216,234         | 1,216,234         | 8                     | 0                    |
| <i>Delegate Agencies - Human Services</i>                                                                                                                                                                                                                                                                                                 |                   |                   |                       |                      |
| <b>Discretionary Agency Funding</b>                                                                                                                                                                                                                                                                                                       | 0                 | 5,071,919         | 0                     | 0                    |
| Eliminates discretionary Delegate Agency funding in FY 2028. This would impact 48 programs in the funding areas of Children and Youth, Family Strengthening, and Senior Independence impacting approximately 9,350 unduplicated clients.                                                                                                  |                   |                   |                       |                      |
| <i>Delegate Agencies - Human Services Total</i>                                                                                                                                                                                                                                                                                           | 0                 | 5,071,919         | 0                     | 0                    |



## FY 2027 PROPOSED PROGRAM CHANGES GENERAL FUND REDUCTIONS

### FUND

| <i>Department</i>                                                                                                                                                                                                   |                   |                   |                       |                      |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-------------------|-----------------------|----------------------|
| Program Change Title and Description                                                                                                                                                                                | FY 2027<br>Amount | FY 2028<br>Amount | Civilian<br>Positions | Uniform<br>Positions |
| <b>GENERAL FUND</b>                                                                                                                                                                                                 |                   |                   |                       |                      |
| <i>Downtown Operations</i>                                                                                                                                                                                          |                   |                   |                       |                      |
| <b>Close Hemisfair Fountains at Tower of Americas</b>                                                                                                                                                               | 235,827           | 235,827           | 0                     | 0                    |
| This will close the Hemisfair fountains at the base of the Tower of Americas to facilitate expected development as part of the Hemisfair Park Redevelopment Plan. This will have no impact to services.             |                   |                   |                       |                      |
| <b>Reduce Event Funding</b>                                                                                                                                                                                         | 75,000            | 75,000            | 0                     | 0                    |
| This will reduce annual funding for downtown events.                                                                                                                                                                |                   |                   |                       |                      |
| <i>Downtown Operations Total</i>                                                                                                                                                                                    | <u>310,827</u>    | <u>310,827</u>    | <u>0</u>              | <u>0</u>             |
| <i>Economic Development</i>                                                                                                                                                                                         |                   |                   |                       |                      |
| <b>Right-Size Budget for Construction Mitigation Program</b>                                                                                                                                                        | 172,395           | 172,395           | 0                     | 0                    |
| This will right-size the program budget to align with historic program. This will reduce the budget from \$350,000 to \$177,605.                                                                                    |                   |                   |                       |                      |
| <b>Latin America Business Recruitment</b>                                                                                                                                                                           | 25,000            | 25,000            | 0                     | 0                    |
| This reduces funding for a consulting contract that assists with lead generation efforts in Latin America. Staff will leverage other available resources for targeted investment promotion events in Latin America. |                   |                   |                       |                      |
| <b>Supplier Engagement and Contract Compliance Efficiency</b>                                                                                                                                                       | 250,427           | 250,427           | 2                     | 0                    |
| This eliminates two positions as a result of process efficiencies achieved through software implementation.                                                                                                         |                   |                   |                       |                      |
| <i>Economic Development Total</i>                                                                                                                                                                                   | <u>447,822</u>    | <u>447,822</u>    | <u>2</u>              | <u>0</u>             |



## FY 2027 PROPOSED PROGRAM CHANGES GENERAL FUND REDUCTIONS

### FUND

| <i>Department</i>                                                                                                                                                                                                                                                                                                   |                   |                   |                       |                      |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-------------------|-----------------------|----------------------|
| Program Change Title and Description                                                                                                                                                                                                                                                                                | FY 2027<br>Amount | FY 2028<br>Amount | Civilian<br>Positions | Uniform<br>Positions |
| <b>GENERAL FUND</b>                                                                                                                                                                                                                                                                                                 |                   |                   |                       |                      |
| <i>Fire</i>                                                                                                                                                                                                                                                                                                         |                   |                   |                       |                      |
| <b>FY 2027 Line Item Analysis</b>                                                                                                                                                                                                                                                                                   | 742,852           | 742,852           | 0                     | 0                    |
| This will align the budgets in various spending categories based on historical spending patterns.                                                                                                                                                                                                                   |                   |                   |                       |                      |
| <b>Reduce Fire Overtime</b>                                                                                                                                                                                                                                                                                         | 2,919,184         | 2,919,184         | 0                     | 0                    |
| This will reduce overtime in the Fire Budget. Of the \$2.9 million, \$1.4 million is reduced by adding 8 uniform positions to the training academy and recruitment and applicant processing. An additional \$1.5 million is eliminated as a result of implementation, management, and monitoring of leave policies. |                   |                   |                       |                      |
| <b>Reduce Travel and Education Budget</b>                                                                                                                                                                                                                                                                           | 26,145            | 26,145            | 0                     | 0                    |
| Reduces funding used for conferences and travel by 25% in the Fire Department.                                                                                                                                                                                                                                      |                   |                   |                       |                      |
| <b>Restructure Explorer Program</b>                                                                                                                                                                                                                                                                                 | 34,616            | 34,616            | 0                     | 0                    |
| This restructures the Explorer Program by reducing the number of in person meetings from 36 to 18 with minimal impact as the anticipated number of explorers joining SAFD is anticipated to remain the same.                                                                                                        |                   |                   |                       |                      |
| <i>Fire Total</i>                                                                                                                                                                                                                                                                                                   | <u>3,722,797</u>  | <u>3,722,797</u>  | <u>0</u>              | <u>0</u>             |
| <i>Government Affairs</i>                                                                                                                                                                                                                                                                                           |                   |                   |                       |                      |
| <b>Reduce State Lobbyist Contracts</b>                                                                                                                                                                                                                                                                              | 150,000           | 150,000           | 0                     | 0                    |
| This reduces funding for the state lobbyist contracts by \$150,000. The FY27 Budget includes a mandate for lobbyist contracts for the state legislative session.                                                                                                                                                    |                   |                   |                       |                      |
| <i>Government Affairs Total</i>                                                                                                                                                                                                                                                                                     | <u>150,000</u>    | <u>150,000</u>    | <u>0</u>              | <u>0</u>             |



## FY 2027 PROPOSED PROGRAM CHANGES GENERAL FUND REDUCTIONS

### FUND

| <i>Department</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                   |                   |                       |                      |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-------------------|-----------------------|----------------------|
| Program Change Title and Description                                                                                                                                                                                                                                                                                                                                                                                                                                           | FY 2027<br>Amount | FY 2028<br>Amount | Civilian<br>Positions | Uniform<br>Positions |
| <b>GENERAL FUND</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                   |                   |                       |                      |
| <i>Health</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                   |                   |                       |                      |
| <b>Eliminates Four Vacant Positions</b>                                                                                                                                                                                                                                                                                                                                                                                                                                        | 356,120           | 356,120           | 4                     | 0                    |
| Of the four vacant positions that are being reduced, three will not have an impact on operations as the responsibilities of these positions have been reassigned. The last position leads the department's policy engagement, this will delay implementation of the Community Health Improvement Plan, particularly cross-sector health initiatives across its four priority areas: Behavioral Health & Mental Wellbeing, Food Security, Housing Stability, and Prenatal Care. |                   |                   |                       |                      |
| <b>Community Nutrition Efficiency</b>                                                                                                                                                                                                                                                                                                                                                                                                                                          | 639,746           | 639,746           | 4                     | 0                    |
| This consolidates nutrition and diabetes programming and discontinues the ¡Por Vida! Program. Education will be delivered as an integrated curriculum rather than separate components. Of the seven positions in this program, four are eliminated and three will be re-organized into the Medicaid Waiver Fund.                                                                                                                                                               |                   |                   |                       |                      |
| <b>Center for Policy &amp; Health Improvement</b>                                                                                                                                                                                                                                                                                                                                                                                                                              | 691,812           | 691,812           | 3                     | 0                    |
| This will eliminate three positions and certain maternal mortality Access to Care initiatives to include the following: Community Alliance for Results in Equity which is a maternal mortality pilot program to improve access to maternal and mental health care, and the Prenatal Care Work Group which was launched in December 2025 with the aim to increase prenatal care in the first trimester.                                                                         |                   |                   |                       |                      |
| <b>Healthy Neighborhoods Program</b>                                                                                                                                                                                                                                                                                                                                                                                                                                           | 564,854           | 564,854           | 0                     | 0                    |
| This transfers the program and positions to be funded by the Medicaid Waiver Fund with no impact to the program.                                                                                                                                                                                                                                                                                                                                                               |                   |                   |                       |                      |
| <b>Mayor's Fitness Council</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 180,476           | 180,476           | 1                     | 0                    |
| This would reduce one position that supports Mayor's Fitness Council community health initiatives. Staff would continue to support the Council administratively, however, the ability to sustain community health initiatives would be eliminated. This would eliminate initiatives with businesses and schools as well as the Student Ambassador program that provides an average of 50 students annually the opportunity to work on community health projects.               |                   |                   |                       |                      |



## FY 2027 PROPOSED PROGRAM CHANGES GENERAL FUND REDUCTIONS

### FUND

| <i>Department</i>                                                                                                                                                                                                                                                                                                                                                                                |                   |                   |                       |                      |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-------------------|-----------------------|----------------------|
| Program Change Title and Description                                                                                                                                                                                                                                                                                                                                                             | FY 2027<br>Amount | FY 2028<br>Amount | Civilian<br>Positions | Uniform<br>Positions |
| <b>GENERAL FUND</b>                                                                                                                                                                                                                                                                                                                                                                              |                   |                   |                       |                      |
| <i>Health</i>                                                                                                                                                                                                                                                                                                                                                                                    |                   |                   |                       |                      |
| <b>Eliminate Lease at E. Highland</b>                                                                                                                                                                                                                                                                                                                                                            | 112,019           | 112,019           | 0                     | 0                    |
| With the reduction of the Mayor's Fitness Council and consolidation of Community Nutrition, programs will relocate to the Lady Bird Johnson (LBJ) City facility and eliminate the lease at E. Highland Blvd.                                                                                                                                                                                     |                   |                   |                       |                      |
| <b>Performance Management Team</b>                                                                                                                                                                                                                                                                                                                                                               | 301,315           | 301,315           | 3                     | 0                    |
| This would eliminate three of four positions on the performance management team that support the department accreditation activities. The Department would still meet all accreditation reporting requirements and requests, however, the department would discontinue hosting the Quality Improvement Symposium in the fall, and simplify and streamline reporting as related to accreditation. |                   |                   |                       |                      |
| <i>Health Total</i>                                                                                                                                                                                                                                                                                                                                                                              | <u>2,846,342</u>  | <u>2,846,342</u>  | <u>15</u>             | <u>0</u>             |
| <i>Historic Preservation</i>                                                                                                                                                                                                                                                                                                                                                                     |                   |                   |                       |                      |
| <b>Cultural Initiatives</b>                                                                                                                                                                                                                                                                                                                                                                      | 113,670           | 113,670           | 1                     | 0                    |
| Eliminates one position for Cultural Initiatives and will end support for Cultural Heritage Districts, Local Markers Program, Legacy Business Program, and Cultural Context Statements.                                                                                                                                                                                                          |                   |                   |                       |                      |
| <i>Historic Preservation Total</i>                                                                                                                                                                                                                                                                                                                                                               | <u>113,670</u>    | <u>113,670</u>    | <u>1</u>              | <u>0</u>             |
| <i>Human Resources</i>                                                                                                                                                                                                                                                                                                                                                                           |                   |                   |                       |                      |
| <b>Eliminate Tuition Reimbursement Program</b>                                                                                                                                                                                                                                                                                                                                                   | 450,000           | 450,000           | 0                     | 0                    |
| Eliminates the Tuition Reimbursement Program which provides City employees with reimbursement for obtaining certificates and college degrees. A total of 226 employees participate in this program annually.                                                                                                                                                                                     |                   |                   |                       |                      |
| <i>Human Resources Total</i>                                                                                                                                                                                                                                                                                                                                                                     | <u>450,000</u>    | <u>450,000</u>    | <u>0</u>              | <u>0</u>             |



## FY 2027 PROPOSED PROGRAM CHANGES GENERAL FUND REDUCTIONS

### FUND

| <i>Department</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                   |                   |                       |                      |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-------------------|-----------------------|----------------------|
| Program Change Title and Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | FY 2027<br>Amount | FY 2028<br>Amount | Civilian<br>Positions | Uniform<br>Positions |
| <b>GENERAL FUND</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                   |                   |                       |                      |
| <i>Human Services</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                   |                   |                       |                      |
| <b>Faith Based Outreach</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 145,114           | 145,114           | 1                     | 0                    |
| Eliminates program to facilitate faith, government, non-profits, and community coordination. Work has transitioned to community partners and will have no impact to services.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                   |                   |                       |                      |
| <b>Eliminate One Vacant Nutrition Program Position</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 75,124            | 75,124            | 1                     | 0                    |
| Currently, there are 13 positions that provide oversight for nutrition programs at the Comprehensive Senior Centers (one position per Center and a position that provides training and technical assistant) This would eliminate the one vacant support position. Training assistance will be provided by on site staff to include a registered dietician and program manager.                                                                                                                                                                                                                                                                                                                                                                                          |                   |                   |                       |                      |
| <b>Part-Time Nutrition Centers</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 344,173           | 344,173           | 6                     | 0                    |
| During the 2025 Comprehensive Budget Review, it was identified that the City's four part-time nutrition sites had low attendance making them more costly to operate. The average daily attendance for these sites in total was 62 individuals and the cost per participant is \$2,721. This is in comparison to the City's Comprehensive Senior sites which has 2,061 average daily attendance and cost per participant is \$580. This reduction closes three (Darnier, South San, and Harlandale Briar) of the four part time nutrition sites and would re-direct participants to a Comprehensive Senior Center that offers more programming and services. Of the six positions, three are in the General Fund and three are in the Healthy Eating Aging Living Grant. |                   |                   |                       |                      |
| <b>San Antonio Education Partnership Scholarships</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 2,236,148         | 2,236,148         | 0                     | 0                    |
| This would eliminate scholarship funding to the San Antonio Education Partnership. Since its implementation in 1989, the City's and other community investments in local scholarships and tuition assistance have increased to an estimated amount of \$44 million through SA Ready to Work, AlamoPROMISE and other local programs. As a result of this additional investment, the budget recommends reducing the SAEP scholarship program. A total of 3,349 unduplicated recipients received a scholarship last year.                                                                                                                                                                                                                                                  |                   |                   |                       |                      |
| <i>Human Services Total</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | <u>2,800,559</u>  | <u>2,800,559</u>  | <u>8</u>              | <u>0</u>             |





## FY 2027 PROPOSED PROGRAM CHANGES GENERAL FUND REDUCTIONS

### FUND

| <i>Department</i>                                                                                                                                                                                                                                                                                                                                          |                |                |                    |                   |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|----------------|--------------------|-------------------|
| Program Change Title and Description                                                                                                                                                                                                                                                                                                                       | FY 2027 Amount | FY 2028 Amount | Civilian Positions | Uniform Positions |
| <b>GENERAL FUND</b>                                                                                                                                                                                                                                                                                                                                        |                |                |                    |                   |
| <i>Library</i>                                                                                                                                                                                                                                                                                                                                             |                |                |                    |                   |
| <b>Library Branch Staff Efficiency</b>                                                                                                                                                                                                                                                                                                                     | 946,023        | 946,023        | 39                 | 0                 |
| Since FY 2019, physical circulation has decreased by 40% while digital circulation has increased by 161%, reducing the operational need for shelving and circulation support. Based on the decline in workload, 27 Library Aide positions and 12 Circulation Attendant positions will be reduced to right-size staffing levels with no impact to services. |                |                |                    |                   |
| <i>Library Total</i>                                                                                                                                                                                                                                                                                                                                       | 946,023        | 946,023        | 39                 | 0                 |
| <i>Mayor &amp; Council</i>                                                                                                                                                                                                                                                                                                                                 |                |                |                    |                   |
| <b>Reduce Support Staff Food Budget</b>                                                                                                                                                                                                                                                                                                                    | 40,000         | 40,000         | 0                  | 0                 |
| Reduces City Council Support Staff food purchases by 64%.                                                                                                                                                                                                                                                                                                  |                |                |                    |                   |
| <b>Reduce Travel Budget</b>                                                                                                                                                                                                                                                                                                                                | 14,950         | 14,950         | 0                  | 0                 |
| Reduces funding used for travel in Mayor and Council offices by 25%                                                                                                                                                                                                                                                                                        |                |                |                    |                   |
| <i>Mayor &amp; Council Total</i>                                                                                                                                                                                                                                                                                                                           | 54,950         | 54,950         | 0                  | 0                 |
| <i>Military &amp; Veteran Affairs</i>                                                                                                                                                                                                                                                                                                                      |                |                |                    |                   |
| <b>Eliminate the Hiring Our Heroes Program</b>                                                                                                                                                                                                                                                                                                             | 150,000        | 150,000        | 0                  | 0                 |
| Eliminates the Hiring Our Heroes program which connects military spouses with meaningful civilian careers. This would eliminate 16 Regional Fellowships offered by the program through City funding.                                                                                                                                                       |                |                |                    |                   |
| <i>Military &amp; Veteran Affairs Total</i>                                                                                                                                                                                                                                                                                                                | 150,000        | 150,000        | 0                  | 0                 |
| <i>Municipal Court</i>                                                                                                                                                                                                                                                                                                                                     |                |                |                    |                   |
| <b>Eliminates Three Municipal Court Positions</b>                                                                                                                                                                                                                                                                                                          | 309,872        | 309,872        | 3                  | 0                 |
| Reduces three positions in Municipal Court including one Court Manager due to duplication of technology services and two vacant Warrant Officers due to the restructuring of shift hours with no impact to services.                                                                                                                                       |                |                |                    |                   |
| <i>Municipal Court Total</i>                                                                                                                                                                                                                                                                                                                               | 309,872        | 309,872        | 3                  | 0                 |



## FY 2027 PROPOSED PROGRAM CHANGES GENERAL FUND REDUCTIONS

### FUND

| <i>Department</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                   |                   |                       |                      |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-------------------|-----------------------|----------------------|
| Program Change Title and Description                                                                                                                                                                                                                                                                                                                                                                                                                                                            | FY 2027<br>Amount | FY 2028<br>Amount | Civilian<br>Positions | Uniform<br>Positions |
| <b>GENERAL FUND</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                   |                   |                       |                      |
| <i>Neighborhood and Housing Services Department</i>                                                                                                                                                                                                                                                                                                                                                                                                                                             |                   |                   |                       |                      |
| <b>Minor Home Repair</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 2,000,000         | 2,000,000         | 0                     | 0                    |
| This will shift funding from the General Fund to the Affordable Housing Fund and Tax Increment Financing Fund to maintain funding in the amount of \$8,000,000 in FY 2027.                                                                                                                                                                                                                                                                                                                      |                   |                   |                       |                      |
| <b>City Fee Waivers</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 500,000           | 500,000           | 0                     | 0                    |
| This will shift funding from the General Fund to the Tax Increment Financing Fund to maintain funding in the amount of \$1,000,000 for FY 2027.                                                                                                                                                                                                                                                                                                                                                 |                   |                   |                       |                      |
| <b>Inner City Incentives</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 1,525,000         | 1,525,000         | 0                     | 0                    |
| Reduces the recurring transfer of \$1,525,000 from the General Fund to the Inner City Incentive Fund (ICIF). A total of \$1.8 million in ICIF fund balance remains to fully fund the program in FY 2027 and the program will be funded through the Affordable Housing Fund in FY 2028.                                                                                                                                                                                                          |                   |                   |                       |                      |
| <b>Property Tax Education Campaign</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 210,000           | 210,000           | 0                     | 0                    |
| In FY 2023, the City added funds for an education campaign to raise awareness and provide direct services for protesting property valuations and filing homestead exemptions. Since that time, the campaign has generated over 400 protests and 127,000 exemption fillings annually. With the success of the program, this would continue online resources and marketing efforts to continue to promote the campaign to residents but eliminates in person events in all ten Council Districts. |                   |                   |                       |                      |
| <i>Neighborhood and Housing Services Department Total</i>                                                                                                                                                                                                                                                                                                                                                                                                                                       | <u>4,235,000</u>  | <u>4,235,000</u>  | <u>0</u>              | <u>0</u>             |
| <i>Non-Departmental</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                   |                   |                       |                      |
| <b>Cesar Chavez March</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 200,000           | 200,000           | 0                     | 0                    |
| Eliminates funding for the Cesar Chavez March as the Cesar E. Chavez Legacy & Educational Foundation permanently closed in 2026.                                                                                                                                                                                                                                                                                                                                                                |                   |                   |                       |                      |
| <b>Eliminates Professional Contracts</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 200,000           | 200,000           | 0                     | 0                    |
| This eliminates professional contract budgets no longer required.                                                                                                                                                                                                                                                                                                                                                                                                                               |                   |                   |                       |                      |
| <i>Non-Departmental Total</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <u>400,000</u>    | <u>400,000</u>    | <u>0</u>              | <u>0</u>             |



## FY 2027 PROPOSED PROGRAM CHANGES GENERAL FUND REDUCTIONS

### FUND

| <i>Department</i>                                                                                                                                                                                                                                                                                                                                                    |                   |                   |                       |                      |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-------------------|-----------------------|----------------------|
| Program Change Title and Description                                                                                                                                                                                                                                                                                                                                 | FY 2027<br>Amount | FY 2028<br>Amount | Civilian<br>Positions | Uniform<br>Positions |
| <b>GENERAL FUND</b>                                                                                                                                                                                                                                                                                                                                                  |                   |                   |                       |                      |
| <i>Parks &amp; Recreation</i>                                                                                                                                                                                                                                                                                                                                        |                   |                   |                       |                      |
| <b>Redirect Environmental Services to the Parks Environmental Fund</b>                                                                                                                                                                                                                                                                                               | 2,001,382         | 4,002,764         | 0                     | 0                    |
| Re-organizes 12 eligible positions and operating costs from the General Fund to the Parks Environmental Fund as a result of the \$0.25 Park Environmental fee increase.                                                                                                                                                                                              |                   |                   |                       |                      |
| <b>San Antonio Botanical Gardens</b>                                                                                                                                                                                                                                                                                                                                 | 200,000           | 200,000           | 0                     | 0                    |
| This will reduce annual funding for the San Antonio Botanical Gardens from \$1.2 to \$1.0 Million. This reduction will impact the organization by reducing funding for educational programming at the Gardens.                                                                                                                                                       |                   |                   |                       |                      |
| <b>Redirect support for Tree services to the Tree Canopy Preservation and Mitigation Fund</b>                                                                                                                                                                                                                                                                        | 257,506           | 257,506           | 0                     | 0                    |
| Re-organizes three eligible positions from the General Fund to the Tree Canopy Preservation and Mitigation Fund.                                                                                                                                                                                                                                                     |                   |                   |                       |                      |
| <b>Park Operations and Community Outreach Positions</b>                                                                                                                                                                                                                                                                                                              | 128,105           | 128,105           | 2                     | 0                    |
| This will reduce two vacant positions in parks operations and community outreach. Duties will be absorbed by existing staff with minimal impact to services.                                                                                                                                                                                                         |                   |                   |                       |                      |
| <b>Redirect Capital Project support to the Capital Management Services Fund</b>                                                                                                                                                                                                                                                                                      | 203,895           | 203,895           | 0                     | 0                    |
| Re-organizes two positions that solely support park capital projects to the Capital Management Services Fund.                                                                                                                                                                                                                                                        |                   |                   |                       |                      |
| <b>Eliminate Building Maintenance Supervisor</b>                                                                                                                                                                                                                                                                                                                     | 81,244            | 81,244            | 1                     | 0                    |
| Eliminates one vacant Building Maintenance Supervisor for park facility maintenance with minimal impact. This would reduce service requests completed on time from 78% to 75%.                                                                                                                                                                                       |                   |                   |                       |                      |
| <b>Community Center Service Level Adjustment</b>                                                                                                                                                                                                                                                                                                                     | 107,886           | 107,886           | 1                     | 0                    |
| This will reduce one full-time Recreation Specialist and four temporary positions to align with service levels and reduced demand between the hours of 10:00 am and 3:00 pm at three community centers. A total of 1,400 classes with zero attendance will be eliminated and 1,056 classes will be eliminated impacting approximately 4,600 duplicated participants. |                   |                   |                       |                      |
| <i>Parks &amp; Recreation Total</i>                                                                                                                                                                                                                                                                                                                                  | <u>2,980,018</u>  | <u>4,981,400</u>  | <u>4</u>              | <u>0</u>             |



## FY 2027 PROPOSED PROGRAM CHANGES GENERAL FUND REDUCTIONS

### FUND

| <i>Department</i>                                                                                                                                                                                                                                                                        |                   |                   |                       |                      |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-------------------|-----------------------|----------------------|
| Program Change Title and Description                                                                                                                                                                                                                                                     | FY 2027<br>Amount | FY 2028<br>Amount | Civilian<br>Positions | Uniform<br>Positions |
| <b>GENERAL FUND</b>                                                                                                                                                                                                                                                                      |                   |                   |                       |                      |
| <i>Planning Department</i>                                                                                                                                                                                                                                                               |                   |                   |                       |                      |
| <b>Northeast Corridor Revitalization Program</b>                                                                                                                                                                                                                                         | 250,000           | 250,000           | 0                     | 0                    |
| Reduces funding for the Northeast Corridor Revitalization Program from \$500,000 to \$250,000. The Planning Department will continue to collaborate with local businesses located within the Corridor to administer the program.                                                         |                   |                   |                       |                      |
| <b>Eliminate SA Tomorrow Rezoning Program Position</b>                                                                                                                                                                                                                                   | 124,928           | 124,928           | 1                     | 0                    |
| This eliminates one vacant position responsible for the coordination and research of specialized planning activities for the SA Tomorrow Rezoning Program. Remaining workload would be absorbed by existing staff resulting in delays in the delivery of phases of the SA Tomorrow Plan. |                   |                   |                       |                      |
| <i>Planning Department Total</i>                                                                                                                                                                                                                                                         | <u>374,928</u>    | <u>374,928</u>    | <u>1</u>              | <u>0</u>             |



## FY 2027 PROPOSED PROGRAM CHANGES GENERAL FUND REDUCTIONS

### FUND

| <i>Department</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                   |                   |                       |                      |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-------------------|-----------------------|----------------------|
| Program Change Title and Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | FY 2027<br>Amount | FY 2028<br>Amount | Civilian<br>Positions | Uniform<br>Positions |
| <b>GENERAL FUND</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                   |                   |                       |                      |
| <i>Police</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                   |                   |                       |                      |
| <b>District Fill Overtime</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 1,500,000         | 1,500,000         | 0                     | 0                    |
| Reduces District Fill Overtime used to maintain minimum staffing levels, adequate supervision, and a span of control. In FY 2026, Police adjusted patrol shift hours and consolidated staff into three primary shifts, allowing for the reduction in District Fill Overtime.                                                                                                                                                                                                                                                                                                                                                            |                   |                   |                       |                      |
| <b>Eliminate Six Support Positions</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 444,576           | 444,576           | 6                     | 0                    |
| Eliminates six civilian positions in the Police Department that provide administrative support to several Police Units. The duties of these positions will be absorbed by existing staff with minimal impact to services.                                                                                                                                                                                                                                                                                                                                                                                                               |                   |                   |                       |                      |
| <b>FY 2027 Line Item Analysis</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 617,572           | 617,572           | 0                     | 0                    |
| This will align the budgets in various spending categories based on historical spending patterns.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                   |                   |                       |                      |
| <b>Hiring Freeze for FY27 &amp; FY28</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 65,149            | 65,149            | 0                     | 0                    |
| This anticipates General Fund savings by implementing a hiring freeze for non-essential, support positions in the Police Department.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                   |                   |                       |                      |
| <b>Public Notification System Software</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 822,480           | 822,480           | 0                     | 0                    |
| This eliminates the notification system used by the Department to communicate with the public on matters regarding investigation updates on their cases, on crime, survey invitations, and other pertinent information. Since the introduction of this system in 2020, nearly 140,000 individuals signed up to receive notification from the department. In FY 2026, it is estimated that approximately 20,000 messages will be sent. Elimination of this software will result in the department transitioning to alternative messaging platforms (such as social media) and continue officer outreach to crime victims and the public. |                   |                   |                       |                      |
| <b>Reduce Temporary Services Budget</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 50,281            | 50,281            | 0                     | 0                    |
| Reduces the budget for temporary services by 25%.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                   |                   |                       |                      |
| <b>Reduce Travel and Education Budget</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 24,241            | 24,241            | 0                     | 0                    |
| Reduces funding used for conferences and travel by 25% in the Police Department.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                   |                   |                       |                      |



## FY 2027 PROPOSED PROGRAM CHANGES GENERAL FUND REDUCTIONS

### FUND

| <i>Department</i>                                                                                                                                                                                                                                                                                                                                               |                   |                   |                       |                      |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-------------------|-----------------------|----------------------|
| Program Change Title and Description                                                                                                                                                                                                                                                                                                                            | FY 2027<br>Amount | FY 2028<br>Amount | Civilian<br>Positions | Uniform<br>Positions |
| <b>GENERAL FUND</b>                                                                                                                                                                                                                                                                                                                                             |                   |                   |                       |                      |
| <i>Police</i>                                                                                                                                                                                                                                                                                                                                                   |                   |                   |                       |                      |
| <b>Restructure of Crime Scene Unit</b>                                                                                                                                                                                                                                                                                                                          | 193,672           | 220,646           | 0                     | 0                    |
| Reduces overtime by reassigning Patrol Detectives to Homicide and Special Victims Unit reducing detective overtime and adding three civilian Crime Scene Investigators to process evidence.                                                                                                                                                                     |                   |                   |                       |                      |
| <b>Special Initiatives Overtime</b>                                                                                                                                                                                                                                                                                                                             | 100,000           | 100,000           | 0                     | 0                    |
| Reduces overtime for targeted crime reduction efforts such as increases to patrol in high crime areas or seasonal initiatives during holidays and summer months. This would shift to using more on-duty resources which could cause a short-term impact to services including non-emergency call response, community engagement, and general proactive efforts. |                   |                   |                       |                      |
| <b>Traffic Control Overtime for Alamodome Events</b>                                                                                                                                                                                                                                                                                                            | 973,760           | 973,760           | 0                     | 0                    |
| Transfers Police Overtime expenses from the General Fund to the Community and Visitor Facility Fund for Alamodome events requiring traffic control. This will be funded by increased parking fee at the Alamodome. There is no impact to services.                                                                                                              |                   |                   |                       |                      |
| <b>Voluntary Return Overtime</b>                                                                                                                                                                                                                                                                                                                                | 560,000           | 560,000           | 0                     | 0                    |
| Voluntary Return Overtime is used when an officer is authorized to return to duty for an assignment. Through direct supervision and monitoring, these savings are anticipated, however, it could impact services by, extending investigations of non-arrest cases, and increasing supervisory screening.                                                        |                   |                   |                       |                      |
| <i>Police Total</i>                                                                                                                                                                                                                                                                                                                                             | <u>5,351,731</u>  | <u>5,378,705</u>  | <u>6</u>              | <u>0</u>             |



## FY 2027 PROPOSED PROGRAM CHANGES GENERAL FUND REDUCTIONS

### FUND

| <i>Department</i>                                                                                                                                                                                                                                                                                                                      |                   |                   |                       |                      |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-------------------|-----------------------|----------------------|
| Program Change Title and Description                                                                                                                                                                                                                                                                                                   | FY 2027<br>Amount | FY 2028<br>Amount | Civilian<br>Positions | Uniform<br>Positions |
| <b>GENERAL FUND</b>                                                                                                                                                                                                                                                                                                                    |                   |                   |                       |                      |
| <i>Public Works</i>                                                                                                                                                                                                                                                                                                                    |                   |                   |                       |                      |
| <b>Eliminate Equipment Operator Position</b>                                                                                                                                                                                                                                                                                           | 61,506            | 61,506            | 1                     | 0                    |
| Eliminates one vacant equipment operator position within the Street Maintenance Program assigned to an in-house mill and overlay crew. To offset the impact from the reduction, one equipment operator will be reassigned from the in-house base and pavement repair crew which is anticipated to reduce the amount of repairs by 10%. |                   |                   |                       |                      |
| <b>Eliminate Senior Electronic Technician</b>                                                                                                                                                                                                                                                                                          | 81,356            | 81,356            | 1                     | 0                    |
| Eliminates one vacant Senior Electronic Technician that performs maintenance on the City's traffic infrastructure with duties being absorbed by remaining staff. It is anticipated to decrease maintenance response rates from 95% within the established service level agreement to 92%.                                              |                   |                   |                       |                      |
| <b>Flashing Speed Signs and Radar Detectors</b>                                                                                                                                                                                                                                                                                        | 500,000           | 500,000           | 0                     | 0                    |
| Eliminates funding for 30 new radar feedback traffic signs and 30 flashing stop signs.                                                                                                                                                                                                                                                 |                   |                   |                       |                      |
| <b>Redirect Debt Eligible Street Maintenance to the Capital Budget</b>                                                                                                                                                                                                                                                                 | 7,335,043         | 3,335,043         | 0                     | 0                    |
| This re-directs \$7,335,043 in debt eligible funding from the Street Maintenance Program in the General Fund to the Capital Budget.                                                                                                                                                                                                    |                   |                   |                       |                      |
| <i>Public Works Total</i>                                                                                                                                                                                                                                                                                                              | <u>7,977,905</u>  | <u>3,977,905</u>  | <u>2</u>              | <u>0</u>             |



## FY 2027 PROPOSED PROGRAM CHANGES GENERAL FUND REDUCTIONS

### FUND

| <i>Department</i>                                                                                                                                                                                                                                                                                                                                                              |                   |                   |                       |                      |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-------------------|-----------------------|----------------------|
| Program Change Title and Description                                                                                                                                                                                                                                                                                                                                           | FY 2027<br>Amount | FY 2028<br>Amount | Civilian<br>Positions | Uniform<br>Positions |
| <b>GENERAL FUND</b>                                                                                                                                                                                                                                                                                                                                                            |                   |                   |                       |                      |
| <i>Transfers</i>                                                                                                                                                                                                                                                                                                                                                               |                   |                   |                       |                      |
| <b>Eliminate Resilience &amp; Sustainability Positions</b>                                                                                                                                                                                                                                                                                                                     | 348,700           | 348,700           | 3                     | 0                    |
| Eliminates three positions funded by the General Fund that support municipal and community sustainability and climate adaptation efforts. This will reduce the number of outreach events from 100 to 10 for climate and sustainability engagement and other programs. The three positions would be eliminated from the Resiliency, Energy Efficiency, and Sustainability Fund. |                   |                   |                       |                      |
| <b>Eliminate Transfer to Resiliency, Energy Efficiency, and Sustainability Fund</b>                                                                                                                                                                                                                                                                                            | 2,088,415         | 0                 | 0                     | 0                    |
| Eliminates the transfer into the Resiliency, Energy Efficiency, and Sustainability Fund for FY 2027.                                                                                                                                                                                                                                                                           |                   |                   |                       |                      |
| <b>Eliminate Solid Waste Management Transfer</b>                                                                                                                                                                                                                                                                                                                               | 61,594            | 61,594            | 0                     | 0                    |
| Eliminates the transfer to the Solid Waste Management Operating and Maintenance Fund for one position that no longer supports services within the General Fund.                                                                                                                                                                                                                |                   |                   |                       |                      |
| <i>Transfers Total</i>                                                                                                                                                                                                                                                                                                                                                         | <u>2,498,709</u>  | <u>410,294</u>    | <u>3</u>              | <u>0</u>             |
| <i>World Heritage</i>                                                                                                                                                                                                                                                                                                                                                          |                   |                   |                       |                      |
| <b>Gastronomy Program</b>                                                                                                                                                                                                                                                                                                                                                      | 83,765            | 83,765            | 0                     | 0                    |
| This reduction eliminates all gastronomy related programs and memberships. It also limits current Chef Ambassador cohort to local or host-funded events and eliminates future Chef Ambassador cohorts.                                                                                                                                                                         |                   |                   |                       |                      |
| <b>Outdoor Exhibits</b>                                                                                                                                                                                                                                                                                                                                                        | 40,000            | 40,000            | 0                     | 0                    |
| This reduction will decrease the number of outdoor exhibits at the World Heritage Center from two to one.                                                                                                                                                                                                                                                                      |                   |                   |                       |                      |
| <b>World Heritage Work Plan</b>                                                                                                                                                                                                                                                                                                                                                | 117,140           | 117,140           | 0                     | 0                    |
| This reduces funding and scope for the World Heritage Festival, various organizational memberships and marketing and outreach.                                                                                                                                                                                                                                                 |                   |                   |                       |                      |
| <i>World Heritage Total</i>                                                                                                                                                                                                                                                                                                                                                    | <u>240,905</u>    | <u>240,905</u>    | <u>0</u>              | <u>0</u>             |
| <b>GENERAL FUND TOTAL</b>                                                                                                                                                                                                                                                                                                                                                      | <u>41,260,831</u> | <u>48,382,691</u> | <u>95</u>             | <u>0</u>             |





## FY 2027 PROPOSED PROGRAM CHANGES OTHER FUNDS REDUCTIONS

### FUND

| <i>Department</i>                                                                                 |  |                         |                         |                       |                      |
|---------------------------------------------------------------------------------------------------|--|-------------------------|-------------------------|-----------------------|----------------------|
| Program Change Title and Description                                                              |  | FY 2027<br>Amount       | FY 2028<br>Amount       | Civilian<br>Positions | Uniform<br>Positions |
| <b>ALL OTHER FUNDS</b>                                                                            |  |                         |                         |                       |                      |
| <i>Citywide</i>                                                                                   |  |                         |                         |                       |                      |
| <b>All Other Funds FY 2027 Line Item Analysis (Non-Public Safety)</b>                             |  | 2,846,487               | 2,846,487               | 0                     | 0                    |
| This will align the budgets in various spending categories based on historical spending patterns. |  |                         |                         |                       |                      |
| <i>Citywide Total</i>                                                                             |  | <u>2,846,487</u>        | <u>2,846,487</u>        | <u>0</u>              | <u>0</u>             |
| <b>ALL OTHER FUNDS TOTAL</b>                                                                      |  | <u><u>2,846,487</u></u> | <u><u>2,846,487</u></u> | <u><u>0</u></u>       | <u><u>0</u></u>      |



## FY 2027 PROPOSED PROGRAM CHANGES OTHER FUNDS REDUCTIONS

### FUND

| <i>Department</i>                                                                                                                                             |                   |                   |                       |                      |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-------------------|-----------------------|----------------------|
| Program Change Title and Description                                                                                                                          | FY 2027<br>Amount | FY 2028<br>Amount | Civilian<br>Positions | Uniform<br>Positions |
| <b>COMMUNITY &amp; VISITOR FACILITIES FUND</b>                                                                                                                |                   |                   |                       |                      |
| <i>Convention &amp; Sports Facilities</i>                                                                                                                     |                   |                   |                       |                      |
| <b>Convention Center Conversion and Cleaning Services</b>                                                                                                     | 600,641           | 600,641           | 0                     | 0                    |
| Reduces contracted supplemental cleaning and conversion services at the Convention Center. Reduces supplemental custodial coverage from 38 to 4 large events. |                   |                   |                       |                      |
| <i>Convention &amp; Sports Facilities Total</i>                                                                                                               | 600,641           | 600,641           | 0                     | 0                    |
| <b>COMMUNITY &amp; VISITOR FACILITIES FUND TOTAL</b>                                                                                                          | 600,641           | 600,641           | 0                     | 0                    |



## FY 2027 PROPOSED PROGRAM CHANGES OTHER FUNDS REDUCTIONS

### FUND

| <i>Department</i>                                                                                                                                                                                                                                     |  |                   |                   |                       |                      |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|-------------------|-------------------|-----------------------|----------------------|
| Program Change Title and Description                                                                                                                                                                                                                  |  | FY 2027<br>Amount | FY 2028<br>Amount | Civilian<br>Positions | Uniform<br>Positions |
| <b>CONFISCATED PROPERTY FUND</b>                                                                                                                                                                                                                      |  |                   |                   |                       |                      |
| <i>Police</i>                                                                                                                                                                                                                                         |  |                   |                   |                       |                      |
| <b>Community Crime Prevention Program</b>                                                                                                                                                                                                             |  | 100,000           | 100,000           | 0                     | 0                    |
| Reduces funding for program that leverages asset seizure funds to support community organizations working with the Police Department to address, reduce, and prevent crime within the City. This will reduce the program from \$250,000 to \$150,000. |  |                   |                   |                       |                      |
| <i>Police Total</i>                                                                                                                                                                                                                                   |  | 100,000           | 100,000           | 0                     | 0                    |
| <b>CONFISCATED PROPERTY FUND TOTAL</b>                                                                                                                                                                                                                |  | 100,000           | 100,000           | 0                     | 0                    |



## FY 2027 PROPOSED PROGRAM CHANGES OTHER FUNDS REDUCTIONS

### FUND

| <i>Department</i>                                                                                                                                                                                                                                                        |                       |                       |                       |                      |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|-----------------------|-----------------------|----------------------|
| Program Change Title and Description                                                                                                                                                                                                                                     | FY 2027<br>Amount     | FY 2028<br>Amount     | Civilian<br>Positions | Uniform<br>Positions |
| <b>EMPLOYEE BENEFITS FUND</b>                                                                                                                                                                                                                                            |                       |                       |                       |                      |
| <i>Human Resources</i>                                                                                                                                                                                                                                                   |                       |                       |                       |                      |
| <b>Eliminate Student Loan Repayment Program</b>                                                                                                                                                                                                                          | 524,544               | 524,544               | 0                     | 0                    |
| Eliminates the Student Loan Repayment Program which provides City employees \$50 dollars per month towards eligible student loans. A total of 1,079 employees participate in the student loan repayment program annually.                                                |                       |                       |                       |                      |
| <b>Restructures Benefit Value Advisor (BVA) program</b>                                                                                                                                                                                                                  | 280,371               | 280,371               | 0                     | 0                    |
| This will restructure the Benefit Value Advisor program by bringing this program in-house to provide better services to City employees. This program provides guidance for civilian and retiree members to understand their benefits and navigate the healthcare system. |                       |                       |                       |                      |
| <i>Human Resources Total</i>                                                                                                                                                                                                                                             | <u>804,915</u>        | <u>804,915</u>        | <u>0</u>              | <u>0</u>             |
| <b>EMPLOYEE BENEFITS FUND TOTAL</b>                                                                                                                                                                                                                                      | <u><u>804,915</u></u> | <u><u>804,915</u></u> | <u><u>0</u></u>       | <u><u>0</u></u>      |



## FY 2027 PROPOSED PROGRAM CHANGES OTHER FUNDS REDUCTIONS

### FUND

| <i>Department</i>                                                                                                                                                                                                                                                                                                        |                       |                       |                       |                      |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|-----------------------|-----------------------|----------------------|
| Program Change Title and Description                                                                                                                                                                                                                                                                                     | FY 2027<br>Amount     | FY 2028<br>Amount     | Civilian<br>Positions | Uniform<br>Positions |
| <b>FACILITY SERVICES FUND</b>                                                                                                                                                                                                                                                                                            |                       |                       |                       |                      |
| <i>Building &amp; Equipment Services</i>                                                                                                                                                                                                                                                                                 |                       |                       |                       |                      |
| <b>Eliminate One Vacant Carpenter II Position for City Facilities</b>                                                                                                                                                                                                                                                    | 61,606                | 61,606                | 1                     | 0                    |
| Eliminates one vacant Carpenter II position that provides maintenance and repair services at various locations. Duties will be absorbed by current staff with no impact to services.                                                                                                                                     |                       |                       |                       |                      |
| <b>Eliminate One Vacant Plumber Assistant Position for City Facilities</b>                                                                                                                                                                                                                                               | 60,519                | 60,519                | 1                     | 0                    |
| Eliminates one vacant Plumber Assistant position that provides maintenance and repairs services at City facilities. All plumbing work orders will be mitigated within one hour, however for non-emergency issues, it would decrease the number of internal plumbing work orders completed within 7 days from 90% to 85%. |                       |                       |                       |                      |
| <b>Eliminate BESD Executive Position</b>                                                                                                                                                                                                                                                                                 | 217,954               | 217,954               | 1                     | 0                    |
| This eliminates one of three executive positions in the BESD Department. Duties will be absorbed by the remaining executive positions                                                                                                                                                                                    |                       |                       |                       |                      |
| <i>Building &amp; Equipment Services Total</i>                                                                                                                                                                                                                                                                           | <u>340,079</u>        | <u>340,079</u>        | <u>3</u>              | <u>0</u>             |
| <b>FACILITY SERVICES FUND TOTAL</b>                                                                                                                                                                                                                                                                                      | <u><u>340,079</u></u> | <u><u>340,079</u></u> | <u><u>3</u></u>       | <u><u>0</u></u>      |



## FY 2027 PROPOSED PROGRAM CHANGES OTHER FUNDS REDUCTIONS

### FUND

| <i>Department</i>                                                                                                                     |                       |                       |                       |                      |
|---------------------------------------------------------------------------------------------------------------------------------------|-----------------------|-----------------------|-----------------------|----------------------|
| Program Change Title and Description                                                                                                  |                       |                       |                       |                      |
|                                                                                                                                       | FY 2027<br>Amount     | FY 2028<br>Amount     | Civilian<br>Positions | Uniform<br>Positions |
| <b>PURCHASING &amp; GENERAL SERVICES FUND</b>                                                                                         |                       |                       |                       |                      |
| <i>Finance</i>                                                                                                                        |                       |                       |                       |                      |
| <b>Eliminate Procurement Specialist Positions</b>                                                                                     | 226,102               | 226,102               | 3                     | 0                    |
| Eliminates three vacant Procurement Specialist I positions with no impact to services as duties have been absorbed by existing staff. |                       |                       |                       |                      |
| <i>Finance Total</i>                                                                                                                  | <u>226,102</u>        | <u>226,102</u>        | <u>3</u>              | <u>0</u>             |
| <b>PURCHASING &amp; GENERAL SERVICES FUND TOTAL</b>                                                                                   | <u><u>226,102</u></u> | <u><u>226,102</u></u> | <u><u>3</u></u>       | <u><u>0</u></u>      |



## FY 2027 PROPOSED PROGRAM CHANGES OTHER FUNDS REDUCTIONS

### FUND

| <i>Department</i>                                                                                                                                                                                                       |                   |                   |                       |                      |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-------------------|-----------------------|----------------------|
| Program Change Title and Description                                                                                                                                                                                    | FY 2027<br>Amount | FY 2028<br>Amount | Civilian<br>Positions | Uniform<br>Positions |
| <b>SELF-INSURANCE WORKERS' COMPENSATION FUND</b>                                                                                                                                                                        |                   |                   |                       |                      |
| <i>Risk Management</i>                                                                                                                                                                                                  |                   |                   |                       |                      |
| <b>Risk Management Information Systems (RMIS) Efficiency</b>                                                                                                                                                            | 96,000            | 96,000            | 0                     | 0                    |
| Eliminates funding for the Risk Management Information System (RMIS) software. Other software has been identified to track data and generate reports which is less expensive and the RMIS software is no longer needed. |                   |                   |                       |                      |
| <i>Risk Management Total</i>                                                                                                                                                                                            | 96,000            | 96,000            | 0                     | 0                    |
| <b>SELF-INSURANCE WORKERS' COMPENSATION FUND TOTAL</b>                                                                                                                                                                  | 96,000            | 96,000            | 0                     | 0                    |





# Mandates





## FY 2027 PROPOSED PROGRAM CHANGES GENERAL FUND MANDATES

### FUND

| Department                                                                                                                                                                                                                                                                                                                                                          | FY 2027   | FY 2028   | Civilian  | Uniform   |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|-----------|-----------|-----------|
| Program Change Title and Description                                                                                                                                                                                                                                                                                                                                | Amount    | Amount    | Positions | Positions |
| GENERAL FUND                                                                                                                                                                                                                                                                                                                                                        |           |           |           |           |
| Animal Care Services                                                                                                                                                                                                                                                                                                                                                |           |           |           |           |
| Animal Care Veterinary Hospital                                                                                                                                                                                                                                                                                                                                     | 1,940,296 | 2,795,725 | 11        | 0         |
| This supports operations and maintenance of the new 17,000 sq. ft. veterinary hospital including the renovation of the existing clinic and the replacement and expansion of other existing facilities. Facility is anticipated to be online February 2027. One of the eleven positions will be added to the Facility Services Fund for maintenance of the hospital. |           |           |           |           |
| Animal Care Services Total                                                                                                                                                                                                                                                                                                                                          | 1,940,296 | 2,795,725 | 11        | 0         |
| Government Affairs                                                                                                                                                                                                                                                                                                                                                  |           |           |           |           |
| State Consultant Contracts                                                                                                                                                                                                                                                                                                                                          | 371,410   | 0         | 0         | 0         |
| Adds funding for State Consultant contracts and related costs to represent the City and its interests during the 90th State Legislative Session in 2027.                                                                                                                                                                                                            |           |           |           |           |
| Government Affairs Total                                                                                                                                                                                                                                                                                                                                            | 371,410   | 0         | 0         | 0         |



## FY 2027 PROPOSED PROGRAM CHANGES GENERAL FUND MANDATES

### FUND

| <i>Department</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                   |                   |                       |                      |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-------------------|-----------------------|----------------------|
| Program Change Title and Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | FY 2027<br>Amount | FY 2028<br>Amount | Civilian<br>Positions | Uniform<br>Positions |
| <b>GENERAL FUND</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                   |                   |                       |                      |
| <i>Human Services</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                   |                   |                       |                      |
| <b>Kenwood Community Center</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 103,842           | 1,265,006         | 5                     | 0                    |
| Adds funding for five positions to operate and maintain the expanded Kenwood Community Center. Previously, the center was used for a part time nutrition, and it will re-open as a full-time multi-generational center. Services will be provided that focus on health and wellness, case management, nutrition, exercise, social and cultural activities. The Center is anticipated to open in November 2027.                                                                                                                                                                      |                   |                   |                       |                      |
| <b>District 1 Multigenerational Center</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 26,574            | 864,375           | 2                     | 0                    |
| As part of the 2022 Bond program, funds were added to expand the West End Senior Center, increasing the space from 5,500 square feet to 12,080 square feet and making the Center a Multigenerational Center. This would add funds and positions to maintain and program the facility. It is anticipated to open in November 2027.                                                                                                                                                                                                                                                   |                   |                   |                       |                      |
| <b>Ella Austin Community Center</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 406,314           | 1,336,351         | 6                     | 0                    |
| Adds funding and six positions for the operations and maintenance of the newly renovated Ella Austin Community Center, a 2022 Bond Program. The Center is anticipated to be complete in August 2027.                                                                                                                                                                                                                                                                                                                                                                                |                   |                   |                       |                      |
| <i>Human Services Total</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <u>536,730</u>    | <u>3,465,732</u>  | <u>13</u>             | <u>0</u>             |
| <i>Library</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                   |                   |                       |                      |
| <b>Carver Branch Library Expansion</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 378,622           | 432,935           | 4                     | 0                    |
| This provides funding to operate and maintain the expanded Carver Branch Library. The library will increase in size from 10,700 square feet to 13,300 square feet, and it is anticipated that the number of visitors will increase due to the new and additional service areas. The additional staff will provide support for the new African American resource center, an age specific space for Tweens, an additional meeting room of approximately 2,000 square feet, and a first of its kind Digital Media Studio for customers to produce content such as podcasts and videos. |                   |                   |                       |                      |
| <i>Library Total</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <u>378,622</u>    | <u>432,935</u>    | <u>4</u>              | <u>0</u>             |



## FY 2027 PROPOSED PROGRAM CHANGES GENERAL FUND MANDATES

### FUND

| <i>Department</i>                                                                                                                                                     |  |                   |                   |                       |                      |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|-------------------|-------------------|-----------------------|----------------------|
| Program Change Title and Description                                                                                                                                  |  | FY 2027<br>Amount | FY 2028<br>Amount | Civilian<br>Positions | Uniform<br>Positions |
| <b>GENERAL FUND</b>                                                                                                                                                   |  |                   |                   |                       |                      |
| <i>Municipal Elections</i>                                                                                                                                            |  |                   |                   |                       |                      |
| <b>Municipal Elections</b>                                                                                                                                            |  | 1,586,000         | 1,586,000         | 0                     | 0                    |
| This provides funding for one election in May 2027 for the Bond. An additional election is anticipated in FY28 for the November Charter Election.                     |  |                   |                   |                       |                      |
| <i>Municipal Elections Total</i>                                                                                                                                      |  | <u>1,586,000</u>  | <u>1,586,000</u>  | <u>0</u>              | <u>0</u>             |
| <i>Parks &amp; Recreation</i>                                                                                                                                         |  |                   |                   |                       |                      |
| <b>Parks Trail Connectivity</b>                                                                                                                                       |  | 1,083,468         | 1,014,429         | 8                     | 0                    |
| This supports the operations and maintenance of 9 miles of additional greenway trails, 3 miles of walking loops, and the acquisition of approximately 158 park acres. |  |                   |                   |                       |                      |
| <i>Parks &amp; Recreation Total</i>                                                                                                                                   |  | <u>1,083,468</u>  | <u>1,014,429</u>  | <u>8</u>              | <u>0</u>             |



## FY 2027 PROPOSED PROGRAM CHANGES GENERAL FUND MANDATES

### FUND

| <i>Department</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                   |                   |                       |                      |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-------------------|-----------------------|----------------------|
| Program Change Title and Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | FY 2027<br>Amount | FY 2028<br>Amount | Civilian<br>Positions | Uniform<br>Positions |
| <b>GENERAL FUND</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                   |                   |                       |                      |
| <i>Police</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                   |                   |                       |                      |
| <b>2025 COPS Grant Cash Match</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 1,968,189         | 3,560,621         | 0                     | 0                    |
| Adds funding for the second year cash match to support 28 officers for the South Flores Police Substation partially funded through the 2025 COPS Hiring Grant.                                                                                                                                                                                                                                                                                                                                                   |                   |                   |                       |                      |
| <b>South Flores Police Substation</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 710,431           | 763,804           | 9                     | 0                    |
| Adds nine civilian positions for the South Flores Police Substation, a 2022 Bond Project. The substation is scheduled to open in FY 2027. Two positions will be added to Facility Services Fund to maintain the building.                                                                                                                                                                                                                                                                                        |                   |                   |                       |                      |
| <b>Civilianization of Crime Scene Investigators (CSI) Units</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 145,289           | 145,289           | 2                     | 0                    |
| Adds funding for two civilian positions for the CSI unit. In accordance with the Collective Bargaining Agreement, as the CSI unit realizes attrition in the sworn positions, the sworn positions will be redirected into the investigative units, and the positions will be backfilled with civilian positions.                                                                                                                                                                                                  |                   |                   |                       |                      |
| <b>Axon Body Cameras and Equipment Contract Increase</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 417,833           | 790,195           | 0                     | 0                    |
| Adds funding for body worn cameras and related recording equipment. This will increase the total budget for Body Cameras from \$6,312,458 to \$6,612,190 and In Car Video from \$2,118,405 to \$2,236,506.                                                                                                                                                                                                                                                                                                       |                   |                   |                       |                      |
| <b>Axon Tasers</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 1,361,516         | 1,427,481         | 0                     | 0                    |
| Adds funding to upgrade and increase the number of devices. The Taser 10 provides advanced de-escalation capabilities to include a Warning Alert as a deterrent and an Automatic Shutdown to support safe control and handcuffing. Additionally, the Taser 10 includes enhanced audit tools including Holster Tracking that detects unholstering and can automatically turn on nearby body-worn cameras and Activity Logging that records date, time, duration, and deployment history, which syncs when docked. |                   |                   |                       |                      |
| <b>2024 COPS Grant Cash Match</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 1,653,566         | 3,370,139         | 0                     | 0                    |
| Adds funding for the third year cash match for the 2024 COPS Hiring Grant. A total of 50 grant funded Police Officer positions were added in FY 2025.                                                                                                                                                                                                                                                                                                                                                            |                   |                   |                       |                      |



## FY 2027 PROPOSED PROGRAM CHANGES GENERAL FUND MANDATES

### FUND

| <i>Department</i>                                                                                                       |  |                          |                          |                       |                      |
|-------------------------------------------------------------------------------------------------------------------------|--|--------------------------|--------------------------|-----------------------|----------------------|
| Program Change Title and Description                                                                                    |  | FY 2027<br>Amount        | FY 2028<br>Amount        | Civilian<br>Positions | Uniform<br>Positions |
| <b>GENERAL FUND</b>                                                                                                     |  |                          |                          |                       |                      |
| <i>Police</i>                                                                                                           |  |                          |                          |                       |                      |
| <b>2023 COPS Grant Cash Match</b>                                                                                       |  | 1,732,673                | 1,732,673                | 0                     | 0                    |
| Adds funding to support 50 Officers hired as part of the 2023 COPS Hiring Grant. FY 2027 is the last year of the grant. |  |                          |                          |                       |                      |
| <i>Police Total</i>                                                                                                     |  | <u>7,989,497</u>         | <u>11,790,202</u>        | <u>11</u>             | <u>0</u>             |
| <b>GENERAL FUND TOTAL</b>                                                                                               |  | <u><u>13,886,023</u></u> | <u><u>21,085,023</u></u> | <u><u>47</u></u>      | <u><u>0</u></u>      |



## FY 2027 PROPOSED PROGRAM CHANGES OTHER FUNDS MANDATES

### FUND

| <i>Department</i>                                                                                                                                                                                                                                                                                                                                                                                                                        |                         |                         |                       |                      |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|-------------------------|-----------------------|----------------------|
| Program Change Title and Description                                                                                                                                                                                                                                                                                                                                                                                                     | FY 2027<br>Amount       | FY 2028<br>Amount       | Civilian<br>Positions | Uniform<br>Positions |
| <b>COMMUNITY &amp; VISITOR FACILITIES FUND</b>                                                                                                                                                                                                                                                                                                                                                                                           |                         |                         |                       |                      |
| <i>Convention &amp; Sports Facilities</i>                                                                                                                                                                                                                                                                                                                                                                                                |                         |                         |                       |                      |
| <b>Convention Sports Facilities Service and Maintenance</b>                                                                                                                                                                                                                                                                                                                                                                              | 394,284                 | 777,324                 | 0                     | 0                    |
| Adds funding for building maintenance and service contracts for the Henry B. Gonzalez Convention Center, the Carver Community Center, and the Alamodome. These contacts include increases to preventative building maintenance, guest services, and supplemental cleaning and conversion.                                                                                                                                                |                         |                         |                       |                      |
| <b>Visit San Antonio Hosting Obligations</b>                                                                                                                                                                                                                                                                                                                                                                                             | 2,700,000               | 2,700,000               | 0                     | 0                    |
| Provides funding for annual contractual obligations to support major conventions, meetings and/or events. Every year, Visit San Antonio negotiates with various nationally prominent organizations to successfully ensure the selection of San Antonio as the destination for their annual meetings, conventions and/or special events. This mandate provides the resources to fund the VSA Hosting Obligations for FY 2027 and FY 2028. |                         |                         |                       |                      |
| <i>Convention &amp; Sports Facilities Total</i>                                                                                                                                                                                                                                                                                                                                                                                          | <u>3,094,284</u>        | <u>3,477,324</u>        | <u>0</u>              | <u>0</u>             |
| <b>COMMUNITY &amp; VISITOR FACILITIES FUND TOTAL</b>                                                                                                                                                                                                                                                                                                                                                                                     | <u><u>3,094,284</u></u> | <u><u>3,477,324</u></u> | <u><u>0</u></u>       | <u><u>0</u></u>      |





## FY 2027 PROPOSED PROGRAM CHANGES OTHER FUNDS MANDATES

### FUND

| <i>Department</i>                                                                                                                                                                                                                    |                         |                         |                       |                      |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|-------------------------|-----------------------|----------------------|
| Program Change Title and Description                                                                                                                                                                                                 | FY 2027<br>Amount       | FY 2028<br>Amount       | Civilian<br>Positions | Uniform<br>Positions |
| <b>INFORMATION TECHNOLOGY SERVICES FUND</b>                                                                                                                                                                                          |                         |                         |                       |                      |
| <i>Information Technology Services</i>                                                                                                                                                                                               |                         |                         |                       |                      |
| <b>Information Technology Support Contracts</b>                                                                                                                                                                                      | 1,345,342               | 1,345,342               | 0                     | 0                    |
| Adds funding for contractual increases to multiple Information and technology service support contracts for network services, communication platforms, data storage systems, backup solutions, and other critical IT infrastructure. |                         |                         |                       |                      |
| <i>Information Technology Services Total</i>                                                                                                                                                                                         | <u>1,345,342</u>        | <u>1,345,342</u>        | <u>0</u>              | <u>0</u>             |
| <b>INFORMATION TECHNOLOGY SERVICES FUND TOTAL</b>                                                                                                                                                                                    | <u><u>1,345,342</u></u> | <u><u>1,345,342</u></u> | <u><u>0</u></u>       | <u><u>0</u></u>      |



## FY 2027 PROPOSED PROGRAM CHANGES OTHER FUNDS MANDATES

### FUND

| <i>Department</i>                                                                                                                                                                                                                                                        |  |                       |                       |                       |                      |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|-----------------------|-----------------------|-----------------------|----------------------|
| Program Change Title and Description                                                                                                                                                                                                                                     |  | FY 2027<br>Amount     | FY 2028<br>Amount     | Civilian<br>Positions | Uniform<br>Positions |
| <b>STORM WATER OPERATING FUND</b>                                                                                                                                                                                                                                        |  |                       |                       |                       |                      |
| <i>Public Works</i>                                                                                                                                                                                                                                                      |  |                       |                       |                       |                      |
| <b>Downtown Storm Water Maintenance</b>                                                                                                                                                                                                                                  |  | 222,000               | 222,000               | 0                     | 0                    |
| Adds funding for the operation and maintenance of recently completed downtown capital projects, to include litter pickup, irrigation upkeep, and vegetation maintenance. Recently completed projects include S. Alamo Street, Santa Rosa, San Saba, and Commerce Street. |  |                       |                       |                       |                      |
| <i>Public Works Total</i>                                                                                                                                                                                                                                                |  | <u>222,000</u>        | <u>222,000</u>        | <u>0</u>              | <u>0</u>             |
| <b>STORM WATER OPERATING FUND TOTAL</b>                                                                                                                                                                                                                                  |  | <u><u>222,000</u></u> | <u><u>222,000</u></u> | <u><u>0</u></u>       | <u><u>0</u></u>      |

# Improvements





## FY 2027 PROPOSED PROGRAM CHANGES EMPLOYEE COMPENSATION IMPROVEMENTS

### FUND

| <i>Department</i>                                                                                                                                                                                                                           |                   |                   |                       |                      |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-------------------|-----------------------|----------------------|
| Program Change Title and Description                                                                                                                                                                                                        | FY 2027<br>Amount | FY 2028<br>Amount | Civilian<br>Positions | Uniform<br>Positions |
| <b>EMPLOYEE COMPENSATION</b>                                                                                                                                                                                                                |                   |                   |                       |                      |
| <i>Citywide</i>                                                                                                                                                                                                                             |                   |                   |                       |                      |
| <b>Civilian Compensation - All Other Funds</b>                                                                                                                                                                                              | 10,632,312        | 10,632,312        | 0                     | 0                    |
| Adds funding for a 3% across the board increase effective October 1, 2026. The entry wage remains at \$18.00                                                                                                                                |                   |                   |                       |                      |
| <b>Civilian Compensation - General Fund</b>                                                                                                                                                                                                 | 9,081,344         | 9,081,344         | 0                     | 0                    |
| Adds funding for a 3% across the board increase effective October 1, 2026. The entry wage remains at \$18.00                                                                                                                                |                   |                   |                       |                      |
| <i>Citywide Total</i>                                                                                                                                                                                                                       | <u>19,713,656</u> | <u>19,713,656</u> | <u>0</u>              | <u>0</u>             |
| <i>Fire</i>                                                                                                                                                                                                                                 |                   |                   |                       |                      |
| <b>Fire Collective Bargaining Increase</b>                                                                                                                                                                                                  | 13,652,807        | 13,652,807        | 0                     | 0                    |
| Adds funding for uniform compensation increases per the Collective Bargaining Agreement. This provides for a 5% wage increase effective October 1, 2026.                                                                                    |                   |                   |                       |                      |
| <i>Fire Total</i>                                                                                                                                                                                                                           | <u>13,652,807</u> | <u>13,652,807</u> | <u>0</u>              | <u>0</u>             |
| <i>Police</i>                                                                                                                                                                                                                               |                   |                   |                       |                      |
| <b>Police Collective Bargaining Increase</b>                                                                                                                                                                                                | 15,488,999        | 28,998,857        | 0                     | 0                    |
| Adds funding for uniform compensation and changes to incentive pay per the tentative Collective Bargaining Agreement reached on July 16th, 2026. This provides for a 4% wage increase effective October 1, 2026, and a 5% increase in FY28. |                   |                   |                       |                      |
| <i>Police Total</i>                                                                                                                                                                                                                         | <u>15,488,999</u> | <u>28,998,857</u> | <u>0</u>              | <u>0</u>             |
| <b>EMPLOYEE COMPENSATION TOTAL</b>                                                                                                                                                                                                          | <u>48,855,462</u> | <u>62,365,320</u> | <u>0</u>              | <u>0</u>             |



## FY 2027 PROPOSED PROGRAM CHANGES GENERAL FUND IMPROVEMENTS

### FUND

| <i>Department</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                   |                   |                       |                      |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-------------------|-----------------------|----------------------|
| Program Change Title and Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | FY 2027<br>Amount | FY 2028<br>Amount | Civilian<br>Positions | Uniform<br>Positions |
| <b>GENERAL FUND</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                   |                   |                       |                      |
| <i>Fire</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                   |                   |                       |                      |
| <b>Fire Prevention</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 242,968           | 184,218           | 0                     | 1                    |
| As part of the 89th Legislative Session, Senate Bill 1177 was passed which requires annual inspections of Automated External Defibrillators in schools. This position is added to complete the inspection as required by the State. It is anticipated that 517 inspections would be completed.                                                                                                                                                                                                                              |                   |                   |                       |                      |
| <b>Fire Training Academy and Recruitment and Applicant Processing Support</b>                                                                                                                                                                                                                                                                                                                                                                                                                                               | 1,322,149         | 1,377,844         | 0                     | 8                    |
| Adds funding for eight uniform positions to fully support these functions and eliminate the overtime. Currently, the Fire Department uses overtime to support the training academy as well as recruitment and applicant processing.                                                                                                                                                                                                                                                                                         |                   |                   |                       |                      |
| <i>Fire Total</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | <u>1,565,117</u>  | <u>1,562,062</u>  | <u>0</u>              | <u>9</u>             |
| <i>Human Services</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                   |                   |                       |                      |
| <b>Senior Center Extended Hours</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 951,924           | 951,924           | 36                    | 0                    |
| This adds 36 part time positions and funding for Senior Center Extended Hours. This was a program originally funded by one time funding and extended hours until 8:00pm. On average there are a total of 2,152 average daily check-ins at senior centers (excluding Lopez and Griffin). Of those 7.5% or 162 check-ins between 4:00pm and 7:00pm, and on average there were 9 individuals checked in at 7:00pm. Due to the low attendance between 7:00pm and 8:00pm the budget recommends extending the hours until 7:00pm. |                   |                   |                       |                      |
| <i>Human Services Total</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | <u>951,924</u>    | <u>951,924</u>    | <u>36</u>             | <u>0</u>             |
| <i>Municipal Court</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                   |                   |                       |                      |
| <b>Municipal Court Judge Support</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 65,316            | 65,316            | 1                     | 0                    |
| Adds funding for one position to support a Municipal Court Judge for Municipal Court operations.                                                                                                                                                                                                                                                                                                                                                                                                                            |                   |                   |                       |                      |
| <i>Municipal Court Total</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <u>65,316</u>     | <u>65,316</u>     | <u>1</u>              | <u>0</u>             |



## FY 2027 PROPOSED PROGRAM CHANGES *GENERAL FUND IMPROVEMENTS*

### FUND

| <i>Department</i>                                                                                                                                                                                                                                                                                                                           |  |                   |                   |                       |                      |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|-------------------|-------------------|-----------------------|----------------------|
| Program Change Title and Description                                                                                                                                                                                                                                                                                                        |  | FY 2027<br>Amount | FY 2028<br>Amount | Civilian<br>Positions | Uniform<br>Positions |
| <b>GENERAL FUND</b>                                                                                                                                                                                                                                                                                                                         |  |                   |                   |                       |                      |
| <i>Police</i>                                                                                                                                                                                                                                                                                                                               |  |                   |                   |                       |                      |
| <b>Evidence Processing Support</b>                                                                                                                                                                                                                                                                                                          |  | 193,672           | 220,646           | 3                     | 0                    |
| Currently, the Police Department uses Patrol Detectives to perform evidence-processing duties; by adding three civilian Crime Scene Investigators, the Department will reassign six detectives to Homicide and the Special Victims Unit resulting in a reduction of overtime. This improvement is funded through the reduction in overtime. |  |                   |                   |                       |                      |
| <i>Police Total</i>                                                                                                                                                                                                                                                                                                                         |  | 193,672           | 220,646           | 3                     | 0                    |



## FY 2027 PROPOSED PROGRAM CHANGES GENERAL FUND IMPROVEMENTS

### FUND

| <i>Department</i>                                                                                                                                                                                                                                                                                                                                                                                                                                        |                   |                   |                       |                      |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-------------------|-----------------------|----------------------|
| Program Change Title and Description                                                                                                                                                                                                                                                                                                                                                                                                                     | FY 2027<br>Amount | FY 2028<br>Amount | Civilian<br>Positions | Uniform<br>Positions |
| <b>GENERAL FUND</b>                                                                                                                                                                                                                                                                                                                                                                                                                                      |                   |                   |                       |                      |
| <i>Public Works</i>                                                                                                                                                                                                                                                                                                                                                                                                                                      |                   |                   |                       |                      |
| <b>Automated Traffic Signal Performance Measures Program</b>                                                                                                                                                                                                                                                                                                                                                                                             | 300,000           | 0                 | 0                     | 0                    |
| Adds funding to purchase a cloud-based traffic signal performance monitoring software to utilize data from connected vehicles and devices citywide. The data will provide generalized information on how well vehicles travel through the city's 1,525 signalized intersections without having to stop, turning movements, travel time, and average delay. Information gained will be used to identify potential traffic operational issues proactively. |                   |                   |                       |                      |
| <b>Consultant Design Services</b>                                                                                                                                                                                                                                                                                                                                                                                                                        | 600,000           | 600,000           | 0                     | 0                    |
| Adds funding for consultant design and technical analysis services to support the planning and delivery of Neighborhood Access and Mobility Program (NAMP) and other capital improvement projects.                                                                                                                                                                                                                                                       |                   |                   |                       |                      |
| <b>Prima Facie Traffic Study</b>                                                                                                                                                                                                                                                                                                                                                                                                                         | 400,000           | 0                 | 0                     | 0                    |
| Adds funding for a citywide traffic study to develop a data-driven framework for evaluating and establishing roadway speed limits. The study will collect data to prove what a safe, reasonable speed is for normal driving conditions.                                                                                                                                                                                                                  |                   |                   |                       |                      |
| <b>Quick Build Program</b>                                                                                                                                                                                                                                                                                                                                                                                                                               | 500,000           | 0                 | 0                     | 0                    |
| Adds funding to provide consultant support to assist with project evaluations and concept development as the existing program transitions to focus on tactical build projects utilizing semi-permanent, flexible materials that can be implemented quicker and at a lower cost than a traditional capital project. It is estimated that approximately 30 concepts can be developed of which 20 of the concepts carried through design and construction.  |                   |                   |                       |                      |
| <b>Rail Notification System Pilot</b>                                                                                                                                                                                                                                                                                                                                                                                                                    | 194,000           | 0                 | 0                     | 0                    |
| Adds funding for a pilot program to improve traveler information through real-time railroad crossing notifications. Pilot will develop and evaluate a prototype to automatically detect the closure of roadways at railroad crossings, predict future closures of railroad crossings in the direction of train travel, and disseminate these closure estimates to a third-party navigation service.                                                      |                   |                   |                       |                      |
| <i>Public Works Total</i>                                                                                                                                                                                                                                                                                                                                                                                                                                | <u>1,994,000</u>  | <u>600,000</u>    | <u>0</u>              | <u>0</u>             |





## FY 2027 PROPOSED PROGRAM CHANGES *GENERAL FUND IMPROVEMENTS*

### FUND

| <i>Department</i>                    |                   |                   |                       |                      |
|--------------------------------------|-------------------|-------------------|-----------------------|----------------------|
| Program Change Title and Description | FY 2027<br>Amount | FY 2028<br>Amount | Civilian<br>Positions | Uniform<br>Positions |
| <b>GENERAL FUND</b>                  |                   |                   |                       |                      |
| <i>GENERAL FUND TOTAL</i>            | 4,770,029         | 3,399,948         | 40                    | 9                    |



## FY 2027 PROPOSED PROGRAM CHANGES OTHER FUNDS IMPROVEMENTS

### FUND

| <i>Department</i>                                                                                                                                                                                                                                                  |  |                         |                         |                       |                      |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|-------------------------|-------------------------|-----------------------|----------------------|
| Program Change Title and Description                                                                                                                                                                                                                               |  | FY 2027<br>Amount       | FY 2028<br>Amount       | Civilian<br>Positions | Uniform<br>Positions |
| <b>AIRPORT OPERATING &amp; MAINTENANCE FUND</b>                                                                                                                                                                                                                    |  |                         |                         |                       |                      |
| <i>Police</i>                                                                                                                                                                                                                                                      |  |                         |                         |                       |                      |
| <b>2026 COPS Grant Cash Match</b>                                                                                                                                                                                                                                  |  | 1,773,767               | 1,826,262               | 0                     | 27                   |
| Adds funding to provide police services security in the New Terminal C at the San Antonio International Airport which is expected to open in 2028. This will add 27 police Officers for the Terminal which will be partially funded by 2026 COPS Grant if awarded. |  |                         |                         |                       |                      |
| <i>Police Total</i>                                                                                                                                                                                                                                                |  | <u>1,773,767</u>        | <u>1,826,262</u>        | <u>0</u>              | <u>27</u>            |
| <b>AIRPORT OPERATING &amp; MAINTENANCE FUND TOTAL</b>                                                                                                                                                                                                              |  | <u><u>1,773,767</u></u> | <u><u>1,826,262</u></u> | <u><u>0</u></u>       | <u><u>27</u></u>     |



## FY 2027 PROPOSED PROGRAM CHANGES OTHER FUNDS IMPROVEMENTS

### FUND

| <i>Department</i>                                                                                                                                     |  |                      |                      |                                                 |
|-------------------------------------------------------------------------------------------------------------------------------------------------------|--|----------------------|----------------------|-------------------------------------------------|
| Program Change Title and Description                                                                                                                  |  | FY 2027<br>Amount    | FY 2028<br>Amount    | Civilian<br>Positions      Uniform<br>Positions |
| <b>COMMUNITY &amp; VISITOR FACILITIES FUND</b>                                                                                                        |  |                      |                      |                                                 |
| <i>Convention &amp; Sports Facilities</i>                                                                                                             |  |                      |                      |                                                 |
| <b>Contract Monitoring and Compliance</b>                                                                                                             |  | 63,972               | 75,368               | 1              0                                |
| Adds funding for one position for a total contract team of five positions to provide contract oversight, monitoring, and compliance for 80 contracts. |  |                      |                      |                                                 |
| <i>Convention &amp; Sports Facilities Total</i>                                                                                                       |  | <u>63,972</u>        | <u>75,368</u>        | <u>1              0</u>                         |
| <b>COMMUNITY &amp; VISITOR FACILITIES FUND TOTAL</b>                                                                                                  |  | <u><u>63,972</u></u> | <u><u>75,368</u></u> | <u><u>1              0</u></u>                  |



## FY 2027 PROPOSED PROGRAM CHANGES OTHER FUNDS IMPROVEMENTS

### FUND

| <i>Department</i>                                                                                                                                                                                                                                                                                            |  |                   |                   |                       |                      |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|-------------------|-------------------|-----------------------|----------------------|
| Program Change Title and Description                                                                                                                                                                                                                                                                         |  | FY 2027<br>Amount | FY 2028<br>Amount | Civilian<br>Positions | Uniform<br>Positions |
| <b>EMPLOYEE BENEFITS FUND</b>                                                                                                                                                                                                                                                                                |  |                   |                   |                       |                      |
| <i>Human Resources</i>                                                                                                                                                                                                                                                                                       |  |                   |                   |                       |                      |
| <b>Health Care Navigators</b>                                                                                                                                                                                                                                                                                |  | 145,523           | 190,145           | 2                     | 0                    |
| Adds funding for two Health Care Navigator positions to help members understand their benefits, navigate the healthcare system, and make informed care decisions. Currently this program is provided by a contract, and bringing this program in-house will provide better customer service to the employee. |  |                   |                   |                       |                      |
| <i>Human Resources Total</i>                                                                                                                                                                                                                                                                                 |  | 145,523           | 190,145           | 2                     | 0                    |
| <b>EMPLOYEE BENEFITS FUND TOTAL</b>                                                                                                                                                                                                                                                                          |  | 145,523           | 190,145           | 2                     | 0                    |



## FY 2027 PROPOSED PROGRAM CHANGES OTHER FUNDS IMPROVEMENTS

### FUND

| <i>Department</i>                                                                                                                                                                                                                                                                       |                         |                         |                       |                      |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|-------------------------|-----------------------|----------------------|
| Program Change Title and Description                                                                                                                                                                                                                                                    | FY 2027<br>Amount       | FY 2028<br>Amount       | Civilian<br>Positions | Uniform<br>Positions |
| <b>SOLID WASTE OPERATING &amp; MAINTENANCE FUND</b>                                                                                                                                                                                                                                     |                         |                         |                       |                      |
| <i>Solid Waste Management</i>                                                                                                                                                                                                                                                           |                         |                         |                       |                      |
| <b>Customer Growth</b>                                                                                                                                                                                                                                                                  | 661,364                 | 906,030                 | 2                     | 0                    |
| Adds funding for two Side Load Equipment Operators and the purchase of an Automated Side Loader to account for customer growth and maintain appropriate service levels.                                                                                                                 |                         |                         |                       |                      |
| <b>Starcrest Transfer Station</b>                                                                                                                                                                                                                                                       | 3,075,399               | 431,466                 | 0                     | 0                    |
| These funds are to support City staff assuming operations at the Starcrest Transfer Station. This includes site work, new scale house, security cameras and signage. The upgrades will allow the Transfer Station to serve both SWMD as well as commercial waste haulers in the future. |                         |                         |                       |                      |
| <i>Solid Waste Management Total</i>                                                                                                                                                                                                                                                     | <u>3,736,763</u>        | <u>1,337,496</u>        | <u>2</u>              | <u>0</u>             |
| <b>SOLID WASTE OPERATING &amp; MAINTENANCE FUND TOTAL</b>                                                                                                                                                                                                                               | <u><u>3,736,763</u></u> | <u><u>1,337,496</u></u> | <u><u>2</u></u>       | <u><u>0</u></u>      |



## FY 2027 PROPOSED PROGRAM CHANGES OTHER FUNDS IMPROVEMENTS

### FUND

| <i>Department</i>                                                                                                      |  |                   |                   |                       |
|------------------------------------------------------------------------------------------------------------------------|--|-------------------|-------------------|-----------------------|
| Program Change Title and Description                                                                                   |  | FY 2027<br>Amount | FY 2028<br>Amount | Civilian<br>Positions |
|                                                                                                                        |  |                   |                   | Uniform<br>Positions  |
| <b>TAX INCREMENT FINANCING FUND</b>                                                                                    |  |                   |                   |                       |
| <i>Neighborhood and Housing Services Department</i>                                                                    |  |                   |                   |                       |
| <b>Support for Tax Increment Financing (TIF)</b>                                                                       |  | 149,083           | 169,996           | 2                     |
| Adds funding for two positions to provide legal and administrative support of the 18 Tax Increment Reinvestment Zones. |  |                   |                   | 0                     |
| <i>Neighborhood and Housing Services Department Total</i>                                                              |  | 149,083           | 169,996           | 2                     |
|                                                                                                                        |  |                   |                   | 0                     |
| <b>TAX INCREMENT FINANCING FUND TOTAL</b>                                                                              |  | 149,083           | 169,996           | 2                     |
|                                                                                                                        |  |                   |                   | 0                     |

# Personnel Schedule





**PERSONNEL SCHEDULE  
BY FUND AND DEPARTMENT  
FY 2027 PROPOSED BUDGET**

| <b>GENERAL FUND</b>                        | <b>FY 2025<br/>AUTHORIZED</b> | <b>FY 2026<br/>AUTHORIZED</b> | <b>FY 2027<br/>PROPOSED</b> | <b>NET CHANGE<br/>IN POSITIONS</b> |
|--------------------------------------------|-------------------------------|-------------------------------|-----------------------------|------------------------------------|
| Animal Care Services                       | 245                           | 245                           | 254                         | 9                                  |
| Arrestee Processing Center                 | 42                            | 42                            | 42                          | 0                                  |
| City Attorney                              | 70                            | 70                            | 72                          | 2                                  |
| City Auditor                               | 23                            | 23                            | 23                          | 0                                  |
| City Clerk                                 | 40                            | 41                            | 41                          | 0                                  |
| Communications & Engagement                | 43                            | 43                            | 45                          | 2                                  |
| City Manager                               | 15                            | 15                            | 15                          | 0                                  |
| Code Enforcement Services                  | 153                           | 154                           | 157                         | 3                                  |
| Compliance Opportunity and Access Office   | 19                            | 17                            | 0                           | (17)                               |
| 311 Customer Service                       | 60                            | 60                            | 60                          | 0                                  |
| Downtown Operations                        | 63                            | 60                            | 63                          | 3                                  |
| Economic Development                       | 40                            | 38                            | 36                          | (2)                                |
| Finance                                    | 100                           | 96                            | 96                          | 0                                  |
| Fire                                       | 1,958                         | 1,969                         | 1,978                       | 9                                  |
| Government Affairs                         | 5                             | 5                             | 5                           | 0                                  |
| Health                                     | 301                           | 277                           | 252                         | (25)                               |
| Historic Preservation                      | 23                            | 21                            | 13                          | (8)                                |
| Homeless Services and Strategy Department¹ | 0                             | 37                            | 39                          | 2                                  |
| Human Resources                            | 61                            | 60                            | 60                          | 0                                  |
| Human Services                             | 194                           | 159                           | 201                         | 42                                 |
| Innovation                                 | 8                             | 8                             | 8                           | 0                                  |
| Integrated Community Safety Office         | 8                             | 9                             | 9                           | 0                                  |
| Library                                    | 562                           | 554                           | 519                         | (35)                               |
| Management & Budget                        | 19                            | 19                            | 19                          | 0                                  |
| Mayor & Council                            | 19                            | 19                            | 19                          | 0                                  |
| Military & Veteran Affairs                 | 3                             | 3                             | 3                           | 0                                  |
| Municipal Court                            | 120                           | 120                           | 118                         | (2)                                |
| Neighborhood and Housing Services          | 43                            | 43                            | 45                          | 2                                  |
| Non-Departmental/Non-Operating             | 2                             | 1                             | 1                           | 0                                  |
| Parks & Recreation                         | 428                           | 357                           | 344                         | (13)                               |
| Parks Police                               | 198                           | 146                           | 124                         | (22)                               |
| Planning                                   | 24                            | 24                            | 23                          | (1)                                |
| Police                                     | 3,321                         | 3,413                         | 3,441                       | 28                                 |
| Public Works                               | 335                           | 331                           | 334                         | 3                                  |
| Transportation                             | 7                             | 6                             | 6                           | 0                                  |
| World Heritage                             | 14                            | 14                            | 14                          | 0                                  |
| <b>TOTAL GENERAL FUND</b>                  | <b>8,566</b>                  | <b>8,499</b>                  | <b>8,479</b>                | <b>(20)</b>                        |

¹ The FY 2025 Human Services Department includes 37 positions for homeless services, which were re-organized in FY 2026 to the Homeless Services and Strategy Department in the General Fund.

| <b>OTHER FUNDS</b>                                     | <b>FY 2025<br/>AUTHORIZED</b> | <b>FY 2026<br/>AUTHORIZED</b> | <b>FY 2027<br/>PROPOSED</b> | <b>NET CHANGE<br/>IN POSITIONS</b> |
|--------------------------------------------------------|-------------------------------|-------------------------------|-----------------------------|------------------------------------|
| Advanced Transportation District Fund                  | 48                            | 47                            | 47                          | 0                                  |
| Airport Fund                                           | 487                           | 487                           | 487                         | 0                                  |
| Airport Terminal Development Fund                      | 8                             | 8                             | 8                           | 0                                  |
| Arts & Culture Fund                                    | 23                            | 23                            | 23                          | 0                                  |
| Capital Management Services Fund                       | 212                           | 218                           | 220                         | 2                                  |
| Child Safety Fund                                      | 262                           | 262                           | 262                         | 0                                  |
| City Cemeteries Fund                                   | 1                             | 1                             | 1                           | 0                                  |
| City Tower and Garage Fund                             | 5                             | 5                             | 5                           | 0                                  |
| Community & Visitor Facilities Fund                    | 350                           | 350                           | 351                         | 1                                  |
| Development Services Fund                              | 350                           | 350                           | 350                         | 0                                  |
| Energy Efficiency Fund                                 | 5                             | 5                             | 5                           | 0                                  |
| Facility Services Fund                                 | 157                           | 156                           | 156                         | 0                                  |
| Fleet Services Fund                                    | 186                           | 187                           | 187                         | 0                                  |
| Information Technology Services Fund                   | 356                           | 351                           | 351                         | 0                                  |
| Market Square Fund                                     | 6                             | 6                             | 6                           | 0                                  |
| Municipal Courts Security Fund                         | 7                             | 7                             | 7                           | 0                                  |
| Parking Operating and Maintenance Fund                 | 85                            | 85                            | 85                          | 0                                  |
| Parks Environmental Fund                               | 145                           | 206                           | 213                         | 7                                  |
| Purchasing and General Services Fund                   | 87                            | 87                            | 84                          | (3)                                |
| Resiliency, Energy Efficiency, and Sustainability Fund | 15                            | 16                            | 13                          | (3)                                |
| Self Insurance Funds                                   | 71                            | 71                            | 73                          | 2                                  |
| Solid Waste Fund                                       | 690                           | 689                           | 691                         | 2                                  |
| Storm Water Operations Fund                            | 275                           | 273                           | 273                         | 0                                  |
| Storm Water Regional Facilities Fund                   | 14                            | 14                            | 14                          | 0                                  |
| Streets Right of Way Management Fund                   | 39                            | 39                            | 39                          | 0                                  |
| Tax Increment Financing Fund                           | 10                            | 10                            | 12                          | 2                                  |
| Tree Canopy Preservation and Mitigation Fund           | 13                            | 13                            | 21                          | 8                                  |
| Truancy Prevention & Intervention Fund                 | 9                             | 9                             | 9                           | 0                                  |
| <b>TOTAL OTHER FUNDS</b>                               | <b>3,916</b>                  | <b>3,975</b>                  | <b>3,993</b>                | <b>18</b>                          |
| <b>TOTAL ALL FUNDS¹</b>                                | <b>12,482</b>                 | <b>12,474</b>                 | <b>12,472</b>               | <b>(2)</b>                         |

¹ Does not include 502 positions for Pre-K 4 SA and the 22 positions for SA: Ready to Work

|                                                   | <b>FY 2025<br/>AUTHORIZED</b> | <b>FY 2026<br/>AUTHORIZED</b> | <b>FY 2027<br/>PROPOSED</b> | <b>NET CHANGE<br/>IN POSITIONS</b> |
|---------------------------------------------------|-------------------------------|-------------------------------|-----------------------------|------------------------------------|
| Internal Services/Alternate Service Employee Fund | 1,969                         | 1,969                         | 1,969                       | 0                                  |

**PERSONNEL SCHEDULE  
BY FUND AND DEPARTMENT  
FY 2027 PROPOSED BUDGET  
SUMMARY OF PROPOSED FY 2027 POSITIONS BY TYPE  
ALL FUNDS**

|                           | <b>All Funds - Less Grants<br/>Authorization</b> | <b>Pre-K 4 SA<br/>Authorization</b> | <b>SA: Ready to Work<br/>Authorization</b> | <b>Grant<br/>Authorization</b> | <b>Total<br/>Authorization</b> |
|---------------------------|--------------------------------------------------|-------------------------------------|--------------------------------------------|--------------------------------|--------------------------------|
| <b>Civilian Employees</b> | 7,801                                            | 502                                 | 22                                         | 575                            | 8,900                          |
| <b>Uniform Employees</b>  |                                                  |                                     |                                            |                                |                                |
| Police                    | 2,782                                            | 0                                   | 0                                          | 175                            | 2,957                          |
| Fire                      | 1,889                                            | 0                                   | 0                                          | 0                              | 1,889                          |
| Subtotal                  | 4,671                                            | 0                                   | 0                                          | 175                            | 4,846                          |
| <b>TOTAL</b>              | <b>12,472</b>                                    | <b>502</b>                          | <b>22</b>                                  | <b>750</b>                     | <b>13,746</b>                  |

**GRANT FUNDED EMPLOYEES  
SUMMARY OF PROPOSED FY 2027 POSITIONS**

|                                           | <b>Grants</b> | <b>CDBG/HOME<br/>Grants</b> | <b>TOTAL<br/>GRANTS</b> |
|-------------------------------------------|---------------|-----------------------------|-------------------------|
| City Attorney                             | 0             | 2                           | 2                       |
| Convention & Sports Facilities            | 7             | 0                           | 7                       |
| Fire <sup>1</sup>                         | 3             | 0                           | 3                       |
| Health                                    | 296           | 0                           | 296                     |
| Homeless Services and Strategy Department | 6             | 0                           | 6                       |
| Human Services                            | 190           | 1                           | 191                     |
| Municipal Court                           | 5             | 0                           | 5                       |
| Neighborhood and Housing Services         | 3             | 43                          | 46                      |
| Police <sup>2</sup>                       | 193           | 0                           | 193                     |
| Resilience & Sustainability               | 1             | 0                           | 1                       |
| <b>TOTAL</b>                              | <b>704</b>    | <b>46</b>                   | <b>750</b>              |

**Explanatory Information**

<sup>1</sup> Total Fire Department Grant funded employees are civilian positions

<sup>2</sup> Total Police Department Grant funded employees include 175 uniform positions and 18 civilian positions

# **Holiday Schedule**



# HOLIDAY SCHEDULE and CITY CLOSURES

The City Council has proposed 13 Holidays for FY 2027 which begins on October 1, 2026.

| Holiday                           | Day       | Date                     |
|-----------------------------------|-----------|--------------------------|
| Veterans Day                      | Wednesday | November 11, 2026        |
| Thanksgiving Day                  | Thursday  | November 26, 2026        |
| Day after Thanksgiving            | Friday    | November 27, 2026        |
| Christmas Eve                     | Thursday  | December 24, 2026        |
| Christmas Day                     | Friday    | December 25, 2026        |
| *City Closure (Employee Leave)    | Monday    | December 28, 2026        |
| *City Closure (Employee Leave)    | Tuesday   | December 29, 2026        |
| *City Closure (Employee Leave)    | Wednesday | December 30, 2026        |
| **Winter Holiday (New Year's Eve) | Thursday  | December 31, 2026        |
| New Year's Day                    | Friday    | January 1, 2027          |
| Martin Luther King, Jr. Day       | Monday    | January 18, 2027         |
| Fiesta San Jacinto Day            | Friday    | April 23, 2027           |
| Memorial Day                      | Monday    | May 31, 2027             |
| Juneteenth                        | Friday    | June 18, 2027 (Observed) |
| Independence Day                  | Monday    | July 5, 2027 (Observed)  |
| Labor Day                         | Monday    | September 6, 2027        |

*\*Not an official holiday. Employees may choose to use Personal Leave, Annual Leave, or Voluntary Leave without Pay for this day.*

*\*\*Formerly Cesar Chavez Holiday*

## **ADDITIONAL INFORMATION ON HOLIDAYS:**

*Uniformed Fire Department personnel will accrue a 14<sup>th</sup> holiday, designated as the September 11<sup>th</sup> Holiday in compliance with State Law. Since September 11<sup>th</sup> is not a City Holiday, this accrual shall be used in accordance with Fire Department policy.*

*Individual departments may develop Alternate Holiday schedules for the fiscal year, to substitute for those listed above, to accommodate for workload demands. These schedules must be submitted to and approved by the Human Resources Department and the City Manager's Office prior to October 1, 2026.*



# SOURCES & USE OF FUNDS STATEMENTS





# **All Funds Budget Summary**

**FY 2027 ALL FUNDS  
BUDGET SUMMARY**

|                                    | GENERAL<br>FUND         | GRANTS                | SPECIAL<br>REVENUE<br>FUNDS | DEBT<br>SERVICE<br>FUNDS | TRUST<br>AND<br>AGENCY |
|------------------------------------|-------------------------|-----------------------|-----------------------------|--------------------------|------------------------|
| <b>Departmental Appropriations</b> |                         |                       |                             |                          |                        |
| Animal Care Services               | \$ 37,985,617           | \$ 0                  | \$ 0                        | \$ 0                     | \$ 0                   |
| Arrestee Processing Center         | 5,672,223               | 0                     | 0                           | 0                        | 0                      |
| Arts & Culture                     | 0                       | 0                     | 4,955,346                   | 0                        | 0                      |
| Airport                            | 0                       | 0                     | 0                           | 58,547,001               | 0                      |
| Building & Equipment Services      | 0                       | 0                     | 0                           | 416,395                  | 0                      |
| Capital Delivery Department        | 0                       | 0                     | 0                           | 0                        | 0                      |
| City Attorney                      | 13,195,932              | 295,492               | 0                           | 0                        | 0                      |
| City Auditor                       | 3,514,356               | 0                     | 0                           | 0                        | 0                      |
| City Clerk                         | 7,053,128               | 0                     | 0                           | 0                        | 0                      |
| City Manager                       | 4,505,740               | 0                     | 0                           | 0                        | 0                      |
| Code Enforcement Services          | 19,955,575              | 0                     | 0                           | 0                        | 0                      |
| Communications & Engagement        | 7,144,283               | 0                     | 2,048,777                   | 0                        | 0                      |
| Convention & Sports Facilities     | 0                       | 265,948               | 67,433,596                  | 35,024,750               | 0                      |
| 311 Customer Service               | 5,495,383               | 0                     | 0                           | 0                        | 0                      |
| Development Services               | 0                       | 0                     | 0                           | 472,450                  | 0                      |
| Downtown Operations                | 12,397,243              | 0                     | 825,333                     | 0                        | 0                      |
| Economic Development               | 9,409,254               | 0                     | 7,275,006                   | 0                        | 0                      |
| Finance                            | 17,586,610              | 0                     | 1,310,796                   | 0                        | 0                      |
| Fire                               | 451,140,392             | 8,642,728             | 0                           | 0                        | 0                      |
| Government Affairs                 | 1,813,482               | 0                     | 140,971                     | 0                        | 0                      |
| Health                             | 45,783,525              | 33,685,610            | 515,862                     | 0                        | 0                      |
| Historic Preservation              | 2,428,774               | 0                     | 0                           | 0                        | 0                      |
| Homeless Services & Strategy       | 5,126,259               | 6,564,908             | 0                           | 0                        | 0                      |
| Human Resources                    | 9,556,123               | 0                     | 0                           | 0                        | 0                      |
| Human Services                     | 31,155,870              | 56,180,635            | 0                           | 0                        | 0                      |
| Information Technology Services    | 0                       | 0                     | 0                           | 0                        | 0                      |
| Innovation                         | 1,599,774               | 0                     | 0                           | 0                        | 0                      |
| Integrated Community Safety Office | 1,645,948               | 0                     | 0                           | 0                        | 0                      |
| Library                            | 57,936,295              | 1,400,000             | 0                           | 0                        | 0                      |
| Management & Budget                | 3,335,531               | 0                     | 0                           | 0                        | 0                      |
| Mayor & Council                    | 18,299,114              | 0                     | 0                           | 0                        | 0                      |
| Military & Veterans Affairs        | 596,045                 | 5,000,000             | 0                           | 0                        | 0                      |
| Municipal Courts                   | 14,756,584              | 354,993               | 2,510,275                   | 0                        | 0                      |
| Municipal Elections                | 1,624,050               | 0                     | 0                           | 0                        | 0                      |
| Neighborhood & Housing Services    | 23,089,097              | 16,529,633            | 5,454,984                   | 0                        | 0                      |
| Non-Departmental/Non-Operating     | 27,226,570              | 0                     | 2,897,001                   | 0                        | 0                      |
| Parks & Recreation                 | 70,757,849              | 419,140               | 25,404,827                  | 0                        | 326,969                |
| Planning                           | 4,019,664               | 0                     | 0                           | 0                        | 0                      |
| Police                             | 674,431,150             | 12,420,490            | 21,699,827                  | 0                        | 0                      |
| Parks Police                       | 19,173,458              | 0                     | 0                           | 0                        | 0                      |
| Pre-K 4 SA                         | 0                       | 0                     | 60,869,542                  | 0                        | 0                      |
| Public Works                       | 108,975,553             | 3,928,776             | 61,965,991                  | 6,561,238                | 0                      |
| Resilience & Sustainability        | 0                       | 716,944               | 2,842,944                   | 0                        | 0                      |
| SA: Ready to Work                  | 0                       | 0                     | 42,603,225                  | 0                        | 0                      |
| Self-Insurance                     | 0                       | 0                     | 0                           | 0                        | 0                      |
| Solid Waste Management             | 0                       | 0                     | 0                           | 0                        | 0                      |
| Transportation                     | 1,532,540               | 5,187,519             | 1,173,657                   | 0                        | 0                      |
| World Heritage                     | 3,077,743               | 0                     | 0                           | 0                        | 0                      |
| Contribution to Other Agencies     | 22,057,503              | 0                     | 36,262,378                  | 0                        | 0                      |
| Other Funds                        | 0                       | 0                     | 15,787,429                  | 0                        | 0                      |
| Debt Service                       | 0                       | 0                     | 0                           | 317,948,047              | 0                      |
| <b>Total Net Appropriations</b>    | <b>\$ 1,745,054,237</b> | <b>\$ 151,592,816</b> | <b>\$ 363,977,767</b>       | <b>\$ 418,969,881</b>    | <b>\$ 326,969</b>      |
| <b>Transfers</b>                   | <b>\$ 20,259,901</b>    | <b>\$ 42,484,000</b>  | <b>\$ 140,571,716</b>       | <b>\$ 3,279,151</b>      | <b>\$ 0</b>            |
| <b>TOTAL APPROPRIATIONS</b>        | <b>\$ 1,765,314,138</b> | <b>\$ 194,076,816</b> | <b>\$ 504,549,482</b>       | <b>\$ 422,249,032</b>    | <b>\$ 326,969</b>      |

**FY 2027 ALL FUNDS  
BUDGET SUMMARY**

| ENTERPRISE FUNDS | TOTAL OPERATING FUNDS | CAPITAL PROJECTS | TOTAL OPERATING/ CAPITAL | INTERNAL SERVICE FUNDS |
|------------------|-----------------------|------------------|--------------------------|------------------------|
| \$ 0             | \$ 37,985,617         | \$ 0             | \$ 37,985,617            | \$ 0                   |
| 0                | 5,672,223             | 0                | 5,672,223                | 0                      |
| 0                | 4,955,346             | 0                | 4,955,346                | 0                      |
| 86,907,742       | 145,454,743           | 859,543,178      | 1,004,997,921            | 44,818,183             |
| 0                | 416,395               | 7,000,000        | 7,416,395                | 141,473,828            |
| 0                | 0                     | 285,577,389      | 285,577,389              | 30,113,695             |
| 0                | 13,491,424            | 0                | 13,491,424               | 587,771                |
| 0                | 3,514,356             | 0                | 3,514,356                | 0                      |
| 0                | 7,053,128             | 1,240,000        | 8,293,128                | 0                      |
| 0                | 4,505,740             | 0                | 4,505,740                | 0                      |
| 0                | 19,955,575            | 0                | 19,955,575               | 0                      |
| 0                | 9,193,060             | 0                | 9,193,060                | 0                      |
| 0                | 102,724,294           | 12,785,755       | 115,510,049              | 0                      |
| 0                | 5,495,383             | 0                | 5,495,383                | 0                      |
| 46,274,858       | 46,747,308            | 0                | 46,747,308               | 0                      |
| 12,413,188       | 25,635,764            | 6,910,000        | 32,545,764               | 1,303,930              |
| 0                | 16,684,260            | 0                | 16,684,260               | 222,572                |
| 0                | 18,897,406            | 0                | 18,897,406               | 14,370,149             |
| 7,148,888        | 466,932,008           | 2,023,000        | 468,955,008              | 0                      |
| 0                | 1,954,453             | 0                | 1,954,453                | 0                      |
| 0                | 79,984,997            | 0                | 79,984,997               | 0                      |
| 0                | 2,428,774             | 0                | 2,428,774                | 121,765                |
| 0                | 11,691,167            | 0                | 11,691,167               | 0                      |
| 0                | 9,556,123             | 0                | 9,556,123                | 117,666                |
| 0                | 87,336,505            | 0                | 87,336,505               | 0                      |
| 0                | 0                     | 45,907,000       | 45,907,000               | 95,000,971             |
| 0                | 1,599,774             | 0                | 1,599,774                | 0                      |
| 0                | 1,645,948             | 0                | 1,645,948                | 0                      |
| 0                | 59,336,295            | 1,340,000        | 60,676,295               | 0                      |
| 0                | 3,335,531             | 0                | 3,335,531                | 110,048                |
| 0                | 18,299,114            | 0                | 18,299,114               | 0                      |
| 0                | 5,596,045             | 5,000,000        | 10,596,045               | 0                      |
| 0                | 17,621,852            | 0                | 17,621,852               | 0                      |
| 0                | 1,624,050             | 0                | 1,624,050                | 0                      |
| 0                | 45,073,714            | 21,872,373       | 66,946,087               | 2,505,470              |
| 0                | 30,123,571            | 0                | 30,123,571               | 0                      |
| 0                | 96,908,785            | 19,716,103       | 116,624,888              | 476,845                |
| 0                | 4,019,664             | 0                | 4,019,664                | 0                      |
| 7,984,583        | 716,536,050           | 324,390          | 716,860,440              | 0                      |
| 0                | 19,173,458            | 0                | 19,173,458               | 0                      |
| 0                | 60,869,542            | 0                | 60,869,542               | 0                      |
| 0                | 181,431,558           | 138,196,323      | 319,627,881              | 0                      |
| 0                | 3,559,888             | 0                | 3,559,888                | 0                      |
| 0                | 42,603,225            | 0                | 42,603,225               | 0                      |
| 0                | 0                     | 0                | 0                        | 342,508,175            |
| 164,771,200      | 164,771,200           | 0                | 164,771,200              | 31,202,102             |
| 0                | 7,893,716             | 2,553,000        | 10,446,716               | 253,298                |
| 0                | 3,077,743             | 0                | 3,077,743                | 0                      |
| 0                | 58,319,881            | 0                | 58,319,881               | 0                      |
| 0                | 15,787,429            | 0                | 15,787,429               | 0                      |
| 0                | 317,948,047           | 0                | 317,948,047              | 0                      |
| \$ 325,500,459   | \$ 3,005,422,129      | \$ 1,409,988,511 | \$ 4,415,410,640         | \$ 705,186,468         |
| \$ 138,698,186   | \$ 345,292,954        | \$ 0             | \$ 345,292,954           | \$ 18,583,402          |
| \$ 464,198,645   | \$ 3,350,715,082      | \$ 1,409,988,511 | \$ 4,760,703,593         | \$ 723,769,870         |

**Departmental Appropriations**

|                                    |
|------------------------------------|
| Animal Care Services               |
| Arrestee Processing Center         |
| Arts & Culture                     |
| Airport                            |
| Building & Equipment Services      |
| Capital Delivery Department        |
| City Attorney                      |
| City Auditor                       |
| City Clerk                         |
| City Manager                       |
| Code Enforcement Services          |
| Communications & Engagement        |
| Convention & Sports Facilities     |
| 311 Customer Service               |
| Development Services               |
| Downtown Operations                |
| Economic Development               |
| Finance                            |
| Fire                               |
| Government Affairs                 |
| Health                             |
| Historic Preservation              |
| Homeless Services & Strategy       |
| Human Resources                    |
| Human Services                     |
| Information Technology Services    |
| Innovation                         |
| Integrated Community Safety Office |
| Library                            |
| Management & Budget                |
| Mayor & Council                    |
| Military & Veterans Affairs        |
| Municipal Courts                   |
| Municipal Elections                |
| Neighborhood & Housing Services    |
| Non-Departmental/Non-Operating     |
| Parks & Recreation                 |
| Planning                           |
| Police                             |
| Parks Police                       |
| Pre-K 4 SA                         |
| Public Works                       |
| Resilience & Sustainability        |
| SA: Ready to Work                  |
| Self-Insurance                     |
| Solid Waste Management             |
| Transportation                     |
| World Heritage                     |
| Contribution to Other Agencies     |
| Other Funds                        |
| Debt Service                       |
| Total Net Appropriations           |
| Transfers                          |
| <b>TOTAL APPROPRIATIONS</b>        |

**PROPOSED ANNUAL BUDGET FY 2027  
COMBINED BUDGET SUMMARY OF ALL FUND TYPES**

|                                              | <b>GOVERNMENTAL FUND TYPES</b> |                            |                         |
|----------------------------------------------|--------------------------------|----------------------------|-------------------------|
|                                              | <b>GENERAL</b>                 | <b>SPECIAL<br/>REVENUE</b> | <b>DEBT<br/>SERVICE</b> |
| <b>BEGINNING BALANCE</b>                     | <b>\$ 223,791,641</b>          | <b>\$ 179,647,296</b>      | <b>\$ 82,147,357</b>    |
| <b>REVENUES</b>                              |                                |                            |                         |
| Property Tax                                 | \$ 492,739,829                 | \$ 0                       | \$ 296,586,243          |
| Delinquent Property Tax                      | 5,630,982                      | 0                          | 3,389,586               |
| Sales Tax                                    | 424,151,826                    | 79,661,952                 | 0                       |
| Other Tax                                    | 25,748,726                     | 110,423,114                | 0                       |
| Licenses and Permits                         | 14,882,145                     | 0                          | 0                       |
| Intergovernmental                            | 4,337,975                      | 8,365,381                  | 0                       |
| CPS Energy                                   | 547,755,536                    | 0                          | 0                       |
| San Antonio Water System                     | 37,720,965                     | 0                          | 0                       |
| Charges for Services                         | 81,523,160                     | 171,436,684                | 0                       |
| Fines and Forfeits                           | 14,467,359                     | 1,713,517                  | 0                       |
| Miscellaneous                                | 30,847,335                     | 13,897,919                 | 1,228,712               |
| Grants                                       | 0                              | 0                          | 0                       |
| <i>Subtotal Revenues</i>                     | <i>\$ 1,679,805,838</i>        | <i>\$ 385,498,567</i>      | <i>\$ 301,204,541</i>   |
| Transfers from Other Funds                   | \$ 56,992,677                  | \$ 76,545,394              | \$ 83,270,481           |
| <b>TOTAL REVENUES</b>                        | <b>\$ 1,736,798,515</b>        | <b>\$ 462,043,961</b>      | <b>\$ 384,475,022</b>   |
| <b>TOTAL AVAILABLE FUNDS</b>                 | <b>\$ 1,960,590,156</b>        | <b>\$ 641,691,257</b>      | <b>\$ 466,622,379</b>   |
| <b>APPROPRIATIONS</b>                        |                                |                            |                         |
| Administrative & Operational Excellence      | \$ 104,681,325                 | \$ 4,148,800               | \$ 0                    |
| Convention, Tourism & Culture                | 19,510,744                     | 122,973,079                | 35,024,750              |
| Economic Development & Development Svcs      | 21,806,497                     | 54,333,215                 | 0                       |
| Environmental                                | 0                              | 11,978,079                 | 0                       |
| Health and Human Services                    | 162,059,452                    | 64,918,319                 | 0                       |
| Neighborhood Services                        | 107,907,534                    | 2,810,275                  | 0                       |
| Parks and Recreation                         | 73,835,592                     | 17,976,525                 | 0                       |
| Public Safety                                | 1,144,745,000                  | 21,699,827                 | 0                       |
| Streets and Infrastructure                   | 110,508,093                    | 63,139,648                 | 0                       |
| Debt Service                                 | 0                              | 0                          | 383,945,131             |
| <i>Subtotal Appropriations</i>               | <i>\$ 1,745,054,237</i>        | <i>\$ 363,977,767</i>      | <i>\$ 418,969,881</i>   |
| <i>Transfers to other funds</i>              | <i>\$ 20,259,901</i>           | <i>\$ 140,571,716</i>      | <i>\$ 3,279,151</i>     |
| <b>TOTAL APPROPRIATIONS</b>                  | <b>\$ 1,765,314,138</b>        | <b>\$ 504,549,482</b>      | <b>\$ 422,249,032</b>   |
| Financial Reserves (Incremental Amount)      | \$ 8,442,139                   | \$ 0                       | \$ 0                    |
| Reserve for Two-Year Budget Plan             | 186,833,879                    | 0                          | 0                       |
| <b>GROSS ENDING FUND BALANCE<sup>1</sup></b> | <b>\$ 0</b>                    | <b>\$ 137,141,774</b>      | <b>\$ 44,373,347</b>    |

<sup>1</sup> Does not include budgeted financial reserves

**PROPOSED ANNUAL BUDGET FY 2027  
COMBINED BUDGET SUMMARY OF ALL FUND TYPES**

| PROPRIETARY<br>FUND TYPES |    | FIDUCIARY<br>FUND TYPES |    | TOTAL<br>ALL FUNDS<br>FY 2027 |    |                                         |
|---------------------------|----|-------------------------|----|-------------------------------|----|-----------------------------------------|
| ENTERPRISE                |    | TRUST AND<br>AGENCY     |    | GRANTS                        |    |                                         |
| \$ 59,111,393             | \$ | 116,739                 | \$ | 0                             | \$ | <b>BEGINNING BALANCE</b>                |
|                           |    |                         |    |                               |    |                                         |
| \$ 0                      | \$ | 0                       | \$ | 0                             | \$ | <u>REVENUES</u>                         |
| 0                         |    | 0                       |    | 0                             |    | Property Tax                            |
| 0                         |    | 0                       |    | 0                             |    | Delinquent Property Tax                 |
| 0                         |    | 0                       |    | 0                             |    | Sales Tax                               |
| 0                         |    | 0                       |    | 0                             |    | Other Tax                               |
| 0                         |    | 0                       |    | 0                             |    | Licenses and Permits                    |
| 0                         |    | 0                       |    | 0                             |    | Intergovernmental                       |
| 0                         |    | 0                       |    | 0                             |    | CPS Energy                              |
| 0                         |    | 0                       |    | 0                             |    | San Antonio Water System                |
| 441,104,015               |    | 150,000                 |    | 0                             |    | Charges for Services                    |
| 0                         |    | 0                       |    | 0                             |    | Fines and Forfeits                      |
| 7,608,458                 |    | 7,795                   |    | 0                             |    | Miscellaneous                           |
| 0                         |    | 0                       |    | 194,076,816                   |    | Grants                                  |
|                           |    |                         |    |                               |    |                                         |
| \$ 448,712,473            | \$ | 157,795                 | \$ | 194,076,816                   | \$ | <i>Subtotal Revenues</i>                |
|                           |    |                         |    |                               |    |                                         |
| \$ 4,575,696              | \$ | 80,000                  | \$ | 0                             | \$ | Transfers from Other Funds              |
|                           |    |                         |    |                               |    |                                         |
| \$ 453,288,169            | \$ | 237,795                 | \$ | 194,076,816                   | \$ | <b>TOTAL REVENUES</b>                   |
|                           |    |                         |    |                               |    |                                         |
| \$ 512,399,562            | \$ | 354,534                 | \$ | 194,076,816                   | \$ | <b>TOTAL AVAILABLE FUNDS</b>            |
|                           |    |                         |    |                               |    |                                         |
| \$ 0                      | \$ | 0                       | \$ | 295,492                       | \$ | <u>APPROPRIATIONS</u>                   |
| 2,840,161                 |    | 326,969                 |    | 265,948                       |    | Administrative & Operational Excellence |
| 142,755,627               |    | 0                       |    | 5,000,000                     |    | Convention, Tourism & Culture           |
| 164,771,200               |    | 0                       |    | 0                             |    | Economic Development                    |
| 0                         |    | 0                       |    | 97,148,097                    |    | Environmental                           |
| 0                         |    | 0                       |    | 17,929,633                    |    | Health and Human Services               |
| 0                         |    | 0                       |    | 419,140                       |    | Neighborhood Services                   |
| 15,133,471                |    | 0                       |    | 21,418,211                    |    | Parks and Recreation                    |
| 0                         |    | 0                       |    | 9,116,295                     |    | Public Safety                           |
| 0                         |    | 0                       |    | 0                             |    | Streets and Infrastructure              |
|                           |    |                         |    |                               |    | Debt Service                            |
|                           |    |                         |    |                               |    |                                         |
| \$ 325,500,459            | \$ | 326,969                 | \$ | 151,592,816                   | \$ | <i>Subtotal Appropriations</i>          |
|                           |    |                         |    |                               |    |                                         |
| \$ 138,698,186            | \$ | 0                       | \$ | 42,484,000                    | \$ | <i>Transfers to other funds</i>         |
|                           |    |                         |    |                               |    |                                         |
| \$ 464,198,645            | \$ | 326,969                 | \$ | 194,076,816                   | \$ | <b>TOTAL APPROPRIATIONS</b>             |
|                           |    |                         |    |                               |    |                                         |
| \$ 0                      | \$ | 0                       | \$ | 0                             | \$ | Financial Reserves (Incremental Amount) |
| 0                         |    | 0                       |    | 0                             |    | Reserve for Two-Year Budget Plan        |
| \$ 48,200,917             | \$ | 27,565                  | \$ | 0                             | \$ | <b>GROSS ENDING FUND BALANCE</b>        |

**GENERAL FUND  
SUMMARY OF PROPOSED BUDGET**

|                                                       | BUDGET<br>FY 2026       | ESTIMATED<br>FY 2026    | CURRENT SERVICE<br>FY 2027 | REDUCTIONS<br>FY 2027  | MANDATES<br>FY 2027  |
|-------------------------------------------------------|-------------------------|-------------------------|----------------------------|------------------------|----------------------|
| <b>DEPARTMENTAL APPROPRIATIONS</b>                    |                         |                         |                            |                        |                      |
| Animal Care Services                                  | \$ 33,759,024           | \$ 33,502,015           | \$ 35,944,824              | \$ (346,092)           | \$ 1,940,296         |
| Arrestee Processing Center                            | 5,331,464               | 5,197,102               | 5,613,529                  | (17,470)               | 0                    |
| City Attorney                                         | 12,081,245              | 11,933,519              | 12,618,970                 | (66,962)               | 0                    |
| City Auditor                                          | 3,358,927               | 3,284,164               | 3,450,001                  | (11,325)               | 0                    |
| City Clerk                                            | 6,603,464               | 6,588,526               | 7,034,036                  | (77,503)               | 0                    |
| City Manager                                          | 4,335,529               | 4,325,761               | 4,415,704                  | (6,250)                | 0                    |
| Code Enforcement Services                             | 19,153,001              | 19,149,025              | 19,747,531                 | (251,653)              | 0                    |
| Communications & Engagement                           | 6,148,819               | 6,105,893               | 6,362,216                  | (67,758)               | 0                    |
| 311 Customer Service                                  | 5,125,794               | 5,112,865               | 5,452,808                  | (58,073)               | 0                    |
| Compliance Opportunity & Access                       | 2,720,687               | 2,682,221               | 2,942,857                  | (1,216,234)            | 0                    |
| Downtown Operations                                   | 15,122,845              | 15,118,407              | 14,325,600                 | (399,077)              | 0                    |
| Economic Development                                  | 12,844,750              | 12,633,427              | 13,827,664                 | (540,659)              | 0                    |
| Finance                                               | 16,795,374              | 16,744,753              | 17,347,246                 | (61,280)               | 0                    |
| Fire                                                  | 428,811,540             | 428,962,575             | 439,661,669                | (3,737,183)            | 0                    |
| Government Affairs                                    | 1,490,354               | 1,374,280               | 1,580,656                  | (157,385)              | 371,410              |
| Health                                                | 46,545,515              | 45,890,550              | 48,519,107                 | (3,437,927)            | 0                    |
| Historic Preservation                                 | 3,395,047               | 3,394,732               | 3,491,868                  | (119,414)              | 0                    |
| Homeless Services & Strategy Department               | 4,573,161               | 4,548,516               | 4,959,410                  | (101,448)              | 0                    |
| Human Resources                                       | 9,682,131               | 9,146,416               | 10,026,682                 | (637,763)              | 0                    |
| Human Services                                        | 31,102,694              | 30,885,455              | 32,666,117                 | (3,153,219)            | 536,730              |
| Innovation                                            | 1,550,564               | 1,528,389               | 1,530,554                  | 33,793                 | 0                    |
| Integrated Community Safety Office                    | 1,499,657               | 1,498,566               | 1,628,919                  | (9,321)                | 0                    |
| Library                                               | 55,774,847              | 55,538,845              | 58,273,109                 | (1,426,229)            | 378,622              |
| Management & Budget                                   | 3,374,239               | 3,279,041               | 3,407,550                  | (121,786)              | 0                    |
| Mayor & Council                                       | 17,348,129              | 17,347,436              | 18,021,857                 | (54,950)               | 0                    |
| Military & Veterans Affairs                           | 681,767                 | 681,109                 | 738,813                    | (152,031)              | 0                    |
| Municipal Court                                       | 14,552,192              | 14,461,723              | 15,316,860                 | (445,273)              | 0                    |
| Municipal Elections                                   | 61,045                  | 61,045                  | 41,107                     | (3,057)                | 1,586,000            |
| Neighborhood & Housing Services                       | 24,603,610              | 24,456,969              | 28,205,397                 | (4,304,677)            | 0                    |
| Parks & Recreation                                    | 69,710,792              | 69,520,714              | 72,524,046                 | (3,196,889)            | 1,083,468            |
| Planning                                              | 4,178,280               | 4,028,192               | 4,398,526                  | (450,729)              | 0                    |
| Police                                                | 632,494,500             | 632,854,018             | 656,873,549                | (5,351,731)            | 7,989,497            |
| Parks Police                                          | 20,619,823              | 20,619,414              | 18,634,951                 | (1,680)                | 0                    |
| Public Works                                          | 116,206,110             | 116,191,618             | 116,625,979                | (8,156,570)            | 0                    |
| Transportation                                        | 1,960,805               | 1,960,805               | 2,013,180                  | (4,745)                | 0                    |
| Agencies                                              | 22,051,503              | 21,816,834              | 22,057,503                 | 0                      | 0                    |
| Non-Departmental/Non-Operating                        | 27,642,687              | 34,475,581              | 29,205,801                 | (402,752)              | 0                    |
| World Heritage                                        | 3,172,142               | 3,170,397               | 3,286,897                  | (248,820)              | 0                    |
| Transfers                                             | 6,973,461               | 6,775,684               | 7,245,463                  | (2,498,709)            | 0                    |
| <b>TOTAL APPROPRIATIONS</b>                           | <b>\$ 1,693,437,518</b> | <b>\$ 1,696,846,582</b> | <b>\$ 1,750,018,556</b>    | <b>\$ (41,260,831)</b> | <b>\$ 13,886,023</b> |
| <b>TOTAL AVAILABLE FUNDS</b>                          | <b>\$ 1,927,848,400</b> | <b>\$ 1,924,130,553</b> |                            |                        |                      |
| <b>GROSS ENDING BALANCE</b>                           | <b>\$ 234,410,882</b>   | <b>\$ 227,283,971</b>   |                            |                        |                      |
| <b>LESS: BUDGETED FINANCIAL RESERVES</b>              |                         |                         |                            |                        |                      |
| Financial Reserves (Incremental Amount)               | 3,492,330               | 3,492,330               |                            |                        |                      |
| Reserve for Two-Year Budget Plan                      | 230,918,552             | 223,791,641             |                            |                        |                      |
| <b>ENDING BALANCE</b>                                 | <b>\$ 0</b>             | <b>\$ 0</b>             |                            |                        |                      |
| <b>BUDGET RESERVES SUMMARY</b>                        |                         |                         |                            |                        |                      |
| <b>Total Annual Budgeted Financial Reserves</b>       | <b>\$ 165,237,712</b>   | <b>\$ 165,237,712</b>   |                            |                        |                      |
| Annual Budgeted Financial Reserves as a % of Revenues | 10%                     | 10%                     |                            |                        |                      |







# **Tax Supported Funds**



**GENERAL FUND  
SUMMARY OF PROPOSED BUDGET  
AVAILABLE FUNDS**

|                                                  | ACTUAL<br>FY 2025       | BUDGET<br>FY 2026       | ESTIMATED<br>FY 2026    | PROPOSED<br>FY 2027     |
|--------------------------------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| <b>AVAILABLE FUNDS</b>                           |                         |                         |                         |                         |
| Beginning Balance (Excluding Financial Reserves) | \$ 27,555,332           | \$ 8,431,100            | \$ 8,431,100            | \$ 0                    |
| Use of Reserve for Two-Year Budget Plan          | 184,329,202             | 208,400,738             | 208,400,738             | 223,791,641             |
| Accounting Adjustment                            | 23,275,307              | 0                       | 5,609,064               | 0                       |
| Reserve for Community Safety                     | 3,080,000               | 0                       | 0                       | 0                       |
| Reserve for Metro Health SA Forward              | 4,327,574               | 0                       | 0                       | 0                       |
| Reserve for Economic Incentives                  | 0                       | 500,000                 | 500,000                 | 0                       |
| Reserve for Fire CBA                             | 0                       | 7,230,283               | 7,230,283               | 0                       |
| <b>Net Balance</b>                               | <b>\$ 242,567,415</b>   | <b>\$ 224,562,121</b>   | <b>\$ 230,171,184</b>   | <b>\$ 223,791,641</b>   |
| <b>REVENUES</b>                                  |                         |                         |                         |                         |
| Current Property Tax                             | \$ 473,496,757          | \$ 473,393,971          | \$ 476,837,778          | \$ 492,739,829          |
| City Sales Tax                                   | 409,570,656             | 416,650,865             | 415,835,124             | 424,151,826             |
| CPS Energy                                       | 448,040,663             | 485,817,746             | 473,520,709             | 497,849,350             |
| CPS Off System Sales                             | 44,120,010              | 55,942,295              | 52,715,232              | 49,906,186              |
| CPS Energy Credit                                | 0                       | 17,200,000              | 17,284,220              | 0                       |
| Business & Franchise Tax                         | 14,697,385              | 12,974,564              | 13,896,308              | 12,628,064              |
| Liquor By the Drink Tax                          | 12,673,734              | 12,863,394              | 12,863,394              | 13,120,662              |
| Delinquent Property Tax                          | 1,063,262               | 2,755,210               | 2,755,210               | 2,821,982               |
| Penalty & Interest on Delinquent Taxes           | 3,800,387               | 2,743,000               | 2,743,000               | 2,809,000               |
| Licenses & Permits                               | 11,550,845              | 13,002,352              | 12,844,656              | 14,882,145              |
| San Antonio Water System                         | 35,550,881              | 37,445,965              | 37,445,965              | 37,720,965              |
| Other Agencies                                   | 4,311,673               | 5,488,539               | 5,473,539               | 4,337,975               |
| Charges for Current Services                     |                         |                         |                         |                         |
| General Government                               | 3,347,711               | 3,432,472               | 3,917,653               | 3,809,904               |
| Public Safety                                    | 55,424,774              | 48,253,689              | 48,067,277              | 53,175,028              |
| Highways/Streets/Sanitation                      | 856,556                 | 1,100,040               | 1,297,720               | 1,304,150               |
| Health                                           | 3,217,815               | 5,046,509               | 5,051,332               | 5,200,331               |
| Recreation & Culture                             | 15,977,701              | 15,903,128              | 15,798,035              | 18,033,748              |
| Fines                                            | 10,271,735              | 12,873,451              | 12,876,850              | 14,467,359              |
| Miscellaneous Revenue                            |                         |                         |                         |                         |
| Sale of Property                                 | 8,175,288               | 170,149                 | 793,375                 | 260,061                 |
| Use of Money & Property                          | 2,413,000               | 2,469,660               | 2,414,181               | 3,048,336               |
| Interest on Time Deposits                        | 23,231,135              | 18,279,944              | 19,216,894              | 19,247,278              |
| Recovery of Expenditures                         | 5,006,671               | 4,369,940               | 4,412,001               | 5,154,692               |
| Miscellaneous                                    | 1,139,085               | 910,374                 | 860,473                 | 1,136,968               |
| Interfund Charges                                | 1,948,068               | 2,000,000               | 2,000,000               | 2,000,000               |
| <b>TOTAL REVENUES</b>                            | <b>\$ 1,589,885,793</b> | <b>\$ 1,651,087,258</b> | <b>\$ 1,640,920,926</b> | <b>\$ 1,679,805,838</b> |
| <b>TRANSFERS FROM</b>                            |                         |                         |                         |                         |
| Transfers from Other Funds                       | \$ 50,193,339           | \$ 52,199,021           | \$ 53,038,443           | \$ 56,992,677           |
| Transfers from ARPA                              | 6,933,191               | 0                       | 0                       | 0                       |
| <b>TOTAL TRANSFERS</b>                           | <b>\$ 57,126,530</b>    | <b>\$ 52,199,021</b>    | <b>\$ 53,038,443</b>    | <b>\$ 56,992,677</b>    |
| <b>TOTAL REVENUES AND TRANSFERS</b>              | <b>\$ 1,647,012,322</b> | <b>\$ 1,703,286,279</b> | <b>\$ 1,693,959,369</b> | <b>\$ 1,736,798,515</b> |
| <b>TOTAL AVAILABLE FUNDS</b>                     | <b>\$ 1,889,579,738</b> | <b>\$ 1,927,848,400</b> | <b>\$ 1,924,130,553</b> | <b>\$ 1,960,590,156</b> |

**GENERAL FUND  
SUMMARY OF PROPOSED BUDGET  
APPROPRIATIONS**

|                                                       | ACTUAL<br>FY 2025       | BUDGET<br>FY 2026       | ESTIMATED<br>FY 2026    | PROPOSED<br>FY 2027     |
|-------------------------------------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| <b>DEPARTMENTAL APPROPRIATIONS</b>                    |                         |                         |                         |                         |
| Animal Care Services                                  | \$ 33,789,655           | \$ 33,759,024           | \$ 33,502,015           | \$ 37,985,617           |
| Arrestee Processing Center                            | 5,133,036               | 5,331,464               | 5,197,102               | 5,672,223               |
| City Attorney                                         | 12,374,212              | 12,081,245              | 11,933,519              | 13,195,932              |
| City Auditor                                          | 3,182,881               | 3,358,927               | 3,284,164               | 3,514,356               |
| City Clerk                                            | 5,659,587               | 6,603,464               | 6,588,526               | 7,053,128               |
| City Manager                                          | 4,182,753               | 4,335,529               | 4,325,761               | 4,505,740               |
| Code Enforcement Services                             | 18,680,908              | 19,153,001              | 19,149,025              | 20,431,490              |
| Communications & Engagement                           | 5,879,494               | 6,148,819               | 6,105,893               | 7,144,283               |
| 311 Customer Service                                  | 5,058,474               | 5,125,794               | 5,112,865               | 5,495,383               |
| Compliance Opportunity and Access                     | 2,670,807               | 2,720,687               | 2,682,221               | 0                       |
| Downtown Operations                                   | 16,269,009              | 15,122,845              | 15,118,407              | 14,602,970              |
| Economic Development                                  | 13,047,382              | 12,844,750              | 12,633,427              | 13,403,619              |
| Finance                                               | 16,719,713              | 16,795,374              | 16,744,753              | 17,586,610              |
| Fire                                                  | 397,685,356             | 428,811,540             | 428,962,575             | 451,183,280             |
| Government Affairs                                    | 1,609,923               | 1,490,354               | 1,374,280               | 1,813,482               |
| Health                                                | 48,119,920              | 46,545,515              | 45,890,550              | 45,793,041              |
| Historic Preservation                                 | 3,371,462               | 3,395,047               | 3,394,732               | 2,428,774               |
| Homeless Services and Strategy Department             | 0                       | 4,573,161               | 4,548,516               | 5,126,259               |
| Human Resources                                       | 9,045,941               | 9,682,131               | 9,146,416               | 9,556,123               |
| Human Services                                        | 35,585,505              | 31,102,694              | 30,885,455              | 31,184,381              |
| Innovation                                            | 1,396,508               | 1,550,564               | 1,528,389               | 1,599,774               |
| Integrated Community Safety Office                    | 1,078,951               | 1,499,657               | 1,498,566               | 1,645,948               |
| Library                                               | 53,712,232              | 55,774,847              | 55,538,845              | 58,076,716              |
| Management & Budget                                   | 3,253,356               | 3,374,239               | 3,279,041               | 3,335,531               |
| Mayor & Council                                       | 16,950,870              | 17,348,129              | 17,347,436              | 18,300,348              |
| Military & Veterans Affairs                           | 736,328                 | 681,767                 | 681,109                 | 596,045                 |
| Municipal Court                                       | 14,664,953              | 14,552,192              | 14,461,723              | 15,223,683              |
| Municipal Elections                                   | 3,066,008               | 61,045                  | 61,045                  | 1,624,050               |
| Neighborhood & Housing Services                       | 23,215,951              | 24,603,610              | 24,456,969              | 23,889,097              |
| Parks & Recreation                                    | 74,775,484              | 69,710,792              | 69,520,714              | 71,097,220              |
| Planning                                              | 4,588,415               | 4,178,280               | 4,028,192               | 4,019,664               |
| Police                                                | 609,081,560             | 632,494,500             | 632,854,018             | 676,496,150             |
| Parks Police                                          | 21,488,307              | 20,619,823              | 20,619,414              | 19,173,458              |
| Public Works                                          | 114,847,411             | 116,206,110             | 116,191,618             | 111,842,174             |
| Transportation                                        | 3,821,741               | 1,960,805               | 1,960,805               | 2,032,540               |
| Agencies                                              | 25,040,069              | 22,051,503              | 21,816,834              | 22,057,503              |
| Non-Departmental/Non-Operating                        | 28,075,718              | 27,642,687              | 34,475,581              | 28,803,049              |
| World Heritage                                        | 2,306,166               | 3,172,142               | 3,170,397               | 3,077,743               |
| Transfers                                             | 17,151,634              | 6,973,461               | 6,775,684               | 4,746,754               |
| <b>TOTAL APPROPRIATIONS</b>                           | <b>\$ 1,657,317,682</b> | <b>\$ 1,693,437,518</b> | <b>\$ 1,696,846,582</b> | <b>\$ 1,765,314,138</b> |
| <b>TOTAL AVAILABLE FUNDS</b>                          | <b>\$ 1,889,579,738</b> | <b>\$ 1,927,848,400</b> | <b>\$ 1,924,130,553</b> | <b>\$ 1,960,590,156</b> |
| <b>GROSS ENDING BALANCE</b>                           | <b>\$ 232,262,056</b>   | <b>\$ 234,410,882</b>   | <b>\$ 227,283,971</b>   | <b>\$ 195,276,018</b>   |
| <b>LESS: BUDGETED FINANCIAL RESERVES</b>              |                         |                         |                         |                         |
| Financial Reserves (Incremental Amount)               | \$ 7,699,935            | \$ 3,492,330            | \$ 3,492,330            | \$ 8,442,139            |
| Reserve for Two-Year Budget Plan                      | 208,400,738             | 230,918,552             | 223,791,641             | 186,833,879             |
| Reserve for Economic Incentive                        | 500,000                 | 0                       | 0                       | 0                       |
| Reserve for Fire CBA                                  | 7,230,283               | 0                       | 0                       | 0                       |
| <b>NET ENDING BALANCE</b>                             | <b>\$ 8,431,100</b>     | <b>\$ 0</b>             | <b>\$ 0</b>             | <b>\$ 0</b>             |
| <b>BUDGET RESERVES SUMMARY</b>                        |                         |                         |                         |                         |
| <b>Total Annual Budgeted Financial Reserves</b>       | <b>\$ 154,045,447</b>   | <b>\$ 165,237,712</b>   | <b>\$ 165,237,712</b>   | <b>\$ 173,679,851</b>   |
| Annual Budgeted Financial Reserves as a % of Revenues | 10%                     | 10%                     | 10%                     | 10%                     |

**CURRENT PROPERTY TAX REVENUE  
ALL TAX SUPPORTED FUNDS  
SUMMARY OF PROPOSED BUDGET**

|                                                 | <b>ACTUAL<br/>FY 2025</b> | <b>BUDGET<br/>FY 2026</b> | <b>ESTIMATE<br/>FY 2026</b> | <b>PROPOSED<br/>FY 2027</b> |
|-------------------------------------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>ASSESSED VALUATION</b>                       |                           |                           |                             |                             |
| Real Property                                   | \$ 192,843,728,793        | \$ 195,828,810,637        | \$ 194,669,764,130          | \$ 198,067,969,832          |
| Personal Property                               | 16,436,020,024            | 17,717,551,189            | 17,679,608,307              | 19,398,015,069              |
| <i>Sub-Total</i>                                | <b>\$ 209,279,748,817</b> | <b>\$ 213,546,361,826</b> | <b>\$ 212,349,372,437</b>   | <b>\$ 217,247,331,548</b>   |
| <b>LESS</b>                                     |                           |                           |                             |                             |
| Over-65 Exemptions                              | \$ 8,874,060,209          | \$ 9,005,842,246          | \$ 9,113,261,520            | \$ 9,261,364,657            |
| Disabled Veterans Exemptions                    | 185,247,336               | 172,954,732               | 183,708,352                 | 171,295,733                 |
| Disabled Veterans 100% Exemptions               | 4,477,944,433             | 4,838,856,064             | 5,029,241,991               | 5,257,436,739               |
| Disabled Residence Homestead Exemptions         | 519,289,344               | 429,360,087               | 472,944,843                 | 395,679,211                 |
| Historic Property Exemptions                    | 265,230,604               | 287,762,937               | 286,056,797                 | 180,729,942                 |
| Freeport Exemptions                             | 919,217,580               | 998,738,576               | 980,324,876                 | 914,256,021                 |
| Tax Abatement/Phase-In Exemptions               | 997,959,130               | 996,256,979               | 972,455,943                 | 878,641,861                 |
| Residence Homestead 10% Limitations             | 4,080,438,865             | 1,632,467,218             | 1,591,297,685               | 628,575,584                 |
| Commercial 20% Limitation                       | 221,262,039               | 471,407,399               | 426,615,668                 | 695,357,177                 |
| Local Homestead Exemption                       | 14,414,026,594            | 13,987,480,952            | 14,350,597,207              | 13,516,188,008              |
| Agricultural Productivity Loss                  | 810,309,532               | 915,494,567               | 911,661,489                 | 916,858,390                 |
| Pollution Control Property                      | 89,363,558                | 92,412,629                | 108,045,367                 | 101,186,690                 |
| Low Income Housing                              | 182,910,886               | 180,221,890               | 196,202,837                 | 157,522,112                 |
| Absolute Exemptions                             | 15,246,551,929            | 16,424,960,370            | 17,231,860,509              | 22,849,670,548              |
| Community Housing Development Organization      | 236,717,571               | 233,134,241               | 229,413,347                 | 192,809,931                 |
| Armed Services Surviving Spouse                 | 12,070,076                | 12,339,620                | 14,510,210                  | 13,879,845                  |
| First Responder Surviving Spouse                | 3,690,875                 | 3,775,638                 | 3,775,638                   | 3,734,788                   |
| Qualified Veteran Surviving Spouse              | 0                         | 0                         | 0                           | 8,680,116                   |
| Personal Property Vehicle                       | 647,340                   | 604,760                   | 604,760                     | 57,510                      |
| Pro-Rated Exemptions                            | 107,089,945               | 66,314,378                | 359,120,602                 | 82,801,140                  |
| Fire Destroyed HS Temporary Exemption           | 0                         | 0                         | 0                           | 1,058,392                   |
| Childcare Facility Exemption                    | 116,276,959               | 117,293,912               | 117,748,827                 | 115,977,370                 |
| Medical or Biomedical Property                  | 1,742,340                 | 803,530                   | 9,207,100                   | 11,101,771                  |
| Income-Producing Personal Property              | 0                         | 0                         | 0                           | 1,752,511,944               |
| <b>TOTAL EXEMPTION VALUE</b>                    | <b>\$ 51,762,047,145</b>  | <b>\$ 50,868,482,725</b>  | <b>\$ 52,588,655,568</b>    | <b>\$ 58,107,375,480</b>    |
| <b>EXEMPTION AND LITIGATION LOSS ADJUSTMENT</b> | <b>0</b>                  | <b>(3,983,566,387)</b>    | <b>(165,150,000)</b>        | <b>(3,859,866,647)</b>      |
| <b>TOTAL TAXABLE VALUE</b>                      | <b>\$ 157,517,701,672</b> | <b>\$ 158,694,312,714</b> | <b>\$ 159,595,566,869</b>   | <b>\$ 155,280,089,421</b>   |
| <b>TAX RATE/\$100 VALUATION</b>                 |                           |                           |                             |                             |
| General Fund                                    | \$ 0.33009                | \$ 0.33009                | \$ 0.33009                  | \$ 0.35138                  |
| G.O. Debt Service Fund                          | 0.21150                   | 0.21150                   | 0.21150                     | 0.21150                     |
| <b>TOTAL TAX RATE</b>                           | <b>\$ 0.54159</b>         | <b>\$ 0.54159</b>         | <b>\$ 0.54159</b>           | <b>\$ 0.56288</b>           |
| <b>CURRENT PROPERTY TAX REVENUE</b>             |                           |                           |                             |                             |
| Current Levy (Gross)                            | \$ 853,100,120            | \$ 859,472,528            | \$ 864,353,631              | \$ 874,040,567              |
| Less Delinquencies                              | 13,405,084                | 12,527,136                | 12,607,924                  | 12,730,275                  |
| Less TIRZ Tax Increment Collections             | 41,721,096                | 47,542,247                | 45,556,198                  | 46,628,621                  |
| Less Over-65 & Disabled Tax Ceiling             | 20,577,628                | 24,330,133                | 23,825,390                  | 25,355,600                  |
| <b>CURRENT LEVY (NET)</b>                       | <b>\$ 777,396,312</b>     | <b>\$ 775,073,012</b>     | <b>\$ 782,364,119</b>       | <b>\$ 789,326,071</b>       |
| <b>PERCENT OF LEVY COLLECTED</b>                | <b>98.39%</b>             | <b>98.50%</b>             | <b>98.50%</b>               | <b>98.50%</b>               |
| <b>DISTRIBUTION BY FUND</b>                     |                           |                           |                             |                             |
| General Fund                                    | \$ 473,496,757            | \$ 472,393,971            | \$ 476,837,778              | \$ 492,739,829              |
| G.O. Debt Service Fund                          | 303,899,555               | 302,679,041               | 305,526,341                 | 296,586,242                 |
| <b>CURRENT COLLECTIONS</b>                      | <b>\$ 777,396,312</b>     | <b>\$ 775,073,012</b>     | <b>\$ 782,364,119</b>       | <b>\$ 789,326,071</b>       |

**DELINQUENT PROPERTY TAX REVENUE  
ALL TAX SUPPORTED FUNDS  
SUMMARY OF PROPOSED BUDGET**

## Description:

This schedule reflects estimated delinquent property tax revenue. Delinquent property tax collections are net of refunds issued for prior tax years and are dedicated to the support of General Fund operations and required debt service payments.

|                                                    | ACTUAL<br>FY 2025    | BUDGET<br>FY 2026    | ESTIMATE<br>FY 2026  | PROPOSED<br>FY 2027  |
|----------------------------------------------------|----------------------|----------------------|----------------------|----------------------|
| <b>DELINQUENT TAX RECEIVABLE</b>                   |                      |                      |                      |                      |
| Real Property                                      | \$ 19,860,181        | \$ 23,200,000        | \$ 23,200,000        | \$ 23,200,000        |
| Personal Property                                  | 1,849,680            | 5,800,000            | 5,800,000            | 5,800,000            |
| <b>TOTAL DELINQUENT TAX RECEIVABLE</b>             | <b>\$ 21,709,861</b> | <b>\$ 29,000,000</b> | <b>\$ 29,000,000</b> | <b>\$ 29,000,000</b> |
| <b>TAX RATE FOR DISTRIBUTION</b>                   |                      |                      |                      |                      |
| General Fund                                       | \$ 0.33009           | \$ 0.33009           | \$ 0.33009           | \$ 0.35138           |
| G.O. Debt Service Fund                             | 0.21150              | 0.21150              | 0.21150              | 0.21150              |
| <b>TOTAL TAX RATE</b>                              | <b>\$ 0.54159</b>    | <b>\$ 0.54159</b>    | <b>\$ 0.54159</b>    | <b>\$ 0.56288</b>    |
| <b>COLLECTIONS</b>                                 |                      |                      |                      |                      |
| Real Property                                      | \$ 3,924,983         | \$ 6,231,953         | \$ 6,231,953         | \$ 6,231,953         |
| Personal Property                                  | 357,595              | 588,615              | 588,615              | 588,615              |
| Less TIRZ Tax Increment Collections                | 303,809              | 300,000              | 300,000              | 300,000              |
| <b>TOTAL COLLECTIONS</b>                           | <b>\$ 3,978,769</b>  | <b>\$ 6,520,568</b>  | <b>\$ 6,520,568</b>  | <b>\$ 6,520,568</b>  |
| Less Delinquent Tax Attorney Fees                  | 2,262,609            | 2,000,000            | 2,000,000            | 2,000,000            |
| <b>NET COLLECTIONS</b>                             | <b>\$ 1,716,160</b>  | <b>\$ 4,520,568</b>  | <b>\$ 4,520,568</b>  | <b>\$ 4,520,568</b>  |
| <b>PERCENT OF TOTAL DELINQUENT TAXES COLLECTED</b> | <b>7.90%</b>         | <b>15.59%</b>        | <b>15.59%</b>        | <b>15.59%</b>        |
| <b>DISTRIBUTION BY FUND</b>                        |                      |                      |                      |                      |
| General Fund                                       | \$ 1,063,262         | \$ 2,755,210         | \$ 2,755,210         | \$ 2,821,982         |
| G.O. Debt Service Fund                             | 652,898              | 1,765,358            | 1,765,358            | 1,698,586            |
| <b>TOTAL DISTRIBUTION BY FUND</b>                  | <b>\$ 1,716,160</b>  | <b>\$ 4,520,568</b>  | <b>\$ 4,520,568</b>  | <b>\$ 4,520,568</b>  |
| <b>PENALTY &amp; INTEREST DISTRIBUTION</b>         |                      |                      |                      |                      |
| General Fund                                       | \$ 3,800,387         | \$ 2,743,000         | \$ 2,743,000         | \$ 2,809,000         |
| G.O. Debt Service Fund                             | 2,435,039            | 1,757,000            | 1,757,000            | 1,691,000            |
| <b>TOTAL DISTRIBUTION</b>                          | <b>\$ 6,235,426</b>  | <b>\$ 4,500,000</b>  | <b>\$ 4,500,000</b>  | <b>\$ 4,500,000</b>  |

# **Special Revenue Funds**





**SPECIAL REVENUE FUND  
ADVANCED TRANSPORTATION DISTRICT  
SUMMARY OF PROPOSED BUDGET**

Description:

In FY 2005, the Advanced Transportation District (ATD) Fund was established to account for all revenues and expenditures associated with the administration and project delivery of the ATD Program. The ATD Program was authorized by General Election in 2004. ATD Funds are required to be utilized for the purposes authorized in that election. The ATD Program delivers projects that increase mobility, reduce traffic congestion, improve neighborhood connectivity, leverage resources, and provide coordinated planning.

|                                       | ACTUAL<br>FY 2025    | BUDGET<br>FY 2026    | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027  |
|---------------------------------------|----------------------|----------------------|----------------------|----------------------|
| <b>AVAILABLE FUNDS</b>                |                      |                      |                      |                      |
| Beginning Balance                     | \$ 7,966,743         | \$ 4,410,913         | \$ 4,410,913         | \$ 3,297,004         |
| Adjustment for Reserve                | 3,232,472            | 0                    | 282,598              | 0                    |
| <i>Net Balance</i>                    | <b>\$ 11,199,215</b> | <b>\$ 4,410,913</b>  | <b>\$ 4,693,511</b>  | <b>\$ 3,297,004</b>  |
| <b>REVENUES</b>                       |                      |                      |                      |                      |
| Sales Tax Revenue                     | \$ 25,391,525        | \$ 25,876,678        | \$ 25,762,926        | \$ 26,278,184        |
| Interest on Time Deposits             | 605,016              | 460,553              | 356,058              | 310,733              |
| Recovery of Expenditures              | 0                    | 23,814               | 23,814               | 0                    |
| <i>Total Revenues &amp; Transfers</i> | <b>\$ 25,996,541</b> | <b>\$ 26,361,045</b> | <b>\$ 26,142,798</b> | <b>\$ 26,588,917</b> |
| <b>TOTAL AVAILABLE FUNDS</b>          | <b>\$ 37,195,755</b> | <b>\$ 30,771,958</b> | <b>\$ 30,836,309</b> | <b>\$ 29,885,921</b> |
| <b>APPROPRIATIONS</b>                 |                      |                      |                      |                      |
| <b>Operating Expenses</b>             |                      |                      |                      |                      |
| Personnel Services                    | \$ 4,389,053         | \$ 4,095,194         | \$ 3,883,211         | \$ 4,687,889         |
| Contractual Services                  | 1,988,654            | 1,799,135            | 1,881,408            | 1,026,024            |
| Commodities                           | 147,168              | 187,226              | 279,596              | 118,452              |
| Self-Insurance/Other Expenditures     | 2,848,325            | 3,832,972            | 3,835,528            | 3,858,919            |
| Capital Outlay                        | 368,760              | 2,544                | 2,544                | 74,302               |
| <i>Subtotal Operating</i>             | <b>\$ 9,741,960</b>  | <b>\$ 9,917,071</b>  | <b>\$ 9,882,287</b>  | <b>\$ 9,765,586</b>  |
| <b>Transfers To</b>                   |                      |                      |                      |                      |
| General Fund - Indirect Cost          | \$ 352,311           | \$ 363,092           | \$ 363,092           | \$ 491,585           |
| Transfer to Streets                   | 8,600,000            | 4,300,000            | 4,300,000            | 4,300,000            |
| Transfer to REES Fund                 | 108,175              | 111,906              | 111,906              | 0                    |
| City Tower and Garage Fund            | 0                    | 0                    | 0                    | 72,825               |
| <b>Capital Projects</b>               |                      |                      |                      |                      |
| Bike Facilities                       | 1,006,231            | 3,301,810            | 770,020              | 2,531,790            |
| Vision Zero                           | 0                    | 500,000              | 500,000              | 500,000              |
| Intelligent Traffic System            | 1,890,580            | 1,600,000            | 1,600,000            | 1,600,000            |
| Sidewalk & Street Improvement         | 10,083,677           | 9,000,000            | 9,000,000            | 9,000,000            |
| Accessible Pedestrian Improvements    | 201,217              | 312,000              | 312,000              | 312,000              |
| Traffic Signal Communications         | 800,690              | 700,000              | 700,000              | 700,000              |
| <i>Subtotal Transfers</i>             | <b>\$ 23,042,882</b> | <b>\$ 20,188,808</b> | <b>\$ 17,657,018</b> | <b>\$ 19,508,200</b> |
| <b>TOTAL APPROPRIATIONS</b>           | <b>\$ 32,784,842</b> | <b>\$ 30,105,879</b> | <b>\$ 27,539,305</b> | <b>\$ 29,273,786</b> |
| <b>ENDING BALANCE</b>                 | <b>\$ 4,410,913</b>  | <b>\$ 666,079</b>    | <b>\$ 3,297,004</b>  | <b>\$ 612,135</b>    |

**SPECIAL REVENUE FUND  
CHILD SAFETY FUND  
SUMMARY OF PROPOSED BUDGET**

## Description:

The Child Safety Fund was established to account for revenues authorized by the 1991 State Legislature. The revenues, which come from added fees on parking tickets, school zone violations, and vehicle registrations, must be used primarily for the school crossing guard program with the remaining funds applied to programs designed to enhance child safety, health or nutrition, child abuse intervention and prevention, and drug and alcohol abuse prevention.

|                                       | ACTUAL<br>FY 2025   | BUDGET<br>FY 2026   | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027 |
|---------------------------------------|---------------------|---------------------|----------------------|---------------------|
| <b>AVAILABLE FUNDS</b>                |                     |                     |                      |                     |
| Beginning Balance                     | \$ (38,493)         | \$ 9,622            | \$ 51,239            | \$ 18,258           |
| Adjustment for Reserve                | (6,632)             | 0                   | 0                    | 0                   |
| <i>Net Balance</i>                    | <b>\$ (45,125)</b>  | <b>\$ 9,622</b>     | <b>\$ 51,239</b>     | <b>\$ 18,258</b>    |
| <b>REVENUES</b>                       |                     |                     |                      |                     |
| Parking Fines                         | \$ 202,050          | \$ 219,195          | \$ 224,539           | \$ 235,766          |
| Moving Violations                     | 167,550             | 185,534             | 169,966              | 189,244             |
| Bexar-County Vehicle Registrations    | 2,130,362           | 2,168,559           | 2,173,980            | 2,190,245           |
| Transfer from General Fund            | 475,000             | 475,000             | 475,000              | 525,000             |
| <i>Total Revenues &amp; Transfers</i> | <b>\$ 2,974,962</b> | <b>\$ 3,048,288</b> | <b>\$ 3,043,485</b>  | <b>\$ 3,140,255</b> |
| <b>TOTAL AVAILABLE FUNDS</b>          | <b>\$ 2,929,837</b> | <b>\$ 3,057,910</b> | <b>\$ 3,094,724</b>  | <b>\$ 3,158,513</b> |
| <b>APPROPRIATIONS</b>                 |                     |                     |                      |                     |
| <u>Operating Expenses</u>             |                     |                     |                      |                     |
| Personnel Services                    | \$ 2,508,013        | \$ 2,670,354        | \$ 2,699,440         | \$ 2,730,114        |
| Contractual Services                  | 16,924              | 18,454              | 15,900               | 18,454              |
| Commodities                           | 10,235              | 12,376              | 11,246               | 12,376              |
| Self-Insurance/Other Expenditures     | 341,197             | 349,338             | 349,880              | 357,618             |
| Capital Outlay                        | 2,229               | 0                   | 0                    | 0                   |
| <i>Subtotal Operating</i>             | <b>\$ 2,878,598</b> | <b>\$ 3,050,522</b> | <b>\$ 3,076,466</b>  | <b>\$ 3,118,562</b> |
| <b>TOTAL APPROPRIATIONS</b>           | <b>\$ 2,878,598</b> | <b>\$ 3,050,522</b> | <b>\$ 3,076,466</b>  | <b>\$ 3,118,562</b> |
| <b>ENDING BALANCE</b>                 | <b>\$ 51,239</b>    | <b>\$ 7,388</b>     | <b>\$ 18,258</b>     | <b>\$ 39,951</b>    |

**SPECIAL REVENUE FUND  
CONFISCATED PROPERTY FUND  
SUMMARY OF PROPOSED BUDGET**

Description:

The Confiscated Property Fund was established for the deposit and use of confiscated monies seized by the San Antonio Police Department. The revenues will be used for the enhancement of Police operations. The majority of Confiscated Property funds are regulated by the Federal or State government which includes restrictions on what the funds can be used for. Uses include public safety enhancements for the Airport, Vice operations, or to support High Intensity Drug Trafficking Area initiatives.

|                                       | ACTUAL<br>FY 2025   | BUDGET<br>FY 2026   | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027 |
|---------------------------------------|---------------------|---------------------|----------------------|---------------------|
| <b>AVAILABLE FUNDS</b>                |                     |                     |                      |                     |
| Beginning Balance                     | \$ 4,625,190        | \$ 4,329,442        | \$ 4,565,999         | \$ 4,827,919        |
| Adjustment for Reserve                | (201,060)           | 0                   | 0                    | 0                   |
| <i>Net Balance</i>                    | <b>\$ 4,424,130</b> | <b>\$ 4,329,442</b> | <b>\$ 4,565,999</b>  | <b>\$ 4,827,919</b> |
| <b>REVENUES</b>                       |                     |                     |                      |                     |
| Car Sales                             | \$ 34,121           | \$ 93,521           | \$ 118,122           | \$ 80,557           |
| Cash and Security Seizes              | 162,714             | 244,608             | 407,000              | 267,732             |
| Property Sales from Seizes            | 127,470             | 34,439              | 188,514              | 75,750              |
| Joint Operation Awards                | 516,674             | 431,077             | 446,668              | 431,331             |
| Interest on Time Deposits             | 218,495             | 61,363              | 185,620              | 179,231             |
| <i>Total Revenues &amp; Transfers</i> | <b>\$ 1,059,474</b> | <b>\$ 865,008</b>   | <b>\$ 1,345,924</b>  | <b>\$ 1,034,601</b> |
| <b>TOTAL AVAILABLE FUNDS</b>          | <b>\$ 5,483,604</b> | <b>\$ 5,194,450</b> | <b>\$ 5,911,923</b>  | <b>\$ 5,862,520</b> |
| <b>APPROPRIATIONS</b>                 |                     |                     |                      |                     |
| <u>Operating Expenses</u>             |                     |                     |                      |                     |
| Personnel Services                    | \$ 87,632           | \$ 115,000          | \$ 114,941           | \$ 115,000          |
| Contractual Services                  | 597,335             | 947,951             | 771,119              | 746,465             |
| Commodities                           | 74,332              | 137,271             | 114,497              | 298,398             |
| Self-Insurance/Other Expenditures     | 45,516              | 40,947              | 40,947               | 179,984             |
| Capital Outlay                        | 112,790             | 55,000              | 42,500               | 222,512             |
| <i>Subtotal Operating</i>             | <b>\$ 917,605</b>   | <b>\$ 1,296,169</b> | <b>\$ 1,084,004</b>  | <b>\$ 1,562,359</b> |
| <b>TOTAL APPROPRIATIONS</b>           | <b>\$ 917,605</b>   | <b>\$ 1,296,169</b> | <b>\$ 1,084,004</b>  | <b>\$ 1,562,359</b> |
| <b>GROSS ENDING BALANCE</b>           | <b>\$ 4,565,999</b> | <b>\$ 3,898,281</b> | <b>\$ 4,827,919</b>  | <b>\$ 4,300,161</b> |
| <b>RESTRICTED RESERVE</b>             | <b>\$ 3,460,755</b> | <b>\$ 3,308,954</b> | <b>\$ 3,308,954</b>  | <b>\$ 3,515,949</b> |
| <b>NET ENDING BALANCE</b>             | <b>\$ 1,105,244</b> | <b>\$ 589,327</b>   | <b>\$ 1,518,965</b>  | <b>\$ 784,212</b>   |

**SPECIAL REVENUE FUND  
HOTEL OCCUPANCY TAX FUND  
SUMMARY OF PROPOSED BUDGET**

Description:

The Hotel Occupancy Tax Fund captures revenues generated by the Hotel Occupancy Tax and supports the arts, tourism, and convention activities through transfers to the Community and Visitor Facilities Fund, Arts and Culture Fund, and General Fund under History and Preservation as well as a contribution to Visit San Antonio for destination marketing. The use of hotel occupancy taxes are restricted to the purposes outlined in the governing state statutes.

|                                         | ACTUAL<br>FY 2025    | BUDGET<br>FY 2026    | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027  |
|-----------------------------------------|----------------------|----------------------|----------------------|----------------------|
| <b>AVAILABLE FUNDS</b>                  |                      |                      |                      |                      |
| Beginning Balance                       | \$ 0                 | \$ 0                 | \$ 0                 | \$ 0                 |
| <b>REVENUES</b>                         |                      |                      |                      |                      |
| Hotel Occupancy Tax                     | \$ 81,440,667        | \$ 83,172,590        | \$ 86,256,319        | \$ 85,063,397        |
| Grand Hyatt Ground Rent                 | 509,439              | 524,091              | 524,091              | 534,573              |
| Miscellaneous Revenue                   | 807,344              | 538,549              | 541,292              | 610,246              |
| Transfer from Development Services Fund | 0                    | 0                    | 0                    | 621,370              |
| <i>Total Revenues &amp; Transfers</i>   | <b>\$ 82,757,450</b> | <b>\$ 84,235,230</b> | <b>\$ 87,321,702</b> | <b>\$ 86,829,586</b> |
| <b>TOTAL AVAILABLE FUNDS</b>            | <b>\$ 82,757,450</b> | <b>\$ 84,235,230</b> | <b>\$ 87,321,702</b> | <b>\$ 86,829,586</b> |
| <b>APPROPRIATIONS</b>                   |                      |                      |                      |                      |
| <b>Operating Expenses</b>               |                      |                      |                      |                      |
| Contribution to Visit San Antonio       | \$ 28,406,674        | \$ 28,406,668        | \$ 28,406,668        | \$ 28,406,668        |
| <i>Subtotal Operating</i>               | <b>\$ 28,406,674</b> | <b>\$ 28,406,668</b> | <b>\$ 28,406,668</b> | <b>\$ 28,406,668</b> |
| <b>Transfers To</b>                     |                      |                      |                      |                      |
| Community and Visitor Facilities Fund   | \$ 15,362,052        | \$ 16,678,751        | \$ 16,865,388        | \$ 16,497,444        |
| Arts and Culture Fund                   | 12,077,256           | 12,174,286           | 12,163,226           | 12,349,183           |
| Support for History and Preservation    | 12,174,286           | 12,174,286           | 12,174,286           | 12,174,286           |
| General Fund - Indirect Cost            | 2,280,064            | 2,349,834            | 2,349,834            | 2,342,249            |
| General Fund - Other                    | 958,775              | 921,735              | 921,735              | 984,112              |
| Contractual Obligations (Zoo)           | 306,597              | 306,597              | 306,597              | 306,597              |
| Lease Payment Fund                      | 11,191,746           | 11,223,073           | 14,133,968           | 13,769,047           |
| <i>Subtotal Transfers</i>               | <b>\$ 54,350,776</b> | <b>\$ 55,828,562</b> | <b>\$ 58,915,034</b> | <b>\$ 58,422,918</b> |
| <b>TOTAL APPROPRIATIONS</b>             | <b>\$ 82,757,450</b> | <b>\$ 84,235,230</b> | <b>\$ 87,321,702</b> | <b>\$ 86,829,586</b> |
| <b>ENDING BALANCE</b>                   | <b>\$ 0</b>          | <b>\$ 0</b>          | <b>\$ 0</b>          | <b>\$ 0</b>          |

**SPECIAL REVENUE FUND  
ARTS AND CULTURE FUND  
SUMMARY OF PROPOSED BUDGET**

Description:

In FY 2007, the Department of Arts and Culture was established as a fund separate from the Community and Visitor Facilities Fund. Expenditures are generated from investments in arts and cultural programming that deliver excellence, innovative offerings and engage audiences in the unique experiences of San Antonio.

|                                           | ACTUAL<br>FY 2025    | BUDGET<br>FY 2026    | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027  |
|-------------------------------------------|----------------------|----------------------|----------------------|----------------------|
| <b>AVAILABLE FUNDS</b>                    |                      |                      |                      |                      |
| Beginning Balance                         | \$ 0                 | \$ 0                 | \$ 0                 | \$ 0                 |
| Adjustment to Reserve                     | (219,376)            | 0                    | 0                    | 0                    |
| <i>Net Balance</i>                        | <b>\$ (219,376)</b>  | <b>\$ 0</b>          | <b>\$ 0</b>          | <b>\$ 0</b>          |
| <b>REVENUES</b>                           |                      |                      |                      |                      |
| Transfer from Hotel Occupancy Tax Fund    | \$ 12,077,256        | \$ 12,174,286        | \$ 12,163,226        | \$ 12,349,183        |
| Capital Administrative Charges            | 661,253              | 723,566              | 727,679              | 834,453              |
| Transfer from General Fund                | 50,000               | 40,000               | 40,000               | 0                    |
| Other Revenues                            | 18,332               | 0                    | 0                    | 0                    |
| <i>Total Revenue &amp; Transfers</i>      | <b>\$ 12,806,841</b> | <b>\$ 12,937,852</b> | <b>\$ 12,930,905</b> | <b>\$ 13,183,636</b> |
| <b>TOTAL AVAILABLE FUNDS</b>              | <b>\$ 12,587,465</b> | <b>\$ 12,937,852</b> | <b>\$ 12,930,905</b> | <b>\$ 13,183,636</b> |
| <b>APPROPRIATIONS</b>                     |                      |                      |                      |                      |
| <u>Operating Expenses</u>                 |                      |                      |                      |                      |
| <b>ARTS &amp; CULTURE</b>                 |                      |                      |                      |                      |
| Personnel Services                        | \$ 2,084,427         | \$ 2,168,789         | \$ 2,148,472         | \$ 2,193,933         |
| Contractual Services                      | 1,171,721            | 959,128              | 962,036              | 1,069,114            |
| Commodities                               | 58,646               | 47,045               | 49,303               | 45,305               |
| Self-Insurance/Other Expenditures         | 251,146              | 312,668              | 312,539              | 307,326              |
| Capital Outlay                            | 32,092               | 3,550                | 7,770                | 30,043               |
| <i>Subtotal Operating</i>                 | <b>\$ 3,598,032</b>  | <b>\$ 3,491,180</b>  | <b>\$ 3,480,120</b>  | <b>\$ 3,645,721</b>  |
| <b>CONTRIBUTIONS TO CULTURAL AGENCIES</b> | <b>\$ 7,470,041</b>  | <b>\$ 7,875,285</b>  | <b>\$ 7,875,285</b>  | <b>\$ 7,855,710</b>  |
| <b>PUBLIC ART</b>                         |                      |                      |                      |                      |
| Personnel Services                        | \$ 571,998           | \$ 590,919           | \$ 595,032           | \$ 699,547           |
| Contractual Services                      | 9,166                | 5,124                | 5,124                | 5,124                |
| Commodities                               | 0                    | 60                   | 60                   | 60                   |
| Self-Insurance/Other Expenditures         | 102,397              | 123,913              | 123,913              | 129,722              |
| Capital Outlay                            | 3,456                | 3,550                | 3,550                | 0                    |
| <i>Subtotal Public Art</i>                | <b>\$ 687,017</b>    | <b>\$ 723,566</b>    | <b>\$ 727,679</b>    | <b>\$ 834,453</b>    |
| <u>Transfers To</u>                       |                      |                      |                      |                      |
| General Fund-Indirect Cost                | \$ 504,748           | \$ 520,194           | \$ 520,194           | \$ 520,125           |
| Carver                                    | 327,627              | 327,627              | 327,627              | 327,627              |
| <i>Subtotal Transfers</i>                 | <b>\$ 832,375</b>    | <b>\$ 847,821</b>    | <b>\$ 847,821</b>    | <b>\$ 847,752</b>    |
| <b>TOTAL APPROPRIATIONS</b>               | <b>\$ 12,587,465</b> | <b>\$ 12,937,852</b> | <b>\$ 12,930,905</b> | <b>\$ 13,183,636</b> |
| <b>ENDING BALANCE</b>                     | <b>\$ 0</b>          | <b>\$ 0</b>          | <b>\$ 0</b>          | <b>\$ 0</b>          |

**SPECIAL REVENUE FUND  
COMMUNITY AND VISITOR FACILITIES FUND  
SUMMARY OF PROPOSED BUDGET**

## Description:

The Community and Visitor Facilities Fund was established in FY 2004 to account for revenues and expenditures generated from all Convention and Tourism activities relating to the promotion of all City of San Antonio owned facilities to be used for conventions, community, and entertainment venues.

|                                           | ACTUAL<br>FY 2025    | BUDGET<br>FY 2026    | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027  |
|-------------------------------------------|----------------------|----------------------|----------------------|----------------------|
| <b>AVAILABLE FUNDS</b>                    |                      |                      |                      |                      |
| Beginning Balance                         | \$ 0                 | \$ 0                 | \$ 0                 | \$ 0                 |
| Adjustment for Reserve                    | (251,627)            | 0                    | 0                    | 0                    |
| <i>Net Balance</i>                        | <b>\$ (251,627)</b>  | <b>\$ 0</b>          | <b>\$ 0</b>          | <b>\$ 0</b>          |
| <b>REVENUES</b>                           |                      |                      |                      |                      |
| <b>CONVENTION &amp; SPORTS FACILITIES</b> |                      |                      |                      |                      |
| Convention Center Revenue                 | \$ 26,897,063        | \$ 26,822,031        | \$ 27,023,049        | \$ 28,203,973        |
| Alamodome Revenues                        | 20,758,594           | 20,250,547           | 20,755,039           | 23,534,111           |
| Miscellaneous Revenue                     | 775,978              | 263,526              | 208,175              | 274,067              |
| Transfer from General Fund                | 1,551,792            | 1,456,186            | 1,453,750            | 1,497,509            |
| Transfer from Hotel/Motel 2% Revenue Fund | 164,896              | 169,100              | 169,100              | 174,460              |
| Transfer from Hotel Occupancy Tax Fund    | 15,362,052           | 16,678,751           | 16,865,388           | 16,497,444           |
| <i>Total Revenue &amp; Transfers</i>      | <b>\$ 65,510,375</b> | <b>\$ 65,640,141</b> | <b>\$ 66,474,501</b> | <b>\$ 70,181,564</b> |
| <b>TOTAL AVAILABLE FUNDS</b>              | <b>\$ 65,258,748</b> | <b>\$ 65,640,141</b> | <b>\$ 66,474,501</b> | <b>\$ 70,181,564</b> |
| <b>APPROPRIATIONS</b>                     |                      |                      |                      |                      |
| <u>Operating Expenses</u>                 |                      |                      |                      |                      |
| <b>CONVENTION &amp; SPORTS FACILITIES</b> |                      |                      |                      |                      |
| Personnel Services                        | \$ 25,699,679        | \$ 27,148,076        | \$ 27,026,282        | \$ 30,460,203        |
| Contractual Services                      | 13,837,024           | 12,163,709           | 12,073,089           | 11,970,523           |
| Commodities                               | 2,021,046            | 1,645,577            | 1,631,940            | 1,842,831            |
| Self-Insurance/Other Expenditures         | 16,850,652           | 17,534,321           | 18,225,822           | 18,676,499           |
| Capital Outlay                            | 199,779              | 311,889              | 541,674              | 262,484              |
| <i>Subtotal Operating</i>                 | <b>\$ 58,608,180</b> | <b>\$ 58,803,572</b> | <b>\$ 59,498,807</b> | <b>\$ 63,212,540</b> |
| <b>CARVER COMMUNITY CULTURAL CENTER</b>   | <b>\$ 1,551,792</b>  | <b>\$ 1,456,186</b>  | <b>\$ 1,453,750</b>  | <b>\$ 1,497,509</b>  |
| <b>FILM COMMISSION</b>                    | <b>\$ 198,331</b>    | <b>\$ 472,970</b>    | <b>\$ 472,709</b>    | <b>\$ 475,172</b>    |
| <b>NON-DEPARTMENTAL</b>                   |                      |                      |                      |                      |
| Personnel Services                        | \$ 429,261           | \$ 421,767           | \$ 481,659           | \$ 441,890           |
| Hosting Obligations                       | 3,036,442            | 2,700,000            | 2,700,000            | 2,700,000            |
| Contractual Services                      | 809,516              | 1,014,312            | 994,683              | 1,065,907            |
| Self-Insurance/Other Expenditures         | 2,107                | 0                    | 0                    | 0                    |
| Capital Outlay                            | 2,515                | 0                    | 0                    | 0                    |
| <i>Subtotal Operating</i>                 | <b>\$ 4,279,841</b>  | <b>\$ 4,136,079</b>  | <b>\$ 4,176,342</b>  | <b>\$ 4,207,797</b>  |
| <i>Total Operating Expenses</i>           | <b>\$ 64,638,143</b> | <b>\$ 64,868,807</b> | <b>\$ 65,601,608</b> | <b>\$ 69,393,018</b> |
| <u>Transfers To</u>                       |                      |                      |                      |                      |
| Energy Efficiency Fund                    | \$ 236,240           | \$ 236,240           | \$ 236,240           | \$ 236,240           |
| Arts & Entertainment Fund                 | 384,364              | 535,094              | 636,653              | 552,306              |
| <i>Subtotal Transfers</i>                 | <b>\$ 620,604</b>    | <b>\$ 771,334</b>    | <b>\$ 872,893</b>    | <b>\$ 788,546</b>    |
| <b>TOTAL APPROPRIATIONS</b>               | <b>\$ 65,258,748</b> | <b>\$ 65,640,141</b> | <b>\$ 66,474,501</b> | <b>\$ 70,181,564</b> |
| <b>ENDING BALANCE</b>                     | <b>\$ 0</b>          | <b>\$ 0</b>          | <b>\$ 0</b>          | <b>\$ 0</b>          |

**SPECIAL REVENUE FUND  
CONVENTION AND SPORTS FACILITIES STATE REIMBURSEMENT FUND  
SUMMARY OF PROPOSED BUDGET**

## Description:

The 2009 Texas State Legislature approved expanding the State's Sporting Events Trust Fund program to include conventions and other major events. This fund accounts for all revenues and expenses related to capital improvements to the Henry B. Gonzalez Convention Center and Alamodome facilities made in preparation for eligible convention and sporting events as well as certain operational expenses and all reimbursements received from the State of Texas.

|                                       | ACTUAL<br>FY 2025    | BUDGET<br>FY 2026   | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027 |
|---------------------------------------|----------------------|---------------------|----------------------|---------------------|
| <b>AVAILABLE FUNDS</b>                |                      |                     |                      |                     |
| Beginning Balance                     | \$ 1,226,169         | \$ 2,576,016        | \$ 229,391           | \$ 0                |
| <u>REVENUES</u>                       |                      |                     |                      |                     |
| 86% State Events Trust Fund Rebates   | \$ 2,325,505         | \$ 975,982          | \$ 592,581           | \$ 0                |
| 14% Local Contribution                | 378,571              | 837,718             | 94,813               | 375,662             |
| Transfer from Redemption & Capital    | 14,951,121           | 0                   | 0                    | 2,347,885           |
| Reimbursement for NCAA                | 0                    | 0                   | 16,425,367           | 0                   |
| <i>Total Revenues &amp; Transfers</i> | <u>\$ 17,655,196</u> | <u>\$ 1,813,700</u> | <u>\$ 17,112,761</u> | <u>\$ 2,723,547</u> |
| <b>TOTAL AVAILABLE FUNDS</b>          | <u>\$ 18,881,365</u> | <u>\$ 4,389,716</u> | <u>\$ 17,342,152</u> | <u>\$ 2,723,547</u> |
| <u>APPROPRIATIONS</u>                 |                      |                     |                      |                     |
| <u>Operating Expenses</u>             |                      |                     |                      |                     |
| Contractual Services                  | \$ 45,563            | \$ 1,376,346        | \$ 145,095           | \$ 2,347,885        |
| Local Contribution Matching Funds     | 194,346              | 837,718             | 94,814               | 375,662             |
| Capital Outlay                        | 195,497              | 1,706,100           | 0                    | 0                   |
| <i>Subtotal Operating</i>             | <u>\$ 435,406</u>    | <u>\$ 3,920,164</u> | <u>\$ 239,909</u>    | <u>\$ 2,723,547</u> |
| <u>NCAA Expenses</u>                  |                      |                     |                      |                     |
| Personnel Services - NCAA             | \$ 1,383,212         | \$ 0                | \$ 0                 | \$ 0                |
| Contractual Services - NCAA           | 11,070,637           | 0                   | 0                    | 0                   |
| Commodities - NCAA                    | 4,802                | 0                   | 0                    | 0                   |
| Local Contribution - NCAA             | 2,453,496            | 0                   | 0                    | 0                   |
| <i>Subtotal NCAA</i>                  | <u>\$ 14,912,147</u> | <u>\$ 0</u>         | <u>\$ 0</u>          | <u>\$ 0</u>         |
| <u>Transfers To</u>                   |                      |                     |                      |                     |
| HOT Redemption & Capital              | \$ 3,304,421         | \$ 469,552          | \$ 17,102,243        | \$ 0                |
| <i>Subtotal Transfers</i>             | <u>\$ 3,304,421</u>  | <u>\$ 469,552</u>   | <u>\$ 17,102,243</u> | <u>\$ 0</u>         |
| <b>TOTAL APPROPRIATIONS</b>           | <u>\$ 18,651,974</u> | <u>\$ 4,389,716</u> | <u>\$ 17,342,152</u> | <u>\$ 2,723,547</u> |
| <b>ENDING BALANCE</b>                 | <u>\$ 229,391</u>    | <u>\$ 0</u>         | <u>\$ 0</u>          | <u>\$ 0</u>         |

**SPECIAL REVENUE FUND  
HOTEL/MOTEL 2% REVENUE FUND  
SUMMARY OF PROPOSED BUDGET**

Description:

This fund accounts for the revenues and expenditures relating to the activities of the additional 2% Municipal Hotel Occupancy Tax. The collected revenues are used to pay for the principal and interest of the Convention Center Expansion Project as funded through the Public Facilities Corporation. The 2% Hotel Occupancy Tax can only be used for the expansion of existing Convention Center facilities, or the payment of obligations issued for such purpose pursuant to the Hotel Tax Act.

|                                       | ACTUAL<br>FY 2025    | BUDGET<br>FY 2026    | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027  |
|---------------------------------------|----------------------|----------------------|----------------------|----------------------|
| <b>AVAILABLE FUNDS</b>                |                      |                      |                      |                      |
| Beginning Balance                     | \$ 0                 | \$ 0                 | \$ 0                 | \$ 0                 |
| <b>REVENUES</b>                       |                      |                      |                      |                      |
| Hotel Occupancy 2% Tax                | \$ 23,328,934        | \$ 23,763,715        | \$ 24,644,665        | \$ 24,303,829        |
| Other                                 | 174,315              | 140,703              | 111,918              | 143,951              |
| <i>Total Revenues &amp; Transfers</i> | <b>\$ 23,503,249</b> | <b>\$ 23,904,418</b> | <b>\$ 24,756,583</b> | <b>\$ 24,447,780</b> |
| <b>TOTAL AVAILABLE FUNDS</b>          | <b>\$ 23,503,249</b> | <b>\$ 23,904,418</b> | <b>\$ 24,756,583</b> | <b>\$ 24,447,780</b> |
| <b>APPROPRIATIONS</b>                 |                      |                      |                      |                      |
| <b>Transfers To</b>                   |                      |                      |                      |                      |
| Community and Visitor Facilities Fund | \$ 164,896           | \$ 169,100           | \$ 169,100           | \$ 174,460           |
| Lease Payment Fund                    | 23,338,353           | 23,735,318           | 24,587,483           | 24,273,320           |
| <i>Subtotal Transfers</i>             | <b>\$ 23,503,249</b> | <b>\$ 23,904,418</b> | <b>\$ 24,756,583</b> | <b>\$ 24,447,780</b> |
| <b>TOTAL APPROPRIATIONS</b>           | <b>\$ 23,503,249</b> | <b>\$ 23,904,418</b> | <b>\$ 24,756,583</b> | <b>\$ 24,447,780</b> |
| <b>ENDING BALANCE</b>                 | <b>\$ 0</b>          | <b>\$ 0</b>          | <b>\$ 0</b>          | <b>\$ 0</b>          |



**SPECIAL REVENUE FUND  
CONVENTION CENTER LEASE PAYMENT FUND  
SUMMARY OF PROPOSED BUDGET**

Description:

This fund accounts for the revenues and expenditures relating to the activities of the Convention Center's Lease Payment. The collected revenues are used to pay for the principal and interest of the debt issued for Convention Center Expansion Project as funded through the Public Facilities Corporation.

|                                           | ACTUAL<br>FY 2025    | BUDGET<br>FY 2026    | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027  |
|-------------------------------------------|----------------------|----------------------|----------------------|----------------------|
| <b>AVAILABLE FUNDS</b>                    |                      |                      |                      |                      |
| Beginning Balance                         | \$ 0                 | \$ 0                 | \$ 0                 | \$ 0                 |
| <b>REVENUES</b>                           |                      |                      |                      |                      |
| Transfer from 2% Hotel Occupancy Tax Fund | \$ 23,338,353        | \$ 23,735,318        | \$ 24,587,483        | \$ 24,273,320        |
| Transfer from Hotel Occupancy Tax Fund    | 11,191,746           | 11,223,073           | 14,133,968           | 13,769,047           |
| Interest on Time Deposits                 | 234,548              | 94,537               | 299,559              | 322,058              |
| Contributions from Agencies               | 12,787,000           | 0                    | 0                    | 0                    |
| <i>Total Revenues &amp; Transfers</i>     | <b>\$ 47,551,647</b> | <b>\$ 35,052,928</b> | <b>\$ 39,021,010</b> | <b>\$ 38,364,425</b> |
| <b>TOTAL AVAILABLE FUNDS</b>              | <b>\$ 47,551,647</b> | <b>\$ 35,052,928</b> | <b>\$ 39,021,010</b> | <b>\$ 38,364,425</b> |
| <b>APPROPRIATIONS</b>                     |                      |                      |                      |                      |
| <u>Operating Expenses</u>                 |                      |                      |                      |                      |
| Contractual Services                      | \$ 2,000             | \$ 2,500             | \$ 2,500             | \$ 2,500             |
| Convention Center Lease Debt              | 30,152,497           | 32,429,500           | 32,429,500           | 35,022,250           |
| <i>Subtotal Operating</i>                 | <b>\$ 30,154,497</b> | <b>\$ 32,432,000</b> | <b>\$ 32,432,000</b> | <b>\$ 35,024,750</b> |
| <u>Transfers To</u>                       |                      |                      |                      |                      |
| Redemption and Capital Fund               | \$ 17,305,362        | \$ 2,514,377         | \$ 6,482,459         | \$ 3,279,151         |
| <i>Subtotal Transfers</i>                 | <b>\$ 17,305,362</b> | <b>\$ 2,514,377</b>  | <b>\$ 6,482,459</b>  | <b>\$ 3,279,151</b>  |
| <b>TOTAL APPROPRIATIONS</b>               | <b>\$ 47,459,859</b> | <b>\$ 34,946,377</b> | <b>\$ 38,914,459</b> | <b>\$ 38,303,901</b> |
| <b>GROSS ENDING BALANCE</b>               | <b>\$ 91,788</b>     | <b>\$ 106,551</b>    | <b>\$ 106,551</b>    | <b>\$ 60,524</b>     |
| <b>RESERVE FOR DEBT PAYMENT</b>           | <b>\$ 91,788</b>     | <b>\$ 106,551</b>    | <b>\$ 106,551</b>    | <b>\$ 60,524</b>     |
| <b>NET ENDING BALANCE</b>                 | <b>\$ 0</b>          | <b>\$ 0</b>          | <b>\$ 0</b>          | <b>\$ 0</b>          |

**SPECIAL REVENUE FUND  
ECONOMIC DEVELOPMENT INCENTIVE FUND  
SUMMARY OF PROPOSED BUDGET**

## Description:

The Economic Development Incentive Fund is designed to attract large-scale businesses in targeted industries and other significant investments that will serve as economic generators measured by new job creation, economic impact to the local economy and additional dollars leveraged from other entities.

|                                          | ACTUAL<br>FY 2025   | BUDGET<br>FY 2026   | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027 |
|------------------------------------------|---------------------|---------------------|----------------------|---------------------|
| <b>AVAILABLE FUNDS</b>                   |                     |                     |                      |                     |
| Beginning Balance                        | \$ 4,518,871        | \$ 6,071,040        | \$ 6,311,170         | \$ 3,576,130        |
| Adjustment for Reserve                   | 1,868,633           | 0                   | 0                    | 0                   |
| <i>Net Balance</i>                       | <b>\$ 6,387,503</b> | <b>\$ 6,071,040</b> | <b>\$ 6,311,170</b>  | <b>\$ 3,576,130</b> |
| <b>REVENUES</b>                          |                     |                     |                      |                     |
| Interest on Time Deposits                | \$ 461,421          | \$ 348,474          | \$ 409,969           | \$ 393,758          |
| EDD Agreements                           | 271,120             | 234,721             | 316,789              | 332,628             |
| Transfer from General Fund               | 2,300,000           | 2,000,000           | 2,000,000            | 2,000,000           |
| Transfer from TIRZ                       | 37,811              | 0                   | 0                    | 0                   |
| <i>Total Revenues &amp; Transfers</i>    | <b>\$ 3,070,352</b> | <b>\$ 2,583,195</b> | <b>\$ 2,726,758</b>  | <b>\$ 2,726,386</b> |
| <b>TOTAL AVAILABLE FUNDS</b>             | <b>\$ 9,457,856</b> | <b>\$ 8,654,235</b> | <b>\$ 9,037,928</b>  | <b>\$ 6,302,516</b> |
| <b>APPROPRIATIONS</b>                    |                     |                     |                      |                     |
| <b>Operating Expenses</b>                |                     |                     |                      |                     |
| Contractual Services                     | \$ 2,743,114        | \$ 8,395,784        | \$ 2,938,068         | \$ 5,576,038        |
| Self-Insurance/Other Expenditures        | 20,976              | 23,730              | 23,730               | 37,231              |
| <i>Subtotal Operating</i>                | <b>\$ 2,764,090</b> | <b>\$ 8,419,514</b> | <b>\$ 2,961,798</b>  | <b>\$ 5,613,269</b> |
| <b>Transfers To</b>                      |                     |                     |                      |                     |
| Capital Projects                         | \$ 0                | \$ 0                | \$ 2,500,000         | \$ 0                |
| East West Connector                      | 382,596             | 0                   | 0                    | 0                   |
| <i>Subtotal Transfers</i>                | <b>\$ 382,596</b>   | <b>\$ 0</b>         | <b>\$ 2,500,000</b>  | <b>\$ 0</b>         |
| <b>TOTAL APPROPRIATIONS</b>              | <b>\$ 3,146,686</b> | <b>\$ 8,419,514</b> | <b>\$ 5,461,798</b>  | <b>\$ 5,613,269</b> |
| <b>GROSS ENDING BALANCE</b>              | <b>\$ 6,311,170</b> | <b>\$ 234,721</b>   | <b>\$ 3,576,130</b>  | <b>\$ 689,247</b>   |
| <b>RESERVE FOR WORKFORCE DEVELOPMENT</b> | <b>\$ 632,788</b>   | <b>\$ 234,721</b>   | <b>\$ 316,789</b>    | <b>\$ 649,417</b>   |
| <b>NET ENDING BALANCE</b>                | <b>\$ 5,678,382</b> | <b>\$ 0</b>         | <b>\$ 3,259,341</b>  | <b>\$ 39,830</b>    |

**SPECIAL REVENUE FUND  
ENERGY EFFICIENCY FUND  
SUMMARY OF PROPOSED BUDGET**

## Description:

The Energy Efficiency Fund supports energy improvements to the City of San Antonio operations. Revenues result from the avoided cost of energy resulting from energy improvement projects, utility rebates, or other outside incentives. Funds are used to complete additional energy improvement projects and other eligible activities.

|                                                   | ACTUAL<br>FY 2025   | BUDGET<br>FY 2026   | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027 |
|---------------------------------------------------|---------------------|---------------------|----------------------|---------------------|
| <b>AVAILABLE FUNDS</b>                            |                     |                     |                      |                     |
| Beginning Balance                                 | \$ 871,657          | \$ 488,174          | \$ 531,386           | \$ 1,524,711        |
| Adjustment for Reserve                            | (69,053)            | 0                   | 54,311               | 0                   |
| <i>Net Balance</i>                                | <b>\$ 802,604</b>   | <b>\$ 488,174</b>   | <b>\$ 585,697</b>    | <b>\$ 1,524,711</b> |
| <b>REVENUES</b>                                   |                     |                     |                      |                     |
| CPS Energy Rebates                                | \$ 27,396           | \$ 60,320           | \$ 31,303            | \$ 60,320           |
| Transfer from Fleet Services Fund                 | 6,319               | 6,319               | 6,319                | 6,319               |
| Transfer from Facility Services Fund              | 276,195             | 327,760             | 327,760              | 327,760             |
| Transfer from General Fund                        | 574,902             | 581,840             | 581,840              | 581,840             |
| Transfer from Parking Fund                        | 4,802               | 4,802               | 4,802                | 4,802               |
| Transfer from Community & Visitor Facilities Fund | 236,240             | 236,240             | 236,240              | 236,240             |
| Transfer from Market Square Fund                  | 37,828              | 37,828              | 37,828               | 37,828              |
| Transfer from REES                                | 56,015              | 544,056             | 544,056              | 263,814             |
| Contribution from Other Agencies - Solar Program  | 478,624             | 1,189,570           | 1,896,761            | 1,425,334           |
| Interest on Time Deposits                         | 87,716              | 64,152              | 70,245               | 65,072              |
| <i>Total Revenues &amp; Transfers</i>             | <b>\$ 1,786,036</b> | <b>\$ 3,052,887</b> | <b>\$ 3,737,154</b>  | <b>\$ 3,009,329</b> |
| <b>TOTAL AVAILABLE FUNDS</b>                      | <b>\$ 2,588,641</b> | <b>\$ 3,541,061</b> | <b>\$ 4,322,851</b>  | <b>\$ 4,534,040</b> |
| <b>APPROPRIATIONS</b>                             |                     |                     |                      |                     |
| <u>Operating Expenses</u>                         |                     |                     |                      |                     |
| Personnel Services                                | \$ 488,276          | \$ 541,167          | \$ 504,807           | \$ 576,208          |
| Contractual Services                              | 130,587             | 161,217             | 144,260              | 500,507             |
| Commodities                                       | 300                 | 450                 | 350                  | 450                 |
| Self-Insurance/Other Expenditures                 | 49,962              | 83,833              | 84,122               | 32,674              |
| Capital Outlay                                    | 0                   | 0                   | 0                    | 6,129               |
| <i>Subtotal Operating</i>                         | <b>\$ 669,125</b>   | <b>\$ 786,667</b>   | <b>\$ 733,539</b>    | <b>\$ 1,115,968</b> |
| <u>Transfers To</u>                               |                     |                     |                      |                     |
| Debt Service                                      | \$ 506,326          | \$ 1,639,667        | \$ 1,645,705         | \$ 1,689,148        |
| Operating Projects                                | 854,820             | 749,500             | 391,087              | 0                   |
| General Fund - Indirect Costs                     | 26,983              | 27,809              | 27,809               | 38,919              |
| <i>Subtotal Transfers</i>                         | <b>\$ 1,388,129</b> | <b>\$ 2,416,976</b> | <b>\$ 2,064,601</b>  | <b>\$ 1,728,067</b> |
| <b>TOTAL APPROPRIATIONS</b>                       | <b>\$ 2,057,254</b> | <b>\$ 3,203,643</b> | <b>\$ 2,798,140</b>  | <b>\$ 2,844,035</b> |
| <b>GROSS ENDING BALANCE</b>                       | <b>\$ 531,386</b>   | <b>\$ 337,418</b>   | <b>\$ 1,524,711</b>  | <b>\$ 1,690,005</b> |
| <b>RESERVE FOR SOLAR DEBT PAYMENT</b>             | <b>\$ 0</b>         | <b>\$ 0</b>         | <b>\$ 801,150</b>    | <b>\$ 801,150</b>   |
| <b>NET ENDING BALANCE</b>                         | <b>\$ 531,386</b>   | <b>\$ 337,418</b>   | <b>\$ 723,561</b>    | <b>\$ 888,855</b>   |

**SPECIAL REVENUE FUND  
GOLF COURSE OPERATING AND MAINTENANCE FUND  
SUMMARY OF PROPOSED BUDGET**

Description:

The Golf Course Revenue Fund was established to record all revenues and expenditures associated with existing 18-hole municipal golf courses, the Polo Driving Range, and the San Antonio Driving Range/Par 3. In FY 2008, management of the City's municipal golf courses transitioned to the Municipal Golf Association-San Antonio, a local non-profit organization.

|                                       | ACTUAL<br>FY 2025   | BUDGET<br>FY 2026   | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027 |
|---------------------------------------|---------------------|---------------------|----------------------|---------------------|
| <b>AVAILABLE FUNDS</b>                |                     |                     |                      |                     |
| Beginning Balance                     | \$ 47,086           | \$ 63,748           | \$ 65,805            | \$ 69,430           |
| <u>REVENUES</u>                       |                     |                     |                      |                     |
| Municipal Golf Association            | \$ 1,708,132        | \$ 1,104,050        | \$ 1,104,050         | \$ 1,108,050        |
| Interest on Time Deposits             | 18,718              | 14,138              | 3,625                | 1,258               |
| <i>Total Revenues &amp; Transfers</i> | <u>\$ 1,726,850</u> | <u>\$ 1,118,188</u> | <u>\$ 1,107,675</u>  | <u>\$ 1,109,308</u> |
| <b>TOTAL AVAILABLE FUNDS</b>          | <u>\$ 1,773,936</u> | <u>\$ 1,181,936</u> | <u>\$ 1,173,480</u>  | <u>\$ 1,178,738</u> |
| <u>APPROPRIATIONS</u>                 |                     |                     |                      |                     |
| <u>Transfers To</u>                   |                     |                     |                      |                     |
| Debt Service                          | \$ 1,708,131        | \$ 1,104,050        | \$ 1,104,050         | \$ 1,108,050        |
| <i>Subtotal Transfers</i>             | <u>\$ 1,708,131</u> | <u>\$ 1,104,050</u> | <u>\$ 1,104,050</u>  | <u>\$ 1,108,050</u> |
| <b>TOTAL APPROPRIATIONS</b>           | <u>\$ 1,708,131</u> | <u>\$ 1,104,050</u> | <u>\$ 1,104,050</u>  | <u>\$ 1,108,050</u> |
| <b>ENDING BALANCE</b>                 | <u>\$ 65,805</u>    | <u>\$ 77,886</u>    | <u>\$ 69,430</u>     | <u>\$ 70,688</u>    |

**SPECIAL REVENUE FUND  
INNER CITY INCENTIVE FUND  
SUMMARY OF PROPOSED BUDGET**

Description:

The Inner City Incentive Fund was designed to stimulate economic development in the inner city through loans and grants. The funding must be used to recruit or retain businesses in the inner city. Funds have been used for finish out grants to recruit a retail establishment or employer to the inner city. Funds have also been used to support programs like facade improvement programs that help small businesses make improvements to their establishment.

|                                       | ACTUAL<br>FY 2025   | BUDGET<br>FY 2026   | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027 |
|---------------------------------------|---------------------|---------------------|----------------------|---------------------|
| <b>AVAILABLE FUNDS</b>                |                     |                     |                      |                     |
| Beginning Balance                     | \$ 2,567,828        | \$ 0                | \$ 247,992           | \$ 1,781,430        |
| Adjustment for Reserve                | 820,115             | 0                   | 0                    | 0                   |
| <i>Net Balance</i>                    | <b>\$ 3,387,943</b> | <b>\$ 0</b>         | <b>\$ 247,992</b>    | <b>\$ 1,781,430</b> |
| <b>REVENUES</b>                       |                     |                     |                      |                     |
| Interest on Time Deposits             | \$ 218,494          | \$ 165,304          | \$ 131,545           | \$ 116,755          |
| Transfer from General Fund            | 762,500             | 1,525,000           | 1,525,000            | 0                   |
| Transfer from Houston Street TIRZ     | 75,000              | 0                   | 0                    | 0                   |
| <i>Total Revenues &amp; Transfers</i> | <b>\$ 1,055,994</b> | <b>\$ 1,690,304</b> | <b>\$ 1,656,545</b>  | <b>\$ 116,755</b>   |
| <b>TOTAL AVAILABLE FUNDS</b>          | <b>\$ 4,443,938</b> | <b>\$ 1,690,304</b> | <b>\$ 1,904,537</b>  | <b>\$ 1,898,185</b> |
| <b>APPROPRIATIONS</b>                 |                     |                     |                      |                     |
| <u>Operating Expenses</u>             |                     |                     |                      |                     |
| Contractual Services                  | \$ 920,115          | \$ 1,667,197        | \$ 100,000           | \$ 1,525,000        |
| <i>Subtotal Operating</i>             | <b>\$ 920,115</b>   | <b>\$ 1,667,197</b> | <b>\$ 100,000</b>    | <b>\$ 1,525,000</b> |
| <u>Transfers To</u>                   |                     |                     |                      |                     |
| General Fund                          | \$ 2,648,469        | \$ 23,107           | \$ 23,107            | \$ 0                |
| Market Square Fund                    | 627,361             | 0                   | 0                    | 0                   |
| <i>Subtotal Transfers</i>             | <b>\$ 3,275,830</b> | <b>\$ 23,107</b>    | <b>\$ 23,107</b>     | <b>\$ 0</b>         |
| <b>TOTAL APPROPRIATIONS</b>           | <b>\$ 4,195,945</b> | <b>\$ 1,690,304</b> | <b>\$ 123,107</b>    | <b>\$ 1,525,000</b> |
| <b>ENDING BALANCE</b>                 | <b>\$ 247,992</b>   | <b>\$ 0</b>         | <b>\$ 1,781,430</b>  | <b>\$ 373,185</b>   |

**SPECIAL REVENUE FUND  
MUNICIPAL COURT TRUANCY INTERVENTION AND PREVENTION FUND  
SUMMARY OF PROPOSED BUDGET**

## Description:

In FY 2020, the Municipal Court Truancy Intervention and Prevention Fund was created to account for the juvenile case manager fee collected from all paid Class C misdemeanor citations. The funds will be used to finance the salary and benefits of juvenile case managers employed by the Municipal Court.

|                                       | ACTUAL<br>FY 2025   | BUDGET<br>FY 2026   | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027 |
|---------------------------------------|---------------------|---------------------|----------------------|---------------------|
| <b>AVAILABLE FUNDS</b>                |                     |                     |                      |                     |
| Beginning Balance                     | \$ 388,794          | \$ 472,691          | \$ 508,649           | \$ 430,986          |
| <u>REVENUES</u>                       |                     |                     |                      |                     |
| Juvenile Case Manager Fee             | \$ 449,523          | \$ 466,287          | \$ 461,548           | \$ 463,857          |
| Bexar County Fee                      | 179,149             | 149,944             | 150,873              | 165,108             |
| Truancy Fee                           | 3,603               | 4,025               | 3,118                | 2,298               |
| Interest on Time Deposits             | 15,703              | 11,146              | 17,841               | 17,872              |
| Transfer from General Fund            | 213,887             | 113,887             | 113,887              | 63,887              |
| <i>Total Revenues &amp; Transfers</i> | <u>\$ 861,865</u>   | <u>\$ 745,289</u>   | <u>\$ 747,267</u>    | <u>\$ 713,022</u>   |
| <b>TOTAL AVAILABLE FUNDS</b>          | <u>\$ 1,250,659</u> | <u>\$ 1,217,980</u> | <u>\$ 1,255,916</u>  | <u>\$ 1,144,008</u> |
| <u>APPROPRIATIONS</u>                 |                     |                     |                      |                     |
| <u>Operating Expenses</u>             |                     |                     |                      |                     |
| Personnel Services                    | \$ 661,041          | \$ 770,582          | \$ 715,362           | \$ 768,048          |
| Contractual Services                  | 10,657              | 13,414              | 8,999                | 13,747              |
| Commodities                           | 1,037               | 7,357               | 600                  | 7,357               |
| Self-Insurance/Other Expenditures     | 67,261              | 43,189              | 43,189               | 42,538              |
| Capital Outlay                        | 2,014               | 56,780              | 56,780               | 70,385              |
| <i>Subtotal Operating</i>             | <u>\$ 742,010</u>   | <u>\$ 891,322</u>   | <u>\$ 824,930</u>    | <u>\$ 902,075</u>   |
| <b>TOTAL APPROPRIATIONS</b>           | <u>\$ 742,010</u>   | <u>\$ 891,322</u>   | <u>\$ 824,930</u>    | <u>\$ 902,075</u>   |
| <b>ENDING BALANCE</b>                 | <u>\$ 508,649</u>   | <u>\$ 326,658</u>   | <u>\$ 430,986</u>    | <u>\$ 241,933</u>   |

**SPECIAL REVENUE FUND  
MUNICIPAL COURT SECURITY FUND  
SUMMARY OF PROPOSED BUDGET**

Description:

In FY 2006, the Municipal Court Security Fund was created to account for the security fee collected from all paid Class C misdemeanor citations. These funds will be used to finance the purchase of security enhancements and for providing security services for the Municipal Court.

|                                       | ACTUAL<br>FY 2025 | BUDGET<br>FY 2026 | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027 |
|---------------------------------------|-------------------|-------------------|----------------------|---------------------|
| <b>AVAILABLE FUNDS</b>                |                   |                   |                      |                     |
| Beginning Balance                     | \$ 391,590        | \$ 311,242        | \$ 320,806           | \$ 78,322           |
| <u>REVENUES</u>                       |                   |                   |                      |                     |
| Security Fee                          | \$ 433,127        | \$ 446,293        | \$ 443,117           | \$ 445,335          |
| Interest on Time Deposits             | 16,115            | 12,639            | 11,751               | 11,061              |
| Transfer from General Fund            | 0                 | 0                 | 0                    | 200,000             |
| <i>Total Revenues &amp; Transfers</i> | <u>\$ 449,242</u> | <u>\$ 458,932</u> | <u>\$ 454,868</u>    | <u>\$ 656,396</u>   |
| <b>TOTAL AVAILABLE FUNDS</b>          | <u>\$ 840,832</u> | <u>\$ 770,174</u> | <u>\$ 775,674</u>    | <u>\$ 734,718</u>   |
| <u>APPROPRIATIONS</u>                 |                   |                   |                      |                     |
| <u>Operating Expenses</u>             |                   |                   |                      |                     |
| Personnel Services                    | \$ 393,529        | \$ 441,895        | \$ 471,233           | \$ 491,021          |
| Contractual Services                  | 87,512            | 144,765           | 80,968               | 98,812              |
| Commodities                           | 3,460             | 2,055             | 4,217                | 2,055               |
| Self-Insurance/Other Expenditures     | 35,525            | 57,006            | 57,006               | 59,714              |
| Capital Outlay                        | 0                 | 82,770            | 83,928               | 48,922              |
| <i>Subtotal Operating</i>             | <u>\$ 520,026</u> | <u>\$ 728,491</u> | <u>\$ 697,352</u>    | <u>\$ 700,524</u>   |
| <b>TOTAL APPROPRIATIONS</b>           | <u>\$ 520,026</u> | <u>\$ 728,491</u> | <u>\$ 697,352</u>    | <u>\$ 700,524</u>   |
| <b>ENDING BALANCE</b>                 | <u>\$ 320,806</u> | <u>\$ 41,683</u>  | <u>\$ 78,322</u>     | <u>\$ 34,194</u>    |

**SPECIAL REVENUE FUND  
MUNICIPAL COURT TECHNOLOGY FUND  
SUMMARY OF PROPOSED BUDGET**

Description:

In FY 2006, the Municipal Court Technology Fund was created to account for the technology fee collected from all paid Class C misdemeanor citations. The funds will be used to finance the purchase of maintenance of the technological enhancements for the Municipal Court.

|                                       | ACTUAL<br>FY 2025   | BUDGET<br>FY 2026   | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027 |
|---------------------------------------|---------------------|---------------------|----------------------|---------------------|
| <b>AVAILABLE FUNDS</b>                |                     |                     |                      |                     |
| Beginning Balance                     | \$ 368,052          | \$ 397,626          | \$ 394,578           | \$ 316,248          |
| <i>Net Balance</i>                    | <i>\$ 368,052</i>   | <i>\$ 397,626</i>   | <i>\$ 394,578</i>    | <i>\$ 316,248</i>   |
| <b>REVENUES</b>                       |                     |                     |                      |                     |
| Technology Fee                        | \$ 360,528          | \$ 371,444          | \$ 368,500           | \$ 377,017          |
| Interest on Time Deposits             | 19,226              | 14,341              | 15,151               | 14,471              |
| Transfer from General Fund            | 503,212             | 403,212             | 403,212              | 203,212             |
| <i>Total Revenues &amp; Transfers</i> | <i>\$ 882,966</i>   | <i>\$ 788,997</i>   | <i>\$ 786,863</i>    | <i>\$ 594,700</i>   |
| <b>TOTAL AVAILABLE FUNDS</b>          | <b>\$ 1,251,018</b> | <b>\$ 1,186,623</b> | <b>\$ 1,181,441</b>  | <b>\$ 910,948</b>   |
| <b>APPROPRIATIONS</b>                 |                     |                     |                      |                     |
| <b>Operating Expenses</b>             |                     |                     |                      |                     |
| Contractual Services                  | \$ 856,274          | \$ 899,156          | \$ 865,084           | \$ 899,156          |
| Self-Insurance/Other Expenditures     | 166                 | 109                 | 109                  | 0                   |
| Capital Outlay                        | 0                   | 0                   | 0                    | 8,520               |
| <i>Subtotal Operating</i>             | <i>\$ 856,440</i>   | <i>\$ 899,265</i>   | <i>\$ 865,193</i>    | <i>\$ 907,676</i>   |
| <b>TOTAL APPROPRIATIONS</b>           | <b>\$ 856,440</b>   | <b>\$ 899,265</b>   | <b>\$ 865,193</b>    | <b>\$ 907,676</b>   |
| <b>ENDING BALANCE</b>                 | <b>\$ 394,578</b>   | <b>\$ 287,358</b>   | <b>\$ 316,248</b>    | <b>\$ 3,272</b>     |



**SPECIAL REVENUE FUND  
PARKS ENVIRONMENTAL FUND  
SUMMARY OF PROPOSED BUDGET**

Description:

In FY 2014, the Parks Environmental Fund was established to account for certain expenditures associated with park mowing, sanitation, litter removal and tree trimming. These activities are funded through a \$2.25 per month Parks Environmental Fee.

|                                       | ACTUAL<br>FY 2025    | BUDGET<br>FY 2026    | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027  |
|---------------------------------------|----------------------|----------------------|----------------------|----------------------|
| <b>AVAILABLE FUNDS</b>                |                      |                      |                      |                      |
| Beginning Balance                     | \$ (103,448)         | \$ 230,466           | \$ 230,466           | \$ 310,213           |
| <u>REVENUES</u>                       |                      |                      |                      |                      |
| Parks Environmental Fee               | \$ 11,611,128        | \$ 15,836,958        | \$ 15,836,958        | \$ 18,004,380        |
| Recovery of Expenditures              | 0                    | 72                   | 144                  | 0                    |
| <i>Total Revenues &amp; Transfers</i> | <u>\$ 11,611,128</u> | <u>\$ 15,837,030</u> | <u>\$ 15,837,102</u> | <u>\$ 18,004,380</u> |
| <b>TOTAL AVAILABLE FUNDS</b>          | <u>\$ 11,507,680</u> | <u>\$ 16,067,496</u> | <u>\$ 16,067,568</u> | <u>\$ 18,314,593</u> |
| <u>APPROPRIATIONS</u>                 |                      |                      |                      |                      |
| <u>Operating Expenses</u>             |                      |                      |                      |                      |
| Personnel Services                    | \$ 8,135,417         | \$ 12,434,511        | \$ 11,883,711        | \$ 14,260,567        |
| Contractual Services                  | 1,561,748            | 1,610,628            | 2,173,628            | 2,520,379            |
| Commodities                           | 276,747              | 350,130              | 333,130              | 389,278              |
| Self-Insurance/Other Expenditures     | 1,302,904            | 1,363,940            | 1,366,811            | 803,236              |
| Capital Outlay                        | 399                  | 75                   | 75                   | 3,065                |
| <i>Subtotal Operating</i>             | <u>\$ 11,277,215</u> | <u>\$ 15,759,284</u> | <u>\$ 15,757,355</u> | <u>\$ 17,976,525</u> |
| <b>TOTAL APPROPRIATIONS</b>           | <u>\$ 11,277,215</u> | <u>\$ 15,759,284</u> | <u>\$ 15,757,355</u> | <u>\$ 17,976,525</u> |
| <b>ENDING BALANCE</b>                 | <u>\$ 230,466</u>    | <u>\$ 308,212</u>    | <u>\$ 310,213</u>    | <u>\$ 338,068</u>    |

**SPECIAL REVENUE FUND  
PRE-K 4 SA  
SUMMARY OF ADOPTED BUDGET**

Description:

In November 2020, voters reauthorized a 1/8 cent sales tax to fund the Pre-K 4 SA initiative to provide high quality pre-k for four year olds throughout San Antonio. The Fiscal Year for Pre-K 4 SA runs from July 1 through June 30.

|                                       | ACTUAL<br>FY 2025    | BUDGET<br>FY 2026    | ESTIMATED<br>FY 2026 | ADOPTED<br>FY 2027   |
|---------------------------------------|----------------------|----------------------|----------------------|----------------------|
| <b>AVAILABLE FUNDS</b>                |                      |                      |                      |                      |
| Beginning Balance                     | \$ 14,530,120        | \$ 3,233,998         | \$ 8,761,796         | \$ 6,998,164         |
| <u>REVENUES</u>                       |                      |                      |                      |                      |
| Sales Tax                             | \$ 51,655,078        | \$ 51,767,318        | \$ 52,007,182        | \$ 53,383,768        |
| State/Local Match                     | 778,829              | 2,705,185            | 2,607,683            | 3,056,925            |
| USDA (Food)                           | 1,274,501            | 1,419,869            | 1,131,950            | 1,332,178            |
| Intergovernmental                     | 303,776              | 0                    | 0                    | 0                    |
| Sliding Scale Tuition                 | 606,649              | 880,353              | 388,065              | 650,370              |
| Interest & Miscellaneous              | 785,494              | 607,583              | 839,641              | 452,549              |
| <i>Total Revenues &amp; Transfers</i> | <u>\$ 55,404,327</u> | <u>\$ 57,380,308</u> | <u>\$ 56,974,521</u> | <u>\$ 58,875,790</u> |
| <b>TOTAL AVAILABLE FUNDS</b>          | <u>\$ 69,934,447</u> | <u>\$ 60,614,306</u> | <u>\$ 65,736,317</u> | <u>\$ 65,873,954</u> |
| <u>APPROPRIATIONS</u>                 |                      |                      |                      |                      |
| <u>Operating Expenses</u>             |                      |                      |                      |                      |
| Personnel Services                    | \$ 37,317,262        | \$ 37,067,230        | \$ 37,430,144        | \$ 39,075,887        |
| Contractual Services                  | 16,555,876           | 17,395,778           | 15,121,529           | 17,117,697           |
| Commodities                           | 2,089,241            | 1,493,950            | 1,452,551            | 1,346,250            |
| Self-Insurance/Other Expenditures     | 2,753,295            | 2,945,674            | 3,034,698            | 3,208,792            |
| Capital Outlay                        | 1,110,739            | 220,916              | 300,535              | 120,916              |
| <i>Subtotal Operating</i>             | <u>\$ 59,826,413</u> | <u>\$ 59,123,548</u> | <u>\$ 57,339,457</u> | <u>\$ 60,869,542</u> |
| <u>Transfers To</u>                   |                      |                      |                      |                      |
| General Fund - Indirect Cost          | \$ 1,346,238         | \$ 1,398,696         | \$ 1,398,696         | \$ 1,420,096         |
| <i>Subtotal Transfers</i>             | <u>\$ 1,346,238</u>  | <u>\$ 1,398,696</u>  | <u>\$ 1,398,696</u>  | <u>\$ 1,420,096</u>  |
| <b>TOTAL APPROPRIATIONS</b>           | <u>\$ 61,172,651</u> | <u>\$ 60,522,244</u> | <u>\$ 58,738,153</u> | <u>\$ 62,289,638</u> |
| <b>ENDING BALANCE</b>                 | <u>\$ 8,761,796</u>  | <u>\$ 92,062</u>     | <u>\$ 6,998,164</u>  | <u>\$ 3,584,316</u>  |

**SPECIAL REVENUE FUND  
PUBLIC EDUCATION AND GOVERNMENT FUND  
SUMMARY OF PROPOSED BUDGET**

## Description:

This fund accounts for the revenues and expenditures relating to the Public Education and Government (PEG) Channel. Revenue is generated from a 1 percent charge to all local video providers and are used to fund capital projects associated with the PEG Channel. Under State law, the 1 percent charge must be utilized for capital expense for the PEG Channels.

|                                       | ACTUAL<br>FY 2025    | BUDGET<br>FY 2026   | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027 |
|---------------------------------------|----------------------|---------------------|----------------------|---------------------|
| <b>AVAILABLE FUNDS</b>                |                      |                     |                      |                     |
| Beginning Balance                     | \$ 9,331,943         | \$ 7,810,279        | \$ 8,299,126         | \$ 6,002,183        |
| Adjustment for Reserve                | (777,066)            | 0                   | 0                    | 0                   |
| <i>Net Balance</i>                    | <u>\$ 8,554,877</u>  | <u>\$ 7,810,279</u> | <u>\$ 8,299,126</u>  | <u>\$ 6,002,183</u> |
| <b>REVENUES</b>                       |                      |                     |                      |                     |
| Business and Franchise Tax            | \$ 1,581,903         | \$ 1,271,443        | \$ 1,260,675         | \$ 1,055,888        |
| Interest on Time Deposits             | 430,249              | 327,454             | 384,469              | 371,591             |
| Miscellaneous Revenue                 | 0                    | 0                   | 8,419                | 0                   |
| <i>Total Revenues &amp; Transfers</i> | <u>\$ 2,012,152</u>  | <u>\$ 1,598,897</u> | <u>\$ 1,653,563</u>  | <u>\$ 1,427,479</u> |
| <b>TOTAL AVAILABLE FUNDS</b>          | <u>\$ 10,567,029</u> | <u>\$ 9,409,176</u> | <u>\$ 9,952,689</u>  | <u>\$ 7,429,662</u> |
| <b>APPROPRIATIONS</b>                 |                      |                     |                      |                     |
| <u>Operating Expenses</u>             |                      |                     |                      |                     |
| Contractual Services                  | \$ 492,081           | \$ 501,562          | \$ 510,212           | \$ 501,562          |
| Commodities                           | 741                  | 0                   | 77,513               | 0                   |
| Self-Insurance/Other Expenditures     | 2,968                | 3,498               | 6,214                | 2,219               |
| Capital Outlay                        | 1,700,556            | 3,535,000           | 3,346,121            | 1,544,996           |
| <i>Subtotal Operating</i>             | <u>\$ 2,196,346</u>  | <u>\$ 4,040,060</u> | <u>\$ 3,940,060</u>  | <u>\$ 2,048,777</u> |
| <u>Transfers To</u>                   |                      |                     |                      |                     |
| General Fund - Indirect Cost          | \$ 10,446            | \$ 10,446           | \$ 10,446            | \$ 10,446           |
| Capital Projects                      | 61,111               | 0                   | 0                    | 0                   |
| <i>Subtotal Transfers</i>             | <u>\$ 71,557</u>     | <u>\$ 10,446</u>    | <u>\$ 10,446</u>     | <u>\$ 10,446</u>    |
| <b>TOTAL APPROPRIATIONS</b>           | <u>\$ 2,267,903</u>  | <u>\$ 4,050,506</u> | <u>\$ 3,950,506</u>  | <u>\$ 2,059,223</u> |
| <b>ENDING BALANCE</b>                 | <u>\$ 8,299,126</u>  | <u>\$ 5,358,670</u> | <u>\$ 6,002,183</u>  | <u>\$ 5,370,439</u> |

**SPECIAL REVENUE FUND  
RESILIENCY, ENERGY EFFICIENCY, AND SUSTAINABILITY FUND  
SUMMARY OF PROPOSED BUDGET**

Description:

In FY 2023 the Resiliency, Energy Efficiency, and Sustainability Fund was established to account for the need to support sustainability and environmental objectives and foster greater strategic alignment. The Resiliency, Energy Efficiency, and Sustainability Fund supports the San Antonio community and organizations by leveraging resources, enhancing collaboration and coordination, improving outcomes, and increasing efficiency and effectiveness.

|                                        | ACTUAL<br>FY 2025    | BUDGET<br>FY 2026    | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027 |
|----------------------------------------|----------------------|----------------------|----------------------|---------------------|
| <b>AVAILABLE FUNDS</b>                 |                      |                      |                      |                     |
| Beginning Balance                      | \$ 10,575,344        | \$ 10,169,020        | \$ 10,169,020        | \$ 6,581,224        |
| Adjustment for Reserve                 | (782,160)            | 0                    | 62,526               | 0                   |
| <i>Net Balance</i>                     | <b>\$ 9,793,184</b>  | <b>\$ 10,169,020</b> | <b>\$ 10,231,546</b> | <b>\$ 6,581,224</b> |
| <b>REVENUES</b>                        |                      |                      |                      |                     |
| Transfer from General Fund             | \$ 10,632,996        | \$ 2,437,115         | \$ 2,437,115         | \$ 0                |
| Transfer from ATD                      | 108,175              | 111,906              | 111,906              | 0                   |
| Interest on Time Deposits              | 719,817              | 593,805              | 621,782              | 603,192             |
| <i>Total Revenues &amp; Transfers</i>  | <b>\$ 11,460,988</b> | <b>\$ 3,142,826</b>  | <b>\$ 3,170,803</b>  | <b>\$ 603,192</b>   |
| <b>TOTAL AVAILABLE FUNDS</b>           | <b>\$ 21,254,173</b> | <b>\$ 13,311,846</b> | <b>\$ 13,402,349</b> | <b>\$ 7,184,416</b> |
| <b>APPROPRIATIONS</b>                  |                      |                      |                      |                     |
| <u>Operating Expenses</u>              |                      |                      |                      |                     |
| Personnel Services                     | \$ 1,864,947         | \$ 2,075,933         | \$ 2,066,143         | \$ 1,815,980        |
| Contractual Services                   | 5,149,185            | 1,450,654            | 1,395,264            | 1,292,205           |
| Commodities                            | 44,881               | 33,982               | 44,777               | 22,038              |
| Self-Insurance/Other Expenditures      | 2,790,126            | 71,472               | 73,560               | 94,242              |
| Capital Outlay                         | 15,831               | 2,209                | 2,820                | 9,438               |
| <i>Subtotal Operating</i>              | <b>\$ 9,864,971</b>  | <b>\$ 3,634,250</b>  | <b>\$ 3,582,564</b>  | <b>\$ 3,233,903</b> |
| <u>Transfers To</u>                    |                      |                      |                      |                     |
| City Tower and Garage Fund             | \$ 65,288            | \$ 68,738            | \$ 68,738            | \$ 149,906          |
| EEF Solar Panel Debt Payment           | 56,015               | 544,056              | 544,056              | 263,814             |
| Capital Project - EV Charging Stations | 0                    | 600,000              | 600,000              | 0                   |
| Resiliency Hubs                        | 1,069,043            | 12,708               | 25,767               | 0                   |
| Bus Shade Structures                   | 29,835               | 0                    | 0                    | 0                   |
| Sidewalk & Street Improvement          | 0                    | 2,000,000            | 2,000,000            | 0                   |
| <i>Subtotal Transfers</i>              | <b>\$ 1,220,182</b>  | <b>\$ 3,225,502</b>  | <b>\$ 3,238,561</b>  | <b>\$ 413,720</b>   |
| <b>TOTAL APPROPRIATIONS</b>            | <b>\$ 11,085,152</b> | <b>\$ 6,859,752</b>  | <b>\$ 6,821,125</b>  | <b>\$ 3,647,623</b> |
| <b>GROSS ENDING BALANCE</b>            | <b>\$ 10,169,020</b> | <b>\$ 6,452,094</b>  | <b>\$ 6,581,224</b>  | <b>\$ 3,536,793</b> |
| <b>RESERVE FOR PROJECTS</b>            | <b>\$ 0</b>          | <b>\$ 1,000,000</b>  | <b>\$ 1,000,000</b>  | <b>\$ 1,000,000</b> |
| <b>NET ENDING BALANCE</b>              | <b>\$ 10,169,020</b> | <b>\$ 5,452,094</b>  | <b>\$ 5,581,224</b>  | <b>\$ 2,536,793</b> |

**SPECIAL REVENUE FUND  
RIGHT OF WAY FUND  
SUMMARY OF PROPOSED BUDGET**

Description:

In FY 2001, the Right of Way Management Fund was established to separately account for the Right of Way Revenues and associated expenditures. The revenues are restricted for the project inspections of the City's Right of Way and the maintenance and improvement of City streets.

|                                        | ACTUAL<br>FY 2025   | BUDGET<br>FY 2026   | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027 |
|----------------------------------------|---------------------|---------------------|----------------------|---------------------|
| <b>AVAILABLE FUNDS</b>                 |                     |                     |                      |                     |
| Beginning Balance                      | \$ 2,258,464        | \$ 1,966,636        | \$ 1,966,636         | \$ 183,735          |
| Adjustment for Reserve                 | 5,300               | 0                   | 0                    | 0                   |
| <i>Net Balance</i>                     | <b>\$ 2,263,764</b> | <b>\$ 1,966,636</b> | <b>\$ 1,966,636</b>  | <b>\$ 183,735</b>   |
| <b>REVENUES</b>                        |                     |                     |                      |                     |
| Permit Application Fee                 | \$ 541,745          | \$ 561,309          | \$ 550,290           | \$ 679,840          |
| Inspection Fee                         | 3,463,209           | 3,535,960           | 3,495,810            | 4,100,945           |
| Registration Fee                       | 5,670               | 2,025               | 4,185                | 2,880               |
| Non-Compliance ROW Penalties           | 373,800             | 255,000             | 373,800              | 426,000             |
| Network Node Fee                       | 31,000              | 20,250              | 20,250               | 13,750              |
| Miscellaneous                          | 53                  | 0                   | 7,153                | 0                   |
| Interest on Time Deposits              | 48,808              | 37,170              | 26,966               | 23,600              |
| <i>Total Revenues &amp; Transfers</i>  | <b>\$ 4,464,285</b> | <b>\$ 4,411,714</b> | <b>\$ 4,478,454</b>  | <b>\$ 5,247,015</b> |
| <b>TOTAL AVAILABLE FUNDS</b>           | <b>\$ 6,728,049</b> | <b>\$ 6,378,350</b> | <b>\$ 6,445,090</b>  | <b>\$ 5,430,750</b> |
| <b>APPROPRIATIONS</b>                  |                     |                     |                      |                     |
| <u>Operating Expenses</u>              |                     |                     |                      |                     |
| Personnel Services                     | \$ 3,243,774        | \$ 3,380,191        | \$ 3,290,732         | \$ 3,809,818        |
| Contractual Services                   | 415,899             | 452,104             | 469,501              | 374,571             |
| Commodities                            | 53,713              | 50,173              | 52,987               | 49,912              |
| Self-Insurance/Other Expenditures      | 441,159             | 446,225             | 448,060              | 372,497             |
| Capital Outlay                         | 33,068              | 75                  | 75                   | 88,307              |
| <i>Subtotal Operating</i>              | <b>\$ 4,187,613</b> | <b>\$ 4,328,768</b> | <b>\$ 4,261,355</b>  | <b>\$ 4,695,105</b> |
| <u>Transfers To</u>                    |                     |                     |                      |                     |
| Street Restoration Fund                | \$ 373,800          | \$ 255,000          | \$ 0                 | \$ 426,000          |
| Transfer to General Fund               | 200,000             | 0                   | 0                    | 0                   |
| Transfer to Street Maintenance Program | 0                   | 2,000,000           | 2,000,000            | 0                   |
| <i>Subtotal Transfers</i>              | <b>\$ 573,800</b>   | <b>\$ 2,255,000</b> | <b>\$ 2,000,000</b>  | <b>\$ 426,000</b>   |
| <b>TOTAL APPROPRIATIONS</b>            | <b>\$ 4,761,413</b> | <b>\$ 6,583,768</b> | <b>\$ 6,261,355</b>  | <b>\$ 5,121,105</b> |
| <b>ENDING BALANCE</b>                  | <b>\$ 1,966,636</b> | <b>\$ (205,418)</b> | <b>\$ 183,735</b>    | <b>\$ 309,645</b>   |

**SPECIAL REVENUE FUND  
RIVER WALK CAPITAL IMPROVEMENT FUND  
SUMMARY OF PROPOSED BUDGET**

Description:

This fund receives lessee payments to fund and maintain approved capital improvements on the San Antonio Riverwalk to include sidewalks, stairs, lighting upgrades, walkway retaining walls, Americans with Disabilities Act (ADA) enhancements, and aesthetic improvements.

|                                       | ACTUAL<br>FY 2025   | BUDGET<br>FY 2026   | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027 |
|---------------------------------------|---------------------|---------------------|----------------------|---------------------|
| <b>AVAILABLE FUNDS</b>                |                     |                     |                      |                     |
| Beginning Balance                     | \$ 1,537,476        | \$ 1,985,293        | \$ 2,143,087         | \$ 2,749,229        |
| <u>REVENUES</u>                       |                     |                     |                      |                     |
| River Walk Leases                     | \$ 825,589          | \$ 847,550          | \$ 871,197           | \$ 887,823          |
| Interest on Time Deposits             | 74,117              | 0                   | 59,945               | 83,613              |
| <i>Total Revenues &amp; Transfers</i> | <u>\$ 899,706</u>   | <u>\$ 847,550</u>   | <u>\$ 931,142</u>    | <u>\$ 971,436</u>   |
| <b>TOTAL AVAILABLE FUNDS</b>          | <u>\$ 2,437,182</u> | <u>\$ 2,832,843</u> | <u>\$ 3,074,229</u>  | <u>\$ 3,720,665</u> |
| <u>APPROPRIATIONS</u>                 |                     |                     |                      |                     |
| <u>Operating Expenses</u>             |                     |                     |                      |                     |
| Contractual Services                  | \$ 254,213          | \$ 2,732,843        | \$ 325,000           | \$ 825,000          |
| Self-Insurance/Other Expenditures     | 0                   | 0                   | 0                    | 333                 |
| <i>Subtotal Operating</i>             | <u>\$ 254,213</u>   | <u>\$ 2,732,843</u> | <u>\$ 325,000</u>    | <u>\$ 825,333</u>   |
| <u>Transfers To</u>                   |                     |                     |                      |                     |
| Capital Projects - Operating          | \$ 39,882           | 0                   | 0                    | 0                   |
| <i>Subtotal Transfers</i>             | <u>\$ 39,882</u>    | <u>0</u>            | <u>0</u>             | <u>0</u>            |
| <b>TOTAL APPROPRIATIONS</b>           | <u>\$ 294,095</u>   | <u>\$ 2,732,843</u> | <u>\$ 325,000</u>    | <u>\$ 825,333</u>   |
| <b>ENDING BALANCE</b>                 | <u>\$ 2,143,087</u> | <u>\$ 100,000</u>   | <u>\$ 2,749,229</u>  | <u>\$ 2,895,332</u> |

**SPECIAL REVENUE FUND  
SA: READY TO WORK  
SUMMARY OF ADOPTED BUDGET**

Description:

In November 2020, San Antonio voters approved a 1/8 cent sales tax to fund the "SA: Ready to Work" program to increase access to quality jobs with benefits for thousands of San Antonio residents by connecting them with the talent requirements in San Antonio. The goals of the SA: Ready to Work program are to ensure that unemployed, underemployed, or underserved residents can access and complete the program; training and education align with current and anticipated high-demand, well-paid careers; and that ultimately, participants secure those high-demand, well-paid careers. The Fiscal Year for SA: Ready to Work runs from July 1 through June 30.

|                                       | ACTUAL<br>FY 2025     | BUDGET<br>FY 2026     | ESTIMATED<br>FY 2026  | ADOPTED<br>FY 2027    |
|---------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| <b>AVAILABLE FUNDS</b>                |                       |                       |                       |                       |
| Beginning Balance                     | \$ 115,712,962        | \$ 130,844,012        | \$ 133,233,904        | \$ 123,287,543        |
| <b>REVENUES</b>                       |                       |                       |                       |                       |
| Sales Tax                             | \$ 51,065,034         | \$ 25,490,011         | \$ 26,269,624         | \$ 0                  |
| Interest on Time Deposits             | 5,017,786             | 3,765,695             | 4,884,010             | 2,421,753             |
| Pay-It-Forward                        | 14,894                | 0                     | 40,000                | 40,000                |
| <i>Total Revenues &amp; Transfers</i> | <b>\$ 56,097,714</b>  | <b>\$ 29,255,706</b>  | <b>\$ 31,193,634</b>  | <b>\$ 2,461,753</b>   |
| <b>TOTAL AVAILABLE FUNDS</b>          | <b>\$ 171,810,676</b> | <b>\$ 160,099,718</b> | <b>\$ 164,427,538</b> | <b>\$ 125,749,296</b> |
| <b>APPROPRIATIONS</b>                 |                       |                       |                       |                       |
| <b>Operating Expenses</b>             |                       |                       |                       |                       |
| Personnel Services                    | \$ 2,360,257          | \$ 2,669,573          | \$ 2,463,811          | \$ 2,759,421          |
| Contractual Services                  | 35,866,094            | 41,722,694            | 38,079,338            | 39,401,048            |
| Commodities                           | 47,755                | 54,900                | 81,796                | 74,750                |
| Self-Insurance/Other Expenditures     | 102,599               | 123,922               | 240,325               | 254,710               |
| Capital Outlay                        | 40,563                | 7,500                 | 29,032                | 2,500                 |
| <i>Subtotal Operating</i>             | <b>\$ 38,417,268</b>  | <b>\$ 44,578,589</b>  | <b>\$ 40,894,302</b>  | <b>\$ 42,492,429</b>  |
| <b>Transfers To</b>                   |                       |                       |                       |                       |
| City Tower and Garage Fund            | \$ 81,107             | \$ 101,281            | \$ 85,779             | \$ 110,796            |
| General Fund - Indirect Cost          | 78,397                | 188,807               | 159,914               | 194,673               |
| <i>Subtotal Transfers</i>             | <b>\$ 159,504</b>     | <b>\$ 290,088</b>     | <b>\$ 245,693</b>     | <b>\$ 305,469</b>     |
| <b>TOTAL APPROPRIATIONS</b>           | <b>\$ 38,576,772</b>  | <b>\$ 44,868,677</b>  | <b>\$ 41,139,995</b>  | <b>\$ 42,797,898</b>  |
| <b>ENDING BALANCE</b>                 | <b>\$ 133,233,904</b> | <b>\$ 115,231,041</b> | <b>\$ 123,287,543</b> | <b>\$ 82,951,398</b>  |

**SPECIAL REVENUE FUND  
STARBRIGHT INDUSTRIAL DEVELOPMENT CORPORATION FUND  
SUMMARY OF PROPOSED BUDGET**

Description:

In FY 2006, the Starbright Industrial Development Corporation Fund was established to account for the proceeds from CPS Energy to be used to repay the debt service associated with the Toyota plant land purchase.

|                                       | ACTUAL<br>FY 2025   | BUDGET<br>FY 2026   | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027 |
|---------------------------------------|---------------------|---------------------|----------------------|---------------------|
| <b>AVAILABLE FUNDS</b>                |                     |                     |                      |                     |
| Beginning Balance                     | \$ 5,940            | \$ 5,940            | \$ 5,940             | \$ 5,940            |
| <u>REVENUES</u>                       |                     |                     |                      |                     |
| Transfer from General Fund            | \$ 1,631,650        | \$ 1,661,825        | \$ 1,661,825         | \$ 1,661,737        |
| <i>Total Revenues &amp; Transfers</i> | <u>\$ 1,631,650</u> | <u>\$ 1,661,825</u> | <u>\$ 1,661,825</u>  | <u>\$ 1,661,737</u> |
| <b>TOTAL AVAILABLE FUNDS</b>          | <u>\$ 1,637,590</u> | <u>\$ 1,667,765</u> | <u>\$ 1,667,765</u>  | <u>\$ 1,667,677</u> |
| <u>APPROPRIATIONS</u>                 |                     |                     |                      |                     |
| <u>Operating Expenses</u>             |                     |                     |                      |                     |
| Debt Service Payment                  | \$ 1,631,650        | \$ 1,661,825        | \$ 1,661,825         | \$ 1,661,737        |
| <i>Subtotal Operating</i>             | <u>\$ 1,631,650</u> | <u>\$ 1,661,825</u> | <u>\$ 1,661,825</u>  | <u>\$ 1,661,737</u> |
| <b>TOTAL APPROPRIATIONS</b>           | <u>\$ 1,631,650</u> | <u>\$ 1,661,825</u> | <u>\$ 1,661,825</u>  | <u>\$ 1,661,737</u> |
| <b>ENDING BALANCE</b>                 | <u>\$ 5,940</u>     | <u>\$ 5,940</u>     | <u>\$ 5,940</u>      | <u>\$ 5,940</u>     |



**SPECIAL REVENUE FUND  
STORM WATER OPERATING FUND  
SUMMARY OF PROPOSED BUDGET**

## Description:

The Storm Water Operating Fund was established to account for all revenues and expenditures associated with the operation and maintenance of all City storm water activities. Revenue is generated from a Storm Water Utility Fee. The Storm Water Operating Fund consists of several City activities that are responsible for the City's infrastructure system of lakes, streams, basins, dams, and storm water systems.

|                                       | ACTUAL<br>FY 2025    | BUDGET<br>FY 2026    | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027  |
|---------------------------------------|----------------------|----------------------|----------------------|----------------------|
| <b>AVAILABLE FUNDS</b>                |                      |                      |                      |                      |
| Beginning Balance                     | \$ 6,991,716         | \$ 6,586,213         | \$ 6,586,213         | \$ 5,046,463         |
| Adjustment for Reserve                | (297,081)            | 0                    | 891,963              | 0                    |
| <i>Net Balance</i>                    | <b>\$ 6,694,635</b>  | <b>\$ 6,586,213</b>  | <b>\$ 7,478,176</b>  | <b>\$ 5,046,463</b>  |
| <b>REVENUES</b>                       |                      |                      |                      |                      |
| Stormwater Revenues                   | \$ 56,390,856        | \$ 56,466,835        | \$ 56,906,429        | \$ 57,031,503        |
| Interest on Time Deposits             | 438,755              | 346,963              | 346,963              | 347,924              |
| Recovery of Expenditures              | 101,336              | 0                    | 6,175                | 0                    |
| <i>Total Revenues &amp; Transfers</i> | <b>\$ 56,930,947</b> | <b>\$ 56,813,798</b> | <b>\$ 57,259,567</b> | <b>\$ 57,379,427</b> |
| <b>TOTAL AVAILABLE FUNDS</b>          | <b>\$ 63,625,583</b> | <b>\$ 63,400,011</b> | <b>\$ 64,737,743</b> | <b>\$ 62,425,890</b> |
| <b>APPROPRIATIONS</b>                 |                      |                      |                      |                      |
| <u>Operating Expenses</u>             |                      |                      |                      |                      |
| Personnel Services                    | \$ 21,065,533        | \$ 22,009,746        | \$ 21,789,163        | \$ 24,086,210        |
| Contractual Services                  | 6,127,697            | 6,827,272            | 6,950,481            | 6,900,497            |
| SAWS - Reimbursement                  | 4,865,439            | 5,227,278            | 5,227,278            | 5,888,061            |
| Commodities                           | 1,740,031            | 1,902,727            | 1,942,418            | 1,862,834            |
| Self-Insurance/Other Expenditures     | 6,007,872            | 6,111,748            | 6,146,539            | 6,341,723            |
| Capital Outlay                        | 802,896              | 35,038               | 57,775               | 174,906              |
| <i>Subtotal Operating</i>             | <b>\$ 40,609,468</b> | <b>\$ 42,113,809</b> | <b>\$ 42,113,654</b> | <b>\$ 45,254,231</b> |
| <u>Transfers To</u>                   |                      |                      |                      |                      |
| General Fund - Indirect Cost          | \$ 2,856,220         | \$ 2,943,620         | \$ 2,943,620         | \$ 2,203,097         |
| General Fund - Other                  | 1,705,578            | 1,693,045            | 1,693,045            | 1,777,258            |
| City Tower and Garage Fund            | 264,705              | 279,009              | 279,009              | 212,488              |
| Solid Waste O&M Fund                  | 39,145               | 40,122               | 40,122               | 42,055               |
| Capital Projects                      | 4,293,345            | 5,300,000            | 5,300,000            | 3,148,985            |
| Debt Service                          | 7,270,908            | 7,424,083            | 7,321,830            | 7,448,271            |
| <i>Subtotal Transfers</i>             | <b>\$ 16,429,901</b> | <b>\$ 17,679,879</b> | <b>\$ 17,577,626</b> | <b>\$ 14,832,154</b> |
| <b>TOTAL APPROPRIATIONS</b>           | <b>\$ 57,039,369</b> | <b>\$ 59,793,688</b> | <b>\$ 59,691,280</b> | <b>\$ 60,086,385</b> |
| <b>ENDING BALANCE</b>                 | <b>\$ 6,586,213</b>  | <b>\$ 3,606,323</b>  | <b>\$ 5,046,463</b>  | <b>\$ 2,339,505</b>  |

**SPECIAL REVENUE FUND  
STORM WATER REGIONAL FACILITIES FUND  
SUMMARY OF PROPOSED BUDGET**

Description:

In FY 2001, the Storm Water Regional Facilities Fund was established to separately account for Detention Pond revenues and associated expenditures. Revenues are generated from fees-in-lieu of on-site storm water detention and are reserved for future large-scale capital drainage and storm water detention projects and/or water quality initiatives related to local development and neutralizing its effect on regional storm water flooding.

|                                       | ACTUAL<br>FY 2025    | BUDGET<br>FY 2026    | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027 |
|---------------------------------------|----------------------|----------------------|----------------------|---------------------|
| <b>AVAILABLE FUNDS</b>                |                      |                      |                      |                     |
| Beginning Balance                     | \$ 19,935,891        | \$ 6,021,192         | \$ 6,021,192         | \$ 2,177,880        |
| Adjustment for Reserve                | (16,396,731)         | 0                    | 117,757              | 0                   |
| <i>Net Balance</i>                    | <u>\$ 3,539,160</u>  | <u>\$ 6,021,192</u>  | <u>\$ 6,138,950</u>  | <u>\$ 2,177,880</u> |
| <b>REVENUES</b>                       |                      |                      |                      |                     |
| Detention Pond Revenues               | \$ 6,210,053         | \$ 6,711,657         | \$ 6,354,177         | \$ 6,456,768        |
| Interest on Time Deposits             | 1,545,395            | 1,217,640            | 1,345,552            | 1,297,180           |
| <i>Total Revenues &amp; Transfers</i> | <u>\$ 7,755,448</u>  | <u>\$ 7,929,297</u>  | <u>\$ 7,699,729</u>  | <u>\$ 7,753,948</u> |
| <b>TOTAL AVAILABLE FUNDS</b>          | <u>\$ 11,294,608</u> | <u>\$ 13,950,489</u> | <u>\$ 13,838,679</u> | <u>\$ 9,931,828</u> |
| <b>APPROPRIATIONS</b>                 |                      |                      |                      |                     |
| <u>Operating Expenses</u>             |                      |                      |                      |                     |
| Personnel Services                    | \$ 1,540,843         | \$ 1,636,145         | \$ 1,638,215         | \$ 1,724,069        |
| Contractual Services                  | 1,294,475            | 401,957              | 397,977              | 1,270,071           |
| Commodities                           | 4,369                | 5,592                | 7,511                | 3,097               |
| Self-Insurance/Other Expenditures     | 133,731              | 125,790              | 124,972              | 139,179             |
| Capital Outlay                        | 9,083                | 8,035                | 8,035                | 2,997               |
| <i>Subtotal Operating</i>             | <u>\$ 2,982,502</u>  | <u>\$ 2,177,519</u>  | <u>\$ 2,176,710</u>  | <u>\$ 3,139,413</u> |
| <u>Transfers To</u>                   |                      |                      |                      |                     |
| General Fund - Indirect Cost          | \$ 178,623           | \$ 184,089           | \$ 184,089           | \$ 211,773          |
| Capital Projects                      | 2,112,291            | 9,300,000            | 9,300,000            | 6,050,000           |
| <i>Subtotal Transfers</i>             | <u>\$ 2,290,914</u>  | <u>\$ 9,484,089</u>  | <u>\$ 9,484,089</u>  | <u>\$ 6,261,773</u> |
| <b>TOTAL APPROPRIATIONS</b>           | <u>\$ 5,273,415</u>  | <u>\$ 11,661,608</u> | <u>\$ 11,660,799</u> | <u>\$ 9,401,186</u> |
| <b>GROSS ENDING BALANCE</b>           | <u>\$ 6,021,192</u>  | <u>\$ 2,288,881</u>  | <u>\$ 2,177,880</u>  | <u>\$ 530,642</u>   |
| <b>RESERVE FOR CAPITAL PROJECTS</b>   | <u>\$ 6,021,192</u>  | <u>\$ 2,288,881</u>  | <u>\$ 2,177,880</u>  | <u>\$ 530,642</u>   |
| <b>NET ENDING BALANCE</b>             | <u>\$ 0</u>          | <u>\$ 0</u>          | <u>\$ 0</u>          | <u>\$ 0</u>         |

**SPECIAL REVENUE FUND  
TAX INCREMENT FINANCING  
SUMMARY OF PROPOSED BUDGET**

Description:

Tax Increment financing is a tool, governed by the Tax Increment Finance Act Chapter 311 of the Texas Code, to publicly finance needed infrastructure improvements and enhancements for residential and commercial developments within a defined area called Tax Increment Reinvestment Zone (TIRZ). In FY 1998, City Council created the Tax Increment Finance Program in accordance with the Community Revitalization Action Group (CRAG) recommendation. Currently, there are 18 TIRZs.

|                                       | ACTUAL<br>FY 2025   | BUDGET<br>FY 2026   | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027 |
|---------------------------------------|---------------------|---------------------|----------------------|---------------------|
| <b>AVAILABLE FUNDS</b>                |                     |                     |                      |                     |
| Beginning Balance                     | \$ 3,196,414        | \$ 3,678,839        | \$ 3,827,714         | \$ 4,201,870        |
| <b>REVENUES</b>                       |                     |                     |                      |                     |
| Administrative Fee                    | \$ 1,493,977        | \$ 1,355,678        | \$ 1,355,678         | \$ 1,519,834        |
| Interest on Time Deposits             | 135,716             | 101,921             | 136,219              | 133,896             |
| <i>Total Revenues &amp; Transfers</i> | <b>\$ 1,629,693</b> | <b>\$ 1,457,599</b> | <b>\$ 1,491,897</b>  | <b>\$ 1,653,730</b> |
| <b>TOTAL AVAILABLE FUNDS</b>          | <b>\$ 4,826,106</b> | <b>\$ 5,136,438</b> | <b>\$ 5,319,611</b>  | <b>\$ 5,855,600</b> |
| <b>APPROPRIATIONS</b>                 |                     |                     |                      |                     |
| <b>Operating Expenses</b>             |                     |                     |                      |                     |
| Personnel Services                    | \$ 840,345          | \$ 1,036,997        | \$ 933,085           | \$ 1,181,236        |
| Contractual Services                  | 14,821              | 37,887              | 40,378               | 1,576,214           |
| Commodities                           | 2,939               | 1,021               | 1,271                | 1,021               |
| Self-Insurance/Other Expenditures     | 46,065              | 50,459              | 50,531               | 91,193              |
| Capital Outlay                        | 9,458               | 3,366               | 3,366                | 11,345              |
| <i>Subtotal Operating</i>             | <b>\$ 913,628</b>   | <b>\$ 1,129,730</b> | <b>\$ 1,028,631</b>  | <b>\$ 2,861,009</b> |
| <b>Transfers To</b>                   |                     |                     |                      |                     |
| General Fund - Indirect Cost          | \$ 15,364           | \$ 15,834           | \$ 15,834            | \$ 27,173           |
| City Tower and Garage Fund            | 69,401              | 73,276              | 73,276               | 68,975              |
| City Fee Waivers                      | 0                   | 0                   | 0                    | 500,000             |
| <i>Subtotal Transfers</i>             | <b>\$ 84,765</b>    | <b>\$ 89,110</b>    | <b>\$ 89,110</b>     | <b>\$ 596,148</b>   |
| <b>TOTAL APPROPRIATIONS</b>           | <b>\$ 998,393</b>   | <b>\$ 1,218,840</b> | <b>\$ 1,117,741</b>  | <b>\$ 3,457,157</b> |
| <b>ENDING BALANCE</b>                 | <b>\$ 3,827,714</b> | <b>\$ 3,917,598</b> | <b>\$ 4,201,870</b>  | <b>\$ 2,398,443</b> |

**SPECIAL REVENUE FUND  
TOWING FUND  
SUMMARY OF PROPOSED BUDGET**

Description:

This fund records expenses and revenues associated with the revenues received from third party vendor tows and auctioned vehicles and the expenses related to those tows.

|                                       | ACTUAL<br>FY 2025 <sup>1</sup> | BUDGET<br>FY 2026    | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027  |
|---------------------------------------|--------------------------------|----------------------|----------------------|----------------------|
| <b>AVAILABLE FUNDS</b>                |                                |                      |                      |                      |
| Beginning Balance                     | \$ 0                           | \$ 0                 | \$ 0                 | \$ 0                 |
| <b>REVENUES</b>                       |                                |                      |                      |                      |
| Towing                                | \$ 16,971,563                  | \$ 22,401,379        | \$ 20,577,967        | \$ 24,145,466        |
| Interest on Time Deposits             | 0                              | 0                    | 9,922                | 7,033                |
| <i>Total Revenues &amp; Transfers</i> | <u>\$ 16,971,563</u>           | <u>\$ 22,401,379</u> | <u>\$ 20,587,889</u> | <u>\$ 24,152,499</u> |
| <b>TOTAL AVAILABLE FUNDS</b>          | <u>\$ 16,971,563</u>           | <u>\$ 22,401,379</u> | <u>\$ 20,587,889</u> | <u>\$ 24,152,499</u> |
| <b>APPROPRIATIONS</b>                 |                                |                      |                      |                      |
| <u>Operating Expenses</u>             |                                |                      |                      |                      |
| Contractual Services                  | \$ 13,315,532                  | \$ 16,295,720        | \$ 16,536,169        | \$ 17,018,906        |
| Subtotal Operating                    | <u>\$ 13,315,532</u>           | <u>\$ 16,295,720</u> | <u>\$ 16,536,169</u> | <u>\$ 17,018,906</u> |
| <u>Transfers To</u>                   |                                |                      |                      |                      |
| General Fund                          | \$ 3,656,031                   | \$ 6,105,659         | \$ 4,051,720         | \$ 7,133,593         |
| <i>Subtotal Transfers</i>             | <u>\$ 3,656,031</u>            | <u>\$ 6,105,659</u>  | <u>\$ 4,051,720</u>  | <u>\$ 7,133,593</u>  |
| <b>TOTAL APPROPRIATIONS</b>           | <u>\$ 16,971,563</u>           | <u>\$ 22,401,379</u> | <u>\$ 20,587,889</u> | <u>\$ 24,152,499</u> |
| <b>ENDING BALANCE</b>                 | <u>\$ 0</u>                    | <u>\$ 0</u>          | <u>\$ 0</u>          | <u>\$ 0</u>          |

<sup>1</sup> FY 2025 Actuals are included for comparison purposes only.

**SPECIAL REVENUE FUND  
TREE CANOPY PRESERVATION AND MITIGATION FUND  
SUMMARY OF PROPOSED BUDGET**

Description:

The Tree Canopy Preservation and Mitigation Fund was established to account for funds collected from tree mitigation fees and civil penalties. Revenues earned are designated for tree preservation, tree planting, and educational activities.

|                                       | ACTUAL<br>FY 2025    | BUDGET<br>FY 2026   | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027  |
|---------------------------------------|----------------------|---------------------|----------------------|----------------------|
| <b>AVAILABLE FUNDS</b>                |                      |                     |                      |                      |
| Beginning Balance                     | \$ 8,345,559         | \$ 704,634          | \$ 704,634           | \$ 6,182,414         |
| Adjustment for Reserve                | (3,108,030)          | 0                   | 0                    | 0                    |
| <i>Net Balance</i>                    | <b>\$ 5,237,529</b>  | <b>\$ 704,634</b>   | <b>\$ 704,634</b>    | <b>\$ 6,182,414</b>  |
| <b>REVENUES</b>                       |                      |                     |                      |                      |
| Mitigation Fee                        | \$ 3,420,856         | \$ 4,613,000        | \$ 9,600,000         | \$ 4,565,947         |
| Canopy Fee - Residential              | 77,710               | 51,075              | 119,758              | 51,244               |
| Canopy Fee - Commercial               | 1,344,720            | 910,000             | 1,118,000            | 1,129,180            |
| Certification Credits                 | 977,397              | 787,183             | 740,760              | 684,997              |
| Interest on Time Deposits             | 0                    | 114                 | 114                  | 0                    |
| <i>Total Revenues &amp; Transfers</i> | <b>\$ 5,820,683</b>  | <b>\$ 6,361,372</b> | <b>\$ 11,578,632</b> | <b>\$ 6,431,368</b>  |
| <b>TOTAL AVAILABLE FUNDS</b>          | <b>\$ 11,058,212</b> | <b>\$ 7,066,006</b> | <b>\$ 12,283,266</b> | <b>\$ 12,613,782</b> |
| <b>APPROPRIATIONS</b>                 |                      |                     |                      |                      |
| <b>Operating Expenses</b>             |                      |                     |                      |                      |
| Personnel Services                    | \$ 1,005,572         | \$ 1,117,535        | \$ 1,148,831         | \$ 1,839,490         |
| Contractual Services                  | 1,281,971            | 952,459             | 956,879              | 1,067,434            |
| Commodities                           | 440,140              | 461,535             | 417,514              | 348,911              |
| Self-Insurance/Other Expenditures     | 123,072              | 182,443             | 188,804              | 187,722              |
| Capital Outlay                        | 137,018              | 180                 | 180                  | 40,745               |
| <i>Subtotal Operating</i>             | <b>\$ 2,987,773</b>  | <b>\$ 2,714,152</b> | <b>\$ 2,712,208</b>  | <b>\$ 3,484,302</b>  |
| <b>Transfers To</b>                   |                      |                     |                      |                      |
| Capital Projects                      | \$ 6,030,218         | \$ 754,000          | \$ 754,000           | \$ 2,892,000         |
| Operating Projects                    | 1,288,436            | 2,586,050           | 2,586,050            | 3,944,000            |
| General Fund - Indirect Cost          | 47,151               | 48,594              | 48,594               | 43,994               |
| <i>Subtotal Transfers</i>             | <b>\$ 7,365,805</b>  | <b>\$ 3,388,644</b> | <b>\$ 3,388,644</b>  | <b>\$ 6,879,994</b>  |
| <b>TOTAL APPROPRIATIONS</b>           | <b>\$ 10,353,578</b> | <b>\$ 6,102,796</b> | <b>\$ 6,100,852</b>  | <b>\$ 10,364,296</b> |
| <b>ENDING BALANCE</b>                 | <b>\$ 704,634</b>    | <b>\$ 963,210</b>   | <b>\$ 6,182,414</b>  | <b>\$ 2,249,486</b>  |



# Enterprise Funds





**ENTERPRISE FUND  
AIRPORT OPERATING AND MAINTENANCE FUND  
SUMMARY OF PROPOSED BUDGET**

Description:

The Airport Operating & Maintenance Fund is an enterprise fund governed by Federal Law established to record all revenues and expenditures associated with the operations and maintenance of the San Antonio International Airport and Stinson Municipal Airport facilities. Airport user fees provide for operation and maintenance and required debt service for outstanding bonds. The Aviation Bond Ordinance governs transfers to and from the Airport Capital Improvement Funds and prohibits any credit to Airport Capital Improvement Funds which would reduce the Restricted Reserve balance to less than three months of operation and maintenance expenses.

|                                       | ACTUAL<br>FY 2025     | BUDGET<br>FY 2026     | ESTIMATED<br>FY 2026  | PROPOSED<br>FY 2027   |
|---------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| <b>AVAILABLE FUNDS</b>                |                       |                       |                       |                       |
| Beginning Balance                     | \$ 24,437,965         | \$ 27,343,614         | \$ 27,343,614         | \$ 26,671,595         |
| Adjustment for Reserve                | 1,339,030             | (3,744,772)           | (3,744,772)           | 0                     |
| <i>Net Balance</i>                    | <b>\$ 25,776,995</b>  | <b>\$ 23,598,842</b>  | <b>\$ 23,598,842</b>  | <b>\$ 26,671,595</b>  |
| <b>REVENUES</b>                       |                       |                       |                       |                       |
| <u><i>Airline Revenues</i></u>        |                       |                       |                       |                       |
| Landing Fees                          | \$ 20,765,667         | \$ 25,303,693         | \$ 25,303,693         | \$ 25,784,946         |
| Terminal Building Rentals             | 27,692,621            | 30,085,640            | 29,872,539            | 34,251,983            |
| Baggage Handling System Charges       | 5,953,058             | 8,443,744             | 8,443,742             | 9,565,569             |
| Passenger Loading Bridge Charges      | 426,994               | 1,545,345             | 1,491,591             | 1,078,866             |
| City Gate Charges                     | 11,802,644            | 3,465,925             | 3,388,626             | 4,243,767             |
| RON Fees                              | 1,481,140             | 1,186,571             | 1,162,447             | 1,405,602             |
| FIS Space Fees                        | 4,107,818             | 5,253,151             | 5,051,354             | 4,841,776             |
| Ramp Fees                             | 2,630,560             | 4,296,443             | 4,223,683             | 4,955,407             |
| Airline Competitive Credit            | (4,319,340)           | (7,712,422)           | (7,712,422)           | (9,964,006)           |
| <i>Subtotal Airline Revenues</i>      | <b>\$ 70,541,162</b>  | <b>\$ 71,868,090</b>  | <b>\$ 71,225,253</b>  | <b>\$ 76,163,910</b>  |
| <u><i>Non-Airline Revenues</i></u>    |                       |                       |                       |                       |
| Concession Contracts                  | \$ 34,831,119         | \$ 35,286,054         | \$ 35,122,107         | \$ 42,045,700         |
| Parking Fees                          | 33,025,739            | 41,515,060            | 39,319,159            | 48,565,289            |
| Property Leases                       | 11,632,462            | 12,355,818            | 12,587,851            | 12,650,703            |
| Stinson Airport                       | 569,213               | 550,794               | 571,539               | 616,995               |
| General Aviation Fuel                 | 700,889               | 647,881               | 641,246               | 651,155               |
| Interest on Time Deposits             | 2,551,344             | 2,059,310             | 2,116,597             | 1,973,685             |
| Miscellaneous Revenue                 | 4,298,070             | 2,254,436             | 3,824,021             | 3,260,033             |
| Transfer from Other Funds             | 46,393                | 11,700                | 5,957                 | 0                     |
| <i>Subtotal Non-Airline Revenues</i>  | <b>\$ 87,655,229</b>  | <b>\$ 94,681,053</b>  | <b>\$ 94,188,477</b>  | <b>\$ 109,763,560</b> |
| <b>Total Revenues &amp; Transfers</b> | <b>\$ 158,196,391</b> | <b>\$ 166,549,143</b> | <b>\$ 165,413,730</b> | <b>\$ 185,927,470</b> |
| <b>TOTAL AVAILABLE FUNDS</b>          | <b>\$ 183,973,386</b> | <b>\$ 190,147,985</b> | <b>\$ 189,012,572</b> | <b>\$ 212,599,065</b> |
| <b>APPROPRIATIONS</b>                 |                       |                       |                       |                       |
| <u><i>Operating Expenses</i></u>      |                       |                       |                       |                       |
| Personnel Services                    | \$ 48,064,659         | \$ 48,527,726         | \$ 47,387,410         | \$ 50,682,310         |
| Contractual Services                  | 38,497,095            | 35,874,620            | 36,466,424            | 35,570,107            |
| Commodities                           | 2,377,145             | 2,338,518             | 2,224,311             | 2,549,113             |
| Self-Insurance/Other Expenditures     | 12,179,719            | 12,791,023            | 12,786,505            | 12,789,412            |
| Capital Outlay                        | 2,269,141             | 1,135,588             | 1,221,955             | 450,271               |
| <i>Subtotal Operating</i>             | <b>\$ 103,387,759</b> | <b>\$ 100,667,475</b> | <b>\$ 100,086,605</b> | <b>\$ 102,041,213</b> |
| <u><i>Transfers To</i></u>            |                       |                       |                       |                       |
| General Fund - Indirect Cost          | \$ 2,219,260          | \$ 2,287,169          | \$ 2,287,169          | \$ 2,199,044          |
| General Fund - Other                  | 335,439               | 354,318               | 354,318               | 383,506               |
| Information Technology Services Fund  | 682,125               | 707,202               | 707,202               | 739,119               |
| Grants                                | 0                     | 0                     | 0                     | 1,773,767             |
| Airport Capital Improvement Funds     | 35,153,704            | 16,850,164            | 29,011,013            | 46,234,981            |
| Revenue Bond Debt Service             | 10,955,003            | 11,027,347            | 27,000,018            | 21,808,218            |
| Tax Note Debt Service                 | 3,896,481             | 30,910,701            | 2,894,652             | 10,747,622            |
| <i>Subtotal Transfers</i>             | <b>\$ 53,242,012</b>  | <b>\$ 62,136,901</b>  | <b>\$ 62,254,372</b>  | <b>\$ 83,886,257</b>  |
| <b>TOTAL APPROPRIATIONS</b>           | <b>\$ 156,629,771</b> | <b>\$ 162,804,376</b> | <b>\$ 162,340,977</b> | <b>\$ 185,927,470</b> |
| <b>GROSS ENDING BALANCE</b>           | <b>\$ 27,343,614</b>  | <b>\$ 27,343,609</b>  | <b>\$ 26,671,595</b>  | <b>\$ 26,671,595</b>  |
| <b>RESTRICTED RESERVE</b>             | <b>\$ 27,343,614</b>  | <b>\$ 27,343,609</b>  | <b>\$ 26,671,595</b>  | <b>\$ 26,671,595</b>  |
| <b>NET ENDING BALANCE</b>             | <b>\$ 0</b>           | <b>\$ 0</b>           | <b>\$ 0</b>           | <b>\$ 0</b>           |

**ENTERPRISE FUND  
AIRPORT PASSENGER FACILITY CHARGE AND SUBORDINATE LIEN FUND  
SUMMARY OF PROPOSED BUDGET**

Description:

The Passenger Facility Charge Revenue (PFC) Fund was established to account for Passenger Facility Charges imposed on each passenger enplaned. The revenues pay for capital expenses and debt service associated with the preservation, enhancement, safety, security, or noise reduction for the San Antonio International Airport. The first priority on the use of the funds is debt service for the PFC bonds. The remaining balance less reserves is transferred to the PFC Capital Improvement Fund for pay as you go Capital Projects.

|                                       | ACTUAL<br>FY 2025    | BUDGET<br>FY 2026    | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027  |
|---------------------------------------|----------------------|----------------------|----------------------|----------------------|
| <b>AVAILABLE FUNDS</b>                |                      |                      |                      |                      |
| Beginning Balance                     | \$ 0                 | \$ 0                 | \$ 0                 | \$ 0                 |
| <u>REVENUES</u>                       |                      |                      |                      |                      |
| Passenger Facility Charges            | \$ 20,984,180        | \$ 21,756,654        | \$ 19,373,936        | \$ 19,994,009        |
| Interest on Time Deposits             | 68,665               | 36,738               | 9,627                | 2,601                |
| <i>Total Revenues &amp; Transfers</i> | <u>\$ 21,052,845</u> | <u>\$ 21,793,392</u> | <u>\$ 19,383,563</u> | <u>\$ 19,996,610</u> |
| <b>TOTAL AVAILABLE FUNDS</b>          | <u>\$ 21,052,845</u> | <u>\$ 21,793,392</u> | <u>\$ 19,383,563</u> | <u>\$ 19,996,610</u> |
| <u>APPROPRIATIONS</u>                 |                      |                      |                      |                      |
| <u>Transfers To</u>                   |                      |                      |                      |                      |
| PFC Capital Improvement Fund          | \$ 5,998,094         | \$ 6,662,544         | \$ 4,381,220         | \$ 5,485,299         |
| Debt Service Fund - PFC               | 11,793,795           | 11,954,176           | 11,851,835           | 11,334,922           |
| Debt Service Fund - GARB              | 3,260,956            | 3,176,672            | 3,150,508            | 3,176,389            |
| <i>Subtotal Transfers</i>             | <u>\$ 21,052,845</u> | <u>\$ 21,793,392</u> | <u>\$ 19,383,563</u> | <u>\$ 19,996,610</u> |
| <b>TOTAL APPROPRIATIONS</b>           | <u>\$ 21,052,845</u> | <u>\$ 21,793,392</u> | <u>\$ 19,383,563</u> | <u>\$ 19,996,610</u> |
| <b>ENDING BALANCE</b>                 | <u>\$ 0</u>          | <u>\$ 0</u>          | <u>\$ 0</u>          | <u>\$ 0</u>          |

**ENTERPRISE FUND  
CUSTOMER FACILITY CHARGE FUND  
SUMMARY OF PROPOSED BUDGET**

Description:

The Customer Facility Charge Revenue (CFC) Fund was established to account for Customer Facility Charges imposed on customers renting cars at the San Antonio International Airport. The revenues pay for capital expenses and debt service associated with the design and construction of the Consolidated Rental Car Facility at the Airport.

|                                       | ACTUAL<br>FY 2025    | BUDGET<br>FY 2026    | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027  |
|---------------------------------------|----------------------|----------------------|----------------------|----------------------|
| <b>AVAILABLE FUNDS</b>                |                      |                      |                      |                      |
| Beginning Balance                     | \$ 1,177,539         | \$ 0                 | \$ 893,971           | \$ 0                 |
| <u>REVENUES</u>                       |                      |                      |                      |                      |
| Customer Facility Charges             | \$ 16,197,509        | \$ 17,698,651        | \$ 15,876,443        | \$ 16,333,178        |
| Interest on Time Deposits             | 30,611               | 0                    | 16,472               | 0                    |
| Transfer from Other Funds             | 833,102              | 0                    | 1,345,254            | 0                    |
| <i>Total Revenues &amp; Transfers</i> | <u>\$ 17,061,222</u> | <u>\$ 17,698,651</u> | <u>\$ 17,238,169</u> | <u>\$ 16,333,178</u> |
| <b>TOTAL AVAILABLE FUNDS</b>          | <u>\$ 18,238,761</u> | <u>\$ 17,698,651</u> | <u>\$ 18,132,140</u> | <u>\$ 16,333,178</u> |
| <u>APPROPRIATIONS</u>                 |                      |                      |                      |                      |
| <u>Operating Expenses</u>             |                      |                      |                      |                      |
| Contractual Services                  | \$ 0                 | \$ 25,000            | \$ 0                 | \$ 0                 |
| <i>Subtotal Operating</i>             | <u>\$ 0</u>          | <u>\$ 25,000</u>     | <u>\$ 0</u>          | <u>\$ 0</u>          |
| <u>Transfers To</u>                   |                      |                      |                      |                      |
| CFC Surplus Fund                      | \$ 6,014,754         | \$ 5,631,061         | \$ 6,243,111         | \$ 4,392,895         |
| Debt Service - CFC                    | 8,712,135            | 9,344,527            | 9,276,583            | 9,586,852            |
| Debt Service - GARB                   | 2,617,901            | 2,698,063            | 2,612,446            | 2,353,431            |
| <i>Subtotal Transfers</i>             | <u>\$ 17,344,790</u> | <u>\$ 17,673,651</u> | <u>\$ 18,132,140</u> | <u>\$ 16,333,178</u> |
| <b>TOTAL APPROPRIATIONS</b>           | <u>\$ 17,344,790</u> | <u>\$ 17,698,651</u> | <u>\$ 18,132,140</u> | <u>\$ 16,333,178</u> |
| <b>ENDING BALANCE</b>                 | <u>\$ 893,971</u>    | <u>\$ 0</u>          | <u>\$ 0</u>          | <u>\$ 0</u>          |

**ENTERPRISE FUND  
AIRPORT TERMINAL DEVELOPMENT PROGRAM FUND  
SUMMARY OF PROPOSED BUDGET**

Description:

The Airport Terminal Development Program Fund was established in FY 2023 to account for all revenues and expenditures associated with the administration and delivery of the Airport Terminal Program. This fund captures the administrative expenditures related to the delivery of Airport Terminal projects which are funded from the Capital Program revenue.

|                                       | ACTUAL<br>FY 2025    | BUDGET<br>FY 2026    | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027  |
|---------------------------------------|----------------------|----------------------|----------------------|----------------------|
| <b>AVAILABLE FUNDS</b>                |                      |                      |                      |                      |
| Beginning Balance                     | \$ 151,346           | \$ 0                 | \$ 217,354           | \$ 0                 |
| <u>REVENUES</u>                       |                      |                      |                      |                      |
| Capital Administrative Charges        | \$ 55,199,249        | \$ 63,798,366        | \$ 40,722,851        | \$ 45,938,952        |
| Interest on Time Deposits             | 5,815                | 0                    | 0                    | 0                    |
| Revenue Recovery                      | 23,441               | 0                    | 0                    | 0                    |
| <i>Total Revenues &amp; Transfers</i> | <u>\$ 55,228,505</u> | <u>\$ 63,798,366</u> | <u>\$ 40,722,851</u> | <u>\$ 45,938,952</u> |
|                                       | <u>\$ 55,379,851</u> | <u>\$ 63,798,366</u> | <u>\$ 40,940,205</u> | <u>\$ 45,938,952</u> |
| <b>TOTAL AVAILABLE FUNDS</b>          |                      |                      |                      |                      |
| <u>APPROPRIATIONS</u>                 |                      |                      |                      |                      |
| <u>Operating Expenses</u>             |                      |                      |                      |                      |
| Personnel Services                    | \$ 489,734           | \$ 1,035,394         | \$ 413,489           | \$ 1,104,317         |
| Contractual Services                  | 54,628,894           | 62,751,342           | 40,519,946           | 44,815,584           |
| Self-Insurance/Other Expenditures     | 43,870               | 11,630               | 6,770                | 19,051               |
| <i>Subtotal Operating</i>             | <u>\$ 55,162,498</u> | <u>\$ 63,798,366</u> | <u>\$ 40,940,205</u> | <u>\$ 45,938,952</u> |
| <b>TOTAL APPROPRIATIONS</b>           | <u>\$ 55,162,498</u> | <u>\$ 63,798,366</u> | <u>\$ 40,940,205</u> | <u>\$ 45,938,952</u> |
| <b>ENDING BALANCE</b>                 | <u>\$ 217,354</u>    | <u>\$ 0</u>          | <u>\$ 0</u>          | <u>\$ 0</u>          |

**ENTERPRISE FUND  
DEVELOPMENT SERVICES FUND  
SUMMARY OF PROPOSED BUDGET**

## Description:

The Development Services fund was established in FY 2007 to account for all revenues & expenditures associated with the operation and maintenance of all City development service activities. Development Services revenues are derived from development activity, and their uses are restricted to support functions related to land and building development.

|                                             | ACTUAL<br>FY 2025    | BUDGET<br>FY 2026    | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027  |
|---------------------------------------------|----------------------|----------------------|----------------------|----------------------|
| <b>AVAILABLE FUNDS</b>                      |                      |                      |                      |                      |
| Beginning Balance                           | \$ 20,759,158        | \$ 11,785,037        | \$ 11,785,037        | \$ 5,643,373         |
| Adjustment for Reserve                      | 564,005              | 0                    | 505,617              | 0                    |
| <i>Net Balance</i>                          | <b>\$ 21,323,163</b> | <b>\$ 11,785,037</b> | <b>\$ 12,290,654</b> | <b>\$ 5,643,373</b>  |
| <b>REVENUES</b>                             |                      |                      |                      |                      |
| Development Services Permits/Fees           | \$ 38,918,494        | \$ 37,273,475        | \$ 37,391,531        | \$ 43,640,569        |
| Interest on Time Deposits                   | 1,001,682            | 799,027              | 680,675              | 635,570              |
| Fire Prevention                             | 1,905,745            | 1,971,331            | 1,972,758            | 3,752,173            |
| Recovery of Expenditures                    | 8,339                | 1,111                | 1,111                | 0                    |
| Transfer from General Fund                  | 631,354              | 653,048              | 653,048              | 670,549              |
| City Fee Waivers                            | 1,476,203            | 1,393,153            | 1,393,671            | 1,000,000            |
| Transfer from Southern Edwards Plateau Fund | 250,000              | 0                    | 0                    | 179,530              |
| <i>Total Revenues &amp; Transfers</i>       | <b>\$ 44,191,818</b> | <b>\$ 42,091,145</b> | <b>\$ 42,092,794</b> | <b>\$ 49,878,391</b> |
| <b>TOTAL AVAILABLE FUNDS</b>                | <b>\$ 65,514,982</b> | <b>\$ 53,876,182</b> | <b>\$ 54,383,448</b> | <b>\$ 55,521,764</b> |
| <b>APPROPRIATIONS</b>                       |                      |                      |                      |                      |
| <u>Operating Expenses</u>                   |                      |                      |                      |                      |
| Personnel Services                          | \$ 33,170,584        | \$ 31,071,025        | \$ 30,990,664        | \$ 32,952,261        |
| Contractual Services                        | 4,296,883            | 4,431,399            | 4,418,537            | 4,535,959            |
| Commodities                                 | 426,268              | 401,997              | 403,938              | 393,958              |
| Self-Insurance/Other Expenditures           | 7,715,612            | 7,675,561            | 7,695,873            | 7,811,236            |
| Capital Outlay                              | 926,105              | 299,250              | 299,250              | 581,444              |
| <i>Subtotal Operating</i>                   | <b>\$ 46,535,452</b> | <b>\$ 43,879,232</b> | <b>\$ 43,808,262</b> | <b>\$ 46,274,858</b> |
| <u>Transfers To</u>                         |                      |                      |                      |                      |
| General Fund - Indirect Cost                | \$ 1,987,793         | \$ 2,048,619         | \$ 2,048,619         | \$ 2,346,695         |
| General Fund - Five Positions One Stop      | 383,778              | 389,645              | 389,645              | 543,440              |
| General Fund - Fire Prevention              | 1,905,745            | 1,971,331            | 1,972,758            | 3,752,173            |
| Hotel Occupancy Tax Fund Short Term Rentals | 0                    | 0                    | 0                    | 621,370              |
| Capital Projects - One Stop Improvements    | 2,408,422            | 0                    | 0                    | 0                    |
| Debt Service                                | 458,754              | 474,742              | 470,791              | 472,742              |
| Southern Edwards Plateau Fund               | 50,000               | 50,000               | 50,000               | 50,000               |
| <i>Subtotal Transfers</i>                   | <b>\$ 7,194,493</b>  | <b>\$ 4,934,337</b>  | <b>\$ 4,931,813</b>  | <b>\$ 7,786,420</b>  |
| <b>TOTAL APPROPRIATIONS</b>                 | <b>\$ 53,729,945</b> | <b>\$ 48,813,569</b> | <b>\$ 48,740,075</b> | <b>\$ 54,061,278</b> |
| <b>GROSS ENDING BALANCE</b>                 | <b>\$ 11,785,037</b> | <b>\$ 5,062,613</b>  | <b>\$ 5,643,373</b>  | <b>\$ 1,460,486</b>  |
| <b>RESERVE FOR FINANCIAL STABILIZATION</b>  | <b>\$ 10,964,131</b> | <b>\$ 0</b>          | <b>\$ 0</b>          | <b>\$ 0</b>          |
| <b>NET ENDING BALANCE</b>                   | <b>\$ 820,906</b>    | <b>\$ 5,062,613</b>  | <b>\$ 5,643,373</b>  | <b>\$ 1,460,486</b>  |

**ENTERPRISE FUND  
MARKET SQUARE FUND  
SUMMARY OF PROPOSED BUDGET**

Description:

The Market Square Fund will account for all revenues and expenditures associated with the management and operation of the Farmers Market, El Mercado, the Market Square Parking Lot, and Centro de Artes.

|                                       | ACTUAL<br>FY 2025   | BUDGET<br>FY 2026   | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027 |
|---------------------------------------|---------------------|---------------------|----------------------|---------------------|
| <b>AVAILABLE FUNDS</b>                |                     |                     |                      |                     |
| Beginning Balance                     | \$ 6,579            | \$ (350,289)        | \$ (350,289)         | \$ (531,819)        |
| Adjustment for Reserve                | 10,717              | 0                   | 81,933               | 0                   |
| <i>Net Balance</i>                    | <b>\$ 17,296</b>    | <b>\$ (350,289)</b> | <b>\$ (268,356)</b>  | <b>\$ (531,819)</b> |
| <b>REVENUES</b>                       |                     |                     |                      |                     |
| El Mercado Leases                     | \$ 198,433          | \$ 527,505          | \$ 531,003           | \$ 526,522          |
| Farmers Market Leases                 | 307,219             | 754,969             | 810,900              | 692,032             |
| Plaza Rentals/Vendor Fees             | 432,604             | 501,962             | 429,960              | 505,793             |
| Patio Space/Parking Lease             | 259,584             | 311,452             | 290,135              | 317,279             |
| Market Square Parking Revenues        | 731,930             | 749,799             | 666,420              | 845,064             |
| Interest on Time Deposits             | 14,946              | 11,253              | 4,484                | 3,148               |
| Transfer from ICIF                    | 627,361             | 0                   | 0                    | 0                   |
| <i>Total Revenues &amp; Transfers</i> | <b>\$ 2,572,078</b> | <b>\$ 2,856,940</b> | <b>\$ 2,732,902</b>  | <b>\$ 2,889,838</b> |
| <b>TOTAL AVAILABLE FUNDS</b>          | <b>\$ 2,589,374</b> | <b>\$ 2,506,651</b> | <b>\$ 2,464,546</b>  | <b>\$ 2,358,019</b> |
| <b>APPROPRIATIONS</b>                 |                     |                     |                      |                     |
| <b>Operating Expenses</b>             |                     |                     |                      |                     |
| Personnel Services                    | \$ 478,537          | \$ 509,516          | \$ 508,548           | \$ 519,169          |
| Contractual Services                  | 1,670,998           | 1,744,611           | 1,722,248            | 1,746,616           |
| Commodities                           | 25,804              | 32,317              | 31,219               | 35,154              |
| Self-Insurance/Other Expenditures     | 404,061             | 409,888             | 434,359              | 431,487             |
| Capital Outlay                        | 0                   | 2,416               | 2,458                | 107,735             |
| <i>Subtotal Operating</i>             | <b>\$ 2,579,400</b> | <b>\$ 2,698,748</b> | <b>\$ 2,698,832</b>  | <b>\$ 2,840,161</b> |
| <b>Transfers To</b>                   |                     |                     |                      |                     |
| Parking Fund                          | \$ 172,998          | \$ 134,837          | \$ 134,837           | \$ 111,025          |
| General Fund - Other                  | 108,175             | 111,741             | 111,741              | 115,496             |
| Public Improvement District           | 39,961              | 13,127              | 13,127               | 9,860               |
| Energy Efficiency Fund                | 37,828              | 37,828              | 37,828               | 37,828              |
| Capital Projects                      | 1,301               | 0                   | 0                    | 0                   |
| <i>Subtotal Transfers</i>             | <b>\$ 360,263</b>   | <b>\$ 297,533</b>   | <b>\$ 297,533</b>    | <b>\$ 274,209</b>   |
| <b>TOTAL APPROPRIATIONS</b>           | <b>\$ 2,939,663</b> | <b>\$ 2,996,281</b> | <b>\$ 2,996,365</b>  | <b>\$ 3,114,370</b> |
| <b>ENDING BALANCE</b>                 | <b>\$ (350,289)</b> | <b>\$ (489,630)</b> | <b>\$ (531,819)</b>  | <b>\$ (756,351)</b> |

**ENTERPRISE FUND  
PARKING OPERATING AND MAINTENANCE  
SUMMARY OF PROPOSED BUDGET**

## Description:

The Parking Fund was established in FY 1980 to account for revenues and expenditures associated with the operation and maintenance of the City's parking structures and parking areas and required debt service for outstanding bonds. The Downtown Operations Department is responsible for the administration of the Parking Operating and Maintenance Fund, which is a self-supporting operation. The Budgeted Financial Reserve is a three month operating reserve to sustain operations for unanticipated events or financial impacts.

|                                          | ACTUAL<br>FY 2025    | BUDGET<br>FY 2026    | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027  |
|------------------------------------------|----------------------|----------------------|----------------------|----------------------|
| <b>AVAILABLE FUNDS</b>                   |                      |                      |                      |                      |
| Beginning Balance                        | \$ 8,984,050         | \$ 7,971,845         | \$ 7,971,845         | \$ 8,351,408         |
| Adjustment for Reserve                   | (1,021,592)          | 0                    | 0                    | 0                    |
| <i>Net Balance</i>                       | <b>\$ 7,962,458</b>  | <b>\$ 7,971,845</b>  | <b>\$ 7,971,845</b>  | <b>\$ 8,351,408</b>  |
| <b>REVENUES</b>                          |                      |                      |                      |                      |
| Parking Garage and Lot Fees              | \$ 6,291,095         | \$ 6,457,857         | \$ 6,412,830         | \$ 7,013,389         |
| Parking Meter Collections                | 1,207,296            | 1,299,310            | 1,397,876            | 1,305,855            |
| Retail Space Leases                      | 155,275              | 137,857              | 140,407              | 138,546              |
| Miscellaneous                            | 20,609               | 15,721               | 16,334               | 15,800               |
| Recovery of Expenditures                 | 18,187               | 0                    | 2,010                | 0                    |
| Interest on Time Deposits                | 343,548              | 261,962              | 284,190              | 276,303              |
| Transfer from General Fund               | 1,908,886            | 2,009,629            | 2,009,629            | 2,027,796            |
| Transfer from Market Square Fund         | 172,998              | 134,837              | 134,837              | 111,025              |
| Transfer from City Tower and Garage Fund | 133,357              | 495,369              | 495,369              | 724,271              |
| <i>Total Revenues &amp; Transfers</i>    | <b>\$ 10,251,251</b> | <b>\$ 10,812,542</b> | <b>\$ 10,893,482</b> | <b>\$ 11,612,985</b> |
| <b>TOTAL AVAILABLE FUNDS</b>             | <b>\$ 18,213,709</b> | <b>\$ 18,784,387</b> | <b>\$ 18,865,327</b> | <b>\$ 19,964,393</b> |
| <b>APPROPRIATIONS</b>                    |                      |                      |                      |                      |
| <u>Operating Expenses</u>                |                      |                      |                      |                      |
| Personnel Services                       | \$ 5,891,087         | \$ 5,946,756         | \$ 5,886,227         | \$ 6,493,274         |
| Contractual Services                     | 2,207,034            | 2,525,906            | 2,607,575            | 1,840,047            |
| Commodities                              | 243,733              | 202,508              | 174,173              | 199,394              |
| Self-Insurance/Other Expenditures        | 899,074              | 888,680              | 885,038              | 976,533              |
| Capital Outlay                           | 7,077                | 521                  | 2,606                | 63,779               |
| <i>Subtotal Operating</i>                | <b>\$ 9,248,005</b>  | <b>\$ 9,564,371</b>  | <b>\$ 9,555,619</b>  | <b>\$ 9,573,027</b>  |
| <u>Transfers To</u>                      |                      |                      |                      |                      |
| General Fund - Indirect Cost             | \$ 378,754           | \$ 390,344           | \$ 390,344           | \$ 383,378           |
| General Fund - Other                     | 490,237              | 501,451              | 501,451              | 629,728              |
| Public Improvement District              | 89,684               | 61,703               | 61,703               | 81,521               |
| Energy Efficiency Fund                   | 4,802                | 4,802                | 4,802                | 4,802                |
| Capital Projects                         | 30,382               | 0                    | 0                    | 2,500,000            |
| <i>Subtotal Transfers</i>                | <b>\$ 993,859</b>    | <b>\$ 958,300</b>    | <b>\$ 958,300</b>    | <b>\$ 3,599,429</b>  |
| <b>TOTAL APPROPRIATIONS</b>              | <b>\$ 10,241,864</b> | <b>\$ 10,522,671</b> | <b>\$ 10,513,919</b> | <b>\$ 13,172,456</b> |
| <b>GROSS ENDING BALANCE</b>              | <b>\$ 7,971,845</b>  | <b>\$ 8,261,716</b>  | <b>\$ 8,351,408</b>  | <b>\$ 6,791,937</b>  |
| <b>STABILIZATION RESERVE</b>             | <b>\$ 2,199,021</b>  | <b>\$ 2,266,604</b>  | <b>\$ 2,266,604</b>  | <b>\$ 2,393,257</b>  |
| <b>NET ENDING BALANCE</b>                | <b>\$ 5,772,824</b>  | <b>\$ 5,995,112</b>  | <b>\$ 6,084,804</b>  | <b>\$ 4,398,680</b>  |

**ENTERPRISE FUND  
SOLID WASTE OPERATING AND MAINTENANCE FUND  
SUMMARY OF PROPOSED BUDGET**

Description:

The Solid Waste Fund was created to account for all revenues and expenditures associated with the operation and management of solid waste, recycling, brush collection and other related services.

|                                            | ACTUAL<br>FY 2025     | BUDGET<br>FY 2026     | ESTIMATED<br>FY 2026  | PROPOSED<br>FY 2027   |
|--------------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| <b>AVAILABLE FUNDS</b>                     |                       |                       |                       |                       |
| Beginning Balance                          | \$ 5,820,551          | \$ 18,695,578         | \$ 18,695,578         | \$ 18,976,836         |
| Adjustment for Commitments                 | 764,601               | 0                     | 0                     | 0                     |
| <i>Net Balance</i>                         | <b>\$ 6,585,153</b>   | <b>\$ 18,695,578</b>  | <b>\$ 18,695,578</b>  | <b>\$ 18,976,836</b>  |
| <b>REVENUES</b>                            |                       |                       |                       |                       |
| Solid Waste Fee                            | \$ 126,269,629        | \$ 127,138,356        | \$ 127,250,532        | \$ 130,954,843        |
| Environmental Service Fee                  | 23,751,238            | 24,159,760            | 24,256,884            | 26,223,802            |
| Recycling Program                          | 7,990,531             | 5,281,184             | 6,136,773             | 6,126,522             |
| Brush Recycling Fee                        | 229,536               | 225,437               | 225,437               | 225,437               |
| Waste Hauler Permit Fee                    | 1,429,274             | 1,402,304             | 1,408,180             | 1,815,250             |
| Interest on Time Deposits                  | 474,834               | 568,731               | 670,460               | 675,341               |
| Miscellaneous Revenue                      | 967,430               | 711,371               | 726,410               | 586,447               |
| Transfer from General Fund                 | 60,121                | 0                     | 0                     | 0                     |
| Transfer from Storm Water Operations       | 39,145                | 40,122                | 40,122                | 42,055                |
| <i>Total Revenues &amp; Transfers</i>      | <b>\$ 161,211,739</b> | <b>\$ 159,527,265</b> | <b>\$ 160,714,798</b> | <b>\$ 166,649,697</b> |
| <b>TOTAL AVAILABLE FUNDS</b>               | <b>\$ 167,796,892</b> | <b>\$ 178,222,843</b> | <b>\$ 179,410,376</b> | <b>\$ 185,626,533</b> |
| <b>APPROPRIATIONS</b>                      |                       |                       |                       |                       |
| <u>Operating Expenses</u>                  |                       |                       |                       |                       |
| Personnel Services                         | \$ 60,496,146         | \$ 61,709,791         | \$ 61,698,403         | \$ 64,859,937         |
| Contractual Services                       | 42,452,916            | 45,834,566            | 45,583,627            | 48,237,646            |
| Commodities                                | 9,113,977             | 9,546,905             | 9,600,383             | 10,198,014            |
| Self-Insurance/Other Expenditures          | 30,187,253            | 33,588,378            | 33,598,364            | 36,851,533            |
| Capital Outlay                             | 604,366               | 2,145,061             | 2,145,061             | 975,500               |
| <i>Subtotal Operating</i>                  | <b>\$ 142,854,658</b> | <b>\$ 152,824,701</b> | <b>\$ 152,625,838</b> | <b>\$ 161,122,630</b> |
| <u>Transfers To</u>                        |                       |                       |                       |                       |
| General Fund - Indirect Cost               | \$ 4,208,449          | \$ 4,698,505          | \$ 4,698,505          | \$ 5,065,833          |
| General Fund - Street & Alley Maintenance  | 1,376,000             | 1,376,000             | 1,376,000             | 1,756,250             |
| City Tower & Garage Fund                   | 662,207               | 697,197               | 697,197               | 573,171               |
| Starcrest Transfer Station                 | 0                     | 1,036,000             | 1,036,000             | 3,075,399             |
| <i>Subtotal Transfers</i>                  | <b>\$ 6,246,656</b>   | <b>\$ 7,807,702</b>   | <b>\$ 7,807,702</b>   | <b>\$ 10,470,653</b>  |
| <b>TOTAL APPROPRIATIONS</b>                | <b>\$ 149,101,314</b> | <b>\$ 160,632,403</b> | <b>\$ 160,433,540</b> | <b>\$ 171,593,283</b> |
| <b>GROSS ENDING BALANCE</b>                | <b>\$ 18,695,578</b>  | <b>\$ 17,590,440</b>  | <b>\$ 18,976,836</b>  | <b>\$ 14,033,250</b>  |
| <b>RESERVE FOR FINANCIAL STABILIZATION</b> | <b>\$ 0</b>           | <b>\$ 0</b>           | <b>\$ 0</b>           | <b>\$ 13,962,345</b>  |
| <b>NET ENDING BALANCE</b>                  | <b>\$ 18,695,578</b>  | <b>\$ 17,590,440</b>  | <b>\$ 18,976,836</b>  | <b>\$ 70,905</b>      |



# **Expendable Trust Funds**



**EXPENDABLE TRUST FUND  
CITY CEMETERIES FUND  
SUMMARY OF PROPOSED BUDGET**

Description:

The San Jose Burial Fund was established to account for the maintenance of the San Jose Burial Park. Effective January 1, 2011, the management of San Jose cemetery was transferred to a private management company. In FY 2012, this fund was renamed City Cemeteries Fund to account for revenues and expenses associated with San Jose Burial Park and the Historic Eastside Cemeteries.

|                                       | ACTUAL<br>FY 2025 | BUDGET<br>FY 2026 | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027 |
|---------------------------------------|-------------------|-------------------|----------------------|---------------------|
| <b>AVAILABLE FUNDS</b>                |                   |                   |                      |                     |
| Beginning Balance                     | \$ 557,559        | \$ 258,808        | \$ 268,060           | \$ 116,739          |
| Adjustment for Reserve                | (108,861)         | 0                 | 0                    | 0                   |
| Net Balance                           | <u>\$ 448,698</u> | <u>\$ 258,808</u> | <u>\$ 268,060</u>    | <u>\$ 116,739</u>   |
| <b>REVENUES</b>                       |                   |                   |                      |                     |
| Lease Revenue                         | \$ 239,190        | \$ 277,005        | \$ 29,102            | \$ 150,000          |
| Interest on Time Deposits             | 19,960            | 15,235            | 8,961                | 7,795               |
| Transfer from General Fund            | 0                 | 0                 | 0                    | 80,000              |
| <i>Total Revenues &amp; Transfers</i> | <u>\$ 259,150</u> | <u>\$ 292,240</u> | <u>\$ 38,063</u>     | <u>\$ 237,795</u>   |
| <b>TOTAL AVAILABLE FUNDS</b>          | <u>\$ 707,848</u> | <u>\$ 551,048</u> | <u>\$ 306,123</u>    | <u>\$ 354,534</u>   |
| <b>APPROPRIATIONS</b>                 |                   |                   |                      |                     |
| <u>Operating Expenses</u>             |                   |                   |                      |                     |
| Personnel Services                    | \$ 91,674         | \$ 89,460         | \$ 9,005             | \$ 97,805           |
| Contractual Services                  | 301,390           | 217,930           | 175,226              | 217,930             |
| Commodities                           | 4,393             | 6,150             | 0                    | 3,862               |
| Self-Insurance/Other Expenditures     | 40,392            | 5,153             | 5,153                | 7,372               |
| Capital Outlay                        | 1,939             | 0                 | 0                    | 0                   |
| <i>Subtotal Operating</i>             | <u>\$ 439,788</u> | <u>\$ 318,693</u> | <u>\$ 189,384</u>    | <u>\$ 326,969</u>   |
| <b>TOTAL APPROPRIATIONS</b>           | <u>\$ 439,788</u> | <u>\$ 318,693</u> | <u>\$ 189,384</u>    | <u>\$ 326,969</u>   |
| <b>ENDING BALANCE</b>                 | <u>\$ 268,060</u> | <u>\$ 232,355</u> | <u>\$ 116,739</u>    | <u>\$ 27,565</u>    |



# **Internal Service Funds**



**INTERNAL SERVICE FUND  
CAPITAL MANAGEMENT SERVICES FUND  
SUMMARY OF PROPOSED BUDGET**

Description:

In FY 2008, the Capital Management Services Fund was established to account for all the revenues and expenditures associated with the administration and delivery of capital improvement projects. This fund captures the administrative expenditures related to the delivery of projects which are funded from the Capital Program revenues such as General Obligation Bonds, Certificates of Obligation, and other debt proceeds.

|                                       | ACTUAL<br>FY 2025    | BUDGET<br>FY 2026    | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027  |
|---------------------------------------|----------------------|----------------------|----------------------|----------------------|
| <b>AVAILABLE FUNDS</b>                |                      |                      |                      |                      |
| Beginning Balance                     | \$ (10,972)          | \$ 31,436            | \$ 31,436            | \$ 0                 |
| Adjustment for Reserve                | 38,581               | 0                    | 0                    | 0                    |
| <i>Net Balance</i>                    | <b>\$ 27,609</b>     | <b>\$ 31,436</b>     | <b>\$ 31,436</b>     | <b>\$ 0</b>          |
| <b>REVENUES</b>                       |                      |                      |                      |                      |
| Capital Administrative Charges        | \$ 28,972,421        | \$ 32,049,930        | \$ 31,600,126        | \$ 36,427,068        |
| Miscellaneous Revenues                | 11,285               | 1,702                | 1,812                | 0                    |
| Interest on Time Deposits             | 1,358                | 0                    | 1,584                | 0                    |
| <i>Total Revenues &amp; Transfers</i> | <b>\$ 28,985,064</b> | <b>\$ 32,051,632</b> | <b>\$ 31,603,522</b> | <b>\$ 36,427,068</b> |
| <b>TOTAL AVAILABLE FUNDS</b>          | <b>\$ 29,012,673</b> | <b>\$ 32,083,068</b> | <b>\$ 31,634,958</b> | <b>\$ 36,427,068</b> |
| <b>APPROPRIATIONS</b>                 |                      |                      |                      |                      |
| <u>Operating Expenses</u>             |                      |                      |                      |                      |
| Personnel Services                    | \$ 21,612,537        | \$ 23,573,643        | \$ 22,598,497        | \$ 26,097,027        |
| Contractual Services                  | 1,236,753            | 1,970,580            | 2,502,869            | 1,507,535            |
| Commodities                           | 114,380              | 171,186              | 191,742              | 142,907              |
| Self-Insurance/Other Expenditures     | 2,987,865            | 3,249,596            | 3,252,826            | 5,144,671            |
| Capital Outlay                        | 136,454              | 95,283               | 97,680               | 320,852              |
| <i>Subtotal Operating</i>             | <b>\$ 26,087,989</b> | <b>\$ 29,060,288</b> | <b>\$ 28,643,614</b> | <b>\$ 33,212,992</b> |
| <u>Transfers To</u>                   |                      |                      |                      |                      |
| General Fund - Indirect Costs         | \$ 1,835,935         | \$ 1,892,115         | \$ 1,892,115         | \$ 1,917,938         |
| City Tower and Garage Fund            | 1,057,313            | 1,099,229            | 1,099,229            | 1,296,138            |
| <i>Subtotal Transfers</i>             | <b>\$ 2,893,248</b>  | <b>\$ 2,991,344</b>  | <b>\$ 2,991,344</b>  | <b>\$ 3,214,076</b>  |
| <b>TOTAL APPROPRIATIONS</b>           | <b>\$ 28,981,237</b> | <b>\$ 32,051,632</b> | <b>\$ 31,634,958</b> | <b>\$ 36,427,068</b> |
| <b>ENDING BALANCE</b>                 | <b>\$ 31,436</b>     | <b>\$ 31,436</b>     | <b>\$ 0</b>          | <b>\$ 0</b>          |

**INTERNAL SERVICE FUND  
CITY TOWER AND GARAGE FUND  
SUMMARY OF PROPOSED BUDGET**

Description:

The City Tower and Garage Fund was created to account for revenues from leases, City transfers from departmental rental, facility, and efficiency savings and parking revenues. Expenditures will include debt payments and parking operations, as well as deferred maintenance and operation costs.

|                                       | ACTUAL<br>FY 2025    | BUDGET<br>FY 2026    | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027  |
|---------------------------------------|----------------------|----------------------|----------------------|----------------------|
| <b>AVAILABLE FUNDS</b>                |                      |                      |                      |                      |
| Beginning Balance                     | \$ 177,969           | \$ 857,012           | \$ 857,012           | \$ 203,622           |
| Adjustment for Reserve                | 33,048               | 0                    | 0                    | 0                    |
| <i>Net Balance</i>                    | <b>\$ 211,017</b>    | <b>\$ 857,012</b>    | <b>\$ 857,012</b>    | <b>\$ 203,622</b>    |
| <b>REVENUES</b>                       |                      |                      |                      |                      |
| Interest on Time Deposits             | \$ 21,724            | \$ 16,189            | \$ 16,295            | \$ 15,987            |
| Parking Operations                    | 768,388              | 803,943              | 794,546              | 812,126              |
| Transfers from Other Funds            | 13,631,050           | 14,524,534           | 14,524,534           | 13,980,514           |
| Miscellaneous                         | 40,000               | 21,406               | 21,300               | 21,000               |
| <i>Total Revenues &amp; Transfers</i> | <b>\$ 14,461,162</b> | <b>\$ 15,366,072</b> | <b>\$ 15,356,675</b> | <b>\$ 14,829,627</b> |
| <b>TOTAL AVAILABLE FUNDS</b>          | <b>\$ 14,672,179</b> | <b>\$ 16,223,084</b> | <b>\$ 16,213,687</b> | <b>\$ 15,033,249</b> |
| <b>APPROPRIATIONS</b>                 |                      |                      |                      |                      |
| <u>Operating Expenses</u>             |                      |                      |                      |                      |
| Personnel Services                    | \$ 269,674           | \$ 311,518           | \$ 310,153           | \$ 333,415           |
| Contractual Services                  | 719,957              | 962,363              | 961,391              | 778,951              |
| Commodities                           | 2,349                | 0                    | 0                    | 0                    |
| Self-Insurance/Other Expenditures     | 6,808,449            | 7,018,494            | 7,018,494            | 7,128,983            |
| <i>Subtotal Operating</i>             | <b>\$ 7,800,429</b>  | <b>\$ 8,292,375</b>  | <b>\$ 8,290,038</b>  | <b>\$ 8,241,349</b>  |
| <u>Transfers To</u>                   |                      |                      |                      |                      |
| Parking Fund                          | \$ 133,357           | \$ 495,369           | \$ 495,369           | \$ 724,271           |
| City Tower Lease Payment Fund         | 3,662,356            | 4,915,881            | 4,915,881            | 4,093,169            |
| Debt Service                          | 2,153,160            | 2,240,897            | 2,240,897            | 1,650,486            |
| General Fund - Indirect Cost          | 65,865               | 67,880               | 67,880               | 100,006              |
| <i>Subtotal Transfers</i>             | <b>\$ 6,014,738</b>  | <b>\$ 7,720,027</b>  | <b>\$ 7,720,027</b>  | <b>\$ 6,567,932</b>  |
| <b>TOTAL APPROPRIATIONS</b>           | <b>\$ 13,815,167</b> | <b>\$ 16,012,402</b> | <b>\$ 16,010,065</b> | <b>\$ 14,809,281</b> |
| <b>ENDING BALANCE</b>                 | <b>\$ 857,012</b>    | <b>\$ 210,682</b>    | <b>\$ 203,622</b>    | <b>\$ 223,968</b>    |



**INTERNAL SERVICES FUND  
CITY TOWER LEASE PAYMENT FUND  
SUMMARY OF PROPOSED BUDGET**

Description:

This fund accounts for the revenues and expenditures relating to the activities of the City Tower's Lease Payment. The collected revenues are used to pay for the principal and interest of the debt issued for City Tower as funded through the Municipal Facilities Corporation.

|                                          | ACTUAL<br>FY 2025   | BUDGET<br>FY 2026   | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027 |
|------------------------------------------|---------------------|---------------------|----------------------|---------------------|
| <b>AVAILABLE FUNDS</b>                   |                     |                     |                      |                     |
| Beginning Balance                        | \$ (164,749)        | \$ 0                | \$ 0                 | \$ 20,145           |
| <u>REVENUES</u>                          |                     |                     |                      |                     |
| Lease Revenues                           | \$ 70,319           | \$ 38,433           | \$ 34,640            | \$ 4,500            |
| Interest on Time Deposits                | 27,978              | 8,986               | 32,924               | 34,407              |
| Transfer from City Tower and Garage Fund | 3,662,356           | 4,915,881           | 4,915,881            | 4,093,169           |
| Recovery of Prior Year Expenditures      | 3,365               | 0                   | 0                    | 0                   |
| Other Non-operating Revenue              | 450                 | 0                   | 0                    | 0                   |
| <i>Total Revenues &amp; Transfers</i>    | <u>\$ 3,764,467</u> | <u>\$ 4,963,300</u> | <u>\$ 4,983,445</u>  | <u>\$ 4,132,076</u> |
| <b>TOTAL AVAILABLE FUNDS</b>             | <u>\$ 3,599,718</u> | <u>\$ 4,963,300</u> | <u>\$ 4,983,445</u>  | <u>\$ 4,152,221</u> |
| <u>APPROPRIATIONS</u>                    |                     |                     |                      |                     |
| <u>Operating Expenses</u>                |                     |                     |                      |                     |
| Self-Insurance/Other Expenditures        | \$ 3,599,718        | \$ 4,963,300        | \$ 4,963,300         | \$ 4,148,800        |
| <i>Subtotal Operating</i>                | <u>\$ 3,599,718</u> | <u>\$ 4,963,300</u> | <u>\$ 4,963,300</u>  | <u>\$ 4,148,800</u> |
| <b>TOTAL APPROPRIATIONS</b>              | <u>\$ 3,599,718</u> | <u>\$ 4,963,300</u> | <u>\$ 4,963,300</u>  | <u>\$ 4,148,800</u> |
| <b>ENDING BALANCE</b>                    | <u>\$ 0</u>         | <u>\$ 0</u>         | <u>\$ 20,145</u>     | <u>\$ 3,421</u>     |

**INTERNAL SERVICE FUND  
EQUIPMENT RENEWAL AND REPLACEMENT FUND  
SUMMARY OF PROPOSED BUDGET**

Description:

The Equipment Renewal and Replacement Fund was established to record all revenues and expenditures associated with the replacement function of vehicles and heavy equipment. Revenues are generated from lease payments which are collected from all City departments participating in the replacement program. The lease payments are collected to pay for the replacement of vehicles and heavy equipment at the end of their useful life. As such, the ending balance is fully reserved for the future purchase of these assets.

|                                       | ACTUAL<br>FY 2025    | BUDGET<br>FY 2026    | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027  |
|---------------------------------------|----------------------|----------------------|----------------------|----------------------|
| <b>AVAILABLE FUNDS</b>                |                      |                      |                      |                      |
| Beginning Balance                     | \$ 28,506,964        | \$ 24,268,780        | \$ 29,980,408        | \$ 24,702,536        |
| Adjustment for Reserve                | 4,484,907            | 0                    | 0                    | 0                    |
| <i>Net Balance</i>                    | <b>\$ 32,991,871</b> | <b>\$ 24,268,780</b> | <b>\$ 29,980,408</b> | <b>\$ 24,702,536</b> |
| <b>REVENUES</b>                       |                      |                      |                      |                      |
| Sale of Vehicles                      | \$ 4,326,868         | \$ 3,781,002         | \$ 4,420,778         | \$ 3,795,184         |
| Interest on Time Deposits             | 4,644,752            | 2,554,618            | 4,049,843            | 2,347,326            |
| Lease of Rolling Equipment            | 48,372,879           | 50,579,226           | 50,576,450           | 54,394,550           |
| Wrecked Leased Vehicle Charge         | 952,670              | 0                    | 284,917              | 0                    |
| Transfer from General Fund            | 500,889              | 1,540,000            | 1,109,000            | 1,540,000            |
| Miscellaneous Revenue                 | 108,377              | 0                    | 481,674              | 0                    |
| <i>Total Revenues &amp; Transfers</i> | <b>\$ 58,906,435</b> | <b>\$ 58,454,846</b> | <b>\$ 60,922,662</b> | <b>\$ 62,077,060</b> |
| <b>TOTAL AVAILABLE FUNDS</b>          | <b>\$ 91,898,306</b> | <b>\$ 82,723,626</b> | <b>\$ 90,903,070</b> | <b>\$ 86,779,596</b> |
| <b>APPROPRIATIONS</b>                 |                      |                      |                      |                      |
| <u>Operating Expenses</u>             |                      |                      |                      |                      |
| Contractual Services                  | \$ 327,377           | \$ 1,803,026         | \$ 1,372,602         | \$ 1,804,338         |
| Commodities                           | 54,702               | 31,014               | 0                    | 31,014               |
| Self-Insurance/Other Expenditures     | 9,750                | 5,356                | 5,356                | 998                  |
| Capital Outlay                        | 59,847,052           | 64,583,784           | 63,083,418           | 70,733,757           |
| <i>Subtotal Operating</i>             | <b>\$ 60,238,881</b> | <b>\$ 66,423,180</b> | <b>\$ 64,461,376</b> | <b>\$ 72,570,107</b> |
| <u>Transfers To</u>                   |                      |                      |                      |                      |
| General Fund - Indirect Cost          | \$ 48,153            | \$ 49,626            | \$ 49,626            | \$ 46,187            |
| Fleet Services                        | 1,213,548            | 1,269,624            | 1,269,624            | 1,284,680            |
| SE Service Center Debt Payment        | 324,794              | 417,645              | 415,815              | 416,395              |
| SAFD Transfer                         | 0                    | 0                    | 4,093                | 0                    |
| Capital Project                       | 92,522               | 0                    | 0                    | 0                    |
| <i>Subtotal Transfers</i>             | <b>\$ 1,679,017</b>  | <b>\$ 1,736,895</b>  | <b>\$ 1,739,158</b>  | <b>\$ 1,747,262</b>  |
| <b>TOTAL APPROPRIATIONS</b>           | <b>\$ 61,917,898</b> | <b>\$ 68,160,075</b> | <b>\$ 66,200,534</b> | <b>\$ 74,317,369</b> |
| <b>GROSS ENDING BALANCE</b>           | <b>\$ 29,980,408</b> | <b>\$ 14,563,551</b> | <b>\$ 24,702,536</b> | <b>\$ 12,462,227</b> |
| <b>RESERVE FOR FUTURE PURCHASES</b>   | <b>\$ 29,980,408</b> | <b>\$ 14,563,551</b> | <b>\$ 24,702,536</b> | <b>\$ 12,462,227</b> |
| <b>NET ENDING BALANCE</b>             | <b>\$ 0</b>          | <b>\$ 0</b>          | <b>\$ 0</b>          | <b>\$ 0</b>          |

**INTERNAL SERVICE FUND  
FACILITY SERVICES FUND  
SUMMARY OF PROPOSED BUDGET**

Description:

The Facility Services Fund was established in FY 2005 to account for the maintenance of City facilities for which the Department of Building and Equipment Services is the primary building services provider. This fund records revenues and expenditures associated with the maintenance of various City facilities. Revenues are generated through a charge-back system to other City departments based on square footage of these facilities.

|                                       | ACTUAL<br>FY 2025    | BUDGET<br>FY 2026    | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027  |
|---------------------------------------|----------------------|----------------------|----------------------|----------------------|
| <b>AVAILABLE FUNDS</b>                |                      |                      |                      |                      |
| Beginning Balance                     | \$ 758,499           | \$ 731,472           | \$ 731,472           | \$ 1,192,857         |
| Adjustment for Reserve                | 123,797              | 0                    | 0                    | 0                    |
| <i>Net Balance</i>                    | <b>\$ 882,296</b>    | <b>\$ 731,472</b>    | <b>\$ 731,472</b>    | <b>\$ 1,192,857</b>  |
| <b>REVENUES</b>                       |                      |                      |                      |                      |
| Facility Services Charge              | \$ 28,372,079        | \$ 30,294,801        | \$ 30,294,801        | \$ 31,232,023        |
| Interest on Time Deposits             | 183,057              | 129,956              | 154,741              | 117,175              |
| Miscellaneous Revenue                 | 278,793              | 26,130               | 27,140               | 0                    |
| Transfer from General Fund            | 1,444,161            | 1,455,939            | 1,455,939            | 1,357,870            |
| Electric Vehicle Charging Fee         | 0                    | 0                    | 0                    | 22,752               |
| <i>Total Revenues &amp; Transfers</i> | <b>\$ 30,278,090</b> | <b>\$ 31,906,826</b> | <b>\$ 31,932,621</b> | <b>\$ 32,729,820</b> |
| <b>TOTAL AVAILABLE FUNDS</b>          | <b>\$ 31,160,386</b> | <b>\$ 32,638,298</b> | <b>\$ 32,664,093</b> | <b>\$ 33,922,677</b> |
| <b>APPROPRIATIONS</b>                 |                      |                      |                      |                      |
| <u>Operating Expenses</u>             |                      |                      |                      |                      |
| Personnel Services                    | \$ 11,422,085        | \$ 12,054,427        | \$ 11,850,990        | \$ 12,759,743        |
| Contractual Services                  | 8,154,904            | 8,641,852            | 8,618,305            | 9,188,986            |
| Commodities                           | 1,184,140            | 1,287,550            | 1,299,256            | 1,310,129            |
| Self-Insurance/Other Expenditures     | 7,837,444            | 8,142,580            | 7,946,658            | 8,814,420            |
| Capital Outlay                        | 305,140              | 15,988               | 19,187               | 111,735              |
| <i>Subtotal Operating</i>             | <b>\$ 28,903,713</b> | <b>\$ 30,142,397</b> | <b>\$ 29,734,396</b> | <b>\$ 32,185,013</b> |
| <u>Transfers To</u>                   |                      |                      |                      |                      |
| General Fund - Indirect Cost          | \$ 788,572           | \$ 1,030,534         | \$ 1,030,534         | \$ 1,030,761         |
| Energy Efficiency Fund                | 276,195              | 327,760              | 327,760              | 327,760              |
| City Tower and Garage Fund            | 358,121              | 378,546              | 378,546              | 306,920              |
| Grant                                 | 46,523               | 0                    | 0                    | 0                    |
| Capital Project                       | 55,790               | 0                    | 0                    | 0                    |
| <i>Subtotal Transfers</i>             | <b>\$ 1,525,201</b>  | <b>\$ 1,736,840</b>  | <b>\$ 1,736,840</b>  | <b>\$ 1,665,441</b>  |
| <b>TOTAL APPROPRIATIONS</b>           | <b>\$ 30,428,914</b> | <b>\$ 31,879,237</b> | <b>\$ 31,471,236</b> | <b>\$ 33,850,454</b> |
| <b>ENDING BALANCE</b>                 | <b>\$ 731,472</b>    | <b>\$ 759,061</b>    | <b>\$ 1,192,857</b>  | <b>\$ 72,223</b>     |

**INTERNAL SERVICE FUND  
FLEET SERVICES FUND  
SUMMARY OF PROPOSED BUDGET**

Description:

In FY 2013, the Fleet Services Fund was established to record all revenues and expenditures associated with vehicle repair and maintenance for City departments and other governmental entities. This fund will account for the recovery of expenditures through established rates charged to other City departments and governmental agencies.

|                                       | ACTUAL<br>FY 2025    | BUDGET<br>FY 2026    | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027  |
|---------------------------------------|----------------------|----------------------|----------------------|----------------------|
| <b>AVAILABLE FUNDS</b>                |                      |                      |                      |                      |
| Beginning Balance                     | \$ 3,443,627         | \$ 2,570,465         | \$ 2,570,465         | \$ 1,263,708         |
| Adjustment for Reserve                | 381,538              | 0                    | 0                    | 0                    |
| <i>Net Balance</i>                    | <b>\$ 3,825,165</b>  | <b>\$ 2,570,465</b>  | <b>\$ 2,570,465</b>  | <b>\$ 1,263,708</b>  |
| <b>REVENUES</b>                       |                      |                      |                      |                      |
| Automotive-Fleet Services             | \$ 39,476,928        | \$ 40,872,914        | \$ 40,172,197        | \$ 42,490,172        |
| Automotive-Fuel                       | 14,783,129           | 17,702,790           | 18,537,280           | 17,232,130           |
| Interest on Time Deposits             | 270,418              | 252,941              | 274,320              | 295,063              |
| Other Revenue                         | 170,792              | 18,889               | 138,090              | 2,004                |
| Transfer from Equipment & Renewal     | 1,213,548            | 1,269,624            | 1,269,624            | 1,284,680            |
| <i>Total Revenues &amp; Transfers</i> | <b>\$ 55,914,815</b> | <b>\$ 60,117,158</b> | <b>\$ 60,391,511</b> | <b>\$ 61,304,049</b> |
| <b>TOTAL AVAILABLE FUNDS</b>          | <b>\$ 59,739,980</b> | <b>\$ 62,687,623</b> | <b>\$ 62,961,976</b> | <b>\$ 62,567,757</b> |
| <b>APPROPRIATIONS</b>                 |                      |                      |                      |                      |
| <u>Operating Expenses</u>             |                      |                      |                      |                      |
| Personnel Services                    | \$ 17,159,118        | \$ 17,726,531        | \$ 17,558,500        | \$ 18,744,051        |
| Contractual Services                  | 6,968,321            | 7,521,810            | 7,430,731            | 7,232,861            |
| Commodities                           | 12,936,037           | 12,742,752           | 12,163,447           | 12,997,349           |
| Self-Insurance/Other Expenditures     | 18,433,933           | 22,108,670           | 22,695,929           | 21,465,965           |
| Capital Outlay                        | 270,727              | 376,342              | 405,593              | 236,245              |
| <i>Subtotal Operating</i>             | <b>\$ 55,768,136</b> | <b>\$ 60,476,105</b> | <b>\$ 60,254,200</b> | <b>\$ 60,676,471</b> |
| <u>Transfers To</u>                   |                      |                      |                      |                      |
| General Fund - Indirect Cost          | \$ 1,395,060         | \$ 1,437,749         | \$ 1,437,749         | \$ 1,587,094         |
| Energy Efficiency Fund                | 6,319                | 6,319                | 6,319                | 6,319                |
| <i>Subtotal Transfers</i>             | <b>\$ 1,401,379</b>  | <b>\$ 1,444,068</b>  | <b>\$ 1,444,068</b>  | <b>\$ 1,593,413</b>  |
| <b>TOTAL APPROPRIATIONS</b>           | <b>\$ 57,169,515</b> | <b>\$ 61,920,173</b> | <b>\$ 61,698,268</b> | <b>\$ 62,269,884</b> |
| <b>ENDING BALANCE</b>                 | <b>\$ 2,570,465</b>  | <b>\$ 767,450</b>    | <b>\$ 1,263,708</b>  | <b>\$ 297,873</b>    |

**INTERNAL SERVICES FUND  
INFORMATION TECHNOLOGY SERVICES FUND  
SUMMARY OF PROPOSED BUDGET**

Description:

This Internal Service Fund is used to record activities related to the Information Technology Services Department. The Information Technology Services Department provides data processing, telephone, and radio services 24 hours a day, 7 days a week to all City departments as well as Data Communications services to the San Antonio Water System and Bexar County in support of the county-wide Criminal Justice Information System.

|                                           | ACTUAL<br>FY 2025    | BUDGET<br>FY 2026    | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027  |
|-------------------------------------------|----------------------|----------------------|----------------------|----------------------|
| <b>AVAILABLE FUNDS</b>                    |                      |                      |                      |                      |
| Beginning Balance                         | \$ 2,055,937         | \$ 1,648,469         | \$ 1,648,469         | \$ 848,802           |
| Adjustment for Reserve                    | (89,928)             | 0                    | 216,900              | 0                    |
| <i>Net Balance</i>                        | <b>\$ 1,966,009</b>  | <b>\$ 1,648,469</b>  | <b>\$ 1,865,369</b>  | <b>\$ 848,802</b>    |
| <b>REVENUES</b>                           |                      |                      |                      |                      |
| IT Assessment Fee                         | \$ 82,884,322        | \$ 83,713,192        | \$ 83,713,192        | \$ 87,898,852        |
| Telecommunication Charges                 | 6,472,163            | 6,303,627            | 6,055,622            | 5,693,510            |
| AARRS Partner & Tenant Subscribers        | 1,937,166            | 1,675,558            | 1,675,558            | 1,698,008            |
| CAD/RMS Outside Billing                   | 485,873              | 556,709              | 549,328              | 578,977              |
| Recovery of Expenditures                  | 1,008,233            | 96,119               | 275,614              | 0                    |
| Interest on Time Deposits                 | 208,668              | 121,141              | 127,356              | 76,545               |
| Transfer from Airport Fund                | 682,125              | 707,202              | 707,202              | 739,119              |
| <i>Total Revenues &amp; Transfers</i>     | <b>\$ 93,678,550</b> | <b>\$ 93,173,548</b> | <b>\$ 93,103,872</b> | <b>\$ 96,685,011</b> |
| <b>TOTAL AVAILABLE FUNDS</b>              | <b>\$ 95,644,559</b> | <b>\$ 94,822,017</b> | <b>\$ 94,969,241</b> | <b>\$ 97,533,813</b> |
| <b>APPROPRIATIONS</b>                     |                      |                      |                      |                      |
| <b>Operating Expenses</b>                 |                      |                      |                      |                      |
| Personnel Services                        | \$ 44,858,776        | \$ 46,150,281        | \$ 46,250,569        | \$ 47,815,283        |
| Contractual Services                      | 36,858,312           | 35,843,182           | 35,872,342           | 37,446,096           |
| Commodities                               | 94,463               | 134,352              | 161,266              | 165,613              |
| Self-Insurance/Other Expenditures         | 8,656,039            | 8,101,396            | 7,857,017            | 7,712,760            |
| Capital Outlay                            | 405,492              | 300,648              | 300,648              | 478,003              |
| <i>Subtotal Operating</i>                 | <b>\$ 90,873,082</b> | <b>\$ 90,529,859</b> | <b>\$ 90,441,842</b> | <b>\$ 93,617,755</b> |
| <b>Transfers To</b>                       |                      |                      |                      |                      |
| General Fund- Indirect Cost               | \$ 2,281,335         | \$ 2,746,015         | \$ 2,746,015         | \$ 2,572,086         |
| City Tower and Garage Fund                | 841,673              | 868,450              | 868,450              | 675,934              |
| State & Local Cybersecurity Grant Program | 0                    | 24,100               | 24,100               | 0                    |
| AARRS Lifecycle Replacement Project       | 0                    | 40,032               | 40,032               | 40,032               |
| <i>Subtotal Transfers</i>                 | <b>\$ 3,123,008</b>  | <b>\$ 3,678,597</b>  | <b>\$ 3,678,597</b>  | <b>\$ 3,288,052</b>  |
| <b>TOTAL APPROPRIATIONS</b>               | <b>\$ 93,996,090</b> | <b>\$ 94,208,456</b> | <b>\$ 94,120,439</b> | <b>\$ 96,905,807</b> |
| <b>ENDING BALANCE</b>                     | <b>\$ 1,648,469</b>  | <b>\$ 613,561</b>    | <b>\$ 848,802</b>    | <b>\$ 628,006</b>    |

**INTERNAL SERVICES FUND  
PURCHASING AND GENERAL SERVICES FUND  
SUMMARY OF PROPOSED BUDGET**

Description:

The Purchasing and General Services Fund was established to record all revenues and expenditures associated with the procurement of goods and services for City departments and other government entities. Goods and support services are provided through a charge-back to other City departments, as well as other governmental agencies. The City's Mail and Print Shop are also housed within this fund.

|                                       | ACTUAL<br>FY 2025    | BUDGET<br>FY 2026    | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027  |
|---------------------------------------|----------------------|----------------------|----------------------|----------------------|
| <b>AVAILABLE FUNDS</b>                |                      |                      |                      |                      |
| Beginning Balance                     | \$ 1,623,635         | \$ 907,578           | \$ 907,578           | \$ 531,900           |
| Adjustment for Reserve                | 222,133              | 0                    | 0                    | 0                    |
| <i>Net Balance</i>                    | <b>\$ 1,845,768</b>  | <b>\$ 907,578</b>    | <b>\$ 907,578</b>    | <b>\$ 531,900</b>    |
| <b>REVENUES</b>                       |                      |                      |                      |                      |
| Procurement                           | \$ 9,143,424         | \$ 10,264,708        | \$ 10,264,708        | \$ 11,004,909        |
| Print and Mail                        | 3,712,197            | 3,889,325            | 3,889,325            | 3,917,374            |
| Interest on Time Deposits             | 5,404                | 3,669                | 76                   | 0                    |
| Other Revenue                         | 139,307              | 164,217              | 207,814              | 117,000              |
| <i>Total Revenues &amp; Transfers</i> | <b>\$ 13,000,332</b> | <b>\$ 14,321,919</b> | <b>\$ 14,361,923</b> | <b>\$ 15,039,283</b> |
| <b>TOTAL AVAILABLE FUNDS</b>          | <b>\$ 14,846,100</b> | <b>\$ 15,229,497</b> | <b>\$ 15,269,501</b> | <b>\$ 15,571,183</b> |
| <b>APPROPRIATIONS</b>                 |                      |                      |                      |                      |
| <b>Operating Expenses</b>             |                      |                      |                      |                      |
| Personnel Services                    | \$ 8,738,909         | \$ 9,065,795         | \$ 8,930,834         | \$ 9,558,014         |
| Contractual Services                  | 666,064              | 757,463              | 732,760              | 642,847              |
| Commodities                           | 151,633              | 18,240               | 18,966               | 16,857               |
| Self-Insurance/Other Expenditures     | 2,816,521            | 3,026,352            | 3,034,808            | 2,967,524            |
| Capital Outlay                        | 140,449              | 425,551              | 344,801              | 223,143              |
| <i>Subtotal Operating</i>             | <b>\$ 12,513,576</b> | <b>\$ 13,293,401</b> | <b>\$ 13,062,169</b> | <b>\$ 13,408,385</b> |
| <b>Transfers To</b>                   |                      |                      |                      |                      |
| General Fund - Indirect Cost          | \$ 882,824           | \$ 1,044,918         | \$ 1,044,918         | \$ 1,373,550         |
| City Tower and Garage Fund            | 542,122              | 630,514              | 630,514              | 548,277              |
| <i>Subtotal Transfers</i>             | <b>\$ 1,424,946</b>  | <b>\$ 1,675,432</b>  | <b>\$ 1,675,432</b>  | <b>\$ 1,921,827</b>  |
| <b>TOTAL APPROPRIATIONS</b>           | <b>\$ 13,938,522</b> | <b>\$ 14,968,833</b> | <b>\$ 14,737,601</b> | <b>\$ 15,330,212</b> |
| <b>ENDING BALANCE</b>                 | <b>\$ 907,578</b>    | <b>\$ 260,664</b>    | <b>\$ 531,900</b>    | <b>\$ 240,971</b>    |

# **Self Insurance Funds**





**SELF-INSURANCE FUND  
EMPLOYEE BENEFITS INSURANCE FUND  
SUMMARY OF PROPOSED BUDGET**

Description:

The Employee Benefits Insurance Fund consolidates the revenues and expenditures associated with benefits provided to City employees including medical, dental, and vision insurance. Funding comes primarily from assessments paid by City departments for their employees, premiums paid by employees, and pharmacy rebates. Expenses include benefit claims, third party administrative fees for processing claims, and administrative staff. The operating reserve provides financial flexibility for the fund to adjust to unanticipated changes in medical inflation, plan utilization, employee migration between plans, or other significant events.

|                                                             | ACTUAL<br>FY 2025     | BUDGET<br>FY 2026      | ESTIMATED<br>FY 2026   | PROPOSED<br>FY 2027    |
|-------------------------------------------------------------|-----------------------|------------------------|------------------------|------------------------|
| <b>AVAILABLE FUNDS</b>                                      |                       |                        |                        |                        |
| Beginning Balance                                           | \$ 19,800,469         | \$ 10,686,393          | \$ 10,686,393          | \$ (27,779,498)        |
| Adjustment for Reserve                                      | (11,000)              | 0                      | 0                      | 0                      |
| <i>Net Balance</i>                                          | <b>\$ 19,789,469</b>  | <b>\$ 10,686,393</b>   | <b>\$ 10,686,393</b>   | <b>\$ (27,779,498)</b> |
| <b>REVENUES</b>                                             |                       |                        |                        |                        |
| Department Assessments (Medical & Pharmacy)                 | \$ 180,788,082        | \$ 194,894,344         | \$ 203,025,450         | \$ 236,393,978         |
| Police Employee Contribution (Medical & Pharmacy)           | 1,427,927             | 1,446,926              | 1,447,607              | 1,584,730              |
| Fire Employee Contribution (Medical & Pharmacy)             | 479,194               | 477,497                | 477,067                | 508,637                |
| Civilian Employee Contribution (Medical & Pharmacy)         | 10,336,671            | 10,327,812             | 10,346,152             | 12,999,003             |
| Civilian Retiree Employee Contribution (Medical & Pharmacy) | 1,516,564             | 1,653,767              | 1,655,774              | 1,937,609              |
| Civilian Employee Premium (Dental & Vision)                 | 3,940,998             | 3,802,743              | 3,806,944              | 3,788,544              |
| Supplemental Life Insurance Premiums                        | 2,066,348             | 2,342,452              | 2,335,331              | 2,456,796              |
| Miscellaneous                                               | 3,096,832             | 3,436,494              | 3,961,254              | 1,871,048              |
| Pharmacy Rebate                                             | 22,718,856            | 24,433,204             | 24,438,414             | 25,733,011             |
| <i>Total Revenues &amp; Transfers</i>                       | <b>\$ 226,371,472</b> | <b>\$ 242,815,239</b>  | <b>\$ 251,493,993</b>  | <b>\$ 287,273,356</b>  |
| <b>TOTAL AVAILABLE FUNDS</b>                                | <b>\$ 246,160,941</b> | <b>\$ 253,501,632</b>  | <b>\$ 262,180,386</b>  | <b>\$ 259,493,858</b>  |
| <b>APPROPRIATIONS</b>                                       |                       |                        |                        |                        |
| <b>Operating Expenses</b>                                   |                       |                        |                        |                        |
| Administration - City                                       | \$ 3,647,027          | \$ 3,846,918           | \$ 3,869,656           | \$ 3,711,226           |
| Administration - Contracts                                  | 10,734,645            | 16,094,433             | 16,737,796             | 15,422,111             |
| Wellness and Health Savings Account Programs                | 12,888,138            | 12,044,689             | 12,067,532             | 12,679,156             |
| Medical & Pharmacy Claims                                   | 198,872,561           | 246,650,318            | 247,593,592            | 258,173,332            |
| HMO Payments-Retirees                                       | 947,063               | 1,094,758              | 1,094,758              | 3,206,895              |
| Civilian Employee Payments (Dental & Vision)                | 3,939,476             | 3,804,093              | 3,803,726              | 3,788,544              |
| Supplemental Life Payments                                  | 2,069,213             | 2,341,734              | 2,338,505              | 2,456,796              |
| <i>Subtotal Operating</i>                                   | <b>\$ 233,098,124</b> | <b>\$ 285,876,943</b>  | <b>\$ 287,505,565</b>  | <b>\$ 299,438,060</b>  |
| <b>Transfers To</b>                                         |                       |                        |                        |                        |
| General Fund - Indirect Cost                                | \$ 2,162,618          | \$ 2,228,794           | \$ 2,228,794           | \$ 0                   |
| City Tower and Garage Fund                                  | 213,806               | 225,525                | 225,525                | 219,037                |
| <i>Subtotal Transfers</i>                                   | <b>\$ 2,376,424</b>   | <b>\$ 2,454,319</b>    | <b>\$ 2,454,319</b>    | <b>\$ 219,037</b>      |
| <b>TOTAL APPROPRIATIONS</b>                                 | <b>\$ 235,474,548</b> | <b>\$ 288,331,262</b>  | <b>\$ 289,959,884</b>  | <b>\$ 299,657,097</b>  |
| <b>GROSS ENDING BALANCE</b>                                 | <b>\$ 10,686,393</b>  | <b>\$ (34,829,630)</b> | <b>\$ (27,779,498)</b> | <b>\$ (40,163,239)</b> |
| <b>OPERATING RESERVE</b>                                    | <b>\$ 10,686,393</b>  | <b>\$ 0</b>            | <b>\$ 0</b>            | <b>\$ 0</b>            |
| <b>NET ENDING BALANCE</b>                                   | <b>\$ 0</b>           | <b>\$ (34,829,630)</b> | <b>\$ (27,779,498)</b> | <b>\$ (40,163,239)</b> |

**SELF INSURANCE FUND  
LIABILITY INSURANCE FUND  
SUMMARY OF PROPOSED BUDGET**

Description:

The Liability Insurance Fund consolidates the City's Liability Insurance Programs. The fund's revenues are collected through charges to City departments and expenditures are made to settle tort claims against the City. The fund includes the administrative cost for Risk Management, Litigation staff, and insurance premiums.

|                                       | ACTUAL<br>FY 2025      | BUDGET<br>FY 2026      | ESTIMATED<br>FY 2026   | PROPOSED<br>FY 2027    |
|---------------------------------------|------------------------|------------------------|------------------------|------------------------|
| <b>AVAILABLE FUNDS</b>                |                        |                        |                        |                        |
| Beginning Balance                     | \$ (7,289,862)         | \$ (10,693,163)        | \$ (10,693,163)        | \$ (11,312,857)        |
| Adjustment for Reserve                | 157,018                | 0                      | 0                      | 0                      |
| <i>Net Balance</i>                    | <b>\$ (7,132,844)</b>  | <b>\$ (10,693,163)</b> | <b>\$ (10,693,163)</b> | <b>\$ (11,312,857)</b> |
| <b>REVENUES</b>                       |                        |                        |                        |                        |
| Department Assessments                | \$ 24,320,358          | \$ 26,265,984          | \$ 26,265,984          | \$ 28,367,263          |
| Interest on Time Deposits             | 1,576,132              | 1,232,453              | 1,349,502              | 1,284,329              |
| Recovery of Expenditures              | 297,931                | 71,760                 | 75,213                 | 0                      |
| Miscellaneous                         | 19,986                 | 0                      | 30,111                 | 0                      |
| <i>Total Revenues &amp; Transfers</i> | <b>\$ 26,214,407</b>   | <b>\$ 27,570,197</b>   | <b>\$ 27,720,810</b>   | <b>\$ 29,651,592</b>   |
| <b>TOTAL AVAILABLE FUNDS</b>          | <b>\$ 19,081,564</b>   | <b>\$ 16,877,034</b>   | <b>\$ 17,027,647</b>   | <b>\$ 18,338,735</b>   |
| <b>APPROPRIATIONS</b>                 |                        |                        |                        |                        |
| <u>Operating Expenses</u>             |                        |                        |                        |                        |
| Personnel Services                    | \$ 2,520,370           | \$ 2,848,356           | \$ 2,840,882           | \$ 3,034,396           |
| Contractual Services                  | 249,346                | 290,838                | 295,650                | 289,686                |
| Commodities                           | 17,298                 | 20,684                 | 20,684                 | 18,437                 |
| Self-Insurance/Other Expenditures     | 26,196,120             | 22,746,749             | 24,368,756             | 22,875,114             |
| Capital Outlay                        | 15,359                 | 4,408                  | 12,036                 | 56,518                 |
| <i>Subtotal Operating</i>             | <b>\$ 28,998,493</b>   | <b>\$ 25,911,035</b>   | <b>\$ 27,538,008</b>   | <b>\$ 26,274,151</b>   |
| <u>Transfers To</u>                   |                        |                        |                        |                        |
| General Fund - Indirect Cost          | \$ 669,497             | \$ 689,984             | \$ 689,984             | \$ 862,953             |
| Workers' Compensation Fund            | 106,736                | 112,512                | 112,512                | 104,761                |
| <i>Subtotal Transfers</i>             | <b>\$ 776,233</b>      | <b>\$ 802,496</b>      | <b>\$ 802,496</b>      | <b>\$ 967,714</b>      |
| <b>TOTAL APPROPRIATIONS</b>           | <b>\$ 29,774,726</b>   | <b>\$ 26,713,531</b>   | <b>\$ 28,340,504</b>   | <b>\$ 27,241,865</b>   |
| <b>ENDING BALANCE</b>                 | <b>\$ (10,693,163)</b> | <b>\$ (9,836,497)</b>  | <b>\$ (11,312,857)</b> | <b>\$ (8,903,130)</b>  |

**SELF INSURANCE FUND  
WORKERS' COMPENSATION FUND  
SUMMARY OF PROPOSED BUDGET**

Description:

The Workers' Compensation Fund consolidates the City's Workers' Compensation Program. City departments are charged a premium for their employees. Workers' Compensation claims and costs are paid from this Fund and claims are processed by a third party administrator. The operating reserve provides financial flexibility to the Fund for unanticipated changes in claims liability, catastrophic losses, actuarial valuation changes, or other significant events.

|                                        | ACTUAL<br>FY 2025    | BUDGET<br>FY 2026    | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027  |
|----------------------------------------|----------------------|----------------------|----------------------|----------------------|
| <b>AVAILABLE FUNDS</b>                 |                      |                      |                      |                      |
| Beginning Balance                      | \$ 2,716,597         | \$ 5,804,214         | \$ 5,804,214         | \$ 8,167,468         |
| Adjustment for Reserve                 | (2,000)              | 0                    | 0                    | 0                    |
| <i>Net Balance</i>                     | <u>\$ 2,714,597</u>  | <u>\$ 5,804,214</u>  | <u>\$ 5,804,214</u>  | <u>\$ 8,167,468</u>  |
| <b>REVENUES</b>                        |                      |                      |                      |                      |
| Department Assessments                 | \$ 16,531,600        | \$ 16,531,683        | \$ 16,531,683        | \$ 16,531,683        |
| Interest on Time Deposits              | 1,799,588            | 1,512,352            | 1,669,343            | 1,614,588            |
| Recovery of Expenditures               | 197,216              | 431,540              | 615,652              | 380,000              |
| Transfer from Liability Insurance Fund | 106,736              | 112,512              | 112,512              | 104,761              |
| <i>Total Revenues &amp; Transfers</i>  | <u>\$ 18,635,140</u> | <u>\$ 18,588,087</u> | <u>\$ 18,929,190</u> | <u>\$ 18,631,032</u> |
| <b>TOTAL AVAILABLE FUNDS</b>           | <u>\$ 21,349,737</u> | <u>\$ 24,392,301</u> | <u>\$ 24,733,404</u> | <u>\$ 26,798,500</u> |
| <b>APPROPRIATIONS</b>                  |                      |                      |                      |                      |
| <u>Operating Expenses</u>              |                      |                      |                      |                      |
| Personnel Services                     | \$ 2,744,725         | \$ 2,739,607         | \$ 2,730,988         | \$ 2,965,801         |
| Contractual Services                   | 2,597,134            | 2,644,423            | 2,676,347            | 2,531,989            |
| Commodities                            | 33,351               | 29,328               | 30,099               | 28,137               |
| Self-Insurance/Other Expenditures      | 9,487,570            | 11,082,718           | 10,390,975           | 10,461,264           |
| Capital Outlay                         | 2,281                | 2,566                | 31,223               | 40,715               |
| <i>Subtotal Operating</i>              | <u>\$ 14,865,061</u> | <u>\$ 16,498,642</u> | <u>\$ 15,859,632</u> | <u>\$ 16,027,906</u> |
| <u>Transfers To</u>                    |                      |                      |                      |                      |
| General Fund - Indirect Cost           | \$ 466,990           | \$ 481,280           | \$ 481,280           | \$ 444,954           |
| City Tower and Garage Fund             | 213,472              | 225,024              | 225,024              | 209,521              |
| <i>Subtotal Transfers</i>              | <u>\$ 680,462</u>    | <u>\$ 706,304</u>    | <u>\$ 706,304</u>    | <u>\$ 654,475</u>    |
| <b>TOTAL APPROPRIATIONS</b>            | <u>\$ 15,545,523</u> | <u>\$ 17,204,946</u> | <u>\$ 16,565,936</u> | <u>\$ 16,682,381</u> |
| <b>ENDING BALANCE</b>                  | <u>\$ 5,804,214</u>  | <u>\$ 7,187,355</u>  | <u>\$ 8,167,468</u>  | <u>\$ 10,116,119</u> |



# Debt Service Funds



**DEBT SERVICE FUND  
SUMMARY OF PROPOSED BUDGET**

Description:

This schedule reflects the consolidation of the General Obligation Debt Service Fund, the Certificates of Obligation Debt Service Fund and Tax Note Debt Service Fund. The General Obligation Debt Service Fund was established to account for the accumulation of ad valorem taxes collected for the purpose of paying principal and interest on long term debt. The Certificates of Obligation Debt Service Fund was established to account for the accumulation of ad valorem and pledged revenues collected for the purpose of paying principal and interest on long term certificates of obligation. The Tax Note Debt Service Fund was established to account for the accumulation of ad valorem and pledged revenues collected for the purpose of paying principal and interest on short term tax notes.

|                                          | ACTUAL<br>FY 2025     | BUDGET<br>FY 2026     | ESTIMATED<br>FY 2026  | PROPOSED<br>FY 2027   |
|------------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| <b>AVAILABLE FUNDS</b>                   |                       |                       |                       |                       |
| Beginning Balance                        | \$ 39,569,392         | \$ 30,746,094         | \$ 33,338,212         | \$ 35,106,088         |
| <u>REVENUES</u>                          |                       |                       |                       |                       |
| Current Property Tax                     | \$ 303,899,555        | \$ 302,679,041        | \$ 305,526,341        | \$ 296,586,243        |
| Delinquent Property Tax                  | 652,898               | 1,765,358             | 1,765,358             | 1,698,586             |
| Interest on Time Deposits                | 3,956,223             | 1,114,546             | 1,208,510             | 1,228,712             |
| Bond Proceeds                            | 81,015,000            | 0                     | 0                     | 0                     |
| Premiums on Bond Issuance                | 5,092,639             | 0                     | 0                     | 0                     |
| Penalty and Interest on Delinquent Taxes | 2,435,039             | 2,234,016             | 1,757,000             | 1,691,000             |
| Transfer from Brooks City-Base TIRZ Fund | 1,629,401             | 1,688,893             | 1,688,892             | 1,733,947             |
| Transfer from Midtown TIRZ Fund          | 1,604,049             | 2,569,469             | 2,568,312             | 2,572,900             |
| Transfer from Edwards Aquifer            | 0                     | 2,219,825             | 2,219,131             | 2,219,250             |
| Transfer from Houston St. TIRZ Fund      | 2,261,473             | 2,290,872             | 2,290,872             | 2,293,242             |
| Transfer from WestSide TIRZ Fund         | 1,100,521             | 1,133,625             | 1,133,625             | 1,129,500             |
| Transfer from Hemisfair TIRZ Fund        | 333,050               | 333,050               | 0                     | 0                     |
| Transfer from Inner City TIRZ Fund       | 494,267               | 505,869               | 505,869               | 506,244               |
| Transfer from Golf Course Fund           | 1,708,132             | 1,104,050             | 1,104,050             | 1,108,050             |
| Transfer from Stormwater Operating Fund  | 724,420               | 718,146               | 718,146               | 735,221               |
| Transfer from General Fund               | 862,328               | 857,973               | 844,348               | 857,472               |
| Transfer from Energy Efficiency Fund     | 506,326               | 1,639,667             | 1,645,705             | 1,689,148             |
| Transfer from River Barges               | 796,209               | 793,922               | 793,922               | 0                     |
| Transfer from Riverwalk Marina           | 165,650               | 165,650               | 165,650               | 165,400               |
| Transfer from City Tower and Garage Fund | 2,153,160             | 2,240,897             | 2,240,897             | 1,650,486             |
| Transfer from Capital Projects           | 183,635               | 0                     | 0                     | 0                     |
| Recovery of Prior Year Expenditures      | 349,859               | 0                     | 0                     | 0                     |
| Miscellaneous                            | 46,744                | 0                     | 0                     | 0                     |
| <i>Total Revenues and Transfers</i>      | <b>\$ 411,970,577</b> | <b>\$ 326,054,869</b> | <b>\$ 328,176,628</b> | <b>\$ 317,865,401</b> |
| <b>TOTAL AVAILABLE FUNDS</b>             | <b>\$ 451,539,969</b> | <b>\$ 356,800,963</b> | <b>\$ 361,514,840</b> | <b>\$ 352,971,489</b> |
| <u>APPROPRIATIONS</u>                    |                       |                       |                       |                       |
| Bond Principal                           | \$ 237,260,000        | \$ 225,135,000        | \$ 225,390,000        | \$ 211,145,000        |
| Bond Interest                            | 93,982,343            | 101,261,739           | 101,003,252           | 106,787,547           |
| Payment to Escrow Agent                  | 85,670,449            | 0                     | 0                     | 0                     |
| Issuance and Other Costs                 | 903,696               | 0                     | 0                     | 0                     |
| Cost of Bond Sale                        | 375,618               | 0                     | 0                     | 0                     |
| Paying Agent Fees                        | 9,651                 | 0                     | 0                     | 0                     |
| Arbitrage Expense                        | 0                     | 15,500                | 15,500                | 15,500                |
| <b>TOTAL APPROPRIATIONS</b>              | <b>\$ 418,201,757</b> | <b>\$ 326,412,239</b> | <b>\$ 326,408,752</b> | <b>\$ 317,948,047</b> |
| <b>ENDING BALANCE</b>                    | <b>\$ 33,338,212</b>  | <b>\$ 30,388,724</b>  | <b>\$ 35,106,088</b>  | <b>\$ 35,023,442</b>  |

**DEBT SERVICE FUND**  
**AIRPORT SYSTEM REVENUE REFUNDING BONDS, SERIES 2012**  
**AIRPORT SYSTEM REVENUE IMPROVEMENT BONDS, SERIES 2015**  
**AIRPORT SYSTEM REVENUE REFUNDING BONDS, SERIES 2019A**  
**AIRPORT SYSTEM REVENUE REFUNDING BONDS, TAXABLE SERIES 2019B**  
**AIRPORT SYSTEM INFERIOR LIEN REVENUE AND REFUNDING BONDS, SERIES 2025**  
**AIRPORT SYSTEM REVENUE IMPROVEMENT AND REFUNDING BONDS, SERIES 2026**  
**SUMMARY OF PROPOSED BUDGET**

## Description:

The Airport System Revenue Bond Debt Service schedule includes the Airport System Revenue Refunding Bonds, Series 2012, Airport System Revenue Improvement Bonds, Series 2015, Airport System Revenue Improvement Bonds, Series 2019A, and Airport System Revenue Improvement Bonds, Taxable Series 2019B, Airport System Inferior Lien Revenue and Refunding Bonds, Series 2025, and Airport System Revenue Refunding Bonds, Series 2026 Debt Service Funds. It was created to account for revenues transferred from the Airport System Revenue Fund. These revenues will pay for principal and interest on these bonds and provide for the bond reserve to pay other costs and expenses.

|                                         | ACTUAL<br>FY 2025    | BUDGET<br>FY 2026    | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027  |
|-----------------------------------------|----------------------|----------------------|----------------------|----------------------|
| <b>AVAILABLE FUNDS</b>                  |                      |                      |                      |                      |
| Beginning Balance                       | \$ 14,954,339        | \$ 15,195,575        | \$ 15,656,880        | \$ 18,446,882        |
| <u>REVENUES</u>                         |                      |                      |                      |                      |
| Contributions from Airport Revenue Fund | \$ 10,954,003        | \$ 11,027,347        | \$ 27,000,018        | \$ 21,808,218        |
| Contributions from PFC Revenue Fund     | 3,260,956            | 3,176,671            | 3,150,508            | 3,176,389            |
| Contributions from CFC Reserve Fund     | 2,618,901            | 2,698,063            | 2,612,446            | 2,353,431            |
| Interest on Time Deposits               | 768,184              | 0                    | 176,027              | 0                    |
| <i>Total Revenues &amp; Transfers</i>   | <u>\$ 17,602,044</u> | <u>\$ 16,902,081</u> | <u>\$ 32,938,999</u> | <u>\$ 27,338,038</u> |
| <b>TOTAL AVAILABLE FUNDS</b>            | <u>\$ 32,556,383</u> | <u>\$ 32,097,656</u> | <u>\$ 48,595,879</u> | <u>\$ 45,784,920</u> |
| <u>APPROPRIATIONS</u>                   |                      |                      |                      |                      |
| Bond Principal                          | \$ 11,570,000        | \$ 12,115,000        | \$ 12,115,000        | \$ 16,245,000        |
| Bond Interest                           | 5,187,376            | 4,779,967            | 18,030,197           | 9,117,996            |
| Paying Agent Fees                       | 800                  | 800                  | 800                  | 900                  |
| Liquidity Fees                          | 0                    | 0                    | 0                    | 950,000              |
| Arbitrage                               | 138,327              | 0                    | 0                    | 0                    |
| Arbitrage Consulting and Rebate         | 3,000                | 3,000                | 3,000                | 2,000                |
| <b>TOTAL APPROPRIATIONS</b>             | <u>\$ 16,899,503</u> | <u>\$ 16,898,767</u> | <u>\$ 30,148,997</u> | <u>\$ 26,315,896</u> |
| <b>GROSS ENDING BALANCE</b>             | <u>\$ 15,656,880</u> | <u>\$ 15,198,889</u> | <u>\$ 18,446,882</u> | <u>\$ 19,469,024</u> |
| Bond Reserve Fund                       | \$ 8,591,199         | \$ 7,997,734         | \$ 0                 | \$ 0                 |
| Reserve for Future Payments             | 7,065,681            | 7,201,155            | 18,446,882           | 19,469,024           |
| <b>NET ENDING BALANCE</b>               | <u>\$ 0</u>          | <u>\$ 0</u>          | <u>\$ 0</u>          | <u>\$ 0</u>          |
| Succeeding Year Principal and Interest  | \$ 16,894,967        | \$ 16,908,221        | \$ 25,362,996        | \$ 24,328,871        |



**DEBT SERVICE FUND**  
**AIRPORT SYSTEM TAX NOTES, TAXABLE SERIES 2023**  
**AIRPORT SYSTEM TAX NOTES, TAXABLE SERIES 2025**  
**SUMMARY OF PROPOSED BUDGET**

Description:

The Airport System Revenue Tax Note Debt Service schedule provides for the payment of principal and interest on short-term interim financing issued to complete capital improvements for the San Antonio Airport System. It was created to account for revenues transferred from the Airport System Revenue Fund to pay the principal and interest on the tax notes.

|                                         | ACTUAL<br>FY 2025    | BUDGET<br>FY 2026    | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027  |
|-----------------------------------------|----------------------|----------------------|----------------------|----------------------|
| <b>AVAILABLE FUNDS</b>                  |                      |                      |                      |                      |
| Beginning Balance                       | \$ 219,550           | \$ 2,025,475         | \$ 326,555           | \$ 326,555           |
| <u>REVENUES</u>                         |                      |                      |                      |                      |
| Contr. from Airport Revenue Fund        | \$ 15,116,479        | \$ 15,163,564        | \$ 2,894,652         | \$ 10,747,622        |
| Transfer from Capital Improvements Fund | 3,896,481            | 0                    | 10,659,505           | 0                    |
| Recovery of Prior Year Expenditures     | 600                  | 0                    | 0                    | 0                    |
| Interest on Time Deposits               | 174,044              | 1,155,824            | 1,161,045            | 0                    |
| <i>Total Revenues &amp; Transfers</i>   | <u>\$ 19,187,604</u> | <u>\$ 16,319,388</u> | <u>\$ 14,715,202</u> | <u>\$ 10,747,622</u> |
| <b>TOTAL AVAILABLE FUNDS</b>            | <u>\$ 19,407,154</u> | <u>\$ 18,344,863</u> | <u>\$ 15,041,757</u> | <u>\$ 11,074,177</u> |
| <u>APPROPRIATIONS</u>                   |                      |                      |                      |                      |
| Note Interest                           | \$ 19,080,599        | \$ 18,344,188        | \$ 14,714,527        | \$ 10,747,222        |
| Paying Agent Fees                       | 0                    | 675                  | 675                  | 400                  |
| <b>TOTAL APPROPRIATIONS</b>             | <u>\$ 19,080,599</u> | <u>\$ 18,344,863</u> | <u>\$ 14,715,202</u> | <u>\$ 10,747,622</u> |
| <b>GROSS ENDING BALANCE</b>             | <u>\$ 326,555</u>    | <u>\$ 0</u>          | <u>\$ 326,555</u>    | <u>\$ 326,555</u>    |
| Reserve for Future Payments             | \$ 326,555           | 0                    | 326,555              | 326,555              |
| <b>NET ENDING BALANCE</b>               | <u>\$ 0</u>          | <u>\$ 0</u>          | <u>\$ 0</u>          | <u>\$ 0</u>          |
| Succeeding Year Principal and Interest  | <u>\$ 18,344,188</u> | <u>\$ 10,747,222</u> | <u>\$ 10,747,222</u> | <u>\$ 10,747,222</u> |

**DEBT SERVICE FUND**  
**PASSENGER FACILITY CHARGE AND SUBORDINATE LIEN AIRPORT SYSTEM REVENUE REFUNDING**  
**BONDS, SERIES 2012**  
**PASSENGER FACILITY CHARGE AND SUBORDINATE LIEN AIRPORT SYSTEM REVENUE REFUNDING**  
**BONDS, SERIES 2019A**  
**PASSENGER FACILITY CHARGE AND SUBORDINATE LIEN AIRPORT SYSTEM REVENUE REFUNDING**  
**BONDS, TAXABLE SERIES 2019B**  
**SUMMARY OF PROPOSED BUDGET**

## Description:

Passenger Facility Charge and Subordinate Lien Airport System Revenue Refunding Bonds, Series 2012, Passenger Facility Charge and Subordinate Lien Airport System Revenue Refunding Bonds, Series 2019A, and Passenger Facility Charge and Subordinate Lien Airport System Revenue Refunding Bonds, Taxable Series 2019B Debt Service Funds were created to account for revenues transferred from the Passenger Facility Charge Revenue Fund. These revenues will pay for principal and interest on these bonds and provide for the bond reserve to pay other costs and expenses.

|                                        | ACTUAL<br>FY 2025    | BUDGET<br>FY 2026    | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027  |
|----------------------------------------|----------------------|----------------------|----------------------|----------------------|
| <b>AVAILABLE FUNDS</b>                 |                      |                      |                      |                      |
| Beginning Balance                      | \$ 10,162,710        | \$ 10,179,010        | \$ 10,538,926        | \$ 10,539,078        |
| <u>REVENUES</u>                        |                      |                      |                      |                      |
| Contr. from PFC Revenue Fund           | \$ 11,763,795        | \$ 11,954,176        | \$ 11,851,835        | \$ 11,334,922        |
| Interest on Time Deposits              | 524,864              | 0                    | 102,341              | 0                    |
| <i>Total Revenues &amp; Transfers</i>  | <u>\$ 12,288,659</u> | <u>\$ 11,954,176</u> | <u>\$ 11,954,176</u> | <u>\$ 11,334,922</u> |
| <b>TOTAL AVAILABLE FUNDS</b>           | <b>\$ 22,451,369</b> | <b>\$ 22,133,186</b> | <b>\$ 22,493,102</b> | <b>\$ 21,874,000</b> |
| <u>APPROPRIATIONS</u>                  |                      |                      |                      |                      |
| Bond Principal                         | \$ 8,560,000         | \$ 8,975,000         | \$ 8,975,000         | \$ 9,370,000         |
| Bond Interest                          | 3,274,713            | 2,978,224            | 2,978,224            | 2,583,833            |
| Paying Agent Fees                      | 800                  | 800                  | 800                  | 800                  |
| Arbitrage                              | 76,930               | 0                    | 0                    | 0                    |
| <b>TOTAL APPROPRIATIONS</b>            | <b>\$ 11,912,443</b> | <b>\$ 11,954,024</b> | <b>\$ 11,954,024</b> | <b>\$ 11,954,633</b> |
| <b>GROSS ENDING BALANCE</b>            | <b>\$ 10,538,926</b> | <b>\$ 10,179,162</b> | <b>\$ 10,539,078</b> | <b>\$ 9,919,367</b>  |
| Bond Reserve Fund                      | \$ 5,579,981         | \$ 5,124,749         | \$ 5,124,749         | \$ 4,599,435         |
| Reserve for Future Payments            | 4,958,945            | 5,054,413            | 5,414,329            | 5,319,932            |
| <b>NET ENDING BALANCE</b>              | <b>\$ 0</b>          | <b>\$ 0</b>          | <b>\$ 0</b>          | <b>\$ 0</b>          |
| Succeeding Year Principal and Interest | \$ 11,953,224        | \$ 11,953,833        | \$ 11,953,833        | \$ 9,474,987         |

**DEBT SERVICE FUND  
CUSTOMER FACILITY CHARGE REVENUE BONDS, TAXABLE SERIES 2015  
SUMMARY OF PROPOSED BUDGET**

## Description:

The Customer Facility Charge Revenue Bonds, Taxable Series 2015 Debt Service fund was created to account for revenue transferred from the Customer Facility Charge Revenue Fund. These revenues will pay for principal and interest on these bonds and provide for the bond reserves to pay other costs and expenses.

|                                        | ACTUAL<br>FY 2025    | BUDGET<br>FY 2026    | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027  |
|----------------------------------------|----------------------|----------------------|----------------------|----------------------|
| <b>AVAILABLE FUNDS</b>                 |                      |                      |                      |                      |
| Beginning Balance                      | \$ 12,933,446        | \$ 13,031,350        | \$ 12,929,857        | \$ 12,991,298        |
| <u>REVENUES</u>                        |                      |                      |                      |                      |
| Contr. from CFC Revenues               | \$ 8,745,858         | \$ 9,344,527         | \$ 9,276,583         | \$ 9,586,852         |
| Interest on Time Deposits              | 652,059              | 0                    | 67,444               | 0                    |
| <i>Total Revenues &amp; Transfers</i>  | <u>\$ 9,397,917</u>  | <u>\$ 9,344,527</u>  | <u>\$ 9,344,027</u>  | <u>\$ 9,586,852</u>  |
| <b>TOTAL AVAILABLE FUNDS</b>           | <u>\$ 22,331,363</u> | <u>\$ 22,375,877</u> | <u>\$ 22,273,884</u> | <u>\$ 22,578,150</u> |
| <u>APPROPRIATIONS</u>                  |                      |                      |                      |                      |
| Bond Principal                         | \$ 2,375,000         | \$ 2,870,000         | \$ 2,870,000         | \$ 3,245,000         |
| Bond Interest                          | 6,490,124            | 6,412,586            | 6,412,586            | 6,283,350            |
| Trustee Fee                            | 0                    | 500                  | 0                    | 500                  |
| <b>TOTAL APPROPRIATIONS</b>            | <u>\$ 8,865,124</u>  | <u>\$ 9,283,086</u>  | <u>\$ 9,282,586</u>  | <u>\$ 9,528,850</u>  |
| <u>Transfers To</u>                    |                      |                      |                      |                      |
| Customer Facility Charge               | \$ 536,382           | 0                    | 0                    | 0                    |
| <b>TOTAL TRANSFERS</b>                 | <u>\$ 536,382</u>    | <u>0</u>             | <u>0</u>             | <u>0</u>             |
| <b>GROSS ENDING BALANCE</b>            | <u>\$ 12,929,857</u> | <u>\$ 13,092,791</u> | <u>\$ 12,991,298</u> | <u>\$ 13,049,300</u> |
| Bond Reserve Fund                      | \$ 12,208,287        | \$ 12,208,287        | \$ 12,208,287        | \$ 12,208,287        |
| Reserve for Future Payments            | 721,570              | 884,504              | 783,011              | 841,013              |
| <b>NET ENDING BALANCE</b>              | <u>\$ 0</u>          | <u>\$ 0</u>          | <u>\$ 0</u>          | <u>\$ 0</u>          |
| Succeeding Year Principal and Interest | \$ 9,282,586         | \$ 9,528,350         | \$ 9,528,350         | \$ 9,762,360         |

**DEBT SERVICE FUND  
MUNICIPAL DRAINAGE UTILITY SYSTEM REVENUE REFUNDING BONDS, SERIES 2013  
SUMMARY OF PROPOSED BUDGET**

## Description:

The Municipal Drainage Utility (Stormwater) System Debt Service Fund includes the issuance of Municipal Drainage Utility (Stormwater) System Revenue Refunding Bonds, Series 2013. The principal and interest is paid from revenues generated in the Municipal Drainage Utility (Stormwater) System Revenue Fund and transferred into this Debt Service Fund.

|                                       | ACTUAL<br>FY 2025    | BUDGET<br>FY 2026    | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027  |
|---------------------------------------|----------------------|----------------------|----------------------|----------------------|
| <b>AVAILABLE FUNDS</b>                |                      |                      |                      |                      |
| Beginning Balance                     | \$ <u>4,362,528</u>  | \$ <u>4,493,028</u>  | \$ <u>4,489,488</u>  | \$ <u>4,633,612</u>  |
| <u>REVENUES</u>                       |                      |                      |                      |                      |
| Contr. from Stormwater Fund           | \$ 6,546,488         | \$ 6,705,937         | \$ 6,603,684         | \$ 6,713,050         |
| Interest on Time Deposits             | <u>143,085</u>       | <u>0</u>             | <u>102,303</u>       | <u>0</u>             |
| <i>Total Revenues &amp; Transfers</i> | \$ <u>6,689,573</u>  | \$ <u>6,705,937</u>  | \$ <u>6,705,987</u>  | \$ <u>6,713,050</u>  |
| <b>TOTAL AVAILABLE FUNDS</b>          | \$ <u>11,052,101</u> | \$ <u>11,198,965</u> | \$ <u>11,195,475</u> | \$ <u>11,346,662</u> |
| <u>APPROPRIATIONS</u>                 |                      |                      |                      |                      |
| Bond Principal                        | \$ 5,325,000         | \$ 5,570,000         | \$ 5,570,000         | \$ 5,855,000         |
| Bond Interest                         | 1,236,263            | 990,513              | 990,513              | 704,888              |
| Paying Agent Fees                     | 350                  | 300                  | 350                  | 350                  |
| Issuance and Other Costs              | <u>1,000</u>         | <u>1,000</u>         | <u>1,000</u>         | <u>1,000</u>         |
| <b>TOTAL APPROPRIATIONS</b>           | \$ <u>6,562,613</u>  | \$ <u>6,561,813</u>  | \$ <u>6,561,863</u>  | \$ <u>6,561,238</u>  |
| <b>GROSS ENDING BALANCE</b>           | \$ <u>4,489,488</u>  | \$ <u>4,637,152</u>  | \$ <u>4,633,612</u>  | \$ <u>4,785,424</u>  |
| Reserve for Future Payments           | \$ <u>4,489,488</u>  | \$ <u>4,637,152</u>  | \$ <u>4,633,612</u>  | \$ <u>4,785,424</u>  |
| <b>NET ENDING BALANCE</b>             | \$ <u>0</u>          | \$ <u>0</u>          | \$ <u>0</u>          | \$ <u>0</u>          |
| Succeeding Year Principal & Interest  | \$ <u>6,560,513</u>  | \$ <u>6,559,888</u>  | \$ <u>6,559,888</u>  | \$ <u>6,559,638</u>  |

**DEBT SERVICE FUND  
DEVELOPMENT SERVICES - ENTERPRISE LAND MANAGEMENT  
CERTIFICATES OF OBLIGATION, SERIES 2019  
SUMMARY OF PROPOSED BUDGET**

Description:

The Development Services Debt Service schedule includes the Certificates of Obligation, Series 2019. It was established to account for the issuance of Certificates of Obligation for the purpose of providing funding for the modernization of permitting and code enforcement software systems. The principal and interest is paid from Development Services and transferred into this Debt Service Fund.

|                                        | ACTUAL<br>FY 2025 | BUDGET<br>FY 2026 | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027 |
|----------------------------------------|-------------------|-------------------|----------------------|---------------------|
| <b>AVAILABLE FUNDS</b>                 |                   |                   |                      |                     |
| Beginning Balance                      | \$ 60,231         | \$ 0              | \$ 56,528            | \$ 56,070           |
| <u>REVENUES</u>                        |                   |                   |                      |                     |
| Contr. from Development Services Fund  | \$ 458,754        | \$ 474,742        | \$ 470,791           | \$ 472,742          |
| Interest on Time Deposits              | 7,754             | 0                 | 3,951                | 0                   |
| <i>Total Revenues &amp; Transfers</i>  | <u>\$ 466,508</u> | <u>\$ 474,742</u> | <u>\$ 474,742</u>    | <u>\$ 472,742</u>   |
| <b>TOTAL AVAILABLE FUNDS</b>           | <u>\$ 526,739</u> | <u>\$ 474,742</u> | <u>\$ 531,270</u>    | <u>\$ 528,812</u>   |
| <u>APPROPRIATIONS</u>                  |                   |                   |                      |                     |
| Bond Principal                         | \$ 240,000        | \$ 255,000        | \$ 255,000           | \$ 265,000          |
| Bond Interest                          | 230,211           | 220,200           | 220,200              | 207,450             |
| <b>TOTAL APPROPRIATIONS</b>            | <u>\$ 470,211</u> | <u>\$ 475,200</u> | <u>\$ 475,200</u>    | <u>\$ 472,450</u>   |
| <b>GROSS ENDING BALANCE</b>            | <u>\$ 56,528</u>  | <u>\$ (458)</u>   | <u>\$ 56,070</u>     | <u>\$ 56,362</u>    |
| Reserve for Future Payments            | \$ 56,528         | \$ (458)          | \$ 56,070            | \$ 56,362           |
| <b>NET ENDING BALANCE</b>              | <u>\$ 0</u>       | <u>\$ 0</u>       | <u>\$ 0</u>          | <u>\$ 0</u>         |
| Succeeding Year Principal and Interest | \$ 475,200        | \$ 472,450        | \$ 472,450           | \$ 474,200          |

**DEBT SERVICE FUND  
EQUIPMENT RENEWAL AND REPLACEMENT  
CERTIFICATES OF OBLIGATION, SERIES 2018  
SUMMARY OF PROPOSED BUDGET**

Description:

This Equipment Renewal and Replacement Fund Debt Service schedule includes the Certificates of Obligation, Series 2018. The principal and interest are paid from revenues generated in the Equipment Renewal and Replacement Fund and transferred into the Debt Service Fund.

|                                             | ACTUAL<br>FY 2025 | BUDGET<br>FY 2026 | ESTIMATED<br>FY 2026 | PROPOSED<br>FY 2027 |
|---------------------------------------------|-------------------|-------------------|----------------------|---------------------|
| <b>AVAILABLE FUNDS</b>                      |                   |                   |                      |                     |
| Beginning Balance                           | \$ 44,113         | \$ 44,113         | \$ 47,774            | \$ 47,774           |
| <u>REVENUES</u>                             |                   |                   |                      |                     |
| Contr. from Equipment Renewal & Replacement | \$ 324,794        | \$ 417,645        | \$ 415,815           | \$ 416,395          |
| Interest on Time Deposits                   | 3,047             | 0                 | 1,830                | 0                   |
| Project Balance Transfer                    | 92,433            | 0                 | 0                    | 0                   |
| <i>Total Revenues &amp; Transfers</i>       | <u>\$ 420,274</u> | <u>\$ 417,645</u> | <u>\$ 417,645</u>    | <u>\$ 416,395</u>   |
| <b>TOTAL AVAILABLE FUNDS</b>                | <u>\$ 464,387</u> | <u>\$ 461,758</u> | <u>\$ 465,419</u>    | <u>\$ 464,169</u>   |
| <u>APPROPRIATIONS</u>                       |                   |                   |                      |                     |
| Bond Principal                              | \$ 215,000        | \$ 225,000        | \$ 225,000           | \$ 235,000          |
| Bond Interest                               | 201,613           | 192,645           | 192,645              | 181,395             |
| <b>TOTAL APPROPRIATIONS</b>                 | <u>\$ 416,613</u> | <u>\$ 417,645</u> | <u>\$ 417,645</u>    | <u>\$ 416,395</u>   |
| <b>GROSS ENDING BALANCE</b>                 | <u>\$ 47,774</u>  | <u>\$ 44,113</u>  | <u>\$ 47,774</u>     | <u>\$ 47,774</u>    |
| Reserve for Future Payments                 | \$ 47,774         | \$ 44,113         | \$ 47,774            | \$ 47,774           |
| <b>NET ENDING BALANCE</b>                   | <u>\$ 0</u>       | <u>\$ 0</u>       | <u>\$ 0</u>          | <u>\$ 0</u>         |
| Succeeding Year Principal and Interest      | \$ 417,645        | \$ 416,395        | \$ 416,395           | \$ 419,645          |

# Grants





## FY 2027 GRANT SUMMARY BY DEPARTMENT

| PROGRAM                                                                                      | FEDERAL             | STATE            | OTHER              | Proposed<br>FY 2027* | CITY<br>MATCH       | FY 2027<br>POSITIONS |
|----------------------------------------------------------------------------------------------|---------------------|------------------|--------------------|----------------------|---------------------|----------------------|
| <b>Aviation</b>                                                                              |                     |                  |                    |                      |                     |                      |
| Airport Improvement Program                                                                  | 17,460,000          | 0                | 0                  | 17,460,000           | 5,820,000           | 0                    |
| Airport Infrastructure Grant                                                                 | 4,674,000           | 0                | 0                  | 4,674,000            | 1,558,000           | 0                    |
| Airport Terminals Program                                                                    | 20,000,000          | 0                | 0                  | 20,000,000           | 5,000,000           | 0                    |
| Texas Department of Transportation                                                           | 0                   | 350,000          | 0                  | 350,000              | 38,889              | 0                    |
| <b>Aviation</b>                                                                              | <b>\$42,134,000</b> | <b>\$350,000</b> | <b>\$0</b>         | <b>\$42,484,000</b>  | <b>\$12,416,889</b> | <b>0</b>             |
| <b>City Attorney</b>                                                                         |                     |                  |                    |                      |                     |                      |
| Community Development Block Grant - Legal Administration                                     | 295,492             | 0                | 0                  | 295,492              | 0                   | 2                    |
| <b>City Attorney</b>                                                                         | <b>\$295,492</b>    | <b>\$0</b>       | <b>\$0</b>         | <b>\$295,492</b>     | <b>\$0</b>          | <b>2</b>             |
| <b>Convention &amp; Sports Facilities</b>                                                    |                     |                  |                    |                      |                     |                      |
| Carver Board Contribution & Trust Fund - Donation                                            | 0                   | 0                | 265,948            | 265,948              | 327,627             | 7                    |
| <b>Convention &amp; Sports Facilities</b>                                                    | <b>\$0</b>          | <b>\$0</b>       | <b>\$265,948</b>   | <b>\$265,948</b>     | <b>\$327,627</b>    | <b>7</b>             |
| <b>Fire Department</b>                                                                       |                     |                  |                    |                      |                     |                      |
| 2024/2025 State Homeland Security Program (SHSP)                                             | 46,990              | 0                | 0                  | 46,990               | 0                   | 0                    |
| 2024/2025 Urban Area Security Initiative (UASI)                                              | 651,622             | 0                | 0                  | 651,622              | 0                   | 0                    |
| 2025/2026 State Homeland Security Program (SHSP)                                             | 488,388             | 0                | 0                  | 488,388              | 0                   | 0                    |
| 2025/2026 Urban Area Security Initiative (UASI)                                              | 2,490,080           | 0                | 0                  | 2,490,080            | 0                   | 3                    |
| 2026/2027 State Homeland Security Program (SHSP)                                             | 577,530             | 0                | 0                  | 577,530              | 0                   | 0                    |
| 2026/2027 Urban Area Security Initiative (UASI)                                              | 1,843,090           | 0                | 0                  | 1,843,090            | 0                   | 0                    |
| San Antonio First Responders Comprehensive Addiction and Recovery Project Grant (CARA)       | 780,914             | 0                | 0                  | 780,914              | 0                   | 0                    |
| Southwest Texas Crisis Collaborative (STCC) - Haven for Hope Acute Care Station (ACS)        | 0                   | 0                | 330,528            | 330,528              | 0                   | 0                    |
| Southwest Texas Crisis Collaborative (STCC) - Program for Intensive Care Coordination (PICC) | 0                   | 0                | 343,586            | 343,586              | 0                   | 0                    |
| Southwest Texas Regional Advisory Council                                                    | 0                   | 0                | 500,000            | 500,000              | 0                   | 0                    |
| Southwest Texas Regional Advisory Council - Molina Healthcare                                | 0                   | 0                | 590,000            | 590,000              | 0                   | 0                    |
| <b>Fire Department</b>                                                                       | <b>\$6,878,614</b>  | <b>\$0</b>       | <b>\$1,764,114</b> | <b>\$8,642,728</b>   | <b>\$0</b>          | <b>3</b>             |

\* Note: Amounts reflected within the Grant Summary reflect grants received as of August 2026 and are subject to change.

## FY 2027 GRANT SUMMARY BY DEPARTMENT

| PROGRAM                                                                                       | FEDERAL             | STATE              | OTHER            | Proposed<br>FY 2027* | CITY<br>MATCH    | FY 2027<br>POSITIONS |
|-----------------------------------------------------------------------------------------------|---------------------|--------------------|------------------|----------------------|------------------|----------------------|
| <b>Health Department</b>                                                                      |                     |                    |                  |                      |                  |                      |
| BioWatch Program - Lab Support                                                                | 90,000              | 0                  | 0                | 90,000               | 0                | 0                    |
| CDC Immunization and Vaccines for Children Program<br>(Federal Immunization Program)          | 2,496,909           | 0                  | 0                | 2,496,909            | 0                | 23                   |
| Diabetes Prevention and Control                                                               | 0                   | 135,000            | 0                | 135,000              | 0                | 1                    |
| Ending the HIV Epidemic & Stigma                                                              | 901,273             | 0                  | 0                | 901,273              | 0                | 6                    |
| Flu Surveillance                                                                              | 0                   | 5,000              | 0                | 5,000                | 0                | 0                    |
| Head Start COSA                                                                               | 271,438             | 0                  | 0                | 271,438              | 67,860           | 2                    |
| Healthy Start Initiative                                                                      | 1,100,000           | 0                  | 0                | 1,100,000            | 0                | 11                   |
| Healthy Texas Mothers & Babies                                                                | 35,000              | 50,000             | 0                | 85,000               | 0                | 1                    |
| HIV Surveillance Program                                                                      | 0                   | 163,796            | 0                | 163,796              | 0                | 2                    |
| Inner City School Immunization Project                                                        | 0                   | 594,495            | 0                | 594,495              | 0                | 7                    |
| Local Public Health Services (Triple O)                                                       | 133,516             | 92,540             | 0                | 226,056              | 0                | 2                    |
| Medicaid Waiver 1115                                                                          | 6,642,212           | 0                  | 0                | 6,642,212            | 0                | 63                   |
| Milk Sample Lab Test                                                                          | 0                   | 89,714             | 0                | 89,714               | 0                | 0                    |
| Opioid Settlement Funding                                                                     | 0                   | 352,521            | 0                | 352,521              | 0                | 0                    |
| Public Health Emergency Preparedness Grant<br>(PHEP) - Laboratory Response Network Laboratory | 249,447             | 0                  | 0                | 249,447              | 24,945           | 2                    |
| Public Health Emergency Preparedness Grant (PHEP) -<br>Bioterrorism                           | 1,034,437           | 0                  | 0                | 1,034,437            | 103,444          | 6                    |
| Public Health Emergency Preparedness Grant (PHEP) -<br>City Readiness Initiative              | 227,862             | 0                  | 0                | 227,862              | 22,786           | 1                    |
| Public Health Infrastructure Grant (PHIG)                                                     | 4,260,921           | 0                  | 0                | 4,260,921            | 0                | 27                   |
| Public Health Infrastructure Grant (PHIG) - SA Forward                                        | 2,182,097           | 0                  | 0                | 2,182,097            | 0                | 22                   |
| REACH Healthy Neighborhoods Project                                                           | 680,038             | 0                  | 0                | 680,038              | 0                | 7                    |
| STD HIV Disease Intervention Specialist Workforce<br>Development                              | 571,977             | 0                  | 0                | 571,977              | 0                | 6                    |
| STI/HIV Prevention Services Grant                                                             | 1,417,935           | 0                  | 0                | 1,417,935            | 0                | 13                   |
| Surveillance Epidemiology                                                                     | 0                   | 136,563            | 0                | 136,563              | 0                | 1                    |
| Sustainable Food Center                                                                       | 0                   | 0                  | 126,437          | 126,437              | 66,000           | 0                    |
| TB Prevention and Control - State                                                             | 0                   | 614,986            | 0                | 614,986              | 122,998          | 5                    |
| TB Prevention Special Projects - Federal                                                      | 302,903             | 0                  | 0                | 302,903              | 60,581           | 4                    |
| Texas Asthma Control Program (EXHALE)                                                         | 100,000             | 0                  | 0                | 100,000              | 0                | 1                    |
| Title V Dental Program                                                                        | 130,544             | 0                  | 0                | 130,544              | 0                | 1                    |
| Whole Air Monitoring                                                                          | 381,360             | 0                  | 0                | 381,360              | 0                | 3                    |
| Women, Infants and Children (WIC) Program                                                     | 8,114,689           | 0                  | 0                | 8,114,689            | 0                | 79                   |
| <b>Health Department</b>                                                                      | <b>\$31,324,558</b> | <b>\$2,234,615</b> | <b>\$126,437</b> | <b>\$33,685,610</b>  | <b>\$468,614</b> | <b>296</b>           |

\* Note: Amounts reflected within the Grant Summary reflect grants received as of August 2026 and are subject to change.

## FY 2027 GRANT SUMMARY BY DEPARTMENT

| PROGRAM                                                                | FEDERAL             | STATE              | OTHER              | Proposed<br>FY 2027* | CITY<br>MATCH      | FY 2027<br>POSITIONS |
|------------------------------------------------------------------------|---------------------|--------------------|--------------------|----------------------|--------------------|----------------------|
| <b>Homeless Services and Strategy</b>                                  |                     |                    |                    |                      |                    |                      |
| Community Development Block Grant - Housing Supportive Services        | 250,000             | 0                  | 0                  | 250,000              | 0                  | 0                    |
| Emergency Solutions Grant (ESG)                                        | 1,177,284           | 0                  | 1,177,284          | 2,354,568            | 0                  | 2                    |
| HOME - ARP - Administration                                            | 175,000             | 0                  | 0                  | 175,000              | 0                  | 2                    |
| Housing Opportunities for Persons with AIDS (HOPWA)                    | 3,465,878           | 0                  | 0                  | 3,465,878            | 0                  | 1                    |
| Opioid Settlement Funding                                              | 0                   | 50,000             | 0                  | 50,000               | 0                  | 0                    |
| Texas Homeless Housing and Services Program - Homeless Youth Set-Aside | 0                   | 269,462            | 0                  | 269,462              | 0                  | 1                    |
| <b>Homeless Services and Strategy</b>                                  | <b>\$5,068,162</b>  | <b>\$319,462</b>   | <b>\$1,177,284</b> | <b>\$6,564,908</b>   | <b>\$0</b>         | <b>6</b>             |
| <b>Human Services</b>                                                  |                     |                    |                    |                      |                    |                      |
| Child Care Quality Initiative Grant                                    | 7,672,917           | 0                  | 0                  | 7,672,917            | 0                  | 31                   |
| Community Development Block Grant - Financial Education                | 175,000             | 0                  | 0                  | 175,000              | 0                  | 1                    |
| Community Services Block Grant (CSBG)                                  | 2,346,842           | 0                  | 0                  | 2,346,842            | 0                  | 21                   |
| Early Head Start - Child Care Partnership (CCP) Grant                  | 3,462,480           | 0                  | 865,620            | 4,328,100            | 0                  | 16                   |
| Head Start Program                                                     | 31,655,821          | 0                  | 7,913,955          | 39,569,776           | 0                  | 110                  |
| Healthy Eating Aging Living (HEAL) Program                             | 2,088,000           | 0                  | 0                  | 2,088,000            | 1,200,000          | 12                   |
| <b>Human Services</b>                                                  | <b>\$47,401,060</b> | <b>\$0</b>         | <b>\$8,779,575</b> | <b>\$56,180,635</b>  | <b>\$1,200,000</b> | <b>191</b>           |
| <b>Library</b>                                                         |                     |                    |                    |                      |                    |                      |
| Friends of the SA Public Library - Donations                           | 0                   | 0                  | 150,000            | 150,000              | 0                  | 0                    |
| Miscellaneous Gifts - Donations                                        | 0                   | 0                  | 250,000            | 250,000              | 0                  | 0                    |
| SA Public Library Foundation - Donations                               | 0                   | 0                  | 1,000,000          | 1,000,000            | 0                  | 0                    |
| <b>Library</b>                                                         | <b>\$0</b>          | <b>\$0</b>         | <b>\$1,400,000</b> | <b>\$1,400,000</b>   | <b>\$0</b>         | <b>0</b>             |
| <b>Military &amp; Veteran Affairs</b>                                  |                     |                    |                    |                      |                    |                      |
| Defense Economic Adjustment Assistance Grant (DEAAG)                   | 0                   | 5,000,000          | 0                  | 5,000,000            | 5,000,000          | 0                    |
| <b>Military &amp; Veteran Affairs</b>                                  | <b>\$0</b>          | <b>\$5,000,000</b> | <b>\$0</b>         | <b>\$5,000,000</b>   | <b>\$5,000,000</b> | <b>0</b>             |
| <b>Municipal Court</b>                                                 |                     |                    |                    |                      |                    |                      |
| Juvenile Justice & Youth Diversion Grant Program                       | 0                   | 354,993            | 0                  | 354,993              | 0                  | 5                    |
| <b>Municipal Court</b>                                                 | <b>\$0</b>          | <b>\$354,993</b>   | <b>\$0</b>         | <b>\$354,993</b>     | <b>\$0</b>         | <b>5</b>             |

\* Note: Amounts reflected within the Grant Summary reflect grants received as of August 2026 and are subject to change.

## FY 2027 GRANT SUMMARY BY DEPARTMENT

| <i>PROGRAM</i>                                                                    | <i>FEDERAL</i>      | <i>STATE</i>       | <i>OTHER</i>     | <i>Proposed<br/>FY 2027*</i> | <i>CITY<br/>MATCH</i> | <i>FY 2027<br/>POSITIONS</i> |
|-----------------------------------------------------------------------------------|---------------------|--------------------|------------------|------------------------------|-----------------------|------------------------------|
| <b>Neighborhood and Housing Services Department</b>                               |                     |                    |                  |                              |                       |                              |
| Community Development Block Grant - Administration                                | 2,412,064           | 0                  | 0                | 2,412,064                    | 0                     | 25                           |
| Community Development Block Grant - Fair Housing Administration                   | 165,000             | 0                  | 0                | 165,000                      | 0                     | 2                            |
| Community Development Block Grant - Housing Program Services and Delivery         | 6,046,523           | 0                  | 0                | 6,046,523                    | 0                     | 7                            |
| Community Development Block Grant - Housing Stabilization Services and Delivery   | 600,000             | 0                  | 0                | 600,000                      | 0                     | 2                            |
| Community Development Block Grant - Neighborhood Revitalization Case Management   | 100,000             | 0                  | 0                | 100,000                      | 0                     | 2                            |
| HOME - ARP - Administration                                                       | 175,000             | 0                  | 0                | 175,000                      | 0                     | 1                            |
| HOME Investment Partnerships Program (HOME)                                       | 5,045,442           | 0                  | 0                | 5,045,442                    | 0                     | 0                            |
| HOME Investment Partnerships Program (HOME) - Grant Administration                | 560,604             | 0                  | 0                | 560,604                      | 0                     | 5                            |
| Lead Hazard Reduction Grant                                                       | 1,425,000           | 0                  | 0                | 1,425,000                    | 0                     | 2                            |
| <b>Neighborhood and Housing Services Department</b>                               | <b>\$16,529,633</b> | <b>\$0</b>         | <b>\$0</b>       | <b>\$16,529,633</b>          | <b>\$0</b>            | <b>46</b>                    |
| <b>Parks &amp; Recreation</b>                                                     |                     |                    |                  |                              |                       |                              |
| Community Development Block Grant - Community Extended Hours                      | 74,140              | 0                  | 0                | 74,140                       | 0                     | 0                            |
| Community Development Block Grant - Summer Youth Program                          | 345,000             | 0                  | 0                | 345,000                      | 0                     | 0                            |
| <b>Parks &amp; Recreation</b>                                                     | <b>\$419,140</b>    | <b>\$0</b>         | <b>\$0</b>       | <b>\$419,140</b>             | <b>\$0</b>            | <b>0</b>                     |
| <b>Police Department</b>                                                          |                     |                    |                  |                              |                       |                              |
| 2023 Community Oriented Policing Services (COPS) Hiring Program                   | 0                   | 0                  | 0                | 0                            | 7,995,270             | 50                           |
| 2024 Community Oriented Policing Services (COPS) Hiring Program                   | 128,979             | 0                  | 0                | 128,979                      | 6,578,126             | 50                           |
| 2025 Community Oriented Policing Services (COPS) Hiring Program                   | 1,400,000           | 0                  | 0                | 1,400,000                    | 1,968,189             | 28                           |
| 2026 Community Oriented Policing Services (COPS) Hiring Program                   | 641,829             | 0                  | 0                | 641,829                      | 1,773,767             | 27                           |
| 2027 Selective Traffic Enforcement Program (STEP)                                 | 1,750,000           | 0                  | 0                | 1,750,000                    | 457,619               | 0                            |
| ALERRT Travel Assistance                                                          | 0                   | 6,000              | 0                | 6,000                        | 0                     | 0                            |
| FY 2024 Enhanced Collaborative Model (ECM) Task Force to Combat Human Trafficking | 401,361             | 0                  | 0                | 401,361                      | 0                     | 0                            |
| FY 2027 Rifle Resistant Body Armor                                                | 0                   | 281,350            | 0                | 281,350                      | 0                     | 0                            |
| High Intensity Drug Trafficking Area (HIDTA) Grant                                | 2,108,551           | 0                  | 0                | 2,108,551                    | 1,245,180             | 17                           |
| Justice Assistance Grant (JAG)                                                    | 369,956             | 0                  | 0                | 369,956                      | 0                     | 2                            |
| Regional Auto Crimes Task Force (ReACT)                                           | 0                   | 1,428,477          | 239,824          | 1,668,301                    | 3,990,124             | 13                           |
| Texas Anti-Gang (TAG) Grant                                                       | 0                   | 3,664,163          | 0                | 3,664,163                    | 0                     | 6                            |
| <b>Police Department</b>                                                          | <b>\$6,800,676</b>  | <b>\$5,379,990</b> | <b>\$239,824</b> | <b>\$12,420,490</b>          | <b>\$24,008,275</b>   | <b>193</b>                   |

\* Note: Amounts reflected within the Grant Summary reflect grants received as of August 2026 and are subject to change.

## FY 2027 GRANT SUMMARY BY DEPARTMENT

| PROGRAM                                                                                       | FEDERAL              | STATE               | OTHER               | Proposed<br>FY 2027* | CITY<br>MATCH       | FY 2027<br>POSITIONS |
|-----------------------------------------------------------------------------------------------|----------------------|---------------------|---------------------|----------------------|---------------------|----------------------|
| <b>Public Works</b>                                                                           |                      |                     |                     |                      |                     |                      |
| 2023 Intelligent Traffic System Enhancements Project                                          | 533,578              | 0                   | 0                   | 533,578              | 133,395             | 0                    |
| Community Development Block Grant - Neighborhood Improvements - Streets and Sidewalks         | 3,100,000            | 0                   | 0                   | 3,100,000            | 0                   | 0                    |
| FEMA Grant Concepcion Creek Phase 1                                                           | 295,198              | 0                   | 0                   | 295,198              | 98,399              | 0                    |
| <b>Public Works</b>                                                                           | <b>\$3,928,776</b>   | <b>\$0</b>          | <b>\$0</b>          | <b>\$3,928,776</b>   | <b>\$231,794</b>    | <b>0</b>             |
| <b>Resilience and Sustainability</b>                                                          |                      |                     |                     |                      |                     |                      |
| Energy Efficiency and Conservation Block Grant                                                | 591,976              | 0                   | 0                   | 591,976              | 0                   | 0                    |
| EPA Climate Pollution Reduction Grant (CPRG)                                                  | 124,968              | 0                   | 0                   | 124,968              | 0                   | 1                    |
| <b>Resilience and Sustainability</b>                                                          | <b>\$716,944</b>     | <b>\$0</b>          | <b>\$0</b>          | <b>\$716,944</b>     | <b>\$0</b>          | <b>1</b>             |
| <b>Transportation Department</b>                                                              |                      |                     |                     |                      |                     |                      |
| Neighborhood Access and Equity Program Grant                                                  | 1,640,000            | 0                   | 0                   | 1,640,000            | 410,000             | 0                    |
| Safe Streets and Roads for All (SS4A) Grant                                                   | 1,449,919            | 0                   | 0                   | 1,449,919            | 362,480             | 0                    |
| TxDOT Congestion Mitigation and Air Quality (CMAQ) - Transportation Demand Management Program | 0                    | 600,000             | 0                   | 600,000              | 150,000             | 0                    |
| TxDOT Multimodal Corridor Study - Harry Wurzbach Road                                         | 0                    | 800,000             | 0                   | 800,000              | 200,000             | 0                    |
| TxDOT Multimodal Corridor Study -Marbach Road                                                 | 0                    | 697,600             | 0                   | 697,600              | 174,400             | 0                    |
| <b>Transportation Department</b>                                                              | <b>\$3,089,919</b>   | <b>\$2,097,600</b>  | <b>\$0</b>          | <b>\$5,187,519</b>   | <b>\$1,296,880</b>  | <b>0</b>             |
| <b>Grand Total</b>                                                                            | <b>\$164,586,974</b> | <b>\$15,736,660</b> | <b>\$13,753,182</b> | <b>\$194,076,816</b> | <b>\$44,950,079</b> | <b>750</b>           |

\* Note: Amounts reflected within the Grant Summary reflect grants received as of August 2026 and are subject to change.



# CITY SERVICE PLANS





# **City Service Plans Overview**



CITY SERVICE PLANS OVERVIEW

In the following section, individual City departments are alphabetically presented. In the beginning of each department section, a functional organizational chart summarizes the major activities within the department. In addition, each department cover page includes a breakout of all sources of funding and the total number of authorized positions in the department.

Each department’s Proposed Budget begins with the department’s mission statement, followed by its Goals and Objectives. These Goals and Objectives are intended to help focus the Department’s efforts in support of the overall City goals as summarized at the beginning of this document.

Next, a detailed summary of the department’s operating expenditures and staffing levels over a three-year period is illustrated. Included in this table are department actual expenditures for FY 2025, the budget adopted by City Council in FY 2026, a re-estimate of department spending levels in relation to what was budgeted for FY 2026, and a proposed Budget number which includes all proposed for FY 2027. For each year, the department’s actual expenditures, revised budget, re-estimate, and proposed Budget are compared and tracked in five major spending categories. These categories include Personnel Services, Contractual Services, Commodities, Other Expenditures, and Capital Outlay. In addition, the table also shows the number of authorized positions in the department’s operating budget.

Following department operating expenditures and staffing levels, Performance Measures over a three-year period are shown. Performance Measures are developed and tracked to help align the department’s mission and strategy into a comprehensive operating plan. In FY 2025, the Office of Management and Budget began working with departments to categorize performance measures as either an input, an output, or an outcome. Inputs measure the amount of a resource required to operate a program. Outputs measure the units of a service that are provided because of the program. Finally, outcomes measure the impact of the program on residents and community members. Several measures that are new to FY 2027 do not have historical data and this information will be tracked and monitored throughout the upcoming fiscal year. For these measures, a “ / ” indicates a datapoint is not available.

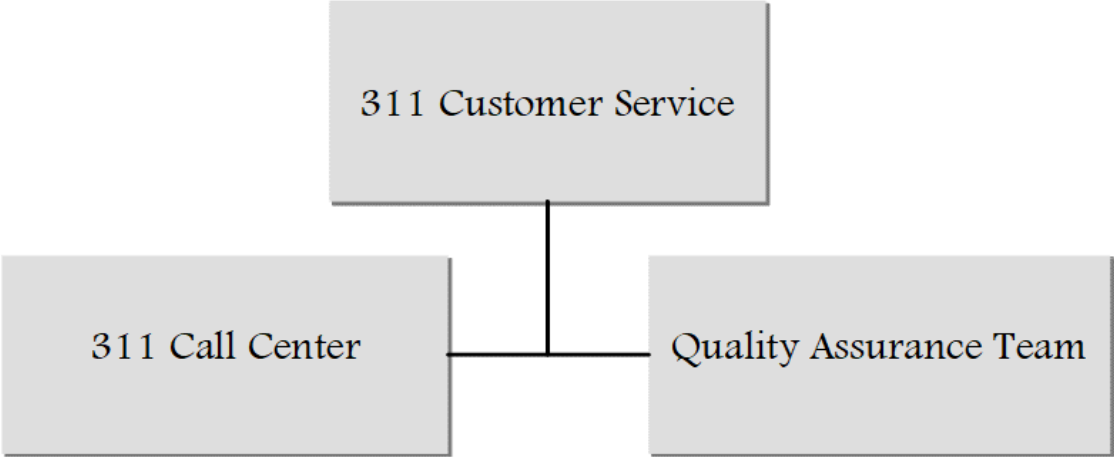
Finally, when applicable, the departmental appropriations section includes information on grants. A grant summary page will summarize all grants received by the department. Next, each grant information sheet provides a brief synopsis of the grant program, followed by the most current grant total allocation award and City matching requirements. The grant sheet also displays the budget information and authorized positions over a three-year period.



# Departmental Summaries



311 CUSTOMER SERVICE



| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | PROPOSED BUDGET    |
|------------------------|----------------------|--------------------|
| General Fund           | 60                   | 5,495,383          |
| <b>Total Funding</b>   | <b>60</b>            | <b>\$5,495,383</b> |

**MISSION STATEMENT**

**THE MISSION OF THE OFFICE OF 311 CUSTOMER SERVICE IS TO PROVIDE EXCEPTIONAL CUSTOMER SERVICE FOR RESIDENTS BY PROVIDING CITY INFORMATION AND FACILITATING SERVICE REQUESTS RECEIVED THROUGH THE 3-1-1 CALL CENTER, WEB PORTAL, AND MOBILE APP.**

**PROGRAM INFORMATION**

311 Customer Service is responsible for providing excellent customer service to residents requesting non-emergency City services and information. 311 Customer Service provides general City information for all departments and local organizations. 311 Customer Service also facilitates services provided by City departments including Animal Care Services, Development Services/Code Enforcement, Historic Preservation, Homeless Services & Strategy, Metro Health, Parks and Recreation, Solid Waste Management and Public Works.

**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

**City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.**

- 311 will provide access to City services and information through the 311 Call Center.
- 311 will deliver quality customer service by maintaining an effective Call Center available seven days a week with well-trained, experienced, and customer-focused Customer Service Representatives.
- 311 will provide residents the opportunity to submit requests through the City's web portal, [www.sanantonio.gov/311](http://www.sanantonio.gov/311).
- 311 will provide City services through the availability to submit service requests through the City's mobile app available for download on iPhone and Android smartphone devices.
- 311 will follow up with residents and work with City departments to address concerns.

**GENERAL FUND****EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 4,011,226                 | 4,064,703                 | 4,051,848                    | 4,407,542                   |
| CONTRACTUAL SERVICES        | 25,037                    | 28,873                    | 21,543                       | 28,077                      |
| COMMODITIES                 | 23,626                    | 16,947                    | 24,203                       | 14,533                      |
| SELF INSURANCE/OTHER        | 972,004                   | 1,008,023                 | 1,008,023                    | 1,045,231                   |
| CAPITAL OUTLAY              | 26,581                    | 7,248                     | 7,248                        | 0                           |
| <b>TOTAL EXPENDITURES</b>   | <b>\$5,058,474</b>        | <b>\$5,125,794</b>        | <b>\$5,112,865</b>           | <b>\$5,495,383</b>          |
| <b>Authorized Positions</b> | <b>60</b>                 | <b>60</b>                 | <b>60</b>                    | <b>60</b>                   |



**311 CUSTOMER SERVICE**

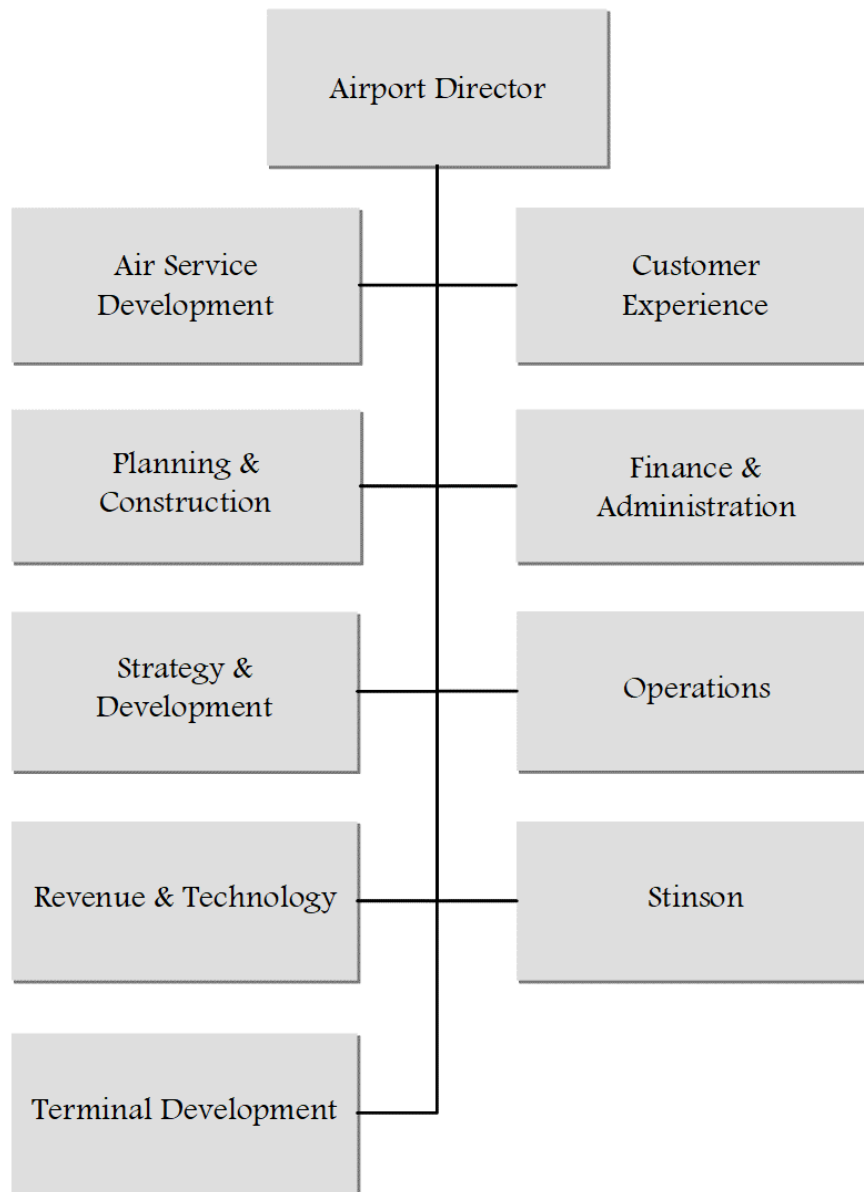
GENERAL FUND

**PERFORMANCE MEASURES**

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

| <b>Performance Measure</b>                                           | <b>FY 2025<br/>Actuals</b> | <b>FY 2026<br/>Target</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Target</b> |
|----------------------------------------------------------------------|----------------------------|---------------------------|-----------------------------|---------------------------|
| <b>INPUTS</b>                                                        |                            |                           |                             |                           |
| Service requests processed through mobile app                        | 44,649                     | 48,500                    | 49,900                      | 50,000                    |
| Service requests processed through web portal                        | 72,742                     | 70,000                    | 55,685                      | 56,600                    |
| Total calls received                                                 | 1,007,692                  | 1,051,300                 | 929,000                     | 971,000                   |
| Concerns received by Quality Assurance Team                          | 1,538                      | 1,650                     | 6,600                       | 5,000                     |
| <b>OUTPUTS</b>                                                       |                            |                           |                             |                           |
| Total calls handled by virtual agent                                 | 266,840                    | 254,000                   | 210,000                     | 215,000                   |
| Total calls handled by customer service representatives              | 720,318                    | 797,300                   | 689,000                     | 717,000                   |
| Average handle time                                                  | 3:06                       | 3:28                      | 3:10                        | 3:15                      |
| Informational calls handled by customer service agents               | 407,834                    | 462,600                   | 349,000                     | 377,000                   |
| Service requests processed by customer service representative        | 312,484                    | 334,700                   | 340,000                     | 340,000                   |
| Concerns investigated by Quality Assurance Team                      | 1,477                      | /                         | 5,500                       | 4,500                     |
| <b>OUTCOMES</b>                                                      |                            |                           |                             |                           |
| Answer rate (% of calls handled by customer service representatives) | 97%                        | 96%                       | 97%                         | 96%                       |
| Service level for calls answered within 45 seconds or less           | 89%                        | 85%                       | 87%                         | 85%                       |
| Average wait time in queue                                           | 0:16                       | 0:25                      | 0:23                        | 0:25                      |





# AIRPORT

| APPROPRIATIONS BY FUND                 | AUTHORIZED POSITIONS | PROPOSED BUDGET        |
|----------------------------------------|----------------------|------------------------|
| Airport Operating & Maintenance Fund   | 394                  | 169,020,232            |
| Airport Customer Facility Charge Fund  | 0                    | 16,333,178             |
| Airport Passenger Facility Charge Fund | 0                    | 19,996,610             |
| Capital Projects                       | 0                    | 859,543,178            |
| <b>Total Funding</b>                   | <b>394</b>           | <b>\$1,064,893,198</b> |

The Airport Terminal Development Program Fund is not included in the appropriations table as the expenses in this fund are included in the Capital budget. Total Capital Projects includes \$42.5 million in grant funding.

**AIRPORT**

AIRPORT OPERATING & MAINTENANCE FUND  
 AIRPORT CUSTOMER FACILITY CHARGE FUND  
 AIRPORT PASSENGER FACILITY CHARGE FUND  
 AIRPORT TERMINAL DEVELOPMENT PROGRAM FUND

**MISSION STATEMENT**

***DELIVERING THE SAN ANTONIO EXPERIENCE THROUGH TRANSFORMATION AND TALENT.***

**PROGRAM INFORMATION**

The Airport Department operates the City's two airports, San Antonio International Airport and Stinson Municipal Airport, which provide both commercial and general aviation services through an enterprise fund supported entirely by tenant rents, user fees, and commercial revenues. Departmental responsibilities include airport operations, facility maintenance, vehicle and fleet maintenance, planning and development of airport facilities, airport security, fire protection, financial, property and procurement administration, and marketing and community affairs including air service and economic development.

**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

**City-Wide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes.**

To provide for the airport facility and service needs of the community, as well as support regional economic prosperity, in a financially self-sufficient, efficient, and safe manner consistent with applicable Federal, State and City regulations, while ensuring the best possible customer experience. To continue implementation of the Airport Capital Improvements Program, including:

- Continued construction of Terminal C and the Terminal C Parking Garage on scope, schedule, and budget to support current and projected domestic and international air service at SAT.
- Continue design on the Terminal A & B Rehabilitation.
- Promote continued development at Stinson Municipal Airport through strategic improvements.

**City-Wide Goal: San Antonio will be a safe and clean community.**

To continue improvements to airfield projects to ensure the safety of our passengers by:

- Facilitating the development and enhancement of airfield taxiways and runways at both airports.
- Continue partnership with FAA on surface movement technologies and runway safety initiatives.
- Progress airfield Environmental Impact Statement for long-term planning purposes.

To enhance the overall appearance of the San Antonio Airport System (SAAS) with an emphasis on airport readiness, minimizing overall construction impacts, and continue improving the first arrival impression of our customers:

- Launch the First Flight Readiness Team to prepare for the opening of the new terminal and coordination with existing terminals.
- Ongoing implementation of strategic activities and initiatives that prioritize and support improvement in financial, service, and operational areas.
- Leverage the Airport's computerized maintenance management system to focus on customer experience through the safe and efficient flow of passengers and users through our facilities with a key task of performing terminal inspections for safety, customer service, and operational issues to ensure operability of facility systems, report deficiencies, and follow-up to corrective actions.

To continue developing an integrated approach to achieving environmental improvements including wildlife management, natural resource management, energy management, accessibility, sustainability, and regulatory compliance for the Airport System by:

- Updating the soil management protocols for the excavation, testing, and disposal of soils.
- Continue working with airport tenants and contractors to reduce construction waste per our San Antonio Airport System Sustainable Airport Manual.

To continue refinement of the Airport's Safety Management System (SMS) by:

- Training of all airport employees.
- Assessing the Department's adherence to SMS Manual guidelines.
- Sharing the SMS plan and working cooperatively with any tenants that would like to be part of the SAAS/SMS Program.

**AIRPORT**

AIRPORT OPERATING & MAINTENANCE FUND  
 AIRPORT CUSTOMER FACILITY CHARGE FUND  
 AIRPORT PASSENGER FACILITY CHARGE FUND  
 AIRPORT TERMINAL DEVELOPMENT PROGRAM FUND

**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

**City-Wide Goal: San Antonio will promote its unique resources to become a premier visitor and convention destination.**

To provide our region with the air service necessary to promote economic growth by working to add domestic non-stop destinations; to expand service to existing markets in need of additional flights; and, to continue focus on additional international non-stop flights to Europe, Latin America, and the Caribbean. This will be accomplished by:

- Making formal presentations to airline carriers in an effort to increase non-stop flights.
- Continuing to work with business community leaders, who will assist in building support for maintaining current air service and attracting new non-stop flights to unserved domestic and international destinations.
- Updating parameters to the Airport Incentive Program to offer marketing incentives for air carriers that introduce new non-stop service and in are alignment with new regulations.
- Continue to leverage San Antonio's geographic regional location and proximity to and relationship with Mexico to attract more domestic and foreign passengers.
- Continue to build on San Antonio's business connections and cultural heritage to attract nonstop service to Europe.

**City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.**

Thoroughly monitoring all contracts and ensuring that all leased areas in the terminals are up to date as well as adhere to strict guidelines and standards of appearance and service performance

- Ensuring compliance of lease agreement elements.
- Updating all databases to allow for accurate contract monitoring as well as formalization of guidelines instructing when action dates require preliminary groundwork to commence.
- Ensuring all Accounts Receivable are collected in a timely manner as well as ensuring that all late fees are assessed.
- Maximizing non-airline revenue opportunities.
- Controlling costs and minimizing increases in Cost per Enplanement (CPE).
- Amending and/or implementing Airport Passenger Facility Charge (PFC) Impose and Use Application(s) update changes.
- Ensuring Accounts Payable is paid on time to take advantage of discounts and avoid paying late fees.

**AIRPORT OPERATING & MAINTENANCE FUND****EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 33,922,809                | 33,832,172                | 33,569,944                   | 37,056,279                  |
| CONTRACTUAL SERVICES        | 37,971,475                | 35,409,873                | 36,001,355                   | 34,945,179                  |
| COMMODITIES                 | 2,203,909                 | 2,127,036                 | 2,007,016                    | 2,388,119                   |
| SELF INSURANCE/OTHER        | 11,626,853                | 12,184,094                | 12,182,719                   | 12,126,344                  |
| CAPITAL OUTLAY              | 1,598,390                 | 1,042,362                 | 1,151,620                    | 391,821                     |
| TRANSFERS                   | 53,242,012                | 62,136,901                | 62,254,372                   | 82,112,490                  |
| <b>TOTAL EXPENDITURES</b>   | <b>\$140,565,448</b>      | <b>\$146,732,438</b>      | <b>\$147,167,026</b>         | <b>\$169,020,232</b>        |
| <b>Authorized Positions</b> | <b>394</b>                | <b>394</b>                | <b>394</b>                   | <b>394</b>                  |

**AIRPORT**

AIRPORT OPERATING & MAINTENANCE FUND  
 AIRPORT CUSTOMER FACILITY CHARGE FUND  
 AIRPORT PASSENGER FACILITY CHARGE FUND  
 AIRPORT TERMINAL DEVELOPMENT PROGRAM FUND

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**AIRPORT CUSTOMER FACILITY CHARGE FUND  
 EXPENDITURES BY CLASSIFICATION**


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|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| CONTRACTUAL SERVICES        | 0                         | 25,000                    | 0                            | 0                           |
| TRANSFERS                   | 17,344,790                | 17,673,651                | 18,132,140                   | 16,333,178                  |
| <b>TOTAL EXPENDITURES</b>   | <b>\$17,344,790</b>       | <b>\$17,698,651</b>       | <b>\$18,132,140</b>          | <b>\$16,333,178</b>         |
| <b>Authorized Positions</b> | <b>0</b>                  | <b>0</b>                  | <b>0</b>                     | <b>0</b>                    |

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**AIRPORT PASSENGER FACILITY CHARGE FUND  
 EXPENDITURES BY CLASSIFICATION**


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|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| TRANSFERS                   | 21,052,845                | 21,793,392                | 19,383,563                   | 19,996,610                  |
| <b>TOTAL EXPENDITURES</b>   | <b>\$21,052,845</b>       | <b>\$21,793,392</b>       | <b>\$19,383,563</b>          | <b>\$19,996,610</b>         |
| <b>Authorized Positions</b> | <b>0</b>                  | <b>0</b>                  | <b>0</b>                     | <b>0</b>                    |

**AIRPORT**

AIRPORT OPERATING & MAINTENANCE FUND  
 AIRPORT CUSTOMER FACILITY CHARGE FUND  
 AIRPORT PASSENGER FACILITY CHARGE FUND  
 AIRPORT TERMINAL DEVELOPMENT PROGRAM FUND

**PERFORMANCE MEASURES**

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

| <b>Performance Measure</b>                                                             | <b>FY 2025<br/>Actuals</b> | <b>FY 2026<br/>Target</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Target</b> |
|----------------------------------------------------------------------------------------|----------------------------|---------------------------|-----------------------------|---------------------------|
| <b>INPUTS</b>                                                                          |                            |                           |                             |                           |
| Number of nonstop destinations                                                         | 49                         | 50                        | 48                          | 52                        |
| Total number of passengers                                                             | 10,887,806                 | 11,345,289                | 10,176,573                  | 10,469,987                |
| Number of capital projects                                                             | 42                         | 30                        | 27                          | 19                        |
| Total number of flight operations annually                                             | 160,336                    | 169,155                   | 161,154                     | 165,401                   |
| <b>OUTPUTS</b>                                                                         |                            |                           |                             |                           |
| Passenger airline cost per enplaned passenger                                          | \$13.59                    | \$15.19                   | \$15.06                     | \$15.89                   |
| Percentage of aeronautical revenue and non-aeronautical revenue                        | 46%/54%                    | 51%/49%                   | 46%/54%                     | 44%/56%                   |
| Nonairline revenue per enplaned passenger                                              | \$16.11                    | \$14.92                   | \$18.51                     | \$20.97                   |
| Net parking revenue per enplanement                                                    | \$6.07                     | \$6.01                    | \$7.73                      | \$9.28                    |
| Number of Terminal Development Program projects under construction                     | 6                          | 15                        | 7                           | 7                         |
| <b>OUTCOMES</b>                                                                        |                            |                           |                             |                           |
| Percent of Terminal Development Program construction completion                        | 6%                         | 33%                       | 25%                         | 72%                       |
| Percent of Terminal Development Program funds spent                                    | 6%                         | 39%                       | 31%                         | 72%                       |
| Percent of passengers through Transportation Security Officers (TSA) within 15 minutes | 99%                        | 95%                       | 99%                         | 95%                       |
| Percent of passengers through Federal Inspection Services (FIS) within 30 minutes      | 92%                        | 90%                       | 93%                         | 90%                       |
| Airport overall customer satisfaction (Out of 5)                                       | 4.26                       | 4.20                      | 4.31                        | 4.25                      |

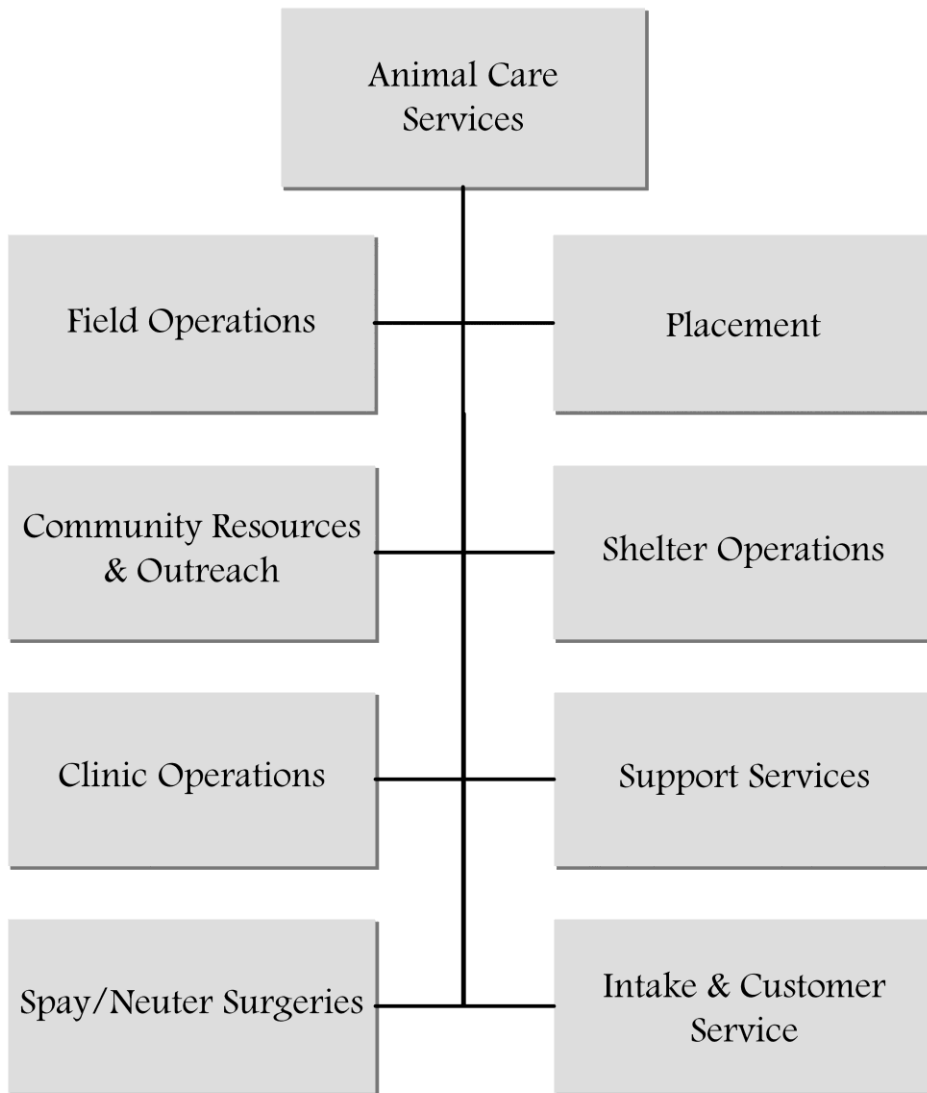
**AIRPORT**

AIRPORT OPERATING & MAINTENANCE FUND  
 AIRPORT CUSTOMER FACILITY CHARGE FUND  
 AIRPORT PASSENGER FACILITY CHARGE FUND  
 AIRPORT TERMINAL DEVELOPMENT PROGRAM FUND

**GRANTS SUMMARY**

| <b>TITLE OF PROGRAM</b>            | <b>FEDERAL</b>      | <b>STATE</b>     | <b>OTHER</b> | <b>PROPOSED<br/>FY 2027</b> | <b>CITY<br/>MATCH</b> |
|------------------------------------|---------------------|------------------|--------------|-----------------------------|-----------------------|
| Airport Improvement Program Grant  | 17,460,000          | 0                | 0            | 17,460,000                  | 5,820,000             |
| Airport Infrastructure Grant       | 4,674,000           | 0                | 0            | 4,674,000                   | 1,558,000             |
| Airport Terminals Program Grant    | 20,000,000          | 0                | 0            | 20,000,000                  | 5,000,000             |
| Texas Department of Transportation | 0                   | 350,000          | 0            | 350,000                     | 38,889                |
| <b>TOTAL</b>                       | <b>\$42,134,000</b> | <b>\$350,000</b> | <b>\$0</b>   | <b>\$42,484,000</b>         | <b>\$12,416,889</b>   |





# ANIMAL CARE SERVICES

| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | PROPOSED BUDGET     |
|------------------------|----------------------|---------------------|
| General Fund           | 254                  | 37,985,617          |
| <b>Total Funding</b>   | <b>254</b>           | <b>\$37,985,617</b> |

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### MISSION STATEMENT

***THE MISSION OF SAN ANTONIO ANIMAL CARE SERVICES IS TO MAKE A LASTING IMPACT ON PEOPLE AND PETS BY PRIORITIZING COMMUNITY SAFETY AND ANIMAL WELFARE THROUGH SECURING LIFELONG LOVING HOMES FOR THE PETS IN OUR CARE AS WELL AS POSITIVE COMMUNITY ENGAGEMENT AND A RESILIENT WORKFORCE. WE AIM TO SUPPORT A SAFE, COMPASSIONATE COMMUNITY, ONE ANIMAL, ONE PERSON AT A TIME.***

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### PROGRAM INFORMATION

Animal Care Services is responsible for protecting the health and safety of the residents and pets of San Antonio. The Department accomplishes this objective through the following five focus areas: (1) Supporting a safe community for the people in their neighborhoods; (2) protecting the safety and humane treatment of pets; (3) supporting the placement of pets for life; (4) fostering positive connections with the community; and (5) championing a healthy and thriving workforce.

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### INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

#### **City-Wide Goal: San Antonio will be a safe and clean community.**

Animal Care Services will advance public safety through strong processes and partnerships to boost guardian accountability and promote a sense of security in our communities.

- Reduce the stray/roaming population through spay/neuter services.
- Expand ACS presence in the field.
- Respond to critical call-for-service requests.
- Increase responsiveness to bites and dangerous dog investigations.
- Increase accountability and compliance.

Animal Care Services will protect and respect pets by nurturing community compassion, reducing potential dangers from humans and animals, and supporting an enforceable standard of care.

- Protect community health of animals against disease.
- Increase responsiveness to aggressive dog investigations.
- Promote a high standard of care for pets.
- Enhance cruelty and illegal breeding investigations.

#### **City-Wide Goal: San Antonio neighborhoods will prosper through community's long-term reinvestment and revitalization.**

Animal Care Services will provide exemplary shelter care for pets, grow lifesaving options, and create strong foundational resources that keep families and pets together.

- Decrease the number of owner surrenders.
- Increase the number of Returns to Owners (RTOs).
- Increase quality of life and place-ability of shelter pets through enrichment.
- Grow the foster program.
- Grow and diversify lifesaving placement options through transport, adoptions, and rescue.
- Enhance quality of care through shelter medicine.

#### **City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.**

Animal Care Services will extend the shelter's positive impact through support for lifesaving programs and motivate individuals to make informed and compassionate decisions regarding animal care and welfare.

- Develop a multipronged marketing strategy.
- Grow trust between ACS and the community.
- Create a proactive neighborhood engagement team to foster outreach and facilitate responsible pet ownership.
- Improve methods of sharing information with the community.
- Foster resident action and engagement.
- Increase access to humane pet education.

**ANIMAL CARE SERVICES**

GENERAL FUND

**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

**City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.**

Animal Care Services will recruit and retain passionate, competent staff by providing the tools and resources to further the ACS mission and create an environment where people feel a sense of belonging.

- Attract and retain quality employees.
- Develop a comprehensive training and staff development program.
- Provide staff with necessary physical resources.
- Develop organizational resilience.
- Support staff's mental health needs and help prevent compassion fatigue.
- Support a healthy intersection of work and personal life.

**GENERAL FUND****EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 18,249,086                | 19,593,040                | 19,410,448                   | 21,743,531                  |
| CONTRACTUAL SERVICES        | 8,269,561                 | 6,995,898                 | 7,012,317                    | 7,468,613                   |
| COMMODITIES                 | 2,802,412                 | 3,021,717                 | 2,771,543                    | 3,383,480                   |
| SELF INSURANCE/OTHER        | 3,220,998                 | 4,086,486                 | 4,096,167                    | 4,896,873                   |
| CAPITAL OUTLAY              | 1,184,025                 | 61,883                    | 211,540                      | 493,120                     |
| TRANSFERS                   | 63,573                    | 0                         | 0                            | 0                           |
| <b>TOTAL EXPENDITURES</b>   | <b>\$33,789,655</b>       | <b>\$33,759,024</b>       | <b>\$33,502,015</b>          | <b>\$37,985,617</b>         |
| <b>Authorized Positions</b> | <b>245</b>                | <b>245</b>                | <b>245</b>                   | <b>254</b>                  |

## ANIMAL CARE SERVICES

GENERAL FUND

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

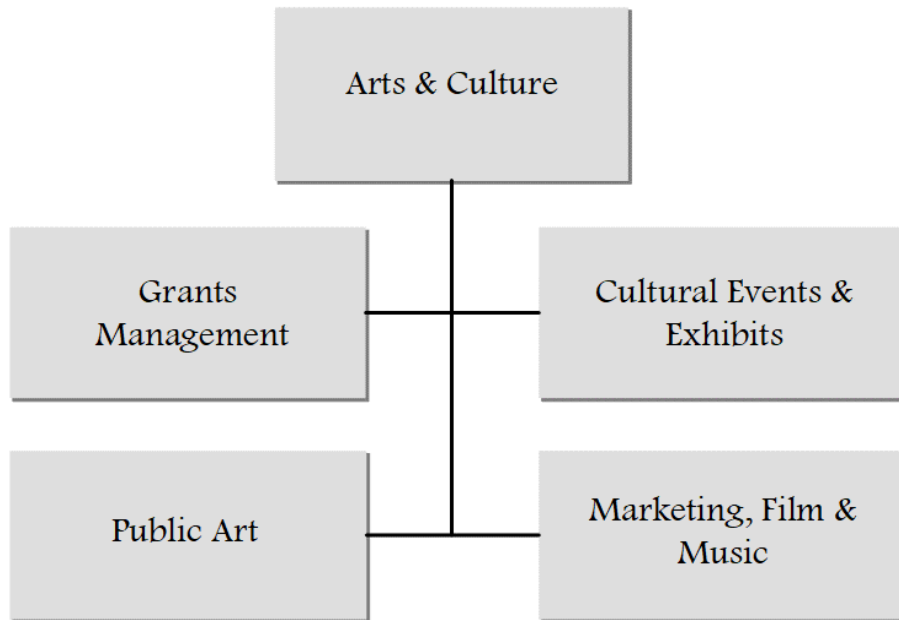
| Performance Measure                                                         | FY 2025 Actuals | FY 2026 Target | FY 2026 Estimate | FY 2027 Target |
|-----------------------------------------------------------------------------|-----------------|----------------|------------------|----------------|
| <b>INPUTS</b>                                                               |                 |                |                  |                |
| Number of Animal Care Officers - Specialty (Bites, Dangerous Dogs, Cruelty) | 17              | 17             | 17               | 17             |
| Number of Animal Care Officers - First Responders                           | 50              | 50             | 50               | 50             |
| Number of field shifts                                                      | 7               | 7              | 7                | 7              |
| Number of pet placement staff                                               | 22              | 22             | 22               | 22             |
| Number of spay/neuter contracts                                             | 21              | 23             | 21               | 21             |
| Total resident-initiated calls for service                                  | 88,040          | 89,000         | 84,030           | 85,400         |
| Number of critical calls received                                           | 53,016          | 53,400         | 50,511           | 51,330         |
| <b>OUTPUTS</b>                                                              |                 |                |                  |                |
| Number of critical calls responded to                                       | 45,919          | 51,798         | 47,160           | 50,576         |
| Number of animals impounded                                                 | 29,402          | 31,000         | 28,102           | 30,000         |
| Number of animals returned to owner                                         | 5,928           | 6,600          | 4,863            | 6,000          |
| Number of citations issued                                                  | 13,803          | /              | 11,472           | /              |
| Number of microchips implanted                                              | 15,819          | 13,000         | 17,864           | 15,400         |
| Number of pet adoptions                                                     | 5,932           | 6,500          | 7,235            | 6,500          |
| Number of mega adoption events                                              | 2               | 2              | 3                | 3              |
| Number of pets pulled by rescue partners                                    | 12,112          | 11,000         | 10,606           | 11,000         |
| Number of spay/neuter surgeries performed                                   | 39,402          | 41,459         | 40,820           | 42,959         |
| Number of pets fostered                                                     | 2,091           | 2,200          | 2,451            | 2,450          |
| Number of pets served at wellness clinics                                   | 7,719           | 6,900          | 7,355            | 6,900          |
| <b>OUTCOMES</b>                                                             |                 |                |                  |                |

**ANIMAL CARE SERVICES**

GENERAL FUND

| <b>Performance Measure</b>                                                 | <b>FY 2025<br/>Actuals</b> | <b>FY 2026<br/>Target</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Target</b> |
|----------------------------------------------------------------------------|----------------------------|---------------------------|-----------------------------|---------------------------|
| Percent of dangerous dogs in compliance                                    | 82%                        | 80%                       | 80%                         | 80%                       |
| Number of cruelty cases filed with court                                   | 34                         | 65                        | 50                          | 65                        |
| Percent of critical calls responded to (reflects the average for the year) | 86.6%                      | 97.0%                     | 93.4%                       | 98.5%                     |
| Percent of pet population spay/neutered (estimated)                        | 33.3%                      | 32.0%                     | 36.0%                       | 36.0%                     |
| Live release rate                                                          | 86.0%                      | 85.0%                     | 88.0%                       | 88.0%                     |





# ARTS & CULTURE

| APPROPRIATIONS BY FUND                                | AUTHORIZED POSITIONS | PROPOSED BUDGET     |
|-------------------------------------------------------|----------------------|---------------------|
| Arts & Culture Fund                                   | 17                   | 12,349,183          |
| Public Art                                            | 6                    | 834,453             |
| Film Commission (Community & Visitor Facilities Fund) | 1                    | 475,172             |
| <b>Total Funding</b>                                  | <b>24</b>            | <b>\$13,658,808</b> |

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### **MISSION STATEMENT**

***TO ENRICH QUALITY OF LIFE BY LEADING AND INVESTING IN SAN ANTONIO'S ARTS AND CULTURE.***

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### **PROGRAM INFORMATION**

The Department of Arts & Culture develops and supports a wide range of programs and events to enhance and grow the local creative industry. The department works to raise awareness of the impact and value of the arts and culture that makes San Antonio an exciting place to live, work, and visit.

The Department is funded by the Hotel Occupancy Tax and invests in San Antonio's creative economy by distributing funds through a public process that supports San Antonio's arts and cultural institutions, events, programming, and local artists. Department-curated cultural events and exhibits connect and engage San Antonio residents and visitors with local artists and enrich the quality of life in San Antonio. The department facilitates and manages the creation and display of public art to ensure art is accessible to all. The department also works to promote and grow the vast musical talent in the city as well as serving as a go-to resource for filmmakers, making San Antonio a top film-friendly destination. The Department's policies and procedures are advised by the San Antonio Arts Commission, whose members are appointed by City Council and the Mayor.

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### **INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

**City-Wide Goal: San Antonio will promote its unique resources to become a premier visitor and convention destination.**

- Preserve and promote the authentic culture of San Antonio.
- Create a rich environment for sustainable arts and culture to thrive.
- Invest in arts and cultural organizations, artists, events, and filmmakers that provide goods and services which make San Antonio a desirable destination.
- Collaborate with other City departments to implement arts and cultural programming for residents and visitors.
- Develop and implement marketing strategies that promote the arts in San Antonio and highlight our unique culture.

**City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.**

- Promote the growth of the creative economy and its impact on San Antonio.
- Enhance accessibility of the arts and cultural programs by investing in arts and cultural events that serve residents in all City Council Districts.
- Invest in and implement public art projects that beautify and connect neighborhoods throughout the City.
- Address inequities within our policies, systems, programs, and services, and report progress.
- Partner with City departments, neighborhood groups, and the private sector to maximize arts and cultural investment.

**City-Wide Goal: San Antonio will be a city that maximizes its residents' well-being and human potential while capitalizing on its cultural diversity.**

- Collaborate with local artists and agencies to create and implement cultural events and exhibits.
- Establish productive people-to-people relationships through global community partnerships.
- Improve Arts & Culture service delivery to increase effectiveness and efficiency through accountability, while acknowledging and challenging our inequities.
- Invest in arts and cultural programs that deliver excellence, innovation, and engage audiences in the unique experience of San Antonio.
- Generate and aggregate quantitative and qualitative research related to equity to make incremental, measurable progress towards cultural equity more visible.



**ARTS & CULTURE**

ARTS &amp; CULTURE FUND

PUBLIC ART

FILM COMMISSION (COMMUNITY &amp; VISITOR FACILITIES FUND)

**ARTS & CULTURE FUND  
EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 2,084,427                 | 2,168,789                 | 2,148,472                    | 2,193,933                   |
| CONTRACTUAL SERVICES        | 1,171,721                 | 959,128                   | 962,036                      | 1,069,114                   |
| COMMODITIES                 | 58,646                    | 47,045                    | 49,303                       | 45,305                      |
| SELF INSURANCE/OTHER        | 251,146                   | 312,668                   | 312,539                      | 307,326                     |
| CAPITAL OUTLAY              | 32,092                    | 3,550                     | 7,770                        | 30,043                      |
| TRANSFERS                   | 832,375                   | 847,821                   | 847,821                      | 847,752                     |
| ART AGENCY CONTRIBUTIONS    | 7,470,041                 | 7,875,285                 | 7,875,285                    | 7,855,710                   |
| <b>TOTAL EXPENDITURES</b>   | <b>\$11,900,448</b>       | <b>\$12,214,286</b>       | <b>\$12,203,226</b>          | <b>\$12,349,183</b>         |
| <b>Authorized Positions</b> | <b>17</b>                 | <b>17</b>                 | <b>17</b>                    | <b>17</b>                   |

**PUBLIC ART  
EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 571,998                   | 590,919                   | 595,032                      | 699,547                     |
| CONTRACTUAL SERVICES        | 9,166                     | 5,124                     | 5,124                        | 5,124                       |
| COMMODITIES                 | 0                         | 60                        | 60                           | 60                          |
| SELF INSURANCE/OTHER        | 102,397                   | 123,913                   | 123,913                      | 129,722                     |
| CAPITAL OUTLAY              | 3,456                     | 3,550                     | 3,550                        | 0                           |
| <b>TOTAL EXPENDITURES</b>   | <b>\$687,017</b>          | <b>\$723,566</b>          | <b>\$727,679</b>             | <b>\$834,453</b>            |
| <b>Authorized Positions</b> | <b>6</b>                  | <b>6</b>                  | <b>6</b>                     | <b>6</b>                    |

**FILM COMMISSION (COMMUNITY & VISITOR FACILITIES FUND)  
EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 90,494                    | 113,165                   | 112,904                      | 116,817                     |
| CONTRACTUAL SERVICES        | 59,709                    | 311,600                   | 311,600                      | 311,600                     |
| SELF INSURANCE/OTHER        | 48,128                    | 48,205                    | 48,205                       | 46,755                      |
| <b>TOTAL EXPENDITURES</b>   | <b>\$198,331</b>          | <b>\$472,970</b>          | <b>\$472,709</b>             | <b>\$475,172</b>            |
| <b>Authorized Positions</b> | <b>1</b>                  | <b>1</b>                  | <b>1</b>                     | <b>1</b>                    |

## ARTS &amp; CULTURE

ARTS &amp; CULTURE FUND

PUBLIC ART

FILM COMMISSION (COMMUNITY &amp; VISITOR FACILITIES FUND)

**PERFORMANCE MEASURES**

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

| Performance Measure                                  | FY 2025<br>Actuals | FY 2026<br>Target | FY 2026<br>Estimate | FY 2027<br>Target |
|------------------------------------------------------|--------------------|-------------------|---------------------|-------------------|
| <b>INPUTS</b>                                        |                    |                   |                     |                   |
| Artist grants awarded for creation of new projects   | 30                 | 54*               | 54*                 | 30                |
| Grant dollars awarded to nonprofits and artists      | \$7,320,207        | \$7,487,379       | \$7,478,053         | \$7,478,053       |
| Nonprofit grants awarded to support arts programming | 63                 | 66                | 64                  | 64                |
| <b>OUTPUTS</b>                                       |                    |                   |                     |                   |
| Number of arts and culture programs                  | 15,127             | 13,500            | 18,181              | 15,500            |
| Number of artists showcased                          | 13,469             | 12,000            | 19,519              | 14,500            |
| Attendance at arts & culture programs                | 2,726,585          | 2,000,000         | 2,119,166           | 2,100,000         |
| <b>OUTCOMES</b>                                      |                    |                   |                     |                   |
| Public Art maintenance projects                      | 34                 | 22                | 29                  | 26                |
| Jobs supported by nonprofits**                       | /                  | /                 | /                   | 6,500             |

\*Inclusive of grants funded through Arts and Entertainment Fund

\*\*Added metric for FY 2027

**ARTS & CULTURAL AGENCY FUNDING**  
**Funding by Agency Category**  
**FY 2027 PROPOSED BUDGET**

| Program/Agency Name                              | Proposed<br>Budget FY 2027 |
|--------------------------------------------------|----------------------------|
| <b>BASE OPERATIONAL FUNDING</b>                  |                            |
| Agarita Chamber Players                          | 57,484                     |
| Alamo City Performing Arts Association, Inc      | 23,398                     |
| Artpace Inc.                                     | 284,269                    |
| Ballet San Antonio                               | 164,108                    |
| Bihl Haus Arts Inc.                              | 136,212                    |
| Briscoe Western Art Museum                       | 156,358                    |
| Cactus Pear Music Festival                       | 71,969                     |
| Children's Chorus of San Antonio                 | 131,966                    |
| Classic Theatre of San Antonio                   | 91,618                     |
| Contemporary Art for San Antonio                 | 211,126                    |
| DoSeum                                           | 312,716                    |
| Gemini Ink                                       | 146,636                    |
| Jump Start Performance                           | 46,762                     |
| Luminaria                                        | 147,758                    |
| Magik Theatre                                    | 312,987                    |
| Main Plaza Conservancy                           | 28,939                     |
| Musical Bridges Around the World, Inc.           | 193,005                    |
| Network for Young Artists                        | 41,596                     |
| OPERA San Antonio                                | 249,336                    |
| San Antonio Book Festival                        | 97,725                     |
| San Antonio Mastersingers                        | 6,666                      |
| San Antonio Museum of Art                        | 410,835                    |
| San Antonio Philharmonic                         | 106,632                    |
| San Antonio River Foundation                     | 43,265                     |
| San Pedro Playhouse (San Antonio Little Theater) | 258,227                    |
| SAY Sí                                           | 235,189                    |
| SOLI Chamber Ensemble                            | 41,533                     |
| The Orchestra San Antonio                        | 64,131                     |
| Witte Museum                                     | 367,038                    |
| Wonder Theatre                                   | 219,880                    |
| Youth Orchestras of San Antonio                  | 261,710                    |
| <b>Total Base Operational Funding</b>            | <b>\$ 4,921,074</b>        |

**CULTURAL HERITAGE FUNDING**

|                                                            |                     |
|------------------------------------------------------------|---------------------|
| American Indians in Texas at the Spanish Colonial Missions | 301,988             |
| Centro Cultural Aztlan                                     | 223,627             |
| Conjunto Heritage Taller                                   | 60,926              |
| Esperanza Peace and Justice Center                         | 388,102             |
| Guadalupe Cultural Arts Center                             | 456,479             |
| Mexican American Civil Rights Institute                    | 159,897             |
| San Anto Cultural Arts                                     | 155,939             |
| San Antonio African American Community Archive and Museum  | 103,086             |
| Teatro Audauz San Antonio                                  | 53,875              |
| Urban-15                                                   | 242,054             |
| <b>Total Cultural Heritage Funding</b>                     | <b>\$ 2,145,973</b> |

**ADDITIONAL ARTS FUNDING ALLOCATIONS**

|                                                  |                   |
|--------------------------------------------------|-------------------|
| Artist Project Grants                            | 262,500           |
| Event Grants                                     | 148,506           |
| Centro de Artes                                  | 209,326           |
| Cultural Plan                                    | 50,000            |
| Sister Cities                                    | 118,331           |
| <b>Total Additional Arts Funding Allocations</b> | <b>\$ 788,663</b> |

|                                                       |                     |
|-------------------------------------------------------|---------------------|
| <b>Total Arts &amp; Cultural Agencies Allocations</b> | <b>\$ 7,855,710</b> |
|-------------------------------------------------------|---------------------|



## ARTS AND CULTURAL AGENCIES FY 2027 PROPOSED FUNDING ALLOCATIONS

| Program/Agency Title                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                   |                     |                     |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|---------------------|---------------------|
| <i>Investment Category</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                   |                     |                     |
| Program Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | FY 2026<br>Budget | FY 2026<br>Estimate | FY 2027<br>Proposed |
| <b>Agarita Chamber Players</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | <b>\$57,484</b>   | <b>\$57,484</b>     | <b>\$57,484</b>     |
| <b><i>Operational Funding</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                   |                     |                     |
| Agarita nourishes the local community through artistic collaborations, education, community engagement, and free, adventurous programming. Founded by four musicians rooted in San Antonio, Agarita is devoted to reaching new audiences by reinventing the concert experience.                                                                                                                                                                                                                                                                                                                                                                         |                   |                     |                     |
| <b>Alamo City Arts (Alamo Performing Arts Association, Inc.)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <b>\$23,398</b>   | <b>\$23,398</b>     | <b>\$23,398</b>     |
| <b><i>Operational Funding</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                   |                     |                     |
| Alamo City Arts is committed to inclusive education in dance, theater, and music, fostering a deep appreciation for the performing arts through education and performance. We achieve this by training aspiring and professional artists in a safe and supportive environment while providing accessible, high-quality productions through Alamo City Dance Company, Alamo City Stage Company, Alamo City Symphony Viva, Alamo City Ballet Folklorico, Heart of Texas Concert Band, and Memory Lane Dance Band. Through Alamo City Arts Academy, we nurture talent across multiple disciplines, ensuring the arts remain vibrant and accessible to all. |                   |                     |                     |
| <b>American Indians in Texas at the Spanish Colonial Missions</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | <b>\$301,998</b>  | <b>\$301,998</b>    | <b>\$301,988</b>    |
| <b><i>Operational Funding</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                   |                     |                     |
| American Indians in Texas at the Spanish Colonial Missions work to preserve and protect the culture and traditions of the Tap Pilam Coahuiltecan Nation and other indigenous people of the Spanish colonial missions in south Texas and northern Mexico through education, research, community outreach, economic development projects, and legislative initiatives. To strengthen and expand Native American cultural arts programming in San Antonio, the organization conducts cultural educational classes on various Native American arts which include beading, drumming and singing, visual arts, murals, storytelling, and folk art.            |                   |                     |                     |
| <b>Artist Grants</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <b>\$262,500</b>  | <b>\$262,500</b>    | <b>\$262,500</b>    |
| <b><i>Additional Arts Funding Allocations</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                   |                     |                     |
| Artist Grants provide funding (\$7,500 and \$15,000 award tiers) to qualifying San Antonio-based professional artists and arts collectives. These grants support the professional development of a diverse portfolio of artists in the production of new, original work. All new work is publicly displayed/performed in San Antonio.                                                                                                                                                                                                                                                                                                                   |                   |                     |                     |
| <b>Artpace</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | <b>\$284,269</b>  | <b>\$284,269</b>    | <b>\$284,269</b>    |
| <b><i>Operational Funding</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                   |                     |                     |
| Artpace San Antonio is a residency program which supports regional, national, and international artists in the creation of new art. Through admission-free public programming, Artpace actively engages youth and adult audiences in San Antonio with global art practices and experiences. Artpace's core program is its International Artist-in-Residence Program, and it also features Hudson Showroom and Main Space exhibitions, artist and curator talks, arts education workshops, tours, and the Artpace Teen Council.                                                                                                                          |                   |                     |                     |



## ARTS AND CULTURAL AGENCIES

### FY 2027 PROPOSED FUNDING ALLOCATIONS

| Program/Agency Title                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                   |                     |                     |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|---------------------|---------------------|
| <i>Investment Category</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                   |                     |                     |
| Program Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | FY 2026<br>Budget | FY 2026<br>Estimate | FY 2027<br>Proposed |
| <b>Ballet San Antonio</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <b>\$164,108</b>  | <b>\$164,108</b>    | <b>\$164,108</b>    |
| <b><i>Operational Funding</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                   |                     |                     |
| <p>Ballet San Antonio is the resident ballet company of the Tobin Center for the Performing Arts and the city's professional ballet company. Dancers from all over the world make San Antonio their home and perform for the community in high quality productions. The organization offers youth performances at free/reduced prices for local school children, and its children's program Learning That Moves You, includes free ballet training at area Boys &amp; Girls Clubs and Haven for Hope. In its 2024-25 season, Ballet San Antonio piloted a new program, Send the Kids to the Ballet, which provides free tickets and roundtrip transportation to a ballet performance for organizations such as Haven for Hope, Boys and Girls Clubs of San Antonio and Roy Mass Youth Alternatives to bring their children to the ballet. In its first year this program brought over 5,000 children to a ballet performance for an experience they may not otherwise have considering their personal, economic and geographic challenges.</p> |                   |                     |                     |
| <b>Bihl Haus Arts, Inc.</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <b>\$136,212</b>  | <b>\$136,212</b>    | <b>\$136,212</b>    |
| <b><i>Operational Funding</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                   |                     |                     |
| <p>The Mission of community-based Bihl Haus Arts, Inc.—Creating Community through the Arts—is founded on the belief that each person, when given a chance, will achieve significant personal, social, and cultural growth through the arts. Bihl Haus Arts nurtures and promotes the work of diverse visual and cultural artists in San Antonio and creates community between older adults and veterans, and area established and emerging artists.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                   |                     |                     |
| <b>Briscoe Western Art Museum</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | <b>\$156,358</b>  | <b>\$156,358</b>    | <b>\$156,358</b>    |
| <b><i>Operational Funding</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                   |                     |                     |
| <p>Located in a historic building that was San Antonio's first central library, the Briscoe Western Art Museum preserves and interprets the art, history, and culture of the American West through engaging exhibitions, educational programs, and public events reflective of the region's rich traditions and shared heritage.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                   |                     |                     |
| <b>Cactus Pear Music Festival</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | <b>\$71,969</b>   | <b>\$71,969</b>     | <b>\$71,969</b>     |
| <b><i>Operational Funding</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                   |                     |                     |
| <p>Cactus Pear Music Festival is a summer chamber music festival that provides great chamber music for people of all ages and backgrounds; adds to the body of chamber music repertoire by commissioning new works from professional composers and young student composers; and significantly contributes to the music education of San Antonio and south Texas young people. Year-round programming includes the Young Artist Program and VIP soirees.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                   |                     |                     |



## ARTS AND CULTURAL AGENCIES

### FY 2027 PROPOSED FUNDING ALLOCATIONS

| Program/Agency Title                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                   |                     |                     |
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| <i>Investment Category</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                   |                     |                     |
| Program Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | FY 2026<br>Budget | FY 2026<br>Estimate | FY 2027<br>Proposed |
| <b>Centro Cultural Aztlan</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | <b>\$223,627</b>  | <b>\$223,627</b>    | <b>\$223,627</b>    |
| <b><i>Operational Funding</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                   |                     |                     |
| <p>Founded in 1977, Centro Cultural Aztlan is dedicated to preserving, developing, and promoting Chicano, Latino, and Indigenous art and culture while increasing access to the arts for residents and visitors of all backgrounds, ages, and interests. The organization offers a year-round series of gallery exhibitions, workshops, performances, and festivals at its two professional galleries located in the city's Deco District, part of the Old Spanish Trail Cultural Corridor. It also supports the artistic and professional growth of local writers, performing artists, musicians, and visual artists. Additionally, Centro Cultural Aztlan created and promotes the TEKS-aligned Chicano Arts Curriculum used in schools throughout the region and has documented the work of hundreds of local artists through the Una Plática Series of oral history interviews and other digital archival efforts.</p> |                   |                     |                     |
| <b>Centro de Artes</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | <b>\$200,000</b>  | <b>\$228,901</b>    | <b>\$209,326</b>    |
| <b><i>Additional Arts Funding Allocations</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                   |                     |                     |
| <p>Centro de Artes is an institution dedicated to telling the story of the Latino experience in the U.S. with a focus on South Texas through local and regional art, history, and culture. In September 2016, the Department of Arts &amp; Culture began management of exhibits and programming within the Centro de Artes Gallery. The programming of this space is reviewed by the Centro de Artes Committee of the San Antonio Arts Commission to ensure that the Center remains dedicated to its mission and strategic plan adopted by City Council in October 2016.</p>                                                                                                                                                                                                                                                                                                                                               |                   |                     |                     |
| <b>Children's Chorus of San Antonio</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <b>\$131,966</b>  | <b>\$131,966</b>    | <b>\$131,966</b>    |
| <b><i>Operational Funding</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                   |                     |                     |
| <p>The Children's Chorus of San Antonio is a resident company of the Tobin Center for the Performing Arts dedicated to enriching and expanding the experiences of young people through choral singing and musical performance. The organization runs eight core ensembles, one of which is in special collaboration with the Boys and Girls Clubs, as well as an extensive early-childhood music and movement program for babies and toddlers called Music Together. Through their specially crafted programming, CCSA continues to cultivate the arts and culture in San Antonio, while transforming the lives of young people through the power of music and friendship.</p>                                                                                                                                                                                                                                             |                   |                     |                     |



## ARTS AND CULTURAL AGENCIES FY 2027 PROPOSED FUNDING ALLOCATIONS

| Program/Agency Title                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                   |                     |                     |
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| <i>Investment Category</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                   |                     |                     |
| Program Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | FY 2026<br>Budget | FY 2026<br>Estimate | FY 2027<br>Proposed |
| <b>Conjunto Heritage Taller</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <b>\$60,926</b>   | <b>\$60,926</b>     | <b>\$60,926</b>     |
| <b><i>Operational Funding</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                   |                     |                     |
| <p>The Conjunto Heritage Taller (CHT) is a community-driven organization dedicated to preserving, perpetuating, and celebrating the rich tradition of conjunto music—a deeply rooted cultural expression born from the fusion of the European button accordion and the Mexican bajo sexto. More than just a music school, CHT serves as a cultural steward, ensuring that this cherished folk tradition continues to thrive across generations. Through hands-on instruction, live performances, and community engagement, CHT provides a vital space for musicians and enthusiasts to experience and learn conjunto music in its most authentic form. By sharing this art form in schools, public events, and beyond, we not only keep the tradition alive but also reaffirm its significance as a defining element of South Texas and Mexican American heritage. Our vision is for conjunto music to be recognized not only as a cornerstone of regional identity but as an enduring folk tradition that resonates globally. CHT remains committed to fostering a deep appreciation for its cultural richness while ensuring its place in the musical landscape for future generations.</p> |                   |                     |                     |
| <b>Contemporary Art for San Antonio</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | <b>\$211,126</b>  | <b>\$211,126</b>    | <b>\$211,126</b>    |
| <b><i>Operational Funding</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                   |                     |                     |
| <p>Contemporary at Blue Star is San Antonio's first and longest-running space for contemporary art. They offer exhibition and educational programming designed to reflect a progressive and enhanced approach to exhibiting contemporary art while building on a rich heritage and increased community partnerships. The organization offers onsite and offsite exhibitions with complementary public programs each year, creative youth development programs, and international exchange initiatives.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                   |                     |                     |
| <b>Cultural Plan</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | <b>\$50,000</b>   | <b>\$50,000</b>     | <b>\$50,000</b>     |
| <b><i>Additional Arts Funding Allocations</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                   |                     |                     |
| <p>The Cultural Plan supports the production of The Saga at Main Plaza as part of the City of San Antonio's five-year agreement with the Main Plaza Conservancy to promote both visitor and local participation in San Antonio's arts and culture.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                   |                     |                     |
| <b>Esperanza Peace and Justice Center</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | <b>\$388,102</b>  | <b>\$388,102</b>    | <b>\$388,102</b>    |
| <b><i>Operational Funding</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                   |                     |                     |
| <p>The Esperanza Peace and Justice Center is a multi-disciplinary arts and cultural organization, built around a vision of cultural grounding, social justice, and cross-cultural understanding. The organization works to preserve San Antonio's unique cultural heritage, nurturing local and emerging artists by offering opportunities such as the MujerArtes Clay Cooperative, year-round exhibits, film festivals, and oral history projects.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                   |                     |                     |
| <b>Event Grants</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | <b>\$157,832</b>  | <b>\$148,506</b>    | <b>\$148,506</b>    |
| <b><i>Additional Arts Funding Allocations</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                   |                     |                     |
| <p>Events Grants provide funding to qualifying San Antonio-based nonprofits for the presentation, production, and preservation of arts and cultural programs. These grants support the extraordinary artistic expressions and cultural heritage unique to the San Antonio experience.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                   |                     |                     |





## ARTS AND CULTURAL AGENCIES

### FY 2027 PROPOSED FUNDING ALLOCATIONS

| Program/Agency Title                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                   |                     |                     |
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| <i>Investment Category</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                   |                     |                     |
| Program Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | FY 2026<br>Budget | FY 2026<br>Estimate | FY 2027<br>Proposed |
| <b>Gemini Ink</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <b>\$146,636</b>  | <b>\$146,636</b>    | <b>\$146,636</b>    |
| <b><i>Operational Funding</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                   |                     |                     |
| Gemini Ink's mission is to teach the craft of writing to people of all skill levels so they can bring their stories to life. We promise joyous engagement with the written word in creative writing classes, author talks, free literary events, and arts outreach. Through our high-quality programming, we inspire the creation of individual stories, deepen understanding of diverse experiences, grow literacy, and nurture the future writers and creative leaders of our city.                                                                                                                                                                                                                               |                   |                     |                     |
| <b>Guadalupe Cultural Arts Center</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <b>\$456,479</b>  | <b>\$456,479</b>    | <b>\$456,479</b>    |
| <b><i>Operational Funding</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                   |                     |                     |
| The Guadalupe Cultural Arts Center cultivates, preserves, and promotes traditional and contemporary Latino, Chicano, and Native American art and culture through multidisciplinary programming to include Dance, Theatre, Film, Music, Literature, and Visual Arts. The center also offers year-round educational programming through its Arts Academy and produces several free community events.                                                                                                                                                                                                                                                                                                                  |                   |                     |                     |
| <b>Jump Start Performance Co.</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <b>\$46,762</b>   | <b>\$46,762</b>     | <b>\$46,762</b>     |
| <b><i>Operational Funding</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                   |                     |                     |
| Jump Start Performance Co. focuses exclusively on the creation and presentation of new theater works. Jump Start produces original performances, provides an avenue for emerging artists, and engages communities by offering work that comments on important social issues. Jump Start's core programming includes original work developed by company artists; presenting and/or collaborating with local, national, and international guest artists; and arts-based community education. Jump Start also hosts exhibitions of affiliated or community-based visual artists and creates and/or participates in public performance projects that are often collaborative or site- specific in nature.               |                   |                     |                     |
| <b>Luminaria</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <b>\$147,758</b>  | <b>\$147,758</b>    | <b>\$147,758</b>    |
| <b><i>Operational Funding</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                   |                     |                     |
| Luminaria conducts year-round operations that includes the only multidisciplinary contemporary arts festival of its kind in the United States. This annual arts showcase is open to the public and highlights the work of San Antonio-based, regional, and international artists in a nighttime festival format. The festival offers a Texas-friendly immersive and inspiring arts experience in the heart of downtown. Luminaria Artist Foundation provides grants directly to active, working San Antonio artists across multiple disciplines to strengthen their careers and makes them eligible for notable nationally recognized opportunities while simultaneously elevating the artistic impact of our city. |                   |                     |                     |
| <b>Main Plaza Conservancy</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | <b>\$28,939</b>   | <b>\$28,939</b>     | <b>\$28,939</b>     |
| <b><i>Operational Funding</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                   |                     |                     |
| Main Plaza Conservancy advances the history and culture of our Plaza, in the Heart of the City, by engaging the community through a living, visual, and generational gathering place.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                   |                     |                     |



## ARTS AND CULTURAL AGENCIES

### FY 2027 PROPOSED FUNDING ALLOCATIONS

| Program/Agency Title                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                   |                     |                     |
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| <i>Investment Category</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                   |                     |                     |
| Program Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | FY 2026<br>Budget | FY 2026<br>Estimate | FY 2027<br>Proposed |
| <b>Mexican American Civil Rights Institute (National Institute of Mexican American History of Civil Rights)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <b>\$159,897</b>  | <b>\$159,897</b>    | <b>\$159,897</b>    |
| <b><i>Operational Funding</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                   |                     |                     |
| Rooted in and inspired by San Antonio's legacy, the Mexican American Civil Rights Institute (MACRI) is the premier national organization dedicated to chronicling and advancing the Mexican American community's civil rights efforts in the U.S.                                                                                                                                                                                                                                                                                                                                                                                  |                   |                     |                     |
| <b>Musical Bridges Around the World, Inc.</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <b>\$193,005</b>  | <b>\$193,005</b>    | <b>\$193,005</b>    |
| <b><i>Operational Funding</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                   |                     |                     |
| Since 1998, Musical Bridges Around the World (MBAW) has been a cornerstone of San Antonio's cultural fabric, harnessing the transformative power of music to unite people and celebrate our shared humanity. Through multicultural programming, Musical Bridges fosters unity, uplifts the under-resourced by providing equal access to the arts, and heals through understanding, reflection, inspiration and connection. Musical Bridges not only enriches lives locally but also elevates San Antonio, Texas on the global stage as a vibrant and welcoming place to live.                                                      |                   |                     |                     |
| <b>Network for Young Artists, Inc.</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | <b>\$41,596</b>   | <b>\$41,596</b>     | <b>\$41,596</b>     |
| <b><i>Operational Funding</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                   |                     |                     |
| The Network for Young Artists, Inc. is a performing arts education program that develops innate talent and builds self-esteem in youth through cultural programs in voice, dance, and musical instruments. Music education classes and performing opportunities are open to all youth from 4 to 20 years of age, providing performances of popular music, musical standards, and traditional cultural Latino music.                                                                                                                                                                                                                |                   |                     |                     |
| <b>OPERA San Antonio</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | <b>\$249,336</b>  | <b>\$249,336</b>    | <b>\$249,336</b>    |
| <b><i>Operational Funding</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                   |                     |                     |
| As a resident company of The Tobin Center for the Performing Arts, OPERA San Antonio (OSA) is dedicated to delivering world-class, grand opera to our city. OSA's mission is to produce opera of uncompromising artistic quality and to enrich our community through educational outreach and social engagement. The company is committed to preserving and sharing opera as an art form that is relevant, inspirational, and accessible to residents and visitors of all ages and backgrounds. The civic premise of OPERA San Antonio is that the community needs, and the citizens deserve, access to the major performing arts. |                   |                     |                     |
| <b>San Anto Cultural Arts, Inc.</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <b>\$155,939</b>  | <b>\$155,939</b>    | <b>\$155,939</b>    |
| <b><i>Operational Funding</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                   |                     |                     |
| San Anto Cultural Arts, Inc. was founded in 1993 with the mission to foster human and community development through community-based arts. A focus on art through community engagement led to the creation of our community-based arts programs: the Community Mural Program, the El Placazo Community Newspaper, and the After School Arts Program. These dynamic programs engage residents and foster the talents of youth by educating them on the history and techniques of public art while documenting and preserving the rich history and heritage of San Antonio's Westside.                                                |                   |                     |                     |



## ARTS AND CULTURAL AGENCIES

### FY 2027 PROPOSED FUNDING ALLOCATIONS

| Program/Agency Title                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                   |                     |                     |
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| <i>Investment Category</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                   |                     |                     |
| Program Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | FY 2026<br>Budget | FY 2026<br>Estimate | FY 2027<br>Proposed |
| <b>San Antonio African American Community Archive and Museum</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | <b>\$103,086</b>  | <b>\$103,086</b>    | <b>\$103,086</b>    |
| <b><i>Operational Funding</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                   |                     |                     |
| The mission of the San Antonio African American Community Archive and Museum (SAAACAM) is to collect, preserve, and share the history and cultural heritage of African descendants in San Antonio and the Southwest region. Through community-driven archiving and storytelling, SAAACAM empowers individuals to reclaim their rich legacy, fostering a museum experience that invites the world to explore the depth and resilience of these narratives."                                                                                                                                                                                                                                                                                                    |                   |                     |                     |
| <b>San Antonio Book Festival (San Antonio Festival of Books, Inc.)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <b>\$97,725</b>   | <b>\$97,725</b>     | <b>\$97,725</b>     |
| <b><i>Operational Funding</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                   |                     |                     |
| The San Antonio Book Festival unites readers and writers in a celebration of books, ideas, libraries, and literary culture. The inaugural San Antonio Book Festival was presented in April 2013. A free, open, and all-day event, the Book Festival features over 110 national, regional, local, and emerging authors and welcomes more than 25,000 visitors.                                                                                                                                                                                                                                                                                                                                                                                                 |                   |                     |                     |
| <b>San Antonio Mastersingers</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | <b>\$6,666</b>    | <b>\$6,666</b>      | <b>\$6,666</b>      |
| <b><i>Operational Funding</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                   |                     |                     |
| The mission of San Antonio Mastersingers is to provide the community with life-enriching experiences through choral performances that: engage the audience, challenge the singers, raise funds for worthy charities, and provide inspirational, educational, and moving musical opportunities for concert-goers.                                                                                                                                                                                                                                                                                                                                                                                                                                              |                   |                     |                     |
| <b>San Antonio Museum of Art</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | <b>\$410,835</b>  | <b>\$410,835</b>    | <b>\$410,835</b>    |
| <b><i>Operational Funding</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                   |                     |                     |
| The San Antonio Museum of Art serves as a forum to explore and connect with art that spans the world's geographies, artistic periods, genres, and cultures. Its collection contains 30,000 works representing 5,000 years of history. Housed in the historic Lone Star Brewery on the Museum Reach of San Antonio's River Walk, the San Antonio Museum of Art is committed to promoting the rich cultural heritage and life of the city. The Museum hosts hundreds of events and public programs each year, including concerts, performances, tours, lectures, symposia, and interactive experiences. As an active civic leader, the Museum is dedicated to enriching the cultural life of the city and the region, and to supporting its creative community. |                   |                     |                     |



## ARTS AND CULTURAL AGENCIES

### FY 2027 PROPOSED FUNDING ALLOCATIONS

| Program/Agency Title                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                   |                     |                     |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|---------------------|---------------------|
| <i>Investment Category</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                   |                     |                     |
| Program Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | FY 2026<br>Budget | FY 2026<br>Estimate | FY 2027<br>Proposed |
| <b>San Antonio Philharmonic</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <b>\$106,632</b>  | <b>\$106,632</b>    | <b>\$106,632</b>    |
| <b><i>Operational Funding</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                   |                     |                     |
| The San Antonio Philharmonic's mission is to enrich the San Antonio community through innovative and relevant concert and music education programming, and community engagement events. As tenets of this mission: We acknowledge the legacy of composers and artists from the past and present who bring a genre of music that resonates with shared human experiences throughout history; We strive to design programming that represents the rich history, culture, and diversity of the San Antonio community; We are committed to engaging San Antonio's children in music education programs that inspire life-long pursuits in music-related activities that can enrich and empower their lives; and We are passionate about presenting this programming at our highest artistic capacity. |                   |                     |                     |
| <b>San Antonio River Foundation</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <b>\$43,265</b>   | <b>\$43,265</b>     | <b>\$43,265</b>     |
| <b><i>Operational Funding</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                   |                     |                     |
| The San Antonio River Foundation's mission is to preserve, enhance, and transform the San Antonio River Basin as a vibrant cultural, educational, ecological, and recreational experience.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                   |                     |                     |
| <b>San Pedro Playhouse</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <b>\$258,227</b>  | <b>\$258,227</b>    | <b>\$258,227</b>    |
| <b><i>Operational Funding</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                   |                     |                     |
| San Pedro Playhouse, a beloved city-built institution with a rich history spanning over 113 years, has stood at the heart of San Antonio's cultural landscape. In a current period of growth, we have recommitted ourselves to our mission: to produce excellent, relevant, and transformative theatre that unites diverse communities through dynamic performances and arts education programming. Our vision is to be the artistic hub of San Antonio, fostering a thriving arts community that contributes to the region's vibrancy and creativity. Through this commitment, we continue to honor the community's support, producing theatre that resonates, inspires, and builds lasting connections.                                                                                         |                   |                     |                     |
| <b>SAY Sí</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | <b>\$235,189</b>  | <b>\$235,189</b>    | <b>\$235,189</b>    |
| <b><i>Operational Funding</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                   |                     |                     |
| SAY Sí provides tuition-free creative youth development programming to San Antonio students in our national award-winning programs that include comprehensive visual, media, and theatre arts and new media programs to youth in our community, a majority of which are economically disadvantaged and culturally diverse. SAY Sí provides a foundation for these youth to grow and develop real-world skills that will set them on the path to college and careers, offering a footing for navigating a continuously developing world and allowing them the ability to make a difference in their community.                                                                                                                                                                                     |                   |                     |                     |



## ARTS AND CULTURAL AGENCIES

### FY 2027 PROPOSED FUNDING ALLOCATIONS

| Program/Agency Title                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                   |                     |                     |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|---------------------|---------------------|
| <i>Investment Category</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                   |                     |                     |
| Program Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | FY 2026<br>Budget | FY 2026<br>Estimate | FY 2027<br>Proposed |
| <b>Sister Cities</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <b>\$110,831</b>  | <b>\$118,331</b>    | <b>\$118,331</b>    |
| <b><i>Additional Arts Funding Allocations</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                   |                     |                     |
| <p>The City of San Antonio currently has 13 Sister Cities which supports unique opportunities for diverse and exciting exchanges with residents in foreign communities. The Department of Arts &amp; Culture engages with other departments, including the Global Engagement Office of the Economic Development Department, to foster cultural understanding, development and relations through art and cultural exchanges between several of our current sister cities.</p>                                                                            |                   |                     |                     |
| <b>SOLI Chamber Ensemble</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | <b>\$41,533</b>   | <b>\$41,533</b>     | <b>\$41,533</b>     |
| <b><i>Operational Funding</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                   |                     |                     |
| <p>SOLI's mission is to cultivate and promote the awareness and appreciation of contemporary classical music through commissioning projects, high-caliber performances, cross-genre collaborations, and engaging educational and outreach programs. Through these initiatives, SOLI stretches the boundaries of classical chamber music into a new model of musical expression relevant to the 21st-century experience.</p>                                                                                                                             |                   |                     |                     |
| <b>Teatro Audaz San Antonio</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <b>\$53,875</b>   | <b>\$53,875</b>     | <b>\$53,875</b>     |
| <b><i>Operational Funding</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                   |                     |                     |
| <p>Teatro Audaz is dedicated to amplifying the voices of underrepresented and marginalized communities, beginning with but not limited to Latinx/e, BIPOC, LGBTQ+, women, and refugees. Through innovative theatre and educational programming, we cultivate diverse talent, share authentic stories, and create an inclusive space where creativity thrives and communities connect. We are committed to inspiring dialogue, empowering voices, and fostering a deeper understanding of the rich cultural tapestry that defines and unites us all.</p> |                   |                     |                     |
| <b>The Classic Theatre of San Antonio</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <b>\$91,618</b>   | <b>\$91,618</b>     | <b>\$91,618</b>     |
| <b><i>Operational Funding</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                   |                     |                     |
| <p>The Classic Theatre of San Antonio is a small non-profit professional theatre that presents classic plays with contemporary connections for residents and visitors. Core services include Mainstage productions, educational outreach to Title 1 schools, a summer and spring break theatre camp, smaller second series productions, community talk backs, our AIM High internship program, and CPE credit classes for local theatre teachers.</p>                                                                                                   |                   |                     |                     |



## ARTS AND CULTURAL AGENCIES FY 2027 PROPOSED FUNDING ALLOCATIONS

| Program/Agency Title                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                   |                     |                     |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|---------------------|---------------------|
| <i>Investment Category</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                   |                     |                     |
| Program Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | FY 2026<br>Budget | FY 2026<br>Estimate | FY 2027<br>Proposed |
| <b>The DoSeum</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | <b>\$312,716</b>  | <b>\$312,716</b>    | <b>\$312,716</b>    |
| <b><i>Operational Funding</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                   |                     |                     |
| The DoSeum serves as a "charging station" to power up kids' minds! One of the country's top children's museums, The DoSeum is equipped with engaging Science, Technology, Engineering, and Math (STEM) based exhibits that inspire active learning through inquiry and play. Through six permanent galleries and one special exhibit gallery, we reach approximately 400,000 children, their caregivers, and their educators each year. Children are immersed in a hands-on environment that connects emotive experiences with STEM, arts, and literacy learning. By intimately connecting learning by doing to the artistic process, we are uniquely positioned to create learning experiences combining the arts with other curricular and social learning objectives. Children are immersed in a hands-on environment that connects emotive experiences with STEM, arts, and literacy learning. |                   |                     |                     |
| <b>The Magik Theatre</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | <b>\$312,987</b>  | <b>\$312,987</b>    | <b>\$312,987</b>    |
| <b><i>Operational Funding</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                   |                     |                     |
| Since 1994, The Magik Theatre has been creating theatrical experiences that ignite imagination, spark curiosity, inspire empathy, and foster a lifetime love of learning in young people. Located at Hemisfair District in downtown, Magik aspires to unlock tomorrow's potential with today's imagination by bringing books to life on stage in an effort to cultivate a more literate future for our community.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                   |                     |                     |
| <b>The Orchestra San Antonio</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <b>\$64,131</b>   | <b>\$64,131</b>     | <b>\$64,131</b>     |
| <b><i>Operational Funding</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                   |                     |                     |
| A resident company of the Tobin Center for the Performing Arts, the Classical Musical Institute (CMI) is dedicated to cultivating classical music education and performance as a gateway to the arts.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                   |                     |                     |
| <b>Urban-15 Group</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | <b>\$242,054</b>  | <b>\$242,054</b>    | <b>\$242,054</b>    |
| <b><i>Operational Funding</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                   |                     |                     |
| Urban-15 creates and cultivate talent, inspire imagination, and bring joy to our community through Music, Movement and Media. Our programs produce: Art that merges Traditional Latino Culture, Contemporary Artistic Aesthetics and Creative Technologies; Educational programs that develop skills and imagination; and Life-long participation in artistic exploration for both artists and the community. We are transforming our community through a philosophy of inclusion that breaks prejudicial barriers of size, age, gender, class, religion, ethnicity, race; targeting economic and social disparity; Revolutionizing access to Music, Movement, Media.                                                                                                                                                                                                                              |                   |                     |                     |
| <b>Witte Museum</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <b>\$367,038</b>  | <b>\$367,038</b>    | <b>\$367,038</b>    |
| <b><i>Operational Funding</i></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                   |                     |                     |
| The Witte Museum is where nature, science and culture meet. Through engaging exhibitions and innovative programs, the Witte inspires people to shape the future of Texas. Located on the banks of the San Antonio River in Brackenridge Park, the museum has grown to become San Antonio's premier cultural institution, drawing visitors from across the state and beyond.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                   |                     |                     |



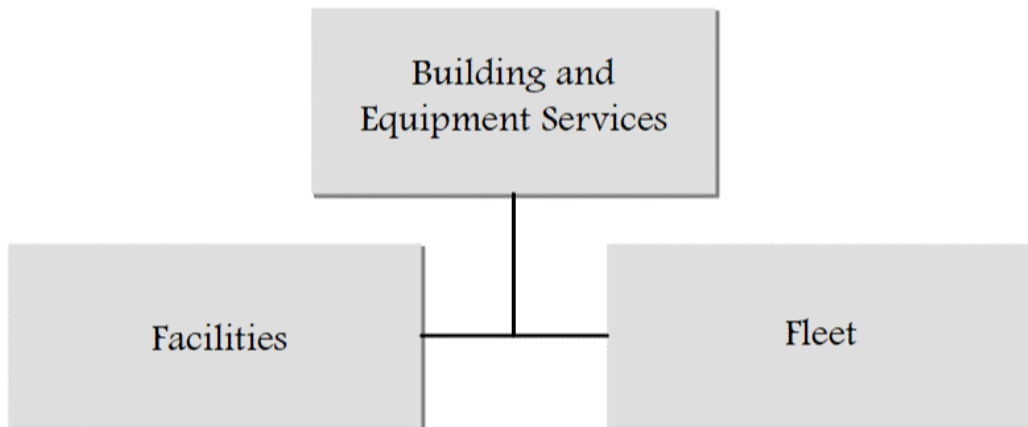
**ARTS AND CULTURAL AGENCIES**  
**FY 2027 PROPOSED FUNDING ALLOCATIONS**

| <b>Program/Agency Title</b>                                                                                                                                                                                                                                                                                                                                                                                                  |                           |                             |                             |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b><i>Investment Category</i></b>                                                                                                                                                                                                                                                                                                                                                                                            | <b>FY 2026<br/>Budget</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Proposed</b> |
| <b>Program Description</b>                                                                                                                                                                                                                                                                                                                                                                                                   |                           |                             |                             |
| <b>Wonder Theatre (Woodlawn Theatre, Inc.)</b>                                                                                                                                                                                                                                                                                                                                                                               | <b>\$219,880</b>          | <b>\$219,880</b>            | <b>\$219,880</b>            |
| <b><i>Operational Funding</i></b>                                                                                                                                                                                                                                                                                                                                                                                            |                           |                             |                             |
| Wonder Theatre is a nonprofit, live performance theatre engaging the San Antonio community with musical productions and educational programming year-round since 2012. They are devoted to creating opportunities for our surrounding community by providing quality, entertaining, educational, and affordable programming for all ages. Their mission is to grow and sustain performing arts and education in San Antonio. |                           |                             |                             |
| <b>Youth Orchestras of San Antonio</b>                                                                                                                                                                                                                                                                                                                                                                                       | <b>\$261,709</b>          | <b>\$261,709</b>            | <b>\$261,710</b>            |
| <b><i>Operational Funding</i></b>                                                                                                                                                                                                                                                                                                                                                                                            |                           |                             |                             |
| The Youth Orchestras of San Antonio (YOSA) changes lives by providing shared musical experiences that unlock possibility and foster belonging for youth of all backgrounds.                                                                                                                                                                                                                                                  |                           |                             |                             |





# BUILDING & EQUIPMENT SERVICES



| APPROPRIATIONS BY FUND               | AUTHORIZED POSITIONS | PROPOSED BUDGET      |
|--------------------------------------|----------------------|----------------------|
| Facility Services Fund               | 156                  | 33,850,454           |
| Fleet Services Fund                  | 68                   | 30,108,494           |
| Equipment Renewal & Replacement Fund | 0                    | 73,032,689           |
| City Tower & Garage Fund             | 0                    | 8,687,911            |
| City Tower Lease Fund                | 0                    | 4,148,800            |
| Capital Projects                     | 0                    | 7,000,000            |
| <b>Total Funding</b>                 | <b>224</b>           | <b>\$156,828,348</b> |

Total Equipment Renewal & Replacement Fund FY 2027 Proposed Budget is \$74,317,369, of which \$1,284,680 is transferred to the Fleet Services Fund. The City Tower and Garage Fund FY 2027 Proposed Budget is \$12,781,080 of which \$4,093,169 is transferred to the City Tower Lease Payment Fund.

**BUILDING & EQUIPMENT SERVICES**

FACILITY SERVICES FUND  
 FLEET SERVICES FUND  
 EQUIPMENT RENEWAL & REPLACEMENT FUND  
 CITY TOWER & GARAGE FUND  
 CITY TOWER LEASE FUND

**MISSION STATEMENT**

***BUILDING & EQUIPMENT SERVICES WILL ENSURE THE CITY'S FLEET AND FACILITIES ARE ACQUIRED, INVENTORIED, MAINTAINED, AND DISPOSED OF RESPONSIBLY AND OPERATED EFFICIENTLY FOR THE BENEFIT OF EMPLOYEES AND THE RESIDENTS OF SAN ANTONIO.***

**PROGRAM INFORMATION**

The Fleet Services Division provides support services on a charge-back basis to other City departments, as well as other governmental agencies. Responsibilities include the maintenance and repair of the City's light duty and administrative fleet assigned to the Police and Central Fleet Garage, parts management, acquisition and disposition of City vehicles and equipment, and all fueling and carwash services.

The Facility Services Division provides skilled trade (plumbing, electrical, carpentry, painting, and HVAC) and building maintenance and repairs as well as custodial services for most City facilities.

**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

**City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.**

- Implement facility 5-year Deferred Maintenance Program.
- Optimize the City's Fleet availability for Police and Light Duty vehicles by continuously monitoring productivity.
- Increase the City's fleet of hybrid/electric vehicles and expand charging infrastructure.

**FACILITY SERVICES FUND****EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 11,422,085                | 12,054,427                | 11,850,990                   | 12,759,743                  |
| CONTRACTUAL SERVICES        | 8,154,904                 | 8,641,852                 | 8,618,305                    | 9,188,986                   |
| COMMODITIES                 | 1,184,140                 | 1,287,550                 | 1,299,256                    | 1,310,129                   |
| SELF INSURANCE/OTHER        | 7,837,444                 | 8,142,580                 | 7,946,658                    | 8,814,420                   |
| CAPITAL OUTLAY              | 305,140                   | 15,988                    | 19,187                       | 111,735                     |
| TRANSFERS                   | 1,525,201                 | 1,736,840                 | 1,736,840                    | 1,665,441                   |
| <b>TOTAL EXPENDITURES</b>   | <b>\$30,428,914</b>       | <b>\$31,879,237</b>       | <b>\$31,471,236</b>          | <b>\$33,850,454</b>         |
| <b>Authorized Positions</b> | <b>157</b>                | <b>156</b>                | <b>156</b>                   | <b>156</b>                  |

**BUILDING & EQUIPMENT SERVICES**

FACILITY SERVICES FUND

FLEET SERVICES FUND

EQUIPMENT RENEWAL &amp; REPLACEMENT FUND

CITY TOWER &amp; GARAGE FUND

CITY TOWER LEASE FUND

**FLEET SERVICES FUND****EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 5,766,356                 | 5,887,463                 | 5,863,338                    | 6,387,447                   |
| CONTRACTUAL SERVICES        | 2,939,875                 | 3,054,530                 | 3,055,388                    | 2,829,554                   |
| COMMODITIES                 | 2,534,750                 | 2,602,335                 | 2,590,655                    | 2,323,263                   |
| SELF INSURANCE/OTHER        | 14,996,561                | 18,176,791                | 18,760,022                   | 17,896,973                  |
| CAPITAL OUTLAY              | 138,132                   | 19,327                    | 21,807                       | 37,132                      |
| TRANSFERS                   | 576,508                   | 593,956                   | 593,956                      | 634,125                     |
| <b>TOTAL EXPENDITURES</b>   | <b>\$26,952,182</b>       | <b>\$30,334,402</b>       | <b>\$30,885,166</b>          | <b>\$30,108,494</b>         |
| <b>Authorized Positions</b> | <b>68</b>                 | <b>68</b>                 | <b>68</b>                    | <b>68</b>                   |

**EQUIPMENT RENEWAL & REPLACEMENT FUND****EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| CONTRACTUAL SERVICES        | 327,377                   | 1,803,026                 | 1,372,602                    | 1,804,338                   |
| COMMODITIES                 | 54,702                    | 31,014                    | 0                            | 31,014                      |
| SELF INSURANCE/OTHER        | 9,750                     | 5,356                     | 5,356                        | 998                         |
| CAPITAL OUTLAY              | 59,847,052                | 64,583,784                | 63,083,418                   | 70,733,757                  |
| TRANSFERS                   | 1,679,017                 | 1,736,895                 | 1,739,158                    | 1,747,262                   |
| <b>TOTAL EXPENDITURES</b>   | <b>\$61,917,898</b>       | <b>\$68,160,075</b>       | <b>\$66,200,534</b>          | <b>\$74,317,369</b>         |
| <b>Authorized Positions</b> | <b>0</b>                  | <b>0</b>                  | <b>0</b>                     | <b>0</b>                    |

**CITY TOWER & GARAGE FUND****EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| CONTRACTUAL SERVICES        | 56,528                    | 273,072                   | 270,735                      | 68,175                      |
| COMMODITIES                 | 843                       | 0                         | 0                            | 0                           |
| SELF INSURANCE/OTHER        | 6,456,586                 | 6,693,696                 | 6,693,696                    | 6,869,244                   |
| TRANSFERS                   | 5,881,381                 | 7,224,658                 | 7,224,658                    | 5,843,661                   |
| <b>TOTAL EXPENDITURES</b>   | <b>\$12,395,338</b>       | <b>\$14,191,426</b>       | <b>\$14,189,089</b>          | <b>\$12,781,080</b>         |
| <b>Authorized Positions</b> | <b>0</b>                  | <b>0</b>                  | <b>0</b>                     | <b>0</b>                    |

BUILDING & EQUIPMENT SERVICES

FACILITY SERVICES FUND  
FLEET SERVICES FUND  
EQUIPMENT RENEWAL & REPLACEMENT FUND  
CITY TOWER & GARAGE FUND  
CITY TOWER LEASE FUND

CITY TOWER LEASE FUND  
EXPENDITURES BY CLASSIFICATION

|                             | Actual<br>FY 2025  | Budget<br>FY 2026  | Estimated<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|--------------------|--------------------|----------------------|---------------------|
| SELF INSURANCE/OTHER        | 3,599,718          | 4,963,300          | 4,963,300            | 4,148,800           |
| <b>TOTAL EXPENDITURES</b>   | <b>\$3,599,718</b> | <b>\$4,963,300</b> | <b>\$4,963,300</b>   | <b>\$4,148,800</b>  |
| <b>Authorized Positions</b> | <b>0</b>           | <b>0</b>           | <b>0</b>             | <b>0</b>            |

**BUILDING & EQUIPMENT SERVICES**

FACILITY SERVICES FUND  
 FLEET SERVICES FUND  
 EQUIPMENT RENEWAL & REPLACEMENT FUND  
 CITY TOWER & GARAGE FUND  
 CITY TOWER LEASE FUND

**PERFORMANCE MEASURES**

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

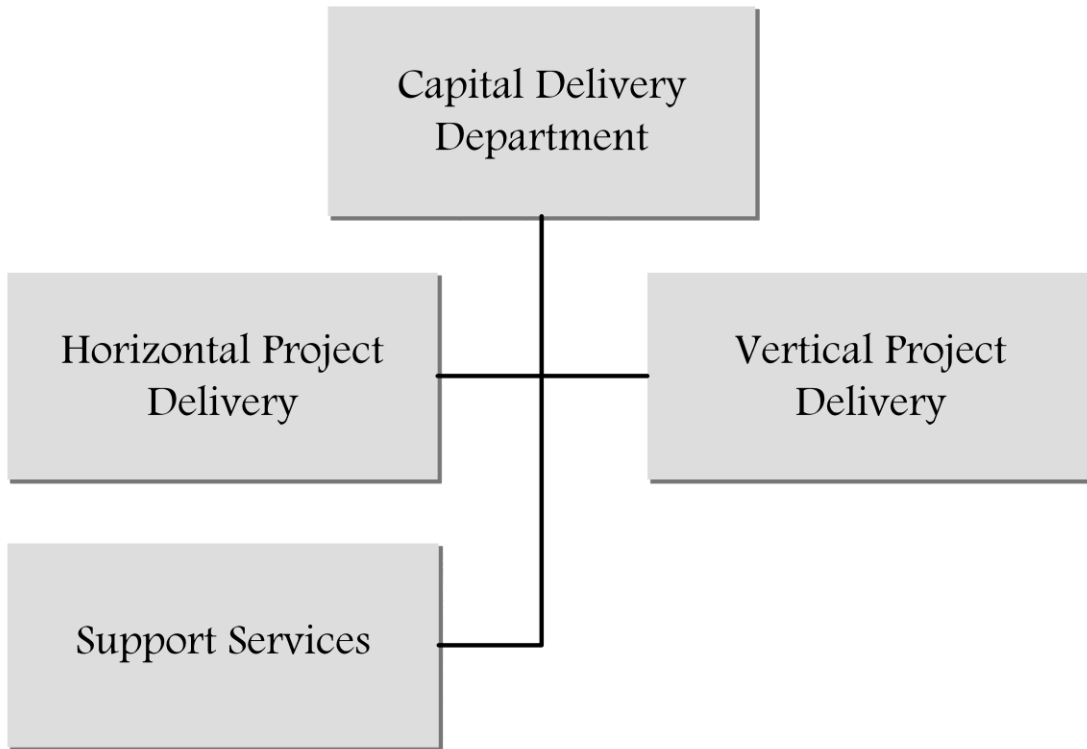
| Performance Measure                                          | FY 2025 Actuals | FY 2026 Target | FY 2026 Estimate | FY 2027 Target |
|--------------------------------------------------------------|-----------------|----------------|------------------|----------------|
| <b>INPUTS</b>                                                |                 |                |                  |                |
| Number of fleet maintenance technicians (I, II, and Master)  | 29              | 29             | 29               | 29             |
| Number of vehicles/equipment maintained                      | 3,064           | 3,062          | 3,122            | 3,122          |
| Number of electric vehicles                                  | 113             | 160            | 156              | 180            |
| Number of trades staff                                       | 40              | 40             | 40               | 40             |
| Number of locations supported by trades staff                | 158             | 161            | 161              | 161            |
| Square feet maintained by trades staff                       | 4.6 million     | 4.7 million    | 4.7 million      | 4.7 million    |
| Number of custodial maintenance workers                      | 73              | 73             | 73               | 73             |
| Number of locations receiving custodial services             | 33              | 33             | 33               | 37             |
| Square feet maintained by custodial staff                    | 2.4 million     | 2.4 million    | 2.4 million      | 2.4 million    |
| <b>OUTPUTS</b>                                               |                 |                |                  |                |
| Average number of fleet work orders                          | 13,900          | 15,700         | 13,932           | 15,950         |
| Number of vehicles replaced                                  | 530             | 566            | 589              | 506            |
| Number of trades work orders                                 | 10,200          | 10,500         | 10,308           | 10,500         |
| Number of building cleanliness inspections                   | 1,110           | 1,009          | 1,155            | 1,155          |
| Average number of building cleanliness inspections per month | 92              | 84             | 96               | 96             |
| <b>OUTCOMES</b>                                              |                 |                |                  |                |
| Percent of fleet availability                                | 96%             | 95%            | 95%              | 95%            |

# BUILDING & EQUIPMENT SERVICES

FACILITY SERVICES FUND  
 FLEET SERVICES FUND  
 EQUIPMENT RENEWAL & REPLACEMENT FUND  
 CITY TOWER & GARAGE FUND  
 CITY TOWER LEASE FUND

| Performance Measure                                                        | FY 2025 Actuals | FY 2026 Target | FY 2026 Estimate | FY 2027 Target |
|----------------------------------------------------------------------------|-----------------|----------------|------------------|----------------|
| Average preventive maintenance completion time (in minutes)                | 24              | Less than 30   | 25               | Less than 30   |
| Continue conversion of City Administrative Fleet to Electric Vehicles (EV) | 19%             | 22%            | 20%              | 22%            |
| Percent building preventative maintenance completed on time                | 95%             | 95%            | 96%              | 95%            |
| Percent building cleanliness                                               | 98%             | 97%            | 97%              | 97%            |

## CAPITAL DELIVERY DEPARTMENT



| APPROPRIATIONS BY FUND           | AUTHORIZED POSITIONS | PROPOSED BUDGET      |
|----------------------------------|----------------------|----------------------|
| Capital Management Services Fund | 188                  | 32,031,633           |
| Capital Projects                 | 0                    | 285,577,389          |
| <b>Total Funding</b>             | <b>188</b>           | <b>\$317,609,022</b> |

## **MISSION STATEMENT**

***DELIVER CAPITAL PROJECTS ON TIME, WITHIN BUDGET AND TO THE REQUIRED QUALITY STANDARDS, WITH CLEAR, CONSISTENT COMMUNICATION AND STRONG STAKEHOLDER ENGAGEMENT.***

### **PROGRAM INFORMATION**

The Capital Management Services (CMS) Fund supports 3 divisions that manage capital projects under the City of San Antonio's Capital Improvement Program (CIP) through all phases of planning, design, construction, and closeout. The CMS funded divisions serve as the City's entity for construction, architectural, and engineering services, acting as the central depository for official records related to major capital improvement projects to include projects approved under the General Obligation Bond Programs.

The divisions supported by the CMS Fund are organized into three general components: Vertical Project Delivery, Horizontal Project Delivery and Support Services.

#### **Vertical Project Delivery**

- Responsible for management of new and renovated facility and park capital projects. Project Management tasks include programming and space surveys, establishing the project scope and cost estimate, overseeing the design development, managing the project budget and schedule, establishing and maintaining communication with stakeholders, ensuring the construction meets design specifications, standards, and safety requirements, and ensuring all contractual obligations are met at project closeout.

#### **Horizontal Project Delivery**

- Responsible for the management of streets and drainage capital projects from conception to completion. Project Management tasks include establishing the project scope and cost estimate, overseeing the design development, managing the project budget and schedule, establishing and maintaining communication with stakeholders, ensuring the construction meets design specifications, standards, and safety requirements, and ensuring all contractual obligations are met at project closeout.
- Project Management also includes working with the Division's Utility Coordinator by ensuring potential utility conflicts are addressed prior to construction and minimizing any inconvenience to the stakeholders.
- Provides in-house consulting services including planning, management, and execution of environmental risk assessments, natural resources assessments and cultural resource assessments related to capital improvements projects to ensure environmental compliance with applicable federal, state, and local regulations prior to and during construction.

#### **Support Services**

- Fiscal and Budget Management
  - Administers all financial transactions related to Capital Improvements Program projects to include prompt payment of invoices and the timely billing and collection of funds from outside agencies.
  - Coordinates the development of the capital budget and is responsible for monitoring fiscal transactions on all capital projects.
  - Provides monthly, quarterly, and annual reports that address budget and schedules.
- Scheduling, reporting, and PRIMELink
  - Utilizes Oracle software to create and manage capital project schedules.
  - Utilizes PRIMELink, a web-based program management tool, to manage capital projects during both design and construction phases this includes the electronic development and routing of invoices, change orders, and select close-out documents and the storage of plans and contractual documents.
  - Uploads capital program project status transparency to the Public through the Capital Dashboard.
- Labor & Audit Compliance
  - Ensures wage compliance with federal, state, and local laws, rules, and regulations, and coordinates all audits impacting the department.
- Contract Compliance
  - Ensures compliance with contract provisions to include insurance, bonds, amendments and change orders, Small Business Economic Development Advocacy (SBEDA).
- Real Estate Acquisitions
  - Responsible for the acquisition of land for capital projects and public use. This section purchases tracts of property, secures fee simple title, easements, joint use agreements and other title interests through negotiations, or by eminent domain proceedings if necessary.



**CAPITAL DELIVERY DEPARTMENT****CAPITAL MANAGEMENT SERVICES FUND****PROGRAM INFORMATION**

- Communications & Engagement
  - Responsible for the implementation and oversight of the communications plan to ensure accurate, consistent, and timely communication on project information, updates and engagement opportunities with impacted stakeholders.
  - Responsible for tracking and reporting on stakeholder communication methods.
  - Serves as a primary contact for media, providing information and direction to inquiries about services or issues.

**CAPITAL MANAGEMENT SERVICES FUND**  
**EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 18,581,206                | 20,525,505                | 19,622,010                   | 22,464,905                  |
| CONTRACTUAL SERVICES        | 1,095,426                 | 1,662,544                 | 2,180,254                    | 1,194,112                   |
| COMMODITIES                 | 113,626                   | 163,861                   | 181,950                      | 139,649                     |
| SELF INSURANCE/OTHER        | 2,892,164                 | 2,943,795                 | 2,947,025                    | 4,798,117                   |
| CAPITAL OUTLAY              | 134,771                   | 86,298                    | 86,298                       | 220,774                     |
| TRANSFERS                   | 2,893,248                 | 2,991,344                 | 2,991,344                    | 3,214,076                   |
| <b>TOTAL EXPENDITURES</b>   | <b>\$25,710,441</b>       | <b>\$28,373,347</b>       | <b>\$28,008,881</b>          | <b>\$32,031,633</b>         |
| <b>Authorized Positions</b> | <b>182</b>                | <b>188</b>                | <b>188</b>                   | <b>188</b>                  |

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

| Performance Measure                                                                                                | FY 2025 Actuals | FY 2026 Target | FY 2026 Estimate | FY 2027 Target |
|--------------------------------------------------------------------------------------------------------------------|-----------------|----------------|------------------|----------------|
| <b>INPUTS</b>                                                                                                      |                 |                |                  |                |
| Number of 2022 bond program projects                                                                               | 187             | 187            | 187              | 187            |
| Number of 2022 non-bond program projects*                                                                          | /               | /              | 68               | 40             |
| <b>OUTPUTS</b>                                                                                                     |                 |                |                  |                |
| Number of 2022 bond program projects under design**                                                                | 83              | 16             | 37               | 8              |
| Number of 2022 bond program projects complete or under construction                                                | 101             | 171            | 150              | 179            |
| Number of non-bond program projects under design                                                                   | /               | /              | 17               | 5              |
| Number of non-bond program projects complete or under construction                                                 | /               | /              | 47               | 35             |
| Number of stakeholder project meetings during design and construction***                                           | /               | /              | 26               | 90             |
| Number of digital communications to inform stakeholders of project meetings, construction, and traffic impacts**** | /               | /              | 246              | 434            |
| <b>OUTCOMES</b>                                                                                                    |                 |                |                  |                |
| Percentage of 2022 bond program projects on-time                                                                   | /               | /              | 82%              | 82%            |
| Percentage of non-bond program projects on-time                                                                    | /               | /              | 78%              | 90%            |
| Number of attendees at public meetings*****                                                                        | /               | /              | 416              | 1,440          |

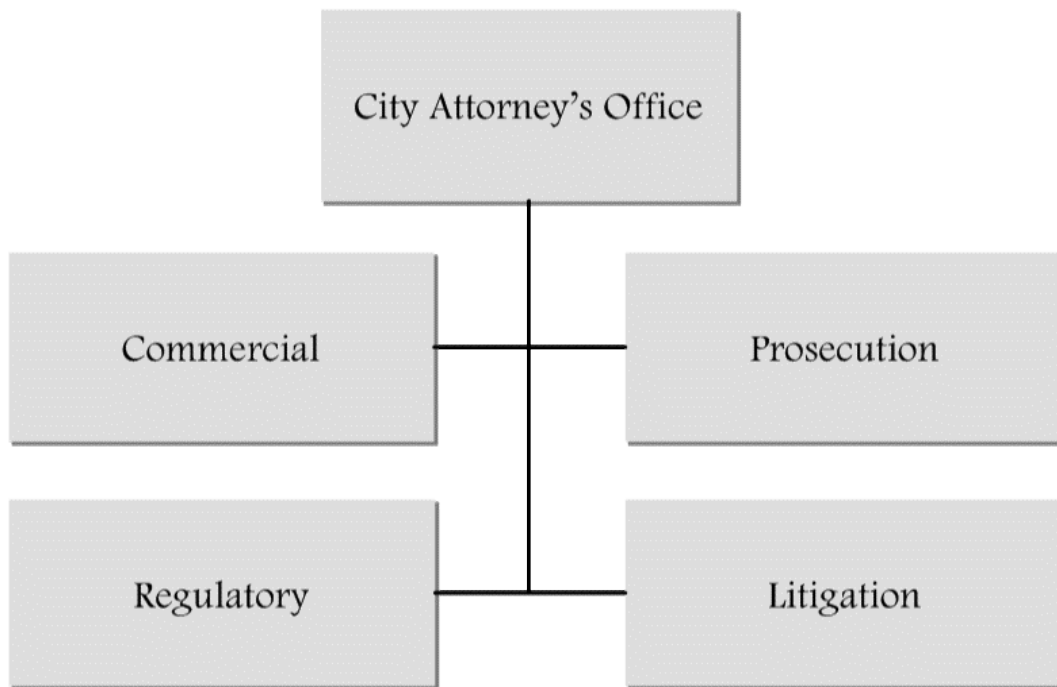
\*Number of non-bond project fluctuates each fiscal year due to approval of new projects.

\*\*FY 2025 Result for 2022 Bond Projects under design does not include 3 projects in pre-design (Brackenridge Park Facilities, New District 6 Park near Cielo Vista & Fire Station 10).

\*\*\*FY 2027 Includes an average of two (2) stakeholder meetings during design and two (2) stakeholder meetings during construction for all projects.

\*\*\*\*FY 2027 Digital communications includes email blasts, social media posts and monthly newsletters for all projects.

\*\*\*\*\*Average number of attendees is 16 per public meeting.



# CITY ATTORNEY

| APPROPRIATIONS BY FUND                    | AUTHORIZED POSITIONS | PROPOSED BUDGET     |
|-------------------------------------------|----------------------|---------------------|
| General Fund                              | 72                   | 13,195,932          |
| Self-Insurance Liability Fund             | 13                   | 9,591,624           |
| Self-Insurance Workers' Compensation Fund | 6                    | 924,541             |
| Capital Management Services Fund          | 2                    | 587,771             |
| Grants                                    | 2                    | 295,492             |
| <b>Total Funding</b>                      | <b>95</b>            | <b>\$24,595,360</b> |

**CITY ATTORNEY**

GENERAL FUND  
 SELF-INSURANCE LIABILITY FUND  
 SELF-INSURANCE WORKERS' COMPENSATION FUND  
 CAPITAL MANAGEMENT SERVICES FUND

**MISSION STATEMENT**

***THE MISSION AND DUTY OF THE CITY ATTORNEY'S OFFICE IS TO SERVE THE CITY OF SAN ANTONIO  
 WITH THE HIGHEST QUALITY LEGAL SERVICES AND PROFESSIONAL STANDARDS.***

**PROGRAM INFORMATION**

Article V, Section 53 of the City Charter provides that the City Attorney shall serve as chief legal advisor to the City Council, the City Manager and all City departments, offices, and agencies. The City Attorney's Office represents the City in all litigation and administrative proceedings brought against or by the City and its officials and works hand-in-hand with the Police and Code Enforcement officials to prosecute all Class C misdemeanors in the Municipal Courts. Attorneys and support staff in the City Attorney's Office provide all legal services necessary to complete a program or activity initiated by a City department or official. The attorneys research legal issues and advise City officials, boards, and commissions; draft and review ordinances and resolutions considered by the City Council; and negotiate, draft, and review contracts and other documents essential to the successful completion of the myriad of programs and functions of the City of San Antonio. To avoid conflicts or provide additional resources or expertise on a particular matter, the City Attorney may hire and use outside counsel to provide essential legal services.

**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

**City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.**

- The City Attorney's Office will be a valued team member with City Departments and City Officials in the strategic implementation of short- and long-range efforts in all areas of City services according to the City's identified priorities.
- Every day in our work, the City Attorney's Office will earn the trust and confidence of its clients committing the highest quality legal services from all attorneys who provide those services and are expertly trained to provide those services.
- In our work with City Departments and City Officials, the City Attorney's Office will pursue actions to enforce City codes and ordinances to protect public safety, and to recover amounts owed to the City of San Antonio.
- In our work with City Departments and City Officials, the City Attorney's Office will fully investigate lawsuits against the City and its officials; negotiate a fair and reasonable settlement when appropriate; and aggressively defend against litigation and proceed to trial when necessary.

**GENERAL FUND****EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 10,140,898                | 10,387,067                | 10,165,322                   | 11,469,341                  |
| CONTRACTUAL SERVICES        | 920,959                   | 908,150                   | 914,329                      | 885,053                     |
| COMMODITIES                 | 101,151                   | 109,036                   | 114,036                      | 109,764                     |
| SELF INSURANCE/OTHER        | 1,093,652                 | 640,600                   | 640,600                      | 685,728                     |
| CAPITAL OUTLAY              | 117,552                   | 36,392                    | 99,232                       | 46,046                      |
| <b>TOTAL EXPENDITURES</b>   | <b>\$12,374,212</b>       | <b>\$12,081,245</b>       | <b>\$11,933,519</b>          | <b>\$13,195,932</b>         |
| <b>Authorized Positions</b> | <b>70</b>                 | <b>70</b>                 | <b>70</b>                    | <b>72</b>                   |

## CITY ATTORNEY

GENERAL FUND

SELF-INSURANCE LIABILITY FUND

SELF-INSURANCE WORKERS' COMPENSATION FUND

CAPITAL MANAGEMENT SERVICES FUND

**SELF-INSURANCE LIABILITY FUND  
EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 1,675,038                 | 1,774,412                 | 1,778,221                    | 1,858,443                   |
| CONTRACTUAL SERVICES        | 35,326                    | 28,488                    | 29,032                       | 28,888                      |
| COMMODITIES                 | 14,779                    | 18,443                    | 18,443                       | 16,402                      |
| SELF INSURANCE/OTHER        | 8,134,271                 | 7,398,067                 | 8,299,672                    | 7,644,309                   |
| CAPITAL OUTLAY              | 8,768                     | 4,408                     | 5,837                        | 43,582                      |
| <b>TOTAL EXPENDITURES</b>   | <b>\$9,868,182</b>        | <b>\$9,223,818</b>        | <b>\$10,131,205</b>          | <b>\$9,591,624</b>          |
| <b>Authorized Positions</b> | <b>13</b>                 | <b>13</b>                 | <b>13</b>                    | <b>13</b>                   |

**SELF-INSURANCE WORKERS' COMPENSATION FUND  
EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 766,704                   | 789,790                   | 789,931                      | 829,023                     |
| CONTRACTUAL SERVICES        | 23,727                    | 26,116                    | 25,926                       | 26,267                      |
| COMMODITIES                 | 26,737                    | 20,751                    | 20,751                       | 20,751                      |
| SELF INSURANCE/OTHER        | 23,972                    | 27,550                    | 27,550                       | 29,435                      |
| CAPITAL OUTLAY              | 0                         | 2,416                     | 2,465                        | 19,065                      |
| <b>TOTAL EXPENDITURES</b>   | <b>\$841,140</b>          | <b>\$866,623</b>          | <b>\$866,623</b>             | <b>\$924,541</b>            |
| <b>Authorized Positions</b> | <b>6</b>                  | <b>6</b>                  | <b>6</b>                     | <b>6</b>                    |

**CAPITAL MANAGEMENT SERVICES FUND  
EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 250,397                   | 266,383                   | 244,692                      | 279,460                     |
| CONTRACTUAL SERVICES        | 101,447                   | 288,309                   | 288,309                      | 300,000                     |
| SELF INSURANCE/OTHER        | 0                         | 7,915                     | 7,915                        | 8,311                       |
| CAPITAL OUTLAY              | 0                         | 0                         | 2,397                        | 0                           |
| <b>TOTAL EXPENDITURES</b>   | <b>\$351,844</b>          | <b>\$562,607</b>          | <b>\$543,313</b>             | <b>\$587,771</b>            |
| <b>Authorized Positions</b> | <b>2</b>                  | <b>2</b>                  | <b>2</b>                     | <b>2</b>                    |

**CITY ATTORNEY**

GENERAL FUND  
 SELF-INSURANCE LIABILITY FUND  
 SELF-INSURANCE WORKERS' COMPENSATION FUND  
 CAPITAL MANAGEMENT SERVICES FUND

**PERFORMANCE MEASURES**

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

| <b>Performance Measure</b>                                                                                               | <b>FY 2025<br/>Actuals</b> | <b>FY 2026<br/>Target</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Target</b> |
|--------------------------------------------------------------------------------------------------------------------------|----------------------------|---------------------------|-----------------------------|---------------------------|
| <b>INPUTS</b>                                                                                                            |                            |                           |                             |                           |
| Number of attorneys                                                                                                      | 64                         | 64                        | 64                          | 64                        |
| Number of Dangerous Assessment Response Team (DART) properties submitted - Prosecution                                   | 95                         | 97                        | 95                          | 97                        |
| Number of new lawsuits filed against the City - Litigation                                                               | 145                        | 145                       | 145                         | 145                       |
| <b>OUTPUTS</b>                                                                                                           |                            |                           |                             |                           |
| Number of ordinances completed                                                                                           | 1,036                      | 1,037                     | 909                         | 909                       |
| Number of contracts/agreements completed                                                                                 | 5,405                      | 5,267                     | 6,442                       | 6,192                     |
| Number of boards and commission meetings attended                                                                        | 922                        | 927                       | 782                         | 801                       |
| Number of DART Inspections - Residential                                                                                 | 47                         | 49                        | 47                          | 47                        |
| Number of DART Inspections - Commercial                                                                                  | 16                         | 16                        | 8                           | 8                         |
| Number of lawsuits resolved                                                                                              | 112                        | 110                       | 125                         | 125                       |
| <b>OUTCOMES</b>                                                                                                          |                            |                           |                             |                           |
| Percent of DART properties active – monitor property (pending Building Standards Board (BSB), litigation, noncompliance) | 8%                         | 10%                       | 10%                         | 10%                       |
| Percent of DART properties closed - successful rehabilitation (nuisance/abated/BSB/litigation/referral)                  | 95%                        | 95%                       | 95%                         | 95%                       |
| Percent of lawsuits resolved without an adverse verdict                                                                  | 96%                        | 90%                       | 95%                         | 90%                       |
| Percent of City Attorney's Office client satisfaction survey for overall services                                        | 94%                        | 94%                       | 94%                         | 94%                       |

**CITY ATTORNEY**

GENERAL FUND  
 SELF-INSURANCE LIABILITY FUND  
 SELF-INSURANCE WORKERS' COMPENSATION FUND  
 CAPITAL MANAGEMENT SERVICES FUND

**GRANTS SUMMARY**

| <b>TITLE OF PROGRAM</b>                                     | <b>FEDERAL</b>   | <b>STATE</b> | <b>OTHER</b> | <b>PROPOSED<br/>FY 2027</b> | <b>CITY<br/>MATCH</b> |
|-------------------------------------------------------------|------------------|--------------|--------------|-----------------------------|-----------------------|
| Community Development Block Grant -<br>Legal Administration | 295,492          | 0            | 0            | 295,492                     | 0                     |
| <b>TOTAL</b>                                                | <b>\$295,492</b> | <b>\$0</b>   | <b>\$0</b>   | <b>\$295,492</b>            | <b>\$0</b>            |

**GRANT NAME:** *Community Development Block Grant - Legal Administration*

**PROGRAM INFORMATION**

The City Attorney's Community Development Block Grant (CDBG) Section negotiates and prepares specialized contracts and exhibits required in conjunction with CDBG revitalization activities, loan documents, and long-term lease agreements with non-city entities for use of CDBG funded property. Staff also prepares and reviews legal documents related to CDBG housing-related projects. CDBG funds support salaries for two Attorneys.

| <b>Actual<br/>FY 2025</b> | <b>Estimate<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|---------------------------|-----------------------------|-----------------------------|
|---------------------------|-----------------------------|-----------------------------|

**FUNDING SOURCES**

|                      |                  |                  |                  |
|----------------------|------------------|------------------|------------------|
| FEDERAL              | 295,673          | 295,492          | 295,492          |
| <b>TOTAL FUNDING</b> | <b>\$295,673</b> | <b>\$295,492</b> | <b>\$295,492</b> |

**EXPENDITURES**

|                           |                  |                  |                  |
|---------------------------|------------------|------------------|------------------|
| Personnel Services        | 294,588          | 291,242          | 291,242          |
| Contractual Services      | 1,085            | 4,250            | 4,250            |
| <b>TOTAL EXPENDITURES</b> | <b>\$295,673</b> | <b>\$295,492</b> | <b>\$295,492</b> |

|                             |          |          |          |
|-----------------------------|----------|----------|----------|
| <b>Authorized Positions</b> | <b>2</b> | <b>2</b> | <b>2</b> |
|-----------------------------|----------|----------|----------|





Mayor & City Council

City Auditor's Office

CITY AUDITOR

| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | PROPOSED BUDGET    |
|------------------------|----------------------|--------------------|
| General Fund           | 23                   | 3,514,356          |
| <b>Total Funding</b>   | <b>23</b>            | <b>\$3,514,356</b> |

**MISSION STATEMENT**

***THE OFFICE OF THE CITY AUDITOR WILL FACILITATE ACCOUNTABILITY TO THE RESIDENTS OF SAN ANTONIO THROUGH NON-PARTISAN, FACT-BASED, INDEPENDENT, OBJECTIVE ASSESSMENTS OF CITY PROGRAMS, ACTIVITIES, AND FUNCTIONS.***

**PROGRAM INFORMATION**

The independent Office of the City Auditor supports the City Council, City Manager, and staff by:

- Performing internal audits of programs, activities, and functions
- Providing advisory services to the City Council and City Management
- Complying with Generally Accepted Government Auditing Standards (GAGAS, also known as GAO Yellow Book) issued by the Government Accountability Office (GAO)

**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

**City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.**

The Office of the City Auditor's goal is to provide an independent, objective audit and attestation activity designed to add value and to improve the City's operations. The department will help the City accomplish its objectives by bringing a systematic, disciplined approach to evaluating and improving the effectiveness of risk management, control, and governance processes.

To accomplish the department's mission, programs, and goals, the following objectives will be continued and/or established for this fiscal year:

- Develop and execute a risk-based annual audit plan.
- Present useful and achievable audit recommendations, such as business process best practices, work simplification, safeguarding of City assets, or identification of duplicate/overlapping job functions.
- Complete an appropriate number of audits in a professional, cost effective, and timely manner.
- Follow GAGAS issued by the GAO for audit and non-audit projects.
- Meet GAGAS for continuing professional education.
- Foster an environment of continued education by supporting staff's pursuit of upper-level degrees and certifications.

**GENERAL FUND****EXPENDITURES BY CLASSIFICATION**

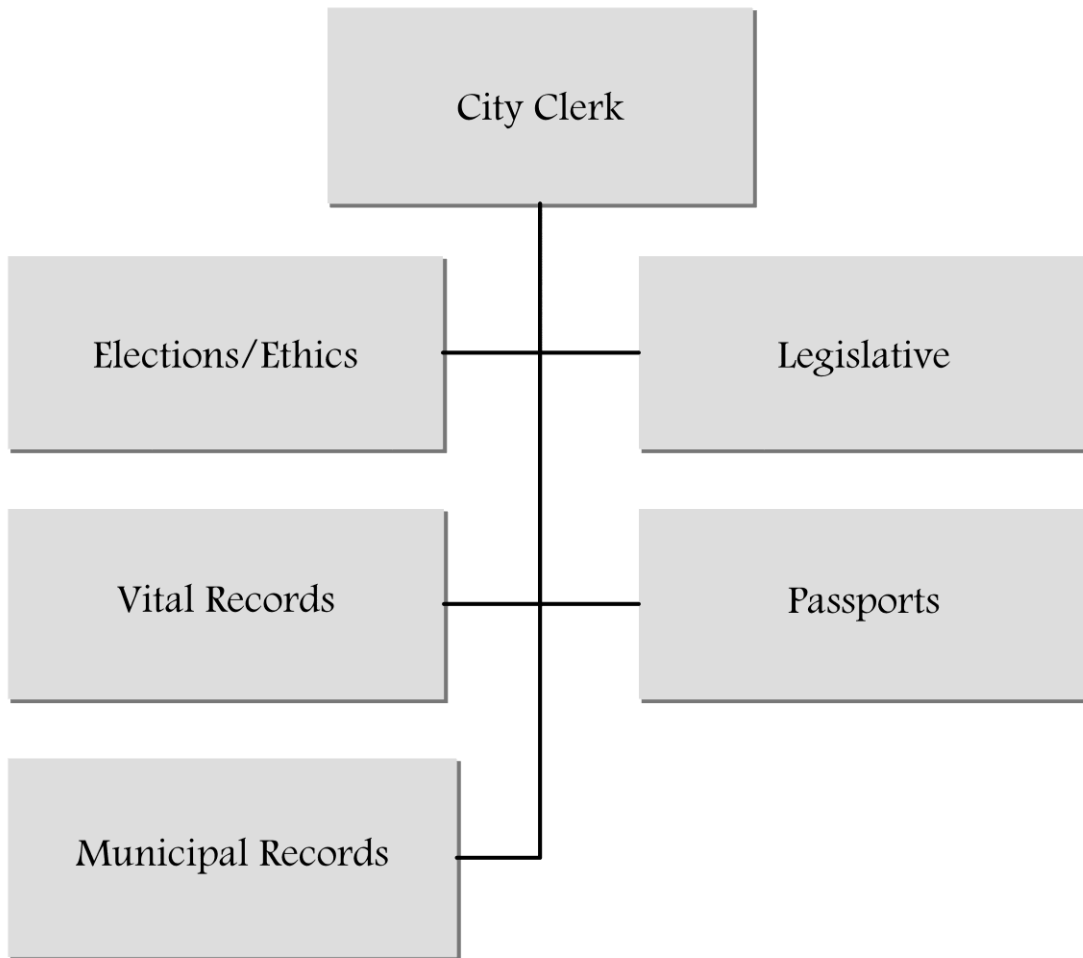
|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 2,787,826                 | 2,986,497                 | 2,911,094                    | 3,156,931                   |
| CONTRACTUAL SERVICES        | 89,782                    | 104,380                   | 104,380                      | 94,431                      |
| COMMODITIES                 | 2,675                     | 3,897                     | 3,897                        | 10,742                      |
| SELF INSURANCE/OTHER        | 158,250                   | 116,349                   | 116,349                      | 119,982                     |
| CAPITAL OUTLAY              | 8,617                     | 4,966                     | 5,606                        | 0                           |
| TRANSFERS                   | 135,731                   | 142,838                   | 142,838                      | 132,270                     |
| <b>TOTAL EXPENDITURES</b>   | <b>\$3,182,881</b>        | <b>\$3,358,927</b>        | <b>\$3,284,164</b>           | <b>\$3,514,356</b>          |
| <b>Authorized Positions</b> | <b>23</b>                 | <b>23</b>                 | <b>23</b>                    | <b>23</b>                   |

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

| Performance Measure                                                              | FY 2025 Actuals | FY 2026 Target | FY 2026 Estimate | FY 2027 Target |
|----------------------------------------------------------------------------------|-----------------|----------------|------------------|----------------|
| <b>INPUTS</b>                                                                    |                 |                |                  |                |
| Percent of staff holding professional certifications or related advanced degrees | 80%             | 80%            | 77%              | 80%            |
| Number of Auditors                                                               | 22              | 22             | 22               | 22             |
| <b>OUTPUTS</b>                                                                   |                 |                |                  |                |
| Percent of auditor direct time to available audit hours                          | 77%             | 76%            | 78%              | 78%            |
| Number of staff Auditors and Audit Managers                                      | 20              | 20             | 20               | 20             |
| <b>OUTCOMES</b>                                                                  |                 |                |                  |                |
| Audit reports issued                                                             | 26              | 34             | 30               | 30             |
| Percent of audit recommendations accepted by management                          | 100%            | 95%            | 100%             | 95%            |





# CITY CLERK

| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | PROPOSED BUDGET    |
|------------------------|----------------------|--------------------|
| General Fund           | 41                   | 7,053,128          |
| Capital Projects       | 0                    | 1,240,000          |
| <b>Total Funding</b>   | <b>41</b>            | <b>\$8,293,128</b> |

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### **MISSION STATEMENT**

***TO UPHOLD THE INTEGRITY AND SERVE AS THE CUSTODIAN OF ESSENTIAL RECORDS WITH A COMMITMENT TO PROFESSIONAL, TRANSPARENT, AND ACCOUNTABLE PUBLIC SERVICE, ENSURING THE HIGHEST STANDARDS OF CUSTOMER SERVICE. WE ARE DEDICATED TO PRESERVING THE PAST AND SAFEGUARDING THE FUTURE FOR OUR COMMUNITY.***

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### **PROGRAM INFORMATION**

The Office of the City Clerk is comprised of five divisions. The Legislative Division accounts for all City Ordinances, Resolutions, Minutes, Official Honorariums, and provides oversight of City Board Appointments by the City Council. The Office of the City Clerk is the principal office that administers Official Statements of Elected and Appointed Officers and Oaths of Office and ensures transparency of voting through recusal and conflict of interest forms. The Municipal Archives & Records Divisions facilitates the management, retention, and destruction of records as well as the management and preservation of historic documents in compliance with the Texas State Library and Archives Commission rules. The Office of the City Clerk is designated as an official Passport Acceptance Facility to accept applications on behalf of the U.S. Department of State. The City Clerk serves as the Local Registrar and is the authority for registering, managing, and issuing Birth and Death Certificates for Bexar County. The Elections & Ethics Division is responsible for conducting Municipal Elections and serves as filing office for Ethics Complaints.

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### **INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

**City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.**

#### **Increase Accessibility**

- Oversee a centralized records management system that includes data governance and records management principles and makes records available online.
- Curate exhibits of the Municipal Archives and collaborate with other historical institutions and stakeholders.
- Ensure excellent, efficient, and timely service to persons seeking vital records and passports.
- Effectively manage requests for honorariums and other ceremonies.

#### **Improve Communication**

- Implement outreach methods for recruitment of Board applicants and meet regularly with Board Liaisons.
- Ensure website information is up to date and accurate.
- Meet regularly with Department Records Liaisons to ensure compliance with retention policies.
- Meet regularly with stakeholders and collect/analyze customer feedback to ensure excellent customer service.

#### **Provide Education & Training**

- Manage Board Liaison training catalog and provide Municipal Leadership Institute courses for Board Members.
- Provide Records Management Training to City employees and update procedures as needed.
- Provide educational information for the public regarding our services.
- Ensure employees receive proper training and supervision.

## CITY CLERK

## GENERAL FUND

**GENERAL FUND**  
**EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 3,419,864                 | 3,773,568                 | 3,665,083                    | 4,040,174                   |
| CONTRACTUAL SERVICES        | 583,663                   | 1,025,185                 | 1,107,250                    | 1,112,238                   |
| COMMODITIES                 | 48,949                    | 55,507                    | 55,789                       | 56,404                      |
| SELF INSURANCE/OTHER        | 1,377,909                 | 1,521,322                 | 1,521,322                    | 1,580,327                   |
| CAPITAL OUTLAY              | 38,038                    | 52,128                    | 63,328                       | 57,693                      |
| TRANSFERS                   | 191,164                   | 175,754                   | 175,754                      | 206,292                     |
| <b>TOTAL EXPENDITURES</b>   | <b>\$5,659,587</b>        | <b>\$6,603,464</b>        | <b>\$6,588,526</b>           | <b>\$7,053,128</b>          |
| <b>Authorized Positions</b> | <b>40</b>                 | <b>41</b>                 | <b>41</b>                    | <b>41</b>                   |

**PERFORMANCE MEASURES**

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

| <b>Performance Measure</b>                                     | <b>FY 2025<br/>Actuals</b> | <b>FY 2026<br/>Target</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Target</b> |
|----------------------------------------------------------------|----------------------------|---------------------------|-----------------------------|---------------------------|
| <b>INPUTS</b>                                                  |                            |                           |                             |                           |
| Number of vital records cashiers                               | 13                         | 13                        | 13                          | 13                        |
| Number of passport agents                                      | 2                          | 2                         | 2                           | 2                         |
| Number of deputy local registrars                              | 3                          | 3                         | 3                           | 3                         |
| Number of Council and Committee meetings staffed               | 229                        | 275                       | 250                         | 250                       |
| Number of archives received                                    | 1,220                      | 2,200                     | 1,225                       | 1,220                     |
| <b>OUTPUTS</b>                                                 |                            |                           |                             |                           |
| Number of passport photos sold                                 | 5,038                      | 5,046                     | 5,189                       | 5,189                     |
| Revenue generated from passport acceptance facility            | \$384,225                  | \$383,562                 | \$393,702                   | \$393,702                 |
| Total number of archive records digitized*                     | 152,111                    | 147,400                   | 194,878                     | 173,495                   |
| Number of Council and Committee meeting minutes                | 189                        | 220                       | 202                         | 190                       |
| City of San Antonio records registration for each birth record | 32,155                     | 32,000                    | 32,000                      | 32,000                    |
| Revenue generated from birth certificate sales                 | \$1,753,859                | \$1,757,683               | \$1,723,020                 | \$1,838,725               |
| COSA records registration for each death record                | 27,993                     | 25,000                    | 25,000                      | 25,000                    |
| Revenue generated from death certificate sales                 | \$130,068                  | \$112,518                 | \$134,029                   | \$141,657                 |
| <b>OUTCOMES</b>                                                |                            |                           |                             |                           |
| Number of birth certificates issued to qualified applicants    | 86,805                     | 87,014                    | 85,298                      | 91,026                    |
| Number of death certificates issued to qualified applicants    | 15,655                     | 13,111                    | 16,700                      | 17,401                    |
| Number of passport applications processed                      | 8,478                      | 8,508                     | 8,573                       | 8,573                     |
| Number of archives requests responded to                       | 843                        | 625                       | 975                         | 909                       |



## CITY CLERK

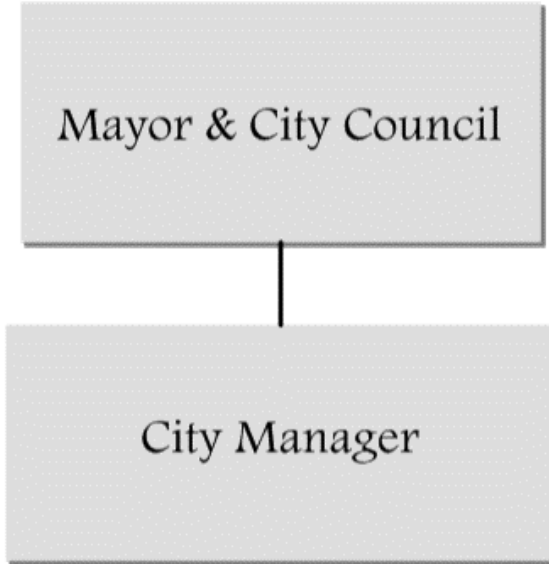
## GENERAL FUND

| Performance Measure                                | FY 2025<br>Actuals | FY 2026<br>Target | FY 2026<br>Estimate | FY 2027<br>Target |
|----------------------------------------------------|--------------------|-------------------|---------------------|-------------------|
| Public information requests responded to           | 366                | 300               | 323                 | 345               |
| Percent of Council meeting minutes approved timely | 98%                | 95%               | 90%                 | 80%               |

\*Updated from FY 2026 to reflect number of pages digitized as opposed to number of documents



# CITY MANAGER



| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | PROPOSED BUDGET    |
|------------------------|----------------------|--------------------|
| General Fund           | 15                   | 4,505,740          |
| <b>Total Funding</b>   | <b>15</b>            | <b>\$4,505,740</b> |

**MISSION STATEMENT*****THE CITY OF SAN ANTONIO IS COMMITTED TO EXCELLENCE IN ALL THAT WE DO.*****PROGRAM INFORMATION**

The Office of the City Manager provides centralized direction and leadership for the effective administration and operation of all municipal services for the City of San Antonio, as directed by the City Council. The Office of the City Manager prepares and submits to the City Council a balanced plan of municipal services in adherence with the policy goals and objectives established by the City Council, while exercising effective leadership and management of the City.

**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

**City-Wide Goal: San Antonio will benefit from a government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.**

- To manage the efficient delivery of services to the residents of San Antonio.
- To analyze, evaluate, and monitor departmental as well as community-based program proposals and needs through the efforts of the Executive Leadership Team.
- To develop programs that enhance the quality of employee performance in their effective delivery of services.

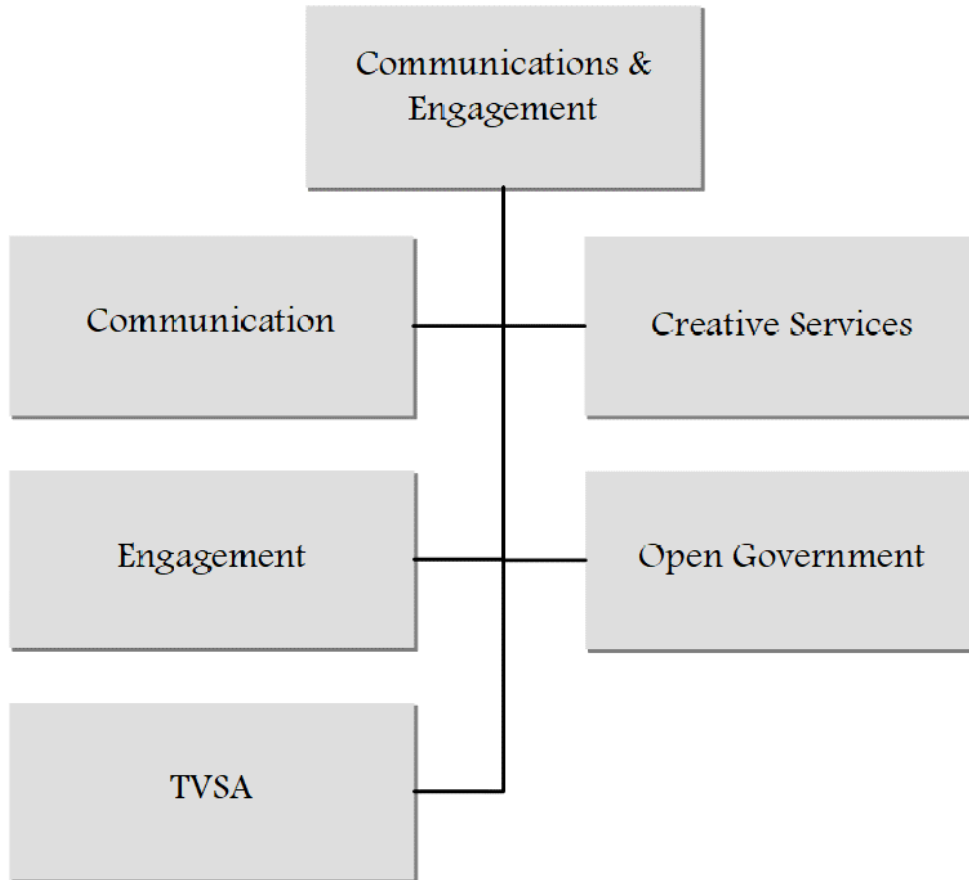
**City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.**

- To direct the preparation and distribution of the weekly City Council agenda and related materials to the City Council, staff, and residents of San Antonio.
- To coordinate City Council requests for information and support services.
- To ensure that appropriate customer service/community relations mechanisms are implemented to assist residents in the resolution of complaints and requests for service.
- To review and direct the operation of all municipal activities and services in an equitable, efficient, and effective manner.

**GENERAL FUND****EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 3,779,037                 | 3,926,900                 | 3,932,234                    | 4,073,639                   |
| CONTRACTUAL SERVICES        | 59,067                    | 108,935                   | 90,742                       | 103,060                     |
| COMMODITIES                 | 40,796                    | 33,917                    | 34,320                       | 29,869                      |
| SELF INSURANCE/OTHER        | 273,274                   | 257,696                   | 260,384                      | 252,310                     |
| CAPITAL OUTLAY              | 30,579                    | 8,081                     | 8,081                        | 46,862                      |
| <b>TOTAL EXPENDITURES</b>   | <b>\$4,182,753</b>        | <b>\$4,335,529</b>        | <b>\$4,325,761</b>           | <b>\$4,505,740</b>          |
| <b>Authorized Positions</b> | <b>15</b>                 | <b>15</b>                 | <b>15</b>                    | <b>15</b>                   |

# COMMUNICATIONS & ENGAGEMENT



| APPROPRIATIONS BY FUND             | AUTHORIZED POSITIONS | PROPOSED BUDGET    |
|------------------------------------|----------------------|--------------------|
| General Fund                       | 45                   | 7,144,283          |
| Public Education & Government Fund | 0                    | 2,059,223          |
| <b>Total Funding</b>               | <b>45</b>            | <b>\$9,203,506</b> |

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**MISSION STATEMENT**

***THE COMMUNICATIONS & ENGAGEMENT TEAM PROMOTES A MORE EMPOWERED COMMUNITY THROUGH TRANSPARENT INFORMATION, STRATEGIC COMMUNICATION, AND ENGAGEMENT.***

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**PROGRAM INFORMATION**

The Communications & Engagement Department provides transparent, accurate and inclusive information from the City to the community and offers a platform to listen and receive feedback from residents. The Department accomplishes this by building strong and collaborative relationships with residents and the media, promoting civic engagement, providing timely and equitable access to information through open government requests, delivering community access television programming, and ensuring brand consistency citywide.

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**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

**San Antonio will benefit from a city government that is innovative and proactive and uses best practices in its administrative, financial, and information systems.**

Communications & Engagement will:

- Continue to develop and implement citywide engagement strategies to promote meaningful and inclusive conversations.
- Be resourceful and innovative with communication tools.
- Create brand consistency to foster community trust.
- Increase visibility and usefulness of public information to help the community easily find information and resources.

**The City will provide the institutional foundation to support the government and promote public trust and awareness.**

Communications & Engagement will:

- Use best practices in access and inclusion across all communication tools (interpreters, web accessibility, non-digital communication).
- Create opportunities for public participation, including updates to the existing Public Participation Administrative Directive to strengthen and build the City's relationship with stakeholders and the community.
- Strengthen the capacity of the City organization to engage with the public consistently.
- Provide multiple touchpoints of communications (e.g., online, in person public meetings and through surveys) for information sharing, requesting feedback, sharing outcomes of feedback.
- Fulfill requests for records from the public in an efficient and timely manner following the Texas Public Information Act.

**San Antonio is a city with an increasingly vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its strengths to ensure a sustainable and thriving future.**

Communications & Engagement will:

- Provide fair & accurate information.
- Build relationships with our community partners, including the media.
- Increase positive sentiment for the City by creating more proactive opportunities for the media to engage with City officials and programs.
- Engage media proactively to discuss upcoming projects, share important information and provide quick access to breaking news.
- Add followers and consolidate social media accounts to be a more trusted source of information for the community.

**COMMUNICATIONS & ENGAGEMENT**GENERAL FUND  
PUBLIC EDUCATION & GOVERNMENT FUND**GENERAL FUND  
EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 4,162,226                 | 4,461,416                 | 4,417,776                    | 4,979,318                   |
| CONTRACTUAL SERVICES        | 795,899                   | 795,109                   | 794,950                      | 1,141,910                   |
| COMMODITIES                 | 51,471                    | 46,966                    | 46,897                       | 46,032                      |
| SELF INSURANCE/OTHER        | 830,779                   | 784,991                   | 785,933                      | 889,480                     |
| CAPITAL OUTLAY              | 39,119                    | 60,337                    | 60,337                       | 87,543                      |
| <b>TOTAL EXPENDITURES</b>   | <b>\$5,879,494</b>        | <b>\$6,148,819</b>        | <b>\$6,105,893</b>           | <b>\$7,144,283</b>          |
| <b>Authorized Positions</b> | <b>43</b>                 | <b>43</b>                 | <b>43</b>                    | <b>45</b>                   |

**PUBLIC EDUCATION & GOVERNMENT FUND  
EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| CONTRACTUAL SERVICES        | 492,081                   | 501,562                   | 510,212                      | 501,562                     |
| COMMODITIES                 | 741                       | 0                         | 77,513                       | 0                           |
| SELF INSURANCE/OTHER        | 2,968                     | 3,498                     | 6,214                        | 2,219                       |
| CAPITAL OUTLAY              | 1,700,556                 | 3,535,000                 | 3,346,121                    | 1,544,996                   |
| TRANSFERS                   | 71,557                    | 10,446                    | 10,446                       | 10,446                      |
| <b>TOTAL EXPENDITURES</b>   | <b>\$2,267,903</b>        | <b>\$4,050,506</b>        | <b>\$3,950,506</b>           | <b>\$2,059,223</b>          |
| <b>Authorized Positions</b> | <b>0</b>                  | <b>0</b>                  | <b>0</b>                     | <b>0</b>                    |

## COMMUNICATIONS &amp; ENGAGEMENT

GENERAL FUND  
PUBLIC EDUCATION & GOVERNMENT FUND**PERFORMANCE MEASURES**

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

| Performance Measure                                                                   | FY 2025<br>Actuals | FY 2026<br>Target | FY 2026<br>Estimate | FY 2027<br>Target |
|---------------------------------------------------------------------------------------|--------------------|-------------------|---------------------|-------------------|
| <b>INPUTS</b>                                                                         |                    |                   |                     |                   |
| Number of media inquiries                                                             | 571                | 410               | 412                 | 410               |
| Number of open records requests received                                              | 86,688             | 88,000            | 88,000              | 90,000            |
| Number of graphic design requests*                                                    | 202                | 200               | 201                 | 200               |
| <b>OUTPUTS</b>                                                                        |                    |                   |                     |                   |
| Number of citywide news releases and requests for coverage sent to the media          | 377                | 375               | 321                 | 375               |
| Number of open records requests closed                                                | 83,656             | 80,000            | 79,786              | 86,000            |
| Number of TVSA live productions                                                       | 277                | 325               | 300                 | 306               |
| Number of TVSA original video                                                         | 146                | 225               | 104                 | 175               |
| Average quarterly social media reach across all social media channels**               | 3.8 million        | 3.2 million       | 5.1 million         | 3.2 million       |
| Number of public engagement meetings hosted or supported                              | 155                | 105               | 130                 | 105               |
| Number of deliverables for graphic design requests                                    | 1,221              | 780               | 1,908               | 780               |
| <b>OUTCOMES</b>                                                                       |                    |                   |                     |                   |
| Percentage of citywide news releases and press conferences that earned media coverage | 94%                | 97%               | 95%                 | 97%               |
| Satisfaction rate based on survey of clients and stakeholders                         | /***               | 90%               | 91%                 | 80%****           |
| Number of SASpeakUp portal participant engagements                                    | 51,816             | 45,000            | 45,000              | 45,000            |
| Average number of days to close records requests                                      | 11.3               | 10                | 19                  | 10                |

\*This measure reflects the total number of requests for assistance on campaigns or projects that require graphic design support. It is not an itemized count of individual design elements produced.

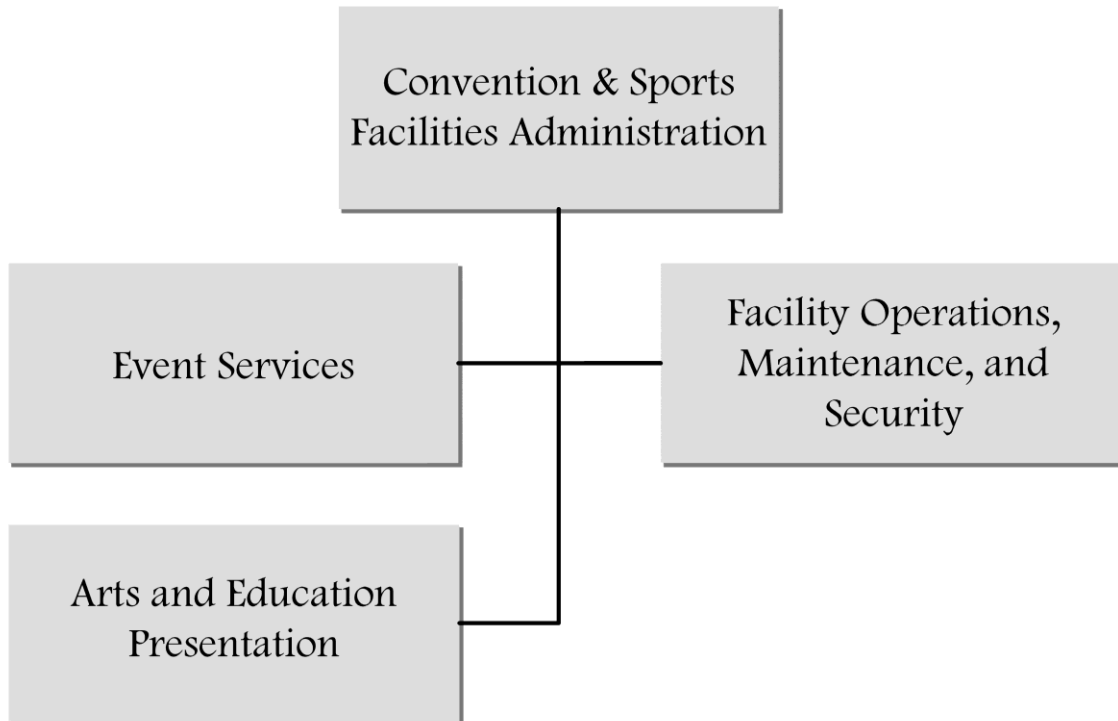
\*\*Denotes a Service Level Agreement Metric

\*\*\*Results omitted due to insufficient sample size

\*\*\*\*Survey administered on an odd year are for external customers (outside City Departments)



# CONVENTION & SPORTS FACILITIES



| APPROPRIATIONS BY FUND                                                 | AUTHORIZED POSITIONS | PROPOSED BUDGET      |
|------------------------------------------------------------------------|----------------------|----------------------|
| Community & Visitor Facilities Fund                                    | 339                  | 64,001,086           |
| Community & Visitor Facilities Fund (Non-Departmental)                 | 0                    | 2,897,001            |
| Community & Visitor Facilities Fund - Carver Community Cultural Center | 7                    | 1,497,509            |
| Carver Special Revenue Fund                                            | 7                    | 707,421              |
| Convention & Sports Facilities State Reimbursement Fund                | 0                    | 2,723,547            |
| Convention Center Lease Payment Fund                                   | 0                    | 38,303,901           |
| Capital Projects                                                       | 0                    | 12,785,755           |
| <b>Total Funding</b>                                                   | <b>353</b>           | <b>\$122,916,220</b> |

**CONVENTION & SPORTS FACILITIES**

COMMUNITY & VISITOR FACILITIES FUND  
 COMMUNITY & VISITOR FACILITIES FUND (NON-DEPARTMENTAL)  
 CARVER SPECIAL REVENUE FUND  
 CONVENTION & SPORTS FACILITIES STATE REIMBURSEMENT FUND  
 CONVENTION CENTER LEASE PAYMENT FUND

***MISSION STATEMENT***

***ENRICH SAN ANTONIO'S ECONOMY AND COMMUNITY THROUGH EXCEPTIONAL PEOPLE, EVENTS, AND FACILITIES.***

**PROGRAM INFORMATION**

The Convention and Sports Facilities Department (CSF) oversees the operation and management of the Henry B. Gonzalez Convention Center, the Lila Cockrell Theatre, the Alamodome and the Carver Community Cultural Center. These multi-purpose facilities are used for conventions, sporting events, corporate meetings, trade shows, consumer shows, performing arts events, concerts, and a variety of civic, religious, and private functions. The Office of the Director includes one Director and three Assistant Directors, with department administration consisting of a Convention Center General Manager, Alamodome General Manager, and a Carver Community Cultural Center Executive Director. Each facility has functional divisions that include booking, event services, security, maintenance, and operations. The Department administers the City's Destination and Marketing Services Agreement with Visit San Antonio and oversees lease agreements for Wolff Stadium and Toyota Field. City shared services are provided for all CSF facilities and include Finance & Administration, Information Technology, supplemental Capital Project Management, and Human Resources.

**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

**City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.**

Passage of Senate Bill 2220 provides an avenue for the City to receive incremental hotel-associated revenue to fund capital investments for the facilities.

- Continued capital investments in the facilities will allow our venues to remain competitive and contribute to a vibrant economy and further enhance the quality of life for San Antonio residents.
- Continuously improve all facilities in a manner that serves to preserve and protect what is unique and special about San Antonio.
- Identify and prioritize innovations and capital projects that enhance efficiency, customer service, and revenue growth opportunities.
- Develop and implement product improvement plans that represent consistency in high-quality standards for CSF facilities.

**City-Wide Goal: San Antonio will promote its unique resources to become a premier visitor and convention destination.**

Promote the San Antonio visitor experience.

- Seek opportunities for revenue growth, while adding value to the overall customer experience.
- Demonstrate good fiscal stewardship, including effectively monitoring all department contracts.
- Explore and implement technological advancements that enhance customer service and create revenue opportunities, while enhancing our leading-edge reputation.
- Gather input from customers and stakeholders for facility and programming improvements that add overall value to the customer experience.
- Identify opportunities communicated in customer surveys that encourage staff to be driven by continuous improvement and engagement.

**City-Wide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.**

Generate events that will result in elevated local quality of life and community economic impact.

- Cultivate a diverse and rewarding work environment that inspires employees through recognition and open communication and promotes employee well-being.
- Continue to manage and enhance the department's sustainability efforts and green initiatives and search for opportunities to recycle, conserve, and promote accomplishments to customers.
- Provide employees with professional growth opportunities by offering specialized training and continuing education.

**CONVENTION & SPORTS FACILITIES**

COMMUNITY & VISITOR FACILITIES FUND  
 COMMUNITY & VISITOR FACILITIES FUND (NON-DEPARTMENTAL)  
 CARVER SPECIAL REVENUE FUND  
 CONVENTION & SPORTS FACILITIES STATE REIMBURSEMENT FUND  
 CONVENTION CENTER LEASE PAYMENT FUND

**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

- Engage employees to participate in wellness activities by providing staff with opportunities to get screened, become active, learn about ways to improve their health, and be accountable.

**City-Wide Goal: San Antonio's Core Values of Teamwork, Integrity, Innovation and Professionalism are principles employees understand, follow, and live.**

Provide a foundation that promotes each Core Value.

- Identify ideas with Departmental Core Values Task Force for year-round implementation.
- Leverage available communication tools to enhance employee awareness through emails, newsletters, materials, and all-staff team-building meetings.
- Incorporate awareness and emphasis of Core Values into daily activities and job performance.

**COMMUNITY & VISITOR FACILITIES FUND  
EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 25,699,679                | 27,148,076                | 27,026,282                   | 30,460,203                  |
| CONTRACTUAL SERVICES        | 13,837,024                | 12,163,709                | 12,073,089                   | 11,970,523                  |
| COMMODITIES                 | 2,021,046                 | 1,645,577                 | 1,631,940                    | 1,842,831                   |
| SELF INSURANCE/OTHER        | 16,850,652                | 17,534,321                | 18,225,822                   | 18,676,499                  |
| CAPITAL OUTLAY              | 199,779                   | 311,889                   | 541,674                      | 262,484                     |
| TRANSFERS                   | 620,604                   | 771,334                   | 872,893                      | 788,546                     |
| <b>TOTAL EXPENDITURES</b>   | <b>\$59,228,784</b>       | <b>\$59,574,906</b>       | <b>\$60,371,700</b>          | <b>\$64,001,086</b>         |
| <b>Authorized Positions</b> | <b>338</b>                | <b>338</b>                | <b>338</b>                   | <b>339</b>                  |

**COMMUNITY & VISITOR FACILITIES FUND (NON-DEPARTMENTAL)  
EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 162,891                   | 111,569                   | 171,225                      | 111,569                     |
| CONTRACTUAL SERVICES        | 111,534                   | 89,802                    | 70,173                       | 85,432                      |
| SELF INSURANCE/OTHER        | 2,106                     | 0                         | 0                            | 0                           |
| HOSTING OBLIGATIONS         | 3,036,443                 | 2,700,000                 | 2,700,000                    | 2,700,000                   |
| <b>TOTAL EXPENDITURES</b>   | <b>\$3,312,974</b>        | <b>\$2,901,371</b>        | <b>\$2,941,398</b>           | <b>\$2,897,001</b>          |
| <b>Authorized Positions</b> | <b>0</b>                  | <b>0</b>                  | <b>0</b>                     | <b>0</b>                    |

**CONVENTION & SPORTS FACILITIES**

COMMUNITY & VISITOR FACILITIES FUND  
 COMMUNITY & VISITOR FACILITIES FUND (NON-DEPARTMENTAL)  
 CARVER SPECIAL REVENUE FUND  
 CONVENTION & SPORTS FACILITIES STATE REIMBURSEMENT FUND  
 CONVENTION CENTER LEASE PAYMENT FUND

**COMMUNITY & VISITOR FACILITIES FUND - CARVER COMMUNITY CULTURAL CENTER  
 EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 688,484                   | 680,565                   | 663,577                      | 742,868                     |
| CONTRACTUAL SERVICES        | 382,286                   | 409,441                   | 423,201                      | 442,202                     |
| COMMODITIES                 | 21,066                    | 24,238                    | 23,894                       | 18,887                      |
| SELF INSURANCE/OTHER        | 439,192                   | 298,523                   | 299,659                      | 293,552                     |
| CAPITAL OUTLAY              | 20,764                    | 43,419                    | 43,419                       | 0                           |
| <b>TOTAL EXPENDITURES</b>   | <b>\$1,551,792</b>        | <b>\$1,456,186</b>        | <b>\$1,453,750</b>           | <b>\$1,497,509</b>          |
| <b>Authorized Positions</b> | <b>7</b>                  | <b>7</b>                  | <b>7</b>                     | <b>7</b>                    |

**CARVER SPECIAL REVENUE FUND  
 EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 488,049                   | 546,360                   | 563,888                      | 586,286                     |
| CONTRACTUAL SERVICES        | 53,072                    | 61,000                    | 50,500                       | 61,000                      |
| COMMODITIES                 | 922                       | 0                         | 0                            | 0                           |
| SELF INSURANCE/OTHER        | 16,459                    | 57,429                    | 57,429                       | 60,135                      |
| <b>TOTAL EXPENDITURES</b>   | <b>\$558,502</b>          | <b>\$664,789</b>          | <b>\$671,817</b>             | <b>\$707,421</b>            |
| <b>Authorized Positions</b> | <b>7</b>                  | <b>7</b>                  | <b>7</b>                     | <b>7</b>                    |

**CONVENTION & SPORTS FACILITIES STATE REIMBURSEMENT FUND  
 EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 1,383,212                 | 0                         | 0                            | 0                           |
| CONTRACTUAL SERVICES        | 11,116,200                | 1,376,346                 | 145,095                      | 2,347,885                   |
| COMMODITIES                 | 4,802                     | 0                         | 0                            | 0                           |
| SELF INSURANCE/OTHER        | 2,647,842                 | 837,718                   | 94,814                       | 375,662                     |
| CAPITAL OUTLAY              | 195,497                   | 1,706,100                 | 0                            | 0                           |
| TRANSFERS                   | 3,304,421                 | 469,552                   | 17,102,243                   | 0                           |
| <b>TOTAL EXPENDITURES</b>   | <b>\$18,651,974</b>       | <b>\$4,389,716</b>        | <b>\$17,342,152</b>          | <b>\$2,723,547</b>          |
| <b>Authorized Positions</b> | <b>0</b>                  | <b>0</b>                  | <b>0</b>                     | <b>0</b>                    |

**CONVENTION & SPORTS FACILITIES**

COMMUNITY & VISITOR FACILITIES FUND  
 COMMUNITY & VISITOR FACILITIES FUND (NON-DEPARTMENTAL)  
 CARVER SPECIAL REVENUE FUND  
 CONVENTION & SPORTS FACILITIES STATE REIMBURSEMENT FUND  
 CONVENTION CENTER LEASE PAYMENT FUND

**PERFORMANCE MEASURES**

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

| <b>Performance Measure</b>                                   | <b>FY 2025<br/>Actuals</b> | <b>FY 2026<br/>Target</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Target</b> |
|--------------------------------------------------------------|----------------------------|---------------------------|-----------------------------|---------------------------|
| <b>INPUTS</b>                                                |                            |                           |                             |                           |
| Full-time employees at Alamodome                             | 70                         | 70                        | 70                          | 75                        |
| Full-time employees at Convention Center                     | 268                        | 268                       | 268                         | 264                       |
| Full-time employees at Carver                                | 14                         | 14                        | 14                          | 14                        |
| <b>OUTPUTS</b>                                               |                            |                           |                             |                           |
| Alamodome Event Days                                         | 117                        | 106                       | 117                         | 112                       |
| Number of attendees at Alamodome Events                      | 1,064,136                  | 1,006,450                 | 998,690                     | 1,001,450                 |
| Alamodome occupancy level                                    | 87%                        | 84%                       | 87%                         | 81%                       |
| Convention Center Events                                     | 199                        | 275                       | 226                         | 232                       |
| Convention Center exhibit hall occupancy                     | 75%                        | 74%                       | 75%                         | 75%                       |
| Number of Visit San Antonio events at the Convention Center  | 88                         | 104                       | 101                         | 95                        |
| Carver Events                                                | 294                        | 253                       | 269                         | 261                       |
| <b>OUTCOMES</b>                                              |                            |                           |                             |                           |
| Revenue per attendee at the Alamodome                        | \$19.25                    | \$20.85                   | \$20.40                     | \$23.11                   |
| Revenue per rentable square foot at the Convention Center    | \$36.56                    | \$35.74                   | \$36.66                     | \$38.27                   |
| Average total room nights generated by the Convention Center | 518,146                    | 525,000                   | 440,878                     | 448,124                   |

**CONVENTION & SPORTS FACILITIES**

COMMUNITY & VISITOR FACILITIES FUND  
 COMMUNITY & VISITOR FACILITIES FUND (NON-DEPARTMENTAL)  
 CARVER SPECIAL REVENUE FUND  
 CONVENTION & SPORTS FACILITIES STATE REIMBURSEMENT FUND  
 CONVENTION CENTER LEASE PAYMENT FUND

**GRANTS SUMMARY**

| <b>TITLE OF PROGRAM</b>                           | <b>FEDERAL</b> | <b>STATE</b> | <b>OTHER</b>     | <b>PROPOSED<br/>FY 2027</b> | <b>CITY<br/>MATCH</b> |
|---------------------------------------------------|----------------|--------------|------------------|-----------------------------|-----------------------|
| Carver Board Contribution & Trust Fund - Donation | 0              | 0            | 265,948          | 265,948                     | 327,627               |
| <b>TOTAL</b>                                      | <b>\$0</b>     | <b>\$0</b>   | <b>\$265,948</b> | <b>\$265,948</b>            | <b>\$327,627</b>      |

**GRANT NAME:** *Carver Board Contribution & Trust Fund - Donation*

**PROGRAM INFORMATION**

This funding supports the Carver Community Cultural Center's mission to celebrate the diverse cultures of our world, nation, and community, with emphasis on the African and African American heritage, by providing challenging artistic presentations, community outreach activities, and educational programs.

| <b>Actual<br/>FY 2025</b> | <b>Estimate<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|---------------------------|-----------------------------|-----------------------------|
|---------------------------|-----------------------------|-----------------------------|

**FUNDING SOURCES**

|                                                |                  |                  |                  |
|------------------------------------------------|------------------|------------------|------------------|
| OTHER - Carver Board Contribution & Trust Fund | 105,759          | 195,437          | 265,948          |
| CITY - Cash Match                              | 327,627          | 327,627          | 327,627          |
| OTHER                                          | 125,116          | 148,753          | 113,846          |
| <b>TOTAL FUNDING</b>                           | <b>\$558,502</b> | <b>\$671,817</b> | <b>\$707,421</b> |

**EXPENDITURES**

|                             |                  |                  |                  |
|-----------------------------|------------------|------------------|------------------|
| Personnel Services          | 488,049          | 563,888          | 586,286          |
| Contractual Services        | 53,072           | 50,500           | 61,000           |
| Commodities                 | 922              | 0                | 0                |
| Self-Insurance/Other        | 16,459           | 57,429           | 60,135           |
| <b>TOTAL EXPENDITURES</b>   | <b>\$558,502</b> | <b>\$671,817</b> | <b>\$707,421</b> |
| <b>Authorized Positions</b> | <b>7</b>         | <b>7</b>         | <b>7</b>         |

## CONTRIBUTION TO DELEGATE AGENCIES

The Proposed FY 2027 Budget continues the implementation of targeted human services and workforce development investments in San Antonio to improve the quality of life for the City's most-vulnerable residents. The delegate agency funding investment supports the City's five key long-term outcomes of the Department of Human Services, Homeless Services and Strategy Department, and Workforce Development Office.

1. Children and youth are safe, healthy, resilient and ready to succeed in school and life;
2. Individuals and families are financially secure and in stable housing;
3. Homelessness is rare, brief and non-recurring;
4. Seniors are healthy, engaged and independent; and
5. San Antonio's workforce fuels a globally competitive economy that drives income growth and prosperity for all residents.

Funding priorities include: comprehensive and safe after school programming; child abuse intervention and prevention; college and career readiness; kindergarten readiness; opportunity youth support services; youth engagement; senior independence; homeless intervention and prevention; mental health and wellness; domestic violence intervention and prevention; safety net services; financial security; financial education; and long-term and short-term workforce development.

The Department of Human Services, the Homeless Services and Strategy Department, and the Workforce Development Office each administer a portion of the Delegate Agencies Budget.

# DELEGATE AGENCIES

**HUMAN SERVICES, HOMELESS SERVICES & STRATEGY, AND WORKFORCE DEVELOPMENT  
CONSOLIDATED FUNDING REPORT  
PROPOSED FY 2027 ALLOCATIONS**

| Delegate Agency                                    | Funded Program                                                            | General Fund Consolidated Funding Process | SA: Ready to Work | Federal and State Grants <sup>2</sup> | Total FY 2027 Proposed Allocation |
|----------------------------------------------------|---------------------------------------------------------------------------|-------------------------------------------|-------------------|---------------------------------------|-----------------------------------|
| <b>CHILDREN &amp; YOUTH SUCCESS</b>                |                                                                           |                                           |                   |                                       |                                   |
| <b>After School Challenge</b>                      |                                                                           |                                           |                   |                                       |                                   |
| Edgewood ISD                                       | After School Challenge Program                                            | 195,000 <sup>1</sup>                      |                   |                                       | 195,000                           |
| Harlandale ISD                                     | After School Challenge Program                                            | 356,800                                   |                   |                                       | 356,800                           |
| San Antonio ISD                                    | After School Challenge Program                                            | 1,414,281                                 |                   |                                       | 1,414,281                         |
| Southwest ISD                                      | Inspiring Leaders After School Challenge Program                          | 81,900                                    |                   |                                       | 81,900                            |
|                                                    | <b>After School Challenge Subtotal</b>                                    | <b>\$ 2,047,981</b>                       | <b>\$ -</b>       | <b>\$ -</b>                           | <b>\$ 2,047,981</b>               |
| <b>Child Abuse Intervention &amp; Prevention</b>   |                                                                           |                                           |                   |                                       |                                   |
| American Indians in Texas                          | Sacred Families                                                           | 50,000                                    |                   |                                       | 50,000                            |
| AVANCE                                             | Parent-Child Education Program                                            | 209,832                                   |                   |                                       | 209,832                           |
| Big Brothers Big Sisters of South Texas            | Community Based Mentoring and Training Program                            | 113,349                                   |                   |                                       | 113,349                           |
| Catholic Charities                                 | Family & Children's Based Services, Site - Based Groups                   | 50,000                                    |                   |                                       | 50,000                            |
| Children's Shelter of San Antonio                  | Emergency Shelter Initiative, Lamb Camp                                   | 50,000                                    |                   |                                       | 50,000                            |
| Sistema Infantil TeletonUSA                        | Support Services Program                                                  | 438,593                                   |                   |                                       | 438,593                           |
| Special Reach                                      | Stability in Crisis: Family Respite for Children/Youth with Special Needs | 50,000                                    |                   |                                       | 50,000                            |
| ChildSafe                                          | Prevention and Awareness Program                                          | 150,000                                   |                   |                                       | 150,000                           |
| Empower House SA                                   | Empower Parents - Triple P Parenting Program                              | 50,000                                    |                   |                                       | 50,000                            |
| Family Service Association                         | Child Abuse Prevention - Por Los Ninos                                    | 105,537                                   |                   |                                       | 105,537                           |
| House of Neighborly Service                        | Child and Family Wellness                                                 | 50,000                                    |                   |                                       | 50,000                            |
| Pathways Youth and Family                          | Pathways Behavioral Health and PAT Program                                | 50,000                                    |                   |                                       | 50,000                            |
| Respite Care                                       | Developmental Daycare Program                                             | 121,222                                   |                   |                                       | 121,222                           |
| Catholic Charities - St. Peter St. Joseph          | Children Emergency Shelter                                                | 50,000                                    |                   |                                       | 50,000                            |
|                                                    | <b>Child Abuse Intervention &amp; Prevention Subtotal</b>                 | <b>\$ 1,538,533</b>                       | <b>\$ -</b>       | <b>\$ -</b>                           | <b>\$ 1,538,533</b>               |
| <b>College &amp; Career Readiness</b>              |                                                                           |                                           |                   |                                       |                                   |
| Big Brothers Big Sisters of South Texas            | Workplace Mentoring                                                       | 50,000                                    |                   |                                       | 50,000                            |
| Boys and Girls Club                                | Young Achievers Program                                                   | 91,069                                    |                   |                                       | 91,069                            |
| Family Service Association                         | Youth College, Career, & Military Opportunities Program                   | 341,103                                   |                   |                                       | 341,103                           |
| Girl Scouts of Southwest Texas                     | College - Going Culture for Girls Initiative                              | 143,374                                   |                   |                                       | 143,374                           |
| Girls, Inc.                                        | Operation SMART                                                           | 75,000                                    |                   |                                       | 75,000                            |
| Good Samaritan Center                              | College and Career Readiness (CCR)                                        | 145,451                                   |                   |                                       | 145,451                           |
| SAMSAT                                             | SAMSAT CCMR Pathways                                                      | 50,000                                    |                   |                                       | 50,000                            |
| San Antonio Foundation for Excellence in Education | Student Post Secondary Pursuits                                           | 50,000                                    |                   |                                       | 50,000                            |
| Urban Champions Academy                            | Champions Mind, Body, Soul, and YOU                                       | 50,000                                    |                   |                                       | 50,000                            |
|                                                    | <b>College &amp; Career Readiness Subtotal</b>                            | <b>\$ 995,997</b>                         | <b>\$ -</b>       | <b>\$ -</b>                           | <b>\$ 995,997</b>                 |
| <b>Kinder Readiness</b>                            |                                                                           |                                           |                   |                                       |                                   |
| Family Service Association                         | Family Strengthening & Kindergarten Readiness                             | 50,000                                    |                   |                                       | 50,000                            |
| Respite Care                                       | Community Respite Programs                                                | 100,000                                   |                   |                                       | 100,000                           |
| Young Men's Christian Association (YMCA)           | YMCA Afterschool PreK in SAISD                                            | 84,096                                    |                   |                                       | 84,096                            |
|                                                    | <b>Kinder Readiness Subtotal</b>                                          | <b>\$ 234,096</b>                         | <b>\$ -</b>       | <b>\$ -</b>                           | <b>\$ 234,096</b>                 |
| <b>Youth Success</b>                               |                                                                           |                                           |                   |                                       |                                   |
| American Indians in Texas                          | Youth Leadership Development (YLD)                                        | 50,000                                    |                   |                                       | 50,000                            |
| Boys and Girls Club                                | Youth Success Program                                                     | 500,000                                   |                   |                                       | 500,000                           |
| Children's Bereavement Center                      | Teen Grief Reach                                                          | 125,000                                   |                   |                                       | 125,000                           |
| Communities in Schools                             | Operation Graduation                                                      | 302,460                                   |                   |                                       | 302,460                           |
| Communities in Schools                             | NXT Level Youth Opportunity Program                                       | 281,000                                   |                   |                                       | 281,000                           |
| Girls, Inc                                         | Project Accelerate                                                        | 50,000                                    |                   |                                       | 50,000                            |
| Good Samaritan Center                              | Drop Out Prevention Initiatives                                           | 85,390                                    |                   |                                       | 85,390                            |
| Goodwill Industries, Inc.                          | NXT Level Youth Opportunity Program                                       | 271,908                                   |                   |                                       | 271,908                           |
| Healy Murphy Center                                | Youth Training Project                                                    | 323,550                                   |                   |                                       | 323,550                           |
| Seton Home                                         | Pathways to Independence                                                  | 95,000                                    |                   |                                       | 95,000                            |
| YWCA of San Antonio                                | Mi Carrera                                                                | 150,000                                   |                   |                                       | 150,000                           |
| YWCA of San Antonio                                | RESET                                                                     | 68,445                                    |                   |                                       | 68,445                            |
| Chrysalis Ministries                               | It Starts with Youth: Opportunity Youth Program at the Spot               | 50,000                                    |                   |                                       | 50,000                            |
| San Antonio Youth Centers                          | See Our Achievements Rise! (SOAR!)                                        | 50,000                                    |                   |                                       | 50,000                            |
|                                                    | <b>Youth Success Subtotal</b>                                             | <b>\$ 2,402,753</b>                       | <b>\$ -</b>       | <b>\$ -</b>                           | <b>\$ 2,402,753</b>               |
|                                                    | <b>TOTAL CHILDREN &amp; YOUTH SUCCESS</b>                                 | <b>\$ 7,219,360</b>                       | <b>\$ -</b>       | <b>\$ -</b>                           | <b>\$ 7,219,360</b>               |
| <b>OLDER ADULT INDEPENDENCE</b>                    |                                                                           |                                           |                   |                                       |                                   |
| Bihl Haus Arts, Inc.                               | GO! Arts Program                                                          | 100,000                                   |                   |                                       | 100,000                           |
| Meals on Wheels of San Antonio                     | Care Coordination Services                                                | 50,000                                    |                   |                                       | 50,000                            |
| Older Adults Technology Services, Inc.             | Bridging the Digital Divide for Older Adults in San Antonio               | 341,196                                   |                   |                                       | 341,196                           |
| Ride Connect Texas                                 | Transportation Services                                                   | 50,000                                    |                   |                                       | 50,000                            |
| San Antonio Food Bank                              | Project HOPE                                                              | 500,000                                   |                   |                                       | 500,000                           |
| San Antonio Lighthouse                             | Aging Independently with Vision Loss                                      | 50,000                                    |                   |                                       | 50,000                            |
| San Antonio OASIS                                  | OASIS Technology Education Programming                                    | 185,804                                   |                   |                                       | 185,804                           |
| Texas Diaper Bank                                  | Senior Care Essentials: Supporting Active Aging                           | 50,000                                    |                   |                                       | 50,000                            |
| Arts In Play                                       | Seniors in Play                                                           | 130,000                                   |                   |                                       | 130,000                           |
| WellMed Charitable Foundation                      | Caregiver SOS Program                                                     | 150,353                                   |                   |                                       | 150,353                           |
| Young Men's Christian Association (YMCA)           | Y Forever Well / Active Older Adults Program                              | 569,760                                   |                   |                                       | 569,760                           |
| YWCA of San Antonio                                | Senior Connection Program                                                 | 239,766                                   |                   |                                       | 239,766                           |
| Project Mend                                       | Medical Equipment Reuse                                                   | 50,000                                    |                   |                                       | 50,000                            |
|                                                    | <b>Older Adult Independence Subtotal</b>                                  | <b>\$ 2,466,879</b>                       | <b>\$ -</b>       | <b>\$ -</b>                           | <b>\$ 2,466,879</b>               |
|                                                    | <b>TOTAL OLDER ADULT INDEPENDENCE</b>                                     | <b>\$ 2,466,879</b>                       | <b>\$ -</b>       | <b>\$ -</b>                           | <b>\$ 2,466,879</b>               |

<sup>1</sup>. The FY 2027 Proposed Budget includes \$2,047,981 in designated funding for the After School Challenge program.



**HUMAN SERVICES, HOMELESS SERVICES & STRATEGY, AND WORKFORCE DEVELOPMENT  
CONSOLIDATED FUNDING REPORT  
PROPOSED FY 2027 ALLOCATIONS**

| Delegate Agency                                                 | Funded Program                                                     | General Fund Consolidated Funding Process | SA: Ready to Work   | Federal and State Grants <sup>2</sup> | Total FY 2027 Proposed Allocation |
|-----------------------------------------------------------------|--------------------------------------------------------------------|-------------------------------------------|---------------------|---------------------------------------|-----------------------------------|
| <b>ENDING HOMELESSNESS</b>                                      |                                                                    |                                           |                     |                                       |                                   |
| Alamo Area Resource Center                                      | Housing Works (TBRA, HIS, SS)                                      |                                           |                     | 95,559                                | 95,559                            |
| Beat AIDS                                                       | Transitional Housing (Newly Empowered Women)                       |                                           |                     | 611,526                               | 611,526                           |
| Beat AIDS                                                       | Tenant-Based Rental Assistance                                     |                                           |                     | 435,966                               | 435,966                           |
| Beat AIDS                                                       | Youth Homelessness Prevention                                      |                                           |                     | 107,700                               | 107,700                           |
| Beat AIDS                                                       | HIV/AIDS Homeless - STRMU                                          |                                           |                     | 374,400                               | 374,400                           |
| Beat AIDS                                                       | Financial Security - BASS (Beat AIDS Supportive Services)          |                                           |                     | 374,400                               | 374,400                           |
| Catholic Charities                                              | Emergency Financial Assistance                                     |                                           |                     | 91,174                                | 91,174                            |
| Center for Health Care Services                                 | Integrated Treatment Program                                       | 704,057 <sup>3</sup>                      |                     |                                       | 704,057                           |
| Center for Health Care Services                                 | Restoration Center                                                 | 1,250,000                                 |                     |                                       | 1,250,000                         |
| Christian Assistance Ministry                                   | Shower Hub                                                         | 72,424                                    |                     |                                       | 72,424                            |
| Corazon Ministries Inc.                                         | Corazon Respite Center & Homeless Outreach                         | 446,652                                   |                     |                                       | 446,652                           |
| Faith Kitchen                                                   | Feeding the Homeless at Haven for Hope                             | 248,905 <sup>3</sup>                      |                     |                                       | 248,905                           |
| Haven for Hope                                                  | Facility Operations & Maintenance                                  | 1,540,000                                 |                     |                                       | 1,540,000                         |
| Haven for Hope                                                  | Outreach Program                                                   | 50,000                                    |                     |                                       | 50,000                            |
| Haven for Hope                                                  | South Campus Security Support                                      | 3,138,887                                 |                     |                                       | 3,138,887                         |
| Haven for Hope                                                  | Direct Referral Program                                            | 236,722                                   |                     |                                       | 236,722                           |
| Haven for Hope                                                  | Homeless Veterans' Outreach Services                               | 150,000                                   |                     |                                       | 150,000                           |
| Haven for Hope                                                  | Centralized Shelter Coordination                                   | 65,000                                    |                     |                                       | 65,000                            |
| San Antonio Metropolitan Ministries                             | Engaging the Chronically Homeless Through Street Outreach          | 136,386                                   |                     |                                       | 136,386                           |
| San Antonio Metropolitan Ministries                             | Rapid Rehousing                                                    |                                           |                     | 466,796                               | 466,796                           |
| San Antonio Metropolitan Ministries                             | Supportive Services for Individuals with HIV/AIDS                  |                                           |                     | 100,000                               | 100,000                           |
| San Antonio AIDS Foundation                                     | Long Term Tenant Based Rental Assistance                           |                                           |                     | 614,034                               | 614,034                           |
| San Antonio AIDS Foundation                                     | Supportive Services (Congregate Hot Meals)                         |                                           |                     | 331,261 <sup>3</sup>                  | 331,261                           |
| San Antonio Food Bank                                           | Community Kitchen at Haven for Hope                                | 575,308                                   |                     | 602,994 <sup>3</sup>                  | 1,178,302                         |
| THRIVE Youth Center, Inc.                                       | Thrive Emergency Shelter and Wrap Around Services                  |                                           |                     | 163,763                               | 163,763                           |
| <b>Ending Homelessness Subtotal</b>                             |                                                                    | <b>\$ 8,614,341</b>                       | <b>\$ -</b>         | <b>\$ 4,369,573</b>                   | <b>\$ 12,983,914</b>              |
| <b>TOTAL ENDING HOMELESSNESS</b>                                |                                                                    | <b>\$ 8,614,341</b>                       | <b>\$ -</b>         | <b>\$ 4,369,573</b>                   | <b>\$ 12,983,914</b>              |
| <b>STRENGTHENING FAMILIES</b>                                   |                                                                    |                                           |                     |                                       |                                   |
| <b>Domestic Violence Intervention &amp; Prevention</b>          |                                                                    |                                           |                     |                                       |                                   |
| Alamo Area Rape Crisis Center                                   | Sexual Assault Crisis & Advocacy Services                          | 150,000                                   |                     |                                       | 150,000                           |
| Bexar County Family Justice Center Foundation                   | Project Empower                                                    | 327,349                                   |                     |                                       | 327,349                           |
| Bexar County Family Justice Center Foundation                   | Victim's Empowerment Counseling Center                             | 148,496                                   |                     |                                       | 148,496                           |
| Catholic Charities                                              | Grace Counseling                                                   | 50,000                                    |                     |                                       | 50,000                            |
| Family Violence Prevention Services, Inc.                       | Battered Women's & Children Shelter and Community Based Counseling | 376,632                                   |                     |                                       | 376,632                           |
| FOR HER                                                         | Domestic Violence Intervention & Prevention                        | 50,000                                    |                     |                                       | 50,000                            |
| Guardian House                                                  | Counseling for Survivors and Perpetrators of Family Violence       | 50,000                                    |                     |                                       | 50,000                            |
| <b>Domestic Violence Intervention &amp; Prevention Subtotal</b> |                                                                    | <b>\$ 1,152,477</b>                       | <b>\$ -</b>         | <b>\$ -</b>                           | <b>\$ 1,152,477</b>               |
| <b>Financial Security &amp; Education</b>                       |                                                                    |                                           |                     |                                       |                                   |
| American Gateways                                               | Legal Services Immigration                                         | 50,000                                    |                     |                                       | 50,000                            |
| AVANCE                                                          | Caminos Al Futuro / Pathways to the Future                         | 73,502                                    |                     |                                       | 73,502                            |
| Catholic Charities                                              | VITA Guadalupe Program                                             | 50,000                                    |                     |                                       | 50,000                            |
| Chrysalis Ministries                                            | Adult Reentry Program                                              | 50,000                                    |                     |                                       | 50,000                            |
| Empower House SA                                                | Mobility Mentoring                                                 | 50,000                                    |                     |                                       | 50,000                            |
| Family Service Association                                      | Financial Empowerment & VITA Programs                              | 150,944                                   |                     | 107,657                               | 258,601                           |
| Goodwill Industries of San Antonio                              | Employment & Career Support Program                                | 50,000                                    |                     |                                       | 50,000                            |
| YWCA of San Antonio                                             | Economic Empowerment                                               | 130,000                                   |                     |                                       | 130,000                           |
| <b>Financial Security &amp; Education Subtotal</b>              |                                                                    | <b>\$ 604,446</b>                         | <b>\$ -</b>         | <b>\$ 107,657</b>                     | <b>\$ 712,103</b>                 |
| <b>TOTAL STRENGTHENING FAMILIES</b>                             |                                                                    | <b>\$ 1,756,923</b>                       | <b>\$ -</b>         | <b>\$ 107,657</b>                     | <b>\$ 1,864,580</b>               |
| <b>WORKFORCE DEVELOPMENT</b>                                    |                                                                    |                                           |                     |                                       |                                   |
| <b>Workforce Development</b>                                    |                                                                    |                                           |                     |                                       |                                   |
| AlamoPROMISE                                                    | Community College Scholarship Program                              |                                           | 4,676,930           |                                       | 4,676,930                         |
| Project QUEST, Inc.                                             | Project QUEST                                                      | 2,000,000                                 |                     |                                       | 2,000,000                         |
| <b>Workforce Development Subtotal</b>                           |                                                                    | <b>\$ 2,000,000</b>                       | <b>\$ 4,676,930</b> | <b>\$ -</b>                           | <b>\$ 6,676,930</b>               |
| <b>TOTAL WORKFORCE DEVELOPMENT</b>                              |                                                                    | <b>\$ 2,000,000</b>                       | <b>\$ 4,676,930</b> | <b>\$ -</b>                           | <b>\$ 6,676,930</b>               |
| <b>TOTAL DELEGATE AGENCIES FUNDING</b>                          |                                                                    | <b>\$ 22,057,503</b>                      | <b>\$ 4,676,930</b> | <b>\$ 4,477,230</b>                   | <b>\$ 31,211,663</b>              |

<sup>2</sup> The FY 2027 Proposed Budget includes \$4,477,230 in grant funding allocations, of which \$4,313,470 is Federal and \$163,760 is State.

<sup>3</sup> The FY 2027 Proposed Budget includes designated and competitive funding for Haven for Hope and related campus partners totaling \$8,561,873. Of this amount, \$5,180,609 is designated to Haven for Hope, \$1,954,057 is designated to the Center for Health Care Services, \$248,905 is awarded to Faith Kitchen, and \$1,178,302 is awarded to the San Antonio Food Bank.



# HUMAN SERVICES, HOMELESS SERVICES AND STRATEGY, AND WORKFORCE DEVELOPMENT

## FY 2027 PROPOSED FUNDING ALLOCATIONS

### Delegate Agency

#### Investment Category

| Program Name                                                                                                                                                                                                                                                                                                                                                                                          | FY 2026<br>Budget  | FY 2026<br>Estimate | FY 2027<br>Proposed |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|---------------------|---------------------|
| Program Description                                                                                                                                                                                                                                                                                                                                                                                   |                    |                     |                     |
| <b>Alamo Area Rape Crisis Center</b>                                                                                                                                                                                                                                                                                                                                                                  | <b>\$154,371</b>   | <b>\$154,371</b>    | <b>\$150,000</b>    |
| <b>Domestic Violence Intervention &amp; Prevention</b>                                                                                                                                                                                                                                                                                                                                                |                    |                     |                     |
| <i>Sexual Assault Crisis &amp; Advocacy Services</i>                                                                                                                                                                                                                                                                                                                                                  |                    |                     |                     |
| The program provides crisis intervention, advocacy, and case management services to child and adult victims of sexual violence. Advocates accompany survivors and their families to forensic exams, law enforcement interviews, help establish safety, and provide resources to cope with the immediate crisis.                                                                                       |                    |                     |                     |
| <b>Alamo Area Resource Center</b>                                                                                                                                                                                                                                                                                                                                                                     | <b>\$53,319</b>    | <b>\$53,319</b>     | <b>\$95,559</b>     |
| <b>Ending Homelessness</b>                                                                                                                                                                                                                                                                                                                                                                            |                    |                     |                     |
| <i>Housing Works (TBRA, HIS, SS)</i>                                                                                                                                                                                                                                                                                                                                                                  |                    |                     |                     |
| The program provides eligible households with Tenant Based Rental Assistance (TBRA) and Housing Information Services (HIS) including counseling, advocacy, referral services, as well as housing search assistance. The program also provides door-to-door medical transportation services to medical appointments, laboratory testing, case management appointments, and behavioral health services. |                    |                     |                     |
| <b>AlamoPROMISE</b>                                                                                                                                                                                                                                                                                                                                                                                   | <b>\$2,565,173</b> | <b>\$2,565,173</b>  | <b>\$4,676,930</b>  |
| <b>Workforce Development</b>                                                                                                                                                                                                                                                                                                                                                                          |                    |                     |                     |
| <i>Community College Scholarship Program</i>                                                                                                                                                                                                                                                                                                                                                          |                    |                     |                     |
| The program is a promise to make the first two years of community college in the Alamo Colleges District free for graduating high school seniors in Bexar County. The goal of the program is to increase the college-going rate of high school students in Bexar County to 70% from the current college-going rate of 49%.                                                                            |                    |                     |                     |
| <b>American Gateways</b>                                                                                                                                                                                                                                                                                                                                                                              | <b>\$150,000</b>   | <b>\$124,576</b>    | <b>\$50,000</b>     |
| <b>Financial Security &amp; Education</b>                                                                                                                                                                                                                                                                                                                                                             |                    |                     |                     |
| <i>Legal Services Immigration</i>                                                                                                                                                                                                                                                                                                                                                                     |                    |                     |                     |
| The program provides free immigration legal services to low-income San Antonio residents with income levels at or below 185% of the federal poverty level. Staff educate and inform through "Know Your Rights" presentations and other community outreach events about legal rights, the immigration system, and changes in immigration laws.                                                         |                    |                     |                     |
| <b>American Indians in Texas</b>                                                                                                                                                                                                                                                                                                                                                                      | <b>\$13,946</b>    | <b>\$13,946</b>     | <b>\$50,000</b>     |
| <b>Child Abuse Intervention &amp; Prevention</b>                                                                                                                                                                                                                                                                                                                                                      |                    |                     |                     |
| <i>Sacred Families</i>                                                                                                                                                                                                                                                                                                                                                                                |                    |                     |                     |
| The program provides education and support services to caregivers of children ages 0-12 in the City's highest-need districts and prioritizes families referred through Texas Department of Family and Protective Services, courts, and community partners.                                                                                                                                            |                    |                     |                     |
| <b>American Indians in Texas</b>                                                                                                                                                                                                                                                                                                                                                                      | <b>\$13,946</b>    | <b>\$13,946</b>     | <b>\$50,000</b>     |
| <b>Youth Success</b>                                                                                                                                                                                                                                                                                                                                                                                  |                    |                     |                     |
| <i>Youth Leadership Development (YLD)</i>                                                                                                                                                                                                                                                                                                                                                             |                    |                     |                     |
| The program serves youth, ages 16-24, who are at risk for school disconnection with culturally appropriate leadership development, mentoring, restorative practices, caregiver engagement, behavioral health, and stabilization supports. Services are provided during/after school, evenings, and weekends.                                                                                          |                    |                     |                     |



# HUMAN SERVICES, HOMELESS SERVICES AND STRATEGY, AND WORKFORCE DEVELOPMENT

## FY 2027 PROPOSED FUNDING ALLOCATIONS

### Delegate Agency

#### Investment Category

| Program Name                                                                                                                                                                                                                                                                                                                                                                                                             | FY 2026<br>Budget | FY 2026<br>Estimate | FY 2027<br>Proposed |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|---------------------|---------------------|
| Program Description                                                                                                                                                                                                                                                                                                                                                                                                      |                   |                     |                     |
| <b>Arts in Play</b>                                                                                                                                                                                                                                                                                                                                                                                                      | <b>\$136,260</b>  | <b>\$136,260</b>    | <b>\$130,000</b>    |
| <b>Older Adult Independence</b>                                                                                                                                                                                                                                                                                                                                                                                          |                   |                     |                     |
| <i>Seniors in Play</i>                                                                                                                                                                                                                                                                                                                                                                                                   |                   |                     |                     |
| The theatrical program, conducted at the City of San Antonio Comprehensive Senior Centers, fosters the wellbeing and cognitive health of older adults through theatre classes, exercises, and productions.                                                                                                                                                                                                               |                   |                     |                     |
| <b>AVANCE</b>                                                                                                                                                                                                                                                                                                                                                                                                            | <b>\$20,501</b>   | <b>\$20,501</b>     | <b>\$73,502</b>     |
| <b>Financial Security &amp; Education</b>                                                                                                                                                                                                                                                                                                                                                                                |                   |                     |                     |
| <i>Caminos Al Futuro / Pathways to the Future</i>                                                                                                                                                                                                                                                                                                                                                                        |                   |                     |                     |
| The program provides support to parents and primary caregivers of children, ages 0-4, as they work toward long-term stability and economic mobility. Services are applied through a dual generation framework and include career and workforce readiness, referrals to education and training programs, and financial stability goal setting.                                                                            |                   |                     |                     |
| <b>AVANCE</b>                                                                                                                                                                                                                                                                                                                                                                                                            | <b>\$360,807</b>  | <b>\$360,807</b>    | <b>\$209,832</b>    |
| <b>Child Abuse Intervention &amp; Prevention</b>                                                                                                                                                                                                                                                                                                                                                                         |                   |                     |                     |
| <i>Parent-Child Education Program</i>                                                                                                                                                                                                                                                                                                                                                                                    |                   |                     |                     |
| The program provides a 9-month parenting course focused on creating a nurturing home environment and a high quality, early childhood education to children, ages 0-4, in licensed, Texas Rising Star, and NAEYC-accredited centers. Additionally, the program provides wrap-around services for families, including a health clinic, financial literacy classes, and a strong and growing workforce development program. |                   |                     |                     |
| <b>Beat AIDS</b>                                                                                                                                                                                                                                                                                                                                                                                                         | <b>\$375,121</b>  | <b>\$375,121</b>    | <b>\$374,400</b>    |
| <b>Ending Homelessness</b>                                                                                                                                                                                                                                                                                                                                                                                               |                   |                     |                     |
| <i>Financial Security - BASS (Beat AIDS Supportive Services)</i>                                                                                                                                                                                                                                                                                                                                                         |                   |                     |                     |
| The program assists individuals living with HIV/AIDS in maintaining housing stability. Supportive services include health, mental health, assessment, permanent housing placement, drug and alcohol abuse treatment, counseling, personal assistance, and nutrition services.                                                                                                                                            |                   |                     |                     |
| <b>Beat AIDS</b>                                                                                                                                                                                                                                                                                                                                                                                                         | <b>\$125,121</b>  | <b>\$125,121</b>    | <b>\$374,400</b>    |
| <b>Ending Homelessness</b>                                                                                                                                                                                                                                                                                                                                                                                               |                   |                     |                     |
| <i>HIV/AIDS Homeless - STRMU</i>                                                                                                                                                                                                                                                                                                                                                                                         |                   |                     |                     |
| The program assists individuals living with HIV/AIDS to by providing short-term rent, mortgage, and utility (STRMU) financial support to help maintain permanent housing. Services are intended to prevent homelessness and increase medical adherence to ongoing treatment.                                                                                                                                             |                   |                     |                     |
| <b>Beat AIDS</b>                                                                                                                                                                                                                                                                                                                                                                                                         | <b>\$300,120</b>  | <b>\$300,120</b>    | <b>\$435,966</b>    |
| <b>Ending Homelessness</b>                                                                                                                                                                                                                                                                                                                                                                                               |                   |                     |                     |
| <i>Tenant Based Rental Assistance</i>                                                                                                                                                                                                                                                                                                                                                                                    |                   |                     |                     |
| The program provides tenant based rental assistance for income eligible individuals living with HIV/AIDS of all ages. The program helps ensure access to medical treatment adherence by removing barriers to permanent housing.                                                                                                                                                                                          |                   |                     |                     |



# HUMAN SERVICES, HOMELESS SERVICES AND STRATEGY, AND WORKFORCE DEVELOPMENT

## FY 2027 PROPOSED FUNDING ALLOCATIONS

### Delegate Agency

#### Investment Category

Program Name

Program Description

FY 2026  
Budget

FY 2026  
Estimate

FY 2027  
Proposed

#### Beat AIDS

\$406,667

\$406,667

\$611,526

#### Ending Homelessness

##### Transitional Housing (Newly Empowered Women)

The program operates a 24-hour residential facility with programming designed to address housing instability, substance abuse, mental health counseling, parenting education, computer literacy, communication and conflict resolution, character and self-esteem development, financial skills, and housing readiness education. Lengths of stay range from three months to three years, depending on each participant's needs and progress toward individualized service goals.

#### Beat AIDS

\$36,078

\$36,078

\$107,700

#### Ending Homelessness

##### Youth Homelessness Prevention

The program provides supportive services designed to remove barriers to housing stability and prevent homelessness. Services include education, employment, health care access, life skills development, and tenant based rental assistance for income eligible individuals ages 18-24.

#### Bexar County Family Justice Center Foundation

\$296,179

\$296,179

\$327,349

#### Domestic Violence Intervention & Prevention

##### Project Empower

The program provides survivors of domestic violence support to expedite the review and processing of protective order applications at no cost. Crisis intervention services include administration of a danger assessment, development of a safety plan, and creation of an individualized service plan.

#### Bexar County Family Justice Center Foundation

\$140,416

\$140,416

\$148,496

#### Domestic Violence Intervention & Prevention

##### Victim's Empowerment Counseling Center

The program provides crisis counseling, case management, and safety plan development for survivors of domestic violence through progressive, long-term resources using therapeutic interventions.

#### Big Brothers Big Sisters of South Texas

\$107,134

\$107,134

\$113,349

#### Child Abuse Intervention & Prevention

##### Community Based Mentoring and Training Program

The program facilitates a mentor/mentee match between volunteers and youth. Matches are one-to-one relationships designed to provide guidance and mentorship. The program also provides training sessions for parents in building developmental assets for their children.

#### Big Brothers Big Sisters of South Texas

\$13,946

\$13,946

\$50,000

#### College & Career Readiness

##### Workplace Mentoring

The program pairs middle and high school students with trained adult mentors who meet monthly at the mentor's workplace and/or at school to support academic engagement, career exploration, and post-secondary planning. The program builds social capital, career awareness, and confidence for youth who often lack consistent adult guidance.



# HUMAN SERVICES, HOMELESS SERVICES AND STRATEGY, AND WORKFORCE DEVELOPMENT

## FY 2027 PROPOSED FUNDING ALLOCATIONS

### Delegate Agency

#### Investment Category

Program Name

Program Description

FY 2026  
Budget

FY 2026  
Estimate

FY 2027  
Proposed

**Bihl Haus Arts, Inc.**

**\$99,819**

**\$99,819**

**\$100,000**

#### **Older Adult Independence**

##### *GO! Arts Program*

The program provides visual arts and craft classes at City of San Antonio operated comprehensive senior centers to improve mental and psychosocial health through increased social engagement, self-awareness, and empowerment.

**Boys and Girls Club**

**\$85,964**

**\$85,964**

**\$91,069**

#### **College & Career Readiness**

##### *Young Achievers Program*

The program provides comprehensive college preparatory services, at no cost to participants, through weekly workshops, college visits, and a leadership academy. Participating members enter high school with a complete understanding of the college admission, the financial aid process, and with the personal expectation to graduate from college or university.

**Boys and Girls Club**

**\$472,522**

**\$472,522**

**\$500,000**

#### **Youth Success**

##### *Youth Success Program*

The program provides academic, social-emotional learning, and character development training. Services include homework assistance, arts, resiliency skills, healthy lifestyles, college prep programs, character and leadership training, fitness, and sports.

**Catholic Charities**

**\$60,783**

**\$60,783**

**\$91,174**

#### **Ending Homelessness**

##### *Emergency Financial Assistance*

The program provides a one-time rental or utility assistance to prevent homelessness. Assistance also includes case management, goal setting, financial wellness services, career planning, resource, and referral assistance to build long-term financial stability.

**Catholic Charities**

**\$47,279**

**\$47,279**

**\$50,000**

#### **Child Abuse Intervention & Prevention**

##### *Family & Children's Based Services, Site-Based Groups*

The program provides parenting education focused on strengthening one or more protective factors for families: parental resilience, social connections, knowledge of parenting and child development. Sessions include table discussions, visual aids, role-play, and hands-on activities.

**Catholic Charities**

**\$13,946**

**\$13,946**

**\$50,000**

#### **Domestic Violence Intervention & Prevention**

##### *Grace Counseling*

The program provides evidence-based trauma therapy to individuals and families affected by domestic violence. Services include individual counseling for adult survivors, play therapy for children who witnessed violence, family therapy, rebuilding relationships, and acute response within 24-48 hours of traumatic events.



# HUMAN SERVICES, HOMELESS SERVICES AND STRATEGY, AND WORKFORCE DEVELOPMENT

## FY 2027 PROPOSED FUNDING ALLOCATIONS

### Delegate Agency

#### Investment Category

| Program Name                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | FY 2026<br>Budget  | FY 2026<br>Estimate | FY 2027<br>Proposed |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|---------------------|---------------------|
| Program Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                    |                     |                     |
| <b>Catholic Charities</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | <b>\$47,279</b>    | <b>\$47,279</b>     | <b>\$50,000</b>     |
| <b>Financial Security &amp; Education</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                    |                     |                     |
| <i>VITA Guadalupe Program</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                    |                     |                     |
| The program provides free tax preparation and tax filing to working or retired, low to moderate income families at no cost.                                                                                                                                                                                                                                                                                                                                                                         |                    |                     |                     |
| <b>Catholic Charities - St. Peter St. Joseph</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <b>\$13,946</b>    | <b>\$13,946</b>     | <b>\$50,000</b>     |
| <b>Child Abuse Intervention &amp; Prevention</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                    |                     |                     |
| <i>Children Emergency Shelter</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                    |                     |                     |
| The program operates a state-licensed 52-bed emergency shelter and provides comprehensive, trauma-informed crisis care for abused and neglected children ages 2-17. Services also include mental health, on-site medical health, case management, educational support, crisis intervention, transportation, advocacy, and life skills training.                                                                                                                                                     |                    |                     |                     |
| <b>Center for Health Care Services</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                              | <b>\$704,057</b>   | <b>\$695,746</b>    | <b>\$704,057</b>    |
| <b>Ending Homelessness</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                    |                     |                     |
| <i>Integrated Treatment Program</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                    |                     |                     |
| The program operates a structured environment dormitory for homeless individuals diagnosed with a mental health and/or substance abuse condition. Services are restricted to low-barrier clients co-enrolled by Haven for Hope. Services include psychiatric assessments, medication stabilization and monitoring, nursing assessments, case management, and rehabilitation benefits procurement.                                                                                                   |                    |                     |                     |
| <b>Center for Health Care Services</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                              | <b>\$1,250,000</b> | <b>\$1,250,000</b>  | <b>\$1,250,000</b>  |
| <b>Ending Homelessness</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                    |                     |                     |
| <i>Restoration Center</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                    |                     |                     |
| The center offers a medically supervised sobering area for public intoxicants to interrupt the cycle of serial inebriation. These services support law enforcement and Haven for Hope security by freeing up their services to return to campus and street patrols more efficiently. The center also provides minor medical care and triage services to injured incarcerated people brought into the unit by law enforcement to or from the City Magistrate or Bexar County Adult Detention Center. |                    |                     |                     |
| <b>Children's Bereavement Center</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <b>\$118,198</b>   | <b>\$118,198</b>    | <b>\$125,000</b>    |
| <b>Youth Success</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                    |                     |                     |
| <i>Teen Grief Reach</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                    |                     |                     |
| The program provides grief support services for students who have lost a loved one and assists with crisis intervention when a death occurs of a student, teacher, or campus staff. Counselors assess children's reactions to the traumatic event, provide support for children and adults, and guide school administrators as they implement crisis response protocols.                                                                                                                            |                    |                     |                     |



## HUMAN SERVICES, HOMELESS SERVICES AND STRATEGY, AND WORKFORCE DEVELOPMENT

### FY 2027 PROPOSED FUNDING ALLOCATIONS

#### Delegate Agency

##### *Investment Category*

| <i>Program Name</i>                                                                                                                                                                                                                                                                                                                                                                                   | <b>FY 2026<br/>Budget</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Proposed</b> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|-----------------------------|-----------------------------|
| <i>Program Description</i>                                                                                                                                                                                                                                                                                                                                                                            |                           |                             |                             |
| <b>Children's Shelter of San Antonio</b>                                                                                                                                                                                                                                                                                                                                                              | <b>\$13,946</b>           | <b>\$13,946</b>             | <b>\$50,000</b>             |
| <b><i>Child Abuse Intervention &amp; Prevention</i></b>                                                                                                                                                                                                                                                                                                                                               |                           |                             |                             |
| <i>Emergency Shelter Initiative, Lamb Camp</i>                                                                                                                                                                                                                                                                                                                                                        |                           |                             |                             |
| The shelter provides residential care for children placed at the facility by youth specialists, caregivers, clinicians, and case managers for stays up to 90 days.                                                                                                                                                                                                                                    |                           |                             |                             |
| <b>ChildSafe</b>                                                                                                                                                                                                                                                                                                                                                                                      | <b>\$141,838</b>          | <b>\$141,838</b>            | <b>\$150,000</b>            |
| <b><i>Child Abuse Intervention &amp; Prevention</i></b>                                                                                                                                                                                                                                                                                                                                               |                           |                             |                             |
| <i>Prevention and Awareness Program</i>                                                                                                                                                                                                                                                                                                                                                               |                           |                             |                             |
| The program provides training to adults on how to prevent, recognize, and react responsibly to child sexual abuse and other types of maltreatment. The program also provides services to children through a trauma-sensitive school framework that supports building caring relationships with adults and peers, learning to self-regulate their emotions and behaviors, and to succeed academically. |                           |                             |                             |
| <b>Christian Assistance Ministry</b>                                                                                                                                                                                                                                                                                                                                                                  | <b>\$68,484</b>           | <b>\$68,484</b>             | <b>\$72,424</b>             |
| <b><i>Ending Homelessness</i></b>                                                                                                                                                                                                                                                                                                                                                                     |                           |                             |                             |
| <i>Shower Hub</i>                                                                                                                                                                                                                                                                                                                                                                                     |                           |                             |                             |
| This program offers access to daily showers for individuals experiencing homelessness. The program also offers sack lunches, hygiene items, socks, underwear, access to portable toilets, mailbox service, clothing, and help with ID recovery.                                                                                                                                                       |                           |                             |                             |
| <b>Chrysalis Ministries</b>                                                                                                                                                                                                                                                                                                                                                                           | <b>\$13,946</b>           | <b>\$13,946</b>             | <b>\$50,000</b>             |
| <b><i>Financial Security &amp; Education</i></b>                                                                                                                                                                                                                                                                                                                                                      |                           |                             |                             |
| <i>Adult Reentry Program</i>                                                                                                                                                                                                                                                                                                                                                                          |                           |                             |                             |
| The program serves adults that are justice-involved or at high risk of justice involvement with case management, job readiness, education, and employment services. The program also offers job training leading to in-demand, high pay career-orientated occupations and wrap-around services (transportation, clothing, food).                                                                      |                           |                             |                             |
| <b>Chrysalis Ministries</b>                                                                                                                                                                                                                                                                                                                                                                           | <b>\$13,946</b>           | <b>\$13,946</b>             | <b>\$50,000</b>             |
| <b><i>Youth Success</i></b>                                                                                                                                                                                                                                                                                                                                                                           |                           |                             |                             |
| <i>It Starts with Youth: Opportunity Youth Program at the Spot</i>                                                                                                                                                                                                                                                                                                                                    |                           |                             |                             |
| The program provides intensive, trauma-informed, youth-centered services designed to re-engage opportunity youth, ages 16-24, with case management, individualized services plans, social-emotional learning groups, peer support, workforce readiness activities, and support with high school diploma or equivalency pathways.                                                                      |                           |                             |                             |





# HUMAN SERVICES, HOMELESS SERVICES AND STRATEGY, AND WORKFORCE DEVELOPMENT

## FY 2027 PROPOSED FUNDING ALLOCATIONS

### Delegate Agency

#### Investment Category

Program Name

Program Description

FY 2026  
Budget

FY 2026  
Estimate

FY 2027  
Proposed

### Communities in Schools

\$236,139

\$236,139

\$281,000

#### Youth Success

##### NXT Level Youth Opportunity Program

This program aims to prevent the escalation of negative behaviors that might otherwise limit academic achievement. The Integrated Student Services model is an evidence-based approach to improving educational outcomes and promoting positive youth development. This program offers a comprehensive range of academic and non-academic supports proven to keep kids in school and on the path to graduation. Program services also include case management, social service referrals, mental health services, and emergency assistance.

### Communities in Schools

\$235,096

\$235,096

\$302,460

#### Youth Success

##### Operation Graduation

The program connects 16 to 24 year-old youth with resources to help meet their personal educational, and career goals. This agency focuses on the Life Coaches that offer wrap-around services.

### Corazon Ministries Inc.

\$422,350

\$422,350

\$446,652

#### Ending Homelessness

##### Corazon Respite Center & Homeless Outreach

The program provides a range of essential services to San Antonio's unsheltered and chronically homeless community, including meals, clothing, access to showers, ID recovery, and medical and dermatological care. The program offers services at two downtown locations and through street outreach efforts.

### Edgewood ISD

\$195,000

\$193,611

\$195,000

#### After School Challenge

##### After School Challenge Program

The program provides age-appropriate activities, assistance with academics, reinforcement of reading skills, and self-esteem building activities. Instructional strategies such as cooperative learning, assigning students to group projects, and hands on activities are emphasized to develop essential team building skills which will transfer to workforce readiness.

### Empower House SA

\$47,075

\$47,075

\$50,000

#### Child Abuse Intervention & Prevention

##### Empower Parents - Triple P Parenting Program

The program provides the Triple P, Positive Parenting Program, to caregivers and parents to equip them with techniques and tools that contribute to healthy child development and build healthy parent/caregiver-child relationships. Curriculum and programming are delivered through small group discussions and classes designed to take caregivers on a deep dive into building positive parent-child relationships.





# HUMAN SERVICES, HOMELESS SERVICES AND STRATEGY, AND WORKFORCE DEVELOPMENT

## FY 2027 PROPOSED FUNDING ALLOCATIONS

### Delegate Agency

#### Investment Category

Program Name

Program Description

FY 2026  
Budget

FY 2026  
Estimate

FY 2027  
Proposed

### Empower House SA

\$47,269

\$47,269

\$50,000

#### Financial Security & Education

##### Mobility Mentoring

The program is an evidence-based, culturally grounded coaching model for empowering people to build skills and resources for long term economic independence. All participants have access to year-round wrap-around services that reduce risk factors and household stressors, including mental health counseling, skills-building workshops, digital access, and basic needs support (diapers, hygiene kits, food, transportation).

### Faith Kitchen

\$69,425

\$69,425

\$248,905

#### Ending Homelessness

##### Feeding the Homeless at Haven for Hope

This program provides meals to clients three times a day, 365 days a year, on the South Campus of Haven for Hope.

### Family Service Association

\$99,228

\$99,228

\$105,537

#### Child Abuse Intervention & Prevention

##### Child Abuse Prevention - Por Los Ninos

Families at risk for child abuse or neglect receive in-home assistance from a Promotora, a neighborhood resident, who fosters trust and engagement and uses tools and training to identify strengths and needs, set goals for parenting skill development.

### Family Service Association

\$58,760

\$58,760

\$50,000

#### Kinder Readiness

##### Family Strengthening & Kindergarten Readiness

The program is a multi-faceted, family-strengthening, and school success dual-generation model that engages low-income, disengaged parents in their child's educational process and strengthens family relationships. The early childhood components include healthy development through child literacy and socialization skills, reading at home, and child play to increase the school readiness of children. The Family Strengthening project incorporates evidence-based approaches to improve parent empowerment, social connection, and reduce overall stress. Services will be offered in two Edgewood and one San Antonio Independent School District Head Start centers.

### Family Service Association

\$86,290

\$86,290

\$258,601

#### Financial Security & Education

##### Financial Empowerment & VITA Programs

The program provides income eligible, economically vulnerable families with the skills and knowledge to enable them to successfully manage their finances, learn safe money management, save for their asset goals, proactively engage in the economy, and obtain free tax preparation claiming all eligible tax credits. Services are designed to improve economic stability and reduce poverty through one-on-one financial counseling and coaching, financial education utilizing a nationally recognized curriculum, connection to mainstream financial services, eligibility for federal income tax credits and tax preparation.



# HUMAN SERVICES, HOMELESS SERVICES AND STRATEGY, AND WORKFORCE DEVELOPMENT

## FY 2027 PROPOSED FUNDING ALLOCATIONS

### Delegate Agency

#### Investment Category

| Program Name                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | FY 2026<br>Budget | FY 2026<br>Estimate | FY 2027<br>Proposed |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|---------------------|---------------------|
| Program Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                   |                     |                     |
| <b>Family Service Association</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <b>\$259,744</b>  | <b>\$259,744</b>    | <b>\$341,103</b>    |
| <b>College &amp; Career Readiness</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                   |                     |                     |
| <i>Youth College, Career, &amp; Military Opportunities Program</i>                                                                                                                                                                                                                                                                                                                                                                                                                              |                   |                     |                     |
| The program provides college preparation, career readiness, and navigation services to economically disadvantaged, at-risk middle/high/alternative school students. Services also include application assistance to the Free Application for Federal Student Aid (FAFSA) and Texas Application for State Financial Aid (TASFA).                                                                                                                                                                 |                   |                     |                     |
| <b>Family Violence Prevention Services, Inc.</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                | <b>\$376,632</b>  | <b>\$376,632</b>    | <b>\$376,632</b>    |
| <b>Domestic Violence Intervention &amp; Prevention</b>                                                                                                                                                                                                                                                                                                                                                                                                                                          |                   |                     |                     |
| <i>Battered Women's &amp; Children's Shelter and Community Based Counseling</i>                                                                                                                                                                                                                                                                                                                                                                                                                 |                   |                     |                     |
| The program assists in preventing and reducing incidences of domestic violence by providing emergency shelter, transitional housing, rapid re-housing placement, case management, mental health counseling, and access to legal and social services. The program works towards supporting mental health, physical health, housing stability, domestic violence intervention, continued education, and self-sufficiency. Services are provided through individual, group, and family counseling. |                   |                     |                     |
| <b>FOR HER</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | <b>\$105,539</b>  | <b>\$105,539</b>    | <b>\$50,000</b>     |
| <b>Domestic Violence Intervention &amp; Prevention</b>                                                                                                                                                                                                                                                                                                                                                                                                                                          |                   |                     |                     |
| <i>Domestic Violence Intervention &amp; Prevention</i>                                                                                                                                                                                                                                                                                                                                                                                                                                          |                   |                     |                     |
| The program serves women needing support to rebuild a stable life for themselves and their families upon leaving an abusive domestic situation, or who are experiencing circumstances that put them at risk for domestic violence. The program provides therapeutic and peer-led support groups, licensed professional counseling, and personalized advocacy services to overcome barriers that keep women from moving beyond abuse.                                                            |                   |                     |                     |
| <b>Girl Scouts of Southwest Texas</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                           | <b>\$120,489</b>  | <b>\$120,489</b>    | <b>\$143,374</b>    |
| <b>College &amp; Career Readiness</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                   |                     |                     |
| <i>College-Going Culture for Girls Initiative</i>                                                                                                                                                                                                                                                                                                                                                                                                                                               |                   |                     |                     |
| The program provides onsite and virtual programming sessions at various elementary schools around Bexar County and through the In School Girl Scout Leadership Experience and Gamma Sigma Pearls/Girls Program.                                                                                                                                                                                                                                                                                 |                   |                     |                     |
| <b>Girls, Inc.</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | <b>\$90,919</b>   | <b>\$90,919</b>     | <b>\$75,000</b>     |
| <b>College &amp; Career Readiness</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                   |                     |                     |
| <i>Operation SMART</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                   |                     |                     |
| The program provides Science, Technology, Engineering, and Mathematics (STEM) engagement opportunities to girls in grades 3 to 12. Programming is hosted on school campuses, virtually, and at the Girls, Inc. San Antonio campus.                                                                                                                                                                                                                                                              |                   |                     |                     |



# HUMAN SERVICES, HOMELESS SERVICES AND STRATEGY, AND WORKFORCE DEVELOPMENT

## FY 2027 PROPOSED FUNDING ALLOCATIONS

### Delegate Agency

#### Investment Category

Program Name

Program Description

FY 2026  
Budget

FY 2026  
Estimate

FY 2027  
Proposed

#### Girls, Inc.

\$13,946

\$13,946

\$50,000

#### Youth Success

##### Project Accelerate

The program supports young women, ages 16 to 24, from low-income communities to remain engaged in school and successfully transition to postsecondary education or employment. Through mentoring, case management, college preparation, career readiness, and paid work-based learning, the program strengthens graduation, persistence, and long-term economic stability for girls across high-need San Antonio communities.

#### Good Samaritan Center

\$135,920

\$135,920

\$145,451

#### College & Career Readiness

##### College and Career Readiness (CCR)

This program works with local school districts by providing college fairs, campus tours, and workshops to aid college preparation, enrollment, and retention. College advising is also provided for a targeted sub-population of high-risk youth. Services are offered free of charge to students.

#### Good Samaritan Center

\$79,227

\$79,227

\$85,390

#### Youth Success

##### Drop Out Prevention Initiatives

The program utilizes the strengths-based perspective, individual and group case management support is provided to help youth build resiliency through social skill development. Services are designed to facilitate youth engagement, improve school and program behavior, and strengthen relationships with youth and their families.

#### Goodwill Industries, Inc.

\$46,869

\$46,869

\$50,000

#### Financial Security & Education

##### Employment & Career Support Program

The program provides underserved community members access to quality jobs to support family sustaining wages, access to health insurance, and long-term financial security.

#### Goodwill Industries, Inc.

\$254,354

\$254,354

\$271,908

#### Youth Success

##### NXT Level Youth Opportunity Program

The program provides educational coaching, career coaching, student outreach, education enrollment support, and wrap-around case management. NXT Level is designed to serve as a central hub for opportunity youth to be reconnected with education, employment opportunities, and resources in the community.

#### Guardian House

\$13,946

\$13,946

\$50,000

#### Domestic Violence Intervention & Prevention

##### Counseling for Survivors and Perpetrators of Family Violence

The program offers accessible mental health care at low or no-cost to vulnerable individuals, children, and families referred by nonprofit partners, court orders, Child Protective Services, or through self-enrollment.



# HUMAN SERVICES, HOMELESS SERVICES AND STRATEGY, AND WORKFORCE DEVELOPMENT

## FY 2027 PROPOSED FUNDING ALLOCATIONS

### Delegate Agency

#### Investment Category

Program Name

Program Description

FY 2026  
Budget

FY 2026  
Estimate

FY 2027  
Proposed

### Harlandale ISD

\$390,000

\$390,000

\$356,800

#### After School Challenge

##### After School Challenge Program

The program is a collaboration between the City of San Antonio After School Challenge Program, the District's Leadership, Enrichment, Academics, and Partnership (LEAP) extended day program, and the District's 21st Century Learning Community Program (ACE). The program provides a safe after-school environment which includes both academic and enrichment activities that meet the needs of the well-rounded student.

### Haven for Hope

\$65,000

\$65,000

\$65,000

#### Ending Homelessness

##### Centralized Shelter Coordination

The program streamlines the process between the community's street outreach providers connecting homeless clients into the best available shelter bed at homeless shelters including Haven for Hope. The program checks eligibility of a homeless client with open shelter beds to make an immediate shelter connection.

### Haven for Hope

\$236,722

\$236,722

\$236,722

#### Ending Homelessness

##### Direct Referral Program

The program provides emergency shelter, connects individuals and families to permanent supportive housing, and other permanent housing options. The program includes beds within the Courtyard adjacent to the dormitory and in the Transformational Campus Family Dormitory. The living accommodations include assigned beds, congregate restrooms and showers, laundry facilities, three meals a day, kitchenette (family dormitory only), and secured storage space for belongings.

### Haven for Hope

\$1,705,937

\$1,705,937

\$1,540,000

#### Ending Homelessness

##### Facility Operations & Maintenance

The program operates the Haven for Hope campus including security and maintenance. Haven for Hope of Bexar County is a non-profit organization dedicated to transforming the lives of homeless men, women, and children in the San Antonio/Bexar County area by addressing the root causes of homelessness through job training, education, and behavioral health services.

### Haven for Hope

\$150,000

\$150,000

\$150,000

#### Ending Homelessness

##### Homeless Veterans' Outreach Services

The program assists veterans with navigating the complex network of social services within the community to transition them from homelessness to permanent sustainable housing.



# HUMAN SERVICES, HOMELESS SERVICES AND STRATEGY, AND WORKFORCE DEVELOPMENT

## FY 2027 PROPOSED FUNDING ALLOCATIONS

### Delegate Agency

#### Investment Category

Program Name

Program Description

FY 2026  
Budget

FY 2026  
Estimate

FY 2027  
Proposed

#### Haven for Hope

\$50,000

\$50,000

\$50,000

#### Ending Homelessness

##### Outreach Program

The Outreach Team engages unsheltered individuals and families in San Antonio/Bexar County who are living in encampments, places not meant for human habitation, or in other shelters to help transition into shelter or better living arrangements.

#### Haven for Hope

\$3,138,887

\$3,138,887

\$3,138,887

#### Ending Homelessness

##### South Campus Security Support

The program supports Haven for Hope Life Security Officers and janitorial services to maintain a safe environment for adults staying and accessing services at the Courtyard.

#### Healy Murphy Center

\$296,807

\$296,807

\$323,550

#### Youth Success

##### Youth Training Project

The program addresses the needs of young people in crisis who are at a particularly heightened risk of leaving school by engaging out of school youth in education programming. Education services include an accredited high school diploma program, literacy skills development, career development and job training. Health services include an on-campus clinic providing wellness checks for all youth, free meals, health and wellness classes and mandatory parenting classes for all pregnant and parenting teens.

#### House of Neighborly Service

\$13,946

\$13,946

\$50,000

#### Child Abuse Intervention & Prevention

##### Child and Family Wellness

The program provides free, bilingual play therapy for children and their caregivers, empowering families to heal, grow, and thrive together.

#### Meals on Wheels of San Antonio

\$47,279

\$47,279

\$50,000

#### Older Adult Independence

##### Care Coordination Services

This program reduces loneliness and isolation experienced by homebound seniors through the delivery of meals and needed supplies. Services also include connecting seniors to community resources to improve their independence and wellbeing.

#### Older Adults Technology Services, Inc.

\$428,091

\$428,091

\$341,196

#### Older Adult Independence

##### Bridging the Digital Divide for Older Adults in San Antonio

The program connects older adults at the City of San Antonio Comprehensive Senior Centers with digital literacy training through a network of local partners. Community partners use hybrid and virtual programs to reach vulnerable older residents.



# HUMAN SERVICES, HOMELESS SERVICES AND STRATEGY, AND WORKFORCE DEVELOPMENT

## FY 2027 PROPOSED FUNDING ALLOCATIONS

### Delegate Agency

#### Investment Category

| Program Name                                                                                                                                                                                                                                                                                                                                                         | FY 2026<br>Budget  | FY 2026<br>Estimate | FY 2027<br>Proposed |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|---------------------|---------------------|
| Program Description                                                                                                                                                                                                                                                                                                                                                  |                    |                     |                     |
| <b>Pathways Youth and Family</b>                                                                                                                                                                                                                                                                                                                                     | <b>\$13,946</b>    | <b>\$13,946</b>     | <b>\$50,000</b>     |
| <b>Child Abuse Intervention &amp; Prevention</b>                                                                                                                                                                                                                                                                                                                     |                    |                     |                     |
| <i>Pathways Behavioral Health and PAT Program</i>                                                                                                                                                                                                                                                                                                                    |                    |                     |                     |
| The program provides evidence-based prevention and intervention services to children and families involved in or at risk of involvement with the foster care system. Through behavioral health and a home-visiting model, trauma is addressed, protective factors are strengthened, and healthy development and family stability promoted.                           |                    |                     |                     |
| <b>Project Mend</b>                                                                                                                                                                                                                                                                                                                                                  | <b>\$47,279</b>    | <b>\$47,279</b>     | <b>\$50,000</b>     |
| <b>Older Adult Independence</b>                                                                                                                                                                                                                                                                                                                                      |                    |                     |                     |
| <i>Medical Equipment Reuse</i>                                                                                                                                                                                                                                                                                                                                       |                    |                     |                     |
| This program refurbishes and sanitizes, to state standards, donations of gently used medical equipment and allows those in need to purchase the refurbished equipment at a sliding scale rate.                                                                                                                                                                       |                    |                     |                     |
| <b>Project QUEST, Inc.</b>                                                                                                                                                                                                                                                                                                                                           | <b>\$2,000,000</b> | <b>\$2,000,000</b>  | <b>\$2,000,000</b>  |
| <b>Workforce Development</b>                                                                                                                                                                                                                                                                                                                                         |                    |                     |                     |
| <i>Project QUEST</i>                                                                                                                                                                                                                                                                                                                                                 |                    |                     |                     |
| The program provides San Antonio residents access to training programs that leads to certificates, associate degrees, bachelor's degrees, or industry recognized certifications. Project QUEST provides intense case management, wrap-around services, job search assistance, and placement assistance upon completion of training.                                  |                    |                     |                     |
| <b>Respite Care</b>                                                                                                                                                                                                                                                                                                                                                  | <b>\$13,946</b>    | <b>\$13,946</b>     | <b>\$100,000</b>    |
| <b>Kinder Readiness</b>                                                                                                                                                                                                                                                                                                                                              |                    |                     |                     |
| <i>Community Respite Programs</i>                                                                                                                                                                                                                                                                                                                                    |                    |                     |                     |
| The program provides a community respite program using evidence-based assessment to measure each child's progress in motor, cognitive, language, social, and emotional development. Services are offered during non-traditional times and have an onsite medical clinic.                                                                                             |                    |                     |                     |
| <b>Respite Care</b>                                                                                                                                                                                                                                                                                                                                                  | <b>\$114,627</b>   | <b>\$114,627</b>    | <b>\$121,222</b>    |
| <b>Child Abuse Intervention &amp; Prevention</b>                                                                                                                                                                                                                                                                                                                     |                    |                     |                     |
| <i>Developmental Daycare Program</i>                                                                                                                                                                                                                                                                                                                                 |                    |                     |                     |
| The program offers specialized care and learning enhancements for children with developmental disabilities, as well as their non-disabled siblings. The center provides preschool intervention through activities designed to encourage growth and development, improving kindergarten readiness and promoting the achievement of each child's maximum capabilities. |                    |                     |                     |
| <b>Ride Connect Texas</b>                                                                                                                                                                                                                                                                                                                                            | <b>\$13,946</b>    | <b>\$13,946</b>     | <b>\$50,000</b>     |
| <b>Older Adult Independence</b>                                                                                                                                                                                                                                                                                                                                      |                    |                     |                     |
| <i>Transportation Services</i>                                                                                                                                                                                                                                                                                                                                       |                    |                     |                     |
| The program provides transportation to and from the City of San Antonio Comprehensive Senior Centers for older adults.                                                                                                                                                                                                                                               |                    |                     |                     |





## HUMAN SERVICES, HOMELESS SERVICES AND STRATEGY, AND WORKFORCE DEVELOPMENT

### FY 2027 PROPOSED FUNDING ALLOCATIONS

#### Delegate Agency

##### Investment Category

Program Name

Program Description

FY 2026  
Budget

FY 2026  
Estimate

FY 2027  
Proposed

#### SAMSAT

\$13,946

\$13,946

\$50,000

##### College & Career Readiness

###### SAMSAT CCMR Pathways

The program engages industry mentors to connect with students on coursework, certifications, extracurriculars, financial education, and wraparound resources. Services provided include field trips, focused experiences, career pathway building, access to a STEM Resource Hub and a family-friendly career expo.

#### San Antonio AIDS Foundation

\$372,221

\$372,221

\$614,034

##### Ending Homelessness

###### Long Term Tenant Based Rental Assistance

This program provides tenant-based rental assistance to eligible households intended to foster community integration while maximizing household choice, independence, and anonymity. Funding is provided for reasonable rent costs, utility costs, and housing needs assessment for income-eligible households.

#### San Antonio AIDS Foundation

\$258,590

\$258,590

\$331,261

##### Ending Homelessness

###### Supportive Services (Congregate Hot Meals)

The program provides hot meals three times per day, 365 days per year, to people living with HIV/AIDS. Beyond the promotion of positive health outcomes, the program also establishes a major point of re-entry to HIV care. Participation in the program enables clients to also access on-site medical care.

#### San Antonio Food Bank

\$688,901

\$688,901

\$1,178,302

##### Ending Homelessness

###### Community Kitchen at Haven for Hope

The Haven for Hope Community Kitchen provides meals to all homeless residents at the campus. Each resident has access to breakfast, lunch and dinner with the option of receiving a "to go" meal for those working offsite.

#### San Antonio Food Bank

\$472,795

\$472,795

\$500,000

##### Older Adult Independence

###### Project HOPE

The program provides older adults living on a fixed income with monthly supplemental staple groceries, including produce, protein, whole grains, and shelf stable items. The program serves low-income seniors attending the City of San Antonio Comprehensive Senior Centers, nutrition sties, and local food pantries in the San Antonio area.

#### San Antonio Foundation for Excellence in Education

\$13,946

\$13,946

\$50,000

##### College & Career Readiness

###### Student Post Secondary Pursuits

The program creates awareness and eliminates barriers to post-secondary opportunities by providing college tours, college enrichment experiences, and career exploration. Funding also supports postsecondary education navigators, tool kits for credentialed graduates, scholarships, and emergency funding gap.



# HUMAN SERVICES, HOMELESS SERVICES AND STRATEGY, AND WORKFORCE DEVELOPMENT

## FY 2027 PROPOSED FUNDING ALLOCATIONS

### Delegate Agency

#### Investment Category

Program Name

Program Description

FY 2026  
Budget

FY 2026  
Estimate

FY 2027  
Proposed

| Program Name           | FY 2026 Budget     | FY 2026 Estimate   | FY 2027 Proposed   |
|------------------------|--------------------|--------------------|--------------------|
| <b>San Antonio ISD</b> | <b>\$1,573,260</b> | <b>\$1,445,716</b> | <b>\$1,414,281</b> |

#### After School Challenge

##### After School Challenge Program

The program provides after school services by focusing on the following service areas: education and career development, character and leadership growth, arts, health, life skills, and recreation.

|                               |                 |                 |                 |
|-------------------------------|-----------------|-----------------|-----------------|
| <b>San Antonio Lighthouse</b> | <b>\$13,946</b> | <b>\$13,946</b> | <b>\$50,000</b> |
|-------------------------------|-----------------|-----------------|-----------------|

#### Older Adult Independence

##### Aging Independently with Vision Loss

The program provides independent living skills training, adaptive aids, low vision device prescription, orientation, mobility training, low vision clubs to combat isolation, and mental health counseling to assist older adults, including City of San Antonio Comprehensive Senior Center participants.

|                                            |                  |                  |                  |
|--------------------------------------------|------------------|------------------|------------------|
| <b>San Antonio Metropolitan Ministries</b> | <b>\$135,008</b> | <b>\$135,008</b> | <b>\$136,386</b> |
|--------------------------------------------|------------------|------------------|------------------|

#### Ending Homelessness

##### Engaging the Chronically Homeless Through Street Outreach

The program engages unsheltered individuals through a trauma-informed approach to mental and physical health services, substance use treatment, emergency shelter, public benefits, and other services, with the goal of setting the client on a course to obtaining permanent housing.

|                                            |                  |                  |                  |
|--------------------------------------------|------------------|------------------|------------------|
| <b>San Antonio Metropolitan Ministries</b> | <b>\$349,082</b> | <b>\$349,082</b> | <b>\$466,796</b> |
|--------------------------------------------|------------------|------------------|------------------|

#### Ending Homelessness

##### Rapid Rehousing

The program helps people exit shelters and obtain permanent housing quickly by offering rental assistance and supportive services focused on housing stability. Services include case management, mental health care, connection to employment, transportation, connection to substance use treatment, and other support to ensure long-term recovery. The program has low barriers to entry and utilizes the Coordinated Entry system as its sole referral source.

|                                            |                |                |                  |
|--------------------------------------------|----------------|----------------|------------------|
| <b>San Antonio Metropolitan Ministries</b> | <b>\$3,333</b> | <b>\$3,333</b> | <b>\$100,000</b> |
|--------------------------------------------|----------------|----------------|------------------|

#### Ending Homelessness

##### Supportive Services for Individuals with HIV/AIDS

The program houses those with an HIV/AIDS diagnoses experiencing homelessness in single apartment dwellings and provide access to basic needs support and intensive case management. Services focuses on stabilizing medical conditions, addressing the underlying causes of an individual's homelessness, and working to build a foundation of self-sufficiency and maximum independence.

|                          |                  |                  |                  |
|--------------------------|------------------|------------------|------------------|
| <b>San Antonio OASIS</b> | <b>\$174,172</b> | <b>\$174,172</b> | <b>\$185,804</b> |
|--------------------------|------------------|------------------|------------------|

#### Older Adult Independence

##### OASIS Technology Education Programming

The program provides older adults, aged 60 and older, with educational classes at the City of San Antonio operated Comprehensive Senior Centers. These classes include health education, consumer interest, and technology classes.





## HUMAN SERVICES, HOMELESS SERVICES AND STRATEGY, AND WORKFORCE DEVELOPMENT

### FY 2027 PROPOSED FUNDING ALLOCATIONS

#### Delegate Agency

##### *Investment Category*

*Program Name*

*Program Description*

**FY 2026  
Budget**

**FY 2026  
Estimate**

**FY 2027  
Proposed**

#### **San Antonio Youth Centers**

**\$13,946**

**\$13,946**

**\$50,000**

##### **Youth Success**

*See Our Achievements Rise! (SOAR!)*

The program supports students in completing education credits, graduating with an accredited high school diploma, and developing a post-graduation plan. The program takes a holistic approach to student wellbeing, working to eliminate common barriers to success.

#### **Seton Home**

**\$126,832**

**\$126,832**

**\$95,000**

##### **Youth Success**

*Pathways to Independence*

The program serves pregnant and/or parenting mothers ages 12 to 21, who have endured abuse, neglect, and/or sexual assault. Program services include safe shelter, basic needs, education and the holistic support needed to address complex levels of trauma while learning how to care for a young child at the same time.

#### **Sistema Infantil TeletonUSA**

**\$454,212**

**\$454,212**

**\$438,593**

##### **Child Abuse Intervention & Prevention**

*Support Services Program*

The program provides children with disabilities and their families with counseling, social work, nutrition, recreational therapy, group support, and self-care workshops. These strategies empower parents, caregivers, and children, promote their resilience, and create protective factors that decrease the risk of abuse.

#### **Southwest ISD**

**\$131,900**

**\$131,900**

**\$81,900**

##### **After School Challenge**

*Inspiring Leaders After School Challenge Program*

The program provides participating students with a safe and supervised environment in which participants can receive additional academic assistance. The program targets reading skills and engages students in hands-on, minds-on literacy experiences utilizing various computer programs that reinforce reading concepts in an integrated fashion. Students also participate in independent and/or group reading, and individualized tutoring.

#### **Special Reach**

**\$13,946**

**\$13,946**

**\$50,000**

##### **Child Abuse Intervention & Prevention**

*Stability in Crisis: Family Respite for Children/Youth with Special Needs*

The program provides year-round crisis and non-urgent respite services for families raising children and youth with accessibility needs. Licensed and certified professionals are trained in special education, behavioral, therapeutic, mental health, and healthcare support.



# HUMAN SERVICES, HOMELESS SERVICES AND STRATEGY, AND WORKFORCE DEVELOPMENT

## FY 2027 PROPOSED FUNDING ALLOCATIONS

### Delegate Agency

#### Investment Category

Program Name

Program Description

FY 2026  
Budget

FY 2026  
Estimate

FY 2027  
Proposed

### Texas Diaper Bank

\$13,946

\$13,946

\$50,000

#### Older Adult Independence

##### Senior Care Essentials: Supporting Active Aging

The program provides free incontinence supply closets at the City of San Antonio Comprehensive Senior Centers to remove financial barriers to promote health, dignity, and independent living.

### THRIVE Youth Center, Inc.

\$54,587

\$54,587

\$163,763

#### Ending Homelessness

##### Thrive Emergency Shelter and Wrap Around Services

The program provides emergency shelter and wrap-around services programming for LGBTQ+ young adults, ages 18 to 24, experiencing homelessness. Onsite services include basic needs support, shelter, and intensive case management to help youth move toward exiting homelessness.

### Urban Champions Academy

\$13,946

\$13,946

\$50,000

#### College & Career Readiness

##### Champions Mind, Body, Soul, and YOU

The program provides academic tutors, advising, goal setting, test preparation, college readiness, interventions, and AI training and coding to middle and high school students.

### WellMed Charitable Foundation

\$156,767

\$165,767

\$150,353

#### Older Adult Independence

##### Caregiver SOS Program

The program provides services for family members and friends providing care to an older loved one with dementia or other chronic illness. The services provided include caregiver coaching, the Stress-Busting Program, and the Caregiver Teleconnection program.

### Young Men's Christian Association (YMCA)

\$544,902

\$544,902

\$569,760

#### Older Adult Independence

##### Y Forever Well / Active Older Adults Program

The program provides seniors with wrap-around services, classes, and activities that directly impact their overall health and well-being. The program provides group exercise and water aerobics classes at the City of San Antonio Comprehensive Senior Centers and YMCA locations. Through ongoing, fun, safe, and engaging programming, participants in the Active Older Adults Program increase their self-confidence and sense of achievement, thereby lowering feelings of isolation.

### Young Men's Christian Association (YMCA)

\$91,145

\$91,145

\$84,096

#### Kinder Readiness

##### YMCA Afterschool PreK in SAISD

The program provides high-quality licensed afterschool care to preschool-aged children (ages 3 and 4) at five San Antonio ISD campuses that includes academic support, tutoring, enrichment, recreation, STEAM workshops, and family engagement.



# HUMAN SERVICES, HOMELESS SERVICES AND STRATEGY, AND WORKFORCE DEVELOPMENT

## FY 2027 PROPOSED FUNDING ALLOCATIONS

### Delegate Agency

#### Investment Category

Program Name

Program Description

FY 2026  
Budget

FY 2026  
Estimate

FY 2027  
Proposed

**YWCA of San Antonio**

**\$122,927**

**\$122,927**

**\$130,000**

#### **Financial Security & Education**

##### *Economic Empowerment*

The program works to break the cycle of poverty for women, seniors, and newcomers to our community through entrepreneurship workshops, asset-building training, financial counseling, and direct financial assistance.

**YWCA of San Antonio**

**\$141,838**

**\$141,838**

**\$150,000**

#### **Youth Success**

##### *Mi Carrera*

The program provides at-risk girls with an opportunity to build positive self-esteem by promoting responsible social behavior through life skills workshops, guest speakers and positive role modeling. Dropout prevention efforts are provided through the following activities: School Collaboration, Safe and Healthy Learning Environment, Family Engagement, Mentoring and Career Education. The program serves students in grades 6-12 living in and attending any secondary schools within Edgewood, Harlandale, San Antonio, South San Antonio, or Southwest Independent Schools Districts.

**YWCA of San Antonio**

**\$78,231**

**\$78,231**

**\$68,445**

#### **Youth Success**

##### *RESET*

The program serves young women, ages 16-24, with case management and job training services. The program provides outreach by expanding partnerships with other community organizations, conducting intake assessments to determine educational/career paths as well as invention/support services, designing personalized pathways, and providing education/career services with social/emotional support.

**YWCA of San Antonio**

**\$214,435**

**\$214,435**

**\$239,766**

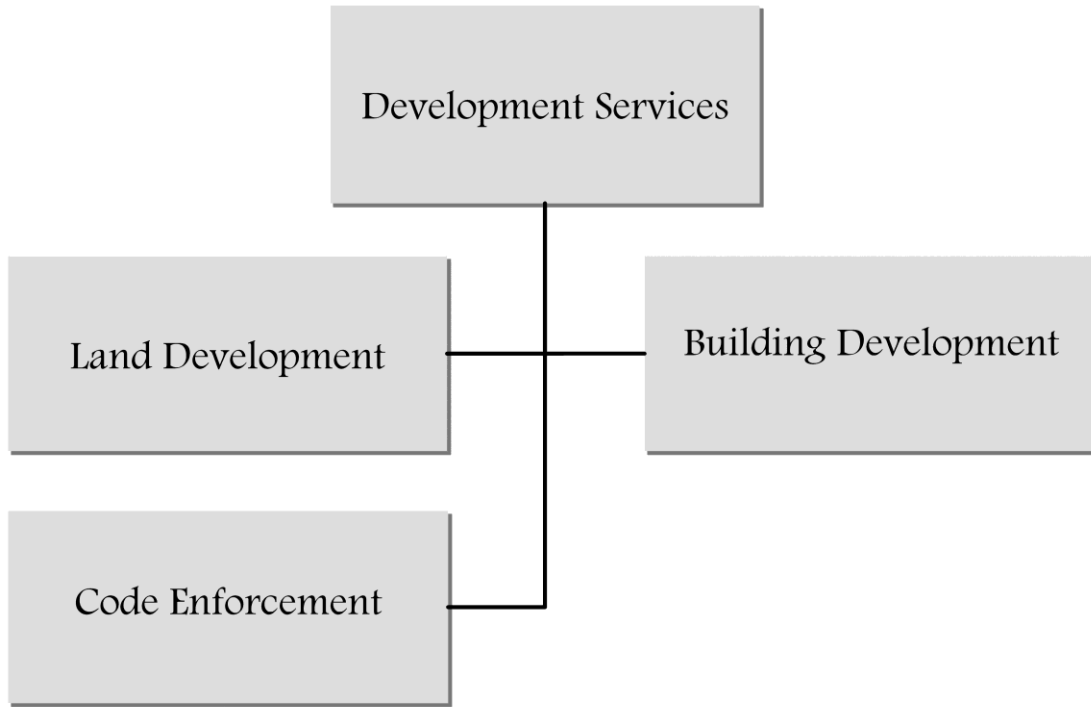
#### **Older Adult Independence**

##### *Senior Connection Program*

The program offers fitness classes designed to encourage the physical and mental well-being of seniors and help them maintain independent living in the City of San Antonio Comprehensive Senior Centers and Nutrition Sites. Classes offered include dance, yoga, low-impact aerobics, and water aerobics. Instructors are certified to adapt to meet the needs and abilities of the senior population.



# DEVELOPMENT SERVICES



| APPROPRIATIONS BY FUND          | AUTHORIZED POSITIONS | PROPOSED BUDGET     |
|---------------------------------|----------------------|---------------------|
| Development Services Fund       | 350                  | 54,061,278          |
| General Fund - Code Enforcement | 157                  | 19,955,575          |
| <b>Total Funding</b>            | <b>507</b>           | <b>\$74,016,853</b> |

The total General Fund - Code Enforcement FY 2027 Proposed Budget is \$20,431,490, of which \$475,915 is transferred to the Development Services Fund.

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**MISSION STATEMENT*****PARTNERING WITH OUR COMMUNITY TO BUILD AND MAINTAIN A SAFER SAN ANTONIO.***

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**PROGRAM INFORMATION**

The Development Services Department, accredited by International Accreditation Services and rated a 1 by the Insurance Service Office, Inc., is responsible for protecting the health, safety, and quality of life of the residents of San Antonio through regulation of land and building development and through enforcement of property maintenance and quality of life related codes. The department seeks to facilitate an efficient and effective development process that supports economic development. These processes include granting authority to develop land, construct, and occupy buildings. More specifically, the department is responsible for rights determination, subdivision mapping/parcel addressing, zoning and subdivision administration, building code enforcement, contractor licensing and registration, landscaping, tree preservation, and sign regulation. Since City development involves partnerships with other City departments and outside agencies, the department seeks to facilitate the coordination of these reviews to provide responsive customer service throughout the development process. In addition to facilitating land and building development, the department manages programs to help ensure minimum quality of life standards on areas such as maintenance of property, dangerous structures, and graffiti abatement. These programs are dedicated to results-oriented and community-driven service delivery to help make San Antonio a vibrant and inviting community where people desire to live, work, and play.

The department also provides administrative and technical support to boards and commissions that direct and review issues on land development, construction regulations, and property maintenance. These boards include the Building-Related and Fire Code Board of Appeals and Advisory Board, Board of Adjustment, Zoning Commission, Planning Commission, Building Standards Board, and the Southern Edwards Plateau – Habitat Conservation Plan Coordinating Committee

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**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES****City-Wide Goal: San Antonio will be a safe and clean community.****Department Wide Goals:**

- Improve cycle time to provide services to residents.
- Conduct regular meetings with key stakeholder groups: Development Process Task Force, Professional Engineers in Private Practice / American Institute of Architects, Greater San Antonio Builders Association, Associated Builders and Contractors, Associated General Contractors, San Antonio Apartment Association and Terminate Graffiti.
- Promote customer service philosophy to facilitate development and maintenance of property.
- Continue training program for residents and customers to learn about the City's development, permitting, and Code Enforcement processes.
- Deliver monthly report cards for individual accountability of cycle time goals.
- Recognize staff when exceeding performance expectations.
- Increase the percentage of staff with non-mandatory certifications.

**Code Enforcement Goals:**

- Implement the community led Code Strategic Plan developed through input from residents, staff, and community stakeholders.
- Continue to manage the Proactive Inspections Program for apartment complexes.
- Expand, streamline, and improve code enforcement and graffiti abatement processes.
- Monitor staff deployment to ensure resources meet the demand for Code Enforcement Services.
- Continue to focus resources on key health, safety, and blight issues.
- Continue monthly communication with Neighborhood Associations, to include improvements to information distribution and staff follow-up.
- Position to serve as liaison between Code Enforcement and NHSD Housing Navigators to assist families in need of social services and property owners/tenants achieve code compliance.
- Enhance community outreach through social media.
- Administer the Vacant Building Program.

**DEVELOPMENT SERVICES**DEVELOPMENT SERVICES FUND  
GENERAL FUND - CODE ENFORCEMENT**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES****Land Development and Building Development Goals:**

- Increase participation in the development of building-related codes at the state and national level.
- Support other City initiatives including short-term rentals and continued implementation of the Southern Edwards Plateau – Habitat Conservation Plan.
- Continue to partner with CPS Energy for installation of streetlights.
- Continue to monitor resources to meet the demands of home and building construction.
- Continue to focus on construction projects to reduce the total cycle time.
- Conduct two San Antonio Building Codes Academy (SABCA) events.
- Continue to lead meetings with ICC Alamo Chapter and Region X Chapter to develop consistent standards in the enforcement of building codes.
- Increase the number of registered contractors who meet the criteria for recognition as a Registered Plus or Premier Contractor as part of the Contractor Connect Program which started in FY 2019; entails an online search tool which property owners may use to select registered contractors for residential projects.

**City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.**

- Leverage technology to improve communications with the residents of San Antonio, to include use of kiosks to assist customers in the lobby, and check-in system which allows customers to sign in ahead of arriving at the One Stop.
- Continue use of virtual hold for customers who contact the Development Services Call Center for assistance; representatives call back customers as soon as the representative is available rather than having the customer wait on hold.
- Continue use of remote video inspections and increase number of types of inspections when feasible.
- Advance digital innovation by integrating emerging technologies, including AI, to improve customer service, streamline operations, and enhance organizational effectiveness.

**City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.**

- Enhance employee development.
- Continue training programs to focus on (1) code knowledge, (2) customer service, (3) public integrity, (4) employee wellness, and (5) safety.
- Continue cross-training program for staff to increase knowledge of DSD operations.
- Develop additional growth plans to attract and retain employees.
- Hold monthly small group meetings with Director as an open forum for employees to identify and discuss any issues to enhance employee engagement.
- Continue the department's Mentorship Program to enhance employee professional growth.

**DEVELOPMENT SERVICES FUND  
EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 33,170,584                | 31,071,025                | 30,990,664                   | 32,952,261                  |
| CONTRACTUAL SERVICES        | 4,296,883                 | 4,431,399                 | 4,418,537                    | 4,535,959                   |
| COMMODITIES                 | 426,268                   | 401,997                   | 403,938                      | 393,958                     |
| SELF INSURANCE/OTHER        | 7,715,612                 | 7,675,561                 | 7,695,873                    | 7,811,236                   |
| CAPITAL OUTLAY              | 926,105                   | 299,250                   | 299,250                      | 581,444                     |
| TRANSFERS                   | 7,194,493                 | 4,934,337                 | 4,931,813                    | 7,786,420                   |
| <b>TOTAL EXPENDITURES</b>   | <b>\$53,729,945</b>       | <b>\$48,813,569</b>       | <b>\$48,740,075</b>          | <b>\$54,061,278</b>         |
| <b>Authorized Positions</b> | <b>350</b>                | <b>350</b>                | <b>350</b>                   | <b>350</b>                  |

# DEVELOPMENT SERVICES

DEVELOPMENT SERVICES FUND  
GENERAL FUND - CODE ENFORCEMENT

## GENERAL FUND - CODE ENFORCEMENT EXPENDITURES BY CLASSIFICATION

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 11,641,923                | 12,124,703                | 11,964,689                   | 13,549,670                  |
| CONTRACTUAL SERVICES        | 3,802,103                 | 3,631,436                 | 3,786,361                    | 3,284,884                   |
| COMMODITIES                 | 349,128                   | 364,941                   | 344,416                      | 300,237                     |
| SELF INSURANCE/OTHER        | 2,157,249                 | 2,367,406                 | 2,379,945                    | 2,537,268                   |
| CAPITAL OUTLAY              | 296,199                   | 217,955                   | 227,054                      | 283,516                     |
| TRANSFERS                   | 434,306                   | 446,560                   | 446,560                      | 475,915                     |
| <b>TOTAL EXPENDITURES</b>   | <b>\$18,680,908</b>       | <b>\$19,153,001</b>       | <b>\$19,149,025</b>          | <b>\$20,431,490</b>         |
| <b>Authorized Positions</b> | <b>153</b>                | <b>154</b>                | <b>154</b>                   | <b>157</b>                  |



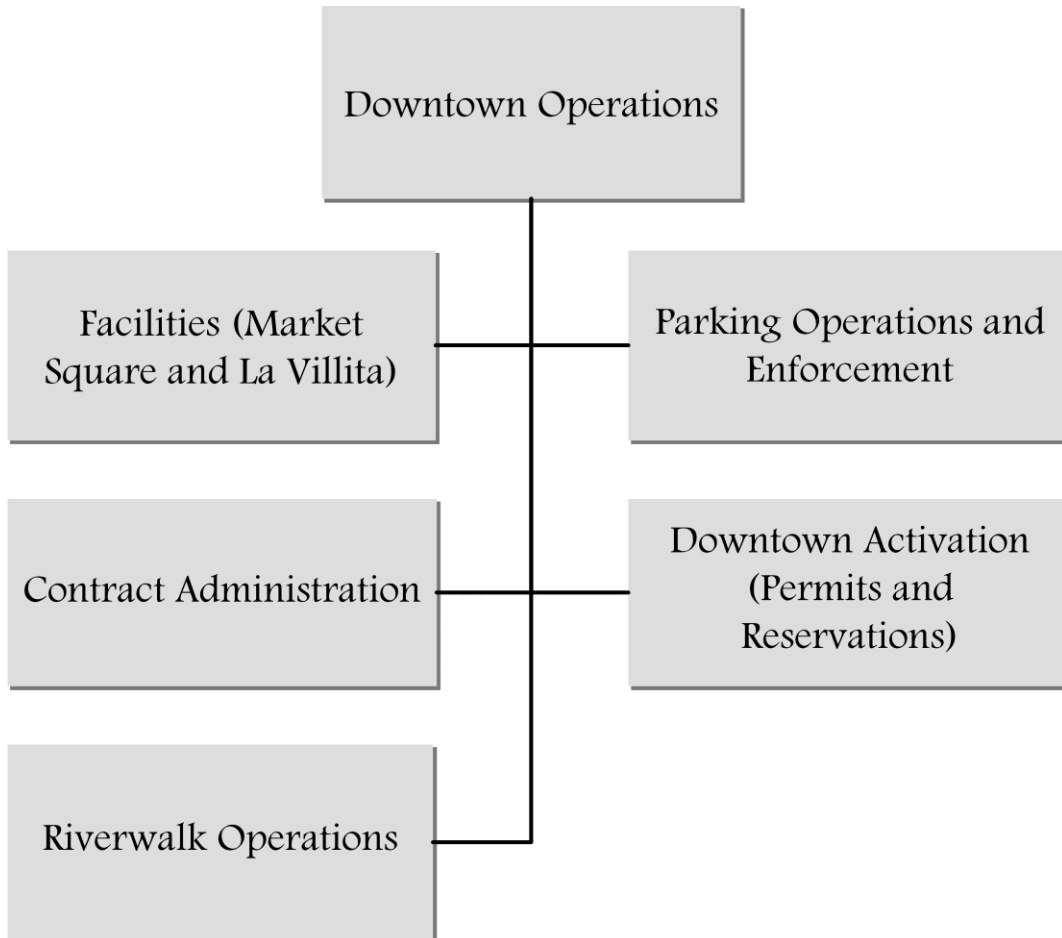
**DEVELOPMENT SERVICES**DEVELOPMENT SERVICES FUND  
GENERAL FUND - CODE ENFORCEMENT**PERFORMANCE MEASURES**

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

| <b>Performance Measure</b>                            | <b>FY 2025<br/>Actuals</b> | <b>FY 2026<br/>Target</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Target</b> |
|-------------------------------------------------------|----------------------------|---------------------------|-----------------------------|---------------------------|
| <b>INPUTS</b>                                         |                            |                           |                             |                           |
| Number of planners reviewing major plats              | 8                          | 8                         | 8                           | 8                         |
| Number of major plats submitted                       | 204                        | 204                       | 174                         | 176                       |
| Number of residential building plans examiners        | 7                          | 7                         | 7                           | 7                         |
| Number of new residential plans submitted             | 4,347                      | 4,272                     | 3,119                       | 3,150                     |
| Number of commercial plans examiners                  | 41                         | 41                        | 41                          | 41                        |
| Number of commercial plans submitted                  | 2,317                      | 2,258                     | 1,889                       | 1,908                     |
| Number of building inspectors                         | 91                         | 91                        | 91                          | 91                        |
| Number of code enforcement officers                   | 104                        | 104                       | 105                         | 105                       |
| Number of graffiti abatement program staff            | 16                         | 16                        | 16                          | 16                        |
| Number of new vacant buildings identified             | 582                        | 500                       | 388                         | 427                       |
| <b>OUTPUTS</b>                                        |                            |                           |                             |                           |
| Number of major plat cases completed and approved     | 189                        | 208                       | 129                         | 130                       |
| Total new residential permits issued                  | 4,309                      | 4,296                     | 3,171                       | 3,203                     |
| Total commercial permits issued                       | 2,603                      | 2,585                     | 2,691                       | 2,718                     |
| Commercial permit valuation                           | \$3,497 million            | \$3,242 million           | \$3,899 million             | \$3,729 million           |
| Total inspections                                     | 265,085                    | 251,232                   | 216,706                     | 218,873                   |
| Number of code cases Tier 1 and Tier 2                | 114,612                    | 130,710                   | 107,197                     | 108,269                   |
| Number of graffiti sites abated                       | 63,884                     | 55,520                    | 58,261                      | 55,520                    |
| <b>OUTCOMES</b>                                       |                            |                           |                             |                           |
| Calendar days to provide major plats technical review | 9                          | 20                        | 12                          | 20                        |

**DEVELOPMENT SERVICES**DEVELOPMENT SERVICES FUND  
GENERAL FUND - CODE ENFORCEMENT

| <b>Performance Measure</b>                                                                  | <b>FY 2025<br/>Actuals</b> | <b>FY 2026<br/>Target</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Target</b> |
|---------------------------------------------------------------------------------------------|----------------------------|---------------------------|-----------------------------|---------------------------|
| Business days to provide initial residential plan review                                    | 2                          | 3                         | 3                           | 3                         |
| Calendar days to provide complex commercial plan review                                     | 16                         | 18                        | 16                          | 18                        |
| Percent of building inspections performed as scheduled                                      | 99%                        | 95%                       | 99%                         | 95%                       |
| Percent of proactive code cases                                                             | 77%                        | 65%                       | 76%                         | 65%                       |
| Business days to respond to Tier 1 code complaint                                           | 1                          | 2                         | 2                           | 2                         |
| Business days to respond to Tier 2 code complaint                                           | 2                          | 3                         | 2                           | 3                         |
| Percent of code cases that comply within 45 days of initial investigation of code violation | 90%                        | 90%                       | 91%                         | 90%                       |
| Average number of business days to abate graffiti                                           | 1                          | 2                         | 1                           | 2                         |
| Number of vacant buildings renovated or occupied                                            | 202                        | 200                       | 157                         | 200                       |



# DOWNTOWN OPERATIONS

| APPROPRIATIONS BY FUND               | AUTHORIZED POSITIONS | PROPOSED BUDGET     |
|--------------------------------------|----------------------|---------------------|
| General Fund                         | 63                   | 12,575,174          |
| Parking Operating & Maintenance Fund | 85                   | 12,542,728          |
| Market Square Fund                   | 6                    | 2,887,849           |
| City Tower & Garage Fund             | 5                    | 1,303,930           |
| River Walk Capital Improvement Fund  | 0                    | 825,333             |
| Capital Projects                     | 0                    | 6,910,000           |
| <b>Total Funding</b>                 | <b>159</b>           | <b>\$37,045,014</b> |

Total General Fund FY 2027 Proposed Budget is \$14,602,970 of which \$2,027,796 is transferred to the Parking Operating & Maintenance Fund. The total Parking Operating & Maintenance Fund FY 2027 Proposed Budget is \$13,172,456 of which \$629,728 is transferred to the General Fund. The total Market Square Fund FY 2027 Proposed Budget is \$3,114,370 of which \$115,496 is transferred to the General Fund and \$111,025 to the Parking Operating & Maintenance Fund. The total FY 2027 Proposed Budget for City Tower & Garage Fund is \$2,028,201 of which \$724,271 is transferred to the Parking Operating & Maintenance Fund.

**DOWNTOWN OPERATIONS**

GENERAL FUND  
 PARKING OPERATING & MAINTENANCE FUND  
 MARKET SQUARE FUND  
 CITY TOWER & GARAGE FUND  
 RIVER WALK CAPITAL IMPROVEMENT FUND

***MISSION STATEMENT***

***DOWNTOWN OPERATIONS IS SHAPING AND ADVANCING THE HEART OF OUR CITY.***

**PROGRAM INFORMATION**

The Downtown Operations Department creates and sustains partnerships with numerous City departments, downtown stakeholders, neighborhoods, and businesses engaged in the downtown area. The Facilities Division is responsible for the management of La Villita, Market Square, other City-owned facilities, and coordination of large-scale capital projects. Parking Operations and Maintenance is responsible for managing and maintaining a safe and clean environment in all the City's downtown parking assets and enforcement of parking regulations. Contracts and Concessions is responsible for maintaining leases and agreements like the River Walk patio leases and oversight of the Barge concessions contract. Downtown Activation is responsible for planning and coordinating downtown programs, processions, and community events to achieve successful outcomes through effective collaboration and communication. Downtown Operations is responsible for maintaining a safe and clean downtown environment for residents and visitors, to include maintenance of the River Walk.

**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES****City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.**

Create an environment which stimulates economic development and redevelopment within the center city.

- Integrate and align the work of Downtown Operations with that of other departments to maximize the benefit of efforts and investment.
- Host interactive events designed to increase downtown event participation and facilitate networking and development opportunities.
- Provide City-wide enforcement of municipal parking ordinances.

**City-Wide Goal: San Antonio will be a safe and clean community.**

- Maintain landscaping and sanitation along the River Walk to ensure a pleasant experience
- Coordinate with Solid Waste and Centro for downtown sanitation services
- Coordinate with Parks and Recreation for operation of downtown parks and plazas including Travis Park, HemisFair Park, and Milam Park
- Implement parking capital repair and replacement program in order to improve parking facilities and enhance the customer experience

**City-Wide Goal: San Antonio will be a City that maximizes its residents' well-being and human potential while capitalizing on its cultural diversity.**

- Coordinate and monitor special events produced by the community in the downtown area in order to minimize impact to downtown businesses.
- Manage logistics for special events in coordination with various City departments.

**City-Wide Goal: San Antonio will be a City with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.**

- Focus on core services and provide strong coordination of downtown resources with City departments and stakeholders to enhance service delivery.
- Coordinate for municipal parking strategic planning.
- Provide efficient management of municipal parking facilities that support economic development of downtown.

**City-Wide Goal: San Antonio will promote its unique resources to become a premier visitor and convention destination.**

**DOWNTOWN OPERATIONS**

GENERAL FUND  
 PARKING OPERATING & MAINTENANCE FUND  
 MARKET SQUARE FUND  
 CITY TOWER & GARAGE FUND  
 RIVER WALK CAPITAL IMPROVEMENT FUND

**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

- Continue to manage and maintain the River Walk as a world-class attraction, taking into account any improvements, linkages, and expansions.
- Coordinate with the Visit San Antonio, Centro, contractors, businesses, and property owners to communicate and address issues that impact downtown visitors, residents, and stakeholders.
- Operate, maintain, program and promote La Villita and Market Square as important cultural facilities, attractive to both residents and visitors.

**City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and informational systems.**

- Maximize financial efficiencies and ensure contractual compliance.
- Manage contracts and agreements to maximize service delivery and financial return to the City.
- Monitor financial, budget, and performance milestones to ensure fiscal compliance.
- Manage parking facilities, lots, and meters/pay stations providing exemplary customer service.

**GENERAL FUND****EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 5,779,111                 | 5,666,210                 | 5,593,745                    | 6,434,526                   |
| CONTRACTUAL SERVICES        | 3,779,034                 | 3,306,628                 | 3,401,215                    | 3,157,161                   |
| COMMODITIES                 | 394,617                   | 411,736                   | 416,192                      | 390,385                     |
| SELF INSURANCE/OTHER        | 2,596,097                 | 2,507,045                 | 2,475,881                    | 2,157,538                   |
| CAPITAL OUTLAY              | 90,409                    | 2,810                     | 2,958                        | 91,600                      |
| TRANSFERS                   | 3,629,741                 | 3,228,416                 | 3,228,416                    | 2,371,760                   |
| <b>TOTAL EXPENDITURES</b>   | <b>\$16,269,009</b>       | <b>\$15,122,845</b>       | <b>\$15,118,407</b>          | <b>\$14,602,970</b>         |
| <b>Authorized Positions</b> | <b>63</b>                 | <b>60</b>                 | <b>60</b>                    | <b>63</b>                   |

**PARKING OPERATING & MAINTENANCE FUND  
EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 5,891,087                 | 5,946,756                 | 5,886,227                    | 6,493,274                   |
| CONTRACTUAL SERVICES        | 2,207,035                 | 2,525,906                 | 2,607,575                    | 1,840,047                   |
| COMMODITIES                 | 243,733                   | 202,508                   | 174,173                      | 199,394                     |
| SELF INSURANCE/OTHER        | 899,074                   | 888,680                   | 885,038                      | 976,533                     |
| CAPITAL OUTLAY              | 7,077                     | 521                       | 2,606                        | 63,779                      |
| TRANSFERS                   | 993,859                   | 958,300                   | 958,300                      | 3,599,429                   |
| <b>TOTAL EXPENDITURES</b>   | <b>\$10,241,865</b>       | <b>\$10,522,671</b>       | <b>\$10,513,919</b>          | <b>\$13,172,456</b>         |
| <b>Authorized Positions</b> | <b>85</b>                 | <b>85</b>                 | <b>85</b>                    | <b>85</b>                   |

**DOWNTOWN OPERATIONS**

GENERAL FUND  
 PARKING OPERATING & MAINTENANCE FUND  
 MARKET SQUARE FUND  
 CITY TOWER & GARAGE FUND  
 RIVER WALK CAPITAL IMPROVEMENT FUND

**MARKET SQUARE FUND**  
**EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 478,537                   | 509,516                   | 508,548                      | 519,169                     |
| CONTRACTUAL SERVICES        | 1,670,998                 | 1,744,611                 | 1,722,248                    | 1,746,616                   |
| COMMODITIES                 | 25,804                    | 32,317                    | 31,219                       | 35,154                      |
| SELF INSURANCE/OTHER        | 404,061                   | 409,888                   | 434,359                      | 431,487                     |
| CAPITAL OUTLAY              | 0                         | 2,416                     | 2,458                        | 107,735                     |
| TRANSFERS                   | 360,263                   | 297,533                   | 297,533                      | 274,209                     |
| <b>TOTAL EXPENDITURES</b>   | <b>\$2,939,663</b>        | <b>\$2,996,281</b>        | <b>\$2,996,365</b>           | <b>\$3,114,370</b>          |
| <b>Authorized Positions</b> | <b>6</b>                  | <b>6</b>                  | <b>6</b>                     | <b>6</b>                    |

**CITY TOWER & GARAGE FUND**  
**EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 269,674                   | 311,518                   | 310,153                      | 333,415                     |
| CONTRACTUAL SERVICES        | 663,429                   | 689,291                   | 690,656                      | 710,776                     |
| COMMODITIES                 | 1,507                     | 0                         | 0                            | 0                           |
| SELF INSURANCE/OTHER        | 351,863                   | 324,798                   | 324,798                      | 259,739                     |
| TRANSFERS                   | 133,357                   | 495,369                   | 495,369                      | 724,271                     |
| <b>TOTAL EXPENDITURES</b>   | <b>\$1,419,830</b>        | <b>\$1,820,976</b>        | <b>\$1,820,976</b>           | <b>\$2,028,201</b>          |
| <b>Authorized Positions</b> | <b>5</b>                  | <b>5</b>                  | <b>5</b>                     | <b>5</b>                    |

**RIVER WALK CAPITAL IMPROVEMENT FUND**  
**EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| CONTRACTUAL SERVICES        | 254,213                   | 2,732,843                 | 325,000                      | 825,000                     |
| SELF INSURANCE/OTHER        | 0                         | 0                         | 0                            | 333                         |
| TRANSFERS                   | 39,882                    | 0                         | 0                            | 0                           |
| <b>TOTAL EXPENDITURES</b>   | <b>\$294,095</b>          | <b>\$2,732,843</b>        | <b>\$325,000</b>             | <b>\$825,333</b>            |
| <b>Authorized Positions</b> | <b>0</b>                  | <b>0</b>                  | <b>0</b>                     | <b>0</b>                    |

**DOWNTOWN OPERATIONS**

GENERAL FUND  
 PARKING OPERATING & MAINTENANCE FUND  
 MARKET SQUARE FUND  
 CITY TOWER & GARAGE FUND  
 RIVER WALK CAPITAL IMPROVEMENT FUND

**PERFORMANCE MEASURES**

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

| <b>Performance Measure</b>                                                            | <b>FY 2025<br/>Actuals</b> | <b>FY 2026<br/>Target</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Target</b> |
|---------------------------------------------------------------------------------------|----------------------------|---------------------------|-----------------------------|---------------------------|
| <b>INPUTS</b>                                                                         |                            |                           |                             |                           |
| Number of maintenance workers in river operations                                     | 9                          | 10                        | 9                           | 9                         |
| Number of river cleaning barges                                                       | 1                          | 1                         | 1                           | 1                         |
| Number of gardeners in river operations                                               | 11                         | 11                        | 11                          | 11                        |
| Downtown fountains maintained                                                         | 13                         | 13                        | 13                          | 12                        |
| Number of staff who manage Market Square and La Villita                               | 11                         | 11                        | 11                          | 11                        |
| Number of staff who manage contracts and concessions                                  | 13                         | 13                        | 12                          | 12                        |
| Number of staff who manage parking                                                    | 88                         | 88                        | 88                          | 88                        |
| Total available spaces in City parking garages and lots                               | 4,088                      | 4,088                     | 4,088                       | 4,088                     |
| <b>OUTPUTS</b>                                                                        |                            |                           |                             |                           |
| Square footage of sidewalks and stairwells pressure washed annually on river walk     | 123,285                    | 123,285                   | 123,285                     | 123,285                   |
| Plants planted on the river walk annually                                             | 124,852                    | 100,000                   | 100,000                     | 100,000                   |
| Linear feet of river to maintain                                                      | 15,840                     | 15,840                    | 15,840                      | 15,840                    |
| Square footage of flower beds maintained along river walk                             | 400,000                    | 400,000                   | 400,000                     | 400,000                   |
| Events at La Villita                                                                  | 85                         | 90                        | 80                          | 90                        |
| Events at Market Square                                                               | 59                         | 57                        | 65                          | 65                        |
| Number of contracts/agreements administered by Downtown Operations Contracts Division | 190                        | 191                       | 191                         | 193                       |

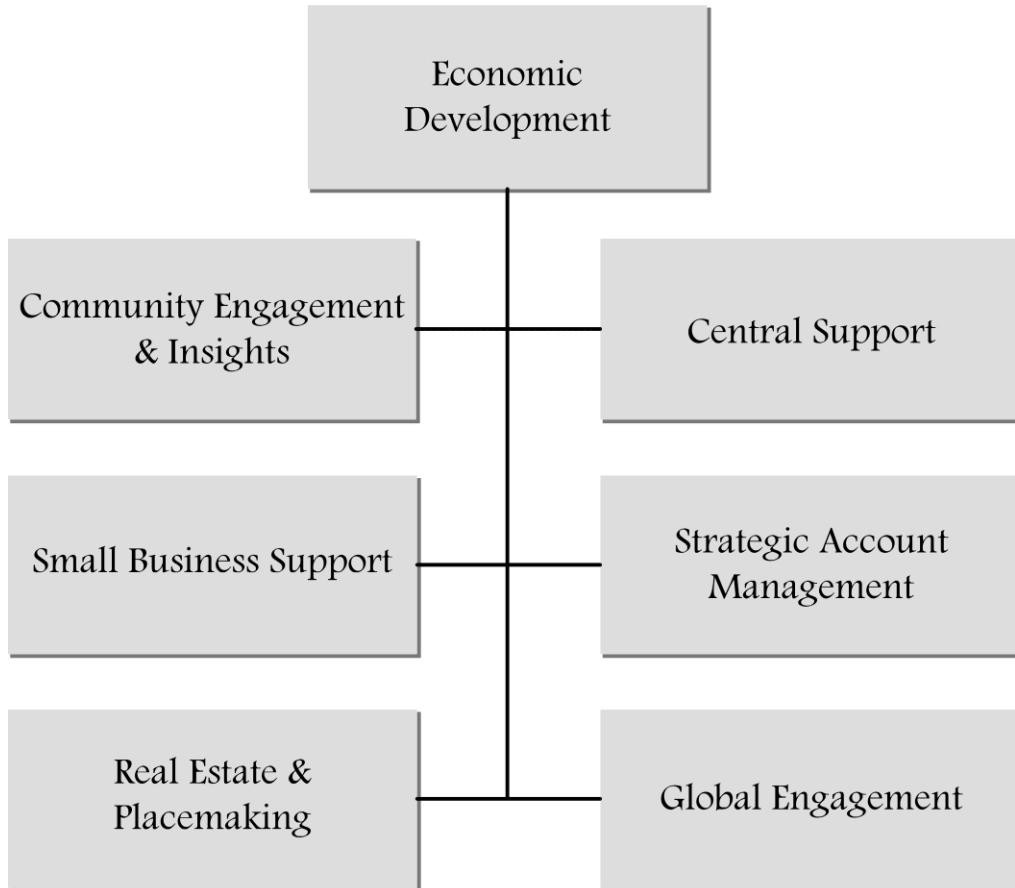
## DOWNTOWN OPERATIONS

GENERAL FUND  
 PARKING OPERATING & MAINTENANCE FUND  
 MARKET SQUARE FUND  
 CITY TOWER & GARAGE FUND  
 RIVER WALK CAPITAL IMPROVEMENT FUND

| Performance Measure                                                                                                  | FY 2025 Actuals | FY 2026 Target | FY 2026 Estimate | FY 2027 Target |
|----------------------------------------------------------------------------------------------------------------------|-----------------|----------------|------------------|----------------|
| Dollar value of contracts administered by Downtown Operations Contracts Division (revenue contracts and PID expense) | \$22,212,816    | \$24,475,107   | \$22,028,181     | \$22,459,266   |
| Number of vehicles served in City parking facilities                                                                 | 1,303,407       | 1,373,736      | 1,264,305        | 1,373,736      |
| <b>OUTCOMES</b>                                                                                                      |                 |                |                  |                |
| San Antonio River Walk Tripadvisor™ rating                                                                           | 4.6             | 4.5            | 4.6              | 4.6            |
| Tonnage of trash collected by Lady Eco                                                                               | 100.2           | 120.0          | 110.0            | 105.0          |
| Square footage of flower beds maintained per gardener                                                                | 36,364          | 36,364         | 36,364           | 36,364         |
| Cultural facility occupancy rate                                                                                     | 97.3%           | 97.8%          | 98.1%            | 97.8%          |
| Average number of vehicles per parking space                                                                         | 319             | 336            | 309              | 336            |



## ECONOMIC DEVELOPMENT



| APPROPRIATIONS BY FUND                             | AUTHORIZED POSITIONS | PROPOSED BUDGET     |
|----------------------------------------------------|----------------------|---------------------|
| General Fund                                       | 36                   | 9,409,254           |
| Economic Development Incentive Fund                | 0                    | 5,613,269           |
| Starbright Industrial Development Corporation Fund | 0                    | 1,661,737           |
| Capital Management Services Fund                   | 2                    | 222,572             |
| <b>Total Funding</b>                               | <b>38</b>            | <b>\$16,906,832</b> |

Total General Fund FY 2027 Proposed Budget is \$13,403,619 of which \$2,332,628 is transferred to the Economic Development Incentive Fund and \$1,661,737 is transferred to the Starbright Industrial Development Corporation Fund.

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### **MISSION STATEMENT**

***TO FOSTER ECONOMIC GROWTH, THROUGH COLLABORATION AND INNOVATION, FOR THE  
CONTINUED PROSPERITY OF OUR COMMUNITY.***

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### **PROGRAM INFORMATION**

San Antonio's diversified economy is steadily reinforcing and expanding upon the city's historic economic base. With continued growth in advanced sectors such as cybersecurity and bioscience, the City is not only one of the best performing economies in the country but is positioning itself for continued growth as a leader in modern industries. The Economic Development Department seeks to create a globally competitive business environment that supports creation, growth, and development of jobs and investment and a coordinated workforce development system that affords opportunity to all residents of San Antonio.

The Economic Development Department aims to promote inclusive growth through strategic investments, public-private partnerships, small business support, and international relations development.

- Central Support provides overall strategic, administrative, fiscal, and programmatic direction and oversight. The division manages the compliance of contracts and the incentive portfolio. Central Support ensures alignment of Department policies, community partnerships, and divisional programs towards implementation of the Economic Development Strategic Framework.
- Community Engagement and Insights is responsible for assessing market conditions and trends to support programs within EDD, as well as collaborative initiatives with other COSA departments and external partners. The team is also responsible for all external communications, including the department newsletter with over 13,000 subscribers, and the Buy Local campaign.
- Strategic Account Management focuses on recruitment, retention, and growth of target industry jobs and investment through programs such as the Business Retention & Growth (BRG) program and the department's foreign direct investment initiative, while also managing key partner relationships.
- Global Engagement hosts foreign officials and delegations; coordinates official trips by the Mayor and Council to key international partners; and fosters and maintains relationships with Sister and Friendship Cities and alliances in Germany, India, Israel, Japan, Korea, Mexico, Namibia, Philippines, Spain, and Taiwan. As a key component of the Strategic Account Management strategy, works to increase exports and foreign direct investment through program implementation in coordination with both internal and external partners.
- Small Business Support administers the implementation of the Small Business Economic Development Advocacy (SBEDA) Ordinance, which leverages the City's purchasing power to grow local small, minority, and women-owned businesses. The team advocates for and is a resource for small businesses, including expanded outreach efforts. The division oversees the implementation of various programs that support entrepreneurship and small business growth.
- Real Estate and Placemaking leads commercial redevelopment and associated stakeholder engagement, such as the Nelson W. Wolff Municipal Stadium Master Plan development and anticipated site redevelopment. The division also focuses on revitalization and growth of local commercial corridors and developments and implements the San Antonio Economic Development Corporation work plan.

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### **INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

**City-Wide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.**

Support the recruitment and expansion of quality jobs and capital investment.

- Provide coordination with regional leadership, oversight, policy guidance, and technical assistance to optimize the economic growth, business competitiveness, and workforce development efforts of the City.
- Annually develop, implement, and monitor the greater:SATX Business Plan to execute a coordinated and robust business recruitment, retention & expansion, and international business development program.
- Administer the Economic Development Incentive Fund (EDIF) and other incentive programs to secure jobs and investment in targeted industries, and to create high-wage job opportunities for residents of San Antonio.
- Provide technical assistance and project management to the Business Retention and Growth (BRG) program to

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**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

retain and expand local targeted industry companies, and encourage job growth in the local corporate base.

- Develop and execute strategies related to collaboration, exports, and foreign direct investment.
- Identify strategic investment opportunities in the commercialization of innovation-based economic development projects through the Council-created San Antonio Economic Development Corporation (SAEDC).
- Utilize the SAEDC to invest in targeted commercial corridors to support quality of place.

Facilitate small business development and growth.

- Implement systems and satisfy requirements set forth in the SBEDA Ordinance.
- Maximize City contract spending with local small businesses through the implementation of the SBEDA ordinance.
- Provide outreach services to the small business community, in collaboration with business development, to increase awareness of City and other resources and serve as a point of contact to connect residents with those services.
- Through the Vendor Development Academy, provide education, technical assistance, and 1-on-1 mentorship to small businesses to promote their competitiveness on City contracts.
- Provide no interest loans to small businesses in need of access to capital due to inaccessibility of loans through traditional banks.
- Encourage entrepreneurial development, in partnership with Launch SA, the City's small business and entrepreneurship resource center.
- Implement place-based economic development initiatives to leverage physical assets in the community and support the establishment and growth of small businesses.
- Serve as key contributor to the small business ecosystem.
- Provide outreach support services to small businesses, including those impacted by City-initiated construction projects.
- Support a culture of localism to promote small, local, independent businesses.

Manage and cultivate global relationships and promote San Antonio assets internationally.

- Support Sister City programs by broadening and deepening our relationships with San Antonio's existing thirteen Sister Cities, four Friendship Cities and other special relationships with initiatives encompassing business and economic development, youth and educational exchanges, cultural engagement, technical exchange, and humanitarian assistance.
- Interface with local organizations and community groups in support of international and Sister City engagement initiatives, as well as diplomatic engagement with foreign officials.
- Promote San Antonio's international visibility and services through website and social media and through the promotion of special events.

**ECONOMIC DEVELOPMENT**

GENERAL FUND

ECONOMIC DEVELOPMENT INCENTIVE FUND

STARBRIGHT INDUSTRIAL DEVELOPMENT CORPORATION FUND

CAPITAL MANAGEMENT SERVICES FUND

**GENERAL FUND  
EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 4,468,887                 | 4,445,361                 | 4,236,332                    | 4,470,210                   |
| CONTRACTUAL SERVICES        | 2,294,077                 | 3,540,871                 | 3,544,441                    | 3,776,731                   |
| COMMODITIES                 | 77,753                    | 106,276                   | 106,276                      | 106,276                     |
| SELF INSURANCE/OTHER        | 1,633,293                 | 563,696                   | 556,060                      | 681,160                     |
| CAPITAL OUTLAY              | 20,986                    | 0                         | 1,772                        | 167,390                     |
| TRANSFERS                   | 4,552,386                 | 4,188,546                 | 4,188,546                    | 4,201,852                   |
| <b>TOTAL EXPENDITURES</b>   | <b>\$13,047,382</b>       | <b>\$12,844,750</b>       | <b>\$12,633,427</b>          | <b>\$13,403,619</b>         |
| <b>Authorized Positions</b> | <b>40</b>                 | <b>38</b>                 | <b>38</b>                    | <b>36</b>                   |

**ECONOMIC DEVELOPMENT INCENTIVE FUND  
EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| CONTRACTUAL SERVICES        | 2,743,114                 | 7,762,996                 | 2,305,280                    | 5,576,038                   |
| SELF INSURANCE/OTHER        | 20,976                    | 23,730                    | 23,730                       | 37,231                      |
| TRANSFERS                   | 382,596                   | 0                         | 2,500,000                    | 0                           |
| <b>TOTAL EXPENDITURES</b>   | <b>\$3,146,686</b>        | <b>\$7,786,726</b>        | <b>\$4,829,010</b>           | <b>\$5,613,269</b>          |
| <b>Authorized Positions</b> | <b>0</b>                  | <b>0</b>                  | <b>0</b>                     | <b>0</b>                    |

**STARBRIGHT INDUSTRIAL DEVELOPMENT CORPORATION FUND  
EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| SELF INSURANCE/OTHER        | 1,631,650                 | 1,661,825                 | 1,661,825                    | 1,661,737                   |
| <b>TOTAL EXPENDITURES</b>   | <b>\$1,631,650</b>        | <b>\$1,661,825</b>        | <b>\$1,661,825</b>           | <b>\$1,661,737</b>          |
| <b>Authorized Positions</b> | <b>0</b>                  | <b>0</b>                  | <b>0</b>                     | <b>0</b>                    |

**CAPITAL MANAGEMENT SERVICES FUND  
EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 174,332                   | 193,546                   | 183,482                      | 205,502                     |
| SELF INSURANCE/OTHER        | 44                        | 8,744                     | 8,744                        | 9,181                       |
| CAPITAL OUTLAY              | 0                         | 0                         | 0                            | 7,889                       |
| <b>TOTAL EXPENDITURES</b>   | <b>\$174,376</b>          | <b>\$202,290</b>          | <b>\$192,226</b>             | <b>\$222,572</b>            |
| <b>Authorized Positions</b> | <b>2</b>                  | <b>2</b>                  | <b>2</b>                     | <b>2</b>                    |

**ECONOMIC DEVELOPMENT**

GENERAL FUND  
ECONOMIC DEVELOPMENT INCENTIVE FUND  
STARBRIGHT INDUSTRIAL DEVELOPMENT CORPORATION FUND  
CAPITAL MANAGEMENT SERVICES FUND

**PERFORMANCE MEASURES**

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

| <b>Performance Measure</b>                                                                                                | <b>FY 2025<br/>Actuals</b> | <b>FY 2026<br/>Target</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Target</b> |
|---------------------------------------------------------------------------------------------------------------------------|----------------------------|---------------------------|-----------------------------|---------------------------|
| <b>INPUTS</b>                                                                                                             |                            |                           |                             |                           |
| Number of staff hours dedicated to Business Retention and Growth (BRG)                                                    | 1,632                      | 3,650                     | 3,011                       | 3,000                     |
| Number of positions dedicated to small business support                                                                   | 12                         | 11                        | 11                          | 10                        |
| Number of positions dedicated to strategic account management                                                             | 7                          | 9                         | 9                           | 9                         |
| Number of sister and friendship cities                                                                                    | 19                         | 17                        | 17                          | 17                        |
| <b>OUTPUTS</b>                                                                                                            |                            |                           |                             |                           |
| Business Retention and Growth visits conducted by staff and contracted external partners                                  | 607                        | 750                       | 615                         | 665                       |
| Number of small business engagements resulting from economic development efforts by the City or its partners (non-unique) | 10,043                     | 10,000                    | 11,028                      | 11,000                    |
| Number of loans enabled by zero percent interest loans                                                                    | 91                         | 26                        | 23                          | 26                        |
| Small Business Economic Development Advocacy – percent of dollars paid to minority women business enterprises             | 40%                        | /                         | 30%                         | /                         |
| Sister city engagements (inbound, outbound, local)                                                                        | 402                        | 180                       | 227                         | 300                       |
| Total international engagements (Inbound, outbound, local)                                                                | 696                        | /                         | 673                         | 600                       |
| <b>OUTCOMES</b>                                                                                                           |                            |                           |                             |                           |
| Non-City of San Antonio/private investment leveraged relative to program funds provided                                   | 1.1:1 Ratio                | 16:1 Ratio                | 20.4:1 Ratio                | 16:1 Ratio                |
| Jobs created or retained by economic development efforts by the City or its partners                                      | 2,355                      | 6,000                     | 3,497                       | 3,500                     |
| Total corporate investment inclusive of both foreign and domestic                                                         | \$800 million              | \$2.85 billion            | \$4.48 billion              | \$800 million             |

**ECONOMIC DEVELOPMENT**

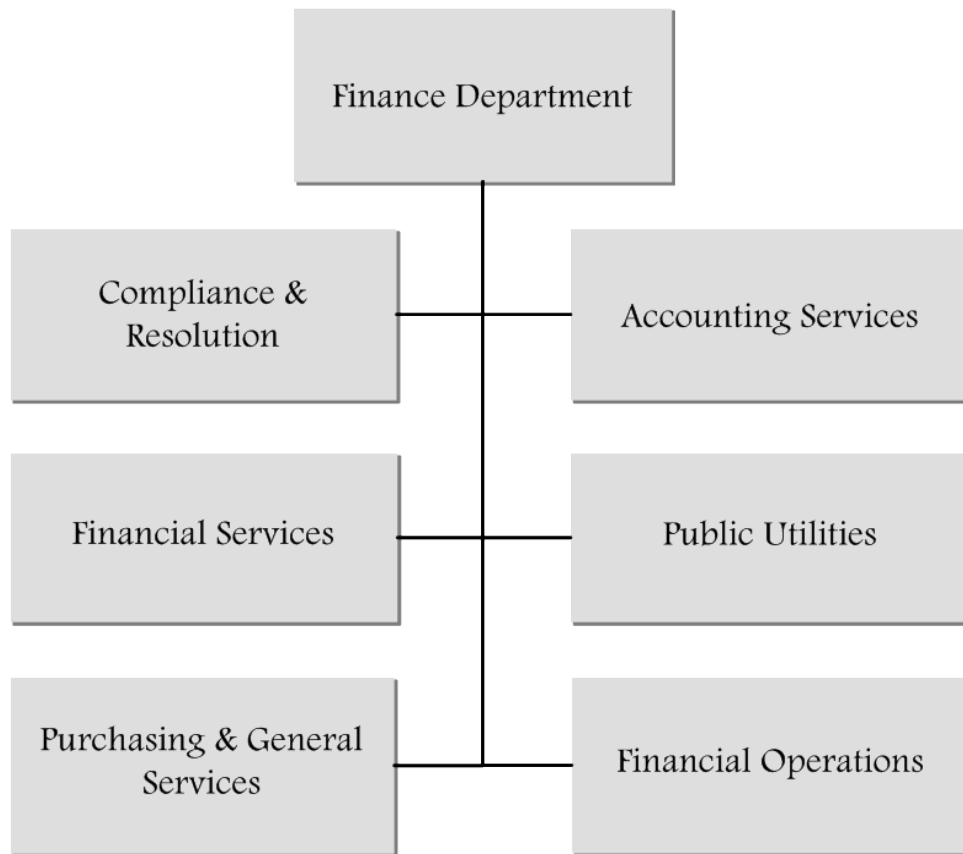
GENERAL FUND

ECONOMIC DEVELOPMENT INCENTIVE FUND

STARBRIGHT INDUSTRIAL DEVELOPMENT CORPORATION FUND

CAPITAL MANAGEMENT SERVICES FUND

| <b>Performance Measure</b>                                                                              | <b>FY 2025<br/>Actuals</b> | <b>FY 2026<br/>Target</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Target</b> |
|---------------------------------------------------------------------------------------------------------|----------------------------|---------------------------|-----------------------------|---------------------------|
| Percentage of corporate investment related to Business Retention and Growth                             | 31%                        | 40%                       | 98%                         | 50%                       |
| Percent revenue growth of small business receiving assistance by the City or its partners               | 64%                        | 51%                       | 59%                         | 51%                       |
| Aggregate capital amount accessed by small business through zero interest loan program                  | \$2,982,149                | \$1,000,000               | \$987,500                   | \$1,000,000               |
| Percentage of Foreign Direct Investment (FDI) from priority countries listed in the strategic framework | 100%                       | /                         | 100%                        | 80%                       |



# FINANCE

| APPROPRIATIONS BY FUND                                 | AUTHORIZED POSITIONS | PROPOSED BUDGET     |
|--------------------------------------------------------|----------------------|---------------------|
| General Fund                                           | 96                   | 17,586,610          |
| Purchasing & General Services Fund                     | 84                   | 15,330,212          |
| Community & Visitor Facilities Fund (Non-Departmental) | 4                    | 1,310,796           |
| Airport Terminal Development Program Fund              | 3                    | 413,487             |
| <b>Total Funding</b>                                   | <b>187</b>           | <b>\$34,641,105</b> |

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## **MISSION STATEMENT**

### ***MANAGING THE CITY'S FINANCIAL RESOURCES TODAY FOR A BETTER TOMORROW.***

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## **PROGRAM INFORMATION**

The Department of Finance oversees the operational and capital finances of a \$4.4 billion municipal corporation, manages the City's financial assets and resources in accordance with the goals established by City Council and the City Manager, in compliance with applicable laws, principles, rules, and regulations promulgated by regulatory agencies of municipal finance. The Finance Department is also responsible for standardization of processes, enterprise-wide, in areas of finance, procurement, fiscal operations, grants, capital projects, and time administration.

The Department is organized into six areas: Accounting Services, Financial Services, Financial Operations, Public Utilities, Compliance & Resolution, and Purchasing & General Services.

- **Accounting Services** supports all City departments both centrally and through the usage of Shared-Services to manage and control time and attendance; payroll; accounts payable; general ledger; grants; capital projects; fixed assets; financial reporting; accounts receivable; self-insurance; and fiscal administration. Accounting Services is also responsible for the development, maintenance, and administration of the City's accounting system, preparation of the City's Annual Comprehensive Financial Report (ACFR), Single Audit Reports and other periodic financial reports as well as the implementation and maintenance of accounting controls over the City's financial resources.
- **Financial Services** manages the City's debt, banking services, and investment portfolio as well as the City's cash collection activities and *ad valorem* tax administration. Strict adherence to conservative financial management has allowed the City to meet its financing needs while at the same time maintaining its strong ratings. On its general obligation debt, the City is rated "AAA", "Aaa", and "AA+" by S&P Global Ratings ("S&P"), Moody's Ratings ("Moody's"), and Fitch Ratings ("Fitch"), respectively.
- **Financial Operations** manages the City's financial system master data to encompass the foundational chart of accounts, financial and reporting structure, as well as vendor and customer business profiles.
- **Public Utilities** provides regulatory oversight of the City-owned utilities City Public Service Energy (CPS) and the San Antonio Water System (SAWS), as well as telecommunications and other utility companies operating within the City of San Antonio. Oversight includes review of debt transactions, rates, and the development of policies relating to CPS and SAWS. Public Utilities monitors compliance with state and federal law, regulations, and performs analysis of pertinent state and federal legislation and proposed regulations.
- **Compliance & Resolution** ensures compliance with the City's Hotel Occupancy Tax (HOT) reporting and licensing of Credit Access Business Payday & Title loans, manages the issuance of City coin amusement stamps, performs analysis over the City's Purchasing Card program activities, provides training on contract compliance to include the creation of action plans, and assists with the review of procurement local preference designations.
- **Purchasing & General Services** provides support services to all City departments. Responsibilities include centralized procurement of services, supplies, and equipment for all City activities, assistance with preparation of professional service contracts, and printing, reproduction and mail services. This group additionally supports and works directly with the City's suppliers to ensure access to City bid opportunities through our registry and help with electronic bid submissions.

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## **INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

**City-Wide Goal: San Antonio will benefit from a city government that is innovative, proactive, and utilizes best practices in its administrative, financial, and information systems.**

Continue comprehensive review, analysis, and evaluation of debt management, portfolio investment management, and banking services.

- Evaluate investment and financing opportunities in order to generate revenue, reduce costs, and/or refinance existing debt to achieve interest savings.

Increase opportunities for participation in the Small Business Economic Development Advisory (SBEDA) Program, local and veteran's preference programs, and achieve City's goals for awarding contracts to underutilized businesses.



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## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Support City departments by providing high quality printing and mail services in an efficient, convenient, and cost-effective manner while providing the highest level of customer service.

Undertake projects and programs to continually improve the Finance Department's technology systems, processes, and policies.

- In cooperation with the Information Technology Systems Department, Human Resources Department, and the Office of Management and Budget, the Finance Department has begun efforts to upgrade its current SAP system and related business processes, to enhance procurement, financial, and other support services.

Monitor HOT reports and conduct inspections and training of hoteliers and short-term rentals as necessary to ensure compliance with HOT collections.

### **City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.**

Enhance the quality and efficiency by which financial and accounting services are delivered to the residents, City departments, outside governmental agencies, and vendors.

- Provide timely and accurate financial reports (ACFR, Single Audits, Continuing Disclosure, Bond Disclosure, and Investment Reports).
- Provide operating departments with accurate and timely financial reporting on operating, capital and grant funding for decision making purposes.
- Monitor financial transactions (payroll, disbursements, receivables, revenues, and capital outlay/assets) for accuracy, completion, and proper presentation.
- Provide timely and consistent training across the municipal organization to standardize controls, processes, and enforce best practices.

Exercise regulatory/financial oversight over the City-owned utilities, CPS and SAWS.

- Review and provide recommendations on proposed rate adjustments.
- Review and provide recommendations on proposed debt transactions.
- Coordinate other financial and utility matters.
- Coordinate the development of policies related to the ownership of the utilities by the City.

Procure products and services at the best price, value, and quality in a timely fashion, in accordance with City Council policies.

- Review and re-engineer procurement and contract processes as it relates to the SAP system upgrade.
- Provide training to City staff regarding purchasing and contracting policies.
- Promote and foster centralized shared contract services to achieve efficiency and improve consistency and quality in supporting contracting needs of client departments.

Monitor proposed federal and state legislation and/or agency rulemaking to include filing written comments and providing oral testimony.

**FINANCE**

GENERAL FUND

PURCHASING &amp; GENERAL SERVICES FUND

COMMUNITY &amp; VISITOR FACILITIES FUND (NON-DEPARTMENTAL)

AIRPORT TERMINAL DEVELOPMENT PROGRAM FUND

**GENERAL FUND  
EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 11,250,913                | 11,290,578                | 11,246,746                   | 11,838,427                  |
| CONTRACTUAL SERVICES        | 1,486,616                 | 1,714,032                 | 1,711,479                    | 1,776,293                   |
| COMMODITIES                 | 28,325                    | 51,337                    | 38,694                       | 35,447                      |
| SELF INSURANCE/OTHER        | 3,298,483                 | 3,159,404                 | 3,162,884                    | 3,244,663                   |
| CAPITAL OUTLAY              | 201,577                   | 57,174                    | 62,101                       | 110,724                     |
| TRANSFERS                   | 453,799                   | 522,849                   | 522,849                      | 581,056                     |
| <b>TOTAL EXPENDITURES</b>   | <b>\$16,719,713</b>       | <b>\$16,795,374</b>       | <b>\$16,744,753</b>          | <b>\$17,586,610</b>         |
| <b>Authorized Positions</b> | <b>100</b>                | <b>96</b>                 | <b>96</b>                    | <b>96</b>                   |

**PURCHASING & GENERAL SERVICES FUND  
EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 8,738,909                 | 9,065,795                 | 8,930,834                    | 9,558,014                   |
| CONTRACTUAL SERVICES        | 666,064                   | 757,463                   | 732,760                      | 642,847                     |
| COMMODITIES                 | 151,633                   | 18,240                    | 18,966                       | 16,857                      |
| SELF INSURANCE/OTHER        | 2,816,521                 | 3,026,352                 | 3,034,808                    | 2,967,524                   |
| CAPITAL OUTLAY              | 140,449                   | 425,551                   | 344,801                      | 223,143                     |
| TRANSFERS                   | 1,424,946                 | 1,675,432                 | 1,675,432                    | 1,921,827                   |
| <b>TOTAL EXPENDITURES</b>   | <b>\$13,938,522</b>       | <b>\$14,968,833</b>       | <b>\$14,737,601</b>          | <b>\$15,330,212</b>         |
| <b>Authorized Positions</b> | <b>87</b>                 | <b>87</b>                 | <b>87</b>                    | <b>84</b>                   |

**COMMUNITY & VISITOR FACILITIES FUND (NON-DEPARTMENTAL)  
EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 266,370                   | 310,198                   | 310,434                      | 330,321                     |
| CONTRACTUAL SERVICES        | 697,982                   | 924,510                   | 924,510                      | 980,475                     |
| CAPITAL OUTLAY              | 2,515                     | 0                         | 0                            | 0                           |
| <b>TOTAL EXPENDITURES</b>   | <b>\$966,867</b>          | <b>\$1,234,708</b>        | <b>\$1,234,944</b>           | <b>\$1,310,796</b>          |
| <b>Authorized Positions</b> | <b>4</b>                  | <b>4</b>                  | <b>4</b>                     | <b>4</b>                    |

**FINANCE**

GENERAL FUND

PURCHASING &amp; GENERAL SERVICES FUND

COMMUNITY &amp; VISITOR FACILITIES FUND (NON-DEPARTMENTAL)

AIRPORT TERMINAL DEVELOPMENT PROGRAM FUND

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**AIRPORT TERMINAL DEVELOPMENT PROGRAM FUND**  
**EXPENDITURES BY CLASSIFICATION**


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|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 120,167                   | 370,657                   | 106,378                      | 401,203                     |
| CONTRACTUAL SERVICES        | 0                         | 72                        | 0                            | 72                          |
| SELF INSURANCE/OTHER        | 42,712                    | 11,630                    | 3,995                        | 12,212                      |
| <b>TOTAL EXPENDITURES</b>   | <b>\$162,879</b>          | <b>\$382,359</b>          | <b>\$110,373</b>             | <b>\$413,487</b>            |
| <b>Authorized Positions</b> | <b>3</b>                  | <b>3</b>                  | <b>3</b>                     | <b>3</b>                    |

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**FINANCE**

GENERAL FUND  
PURCHASING & GENERAL SERVICES FUND  
COMMUNITY & VISITOR FACILITIES FUND (NON-DEPARTMENTAL)  
AIRPORT TERMINAL DEVELOPMENT PROGRAM FUND

**PERFORMANCE MEASURES**

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

| <b>Performance Measure</b>                                                                          | <b>FY 2025<br/>Actuals</b> | <b>FY 2026<br/>Target</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Target</b> |
|-----------------------------------------------------------------------------------------------------|----------------------------|---------------------------|-----------------------------|---------------------------|
| <b>INPUTS</b>                                                                                       |                            |                           |                             |                           |
| Number of employees supporting procurements                                                         | 71                         | 71                        | 71                          | 68                        |
| Number of procurement requests under \$50,000 for Goods and Construction                            | 12,773                     | 12,273                    | 11,552                      | 11,500                    |
| Number of procurement requests over \$50,000 for Goods and Construction (low bid)                   | 221                        | 215                       | 250                         | 250                       |
| Number of procurement requests for Construction and Professional Services over \$50,000             | 200                        | 167                       | 134                         | 134                       |
| Number of vendors on Automated Clearing House/wire                                                  | 3,929                      | 4,500                     | 5,070                       | 6,500                     |
| Number of vendors on checks                                                                         | 11,322                     | 10,500                    | 6,495                       | 5,065                     |
| Number of vendor transactions presented for payment                                                 | 85,308                     | 84,000                    | 67,305                      | 69,997                    |
| Number of work orders received in the print shop                                                    | 4,883                      | 3,627                     | 4,800                       | 4,900                     |
| <b>OUTPUTS</b>                                                                                      |                            |                           |                             |                           |
| Number of hours utilized on procurement requests under \$50,000 for Goods and Construction          | 63,865                     | 61,365                    | 57,760                      | 57,500                    |
| Number of hours utilized on procurement requests over \$50,000 for Goods and Construction (low bid) | 35,360                     | 34,400                    | 40,000                      | 40,000                    |
| Number of hours utilized on procurement for Construction and Professional Services over \$50,000    | 78,000                     | 65,130                    | 52,260                      | 52,260                    |
| Number of vendor transactions paid through Automated Clearing House/wire                            | 49,243                     | 51,240                    | 38,642                      | 46,499                    |
| Number of vendor transactions paid through check                                                    | 36,065                     | 32,760                    | 28,663                      | 23,498                    |
| Number of print impressions issued                                                                  | 3.38 Million               | 3.38 Million              | 3.29 Million                | 3.29 Million              |
| Percentage of print jobs outsourced                                                                 | 29%                        | 29%                       | 29%                         | 29%                       |
| <b>OUTCOMES</b>                                                                                     |                            |                           |                             |                           |

**FINANCE**

GENERAL FUND

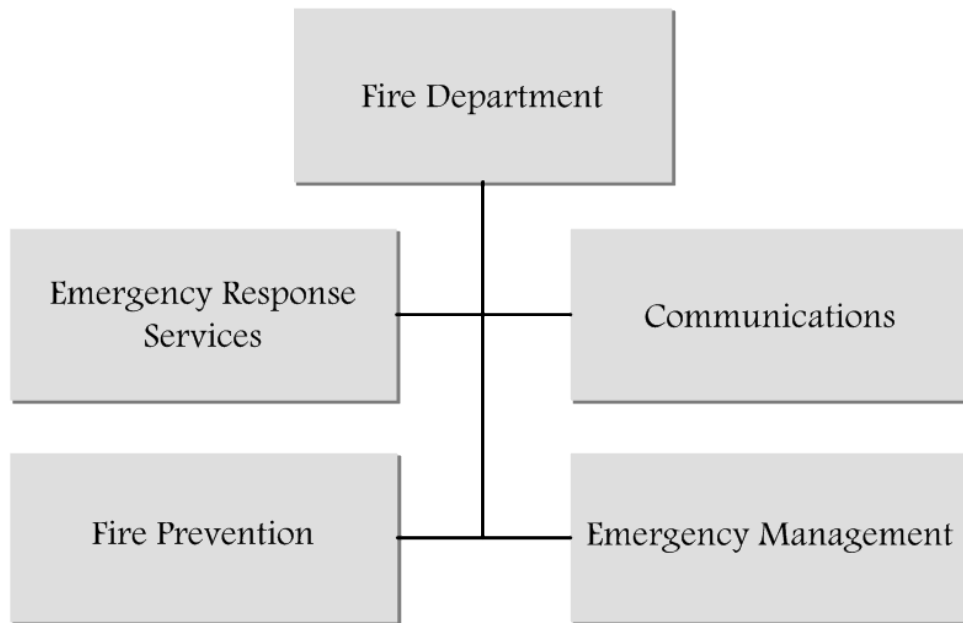
PURCHASING &amp; GENERAL SERVICES FUND

COMMUNITY &amp; VISITOR FACILITIES FUND (NON-DEPARTMENTAL)

AIRPORT TERMINAL DEVELOPMENT PROGRAM FUND

| <b>Performance Measure</b>                                                         | <b>FY 2025<br/>Actuals</b> | <b>FY 2026<br/>Target</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Target</b> |
|------------------------------------------------------------------------------------|----------------------------|---------------------------|-----------------------------|---------------------------|
| Number of employees needed to process procurements based on a 2,080-hour work year | 85                         | 77                        | 72                          | 72                        |
| Percentage of transactions processed through Automated Clearing House/wire         | 58%                        | 61%                       | 57%                         | 66%                       |
| Percentage of transactions processed through checks                                | 42%                        | 39%                       | 43%                         | 34%                       |
| Percentage of transactions processed within payment terms                          | 89%                        | 90%                       | 92%                         | 90%                       |
| Percentage of print jobs completed in-house within three days                      | 95%                        | 95%                       | 93%                         | 95%                       |





# FIRE

| <b>APPROPRIATIONS BY FUND</b>        | <b>AUTHORIZED POSITIONS</b> | <b>PROPOSED BUDGET</b> |
|--------------------------------------|-----------------------------|------------------------|
| General Fund                         | 1,978                       | 451,183,280            |
| Airport Operating & Maintenance Fund | 36                          | 7,148,888              |
| Grants                               | 3                           | 8,642,728              |
| Capital Projects                     | 0                           | 2,023,000              |
| <b>Total Funding</b>                 | <b>2,017</b>                | <b>\$468,997,896</b>   |

## **MISSION STATEMENT**

**DEDICATED TO DOING THE RIGHT THING AND PROTECTING OUR COMMUNITY FROM ALL HAZARDS  
WITH COMPASSION AND PROFESSIONALISM.**

### **PROGRAM INFORMATION**

The Fire Department provides fire prevention, fire suppression, emergency medical services, emergency management, hazardous materials response, mobile integrated healthcare, and rescue services to the public. The department conducts inspections for building safety, issues permits, investigate all fires, maintains firefighting apparatus and equipment, receives and dispatches calls for fire and medical services, trains departmental personnel, conducts community education, and coordinates the homeland security/emergency preparedness efforts of the City. Additionally provides advanced medical programs to address high volume utilizers, homelessness, mental health, and opiate crisis.

### **INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

#### **City-Wide Goal: San Antonio will be a safe and clean community.**

To provide for the safety and welfare of all Fire Department Personnel.

- By implementing a Wellness Program that is based upon the International Association of Firefighters/International Association of Fire Chief's Fire Service Joint Labor Management Wellness-Fitness Initiative.
- By providing a Safety Division responsible for the safety and welfare of personnel both on and off the incident scene.
- By providing accident and injury trend analysis.
- By providing state of the art apparatus and equipment.
- By providing cleaned and inspected personal protective equipment to each firefighter.
- By providing extensive training to Fire Department personnel, including but not limited to firefighters, paramedics, and dispatchers.

To ensure appropriate levels of staffing to provide for the safety of the community and firefighters.

- By maintaining 4-person staffing on all Engines, Ladders, Platforms, and Trucks.
- By providing Paramedic Call Takers/Dispatchers Communications, affording us to actively monitor fire ground tactical channels for safety and provide direct communication with the incident commander.
- By continuing effective applicant processing in order to fill vacant positions quickly, while maintaining the Department's high standards of selecting applicants during the hiring process.
- By remaining deeply committed to the maintenance of a highly qualified, motivated, and diverse work force that reflects the demographic makeup of the community.

To provide for the safety and welfare of the community through educational and code enforcement efforts.

- By inspecting buildings to detect and eliminate fire and safety hazards.
- By educating the public on fire safety and emergency preparedness.
- By intervening in the fire-setting behavior of children.
- By actively participating in community service programs.
- By promoting and participating in preventive and health-based community outreach programs.
- By implementing the San Antonio Flood Emergency (SAFE) Program creating the Ready South Texas Activation and alerting the public of disaster emergency through several media platforms.

To reduce emergency response times.

- By adding and strategically locating firefighting companies and Emergency Medical Service (EMS) units.
- By using technology and procedural changes to lower call processing, turnout, and travel times, or eliminate the need to respond altogether.
- By working closely with all City departments to prepare for increased service demands in new and expanding areas.
- By developing and implementing programs designed to reduce Advance Life Support (ALS) response times and increase ALS availability such as the Fire ALS Program, Fire Medical Response Program, Clinical Dispatch Program, Taxi Voucher Program, Mobile Integrated Healthcare, and Squad Program.
- By evaluating and adjusting Fire Department dispatch and deployment practices.

#### **City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.**

To enhance Operational and Service capabilities.



**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

- By seeking outside resources through grants, foundations, and other governmental agencies.
- By creating community-based programs to deliver quality city/emergency/fire services.

To enhance the Department's facilities, equipment and supply inventory.

- By continuing a facility maintenance program that provides for preventive and routine maintenance, as well as station renovation and replacement in order to reduce maintenance costs.
- By replacing and maintaining support vehicles, in addition to technical services through the optimization of information management systems.

To improve department operations by enhancing efficiency and employee performance.

- By utilizing civilian support staff to optimize productivity of uniform staff.
- By finding innovative ways to apply new and existing technology.
- By routinely creating, reviewing, and revising emergency procedures.
- By providing high quality training to department personnel.
- By providing consistent high-quality supervision, direction, and control to department personnel.
- By establishing performance standards and preparing employees to be successful in attaining and maintaining exceptional performance levels.

**GENERAL FUND****EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 326,054,345               | 351,379,286               | 351,518,639                  | 371,514,951                 |
| CONTRACTUAL SERVICES        | 17,008,731                | 19,698,854                | 19,625,190                   | 19,044,647                  |
| COMMODITIES                 | 14,270,789                | 15,375,902                | 15,361,002                   | 14,779,047                  |
| SELF INSURANCE/OTHER        | 37,889,481                | 41,408,245                | 41,355,557                   | 44,986,176                  |
| CAPITAL OUTLAY              | 2,419,122                 | 791,027                   | 943,961                      | 741,922                     |
| TRANSFERS                   | 42,888                    | 158,226                   | 158,226                      | 116,537                     |
| <b>TOTAL EXPENDITURES</b>   | <b>\$397,685,356</b>      | <b>\$428,811,540</b>      | <b>\$428,962,575</b>         | <b>\$451,183,280</b>        |
| <b>Authorized Positions</b> | <b>1,958</b>              | <b>1,969</b>              | <b>1,969</b>                 | <b>1,978</b>                |

**AIRPORT OPERATING & MAINTENANCE FUND****EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 6,862,228                 | 7,066,757                 | 7,064,508                    | 6,629,047                   |
| CONTRACTUAL SERVICES        | 219,254                   | 208,578                   | 207,577                      | 364,770                     |
| COMMODITIES                 | 72,121                    | 91,819                    | 92,140                       | 52,150                      |
| SELF INSURANCE/OTHER        | 38,757                    | 41,937                    | 41,654                       | 45,746                      |
| CAPITAL OUTLAY              | 115,126                   | 48,934                    | 25,788                       | 57,175                      |
| <b>TOTAL EXPENDITURES</b>   | <b>\$7,307,486</b>        | <b>\$7,458,025</b>        | <b>\$7,431,667</b>           | <b>\$7,148,888</b>          |
| <b>Authorized Positions</b> | <b>36</b>                 | <b>36</b>                 | <b>36</b>                    | <b>36</b>                   |

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

| Performance Measure                               | FY 2025 Actuals | FY 2026 Target | FY 2026 Estimate | FY 2027 Target |
|---------------------------------------------------|-----------------|----------------|------------------|----------------|
| <b>INPUTS</b>                                     |                 |                |                  |                |
| Uniform Personnel - Fire*                         | 1,868           | 1,880          | 1,880            | 1,889          |
| Civilian Personnel                                | 129             | 128            | 128              | 128            |
| Response Units - Engines                          | 54              | 54             | 54               | 54             |
| Ladders/Platforms                                 | 22              | 22             | 22               | 22             |
| Fulltime Medic Units                              | 36              | 36             | 36               | 36             |
| Peak Medic Units                                  | 8               | 8              | 8                | 8              |
| Squads/Enhanced Squads                            | 27              | 29             | 29               | 29             |
| <b>OUTPUTS</b>                                    |                 |                |                  |                |
| All incidents/calls                               | 253,328         | 254,322        | 253,821          | 257,628        |
| Medical incidents/calls                           | 197,988         | 203,963        | 198,373          | 201,349        |
| Non-Medical incidents/calls                       | 55,340          | 50,359         | 55,448           | 56,279         |
| All unit responses                                | 402,520         | 401,338        | 413,068          | 417,198        |
| Medical unit responses                            | 324,396         | 327,701        | 332,897          | 336,225        |
| Non-Medical unit responses                        | 78,124          | 73,637         | 80,171           | 80,973         |
| Unit Response by Incident - Fire and EMS          | 241,681         | 239,505        | 255,687          | 259,522        |
| Unit Response by Incident - Fire                  | 112,123         | 112,540        | 110,386          | 110,593        |
| Unit Response by Incident - EMS                   | 48,716          | 49,293         | 46,995           | 47,083         |
| Clinical Dispatcher incidents**                   | 20,921          | 19,727         | 18,154           | 18,188         |
| Total incidents with transport                    | 73,554          | 72,971         | 75,582           | 75,960         |
| Percentage of total Medical incidents transported | 37.15%          | 35.78%         | 38.10%           | 37.73%         |

**FIRE**

## GENERAL FUND

| <b>Performance Measure</b>                      | <b>FY 2025<br/>Actuals</b> | <b>FY 2026<br/>Target</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Target</b> |
|-------------------------------------------------|----------------------------|---------------------------|-----------------------------|---------------------------|
| Total Clinical Dispatch calls - GoodSam         | 15,776                     | 11,368                    | 12,408                      | 12,431                    |
| Total Clinical Dispatch calls - Telehealth      | 5,326                      | 5,350                     | 5,966                       | 6,055                     |
| Working structure fires                         | 429                        | 483                       | 440                         | 447                       |
| <b>OUTCOMES</b>                                 |                            |                           |                             |                           |
| All average response times                      | 8:45                       | 8:40                      | 8:39                        | 8:39                      |
| Average Medical response times                  | 8:54                       | 8:51                      | 8:46                        | 8:46                      |
| Average Non-Medical response times              | 8:07                       | 8:03                      | 8:10                        | 8:03                      |
| Average response times for High Priority        | 7:01                       | 6:54                      | 6:58                        | 6:58                      |
| 90th Percentile response time for all           | 12:47                      | 12:47                     | 12:37                       | 12:37                     |
| 90th Percentile response time for Medical       | 12:54                      | 12:52                     | 12:41                       | 12:41                     |
| 90th Percentile response time for Non-Medical   | 12:10                      | 11:58                     | 12:18                       | 12:12                     |
| 90th Percentile response time for High Priority | 10:01                      | 9:47                      | 10:00                       | 9:56                      |

\*36 Positions at the Airport

\*\*Multiple Clinical Dispatchers may respond to one single incident.

**FIRE**

## GENERAL FUND

**GRANTS SUMMARY**

| <b>TITLE OF PROGRAM</b>                                                               | <b>FEDERAL</b>     | <b>STATE</b> | <b>OTHER</b>       | <b>PROPOSED<br/>FY 2027</b> | <b>CITY<br/>MATCH</b> |
|---------------------------------------------------------------------------------------|--------------------|--------------|--------------------|-----------------------------|-----------------------|
| 2024/2025 State Homeland Security Program (SHSP)                                      | 46,990             | 0            | 0                  | 46,990                      | 0                     |
| 2024/2025 Urban Area Security Initiative (UASI)                                       | 651,622            | 0            | 0                  | 651,622                     | 0                     |
| 2025/2026 State Homeland Security Program (SHSP)                                      | 488,388            | 0            | 0                  | 488,388                     | 0                     |
| 2025/2026 Urban Area Security Initiative (UASI)                                       | 2,490,080          | 0            | 0                  | 2,490,080                   | 0                     |
| 2026/2027 State Homeland Security Program (SHSP)                                      | 577,530            | 0            | 0                  | 577,530                     | 0                     |
| 2026/2027 Urban Area Security Initiative (UASI)                                       | 1,843,090          | 0            | 0                  | 1,843,090                   | 0                     |
| San Antonio First Responders Comprehensive Addiction and Recovery Project (CARA)      | 780,914            | 0            | 0                  | 780,914                     | 0                     |
| Southwest Texas Crisis Collaborative (STCC) - Haven for Hope Acute Care Station (ACS) | 0                  | 0            | 330,528            | 330,528                     | 0                     |
| Southwest Texas Regional Advisory Council                                             | 0                  | 0            | 500,000            | 500,000                     | 0                     |
| Southwest Texas Regional Advisory Council - Molina Healthcare                         | 0                  | 0            | 590,000            | 590,000                     | 0                     |
| Southwest Texas Regional Advisory Council - Program for Intensive Care Coordination   | 0                  | 0            | 343,586            | 343,586                     | 0                     |
| <b>TOTAL</b>                                                                          | <b>\$6,878,614</b> | <b>\$0</b>   | <b>\$1,764,114</b> | <b>\$8,642,728</b>          | <b>\$0</b>            |

**FIRE****GENERAL FUND****GRANT NAME:** 2024/2025 State Homeland Security Program (SHSP)**PROGRAM INFORMATION**

The State Homeland Security Program (SHSP) grant consists of federal funds administered by the Federal Emergency Management Agency Grant Programs Directorate and the Department of Homeland Security. Funds from this grant will provide first responder equipment supplies, pharmaceuticals and training to several pertinent City departments to participate in National efforts to combat terrorism, in particular, the use of Weapons of Mass Destruction.

|                             | <b>Actual<br/>FY 2025</b> | <b>Estimate<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>FUNDING SOURCES</b>      |                           |                             |                             |
| FEDERAL                     | 358,042                   | 140,068                     | 46,990                      |
| <b>TOTAL FUNDING</b>        | <b>\$358,042</b>          | <b>\$140,068</b>            | <b>\$46,990</b>             |
| <b>EXPENDITURES</b>         |                           |                             |                             |
| Contractual Services        | 340,657                   | 35,426                      | 0                           |
| Commodities                 | 1,221                     | 10,586                      | 12,490                      |
| Self-Insurance/Other        | 16,164                    | 0                           | 0                           |
| Capital Outlay              | 0                         | 94,056                      | 34,500                      |
| <b>TOTAL EXPENDITURES</b>   | <b>\$358,042</b>          | <b>\$140,068</b>            | <b>\$46,990</b>             |
| <b>Authorized Positions</b> | <b>0</b>                  | <b>0</b>                    | <b>0</b>                    |

**GRANT NAME:** 2024/2025 Urban Area Security Initiative (UASI)**PROGRAM INFORMATION**

This grant program is designed to enhance the region's ability to prevent, respond to, and recover from acts of international terrorism impacting the San Antonio Urban Area (SAUA). The SAUA encompasses the City of San Antonio, Bexar County, the surrounding 12 counties and suburban cities within these counties.

|                             | <b>Actual<br/>FY 2025</b> | <b>Estimate<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>FUNDING SOURCES</b>      |                           |                             |                             |
| FEDERAL                     | 661,947                   | 1,360,369                   | 651,622                     |
| <b>TOTAL FUNDING</b>        | <b>\$661,947</b>          | <b>\$1,360,369</b>          | <b>\$651,622</b>            |
| <b>EXPENDITURES</b>         |                           |                             |                             |
| Personnel Services          | 229,951                   | 35,355                      | 204,231                     |
| Contractual Services        | 415,982                   | 273,306                     | 24,076                      |
| Commodities                 | 16,014                    | 397,533                     | 153,975                     |
| Capital Outlay              | 0                         | 654,175                     | 269,340                     |
| <b>TOTAL EXPENDITURES</b>   | <b>\$661,947</b>          | <b>\$1,360,369</b>          | <b>\$651,622</b>            |
| <b>Authorized Positions</b> | <b>3</b>                  | <b>0</b>                    | <b>0</b>                    |

**FIRE****GENERAL FUND****GRANT NAME:** 2025/2026 State Homeland Security Program (SHSP)**PROGRAM INFORMATION**

The State Homeland Security Program (SHSP) grant consists of federal funds administered by the Federal Emergency Management Agency Grant Programs Directorate and the Department of Homeland Security. Funds from this grant will provide first responder equipment supplies, pharmaceuticals and training to several pertinent City departments to participate in National efforts to combat terrorism, in particular, the use of Weapons of Mass Destruction.

|                             | <b>Actual<br/>FY 2025</b> | <b>Estimate<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>FUNDING SOURCES</b>      |                           |                             |                             |
| FEDERAL                     | 0                         | 421,783                     | 488,388                     |
| <b>TOTAL FUNDING</b>        | <b>\$0</b>                | <b>\$421,783</b>            | <b>\$488,388</b>            |
| <b>EXPENDITURES</b>         |                           |                             |                             |
| Contractual Services        | 0                         | 404,980                     | 260,191                     |
| Commodities                 | 0                         | 0                           | 116,697                     |
| Self-Insurance/Other        | 0                         | 16,803                      | 0                           |
| Capital Outlay              | 0                         | 0                           | 111,500                     |
| <b>TOTAL EXPENDITURES</b>   | <b>\$0</b>                | <b>\$421,783</b>            | <b>\$488,388</b>            |
| <b>Authorized Positions</b> | <b>0</b>                  | <b>0</b>                    | <b>0</b>                    |

**GRANT NAME:** 2025/2026 Urban Area Security Initiative (UASI)**PROGRAM INFORMATION**

This grant program is designed to enhance the region's ability to prevent, respond to, and recover from acts of international terrorism impacting the San Antonio Urban Area (SAUA). The SAUA encompasses the City of San Antonio, Bexar County, the surrounding 12 counties and suburban cities within these counties.

|                             | <b>Actual<br/>FY 2025</b> | <b>Estimate<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>FUNDING SOURCES</b>      |                           |                             |                             |
| FEDERAL                     | 0                         | 952,912                     | 2,490,080                   |
| <b>TOTAL FUNDING</b>        | <b>\$0</b>                | <b>\$952,912</b>            | <b>\$2,490,080</b>          |
| <b>EXPENDITURES</b>         |                           |                             |                             |
| Personnel Services          | 0                         | 179,412                     | 0                           |
| Contractual Services        | 0                         | 760,100                     | 228,336                     |
| Commodities                 | 0                         | 5,400                       | 706,784                     |
| Capital Outlay              | 0                         | 8,000                       | 1,554,960                   |
| <b>TOTAL EXPENDITURES</b>   | <b>\$0</b>                | <b>\$952,912</b>            | <b>\$2,490,080</b>          |
| <b>Authorized Positions</b> | <b>0</b>                  | <b>3</b>                    | <b>3</b>                    |

**FIRE****GENERAL FUND****GRANT NAME:** 2026/2027 State Homeland Security Program (SHSP)**PROGRAM INFORMATION**

The State Homeland Security Program (SHSP) grant consists of federal funds administered by the Federal Emergency Management Agency Grant Programs Directorate and the Department of Homeland Security. Funds from this grant will provide first responder equipment supplies, pharmaceuticals and training to several pertinent City departments to participate in National efforts to combat terrorism, in particular, the use of Weapons of Mass Destruction.

|                             | <b>Actual<br/>FY 2025</b> | <b>Estimate<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>FUNDING SOURCES</b>      |                           |                             |                             |
| FEDERAL                     | 0                         | 0                           | 577,530                     |
| <b>TOTAL FUNDING</b>        | <b>\$0</b>                | <b>\$0</b>                  | <b>\$577,530</b>            |
| <b>EXPENDITURES</b>         |                           |                             |                             |
| Contractual Services        | 0                         | 0                           | 484,330                     |
| Commodities                 | 0                         | 0                           | 88,400                      |
| Self-Insurance/Other        | 0                         | 0                           | 4,800                       |
| <b>TOTAL EXPENDITURES</b>   | <b>\$0</b>                | <b>\$0</b>                  | <b>\$577,530</b>            |
| <b>Authorized Positions</b> | <b>0</b>                  | <b>0</b>                    | <b>0</b>                    |

**GRANT NAME:** 2026/2027 Urban Area Security Initiative (UASI)**PROGRAM INFORMATION**

This grant program is designed to enhance the region's ability to prevent, respond to, and recover from acts of international terrorism impacting the San Antonio Urban Area (SAUA). The SAUA encompasses the City of San Antonio, Bexar County, the surrounding 12 counties and suburban cities within these counties.

|                             | <b>Actual<br/>FY 2025</b> | <b>Estimate<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>FUNDING SOURCES</b>      |                           |                             |                             |
| FEDERAL                     | 0                         | 0                           | 1,843,090                   |
| <b>TOTAL FUNDING</b>        | <b>\$0</b>                | <b>\$0</b>                  | <b>\$1,843,090</b>          |
| <b>EXPENDITURES</b>         |                           |                             |                             |
| Personnel Services          | 0                         | 0                           | 547,310                     |
| Contractual Services        | 0                         | 0                           | 1,141,048                   |
| Commodities                 | 0                         | 0                           | 400                         |
| Self-Insurance/Other        | 0                         | 0                           | 2,265                       |
| Capital Outlay              | 0                         | 0                           | 152,067                     |
| <b>TOTAL EXPENDITURES</b>   | <b>\$0</b>                | <b>\$0</b>                  | <b>\$1,843,090</b>          |
| <b>Authorized Positions</b> | <b>0</b>                  | <b>0</b>                    | <b>0</b>                    |

**FIRE****GENERAL FUND**

**GRANT NAME:** *San Antonio First Responders Comprehensive Addiction and Recovery Project (CARA)*

**PROGRAM INFORMATION**

The FR-CARA grant is funded by the Department of Health and Human Services (DHHS) - Substance Abuse and Mental Health Services Administration Center for Substance Abuse Treatment (SAMHSA). With this grant, SAMHSA aims to support first responders' efforts to mitigate the overdose crisis across the nation and provide resources to populations disproportionately impacted by overdose, relative to national averages. The goal of the program is to address the opiate crisis in San Antonio by offering first-aid, education, and treatment to the general community and referred individuals that are struggling with this substance use disorder.

|                             | <b>Actual<br/>FY 2025</b> | <b>Estimate<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>FUNDING SOURCES</b>      |                           |                             |                             |
| FEDERAL                     | 581,900                   | 780,914                     | 780,914                     |
| <b>TOTAL FUNDING</b>        | <b>\$581,900</b>          | <b>\$780,914</b>            | <b>\$780,914</b>            |
| <b>EXPENDITURES</b>         |                           |                             |                             |
| Personnel Services          | 324,100                   | 437,490                     | 437,306                     |
| Contractual Services        | 233,964                   | 283,442                     | 289,932                     |
| Commodities                 | 18,573                    | 43,950                      | 44,134                      |
| Self-Insurance/Other        | 5,263                     | 16,032                      | 9,542                       |
| <b>TOTAL EXPENDITURES</b>   | <b>\$581,900</b>          | <b>\$780,914</b>            | <b>\$780,914</b>            |
| <b>Authorized Positions</b> | <b>0</b>                  | <b>0</b>                    | <b>0</b>                    |

**GRANT NAME:** *Southwest Texas Crisis Collaborative (STCC) - Haven for Hope Acute Care Station (ACS)*

**PROGRAM INFORMATION**

Advisory Council (STRAC) have been presented with operational funding for personnel costs and equipment through STCC. ACS will be comprised of additional funding from various sources and clinical programs through Methodist Healthcare Ministries, various Healthcare Systems, and other entities that have interest in the STRAC MIH Consortium Program. The goal of this program is to interact with high-utilizer patients in non-emergency and emergency settings to provide proactive care, intervention, and healthcare navigation to improve health, maximize efficiencies and show cost savings. The program will focus on providing a clinic every evening from 8pm -12 am in which the assigned MIH personnel is available to interact with patients on the Haven for Hope campus to discuss and assess their clinical/medical needs. The assigned MIH personnel will also be available every night from 7pm-7am to intercept 911 calls originating from Haven for Hope to reduce the number of 911 calls and transports by San Antonio EMS to hospitals.

|                              | <b>Actual<br/>FY 2025</b> | <b>Estimate<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>FUNDING SOURCES</b>       |                           |                             |                             |
| OTHER - Other Funding Source | 223,568                   | 308,967                     | 330,528                     |
| <b>TOTAL FUNDING</b>         | <b>\$223,568</b>          | <b>\$308,967</b>            | <b>\$330,528</b>            |
| <b>EXPENDITURES</b>          |                           |                             |                             |
| Personnel Services           | 223,568                   | 308,967                     | 330,528                     |
| <b>TOTAL EXPENDITURES</b>    | <b>\$223,568</b>          | <b>\$308,967</b>            | <b>\$330,528</b>            |
| <b>Authorized Positions</b>  | <b>0</b>                  | <b>0</b>                    | <b>0</b>                    |



**FIRE****GENERAL FUND**

**GRANT NAME:** Southwest Texas Crisis Collaborative (STCC) - Program for Intensive Care Coordination (PICC)

**PROGRAM INFORMATION**

San Antonio Fire Department (SAFD) Mobile Integrated Healthcare (MIH) Program has been presented with operational funding through STCC. PICC is a multi-disciplinary response team that includes: a SAFD MIH team paramedic, the San Antonio Police Department Mental Health Unit (SAPD MHU) and a clinician from the Center for Healthcare Services (CHCS). The program will focus on providing a team approach of care coordination to the top 100 emergency detentions, who generally have severe mental health psychiatric history. The program will navigate patients towards the most appropriate level of care to ensure continuity with a coordinated care plan and improve adherence to the patients individualized care plan for social services, physical healthcare, and mental health/addiction services by linking them into CHCS outpatient services.

|                              | <b>Actual<br/>FY 2025</b> | <b>Estimate<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>FUNDING SOURCES</b>       |                           |                             |                             |
| OTHER - Other Funding Source | 259,237                   | 371,521                     | 343,586                     |
| <b>TOTAL FUNDING</b>         | <b>\$259,237</b>          | <b>\$371,521</b>            | <b>\$343,586</b>            |
| <b>EXPENDITURES</b>          |                           |                             |                             |
| Personnel Services           | 259,237                   | 371,521                     | 343,586                     |
| <b>TOTAL EXPENDITURES</b>    | <b>\$259,237</b>          | <b>\$371,521</b>            | <b>\$343,586</b>            |
| <b>Authorized Positions</b>  | <b>0</b>                  | <b>0</b>                    | <b>0</b>                    |

**GRANT NAME:** Southwest Texas Regional Advisory Council

**PROGRAM INFORMATION**

The Southwest Texas Regional Advisory Council for Trauma (STRAC) was established to facilitate the development, implementation, and operation of a comprehensive trauma care system based on accepted standards of care to decrease morbidity and mortality. Funds are awarded to assist in improving the functionality of EMS agencies in the State of Texas. For Hospice, contracts between SAFD and a hospice company are facilitated through STRAC. STRAC is then paid a percentage by the hospice company for services then the remaining payment is distributed to SAFD. The goal of the program is to decrease unnecessary ER transports by providing education and assessing the hospice patient's clinical/medical needs while on scene.

|                              | <b>Actual<br/>FY 2025</b> | <b>Estimate<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>FUNDING SOURCES</b>       |                           |                             |                             |
| OTHER - Other Funding Source | 325,912                   | 298,880                     | 500,000                     |
| <b>TOTAL FUNDING</b>         | <b>\$325,912</b>          | <b>\$298,880</b>            | <b>\$500,000</b>            |
| <b>EXPENDITURES</b>          |                           |                             |                             |
| Personnel Services           | 325,912                   | 298,880                     | 500,000                     |
| <b>TOTAL EXPENDITURES</b>    | <b>\$325,912</b>          | <b>\$298,880</b>            | <b>\$500,000</b>            |
| <b>Authorized Positions</b>  | <b>0</b>                  | <b>0</b>                    | <b>0</b>                    |

**GRANT NAME:** Southwest Texas Regional Advisory Council - Molina Healthcare

### PROGRAM INFORMATION

The Southwest Texas Regional Advisory Council for Trauma (STRAC) was established to facilitate the development, implementation, and operation of a comprehensive trauma care system based on accepted standards of care to decrease morbidity and mortality. Funds are awarded to assist in improving the functionality of EMS agencies in the State of Texas. For Molina Healthcare, a contract between SAFD and Molina has been facilitated through STRAC. STRAC is then paid a percentage by Molina for services then the remaining payment is distributed to SAFD. The goal of the program is to improve situational awareness and allow MIH Personnel and Molina Healthcare staff to develop a comprehensive healthcare plan for the enrolled patient quickly and efficiently. This healthcare plan could include providing skilled patient care in the home setting, educating the patient, family, and caregivers on the healthcare system, and coordinating with the Member's assigned primary care physicians to reduce admission to Hospital Emergency Rooms throughout the city.

|                              | Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|------------------------------|-------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>       |                   |                     |                     |
| OTHER - Other Funding Source | 96,390            | 135,405             | 590,000             |
| <b>TOTAL FUNDING</b>         | <b>\$96,390</b>   | <b>\$135,405</b>    | <b>\$590,000</b>    |
| <b>EXPENDITURES</b>          |                   |                     |                     |
| Personnel Services           | 96,390            | 135,405             | 590,000             |
| <b>TOTAL EXPENDITURES</b>    | <b>\$96,390</b>   | <b>\$135,405</b>    | <b>\$590,000</b>    |
| <b>Authorized Positions</b>  | <b>0</b>          | <b>0</b>            | <b>0</b>            |

GOVERNMENT AFFAIRS

Government Affairs

| APPROPRIATIONS BY FUND                               | AUTHORIZED POSITIONS | PROPOSED BUDGET    |
|------------------------------------------------------|----------------------|--------------------|
| General Fund                                         | 5                    | 1,813,482          |
| Resiliency, Energy Efficiency, & Sustainability Fund | 1                    | 140,971            |
| <b>Total Funding</b>                                 | <b>6</b>             | <b>\$1,954,453</b> |

**GOVERNMENT AFFAIRS**

GENERAL FUND

RESILIENCY, ENERGY EFFICIENCY, &amp; SUSTAINABILITY FUND

**MISSION STATEMENT**

***THE GOVERNMENT AFFAIRS DEPARTMENT STRATEGICALLY ADVOCATES TO PASS LEGISLATION, OBTAIN FUNDING, AND SECURE REGULATORY CHANGES ON BEHALF OF THE CITY'S LOCAL, STATE, AND FEDERAL PRIORITIES.***

**PROGRAM INFORMATION**

The Government Affairs Department monitors local, state, and federal government activities, develops legislative programs approved by City Council, manages the City's federal and state consultants, creates strategies, provides counsel, advocates for the City's interests with other levels of government, and coordinates legislative activities with local public and private-sector entities. The department also provides leadership, guidance, and technical support in grants management and development.

**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

**City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.**

- Advocate and facilitate the passage of federal and state legislation and regulations which advance City Council policies and increase funding for City priorities.
- Secure funding for the City by providing assistance to departments seeking state and federal grants.
- Leverage participation and coordination with national and state organizations to increase the profile and success of city priorities.
- Provide information and analysis to City leadership and departments on legislative and regulatory issues that may impact the City of San Antonio.

**City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.**

- Coordination with other political subdivisions to conduct intergovernmental actions that increase efficiencies and provide services to San Antonio and regional communities.

**GENERAL FUND****EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 748,977                   | 768,203                   | 768,629                      | 804,552                     |
| CONTRACTUAL SERVICES        | 736,002                   | 614,086                   | 497,586                      | 884,111                     |
| COMMODITIES                 | 10,519                    | 18,284                    | 15,035                       | 21,245                      |
| SELF INSURANCE/OTHER        | 59,718                    | 36,821                    | 36,821                       | 45,705                      |
| CAPITAL OUTLAY              | 4,323                     | 0                         | 3,249                        | 8,966                       |
| TRANSFERS                   | 50,384                    | 52,960                    | 52,960                       | 48,903                      |
| <b>TOTAL EXPENDITURES</b>   | <b>\$1,609,923</b>        | <b>\$1,490,354</b>        | <b>\$1,374,280</b>           | <b>\$1,813,482</b>          |
| <b>Authorized Positions</b> | <b>5</b>                  | <b>5</b>                  | <b>5</b>                     | <b>5</b>                    |

**GOVERNMENT AFFAIRS**

GENERAL FUND

RESILIENCY, ENERGY EFFICIENCY, &amp; SUSTAINABILITY FUND

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**RESILIENCY, ENERGY EFFICIENCY, & SUSTAINABILITY FUND**  
**EXPENDITURES BY CLASSIFICATION**


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|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 111,058                   | 115,649                   | 115,689                      | 120,971                     |
| CONTRACTUAL SERVICES        | 81                        | 10,050                    | 5,100                        | 20,000                      |
| COMMODITIES                 | 38                        | 0                         | 0                            | 0                           |
| SELF INSURANCE/OTHER        | 40                        | 132                       | 275                          | 0                           |
| <b>TOTAL EXPENDITURES</b>   | <b>\$111,217</b>          | <b>\$125,831</b>          | <b>\$121,064</b>             | <b>\$140,971</b>            |
| <b>Authorized Positions</b> | <b>1</b>                  | <b>1</b>                  | <b>1</b>                     | <b>1</b>                    |

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## GOVERNMENT AFFAIRS

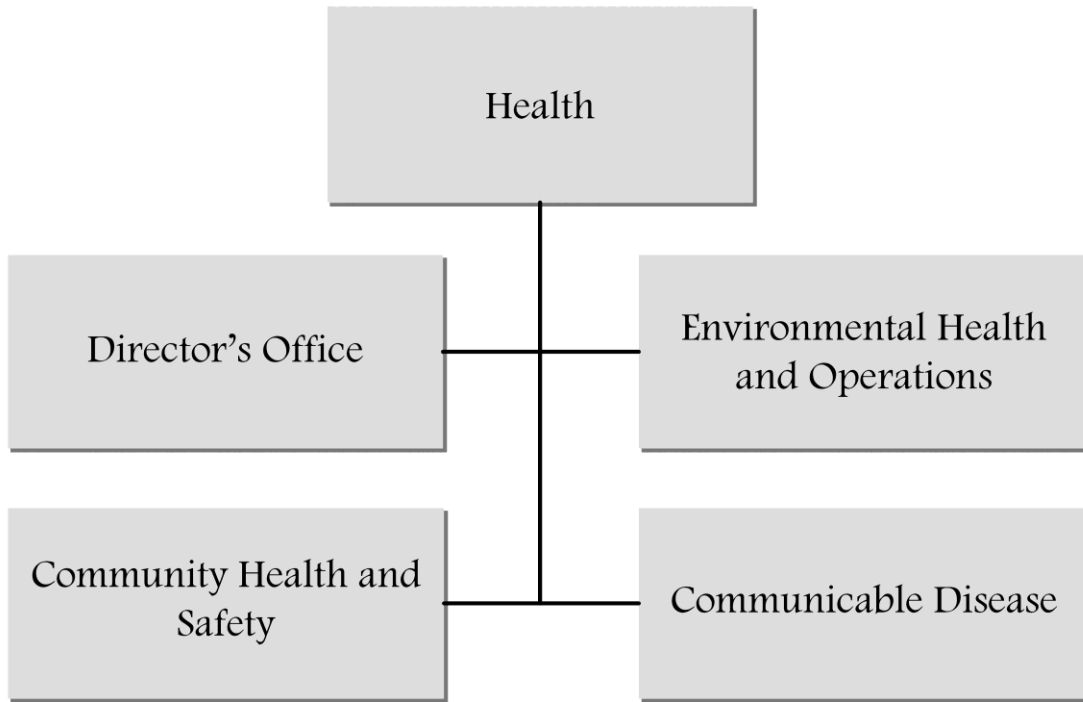
GENERAL FUND  
RESILIENCY, ENERGY EFFICIENCY, & SUSTAINABILITY FUND**PERFORMANCE MEASURES**

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

| Performance Measure                                                                                             | FY 2025 Actuals | FY 2026 Target | FY 2026 Estimate | FY 2027 Target |
|-----------------------------------------------------------------------------------------------------------------|-----------------|----------------|------------------|----------------|
| <b>INPUTS</b>                                                                                                   |                 |                |                  |                |
| State bills filed                                                                                               | 9,014           | No Session     | No Session       | 10,000         |
| Municipal related bills filed                                                                                   | 2,252           | No Session     | No Session       | 2,500          |
| State program priorities adopted by Council                                                                     | 26              | No Session     | No Session       | 20             |
| Federal priorities adopted by Council                                                                           | 21              | /              | /                | 20             |
| <b>OUTPUTS</b>                                                                                                  |                 |                |                  |                |
| Total state bills tracked                                                                                       | 2,262           | No Session     | No Session       | 2,500          |
| Federal initiatives monitored                                                                                   | 26              | 20             | 20               | 20             |
| Grants applications submitted                                                                                   | 15              | 15             | 15               | 20             |
| Grant support meetings/trainings                                                                                | 30              | 30             | 35               | 40             |
| <b>OUTCOMES</b>                                                                                                 |                 |                |                  |                |
| Success rate of defeating harmful legislation actively opposed by the City during the State Legislative Session | 95%             | No Session     | No Session       | 80%            |
| Success rate of City initiatives during the State Legislative Session*                                          | /               | No session     | No Session       | 75%**          |
| Grants identified and referred to City departments                                                              | 20              | 20             | 20               | 20             |
| Funding from the federal government for City programs and initiatives                                           | \$234 million   | \$215 million  | \$153 million    | \$170 million  |

\*One bill was drafted and was introduced by the City of San Antonio during the 89th Regular Session. It did not pass.

\*\*Target may vary based on the number of initiatives included in the 90th State Legislative Program.



# HEALTH

| APPROPRIATIONS BY FUND                               | AUTHORIZED POSITIONS | PROPOSED BUDGET     |
|------------------------------------------------------|----------------------|---------------------|
| General Fund                                         | 252                  | 45,793,041          |
| Grants                                               | 296                  | 33,685,610          |
| Resiliency, Energy Efficiency, & Sustainability Fund | 4                    | 515,862             |
| <b>Total Funding</b>                                 | <b>552</b>           | <b>\$79,994,513</b> |

**MISSION STATEMENT**

***TO PREVENT ILLNESS, PROMOTE HEALTHY BEHAVIORS, AND PROTECT AGAINST HEALTH HAZARDS  
THROUGHOUT OUR COMMUNITY THROUGH EDUCATION, COLLABORATION, AND KEY SERVICES.  
OUR VISION IS HEALTHY PEOPLE THRIVING IN A HEALTHY COMMUNITY.***

**PROGRAM INFORMATION**

The San Antonio Metropolitan Health District (Metro Health) is the public health agency responsible for providing public health programs in San Antonio and Bexar County. Metro Health services include:

- Air monitoring
- Chronic disease prevention
- Dental health
- Communicable disease control
- Emergency preparedness
- Restaurant/Food vendor inspections
- Health code enforcement
- Immunizations
- Laboratory
- Maternal and child health programs
- Neighborhood engagement
- Violence prevention
- Mental health

Health's efforts decrease social and racial disparities in health. SA Forward's six priority areas are: Access to Care, Data and Technology Infrastructure, Food Insecurity and Nutrition, Health Equity and Social Justice, Mental Health and Community Resilience, and Violence Prevention.

**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

**City-Wide Goal: San Antonio will be a city that maximizes its residents' well-being and human potential while capitalizing on its cultural diversity.**

**Metro Health will:**

- Guide the implementation of the Community Health Improvement Plan which has four focus areas: Behavioral Health and Mental Wellbeing, Food Security, Housing Stability and Prenatal Care.
- Provide key City services, including Diabetes Prevention Education, Women, Infants & Children (WIC) services, Violence Prevention, Mental Health, Asthma Education and Management, Children's Oral Health, Vector Control, and other public health services.
- Deliver public health services that recognizes cultural sensitivity and respecting the diverse backgrounds, traditions, languages, and experiences within San Antonio's diverse communities.
- Promote physical and mental wellbeing to support all San Antonians in achieving their best health. Work with community to address root causes of poor health.

**City-Wide Goal: San Antonio will be a safe and clean community.**

**Metro Health will:**

- Increase access to safe spaces for physical activity and active transportation such as walking and bicycling.
- Provide mandated public health services, including Food Safety and Swimming Pool Inspections, Disease Surveillance, Immunizations, Tuberculosis Prevention and Control, Sexually Transmitted Infection (STI) Prevention and Control, and Laboratory Services to help maintain a safe, healthy, and clean community.
- Prevent domestic violence and gun violence by promoting healthier lifestyles, mitigating conflicts, and ensuring that victims have access to available resources.
- Support preparedness for emergencies and natural disasters to help maintain a safe, healthy, and clean community while safeguarding the well-being of residents, visitors, and businesses.

**City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.**

**Metro Health will:**

- **Implement Year Five of the CDC's Public Health Infrastructure Grant (PHIG).** This grant funds key positions across the department to strengthen workforce recruitment and retention, improve data modernization, training, quality



**HEALTH**

GENERAL FUND

RESILIENCY, ENERGY EFFICIENCY, &amp; SUSTAINABILITY FUND

**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

improvement, performance management, and other foundational capabilities necessary to deliver foundational public health services.

• **Position Metro Health to be recognized as an Academic Health Department.** Implement Year Five of a formal partnership agreement with the UT Health Kate Marmion School of Public Health. This partnership will continue to enroll graduate-level students and support Metro Health's workforce and community engagement efforts.

**GENERAL FUND****EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 27,470,988                | 26,660,761                | 26,208,795                   | 26,495,581                  |
| CONTRACTUAL SERVICES        | 11,798,790                | 11,124,739                | 10,910,319                   | 10,147,524                  |
| COMMODITIES                 | 723,442                   | 539,004                   | 531,533                      | 568,212                     |
| SELF INSURANCE/OTHER        | 6,389,075                 | 6,687,445                 | 6,705,461                    | 6,620,806                   |
| CAPITAL OUTLAY              | 434,226                   | 161,118                   | 161,994                      | 617,961                     |
| TRANSFERS                   | 1,303,399                 | 1,372,448                 | 1,372,448                    | 1,342,957                   |
| <b>TOTAL EXPENDITURES</b>   | <b>\$48,119,920</b>       | <b>\$46,545,515</b>       | <b>\$45,890,550</b>          | <b>\$45,793,041</b>         |
| <b>Authorized Positions</b> | <b>301</b>                | <b>277</b>                | <b>277</b>                   | <b>252</b>                  |

**RESILIENCY, ENERGY EFFICIENCY, & SUSTAINABILITY FUND****EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 353,137                   | 414,092                   | 402,451                      | 442,945                     |
| CONTRACTUAL SERVICES        | 37,262                    | 16,358                    | 17,365                       | 70,630                      |
| COMMODITIES                 | 8,664                     | 90                        | 12,670                       | 0                           |
| SELF INSURANCE/OTHER        | 282                       | 425                       | 2,595                        | 2,212                       |
| CAPITAL OUTLAY              | 0                         | 0                         | 0                            | 75                          |
| <b>TOTAL EXPENDITURES</b>   | <b>\$399,345</b>          | <b>\$430,965</b>          | <b>\$435,081</b>             | <b>\$515,862</b>            |
| <b>Authorized Positions</b> | <b>4</b>                  | <b>4</b>                  | <b>4</b>                     | <b>4</b>                    |

**PERFORMANCE MEASURES**

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

| Performance Measure                                                                                    | FY 2025 Actuals | FY 2026 Target | FY 2026 Estimate | FY 2027 Target |
|--------------------------------------------------------------------------------------------------------|-----------------|----------------|------------------|----------------|
| <b>INPUTS</b>                                                                                          |                 |                |                  |                |
| Number of food establishment and public swimming pool licenses*                                        | 22,835          | 20,000         | 14,512           | 14,947         |
| Number of infectious disease reports submitted to Metro Health                                         | 30,480          | 25,000         | 27,698           | 25,000         |
| Number of individuals enrolled into the Women, Infants & Children (WIC) Program                        | 40,733          | 42,900         | 41,000           | 42,900         |
| Number of oral health clinics hosted in a school-based setting                                         | 459             | 400            | 411              | 377            |
| Number of 911 mental health calls the SA-CORE Team responds to in the City of San Antonio              | 5,554           | 4,800          | 5,800            | 5,000          |
| Number of survivors referred from SAPD to the Metro Health Domestic Violence Program                   | 16,487          | 17,000         | 16,500           | 17,000         |
| Number of gun violence incidents interrupted (lowered risk of retaliation) by Stand Up SA**            | 265             | 400            | 200              | 300            |
| Number of clients served by Immunizations program                                                      | 6,546           | 5,000          | 4,000            | 5,000          |
| <b>OUTPUTS</b>                                                                                         |                 |                |                  |                |
| Number of food safety and public swimming pool inspections conducted                                   | 36,434          | 39,100         | 37,642           | 38,771         |
| At least 96% of required routine inspections completed for medium to high-risk food establishments     | 94%             | 96%            | 88%              | 95%            |
| Number of infectious disease investigations completed within 30 days of Public Health notification     | 29,750          | 22,500         | 26,708           | 22,500         |
| Number of individuals actively receiving WIC services                                                  | 36,649          | 36,924         | 36,300           | 36,924         |
| Total number of school-aged participants (children) who receive oral health exams (unduplicated)***    | 17,287          | 14,500         | 14,225           | 16,615         |
| Number of 911 mental health calls the SA-CORE Team responds to that are referred to follow up services | 3,156           | 2,600          | 3,225            | 2,700          |

**HEALTH**GENERAL FUND  
RESILIENCY, ENERGY EFFICIENCY, & SUSTAINABILITY FUND

| <b>Performance Measure</b>                                                                                 | <b>FY 2025<br/>Actuals</b> | <b>FY 2026<br/>Target</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Target</b> |
|------------------------------------------------------------------------------------------------------------|----------------------------|---------------------------|-----------------------------|---------------------------|
| Number and percentage of domestic violence survivors accepting services from Metro Health programs         | 11,596 (70%)               | 11,500 (68%)              | 9,000 (55%)                 | 11,500 (68%)              |
| Number of community members contacted for support services from the Stand Up SA program                    | 1,937                      | 1,550                     | 2,000                       | 2,000                     |
| Number of vaccines administered by Immunizations program                                                   | 15,325                     | 10,000                    | 9,000                       | 10,000                    |
| <b>OUTCOMES</b>                                                                                            |                            |                           |                             |                           |
| Percent of food establishments achieving an improved score of 90 or higher on their food safety inspection | 92%                        | 93%                       | 93%                         | 93%                       |
| Percent of all infectious disease investigations completed                                                 | 100%                       | 100%                      | 100%                        | 100%                      |
| Average dollar value of food benefits dispersed to WIC clients                                             | \$3.8 million              | \$3.0 million             | \$3.1 million               | \$3.4 million             |
| Number of school-aged participants (students) receiving dental sealants to prevent cavities                | 3,797                      | 3,570                     | 2,563                       | 3,315                     |
| Number of 911 mental health calls the SA-CORE Team responds to that are successfully connected to services | 804                        | 650                       | 615                         | 650                       |
| Number and percentage of domestic violence survivors receiving case management****                         | 786 (7%)                   | 2,300 (20%)               | 2,300 (25%)                 | 2,300 (20%)               |
| Number and percentage of community members accepting support services from the Stand Up SA program         | 1,536 (79%)                | 1,160 (75%)               | 2,000 (100%)                | 1,500 (75%)               |
| Percent coverage for 7-series childhood vaccinations                                                       | 45%                        | 50%                       | 45%                         | 50%                       |

\*Decrease in licenses is due to Senate Bill 1008 and House Bill 2844.

\*\*Of the total incidents, 88% interpersonal issues; 7% crime; 3% act of retaliation; 2% impact on bystander.

\*\*\*Student dental exam results were lower in FY 2026 due to low utilization of a new electronic consent form as well as reduced clinic staffing capacity.

\*\*\*\*Participation in case management indicates people are accepting assistance and more likely to implement steps to prevent future victimization.

**HEALTH**GENERAL FUND  
RESILIENCY, ENERGY EFFICIENCY, & SUSTAINABILITY FUND**GRANTS SUMMARY**

| <b>TITLE OF PROGRAM</b>                                                                    | <b>FEDERAL</b>      | <b>STATE</b>       | <b>OTHER</b>     | <b>PROPOSED<br/>FY 2027</b> | <b>CITY<br/>MATCH</b> |
|--------------------------------------------------------------------------------------------|---------------------|--------------------|------------------|-----------------------------|-----------------------|
| BioWatch Program - Lab Support                                                             | 90,000              | 0                  | 0                | 90,000                      | 0                     |
| CDC Immunization and Vaccines for Children Program (Federal Immunization Program)          | 2,496,909           | 0                  | 0                | 2,496,909                   | 0                     |
| Diabetes Prevention and Control                                                            | 0                   | 135,000            | 0                | 135,000                     | 0                     |
| Ending the HIV Epidemic & Stigma                                                           | 901,273             | 0                  | 0                | 901,273                     | 0                     |
| Flu Surveillance                                                                           | 0                   | 5,000              | 0                | 5,000                       | 0                     |
| Head Start COSA                                                                            | 271,438             | 0                  | 0                | 271,438                     | 67,860                |
| Healthy Start Initiative                                                                   | 1,100,000           | 0                  | 0                | 1,100,000                   | 0                     |
| Healthy Texas Mothers & Babies                                                             | 35,000              | 50,000             | 0                | 85,000                      | 0                     |
| HIV Surveillance Program                                                                   | 0                   | 163,796            | 0                | 163,796                     | 0                     |
| Inner City School Immunization Project                                                     | 0                   | 594,495            | 0                | 594,495                     | 0                     |
| Local Public Health Services (Triple O)                                                    | 133,516             | 92,540             | 0                | 226,056                     | 0                     |
| Medicaid Waiver 1115                                                                       | 6,642,212           | 0                  | 0                | 6,642,212                   | 0                     |
| Milk Sample Lab Test                                                                       | 0                   | 89,714             | 0                | 89,714                      | 0                     |
| Opioid Settlement Funding                                                                  | 0                   | 352,521            | 0                | 352,521                     | 0                     |
| Public Health Emergency Preparedness Grant (PHEP) - Laboratory Response Network Laboratory | 249,447             | 0                  | 0                | 249,447                     | 24,945                |
| Public Health Emergency Preparedness Grant (PHEP) - Bioterrorism                           | 1,034,437           | 0                  | 0                | 1,034,437                   | 103,444               |
| Public Health Emergency Preparedness Grant (PHEP) - City Readiness Initiative              | 227,862             | 0                  | 0                | 227,862                     | 22,786                |
| Public Health Infrastructure Grant (PHIG)                                                  | 4,260,921           | 0                  | 0                | 4,260,921                   | 0                     |
| Public Health Infrastructure Grant (PHIG) - SA Forward                                     | 2,182,097           | 0                  | 0                | 2,182,097                   | 0                     |
| REACH Healthy Neighborhoods Project                                                        | 680,038             | 0                  | 0                | 680,038                     | 0                     |
| STD HIV Disease Intervention Specialist Workforce Development                              | 571,977             | 0                  | 0                | 571,977                     | 0                     |
| STI/HIV Prevention Services Grant                                                          | 1,417,935           | 0                  | 0                | 1,417,935                   | 0                     |
| Surveillance Epidemiology                                                                  | 0                   | 136,563            | 0                | 136,563                     | 0                     |
| Sustainable Food Center                                                                    | 0                   | 0                  | 126,437          | 126,437                     | 66,000                |
| TB Prevention and Control - State                                                          | 0                   | 614,986            | 0                | 614,986                     | 122,998               |
| TB Prevention Special Projects - Federal                                                   | 302,903             | 0                  | 0                | 302,903                     | 60,581                |
| Texas Asthma Control Program (EXHALE)                                                      | 100,000             | 0                  | 0                | 100,000                     | 0                     |
| Title V Dental Program                                                                     | 130,544             | 0                  | 0                | 130,544                     | 0                     |
| Whole Air Monitoring                                                                       | 381,360             | 0                  | 0                | 381,360                     | 0                     |
| Women, Infants and Children (WIC) Program                                                  | 8,114,689           | 0                  | 0                | 8,114,689                   | 0                     |
| <b>TOTAL</b>                                                                               | <b>\$31,324,558</b> | <b>\$2,234,615</b> | <b>\$126,437</b> | <b>\$33,685,610</b>         | <b>\$468,614</b>      |

**HEALTH**GENERAL FUND  
RESILIENCY, ENERGY EFFICIENCY, & SUSTAINABILITY FUND**GRANT NAME:** *BioWatch Program - Lab Support***PROGRAM INFORMATION**

The laboratory structure is divided by regulatory programs and functions: consumer microbiology and testing; infectious disease surveillance; bioterrorism/influenza surveillance; high consequence pathogen testing, rabies analysis; and food surveillance. The funds provide laboratory infrastructure support for the BioWatch laboratory program activities.

|                             | Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|-------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                   |                     |                     |
| FEDERAL                     | 100,000           | 90,000              | 90,000              |
| <b>TOTAL FUNDING</b>        | <b>\$100,000</b>  | <b>\$90,000</b>     | <b>\$90,000</b>     |
| <b>EXPENDITURES</b>         |                   |                     |                     |
| Contractual Services        | 100,000           | 90,000              | 90,000              |
| <b>TOTAL EXPENDITURES</b>   | <b>\$100,000</b>  | <b>\$90,000</b>     | <b>\$90,000</b>     |
| <b>Authorized Positions</b> | <b>0</b>          | <b>0</b>            | <b>0</b>            |

**GRANT NAME:** *CDC Immunization and Vaccines for Children Program (Federal Immunization Program)***PROGRAM INFORMATION**

The San Antonio Metropolitan Health District Immunization Program is responsible for providing vaccines and other immunization services to infants, children, adolescents, and adults of Bexar County in accordance with the recommendations of the National Advisory Committee on Immunization Practices (ACIP).

|                             | Actual<br>FY 2025  | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|--------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                    |                     |                     |
| FEDERAL                     | 5,847,905          | 2,423,238           | 2,496,909           |
| <b>TOTAL FUNDING</b>        | <b>\$5,847,905</b> | <b>\$2,423,238</b>  | <b>\$2,496,909</b>  |
| <b>EXPENDITURES</b>         |                    |                     |                     |
| Personnel Services          | 2,981,303          | 1,799,374           | 1,918,397           |
| Contractual Services        | 1,709,339          | 96,816              | 87,553              |
| Commodities                 | 85,551             | 31,463              | 7,951               |
| Self-Insurance/Other        | 596,639            | 491,405             | 483,008             |
| Capital Outlay              | 475,073            | 4,180               | 0                   |
| <b>TOTAL EXPENDITURES</b>   | <b>\$5,847,905</b> | <b>\$2,423,238</b>  | <b>\$2,496,909</b>  |
| <b>Authorized Positions</b> | <b>30</b>          | <b>24</b>           | <b>23</b>           |

**HEALTH**

GENERAL FUND

RESILIENCY, ENERGY EFFICIENCY, &amp; SUSTAINABILITY FUND

**GRANT NAME:** *Diabetes Prevention and Control***PROGRAM INFORMATION**

The funds will be used to work with community partners to 1) engage stakeholders to provide input on diabetes prevention and self-management education support services and outcomes 2) implement classes for diabetes self-management and diabetes prevention 3) establish a bi-directional referral system with local health providers 4) attend Lifestyle Coach Training from a CDC-approved training entity and implement a CDC recognized lifestyle program and 5) develop a program expansion plan.

|                             | Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|-------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                   |                     |                     |
| STATE                       | 106,655           | 117,047             | 135,000             |
| <b>TOTAL FUNDING</b>        | <b>\$106,655</b>  | <b>\$117,047</b>    | <b>\$135,000</b>    |
| <b>EXPENDITURES</b>         |                   |                     |                     |
| Personnel Services          | 106,655           | 115,401             | 82,199              |
| Contractual Services        | 0                 | 0                   | 20,393              |
| Commodities                 | 0                 | 0                   | 12,080              |
| Self-Insurance/Other        | 0                 | 1,646               | 20,328              |
| <b>TOTAL EXPENDITURES</b>   | <b>\$106,655</b>  | <b>\$117,047</b>    | <b>\$135,000</b>    |
| <b>Authorized Positions</b> | <b>0</b>          | <b>0</b>            | <b>1</b>            |

**GRANT NAME:** *Ending the HIV Epidemic & Stigma***PROGRAM INFORMATION**

The purpose of this funding is to implement a comprehensive HIV program, that complements programs such as the Ryan White program and other U S Department of Health and Human Services programs, designed to support ending the HIV epidemic in America by leveraging powerful data, tools and resources to reduce the HIV infections by 75% in five years.

|                             | Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|-------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                   |                     |                     |
| FEDERAL                     | 771,860           | 901,237             | 901,273             |
| <b>TOTAL FUNDING</b>        | <b>\$771,860</b>  | <b>\$901,237</b>    | <b>\$901,273</b>    |
| <b>EXPENDITURES</b>         |                   |                     |                     |
| Personnel Services          | 388,817           | 478,786             | 524,133             |
| Contractual Services        | 244,095           | 215,549             | 231,620             |
| Commodities                 | 40,585            | 103,151             | 15,902              |
| Self-Insurance/Other        | 96,174            | 103,751             | 129,618             |
| Capital Outlay              | 2,189             | 0                   | 0                   |
| <b>TOTAL EXPENDITURES</b>   | <b>\$771,860</b>  | <b>\$901,237</b>    | <b>\$901,273</b>    |
| <b>Authorized Positions</b> | <b>7</b>          | <b>6</b>            | <b>6</b>            |

**HEALTH**GENERAL FUND  
RESILIENCY, ENERGY EFFICIENCY, & SUSTAINABILITY FUND**GRANT NAME:** *Flu Surveillance***PROGRAM INFORMATION**

This program provides funds for supplies that allows SAMHD's Lab program to submit clinical specimens through discussions and a mutual agreement with local health departments in the SAMHD's service area. It provides for testing up to two hundred (200) clinical specimens meeting Clinical Laboratory Improvement Act (CLIA'88) and from designated submitters within the Contractor's service area. The agreement also requires SAMHD to perform the Centers for Disease Control and Prevention (CDC) Real Time (RT) Polymerase Chain reaction Method (PCR) for typing of influenza viruses on each specimen.

|                             | Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|-------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                   |                     |                     |
| STATE                       | 4,932             | 5,000               | 5,000               |
| <b>TOTAL FUNDING</b>        | <b>\$4,932</b>    | <b>\$5,000</b>      | <b>\$5,000</b>      |
| <b>EXPENDITURES</b>         |                   |                     |                     |
| Commodities                 | 4,932             | 5,000               | 5,000               |
| <b>TOTAL EXPENDITURES</b>   | <b>\$4,932</b>    | <b>\$5,000</b>      | <b>\$5,000</b>      |
| <b>Authorized Positions</b> | <b>0</b>          | <b>0</b>            | <b>0</b>            |

**GRANT NAME:** *Head Start COSA***PROGRAM INFORMATION**

The San Antonio Head Start Oral Health Program (SA OHP) is a comprehensive program that includes the following key components: assessment (of community resources and deficits, the oral health knowledge, attitudes and beliefs of parents and teachers), prevention, ensuring access to a dental home, education, and program evaluation. Direct services include on-site dental evaluations, application of fluoride varnish, referrals, case management, and oral health education.

|                             | Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|-------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                   |                     |                     |
| FEDERAL                     | 255,447           | 268,921             | 271,438             |
| CITY - In-Kind Contribution | 79,417            | 67,221              | 67,860              |
| <b>TOTAL FUNDING</b>        | <b>\$334,864</b>  | <b>\$336,142</b>    | <b>\$339,298</b>    |
| <b>EXPENDITURES</b>         |                   |                     |                     |
| Personnel Services          | 227,550           | 265,450             | 266,889             |
| Contractual Services        | 10,955            | 1,489               | 3,000               |
| Commodities                 | 16,336            | 1,403               | 1,549               |
| Self-Insurance/Other        | 606               | 579                 | 0                   |
| In-Kind                     | 79,417            | 67,221              | 67,860              |
| <b>TOTAL EXPENDITURES</b>   | <b>\$334,864</b>  | <b>\$336,142</b>    | <b>\$339,298</b>    |
| <b>Authorized Positions</b> | <b>2</b>          | <b>2</b>            | <b>2</b>            |

**HEALTH**GENERAL FUND  
RESILIENCY, ENERGY EFFICIENCY, & SUSTAINABILITY FUND**GRANT NAME:** *Healthy Start Initiative***PROGRAM INFORMATION**

As one of 115 Healthy Start (HS) projects nationwide, San Antonio Healthy Start (SAHS) is implementing localized program activities and solutions tailored to community-specific needs that aim to enhance mothers' health, prevent infant death, and eliminate health disparities by connecting families with culturally sensitive and comprehensive health services and accessible community health education, and ensuring that social and health services are well coordinated.

|                             | Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|-------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                   |                     |                     |
| FEDERAL                     | 679,788           | 852,626             | 1,100,000           |
| <b>TOTAL FUNDING</b>        | <b>\$679,788</b>  | <b>\$852,626</b>    | <b>\$1,100,000</b>  |
| <b>EXPENDITURES</b>         |                   |                     |                     |
| Personnel Services          | 453,712           | 781,799             | 827,245             |
| Contractual Services        | 151,913           | 56,259              | 235,405             |
| Commodities                 | 70,588            | 9,549               | 28,850              |
| Self-Insurance/Other        | 3,575             | 5,019               | 8,500               |
| <b>TOTAL EXPENDITURES</b>   | <b>\$679,788</b>  | <b>\$852,626</b>    | <b>\$1,100,000</b>  |
| <b>Authorized Positions</b> | <b>12</b>         | <b>11</b>           | <b>11</b>           |

**GRANT NAME:** *Healthy Texas Mothers & Babies***PROGRAM INFORMATION**

The goal of the Healthy Texas Mothers and Babies Community Coalition initiative is to support collective impact and data-driven strategies to improve birth outcomes, maternal, perinatal, and infant health, and to reduce disparities in infant mortality.

|                             | Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|-------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                   |                     |                     |
| FEDERAL                     | 70,516            | 35,000              | 35,000              |
| STATE                       | 6,478             | 49,779              | 50,000              |
| <b>TOTAL FUNDING</b>        | <b>\$76,994</b>   | <b>\$84,779</b>     | <b>\$85,000</b>     |
| <b>EXPENDITURES</b>         |                   |                     |                     |
| Personnel Services          | 70,018            | 81,048              | 84,306              |
| Contractual Services        | 6,976             | 3,268               | 694                 |
| Self-Insurance/Other        | 0                 | 463                 | 0                   |
| <b>TOTAL EXPENDITURES</b>   | <b>\$76,994</b>   | <b>\$84,779</b>     | <b>\$85,000</b>     |
| <b>Authorized Positions</b> | <b>1</b>          | <b>1</b>            | <b>1</b>            |



**HEALTH**GENERAL FUND  
RESILIENCY, ENERGY EFFICIENCY, & SUSTAINABILITY FUND**GRANT NAME:** *HIV Surveillance Program***PROGRAM INFORMATION**

Program shall conduct active surveillance and reporting activities for Human Immunodeficiency Virus/Acquired Immunodeficiency Syndrome (HIV/AIDS). Program shall perform the activities required under this program attachment in the service area designated. Program shall comply with all federal and state statutes and regulations.

|                             | Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|-------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                   |                     |                     |
| STATE                       | 195,658           | 198,403             | 163,796             |
| <b>TOTAL FUNDING</b>        | <b>\$195,658</b>  | <b>\$198,403</b>    | <b>\$163,796</b>    |
| <b>EXPENDITURES</b>         |                   |                     |                     |
| Personnel Services          | 177,530           | 182,783             | 130,215             |
| Contractual Services        | 7,245             | 1,338               | 1,379               |
| Commodities                 | 9,376             | 11,929              | 0                   |
| Self-Insurance/Other        | 0                 | 2,353               | 32,202              |
| Capital Outlay              | 1,507             | 0                   | 0                   |
| <b>TOTAL EXPENDITURES</b>   | <b>\$195,658</b>  | <b>\$198,403</b>    | <b>\$163,796</b>    |
| <b>Authorized Positions</b> | <b>2</b>          | <b>2</b>            | <b>2</b>            |

**GRANT NAME:** *Inner City School Immunization Project***PROGRAM INFORMATION**

The San Antonio Metropolitan Health District (SAMHD) Immunization Division maintains basic program operations that include procedures, activities, and events to vaccinate children, adolescents, and adults in accordance with the Centers for Disease Control and Prevention's (CDC) National Immunization Program (NIP) grant guidance as well as the standards that are outlined in the annual contract from Texas State Health Services (TDSHS).

|                             | Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|-------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                   |                     |                     |
| STATE                       | 592,269           | 539,120             | 594,495             |
| <b>TOTAL FUNDING</b>        | <b>\$592,269</b>  | <b>\$539,120</b>    | <b>\$594,495</b>    |
| <b>EXPENDITURES</b>         |                   |                     |                     |
| Personnel Services          | 585,230           | 525,584             | 567,717             |
| Contractual Services        | 817               | 3,629               | 0                   |
| Commodities                 | 6,222             | 6,443               | 0                   |
| Self-Insurance/Other        | 0                 | 3,464               | 26,778              |
| <b>TOTAL EXPENDITURES</b>   | <b>\$592,269</b>  | <b>\$539,120</b>    | <b>\$594,495</b>    |
| <b>Authorized Positions</b> | <b>9</b>          | <b>8</b>            | <b>7</b>            |

**HEALTH**GENERAL FUND  
RESILIENCY, ENERGY EFFICIENCY, & SUSTAINABILITY FUND**GRANT NAME:** *Local Public Health Services (Triple O)***PROGRAM INFORMATION**

The project will improve or strengthen local public health infrastructure within the state of Texas by: developing objectives to address a public health issue; utilizing resources provided through this program attachment to conduct activities and services that provide/support the delivery of essential public health services; assessing, monitoring and evaluating the essential public health activities and services provided through this program attachment; and developing strategies to improve the delivery of essential public health service(s) to identified service area.

|                             | <b>Actual<br/>FY 2025</b> | <b>Estimate<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>FUNDING SOURCES</b>      |                           |                             |                             |
| FEDERAL                     | 134,863                   | 122,945                     | 133,516                     |
| STATE                       | 93,473                    | 85,214                      | 92,540                      |
| <b>TOTAL FUNDING</b>        | <b>\$228,336</b>          | <b>\$208,159</b>            | <b>\$226,056</b>            |
| <b>EXPENDITURES</b>         |                           |                             |                             |
| Personnel Services          | 192,120                   | 140,948                     | 167,959                     |
| Contractual Services        | 32,135                    | 59,838                      | 16,544                      |
| Commodities                 | 4,081                     | 1,167                       | 0                           |
| Self-Insurance/Other        | 0                         | 3,273                       | 41,553                      |
| Capital Outlay              | 0                         | 2,933                       | 0                           |
| <b>TOTAL EXPENDITURES</b>   | <b>\$228,336</b>          | <b>\$208,159</b>            | <b>\$226,056</b>            |
| <b>Authorized Positions</b> | <b>3</b>                  | <b>3</b>                    | <b>2</b>                    |

**HEALTH**

GENERAL FUND

RESILIENCY, ENERGY EFFICIENCY, &amp; SUSTAINABILITY FUND

**GRANT NAME:** *Medicaid Waiver 1115***PROGRAM INFORMATION**

These funds were earned through participation in the Health and Human Services Commission (HHSC) "Texas Healthcare Transformation and Quality Improvement Program" or "1115 Medicaid Waiver Program." These funds will be used to support projects in the areas of diabetes prevention, children's oral health, HIV and Syphilis prevention, breastfeeding promotion, teen health, neighborhood health, and violence prevention that increase access to healthcare, improve the quality of care, and enhance population health. Additionally, funds support departmental operations and positions for informatics, health equity, trauma informed care, and air quality.

|                             | Actual<br>FY 2025  | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|--------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                    |                     |                     |
| FEDERAL                     | 7,974,946          | 11,396,597          | 6,642,212           |
| <b>TOTAL FUNDING</b>        | <b>\$7,974,946</b> | <b>\$11,396,597</b> | <b>\$6,642,212</b>  |
| <b>EXPENDITURES</b>         |                    |                     |                     |
| Personnel Services          | 6,574,782          | 6,224,581           | 6,060,783           |
| Contractual Services        | 1,175,335          | 4,964,916           | 395,497             |
| Commodities                 | 171,136            | 107,800             | 173,961             |
| Self-Insurance/Other        | 21,294             | 69,197              | 11,971              |
| Capital Outlay              | 32,399             | 30,103              | 0                   |
| <b>TOTAL EXPENDITURES</b>   | <b>\$7,974,946</b> | <b>\$11,396,597</b> | <b>\$6,642,212</b>  |
| <b>Authorized Positions</b> | <b>93</b>          | <b>80</b>           | <b>63</b>           |

**GRANT NAME:** *Milk Sample Lab Test***PROGRAM INFORMATION**

This fee-for-service contract with the Texas Department of State Health Services (DSHS) reimburses the San Antonio Metropolitan Health District for the analysis of milk and dairy samples derived from DSHS Region 8 and 11 dairies and retailers.

|                             | Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|-------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                   |                     |                     |
| STATE                       | 52,173            | 49,333              | 89,714              |
| <b>TOTAL FUNDING</b>        | <b>\$52,173</b>   | <b>\$49,333</b>     | <b>\$89,714</b>     |
| <b>EXPENDITURES</b>         |                   |                     |                     |
| Contractual Services        | 52,173            | 49,333              | 89,714              |
| <b>TOTAL EXPENDITURES</b>   | <b>\$52,173</b>   | <b>\$49,333</b>     | <b>\$89,714</b>     |
| <b>Authorized Positions</b> | <b>0</b>          | <b>0</b>            | <b>0</b>            |

**HEALTH**GENERAL FUND  
RESILIENCY, ENERGY EFFICIENCY, & SUSTAINABILITY FUND**GRANT NAME:** *Opioid Settlement Funding***PROGRAM INFORMATION**

The Texas Opioid Abatement Fund Council was formed to ensure that money recovered through the joint efforts of the state and its political subdivisions through a statewide opioid settlement agreement is allocated fairly and spent to remediate the opioid crisis using efficient, cost-effective methods.

|                             | Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|-------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                   |                     |                     |
| STATE                       | 188,692           | 807,694             | 352,521             |
| <b>TOTAL FUNDING</b>        | <b>\$188,692</b>  | <b>\$807,694</b>    | <b>\$352,521</b>    |
| <b>EXPENDITURES</b>         |                   |                     |                     |
| Personnel Services          | 50,881            | 88,343              | 94,061              |
| Contractual Services        | 137,811           | 719,351             | 258,460             |
| <b>TOTAL EXPENDITURES</b>   | <b>\$188,692</b>  | <b>\$807,694</b>    | <b>\$352,521</b>    |
| <b>Authorized Positions</b> | <b>0</b>          | <b>0</b>            | <b>0</b>            |

**GRANT NAME:** *Public Health Emergency Preparedness Grant (PHEP) - Laboratory Response Network Laboratory***PROGRAM INFORMATION**

These funds will be used to perform activities in support of the Centers for Disease Control and prevention Cooperative Agreement Work Plan for Public Health Emergency Preparedness. CDC's agreement is designed to upgrade and integrate state and local public health jurisdictions' preparedness for and response to bioterrorism, outbreaks of infectious disease and other public health threats and emergencies.

|                             | Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|-------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                   |                     |                     |
| FEDERAL                     | 243,634           | 249,639             | 249,447             |
| CITY - In-Kind Contribution | 26,492            | 21,967              | 24,945              |
| <b>TOTAL FUNDING</b>        | <b>\$270,126</b>  | <b>\$271,606</b>    | <b>\$274,392</b>    |
| <b>EXPENDITURES</b>         |                   |                     |                     |
| Personnel Services          | 153,271           | 165,952             | 170,767             |
| Contractual Services        | 62,639            | 12,405              | 25,687              |
| Commodities                 | 27,724            | 66,751              | 35,708              |
| Self-Insurance/Other        | 0                 | 4,531               | 17,285              |
| In-Kind                     | 26,492            | 21,967              | 24,945              |
| <b>TOTAL EXPENDITURES</b>   | <b>\$270,126</b>  | <b>\$271,606</b>    | <b>\$274,392</b>    |
| <b>Authorized Positions</b> | <b>2</b>          | <b>2</b>            | <b>2</b>            |

**HEALTH**

GENERAL FUND

RESILIENCY, ENERGY EFFICIENCY, &amp; SUSTAINABILITY FUND

**GRANT NAME:** *Public Health Emergency Preparedness Grant (PHEP) - Bioterrorism***PROGRAM INFORMATION**

This federal grant will fund the SAMHD Public Health Emergency Preparedness Division. These funds will be used for developing and maintaining initiatives with local, state, and federal response partners in the areas of All-Hazards Preparedness Planning, Epidemiology and Surveillance, redundant communication, public information and emergency risk communications, and training and exercising to effectively respond to public health emergencies.

|                             | <b>Actual<br/>FY 2025</b> | <b>Estimate<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>FUNDING SOURCES</b>      |                           |                             |                             |
| FEDERAL                     | 895,068                   | 761,407                     | 1,034,437                   |
| CITY - In-Kind Contribution | 121,673                   | 78,681                      | 103,444                     |
| <b>TOTAL FUNDING</b>        | <b>\$1,016,741</b>        | <b>\$840,088</b>            | <b>\$1,137,881</b>          |
| <b>EXPENDITURES</b>         |                           |                             |                             |
| Personnel Services          | 581,663                   | 532,009                     | 704,515                     |
| Contractual Services        | 112,060                   | 149,341                     | 136,830                     |
| Commodities                 | 93,722                    | 54,798                      | 106,684                     |
| Self-Insurance/Other        | 26,163                    | 25,259                      | 74,038                      |
| Capital Outlay              | 81,460                    | 0                           | 12,370                      |
| In-Kind                     | 121,673                   | 78,681                      | 103,444                     |
| <b>TOTAL EXPENDITURES</b>   | <b>\$1,016,741</b>        | <b>\$840,088</b>            | <b>\$1,137,881</b>          |
| <b>Authorized Positions</b> | <b>6</b>                  | <b>5</b>                    | <b>6</b>                    |

**HEALTH**GENERAL FUND  
RESILIENCY, ENERGY EFFICIENCY, & SUSTAINABILITY FUND**GRANT NAME:** *Public Health Emergency Preparedness Grant (PHEP) - City Readiness Initiative***PROGRAM INFORMATION**

These funds will be used to develop plans and infrastructure, so the targeted Metropolitan Area is prepared to provide medical countermeasures to their identified population within 48 hours after the decision to do so during a large-scale public health emergency such as a bioterrorism attack.

|                             | Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|-------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                   |                     |                     |
| FEDERAL                     | 229,868           | 225,543             | 227,862             |
| CITY - In-Kind Contribution | 34,664            | 9,246               | 22,786              |
| <b>TOTAL FUNDING</b>        | <b>\$264,532</b>  | <b>\$234,789</b>    | <b>\$250,648</b>    |
| <b>EXPENDITURES</b>         |                   |                     |                     |
| Personnel Services          | 218,440           | 189,774             | 103,954             |
| Contractual Services        | 5,324             | 23,802              | 95,209              |
| Commodities                 | 6,104             | 6,973               | 6,189               |
| Self-Insurance/Other        | 0                 | 4,994               | 22,510              |
| In-Kind                     | 34,664            | 9,246               | 22,786              |
| <b>TOTAL EXPENDITURES</b>   | <b>\$264,532</b>  | <b>\$234,789</b>    | <b>\$250,648</b>    |
| <b>Authorized Positions</b> | <b>2</b>          | <b>2</b>            | <b>1</b>            |

**GRANT NAME:** *Public Health Infrastructure Grant (PHIG)***PROGRAM INFORMATION**

Workforce strategy is to recruit and hire or sustain a total of 46 public health positions to ensure Metro Health has the right number of people with the right skills in the right places at the right time. Additional planned activities are to support and sustain the public health workforce, train new and existing staff, strengthen workforce planning, systems, processes and policies, and support grant implementation.

|                             | Actual<br>FY 2025  | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|--------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                    |                     |                     |
| FEDERAL                     | 2,990,639          | 2,720,017           | 4,260,921           |
| <b>TOTAL FUNDING</b>        | <b>\$2,990,639</b> | <b>\$2,720,017</b>  | <b>\$4,260,921</b>  |
| <b>EXPENDITURES</b>         |                    |                     |                     |
| Personnel Services          | 2,027,391          | 2,127,442           | 2,297,173           |
| Contractual Services        | 952,564            | 536,807             | 1,943,928           |
| Commodities                 | 9,547              | 48,917              | 600                 |
| Self-Insurance/Other        | 1,137              | 6,851               | 19,220              |
| <b>TOTAL EXPENDITURES</b>   | <b>\$2,990,639</b> | <b>\$2,720,017</b>  | <b>\$4,260,921</b>  |
| <b>Authorized Positions</b> | <b>27</b>          | <b>27</b>           | <b>27</b>           |

**HEALTH**GENERAL FUND  
RESILIENCY, ENERGY EFFICIENCY, & SUSTAINABILITY FUND**GRANT NAME:** *Public Health Infrastructure Grant (PHIG) - SA Forward***PROGRAM INFORMATION**

Foundational Capabilities strategies are to strengthen accountability and performance management, receive PHAB reaccréditation, strengthen organizational competencies in information technology, human resources, financial management, contracting, and procurement, enhance external communications, and strengthen community partnerships and engagement, all through an equity lens.

|                             | Actual<br>FY 2025  | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|--------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                    |                     |                     |
| FEDERAL                     | 1,436,042          | 1,759,896           | 2,182,097           |
| <b>TOTAL FUNDING</b>        | <b>\$1,436,042</b> | <b>\$1,759,896</b>  | <b>\$2,182,097</b>  |
| <b>EXPENDITURES</b>         |                    |                     |                     |
| Personnel Services          | 1,431,433          | 1,651,337           | 1,948,203           |
| Contractual Services        | 4,071              | 105,552             | 225,475             |
| Self-Insurance/Other        | 538                | 3,007               | 8,419               |
| <b>TOTAL EXPENDITURES</b>   | <b>\$1,436,042</b> | <b>\$1,759,896</b>  | <b>\$2,182,097</b>  |
| <b>Authorized Positions</b> | <b>22</b>          | <b>22</b>           | <b>22</b>           |

**GRANT NAME:** *REACH Healthy Neighborhoods Project***PROGRAM INFORMATION**

The REACH grant aims to improve health, prevent chronic diseases, and reduce health disparities among racial and ethnic populations with the highest risk by supporting culturally tailored interventions to address the preventable health behaviors of tobacco use and poor nutrition, by strengthening collaboration between Metro Health's Healthy Neighborhoods Program and office of Health Equity over the course of a 5-year period.

|                             | Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|-------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                   |                     |                     |
| FEDERAL                     | 888,799           | 584,791             | 680,038             |
| <b>TOTAL FUNDING</b>        | <b>\$888,799</b>  | <b>\$584,791</b>    | <b>\$680,038</b>    |
| <b>EXPENDITURES</b>         |                   |                     |                     |
| Personnel Services          | 708,262           | 492,253             | 585,227             |
| Contractual Services        | 125,896           | 75,673              | 26,159              |
| Commodities                 | 4,102             | 14,299              | 7,628               |
| Self-Insurance/Other        | 50,539            | 2,566               | 61,024              |
| <b>TOTAL EXPENDITURES</b>   | <b>\$888,799</b>  | <b>\$584,791</b>    | <b>\$680,038</b>    |
| <b>Authorized Positions</b> | <b>10</b>         | <b>7</b>            | <b>7</b>            |

**HEALTH**GENERAL FUND  
RESILIENCY, ENERGY EFFICIENCY, & SUSTAINABILITY FUND**GRANT NAME:** *STD HIV Disease Intervention Specialist Workforce Development***PROGRAM INFORMATION**

This grant increases the staffing available to conduct HIV and sexually transmitted infection (STI) investigations to ensure individuals and their partners are informed, tested, adequately treated and/or linked to care in order to prevent additional exposures in the community.

|                             | Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|-------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                   |                     |                     |
| FEDERAL                     | 481,595           | 410,766             | 571,977             |
| <b>TOTAL FUNDING</b>        | <b>\$481,595</b>  | <b>\$410,766</b>    | <b>\$571,977</b>    |
| <b>EXPENDITURES</b>         |                   |                     |                     |
| Personnel Services          | 363,323           | 336,366             | 438,199             |
| Contractual Services        | 527               | 69                  | 6,960               |
| Commodities                 | 43,415            | 0                   | 17,828              |
| Self-Insurance/Other        | 74,330            | 74,331              | 108,990             |
| <b>TOTAL EXPENDITURES</b>   | <b>\$481,595</b>  | <b>\$410,766</b>    | <b>\$571,977</b>    |
| <b>Authorized Positions</b> | <b>7</b>          | <b>6</b>            | <b>6</b>            |

**GRANT NAME:** *STI/HIV Prevention Services Grant***PROGRAM INFORMATION**

The project shall perform the following activities: community and individual behavior change interventions; medical and laboratory services; partner services; leadership and program management; surveillance and data management; and training and professional development. The project shall conduct programs to control and prevent the spread of STDs including HIV/AIDS and viral hepatitis.

|                             | Actual<br>FY 2025  | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|--------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                    |                     |                     |
| FEDERAL                     | 1,402,939          | 1,417,935           | 1,417,935           |
| <b>TOTAL FUNDING</b>        | <b>\$1,402,939</b> | <b>\$1,417,935</b>  | <b>\$1,417,935</b>  |
| <b>EXPENDITURES</b>         |                    |                     |                     |
| Personnel Services          | 986,912            | 1,027,842           | 1,060,343           |
| Contractual Services        | 11,983             | 6,673               | 6,131               |
| Commodities                 | 185,339            | 133,202             | 83,698              |
| Self-Insurance/Other        | 218,705            | 249,018             | 267,763             |
| Capital Outlay              | 0                  | 1,200               | 0                   |
| <b>TOTAL EXPENDITURES</b>   | <b>\$1,402,939</b> | <b>\$1,417,935</b>  | <b>\$1,417,935</b>  |
| <b>Authorized Positions</b> | <b>13</b>          | <b>13</b>           | <b>13</b>           |



**HEALTH**GENERAL FUND  
RESILIENCY, ENERGY EFFICIENCY, & SUSTAINABILITY FUND**GRANT NAME:** *Surveillance Epidemiology***PROGRAM INFORMATION**

Contractor will perform surveillance and epidemiology activities for all notifiable conditions with an emphasis on those that can be reported through National Electronic Disease Surveillance System (NEDSS) and related activities including outbreak investigations, and preparedness activities.

|                             | Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|-------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                   |                     |                     |
| STATE                       | 130,359           | 149,072             | 136,563             |
| <b>TOTAL FUNDING</b>        | <b>\$130,359</b>  | <b>\$149,072</b>    | <b>\$136,563</b>    |
| <b>EXPENDITURES</b>         |                   |                     |                     |
| Personnel Services          | 129,395           | 146,577             | 93,114              |
| Contractual Services        | 134               | 0                   | 15,122              |
| Commodities                 | 0                 | 0                   | 3,991               |
| Self-Insurance/Other        | 830               | 2,495               | 24,336              |
| <b>TOTAL EXPENDITURES</b>   | <b>\$130,359</b>  | <b>\$149,072</b>    | <b>\$136,563</b>    |
| <b>Authorized Positions</b> | <b>2</b>          | <b>2</b>            | <b>1</b>            |

**GRANT NAME:** *Sustainable Food Center***PROGRAM INFORMATION**

In August 2024, the Sustainable Food Center was awarded a grant from the USDA for their application for the Nutrition Incentive Program. Funded by this grant, the Sustainable Food Center will provide funds to the City to support the expansion of the Double Up Food Bucks program, which matches Supplemental Nutrition Assistance Program (SNAP) dollars, dollar for dollar, ensuring that low-income community members can purchase more fresh produce for their dollar.

|                             | Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|-------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                   |                     |                     |
| OTHER                       | 11,619            | 8,302               | 126,437             |
| CITY - In-Kind Contribution | 60,841            | 4,962               | 66,000              |
| <b>TOTAL FUNDING</b>        | <b>\$72,460</b>   | <b>\$13,264</b>     | <b>\$192,437</b>    |
| <b>EXPENDITURES</b>         |                   |                     |                     |
| Personnel Services          | 11,619            | 6,616               | 81,684              |
| Contractual Services        | 0                 | 50                  | 24,495              |
| Self-Insurance/Other        | 0                 | 1,636               | 20,258              |
| In-Kind                     | 60,841            | 4,962               | 66,000              |
| <b>TOTAL EXPENDITURES</b>   | <b>\$72,460</b>   | <b>\$13,264</b>     | <b>\$192,437</b>    |
| <b>Authorized Positions</b> | <b>0</b>          | <b>0</b>            | <b>0</b>            |

**HEALTH**

GENERAL FUND

RESILIENCY, ENERGY EFFICIENCY, &amp; SUSTAINABILITY FUND

**GRANT NAME:** *TB Prevention and Control - State***PROGRAM INFORMATION**

This grants funds tuberculosis preventive and TB treatment activities for Bexar County. The activities include: outreach, investigation, treatment and community surveillance. Outreach activities include administration of anti-tuberculosis medications by direct observation (DOT), and contact investigation of those persons potentially exposed to infectious TB. DOT can be administered at a patient's home, work, school or other location agreed upon by the patient. Contact investigation includes interviewing people suspected of TB disease, and actively locating and informing those who may have been exposed to TB. Preventive medication and medical care associated with TB exposure and prevention is provided at the TB Clinic. Surveillance is the active monitoring, tracing and ongoing epidemiological reviews of cases and exposures. Surveillance activities are routinely conducted at homeless shelters, substance abuse treatment facilities, detention facilities, community organizations, and other settings where TB treatment may be deemed likely.

|                             | <b>Actual<br/>FY 2025</b> | <b>Estimate<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>FUNDING SOURCES</b>      |                           |                             |                             |
| STATE                       | 620,123                   | 601,563                     | 614,986                     |
| CITY - In-Kind Contribution | 222,934                   | 139,968                     | 122,998                     |
| <b>TOTAL FUNDING</b>        | <b>\$843,057</b>          | <b>\$741,531</b>            | <b>\$737,984</b>            |
| <b>EXPENDITURES</b>         |                           |                             |                             |
| Personnel Services          | 531,191                   | 570,651                     | 577,931                     |
| Contractual Services        | 49,725                    | 13,395                      | 7,291                       |
| Commodities                 | 38,866                    | 13,889                      | 8,934                       |
| Self-Insurance/Other        | 341                       | 3,628                       | 20,830                      |
| In-Kind                     | 222,934                   | 139,968                     | 122,998                     |
| <b>TOTAL EXPENDITURES</b>   | <b>\$843,057</b>          | <b>\$741,531</b>            | <b>\$737,984</b>            |
| <b>Authorized Positions</b> | <b>5</b>                  | <b>5</b>                    | <b>5</b>                    |

**HEALTH**

GENERAL FUND

RESILIENCY, ENERGY EFFICIENCY, &amp; SUSTAINABILITY FUND

**GRANT NAME:** *TB Prevention Special Projects - Federal***PROGRAM INFORMATION**

This grant funds tuberculosis preventive and TB treatment activities for Bexar County. The activities include: outreach, investigation, treatment and community surveillance. Outreach activities include administration of anti-tuberculosis medications by direct observation (DOT), and contact investigation of those persons potentially exposed to infectious TB. DOT can be administered at a patient's home, work, school or other location agreed upon by the patient. Contact investigation includes interviewing people suspected of TB disease, and actively locating and informing those who may have been exposed to TB. Contacts are encouraged to seek evaluation at an SAMHD facility, and take preventative therapy. Preventive medication and medical care associated with TB exposure and prevention is provided at the TB Clinic. Surveillance is the active monitoring, tracing and ongoing epidemiological reviews of cases and exposures. Surveillance activities are routinely conducted at homeless shelters, substance abuse treatment facilities, detention facilities, community organizations, and other settings where TB treatment may be deemed likely.

|                             | <b>Actual<br/>FY 2025</b> | <b>Estimate<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>FUNDING SOURCES</b>      |                           |                             |                             |
| FEDERAL                     | 293,779                   | 304,254                     | 302,903                     |
| CITY - In-Kind Contribution | 58,586                    | 59,736                      | 60,581                      |
| <b>TOTAL FUNDING</b>        | <b>\$352,365</b>          | <b>\$363,990</b>            | <b>\$363,484</b>            |
| <b>EXPENDITURES</b>         |                           |                             |                             |
| Personnel Services          | 237,490                   | 296,295                     | 267,772                     |
| Contractual Services        | 55,033                    | 4,905                       | 7,114                       |
| Commodities                 | 0                         | 600                         | 20,138                      |
| Self-Insurance/Other        | 1,256                     | 2,454                       | 7,879                       |
| In-Kind                     | 58,586                    | 59,736                      | 60,581                      |
| <b>TOTAL EXPENDITURES</b>   | <b>\$352,365</b>          | <b>\$363,990</b>            | <b>\$363,484</b>            |
| <b>Authorized Positions</b> | <b>5</b>                  | <b>5</b>                    | <b>4</b>                    |

**HEALTH**GENERAL FUND  
RESILIENCY, ENERGY EFFICIENCY, & SUSTAINABILITY FUND**GRANT NAME:** *Texas Asthma Control Program (EXHALE)***PROGRAM INFORMATION**

Texas Department of State Health Services will contract with Metro Health to implement targeted, evidence-based childhood asthma control strategies in the San Antonio Metropolitan Health District service area.

|                             | Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|-------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                   |                     |                     |
| FEDERAL                     | 72,999            | 86,971              | 100,000             |
| <b>TOTAL FUNDING</b>        | <b>\$72,999</b>   | <b>\$86,971</b>     | <b>\$100,000</b>    |
| <b>EXPENDITURES</b>         |                   |                     |                     |
| Personnel Services          | 68,877            | 65,467              | 75,367              |
| Contractual Services        | 274               | 8,799               | 4,695               |
| Commodities                 | 0                 | 805                 | 1,300               |
| Self-Insurance/Other        | 3,848             | 11,824              | 18,638              |
| Capital Outlay              | 0                 | 76                  | 0                   |
| <b>TOTAL EXPENDITURES</b>   | <b>\$72,999</b>   | <b>\$86,971</b>     | <b>\$100,000</b>    |
| <b>Authorized Positions</b> | <b>1</b>          | <b>1</b>            | <b>1</b>            |

**GRANT NAME:** *Title V Dental Program***PROGRAM INFORMATION**

This is a fee-for-service program that provides preventative and therapeutic dental services to children and adolescents for Title V eligible patients.

|                             | Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|-------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                   |                     |                     |
| FEDERAL                     | 183,039           | 208,870             | 130,544             |
| <b>TOTAL FUNDING</b>        | <b>\$183,039</b>  | <b>\$208,870</b>    | <b>\$130,544</b>    |
| <b>EXPENDITURES</b>         |                   |                     |                     |
| Personnel Services          | 62,213            | 71,324              | 74,696              |
| Contractual Services        | 120,826           | 137,546             | 55,848              |
| <b>TOTAL EXPENDITURES</b>   | <b>\$183,039</b>  | <b>\$208,870</b>    | <b>\$130,544</b>    |
| <b>Authorized Positions</b> | <b>1</b>          | <b>1</b>            | <b>1</b>            |

**HEALTH**GENERAL FUND  
RESILIENCY, ENERGY EFFICIENCY, & SUSTAINABILITY FUND**GRANT NAME:** *Whole Air Monitoring***PROGRAM INFORMATION**

The Public Center for Environmental Health (PCEH) is an Air Quality program of the San Antonio Metropolitan Health District (SAMHD) funded by the Department of Homeland Security (DHS) to monitor air quality and address environmental health concerns within Bexar County. The Public Center for Environmental Health also receives funding from DHS to maintain continuous air quality stations throughout Bexar County.

|                             | Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|-------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                   |                     |                     |
| FEDERAL                     | 0                 | 0                   | 381,360             |
| <b>TOTAL FUNDING</b>        | <b>\$0</b>        | <b>\$0</b>          | <b>\$381,360</b>    |
| <b>EXPENDITURES</b>         |                   |                     |                     |
| Personnel Services          | 0                 | 0                   | 274,642             |
| Contractual Services        | 0                 | 0                   | 19,857              |
| Commodities                 | 0                 | 0                   | 5,250               |
| Self-Insurance/Other        | 0                 | 0                   | 80,561              |
| Capital Outlay              | 0                 | 0                   | 1,050               |
| <b>TOTAL EXPENDITURES</b>   | <b>\$0</b>        | <b>\$0</b>          | <b>\$381,360</b>    |
| <b>Authorized Positions</b> | <b>0</b>          | <b>0</b>            | <b>3</b>            |

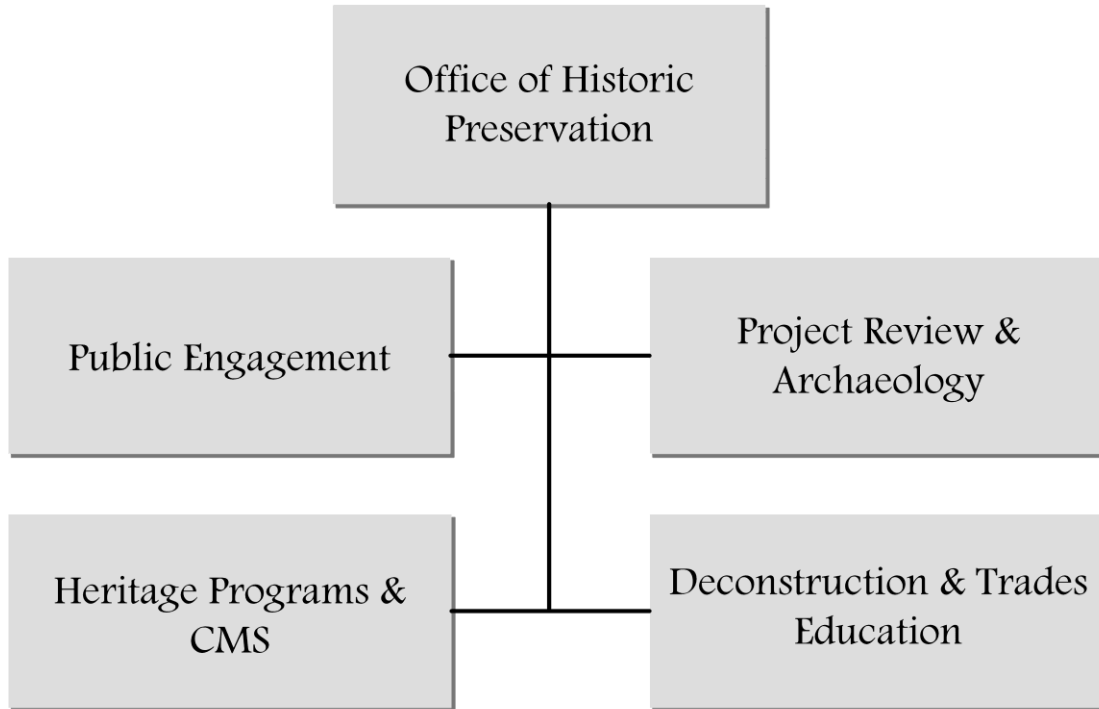
**GRANT NAME:** *Women, Infants and Children (WIC) Program***PROGRAM INFORMATION**

The Special Supplemental Nutrition Program for Women, Infants, and Children (WIC), provides food vouchers (redeemable at grocery stores for certain nutritious foods), nutrition education and counseling, breastfeeding promotion and support, and health care referrals, at no cost to low-income pregnant, postpartum, and breastfeeding women, infants, and children under the age of five, who are determined to be at nutritional risk.

|                             | Actual<br>FY 2025  | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|--------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                    |                     |                     |
| FEDERAL                     | 6,763,589          | 7,300,635           | 8,114,689           |
| <b>TOTAL FUNDING</b>        | <b>\$6,763,589</b> | <b>\$7,300,635</b>  | <b>\$8,114,689</b>  |
| <b>EXPENDITURES</b>         |                    |                     |                     |
| Personnel Services          | 4,896,867          | 5,080,824           | 5,708,371           |
| Contractual Services        | 881,760            | 865,668             | 836,445             |
| Commodities                 | 108,335            | 157,737             | 70,281              |
| Self-Insurance/Other        | 858,639            | 1,168,156           | 1,498,592           |
| Capital Outlay              | 17,988             | 28,250              | 1,000               |
| <b>TOTAL EXPENDITURES</b>   | <b>\$6,763,589</b> | <b>\$7,300,635</b>  | <b>\$8,114,689</b>  |
| <b>Authorized Positions</b> | <b>80</b>          | <b>79</b>           | <b>79</b>           |



# HISTORIC PRESERVATION



| APPROPRIATIONS BY FUND           | AUTHORIZED POSITIONS | PROPOSED BUDGET    |
|----------------------------------|----------------------|--------------------|
| General Fund                     | 13                   | 2,428,774          |
| Capital Management Services Fund | 1                    | 121,765            |
| <b>Total Funding</b>             | <b>14</b>            | <b>\$2,550,539</b> |

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**MISSION STATEMENT**

***THE OFFICE OF HISTORIC PRESERVATION IS COMMITTED TO PRESERVING AND LEVERAGING SAN ANTONIO'S HISTORIC AND CULTURAL RESOURCES TO FOSTER ECONOMIC OPPORTUNITY, COMMUNITY AUTHENTICITY AND VITALITY, AND SMART, SUSTAINABLE GROWTH, ENSURING THAT SAN ANTONIO'S HERITAGE SERVES AS A FOUNDATION FOR ITS FUTURE.***

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**PROGRAM INFORMATION**

The Office of Historic Preservation (OHP) is responsible for administering City programs related to historic preservation, cultural heritage, deconstruction, and regulatory compliance. The department reviews requests for Certificates of Appropriateness and provides support to two review bodies: the Historic and Design Review Commission and the Compliance and Technical Advisory Board. This process ensures quality and compatible development within local historic districts, the River Improvement Overlay Districts, Downtown, and within the World Heritage Buffer. In addition to design review, OHP's heritage programs seek to identify new properties and sites for landmark designation or commemoration. This includes engaging the community in exploring, discovering, and celebrating heritage in all forms and ensuring equitable access to preservation opportunities. Understanding the environmental sustainability inherent in preservation and reuse, OHP administers a Deconstruction and Circular Economy program that includes administering the deconstruction ordinance and operating a Material Innovation Center. OHP facilitates trainings, community events, and hands-on workshops to engage and empower residents in preservation skills, local history, and our built heritage. This includes opportunities for trades education and apprenticeships through OHP's Living Heritage Trades Academy.

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**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

**City-Wide Goal: San Antonio will be a city that maximizes its residents' well-being and human potential while capitalizing on its cultural diversity.**

- Establish heritage-focused planning policies which integrate and preserve historic, archaeological, architectural, and cultural resources with planning for public facilities, infrastructure, transportation, parks, and economic development.

**City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.**

- Grow the Deconstruction and Circular Economy Program to include opportunities for community impact projects and neighborhood resiliency hubs.
- Promote and utilize results of Economic Impact Study, Opportunity at Risk, and Treasure in the Walls documenting the effects of preservation efforts on the City's economy, climate response, and affordable housing efforts.
- Administer the REHABARAMA program focused on the preservation of older, affordable housing stock.

**City-Wide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.**

- Actively promote to the San Antonio region the value of balanced historic preservation and its link to economic development and environmental sustainability.
- Actively promote to property owners, builders, and developers the numerous preservation resources available in the public and private sectors through the Rehabber Club, Living Heritage Trades Academy, and other initiatives.

**City-Wide Goal: San Antonio will promote its unique resources to become a premier visitor and convention destination.**

- Strengthen the City of San Antonio's worldwide reputation as a significant place of history and culture.
- Support the River Walk Strategic Plan and River Walk Capital Improvements Advisory Board.
- Review and support catalytic projects impacting downtown, historic districts, and the River Walk.



**HISTORIC PRESERVATION**GENERAL FUND  
CAPITAL MANAGEMENT SERVICES FUND**GENERAL FUND  
EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 2,422,193                 | 2,622,162                 | 2,622,910                    | 1,694,579                   |
| CONTRACTUAL SERVICES        | 266,895                   | 133,236                   | 127,748                      | 127,538                     |
| COMMODITIES                 | 16,999                    | 17,987                    | 21,401                       | 15,152                      |
| SELF INSURANCE/OTHER        | 402,170                   | 376,568                   | 376,703                      | 321,772                     |
| CAPITAL OUTLAY              | 39,360                    | 9,422                     | 10,298                       | 20,683                      |
| TRANSFERS                   | 223,845                   | 235,672                   | 235,672                      | 249,050                     |
| <b>TOTAL EXPENDITURES</b>   | <b>\$3,371,462</b>        | <b>\$3,395,047</b>        | <b>\$3,394,732</b>           | <b>\$2,428,774</b>          |
| <b>Authorized Positions</b> | <b>23</b>                 | <b>21</b>                 | <b>21</b>                    | <b>13</b>                   |

**CAPITAL MANAGEMENT SERVICES FUND  
EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 104,764                   | 106,466                   | 106,508                      | 113,037                     |
| CONTRACTUAL SERVICES        | 16                        | 50                        | 16                           | 50                          |
| SELF INSURANCE/OTHER        | 0                         | 8,265                     | 8,265                        | 8,678                       |
| <b>TOTAL EXPENDITURES</b>   | <b>\$104,780</b>          | <b>\$114,781</b>          | <b>\$114,789</b>             | <b>\$121,765</b>            |
| <b>Authorized Positions</b> | <b>1</b>                  | <b>1</b>                  | <b>1</b>                     | <b>1</b>                    |

**HISTORIC PRESERVATION**GENERAL FUND  
CAPITAL MANAGEMENT SERVICES FUND**PERFORMANCE MEASURES**

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

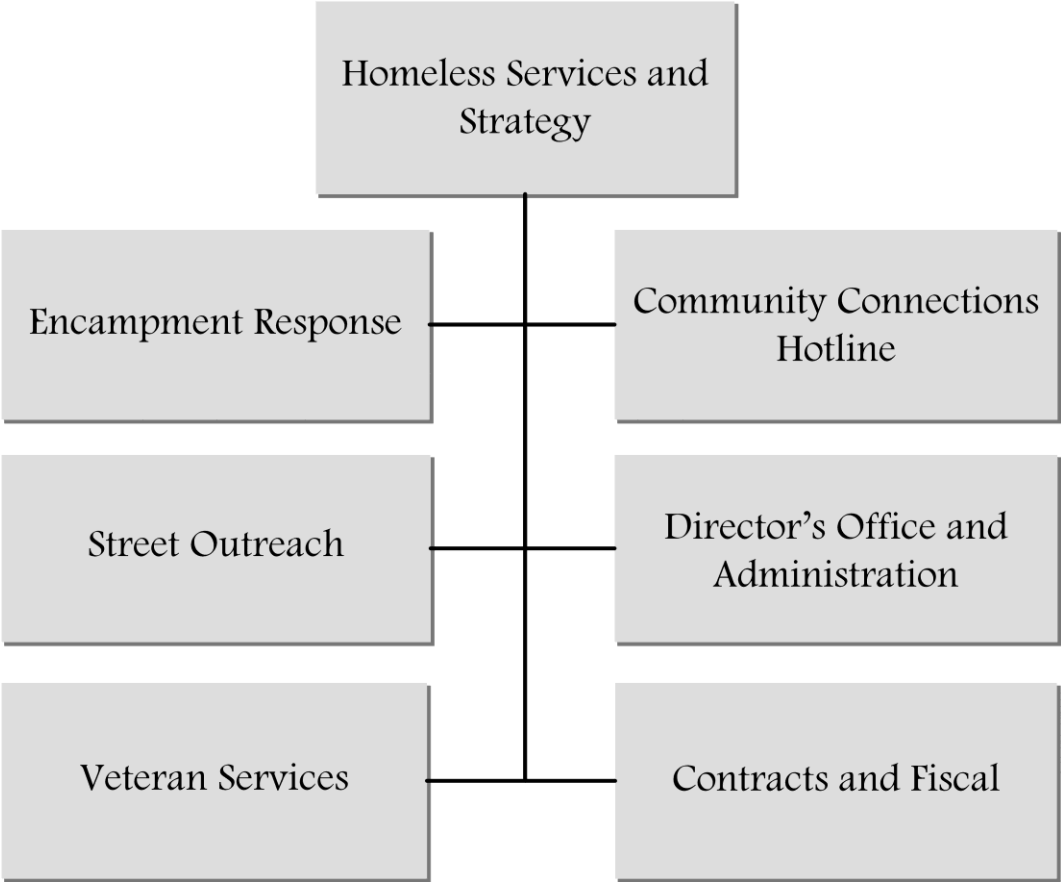
| <b>Performance Measure</b>                                                                                          | <b>FY 2025<br/>Actuals</b> | <b>FY 2026<br/>Target</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Target</b> |
|---------------------------------------------------------------------------------------------------------------------|----------------------------|---------------------------|-----------------------------|---------------------------|
| <b>INPUTS</b>                                                                                                       |                            |                           |                             |                           |
| Number of cases taken to the Historic and Design Review Commission and the Compliance and Technical Board per month | 32                         | 30                        | 38                          | 35                        |
| Preliminary consultations and site visits by staff and commission                                                   | 630                        | 650                       | 700                         | 700                       |
| Demolition requests                                                                                                 | 458                        | 500                       | 450                         | 450                       |
| Number of deconstruction reviews                                                                                    | /                          | 75                        | 75                          | 85                        |
| Total violations reported                                                                                           | 106                        | 70                        | 72                          | 90                        |
| <b>OUTPUTS</b>                                                                                                      |                            |                           |                             |                           |
| Certificates of Appropriateness issued                                                                              | 1,637                      | 1,600                     | 1,400                       | 1,600                     |
| Number of annual deconstructions                                                                                    | 80                         | 90                        | 56                          | 60                        |
| New historic landmarks or districts                                                                                 | 6                          | 12                        | 8                           | 10                        |
| Internal Compliance Reviews completed by staff                                                                      | 520                        | 550                       | 364                         | 440                       |
| Estimated value of materials donated to the Material Innovation Center annually                                     | /                          | \$150,000                 | \$150,000                   | \$175,000                 |
| Total number of participants enrolled in trades education programs                                                  | /                          | 55                        | 55                          | 80                        |
| <b>OUTCOMES</b>                                                                                                     |                            |                           |                             |                           |
| Percentage of approvals issued administratively by staff                                                            | 85%                        | 80%                       | 75%                         | 80%                       |
| Code violations remedied/compliance achieved                                                                        | 54                         | 55                        | 32                          | 40                        |
| Average percentage of building materials salvaged from deconstruction projects                                      | 65%                        | 60%                       | 60%                         | 65%                       |
| Number of affordable housing projects receiving free materials from Material Innovation Center                      | 12                         | 12                        | 12                          | 15                        |

**HISTORIC PRESERVATION**GENERAL FUND  
CAPITAL MANAGEMENT SERVICES FUND

| <b>Performance Measure</b>                                                                       | <b>FY 2025<br/>Actuals</b> | <b>FY 2026<br/>Target</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Target</b> |
|--------------------------------------------------------------------------------------------------|----------------------------|---------------------------|-----------------------------|---------------------------|
| Number of community impact projects receiving free materials from the Material Innovation Center | /                          | 20                        | 15                          | 25                        |
| Number of certifications or credentials awarded to trainees                                      | /                          | 50                        | 50                          | 80                        |
| Percentage of violations remedied/compliance achieved                                            | 81%                        | 90%                       | 88%                         | 90%                       |
| Total training hours offered though Living Heritage Trades Academy                               | /                          | 23,250                    | 17,050                      | 24,800                    |



HOMELESS SERVICES AND STRATEGY



| APPROPRIATIONS BY FUND                                          | AUTHORIZED POSITIONS | PROPOSED BUDGET     |
|-----------------------------------------------------------------|----------------------|---------------------|
| General Fund                                                    | 39                   | 5,126,259           |
| General Fund - Delegate Agencies - Homeless Services & Strategy | 0                    | 8,614,341           |
| Grants                                                          | 6                    | 6,564,908           |
| Capital Projects                                                | 0                    | 9,000,000           |
| <b>Total Funding</b>                                            | <b>45</b>            | <b>\$29,305,508</b> |

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### MISSION STATEMENT

***THE MISSION OF THE HOMELESS SERVICES AND STRATEGY DEPARTMENT IS TO ENSURE THAT HOMELESSNESS IN SAN ANTONIO IS RARE, BRIEF, AND NONRECURRING. THE DEPARTMENT WILL FOCUS ON PROVIDING ACCESS TO SUPPORTIVE SERVICES AND HOUSING OPTIONS WHILE CREATING LONG-TERM STRATEGIES TO ADDRESS THE GROWING NEEDS OF THE UNHOUSED IN OUR COMMUNITY.***

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### PROGRAM INFORMATION

Residents consistently rank homeless services as a top budget priority in our community. In FY 2026, the Homeless Services and Strategy Department (HSSD) estimates the community's homeless response system will serve 4,300 unsheltered homeless individuals, and shelter 7,200 individuals. As socioeconomic costs such as housing and healthcare continue to increase and impact our local homeless response system, the City of San Antonio has focused its efforts in this space. HSSD has developed a Shelter and Housing Framework for what a balanced and coordinated homeless response system needs to create a meaningful reduction in homelessness in San Antonio. The Framework drives all decision-making and policy recommendations for the department and is organized into three focus areas:

- Preventing homelessness
- Guiding people off the streets
- Keeping people in housing

The following elements support the advancement of the Framework, aligning efforts across city departments and external community partners to provide a comprehensive system of care for the unhoused in our community:

- Develop a long-term program and funding plan to address the comprehensive operational and capital needs of the local homeless response system.
  - Build a business case for the various types of housing needed for the unhoused, including transitional and/or recovery housing, bridge housing, and low- and no-barrier shelter.
  - Develop long-term community partnerships to address and fund the comprehensive needs of the unhoused, including public/private behavioral health systems, criminal justice system partners, SA Ready to Work, housing public/private developers, and social service systems.
  - Work upstream to prevent homelessness through aligned financial assistance, case management, housing stability services, and legal services.
  - Align city departments working in the homelessness space around established short-term and long-term goals.
  - Ensure that delegate agencies receiving city funding are aligned with goals.
- 

### INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

**City-Wide Goal: San Antonio will be a city that maximizes its residents' well-being and human potential while capitalizing on its cultural diversity.**

Homeless Services and Strategy has one goal to support the City's objectives and Core Values:

- Homelessness is rare, brief, and non-recurring.

The Department is focused on four strategic objectives to support these goals:

- Organizing various sectors of the community around a Shelter and Housing Framework to address the comprehensive needs of the local homeless response system.
- Work upstream to prevent homelessness through aligned financial assistance, case management, housing stability services, and legal services.
- Build a business case for the various types of housing needed for the unhoused, including transitional and/or recovery housing, bridge housing, and low- to no- barrier shelter.
- Use data to demonstrate results, improve services, and build/deepen partnerships.

**HOMELESS SERVICES AND STRATEGY DEPARTMENT**

GENERAL FUND

GENERAL FUND - DELEGATE AGENCIES - HOMELESS SERVICES &  
STRATEGY**GENERAL FUND  
EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 0                         | 3,578,691                 | 3,588,270                    | 4,014,739                   |
| CONTRACTUAL SERVICES        | 0                         | 776,691                   | 748,465                      | 775,782                     |
| COMMODITIES                 | 0                         | 40,065                    | 34,697                       | 30,762                      |
| SELF INSURANCE/OTHER        | 0                         | 176,253                   | 175,623                      | 237,246                     |
| CAPITAL OUTLAY              | 0                         | 1,461                     | 1,461                        | 600                         |
| TRANSFERS                   | 0                         | 0                         | 0                            | 67,130                      |
| <b>TOTAL EXPENDITURES</b>   | <b>\$0</b>                | <b>\$4,573,161</b>        | <b>\$4,548,516</b>           | <b>\$5,126,259</b>          |
| <b>Authorized Positions</b> | <b>0</b>                  | <b>37</b>                 | <b>37</b>                    | <b>39</b>                   |

**GENERAL FUND - DELEGATE AGENCIES - HOMELESS SERVICES & STRATEGY  
EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| DELEGATE AGENCY SUPPORT     | 9,049,831                 | 8,745,554                 | 8,737,243                    | 8,614,341                   |
| <b>TOTAL EXPENDITURES</b>   | <b>\$9,049,831</b>        | <b>\$8,745,554</b>        | <b>\$8,737,243</b>           | <b>\$8,614,341</b>          |
| <b>Authorized Positions</b> | <b>0</b>                  | <b>0</b>                  | <b>0</b>                     | <b>0</b>                    |

**HOMELESS SERVICES AND STRATEGY DEPARTMENT**

GENERAL FUND

GENERAL FUND - DELEGATE AGENCIES - HOMELESS SERVICES &  
STRATEGY**PERFORMANCE MEASURES**

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

| <b>Performance Measure</b>                                                                                         | <b>FY 2025<br/>Actuals</b> | <b>FY 2026<br/>Target</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Target</b> |
|--------------------------------------------------------------------------------------------------------------------|----------------------------|---------------------------|-----------------------------|---------------------------|
| <b>INPUTS</b>                                                                                                      |                            |                           |                             |                           |
| Number of Community Connections Hotline calls received                                                             | 57,513                     | 42,000                    | 46,615                      | 45,000                    |
| Number of Homeless Division direct services Encampment Response staff                                              | 4                          | 4                         | 4                           | 4                         |
| Number of Homeless Division direct services Hotline staff                                                          | 13                         | 13                        | 13                          | 13                        |
| Number of Homeless Division direct services Outreach staff                                                         | 11                         | 11                        | 11                          | 11                        |
| <b>OUTPUTS</b>                                                                                                     |                            |                           |                             |                           |
| Number of unduplicated clients enrolled into Homeless Management Information System (via Hotline, Street Outreach) | 6,736                      | 6,000                     | 6,454                       | 6,500                     |
| Number of homeless encampment abatement events (w/ Solid Waste Department, TxDOT, and other partners)              | 1,440                      | 1,300                     | 1,375                       | 1,300                     |
| Number of hotline referrals sent through the Alamo Area Community Network (AACN)                                   | /                          | /                         | 705                         | 4,000                     |
| Number of Community Connections Hotline calls answered                                                             | 38,645                     | 42,000                    | 31,872                      | 35,000                    |
| <b>OUTCOMES</b>                                                                                                    |                            |                           |                             |                           |
| Number of unduplicated HSSD unsheltered clients transitioning out of areas not meant for habitation                | 181                        | 200                       | 214                         | 200                       |
| Number of unsheltered clients sheltered at the low barrier shelter                                                 | 526                        | 450                       | 425                         | /                         |
| Number of successful exits from low barrier shelter                                                                | 266                        | 250                       | 234                         | /                         |
| Average number of days to address an encampment from the time it was reported                                      | 13                         | 14                        | 15                          | 14                        |



**HOMELESS SERVICES AND STRATEGY DEPARTMENT**

GENERAL FUND

GENERAL FUND - DELEGATE AGENCIES - HOMELESS SERVICES &  
STRATEGY

| <b>Performance Measure</b>                                                                                     | <b>FY 2025<br/>Actuals</b> | <b>FY 2026<br/>Target</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Target</b> |
|----------------------------------------------------------------------------------------------------------------|----------------------------|---------------------------|-----------------------------|---------------------------|
| Number of unsheltered clients that moved into shelter or housing through Centralized Shelter Coordinator (CSC) | 739                        | 600                       | 764                         | 650                       |

**GRANTS SUMMARY**

| <b>TITLE OF PROGRAM</b>                                         | <b>FEDERAL</b>     | <b>STATE</b>     | <b>OTHER</b>       | <b>PROPOSED<br/>FY 2027</b> | <b>CITY<br/>MATCH</b> |
|-----------------------------------------------------------------|--------------------|------------------|--------------------|-----------------------------|-----------------------|
| Community Development Block Grant - Housing Supportive Services | 250,000            | 0                | 0                  | 250,000                     | 0                     |
| Emergency Solutions Grant (ESG)                                 | 1,177,284          | 0                | 1,177,284          | 2,354,568                   | 0                     |
| HOME - ARP - Administration                                     | 175,000            | 0                | 0                  | 175,000                     | 0                     |
| Housing Opportunities for Persons with AIDS (HOPWA)             | 3,465,878          | 0                | 0                  | 3,465,878                   | 0                     |
| Opioid Settlement Funding                                       | 0                  | 50,000           | 0                  | 50,000                      | 0                     |
| Texas Homeless Housing and Services Program - Youth Set-Aside   | 0                  | 269,462          | 0                  | 269,462                     | 0                     |
| <b>TOTAL</b>                                                    | <b>\$5,068,162</b> | <b>\$319,462</b> | <b>\$1,177,284</b> | <b>\$6,564,908</b>          | <b>\$0</b>            |

**HOMELESS SERVICES AND STRATEGY DEPARTMENT**

GENERAL FUND

GENERAL FUND - DELEGATE AGENCIES - HOMELESS SERVICES &  
STRATEGY**GRANT NAME:** *Community Development Block Grant - Housing Supportive Services***PROGRAM INFORMATION**

Housing supportive services program is funded by the Community Services Block Grant from the U.S. Department of Housing and Urban Development. Funds are used to provide street outreach services for the homeless and to provide transitional housing and wrap-around services to women who are victims of domestic violence and abuse.

|                             | <b>Actual<br/>FY 2025</b> | <b>Estimate<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>FUNDING SOURCES</b>      |                           |                             |                             |
| FEDERAL                     | 238,883                   | 250,000                     | 250,000                     |
| <b>TOTAL FUNDING</b>        | <b>\$238,883</b>          | <b>\$250,000</b>            | <b>\$250,000</b>            |
| <b>EXPENDITURES</b>         |                           |                             |                             |
| Contractual Services        | 238,883                   | 250,000                     | 250,000                     |
| <b>TOTAL EXPENDITURES</b>   | <b>\$238,883</b>          | <b>\$250,000</b>            | <b>\$250,000</b>            |
| <b>Authorized Positions</b> | <b>0</b>                  | <b>0</b>                    | <b>0</b>                    |

**GRANT NAME:** *Emergency Solutions Grant (ESG)***PROGRAM INFORMATION**

The Emergency Solutions Grant (ESG) is a two-year formula grant funded through the U.S. Department of Housing and Urban Development. ESG funds are used to improve the quality of existing shelters, meet the cost of operating shelters, and provide supportive services to the homeless as well as homeless prevention and rapid-rehousing activities. The City of San Antonio has executed delegate agency contracts with five community-based human service providers.

|                             | <b>Actual<br/>FY 2025</b> | <b>Estimate<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>FUNDING SOURCES</b>      |                           |                             |                             |
| FEDERAL                     | 1,174,923                 | 1,152,115                   | 1,177,284                   |
| OTHER - In-Kind Match       | 1,174,923                 | 1,152,115                   | 1,177,284                   |
| <b>TOTAL FUNDING</b>        | <b>\$2,349,846</b>        | <b>\$2,304,230</b>          | <b>\$2,354,568</b>          |
| <b>EXPENDITURES</b>         |                           |                             |                             |
| Personnel Services          | 178,503                   | 225,486                     | 206,381                     |
| Contractual Services        | 977,938                   | 905,448                     | 944,856                     |
| Commodities                 | 92                        | 45                          | 310                         |
| Self-Insurance/Other        | 18,390                    | 21,136                      | 25,737                      |
| In-Kind                     | 1,174,923                 | 1,152,115                   | 1,177,284                   |
| <b>TOTAL EXPENDITURES</b>   | <b>\$2,349,846</b>        | <b>\$2,304,230</b>          | <b>\$2,354,568</b>          |
| <b>Authorized Positions</b> | <b>2</b>                  | <b>2</b>                    | <b>2</b>                    |

**HOMELESS SERVICES AND STRATEGY DEPARTMENT**

GENERAL FUND

GENERAL FUND - DELEGATE AGENCIES - HOMELESS SERVICES &  
STRATEGY**GRANT NAME:** HOME - ARP - Administration**PROGRAM INFORMATION**

To address the need for homelessness assistance and supportive services, Congress appropriated \$5 billion in American Rescue Plan (ARP) funds to be administered through HOME Investment Partnership Programs (HOME) to perform four activities that must primarily benefit qualifying individuals and families who are homeless, at risk of homelessness, or in other vulnerable populations. This grant provides funding for the administration of these programs.

|                             | Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|-------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                   |                     |                     |
| FEDERAL                     | 201,206           | 133,232             | 175,000             |
| <b>TOTAL FUNDING</b>        | <b>\$201,206</b>  | <b>\$133,232</b>    | <b>\$175,000</b>    |
| <b>EXPENDITURES</b>         |                   |                     |                     |
| Personnel Services          | 138,798           | 133,105             | 173,362             |
| Contractual Services        | 62,408            | 127                 | 0                   |
| Commodities                 | 0                 | 0                   | 1,638               |
| <b>TOTAL EXPENDITURES</b>   | <b>\$201,206</b>  | <b>\$133,232</b>    | <b>\$175,000</b>    |
| <b>Authorized Positions</b> | <b>2</b>          | <b>2</b>            | <b>2</b>            |

**GRANT NAME:** Housing Opportunities for Persons with AIDS (HOPWA)**PROGRAM INFORMATION**

The Housing Opportunities for Persons With AIDS (HOPWA) is a formula grant funded through the U.S. Department of Housing and Urban Development. The program is the only Federal program dedicated to the housing needs of people living with HIV/AIDS. Under the HOPWA Program, HUD makes grants to local communities, States, and nonprofit organizations for projects that benefit low-income persons living with HIV/AIDS and their families. The City of San Antonio has executed delegate agency contracts with three area nonprofit organizations.

|                             | Actual<br>FY 2025  | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|--------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                    |                     |                     |
| FEDERAL                     | 2,721,585          | 3,203,599           | 3,465,878           |
| <b>TOTAL FUNDING</b>        | <b>\$2,721,585</b> | <b>\$3,203,599</b>  | <b>\$3,465,878</b>  |
| <b>EXPENDITURES</b>         |                    |                     |                     |
| Personnel Services          | 65,093             | 43,323              | 112,015             |
| Contractual Services        | 2,656,492          | 3,115,200           | 3,260,960           |
| Self-Insurance/Other        | 0                  | 45,076              | 92,903              |
| <b>TOTAL EXPENDITURES</b>   | <b>\$2,721,585</b> | <b>\$3,203,599</b>  | <b>\$3,465,878</b>  |
| <b>Authorized Positions</b> | <b>1</b>           | <b>1</b>            | <b>1</b>            |

**HOMELESS SERVICES AND STRATEGY DEPARTMENT**

GENERAL FUND

GENERAL FUND - DELEGATE AGENCIES - HOMELESS SERVICES &  
STRATEGY**GRANT NAME:** *Opioid Settlement Funding***PROGRAM INFORMATION**

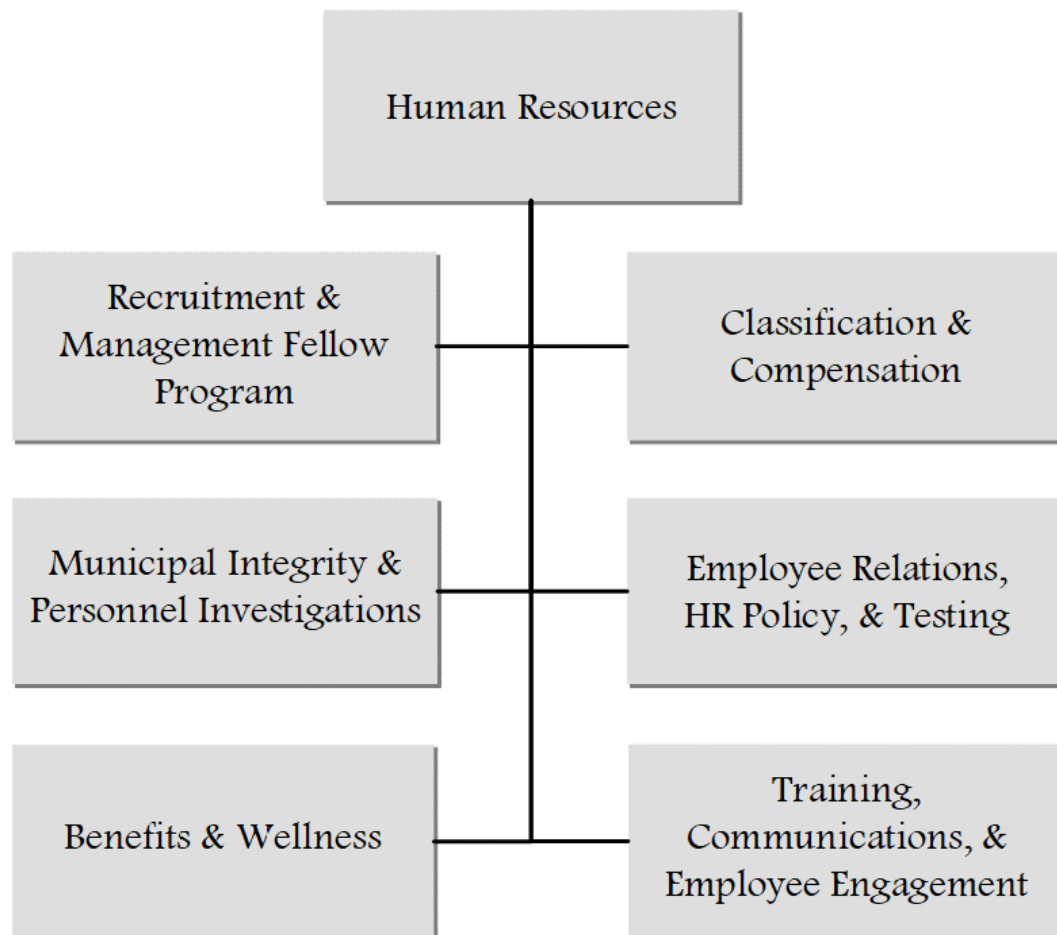
This fund was formed and is administrated by the Texas Opioid Abatement Fund Council to ensure the joint efforts of the state and its political subdivisions to remediate the opioid crisis using efficient, cost-effective methods through a statewide opioid settlement agreement. This amount reflects the portion of this funding allocated to the Homeless Services and Strategy Department to provide services to opioid addicted residents of the City of San Antonio who are experiencing homelessness.

|                             | Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|-------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                   |                     |                     |
| STATE                       | 0                 | 50,000              | 50,000              |
| <b>TOTAL FUNDING</b>        | <b>\$0</b>        | <b>\$50,000</b>     | <b>\$50,000</b>     |
| <b>EXPENDITURES</b>         |                   |                     |                     |
| Contractual Services        | 0                 | 50,000              | 50,000              |
| <b>TOTAL EXPENDITURES</b>   | <b>\$0</b>        | <b>\$50,000</b>     | <b>\$50,000</b>     |
| <b>Authorized Positions</b> | <b>0</b>          | <b>0</b>            | <b>0</b>            |

**GRANT NAME:** *Texas Homeless Housing and Services Program - Youth Set-Aside***PROGRAM INFORMATION**

Through Homeless Housing and Services Program (HHSP), the state provides funding in support of services to homeless individuals and families. Allowable activities include construction, development, or procurement of housing for homeless persons, rehabilitation of structures targeted to serving homeless persons or persons at-risk of homelessness, provision of direct services and case management to homeless persons or persons at-risk of homelessness, or other homelessness-related activity as approved by the Department.

|                             | Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|-------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                   |                     |                     |
| STATE                       | 259,487           | 264,211             | 269,462             |
| <b>TOTAL FUNDING</b>        | <b>\$259,487</b>  | <b>\$264,211</b>    | <b>\$269,462</b>    |
| <b>EXPENDITURES</b>         |                   |                     |                     |
| Personnel Services          | 77,143            | 73,999              | 67,402              |
| Contractual Services        | 164,137           | 163,762             | 164,012             |
| Self-Insurance/Other        | 18,207            | 26,450              | 38,048              |
| <b>TOTAL EXPENDITURES</b>   | <b>\$259,487</b>  | <b>\$264,211</b>    | <b>\$269,462</b>    |
| <b>Authorized Positions</b> | <b>1</b>          | <b>1</b>            | <b>1</b>            |



# HUMAN RESOURCES

| APPROPRIATIONS BY FUND           | AUTHORIZED POSITIONS | PROPOSED BUDGET      |
|----------------------------------|----------------------|----------------------|
| General Fund                     | 60                   | 9,556,123            |
| Employee Benefits Fund           | 25                   | 299,657,097          |
| Capital Management Services Fund | 1                    | 117,666              |
| Unemployment Fund                | 0                    | 339,500              |
| <b>Total Funding</b>             | <b>86</b>            | <b>\$309,670,386</b> |

**HUMAN RESOURCES**

GENERAL FUND

EMPLOYEE BENEFITS FUND

CAPITAL MANAGEMENT SERVICES FUND

UNEMPLOYMENT FUND

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**MISSION STATEMENT**

***THE HUMAN RESOURCES DEPARTMENT IS DEDICATED TO ATTRACTING AND RETAINING A DIVERSE AND SKILLED WORKFORCE AND STRIVES TO PROVIDE EXCEPTIONAL SUPPORT, RESOURCES, AND OPPORTUNITIES THAT ENABLES EMPLOYEES TO GROW, SUCCEED, AND MAKE A MEANINGFUL IMPACT ON THE RESIDENTS OF SAN ANTONIO.***

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**PROGRAM INFORMATION**

As an employer of choice, Human Resources (HR) seeks to align the efforts of the City's employees with the organizational strategy to serve the residents of San Antonio. HR partners with departments to provide strategic workforce planning, management strategies, and core human resource services to include: employee benefits and wellness; recruitment and staffing; employee communication; employee relations support; Equal Employment Opportunity (EEO) and Office of Municipal Integrity (OMI) investigations; employee classification and compensation; training and engagement; coordination of the Employee Management Committee, the Affirmative Action Advisory Committee, and uniform testing.

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**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

**City-Wide Goal: San Antonio will be a city that maximizes its residents' wellbeing and human potential while capitalizing on its cultural diversity.**

- Ensure consistent application of processes associated with applicant processing, training, personnel records, leave records, and other human resources-related initiatives.
- Assist departments in achieving greater effectiveness by providing support to individuals or groups, which include respect, civility, integrity, teamwork, and conflict management.
- Increase communication and understanding of the City's personnel rules, policies, and procedures to ensure consistent application within the organization; assist employees and supervisors in dealing with non-uniform labor relation issues at all levels.
- Coordinate and provide administrative support to the Employee Management Committee.
- Provide competitive salaries and benefits in order to attract and retain qualified employees at all levels.
- Ensure Equal Employment Opportunity (EEO) efforts support the City's policy of extending fair and impartial treatment to all of its current employees and applicants.
- Facilitate the recruitment of diverse and qualified individuals through increased and targeted recruitment efforts including but not limited to advertising through a variety of media outlets, increasing partnerships with external organizations, and creating programs that increase the pool of diverse applicants.
- Monitor and offer guidance in the administration of the Employee Performance Evaluation.

**City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.**

- Collaborate with and support customer departments by providing expert consultative services and solutions regarding all aspects of human resources management, including employee relations, recruitment, compensation and benefits, and employee development.
- Coordinate and develop effective employee education and development initiatives, including customized training through the Alamo College District (ACD) Interlocal Agreement.
- Monitor contracts to ensure delivery of services and compliance with performance measures.

**City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote trust and awareness.**

- Develop specific leadership initiatives to build upon and improve management and supervisory practices, knowledge, and skills through a comprehensive supervisory training program.
- Revise and update Human Resources-related personnel rules and Administrative Directives to maximize organizational flexibility and effectiveness while ensuring compliance with applicable Federal, State, and Local laws.
- Facilitate the selection of qualified uniformed personnel by administering contracts for the development and validation of entrance and promotional testing of uniformed personnel, and conducting examinations in accordance with Civil Service requirements and collective bargaining agreements.

**HUMAN RESOURCES**

GENERAL FUND  
 EMPLOYEE BENEFITS FUND  
 CAPITAL MANAGEMENT SERVICES FUND  
 UNEMPLOYMENT FUND

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**GENERAL FUND**  
**EXPENDITURES BY CLASSIFICATION**


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|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 7,004,413                 | 7,060,441                 | 6,867,651                    | 7,179,433                   |
| CONTRACTUAL SERVICES        | 563,595                   | 892,475                   | 543,119                      | 407,840                     |
| COMMODITIES                 | 48,043                    | 37,284                    | 37,284                       | 37,284                      |
| SELF INSURANCE/OTHER        | 902,792                   | 1,168,010                 | 1,168,036                    | 1,225,203                   |
| CAPITAL OUTLAY              | 71,282                    | 43,027                    | 49,432                       | 158,466                     |
| TRANSFERS                   | 455,816                   | 480,894                   | 480,894                      | 547,897                     |
| <b>TOTAL EXPENDITURES</b>   | <b>\$9,045,941</b>        | <b>\$9,682,131</b>        | <b>\$9,146,416</b>           | <b>\$9,556,123</b>          |
| <b>Authorized Positions</b> | <b>61</b>                 | <b>60</b>                 | <b>60</b>                    | <b>60</b>                   |

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**PROGRAM INFORMATION**

The Employee Benefits staff implements and administers a full range of benefit programs offered to City employees, retirees, the Mayor, City Council members, and eligible family members. The staff is responsible for administration, education, compliance, and customer service of the following programs: the self-funded indemnity health plan, fully funded vision and dental plan, life insurance plan, Texas Municipal Retirement System program, COSA Cares Employee Assistance Program (EAP), extended leave program, various wellness programs, and deferred compensation. The staff organizes, promotes, and facilitates periodic review of the benefit programs available to our employees and retirees.

**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

**City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.**

- Administer self-funded benefit plans to ensure compliance with State and Federal law.
- Evaluate plan design and implement plan changes to control cost and offer a comprehensive benefit package to attract and retain employees.
- Coordinate the City's disability benefits with benefits received from other disability programs such as the Federal Social Security Act, Texas Municipal Retirement System, Rehabilitative Employment, or any law of similar intent.
- Conduct ongoing educational and outreach services to provide information regarding the health benefits package, retirement, and wellness programs.
- Facilitate periodic benefit reviews, surveys, vendor reviews, and requests for proposals to maintain competitive programs.
- Provide customer service for all active employees, retirees, and their eligible family members on health benefits and retirement program.
- Provide a comprehensive Wellness Program which includes initiatives that focus on awareness, education, lifestyle, and behavior change, as well as organizational and environmental support.
- Offers and promote a COSA Cares (EAP) Program that is all-inclusive to focus on the diverse needs of employees and their families by providing support for emotional wellness and mental health, legal advice, and financial guidance.
- Monitor contracts to ensure delivery of services and compliance with performance measures.

**HUMAN RESOURCES**

GENERAL FUND

EMPLOYEE BENEFITS FUND

CAPITAL MANAGEMENT SERVICES FUND

UNEMPLOYMENT FUND

**EMPLOYEE BENEFITS FUND  
EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| ADMINISTRATION - CITY       | 16,535,166                | 15,891,607                | 15,937,188                   | 16,390,382                  |
| ADMINISTRATION - CONTRACTS  | 10,734,645                | 16,094,433                | 16,737,796                   | 15,422,111                  |
| CLAIMS                      | 198,872,561               | 246,650,318               | 247,593,592                  | 258,173,332                 |
| PAYMENTS                    | 6,955,752                 | 7,240,585                 | 7,236,989                    | 9,452,235                   |
| TRANSFERS                   | 2,376,424                 | 2,454,319                 | 2,454,319                    | 219,037                     |
| <b>TOTAL EXPENDITURES</b>   | <b>\$235,474,548</b>      | <b>\$288,331,262</b>      | <b>\$289,959,884</b>         | <b>\$299,657,097</b>        |
| <b>Authorized Positions</b> | <b>23</b>                 | <b>23</b>                 | <b>23</b>                    | <b>25</b>                   |

**CAPITAL MANAGEMENT SERVICES FUND  
EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 98,829                    | 102,745                   | 102,756                      | 105,801                     |
| SELF INSURANCE/OTHER        | 0                         | 11,300                    | 11,300                       | 11,865                      |
| <b>TOTAL EXPENDITURES</b>   | <b>\$98,829</b>           | <b>\$114,045</b>          | <b>\$114,056</b>             | <b>\$117,666</b>            |
| <b>Authorized Positions</b> | <b>1</b>                  | <b>1</b>                  | <b>1</b>                     | <b>1</b>                    |

**UNEMPLOYMENT FUND  
EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| CONTRACTUAL SERVICES        | 39,500                    | 39,500                    | 39,500                       | 39,500                      |
| SELF INSURANCE/OTHER        | 467,090                   | 250,000                   | 613,000                      | 300,000                     |
| <b>TOTAL EXPENDITURES</b>   | <b>\$506,590</b>          | <b>\$289,500</b>          | <b>\$652,500</b>             | <b>\$339,500</b>            |
| <b>Authorized Positions</b> | <b>0</b>                  | <b>0</b>                  | <b>0</b>                     | <b>0</b>                    |



**HUMAN RESOURCES**

GENERAL FUND  
 EMPLOYEE BENEFITS FUND  
 CAPITAL MANAGEMENT SERVICES FUND  
 UNEMPLOYMENT FUND

**PERFORMANCE MEASURES**

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

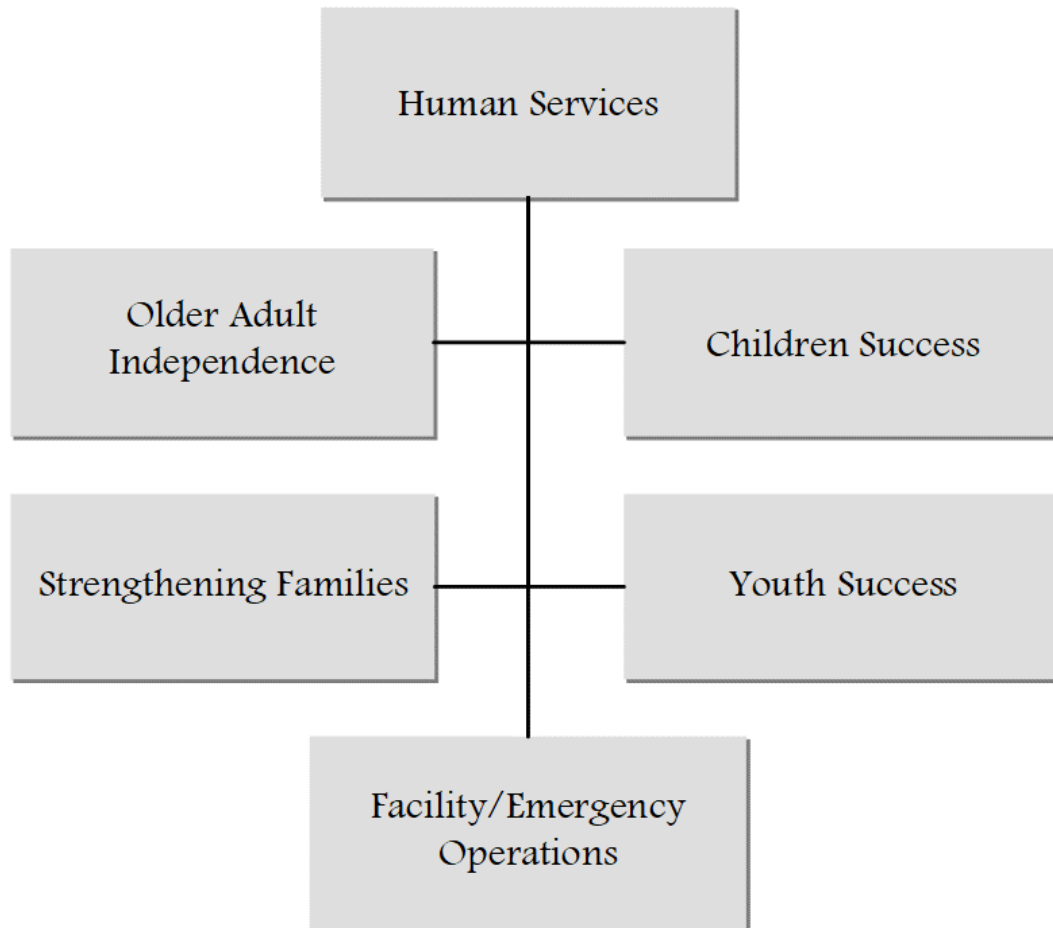
| <b>Performance Measure</b>                                                                                       | <b>FY 2025<br/>Actuals</b> | <b>FY 2026<br/>Target</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Target</b> |
|------------------------------------------------------------------------------------------------------------------|----------------------------|---------------------------|-----------------------------|---------------------------|
| <b>INPUTS</b>                                                                                                    |                            |                           |                             |                           |
| Number of job applications received                                                                              | 114,000                    | 115,000                   | 120,000                     | 115,000                   |
| Number of job titles                                                                                             | 955                        | 1,000                     | 965                         | 965                       |
| Number of employees (uniform, civilian, full-time & part-time)                                                   | 12,982                     | 12,750                    | 12,800                      | 12,800                    |
| Number of civilian and uniform employees enrolled in benefits                                                    | 11,612                     | 11,400                    | 11,501                      | 11,400                    |
| <b>OUTPUTS</b>                                                                                                   |                            |                           |                             |                           |
| Average number of people hired per year                                                                          | 2,400                      | 2,600                     | 2,200                       | 2,400                     |
| Number of candidate resumes reviewed for salary offers (Pay Plan B Non-Step)                                     | 876                        | 900                       | 675                         | 600                       |
| Community outreach events promoting "We Have A Job For You"                                                      | 110                        | 100                       | 123                         | 100                       |
| Consolidated hiring events held                                                                                  | 52                         | 50                        | 47                          | 35                        |
| Supervisor Excellence Training classes held                                                                      | 98                         | 100                       | 94                          | 84                        |
| Benefits & Wellness education sessions held                                                                      | 121                        | 75                        | 113                         | 125                       |
| Mid-level managers trained through the Management Development Institute                                          | 25                         | 25                        | 23                          | 25                        |
| <b>OUTCOMES</b>                                                                                                  |                            |                           |                             |                           |
| Average number of business days to hire standard recruitments from department initiation to candidate start date | 48.4                       | 48.0                      | 48.0                        | 48.0                      |
| Positions filled through consolidated hiring events                                                              | 250                        | 250                       | 250                         | 175                       |
| Salaries reviewed to ensure pay parity (Pay Plan B)*                                                             | 100%                       | 100%                      | 100%                        | 100%                      |
| Vacancy rate (full-time civilian only)                                                                           | 9.8%                       | 10.5%                     | 11%                         | 15%                       |

**HUMAN RESOURCES**

GENERAL FUND  
 EMPLOYEE BENEFITS FUND  
 CAPITAL MANAGEMENT SERVICES FUND  
 UNEMPLOYMENT FUND

| <b>Performance Measure</b>                                       | <b>FY 2025<br/>Actuals</b> | <b>FY 2026<br/>Target</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Target</b> |
|------------------------------------------------------------------|----------------------------|---------------------------|-----------------------------|---------------------------|
| Employees hired into on-the-job training apprenticeship programs | 60                         | 60                        | 46                          | 30                        |
| Total attendance at Supervisor Excellence Training modules       | 1,505                      | 1,800                     | 1,415                       | 1,500                     |
| Total attendance at Benefits & Wellness education session        | 6,103                      | 3,000                     | 5,405                       | 5,000                     |

\*Review of 100% of Pay Plan B promotional and new hire salary recommendations implemented 10/01/2022



# HUMAN SERVICES

| APPROPRIATIONS BY FUND                            | AUTHORIZED POSITIONS | PROPOSED BUDGET     |
|---------------------------------------------------|----------------------|---------------------|
| General Fund                                      | 201                  | 31,184,381          |
| General Fund - Delegate Agencies - Human Services | 0                    | 11,443,162          |
| Grants                                            | 191                  | 56,180,635          |
| <b>Total Funding</b>                              | <b>392</b>           | <b>\$98,808,178</b> |

**MISSION STATEMENT**

***TO PROMOTE LIFE-LONG SUCCESS BY PROVIDING HUMAN SERVICES AND CONNECTING PEOPLE TO COMMUNITY RESOURCES.***

**PROGRAM INFORMATION**

The Department of Human Services (DHS) develops, coordinates, and invests in comprehensive human services strategies that improve the quality of life of vulnerable youth, individuals, families, and older adults. DHS provides comprehensive direct and contractual services in collaboration with community partners in Early Care and Education, Youth Success, Family Strengthening, and Older Adult Independence initiatives.

DHS serves as a steward of public funds, a service provider, a funder, and a facilitator of strategic broad-based and multi-sector partnerships designed to maximize community investments and promote family and community well-being. Additionally, the department manages several council appointed and community led boards and commissions, including: the Head Start Policy Council, Community Action Advisory Board, San Antonio Youth Commission, City of San Antonio Commission on Education, City of San Antonio Commission on Strengthening Family Well-Being, City of San Antonio Higher Education Student Advisory Board, and the City/County Joint Commission on Elderly Affairs. DHS works with these boards and commissions to ensure residents have an active voice in program governance and decision-making processes.

**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

**City-Wide Goal: San Antonio will be a city that maximizes its residents' well-being and human potential while capitalizing on its cultural diversity.**

Human Services has three overarching goals to support the Department's mission and the City's objectives and Core Values:

- Children and youth are safe, healthy, resilient, and ready to succeed in school and life.
- Individuals and families are financially secure and in stable housing.
- Seniors are healthy, engaged, and independent.

The Department is focused on four strategic objectives to support these goals:

- Engage our customers and the community in decision making.
- Use data to demonstrate results and improve services.
- Increase community awareness of City of San Antonio Human Services resources and services.
- Focus on employee development and engagement.

**GENERAL FUND****EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 16,837,662                | 14,384,868                | 14,215,217                   | 15,319,641                  |
| CONTRACTUAL SERVICES        | 10,221,771                | 8,395,161                 | 8,556,200                    | 6,471,034                   |
| COMMODITIES                 | 429,964                   | 337,099                   | 312,122                      | 349,993                     |
| SELF INSURANCE/OTHER        | 5,033,291                 | 5,888,121                 | 5,699,043                    | 6,364,726                   |
| CAPITAL OUTLAY              | 1,193,081                 | 188,955                   | 194,383                      | 903,843                     |
| TRANSFERS                   | 1,869,736                 | 1,908,490                 | 1,908,490                    | 1,775,144                   |
| <b>TOTAL EXPENDITURES</b>   | <b>\$35,585,505</b>       | <b>\$31,102,694</b>       | <b>\$30,885,455</b>          | <b>\$31,184,381</b>         |
| <b>Authorized Positions</b> | <b>194</b>                | <b>159</b>                | <b>159</b>                   | <b>201</b>                  |

# HUMAN SERVICES

GENERAL FUND

GENERAL FUND - DELEGATE AGENCIES - HUMAN SERVICES

| GENERAL FUND - DELEGATE AGENCIES - HUMAN SERVICES |                     |                     |                      |                     |
|---------------------------------------------------|---------------------|---------------------|----------------------|---------------------|
| EXPENDITURES BY CLASSIFICATION                    |                     |                     |                      |                     |
|                                                   | Actual<br>FY 2025   | Budget<br>FY 2026   | Estimated<br>FY 2026 | Proposed<br>FY 2027 |
| DELEGATE AGENCY SUPPORT                           | 10,907,790          | 11,305,949          | 11,079,591           | 11,443,162          |
| <b>TOTAL EXPENDITURES</b>                         | <b>\$10,907,790</b> | <b>\$11,305,949</b> | <b>\$11,079,591</b>  | <b>\$11,443,162</b> |
| <b>Authorized Positions</b>                       | <b>0</b>            | <b>0</b>            | <b>0</b>             | <b>0</b>            |

**HUMAN SERVICES**

GENERAL FUND

GENERAL FUND - DELEGATE AGENCIES - HUMAN SERVICES

**PERFORMANCE MEASURES**

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

| <b>Performance Measure</b>                                                                     | <b>FY 2025<br/>Actuals</b> | <b>FY 2026<br/>Target</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Target</b> |
|------------------------------------------------------------------------------------------------|----------------------------|---------------------------|-----------------------------|---------------------------|
| <b>INPUTS</b>                                                                                  |                            |                           |                             |                           |
| Number of Financial Counseling Clients Served (including Older Adults)                         | 418                        | 502                       | 540                         | 550                       |
| Number of Early Head Start/Head Start sites                                                    | 37                         | 37                        | 37                          | 37                        |
| Number of Comprehensive Senior Centers                                                         | 12                         | 12                        | 12                          | 12                        |
| Number of part-time nutrition sites^                                                           | 28                         | 27                        | 27                          | 25                        |
| Number of NXT Level staff (including contracted agencies)                                      | 16                         | 15                        | 14*                         | 13**                      |
| <b>OUTPUTS</b>                                                                                 |                            |                           |                             |                           |
| Number of college students participating in the Ambassador Program                             | 212                        | 200                       | 202                         | 200                       |
| Number of tax returns processed for filing                                                     | 32,319                     | 23,500                    | 30,535                      | 30,000                    |
| Number of children enrolled in Early Head Start and Head Start                                 | 3,768                      | 3,330                     | 3,756                       | 3,330                     |
| Households receiving CPS energy bill assistance                                                | 13,642                     | 14,000                    | 14,711                      | 15,126                    |
| Enrolled senior center participants                                                            | 50,201                     | 52,000                    | 53,334                      | 52,500                    |
| Number of youth receiving services at NXT Level Youth Opportunity Center                       | 555                        | 425                       | 417                         | 425                       |
| Number of youth participating in NXT Level coaching who develop an individualized service plan | 405***                     | 340                       | 382                         | 380                       |
| <b>OUTCOMES</b>                                                                                |                            |                           |                             |                           |
| Total refunds received by taxpayers                                                            | \$35.2 million             | \$32 million              | \$38 million                | \$38 million              |
| Debt reduction for clients                                                                     | \$2.9 million              | \$3.4 million             | \$3.4 million               | \$3.4 million             |
| Ambassador Student satisfaction rate                                                           | 96%                        | 98%                       | 98%                         | 98%                       |
| Number of families accessing Head Start scholarship while engaging in school and/or work       | 3,499                      | 3,330                     | 3,476                       | 3,330                     |

**HUMAN SERVICES**

GENERAL FUND

GENERAL FUND - DELEGATE AGENCIES - HUMAN SERVICES

| <b>Performance Measure</b>                                                         | <b>FY 2025<br/>Actuals</b> | <b>FY 2026<br/>Target</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Target</b> |
|------------------------------------------------------------------------------------|----------------------------|---------------------------|-----------------------------|---------------------------|
| Amount of CPS Energy bill assistance provided                                      | \$7.9 million              | \$5.0 million             | \$6.1 million               | \$6.0 million             |
| Senior Center active participants                                                  | 21,949                     | 25,000                    | 26,249                      | 26,500                    |
| Senior Center satisfaction rate                                                    | 94%                        | 98%                       | 96%                         | 96%                       |
| NXT Level enrollees who obtained a diploma, high school equivalency, or employment | 144                        | 125                       | 115                         | 125                       |

^Includes 4 Parks &amp; Rec. operated sites.

\*One Position reassigned to support the Opportunity Youth Collaborative.

\*\*Goodwill will eliminate one position in FY 2027.

\*\*\*Decrease due to the closure of the NXT Level North Center as of March 31st, 2025.

**GRANTS SUMMARY**

| <b>TITLE OF PROGRAM</b>                                 | <b>FEDERAL</b>      | <b>STATE</b> | <b>OTHER</b>       | <b>PROPOSED<br/>FY 2027</b> | <b>CITY<br/>MATCH</b> |
|---------------------------------------------------------|---------------------|--------------|--------------------|-----------------------------|-----------------------|
| Child Care Quality Initiative Grant                     | 7,672,917           | 0            | 0                  | 7,672,917                   | 0                     |
| Community Development Block Grant - Financial Education | 175,000             | 0            | 0                  | 175,000                     | 0                     |
| Community Services Block Grant (CSBG)                   | 2,346,842           | 0            | 0                  | 2,346,842                   | 0                     |
| Early Head Start - Child Care Partnership (CCP) Grant   | 3,462,480           | 0            | 865,620            | 4,328,100                   | 0                     |
| Head Start Program                                      | 31,655,821          | 0            | 7,913,955          | 39,569,776                  |                       |
| Healthy Eating Aging Living (HEAL) Program              | 2,088,000           | 0            | 0                  | 2,088,000                   | 1,200,000             |
| <b>TOTAL</b>                                            | <b>\$47,401,060</b> | <b>\$0</b>   | <b>\$8,779,575</b> | <b>\$56,180,635</b>         | <b>\$1,200,000</b>    |

**HUMAN SERVICES**

GENERAL FUND

GENERAL FUND - DELEGATE AGENCIES - HUMAN SERVICES

**GRANT NAME:** *Child Care Quality Initiative Grant***PROGRAM INFORMATION**

The City of San Antonio is the grantee for the Child Care Services – Child Care Quality (CCQ) program awarded by Workforce Solutions Alamo (WSA). WSA receives funding from the Texas Workforce Commission (TWC) as part of the Child Care Development Block Grant from the U.S. Department of Health and Human Services (HHS). CCQ provides services throughout the 13-county WSA service area including Atascosa, Bandera, Bexar, Comal, Frio, Gillespie, Guadalupe, Karnes, Kendall, Kerr, McMullen, Medina, and Wilson counties with the overall goal of increasing the number of Texas Rising Star (TRS) providers in our region by certifying 50% of eligible CCS providers as TRS by 2025. DHS is responsible for performing Child Care Quality Improvement Activities such as Mentoring Texas Rising Star (TRS) providers and providers working towards TRS, conducting TRS assessments, reassessments, technical assistance, renewals, and monitoring visits, ensuring proper implementation of Child with disabilities assessments for inclusion rates; and additional programs and special projects structured to increase the number of TRS providers and increase star level for existing TRS providers.

|                        | Actual<br>FY 2025  | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|------------------------|--------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b> |                    |                     |                     |
| FEDERAL                | 6,126,674          | 7,756,436           | 7,672,917           |
| <b>TOTAL FUNDING</b>   | <b>\$6,126,674</b> | <b>\$7,756,436</b>  | <b>\$7,672,917</b>  |

|                             |                    |                    |                    |
|-----------------------------|--------------------|--------------------|--------------------|
| <b>EXPENDITURES</b>         |                    |                    |                    |
| Personnel Services          | 1,889,029          | 2,526,713          | 2,594,950          |
| Contractual Services        | 228,113            | 163,424            | 202,403            |
| Commodities                 | 66,253             | 769,469            | 4,050              |
| Self-Insurance/Other        | 3,943,279          | 4,296,830          | 4,870,514          |
| Capital Outlay              | 0                  | 0                  | 1,000              |
| <b>TOTAL EXPENDITURES</b>   | <b>\$6,126,674</b> | <b>\$7,756,436</b> | <b>\$7,672,917</b> |
| <b>Authorized Positions</b> | <b>25</b>          | <b>31</b>          | <b>31</b>          |

**GRANT NAME:** *Community Development Block Grant - Financial Education***PROGRAM INFORMATION**

The Financial Empowerment Centers provide residents with free, one-on-one financial counseling to assist participants with achieving basic financial goals. A certified financial counselor can assist clients with services such as reducing debt, building credit, increasing savings, and accessing safe and affordable banking products.

|                             | Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|-------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                   |                     |                     |
| FEDERAL                     | 126,877           | 175,000             | 175,000             |
| <b>TOTAL FUNDING</b>        | <b>\$126,877</b>  | <b>\$175,000</b>    | <b>\$175,000</b>    |
| <b>EXPENDITURES</b>         |                   |                     |                     |
| Personnel Services          | 57,621            | 100,000             | 100,000             |
| Contractual Services        | 69,256            | 75,000              | 75,000              |
| <b>TOTAL EXPENDITURES</b>   | <b>\$126,877</b>  | <b>\$175,000</b>    | <b>\$175,000</b>    |
| <b>Authorized Positions</b> | <b>1</b>          | <b>1</b>            | <b>1</b>            |



**HUMAN SERVICES**

GENERAL FUND

GENERAL FUND - DELEGATE AGENCIES - HUMAN SERVICES

**GRANT NAME:** *Community Services Block Grant (CSBG)***PROGRAM INFORMATION**

As the City of San Antonio and Bexar County's federally designated anti-poverty agency, the Department of Human Services receives Community Services Block Grant (CSBG) Funds through the Texas Department of Housing and Community Affairs. The CSBG funds staff to provide training and workforce opportunities, case management, and emergency assistance services at Family Assistance Centers.

|                             | <b>Actual<br/>FY 2025</b> | <b>Estimate<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>FUNDING SOURCES</b>      |                           |                             |                             |
| FEDERAL                     | 2,346,842                 | 2,202,537                   | 2,346,842                   |
| <b>TOTAL FUNDING</b>        | <b>\$2,346,842</b>        | <b>\$2,202,537</b>          | <b>\$2,346,842</b>          |
| <b>EXPENDITURES</b>         |                           |                             |                             |
| Personnel Services          | 1,392,027                 | 1,636,851                   | 1,800,369                   |
| Contractual Services        | 107,356                   | 176,990                     | 84,367                      |
| Commodities                 | 10,004                    | 38,768                      | 41,460                      |
| Self-Insurance/Other        | 835,575                   | 349,928                     | 420,646                     |
| Capital Outlay              | 1,880                     | 0                           | 0                           |
| <b>TOTAL EXPENDITURES</b>   | <b>\$2,346,842</b>        | <b>\$2,202,537</b>          | <b>\$2,346,842</b>          |
| <b>Authorized Positions</b> | <b>25</b>                 | <b>22</b>                   | <b>21</b>                   |

**HUMAN SERVICES**

GENERAL FUND

GENERAL FUND - DELEGATE AGENCIES - HUMAN SERVICES

**GRANT NAME:** *Early Head Start - Child Care Partnership (CCP) Grant***PROGRAM INFORMATION**

The City of San Antonio (COSA) is grantee of the Early Head Start -Child Care Services Partnership grant funded by US Department of Health & Human Services (HHS). The grant serves 216 children who receive childcare services within San Antonio ISD and Edgewood ISD. Early Head Start provides comprehensive services to low-income children (ages 6 weeks to 3) and their families. Services include education, health, nutrition, social services, and parent involvement. A minimum of 10% of the children served have a disability.

|                             | <b>Actual<br/>FY 2025</b> | <b>Estimate<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>FUNDING SOURCES</b>      |                           |                             |                             |
| FEDERAL                     | 3,470,847                 | 3,491,038                   | 3,462,480                   |
| OTHER                       | 860,260                   | 872,760                     | 865,620                     |
| <b>TOTAL FUNDING</b>        | <b>\$4,331,107</b>        | <b>\$4,363,798</b>          | <b>\$4,328,100</b>          |
| <b>EXPENDITURES</b>         |                           |                             |                             |
| Personnel Services          | 1,274,663                 | 1,334,879                   | 1,281,815                   |
| Contractual Services        | 2,110,649                 | 2,125,306                   | 2,106,393                   |
| Commodities                 | 51,682                    | 24,158                      | 59,012                      |
| Self-Insurance/Other        | 5,426                     | 6,695                       | 12,760                      |
| Capital Outlay              | 28,427                    | 0                           | 2,500                       |
| In-Kind                     | 860,260                   | 872,760                     | 865,620                     |
| <b>TOTAL EXPENDITURES</b>   | <b>\$4,331,107</b>        | <b>\$4,363,798</b>          | <b>\$4,328,100</b>          |
| <b>Authorized Positions</b> | <b>16</b>                 | <b>16</b>                   | <b>16</b>                   |

**HUMAN SERVICES**

GENERAL FUND

GENERAL FUND - DELEGATE AGENCIES - HUMAN SERVICES

**GRANT NAME:** *Head Start Program***PROGRAM INFORMATION**

The City of San Antonio (COSA) is grantee of the City of San Antonio Head Start program, funded by US Department of Health & Human Services (HHS). The program serves 3,330 children within San Antonio ISD and Edgewood ISD. Head Start provides comprehensive services to low income, preschool children (ages 3-5) and their families. Services include education, health, nutrition, social services, and parent involvement. A minimum of 10% of the children served have a disability.

|                                   | <b>Actual<br/>FY 2025</b> | <b>Estimate<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>FUNDING SOURCES</b>            |                           |                             |                             |
| FEDERAL                           | 31,419,408                | 31,517,207                  | 31,655,821                  |
| CITY - In-Kind Contribution       | 7,864,528                 | 7,879,302                   | 7,913,955                   |
| <b>TOTAL FUNDING</b>              | <b>\$39,283,936</b>       | <b>\$39,396,509</b>         | <b>\$39,569,776</b>         |
| <b>EXPENDITURES</b>               |                           |                             |                             |
| Personnel Services                | 8,354,435                 | 8,639,453                   | 8,498,210                   |
| Contractual Services              | 22,560,636                | 22,440,294                  | 22,407,951                  |
| Commodities                       | 120,063                   | 95,366                      | 83,955                      |
| Self-Insurance/Other              | 86,087                    | 65,574                      | 68,800                      |
| Capital Outlay                    | 26,623                    | 4,454                       | 24,100                      |
| Interfund Transfer Out            | 271,564                   | 272,066                     | 271,438                     |
| In-Kind                           | 0                         | 0                           | 301,367                     |
| In-Kind Fees to Other Contractors | 7,864,528                 | 7,879,302                   | 7,913,955                   |
| <b>TOTAL EXPENDITURES</b>         | <b>\$39,283,936</b>       | <b>\$39,396,509</b>         | <b>\$39,569,776</b>         |
| <b>Authorized Positions</b>       | <b>110</b>                | <b>110</b>                  | <b>110</b>                  |

**HUMAN SERVICES**

GENERAL FUND

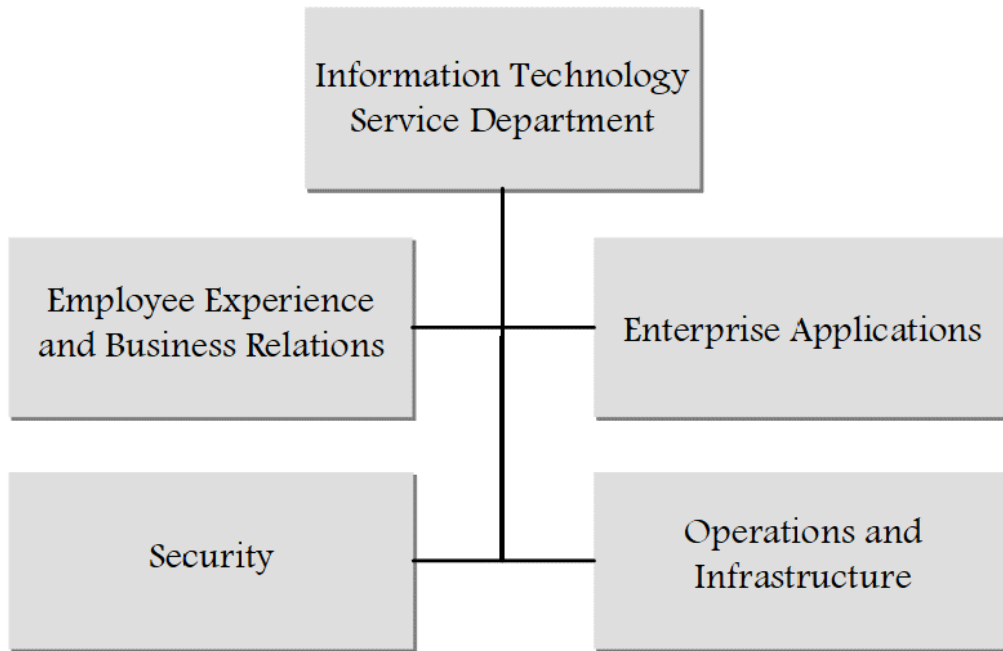
GENERAL FUND - DELEGATE AGENCIES - HUMAN SERVICES

**GRANT NAME:** *Healthy Eating Aging Living (HEAL) Program***PROGRAM INFORMATION**

The Healthy Eating Aging Living (HEAL) Program is a federal U.S. Department of Health and Human Services grant funded program through the Texas Health and Human Services. The program provides older adults (60 years and older) with a nutritionally balanced weekday noon meal in a congregate setting. The centers provide an opportunity for seniors to socialize and participate in a variety of extracurricular activities such as health and wellness activities, computer and nutrition education, field trips, and volunteer opportunities.

|                             | <b>Actual<br/>FY 2025</b> | <b>Estimate<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>FUNDING SOURCES</b>      |                           |                             |                             |
| FEDERAL                     | 2,087,999                 | 2,088,000                   | 2,088,000                   |
| OTHER FUNDING SOURCE        | 531                       | 110                         | 0                           |
| CITY - Cash Match           | 1,200,000                 | 1,200,000                   | 1,200,000                   |
| <b>TOTAL FUNDING</b>        | <b>\$3,288,530</b>        | <b>\$3,288,110</b>          | <b>\$3,288,000</b>          |
| <b>EXPENDITURES</b>         |                           |                             |                             |
| Personnel Services          | 526,510                   | 568,840                     | 606,670                     |
| Contractual Services        | 321,889                   | 346,147                     | 399,925                     |
| Commodities                 | 111,268                   | 88,924                      | 109,540                     |
| Self-Insurance/Other        | 2,288,250                 | 2,264,199                   | 2,151,865                   |
| Capital Outlay              | 40,613                    | 20,000                      | 20,000                      |
| <b>TOTAL EXPENDITURES</b>   | <b>\$3,288,530</b>        | <b>\$3,288,110</b>          | <b>\$3,288,000</b>          |
| <b>Authorized Positions</b> | <b>15</b>                 | <b>15</b>                   | <b>12</b>                   |

# INFORMATION TECHNOLOGY SERVICES



| APPROPRIATIONS BY FUND                    | AUTHORIZED POSITIONS | PROPOSED BUDGET      |
|-------------------------------------------|----------------------|----------------------|
| Information Technology Services Fund      | 351                  | 96,905,807           |
| Airport Terminal Development Program Fund | 5                    | 707,282              |
| Capital Projects                          | 0                    | 45,907,000           |
| <b>Total Funding</b>                      | <b>356</b>           | <b>\$143,520,089</b> |

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**MISSION STATEMENT**

***THE INFORMATION TECHNOLOGY SERVICES DEPARTMENT EQUIPS AND ENABLES DEPARTMENTS WITH THE TECHNOLOGY, INNOVATION, AND LEADERSHIP THEY NEED TO EFFICIENTLY AND EFFECTIVELY DELIVER QUALITY CITY SERVICES TO OUR COMMUNITY.***

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**PROGRAM INFORMATION**

The Information Technology Services Department (ITSD) provides technology (IT) services to all City departments, delegate agencies, various local, state, and federal governmental entities through information and technology sharing agreements.

ITSD is a centralized IT shared services organization that provides governance and support for all technology functions and business systems that facilitate the goals and objectives of the City of San Antonio and are based on IT industry best practices.

The following is a listing of the services provided by ITSD:

- Portfolio and Project Management – Provides oversight on all technology related project management and delivery.
- Technology Governance – Provides intake management and oversight to help manage the intake and delivery of technology requests and bases them on the global strategic direction of the City.
- Enterprise Application Services - Provides assessment, business analysis, testing, development, and support of information systems applications in support of ITSD and City of San Antonio services.
- Business Administration Services - Provides budgetary, financial, contractual, quality assurance, procurement, and disposition service functions in support of inter- and intra-departmental information systems initiatives.
- Business Intelligence Services – Provides processes, technologies, and tools to turn data into information to facilitate business decisions utilizing data warehousing, analytics, and executive dashboard tools.
- Communications Services – Provides converged data, voice, video, and radio services to support City of San Antonio business objectives.
- Computing Infrastructure Services - Provides computing infrastructure platforms such as mainframe and desktop applications, network operating systems, and application topologies in support of City of San Antonio business objectives.
- Integration Services - Provides systematic facilitation to enable the seamless integration of people, processes, and technology.
- Public Safety IT Strategic Planning Services - Provides information technology coordination and management services for public safety agency technology systems and projects.
- Security Services - Policy and compliance to support the confidentiality, integrity, and availability of information systems and data.
- Strategic Management Support Services - Provides professional services and strategic advice on matters related to information technology management and strategy, project and portfolio management, business analysis and performance measurement, quality assurance, and change management to achieve the Department's goals and enhance its effectiveness.
- Customer Support Services - Provides support and effective customer service for all users of City of San Antonio information systems.

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**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

**City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.**

- Enterprise Application Development and Support – To provide technology solutions through business analysis, development, enhancement, maintenance, and support of the various applications utilized by the City of San Antonio's, internal (employee's and delegate agencies) and external customers (residents, visitors, and businesses)
- Technology Governance – To provide the sequencing of proposed technology requests to best achieve the organization's overall goals - typically expressed in terms of hard economic measures, business, or technical strategic goals - while honoring constraints imposed by management or external real-world factors.
- IT Project and Portfolio Delivery – To provide the oversight and direction for all the items in the project portfolio and to develop a "big picture" view and a deeper understanding of the collection. This effort will establish costs and benefits, and align them with long-term strategies or goals which allow the City to get the value from resources

**INFORMATION TECHNOLOGY SERVICES**INFORMATION TECHNOLOGY SERVICES FUND  
AIRPORT TERMINAL DEVELOPMENT PROGRAM FUND**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

invested.

- IT Security Services - To provide policy, practices, defense, awareness, and leadership to support the confidentiality, integrity, and availability of all information systems and data, through physical security, logical protection, and cyber resilience.

**INFORMATION TECHNOLOGY SERVICES FUND  
EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 44,858,776                | 46,150,281                | 46,250,569                   | 47,815,283                  |
| CONTRACTUAL SERVICES        | 36,858,312                | 35,843,182                | 35,872,342                   | 37,446,096                  |
| COMMODITIES                 | 94,463                    | 134,352                   | 161,266                      | 165,613                     |
| SELF INSURANCE/OTHER        | 8,656,039                 | 8,101,396                 | 7,857,017                    | 7,712,760                   |
| CAPITAL OUTLAY              | 405,492                   | 300,648                   | 300,648                      | 478,003                     |
| TRANSFERS                   | 3,123,008                 | 3,678,597                 | 3,678,597                    | 3,288,052                   |
| <b>TOTAL EXPENDITURES</b>   | <b>\$93,996,090</b>       | <b>\$94,208,456</b>       | <b>\$94,120,439</b>          | <b>\$96,905,807</b>         |
| <b>Authorized Positions</b> | <b>356</b>                | <b>351</b>                | <b>351</b>                   | <b>351</b>                  |

**AIRPORT TERMINAL DEVELOPMENT PROGRAM FUND  
EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 388,246                   | 664,737                   | 307,111                      | 703,114                     |
| CONTRACTUAL SERVICES        | 0                         | 4,168                     | 0                            | 4,168                       |
| <b>TOTAL EXPENDITURES</b>   | <b>\$388,246</b>          | <b>\$668,905</b>          | <b>\$307,111</b>             | <b>\$707,282</b>            |
| <b>Authorized Positions</b> | <b>5</b>                  | <b>5</b>                  | <b>5</b>                     | <b>5</b>                    |

**INFORMATION TECHNOLOGY SERVICES**INFORMATION TECHNOLOGY SERVICES FUND  
AIRPORT TERMINAL DEVELOPMENT PROGRAM FUND**PERFORMANCE MEASURES**

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

| <b>Performance Measure</b>                             | <b>FY 2025<br/>Actuals</b> | <b>FY 2026<br/>Target</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Target</b> |
|--------------------------------------------------------|----------------------------|---------------------------|-----------------------------|---------------------------|
| <b>INPUTS</b>                                          |                            |                           |                             |                           |
| Service calls received                                 | 57,455                     | 59,200                    | 52,000                      | 53,000                    |
| Service calls answered                                 | 54,495                     | 56,200                    | 49,000                      | 50,600                    |
| Number of work order incidents                         | 53,196                     | 54,800                    | 50,700                      | 51,000                    |
| Number of work order requests                          | 45,000                     | 46,000                    | 47,000                      | 46,000                    |
| Total number of desktops and laptops                   | 16,250                     | 16,250                    | 15,000                      | 15,000                    |
| Number of multi-function printers                      | 442                        | 460                       | 432                         | 435                       |
| Number of desk phones                                  | 7,500                      | 6,500                     | 6,500                       | 5,500                     |
| Number of mobile phones and tablets                    | 4,614                      | 4,614                     | 4,221                       | 4,100                     |
| Total number Emergency Radio System Portables deployed | 6,657                      | 6,850                     | 6,778                       | 6,750                     |
| <b>OUTPUTS</b>                                         |                            |                           |                             |                           |
| Number of total calls abandoned                        | 3,000                      | 3,000                     | 3,000                       | 3,000                     |
| Number of calls that are escalated                     | 225                        | 225                       | 100                         | 200                       |
| Average number of seconds to answer a call             | 40                         | 40                        | 45                          | 45                        |
| Average minutes to address calls                       | 5:25                       | 6:00                      | 5:20                        | 5:20                      |
| Call abandonment rate                                  | 5.00%                      | 5.00%                     | 5.00%                       | 5.00%                     |
| On-premise data storage (in terabytes)                 | 9,400                      | 8,400                     | 9,000                       | 8,000                     |
| Cloud data storage (in terabytes)                      | 7,518                      | 8,500                     | 13,865                      | 14,500                    |
| Number of technology projects implemented              | 24                         | 20                        | 15                          | 15                        |
| Percent of budget variance                             | 0.20%                      | Less than<br>0.50%        | 0.00%                       | Less than<br>0.50%        |



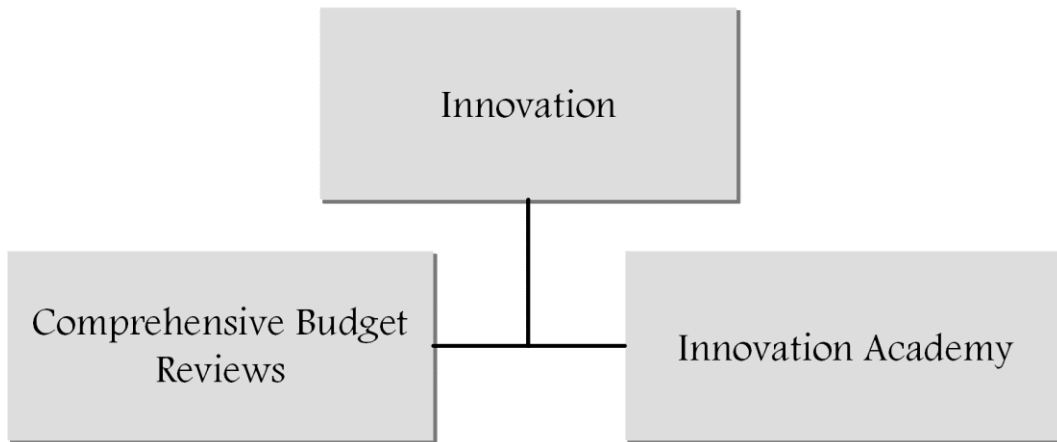
## INFORMATION TECHNOLOGY SERVICES

INFORMATION TECHNOLOGY SERVICES FUND  
AIRPORT TERMINAL DEVELOPMENT PROGRAM FUND

| Performance Measure                                                                                            | FY 2025 Actuals | FY 2026 Target | FY 2026 Estimate | FY 2027 Target |
|----------------------------------------------------------------------------------------------------------------|-----------------|----------------|------------------|----------------|
| Percent of on-time payments                                                                                    | 85.75%          | 85.00%         | 80.00%           | 85.00%         |
| Service Level Agreement - Total Tickets received for Mobile Device Management & Software Deployment            | 36,954          | 26,796         | 37,500           | 38,000         |
| Service Level Agreement - Incident Response Time: 1-Day - Mobile Device Management & Software Deployment       | 80.50%          | 72.00%         | 72.00%           | 72.00%         |
| Service Level Agreement - Incident Response Time: 3-Days - Mobile Device Management & Software Deployment      | 86.00%          | 79.00%         | 80.00%           | 80.00%         |
| Service Level Agreement - Incident Response Time: 7-Days - Mobile Device Management & Software Deployment      | 92.50%          | 88.50%         | 88.50%           | 88.50%         |
| Service Level Agreement - Total Tickets received for Computer, Printer, On-Site & Remote Support Services      | 21,584          | 11,852         | 18,000           | 19,000         |
| Service Level Agreement - Incident Response Time: 1-Day - Computer, Printer, On-Site & Remote Support Services | 77.00%          | 74.00%         | 72.00%           | 70.00%         |
| Service Level Agreement - Incident Response Time: 3-Day - Computer, Printer, On-Site & Remote Support Services | 85.00%          | 83.00%         | 80.00%           | 80.00%         |
| Service Level Agreement - Incident Response Time: 7-Day - Computer, Printer, On-Site & Remote Support Services | 94.00%          | 94.00%         | 94.00%           | 94.00%         |
| <b>OUTCOMES</b>                                                                                                |                 |                |                  |                |
| Percentage of customer requests that are resolved on the first customer contact                                | 81.00%          | 80.00%         | 78.00%           | 76.00%         |
| Percentage of requests that customer had to escalate to get completed                                          | 0.50%           | 1.00%          | 1.00%            | 1.00%          |
| Percentage of 6 and 7 star feedback from all surveys (scale of 1-7)                                            | 90.00%          | 90.00%         | 90.00%           | 90.00%         |
| Percentage of time all systems are available when expected to be available                                     | 99.70%          | 99.30%         | 99.50%           | 99.50%         |
| Percentage of project requests that are planned vs unplanned                                                   | 87.00%          | 90.00%         | 90.00%           | 90.00%         |

**INFORMATION TECHNOLOGY SERVICES**INFORMATION TECHNOLOGY SERVICES FUND  
AIRPORT TERMINAL DEVELOPMENT PROGRAM FUND

| Performance Measure                                                         | FY 2025 Actuals | FY 2026 Target | FY 2026 Estimate | FY 2027 Target |
|-----------------------------------------------------------------------------|-----------------|----------------|------------------|----------------|
| Percentage of all projects completed within planned budget, time, and value | 83.81%          | 85.00%         | 87.00%           | 86.00%         |



# INNOVATION

| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | PROPOSED BUDGET    |
|------------------------|----------------------|--------------------|
| General Fund           | 8                    | 1,599,774          |
| <b>Total Funding</b>   | <b>8</b>             | <b>\$1,599,774</b> |

**MISSION STATEMENT**

***WE PUT THE CITY AT THE FOREFRONT OF INNOVATION BY CHALLENGING THE STATUS QUO, FINDING CREATIVE SOLUTIONS, AND CONTINUOUSLY IMPROVING CITY SERVICES.***

**PROGRAM INFORMATION**

The Office of Innovation was established in 2007 to evaluate program effectiveness and improve process efficiency to save taxpayer money and improve the customer experience. In the first ten years, Innovation identified over \$20 million in efficiencies, primarily achieved through Comprehensive Budget Reviews (CBRs) and process improvement projects. In 2020, the Office shifted priorities to launch transformative new programs, Innovation Academy, Research and Development League, Digital Inclusion initiatives and a Smart Cities program, to expand the innovation ecosystem. Due to budget shortfalls in FY 2025 the City Manager reinstated CBRs and process improvement projects to identify cost-savings and improve performance. Comprehensive Budget Reviews are executed in collaboration with Office of Management and Budget and the Departments under review. All staff participating in Comprehensive Budget Reviews are trained via the Innovation Academy in data science, Lean Six Sigma process improvement and user-centered design. This training ensures CBRs are systematic, data-driven and collaborative, and empowers departments to continuously improve outside of the CBR process.

**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

**City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.**

As internal consultants to City departments, the Office is responsible for helping departments continuously improve. This goal is achieved through two main Office of Innovation functions:

- (1) Internal Consulting – Innovation staff lead comprehensive budget reviews, process improvement projects, best practice studies and performance management to help departments create efficiencies and improve the customer experience.
- (2) Empowerment – Innovation Academy is an intensive course that teaches department staff data science, Lean Six Sigma, and user-centered design to empower departments to improve services.

**GENERAL FUND****EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 1,042,080                 | 1,178,795                 | 1,142,755                    | 1,167,764                   |
| CONTRACTUAL SERVICES        | 90,844                    | 89,235                    | 101,100                      | 205,842                     |
| COMMODITIES                 | 7,260                     | 14,559                    | 16,559                       | 1,983                       |
| SELF INSURANCE/OTHER        | 138,022                   | 145,848                   | 145,848                      | 140,736                     |
| CAPITAL OUTLAY              | 2,634                     | 0                         | 0                            | 14,474                      |
| TRANSFERS                   | 115,668                   | 122,127                   | 122,127                      | 68,975                      |
| <b>TOTAL EXPENDITURES</b>   | <b>\$1,396,508</b>        | <b>\$1,550,564</b>        | <b>\$1,528,389</b>           | <b>\$1,599,774</b>          |
| <b>Authorized Positions</b> | <b>8</b>                  | <b>8</b>                  | <b>8</b>                     | <b>8</b>                    |

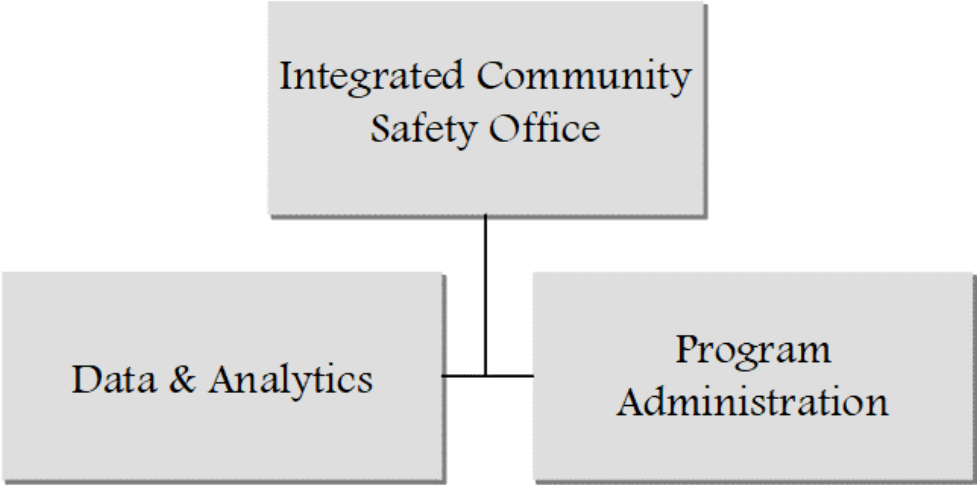
## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

| Performance Measure                                                             | FY 2025 Actuals | FY 2026 Target | FY 2026 Estimate | FY 2027 Target |
|---------------------------------------------------------------------------------|-----------------|----------------|------------------|----------------|
| <b>INPUTS</b>                                                                   |                 |                |                  |                |
| Number of Innovation staff                                                      | 8               | 8              | 8                | 8              |
| Number of Innovation Academy participants                                       | 22              | 15             | 27               | 15             |
| Number of Innovation Academy training hours                                     | 112             | 112            | 192              | 112            |
| Number of monitoring and evaluation plans implemented from previous year's CBRs | 4               | 4              | 5                | 4              |
| <b>OUTPUTS</b>                                                                  |                 |                |                  |                |
| Number of departments comprehensively reviewed                                  | 4               | 4              | 5                | 3              |
| Number of focus areas (programs, services, functions) studied                   | 14              | 12             | 12               | 12             |
| Number of CBR recommended reductions monitored by Office of Innovation          | 16              | 15             | 13               | 4              |
| <b>OUTCOMES</b>                                                                 |                 |                |                  |                |
| Cost-savings included in proposed budget                                        | \$6.3 million   | \$5 million    | \$7 million      | \$2 million    |
| Department staff satisfaction rate with Innovation Academy and CBR work         | 75%             | 75%            | 75%              | 75%            |
| % of CBR recommended goals on target per monitoring plans                       | /               | 75%            | 100%             | 75%            |



INTEGRATED COMMUNITY SAFETY OFFICE



| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | PROPOSED BUDGET    |
|------------------------|----------------------|--------------------|
| General Fund           | 9                    | 1,645,948          |
| <b>Total Funding</b>   | <b>9</b>             | <b>\$1,645,948</b> |

**MISSION STATEMENT**

***WE COMMIT TO IMPROVING PUBLIC SAFETY SERVICES AND PROACTIVELY ADDRESSING SYSTEMIC FACTORS THAT CONTRIBUTE TO CRIMINAL ACTIVITY IN ORDER TO REDUCE CRIME AND RECIDIVISM AND TO ENHANCE THE QUALITY OF LIFE OF SAN ANTONIO RESIDENTS***

**PROGRAM INFORMATION**

The Integrated Community Safety Office (ICSO) addresses City chronic nuisance residential properties that exert high demand on City first responder resources and cross boundaries of City departments' responsibility. Calls and violations may be low priority for one City department, yet the combined impact of these calls on several City departments suggests a higher priority. ICSO will conduct enhanced enforcement when appropriate and/or refer properties to appropriate resources. ICSO will engage with neighborhoods to identify and resolve community concerns around specific properties and chronic issues.

**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES****City-Wide Goal: San Antonio will be a safe and clean community.**

The Integrated Community Safety Office's (ICSO) goal is to improve public safety and enhance the quality of life for San Antonio residents by conducting data driven evaluations of public safety programs and operations, promoting multi-disciplinary public safety solutions, and developing innovative community safety programming.

In alignment with this city-wide goal, the following objectives will be continued and/or established for this fiscal year:

- Continued operations and improvements to Good Neighbor program to abate developing nuisance properties and improve neighborhood quality of life.
- Support and evaluate SAPD's execution of Phase I of the Violent Crime Reduction Plan: Hot Spot Policing.
- Oversee the delivery of multi-departmental operations for Phase II of the Violent Crime Reduction Plan: Problem Oriented Place-Based Policing.
- Plan and coordinate the delivery of Phase III of the Violent Crime Reduction Plan: Focused Deterrence with SAPD.
- Pursue funding opportunities to support and implement new initiatives targeting crime prevention and recidivism.
- Continue to provide robust analytics and operations support to department partners, the City Manager's Office, and elected leaders.

**City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.**

The ICSO's goal is to objectively prioritize and evaluate public safety programs and to adhere to accepted best practices for data collection, maintenance, analysis, and distribution.

In alignment with this city-wide goal, the following objectives will be continued and/or established for this fiscal year:

- Develop and incorporate neighborhood-level geographic analysis and reporting on fundamental community safety data.
- Continue to support 311 with analytics and the production of innovative reporting tools for internal and external audiences.
- Continue to provide innovative, insourced, intersystem analytical reporting to enhance key leader insight and decision making.

**City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.**

The ICSO's goal is to uphold adherence to best practices for the design of all public reports, products, and services to ensure the inclusion and accessibility of all San Antonio residents. Additionally, the ICSO will plan community engagement programming with structured and intentional data exchanges and feedback loops to improve collective efficacy and promote public trust.

In alignment with this city-wide goal, the following objectives will be continued and/or established for this fiscal year:

- Conduct 50 neighborhood-level and Council District community engagement sessions with the intent of promoting discussions on neighborhood safety data and to gather quantitative and qualitative data from residents across the city.
- Publish and update interactive, accessible public reporting on sa.gov, specifically the Public Safety Dashboard: Police Response, Public Safety Dashboard: Fire Response, and 311: Call Center Metrics.



## INTEGRATED COMMUNITY SAFETY OFFICE

GENERAL FUND

## GENERAL FUND

## EXPENDITURES BY CLASSIFICATION

|                             | Actual<br>FY 2025  | Budget<br>FY 2026  | Estimated<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|--------------------|--------------------|----------------------|---------------------|
| PERSONNEL SERVICES          | 1,062,302          | 1,093,293          | 1,093,781            | 1,271,981           |
| CONTRACTUAL SERVICES        | 2,207              | 24,708             | 26,463               | 1,565               |
| COMMODITIES                 | 5,546              | 11,847             | 8,163                | 5,869               |
| SELF INSURANCE/OTHER        | 1,307              | 219,333            | 219,683              | 233,564             |
| CAPITAL OUTLAY              | 7,589              | 0                  | 0                    | 4,825               |
| TRANSFERS                   | 0                  | 150,476            | 150,476              | 128,144             |
| <b>TOTAL EXPENDITURES</b>   | <b>\$1,078,951</b> | <b>\$1,499,657</b> | <b>\$1,498,566</b>   | <b>\$1,645,948</b>  |
| <b>Authorized Positions</b> | <b>8</b>           | <b>9</b>           | <b>9</b>             | <b>9</b>            |

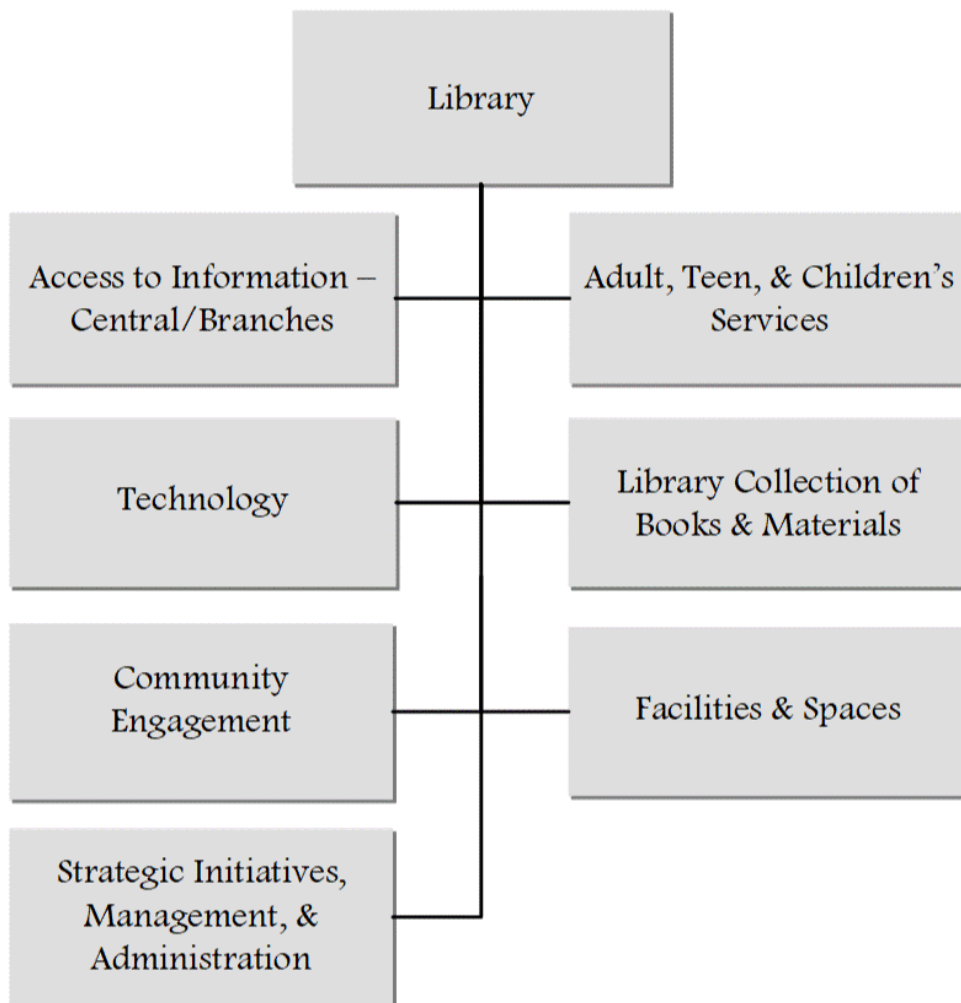
## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

| Performance Measure                                                   | FY 2025 Actuals | FY 2026 Target | FY 2026 Estimate | FY 2027 Target |
|-----------------------------------------------------------------------|-----------------|----------------|------------------|----------------|
| <b>INPUTS</b>                                                         |                 |                |                  |                |
| Problem Oriented Placed Based Policing (POPBP) Active Site            | 2               | 2              | 2                | 2              |
| ICSO Staff                                                            | 8               | 9              | 9                | 9              |
| <b>OUTPUTS</b>                                                        |                 |                |                  |                |
| Good Neighbor Assessments                                             | 50              | 50             | 50               | 25             |
| Grant Applications & Co-Applications                                  | /               | 2              | 1                | 2              |
| POPBP Activities                                                      | 168             | 175            | 201              | 175            |
| Number of public facing dashboards                                    | 3               | 4              | 4                | 6              |
| Neighborhood-level public safety engagement                           | 3               | 30             | 39               | 18             |
| Public safety consultations & reports                                 | 40              | 40             | 57               | 50             |
| Hot spot policing iterations                                          | 3               | 6              | 6                | 6              |
| <b>OUTCOMES</b>                                                       |                 |                |                  |                |
| Violent crime reduction - hot spot fidelity evaluations               | 3               | 6              | 6                | 6              |
| Violent crime reduction - POPBP fidelity                              | 75%             | 80%            | 100%             | 85%            |
| Decreased calls for service* at Good Neighbor designated properties** | /               | /              | /                | 33%            |

\*Only calls for service taking place after notice of violation or CNAP signed and related to nuisance activity as described in the Good Neighbor Program.

\*\*Only properties that have been designated in the Good Neighbor Program for more than three months.



# LIBRARY

| APPROPRIATIONS BY FUND        | AUTHORIZED POSITIONS | PROPOSED BUDGET     |
|-------------------------------|----------------------|---------------------|
| General Fund                  | 519                  | 58,076,716          |
| Grants, Gifts & Contributions | 0                    | 1,400,000           |
| Capital Projects              | 0                    | 1,340,000           |
| <b>Total Funding</b>          | <b>519</b>           | <b>\$60,816,716</b> |

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## **MISSION STATEMENT**

***THE SAN ANTONIO PUBLIC LIBRARY CHANGES LIVES THROUGH THE TRANSFORMATIVE POWER OF INFORMATION, IMAGINATION, AND IDEAS.***

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## **PROGRAM INFORMATION**

The San Antonio Public Library (SAPL) offers lifelong learning opportunities to Bexar County residents through a network of 30 locations across the community. The library system locations include the Central Library, 28 full-service branch libraries (including the Pruitt Library located at Roosevelt High School, a partnership with the North East Independent School District), and the Library Portal at the Briscoe Western Art Museum. Library resources include two million digital and physical items. The Library also offers services, such as programming for children, teens and adults, readers' advisory (i.e. book recommendations), and reference services, as well as specialized in-depth research assistance.

Technology services offered by the Library include broadband access to the internet via public computers at Connect Technology Centers across the system, laptops for check-out, and Wi-Fi access at all library locations. Library operations are primarily funded through the City of San Antonio, with supplemental funding from private donations and annual gifts from the San Antonio Public Library Foundation and the Friends of the San Antonio Public Library. Library services are extended to Bexar County residents who live outside the City of San Antonio through an Interlocal Agreement establishing a payment from the County to the City for the extension of these services.

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## **INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

**City Goal: San Antonio will be a city that maximizes its residents' well-being and human potential while capitalizing on its cultural diversity.**

Provide educational and learning opportunities.

- Use a social equity impact analysis to provide diverse programs and services throughout the community responsive to the needs of our broad customer base.
- Strengthen the Library's role in supporting early literacy education to promote school readiness.
- Facilitate academic success and foster out-of-school learning through programs and services for children between the ages of five and twelve.
- Provide out-of-school learning opportunities for youth between the ages of thirteen and eighteen to support academic success and enhance personal interest through teen-led programming and services.
- Work in partnership with local schools and organizations to provide children, teens, parents, teachers, and caregivers with information and activities that promote reading, learning, and encourage library use and curiosity.
- Strengthen and build community through programs and services to adults that support self-directed and group learning by adopting emerging technologies.

Support workforce and economic development in alignment with City initiatives.

- Work with appropriate partners, including other City departments, to create a more literate workforce and support individuals entering or re-entering the job market.
- Operate eight Learn at SAPL locations.
- House LaunchSA, operated by Geekdom, at the Central Library in coordination with the Economic Development Department.
- Host tax preparation services for low-income members of the community.
- Provide informational resources to assist small businesses, job seekers, adult learners and individuals seeking professional development.

**City Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.**

Foster community connections to engage neighborhoods and address disparities.

- Align community input efforts with SASpeakUp guidelines to include required branding, marketing tactics, demographic data collection, and reporting to the Communications & Engagement Department.
- Tailor service delivery and public spaces to the unique needs of individual communities as identified by neighborhood demographic and usage data.
- Continue working with community partners to heighten public awareness of the Library's vast resources and services.
- Fulfill the role of libraries as voter registration and voting sites.

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

- Strengthen accessible resources for people with disabilities.
- Promote library resources through proactive outreach in the community and to schools.
- Increase government transparency through community meetings, public information resources, and access to government services through the Library's network of Connect Technology Centers.
- Continue the Enhanced Library Card Program.
- Facilitate community engagement through community gathering and meeting spaces.

### **City Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.**

Implement proven technology-based solutions that improve the delivery and quality of Library services.

- Continue to use the comprehensive IT Roadmap to increase equitable and convenient access to resources and services that address community needs.
- Modernize the customer experience with accessing library materials, resources and services through more intelligently designed, user friendly interfaces and applications.
- Partner with ITSD, Finance, and consultants from the Integrated Library System (ILS) vendor, to create a data integration with SAP, the City's financial system of record.
- Ensure that the Library's Connect Technology Centers are sustainable, resilient, and further digital equity in the community.
- Continue to offer free Wi-Fi outside the library buildings in the parking lots.
- Implement new online account registration and renewal system to allow library card sign up and increase access to library services.
- Implement the hotspot for checkout program.
- Use performance data to monitor library services with the application of data governance strategies and continual process improvements to innovate library services.
- Redesign and improve the Library's digital experience through the website, mobile application, and other online platforms.
- Enhance the radio frequency identification (RFID) system for inventory control and smart gates functionality.

### **City Goal: San Antonio will be a safe and clean community.**

Create and maintain library spaces that are welcoming, environmentally conscious, accessible, and safe.

- Leverage library locations as community centers for public meetings, information, and resources regarding community initiatives, places to stay cool and warm, and civic engagement.
- Ensure Library facilities are maintained at a level that will preserve their value for the community.
- Complete additional work from the long-term building plan, including funded bond and capital projects.
- Provide adequate security and staffing to make locations welcoming, accessible, and safe.
- Implement environmentally conscious practices such as installation of onsite solar energy generation, and support energy conservation on ozone alert days and energy conservation days.
- Cooperate with private groups to leverage resources to enhance Library facilities.
- Provide 8 playgrounds, 7 fitness stations, and 5 walking trails to the public on library grounds or adjacent parks in partnership with the San Antonio Parks and Recreation Department.

**LIBRARY****GENERAL FUND**
**GENERAL FUND**  
**EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 31,902,079                | 32,972,398                | 32,522,579                   | 34,735,373                  |
| CONTRACTUAL SERVICES        | 6,878,043                 | 7,464,243                 | 7,616,952                    | 7,347,960                   |
| COMMODITIES                 | 8,113,349                 | 8,014,078                 | 8,019,978                    | 7,836,863                   |
| SELF INSURANCE/OTHER        | 5,679,321                 | 5,832,683                 | 5,916,341                    | 5,903,817                   |
| CAPITAL OUTLAY              | 999,019                   | 1,351,024                 | 1,322,574                    | 2,112,282                   |
| TRANSFERS                   | 140,421                   | 140,421                   | 140,421                      | 140,421                     |
| <b>TOTAL EXPENDITURES</b>   | <b>\$53,712,232</b>       | <b>\$55,774,847</b>       | <b>\$55,538,845</b>          | <b>\$58,076,716</b>         |
| <b>Authorized Positions</b> | <b>562</b>                | <b>554</b>                | <b>554</b>                   | <b>519</b>                  |

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

| Performance Measure                                                            | FY 2025<br>Actuals | FY 2026<br>Target | FY 2026<br>Estimate | FY 2027<br>Target |
|--------------------------------------------------------------------------------|--------------------|-------------------|---------------------|-------------------|
| <b>INPUTS</b>                                                                  |                    |                   |                     |                   |
| Library locations                                                              | 30                 | 30                | 30                  | 30                |
| Total library staff                                                            | 562                | 554               | 554                 | 519               |
| Professional (requiring a Master of Library and Information Systems) positions | 153                | 150               | 150                 | 150               |
| All other paid library staff                                                   | 409                | 404               | 404                 | 369               |
| Collection size                                                                | 2,424,065          | 2,295,491         | 2,474,438           | 2,474,438         |
| Number of scheduled public service hours                                       | 78,322             | 79,972            | 79,860              | 79,972            |
| Materials expenditures per capita, General Fund and Grants                     | \$4.10             | \$3.98            | \$4.00              | \$3.90            |
| Number of public computers                                                     | 882                | 882               | 882                 | 882               |
| <b>OUTPUTS</b>                                                                 |                    |                   |                     |                   |
| Number of questions answered by staff                                          | 1,277,889          | 1,298,722         | 1,266,390           | 1,279,054         |
| Number of library cardholders                                                  | 350,152            | 325,787           | 380,120             | 399,126           |
| Marketing Engagements                                                          | 14,544,823         | 11,732,955        | 18,378,411          | 18,562,195        |
| Visits to Website, Catalog, and Info Pages                                     | 5,844,592          | 5,740,424         | 6,171,416           | 6,233,130         |
| Number of children's programs                                                  | 5,282              | 5,460             | 5,478               | 5,533             |
| Number of teen programs                                                        | 2,714              | 2,696             | 2,733               | 2,760             |
| Number of adult programs                                                       | 5,074              | 4,308             | 5,415               | 5,469             |
| <b>OUTCOMES</b>                                                                |                    |                   |                     |                   |
| Circulation per capita*                                                        | 5.30               | 5.47              | 5.25                | 5.27              |
| Annual total circulation                                                       | 9,901,302          | 10,209,722        | 10,005,528          | 10,042,611        |
| Annual City of San Antonio circulation                                         | 7,326,963          | 7,555,194         | 7,404,091           | 7,431,532         |

**LIBRARY**

GENERAL FUND

| <b>Performance Measure</b>                         | <b>FY 2025<br/>Actuals</b> | <b>FY 2026<br/>Target</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Target</b> |
|----------------------------------------------------|----------------------------|---------------------------|-----------------------------|---------------------------|
| Annual Bexar County circulation                    | 2,574,339                  | 2,654,528                 | 2,601,437                   | 2,611,079                 |
| Annual visits to the library                       | 3,048,708                  | 2,647,982                 | 2,998,575                   | 2,824,074                 |
| Hours of computer and Wi-Fi use                    | 2,038,415                  | 2,036,426                 | 2,115,847                   | 2,099,570                 |
| Customer satisfaction with public library services | 96%                        | 100%                      | 96%                         | 100%                      |

\*Population provided by Texas State Library and Archives Commission (TSLAC).

**GRANTS SUMMARY**

| <b>TITLE OF PROGRAM</b>                      | <b>FEDERAL</b> | <b>STATE</b> | <b>OTHER</b>       | <b>PROPOSED<br/>FY 2027</b> | <b>CITY<br/>MATCH</b> |
|----------------------------------------------|----------------|--------------|--------------------|-----------------------------|-----------------------|
| Friends of the SA Public Library - Donations | 0              | 0            | 150,000            | 150,000                     | 0                     |
| Miscellaneous Gifts - Donations              | 0              | 0            | 250,000            | 250,000                     | 0                     |
| SA Public Library Foundation - Donations     | 0              | 0            | 1,000,000          | 1,000,000                   | 0                     |
| <b>TOTAL</b>                                 | <b>\$0</b>     | <b>\$0</b>   | <b>\$1,400,000</b> | <b>\$1,400,000</b>          | <b>\$0</b>            |



**LIBRARY****GENERAL FUND****GRANT NAME:** *Friends of the SA Public Library - Donations***PROGRAM INFORMATION**

The funds from the Friends of the San Antonio Public Library will be primarily used to provide public programming throughout the Library system and staff development for improved public service.

|                              | <b>Actual<br/>FY 2025</b> | <b>Estimate<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>FUNDING SOURCES</b>       |                           |                             |                             |
| OTHER - Other Funding Source | 97,269                    | 104,900                     | 150,000                     |
| OTHER - In-Kind              | 1,291                     | 5,400                       | 0                           |
| <b>TOTAL FUNDING</b>         | <b>\$98,560</b>           | <b>\$110,300</b>            | <b>\$150,000</b>            |
| <b>EXPENDITURES</b>          |                           |                             |                             |
| Contractual Services         | 24,821                    | 33,900                      | 56,200                      |
| Commodities                  | 65,692                    | 60,300                      | 83,800                      |
| Capital Outlay               | 6,756                     | 8,200                       | 10,000                      |
| Transfers                    | 0                         | 2,500                       | 0                           |
| In-Kind Contractual          | 0                         | 2,800                       | 0                           |
| In-Kind Commodities          | 1,291                     | 2,600                       | 0                           |
| <b>TOTAL EXPENDITURES</b>    | <b>\$98,560</b>           | <b>\$110,300</b>            | <b>\$150,000</b>            |
| <b>Authorized Positions</b>  | <b>0</b>                  | <b>0</b>                    | <b>0</b>                    |

**GRANT NAME:** *Miscellaneous Gifts - Donations***PROGRAM INFORMATION**

The funds received will be used to serve the public, as deemed appropriate by the Library locations, or for a specified reason if given by the donor.

|                              | <b>Actual<br/>FY 2025</b> | <b>Estimate<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>FUNDING SOURCES</b>       |                           |                             |                             |
| OTHER - Other Funding Source | 107,594                   | 283,000                     | 250,000                     |
| OTHER - In-Kind              | 5,240                     | 0                           | 0                           |
| <b>TOTAL FUNDING</b>         | <b>\$112,834</b>          | <b>\$283,000</b>            | <b>\$250,000</b>            |
| <b>EXPENDITURES</b>          |                           |                             |                             |
| Contractual Services         | 84,316                    | 267,900                     | 205,000                     |
| Commodities                  | 12,746                    | 15,100                      | 25,000                      |
| Self-Insurance/Other         | 73                        | 0                           | 0                           |
| Capital Outlay               | 10,459                    | 0                           | 20,000                      |
| In-Kind Contractual          | 2,390                     | 0                           | 0                           |
| In-Kind Commodities          | 650                       | 0                           | 0                           |
| In-Kind Art Donation         | 2,200                     | 0                           | 0                           |
| <b>TOTAL EXPENDITURES</b>    | <b>\$112,834</b>          | <b>\$283,000</b>            | <b>\$250,000</b>            |
| <b>Authorized Positions</b>  | <b>0</b>                  | <b>0</b>                    | <b>0</b>                    |

**LIBRARY**

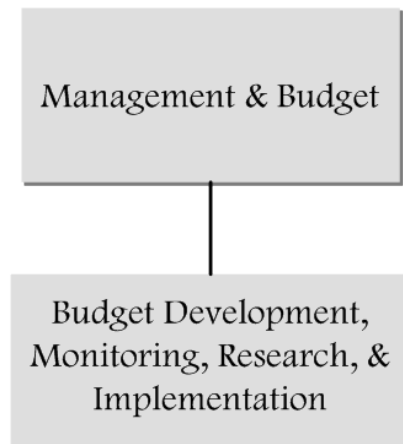
GENERAL FUND

**GRANT NAME:** *SA Public Library Foundation - Donations***PROGRAM INFORMATION**

The funds from the San Antonio Public Library Foundation will be used to enhance Library resources and services as well as to increase awareness throughout financial support and programmatic efforts.

|                              | <b>Actual<br/>FY 2025</b> | <b>Estimate<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>FUNDING SOURCES</b>       |                           |                             |                             |
| OTHER - Other Funding Source | 859,368                   | 814,600                     | 1,000,000                   |
| <b>TOTAL FUNDING</b>         | <b>\$859,368</b>          | <b>\$814,600</b>            | <b>\$1,000,000</b>          |
| <b>EXPENDITURES</b>          |                           |                             |                             |
| Contractual Services         | 30,505                    | 97,000                      | 99,000                      |
| Commodities                  | 193,416                   | 224,400                     | 223,000                     |
| Self-Insurance/Other         | 444                       | 400                         | 400                         |
| Capital Outlay               | 68,983                    | 68,200                      | 77,600                      |
| Transfers                    | 566,020                   | 424,600                     | 600,000                     |
| <b>TOTAL EXPENDITURES</b>    | <b>\$859,368</b>          | <b>\$814,600</b>            | <b>\$1,000,000</b>          |
| <b>Authorized Positions</b>  | <b>0</b>                  | <b>0</b>                    | <b>0</b>                    |

# MANAGEMENT & BUDGET



| APPROPRIATIONS BY FUND           | AUTHORIZED POSITIONS | PROPOSED BUDGET    |
|----------------------------------|----------------------|--------------------|
| General Fund                     | 19                   | 3,335,531          |
| Capital Management Services Fund | 1                    | 110,048            |
| <b>Total Funding</b>             | <b>20</b>            | <b>\$3,445,579</b> |

**MANAGEMENT & BUDGET**GENERAL FUND  
CAPITAL MANAGEMENT SERVICES FUND**MISSION STATEMENT**

***THE OFFICE OF MANAGEMENT & BUDGET WILL PROVIDE CITY DEPARTMENTS WITH FISCAL PLANNING, ANALYSIS, AND MANAGEMENT SERVICES THAT CONTRIBUTE TOWARD THE DEVELOPMENT AND DELIVERY OF CITY SERVICE PLANS ENABLING THE EFFECTIVE AND EFFICIENT DELIVERY OF CITY SERVICES.***

**PROGRAM INFORMATION**

The Office of Management & Budget is responsible for providing City departments with fiscal planning, analysis, and management services to enable the City organization to provide City services and infrastructure improvements to the public in accordance with the policies, goals, and objectives established by the City Council and City Manager. The Department coordinates and prepares Quarterly Financial Reports, Five-Year Financial Forecasts, the Trial Budget, and the Annual Operating and Capital Budgets. The Department provides services toward the completion of organization and management studies. The Department's commitment is to provide professional and quality services to the City.

**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

**City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.**

- Continue to improve the Annual Budget Development Process by implementing processes and schedules for more effective analysis of key service and policy issues impacting the City's Budget.
- Coordinate with the Finance Department the development of the Monthly Financial Revenue and Expenditure Executive Status Reporting, as well as Quarterly Financial reports to City Council.
- Monitor the implementation of programs and initiatives approved in the annual budget and provide quarterly report updates to the Mayor and City Council.
- Work with the Office of Innovation to conduct internal reviews of department's budgets, services, and processes.

**GENERAL FUND****EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 2,308,212                 | 2,308,714                 | 2,232,328                    | 2,559,238                   |
| CONTRACTUAL SERVICES        | 87,706                    | 318,661                   | 299,861                      | 144,977                     |
| COMMODITIES                 | 11,457                    | 34,218                    | 34,217                       | 22,774                      |
| SELF INSURANCE/OTHER        | 557,162                   | 407,982                   | 407,971                      | 421,138                     |
| CAPITAL OUTLAY              | 4,702                     | 6,047                     | 6,047                        | 3,234                       |
| TRANSFERS                   | 284,117                   | 298,617                   | 298,617                      | 184,170                     |
| <b>TOTAL EXPENDITURES</b>   | <b>\$3,253,356</b>        | <b>\$3,374,239</b>        | <b>\$3,279,041</b>           | <b>\$3,335,531</b>          |
| <b>Authorized Positions</b> | <b>19</b>                 | <b>19</b>                 | <b>19</b>                    | <b>19</b>                   |

**CAPITAL MANAGEMENT SERVICES FUND****EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 8,264                     | 12,059                    | 12,059                       | 105,771                     |
| CONTRACTUAL SERVICES        | 0                         | 0                         | 113                          | 0                           |
| SELF INSURANCE/OTHER        | 82                        | 4,073                     | 4,073                        | 4,277                       |
| <b>TOTAL EXPENDITURES</b>   | <b>\$8,346</b>            | <b>\$16,132</b>           | <b>\$16,245</b>              | <b>\$110,048</b>            |
| <b>Authorized Positions</b> | <b>1</b>                  | <b>1</b>                  | <b>1</b>                     | <b>1</b>                    |

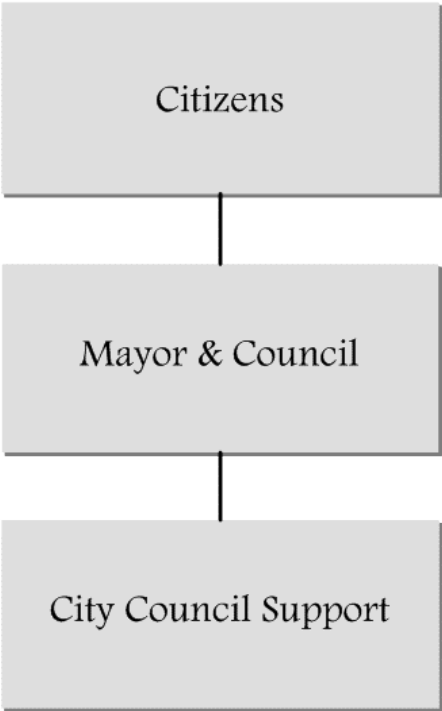
**MANAGEMENT & BUDGET**GENERAL FUND  
CAPITAL MANAGEMENT SERVICES FUND**PERFORMANCE MEASURES**

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

| <b>Performance Measure</b>                                                                 | <b>FY 2025<br/>Actuals</b> | <b>FY 2026<br/>Target</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Target</b> |
|--------------------------------------------------------------------------------------------|----------------------------|---------------------------|-----------------------------|---------------------------|
| <b>INPUTS</b>                                                                              |                            |                           |                             |                           |
| General Fund budget revenues                                                               | \$1.65 billion             | \$1.65 billion            | \$1.69 billion              | \$1.74 billion            |
| General Fund budget expenditures                                                           | \$1.66 billion             | \$1.69 billion            | \$1.69 billion              | \$1.76 billion            |
| Number of departments' budgets monitored                                                   | 45                         | 48                        | 48                          | 47                        |
| Number of capital projects monitored                                                       | 446                        | 317                       | 317                         | 239                       |
| <b>OUTPUTS</b>                                                                             |                            |                           |                             |                           |
| Number of Monthly Reports completed                                                        | 7                          | 7                         | 7                           | 7                         |
| Number of Quarterly Reports completed                                                      | 4                          | 4                         | 4                           | 4                         |
| Number of requests for City Council approval for "A" Sessions                              | 886                        | 645                       | 667                         | 576                       |
| City Manager Delegation                                                                    | 100                        | 240                       | 211                         | 240                       |
| Number of Adopted Budget Documents completed                                               | 1                          | 1                         | 1                           | 1                         |
| <b>OUTCOMES</b>                                                                            |                            |                           |                             |                           |
| General Fund revenue variance as percentage of estimate                                    | 2.13%                      | Less than 1%              | 0.20%                       | Less than 1%              |
| General Fund expenditure variance as percentage of estimate                                | -0.16%                     | Between -1% - 0%          | -0.55%                      | Between -1% - 0%          |
| Government Finance Officers Association Distinguished Budget Awards since fiscal year 1984 | 41                         | 42                        | 42                          | 43                        |



MAYOR & COUNCIL



| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | PROPOSED BUDGET     |
|------------------------|----------------------|---------------------|
| General Fund           | 19                   | 18,300,348          |
| <b>Total Funding</b>   | <b>19</b>            | <b>\$18,300,348</b> |

**MISSION STATEMENT**

***WE WILL DELIVER QUALITY CITY SERVICES AND COMMIT TO ACHIEVE SAN ANTONIO'S VISION OF PROSPERITY FOR OUR DIVERSE, VIBRANT, AND HISTORIC COMMUNITY.***

**PROGRAM INFORMATION**

The Mayor & Council Office is comprised of the Mayor, who is elected at large; 10 City Council members, who are elected from single-member districts; and administrative support staff. The City Council acts as the policy-making and legislative body within the City's government. Operating within the guidelines of the City Charter, the City Council appoints the City Manager, Municipal Court Judges, City Clerk, City Auditor, and members of the City's various boards and commissions. The support staff serves as constituent liaison to all Council members, in addition to responding to incoming calls, scheduling meetings and appointments, and disseminating pertinent information to the residents of San Antonio.

**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

**City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.**

- Promoting public trust by responding to resident needs in a timely, professional, and caring manner.
- Promoting public trust by exercising high standards of fairness, conduct and accountability.
- Promoting public awareness by providing readily accessible representation for resident input into the functions of municipal government.

**GENERAL FUND****EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 2,534,512                 | 2,633,114                 | 2,636,768                    | 2,876,286                   |
| CONTRACTUAL SERVICES        | 2,234,098                 | 1,967,862                 | 1,951,389                    | 1,944,181                   |
| COMMODITIES                 | 651,535                   | 268,330                   | 268,330                      | 202,781                     |
| SELF INSURANCE/OTHER        | 10,964,667                | 12,362,096                | 12,374,222                   | 13,073,683                  |
| CAPITAL OUTLAY              | 366,322                   | 115,493                   | 115,493                      | 202,183                     |
| TRANSFERS                   | 199,736                   | 1,234                     | 1,234                        | 1,234                       |
| <b>TOTAL EXPENDITURES</b>   | <b>\$16,950,870</b>       | <b>\$17,348,129</b>       | <b>\$17,347,436</b>          | <b>\$18,300,348</b>         |
| <b>Authorized Positions</b> | <b>19</b>                 | <b>19</b>                 | <b>19</b>                    | <b>19</b>                   |



# MILITARY & VETERAN AFFAIRS

## Military and Veteran Affairs

| <b>APPROPRIATIONS BY FUND</b> | <b>AUTHORIZED POSITIONS</b> | <b>PROPOSED BUDGET</b> |
|-------------------------------|-----------------------------|------------------------|
| General Fund                  | 3                           | 596,045                |
| Grants                        | 0                           | 5,000,000              |
| Capital Projects              | 0                           | 5,000,000              |
| <b>Total Funding</b>          | <b>3</b>                    | <b>\$10,596,045</b>    |

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**MISSION STATEMENT**

***THE MILITARY AND VETERAN AFFAIRS DEPARTMENT COLLABORATES WITH MILITARY PARTNERS, CITY DEPARTMENTS, AND COMMUNITY STAKEHOLDERS TO ENHANCE MISSION READINESS, PROTECT INSTALLATIONS, ADVOCATE FOR MILITARY ISSUES AT ALL LEVELS OF GOVERNMENT, AND SUPPORT VETERANS AND THEIR FAMILIES.***

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**PROGRAM INFORMATION**

MVAD program activities are designed to sustain and enhance the mission readiness of Joint Base San Antonio (JBSA) and its mission partners to ensure the long-term protection of the region's military installations and missions. The department monitors local, state, federal, and civic activities that can impact (negatively or positively) the ability of the military to perform their assigned duties. MVAD maintains relationships with the business community, non-profits, government officials, other community partners as well as military leadership to ensure that the City of San Antonio's policies and priorities support the military community.

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**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

**City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.**

- Along with other local elected officials, City departments and community partners, advocate at the local, state, and federal levels for legislative initiatives that sustain and enhance JBSA's mission readiness and ensure the long-term protection of its military installations, as well as support the region's active duty, veterans, retirees, and family members.
- Continuously seek external (state, federal) funding opportunities for City-owned projects in direct support of JBSA commander priorities.
- Provide military-focused information and analysis to City leadership and departments on issues that may impact the City of San Antonio.
- Support and promote communication/outreach which informs and educates City staff/employees and the public and regarding military and veteran programs with the following objectives: Inform the public of the military's significant historical, social, and economic impact to the region by leveraging communication platforms such as social media, TVSA and other means.

**City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.**

- Develop and strengthen community-military partnerships.
- Perform outreach initiatives to benefit the civilian and military communities.

**City-Wide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.**

- The military is the City's top employer and the economic impact it brings to the San Antonio region is significant. MVAD will strengthen the City's position to grow military missions and defend against negative impact of future Congressionally mandated Base Realignment and Closure (BRAC) Commission actions. This will be accomplished by the following:
  - Increasing the military value of Joint Base San Antonio missions/installations.
  - Strengthening community support for the military and military families.
  - Continuing to support San Antonio-based military medical commands, to include Brooke Army Medical Center and its Level I Trauma and burn capabilities.
  - Continually informing/educating internal and external audiences of the military's vital economic, social, and historical importance and impact on the community.
  - Work with City Departments and Visit San Antonio to market the region's military history and historical sites.

**MILITARY & VETERAN AFFAIRS**

GENERAL FUND

**GENERAL FUND**  
**EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 501,281                   | 433,877                   | 431,017                      | 495,642                     |
| CONTRACTUAL SERVICES        | 23,500                    | 22,795                    | 21,945                       | 20,764                      |
| COMMODITIES                 | 11,202                    | 9,806                     | 10,848                       | 9,806                       |
| SELF INSURANCE/OTHER        | 172,613                   | 188,809                   | 187,617                      | 40,557                      |
| CAPITAL OUTLAY              | 2,540                     | 0                         | 3,202                        | 4,825                       |
| TRANSFERS                   | 25,192                    | 26,480                    | 26,480                       | 24,451                      |
| <b>TOTAL EXPENDITURES</b>   | <b>\$736,328</b>          | <b>\$681,767</b>          | <b>\$681,109</b>             | <b>\$596,045</b>            |
| <b>Authorized Positions</b> | <b>3</b>                  | <b>3</b>                  | <b>3</b>                     | <b>3</b>                    |

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

| Performance Measure                                                                                         | FY 2025<br>Actuals | FY 2026<br>Target | FY 2026<br>Estimate | FY 2027<br>Target |
|-------------------------------------------------------------------------------------------------------------|--------------------|-------------------|---------------------|-------------------|
| <b>INPUTS</b>                                                                                               |                    |                   |                     |                   |
| COSA Number of Veteran Employees                                                                            | 1,400              | 1,400             | 1,500               | 1,598             |
| Number of engagements with the community and external stakeholders                                          | 45                 | 40                | 40                  | 40                |
| Number of internal and external program partnerships that provide joint services to the military community* | 20                 | 14                | 20                  | 20                |
| Number of current JBSA Mission partners                                                                     | 266                | 266               | 266                 | 270               |
| Number of fellowships sponsored by Hiring Our Heroes Program                                                | 15                 | 20                | 20                  | /                 |
| <b>OUTPUTS</b>                                                                                              |                    |                   |                     |                   |
| Number of Meetings of the Military Transformation Task Force                                                | 4                  | 4                 | 4                   | 4                 |
| Visits to the Pentagon to advocate for JBSA Mission                                                         | 2                  | 2                 | 2                   | 1                 |
| <b>OUTCOMES</b>                                                                                             |                    |                   |                     |                   |
| Outreach - Sponsorships                                                                                     | 10                 | 10                | 10                  | 10                |
| Hire rate for military spouses who complete the Military Spouse Fellowship Program                          | 94%                | 85%               | 90%                 | /                 |
| Satisfaction rate on stakeholder survey of MVAD                                                             | 95%                | 95%               | 95%                 | 95%               |
| Number of military mission partnerships retained*                                                           | 266                | 266               | 266                 | 270               |
| JBSA military economic impact to State                                                                      | \$55.1 billion     | \$55.1 billion    | \$55.1 billion      | \$55.1 billion    |
| Funding awarded from State Federal Grants for JBSA reinforcements and improvements                          | \$5 million        | \$5 million       | \$5 million         | \$5 million       |

\*Army South and Army North deactivated in 2026 due to Department of War realignment.

**MILITARY & VETERAN AFFAIRS**

GENERAL FUND

**GRANTS SUMMARY**

| <b>TITLE OF PROGRAM</b>                              | <b>FEDERAL</b> | <b>STATE</b>       | <b>OTHER</b> | <b>PROPOSED<br/>FY 2027</b> | <b>CITY<br/>MATCH</b> |
|------------------------------------------------------|----------------|--------------------|--------------|-----------------------------|-----------------------|
| Defense Economic Adjustment Assistance Grant (DEAAG) | 0              | 5,000,000          | 0            | 5,000,000                   | 5,000,000             |
| <b>TOTAL</b>                                         | <b>\$0</b>     | <b>\$5,000,000</b> | <b>\$0</b>   | <b>\$5,000,000</b>          | <b>\$5,000,000</b>    |

**GRANT NAME:** *Defense Economic Adjustment Assistance Grant (DEAAG)***PROGRAM INFORMATION**

The City of San Antonio is a grantee for the Defense Economic Adjustment Assistance Grant (DEAAG) for the South Beach Renovation in support of Joint Base San Antonio.

| <b>Actual<br/>FY 2025</b> | <b>Estimate<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|---------------------------|-----------------------------|-----------------------------|
|---------------------------|-----------------------------|-----------------------------|

**FUNDING SOURCES**

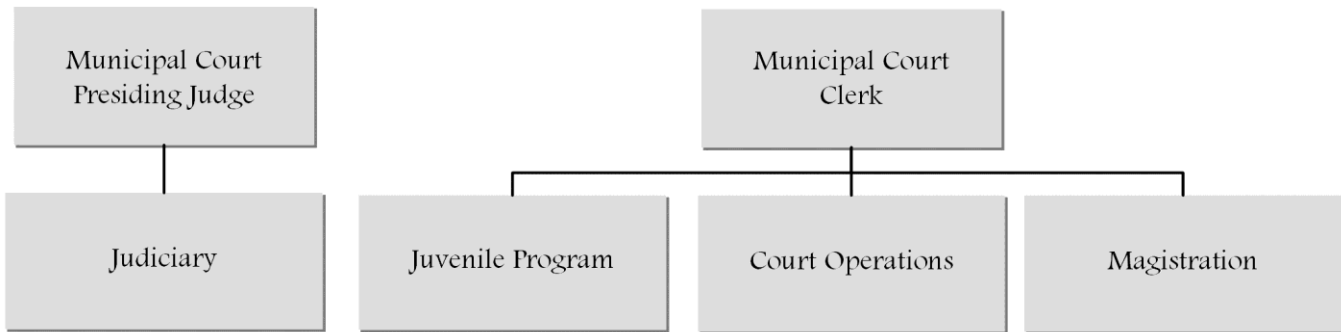
|                      |            |            |                     |
|----------------------|------------|------------|---------------------|
| STATE                | 0          | 0          | 5,000,000           |
| CITY - Cash Match    | 0          | 0          | 5,000,000           |
| <b>TOTAL FUNDING</b> | <b>\$0</b> | <b>\$0</b> | <b>\$10,000,000</b> |

**EXPENDITURES**

|                             |            |            |                     |
|-----------------------------|------------|------------|---------------------|
| Contractual Services        | 0          | 0          | 10,000,000          |
| <b>TOTAL EXPENDITURES</b>   | <b>\$0</b> | <b>\$0</b> | <b>\$10,000,000</b> |
| <b>Authorized Positions</b> | <b>0</b>   | <b>0</b>   | <b>0</b>            |



# MUNICIPAL COURT



| APPROPRIATIONS BY FUND                                 | AUTHORIZED POSITIONS | PROPOSED BUDGET     |
|--------------------------------------------------------|----------------------|---------------------|
| General Fund                                           | 118                  | 14,756,584          |
| Municipal Court Security Fund                          | 7                    | 700,524             |
| Municipal Court Technology Fund                        | 0                    | 907,676             |
| Municipal Court Truancy Prevention & Intervention Fund | 9                    | 902,075             |
| Grants                                                 | 5                    | 354,993             |
| <b>Total Funding</b>                                   | <b>139</b>           | <b>\$17,621,852</b> |

Total Municipal Court General Fund FY 2027 Proposed Budget is \$15,223,683 of which \$467,099 is transferred to Municipal Court Special Revenue Funds.

**MUNICIPAL COURT**

GENERAL FUND

MUNICIPAL COURT SECURITY FUND

MUNICIPAL COURT TECHNOLOGY FUND

MUNICIPAL COURT TRUANCY PREVENTION &amp; INTERVENTION FUND

**MISSION STATEMENT**

***THE MISSION OF THE SAN ANTONIO MUNICIPAL COURT IS TO ADMINISTER JUSTICE FAIRLY, IMPARTIALLY, AND EFFICIENTLY. THE COURT IS COMMITTED TO PROVIDING A TRANSPARENT AND TRUSTWORTHY FORUM WHERE INDIVIDUALS CAN BE HEARD AND CONSIDERED WITH DIGNITY AND RESPECT.***

**PROGRAM INFORMATION**

The Municipal Court represents the third branch of government for the City of San Antonio. Judicial authority resides in the eight Municipal Courts of Record, which are responsible for the interpretation and adjudication of City ordinances as well as other Class "C" misdemeanors enacted by the Texas Legislature. Court activities include court and post-arrest proceedings; trials; civil and parking adjudications; juvenile hearings and services. Operations are located within the Frank D. Wing Building, which houses the Office of the Judiciary and the Administrative Services Division of the Court.

**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

**City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial and information systems.**

The Court will seek to enhance the resident's ability to conduct court business. In addition to using the traditional methods to resolve citations, which include personal appearances, USPS mail communication, email interaction, text messaging and telephone resolution, the Court will continue to utilize emerging technologies to enhance the court experience. The Court utilizes the following methods to provide all court users and residents with access to justice:

- Residents and attorneys are able to conduct an on-line search for their cases. Individuals can pay their tickets and request a driving safety course, deferred disposition (probation), trial setting, or community service 24 hours a day, 7 days a week.
- Court users are able to utilize the court's website to participate in a live chat with court staff to answer and resolve their questions.
- Residents and attorneys are able to resolve and contest their citation using virtual teleconferencing with court staff and judges.
- Court users are able to resolve their citation remotely using video court kiosks, as well as make payments.

These options allow the court to administer justice fairly, impartially, and efficiently.

**GENERAL FUND****EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 10,192,802                | 10,616,084                | 10,474,721                   | 11,176,232                  |
| CONTRACTUAL SERVICES        | 1,196,260                 | 1,138,318                 | 1,181,024                    | 1,459,599                   |
| COMMODITIES                 | 121,439                   | 101,814                   | 91,624                       | 124,688                     |
| SELF INSURANCE/OTHER        | 2,145,841                 | 1,910,763                 | 1,910,350                    | 1,900,599                   |
| CAPITAL OUTLAY              | 291,512                   | 268,114                   | 286,905                      | 95,466                      |
| TRANSFERS                   | 717,099                   | 517,099                   | 517,099                      | 467,099                     |
| <b>TOTAL EXPENDITURES</b>   | <b>\$14,664,953</b>       | <b>\$14,552,192</b>       | <b>\$14,461,723</b>          | <b>\$15,223,683</b>         |
| <b>Authorized Positions</b> | <b>120</b>                | <b>120</b>                | <b>120</b>                   | <b>118</b>                  |



**MUNICIPAL COURT**

GENERAL FUND

MUNICIPAL COURT SECURITY FUND

MUNICIPAL COURT TECHNOLOGY FUND

MUNICIPAL COURT TRUANCY PREVENTION &amp; INTERVENTION FUND

**MUNICIPAL COURT SECURITY FUND  
EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 393,529                   | 441,895                   | 471,233                      | 491,021                     |
| CONTRACTUAL SERVICES        | 87,512                    | 144,765                   | 80,968                       | 98,812                      |
| COMMODITIES                 | 3,460                     | 2,055                     | 4,217                        | 2,055                       |
| SELF INSURANCE/OTHER        | 35,525                    | 57,006                    | 57,006                       | 59,714                      |
| CAPITAL OUTLAY              | 0                         | 82,770                    | 83,928                       | 48,922                      |
| <b>TOTAL EXPENDITURES</b>   | <b>\$520,026</b>          | <b>\$728,491</b>          | <b>\$697,352</b>             | <b>\$700,524</b>            |
| <b>Authorized Positions</b> | <b>7</b>                  | <b>7</b>                  | <b>7</b>                     | <b>7</b>                    |

**MUNICIPAL COURT TECHNOLOGY FUND  
EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| CONTRACTUAL SERVICES        | 856,274                   | 899,156                   | 865,084                      | 899,156                     |
| SELF INSURANCE/OTHER        | 166                       | 109                       | 109                          | 0                           |
| CAPITAL OUTLAY              | 0                         | 0                         | 0                            | 8,520                       |
| <b>TOTAL EXPENDITURES</b>   | <b>\$856,440</b>          | <b>\$899,265</b>          | <b>\$865,193</b>             | <b>\$907,676</b>            |
| <b>Authorized Positions</b> | <b>0</b>                  | <b>0</b>                  | <b>0</b>                     | <b>0</b>                    |

**MUNICIPAL COURT TRUANCY PREVENTION & INTERVENTION FUND  
EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 661,041                   | 770,582                   | 715,362                      | 768,048                     |
| CONTRACTUAL SERVICES        | 10,657                    | 13,414                    | 8,999                        | 13,747                      |
| COMMODITIES                 | 1,037                     | 7,357                     | 600                          | 7,357                       |
| SELF INSURANCE/OTHER        | 67,261                    | 43,189                    | 43,189                       | 42,538                      |
| CAPITAL OUTLAY              | 2,014                     | 56,780                    | 56,780                       | 70,385                      |
| <b>TOTAL EXPENDITURES</b>   | <b>\$742,010</b>          | <b>\$891,322</b>          | <b>\$824,930</b>             | <b>\$902,075</b>            |
| <b>Authorized Positions</b> | <b>9</b>                  | <b>9</b>                  | <b>9</b>                     | <b>9</b>                    |

**MUNICIPAL COURT**

GENERAL FUND

MUNICIPAL COURT SECURITY FUND

MUNICIPAL COURT TECHNOLOGY FUND

MUNICIPAL COURT TRUANCY PREVENTION &amp; INTERVENTION FUND

**PERFORMANCE MEASURES**

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

| <b>Performance Measure</b>                                            | <b>FY 2025<br/>Actuals</b> | <b>FY 2026<br/>Target</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Target</b> |
|-----------------------------------------------------------------------|----------------------------|---------------------------|-----------------------------|---------------------------|
| <b>INPUTS</b>                                                         |                            |                           |                             |                           |
| Parking case filings                                                  | 64,415                     | 65,405                    | 59,750                      | 62,082                    |
| Traffic case filings                                                  | 117,771                    | 111,349                   | 117,960                     | 117,866                   |
| Civil case filings                                                    | 8,972                      | 8,446                     | 7,275                       | 8,124                     |
| Criminal - Animal Care Services case filings                          | 8,625                      | 8,700                     | 8,222                       | 8,423                     |
| Criminal - Code Compliance filings                                    | 409                        | 418                       | 138                         | 274                       |
| Other criminal case filings                                           | 17,673                     | 20,045                    | 17,679                      | 17,676                    |
| Total number of cases set for trial (jury and non-jury)               | 1,081                      | 1,157                     | 2,345                       | 1,713                     |
| Cases ordered by a judge to complete probation                        | 39,775                     | 47,887                    | 43,538                      | 41,656                    |
| Cases ordered by a judge to complete a driver's safety course program | 12,405                     | 14,603                    | 16,116                      | 14,261                    |
| Number of students summoned to court mediation                        | 6,010                      | 5,065                     | 4,460                       | 5,235                     |
| Total juvenile case filings                                           | 4,236                      | 2,725                     | 1,016                       | 2,626                     |
| Number of cases referred to youth diversion program                   | 99                         | 132                       | 185                         | 142                       |
| Warrants Cleared                                                      | 78,281                     | 68,270                    | 84,375                      | 81,328                    |
| <b>OUTPUTS</b>                                                        |                            |                           |                             |                           |
| Total number of cases closed                                          | 253,896                    | 210,071                   | 354,566                     | 304,231                   |
| Total number of trials held by a judge or jury                        | 51                         | 44                        | 105                         | 78                        |
| Number of probation case dismissals                                   | 31,279                     | 29,919                    | 31,973                      | 31,626                    |
| Number of cases completing a driver's safety course program           | 10,951                     | 10,675                    | 13,559                      | 12,555                    |

**MUNICIPAL COURT**

GENERAL FUND

MUNICIPAL COURT SECURITY FUND

MUNICIPAL COURT TECHNOLOGY FUND

MUNICIPAL COURT TRUANCY PREVENTION &amp; INTERVENTION FUND

| <b>Performance Measure</b>                                                     | <b>FY 2025 Actuals</b> | <b>FY 2026 Target</b> | <b>FY 2026 Estimate</b> | <b>FY 2027 Target</b> |
|--------------------------------------------------------------------------------|------------------------|-----------------------|-------------------------|-----------------------|
| Number of cases closed without payment                                         | 30,209                 | 25,567                | 39,209                  | 34,709                |
| Total number of cases paid                                                     | 157,584                | 147,466               | 157,889                 | 157,736               |
| Number of students who attended juvenile court mediation                       | 2,860                  | 2,457                 | 2,182                   | 2,521                 |
| Number of juvenile cases closed                                                | 716                    | 593                   | 1,287                   | 1,002                 |
| Number of cases successfully completing youth diversion program                | 79                     | 106                   | 147                     | 113                   |
| Warrants Issued                                                                | 85,683                 | 70,498                | 93,788                  | 89,735                |
| <b>OUTCOMES</b>                                                                |                        |                       |                         |                       |
| Percentage of case closure*                                                    | 117%                   | 99%                   | 152%                    | 133%                  |
| Percentage of cases proceeding to trial                                        | 5%                     | 4%                    | 5%                      | 5%                    |
| Percentage of compliance with judicial orders - probation                      | 79%                    | 62%                   | 73%                     | 76%                   |
| Percentage of compliance with judicial orders - driver's safety course program | 88%                    | 73%                   | 84%                     | 86%                   |
| Percentage of paid cases                                                       | 74%                    | 69%                   | 75%                     | 74%                   |
| Percentage of cases closed without payment                                     | 14%                    | 12%                   | 19%                     | 16%                   |
| Percentage of truant student court mediation attendance                        | 48%                    | 48%                   | 49%                     | 48%                   |
| Percentage of juvenile case closure rate                                       | 17%                    | 22%                   | 127%                    | 38%                   |
| Percentage of youth diversion program success                                  | 80%                    | 80%                   | 58%                     | 69%                   |
| Warrant Clearance Rate*                                                        | 91%                    | 97%                   | 111%                    | 110%                  |

\*Surpasses 100% when outgoing cases exceed incoming cases for the specified time period.

**MUNICIPAL COURT**

GENERAL FUND

MUNICIPAL COURT SECURITY FUND

MUNICIPAL COURT TECHNOLOGY FUND

MUNICIPAL COURT TRUANCY PREVENTION &amp; INTERVENTION FUND

**GRANTS SUMMARY**

| <b>TITLE OF PROGRAM</b>                          | <b>FEDERAL</b> | <b>STATE</b>     | <b>OTHER</b> | <b>PROPOSED<br/>FY 2027</b> | <b>CITY<br/>MATCH</b> |
|--------------------------------------------------|----------------|------------------|--------------|-----------------------------|-----------------------|
| Juvenile Justice & Youth Diversion Grant Program | 0              | 354,993          | 0            | 354,993                     | 0                     |
| <b>TOTAL</b>                                     | <b>\$0</b>     | <b>\$354,993</b> | <b>\$0</b>   | <b>\$354,993</b>            | <b>\$0</b>            |

**GRANT NAME:** *Juvenile Justice & Youth Diversion Grant Program***PROGRAM INFORMATION**

The City of San Antonio is the grantee for the Juvenile Justice & Youth Diversion Grant Program, awarded by Office of the Governor. The funding will be used for juvenile justice programs targeting at-risk youth by providing school housed juvenile case managers to track and prevent truant conduct.

| <b>Actual<br/>FY 2025</b> | <b>Estimate<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|---------------------------|-----------------------------|-----------------------------|
|---------------------------|-----------------------------|-----------------------------|

**FUNDING SOURCES**

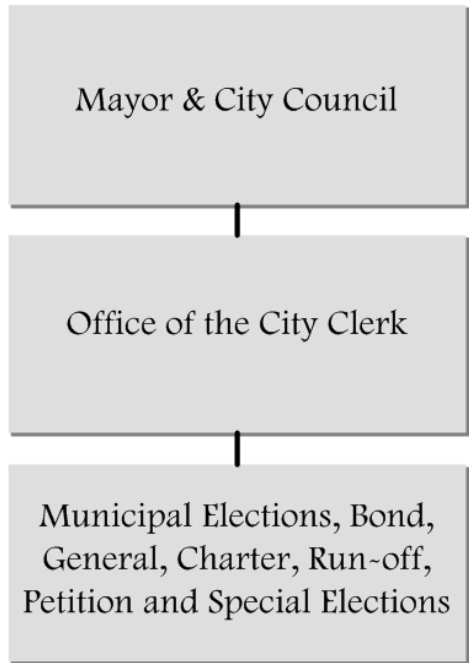
|                      |                  |                  |                  |
|----------------------|------------------|------------------|------------------|
| STATE                | 345,005          | 352,043          | 354,993          |
| <b>TOTAL FUNDING</b> | <b>\$345,005</b> | <b>\$352,043</b> | <b>\$354,993</b> |

**EXPENDITURES**

|                           |                  |                  |                  |
|---------------------------|------------------|------------------|------------------|
| Personnel Services        | 333,911          | 326,604          | 354,993          |
| Contractual Services      | 3,750            | 4,975            | 0                |
| Commodities               | 7,344            | 8,929            | 0                |
| Capital Outlay            | 0                | 11,535           | 0                |
| <b>TOTAL EXPENDITURES</b> | <b>\$345,005</b> | <b>\$352,043</b> | <b>\$354,993</b> |

|                             |          |          |          |
|-----------------------------|----------|----------|----------|
| <b>Authorized Positions</b> | <b>5</b> | <b>5</b> | <b>5</b> |
|-----------------------------|----------|----------|----------|

# MUNICIPAL ELECTIONS



| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | PROPOSED BUDGET    |
|------------------------|----------------------|--------------------|
| General Fund           | 0                    | 1,624,050          |
| <b>Total Funding</b>   | <b>0</b>             | <b>\$1,624,050</b> |

**MISSION STATEMENT****TO PROMOTE PUBLIC CONFIDENCE IN GOVERNMENT.****PROGRAM INFORMATION**

The Office of the City Clerk is responsible for conducting Municipal Elections in accordance with the City Charter and State Law. Municipal Elections include General, Special, Charter and Bond Elections. The Elections & Ethics Division manages the contract for joint election administration services by the Bexar County Elections Administrator. The City Clerk is the filing authority for Petitions, Applications for a Place on the Ballot, Financial Disclosure Reports, Lobbyist Registrations, and Campaign Contribution and Expenditure Reports for Officeholders and Candidates. The budget for staffing related to Municipal Elections can be found in the Office of the City Clerk.

**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

**City-Wide Goal: San Antonio will provide the institutional foundation to support the government and promote the public trust and awareness.**

## Increase Accessibility

- Partner with Bexar County Elections Administrator to make Voter Registration Cards available and participate in voter registration drives as requested.
- Continually improve Campaign Finance, Financial Disclosure Reporting, and Lobbyist Reporting systems to make them more user-friendly and post required reporting online.

## Improve Communication

- Update OCC Website to include more clear information on reporting requirements for Campaign Finance, Lobbyists, and Financial Disclosures
- Conduct voter outreach in addition to legally required postings/publication and ensure non-English speaking voters can access materials in their preferred language.

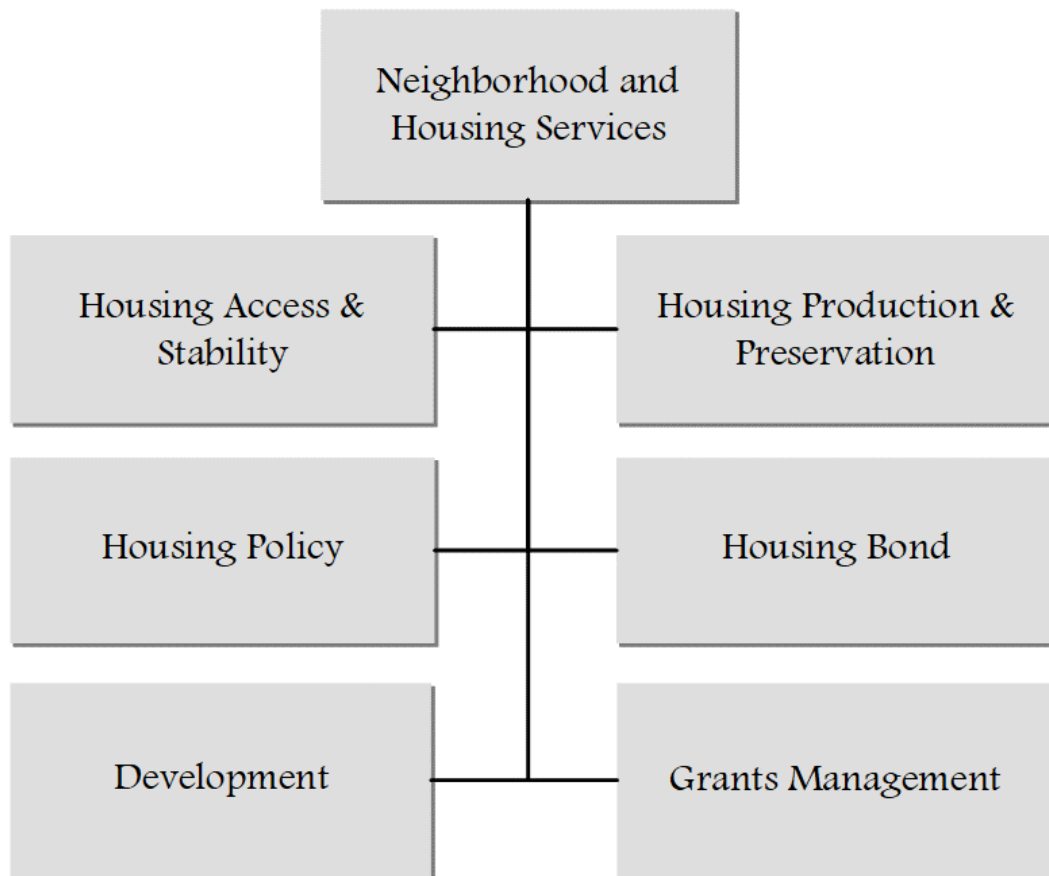
## Provide Education &amp; Training

- Ensure staff attend annual election seminars to ensure the latest election codes, procedures, and forms are implemented in accordance with State, Federal, and Municipal codes.
- Provide system user guides, videos, and one-on-one technical assistance for the Campaign Finance, Lobbyists, and Financial Disclosure systems.
- Provide educational information for the public regarding our services.

**GENERAL FUND****EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| CONTRACTUAL SERVICES        | 3,063,162                 | 59,608                    | 59,608                       | 1,622,384                   |
| COMMODITIES                 | 1,735                     | 1,000                     | 1,000                        | 1,000                       |
| SELF INSURANCE/OTHER        | 1,111                     | 437                       | 437                          | 666                         |
| <b>TOTAL EXPENDITURES</b>   | <b>\$3,066,008</b>        | <b>\$61,045</b>           | <b>\$61,045</b>              | <b>\$1,624,050</b>          |
| <b>Authorized Positions</b> | <b>0</b>                  | <b>0</b>                  | <b>0</b>                     | <b>0</b>                    |

# NEIGHBORHOOD AND HOUSING SERVICES



| APPROPRIATIONS BY FUND                               | AUTHORIZED POSITIONS | PROPOSED BUDGET     |
|------------------------------------------------------|----------------------|---------------------|
| General Fund                                         | 45                   | 23,889,097          |
| Tax Increment Financing Fund                         | 12                   | 3,457,157           |
| Capital Management Services Fund                     | 19                   | 2,505,470           |
| Inner City Incentive Fund                            | 0                    | 1,525,000           |
| Resiliency, Energy Efficiency, & Sustainability Fund | 0                    | 1,000,000           |
| Other Funding                                        | 0                    | 2,000,000           |
| Grants                                               | 46                   | 16,529,633          |
| Capital Projects                                     | 0                    | 26,872,373          |
| <b>Total Funding</b>                                 | <b>122</b>           | <b>\$77,778,730</b> |

**NEIGHBORHOOD AND HOUSING SERVICES DEPARTMENT**

GENERAL FUND  
TAX INCREMENT FINANCING FUND  
CAPITAL MANAGEMENT SERVICES FUND  
INNER CITY INCENTIVE FUND  
RESILIENCY, ENERGY EFFICIENCY, & SUSTAINABILITY FUND  
OTHER FUNDING

**MISSION STATEMENT**

***THE NEIGHBORHOOD AND HOUSING SERVICES DEPARTMENT IS DEDICATED TO SUPPORTING AND ENHANCING THE QUALITY OF LIFE FOR RESIDENTS OF SAN ANTONIO BY PROVIDING EFFECTIVE MANAGEMENT AND DELIVERY OF OUR CITY'S RESOURCES FOR A VIBRANT FUTURE.***

**PROGRAM INFORMATION**

The Neighborhood and Housing Services Department (NHSD) leads the City's efforts to create a coordinated and effective housing system. The department's core responsibilities include supporting the production and preservation of affordable housing, administering HOME and CDBG federal grants, providing housing counseling and resources, and implementing the Affordable Housing Bond Program. These efforts are guided by the Strategic Housing Implementation Plan (SHIP), adopted in 2020. The 2022–2027 Affordable Housing Bond Program dedicates \$150 million to affordable housing initiatives. NHSD also oversees housing improvement programs such as Under 1 Roof and Major & Minor Rehabilitation, aimed at preserving existing housing stock. NHSD works closely with housing providers and community organizations to deliver services and maintain housing stability for vulnerable residents. Through development incentives and management of the Tax Increment Reinvestment Zones, the department promotes economic development and revitalization in targeted areas, including affordable housing projects. By combining funding, partnerships, and direct support, NHSD helps residents stay housed, informed, and connected to essential resources.

**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

**City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.**

- Implement affordable housing policies and programs to increase the total number of affordable housing units produced/preserved (direct services and partnerships) and provide needed housing assistance.
- Continue to support a Coordinated Housing System with Opportunity Home San Antonio, Bexar County, the San Antonio Housing Trust, and other housing partners to expand local capacity for affordable housing development.
- Continue to encourage development in areas where it is desired but is not being provided by traditional market mechanisms or other city incentives.
- Continue to ensure that the captured tax revenue from increased property values support public improvements and economic development while embracing smart growth and low impact development.
- Develop overarching housing policies that increase the availability of affordable housing while protecting residents and preserving neighborhoods.

**GENERAL FUND****EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 5,503,302                 | 5,750,785                 | 5,825,490                    | 5,513,053                   |
| CONTRACTUAL SERVICES        | 8,006,726                 | 10,020,720                | 9,800,173                    | 11,497,283                  |
| COMMODITIES                 | 41,155                    | 41,574                    | 41,574                       | 37,237                      |
| SELF INSURANCE/OTHER        | 6,622,013                 | 5,054,809                 | 5,054,010                    | 4,878,999                   |
| CAPITAL OUTLAY              | 106,639                   | 52,116                    | 52,116                       | 145,791                     |
| TRANSFERS                   | 2,936,116                 | 3,683,606                 | 3,683,606                    | 1,816,734                   |
| <b>TOTAL EXPENDITURES</b>   | <b>\$23,215,951</b>       | <b>\$24,603,610</b>       | <b>\$24,456,969</b>          | <b>\$23,889,097</b>         |
| <b>Authorized Positions</b> | <b>43</b>                 | <b>43</b>                 | <b>43</b>                    | <b>45</b>                   |



## NEIGHBORHOOD AND HOUSING SERVICES DEPARTMENT

GENERAL FUND

TAX INCREMENT FINANCING FUND

CAPITAL MANAGEMENT SERVICES FUND

INNER CITY INCENTIVE FUND

RESILIENCY, ENERGY EFFICIENCY, &amp; SUSTAINABILITY FUND

OTHER FUNDING

**TAX INCREMENT FINANCING FUND  
EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 840,345                   | 1,036,997                 | 933,085                      | 1,181,236                   |
| CONTRACTUAL SERVICES        | 14,821                    | 37,887                    | 40,378                       | 1,576,214                   |
| COMMODITIES                 | 2,939                     | 1,021                     | 1,271                        | 1,021                       |
| SELF INSURANCE/OTHER        | 46,065                    | 50,459                    | 50,531                       | 91,193                      |
| CAPITAL OUTLAY              | 9,458                     | 3,366                     | 3,366                        | 11,345                      |
| TRANSFERS                   | 84,765                    | 89,110                    | 89,110                       | 596,148                     |
| <b>TOTAL EXPENDITURES</b>   | <b>\$998,393</b>          | <b>\$1,218,840</b>        | <b>\$1,117,741</b>           | <b>\$3,457,157</b>          |
| <b>Authorized Positions</b> | <b>10</b>                 | <b>10</b>                 | <b>10</b>                    | <b>12</b>                   |

**CAPITAL MANAGEMENT SERVICES FUND  
EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 1,897,085                 | 1,944,463                 | 1,904,365                    | 2,136,852                   |
| CONTRACTUAL SERVICES        | 37,901                    | 5,872                     | 27,605                       | 1,119                       |
| COMMODITIES                 | 754                       | 5,066                     | 5,193                        | 1,589                       |
| SELF INSURANCE/OTHER        | 82,729                    | 244,984                   | 244,984                      | 283,371                     |
| CAPITAL OUTLAY              | 1,683                     | 3,366                     | 3,366                        | 82,539                      |
| <b>TOTAL EXPENDITURES</b>   | <b>\$2,020,152</b>        | <b>\$2,203,751</b>        | <b>\$2,185,513</b>           | <b>\$2,505,470</b>          |
| <b>Authorized Positions</b> | <b>19</b>                 | <b>19</b>                 | <b>19</b>                    | <b>19</b>                   |

**INNER CITY INCENTIVE FUND  
EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| CONTRACTUAL SERVICES        | 920,115                   | 1,667,197                 | 100,000                      | 1,525,000                   |
| TRANSFERS                   | 3,275,830                 | 23,107                    | 23,107                       | 0                           |
| <b>TOTAL EXPENDITURES</b>   | <b>\$4,195,945</b>        | <b>\$1,690,304</b>        | <b>\$123,107</b>             | <b>\$1,525,000</b>          |
| <b>Authorized Positions</b> | <b>0</b>                  | <b>0</b>                  | <b>0</b>                     | <b>0</b>                    |

# NEIGHBORHOOD AND HOUSING SERVICES DEPARTMENT

GENERAL FUND

TAX INCREMENT FINANCING FUND

CAPITAL MANAGEMENT SERVICES FUND

INNER CITY INCENTIVE FUND

RESILIENCY, ENERGY EFFICIENCY, & SUSTAINABILITY FUND

OTHER FUNDING

## RESILIENCY, ENERGY EFFICIENCY, & SUSTAINABILITY FUND EXPENDITURES BY CLASSIFICATION

|                             | Actual<br>FY 2025  | Budget<br>FY 2026  | Estimated<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|--------------------|--------------------|----------------------|---------------------|
| CONTRACTUAL SERVICES        | 1,012,360          | 1,000,000          | 958,611              | 1,000,000           |
| <b>TOTAL EXPENDITURES</b>   | <b>\$1,012,360</b> | <b>\$1,000,000</b> | <b>\$958,611</b>     | <b>\$1,000,000</b>  |
| <b>Authorized Positions</b> | <b>0</b>           | <b>0</b>           | <b>0</b>             | <b>0</b>            |

**NEIGHBORHOOD AND HOUSING SERVICES DEPARTMENT**

GENERAL FUND  
TAX INCREMENT FINANCING FUND  
CAPITAL MANAGEMENT SERVICES FUND  
INNER CITY INCENTIVE FUND  
RESILIENCY, ENERGY EFFICIENCY, & SUSTAINABILITY FUND  
OTHER FUNDING

**PERFORMANCE MEASURES**

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

| <b>Performance Measure</b>                                                                                    | <b>FY 2025<br/>Actuals</b> | <b>FY 2026<br/>Target</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Target</b> |
|---------------------------------------------------------------------------------------------------------------|----------------------------|---------------------------|-----------------------------|---------------------------|
| <b>INPUTS</b>                                                                                                 |                            |                           |                             |                           |
| Number of home rehab applications                                                                             | 403*                       | 771                       | 656                         | 816                       |
| Number of down payment assistance applications                                                                | 23                         | 20                        | 18                          | 18                        |
| Number of rental/relocation applications received                                                             | 11,587                     | 11,623                    | 11,623                      | 11,400                    |
| Number of rental/relocation applications processed                                                            | 9,551                      | 7,800                     | 6,656                       | 4,836                     |
| <b>OUTPUTS</b>                                                                                                |                            |                           |                             |                           |
| Number of households assisted with Major Rehabilitation projects**                                            | 50                         | 42                        | 42                          | 42                        |
| Number of households assisted with Minor Repair projects**                                                    | 458                        | 455                       | 455                         | 455                       |
| Number of City employees provided Down Payment Assistance to buy first home                                   | 18                         | 16                        | 16                          | 16                        |
| Number of individuals receiving rental or relocation assistance                                               | 1,839                      | 1,839                     | 1,820                       | 2,620                     |
| <b>OUTCOMES</b>                                                                                               |                            |                           |                             |                           |
| Percentage of households earning 50% of Area Median Income (AMI) or less assisted with home rehabilitation*** | 66%                        | 70%                       | 71%                         | 70%                       |
| Number of homeowners participating in home maintenance workshops                                              | 175                        | 120                       | 120                         | 120                       |
| Average amount of Down Payment Assistance per household                                                       | \$23,333                   | \$26,250                  | \$26,250                    | \$26,250                  |

\*Counts only new applications submitted after April 2025, as staff continued serving households by completing reviews of prior year applications.

\*\* Includes projects in pre-construction, under construction, or completed.

\*\*\*The percentage of households earning 50% AMI or less is based on the number of households assisted with Major Rehabilitation and Minor Repair projects.

**NEIGHBORHOOD AND HOUSING SERVICES DEPARTMENT**

GENERAL FUND

TAX INCREMENT FINANCING FUND

CAPITAL MANAGEMENT SERVICES FUND

INNER CITY INCENTIVE FUND

RESILIENCY, ENERGY EFFICIENCY, &amp; SUSTAINABILITY FUND

OTHER FUNDING

**GRANTS SUMMARY**

| <b>TITLE OF PROGRAM</b>                                                         | <b>FEDERAL</b>      | <b>STATE</b> | <b>OTHER</b> | <b>PROPOSED<br/>FY 2027</b> | <b>CITY<br/>MATCH</b> |
|---------------------------------------------------------------------------------|---------------------|--------------|--------------|-----------------------------|-----------------------|
| Community Development Block Grant - Administration                              | 2,412,064           | 0            | 0            | 2,412,064                   | 0                     |
| Community Development Block Grant - Fair Housing Administration                 | 165,000             | 0            | 0            | 165,000                     | 0                     |
| Community Development Block Grant - Housing Program Services and Delivery       | 6,046,523           | 0            | 0            | 6,046,523                   | 0                     |
| Community Development Block Grant - Housing Stabilization Services and Delivery | 600,000             | 0            | 0            | 600,000                     | 0                     |
| Community Development Block Grant - Neighborhood Revitalization Case Management | 100,000             | 0            | 0            | 100,000                     | 0                     |
| HOME - ARP - Administration                                                     | 175,000             | 0            | 0            | 175,000                     | 0                     |
| Home Investment Partnerships Program (HOME)                                     | 5,045,442           | 0            | 0            | 5,045,442                   | 0                     |
| Home Investment Partnerships Program (HOME) - Grant Administration              | 560,604             | 0            | 0            | 560,604                     | 0                     |
| Lead Hazard Reduction Grant                                                     | 1,425,000           | 0            | 0            | 1,425,000                   | 0                     |
| <b>TOTAL</b>                                                                    | <b>\$16,529,633</b> | <b>\$0</b>   | <b>\$0</b>   | <b>\$16,529,633</b>         | <b>\$0</b>            |

**NEIGHBORHOOD AND HOUSING SERVICES DEPARTMENT**

GENERAL FUND  
TAX INCREMENT FINANCING FUND  
CAPITAL MANAGEMENT SERVICES FUND  
INNER CITY INCENTIVE FUND  
RESILIENCY, ENERGY EFFICIENCY, & SUSTAINABILITY FUND  
OTHER FUNDING

**GRANT NAME:** *Community Development Block Grant (CDBG)*

**PROGRAM INFORMATION**

The Neighborhood and Housing Services Department utilizes Community Development Block Grant funds to support community development in eligible areas throughout the City. These funds help provide for the implementation of the consolidated plan for the Community Development Block Grant.

|                             | Actual<br>FY 2025   | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|---------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                     |                     |                     |
| FEDERAL                     | 13,392,557          | 13,447,019          | 9,323,587           |
| <b>TOTAL FUNDING</b>        | <b>\$13,392,557</b> | <b>\$13,447,019</b> | <b>\$9,323,587</b>  |
| <b>EXPENDITURES</b>         |                     |                     |                     |
| Personnel Services          | 2,522,630           | 3,073,743           | 3,335,244           |
| Contractual Services        | 10,396,802          | 9,768,795           | 5,521,523           |
| Commodities                 | 12,413              | 1,277               | 6,700               |
| Self-Insurance/Other        | 446,927             | 603,204             | 465,120             |
| Capital Outlay              | 0                   | 0                   | 4,000               |
| Transfers                   | 13,785              | 0                   | 0                   |
| <b>TOTAL EXPENDITURES</b>   | <b>\$13,392,557</b> | <b>\$13,447,019</b> | <b>\$9,332,587</b>  |
| <b>Authorized Positions</b> | <b>42</b>           | <b>41</b>           | <b>38</b>           |

**GRANT NAME:** *HOME - ARP - Administration*

**PROGRAM INFORMATION**

HOME-ARP funds are prioritized for people experiencing or at-risk of homelessness. The services aim to help these individuals achieve and maintain housing stability and independent living. NHSD provides oversight and monitoring of proper expenditure of these funds and accompanying reporting to ensure compliance with U.S. Department of Housing and Urban Development regulations and guidance.

|                             | Actual<br>FY 2025  | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|--------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                    |                     |                     |
| FEDERAL                     | 4,157,563          | 4,028,568           | 175,000             |
| <b>TOTAL FUNDING</b>        | <b>\$4,157,563</b> | <b>\$4,028,568</b>  | <b>\$175,000</b>    |
| <b>EXPENDITURES</b>         |                    |                     |                     |
| Personnel Services          | 68,585             | 34,936              | 45,000              |
| Contractual Services        | 4,088,978          | 3,993,632           | 130,000             |
| <b>TOTAL EXPENDITURES</b>   | <b>\$4,157,563</b> | <b>\$4,028,568</b>  | <b>\$175,000</b>    |
| <b>Authorized Positions</b> | <b>1</b>           | <b>1</b>            | <b>1</b>            |

**NEIGHBORHOOD AND HOUSING SERVICES DEPARTMENT**

GENERAL FUND  
TAX INCREMENT FINANCING FUND  
CAPITAL MANAGEMENT SERVICES FUND  
INNER CITY INCENTIVE FUND  
RESILIENCY, ENERGY EFFICIENCY, & SUSTAINABILITY FUND  
OTHER FUNDING

**GRANT NAME:** *Home Investment Partnerships Program (HOME)*

**PROGRAM INFORMATION**

The Neighborhood and Housing Services Department is responsible for planning and oversight of the City HOME Entitlement Grant Program. All activities result in the renovation or production of housing affordable to low and moderate income households. This department division provides technical assistance to sub-grantees and project sponsors and is responsible for monitoring all project activities to ensure compliance with U.S. Department of Housing and Urban Development affordability and regulatory requirements.

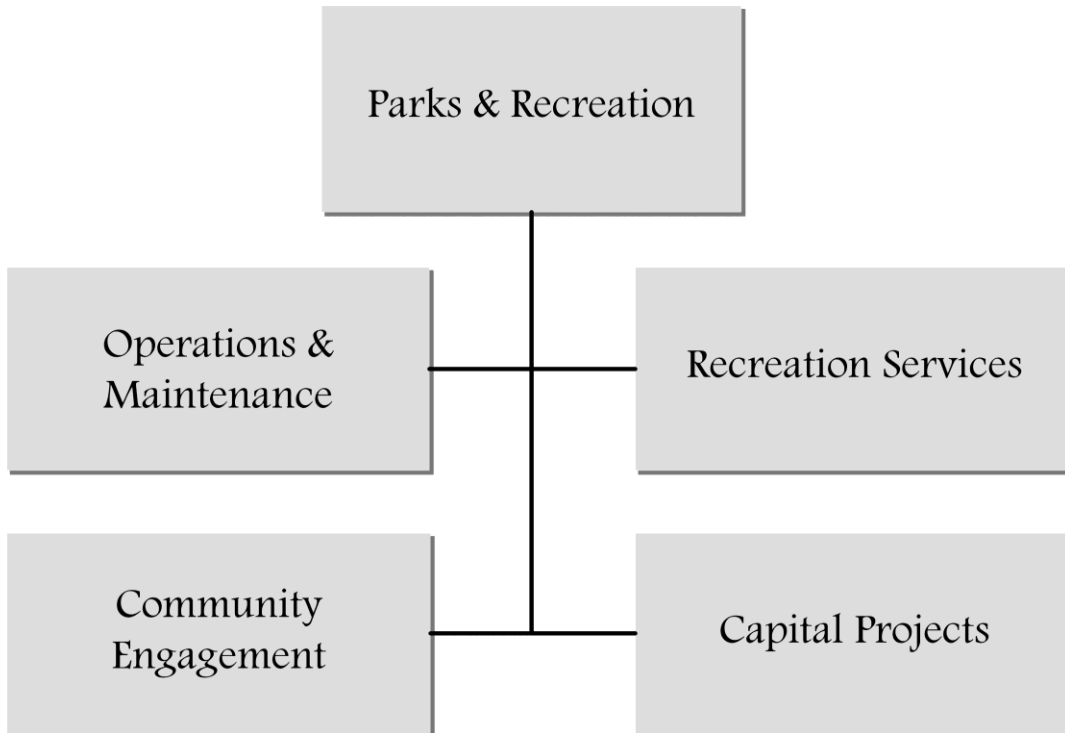
|                             | Actual<br>FY 2025   | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|---------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                     |                     |                     |
| FEDERAL                     | 10,851,868          | 3,618,996           | 5,606,046           |
| <b>TOTAL FUNDING</b>        | <b>\$10,851,868</b> | <b>\$3,618,996</b>  | <b>\$5,606,046</b>  |
| <b>EXPENDITURES</b>         |                     |                     |                     |
| Personnel Services          | 489,221             | 628,348             | 560,604             |
| Contractual Services        | 10,362,647          | 2,990,648           | 5,045,442           |
| <b>TOTAL EXPENDITURES</b>   | <b>\$10,851,868</b> | <b>\$3,618,996</b>  | <b>\$5,606,046</b>  |
| <b>Authorized Positions</b> | <b>5</b>            | <b>5</b>            | <b>5</b>            |

**GRANT NAME:** *Lead Hazard Reduction Grant*

**PROGRAM INFORMATION**

The City of San Antonio's Green and Healthy Homes program funded through the Department of Housing and Urban Development's Office of Lead Hazard Control and Healthy Homes supports members of the community with lead remediation efforts and small-scale safety repairs for homes constructed before 1978 with a member of the household being pregnant or a child age 5 or under.

|                             | Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|-------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                   |                     |                     |
| FEDERAL                     | 166,185           | 1,018,576           | 1,425,000           |
| <b>TOTAL FUNDING</b>        | <b>\$166,185</b>  | <b>\$1,018,576</b>  | <b>\$1,425,000</b>  |
| <b>EXPENDITURES</b>         |                   |                     |                     |
| Personnel Services          | 123,684           | 295,867             | 250,000             |
| Contractual Services        | 41,943            | 714,632             | 1,154,500           |
| Commodities                 | 225               | 150                 | 500                 |
| Self-Insurance/Other        | 333               | 7,927               | 20,000              |
| <b>TOTAL EXPENDITURES</b>   | <b>\$166,185</b>  | <b>\$1,018,576</b>  | <b>\$1,425,000</b>  |
| <b>Authorized Positions</b> | <b>2</b>          | <b>2</b>            | <b>2</b>            |



# PARKS & RECREATION

| APPROPRIATIONS BY FUND                | AUTHORIZED POSITIONS | PROPOSED BUDGET      |
|---------------------------------------|----------------------|----------------------|
| General Fund                          | 344                  | 71,097,220           |
| Parks Environmental Fund              | 213                  | 17,976,525           |
| City Cemeteries Fund                  | 1                    | 326,969              |
| Tree Canopy Preservation & Mitigation | 21                   | 10,364,296           |
| Capital Management Services Fund      | 4                    | 476,845              |
| Grants                                | 0                    | 419,140              |
| Capital Projects                      | 0                    | 19,716,103           |
| <b>Total Funding</b>                  | <b>583</b>           | <b>\$120,377,098</b> |

**PARKS & RECREATION**

GENERAL FUND  
 PARKS ENVIRONMENTAL FUND  
 CITY CEMETERIES FUND  
 TREE CANOPY PRESERVATION & MITIGATION  
 CAPITAL MANAGEMENT SERVICES FUND

**MISSION STATEMENT**

***THE MISSION OF THE PARKS AND RECREATION DEPARTMENT IS TO PROVIDE EXCEPTIONAL PARKS, FACILITIES, PROGRAMS, AND SERVICES TO IMPROVE THE QUALITY OF LIFE FOR ALL.***

**PROGRAM INFORMATION**

The Parks and Recreation Department operates the City's recreational and cultural programs and develops and maintains City-owned parks, swimming pools, gymnasiums, City-owned cemeteries, sports facilities, greenway trail system, recreation centers, and natural areas. The department manages the Edwards Aquifer Protection Program and the Parks Linear Greenway Development Program.

**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES****City-Wide Goal: San Antonio will be a safe and clean community.**

- Renovate existing facilities and maintain a clean park system through sustainable methods.
- Implement additional water conservation efforts to include utilizing low impact development design features that capture, cleanse, and reduce rapid runoff.
- Expand sustainable resources through community partnerships and programs.
- Continue operation of the Trail Watch Volunteers and Trail Steward programs to enable Park Police to concentrate on law enforcement efforts.
- Optimize use of recreation facilities by developing partnerships and creating shared use agreements with neighborhood and community groups, and serving as Resiliency Centers during extreme weather.

**City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.**

- Renovate existing facilities and maintain a clean park system through sustainable methods.
- Execute reforestation efforts that promote sustainability through new neighborhood and community tree programs.
- Implement Parks System Strategic Plan that builds upon the SA Tomorrow plans and enhances community connections including recommended trail design strategy enhancements.
- Perform department-wide Equity Assessment on programs and services.
- Continue to implement deferred maintenance projects in facilities and parks.
- Acquire conservation easements and properties to protect the Edwards Aquifer Recharge Zone.
- Develop additional miles of linear greenway trails with additional neighborhood connections.

**City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.**

- Improve department efficiency, effectiveness, and best practices through reorganization.
- Continue to reorganize the department and divisions as necessary for continuous improvement.
- Create proactive succession planning through the continuation of professional level development initiatives.
- Update technology to support the department and promote public trust and awareness.
- Incorporate wireless technology in additional park facilities to increase connectivity.
- Continue refinement of Customer Resource Management and work order systems to improve response time and enable enhanced resource monitoring.
- Monitor and improve upon the new park reservation and program registration system.

**City-Wide Goal: San Antonio will be a city that maximizes its residents' well-being and human potential while capitalizing on its cultural diversity.**

- Educate the community through innovative methods to provide opportunities for fitness and wellness and play.
- Continue fitness activities to expand outreach and increase participation through the Mobile Fit and Fitness in the Park programs.
- Increase accessibility and continuous evaluation of programming offerings geared towards residents of all ages.



**PARKS & RECREATION**

GENERAL FUND  
 PARKS ENVIRONMENTAL FUND  
 CITY CEMETERIES FUND  
 TREE CANOPY PRESERVATION & MITIGATION  
 CAPITAL MANAGEMENT SERVICES FUND

**GENERAL FUND  
 EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 38,409,090                | 35,540,508                | 35,171,677                   | 36,453,451                  |
| CONTRACTUAL SERVICES        | 13,853,007                | 12,230,453                | 12,695,879                   | 11,336,322                  |
| COMMODITIES                 | 3,664,489                 | 3,884,123                 | 3,542,512                    | 3,917,843                   |
| SELF INSURANCE/OTHER        | 14,686,269                | 15,202,365                | 15,206,952                   | 16,546,427                  |
| CAPITAL OUTLAY              | 798,246                   | 662,759                   | 713,110                      | 624,632                     |
| TRANSFERS                   | 3,364,383                 | 2,190,584                 | 2,190,584                    | 2,218,545                   |
| <b>TOTAL EXPENDITURES</b>   | <b>\$74,775,484</b>       | <b>\$69,710,792</b>       | <b>\$69,520,714</b>          | <b>\$71,097,220</b>         |
| <b>Authorized Positions</b> | <b>428</b>                | <b>357</b>                | <b>357</b>                   | <b>344</b>                  |

**PARKS ENVIRONMENTAL FUND  
 EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 8,135,417                 | 12,434,511                | 11,883,711                   | 14,260,567                  |
| CONTRACTUAL SERVICES        | 1,561,748                 | 1,610,628                 | 2,173,628                    | 2,520,379                   |
| COMMODITIES                 | 276,747                   | 350,130                   | 333,130                      | 389,278                     |
| SELF INSURANCE/OTHER        | 1,302,904                 | 1,363,940                 | 1,366,811                    | 803,236                     |
| CAPITAL OUTLAY              | 399                       | 75                        | 75                           | 3,065                       |
| <b>TOTAL EXPENDITURES</b>   | <b>\$11,277,215</b>       | <b>\$15,759,284</b>       | <b>\$15,757,355</b>          | <b>\$17,976,525</b>         |
| <b>Authorized Positions</b> | <b>145</b>                | <b>206</b>                | <b>206</b>                   | <b>213</b>                  |

**CITY CEMETERIES FUND  
 EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 91,674                    | 89,460                    | 9,005                        | 97,805                      |
| CONTRACTUAL SERVICES        | 301,390                   | 217,930                   | 175,226                      | 217,930                     |
| COMMODITIES                 | 4,393                     | 6,150                     | 0                            | 3,862                       |
| SELF INSURANCE/OTHER        | 40,392                    | 5,153                     | 5,153                        | 7,372                       |
| CAPITAL OUTLAY              | 1,939                     | 0                         | 0                            | 0                           |
| <b>TOTAL EXPENDITURES</b>   | <b>\$439,788</b>          | <b>\$318,693</b>          | <b>\$189,384</b>             | <b>\$326,969</b>            |
| <b>Authorized Positions</b> | <b>1</b>                  | <b>1</b>                  | <b>1</b>                     | <b>1</b>                    |

**PARKS & RECREATION**

GENERAL FUND  
PARKS ENVIRONMENTAL FUND  
CITY CEMETERIES FUND  
TREE CANOPY PRESERVATION & MITIGATION  
CAPITAL MANAGEMENT SERVICES FUND

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**TREE CANOPY PRESERVATION & MITIGATION  
EXPENDITURES BY CLASSIFICATION**


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|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 1,005,572                 | 1,117,535                 | 1,148,831                    | 1,839,490                   |
| CONTRACTUAL SERVICES        | 1,281,971                 | 952,459                   | 956,879                      | 1,067,434                   |
| COMMODITIES                 | 440,140                   | 461,535                   | 417,514                      | 348,911                     |
| SELF INSURANCE/OTHER        | 123,072                   | 182,443                   | 188,804                      | 187,722                     |
| CAPITAL OUTLAY              | 137,018                   | 180                       | 180                          | 40,745                      |
| TRANSFERS                   | 7,365,805                 | 3,388,644                 | 3,388,644                    | 6,879,994                   |
| <b>TOTAL EXPENDITURES</b>   | <b>\$10,353,578</b>       | <b>\$6,102,796</b>        | <b>\$6,100,852</b>           | <b>\$10,364,296</b>         |
| <b>Authorized Positions</b> | <b>13</b>                 | <b>13</b>                 | <b>13</b>                    | <b>21</b>                   |

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**CAPITAL MANAGEMENT SERVICES FUND  
EXPENDITURES BY CLASSIFICATION**


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|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 289,073                   | 203,528                   | 203,664                      | 457,362                     |
| CONTRACTUAL SERVICES        | 1,199                     | 10,771                    | 5,891                        | 3,371                       |
| COMMODITIES                 | 0                         | 2,259                     | 2,259                        | 1,669                       |
| SELF INSURANCE/OTHER        | 248                       | 9,269                     | 9,269                        | 9,618                       |
| CAPITAL OUTLAY              | 0                         | 0                         | 0                            | 4,825                       |
| <b>TOTAL EXPENDITURES</b>   | <b>\$290,520</b>          | <b>\$225,827</b>          | <b>\$221,083</b>             | <b>\$476,845</b>            |
| <b>Authorized Positions</b> | <b>2</b>                  | <b>2</b>                  | <b>2</b>                     | <b>4</b>                    |

**PARKS & RECREATION**

GENERAL FUND  
 PARKS ENVIRONMENTAL FUND  
 CITY CEMETERIES FUND  
 TREE CANOPY PRESERVATION & MITIGATION  
 CAPITAL MANAGEMENT SERVICES FUND

**PERFORMANCE MEASURES**

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

| <b>Performance Measure</b>                                              | <b>FY 2025<br/>Actuals</b> | <b>FY 2026<br/>Target</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Target</b> |
|-------------------------------------------------------------------------|----------------------------|---------------------------|-----------------------------|---------------------------|
| <b>INPUTS</b>                                                           |                            |                           |                             |                           |
| Total park acreage                                                      | 17,176                     | 17,217                    | 17,230                      | 17,257                    |
| Number of Howard W. Peak Greenway Trail miles                           | 103                        | 104                       | 106                         | 118                       |
| Total Service Requests received                                         | 14,129                     | 14,500                    | 14,100                      | 14,182                    |
| Number of properties protected under Edwards Aquifer Protection Program | 167                        | 173                       | 175                         | 183                       |
| Number of Summer Youth Program sites                                    | 47                         | 47                        | 42                          | 44                        |
| Number of volunteers                                                    | 9,751                      | 10,382                    | 10,382                      | 10,590                    |
| Number of Fitness in the Park classes                                   | 6,449                      | 6,825                     | 5,560                       | 5,500                     |
| <b>OUTPUTS</b>                                                          |                            |                           |                             |                           |
| Total park acreage maintained                                           | 17,176                     | 17,217                    | 17,230                      | 17,257                    |
| Total acres protected under Edwards Aquifer Protection Program          | 187,511                    | 189,902                   | 189,049                     | 194,558                   |
| Total service requests completed on time                                | 11,176                     | 11,600                    | 11,145                      | 11,145                    |
| Trees planted and trees adopted                                         | 14,747                     | 11,176                    | 14,691                      | 13,753                    |
| Total recreational facilities visitors                                  | 891,316                    | 633,823                   | 825,000                     | 841,500                   |
| Total aquatic facilities visitors                                       | 335,832                    | 380,000                   | 350,000                     | 370,000                   |
| Total Summer Youth Program registrants                                  | 3,096                      | 3,500                     | 3,200                       | 3,264                     |
| Total volunteer hours                                                   | 31,015                     | 32,619                    | 31,635                      | 32,267                    |
| Total Fitness in the Park participants                                  | 72,494                     | 70,025                    | 77,000                      | 75,000                    |
| <b>OUTCOMES</b>                                                         |                            |                           |                             |                           |

**PARKS & RECREATION**

GENERAL FUND  
 PARKS ENVIRONMENTAL FUND  
 CITY CEMETERIES FUND  
 TREE CANOPY PRESERVATION & MITIGATION  
 CAPITAL MANAGEMENT SERVICES FUND

| <b>Performance Measure</b>                                              | <b>FY 2025<br/>Actuals</b> | <b>FY 2026<br/>Target</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Target</b> |
|-------------------------------------------------------------------------|----------------------------|---------------------------|-----------------------------|---------------------------|
| Percentage of service requests completed within established time frames | 82%                        | 80%                       | 79%                         | 79%                       |
| Average daily attendance - recreational facilities                      | 2,971                      | 2,136                     | 2,750                       | 2,805                     |
| Average daily attendance - Summer Youth Program                         | 2,264                      | 2,171                     | 2,300                       | 2,346                     |
| Summer Youth Program Satisfaction Rate                                  | /                          | /                         | 80%                         | 80%                       |

**GRANTS SUMMARY**

| <b>TITLE OF PROGRAM</b>                                         | <b>FEDERAL</b>   | <b>STATE</b> | <b>OTHER</b> | <b>PROPOSED<br/>FY 2027</b> | <b>CITY<br/>MATCH</b> |
|-----------------------------------------------------------------|------------------|--------------|--------------|-----------------------------|-----------------------|
| Community Development Block Grant -<br>Community Extended Hours | 74,140           | 0            | 0            | 74,140                      | 0                     |
| Community Development Block Grant -<br>Summer Youth Program     | 345,000          | 0            | 0            | 345,000                     | 0                     |
| <b>TOTAL</b>                                                    | <b>\$419,140</b> | <b>\$0</b>   | <b>\$0</b>   | <b>\$419,140</b>            | <b>\$0</b>            |

**PARKS & RECREATION**

GENERAL FUND  
 PARKS ENVIRONMENTAL FUND  
 CITY CEMETERIES FUND  
 TREE CANOPY PRESERVATION & MITIGATION  
 CAPITAL MANAGEMENT SERVICES FUND

**GRANT NAME:** *Community Development Block Grant - Community Extended Hours*

**PROGRAM INFORMATION**

Provides temporary staff to keep eligible centers, to provide longer daily operating hours for after summer youth program end.

|                                  | Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|----------------------------------|-------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>           |                   |                     |                     |
| FEDERAL - Federal Funding Source | 74,140            | 74,140              | 74,140              |
| <b>TOTAL FUNDING</b>             | <b>\$74,140</b>   | <b>\$74,140</b>     | <b>\$74,140</b>     |
| <b>EXPENDITURES</b>              |                   |                     |                     |
| Personnel Services               | 74,140            | 74,140              | 74,140              |
| <b>TOTAL EXPENDITURES</b>        | <b>\$74,140</b>   | <b>\$74,140</b>     | <b>\$74,140</b>     |
| <b>Authorized Positions</b>      | <b>0</b>          | <b>0</b>            | <b>0</b>            |

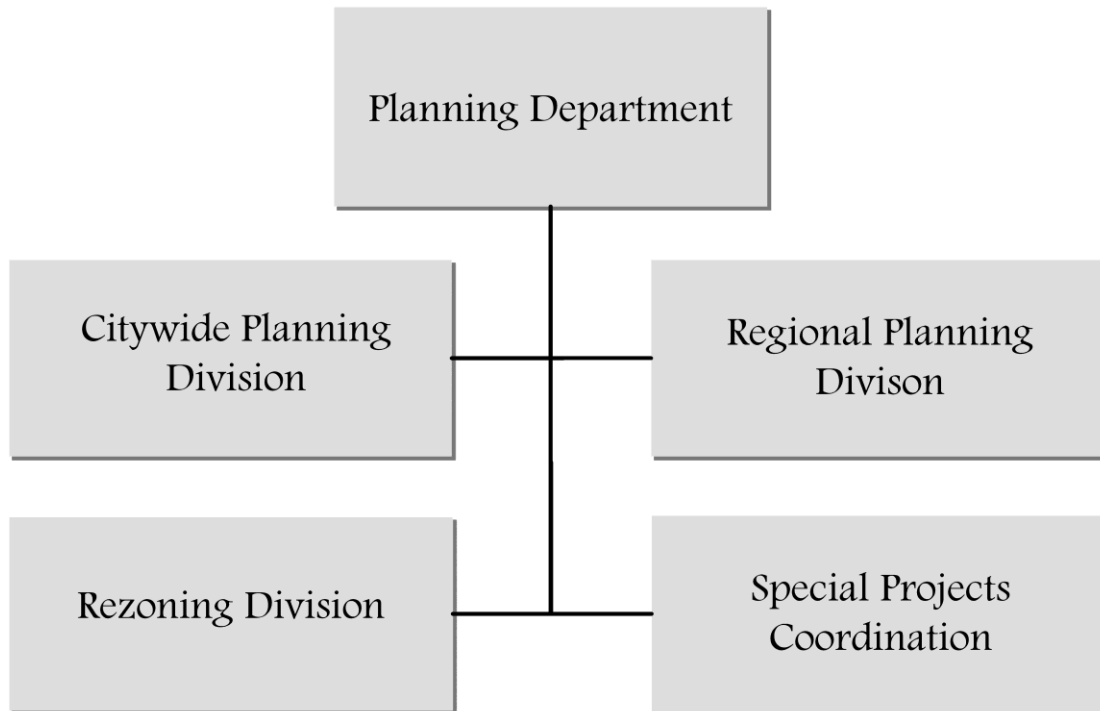
**GRANT NAME:** *Community Development Block Grant - Summer Youth Program*

**PROGRAM INFORMATION**

Provides funding for temporary staff to help operate eligible summer youth program sites.

|                                  | Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|----------------------------------|-------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>           |                   |                     |                     |
| FEDERAL - Federal Funding Source | 345,000           | 345,000             | 345,000             |
| <b>TOTAL FUNDING</b>             | <b>\$345,000</b>  | <b>\$345,000</b>    | <b>\$345,000</b>    |
| <b>EXPENDITURES</b>              |                   |                     |                     |
| Personnel Services               | 345,000           | 345,000             | 345,000             |
| <b>TOTAL EXPENDITURES</b>        | <b>\$345,000</b>  | <b>\$345,000</b>    | <b>\$345,000</b>    |
| <b>Authorized Positions</b>      | <b>0</b>          | <b>0</b>            | <b>0</b>            |





# PLANNING DEPARTMENT

| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | PROPOSED BUDGET    |
|------------------------|----------------------|--------------------|
| General Fund           | 23                   | 4,019,664          |
| <b>Total Funding</b>   | <b>23</b>            | <b>\$4,019,664</b> |

**MISSION STATEMENT**

***THE PLANNING DEPARTMENT WORKS COLLABORATIVELY TO CRAFT PLANS AND POLICIES THAT GUIDE SUSTAINABLE GROWTH AND DEVELOPMENT, PROTECT OUR HISTORY AND RESOURCES, AND PROMOTE AN EQUITABLE AND ACCESSIBLE CITY FOR ALL SAN ANTONIANS.***

**PROGRAM INFORMATION**

The Planning Department is responsible for long-range land use planning and growth management for the City of San Antonio and the City's Extraterritorial Jurisdiction. The Citywide Planning Division facilitates implementation of the SA Tomorrow Comprehensive Plan, with planning for Regional Centers, Community Areas, and Corridors; and provides technical data and mapping assistance to other City departments as well as partner agencies and organizations. The Rezoning Division works to ensure that land use and zoning are aligned in accordance with the City's adopted SA Tomorrow Comprehensive Plan and Sub-Area Plans. The Regional Planning Division administers the City's Annexation and Growth Management Policy, reviews legislative actions, and fosters strategic regional partnerships related to issues that cross city boundaries.

**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

**City-wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.**

- Implement the SA Tomorrow Comprehensive Plan, which includes the development of Regional Center Plans, Community Area Plans, Revitalization Plans, and alignment of zoning with adopted future land use plans.
- Continue corridor planning to support area residents and businesses, enhance community character, revitalize commercial corridors, and support mobility options.
- Promote regional collaboration and partnerships with external entities.
- Implement updated policies related to annexation and growth management.

**GENERAL FUND****EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 2,788,751                 | 2,728,862                 | 2,579,446                    | 2,863,283                   |
| CONTRACTUAL SERVICES        | 1,152,277                 | 903,894                   | 902,010                      | 672,637                     |
| COMMODITIES                 | 24,658                    | 9,992                     | 10,992                       | 13,012                      |
| SELF INSURANCE/OTHER        | 420,244                   | 325,734                   | 325,946                      | 215,063                     |
| CAPITAL OUTLAY              | 11,548                    | 8,993                     | 8,993                        | 78,921                      |
| TRANSFERS                   | 190,937                   | 200,805                   | 200,805                      | 176,748                     |
| <b>TOTAL EXPENDITURES</b>   | <b>\$4,588,415</b>        | <b>\$4,178,280</b>        | <b>\$4,028,192</b>           | <b>\$4,019,664</b>          |
| <b>Authorized Positions</b> | <b>24</b>                 | <b>24</b>                 | <b>24</b>                    | <b>23</b>                   |

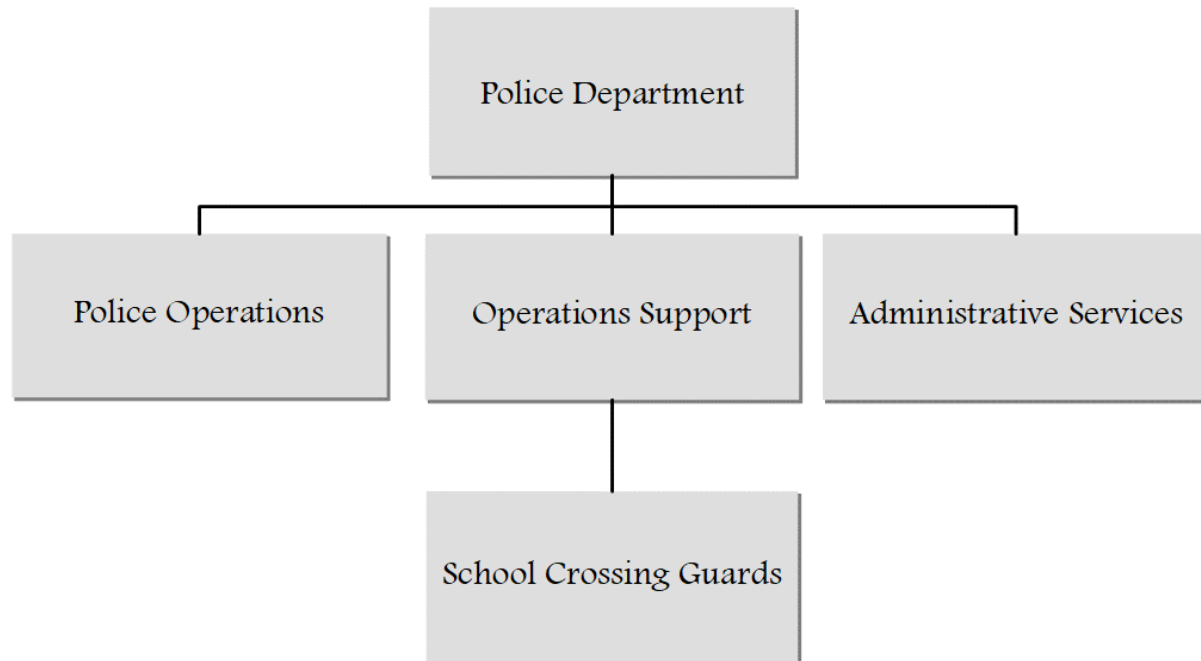


**PERFORMANCE MEASURES**

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

| <b>Performance Measure</b>                                                          | <b>FY 2025<br/>Actuals</b> | <b>FY 2026<br/>Target</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Target</b> |
|-------------------------------------------------------------------------------------|----------------------------|---------------------------|-----------------------------|---------------------------|
| <b>INPUTS</b>                                                                       |                            |                           |                             |                           |
| Number of Citywide Planning Staff                                                   | 9                          | 9                         | 7                           | 7                         |
| Number of Regional Planning Staff                                                   | 4                          | 4                         | 4                           | 4                         |
| Number of Rezoning Staff                                                            | 4                          | 4                         | 4                           | 3                         |
| <b>OUTPUTS</b>                                                                      |                            |                           |                             |                           |
| Number of sub-area plans completed (cumulative)                                     | 11                         | 17                        | 12                          | 15                        |
| Number of Special District requests completed                                       | 5                          | 4                         | 6                           | 4                         |
| Number of plan areas reclassified and/or rezoned after sub-area plans adopted       | 2                          | 2                         | 3                           | 2                         |
| <b>OUTCOMES</b>                                                                     |                            |                           |                             |                           |
| Number of SA Tomorrow related sub-area planning stakeholder/community meetings held | 97                         | 100                       | 21                          | 40                        |
| Percentage of City with an updated land use map (cumulative)                        | 24%                        | 41%                       | 29%                         | 39%                       |





# POLICE

| APPROPRIATIONS BY FUND                    | AUTHORIZED POSITIONS | PROPOSED BUDGET      |
|-------------------------------------------|----------------------|----------------------|
| General Fund                              | 3,441                | 675,971,150          |
| General Fund - Park Police                | 124                  | 19,173,458           |
| General Fund - Arrestee Processing Center | 42                   | 5,672,223            |
| Child Safety Fund                         | 262                  | 3,118,562            |
| Confiscated Property Fund                 | 0                    | 1,562,359            |
| Airport Operating & Maintenance Fund      | 57                   | 9,758,350            |
| Towing Fund                               | 0                    | 24,152,499           |
| Grants                                    | 193                  | 12,420,490           |
| Capital Projects                          | 0                    | 324,390              |
| <b>Total Funding</b>                      | <b>4,119</b>         | <b>\$752,153,481</b> |

Total General Fund FY 2027 Proposed Budget is \$676,496,150 of which \$525,000 is transferred to the Child Safety Fund. Of the 57 positions in the Airport Operating & Maintenance Fund, a total of 13 are uniform officers.

**POLICE**

GENERAL FUND  
 GENERAL FUND - PARK POLICE  
 GENERAL FUND - ARRESTEE PROCESSING CENTER  
 CHILD SAFETY FUND  
 CONFISCATED PROPERTY FUND  
 AIRPORT OPERATING & MAINTENANCE FUND  
 TOWING FUND

**MISSION STATEMENT**

***THE SAN ANTONIO POLICE DEPARTMENT IS DEDICATED TO IMPROVING THE QUALITY OF LIFE BY CREATING A SAFE ENVIRONMENT IN PARTNERSHIP WITH THE PEOPLE WE SERVE. WE ACT WITH INTEGRITY TO REDUCE FEAR AND CRIME WHILE TREATING ALL WITH RESPECT, COMPASSION, AND FAIRNESS.***

**PROGRAM INFORMATION**

The Police Department's role is to maintain the peace and enforce the law in a fair and consistent manner, operating within both the statutory and judicial limitations of its authority and constitutional rights of all persons. The Department's primary responsibility is creating a safe environment in which the people of San Antonio can live and work without fear of crime. Components include building proactive partnerships to lower the incidence of crime, apprehension of offenders, recovery and return of property, crowd and disaster control, and the movement of traffic within jurisdictional boundaries.

**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES****Operate Within our Guiding Principles:**

- **INTEGRITY: WE HAVE INTEGRITY.** We hold ourselves accountable and demand the highest level of ethical and moral standards from all. We are role models, acting with courage and building trust within the organization and the community we serve.
- **RESPECT: WE ARE RESPECTFUL.** Mutual respect is the foundation for every interaction. We value diversity and encourage open communication by treating everyone with dignity and fairness.
- **COMPASSION: WE ARE COMPASSIONATE.** Compassion guides our actions as we care for one another. We treat people with kindness and respect while working for the benefit of all.
- **FAIRNESS: WE ARE FAIR.** We are committed to consistently treating people in a courteous and impartial manner.

**City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.**

- Implement initiatives by seeking best practices, identifying contributing factors, and obtaining stakeholder input to focus on Quality of Life crimes
  - Enhance Community Outreach through initiatives that include:
    - Success Through Respect Program
    - Life Skills Academy for youth
    - Facebook SAFFE pages
    - NextDoor - a social networking site for neighborhoods
    - Businesses Against Theft Network (BAT-NET)
    - Community Engagement Program to include Public Safety Corps and Volunteers in Policing
    - Women in Policing
- Continue the Community Crime Prevention program by leveraging confiscated property funds to support community organizations working with the Police Department to address, reduce, and prevent crime within the City.
- Fill existing vacancies through proactive recruiting strategies and support the addition of uniform positions by means of the COPS Hiring Grant.
- Through technological enhancements, provide effective and efficient emergency communication services to the residents of San Antonio through prompt answering times, reduced wait times and enhanced call answering services.
- Increase officer visibility and proactivity through strategic personnel deployment of patrol officers; continuing to strive and achieve 60% proactive policing and 40% on call policing.
- Continue management and supervision of the Arrestee Administrative Processing Center.
- Continue proactive prevention initiatives and responsive enforcement efforts to address resident's concerns in

**POLICE**

GENERAL FUND  
 GENERAL FUND - PARK POLICE  
 GENERAL FUND - ARRESTEE PROCESSING CENTER  
 CHILD SAFETY FUND  
 CONFISCATED PROPERTY FUND  
 AIRPORT OPERATING & MAINTENANCE FUND  
 TOWING FUND

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**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**


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order to support the SA Tomorrow Comprehensive Plan.

**City-Wide Goal: San Antonio will be a safe and clean community.**

- Focus on the reduction of violent crimes and property crimes through community engagement and enforcement
- Implement the SAFFE Citywide Initiative - The SAPD increased officer training in the areas of Community Policing, Crime Prevention, and Crime Prevention through Environmental Design (CPTED).

Recognizing that involving the community is a must in order to conduct a successful crime reduction campaign, public education will also be a large component of the initiative. Crime prevention tips and information will be disseminated through interactive and informative links on the SAPD website, through public education campaigns, as well as through social media awareness campaigns.

- Develop and implement innovative strategies to respond to mental health crisis situations. Continue the dispatching of a multidisciplinary team comprised of staff from Fire, Health, and Police to respond to mental health calls.
- Incorporate UTSA Violent Crime Reduction Plan, Smart Policing Design and utilize Intelligence-Led Policing, Problem Oriented Policing (POP), and Community Oriented Policing concepts to enhance capacity for proactive policing.
- Reduce the incidence of fatal traffic accidents, aggressive drivers and Driving While Intoxicated (DWI) through collaborative efforts between the City, State and County.
- Wrong Way Driver - Police radio emergency tone to alert all officers, Transguide broadcasting alerts, data gathering and analysis to identify problematic exit ramps and TXDOT actively testing wrong way driver detection equipment.
- Reduce the incidence of fatal traffic accidents through increased DWI enforcement efforts and increased public awareness and education.
- Traffic Law enforcement - Continue Fiesta Virtual Ride-Along using social media to reinforce the efforts of the DWI task force.
- Continue the Highway Interdiction Detail under the Traffic Shifts to collaborate with SAPD Narcotics, HIDTA, K-9, and other federal, state and local agencies to enhance law enforcement efforts via apprehension of narcotic, currency and weapon traffickers in the San Antonio area.
- Southwest Texas Fusion Center (SWTFC) - Enhance the Tactical Operations Center (Tac-Ops) within the SWTFC. Tac-Ops will monitor police calls and conduct real time research on locations, persons and vehicles involved in police related incidents and provide this information to officers on scene.
- Respond to "life threatening" emergency calls for service within five minutes and 20 seconds (time is calculated from call receipt to officer arrival on scene).
- Develop and implement policing strategies that will involve joint efforts with local, county, state, and federal law enforcement agencies. Examples include:
  - The High Intensity Drug Trafficking Area (HIDTA) initiatives
  - The Regional Auto Crimes Team (ReACT)
  - The Child Welfare Strategic Alliance (funded by Justice Assistance Grant)
  - Violent Crime Task Force
  - NIBIN Program
  - Texas Anti-Gang Program
- Continue to develop and implement strategies to improve the City's Homeland Security and Bio-Terror threat posture including:
  - Maintain full time Police staffing in the City's Emergency Operations Center.
  - Maintain and implement grants from the Office of Domestic Preparedness for the purchase of equipment, training exercises, and planning related to domestic preparedness resources.
  - Maintain active participation in the Department of State Health Services and the Centers for Disease Control's Strategic National Stockpile Program
- Continue to develop interoperable communications and data system with regional agencies

**POLICE**

GENERAL FUND  
 GENERAL FUND - PARK POLICE  
 GENERAL FUND - ARRESTEE PROCESSING CENTER  
 CHILD SAFETY FUND  
 CONFISCATED PROPERTY FUND  
 AIRPORT OPERATING & MAINTENANCE FUND  
 TOWING FUND

**GENERAL FUND  
 EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 494,397,467               | 522,783,082               | 523,167,424                  | 560,612,202                 |
| CONTRACTUAL SERVICES        | 30,510,847                | 19,446,985                | 19,253,701                   | 18,478,667                  |
| COMMODITIES                 | 6,786,146                 | 6,498,986                 | 6,531,814                    | 6,400,488                   |
| SELF INSURANCE/OTHER        | 58,320,650                | 60,487,237                | 60,746,723                   | 62,126,510                  |
| CAPITAL OUTLAY              | 3,466,484                 | 5,740,975                 | 5,740,975                    | 4,054,229                   |
| TRANSFERS                   | 15,599,966                | 17,537,235                | 17,413,381                   | 24,824,054                  |
| <b>TOTAL EXPENDITURES</b>   | <b>\$609,081,560</b>      | <b>\$632,494,500</b>      | <b>\$632,854,018</b>         | <b>\$676,496,150</b>        |
| <b>Authorized Positions</b> | <b>3,321</b>              | <b>3,413</b>              | <b>3,413</b>                 | <b>3,441</b>                |

**GENERAL FUND - PARK POLICE  
 EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 17,395,989                | 16,049,309                | 16,041,699                   | 14,586,184                  |
| CONTRACTUAL SERVICES        | 568,623                   | 346,635                   | 323,797                      | 309,915                     |
| COMMODITIES                 | 261,539                   | 171,106                   | 195,151                      | 228,701                     |
| SELF INSURANCE/OTHER        | 2,931,597                 | 3,335,753                 | 3,341,747                    | 3,399,046                   |
| CAPITAL OUTLAY              | 330,559                   | 83,091                    | 83,091                       | 15,683                      |
| TRANSFERS                   | 0                         | 633,929                   | 633,929                      | 633,929                     |
| <b>TOTAL EXPENDITURES</b>   | <b>\$21,488,307</b>       | <b>\$20,619,823</b>       | <b>\$20,619,414</b>          | <b>\$19,173,458</b>         |
| <b>Authorized Positions</b> | <b>198</b>                | <b>146</b>                | <b>146</b>                   | <b>124</b>                  |

**GENERAL FUND - ARRESTEE PROCESSING CENTER  
 EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 3,388,464                 | 3,433,941                 | 3,309,360                    | 3,614,485                   |
| CONTRACTUAL SERVICES        | 1,072,465                 | 1,308,505                 | 1,303,359                    | 1,462,247                   |
| COMMODITIES                 | 39,424                    | 54,595                    | 49,960                       | 30,546                      |
| SELF INSURANCE/OTHER        | 620,021                   | 529,591                   | 529,591                      | 564,945                     |
| CAPITAL OUTLAY              | 12,662                    | 4,832                     | 4,832                        | 0                           |
| <b>TOTAL EXPENDITURES</b>   | <b>\$5,133,036</b>        | <b>\$5,331,464</b>        | <b>\$5,197,102</b>           | <b>\$5,672,223</b>          |
| <b>Authorized Positions</b> | <b>42</b>                 | <b>42</b>                 | <b>42</b>                    | <b>42</b>                   |

**POLICE**

GENERAL FUND  
 GENERAL FUND - PARK POLICE  
 GENERAL FUND - ARRESTEE PROCESSING CENTER  
 CHILD SAFETY FUND  
 CONFISCATED PROPERTY FUND  
 AIRPORT OPERATING & MAINTENANCE FUND  
 TOWING FUND

**CHILD SAFETY FUND**  
**EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 2,508,013                 | 2,670,354                 | 2,699,440                    | 2,730,114                   |
| CONTRACTUAL SERVICES        | 16,924                    | 18,454                    | 15,900                       | 18,454                      |
| COMMODITIES                 | 10,235                    | 12,376                    | 11,246                       | 12,376                      |
| SELF INSURANCE/OTHER        | 341,197                   | 349,338                   | 349,880                      | 357,618                     |
| CAPITAL OUTLAY              | 2,229                     | 0                         | 0                            | 0                           |
| <b>TOTAL EXPENDITURES</b>   | <b>\$2,878,598</b>        | <b>\$3,050,522</b>        | <b>\$3,076,466</b>           | <b>\$3,118,562</b>          |
| <b>Authorized Positions</b> | <b>262</b>                | <b>262</b>                | <b>262</b>                   | <b>262</b>                  |

**CONFISCATED PROPERTY FUND**  
**EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 87,632                    | 115,000                   | 114,941                      | 115,000                     |
| CONTRACTUAL SERVICES        | 597,335                   | 947,951                   | 771,119                      | 746,465                     |
| COMMODITIES                 | 74,332                    | 137,271                   | 114,497                      | 298,398                     |
| SELF INSURANCE/OTHER        | 45,516                    | 40,947                    | 40,947                       | 179,984                     |
| CAPITAL OUTLAY              | 112,790                   | 55,000                    | 42,500                       | 222,512                     |
| <b>TOTAL EXPENDITURES</b>   | <b>\$917,605</b>          | <b>\$1,296,169</b>        | <b>\$1,084,004</b>           | <b>\$1,562,359</b>          |
| <b>Authorized Positions</b> | <b>0</b>                  | <b>0</b>                  | <b>0</b>                     | <b>0</b>                    |

**AIRPORT OPERATING & MAINTENANCE FUND**  
**EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 7,279,622                 | 7,628,797                 | 6,752,958                    | 6,996,984                   |
| CONTRACTUAL SERVICES        | 306,366                   | 256,169                   | 257,492                      | 260,158                     |
| COMMODITIES                 | 101,114                   | 119,663                   | 125,155                      | 108,844                     |
| SELF INSURANCE/OTHER        | 514,110                   | 564,992                   | 562,132                      | 617,322                     |
| CAPITAL OUTLAY              | 555,626                   | 44,292                    | 44,547                       | 1,275                       |
| TRANSFERS                   | 0                         | 0                         | 0                            | 1,773,767                   |
| <b>TOTAL EXPENDITURES</b>   | <b>\$8,756,838</b>        | <b>\$8,613,913</b>        | <b>\$7,742,284</b>           | <b>\$9,758,350</b>          |
| <b>Authorized Positions</b> | <b>57</b>                 | <b>57</b>                 | <b>57</b>                    | <b>57</b>                   |

# POLICE

GENERAL FUND  
 GENERAL FUND - PARK POLICE  
 GENERAL FUND - ARRESTEE PROCESSING CENTER  
 CHILD SAFETY FUND  
 CONFISCATED PROPERTY FUND  
 AIRPORT OPERATING & MAINTENANCE FUND  
 TOWING FUND

## TOWING FUND EXPENDITURES BY CLASSIFICATION

|                             | Actual<br>FY 2025   | Budget<br>FY 2026   | Estimated<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|---------------------|---------------------|----------------------|---------------------|
| CONTRACTUAL SERVICES        | 13,315,532          | 16,295,720          | 16,536,169           | 17,018,906          |
| TRANSFERS                   | 3,656,031           | 6,105,659           | 4,051,720            | 7,133,593           |
| <b>TOTAL EXPENDITURES</b>   | <b>\$16,971,563</b> | <b>\$22,401,379</b> | <b>\$20,587,889</b>  | <b>\$24,152,499</b> |
| <b>Authorized Positions</b> | <b>0</b>            | <b>0</b>            | <b>0</b>             | <b>0</b>            |

FY 2025 actuals is included for comparison purposes only.



**POLICE**

GENERAL FUND  
 GENERAL FUND - PARK POLICE  
 GENERAL FUND - ARRESTEE PROCESSING CENTER  
 CHILD SAFETY FUND  
 CONFISCATED PROPERTY FUND  
 AIRPORT OPERATING & MAINTENANCE FUND  
 TOWING FUND

**PERFORMANCE MEASURES**

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

| Performance Measure                                            | FY 2025 Actuals | FY 2026 Target | FY 2026 Estimate | FY 2027 Target |
|----------------------------------------------------------------|-----------------|----------------|------------------|----------------|
| <b>INPUTS</b>                                                  |                 |                |                  |                |
| Assigned officers to patrol duties                             | 1,368           | 1,368          | 1,498            | 1,492          |
| Assigned officers to bike patrol                               | 85              | 85             | 117              | 117            |
| Assigned officers to San Antonio Fear Free Environment (SAFFE) | 139             | 139            | 139              | 139            |
| Assigned officers to Crisis Response Team (CRT)                | 51              | 51             | 51               | 51             |
| Assigned traffic officers                                      | 118             | 120            | 118              | 118            |
| Assigned officers to investigative units                       | 314             | 311            | 314              | 320            |
| Assigned officers to covert units                              | 191             | 171            | 191              | 191            |
| Total sworn authorized positions                               | 2,775           | 2,908*         | 2,908*           | 2,957*         |
| Total number of calls received                                 | 2,167,225       | 2,230,239      | 2,199,562        | 2,275,586      |
| Number of calls dispatched                                     | 1,806,803       | 1,873,019      | 1,782,089        | 1,757,713      |
| Number of false alarm calls                                    | 41,444          | 56,289         | 38,957           | 36,620         |
| Number of crimes against persons**                             | 31,548          | 29,134         | 29,201           | 28,517         |
| Number of crimes against property**                            | 90,777          | 85,873         | 83,319           | 80,299         |
| <b>OUTPUTS</b>                                                 |                 |                |                  |                |
| Percentage of crimes against persons cleared                   | 28%             | 47%            | 45%              | 45%            |
| Percentage of crimes against property cleared                  | 7%              | 7%             | 8%               | 8%             |
| Total arrests                                                  | 49,284          | 49,513         | 53,277           | 57,485         |

**POLICE**

GENERAL FUND  
 GENERAL FUND - PARK POLICE  
 GENERAL FUND - ARRESTEE PROCESSING CENTER  
 CHILD SAFETY FUND  
 CONFISCATED PROPERTY FUND  
 AIRPORT OPERATING & MAINTENANCE FUND  
 TOWING FUND

| Performance Measure                               | FY 2025 Actuals | FY 2026 Target | FY 2026 Estimate | FY 2027 Target |
|---------------------------------------------------|-----------------|----------------|------------------|----------------|
| Number of Driving While Intoxicated (DWI) arrests | 4,352           | 4,354          | 4,400            | 4,500          |
| Number of firearms recovered                      | 4,805           | 5,250          | 4,600            | 4,700          |
| <b>OUTCOMES</b>                                   |                 |                |                  |                |
| Police emergency response time                    | 05:27 min       | 06:00 min      | 05:25 min        | 05:20 min      |
| Non-emergency response time                       | 18:41 min       | 18:20 min      | 18:34 min        | 18:30 min      |
| Communications grade of service***                | 96.24%          | 95%            | 96%              | 96%            |

\*Includes Airport Police Officers: 13 in FY 2026 and 40 in FY 2027.

\*\*Numbers reported under National Incident-Based Reporting System (NIBRS).

\*\*\*90% of all 9-1-1 calls answered within 10 seconds, which exceeds the national standard of 15 seconds.

**GRANTS SUMMARY**

| TITLE OF PROGRAM                                                                  | FEDERAL            | STATE              | OTHER            | PROPOSED FY 2027    | CITY MATCH          |
|-----------------------------------------------------------------------------------|--------------------|--------------------|------------------|---------------------|---------------------|
| 2023 Community Oriented Policing Services (COPS) Hiring Program                   | 0                  | 0                  | 0                | 0                   | 7,995,270           |
| 2024 Community Oriented Policing Services (COPS) Hiring Program                   | 128,979            | 0                  | 0                | 128,979             | 6,578,126           |
| 2025 Community Oriented Policing Services (COPS) Hiring Program                   | 1,400,000          | 0                  | 0                | 1,400,000           | 1,968,189           |
| 2026 Community Oriented Policing Services (COPS) Hiring Program                   | 641,829            | 0                  | 0                | 641,829             | 1,773,767           |
| 2027 Selective Traffic Enforcement Program (STEP)                                 | 1,750,000          | 0                  | 0                | 1,750,000           | 457,619             |
| ALERRT Travel Assistance                                                          | 0                  | 6,000              | 0                | 6,000               | 0                   |
| FY 2024 Enhanced Collaborative Model (ECM) Task Force to Combat Human Trafficking | 401,361            | 0                  | 0                | 401,361             | 0                   |
| FY27 Rifle Resistant Body Armor                                                   | 0                  | 281,350            | 0                | 281,350             | 0                   |
| High Intensity Drug Trafficking Area (HIDTA) Grant                                | 2,108,551          | 0                  | 0                | 2,108,551           | 1,245,180           |
| Justice Assistance Grant (JAG)                                                    | 369,956            | 0                  | 0                | 369,956             | 0                   |
| Regional Auto Crimes Task Force (ReACT)                                           | 0                  | 1,428,477          | 239,824          | 1,668,301           | 3,990,124           |
| Texas Anti-Gang (TAG) Grant                                                       | 0                  | 3,664,163          | 0                | 3,664,163           | 0                   |
| <b>TOTAL</b>                                                                      | <b>\$6,800,676</b> | <b>\$5,379,990</b> | <b>\$239,824</b> | <b>\$12,420,490</b> | <b>\$24,008,275</b> |

**POLICE**

GENERAL FUND  
 GENERAL FUND - PARK POLICE  
 GENERAL FUND - ARRESTEE PROCESSING CENTER  
 CHILD SAFETY FUND  
 CONFISCATED PROPERTY FUND  
 AIRPORT OPERATING & MAINTENANCE FUND  
 TOWING FUND

**GRANT NAME:** 2023 Community Oriented Policing Services (COPS) Hiring Program

**PROGRAM INFORMATION**

The 2023 COPS Hiring grant aids local law enforcement agencies in hiring new police officers. The community policing activities for this grant will focus on hotspots of specific neighborhoods and areas for longer periods of time to enhance customer service and facilitate more contact between police and community members. Activities will focus on visibility to reduce place-based and offender specific crime trends in the community. The grant added 50 new police officer positions to the department in FY 2024 and runs from October 1, 2023 through September 30, 2028.

|                             | Actual<br>FY 2025  | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|--------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                    |                     |                     |
| FEDERAL                     | 4,111,835          | 1,150,800           | 0                   |
| CITY - Cash Match           | 1,249,098          | 5,365,877           | 7,995,270           |
| <b>TOTAL FUNDING</b>        | <b>\$5,360,933</b> | <b>\$6,516,677</b>  | <b>\$7,995,270</b>  |
| <b>EXPENDITURES</b>         |                    |                     |                     |
| Personnel Services          | 5,250,095          | 6,377,699           | 7,111,154           |
| Contractual Services        | 0                  | 20,425              | 218,824             |
| Commodities                 | 2,343              | 11,764              | 50,796              |
| Self-Insurance/Other        | 0                  | 106,789             | 586,080             |
| Capital Outlay              | 108,495            | 0                   | 28,416              |
| <b>TOTAL EXPENDITURES</b>   | <b>\$5,360,933</b> | <b>\$6,516,677</b>  | <b>\$7,995,270</b>  |
| <b>Authorized Positions</b> | <b>50</b>          | <b>50</b>           | <b>50</b>           |

**POLICE**

GENERAL FUND  
 GENERAL FUND - PARK POLICE  
 GENERAL FUND - ARRESTEE PROCESSING CENTER  
 CHILD SAFETY FUND  
 CONFISCATED PROPERTY FUND  
 AIRPORT OPERATING & MAINTENANCE FUND  
 TOWING FUND

**GRANT NAME:** 2024 Community Oriented Policing Services (COPS) Hiring Program

**PROGRAM INFORMATION**

The 2024 COPS Hiring grant aids local law enforcement agencies in hiring new police officers. The community policing activities for this grant will focus on hotspots of specific neighborhoods and areas for longer periods of time to enhance customer service and facilitate more contact between police and community members. Activities will focus on visibility to reduce place-based and offender specific crime trends in the community. The grant will add 50 new police officer positions to the department in FY 2025 and runs from October 1, 2024 through September 30, 2029.

|                             | Actual<br>FY 2025  | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|--------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                    |                     |                     |
| FEDERAL                     | 2,468,181          | 3,652,840           | 128,979             |
| CITY - Cash Match           | 1,764,726          | 2,924,122           | 6,578,126           |
| <b>TOTAL FUNDING</b>        | <b>\$4,232,907</b> | <b>\$6,576,962</b>  | <b>\$6,707,105</b>  |
| <b>EXPENDITURES</b>         |                    |                     |                     |
| Personnel Services          | 2,786,987          | 5,935,102           | 5,626,836           |
| Contractual Services        | 17,942             | 0                   | 156,496             |
| Commodities                 | 40,956             | 383,855             | 206,389             |
| Self-Insurance/Other        | 355,001            | 0                   | 58,856              |
| Capital Outlay              | 1,032,021          | 258,005             | 658,528             |
| <b>TOTAL EXPENDITURES</b>   | <b>\$4,232,907</b> | <b>\$6,576,962</b>  | <b>\$6,707,105</b>  |
| <b>Authorized Positions</b> | <b>50</b>          | <b>50</b>           | <b>50</b>           |

**POLICE**

GENERAL FUND  
 GENERAL FUND - PARK POLICE  
 GENERAL FUND - ARRESTEE PROCESSING CENTER  
 CHILD SAFETY FUND  
 CONFISCATED PROPERTY FUND  
 AIRPORT OPERATING & MAINTENANCE FUND  
 TOWING FUND

**GRANT NAME:** 2025 Community Oriented Policing Services (COPS) Hiring Program

**PROGRAM INFORMATION**

The 2025 COPS Hiring grant aids local law enforcement agencies in hiring new police officers. The community policing activities for this grant will focus on hotspots of specific neighborhoods and areas for longer periods of time to enhance customer service and facilitate more contact between police and community members. Activities will focus on visibility to reduce place-based and offender specific crime trends in the community. The grant will add 28 new police officer positions to the department in FY 2026 and runs from October 1, 2025 through September 30, 2030.

|                             | Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|-------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                   |                     |                     |
| FEDERAL                     | 0                 | 83,356              | 1,400,000           |
| CITY - Cash Match           | 0                 | 1,397,690           | 1,968,189           |
| <b>TOTAL FUNDING</b>        | <b>\$0</b>        | <b>\$1,481,046</b>  | <b>\$3,368,189</b>  |
| <b>EXPENDITURES</b>         |                   |                     |                     |
| Personnel Services          | 0                 | 83,356              | 2,693,699           |
| Contractual Services        | 0                 | 137,354             | 90,533              |
| Commodities                 | 0                 | 160,860             | 210,127             |
| Self-Insurance/Other        | 0                 | 0                   | 281,045             |
| Capital Outlay              | 0                 | 1,099,476           | 92,785              |
| <b>TOTAL EXPENDITURES</b>   | <b>\$0</b>        | <b>\$1,481,046</b>  | <b>\$3,368,189</b>  |
| <b>Authorized Positions</b> | <b>0</b>          | <b>28</b>           | <b>28</b>           |

**POLICE**

GENERAL FUND  
 GENERAL FUND - PARK POLICE  
 GENERAL FUND - ARRESTEE PROCESSING CENTER  
 CHILD SAFETY FUND  
 CONFISCATED PROPERTY FUND  
 AIRPORT OPERATING & MAINTENANCE FUND  
 TOWING FUND

**GRANT NAME:** 2026 Community Oriented Policing Services (COPS) Hiring Program

**PROGRAM INFORMATION**

The 2026 COPS Hiring grant aids local law enforcement agencies in hiring new police officers. The community policing activities for this grant will focus on hotspots of specific neighborhoods and areas for longer periods of time to enhance customer service and facilitate more contact between police and community members. Activities will focus on visibility to reduce place-based and offender specific crime trends in the community. The grant will add 27 new police officer positions to the department in FY 2027 and runs from October 1, 2026 through September 30, 2031.

|                             | Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|-------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                   |                     |                     |
| FEDERAL                     | 0                 | 0                   | 641,829             |
| CITY - Cash Match           | 0                 | 0                   | 1,773,767           |
| <b>TOTAL FUNDING</b>        | <b>\$0</b>        | <b>\$0</b>          | <b>\$2,415,596</b>  |
| <b>EXPENDITURES</b>         |                   |                     |                     |
| Personnel Services          | 0                 | 0                   | 641,829             |
| Contractual Services        | 0                 | 0                   | 138,466             |
| Commodities                 | 0                 | 0                   | 317,195             |
| Self-Insurance/Other        | 0                 | 0                   | 203,370             |
| Capital Outlay              | 0                 | 0                   | 1,114,736           |
| <b>TOTAL EXPENDITURES</b>   | <b>\$0</b>        | <b>\$0</b>          | <b>\$2,415,596</b>  |
| <b>Authorized Positions</b> | <b>0</b>          | <b>0</b>            | <b>27</b>           |

**POLICE**

GENERAL FUND  
 GENERAL FUND - PARK POLICE  
 GENERAL FUND - ARRESTEE PROCESSING CENTER  
 CHILD SAFETY FUND  
 CONFISCATED PROPERTY FUND  
 AIRPORT OPERATING & MAINTENANCE FUND  
 TOWING FUND

**GRANT NAME:** 2027 Selective Traffic Enforcement Program (STEP)

**PROGRAM INFORMATION**

The City of San Antonio is the grantee for the Comprehensive Selective Traffic Enforcement Program (STEP) grant awarded by the Texas Department of Transportation. The STEP grant pays for traffic enforcement and educational activity on an overtime basis to help augment SAPD's efforts to reduce instances of DWI, speeding, occupant protection, distracted driving and intersection related violations. This grant runs from October 1, 2026 to September 31, 2027.

|                             | <b>Actual<br/>FY 2025</b> | <b>Estimate<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>FUNDING SOURCES</b>      |                           |                             |                             |
| FEDERAL                     | 0                         | 0                           | 1,750,000                   |
| CITY - Cash Match           | 0                         | 0                           | 265,000                     |
| CITY - In-Kind Contribution | 0                         | 0                           | 192,619                     |
| <b>TOTAL FUNDING</b>        | <b>\$0</b>                | <b>\$0</b>                  | <b>\$2,207,619</b>          |
| <b>EXPENDITURES</b>         |                           |                             |                             |
| Personnel Services          | 0                         | 0                           | 1,995,000                   |
| Contractual Services        | 0                         | 0                           | 5,075                       |
| Commodities                 | 0                         | 0                           | 12,351                      |
| Self-Insurance/Other        | 0                         | 0                           | 2,574                       |
| Capital Outlay              | 0                         | 0                           | 192,619                     |
| <b>TOTAL EXPENDITURES</b>   | <b>\$0</b>                | <b>\$0</b>                  | <b>\$2,207,619</b>          |
| <b>Authorized Positions</b> | <b>0</b>                  | <b>0</b>                    | <b>0</b>                    |

**POLICE**

GENERAL FUND  
 GENERAL FUND - PARK POLICE  
 GENERAL FUND - ARRESTEE PROCESSING CENTER  
 CHILD SAFETY FUND  
 CONFISCATED PROPERTY FUND  
 AIRPORT OPERATING & MAINTENANCE FUND  
 TOWING FUND

**GRANT NAME:** *ALERRT Travel Assistance*

**PROGRAM INFORMATION**

The Advanced Law Enforcement Rapid Response Training (ALERRT) grant awarded by the Office of the Governor, Public Safety Office. The ALERRT Grant pays for travel costs for police officers, detectives, and supervisors to attend the annual mandated training for all Texas Peace Officers. The various ALERRT courses are brought back and incorporated into departmental training programs, ensuring that SAPD officers are highly prepared and capable response structure for active attack events.

| Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-------------------|---------------------|---------------------|
|-------------------|---------------------|---------------------|

**FUNDING SOURCES**

|                      |            |            |                |
|----------------------|------------|------------|----------------|
| STATE                | 0          | 0          | 6,000          |
| <b>TOTAL FUNDING</b> | <b>\$0</b> | <b>\$0</b> | <b>\$6,000</b> |

**EXPENDITURES**

|                           |            |            |                |
|---------------------------|------------|------------|----------------|
| Contractual Services      | 0          | 0          | 6,000          |
| <b>TOTAL EXPENDITURES</b> | <b>\$0</b> | <b>\$0</b> | <b>\$6,000</b> |

|                             |          |          |          |
|-----------------------------|----------|----------|----------|
| <b>Authorized Positions</b> | <b>0</b> | <b>0</b> | <b>0</b> |
|-----------------------------|----------|----------|----------|



**POLICE**

GENERAL FUND  
 GENERAL FUND - PARK POLICE  
 GENERAL FUND - ARRESTEE PROCESSING CENTER  
 CHILD SAFETY FUND  
 CONFISCATED PROPERTY FUND  
 AIRPORT OPERATING & MAINTENANCE FUND  
 TOWING FUND

**GRANT NAME:** *FY 2024 Enhanced Collaborative Model (ECM) Task Force to Combat Human Trafficking*

**PROGRAM INFORMATION**

The Enhanced Collaborative Model (ECM) Task Force to Combat Human Trafficking Grant funds victim services to victims of human trafficking, investigation of sex trafficking crimes, and enhances the established human trafficking task force in coordination and collaboration with other law enforcement and non-governmental agencies. The grant runs from October 1, 2024 through September 30, 2027.

|                             | Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|-------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                   |                     |                     |
| FEDERAL                     | 96,304            | 102,335             | 401,361             |
| CITY - In-Kind Contribution | 142,258           | 57,761              | 0                   |
| <b>TOTAL FUNDING</b>        | <b>\$238,562</b>  | <b>\$160,096</b>    | <b>\$401,361</b>    |

|                           |                  |                  |                  |
|---------------------------|------------------|------------------|------------------|
| <b>EXPENDITURES</b>       |                  |                  |                  |
| Personnel Services        | 75,219           | 42,468           | 175,812          |
| Contractual Services      | 11,507           | 52,694           | 174,993          |
| Commodities               | 1,411            | 0                | 17,848           |
| Self-Insurance/Other      | 8,167            | 7,173            | 32,708           |
| In-Kind                   | 142,258          | 57,761           | 0                |
| <b>TOTAL EXPENDITURES</b> | <b>\$238,562</b> | <b>\$160,096</b> | <b>\$401,361</b> |

|                             |          |          |          |
|-----------------------------|----------|----------|----------|
| <b>Authorized Positions</b> | <b>0</b> | <b>0</b> | <b>0</b> |
|-----------------------------|----------|----------|----------|

**GRANT NAME:** *FY27 Rifle Resistant Body Armor*

**PROGRAM INFORMATION**

The Rifle-Resistant Body Armor Grant Program awarded by the Office of the Governor, Public Safety Office. This Grant allows the purchase of bullet-resistant personal body armor, including bulletproof vests, ballistic plates, and plate carriers for issuance to officers.

|                        | Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|------------------------|-------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b> |                   |                     |                     |
| STATE                  | 0                 | 0                   | 281,350             |
| <b>TOTAL FUNDING</b>   | <b>\$0</b>        | <b>\$0</b>          | <b>\$281,350</b>    |

|                             |            |            |                  |
|-----------------------------|------------|------------|------------------|
| <b>EXPENDITURES</b>         |            |            |                  |
| Commodities                 | 0          | 0          | 281,350          |
| <b>TOTAL EXPENDITURES</b>   | <b>\$0</b> | <b>\$0</b> | <b>\$281,350</b> |
| <b>Authorized Positions</b> | <b>0</b>   | <b>0</b>   | <b>0</b>         |

**POLICE**

GENERAL FUND  
 GENERAL FUND - PARK POLICE  
 GENERAL FUND - ARRESTEE PROCESSING CENTER  
 CHILD SAFETY FUND  
 CONFISCATED PROPERTY FUND  
 AIRPORT OPERATING & MAINTENANCE FUND  
 TOWING FUND

**GRANT NAME:** *High Intensity Drug Trafficking Area (HIDTA) Grant*

**PROGRAM INFORMATION**

The HIDTA grant is awarded by the Office of National Drug Control Policy (ONDCP). The High Intensity Drug Trafficking Area (HIDTA) program aids Federal, State, local, and tribal law enforcement agencies operating in areas determined to be critical drug-trafficking regions of the United States. The SAPD HIDTA program mission is to reduce drug trafficking in the San Antonio area, other parts of Texas, and the United States by sharing intelligence and providing strategic coordination among multiple agencies.

|                             | <b>Actual<br/>FY 2025</b> | <b>Estimate<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>FUNDING SOURCES</b>      |                           |                             |                             |
| FEDERAL                     | 2,003,644                 | 1,505,856                   | 2,108,551                   |
| CITY - Cash Match           | 485,915                   | 211,475                     | 1,245,180                   |
| <b>TOTAL FUNDING</b>        | <b>\$2,489,559</b>        | <b>\$1,717,331</b>          | <b>\$3,353,731</b>          |
| <b>EXPENDITURES</b>         |                           |                             |                             |
| Personnel Services          | 1,799,372                 | 1,559,221                   | 2,284,789                   |
| Contractual Services        | 687,759                   | 132,486                     | 975,560                     |
| Commodities                 | 2,353                     | 5,586                       | 92,942                      |
| Self-Insurance/Other        | 75                        | 0                           | 0                           |
| Capital Outlay              | 0                         | 20,038                      | 440                         |
| <b>TOTAL EXPENDITURES</b>   | <b>\$2,489,559</b>        | <b>\$1,717,331</b>          | <b>\$3,353,731</b>          |
| <b>Authorized Positions</b> | <b>16</b>                 | <b>17</b>                   | <b>17</b>                   |

**POLICE**

GENERAL FUND  
 GENERAL FUND - PARK POLICE  
 GENERAL FUND - ARRESTEE PROCESSING CENTER  
 CHILD SAFETY FUND  
 CONFISCATED PROPERTY FUND  
 AIRPORT OPERATING & MAINTENANCE FUND  
 TOWING FUND

**GRANT NAME:** *Justice Assistance Grant (JAG)*

**PROGRAM INFORMATION**

The JAG grant is used to support the joint City/County project called the Child Welfare Strategic Alliance Program. The purpose of the project is to conduct joint investigations with the Bexar County Sheriff's Office, the District Attorney's Office, Bexar County Housing and Human Services Department, the Texas Department of Family and Protective Services, Christus Santa Rosa Children's Hospital, and the Alamo Children's Advocacy Center. The project reduces the number of interviews required of a child victim, minimizing the negative impact of the investigation and the re-victimization of the child.

|                             | <b>Actual<br/>FY 2025</b> | <b>Estimate<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>FUNDING SOURCES</b>      |                           |                             |                             |
| FEDERAL                     | 380,796                   | 368,669                     | 369,956                     |
| CITY - Cash Match           | 0                         | 8,896                       | 0                           |
| <b>TOTAL FUNDING</b>        | <b>\$380,796</b>          | <b>\$377,565</b>            | <b>\$369,956</b>            |
| <b>EXPENDITURES</b>         |                           |                             |                             |
| Personnel Services          | 380,175                   | 374,266                     | 369,956                     |
| Contractual Services        | 621                       | 3,299                       | 0                           |
| <b>TOTAL EXPENDITURES</b>   | <b>\$380,796</b>          | <b>\$377,565</b>            | <b>\$369,956</b>            |
| <b>Authorized Positions</b> | <b>2</b>                  | <b>2</b>                    | <b>2</b>                    |

**POLICE**

GENERAL FUND  
 GENERAL FUND - PARK POLICE  
 GENERAL FUND - ARRESTEE PROCESSING CENTER  
 CHILD SAFETY FUND  
 CONFISCATED PROPERTY FUND  
 AIRPORT OPERATING & MAINTENANCE FUND  
 TOWING FUND

**GRANT NAME:** *Regional Auto Crimes Task Force (ReACT)*

**PROGRAM INFORMATION**

The ReACT grant is a multi-jurisdictional, multi-agency effort allowing authorities to focus resources against auto theft and other vehicle related crimes. It eliminates redundancy and increases cooperative efforts to reduce auto crime rates. With an emphasis on pro-active efforts and conducting salvage inspections, this unit works with the Texas Department of Public Safety and the Bexar County Sheriff's Office to reduce the market for stolen vehicles and stolen vehicle parts.

|                             | <b>Actual<br/>FY 2025</b> | <b>Estimate<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>FUNDING SOURCES</b>      |                           |                             |                             |
| STATE                       | 1,346,213                 | 1,369,199                   | 1,428,477                   |
| OTHER                       | 510,940                   | 517,143                     | 239,824                     |
| CITY - In-Kind Contribution | 3,525,861                 | 3,646,691                   | 3,990,124                   |
| <b>TOTAL FUNDING</b>        | <b>\$5,383,014</b>        | <b>\$5,533,033</b>          | <b>\$5,658,425</b>          |
| <b>EXPENDITURES</b>         |                           |                             |                             |
| Personnel Services          | 1,814,979                 | 1,814,719                   | 1,890,824                   |
| Contractual Services        | 19,532                    | 31,000                      | 31,000                      |
| Commodities                 | 11,832                    | 20,000                      | 20,000                      |
| Self-Insurance/Other        | 10,810                    | 18,623                      | 16,624                      |
| Capital Outlay              | 0                         | 2,000                       | 2,000                       |
| In-Kind                     | 3,525,861                 | 3,646,691                   | 3,697,977                   |
| <b>TOTAL EXPENDITURES</b>   | <b>\$5,383,014</b>        | <b>\$5,533,033</b>          | <b>\$5,658,425</b>          |
| <b>Authorized Positions</b> | <b>12</b>                 | <b>13</b>                   | <b>13</b>                   |

**POLICE**

GENERAL FUND  
 GENERAL FUND - PARK POLICE  
 GENERAL FUND - ARRESTEE PROCESSING CENTER  
 CHILD SAFETY FUND  
 CONFISCATED PROPERTY FUND  
 AIRPORT OPERATING & MAINTENANCE FUND  
 TOWING FUND

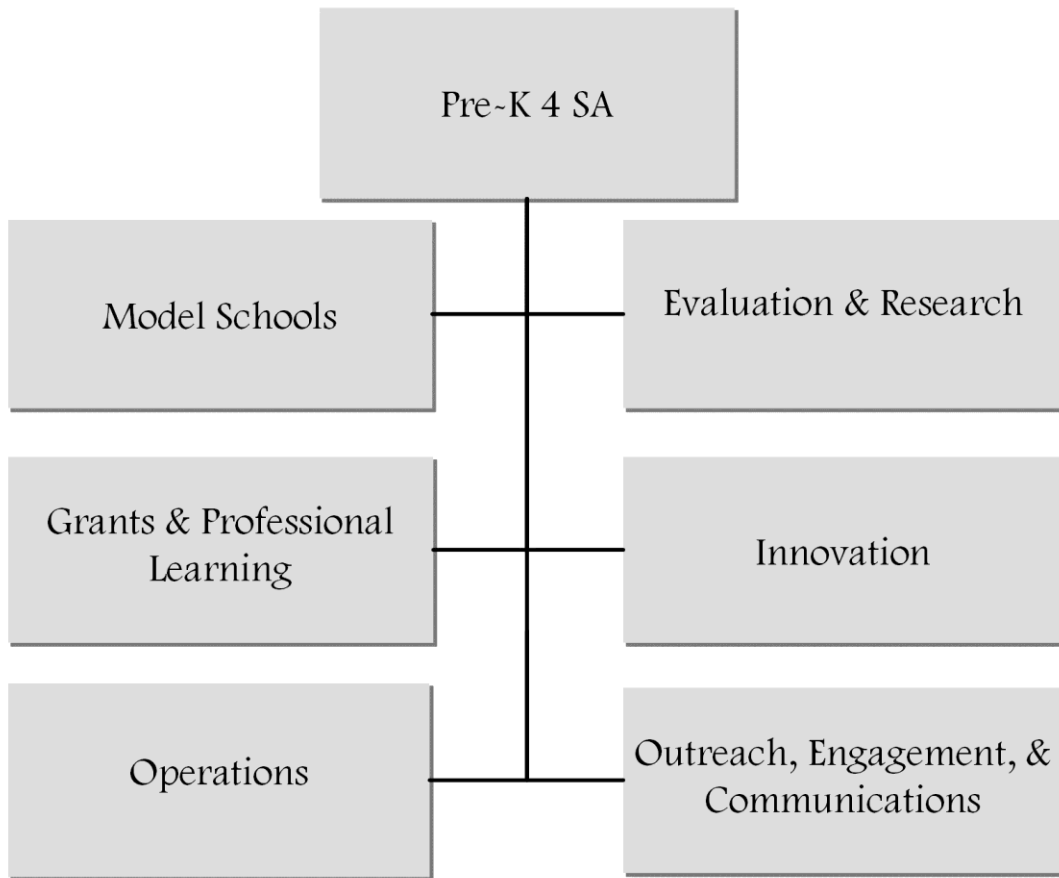
**GRANT NAME:** *Texas Anti-Gang (TAG) Grant*

**PROGRAM INFORMATION**

This program directs funds to support law enforcement partnerships at the local, state, and federal levels, combatting gang violence and violent crime through the coordination of gang intervention and suppression activities.

|                             | Actual<br>FY 2025  | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|--------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                    |                     |                     |
| STATE                       | 3,859,444          | 3,283,873           | 3,664,163           |
| <b>TOTAL FUNDING</b>        | <b>\$3,859,444</b> | <b>\$3,283,873</b>  | <b>\$3,664,163</b>  |
| <b>EXPENDITURES</b>         |                    |                     |                     |
| Personnel Services          | 929,387            | 767,472             | 825,343             |
| Contractual Services        | 2,273,589          | 1,863,367           | 2,319,768           |
| Commodities                 | 272,956            | 147,594             | 133,851             |
| Self-Insurance/Other        | 153,854            | 157,116             | 178,509             |
| Capital Outlay              | 169,922            | 142,720             | 206,692             |
| Equipment                   | 59,736             | 205,604             | 0                   |
| <b>TOTAL EXPENDITURES</b>   | <b>\$3,859,444</b> | <b>\$3,283,873</b>  | <b>\$3,664,163</b>  |
| <b>Authorized Positions</b> | <b>6</b>           | <b>6</b>            | <b>6</b>            |





# PRE-K 4 SA

| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | ADOPTED BUDGET      |
|------------------------|----------------------|---------------------|
| Pre-K 4 SA Fund        | 502                  | 62,289,638          |
| <b>Total Funding</b>   | <b>502</b>           | <b>\$62,289,638</b> |

The FY 2027 Pre-K 4 SA Fund has been adopted by City Council on May 7th, 2026.

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## **MISSION STATEMENT**

***THE MISSION OF PRE-K 4 SA IS TO ESTABLISH A POSITIVE EDUCATIONAL AND WORKFORCE TRAJECTORY THROUGH A COMPREHENSIVE, HIGH-QUALITY EARLY LEARNING INITIATIVE THAT BENEFITS ALL YOUNG CHILDREN IN SAN ANTONIO.***

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### **PROGRAM INFORMATION**

In 2012, citizens voted to invest in San Antonio's youngest learners by establishing Pre-K 4 SA, a visionary early learning initiative aimed at developing a more productive workforce, healthier and more engaged families, less poverty, and civic-minded young adults to take San Antonio into the future. In 2020, Pre-K 4 SA was reauthorized with 73% of voters approving the continuation of Pre-K 4 SA.

Pre-K 4 SA operates five model schools that demonstrate what is possible when young children have access to highly skilled teachers and an evidence-based curriculum. Pre-K 4 SA's four model preschools serve 2,000 three- and four-year olds each year. The Gardendale Early Learning Program, powered by Pre-K 4 SA in partnership with Edgewood ISD, serves 275 children in Pre-K through second grade. Pre-K 4 SA prioritizes serving children and families with the greatest educational needs. Pre-K 4 SA is free for families earning up to 85% of the state median income and offers affordable sliding-scale tuition for other families. In addition to operating model schools, Pre-K 4 SA serves as the hub for the Early Learning Shared Services Alliance of San Antonio (ELSSA-SA) that provides business and pedagogical support to child development centers and family home providers throughout San Antonio. Pre-K 4 SA's dedicated family engagement team supports families as the first and most important teachers of their children and assists families in accessing resources to support economic mobility.

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### **INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

**City-Wide Goal: San Antonio will be a city that maximizes its residents' well-being and human potential while capitalizing on its cultural diversity.**

- Implement the highest quality educational Pre-K program based on developmentally appropriate and culturally sensitive practices to achieve a continuing level of excellence and improvement
- Deliver valuable support services empowering families' capacity to engage in educational endeavors to include the child's academic, social-emotional, health, and nutritional needs.
- Define and execute a plan to create and implement innovative strategies throughout the program that would be worthy of replication.

**City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.**

- Provide early childhood educators in San Antonio with complementary best teaching skills and practices in birth – 3rd grade in order to exceed state mandated student learning outcomes while focusing on the whole child.
- Identify, develop and strengthen the business relationships with school districts and community partners.

**City-Wide Goal: San Antonio will benefit from a city government, which is innovative and proactive and utilizes best practices in its administrative, financial and information systems.**

- Adjust and implement enrollment strategies to fill schools to capacity each year and to be responsive to changing needs of geographic areas, income levels, and community demographics.
- Effectively implement a comprehensive external and internal communication plan.
- Ensure effective governance and administration by establishing responsive administrative structures and clearly defining and enacting roles and responsibilities.
- Monitor program performance through the use of a third party independent program evaluator.
- Regularly consult with the Early Childhood Education Municipal Development Board of Directors on excellent and innovative practices.



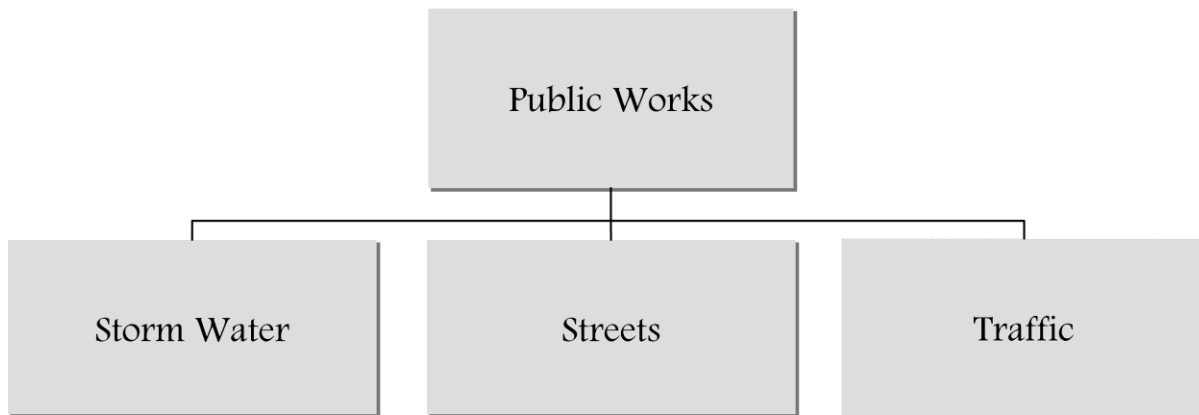
**PRE-K 4 SA FUND**  
**EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Adopted<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|----------------------------|
| PERSONNEL SERVICES          | 37,317,262                | 37,067,230                | 37,430,144                   | 39,075,887                 |
| CONTRACTUAL SERVICES        | 16,555,876                | 17,395,778                | 15,121,529                   | 17,117,697                 |
| COMMODITIES                 | 2,089,241                 | 1,493,950                 | 1,452,551                    | 1,346,250                  |
| SELF INSURANCE/OTHER        | 2,753,295                 | 2,945,674                 | 3,034,698                    | 3,208,792                  |
| CAPITAL OUTLAY              | 1,110,739                 | 220,916                   | 300,535                      | 120,916                    |
| TRANSFERS                   | 1,346,238                 | 1,398,696                 | 1,398,696                    | 1,420,096                  |
| <b>TOTAL EXPENDITURES</b>   | <b>\$61,172,651</b>       | <b>\$60,522,244</b>       | <b>\$58,738,153</b>          | <b>\$62,289,638</b>        |
| <b>Authorized Positions</b> | <b>502</b>                | <b>502</b>                | <b>502</b>                   | <b>502</b>                 |

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

| Performance Measure                                                                 | FY 2025<br>Actuals | FY 2026<br>Target | FY 2026<br>Estimate | FY 2027<br>Target |
|-------------------------------------------------------------------------------------|--------------------|-------------------|---------------------|-------------------|
| <b>INPUTS</b>                                                                       |                    |                   |                     |                   |
| High-quality classrooms at model schools (materials and staff)                      | 114                | 114               | 108                 | 108               |
| Number of instructional support staff for model schools                             | 17                 | 17                | 17                  | 17                |
| Number of Child Development Associate (CDA) course instructors                      | 2                  | 3                 | 3                   | 3                 |
| Number of coaches for San Antonio Shared Service Alliance (SASSA) partner providers | 10                 | 10                | 11                  | 11                |
| <b>OUTPUTS</b>                                                                      |                    |                   |                     |                   |
| Number of children served at Pre-K 4 SA model schools                               | 2,276              | 2,180             | 2,248               | 2,200             |
| Number of SASSA partner providers                                                   | 90                 | 90                | 90                  | 100               |
| Number of SASSA teachers completing CDA coursework                                  | 102                | 120               | 144                 | 150               |
| Number of children served by SASSA partner providers                                | 4,737              | 5,000             | 4,392               | 4,500             |
| Number of family interactions                                                       | 55,738             | 55,000            | 81,467              | 75,000            |
| <b>OUTCOMES</b>                                                                     |                    |                   |                     |                   |
| Percent of four-year-olds who are kindergarten ready at end of year                 | 76%                | 90%               | 78%                 | 90%               |
| Percent of second graders reading on grade level at end of year                     | 66%                | 80%               | 63%                 | 80%               |
| Percent of classrooms with high score in emotional support                          | 80%                | 85%               | 91%                 | 90%               |
| Percent of partner providers with TRS 3 or 4-star rating                            | 71%                | 90%               | 96%                 | 95%               |
| Percent of families with full-time employment or in job training                    | 82%                | 85%               | 82%                 | 85%               |



# PUBLIC WORKS

| APPROPRIATIONS BY FUND                | AUTHORIZED POSITIONS | PROPOSED BUDGET      |
|---------------------------------------|----------------------|----------------------|
| General Fund                          | 334                  | 109,842,174          |
| Advanced Transportation District Fund | 41                   | 9,156,339            |
| Right of Way Management Fund          | 39                   | 5,121,105            |
| Storm Water Operating Fund            | 273                  | 56,937,400           |
| Storm Water Regional Facilities Fund  | 14                   | 3,351,186            |
| Grants                                | 0                    | 3,928,776            |
| Capital Projects                      | 0                    | 138,196,323          |
| <b>Total Funding</b>                  | <b>701</b>           | <b>\$326,533,303</b> |

The total Public Works General Fund FY 2027 Proposed Budget is \$111,842,174 of which \$1,000,000 is dedicated for School Pedestrian Safety and \$1,000,000 is dedicated for the Traffic Calming Program; all are transferred to the Capital Budget. Total Capital Projects include \$118,135,338 in Capital and \$20,060,985 in Operating Projects for a total of \$138,196,323.

**PUBLIC WORKS**

GENERAL FUND  
 ADVANCED TRANSPORTATION DISTRICT FUND  
 RIGHT OF WAY MANAGEMENT FUND  
 STORM WATER OPERATING FUND  
 STORM WATER REGIONAL FACILITIES FUND

***MISSION STATEMENT***

***SERVING ALL COMMUNITIES THROUGH EXCEPTIONAL CUSTOMER SERVICE AND DEPENDABLE INFRASTRUCTURE.***

**PROGRAM INFORMATION**

The Public Works Department (PWD) is committed to serving our community by providing safe, reliable streets, drainage, and traffic infrastructure, along with the responsive service that residents depend on every day. The department oversees the operations and maintenance of the City of San Antonio's publicly owned infrastructure and is organized into three main divisions:

**Streets Division**

The Streets Division manages the City's street and sidewalk network through engineering, operations, and right-of-way management to ensure safe, accessible corridors for residents, businesses, and visitors. The street maintenance program includes preservation, rehabilitation, and reconstruction projects to maintain and improve the City's street network. The sidewalk program includes repairing damaged or non-compliant sidewalks and constructing new sidewalks where none exist. Right-of-way management regulates street and sidewalk closures, construction permits, and utility coordination.

**Storm Water Division**

The Storm Water Division provides comprehensive storm water management engineering and operational programs to reduce flood impacts and improve water quality across the City. This division plans, designs, constructs, and maintains storm water infrastructure including street sweeping and vegetation management, monitors drainage systems during storm events, and works to reduce flood risk throughout the community. Administration of the Storm Water Utility Fee and Regional Storm Water Management Program are also performed by the division. Programs are designed to maintain compliance with state and federal regulations such as the Municipal Separate Storm Sewer System (MS4) permit administered by the Texas Commission on Environmental Quality (TCEQ) and National Flood Insurance Program (NFIP) managed by the Federal Emergency Management Agency (FEMA).

**Traffic Division**

The Traffic division promotes the safe and efficient movement of people and goods across the City through traffic engineering and operations. This includes oversight of the City's traffic signal system, school flashers, signage, and pavement markings. The division manages the City's Transportation and Infrastructure Management Center (TIMC) which serves as the City's traffic management center and is also responsible for receiving and dispatching PWD services during normal business hours and emergency events.

**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

**City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.**

As a premier Public Works organization, we will earn the public's trust by enhancing the quality of life in all communities. Our success will be measured by our ability to deliver on the following priorities:

**Trusted Infrastructure:** Infrastructure that is safe, efficient, sustainable, and dependable.

- Provide high-quality services in the planning, design, construction, and rehabilitation of streets, drainage, and transportation infrastructure.
- Deliver infrastructure maintenance projects on schedule and within budget consistent with the Infrastructure Management Program (IMP), a five-year rolling program which focuses on keeping the City's infrastructure in good condition.
- Provide safe and efficient movement of people and goods through a well-designed, operated, and maintained multi-modal transportation network.
- Ensure local, state, and federal street, storm water, and traffic regulations are enforced.

**PUBLIC WORKS**

GENERAL FUND  
 ADVANCED TRANSPORTATION DISTRICT FUND  
 RIGHT OF WAY MANAGEMENT FUND  
 STORM WATER OPERATING FUND  
 STORM WATER REGIONAL FACILITIES FUND

**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

**Exceptional Service:** Responsive customer care that leaves a lasting positive impression from our interactions.

- Communicate effectively, deliver quality services, and provide accurate and timely responses to customer requests.
- Be accountable for our work, compassionate in our interactions, and execute with purpose and urgency to deliver results.

**Continuous Improvement:** Continuously evolve and improve our practices to deliver and maintain infrastructure with positive community outcomes.

- Emphasize safety for employees and the community to reduce preventable accidents.
- Continue to evaluate the affordability, efficiency, and effectiveness of options for providing maintenance services.
- Maintain strategic partnerships with governmental agencies, private construction and consulting organizations, and community-based groups to leverage resources, improve service delivery, and maximize efficiencies.

**GENERAL FUND****EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 27,078,682                | 28,013,097                | 27,407,967                   | 30,817,224                  |
| CONTRACTUAL SERVICES        | 9,856,869                 | 10,787,230                | 11,066,066                   | 12,795,974                  |
| COMMODITIES                 | 7,727,215                 | 8,020,980                 | 8,233,920                    | 8,017,472                   |
| SELF INSURANCE/OTHER        | 26,652,408                | 27,467,612                | 27,554,796                   | 27,025,066                  |
| CAPITAL OUTLAY              | 136,265                   | 59,805                    | 85,108                       | 458,771                     |
| TRANSFERS                   | 43,395,972                | 41,857,386                | 41,843,761                   | 32,727,667                  |
| <b>TOTAL EXPENDITURES</b>   | <b>\$114,847,411</b>      | <b>\$116,206,110</b>      | <b>\$116,191,618</b>         | <b>\$111,842,174</b>        |
| <b>Authorized Positions</b> | <b>335</b>                | <b>331</b>                | <b>331</b>                   | <b>334</b>                  |

**ADVANCED TRANSPORTATION DISTRICT FUND****EXPENDITURES BY CLASSIFICATION**

|                              | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|------------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES           | 3,672,249                 | 3,404,574                 | 3,221,828                    | 3,916,818                   |
| CONTRACTUAL SERVICES         | 1,745,545                 | 1,484,749                 | 1,553,203                    | 749,928                     |
| COMMODITIES                  | 146,273                   | 180,504                   | 275,623                      | 113,986                     |
| SELF INSURANCE/OTHER         | 2,824,059                 | 3,804,090                 | 3,806,501                    | 3,829,018                   |
| CAPITAL OUTLAY               | 368,760                   | 2,544                     | 2,544                        | 55,004                      |
| TRANSFERS - OPERATING        | 460,486                   | 474,998                   | 474,998                      | 491,585                     |
| TRANSFERS - CAPITAL PROJECTS | 21,576,165                | 15,912,000                | 15,912,000                   | 15,912,000                  |
| <b>TOTAL EXPENDITURES</b>    | <b>\$30,793,537</b>       | <b>\$25,263,459</b>       | <b>\$25,246,697</b>          | <b>\$25,068,339</b>         |
| <b>Authorized Positions</b>  | <b>42</b>                 | <b>41</b>                 | <b>41</b>                    | <b>41</b>                   |

**PUBLIC WORKS**

GENERAL FUND  
 ADVANCED TRANSPORTATION DISTRICT FUND  
 RIGHT OF WAY MANAGEMENT FUND  
 STORM WATER OPERATING FUND  
 STORM WATER REGIONAL FACILITIES FUND

**RIGHT OF WAY MANAGEMENT FUND  
 EXPENDITURES BY CLASSIFICATION**

|                              | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|------------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES           | 3,243,774                 | 3,380,191                 | 3,290,732                    | 3,809,818                   |
| CONTRACTUAL SERVICES         | 415,899                   | 452,104                   | 469,501                      | 374,571                     |
| COMMODITIES                  | 53,713                    | 50,173                    | 52,987                       | 49,912                      |
| SELF INSURANCE/OTHER         | 441,159                   | 446,225                   | 448,060                      | 372,497                     |
| CAPITAL OUTLAY               | 33,068                    | 75                        | 75                           | 88,307                      |
| TRANSFERS - OPERATING        | 373,800                   | 255,000                   | 0                            | 426,000                     |
| TRANSFERS - CAPITAL PROJECTS | 200,000                   | 2,000,000                 | 2,000,000                    | 0                           |
| <b>TOTAL EXPENDITURES</b>    | <b>\$4,761,413</b>        | <b>\$6,583,768</b>        | <b>\$6,261,355</b>           | <b>\$5,121,105</b>          |
| <b>Authorized Positions</b>  | <b>39</b>                 | <b>39</b>                 | <b>39</b>                    | <b>39</b>                   |

**STORM WATER OPERATING FUND  
 EXPENDITURES BY CLASSIFICATION**

|                              | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|------------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES           | 21,065,533                | 22,009,746                | 21,789,163                   | 24,086,210                  |
| CONTRACTUAL SERVICES         | 6,127,697                 | 6,827,272                 | 6,950,481                    | 6,900,497                   |
| SAWS - REIMBURSEMENT         | 4,865,439                 | 5,227,278                 | 5,227,278                    | 5,888,061                   |
| COMMODITIES                  | 1,740,031                 | 1,902,727                 | 1,942,418                    | 1,862,834                   |
| SELF INSURANCE/OTHER         | 6,007,872                 | 6,111,748                 | 6,146,539                    | 6,341,723                   |
| CAPITAL OUTLAY               | 802,896                   | 35,038                    | 57,775                       | 174,906                     |
| TRANSFERS - OPERATING        | 12,136,556                | 12,379,879                | 12,277,626                   | 11,683,169                  |
| TRANSFERS - CAPITAL PROJECTS | 4,293,345                 | 5,300,000                 | 5,300,000                    | 3,148,985                   |
| <b>TOTAL EXPENDITURES</b>    | <b>\$57,039,369</b>       | <b>\$59,793,688</b>       | <b>\$59,691,280</b>          | <b>\$60,086,385</b>         |
| <b>Authorized Positions</b>  | <b>275</b>                | <b>273</b>                | <b>273</b>                   | <b>273</b>                  |

**PUBLIC WORKS**

GENERAL FUND  
 ADVANCED TRANSPORTATION DISTRICT FUND  
 RIGHT OF WAY MANAGEMENT FUND  
 STORM WATER OPERATING FUND  
 STORM WATER REGIONAL FACILITIES FUND

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**STORM WATER REGIONAL FACILITIES FUND**  
**EXPENDITURES BY CLASSIFICATION**


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|                              | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|------------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES           | 1,540,843                 | 1,636,145                 | 1,638,215                    | 1,724,069                   |
| CONTRACTUAL SERVICES         | 1,294,475                 | 401,957                   | 397,977                      | 1,270,071                   |
| COMMODITIES                  | 4,369                     | 5,592                     | 7,511                        | 3,097                       |
| SELF INSURANCE/OTHER         | 133,731                   | 125,790                   | 124,972                      | 139,179                     |
| CAPITAL OUTLAY               | 9,083                     | 8,035                     | 8,035                        | 2,997                       |
| TRANSFERS - OPERATING        | 178,623                   | 184,089                   | 184,089                      | 211,773                     |
| TRANSFERS - CAPITAL PROJECTS | 2,112,291                 | 9,300,000                 | 9,300,000                    | 6,050,000                   |
| <b>TOTAL EXPENDITURES</b>    | <b>\$5,273,415</b>        | <b>\$11,661,608</b>       | <b>\$11,660,799</b>          | <b>\$9,401,186</b>          |
| <b>Authorized Positions</b>  | <b>14</b>                 | <b>14</b>                 | <b>14</b>                    | <b>14</b>                   |

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**PUBLIC WORKS**

GENERAL FUND  
 ADVANCED TRANSPORTATION DISTRICT FUND  
 RIGHT OF WAY MANAGEMENT FUND  
 STORM WATER OPERATING FUND  
 STORM WATER REGIONAL FACILITIES FUND

**PERFORMANCE MEASURES**

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

| <b>Performance Measure</b>                            | <b>FY 2025<br/>Actuals</b> | <b>FY 2026<br/>Target</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Target</b> |
|-------------------------------------------------------|----------------------------|---------------------------|-----------------------------|---------------------------|
| <b>INPUTS</b>                                         |                            |                           |                             |                           |
| Number of streets - Center Line Miles (CLM)           | 4,355                      | 4,355                     | 4,350                       | 4,350                     |
| Miles of streets in excellent to fair condition (A-C) | 3,405                      | 3,465                     | 3,270*                      | 3,247*                    |
| Number of pothole request received                    | 6,870                      | 5,853                     | 6,415                       | 6,664                     |
| Number of service alleys                              | 952                        | 952                       | 952                         | 952                       |
| Number of non-service alleys                          | 3,522                      | 3,522                     | 3,522                       | 3,522                     |
| Number of sidewalk miles                              | 5,662                      | 5,683                     | 5,919**                     | 5,932                     |
| Number of sidewalk miles gaps                         | 1,370                      | 1,349                     | 1,564**                     | 1,551                     |
| Number of pavement markings - Lane Miles              | 3,965                      | 3,965                     | 3,965                       | 3,965                     |
| Number of school zones (school pedestrian safety)     | 1,091                      | 1,091                     | 1,091                       | 1,091                     |
| Number of signalized intersections                    | 1,486                      | 1,494                     | 1,495                       | 1,525                     |
| Number of traffic signal related requests received    | 2,750                      | 2,800                     | 5,500                       | 3,200                     |
| Number of traffic engineering requests received       | 2,100                      | 2,100                     | 1,889                       | 1,900                     |
| Number of storm drainage channels                     | 952                        | 952                       | 952                         | 952                       |
| Number of low water crossings                         | 141                        | 141                       | 141                         | 141                       |
| Number of mowing acres                                | 4,976                      | 4,976                     | 4,976                       | 4,976                     |
| Number of sweeping gutter miles                       | 8,700                      | 8,700                     | 8,700                       | 8,700                     |
| Number of creek maintenance miles                     | 270                        | 270                       | 270                         | 270                       |
| <b>OUTPUTS</b>                                        |                            |                           |                             |                           |



**PUBLIC WORKS**

GENERAL FUND  
 ADVANCED TRANSPORTATION DISTRICT FUND  
 RIGHT OF WAY MANAGEMENT FUND  
 STORM WATER OPERATING FUND  
 STORM WATER REGIONAL FACILITIES FUND

| <b>Performance Measure</b>                                                | <b>FY 2025<br/>Actuals</b> | <b>FY 2026<br/>Target</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Target</b> |
|---------------------------------------------------------------------------|----------------------------|---------------------------|-----------------------------|---------------------------|
| Number of street miles maintained annually                                | 433                        | 416                       | 521*                        | 534*                      |
| Number of potholes repaired                                               | 78,785                     | 89,438                    | 77,762                      | 78,000                    |
| Number of service alleys improved                                         | 64                         | 63                        | 54                          | 65                        |
| Number of non-service alleys improved                                     | 113                        | 20                        | 20                          | 20                        |
| Number of sidewalk miles repaired                                         | 15.58                      | 11                        | 11.5                        | 8.7                       |
| Number of sidewalk miles gaps constructed                                 | 28.04                      | 21.2                      | 24.4                        | 12.8                      |
| Number of pavement markings lane miles completed                          | 1,231                      | 1,153                     | 1,153                       | 1,064                     |
| Number of school pedestrian safety maintenance projects completed         | 1,183                      | 1,181                     | 1,181                       | 1,215                     |
| Number of traffic signals related requests closed                         | 2,733                      | 2,800                     | 6,000                       | 3,600                     |
| Avg. number of calendar days to complete traffic signals related requests | 90                         | 90                        | 90                          | 90                        |
| Number of traffic engineering requests closed                             | 2,049                      | 1,700                     | 1,889                       | 1,800                     |
| Average number of calendar days to complete traffic engineering requests  | 90                         | 90                        | 90                          | 90                        |
| Number of channel restoration program projects completed                  | 27                         | 27                        | 30                          | 36                        |
| Number of mowing acres completed                                          | 24,865                     | 24,865                    | 24,865                      | 24,865                    |
| Number of sweeping gutter miles completed                                 | 44,422                     | 44,422                    | 44,422                      | 44,422                    |
| Number of creek maintenance miles completed                               | 80                         | 80                        | 80                          | 80                        |
| <b>OUTCOMES</b>                                                           |                            |                           |                             |                           |
| Pavement Condition Index (PCI) citywide                                   | 75.2                       | 75.4                      | 74.0*                       | 74.0*                     |
| Average percent of streets citywide in excellent to fair condition (A-C)  | 79%                        | 80%                       | 75%*                        | 75%*                      |

**PUBLIC WORKS**

GENERAL FUND  
 ADVANCED TRANSPORTATION DISTRICT FUND  
 RIGHT OF WAY MANAGEMENT FUND  
 STORM WATER OPERATING FUND  
 STORM WATER REGIONAL FACILITIES FUND

| <b>Performance Measure</b>                                                  | <b>FY 2025<br/>Actuals</b> | <b>FY 2026<br/>Target</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Target</b> |
|-----------------------------------------------------------------------------|----------------------------|---------------------------|-----------------------------|---------------------------|
| Number of potholes filled within 2 business days                            | 97%                        | 97%                       | 97%                         | 97%                       |
| Miles of sidewalks made usable annually citywide                            | 72.8                       | 56.0                      | 57.0                        | 43.5                      |
| Percentage of Public Works 311s closed within Service Level Agreement (SLA) | 91%                        | 95%                       | 94%                         | 95%                       |

\*Based on initial findings of SMP Comprehensive Review, subject to future refinement.

\*\*Based on sidewalk condition assessment.

**GRANTS SUMMARY**

| <b>TITLE OF PROGRAM</b>                                                               | <b>FEDERAL</b>     | <b>STATE</b> | <b>OTHER</b> | <b>PROPOSED<br/>FY 2027</b> | <b>CITY<br/>MATCH</b> |
|---------------------------------------------------------------------------------------|--------------------|--------------|--------------|-----------------------------|-----------------------|
| 2023 Intelligent Traffic System Enhancement Project                                   | 533,578            | 0            | 0            | 533,578                     | 133,395               |
| Community Development Block Grant - Neighborhood Improvements - Streets and Sidewalks | 3,100,000          | 0            | 0            | 3,100,000                   | 0                     |
| FEMA Grant Concepcion Creek Phase 1                                                   | 295,198            | 0            | 0            | 295,198                     | 98,399                |
| <b>TOTAL</b>                                                                          | <b>\$3,928,776</b> | <b>\$0</b>   | <b>\$0</b>   | <b>\$3,928,776</b>          | <b>\$231,794</b>      |

**PUBLIC WORKS**

GENERAL FUND  
 ADVANCED TRANSPORTATION DISTRICT FUND  
 RIGHT OF WAY MANAGEMENT FUND  
 STORM WATER OPERATING FUND  
 STORM WATER REGIONAL FACILITIES FUND

**GRANT NAME:** 2023 Intelligent Traffic System Enhancement Project

**PROGRAM INFORMATION**

The City of San Antonio is the grantee for TxDOT Grant. The Congestion Mitigation and Air Quality Improvement Intelligent Transportation Systems Upgrade Project was selected for funding through the Alamo Area Metropolitan Planning Organization (AAMPO) Transportation Improvement Program.

|                                  | Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|----------------------------------|-------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>           |                   |                     |                     |
| FEDERAL - Federal Funding Source | 0                 | 1,559,178           | 533,578             |
| CITY - Cash Match                | 0                 | 389,795             | 133,395             |
| <b>TOTAL FUNDING</b>             | <b>\$0</b>        | <b>\$1,948,973</b>  | <b>\$666,973</b>    |
| <b>EXPENDITURES</b>              |                   |                     |                     |
| Transfers                        | 0                 | 1,948,973           | 666,973             |
| <b>TOTAL EXPENDITURES</b>        | <b>\$0</b>        | <b>\$1,948,973</b>  | <b>\$666,973</b>    |
| <b>Authorized Positions</b>      | <b>0</b>          | <b>0</b>            | <b>0</b>            |

**GRANT NAME:** Community Development Block Grant - Neighborhood Improvements - Streets and Sidewalks

**PROGRAM INFORMATION**

The Public Works Department utilizes Community Development Block Grant (CDBG) funds to improve neighborhood streets and sidewalks throughout the City. These funds help provide the implementation of the consolidated plan for the Community Development Block Grant.

|                             | Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|-------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                   |                     |                     |
| FEDERAL                     | 0                 | 0                   | 3,100,000           |
| <b>TOTAL FUNDING</b>        | <b>\$0</b>        | <b>\$0</b>          | <b>\$3,100,000</b>  |
| <b>EXPENDITURES</b>         |                   |                     |                     |
| Transfers                   | 0                 | 0                   | 3,100,000           |
| <b>TOTAL EXPENDITURES</b>   | <b>\$0</b>        | <b>\$0</b>          | <b>\$3,100,000</b>  |
| <b>Authorized Positions</b> | <b>0</b>          | <b>0</b>            | <b>0</b>            |

**PUBLIC WORKS**

GENERAL FUND  
 ADVANCED TRANSPORTATION DISTRICT FUND  
 RIGHT OF WAY MANAGEMENT FUND  
 STORM WATER OPERATING FUND  
 STORM WATER REGIONAL FACILITIES FUND

**GRANT NAME:** *FEMA Grant Concepcion Creek Phase 1*

**PROGRAM INFORMATION**

The City of San Antonio is the grantee for FEMA Grant. The Concepcion Creek Project is a multi-phased project that will design and construct drainage and flood control improvements to reduce the risk of flooding in Concepcion Creek areas impacted within the San Antonio River Watershed and its tributaries.

| Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-------------------|---------------------|---------------------|
|-------------------|---------------------|---------------------|

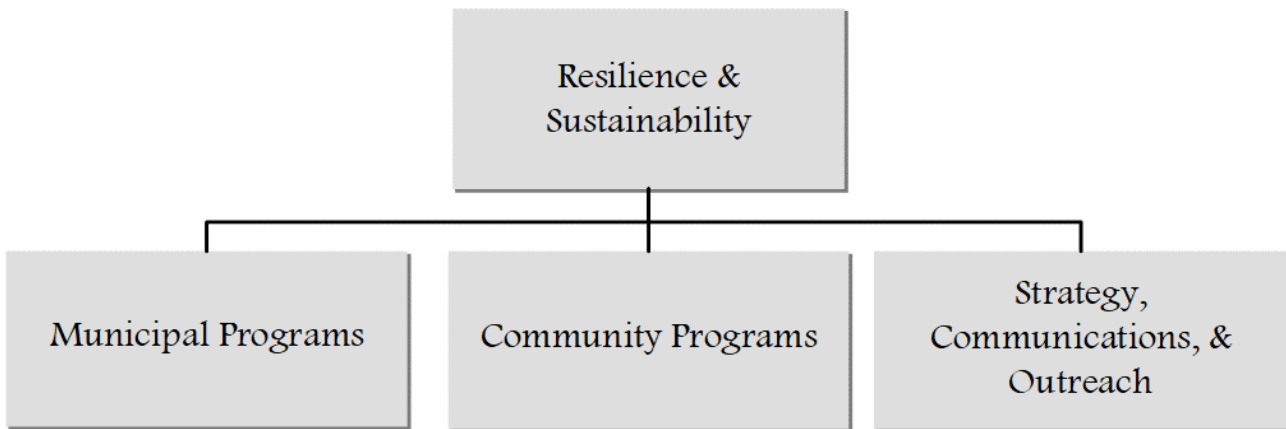
**FUNDING SOURCES**

|                      |            |                  |                  |
|----------------------|------------|------------------|------------------|
| FEDERAL              | 0          | 179,724          | 295,198          |
| CITY - Cash Match    | 0          | 59,908           | 98,399           |
| <b>TOTAL FUNDING</b> | <b>\$0</b> | <b>\$239,632</b> | <b>\$393,597</b> |

**EXPENDITURES**

|                             |            |                  |                  |
|-----------------------------|------------|------------------|------------------|
| Transfers                   | 0          | 239,632          | 393,597          |
| <b>TOTAL EXPENDITURES</b>   | <b>\$0</b> | <b>\$239,632</b> | <b>\$393,597</b> |
| <b>Authorized Positions</b> | <b>0</b>   | <b>0</b>         | <b>0</b>         |

# RESILIENCE & SUSTAINABILITY



| APPROPRIATIONS BY FUND                               | AUTHORIZED POSITIONS | PROPOSED BUDGET    |
|------------------------------------------------------|----------------------|--------------------|
| Resiliency, Energy Efficiency, & Sustainability Fund | 8                    | 1,990,790          |
| Energy Efficiency Fund                               | 5                    | 2,844,035          |
| Grants                                               | 1                    | 716,944            |
| <b>Total Funding</b>                                 | <b>14</b>            | <b>\$5,551,769</b> |

**MISSION STATEMENT**

***ENHANCING THE ENVIRONMENT, QUALITY OF LIFE, AND ECONOMIC VITALITY THROUGH INNOVATIVE & ADAPTIVE PROGRAMS AND POLICIES FOR ALL RESIDENTS, AS WELL AS FUTURE GENERATIONS.***

**PROGRAM INFORMATION**

As our city faces various disruptions, including climate-related disasters, it is essential for local governments to adapt to changing social, economic, and environmental conditions to provide resources and increase resilience for current and future generations. Municipal efficiency, rising energy costs, air quality, water and food security, extreme heat, weather-related disaster preparedness and recovery, equity, and mobility options are important issues for the City of San Antonio. Efforts to address these issues not only improve social and environmental well-being but make business sense as well as having a direct return on investment. The City of San Antonio's Resilience & Sustainability Department provides leadership and support to City departments, residents, the business community, and other public and private agencies on sustainability and climate initiatives, and tracks and reports metrics to ensure progress and accountability.

**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

**City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.**

- Further San Antonio as a leading community in safe, alternative transportation through initiatives such as vehicle electrification and other modes that improve air quality and reduce carbon emissions.
- Advance sustainability and resilience within City operations through researching best practices, leveraging internal and external resources, and implementing innovative proactive programs to improve municipal efficiency and interdepartmental idea-sharing.
- Research, secure, manage and execute grant funded projects and programs to further City-wide sustainability and resilience goals.
- Focus on efficiency in City operations, including: energy efficiency improvements in City facilities, fleet, procurement, and co-benefit analysis for interdepartmental projects.
- Oversee the implementation of key city plans, such as the SA Climate Ready Plan.
- Coordinate and partner with national and international peer cities on best practices related to sustainability, resilience, and climate action.

**City-Wide Goal: San Antonio will be a City that maximizes its residents' well-being and human potential while capitalizing on its cultural diversity.**

- Improve neighborhood resilience, sustainability, quality of life, and resilience through a dialogue with community residents and stakeholders to identify opportunities to improve efficiency, cooperation, and innovation.
- Facilitate project development between community stakeholders and city departments, as well as partner agencies, to ensure that sustainability and climate objective are considered and benefit all residents, with a key focus on the most vulnerable populations.

**RESILIENCY, ENERGY EFFICIENCY, & SUSTAINABILITY FUND****EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 1,400,753                 | 1,546,192                 | 1,548,003                    | 1,252,064                   |
| CONTRACTUAL SERVICES        | 1,599,734                 | 424,246                   | 414,188                      | 201,575                     |
| COMMODITIES                 | 36,180                    | 33,892                    | 32,107                       | 22,038                      |
| SELF INSURANCE/OTHER        | 2,789,804                 | 70,915                    | 70,690                       | 92,030                      |
| CAPITAL OUTLAY              | 15,831                    | 2,209                     | 2,820                        | 9,363                       |
| TRANSFERS                   | 151,138                   | 1,212,794                 | 1,212,794                    | 413,720                     |
| <b>TOTAL EXPENDITURES</b>   | <b>\$5,993,440</b>        | <b>\$3,290,248</b>        | <b>\$3,280,602</b>           | <b>\$1,990,790</b>          |
| <b>Authorized Positions</b> | <b>10</b>                 | <b>11</b>                 | <b>11</b>                    | <b>8</b>                    |

**RESILIENCE & SUSTAINABILITY**RESILIENCY, ENERGY EFFICIENCY, & SUSTAINABILITY FUND  
ENERGY EFFICIENCY FUND**ENERGY EFFICIENCY FUND  
EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 488,276                   | 541,167                   | 504,807                      | 576,208                     |
| CONTRACTUAL SERVICES        | 130,587                   | 161,217                   | 144,260                      | 500,507                     |
| COMMODITIES                 | 300                       | 450                       | 350                          | 450                         |
| SELF INSURANCE/OTHER        | 49,962                    | 83,833                    | 84,122                       | 32,674                      |
| CAPITAL OUTLAY              | 0                         | 0                         | 0                            | 6,129                       |
| TRANSFERS                   | 1,388,129                 | 2,416,976                 | 2,064,601                    | 1,728,067                   |
| <b>TOTAL EXPENDITURES</b>   | <b>\$2,057,254</b>        | <b>\$3,203,643</b>        | <b>\$2,798,140</b>           | <b>\$2,844,035</b>          |
| <b>Authorized Positions</b> | <b>5</b>                  | <b>5</b>                  | <b>5</b>                     | <b>5</b>                    |

**RESILIENCE & SUSTAINABILITY**RESILIENCY, ENERGY EFFICIENCY, & SUSTAINABILITY FUND  
ENERGY EFFICIENCY FUND**PERFORMANCE MEASURES**

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

| <b>Performance Measure</b>                                                                                  | <b>FY 2025<br/>Actuals</b> | <b>FY 2026<br/>Target</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Target</b> |
|-------------------------------------------------------------------------------------------------------------|----------------------------|---------------------------|-----------------------------|---------------------------|
| <b>INPUTS</b>                                                                                               |                            |                           |                             |                           |
| Energy efficiency project investment                                                                        | \$1,170,000                | \$749,000                 | \$449,500                   | \$300,000                 |
| Number of public outreach events                                                                            | 86                         | 100                       | 100                         | 20                        |
| Number of employee outreach events                                                                          | 12                         | 14                        | 21                          | 6                         |
| Number of employee trainings provided/required                                                              | 5                          | 5                         | 8                           | 5                         |
| Number of Community Resilience Network workshops held                                                       | 12                         | 12                        | 12                          | 6                         |
| Funding to community organizations and businesses for implementation of SA Climate Ready strategies         | \$2,358,551                | \$125,000                 | \$125,000                   | \$60,000                  |
| Department of Energy dollars distributed for E-Bike Pilot Program                                           | \$116,000                  | \$128,000                 | \$128,000                   | \$181,000                 |
| <b>OUTPUTS</b>                                                                                              |                            |                           |                             |                           |
| Number of energy efficiency projects completed                                                              | 4                          | 4                         | 3                           | 0                         |
| Number of cumulative municipal solar installations completed                                                | 18                         | 19                        | 39                          | 51                        |
| Number of people attending public events                                                                    | 12,400                     | 12,322                    | 10,100                      | 1,000                     |
| Number of employees attending outreach events                                                               | 600                        | 800                       | 550                         | 100                       |
| Number of employees who completed trainings provided                                                        | 12,053                     | 12,200                    | 12,200                      | 10,000                    |
| Number of online engagement impressions                                                                     | 716,838                    | 750,000                   | 350,000                     | 100,000                   |
| Number of new Community Resilience Network Points of Distribution established                               | 10                         | 15                        | 15                          | 5                         |
| Cumulative number of SA Climate Ready projects implemented by community organizations and business grantees | 145                        | 153                       | 153                         | 155                       |
| Number of individuals who received an e-bike                                                                | 116                        | 128                       | 128                         | 181                       |



**RESILIENCE & SUSTAINABILITY**RESILIENCY, ENERGY EFFICIENCY, & SUSTAINABILITY FUND  
ENERGY EFFICIENCY FUND

| <b>Performance Measure</b>                                                                                                                | <b>FY 2025<br/>Actuals</b> | <b>FY 2026<br/>Target</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Target</b> |
|-------------------------------------------------------------------------------------------------------------------------------------------|----------------------------|---------------------------|-----------------------------|---------------------------|
| <b>OUTCOMES</b>                                                                                                                           |                            |                           |                             |                           |
| Avoided utility costs associated with new municipal facility retrofit projects completed                                                  | \$58,503                   | \$33,500                  | \$31,303                    | \$40,700                  |
| Number of cumulative megawatts (1,000 kilowatts) installed at municipal solar sites                                                       | 4.93                       | 6.83                      | 9.33                        | 13.23                     |
| Number of residents and stakeholders reached through climate and sustainability engagement program                                        | 12,422                     | 12,322                    | 9,000                       | 4,500                     |
| Number of community engagement events where the public and community stakeholders can learn about climate, sustainability, and resilience | 86                         | 100                       | 80                          | 10                        |
| Percentage of employees that have indicated an improved understanding of how resilience & sustainability applies to their day-to-day      | /                          | 95%                       | 95%                         | 95%                       |
| Number of Community Resource Partners                                                                                                     | 10                         | 10                        | 10                          | 10                        |
| New external funding secured by community organizations and businesses for implementation of SA Climate Ready strategies                  | \$396,000                  | \$186,500                 | \$186,500                   | \$100,000                 |
| Cumulative return on investment from SA Climate Ready funding provided to community organizations and business grantees                   | 17%                        | 426%                      | 426%                        | 365%                      |
| Cumulative pounds (lbs.) of carbon emissions reduced from vehicle trips replaced by e-bike trips                                          | 933                        | 5,885                     | 5,885                       | 10,250                    |

**GRANTS SUMMARY**

| <b>TITLE OF PROGRAM</b>                        | <b>FEDERAL</b>   | <b>STATE</b> | <b>OTHER</b> | <b>PROPOSED<br/>FY 2027</b> | <b>CITY<br/>MATCH</b> |
|------------------------------------------------|------------------|--------------|--------------|-----------------------------|-----------------------|
| Energy Efficiency and Conservation Block Grant | 591,976          | 0            | 0            | 591,976                     | 0                     |
| EPA Climate Pollution Reduction Grant (CPRG)   | 124,968          | 0            | 0            | 124,968                     | 0                     |
| <b>TOTAL</b>                                   | <b>\$716,944</b> | <b>\$0</b>   | <b>\$0</b>   | <b>\$716,944</b>            | <b>\$0</b>            |

**RESILIENCE & SUSTAINABILITY**RESILIENCY, ENERGY EFFICIENCY, & SUSTAINABILITY FUND  
ENERGY EFFICIENCY FUND**GRANT NAME:** *Energy Efficiency and Conservation Block Grant***PROGRAM INFORMATION**

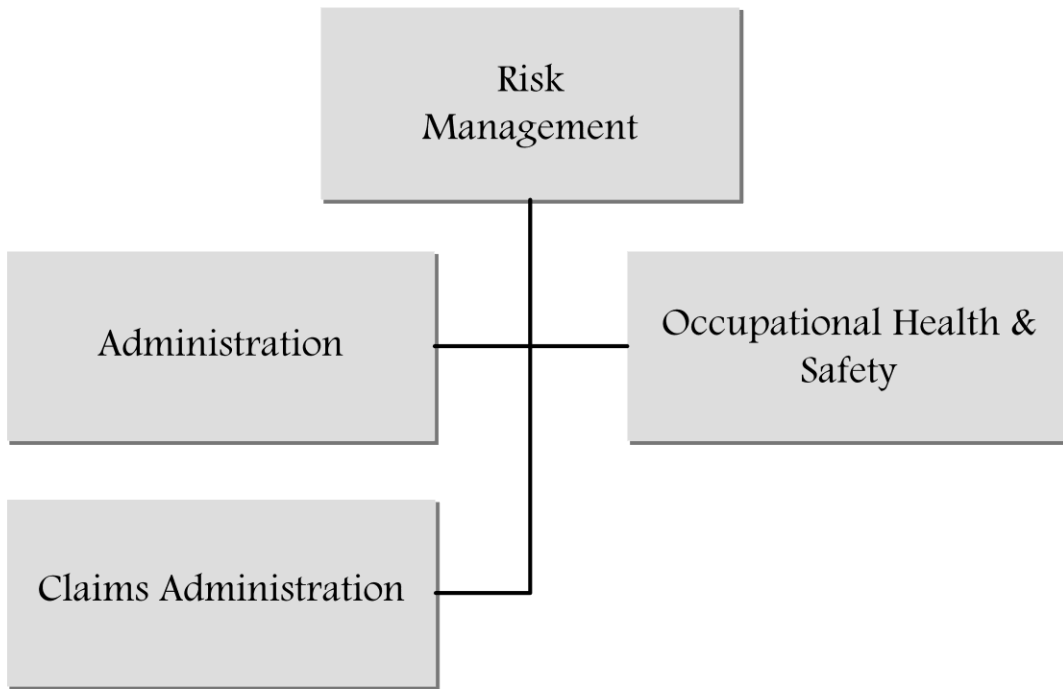
The United States Department of Energy, Energy Efficiency and Conservation Block Grant (EECBG) will support the development and implementation of a COSA Energy Efficiency Transportation Initiative. This includes an Airport Energy Master Plan for the San Antonio International Airport, Multi-Family EV Charging Access Program, and Low-Income E-bike Rebate Pilot Program to address energy efficiency, reduce consumption of fossil fuels, and provide low-income residents with carbon-free mobility options.

|                             | Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|-------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                   |                     |                     |
| FEDERAL                     | 191,707           | 436,777             | 591,976             |
| <b>TOTAL FUNDING</b>        | <b>\$191,707</b>  | <b>\$436,777</b>    | <b>\$591,976</b>    |
| <b>EXPENDITURES</b>         |                   |                     |                     |
| Contractual Services        | 70,707            | 283,777             | 440,976             |
| Commodities                 | 121,000           | 153,000             | 151,000             |
| <b>TOTAL EXPENDITURES</b>   | <b>\$191,707</b>  | <b>\$436,777</b>    | <b>\$591,976</b>    |
| <b>Authorized Positions</b> | <b>0</b>          | <b>0</b>            | <b>0</b>            |

**GRANT NAME:** *EPA Climate Pollution Reduction Grant (CPRG)***PROGRAM INFORMATION**

In partnership with the Alamo Area Council of Governments (AACOG) the CPRG will encourage regional coordination and pathways for reducing pollution as well as providing flexible planning resources to assess and prepare to deploy resources provided by federal agencies. Additionally, the CPRG will result in a plan that will drive trans-formative and scalable decarbonization efforts across the San Antonio-New Braunfels MSA. In addition, funds will be utilized to assess and update the SA Climate Ready Plan.

|                             | Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------|-------------------|---------------------|---------------------|
| <b>FUNDING SOURCES</b>      |                   |                     |                     |
| FEDERAL                     | 412,644           | 216,216             | 124,968             |
| <b>TOTAL FUNDING</b>        | <b>\$412,644</b>  | <b>\$216,216</b>    | <b>\$124,968</b>    |
| <b>EXPENDITURES</b>         |                   |                     |                     |
| Personnel Services          | 96,591            | 101,511             | 0                   |
| Contractual Services        | 316,053           | 114,705             | 124,968             |
| <b>TOTAL EXPENDITURES</b>   | <b>\$412,644</b>  | <b>\$216,216</b>    | <b>\$124,968</b>    |
| <b>Authorized Positions</b> | <b>1</b>          | <b>1</b>            | <b>1</b>            |



# RISK MANAGEMENT

| APPROPRIATIONS BY FUND                    | AUTHORIZED POSITIONS | PROPOSED BUDGET     |
|-------------------------------------------|----------------------|---------------------|
| Self-Insurance Liability Fund             | 12                   | 17,545,480          |
| Self-Insurance Workers' Compensation Fund | 17                   | 15,757,840          |
| <b>Total Funding</b>                      | <b>29</b>            | <b>\$33,303,320</b> |

The total Self-Insurance Liability Fund FY 2027 Proposed Budget is \$17,650,241 of which \$104,761 is transferred to the Workers' Compensation Fund.

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**MISSION STATEMENT**

***TO DELIVER A QUALITY RISK MANAGEMENT PROGRAM THAT FOCUSES ON THE PREVENTION OF INJURIES AND COLLISIONS, THE PROTECTION OF CITY ASSETS, AND THE DEVELOPMENT AND IMPLEMENTATION OF SOUND SAFETY PROGRAMS FOR THE WELFARE OF OUR EMPLOYEES AND RESIDENTS.***

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**PROGRAM INFORMATION**

The Risk Management Department is responsible for minimizing financial losses to the City through its Administration, Claims Administration, Occupational Health & Safety.

The Department is organized into three areas: Administration, Claims Administration, Occupational Health & Safety:

- The Administration Division provides administrative support for the department's operations. Streamlines workflows, ensures compliance, and serves as liaison between the department, City Council and outside agencies.
- The Occupation Health and Safety Division works to eliminate, reduce, or otherwise mitigate the City's exposure to loss resulting from occupational injuries/illnesses, vehicle accidents, third party liability claim and property loss.
- The Claims Administration Division includes Workers' Compensation, General Liability and Commercial Insurance and Risk Transfer.
  - Workers' Compensation ensures the compliance with applicable statutes and regulations dealing with employee injuries or illnesses in the course and scope of employment, monitoring the activities of the Third-Party Administrator (TPA), and monitoring the Modified Work Assignment Program.
  - The General Liability investigates and settles third-party claims and oversees the subrogation activities for the City.
  - Commercial Insurance and Risk Transfer procures commercial insurance to protect the City's assets and provides to departments recommendations to contractually transfer risk to vendors.

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**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

**City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.**

- Proactively monitor the financial performance and programs of the Workers' Compensation and Liability Fund.
  - Administer Risk Management contracts and ensure delivery of all contracted services.
  - Ensure the City provides compensation for only claims for which it is responsible.
  - Increase the effectiveness of the Modified Work Assignment Program.
  - Diligently oversee subrogation and ensure all potential recoveries from negligent third parties.
  - Evaluate contract-related exposures and "transfer" those exposures via recommended insurance requirements to vendor.

Develop and implement strategies to reduce and/or eliminate conditions which could result in loss or harm to personnel, property, and financial resources of the City.

- Increase safety awareness through various safety related training opportunities.
- Enhance integration of Safety and Loss Prevention efforts within departments such as, implementation of citywide Accident and Injury Review Boards and Safety Management Audit System (SMS)

**City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.**

Ensure Compliance with the Texas Workers' Compensation Act.

- Continue to train departmental representatives on the requirements, guidelines, and benefits of the Texas Workers' Compensation Act.
- Properly investigate and manage liability claims and lawsuits against the City.

**RISK MANAGEMENT**SELF-INSURANCE LIABILITY FUND  
SELF-INSURANCE WORKERS' COMPENSATION FUND**SELF-INSURANCE LIABILITY FUND  
EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 845,332                   | 1,073,944                 | 1,062,661                    | 1,175,953                   |
| CONTRACTUAL SERVICES        | 214,020                   | 262,350                   | 266,618                      | 260,798                     |
| COMMODITIES                 | 2,519                     | 2,241                     | 2,241                        | 2,035                       |
| SELF INSURANCE/OTHER        | 18,061,849                | 15,348,682                | 16,069,084                   | 15,230,805                  |
| CAPITAL OUTLAY              | 6,592                     | 0                         | 6,199                        | 12,936                      |
| TRANSFERS                   | 776,233                   | 802,496                   | 802,496                      | 967,714                     |
| <b>TOTAL EXPENDITURES</b>   | <b>\$19,906,545</b>       | <b>\$17,489,713</b>       | <b>\$18,209,299</b>          | <b>\$17,650,241</b>         |
| <b>Authorized Positions</b> | <b>12</b>                 | <b>12</b>                 | <b>12</b>                    | <b>12</b>                   |

**SELF-INSURANCE WORKERS' COMPENSATION FUND  
EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 1,978,021                 | 1,949,817                 | 1,941,057                    | 2,136,778                   |
| CONTRACTUAL SERVICES        | 2,573,407                 | 2,618,307                 | 2,650,421                    | 2,505,722                   |
| COMMODITIES                 | 6,614                     | 8,577                     | 9,348                        | 7,386                       |
| SELF INSURANCE/OTHER        | 9,463,598                 | 11,055,168                | 10,363,425                   | 10,431,829                  |
| CAPITAL OUTLAY              | 2,281                     | 150                       | 28,758                       | 21,650                      |
| TRANSFERS                   | 680,462                   | 706,304                   | 706,304                      | 654,475                     |
| <b>TOTAL EXPENDITURES</b>   | <b>\$14,704,383</b>       | <b>\$16,338,323</b>       | <b>\$15,699,313</b>          | <b>\$15,757,840</b>         |
| <b>Authorized Positions</b> | <b>17</b>                 | <b>17</b>                 | <b>17</b>                    | <b>17</b>                   |

**RISK MANAGEMENT**SELF-INSURANCE LIABILITY FUND  
SELF-INSURANCE WORKERS' COMPENSATION FUND**PERFORMANCE MEASURES**

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

| <b>Performance Measure</b>                                                              | <b>FY 2025<br/>Actuals</b> | <b>FY 2026<br/>Target</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Target</b> |
|-----------------------------------------------------------------------------------------|----------------------------|---------------------------|-----------------------------|---------------------------|
| <b>INPUTS</b>                                                                           |                            |                           |                             |                           |
| Number of training sessions presented to departments                                    | 642                        | 706                       | 706                         | 600                       |
| Number of facility safety inspections                                                   | 498                        | 500                       | 500                         | 500                       |
| Number of Safety Management System (SMS) audits scheduled for participating departments | 6                          | 6                         | 6                           | 7                         |
| Number of safety coordinators                                                           | 11                         | 11                        | 12                          | 12                        |
| Number of safety awareness communications                                               | 12                         | 12                        | 12                          | 12                        |
| <b>OUTPUTS</b>                                                                          |                            |                           |                             |                           |
| Number of filed workers' compensation claims                                            | 1,227                      | 1,175                     | 1,273                       | 1,209                     |
| Number of preventable injuries                                                          | 112                        | 113                       | 107                         | 108                       |
| Safety Management audit scores                                                          | 98%                        | 95%                       | 95%                         | 98%                       |
| Number of inspection corrections verified closed                                        | 526                        | 526                       | 500                         | 500                       |
| <b>OUTCOMES</b>                                                                         |                            |                           |                             |                           |
| Percentage of positive responses to Employee Satisfaction Awareness Survey              | 91%                        | 95%                       | 95%                         | 95%                       |
| City's Lost Work Day Rate (LWDR)                                                        | 1.39                       | 1.10                      | 1.33                        | 2.00                      |
| Incident Rate (IR)                                                                      | 6.02                       | 5.00                      | 6.34                        | 5.00                      |

# SA: READY TO WORK

## SA: Ready to Work

| APPROPRIATIONS BY FUND                                   | AUTHORIZED POSITIONS | ADOPTED BUDGET      |
|----------------------------------------------------------|----------------------|---------------------|
| SA: Ready to Work Fund                                   | 22                   | 42,797,898          |
| General Fund - Delegate Agencies - Workforce Development | 0                    | 2,000,000           |
| <b>Total Funding</b>                                     | <b>22</b>            | <b>\$44,797,898</b> |

The FY 2027 SA: Ready to Work Fund has been adopted by City Council on May 7th, 2026. The funding in the FY 2027 General Fund Proposed Budget is subject to City Council approval.

**SA: READY TO WORK**

SA: READY TO WORK FUND

GENERAL FUND - DELEGATE AGENCIES - WORKFORCE DEVELOPMENT

**MISSION STATEMENT**

***THE CITY OF SAN ANTONIO WORKFORCE DEVELOPMENT OFFICE WILL ENSURE THAT UNEMPLOYED, UNDEREMPLOYED, OR UNDERSERVED RESIDENTS CAN ACCESS AND COMPLETE TRAINING AND EDUCATION; THAT TRAINING AND EDUCATION ALIGN WITH CURRENT AND ANTICIPATED HIGH-DEMAND, WELL-PAID CAREERS; AND THAT ULTIMATELY, PARTICIPANTS SECURE THOSE HIGH-DEMAND, WELL-PAID CAREERS.***

**PROGRAM INFORMATION**

Ready to Work is an unprecedented workforce initiative approved by San Antonio voters in 2020 to help residents of San Antonio find easy access to professional training, education, and quality careers. The program was funded by a 1/8-cent sales tax collected through December 2025. The program offers unemployed, underemployed, and under-represented residents the following benefits:

- Tuition for industry-recognized certifications, associate and bachelor's degrees aligned with targeted occupations in high-demand, well-paid careers;
- Wraparound support services and emergency assistance to ensure training completion; and
- Job placement and retention services.

**SA: READY TO WORK FUND****EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Adopted<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|----------------------------|
| PERSONNEL SERVICES          | 2,360,257                 | 2,669,573                 | 2,463,811                    | 2,759,421                  |
| CONTRACTUAL SERVICES        | 35,866,094                | 41,722,694                | 38,079,338                   | 39,401,048                 |
| COMMODITIES                 | 47,755                    | 54,900                    | 81,796                       | 74,750                     |
| SELF INSURANCE/OTHER        | 102,599                   | 123,922                   | 240,325                      | 254,710                    |
| CAPITAL OUTLAY              | 40,563                    | 7,500                     | 29,032                       | 2,500                      |
| TRANSFERS                   | 159,504                   | 290,088                   | 245,693                      | 305,469                    |
| <b>TOTAL EXPENDITURES</b>   | <b>\$38,576,772</b>       | <b>\$44,868,677</b>       | <b>\$41,139,995</b>          | <b>\$42,797,898</b>        |
| <b>Authorized Positions</b> | <b>22</b>                 | <b>22</b>                 | <b>22</b>                    | <b>22</b>                  |

**GENERAL FUND - DELEGATE AGENCIES - WORKFORCE DEVELOPMENT****EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| DELEGATE AGENCY SUPPORT     | 5,082,448                 | 2,000,000                 | 2,000,000                    | 2,000,000                   |
| <b>TOTAL EXPENDITURES</b>   | <b>\$5,082,448</b>        | <b>\$2,000,000</b>        | <b>\$2,000,000</b>           | <b>\$2,000,000</b>          |
| <b>Authorized Positions</b> | <b>0</b>                  | <b>0</b>                  | <b>0</b>                     | <b>0</b>                    |



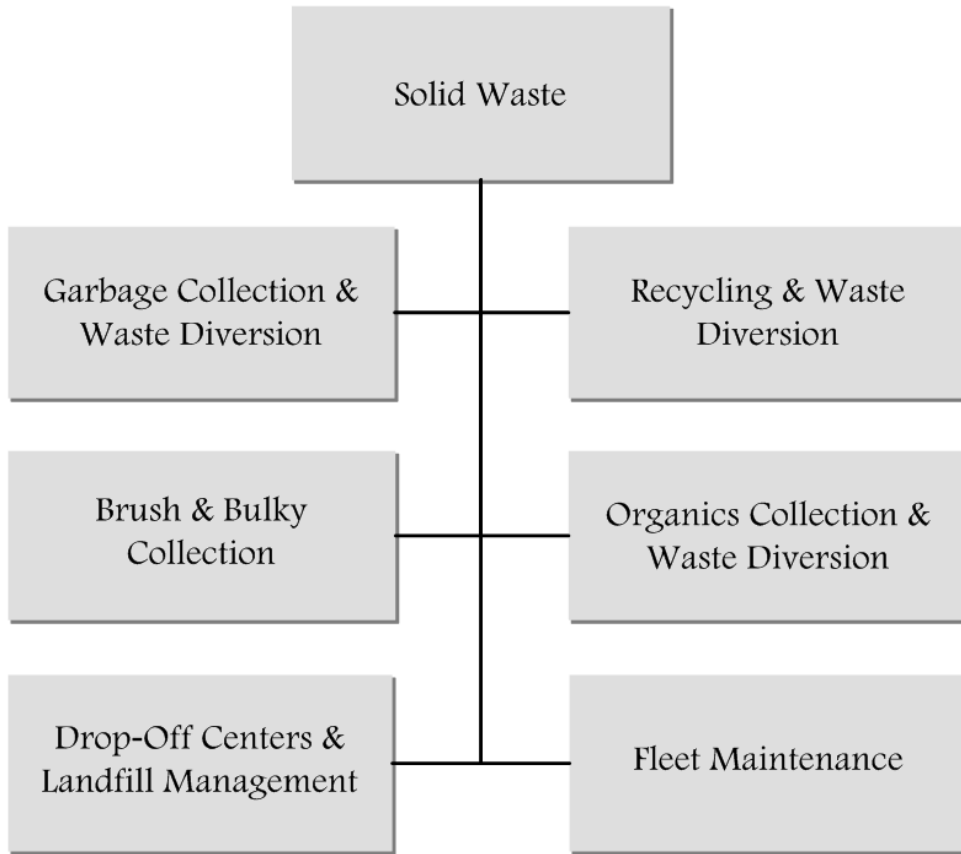
**PERFORMANCE MEASURES**

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

| <b>Performance Measure</b>                                          | <b>FY 2025<br/>Actuals</b> | <b>FY 2026<br/>Target</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Target</b> |
|---------------------------------------------------------------------|----------------------------|---------------------------|-----------------------------|---------------------------|
| <b>INPUTS</b>                                                       |                            |                           |                             |                           |
| Service Level Agreements for Ready to Work intake                   | 4                          | 6                         | 6                           | 6                         |
| Service Level Agreements for Ready to Work case management          | 4                          | 6                         | 6                           | 6                         |
| Service Level Agreement for Ready to Work marketing                 | 1                          | 1                         | 1                           | 1                         |
| <b>OUTPUTS</b>                                                      |                            |                           |                             |                           |
| Number of SA: Ready to Work program applicants                      | 14,040                     | 15,500                    | 13,669                      | 15,500                    |
| Number of applicants interviewed and assessed at intake             | 7,071                      | 8,230                     | 6,514                       | 6,760                     |
| Number of participants case managed in SA: Ready to Work program    | 5,892                      | 5,755                     | 5,319                       | 4,703                     |
| Number of participants enrolled in training                         | 4,525                      | 5,755                     | 4,520                       | 4,703                     |
| <b>OUTCOMES</b>                                                     |                            |                           |                             |                           |
| Percentage of participants successfully completing training         | 64%                        | 70%                       | 67%                         | 70%                       |
| Percentage of participants placed in quality jobs within six months | 58%                        | 80%                       | 63%                         | 80%                       |



# SOLID WASTE MANAGEMENT



| APPROPRIATIONS BY FUND                   | AUTHORIZED POSITIONS | PROPOSED BUDGET      |
|------------------------------------------|----------------------|----------------------|
| Solid Waste Operating & Maintenance Fund | 691                  | 171,593,283          |
| Fleet Services Fund                      | 119                  | 32,161,390           |
| <b>Total Funding</b>                     | <b>810</b>           | <b>\$203,754,673</b> |

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**MISSION STATEMENT**

***THE SOLID WASTE MANAGEMENT DEPARTMENT PROVIDES RELIABLE COLLECTION AND SUSTAINABLE SERVICES TO OUR COMMUNITY, SAFELY AND PROFESSIONALLY, WHILE PROTECTING SAN ANTONIO'S ENVIRONMENT, RESOURCES AND THE HEALTH OF ITS RESIDENTS THROUGH DEDICATED AND CARING TEAMWORK.***

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**PROGRAM INFORMATION**

The Solid Waste Management Department (the "SWMD") serves approximately 385,000 single-family San Antonio households.

The Solid Waste Operating and Maintenance Fund generates a majority of its revenue from: (i) the Solid Waste Fee; and (ii) the Environmental Fee, both of which are placed on a customer's monthly CPS Energy bill. Additional revenues are collected from waste hauler permit fees, brush grinding fees, and the sale of mulch and recyclable materials.

The SWMD is responsible for the collection of municipal solid waste generated by its customers (residents of the City of San Antonio). Primary collection services include weekly curbside collection of residential garbage, recyclables, and organics; twice per year collection of brush and twice per year bulky items. Furthermore, the SWMD: (i) administers the City's Household Hazardous Waste (HHW) programs; (ii) monitors and maintains closed City landfills; (iii) operates brush grinding facilities; (iv) operates four bulky waste drop off centers; (v) operates one transfer station; (vi) empties downtown litter basket collections and; (vii) provides dead animal collection.

Supplemental services by request include: out of cycle collections, special leaf collections and a disability walk up service. To support neighborhood clean-up efforts, community organizations can request disposal of brush and bulky items through the dial-a-trailer program. Quarterly, the SWMD sponsors free landfill days to provide more opportunities for residents to dispose of their solid waste conveniently and safely. Assistance is provided as needed for severe weather clean-up, illegal dumping, and homeless encampment cleanups.

Through an internal service fund, the SWMD provides maintenance and repair of approximately 2,229 heavy equipment trucks and off-road equipment belonging to several City Departments. The goal of the SWMD is to provide timely and pragmatic service maintenance to client Departments to ensure they fulfill their Department Missions.

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**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES****City-Wide Goal: San Antonio will be a safe and clean community.**

- Provide essential sanitation services to the residents of San Antonio that are cost-effective and environmentally responsible to keep our community clean and safe.
- Collect illegal dumping quickly and safely for a clean community.
- Quickly remove dead animals from the public right of way.

**City-Wide Goal: Focus on Recycling and Sustainability**

- Provide the residents of San Antonio convenient opportunities to dispose of their waste that is environmentally sustainable and diverts waste from landfills.
- Provide technical assistance to the business community through our ReworksSA certification and recognition program.
- Conduct educational presentations for local schools and community groups on sustainability topics.

**SOLID WASTE MANAGEMENT**SOLID WASTE OPERATING & MAINTENANCE FUND  
FLEET SERVICES FUND**SOLID WASTE OPERATING & MAINTENANCE FUND  
EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 60,496,146                | 61,709,791                | 61,698,403                   | 64,859,937                  |
| CONTRACTUAL SERVICES        | 42,452,916                | 45,834,566                | 45,583,627                   | 48,237,646                  |
| COMMODITIES                 | 9,113,977                 | 9,546,905                 | 9,600,383                    | 10,198,014                  |
| SELF INSURANCE/OTHER        | 30,187,253                | 33,588,378                | 33,598,364                   | 36,851,533                  |
| CAPITAL OUTLAY              | 604,366                   | 2,145,061                 | 2,145,061                    | 975,500                     |
| TRANSFERS                   | 6,246,656                 | 7,807,702                 | 7,807,702                    | 10,470,653                  |
| <b>TOTAL EXPENDITURES</b>   | <b>\$149,101,314</b>      | <b>\$160,632,403</b>      | <b>\$160,433,540</b>         | <b>\$171,593,283</b>        |
| <b>Authorized Positions</b> | <b>690</b>                | <b>689</b>                | <b>689</b>                   | <b>691</b>                  |

**FLEET SERVICES FUND  
EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 11,392,761                | 11,839,068                | 11,695,162                   | 12,356,604                  |
| CONTRACTUAL SERVICES        | 4,028,447                 | 4,467,280                 | 4,375,343                    | 4,403,307                   |
| COMMODITIES                 | 10,401,287                | 10,140,417                | 9,572,792                    | 10,674,086                  |
| SELF INSURANCE/OTHER        | 3,437,373                 | 3,931,879                 | 3,935,907                    | 3,568,992                   |
| CAPITAL OUTLAY              | 132,595                   | 357,015                   | 383,786                      | 199,113                     |
| TRANSFERS                   | 824,871                   | 850,112                   | 850,112                      | 959,288                     |
| <b>TOTAL EXPENDITURES</b>   | <b>\$30,217,334</b>       | <b>\$31,585,771</b>       | <b>\$30,813,102</b>          | <b>\$32,161,390</b>         |
| <b>Authorized Positions</b> | <b>118</b>                | <b>119</b>                | <b>119</b>                   | <b>119</b>                  |

**SOLID WASTE MANAGEMENT****SOLID WASTE OPERATING & MAINTENANCE FUND  
FLEET SERVICES FUND****PERFORMANCE MEASURES**

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

| <b>Performance Measure</b>                                                                       | <b>FY 2025<br/>Actuals</b> | <b>FY 2026<br/>Target</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Target</b> |
|--------------------------------------------------------------------------------------------------|----------------------------|---------------------------|-----------------------------|---------------------------|
| <b>INPUTS</b>                                                                                    |                            |                           |                             |                           |
| Solid Waste fee rate payer                                                                       | 378,439                    | 381,967                   | 381,798                     | 385,452                   |
| Environmental fee rate payer                                                                     | 657,293                    | 670,321                   | 667,127                     | 676,857                   |
| Customer visits to all drop-off locations                                                        | 275,908                    | 285,262                   | 288,916                     | 291,806                   |
| Number of heavy equipment maintained by Solid Waste Fleet Services                               | 2,214                      | 2,185                     | 2,227                       | 2,227                     |
| <b>OUTPUTS</b>                                                                                   |                            |                           |                             |                           |
| Curbside garbage cart tonnage collected                                                          | 338,052                    | 341,863                   | 339,788                     | 344,707                   |
| Curbside recycling tonnage collected                                                             | 67,865                     | 68,434                    | 65,466                      | 69,585                    |
| Curbside organics tonnage collected                                                              | 68,384                     | 74,310                    | 68,755                      | 71,775                    |
| Curbside brush and bulky tonnage collected                                                       | 78,676                     | 72,274                    | 74,091                      | 70,473                    |
| Drop off brush and bulky tonnage                                                                 | 50,734                     | 50,697                    | 50,875                      | 49,559                    |
| Number of illegal dumping collections performed                                                  | 12,638                     | 12,000                    | 13,200                      | 12,500                    |
| Number of homeless encampments cleaned (w/ Homeless Services and Strategy Department)            | 1,094                      | 1,000                     | 1,160                       | 1,100                     |
| Number of abandoned homeless encampments cleaned (w/o Homeless Services and Strategy Department) | 367                        | 380                       | 260                         | 380                       |
| Number of dead animal work order requests                                                        | 29,780                     | 30,000                    | 30,435                      | 30,000                    |
| Number of no-pickup work order requests                                                          | 47,952                     | 47,952                    | 40,290                      | 35,000                    |
| Number of cart repair, replace, and new work order requests                                      | 73,018                     | 75,000                    | 73,300                      | 74,000                    |
| <b>OUTCOMES</b>                                                                                  |                            |                           |                             |                           |
| Number of misses per 10,000 opportunities                                                        | 5                          | 4.8                       | 4.4                         | 4.4                       |
| Percentage of cart collections completed by 5 p.m.^                                              | 70%                        | 88%                       | 80%                         | 88%                       |

**SOLID WASTE MANAGEMENT**SOLID WASTE OPERATING & MAINTENANCE FUND  
FLEET SERVICES FUND

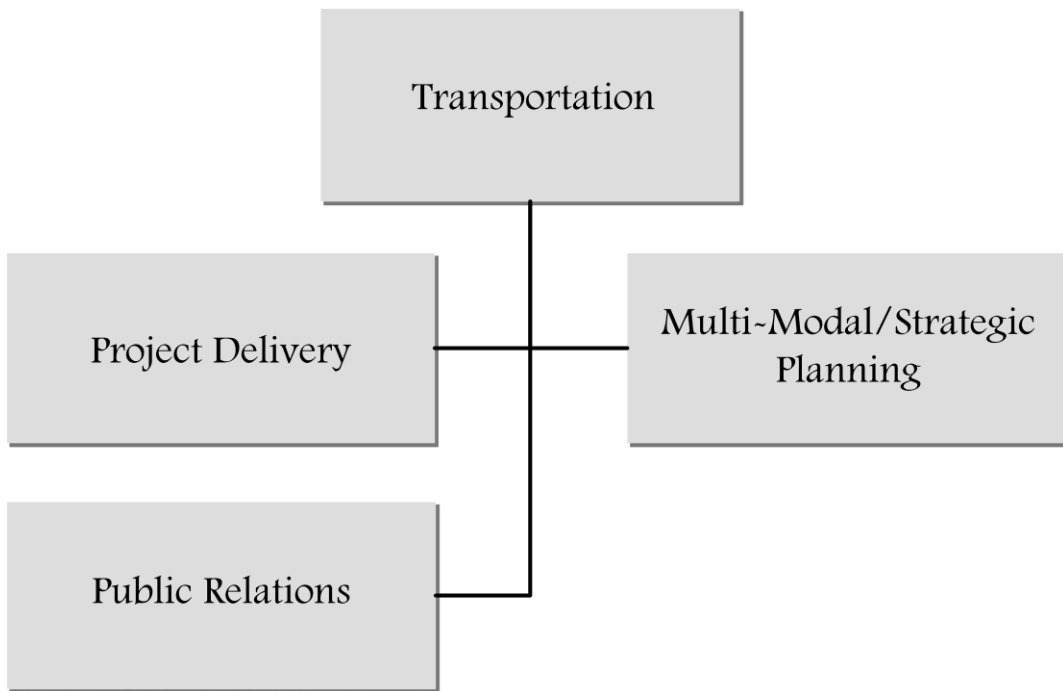
| <b>Performance Measure</b>                                                             | <b>FY 2025<br/>Actuals</b> | <b>FY 2026<br/>Target</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Target</b> |
|----------------------------------------------------------------------------------------|----------------------------|---------------------------|-----------------------------|---------------------------|
| Percentage of dead animal work order requests completed within 24 hours*^              | 99.8%                      | 100%                      | 99.7%                       | 100%                      |
| Percentage of no-pickup work order requests completed within Service Level Agreement*^ | 90.7%                      | 100%                      | 96.6%                       | 100%                      |
| Percentage of cart repair and replacement work order requests completed on time*^      | 97%                        | 100%                      | 98.7%                       | 100%                      |

^Higher number is better

\*Denotes a Service Level Agreement Metric







# TRANSPORTATION

| APPROPRIATIONS BY FUND                | AUTHORIZED POSITIONS | PROPOSED BUDGET     |
|---------------------------------------|----------------------|---------------------|
| General Fund                          | 6                    | 1,532,540           |
| Advanced Transportation District Fund | 6                    | 1,173,657           |
| Capital Management Services Fund      | 2                    | 253,298             |
| Grants                                | 0                    | 5,187,519           |
| Capital Projects                      | 0                    | 2,553,000           |
| <b>Total Funding</b>                  | <b>14</b>            | <b>\$10,700,014</b> |

The total Transportation General Fund FY 2027 Proposed Budget is \$2,032,540, of which \$500,000 is dedicated for Vision Zero and is included in the Capital Budget. The total Advanced Transportation District (ATD) Fund FY 2027 Proposed Budget is \$4,205,447 of which \$2,531,790 is dedicated for Bike Facilities and \$500,000 is dedicated to Vision Zero efforts across the city; all are included in the Capital Budget.

**TRANSPORTATION**

GENERAL FUND  
 ADVANCED TRANSPORTATION DISTRICT FUND  
 CAPITAL MANAGEMENT SERVICES FUND

**MISSION STATEMENT**

**TO CREATE A SAFE, EQUITABLE, AND MULTI-MODAL TRANSPORTATION SYSTEM FOR ALL PEOPLE IN SAN ANTONIO.**

**PROGRAM INFORMATION**

This Department oversees and directs transportation planning and implementation of safer infrastructure for the City of San Antonio through the following plans and programs: Vision Zero, Complete Streets, Bike Network Plan, Transit-Oriented Development and Quiet Zones. Each guide the City's work in delivering safety education, accessible infrastructure for vulnerable road users, policy development and programs that are driven by public feedback. The primary areas of focus are:

- Vision Zero – a Plan to eliminate traffic fatalities and enhance the safety of transportation system of the growing community.
- Complete Streets – a policy to create a comprehensive multimodal surface transportation network.
- Bike Network Plan – to equitably expand the bike network and improve the safety of the network.
- Transit-Oriented Development – policy that aims to build great communities where residents live, work, and play and have access to speedy, efficient, and safe VIA transit lines.
- Quiet Zones – program that aims to reduce noise pollution from train horns in residential areas, while maintaining safety improvements at crossings.

The department also provides administrative and technical support to the Multimodal Transportation Commission that review and provide recommendations for each of the department's key areas of policy and implementation.

**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

**City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.**

- Provide high quality services in transportation planning, transportation management and emerging transportation systems.
- Provide safe and efficient movement of people and goods through a well-designed, operated, and maintained multi-modal transportation network.

**GENERAL FUND****EXPENDITURES BY CLASSIFICATION**

|                              | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|------------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES           | 848,679                   | 907,375                   | 906,334                      | 947,673                     |
| CONTRACTUAL SERVICES         | 83,729                    | 26,143                    | 28,380                       | 49,491                      |
| COMMODITIES                  | 12,930                    | 3,434                     | 2,328                        | 4,743                       |
| SELF INSURANCE/OTHER         | 115,986                   | 153,527                   | 153,437                      | 168,938                     |
| CAPITAL OUTLAY               | 8,401                     | 0                         | 0                            | 38,870                      |
| TRANSFERS - OPERATING        | 130,654                   | 120,326                   | 120,326                      | 72,825                      |
| TRANSFERS - CAPITAL PROJECTS | 2,621,362                 | 750,000                   | 750,000                      | 750,000                     |
| <b>TOTAL EXPENDITURES</b>    | <b>\$3,821,741</b>        | <b>\$1,960,805</b>        | <b>\$1,960,805</b>           | <b>\$2,032,540</b>          |
| <b>Authorized Positions</b>  | <b>7</b>                  | <b>6</b>                  | <b>6</b>                     | <b>6</b>                    |

**TRANSPORTATION**

GENERAL FUND  
 ADVANCED TRANSPORTATION DISTRICT FUND  
 CAPITAL MANAGEMENT SERVICES FUND

**ADVANCED TRANSPORTATION DISTRICT FUND  
 EXPENDITURES BY CLASSIFICATION**

|                              | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|------------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES           | 716,803                   | 690,620                   | 661,383                      | 771,071                     |
| CONTRACTUAL SERVICES         | 243,109                   | 314,386                   | 328,205                      | 276,096                     |
| COMMODITIES                  | 895                       | 6,722                     | 3,973                        | 4,466                       |
| SELF INSURANCE/OTHER         | 24,267                    | 28,882                    | 29,027                       | 29,901                      |
| CAPITAL OUTLAY               | 0                         | 0                         | 0                            | 19,298                      |
| TRANSFERS - OPERATING        | 0                         | 0                         | 0                            | 72,825                      |
| TRANSFERS - CAPITAL PROJECTS | 1,006,231                 | 3,801,810                 | 1,270,020                    | 3,031,790                   |
| <b>TOTAL EXPENDITURES</b>    | <b>\$1,991,305</b>        | <b>\$4,842,420</b>        | <b>\$2,292,608</b>           | <b>\$4,205,447</b>          |
| <b>Authorized Positions</b>  | <b>6</b>                  | <b>6</b>                  | <b>6</b>                     | <b>6</b>                    |

**CAPITAL MANAGEMENT SERVICES FUND  
 EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 208,587                   | 218,948                   | 218,961                      | 228,337                     |
| CONTRACTUAL SERVICES        | 762                       | 3,034                     | 681                          | 8,883                       |
| COMMODITIES                 | 0                         | 0                         | 2,340                        | 0                           |
| SELF INSURANCE/OTHER        | 12,600                    | 11,251                    | 11,251                       | 11,253                      |
| CAPITAL OUTLAY              | 0                         | 5,619                     | 5,619                        | 4,825                       |
| <b>TOTAL EXPENDITURES</b>   | <b>\$221,949</b>          | <b>\$238,852</b>          | <b>\$238,852</b>             | <b>\$253,298</b>            |
| <b>Authorized Positions</b> | <b>2</b>                  | <b>2</b>                  | <b>2</b>                     | <b>2</b>                    |

**TRANSPORTATION**

GENERAL FUND  
 ADVANCED TRANSPORTATION DISTRICT FUND  
 CAPITAL MANAGEMENT SERVICES FUND

**PERFORMANCE MEASURES**

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

| <b>Performance Measure</b>                                                       | <b>FY 2025<br/>Actuals</b> | <b>FY 2026<br/>Target</b> | <b>FY 2026<br/>Estimate</b> | <b>FY 2027<br/>Target</b> |
|----------------------------------------------------------------------------------|----------------------------|---------------------------|-----------------------------|---------------------------|
| <b>INPUTS</b>                                                                    |                            |                           |                             |                           |
| Inventory of quiet zone crossings maintained                                     | 78                         | 78                        | 78                          | 78                        |
| Centerline miles of bike infrastructure                                          | 511                        | 516                       | 522                         | 539                       |
| <b>OUTPUTS</b>                                                                   |                            |                           |                             |                           |
| Number of Vision Zero safety projects in design or under construction            | 13                         | 10                        | 17                          | 13                        |
| Number of new or enhanced bike facility projects in design or under construction | 2                          | 9                         | 8                           | 6                         |
| Number of quiet zone crossings maintained per year                               | 27                         | 19                        | 65                          | 36                        |
| Number of Vision Zero and Bike Network Plan studies completed                    | 10                         | 4                         | 16                          | 9                         |
| Number of public education and safety events                                     | 98                         | 75                        | 75                          | 75                        |
| <b>OUTCOMES</b>                                                                  |                            |                           |                             |                           |
| Percentage of City maintained roadways with dedicated bike facilities            | 8%                         | 8%                        | 12%                         | 13%                       |
| Percentage of plans reviewed that incorporated multi-modal elements              | 90%                        | 90%                       | 90%                         | 90%                       |
| Percentage of pedestrians that feel safe on city streets                         | 67%                        | 60%                       | 67%                         | 68%                       |
| Number of residents and students reached                                         | 6,235                      | 7,200                     | 6,500                       | 7,000                     |

**TRANSPORTATION**

GENERAL FUND  
 ADVANCED TRANSPORTATION DISTRICT FUND  
 CAPITAL MANAGEMENT SERVICES FUND

**GRANTS SUMMARY**

| <b>TITLE OF PROGRAM</b>                                                                     | <b>FEDERAL</b>     | <b>STATE</b>       | <b>OTHER</b> | <b>PROPOSED<br/>FY 2027</b> | <b>CITY<br/>MATCH</b> |
|---------------------------------------------------------------------------------------------|--------------------|--------------------|--------------|-----------------------------|-----------------------|
| Neighborhood Access and Equity Program Grant                                                | 1,640,000          | 0                  | 0            | 1,640,000                   | 410,000               |
| Safe Streets and Roads for All (SS4A) Grant                                                 | 1,449,919          | 0                  | 0            | 1,449,919                   | 362,480               |
| TxDOT Congestion Mitigation and Air Quality (CMAQ)-Transportation Demand Management Program | 0                  | 600,000            | 0            | 600,000                     | 150,000               |
| TXDOT Multimodal Corridor Study - Harry Wurzbach Road                                       | 0                  | 800,000            | 0            | 800,000                     | 200,000               |
| TXDOT Multimodal Corridor Study - Marbach Road                                              | 0                  | 697,600            | 0            | 697,600                     | 174,400               |
| <b>TOTAL</b>                                                                                | <b>\$3,089,919</b> | <b>\$2,097,600</b> | <b>\$0</b>   | <b>\$5,187,519</b>          | <b>\$1,296,880</b>    |

**TRANSPORTATION**

GENERAL FUND  
 ADVANCED TRANSPORTATION DISTRICT FUND  
 CAPITAL MANAGEMENT SERVICES FUND

**GRANT NAME:** *Neighborhood Access and Equity Program Grant*

**PROGRAM INFORMATION**

The City of San Antonio is a grantee for the Neighborhood Access and Equity (NAE) Grant. The From Barriers to Benefits: Restoring Connections to San Antonio's Eastside project will address the disadvantages created by Interstate Highway 37 through the creation of a study that will incorporate an innovative community planning visioning process along with locally driven design and planning concepts.

| Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-------------------|---------------------|---------------------|
|-------------------|---------------------|---------------------|

**FUNDING SOURCES**

|                      |            |                    |                    |
|----------------------|------------|--------------------|--------------------|
| FEDERAL              | 0          | 1,320,000          | 1,640,000          |
| CITY - Cash Match    | 0          | 330,000            | 410,000            |
| <b>TOTAL FUNDING</b> | <b>\$0</b> | <b>\$1,650,000</b> | <b>\$2,050,000</b> |

**EXPENDITURES**

|                           |            |                    |                    |
|---------------------------|------------|--------------------|--------------------|
| Transfers                 | 0          | 1,650,000          | 2,050,000          |
| <b>TOTAL EXPENDITURES</b> | <b>\$0</b> | <b>\$1,650,000</b> | <b>\$2,050,000</b> |

|                             |          |          |          |
|-----------------------------|----------|----------|----------|
| <b>Authorized Positions</b> | <b>0</b> | <b>0</b> | <b>0</b> |
|-----------------------------|----------|----------|----------|

**GRANT NAME:** *Safe Streets and Roads for All (SS4A) Grant*

**PROGRAM INFORMATION**

The City of San Antonio is a grantee for the Safe Streets and Roads for All (SS4A) Grant to deliver safety improvements and conduct safety campaigns along ten High Injury Network (HIN) corridors.

| Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-------------------|---------------------|---------------------|
|-------------------|---------------------|---------------------|

**FUNDING SOURCES**

|                      |                 |                  |                    |
|----------------------|-----------------|------------------|--------------------|
| FEDERAL              | 79,203          | 345,365          | 1,449,919          |
| CITY - Cash Match    | 19,801          | 86,341           | 362,480            |
| <b>TOTAL FUNDING</b> | <b>\$99,004</b> | <b>\$431,706</b> | <b>\$1,812,399</b> |

**EXPENDITURES**

|                           |                 |                  |                    |
|---------------------------|-----------------|------------------|--------------------|
| Transfers                 | 99,004          | 431,706          | 1,812,399          |
| <b>TOTAL EXPENDITURES</b> | <b>\$99,004</b> | <b>\$431,706</b> | <b>\$1,812,399</b> |

|                             |          |          |          |
|-----------------------------|----------|----------|----------|
| <b>Authorized Positions</b> | <b>0</b> | <b>0</b> | <b>0</b> |
|-----------------------------|----------|----------|----------|

**TRANSPORTATION**

GENERAL FUND  
 ADVANCED TRANSPORTATION DISTRICT FUND  
 CAPITAL MANAGEMENT SERVICES FUND

**GRANT NAME:** *TxDOT Congestion Mitigation and Air Quality (CMAQ)-Transportation Demand Management Program*

**PROGRAM INFORMATION**

The City of San Antonio is the grantee for the TxDOT Grant. The Transportation Demand Management Program was selected for funding through the Alamo Area Metropolitan Planning Organization Transportation Improvement Program (TIP).

| Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-------------------|---------------------|---------------------|
|-------------------|---------------------|---------------------|

**FUNDING SOURCES**

|                      |            |            |                  |
|----------------------|------------|------------|------------------|
| STATE                | 0          | 0          | 600,000          |
| CITY - Cash Match    | 0          | 0          | 150,000          |
| <b>TOTAL FUNDING</b> | <b>\$0</b> | <b>\$0</b> | <b>\$750,000</b> |

**EXPENDITURES**

|                           |            |            |                  |
|---------------------------|------------|------------|------------------|
| Transfers                 | 0          | 0          | 750,000          |
| <b>TOTAL EXPENDITURES</b> | <b>\$0</b> | <b>\$0</b> | <b>\$750,000</b> |

|                             |          |          |          |
|-----------------------------|----------|----------|----------|
| <b>Authorized Positions</b> | <b>0</b> | <b>0</b> | <b>0</b> |
|-----------------------------|----------|----------|----------|

**GRANT NAME:** *TXDOT Multimodal Corridor Study - Harry Wurzbach Road*

**PROGRAM INFORMATION**

The City of San Antonio is a grantee for TxDOT Surface Transportation Block Grant (STBG), for the multimodal planning study of Harry Wurzbach Road from I-410 to Fort Sam Houston Gate on San Antonio Boulevard.

| Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-------------------|---------------------|---------------------|
|-------------------|---------------------|---------------------|

**FUNDING SOURCES**

|                      |            |            |                    |
|----------------------|------------|------------|--------------------|
| STATE                | 0          | 0          | 800,000            |
| CITY - Cash Match    | 0          | 0          | 200,000            |
| <b>TOTAL FUNDING</b> | <b>\$0</b> | <b>\$0</b> | <b>\$1,000,000</b> |

**EXPENDITURES**

|                           |            |            |                    |
|---------------------------|------------|------------|--------------------|
| Transfers                 | 0          | 0          | 1,000,000          |
| <b>TOTAL EXPENDITURES</b> | <b>\$0</b> | <b>\$0</b> | <b>\$1,000,000</b> |

|                             |          |          |          |
|-----------------------------|----------|----------|----------|
| <b>Authorized Positions</b> | <b>0</b> | <b>0</b> | <b>0</b> |
|-----------------------------|----------|----------|----------|

**TRANSPORTATION**

GENERAL FUND  
 ADVANCED TRANSPORTATION DISTRICT FUND  
 CAPITAL MANAGEMENT SERVICES FUND

**GRANT NAME:** *TXDOT Multimodal Corridor Study - Marbach Road*

**PROGRAM INFORMATION**

The City of San Antonio is a grantee for the TxDOT Grant to determine the potential for high-capacity transit or traditional transit with enhanced multimodal transformation for vehicular safety, pedestrians' mobility, accessibility for micromobility, and the relief of congestion.

| Actual<br>FY 2025 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-------------------|---------------------|---------------------|
|-------------------|---------------------|---------------------|

**FUNDING SOURCES**

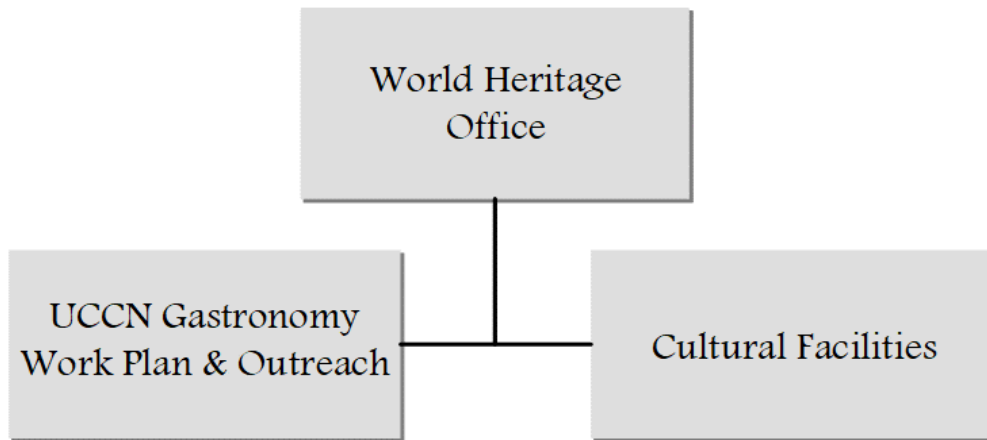
|                      |            |                  |                  |
|----------------------|------------|------------------|------------------|
| STATE                | 0          | 102,400          | 697,600          |
| CITY - Cash Match    | 0          | 25,600           | 174,400          |
| <b>TOTAL FUNDING</b> | <b>\$0</b> | <b>\$128,000</b> | <b>\$872,000</b> |

**EXPENDITURES**

|                             |            |                  |                  |
|-----------------------------|------------|------------------|------------------|
| Transfers                   | 0          | 128,000          | 872,000          |
| <b>TOTAL EXPENDITURES</b>   | <b>\$0</b> | <b>\$128,000</b> | <b>\$872,000</b> |
| <b>Authorized Positions</b> | <b>0</b>   | <b>0</b>         | <b>0</b>         |



# WORLD HERITAGE



| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | PROPOSED BUDGET    |
|------------------------|----------------------|--------------------|
| General Fund           | 14                   | 3,077,743          |
| <b>Total Funding</b>   | <b>14</b>            | <b>\$3,077,743</b> |

**MISSION STATEMENT**

***THE WORLD HERITAGE OFFICE PROMOTES THE UNESCO WORLD HERITAGE AND CREATIVE CITIES DESIGNATIONS BY MAXIMIZING THE ECONOMIC IMPACT AND ENHANCING THE EXPERIENCE FOR VISITORS AND RESIDENTS THROUGH THE IMPLEMENTATION OF THEIR RESPECTIVE WORK PLANS AND RELATED PROJECTS.***

**PROGRAM INFORMATION**

The World Heritage Office implements a work plan that was developed with community input and created in response to the designation of the five San Antonio Missions as World Heritage site. The work plan specifically identifies tasks and deliverables to maximize the benefits of the designation. It addresses infrastructure, transportation, wayfinding, beautification, marketing, small business development, and land use. The Office manages and implements a work plan for the UNESCO Creative Cities Network Gastronomy designation, as well as operates and programs Mission Marquee Plaza, Spanish Governor's Palace, and the World Heritage Center.

**INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES**

**City-Wide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.**

- Improve and enhance the resident and visitor experience through the implementation of components of the World Heritage and Creative Cities Work Plans.
- Facilitate economic development through partnership, development, and implementation of policies and programs that preserve and promote small business development, encourage sustainable development, and support cultural heritage tourism.

**City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.**

- Implement the World Heritage and the Creative City of Gastronomy work plans in order to maximize the benefits of designations.
- Develop programming at Mission Marquee Plaza, Spanish Governor's Palace, and World Heritage Center that promotes our cultural, historical, and educational assets for the benefit of the community.

**City-Wide Goal: San Antonio will promote its unique resources to become a premier visitor and convention destination.**

- Coordinate the planning and promotion of the San Antonio Missions World Heritage Site with partner agencies and stakeholders.
- Coordinate the promotion of the UNESCO Creative City of Gastronomy designation with partner agencies and stakeholders.
- Enhance the programming at Mission Marquee Plaza, Spanish Governor's Palace, and World Heritage Center.

**GENERAL FUND****EXPENDITURES BY CLASSIFICATION**

|                             | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>Estimated<br/>FY 2026</b> | <b>Proposed<br/>FY 2027</b> |
|-----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|
| PERSONNEL SERVICES          | 1,393,270                 | 1,554,073                 | 1,549,286                    | 1,617,886                   |
| CONTRACTUAL SERVICES        | 664,634                   | 806,203                   | 809,616                      | 584,979                     |
| COMMODITIES                 | 86,514                    | 96,650                    | 88,950                       | 85,230                      |
| SELF INSURANCE/OTHER        | 157,167                   | 622,319                   | 625,418                      | 724,653                     |
| CAPITAL OUTLAY              | 4,581                     | 14,872                    | 19,102                       | 12,087                      |
| TRANSFERS                   | 0                         | 78,025                    | 78,025                       | 52,908                      |
| <b>TOTAL EXPENDITURES</b>   | <b>\$2,306,166</b>        | <b>\$3,172,142</b>        | <b>\$3,170,397</b>           | <b>\$3,077,743</b>          |
| <b>Authorized Positions</b> | <b>14</b>                 | <b>14</b>                 | <b>14</b>                    | <b>14</b>                   |

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

| Performance Measure                                                                                                                       | FY 2025<br>Actuals | FY 2026<br>Target | FY 2026<br>Estimate | FY 2027<br>Target |
|-------------------------------------------------------------------------------------------------------------------------------------------|--------------------|-------------------|---------------------|-------------------|
| <b>INPUTS</b>                                                                                                                             |                    |                   |                     |                   |
| The total number of Creative City of Gastronomy programs (includes presentations, chef exchanges, and local events)                       | 30                 | 18                | 34                  | 5                 |
| Mission Marquee Plaza cultural and community events hosted on a seasonal basis (9 months), March - November                               | 57                 | 63                | 60                  | 63                |
| Number of World Heritage Center programs                                                                                                  | 18                 | 14                | 55                  | 55                |
| <b>OUTPUTS</b>                                                                                                                            |                    |                   |                     |                   |
| Total number of unique visits for the Creative City of Gastronomy online views on reach of website, newsletter, and social media content. | 6,751              | 5,800             | 5,700               | 3,000             |
| Total number of Mission Marquee Plaza attendees                                                                                           | 49,000             | 50,000            | 51,866              | 51,000            |
| Total number of unique visits for World Heritage online views on reach of website, newsletter, and social media content.                  | 41,999             | 38,500            | 38,900              | 38,500            |
| Total number of visitors to the World Heritage Center                                                                                     | 8,104              | 12,000            | 10,500              | 10,500            |
| <b>OUTCOMES</b>                                                                                                                           |                    |                   |                     |                   |
| Achieving high satisfaction ratings for local Gastronomy events*                                                                          | 4.9                | 4.9               | 4.9                 | 4.9               |
| Achieving high satisfaction ratings for Mission Marquee Plaza events*                                                                     | 4.9                | 4.9               | 4.9                 | 4.9               |
| Achieving high satisfaction ratings for the World Heritage Center programs*                                                               | 4.9                | 4.9               | 4.9                 | 4.9               |

\*Based on a scale of 0-5, 5 being the best.



# **Non-Departmental Highlights**



## FY 2027 PROPOSED GENERAL FUND NON-DEPARTMENTAL/NON-OPERATING HIGHLIGHTS

The FY 2027 Non-Departmental Proposed Budget provides funds for City wide expenditures to include the City Sales Tax Collection Expenses, Bexar County Appraisal District costs, City-wide association dues and membership as well as maintenance for certain facilities that are used by multiple departments. Additionally, Non-Departmental includes expenses associated with the Special Projects Office.

The table below breaks down the Budget by category.

| Expense                           | Actual<br>FY 2025 | Budget<br>FY 2026 | Estimate<br>FY 2026 | Proposed<br>FY 2027 |
|-----------------------------------|-------------------|-------------------|---------------------|---------------------|
| Personnel Services <sup>1</sup>   | \$1,221,220       | \$672,116         | \$672,116           | \$117,329           |
| Contractual Services <sup>2</sup> | 18,644,703        | 18,636,310        | 18,562,774          | 18,781,068          |
| Commodities                       | 65,850            | 26,077            | 26,077              | 46,603              |
| Other Expense <sup>3</sup>        | 4,618,827         | 3,905,219         | 3,885,668           | 3,402,586           |
| Capital Outlay                    | 703,743           | 17,345            | 12,708              | 0                   |
| Transfers <sup>4</sup>            | 2,821,374         | 4,385,620         | 11,316,238          | 6,455,463           |
| Total Expenditures                | \$28,075,718      | \$27,642,687      | \$34,475,581        | \$28,803,049        |

Notes:

1. Includes personnel expenses related to one Special Projects position.
2. Contractual Services includes expenses related to the following:
  - **Sales Tax Collection Expense - \$8,483,037** This allocates funding for the estimated administrative fee charged by the State Comptroller for collection of the local sales tax. The amount charged is two percent of the revenue collected.
  - **Bexar County Appraisal District - \$5,446,988** This budget is the estimated City share of the Bexar County Appraisal District annual budget for FY 2027. The cost for a participating entity is based on its pro-rata share of the most recent prior year actual overall tax levy.
  - **Professional Fees & Services - \$2,617,345** This includes funding for City Property Tax Collection and outside counsel.
  - **Special Projects Office Contractual Services - \$40,970** Provides funding for operational support for activities and events managed by Special Projects Office.
  - **Association Dues and City's Contributions - \$287,487** This amount provides for the annual membership dues for associations to include the Alamo Area Council of Governments, Texas Municipal League, National League of Cities, U.S. Conference of Mayors, National Forum for Black Public Administrators, and Mayor's Commission on the Status of Women.
  - **Public Improvement District - \$632,378** The City contributes to the Downtown Public Improvement District.

## FY 2027 PROPOSED GENERAL FUND NON-DEPARTMENTAL/NON-OPERATING HIGHLIGHTS

- **Art Maintenance - \$500,000** Provides funding for up to 26 art pieces to be maintained in FY 2027.
  - **Avenida Guadalupe - \$142,000** Funding will be reimbursed for operating expenses related to maintenance of a City facility, as well as promotion and celebration of Hispanic culture to generate and maintain vitality and development in the neighborhood.
3. Other Expenses includes expenses related to the following:
- **Facility Maintenance - \$3,388,917** Provides building maintenance and utilities for City Hall, Municipal Plaza, International Center, and Special Projects Office.
4. Transfer expense category includes:
- **City Tower/Carver Community Cultural Center Transfer - \$4,311,320** This provides funds for maintenance and operations for City Tower and the Carver Community Cultural Center.



# Transfers



## **FY 2027 PROPOSED GENERAL FUND TRANSFERS TO OTHER FUNDS HIGHLIGHTS**

**Facility Services Fund** **\$1,357,870**

This transfer provides for maintenance of downtown facilities, leasing, and asset management managed by the Building and Equipment Services Department.

**Development Services Fund** **\$194,634**

This transfer provides funding for two positions that are responsible for city initiated Large Area Rezoning Zones (LARZ).

**Edwards Aquifer Debt Payment** **\$3,194,250**

This transfer provides funding for the continuation of the Edwards Aquifer program to acquire and preserve land or interests in land in the Edwards Aquifer recharge and contributing zones.



# **Itemization of Certain Expenditures**



## ITEMIZATION OF CERTAIN EXPENDITURES

The expenditures itemized below are included in and are a part of this Budget in accordance with the provisions of Texas Local Government Code §140.0045, as amended by House Bill 1495 in the 86<sup>th</sup> Legislative Session.

For FY 2026, the best available estimate of total City expenditures for notices required by law to be published by the City in a newspaper is \$554,703. For FY 2027, \$632,500 is proposed to be spent for notices required by law to be published by the City in a newspaper. These expenditures are itemized as follows:

|                                                   | Estimated<br>FY 2026 | Proposed<br>FY 2027 |
|---------------------------------------------------|----------------------|---------------------|
| Newspaper publication of legally required notices | <u>\$401,680</u>     | <u>\$581,130</u>    |

The expenditures set out above are included in the budget of each affected Department in the succeeding pages of this Budget.

For FY 2026, the best available estimate of City expenditures for directly or indirectly influencing or attempting to influence the outcome of state legislation or state administrative action is \$277,500. For FY 2027, \$0 is proposed to be spent to directly or indirectly influence or attempt to influence the outcome of state legislation or state administrative action. These expenditures are itemized as follows:

|                                                                                                            | Estimated<br>FY 2026 | Proposed<br>FY 2027 |
|------------------------------------------------------------------------------------------------------------|----------------------|---------------------|
| Expenditures to directly or indirectly influence the outcome of state legislation or administrative action | <u>\$33,000</u>      | <u>\$316,000</u>    |

The expenditures set out above are included in the budget of the Government Affairs Department in the succeeding pages of this Budget.





# **Outside Agency Contracts**



## OUTSIDE AGENCY CONTRACTS & MEMBERSHIPS HIGHLIGHTS FY 2027 PROPOSED BUDGET

### Outside Agency Contracts

*The FY 2027 Proposed Budget includes funding for several outside agencies. For each of the following agencies, a performance-based contract will be established and executed for FY 2027 in the amounts indicated:*

◆ **Avenida Guadalupe Association**

*General Fund FY 2027 Budget: \$142,000*

The Avenida Guadalupe Association (AGA) focuses on revitalizing the physical, cultural, and economic conditions of the neighborhoods in the historic Westside of San Antonio. AGA works to encourage economic and housing development efforts to support urban renewal. AGA will be reimbursed for operating expenses related to maintenance of a City facility, as well as promotion and celebration of Hispanic culture to generate and maintain vitality and development in the neighborhood.

◆ **BioMed SA**

*General Fund FY 2027 Budget: \$100,000*

BioMed SA's general purpose is to facilitate the growth of the healthcare and bioscience industry, a key economic driver, in the region and to heighten awareness in the industry of the unique assets present within San Antonio. The agreement supports BioMedSA's mission to serve as an industry liaison, further accelerate the growth of the sector, and enhance San Antonio's reputation as a city of science and health.

◆ **Dr. Kristine Hawkins, DVM**

*General Fund FY 2027 Budget: \$78,000*

Dr. Hawkins provides spay/neuter services at the Animal Care Services East and West spay/neuter clinics. Services include establishing a Veterinarian-Client-Patient Relationship (VCPR), examining animals prior to surgery, conducting spay/neuter surgeries, and providing post-operative care. The East and West clinics provide free services for San Antonio pets.

◆ **Dr. Kristin Hossalla, DVM**

*General Fund FY 2027 Budget: \$81,000*

Dr. Hossalla provides spay/neuter services at the Animal Care Services East and West spay/neuter clinics. Services include establishing a Veterinarian-Client-Patient Relationship (VCPR), examining animals prior to surgery, conducting spay/neuter surgeries, and providing post-operative care. The East and West clinics provide free services for San Antonio pets.

## OUTSIDE AGENCY CONTRACTS & MEMBERSHIPS HIGHLIGHTS FY 2027 PROPOSED BUDGET

### Outside Agency Contracts

#### ◆ **Dr. Mangala Krishnappa, DVM**

*General Fund FY 2027 Budget: \$46,800*

Dr. Krishnappa provides spay/neuter services at the Animal Care Services East and West spay/neuter clinics. Services include establishing a Veterinarian-Client-Patient Relationship (VCPR), examining animals prior to surgery, conducting spay/neuter surgeries, and providing post-operative care. The East and West clinics provide free services for San Antonio pets.

#### ◆ **Dr. Monica Gil Rodriguez, DVM**

*General Fund FY 2027 Budget: \$210,000*

Dr. Rodriguez provides spay/neuter services at the Animal Care Services East and West spay/neuter clinics. Services include establishing a Veterinarian-Client-Patient Relationship (VCPR), examining animals prior to surgery, conducting spay/neuter surgeries, and providing post-operative care. The East and West clinics provide free services for San Antonio pets.

#### ◆ **Dr. Rosemarie Dillon, DVM**

*General Fund FY 2027 Budget: \$108,000*

Dr. Dillon provides spay/neuter services at the Animal Care Services East and West spay/neuter clinics. Services include establishing a Veterinarian-Client-Patient Relationship (VCPR), examining animals prior to surgery, conducting spay/neuter surgeries, and providing post-operative care. The East and West clinics provide free services for San Antonio pets.

#### ◆ **Dr. Elizabeth Harrison, DVM**

*General Fund FY 2027 Budget: \$16,200*

Dr. Harrison provides spay/neuter services at the Animal Care Services East and West spay/neuter clinics. Services include establishing a Veterinarian-Client-Patient Relationship (VCPR), examining animals prior to surgery, conducting spay/neuter surgeries, and providing post-operative care. The East and West clinics provide free services for San Antonio pets.

#### ◆ **DreamVoice, LLC**

*General Fund FY 2027 Budget: \$175,000*

DreamVoice is a collection of community advocates, which consists of dedicated writers, entrepreneurs, artists, authors, and designers. The commitment is to foster the free exchange of ideas and invite all to participate in an open forum. DreamVoice produces the annual DreamWeek San Antonio Summit, which is a modern-day expression of the Martin Luther King, Jr. vision: to lay foundations of tolerance, equality, and diversity by creating dialogue across cultures and communities. The Summit includes a series of events over three weeks, including symposiums, panel discussions, film screens, art exhibitions, and concerts.

## OUTSIDE AGENCY CONTRACTS & MEMBERSHIPS HIGHLIGHTS FY 2027 PROPOSED BUDGET

### Outside Agency Contracts

#### ◆ **Edwards Aquifer Authority**

*General Fund FY 2027 Budget: \$246,141*

Edwards Aquifer Authority Program (EAPP) is needed to protect the quality and quantity of water recharging into the aquifer through acquisition of conservation easements and purchase of properties located over the Edwards Aquifer recharge and contributing zones. The Edwards Aquifer Authority (EAA) performs geological assessments for properties under consideration for protection as part of the EAPP's due diligence process. EAA also assists EAPP with annual conservation easement monitoring inspections.

#### ◆ **Esparza Veterinary Relief Services, PLLC**

*General Fund FY 2027 Budget: \$56,000*

Esparza Veterinary Relief Services, or Protect Your Pet, provides animal microchip and vaccine clinics at various locations throughout San Antonio, in partnership with Animal Care Services. Clinics are held twice per month and offer free microchips and core vaccines, including rabies, Distemper, Hepatitis, Parainfluenza, Parvovirus (DHPP) for dogs, and Feline Viral Rhinotracheitis, Calicivirus, Panleukopenia (FVRCP) for cats.

#### ◆ **greater:SATX**

*General Fund FY 2027 Budget: \$759,250*

greater:SATX promotes investment in San Antonio and provides a range of services to businesses relocating to or expanding in the area. The services agreement with greater:SATX is integral to the City's priority implementation area of strategic account management, particularly with business recruitment (including Foreign Direct Investment), and business, retention, and growth efforts.

#### ◆ **LiftFund**

*General Fund FY 2027 Budget: \$500,000*

LiftFund is a nonprofit financial institution that partners with the City of San Antonio to provide 0% interest loans to small business owners with limited access to capital to help sustain businesses in San Antonio.

## OUTSIDE AGENCY CONTRACTS & MEMBERSHIPS HIGHLIGHTS FY 2027 PROPOSED BUDGET

### Outside Agency Contracts

#### ◆ **Local Initiatives Support Corporation**

*General Fund FY 2027 Budget: \$250,000*

Local Initiatives Support Corporations (LISC) revitalizes communities and brings greater economic opportunity to residents. LISC invests in affordable housing, high-quality schools, safer streets, growing businesses, and programs that connect people with financial opportunity by providing the capital, strategy, and know-how to local partners. The funds provide operating support to the national non-profit organization.

#### ◆ **Our Lady of the Lake University**

*Public Education and Government Fund FY 2027 Budget: \$50,000*

Our Lady of The Lake (OLLU) is an accredited university that offers video production classes as part of their curriculum. Students produce videos that can be aired on one of the City's three Public, Education and Government (PEG) access channels, TVSA Education. Through this grant, local students have increased access to new industry standard equipment and upon graduation are better prepared to support the local film and television industry. OLLU will be reimbursed for capital equipment purchase expenses and submit student produced programming for air on TVSA Education.

#### ◆ **Opportunity Home – Vouches Program**

*Other Funding FY 2027 Budget: \$500,000*

Funding will support a landlord incentive fund to encourage more private landlords to accept housing vouchers. The funding will be administered by Opportunity Home San Antonio and is expected to support up to 800 households in finding new housing with their voucher.

#### ◆ **San Antonio Book Festival**

*General Fund FY 2027 Budget: \$150,000*

*Hotel Occupancy Tax Fund FY 2027 Budget: \$97,725*

Funding will support the annual Book Festival. This program promotes literature and literacy and offers booklovers of every age up-close encounters with their favorite national, regional, and local authors at presentations, panel discussions and signings. The 2026 Festival brought 111 local, regional, national, and international authors to San Antonio, was attended by 25,000 people of all ages, and generated more than \$16,000,000 of media value.

## OUTSIDE AGENCY CONTRACTS & MEMBERSHIPS HIGHLIGHTS FY 2027 PROPOSED BUDGET

### Outside Agency Contracts

#### ♦ **San Antonio Botanical Garden Society**

*General Fund FY 2027 Budget: \$1,000,000*

The San Antonio Botanical Garden Society is a nonprofit organization that operates the San Antonio Botanical Garden and its exhibits through a long-term agreement with the City. The mission is to inspire people to connect with the plant world and understand the importance of plants in our lives. Engaging cultural activities, practical community classes, inspiring children's camps, dynamic school programs, critical endangered plant research efforts, and diverse and spectacular plant collections educate visitors to the many roles that plants play in our lives.

#### ♦ **San Antonio College**

*Public Education and Government (PEG) Fund FY 2027 Budget: \$50,000*

San Antonio College (SAC) is an accredited college that offers video production classes as part of their curriculum. Students produce videos that can be aired on one of the City's three Public, Education and Government (PEG) access channels, TVSA Education. Through this grant, local students have increased access to new industry standard equipment and upon graduation are better prepared to support the local film and television industry. SAC will be reimbursed for capital equipment purchase expenses and submit student produced programming for air on TVSA Education.

#### ♦ **San Antonio Dr. Martin Luther King, Jr. Commission**

*General Fund FY 2027 Budget: \$300,000*

The San Antonio Dr. Martin Luther King, Jr. Commission organizes the annual MLK March and leads the community effort of various events paying tribute to Dr. King. The wide variety of educational, inspirational, and celebratory events take place at locations across the city.

#### ♦ **San Antonio Housing Trust (SAHT)**

*General Fund FY 2027 Budget: \$1,220,000*

The San Antonio Housing Trust (SAHT) Foundation, Inc. is a non-profit organization which acts as a disbursement agent for the Housing Trust. The Foundation helps expedite cash payments for first time homebuyer Down Payment Assistance programs, as directed by the city, to income-eligible or first-time homebuyers.

## OUTSIDE AGENCY CONTRACTS & MEMBERSHIPS HIGHLIGHTS FY 2027 PROPOSED BUDGET

### Outside Agency Contracts

#### ♦ **San Antonio Metropolitan Partnership for Energy (Build SA Green)**

*Resiliency, Energy Efficiency, and Sustainability Fund FY 2027 Budget: \$50,000*

The San Antonio Metropolitan Partnership for Energy coordinates with the City, Bexar County, CPS Energy, San Antonio Water System, VIA Metropolitan Transit, Alamo Area Council of Governments, and the Bexar County Council of Cities to develop and implement energy and emission reduction policies for air quality improvement, water conservation, energy efficiency and renewable energy. The organization provides technical workshops as well as promotes the Build SA Green program.

#### ♦ **San Antonio Parks Foundation**

*General Fund FY 2027 Budget: \$125,000*

The San Antonio Parks Foundation's mission is to support and enhance parks in San Antonio and Bexar County. These efforts improve the quality of life for the whole community. The foundation promotes and activates conservation efforts, acquires land for dedicated park space and natural areas through the donation of land or purchase, and produces large free events that reach 300,000+ community members annually.

#### ♦ **San Antonio Water System (Plumbers to People and Laterals to People Programs)**

*General Fund FY 2027 Budget: \$750,000*

The City partners with the San Antonio Water System (SAWS) on the Plumbers to People (PtP) and Laterals to People (LtP) programs, which support income-restricted households with free plumbing and minor repairs, including sewer lateral repairs and new sewer or water connections.

#### ♦ **San Antonio Zoological Society**

*Hotel Occupancy Tax Fund FY 2027 Budget: \$306,597*

The San Antonio Zoological Society is a nonprofit organization that operates the San Antonio Zoo and its exhibits. It is the mission of the San Antonio Zoological Society to foster appreciation and concern for all living things. The contract provides funding for marketing and public affairs, as well as membership expenses.

#### ♦ **Síclovia**

*General Fund FY 2027 Budget: \$80,000*

The City partners with the YMCA of Greater San Antonio in the production of Síclovia outdoor events. Síclovia began out of a need for wellness education and opportunities. This need is met through opening the streets for cycling, running, walking, music, art, and more.



## OUTSIDE AGENCY CONTRACTS & MEMBERSHIPS HIGHLIGHTS FY 2027 PROPOSED BUDGET

### Outside Agency Contracts

#### ◆ **SNIPSA Rescue**

*General Fund FY 2027 Budget: \$80,000*

SNIPSA is an organization dedicated to helping homeless and unwanted animals in San Antonio. This contract is part of the Animal Care Services (ACS) Rescue Partner Incentive Program (RPIP), through which SNIPSA transfers animals from ACS with the end goal of finding permanent placement for those pets. SNIPSA receives reimbursement for each animal transferred to its care from ACS.

#### ◆ **South Alamo Regional Alliance for the Homeless (dba Close to Home)**

*General Fund FY 2027 Budget: \$592,000*

The South Alamo Regional Alliance for the Homeless (dba Close to Home) is designated by the federal department of Housing and Urban Development (HUD) as the Continuum of Care (CoC) Lead Agency for San Antonio/Bexar County. The Continuum of Care (CoC) Program is designed to promote community-wide commitment to the goal of ending homelessness; provide funding for efforts by nonprofit providers, and state and local governments to quickly rehouse homeless individuals and families while minimizing the trauma and dislocation caused to homeless individuals, families, and communities by homelessness.

#### ◆ **South Texas Blood and Tissue Center**

*General Fund FY 2027 Budget: \$134,992*

The South Texas Blood and Tissue Center provides scheduled delivery service of blood to the San Antonio Fire Department's Whole Blood Program.

#### ◆ **Southwest Texas Regional Advisory Council**

*General Fund FY 2027 Budget: \$3,862,211*

The Southwest Texas Regional Advisory Council (STRAC) is designated by the Texas Department of State Health Services to develop, implement, and maintain the regional trauma and emergency healthcare system for 22 counties in Trauma Service Area - P (TSA-P). The City's partnership with STRAC includes funding for the Multi-Agency Partnership for Stabilization (MAPS) and the San Antonio Community Outreach and Resiliency Effort (SA-CORE) teams.

## OUTSIDE AGENCY CONTRACTS & MEMBERSHIPS HIGHLIGHTS FY 2027 PROPOSED BUDGET

### Outside Agency Contracts

#### ◆ **Supply SA**

*General Fund FY 2027 Budget: \$200,000*

The City of San Antonio, along with various local public agencies, established a joint provision of services to improve the effectiveness of public purchasing from local and small businesses through the reorganization of the South Central Texas Regional Certification Agency (dba Supply SA). The services provided will support local small businesses in obtaining local, state, and federal business certifications, as well as responding to public procurement opportunities through the establishment of capacity building initiatives.

#### ◆ **Trinity University**

*Public Education and Government (PEG) Fund FY 2027 Budget: \$50,000*

Trinity University is an accredited university that offers video production classes as part of their curriculum. Students produce videos that can be aired on one of the City's three Public, Education and Government (PEG) access channels, TVSA Education. Through this grant, local students have increased access to new industry standard equipment and upon graduation are better prepared to support the local film and television industry. Trinity will be reimbursed for capital equipment purchase expenses and submit student produced programming for air on TVSA Education.

#### ◆ **University of Texas at San Antonio**

*Public Education and Government (PEG) Fund FY 2027 Budget: \$50,000*

University of Texas at San Antonio (UTSA) is an accredited university that offers video production classes as part of their curriculum. Students produce videos that can be aired on one of the City's three Public, Education and Government (PEG) access channels, TVSA Education. Through this grant, local students have increased access to new industry standard equipment and upon graduation are better prepared to support the local film and television industry. UTSA will be reimbursed for capital equipment purchase expenses and submit student produced programming for air on TVSA Education.

#### ◆ **University of the Incarnate Word**

*Public Education and Government (PEG) Fund FY 2027 Budget: \$50,000*

University of the Incarnate Word (UIW) is an accredited university that offers video production classes as part of their curriculum. Students produce videos that can be aired on one of the City's three Public, Education and Government (PEG) access channels, TVSA Education. Through this grant, local students have increased access to new industry standard equipment and upon graduation are better prepared to support the local film and television industry. UIW will be reimbursed for capital equipment purchase expenses and submit student produced programming for air on TVSA Education.

## OUTSIDE AGENCY CONTRACTS & MEMBERSHIPS HIGHLIGHTS FY 2027 PROPOSED BUDGET

### Outside Agency Contracts

#### ◆ **University of Texas A&M San Antonio**

*Public Education and Government (PEG) Fund FY 2027 Budget: \$50,000*

University of Texas A&M San Antonio (TAMU-SA) is an accredited university that offers video production classes as part of their curriculum. Students produce videos that can be aired on one of the City's three Public, Education and Government (PEG) access channels, TVSA Education. Through this grant, local students have increased access to new industry standard equipment and upon graduation are better prepared to support the local film and television industry. TAMU-SA will be reimbursed for capital equipment purchase expenses and submit student produced programming for air on TVSA Education.

#### ◆ **UT Health San Antonio**

*General Fund FY 2027 Budget: \$2,000,000*

UT Health San Antonio partners with the City to support the new Kate Marmion School of Public Health, at The University of Texas at San Antonio (UT San Antonio). This funding represents the final year of the City's five-year \$10 million investment in the partnership, which welcomed its first cohort in Fall 2024.

## OUTSIDE AGENCY CONTRACTS & MEMBERSHIPS HIGHLIGHTS FY 2027 PROPOSED BUDGET

### Membership & Dues

*The FY 2027 Proposed Budget provides funding for the following annual membership fees or dues to the following agencies in the amounts indicated below.*

#### ♦ **Airports Council International**

*Airport Operating Fund FY 2027 Budget: \$80,000*

Airports Council International (ACI) is the global trade representative of the world's airports. ACI represents airports' interests with governments and international organizations and develops standards, policies, and practices in the areas of safety, security, and environmental initiatives. ACI also offers members information and training, a customer service benchmarking program, detailed statistical analyses and practical publications.

#### ♦ **Alamo Area Council of Governments**

*General Fund FY 2027 Budget: \$108,876*

The Alamo Area Council of Governments' (AACOG) general purpose is to plan for the unified, far-reaching development of the region, eliminate duplication of services, and promote economy and efficiency through coordination. AACOG organizes cooperative projects among local governments and is heavily involved in regional planning for the San Antonio area. AACOG also provides services and technical assistance to member governments in economic development, grant applications, planning, management, and other areas.

#### ♦ **City Parks Alliance**

*General Fund FY 2027 Budget: \$2,500*

The mission of City Parks Alliance is to engage, educate, and nurture a broad-based constituency to support the creation, revitalization, and sustainability of parks and green spaces that contribute to more vibrant and equitable cities.

#### ♦ **ICLEI – Local Governments for Sustainability**

*Resiliency, Energy Efficiency, and Sustainability Fund FY 2027 Budget: \$7,500*

ICLEI is a global network of more than 1,750 local and regional governments committed to sustainable urban development. The organization influences sustainability policy and drives local action for low emission, nature-based, equitable, resilient, and circular development. ICLEI also helps cities, towns and regions anticipate and respond to complex challenges from rapid urbanization and climate change to ecosystem degradation and inequity.

## OUTSIDE AGENCY CONTRACTS & MEMBERSHIPS HIGHLIGHTS FY 2027 PROPOSED BUDGET

### Membership & Dues

#### ◆ **National Association of City Transportation Officials**

*General Fund FY 2027 Budget: \$35,000*

Founded in 1996, the National Association of City Transportation Officials (NACTO) is an association of 62 North American cities and ten transit agencies formed to exchange transportation ideas, insights, and practices and cooperatively approach national transportation issues. NACTO's mission is to build cities as places for people, with safe, sustainable, accessible, and equitable transportation choices that support a strong economy and vibrant quality of life.

#### ◆ **National Forum for Black Public Administrators**

*General Fund FY 2027 Budget: \$15,000*

The National Forum for Black Public Administrators is committed to strengthening the position of African Americans within the field of public administration, to increase the number of African Americans appointed to executive positions in public service organizations, and to prepare younger, aspiring administrators for senior public management posts in the years ahead.

#### ◆ **National League of Cities**

*General Fund FY 2027 Budget: \$36,322*

The National League of Cities (NLC) serves as a resource to advocate for more than 19,000 cities, villages, and towns it represents. NLC advocates for cities in Washington, D.C. through full-time lobbying, provides programs and services to local leaders, and provides a network for informing leaders of critical issues and communicating with other cities.

#### ◆ **National Recreation and Park Association**

*General Fund FY 2027 Budget: \$2,625*

The National Recreation and Park Association (NRPA) is the leading not-for-profit organization dedicated to building strong, vibrant and resilient communities through the power of parks and recreation. NRPA advances this vision by investing in and championing the work of park and recreation professionals as a catalyst for positive change in service of equity, climate-readiness, and overall health and well-being.

#### ◆ **San Antonio Mobility Coalition**

*General Fund FY 2027 Budget: \$70,000*

The San Antonio Mobility Coalition (SAMCo) was created in 2001 to bring focus to the community's short and long-range transportation funding needs. SAMCo identifies and advocates funding for multi-modal transportation solutions for the San Antonio metropolitan area. SAMCo identifies and coordinates infrastructure improvements in partnership with government and business entities. Once projects are identified, SAMCo coordinates member cities and groups to utilize all available resources toward leveraging additional local, state, and federal transportation funds.

## OUTSIDE AGENCY CONTRACTS & MEMBERSHIPS HIGHLIGHTS FY 2027 PROPOSED BUDGET

### Membership & Dues

#### ◆ **Texas Municipal League**

*General Fund FY 2027 Budget: \$66,720*

The Texas Municipal League (TML) exists to serve the needs and advocate the interests of its member cities in Texas. TML lobbies for its member cities before legislative, administrative and judicial bodies at the state and federal levels. TML also sponsors and conducts conferences, seminars, meetings, and workshops for the purpose of studying municipal issues and exchanging information.

#### ◆ **Texas Recreation and Park Society**

*General Fund FY 2027 Budget: \$2,100*

The Texas Recreation and Park Society (TRAPS) is a nonprofit educational and professional organization founded in 1937 to advance the profession of parks, recreation and leisure services in Texas. The Society serves as a clearinghouse of information and resources to help with a wide range of challenges facing park, recreation, and leisure service professionals. These include: programming, grant and aid applications, coordinating events, promoting projects, advocacy and legislative awareness, job postings, and professional development and training.

#### ◆ **Urban Sustainability Directors Network**

*Resiliency, Energy Efficiency, and Sustainability Fund FY 2027 Budget: \$4,784*

The Urban Sustainability Directors Network (USDN) is a network dedicated to creating a healthier environment, economic prosperity, and increased social equity. The network enables sustainability directors and staff to share best practices and accelerate the application of good ideas across cities.

#### ◆ **US Conference of Mayors**

*General Fund FY 2027 Budget: \$45,569*

The US Conference of Mayors is the official nonpartisan organization of cities with populations of 30,000 or more. The organization promotes the development of effective national urban/suburban policy, strengthens federal-city relationships, ensures that federal policy meets urban needs, and creates a forum in which mayors can share ideas and information. The organization assists mayors and cities directly through information, analysis, training, and technical assistance on city issues.

# **Capital Outlay Expenditures**







**FY 2027 PROPOSED BUDGET**  
**ALL FUNDS CAPITAL OUTLAY**

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**FUND**


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| <i>Department</i>                                                                                                                                   | <b>FY 2027<br/>Amount</b> |
|-----------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|
| <b>Capital Outlay Description</b>                                                                                                                   |                           |
| <hr/> <b>GENERAL FUND</b> <hr/>                                                                                                                     |                           |
| <b><i>Animal Care Services</i></b>                                                                                                                  |                           |
| Scheduled replacement of mobile phones and related equipment.                                                                                       | 15,039                    |
| Adds funding for upgraded lighting and high visibility reflective tape for 37 Animal Care Services trucks.                                          | 157,163                   |
| Adds funding for one utility vehicle used for animal transports at the new Animal Care Veterinary Hospital.                                         | 26,130                    |
| Scheduled replacement of computers and related equipment.                                                                                           | 251,368                   |
| Adds funding for computer equipment to include monitors, docking stations, laptops and other equipment for the new Animal Care Veterinary Hospital. | 43,420                    |
| <i>Animal Care Services Total</i>                                                                                                                   | 493,120                   |
| <b><i>City Attorney</i></b>                                                                                                                         |                           |
| Scheduled replacement of computers and related equipment.                                                                                           | 38,131                    |
| Scheduled replacement of mobile phones and related equipment.                                                                                       | 7,915                     |
| <i>City Attorney Total</i>                                                                                                                          | 46,046                    |
| <b><i>City Clerk</i></b>                                                                                                                            |                           |
| Scheduled replacement of computers and related equipment.                                                                                           | 57,693                    |
| <i>City Clerk Total</i>                                                                                                                             | 57,693                    |
| <b><i>City Manager</i></b>                                                                                                                          |                           |
| Scheduled replacement of computers and related equipment.                                                                                           | 43,305                    |
| Scheduled replacement of mobile phones and related equipment.                                                                                       | 3,557                     |
| <i>City Manager Total</i>                                                                                                                           | 46,862                    |



**FY 2027 PROPOSED BUDGET**  
**ALL FUNDS CAPITAL OUTLAY**

**FUND**

| <i>Department</i>                                                                         | <b>FY 2027<br/>Amount</b> |
|-------------------------------------------------------------------------------------------|---------------------------|
| <b>Capital Outlay Description</b>                                                         |                           |
| <b>GENERAL FUND</b>                                                                       |                           |
| <b><i>Code Enforcement</i></b>                                                            |                           |
| Scheduled replacement of computers and related equipment.                                 | 237,272                   |
| Scheduled replacement of mobile phones and related equipment.                             | 9,600                     |
| Add funding for two new trailers and pressure washers for the Graffiti Abatement Program. | 36,644                    |
| <i>Code Enforcement Total</i>                                                             | <u>283,516</u>            |
| <b><i>Communications &amp; Engagement</i></b>                                             |                           |
| Scheduled replacement of computers and related equipment.                                 | 75,780                    |
| Scheduled replacement of mobile phones and related equipment.                             | 11,763                    |
| <i>Communications &amp; Engagement Total</i>                                              | <u>87,543</u>             |
| <b><i>Downtown Operations</i></b>                                                         |                           |
| Scheduled replacement of computers and related equipment.                                 | 40,296                    |
| Scheduled replacement of mobile phones and related equipment.                             | 1,594                     |
| Adds funding to purchase one River Barge to replace a River Barge beyond its useful life. | 49,710                    |
| <i>Downtown Operations Total</i>                                                          | <u>91,600</u>             |
| <b><i>Economic Development</i></b>                                                        |                           |
| Scheduled replacement of mobile phones and related equipment.                             | 10,848                    |
| Scheduled replacement of computers and related equipment.                                 | 156,542                   |
| <i>Economic Development Total</i>                                                         | <u>167,390</u>            |
| <b><i>Finance</i></b>                                                                     |                           |
| Scheduled replacement of computers and related equipment.                                 | 110,724                   |
| <i>Finance Total</i>                                                                      | <u>110,724</u>            |



**FY 2027 PROPOSED BUDGET**  
**ALL FUNDS CAPITAL OUTLAY**

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**FUND**


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| <i>Department</i>                                                                                                                                         | <b>FY 2027<br/>Amount</b> |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|
| <b>Capital Outlay Description</b>                                                                                                                         |                           |
| <hr/> <b>GENERAL FUND</b> <hr/>                                                                                                                           |                           |
| <b><i>Fire</i></b>                                                                                                                                        |                           |
| Adds funding for the purchase of computers and related equipment for 8 Training Academy & Recruitment and Applicant Processing Support uniform positions. | 17,880                    |
| Scheduled replacement of computers and related equipment.                                                                                                 | 652,765                   |
| Scheduled replacement of mobile phones and related equipment.                                                                                             | 19,277                    |
| Adds funding for one new vehicle to support a new Fire Inspector.                                                                                         | 52,000                    |
| <i>Fire Total</i>                                                                                                                                         | <hr/> 741,922 <hr/>       |
| <b><i>Government Affairs</i></b>                                                                                                                          |                           |
| Scheduled replacement of computers and related equipment.                                                                                                 | 7,889                     |
| Scheduled replacement of mobile phones and related equipment.                                                                                             | 1,077                     |
| <i>Government Affairs Total</i>                                                                                                                           | <hr/> 8,966 <hr/>         |
| <b><i>Health</i></b>                                                                                                                                      |                           |
| Scheduled replacement of computers and related equipment.                                                                                                 | 598,003                   |
| Scheduled replacement of mobile phones and related equipment.                                                                                             | 19,958                    |
| <i>Health Total</i>                                                                                                                                       | <hr/> 617,961 <hr/>       |
| <b><i>Historic Preservation</i></b>                                                                                                                       |                           |
| Scheduled replacement of computers and related equipment.                                                                                                 | 17,708                    |
| Scheduled replacement of mobile phones and related equipment.                                                                                             | 2,975                     |
| <i>Historic Preservation Total</i>                                                                                                                        | <hr/> 20,683 <hr/>        |
| <b><i>Homeless Services and Strategy Department</i></b>                                                                                                   |                           |
| Scheduled replacement of mobile phones and related equipment.                                                                                             | 600                       |
| <i>Homeless Services and Strategy Department Total</i>                                                                                                    | <hr/> 600 <hr/>           |



**FY 2027 PROPOSED BUDGET**  
**ALL FUNDS CAPITAL OUTLAY**

**FUND**

| <i>Department</i>                                                                                                                                                     | <b>FY 2027<br/>Amount</b> |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|
| <b>Capital Outlay Description</b>                                                                                                                                     |                           |
| <b>GENERAL FUND</b>                                                                                                                                                   |                           |
| <b><i>Human Resources</i></b>                                                                                                                                         |                           |
| Scheduled replacement of computers and related equipment.                                                                                                             | 158,466                   |
| <i>Human Resources Total</i>                                                                                                                                          | 158,466                   |
| <b><i>Human Services</i></b>                                                                                                                                          |                           |
| Scheduled replacement of computers and related equipment.                                                                                                             | 648,747                   |
| Adds funding for computer and equipment purchase for Ella Austin Community Center which is expected to open on 2027.                                                  | 82,942                    |
| Adds funding for the replacement of projectors at the District 2 and District 5 Senior Centers.                                                                       | 15,000                    |
| Adds funding for the replacement of fitness equipment, exercise bikes, treadmills, and other equipment, at the Normoyle, Walker Ranch, and District 5 senior centers. | 40,992                    |
| Adds funding for replacement of computer for Senior Meal Program.                                                                                                     | 29,750                    |
| Adds funding for the replacement of tablets with magnetic card swiping feature for senior meals programming.                                                          | 49,720                    |
| Scheduled replacement of mobile phones and related equipment.                                                                                                         | 36,692                    |
| <i>Human Services Total</i>                                                                                                                                           | 903,843                   |
| <b><i>Innovation</i></b>                                                                                                                                              |                           |
| Scheduled replacement of computers and related equipment.                                                                                                             | 14,474                    |
| <i>Innovation Total</i>                                                                                                                                               | 14,474                    |
| <b><i>Integrated Community Safety Office</i></b>                                                                                                                      |                           |
| Scheduled replacement of computers and related equipment.                                                                                                             | 4,825                     |
| <i>Integrated Community Safety Office Total</i>                                                                                                                       | 4,825                     |



**FY 2027 PROPOSED BUDGET**  
**ALL FUNDS CAPITAL OUTLAY**

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**FUND**


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| <i>Department</i>                                                                                                                                                | <b>FY 2027<br/>Amount</b> |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|
| <b>Capital Outlay Description</b>                                                                                                                                |                           |
| <hr/> <b>GENERAL FUND</b> <hr/>                                                                                                                                  |                           |
| <b><i>Library</i></b>                                                                                                                                            |                           |
| Adds funding to replace old, broken, and outdated furniture, fixtures, and equipment at all library locations for public use.                                    | 744,759                   |
| Scheduled replacement of mobile phones and related equipment.                                                                                                    | 85,561                    |
| Adds funding for furniture and computer equipment for the Carver Branch Library expansion.                                                                       | 12,000                    |
| Scheduled replacement of computers and related equipment.                                                                                                        | 728,942                   |
| Adds funding for safety and security related equipment, including cameras and monitors, scanners, and the addition of one vehicle.                               | 471,920                   |
| Adds funding for the replacement of broken or damaged furniture and equipment utilized by the public at SAPL locations, including desks, chairs, and technology. | 69,100                    |
| <i>Library Total</i>                                                                                                                                             | <hr/> 2,112,282 <hr/>     |
| <b><i>Management &amp; Budget</i></b>                                                                                                                            |                           |
| Scheduled replacement of computers and related equipment.                                                                                                        | 3,234                     |
| <i>Management &amp; Budget Total</i>                                                                                                                             | <hr/> 3,234 <hr/>         |
| <b><i>Mayor &amp; Council</i></b>                                                                                                                                |                           |
| Scheduled replacement of computers and related equipment.                                                                                                        | 185,321                   |
| Scheduled replacement of mobile phones and related equipment.                                                                                                    | 16,862                    |
| <i>Mayor &amp; Council Total</i>                                                                                                                                 | <hr/> 202,183 <hr/>       |
| <b><i>Military &amp; Veteran Affairs</i></b>                                                                                                                     |                           |
| Scheduled replacement of computers and related equipment.                                                                                                        | 4,825                     |
| <i>Military &amp; Veteran Affairs Total</i>                                                                                                                      | <hr/> 4,825 <hr/>         |
| <b><i>Municipal Court</i></b>                                                                                                                                    |                           |
| Scheduled replacement of computers and related equipment.                                                                                                        | 76,954                    |
| Adds funding for new Courtroom Furniture to include chairs, cabinets, tables, and shelving.                                                                      | 18,512                    |
| <i>Municipal Court Total</i>                                                                                                                                     | <hr/> 95,466 <hr/>        |



**FY 2027 PROPOSED BUDGET**  
**ALL FUNDS CAPITAL OUTLAY**

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**FUND**


---

**Department**
**Capital Outlay Description**
**FY 2027  
Amount**


---

**GENERAL FUND**


---

***Neighborhood and Housing Services Department***

|                                                                                          |        |
|------------------------------------------------------------------------------------------|--------|
| Adds funding for two new vehicles to be utilized by the Home Rehab Team for site visits. | 82,030 |
| Scheduled replacement of mobile phones and related equipment.                            | 3,256  |
| Scheduled replacement of computers and related equipment.                                | 60,505 |

|                                                           |         |
|-----------------------------------------------------------|---------|
| <i>Neighborhood and Housing Services Department Total</i> | 145,791 |
|-----------------------------------------------------------|---------|

***Park Police***

|                                                           |        |
|-----------------------------------------------------------|--------|
| Scheduled replacement of computers and related equipment. | 15,683 |
|-----------------------------------------------------------|--------|

|                          |        |
|--------------------------|--------|
| <i>Park Police Total</i> | 15,683 |
|--------------------------|--------|

***Parks & Recreation***

|                                                                                                                                                  |         |
|--------------------------------------------------------------------------------------------------------------------------------------------------|---------|
| Scheduled replacement of mobile phones and related equipment.                                                                                    | 139,202 |
| Scheduled replacement of computers and related equipment.                                                                                        | 266,260 |
| Adds funding for vehicles and equipment to support the acquisition and development of additional greenway trails, walking loops, and park acres. | 219,170 |

|                                     |         |
|-------------------------------------|---------|
| <i>Parks &amp; Recreation Total</i> | 624,632 |
|-------------------------------------|---------|

***Planning Department***

|                                                               |        |
|---------------------------------------------------------------|--------|
| Scheduled replacement of computers and related equipment.     | 74,461 |
| Scheduled replacement of mobile phones and related equipment. | 4,460  |

|                                  |        |
|----------------------------------|--------|
| <i>Planning Department Total</i> | 78,921 |
|----------------------------------|--------|



**FY 2027 PROPOSED BUDGET**  
**ALL FUNDS CAPITAL OUTLAY**

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**FUND**


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| <i>Department</i>                                                                                                     | <b>FY 2027<br/>Amount</b> |
|-----------------------------------------------------------------------------------------------------------------------|---------------------------|
| <b>Capital Outlay Description</b>                                                                                     |                           |
| <hr/> <b>GENERAL FUND</b> <hr/>                                                                                       |                           |
| <b><i>Police</i></b>                                                                                                  |                           |
| Adds funding for replacement of one K-9.                                                                              | 17,500                    |
| Scheduled replacement of computers and related equipment.                                                             | 771,914                   |
| Adds funding for computers and related equipment for the South Flores Police Substation scheduled to open in FY 2027. | 57,977                    |
| Adds funding for equipment and furniture for three Crime Scene Unit positions.                                        | 18,717                    |
| Adds equipment funding for the conversion of 22 Park Police Officers to Uniform Police Officers.                      | 61,820                    |
| Adds funding for 14 Police Pursuit Vehicles (2 vehicles per substation).                                              | 1,307,645                 |
| Adds funding for the replacement of 20 bikes.                                                                         | 39,459                    |
| Adds funding for the purchase of Tasers.                                                                              | 1,361,516                 |
| Adds funding to replace 20 cameras beyond their useful life for the Crime Scene Unit.                                 | 39,800                    |
| Adds funding for three vehicles to transport drones from location to location.                                        | 291,076                   |
| Scheduled replacement of mobile phones and related equipment.                                                         | 86,805                    |
| <i>Police Total</i>                                                                                                   | <hr/> 4,054,229 <hr/>     |
| <b><i>Public Works</i></b>                                                                                            |                           |
| Adds funding for a 3 wheel slurry wagon trailer to support the delivery of pavement preservation projects.            | 108,100                   |
| Scheduled replacement of mobile phones and related equipment.                                                         | 19,320                    |
| Scheduled replacement of computers and related equipment.                                                             | 331,351                   |
| <i>Public Works Total</i>                                                                                             | <hr/> 458,771 <hr/>       |



**FY 2027 PROPOSED BUDGET**  
**ALL FUNDS CAPITAL OUTLAY**

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**FUND**


---

| <i>Department</i>                                             | <b>FY 2027</b>                |
|---------------------------------------------------------------|-------------------------------|
| <b>Capital Outlay Description</b>                             | <b>Amount</b>                 |
| <hr/> <b>GENERAL FUND</b> <hr/>                               |                               |
| <i><b>Transportation</b></i>                                  |                               |
| Scheduled replacement of mobile phones and related equipment. | 6,858                         |
| Scheduled replacement of computers and related equipment.     | 32,012                        |
| <i>Transportation Total</i>                                   | <hr/> 38,870 <hr/>            |
| <i><b>World Heritage</b></i>                                  |                               |
| Scheduled replacement of computers and related equipment.     | 9,649                         |
| Scheduled replacement of mobile phones and related equipment. | 2,438                         |
| <i>World Heritage Total</i>                                   | <hr/> 12,087 <hr/>            |
| <b>GENERAL FUND TOTAL</b>                                     | <hr/> <b>11,703,208</b> <hr/> |
| <hr/> <b>ADVANCED TRANSPORTATION DISTRICT FUND</b> <hr/>      |                               |
| <i><b>Public Works</b></i>                                    |                               |
| Scheduled replacement of computers and related equipment.     | 54,314                        |
| Scheduled replacement of mobile phones and related equipment. | 690                           |
| <i>Public Works Total</i>                                     | <hr/> 55,004 <hr/>            |
| <i><b>Transportation</b></i>                                  |                               |
| Scheduled replacement of computers and related equipment.     | 19,298                        |
| <i>Transportation Total</i>                                   | <hr/> 19,298 <hr/>            |
| <b>ADVANCED TRANSPORTATION DISTRICT FUND TOTAL</b>            | <hr/> <b>74,302</b> <hr/>     |





**FY 2027 PROPOSED BUDGET**  
**ALL FUNDS CAPITAL OUTLAY**

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**FUND**


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**Department**
**Capital Outlay Description**
**FY 2027  
Amount**


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**AIRPORT OPERATING & MAINTENANCE FUND**


---

**Airport**

|                                                               |         |
|---------------------------------------------------------------|---------|
| Adds funding for new furniture and fixtures.                  | 82,206  |
| Adds funding for four replacement vehicles.                   | 200,680 |
| Scheduled replacement of mobile phones and related equipment. | 33,167  |
| Scheduled replacement of computers and related equipment.     | 75,768  |
| <i>Airport Total</i>                                          | 391,821 |

**Fire**

|                                                                                                               |        |
|---------------------------------------------------------------------------------------------------------------|--------|
| Adds funding for the replacement of Heavy Duty Stabilization equipment for Aircraft Rescue and Fire Fighting. | 53,941 |
| Scheduled replacement of computers and related equipment.                                                     | 3,234  |
| <i>Fire Total</i>                                                                                             | 57,175 |

**Police**

|                                                               |       |
|---------------------------------------------------------------|-------|
| Scheduled replacement of mobile phones and related equipment. | 1,275 |
| <i>Police Total</i>                                           | 1,275 |

|                                                       |         |
|-------------------------------------------------------|---------|
| <b>AIRPORT OPERATING &amp; MAINTENANCE FUND TOTAL</b> | 450,271 |
|-------------------------------------------------------|---------|

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**ARTS & CULTURE FUND**


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**Arts & Culture**

|                                                               |        |
|---------------------------------------------------------------|--------|
| Scheduled replacement of computers and related equipment.     | 26,732 |
| Scheduled replacement of mobile phones and related equipment. | 3,311  |
| <i>Arts &amp; Culture Total</i>                               | 30,043 |

|                                      |        |
|--------------------------------------|--------|
| <b>ARTS &amp; CULTURE FUND TOTAL</b> | 30,043 |
|--------------------------------------|--------|



**FY 2027 PROPOSED BUDGET**  
**ALL FUNDS CAPITAL OUTLAY**

**FUND**

| <i>Department</i>                                             | <b>FY 2027<br/>Amount</b> |
|---------------------------------------------------------------|---------------------------|
| <b>Capital Outlay Description</b>                             |                           |
| <b>CAPITAL MANAGEMENT SERVICES FUND</b>                       |                           |
| <b><i>Capital Delivery Department</i></b>                     |                           |
| Scheduled replacement of computers and related equipment.     | 212,944                   |
| Scheduled replacement of mobile phones and related equipment. | 7,830                     |
| <i>Capital Delivery Department Total</i>                      | <u>220,774</u>            |
| <b><i>Economic Development</i></b>                            |                           |
| Scheduled replacement of computers and related equipment.     | 7,889                     |
| <i>Economic Development Total</i>                             | <u>7,889</u>              |
| <b><i>Neighborhood and Housing Services Department</i></b>    |                           |
| Scheduled replacement of computers and related equipment.     | 82,089                    |
| Scheduled replacement of mobile phones and related equipment. | 450                       |
| <i>Neighborhood and Housing Services Department Total</i>     | <u>82,539</u>             |
| <b><i>Parks &amp; Recreation</i></b>                          |                           |
| Scheduled replacement of computers and related equipment.     | 4,825                     |
| <i>Parks &amp; Recreation Total</i>                           | <u>4,825</u>              |
| <b><i>Transportation</i></b>                                  |                           |
| Scheduled replacement of computers and related equipment.     | 4,825                     |
| <i>Transportation Total</i>                                   | <u>4,825</u>              |
| <b>CAPITAL MANAGEMENT SERVICES FUND TOTAL</b>                 | <u><u>320,852</u></u>     |



**FY 2027 PROPOSED BUDGET**  
**ALL FUNDS CAPITAL OUTLAY**

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**FUND**


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| <i>Department</i>                                                                                                                                         | <b>FY 2027<br/>Amount</b> |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|
| <b>Capital Outlay Description</b>                                                                                                                         |                           |
| <hr/> <b>COMMUNITY &amp; VISITOR FACILITIES FUND</b> <hr/>                                                                                                |                           |
| <i>Convention &amp; Sports Facilities</i>                                                                                                                 |                           |
| Adds funding for furniture and computer equipment for new Contract Officer position.                                                                      | 7,445                     |
| Scheduled replacement of computers and related equipment.                                                                                                 | 162,932                   |
| Adds funding to replace end of life network infrastructure to maintain secure, reliable, and supported connectivity.                                      | 53,289                    |
| Scheduled replacement of mobile phones and related equipment.                                                                                             | 38,818                    |
| <i>Convention &amp; Sports Facilities Total</i>                                                                                                           | <hr/> 262,484             |
| <b>COMMUNITY &amp; VISITOR FACILITIES FUND TOTAL</b>                                                                                                      | <hr/> <hr/> 262,484       |
| <hr/> <b>CONFISCATED PROPERTY FUND</b> <hr/>                                                                                                              |                           |
| <i>Police</i>                                                                                                                                             |                           |
| Adds funding for replacement of Computers/Mobile Devices, one Vehicle, Equipment for Training Officers/Cadets, and purchase of Drones and SWAT Shield(s). | 220,851                   |
| Scheduled replacement of mobile phones and related equipment.                                                                                             | 1,661                     |
| <i>Police Total</i>                                                                                                                                       | <hr/> 222,512             |
| <b>CONFISCATED PROPERTY FUND TOTAL</b>                                                                                                                    | <hr/> <hr/> 222,512       |
| <hr/> <b>DEVELOPMENT SERVICES FUND</b> <hr/>                                                                                                              |                           |
| <i>Development Services</i>                                                                                                                               |                           |
| Scheduled replacement of computers and related equipment.                                                                                                 | 561,784                   |
| Adds funding for the replacement of end of life network infrastructure to maintain secure, reliable, and supported connectivity.                          | 8,198                     |
| Scheduled replacement of mobile phones and related equipment.                                                                                             | 11,462                    |
| <i>Development Services Total</i>                                                                                                                         | <hr/> 581,444             |
| <b>DEVELOPMENT SERVICES FUND TOTAL</b>                                                                                                                    | <hr/> <hr/> 581,444       |



**FY 2027 PROPOSED BUDGET**  
**ALL FUNDS CAPITAL OUTLAY**

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**FUND**


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| <i>Department</i>                                                                                                                  | <b>FY 2027<br/>Amount</b>     |
|------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|
| <b>Capital Outlay Description</b>                                                                                                  |                               |
| <hr/> <b>EMPLOYEE BENEFITS FUND</b> <hr/>                                                                                          |                               |
| <i>Human Resources</i>                                                                                                             |                               |
| Scheduled replacement of computers and related equipment.                                                                          | 22,638                        |
| <i>Human Resources Total</i>                                                                                                       | <hr/> 22,638 <hr/>            |
| <b>EMPLOYEE BENEFITS FUND TOTAL</b>                                                                                                | <hr/> <b>22,638</b> <hr/>     |
| <hr/> <b>ENERGY EFFICIENCY FUND</b> <hr/>                                                                                          |                               |
| <i>Resilience &amp; Sustainability</i>                                                                                             |                               |
| Scheduled replacement of computers and related equipment.                                                                          | 6,129                         |
| <i>Resilience &amp; Sustainability Total</i>                                                                                       | <hr/> 6,129 <hr/>             |
| <b>ENERGY EFFICIENCY FUND TOTAL</b>                                                                                                | <hr/> <b>6,129</b> <hr/>      |
| <hr/> <b>EQUIPMENT RENEWAL &amp; REPLACEMENT FUND</b> <hr/>                                                                        |                               |
| <i>Building &amp; Equipment Services</i>                                                                                           |                               |
| Scheduled replacement of city-wide equipment and vehicles.                                                                         | 70,733,757                    |
| <i>Building &amp; Equipment Services Total</i>                                                                                     | <hr/> 70,733,757 <hr/>        |
| <b>EQUIPMENT RENEWAL &amp; REPLACEMENT FUND TOTAL</b>                                                                              | <hr/> <b>70,733,757</b> <hr/> |
| <hr/> <b>FACILITY SERVICES FUND</b> <hr/>                                                                                          |                               |
| <i>Building &amp; Equipment Services</i>                                                                                           |                               |
| Scheduled replacement of mobile phones and related equipment.                                                                      | 27,400                        |
| Scheduled replacement of computers and related equipment.                                                                          | 34,335                        |
| Adds funding for the purchase of one new vehicle for custodial and maintenance staff to service new facilities opening in FY 2027. | 50,000                        |
| <i>Building &amp; Equipment Services Total</i>                                                                                     | <hr/> 111,735 <hr/>           |
| <b>FACILITY SERVICES FUND TOTAL</b>                                                                                                | <hr/> <b>111,735</b> <hr/>    |



**FY 2027 PROPOSED BUDGET**  
**ALL FUNDS CAPITAL OUTLAY**

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**FUND**


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| <i>Department</i>                                                                                                                                            | <b>FY 2027</b>             |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------|
| <b>Capital Outlay Description</b>                                                                                                                            | <b>Amount</b>              |
| <hr/> <b>FLEET SERVICES FUND</b> <hr/>                                                                                                                       |                            |
| <b><i>Building &amp; Equipment Services</i></b>                                                                                                              |                            |
| Scheduled replacement of mobile phones and related equipment.                                                                                                | 1,206                      |
| Scheduled replacement of computers and related equipment.                                                                                                    | 35,926                     |
| <i>Building &amp; Equipment Services Total</i>                                                                                                               | <hr/> 37,132 <hr/>         |
| <b><i>Solid Waste Management</i></b>                                                                                                                         |                            |
| Adds funding for the replacement of obsolete batteries and diagnostic software for a new service truck and hot shot truck, and laptops to retrofit vehicles. | 28,028                     |
| Adds funding for new and replacement floor jacks.                                                                                                            | 30,486                     |
| Scheduled replacement of mobile phones and related equipment.                                                                                                | 1,350                      |
| Adds funding for the addition of one utility cart vehicle and vehicle lift.                                                                                  | 27,690                     |
| Adds funding for shop equipment to include fork lifts, welding attachments, ramps, shop vac, utility carts, and other shop materials.                        | 49,928                     |
| Scheduled replacement of computers and related equipment.                                                                                                    | 61,631                     |
| <i>Solid Waste Management Total</i>                                                                                                                          | <hr/> 199,113 <hr/>        |
| <b>FLEET SERVICES FUND TOTAL</b>                                                                                                                             | <hr/> <b>236,245</b> <hr/> |
| <hr/> <b>INFORMATION TECHNOLOGY SERVICES FUND</b> <hr/>                                                                                                      |                            |
| <b><i>Information Technology Services</i></b>                                                                                                                |                            |
| Scheduled replacement of computers and related equipment.                                                                                                    | 442,677                    |
| Scheduled replacement of mobile phones and related equipment.                                                                                                | 3,152                      |
| Adds funding for one new Utility Vehicle for the transport of materials, equipment, and tools across multiple sites.                                         | 32,174                     |
| <i>Information Technology Services Total</i>                                                                                                                 | <hr/> 478,003 <hr/>        |
| <b>INFORMATION TECHNOLOGY SERVICES FUND TOTAL</b>                                                                                                            | <hr/> <b>478,003</b> <hr/> |



**FY 2027 PROPOSED BUDGET**  
**ALL FUNDS CAPITAL OUTLAY**

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**FUND**


---

**Department**
**Capital Outlay Description**
**FY 2027  
Amount**


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**MARKET SQUARE FUND**


---

**Downtown Operations**

|                                                                                                                      |        |
|----------------------------------------------------------------------------------------------------------------------|--------|
| Scheduled replacement of computers and related equipment.                                                            | 14,209 |
| Adds funding to replace end of life network infrastructure to maintain secure, reliable, and supported connectivity. | 93,376 |
| Scheduled replacement of mobile phones and related equipment.                                                        | 150    |

|                                  |         |
|----------------------------------|---------|
| <i>Downtown Operations Total</i> | 107,735 |
|----------------------------------|---------|

|                                 |         |
|---------------------------------|---------|
| <b>MARKET SQUARE FUND TOTAL</b> | 107,735 |
|---------------------------------|---------|

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**MUNICIPAL COURT SECURITY FUND**


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**Municipal Court**

|                                                                                    |        |
|------------------------------------------------------------------------------------|--------|
| Adds funding for the replacement of a Baggage Scanner System                       | 43,698 |
| Adds funding to replace one Walk-Through Metal Detector that is over 15 years old. | 5,224  |

|                              |        |
|------------------------------|--------|
| <i>Municipal Court Total</i> | 48,922 |
|------------------------------|--------|

|                                            |        |
|--------------------------------------------|--------|
| <b>MUNICIPAL COURT SECURITY FUND TOTAL</b> | 48,922 |
|--------------------------------------------|--------|

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**MUNICIPAL COURT TECHNOLOGY FUND**


---

**Municipal Court**

|                                                               |       |
|---------------------------------------------------------------|-------|
| Scheduled replacement of mobile phones and related equipment. | 8,520 |
|---------------------------------------------------------------|-------|

|                              |       |
|------------------------------|-------|
| <i>Municipal Court Total</i> | 8,520 |
|------------------------------|-------|

|                                              |       |
|----------------------------------------------|-------|
| <b>MUNICIPAL COURT TECHNOLOGY FUND TOTAL</b> | 8,520 |
|----------------------------------------------|-------|

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**FY 2027 PROPOSED BUDGET**  
**ALL FUNDS CAPITAL OUTLAY**

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**FUND**


---

**Department**
**Capital Outlay Description**
**FY 2027  
Amount**


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**PARKING OPERATING & MAINTENANCE FUND**


---

**Downtown Operations**

Scheduled replacement of computers and related equipment. 46,032

Scheduled replacement of mobile phones and related equipment. 1,350

Adds funding to replace end of life network infrastructure to maintain secure, reliable, and supported connectivity. 16,397

*Downtown Operations Total* 63,779

**PARKING OPERATING & MAINTENANCE FUND TOTAL** 63,779

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**PARKS ENVIRONMENTAL FUND**


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**Parks & Recreation**

Scheduled replacement of computers and related equipment. 3,065

*Parks & Recreation Total* 3,065

**PARKS ENVIRONMENTAL FUND TOTAL** 3,065

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**PRE-K 4 SA FUND**


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**Pre-K 4 SA**

Scheduled replacement of computers and related equipment. 120,916

*Pre-K 4 SA Total* 120,916

**PRE-K 4 SA FUND TOTAL** 120,916

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**PUBLIC EDUCATION & GOVERNMENT FUND**


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**Communications & Engagement**

Scheduled replacement of computers and related equipment. 40,424

Adds funding for upgrades to facilities and equipment. 1,500,000

Scheduled replacement of mobile phones and related equipment. 4,572

*Communications & Engagement Total* 1,544,996

**PUBLIC EDUCATION & GOVERNMENT FUND TOTAL** 1,544,996

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**FY 2027 PROPOSED BUDGET**  
**ALL FUNDS CAPITAL OUTLAY**

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**FUND**


---

| <i>Department</i>                                                                                                    | <b>FY 2027</b>      |
|----------------------------------------------------------------------------------------------------------------------|---------------------|
| <b>Capital Outlay Description</b>                                                                                    | <b>Amount</b>       |
| <hr/> <b>PURCHASING &amp; GENERAL SERVICES FUND</b> <hr/>                                                            |                     |
| <i>Finance</i>                                                                                                       |                     |
| Adds funding to replace one folder/insert machine for Print Shop operations.                                         | 55,650              |
| Scheduled replacement of computers and related equipment.                                                            | 122,493             |
| Adds funding for the replacement of one black and white printing press.                                              | 45,000              |
| <i>Finance Total</i>                                                                                                 | <hr/> 223,143 <hr/> |
| <b>PURCHASING &amp; GENERAL SERVICES FUND TOTAL</b>                                                                  | <hr/> 223,143 <hr/> |
| <hr/> <b>RESILIENCY, ENERGY EFFICIENCY, &amp; SUSTAINABILITY FUND</b> <hr/>                                          |                     |
| <i>Health</i>                                                                                                        |                     |
| Scheduled replacement of mobile phones and related equipment.                                                        | 75                  |
| <i>Health Total</i>                                                                                                  | <hr/> 75 <hr/>      |
| <i>Resilience &amp; Sustainability</i>                                                                               |                     |
| Scheduled replacement of computers and related equipment.                                                            | 9,363               |
| <i>Resilience &amp; Sustainability Total</i>                                                                         | <hr/> 9,363 <hr/>   |
| <b>RESILIENCY, ENERGY EFFICIENCY, &amp; SUSTAINABILITY FUND TOTAL</b>                                                | <hr/> 9,438 <hr/>   |
| <hr/> <b>RIGHT OF WAY MANAGEMENT FUND</b> <hr/>                                                                      |                     |
| <i>Public Works</i>                                                                                                  |                     |
| Adds funding to replace end of life network infrastructure to maintain secure, reliable, and supported connectivity. | 25,789              |
| Scheduled replacement of mobile phones and related equipment.                                                        | 8,490               |
| Scheduled replacement of computers and related equipment.                                                            | 54,028              |
| <i>Public Works Total</i>                                                                                            | <hr/> 88,307 <hr/>  |
| <b>RIGHT OF WAY MANAGEMENT FUND TOTAL</b>                                                                            | <hr/> 88,307 <hr/>  |





**FY 2027 PROPOSED BUDGET**  
**ALL FUNDS CAPITAL OUTLAY**

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**FUND**


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| <i>Department</i>                                         | <b>FY 2027<br/>Amount</b> |
|-----------------------------------------------------------|---------------------------|
| <b>Capital Outlay Description</b>                         |                           |
| <hr/> <b>SA: READY TO WORK FUND</b> <hr/>                 |                           |
| <b><i>SA Ready to Work</i></b>                            |                           |
| Scheduled replacement of computers and related equipment. | 2,500                     |
| <i>SA Ready to Work Total</i>                             | <hr/> 2,500 <hr/>         |
| <b>SA: READY TO WORK FUND TOTAL</b>                       | <hr/> <hr/> 2,500 <hr/>   |

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**SELF-INSURANCE LIABILITY FUND**


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|                                                           |                          |
|-----------------------------------------------------------|--------------------------|
| <b><i>City Attorney</i></b>                               |                          |
| Scheduled replacement of computers and related equipment. | 43,582                   |
| <i>City Attorney Total</i>                                | <hr/> 43,582 <hr/>       |
| <b><i>Risk Management</i></b>                             |                          |
| Scheduled replacement of computers and related equipment. | 12,936                   |
| <i>Risk Management Total</i>                              | <hr/> 12,936 <hr/>       |
| <b>SELF-INSURANCE LIABILITY FUND TOTAL</b>                | <hr/> <hr/> 56,518 <hr/> |

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**SELF-INSURANCE WORKERS' COMPENSATION FUND**


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|                                                               |                          |
|---------------------------------------------------------------|--------------------------|
| <b><i>City Attorney</i></b>                                   |                          |
| Scheduled replacement of computers and related equipment.     | 19,065                   |
| <i>City Attorney Total</i>                                    | <hr/> 19,065 <hr/>       |
| <b><i>Risk Management</i></b>                                 |                          |
| Scheduled replacement of mobile phones and related equipment. | 8,714                    |
| Scheduled replacement of computers and related equipment.     | 12,936                   |
| <i>Risk Management Total</i>                                  | <hr/> 21,650 <hr/>       |
| <b>SELF-INSURANCE WORKERS' COMPENSATION FUND TOTAL</b>        | <hr/> <hr/> 40,715 <hr/> |



**FY 2027 PROPOSED BUDGET**  
**ALL FUNDS CAPITAL OUTLAY**

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**FUND**


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| <i>Department</i>                                                                                                                 | <b>FY 2027<br/>Amount</b>  |
|-----------------------------------------------------------------------------------------------------------------------------------|----------------------------|
| <b>Capital Outlay Description</b>                                                                                                 |                            |
| <hr/> <b>SOLID WASTE OPERATING &amp; MAINTENANCE FUND</b> <hr/>                                                                   |                            |
| <i><b>Solid Waste Management</b></i>                                                                                              |                            |
| Adds funding for the purchase of an Automated Side Loader to maintain appropriate service levels as customer base steadily grows. | 550,850                    |
| Scheduled replacement of mobile phones and related equipment.                                                                     | 30,812                     |
| Adds funding to replace end of life network infrastructure to maintain secure, reliable, and supported connectivity.              | 51,191                     |
| Adds funding for a dump trailer to streamline carcass unloading.                                                                  | 10,646                     |
| Scheduled replacement of computers and related equipment.                                                                         | 134,522                    |
| Adds funding for commercial-grade zero-turn mowers.                                                                               | 29,998                     |
| Adds funding for a walk behind skid steer for the illegal dumping team.                                                           | 42,982                     |
| Adds funding to reconfigure 2 rear-load trucks (10cy & 20cy).                                                                     | 124,499                    |
| <i>Solid Waste Management Total</i>                                                                                               | <hr/> 975,500              |
| <b>SOLID WASTE OPERATING &amp; MAINTENANCE FUND TOTAL</b>                                                                         | <hr/> <b>975,500</b> <hr/> |
| <hr/> <b>STORM WATER OPERATING FUND</b> <hr/>                                                                                     |                            |
| <i><b>Public Works</b></i>                                                                                                        |                            |
| Scheduled replacement of computers and related equipment.                                                                         | 131,160                    |
| Scheduled replacement of mobile phones and related equipment.                                                                     | 35,547                     |
| Adds funding to replace end of life network infrastructure to maintain secure, reliable, and supported connectivity.              | 8,199                      |
| <i>Public Works Total</i>                                                                                                         | <hr/> 174,906              |
| <b>STORM WATER OPERATING FUND TOTAL</b>                                                                                           | <hr/> <b>174,906</b> <hr/> |



**FY 2027 PROPOSED BUDGET**  
**ALL FUNDS CAPITAL OUTLAY**

**FUND**

| <i>Department</i>                                                                        | <b>FY 2027<br/>Amount</b> |
|------------------------------------------------------------------------------------------|---------------------------|
| <b>Capital Outlay Description</b>                                                        |                           |
| <b>STORM WATER REGIONAL FACILITIES FUND</b>                                              |                           |
| <i>Public Works</i>                                                                      |                           |
| Scheduled replacement of mobile phones and related equipment.                            | 2,997                     |
| <i>Public Works Total</i>                                                                | 2,997                     |
| <b>STORM WATER REGIONAL FACILITIES FUND TOTAL</b>                                        | 2,997                     |
| <b>TAX INCREMENT FINANCING FUND</b>                                                      |                           |
| <i>Neighborhood and Housing Services Department</i>                                      |                           |
| Scheduled replacement of computers and related equipment.                                | 4,825                     |
| Adds funding for the purchase of two computers for new positions.                        | 6,520                     |
| <i>Neighborhood and Housing Services Department Total</i>                                | 11,345                    |
| <b>TAX INCREMENT FINANCING FUND TOTAL</b>                                                | 11,345                    |
| <b>TREE CANOPY PRESERVATION &amp; MITIGATION FUND</b>                                    |                           |
| <i>Parks &amp; Recreation</i>                                                            |                           |
| Scheduled replacement of computers and related equipment.                                | 30,157                    |
| Scheduled replacement of mobile phones and related equipment.                            | 10,588                    |
| <i>Parks &amp; Recreation Total</i>                                                      | 40,745                    |
| <b>TREE CANOPY PRESERVATION &amp; MITIGATION FUND TOTAL</b>                              | 40,745                    |
| <b>TRUANCY PREVENTION &amp; INTERVENTION FUND</b>                                        |                           |
| <i>Municipal Court</i>                                                                   |                           |
| Scheduled replacement of computers and related equipment.                                | 6,129                     |
| Replacing 30-year-old furniture including cabinets, tables, chairs, desks, and paneling. | 64,256                    |
| <i>Municipal Court Total</i>                                                             | 70,385                    |
| <b>TRUANCY PREVENTION &amp; INTERVENTION FUND TOTAL</b>                                  | 70,385                    |
| <b>TOTAL CAPITAL OUTLAY - ALL FUNDS</b>                                                  | 88,828,055                |



# CAPITAL IMPROVEMENT PLAN



## Six-Year Capital Improvements Program

The FY 2027 through FY 2032 Capital Improvements Program for the City of San Antonio totals \$3.4 billion. The six-year program contains 239 projects and represents the City's long-range physical infrastructure development and improvement plan. Items in the six-year plan include new streets and sidewalks, drainage enhancement projects, park and library facility rehabilitation projects, aquifer land acquisition and linear park development, public health and safety enhancements, airport system improvements, technology improvements, flood control projects, and municipal facility construction and refurbishment projects. The one-year Proposed Capital Budget for FY 2027 totals \$1.4 billion. The following table details the planned expenditures by program area:

### FY 2027 – FY 2032 Capital Program by Category (\$ in Thousands)

| Program Category          | FY 2027 Amount      | FY 2027 - FY 2032 Amount | %             |
|---------------------------|---------------------|--------------------------|---------------|
| Streets                   | \$ 218,187          | \$ 755,005               | 15.5%         |
| Parks                     | 75,352              | 225,243                  | 5.3%          |
| Air Transportation        | 859,544             | 1,697,055                | 61.0%         |
| Drainage                  | 70,635              | 223,428                  | 5.0%          |
| Municipal Facilities      | 65,791              | 129,666                  | 4.7%          |
| Information Technology    | 45,907              | 145,652                  | 3.3%          |
| Law Enforcement           | 29,144              | 43,828                   | 2.1%          |
| Libraries                 | 10,220              | 14,897                   | 0.7%          |
| Fire Protection           | 13,340              | 60,761                   | 0.9%          |
| Neighborhood Improvements | 21,873              | 58,408                   | 1.5%          |
| <b>Total</b>              | <b>\$ 1,409,993</b> | <b>\$ 3,353,943</b>      | <b>100.0%</b> |

The Capital Program is funded by various sources including the 2017 and 2022 General Obligation (G.O.) Bonds, Airport Passenger Facility Charge, Certificates of Obligation, Tax Notes, and other funding. The table below details the planned revenues by revenue source for FY 2027 and the total Proposed Capital Budget Program from FY 2027 through FY 2032.

**FY 2027 – FY 2032 Capital Program by Revenue Source**  
**(\$ in Thousands)**

| Revenue Source                             | FY 2027 Amount      | FY 2027 - FY 2032 Amount | %             |
|--------------------------------------------|---------------------|--------------------------|---------------|
| Previous Debt                              | \$ 7,948            | \$ 15,351                | 0.6%          |
| 2017 G.O. Bonds                            | 9,698               | 23,202                   | 0.7%          |
| 2022 G.O. Bonds                            | 262,984             | 640,328                  | 18.6%         |
| Aviation Funding*                          | 859,544             | 1,697,055                | 61.0%         |
| Certificates of Obligation                 | 163,908             | 578,003                  | 11.6%         |
| Other**                                    | 63,590              | 213,374                  | 4.5%          |
| Self-Supporting Certificates of Obligation | 5,427               | 17,427                   | 0.4%          |
| Tax Notes                                  | 35,394              | 163,638                  | 2.5%          |
| Grant Funding                              | 1,500               | 5,565                    | 0.1%          |
| <b>Total</b>                               | <b>\$ 1,409,993</b> | <b>\$ 3,353,943</b>      | <b>100.0%</b> |

\*Includes Airport Grants in the amount of \$42.5 Million in FY 2027

\*\*Includes Edward Aquifer Program and Linear Creekway Program



### Table 4-Spending Plan

**CAPITAL IMPROVEMENTS PROGRAM BY FUNCTION, PROGRAM AND PROJECT  
WITH PROJECTED REVENUE SOURCE(S), SCOPE AND COUNCIL DISTRICT LOCATION(S)  
For FY 2027 Through FY 2032  
(Dollars In Thousands)**

| FUNCTION/PROGRAM/PROJ./REV./SCOPE   | FY 2027                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 | TOTAL   |
|-------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|---------|
| GENERAL GOVERNMENT                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |         |         |         |         |         |         |
| INFORMATION TECHNOLOGY              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |         |         |         |         |         |         |
| FINANCIAL SYSTEM UPGRADE            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |         |         |         |         |         |         |
| PRIOR DEBT PROCEEDS - TAX NOTES     | 1,552                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 11      | 0       | 0       | 0       | 0       | 1,563   |
| UNISSUED CERTIFICATES OF OBLIGATION | 23,725                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 10,024  | 0       | 0       | 0       | 0       | 33,749  |
| Total                               | 25,277                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 10,035  | 0       | 0       | 0       | 0       | 35,312  |
| Council District(s)                 | Project (09-00137) - This project will provide funding for the upgrade of the City's financial system.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |         |         |         |         |         |         |
| CW                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |         |         |         |         |         |         |
| PUBLIC SAFETY CAD SYSTEM UPGRADE    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |         |         |         |         |         |         |
| UNISSUED TAX NOTES                  | 2,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 0       | 0       | 0       | 0       | 0       | 2,000   |
| Total                               | 2,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 0       | 0       | 0       | 0       | 0       | 2,000   |
| Council District(s)                 | Project (09-00173) - The upgrade to the CAD system will be conducted in two phases. First phase is implementing the supporting network, compute, storage, memory, virtual and database infrastructure to host a "High Availability Always On" Windows server failover clustering solution that will provide an enterprise-level reliability to the CAD environment. The second phase is the creation of a CJIS-Compliant "COSA-Untrusted" public safety domain to be known as the Alamo Area Regional Public Safety (AARPS) Domain.                                                                       |         |         |         |         |         |         |
| CW                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |         |         |         |         |         |         |
| TECHNOLOGY TRANSFORMATION PROJECT   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |         |         |         |         |         |         |
| PRIOR DEBT PROCEEDS - TAX NOTES     | 1,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 1,000   | 1,250   | 1,250   | 1,500   | 590     | 6,590   |
| UNISSUED TAX NOTES                  | 17,630                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 21,740  | 15,480  | 15,120  | 18,820  | 12,960  | 101,750 |
| Total                               | 18,630                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 22,740  | 16,730  | 16,370  | 20,320  | 13,550  | 108,340 |
| Council District(s)                 | Project (09-00187) - The Technology Transformation Capital Program supports the acquisition, replacement, expansion, and improvement of technology assets and services that enable City operations, enhance public service delivery, and protect critical infrastructure. This program addresses new and evolving technology needs, the replacement of aging or end-of-life systems and infrastructure, and strategic IT investments that strengthen operational effectiveness, service security, and long-term sustainability in alignment with the City's strategic goals and asset planning practices. |         |         |         |         |         |         |
| CW                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |         |         |         |         |         |         |
| TOTAL INFORMATION TECHNOLOGY        | 45,907                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 32,775  | 16,730  | 16,370  | 20,320  | 13,550  | 145,652 |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE                           | FY 2027                                                                                                                                                                                                                                                             | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 | TOTAL  |
|-------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|--------|
| GENERAL GOVERNMENT                                          |                                                                                                                                                                                                                                                                     |         |         |         |         |         |        |
| MUNICIPAL FACILITIES                                        |                                                                                                                                                                                                                                                                     |         |         |         |         |         |        |
| ALAMODOME ARENA FLOOR BOXES                                 |                                                                                                                                                                                                                                                                     |         |         |         |         |         |        |
| HOT REDEMPTION AND CAPITAL FUND                             | 138                                                                                                                                                                                                                                                                 | 0       | 0       | 0       | 0       | 0       | 138    |
| Total                                                       | 138                                                                                                                                                                                                                                                                 | 0       | 0       | 0       | 0       | 0       | 138    |
| Council District(s)                                         | Project (45-00046) - The project will replace existing arena floor boxes with new metal junction boxes allowing for new electrical, data and water runs for efficient distribution of services for events.                                                          |         |         |         |         |         |        |
| 2                                                           |                                                                                                                                                                                                                                                                     |         |         |         |         |         |        |
| ALAMODOME MAINTENANCE                                       |                                                                                                                                                                                                                                                                     |         |         |         |         |         |        |
| HOT REDEMPTION AND CAPITAL FUND                             | 1,182                                                                                                                                                                                                                                                               | 100     | 0       | 0       | 0       | 0       | 1,282  |
| Total                                                       | 1,182                                                                                                                                                                                                                                                               | 100     | 0       | 0       | 0       | 0       | 1,282  |
| Council District(s)                                         | Project (45-00078) - This project provides funding for facility maintenance needs such as mechanical, electrical, plumbing, fire suppression, and replacement/repair of building finishes, systems, and technology.                                                 |         |         |         |         |         |        |
| 2                                                           |                                                                                                                                                                                                                                                                     |         |         |         |         |         |        |
| ALAMODOME RENOVATION                                        |                                                                                                                                                                                                                                                                     |         |         |         |         |         |        |
| HOT REDEMPTION AND CAPITAL FUND                             | 200                                                                                                                                                                                                                                                                 | 0       | 0       | 0       | 0       | 0       | 200    |
| PRIOR DEBT PROCEEDS - CERTIFICATES OF OBLIGATION            | 336                                                                                                                                                                                                                                                                 | 0       | 0       | 0       | 0       | 0       | 336    |
| UNISSUED TAXABLE SELF-SUPPORTING CERTIFICATES OF OBLIGATION | 4,664                                                                                                                                                                                                                                                               | 5,000   | 0       | 0       | 0       | 0       | 9,664  |
| Total                                                       | 5,200                                                                                                                                                                                                                                                               | 5,000   | 0       | 0       | 0       | 0       | 10,200 |
| Council District(s)                                         | Project (45-00089) - This project includes various renovations to the Alamodome                                                                                                                                                                                     |         |         |         |         |         |        |
| 2                                                           |                                                                                                                                                                                                                                                                     |         |         |         |         |         |        |
| ALAMODOME ROOF REPLACEMENT                                  |                                                                                                                                                                                                                                                                     |         |         |         |         |         |        |
| HOT REDEMPTION AND CAPITAL FUND                             | 0                                                                                                                                                                                                                                                                   | 1,000   | 0       | 0       | 0       | 0       | 1,000  |
| Total                                                       | 0                                                                                                                                                                                                                                                                   | 1,000   | 0       | 0       | 0       | 0       | 1,000  |
| Council District(s)                                         | Project (45-00065) - This project provides funding for the full replacement of Alamodome's entire roof including all accessory fans, exhausts and vents. The metal panels are original 30-year old panels, the single ply roof is near the end of its service life. |         |         |         |         |         |        |
| 2                                                           |                                                                                                                                                                                                                                                                     |         |         |         |         |         |        |
| ALAMODOME SAVOR IMPROVEMENTS                                |                                                                                                                                                                                                                                                                     |         |         |         |         |         |        |
| PRIOR DEBT PROCEEDS - CERTIFICATES OF OBLIGATION            | 427                                                                                                                                                                                                                                                                 | 0       | 0       | 0       | 0       | 0       | 427    |
| Total                                                       | 427                                                                                                                                                                                                                                                                 | 0       | 0       | 0       | 0       | 0       | 427    |
| Council District(s)                                         | Project (45-00084) - This project provides funding for catering improvements throughout the building, new SE kitchen smallwares, new suite smallwares, electrical for the Grab N Go stations.                                                                       |         |         |         |         |         |        |
| 2                                                           |                                                                                                                                                                                                                                                                     |         |         |         |         |         |        |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE                 | FY 2027                                                                                                                                                                                                                                                                                      | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 | TOTAL  |
|---------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|--------|
| GENERAL GOVERNMENT                                |                                                                                                                                                                                                                                                                                              |         |         |         |         |         |        |
| MUNICIPAL FACILITIES                              |                                                                                                                                                                                                                                                                                              |         |         |         |         |         |        |
| ALAMODOME WI-FI REPLACEMENT                       |                                                                                                                                                                                                                                                                                              |         |         |         |         |         |        |
| HOT REDEMPTION AND CAPITAL FUND                   | 1,196                                                                                                                                                                                                                                                                                        | 0       | 0       | 0       | 0       | 0       | 1,196  |
| Total                                             | 1,196                                                                                                                                                                                                                                                                                        | 0       | 0       | 0       | 0       | 0       | 1,196  |
| Council District(s)                               | Project (45-00064) - This project provides funding to replace outdated wifi infrastructure throughout the facility.                                                                                                                                                                          |         |         |         |         |         |        |
| 2                                                 |                                                                                                                                                                                                                                                                                              |         |         |         |         |         |        |
| ANIMAL CARE FACILITIES IMPROVEMENTS               |                                                                                                                                                                                                                                                                                              |         |         |         |         |         |        |
| 2022 GO PUBLIC SAFETY FACILITIES IMPROVEMENT BOND | 13,187                                                                                                                                                                                                                                                                                       | 0       | 0       | 0       | 0       | 0       | 13,187 |
| PRIOR DEBT PROCEEDS - CERTIFICATES OF OBLIGATION  | 819                                                                                                                                                                                                                                                                                          | 0       | 0       | 0       | 0       | 0       | 819    |
| PRIOR DEBT PROCEEDS - GENERAL OBLIGATION          | 397                                                                                                                                                                                                                                                                                          | 0       | 0       | 0       | 0       | 0       | 397    |
| Total                                             | 14,403                                                                                                                                                                                                                                                                                       | 0       | 0       | 0       | 0       | 0       | 14,403 |
| Council District(s)                               | Project (23-04041) - This project provides funding to construct facilities to improve the condition and expansion of veterinarian facilities.                                                                                                                                                |         |         |         |         |         |        |
| CW 6                                              |                                                                                                                                                                                                                                                                                              |         |         |         |         |         |        |
| CALDER ALLEY OUTDOOR STUDIO TVSA                  |                                                                                                                                                                                                                                                                                              |         |         |         |         |         |        |
| PEG FUND                                          | 464                                                                                                                                                                                                                                                                                          | 0       | 0       | 0       | 0       | 0       | 464    |
| Total                                             | 464                                                                                                                                                                                                                                                                                          | 0       | 0       | 0       | 0       | 0       | 464    |
| Council District(s)                               | Project (23-04202) - This project would transform the unused space into an outdoor television studio for TVSA, the City's public broadcast station and create an urban pocket park for the community.                                                                                        |         |         |         |         |         |        |
| 1                                                 |                                                                                                                                                                                                                                                                                              |         |         |         |         |         |        |
| CITY CLERK ARCHIVES DIGITIZATION                  |                                                                                                                                                                                                                                                                                              |         |         |         |         |         |        |
| UNISSUED CERTIFICATES OF OBLIGATION               | 1,240                                                                                                                                                                                                                                                                                        | 0       | 0       | 0       | 0       | 0       | 1,240  |
| Total                                             | 1,240                                                                                                                                                                                                                                                                                        | 0       | 0       | 0       | 0       | 0       | 1,240  |
| Council District(s)                               | Project (02-00001) - This project will create a digital archive to restore, preserve, and protect historic documentation for future generations. Digitizing the archival records will increase accessibility, communication, and awareness, to the public via our online Digital Collection. |         |         |         |         |         |        |
| CW                                                |                                                                                                                                                                                                                                                                                              |         |         |         |         |         |        |
| CITY TOWER                                        |                                                                                                                                                                                                                                                                                              |         |         |         |         |         |        |
| CITY TOWER TENANT IMPROVEMENT FUND                | 0                                                                                                                                                                                                                                                                                            | 400     | 1,666   | 0       | 0       | 0       | 2,066  |
| MUNICIPAL FACILITIES CORPORATION                  | 2,078                                                                                                                                                                                                                                                                                        | 2,675   | 0       | 0       | 0       | 0       | 4,753  |
| Total                                             | 2,078                                                                                                                                                                                                                                                                                        | 3,075   | 1,666   | 0       | 0       | 0       | 6,819  |
| Council District(s)                               | Project (23-01477) - Renovation and expansion of two floors within the City Tower.                                                                                                                                                                                                           |         |         |         |         |         |        |
| 1                                                 |                                                                                                                                                                                                                                                                                              |         |         |         |         |         |        |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE                 | FY 2027                                                                                                                                                                                                                                                                                                  | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 | TOTAL  |
|---------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|--------|
| GENERAL GOVERNMENT                                |                                                                                                                                                                                                                                                                                                          |         |         |         |         |         |        |
| MUNICIPAL FACILITIES                              |                                                                                                                                                                                                                                                                                                          |         |         |         |         |         |        |
| CITY TOWER MAINTENANCE                            |                                                                                                                                                                                                                                                                                                          |         |         |         |         |         |        |
| CITY TOWER CONTINGENCY FUND                       | 0                                                                                                                                                                                                                                                                                                        | 0       | 2,000   | 2,000   | 2,540   | 0       | 6,540  |
| MUNICIPAL FACILITIES CORPORATION                  | 1,383                                                                                                                                                                                                                                                                                                    | 0       | 0       | 0       | 0       | 0       | 1,383  |
| PRIOR DEBT PROCEEDS - CERTIFICATES OF OBLIGATION  | 617                                                                                                                                                                                                                                                                                                      | 0       | 0       | 0       | 0       | 0       | 617    |
| Total                                             | 2,000                                                                                                                                                                                                                                                                                                    | 0       | 2,000   | 2,000   | 2,540   | 0       | 8,540  |
| Council District(s)                               | Project (35-00356) - This project will improve the condition and extend the lifecycle of City Tower and building systems.                                                                                                                                                                                |         |         |         |         |         |        |
| 1                                                 |                                                                                                                                                                                                                                                                                                          |         |         |         |         |         |        |
| CITYWIDE FACILITY NEEDS                           |                                                                                                                                                                                                                                                                                                          |         |         |         |         |         |        |
| UNISSUED TAX NOTES                                | 5,000                                                                                                                                                                                                                                                                                                    | 5,000   | 5,000   | 5,000   | 5,000   | 5,000   | 30,000 |
| Total                                             | 5,000                                                                                                                                                                                                                                                                                                    | 5,000   | 5,000   | 5,000   | 5,000   | 5,000   | 30,000 |
| Council District(s)                               | Project (35-00001) - This project provides funding for citywide maintenance facility needs.                                                                                                                                                                                                              |         |         |         |         |         |        |
| CW                                                |                                                                                                                                                                                                                                                                                                          |         |         |         |         |         |        |
| CITYWIDE PUBLIC HEALTH & SAFETY FACILITY          |                                                                                                                                                                                                                                                                                                          |         |         |         |         |         |        |
| 2022 GO PUBLIC SAFETY FACILITIES IMPROVEMENT BOND | 1,336                                                                                                                                                                                                                                                                                                    | 0       | 0       | 0       | 0       | 0       | 1,336  |
| Total                                             | 1,336                                                                                                                                                                                                                                                                                                    | 0       | 0       | 0       | 0       | 0       | 1,336  |
| Council District(s)                               | Project (23-04042) - This project provides funding to improve and rehabilitate public health and safety facilities. Facility upgrades to improve the condition, increase sustainability, and extend the lifecycle of public health and safety facilities and building systems.                           |         |         |         |         |         |        |
| CW 2                                              |                                                                                                                                                                                                                                                                                                          |         |         |         |         |         |        |
| DEFENSE HEALTH AGENCY                             |                                                                                                                                                                                                                                                                                                          |         |         |         |         |         |        |
| GENERAL FUND                                      | 5,000                                                                                                                                                                                                                                                                                                    | 5,000   | 0       | 0       | 0       | 0       | 10,000 |
| Total                                             | 5,000                                                                                                                                                                                                                                                                                                    | 5,000   | 0       | 0       | 0       | 0       | 10,000 |
| Council District(s)                               | Project (48-00001) - This project is to consolidate approximately 600 positions from Falls Church, VA, to a renovated building, South Beach, on Joint Base San Antonio.                                                                                                                                  |         |         |         |         |         |        |
| 2                                                 |                                                                                                                                                                                                                                                                                                          |         |         |         |         |         |        |
| ELLA AUSTIN COMMUNITY CENTER RENOVATION           |                                                                                                                                                                                                                                                                                                          |         |         |         |         |         |        |
| 2022 GO LIBRARY IMPROVEMENT BOND                  | 5,968                                                                                                                                                                                                                                                                                                    | 0       | 0       | 0       | 0       | 0       | 5,968  |
| Total                                             | 5,968                                                                                                                                                                                                                                                                                                    | 0       | 0       | 0       | 0       | 0       | 5,968  |
| Council District(s)                               | Project (23-04035) - Renovate the Ella Austin Community Center Campus to include, but not limited to, building envelopes, interior modifications, upgrades to major building systems and site improvements. Additional funding will be leveraged from Inner City Tax Increment Reinvestment Zone (TIRZ). |         |         |         |         |         |        |
| 2                                                 |                                                                                                                                                                                                                                                                                                          |         |         |         |         |         |        |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE                | FY 2027                                                                                                                                                                                                                       | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 | TOTAL  |
|--------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|--------|
| GENERAL GOVERNMENT                               |                                                                                                                                                                                                                               |         |         |         |         |         |        |
| MUNICIPAL FACILITIES                             |                                                                                                                                                                                                                               |         |         |         |         |         |        |
| FATHER ROMAN COMMUNITY CENTER                    |                                                                                                                                                                                                                               |         |         |         |         |         |        |
| 2026 CERTIFICATES OF OBLIGATION                  | 747                                                                                                                                                                                                                           | 0       | 0       | 0       | 0       | 0       | 747    |
| PRIOR DEBT PROCEEDS - CERTIFICATES OF OBLIGATION | 557                                                                                                                                                                                                                           | 0       | 0       | 0       | 0       | 0       | 557    |
| UNISSUED CERTIFICATES OF OBLIGATION              | 3,176                                                                                                                                                                                                                         | 6,445   | 0       | 0       | 0       | 0       | 9,621  |
| Total                                            | 4,480                                                                                                                                                                                                                         | 6,445   | 0       | 0       | 0       | 0       | 10,925 |
| Council District(s)                              | Project (23-04158) - This project provides funding for the demolition and design of an approximate 10,000 square foot building which may include a full court gymnasium, game room, classrooms, staff offices, and site work. |         |         |         |         |         |        |
| 1                                                |                                                                                                                                                                                                                               |         |         |         |         |         |        |
| HBGCC HVAC SYSTEM RENOVATION                     |                                                                                                                                                                                                                               |         |         |         |         |         |        |
| HOT REDEMPTION AND CAPITAL FUND                  | 1,000                                                                                                                                                                                                                         | 843     | 0       | 0       | 0       | 0       | 1,843  |
| Total                                            | 1,000                                                                                                                                                                                                                         | 843     | 0       | 0       | 0       | 0       | 1,843  |
| Council District(s)                              | Project (42-00057) - This project is an energy efficiency upgrade that will replace both hot/chill water valves and multiple HVAC air handling units in the 1998 portion of the facility.                                     |         |         |         |         |         |        |
| 1                                                |                                                                                                                                                                                                                               |         |         |         |         |         |        |
| HBGCC MAINTENANCE                                |                                                                                                                                                                                                                               |         |         |         |         |         |        |
| HOT REDEMPTION AND CAPITAL FUND                  | 993                                                                                                                                                                                                                           | 1,000   | 0       | 0       | 0       | 0       | 1,993  |
| Total                                            | 993                                                                                                                                                                                                                           | 1,000   | 0       | 0       | 0       | 0       | 1,993  |
| Council District(s)                              | Project (42-00064) - This project includes facility maintenance needs such as mechanical, electrical, plumbing, fire suppression, and replacement/repair of building finishes, systems, and technology.                       |         |         |         |         |         |        |
| 1                                                |                                                                                                                                                                                                                               |         |         |         |         |         |        |
| HBGCC SPIDER LIFT                                |                                                                                                                                                                                                                               |         |         |         |         |         |        |
| HOT REDEMPTION AND CAPITAL FUND                  | 0                                                                                                                                                                                                                             | 406     | 0       | 0       | 0       | 0       | 406    |
| Total                                            | 0                                                                                                                                                                                                                             | 406     | 0       | 0       | 0       | 0       | 406    |
| Council District(s)                              | Project (42-00056) - This project provides funding for the replacement of a spider lift that is at the end of its service life.                                                                                               |         |         |         |         |         |        |
| 1                                                |                                                                                                                                                                                                                               |         |         |         |         |         |        |
| HBGCC VIDEO TECHNOLOGY                           |                                                                                                                                                                                                                               |         |         |         |         |         |        |
| HOT REDEMPTION AND CAPITAL FUND                  | 314                                                                                                                                                                                                                           | 0       | 0       | 0       | 0       | 0       | 314    |
| Total                                            | 314                                                                                                                                                                                                                           | 0       | 0       | 0       | 0       | 0       | 314    |
| Council District(s)                              | Project (42-00053) - This project will replace video wall components in multiple areas of the Convention Center, to include Main Lobby LED digital display, meeting room digital monitors, video walls, and monitors.         |         |         |         |         |         |        |
| 1                                                |                                                                                                                                                                                                                               |         |         |         |         |         |        |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE                | FY 2027                                                                                                                                                                                                                                                               | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 | TOTAL   |
|--------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|---------|
| GENERAL GOVERNMENT                               |                                                                                                                                                                                                                                                                       |         |         |         |         |         |         |
| MUNICIPAL FACILITIES                             |                                                                                                                                                                                                                                                                       |         |         |         |         |         |         |
| HBGCC WEST BLDG PARK ENTRANCE REMODEL            |                                                                                                                                                                                                                                                                       |         |         |         |         |         |         |
| HOT REDEMPTION AND CAPITAL FUND                  | 1,092                                                                                                                                                                                                                                                                 | 2,000   | 0       | 0       | 0       | 0       | 3,092   |
| TEXAS PUBLIC FACILITY CORPORATION                | 1,092                                                                                                                                                                                                                                                                 | 2,000   | 0       | 0       | 0       | 0       | 3,092   |
| Total                                            | 2,184                                                                                                                                                                                                                                                                 | 4,000   | 0       | 0       | 0       | 0       | 6,184   |
| Council District(s)                              | Project (42-00050) - This project will renovate existing outdoor terraces / south entrance, new interior carpet and interior painting. Work to Include new pavers, landscaping, sprinklers, lighting, power upgrades, painting, new furniture and carpet replacement. |         |         |         |         |         |         |
| 1                                                |                                                                                                                                                                                                                                                                       |         |         |         |         |         |         |
| HOUSTON STREET GARAGE STRUCTURAL REPAIRS         |                                                                                                                                                                                                                                                                       |         |         |         |         |         |         |
| PARKING OPERATING AND MAINTENANCE FUND           | 300                                                                                                                                                                                                                                                                   | 3,800   | 0       | 0       | 0       | 0       | 4,100   |
| Total                                            | 300                                                                                                                                                                                                                                                                   | 3,800   | 0       | 0       | 0       | 0       | 4,100   |
| Council District(s)                              | Project (19-00044) - Project is to address damage due to water penetration from street level on the College Street side of the garage. The repairs will include shoring and replacement of the metal decking supporting the sidewalk.                                 |         |         |         |         |         |         |
| 1                                                |                                                                                                                                                                                                                                                                       |         |         |         |         |         |         |
| KENWOOD COMMUNITY CENTER                         |                                                                                                                                                                                                                                                                       |         |         |         |         |         |         |
| PRIOR DEBT PROCEEDS - CERTIFICATES OF OBLIGATION | 2,490                                                                                                                                                                                                                                                                 | 0       | 0       | 0       | 0       | 0       | 2,490   |
| UNISSUED CERTIFICATES OF OBLIGATION              | 5,246                                                                                                                                                                                                                                                                 | 0       | 0       | 0       | 0       | 0       | 5,246   |
| Total                                            | 7,736                                                                                                                                                                                                                                                                 | 0       | 0       | 0       | 0       | 0       | 7,736   |
| Council District(s)                              | Project (23-04117) - This project is to provide for demolition or refurbishment of the Kenwood Community Center for all recommended work, repairs to sidewalks, cosmetic repairs, project over site, etc.                                                             |         |         |         |         |         |         |
| 1                                                |                                                                                                                                                                                                                                                                       |         |         |         |         |         |         |
| LILA COCKRELL THEATRE UPGRADE                    |                                                                                                                                                                                                                                                                       |         |         |         |         |         |         |
| HOT IMPROVEMENT AND CONTINGENCY FUND             | 152                                                                                                                                                                                                                                                                   | 0       | 0       | 0       | 0       | 0       | 152     |
| Total                                            | 152                                                                                                                                                                                                                                                                   | 0       | 0       | 0       | 0       | 0       | 152     |
| Council District(s)                              | Project (42-00063) - This project includes rigging structure, finishes, sound, and AV upgrades, improved exterior signage, and new connection point from Theatre to Broken Crust Café.                                                                                |         |         |         |         |         |         |
| 1                                                |                                                                                                                                                                                                                                                                       |         |         |         |         |         |         |
| RESERVE FOR FUTURE CAPITAL PROJECTS              |                                                                                                                                                                                                                                                                       |         |         |         |         |         |         |
| 2026 CERTIFICATES OF OBLIGATION                  | 3,000                                                                                                                                                                                                                                                                 | 0       | 0       | 0       | 0       | 0       | 3,000   |
| Total                                            | 3,000                                                                                                                                                                                                                                                                 | 0       | 0       | 0       | 0       | 0       | 3,000   |
| Council District(s)                              | Project (40-00445) - This project will provide funding for capital projects identified throughout the fiscal year.                                                                                                                                                    |         |         |         |         |         |         |
| CW                                               |                                                                                                                                                                                                                                                                       |         |         |         |         |         |         |
| TOTAL MUNICIPAL FACILITIES                       | 65,791                                                                                                                                                                                                                                                                | 35,669  | 8,666   | 7,000   | 7,540   | 5,000   | 129,666 |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE                              | FY 2027                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 | TOTAL  |
|----------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|--------|
| GENERAL GOVERNMENT                                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |         |         |         |         |         |        |
| NEIGHBORHOOD IMPROVEMENTS                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |         |         |         |         |         |        |
| HOMEOWNER REHABILITATION & PRESERVATION                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |         |         |         |         |         |        |
| 2022 GO NEIGHBORHOOD IMPROVEMENT BOND                          | 5,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 5,000   | 5,000   | 5,000   | 5,535   | 0       | 25,535 |
| Total                                                          | 5,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 5,000   | 5,000   | 5,000   | 5,535   | 0       | 25,535 |
| Council District(s)                                            | Project (23-04047) - The utilization of \$150 million of the 2022 Bond Program is for the production and preservation of affordable and permanent supportive housing. Funding will be used for the acquisition, construction, preservation and rehabilitation of homes, providing loans and grants for affordable housing programs as may be permitted by law, and the acquisition of land and interests in land and property necessary to do so; and the levying of a tax sufficient to pay for the bonds and notes. |         |         |         |         |         |        |
| CW                                                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |         |         |         |         |         |        |
| HOUSING WITH PERMANENT ONSITE SUPPORTIVE HOMELESSNESS SERVICES |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |         |         |         |         |         |        |
| 2022 GO NEIGHBORHOOD IMPROVEMENT BOND                          | 5,250                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 5,000   | 0       | 0       | 0       | 0       | 10,250 |
| Total                                                          | 5,250                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 5,000   | 0       | 0       | 0       | 0       | 10,250 |
| Council District(s)                                            | Project (23-04049) - The utilization of \$150 million of the 2022 Bond Program is for the production and preservation of affordable and permanent supportive housing. Funding will be used for the acquisition, construction, preservation and rehabilitation of homes, providing loans and grants for affordable housing programs as may be permitted by law, and the acquisition of land and interests in land and property necessary to do so; and the levying of a tax sufficient to pay for the bonds and notes. |         |         |         |         |         |        |
| CW                                                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |         |         |         |         |         |        |
| RENTAL ACQUISITION, REHAB, & PRESERVATION                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |         |         |         |         |         |        |
| 2022 GO NEIGHBORHOOD IMPROVEMENT BOND                          | 5,899                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 5,000   | 0       | 0       | 0       | 0       | 10,899 |
| Total                                                          | 5,899                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 5,000   | 0       | 0       | 0       | 0       | 10,899 |
| Council District(s)                                            | Project (23-04048) - The utilization of \$150 million of the 2022 Bond Program is for the production and preservation of affordable and permanent supportive housing. Funding will be used for the acquisition, construction, preservation and rehabilitation of homes, providing loans and grants for affordable housing programs as may be permitted by law, and the acquisition of land and interests in land and property necessary to do so; and the levying of a tax sufficient to pay for the bonds and notes. |         |         |         |         |         |        |
| CW                                                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |         |         |         |         |         |        |
| RENTAL HOUSING PRODUCTION & ACQUISITION                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |         |         |         |         |         |        |
| 2022 GO NEIGHBORHOOD IMPROVEMENT BOND                          | 5,724                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 6,000   | 0       | 0       | 0       | 0       | 11,724 |
| Total                                                          | 5,724                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 6,000   | 0       | 0       | 0       | 0       | 11,724 |
| Council District(s)                                            | Project (23-04050) - The utilization of \$150 million of the 2022 Bond Program is for the production and preservation of affordable and permanent supportive housing. Funding will be used for the acquisition, construction, preservation and rehabilitation of homes, providing loans and grants for affordable housing programs as may be permitted by law, and the acquisition of land and interests in land and property necessary to do so; and the levying of a tax sufficient to pay for the bonds and notes. |         |         |         |         |         |        |
| CW                                                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |         |         |         |         |         |        |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE      | FY 2027        | FY 2028       | FY 2029       | FY 2030       | FY 2031       | FY 2032       | TOTAL          |
|----------------------------------------|----------------|---------------|---------------|---------------|---------------|---------------|----------------|
| <b>TOTAL NEIGHBORHOOD IMPROVEMENTS</b> | <b>21,873</b>  | <b>21,000</b> | <b>5,000</b>  | <b>5,000</b>  | <b>5,535</b>  | <b>0</b>      | <b>58,408</b>  |
| <b>TOTAL GENERAL GOVERNMENT</b>        | <b>133,571</b> | <b>89,444</b> | <b>30,396</b> | <b>28,370</b> | <b>33,395</b> | <b>18,550</b> | <b>333,726</b> |

**PUBLIC HEALTH & SAFETY****DRAINAGE****ALAMODOME PUMP STATION REPLACEMENT**

|                                          |            |            |          |          |          |          |              |
|------------------------------------------|------------|------------|----------|----------|----------|----------|--------------|
| PRIOR DEBT PROCEEDS - GENERAL OBLIGATION | 428        | 0          | 0        | 0        | 0        | 0        | 428          |
| STORM WATER OPERATING FUND               | 0          | 850        | 0        | 0        | 0        | 0        | 850          |
| Total                                    | <b>428</b> | <b>850</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>1,278</b> |

Council District(s)  
2

Project (23-04161) - This project provides funding to replace the deteriorating pumps at the Alamodome Pump Station. These pumps are responsible for preventing flooding on Montana Street and IH37 access road during storm events.

**ALLSUP FLAGLE AREA DRAINAGE**

|                                     |            |          |          |          |          |          |            |
|-------------------------------------|------------|----------|----------|----------|----------|----------|------------|
| UNISSUED CERTIFICATES OF OBLIGATION | 154        | 0        | 0        | 0        | 0        | 0        | 154        |
| Total                               | <b>154</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>154</b> |

Council District(s)  
5

Project (23-04137) - This project provides funding for the design for the new underground drainage system at the Allsup and Flagle area intersection. This is a Hazard Mitigation Action Plan project.

**BARBARA DRIVE DRAINAGE PHASE 3**

|                                      |              |              |            |          |          |          |               |
|--------------------------------------|--------------|--------------|------------|----------|----------|----------|---------------|
| 2022 GO DRAINAGE IMPROVEMENT BOND    | 2,722        | 1,727        | 605        | 0        | 0        | 0        | 5,054         |
| STORM WATER REGIONAL FACILITIES FUND | 1,561        | 7,039        | 0          | 0        | 0        | 0        | 8,600         |
| Total                                | <b>4,283</b> | <b>8,766</b> | <b>605</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>13,654</b> |

Council District(s)  
1

Project (23-03927) - Construct the upgrade of an existing undersized storm drain system to include curbs, sidewalks and driveway approaches as applicable and within available funding. This is a multi-phase project to relocate the floodplain away from structures.

**BEITEL CREEK DRAINAGE**

|                                          |              |              |          |          |          |          |              |
|------------------------------------------|--------------|--------------|----------|----------|----------|----------|--------------|
| PRIOR DEBT PROCEEDS - GENERAL OBLIGATION | 2,215        | 4,420        | 0        | 0        | 0        | 0        | 6,635        |
| Total                                    | <b>2,215</b> | <b>4,420</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>6,635</b> |

Council District(s)  
2

Project (23-04217) - This project will repair the damaged roadway, drainage systems, related infrastructure and equipment at two sites along Beitel Creek: (1) Vicar Drive to Loop 410 and (2) Vicar Drive at Perrin Beitel, caused by the severe rainfall event on June 12, 2025. Project will not eliminate the low water crossing.



| FUNCTION/PROGRAM/PROJ./REV./SCOPE                                 | FY 2027                                                                                                                                                                                                                                                                                                                                                            | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 | TOTAL |
|-------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|-------|
| <b>PUBLIC HEALTH &amp; SAFETY</b>                                 |                                                                                                                                                                                                                                                                                                                                                                    |         |         |         |         |         |       |
| <b>DRAINAGE</b>                                                   |                                                                                                                                                                                                                                                                                                                                                                    |         |         |         |         |         |       |
| <b>BEITEL CREEK DRAINAGE - VICAR LWC REMOVAL</b>                  |                                                                                                                                                                                                                                                                                                                                                                    |         |         |         |         |         |       |
| UNISSUED CERTIFICATES OF OBLIGATION                               | 500                                                                                                                                                                                                                                                                                                                                                                | 1,750   | 1,121   | 0       | 0       | 0       | 3,371 |
| Total                                                             | 500                                                                                                                                                                                                                                                                                                                                                                | 1,750   | 1,121   | 0       | 0       | 0       | 3,371 |
| Council District(s)                                               | Project (23-04249) - This project provides funding to permanently close and remove Vicar Road low water crossing, and installation of alternate improvements to enhance public safety and mitigate future flood risks.                                                                                                                                             |         |         |         |         |         |       |
| 2                                                                 |                                                                                                                                                                                                                                                                                                                                                                    |         |         |         |         |         |       |
| <b>BROOKSIDE OUTFALL (ESMA ROADWAY AREA PHASE 2)</b>              |                                                                                                                                                                                                                                                                                                                                                                    |         |         |         |         |         |       |
| 2022 GO DRAINAGE IMPROVEMENT BOND                                 | 1,298                                                                                                                                                                                                                                                                                                                                                              | 1,000   | 0       | 0       | 0       | 0       | 2,298 |
| STORM WATER REGIONAL FACILITIES FUND                              | 0                                                                                                                                                                                                                                                                                                                                                                  | 3,060   | 0       | 0       | 0       | 0       | 3,060 |
| Total                                                             | 1,298                                                                                                                                                                                                                                                                                                                                                              | 4,060   | 0       | 0       | 0       | 0       | 5,358 |
| Council District(s)                                               | Project (23-03928) - Construct channel improvements, culvert replacements and associated roadway reconstruction, curbs, and driveway approaches at culvert crossings as applicable. This is a multi-phase and Hazard Mitigation Action Plan project.                                                                                                               |         |         |         |         |         |       |
| 3                                                                 |                                                                                                                                                                                                                                                                                                                                                                    |         |         |         |         |         |       |
| <b>CONCEPCION CREEK PHASE 1</b>                                   |                                                                                                                                                                                                                                                                                                                                                                    |         |         |         |         |         |       |
| STORM WATER REGIONAL FACILITIES FUND                              | 1,000                                                                                                                                                                                                                                                                                                                                                              | 1,000   | 3,476   | 0       | 0       | 0       | 5,476 |
| Total                                                             | 1,000                                                                                                                                                                                                                                                                                                                                                              | 1,000   | 3,476   | 0       | 0       | 0       | 5,476 |
| Council District(s)                                               | Project (23-01756) - This project will provide funding to design a detention pond, determine its location, and to perform public outreach to improve the creek to accommodate flood waters. It will also purchase the properties needed for the detention pond, relocation assistance, and structural demolition. This is a Hazard Mitigation Action Plan project. |         |         |         |         |         |       |
| 5                                                                 |                                                                                                                                                                                                                                                                                                                                                                    |         |         |         |         |         |       |
| <b>EISENHAUER RD NORTHWOOD-DEVONSHIRE DR AREA DRAINAGE PH 1 A</b> |                                                                                                                                                                                                                                                                                                                                                                    |         |         |         |         |         |       |
| 2022 GO DRAINAGE IMPROVEMENT BOND                                 | 2,390                                                                                                                                                                                                                                                                                                                                                              | 5,392   | 0       | 0       | 0       | 0       | 7,782 |
| Total                                                             | 2,390                                                                                                                                                                                                                                                                                                                                                              | 5,392   | 0       | 0       | 0       | 0       | 7,782 |
| Council District(s)                                               | Project (23-03929) - Install an underground storm drain system and channel improvements to include associated roadway reconstruction, curbs, sidewalks, and driveway approaches as applicable and within available funding. This is a multi-phase and Hazard Mitigation Action Plan project.                                                                       |         |         |         |         |         |       |
| 10                                                                |                                                                                                                                                                                                                                                                                                                                                                    |         |         |         |         |         |       |
| <b>ELMENDORF LAKE DAM IMPROVEMENTS</b>                            |                                                                                                                                                                                                                                                                                                                                                                    |         |         |         |         |         |       |
| STORM WATER REGIONAL FACILITIES FUND                              | 900                                                                                                                                                                                                                                                                                                                                                                | 900     | 0       | 0       | 0       | 0       | 1,800 |
| Total                                                             | 900                                                                                                                                                                                                                                                                                                                                                                | 900     | 0       | 0       | 0       | 0       | 1,800 |
| Council District(s)                                               | Project (23-04133) - This project provides funding for dam repairs to restore structural integrity for flood events.                                                                                                                                                                                                                                               |         |         |         |         |         |       |
| 1                                                                 |                                                                                                                                                                                                                                                                                                                                                                    |         |         |         |         |         |       |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE                                       | FY 2027                                                                                                                                                                                                                                   | FY 2028      | FY 2029      | FY 2030  | FY 2031  | FY 2032  | TOTAL         |
|-------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|--------------|----------|----------|----------|---------------|
| <b>PUBLIC HEALTH &amp; SAFETY</b>                                       |                                                                                                                                                                                                                                           |              |              |          |          |          |               |
| <b>DRAINAGE</b>                                                         |                                                                                                                                                                                                                                           |              |              |          |          |          |               |
| <b>ELMIRA AREA DRAINAGE (CAMARON ST.:<br/>ELMIRA TO SANTA ROSA ST.)</b> |                                                                                                                                                                                                                                           |              |              |          |          |          |               |
| 2022 GO DRAINAGE IMPROVEMENT BOND                                       | 1,070                                                                                                                                                                                                                                     | 1,168        | 2,690        | 0        | 0        | 0        | 4,928         |
| STORM WATER REGIONAL FACILITIES FUND                                    | 0                                                                                                                                                                                                                                         | 3,025        | 3,025        | 0        | 0        | 0        | 6,050         |
| Total                                                                   | <b>1,070</b>                                                                                                                                                                                                                              | <b>4,193</b> | <b>5,715</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>10,978</b> |
| Council District(s)                                                     | Project (23-03930) - Install an underground storm drain system and associated roadway reconstruction, curbs, sidewalks, and driveway approaches as applicable. This is a Hazard Mitigation Action Plan project.                           |              |              |          |          |          |               |
| 1                                                                       |                                                                                                                                                                                                                                           |              |              |          |          |          |               |
| <b>EVANS ROAD DRAINAGE PHASE 1 (EAST ELM<br/>CREEK TO MASONWOOD)</b>    |                                                                                                                                                                                                                                           |              |              |          |          |          |               |
| 2022 GO DRAINAGE IMPROVEMENT BOND                                       | 1,775                                                                                                                                                                                                                                     | 4,799        | 0            | 0        | 0        | 0        | 6,574         |
| Total                                                                   | <b>1,775</b>                                                                                                                                                                                                                              | <b>4,799</b> | <b>0</b>     | <b>0</b> | <b>0</b> | <b>0</b> | <b>6,574</b>  |
| Council District(s)                                                     | Project (23-03931) - Install an underground storm drain system and associated roadway reconstruction, curbs, sidewalks, and driveway approaches as applicable.                                                                            |              |              |          |          |          |               |
| 9                                                                       |                                                                                                                                                                                                                                           |              |              |          |          |          |               |
| <b>FLOOD MANAGEMENT FACILITIES</b>                                      |                                                                                                                                                                                                                                           |              |              |          |          |          |               |
| PRIOR DEBT PROCEEDS - GENERAL OBLIGATION                                | 788                                                                                                                                                                                                                                       | 1,000        | 0            | 0        | 0        | 0        | 1,788         |
| Total                                                                   | <b>788</b>                                                                                                                                                                                                                                | <b>1,000</b> | <b>0</b>     | <b>0</b> | <b>0</b> | <b>0</b> | <b>1,788</b>  |
| Council District(s)                                                     | Project (23-04159) - This project provides funding for upgrades that are required at the San Antonio River Inlet (SARTI) and Outlet (SARTO) to comply with MS4 permit requirements.                                                       |              |              |          |          |          |               |
| CW                                                                      |                                                                                                                                                                                                                                           |              |              |          |          |          |               |
| <b>FLOOD MGMT. FACILITIES - (SARTI) &amp; (SARTO)<br/>PHASE II</b>      |                                                                                                                                                                                                                                           |              |              |          |          |          |               |
| PRIOR DEBT PROCEEDS - GENERAL OBLIGATION                                | 368                                                                                                                                                                                                                                       | 0            | 0            | 0        | 0        | 0        | 368           |
| UNISSUED CERTIFICATES OF OBLIGATION                                     | 0                                                                                                                                                                                                                                         | 1,633        | 0            | 0        | 0        | 0        | 1,633         |
| Total                                                                   | <b>368</b>                                                                                                                                                                                                                                | <b>1,633</b> | <b>0</b>     | <b>0</b> | <b>0</b> | <b>0</b> | <b>2,001</b>  |
| Council District(s)                                                     | Project (23-04247) - This project provides funding for the evaluation and replacement of the existing pump station equipment located at the San Antonio River Tunnel Inlet (SARTI) and San Antonio River Tunnel Outlet (SARTO) facilities |              |              |          |          |          |               |
| 1                                                                       |                                                                                                                                                                                                                                           |              |              |          |          |          |               |
| <b>FOX RUN AREA DRAINAGE (BETWEEN FOX PEAK<br/>DRIVE AND FOX CREEK)</b> |                                                                                                                                                                                                                                           |              |              |          |          |          |               |
| 2022 GO DRAINAGE IMPROVEMENT BOND                                       | 772                                                                                                                                                                                                                                       | 0            | 0            | 0        | 0        | 0        | 772           |
| Total                                                                   | <b>772</b>                                                                                                                                                                                                                                | <b>0</b>     | <b>0</b>     | <b>0</b> | <b>0</b> | <b>0</b> | <b>772</b>    |
| Council District(s)                                                     | Project (23-03932) - Install an interceptor drainage channel and associated improvements as applicable and within available funding.                                                                                                      |              |              |          |          |          |               |
| 10                                                                      |                                                                                                                                                                                                                                           |              |              |          |          |          |               |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE                                   | FY 2027                                                                                                                                                                                                                        | FY 2028      | FY 2029  | FY 2030  | FY 2031  | FY 2032  | TOTAL        |
|---------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|----------|----------|----------|----------|--------------|
| <b>PUBLIC HEALTH &amp; SAFETY</b>                                   |                                                                                                                                                                                                                                |              |          |          |          |          |              |
| <b>DRAINAGE</b>                                                     |                                                                                                                                                                                                                                |              |          |          |          |          |              |
| <b>FRIO CITY ROAD OUTFALL PHASE 1</b>                               |                                                                                                                                                                                                                                |              |          |          |          |          |              |
| 2022 GO DRAINAGE IMPROVEMENT BOND                                   | 2,028                                                                                                                                                                                                                          | 7,357        | 0        | 0        | 0        | 0        | 9,385        |
| TREE PRESERVATION FUND                                              | 0                                                                                                                                                                                                                              | 171          | 0        | 0        | 0        | 0        | 171          |
| Total                                                               | <b>2,028</b>                                                                                                                                                                                                                   | <b>7,528</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>9,556</b> |
| Council District(s)                                                 | Project (23-03933) - Upgrade an underground storm drain system which may include associated roadway reconstruction, curbs, sidewalks, and driveway approaches, as applicable. This is a Hazard Mitigation Action Plan project. |              |          |          |          |          |              |
| 5                                                                   |                                                                                                                                                                                                                                |              |          |          |          |          |              |
| <b>FY 2027 CMP REHABILITATION</b>                                   |                                                                                                                                                                                                                                |              |          |          |          |          |              |
| STORM WATER OPERATING FUND                                          | 2,000                                                                                                                                                                                                                          | 1,000        | 0        | 0        | 0        | 0        | 3,000        |
| Total                                                               | <b>2,000</b>                                                                                                                                                                                                                   | <b>1,000</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>3,000</b> |
| Council District(s)                                                 | Project (23-04244) - This project provides funding to use trenchless applications to rehabilitate degrading Corrugated Metal Pipe (CMP) throughout the city.                                                                   |              |          |          |          |          |              |
| CW                                                                  |                                                                                                                                                                                                                                |              |          |          |          |          |              |
| <b>GARDENDALE DRAINAGE (WURZBACH ROAD TO BLUEMEL ROAD)</b>          |                                                                                                                                                                                                                                |              |          |          |          |          |              |
| 2022 GO DRAINAGE IMPROVEMENT BOND                                   | 1,265                                                                                                                                                                                                                          | 1,300        | 0        | 0        | 0        | 0        | 2,565        |
| Total                                                               | <b>1,265</b>                                                                                                                                                                                                                   | <b>1,300</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>2,565</b> |
| Council District(s)                                                 | Project (23-03934) - Install an underground storm drain system which may include associated roadway reconstruction, curbs, sidewalks, and driveway approaches as applicable.                                                   |              |          |          |          |          |              |
| 8                                                                   |                                                                                                                                                                                                                                |              |          |          |          |          |              |
| <b>GEORGE ROAD LOW WATER CROSS (HUNTERS BOW TO NW MILITARY HWY)</b> |                                                                                                                                                                                                                                |              |          |          |          |          |              |
| 2022 GO DRAINAGE IMPROVEMENT BOND                                   | 1,058                                                                                                                                                                                                                          | 1,631        | 0        | 0        | 0        | 0        | 2,689        |
| Total                                                               | <b>1,058</b>                                                                                                                                                                                                                   | <b>1,631</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>2,689</b> |
| Council District(s)                                                 | Project (23-03935) - Construct low water crossing and associated improvements as applicable.                                                                                                                                   |              |          |          |          |          |              |
| 8                                                                   |                                                                                                                                                                                                                                |              |          |          |          |          |              |
| <b>LOWER FRENCH CREEK DRAINAGE (LOW BID LANE TO LEON CREEK)</b>     |                                                                                                                                                                                                                                |              |          |          |          |          |              |
| 2022 GO DRAINAGE IMPROVEMENT BOND                                   | 2,378                                                                                                                                                                                                                          | 1,000        | 0        | 0        | 0        | 0        | 3,378        |
| STORM WATER REGIONAL FACILITIES FUND                                | 500                                                                                                                                                                                                                            | 6,000        | 0        | 0        | 0        | 0        | 6,500        |
| Total                                                               | <b>2,878</b>                                                                                                                                                                                                                   | <b>7,000</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>9,878</b> |
| Council District(s)                                                 | Project (23-03936) - Construct improved low water crossings, driveway culverts, and channel improvements as applicable. This is a Hazard Mitigation Action Plan project to increase creek conveyance.                          |              |          |          |          |          |              |
| 6 7                                                                 |                                                                                                                                                                                                                                |              |          |          |          |          |              |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE                            | FY 2027                                                                                                                                                                                                                                                                              | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 | TOTAL  |
|--------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|--------|
| <b>PUBLIC HEALTH &amp; SAFETY</b>                            |                                                                                                                                                                                                                                                                                      |         |         |         |         |         |        |
| <b>DRAINAGE</b>                                              |                                                                                                                                                                                                                                                                                      |         |         |         |         |         |        |
| <b>LYNGROVE AND WINDBROOK AREA DRAINAGE</b>                  |                                                                                                                                                                                                                                                                                      |         |         |         |         |         |        |
| UNISSUED CERTIFICATES OF OBLIGATION                          | 278                                                                                                                                                                                                                                                                                  | 0       | 0       | 0       | 0       | 0       | 278    |
| Total                                                        | 278                                                                                                                                                                                                                                                                                  | 0       | 0       | 0       | 0       | 0       | 278    |
| Council District(s)                                          | Project (23-04136) - This project provides funding for a new underground drainage system, removing homes from local flooding. This is a Hazard Mitigation Action Plan project.                                                                                                       |         |         |         |         |         |        |
| 8                                                            |                                                                                                                                                                                                                                                                                      |         |         |         |         |         |        |
| <b>MARBACH ROAD AREA DRAINAGE (IH-410 TO HORAL DRIVE)</b>    |                                                                                                                                                                                                                                                                                      |         |         |         |         |         |        |
| 2022 GO DRAINAGE IMPROVEMENT BOND                            | 1,822                                                                                                                                                                                                                                                                                | 9,539   | 2,556   | 0       | 0       | 0       | 13,917 |
| Total                                                        | 1,822                                                                                                                                                                                                                                                                                | 9,539   | 2,556   | 0       | 0       | 0       | 13,917 |
| Council District(s)                                          | Project (23-03937) - Upgrade an undersized existing storm drain system which may include associated road reconstruction, curbs, sidewalks, and driveway approaches as applicable. This is a Hazard Mitigation Action Plan project.                                                   |         |         |         |         |         |        |
| 4 6                                                          |                                                                                                                                                                                                                                                                                      |         |         |         |         |         |        |
| <b>N. NEW BRAUNFELS (AUSTIN HWY TO LARKWOOD) DESIGN ONLY</b> |                                                                                                                                                                                                                                                                                      |         |         |         |         |         |        |
| PRIOR DEBT PROCEEDS - CERTIFICATES OF OBLIGATION             | 569                                                                                                                                                                                                                                                                                  | 0       | 0       | 0       | 0       | 0       | 569    |
| Total                                                        | 569                                                                                                                                                                                                                                                                                  | 0       | 0       | 0       | 0       | 0       | 569    |
| Council District(s)                                          | Project (23-03938) - Complete preliminary project development which may include schematic design and plans for drainage and associated improvements as applicable.                                                                                                                   |         |         |         |         |         |        |
| 10                                                           |                                                                                                                                                                                                                                                                                      |         |         |         |         |         |        |
| <b>OAK HAVEN AREA DRAINAGE (KENTWOOD PHASE 2)</b>            |                                                                                                                                                                                                                                                                                      |         |         |         |         |         |        |
| 2022 GO DRAINAGE IMPROVEMENT BOND                            | 2,820                                                                                                                                                                                                                                                                                | 2,861   | 0       | 0       | 0       | 0       | 5,681  |
| Total                                                        | 2,820                                                                                                                                                                                                                                                                                | 2,861   | 0       | 0       | 0       | 0       | 5,681  |
| Council District(s)                                          | Project (23-03939) - Install an underground storm drain system which may include associated reconstruction of the roadway, curbs, sidewalks, and driveway approaches as applicable.                                                                                                  |         |         |         |         |         |        |
| 9                                                            |                                                                                                                                                                                                                                                                                      |         |         |         |         |         |        |
| <b>OLD O'CONNOR ROAD LWC</b>                                 |                                                                                                                                                                                                                                                                                      |         |         |         |         |         |        |
| PRIOR DEBT PROCEEDS - CERTIFICATES OF OBLIGATION             | 0                                                                                                                                                                                                                                                                                    | 159     | 0       | 0       | 0       | 0       | 159    |
| PRIOR DEBT PROCEEDS - GENERAL OBLIGATION                     | 1,700                                                                                                                                                                                                                                                                                | 541     | 0       | 0       | 0       | 0       | 2,241  |
| STORM WATER OPERATING FUND                                   | 0                                                                                                                                                                                                                                                                                    | 300     | 0       | 0       | 0       | 0       | 300    |
| Total                                                        | 1,700                                                                                                                                                                                                                                                                                | 1,000   | 0       | 0       | 0       | 0       | 2,700  |
| Council District(s)                                          | Project (23-04218) - This project will repair the damaged roadway, drainage systems, related infrastructure and equipment at the Old O'Connor Road low-water crossing site, caused by the severe rainfall event on June 12, 2025. Project will not eliminate the low water crossing. |         |         |         |         |         |        |
| 10                                                           |                                                                                                                                                                                                                                                                                      |         |         |         |         |         |        |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE                           | FY 2027                                                                                                                                                                                                                                                                     | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 | TOTAL  |
|-------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|--------|
| PUBLIC HEALTH & SAFETY                                      |                                                                                                                                                                                                                                                                             |         |         |         |         |         |        |
| DRAINAGE                                                    |                                                                                                                                                                                                                                                                             |         |         |         |         |         |        |
| OLMOS DAM GRATES REPAIR                                     |                                                                                                                                                                                                                                                                             |         |         |         |         |         |        |
| STORM WATER OPERATING FUND                                  | 149                                                                                                                                                                                                                                                                         | 0       | 0       | 0       | 0       | 0       | 149    |
| Total                                                       | 149                                                                                                                                                                                                                                                                         | 0       | 0       | 0       | 0       | 0       | 149    |
| Council District(s)                                         | Project (23-04246) - This project provides funding to replace and install new cross member brackets to secure the new trash racks.                                                                                                                                          |         |         |         |         |         |        |
| 1                                                           |                                                                                                                                                                                                                                                                             |         |         |         |         |         |        |
| OLYMPIA DRIVE PH II DRAINAGE                                |                                                                                                                                                                                                                                                                             |         |         |         |         |         |        |
| UNISSUED CERTIFICATES OF OBLIGATION                         | 318                                                                                                                                                                                                                                                                         | 0       | 0       | 0       | 0       | 0       | 318    |
| Total                                                       | 318                                                                                                                                                                                                                                                                         | 0       | 0       | 0       | 0       | 0       | 318    |
| Council District(s)                                         | Project (23-04135) - This project provides funding for channel Improvements and improving an undersized underground drainage system. This is a Hazard Mitigation Action Plan project.                                                                                       |         |         |         |         |         |        |
| 1                                                           |                                                                                                                                                                                                                                                                             |         |         |         |         |         |        |
| PEGGY DRIVE AREA DRAINAGE (EASTGATE SUBDIVISION)            |                                                                                                                                                                                                                                                                             |         |         |         |         |         |        |
| 2022 GO DRAINAGE IMPROVEMENT BOND                           | 5,719                                                                                                                                                                                                                                                                       | 7,188   | 4,000   | 0       | 0       | 0       | 16,907 |
| Total                                                       | 5,719                                                                                                                                                                                                                                                                       | 7,188   | 4,000   | 0       | 0       | 0       | 16,907 |
| Council District(s)                                         | Project (23-03940) - Complete the regrading of an existing earthen channel and installation of an underground storm drain system and associated roadway reconstruction with curbs, sidewalks, and driveway approaches as applicable.                                        |         |         |         |         |         |        |
| 2                                                           |                                                                                                                                                                                                                                                                             |         |         |         |         |         |        |
| PERENNIAL DRIVE AREA DRAINAGE (HEIMER ROAD TO DUTCH MYRTLE) |                                                                                                                                                                                                                                                                             |         |         |         |         |         |        |
| 2022 GO DRAINAGE IMPROVEMENT BOND                           | 1,662                                                                                                                                                                                                                                                                       | 0       | 0       | 0       | 0       | 0       | 1,662  |
| Total                                                       | 1,662                                                                                                                                                                                                                                                                       | 0       | 0       | 0       | 0       | 0       | 1,662  |
| Council District(s)                                         | Project (23-03941) - Install an underground storm drain system and associated roadway reconstruction, curbs, sidewalks, and driveway approaches as applicable.                                                                                                              |         |         |         |         |         |        |
| 9                                                           |                                                                                                                                                                                                                                                                             |         |         |         |         |         |        |
| PUBLIC ART (DRAINAGE)                                       |                                                                                                                                                                                                                                                                             |         |         |         |         |         |        |
| 2022 GO DRAINAGE IMPROVEMENT BOND                           | 1,500                                                                                                                                                                                                                                                                       | 637     | 0       | 0       | 0       | 0       | 2,137  |
| Total                                                       | 1,500                                                                                                                                                                                                                                                                       | 637     | 0       | 0       | 0       | 0       | 2,137  |
| Council District(s)                                         | Project (23-03942) - Provide for the construction, improvement and installation of public art that is accessible to the general public, within the city limits, related to projects in the proposition and in accordance with City Council adopted policies and procedures. |         |         |         |         |         |        |
| CW                                                          |                                                                                                                                                                                                                                                                             |         |         |         |         |         |        |
| RED BERRY DAM PHASE II                                      |                                                                                                                                                                                                                                                                             |         |         |         |         |         |        |
| UNISSUED CERTIFICATES OF OBLIGATION                         | 3,000                                                                                                                                                                                                                                                                       | 11,520  | 0       | 0       | 0       | 0       | 14,520 |
| Total                                                       | 3,000                                                                                                                                                                                                                                                                       | 11,520  | 0       | 0       | 0       | 0       | 14,520 |
| Council District(s)                                         | Project (23-04248) - This project provides funding for Phase 2 to address the ongoing erosion that extends beyond the limits of Phase 1. Phase 2 includes repair to the embankment and waterline relocation.                                                                |         |         |         |         |         |        |
| 2                                                           |                                                                                                                                                                                                                                                                             |         |         |         |         |         |        |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE                                 | FY 2027                                                                                                                                                                                                                                                                                                                                                          | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 | TOTAL  |
|-------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|--------|
| PUBLIC HEALTH & SAFETY                                            |                                                                                                                                                                                                                                                                                                                                                                  |         |         |         |         |         |        |
| DRAINAGE                                                          |                                                                                                                                                                                                                                                                                                                                                                  |         |         |         |         |         |        |
| RIVER WALK GATE 3 REPAIR                                          |                                                                                                                                                                                                                                                                                                                                                                  |         |         |         |         |         |        |
| 2026 CERTIFICATES OF OBLIGATION                                   | 1,453                                                                                                                                                                                                                                                                                                                                                            | 0       | 0       | 0       | 0       | 0       | 1,453  |
| UNISSUED CERTIFICATES OF OBLIGATION                               | 2,500                                                                                                                                                                                                                                                                                                                                                            | 0       | 0       | 0       | 0       | 0       | 2,500  |
| Total                                                             | 3,953                                                                                                                                                                                                                                                                                                                                                            | 0       | 0       | 0       | 0       | 0       | 3,953  |
| Council District(s)                                               | Project (19-00045) - This project includes new mechanical equipment installation and modification to the structure for secondary drive support. Electrical repairs to include cable and conduit, electrical pullboxes, SCASA programming, and hardware as well as miscellaneous repairs and painting to concrete superstructure, recoat gate and superstructure. |         |         |         |         |         |        |
| 1                                                                 |                                                                                                                                                                                                                                                                                                                                                                  |         |         |         |         |         |        |
| SEELING DRAINAGE PH 4 (LOWERY DR-ST CLOUD & PLACID DR-SAGE-PARDO) |                                                                                                                                                                                                                                                                                                                                                                  |         |         |         |         |         |        |
| 2022 GO DRAINAGE IMPROVEMENT BOND                                 | 4,021                                                                                                                                                                                                                                                                                                                                                            | 2,000   | 0       | 0       | 0       | 0       | 6,021  |
| PRIOR DEBT PROCEEDS - GENERAL OBLIGATION                          | 1,488                                                                                                                                                                                                                                                                                                                                                            | 3,311   | 295     | 0       | 0       | 0       | 5,094  |
| STORM WATER REGIONAL FACILITIES FUND                              | 1,286                                                                                                                                                                                                                                                                                                                                                            | 7,169   | 0       | 0       | 0       | 0       | 8,455  |
| Total                                                             | 6,795                                                                                                                                                                                                                                                                                                                                                            | 12,480  | 295     | 0       | 0       | 0       | 19,570 |
| Council District(s)                                               | Project (23-03944) - Install an underground storm drain system and associated roadway reconstruction to include curbs, sidewalks, and driveway approaches as applicable. This is a multi-phase and Hazard Mitigation Action Plan project.                                                                                                                        |         |         |         |         |         |        |
| 7                                                                 |                                                                                                                                                                                                                                                                                                                                                                  |         |         |         |         |         |        |
| SOUTH PINE ROADWAY DRAINAGE PHASE 2                               |                                                                                                                                                                                                                                                                                                                                                                  |         |         |         |         |         |        |
| 2022 GO DRAINAGE IMPROVEMENT BOND                                 | 4,536                                                                                                                                                                                                                                                                                                                                                            | 4,617   | 0       | 0       | 0       | 0       | 9,153  |
| Total                                                             | 4,536                                                                                                                                                                                                                                                                                                                                                            | 4,617   | 0       | 0       | 0       | 0       | 9,153  |
| Council District(s)                                               | Project (23-03945) - -- Install an underground storm drain system and associated roadway reconstruction, curbs, sidewalks, and driveway approaches as applicable. This is a multi-phase project.                                                                                                                                                                 |         |         |         |         |         |        |
| 3                                                                 |                                                                                                                                                                                                                                                                                                                                                                  |         |         |         |         |         |        |
| SOUTHWELL NORTH AREA DRAINAGE                                     |                                                                                                                                                                                                                                                                                                                                                                  |         |         |         |         |         |        |
| 2022 GO DRAINAGE IMPROVEMENT BOND                                 | 1,905                                                                                                                                                                                                                                                                                                                                                            | 2,823   | 0       | 0       | 0       | 0       | 4,728  |
| Total                                                             | 1,905                                                                                                                                                                                                                                                                                                                                                            | 2,823   | 0       | 0       | 0       | 0       | 4,728  |
| Council District(s)                                               | Project (23-03946) - Install an underground storm drain system and an earthen channel outfall to include associated roadway reconstruction, curbs, sidewalks, and driveway approaches as applicable. This is a Hazard Mitigation Action Plan project.                                                                                                            |         |         |         |         |         |        |
| 8                                                                 |                                                                                                                                                                                                                                                                                                                                                                  |         |         |         |         |         |        |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE                    | FY 2027      | FY 2028      | FY 2029  | FY 2030  | FY 2031  | FY 2032  | TOTAL         |
|------------------------------------------------------|--------------|--------------|----------|----------|----------|----------|---------------|
| <b>PUBLIC HEALTH &amp; SAFETY</b>                    |              |              |          |          |          |          |               |
| <b>DRAINAGE</b>                                      |              |              |          |          |          |          |               |
| <b>VALLEY HI AREA DRAINAGE - MEDINA BASE PHASE 1</b> |              |              |          |          |          |          |               |
| 2017 GO DRAINAGE IMPROVEMENT BOND                    | 3,050        | 0            | 0        | 0        | 0        | 0        | 3,050         |
| 2022 GO DRAINAGE IMPROVEMENT BOND                    | 0            | 5,998        | 0        | 0        | 0        | 0        | 5,998         |
| STORM WATER REGIONAL FACILITIES FUND                 | 0            | 1,000        | 0        | 0        | 0        | 0        | 1,000         |
| Total                                                | <b>3,050</b> | <b>6,998</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>10,048</b> |

Council District(s)

4

Project (23-03947) - Install an underground storm drain system which may include improvements to two low water crossings, reconstruction of existing roadside earthen ditches and associated roadway reconstruction, curbs, sidewalks, and driveway approaches as applicable.

**W BROADVIEW DR & OAKWOOD DR DRAINAGE PH1**

|                                   |            |              |              |          |          |          |              |
|-----------------------------------|------------|--------------|--------------|----------|----------|----------|--------------|
| 2022 GO DRAINAGE IMPROVEMENT BOND | 998        | 5,014        | 2,415        | 0        | 0        | 0        | 8,427        |
| Total                             | <b>998</b> | <b>5,014</b> | <b>2,415</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>8,427</b> |

Council District(s)

7

Project (23-03948) - Install an underground storm drain system which may include associated roadway reconstruction, curbs, sidewalks, and driveway approaches as applicable.

**WILCOX AVENUE AREA DRAINAGE**

|                                   |              |              |              |          |          |          |               |
|-----------------------------------|--------------|--------------|--------------|----------|----------|----------|---------------|
| 2022 GO DRAINAGE IMPROVEMENT BOND | 2,691        | 7,591        | 3,120        | 0        | 0        | 0        | 13,402        |
| Total                             | <b>2,691</b> | <b>7,591</b> | <b>3,120</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>13,402</b> |

Council District(s)

5

Project (23-03949) - Install an underground storm drain system which may include associated roadway reconstruction, curbs, sidewalks, and driveway approaches as applicable.

**TOTAL DRAINAGE**

|               |                |               |          |          |          |                |
|---------------|----------------|---------------|----------|----------|----------|----------------|
| <b>70,635</b> | <b>129,490</b> | <b>23,303</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>223,428</b> |
|---------------|----------------|---------------|----------|----------|----------|----------------|

**PUBLIC HEALTH & SAFETY**
**FIRE PROTECTION**
**FIRE STATION #10 FACILITY REPLACEMENT**

|                                                   |              |              |               |          |          |          |               |
|---------------------------------------------------|--------------|--------------|---------------|----------|----------|----------|---------------|
| 2022 GO PUBLIC SAFETY FACILITIES IMPROVEMENT BOND | 1,311        | 2,834        | 8,527         | 0        | 0        | 0        | 12,672        |
| 2026 CERTIFICATES OF OBLIGATION                   | 0            | 0            | 2,661         | 0        | 0        | 0        | 2,661         |
| PRIOR DEBT PROCEEDS - CERTIFICATES OF OBLIGATION  | 0            | 2,000        | 435           | 0        | 0        | 0        | 2,435         |
| Total                                             | <b>1,311</b> | <b>4,834</b> | <b>11,623</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>17,768</b> |

Council District(s)

1

Project (23-04043) - -- Construct new fire station to replace the existing Fire Station #10.

| FUNCTION/PROGRAM/PROJ./REV./SCOPE                 | FY 2027                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | FY 2028       | FY 2029      | FY 2030  | FY 2031  | FY 2032  | TOTAL         |
|---------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|--------------|----------|----------|----------|---------------|
| <b>PUBLIC HEALTH &amp; SAFETY</b>                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |               |              |          |          |          |               |
| <b>FIRE PROTECTION</b>                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |               |              |          |          |          |               |
| <b>FIRE STATION #33 FACILITY REPLACEMENT</b>      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |               |              |          |          |          |               |
| 2022 GO PUBLIC SAFETY FACILITIES IMPROVEMENT BOND | 1,863                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 8,612         | 0            | 0        | 0        | 0        | 10,475        |
| PRIOR DEBT PROCEEDS - CERTIFICATES OF OBLIGATION  | 0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 0             | 2,514        | 0        | 0        | 0        | 2,514         |
| PRIOR DEBT PROCEEDS - TAX NOTES                   | 0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 1,000         | 390          | 0        | 0        | 0        | 1,390         |
| Total                                             | <u>1,863</u>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | <u>9,612</u>  | <u>2,904</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>14,379</u> |
| Council District(s)                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |               |              |          |          |          |               |
| 5                                                 | Project (23-04044) - -- Construct new fire station to replace the existing Fire Station #33.                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |               |              |          |          |          |               |
| <b>FIRE STATION 37 SEWAGE LINE RERUN</b>          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |               |              |          |          |          |               |
| PRIOR DEBT PROCEEDS - CERTIFICATES OF OBLIGATION  | 650                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 0             | 0            | 0        | 0        | 0        | 650           |
| Total                                             | <u>650</u>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | <u>0</u>      | <u>0</u>     | <u>0</u> | <u>0</u> | <u>0</u> | <u>650</u>    |
| Council District(s)                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |               |              |          |          |          |               |
| 8                                                 | Project (20-00046) - This project will replace and rerun the existing sewage line underneath Fire Station 37 to the sewage tap across Vance Jackson.                                                                                                                                                                                                                                                                                                                                                                                                                  |               |              |          |          |          |               |
| <b>FIRE STATIONS REPLACEMENT</b>                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |               |              |          |          |          |               |
| UNISSUED CERTIFICATES OF OBLIGATION               | 7,363                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 10,920        | 0            | 0        | 0        | 0        | 18,283        |
| Total                                             | <u>7,363</u>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | <u>10,920</u> | <u>0</u>     | <u>0</u> | <u>0</u> | <u>0</u> | <u>18,283</u> |
| Council District(s)                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |               |              |          |          |          |               |
| 3 4                                               | Project (23-04185) - This project provides funding for the construction of 3 fire stations (52, 53, and 21) at different locations to include EMS bay with Plymovent vehicle exhaust system, USDD Fire Alerting System / Joker Stand, Kitchen / Dining, Day Room, Public Lobby, Offices, Officers' dorms, Fire Fighters' dorms, EMS dorms and quarters. Exercise room, laundry, restrooms and bathrooms, mechanical and electrical rooms, IT room, emergency generator, mechanical yard, storage, public and staff parking, entrance and exit drives, and landscaping |               |              |          |          |          |               |
| <b>PUBLIC SAFETY WAREHOUSE</b>                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |               |              |          |          |          |               |
| 2026 CERTIFICATES OF OBLIGATION                   | 606                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 4,394         | 0            | 0        | 0        | 0        | 5,000         |
| 2026 TAX NOTES                                    | 0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 1,000         | 0            | 0        | 0        | 0        | 1,000         |
| GENERAL FUND                                      | 174                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 0             | 0            | 0        | 0        | 0        | 174           |
| UNISSUED CERTIFICATES OF OBLIGATION               | 0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 2,134         | 0            | 0        | 0        | 0        | 2,134         |
| Total                                             | <u>780</u>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | <u>7,528</u>  | <u>0</u>     | <u>0</u> | <u>0</u> | <u>0</u> | <u>8,308</u>  |
| Council District(s)                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |               |              |          |          |          |               |
| 6                                                 | Project (23-04057) - This project provides funding to construct a Warehouse to store protective equipment (PPE), decontamination equipment and supplies.                                                                                                                                                                                                                                                                                                                                                                                                              |               |              |          |          |          |               |



| FUNCTION/PROGRAM/PROJ./REV./SCOPE                 | FY 2027                                                                                                                                                                                                                                                                        | FY 2028       | FY 2029       | FY 2030  | FY 2031  | FY 2032  | TOTAL         |
|---------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|---------------|----------|----------|----------|---------------|
| <b>PUBLIC HEALTH &amp; SAFETY</b>                 |                                                                                                                                                                                                                                                                                |               |               |          |          |          |               |
| <b>FIRE PROTECTION</b>                            |                                                                                                                                                                                                                                                                                |               |               |          |          |          |               |
| <b>REPAIRS TO FIRE BURN BUILDING</b>              |                                                                                                                                                                                                                                                                                |               |               |          |          |          |               |
| PRIOR DEBT PROCEEDS - CERTIFICATES OF OBLIGATION  | 1,373                                                                                                                                                                                                                                                                          | 0             | 0             | 0        | 0        | 0        | 1,373         |
| Total                                             | <u>1,373</u>                                                                                                                                                                                                                                                                   | <u>0</u>      | <u>0</u>      | <u>0</u> | <u>0</u> | <u>0</u> | <u>1,373</u>  |
| Council District(s)                               | Project (20-00047) - This project will repair the SAFD Fire Training Academy (FTA) burn building to include structural, cosmetic, and fire prop related items.                                                                                                                 |               |               |          |          |          |               |
| 6                                                 |                                                                                                                                                                                                                                                                                |               |               |          |          |          |               |
| <b>TOTAL FIRE PROTECTION</b>                      |                                                                                                                                                                                                                                                                                |               |               |          |          |          |               |
|                                                   | <b>13,340</b>                                                                                                                                                                                                                                                                  | <b>32,894</b> | <b>14,527</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>60,761</b> |
| <b>PUBLIC HEALTH &amp; SAFETY</b>                 |                                                                                                                                                                                                                                                                                |               |               |          |          |          |               |
| <b>LAW ENFORCEMENT</b>                            |                                                                                                                                                                                                                                                                                |               |               |          |          |          |               |
| <b>HELICOPTER REPLACEMENT</b>                     |                                                                                                                                                                                                                                                                                |               |               |          |          |          |               |
| PRIOR DEBT PROCEEDS - TAX NOTES                   | 324                                                                                                                                                                                                                                                                            | 0             | 0             | 0        | 0        | 0        | 324           |
| UNISSUED TAX NOTES                                | 0                                                                                                                                                                                                                                                                              | 7,585         | 0             | 0        | 0        | 0        | 7,585         |
| Total                                             | <u>324</u>                                                                                                                                                                                                                                                                     | <u>7,585</u>  | <u>0</u>      | <u>0</u> | <u>0</u> | <u>0</u> | <u>7,909</u>  |
| Council District(s)                               | Project (17-00044) - This project will replace three H120 helicopters that have reached end of life with H125 Helicopters.                                                                                                                                                     |               |               |          |          |          |               |
| CW                                                |                                                                                                                                                                                                                                                                                |               |               |          |          |          |               |
| <b>PUBLIC ART (PUBLIC SAFETY FACILITIES)</b>      |                                                                                                                                                                                                                                                                                |               |               |          |          |          |               |
| 2022 GO PUBLIC SAFETY FACILITIES IMPROVEMENT BOND | 559                                                                                                                                                                                                                                                                            | 434           | 0             | 0        | 0        | 0        | 993           |
| Total                                             | <u>559</u>                                                                                                                                                                                                                                                                     | <u>434</u>    | <u>0</u>      | <u>0</u> | <u>0</u> | <u>0</u> | <u>993</u>    |
| Council District(s)                               | Project (23-04046) - -- Provide for the construction, improvement and installation of public art that is accessible to the general public, within the city limits, related to projects in the proposition and in accordance with City Council adopted policies and procedures. |               |               |          |          |          |               |
| CW                                                |                                                                                                                                                                                                                                                                                |               |               |          |          |          |               |
| <b>SAPD ACADEMY - TACTICS &amp; FIREARMS BLDG</b> |                                                                                                                                                                                                                                                                                |               |               |          |          |          |               |
| 2026 CERTIFICATES OF OBLIGATION                   | 1,151                                                                                                                                                                                                                                                                          | 0             | 0             | 0        | 0        | 0        | 1,151         |
| PRIOR DEBT PROCEEDS - CERTIFICATES OF OBLIGATION  | 1,992                                                                                                                                                                                                                                                                          | 0             | 0             | 0        | 0        | 0        | 1,992         |
| UNISSUED CERTIFICATES OF OBLIGATION               | 1,293                                                                                                                                                                                                                                                                          | 0             | 0             | 0        | 0        | 0        | 1,293         |
| Total                                             | <u>4,436</u>                                                                                                                                                                                                                                                                   | <u>0</u>      | <u>0</u>      | <u>0</u> | <u>0</u> | <u>0</u> | <u>4,436</u>  |
| Council District(s)                               | Project (23-04060) - Construct a large multi-function structure to accommodate the many demands of police/tactical training.                                                                                                                                                   |               |               |          |          |          |               |
| 3                                                 |                                                                                                                                                                                                                                                                                |               |               |          |          |          |               |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE  | FY 2027    | FY 2028    | FY 2029  | FY 2030  | FY 2031  | FY 2032  | TOTAL        |
|------------------------------------|------------|------------|----------|----------|----------|----------|--------------|
| <b>PUBLIC HEALTH &amp; SAFETY</b>  |            |            |          |          |          |          |              |
| <b>LAW ENFORCEMENT</b>             |            |            |          |          |          |          |              |
| <b>SAPD K9 FACILITY RELOCATION</b> |            |            |          |          |          |          |              |
| 2026 TAX NOTES                     | 455        | 0          | 0        | 0        | 0        | 0        | 455          |
| PRIOR DEBT PROCEEDS - TAX NOTES    | 45         | 0          | 0        | 0        | 0        | 0        | 45           |
| UNISSUED TAX NOTES                 | 430        | 503        | 0        | 0        | 0        | 0        | 933          |
| Total                              | <b>930</b> | <b>503</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>1,433</b> |

Council District(s)  
3

Project (23-04086) - This project will construct a new facility at the SAPD Training Academy, comprised of office and outdoor space sufficient to accommodate the K9 unit. The facility will include office, indoor training, rest/locker room facilities, while the outdoor space will include a training field, kennels, and dog wash/relief areas.

#### **SOUTH FLORES POLICE SUBSTATION**

|                                                   |               |          |          |          |          |          |               |
|---------------------------------------------------|---------------|----------|----------|----------|----------|----------|---------------|
| 2022 GO PUBLIC SAFETY FACILITIES IMPROVEMENT BOND | 10,549        | 0        | 0        | 0        | 0        | 0        | 10,549        |
| PRIOR DEBT PROCEEDS - CERTIFICATES OF OBLIGATION  | 4,418         | 0        | 0        | 0        | 0        | 0        | 4,418         |
| PRIOR DEBT PROCEEDS - TAX NOTES                   | 1,754         | 0        | 0        | 0        | 0        | 0        | 1,754         |
| Total                                             | <b>16,721</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>16,721</b> |

Council District(s)  
3

Project (23-04045) - -- Construct a new police substation on the City's southeast side.

#### **TRAINING ACADEMY - DRIVING TRACK IMPROVEMENTS**

|                                                  |              |              |          |          |          |          |               |
|--------------------------------------------------|--------------|--------------|----------|----------|----------|----------|---------------|
| PRIOR DEBT PROCEEDS - CERTIFICATES OF OBLIGATION | 914          | 0            | 0        | 0        | 0        | 0        | 914           |
| UNISSUED CERTIFICATES OF OBLIGATION              | 4,851        | 5,570        | 0        | 0        | 0        | 0        | 10,421        |
| Total                                            | <b>5,765</b> | <b>5,570</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>11,335</b> |

Council District(s)  
3

Project (23-04058) - Repairs and improvements for the Police Academy driving track and the addition of a skid car platform.

#### **TRAINING ACADEMY - PARKING EXPANSION**

|                                                  |            |            |          |          |          |          |              |
|--------------------------------------------------|------------|------------|----------|----------|----------|----------|--------------|
| PRIOR DEBT PROCEEDS - CERTIFICATES OF OBLIGATION | 409        | 592        | 0        | 0        | 0        | 0        | 1,001        |
| Total                                            | <b>409</b> | <b>592</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>1,001</b> |

Council District(s)  
3

Project (23-04059) - Expand existing parking area at the training academy

|                                         |                |                |               |          |          |          |                |
|-----------------------------------------|----------------|----------------|---------------|----------|----------|----------|----------------|
| <b>TOTAL LAW ENFORCEMENT</b>            | <b>29,144</b>  | <b>14,684</b>  | <b>0</b>      | <b>0</b> | <b>0</b> | <b>0</b> | <b>43,828</b>  |
| <b>TOTAL PUBLIC HEALTH &amp; SAFETY</b> | <b>113,119</b> | <b>177,068</b> | <b>37,830</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>328,017</b> |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE            | FY 2027                                                                                                                                                                                                                                                                                                                                                   | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 | TOTAL |
|----------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|-------|
| RECREATION & CULTURE                         |                                                                                                                                                                                                                                                                                                                                                           |         |         |         |         |         |       |
| LIBRARIES                                    |                                                                                                                                                                                                                                                                                                                                                           |         |         |         |         |         |       |
| CARVER BRANCH LIBRARY RENOVATION             |                                                                                                                                                                                                                                                                                                                                                           |         |         |         |         |         |       |
| 2022 GO LIBRARY IMPROVEMENT BOND             | 5,182                                                                                                                                                                                                                                                                                                                                                     | 0       | 0       | 0       | 0       | 0       | 5,182 |
| Total                                        | 5,182                                                                                                                                                                                                                                                                                                                                                     | 0       | 0       | 0       | 0       | 0       | 5,182 |
| Council District(s)                          | Project (23-04032) - Renovate, improve and expand Carver Branch Library.                                                                                                                                                                                                                                                                                  |         |         |         |         |         |       |
| 2                                            |                                                                                                                                                                                                                                                                                                                                                           |         |         |         |         |         |       |
| CENTRAL LIBRARY RENOVATION                   |                                                                                                                                                                                                                                                                                                                                                           |         |         |         |         |         |       |
| PRIOR DEBT PROCEEDS - GENERAL OBLIGATION     | 273                                                                                                                                                                                                                                                                                                                                                       | 0       | 0       | 0       | 0       | 0       | 273   |
| Total                                        | 273                                                                                                                                                                                                                                                                                                                                                       | 0       | 0       | 0       | 0       | 0       | 273   |
| Council District(s)                          | Project (23-04033) - Renovate and improve the Central Library. This is a multi-phased project.                                                                                                                                                                                                                                                            |         |         |         |         |         |       |
| CW 1                                         |                                                                                                                                                                                                                                                                                                                                                           |         |         |         |         |         |       |
| CENTRAL LIBRARY SKYLIGHT REMEDIATION         |                                                                                                                                                                                                                                                                                                                                                           |         |         |         |         |         |       |
| PRIOR DEBT PROCEEDS - TAX NOTES              | 199                                                                                                                                                                                                                                                                                                                                                       | 387     | 0       | 0       | 0       | 0       | 586   |
| Total                                        | 199                                                                                                                                                                                                                                                                                                                                                       | 387     | 0       | 0       | 0       | 0       | 586   |
| Council District(s)                          | Project (04-00074) - This project will assess, design, and construct interim improvements to eliminate water infiltration from the skylight.                                                                                                                                                                                                              |         |         |         |         |         |       |
| CW                                           |                                                                                                                                                                                                                                                                                                                                                           |         |         |         |         |         |       |
| CENTRAL LIBRARY FREIGHT ELEVATOR REPLACEMENT |                                                                                                                                                                                                                                                                                                                                                           |         |         |         |         |         |       |
| PRIOR DEBT PROCEEDS - TAX NOTES              | 754                                                                                                                                                                                                                                                                                                                                                       | 470     | 0       | 0       | 0       | 0       | 1,224 |
| Total                                        | 754                                                                                                                                                                                                                                                                                                                                                       | 470     | 0       | 0       | 0       | 0       | 1,224 |
| Council District(s)                          | Project (23-04160) - This project provides funding for replacing Freight Elevator.                                                                                                                                                                                                                                                                        |         |         |         |         |         |       |
| CW 1                                         |                                                                                                                                                                                                                                                                                                                                                           |         |         |         |         |         |       |
| CITY-OWNED CULTURAL FACILITIES IMPROVEMENTS  |                                                                                                                                                                                                                                                                                                                                                           |         |         |         |         |         |       |
| 2022 GO LIBRARY IMPROVEMENT BOND             | 1,120                                                                                                                                                                                                                                                                                                                                                     | 933     | 0       | 0       | 0       | 0       | 2,053 |
| GENERAL FUND                                 | 0                                                                                                                                                                                                                                                                                                                                                         | 700     | 0       | 0       | 0       | 0       | 700   |
| Total                                        | 1,120                                                                                                                                                                                                                                                                                                                                                     | 1,633   | 0       | 0       | 0       | 0       | 2,753 |
| Council District(s)                          | Project (23-04034) - Improve and rehabilitate municipal cultural facilities. Facility upgrades to improve the condition, increase sustainability, and extend the lifecycle of city facilities and building systems. Facilities may include: Spanish Governor's Palace, San Antonio Records and Archives, International Center, and other City facilities. |         |         |         |         |         |       |
| CW 1                                         |                                                                                                                                                                                                                                                                                                                                                           |         |         |         |         |         |       |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE                         | FY 2027                                                                                                                                                                                                                                                                                                                                                              | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 | TOTAL |
|-----------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|-------|
| RECREATION & CULTURE                                      |                                                                                                                                                                                                                                                                                                                                                                      |         |         |         |         |         |       |
| LIBRARIES                                                 |                                                                                                                                                                                                                                                                                                                                                                      |         |         |         |         |         |       |
| CODY LIBRARY HVAC                                         |                                                                                                                                                                                                                                                                                                                                                                      |         |         |         |         |         |       |
| PRIOR DEBT PROCEEDS - CERTIFICATES OF OBLIGATION          | 485                                                                                                                                                                                                                                                                                                                                                                  | 0       | 0       | 0       | 0       | 0       | 485   |
| Total                                                     | 485                                                                                                                                                                                                                                                                                                                                                                  | 0       | 0       | 0       | 0       | 0       | 485   |
| Council District(s)                                       | Project (23-04112) - This project provides funding to replace existing HVAC system with new equipment and associated wiring, ductwork and piping.                                                                                                                                                                                                                    |         |         |         |         |         |       |
| 8                                                         |                                                                                                                                                                                                                                                                                                                                                                      |         |         |         |         |         |       |
| COLLINS GARDEN LIBRARY HVAC                               |                                                                                                                                                                                                                                                                                                                                                                      |         |         |         |         |         |       |
| PRIOR DEBT PROCEEDS - CERTIFICATES OF OBLIGATION          | 390                                                                                                                                                                                                                                                                                                                                                                  | 0       | 0       | 0       | 0       | 0       | 390   |
| Total                                                     | 390                                                                                                                                                                                                                                                                                                                                                                  | 0       | 0       | 0       | 0       | 0       | 390   |
| Council District(s)                                       | Project (23-04115) - This project provides funding to replace existing HVAC with new equipment and associated wiring, ductwork and piping. Provide HVAC Controls programming for entire building.                                                                                                                                                                    |         |         |         |         |         |       |
| 5                                                         |                                                                                                                                                                                                                                                                                                                                                                      |         |         |         |         |         |       |
| CORTEZ BRANCH LIBRARY EXTERIOR & SITE SAFETY IMPROVEMENTS |                                                                                                                                                                                                                                                                                                                                                                      |         |         |         |         |         |       |
| PRIOR YEAR CAPITAL PROCEEDS                               | 140                                                                                                                                                                                                                                                                                                                                                                  | 0       | 0       | 0       | 0       | 0       | 140   |
| Total                                                     | 140                                                                                                                                                                                                                                                                                                                                                                  | 0       | 0       | 0       | 0       | 0       | 140   |
| Council District(s)                                       | Project (04-00072) - This project will provide improvements to the Cortez Branch Library to include, interior and exterior painting, exterior stucco repairs, new flooring, restroom renovation, interior ceiling and finishes upgrade, parking lot improvements, security & site lighting, security camera improvements, property fence along side with vacant lot. |         |         |         |         |         |       |
| 4                                                         |                                                                                                                                                                                                                                                                                                                                                                      |         |         |         |         |         |       |
| MISSION BRANCH LIBRARY HVAC REPL                          |                                                                                                                                                                                                                                                                                                                                                                      |         |         |         |         |         |       |
| UNISSUED TAX NOTES                                        | 500                                                                                                                                                                                                                                                                                                                                                                  | 1,328   | 0       | 0       | 0       | 0       | 1,828 |
| Total                                                     | 500                                                                                                                                                                                                                                                                                                                                                                  | 1,328   | 0       | 0       | 0       | 0       | 1,828 |
| Council District(s)                                       | Project (04-00076) - HVAC replacement with Commissioning, BAC system and duct cleaning.                                                                                                                                                                                                                                                                              |         |         |         |         |         |       |
| 3                                                         |                                                                                                                                                                                                                                                                                                                                                                      |         |         |         |         |         |       |
| PUBLIC ART (LIBRARIES FACILITIES)                         |                                                                                                                                                                                                                                                                                                                                                                      |         |         |         |         |         |       |
| 2022 GO LIBRARY IMPROVEMENT BOND                          | 677                                                                                                                                                                                                                                                                                                                                                                  | 0       | 0       | 0       | 0       | 0       | 677   |
| Total                                                     | 677                                                                                                                                                                                                                                                                                                                                                                  | 0       | 0       | 0       | 0       | 0       | 677   |
| Council District(s)                                       | Project (23-04038) - Provides funding for the construction, improvement, and installation of public art.                                                                                                                                                                                                                                                             |         |         |         |         |         |       |
| CW                                                        |                                                                                                                                                                                                                                                                                                                                                                      |         |         |         |         |         |       |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE       | FY 2027                                                                                                                                                                                                               | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 | TOTAL  |
|-----------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|--------|
| RECREATION & CULTURE                    |                                                                                                                                                                                                                       |         |         |         |         |         |        |
| LIBRARIES                               |                                                                                                                                                                                                                       |         |         |         |         |         |        |
| THOUSAND OAKS BRANCH LIBRARY HVAC REPL  |                                                                                                                                                                                                                       |         |         |         |         |         |        |
| UNISSUED TAX NOTES                      | 500                                                                                                                                                                                                                   | 859     | 0       | 0       | 0       | 0       | 1,359  |
| Total                                   | 500                                                                                                                                                                                                                   | 859     | 0       | 0       | 0       | 0       | 1,359  |
| Council District(s)                     | Project (04-00075) - HVAC replacement with Commissioning, BAC system and duct cleaning.                                                                                                                               |         |         |         |         |         |        |
| 10                                      |                                                                                                                                                                                                                       |         |         |         |         |         |        |
|                                         |                                                                                                                                                                                                                       |         |         |         |         |         |        |
| TOTAL LIBRARIES                         | 10,220                                                                                                                                                                                                                | 4,677   | 0       | 0       | 0       | 0       | 14,897 |
| RECREATION & CULTURE                    |                                                                                                                                                                                                                       |         |         |         |         |         |        |
| PARKS                                   |                                                                                                                                                                                                                       |         |         |         |         |         |        |
| AQUATIC & MULTIGEN CENTERS AT PALO ALTO |                                                                                                                                                                                                                       |         |         |         |         |         |        |
| 2022 GO PARKS & REC IMPROVEMENT BOND    | 9,078                                                                                                                                                                                                                 | 0       | 0       | 0       | 0       | 0       | 9,078  |
| Total                                   | 9,078                                                                                                                                                                                                                 | 0       | 0       | 0       | 0       | 0       | 9,078  |
| Council District(s)                     | Project (23-04154) - This project provides funding for construction of a new facility to support senior and constituent services, meeting space, a new natatorium, and other recreational services.                   |         |         |         |         |         |        |
| 4                                       |                                                                                                                                                                                                                       |         |         |         |         |         |        |
|                                         |                                                                                                                                                                                                                       |         |         |         |         |         |        |
| BRACKENRIDGE PARK 2022                  |                                                                                                                                                                                                                       |         |         |         |         |         |        |
| 2017 GO PARKS IMPROVEMENT BOND          | 1,515                                                                                                                                                                                                                 | 2,712   | 0       | 0       | 0       | 0       | 4,227  |
| 2022 GO PARKS & REC IMPROVEMENT BOND    | 0                                                                                                                                                                                                                     | 1,204   | 400     | 0       | 0       | 0       | 1,604  |
| TREE PRESERVATION FUND                  | 326                                                                                                                                                                                                                   | 501     | 0       | 0       | 0       | 0       | 827    |
| Total                                   | 1,841                                                                                                                                                                                                                 | 4,417   | 400     | 0       | 0       | 0       | 6,658  |
| Council District(s)                     | Project (23-03957) - Complete construction of 2017 Bond projects and further development of the adopted Park Master Plan within available funding.                                                                    |         |         |         |         |         |        |
| CW 1                                    |                                                                                                                                                                                                                       |         |         |         |         |         |        |
|                                         |                                                                                                                                                                                                                       |         |         |         |         |         |        |
| BRACKENRIDGE PARK FACILITIES            |                                                                                                                                                                                                                       |         |         |         |         |         |        |
| 2022 GO PARKS & REC IMPROVEMENT BOND    | 2,775                                                                                                                                                                                                                 | 1,000   | 0       | 0       | 0       | 0       | 3,775  |
| Total                                   | 2,775                                                                                                                                                                                                                 | 1,000   | 0       | 0       | 0       | 0       | 3,775  |
| Council District(s)                     | Project (23-03956) - -- Construct general park improvements which may include leveraged funding towards the renovation of the historic Sunken Garden Theater Facility and Brackenridge Park within available funding. |         |         |         |         |         |        |
| CW 1                                    |                                                                                                                                                                                                                       |         |         |         |         |         |        |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE                   | FY 2027                                                                                                                                                                                                                  | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 | TOTAL |
|-----------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|-------|
| RECREATION & CULTURE                                |                                                                                                                                                                                                                          |         |         |         |         |         |       |
| PARKS                                               |                                                                                                                                                                                                                          |         |         |         |         |         |       |
| CASSIANO PARK                                       |                                                                                                                                                                                                                          |         |         |         |         |         |       |
| 2022 GO PARKS & REC IMPROVEMENT BOND                | 464                                                                                                                                                                                                                      | 1,000   | 0       | 0       | 0       | 0       | 1,464 |
| TEXAS PARKS AND WILDLIFE GRANT                      | 1,500                                                                                                                                                                                                                    | 0       | 0       | 0       | 0       | 0       | 1,500 |
| TREE CANOPY FUND                                    | 75                                                                                                                                                                                                                       | 0       | 0       | 0       | 0       | 0       | 75    |
| Total                                               | 2,039                                                                                                                                                                                                                    | 1,000   | 0       | 0       | 0       | 0       | 3,039 |
| Council District(s)                                 | Project (23-03960) - -- Construct general park improvements within available funding which may include pool house improvements, a new aquatic amenity, and playground.                                                   |         |         |         |         |         |       |
| 5                                                   |                                                                                                                                                                                                                          |         |         |         |         |         |       |
| CITYWIDE BICYCLE RECREATIONAL FACILITIES            |                                                                                                                                                                                                                          |         |         |         |         |         |       |
| 2022 GO PARKS & REC IMPROVEMENT BOND                | 1,131                                                                                                                                                                                                                    | 1,000   | 0       | 0       | 0       | 0       | 2,131 |
| Total                                               | 1,131                                                                                                                                                                                                                    | 1,000   | 0       | 0       | 0       | 0       | 2,131 |
| Council District(s)                                 | Project (23-03962) - Develop and construct new bicycle facilities to include BMX and Mountain Bike recreational opportunities located at O.P. Schnabel Park, Eisenhower Park and Pearsall Park within available funding. |         |         |         |         |         |       |
| CW 4                                                |                                                                                                                                                                                                                          |         |         |         |         |         |       |
| CITYWIDE CREEKWAY TRAIL DEVELOPMENT                 |                                                                                                                                                                                                                          |         |         |         |         |         |       |
| PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE | 1,185                                                                                                                                                                                                                    | 991     | 0       | 0       | 0       | 0       | 2,176 |
| Total                                               | 1,185                                                                                                                                                                                                                    | 991     | 0       | 0       | 0       | 0       | 2,176 |
| Council District(s)                                 | Project (26-00603) - This project provides funding for the acquisition of land to design and construct hike & bike trails along San Antonio creekways.                                                                   |         |         |         |         |         |       |
| CW                                                  |                                                                                                                                                                                                                          |         |         |         |         |         |       |
| CLASSEN-STEUBING RANCH PARK                         |                                                                                                                                                                                                                          |         |         |         |         |         |       |
| 2022 GO PARKS & REC IMPROVEMENT BOND                | 2,033                                                                                                                                                                                                                    | 0       | 0       | 0       | 0       | 0       | 2,033 |
| TREE PRESERVATION FUND                              | 118                                                                                                                                                                                                                      | 0       | 0       | 0       | 0       | 0       | 118   |
| Total                                               | 2,151                                                                                                                                                                                                                    | 0       | 0       | 0       | 0       | 0       | 2,151 |
| Council District(s)                                 | Project (23-03963) - -- Construct Phase 2 general park improvements within available funding as part of the Park's Master Plan.                                                                                          |         |         |         |         |         |       |
| 9                                                   |                                                                                                                                                                                                                          |         |         |         |         |         |       |
| COMMUNITY CENTER ROOF REPLACEMENT                   |                                                                                                                                                                                                                          |         |         |         |         |         |       |
| PRIOR DEBT PROCEEDS - GENERAL OBLIGATION            | 570                                                                                                                                                                                                                      | 0       | 0       | 0       | 0       | 0       | 570   |
| Total                                               | 570                                                                                                                                                                                                                      | 0       | 0       | 0       | 0       | 0       | 570   |
| Council District(s)                                 | Project (26-00726) - This project provides funding for the entire roof replacements for Tobin, Woodard, and Harlandale Community Centers.                                                                                |         |         |         |         |         |       |
| CW                                                  |                                                                                                                                                                                                                          |         |         |         |         |         |       |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE                        | FY 2027                                                                                                                                                                                                                                                                                                          | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 | TOTAL |
|----------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|-------|
| RECREATION & CULTURE                                     |                                                                                                                                                                                                                                                                                                                  |         |         |         |         |         |       |
| PARKS                                                    |                                                                                                                                                                                                                                                                                                                  |         |         |         |         |         |       |
| DAVIS SCOTT YMCA                                         |                                                                                                                                                                                                                                                                                                                  |         |         |         |         |         |       |
| PRIOR DEBT PROCEEDS - CERTIFICATES OF OBLIGATION         | 300                                                                                                                                                                                                                                                                                                              | 2,751   | 0       | 0       | 0       | 0       | 3,051 |
| Total                                                    | 300                                                                                                                                                                                                                                                                                                              | 2,751   | 0       | 0       | 0       | 0       | 3,051 |
| Council District(s)                                      | Project (26-00723) - This project will replace the boiler and air handler system.                                                                                                                                                                                                                                |         |         |         |         |         |       |
| 2                                                        |                                                                                                                                                                                                                                                                                                                  |         |         |         |         |         |       |
| DISTRICT 1 PARKS                                         |                                                                                                                                                                                                                                                                                                                  |         |         |         |         |         |       |
| 2022 GO PARKS & REC IMPROVEMENT BOND                     | 165                                                                                                                                                                                                                                                                                                              | 2,000   | 0       | 0       | 0       | 0       | 2,165 |
| TREE PRESERVATION FUND                                   | 25                                                                                                                                                                                                                                                                                                               | 0       | 0       | 0       | 0       | 0       | 25    |
| Total                                                    | 190                                                                                                                                                                                                                                                                                                              | 2,000   | 0       | 0       | 0       | 0       | 2,190 |
| Council District(s)                                      | Project (23-03968) - -- Construct general park and rehabilitation improvements of park facilities within available funding. Parks may include Kenwood and Olympia Parks.                                                                                                                                         |         |         |         |         |         |       |
| 1                                                        |                                                                                                                                                                                                                                                                                                                  |         |         |         |         |         |       |
| DISTRICT 1 PARKS & MULTIGENERATIONAL RECREATION FACILITY |                                                                                                                                                                                                                                                                                                                  |         |         |         |         |         |       |
| 2022 GO PARKS & REC IMPROVEMENT BOND                     | 3,373                                                                                                                                                                                                                                                                                                            | 3,449   | 0       | 0       | 0       | 0       | 6,822 |
| Total                                                    | 3,373                                                                                                                                                                                                                                                                                                            | 3,449   | 0       | 0       | 0       | 0       | 6,822 |
| Council District(s)                                      | Project (23-03969) - -- Renovate, rehabilitate and construct additions to the West End Park Senior Center and West End Park as applicable and within available funding. To create a multigenerational facility that will support senior and constituent services, meeting space and other recreational services. |         |         |         |         |         |       |
| 1                                                        |                                                                                                                                                                                                                                                                                                                  |         |         |         |         |         |       |
| DISTRICT 3 AQUATICS FACILITY                             |                                                                                                                                                                                                                                                                                                                  |         |         |         |         |         |       |
| 2022 GO PARKS & REC IMPROVEMENT BOND                     | 2,519                                                                                                                                                                                                                                                                                                            | 1,671   | 0       | 0       | 0       | 0       | 4,190 |
| TREE PRESERVATION FUND                                   | 77                                                                                                                                                                                                                                                                                                               | 78      | 0       | 0       | 0       | 0       | 155   |
| Total                                                    | 2,596                                                                                                                                                                                                                                                                                                            | 1,749   | 0       | 0       | 0       | 0       | 4,345 |
| Council District(s)                                      | Project (23-03971) - -- Develop and construct a new aquatics facility within available funding to include a swimming pool and associated amenities such as a splash pad.                                                                                                                                         |         |         |         |         |         |       |
| 3                                                        |                                                                                                                                                                                                                                                                                                                  |         |         |         |         |         |       |
| DISTRICT 4 PARKS                                         |                                                                                                                                                                                                                                                                                                                  |         |         |         |         |         |       |
| 2022 GO PARKS & REC IMPROVEMENT BOND                     | 1,043                                                                                                                                                                                                                                                                                                            | 0       | 0       | 0       | 0       | 0       | 1,043 |
| Total                                                    | 1,043                                                                                                                                                                                                                                                                                                            | 0       | 0       | 0       | 0       | 0       | 1,043 |
| Council District(s)                                      | Project (23-03974) - -- Construct general park and rehabilitation improvements of park facilities within available funding which may include shade enhancements as applicable. Parks may include: Palo Alto Terrace Park, Medina Base Park, Spicewood Park and Gateway Terrace Park.                             |         |         |         |         |         |       |
| 4                                                        |                                                                                                                                                                                                                                                                                                                  |         |         |         |         |         |       |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE                          | FY 2027                                                                                                                                                                                                                        | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 | TOTAL  |
|------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|--------|
| RECREATION & CULTURE                                       |                                                                                                                                                                                                                                |         |         |         |         |         |        |
| PARKS                                                      |                                                                                                                                                                                                                                |         |         |         |         |         |        |
| EDWARDS AQUIFER PROTECTION PROGRAM                         |                                                                                                                                                                                                                                |         |         |         |         |         |        |
| MUNICIPAL FACILITIES CORPORATION                           | 10,000                                                                                                                                                                                                                         | 10,000  | 10,000  | 10,000  | 10,000  | 9,000   | 59,000 |
| Total                                                      | 10,000                                                                                                                                                                                                                         | 10,000  | 10,000  | 10,000  | 10,000  | 9,000   | 59,000 |
| Council District(s)                                        | Project (26-00701) - This project provides funding for the acquisition of sensitive land over the Edwards Aquifer Recharge Zone as well as provides funding for low impact development projects.                               |         |         |         |         |         |        |
| CW                                                         |                                                                                                                                                                                                                                |         |         |         |         |         |        |
| FT. SAM HOUSTON TRAIL (JOHN JAMES PARK TO JACK WHITE PARK) |                                                                                                                                                                                                                                |         |         |         |         |         |        |
| PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE        | 795                                                                                                                                                                                                                            | 800     | 331     | 0       | 0       | 0       | 1,926  |
| Total                                                      | 795                                                                                                                                                                                                                            | 800     | 331     | 0       | 0       | 0       | 1,926  |
| Council District(s)                                        | Project (26-00612) - This project provides funding for purchasing land to design and construct hike & bike trails and associated amenities along Salado Creek through Ft. Sam Houston from John James Park to Jack White Park. |         |         |         |         |         |        |
| 2                                                          |                                                                                                                                                                                                                                |         |         |         |         |         |        |
| GOLF COURSE IMPROVEMENTS                                   |                                                                                                                                                                                                                                |         |         |         |         |         |        |
| UNISSUED SELF-SUPPORTING CERTIFICATES OF OBLIGATION        | 0                                                                                                                                                                                                                              | 3,000   | 0       | 4,000   | 0       | 0       | 7,000  |
| Total                                                      | 0                                                                                                                                                                                                                              | 3,000   | 0       | 4,000   | 0       | 0       | 7,000  |
| Council District(s)                                        | Project (26-00703) - MGA-SA Golf Course Improvements - This project will provide improvements to various city golf courses managed by MGA-SA to ensure their continued viabilities and usage for City residents.               |         |         |         |         |         |        |
| CW                                                         |                                                                                                                                                                                                                                |         |         |         |         |         |        |
| HISTORIC WOODLAWN GYM HVAC                                 |                                                                                                                                                                                                                                |         |         |         |         |         |        |
| PRIOR DEBT PROCEEDS - GENERAL OBLIGATION                   | 453                                                                                                                                                                                                                            | 0       | 0       | 0       | 0       | 0       | 453    |
| Total                                                      | 453                                                                                                                                                                                                                            | 0       | 0       | 0       | 0       | 0       | 453    |
| Council District(s)                                        | Project (26-00727) - This project provides funding for HVAC unit replacement.                                                                                                                                                  |         |         |         |         |         |        |
| 7                                                          |                                                                                                                                                                                                                                |         |         |         |         |         |        |
| LEON CREEK (THE RIM TO RAYMOND RUSSELL PARK)               |                                                                                                                                                                                                                                |         |         |         |         |         |        |
| PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE        | 2,614                                                                                                                                                                                                                          | 1,300   | 0       | 0       | 0       | 0       | 3,914  |
| Total                                                      | 2,614                                                                                                                                                                                                                          | 1,300   | 0       | 0       | 0       | 0       | 3,914  |
| Council District(s)                                        | Project (26-00671) - This project provides funding for the development of a hike and bike trail project along Leon Creek from the Rim to Raymond Russell County Park.                                                          |         |         |         |         |         |        |
| 8                                                          |                                                                                                                                                                                                                                |         |         |         |         |         |        |



| FUNCTION/PROGRAM/PROJ./REV./SCOPE    | FY 2027       | FY 2028       | FY 2029       | FY 2030      | FY 2031  | FY 2032  | TOTAL         |
|--------------------------------------|---------------|---------------|---------------|--------------|----------|----------|---------------|
| <b>RECREATION &amp; CULTURE</b>      |               |               |               |              |          |          |               |
| <b>PARKS</b>                         |               |               |               |              |          |          |               |
| <b>LINEAR GREENWAY TRAILS</b>        |               |               |               |              |          |          |               |
| 2022 GO PARKS & REC IMPROVEMENT BOND | 18,227        | 20,840        | 17,705        | 1,000        | 0        | 0        | 57,772        |
| TREE CANOPY FUND                     | 0             | 400           | 900           | 0            | 0        | 0        | 1,300         |
| TREE PRESERVATION FUND               | 354           | 508           | 427           | 0            | 0        | 0        | 1,289         |
| Total                                | <b>18,581</b> | <b>21,748</b> | <b>19,032</b> | <b>1,000</b> | <b>0</b> | <b>0</b> | <b>60,361</b> |

Council District(s)

CW 1

Project (23-04053) - Acquire and preserve open space for the development of multi-use trails along San Antonio creekways, greenways and urban corridors.

**MAIN PLAZA**

|                                     |              |              |              |          |          |          |              |
|-------------------------------------|--------------|--------------|--------------|----------|----------|----------|--------------|
| UNISSUED CERTIFICATES OF OBLIGATION | 1,167        | 1,443        | 5,985        | 0        | 0        | 0        | 8,595        |
| Total                               | <b>1,167</b> | <b>1,443</b> | <b>5,985</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>8,595</b> |

Council District(s)

1

Project (23-04068) - This project provides funding to repair or replace associated infrastructure upgrades.

**MITCHELL LAKE AUDUBON CENTER**

|                                      |              |              |          |          |          |          |              |
|--------------------------------------|--------------|--------------|----------|----------|----------|----------|--------------|
| 2022 GO PARKS & REC IMPROVEMENT BOND | 2,042        | 3,272        | 0        | 0        | 0        | 0        | 5,314        |
| Total                                | <b>2,042</b> | <b>3,272</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>5,314</b> |

Council District(s)

CW 3

Project (23-03999) - -- Construct facility improvements and rehabilitation of the birding center within available funding.

**NEW MEDICAL CENTER AREA PARK**

|                                      |            |            |          |          |          |          |              |
|--------------------------------------|------------|------------|----------|----------|----------|----------|--------------|
| 2022 GO PARKS & REC IMPROVEMENT BOND | 622        | 428        | 0        | 0        | 0        | 0        | 1,050        |
| TREE PRESERVATION FUND               | 147        | 63         | 0        | 0        | 0        | 0        | 210          |
| Total                                | <b>769</b> | <b>491</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>1,260</b> |

Council District(s)

8

Project (23-04004) - -- Facilitate the development and construction of a new park which may include land acquisition, park connectivity and site amenities within available funding.

**NEW REGIONAL PARK PHASE 1 (DISTRICT 6)**

|                                      |            |              |              |          |          |          |              |
|--------------------------------------|------------|--------------|--------------|----------|----------|----------|--------------|
| 2022 GO PARKS & REC IMPROVEMENT BOND | 433        | 2,220        | 2,500        | 0        | 0        | 0        | 5,153        |
| Total                                | <b>433</b> | <b>2,220</b> | <b>2,500</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>5,153</b> |

Council District(s)

6

Project (23-04007) - -- Facilitate the development of a Master Plan of a new regional park located in Council District 6 and Phase I development which may include new recreational amenities such as a playground, walking trail, and active community spaces within available funding.

| FUNCTION/PROGRAM/PROJ./REV./SCOPE                          | FY 2027                                                                                                                                                                                                                                                                        | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 | TOTAL |
|------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|-------|
| RECREATION & CULTURE                                       |                                                                                                                                                                                                                                                                                |         |         |         |         |         |       |
| PARKS                                                      |                                                                                                                                                                                                                                                                                |         |         |         |         |         |       |
| NEW REGIONAL PARK PHASE 1 AND NORMOYLE PARK EXPANSION (D5) |                                                                                                                                                                                                                                                                                |         |         |         |         |         |       |
| 2022 GO PARKS & REC IMPROVEMENT BOND                       | 1,155                                                                                                                                                                                                                                                                          | 1,028   | 2,033   | 0       | 0       | 0       | 4,216 |
| TREE PRESERVATION FUND                                     | 0                                                                                                                                                                                                                                                                              | 0       | 1,023   | 0       | 0       | 0       | 1,023 |
| Total                                                      | 1,155                                                                                                                                                                                                                                                                          | 1,028   | 3,056   | 0       | 0       | 0       | 5,239 |
| Council District(s)                                        | Project (23-04008) - -- Facilitate the development of a Master Plan for a new regional park located in Council District 5 and Phase I expansion which may include land acquisition, new recreational amenities, and active community spaces within available funding.          |         |         |         |         |         |       |
| 5                                                          |                                                                                                                                                                                                                                                                                |         |         |         |         |         |       |
| PARK SHADE REPLACEMENT                                     |                                                                                                                                                                                                                                                                                |         |         |         |         |         |       |
| UNISSUED CERTIFICATES OF OBLIGATION                        | 3,800                                                                                                                                                                                                                                                                          | 3,800   | 0       | 0       | 0       | 0       | 7,600 |
| Total                                                      | 3,800                                                                                                                                                                                                                                                                          | 3,800   | 0       | 0       | 0       | 0       | 7,600 |
| Council District(s)                                        | Project (26-00713) - Shade improvements at parks                                                                                                                                                                                                                               |         |         |         |         |         |       |
| CW                                                         |                                                                                                                                                                                                                                                                                |         |         |         |         |         |       |
| PEARSALL PARK                                              |                                                                                                                                                                                                                                                                                |         |         |         |         |         |       |
| 2022 GO PARKS & REC IMPROVEMENT BOND                       | 1,386                                                                                                                                                                                                                                                                          | 0       | 0       | 0       | 0       | 0       | 1,386 |
| TEXAS PARKS AND WILDLIFE GRANT                             | 0                                                                                                                                                                                                                                                                              | 1,500   | 0       | 0       | 0       | 0       | 1,500 |
| TREE CANOPY FUND                                           | 0                                                                                                                                                                                                                                                                              | 95      | 0       | 0       | 0       | 0       | 95    |
| Total                                                      | 1,386                                                                                                                                                                                                                                                                          | 1,595   | 0       | 0       | 0       | 0       | 2,981 |
| Council District(s)                                        | Project (23-04012) - -- Construct general park improvements and development within available funding in support of the Park's Master Plan which may include lighting, shade enhancements, recreational improvements, and park connectivity.                                    |         |         |         |         |         |       |
| 4                                                          |                                                                                                                                                                                                                                                                                |         |         |         |         |         |       |
| PUBLIC ART (PARKS)                                         |                                                                                                                                                                                                                                                                                |         |         |         |         |         |       |
| 2022 GO PARKS & REC IMPROVEMENT BOND                       | 1,936                                                                                                                                                                                                                                                                          | 1,083   | 0       | 0       | 0       | 0       | 3,019 |
| Total                                                      | 1,936                                                                                                                                                                                                                                                                          | 1,083   | 0       | 0       | 0       | 0       | 3,019 |
| Council District(s)                                        | Project (23-04016) - -- Provide for the construction, improvement and installation of public art that is accessible to the general public, within the city limits, related to projects in the proposition and in accordance with City Council adopted policies and procedures. |         |         |         |         |         |       |
| CW                                                         |                                                                                                                                                                                                                                                                                |         |         |         |         |         |       |
| SAN PEDRO SPRINGS PARK                                     |                                                                                                                                                                                                                                                                                |         |         |         |         |         |       |
| 2022 GO PARKS & REC IMPROVEMENT BOND                       | 305                                                                                                                                                                                                                                                                            | 700     | 0       | 0       | 0       | 0       | 1,005 |
| TREE CANOPY FUND                                           | 0                                                                                                                                                                                                                                                                              | 285     | 0       | 0       | 0       | 0       | 285   |
| Total                                                      | 305                                                                                                                                                                                                                                                                            | 985     | 0       | 0       | 0       | 0       | 1,290 |
| Council District(s)                                        | Project (23-04020) - -- Construct general park and rehabilitation improvements within available funding in support of the Park's Master Plan which may include rehabilitation of the historic grotto and historic acequia.                                                     |         |         |         |         |         |       |
| 3                                                          |                                                                                                                                                                                                                                                                                |         |         |         |         |         |       |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE    | FY 2027                                                                                                                                                                                          | FY 2028      | FY 2029  | FY 2030  | FY 2031  | FY 2032  | TOTAL        |
|--------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|----------|----------|----------|----------|--------------|
| <b>RECREATION &amp; CULTURE</b>      |                                                                                                                                                                                                  |              |          |          |          |          |              |
| <b>PARKS</b>                         |                                                                                                                                                                                                  |              |          |          |          |          |              |
| <b>WOODLAWN LAKE PARK</b>            |                                                                                                                                                                                                  |              |          |          |          |          |              |
| 2022 GO PARKS & REC IMPROVEMENT BOND | 1,644                                                                                                                                                                                            | 0            | 0        | 0        | 0        | 0        | 1,644        |
| TEXAS PARKS AND WILDLIFE GRANT       | 0                                                                                                                                                                                                | 2,565        | 0        | 0        | 0        | 0        | 2,565        |
| TREE PRESERVATION FUND               | 0                                                                                                                                                                                                | 900          | 0        | 0        | 0        | 0        | 900          |
| Total                                | <b>1,644</b>                                                                                                                                                                                     | <b>3,465</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>5,109</b> |
| Council District(s)                  | Project (23-04031) - -- Construct general park and rehabilitation improvements within available funding which may include trail improvements, lighting, shade enhancements, and other amenities. |              |          |          |          |          |              |
| 7                                    |                                                                                                                                                                                                  |              |          |          |          |          |              |

**TOTAL PARKS**

|               |               |               |               |               |              |                |
|---------------|---------------|---------------|---------------|---------------|--------------|----------------|
| <b>75,352</b> | <b>74,587</b> | <b>41,304</b> | <b>15,000</b> | <b>10,000</b> | <b>9,000</b> | <b>225,243</b> |
|---------------|---------------|---------------|---------------|---------------|--------------|----------------|

**TOTAL RECREATION & CULTURE**

|               |               |               |               |               |              |                |
|---------------|---------------|---------------|---------------|---------------|--------------|----------------|
| <b>85,572</b> | <b>79,264</b> | <b>41,304</b> | <b>15,000</b> | <b>10,000</b> | <b>9,000</b> | <b>240,140</b> |
|---------------|---------------|---------------|---------------|---------------|--------------|----------------|

**TRANSPORTATION****AIR TRANSPORTATION****AIRFIELD SAFETY ENHANCEMENTS & IMPROVEMENTS PROGRAM (ASEIP)**

|                                        |               |               |              |          |          |          |               |
|----------------------------------------|---------------|---------------|--------------|----------|----------|----------|---------------|
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 4,600         | 6,081         | 0            | 0        | 0        | 0        | 10,681        |
| AIRPORT IMPROVEMENT PROGRAM GRANT      | 17,460        | 21,323        | 3,532        | 0        | 0        | 0        | 42,315        |
| GENERAL AIRPORT REVENUE BOND           | 20,508        | 8,690         | 3,058        | 0        | 0        | 0        | 32,256        |
| Total                                  | <b>42,568</b> | <b>36,094</b> | <b>6,590</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>85,252</b> |

Council District(s)

CW

Project (33-03348) - This project provides for the rehabilitation of runway 13R-31L, the construction of Storm Line S and improvements to airfield drainage. As the program progresses, an airfield Environmental Impact Statement will inform the scope of additional projects to be accomplished within this program.

**ARFF BUILDING HUMIDITY CONTROL**

|                                        |            |          |          |          |          |          |            |
|----------------------------------------|------------|----------|----------|----------|----------|----------|------------|
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 668        | 0        | 0        | 0        | 0        | 0        | 668        |
| Total                                  | <b>668</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>668</b> |

Council District(s)

CW

Project (33-00357) - Project addresses persistent and excessive condensation issues in the Level-1 dormitory and locker room areas of the Aircraft Rescue & Fire Fighting (ARFF) building. Project will design & engineer solutions addressing the HVAC, building envelope, and controls to implement a permanent fix and protect personnel and facilities.

**ARFF RINGDOWN SYSTEM**

|                                        |           |          |          |          |          |          |           |
|----------------------------------------|-----------|----------|----------|----------|----------|----------|-----------|
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 88        | 0        | 0        | 0        | 0        | 0        | 88        |
| Total                                  | <b>88</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>88</b> |

Council District(s)

CW

Project (33-00349) - Replace the existing ringdown system at SAT to mitigate outages, poor sound quality and dropped calls between the air traffic control tower and the fire station.

| FUNCTION/PROGRAM/PROJ./REV./SCOPE                                                         | FY 2027                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | FY 2028       | FY 2029      | FY 2030      | FY 2031      | FY 2032    | TOTAL         |
|-------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|--------------|--------------|--------------|------------|---------------|
| <b>TRANSPORTATION</b>                                                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |               |              |              |              |            |               |
| <b>AIR TRANSPORTATION</b>                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |               |              |              |              |            |               |
| <b>BAGGAGE HANDLING SYSTEM EXPANSION</b>                                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |               |              |              |              |            |               |
| GENERAL AIRPORT REVENUE BOND                                                              | 945                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 0             | 0            | 0            | 0            | 0          | 945           |
| Total                                                                                     | <b>945</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <b>0</b>      | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>   | <b>945</b>    |
| Council District(s)                                                                       | Project (33-03312) - This project develops an area to accommodate up to three in-line security checked-bag processing lanes, Checked Baggage Inspection System (CBIS) room, mechanical support space, equipment (conveyors), electrical motor apparatus, distribution systems, and other critical devices and systems. The scope includes modifying of existing conveyance controls and systems to meet the demand for a comprehensive complex passing all system test. The scope will include surveillance, access control, electrical notification, mechanical (HVAC), and IT infrastructure. |               |              |              |              |            |               |
| CW                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |               |              |              |              |            |               |
| <b>CONRAC UPGRADES - PHASE 2</b>                                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |               |              |              |              |            |               |
| CUSTOMER FACILITY CHARGE                                                                  | 2,680                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 3,254         | 3,000        | 2,900        | 2,640        | 460        | 14,934        |
| Total                                                                                     | <b>2,680</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <b>3,254</b>  | <b>3,000</b> | <b>2,900</b> | <b>2,640</b> | <b>460</b> | <b>14,934</b> |
| Council District(s)                                                                       | Project (33-00353) - Project scopes include enclosure of the atrium, installation of fans in the Quick Turn-Around Area (QTA), correction of drainage problems, replacement of expansion joints and rehabilitation of the irrigation system.                                                                                                                                                                                                                                                                                                                                                    |               |              |              |              |            |               |
| CW                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |               |              |              |              |            |               |
| <b>NETWORK EOL REPLACEMENT</b>                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |               |              |              |              |            |               |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND                                                    | 457                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 520           | 550          | 574          | 48           | 0          | 2,149         |
| Total                                                                                     | <b>457</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <b>520</b>    | <b>550</b>   | <b>574</b>   | <b>48</b>    | <b>0</b>   | <b>2,149</b>  |
| Council District(s)                                                                       | Project (33-03339) - This project will replace end of life technology such as data networks, storage, and server IT infrastructure for the San Antonio International Airport and Stinson Municipal Airport.                                                                                                                                                                                                                                                                                                                                                                                     |               |              |              |              |            |               |
| CW                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |               |              |              |              |            |               |
| <b>NEW PARKING STRUCTURE AND GROUND TRANSPORTATION CENTER (TERMINAL C PARKING GARAGE)</b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |               |              |              |              |            |               |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND                                                    | 34,343                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 0             | 0            | 0            | 0            | 0          | 34,343        |
| GENERAL AIRPORT REVENUE BOND                                                              | 25,740                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 13,221        | 0            | 0            | 0            | 0          | 38,961        |
| Total                                                                                     | <b>60,083</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <b>13,221</b> | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>   | <b>73,304</b> |
| Council District(s)                                                                       | Project (33-03350) - Parking garage - phase 1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |               |              |              |              |            |               |
| CW                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |               |              |              |              |            |               |
| <b>PROPERTY MAPS, PLATTING, BOUNDARY SURVEY</b>                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |               |              |              |              |            |               |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND                                                    | 178                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 0             | 0            | 0            | 0            | 0          | 178           |
| Total                                                                                     | <b>178</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <b>0</b>      | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>   | <b>178</b>    |
| Council District(s)                                                                       | Project (33-03342) - This project includes the preparation of maps, platting and professional land surveying for both the San Antonio International Airport (SAT) and the Stinson Municipal Airport (SSF).                                                                                                                                                                                                                                                                                                                                                                                      |               |              |              |              |            |               |
| CW                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |               |              |              |              |            |               |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE           | FY 2027                                                                                                                                                                                                        | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 | TOTAL |
|---------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|-------|
| TRANSPORTATION                              |                                                                                                                                                                                                                |         |         |         |         |         |       |
| AIR TRANSPORTATION                          |                                                                                                                                                                                                                |         |         |         |         |         |       |
| REMOTE TRANSMITTER RECEIVER F<br>RELOCATION |                                                                                                                                                                                                                |         |         |         |         |         |       |
| GENERAL AIRPORT REVENUE BOND                | 710                                                                                                                                                                                                            | 5,138   | 0       | 0       | 0       | 0       | 5,848 |
| Total                                       | 710                                                                                                                                                                                                            | 5,138   | 0       | 0       | 0       | 0       | 5,848 |
| Council District(s)                         | Project (33-00341) - This project will include relocation of the existing Remote Transmitter Receiver (RTR) facility to accommodate future development opportunities on the north side of the Airport.         |         |         |         |         |         |       |
| CW                                          |                                                                                                                                                                                                                |         |         |         |         |         |       |
| STINSON - BUILDING MODIFICATIONS-FY27       |                                                                                                                                                                                                                |         |         |         |         |         |       |
| STINSON REVOLVING FUND                      | 50                                                                                                                                                                                                             | 0       | 0       | 0       | 0       | 0       | 50    |
| TEXAS DEPARTMENT OF TRANSPORTATION          | 50                                                                                                                                                                                                             | 0       | 0       | 0       | 0       | 0       | 50    |
| Total                                       | 100                                                                                                                                                                                                            | 0       | 0       | 0       | 0       | 0       | 100   |
| Council District(s)                         | Project (33-03331) - This project administers the RAMP grant which provides for basic improvements to the Stinson Municipal Airport such as hangar enhancements, fencing, or other airside and landside needs. |         |         |         |         |         |       |
| CW                                          |                                                                                                                                                                                                                |         |         |         |         |         |       |
| STINSON - BUILDING MODIFICATIONS-FY28       |                                                                                                                                                                                                                |         |         |         |         |         |       |
| STINSON REVOLVING FUND                      | 0                                                                                                                                                                                                              | 50      | 0       | 0       | 0       | 0       | 50    |
| TEXAS DEPARTMENT OF TRANSPORTATION          | 0                                                                                                                                                                                                              | 50      | 0       | 0       | 0       | 0       | 50    |
| Total                                       | 0                                                                                                                                                                                                              | 100     | 0       | 0       | 0       | 0       | 100   |
| Council District(s)                         | Project (33-03345) - This project administers the RAMP grant which provides for basic improvements to the Stinson Municipal Airport such as hangar enhancements, fencing, or other airside and landside needs. |         |         |         |         |         |       |
| CW                                          |                                                                                                                                                                                                                |         |         |         |         |         |       |
| STINSON - BUILDING MODIFICATIONS-FY29       |                                                                                                                                                                                                                |         |         |         |         |         |       |
| STINSON REVOLVING FUND                      | 0                                                                                                                                                                                                              | 0       | 50      | 0       | 0       | 0       | 50    |
| TEXAS DEPARTMENT OF TRANSPORTATION          | 0                                                                                                                                                                                                              | 0       | 50      | 0       | 0       | 0       | 50    |
| Total                                       | 0                                                                                                                                                                                                              | 0       | 100     | 0       | 0       | 0       | 100   |
| Council District(s)                         | Project (33-03346) - This project administers the RAMP grant which provides for basic improvements to the Stinson Municipal Airport such as hangar enhancements, fencing, or other airside and landside needs. |         |         |         |         |         |       |
| CW                                          |                                                                                                                                                                                                                |         |         |         |         |         |       |
| STINSON - SIX MILE CREEK STABILIZATION      |                                                                                                                                                                                                                |         |         |         |         |         |       |
| STINSON REVOLVING FUND                      | 370                                                                                                                                                                                                            | 600     | 0       | 0       | 0       | 0       | 970   |
| Total                                       | 370                                                                                                                                                                                                            | 600     | 0       | 0       | 0       | 0       | 970   |
| Council District(s)                         | Project (33-00351) - Provide creek bed stabilization to halt erosion in the area.                                                                                                                              |         |         |         |         |         |       |
| CW                                          |                                                                                                                                                                                                                |         |         |         |         |         |       |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE        | FY 2027                                                                                                                                                                                                                                                                                                                                                                                                                               | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 | TOTAL |
|------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|-------|
| TRANSPORTATION                           |                                                                                                                                                                                                                                                                                                                                                                                                                                       |         |         |         |         |         |       |
| AIR TRANSPORTATION                       |                                                                                                                                                                                                                                                                                                                                                                                                                                       |         |         |         |         |         |       |
| STINSON - SOUTH OF RW 10/28 FENCE        |                                                                                                                                                                                                                                                                                                                                                                                                                                       |         |         |         |         |         |       |
| STINSON REVOLVING FUND                   | 1,000                                                                                                                                                                                                                                                                                                                                                                                                                                 | 0       | 0       | 0       | 0       | 0       | 1,000 |
| Total                                    | 1,000                                                                                                                                                                                                                                                                                                                                                                                                                                 | 0       | 0       | 0       | 0       | 0       | 1,000 |
| Council District(s)                      | Project (33-00355) - Install security fence along the tree line south of Runway 10/28 to eliminate potential incursions to the airfield.                                                                                                                                                                                                                                                                                              |         |         |         |         |         |       |
| CW                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                       |         |         |         |         |         |       |
| STINSON DRAINAGE AND UTILITY MASTER PLAN |                                                                                                                                                                                                                                                                                                                                                                                                                                       |         |         |         |         |         |       |
| STINSON REVOLVING FUND                   | 300                                                                                                                                                                                                                                                                                                                                                                                                                                   | 0       | 0       | 0       | 0       | 0       | 300   |
| Total                                    | 300                                                                                                                                                                                                                                                                                                                                                                                                                                   | 0       | 0       | 0       | 0       | 0       | 300   |
| Council District(s)                      | Project (33-00356) - The Stinson drainage and utility Master Plans are required to address current needs and to support phased development as envisioned by the Master Plan for Stinson Municipal Airport (SSF). This project focuses on drainage and utility requirements to support development and defining individual CIP projects with recommended phasing.                                                                      |         |         |         |         |         |       |
| CW                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                       |         |         |         |         |         |       |
| STINSON LAND ACQ. RW 14/32 RPZ           |                                                                                                                                                                                                                                                                                                                                                                                                                                       |         |         |         |         |         |       |
| STINSON REVOLVING FUND                   | 258                                                                                                                                                                                                                                                                                                                                                                                                                                   | 0       | 0       | 0       | 0       | 0       | 258   |
| TEXAS DEPARTMENT OF TRANSPORTATION       | 300                                                                                                                                                                                                                                                                                                                                                                                                                                   | 0       | 0       | 0       | 0       | 0       | 300   |
| Total                                    | 558                                                                                                                                                                                                                                                                                                                                                                                                                                   | 0       | 0       | 0       | 0       | 0       | 558   |
| Council District(s)                      | Project (33-00272) - The project will include Environmental and archeological investigation to support land acquisition efforts, followed by land acquisition.                                                                                                                                                                                                                                                                        |         |         |         |         |         |       |
| CW                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                       |         |         |         |         |         |       |
| TERMINAL A ELECTRICAL SYSTEM EXPANSION   |                                                                                                                                                                                                                                                                                                                                                                                                                                       |         |         |         |         |         |       |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND   | 714                                                                                                                                                                                                                                                                                                                                                                                                                                   | 0       | 0       | 0       | 0       | 0       | 714   |
| AIRPORT INFRASTRUCTURE GRANT             | 2,037                                                                                                                                                                                                                                                                                                                                                                                                                                 | 0       | 0       | 0       | 0       | 0       | 2,037 |
| Total                                    | 2,751                                                                                                                                                                                                                                                                                                                                                                                                                                 | 0       | 0       | 0       | 0       | 0       | 2,751 |
| Council District(s)                      | Project (33-00253) - Installation of new 4,000 amp Fuse Type Switch Boards with Breaker Type Switch Boards. Currently no space for any Electrical Connections to the Switch Board and there is no available room on the walls or floor space to add any Electrical and meet the NEC Code. This project will install new Switch Boards to new Breaker Type Boards, thus allowing room to expand with new Breakers for future projects. |         |         |         |         |         |       |
| CW                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                       |         |         |         |         |         |       |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE                      | FY 2027                                                                                                                                                                                                                                                                                            | FY 2028       | FY 2029       | FY 2030        | FY 2031        | FY 2032      | TOTAL          |
|--------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|---------------|----------------|----------------|--------------|----------------|
| <b>TRANSPORTATION</b>                                  |                                                                                                                                                                                                                                                                                                    |               |               |                |                |              |                |
| <b>AIR TRANSPORTATION</b>                              |                                                                                                                                                                                                                                                                                                    |               |               |                |                |              |                |
| <b>TERMINAL A/B RECONFIGURATION AND REHABILITATION</b> |                                                                                                                                                                                                                                                                                                    |               |               |                |                |              |                |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND                 | 0                                                                                                                                                                                                                                                                                                  | 0             | 0             | 30,000         | 21,240         | 8,760        | 60,000         |
| GENERAL AIRPORT REVENUE BOND                           | 14,281                                                                                                                                                                                                                                                                                             | 20,532        | 44,127        | 72,818         | 83,662         | 0            | 235,420        |
| Total                                                  | <b>14,281</b>                                                                                                                                                                                                                                                                                      | <b>20,532</b> | <b>44,127</b> | <b>102,818</b> | <b>104,902</b> | <b>8,760</b> | <b>295,420</b> |
| Council District(s)                                    | Project (33-03351) - Improvements to existing Terminals A and B to extend useful life through 2045. The scope addresses all building systems and infrastructure; gate and hold room reconfiguration. FY26 begins design with construction in terminal areas starting after the new terminal opens. |               |               |                |                |              |                |
| CW                                                     |                                                                                                                                                                                                                                                                                                    |               |               |                |                |              |                |

**TERMINAL DEVELOPMENT PROGRAM**

|                                        |                                                                                                                                                    |                |               |          |          |          |                  |
|----------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------|----------------|---------------|----------|----------|----------|------------------|
| AIRPORT GRANT                          | 0                                                                                                                                                  | 4,376          | 0             | 0        | 0        | 0        | 4,376            |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 0                                                                                                                                                  | 22,589         | 40,773        | 0        | 0        | 0        | 63,362           |
| AIRPORT INFRASTRUCTURE GRANT           | 2,637                                                                                                                                              | 0              | 0             | 0        | 0        | 0        | 2,637            |
| AIRPORT PASSENGER FACILITY CHARGE      | 89,250                                                                                                                                             | 60,750         | 0             | 0        | 0        | 0        | 150,000          |
| AIRPORT TERMINALS PROGRAM GRANT        | 20,000                                                                                                                                             | 0              | 0             | 0        | 0        | 0        | 20,000           |
| GENERAL AIRPORT REVENUE BOND           | 619,920                                                                                                                                            | 352,095        | 0             | 0        | 0        | 0        | 972,015          |
| Total                                  | <b>731,807</b>                                                                                                                                     | <b>439,810</b> | <b>40,773</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>1,212,390</b> |
| Council District(s)                    | Project (33-03349) - This project provides for the construction of a new terminal and related facilities at the San Antonio International Airport. |                |               |          |          |          |                  |
| CW                                     |                                                                                                                                                    |                |               |          |          |          |                  |

**TOTAL AIR TRANSPORTATION**

|                |                |               |                |                |              |                  |
|----------------|----------------|---------------|----------------|----------------|--------------|------------------|
| <b>859,544</b> | <b>519,269</b> | <b>95,140</b> | <b>106,292</b> | <b>107,590</b> | <b>9,220</b> | <b>1,697,055</b> |
|----------------|----------------|---------------|----------------|----------------|--------------|------------------|

**TRANSPORTATION****STREETS****ABE LINCOLN SHARED USE PATH**

|                     |                                                                                                                                                                                                                 |          |          |          |          |          |            |
|---------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|------------|
| GENERAL FUND        | 100                                                                                                                                                                                                             | 0        | 0        | 0        | 0        | 0        | 100        |
| Total               | <b>100</b>                                                                                                                                                                                                      | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>100</b> |
| Council District(s) | Project (23-04065) - This project provides funding for the construction of a 2 way bike path in residential area using available ROW on east side of road and install connecting bike lane on Spring Time/Horn. |          |          |          |          |          |            |
| 7                   |                                                                                                                                                                                                                 |          |          |          |          |          |            |

**BABCOCK ROAD (WEST HAUSMAN TO UTSA BOULEVARD)**

|                                  |                                                                                                                                                                             |              |          |          |          |          |              |
|----------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|----------|----------|----------|----------|--------------|
| 2022 GO STREETS IMPROVEMENT BOND | 2,985                                                                                                                                                                       | 3,479        | 0        | 0        | 0        | 0        | 6,464        |
| Total                            | <b>2,985</b>                                                                                                                                                                | <b>3,479</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>6,464</b> |
| Council District(s)              | Project (23-03865) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, and other improvements as applicable and within available funding. |              |          |          |          |          |              |
| 8                                |                                                                                                                                                                             |              |          |          |          |          |              |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE                               | FY 2027                                                                                                                                                                                                                                   | FY 2028      | FY 2029      | FY 2030  | FY 2031  | FY 2032  | TOTAL         |
|-----------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|--------------|----------|----------|----------|---------------|
| <b>TRANSPORTATION</b>                                           |                                                                                                                                                                                                                                           |              |              |          |          |          |               |
| <b>STREETS</b>                                                  |                                                                                                                                                                                                                                           |              |              |          |          |          |               |
| <b>BIKE FACILITIES</b>                                          |                                                                                                                                                                                                                                           |              |              |          |          |          |               |
| ADVANCED TRANSPORTATION DISTRICT                                | 1,253                                                                                                                                                                                                                                     | 1,126        | 0            | 0        | 0        | 0        | 2,379         |
| Total                                                           | <b>1,253</b>                                                                                                                                                                                                                              | <b>1,126</b> | <b>0</b>     | <b>0</b> | <b>0</b> | <b>0</b> | <b>2,379</b>  |
| Council District(s)                                             | Project (46-00017) - This project provides funding for the planning, design, and construction of bike facility projects.                                                                                                                  |              |              |          |          |          |               |
| CW                                                              |                                                                                                                                                                                                                                           |              |              |          |          |          |               |
| <b>BRAUN ROAD SIDEWALKS (TEZEL ROAD TO NORTHWEST LOOP 1604)</b> |                                                                                                                                                                                                                                           |              |              |          |          |          |               |
| 2022 GO STREETS IMPROVEMENT BOND                                | 1,613                                                                                                                                                                                                                                     | 0            | 0            | 0        | 0        | 0        | 1,613         |
| Total                                                           | <b>1,613</b>                                                                                                                                                                                                                              | <b>0</b>     | <b>0</b>     | <b>0</b> | <b>0</b> | <b>0</b> | <b>1,613</b>  |
| Council District(s)                                             | Project (23-03866) - -- Construct a shared-use path on the northside of Braun Road from Tezel Road to Northwest Loop 1604 within available funding.                                                                                       |              |              |          |          |          |               |
| 7                                                               |                                                                                                                                                                                                                                           |              |              |          |          |          |               |
| <b>BULVERDE ROAD (GREEN SPRING DRIVE TO REDLAND ROAD)</b>       |                                                                                                                                                                                                                                           |              |              |          |          |          |               |
| 2022 GO STREETS IMPROVEMENT BOND                                | 2,811                                                                                                                                                                                                                                     | 5,865        | 3,094        | 0        | 0        | 0        | 11,770        |
| Total                                                           | <b>2,811</b>                                                                                                                                                                                                                              | <b>5,865</b> | <b>3,094</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>11,770</b> |
| Council District(s)                                             | Project (23-03867) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, drainage, bicycle facilities, and other improvements as applicable and within available funding. This is a multi-phased project. |              |              |          |          |          |               |
| 10                                                              |                                                                                                                                                                                                                                           |              |              |          |          |          |               |
| <b>CITYWIDE BICYCLE FACILITIES</b>                              |                                                                                                                                                                                                                                           |              |              |          |          |          |               |
| 2022 GO STREETS IMPROVEMENT BOND                                | 2,540                                                                                                                                                                                                                                     | 2,537        | 3,685        | 0        | 0        | 0        | 8,762         |
| GENERAL FUND                                                    | 848                                                                                                                                                                                                                                       | 0            | 0            | 0        | 0        | 0        | 848           |
| TREE CANOPY FUND                                                | 0                                                                                                                                                                                                                                         | 150          | 0            | 0        | 0        | 0        | 150           |
| Total                                                           | <b>3,388</b>                                                                                                                                                                                                                              | <b>2,687</b> | <b>3,685</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>9,760</b>  |
| Council District(s)                                             | Project (23-03869) - -- Construct bicycle and associated multi-modal improvement projects citywide as applicable and within available funding.                                                                                            |              |              |          |          |          |               |
| CW                                                              |                                                                                                                                                                                                                                           |              |              |          |          |          |               |
| <b>CLASSEN ROAD (CLASSEN SPUR TO KNOLLCREEK DRIVE)</b>          |                                                                                                                                                                                                                                           |              |              |          |          |          |               |
| 2022 GO STREETS IMPROVEMENT BOND                                | 3,036                                                                                                                                                                                                                                     | 4,463        | 0            | 0        | 0        | 0        | 7,499         |
| Total                                                           | <b>3,036</b>                                                                                                                                                                                                                              | <b>4,463</b> | <b>0</b>     | <b>0</b> | <b>0</b> | <b>0</b> | <b>7,499</b>  |
| Council District(s)                                             | Project (23-03871) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, drainage, bicycle facilities, and other improvements as applicable and within available funding.                                 |              |              |          |          |          |               |
| 10                                                              |                                                                                                                                                                                                                                           |              |              |          |          |          |               |



| FUNCTION/PROGRAM/PROJ./REV./SCOPE                                 | FY 2027                                                                                                                                                                                                                                                                                           | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 | TOTAL  |
|-------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|--------|
| TRANSPORTATION                                                    |                                                                                                                                                                                                                                                                                                   |         |         |         |         |         |        |
| STREETS                                                           |                                                                                                                                                                                                                                                                                                   |         |         |         |         |         |        |
| COVEL ROAD (RAY ELLISON BOULEVARD TO OLD PEARSALL ROAD)           |                                                                                                                                                                                                                                                                                                   |         |         |         |         |         |        |
| 2022 GO STREETS IMPROVEMENT BOND                                  | 1,929                                                                                                                                                                                                                                                                                             | 4,765   | 0       | 0       | 0       | 0       | 6,694  |
| Total                                                             | 1,929                                                                                                                                                                                                                                                                                             | 4,765   | 0       | 0       | 0       | 0       | 6,694  |
| Council District(s)                                               | Project (23-03872) - -- Construct roadway improvements to include driveway approaches, drainage, and other improvements as applicable and within available funding.                                                                                                                               |         |         |         |         |         |        |
| 4                                                                 |                                                                                                                                                                                                                                                                                                   |         |         |         |         |         |        |
| CULEBRA PARK (AREA STREETS)                                       |                                                                                                                                                                                                                                                                                                   |         |         |         |         |         |        |
| 2022 GO STREETS IMPROVEMENT BOND                                  | 2,656                                                                                                                                                                                                                                                                                             | 2,990   | 0       | 0       | 0       | 0       | 5,646  |
| Total                                                             | 2,656                                                                                                                                                                                                                                                                                             | 2,990   | 0       | 0       | 0       | 0       | 5,646  |
| Council District(s)                                               | Project (23-03873) - -- Construct area roadways to include sidewalks, curbs, driveway approaches, drainage, and other improvements as applicable and within available funding.                                                                                                                    |         |         |         |         |         |        |
| 7                                                                 |                                                                                                                                                                                                                                                                                                   |         |         |         |         |         |        |
| CULEBRA ROAD (IH-10 TO CALLAGHAN ROAD)                            |                                                                                                                                                                                                                                                                                                   |         |         |         |         |         |        |
| 2022 GO STREETS IMPROVEMENT BOND                                  | 4,340                                                                                                                                                                                                                                                                                             | 7,311   | 3,500   | 0       | 0       | 0       | 15,151 |
| TREE PRESERVATION FUND                                            | 288                                                                                                                                                                                                                                                                                               | 0       | 0       | 0       | 0       | 0       | 288    |
| Total                                                             | 4,628                                                                                                                                                                                                                                                                                             | 7,311   | 3,500   | 0       | 0       | 0       | 15,439 |
| Council District(s)                                               | Project (23-03874) - -- Construct pedestrian safety improvements to include roadway, sidewalks, curbs, driveways approaches, bicycle facilities, and other improvements as applicable and within available funding.                                                                               |         |         |         |         |         |        |
| 1 5                                                               |                                                                                                                                                                                                                                                                                                   |         |         |         |         |         |        |
| D9 TRAFFIC AND MOBILITY IMPROVEMENTS (HARDY OAK & STONE OAK AREA) |                                                                                                                                                                                                                                                                                                   |         |         |         |         |         |        |
| 2022 GO STREETS IMPROVEMENT BOND                                  | 1,260                                                                                                                                                                                                                                                                                             | 941     | 0       | 0       | 0       | 0       | 2,201  |
| Total                                                             | 1,260                                                                                                                                                                                                                                                                                             | 941     | 0       | 0       | 0       | 0       | 2,201  |
| Council District(s)                                               | Project (23-03896) - -- Construct intersection improvements at Stone Oak Parkway at Evans Road and Hardy Oak, and other Stone Oak area intersections to include turn lanes, curbs, sidewalks, driveway approaches, drainage, and traffic improvements as applicable and within available funding. |         |         |         |         |         |        |
| 9                                                                 |                                                                                                                                                                                                                                                                                                   |         |         |         |         |         |        |
| DISTRICT 1 F-STREETS RECONSTRUCTION                               |                                                                                                                                                                                                                                                                                                   |         |         |         |         |         |        |
| 2022 GO STREETS IMPROVEMENT BOND                                  | 1,300                                                                                                                                                                                                                                                                                             | 0       | 0       | 0       | 0       | 0       | 1,300  |
| Total                                                             | 1,300                                                                                                                                                                                                                                                                                             | 0       | 0       | 0       | 0       | 0       | 1,300  |
| Council District(s)                                               | Project (23-03875) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, and other improvements as applicable and within available funding.                                                                                                                       |         |         |         |         |         |        |
| 1                                                                 |                                                                                                                                                                                                                                                                                                   |         |         |         |         |         |        |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE    | FY 2027                                                                                                                                                                     | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 | TOTAL |
|--------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|-------|
| TRANSPORTATION                       |                                                                                                                                                                             |         |         |         |         |         |       |
| STREETS                              |                                                                                                                                                                             |         |         |         |         |         |       |
| DISTRICT 10 F-STREETS RECONSTRUCTION |                                                                                                                                                                             |         |         |         |         |         |       |
| 2022 GO STREETS IMPROVEMENT BOND     | 4,300                                                                                                                                                                       | 0       | 0       | 0       | 0       | 0       | 4,300 |
| Total                                | 4,300                                                                                                                                                                       | 0       | 0       | 0       | 0       | 0       | 4,300 |
| Council District(s)<br>10            | Project (23-03897) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, and other improvements as applicable and within available funding. |         |         |         |         |         |       |
| DISTRICT 2 F-STREETS RECONSTRUCTION  |                                                                                                                                                                             |         |         |         |         |         |       |
| 2022 GO STREETS IMPROVEMENT BOND     | 1,600                                                                                                                                                                       | 0       | 0       | 0       | 0       | 0       | 1,600 |
| Total                                | 1,600                                                                                                                                                                       | 0       | 0       | 0       | 0       | 0       | 1,600 |
| Council District(s)<br>2             | Project (23-03877) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, and other improvements as applicable and within available funding. |         |         |         |         |         |       |
| DISTRICT 3 F-STREETS RECONSTRUCTION  |                                                                                                                                                                             |         |         |         |         |         |       |
| 2022 GO STREETS IMPROVEMENT BOND     | 2,300                                                                                                                                                                       | 0       | 0       | 0       | 0       | 0       | 2,300 |
| Total                                | 2,300                                                                                                                                                                       | 0       | 0       | 0       | 0       | 0       | 2,300 |
| Council District(s)<br>3             | Project (23-03879) - Construct roadway improvements to include sidewalks, curbs, driveway approaches, and other improvements as applicable and within available funding.    |         |         |         |         |         |       |
| DISTRICT 4 F-STREETS RECONSTRUCTION  |                                                                                                                                                                             |         |         |         |         |         |       |
| 2022 GO STREETS IMPROVEMENT BOND     | 1,000                                                                                                                                                                       | 0       | 0       | 0       | 0       | 0       | 1,000 |
| Total                                | 1,000                                                                                                                                                                       | 0       | 0       | 0       | 0       | 0       | 1,000 |
| Council District(s)<br>4             | Project (23-03881) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, and other improvements as applicable and within available funding. |         |         |         |         |         |       |
| DISTRICT 5 F-STREETS RECONSTRUCTION  |                                                                                                                                                                             |         |         |         |         |         |       |
| 2022 GO STREETS IMPROVEMENT BOND     | 1,100                                                                                                                                                                       | 0       | 0       | 0       | 0       | 0       | 1,100 |
| Total                                | 1,100                                                                                                                                                                       | 0       | 0       | 0       | 0       | 0       | 1,100 |
| Council District(s)<br>5             | Project (23-03883) - Construct roadway improvements to include sidewalks, curbs, driveway approaches, and other improvements as applicable and within available funding.    |         |         |         |         |         |       |
| DISTRICT 5 PEDESTRIAN MOBILITY       |                                                                                                                                                                             |         |         |         |         |         |       |
| 2022 GO STREETS IMPROVEMENT BOND     | 273                                                                                                                                                                         | 0       | 0       | 0       | 0       | 0       | 273   |
| Total                                | 273                                                                                                                                                                         | 0       | 0       | 0       | 0       | 0       | 273   |
| Council District(s)<br>5             | Project (23-03884) - Construct pedestrian mobility improvement projects as applicable and within available funding.                                                         |         |         |         |         |         |       |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE             | FY 2027                                                                                                                                                                               | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 | TOTAL  |
|-----------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|--------|
| TRANSPORTATION                                |                                                                                                                                                                                       |         |         |         |         |         |        |
| STREETS                                       |                                                                                                                                                                                       |         |         |         |         |         |        |
| DISTRICT 6 F-STREETS RECONSTRUCTION           |                                                                                                                                                                                       |         |         |         |         |         |        |
| 2022 GO STREETS IMPROVEMENT BOND              | 3,500                                                                                                                                                                                 | 0       | 0       | 0       | 0       | 0       | 3,500  |
| Total                                         | 3,500                                                                                                                                                                                 | 0       | 0       | 0       | 0       | 0       | 3,500  |
| Council District(s)<br>6                      | Project (23-03885) - Construct roadway improvements to include sidewalks, curbs, driveway approaches, and other improvements as applicable and within available funding.              |         |         |         |         |         |        |
| DISTRICT 6 INTERSECTION IMPROVEMENTS          |                                                                                                                                                                                       |         |         |         |         |         |        |
| 2022 GO STREETS IMPROVEMENT BOND              | 1,135                                                                                                                                                                                 | 0       | 0       | 0       | 0       | 0       | 1,135  |
| Total                                         | 1,135                                                                                                                                                                                 | 0       | 0       | 0       | 0       | 0       | 1,135  |
| Council District(s)<br>6 4                    | Project (23-03886) - -- Construct intersection improvements in Council District 6 to include roadway widening and traffic signal upgrades as applicable and within available funding. |         |         |         |         |         |        |
| DISTRICT 7 F-STREETS RECONSTRUCTION           |                                                                                                                                                                                       |         |         |         |         |         |        |
| 2022 GO STREETS IMPROVEMENT BOND              | 5,650                                                                                                                                                                                 | 0       | 0       | 0       | 0       | 0       | 5,650  |
| Total                                         | 5,650                                                                                                                                                                                 | 0       | 0       | 0       | 0       | 0       | 5,650  |
| Council District(s)<br>7                      | Project (23-03888) - Construct roadway improvements to include sidewalks, curbs, driveway approaches, and other improvements as applicable and within available funding.              |         |         |         |         |         |        |
| DISTRICT 7 NEIGHBORHOOD SIDEWALK IMPROVEMENTS |                                                                                                                                                                                       |         |         |         |         |         |        |
| 2022 GO STREETS IMPROVEMENT BOND              | 4,270                                                                                                                                                                                 | 9,378   | 0       | 0       | 0       | 0       | 13,648 |
| Total                                         | 4,270                                                                                                                                                                                 | 9,378   | 0       | 0       | 0       | 0       | 13,648 |
| Council District(s)<br>7 1                    | Project (23-03889) - Construct sidewalk improvements including curbs and driveway approaches as applicable and within available funding.                                              |         |         |         |         |         |        |
| DISTRICT 8 F-STREETS RECONSTRUCTION           |                                                                                                                                                                                       |         |         |         |         |         |        |
| 2022 GO STREETS IMPROVEMENT BOND              | 2,600                                                                                                                                                                                 | 0       | 0       | 0       | 0       | 0       | 2,600  |
| Total                                         | 2,600                                                                                                                                                                                 | 0       | 0       | 0       | 0       | 0       | 2,600  |
| Council District(s)<br>8                      | Project (23-03891) - Construct roadway improvements to include sidewalks, curbs, driveway approaches, and other improvements as applicable and within available funding.              |         |         |         |         |         |        |
| DISTRICT 9 F-STREETS RECONSTRUCTION           |                                                                                                                                                                                       |         |         |         |         |         |        |
| 2022 GO STREETS IMPROVEMENT BOND              | 3,750                                                                                                                                                                                 | 0       | 0       | 0       | 0       | 0       | 3,750  |
| Total                                         | 3,750                                                                                                                                                                                 | 0       | 0       | 0       | 0       | 0       | 3,750  |
| Council District(s)<br>9                      | Project (23-03893) - Construct roadway improvements to include sidewalks, curbs, driveway approaches, and other improvements as applicable and within available funding.              |         |         |         |         |         |        |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE                            | FY 2027                                                                                                                                                                                                                                                                                                                                                            | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 | TOTAL |
|--------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|-------|
| TRANSPORTATION                                               |                                                                                                                                                                                                                                                                                                                                                                    |         |         |         |         |         |       |
| STREETS                                                      |                                                                                                                                                                                                                                                                                                                                                                    |         |         |         |         |         |       |
| DISTRICT 9 TRAFFIC & MOBILITY IMPROVEMENTS (BITTERS RD AREA) |                                                                                                                                                                                                                                                                                                                                                                    |         |         |         |         |         |       |
| 2022 GO STREETS IMPROVEMENT BOND                             | 1,859                                                                                                                                                                                                                                                                                                                                                              | 804     | 0       | 0       | 0       | 0       | 2,663 |
| Total                                                        | 1,859                                                                                                                                                                                                                                                                                                                                                              | 804     | 0       | 0       | 0       | 0       | 2,663 |
| Council District(s)                                          | Project (23-03895) - -- Construct intersection improvements at Bitters Road at Ashton Village Drive - Cutter Green Drive and Bitters Road at Inwood Cove Drive and Rogers Wood to include turn lanes, curbs, sidewalks, driveway approaches, drainage, and traffic improvements as applicable and within available funding.                                        |         |         |         |         |         |       |
| 9                                                            |                                                                                                                                                                                                                                                                                                                                                                    |         |         |         |         |         |       |
| DORSEY DRIVE (MOURSUND BOULEVARD TO GARNETT AVENUE)          |                                                                                                                                                                                                                                                                                                                                                                    |         |         |         |         |         |       |
| 2022 GO STREETS IMPROVEMENT BOND                             | 1,488                                                                                                                                                                                                                                                                                                                                                              | 2,302   | 0       | 0       | 0       | 0       | 3,790 |
| Total                                                        | 1,488                                                                                                                                                                                                                                                                                                                                                              | 2,302   | 0       | 0       | 0       | 0       | 3,790 |
| Council District(s)                                          | Project (23-03899) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, drainage and other improvements as applicable and within available funding. This is a multi phase and Hazard Mitigation Action Plan project.                                                                                                              |         |         |         |         |         |       |
| 3                                                            |                                                                                                                                                                                                                                                                                                                                                                    |         |         |         |         |         |       |
| EAST CARSON STREET DRAINAGE                                  |                                                                                                                                                                                                                                                                                                                                                                    |         |         |         |         |         |       |
| PRIOR DEBT PROCEEDS - GENERAL OBLIGATION                     | 501                                                                                                                                                                                                                                                                                                                                                                | 0       | 0       | 0       | 0       | 0       | 501   |
| Total                                                        | 501                                                                                                                                                                                                                                                                                                                                                                | 0       | 0       | 0       | 0       | 0       | 501   |
| Council District(s)                                          | Project (60-00002) - This project provides shared funding with the property owner to install a draining system from their building to the existing storm drains to resolve daily underground water discharge into the streets                                                                                                                                      |         |         |         |         |         |       |
| 2                                                            |                                                                                                                                                                                                                                                                                                                                                                    |         |         |         |         |         |       |
| EASTSIDE AREA STREETS                                        |                                                                                                                                                                                                                                                                                                                                                                    |         |         |         |         |         |       |
| 2022 GO STREETS IMPROVEMENT BOND                             | 1,975                                                                                                                                                                                                                                                                                                                                                              | 3,625   | 0       | 0       | 0       | 0       | 5,600 |
| TREE PRESERVATION FUND                                       | 98                                                                                                                                                                                                                                                                                                                                                                 | 204     | 0       | 0       | 0       | 0       | 302   |
| Total                                                        | 2,073                                                                                                                                                                                                                                                                                                                                                              | 3,829   | 0       | 0       | 0       | 0       | 5,902 |
| Council District(s)                                          | Project (23-03900) - -- Construct area roadway improvements to include bicycle facilities, sidewalks, lighting, streetscape for multimodal connections to eastside parks, and other improvements as applicable and within available funding. Roadways may include: McCullough Avenue, Brooklyn Avenue, Burnet Street, 9th Street, 10th Street and Burleson Street. |         |         |         |         |         |       |
| 2                                                            |                                                                                                                                                                                                                                                                                                                                                                    |         |         |         |         |         |       |
| EVANS ROAD PHASE 1 (EAST ELM CREEK TO MASONWOOD)             |                                                                                                                                                                                                                                                                                                                                                                    |         |         |         |         |         |       |
| 2022 GO STREETS IMPROVEMENT BOND                             | 1,775                                                                                                                                                                                                                                                                                                                                                              | 3,102   | 1,857   | 0       | 0       | 0       | 6,734 |
| Total                                                        | 1,775                                                                                                                                                                                                                                                                                                                                                              | 3,102   | 1,857   | 0       | 0       | 0       | 6,734 |
| Council District(s)                                          | Project (23-03901) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, drainage, and other improvements as applicable and within available funding.                                                                                                                                                                              |         |         |         |         |         |       |
| 9                                                            |                                                                                                                                                                                                                                                                                                                                                                    |         |         |         |         |         |       |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE                | FY 2027                                                                                                                                                                                                                        | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 | TOTAL |
|--------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|-------|
| TRANSPORTATION                                   |                                                                                                                                                                                                                                |         |         |         |         |         |       |
| STREETS                                          |                                                                                                                                                                                                                                |         |         |         |         |         |       |
| FLORES STREETS (TRAVIS TO MARTIN)                |                                                                                                                                                                                                                                |         |         |         |         |         |       |
| PRIOR DEBT PROCEEDS - CERTIFICATES OF OBLIGATION | 1,400                                                                                                                                                                                                                          | 0       | 0       | 0       | 0       | 0       | 1,400 |
| UNISSUED CERTIFICATES OF OBLIGATION              | 596                                                                                                                                                                                                                            | 3,407   | 747     | 0       | 0       | 0       | 4,750 |
| Total                                            | 1,996                                                                                                                                                                                                                          | 3,407   | 747     | 0       | 0       | 0       | 6,150 |
| Council District(s)                              | Project (23-04168) - This project provides funding for improvements to portions of Flores St from Travis to Martin to include streets and sidewalks.                                                                           |         |         |         |         |         |       |
| 1                                                |                                                                                                                                                                                                                                |         |         |         |         |         |       |
| FY 2025 DISTRICT 1 INFRASTRUCTURE IMPROVEMENTS   |                                                                                                                                                                                                                                |         |         |         |         |         |       |
| 2026 CERTIFICATES OF OBLIGATION                  | 76                                                                                                                                                                                                                             | 0       | 0       | 0       | 0       | 0       | 76    |
| PRIOR DEBT PROCEEDS - CERTIFICATES OF OBLIGATION | 440                                                                                                                                                                                                                            | 0       | 0       | 0       | 0       | 0       | 440   |
| UNISSUED CERTIFICATES OF OBLIGATION              | 0                                                                                                                                                                                                                              | 474     | 0       | 0       | 0       | 0       | 474   |
| Total                                            | 516                                                                                                                                                                                                                            | 474     | 0       | 0       | 0       | 0       | 990   |
| Council District(s)                              | Project (23-04186) - This project provides funding for General improvements for the design and/or construction of streets, drainage, and other capital improvements on City facilities that meet the eligibility requirements. |         |         |         |         |         |       |
| 1                                                |                                                                                                                                                                                                                                |         |         |         |         |         |       |
| FY 2025 DISTRICT 10 INFRASTRUCTURE IMPROVEMENTS  |                                                                                                                                                                                                                                |         |         |         |         |         |       |
| 2026 CERTIFICATES OF OBLIGATION                  | 26                                                                                                                                                                                                                             | 0       | 0       | 0       | 0       | 0       | 26    |
| PRIOR DEBT PROCEEDS - CERTIFICATES OF OBLIGATION | 285                                                                                                                                                                                                                            | 0       | 0       | 0       | 0       | 0       | 285   |
| UNISSUED CERTIFICATES OF OBLIGATION              | 274                                                                                                                                                                                                                            | 200     | 0       | 0       | 0       | 0       | 474   |
| Total                                            | 585                                                                                                                                                                                                                            | 200     | 0       | 0       | 0       | 0       | 785   |
| Council District(s)                              | Project (23-04195) - This project provides funding for General improvements for the design and/or construction of streets, drainage, and other capital improvements on City facilities that meet the eligibility requirements. |         |         |         |         |         |       |
| 10                                               |                                                                                                                                                                                                                                |         |         |         |         |         |       |
| FY 2025 DISTRICT 2 INFRASTRUCTURE IMPROVEMENTS   |                                                                                                                                                                                                                                |         |         |         |         |         |       |
| 2026 CERTIFICATES OF OBLIGATION                  | 26                                                                                                                                                                                                                             | 0       | 0       | 0       | 0       | 0       | 26    |
| PRIOR DEBT PROCEEDS - CERTIFICATES OF OBLIGATION | 450                                                                                                                                                                                                                            | 0       | 0       | 0       | 0       | 0       | 450   |
| UNISSUED CERTIFICATES OF OBLIGATION              | 0                                                                                                                                                                                                                              | 474     | 0       | 0       | 0       | 0       | 474   |
| Total                                            | 476                                                                                                                                                                                                                            | 474     | 0       | 0       | 0       | 0       | 950   |
| Council District(s)                              | Project (23-04187) - This project provides funding for General improvements for the design and/or construction of streets, drainage, and other capital improvements on City facilities that meet the eligibility requirements. |         |         |         |         |         |       |
| 2                                                |                                                                                                                                                                                                                                |         |         |         |         |         |       |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE                | FY 2027                                                                                                                                                                                                                        | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 | TOTAL |
|--------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|-------|
| TRANSPORTATION                                   |                                                                                                                                                                                                                                |         |         |         |         |         |       |
| STREETS                                          |                                                                                                                                                                                                                                |         |         |         |         |         |       |
| FY 2025 DISTRICT 3 INFRASTRUCTURE IMPROVEMENTS   |                                                                                                                                                                                                                                |         |         |         |         |         |       |
| 2026 CERTIFICATES OF OBLIGATION                  | 26                                                                                                                                                                                                                             | 0       | 0       | 0       | 0       | 0       | 26    |
| PRIOR DEBT PROCEEDS - CERTIFICATES OF OBLIGATION | 281                                                                                                                                                                                                                            | 0       | 0       | 0       | 0       | 0       | 281   |
| UNISSUED CERTIFICATES OF OBLIGATION              | 224                                                                                                                                                                                                                            | 250     | 0       | 0       | 0       | 0       | 474   |
| Total                                            | 531                                                                                                                                                                                                                            | 250     | 0       | 0       | 0       | 0       | 781   |
| Council District(s)                              | Project (23-04188) - This project provides funding for General improvements for the design and/or construction of streets, drainage, and other capital improvements on City facilities that meet the eligibility requirements. |         |         |         |         |         |       |
| 3                                                |                                                                                                                                                                                                                                |         |         |         |         |         |       |
| FY 2025 DISTRICT 5 INFRASTRUCTURE IMPROVEMENTS   |                                                                                                                                                                                                                                |         |         |         |         |         |       |
| 2026 CERTIFICATES OF OBLIGATION                  | 400                                                                                                                                                                                                                            | 100     | 0       | 0       | 0       | 0       | 500   |
| PRIOR DEBT PROCEEDS - CERTIFICATES OF OBLIGATION | 100                                                                                                                                                                                                                            | 0       | 0       | 0       | 0       | 0       | 100   |
| Total                                            | 500                                                                                                                                                                                                                            | 100     | 0       | 0       | 0       | 0       | 600   |
| Council District(s)                              | Project (23-04190) - This project provides funding for General improvements for the design and/or construction of streets, drainage, and other capital improvements on City facilities that meet the eligibility requirements. |         |         |         |         |         |       |
| 5                                                |                                                                                                                                                                                                                                |         |         |         |         |         |       |
| FY 2025 DISTRICT 7 INFRASTRUCTURE IMPROVEMENTS   |                                                                                                                                                                                                                                |         |         |         |         |         |       |
| 2026 CERTIFICATES OF OBLIGATION                  | 50                                                                                                                                                                                                                             | 450     | 0       | 0       | 0       | 0       | 500   |
| PRIOR DEBT PROCEEDS - CERTIFICATES OF OBLIGATION | 327                                                                                                                                                                                                                            | 0       | 0       | 0       | 0       | 0       | 327   |
| Total                                            | 377                                                                                                                                                                                                                            | 450     | 0       | 0       | 0       | 0       | 827   |
| Council District(s)                              | Project (23-04192) - This project provides funding for General improvements for the design and/or construction of streets, drainage, and other capital improvements on City facilities that meet the eligibility requirements. |         |         |         |         |         |       |
| 7                                                |                                                                                                                                                                                                                                |         |         |         |         |         |       |
| FY 2025 DISTRICT 8 INFRASTRUCTURE IMPROVEMENTS   |                                                                                                                                                                                                                                |         |         |         |         |         |       |
| 2026 CERTIFICATES OF OBLIGATION                  | 500                                                                                                                                                                                                                            | 0       | 0       | 0       | 0       | 0       | 500   |
| PRIOR DEBT PROCEEDS - CERTIFICATES OF OBLIGATION | 258                                                                                                                                                                                                                            | 0       | 0       | 0       | 0       | 0       | 258   |
| Total                                            | 758                                                                                                                                                                                                                            | 0       | 0       | 0       | 0       | 0       | 758   |
| Council District(s)                              | Project (23-04193) - This project provides funding for General improvements for the design and/or construction of streets, drainage, and other capital improvements on City facilities that meet the eligibility requirements. |         |         |         |         |         |       |
| 8                                                |                                                                                                                                                                                                                                |         |         |         |         |         |       |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE                | FY 2027                                                                                                                                                                                                                        | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 | TOTAL |
|--------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|-------|
| TRANSPORTATION                                   |                                                                                                                                                                                                                                |         |         |         |         |         |       |
| STREETS                                          |                                                                                                                                                                                                                                |         |         |         |         |         |       |
| FY 2025 DISTRICT 9 INFRASTRUCTURE IMPROVEMENTS   |                                                                                                                                                                                                                                |         |         |         |         |         |       |
| 2026 CERTIFICATES OF OBLIGATION                  | 26                                                                                                                                                                                                                             | 0       | 0       | 0       | 0       | 0       | 26    |
| PRIOR DEBT PROCEEDS - CERTIFICATES OF OBLIGATION | 300                                                                                                                                                                                                                            | 170     | 0       | 0       | 0       | 0       | 470   |
| UNISSUED CERTIFICATES OF OBLIGATION              | 0                                                                                                                                                                                                                              | 474     | 0       | 0       | 0       | 0       | 474   |
| Total                                            | 326                                                                                                                                                                                                                            | 644     | 0       | 0       | 0       | 0       | 970   |
| Council District(s)                              | Project (23-04194) - This project provides funding for General improvements for the design and/or construction of streets, drainage, and other capital improvements on City facilities that meet the eligibility requirements. |         |         |         |         |         |       |
| 9                                                |                                                                                                                                                                                                                                |         |         |         |         |         |       |
| FY 2026 VISION ZERO                              |                                                                                                                                                                                                                                |         |         |         |         |         |       |
| ADVANCED TRANSPORTATION DISTRICT                 | 500                                                                                                                                                                                                                            | 0       | 0       | 0       | 0       | 0       | 500   |
| GENERAL FUND                                     | 300                                                                                                                                                                                                                            | 0       | 0       | 0       | 0       | 0       | 300   |
| Total                                            | 800                                                                                                                                                                                                                            | 0       | 0       | 0       | 0       | 0       | 800   |
| Council District(s)                              | Project (46-00020) - This project will provide public outreach, public safety infrastructure improvements, and engineering studies of high crash corridors and intersections for future improvements.                          |         |         |         |         |         |       |
| CW                                               |                                                                                                                                                                                                                                |         |         |         |         |         |       |
| FY 2026 WARRANTED TRAFFIC SIGNALS                |                                                                                                                                                                                                                                |         |         |         |         |         |       |
| GENERAL FUND                                     | 0                                                                                                                                                                                                                              | 1,600   | 0       | 0       | 0       | 0       | 1,600 |
| PRIOR DEBT PROCEEDS - GENERAL OBLIGATION         | 1,550                                                                                                                                                                                                                          | 0       | 0       | 0       | 0       | 0       | 1,550 |
| Total                                            | 1,550                                                                                                                                                                                                                          | 1,600   | 0       | 0       | 0       | 0       | 3,150 |
| Council District(s)                              | Project (23-04216) - This project provides additional funding to build 8 locations designed in FY 25 and design 6 locations studied in FY 25.                                                                                  |         |         |         |         |         |       |
| CW                                               |                                                                                                                                                                                                                                |         |         |         |         |         |       |
| FY 2027 AUDIBLE PEDESTRIAN IMPROVEMENTS          |                                                                                                                                                                                                                                |         |         |         |         |         |       |
| ADVANCED TRANSPORTATION DISTRICT                 | 312                                                                                                                                                                                                                            | 0       | 0       | 0       | 0       | 0       | 312   |
| Total                                            | 312                                                                                                                                                                                                                            | 0       | 0       | 0       | 0       | 0       | 312   |
| Council District(s)                              | Project (23-04243) - This project provides funding to repair, replace, and relocate pushbuttons and also includes improvements at intersections to include ramp and landing work.                                              |         |         |         |         |         |       |
| CW                                               |                                                                                                                                                                                                                                |         |         |         |         |         |       |
| FY 2027 INTELLIGENT TRAFFIC SYSTEM               |                                                                                                                                                                                                                                |         |         |         |         |         |       |
| ADVANCED TRANSPORTATION DISTRICT                 | 1,600                                                                                                                                                                                                                          | 0       | 0       | 0       | 0       | 0       | 1,600 |
| Total                                            | 1,600                                                                                                                                                                                                                          | 0       | 0       | 0       | 0       | 0       | 1,600 |
| Council District(s)                              | Project (23-04241) - This project provides annual maintenance of KITS Central Traffic Management System and Battery Back Ups                                                                                                   |         |         |         |         |         |       |
| CW                                               |                                                                                                                                                                                                                                |         |         |         |         |         |       |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE                |  | FY 2027                                                                                                                                                                                                                                 | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 | TOTAL |
|--------------------------------------------------|--|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|-------|
| TRANSPORTATION                                   |  |                                                                                                                                                                                                                                         |         |         |         |         |         |       |
| STREETS                                          |  |                                                                                                                                                                                                                                         |         |         |         |         |         |       |
| FY 2027 SCHOOL PEDESTRIAN SAFETY PROGRAM         |  |                                                                                                                                                                                                                                         |         |         |         |         |         |       |
| GENERAL FUND                                     |  | 1,000                                                                                                                                                                                                                                   | 0       | 0       | 0       | 0       | 0       | 1,000 |
| Total                                            |  | 1,000                                                                                                                                                                                                                                   | 0       | 0       | 0       | 0       | 0       | 1,000 |
| Council District(s)                              |  | Project (23-04234) - This project maintains 230 school flashers, upgrades signs at 218 school zones, provides crosswalk marking maintenance at 729 school zones, and installation of 9 flashing beacons.                                |         |         |         |         |         |       |
| CW                                               |  |                                                                                                                                                                                                                                         |         |         |         |         |         |       |
| FY 2027 SIDEWALK PROGRAM                         |  |                                                                                                                                                                                                                                         |         |         |         |         |         |       |
| ADVANCED TRANSPORTATION DISTRICT                 |  | 9,000                                                                                                                                                                                                                                   | 0       | 0       | 0       | 0       | 0       | 9,000 |
| Total                                            |  | 9,000                                                                                                                                                                                                                                   | 0       | 0       | 0       | 0       | 0       | 9,000 |
| Council District(s)                              |  | Project (23-04240) - Construction & Repair of Sidewalks citywide                                                                                                                                                                        |         |         |         |         |         |       |
| CW                                               |  |                                                                                                                                                                                                                                         |         |         |         |         |         |       |
| FY 2027 TRAFFIC SAFETY & OPERATIONS IMPROVEMENTS |  |                                                                                                                                                                                                                                         |         |         |         |         |         |       |
| GENERAL FUND                                     |  | 1,000                                                                                                                                                                                                                                   | 0       | 0       | 0       | 0       | 0       | 1,000 |
| Total                                            |  | 1,000                                                                                                                                                                                                                                   | 0       | 0       | 0       | 0       | 0       | 1,000 |
| Council District(s)                              |  | Project (23-04233) - This project provides funding to design and construct traffic safety improvement projects.                                                                                                                         |         |         |         |         |         |       |
| CW                                               |  |                                                                                                                                                                                                                                         |         |         |         |         |         |       |
| FY 2027 TRAFFIC SIGNAL COMMUNICATIONS            |  |                                                                                                                                                                                                                                         |         |         |         |         |         |       |
| ADVANCED TRANSPORTATION DISTRICT                 |  | 700                                                                                                                                                                                                                                     | 0       | 0       | 0       | 0       | 0       | 700   |
| Total                                            |  | 700                                                                                                                                                                                                                                     | 0       | 0       | 0       | 0       | 0       | 700   |
| Council District(s)                              |  | Project (23-04242) - This project provides upgrades to Traffic Signal Communications hardware. Wireless and Cell Services is in the operating fund.                                                                                     |         |         |         |         |         |       |
| CW                                               |  |                                                                                                                                                                                                                                         |         |         |         |         |         |       |
| FY 2027 WARRANTED TRAFFIC SIGNALS                |  |                                                                                                                                                                                                                                         |         |         |         |         |         |       |
| PRIOR DEBT PROCEEDS - GENERAL OBLIGATION         |  | 909                                                                                                                                                                                                                                     | 2,238   | 2,238   | 0       | 0       | 0       | 5,385 |
| Total                                            |  | 909                                                                                                                                                                                                                                     | 2,238   | 2,238   | 0       | 0       | 0       | 5,385 |
| Council District(s)                              |  | Project (23-04245) - This project provides additional funding for the construction of 6 new recommended traffic signals previously recommended in FY2025, and design of 6 recommended traffic signals that were recommended in FY 2026. |         |         |         |         |         |       |
| CW                                               |  |                                                                                                                                                                                                                                         |         |         |         |         |         |       |



| FUNCTION/PROGRAM/PROJ./REV./SCOPE              | FY 2027                                                                                                                                                                                      | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 | TOTAL |
|------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|-------|
| TRANSPORTATION                                 |                                                                                                                                                                                              |         |         |         |         |         |       |
| STREETS                                        |                                                                                                                                                                                              |         |         |         |         |         |       |
| FY2026 DISTRICT 1 INFRASTRUCTURE IMPROVEMENTS  |                                                                                                                                                                                              |         |         |         |         |         |       |
| 2026 CERTIFICATES OF OBLIGATION                | 500                                                                                                                                                                                          | 500     | 0       | 0       | 0       | 0       | 1,000 |
| Total                                          | 500                                                                                                                                                                                          | 500     | 0       | 0       | 0       | 0       | 1,000 |
| Council District(s)                            | Project (23-04220) - General improvements for the design and/or construction of streets, drainage, and other capital improvements on City facilities that meet the eligibility requirements. |         |         |         |         |         |       |
| 1                                              |                                                                                                                                                                                              |         |         |         |         |         |       |
| FY2026 DISTRICT 10 INFRASTRUCTURE IMPROVEMENTS |                                                                                                                                                                                              |         |         |         |         |         |       |
| 2026 CERTIFICATES OF OBLIGATION                | 500                                                                                                                                                                                          | 500     | 0       | 0       | 0       | 0       | 1,000 |
| Total                                          | 500                                                                                                                                                                                          | 500     | 0       | 0       | 0       | 0       | 1,000 |
| Council District(s)                            | Project (23-04229) - General improvements for the design and/or construction of streets, drainage, and other capital improvements on City facilities that meet the eligibility requirements. |         |         |         |         |         |       |
| 10                                             |                                                                                                                                                                                              |         |         |         |         |         |       |
| FY2026 DISTRICT 2 INFRASTRUCTURE IMPROVEMENTS  |                                                                                                                                                                                              |         |         |         |         |         |       |
| 2026 CERTIFICATES OF OBLIGATION                | 500                                                                                                                                                                                          | 500     | 0       | 0       | 0       | 0       | 1,000 |
| Total                                          | 500                                                                                                                                                                                          | 500     | 0       | 0       | 0       | 0       | 1,000 |
| Council District(s)                            | Project (23-04221) - General improvements for the design and/or construction of streets, drainage, and other capital improvements on City facilities that meet the eligibility requirements. |         |         |         |         |         |       |
| 2                                              |                                                                                                                                                                                              |         |         |         |         |         |       |
| FY2026 DISTRICT 3 INFRASTRUCTURE IMPROVEMENTS  |                                                                                                                                                                                              |         |         |         |         |         |       |
| 2026 CERTIFICATES OF OBLIGATION                | 500                                                                                                                                                                                          | 500     | 0       | 0       | 0       | 0       | 1,000 |
| Total                                          | 500                                                                                                                                                                                          | 500     | 0       | 0       | 0       | 0       | 1,000 |
| Council District(s)                            | Project (23-04222) - General improvements for the design and/or construction of streets, drainage, and other capital improvements on City facilities that meet the eligibility requirements. |         |         |         |         |         |       |
| 3                                              |                                                                                                                                                                                              |         |         |         |         |         |       |
| FY2026 DISTRICT 4 INFRASTRUCTURE IMPROVEMENTS  |                                                                                                                                                                                              |         |         |         |         |         |       |
| 2026 CERTIFICATES OF OBLIGATION                | 382                                                                                                                                                                                          | 500     | 0       | 0       | 0       | 0       | 882   |
| Total                                          | 382                                                                                                                                                                                          | 500     | 0       | 0       | 0       | 0       | 882   |
| Council District(s)                            | Project (23-04223) - General improvements for the design and/or construction of streets, drainage, and other capital improvements on City facilities that meet the eligibility requirements. |         |         |         |         |         |       |
| 4                                              |                                                                                                                                                                                              |         |         |         |         |         |       |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE             | FY 2027                                                                                                                                                                                      | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 | TOTAL |
|-----------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|-------|
| TRANSPORTATION                                |                                                                                                                                                                                              |         |         |         |         |         |       |
| STREETS                                       |                                                                                                                                                                                              |         |         |         |         |         |       |
| FY2026 DISTRICT 5 INFRASTRUCTURE IMPROVEMENTS |                                                                                                                                                                                              |         |         |         |         |         |       |
| 2026 CERTIFICATES OF OBLIGATION               | 500                                                                                                                                                                                          | 500     | 0       | 0       | 0       | 0       | 1,000 |
| Total                                         | 500                                                                                                                                                                                          | 500     | 0       | 0       | 0       | 0       | 1,000 |
| Council District(s)                           | Project (23-04224) - General improvements for the design and/or construction of streets, drainage, and other capital improvements on City facilities that meet the eligibility requirements. |         |         |         |         |         |       |
| 5                                             |                                                                                                                                                                                              |         |         |         |         |         |       |
| FY2026 DISTRICT 6 INFRASTRUCTURE IMPROVEMENTS |                                                                                                                                                                                              |         |         |         |         |         |       |
| 2026 CERTIFICATES OF OBLIGATION               | 500                                                                                                                                                                                          | 400     | 0       | 0       | 0       | 0       | 900   |
| Total                                         | 500                                                                                                                                                                                          | 400     | 0       | 0       | 0       | 0       | 900   |
| Council District(s)                           | Project (23-04225) - General improvements for the design and/or construction of streets, drainage, and other capital improvements on City facilities that meet the eligibility requirements. |         |         |         |         |         |       |
| 6                                             |                                                                                                                                                                                              |         |         |         |         |         |       |
| FY2026 DISTRICT 7 INFRASTRUCTURE IMPROVEMENTS |                                                                                                                                                                                              |         |         |         |         |         |       |
| 2026 CERTIFICATES OF OBLIGATION               | 500                                                                                                                                                                                          | 500     | 0       | 0       | 0       | 0       | 1,000 |
| Total                                         | 500                                                                                                                                                                                          | 500     | 0       | 0       | 0       | 0       | 1,000 |
| Council District(s)                           | Project (23-04226) - General improvements for the design and/or construction of streets, drainage, and other capital improvements on City facilities that meet the eligibility requirements. |         |         |         |         |         |       |
| 7                                             |                                                                                                                                                                                              |         |         |         |         |         |       |
| FY2026 DISTRICT 8 INFRASTRUCTURE IMPROVEMENTS |                                                                                                                                                                                              |         |         |         |         |         |       |
| 2026 CERTIFICATES OF OBLIGATION               | 490                                                                                                                                                                                          | 500     | 0       | 0       | 0       | 0       | 990   |
| Total                                         | 490                                                                                                                                                                                          | 500     | 0       | 0       | 0       | 0       | 990   |
| Council District(s)                           | Project (23-04227) - General improvements for the design and/or construction of streets, drainage, and other capital improvements on City facilities that meet the eligibility requirements. |         |         |         |         |         |       |
| 8                                             |                                                                                                                                                                                              |         |         |         |         |         |       |
| FY2026 DISTRICT 9 INFRASTRUCTURE IMPROVEMENTS |                                                                                                                                                                                              |         |         |         |         |         |       |
| 2026 CERTIFICATES OF OBLIGATION               | 500                                                                                                                                                                                          | 500     | 0       | 0       | 0       | 0       | 1,000 |
| Total                                         | 500                                                                                                                                                                                          | 500     | 0       | 0       | 0       | 0       | 1,000 |
| Council District(s)                           | Project (23-04228) - General improvements for the design and/or construction of streets, drainage, and other capital improvements on City facilities that meet the eligibility requirements. |         |         |         |         |         |       |
| 9                                             |                                                                                                                                                                                              |         |         |         |         |         |       |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE             | FY 2027                                                                                                                                                                                      | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 | TOTAL |
|-----------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|-------|
| TRANSPORTATION                                |                                                                                                                                                                                              |         |         |         |         |         |       |
| STREETS                                       |                                                                                                                                                                                              |         |         |         |         |         |       |
| FY2027 DISTRICT 1 INFRASTUCTURE IMPROVEMENTS  |                                                                                                                                                                                              |         |         |         |         |         |       |
| UNISSUED TAX NOTES                            | 200                                                                                                                                                                                          | 0       | 0       | 0       | 0       | 0       | 200   |
| Total                                         | 200                                                                                                                                                                                          | 0       | 0       | 0       | 0       | 0       | 200   |
| Council District(s)                           | Project (23-04250) - General improvements for the design and/or construction of streets, drainage, and other capital improvements on City facilities that meet the eligibility requirements. |         |         |         |         |         |       |
| CW                                            |                                                                                                                                                                                              |         |         |         |         |         |       |
| FY2027 DISTRICT 10 INFRASTUCTURE IMPROVEMENTS |                                                                                                                                                                                              |         |         |         |         |         |       |
| UNISSUED TAX NOTES                            | 200                                                                                                                                                                                          | 0       | 0       | 0       | 0       | 0       | 200   |
| Total                                         | 200                                                                                                                                                                                          | 0       | 0       | 0       | 0       | 0       | 200   |
| Council District(s)                           | Project (23-04259) - General improvements for the design and/or construction of streets, drainage, and other capital improvements on City facilities that meet the eligibility requirements. |         |         |         |         |         |       |
| CW                                            |                                                                                                                                                                                              |         |         |         |         |         |       |
| FY2027 DISTRICT 2 INFRASTUCTURE IMPROVEMENTS  |                                                                                                                                                                                              |         |         |         |         |         |       |
| UNISSUED TAX NOTES                            | 200                                                                                                                                                                                          | 0       | 0       | 0       | 0       | 0       | 200   |
| Total                                         | 200                                                                                                                                                                                          | 0       | 0       | 0       | 0       | 0       | 200   |
| Council District(s)                           | Project (23-04251) - General improvements for the design and/or construction of streets, drainage, and other capital improvements on City facilities that meet the eligibility requirements. |         |         |         |         |         |       |
| CW                                            |                                                                                                                                                                                              |         |         |         |         |         |       |
| FY2027 DISTRICT 3 INFRASTUCTURE IMPROVEMENTS  |                                                                                                                                                                                              |         |         |         |         |         |       |
| UNISSUED TAX NOTES                            | 200                                                                                                                                                                                          | 0       | 0       | 0       | 0       | 0       | 200   |
| Total                                         | 200                                                                                                                                                                                          | 0       | 0       | 0       | 0       | 0       | 200   |
| Council District(s)                           | Project (23-04252) - General improvements for the design and/or construction of streets, drainage, and other capital improvements on City facilities that meet the eligibility requirements. |         |         |         |         |         |       |
| CW                                            |                                                                                                                                                                                              |         |         |         |         |         |       |
| FY2027 DISTRICT 4 INFRASTUCTURE IMPROVEMENTS  |                                                                                                                                                                                              |         |         |         |         |         |       |
| UNISSUED TAX NOTES                            | 200                                                                                                                                                                                          | 0       | 0       | 0       | 0       | 0       | 200   |
| Total                                         | 200                                                                                                                                                                                          | 0       | 0       | 0       | 0       | 0       | 200   |
| Council District(s)                           | Project (23-04253) - General improvements for the design and/or construction of streets, drainage, and other capital improvements on City facilities that meet the eligibility requirements. |         |         |         |         |         |       |
| CW                                            |                                                                                                                                                                                              |         |         |         |         |         |       |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE            | FY 2027                                                                                                                                                                                      | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 | TOTAL |
|----------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|-------|
| TRANSPORTATION                               |                                                                                                                                                                                              |         |         |         |         |         |       |
| STREETS                                      |                                                                                                                                                                                              |         |         |         |         |         |       |
| FY2027 DISTRICT 5 INFRASTUCTURE IMPROVEMENTS |                                                                                                                                                                                              |         |         |         |         |         |       |
| UNISSUED TAX NOTES                           | 200                                                                                                                                                                                          | 0       | 0       | 0       | 0       | 0       | 200   |
| Total                                        | 200                                                                                                                                                                                          | 0       | 0       | 0       | 0       | 0       | 200   |
| Council District(s)                          | Project (23-04254) - General improvements for the design and/or construction of streets, drainage, and other capital improvements on City facilities that meet the eligibility requirements. |         |         |         |         |         |       |
| CW                                           |                                                                                                                                                                                              |         |         |         |         |         |       |
| FY2027 DISTRICT 6 INFRASTUCTURE IMPROVEMENTS |                                                                                                                                                                                              |         |         |         |         |         |       |
| UNISSUED TAX NOTES                           | 200                                                                                                                                                                                          | 0       | 0       | 0       | 0       | 0       | 200   |
| Total                                        | 200                                                                                                                                                                                          | 0       | 0       | 0       | 0       | 0       | 200   |
| Council District(s)                          | Project (23-04255) - General improvements for the design and/or construction of streets, drainage, and other capital improvements on City facilities that meet the eligibility requirements. |         |         |         |         |         |       |
| CW                                           |                                                                                                                                                                                              |         |         |         |         |         |       |
| FY2027 DISTRICT 7 INFRASTUCTURE IMPROVEMENTS |                                                                                                                                                                                              |         |         |         |         |         |       |
| UNISSUED TAX NOTES                           | 200                                                                                                                                                                                          | 0       | 0       | 0       | 0       | 0       | 200   |
| Total                                        | 200                                                                                                                                                                                          | 0       | 0       | 0       | 0       | 0       | 200   |
| Council District(s)                          | Project (23-04256) - General improvements for the design and/or construction of streets, drainage, and other capital improvements on City facilities that meet the eligibility requirements. |         |         |         |         |         |       |
| CW                                           |                                                                                                                                                                                              |         |         |         |         |         |       |
| FY2027 DISTRICT 8 INFRASTUCTURE IMPROVEMENTS |                                                                                                                                                                                              |         |         |         |         |         |       |
| UNISSUED TAX NOTES                           | 200                                                                                                                                                                                          | 0       | 0       | 0       | 0       | 0       | 200   |
| Total                                        | 200                                                                                                                                                                                          | 0       | 0       | 0       | 0       | 0       | 200   |
| Council District(s)                          | Project (23-04257) - General improvements for the design and/or construction of streets, drainage, and other capital improvements on City facilities that meet the eligibility requirements. |         |         |         |         |         |       |
| CW                                           |                                                                                                                                                                                              |         |         |         |         |         |       |
| FY2027 DISTRICT 9 INFRASTUCTURE IMPROVEMENTS |                                                                                                                                                                                              |         |         |         |         |         |       |
| UNISSUED TAX NOTES                           | 200                                                                                                                                                                                          | 0       | 0       | 0       | 0       | 0       | 200   |
| Total                                        | 200                                                                                                                                                                                          | 0       | 0       | 0       | 0       | 0       | 200   |
| Council District(s)                          | Project (23-04258) - General improvements for the design and/or construction of streets, drainage, and other capital improvements on City facilities that meet the eligibility requirements. |         |         |         |         |         |       |
| CW                                           |                                                                                                                                                                                              |         |         |         |         |         |       |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE                   | FY 2027                                                                                                                                                                                                               | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 | TOTAL  |
|-----------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|--------|
| TRANSPORTATION                                      |                                                                                                                                                                                                                       |         |         |         |         |         |        |
| STREETS                                             |                                                                                                                                                                                                                       |         |         |         |         |         |        |
| GARDENDALE STREET (WURZBACH ROAD TO BLUEMEL ROAD)   |                                                                                                                                                                                                                       |         |         |         |         |         |        |
| 2022 GO STREETS IMPROVEMENT BOND                    | 1,542                                                                                                                                                                                                                 | 500     | 0       | 0       | 0       | 0       | 2,042  |
| Total                                               | 1,542                                                                                                                                                                                                                 | 500     | 0       | 0       | 0       | 0       | 2,042  |
| Council District(s)                                 | Project (23-03903) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, drainage and other improvements as applicable and within available funding.                                  |         |         |         |         |         |        |
| 8                                                   |                                                                                                                                                                                                                       |         |         |         |         |         |        |
| HARRY WURZBACH HIGHWAY - DESIGN ONLY                |                                                                                                                                                                                                                       |         |         |         |         |         |        |
| UNISSUED CERTIFICATES OF OBLIGATION                 | 354                                                                                                                                                                                                                   | 0       | 0       | 0       | 0       | 0       | 354    |
| Total                                               | 354                                                                                                                                                                                                                   | 0       | 0       | 0       | 0       | 0       | 354    |
| Council District(s)                                 | Project (23-04197) - This project will fund the design for Federally Funded street improvements from Austin Hwy to Fort Sam Houston Gate.                                                                             |         |         |         |         |         |        |
| 3                                                   |                                                                                                                                                                                                                       |         |         |         |         |         |        |
| HEMISFAIR BOULEVARD PHASE 3                         |                                                                                                                                                                                                                       |         |         |         |         |         |        |
| 2022 GO STREETS IMPROVEMENT BOND                    | 21                                                                                                                                                                                                                    | 3,972   | 4,720   | 0       | 0       | 0       | 8,713  |
| TREE PRESERVATION FUND                              | 68                                                                                                                                                                                                                    | 0       | 0       | 0       | 0       | 0       | 68     |
| Total                                               | 89                                                                                                                                                                                                                    | 3,972   | 4,720   | 0       | 0       | 0       | 8,781  |
| Council District(s)                                 | Project (23-03904) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, drainage, and other improvements as applicable and within available funding. This is a multi-phased project. |         |         |         |         |         |        |
| REGIONAL                                            |                                                                                                                                                                                                                       |         |         |         |         |         |        |
| INTERSECTION IMPROVEMENTS PEDESTRIAN DETECTION      |                                                                                                                                                                                                                       |         |         |         |         |         |        |
| PRIOR DEBT PROCEEDS - GENERAL OBLIGATION            | 500                                                                                                                                                                                                                   | 0       | 0       | 0       | 0       | 0       | 500    |
| Total                                               | 500                                                                                                                                                                                                                   | 0       | 0       | 0       | 0       | 0       | 500    |
| Council District(s)                                 | Project (46-00019) - This project provides funding to implement pedestrian detection systems, at six (6) intersections.                                                                                               |         |         |         |         |         |        |
| CW                                                  |                                                                                                                                                                                                                       |         |         |         |         |         |        |
| MARBACH ROAD AREA STREETS (LOOP 410 TO HORAL DRIVE) |                                                                                                                                                                                                                       |         |         |         |         |         |        |
| 2022 GO STREETS IMPROVEMENT BOND                    | 1,413                                                                                                                                                                                                                 | 9,058   | 2,573   | 0       | 0       | 0       | 13,044 |
| TREE PRESERVATION FUND                              | 409                                                                                                                                                                                                                   | 291     | 0       | 0       | 0       | 0       | 700    |
| Total                                               | 1,822                                                                                                                                                                                                                 | 9,349   | 2,573   | 0       | 0       | 0       | 13,744 |
| Council District(s)                                 | Project (23-03906) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, drainage, and other improvements as applicable and within available funding.                                 |         |         |         |         |         |        |
| 4 6                                                 |                                                                                                                                                                                                                       |         |         |         |         |         |        |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE                    | FY 2027                                                                                                                                                                                                                                   | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 | TOTAL |
|------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|-------|
| TRANSPORTATION                                       |                                                                                                                                                                                                                                           |         |         |         |         |         |       |
| STREETS                                              |                                                                                                                                                                                                                                           |         |         |         |         |         |       |
| MARKET ST CYCLE TRACK (MKT - IH35 - IH37)            |                                                                                                                                                                                                                                           |         |         |         |         |         |       |
| GENERAL FUND                                         | 212                                                                                                                                                                                                                                       | 125     | 0       | 0       | 0       | 0       | 337   |
| Total                                                | 212                                                                                                                                                                                                                                       | 125     | 0       | 0       | 0       | 0       | 337   |
| Council District(s)                                  | Project (23-04062) - This project provides funding to construct a 2 way Cycle track.                                                                                                                                                      |         |         |         |         |         |       |
| 1                                                    |                                                                                                                                                                                                                                           |         |         |         |         |         |       |
| MILITARY DRIVE (SEQUOIA HEIGHT TO EAST OF REED ROAD) |                                                                                                                                                                                                                                           |         |         |         |         |         |       |
| 2022 GO STREETS IMPROVEMENT BOND                     | 2,308                                                                                                                                                                                                                                     | 3,567   | 0       | 0       | 0       | 0       | 5,875 |
| TREE PRESERVATION FUND                               | 287                                                                                                                                                                                                                                       | 288     | 0       | 0       | 0       | 0       | 575   |
| Total                                                | 2,595                                                                                                                                                                                                                                     | 3,855   | 0       | 0       | 0       | 0       | 6,450 |
| Council District(s)                                  | Project (23-03907) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, drainage, bicycle facilities, and other improvements as applicable and within available funding.                                 |         |         |         |         |         |       |
| 6                                                    |                                                                                                                                                                                                                                           |         |         |         |         |         |       |
| OAK HAVEN AREA STREETS (KENTWOOD PHASE 2)            |                                                                                                                                                                                                                                           |         |         |         |         |         |       |
| 2022 GO STREETS IMPROVEMENT BOND                     | 1,820                                                                                                                                                                                                                                     | 3,873   | 0       | 0       | 0       | 0       | 5,693 |
| Total                                                | 1,820                                                                                                                                                                                                                                     | 3,873   | 0       | 0       | 0       | 0       | 5,693 |
| Council District(s)                                  | Project (23-03909) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, drainage, and other improvements as applicable and within available funding.                                                     |         |         |         |         |         |       |
| 9                                                    |                                                                                                                                                                                                                                           |         |         |         |         |         |       |
| OLD HWY 90 PHASE 2 (STATE HWY 151 TO US HWY 90 WEST) |                                                                                                                                                                                                                                           |         |         |         |         |         |       |
| 2022 GO STREETS IMPROVEMENT BOND                     | 171                                                                                                                                                                                                                                       | 511     | 3,117   | 361     | 0       | 0       | 4,160 |
| TREE CANOPY FUND                                     | 0                                                                                                                                                                                                                                         | 500     | 0       | 0       | 0       | 0       | 500   |
| TREE PRESERVATION FUND                               | 60                                                                                                                                                                                                                                        | 0       | 0       | 0       | 0       | 0       | 60    |
| Total                                                | 231                                                                                                                                                                                                                                       | 1,011   | 3,117   | 361     | 0       | 0       | 4,720 |
| Council District(s)                                  | Project (23-03910) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, drainage, bicycle facilities, and other improvements as applicable and within available funding. This is a multi-phased project. |         |         |         |         |         |       |
| 6                                                    |                                                                                                                                                                                                                                           |         |         |         |         |         |       |
| PERENNIAL AREA STREETS (HEIMER ROAD TO DUTCH MYRTLE) |                                                                                                                                                                                                                                           |         |         |         |         |         |       |
| 2022 GO STREETS IMPROVEMENT BOND                     | 1,386                                                                                                                                                                                                                                     | 300     | 0       | 0       | 0       | 0       | 1,686 |
| Total                                                | 1,386                                                                                                                                                                                                                                     | 300     | 0       | 0       | 0       | 0       | 1,686 |
| Council District(s)                                  | Project (23-03911) - -- Reconstruct area roadways, to include sidewalks, curbs, driveway approaches and other improvements as applicable and within available funding.                                                                    |         |         |         |         |         |       |
| 9                                                    |                                                                                                                                                                                                                                           |         |         |         |         |         |       |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE        | FY 2027                                                                                                                                                                                                                                                                                                                         | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 | TOTAL  |
|------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|--------|
| TRANSPORTATION                           |                                                                                                                                                                                                                                                                                                                                 |         |         |         |         |         |        |
| STREETS                                  |                                                                                                                                                                                                                                                                                                                                 |         |         |         |         |         |        |
| PINN ROAD SHARED USE                     |                                                                                                                                                                                                                                                                                                                                 |         |         |         |         |         |        |
| GENERAL FUND                             | 170                                                                                                                                                                                                                                                                                                                             | 0       | 0       | 0       | 0       | 0       | 170    |
| Total                                    | 170                                                                                                                                                                                                                                                                                                                             | 0       | 0       | 0       | 0       | 0       | 170    |
| Council District(s)<br>6                 | Project (23-04064) - This project provides funding to construct shared use path with markings and signage.                                                                                                                                                                                                                      |         |         |         |         |         |        |
| PORT SAN ANTONIO AREA STREETS            |                                                                                                                                                                                                                                                                                                                                 |         |         |         |         |         |        |
| 2022 GO STREETS IMPROVEMENT BOND         | 4,488                                                                                                                                                                                                                                                                                                                           | 7,183   | 0       | 0       | 0       | 0       | 11,671 |
| Total                                    | 4,488                                                                                                                                                                                                                                                                                                                           | 7,183   | 0       | 0       | 0       | 0       | 11,671 |
| Council District(s)<br>REGIONAL          | Project (23-03912) - -- Construct roadway improvements at Port San Antonio to include sidewalks, curbs, driveway approaches, drainage, and other improvements as applicable and within available funding. This is a multi-phased project. Roadways may include: Billy Mitchell Boulevard, General McMullen and General Hudnell. |         |         |         |         |         |        |
| PROBANDT STREET PHASE 2                  |                                                                                                                                                                                                                                                                                                                                 |         |         |         |         |         |        |
| 2022 GO STREETS IMPROVEMENT BOND         | 216                                                                                                                                                                                                                                                                                                                             | 1,072   | 1,136   | 0       | 0       | 0       | 2,424  |
| TREE CANOPY FUND                         | 0                                                                                                                                                                                                                                                                                                                               | 220     | 0       | 0       | 0       | 0       | 220    |
| TREE PRESERVATION FUND                   | 0                                                                                                                                                                                                                                                                                                                               | 37      | 0       | 0       | 0       | 0       | 37     |
| Total                                    | 216                                                                                                                                                                                                                                                                                                                             | 1,329   | 1,136   | 0       | 0       | 0       | 2,681  |
| Council District(s)<br>5                 | Project (23-03913) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, drainage, intersection improvements at South Alamo, and other improvements as applicable and within available funding. This is a multi-phased project.                                                                 |         |         |         |         |         |        |
| PUBLIC ART (STREETS)                     |                                                                                                                                                                                                                                                                                                                                 |         |         |         |         |         |        |
| 2022 GO STREETS IMPROVEMENT BOND         | 810                                                                                                                                                                                                                                                                                                                             | 3,369   | 2,000   | 0       | 0       | 0       | 6,179  |
| Total                                    | 810                                                                                                                                                                                                                                                                                                                             | 3,369   | 2,000   | 0       | 0       | 0       | 6,179  |
| Council District(s)<br>CW                | Project (23-03914) - -- Provide for the construction, improvement and installation of public art that is accessible to the general public, within the city limits, related to projects in the proposition and in accordance with City Council adopted policies and procedures.                                                  |         |         |         |         |         |        |
| RITTIMAN ROAD GRADE SEPARATION           |                                                                                                                                                                                                                                                                                                                                 |         |         |         |         |         |        |
| PRIOR DEBT PROCEEDS - GENERAL OBLIGATION | 876                                                                                                                                                                                                                                                                                                                             | 162     | 0       | 0       | 0       | 0       | 1,038  |
| Total                                    | 876                                                                                                                                                                                                                                                                                                                             | 162     | 0       | 0       | 0       | 0       | 1,038  |
| Council District(s)<br>2                 | Project (23-04110) - The project provides funding to construct a four lane grade separation on Rittiman Road over the UPRR corridor, modify intersection operations at Rittiman Road and Gibbs Sprawl Road, and construct new sidewalk to provide pedestrian accommodations.                                                    |         |         |         |         |         |        |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE                           | FY 2027                                                                                                                                                                                                                                                           | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 | TOTAL  |
|-------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|--------|
| TRANSPORTATION                                              |                                                                                                                                                                                                                                                                   |         |         |         |         |         |        |
| STREETS                                                     |                                                                                                                                                                                                                                                                   |         |         |         |         |         |        |
| RIVER WALK - SIDEWALKS RENOVATION                           |                                                                                                                                                                                                                                                                   |         |         |         |         |         |        |
| PRIOR DEBT PROCEEDS - CERTIFICATES OF OBLIGATION            | 1,209                                                                                                                                                                                                                                                             | 0       | 0       | 0       | 0       | 0       | 1,209  |
| PRIOR DEBT PROCEEDS - TAX NOTES                             | 1,249                                                                                                                                                                                                                                                             | 0       | 0       | 0       | 0       | 0       | 1,249  |
| Total                                                       | 2,458                                                                                                                                                                                                                                                             | 0       | 0       | 0       | 0       | 0       | 2,458  |
| Council District(s)                                         | Project (19-00036) - Renovation of sidewalks in North channel of River Walk, refurbishing to ADA compliance standards                                                                                                                                             |         |         |         |         |         |        |
| 1                                                           |                                                                                                                                                                                                                                                                   |         |         |         |         |         |        |
| RIVER WALK - STAIR CASE RENOVATION                          |                                                                                                                                                                                                                                                                   |         |         |         |         |         |        |
| GENERAL FUND                                                | 199                                                                                                                                                                                                                                                               | 0       | 0       | 0       | 0       | 0       | 199    |
| Total                                                       | 199                                                                                                                                                                                                                                                               | 0       | 0       | 0       | 0       | 0       | 199    |
| Council District(s)                                         | Project (19-00037) - Renovation of staircase on the River Walk, behind Mexican Manhattan, to include structural integrity assessment, accessibility and restoration of staircase.                                                                                 |         |         |         |         |         |        |
| 1                                                           |                                                                                                                                                                                                                                                                   |         |         |         |         |         |        |
| ROOSEVELT AVENUE (US HIGHWAY 90 TO SOUTHEAST LOOP 410)      |                                                                                                                                                                                                                                                                   |         |         |         |         |         |        |
| 2017 GO STREET IMPROVEMENT BOND                             | 68                                                                                                                                                                                                                                                                | 2,844   | 932     | 0       | 0       | 0       | 3,844  |
| Total                                                       | 68                                                                                                                                                                                                                                                                | 2,844   | 932     | 0       | 0       | 0       | 3,844  |
| Council District(s)                                         | Project (23-01606) - This project provides funding for improvements from Hwy 90 to Mission San Jose (north of SE Military). Includes pedestrian amenities and enhancements as appropriate and within available funding. City funding will leverage State funding. |         |         |         |         |         |        |
| CW 3                                                        |                                                                                                                                                                                                                                                                   |         |         |         |         |         |        |
| ROOSEVELT AVENUE (VFW BOULEVARD TO HARDING BOULEVARD)       |                                                                                                                                                                                                                                                                   |         |         |         |         |         |        |
| 2022 GO STREETS IMPROVEMENT BOND                            | 667                                                                                                                                                                                                                                                               | 590     | 3,694   | 3,797   | 2,000   | 0       | 10,748 |
| TREE PRESERVATION FUND                                      | 90                                                                                                                                                                                                                                                                | 0       | 0       | 0       | 0       | 0       | 90     |
| Total                                                       | 757                                                                                                                                                                                                                                                               | 590     | 3,694   | 3,797   | 2,000   | 0       | 10,838 |
| Council District(s)                                         | Project (23-03915) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, bicycle facilities, drainage, traffic improvements, and other improvements as applicable and within available funding. This is a multi-phased project.   |         |         |         |         |         |        |
| 3                                                           |                                                                                                                                                                                                                                                                   |         |         |         |         |         |        |
| SIDNEY BROOKS DR (CITY BASE LANDING TO SOUTH NEW BRAUNFELS) |                                                                                                                                                                                                                                                                   |         |         |         |         |         |        |
| 2022 GO STREETS IMPROVEMENT BOND                            | 5,339                                                                                                                                                                                                                                                             | 5,871   | 0       | 0       | 0       | 0       | 11,210 |
| Total                                                       | 5,339                                                                                                                                                                                                                                                             | 5,871   | 0       | 0       | 0       | 0       | 11,210 |
| Council District(s)                                         | Project (23-03916) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, drainage, bicycle facilities, and other improvements as applicable and within available funding. This is a multi-phased project.                         |         |         |         |         |         |        |
| REGIONAL                                                    |                                                                                                                                                                                                                                                                   |         |         |         |         |         |        |



| FUNCTION/PROGRAM/PROJ./REV./SCOPE                      | FY 2027                                                                                                                                                                                                                                                                                | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 | TOTAL   |
|--------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|---------|
| TRANSPORTATION                                         |                                                                                                                                                                                                                                                                                        |         |         |         |         |         |         |
| STREETS                                                |                                                                                                                                                                                                                                                                                        |         |         |         |         |         |         |
| SOUTH BRAZOS STREET (ALAZAN CREEK TO APACHE CREEK)     |                                                                                                                                                                                                                                                                                        |         |         |         |         |         |         |
| 2022 GO STREETS IMPROVEMENT BOND                       | 2,398                                                                                                                                                                                                                                                                                  | 3,870   | 0       | 0       | 0       | 0       | 6,268   |
| TREE PRESERVATION FUND                                 | 613                                                                                                                                                                                                                                                                                    | 0       | 0       | 0       | 0       | 0       | 613     |
| Total                                                  | 3,011                                                                                                                                                                                                                                                                                  | 3,870   | 0       | 0       | 0       | 0       | 6,881   |
| Council District(s)                                    | Project (23-03918) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, bicycle facilities, drainage and traffic improvements as applicable and within available funding.                                                                             |         |         |         |         |         |         |
| 5                                                      |                                                                                                                                                                                                                                                                                        |         |         |         |         |         |         |
| SOUTHCROSS BOULEVARD PHASE 2                           |                                                                                                                                                                                                                                                                                        |         |         |         |         |         |         |
| 2022 GO STREETS IMPROVEMENT BOND                       | 2,097                                                                                                                                                                                                                                                                                  | 0       | 0       | 0       | 0       | 0       | 2,097   |
| Total                                                  | 2,097                                                                                                                                                                                                                                                                                  | 0       | 0       | 0       | 0       | 0       | 2,097   |
| Council District(s)                                    | Project (23-03920) - -- Construct pedestrian improvements to include sidewalks, curbs, driveway approaches, and other improvements as applicable and within available funding. This is a multi-phased project.                                                                         |         |         |         |         |         |         |
| 3                                                      |                                                                                                                                                                                                                                                                                        |         |         |         |         |         |         |
| STREET MAINTENANCE PROGRAM                             |                                                                                                                                                                                                                                                                                        |         |         |         |         |         |         |
| ADVANCED TRANSPORTATION DISTRICT                       | 4,300                                                                                                                                                                                                                                                                                  | 4,300   | 4,300   | 4,300   | 4,300   | 4,300   | 25,800  |
| UNISSUED CERTIFICATES OF OBLIGATION                    | 65,715                                                                                                                                                                                                                                                                                 | 64,962  | 64,962  | 64,962  | 64,962  | 64,962  | 390,525 |
| Total                                                  | 70,015                                                                                                                                                                                                                                                                                 | 69,262  | 69,262  | 69,262  | 69,262  | 69,262  | 416,325 |
| Council District(s)                                    | Project (23-01480) - This project provides funding for the Annual Street Maintenance Program.                                                                                                                                                                                          |         |         |         |         |         |         |
| CW                                                     |                                                                                                                                                                                                                                                                                        |         |         |         |         |         |         |
| TEXAS A&M UNIVERSITY AREA STREETS                      |                                                                                                                                                                                                                                                                                        |         |         |         |         |         |         |
| 2022 GO STREETS IMPROVEMENT BOND                       | 2,539                                                                                                                                                                                                                                                                                  | 0       | 0       | 0       | 0       | 0       | 2,539   |
| TREE PRESERVATION FUND                                 | 171                                                                                                                                                                                                                                                                                    | 0       | 0       | 0       | 0       | 0       | 171     |
| Total                                                  | 2,710                                                                                                                                                                                                                                                                                  | 0       | 0       | 0       | 0       | 0       | 2,710   |
| Council District(s)                                    | Project (23-03921) - -- Construct roadway improvements to include sidewalks, driveway approaches, drainage and other improvements as applicable and within available funding. This project includes phased improvements to Perimeter Loop Road and a connector road to Mauermann Road. |         |         |         |         |         |         |
| REGIONAL                                               |                                                                                                                                                                                                                                                                                        |         |         |         |         |         |         |
| TOEPPERWEIN ROAD (NACOGDOCHES ROAD TO RAINTREE FOREST) |                                                                                                                                                                                                                                                                                        |         |         |         |         |         |         |
| 2022 GO STREETS IMPROVEMENT BOND                       | 4,524                                                                                                                                                                                                                                                                                  | 7,087   | 701     | 0       | 0       | 0       | 12,312  |
| Total                                                  | 4,524                                                                                                                                                                                                                                                                                  | 7,087   | 701     | 0       | 0       | 0       | 12,312  |
| Council District(s)                                    | Project (23-03922) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, drainage, and other improvements as applicable and within available funding. This is a multi phase and Hazard Mitigation Action Plan project.                                 |         |         |         |         |         |         |
| 10                                                     |                                                                                                                                                                                                                                                                                        |         |         |         |         |         |         |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE                            | FY 2027                                                                                                                                                                                                               | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 | TOTAL  |
|--------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|--------|
| TRANSPORTATION                                               |                                                                                                                                                                                                                       |         |         |         |         |         |        |
| STREETS                                                      |                                                                                                                                                                                                                       |         |         |         |         |         |        |
| TOYOTA SOUTHSIDE STREETS                                     |                                                                                                                                                                                                                       |         |         |         |         |         |        |
| UNISSUED CERTIFICATES OF OBLIGATION                          | 3,607                                                                                                                                                                                                                 | 0       | 0       | 0       | 0       | 0       | 3,607  |
| Total                                                        | 3,607                                                                                                                                                                                                                 | 0       | 0       | 0       | 0       | 0       | 3,607  |
| Council District(s)                                          | Project (23-04167) - This project provides funding for a traffic study, design, and construction of street improvements near the Toyota plant.                                                                        |         |         |         |         |         |        |
| 3                                                            |                                                                                                                                                                                                                       |         |         |         |         |         |        |
| VANCE JACKSON (LOOP 410 TO ADRIAN DRIVE)                     |                                                                                                                                                                                                                       |         |         |         |         |         |        |
| 2022 GO STREETS IMPROVEMENT BOND                             | 4,383                                                                                                                                                                                                                 | 4,266   | 0       | 0       | 0       | 0       | 8,649  |
| Total                                                        | 4,383                                                                                                                                                                                                                 | 4,266   | 0       | 0       | 0       | 0       | 8,649  |
| Council District(s)                                          | Project (23-03923) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, and traffic improvements as applicable and within available funding.                                         |         |         |         |         |         |        |
| 1                                                            |                                                                                                                                                                                                                       |         |         |         |         |         |        |
| VANCE JACKSON ROAD (HUEBNER ROAD TO WURZBACH ROAD)           |                                                                                                                                                                                                                       |         |         |         |         |         |        |
| 2022 GO STREETS IMPROVEMENT BOND                             | 900                                                                                                                                                                                                                   | 9,540   | 3,328   | 0       | 0       | 0       | 13,768 |
| Total                                                        | 900                                                                                                                                                                                                                   | 9,540   | 3,328   | 0       | 0       | 0       | 13,768 |
| Council District(s)                                          | Project (23-03924) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, drainage, bicycle infrastructure, and other improvements as applicable and within available funding.         |         |         |         |         |         |        |
| 8 1                                                          |                                                                                                                                                                                                                       |         |         |         |         |         |        |
| WATSON RD PHASE 1 (VERANO PARKWAY TO WEST OF PALO ALTO ROAD) |                                                                                                                                                                                                                       |         |         |         |         |         |        |
| 2022 GO STREETS IMPROVEMENT BOND                             | 1,728                                                                                                                                                                                                                 | 6,964   | 936     | 0       | 0       | 0       | 9,628  |
| Total                                                        | 1,728                                                                                                                                                                                                                 | 6,964   | 936     | 0       | 0       | 0       | 9,628  |
| Council District(s)                                          | Project (23-03925) - -- Construct roadway improvements to include sidewalks, curbs, driveway approaches, drainage, and other improvements as applicable and within available funding. This is a multi-phased project. |         |         |         |         |         |        |
| 4                                                            |                                                                                                                                                                                                                       |         |         |         |         |         |        |
| WATSON ROAD PHASE 2 - DESIGN ONLY                            |                                                                                                                                                                                                                       |         |         |         |         |         |        |
| 2026 CERTIFICATES OF OBLIGATION                              | 186                                                                                                                                                                                                                   | 0       | 0       | 0       | 0       | 0       | 186    |
| UNISSUED CERTIFICATES OF OBLIGATION                          | 349                                                                                                                                                                                                                   | 0       | 0       | 0       | 0       | 0       | 349    |
| Total                                                        | 535                                                                                                                                                                                                                   | 0       | 0       | 0       | 0       | 0       | 535    |
| Council District(s)                                          | Project (23-04196) - This project will fund the design for Federally Funded street improvements from South Terminus to Palo Alto Road (SH 16).                                                                        |         |         |         |         |         |        |
| 3                                                            |                                                                                                                                                                                                                       |         |         |         |         |         |        |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE                                     | FY 2027                                                                                                                                                                                                 | FY 2028      | FY 2029  | FY 2030  | FY 2031  | FY 2032  | TOTAL        |
|-----------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|----------|----------|----------|----------|--------------|
| <b>TRANSPORTATION</b>                                                 |                                                                                                                                                                                                         |              |          |          |          |          |              |
| <b>STREETS</b>                                                        |                                                                                                                                                                                                         |              |          |          |          |          |              |
| <b>WURZBACH ROAD AT VANCE JACKSON<br/>(INTERSECTION IMPROVEMENTS)</b> |                                                                                                                                                                                                         |              |          |          |          |          |              |
| 2022 GO STREETS IMPROVEMENT BOND                                      | 2,804                                                                                                                                                                                                   | 2,253        | 0        | 0        | 0        | 0        | 5,057        |
| Total                                                                 | <b>2,804</b>                                                                                                                                                                                            | <b>2,253</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>5,057</b> |
| Council District(s)                                                   | Project (23-03926) - -- Construct intersection improvements at Wurzbach Road and Vance Jackson Road to include roadway widening and traffic signal upgrades as applicable and within available funding. |              |          |          |          |          |              |
| 8 1                                                                   |                                                                                                                                                                                                         |              |          |          |          |          |              |

|                             |                  |                  |                |                |                |                |                  |
|-----------------------------|------------------|------------------|----------------|----------------|----------------|----------------|------------------|
| <b>TOTAL STREETS</b>        | <b>218,187</b>   | <b>215,354</b>   | <b>107,520</b> | <b>73,420</b>  | <b>71,262</b>  | <b>69,262</b>  | <b>755,005</b>   |
| <b>TOTAL TRANSPORTATION</b> | <b>1,077,731</b> | <b>734,623</b>   | <b>202,660</b> | <b>179,712</b> | <b>178,852</b> | <b>78,482</b>  | <b>2,452,060</b> |
| <b>GRAND TOTAL</b>          | <b>1,409,993</b> | <b>1,080,399</b> | <b>312,190</b> | <b>223,082</b> | <b>222,247</b> | <b>106,032</b> | <b>3,353,943</b> |



CITY OF SAN ANTONIO, TEXAS