



24/7 1st Quarter Report

● Providing Services & Measuring Results

FY2023

Prepared by the Office of Innovation



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

About this Report: The San Antonio 24/7 performance report is a set of performance indicators across seven service categories that provide an overview of how the City is delivering key services to residents. It provides current and past performance to show how the City has responded to different challenges, opportunities, and requests.

It is the City's hope that by making this information more accessible and transparent, citizens will be informed how their tax dollars are being spent, and monitor the effectiveness of various City programs.

Development of San Antonio 24/7: The seven service areas were selected because they align with components of a number of the City's strategic plans, including SA2020 Vision, the City of San Antonio Strategic Goals, and issues of high concern by City Council members. Following identification of the seven service areas, City staff worked with each department to identify measures that:

- Are understandable and relevant to citizens, policy makers, and city management
- Have data that can be collected on either a monthly or quarterly basis
- Have goals and targets associated with the service that performance can be measured against

Reading the Report: The following pages outline each of the performance measures that comprise this report. Below is a guide to the report.



Each measure features a description along with an annual target and the City department responsible for this measure. In addition the status of each measure is indicated.

Status Key

- On Target
- Caution
- Not on Target
- Informational Measure

Where available, a comparison to other similar cities is provided.

SAN ANTONIO 24/7
PROVIDING SERVICES/MEASURING RESULTS

SERVICE AREA 1: PUBLIC SAFETY

2. FIRE RESPONSE TIME (MEDICAL CALLS)

Target: 8:00

About this measure:
Response time measures the time elapsed from when a medical emergency call is received by Fire Dispatch to when the first Fire Department personnel arrive. This could be an EMS unit or other Fire Department units. All SAFD Fire units are manned by trained Emergency Medical Technicians.

Why it is important:
Reducing response time means that Emergency Medical Technicians are reaching the patient faster in an emergency.

What is being done:
The implementation of Computer Aided Dispatch (CAD) and Automated Vehicle Locator (AVL) has decreased the travel time by 30 seconds by determining automatically the closest available unit. An additional Medic Unit will be added to the force in April, 2012. Fire engines respond to medical calls with a paramedic on board approximately 45% of the time.

Responsible Department: Fire

HISTORICAL PERFORMANCE (BY FISCAL YEAR)

Fiscal Year	Response Time (minutes)
2011 Actual	8:42
2012 Oct-Dec	8:19
2012 Jan-Sept*	7:55
2013 YTD	7:46

CURRENT YEAR PERFORMANCE (BY QUARTER)

Quarter	Response Time (minutes)
Oct-Dec	8:19*
Jan-Mar	
Apr-Jun	
Jul-Sept	

* The Department made a change in the calculation of response time in January 2012. The chart reflects this change.

Measures have been divided into 7 Service Categories. The Service Category is listed for each measure.

Prior year performance results are graphed along with current year performance. Color of current year corresponds to status.

Quarterly performance for the current year is graphed to allow for comparison by quarter. Color of current quarter corresponds to status

T A B L E O F C O N T E N T S

Service Area 1: Public Safety

1. Fire Response Time (Non Medical Calls)
2. Fire Response Time (Medical Calls)
3. Structure Fires per 1,000 Residents
4. Medical Incidents per 1,000 Residents
5. Police Emergency Response Time for Priority Calls
6. Violent Crime Rate per 100,000 Residents
7. Driving While Intoxicated (DWI) Arrests & Alcohol-Related Traffic Accidents
8. Total Calls for Police Service

Service Area 2: Infrastructure

9. 2017 Bond Projects in Design or Design Completed
10. 2017 Bond Projects Completed or Under Construction
11. 2017 Bond projects completed on-time
12. 2022 Bond Projects In Design or Design Completed
13. 2022 Bond Projects Completed or Under Construction
14. Acres Approved by Council and Protected Under Edwards Aquifer Protection Program
15. Streets Moving from Bad to Excellent Condition

Service Area 2: Infrastructure

16. Potholes Filled within 2 Business Days
17. Fleet Availability

Service Area 3: Neighborhoods

18. Live Release Rate
19. Animal Shelter Intake
20. Spay/Neuter Surgeries Performed
21. Days from Initial Complaint to First Code Inspection
22. Code Enforcement Compliance Rates – Tier 1 & 2
23. Days for Initial Review of Residential Plans
24. Building-Related Inspections Performed as Scheduled
25. Food Establishment Inspection Completion Rates
26. Participants in Preservation Outreach Programs
27. Café College Participants and FAFSA Completion
28. Prospects Courtyard and Haven for Hope Campus Graduates
29. Senior Center Participants
30. Older Adults Satisfied with Services
31. Annual Visits to Library
32. Annual Library Circulation
33. Computer and Wi-Fi Usage
34. Recreation Facility Attendance

T A B L E O F C O N T E N T S

Service Area 4: Sustainability

- 35. Municipal Facility Avoided Utility Costs
- 36. Recycling Rate (LANDFILL DIVERSION RATE)
- 37. Refuse and Recycling Collection Misses

Service Area 5: Economic Development

- 38. Affordable housing units facilitated through General Fund Incentives
- 39. Jobs Created/Retained through Economic Development Activities
- 40. Total Corporate Investment in San Antonio

Service Area 6: Convention, Visitor & Arts

- 41. Airport Overall Customer Satisfaction
- 42. International Airport Operating Cost per Passenger
- 43. Event Days at the Alamodome
- 44. Average Revenue Per Attendee at the Alamodome
- 45. Revenue Per Net Square Foot of Convention Facility Rentable Space

Service Area 6: Convention, Visitor & Arts (continued)

- 46. Events Booked
- 47. Annual Online Engagement
- 48. Attendance at Cultural Events
- 49. Events at Downtown Parks and Plazas
- 50. Square Feet of Sidewalks Pressure Washed
- 51. Riverboat Cruise Passengers

Service Area 7: Open Government

- 52. General Fund Expenditures as Percentage of Estimate
- 53. General Fund Revenues as a Percentage of Estimate
- 54. Achieve Payment to Vendors within Terms
- 55. Earned Media
- 56. Voluntary Turnover Rate
- 57. Business Days to Fill a Position
- 58. 311 Call Center Answer Rate

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 1: PUBLIC SAFETY

1. FIRE RESPONSE TIME (NON MEDICAL CALLS) -

Target: 8:08

About this measure:

Response time measures the time elapsed from when a call to 9-1-1 is received by the San Antonio Fire Department (SAFD) dispatch center to when the first emergency unit arrives on scene to initiate action to control the incident.

Why it is important:

Reducing response time means that firefighters are reaching the scene faster to minimize injury and loss to people, property and the environment.

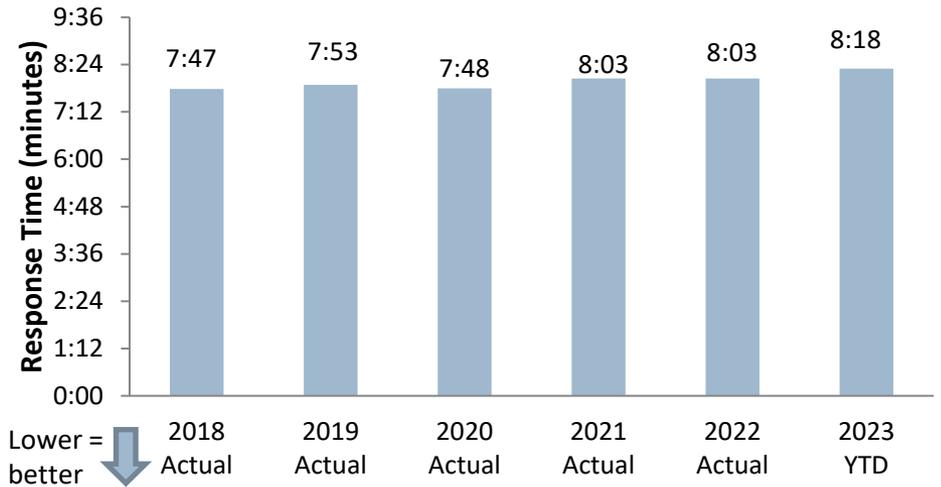
What is being done:

Computer Aided Dispatch (CAD) with Automatic Vehicle Locator (AVL) dispatches the closest available unit. The SAFD continues to analyze ways to reduce overall response times through its Strategic Planning Initiative.

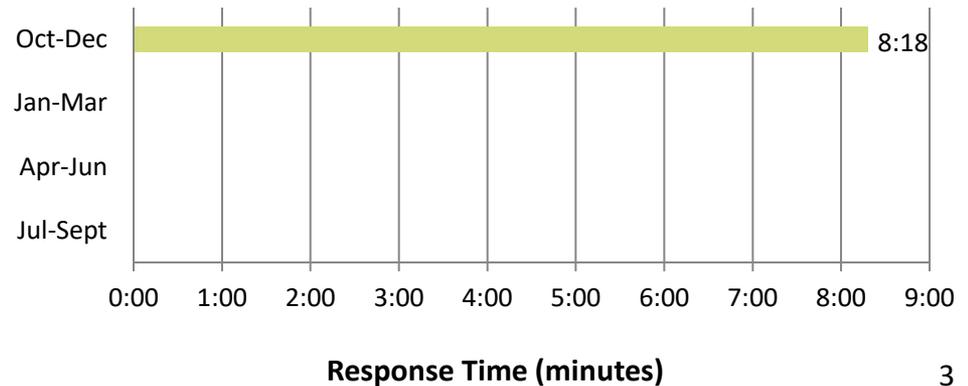
Responsible Department: Fire



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 1: PUBLIC SAFETY

2. FIRE RESPONSE TIME (MEDICAL CALLS) -

Target: 8:45

About this measure:

Response time measures the time elapsed from when a call to 9-1-1 is received by the Fire Department dispatch center to when the first emergency unit arrives on scene to initiate action to control the incident. This could be an EMS unit staffed with Paramedics, or other Fire Department units manned by trained Emergency Medical Technicians or Paramedics. Many Fire Department Engines and Ladder Trucks have EMTs trained to the paramedic level. These units respond to medical calls with a Paramedic on board approximately 50% of the time.

Why it is important:

Reducing response time means that Emergency Medical Technicians and Paramedics are reaching the patient faster in an emergency.

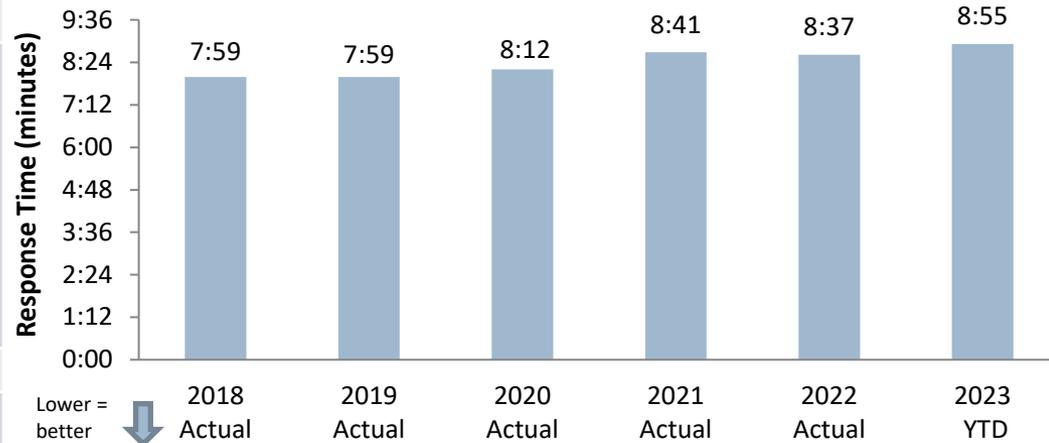
What is being done:

In addition to our normal EMS resources, the Fire Department staffs up to an additional eight Peak Medic Units to provide EMS service during periods of expected high call volume. Computer Aided Dispatch (CAD) with Automatic Vehicle Locator (AVL) dispatches the closest available unit. The SAFD continues to analyze ways to reduce overall response times through its Strategic Planning Initiative.

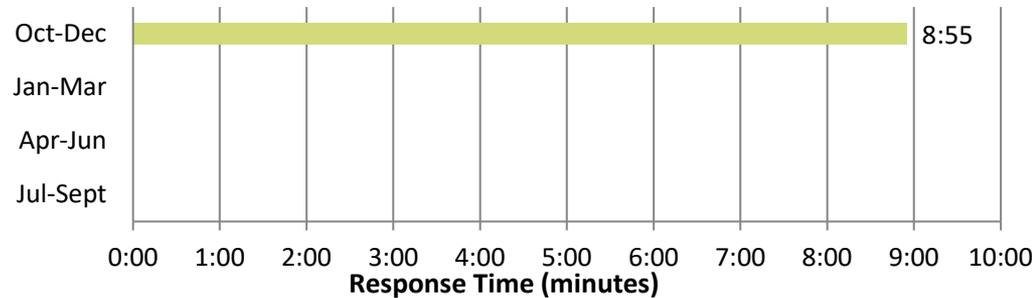
Responsible Department: Fire



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 1: PUBLIC SAFETY

3. STRUCTURE FIRES PER 1,000 RESIDENTS i

About this measure:

This measure indicates the number of actual structure fires that were responded to by the Fire Department per 1,000 residents.

Why it is important:

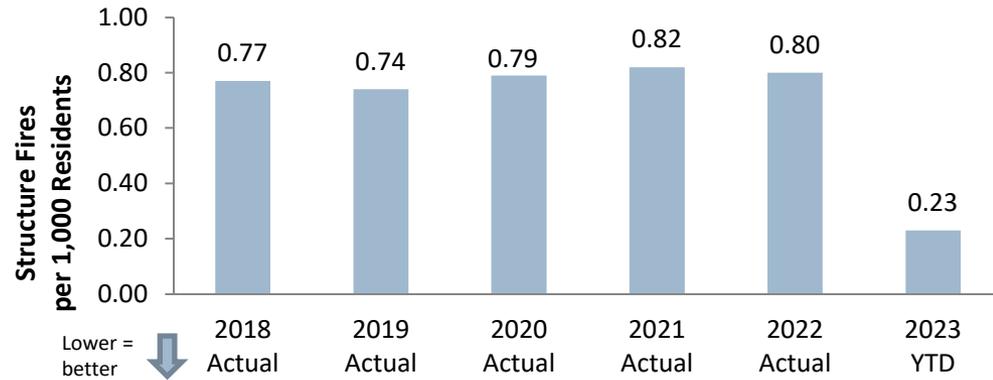
This measure provides a relative indicator of structure fires within a community. The measure reflects the impact that the fire code and the community safety education programs have on the community.

What is being done:

The Fire Prevention Division minimizes potential fire and environmental damage through inspections and enforcement of the Fire Code.

Responsible Department: Fire

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SERVICE AREA 1: PUBLIC SAFETY

4. MEDICAL INCIDENTS PER 1,000 RESIDENTS i

About this measure:

This measure indicates the number of medical incidents per 1,000 residents that were responded to by the San Antonio Fire Department (SAFD).

Why it is important:

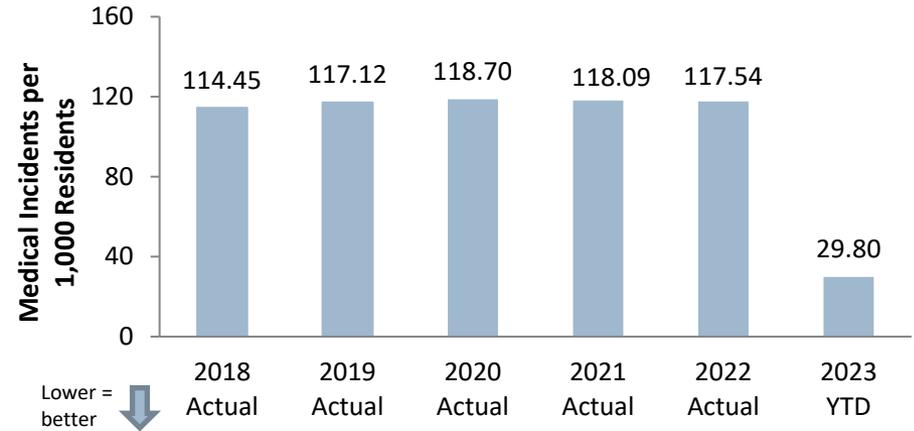
This measure provides a relative indicator of medical incidents within a community. The measure reflects the progress in efforts towards health and wellness throughout the City. It is also an indication of the workload for the Department in terms of medical calls.

What is being done:

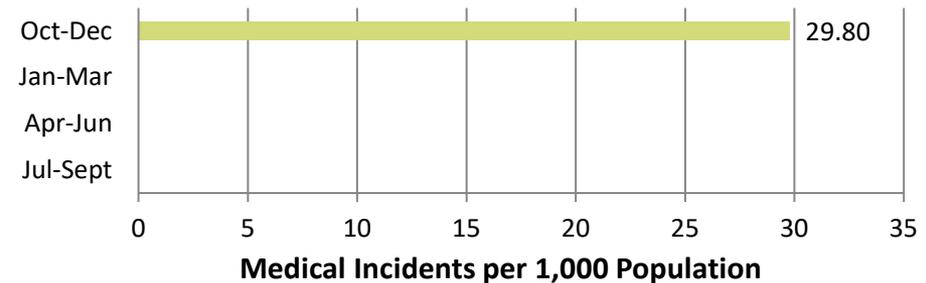
The SAFD Emergency Medical Services Division has initiated a Mobile Integrated Health pilot program with the goal of reducing the number of repeat customers to the EMS system through education, wellness checks, and partnerships with hospitals and healthcare providers.

Responsible Department: Fire

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7

PROVIDING SERVICES/
MEASURING RESULTS

SERVICE AREA 1: PUBLIC SAFETY

5. POLICE EMERGENCY RESPONSE TIME— PRIORITY CALLS

Target: 6:30

About this measure:

This measure calculates the time from receipt of a priority emergency call to the arrival of an officer on scene. Emergency calls include robbery in progress, Police Officer in trouble, rape in progress, and shooting in progress.

Why it is important:

The San Antonio Police Department covers approximately 518 sq. miles. This measure reflects the Department's ability to leverage internal resources to respond to priority emergency calls quickly, while ensuring officer safety.

What is being done:

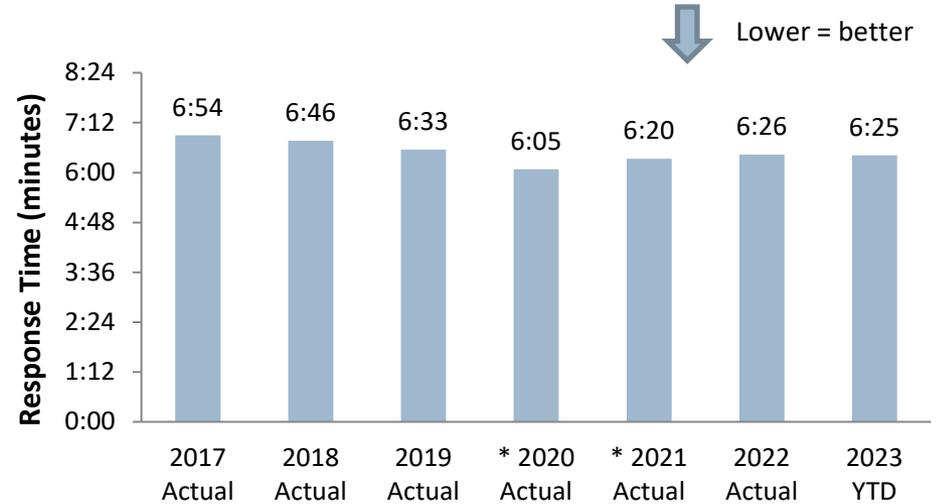
All available resources continue to be assigned to patrol. In FY22, response times increased by 6 seconds due to growth in geography and population. The target was decreased to 6:30 for FY23. SAPD commissioned a staffing study to ensure correct allocation of personnel resources. Additionally, the Police Academy has maintained a rigorous cadet class schedule of 14 classes between FY19-FY22, graduating 556 cadets in 13 of those; the 14th class will graduate 37 cadets in March 2023. Currently, there are 51 cadets in the class that started in October 2022 and 50 planned for each of the remaining 3 classes in FY23 starting in January, April, and July.

Responsible Department: Police

COMPARATIVE ANALYSIS (ICMA 2020 DATA)

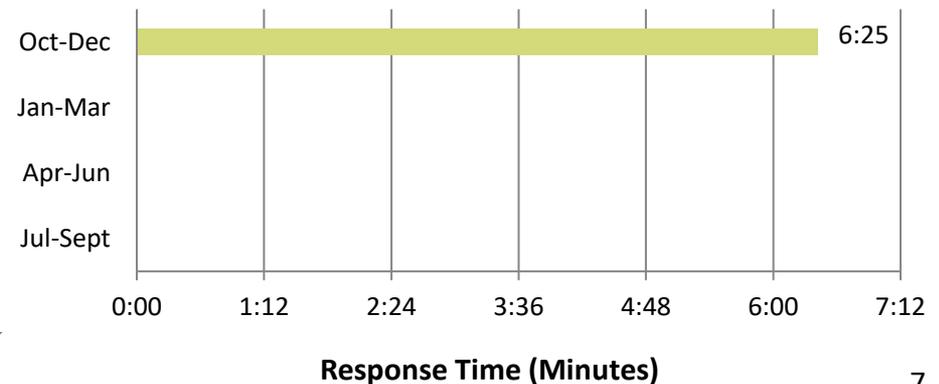


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*The lower response time in FY 2020 and FY 2021 is a result of fewer vehicles due to the pandemic.

CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7

PROVIDING SERVICES/
MEASURING RESULTS

SERVICE AREA 1: PUBLIC SAFETY

6. VIOLENT CRIME RATE PER 100,000 RESIDENTS



About this measure:

The FBI's Uniform Crime Reporting (UCR) Summary Reporting System (SRS) Violent Crime category included 4 offenses: murder/non-negligent manslaughter, forcible rape, robbery, aggravated assault; reported per 100,000 population. In FY21, the SAPD transitioned to the National Incident Based Reporting System (NIBRS), which counts every incident offense rather than only the most egregious. This was a major shift in reporting methodology. The increase shown in 2021 is attributable to the methodology change and addition of offenses such as simple assault, intimidation, and statutory rape as violent crimes pursuant to NIBRS reporting standards.

Why it is important:

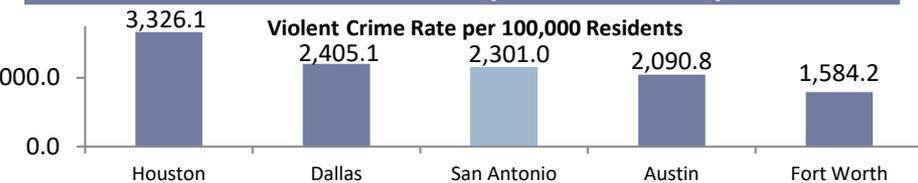
Other cities informational. The FBI cautions comparisons can "lead to simplistic and/or incomplete analyses that often create misleading perceptions."

What is being done:

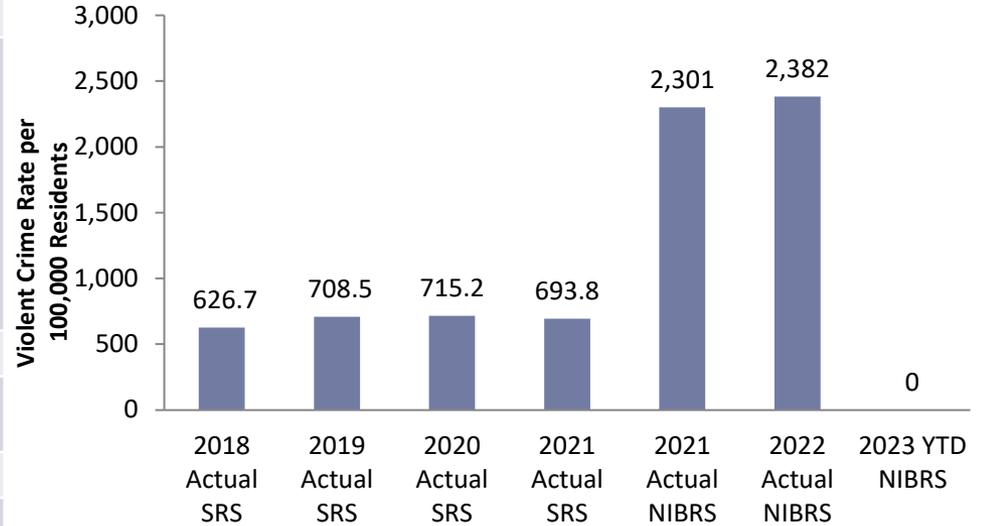
In April 2022, the San Antonio Police Department (SAPD) partnered with UTSA to develop a Violent Crime Reduction Plan. UTSA evaluated crime data and existing Department strategies. In December 2022, UTSA provided the Department with recommendations to enhance violent crime reduction strategies in collaboration with partner City departments, external agencies and various community stakeholders. SAPD commenced the first phase of implementation, Hot Spot Initiative, in January 2023 to reverse the current increasing trend in reported violent crime.

Responsible Department: Police

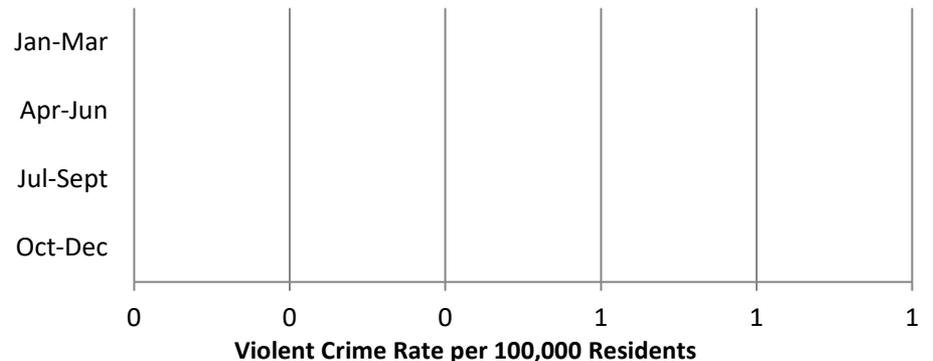
UCR VIOLENT CRIME (FBI 2021 DATA)



HISTORICAL PERFORMANCE (BY CALENDAR YEAR)



2022 PERFORMANCE (BY CALENDAR YEAR)*



*Violent Crime Rate is reported annually on a calendar year basis.

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 1: PUBLIC SAFETY

7. DRIVING WHILE INTOXICATED (DWI) ARRESTS & ALCOHOL-RELATED TRAFFIC ACCIDENTS ✔

Target: 3,770 arrests/1,468 accidents

About this measure:

This measure reflects the total number of people arrested for driving while intoxicated compared to the number of alcohol-related traffic accidents.

Why it is important:

High numbers of DWI arrests demonstrate the San Antonio Police Department's commitment to safety in our community and emphasize the proactive approach to addressing the issue of drunk driving in the City.

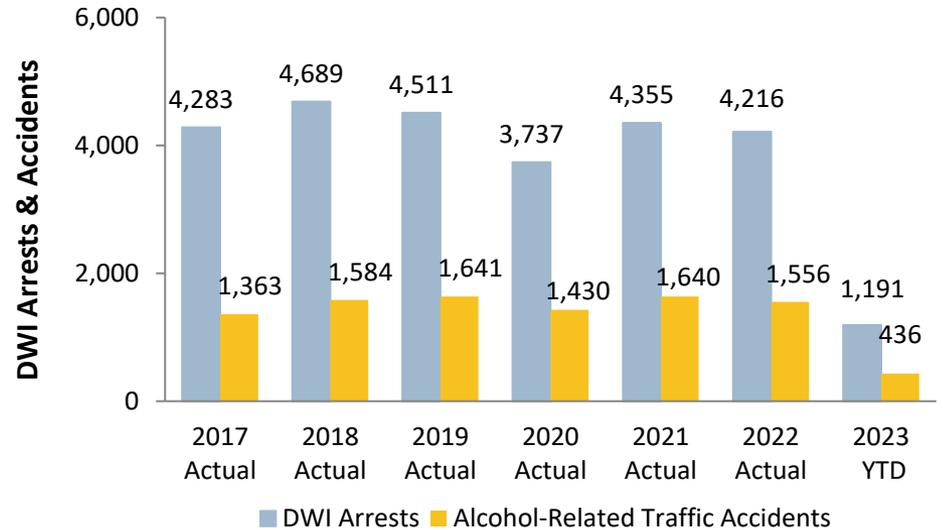
What is being done:

The Department continues to maximize the use of the DWI Unit as well as grant-funded DWI STEP officers to deploy resources at peak times during the week and on specific holidays using a data-driven approach. San Antonio Fear Free Environment officers promote the message of not drinking and driving with community outreach; social media is used to spread the message and encourage followers to stay sober and plan ahead. Fewer DWI arrests are attributed in part to increased community outreach efforts to spread the message of not drinking and driving.

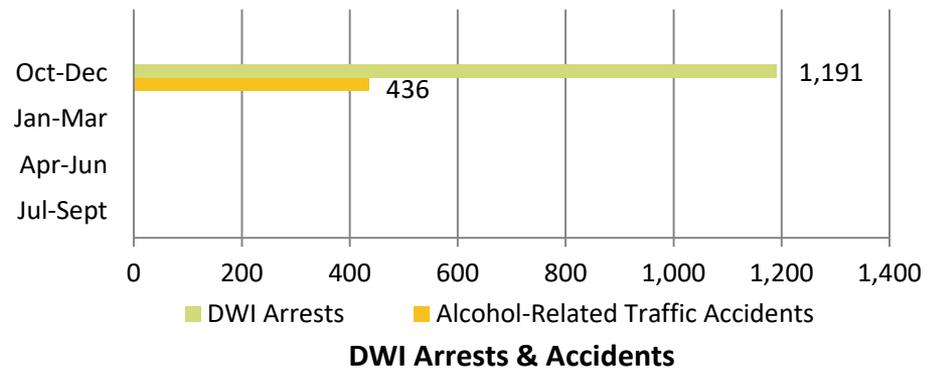
Responsible Department: Police



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 1: PUBLIC SAFETY

8. TOTAL CALLS FOR POLICE SERVICE i

About this measure:

This measure tracks all calls for service from the San Antonio Police Department (SAPD). In FY2022, calls for service continued to grow and SAPD responded to over 1.7 million calls for service. Calls for service have steadily increased yearly, in part due to overall population increase of the City and past annexations.

Why it is important:

The majority of police services begin with a call for service which includes reported crimes, traffic accidents, and other requests.

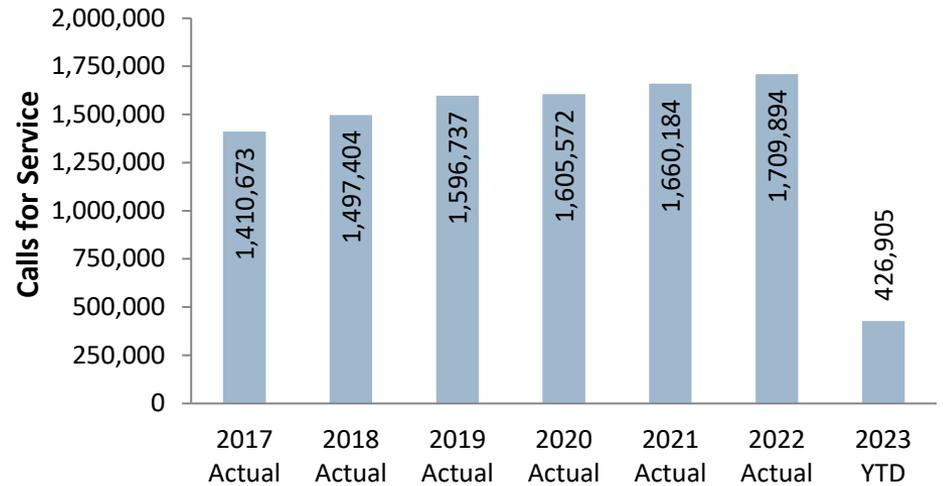
What is being done:

Demand for police services grew over 3% per year from FY20 to FY22. SAPD implemented online reporting for some limited types of police calls, including burglary of vehicles and thefts. The system went live in November 2021 and has generated 1,600 online reports since then, saving time and expense for the City's residents and SAPD.

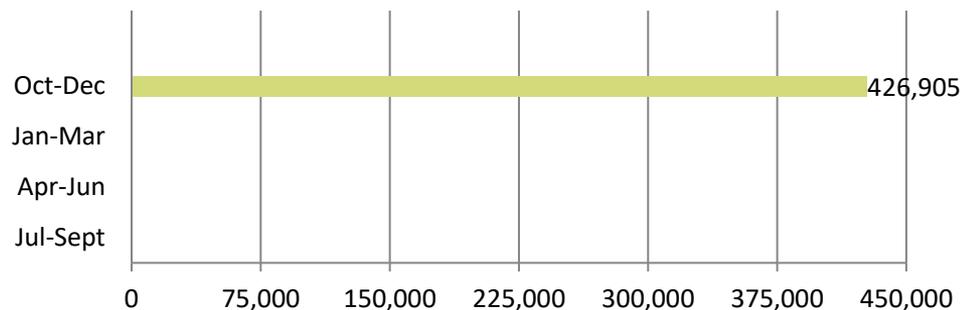
Responsible Department: Police



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SERVICE AREA 2: INFRASTRUCTURE

9. PERCENTAGE OF 2017 BOND PROJECTS IN DESIGN OR DESIGN COMPLETED

Target: 99% (At Year End)

About this measure:

In May 2017, residents approved the \$850 million 2017-2022 General Obligation Bond Program consisting of 181 projects. This measure shows progress toward fulfilling the Public Works Department’s commitment to have all 2017 Bond Program projects in construction or substantially completed by 2021.

Why it is important:

Completing the 2017 Bond Program in a timely manner fulfills the commitment made to voters and provides much needed street, drainage, park, library and other facility improvements.

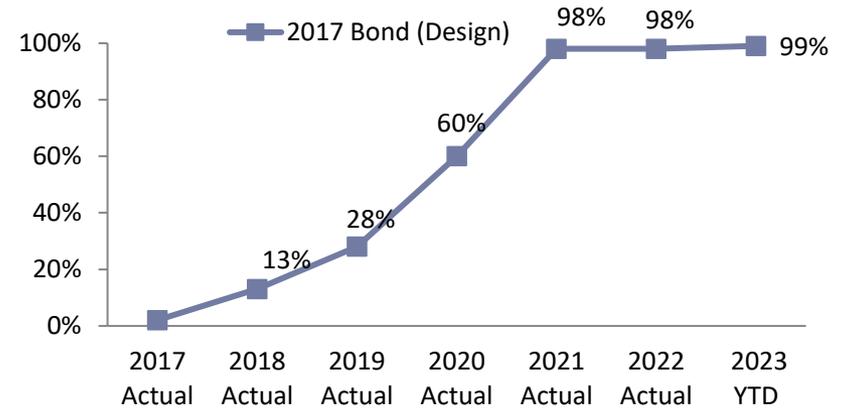
What is being done:

Each project is assigned to a project management team and is carefully tracked through the design, right of way acquisition, environmental review, utility coordination, procurement and construction. Regular meetings are held with the City Bond Oversight Commission to track the schedule, budget and client satisfaction on projects.

Responsible Department: Public Works



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



2017 Bond Projects In Design or Design Completed



SERVICE AREA 2: INFRASTRUCTURE



10. PERCENTAGE OF 2017 BOND PROJECTS COMPLETED OR UNDER CONSTRUCTION ✔

Target: 97% (At Year End)

About this measure:

In May 2017, residents approved the \$850 million 2017-2022 General Obligation Bond Program consisting of 180 projects. This measure shows progress toward fulfilling the Public Works Department's commitment to have all 2017 Bond Program projects in construction or substantially completed by 2021.

Why it is important:

Completing the 2017 Bond Program in a timely manner fulfills the commitment made to voters and provides much needed street, drainage, park, library and other facility improvements.

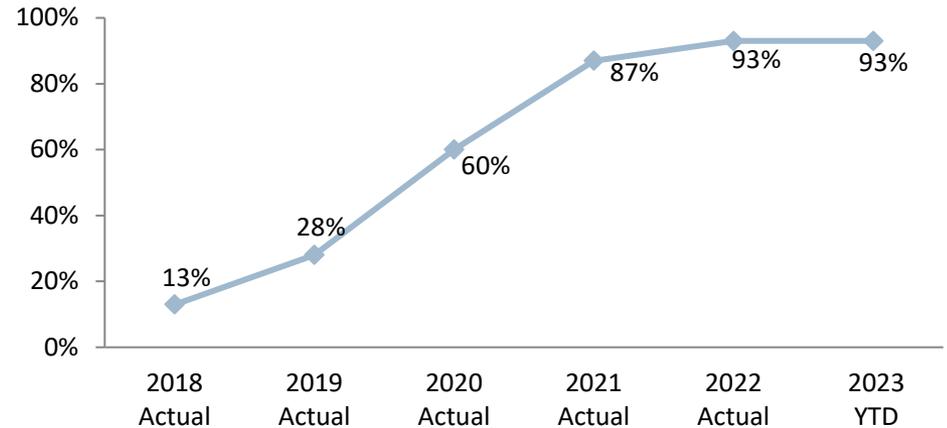
What is being done:

Each project is assigned to a project management team and is carefully tracked through the design, right of way acquisition, environmental review, utility coordination, procurement and construction. Regular meetings are held with the City Bond Oversight Commission to track the schedule, budget and client satisfaction on projects.

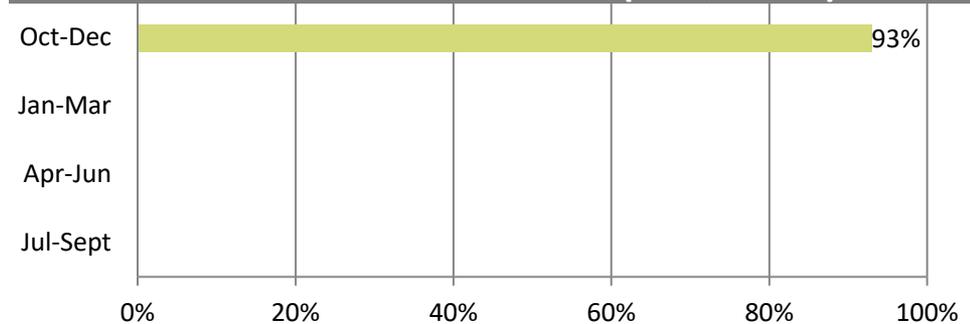
Responsible Department: Public Works



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



2017 Bond Projects Completed or Under Construction

SERVICE AREA 2: INFRASTRUCTURE

11. PERCENTAGE OF 2017 BOND PROJECTS COMPLETED ON-TIME

Target: 85% (At Year End)

About this measure:

This metric measures how closely the current project is to the original timelines for each step in the project. The schedules include all phases of the project including real estate acquisition, environmental review, design, contract execution, utility work coordination and construction.

Why it is important:

This measure ensures transparency on the current City Bond Program, which is the largest to date. The City made a commitment to voters to keep the Bond Program on-time. This measure shows the City is fulfilling that commitment. It also allows potential problems and solutions to be identified early in projects.

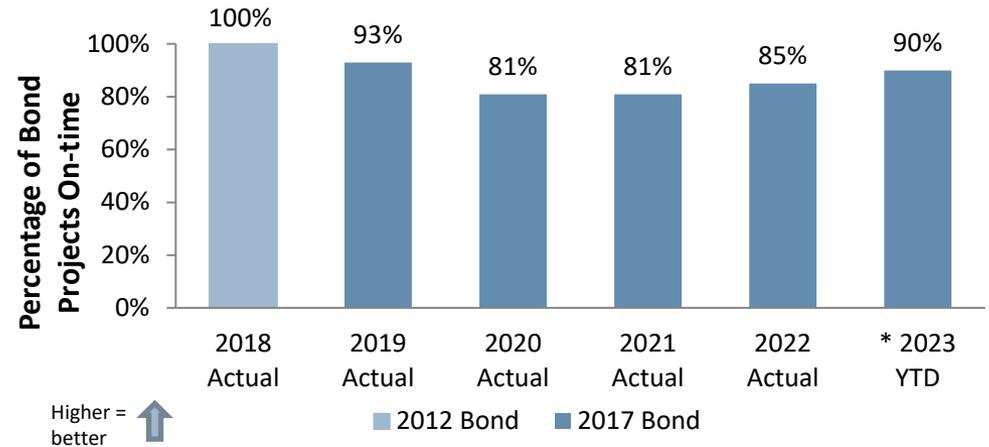
What is being done:

The design phase in several projects are overdue: primarily due the following: Utility issues, community impact, project scope and coordination efforts. Meetings are held on a monthly basis to review all projects and identify delays and potential solutions. In addition, quarterly meetings are held with all the utilities to ensure progress.

Responsible Department: Public Works

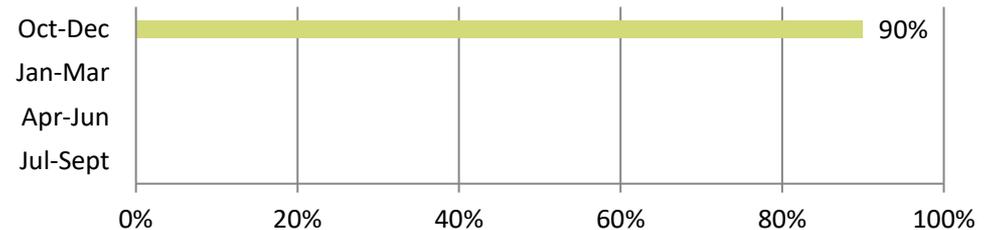


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*By September 30, 2022, estimating 85% of projects will be on time.

CURRENT YEAR PERFORMANCE (BY QUARTER)



Percentage of 2017 Bond Projects Completed On-time

SERVICE AREA 2: INFRASTRUCTURE

12. PERCENTAGE OF 2022 BOND PROJECTS IN DESIGN OR DESIGN COMPLETED

Target: 82%

About this measure:

In May 2022, residents approved the \$1.2 billion 2022-2027 General Obligation Bond Program consisting of 183 projects. This measure shows progress toward fulfilling the Public Works Department’s commitment to have all 2022 Bond Program projects in construction or substantially completed by 2027.

Why it is important:

Completing the 2022 Bond Program in a timely manner fulfills the commitment made to voters and provides much needed street, drainage, park, library and other facility improvements.

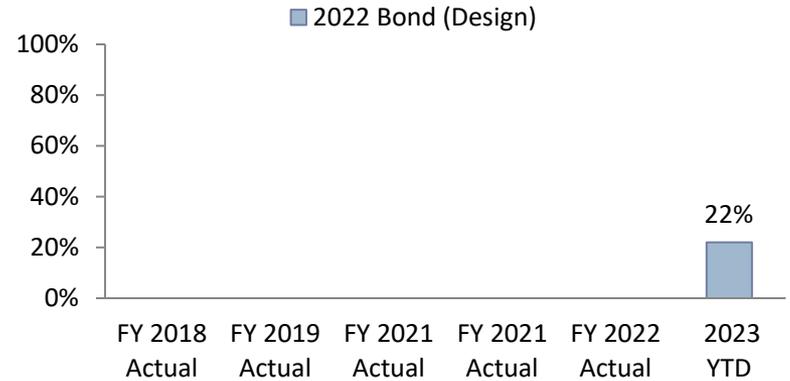
What is being done:

Each project is assigned to a project management team and is carefully tracked through the design, right of way acquisition, environmental review, utility coordination, procurement and construction. Regular meetings are held with the City Bond Oversight Commission to track the schedule, budget and client satisfaction on projects.

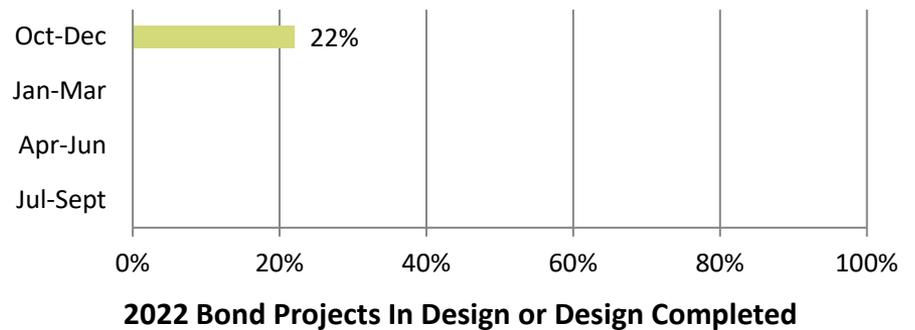
Responsible Department: Public Works



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SERVICE AREA 2: INFRASTRUCTURE



13. PERCENTAGE OF 2022 BOND PROJECTS COMPLETED OR UNDER CONSTRUCTION

Target: 15%

About this measure:

In May 2022, residents approved the \$1.2 billion 2022-2027 General Obligation Bond Program consisting of 183 projects. This measure shows progress toward fulfilling the Public Works Department’s commitment to have all 2022 Bond Program projects in construction or substantially completed by 2027.

Why it is important:

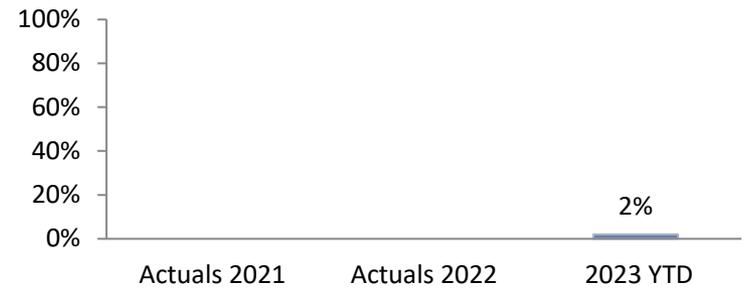
Completing the 2022 Bond Program in a timely manner fulfills the commitment made to voters and provides much needed street, drainage, park, library and other facility improvements.

What is being done:

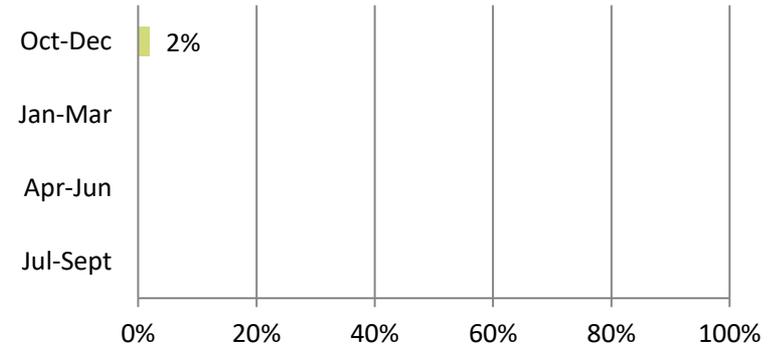
Each project is assigned to a project management team and is carefully tracked through the design, right of way acquisition, environmental review, utility coordination, procurement and construction. Regular meetings are held with the City Bond Oversight Commission to track the schedule, budget and client satisfaction on projects.

Responsible Department: Public Works

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



2022 Bond Projects Completed or Under Construction



SERVICE AREA 2: INFRASTRUCTURE



14. ACRES APPROVED BY COUNCIL AND PROTECTED UNDER EDWARDS AQUIFER PROTECTION PROGRAM

Target: 6,250 acres

About this measure:

This measure shows how much acreage the City has protected through acquisition or with a conservation easement that is established within the Edwards Aquifer recharge and contributing zones as part of the voter approved Edwards Aquifer Protection initiative. To date there have been four elections related to the Edwards Aquifer Program. This measure tracks all of the programs:

- 2000 Prop 3: Acquired 6,538 acres
- 2005 Prop 1: Acquired 90,042 acres
- 2010 Prop 1: Acquired 51,078 acres
- 2015 Prop 1: Acquired 27,446 acres

Why it is important:

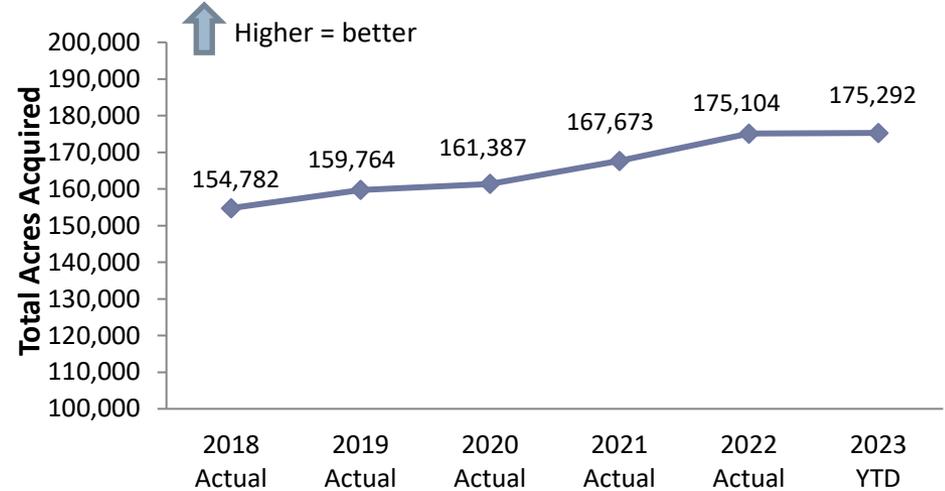
The best way to protect the aquifer is to protect sensitive and irreplaceable land located over its recharge and contributing zones. The Edwards Aquifer provides San Antonio with a pure source of water vital to the livelihood of a growing population and an expanding economy.

What is being done:

Through a 1/8-of-a-cent sales tax, extended in the May 2015 election, the City is collecting \$90 million to acquire and preserve land or land interests in the aquifer's recharge and contributing zones inside Bexar County and other nearby counties. Landowners' participation in the program is voluntary.

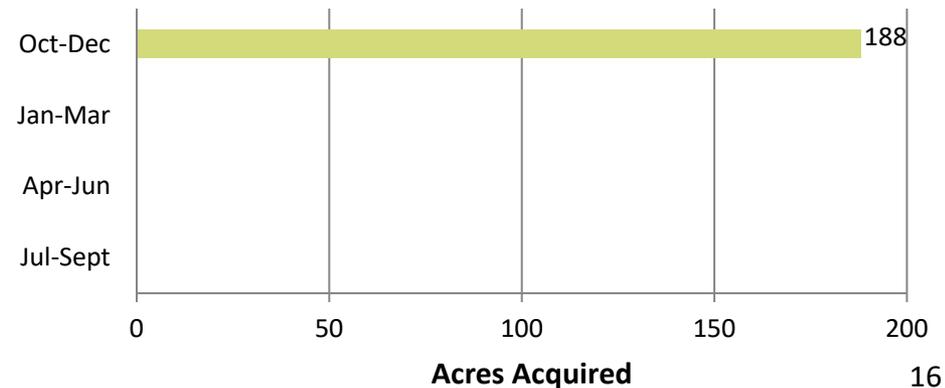
Responsible Department: Parks & Recreation

HISTORICAL PERFORMANCE (BY FISCAL YEAR)*



*Measure shows cumulative acres

CURRENT YEAR PERFORMANCE (BY QUARTER)



SERVICE AREA 2: INFRASTRUCTURE

15. MILES OF STREETS MOVING FROM BAD TO EXCELLENT CONDITION

Target: 102.00 miles of streets will be improved

About this measure:

When street pavements are re-surfaced, the pavement condition index score (PCI), a standard measurement of street quality, increases and its categorization changes from bad to excellent. The PCI score ranges from 0 (bad) to 100 (excellent).

Why it is important:

This measure focuses on street rehabilitation and demonstrates the City's efforts in improving the street network. It is the City's goal to increase the percentage of streets having a "good" or better rating while providing desirable standards of safety, appearance, and convenience to residents.

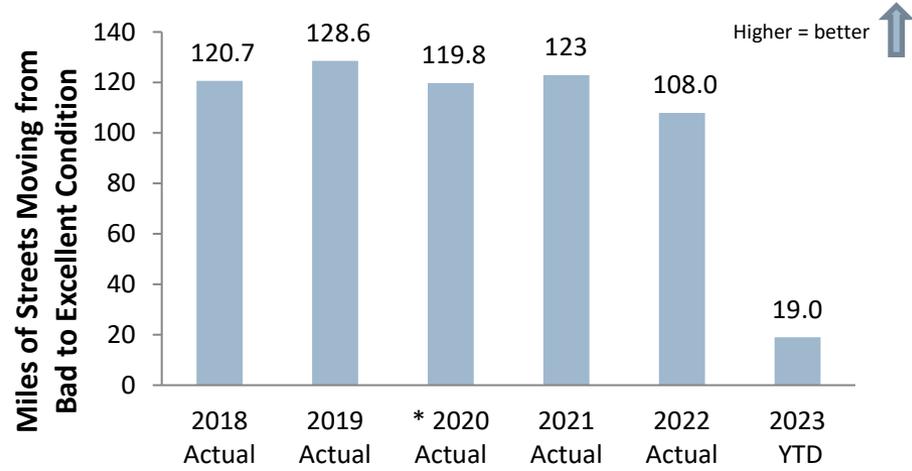
What is being done:

Every year, Public Works develops a five-year maintenance plan for the street network through the Infrastructure Management Program and other City funding mechanisms. Projects identified for a rehabilitation application will be improved from bad to excellent.

Responsible Department: Public Works

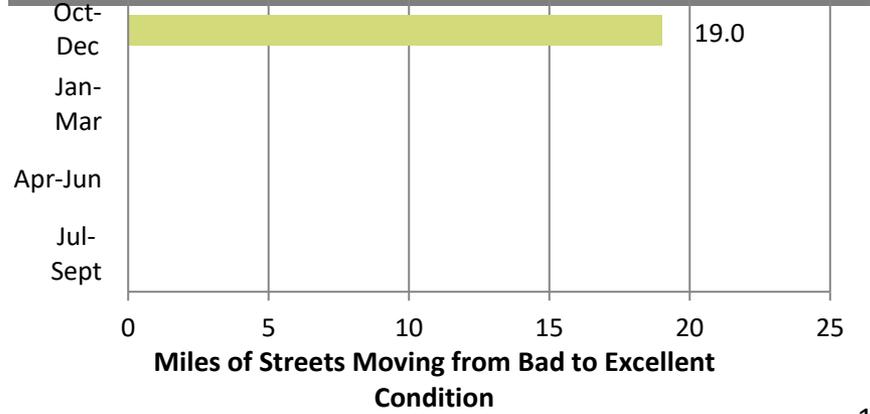


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*Decline in FY 2020 was impacted by COVID.

CURRENT YEAR PERFORMANCE (BY QUARTER)



SERVICE AREA 2 : INFRASTRUCTURE

16. PERCENTAGE OF POTHOLES FILLED WITHIN 2 BUSINESS DAYS

Target: 97%

About this measure:

This measure reports the percentage of potholes filled within 2 business days of receiving notification.

Why it is important:

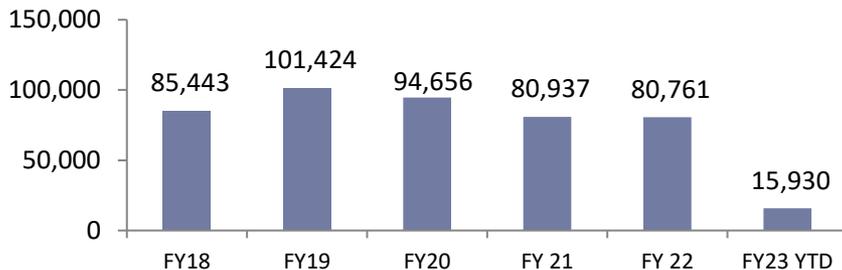
Potholes are safety hazards on the roadway, consequently, it is critical that any known hazards are mitigated immediately. Not only that, potholes also accelerate the deterioration of the roadway, because they allow water intrusion into the underlying base layer. Potholes are a nuisance to drivers and a major concern of the community as evidenced in the past Community Surveys (2010 – 2018). Hence the reason the Public Works Department (PWD) has a targeted rapid response program for the repair of potholes.

What is being done:

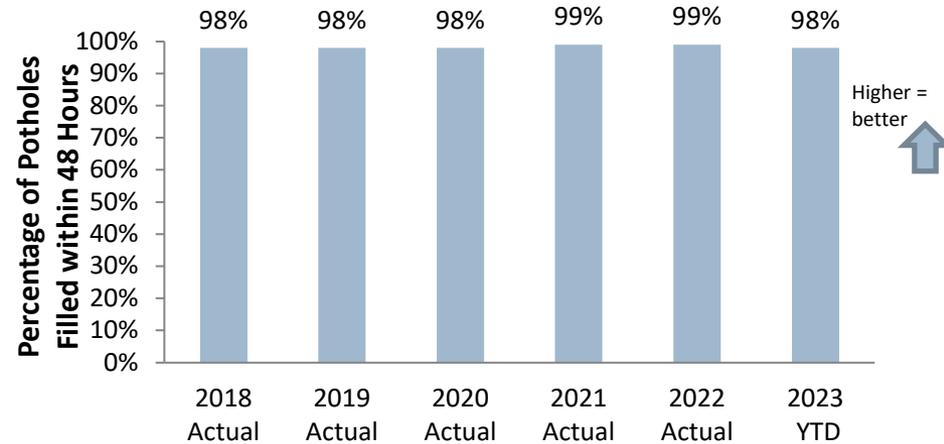
Through a combination of the Street Maintenance Program and pothole patching activities, the City aims to significantly reduce the incidence of potholes on City roadways and improve service delivery by increasing the number of potholes repaired pro-actively.

Responsible Department: Public Works

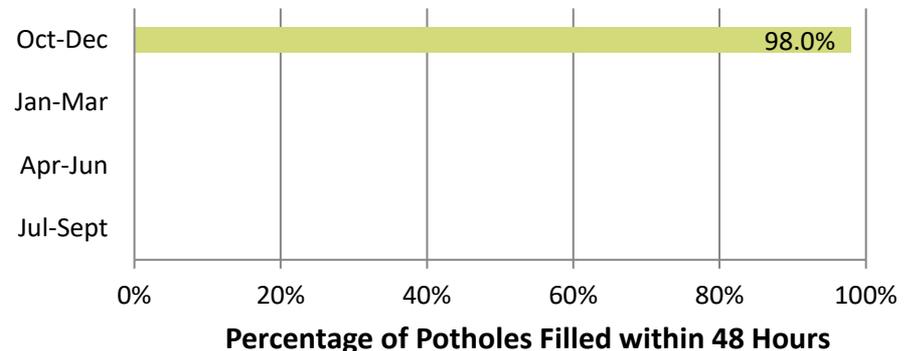
NUMBER OF COMPLETED POTHOLE REPAIRS



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 2: INFRASTRUCTURE

17. FLEET AVAILABILITY

Target: 97% Fleet Availability for Light Vehicles; 90% Fleet Availability for Heavy Equipment

About this measure:

This measures the performance of fleet maintenance activities for light vehicles, which are serviced by the Building & Equipment Service Department (BESD) and include San Antonio Police vehicles, as well as heavy equipment, which are serviced by the Solid Waste Management Department (SWMD). Goals are based on the complexity of repairs by vehicles and equipment type.

Why it is important:

This measure reports the amount of time vehicles and equipment are available to City departments who use the equipment to provide core services to the citizens of San Antonio.

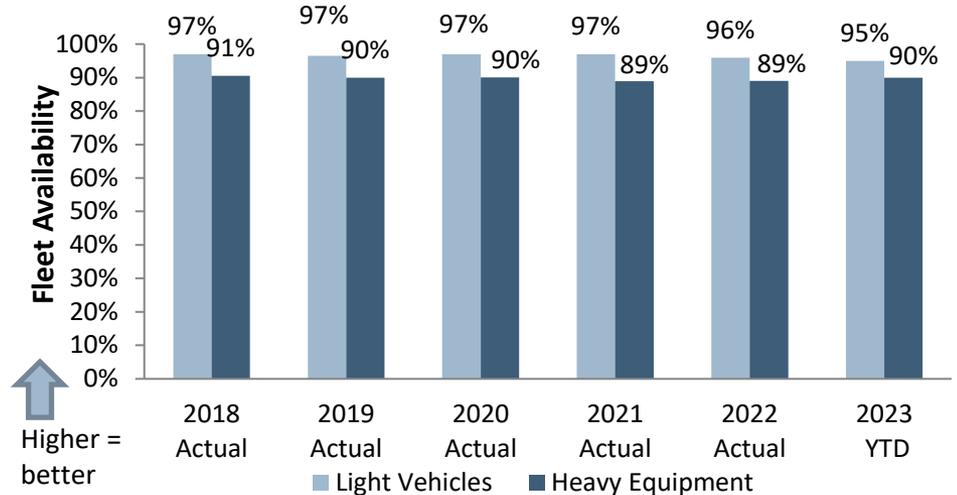
What is being done:

Preventive Maintenance for vehicles and equipment are monitored to ensure vehicles and equipment are operating in good condition. Reducing vehicle repair time minimizes the amount of time equipment is not available to departments.

Responsible Department: Building & Equipment Services; Solid Waste Management

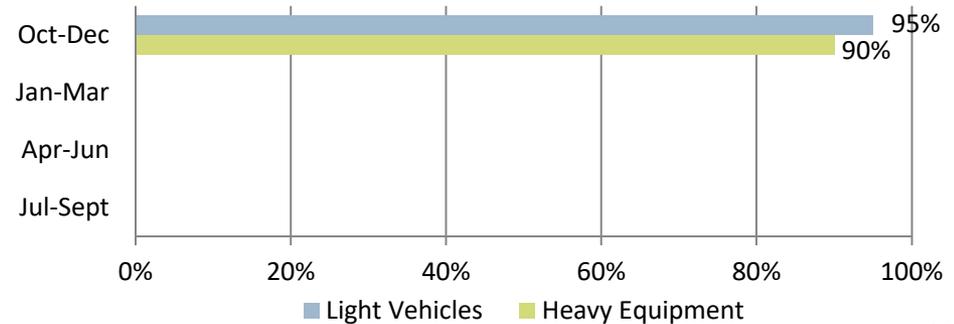


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



Beginning in FY 2015, SWMD assumed responsibility for heavy vehicles & equipment, while BESD continues to service light vehicles. Pre-2015 data reflects combined performance prior to separation of fleet service centers.

CURRENT YEAR PERFORMANCE (BY QUARTER)



Fleet Availability

SERVICE AREA 3: NEIGHBORHOODS



18. LIVE RELEASE RATE -

Target: 90%

About this measure:

This measure shows the percentage of live outcomes (animals that are adopted by a citizen, rescued by a non-profit group, trapped-neutered-returned [TNR], or returned to their owner) compared to the total shelter outcomes.

Why it is important:

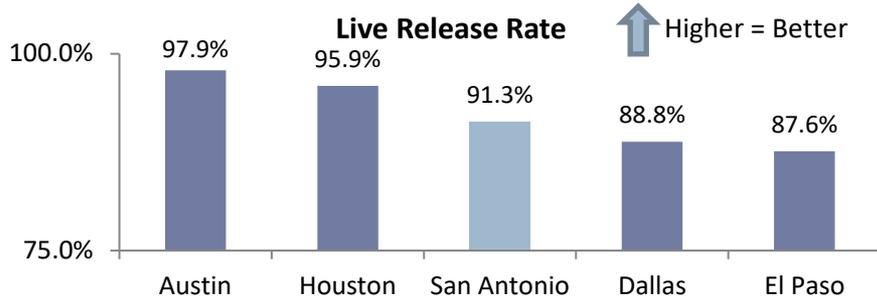
The way a community treats its most vulnerable populations is a reflection of the values of the community. San Antonio is committed to maintaining its live release rate of 90%.

What is being done:

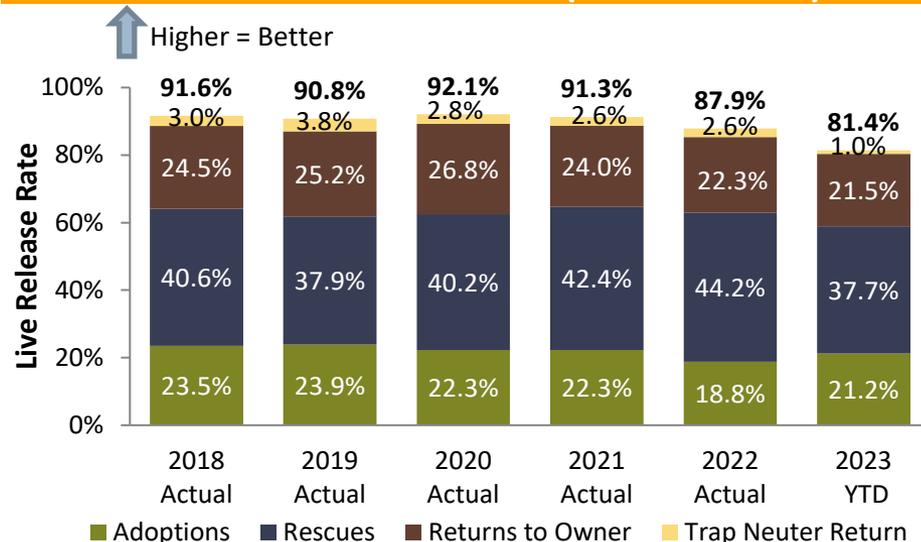
In FY 2023, Animal Care Services will continue highly successful partnerships with non-profit organizations who committed to rescuing approximately 12,000 animals this year. ACS will also continue the High Volume Pet Program (HVPP) that provides additional funding to offset expenses related to the rescue of harder-to-place pets such as pets with mange, ringworm, or other injuries or illnesses.

Responsible Department: Animal Care Services

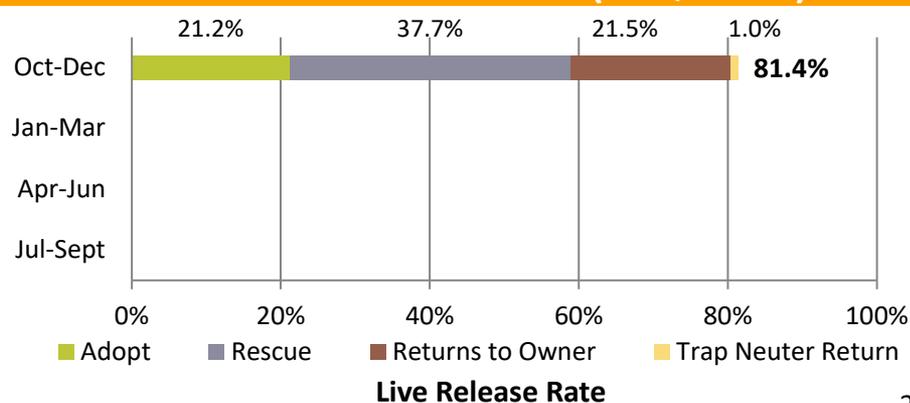
COMPARATIVE ANALYSIS (FY 2021)



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)





SERVICE AREA 3: NEIGHBORHOODS



19. ANIMAL SHELTER INTAKE -

Target: 30,000

About this measure:

Animal shelter intake is the number of dogs and cats that enter the City's care each year. Animals enter the shelter either as stray or roaming dogs picked up by Animal Care Services (ACS) Officers, are brought in by the public, or are surrendered by their owners.

Why it is important:

ACS receives over 80,000 calls for service annually. In order to improve public health and safety, the City must be able to respond to these calls and have capacity to impound animals when necessary.

What is being done:

ACS continues to develop innovative solutions to increase kennel capacity. Examples include allowing approved rescue organizations to house impounded animals (at the Paul Jolly Adoption Center at Brackenridge Park and the ACS Stray Kennels Animal Defense League campus), implementing a City-wide Trap Neuter Return (TNR) program for cats, and expanding participation in the Diversion and Foster programs. Additionally, the required registered microchip ordinance and increased department focus on reuniting microchipped pets with their owners alleviates shelter capacity and allows the department to bring in additional animals.

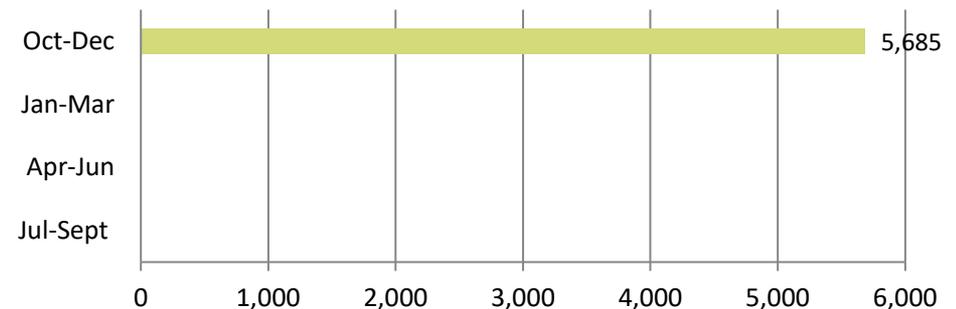
Responsible Department: Animal Care Services

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*Decline in FY 2020 was impacted by COVID, more people were at home due to the pandemic thus taking care of their animals.

CURRENT YEAR PERFORMANCE (BY QUARTER)



Shelter Intake



SERVICE AREA 3: NEIGHBORHOODS



20. SPAY & NEUTER SURGERIES PERFORMED -

Target: 43,936 Surgeries

About this measure:

This measure shows the number of spay and neuter surgeries performed city-wide as a direct result of City funding, grant funding awarded to the City, and through City-owned spay/neuter clinics at Brackenridge Park and Brooks that are operated by Animal Care Services (ACS) partners. These surgeries may take place at either the ACS clinic prior to animals being released to adopters and rescue partners, or at one of the City's partner agencies and clinics to provide free or low-cost surgeries in targeted areas.

Why it is important:

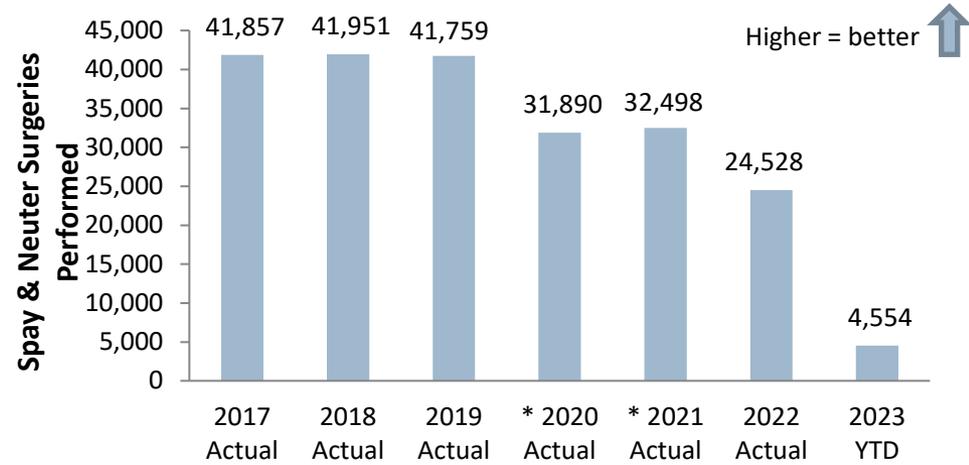
ACS receives nearly 80,000 calls for service annually and impounds between 25,000 and 30,000 pets annually. Controlling the stray and roaming animal population is one of the strategic priorities of ACS.

What is being done:

In FY 2023, ACS is providing direct funding for approximately 12,500 free spay/neuter surgeries occurring in the community. The areas targeted for these surgeries are those with the greatest volume of 311 calls-for-service requests and animal impoundments. Additionally, the City of San Antonio is currently collaborating with four organizations (San Antonio Humane Society, Pet Spots, and Spay-Neuter-Inject-Protect San Antonio) to perform these types of surgeries. The facilities for these four organizations are located throughout the city to provide San Antonio residents with more affordable options to spay/neuter their pet.

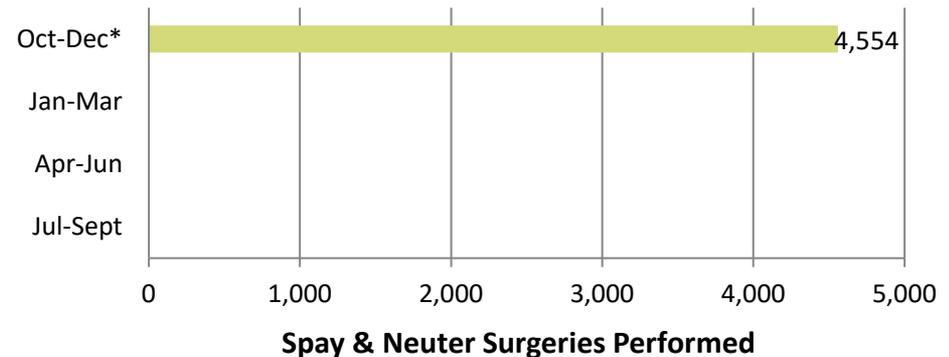
Responsible Department: Animal Care Services

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*Decline in FY 2020 was impacted by COVID.

CURRENT YEAR PERFORMANCE (BY QUARTER)



*One of the two City-owned spay/neuter facilities was closed in Q1 for renovations and a transfer of tenancy.

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 3: NEIGHBORHOODS



21. AVERAGE RESPONSE IN DAYS FROM INITIAL CODE ENFORCEMENT COMPLAINT TO FIRST INSPECTION



Target: Tier 1 in 2 business days; Tier 2 in 3 business days

About this measure:

This measure tracks the average number of business days it takes to respond to Tier 1 and 2 code enforcement complaints. Violations marked with "*" were escalated to Tier 2 status in FY 2015.

Why it is important:

Responding to cases quickly is an important indication of the level of customer service that is provided to impacted residents.

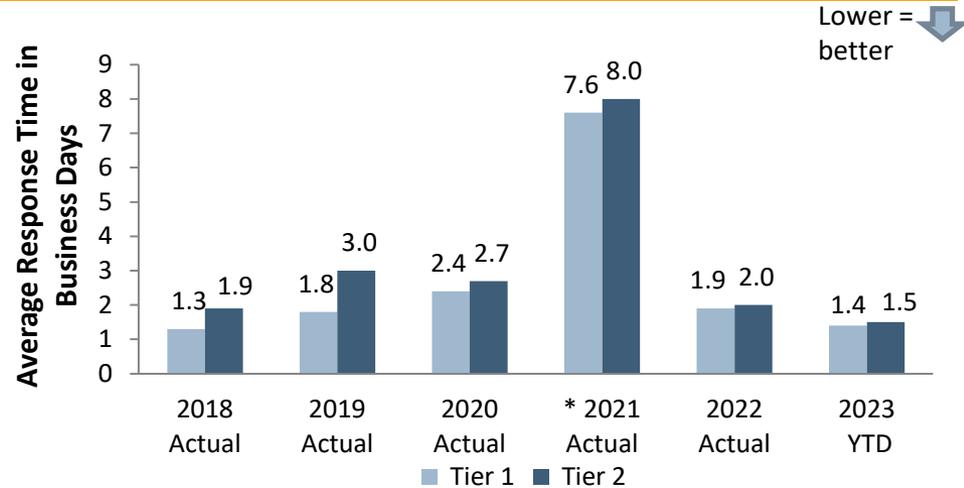
What is being done:

After not meeting goal in FY 2021, Development Services is back on track with response times for Tier 1 and Tier 2 code violations beginning in FY 2022. This measure shows that we conducted the initial inspection of violations within 2 business days from the date on which the location was reported through 311.

Responsible Department: Development Services/Code Enforcement

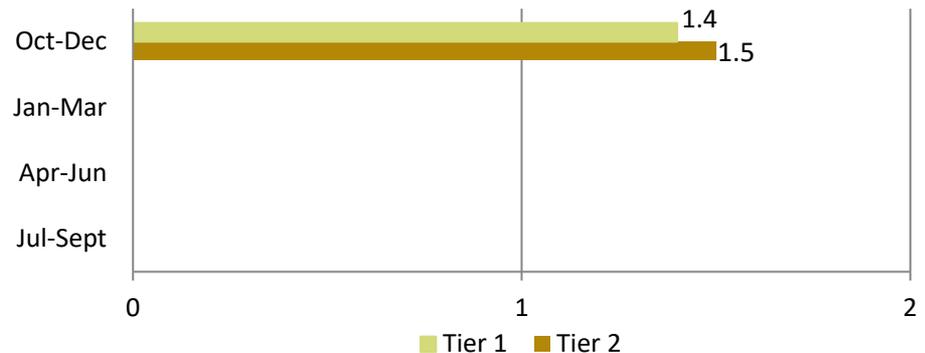
Tier 1 Violations Key Health/Safety Issues	Tier 2 Violations Property Uses & Building Maintenance	
<ul style="list-style-type: none"> Visual obstructions Unsecure structures Overgrown yards/lots Illegal dumping Emergency demolitions Broken sewer lines 	<ul style="list-style-type: none"> Building maintenance Certificate of Occupancy Work without permit Zoning (improper use of property) 	<ul style="list-style-type: none"> Substandard structures Graffiti Junked vehicles Garage sales* Oversized vehicles* Front/side yard parking*

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*Increase in FY 2021 was due to code enforcement staff being redirected to emergency declaration enforcement.

CURRENT YEAR PERFORMANCE (BY QUARTER)



Average Response Time in Business Days

SAN ANTONIO 24/7

PROVIDING SERVICES/
MEASURING RESULTS

SERVICE AREA 3: NEIGHBORHOODS



22. CODE ENFORCEMENT COMPLIANCE RATES – TIER 1 & 2



Target: 90% compliance of Tier 1 & 2 violations within 45 calendar days

About this measure:

This measure tracks the percentage of Tier 1 & 2 violations in compliance within 45 days. Compliance is achieved when the violation has been resolved by the owner or the City has abated the nuisance. In FY 2015, three additional violation types escalated from Tier 3 to Tier 2: Oversized vehicles, Front/Side Parking and Garage Sale Permits.

Why it is important:

Prioritizing violations for health, safety & quality of life results in quicker compliance, safer communities & greater resident satisfaction.

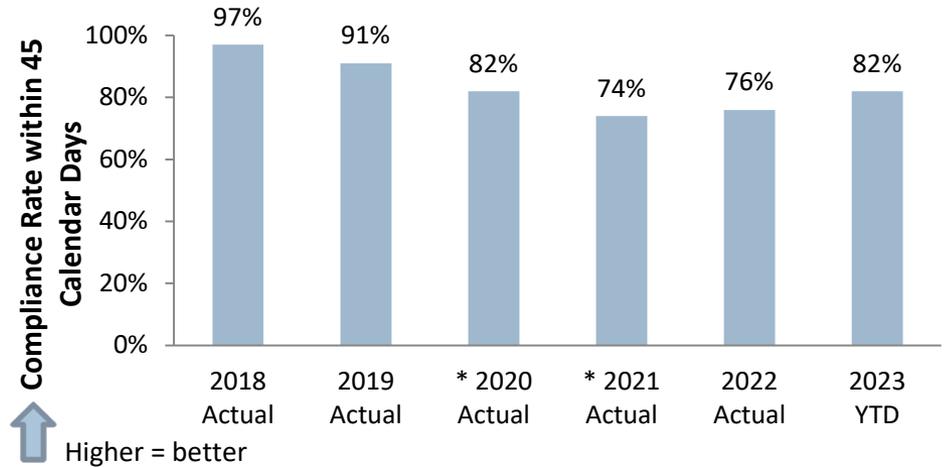
What is being done:

The goal was missed in first quarter due to vacancies, larger number of new Code Investigators in training, and caseload increase of nearly 24 percent in first quarter compared to FY 2022. Code Enforcement will continue to focus on clearing cases open for longer than 45 days, while monitoring status of newer cases, to meet the 45-day compliance goal.

Responsible Department: Development Services/Code Enforcement

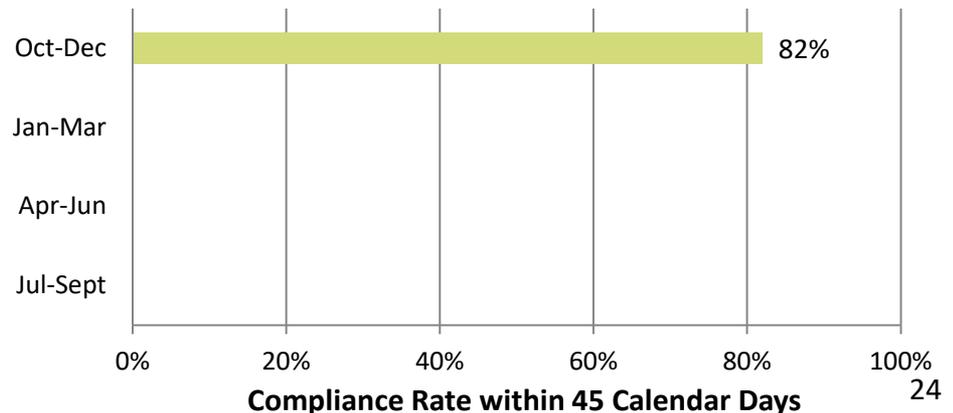


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*Decrease in FY 2020 and FY 2021 was due to code enforcement staff being redirected to enforce emergency declaration enforcement, and therefore could not address cases.

CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS



SERVICE AREA 3: NEIGHBORHOODS



23. DAYS FOR INITIAL REVIEW OF RESIDENTIAL PLANS ✓

Target: 3 Business Days

About this measure:

This measure tracks the average number of days it takes for initial review of a residential plan by Development Services including review of all new single-family development, single-family additions/renovations and townhome development projects.

Why it is important:

Prompt turnaround time to perform initial review of plans is an important indication of the level of customer service.

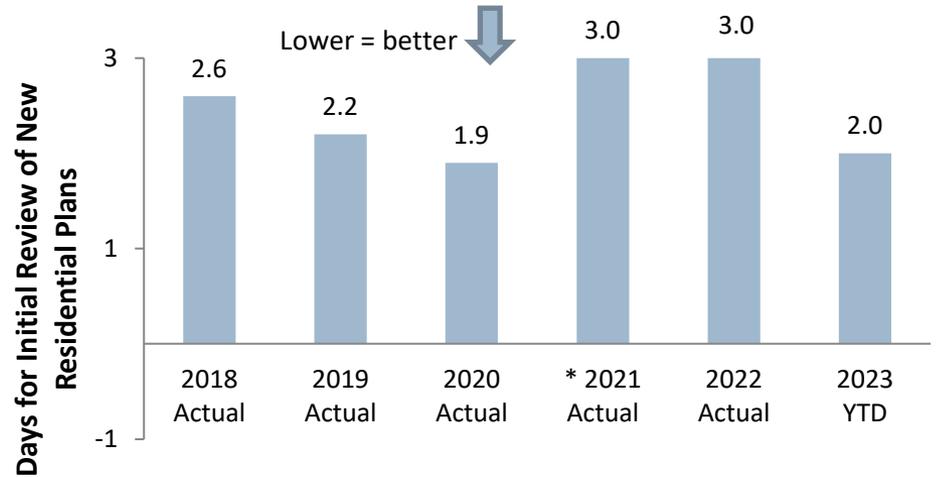
What is being done:

Development Services saw an increase in the number of permits submitted for new residential homes in the past few years. In FY 2023, requests for new residential have decreased allowing for a quicker turnaround time on these types of permits.

Responsible Department: Development Services

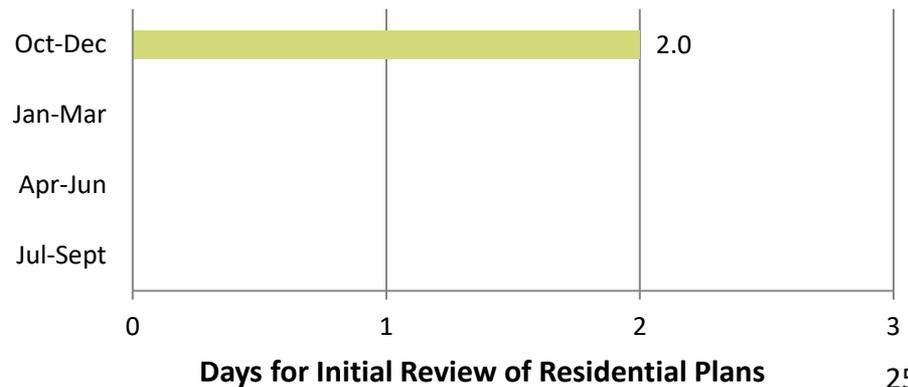


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*FY 2021 had a record number of residential permits submitted causing the number of days to increase.

CURRENT YEAR PERFORMANCE (BY QUARTER)



Days for Initial Review of Residential Plans

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 3: NEIGHBORHOODS



24. PERCENTAGE OF BUILDING-RELATED INSPECTIONS PERFORMED AS SCHEDULED -

Target: 95%

About this measure:

This measure tracks the percentage of building code inspections performed by the scheduled date. These inspections include electrical, mechanical, and plumbing for residential and commercial buildings.

Why it is important:

Customers schedule inspections based on construction schedules. Performing inspections as scheduled is important to ensure customers do not encounter delays.

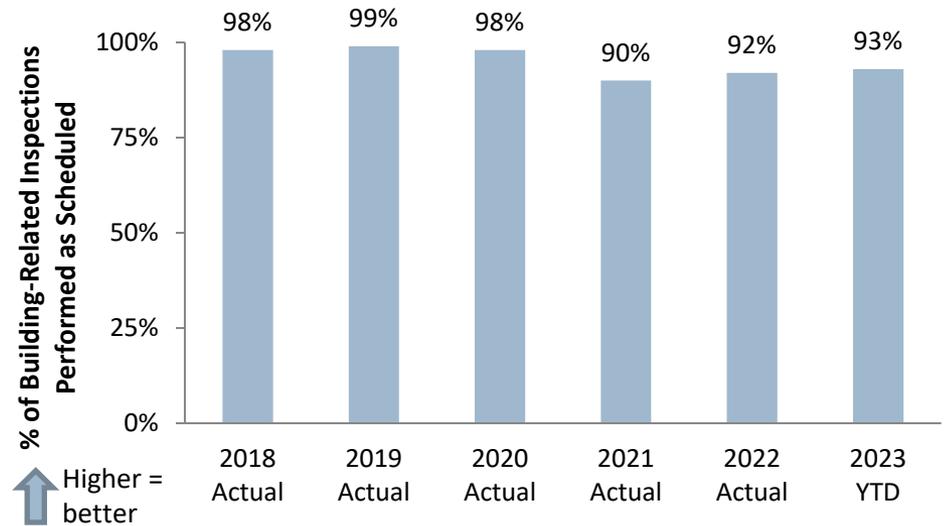
What is being done:

The 95% goal was missed due to operating with 10+ vacant positions in first quarter and experiencing a 10% increase in inspections compared to last fiscal year. The City continues to actively recruit and attract qualified applicants and will utilize overtime while vacancies are filled to meet goal.

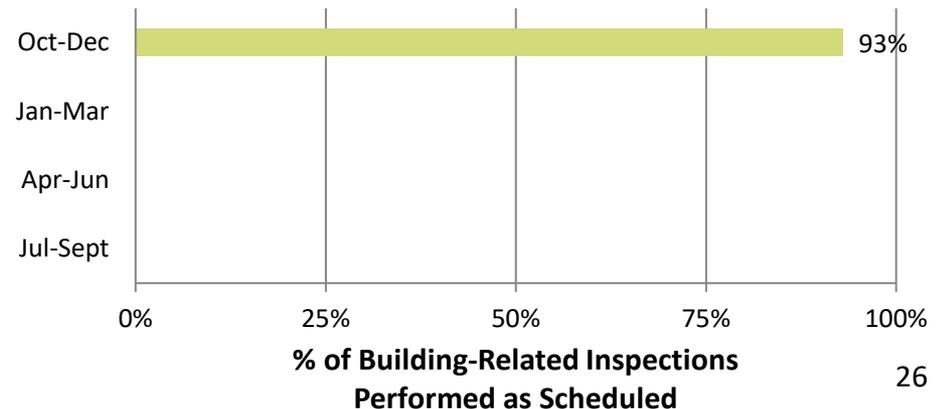
Responsible Department: Development Services



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS



SERVICE AREA 3: NEIGHBORHOODS



25. PERCENTAGE OF REQUIRED ROUTINE INSPECTIONS COMPLETED

Target: 96%* by 9-30-2023

About this measure:

This measures the effectiveness of the Food and Environmental Health Program by showing the rate at which inspections are being conducted at medium and high-risk food serving establishments.

Why it is important:

A food establishment's inspection frequency is determined by the risk of foodborne illness based on the types of foods served, preparation techniques, numbers of employees, number of meals served, and the populations served.

What is being done:

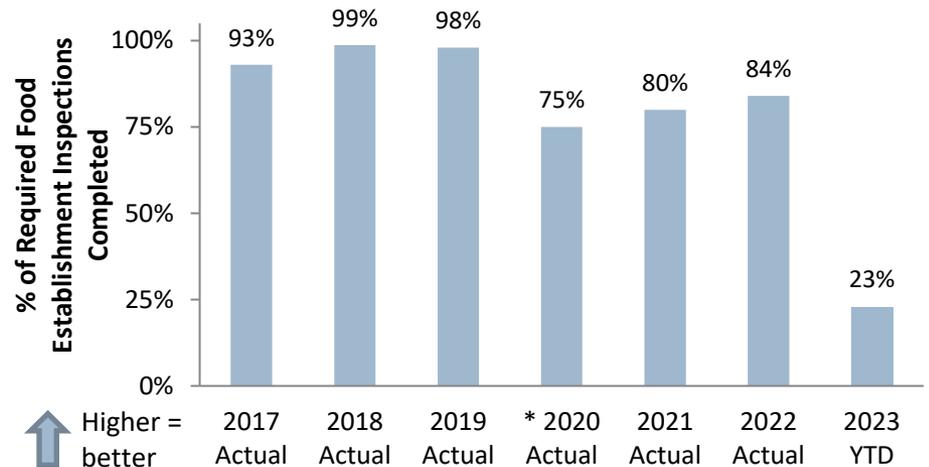
The program streamlines the inspection process and reduces the number of required annual inspections for lower risk establishments, allowing inspectors to concentrate their efforts on medium and high-risk food establishments. This measure correlates to the Department of State Health Services requirements and gives management a meaningful method to determine the overall effectiveness of the program. In FY23, the Food and Environmental Health Program continues to focus on medium and high-risk food establishments.

Responsible Department: Health



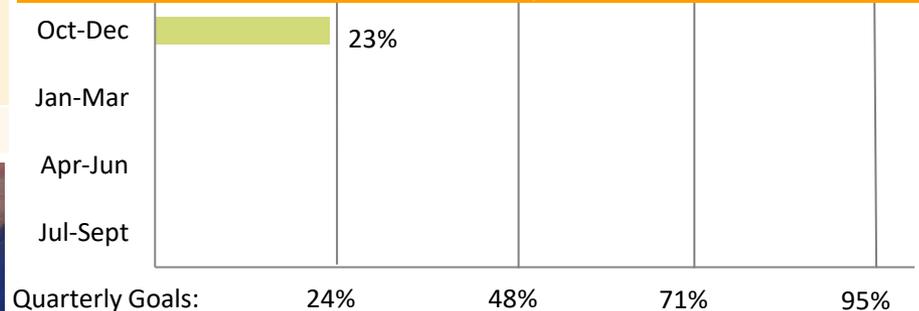
*Why not 100% inspections? Some establishments have a license but cannot receive an inspection because they are: 1) Not open for business; 2) Closed due to a fire code violation; 3) Closed due to a building code violation; 4) Closed due to a fire or other catastrophic event.

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*Decline in FY 2020 was impacted by COVID 19 due to redirection of staff.

CURRENT YEAR PERFORMANCE (CUMULATIVE BY QUARTER)



% of Establishments on Target with Number of Required Inspections

SERVICE AREA 3: NEIGHBORHOODS



26. NUMBER OF PARTICIPANTS IN PRESERVATION OUTREACH PROGRAMS



Target: 12,000 Participants

About this measure:

This is a measure of the total number of participants in Education & Outreach Programs conducted by the Office of Historic Preservation (OHP).

Why it is important:

OHP holds a range of events and initiatives which provide opportunities that focus on building communities, providing educational opportunities, celebrating heritage, and facilitating neighborhood revitalization.

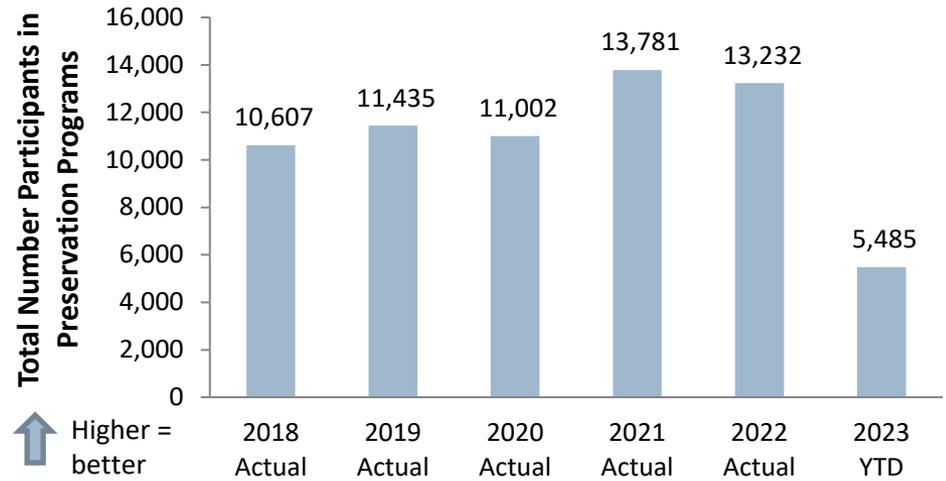
What is being done:

OHP continually looks for collaboration opportunities with other City departments and local groups in order to expand total reach and target new audiences. Staff also promotes events through the use of social media and a regular e-newsletter. OHP maintains a goal to increase Facebook subscribers by 10% each quarter.

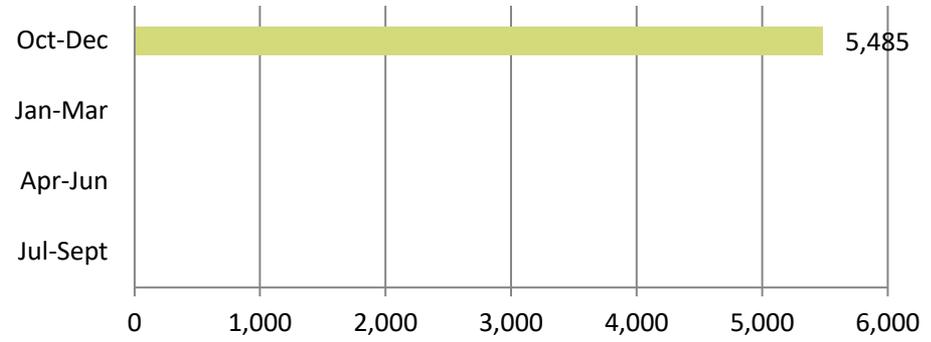
Responsible Department: Office of Historic Preservation



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



Total Number Participants in Preservation Programs

SERVICE AREA 3: NEIGHBORHOODS



27. CAFÉCOLLEGE PARTICIPANTS & FAFSA COMPLETION ✔

Target: 9,000 participants and 2,800 students assisted in completing a Free Application for Federal Student Aid (FAFSA)

About this measure:

In an effort to increase college awareness, San Antonio Education Partnership (SAEP) is contracted by the Department of Human Services to operate and manage cafécollege, a one-stop facility that increases college awareness and assists in college enrollment. This measure reflects the number of participants who visit cafécollege and complete a FAFSA/TAFA form.

Why it is important:

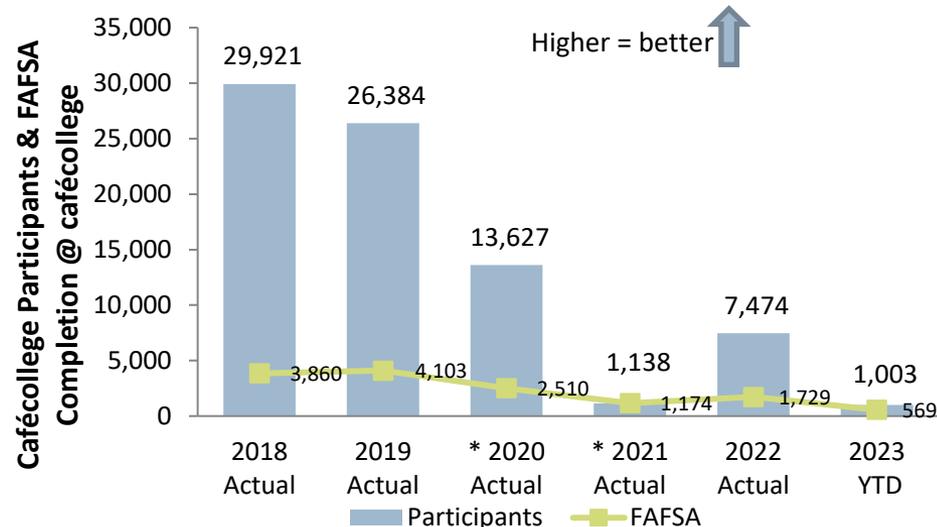
In an effort to increase the number of San Antonio residents that enroll in college, cafécollege opened in September 2010. Although not all cafécollege participants are seeking help with financial aid applications, FAFSA/TAFA completion is an indication of intention to attend college.

What is being done:

Cafécollege collaborates with local schools and San Antonio residents of all ages to provide tailored programming to meet the needs of San Antonio students. The five key services provided by cafécollege include helping students with short- and long-term academic and career goals; increasing awareness of career opportunities and planning a career path; informing about higher education opportunities and assisting with college entry and enrollment; assisting with financial aid applications; and providing guidance and coaching as students transition from high school to college. Student Aid San Antonio events are held to increase awareness. FAFSA/TAFA completion rates are cyclical in nature, with an increase towards the end of the fiscal year.

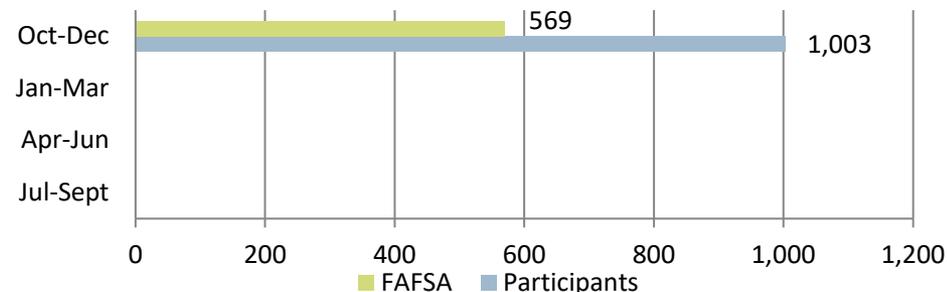
Responsible Department: Human Services

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*Decline in FY 2020 is due to school closures and revised school services due to COVID-19 that impacted in person services at the site as well as the senior centers still being closed in FY 2021.

CURRENT YEAR PERFORMANCE (BY QUARTER)



Cafécollege Participants & FAFSA Completion

SERVICE AREA 3: NEIGHBORHOODS



28. COURTYARD OPERATIONS & HAVEN FOR HOPE GRADUATES ✓

About this measure:

These measures reflect the number of individuals who are transitioning from Courtyard Operations, an outdoor safe – sleeping environment, to the Haven for Hope Campus or other appropriate housing or shelter, and from the Haven for Hope campus into Permanent Housing.

Why it is important:

The Haven for Hope Campus provides a range of services to individuals, male and females, experiencing homelessness in San Antonio and Bexar County. Transformation is achieved through the provision, coordination, and delivery of an efficient system of care. These measures reflect individuals who are beginning a pathway to self-sufficiency.

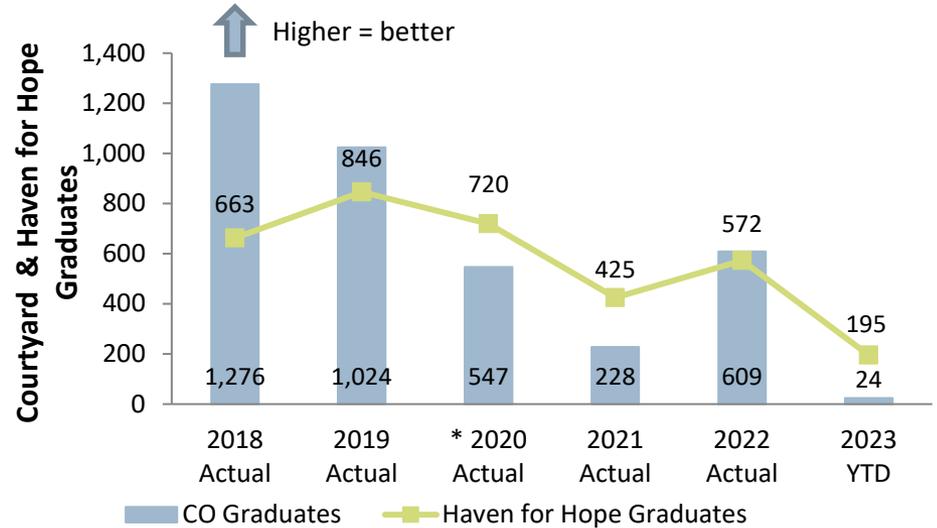
What is being done:

In FY19, the City invested \$7.6 million in Haven for Hope and campus partners. This funding is used to support program operations, security, peer navigators, the Courtyard Operations, mental health residential care and supportive services for homeless individuals and families.

Responsible Department: Human Services

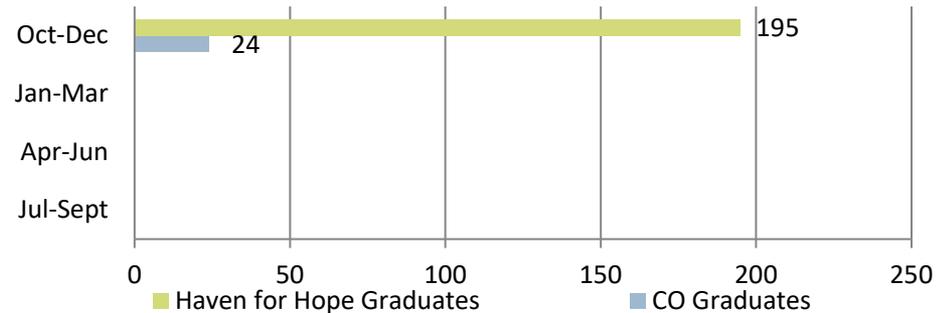


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*Decline in FY 2020 is due to closed homeless shelters due to COVID-19.

CURRENT YEAR PERFORMANCE (BY QUARTER)



Courtyard & Haven for Hope Graduates



SERVICE AREA 3: NEIGHBORHOODS



29. NUMBER OF SENIOR CENTER PARTICIPANTS ✔

Target: 27,730 participants enrolled

About this measure:

The Department of Human Services (DHS) provides nutrition, health, social, and other support services to encourage older adults to lead active and engaged lives in the community. Services are provided at various locations throughout the City, Monday-Friday. The measure reflects the number of participants, aged 60 and older, who attend Senior Centers.

Why it is important:

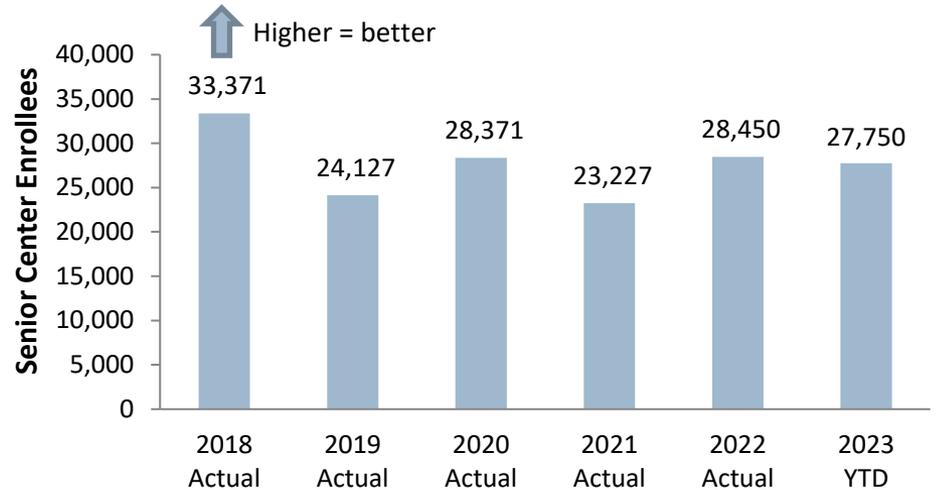
The Program provides an opportunity to inform older adults of available resources and services which focus on improving quality of life for seniors. The centers offer activities which lead to increased socialization, mobility, fitness, and learning opportunities.

What is being done:

Senior sites have been strategically located to provide services within a 5-mile radius for all City residents. Additionally, the nutrition program was automated at all Senior Centers and Nutrition Sites in FY18. In an effort to ensure sites offered inclusive services, the 11 Comprehensive Senior Centers offer equipment, including exercise and computer equipment that is accessible for seniors with varied needs. All staff and contractors also receive disability and diversity training.

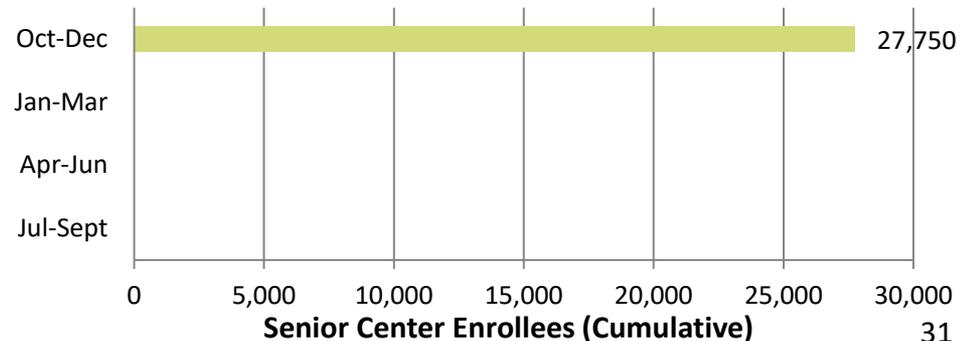
Responsible Department: Human Services

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*Decline in FY 2019 is due fully to launching an automated system that better tracks participants at the service centers.

CURRENT YEAR PERFORMANCE (BY QUARTER)





SERVICE AREA 3: NEIGHBORHOODS



30. PERCENTAGE OF OLDER ADULTS SATISFIED WITH SERVICES -

Target: 98%

About this measure:

The Department of Human Services (DHS) provides nutrition, health, social, and other support services to encourage seniors to lead active and engaged lives in the community. Services are provided at various locations throughout the City, Monday-Friday. The measure reflects the percent of seniors who have indicated that they are satisfied with services offered at the City of San Antonio's 52 Senior Center locations.

Why it is important:

The centers offer activities which lead to increased socialization, mobility, fitness, and learning opportunities. Through participant input, DHS is able to gauge the successfulness and quality of program services. This input is used to modify programming and services on an annual basis, as needed.

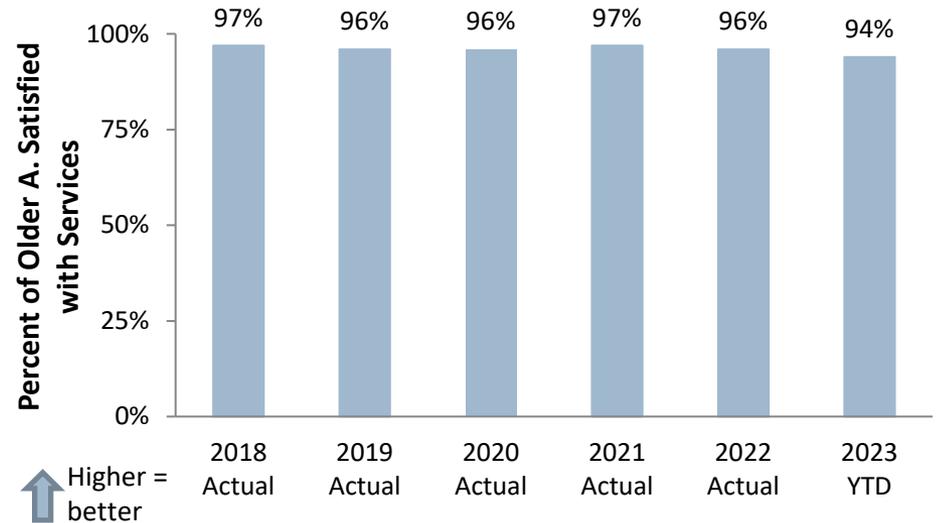
What is being done:

Senior sites have been strategically located to provide services within a 5-mile radius for all City residents. Additionally, the nutrition program was automated at all Senior Centers and Nutrition Sites in FY18. In an effort to ensure sites offered inclusive services, the 11 Comprehensive Senior Centers offer equipment, including exercise and computer equipment that is accessible for seniors with varied needs. All staff and contractors also receive disability and diversity training.

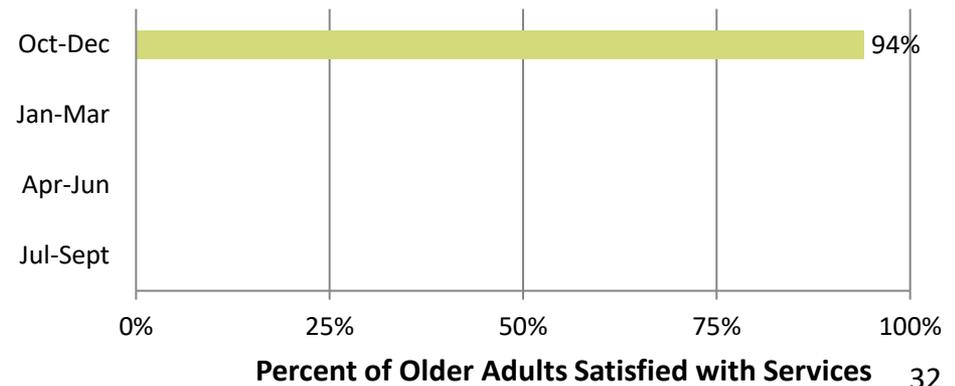
Responsible Department: Human Services



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SERVICE AREA 3: NEIGHBORHOODS



31. ANNUAL VISITS TO LIBRARY ✔

Target: 2,562,592 Visits

About this measure:

This measure shows the number of visits to all library locations to access books, technology, programs, to vote and for other library services.

Why it is important:

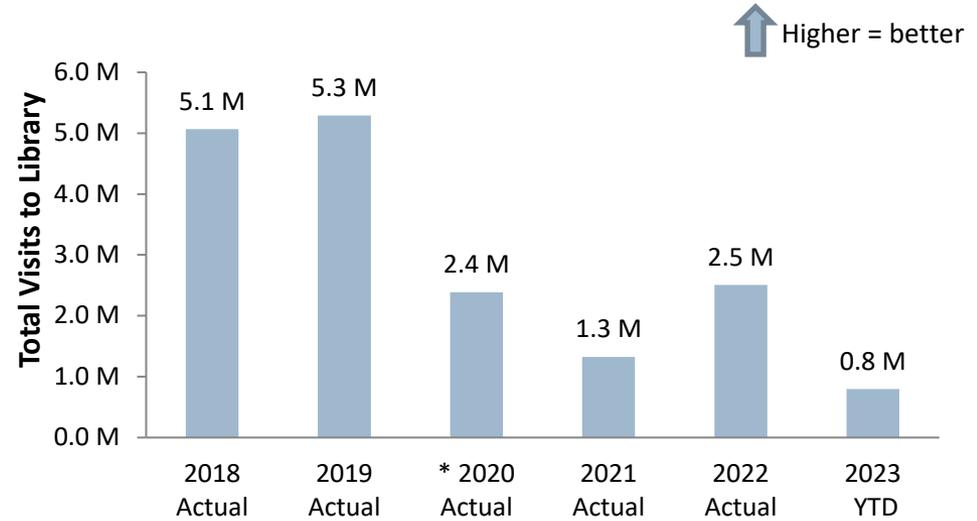
Visits to libraries provide access to educational, cultural, self-directed learning, entertainment, and civic engagement resources and services.

What is being done:

The library provides full library services to the public seven days a week. In the 1st quarter of FY 23, Libraries were heavily visited as voting sites for the mid-term election.

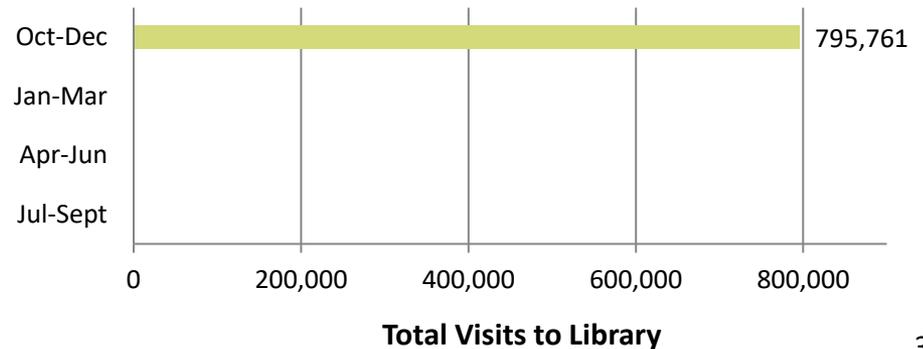
Responsible Department: Library

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*Decline in FY 2020 is due to Library closures city-wide that took place March 14, 2020.

CURRENT YEAR PERFORMANCE (BY QUARTER)



SERVICE AREA 3: NEIGHBORHOODS



32. ANNUAL LIBRARY CIRCULATION

Target: 8,372,907 Items

About this measure:

This measure indicates the number of items checked out by customers of the San Antonio Public Library. Items include physical and digital resources such as print books, eBooks, magazines, CDs and DVDS.

Why it is important:

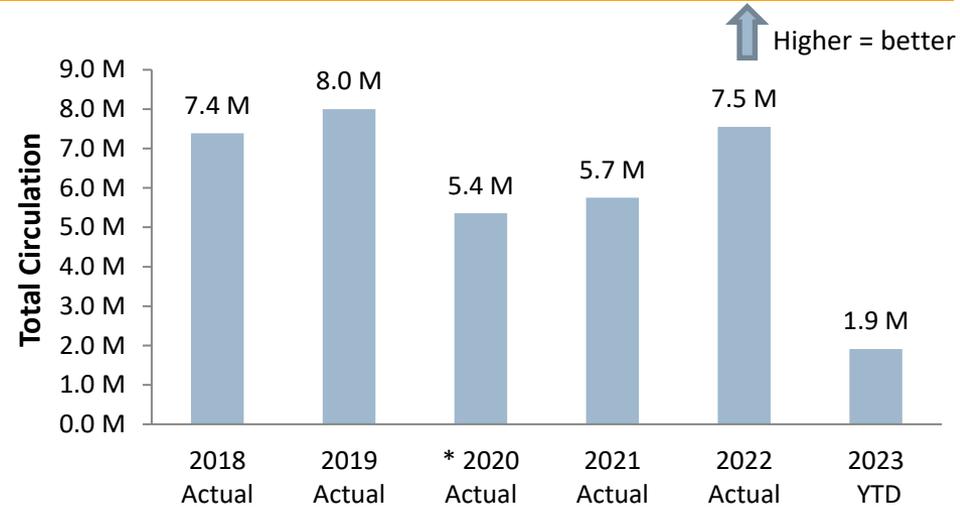
Access to over two million physical and digital materials help advance literacy development, school readiness, self-directed learning, and the transfer of knowledge.

What is being done:

The Library department continues to offer a robust collection of physical and digital items without the assessment of overdue fines to decrease barriers of accessing library materials.

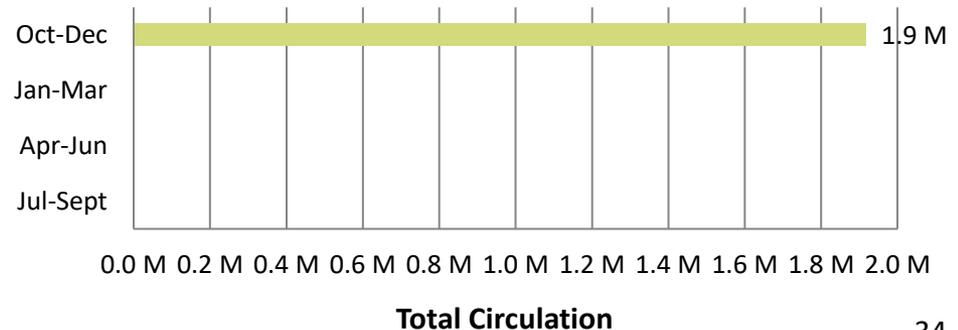
Responsible Department: Library

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



* Decline in FY 2020 is due to Library closures city-wide that that took place March 14, 2020.

CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS



SERVICE AREA 3: NEIGHBORHOODS



33. HOURS OF COMPUTER & WI-FI USAGE ✔

Target: 1,983,921

About this measure:

This measure reports the number of hours that individuals are utilizing the Library's computers & Wi-Fi at all locations.

Why it is important:

The community is provided consistent and convenient access to public computers and Wi-Fi throughout the library system, which consists of 30 locations. This digital inclusion strategy is available to all in the community and helps bridge the digital divide.

What is being done:

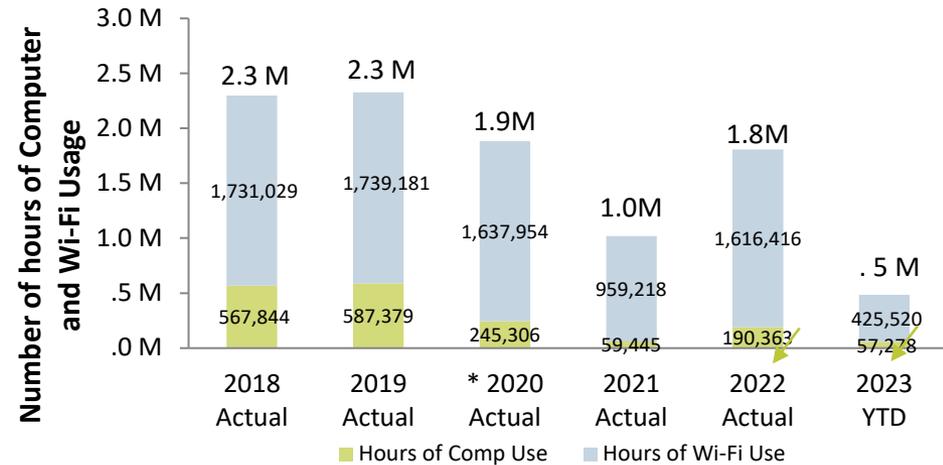
Wi-Fi access is available during – and beyond – library public service hours at all branch libraries and at the Central Library. The library allows unlimited access to public computers if no one is waiting, allows users to checkout laptops and offers a program targeted for older adults to checkout iPads with broadband service in order to provide greater access to computer resources in the community.

Responsible Department: Library



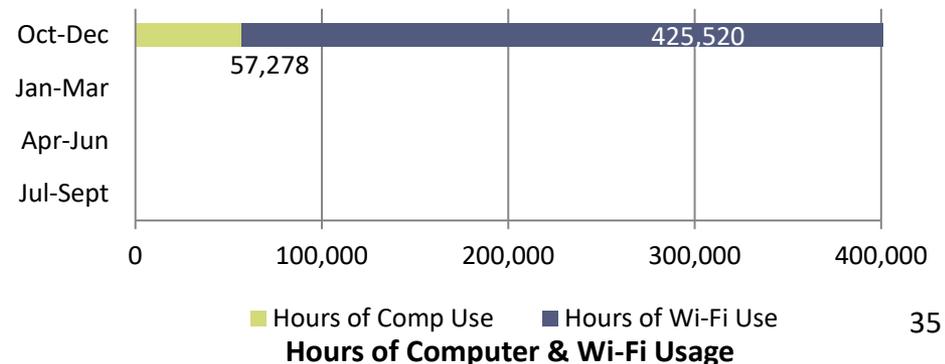
HISTORICAL PERFORMANCE (BY FISCAL YEAR)

↑ Higher = better



*Decline in FY 2020 is due to Library closures city-wide that took place March 14, 2020.

CURRENT YEAR PERFORMANCE (BY QUARTER)





SERVICE AREA 3: NEIGHBORHOODS



34. RECREATION FACILITY ATTENDANCE ✔

Target: 425,776

About this measure:

The measure reflects the total number of visits by adults and youth at City community center facilities.

Why it is important:

The measure is important to recognize how many residents are utilizing community center facilities. The facility attendance is a measure that staff can use when making recommendations for improvements to facility programs and operations.

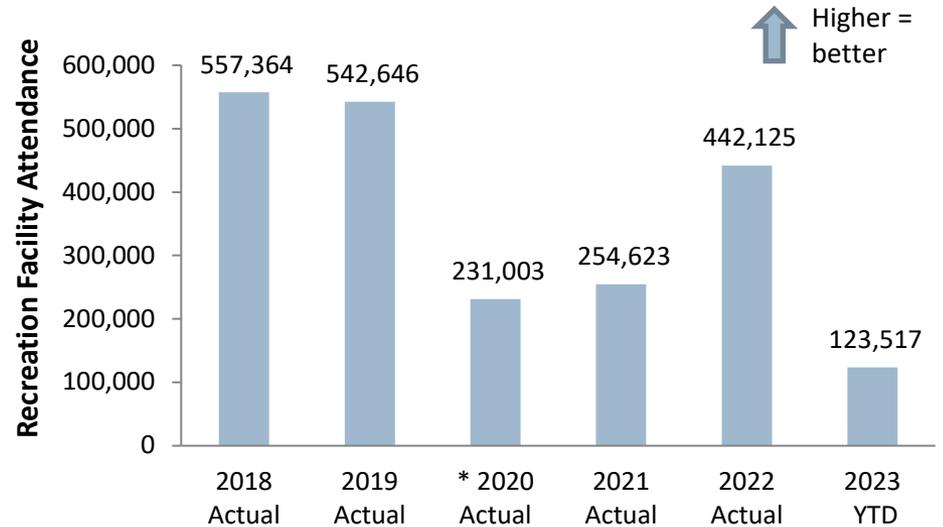
What is being done:

The Department currently uses a variety of methods to promote various programs and events at facilities. The Department uses attendance data to determine the community response to programs and events as well as to analyze facility needs.

Responsible Department: Parks & Recreation

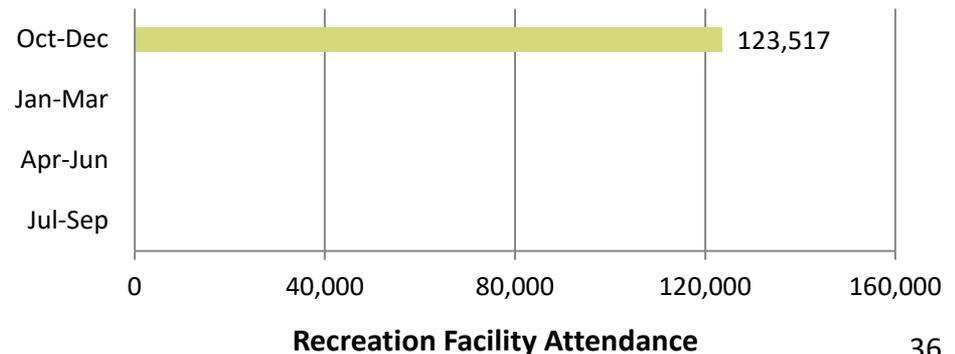


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



* In FY 2020, reduced attendance counts were a result of facility closures due to COVID-19.

CURRENT YEAR PERFORMANCE (BY QUARTER)



SERVICE AREA 4: SUSTAINABILITY

35. MUNICIPAL FACILITY AVOIDED UTILITY COSTS (SAVINGS) -

Target: \$40,360 Avoided (Saved) Annually

About this measure:

This measure shows the utility costs that will be avoided (saved) each year as a result of energy conservation projects completed in municipal facilities.

Why it is important:

In accordance with the SA Climate Ready Climate Action and Adaptation Plan (CAAP), the City has committed to improving the efficiency of municipal buildings and facilities with a goal of Net Zero by 2040. The Office of Sustainability implements energy conservation projects to reduce the City's utility costs, improve air quality, and promote environmental stewardship and awareness. Staff select projects that will generate utility cost savings (over the useful life) greater than the project cost.

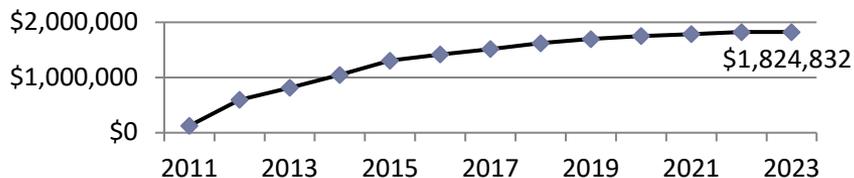
What is being done:

During FY 2023 the following municipal energy projects will be completed:

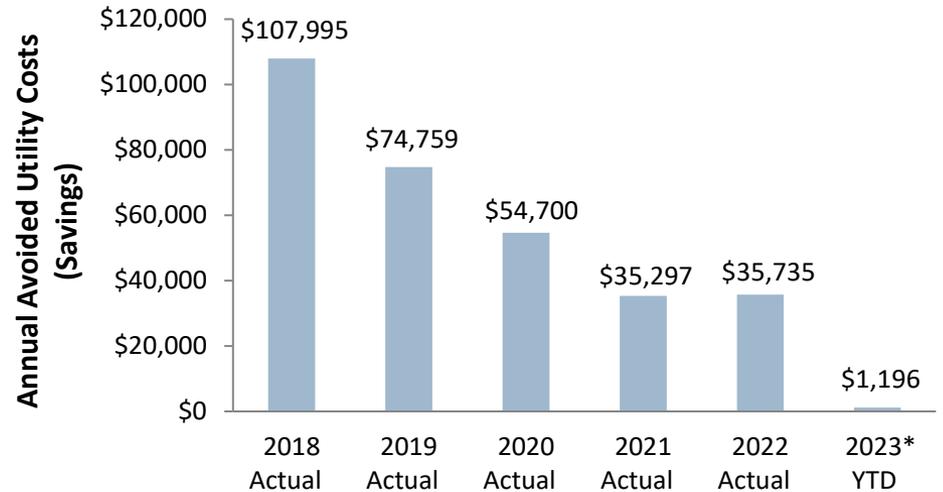
1. Phase 2 Exterior LED Lighting Retrofit at Apache Creek Linear Park.
2. Interior LED Lighting Retrofit at selected municipal buildings.
3. HVAC Retro-commissioning at selected municipal buildings.

Responsible Department: Office of Sustainability

CUMULATIVE ANNUAL AVOIDED COST

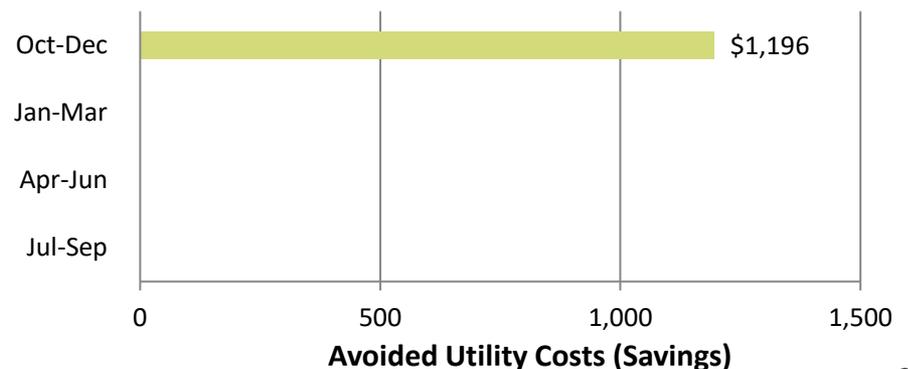


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*Energy projects are currently underway and projected to be completed by the end of the 4th quarter.

CURRENT YEAR PERFORMANCE (BY QUARTER)*



SERVICE AREA 4: SUSTAINABILITY

36. RECYCLING RATE (LANDFILL DIVERSION RATE) -

Target: 40% in FY 2023, 60% by 2025

About this measure:

This measures the percent of solid waste, collected from approximately 372,000 customers, that is recycled. The City's single-family recycling programs include weekly curbside recycling and organics collection, semi-annual curbside brush collection, and two brush recycling drop-off sites.

Why it is important:

Recycling promotes environmental stewardship and long-term sustainability. It is a cost-effective alternative to burying waste in landfills.

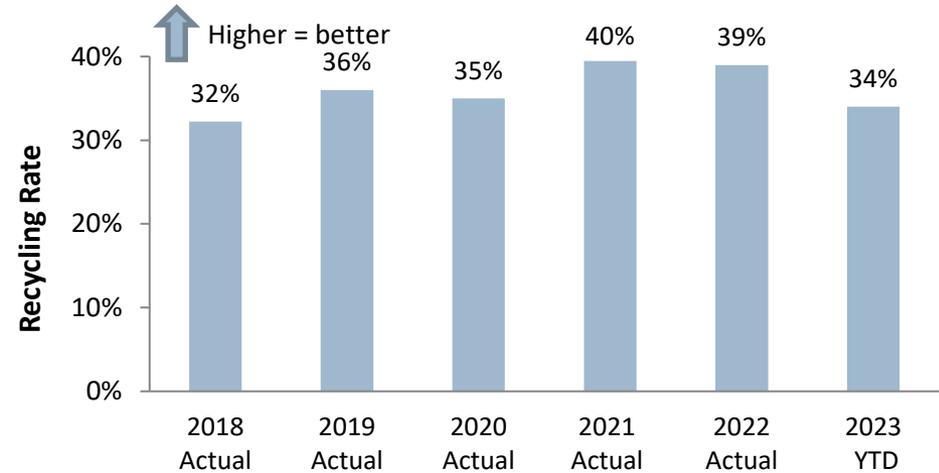
What is being done:

The City continues to offer a lower rate for customers that select a smaller garbage cart. This is an incentive for customers to throw away less and hopefully recycle more. It has become increasingly important for customers to recycle properly. The City promotes recycling properly with a simplified messaging and a robust outreach and educational campaign.

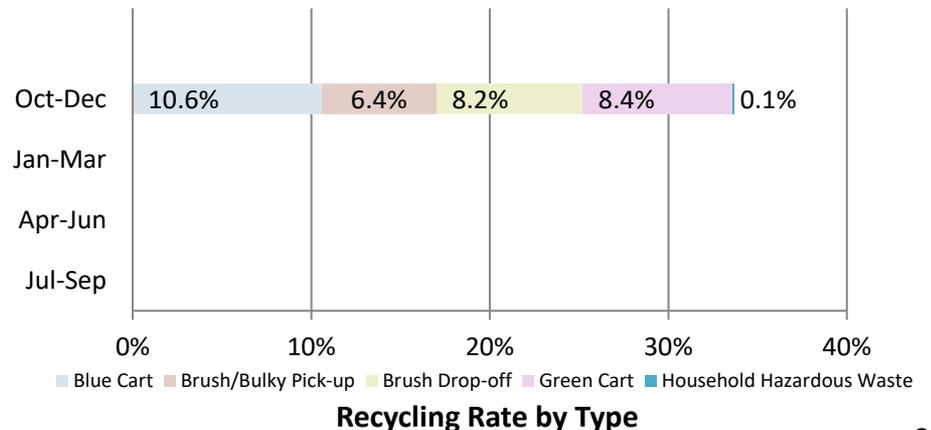
Responsible Department: Solid Waste Management



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 4: SUSTAINABILITY

37. REFUSE AND RECYCLING COLLECTION MISSES PER 10,000 COLLECTION POINTS



Target: 8.0 or Fewer Misses per 10,000 Collection Points

About this measure:

The department provides weekly garbage, recycling, and organics collection services to approximately 372,000 single-family households. This measure tracks the percentage of missed collections for all single-family homes serviced by City crews.

Why it is important:

Ensuring all refuse is collected provides for cleaner neighborhoods. If a collection is missed, customers can call 3-1-1 to report the missed collection and the department will respond accordingly.

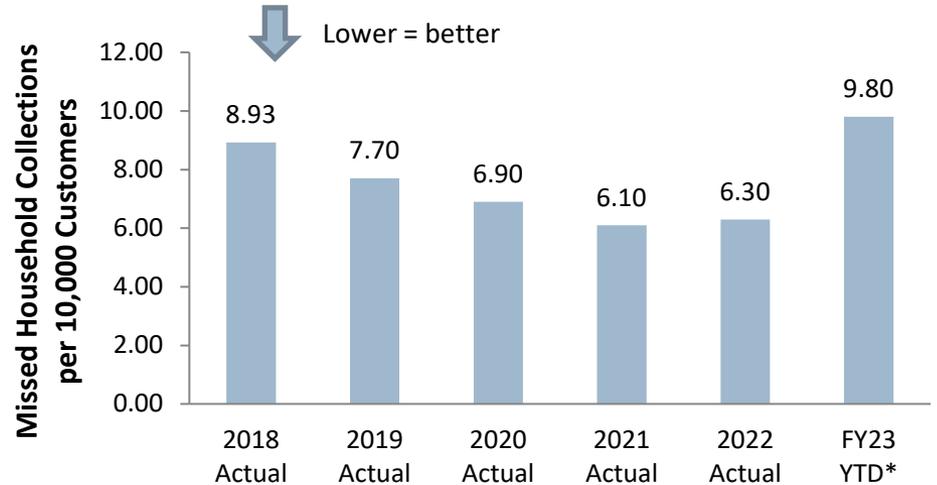
What is being done:

To ensure more consistent and reliable service in the future, the department added additional resources and rebalanced routes citywide. This resulted in service day changes for 80% of the customers. These new routes were implemented the week of November 7th. During the transition there was a spike in calls as residents got accustomed to the new service days. These calls have subsided, and the department is leveraging technology to verify service.

Responsible Department: Solid Waste Management

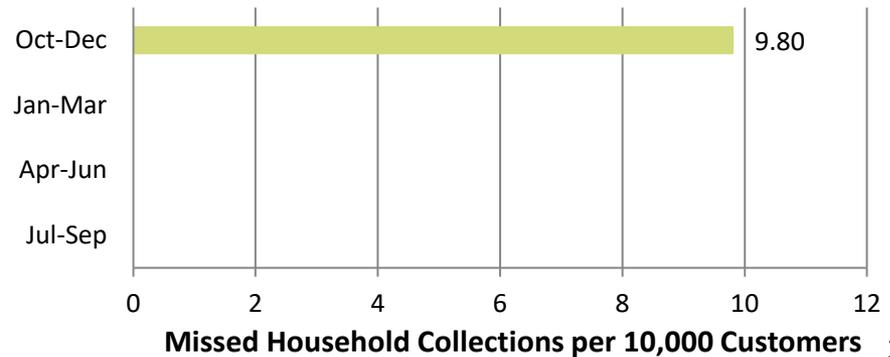


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*SWMD expected an increase due to Route Rebalancing (change in collection days).

CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 5: ECONOMIC DEVELOPMENT



38. AFFORDABLE HOUSING UNITS FACILITATED THROUGH GENERAL FUND INCENTIVES – COSA FEE WAIVER PROGRAM ✓

Target: 1,000 housing units

About this measure:

In FY 2019, this measure was implemented to show the number of affordable housing units incentivized through fee waivers and inner-city incentive grants/loans. The COSA Fee Waiver Program took effect in January 2019, offering fee waivers for affordable housing units.

Why it is important:

Everyone deserves quality, affordable housing options. Fee waivers provide one tool for incentivizing affordable housing in the city.

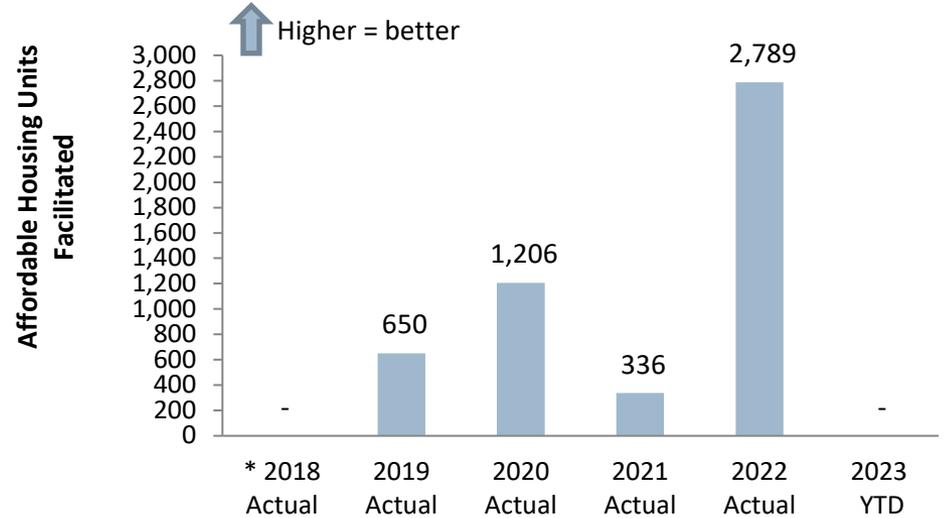
What is being done:

FY2023 budget allocates \$1,600,000 in City fee waivers for affordable housing projects. This funding is often layered with other City incentives, including tax increment financing and federal grant programs, for increased impact. **New applications for fee waivers opened January 2023 and will close February 3, 2023.**

Responsible Department: Neighborhood and Housing Services Department

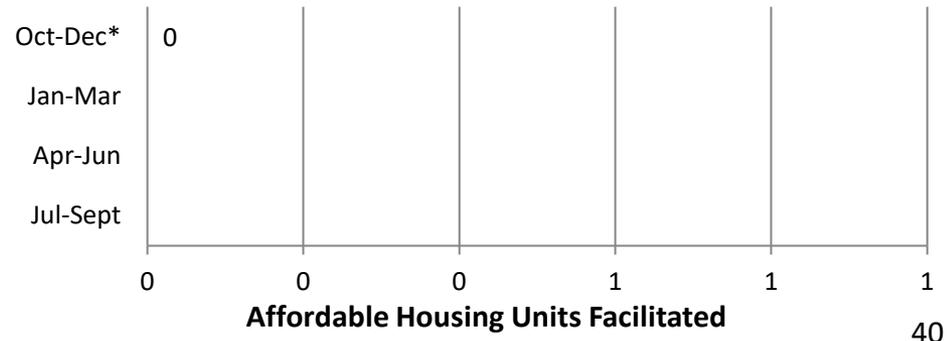


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*This measure was not tracked prior to adoption of the COSA Fee Waiver Program.

CURRENT YEAR PERFORMANCE (BY QUARTER)



*Application period opened Jan 2023. No waivers awarded in FY-23 Q1

SERVICE AREA 5: ECONOMIC DEVELOPMENT



39. JOBS CREATED/RETAINED THROUGH ECONOMIC DEVELOPMENT ACTIVITIES ✓

Target: 4,811 jobs

About this measure:

This is a measure of all jobs created and retained through company projects that were secured as a result of the efforts of a partnership between the Economic Development Department and greater: SATX (formerly known as the San Antonio Economic Development Foundation).

Why it is important:

This measure illustrates San Antonio's economic competitiveness in securing more and better job opportunities for its citizens. An increase in jobs within San Antonio strengthens the City's economy.

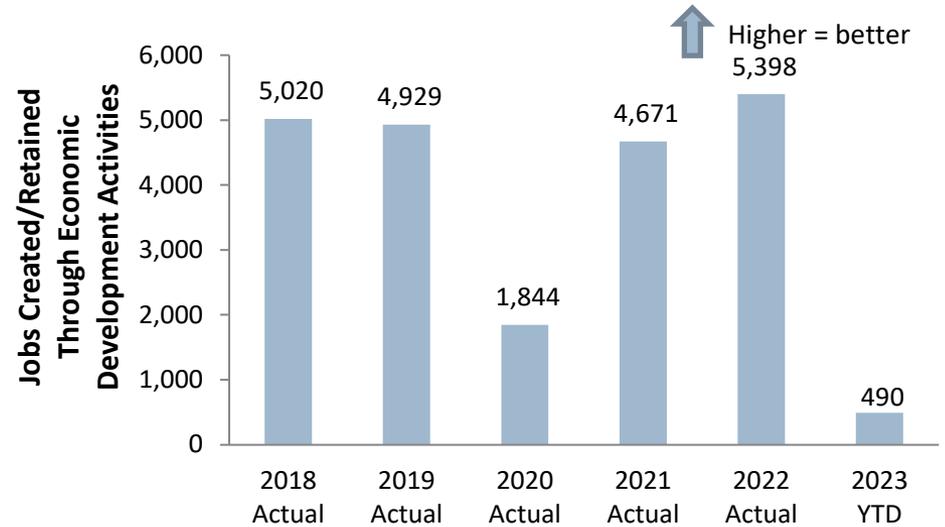
What is being done:

The Economic Development Department utilizes a number of state and local tools and programs to attract and retain jobs. In addition, the department manages a contract with greater: SATX for marketing; business, retention and expansion (BRE); and attraction services.

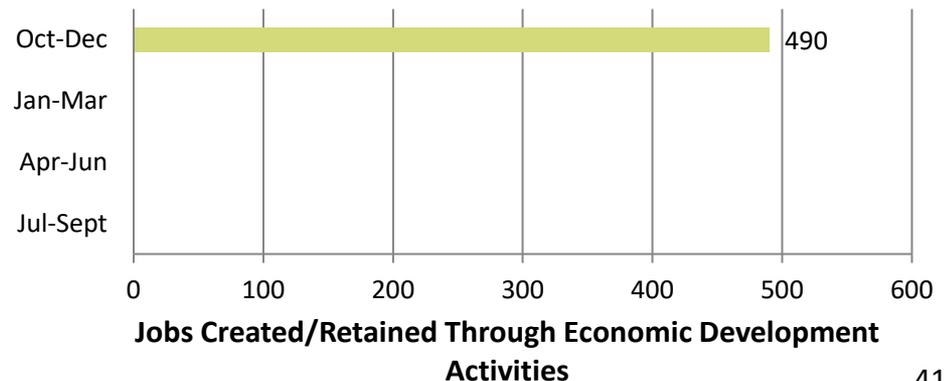
Responsible Department: Economic Development

¹The City entered into a contract with the EDF in FY 2011 to provide coordinated economic development services in an effort to increase the number of jobs created and retained in San Antonio.

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SERVICE AREA 5: ECONOMIC DEVELOPMENT



40. TOTAL CORPORATE INVESTMENT

Target: \$636 million in New Investment

About this measure:

This measure shows the amount of planned company investment in projects that were facilitated by the Economic Development Department and the Economic Development Foundation (EDF). Such projects are a result of both local expansion and the recruitment of new businesses to San Antonio.

Why it is important:

The measure indicates the scale of new capital investment in the community which provides for job creation and business growth.

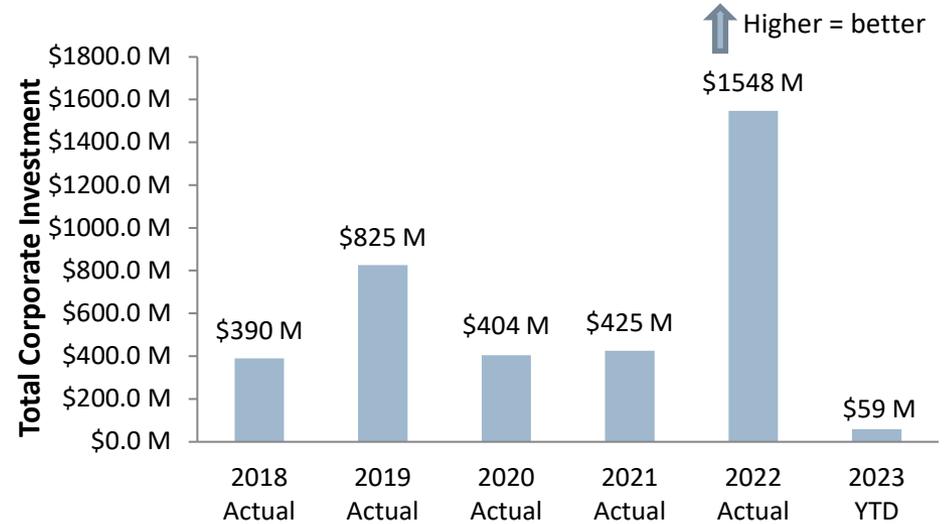
What is being done:

The Economic Development Department utilizes a number of state and local tools and programs to attract new capital investments in San Antonio. In addition, the department manages a contract with the EDF for marketing; business, retention and expansion (BRE); and attraction services.

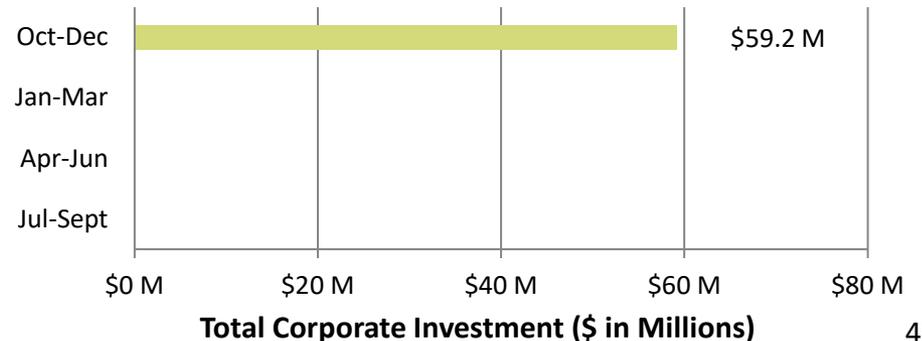
Responsible Department: Economic Development



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7

PROVIDING SERVICES/
MEASURING RESULTS



SERVICE AREA 6: CONVENTION, VISITOR & ARTS



41. AIRPORT OVERALL CUSTOMER SATISFACTION ✔

Target: 4.45 (Very Good) out of 5.0 (Excellent)

About this measure:

The Airport Service Quality (ASQ) Survey is the world's leading airport customer satisfaction benchmark program with over 190 airports surveying their passengers monthly. Each quarter, this measure illustrates the overall satisfaction of passengers of the Airport. All airports use the same questionnaire and follow the same methodology.

Why it is important:

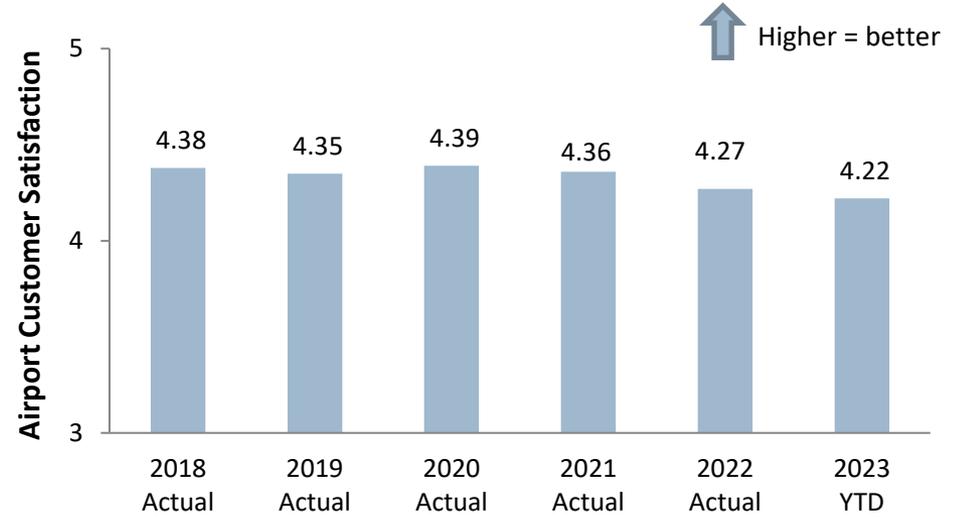
Findings from the ASQ assist the airport in identifying areas for improvement as well as areas where the Airport excels.

What is being done:

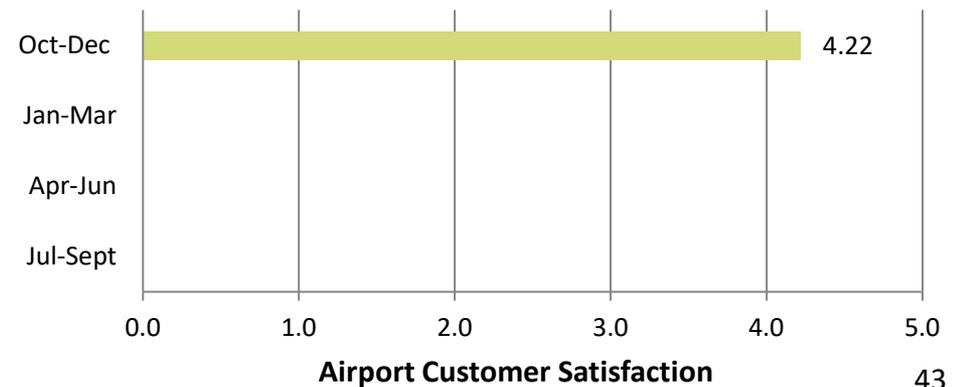
The Aviation Department is focused on improving the customer experience for our passengers. City Council will award contracts for new food, beverage and retail concepts in both pre- and post-security in Terminal A and B.

Responsible Department: Airport

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7

PROVIDING SERVICES/
MEASURING RESULTS



SERVICE AREA 6: CONVENTION, VISITOR & ARTS



42. INTERNATIONAL AIRPORT OPERATING COST PER PASSENGER ✓

Target: \$17.06

About this measure:

The measure tracks the average operating cost per passenger boarding a flight at San Antonio International Airport. This includes personnel costs, facility operations, fire, and law enforcement costs.

Why it is important:

Cost per passenger is a benchmark measure that is commonly used to compare airports. It is an indication of how efficiently the Airport is operating.

What is being done:

The Airport continues to look for non-airline revenue opportunities year-round. Increases in the cost per passenger are related to costs for improving the customer experience.

Responsible Department: Airport



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



↓ Lower = better

*The measure increases because the number of passengers decreased in FY 2020 and FY 2021 due to COVID impacts on passenger traffic.

CURRENT YEAR PERFORMANCE (BY QUARTER)





SERVICE AREA 6: CONVENTION, VISITOR & ARTS



43. EVENT DAYS AT THE ALAMODOME ✔

Target: 122 days

About this measure:

This measure represents the total number of days per year when a contracted event is occurring at the Alamodome. This does not include the move in/move out days for events.

Why it is important:

Event days at the Alamodome determine the amount of utility that the facility provides the community by offering a variety of entertainment options. The goal is to bring large, high-revenue yielding events to the Alamodome that would generate a favorable economic impact and experience for the community.

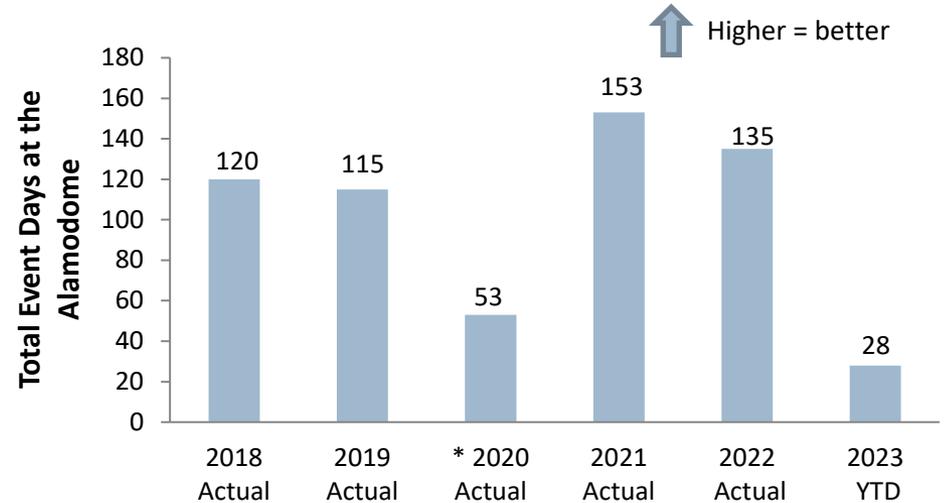
What is being done:

The Alamodome has completed a sales team reorganization that will focus on re-cultivating and developing new relationships in the industry to help bring new events to the Alamodome and the City.

Responsible Department: Convention & Sports Facilities

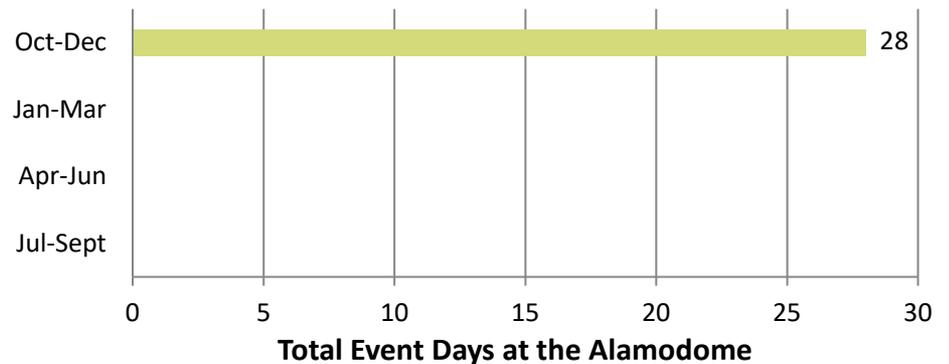


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*Decline in FY 2020 was impacted by event cancellations during pandemic.

CURRENT YEAR PERFORMANCE (BY QUARTER)





SERVICE AREA 6: CONVENTION, VISITOR & ARTS



44. AVERAGE REVENUE PER ATTENDEE AT THE ALAMODOME ✔

Target: \$9.23

About this measure:

This measure represents the amount of revenue generated per attendee at the Alamodome on a yearly basis. The ratio is calculated by taking event-related revenues and dividing it by total attendance during the fiscal year.

Why it is important:

The measure shows the financial success of the Alamodome events. The goal is to increase the number of high-revenue yielding events that can result in increased facility revenue.

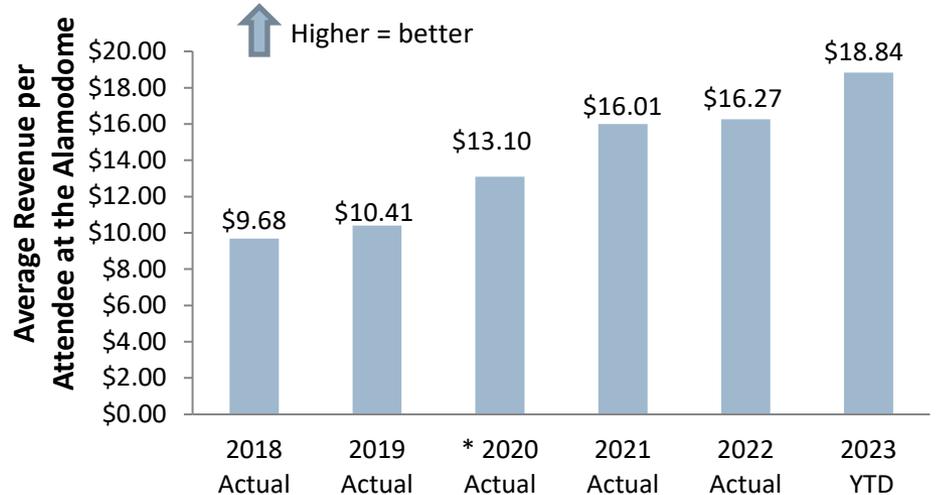
What is being done:

The Alamodome has increased marketing efforts to maximize ticket sales and increase attendance levels for each event. As a result, ticket and merchandise sales have led or been near the top of the tour for a number of Alamodome shows. Parking utilizes every possible space for each event and a new floor lounge for major concert events has resulted in increased Concessions and Merchandise sales opportunities.

Responsible Department: Convention & Sports Facilities

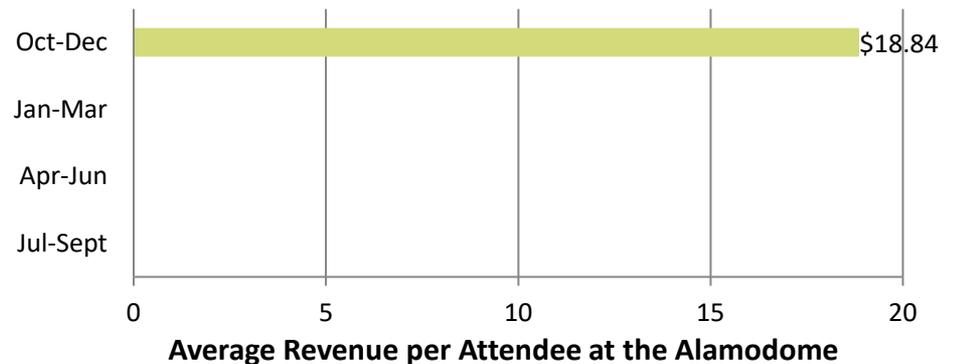


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*Decline in FY 2020 was impacted by event cancellations during pandemic.

CURRENT YEAR PERFORMANCE (BY QUARTER)





45. REVENUE PER NET SQUARE FOOT OF CONVENTION FACILITY RENTABLE SPACE -

Target: \$24.50

About this measure:

This measure represents the amount of revenue earned on a per square foot basis of the rentable areas within the Convention Center and Lila Cockrell Theatre.

Why it is important:

This measure indicates how well the department is able to convert facility rental opportunities into higher revenues that reduce the net cost of facility operations.

What is being done:

Convention Center Sales Team is responsible for business inquiries inside 12 months and Visit San Antonio is responsible outside 12 months. The Convention Center Sales Team responds to all business inquiries same day or with-in 24 hours to fill open in the year dates and future dates. Convention Sales and Event Service teams execute flawless new business site inspections and pre-planning events. The teams are focused on lead generation highlighted by customer service and prospecting. Targeting new and completed events.

Responsible Department: Convention & Sports Facilities

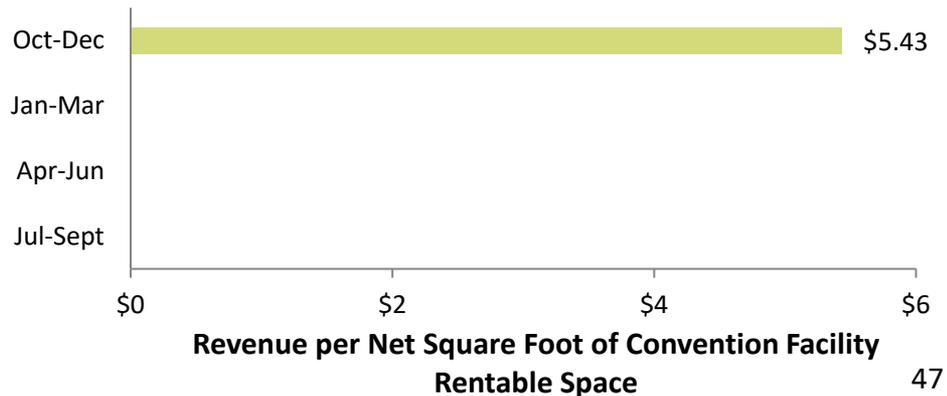


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*Decline in FY 2020 was impacted by event cancellations during pandemic.

CURRENT YEAR PERFORMANCE (BY QUARTER)





46. EVENTS BOOKED ✔

Target: 530

About this measure:

The measurement represents the sum of overall sales efforts that target group and convention business in current and future years and references Events booked for meeting at the Convention Center and hotel meeting space. The measurement aligns with Visit San Antonio's Citywide Sales Strategy in collaboration with the hotel community, that emphasizes Quality (high economic impact and targeted need periods) bookings vs. only Quantity.

Why it is important:

The City's Hotel Occupancy Tax (HOT) is predicated upon the sale of hotel guest rooms attributable to contracted Events of all parameters. Consequently, the number of high economic impact Events booked by Visit San Antonio positively impacts HOT. This tax is a critical resource for the City of San Antonio and helps to fund Visit San Antonio, the Henry B. Gonzalez Convention Center, arts initiatives, and history and preservation efforts.

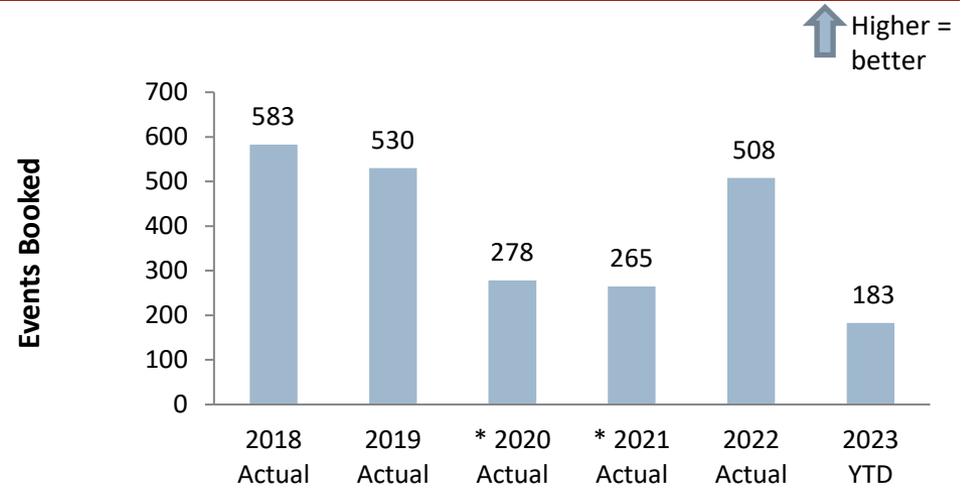
What is being done:

Booked Events historically fluctuate month to month and quarter by quarter, versus a consistent 12-month booking cycle. FY 2023 Q1 actuals met the 183 booked events targeted for FY 2023 Q1. VSA is optimistic that the number of booked events will pace in a positive direction for the remaining three quarters of FY 2023.

Responsible Department: Visit San Antonio

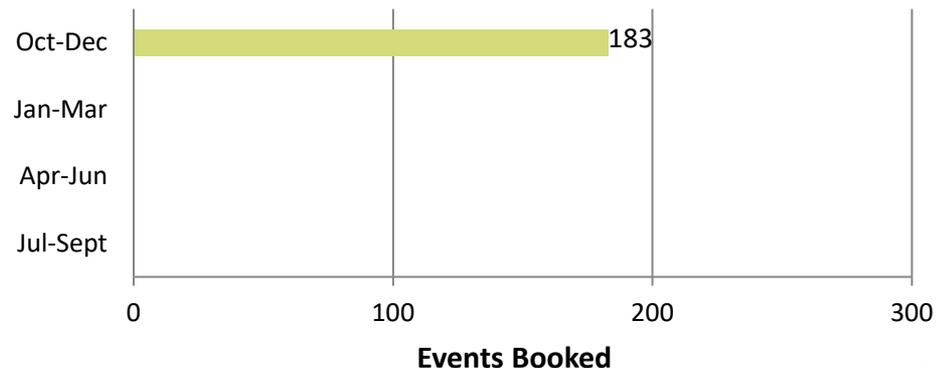


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*The measure increases because the number of events decreased in FY 2020 and FY 2021 due to COVID impacts on less attendance at the Alamodome.

CURRENT YEAR PERFORMANCE (BY QUARTER)





47. ANNUAL ONLINE ENGAGEMENT ✓

Target: 55,000,000

About this measure:

Visit San Antonio measures the annual interaction with visitors through all online customer engagement properties including visitsanantonio.com website visits and Facebook interaction (likes, shares, comments, etc.).

Why it is important:

Visit San Antonio is a main source of destination information on the city and local events. It is critical to measure the level of interest in San Antonio that can lead ultimately to travelers choosing San Antonio for their destination. This measurement indicates the effectiveness of Visit San Antonio marketing strategy by showing that consumers are considering travel to San Antonio and taking direct action to learn more.

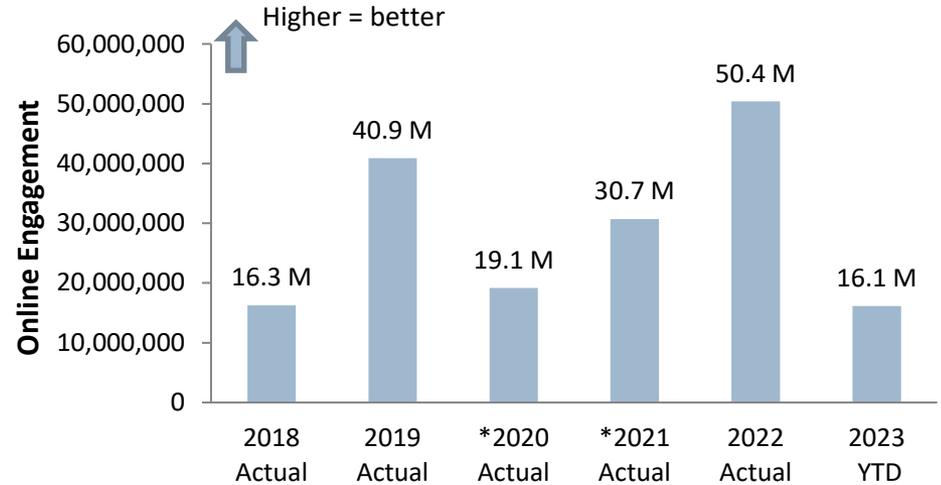
What is being done:

Online engagement interactions are not projected in equal 12-month increments as they are influenced by seasonality and timing of various campaigns. FY 2023 Q1 actuals are up 72.4% compared to FY 2023 Q1 Target. VSA anticipates this solid pace for online engagement to continue for FY 2023.

Responsible Department: Visit San Antonio

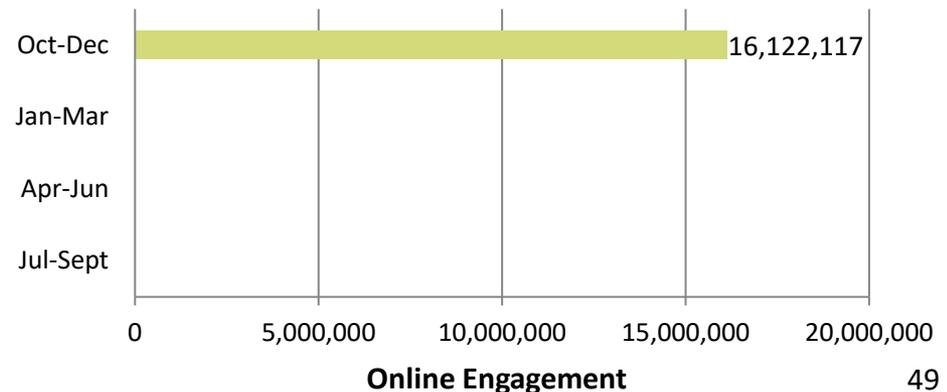


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*Decline in FY 2020 was primary due to pausing all paid marketing due to the negative impact the pandemic was having on the travel and hospitality industry during this period.

CURRENT YEAR PERFORMANCE (BY QUARTER)





SERVICE AREA 6: CONVENTION, VISITOR & ARTS



48. ATTENDANCE AT CULTURAL EVENTS ✔

Target: 1,500,000

About this measure:

This measure represents the number of individuals in attendance at cultural events within the San Antonio community that are supported by the Department of Arts & Culture.

Why it is important:

The Department of Arts & Culture strives to enrich quality of life by leading and investing in San Antonio arts and culture. Increased attendance shows support for local arts organizations and individual artists while helping to make San Antonio an exciting place to live and visit.

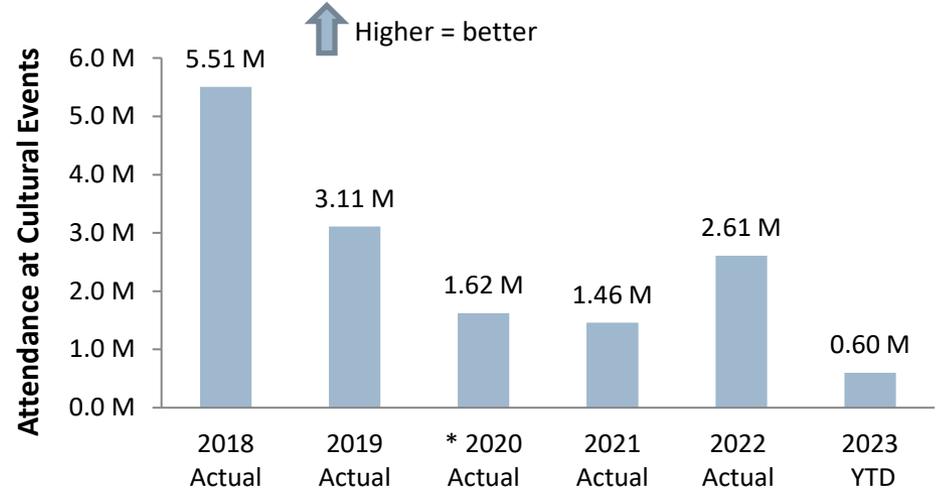
What is being done:

Attendance is increased through a wide range of events that the department promotes, develops, and markets for the residents and visitors of San Antonio. The department stimulates growth and development of arts and culture through support, guidance, and leadership to local partners.

Responsible Department: Arts & Culture

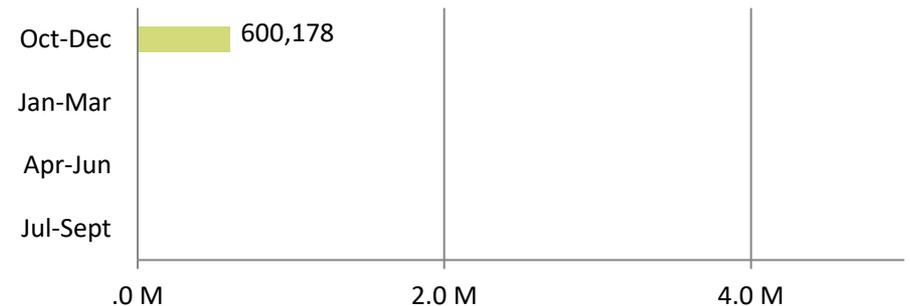


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*Decline in FY 2020 was impacted by COVID, many agencies moved to virtual events.

CURRENT YEAR PERFORMANCE (BY QUARTER)



Attendance at Events Supported by Arts & Culture



SERVICE AREA 6: CONVENTION, VISITOR & ARTS



49. EVENTS AT DOWNTOWN PARKS AND PLAZAS ✔

Target: 450 events

About this measure:

This measure shows the events held at Travis Park, Milam Park, Houston Street, and Marriage Island. The includes weddings, City-sponsored events, corporate events, and private functions. La Villita and Market Square events include public events only.

Why it is important:

Having many different events adds vibrancy to the downtown area. It draws people downtown at different hours and supports retail and commercial establishments.

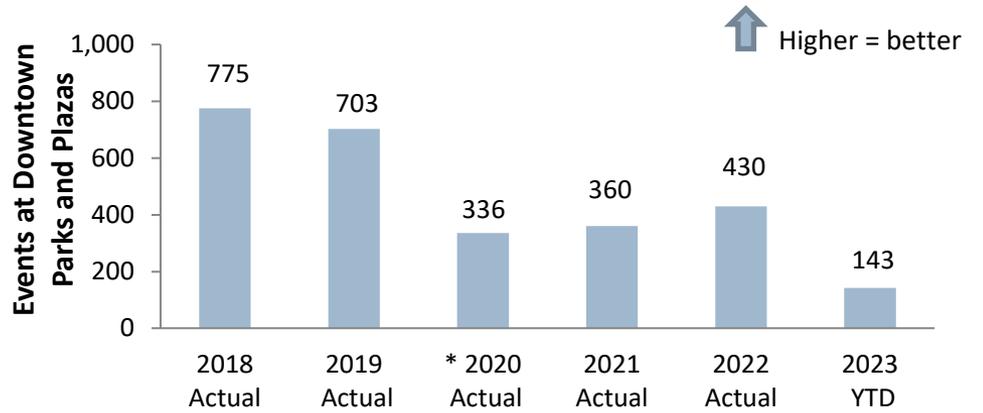
What is being done:

Staff advertises downtown parks and plazas through different media venues including television, radio, written publications, online, and social media. Prior year's performance targets included food trucks at Main Plaza, which are no longer included in the target number of events.

Responsible Department: Center City Development & Operations

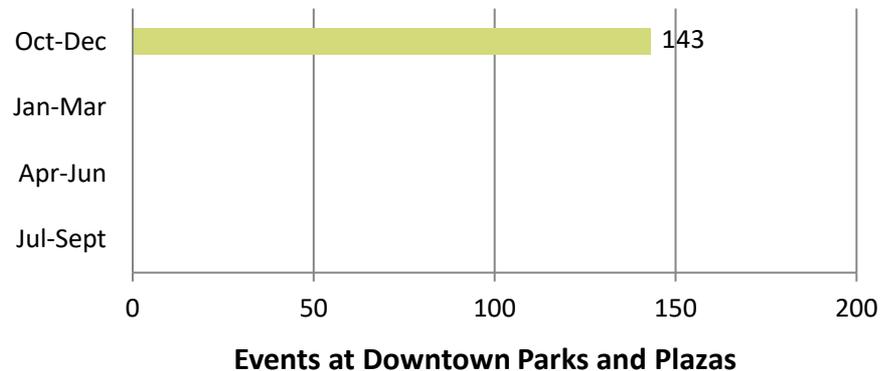


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



* Decrease in FY 2020 is due to COVID and gathering restrictions put in place.

CURRENT YEAR PERFORMANCE (BY QUARTER)





SERVICE AREA 6: CONVENTION, VISITOR & ARTS



50. SQUARE FEET OF SIDEWALKS PRESSURE WASHED ✓

Target: 17,000,000 square feet

About this measure:

This measure shows the square footage of sidewalks in the downtown area that are pressure washed throughout the year.

Why it is important:

The appearance of downtown is important to creating an inviting locale for visitors. Having clean sidewalks improves that appearance.

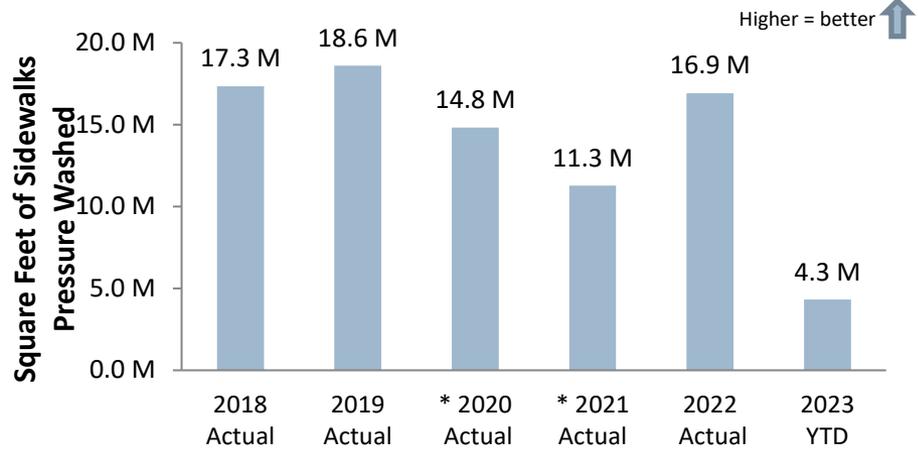
What is being done:

Existing pressure washers have been upgraded with hot water reclaim pressure washers. Downtown Operations staff coordinates with Centro San Antonio staff to ensure the sidewalks are cleaned regularly.

Responsible Department: Center City Development & Operations

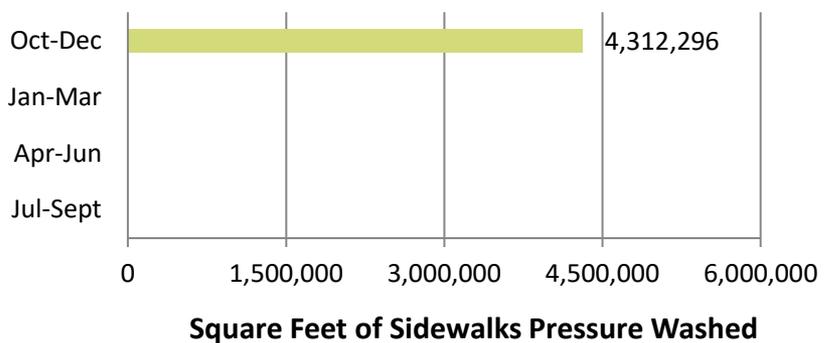


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*The COVID epidemic had a severe impact on manpower in 2020, causing a decrease in SF of power washing.

CURRENT YEAR PERFORMANCE (BY QUARTER)





SERVICE AREA 6: CONVENTION, VISITOR & ARTS



51. RIVERBOAT CRUISE PASSENGERS i

About this measure:

The City contracts with Go Rio to operate the riverboat tours on the River Walk. This measure notes the number of passengers taking a riverboat tour.

Why it is important:

While the measure is not directly controlled by the City it provides a good indicator of the number of visitors to the River Walk and the overall health of the economy.

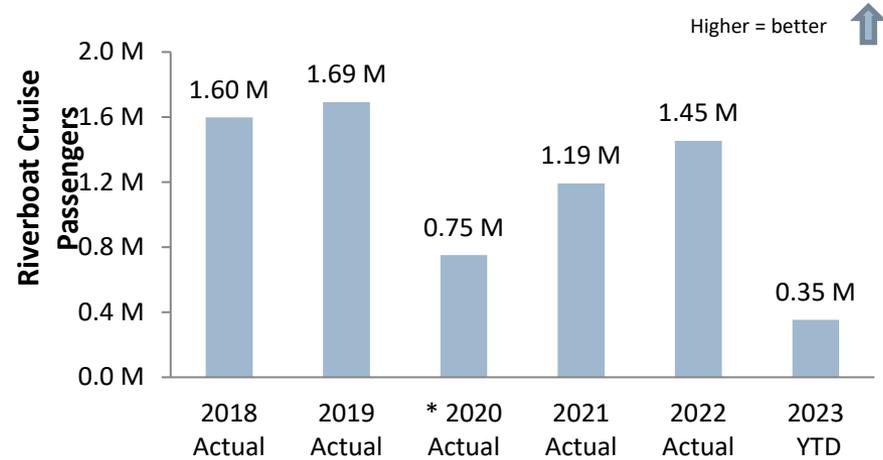
What is being done:

Visit San Antonio staff advertises San Antonio River Walk through various media publications in order to increase tourism. Riverboat cruise passenger ticket sales vary on a seasonal basis. Lower sales occur in the fall and winter months, while more passengers are expected during spring and summer months.

Responsible Department: Center City Development & Operations

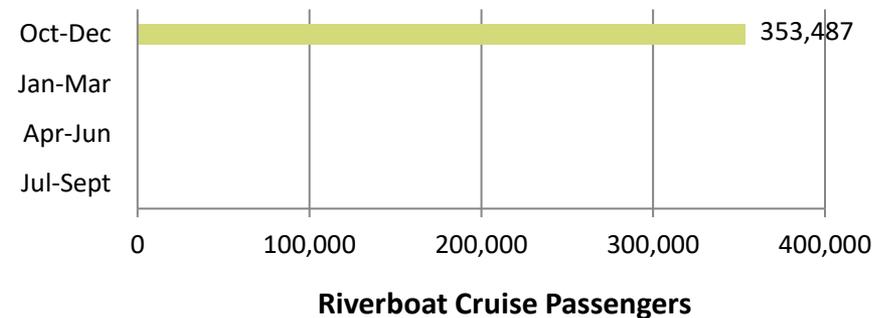


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*Go Rio operations were halted for 3 months from mid-March 2020 to mid-June 2020. After that, capacity on barges was reduced to 25% for remainder of FY 2020.

CURRENT YEAR PERFORMANCE (BY QUARTER)



SERVICE AREA 7: OPEN GOVERNMENT



52. GENERAL FUND EXPENDITURE VARIANCE AS PERCENTAGE OF ESTIMATE. FINAL REVISED ESTIMATE DEVELOPED DURING THE BUDGET ANNUAL BUDGET PROCESS

Target: Between 0% and -1% Variance

About this measure:

In September the City adopts the Annual Budget for the next fiscal year, running from October 1 – September 30. This measure calculates how close the City is to spending the amount budgeted. It is tracked on a quarterly basis in comparison to an estimate for that quarter. A negative variance means the expenditures are under budget.

Why it is important:

Accurate estimates are key to maintaining a balanced budget and for forecasting next year's budget.

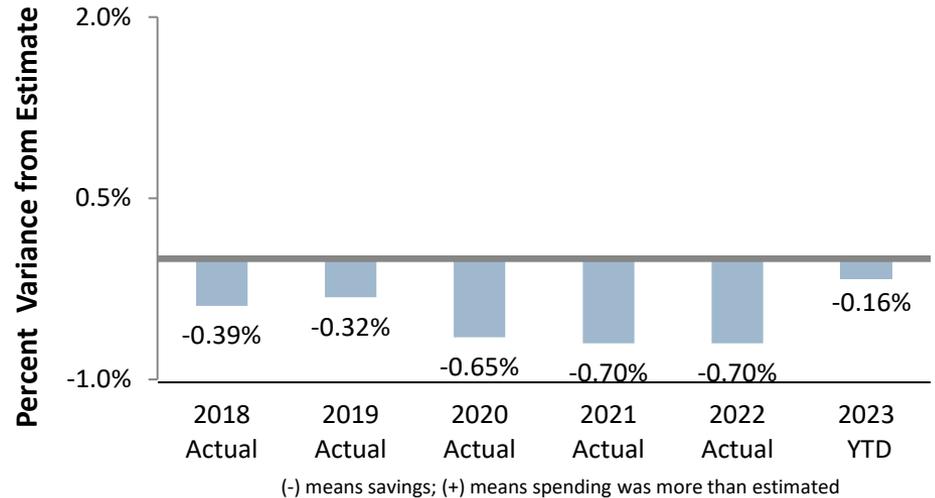
What is being done:

Monthly Reports of expenditures are provided to the City Manager and Quarterly Reports are presented to the City Council (3+9 Financial Report, 6+6 Financial Report, 9+3 Financial Report, and Year End Financial Report).

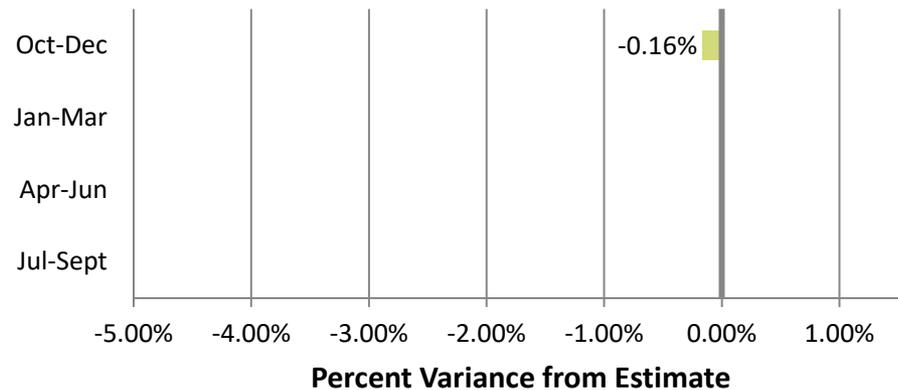
Responsible Departments: Budget, Finance



HISTORICAL PERFORMANCE (BY CALENDAR YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SERVICE AREA 7: OPEN GOVERNMENT



53. GENERAL FUND REVENUE VARIANCE AS PERCENTAGE OF ESTIMATE. FINAL REVISED ESTIMATE DEVELOPED DURING THE BUDGET ANNUAL BUDGET PROCESS ✓

Target: Less than 1% of Variance

About this measure:

The Budget Office and the Finance Department monitor revenues on a monthly basis to ensure revenues are on track with the adopted budget.

Why it is important:

Monitoring department revenues is crucial to ensure a balanced current year budget. If revenues are not received at the budgeted amounts, the City will take corrective action to ensure a balanced budget by year end.

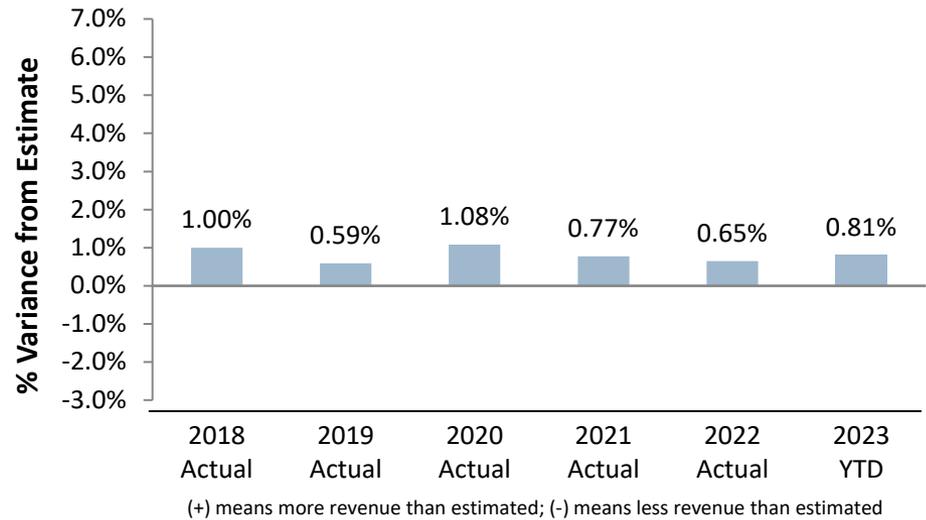
What is being done:

Monthly Reports of revenues are provided to the City Manager and Quarterly Reports are presented to the City Council.

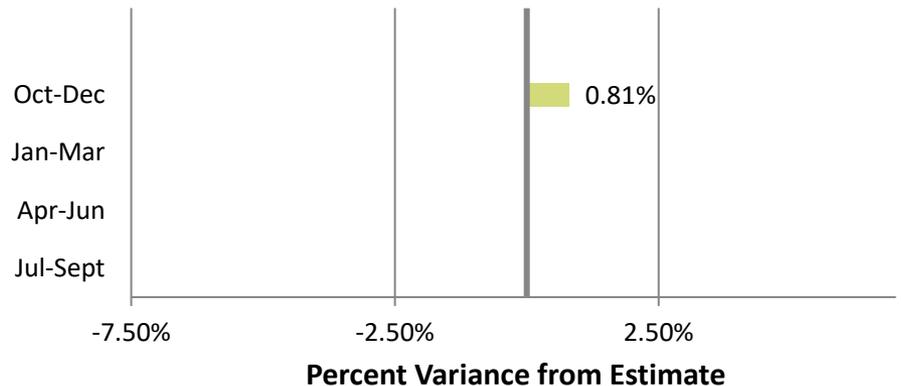
Responsible Department(s): Budget, Finance



HISTORICAL PERFORMANCE (BY CALENDAR YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SERVICE AREA 7: OPEN GOVERNMENT



54. ACHIEVE PAYMENT TO VENDORS WITHIN TERMS ✓

Target: 86%

About this measure:

Measures the percentage of payments to vendors in a timely manner.

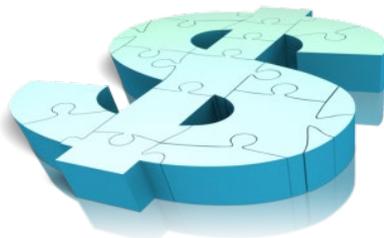
Why it is important:

Prompt payment of goods and services builds good relationships with the City's suppliers. Paying early may allow the City to take advantage of discounts offered by vendors.

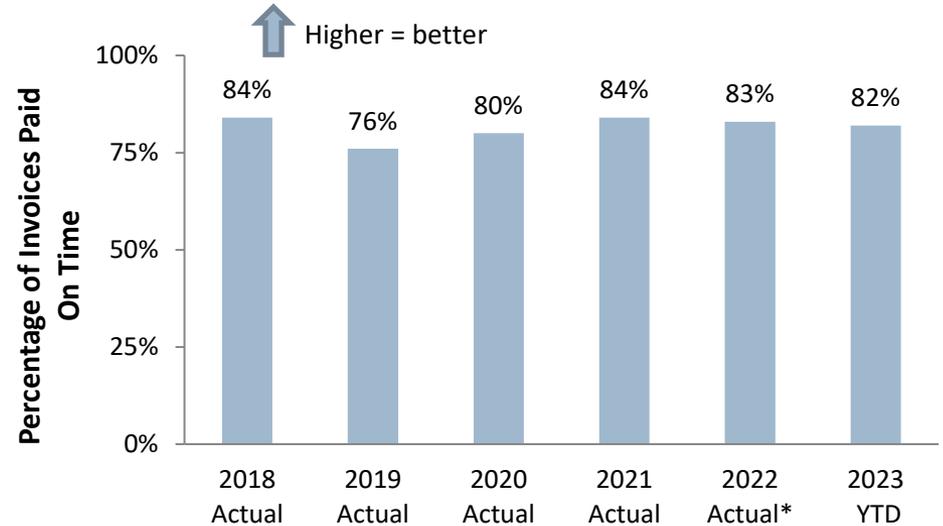
What is being done:

The City is actively filling vacancies throughout the departments whose duties encompass managing vendor payments. We recently completed an upgrade to the invoice processing system to help gain efficiencies. Finance will be reinstating departmental meetings to focus on their invoices and associated entries. We are additionally working with departments to short pay eligible invoices for deliveries received and amounts agreed to per the contract, while we resolve disputed items, rather than hold invoices for full resolution. With these measures, the City anticipates the paid on-time percentages to rebound the remainder of the year.

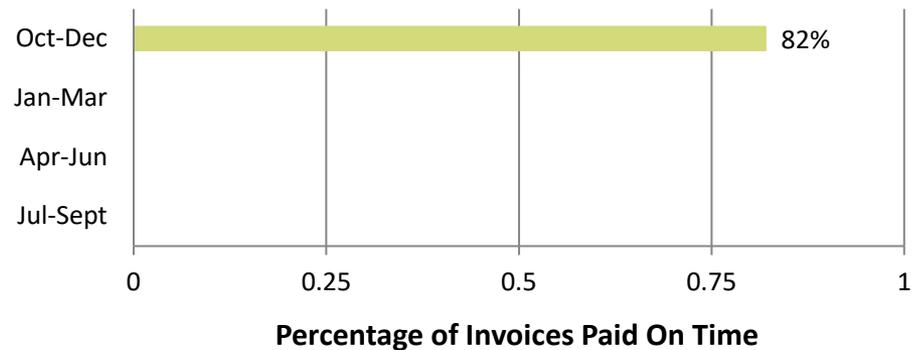
Responsible Department: Finance



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SERVICE AREA 7: OPEN GOVERNMENT



55. EARNED MEDIA ✓

Target: 95%

About this measure:

This measure indicates the percentage of earned media coverage generated from news releases disseminated.

Why it is important:

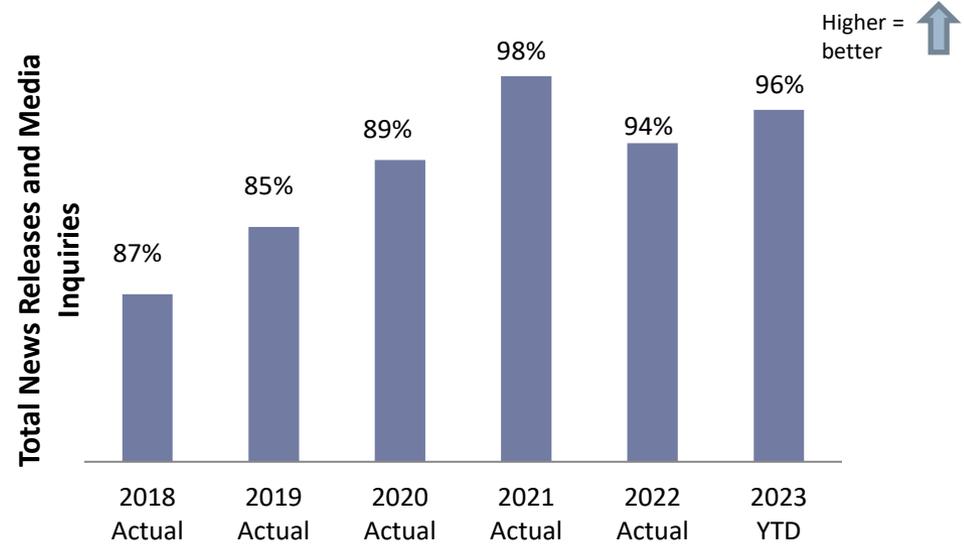
The Communications & Engagement Department is responsible for the City's corporate communications and works with the news media, as one channel of communication, to provide City-related information to the community. One measure of effectiveness is the amount of earned news coverage resulting from City news releases disseminated.

What is being done:

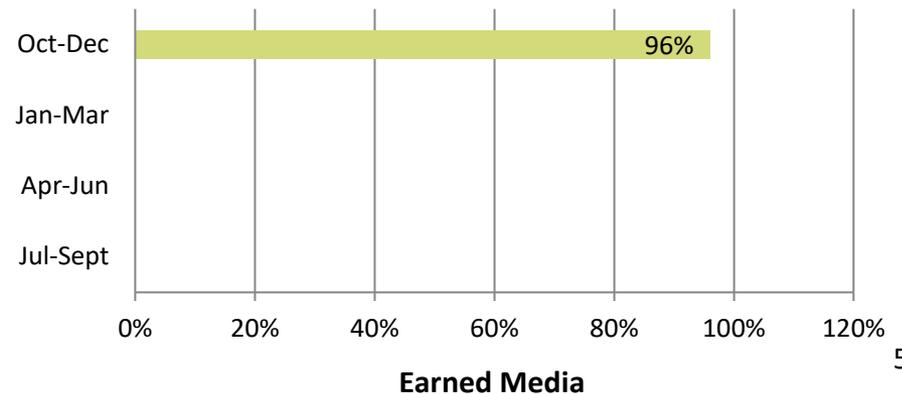
The Communications & Engagement Department proactively works with department PIOs to expand the City's overall news coverage with local, state, national and international media. On a daily basis, the Department coordinates media pitches with departments, develops thoughtful campaigns and story angles, coordinates news interviews, initiates pitch calls and messages to reporters, develops strategic messages, effectively utilizes social media and conducts regular media briefings. News media rely on City sources for accurate information and commentary on major issues, such as the COVID-19 pandemic, infrastructure, community health, public safety and other topics. The City's social media channels have also become a direct source of information for residents and the media with residents viewing and engaging with our content to stay informed but also address and report concerns.

Responsible Department: Communications & Engagement

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SERVICE AREA 7: OPEN GOVERNMENT



56. VOLUNTARY TURNOVER RATE ✔

Target: 9%

About this measure:

The voluntary turnover rate measures the percentage of full-time, civilian employees who leave the City organization by their own choice. This rate does not include retirements or involuntary separations such as employment terminations.

Why it is important:

This is a useful measure that shows the organization's progress in becoming an employer of choice. Low voluntary turnover typically reflects a workforce in which employees are satisfied with their current jobs and are not leaving for other employment.

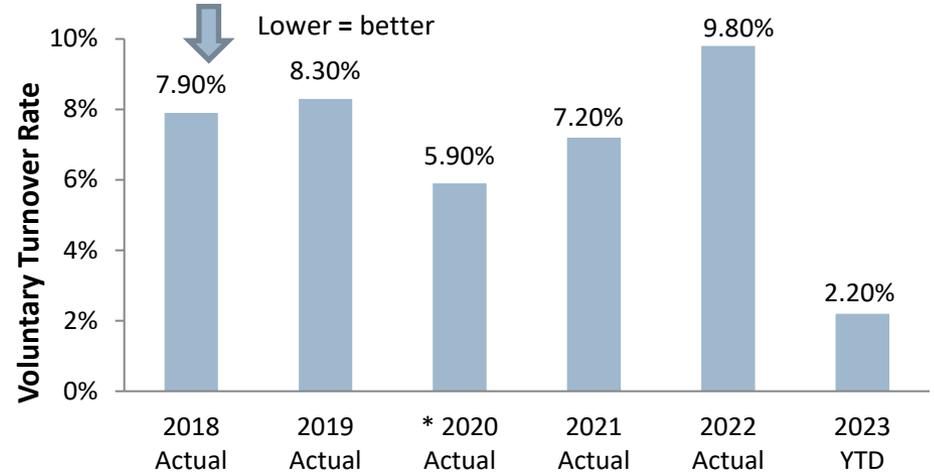
What is being done:

The City strives to increase employee satisfaction throughout the organization by working to provide employees with competitive salaries and a strong benefits package, along with an Employee Wellness Program that rewards healthy behavior.

Responsible Department: Human Resources

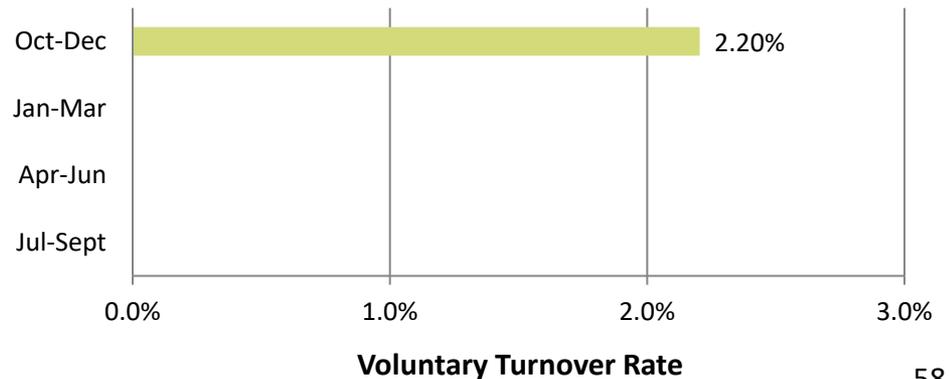


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*Decline in FY 2020 was impacted by COVID.

CURRENT YEAR PERFORMANCE (BY QUARTER)



SERVICE AREA 7: OPEN GOVERNMENT



57. NUMBER OF BUSINESS DAYS TO FILL A POSITION

Target: 48 Business Days

About this measure:

This metric captures business days to fill standard recruitments (positions posted for 14 calendar days or less). This process begins when the department initiates the request to fill the position and concludes when the new employee begins work.

Why it is important:

Ensuring that positions are filled in a timely manner is critical for all departments' operational needs.

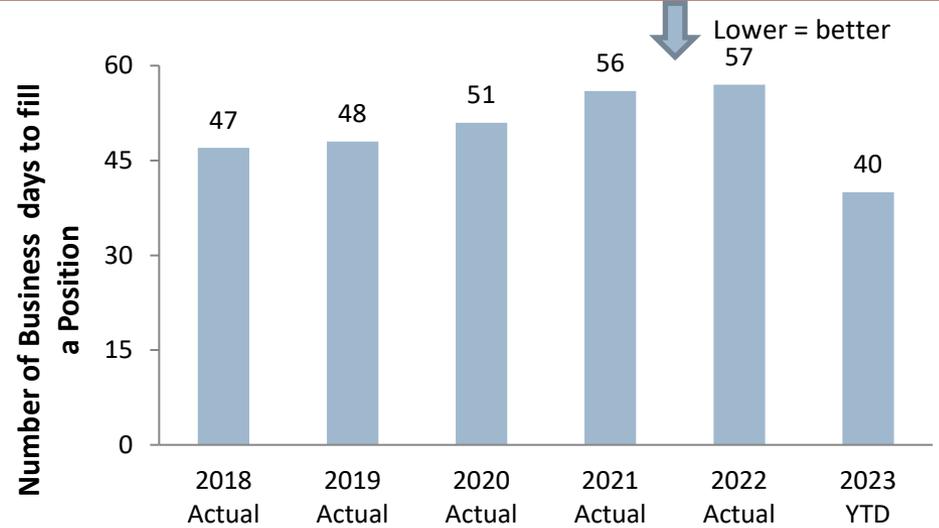
What is being done:

The Human Resources Department has significantly reduced the number of days to fill standard recruitments over the last few years, reducing the average from four to two months. In addition to internal process improvements, the department implemented an E-recruitment tool (NEOGOV) to aid in the recruitment process. This online system automates the hiring and selection process and allows hiring departments to more effectively screen candidates with tailored questions, thereby reducing review time. The department is focused on enhanced coordination with departments to further streamline the hiring process, while also improving the quality and diversity of candidate pools.

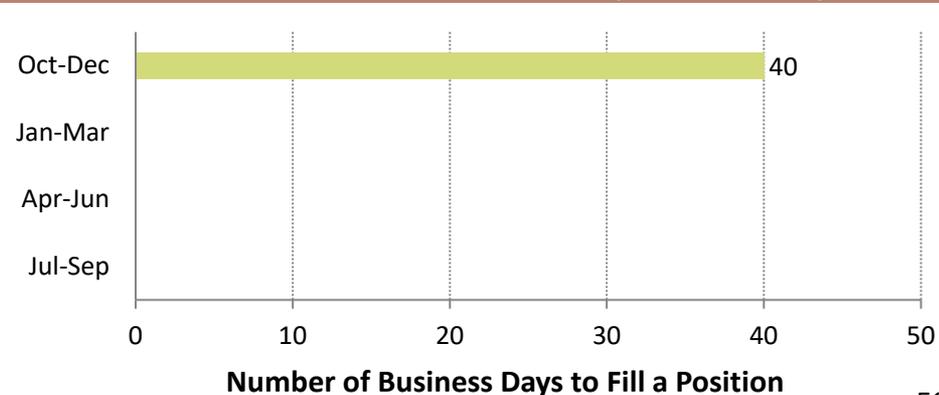
Responsible Department: Human Resources



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7

PROVIDING SERVICES/
MEASURING RESULTS

SERVICE AREA 7: OPEN GOVERNMENT



58. 311 CALL CENTER ANSWER RATE



Target: 96% of Calls Answered

About this measure:

This measure tracks the percent of calls answered from those that were received and placed in the 311 queue.

Why it is important:

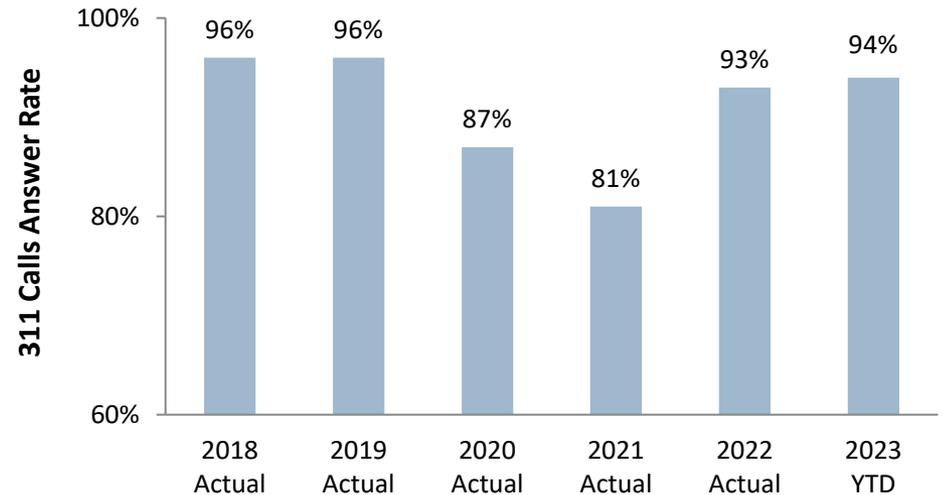
3-1-1 (210-207-6000) is the City's non-emergency phone number designated for residents inquiring about city services or events. 311 Customer Service Representatives are available seven days a week from 7am-7pm to answer questions and register resident concerns regarding a wide range of concerns including stray animals, potholes, garbage collection, overgrown yards, park maintenance, junk vehicles, etc. In FY 22, the 311 Call Center answered more than 785,000 calls and answered 93% of calls received. The answer rate represents a 15% increase in the answer rate from FY 21.

What is being done:

In FY 2022, the department received additional full-time positions to assist with answering more calls made to the 311 Call Center. The 311 Customer Service Office is open seven days a week and receives more than 1 million interactions including phone calls, emails, and requests via the 311 website and the new 311 Mobile App, which is free and available through iTunes and the Google Play markets. These additional channels are integrated with the 311 CRM system and facilitate the ability to submit service requests for departments including Animal Care Services, Development Services/Code Enforcement, Historic Preservation, Human Services, Metro Health, Parks and Recreation, Public Works, and Solid Waste Management. The total interactions for 311 in FY 22 was 1,018,917.

Responsible Department: 311 Customer Service

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*Decline in FY 2020 and 2021 was impacted by COVID.

CURRENT YEAR PERFORMANCE (BY QUARTER)

