ADOPTED OPERATING & CAPITAL BUDGET

FY 2022

CITY OF SAN ANTONIO TEXAS

San Antonio
Fiscal Year 2021-2022
Budget Cover Page
September 16, 2021

As required by section 102.007 (d) of the Texas Local Government Code, the City of San Antonio is providing the following Statement on this cover page of the adopted budget:

This budget will raise more total property taxes than last year's budget by an amount of $20,005,658 which is a 3.12 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is $11,285,354.

Of the $20,005,658 in added property tax revenue, $12,426,536 will be used in the City's General Fund for essential City services such as Police, Fire, Streets, Parks & Recreation and Code Enforcement. The remaining $7,579,122 will be used for debt service payments on debt issued for capital projects.

The City's FY 2022 Adopted Budget does not include a City property tax rate increase.

The members of the San Antonio City Council voted on the Ordinance adopting the City of San Antonio FY 2022 Budget as shown on the *"Agenda Voting Results"* sheets attached to this Budget Cover Page as Attachment I, which is made a part hereof for all purposes.

Property Tax Rate Comparison

	2021-2022	**2020-2021**
Property Tax Rate:	$0.55827/100	$0.55827/100
No New Revenue Rate (formerly called the Effective Tax Rate):	$0.55091/100	$0.54610/100
No New Revenue Maintenance & Operations Rate (formerly called the Effective Maintenance & Operations Tax Rate):	$0.34370/100	$0.34066/100
Voter Approval Rate (formerly called the Rollback Tax Rate):	$0.56722/100	$0.56407/100
Debt Rate:	$0.21150/100	$0.21150/100

Total debt obligation for San Antonio secured by property taxes: $2,276,290,000.

In FY 2022, the City will spend the sum of $272,683,203 on principal and interest payments on this indebtedness.

Attachment I

CITY COUNCIL MEETING

VOTE SLIP

2021-09-16-0678

Item # 4

DATE: 9/16/2021

Approve Funding for SA Mobility Coalition (Recusals)

NAME	ROLL CALL	MOTION	SECOND	Recuse	AYE	NAY	Abstain	Absent
Mario Bravo DISTRICT 1							X	
Jalen McKee-Rodriguez DISTRICT 2								X
Phyllis Viagran DISTRICT 3					X			
Dr. Adriana Rocha Garcia DISTRICT 4					X			
Teri Castillo DISTRICT 5					X			
Melissa Cabello Havrda DISTRICT 6				X				
Ana E. Sandoval DISTRICT 7				X				
Manny Peláez DISTRICT 8			X		X			
John Courage DISTRICT 9		X			X			
Clayton H. Perry DISTRICT 10					X			
Ron Nirenberg MAYOR				X				

COMMENTS:

CITY COUNCIL MEETING

VOTE SLIP

2021-09-16-0678

Item # 4

Approve Funding for Other Adult Technology Services (Recusals)

DATE: 9/16/2021

Name	Roll Call	Motion	Second	Recuse	Aye	Nay	Abstain	Absent
Mario Bravo District 1							X	
Jalen McKee-Rodriguez District 2					X			
Phyllis Viagran District 3				X				
Dr. Adriana Rocha Garcia District 4					X			
Teri Castillo District 5					X			
Melissa Cabello Havrda District 6					X			
Ana E. Sandoval District 7					X			
Manny Peláez District 8			X		X			
John Courage District 9		X			X			
Clayton H. Perry District 10					X			
Ron Nirenberg Mayor					X			

COMMENTS:

CITY COUNCIL MEETING

VOTE SLIP

2021-09-16-0678

Item # 4

DATE: 9/16/2021

Approve Funding for Alamo Area Metropolitan Planning Organization (Recusals)

Name	Roll Call	Motion	Second	Recuse	Aye	Nay	Abstain	Absent
Mario Bravo District 1							X	
Jalen McKee-Rodriguez District 2					X			
Phyllis Viagran District 3					X			
Dr. Adriana Rocha Garcia District 4					X			
Teri Castillo District 5					X			
Melissa Cabello Havrda District 6				X				
Ana E. Sandoval District 7								X
Manny Peláez District 8			X		X			
John Courage District 9		X			X			
Clayton H. Perry District 10					X			
Ron Nirenberg Mayor					X			

COMMENTS:

CITY COUNCIL MEETING

VOTE SLIP

2021-09-16-0678

Item # 4

DATE: 9/16/2021

Approve Funding for Communities in Schools (Recusals)

Name	Roll Call	Motion	Second	Recuse	Aye	Nay	Abstain	Absent
Mario Bravo District 1							X	
Jalen McKee-Rodriguez District 2					X			
Phyllis Viagran District 3					X			
Dr. Adriana Rocha Garcia District 4				X				
Teri Castillo District 5					X			
Melissa Cabello Havrda District 6					X			
Ana E. Sandoval District 7					X			
Manny Peláez District 8			X		X			
John Courage District 9		X			X			
Clayton H. Perry District 10					X			
Ron Nirenberg Mayor					X			

COMMENTS:

CITY COUNCIL MEETING

VOTE SLIP

Item # 4

DATE: 9/16/2021

2021-09-16-0678

Approve Funding for NSISD, SAFD and Police Retiree Health Care Fund, SA Fire and Police Investment Committee & NLC (Recusals)

Name	Roll Call	Motion	Second	Recuse	Aye	Nay	Abstain	No Vote /Absent
Mario Bravo District 1							X	
Jalen McKee-Rodriguez District 2					X			
Phyllis Viagran District 3					X			
Dr. Adriana Rocha Garcia District 4								X
Teri Castillo District 5					X			
Melissa Cabello Havrda District 6				X	X			
Ana E. Sandoval District 7					X			
Manny Peláez District 8			X		X			
John Courage District 9		X			X			
Clayton H. Perry District 10					X			
Ron Nirenberg Mayor					X			

COMMENTS:

CITY COUNCIL MEETING

VOTE SLIP

Item # 4

DATE: 9/16/2021

2021-09-16-0678

Approve Funding for Family Violence Services, Inc, and Child Advocates of San Antonio (Recusals)

Name	Roll Call	Motion	Second	Recuse	Aye	Nay	Abstain	No Vote /Absent
Mario Bravo District 1							X	
Jalen McKee-Rodriguez District 2					X			
Phyllis Viagran District 3					X			
Dr. Adriana Rocha Garcia District 4								X
Teri Castillo District 5					X			
Melissa Cabello Havrda District 6				X	X			
Ana E. Sandoval District 7			X		X			
Manny Peláez District 8				X				
John Courage District 9		X			X			
Clayton H. Perry District 10					X			
Ron Nirenberg Mayor					X			

COMMENTS:

CITY COUNCIL MEETING

VOTE SLIP

Item # 4

DATE: 9/16/2021

2021-09-16-0678

Approve Funding for San Antonio Ecomonic Development Corporation (Recusals)

Name	Roll Call	Motion	Second	Recuse	Aye	Nay	Abstain	No Vote /Absent
Mario Bravo District 1							X	
Jalen McKee-Rodriguez District 2					X			
Phyllis Viagran District 3					X			
Dr. Adriana Rocha Garcia District 4					X			
Teri Castillo District 5					X			
Melissa Cabello Havrda District 6				X				
Ana E. Sandoval District 7			X		X			
Manny Peláez District 8				X				
John Courage District 9		X			X			
Clayton H. Perry District 10					X			
Ron Nirenberg Mayor				X				

COMMENTS:

CITY COUNCIL MEETING

VOTE SLIP

Item # 4

DATE: 9/16/2021

2021-09-16-0678

Approve Funding for Alamo Area Council of Governments (Recusals)

Name	Roll Call	Motion	Second	Recuse	Aye	Nay	Abstain	No Vote /Absent
Mario Bravo District 1							X	
Jalen McKee-Rodriguez District 2					X			
Phyllis Viagran District 3					X			
Dr. Adriana Rocha Garcia District 4				X				
Teri Castillo District 5					X			
Melissa Cabello Havrda District 6					X			
Ana E. Sandoval District 7					X			
Manny Peláez District 8			X		X			
John Courage District 9		X			X			
Clayton H. Perry District 10				X				
Ron Nirenberg Mayor					X			

COMMENTS:

CITY COUNCIL MEETING

VOTE SLIP

Item # 4

DATE: 9/16/2021

2021-09-16-0678

Approve Funding for Northeast Corridor Enhancement Matching Grant Program (Recusals)

Name	Roll Call	Motion	Second	Recuse	Aye	Nay	Abstain	No Vote /Absent
Mario Bravo District 1							X	
Jalen McKee-Rodriguez District 2					X			
Phyllis Viagran District 3					X			
Dr. Adriana Rocha Garcia District 4					X			
Teri Castillo District 5					X			
Melissa Cabello Havrda District 6					X			
Ana E. Sandoval District 7					X			
Manny Peláez District 8			X		X			
John Courage District 9		X			X			
Clayton H. Perry District 10				X				
Ron Nirenberg Mayor					X			

COMMENTS:

CITY COUNCIL MEETING

VOTE SLIP

2021-09-16-0678

Item # 4

Approve Funding for Texas Municipal League (Recusals)

DATE: 9/16/2021

Name	Roll Call	Motion	Second	Recuse	Aye	Nay	Abstain	No Vote /Absent
Mario Bravo District 1							X	
Jalen McKee-Rodriguez District 2					X			
Phyllis Viagran District 3					X			
Dr. Adriana Rocha Garcia District 4					X			
Teri Castillo District 5					X			
Melissa Cabello Havrda District 6					X			
Ana E. Sandoval District 7					X			
Manny Peláez District 8			X		X			
John Courage District 9		X			X			
Clayton H. Perry District 10					X			
Ron Nirenberg Mayor				X				

COMMENTS:

CITY COUNCIL MEETING

VOTE SLIP

2021-09-16-0678

Item # 4

Approve Funding for BioMedSA (Recusals)

DATE: 9/16/2021

Name	Roll Call	Motion	Second	Recuse	Aye	Nay	Abstain	No Vote /Absent
Mario Bravo District 1							X	
Jalen McKee-Rodriguez District 2					X			
Phyllis Viagran District 3					X			
Dr. Adriana Rocha Garcia District 4					X			
Teri Castillo District 5					X			
Melissa Cabello Havrda District 6					X			
Ana E. Sandoval District 7			X		X			
Manny Peláez District 8				X				
John Courage District 9		X			X			
Clayton H. Perry District 10					X			
Ron Nirenberg Mayor				X				

COMMENTS:

CITY COUNCIL MEETING

VOTE SLIP

Item # 4

DATE: 9/16/2021

2021-09-16-0678

HEB, CPS Energy, San Antonio Economic Development Foundation, Project Quest, US Confernce of Mayors, anuja San Antonio, Musical Bridges Around the World, Mexican American Civil Rights Inst., Alamo Promise, Girl Scouts of SW Tx, San Antonio Economic Foundation, and Sister Cities International. (Recusals)

NAME	ROLL CALL	MOTION	SECOND	Recuse	AYE	NAY	Abstain	No Vote /Absent
Mario Bravo DISTRICT 1							X	
Jalen McKee-Rodriguez DISTRICT 2					X			
Phyllis Viagran DISTRICT 3					X			
Dr. Adriana Rocha Garcia DISTRICT 4					X			
Teri Castillo DISTRICT 5					X			
Melissa Cabello Havrda DISTRICT 6					X			
Ana E. Sandoval DISTRICT 7					X			
Manny Peláez DISTRICT 8			X		X			
John Courage DISTRICT 9		X			X			
Clayton H. Perry DISTRICT 10					X			
Ron Nirenberg MAYOR				X				

COMMENTS:

CITY COUNCIL MEETING

VOTE SLIP

2021-09-16-0678

Item # 4

DATE: 9/16/2021

Motion to Approve the Remainder of the FY 2022 Consolidated and Operating Captial Budget as Amended for the City of San Antonio.

Name	Roll Call	Motion	Second	Recuse	Aye	Nay	Abstain	Absent
Mario Bravo District 1							X	
Jalen McKee-Rodriguez District 2					X			
Phyllis Viagran District 3					X			
Dr. Adriana Rocha Garcia District 4					X			
Teri Castillo District 5					X			
Melissa Cabello Havrda District 6					X			
Ana E. Sandoval District 7					X			
Manny Peláez District 8			X		X			
John Courage District 9		X			X			
Clayton H. Perry District 10					X			
Ron Nirenberg Mayor					X			

COMMENTS:

CITY OF SAN ANTONIO
ADOPTED ANNUAL OPERATING AND CAPITAL BUDGET

FISCAL YEAR 2022

CITY MANAGER
ERIK WALSH

PREPARED BY:
OFFICE OF MANAGEMENT AND BUDGET

SCOTT HUIZENGA, DIRECTOR
ZACHERY KUENTZ, ASSISTANT DIRECTOR
FREDDY MARTINEZ, ASSISTANT DIRECTOR

Ramon Alcala	Stephanie Flores	Vivian Ruiz
Tisha Balderrama	Richard Foley	Sumina Samal
Kevin Campos	Liz Greene	April Sloan
Craig Dudek	Ashley Jackson	Edward Tapia
Marcos Faz	Simon Nicholson	Vanessa Vallejo

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

City of San Antonio Mayor and City Council
Fiscal Year 2022

Ron Nirenberg
Mayor

Manuel "Manny" Peláez
District 8

John Courage
District 9

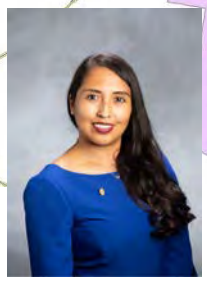
Ana Sandoval
District 7

Clayton Perry
District 10

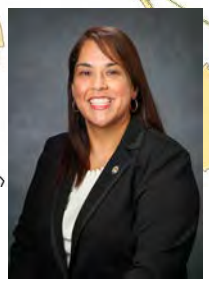
Melissa Cabello Havrda
District 6

Mario Bravo
District 1

Teri Castillo
District 5



Dr. Adriana Rocha Garcia
District 4



Phyllis Viagran
District 3

Jalen McKee-Rodriguez
District 2

CITY OF SAN ANTONIO

MAYOR AND COUNCIL

Ron Nirenberg
Mayor

Mario Bravo
District 1

Jalen McKee-Rodriguez
District 2

Phyllis Viagran
District 3

Dr. Adriana Rocha Garcia
District 4

Teri Castillo
District 5

Melissa Cabello Havrda
District 6

Ana Sandoval
District 7

Manuel "Manny" Peláez
District 8

John Courage
District 9

Clayton Perry
District 10

CITY MANAGER'S OFFICE

Erik J. Walsh
City Manager

María Villagómez, CPA
Deputy City Manager

Lori Houston
Assistant City Manager

Ben Gorzell, CPA
Chief Financial Officer

Roderick Sanchez
Assistant City Manager

David McCary
Assistant City Manager

Jeff Coyle
Assistant City Manager

Alex Lopez
Assistant City Manager

John Peterek
Assistant to the City Manager

EXECUTIVE TEAM

Paula Stallcup
311 Customer Service

Shannon Sims
Animal Care Services

Emily B. McGinn
Assistant to City Council

Jesus Saenz
Aviation

Jorge A. Perez
Building & Equipment Services

John Jacks
Center City Development & Operations

Andrew Segovia
City Attorney

Kevin W. Barthold
City Auditor

Debbie Racca-Sittre
City Clerk

Patricia Muzquiz Cantor
Convention & Sports Facilities

Krystal Jones *(Interim)*
Arts & Culture

Michael Shannon
Development Services & Code Enforcement

Brenda Hicks-Sorensen
Economic Development

Troy Elliott, CPA
Finance

Charles N. Hood
Fire Chief

Jeff Coyle *(Interim)*
Government & Public Affairs

Claude Jacob
Metro Health

Shanon Miller
Historic Preservation

Renee Frieda
Human Resources

Melody Woosley
Human Services

Craig Hopkins
Information Technology Services

Brian Dillard
Innovation

Ramiro Salazar
Library

Scott Huizenga
Management & Budget

Carla Obeldo
Municipal Court

Andrew Segovia *(Interim)*
Diversity Equity & Inclusion

Veronica R. Soto
Neighborhood and Housing Services

Homer Garcia III
Parks & Recreation

Bridgett White
Planning Development

William McManus
Police Chief

Dr. Sarah Baray
Pre-K 4 SA

Debra Ojo
Risk Management

David Newman
Solid Waste Management

Douglas R. Melnick
Sustainability

Razi Hosseini, P.E.
Public Works

Tomika Monterville
Transportation

Colleen Swain
World Heritage Office

Michael Ramsey
SA: Ready to Work

Mark Carmona
Chief Housing Officer

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CITY OF SAN ANTONIO

MISSION STATEMENT

We deliver quality City services and commit to achieve San Antonio's vision of prosperity for our diverse, vibrant, and historic community.

GOALS

- San Antonio will be a safe and clean community.
- San Antonio will be a city that maximizes its citizens' well-being and human potential while capitalizing on its cultural diversity.
- San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.
- San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.
- San Antonio will promote its unique resources to become a premier visitor and convention destination.
- San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.
- San Antonio will provide the institutional foundation to support government and promote public trust and awareness.

excellence in all **we** do

COREValues

City of San Antonio

Teamwork • Integrity • Innovation • Professionalism

TEAMWORK

We work together to make San Antonio better.

We share goals and hold ourselves and each other accountable.
We take ownership of the team's work and personally commit to finding solutions.
We communicate effectively by sharing information, skills, and knowledge to achieve success.
We reach across teams for better outcomes.
We support the growth and development of all members of the team.
We share and celebrate success by valuing and recognizing each contribution.

•••••

INTEGRITY

We model ethical behavior.

We do the right thing, always.
We appropriately question actions inconsistent with our core values.
We make honesty and transparency the foundation for all actions.
We are accountable at all levels.
We avoid the appearance of impropriety.

•••••

INNOVATION

We are driven by continuous improvement.

We find new ways to make things better.
We optimize results by working smarter.
We are empowered to take risks, learn and grow.
We learn from our failures and our successes.

•••••

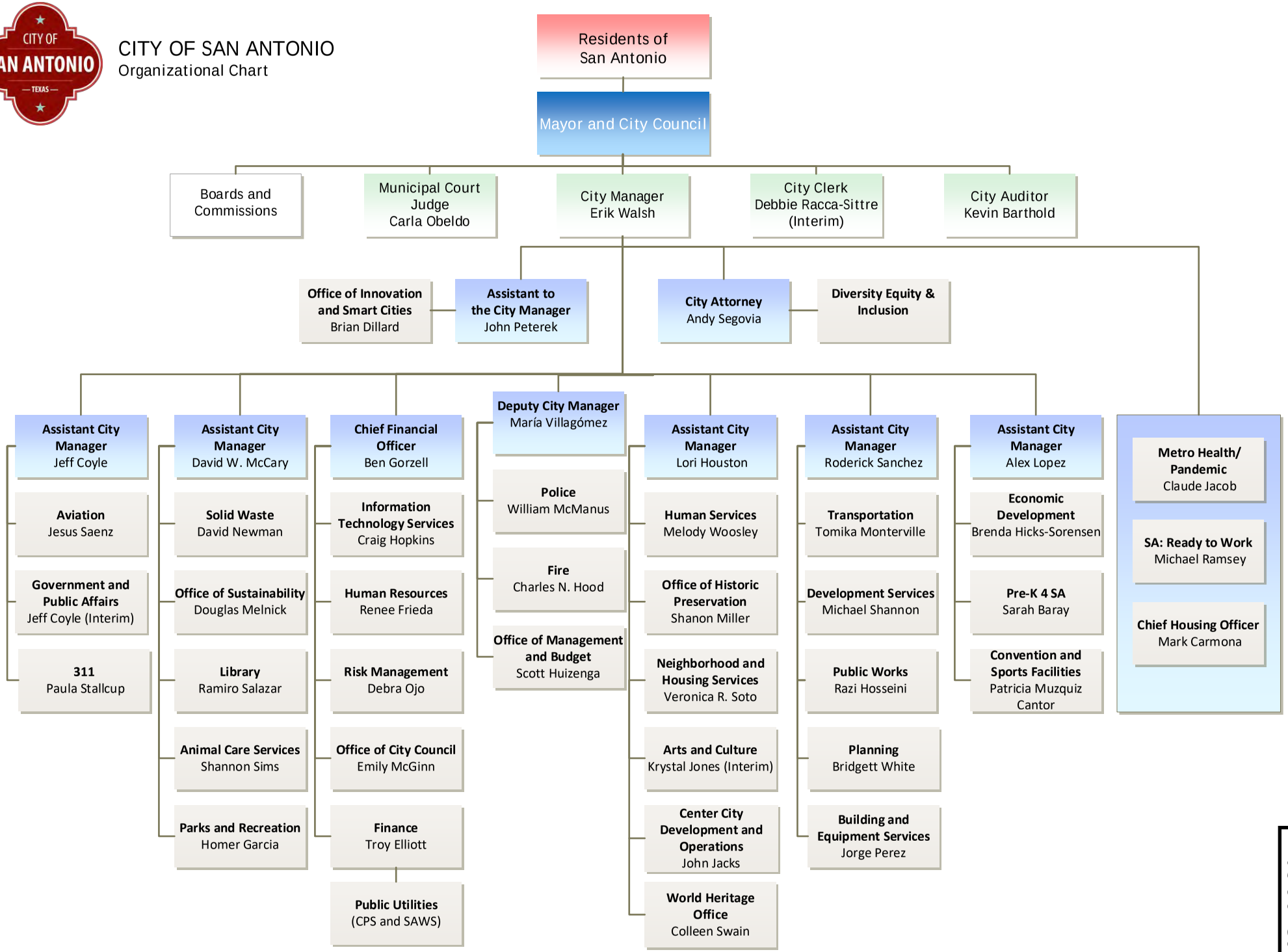
PROFESSIONALISM

We are qualified, skilled and committed.

We personally commit to continuous improvement and professional growth.
We take pride in producing high-quality work and delivering exceptional service to internal and external customers.
We exhibit pride in professional appearance, language and behavior.
We assume responsibility for a clean and safe work area.
We maintain composure in challenging situations.
We respect others, express sincere appreciation, and positively influence those around us.
We are dedicated ambassadors for the City of San Antonio and the community.

•••••

CITY OF SAN ANTONIO
Organizational Chart



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The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of San Antonio for its annual budget for the fiscal year beginning October 1, 2020 and ending September 30, 2021.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

This award is valid for a period of one year only. We believe that our FY 2022 Budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for the Distinguished Budget Presentation Award.

BUDGET GUIDE

Guide to the Budget Document

Budget Guide

Overview

This overview is designed to assist the reader in the use and comprehension of the City of San Antonio's Adopted Budget Document. The Annual Operating Budget serves as a policy document, a financial plan, an operations guide, and a communications device for the City. It is the foundation for the City's allocation of resources toward service delivery plans providing quality services, targeted investments, and continued improvements. It also encapsulates incremental changes addressing service requirements and builds upon initiatives funded in prior years, while establishing new direction for programs. The Budget Document is used to evaluate the effectiveness of City programs and services while providing extensive information on municipal operations.

Budget Sections

The Budget Document is arranged in eight sections that are separated by their respective tabs. Below is a brief description of the materials found in each of the sections.

- Budget Guide
- Budget Summary
- Revenue Detail
- Program Changes
- Source and Use of Funds Statements
- City Service Plans
- Capital Improvement Plan
- Appendix

Budget Guide This section is intended to provide the reader a summary of what is contained in the Budget Document. An additional goal of this section is to educate the user on the City of San Antonio's financial and budget policies.

Budget Summary This section contains the City Manager's transmittal letter, budget highlights, budget summary, and community profile. The transmittal letter is the City Manager's message to the Mayor and City Council highlighting significant funding changes in the Adopted Budget. The budget highlights section is the document provided to the public that presents a summary of the revenues the City will collect, the funds the City will spend, and program changes that have been adopted for service delivery. The budget summary provides the reader with a synopsis of the Adopted Budget. Finally, the community profile provides an overview of the City's culture and history, local economy, and prospective outlook on the City's future economic growth.

Revenue Detail This section contains a detailed description of the General Fund and major Other Funds revenues, specifically the three principal sources: City Sales Tax, CPS Energy payments, and

Property Tax. It also details adopted changes to revenues (new or enhanced revenues) for the General Fund and Other Funds.

Program Changes This section includes a listing by fund of programmatic changes to the budget sorted by:

- **Improvements** - Service enhancements or new programs added to the budget
- **Mandates** - Spending required by Federal, State, or Local ordinance or other contractual obligations of the City
- **Efficiencies** - Reduced or re-aligned spending resulting from a change of operation or efficiencies within a program(s)

This section also includes a schedule of City personnel including changes in staffing levels, grant-funded positions, and the City's adopted Holiday Schedule.

Source and Use of Funds Statements This section is organized by fund and contains a schedule of revenues and expenses for each City fund. First a summary overview of all funds is presented followed by detailed fund schedules arranged by fund type: Tax Supported Funds, Special Revenue Funds, Enterprise Funds, Expendable Trust Funds, Internal Service Funds, Self-Insurance Funds, and Debt Service Funds. Additionally, a summary schedule of grants is listed.

City Service Plans This section is organized by department and provides the reader a better understanding of the services provided by each department and the sources of funding that support these services. Individual department summaries contain an explanation of each department's particular function, outline of department goals and objectives, their funding levels, personnel counts, and performance measures. For further explanation on this section, see the City Service Plans Overview found immediately following the City Service Plans tab.

Capital Improvement Plan This section consists of the City's six-year Capital Improvement Plan. The six-year program represents the City's long-range physical infrastructure development and improvement plan. This section details the types of debt issued by the City which include General Obligation Bonds, Certificates of Obligation, Tax Notes, Revenue Bonds, Revenue Notes, and other funds such as cash from operating funds.

Appendix This section is designed to assist the user in locating information within the document or in obtaining additional information. It contains Statistical Data, a Glossary, Acronyms, and Performance Measure Definitions.

Financial & Budget Policies

Financial and Budget Policies

Introduction

Each year, the City of San Antonio develops a balanced budget with guidance from the Mayor and City Council and community input from residents. The budget is prepared in accordance with Texas State Law, the San Antonio City Charter, and Generally Accepted Accounting Principles. The Adopted Budget is required to be balanced where revenues that the City has authority to levy must be sufficient to cover expenditures. The budget process includes multiple phases, each of which requires a joint effort by government leaders and City staff. This section explains the City's financial and budget policies, including the budget process, timeline, budget document, revenues, and expenditures associated with the budget.

Budget Process and Timeline

The City of San Antonio's fiscal year begins on October 1 and ends September 30. Each year, the City Manager, following certain required timelines, decides on key dates that will be used for each phase of the budget process. The phases include (1) a Five-Year Financial Forecast and Trial Budget, (2) a goal-setting session for City Council, (3) a Proposed Budget for the upcoming fiscal year, (4) public hearings on the Proposed Budget and tax rate, and (5) an Adopted Budget for the next fiscal year. Please refer to the Budget Schedule and Process Chart for additional details.

Five-Year Financial Forecast and Trial Budget Approximately five months before budget adoption, the Five-Year Financial Forecast is presented to the City Council. The forecast is intended to provide the City Council and the community with an early financial outlook for the City of San Antonio and to identify significant issues that need to be addressed in the budget development process. Future revenues and expenditures are taken into account in an effort to determine what type of surplus or deficit the City will face during the next five years. This forecast is crucial for government leaders when faced with making financial decisions. To give City Council and the Community an opportunity to provide feedback on the FY 2022 Budget, prior to the Proposed Budget in August, a Trial Budget was also presented to the City Council. The Trial Budget included certain revenue and expenditure assumptions, as well as proposing targeted improvements for the FY 2022 Budget.

Goal-Setting Session After the financial position of the City is presented to the City Council, Council is asked to identify the strategic goals and service delivery priorities for the next three to five years. These goals and priorities are used as a general guide to develop the plan for the Adopted Budget. During this session the City Council is also asked to review the City's financial policies and has the option to revise or remove policies determined to be outdated.

Public Input This year, residents and City Council were given various opportunities to participate in the budget process. As in previous years, the SASpeakUp campaign included a website, community budget survey and opportunities to participate via social media, text message and phone. Due to unprecedented circumstances brought about by the COVID-19 pandemic, the City focused on hosting virtual and in-person meetings in each Council District while incorporating options such as a dial-in/listen live, TVSA broadcast and SMS messaging to ensure all residents had the opportunity to participate. Virtual meetings offered a way for residents to learn about the budget and ask both live and pre-submitted questions. A citywide Telephone Town Hall was also added after all District meetings took place to allow residents another opportunity to share their feedback. This year's budget survey was promoted and administered digitally, and also included grassroots and print promotion. Through these venues, City Council and City staff were able to assess the needs and desires of the community and obtain a strong number of survey responses and participation.

Proposed Budget The City Manager presents the Proposed Budget to City Council, demonstrating how the Council's goals and objectives have been addressed. Correspondingly, the Proposed Budget, in accordance with the Texas Local Government Code, must be filed with the municipal clerk 30 days before the tax levy is made for the fiscal year.[i]

Public Hearings After presenting the Proposed Budget to City Council, at least one public hearing must be held. Public notice of the hearing must be given at least 10 days in advance.[ii] The first hearing must be held at least 15 days after the Proposed Budget was presented, but before the tax levy.[iii] Special notice of the public hearing must also be published in at least one county-circulated newspaper. This newspaper notice should be posted no earlier than 30 days and no later than 10 days before the hearing. The City has traditionally held two or more public hearings concerning the budget process in which all residents are encouraged to participate.

Adopted Budget Before adopting the budget, City Council may choose to change any aspect of the Proposed Budget, as long as the changes result in a balanced budget. The budget must be approved not later than September 27th of each year. A copy of the budget, as finally adopted, is filed with the City Clerk and the County Clerk of Bexar County. The final budget is made available for the use of all departments, offices and agencies of the City, and for the use of interested persons, agencies, and civic organizations.[iv]

Budget Amendments

At any time during the fiscal year, upon written recommendation of the City Manager, the City Council may transfer any unencumbered appropriation balance or any portion within a department, office, or agency to another. The expenditures of the City, by Charter, shall not exceed the total appropriation of the fiscal year.

The City Charter also gives the City Manager the authority to transfer appropriations within funds. The budget may also be amended by submitting an ordinance to the City Council for approval. The ordinance must include substantiated and analyzed reasoning for the amendment.

Budget Basis

General Fund, Special Revenue Funds, Debt Service Funds, and Trust and Agency Funds are budgeted on a modified accrual basis. Revenue is recognized as soon as it is measurable and available. Revenue is considered to be available when it is collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenue to be available if it is collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred. However, debt service expenditures, as well as expenditures related to compensated absences, are recorded only when payment is due. Encumbrances are recognized by governmental funds in the year of commitment since they represent a commitment of funding for goods or services.

Proprietary funds, which include enterprise and internal service funds, are budgeted on a full accrual basis, with the exception of expenses associated with long-term obligations such as certain personnel costs (compensated absences, pension, and OPEB) debt service payments, and capital outlay. For these items, the City budgets for the payments that are expected to be paid during the fiscal year and for the revenues once billed. Encumbrances are recognized by enterprise and internal service funds in the year of commitment since they represent a commitment of funding for goods or services.

Except for differences noted, the basis of accounting and budgeting in the City are the same: modified accrual for governmental funds and full accrual for proprietary funds. However, the fund structure of the budget differs from the Comprehensive Annual Financial Report of the City.

Under State Law, the budget must be balanced. A balanced budget is achieved when planned expenditures can be met by current income from taxation and other government receipts such as user fees.

The difference between planned expenditures and revenues is called Fund Balance. For the purposes of this document, two different calculations are utilized. For the General Fund, the unreserved, undesignated portion of fund balance is reported. For other funds, fund balance is reported as current revenues less current expenses less reserves for encumbrances, prepaid balances and inventories. For multi-year funds, reserves for encumbrances are not excluded.

Gross Ending Balance for non-General Fund entities refers to fund balance before any reserves are taken into account. Net Ending Balance is a fund's final ending balance after reserves.

Financial reserves for non-General Fund funds are determined on a fund-by-fund basis. Some funds calculate reserves as a certain percentage of the budget (e.g., 10% of total revenues or 5% of expenditures) while others calculate reserves in an amount equivalent to 2-3 months of operating budgets.

Major Revenues Major General Fund Revenues include Property Tax, Sales Tax, and City Public Service (CPS) Energy revenue. Property taxes are levied on both real and personal property according to the property's value and the tax rate. The estimated property tax revenue to the General Fund for FY 2022 is $410 million dollars. Sales taxes are dependent on the local economy and are paid to the City for the sale of certain goods and services. San Antonio's current sales tax rate is 8.25%, of which 1% is dedicated to the General Fund. The estimated sales tax revenue to the General Fund for FY 2022 is $337 million dollars. The remaining portion of the sales tax is dedicated to the State, other City restricted funds, and VIA Metropolitan Transit. The City receives 14% of all CPS gas and electric customer revenues from CPS as a return on investment and payment in lieu of taxes. The FY 2022 budgeted CPS revenue is $361 million. These three major revenue sources combined account for 88% of the available General Fund resources.

Other significant fund revenues include the Solid Waste Fee, the Hotel Occupancy Tax (HOT), and the Storm Water Fee. The Adopted Budget includes no rate change in FY 2022 for the Solid Waste monthly fee. In addition, the medium cart (64 gallon) will be the default size for new customers. The Storm Water monthly fee uses an impervious cover methodology, which assesses fees based on rate and volume of storm water runoff. The current HOT rate is 16.75% and is levied on every hotel room night charged. The City receives 7% of this tax for tourism-related operations and 2% as a dedicated source of revenue to pay debt service and fund capital improvements for the Henry B. Gonzalez Convention Center Complex. Please refer to the Revenue Detail Section of the Budget Document for additional details.

Major Expenditures The FY 2022 General Fund budget is $1.36 billion. Public Safety expenses for Police and Fire services total $859 million and encompass 63.2% of the General Fund budget. Street Maintenance and Parks and Recreation expenses account for $159 million of the budget. The other 25% of the budget provides funding for various City departments including Human Services, Library, Municipal Court, Health, Animal Care, Code Enforcement, and others.

Budget Controls

Budgetary compliance is a significant tool for managing and controlling governmental activities, as well as ensuring conformance with the City's budgetary limits and specifications. The objective of budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by City Council. Budgetary controls, levels at which expenditures cannot legally exceed appropriated amounts, are established by function and activity within

individual funds. The City utilizes an encumbrance system of accounting as one mechanism to accomplish effective budgetary controls. Encumbered amounts lapse at year-end. However, encumbrances generally are appropriated as part of the following year's budget.

Accounting Basis

The Comprehensive Annual Financial Report shows the status of the City's finances on a basis of Generally Accepted Accounting Principles (GAAP). In most cases, this conforms to the way the City prepares its budget. All governmental funds are accounted for using the current financial resources measurement focus and the modified accrual basis of accounting. This means that current assets and current liabilities are generally the primary balances included on the balance sheets. Deferred inflows and outflows are used to account for remaining non-current balances. Revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred. However, compensated absences, debt service expenditures, claims, judgments, and arbitrage are recorded only when the liability is matured.

Proprietary and Fiduciary Funds are accounted for using the accrual basis of accounting. The revenues are recognized when earned, and expenses and related liabilities, including claims, judgments, and compensated absences, are recognized when incurred. These funds are accounted for on a cost of services or "economic resources" measurement focus. Consequently, all assets and all liabilities (whether current or non-current) associated with the activity are included on balance sheets. The reported Proprietary Fund net position is segregated into three components: (1) net investment in capital assets, (2) restricted, and (3) unrestricted. Proprietary fund operating statements present increases (revenues) and decreases (expenses) in net position.

The accounts of the City are organized by fund. Each fund is considered a separate accounting entity with a set of self-balancing accounts comprised of its assets, liabilities, deferred inflow and outflows, fund equity, revenues, and expenditures or expenses. Each fund is included in the Comprehensive Annual Financial Report; however, certain funds (Grant Funds, Community Service Funds, Capital Project Funds, Permanent Funds, and Fiduciary Funds) are excluded from the budget process due to these funds being held by the City in a trustee capacity or held in a custodial relationship with individuals, private organizations, or other governments.

Fund Types

General Fund of the City accounts for all financial resources except those required to be accounted for in another fund.

Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted or committed to expenditures for specified purposes (other than debt service and capital projects).

Enterprise Funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the expenses of providing goods or services to the general public on a continuing basis should be financed or recovered primarily through user charges, or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

Expendable Trust Funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds.

Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governmental units, on a cost-reimbursement basis. The City's self-insurance programs, data processing programs, other internal service programs, and Capital Management are accounted for in this fund type.

Debt Service Funds are used to account for the resources that are being accumulated for debt principal, interest, and related costs.

Capital Budget

The Adopted FY 2022 through 2027 Capital Budget details the City's physical infrastructure development and improvement plan. Capital projects in the six-year program address general government, public health and safety, recreation and culture, and transportation functions.

Direct and Indirect Cost

The City of San Antonio incurs both direct and indirect costs in the performance of its responsibilities. Direct costs are costs that can be readily identified with a specific cost, objective, or program. Indirect costs are costs necessary for the effective and efficient operation of City programs, which cannot be readily identified to a specific cost objective or program without effort disproportionate to results achieved.

The City incorporates two sets of principles into its policies and procedures related to the recovery of costs from funding sources. Principles related to all funding sources are incorporated within Generally Accepted Accounting Principles (GAAP) as recognized by the Governmental Accounting

Standards Board (GASB). In addition, principles and procedures, which have been followed for recovery of costs on Federal awards, are presented in U.S. Office of Management and Budget 2 CFR Chapter I, Chapter II, Part 200, et al. "Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards."

Indirect Cost Identification The City recovers indirect costs through the development and application of departmental indirect cost rates. Rates are developed and documented in the City's departmental indirect cost rate proposal. Rates include both City-wide central services costs and departmental administrative and support costs. The identification and allocation of City-wide central service costs is documented in the City's Federal 2 CFR Part 200 Cost Allocation Plan. The Plan is prepared and documented in accordance with the 2 CFR Part 200 policies and procedures. Central service costs included in FY 2022 rates are documented in the City's Plan based on actual expenditures and data incurred during the fiscal year ended September 30, 2020.

Department administrative and support costs included in the rate are those costs incurred for the benefit of all programs and activities of a department. Costs are recorded in administrative and support unit cost centers. Administrative and support costs are identified and documented in each department's indirect cost rate proposal. All costs included in the development of departmental rates have been reconciled to the City's Comprehensive Annual Financial Report for the fiscal year ended September 30, 2020.

Pensions The City of San Antonio participates in two types of contributory retirement plans. These are funded plans covering full-time employees. The first is the Fire and Police Pension Plan, which is a pension fund and is a single-employer defined benefit retirement plan established in accordance with the laws of the State of Texas. The City provides retirement benefits for all eligible full-time Fire and Police employees through the Pension Fund. The second is the Texas Municipal Retirement System (TMRS). The TMRS is a statewide agent multiple employer public employee retirement system created by law in 1947 to provide retirement, disability, and death benefits to all eligible employees. The plan's provision and contribution requirements are adopted by the governing body of the City within the options available in the state statutes governing TMRS and within the actuarial constraints in the statutes. The City provides benefits for all eligible employees (excluding firefighters and police officers) through a nontraditional, joint contributory, hybrid defined benefits plan administered by TMRS.

Self-Insurance The Self-Insurance Programs are established to account for the administration of all tort claims against the City and for the operations of the City's employee benefit programs. Included in the Self-Insurance Programs are the Insurance Reserve Program, Employee Benefits Program, Workers Compensation Program, Extended Sick Leave Program, and Employee Wellness Program.

Property Taxes and Debt Limit

The FY 2022 Adopted Budget includes $410 million in maintenance and operations support for the General Fund from property taxes. The FY 2022 Adopted Budget maintains the City's property tax rate at 55.827 cents per $100 of valuation.

The property tax rate consists of two components: Maintenance and Operations (M&O) and Debt Service. The FY 2022 M&O rate is 34.677 cents per $100 of taxable valuation. The FY 2022 M&O rate maintains the FY 2021 M&O rate. Funds from this component of the property tax receipts are deposited in the General Fund and are used to pay for recurring and one-time expenses. The Debt Service component is determined by the City's debt service requirements. The FY 2022 Debt Service rate is 21.150 cents per $100 of taxable valuation. This debt service tax rate is the same tax rate as FY 2021. Property tax revenue from this component is deposited in the Debt Service Fund and is used exclusively to pay the principal and interest on outstanding debt. These two components together provide for a total tax rate for FY 2022 of 55.827 cents per $100 of taxable valuation.

Debt Service The City issues debt for the purpose of financing long-term infrastructure capital improvements and short-term projects. Some of these projects have multiple sources of funding which include debt financing. Infrastructure, as referred to by the City, means the basic physical and organizational structures and facilities provided by government to support a community's basic human needs, economic activity, safety, education, and quality of life. Types of debt issued by the City include bonds, tax notes, certificates of obligation, revenue notes, and revenue bonds. General obligation, tax notes, and certificates of obligation are pledged by ad valorem taxes. Revenue bonds are utilized to finance long-term capital improvements for enterprise and self-supporting operations, such as improvements to the City's Airport System, Expansion of the Convention Center, and the City's Municipal Drainage Utility System ("Storm Water System").

The long-term infrastructure financing process commences with the identification of major projects throughout the City to be financed with debt. These City-wide projects typically involve health and public safety, street improvements, drainage, flood control, construction and improvements to municipal facilities, as well as quality of life enhancements related to libraries and municipal parks. Major projects that are financed with ad valorem tax-supported bonds are presented to the electorate for approval. Upon voter approval, the City is authorized to issue ad valorem tax-supported bonds to finance the approved projects. Bond elections are held to ascertain the needs of the community. The short-term financing process includes interim financing and various projects. Revenue bonds do not require an election and are sold as needed for construction, expansion, and/or renovation of facilities in amounts that are in compliance with

revenue bond covenants. The process for any debt issuance begins with the budget process and planned improvements to be made during the ensuing fiscal year.

Utilization of comprehensive financial analysis and computer modeling in the City's ad valorem Debt Management Plan incorporates numerous variables such as sensitivity to interest rates, changes in assessed values, annexations, current ad valorem tax collection rates, self-supporting debt, and fund balances. The analytical modeling and effective debt management has enabled the City to maximize efficiencies through refunding and debt structuring. Strict adherence to conservative financial management has allowed the City to meet its financing needs while at the same time maintaining its strong ratings. The City's current General Obligation credit ratings are as follows:

City of San Antonio General Obligation Credit Ratings	
Standard & Poor's	AAA
Moody's Investors Service	AAA
Fitch Ratings	AA+

Debt Limitations The amount of ad valorem tax-supported debt that the City may incur is limited by City Charter and by the Constitution of the State of Texas. The City Charter establishes a limitation on the general obligation debt supported by ad valorem taxes to an amount not to exceed 10% of the total assessed valuation.

The Municipal Finance Law of the State and the City Charter provide that the ad valorem taxes levied by the City for general purposes and for the purpose of paying the principal and interest on the City's indebtedness must not exceed $2.50 for each $100 of assessed valuation of taxable property. There is no constitutional or statutory limitation within the $2.50 rate for interest and sinking fund purposes; however, the Texas Attorney General has adopted an administrative policy that prohibits the issuance of debt by a municipality, such as the City, if its issuance produces debt service requirements exceeding that which can be paid from $1.50 of the foregoing $2.50 maximum tax rate calculated at 90% collections. In addition, Section 1331.051, Texas Government Code, and the City Charter prohibit the total debt of the City from exceeding 10% of the total assessed valuation of property shown by the last assessment roll, and the City Charter excludes (1) any indebtedness secured in whole or in part by special assessments, (2) the debt of any improvement district, and (3) any indebtedness secured by revenues, other than taxes of the City or of any department or agency thereof.

Long-Term Debt Planning The City employs a comprehensive multi-year, long-term capital improvement planning program that is updated annually. Debt management is a major

component of the financial planning model which incorporates projected financing needs for infrastructure development that is consistent with the City's growth, while at the same time measuring and assessing the cost and timing of each debt issuance.

Capitalization Thresholds

Thresholds and useful lives have been established for each asset class as summarized in the following table.

Asset Class	Useful Life (Years)	Capitalization Threshold
Buildings	10-40	$100,000
Improvements (other than buildings)	10-40	100,000
Infrastructure	10-100	100,000
Intangibles	5-40	100,000
Machinery and Equipment	5-20	5,000
Computer Equipment and Software	5-10	5,000
Automotive Equipment	5-10	5,000
Sidewalks	20+	5,000

[i] Texas Local Government Code Chapter 102, Subsection 102.005.
[ii] San Antonio City Charter Article 7, Section 82.
[iii] Texas Local Government Code Chapter 102, Subsection 102.006.
[iv] San Antonio City Charter Article 7, Section 82

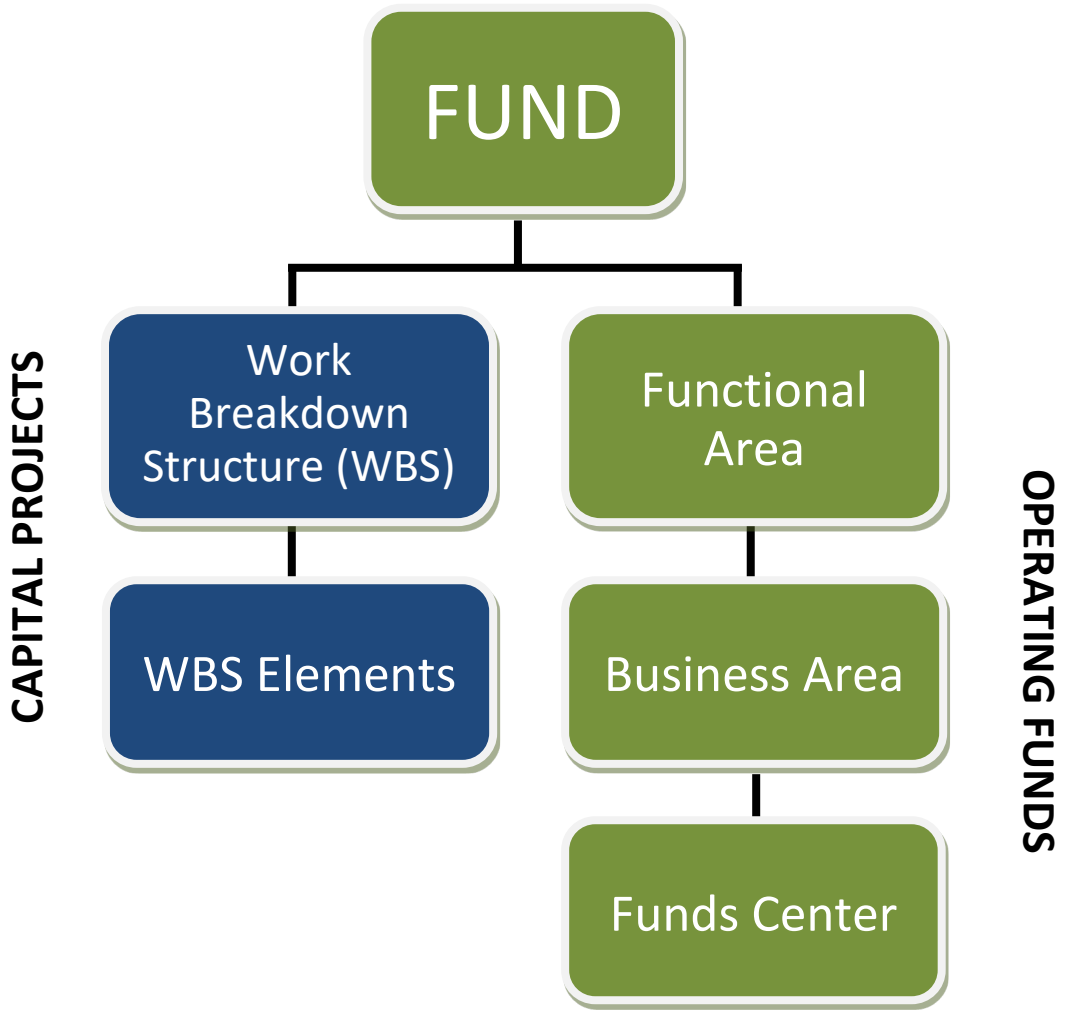
Accounting Structure

Chart of Accounts

The purpose of structuring a financial system is to organize and identify the sources and uses of funds, revenues, expenditures, and any related activities and to allow for the maintenance, retention, and retrieval of this information. This chart does not provide information about Grant Funds.

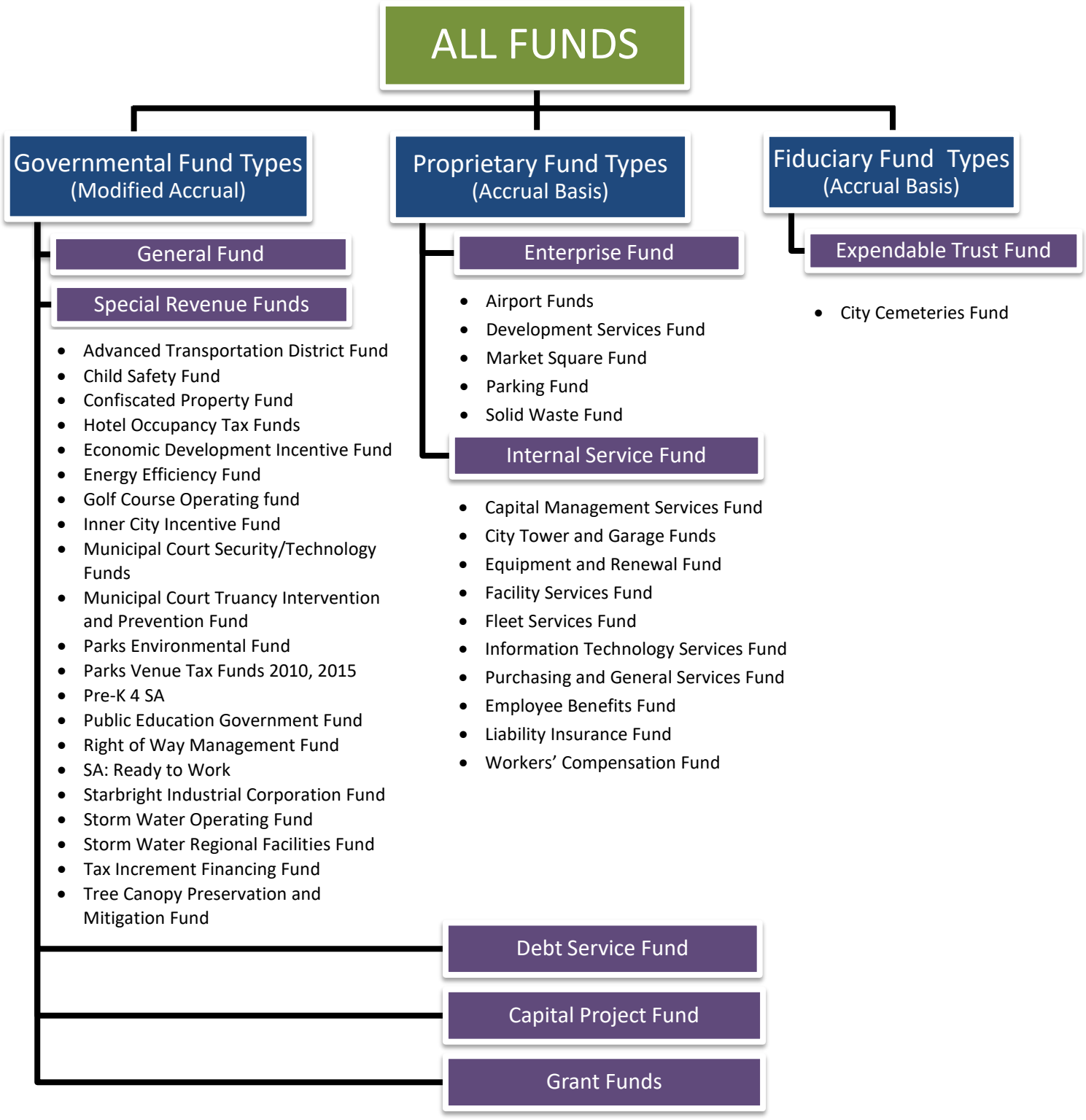
The first step in accessing financial information is identifying the Fund (e.g. General Fund, Airport Fund) which contains the desired data. The next step is identifying the Functional Area (e.g. Administrative Management) or the Work Breakdown Structure (WBS; utilized for capital projects; e.g. River Walk Master Plan Improvements).

After identifying the Functional Area or the WBS, access is available to either the WBS Individual Elements (e.g. Design, Engineering, or Construction) or Business Area (e.g. Public Works) level. The Department level then provides access to the Funds Center.



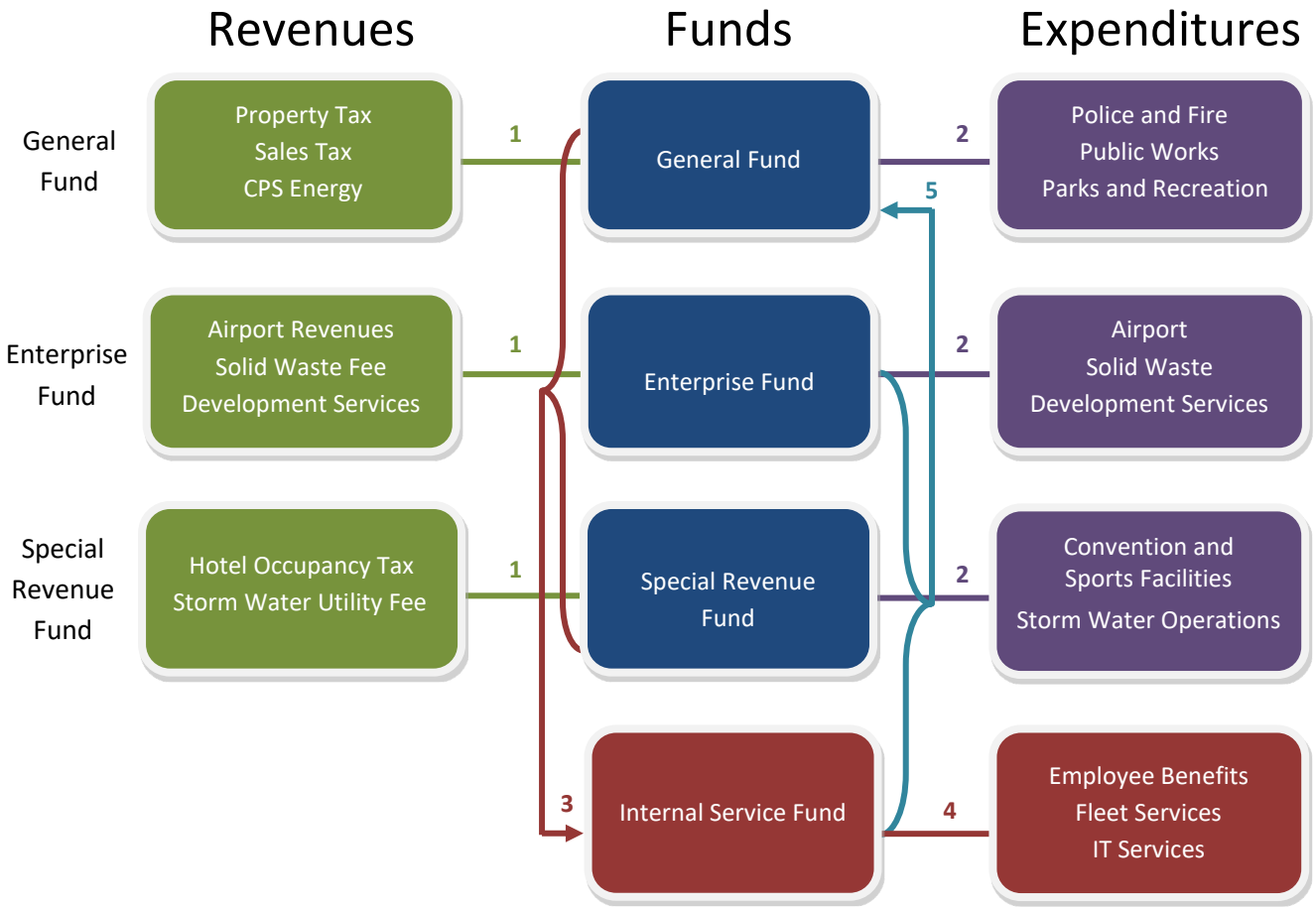
Fund Structure Overview

The chart below represents the various fund types contained within the City of San Antonio's Adopted Budget, including their budgetary basis. The City has additional funds that are audited but not included in the budget because assets are held by the City in a trustee capacity for other entities. These funds include additional special revenue funds, such as grants and donation/contributions, as well as certain fiduciary funds, such as agency funds.



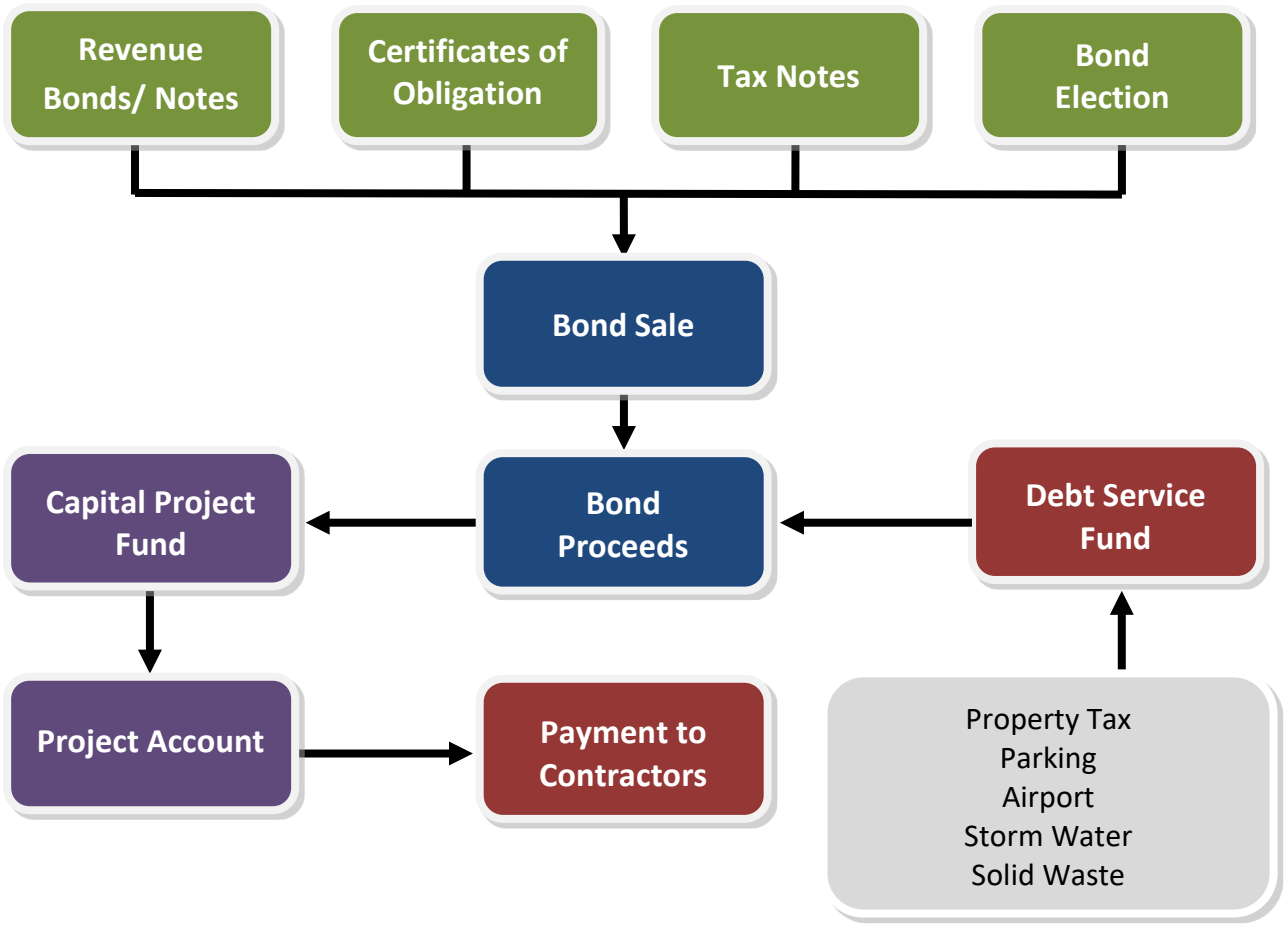
Operating Flow of Funds

1. Revenues are paid into funds, such as the General Fund and Enterprise Funds, as a result of specific activities such as the following:
    a. General Fund Revenues – Property Tax, Sales Tax, CPS Energy Payment, and Fines
    b. Special Revenue Fund Revenues – Hotel Occupancy Tax, Advanced Transportation District Sales Tax Revenue, and Storm Water Utility Fees
    c. Enterprise Fund Revenues – Airport Revenues, Parking Fees, and Solid Waste Fees
2. Expenditures are made from funds, such as the General Fund and Enterprise Funds, to support activities related to each such as the following:
    a. General Fund Departments – Police, Fire, Public Works, and Parks
    b. Special Revenue Funds – Convention Facilities, Advanced Transportation District, and Storm Water Operations
    c. Enterprise Fund Departments – Airport, Development Services, and Solid Waste Management
3. General Fund, Special Revenue Fund, Enterprise Fund, and other User Departments make payments into Internal Service Funds to support internal City administrative operations
4. Internal Service Funds support specific Departments/Services: Capital Management Services, Facility Services, Fleet Services, Information Technology Services, City Tower Funds, and Self-Insurance
5. Non-General Fund funds (Special Revenue, Enterprise, and Internal Service Funds) contribute funds back to the General Fund toward the cost of services provided to the General Fund

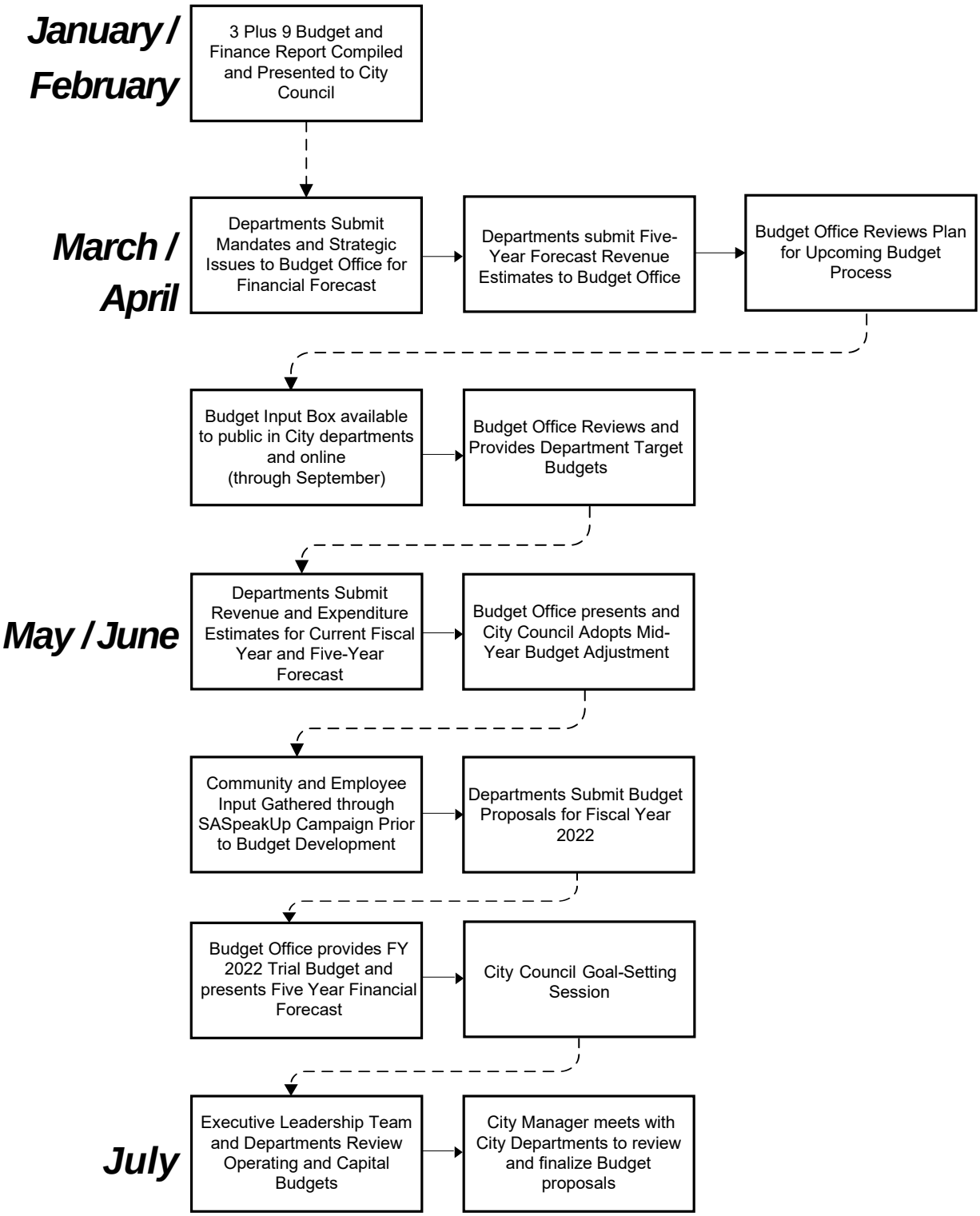


Debt Service Flow of Funds

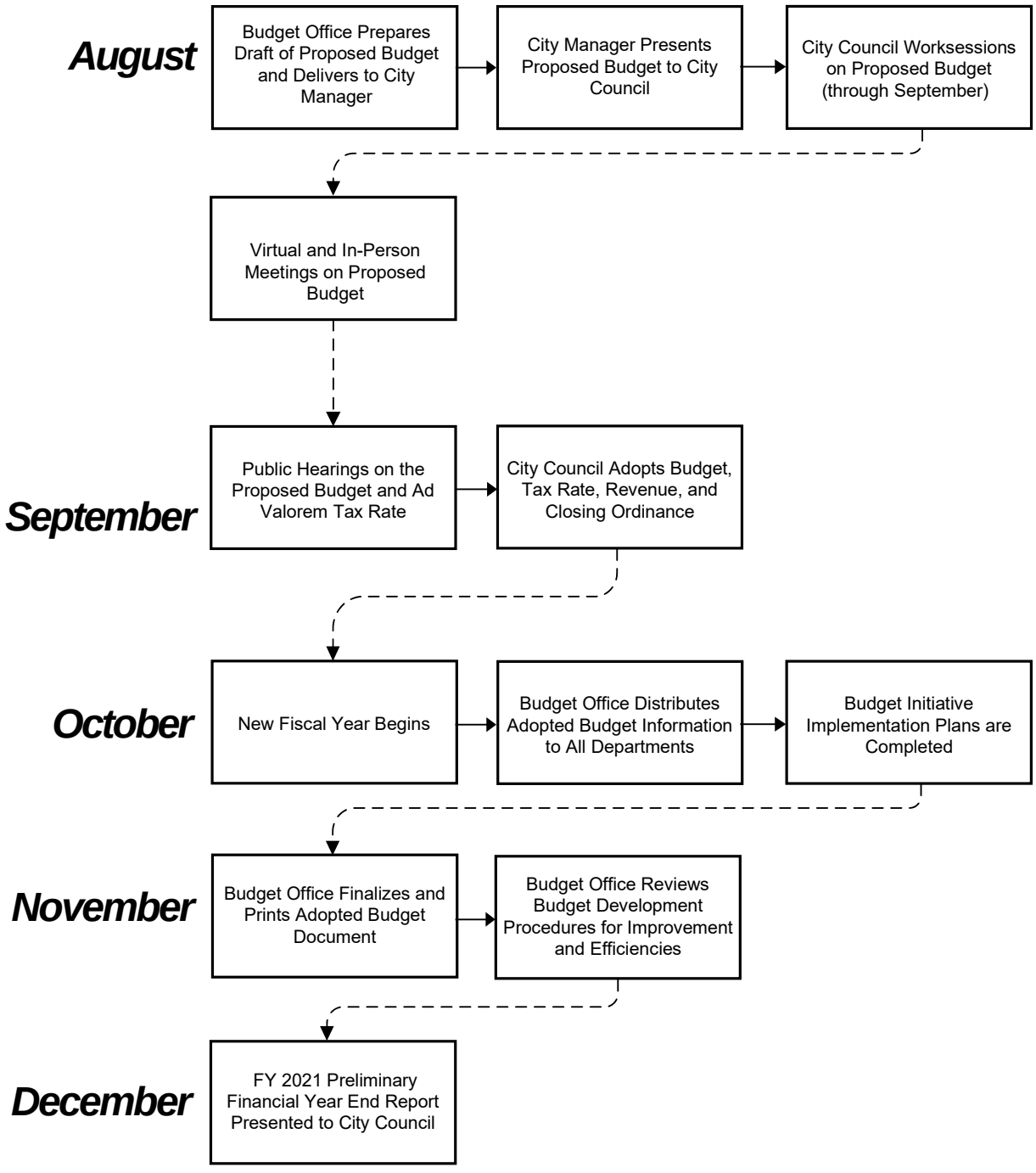
1. The City holds a bond sale after one of the following:
    a. Approval by City Council to issue Certificates of Obligation, Tax Notes, Revenue Bonds or Revenue Notes
    b. Successful completion of a General Obligation Bond Election
2. The bonds are purchased, and the funds generated from the sale are allocated to Bond Funds to support specific projects or to refund existing debt
3. New funding is distributed from the Bond Funds to the individual project budgets while refunding amounts are paid out within the Debt Service Funds to the appropriate escrow agents
4. Payments are made through open project accounts to individual contractors for project work
5. When a project is completed and the project account closed, unused funds can be directed to the debt service obligation or for usage towards additional projects
    a. For reduction of the debt service obligation, the unused funds are transferred from the overall bond fund into the Debt Service Fund
6. The Debt Service Fund is also supported by other revenue sources
7. The Debt Service Fund is used to pay the interest and principal of long-term debts



FY 2022 Budget Process



FY 2022 Budget Process (Continued)



Budget Schedule Fiscal Year 2022

The City of San Antonio provides residents a range of opportunities to be involved in the budget development process. Throughout the process, residents provide input for the budget's development through Budget Input Boxes, Budget Community Days, and the SASpeakUp program in which residents are encouraged to "SpeakUp" about their priorities for the upcoming fiscal year through a community survey. Virtual and in-person meetings were held to gather input from residents and provide information on the Proposed Budget. Additionally, a Trial Budget was provided to City Council to include certain revenue and expenditure assumptions, as well as proposing targeted improvements for the FY 2022 Budget. The schedule below represents the schedule for the recently developed FY 2022 Budget.

October - September	The Budget Input Boxes are available at various locations in City departments and online for suggestions on how to make effective changes to the budget
January - February	The Office of Management and Budget (OMB) and the Finance Department compile the Three Plus Nine Budget and Finance Report to present to City Council
February 17	Presentation to City Council of the Three Plus Nine Budget and Finance Report and the FY 2022 Budget Calendar
March - April	Five Year Financial Forecast materials sent to departments. Departments submit mandates and strategic issues to OMB for Financial Forecast
May 12	City Council "A" Session: A) Briefing on the FY 2021 Mid-Year Report and Mid-Year Adjustments B) Briefing on the Five-Year Forecast
May 20	City Council "A" Session: FY 2021 Mid-Year Budget Adjustment Ordinance
June - July	Community input gathered through SASpeakUp campaign prior to budget development
June 16	City Council "A" Session: Briefing on the FY 2022 Trial Budget
June 25	City Council Special Goal Setting Session for the FY 2022 Budget and the FY 2023 Budget Plan. Summary report of community priorities for the FY 2022 Budget

Budget Schedule Fiscal Year 2022 (Continued)

July	Meetings with City Manager, Executive Leadership Team, Departments and OMB staff to review budget recommendations, service delivery plans, performance expectations and outcomes, new and increased revenues, mandates, and departmental efficiencies utilizing identified City Council Goals and Priorities
August 12	City Manager presents FY 2022 Proposed Operating and Capital Budget to City Council and City Council considers the FY 2022 Proposed Ad Valorem Tax Rate and sets date, time, and place for public hearings
August 17 - September 15	City Council Work sessions on the FY 2022 Proposed Budget
August 16 - September 9	Virtual and in-person meetings held to gather input from residents and provide information on the Proposed Budget
September 8	City Council Public Hearing on the FY 2022 Proposed Budget and First Ad Valorem Tax Rate Public Hearing
September 14	City Council Public Hearing on the FY 2022 Proposed Budget and Second Ad Valorem Tax Rate Public Hearing
September 16	City Council adopts the FY 2022 Annual Operating and Capital Budget, the Ad Valorem Tax Rate, Revenue Adjustments, and the FY 2021 Closing Ordinance
October - November	OMB finalizes the FY 2022 Adopted Operating and Capital Budget documents. OMB coordinates, analyzes, and validates implementation plans for budget initiatives approved within the FY 2022 Budget
December	FY 2021 Preliminary Financial Year-end report is presented to City Council. OMB reviews budget development procedures for improvements and efficiencies

BUDGET SUMMARY

A MESSAGE FROM THE CITY MANAGER

Honorable Mayor and City Council:

The City of San Antonio approaches Fiscal Year 2022 in a better financial position than last year due to stronger revenues as the result of a faster-than-anticipated recovery of the local economy. However, with COVID-19 continuing to impact our community, significant uncertainty remains.

The Fiscal Year 2022 Adopted Budget is $3.1 billion. The General Fund is $1.3 billion, a 5.6% increase over the prior year. The Adopted Budget uses some – approximately $97.5 million – federal American Rescue Plan Act (ARPA) funding to stabilize the City's budget and address the community's immediate needs, with the balance to be allocated following input from our residents. The budget is balanced and maintains the city's property tax rate flat for the 29th straight year.

The Fiscal Year 2022 Adopted Budget **restores cuts to City services made over the last two years**, including street maintenance, employee compensation, arts and culture programs. Each of these areas will be restored to Fiscal Year 2019 levels, while civilian employees, under a compensation freeze since January 1, 2020, will see a 5% pay increase comprised of 4% recurring increases and a one-time lump sum of 1% and no increase in healthcare premiums. The Civilian entry wage will increase from $15 per hour to $15.60 per hour. Uniformed employees' compensation is consistent with their respective collective bargaining agreements. I am thankful to all our employees for their continued dedication to the community and our organization.

The Fiscal Year 2022 Adopted Budget **focuses on the critical issues that emerged from the pandemic** in the areas of public health, housing, senior services and overcoming barriers to accessing City government. The Adopted Budget leverages federal grants to allow Metro Health to build on its 5-year Strategic Growth Plan, incorporating lessons learned from the pandemic to create a more coordinated approach to public health, with a focus on mental health, health justice, access to care and technology and infrastructure. It supports affordable housing programs and continues the benefits navigator program to aid residents with housing programs and services available to homeless. New financial counselors are added to help seniors avoid and recover from identity theft, mortgage fraud and other scams.

The Adopted Budget continues our strides to provide information to residents in the languages they are most familiar with by adding funds to provide live Spanish and American Sign Language (ASL) interpretation services at all City Council Committee meetings and initiating a study of the community's language access needs. The Adopted Budget also adds more call takers to 311, which has served as a consistent source of customer service for our residents, particularly during the pandemic and winter storm event and among those impacted by the digital divide.

In response to the community-wide discussion fostered by the City about policing, the Fiscal Year 2022 Adopted Budget **responds to crises differently** by introducing a multi-disciplinary response team consisting of a paramedic, health clinician and a police officer to pilot a joint response to mental health calls. Community advocates will also join police officers to respond to domestic violence calls. And certain non-emergency calls, such complaints about barking dogs and fireworks, will be initially handled by other City departments. A pilot program to co-respond to loud music complaints is also included. The Fire

Department's Clinical Dispatch program that allows 911 call takers to provide telemedicine to residents will be expanded, freeing up ambulance and paramedic resources to respond to critical emergencies.

Finally, the Fiscal Year 2022 Adopted Budget **makes investments to improve the City's resiliency** in the face of future weather events and other disruptions. Funds are allocated to replace critical building systems at key public safety facilities, conduct a resiliency study, identify, and prepare vulnerable residents and develop a coordinated community emergency preparedness education program.

During these extraordinary times, I take great pride in adopting a budget that prioritizes critical needs and is built on a foundation of efficiency and equity. I appreciate the valuable policy guidance provided by City Council and the community during the budget development process and continue to be grateful to all City of San Antonio Employees who make all that we do possible.

Respectfully submitted,

Erik Walsh
City Manager
City of San Antonio

Table of Contents

ADOPTED OPERATING & CAPITAL BUDGET HIGHLIGHTS

FY 2022

CITY OF SAN ANTONIO — TEXAS —

ABOUT THE ADOPTED BUDGET

1. *REFLECTS FASTER FISCAL RECOVERY FROM COVID-19, BUT UNCERTAINTY REMAINS*

2. *RESTORES CUTS PLANNED FOR FY 2022 AND INCREASES COMPENSATION FOR EMPLOYEES WITH NO INCREASE TO CITY PROPERTY TAX RATE*

3. *FOCUSES ON CRITICAL SERVICES EMERGING FROM THE PANDEMIC*

4. *RESPONDS DIFFERENTLY TO CERTAIN CALLS FOR SERVICE INFORMED BY THE COMMUNITY WIDE DISCUSSION ABOUT POLICING*

5. *MAKES INVESTMENTS TO BECOME A MORE RESILIENT CITY*

Despite COVID-19, **the budget is balanced,** and general obligation bond ratings are **unchanged**.

Budget reflects better revenue collections in sales tax and hotel occupancy tax while leveraging $97 million of American Rescue Plan Act (ARPA) funding.

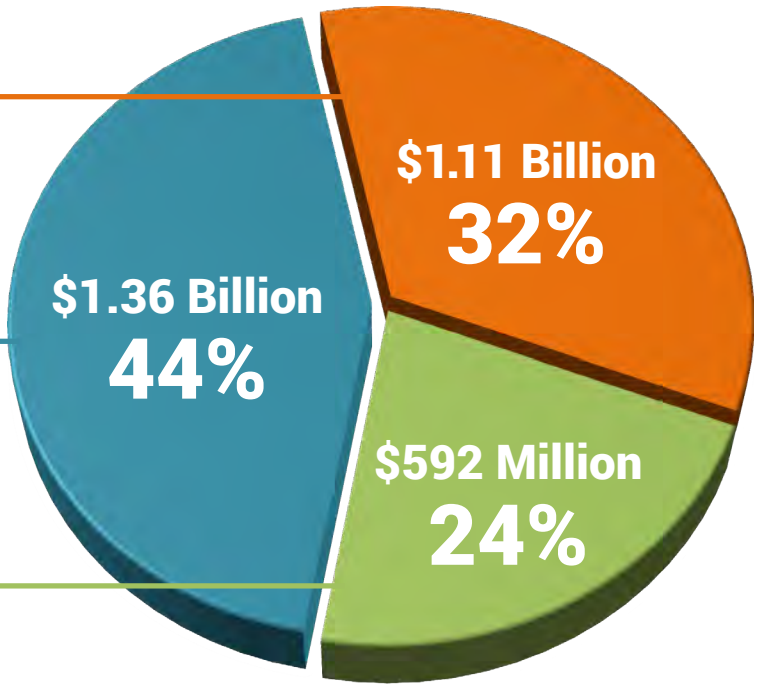
LEARN MORE AT SANANTONIO.GOV/BUDGET

FY2022 ADOPTED BUDGET: $3.1 BILLION

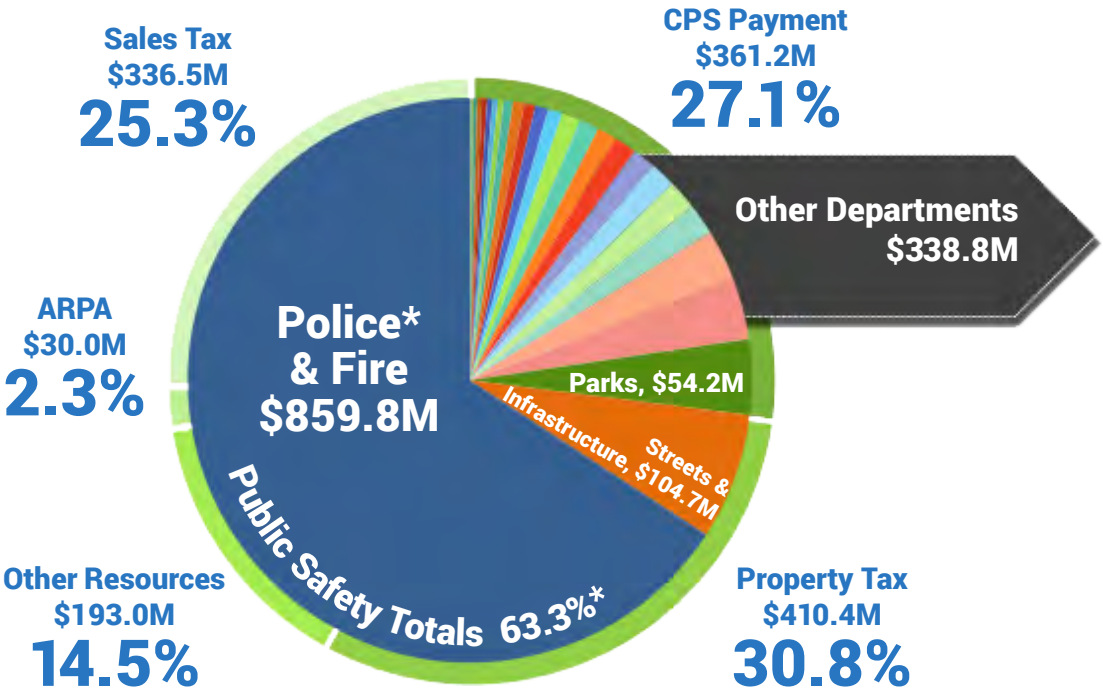
RESTRICTED FUNDS
Includes Airport Fund, Development Services, Hotel Occupancy Tax, Solid Waste and Grants.

GENERAL FUND
Supports most basic City services: Police, Fire, Streets, Parks and Library.

CAPITAL PROGRAM
Supports 2017 Bond Programs and Airport Projects.



FY 2022 ADOPTED GENERAL FUND BUDGET: $1.36 BILLION



Library	$44.2
Human Services	$28.9
Non-Departmental	$26.9
Health	$25.2
Agencies	$23.3
Neighborhood & Housing Services	$18.6
Animal Care	$18.5
Center City	$17.4
Code Enforcement	$15.5
Finance	$13.8
Municipal Court	$13.0
Mayor and Council	$12.9
Economic Development	$12.3
City Attorney	$10.2
Transportation	$7.4
Human Resources	$7.2
Government and Public Affairs	$6.6
City Clerk	$4.8
Planning	$4.6
Municipal Detention Center	$4.6
City Manager	$3.9
311 Customer Service	$3.7
City Auditor	$3.4
Management and Budget	$3.1
Transfers	$2.8
Historic Preservation	$2.6
Diversity, Equity, & Inclusion Office	$2.2
Innovation	$1.9
Municipal Elections	$0.8

SPENDING STRATEGY

- Pre pandemic level of service
- Adds spending to address Community and City Council Priorities
- Restores budget cuts planned for FY2022
- Balances new spending (one-time and recurring) to ensure budget sustainability

COMMUNITY STRATEGIC PRIORITIES

- **STREETS & SIDEWALKS, PUBLIC HEALTH, SENIOR SERVICES, PARKS & RECREATION AND HOUSING AFFORDABILITY**

ADOPTED BUDGET INCLUDES

PUBLIC HEALTH

- **$16.3 million** in additional funds for Metro Health's Year 1 of 5-year Strategic Growth Plan. Building on the lessons learned from the pandemic, the Strategic Growth Plan will create a more coordinated approach to public health, with a focus on mental health, health justice, access to care, and technology/infrastructure. This **$16.3 million** increment is funded by Federal Grants of **$7.5 million**, Health Implementation Plan of **$3.9 million**, and **$4.9 million** in General Fund.
- Expansion of Fire Department Clinical Dispatch program that allows 911 call takers to provide telemedicine to residents, freeing up ambulance and paramedic resources to respond to critical emergencies. (**$1.1 million for 8 additional dispatchers**)
- **$ 3.1 million** of funding to expand Community Response Team advocate hours for domestic violence calls to include evenings and weekends, additional case management and wrap around services, stronger evaluation and data driven strategies, and enhanced community education initiatives focused on prevention.
- **$ 840,987** of funding for seven Clinicians to be on-scene community advocates that will be trained in rapid intake and triage in order to identify if a person needs a more intensive clinical intervention and notify specialized services when appropriate.

ALTERNATIVE RESPONSE TO POLICE CALLS - $5.4 MILLION

- A pilot program introducing a dedicated multi-disciplinary response team to address mental health calls in the central area of the City is included as recommended by the Meadows Policy Institute. The team consists of a paramedic, a health clinician, and a police officer that jointly respond to mental health calls.
- A team of crisis community advocates who will respond alongside police officers to calls related to domestic violence, homelessness, mental health, and substance abuse is added.
- The Fire Department Arson Division will respond to fireworks calls during New Year's Eve and Fourth of July.
- Funding for a test program to partner code enforcement and police officers to respond to loud music calls is included.
- Four Animal Care Officers are added to address barking dogs and animal related calls currently handled by SAPD.
- Five positions are added to Animal Care Services to conduct targeted educations to connect residents to ACS services available

STRENGTHENING RELATIONSHIPS WITH THE COMMUNITY

- The Budget adds 12 SAFFE officers to proactively engage with residents and strengthen community policing efforts and three downtown bike patrol officers.

STREETLIGHTS TO HELP COMMUNITIES FEEL SAFER AT NIGHT

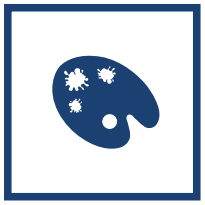
- Funds for a streetlight program are added to take a proactive approach in identifying, monitoring, and administering a Streetlight gap index throughout the City and respond to residents' requests.
- **$5.8 Million** is included in the capital budget for the installation of new streetlights.

INFRASTRUCTURE

- Street Maintenance Funding is restored by **$16.2 million** to a total of **$110 million**.
- **$6.2 million** is included in Vision Zero pedestrian safety improvements, including eight mid-block pedestrian crossings across the city. The budget lays out a plan to increase the annual investment in Vision Zero improvements to **$20 million** in 2023.
- Funding for a comprehensive update of the 2011 Bicycle Master Plan is added (**$2.7 million**)
- **$21 million** for sidewalks; **$3 million** more than in FY 2020
- **$1 million** for each Council District to spend on needed capital projects.

EMPLOYEE COMPENSATION

- **5% pay increase** for civilian employees – 4% wage increase and 1% lump sum – on October 1st.
  - Civilian employees have had their compensation frozen since Jan. 1, 2020.
  - The minimum entry wage will increase to **$15.60 per hour**.
- Uniformed employees will receive the pay increases approved in their CBAs.
- Civilian employees will not see an increase in their healthcare premiums.



ARTS & CULTURE

- Funding is restored to **$11 million** (FY 2019 levels).

ECONOMIC DEVELOPMENT

- **$2.5 million** is restored in economic development incentives and fee waivers
- **$550,000** is added to assist small businesses with obtaining the bonding necessary to do business with the City and other large organizations.

HOUSING AND SUPPORT SERVICES

- **$35.8 million** is included for Affordable Housing, **$14.1 million** in General Fund and **$21.7 million** in grants and other funding.
- Housing navigators are added to assist residents with housing and financial recovery.
- Family Support will direct families and individuals to fair housing resources, options and assistance.
- Three financial counselors are added to assist seniors.
- Homeless Prevention Navigators will continue program funded by CARES to assist individuals with existing programs to prevent homelessness.
- $3M added to TIRZ.
  - 2M for U1R.
  - 1M for Demolition Diversion Program

RESILIENCY

- **$7.25 million** is added to replace critical building systems at key public safety facilities, including the purchase of backup generators at fire and police stations, and setting up resiliency hubs at existing city facilities.
- **$1.25 million** are included for a resiliency study analysis and for community emergency preparedness education and preparation.
- Funding is included for the City to work with the state and federal government to identify vulnerable residents and educate them in preparation for future weather events.
- Two broadband positions added to continue digital inclusion efforts.

SENIOR SERVICES

- **$1.4 million** is added for 9 new positions and programming at the Walker Ranch Senior Center.
- Funding increase of **$665,000** is added for additional senior meals.

PARKS

- **$319,470** is added for three Park Police Officers and equipment to support the dedicated patrol and security of additional miles of Linear Greenways and **$259,306** is added for three Park Police Officers to support the dedicated patrol and security of the San Pedro Creek Linear Culture Park Expansion for a total of **$578,776**.

- **$501,648** is added for five positions and equipment to support maintenance of an additional 9.3 miles of greenways and multi-use trails acquired through Sales Tax revenues.

EDUCATION

- Funding for Alamo Promise is continued for last-dollar scholarships for 7,235 students: **$2.5M**.

LIBRARIES

- New and expanded programming is included at McCreless, Memorial, and Las Palmas Library Branches and Texana Resource Center: **$922,000**.

DEVELOPMENT SERVICES

- 19 new positions for plan review and inspections are added to maintain service levels and response times.

SOLID WASTE MANAGEMENT

- **$1 million** is invested for a dedicated crew to address illegal dumping across the City.
- No rate change for solid waste.

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

City Response to COVID -19

City Response to COVID-19

The first appearance of the coronavirus occurred late 2019 in Wuhan, China. Since that time, the novel virus has spread quickly. On March 11, 2020, the novel Coronavirus Disease, COVID-19, was declared a pandemic by the World Health Organization. Two days later, a national emergency was declared in the United States. As of July 20, 2021, the World Health Organization reported over 190.6 million confirmed COVID-19 cases and over 4 million deaths. According to a historical table of past pandemics, the last time the world saw a pandemic of this magnitude was the Spanish Flu in 1918 that took the lives of 100 million people. As of July 19, 2021, 3.4 billion vaccine doses have been administered globally. During these same time frames, the United States has experienced 33.7 million COVID-19 cases, 604,000 deaths, and administered 341.8 million vaccines. The pandemic caused major abrupt disruptions to daily life and the global economy.

Economic and Fiscal Impacts

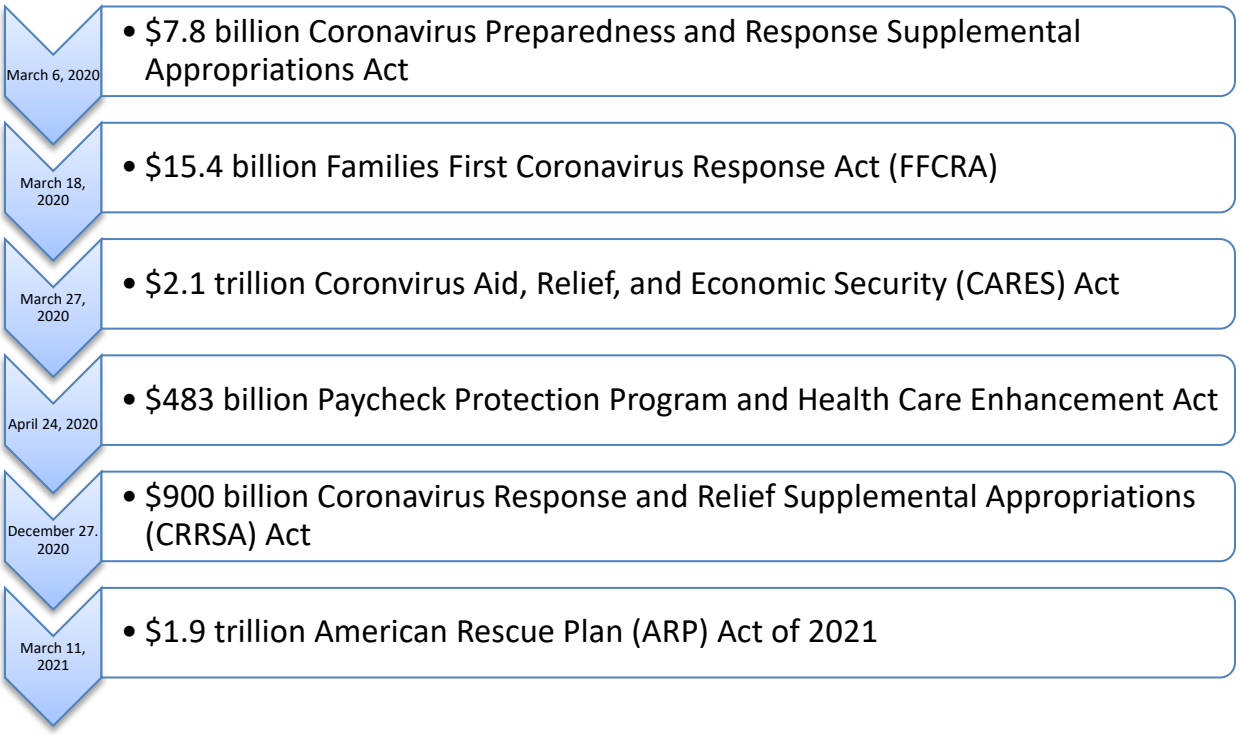
By April 2020, the US reached unemployment rates at almost 15%, which is the highest it has been in over seventy years. COVID-19 impacted many households with food and housing insecurities. Although some businesses experienced increased demand, many saw dwindling revenue such as in the leisure and hospitality industry, which experienced an approximate 24% decline.

In 2019 the tourism and hospitality sector generated $15.2 billion in San Antonio. From FY 2020 to FY 2021, COVID-19 caused an unprecedented economic disruption to the tourism and hospitality sector resulting in substantial decreases in the City's Hotel Occupancy Tax, airport operations, convention center, Alamodome, and parking operation revenues. However, with travel restrictions lifted, the industry is experiencing a resurgence. By July 2021, San Antonio had 74 events at the Convention Center and is expecting an economic impact of $142 million for the calendar year according to Visit San Antonio.

	FY 2020 Revised Plan	Actuals as of July 2020	Estimate FY 2021	Actuals as of July 2021
Convention Center Events	135	128	94	74
Alamodome Event Days	53	51	150	141

The collective response of Federal, State and Local Governments, along with the cooperation of the general population, led to improving economic conditions. According to the U.S. Bureau of Labor Statistics, in June 2021 the Texas unemployment rate dropped to 6.5% and the US rate dropped to 5.9% compared to 10.2% and 11.1% in 2020 respectively. Additionally, during May 2021 the unemployment rate for San Antonio dropped to 5.3% and the US rate decreased to 5.5%

compared to 11.9% and 13.0% in 2020 respectively. As governments continue to respond to the public health emergency, the U.S. Congress passed several legislative actions.



City's Response to Mitigate COVID-19

To decrease transmission, minimize death and illness, and support the economy, the city began responding with executive emergency orders, increased health surveillance, and public health interventions while supporting businesses and households. The City and the Governor of Texas issued multiple Executive Orders related to the COVID-19 pandemic. The city remains in a declaration of public health emergency under the Thirteenth Addendum to the Eighth Declaration of the Public Health Emergency signed on March 9, 2021.

The Declaration is consistent with State law and adopts Bexar County's Executive Order and Governor Abbot's most recent Executive Order. The order also adopts the Centers for Disease Control (CDC) Prevention Order requiring individuals to wear masks in public transportation hubs. The order also requires commercial entities to post health and safety policies and stresses that long-term care facilities and dialysis facilities should follow additional CDC guidance to protect the health of the residents and healthcare workforce.

The city developed numerous plans and began implementing them simultaneously with the executive orders to address the needs of our community.

Emergency Response Plan ($175.5 million)

This plan responded to the immediate needs and requirements brought on by the pandemic. The City made numerous modifications to operations and adjusted workplace areas to provide necessary public services.

The City implemented several initiatives to limit possible exposure to protect employees required to continue reporting to a city work location. These initiatives include:

- Daily health screenings upon arrival at work
- Staggered shifts and breaks
- Face coverings required when employees leave their individual work area
- Expanded use of virtual meetings

These actions were and continue to be guided by the following key priorities:

- Protect the People: create and implement daily processes and practices to minimize the transmission of the virus between employees, visitors, residents, and contractors
- Redesign the Work Environment: minimize the entry and potential transmission of the virus in the places that City employees work
- Drive Operational Productivity: continually improve performance, collaboration, and customer service while social distancing and remote working

The city also adjusted work duties to address the needs of the community. For example, staff from libraries, Pre-K 4 SA centers, and community centers were redeployed to critical functions and assisted with staffing the COVID-19 hotline, distributing food to youth and seniors, and working with the San Antonio Food Bank.

The funding for this plan was expended by December 2020 as required by the Coronavirus Relief Fund.

Note: The decision to re-open City functions and services was based on an assessment of public demand, ability to comply with current Federal, State, or local orders, financial viability, and the safety measures to protect both the public and employees' safety. Although City offices fully reopened in April 2021 the City continues to operate with increased remote workers.

Health Implementation Plan ($91.3 million)

The City Health Implementation Plan was developed to operationalize the recommendations made by the Health Transition Team (HTT). The HTT, appointed by Mayor Ron Nirenberg and County Judge Nelson Wolff, was comprised of a group of health experts, including infectious disease physicians, hospital leaders, epidemiologists, ethicists, and public health experts. It

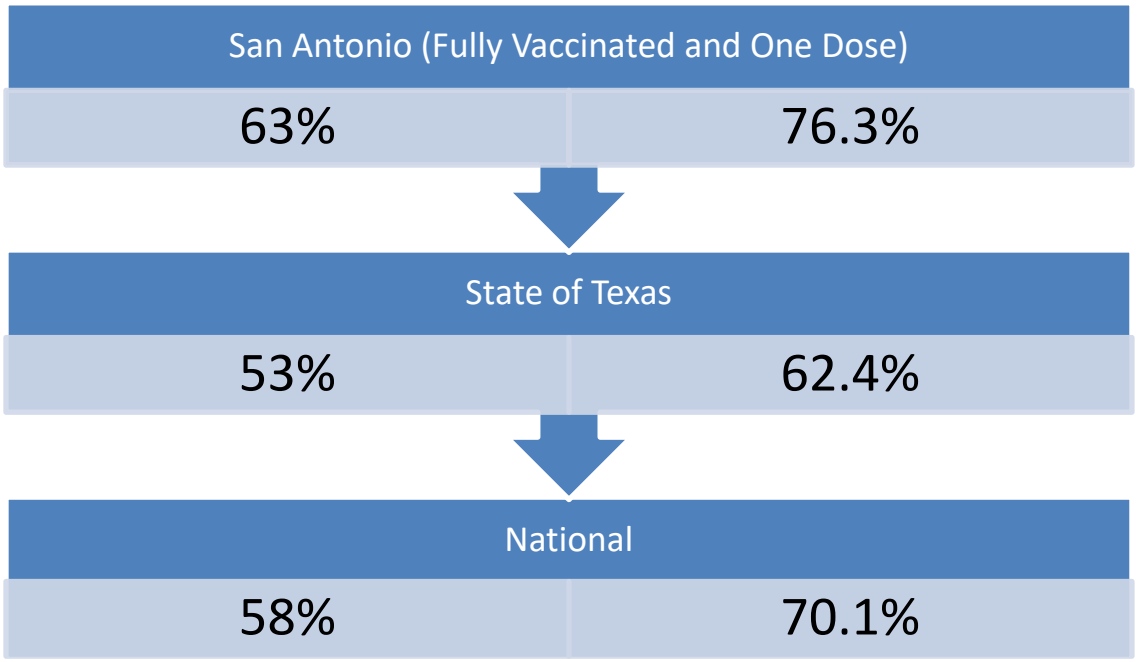
included representation from Metro Health, University Health System, UT Health, and other local institutions.

The Health Implementation Plan provided the framework to expand testing, contact tracing, and case investigations. Actions planned toward increasing capacity in testing include:

- Recruitment of additional laboratories processing tests
- Encourage testing in marginalized communities through outreach and education
- Study of asymptomatic transmission
- Expansion of the number of testing sites offering the test for free
- Universal screening and testing in congregate settings

Since the first case of local transmission in San Antonio occurred, Metro Health established a COVID-19 hotline to address community questions regarding testing, ordinance violations, exposure, and general COVID-19 inquiries. In July 2020, the 311 Office assumed these roles. To date, the city has received nearly 278,000 COVID-19 calls.

With the hard work of the Metro Health, other City departments, and its partners, implementing the Health Plan continues to produce above average results, such as, 12.1% of all COVID-19 fatalities in San Antonio were in nursing homes which is lower than the state rate of 17.4% and the national rate of 22.1%. It should also be noted, that in contact tracing, as of July 2021, 60% of cases have been reached and more than 143,000 investigations have been completed. To address those communities disproportionately impacted by COVID-19, the City has offered multiple no-cost locations that includes drive-up and walk-up sites, kiosk, and mobile units in areas with high density low-income communities of color and has provided 684,000 COVID-19 tests. As part of the vaccine roll out, and to promote equitable distribution, Metro Health has enrolled and provided education to over 580 vaccine providers sharing safety and effectiveness data to the community in townhall meetings in both English and Spanish. As of July 26, the city had a full vaccination rate of 63%. On the following graphic illustrates a comparison with the state and national results for the same period.



Communication and transparency are critical to the success of the Health Implementation Plan. San Antonio stands out as the only major city in Texas with dashboard data that provides epidemiological reports and details of COVID-19 data. In addition, from March 27, 2020 to June 3, 2021, the Mayor, County Judge, Metro Health Representative, and other leaders held briefings during the local evening news hour providing relevant and pertinent COVID-19 updates.

Recovery and Resiliency Plan ($322.02 million)

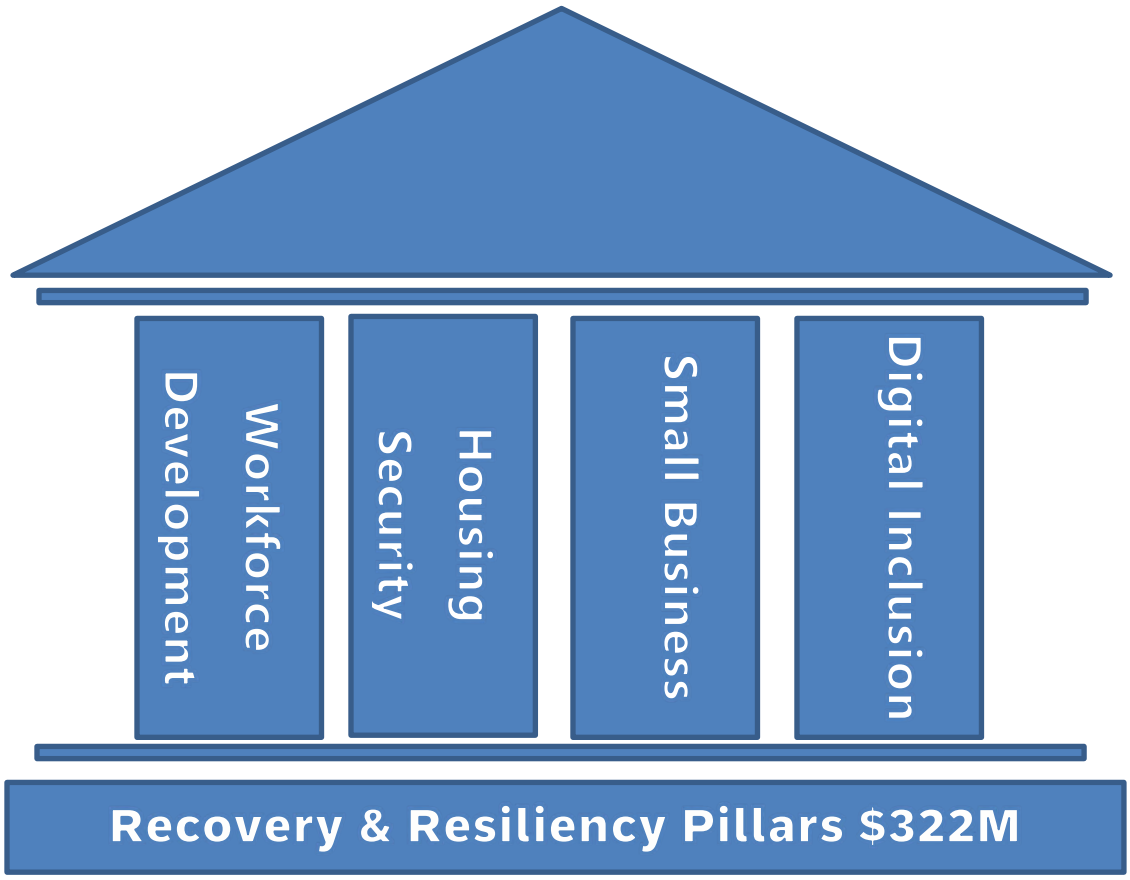
To address the negative economic impact of COVID-19 to residents and businesses, the City Council took quick action to assist those in need by funding programs for vulnerable and affected populations with both local and federal dollars. A proposed Recovery and Resiliency Plan for the ongoing COVID-19 pandemic was presented to City Council on May 28, 2020 and adopted on June 4, 2020.

This plan was developed using the following Guiding Principles:

- **Public Health and Safety:** Ensure continued COVID-19 related public health and safety while building resilience and fostering economic stability for households, nonprofits, and businesses.
- **Equity:** Imbed equity in policy decisions and distribution of resources.
- **Braided Funding:** Integrate Local, State, and Federal resources for maximum impact.
- **Community Resilience:** Ensure households and businesses affected by COVID-19 have the resources and tools to become financially resilient and better prepared to withstand future economic challenges.

- **Well-Being:** Strengthen generational family well-being built upon a solid foundation of thriving non-profit organizations.

The plan is framed around four pillars.



Each pillar is comprised of several strategies with various funding sources.

Workforce Development - $65.2 million

Goal: Provide Workforce Training and Support Services with Focus on High Demand Job
Budget: $65 million from Coronavirus Relief Fund (CRF) and General Fund (GF)

- As of July 2021
  - Career Navigation 1,648
  - In Training 1,975
  - Employed 389

Housing Security - $177.0 million

Goals: Provide families impacted by COVID with housing assistance, eviction assistance, and navigation services. In addition, funding includes case management for Domestic Violence Services.

- As of July 2021
  - Assisted over 43,571 households
  - 90,000 meals provided
  - 1,722 individuals served at Haven for Hope
  - Benefit Navigators connected over 10,000 residents
  - 300 parents assisted with Domestic Violence Case Management
  - 353 hotel rooms leased

Small Business Support - $52.5 million

Goals: Provide support to business thru Microbusiness Grants. Assists businesses to open with COVID safety protocols, Hospitality and Art agency grants and other additional support.

- As of July 2021
  - Over $13 million in Hospitality Grants awarded to 465 businesses
  - 1,106 Microbusinesses have been supported
  - 66 Nonprofits supported
  - 56 organizations supported with forgivable loans
  - 177 art nonprofits and individuals supported

Digital Inclusion - $27.3 million

Goal: Core Infrastructure and Fiber Connections to 50 underserved neighborhoods and 20,000 students

- As of July 2021
  - 16 Neighborhoods reached

COVID-19 Funding

Prior to the American Rescue Plan, the legislative actions, along with General Fund budget allocations have assisted the City in developing the following plans and budget allocations to address pandemic needs.

Plan/Program	Budget (in millions)
Emergency Response Plan	$175.5
Health Implementation Plan	91.2
Recovery and Resiliency Plan	322.0
Other CARES/CRRSA Programs	103.7
Total	**$692.4**

These plans are primarily funded by the following revenue sources.

Revenue Source	Budget (in millions)
Federal Grants	$525.8
General Fund	154.8
Other*	11.8
Total	**$692.4**

*TIRZ, San Antonio Housing Trust, Donations, and Bexar County.

Below details the programs under which the city received assistance, the amounts, and the intent of the funding.

Grant	City Award	Purpose/Uses/Limitations
Coronavirus Relief Fund (CRF)	$270.7 million	• Medical or public health needs responding to COVID-19 • Economic support for businesses impacted • Payroll costs of staff responding to COVID-19 • Costs incurred from March 1 and December 30, 2020
Emergency Rental Assistance Program	$65.9 million*	• Rental and utility assistance • Up to nine months of assistance • For families at 80% AMI or below affected by COVID-19
Airport	$61.8 million	• Airport capital, operating, and debt service expenses
Health COVID-19 Immunization Grant	$30.6 million	• Increase influenza vaccine uptake and reduce the potential burden on the healthcare system of having flu season coincide with COVID-19
Child Care and Development Block Grant	$26.9 million	• Childcare services to essential workers affected by COVID-19 and provide • Additional payments to Child Care Service Providers for operations support due to COVID-19
Community Development Block Grant (CDBG)	$18.0 million	• Public home security counseling and resources, eviction, and foreclosure support • Emergency Rental Assistance
Homeless Emergency Solutions Grant (ESG)	$16.9 million	• Emergency shelter operations • Hand sanitizer and masks • Case management including coordination of medical care
Head Start and Early Head Start	$4.0 million	• Preventative, preparedness, and response activities related to COVID-19 • Supplemental summer programs Head Start children who would otherwise not be served over the summer

Grant	City Award	Purpose/Uses/Limitations
Community Services Block Grant (CSBG)	$3.6 million	• Employment training and placement, income management, education, health, nutrition, transportation, housing assistance, and providing linkages among anti-poverty programs
Criminal Justice Division – Public Safety Office	$2.7 million	• Personal protective equipment and other supplies for first responders
Health COVID-19 CoAg Grant	$2.5 million	• Community messaging • Data management • Case investigations • Contract tracing
Byrne Justice Assistance Grant	$2.3 million	• Overtime related to crisis response • Law enforcement and medical personal protective equipment • Training and travel expenses (related to distribution of resources)
Health COVID-19 Epidemiology and Laboratory Grant	$2.2 million	• Community Health and Prevention Canvassing • Pop-up testing sites • Case investigations • Data management • Contact tracing • Community messaging
Senior Nutrition Program	$1.3 million	• Nutrition services for those age 60 and older • Nutrition education • Delivery of meals due to COVID-19
COVID-19 Health Grant	$1.0 million	• COVID case investigation/tracing
REACH Immunization Grants	$827,640	• COVID immunizations
CARES Act Provider Relief Program	$393,484	• Reimbursement to EMS for patients • Offset lost revenue resulting from COVID-19 transports and aid-at-scene
Housing Opportunities for Persons with AIDS	$297,456	• Housing facility operating costs • Costs for short-term hotel stays • Access to food, medication, and medical care
Cities for Financial Empowerment	$80,000	• One-on-one financial empowerment counseling
Texas State Library Archives Commission CARES Grant	$50,000	• Raise public awareness and use of free Wi-Fi in library parking lots • Boost the Wi-Fi signal in library locations in communities of greatest need • Expand the reach of the library's Wi-Fi through the retrofit and redeployment of four existing library vehicles
San Antonio Area Foundation COVID Grant	$50,000	• Provided cash assistance to individuals and families affected by COVID-19

Grant	City Award	Purpose/Uses/Limitations
Humanities Texas Relief Grant	$5,000	• Support for Living Heritage initiatives centered on community engagement and public programming
SABCC Donation to COVID-19 Response	$1,500	• Donation from the San Antonio Bengali Community Center
Total Grant Funding	**$512.4 million**	

*Includes $7 million from Bexar County Agreement.

American Rescue Plan Act Funds (ARPA)

In March 2021 Congress passed the American Rescue Plan Act (ARPA). This $1.9 trillion in funding is intended to expand and support the prior COVID funding described above by using various programs and initiatives. In addition, ARPA helped establish the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program with $350 billion. Per the US Treasury, the program is intended to help governments respond to the economic impact of COVID on their communities, businesses, and residents. This legislation recognizes the fiscal impact that local governments like San Antonio have been experiencing with increased expenditures to protect the public health with items like testing, contact tracing, quarantining the vulnerable while supporting economic viability. Thus far, ARPA is the only legislative action that allows governments to recognize revenue loss due to the public health crisis.

The following is a table displaying various ARPA Grant funding allocations, award amount and the specific purpose, use and limitations of each program.

Grant	City Award	Purpose/Uses/Limitations
State and Local Recovery Funds	$326.9 million	• Support State, Local, and Tribal Governments • Respond to the pandemic, government services to the extent of revenue loss, premium pay, water, sewer, and broadband infrastructure • Cannot be used for tax offsets • Cannot be used for pension
Airport	$38.3 million	• Airport operations and capital
Emergency Rental Assistance	$49.7 million	• Supports rental assistance to prevent eviction or homelessness
Health Disparities	$26.6 million	• Address the systemic public health and economic challenges among communities with pre-existing disparities
Home Investment Partnerships Program	$20.0 million	• Assistance for individuals or households at risk of homelessness
Head Start	$4.0 million	• Programs Head Start children
Total Grant Funding	**$465.5 million**	

The American Rescue Plan Act (ARPA) also allows for long-term strategic plans and provides an opportunity to address longstanding community disparities that were exasperated during the pandemic. For Phase 1, The City has taken a methodical two-phase strategic approach to allocating State and Local Recovery Funds. This allows the City to recover revenue loss and provide government services along with addressing the immediate needs of the community. Phase 2 will consist of strategic planning with its partners to leverage and maximize funding to best serve San Antonio and surrounding areas. It also provides an opportunity for continued and more robust engagement with the community to understand priorities.

San Antonio was not immune to the impact of COVID-19. However, its rapid response and plans to address and mitigate the virus, with the immediate emergency, health, and resiliency plans, has laid the foundation to adapt using State and Local Recovery Funds with a strategy for a more resilient future.

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Budget Summary

Budget Development Process

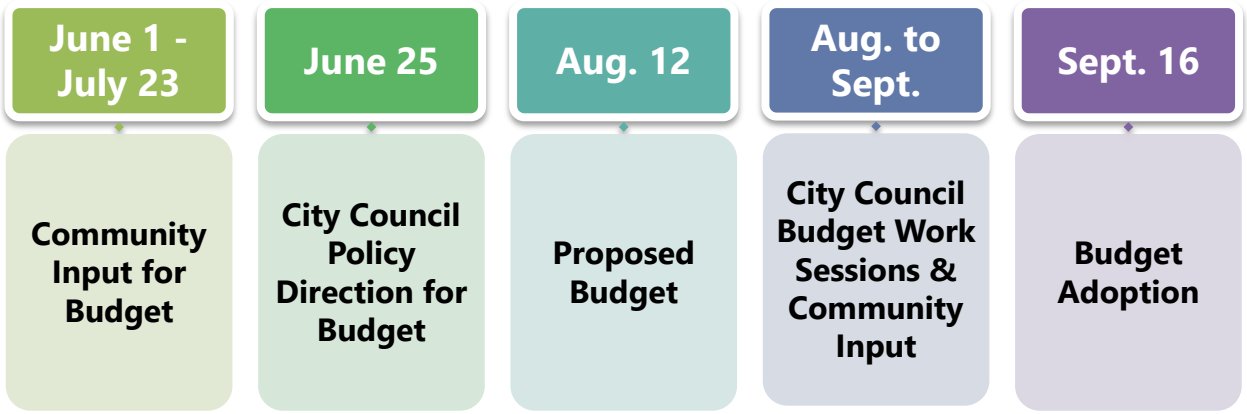
Overview

The City of San Antonio's FY 2022 Adopted Budget begins the process of restoring funding to those departments and city services that were impacted the most during the pandemic. Guided by City Council direction and community input, the FY 2022 Adopted Budget maintains essential city services while making targeted and equitable investments in key community priorities areas to address immediate community needs and system disparities experienced by many San Antonio residents.

As the City continues to recover from the economic impacts of COVID-19, the FY 2022 Adopted Budget reflects adjustments to revenues and expenditures to address remaining uncertainty and align City spending with community and Council priorities. The FY 2022 Adopted Budget Summary highlights the City's financial, human, and capital resource allocations required to achieve policy and service delivery goals.

Budget Development Strategy

The process of developing the budget is a comprehensive effort that involves input from residents, the Mayor and City Council, outside governmental agencies, private organizations, and all City departments and offices. There are several major components to the process, including gathering input from the community on priorities, the annual policy and goal setting session with the Mayor and City Council, the Proposed Budget, additional opportunities for community and employee input, City Council budget work sessions, and budget adoption. The FY 2022 Budget Development process also included a Trial Budget that was presented to City Council on June 16, 2021. The Trial Budget gave the public an opportunity to provide input and the City Council to set policy direction on areas of targeted investment as the city continues its recovery.



Community Input

SASpeakUp - The annual SASpeakUp on the Budget survey was made available to residents in both English and Spanish from June 1 to July 23. Over 12,000 residents participated in the survey. The City also hosted two virtual telephone town hall meetings in June to answer questions about the budget development process.

Resident participation was solicited through numerous channels. Through July, the City distributed survey information through paid advertising, earned media, targeted mailers, yard signs, stakeholder groups, in-person tabling events, block walking, digital advertising, email marketing, and collaboration with City departments and Council offices.

City Council Policy Direction

After receiving community input, a Budget Goal Setting session was held on June 25 with the Mayor and City Council. At this session, the City Council discussed financial policies and community input on the FY 2022 Trial Budget, highlighting topics on public health, public safety, streets and transportation, and affordable housing. The City Council discussion included the following outcomes.

1. Endorse Financial Policies with Flexibility
2. Focus on Investment in the Health Strategic Growth Plan
3. Consensus of the Recommended Framework in the Police Services Review Project
4. Support of the Transportation Plan and Sidewalk and Street Maintenance
5. Continuation of Investments in Affordable Housing

FY 2022 Five-Year Financial Forecast and Trial Budget

As part of the budget development process, the City prepares a Five-Year Financial Forecast that projects revenues and expenditures for the General Fund, Development Services Fund, Airport, and Hotel Occupancy Tax (HOT) Fund. The forecast was presented to City Council on May 12.

FY 2022 is the second year the City of San Antonio has presented a Trial Budget to the Mayor and the City Council and to the community. The Trial Budget is a step in the budget development process that was introduced during the FY 2021 budget process as staff prepared alternatives for City Council consideration to balance the budget during the COVID-19 pandemic. The FY 2022 Trial Budget built

upon the assumptions of the Five-Year Financial Forecast and presented a strategy to achieve a balanced budget in FY 2022 and FY 2023. The Trial Budget was presented to City Council on June 16.

Forecast Revenues Major revenues assumptions in the Five-Year Financial Forecast included recovery in major revenues sources that was quicker than initially anticipated, especially in sales taxes, while HOT collections and Airport Revenues were expected to recover over longer time periods. For the period of FY 2021 to FY 2025 major General Fund revenue growth rates were forecasted in the Five-Year Financial Forecast and revised in the Trial Budget as follows.

General Fund Revenue	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Property Tax	3.0%	3.0%	3.5%	3.5%	3.5%
Sales Tax	3.5%	3.5%	3.5%	3.5%	3.0%
CPS Revenue	2.8%	2.4%	2.4%	2.0%	2.0%

Additional information received after the forecast enabled further refinement of revenue and expense assumptions included in the Trial Budget. Certain General Fund revenues, particularly sales taxes collections, continued to be received at amounts higher than estimated during the forecast. As a result, the Trial Budget restored funding for planned reductions for FY 2022. The Trial Budget also included $30 million in targeted community investments and presented a balanced budget plan for FY 2022 and FY 2023 despite ongoing economic uncertainty.

General Fund – Change in Financial Position since Forecast
($ in millions)

	FY 2021 Estimate	FY 2022 Trial Budget	FY 2023 Trial Budget
Forecast Ending Balance	**$24.9**	**$9.9**	**($38.1)**
Better Sales Tax Revenues	$11.4	$10.3	$9.0
Better CPS Revenues	4.4	0.0	0.0
Better Auto Auction & River Barge Revenues	2.2	0.0	0.0
Change in Reserve Requirements	0.0	(1.6)	0.2
Trial Budget Ending Balance	**$42.9**	**$36.6**	**$0.0**

The FY 2022 Adopted Budget has been refined and updated to reflect changes in economic conditions and to incorporate Council policy direction and community input since the Trial Budget was presented.

Budget Overview

Amendments to the Proposed Budget

As part of the budget process, the City Council considers amendments to the Proposed Budget based on community input and review of the Proposed Budget. On September 15, City Council was provided with a list of budget amendments to the General Fund, Restricted Funds and Capital Budget. The budget amendments shown on the following tables were approved on September 16 with the adoption of the FY 2022 Budget.

Tax Increment Reinvestment Zones (TIRZ)				
Item No	**Resource Adjustments**	**FY 2022 Budget Impact**	**FY 2023 Budget Impact**	**Total**
1	Tax Increment Reinvestment Zone (TIRZ) funding for affordable housing - $1 million from the Midtown TIRZ and $2 million from the Inner City TIRZ (pending).	$3,000,000	$0	$3,000,000
	Total	**$3,000,000**	**$0**	**$3,000,000**

Item No	Expenditure Amendments	FY 2022 Budget Impact	FY 2023 Budget Impact	Total
1	Increase funding for the Under One Roof program. This will increase the program amount from $3.25 million to $5.25 million. Limited to residents meeting 80% of AMI or below, or who live within TIRZ boundaries.	$2,000,000	$0	$2,000,000
2	Residential Demolition Diversion. Provides funding to owner-occupied homes that have been designated as dangerous structures by Code Enforcement. Funding provides for approximately ten homes. Limited to residents meeting 80% of AMI or below, or who live within the TIRZ boundaries.	1,000,000	0	1,000,000
	Total	**$3,000,000**	**$0**	**$3,000,000**

General Fund Reductions to Maintain Balanced Budget				
Item No	**Resource Adjustments**	**FY 2022 Budget Impact**	**FY 2023 Budget Impact**	**Total**
1	Eliminate the Economic Development Incentives to offset lower than anticipated CPS Energy revenues in the General Fund.	$1,336,838	$0	$1,336,838
2	Reduce Inner City Incentives to offset lower than anticipated CPS Energy revenues in the General Fund.	635,449	0	635,449
	Total	**$1,972,287**	**$0**	**$1,972,287**

Item No	Expenditure Amendments	FY 2022 Budget Impact	FY 2023 Budget Impact	Total
1	Offset lower FY 2021 CPS Energy revenues	$1,972,287	$0	$1,972,287
	Total	**$1,972,287**	**$0**	**$1,972,287**

Zero Cost Amendments				
Item No	**Expenditure Amendments**	**FY 2022 Budget Impact**	**FY 2023 Budget Impact**	**Total**
1	Move a winter holiday to March 31 to recognize the Cesar Chavez Holiday.	0	0	0
2	Pilot program to activate City-owned Greenspace in District 7.	0	0	0
	Total	**$0**	**$0**	**$0**

Budget Reallocations				
Item No	**Resource Adjustments**	**FY 2022 Budget Impact**	**FY 2023 Budget Impact**	**Total**
1	Reduce the City Fee Waiver program from $2.5 million to $2.0 million	500,000	0	500,000
2	Reallocate $10,000 from City Fee Waiver program to fund a pilot program for childcare at Board and Commission meetings.	10,000	0	10,000
	Total	**$510,000**	**$0**	**$510,000**

Item No	Expenditure Amendments	FY 2022 Budget Impact	FY 2023 Budget Impact	Total
1	Older Adults Technology Services (OATS) to 1) connect seniors to the federal emergency broadband benefit program for connectivity; 2) deploy digital literacy training through a network of local partners; and 3) scale digital programming to 150,000 vulnerable older residents.	500,000	0	500,000
2	Pilot program to provide a stipend to members of Boards and Commissions with qualifying children for childcare.	10,000	0	10,000
	Total	**$510,000**	**$0**	**$510,000**

Restricted Funds Confiscated Property Fund				
Item No	**Resource Adjustments**	**FY 2022 Budget Impact**	**FY 2023 Budget Impact**	**Total**
1	Allocates funds from the $300,000 Crime Prevention Program included in the FY 2022 Budget.	$50,000	$0	$50,000
	Total	**$50,000**	**$0**	**$50,000**

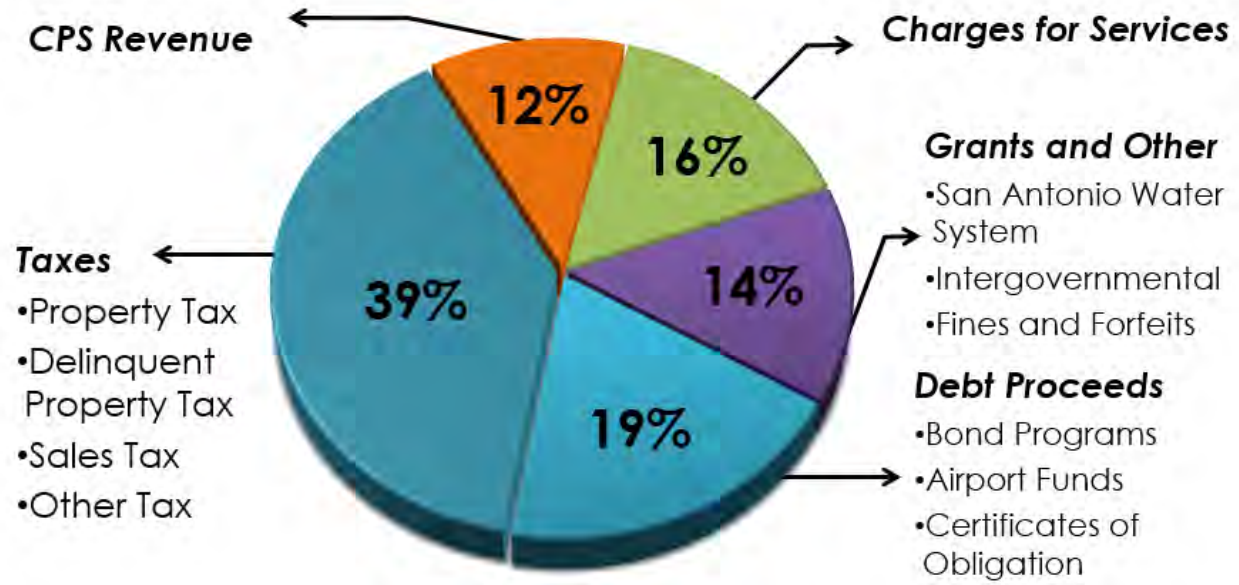
Item No	Expenditure Amendments	FY 2022 Budget Impact	FY 2023 Budget Impact	Total
1	Big Mama's Safe House Crime Prevention Program	$25,000	$0	$25,000
2	Rising Stars San Antonio Crime Prevention Program	25,000	0	25,000
	Total	**$50,000**	**$0**	**$50,000**

FY 2022 Adopted Total City Budget (All Funds)

The FY 2022 Adopted Consolidated Annual Budget, comprised of all funds excluding transfers, totals $3.1 billion. The General Fund budget is $1.36 billion. Restricted Funds, including Airport, Development Services, and Solid Waste total $1.12 billion; and the FY 2022 Capital Budget is $592.2 million.

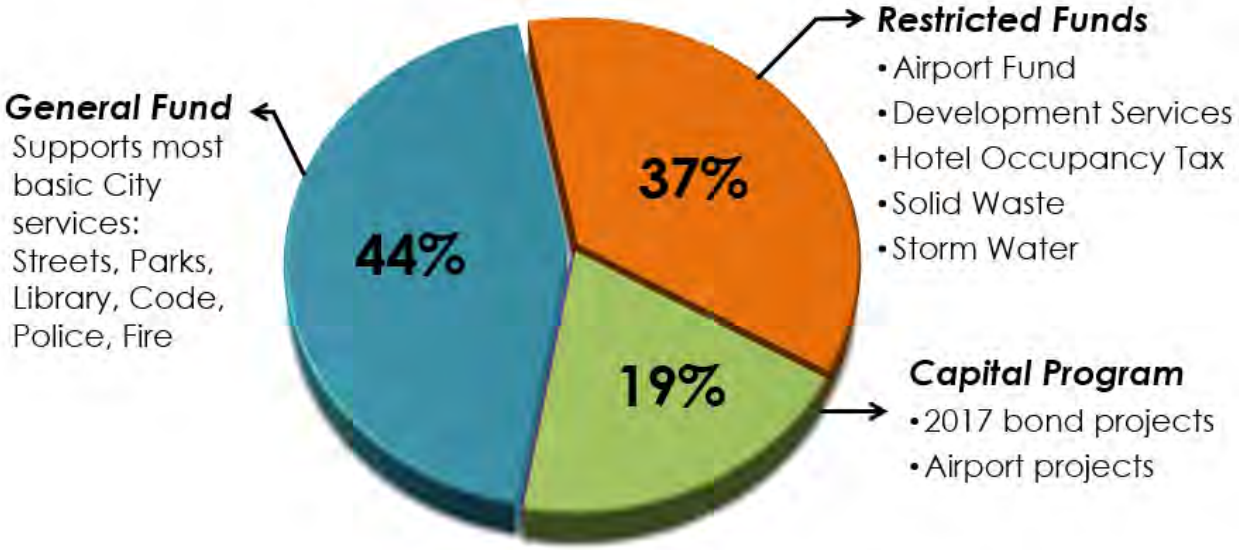
Revenues: $3,066,272,847

(Where the Money Comes From)



Service Delivery Expenditures: $3,066,272,847

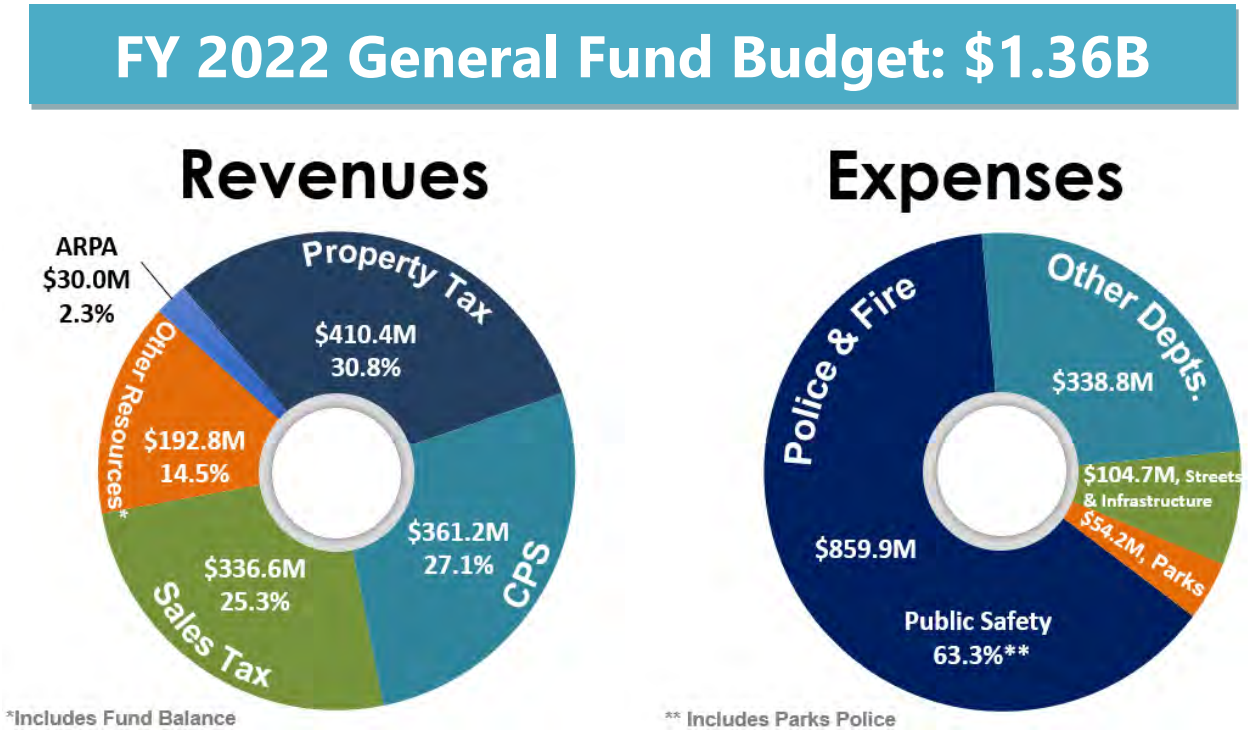
(Where the Money Goes)



FY 2022 Adopted General Fund Budget

The General Fund supports most basic City services such as Police, Fire/EMS, Streets, and Parks. Public Safety expenditures alone represent 63.3% of the General Fund. Other important City services funded by the General Fund include libraries, human services, health, animal care, and code enforcement. General Fund services are primarily supported by property tax, sales tax, and CPS Energy payments.

The graphic on the below demonstrates the City's balanced budget approach between anticipated revenues and adopted budgeted expenditures during FY 2022.



Financial Stewardship

The establishment and maintenance of appropriate reserves within the General Fund is critical to prudent financial management. The City's financial policies and strong financial management have been recognized by the three major rating agencies through a strong credit profile. San Antonio holds a 'AAA' general bond rating from Standard & Poor's and Moody's and a 'AA+' from Fitch. The 'AAA' bond rating is the highest credit rating an organization can receive and it allows the City to pay the lowest possible interest rates in the market.

The FY 2022 Adopted Budget reflects the updated financial policies approved by City Council at the June 25th Goal Setting Session.

- Maintain a minimum General Fund ending balance of 15%
- Maintain Public Safety below 66% of the General Fund
- Manage structural balance in the General Fund
- Maintain a $1 million contingency in the General Fund and $3 million in the Capital Budget
- Address Internal Fund deficits within 3 to 5 years
- Annually review the impact of the State-imposed 3.5% Property Tax Cap on service delivery and provide a recommendation on whether to adjust the Property Tax Rate
- Annually review property tax relief with a focus on homeowners
- Annually review and periodically adjust Fees and Charges to provide for cost recovery, inflation, consumer relief, and/or alignment with policy goals

Two-Year Budget Plan

The City implemented the practice of maintaining a two-year balanced budget from the adoption of the FY 2007 budget through the adoption of the FY 2009 budget. As a result of the national recession beginning in FY 2010, the City modified this practice to include a two-year balanced budget with some flexibility in the second year. The FY 2022 Adopted Budget continues the practice of presenting a two-year budget plan.

The following table shows the FY 2022 Adopted Budget and the FY 2023 Budget Plan.

Two-Year General Fund Budget Plan
-In Thousands-

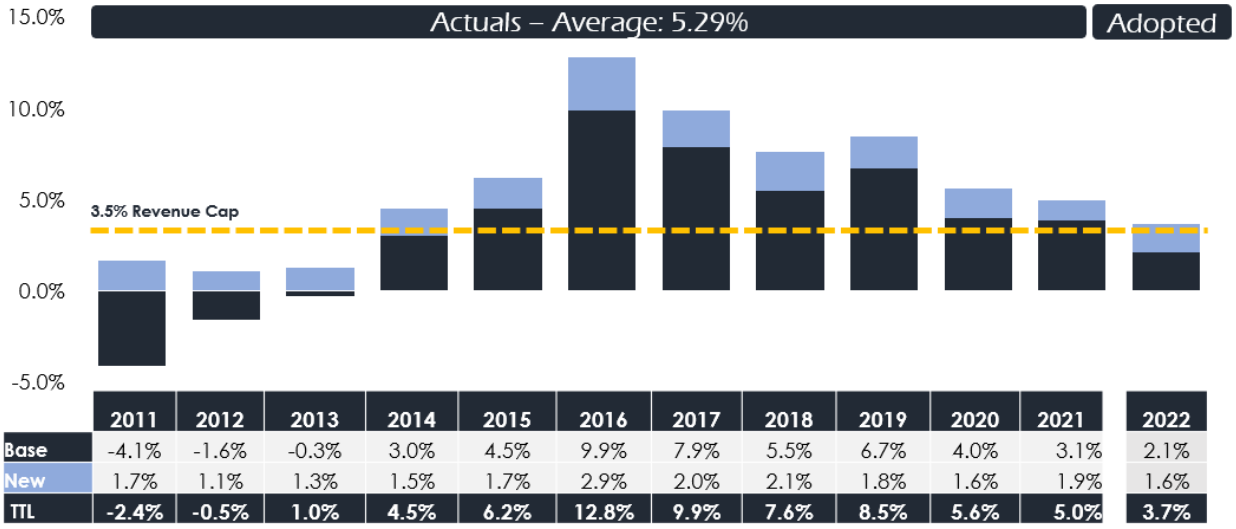
		FY 2022 Adopted		FY 2023 Plan
Revenues				
Beginning Balance (Excluding Budgeted Reserves)	$	0	$	0
Use of Reserve for Two-Year Budget Plan		145,896		119,308
Reserve for Health Strategic Growth Plan		0		2,000
Reserve for COPS Grant		3,000		2,600
ARPA Revenue		30,000		16,500
Accounting Adjustment		5,165		0
Operating Revenue		1,300,935		1,337,559
Total Revenue	**$**	**1,484,996**	**$**	**1,477,967**
Expenditures				
Service Delivery Costs		1,357,517		1,398,045
Gross Ending Balance	**$**	**127,479**	**$**	**79,922**
Budgeted Financial Reserves				
Added Budgeted Financial Reserves		3,571		3,662
Reserve for 2-Year Balanced Budget		119,308		68,260
Reserve for COPS Grant		2,600		3,000
Reserve for Health Strategic Growth Plan		2,000		5,000
Net Ending Balance	$	**0**	**$**	**0**
Budgeted Financial Reserves	$	130,093		133,756
% of General Fund Operating Revenues		***10%***		***10%***
Reserve for 2 Year Balance Budget		119,308		68,260
% of General Fund Operating Revenues		***9%***		***5%***

Major Revenues and Revenue Adjustments

The City of San Antonio General Fund receives revenues from four major categories: property taxes, CPS Energy payments, sales taxes, and other revenues.

Property Tax The FY 2022 Adopted Budget maintains the City's property tax rate at 55.827 cents per $100 of valuation. The Adopted Budget includes $410 million in maintenance and operations support for the General Fund from property taxes, which is 3.1% higher than the FY 2021 Adopted Budget.

Property Tax Revenues
($ in Millions)



	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Base	-4.1%	-1.6%	-0.3%	3.0%	4.5%	9.9%	7.9%	5.5%	6.7%	4.0%	3.1%	2.1%
New	1.7%	1.1%	1.3%	1.5%	1.7%	2.9%	2.0%	2.1%	1.8%	1.6%	1.9%	1.6%
TTL	-2.4%	-0.5%	1.0%	4.5%	6.2%	12.8%	9.9%	7.6%	8.5%	5.6%	5.0%	3.7%

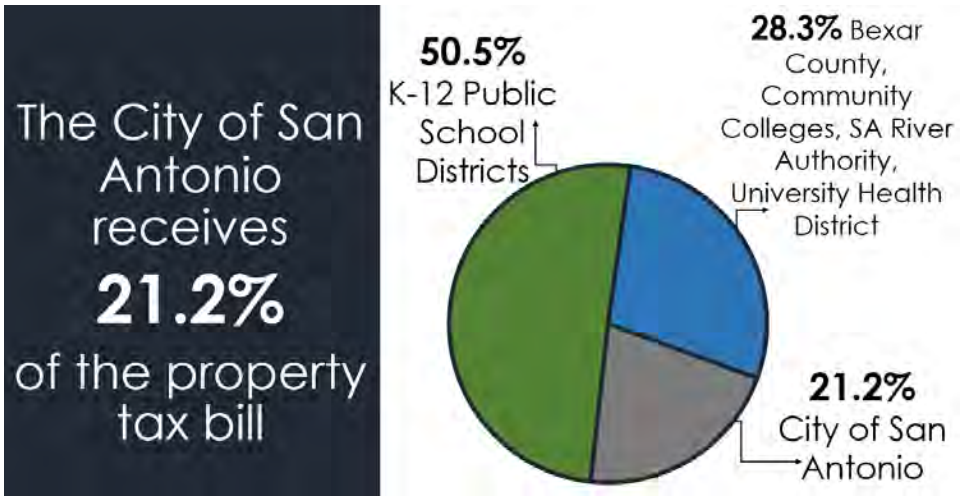
The City's property values for existing properties increase by approximately 2.1% as compared to FY 2021, while new construction values increase by approximately 1.6% for a total increase in net taxable value of 3.7%, as reported by the Bexar Appraisal District.

Percent Change in Taxable Property Valuation

Property Value	FY 2021 Adopted Budget	FY 2022 Adopted Budget
Existing Value	3.1%	2.1%
New Value	1.9%	1.5%
Taxable Value	**5.0%**	**3.7%**

The City receives less than a quarter of the property tax proceeds that homeowners and commercial property owners pay annually. Nearly half of the property tax proceeds are distributed to school districts, while the remaining amount, minus the City's portion, is divided among Bexar County, Alamo Colleges, University Health System, and the San Antonio River Authority.

Property Tax Distribution



Property Tax Relief The FY 2022 Adopted Budget reflects the City's continued commitment to provide targeted property tax relief. In FY 2022, the City will forego $72.4 million in property tax revenue as a result of the Homestead Exemption, Senior and Disabled Homestead Exemptions, and frozen City property tax payments.

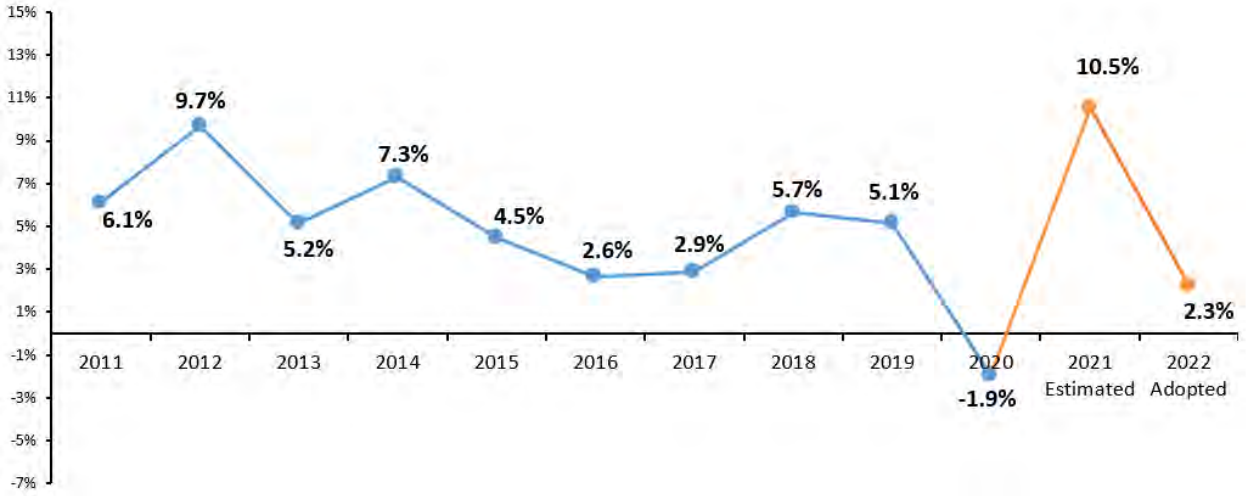
FY 2022 Adopted Texas City Property Rate Comparison

(Per $100 of Taxable Value)

Sales Tax Revenue The FY 2022 Adopted Budget includes sales tax revenue in the amount of $337 million in the General Fund. Sales tax revenue is highly dependent on the condition of the local economy. The FY 2022 Adopted Budget for sales tax revenue is projected to be 14% higher than the FY 2021 Adopted Budget and 2.3% higher than the FY 2021 Estimate.

FY 2022 Sales Tax

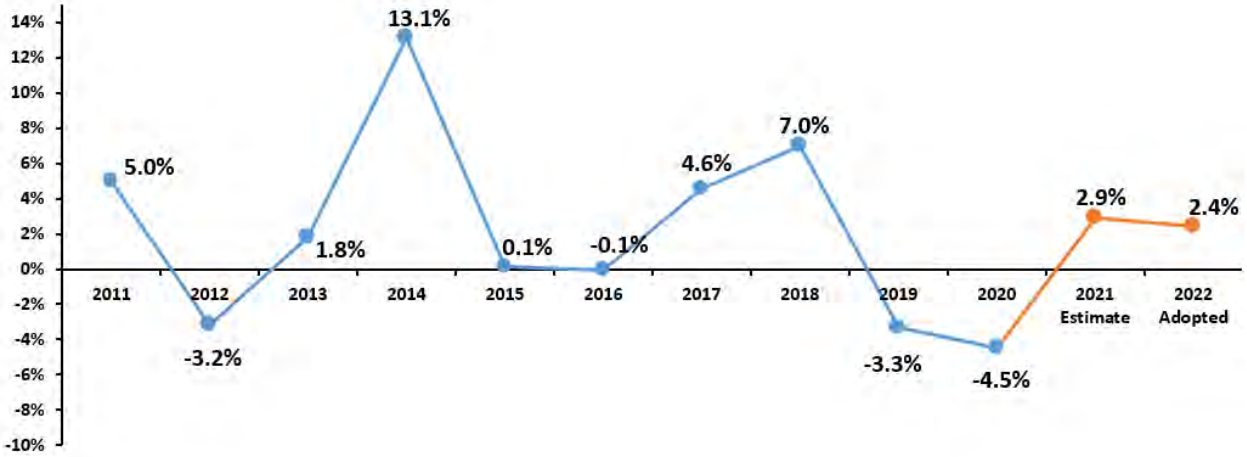
Year over Year % Change



CPS Energy Revenue The City of San Antonio is the owner of CPS Energy (CPS). The CPS payment to the City represents the second largest source of revenue to the General Fund in FY 2022. CPS pays the City 14 percent of all gas and electric customer gross revenue as a return on investment. The FY 2022 Adopted Budget includes CPS revenues in the amount of $361 million, an increase of 2.8% from the FY 2021 Adopted Budget and an increase of 2.4% from the FY 2021 Estimate. Revenues from CPS Energy are one of the most difficult revenues to forecast. Weather, natural gas prices, and other variables can significantly impact CPS revenues and the City's payment can fluctuate significantly from year to year.

CPS Payment to City

Change from Prior Year Actual Collections



Other Major Revenues and Adjustments Other revenues in the General Fund include business and franchise taxes, liquor by the drink taxes, fines, and other charges for services such as EMS transport fees. The FY 2022 Adopted Budget includes an increase for many of these revenues as the City experiences rebounding tourist and visitor activity. For FY 2022, alcoholic beverage sales, river barge cruises, and other service revenues are increasing as City facilities return to pre-pandemic service levels.

City Personnel Levels

The FY 2022 Adopted Budget totals 12,867 positions in all funds, including 447 positions for Pre-K 4 SA and 11 positions for SA: Ready to Work. The FY 2022 Adopted Budget adds a net of 148 new positions to the General Fund and Restricted Funds. The following tables compare the total number of authorized positions over a five-year period from FY 2018 to FY 2022 and the changes to personnel levels within the General Fund, Restricted Funds, and Grant Funds.

Five-Year Comparison

All Funds Authorized Positions*

FY	General Fund	Restricted Funds	Grants	Pre-K 4 SA	SA: Ready to Work	Total
FY 2018	7,667	3,512	670	416	0	12,265
FY 2019	7,741	3,557	675	431	0	12,404
FY 2020	7,786	3,659	658	431	0	12,534
FY 2021	7,831	3,722	708	447	11	12,719
FY 2022	7,980	3,759	670	447	11	12,867

**FY 2018 through FY 2021 reflects mid-year adopted personnel count or other City Council action*

Adjustments to the Personnel Count since FY 2021 Adopted Budget						
	General Fund	Restricted Funds	Grants	Pre-K 4 SA	SA: Ready to Work	Authorized Positions
FY 2021 Adopted	7,831	3,722	683	431	0	12,667
FY 2021 Adjustments	0	0	25	16	11	52
FY 2021 Revised	7,831	3,722	708	447	11	12,719
FY 2022 Mandates	20	0	0	0	0	20
FY 2022 Improvements	91	38	0	0	0	129
Program Changes	111	38	0	0	0	149
FY 2022 Re-Organizations and Updated Grant Personnel	38	-1	-38	0	0	-1
FY 2022 Proposed	7,980	3,759	670	447	11	12,867

Note: The FY 2021 Adjustments reflect positions approved by City Council through ordinances after the adoption of the FY 2021 Budget in September 2020.

Community Focus Areas

Metro Health Strategic Growth Plan

In response to the pandemic-related lessons learned around health disparities, health equity, and social justice and to capitalize on additional funding for public health, Metro Health has developed its Strategic Growth Plan as an expansion to the department's Strategic Plan. This expansion will include additional programs, initiatives, and services in the areas of Mental Health, Health Justice, Access to Care, and Technology and Infrastructure.

These expansion categories were identified by various community advocacy groups, the COVID-19 Community Response and Equity Coalition, City Council, national public health experts, and Metro Health staff and reflect the grassroots, community-led and driven work Metro Health has been engaged in over the last decade.

Mental Health Mental Health problems constitute a large and increasing part of the burden of disease in our community. As such, the prevention and the provision of adequate mental health care services are important public health issues.

Initiatives in the Mental Health bundle include:

- Establish a departmental Mental Health Liaison Office
- Establish a citywide Center of Excellence in Trauma-Informed Care
- Provide Cognitive Behavioral Therapy (CBT) for Survivors of Violence
- Enhance Trauma-Informed Practices in the Justice System
- Enhance Domestic Violence Case Management
- Expand the Teen Ambassador Program

Health Justice Metro Health focused on the term *Health Justice* as it speaks to advancing human well-being by improving health with a focus on the needs of the most disadvantaged and those suffering from systemic racism.

Initiatives in the Health Justice bundle include:

- Expand *Viva Health* and *Por Vida* using a Community Health Worker Model
- Create a community-based Nutrition Education Campaign
- Establish a Local Food Insecurity and Food Policy Collaborative
- Expand peer-led Diabetes Prevention Initiative
- Expand the Healthy Neighborhood program
- Establish a Cross Sector Violence Prevention Initiative

Access to Care The Access to Care section will work to ensure individuals can enter the health system and can find care easily and locally to improve health and reduce health disparities.

Initiatives in the Access to Care bundle include:

- Establish a Community Health Worker (CHW) Hub and Technical Assistance Center
- Implement Clinician Ambassador Initiative
- Develop and provide training on antiracist practices and policies for Health Care Systems
- Conduct an Access to Care Assessment
- Establish a Medicolegal Partnership Initiative

Technology and Infrastructure The Technology and Infrastructure bundle was developed to ensure a strong foundational workforce, robust infrastructure and advanced technological services, software, and equipment.

Initiatives in the Technology and Infrastructure bundle include:

- Establish an Office of Policy and Partnership
- Expand the Office of Health Equity and Address Racism as a Public Health Crisis
- Expand Informatics
- Enhance Technological Infrastructure to Support Infectious Disease Reporting and Investigations
- Implement a Unified Approach to Violence Data Analysis and Presentation

On-Scene Crisis Response/Coordinated Response

The FY 2022 Adopted Budget includes an innovative partnership between the San Antonio Metropolitan Health District (Metro Health), San Antonio Police Department (SAPD), and San Antonio Fire Department (SAFD) to provide on-scene crisis response for assistance with issues related to domestic violence, mental health, and homelessness.

As part of the Police Services Review Project, the Metro Health Department is leading a coordinated approach to strengthen police response to Mental Health Calls and Domestic Violence calls.

Coordinated Crisis On-Scene Response The Coordinated Crisis On-Scene Response is a pilot for on-scene community advocate co-response with Metro Health, SAPD and SAFD to a basket of calls including related to domestic violence, homelessness, mental health, and substance abuse. On-scene community advocates will be trained in rapid intake and triage to identify the greatest need and connect individuals in crisis to long-term support. Once on-scene, advocates may determine that more intense clinical intervention is necessary and will call specialized services.

Family Systems Support and Case Management Supportive of the Crisis Response Advocates, an expanded Case Management system will be supported by nine Case Managers and a Program Supervisor. These positions will provide long-term case management support for domestic violence survivors and their children. Support will be provided to friends, family, and the community through two community health workers. Additional funding is also included to support restorative justice approaches in the community.

Resources totaling $4.8 million are adopted in the budget for this coordinated response.

- **Metro Health** funds in the amount of $4.0 million are added for 34 positions and contractual services
- **Fire Department** funds in the amount of $538,000 are included for overtime resources and one paramedic position
- **Police Department** funds totaling $311,000 is for overtime resources

Department of Human Services

Ensuring Older Adults Thrive The City of San Antonio completed a Senior Services Strategic Plan in 2019 with input from community older adults, nonprofit and government providers, and community leaders. In FY 2022, the City continues the implementation of the strategic plan with targeted investments to expand access to equity-based older adult resources related to health and wellness, financial case management, nutrition, exercise, and social and cultural activities. The FY 2022 Adopted Budget includes $1.4 million in operational costs for the first comprehensive senior center in Council District 9. The FY 2022 Adopted Budget also provides $665,000 in additional support for the senior meal program, which grew significantly during the pandemic, and adds two Older Adult Benefits Navigator positions to assist older adults and their caregivers in high equity index areas with fraud abuse awareness and prevention; access to available public benefits and resources; and long-term financial planning.

Homeless Services The FY 2022 Adopted Budget includes an additional $630,000 to prevent and reduce homelessness. Funding will assist low-income and vulnerable individuals, such as families experiencing domestic violence or mental health challenges, to maintain stable housing and prevent increased homelessness. Funding will support an extension of the Department of Human Services (DHS) Financial Empowerment Benefits Navigation program, which connects residents to financial counseling and safety net, mental health, domestic violence, and job training resources. Funding will also support efforts to increase the effectiveness of homeless street outreach teams working in collaboration with shelter services, and housing program. Lastly, the City will connect residents to other available programs and provide flexible funding to bridge gaps for individuals and families experiencing severe financial stress and homelessness.

Human Services Investments through Delegate Agencies The City supports targeted human and workforce development investments in the nonprofit community to improve the quality of life for the city's most vulnerable residents. These investments fund community efforts to ensure children and youth are safe, healthy, resilient, and ready to succeed in school and life; individuals and families are financially secure and in stable housing; homelessness is rare, brief, and nonrecurring; and older adults are healthy, engaged, and independent. In FY 2022, $21.7 million in grant and General Funds are allocated to support community human services work.

Support for Affordable Housing

The COVID-19 pandemic has reinforced some of the findings in the San Antonio Housing Policy Framework, which were recommended by the Mayor's Housing Policy Taskforce and accepted by City Council in September 2018. The framework was developed with robust community input to address the growing affordability gap and San Antonio's growing vulnerability to the displacement of San Antonian families. The Taskforce's Housing Policy Framework recommendations were adopted in the FY 2020 Budget are being continued in FY 2022.

- Housing Preservation Repair (Owner Occupied Rehabilitation and Under One Roof)
- Risk Mitigation
- Neighborhood Improvements and Gap Financing
- Homebuyer Assistance
- Coordinated Housing System (including consolidation of housing related services)

Funding for Housing The total housing investment for FY 2022 is recommended at $35.7 million from the General Fund, HOME and Community Development Block Grants. The $35.7 million in funding for affordable housing will facilitate affordable housing units and assistance to help

families impacted by the pandemic. At least 1,746 families will be provided housing assistance and a minimum of 536 affordable housing units will be facilitated.

Housing Preservation Repair (Owner Occupied Rehab and other Housing Preservation) A total of $16.1 million is included in the FY 2022 Adopted Budget for Housing Preservation Repair, of which $5.3 million is allocated in the General Fund, $1 million is funded from Tax Increment Reinvestments Zones (TIRZ), and the remainder is funded through Housing and Urban Development grants. The Housing Preservation Repair Program aids low-to-moderate income homeowners with all aspects of rehabilitation and construction, including weatherization and lead-based paint abatement and remediation. The FY 2022 Adopted Budget includes $1 million for a pilot Demolition Diversion Program to address minor home repairs as well as Americans with Disabilities Act (ADA) modifications for seniors 62 years of age or older, disabled individuals meeting the Census Bureau definition of disabled, and families at or below 80% of the Area Median Income (AMI).

Before

After

Risk Mitigation The FY 2022 Adopted Budget includes $4.1 million to mitigate the impacts of displacement. Funding includes $3.1 million funded from the General Fund and $1.0 million from Housing and Urban Development Grants. This program provides emergency housing assistance, relocation assistance for displaced households up to 80% of AMI, rapid re-housing, and housing navigators.

Neighborhood Improvements and Gap Financing The FY 2022 Adopted Budget includes a total of $7.8 million for the production and rehabilitation of affordable units. The number of units produced and preserved will increase by leveraging this funding with the available tools and partners in our community including Low Income Housing Tax Credits.

Under One Roof A total of $5.25 million is included in the FY 2022 Adopted Budget, of which $3.25 million is allocated in the General Fund and the remaining $2.0 million is funded from Tax

Increment Reinvestment Zones (TIRZ), for the Under One Roof program which replaces worn roofs with energy efficient white roofs. Funding will be allocated citywide utilizing equity metrics to select clients. Assistance is provided in the form of a one-time grant of up to $14,000 (with no cost to the applicant).

Homebuyer Assistance This program assists eligible San Antonio first-time homebuyers at or below 80% AMI by making a 0% interest/no payments second loan of up to $12,000. Loans are 75% forgivable over 10 years and can be used for any combination of the down payment assistance and some closing costs associated with purchasing a home. The FY 2022 Adopted Budget includes $1.2 million for the Homebuyer Assistance Program, of which $920,000 is funded through the General Fund, and $275,000 from Housing and Urban Development Grants.

Coordinated Housing System The FY 2022 Adopted Budget maintains funding at $1.3 million to continue improved coordination of affordable housing programs and partners with the goal of increasing the total number of affordable units produced and preserved in San Antonio. This funding will also be used to recalibrate the 10-year housing goals and finalize the implementation plan for the Housing Policy Framework. Further, funding will maintain an Online Accountability Dashboard and an Affordable Housing Locator that measures progress towards the recalibrated 10-year targets for affordable housing, providing the community with online resources and access to housing services and helping residents locate affordable housing in neighborhoods.

Economic Development and Workforce Development

The City of San Antonio provides workforce development to its residents to improve the quality of life for vulnerable residents. The City's delegate agency funding supports workforce development programs and focuses on an individual's ability to grow their skills and develop the tools needed for success. The FY 2022 Adopted Budget includes $6.1 million for workforce development. Included within this allocation is $2.0 million for Project Quest and $2.5 million for AlamoPROMISE to support the Last Dollar Scholarship, which will award funding for a projected 7,325 Alamo College students. The FY 2022 Adopted Economic Development Budget includes $550,000 to assist businesses with obtaining surety bonds to qualify to do business with the city and other large organizations that require these bonds.

Library

Expansion of Services Through the 2017 Bond Program, the Library is improving areas for teens and adults at the McCreless, Memorial, and Las Palmas Branch Libraries. Services to teens at these locations will be enhanced through the improvements to dedicated Teen Areas. Using existing resources, the Library will expand services to offer a new LEARN@sapl, the adult learning center at McCreless Branch Library. Additionally, renovations at the Central Library for early literacy will be completed in FY 2022, along with newly added community classrooms, collaborative technology areas and expanded displays, and spaces in the Central Library Texana Resource Center.

Elimination of Overdue Fines The FY 2022 Adopted Budget includes the elimination of overdue fines on library books and materials for all library users. Overdue fines disproportionally affect library users in vulnerable communities and create a barrier to access. Discontinuing charging overdue fines is a best equity practice for public libraries and does not negatively affect the return of materials.

Parks and Recreation

Additional Resources for Newly Completed Projects The FY 2022 Adopted Budget adds $1.2 million for additional resources to support increased park acreage, additional park development and newly completed greenway trails developed through bond issues, grants, and other funds.

Parks Acquisition and Development In FY 2022, the City will add an estimated 223 new park amenities at over 21 locations. Additionally, 8.2 miles of exercise trail and a total of 19.46 new acres are anticipated to be added in FY 2022. New park amenities include playgrounds, additional lighting, and new restrooms; sports fields, permanent restroom, and parking area at Classen Steubing Ranch Park; and a larger Berta Almaguer Community Center with trail connection at Woodlawn Lake Park.

Linear Greenways In FY 2022, the City will add an estimated 9.3 miles of linear greenways with 86 additional amenities and 144.6 new acres. New linear park amenities include trail connectors, signage, and trees; 1.9 miles of trail, two greenway trailheads, two low water crossings, two emergency call boxes and two parking facilities in Leon Creek (Levi Strauss Park to Lackland Corridor); and 1.8 miles of trail, a greenway trailhead, emergency call box, signage, and a bike repair station at the Culebra Tributary (Cathedral Rock to Tezel Road).

Proposition 1 – Edwards Aquifer Protection Venue Project The Edwards Aquifer Protection Program (EAPP)'s purpose is to protect the quality and quantity of the water recharging into the Edwards Aquifer through the protection of land over its sensitive Recharge and Contributing zones, the City's main source of water. The EAPP acquires property rights and limits future development through fee simple purchases, acquisition of conservation easements, or acceptance of land donations over the sensitive zones of the Edwards Aquifer. The EAPP has been funded through sales tax venue funds approved by voters in 2000, 2005, 2010, and 2015, totaling $325 million over the program's four issuances. Currently, over 164,000 acres of land have been protected over the Edwards Aquifer. Collection of sales tax funding as part of the 2015 Venue program was completed in March 2021, with full expenditure of the remaining balance anticipated in FY 2022. In September 2020, the City Council approved the development of an alternative funding option utilizing the City's existing San Antonio Municipal Facilities Corporation to issue short-term and long-term debt in combination with annual San Antonio Water System revenue received by the City to fund the aquifer protection for a ten-year, $100 million program. This alternative funding program to continue the EAPP is scheduled to begin in FY 2023 with the current operational structure remaining intact for program administration by the City.

Proposition 2 – Parks Development and Expansion (Linear Greenway) Venue Project The Howard W. Peak Greenway Trails System is a growing network of interconnected hike and bike trails that is funded through sales tax venue funds approved by voters in 2000, 2005, 2010, and 2015, totaling $190 million over the program's four issuances. The objectives of the program are to acquire and preserve open space along San Antonio greenways and to develop multi-use hike and bike trails, trailheads, signage, and associated amenities for use by San Antonio residents and visitors. The vision of a completed ring of paved multi-use trails around the City will total approximately 110 miles. Infill projects connecting neighborhoods to the trail system are

projected to include 70 miles for a total of approximately 180 miles. Currently, more than 80 miles of greenway trails are completed with another 15 miles currently under construction and 15 miles in planning and design as part of existing sales tax funding. Collection of sales tax funding as part of the 2015 Venue program was completed in March 2021, with full expenditure of the remaining balance anticipated to be complete in 2024. Approximately 70 miles of trail to complete the planned program for the Howard W. Peak Greenway Trails System remain unfunded at a projected cost of $280 million. Potential funding opportunities to complete the remaining miles of unfunded trails include the Bexar County River and Creeks Program at $83.7 million for 26 miles of trail. Additionally, the City of San Antonio may explore other funding opportunities such as transportation grants and future bond programs.

Parks and Recreation Department Scheduled Maintenance The Parks and Recreation Department operates more than 250 parks, 82 miles of greenway trails, more than 30 facilities, plus multiple other amenities such as outdoor pools, splash pads, skate plazas, dog parks, and more. The Building and Equipment Services and Parks and Recreation Departments coordinate on identifying maintenance projects to be funded annually. Projects vary each year and include pool resurfacing and renovation, heating, ventilation, and air conditioning unit replacement, roofing system renovation, and facility foundation repair. In FY 2022, eight scheduled maintenance projects are funded totaling $3.1 million. These projects include:

- Pool upgrades, fencing and parking lot repair at Woodlawn Lake Park
- Facility renovations for Trail Stewards and Park Police at Eisenhower Park
- HVAC, window and roof replacement renovations at the Commander's House Adult and Senior Center
- Restroom renovations at Cassiano Park
- Road upgrades at McAllister Park
- Retaining wall repair at Brackenridge Park
- Pool deck repair and resurfacing at Roosevelt Park
- Community Center renovations at Garza Park

Public Safety

Police

A framework for a review of Police Services was presented by the City Manager to the Mayor and City Council as part of the FY 2021 Budget process. This framework centered around addressing foundational issues, community expectations of the police department, community input and service alternatives. On December 11, 2020, the City Manager provided a plan to the Mayor and City Council to review and analyze police service response. The goal of this review was to

distinguish between calls that require traditional police responses from those calls that could be handled better by another City department or combination of police and other service providers.

On May 5, 2021, the City Council was briefed on the results of the police services survey, and the findings of the UTSA Review of Police Services Calls, and the community input process.

Foundational Issues As part of the foundational issues that will be addressed, accountability and discipline are top priorities. These priorities are being addressed as part of the ongoing collective bargaining negotiations with the San Antonio Police Officers Association (SAPOA). The City Council was briefed on May 5 on the City's priorities for the collective bargaining negotiations.

Community Expectations of the Police Department Part of this project focuses on understanding the community expectations of police services and developing response alternative recommendations to ensure police officers are placed in encounters that need a law enforcement response.

Review of Police Services Calls by UTSA In September 2020, the City partnered with the University of Texas at San Antonio (UTSA) to perform an analysis of 911 calls.

The analysis performed by UTSA focused on requests received by the City's 911 system that frequently result in or require police response. The work done by UTSA helped inform recommendations to the Public Safety Committee and ultimately City Council on types or categories of calls that potentially could be handled by non-sworn police personnel, or which might be amenable to a co-response between police and other City agencies.

Police Services Survey To begin to understand the community expectations of police services, the City engaged the ETC Institute to perform a scientific survey. ETC has extensive experience in local government including conducting community surveys for the City of San Antonio. The Survey was conducted in February and March 2021.

Community and Stakeholder Meetings The police service survey results served as the foundation for continued community dialogue during 27 virtual community meetings and 12 virtual stakeholder meetings conducted throughout the city from April to June. These meetings provided residents the opportunity to offer qualitative feedback on the community's expectations of encounters with SAPD and potential response alternatives to certain 911 calls.

SAPD Officer Focus Group On June 14, 2021, an SAPD focus group, comprised of 60 patrol officers representing every service area, met with the City Manager's Office to provide feedback on the

results of the community survey and to offer their perspective on the ongoing police services review.

Service Alternatives The framework presented by the City Manager identified three key areas on which to focus and strengthen the city response: Mental Health Calls, Domestic Violence, and Homelessness.

In January 2021, the City amended its interlocal agreement with Southwest Texas Regional Advisory Council (STRAC) to support a mental health coordination study from the Meadows Mental Health Policy Institute. The final report findings were presented to the Public Safety Committee on August 2nd.

This report identified improvements to the City of San Antonio's first response system, informed by existing data on mental health response and integrated response best practices. The goal of this study was to ensure that first responders will have appropriate support to connect individuals and family members to clinical care as quickly as possible in an incident involving an individual in mental health crisis to ensure the safety and security of the individual and the community.

The work by the Meadows Mental Health Policy Institute serves as the foundation to inform alternative ways to response to calls that involve individuals with mental health and substance abuse issues who may also be facing homelessness.

Input from Community Health and Equity Committee The Community Health and Equity Committee provided recommendations to the Public Safety Committee in response to the June 2020 charge from the Mayor regarding the evaluation of best policing practices to help promote race and gender equity in our community and review mental health de-escalation measures.

Updates to Public Safety Committee and City Council The Public Safety Committee was briefed on this project at five separate occasions in December 2020, January 2021, April 2021, June 2021, and August 2021. The Mayor and City Council were briefed on May 5th and June 25.

At the Goal Setting Session on June 25, the Mayor and Council were briefed on the project and the City Council expressed consensus of the recommendations' framework outlined in the Police Services Review Project.

- Alternative responses to strengthen the police response to mental health, domestic violence, and homeless calls.
- Enhance transparency. Improve the SAPD website and add interactive data tools, disaggregate data within existing reports, and improve timeliness of information.
- Review calls that can be addressed by non-sworn personnel including animal related calls, fireworks, and property found.

A web page was created in the city's website to provide information and reports to the community: https://www.sanantonio.gov/policeservicesreview/Surveys-Reports. The reports cited in this memorandum can be found at this link and these include:

- Scientific Survey
- Presentations to Public Safety Committee and City Council
- Community Input Report
- Budget Goal Setting Session Report

Mental Health, Domestic Violence, and Homeless A pilot program introducing a dedicated multi-disciplinary response team to address **mental health** calls in the central area of the City is included as recommended by the Meadow's Policy Institute. The team consists of a paramedic, a health clinician, and a police officer that jointly respond to mental health calls.

A team of crisis community advocates who will respond alongside police officers to calls related to **domestic violence, homelessness, mental health, and substance abuse** is added.

Resources totaling $4.8 million are in the budget:

- **Metro Health** funds in the amount of $4.0 million are added for 34 positions and contractual services
- **Fire Department** funds in the amount of $538,000 are included for overtime resources and one paramedic position
- **Police Department** funds totaling $311,000 is for overtime resources

Partnerships with other Departments to address police calls The Fire Department Arson Division will respond to **fireworks calls** during New Year's Eve and Fourth of July. Overtime resources are added $71,000 to respond to fireworks calls.

Funding in the amount of $75,000 is added for a test program to partner code enforcement and police officers to respond to **loud music calls**.

Four Animal Care Officers and resources in the amount of $405,000 are added to address **barking dogs and animal related calls** currently handled by SAPD. Police will continue to provide support to ACS for calls involving vicious dogs.

Five positions and resources are added in the amount of $320,000 to Animal Care Services (ACS) to conduct targeted educations in high equity score areas to connect residents to free and low-cost animal care services.

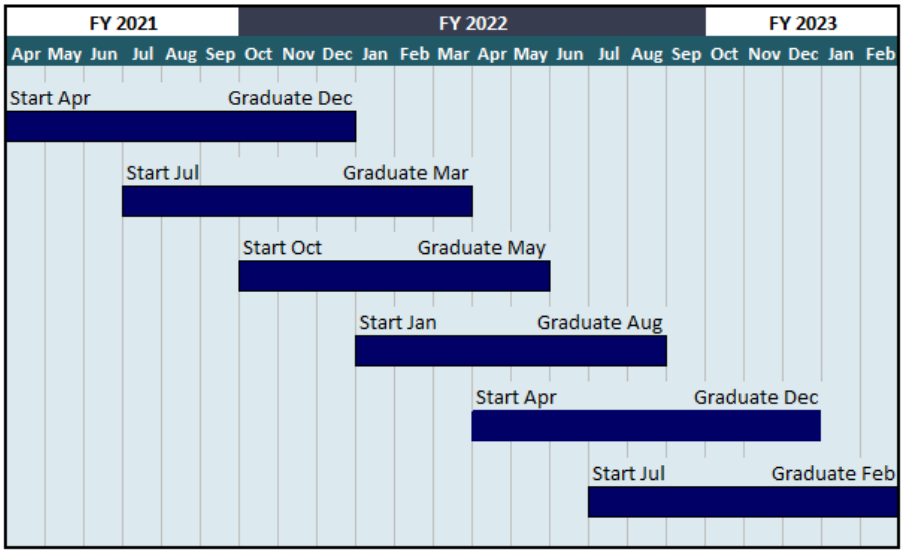
Strengthening Relationships with the Community The FY 2022 Adopted Budget adds 15 Police Officers; 12 for the SAFFE unit to proactively engage with residents and strengthen community policing efforts and three to downtown bike patrol for a total of $1.8 million.

Streetlights to help communities feel safer at night Funds for a streetlight program are added to take a proactive approach in identifying, monitoring, and administering a Streetlight gap index throughout the City and respond to residents' requests. A team of two and funds for a streetlight index are included. Additionally, $5.8 million is included in the capital budget for the installation of new streetlights.

Confiscated Property Neighborhood Crime Prevention The FY 2022 Adopted Budget includes $150,000 of new Confiscated Property funding to support community organizations who are implementing new ways to prevent crime in neighborhoods. This continues funding from FY 2021 making a total of $300,000 available to community organizations.

Eliminate Property Room Storage Fee As part of the FY 2022 Adopted Budget, the San Antonio Police Department will cease charging citizens $25 for the return of their personal belongings upon their release from a detention facility. The fee, which partially offset the cost of storing and retrieving arrested persons' personal property, potentially disproportionately affected lower-income individuals.

Academy Training Schedule In FY 2022, SAPD will conduct a total of four cadet classes. The table below provides an overview of the academy class schedule.



Fire

Support for COVID-19 The San Antonio Fire Department (SAFD) has continued to play a pivotal role in every level of the City's COVID-19 response. In FY 2021, SAFD personnel have been responsible for staffing citywide vaccine roll out, multiple mobile testing sites and the implementation of Mobile Integrated Healthcare (MIH) testing.

Vaccine Roll Out To ensure the community received COVID-19 vaccines in a safe and timely manner, SAFD along with the Metro Health coordinated the design and implementation of a drive-through mass vaccination clinic located at the Alamodome. In the beginning, the mass vaccination clinic enabled the most vulnerable members our community – the older adults and people with pre-existing medical conditions – to receive vaccines and limit the risk of serious illnesses. As vaccine supplies became more readily available, the mass vaccination clinic became available to all members of the community. As of July 2021, SAFD had administered approximately 228,000 vaccines.

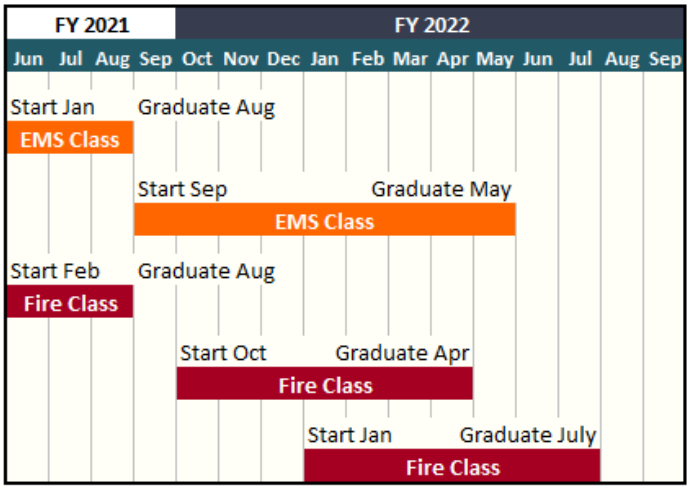
Mobile Integrated Healthcare (MIH) SAFD Mobile Integrated Healthcare (MIH) Team was expanded in FY 2021 with the addition of a unit specifically designated for mental health. The MIH Mental Health Unit consists of a team of paramedics who can provide treatment to individuals suffering from acute behavioral or emotional disorders in a structured coordinated multidisciplinary response. The introduction of the MIH Mental Health Unit has enabled SAFD to provide the appropriate level of response to mental health emergencies with the least restrictive level of care for the individual.

Clinical Dispatch Program In FY 2021, SAFD piloted a telemedicine program called the Good Sam App. The Good Sam App is a web-based telemedicine triage system that provides audio and video communication capabilities through a text message link provided by a 911 dispatcher. Once the link is accessed, the app uses artificial intelligence features to read vital signs via the user's phone camera to allow a 911 dispatcher to visually see the patient and react accordingly. During the FY 2021 pilot program, the Good Sam App resulted in a reduction in dispatched EMS units. It is anticipated that 84% of 911 calls for medical assistance will be eligible for usage of the Good Sam App. Of those calls, the department will see a 75% reduction in the number of dispatched emergency vehicles, thereby freeing up SAFD resources for other emergency situations. The FY 2022 Budget will fund eight clinical dispatcher positions who will be dedicated to the operation of the Good Sam App platform.

HazMat Fee Reduction As part of the greater citywide push for equity, SAFD has adopted a change to the HazMat Fee for fuel storage from $600 to $300 for gas stations that 24,000 gallons or less or less of storage capacity. Most small gas stations are family owned and operated and fall within this category.

Academy Training Schedule The following chart shows the Fire Department's EMS and Cadet Class training schedule for FY 2022:

Fire Department EMS and Cadet Class Training Schedule

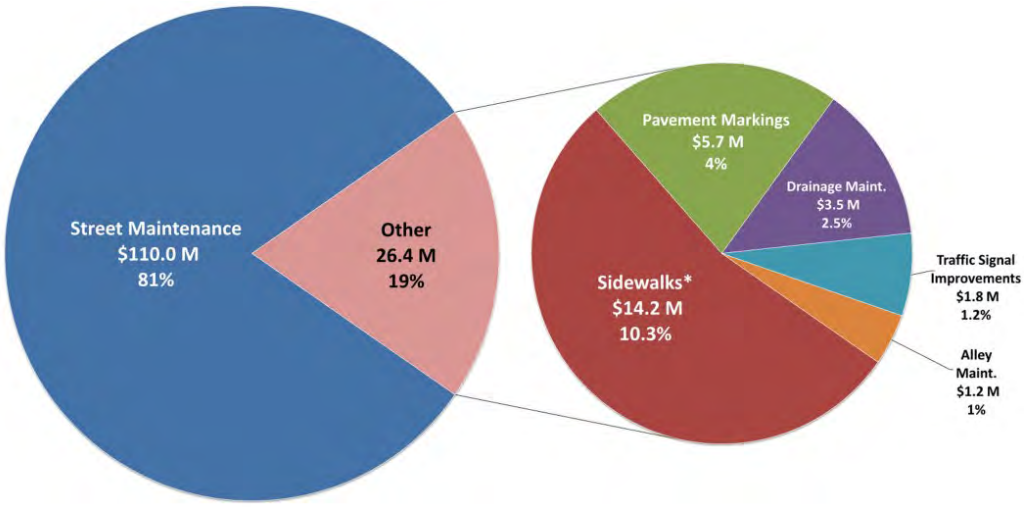


Streets and Infrastructure

Infrastructure Management Program (IMP)

City staff develops a five-year Infrastructure Management Program (IMP) to identify and recommend infrastructure priorities to City Council. As detailed in the following chart, the FY 2022 Adopted Budget includes $136.4 million in the IMP for streets, traffic signals, sidewalks, drainage, and alleys.

FY 2022 Adopted Infrastructure Management Program
Total Budget $136.4 (in Millions)



*In addition to this amount, $6.1 million in sidewalk improvements is included in the 2017 Bond Program for execution in FY 2022 as well as $500,000 for a sidewalk repair crew funded in the Advanced Transportation Fund.

Street Maintenance and Sidewalks The City appropriates funding annually for street maintenance, including street resurfacing and rehabilitation. Street maintenance programs prolong the useful life of transportation infrastructure by mitigating deteriorating pavement conditions caused by age, utility cuts, storm water drainage, underlying soil conditions, extreme temperatures, and overloading from heavy trucks and buses.

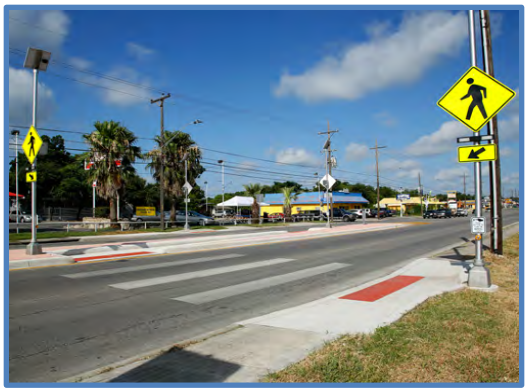
The FY 2022 Adopted Budget restores the Street Maintenance Program to $110 million and continues to allocate funding on a needs-based approach. Specifically, the FY 2022 Street Maintenance Program allocates 50% based on the size of each council district's network and the remaining 50% on the condition of each district's network.

The City's sidewalk network has 5,198 miles of sidewalks and 1,648 miles of sidewalk gaps. The FY 2022 Adopted Budget includes $20.8 million for sidewalk improvements funded by $14.7 million from the Advanced Transportation District Fund and $6.1 million from the 2017 Bond Program. Sidewalks are prioritized based on specific criteria including proximity to schools, hospitals, libraries, and parks as well as pedestrian safety and transit access.

Additionally, the FY 2022 Adopted Budget continues the Neighborhood Access Mobility Program (NAMP) at current funding levels. The NAMP program appropriates $219,900 annually to each City Council District for projects identified by each respective council member. NAMP projects include speed hump design and construction, flashing beacon installation, sidewalk repair and installation, curb ramp construction, and other localized traffic calming and mobility infrastructure improvements.

Pavement Markings The FY 2022 Adopted Budget maintains the FY 2021 funding level of $5.7 million towards citywide pavement markings. This funding level keeps the maintenance and replacement cycle of thermoplastic pavement markings to an approximate three to five-year cycle. The FY 2022 program is anticipated to deliver an additional 235 center line miles of citywide pavement markings to ensure traffic safety throughout San Antonio.

Signals and Intersections The FY 2022 Adopted Budget includes $1.8 million in resources to upgrade existing traffic signals structurally and with intelligent transportation components and audible pedestrian components.



School Pedestrian Safety The FY 2022 Adopted Budget includes $1.0 million for the School Pedestrian Safety program. Similar to prior fiscal years, this funding includes maintenance for 240 existing flashers, 12 new flashing beacon installations, 210 school zone sign upgrades, and 729 school zone markings for crosswalks.

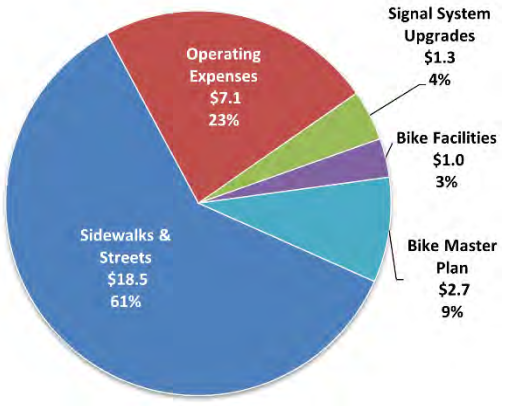
Neighborhood Traffic Calming Program The FY 2022 Adopted Budget maintains the FY 2021 funding level of $1.0 million for the dedicated neighborhood traffic calming program. This program aims to reduce vehicular traffic speed throughout San Antonio neighborhoods by funding traffic calming devices, which can include equipment, materials, and construction for permanent and quick response installations.

Drainage The FY 2022 Adopted Budget maintains the FY 2021 funding level of $3.5 million in the Storm Water Operating Fund for continued cleaning and maintenance of drainage channels and natural creek ways.

Alleys The FY 2022 Adopted Budget maintains the FY 2021 funding level of $1.2 million towards planned service alley maintenance and $448,000 for non-service alley maintenance, of which $150,000 is in the General Fund $298,000 in the Right of Way Fund.

Advanced Transportation District

FY 2022 Adopted
ATD Program
Total Budget $30.6 (in Millions)



In FY 2005, the Advanced Transportation District (ATD) Fund was established to account for all revenues and expenditures associated with the administration and project delivery of the ATD Program. ATD projects increase mobility, reduce traffic congestion, and improve neighborhood connectivity. The FY 2022 Adopted Budget for ATD appropriations totals $30.6 million.

Operating Expenses As part of the FY 2022 Adopted Budget, the ATD funds a total of 38 positions that oversee and maintain the Traffic Signal Management System, the Traffic Management Center, and the program management and delivery of various citywide

mobility-focused capital improvements projects. The operating expenses also include funds for transportation planning and traffic engineering studies.

Sidewalk Improvements The FY 2022 Adopted Budget includes funding of $14.7 million for sidewalk improvements from the Advanced Transportation Fund and $6.1 million from the 2017 Bond Program. In total, the $20.8 million in sidewalk improvements will fill 54.5 miles of sidewalk gaps, repair 6.5 useable miles of sidewalks for a total of 61 miles of useable sidewalk repairs.

Citywide Residential Sidewalk Repair Program The primary goal of the program is to strategically repair deteriorated sidewalks to restore the most miles of sidewalks to usability. Using data from a sidewalk condition assessment, sidewalk repair projects will be prioritized, planned, and executed primarily within residential neighborhoods across the City.

Intelligent Transportation System The FY 2022 Adopted Budget includes $225,000 for a total of $600,000 for continued installation of intelligent technology components to existing traffic signals. Funding will provide for the installation of traffic monitoring cameras, advanced detection equipment, travel time data collectors, backup battery systems, enhancements to signal system operations, and improved performance measure tracking.

Storm Water Infrastructure and Operations

The FY 2022 Adopted Budget for the Storm Water Operating Fund is $64.0 million, of which $42.8 million is for operating expenses, including personnel costs and payments related to compliance with the Texas Commission on Environmental Quality (TCEQ) permit requirements. Outstanding debt related to storm water revenue bonds is $7.4 million, and the remaining $13.8 million is allocated to capital projects.

The primary source of revenue for the Storm Water Operating Fund is the Storm Water Utility Fee, which was established in FY 1993 to provide funding for storm water operation services. The fee is assessed to residential and non-residential properties based on square footage of impervious cover. The following table reflects the current rates, last increased in FY 2020.

FY 2022 Storm Water Utility Fee Structure	
Residential Rates Impervious Cover	**Monthly Fee**
<2,750 SF of impervious cover	$3.75 per mo
2,750 to 4,220 SF of impervious cover	$4.94 per mo
>4,220 SF of impervious cover	$10.45 per mo
Non-Residential Rates Impervious Cover	**Monthly Fee**
<20% area of impervious cover	$0.30/1,000 SF + $67.30
20% to 40% area of impervious cover	$0.44/1,000 SF + $67.30
40% to 65% area of impervious cover	$0.57/1,000 SF + $67.30
>65% area of impervious cover	$0.72/1,000 SF + $67.30

Storm Water Capital Improvement Projects The Capital Budget allocates $26.0 million, including $13.8 million from the Storm Water Operating Fund and $12.2 million from the Storm Water Regional Facilities Fund to complete a total of 12 drainage-related capital projects. The projects included in the FY 2022 Adopted Budget are listed in the table on the following table.

FY 2022 Drainage Maintenance Projects

Project Name	Improvement Description	Adopted Budget
Storm Water Operating Projects		
Corrugated Metal Pipe Rehabilitation	Drainage infrastructure rehabilitation	$ 2,000,000
S. Gevers St. Drainage Improvement	Alleviates street flooding	4,439,859
Thousand Oaks Erosion Protection	Reduces erosion impacts	300,000
Breeden - W. Russell Area Drainage Improvement – Phase 1B	Alleviates street flooding	1,840,000
Contessa Dr. Drainage Improvement	Alleviates street flooding	2,790,000
Interim Pembroke Drainage Improvement	Alleviates property flooding	410,000
Annie Area Interim Drainage Improvements	Alleviates property flooding	400,000
Crestfield Area Drainage Improvement	Alleviates property flooding	300,000
Biering Ln. Interim Drainage Improvement	Alleviates street flooding	600,000
Moss Brook Cove Drainage Improvements	Alleviates property flooding	700,000
Storm Water Operating Projects Total		**$ 13,779,859**

Storm Water Regional Facilities Projects		
Riverwalk Gate 5 Replacement	Replaces Riverwalk flood control infrastructure	$4,400,000
Castleridge/Slick Ranch Flood Plain Improvement	Removes properties from floodplain	7,770,000
Storm Water Regional Facilities Projects Total		**$ 12,170,000**
Total Storm Water Drainage Projects		**$ 25,949,859**

Hazard Mitigation Action Plan (HMAP) The goal of the City's Hazard Mitigation Action Plan (HMAP), originally developed in 2015, is to minimize or eliminate the long-term risk to human life and property from known hazards by identifying and implementing cost-effective mitigation actions. There have been 98 HMAP actions identified as specific to the Public Works Department under the "Flood" category. Of those identified actions, ten capital projects have already received funding and have been completed or are in the process of completion through Storm Water Engineering or previous bonds and three actions have been completed by Storm Water Operations. The Interim Pembroke Drainage Improvements Project ($410,000) will be funded in FY 2022 and will serve as a preparatory project for the future Pembroke project identified in the HMAP. Additional projects on the HMAP are being considered for the 2022-2027 Bond with supplementation from the Storm Water Regional Facilities Fund.

Transportation

The FY 2022 Adopted Budget includes the first independent budget for the new Transportation Department. With 15 positions, the department is dedicated to creating a safe, sustainable, and equitable multi-modal transportation system for all San Antonians. Through its four program areas: ***Vision Zero***, ***SA Bikes (Bike IMP), Commute Smart*** and ***SA Tomorrow***, staff will have conversations with the community in partnership with internal and external stakeholders, such the Public Works Department and VIA Metropolitan Transit, to develop strategic, multi-modal transportation plans, pedestrian, and bicycle educational safety programs, and perform data analysis for transportation projects.

Vision Zero Pedestrian Safety The Adopted Budget allocates $6.2 million to design and construct up to eight mid-block crossings in Severe Bicycle Injury Areas/Severe Pedestrian Injury Areas (SBIA/SPIA), to improve safety on roadways in the City. Additionally, the budget includes $1.0 million to continue the seventh year of implementing Vision Zero planning in San Antonio. Vision Zero activities will include hosting and participating in up to 21 outreach and educational events and additional solutions for pedestrian crossing improvements.

Transportation staff will continue to coordinate with the Public Works, Planning, and Development Services Departments and VIA Metropolitan Transit in the review of design plans to ensure the application of National Association of City Transportation Officials (NACTO) Urban Bikeway Design Standards and other multi-modal transportation best practices for roadway construction projects, residential and commercial development projects, and SA Tomorrow land use plans.

Bicycle Program The FY 2022 Adopted Budget includes $3.7 million for bike projects and plans. A major priority of the Transportation Department is the update to the 2011 Bicycle Master Plan (BMP), which is budgeted at $2.7 million. Staff will use the $1.0 million Bike IMP funds to identify a network of "Slow Streets" for cyclists to share with automobiles by designating two low-stress bicycle routes (North-South and East-West) on City roadways that have posted speeds of 35 mph or lower and can be uniquely labeled for cyclists.

As the Bike Master Plan is underway, Transportation staff will administer the first annual citywide survey of residents on their bicycle needs, safety concerns, and other essential information. Upon completion, the annual bike survey will inform the BMP of future bicycle typologies, implementation plans and commensurate funding strategy to support SA Tomorrow land use plans. An important element of the future Bike Master Plan will be the integration of the Howard W. Peak Greenway Trails system into the Bike Master Plan.

Commute Smart The FY 2022 Adopted Budget will be reallocated to support the regional Alamo Area Metropolitan Planning Organization (AAMPO), ***Alamo Commutes***, a carpool/vanpool alternative transportation commuting program. The City's pilot Vanpool program was postponed after three months due to the onset of COVID-19. This reorganization of the funding will help AAMPO focus on the programming functions of the vanpool/carpool program and allow Transportation Department staff to market and promote

alternative commuting options with the current grant funding. Transportation staff will market the Alamo Commutes program to San Antonio employers and conduct commute to work surveys to help business identify the best commuting options for their employees.

SA Tomorrow The Transportation Department will continue coordinating with the Planning Department on SA Tomorrow land use plans to complete several multi-modal transportation studies such as the Brooks and UTSA and Culebra Corridor Studies. Currently, the department is completing the Midtown/Downtown Bike Studies, which have resulted in recommendations for future bond projects for the area. Following the completion of land use plans by the Planning Department, Transportation will coordinate with VIA Metropolitan Transit and AAMPO to leverage plans and inform multi-modal transportation improvements. Moreover, the department will support the work of the Council Districts with complementary transportation studies like the S. Brazos Corridor in District 5, which identify the transportation desires of the community to support the completed land use plans.

Resiliency

The adopted budget includes adds $8.5 million to become a more resilient city to future weather events and other disruptions. These investments include $7.25 million to replace critical building systems at key public safety facilities, including the purchase of backup generators at fire and police stations, and setting up resiliency hubs at existing city facilities. The budget also adds $1.25 million for a resiliency study for community emergency preparedness education and preparation. The City will use part of this allocation to work with the state and federal government to identify vulnerable residents and educate them in preparation for future weather events.

Development Services

The FY 2022 Adopted Budget for the Development Services Fund is $42.5 million. The Development Services Fund was established in FY 2007 to account for revenues and expenditures generated from all development-related activities and to ensure that development fees are used to support the activities associated with supporting the development community.

FY 2021 was originally projected to be a heavy down year in the development community due to the COVID-19. However, the fund has shown unexpected resilience, and residential permitting especially has continued to increase. New Residential Permits are estimated to increase 9.4% above FY 2021 estimate. The FY 2022 New and Existing Commercial Permit counts now are projected to be stable with the FY 2021 Estimate, which is increased from FY 2020.

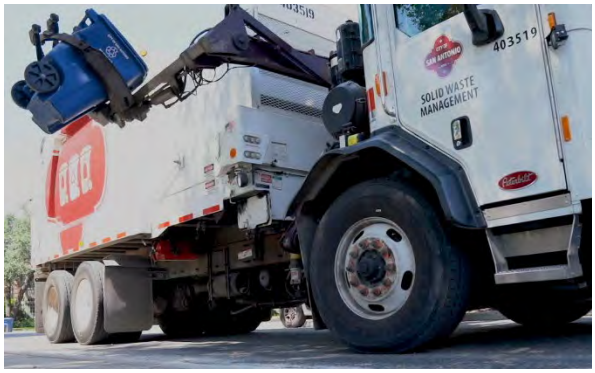
Residential and Commercial Building Permit Activity
(FY 2016 to FY 2022)

Service Delivery Due to an increase in permitting activity, the FY 2022 Adopted Budget includes additional funding to add five Trades Inspectors, three Residential Plan Examiners, and two Senior Plans Examiners to ensure cycle time, consistency, and quality of service delivery are maintained. The FY 2022 Adopted Budget also includes funding for a Streets and Traffic Review team as well as for the creation of an Affordable Housing team at Development Services.

Code Enforcement Education In an effort to improve code compliance throughout the City, the FY 2022 Adopted Budget redirects the Development Services and Code Enforcement division goals to promoting code compliance through education to develop a better relationship between the City and its residents. This educational effort will be pursued in both English and Spanish.

Demolition Diversion The demolition diversion program will provide funding to repair residential structures that have been identified as dangerous premise structures by DSD/Code Enforcement. DSD will review current dangerous premise cases and prioritize occupied homes that fall within TIRZ boundaries. DSD will coordinate with NHSD to confirm income (AMI) criteria is met, gain permission from the owners, and establish program requirements for contractors and the City to properly repair these structures. DSD will also utilize its newly created Affordable Housing Team to expedite permits and inspections to assist these projects. The expected outcome is to repair up to ten homes that would normally have been subject to demolition due to lack of funding and program assistance.

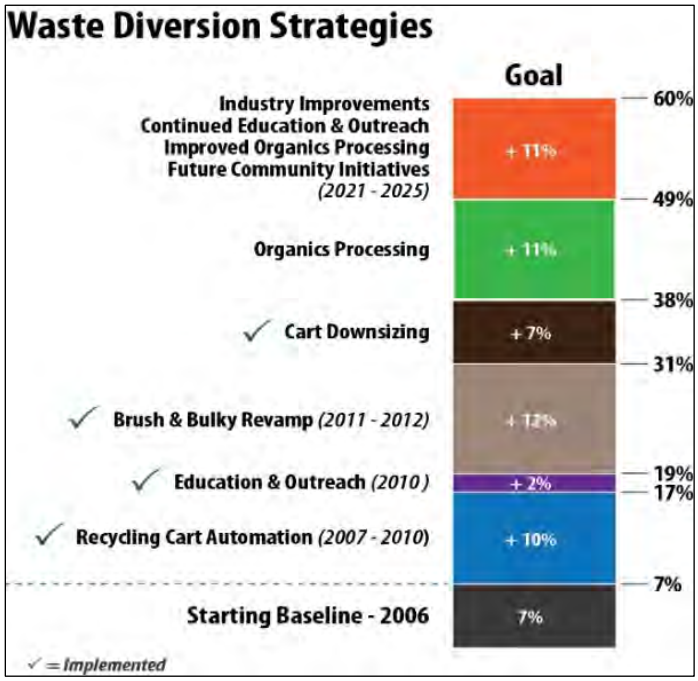
Solid Waste Programs



The FY 2022 Adopted Budget for the Solid Waste Operating and Maintenance Fund is $134.7 million. Funding is used to provide weekly curbside recycling, organics, and garbage collection, two annual curbside brush collections, two annual bulky waste collections, outreach, and dead animal collection, to approximately 368,000 residential customers. Additional services include household hazardous waste disposal, two brush recycling centers, commercial recycling, four bulky drop-off centers, and downtown litter basket collection.

Recycling Plan Solid Waste Management Department (SWMD) appropriations are guided by the Recycling and Resource Recovery Plan (Recycling Plan) approved by City Council in June 2010 and revised in May 2020. The Recycling Plan established three strategic goals:

1. Ensure all single-family residents achieved a 60% recycling rate by 2025.
2. Give all multi-family residents the same convenient access to recycling as single-family residents (complete)
3. Improve recycling opportunities for businesses (ongoing)



Since the adoption of the Recycling Plan, SWMD has undertaken multiple initiatives to reach these goals. SWMD maintains an ongoing public education and outreach program, disseminating recycling information to educate the public on correct recycling processes and the various services provided to the general community.

Customer Growth The optimal average route size is 2,140 homes, which requires one driver and one truck for the three cart collections (recycling, organics, and garbage). The FY 2022 Adopted Budget includes $1.8 million to fund four Automated Side Load Vehicles and four side loader equipment operators to provide collection services for customer growth.

Illegal Dumping Collection Crew The Adopted Budget also adds $1 million to create an Illegal Dumping Collection Crew to address the growing issue of illegal dumping and to improve the overall health and appearance of the City. This dedicated team of six employees will pick up along city's rights of way.

Solid Waste Weekly Cart Collection In FY 2016, a variable rate structure known as "Pay as You Throw" was established to incentivize residents to reduce trash. As part of the Pay as You Throw program, all residents can receive three carts: a blue cart for recyclable material, a green cart for organic materials, and a brown cart for garbage. Residents can choose a smaller garbage cart and pay less for their monthly collection services. The Adopted Budget includes no rate changes in FY 2022. The medium cart (64 gallon) is the default size for new customers.

By the end of the fiscal year, SWMD aims for 14.6% of customers to use small carts, 9.8% to use medium carts, and 75.6% to use large carts.

Route Rebalancing In order to optimize waste collection routes, address uneven population growth and increased waste volume, the department will conduct a citywide, "Route Rebalancing" in FY 2022. The Route Rebalancing will redefine district boundaries and collection days for the four Service Centers. Routes will be designed to balance the number of customers per route and reduce driver completion times.

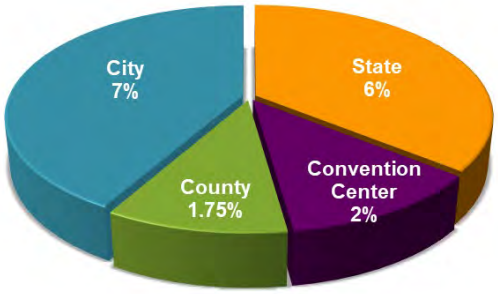
Tourism, Culture, and Education

Hotel Occupancy Tax Funds

The Hotel Occupancy Tax Fund captures revenues and expenditures associated with Hotel Occupancy Tax (HOT) collections.

The current HOT rate of 16.75% levied on every room night contributes 6% to the State, 1.75% to Bexar County, and 7% to the City, with the remaining 2% dedicated to pay debt service and fund capital improvements for the Henry B. Gonzalez Convention Center.

FY 2022 Hotel Occupancy Tax Rate (16.75%)



FY 2022 Hotel Occupancy Tax Revenue Allocation

HOT funding is used to support tourism, convention activities, and arts and cultural programming across the City. This is done through transfers to the Community and Visitor Facilities Fund, Arts and Culture Fund, and an allocation to fund a Destination Marketing Agreement with Visit San Antonio.

After the annual Convention Center debt service payment is made, the remaining net HOT collections for FY 2022 are allocated to Visit San Antonio at 35%, to the Arts and Culture Fund at

15%, and to the General Fund for History and Preservation at 15%. Hotel Occupancy Tax funding also supports the Convention Center and Alamodome, in addition to the revenues generated by those facilities.

Impact of COVID-19 on HOT Revenues

The COVID-19 pandemic has had an unprecedented impact on Hotel Occupancy Tax revenues. The FY 2022 Adopted Budget anticipates that these revenues will continue to recover with an estimated $71.1 million in HOT collections. This is 15% above the FY 2021 Adopted Budget, but still 24% below FY 2019 prior to the pandemic.

As a result of revenue loss due to COVID-19, the American Rescue Plan Act (ARPA) will provide Hotel Occupancy Tax related funds with $51 million in fiscal recovery funds, with $12.7 million in FY 2021 and $38.2 million in FY 2022.

Hotel Occupancy Tax Related Revenue
($ in Millions)

	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021 Estimate	FY 2022 Adopted
HOT Tax	$81.3	$85.8	$91.6	$93.5	$52.1	$57.6	$71.1
Convention Center	16.1	18.5	21.2	19.9	10.2	4.9	15.6
Alamodome	9.9	12.5	11.7	12.6	6.0	7.6	10.3

Convention Center and Alamodome revenues are also expected to begin recovering from the impact of COVID-19 on large scale conventions, concerts, and other gatherings. Total Convention Center and Alamodome revenue in FY 2022 is estimated at $25.9 million, which is 59% higher than the FY 2021 Adopted Budget of $16.4 million.

- **Convention Center Revenues - $15.6 million** This is an increase of $10.7 million from the FY 2021 Estimate. The Convention Center projects that there will be 209 events in FY 2022, an increase of 115 from the FY 2021 Estimate.

- **Alamodome Revenues - $10.3 million** This is an increase of $2.7 from the FY 2021 Estimate. The Alamodome projects that there will be 941,649 attendees at Alamodome events in FY 2022, an increase of 531,783.

Impact on HOT Expenses

Community and Visitor Facilities The FY 2022 Adopted Community and Visitor Facilites Budget totals $55.2 million, which restores funding and fully staffs the Convention Center and Alamodome to support upcoming conventions and events as well as non-departmental expenses related to convention hosting obligations.

Arts and Culture The FY 2022 Adopted Arts and Culture Budget is $11.0 million. To restore the arts agenices to FY 2019 funding of $7.2 million, there is a one-time transfer from the American Rescue Plan of $2.6 million.

Visit San Antonio Up to 35% of Hotel Occupancy Tax revenues can support the Destination Marketing Agreement with Visit San Antonio. As a result of the projected increase in the Hotel Occupancy Tax, support for Visit San Antonio is increased by $2.6 million from the FY 2021 Adopted Budget of $15.1 million to $17.7 million in FY 2022.

History and Preservation Up to 15% of Hotel Occupancy Tax Revenues can be used to support eligible History and Preservation expenses. As a result of the projected increase in the Hotel Occupancy Tax, support for History and Preservation increases by $1.1 million, from the FY 2021 Adopted Budget of $6.5 million to $7.6 million in FY 2022.

Airport

The FY 2022 Adopted Budget includes $123.5 million to operate the City's two airports, San Antonio International Airport and Stinson Municipal Airport.

Total passengers During FY 2019, the Airport experienced record passenger growth totaling 10.4 million passengers for the year, but the effects of the COVID-19 pandemic began to severely impact Airport traffic in FY 2020. As a result of COVID-19, the FY 2020 total passenger count was 5.6 million, representing a 46% decrease from FY 2019 total passengers. The FY 2021 total passengers are estimated to be 6.5 million, representing a 16% increase from the FY 2020 total passenger count. The FY 2022 total passengers are estimated to be 9.9 million, representing a 52% increase from the FY 2021 total passenger count.

Airport Economic Recovery

As a result of the increase in the total passengers, overall, the Airport Operating and Maintenance, Passenger Facility Charge, and Customer Facility Charge Funds will have an increase in revenue of $48.4 million. This will allow the Airport to restore funding in areas such as airline incentives and promotional programs, building maintenance that was delayed for FY 2021, and the Airport's Capital Improvement Fund, which is utilized to fund capital projects at San Antonio International and Stinson Municipal Airport.

Support Services

Silver What Works Cities Certification

On July 15, 2021, the City of San Antonio was awarded a Silver Certification from Bloomberg Philanthropies' What Works Cities Program that recognizes national leaders in data-driven local governance, making San Antonio one of the top data-informed cities in the nation. San Antonio is one of only 16 cities to be newly certified this year and one of only 40 cities to be certified since the program was launched in April 2017.

The certification program assesses cities based on their data-driven decision-making practices, such as whether they are using data to set goals and track progress, allocate funding, evaluate the effectiveness of programs, engage the community, and achieve desired outcomes from contracts with outside vendors. The program also measures whether cities are publicly and transparently communicating their use of data and evidence. The City Manager has established a What Works Cities Taskforce to develop a roadmap towards Gold Certification. Upcoming activities include the release of a Data Governance Administrative Directive, as part of a new Data-Informed Government Program.

Diversity, Equity, and Inclusion

The Diversity, Equity, and Inclusion (DEI) Office centralizes the City's efforts to prioritize and operationalize diversity, equity, and inclusion across departments and services. The DEI Office will focus on addressing access, diversity, equity, and inclusion to ensure a unified strategic direction and reduce duplication of efforts by bringing together staff from the Office of Equity, Municipal Integrity, and the Public Works Disability Access Office. The budget also redirects six vacant positions for a Director and a Civil Rights Coordinator. The DEI Office will provide employees and community members a central hub to report complaints or allegations of waste, fraud, violations of the Americans with Disability Act, the City's Non-Discrimination Ordinance (NDO), or Equal Employment Opportunity. The office's proactive work will include, among other

strategies, trainings for City staff, reviewing City facilities and projects to ensure physical accessibility for users of all abilities, and implementing equity strategies, which will include gender, within City departments to operationalize equitable policies, practices, and budgets with equity tools. DEI also will play a key role in promoting diversity across departments, Boards and Commissions, and the community.

Language Access Initiatives As part of the City's commitment to providing *all* residents with access to information and equitable engagement opportunities, GPA will expand and enhance language services. The budget allocates funds to study the community's language needs, the City's language access services, and language access services across large municipalities. The study will determine the language needs in the community and produce a strategic plan to enhance and market language access services.

In addition, the City will provide Spanish and American Sign Language interpretation at all City Council Committee meetings and will expand its interpretation contracts to provide additional translation and interpretation capacity for the entire organization. Finally, the City will establish a language access office to operationalize the Language Access Plan, provide standardized strategic guidance across the organization, manage interpretation and translation requests and contracts, as well as market and promote language services to the community.

Enhancing Customer Service and Open Government

The FY 2022 Adopted Budget includes several service enhancements to improve access, transparency, and customer service in local government. Specifically, these enhancements improve the City's ability to respond to resident requests for information and improve digital access for residents to City and non-City digital platforms through increased broadband support.

Increase in 311 Call Takers The FY 2022 Adopted Budget includes seven new positions to handle an additional 130,000 calls in FY 2022. These positions will improve rate of calls answered from 90% to 96% and will increase the rate of calls answered within 45 seconds from 70% to 80%. The budget also includes recurring funding for quality assurance analysis on public facing calls across the organization.

Open Government The City of San Antonio has seen a 600% increase in Open Records received since 2013. The Adopted Budget redirects a total of nine positions to the Government and Public Affairs Department to decrease the turnaround time on opens records requests including those involving body-worn camera footage.

Broadband Initiative

Two broadband positions are added to continue digital inclusion efforts – one in the Office of Innovation and one in the City Attorney's Office – in the amount of $210,628. The Broadband Lead position in the Office of Innovation will be the focal point for the City's expansion of broadband throughout the city. This position also will play a critical role in implementing a community-wide digital equity strategy. Building from the Digital Inclusion Roadmap, Connected Beyond the Classroom, in collaboration with the SA Digital Connects' executive director, the Broadband Lead will coordinate, expand, and implement digital equity projects that support the goal of bringing affordable, reliable, high-speed broadband to anyone that wants it in San Antonio.

The FY 2022 Adopted Budget adds one Assistant City Attorney to the regulatory division of the City Attorney's Office to support broadband. The new position will work in partnership with the Broadband Initiative lead in identifying and removing barriers to digital and broadband access and through regulatory support.

Employee Compensation and Benefits

Civilian Compensation and Benefits

The FY 2022 Adopted Budget includes a civilian compensation increase of 4% across the board for all civilian employees and a 1% lump sum to all full-time and part-time civilian employees effective October 1, 2021. The FY 2022 Adopted Budget includes no employee layoffs, no pay

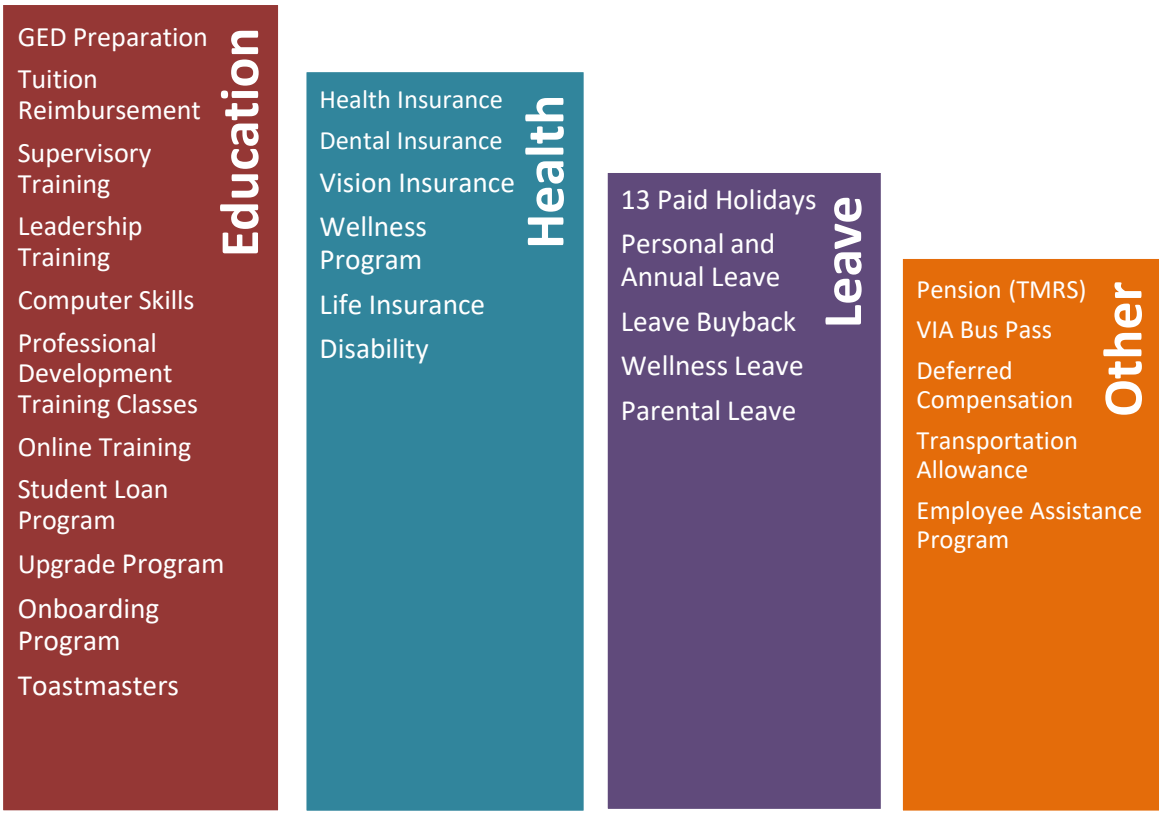
reductions, and no unpaid furlough days for civilian employees that were previously forecasted as part of the two-year budget plan included in the FY 2021 Adopted Budget.

The Adopted Budget also maintains a 10% medical premium reduction for civilian employees from FY 2021. And the Adopted Budget reinstates the incentives for the Virgin Pulse program that allows full-time employees the opportunity to earn up to $500 for wellness activities to be added to their Health Savings or Flexible Spending Accounts.

The City's $15.00 per hour entry wage was fully implemented in FY 2019 and will increase to $15.60 in FY 2022. The FY 2022 Adopted Budget also includes resources to utilize consultant services to develop a revised step pay plan to be implemented in FY 2023.

Employer of Choice

The City of San Antonio continues to strive to be an "employer of choice" in our community. One of the tools the City uses to achieve and maintain this status is the availability of a robust benefits offering for employees. The graphic below provides a summary of those offerings.



Marketing for New Employees The Human Resources (HR) Department utilizes a variety of outreach efforts to connect with a diverse pool of qualified applicants, including in-person and virtual events, postings on external online job boards, presentations at community and education

institution events, partner agency email distribution lists and newsletters, and interviews with local media. HR also maintains an active social media presence that includes informational posts, video features, and live interactive events. Additional efforts for FY 2022 include engaging a marketing firm to develop an Employer of Choice marketing campaign, increasing the minimum entry wage to $15.60 per hour, and expanding a partnership with the Workforce Development Department to connect with Train for Jobs San Antonio participants.

Honoring the legacy of César E. Chávez

FY 2021 marked the 25th anniversary of the César E. Chávez March for Justice in San Antonio. Commensurate with the FY 2022 Budget, the City will designate March 31 as a City holiday to honor the legacy of César Chávez in recognition and praise for dedicating his life to his work on behalf of essential workers who labored for low wages under severe conditions. The Adopted Budget also increases the contribution to the César E. Chávez Legacy and Educational Foundation to $100,000.

Uniform Employees – Collective Bargaining

Police Uniform
Evergreen • 3% Longevity for eligible employees (every 5 years) • 2% Step for eligible employees

Fire Uniform
Collective Bargaining Agreement • 3% Salary increase (Beginning January 1st) • 3% Longevity for eligible employees (every 5 years) • 2% Step for eligible employees

Healthcare Benefits

Active Civilian Employees The City continues to offer employees a choice in health plans to best meet their individual needs. The City is self-insured for health benefits, which means the City and employees share all health care costs.

The City implemented plan design changes and contribution increases to civilian health plans in calendar year 2018 that have been effective in managing costs. In FY 2020, an HMO-style Texas network plan was introduced to provide employees with another cost-effective healthcare option.

For FY 2022, employees will continue to have a choice of health care options: the Consumer Choice Preferred Provider (PPO), the New Value PPO, or the Blue Essentials HMO. For those in Consumer Choice, the City will provide a $500 annual contribution ($1,000 for family) to an eligible employee's Health Savings Account (HSA). The Consumer Choice plan continues to promote consumerism and encourages employees to take a more active role in managing their health care. The Consumer Choice plan will continue to have premiums lower than the New Value PPO plan option. The Blue Essentials HMO plan covers in-network services with care provided by a smaller group of qualified medical providers as directed by a primary care provider. The plan design is similar to the New Value PPO with deductibles and co-pays but with lower monthly contributions. The FY 2022 Adopted Budget does not include any plan design changes.

With continued strategies to provide employee education and promote health and wellness programs, the FY 2022 Adopted Budget includes no changes in civilian premiums.

FY 2022 Adopted Plans for Active Civilian Employees

New Value	**Adopted Plan – 2022**	
	In-Network	Out-Network
Deductible (Single/Family)	$1,500 / $3,000	$3,000 / $6,000
Max Out of Pocket (Single/Family)	$3,500 / $7,000	$7,000 / $14,000

Consumer Choice	**Adopted Plan – 2022**	
	In-Network	Out-Network
Deductible (Single/Family)	$2,000 / $4,000	$4,000 / $8,000
Max Out of Pocket (Single/Family)	$4,000 / $8,000	$8,000 / $16,000

Blue Essentials HMO	**Adopted Plan – 2022**	
	In-Network	Out-Network
Deductible (Single/Family)	$1,500 / $3,000	Not Covered
Max Out of Pocket (Single/Family)	$3,500 / $7,000	Not Covered

FY 2022 Adopted Semi-Monthly Premiums for Active Civilian Employees

New Value	Adopted Plan - 2022	
	Pre-2009	Post-2009
Employee Only	$36.00	$79.65
Employee + Child (ren)	$94.50	$187.20
Employee + Spouse	$177.75	$297.90
Employee + Family	$240.30	$399.60

Consumer Choice	Adopted Plan - 2022	
	Pre-2009	Post-2009
Employee Only	$8.55	$20.25
Employee + Child (ren)	$14.85	$33.30
Employee + Spouse	$43.20	$94.05
Employee + Family	$61.20	$133.20

Blue Essentials	Adopted Plan - 2022	
	Pre-2009	Post-2009
Employee Only	$17.10	$38.25
Employee + Child(ren)	$39.15	$79.65
Employee + Spouse	$83.70	$155.25
Employee + Family	$115.20	$213.30

There are no plan design changes or contribution increases to the civilian vision plans. The dental plans for civilians will have no plan design changes, but small contribution increases.

FY 2022 Adopted Semi-Monthly Dental Premiums for Active Civilian Employees

Dental Plans	Adopted Plans - 2022	
	DeltaCare DHMO	CitiDent PPO
Employee Only	$7.31	$17.66
Employee + Child (ren)	$13.62	$26.22
Employee + Spouse	$13.62	$26.22
Employee + Family	$20.43	$39.06

Uniform Police Employees Uniform Police employees will continue to receive the health benefits that resulted from the mediated settlement agreement between the City of San Antonio and the San Antonio Police Association. There are two plans available to choose from, the Value Plan and the Consumer Directed Health Plan (CDHP).

Uniform Police Plans	Value Plan		CDHP	
	In-Network	Out-Network	In-Network	Out-Network
Deductible (Single/Family)	$500 / $1,000	$1,500 / $3,000	$3,000 / $6,000	$4,500 / $9,000
Max Out of Pocket (Single/Family)	$1,500 / $3,000	$3,000 / $6,000	$3,000 / $6,000	$4,500 / $9,000

Eligible Uniform Police employees participating in the Consumer Directed Health Plan (CDHP) will receive $1,500 annually as a contribution from the City in their Health Savings Accounts. Like the Civilian Consumer Choice plan, the Uniform CDHP encourages Uniform employees to take an active role in managing their health care. The Uniform CDHP Plan is a high deductible plan but covers 100% of all participants and their family member premiums.

The Uniform Police Value Plan provides a lower deductible option that also covers 100% of the premiums for each Uniform employee. However, participants are responsible to pay for coverage for their family members.

2022 Monthly Premiums for
Active Uniform Police Employees

Uniform Police	Value Plan	CDHP
Employee Only	$0	$0
Employee + Child(ren)	$81.19	$0
Employee + Spouse	$121.12	$0
Employee + Family	$200.98	$0
Health Savings Account	N/A	$1,500

Uniform Fire Healthcare In FY 2020, a collective bargaining agreement with the Local 624 Association of Fire Fighters was awarded through arbitration. Uniform Fire employees began to receive health benefits that resulted from the arbitration award in April of 2020 and will continue to receive these health benefits in FY 2022. There are two plans available to choose from, the Value Plan and the Consumer Directed Health Plan (CDHP).

Uniform Fire Plans	Value Plan		CDHP	
	In-Network	Out-Network	In-Network	Out-Network
Deductible (Single/Family)	$500 / $1,000	$1,500 / $3,000	$3,000 / $6,000	$4,500 / $9,000
Max Out of Pocket (Single/Family)	$1,500 / $3,000	$3,000 / $6,000	$3,000 / $6,000	$4,500 / $9,000

Eligible Uniform Fire employees participating in the Consumer Directed Health Plan (CDHP) will receive $1,500 annually as a contribution from the City in their Health Savings Accounts. Like the Civilian Consumer Choice plan, the Uniform CDHP encourages Uniform employees to take an active role in managing their health care. The Uniform CDHP Plan is a high deductible plan but covers 100% of all participants and their family member premiums.

The Uniform Fire Value Plan provides a lower deductible option that also covers 100% of the premiums for each Uniform employee. However, participants are responsible to pay for coverage for their family members.

2022 Monthly Premiums for
Active Uniform Fire Employees

Uniform Fire	Value Plan	CDHP
Employee Only	$0	$0
Employee + Child(ren)	$81.19	$0
Employee + Spouse	$121.12	$0
Employee + Family	$200.98	$0
Health Savings Account	N/A	$1,500

Retiree Civilian Benefits The City remains committed to providing health care for retired City employees. Non-Medicare eligible retirees are eligible for the same health care plan options as active civilian employees, including Consumer Choice PPO with a health savings account, New Value PPO, and the Blue Essentials HMO plan. There are no increases to non-Medicare retiree monthly premiums in FY 2022. Health care benefits are also provided to Medicare-eligible retirees through a Medicare Advantage plan. The FY 2022 Adopted Budget includes a 1.0% increase for retiree civilian benefits for ad hoc cost of living adjustment.

2022 Adopted Monthly Premiums for Pre-65 Retired Employees (Hired before October 1, 2007)

2022 Retiree Healthcare				
	19 or Less Years	20 to 24 Years	25 to 29 Years	30+ Years
CDHP				
Employee Only	$201	$166	$153	$139
Employee + 1	$389	$309	$281	$261
Employee + 2	$544	$430	$390	$362
New Value				
Employee Only	$401	$331	$306	$277
Employee + 1	$778	$617	$561	$522
Employee + 2	$1,088	$860	$780	$724
Blue Essentials - HMO				
Employee Only	$261	$215	$199	$180
Employee + 1	$506	$401	$365	$339
Employee + 2	$707	$559	$507	$471

Capital Improvement Program

Capital Management Services

The Capital Management Services (CMS) Fund was established in FY 2007 to oversee project delivery of the City's capital and infrastructure improvement projects primarily funded by the City's bond issuances. On May 6, 2017, San Antonio voters approved a landmark $850 million Bond Program consisting of 180 projects that fall within six propositions.

Six-Year Capital Improvements Program

The FY 2022 through FY 2027 Capital Improvements Program for the City of San Antonio totals $1.5 billion. The six-year program contains 370 projects and represents the City's long-range physical infrastructure development and improvement plan. Items in the six-year plan include new streets and sidewalks, drainage enhancement projects, park and library facility rehabilitation projects, aquifer land acquisition and linear park development, public health and safety enhancements, airport system improvements, technology improvements, flood control projects, and municipal facility construction and refurbishment projects. The one-year Capital Budget for FY 2022 totals $592.2 million. The following table details the planned expenditures by program area:

FY 2022 – FY 2027 Capital Program by Category
($ in Thousands)

Program Category	Page Number*	FY 2022 Amount	FY 2022 - FY 2027 Amount	%
Streets	719	$ 237,958	$ 591,536	39.0%
Parks	689	86,810	162,850	10.7%
Air Transportation	701	66,609	328,527	21.6%
Drainage	673	69,209	119,239	7.8%
Municipal Facilities	667	70,706	132,988	8.7%
Information Technology	666	32,367	133,922	8.8%
Law Enforcement	684	7,824	19,903	1.3%
Libraries	685	11,983	18,953	1.2%
Fire Protection	684	4,629	5,714	0.4%
Neighborhood Improvements	673	4,061	6,982	0.5%
Total FY 2022 Program Category		**$ 592,156**	**$ 1,520,614**	**100.0%**

**Page number is the first page of each program category in the capital budget section*

The Capital Program is funded by various sources including the 2017 General Obligation (G.O.) Bonds, the Airport Passenger Facility Charge, Certificates of Obligation, Self-Supporting Certificates of Obligation, and other funding. The table below details the planned revenues by revenue source for FY 2022 and the total Capital Budget Program from FY 2022 through FY 2027:

FY 2022 – FY 2027 Capital Program by Revenue Source
($ in Thousands)

Revenue Source	FY 2022 Amount	FY 2022 - FY 2027 Amount	%
2007 G.O. Bonds	$ 11,389	$ 11,429	0.8%
2012 G.O. Bonds	22,448	26,595	1.7%
2017 G.O. Bonds	186,948	388,262	25.6%
Aviation Funding	66,909	328,827	21.5%
Certificates of Obligation	83,231	274,217	18.1%
Other[1]	113,248	222,767	14.6%
Self-Supporting Certificates of Obligation	55,023	78,771	5.2%
Storm Water Revenue Bonds	2,100	2,353	0.2%
Tax Notes	50,860	187,393	12.3%
Total FY 2022 Revenue Source	**$ 592,156**	**$ 1,520,614**	**100.0%**

[1]*Includes Edward Aquifer Program and Linear Greenway Program.*

Facilities Deferred Maintenance Projects

The FY 2022 Adopted Budget includes $5.0 million in capital funding to address deferred maintenance needs at City facilities. This funding is part of an ongoing effort to improve the condition of aging City facilities. The table below outlines the planned deferred maintenance projects for FY 2022.

FY 2022 Deferred Maintenance Project List

Facility Name	Project Description	Budget Amount
Animal Care Complex	Replace HVAC systems at Administration building and Field Ops Building	$ 350,000
Cortez Library	HVAC upgrade/replacements	400,000
Kenwood Community Center	Replace three HVAC split systems	69,350
Naco Perrin WIC Clinic	Replace 12 HVAC rooftop units	105,000
Willie Velasquez Learning Center HVAC	Replace 2 HVAC rooftop units	40,000
South Police Substation	Replace six HVAC rooftop units	117,000
East Police Substation	Replace five HVAC rooftop units	100,000
Northwest Police Substation	Replace three HVAC rooftop units	60,000
North Police Substation	Replace two HVAC rooftop units	40,000
Northeast Service Center	Upgrade four HVAC systems	175,000
Fire Station No. 11	Asphalt and Concrete repairs to apparatus driveway, visitor parking area and surrounding area through	200,000
Fire Station No. 34, 6, 10, 45	Multi Facility Small Maintenance and Repair (SMART): painting, flooring, restroom, and other maintenance repairs	135,000
Police Training Academy	Multi Facility Small Maintenance and Repair (SMART): painting, flooring, restroom, and other maintenance repairs	29,000
SAPD Evidence and Property Bldg.	Multi Facility Small Maintenance and Repair (SMART): painting, flooring, restroom, and other maintenance repairs	51,500
Benavides Center	Multi Facility Small Maintenance and Repair (SMART): painting, flooring, restroom, and other maintenance repairs	35,000
Spanish Governor's Palace	Remove and salvage approximately 3,850 square feet of historical mosaic pebble stone ground cover in the courtyard area, properly stabilize and level the entire area, remove and replace damaged plaster and mortar on sections of exterior, and install French drain to allow proper flow of storm water away from the building.	498,000

Budget Summary
FY 2022 Adopted Budget

Facility Name	Project Description	Budget Amount
Mission Marquee Plaza - Marquee Building	Complete roof replacement	126,500
Brackenridge Park	Repair retaining walls along San Antonio River	500,000
Roosevelt Park	Pool deck repairs and resurfacing	480,000
Garza Park Community Center	Paint interior/exterior, replace carpet, repair windows, upgrade restrooms, replace HVAC, replace roof and gutters	400,000
Bazan Library	Restroom renovations, ceramic tile replacement, carpet replacement, interior and exterior painting and masonry repairs, emergency and security lighting improvements, parking lot resurfacing, and sidewalk/curb repairs	390,000
Westfall Library	Restroom renovations, ceramic tile replacement, carpet replacement, interior and exterior painting and masonry repairs, emergency and security lighting improvements, interior finish upgrades/millwork, parking lot resurfacing	246,000
Carver Community Cultural Center Replastering	Replaster crumbling stucco plaster in Jo Long Theater lobby areas	59,950
Carver Community Cultural Center Complex	Completely refurbish and refinish three hardwood stage floors at Jo Long Theater	32,700
Animal Care Complex	Remove and refurbish existing flooring around 191 floor drains, and install new monolithic quartz epoxy coating in Kennels 2,3,4	65,000
Willie Velasquez Learning Center Parking	Parking lot: repair pavement and sidewalk/curbs; rejuvenate, seal and stripe parking lines	60,000
Eastside Branch	Parking lot: resurface existing deteriorated pavement; rejuvenate, seal and re-stripe parking lines	130,000
Southwest Service Center	Phase 2 - Area B Parking Lot: resurface existing pavement and repair sidewalk/curbs; rejuvenate, seal and stripe parking lines	85,000
		$ 5,000,000

FY 2022 Parks Scheduled Maintenance Project List

Facility Name	Project Description	Budget Amount
Woodlawn Lake Park	Pool upgrades, fencing, and seal and restripe parking	$ 450,000
Eisenhower Park	Renovate house for trail stewards and Park Police	250,000
Commander's House	Ceramics – Renovate building to include HVAC, window, and roof replacement Main Building – Replace HVAC	400,000
Cassiano Park	Restroom renovations	350,000
McAllister Park	Road upgrades	275,000
		$ 1,725,000

Community Profile

City of San Antonio Community Profile

Once a small settlement founded by Spanish missionaries in the early 1700s, San Antonio has grown into one of the country's major metropolitan centers. Its historic roots are the foundation for a city that is rapidly moving forward into the next decade and beyond.

Old and new find common ground in the Alamo City. San Antonio's historical charm and grace are preserved in the Alamo and other Spanish missions, its historic neighborhoods, and the colorful River Walk. City leaders and the community carefully plan for growth and economic development with San Antonio's history in mind. A bright economic future is in store, fueled by an innovative use of resources and a unique formula of public and private cooperation.

With a population of more than 1.4 million, San Antonio is the seventh largest city in the United States and the second largest city in Texas. Over the past decade, its population has grown at an annual rate of about 2 percent. According to United States Census Bureau estimates, Hispanics make up 64.2 percent of the population, followed by Anglos at 24.7 percent and an African American population of approximately 7 percent. The median age in the San Antonio metropolitan area is approximately 35 years.

Geographically, the City of San Antonio covers more than 518 square miles and is located in Bexar County in south central Texas, one of the fastest growing regions in the state. The City is just a stone's throw from the state capital in Austin and an afternoon drive from Dallas, Houston, the Gulf Coast, and Mexico.

The local economy is diverse and vibrant. San Antonio is anchored by several key industries and is targeting other emerging industries to drive the City's economic future:

According to a Healthcare and Bioscience 2020 study from the San Antonio Chamber of Commerce, the healthcare and bioscience fields had an annual economic impact of $42.4 billion and employ approximately 188,000 individuals, making San Antonio a leading research and

treatment center for cancer, diabetes, infectious disease, and other conditions. Since 2009, the healthcare and bioscience industry has added 46,600 net new jobs, an increase of 33%. Additionally, San Antonio is home to the Army's San Antonio Military Medical Center and the Air Force's 59th Medical Wing.

The military has played a major role in San Antonio's history and economy. With an estimated economic impact of $41 billion, Joint Base San Antonio's (JBSA) military installations directly employ 73,707 military and civilian personnel and serve as the largest single employer in the City. Expanding across more than 45,000 acres in the Alamo region, San Antonio's bases are a major hub for medical training, flight training, cyber operations, and intelligence, surveillance, and reconnaissance operations. Additionally, in 2020, San Antonio's bases supported more than 300,000 military retirees and veterans, as well as 269,105 dependents of military personnel.

San Antonio is a recognized leader in the cybersecurity and information technology industry. The industry itself is both large and diverse, with over 1,000 Information Technology companies in and around San Antonio. Additionally, San Antonio is the #2 cyber hub in the nation, only behind Washington, D.C., and is home to the headquarters for the 16th Air Force whose mission includes cyber warfare and serves as the Service Cryptologic Component responsible to the National Security Agency/Central Security Service (NSA/CSS) and the Service Cyber Component to US Cyber Command. The 16th Air Force was activated in late 2019 as a result of the Air Force merging the missions of the 24th Air Force and 25th Air Force. Other government entities, based locally, with significant cyber or information security missions include the National Security Agency-Texas (populated with members from all military service branches, Cryptologic and Cyber Systems Division (Air Force Life Cycle Materiel Command), U.S. Army North, U.S. Army South, Federal Bureau of Investigations, Department of Homeland Security, and the U.S. Secret Service. San Antonio is also home to the University of Texas at San Antonio's innovative National Security Collaboration Center (NSCC) which helps promote the collaboration amongst industry partners in order to protect America's national security infrastructure. Military and federal entities have formal partnerships with the NSCC.

More than 17,000 residents in the San Antonio area work in the local aerospace and aviation industry, which has grown by over 400% in the last 25 years as reported in 2018. San Antonio is home to the maintenance, repair, and overhaul operations of some of the world's leading aerospace companies, such as Boeing, VT-SAA, and StandardAero, as well as to key aerospace assets including the San Antonio International Airport, Stinson Municipal Airport, Port San Antonio, JBSA-Randolph, JBSA-Lackland, and various training institutions.

San Antonio is a leader in the renewable energy industry, serving as the home of many green technology research entities and alternative energy companies. The City's gas and electric utility

company, CPS Energy, created a New Energy Economy (NEE) initiative, which has spurred the development of solar manufacturing and clean energy technology in San Antonio. The NEE has generated over 750 jobs, more than $1 billion in annual economic impact, and over $200 million in capital investment. Additionally, over $9 million has been contributed for local education programs, with a primary focus on science, technology, and engineering, by NEE partners.

San Antonio is a top visitor and convention destination, with 41 million people choosing the Alamo City as their vacation or meeting site. Traditionally, pre-COVID, tourism employed 140,188 people in the City and contributed $15.2 billion annually to the local economy. However, as a result of the COVID-19 crisis, the global tourism and retail industry has been significantly impacted, including San Antonio. Since March 2020, at least 292 citywide conventions and hotel meetings that had committed to San Antonio have been cancelled, resulting in a direct and indirect loss of $512 million to the local economy.

It is widely recognized that a thriving arts economy is a crucial component of a successful city. The creative economy in San Antonio generates over $4.8 billion in economic activity and employs over 26,000 workers. City-funded arts and cultural organizations host thousands of events, including classes, performances, exhibits, festivals, and workshops, each year.

San Antonio is a great place to live. Its cost of living is typically 10% to 15% below the national average and is consistently ranked among the lowest of major U.S. cities, while home prices are among the most affordable in the country. San Antonio's median household income is $52,455. Public, private and parochial schools are available as well as a number of colleges and higher education facilities. A subtropical climate offers an average temperature of 68.7 degrees, and evening temperatures dip below freezing only about 20 days each winter. This comfortable climate invites residents to go outdoors to relax in beautiful municipal parks, play challenging golf courses, visit theme parks, or take advantage of other popular attractions and cultural events such as Fiesta San Antonio each April. San Antonio is also home to the five-time NBA Champion San Antonio Spurs, a double-A affiliated baseball team, and a minor league soccer team.

General Information	
Date of Incorporation:	December 14, 1837
Form of Government:	Council – Manager
City Council Members: (Including Mayor)	11
Area of the City[1]:	Over 518 square miles

Population[2]	
Population (as of July 1, 2020):	1,434,625
Population Growth Rate (2019-2020):	1.1%
Median Age:	35
Composition of Population (2018):	Hispanic – 64.2%
	Anglo – 24.7%
	Black – 7.0%
	Other – 4.1%

Education[3]	
Independent Public School Districts:	15
State Charters:	28
Parochial Schools:	43
Private Schools:	111
Accredited Universities:	11
Community Colleges:	6

[1]City of San Antonio Planning Department

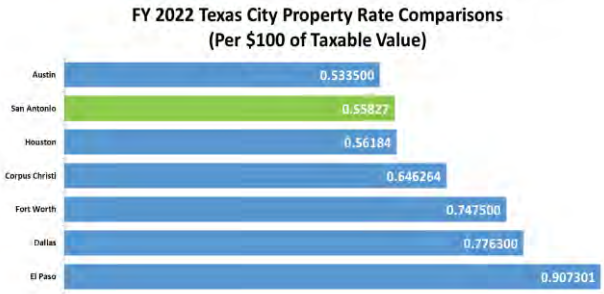
[2]U.S Census Bureau (2020)., Dicennial Census. The 2020 population reflects the "usual residence" population (defined as all people living in that location at the time of the census) of San Antonio per the Dicennial Census, a one-time survey which is only completed every ten years. Populations for other years reflect the "current residence" (defined as people who are currently living or staying in the sample housing unit as long as their stay at that address will exceed 2 months) from the U.S. Census Bureau's 1 Year American Community Survey, an annual survey that collects data over a 12 month period.

[3]National Center for Education Statistics 2019-2020 School Year (https://nces.ed.gov/) and Education Service Center, Region 20

Major Employers[4]	
Public Sector:	Lackland Air Force Base
	Fort Sam Houston
	Northside ISD
	Randolph Air Force Base
	City of San Antonio
Private Sector:	H-E-B
	USAA
	Methodist Healthcare System
	Baptist Healthcare System
	Wells Fargo

Employment[5]	
Median Household Income:	$52,455
Civilian Labor Force: (July 2021)	1,228,000
Unemployment: (July 2021)	66,100
Unemployment Rate: (July 2021)	5.4%

Housing	
Median Home Price[6]: (July 2021)	$298,400
City Property Tax Rate: (per $100 of Valuation)	$0.55827
City Property Tax Comparison:	Second Lowest Among Major Texas Cities



[4]Greater: SATX (as of 2020)

[5]U.S. Census Bureau, 2015-2019 American Community Survey as of 2019: U.S. Bureau of Labor Statistics as of September 2021. Figures are for the San Antonio-New Braunfels, TX Metropolitan Statistical Area.

[6]San Antonio Board of Realtors July 2021

Transportation	
Railroad:	Union Pacific, Amtrak
City Freeway Loops:	Loop 410 (52.9 miles) and Loop 1604 (94.3 miles)
City Street Centerline Miles:	4,190 miles (centerline measurement)
U.S. Highways:	5
Interstate Highways:	4
City Sidewalks:	5,198 miles
City Bike Facilities:	263 miles (176 bike lane miles, 17 path miles, and 70 route miles)
Air Transportation:	San Antonio International Airport, Stinson Municipal Airport
Bus Transportation:	Greyhound, Kerrville, Valley Transit, Megabus, Tornado, Turimex International, Omni Bus Express
Public Transportation:	VIA Metropolitan Transit
Shared Mobility:	B-Cycle, Transportation Network Companies, Dockless Vehicles

Tourism[7]	
Total Annual Visitors:	41.0 million
Leisure Travelers:	33.9 million
Business Travelers:	7.1 million
Tourism Employment:	140,188
Economic Impact:	$15.2 billion

Major Attractions	
Alamo	Missions National Historical Park
Sea World of Texas	Tower of the Americas
Paseo del Rio (River Walk)	Six Flags Fiesta Texas
San Antonio Zoo	El Mercado (Mexican Market)
La Villita	San Antonio Museum of Art

[7]Visitor Volume Report Prepared by DK Shifflet and Associates from 2019 data

REVENUE DETAIL

Revenues

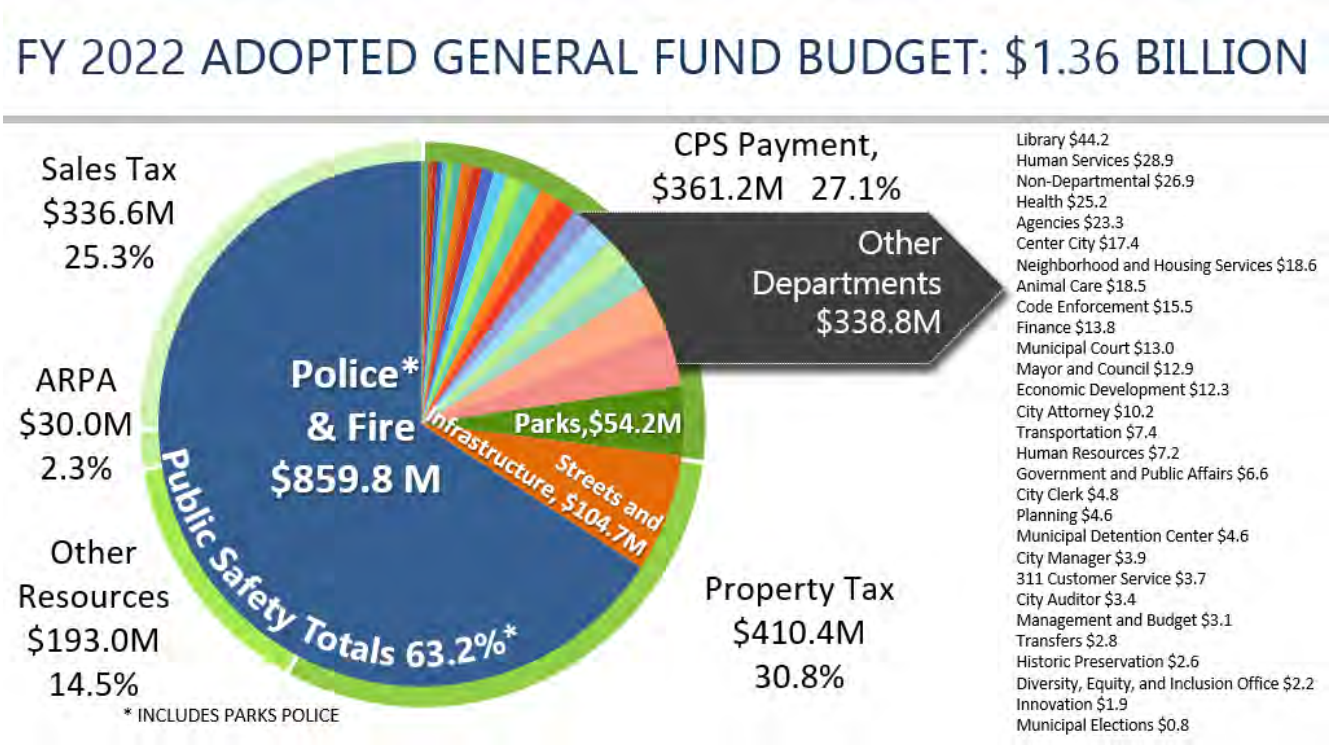
Overview

The Revenue Detail Section provides the basis for establishing the FY 2022 revenue projections. Included in this section are the major General Fund revenues of Property Tax, City Public Service (CPS) Energy payments, and Sales Tax, as well as revenues from charges for current service. Also highlighted are revenue projections for the City's Restricted Funds including the Solid Waste Fee, Hotel Occupancy Tax, and Storm Water Utility Fee.

The revenue budgets for FY 2022 are based on initial revenue estimate projections included in the Five-Year Financial Forecast that was presented to City Council in May 2021. The projections are developed by both the Office of Management and Budget and the responsible departments. Most revenue projections are based on historical trends and known policy changes; however, since a single method of projecting revenue is not feasible, each source is considered on its own merit and projected accordingly. For those revenues closely tied to economic conditions such as Sales Tax and the Hotel Occupancy Tax, additional factors including projected inflation, unemployment rates, and economic growth are considered. Projections for the Hotel Occupancy Tax also account for tourist-specific factors and conditions such as hotel/motel room supply and known future events. Regression models and business analyses are utilized to generate these revenue projections.

General Fund Revenues

General Fund available resources are projected at **$1.36 billion in FY 2022**. The three principal sources of General Fund revenue are Property Tax, CPS Energy payments to the City, and Sales Tax. These three sources of revenue combined, account for approximately $1.114 billion, or 82%, of total available General Fund resources.



Property Tax Revenues – $410 Million

The City's property tax rate consists of two components: Maintenance & Operations (M&O) and Debt Service. Of the total property tax rate, the M&O tax rate is 34.677 cents per $100 of taxable value. Funds from this component of the property tax receipts are deposited in the General Fund and are used to pay for recurring and one-time expenses. The FY 2022 Adopted Budget includes $410.4 million in Maintenance & Operations (M&O) support for the General Fund from property taxes. Since FY 2007, the City has reduced its property tax rate four times and did not increase the rate in FY 2022 as shown on the chart below.

City Property Tax Rate Decreases since FY 2007 and FY 2022 Rate Per $100 Valuation

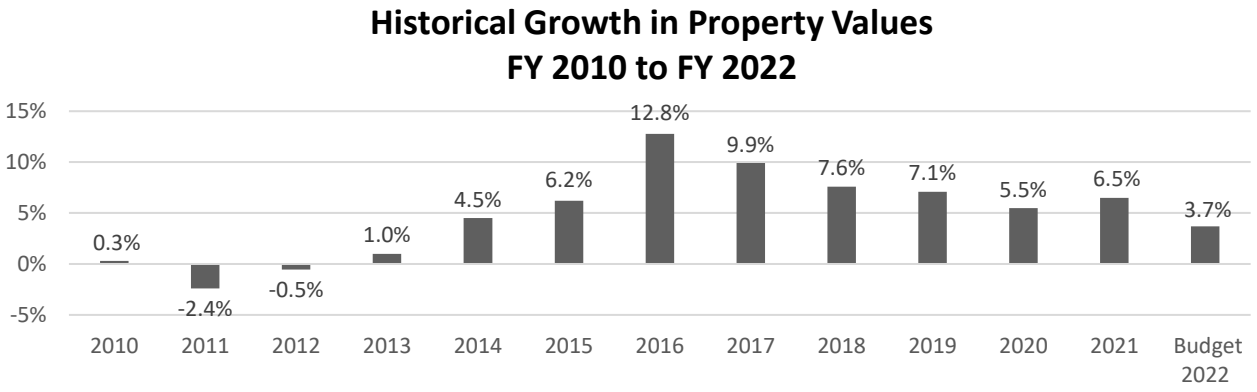
Rate Component	FY 2007	FY 2008	FY 2009	FY 2010	FY 2016 – FY 2022
Maintenance & Operations	36.704	36.080	35.564	35.419	34.677
Debt Service	21.150	21.150	21.150	21.150	21.150
Total	**57.854**	**57.230**	**56.714**	**56.569**	**55.827**

The Debt Service component is determined by the City's debt service requirements. The FY 2022 Debt Service tax rate is 21.150 cents per $100 of taxable value. This tax rate is the same rate adopted for FY 2016 through FY 2022. Funds from this component of property tax receipts are deposited to the Debt Service Fund and used exclusively to pay the principal and interest on debt. Together these two tax rate components provide for a total tax rate for FY 2022 of 55.827 cents per $100 of taxable value. The table above illustrates the components of the FY 2022 Adopted Property Tax Rate.

FY 2022 Taxable Values ($ in Billions)

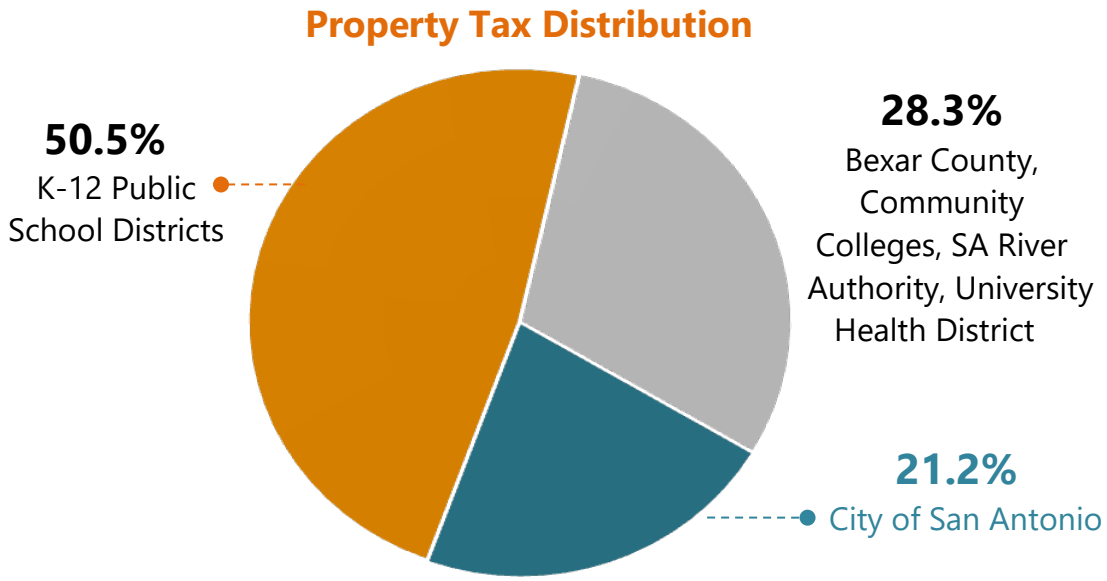
Base Value FY 2021	Increase in Base Value	New Improvements	Total Value FY 2022
$127.134	$2.738	$2.001	$131.873
% Change From FY 2021:	***2.15%***	***1.58%***	***3.73%***

Property values for the City of San Antonio certified by the Bexar Appraisal District (BAD) for FY 2022 show an increase in net taxable value of approximately $4.74 billion, or an increase of 3.73%, from the FY 2021 Adopted Budget. The taxable value less new improvements yield the base valuation. Included is an increase of $2.0 billion for new improvements. The increase in the base valuation from last year was $2.74 billion.



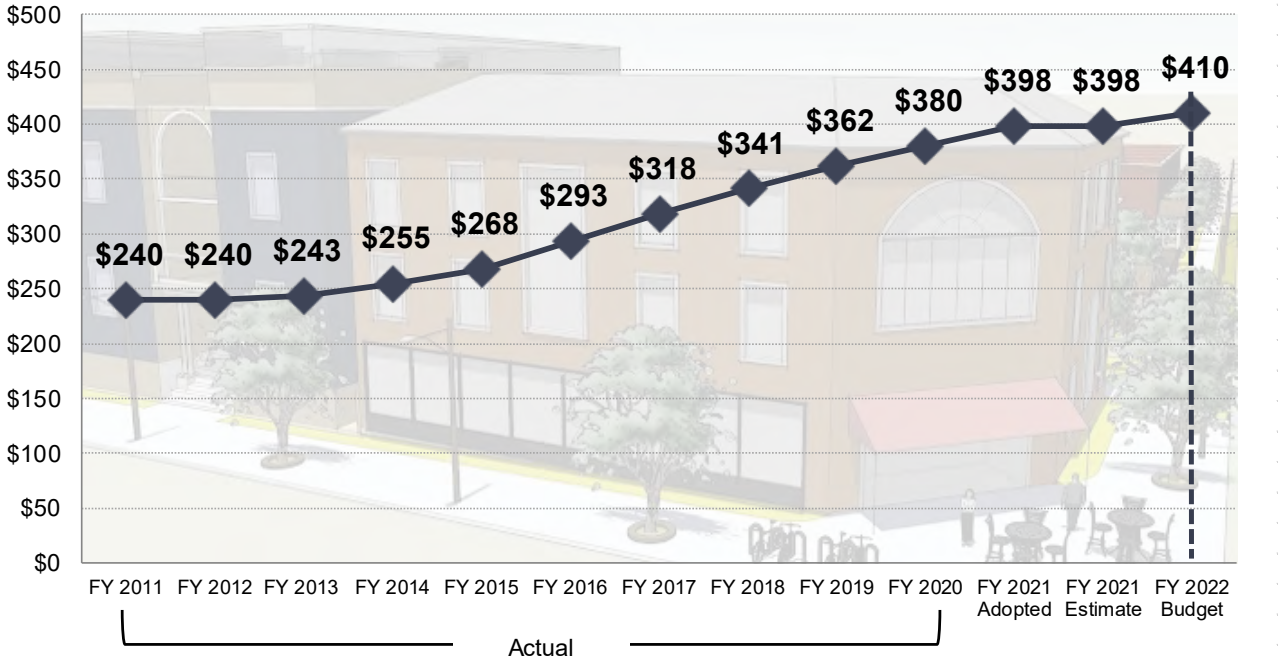
The chart above provides the City's historical growth in property values since 2007. As shown in this graphic the total property values decreased in FY 2011 and FY 2012. The FY 2022 Budget reflects an increase in property values of approximately 3.73%.

In the Five-Year Financial Forecast presented in May 2021, current M&O property tax revenue projected for FY 2022 was $409.9 million. This estimate was based upon a preliminary estimate received from the Bexar Appraisal District. This estimate has been updated based on the receipt of the certified tax roll from the Bexar Appraisal District in late July 2021. The FY 2022 Adopted Budget for M&O property tax revenue is $410.4 million or $0.5 million more than the Five-Year Financial Forecast. In FY 2022, the City will collect $12.4 million more in M&O property tax revenue when compared to the FY 2021 Adopted Budget.



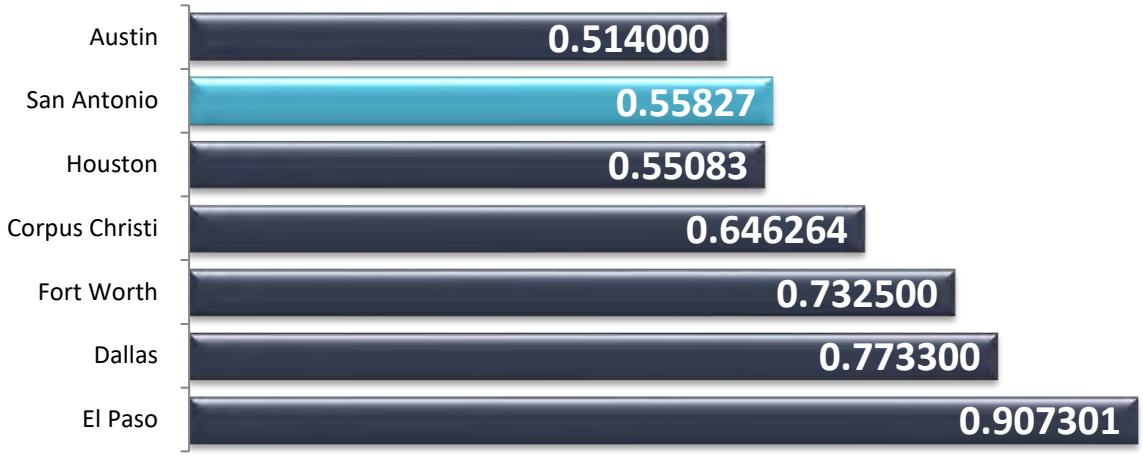
The following chart reflects the 10-year trend in M&O property tax collections and includes the FY 2021 Estimate and FY 2022 Adopted Budget.

Historical Property Tax Revenues
FY 2011 to FY 2022
($ in Millions)



The adopted tax rate for FY 2022 of 55.827 cents per $100 taxable valuation makes the San Antonio property tax rate the second lowest of the major cities in Texas. The following chart shows the adopted FY 2022 tax rate for San Antonio as compared to the rates in other major Texas cities.

FY 2022 Adopted Texas City Property Rate Comparisons
(Per $100 of Table Value)



The following is a sample property tax statement that demonstrates the portion of local taxes due to the City of San Antonio. This sample statement compares current tax rates for a home located in the San Antonio Independent School District valued at $208,908 which is the FY 2022 average residence homestead taxable value within the City of San Antonio.

Sample Property Tax Statement
Bexar County, Texas
2021 Tax Year

Tax Unit	2021 Assessed Value	Homestead Exemption	2021 Taxable Value	2021 Tax Rate Per $100 Valuation	2021 Tax Levy	2021 Percent of Total Levy
San Antonio I.S.D.	208,908	30,000	178,908	$1.50230	$2,687.73	49.95%
Alamo Colleges	208,908		208,908	0.14915	311.59	5.79%
Bexar County	208,908		208,908	0.27743	579.57	10.77%
University Health System	208,908		208,908	0.27624	577.09	10.72%
Road & Flood	208,908	3,000	205,908	0.02367	48.74	0.91%
San Antonio River Authority	208,908	5,000	203,908	0.01858	37.89	0.70%
City of San Antonio	208,908	5,000	203,908	0.55827	1,138.36	21.16%
			Totals	**$2.80564**	**$5,380.97**	**100%**

The City continues its commitment to provide Tax Relief to seniors and disabled property owners. In FY 2022 the City will forgo approximately $72.4 million in property tax revenue from senior and disabled homestead exemptions, frozen City Tax Payments and the newly adopted homestead exemption. A total of approximately 99,000 senior and 7,000 disabled homestead exemptions are anticipated for FY 2022. Approximately 28,000 senior and disabled homeowners pay zero property taxes.

The City of San Antonio has long recognized the need to provide senior citizens and disabled veterans with property tax relief. The City initially offered an over-65 homestead exemption in the amount of $3,000 in 1973. The over-65 homestead exemption amount has increased on five different occasions to the current exemption amount of $65,000 set in FY 2004.

The City of San Antonio offers two exemptions to disabled homestead owners. The Disabled Residence Homestead Exemption, set at $12,500, became effective in FY 2006. The City also provides the State-mandated Disabled Veterans Exemption offering eligible veterans an exemption ranging from $5,000 to $12,000 depending on the percentage of service-connected disability. Additionally, beginning in tax year 2009, disabled veterans who receive a 100% disability rating from the Department of Veteran Affairs based on a service-connected disability or have a 100% individual unemployability rating are 100% exempt from paying property taxes on their homestead residence.

In May 2005, Proposition 3 (Property Tax Levy Freeze) was approved by voters of the City of San Antonio. Proposition 3 freezes the amount of property taxes imposed on residence homesteads owned by persons 65 years of age or older or disabled. City taxes may not increase as long as the residence is maintained as a homestead by the owner and no new improvements are constructed. For senior and disabled homeowners, the FY 2006 City property tax levy became their "frozen" tax levy. If the appraised value of the homestead increased in FY 2020, the senior or disabled homeowner City tax payment would remain the same as the payment in FY 2006.

In June 2019 the City approved a general residence homestead exemption for the 2020 fiscal year. The exemption amount is .01% of the appraised value of a residence homestead, with a minimum of $5,000 being exempted.

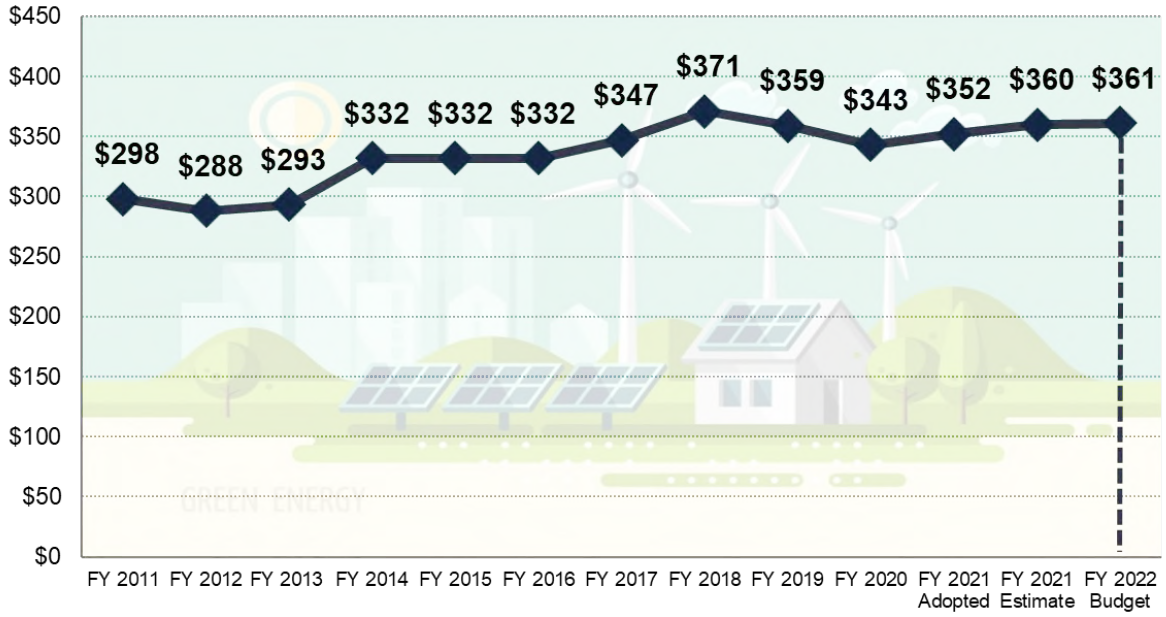
CPS Energy Revenues – $361.2 Million

The City's payment from CPS Energy represents the second largest source (27%) of revenue to the General Fund. Fourteen percent of CPS Energy gas and electric non-exempt customer revenue is paid to the City as a return on investment.

The payment to the City from CPS Energy can fluctuate significantly from year to year. Revenue from CPS Energy is one of the most difficult to project due to a number of variables that can significantly impact CPS Energy revenues and consequently, the City's payment. City staff utilized the CPS Energy forecast as a basis for the development of the adopted amount. CPS Energy's forecasted demand (growth) assumptions were reviewed and adjustments were made to forecasted generation fuel and resale natural gas prices. The resulting adopted budget assumes a normalized weather pattern. The adopted budget was also developed with consideration for a multi-year forecast outlook, managing the City's reliance on revenues from CPS Energy, as well as the current level of reserves within the City's General Fund.

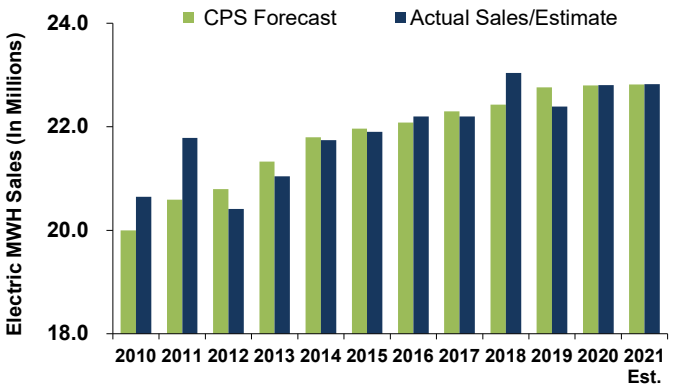
Accurately budgeting the CPS Energy payment revenue is challenged by a number of variables such as growth of the system, fuel prices, weather, generation mix, wholesale electric market prices, and unscheduled maintenance on generation plants. These variables, particularly instability in natural gas prices, coupled with fluctuations in demand due to weather, result in significant variances in the City's payment from CPS Energy from year to year. For instance, the FY 2021 Estimate of $352.8 million is $1.2 million higher than the FY 2021 Budget due to usage being higher than projected.

Historical CPS Revenues
FY 2010 to FY 2021
($ in Millions)



To illustrate the fluctuations in demand, the following graphs reflect CPS Energy's historical electric and gas sales (excluding off-system sales) as compared to the forecast over a 10-year period from FY 2011 to FY 2020, and include the FY 2021 Estimate. While the electric system has continued to experience growth, electric sales have fluctuated to a great degree from primarily due to the summer weather. With respect to natural gas sales, actual sales fluctuated significantly over this period largely as a result of winter weather.

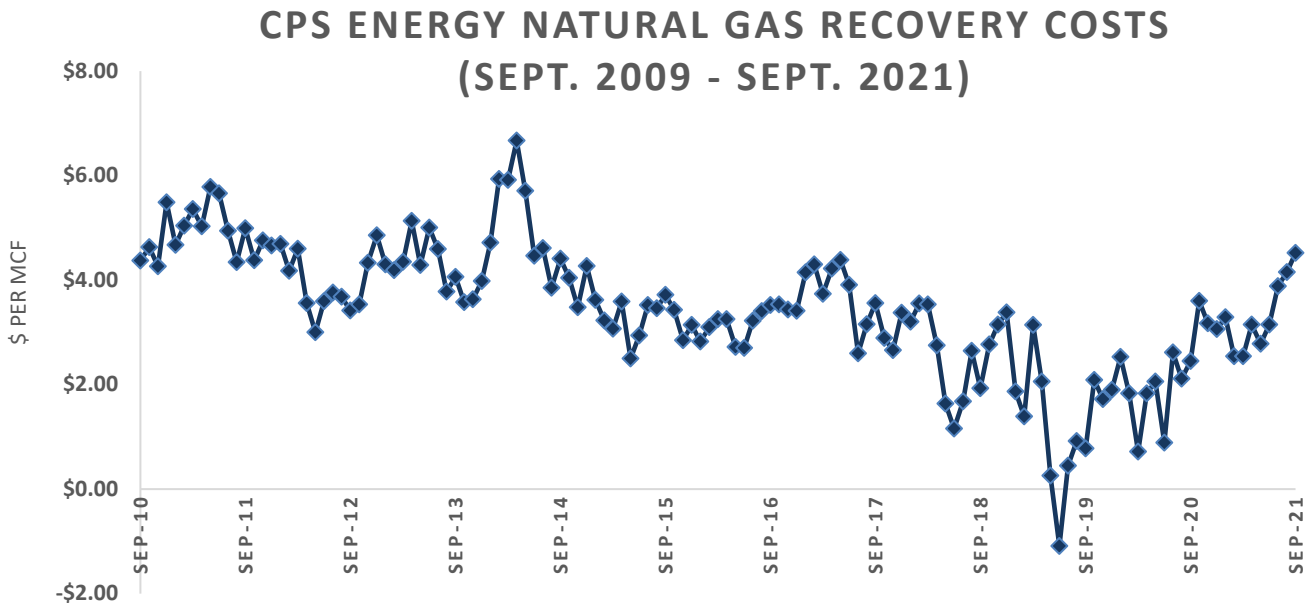
Electric Sales



Natural Gas Sales

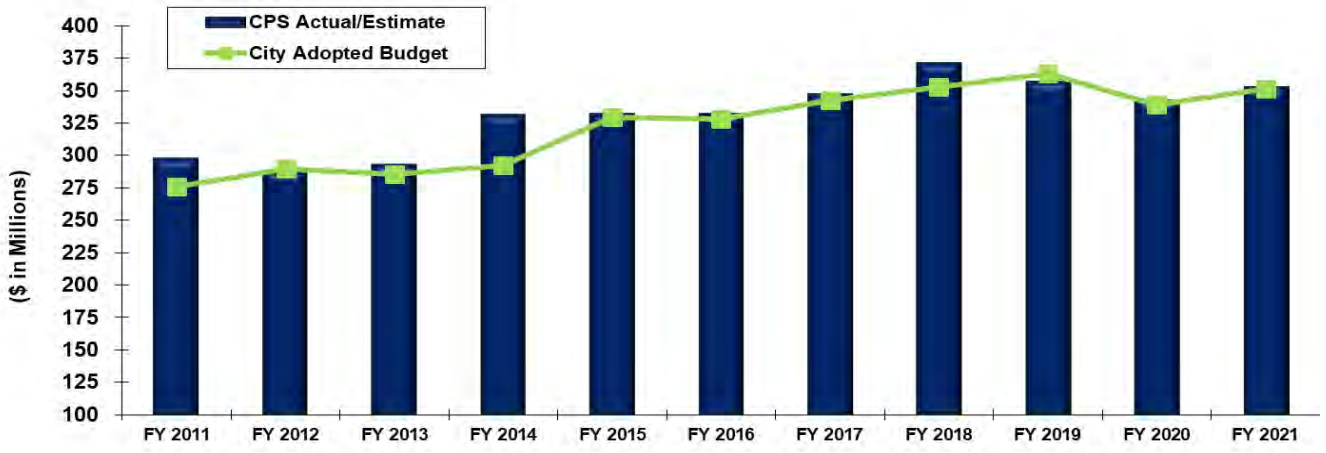
Natural gas costs are a component of CPS Energy's fuel costs, which are a pass-through to ratepayers in CPS Energy electric and gas rates and can significantly affect the City's payment from CPS Energy. The following line graph reflects CPS Energy's historical natural gas prices recovered through its rates as a pass-through.

As illustrated in the graph below, natural gas prices recovered by CPS Energy were $4.34 per MCF (Thousand Cubic Feet) in November 2008 and have fluctuated since that time, reaching a high of $7.42 per MCF in January 2010. By September 2010 the price had declined to $4.37 per MCF and subsequently rose to $6.67 per MCF by April 2014. Since that time the price has been declining overall, but still fluctuating. In June of 2019, prices fell into negative territory reaching -$1.09 per MCF due to transportation constrains in West Texas.



The graph below reflects the total actual payment from CPS Energy as compared to the Adopted Budget for the past ten years, and includes the FY 2021 Estimate.

CPS Actual to Adopted
FY 2011 – FY 2021



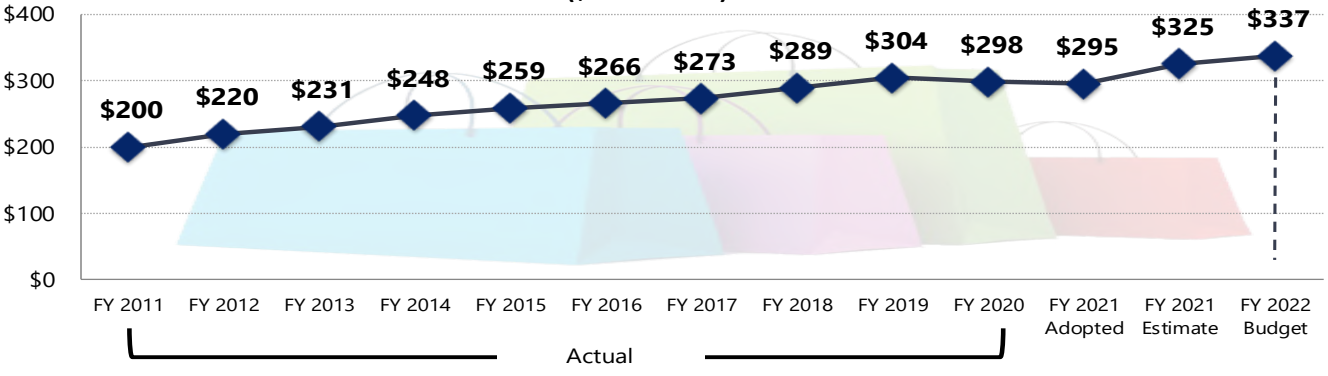
Electric and natural gas sales which are driven by weather, natural gas recovery costs, and wholesale market revenues are the primary factors driving fluctuations in the City's payment from CPS Energy.

Sales Tax Revenues – $336.6 Million

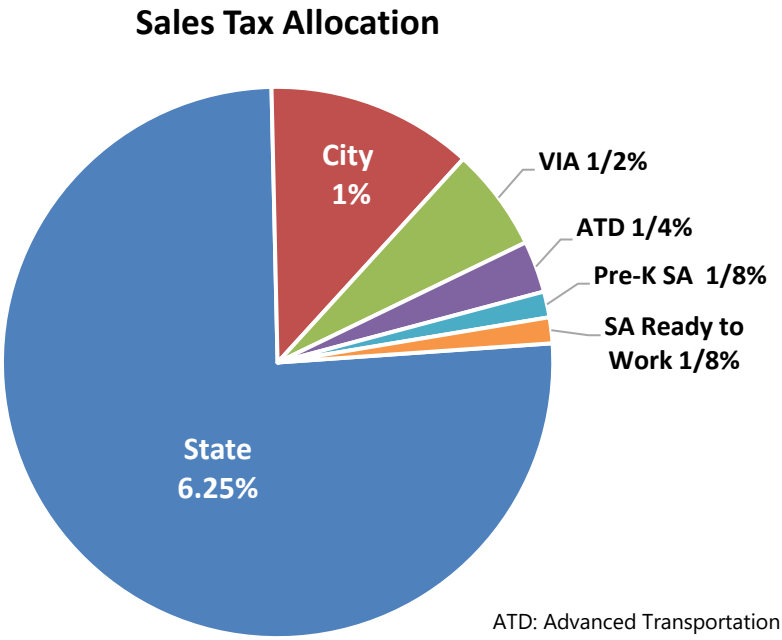
Sales tax collections have a strong positive correlation to local and national economic conditions. Therefore, current and future years' sales tax revenue projections are based on a regression model utilizing key economic indicators such as local unemployment, consumer price index, San Antonio gross metro product, and actual sales subject to tax. Actual sales tax collections for FY 2022 are projected to be $336.6 million. The FY 2022 Adopted Budget is projected to be 2.3% higher than the FY 2021 Estimate.

The following chart reflects the 10-year trend in actual collections as compared to the FY 2021 Estimate and FY 2022 Adopted Budget.

Historical Sales Tax Revenues
FY 2011 to FY 2022
($ in Millions)



The San Antonio Sales tax rate is 8.25%. The adopted General Fund sales tax revenue excludes the sales tax collected by the City for the May 7, 2005 Edwards Aquifer Protection and Parks Development & Expansion venues, Pre-K 4 SA, and the City's share of the Advanced Transportation District. Several entities receive percentages of all sales tax proceeds as summarized in the chart below.



ATD: Advanced Transportation District

Other General Fund Revenues – $251.3 Million

Other revenues received by the General Fund include Business and Franchise Tax, payment from the City's Water Utility SAWS, EMS Transport fees, licenses and permits, liquor by the drink, and other miscellaneous revenue.

The following section highlights some of the major revenues within the Other Revenues category of the General Fund.

Charges for Current Services This category includes revenues related to recreation and culture such as the River Barge and Tower of America revenue contracts. Also included in this category are Library fines and fees, Municipal Court administrative fees, and Public Safety related revenues such as those generated by the City's wrecker service contract, EMS Ambulance Service fees, and alarm permit fees. Vital statistics revenues generated by birth and death certificates are also included in this category. The FY 2022 Budget for this revenue category is $54.6 million.

Business and Franchise Taxes This category is primarily comprised of telecommunication providers' right-of-way access line fees and cable television franchise fees. Compensation from telecommunication providers is governed by State Law and is comprised of a monthly fee paid to the City on a quarterly basis for each business line $4.40 and each residential line $1.33. These fees change every July 1 and the adjustment is based on ½ of the current CPI. The new fees on July 1, 2021 are $4.43 for business

lines and $1.34 for residential lines. Revenue derived from Certified Telecommunications Providers (CTPs) has been declining based on a decrease in actual line counts as reported by CTPs on a quarterly basis to the Public Utility Commission of Texas. Other Cities throughout Texas, both large and small, are experiencing similar CTP revenue declines. The FY 2022 budget of $17.6 million is $459,000 lower than the FY 2021 Adopted Budget.

San Antonio Water System (SAWS) The SAWS revenue payment to the City is based on 4% of SAWS' total projected revenue each year. This payment agreement was initiated in April 1992 when certain City of San Antonio water and waste water system were consolidated into the San Antonio Water System. As the owner, the City can receive up to 5% of the gross monthly revenues of SAWS. In FY 2020 the transfer from SAWS was increased from 2.7% to the current 4%. The projected revenue for FY 2022 from SAWS is $30.8 million which is an increase of $1.4 million or 4.8% higher than the FY 2021 Adopted Budget.

Other Resources Other revenues received by the General Fund include delinquent property tax, penalties and interest on delinquent tax, licenses and permits, fines, liquor by the drink, interest earnings, transfers from other funds, and other miscellaneous revenue. Other resources for the current year are projected to be approximately $87.2 million, which is approximately $2 million more than the FY 2021 Budget of $85.1 million. The increase is mainly attributed to an increase in liquor by the drink.

FY 2022 total available resources include $28.6 million from the prior year reserve for a two-year budget plan.

American Rescue Plan Act Funds-The FY 2022 Adopted Budget and FY 2023 Budget Plan include the use of State and Local Relief Funding approved in the American Rescue Plan Act of 2021 of $46.5 million ($30.0 million in FY 2022 and $16.5 million in FY 2023). These funds are designed to help stabilize local revenues affected by the COVID-19 Pandemic and enable the City to continue to provide needed services to the community.

Restricted Funds Revenues

Solid Waste Enterprise Fund

The Solid Waste Enterprise Fund monitors and records all revenues and expenses associated with the operation and maintenance of the City's Solid Waste and Environmental Services programs. Collected revenues fund various Solid Waste functions including refuse collection, brush and bulky waste collection, recycling programs, collection of household hazardous waste, and environmental programs including the maintenance of closed City landfills. The primary sources of revenue for the Solid Waste Fund are the Solid Waste Fee and Environmental Services Fee. These fees are assessed and billed to the customer monthly within the City Public Service (CPS) Energy billing statement. FY 2022 collections for the Solid Waste Fee are projected to be $109.3 million.

Adopted Solid Waste Monthly Rate The FY 2022 Budget continues with the Cart Downsizing Program, serving approximately 368,000 residential customers. Cart rates will not increase for the FY 2022 Budget.

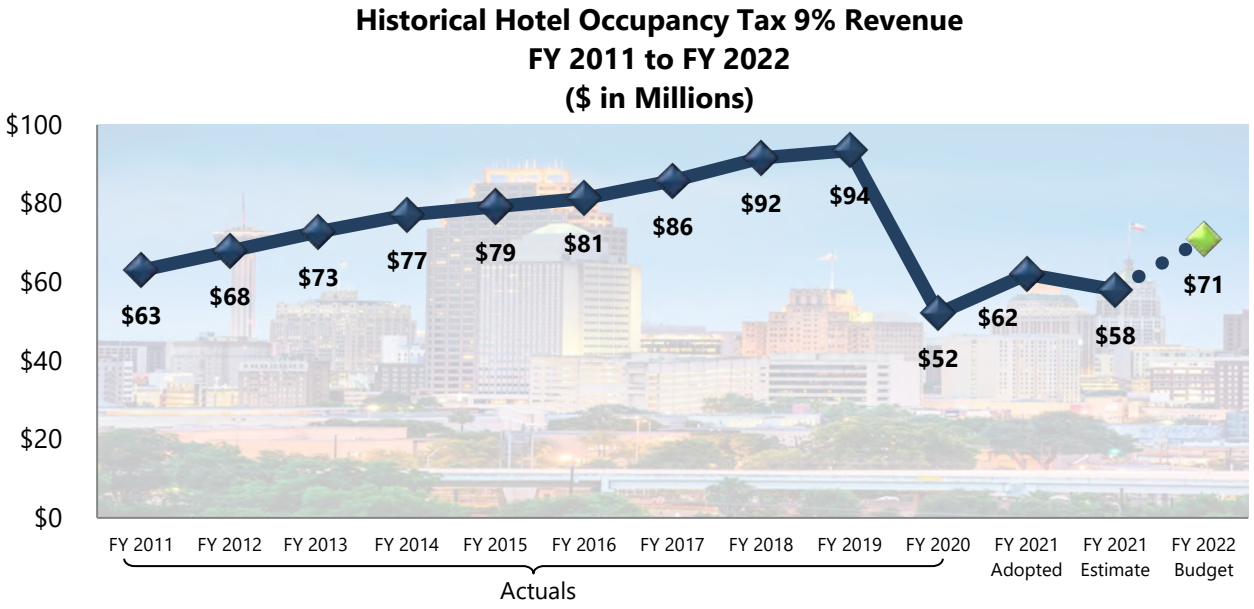
Solid Waste Total Monthly Rate, FY 2020 – FY 2022

	Monthly Pricing*			
Garbage Cart Size	**FY 2020**	**FY 2021**	**FY 2022**	**2022 Rate Change**
Small (48 gal)	$14.76	$14.76	$14.76	$0.00
Medium (64 gal)	$18.76	$18.76	$18.76	$0.00
Large (96 gal)	$26.76	$26.76	$26.76	$0.00

** This chart does not include the Solid Waste Environmental Fee. The FY 2022 Adopted Solid Waste Environmental Fee is $1.74 (No rate change from FY 2021)*

Hotel Occupancy Tax Related Funds

The Hotel Occupancy Tax related Special Revenue Funds were established to account for revenues and expenditures generated from all convention, tourism, sports and entertainment related activities. The sources of revenue for this fund include Hotel Occupancy Tax (HOT) and facility rental and service fees generated by events at the Henry B. Gonzalez Convention Center and Alamodome.



The current Hotel Occupancy Tax rate of 16.75% levied on every room night charge contributes 1.75% to Bexar County, 7% to the City, 6% to the State, and the remaining 2% is a dedicated source of revenue for the Convention Center Expansion Debt Service and future Convention Center projects. Hotel Occupancy Tax revenue projections are based upon an analysis of anticipated lodging demand, projected number of room nights sold, projected average daily room rates, estimated hotel/motel room supply, inflation rates, and known events.

The COVID-19 pandemic has had an unprecedented impact on Hotel Occupancy Tax revenues. Using FY 2019 HOT revenue of $93.5 million as a baseline, the City experienced a 44% decline in FY 2020 and an anticipated 23% decline in FY 2021. Though HOT collections for FY 2022 is still much lower than pre-pandemic levels, HOT revenue is in recovery.

The FY 2022 Adopted Budget includes $71.1 million in estimated HOT collections, representing a projected increase of $9.4 million, or 15%, as compared to the FY 2021 Adopted Budget of $61.7 million.

New and Adjusted Revenues

City staff annually reviews existing revenue sources and service delivery processes in order to identify both new sources of revenue and potential changes to existing revenues. The policy direction for the FY 2022 budget process regarding revenue adjustments focused on revenue changes that allow cost recovery from those who benefit from service (User Fees) as well as service areas that had not been adjusted in the recent past. The concept of cost recovery is to recover some or all of the costs associated with providing City services and programs at varying levels depending on factors such as the nature of the service provided, the population served, and the intended impact to the community. Further detail regarding FY 2022 revenue changes can be found in the Revenue Changes section that follows.

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Revenue Changes

FY 2022 ADOPTED REVENUE DETAIL REPORT

ALL FUNDS REVENUE CHANGES

FUND / *Department* / Revenue Change Descriptions	FY 2021 Rate	FY 2022 Rate	New Revenue Amount
GENERAL FUND			
FINANCE			
Conduit debt issuance due diligence fee.	$2,500	Lesser of 0.05% of maximum issuance amount or $20,000	$0
FIRE			
Reduces HazMat fee for fueling stations from $600 to $300 for retail service stations up to 12,000 gallons or less.	$600	$300	($68,100)
LIBRARY			
Equipment rental service fees-Corrections to equipment no longer available for rental	Section 2-11(A)-Table 2 including: VCR/DVD/TV combos, CD players/speakers, Slide Projectors, Microphones, Overhead Projectors, Easels, and Whiteboards	Permanently remove these rates	
Other fees and service charges-Corrections for services no longer offered	Section 2-11(A)-Table 2 including: Outside/Off-list Catering Fee, Libro the Lion (Mascot) Appearance Fee Section 2-11(E)-Mobile Library Rates for Adult and Juvenile Items	Permanently remove these rates	
Permanent removal of overdue fines for juvenile and adult materials from the City's revenue ordinance.	$.35 per day, $10 max per item	None	($105,102)
Branch library space rental-Corrections to facility offerings	Section 2-11(D) including: Landa Terrace, Mission North Courtyard, and Parman Amphitheater	Permanently remove these rates	

FY 2022 ADOPTED REVENUE DETAIL REPORT

ALL FUNDS REVENUE CHANGES

FUND *Department* Revenue Change Descriptions	FY 2021 Rate	FY 2022 Rate	New Revenue Amount
GENERAL FUND			
LIBRARY			
Central library space rental-Corrections to facility offerings	Section 2-11(A)-Table 1 including: Chihuly Area, Fourth/Fifth Floor Terrace, Board Room, Story Room, Lawn Area and Entire Facility	Permanently remove these rates	
POLICE			
Eliminates a property storage fee for arrested persons to recover personal property upon their release from a detention facility.	$25	None	($203,555)
PUBLIC WORKS			
Encroachment Permit Processing Fee - This processing fee has not been adjusted since FY 2010.	$100 per application	$500 per application	$11,600
Sale of Real Property - This processing fee has not been adjusted since FY 2010.	$815	$1,300	$1,940
Street/Alley Closures - This processing fee has not been adjusted since FY 2010.	$815	$1,300	$11,640
		GENERAL FUND Total	**($351,577)**

FY 2022 ADOPTED REVENUE DETAIL REPORT

ALL FUNDS REVENUE CHANGES

FUND

Department

Revenue Change Descriptions	FY 2021 Rate	FY 2022 Rate	New Revenue Amount
DEVELOPMENT SERVICES FUND			
DEVELOPMENT SERVICES			
HB 871 prohibits a municipality from charging a registration fee to air conditioning/refrigeration (HVAC) contractors. This bill is effective 9/1/2021.	$85	$0	($61,200)
FIRE			
Revise the Code of Ordinances regarding a Fuel Dispenser Installation Fees. There is no financial impact to customers.	$100	$100 per dispenser	$0
		DEVELOPMENT SERVICES FUND Total	**($61,200)**

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

PROGRAM CHANGES

Improvements

FY 2022 ADOPTED PROGRAM CHANGES
GENERAL FUND IMPROVEMENTS

FUND

Department Program Change Title and Description	FY 2022 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
311 Customer Service				
Additional Customer Service Staff Adds seven new Customer Service Representatives for the 311 Call Center to increase total calls answered from an estimated 81% in FY 2021 to 96% in FY 2022.	417,658	501,189	7	0
311 Customer Service Total	417,658	501,189	7	0
Animal Care Services				
Transfer animal related calls from SAPD to ACS Adds four Animal Care Services Officers to respond to animal related calls currently handled by the San Antonio Police Department. The estimated annual number of calls per year is 8,500. SAPD will continue to provide support to ACS on calls that require a police officer.	404,656	269,996	4	0
Case Management Program Adds one Special Projects Manager and four Lead Live Release Program Coordinators to engage communities with high equity scores and connect them with free animal care services. The Case Management Program is anticipated to decrease the recidivism rate from 45% to 40%.	319,644	326,864	5	0
Convert Donation Fund Trainer to Full-Time Position Adds funding to convert one temporary Live Release Program Coordinator - Dog Trainer position into a permanent full-time position. The temporary position is funded through foundation donations that will end on May 31, 2022. Dog trainers assist in socializing dogs and completing behavioral assessments that result in successful pet placements with more long-term positive outcomes. Maintaining this position would result in 113 additional adoptions annually.	17,293	52,733	1	0
Animal Care Services Total	741,593	649,593	10	0

FY 2022 ADOPTED PROGRAM CHANGES
GENERAL FUND IMPROVEMENTS

FUND

Department Program Change Title and Description	FY 2022 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
Center City Development & Operations				
Public Art Garden Maintenance Adds funding for two support staff for landscape, irrigation, and electrical systems maintenance for the River Walk Public Art Garden.	172,384	155,648	2	0
Restoration of City Fee Waiver Program Restores the City Fee Waiver program which incentivizes Affordable Housing, Owner-Occupied Rehabilitation, Historic Rehabilitation, and Business Development Projects.	1,990,000	2,500,000	0	0
Restoration of Inner City Development Incentive Program Restores the Inner City Incentive development program. This program incentivizes development in the Inner City such as housing and commercial space.	519,367	1,404,816	0	0
Center City Development & Operations Total	2,681,751	4,060,464	2	0
City Attorney				
Broadband Support Adds one Assistant City Attorney to the regulatory division to work in partnership with the Broadband Initiative lead in identifying and removing barriers to digital and broadband access through regulatory support.	117,363	140,678	1	0
Redistricting Adds funding to provide legal expenses, consultant services, and other related services for FY 2022 Census Redistricting.	200,000	0	0	0
City Attorney Total	317,363	140,678	1	0

FY 2022 ADOPTED PROGRAM CHANGES
GENERAL FUND IMPROVEMENTS

FUND

Department Program Change Title and Description	FY 2022 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
Citywide				
Civilian Compensation Add funding for a 4% across the board increase and 1% lump sum payment for civilian employees, effective October 1, 2021.	10,930,685	8,864,899	0	0
Citywide Total	10,930,685	8,864,899	0	0
Code Enforcement				
Partnership between Code Enforcement and SAPD to address noise calls SAPD handles approximately 34,000 noise calls per year. This pilot program, for one-quarter of the fiscal year, will have Code Enforcement Officers be the first responders to some of the calls and if a violation is determined, then SAPD will respond and issue a citation.	75,000	0	0	0
Code Enforcement Total	75,000	0	0	0
Delegate Agencies - Workforce Development				
AlamoPROMISE Increase funding for year three of AlamoPROMISE program to provide last-dollar funding support to four cohorts of new high school graduates to attend the Alamo Colleges. This funding will serve 7,235 students.	2,465,170	2,699,769	0	0
Delegate Agencies - Workforce Development Total	2,465,170	2,699,769	0	0

FY 2022 ADOPTED PROGRAM CHANGES
GENERAL FUND IMPROVEMENTS

FUND

Department Program Change Title and Description	FY 2022 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
Diversity, Equity, & Inclusion Office				
Language Access and Equity Positions Redirects a total of six vacant positions which includes a positions for a new Director. Three positions will focus on implementing a Language Access Plan that will ensure meaningful access to city programs and activities for persons with limited English proficiency. One Gender Equity Manager and one Civil Rights Coordinator are also added.	570,237	599,189	0	0
Language Access and Strategic Plan Adds funding for a consultant to study the community's language needs, the City's language access services, and language access services across large municipalities to determine language needs that exist in the community and to produce a strategic plan to enhance and market language access services.	50,000	0	0	0
Diversity, Equity, & Inclusion Office Total	620,237	599,189	0	0
Economic Development				
Bonding Assistance Adds funding to assist businesses with obtaining surety bonds to qualify to do business with the City and other large organizations that require these bonds. Includes funding for training, technical assistance, and an initial contribution toward a revolving collateral pool.	550,000	50,000	0	0
Restoration of Economic Development Programs Restores the Economic Development Incentive program. This program provides incentives to recruit new businesses to San Antonio and to retain high wage jobs.	0	1,586,838	0	0
Economic Development Total	550,000	1,636,838	0	0

FY 2022 ADOPTED PROGRAM CHANGES
GENERAL FUND IMPROVEMENTS

FUND

Department Program Change Title and Description	FY 2022 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
Fire				
Transfer of fireworks related calls from SAPD to SAFD (Arson) Adds overtime funding to the SAFD Arson Division to respond to approximately 3,500 fireworks related calls which are currently handled by Police Officers.	70,566	72,683	0	0
Clinical Dispatchers Adds eight positions for the Clinical Dispatch program which utilizes the Good Sam app. The Good Sam app allows callers the opportunity to engage in telemedicine directly with a 911 dispatcher. Approximately 75% of calls taken through the Good Sam app are resolved without the need to dispatch resources, thereby freeing resources for more emergent needs.	1,073,942	1,067,742	0	8
Mobile Intergrated Health Personnel Adds one Paramedic and overtime to the Mobile Integrated Healthcare (MIH) program to address mental health issues in the community. The MIH team will focus on providing treatment to individuals sufferings from acute behavioral and/or emotional disorders in a structured coordinated response.	537,719	501,491	0	1
Fire Total	1,682,227	1,641,916	0	9
Government And Public Affairs				
Open Government Positions Redirects existing vacancies to add nine positions to enhance the Open Records Request (ORR) Division for the Transparency & Open Government program to facilitate compliance with the requirements of the Public Information Act.	449,546	732,318	0	0
eDiscovery Upgrade Adds funding to upgrade the current version which includes the ability to redact Public Information Act requests directly from the current version of eDiscovery.	41,000	41,000	0	0
Government And Public Affairs Total	490,546	773,318	0	0

FY 2022 ADOPTED PROGRAM CHANGES
GENERAL FUND IMPROVEMENTS

FUND

Department Program Change Title and Description	FY 2022 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
Health				
STD PrEP Program Redirects seven full-time clinic staff positions to the General Fund for SA Metro Health's STD/HIV program to negate further spread of HIV in the community. The program provides Pre-Exposure Prophylaxis services, education, appointment navigation, and medication assistance to individuals who may be at risk for HIV. This program was previously funded through a state grant which has been discontinued.	362,054	417,596	0	0
Domestic Violence Expansion Adds funding to expand Community Response Team advocate hours for domestic violence calls to include evenings and weekends, additional case management and wrap around services, stronger evaluation and data-driven strategies, and enhanced community education initiatives focused on prevention.	3,167,406	4,421,018	27	0
Mental Health Adds funding for seven Clinicians to be on-scene community advocates that will be trained in rapid intake and triage in order to identify if a person needs a more intensive clinical intervention and notify specialized services when appropriate.	840,987	878,982	7	0
Health Total	4,370,447	5,717,596	34	0
Historic Preservation				
Historic Preservation Specialist Adds one Historic Preservation Specialist assigned to the Design Review Program to increase the time spent assisting customers from three hours to six hours per week.	49,010	59,764	1	0
Historic Preservation Total	49,010	59,764	1	0

FY 2022 ADOPTED PROGRAM CHANGES

GENERAL FUND IMPROVEMENTS

FUND

Department Program Change Title and Description	FY 2022 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
Human Resources				
Centralized Staffing Agency Temp Review Redirects one position in Recruitment and Employment Processing to manage a centralized process for overseeing agency temporary staff requests from city departments and to increase the number of external agency audits conducted by three.	61,787	77,387	0	0
Management Fellowship Program Restores the Management Fellowship in June, 2022. The program employs three recent graduate school students and encourages them to seek careers in city government through rotations in an operations department, the Office of Management and Budget, and the City Manager's Office.	121,743	271,812	0	0
Human Resources Total	183,530	349,199	0	0

FY 2022 ADOPTED PROGRAM CHANGES
GENERAL FUND IMPROVEMENTS

FUND

Department Program Change Title and Description	FY 2022 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
Human Services				
Adds funding for Childcare at Boards and Commission Meetings Support for Childcare at Board and Commission Meetings. Funding for a pilot program to provide a stipend to members of boards and commissions with qualifying children.	10,000	0	0	0
Older Adults Technology Services (OATS) Adds funding for Older Adults Technology Services (OATS) to connect seniors to the federal emergency broadband benefit program for connectivity; deploy digital literacy training through a network of local partner; scale digital programming to 150,000 vulnerable older residents.	500,000	0	0	0
Homeless Diversion Fund Adds funding for Partners with South Alamo Regional Alliance for the Homeless (SARAH) to expand support to divert households from entering homeless emergency shelters. Program assists individuals and families with immediate needs such as rent, utility assistance, or hotel vouchers to quickly stabilize housing situations. This funding leverages additional private philanthropy funds secured by SARAH for the Diversion Program.	200,000	0	0	0
Contract Monitoring Reallocates two vacant positions to increase the Department of Human Services capacity for monitoring contracts with nonprofit organizations. Monitors will assist nonprofits in effectively and efficiently using funding allocated in support of the City's policy priorities. Additionally, these positions will ensure compliance with local, state, and federal regulations and federal grant deliverables.	116,037	148,119	0	0
Homeless Navigators Adds Benefit Navigators to continue the navigation program funded by CARES Funds to assist individuals with existing programs to prevent homelessness.	429,568	521,149	3	0

FY 2022 ADOPTED PROGRAM CHANGES
GENERAL FUND IMPROVEMENTS

FUND

Department Program Change Title and Description	FY 2022 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
Human Services				
Financial Security Benefits Navigators for Older Adults Adds financial counselors to focus on issues facing older adults, including identity theft, scams, and reverse mortgages.	149,270	180,989	2	0
Human Services Total	1,404,875	850,257	5	0
Innovation				
Research and Development Projects Adds funding to enable the Research and Development Projects (R&D) League to increase the number of projects from one to six total projects in FY 2022. R&D experiments help departments maximize taxpayer dollars by testing technology/ideas to gather evidence before making large-scale purchases or proposing new policies.	275,000	0	0	0
Broadband Initiative Lead Adds funding for a Broadband Lead position that will be the focal point for the City's expansion of broadband throughout the city. This position will play a critical role in implementing a community-wide digital equity strategy.	93,265	120,352	1	0
Innovation Total	368,265	120,352	1	0
Library				
Expansion of Library Services Adds funding for new or expanded programming areas at McCreless, Memorial, and Las Palmas Branch Libraries as well as the Texana Resource Center located at the Central Library.	921,720	921,720	0	0
Library Safety and Security Provides additional funding for contract security for 27 library locations across the city.	200,000	200,000	0	0
Library Total	1,121,720	1,121,720	0	0

FY 2022 ADOPTED PROGRAM CHANGES

GENERAL FUND IMPROVEMENTS

FUND

Department Program Change Title and Description	FY 2022 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
Neighborhood and Housing Services Department				
City Employee Homeowner Incentive Program Restores the Civilian HOPE and Uniform FRHAP Homeowner Assistance Programs in FY 2022. HOPE provides a 0% interest or no payment second loan of $5,000 or $10,000 to full-time eligible civilian city employees. FRHAP provides uniform police and fire employees a 0% interest or no payment second loan of $7,500 or 15,000 to eligible employees.	225,000	225,000	0	0
Owner-Occupied Rehabilitation Adds $1.0 million for a total of $10.4 million for Owner-Occupied Rehabilitation to increase the number of homes repaired from 73 to 81.	1,000,000	0	0	0
Minor Repair Adds $2.0 million for a total of $4.7 million for Minor Repair to increase the number of homes repaired from 101 to 175.	2,000,000	0	0	0
Under 1 Roof Adds $1.0 million for a program total of $5.25 million, $3.25 million from the General Fund and $2.0 million from TIRZ, for Under 1 Roof to increase the number of roofs replaced from 375 to 450.	1,000,000	0	0	0
Relocation Assistance Adds $400,000 for Relocation Assistance for a total of $4.1 million for Risk Mitigation.	400,000	0	0	0
Operations and Administration Staff Adds six positions to provide housing stability services to help families facing eviction and housing instability and to support housing preservation programs like the Owner Occupied Rehabilitation, Minor Repair, and Fair Housing/Housing Navigation.	598,082	803,063	6	0
Neighborhood and Housing Services Department Total	5,223,082	1,028,063	6	0

FY 2022 ADOPTED PROGRAM CHANGES
GENERAL FUND IMPROVEMENTS

FUND

Department Program Change Title and Description	FY 2022 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
Non-Departmental				
Emergency Response Adds funding for recommendations on emergency management and resiliency to include the purchase of generators at fire and police substations, replacement of critical building systems at key public safety facilities and identify four resiliency hubs strategically located across the city.	5,000,000	0	0	0
Non-Departmental Total	5,000,000	0	0	0
Planning Department				
Bandera Road Corridor Plan: Phase II Adds funding in SA Tomorrow Planning Process for the Bandera Road Corridor Phase II study related to land-use, economic development, multi-modal transportation, and urban design standards to the remainder of the corridor south of Loop 410 to Culebra Road.	500,000	0	0	0
Goliad Road Revitalization Plan Adds funding in SA Tomorrow Planning Process for the Goliad Road Revitalization Plan focused on the area at the intersection of Goliad Road and Hot Wells Boulevard to spur revitalization and reinvestment, as recommended in the adopted Brooks Area Regional Center Plan.	125,000	0	0	0
Planning Department Total	625,000	0	0	0

FY 2022 ADOPTED PROGRAM CHANGES
GENERAL FUND IMPROVEMENTS

FUND

Department Program Change Title and Description	FY 2022 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
Police				
Additional Community SAFFE Officers Adds funding for two new San Antonio Fear Free Environment (SAFFE) Officers at each substation for a total of 12 new SAFFE Police Officers to continue the units work with neighborhoods across San Antonio.	1,613,599	1,524,322	0	12
Downtown Bike Patrol Adds three Officers to the downtown bike patrol unit to respond to calls for service in the downtown area.	192,339	339,351	0	3
Strengthen Mental Health Response Adds funding for overtime and equipment to support the Coordinated On Scene response Pilot Program with the San Antonio Metro Health Department and the San Antonio Fire Department.	311,000	311,000	0	0
Police Total	2,116,938	2,174,673	0	15
Public Works				
Street Maintenance Program Restores funding to the annual Street Maintenance Program for a total of $110 million.	16,215,000	16,215,000	0	0
Public Works Total	16,215,000	16,215,000	0	0
Transportation				
Vision Zero Pedestrian Crossing Adds funding for the design and construction of mid-block crossings across eight corridors to address severe pedestrian injury areas. These streets include Zarzamora (Cincinnati to Guadalupe), Culebra (General McMullen to Navidad), WW White (Hunnicutt to Creekmoor), Pleasanton (Kendalia to Amber), Zarzamora (Culberson to Military), Marbach (Horal to Loop 410), Fredericksburg (Bluemel to Winnetka), and Blanco (Patricia to Parliament).	5,200,000	0	0	0
Transportation Total	5,200,000	0	0	0

FY 2022 ADOPTED PROGRAM CHANGES

GENERAL FUND IMPROVEMENTS

FUND

Department **Program Change Title and Description**	**FY 2022 Amount**	**Recurring Amount**	**Civilian Positions**	**Uniform Positions**
GENERAL FUND				
World Heritage				
Mission Marquee Program Adds funding to support the free cultural, health and wellness, and community events held at the Mission Marquee Plaza.	40,000	40,000	0	0
UNESCO Creative City of Gastronomy Awareness Campaign Adds funds for a marketing campaign for the UNESCO Creative City of Gastronomy designation.	20,000	20,000	0	0
World Heritage Total	60,000	60,000	0	0
GENERAL FUND TOTAL	62,910,097	49,264,477	67	24

FY 2022 ADOPTED PROGRAM CHANGES
OTHER FUNDS IMPROVEMENTS

FUND

Department Program Change Title and Description	FY 2022 Amount	Recurring Amount	Civilian Positions	Uniform Positions
ADVANCED TRANSPORTATION DISTRICT FUND				
Transportation				
Bike Master Plan Update Adds funding for a comprehensive update of the 2011 Bicycle Master Plan.	2,700,000	0	0	0
Transportation Planning Managers Adds funding for two Transportation Planning Managers to provide oversight and tactical leadership with the management of planning and construction projects and contract management, as well as supervision of assigned staff.	133,117	167,318	2	0
Transportation Total	2,833,117	167,318	2	0
ADVANCED TRANSPORTATION DISTRICT FUND TOTAL	2,833,117	167,318	2	0

FY 2022 ADOPTED PROGRAM CHANGES
OTHER FUNDS IMPROVEMENTS

FUND

Department Program Change Title and Description	FY 2022 Amount	Recurring Amount	Civilian Positions	Uniform Positions
AIRPORT OPERATING & MAINTENANCE FUND				
Airport				
Airport Camera and Access Control - Maintenance Adds funding to maintain the Airport's current cameras and access control panels to reduce the risk of failing.	982,760	982,760	0	0
Airport Revenue Development Adds one Senior Special Projects Manager and one Management Analyst to the Aviation Revenue Development Team to develop non-airline revenue by establishing new lease policies and to create a system to receive and track timely revenue data from tenant.	123,022	152,982	2	0
Routes Americas Conference Adds funding to host the Routes Americas 2022 conference which will provide opportunity to introduce San Antonio to airline leadership and develop air services.	820,000	0	0	0
Airport Total	1,925,782	1,135,742	2	0
AIRPORT OPERATING & MAINTENANCE FUND TOTAL	1,925,782	1,135,742	2	0

FY 2022 ADOPTED PROGRAM CHANGES
OTHER FUNDS IMPROVEMENTS

FUND

Department **Program Change Title and Description**	**FY 2022 Amount**	**Recurring Amount**	**Civilian Positions**	**Uniform Positions**
ALL OTHER FUNDS				
Citywide				
Civilian Compensation Add funding for a 4% across the board increase and 1% lump sum payment for civilian employees, effective October 1, 2021.	11,702,557	9,508,111	0	0
Citywide Total	11,702,557	9,508,111	0	0
ALL OTHER FUNDS TOTAL	11,702,557	9,508,111	0	0

FY 2022 ADOPTED PROGRAM CHANGES
OTHER FUNDS IMPROVEMENTS

FUND

Department Program Change Title and Description	FY 2022 Amount	Recurring Amount	Civilian Positions	Uniform Positions
ARTS & CULTURE FUND				
Arts & Culture				
Administrative Support Adds one Assistant Director to support increased programming and arts funding support for individual artists and nonprofits.	66,944	133,888	1	0
Restore Arts Funding Adds $1.8 million for Core grants to restore agency funding levels, fund new grants for artists, events, and capacity building efforts, and to increase the number of grants from 56 to 93.	1,796,269	1,796,269	0	0
Arts & Culture Total	1,863,213	1,930,157	1	0
ARTS & CULTURE FUND TOTAL	1,863,213	1,930,157	1	0

FY 2022 ADOPTED PROGRAM CHANGES
OTHER FUNDS IMPROVEMENTS

FUND

Department Program Change Title and Description	FY 2022 Amount	Recurring Amount	Civilian Positions	Uniform Positions
COMMUNITY & VISITOR FACILITIES FUND				
Convention & Sports Facilities				
Hosting Obligations	2,290,076	3,000,000	0	0
Provides supplemental funding to support major conventions, meetings, and/or events, including $1 million in FY 2022 for the U.S. Travel Association Conference, to successfully ensure the selection of San Antonio as the destination for annual meetings, conventions, and/or special events.				
Convention & Sports Facilities Total	2,290,076	3,000,000	0	0
COMMUNITY & VISITOR FACILITIES FUND TOTAL	2,290,076	3,000,000	0	0

FY 2022 ADOPTED PROGRAM CHANGES
OTHER FUNDS IMPROVEMENTS

FUND

Department Program Change Title and Description	FY 2022 Amount	Recurring Amount	Civilian Positions	Uniform Positions
CONFISCATED PROPERTY FUND				
Police				
Big Mama's Safe House Adds funding to provide for crime prevention services.	25,000	0	0	0
Neighborhood Crime Prevention Adds funding to support community groups who are working to eliminate criminal activity throughout San Antonio neighborhoods. This continues an improvement from FY 2020 and FY 2021 making a total of $250,000 available to community organizations.	100,000	0	0	0
Rising Stars San Antonio Adds funding to provide for crime prevention services.	25,000	0	0	0
Police Total	150,000	0	0	0
CONFISCATED PROPERTY FUND TOTAL	150,000	0	0	0

FY 2022 ADOPTED PROGRAM CHANGES
OTHER FUNDS IMPROVEMENTS

FUND

Department / Program Change Title and Description	FY 2022 Amount	Recurring Amount	Civilian Positions	Uniform Positions
DEVELOPMENT SERVICES FUND				
Development Services				
Audio/Visual Production	54,058	63,980	0	0
Adds funding to provide support for City Council appointed boards and commissions that convene in the Board Room of the Cliff Morton Development and Business Services Center.				
Development Services Trades Inspectors	999,601	818,551	5	0
Adds funding to increase the completion rate of Mechanical, Electrical and Plumbing Field inspections from 89% to 95%.				
Fiscal Operation Enhancement	59,374	73,660	0	0
Adds funding to provide support to the Fiscal Unit at the Development Services Department.				
Housing Team	519,786	453,709	6	0
Adds funding for one Senior Plans Examiner, four Trades Inspectors, and one Project Manager to create an Affordable Housing Team at Development Services.				
Residential Plans Examiners - Plan Review	159,230	195,793	3	0
Adds three additional Senior Residential Plans Examiners to decrease the amount of daily plan reviews per person from 7.2 to 4.5, resulting in a 40% increase in plan reviews completed within the three day goal.				
Streetlight Team	188,328	182,092	2	0
Add funding for two positions to the Streetlight Program to take a proactive approach in identifying, monitoring, and administering a Streetlight gap index throughout the City limits and provide customer services responses to the public.				
Streets & Traffic Review Team	160,702	186,772	1	0
Adds funding for the Streets and Traffic Review Team to be able to meet or exceed department performance measures and to provide efficient, quality, and timely reviews.				

FY 2022 ADOPTED PROGRAM CHANGES
OTHER FUNDS IMPROVEMENTS

FUND

Department **Program Change Title and Description**	**FY 2022 Amount**	**Recurring Amount**	**Civilian Positions**	**Uniform Positions**
DEVELOPMENT SERVICES FUND				
Development Services				
Tree Land Development and Tree Plan Review	106,154	130,528	2	0
Adds two Senior Plans Examiners to Tree Plan Review for the Land Development team.				
Development Services Total	2,247,233	2,105,085	19	0
DEVELOPMENT SERVICES FUND TOTAL	2,247,233	2,105,085	19	0

FY 2022 ADOPTED PROGRAM CHANGES
OTHER FUNDS IMPROVEMENTS

FUND

Department Program Change Title and Description	FY 2022 Amount	Recurring Amount	Civilian Positions	Uniform Positions
FLEET SERVICES FUND				
Building & Equipment Services				
Fleet Acquisition Enhancement Adds funding for one Fleet Acquisition Specialist to support and implement strategies for the SA Tomorrow Sustainability Plan and the Climate Action and Adaptation Plan, as well as manage non-ERRF vehicle transactions. This position will respond to non-ERRF requests and Sustainable Fleet Initiatives and perform work required for the 1,228 units that are not part of the Equipment Renewal and Replacement Program.	53,431	65,309	1	0
Building & Equipment Services Total	53,431	65,309	1	0
Solid Waste Management				
Heavy Equipment Mechanic Adds one Heavy Equipment Mechanic to account for the additional seven Automated Side Load (ASL) trucks from FY 2019 to FY 2021. Each ASL truck requires 250 labor hours of maintenance annually. This improvement will increase mechanic labor hours by 1,600 hours.	45,192	58,212	1	0
Solid Waste Management Total	45,192	58,212	1	0
FLEET SERVICES FUND TOTAL	98,623	123,521	2	0

FY 2022 ADOPTED PROGRAM CHANGES
OTHER FUNDS IMPROVEMENTS

FUND

Department / Program Change Title and Description	FY 2022 Amount	Recurring Amount	Civilian Positions	Uniform Positions
INFORMATION TECHNOLOGY SERVICES FUND				
Information Technology Services				
Cloud Security	150,424	194,288	2	0
Adds one IT Architect and one IT Network Engineer to ensure safety and security through designing and configuring Cloud and Software as a Service (SaaS) systems. These positions would make the City's cloud systems more secure by scanning all the City's enterprise systems to identify and improve system vulnerabilities.				
Cybersecurity Analysts	121,785	156,536	2	0
Adds funds for two Security Analyst positions to provide continuous cyber security monitoring and response services.				
IT Security Supervisor - Downtown Campus	78,619	101,025	1	0
Adds one IT Security Supervisor for City Hall, City Tower, Plaza de Armas, and the Municipal Plaza Building, which includes the City Council Chambers. This position would respond to physical security concerns in person, improve response time for addressing these concerns, and would aid in the orientation of new security protocols for FY 2022.				
Information Technology Services Total	350,828	451,849	5	0
INFORMATION TECHNOLOGY SERVICES FUND TOTAL	350,828	451,849	5	0

FY 2022 ADOPTED PROGRAM CHANGES
OTHER FUNDS IMPROVEMENTS

FUND

Department Program Change Title and Description	FY 2022 Amount	Recurring Amount	Civilian Positions	Uniform Positions
SOLID WASTE OPERATING & MAINTENANCE FUND				
Solid Waste Management				
Customer Growth Operation	1,797,870	372,949	4	0
Adds funding for four Automated Side Load trucks and four full-time Side Loader Equipment Operators due to increases in customer accounts and increases in tonnage from garbage, recycling, and organics collections.				
Illegal Dumping Collection Crew	1,001,003	507,090	3	0
Adds one Solid Waste Collection Route Supervisor and five Solid Waste Senior Equipment Operators for the Citywide Sanitation program, of which three positions will be redirected from Public Works, to improve the overall health and appearance of the City of San Antonio. The improvement will increase the amount of illegal dumping collections from 7,700 in FY 2021 to 9,000 in FY 2022.				
Solid Waste Management Total	2,798,873	880,039	7	0
Sustainability				
Citywide Training Series for the SA Climate Ready Plan	40,000	20,000	0	0
Increases funding for consulting services to build on the training provided in FY 2021 and develop a total of six live and online training sessions for all City staff.				
SA Climate Ready Advisory Committee	50,000	50,000	0	0
Increases funding for consultant services to support two council-appointed committees and equity facilitation to ensure consensus and expedited plan implementation.				
Sustainability Total	90,000	70,000	0	0
SOLID WASTE OPERATING & MAINTENANCE FUND TOTAL	2,888,873	950,039	7	0

Mandates

FY 2022 ADOPTED PROGRAM CHANGES
GENERAL FUND MANDATES

FUND

Department Program Change Title and Description	FY 2022 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
Fire				
Fire Collective Bargaining Agreement Increases Adds funding for uniform compensation increases per the Collective Bargaining Agreement including $4.7 million for a 3% wage increase and $1.0 million for full year of funding for a 2% wage increase which took effect January 1, 2021.	5,751,685	12,421,067	0	0
Pre-Funded Healthcare Contribution Adds funding for the required contribution increase to the Fire Pre-Funded Retiree Healthcare Fund. Legislation, beginning in FY 2018, requires annual increases to the contribution rate until the fund reaches an amortization period of 30 years or less.	2,116,461	2,116,461	0	0
Fire Total	7,868,146	14,537,528	0	0
Human Services				
Walker Ranch Senior Center: District 9 Adds funding for nine senior center staff to provide wraparound services focusing on health and wellness, case management, nutrition, exercise, social and cultural activities, and transportation for seniors in the new Walker Ranch Senior Center that is anticipated to open in May 2022.	1,386,447	1,390,024	9	0
Senior Nutrition Program: Food Budget Increase Adds funding to support the estimated food budget increase due to a higher projected number of meal servings. The Department of Human Services Senior Nutrition Program serves approximately 3,500 meals daily, Monday through Friday, at the city's senior center sites located throughout the community.	665,263	704,187	0	0
Human Services Total	2,051,710	2,094,211	9	0

FY 2022 ADOPTED PROGRAM CHANGES
GENERAL FUND MANDATES

FUND

Department Program Change Title and Description	FY 2022 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
Park Police				
Outer District Parks and Improvements Adds funding for three positions and equipment to support the dedicated patrol and security of additional acres, facilities, and parks developed through bond issues, grants, and other funds.	319,470	220,891	3	0
San Pedro Creek Linear Culture Park Expansion/Improvements Adds funds for three Park Police Officers and equipment to support the dedicated patrol and security of San Pedro Creek Linear Culture Park expansion. This funding is subject to approval from the Houston Street Tax Increment Reinvestment Zones (TIRZ).	259,306	208,094	3	0
Park Police Total	578,776	428,985	6	0
Parks & Recreation				
Parks Linear Greenway Operations and Maintenance Adds five positions and equipment to support the maintenance of an additional 9.3 miles of greenway and multi-use trails acquired through Sales Tax revenues.	501,648	631,972	5	0
Parks & Recreation Total	501,648	631,972	5	0

FY 2022 ADOPTED PROGRAM CHANGES
GENERAL FUND MANDATES

FUND

Department Program Change Title and Description	FY 2022 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
Police				
FY 2018 COPS Hiring Grant Adds funding to re-organize the 25 officers added as part of the FY 2018 COPS hiring grant into the General Fund at the conclusion of the four-year grant term.	3,152,183	3,165,919	0	0
2020 COPS Grant Cash Match Adds funding to support 25 officers hired as part of the 2020 COPS Hiring Grant.	380,595	856,052	0	0
Police Collective Bargaining Agreement Increases Adds resources to fund a full year of the 3% wage increase that became effective April 1, 2021 as required by the Collective Bargaining Agreement.	5,582,259	5,582,259	0	0
Pre-Funded Healthcare Contribution Adds funding for the required contribution increase to the Police Pre-Funded Retiree Healthcare Fund. Legislation, beginning in FY 2018, requires annual increases to the contribution rate until the fund reaches amortization period of 30 years or less.	2,957,916	2,957,916	0	0
Police Total	12,072,953	12,562,146	0	0
GENERAL FUND TOTAL	23,073,233	30,254,842	20	0

FY 2022 ADOPTED PROGRAM CHANGES
OTHER FUNDS MANDATES

FUND

Department **Program Change Title and Description**	**FY 2022 Amount**	**Recurring Amount**	**Civilian Positions**	**Uniform Positions**
COMMUNITY & VISITOR FACILITIES FUND				
Convention & Sports Facilities				
Hosting Obligations	2,500,000	2,500,000	0	0
Provides funding for annual contractual obligations to support major conventions, meetings, and/or events to successfully ensure the selection of San Antonio as the destination for annual meetings, conventions, and/or special events.				
Convention & Sports Facilities Total	2,500,000	2,500,000	0	0
COMMUNITY & VISITOR FACILITIES FUND TOTAL	2,500,000	2,500,000	0	0

FY 2022 ADOPTED PROGRAM CHANGES
OTHER FUNDS MANDATES

FUND

Department / Program Change Title and Description	FY 2022 Amount	Recurring Amount	Civilian Positions	Uniform Positions
INFORMATION TECHNOLOGY SERVICES FUND				
Information Technology Services				
Contractual Increases for Software Licensing and Multi-Year Agreements Provides funding for contractually obligated cost increases for additional and existing software licenses, and funding cybersecurity facility capital improvements implemented in FY 2021.	1,803,483	2,058,421	0	0
Health Privacy Federal Requirements Provides funding to backup health privacy data to meet health privacy federal requirements and funding to complete a federally required health privacy compliance assessment.	177,000	179,600	0	0
Microsoft Enterprise Mobility & Security Adds funds to cover the increased subscription costs for Microsoft Enterprise Mobility and Security services.	1,361,160	1,485,360	0	0
Information Technology Services Total	3,341,643	3,723,381	0	0
INFORMATION TECHNOLOGY SERVICES FUND TOTAL	3,341,643	3,723,381	0	0

CITY OF SAN ANTONIO
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Personnel Schedule

PERSONNEL SCHEDULE
BY FUND AND DEPARTMENT
FY 2022 ADOPTED BUDGET

GENERAL FUND	FY 2020 AUTHORIZED	FY 2021 AUTHORIZED	FY 2022 ADOPTED	NET CHANGE IN POSITIONS
Animal Care Services	143	154	164	10
Center City Development & Operations	72	72	72	0
City Attorney	65	65	67	2
City Auditor	23	23	23	0
City Clerk	35	35	35	0
City Manager	19	19	18	(1)
Code Enforcement Services	150	150	150	0
311 Customer Service	45	45	52	7
Economic Development	38	38	38	0
Diversity, Equity, and Inclusion Office	0	0	17	17
Finance	103	103	103	0
Fire	1,850	1,850	1,865	15
Government & Public Affairs	38	38	45	7
Health	131	167	208	41
Historic Preservation	20	20	21	1
Human Resources	50	50	50	0
Human Services	140	146	162	16
Innovation	10	13	11	(2)
Library	560	560	560	0
Management & Budget	19	19	19	0
Mayor & Council	18	18	18	0
Municipal Court	122	122	119	(3)
Municipal Detention Center	43	43	43	0
Neighborhood and Housing Services	26	26	32	6
Non-Departmental/Non-Operating	18	21	17	(4)
Parks & Recreation	398	398	396	(2)
Parks Police	192	192	198	6
Planning & Community Development	24	24	24	0
Police	3,087	3,076	3,115	39
Public Works	347	338	331	(7)
Transportation	0	6	7	1
TOTAL GENERAL FUND	**7,786**	**7,831**	**7,980**	**149**

OTHER FUNDS	FY 2020 AUTHORIZED	FY 2021 AUTHORIZED	FY 2022 ADOPTED	NET CHANGE IN POSITIONS
Advanced Transportation District Fund	36	36	38	2
Arts & Culture Fund	18	19	20	1
Airport Fund	499	499	501	2
Capital Management Services Fund	184	184	184	0
Child Safety Fund	262	262	262	0
City Tower and Garage Fund	5	5	5	0
City Cemeteries Fund	1	1	1	0
Community & Visitor Facilities Fund	351	350	350	0
Development Services Fund	301	304	323	19
Energy Efficiency Fund	4	4	4	0
Facility Services Fund	132	149	149	0
Fleet Services Fund	174	179	181	2
Information Technology Services Fund	341	341	349	8
Truancy Prevention & Intervention Fund	17	17	17	0
Market Square Fund	6	6	6	0
Municipal Courts Security Fund	7	7	7	0
Parking Operating and Maintenance Fund	92	92	86	(6)
Parks Environmental Fund	146	146	145	(1)
Purchasing and General Services Fund	42	42	43	1
Self Insurance Funds	70	70	70	0
Solid Waste Operating Fund[1]	629	667	677	10
Storm Water Operating Fund	277	277	277	0
Storm Water Regional Facilities Fund	14	14	14	0
Streets Right of Way Management Fund	40	40	39	(1)
TIF Unit Fund	8	8	8	0
Tree Canopy Preservation and Mitigation Fund	3	3	3	0
TOTAL OTHER FUNDS	**3,659**	**3,722**	**3,759**	**37**
TOTAL ALL FUNDS[2]	**11,445**	**11,553**	**11,739**	**186**

[1]Includes 5 positions in the Office of Sustainability

[2]Does not include 447 positions for Pre-K 4 SA and the 11 positions for SA: Ready to Work

	FY 2020 AUTHORIZED	FY 2021 AUTHORIZED	FY 2022 ADOPTED	NET CHANGE IN POSITIONS
Internal Services/Alternate Service Employee Fund	1,969	1,969	1,969	0

PERSONNEL SCHEDULE
BY FUND AND DEPARTMENT
FY 2022 ADOPTED BUDGET

SUMMARY OF ADOPTED FY 2022 POSITIONS BY TYPE
ALL FUNDS

	All Funds - Less Grants Authorization	Pre-K 4 SA Authorization	SA: Ready to Work Authorization	Grant Authorization	Total Authorization
Civilian Employees	7,501	447	11	630	8,589
Uniform Employees					
Police	2,463	0	0	40	2,503
Fire	1,775	0	0	0	1,775
Sub-total	4,238	0	0	40	4,278
TOTAL [1]	**11,739**	**447**	**11**	**670**	**12,867**

GRANT FUNDED EMPLOYEES
SUMMARY OF ADOPTED FY 2022 POSITIONS

	Grants	CDBG/HOME Grants	TOTAL GRANTS
City Attorney	0	2	2
Development Services (Code Enforcement)	0	2	2
Convention and Sports Facilities	7	0	7
Fire	3	0	3
Health	304	0	304
Human Services	242	1	243
Municipal Court	12	0	12
Neighborhood and Housing Services	2	40	42
Police[2]	55	0	55
TOTAL	**625**	**45**	**670**

Explanatory Information

[1] Total authorized positions includes full-time and part-time positions

[2] Total Police Department Grant funded employees include 40 uniform positions and 15 civilian positions

Holiday Schedule

HOLIDAY SCHEDULE and CITY CLOSURES

The City Council has proposed 13 Holidays for FY 2022 which begins on October 1, 2021.

Holiday	Day	Date
Veterans Day	Thursday	November 11, 2021
Thanksgiving Day	Thursday	November 25, 2021
Day after Thanksgiving	Friday	November 26, 2021
Christmas Eve	Friday	December 24, 2021
Christmas Day (observed)	Monday	December 27, 2021
*City Closure (Employee Leave)	Tuesday	December 28, 2021
*City Closure (Employee Leave)	Wednesday	December 29, 2021
*City Closure (Employee Leave)	Thursday	December 30, 2021
New Year's Day (observed)	Friday	December 31, 2021
Martin Luther King Jr. Day	Monday	January 17, 2022
César Chávez Day	Thursday	March 31, 2022
Fiesta San Jacinto Day	Friday	April 8, 2022
Memorial Day	Monday	May 30, 2022
Juneteenth (observed)	Monday	June 20, 2022
Independence Day	Monday	July 4, 2022
Labor Day	Monday	September 5, 2022

**Not an official holiday. Employees may choose to use Personal Leave, Annual Leave, or Voluntary Leave without Pay for this day.*

ADDITIONAL INFORMATION ON HOLIDAYS:

Uniformed Fire Department personnel will accrue a 13th holiday, designated as the September 11th Holiday in compliance with State Law. Since September 11th is not a City Holiday, this accrual shall be used in accordance with Fire Department policy.

Individual departments may develop Alternate Holiday schedules for the fiscal year, to substitute for those listed above, to accommodate for workload demands. These schedules must be submitted to and approved by the Human Resources Department and the City Manager's Office prior to October 1, 2021.

CITY OF SAN ANTONIO
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SOURCE & USE OF FUNDS STATEMENT

All Funds Budget Summary

ALL FUNDS
SUMMARY OF ADOPTED BUDGET REVENUES
PROGRAM CHANGES BY FUND

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	CURRENT SVC. FY 2022	PROGRAM CHANGES	ADOPTED FY 2022
GENERAL FUND						
Current Property Tax	$ 379,648,660	$ 397,924,456	$ 397,924,456	$ 410,350,992	$ 0	$ 410,350,992
City Sales Tax	297,804,416	306,690,981	325,175,697	336,556,846	0	336,556,846
CPS Energy	342,787,031	351,524,046	358,164,116	361,234,586	0	361,234,586
Business and Franchise Tax	22,838,390	20,512,397	20,511,637	20,187,952	0	20,187,952
Liquor by the Drink Tax	6,875,761	8,352,601	9,100,000	10,052,379	0	10,052,379
Delinquent Property Tax	238,160	800,000	800,000	386,923	0	386,923
Penalty and Interest on Delinquent Taxes	2,417,809	2,111,000	2,111,000	1,174,565	0	1,174,565
Licenses and Permits	8,952,301	8,694,999	8,757,384	9,109,942	0	9,109,942
San Antonio Water System	30,639,258	29,395,216	29,764,216	30,795,247	0	30,795,247
Other Agencies	5,592,730	5,725,723	5,863,210	5,659,916	0	5,659,916
Charges for Current Services						
General Government	2,648,950	2,451,189	2,746,171	3,223,697	(203,555)	3,020,142
Public Safety	42,623,257	33,445,618	33,025,421	33,781,944	(68,100)	33,713,844
Highways/Streets/Sanitation	1,222,968	1,134,050	1,520,363	1,175,692	0	1,175,692
Health	2,221,344	2,151,334	2,465,553	2,707,587	0	2,707,587
Recreation and Culture	8,374,902	11,332,767	11,256,141	14,083,244	(105,102)	13,978,142
Fines	6,338,025	5,197,395	5,711,598	8,305,887	0	8,305,887
Miscellaneous Revenue						0
Sale of Property	5,974,109	8,947,348	10,983,302	5,921,663	25,180	5,946,843
Use of Money and Property	2,318,921	2,015,447	2,376,645	1,925,750	0	1,925,750
Interest on Time Deposits	5,277,443	800,824	800,824	570,717	0	570,717
Recovery of Expenditures	3,423,327	3,182,040	3,061,963	3,525,000	0	3,525,000
Miscellaneous	2,692,155	743,342	666,700	794,152	0	794,152
Interfund Charges	2,334,758	1,950,000	1,950,000	1,300,000	0	1,300,000
Transfers	147,592,699	36,695,342	36,695,342	68,461,590	0	68,461,590
TOTAL GENERAL FUND	$ 1,330,837,375	$ 1,241,778,115	$ 1,271,431,739	$ 1,331,286,271	$ (351,577)	$ 1,330,934,694
SPECIAL REVENUE FUNDS						
Advanced Transportation District	$ 18,451,355	$ 17,193,225	$ 20,090,044	$ 20,783,738	$ 0	$ 20,783,738
Arts & Culture	8,895,849	8,908,767	8,838,812	10,967,879	0	10,967,879
Child Safety	2,052,335	2,184,181	2,028,239	2,236,495	0	2,236,495
Community & Visitor Facilities	31,876,318	34,787,557	32,750,281	55,240,519	0	55,240,519
Confiscated Property	1,070,811	976,320	626,979	988,746	0	988,746
Convention Center Lease Payment Fund	27,529,771	31,160,277	28,880,330	26,163,260	0	26,163,260
Convention Facilities State Reimbursement	498,591	0	532,965	422,303	0	422,303
Economic Development Incentive Fund	2,064,132	1,472,325	1,457,220	1,101,550	0	1,101,550
Edwards Aquifer Land Acquisition - 2015	21,249,017	10,552,871	9,703,513	38,671	0	38,671
Energy Efficiency Fund	1,256,159	1,320,590	1,324,888	1,278,596	0	1,278,596
Golf	1,127,841	1,024,954	1,020,402	1,236,871	0	1,236,871
Hotel Occupancy Tax	54,242,400	48,102,417	57,647,276	91,091,077	0	91,091,077
Hotel/Motel 2%	11,620,255	13,737,384	12,833,157	15,847,087	0	15,847,087
Inner City Incentive Fund	1,457,523	512,580	755,108	831,845	0	831,845
Municipal Court Truancy Intervention & Prevention	720,336	836,189	841,316	801,065	0	801,065
Municipal Courts Security	419,529	412,184	327,656	352,670	0	352,670
Municipal Courts Technology	733,464	724,709	700,081	834,521	0	834,521
Parks Environmental Fund	10,940,278	11,116,931	10,913,596	11,287,944	0	11,287,944
Parks Development and Expansion - 2010	208,861	40,081	28,703	19,080	0	19,080
Parks Development and Expansion - 2015	17,005,796	8,248,029	8,548,729	60,860	0	60,860
Prek4SA	43,722,056	38,059,665	41,851,839	45,102,432	0	45,102,432
Public Education & Government	2,810,888	2,643,800	2,527,344	2,469,110	0	2,469,110
Right of Way	4,075,621	4,020,840	4,308,695	4,465,904	0	4,465,904
SA: Ready to Work	0	0	10,119,986	39,464,706	0	39,464,706
Starbright Industrial Development Corporation	1,650,226	1,663,919	1,663,644	1,662,122	0	1,662,122
Storm Water	53,426,366	53,834,997	53,395,135	53,917,217	0	53,917,217
Storm Water Regional Facilities	7,774,966	7,367,027	8,671,581	8,540,878	0	8,540,878
Tax Increment Financing	1,067,910	1,086,801	1,104,233	1,119,833	0	1,119,833
Tree Canopy & Mitigation	2,427,546	1,586,881	5,194,740	2,301,944	0	2,301,944
TOTAL SPECIAL REVENUE FUNDS	$ 330,376,200	$ 303,575,501	$ 328,686,492	$ 400,628,923	$ 0	$ 400,628,923
ENTERPRISE FUNDS						
Airport	92,490,149	90,547,409	98,092,711	126,736,294	0	126,736,294
Customer Facility Charge	11,558,268	10,143,208	10,245,275	13,075,053	0	13,075,053
Passenger Facility Charge	10,507,015	19,734,923	19,736,551	18,898,362	0	18,898,362
Development Services	39,671,277	38,841,466	41,906,530	40,215,821	(61,200)	40,154,621
Market Square	1,322,396	2,757,780	1,562,082	2,807,640	0	2,807,640
Parking	7,863,153	8,667,025	7,268,013	9,514,382	0	9,514,382
Solid Waste Operating & Maintenance	131,339,870	128,715,682	128,187,286	129,534,789	0	129,534,789
TOTAL ENTERPRISE FUNDS	$ 294,752,129	$ 299,407,493	$ 306,998,448	$ 340,782,341	$ (61,200)	$ 340,721,141
TRUST FUNDS						
City Cemetery	218,000	170,000	252,582	185,000	0	185,000
TOTAL TRUST FUNDS	$ 218,000	$ 170,000	$ 252,582	$ 185,000	$ 0	$ 185,000
INTERNAL SERVICE FUNDS						
Capital Improvements Management Services	20,535,047	21,298,134	20,247,826	22,173,689	0	22,173,689
City Tower and Garage Fund	2,147,608	3,088,494	14,463,987	6,062,097	0	6,062,097
Equipment Renewal & Replacement	44,978,769	45,491,964	45,877,892	48,082,731	0	48,082,731
Facility Services	19,775,444	22,363,289	21,374,083	22,131,458	0	22,131,458
Fleet Services	42,594,728	40,594,815	43,007,648	45,958,531	0	45,958,531
Information Technology Services	66,497,121	64,374,308	66,304,681	70,490,849	0	70,490,849
Purchasing & General Services	6,675,798	7,190,061	7,351,823	7,410,770	0	7,410,770
Self Insurance	183,749,960	180,701,679	184,034,176	201,276,971	0	201,276,971
TOTAL INTERNAL SERVICE FUNDS	$ 386,954,476	$ 385,102,744	$ 402,662,116	$ 423,587,096	$ 0	$ 423,587,096
Grants	197,393,000	278,842,490	278,842,490	378,497,340	0	378,497,340
Debt Services	971,911,816	302,555,746	302,815,241	316,447,076	0	316,447,076
TOTAL ALL FUNDS	$ 3,512,442,996	$ 2,811,432,089	$ 2,891,689,108	$ 3,191,414,048	$ (412,777)	$ 3,191,001,271

ALL FUNDS
SUMMARY OF ADOPTED EXPENDITURES

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
GOVERNMENTAL FUNDS				
General Fund	$ 1,236,740,130	$ 1,283,139,572	$ 1,281,208,341	$ 1,357,517,058
Debt Service	984,231,173	335,975,839	336,885,042	344,752,470
Grants	197,393,000	278,842,490	278,842,490	378,497,340
Advanced Transportation District	15,275,213	17,200,736	17,066,460	30,582,201
Arts & Culture	9,109,466	8,908,767	8,838,812	10,967,879
Child Safety	1,688,320	2,273,579	2,119,826	2,535,611
Community & Visitor Facilities	36,044,070	34,787,557	32,750,281	55,240,519
Confiscated Property	942,265	882,745	660,589	981,634
Convention Facilities State Reimbursement	498,591	0	532,965	422,303
Economic Development Incentive Fund	8,866,020	1,034,613	1,123,224	767,554
Edwards Aquifer Land Acquisition - 2015	18,593,002	19,522,474	19,505,311	10,112,544
Energy Efficiency Fund	1,379,395	1,367,879	1,365,498	1,391,044
Golf	1,024,954	1,020,079	1,020,079	1,230,708
Hotel Occupancy Tax	56,545,515	48,102,417	57,647,276	91,058,761
Hotel/Motel 2%	8,512,401	13,737,384	15,941,011	15,847,087
Inner City Incentive Fund	4,421,801	512,580	558,450	856,810
Municipal Court Truancy & Intervention	1,002,728	865,566	870,912	826,609
Municipal Courts Security	402,008	396,030	347,125	388,259
Municipal Courts Technology	695,903	763,570	731,195	841,307
Parks Development and Expansion - 2010	2,660,839	462,111	462,111	4,090,045
Parks Development and Expansion - 2015	12,989,334	9,208,707	9,212,746	7,962,452
Parks Environmental Fund	10,861,496	10,760,533	10,568,994	11,472,306
Pre-K 4 SA	42,518,932	42,012,182	43,907,867	45,884,267
Public Education & Government	3,845,070	4,083,617	5,333,419	2,286,970
Other Funds	3,873,539	4,083,617	4,083,617	8,829,853
Right of Way	3,373,978	3,961,945	3,711,173	9,312,269
SA: Ready to Work	0	0	277,400	22,703,476
Starbright Industrial Development Corporation	1,649,866	1,663,919	1,663,644	1,662,122
Storm Water	46,479,897	48,569,214	47,233,606	63,982,497
Storm Water Regional Facilities	2,891,783	3,985,413	3,551,893	14,846,097
Tax Increment Financing	685,613	797,000	651,200	804,531
Tree Canopy & Mitigation	2,773,726	1,689,576	2,095,446	4,204,834
TOTAL GOVERNMENTAL FUNDS	$ 2,717,970,028	$ 2,180,611,711	$ 2,190,768,003	$ 2,502,859,417
ENTERPRISE FUNDS				
Airport Operating & Maintenance	92,787,412	94,717,575	97,407,184	123,506,550
Passenger Facility Charge	15,134,520	15,107,418	15,109,046	18,898,362
Customer Facility Charge	12,267,536	10,644,870	10,746,937	13,075,053
Development Services	38,430,814	36,154,696	38,625,786	42,483,624
Market Square	2,540,419	3,057,557	2,638,578	2,545,775
Parking Operating & Maintenance	13,804,097	11,214,942	10,042,125	10,082,776
Solid Waste Operating & Maintenance	132,484,583	132,454,269	132,733,217	134,727,820
TOTAL ENTERPRISE FUNDS	$ 307,449,381	$ 303,351,327	$ 307,302,873	$ 345,319,960
TRUST FUNDS				
City Cemetery	172,553	201,186	200,405	206,093
TOTAL TRUST FUNDS	$ 172,553	$ 201,186	$ 200,405	$ 206,093
INTERNAL SERVICE FUNDS				
Capital Management Services	20,509,697	21,298,134	20,247,826	22,173,689
City Tower and Garage	4,090,753	5,968,294	11,425,250	6,992,557
Equipment Renewal & Replacement	41,686,290	53,160,167	53,782,387	62,692,290
Facility Services	18,873,172	23,436,331	21,595,711	23,731,368
Fleet Services	42,136,203	41,206,394	43,372,386	46,387,099
Information Technology Services	64,674,791	68,246,133	68,247,585	75,306,774
Purchasing & General Services	6,869,318	7,643,611	7,735,248	7,714,359
Self-Insurance	199,568,458	197,929,907	197,887,106	212,341,889
TOTAL INTERNAL SERVICE FUNDS	$ 398,408,683	$ 418,888,971	$ 424,293,499	$ 457,340,025
TOTAL FUNDS	**$ 3,424,000,645**	**$ 2,903,053,195**	**$ 2,922,564,780**	**$ 3,305,725,495**

FY 2022 ALL FUNDS
BUDGET SUMMARY

	GENERAL FUND	GRANTS	SPECIAL REVENUE FUNDS	DEBT SERVICE FUNDS	TRUST AND AGENCY
Departmental Appropriations					
Animal Care Services	$ 18,497,776	$	$	$	$
Arts and Culture			3,352,936		
Airport		17,539,917		38,654,708	
Building and Equipment Services				417,645	
Center City Development	15,279,708		856,810	1,585,038	
City Attorney	10,244,011	241,683			
City Auditor	3,177,805				
City Clerk	4,743,581				
City Manager	3,853,538				
Code Enforcement Services	15,138,083	125,000			
Convention and Sports Facilities		221,967	43,378,778	28,515,115	
311 Customer Service	3,735,217				
Development Services				475,200	
Diversity, Equity and Inclusion Office	2,192,217				
Economic Development	8,519,380		2,429,676		
Finance	13,785,901		472,656		
Fire	339,648,621	9,453,860			
Government and Public Affairs	6,643,953		2,276,524		
Health	25,045,973	52,342,659			
Historic Preservation	2,581,159				
Human Resources	7,218,433				
Human Services	28,793,051	137,156,673			
Information Technology Services					
Innovation	1,856,459				
Library	44,097,498	925,000			
Management and Budget	2,978,629				
Mayor and Council	12,867,343				
Municipal Courts	11,857,866	648,795	2,056,175		
Municipal Detention Center	4,589,013				
Municipal Elections	849,891				
Neighborhood and Housing Services	18,110,698	80,157,099	765,889		
Non-Departmental/Non-Operating	25,484,835		5,164,102		
Office of Sustainability			1,391,044		
Parks & Recreation	53,840,397	1,561,562	13,180,050		206,093
Planning	4,431,664				
Police	501,294,814	6,388,416	3,517,245		
Parks Police	18,899,735				
Pre-K 4 SA			45,017,817		
Public Works	96,136,716	2,394,112	50,966,596	6,561,118	
SA: Ready to Work			22,602,413		
Self-Insurance					
Solid Waste Management				2,967,594	
Transportation	1,150,070	1,091,459	593,423		
Contribution to Other Agencies	23,252,890		24,871,539		
Other Funds			8,829,853		
Debt Service				265,576,052	
Total Net Appropriations	*$ 1,330,796,925*	*$ 310,248,202*	*$ 231,723,526*	*$ 344,752,470*	*$ 206,093*
Transfers	*$ 26,720,133*	*$ 68,249,138*	*$ 190,369,023*	*$ 0*	*$ 0*
TOTAL APPROPRIATIONS	**$ 1,357,517,058**	**$ 378,497,340**	**$ 422,092,549**	**$ 344,752,470**	**$ 206,093**

FY 2022 ALL FUNDS
BUDGET SUMMARY

ENTERPRISE FUNDS	TOTAL OPERATING FUNDS	CAPITAL PROJECTS	TOTAL OPERATING/ CAPITAL	INTERNAL SERVICE FUNDS	
					Departmental Appropriations
$	$ 18,497,776	$	$ 18,497,776	$	Animal Care Services
	3,352,936		3,352,936		Arts and Culture
83,383,847	139,578,472	66,609,000	206,187,472		Airport
	417,645	5,840,000	6,257,645	106,915,776	Building and Equipment Services
9,260,567	26,982,123	7,716,729	34,698,852	3,432,070	Center City Development
	10,485,694		10,485,694		City Attorney
	3,177,805		3,177,805		City Auditor
	4,743,581		4,743,581		City Clerk
	3,853,538		3,853,538		City Manager
	15,263,083		15,263,083		Code Enforcement Services
	72,115,860	4,076,586	76,192,446		Convention and Sports Facilities
	3,735,217		3,735,217		311 Customer Service
37,585,390	38,060,590		38,060,590		Development Services
	2,192,217		2,192,217		Diversity, Equity and Inclusion Office
	10,949,056		10,949,056		Economic Development
	14,258,557	2,800,000	17,058,557	7,966,938	Finance
	349,102,481		349,102,481		Fire
	8,920,477		8,920,477		Government and Public Affairs
	77,388,632		77,388,632		Health
	2,581,159		2,581,159		Historic Preservation
	7,218,433		7,218,433		Human Resources
	165,949,724		165,949,724		Human Services
	0	32,972,245	32,972,245	72,656,359	Information Technology Services
	1,856,459		1,856,459		Innovation
	45,022,498	3,786,000	48,808,498		Library
	2,978,629		2,978,629		Management and Budget
	12,867,343		12,867,343		Mayor and Council
	14,562,836		14,562,836		Municipal Courts
	4,589,013		4,589,013		Municipal Detention Center
	849,891		849,891		Municipal Elections
	99,033,686		99,033,686	363,211	Neighborhood and Housing Services
	30,648,937		30,648,937		Non-Departmental/Non-Operating
1,302,965	2,694,009		2,694,009		Office of Sustainability
	68,788,102	33,339,293	102,127,395		Parks & Recreation
	4,431,664		4,431,664		Planning
	511,200,475	747,875	511,948,350		Police
	18,899,735		18,899,735		Parks Police
	45,017,817		45,017,817		Pre-K 4 SA
	156,058,542	427,553,306	583,611,848	18,760,533	Public Works
	22,602,413		22,602,413		SA: Ready to Work
	0		0	208,883,009	Self-Insurance
124,503,602	127,471,196	165,000	127,636,196	22,171,047	Solid Waste Management
353,226	3,188,178	6,550,000	9,738,178	187,383	Transportation
	48,124,429		48,124,429		Contribution to Other Agencies
	8,829,853		8,829,853		Other Funds
	265,576,052		265,576,052		Debt Service
$ 256,389,597	*$ 2,474,116,813*	*$ 592,156,034*	*$ 3,066,272,847*	*$ 441,336,326*	*Total Net Appropriations*
$ 88,930,363	*$ 374,268,657*	*$ 0*	*$ 374,268,657*	*$ 16,003,699*	*Transfers*
$ 345,319,960	**$ 2,848,385,470**	**$ 592,156,034**	**$ 3,440,541,505**	**$ 457,340,025**	**TOTAL APPROPRIATIONS**

ADOPTED ANNUAL BUDGET FY 2022
COMBINED BUDGET SUMMARY OF ALL FUND TYPES

	GOVERNMENTAL FUND TYPES		
	GENERAL	**SPECIAL REVENUE**	**DEBT SERVICE**
BEGINNING BALANCE	**$ 154,060,841**	**$ 105,668,718**	**$ 79,440,998**
REVENUES			
Property Tax	$ 410,350,992	$ 0	$ 250,278,959
Delinquent Property Tax	1,561,488	0	1,776,000
Sales Tax	336,556,846	99,694,969	0
Other Tax	30,240,331	73,577,347	0
Licenses and Permits	9,109,942	0	0
Intergovernmental	5,659,916	7,725,074	0
CPS Energy	361,234,586	0	0
San Antonio Water System	30,795,247	0	0
Charges for Services	54,595,407	108,638,592	0
Fines and Forfeits	8,305,887	1,070,762	0
Miscellaneous	14,062,462	2,291,294	66,252
Grants	0	0	0
Subtotal Revenues	*$ 1,262,473,104*	*$ 292,998,038*	*$ 252,121,211*
Transfer from ARPA	30,000,000	35,603,945	
Transfers from Other Funds	$ 38,461,590	$ 72,026,940	$ 63,908,095
TOTAL REVENUES	**$ 1,330,934,694**	**$ 400,628,923**	**$ 316,029,306**
TOTAL AVAILABLE FUNDS	**$ 1,484,995,535**	**$ 506,297,641**	**$ 395,470,304**
APPROPRIATIONS			
Administrative & Operational Excellence	$ 94,369,040	$ 0	$ 0
Convention, Tourism & Culture	2,678,556	108,653,085	0
Economic Development	23,799,088	26,654,788	0
Environmental	0	3,148,788	0
Health and Human Services	121,581,412	51,192,233	0
Neighborhood Services	77,398,476	2,206,175	0
Parks and Recreation	53,840,397	11,532,170	0
Public Safety	859,843,170	5,291,383	0
Streets and Infrastructure	97,286,786	51,560,019	0
Debt Service	0	0	316,237,355
Subtotal Appropriations	*$ 1,330,796,925*	*$ 260,238,641*	*$ 316,237,355*
Transfers to other funds	*$ 26,720,133*	*$ 190,369,023*	*$ 0*
TOTAL APPROPRIATIONS	**$ 1,357,517,058**	**$ 450,607,664**	**$ 316,237,355**
Financial Reserves (Incremental Amount)	3,374,015		
Reserve for COPS Grant	2,600,000		
Reserve for Health Strategic Plan Implementation	2,000,000		
Reserve for Two-Year Budget Plan	119,504,462		
GROSS ENDING FUND BALANCE*	**$ 0**	**$ 55,689,977**	**$ 79,232,949**

* Does not include budgeted financial reserves

ADOPTED ANNUAL BUDGET FY 2022
COMBINED BUDGET SUMMARY OF ALL FUND TYPES

PROPRIETARY FUND TYPES	FIDUCIARY FUND TYPES		TOTAL ALL FUNDS FY 2022	
ENTERPRISE	TRUST AND AGENCY	GRANTS		
$ 50,279,945	**$ 399,208**	$ 0	**$ 389,849,710**	**BEGINNING BALANCE**
				REVENUES
$ 0	$ 0	$ 0	$ 660,629,951	Property Tax
0	0	0	3,337,488	Delinquent Property Tax
0	0	0	436,251,815	Sales Tax
0	0	0	103,817,678	Other Tax
0	0	0	9,109,942	Licenses and Permits
0	0	0	13,384,990	Intergovernmental
0	0	0	361,234,586	CPS Energy
0	0	0	30,795,247	San Antonio Water System
315,997,565	185,000	0	479,416,564	Charges for Services
0	0	0	9,376,649	Fines and Forfeits
2,359,960	0	0	18,779,968	Miscellaneous
0	0	378,497,340	378,497,340	Grants
$ 318,357,525	*$ 185,000*	*$ 378,497,340*	*$ 2,504,632,218*	*Subtotal Revenues*
			65,603,945	Transfer from ARPA
$ 22,363,616	$ 0	$ 0	$ 196,760,241	Transfers from Other Funds
$ 340,721,141	**$ 185,000**	**$ 378,497,340**	**$ 2,766,996,405**	**TOTAL REVENUES**
$ 391,001,086	**$ 584,208**	**$ 378,497,340**	**$ 3,156,846,115**	**TOTAL AVAILABLE FUNDS**
				APPROPRIATIONS
$ 0	$ 0	$ 241,683	$ 94,610,723	Administrative & Operational Excellence
2,233,486	206,093	221,967	113,993,187	Convention, Tourism & Culture
128,349,544	0	17,539,917	196,343,337	Economic Development
125,806,567	0	0	128,955,355	Environmental
0	0	189,499,332	362,272,977	Health and Human Services
0	0	81,207,099	160,811,750	Neighborhood Services
0	0	1,561,562	66,934,129	Parks and Recreation
0	0	16,491,071	881,625,624	Public Safety
0	0	3,485,571	152,332,376	Streets and Infrastructure
0	0	0	316,237,355	Debt Service
$ 256,389,597	*$ 206,093*	*$ 310,248,202*	*$ 2,474,116,813*	*Subtotal Appropriations*
$ 88,930,363	*$ 0*	*$ 68,249,138*	*$ 374,268,657*	*Transfers to other funds*
$ 345,319,960	**$ 206,093**	**$ 378,497,340**	**$ 2,848,385,470**	**TOTAL APPROPRIATIONS**
			3,374,015	
			2,600,000	
			2,000,000	
			119,504,462	
$ 45,681,126	**$ 378,115**	**$ 0**	**$ 180,982,168**	**GROSS ENDING FUND BALANCE**

GENERAL FUND
SUMMARY OF ADOPTED BUDGET

	BUDGET FY 2021	ESTIMATE FY 2021	CURRENT SERVICE FY 2022	REDUCTION FY 2022	MANDATES FY 2022
DEPARTMENTAL APPROPRIATIONS					
Animal Care	$ 16,131,548	$ 16,036,113	$ 17,336,578	$ 0	$ 0
Center City Development and Operations	13,594,479	13,694,835	14,501,204	0	0
City Attorney	9,460,875	9,658,371	9,602,197	0	0
City Auditor	3,114,284	3,061,999	3,243,947	0	0
City Clerk	4,508,721	4,397,133	4,661,403	0	0
City Manager	3,869,139	3,742,358	3,912,829	0	0
Code Enforcement Services	14,099,532	13,908,638	14,952,817	0	0
311 Customer Service	3,013,236	2,952,096	3,213,281	0	0
Diversity, Equity, and Inclusion Office	0	0	40,000	0	0
Economic Development	10,872,436	10,791,362	10,236,653	0	0
Finance	13,166,957	12,885,394	13,377,139	0	0
Fire	323,072,521	327,089,451	329,088,126	0	7,868,146
Government and Public Affairs	6,228,158	6,113,325	6,001,106	0	0
Health	20,279,223	20,249,771	20,277,527	0	0
Historic Preservation	2,231,791	2,218,265	2,449,499	0	0
Human Resources	6,375,796	6,310,419	7,152,004	0	0
Human Services	23,897,553	23,637,213	25,046,212	0	2,051,710
Innovation	1,525,758	1,416,171	1,713,171	0	0
Library	41,876,777	41,662,814	41,943,168	0	0
Management and Budget	2,763,804	2,740,087	2,963,771	0	0
Mayor and Council	11,740,264	11,737,021	12,802,249	0	0
Municipal Court	11,692,838	11,628,288	12,600,382	0	0
Municipal Detention Center	4,391,332	4,279,362	4,474,444	0	0
Municipal Elections	1,844,290	1,578,946	849,891	0	0
Neighborhood and Housing Services	17,248,817	17,174,572	13,293,824	0	0
Parks and Recreation	50,197,596	49,020,191	52,664,875	0	501,648
Planning	3,827,481	3,771,187	3,839,627	0	0
Police	486,506,918	484,288,688	485,317,447	0	12,072,953
Parks Police	16,861,441	16,519,141	17,702,931	0	578,776
Public Works	99,768,388	100,255,415	88,112,146	0	0
Transportation	1,940,997	1,928,387	2,121,702	0	0
Agencies	20,224,602	20,224,602	20,787,720	0	0
Non-Departmental/Non-Operating	21,016,181	19,906,147	22,543,854	0	0
Transfers	15,795,839	16,330,579	2,789,114	0	0
TOTAL APPROPRIATIONS	**$ 1,283,139,572**	**$ 1,281,208,341**	**$ 1,271,612,838**	**$ 0**	**$ 23,073,233**
TOTAL AVAILABLE FUNDS	**$ 1,380,243,705**	**$ 1,430,104,243**			
GROSS ENDING BALANCE	**$ 97,104,133**	**$ 148,895,902**			
LESS: BUDGETED FINANCIAL RESERVES					
Financial Reserves (Incremental Amount)	$ 0	$ 0			
Reserve for Two-Year Budget Plan	89,591,101	145,895,902			
Reserve for COPS Grant	3,000,000	3,000,000			
Reserve for Health Strategic Growth Plan	0	0			
NET ENDING BALANCE	**$ 4,513,032**	**$ 0**			
BUDGET RESERVES SUMMARY					
Total Annual Budgeted Financial Reserves	**126,522,226**	**$ 126,522,226**			
Annual Budgeted Financial Reserves as a % of Revenues	10%	10%			

GENERAL FUND
SUMMARY OF ADOPTED BUDGET

IMPROVEMENTS FY 2022	RE-ORGANIZATIONS FY 2022	TOTAL PROGRAM CHANGES	ADOPTED FY 2022	
				DEPARTMENTAL APPROPRIATIONS
$ 1,161,198	$ 0	$ 1,161,198	$ 18,497,776	Animal Care
2,919,053	0	2,919,053	17,420,257	Center City Development and Operations
641,814	0	641,814	10,244,011	City Attorney
109,849	0	109,849	3,353,796	City Auditor
100,639	0	100,639	4,762,042	City Clerk
130,603	(189,894)	-59,291	3,853,538	City Manager
498,609	0	498,609	15,451,426	Code Enforcement Services
521,936	0	521,936	3,735,217	311 Customer Service
620,237	1,531,980	2,152,217	2,192,217	Diversity, Equity, and Inclusion Office
709,318	0	709,318	10,945,971	Economic Development
408,762	0	408,762	13,785,901	Finance
2,131,692	588,346	10,588,184	339,676,310	Fire
642,847	0	642,847	6,643,953	Government and Public Affairs
4,916,031	0	4,916,031	25,193,558	Health
131,660	0	131,660	2,581,159	Historic Preservation
404,319	(337,890)	66,429	7,218,433	Human Resources
1,839,740	0	3,891,450	28,937,662	Human Services
436,851	(293,563)	143,288	1,856,459	Innovation
2,292,436	0	2,292,436	44,235,604	Library
86,932	0	86,932	3,050,703	Management and Budget
66,328	0	66,328	12,868,577	Mayor and Council
399,583	0	399,583	12,999,965	Municipal Court
114,569	0	114,569	4,589,013	Municipal Detention Center
0	0	0	849,891	Municipal Elections
5,334,594	0	5,334,594	18,628,418	Neighborhood and Housing Services
1,011,692	0	1,513,340	54,178,215	Parks and Recreation
723,818	0	723,818	4,563,445	Planning
3,904,414	0	15,977,367	501,294,814	Police
618,028	0	1,196,804	18,899,735	Parks Police
17,193,031	(619,048)	16,573,983	104,686,129	Public Works
5,228,368	0	5,228,368	7,350,070	Transportation
2,465,170	0	2,465,170	23,252,890	Agencies
5,145,976	(759,041)	4,386,935	26,930,789	Non-Departmental/Non-Operating
0	0	0	2,789,114	Transfers
$ 62,910,097	**$ (79,110)**	**$ 85,904,220**	**$ 1,357,517,058**	**TOTAL APPROPRIATIONS**

$ 1,484,995,535	**TOTAL AVAILABLE FUNDS**
$ 127,478,477	**GROSS ENDING BALANCE**
	LESS: BUDGETED FINANCIAL RESERVES
3,571,243	Financial Reserves (Incremental Amount)
$ 119,307,234	Reserve for Two-Year Budget Plan
2,600,000	Reserve for COPS Grant
2,000,000	Reserve for Health Strategic Growth Plan
$ 0	**NET ENDING BALANCE**

	BUDGET RESERVES SUMMARY
$ 130,093,469	**Total Annual Budgeted Financial Reserves**
10%	Annual Budgeted Financial Reserves as a % of Revenues

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Tax Supported Funds

GENERAL FUND
SUMMARY OF ADOPTED BUDGET
AVAILABLE FUNDS

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATE FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance (Excluding Financial Reserves)	**$ 15,017,632**	**$ 0**	**$ 20,206,914**	**$ 0**
Use of Reserve for Two-Year Budget Plan	101,796,053	138,465,590	138,465,590	145,895,902
Accounting Adjustment	48,000,129	0	0	5,164,939
Accounting Adjustment/EMS Supplemental - FY 2019	7,367,449	0	0	0
Reserve for COPS Grant				3,000,000
Net Balance	**$ 172,181,263**	**$ 138,465,590**	**$ 158,672,504**	**$ 154,060,841**
REVENUES				
Current Property Tax	$ 379,648,660	$ 397,924,456	$ 397,924,456	$ 410,350,992
City Sales Tax	297,804,416	306,690,981	329,103,661	336,556,846
CPS Energy	342,787,031	351,524,046	352,791,696	361,234,586
Business and Franchise Tax	22,838,390	20,512,397	20,511,637	20,187,952
Liquor By the Drink Tax	6,875,761	8,352,601	9,258,310	10,052,379
Delinquent Property Tax	238,160	800,000	800,000	386,923
Penalty and Interest on Deliquent Taxes	2,417,809	2,111,000	2,111,000	1,174,565
Licenses and Permits	8,952,301	8,694,999	8,757,384	9,109,942
San Antonio Water System	30,639,258	29,395,216	30,154,789	30,795,247
Other Agencies	5,592,730	5,725,723	5,863,210	5,659,916
Charges for Current Services				
General Government	2,648,950	2,451,189	2,746,171	3,020,142
Public Safety	42,623,257	33,445,618	33,025,421	33,713,844
Highways/Streets/Sanitation	1,222,968	1,134,050	1,520,363	1,175,692
Health	2,221,344	2,151,334	2,465,553	2,707,587
Recreation and Culture	8,374,902	11,332,767	11,628,375	13,978,142
Fines	6,338,025	5,197,395	5,711,598	8,305,887
Miscellaneous Revenue				
Sale of Property	5,974,109	8,947,348	11,506,641	5,946,843
Use of Money and Property	2,318,921	2,015,447	2,376,645	1,925,750
Interest on Time Deposits	5,277,443	800,824	800,824	570,717
Recovery of Expenditures	3,423,327	3,182,040	3,061,963	3,525,000
Miscellaneous	2,692,156	743,342	666,700	794,152
Interfund Charges	2,334,758	1,950,000	1,950,000	1,300,000
TOTAL REVENUES	**$ 1,183,244,676**	**$ 1,205,082,773**	**$ 1,234,736,397**	**$ 1,262,473,104**
TRANSFERS FROM				
Other Funds	$ 43,585,268	$ 36,695,342	$ 36,695,342	$ 38,461,590
CARES (Fire Payroll Reimb)	104,007,431	0	0	0
American Rescue Plan Act	0	0	0	30,000,000
TOTAL TRANSFERS	**$ 147,592,699**	**$ 36,695,342**	**$ 36,695,342**	**$ 68,461,590**
TOTAL REVENUES AND TRANSFERS	**$ 1,330,837,376**	**$ 1,241,778,115**	**$ 1,271,431,739**	**$ 1,330,934,694**
TOTAL AVAILABLE FUNDS	**$ 1,503,018,639**	**$ 1,380,243,705**	**$ 1,430,104,243**	**$ 1,484,995,535**

GENERAL FUND
SUMMARY OF ADOPTED BUDGET
APPROPRIATIONS

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATE FY 2021	ADOPTED FY 2022
DEPARTMENTAL APPROPRIATIONS				
Animal Care	$ 15,376,986	$ 16,131,548	$ 16,036,113	$ 18,497,776
Center City Development and Operations	16,558,049	13,594,479	13,694,835	17,420,257
City Attorney	9,237,026	9,460,875	9,658,371	10,244,011
City Auditor	2,782,842	3,114,284	3,061,999	3,353,796
City Clerk	4,103,686	4,508,721	4,397,133	4,762,042
City Manager	3,719,686	3,869,139	3,742,358	3,853,538
Code Enforcement Services	13,090,207	14,099,532	13,908,638	15,451,426
311 Customer Service	2,914,255	3,013,236	2,952,096	3,735,217
Diversity, Equity and Inclusion Office	0	0	0	2,192,217
Economic Development	8,428,516	10,872,436	10,791,362	10,945,971
Finance	12,121,284	13,166,957	12,885,394	13,785,901
Fire	340,436,296	323,072,521	327,089,451	339,676,310
Government and Public Affairs	5,479,228	6,228,158	6,113,325	6,643,953
Health	13,092,377	20,279,223	20,249,771	25,193,558
Historic Preservation	2,078,046	2,231,791	2,218,265	2,581,159
Human Resources	6,342,412	6,375,796	6,310,419	7,218,433
Human Services	22,649,248	23,897,553	23,637,213	28,937,662
Innovation	1,133,737	1,525,758	1,416,171	1,856,459
Library	40,312,631	41,876,777	41,662,814	44,235,604
Management and Budget	2,934,929	2,763,804	2,740,087	3,050,703
Mayor and Council	9,701,590	11,740,264	11,737,021	12,868,577
Municipal Court	11,518,453	11,692,838	11,628,288	12,999,965
Municipal Detention Center	4,200,288	4,391,332	4,279,362	4,589,013
Municipal Elections	17,855	1,844,290	1,578,946	849,891
Neighborhood and Housing Services	9,606,549	17,248,817	17,174,572	18,628,418
Parks and Recreation	47,249,575	50,197,596	49,020,191	54,178,215
Planning	3,823,678	3,827,481	3,771,187	4,563,445
Police	467,042,555	486,506,918	484,288,688	501,294,814
Parks Police	17,065,567	16,861,441	16,519,141	18,899,735
Public Works	101,371,000	99,768,388	100,255,415	104,686,129
Transportation	0	1,940,997	1,928,387	7,350,070
Agencies	18,820,340	20,224,602	20,224,602	23,252,890
Non-Departmental/Non-Operating	20,477,611	21,016,181	19,906,147	26,930,789
Transfers	3,053,627	15,795,839	16,330,579	2,789,114
TOTAL APPROPRIATIONS	**$ 1,236,740,130**	**$ 1,283,139,572**	**$ 1,281,208,341**	**$ 1,357,517,058**
Transfer to Recovery and Resiliency Pillars	$ 67,209,885	$ 0	$ 0	$ 0
Workforce Development	5,000,000	0	0	0
Small Business	26,877,546	0	0	0
Digital Inclusion	4,920,000	0	0	0
TOTAL APPROPRIATIONS WITH TRANSFERS TO RECOVERY AND RESILIENCY	**$ 1,340,747,560**	**$ 1,283,139,572**	**$ 1,281,208,341**	**$ 1,357,517,058**
TOTAL AVAILABLE FUNDS	**$ 1,503,018,638**	**$ 1,380,243,705**	**$ 1,430,104,243**	**$ 1,484,995,535**
GROSS ENDING BALANCE	**$ 162,271,078**	**$ 97,104,133**	**$ 148,895,902**	**$ 127,478,477**
LESS: BUDGETED FINANCIAL RESERVES				
Financial Reserves (Incremental Amount)	$ 3,598,574	0	$ 0	$ 3,571,243
Reserve for Two-Year Budget Plan	79,696,502	89,591,101	145,895,902	119,307,234
Reserve for Year 2 of FY 2020 Budget Amendments	3,294,707	0	0	0
Reserve for Impact of SB2	2,000,356	0	0	0
Reserve for COPS Grant	3,000,000	3,000,000	3,000,000	2,600,000
Reserve for Health Strategic Growth Plan	0	0	0	2,000,000
NET ENDING BALANCE	**$ 70,680,939**	**$ 4,513,032**	**$ 0**	**$ 0**
BUDGET RESERVES SUMMARY				
Total Annual Budgeted Financial Reserves	**$ 126,522,226**	**126,522,226**	**$ 126,522,226**	**$ 130,093,469**
Annual Budgeted Financial Reserves as a % of Revenues	10%	10%	10%	10%

CURRENT PROPERTY TAX REVENUE
ALL TAX SUPPORTED FUNDS
SUMMARY OF ADOPTED BUDGET

	ACTUAL FY 2020	ADOPTED FY 2021	ESTIMATE FY 2021	ADOPTED FY 2022
ASSESSED VALUATION				
Real Property	$ 125,932,201,700	$ 136,949,847,564	$ 136,949,847,564	$ 143,101,175,953
Personal Property	13,525,318,662	13,607,706,891	13,607,706,891	13,235,351,977
Sub-Total	$ **139,457,520,362**	$ **150,557,554,455**	$ **150,557,554,455**	$ **156,336,527,930**
LESS				
Over-65 Exemptions	$ 6,000,118,056	$ 6,092,331,278	$ 6,092,331,278	$ 6,304,852,532
Disabled Veterans Exemptions	195,511,060	184,420,628	184,420,628	182,316,492
Disabled Veterans 100% Exemptions	1,763,059,551	1,976,978,786	1,976,978,786	2,302,351,096
Disabled Residence Homestead Exemptions	100,916,881	89,330,503	89,330,503	83,469,652
Historic Property Exemptions	434,425,708	429,206,254	429,206,254	286,025,411
Freeport Exemptions	553,469,059	535,055,250	535,055,250	577,171,550
Tax Abatement/Phase-In Exemptions	602,964,494	588,428,759	588,428,759	501,420,488
Residence Homestead 10% Limitations	1,701,735,108	1,982,515,775	1,982,515,775	2,072,954,986
Local Homestead Exemption	1,098,335,545	1,079,404,823	1,079,404,823	1,104,530,259
Agricultural Productivity Loss	664,042,248	696,616,667	696,616,667	685,655,902
Pollution Control Property	70,810,337	72,762,743	72,762,743	69,493,721
Low Income Housing	140,401,162	75,184,150	75,184,150	119,301,995
Absolute Exemptions	6,435,434,389	9,245,019,326	9,245,019,326	9,865,784,888
Community Housing Development Organization	298,825,701	346,332,211	346,332,211	280,800,311
Armed Services Surviving Spouse	6,086,693	4,762,465	4,762,465	4,870,177
First Responder Surviving Spouse	1,786,797	1,896,718	1,896,718	1,990,400
Personal Property Vehicle	1,200,160	1,056,570	1,056,570	979,140
Pro-Rated Exemptions	60,681,618	21,909,233	21,909,233	19,413,819
Disaster Damage Exemption	0	0	0	622,817
TOTAL TAXABLE VALUE	$ **119,327,715,795**	$ **127,134,342,316**	$ **127,134,342,316**	$ **131,872,522,294**
TAX RATE/$100 VALUATION				
General Fund	$ 0.34677	$ 0.34677	$ 0.34677	$ 0.34677
G.O. Debt Service Fund	0.21150	0.21150	0.21150	0.21150
TOTAL TAX RATE	**$ 0.55827**	**$ 0.55827**	**$ 0.55827**	**$ 0.55827**
CURRENT PROPERTY TAX REVENUE				
Current Levy (Gross)	$ 666,170,839	$ 709,752,893	$ 709,752,893	$ 736,204,730
Less Delinquencies	8,192,929	13,690,197	13,690,197	14,113,197
Less TIRZ Tax Increment Collections	25,179,545	30,195,375	30,195,375	30,916,690
Less Over-65 & Disabled Tax Ceiling	21,171,530	25,243,028	25,243,028	30,544,892
CURRENT LEVY (NET)	**$ 611,626,835**	**$ 640,624,293**	**$ 640,624,293**	**$ 660,629,951**
PERCENT OF LEVY COLLECTED	**98.73%**	**98.00%**	**98.00%**	**98.00%**
DISTRIBUTION BY FUND				
General Fund	$ 379,648,660	$ 397,924,456	$ 397,924,456	$ 410,350,992
G.O. Debt Service Fund	231,978,176	242,699,837	242,699,837	250,278,959
CURRENT COLLECTIONS	**$ 611,626,836**	**$ 640,624,293**	**$ 640,624,293**	**$ 660,629,951**

DELINQUENT PROPERTY TAX REVENUE
ALL TAX SUPPORTED FUNDS
SUMMARY OF ADOPTED BUDGET

Description:

This schedule reflects estimated delinquent property tax revenue. Delinquent property tax collections are net of refunds issued for prior tax years and are dedicated to the support of General Fund operations and required debt service payments.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATE FY 2021	ADOPTED FY 2022
DELINQUENT TAX RECEIVABLE				
Real Property	$ 8,149,000	$ 8,797,000	$ 8,797,000	$ 8,797,000
Personal Property	6,667,000	7,198,000	7,198,000	7,198,000
TOTAL DELINQUENT TAX RECEIVABLE	**$ 14,816,000**	**$ 15,995,000**	**$ 15,995,000**	**$ 15,995,000**
TAX RATE FOR DISTRIBUTION				
General Fund	$ 0.34677	$ 0.34677	$ 0.34677	$ 0.34677
G.O. Debt Service Fund	0.21150	0.21150	0.21150	0.21150
TOTAL TAX RATE	**$ 0.55827**	**$ 0.55827**	**$ 0.55827**	**$ 0.55827**
COLLECTIONS				
Real Property	$ 448,075	$ 2,042,958	$ 2,042,958	$ 2,042,958
Personal Property	58,396	266,252	266,252	266,252
Delinquent Tax Attorney Fees	1,209,276	1,250,000	1,250,000	1,250,000
TOTAL COLLECTIONS	**$ 1,715,748**	**$ 3,559,210**	**$ 3,559,210**	**$ 3,559,210**
Less TIRZ Tax Increment Collections	123,048	100,000	100,000	100,000
Less Delinquent Tax Attorney Fees	1,209,276	1,250,000	1,250,000	1,250,000
NET COLLECTIONS	**$ 383,423**	**$ 2,209,210**	**$ 2,209,210**	**$ 2,209,210**
PERCENT OF TOTAL DELINQUENT TAXES COLLECTED	3.94%	14.44%	14.44%	13.50%
DISTRIBUTION BY FUND				
General Fund	$ 238,160	$ 1,721,210	$ 1,721,210	$ 1,721,210
G.O. Debt Service Fund	145,263	488,000	488,000	488,000
TOTAL DISTRIBUTION BY FUND	**$ 383,423**	**$ 2,209,210**	**$ 2,209,210**	**$ 2,209,210**

Special Revenue Funds

SPECIAL REVENUE FUND
ADVANCED TRANSPORTATION DISTRICT
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2005, the Advanced Transportation District (ATD) Fund was established to account for all revenues and expenditures associated with the administration and project delivery of the ATD Program. The ATD Program was authorized by General Election in 2004. ATD Funds are required to be utilized for the purposes authorized in that election. The ATD Program delivers projects that increase mobility, reduce traffic congestion, improve neighborhood connectivity, leverage resources, and provide coordinated transportation planning.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 215,843**	**$ 7,480,682**	**$ 7,480,682**	**$ 11,770,894**
Adjustment for Reserve	5,576,337	0	1,266,628	0
Net Balance	**$ 5,792,180**	**$ 7,480,682**	**$ 8,747,310**	**$ 11,770,894**
REVENUES				
Sales Tax Revenue	$ 18,256,710	$ 18,707,735	$ 20,060,768	$ 20,765,557
Interest on Time Deposits	194,645	28,489	29,276	18,181
Total Revenues and Transfers	**$ 18,451,355**	**$ 18,736,224**	**$ 20,090,044**	**$ 20,783,738**
TOTAL AVAILABLE FUNDS	**$ 24,243,535**	**$ 26,216,906**	**$ 28,837,354**	**$ 32,554,632**
APPROPRIATIONS				
Operating Expenses				
Personnel Services	$ 2,495,133	$ 2,722,075	$ 2,641,313	$ 3,104,885
Contractual Services	796,084	858,509	842,346	839,456
Commodities	75,627	88,188	83,863	104,711
Self-Insurance/Other Expenditures	2,978,969	1,841,505	1,841,860	2,438,659
Capital Outlay	127,296	28,367	30,034	12,987
Subtotal Operating	**$ 6,473,109**	**$ 5,538,644**	**$ 5,439,416**	**$ 6,500,698**
Transfers To				
General Fund - Indirect Cost	$ 315,656	$ 323,790	$ 323,790	$ 317,738
Streets	425,432	4,300,000	4,300,000	4,300,000
Solid Waste Operating and Maintenance Fund	105,147	88,254	88,254	93,765
Grant	131,675	0	0	0
Capital Projects				
Bike Facilities	194,240	1,000,000	1,000,000	1,000,000
Intelligent Traffic System	1,052,966	375,000	375,000	600,000
Sidewalk and Street Improvement	6,559,429	4,500,000	4,500,000	14,200,000
Pedestrian Safety	17,558	170,000	170,000	170,000
Traffic Signal Communications	1,487,640	870,000	870,000	700,000
Bike Master Plan	0	0	0	2,700,000
Subtotal Transfers	**$ 10,289,743**	**$ 11,627,044**	**$ 11,627,044**	**$ 24,081,503**
TOTAL APPROPRIATIONS	**$ 16,762,852**	**$ 17,165,688**	**$ 17,066,460**	**$ 30,582,201**
GROSS ENDING BALANCE	**$ 7,480,683**	**$ 9,051,218**	**$ 11,770,894**	**$ 1,972,431**
RESERVE FOR CAPITAL PROJECTS	**$ 0**	**$ 3,701,288**	**$ 3,701,288**	**$ 0**
NET ENDING BALANCE	**$ 0**	**$ 5,349,930**	**$ 8,069,606**	**$ 1,972,431**

SPECIAL REVENUE FUND
CHILD SAFETY FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Child Safety Fund was established to account for revenues authorized by the 1991 State Legislature. The revenues, which come from added fees on parking tickets, school zone violations, and vehicle registrations, must be used primarily for the school crossing guard program with the remaining funds applied to programs designed to enhance child safety, health or nutrition, child abuse intervention and prevention, and drug and alcohol abuse prevention.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 209,577**	**$ 573,557**	**$ 573,557**	**$ 481,970**
Adjustment for Reserve	(35)	0	0	0
Net Balance	**$ 209,542**	**$ 573,557**	**$ 573,557**	**$ 481,970**
REVENUES				
Parking Fines	$ 90,681	$ 53,774	$ 84,708	$ 96,355
Moving Violations	122,910	65,784	62,689	219,311
Bexar County - Vehicle Registrations	1,838,490	1,806,885	1,880,459	1,920,829
Interest on Time Deposits	254	385	383	0
Total Revenues and Transfers	**$ 2,052,335**	**$ 1,926,828**	**$ 2,028,239**	**$ 2,236,495**
TOTAL AVAILABLE FUNDS	**$ 2,261,877**	**$ 2,500,385**	**$ 2,601,796**	**$ 2,718,465**
APPROPRIATIONS				
Operating Expenses				
Personnel Services	$ 1,385,680	$ 1,807,565	$ 1,798,298	$ 2,198,848
Contractual Services	8,195	15,926	15,628	18,454
Commodities	13,456	15,465	13,040	18,049
Self-Insurance/Other Expenditures	264,156	275,291	292,860	299,655
Capital Outlay	16,833	0	0	605
TOTAL APPROPRIATIONS	**$ 1,688,320**	**$ 2,114,247**	**$ 2,119,826**	**$ 2,535,611**
ENDING BALANCE	**$ 573,557**	**$ 386,138**	**$ 481,970**	**$ 182,854**

SPECIAL REVENUE FUND
CONFISCATED PROPERTY FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Confiscated Property Fund was established for the deposit and use of confiscated monies seized by the San Antonio Police Department. The revenues will be used for the enhancement of Police operations. The majority of Confiscated Property funds are regulated by the Federal or State government which includes restrictions on what the funds can be used for. Uses include public safety enhancements for the Airport, Vice operations, or to support High Intensity Drug Trafficking Area initiatives.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 3,221,001**	**$ 3,216,618**	**$ 3,216,618**	**$ 3,183,008**
Adjustment for Reserve	(132,929)	0	0	0
Net Balance	**$ 3,088,072**	**$ 3,216,618**	**$ 3,216,618**	**$ 3,183,008**
REVENUES				
Car Sales	$ 42,786	$ 67,226	$ 80,021	$ 65,352
Other Sales	250,693	60,211	60,211	228,694
Confiscated Property	702,306	441,090	472,592	693,067
Interest on Time Deposits	51,696	11,177	12,186	1,633
Recovery of Expenditures	23,330	1,969	1,969	0
Total Revenues and Transfers	**$ 1,070,811**	**$ 581,673**	**$ 626,979**	**$ 988,746**
TOTAL AVAILABLE FUNDS	**$ 4,158,883**	**$ 3,798,291**	**$ 3,843,597**	**$ 4,171,754**
APPROPRIATIONS				
Operating Expenses				
Personnel Services	$ 76,452	$ 74,000	$ 51,013	$ 104,000
Contractual Services	252,908	454,527	373,674	568,501
Commodities	119,048	75,531	75,089	108,465
Self-Insurance/Other Expenditures	38,760	41,103	43,453	45,423
Capital Outlay	455,097	118,986	117,360	155,245
TOTAL APPROPRIATIONS	**$ 942,265**	**$ 764,147**	**$ 660,589**	**$ 981,634**
ENDING BALANCE	**$ 3,216,618**	**$ 3,034,144**	**$ 3,183,008**	**$ 3,190,120**

SPECIAL REVENUE FUND
HOTEL OCCUPANCY TAX FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Hotel Occupancy Tax Fund captures revenues generated by the Hotel Occupancy Tax and supports the arts, tourism, and convention activities through transfers to the Community and Visitor Facilities Fund, Arts and Culture Fund, and General Fund under History and Preservation as well as a contribution to Visit San Antonio for destination marketing. The use of hotel occupancy taxes are restricted to the purposes outlined in the governing state statutes.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Release of Reserve for Debt Restrictions	2,303,115	0	0	943,439
Net Balance	**$ 2,303,115**	**$ 0**	**$ 0**	**$ 943,439**
REVENUES				
Hotel Occupancy Tax	$ 40,509,153	$ 39,708,076	$ 44,791,362	$ 55,320,967
Miscellaneous Revenue	223,828	146,260	132,770	166,165
Transfer from American Rescue Plan	0	0	12,723,144	35,603,945
Transfer from Operating Contingency Fund	7,500,000	0	0	0
Transfer from Redemption and Capital Fund	6,009,419	0	0	0
Total Revenues and Transfers	**$ 54,242,400**	**$ 39,854,336**	**$ 57,647,276**	**$ 91,091,077**
TOTAL AVAILABLE FUNDS	**$ 56,545,515**	**$ 39,854,336**	**$ 57,647,276**	**$ 92,034,516**
APPROPRIATIONS				
Operating Expenses				
Contributions to Other Agencies (VSA)	$ 17,470,612	$ 15,132,240	$ 15,132,240	$ 17,709,924
Subtotal Operating	**$ 17,470,612**	**$ 15,132,240**	**$ 15,132,240**	**$ 17,709,924**
Transfers To				
Community and Visitor Facilities Fund	$ 15,268,256	$ 12,152,687	$ 14,163,353	$ 28,997,479
Arts and Culture Fund	8,177,183	6,485,246	6,422,831	7,589,968
Support for History and Preservation	4,526,802	6,485,246	6,485,246	7,589,968
General Fund - Indirect Cost	1,910,089	1,910,089	1,910,089	1,501,139
General Fund - Other	603,008	909,127	909,127	948,575
Contractual Obligations (Zoo)	306,597	306,597	306,597	306,597
Alamodome I&C Fund	0	0	0	1,000,000
Convention Center I&C Fund	0	0	0	1,000,000
Operating Contingency Fund	0	0	7,500,000	0
Redemption and Capital Fund	0	0	0	19,693,927
Lease Payment Fund	8,282,968	4,721,185	4,817,793	4,721,184
Subtotal Transfers	**$ 39,074,903**	**$ 32,970,177**	**$ 42,515,036**	**$ 73,348,837**
TOTAL APPROPRIATIONS	**$ 56,545,515**	**$ 48,102,417**	**$ 57,647,276**	**$ 91,058,761**
GROSS ENDING BALANCE	**$ 0**	**$ (8,248,081)**	**$ 0**	**$ 975,755**
RESERVE FOR DEBT RESTRICTIONS	**$ 0**	**$ 0**	**$ 0**	**$ 975,755**
NET ENDING BALANCE	**$ 0**	**$ (8,248,081)**	**$ 0**	**$ 0**

SPECIAL REVENUE FUND
ARTS AND CULTURE FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2007, the Department of Arts and Culture was established as a fund separate from the Community and Visitor Facilities Fund. Expenditures are generated from investments in arts and cultural programming that deliver excellence, innovative offerings, and engage audiences in the unique experiences of San Antonio.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATE FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Accounting Adjustment	213,617	0	0	0
Net Balance	**$ 213,617**	**$ 0**	**$ 0**	**$ 0**
REVENUES				
Transfer from Hotel Occupancy Tax	$ 8,177,183	$ 6,485,246	$ 6,422,831	$ 7,589,968
Transfer from American Rescue Plan	0	0	0	2,645,193
Capital Administrative Charges	668,666	770,371	762,831	682,718
Transfer from General Fund (Arts Support)	0	1,603,150	1,603,150	0
Transfer from General Fund (Other)	50,000	50,000	50,000	50,000
Total Revenue and Transfers	**$ 8,895,849**	**$ 8,908,767**	**$ 8,838,812**	**$ 10,967,879**
TOTAL AVAILABLE FUNDS	**$ 9,109,466**	**$ 8,908,767**	**$ 8,838,812**	**$ 10,967,879**
APPROPRIATIONS				
Operating Expenses				
ARTS AND CULTURE				
Personnel Services	$ 867,046	$ 1,079,491	$ 1,069,840	$ 1,401,510
Contractual Services	395,769	720,252	729,245	745,432
Commodities	15,882	53,437	22,036	50,107
Self-Insurance/Other Expenditures	196,987	243,534	249,649	299,745
Capital Outlay	71,048	20,742	24,271	4,158
Subtotal Operating	**$ 1,546,732**	**$ 2,117,456**	**$ 2,095,041**	**$ 2,500,952**
CONTRIBUTIONS TO CULTURAL AGENCIES	**$ 6,328,022**	**$ 5,448,346**	**$ 5,408,346**	**$ 7,161,615**
PUBLIC ART SAN ANTONIO				
Personnel Services	$ 534,249	$ 564,975	$ 501,082	$ 553,433
Contractual Services	37,771	79,649	135,599	80,138
Commodities	254	3,816	3,282	3,327
Self-Insurance/Other Expenditures	81,275	111,267	112,204	44,020
Capital Outlay	8,569	10,664	10,664	1,800
Subtotal Operating	**$ 662,118**	**$ 770,371**	**$ 762,831**	**$ 682,718**
Transfers To				
General Fund - Indirect Cost	$ 203,199	$ 203,199	$ 203,199	$ 253,199
Other Funds	41,768	41,768	41,768	41,768
Carver	327,627	327,627	327,627	327,627
Subtotal Transfers	**$ 572,594**	**$ 572,594**	**$ 572,594**	**$ 622,594**
TOTAL APPROPRIATIONS	**$ 9,109,466**	**$ 8,908,767**	**$ 8,838,812**	**$ 10,967,879**
ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

SPECIAL REVENUE FUND
COMMUNITY AND VISITOR FACILITIES FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Community and Visitor Facilities Fund was established in FY 2004 to account for revenues and expenditures generated from all Convention and Tourism activities relating to the promotion of all City of San Antonio owned facilities to be used for conventions, community, and entertainment venues.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATE FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Accounting Adjustment	4,167,752	0	0	0
Net Balance	**$ 4,167,752**	**$ 0**	**$ 0**	**$ 0**
REVENUES				
CONVENTION AND SPORTS FACILITIES				
Convention Center Revenue	$ 10,185,605	$ 4,752,508	$ 4,916,972	$ 15,565,336
Alamodome Revenues	6,031,342	7,067,998	7,610,877	10,333,079
Miscellaneous Revenue	263,534	40,625	40,625	208,267
Transfer from General Fund	0	5,882,096	5,882,096	0
Transfer from Other Funds	127,581	136,358	136,358	136,358
Transfer from Hotel Occupancy Tax	15,268,256	13,000,140	14,163,353	28,997,479
Total Revenue and Transfers	**$ 31,876,318**	**$ 30,879,725**	**$ 32,750,281**	**$ 55,240,519**
TOTAL AVAILABLE FUNDS	**$ 36,044,070**	**$ 30,879,725**	**$ 32,750,281**	**$ 55,240,519**
APPROPRIATIONS				
Operating Expenses				
CONVENTION AND SPORTS FACILITIES				
Personnel Services	$ 15,155,318	$ 10,412,945	$ 11,276,158	$ 20,268,530
Contractual Services	5,786,269	7,026,157	6,932,150	8,922,888
Commodities	993,402	756,582	778,574	1,105,564
Self-Insurance/Other Expenditures	9,749,110	11,216,733	12,075,411	12,538,073
Capital Outlay	875,669	141,519	526,927	115,478
Subtotal Operating	**$ 32,559,768**	**$ 29,553,936**	**$ 31,589,220**	**$ 42,950,533**
FILM COMMISSION	**$ 203,043**	**$ 41,636**	**$ 41,636**	**$ 169,266**
NON-DEPARTMENTAL				
Personnel Services	$ 172,613	$ 0	$ 55,997	$ 330,268
Hosting Obligations	1,000,411	573,424	315,575	4,790,076
Contractual Services	681,581	421,991	425,287	516,414
Subtotal Operating	**$ 1,854,605**	**$ 995,415**	**$ 796,859**	**$ 5,636,758**
Total Operating Expenses	**$ 34,617,416**	**$ 30,590,987**	**$ 32,427,715**	**$ 48,756,557**
Transfers To				
Energy Efficiency Fund	$ 191,157	$ 228,352	$ 228,352	$ 228,352
Capital Projects	960,115	0	0	675,000
Arts and Culture Fund	20,341	60,386	94,214	71,211
Debt Service	0	0	0	5,509,399
Convention Center I&C Fund	99,047	0	0	0
Alamodome I&C Fund	155,995	0	0	0
Subtotal Transfers	**$ 1,426,655**	**$ 288,738**	**$ 322,566**	**$ 6,483,962**
TOTAL APPROPRIATIONS	**$ 36,044,070**	**$ 30,879,725**	**$ 32,750,281**	**$ 55,240,519**
ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

SPECIAL REVENUE FUND
CONVENTION AND SPORTS FACILITIES STATE REIMBURSEMENT FUND
SUMMARY OF ADOPTED BUDGET

Description:

The 2009 Texas State Legislature approved expanding the State's Sporting Events Trust Fund program to include conventions and other major events. This fund accounts for all revenues and expenses related to capital improvements to the Henry B. Gonzalez Convention Center and Alamodome facilities made in preparation for eligible convention and sporting events as well as certain operational expenses and all reimbursements received from the State of Texas.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 0**	**$ 0**	**$ 0**	**$ 0**
REVENUES				
State Events Trust Fund Rebates	$ 399,526	$ 0	$ 0	$ 0
14% Local Contribution	99,065	0	532,965	422,303
Total Revenues and Transfers	**$ 498,591**	**$ 0**	**$ 532,965**	**$ 422,303**
TOTAL AVAILABLE FUNDS	**$ 498,591**	**$ 0**	**$ 532,965**	**$ 422,303**
APPROPRIATIONS				
Operating Expenses				
Contractual Services	$ 183,160	$ 0	$ 0	$ 0
Local Contribution Matching Funds	99,065	0	532,965	422,303
Subtotal Operating	**$ 282,225**	**$ 0**	**$ 532,965**	**$ 422,303**
Transfers To				
HOT Redemption and Capital	$ 216,366	$ 0	$ 0	$ 0
Subtotal Transfers	**$ 216,366**	**$ 0**	**$ 0**	**$ 0**
TOTAL APPROPRIATIONS	**$ 498,591**	**$ 0**	**$ 532,965**	**$ 422,303**
ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

SPECIAL REVENUE FUND
HOTEL/MOTEL 2% REVENUE FUND
SUMMARY OF ADOPTED BUDGET

Description:

This fund accounts for the revenues and expenditures relating to the activities of the additional 2% Municipal Hotel Occupancy Tax. The collected revenues are used to pay for the principal and interest of the Convention Center Expansion Project as funded through the Public Facilities Corporation. The 2% Hotel Occupancy Tax can only be used for the expansion of existing Convention Center facilities or the payment of obligations issued for such purpose pursuant to the Hotel Tax Act.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Adjustment for Reserve	0	0	3,107,854	0
Net Balance	**$ 0**	**$ 0**	**$ 3,107,854**	**$ 0**
REVENUES				
Hotel Occupancy 2% Tax	$ 11,574,044	$ 11,345,165	$ 12,797,532	$ 15,805,991
Other	46,211	35,625	35,625	41,096
Total Revenues and Transfers	**$ 11,620,255**	**$ 11,380,790**	**$ 12,833,157**	**$ 15,847,087**
TOTAL AVAILABLE FUNDS	**$ 11,620,255**	**$ 11,380,790**	**$ 15,941,011**	**$ 15,847,087**
APPROPRIATIONS				
Operating Expenses				
Contractual Services	$ 6,525	$ 0	$ 5,942	$ 5,942
Subtotal Operating	**$ 6,525**	**$ 0**	**$ 5,942**	**$ 5,942**
Transfers To				
Community and Visitor Facilities Fund	$ 127,581	$ 136,358	$ 136,358	$ 136,358
Lease Payment Fund	8,378,295	13,595,084	15,798,711	15,704,787
Subtotal Transfers	**$ 8,505,876**	**$ 13,731,442**	**$ 15,935,069**	**$ 15,841,145**
TOTAL APPROPRIATIONS	**$ 8,512,401**	**$ 13,731,442**	**$ 15,941,011**	**$ 15,847,087**
GROSS ENDING BALANCE	**$ 3,107,854**	**$ (2,350,652)**	**$ 0**	**$ 0**
RESERVE FOR DEBT RESTRICTIONS	**$ 3,107,854**	**$ 0**	**$ 0**	**$ 0**
NET AVAILABLE ENDING BALANCE	**$ 0**	**$ (2,350,652)**	**$ 0**	**$ 0**

SPECIAL REVENUE FUND
CONVENTION CENTER LEASE PAYMENT FUND
SUMMARY OF ADOPTED BUDGET

Description:

This fund accounts for the revenues and expenditures relating to the activities of the Convention Center's Lease Payment. The collected revenues are used to pay for the principal and interest of the debt issued for Convention Center Expansion Project as funded through the Public Facilities Corporation.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 2,791,880**	**$ 2,907,467**	**$ 6,018,780**	**$ 0**
Adjustment for Reserve	0	0	0	2,351,855
Net Balance	**$ 2,791,880**	**$ 2,907,467**	**$ 6,018,780**	**$ 2,351,855**
REVENUES				
From 2% Hotel Occupancy Tax Fund	$ 8,378,295	$ 13,595,084	$ 15,798,711	$ 15,704,787
From Redemption and Capital Reserve Fund	10,779,639	12,844,008	8,263,826	5,737,289
From Hotel Occupancy Tax Fund	8,282,968	4,721,185	4,817,793	4,721,184
Interest on Time Deposits	88,869	0	0	0
Total Revenues and Transfers	**$ 27,529,771**	**$ 31,160,277**	**$ 28,880,330**	**$ 26,163,260**
TOTAL AVAILABLE FUNDS	**$ 30,321,651**	**$ 34,067,744**	**$ 34,899,110**	**$ 28,515,115**
APPROPRIATIONS				
Operating Expenses				
Self-Insurance/Other Expenditures	$ 23,965,128	$ 23,976,200	$ 23,976,200	$ 26,082,700
Grand Hyatt Debt	337,743	10,091,544	10,922,910	2,432,415
TOTAL APPROPRIATIONS	**$ 24,302,871**	**$ 34,067,744**	**$ 34,899,110**	**$ 28,515,115**
GROSS ENDING BALANCE	**$ 6,018,780**	**$ 0**	**$ 0**	**$ 0**
RESERVE FOR DEBT RESTRICTIONS	**$ 6,018,780**	**$ 0**	**$ 0**	**$ 0**
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

SPECIAL REVENUE FUND
ECONOMIC DEVELOPMENT INCENTIVE FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Economic Development Incentive Fund is designed to attract large-scale businesses in targeted industries and other significant investments that will serve as economic generators measured by new job creation, economic impact to the local economy, and additional dollars leveraged from other entities.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 2,834,573**	**$ 0**	**$ 0**	**$ 333,996**
Adjustment for Reserve	3,967,315	0	0	0
Net Balance	**$ 6,801,888**	**$ 0**	**$ 0**	**$ 333,996**
REVENUES				
Interest Income	$ 213,615	$ 34,613	$ 23,224	$ 17,554
Transfer from General Fund	1,080,919	550,000	550,000	750,000
EDD Agreements	478,898	437,712	333,996	333,996
Transfer from TIRZ	0	450,000	450,000	0
Recovery of Expenditures	290,700	0	100,000	0
Total Revenues and Transfers	**$ 2,064,132**	**$ 1,472,325**	**$ 1,457,220**	**$ 1,101,550**
TOTAL AVAILABLE FUNDS	**$ 8,866,020**	**$ 1,472,325**	**$ 1,457,220**	**$ 1,435,546**
APPROPRIATIONS				
Operating Expenses				
Contractual Services	$ 1,551,729	$ 1,005,089	$ 1,093,700	$ 767,554
Self-Insurance/Other Expenditures	0	29,524	29,524	0
Subtotal Operating	**$ 1,551,729**	**$ 1,034,613**	**$ 1,123,224**	**$ 767,554**
Transfers To				
General Fund	$ 7,314,291	$ 0	$ 0	$ 0
Subtotal Transfers	**$ 7,314,291**	**$ 0**	**$ 0**	**$ 0**
TOTAL APPROPRIATIONS	**$ 8,866,020**	**$ 1,034,613**	**$ 1,123,224**	**$ 767,554**
GROSS ENDING BALANCE	**$ 0**	**$ 437,712**	**$ 333,996**	**$ 667,992**
RESERVE FOR WORKFORCE	**$ 0**	**$ 437,712**	**$ 333,996**	**$ 667,992**
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

SPECIAL REVENUE FUND
ENERGY EFFICIENCY FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Energy Efficiency Fund supports energy improvements to City of San Antonio operations. Revenues result from the avoided cost of energy resulting from energy improvement projects, utility rebates, or other outside incentives. The funds are used to complete additional energy improvement projects and other eligible activities.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 400,749**	**$ 289,767**	**$ 271,946**	**$ 231,336**
Adjustment for Reserve	(5,567)	0	0	0
Net Balance	**$ 395,182**	**$ 289,767**	**$ 271,946**	**$ 231,336**
REVENUES				
CPS Energy Rebates	$ 50,542	$ 100,000	$ 100,000	$ 44,400
Transfer from General Fund	531,846	545,762	545,762	559,368
Transfer from HOT/CSEF/CCDO	273,775	310,970	310,970	310,970
Transfer from Facility Services Fund	335,304	335,304	335,304	335,304
Transfer from Fleet Services Fund	23,752	23,752	23,752	23,752
Transfer from Parking Fund	4,802	4,802	4,802	4,802
Miscellaneous Revenue	65	0	0	0
Interest on Time Deposits	36,073	0	4,298	0
Total Revenues and Transfers	**$ 1,256,159**	**$ 1,320,590**	**$ 1,324,888**	**$ 1,278,596**
TOTAL AVAILABLE FUNDS	**$ 1,651,341**	**$ 1,610,357**	**$ 1,596,834**	**$ 1,509,932**
APPROPRIATIONS				
Operating Expenses				
Personnel Services	$ 381,235	$ 392,370	$ 407,482	$ 414,505
Contractual Services	905,728	954,667	937,174	950,917
Commodities	51	300	300	300
Self-Insurance/Other Expenditures	16,310	20,542	20,542	25,322
Subtotal Operating	**$ 1,303,324**	**$ 1,367,879**	**$ 1,365,498**	**$ 1,391,044**
Transfers To				
Capital Projects	$ 76,071	$ 0	$ 0	$ 0
Subtotal Transfers	**$ 76,071**	**$ 0**	**$ 0**	**$ 0**
TOTAL APPROPRIATIONS	**$ 1,379,395**	**$ 1,367,879**	**$ 1,365,498**	**$ 1,391,044**
ENDING BALANCE	**$ 271,946**	**$ 242,478**	**$ 231,336**	**$ 118,888**

SPECIAL REVENUE FUND
GOLF COURSE OPERATING AND MAINTENANCE FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Golf Course Revenue Fund was established to record all revenues and expenditures associated with the six existing 18 hole municipal golf courses, the Polo Driving Range, and the San Antonio Driving Range/Par 3. In FY 2008, management of the City's municipal golf courses transitioned to the Municipal Golf Association-San Antonio, a local non-profit organization.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ (85,990)**	**$ 16,287**	**$ 16,897**	**$ 17,220**
Net Balance	**$ (85,990)**	**$ 16,287**	**$ 16,897**	**$ 17,220**
REVENUES				
Municipal Golf Association	$ 1,124,954	$ 1,024,954	$ 1,020,079	$ 1,230,708
Interest on Time Deposits	2,887	0	323	0
Total Revenues and Transfers	**$ 1,127,841**	**$ 1,024,954**	**$ 1,020,402**	**$ 1,230,708**
TOTAL AVAILABLE FUNDS	**$ 1,041,851**	**$ 1,041,241**	**$ 1,037,299**	**$ 1,247,928**
APPROPRIATIONS				
Transfers To				
Debt Service	$ 1,024,954	$ 1,020,079	$ 1,020,079	$ 1,230,708
TOTAL APPROPRIATIONS	**$ 1,024,954**	**$ 1,020,079**	**$ 1,020,079**	**$ 1,230,708**
ENDING BALANCE	**$ 16,897**	**$ 21,162**	**$ 17,220**	**$ 17,220**

SPECIAL REVENUE FUND
INNER CITY INCENTIVE FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Inner City Incentive Fund is designed to support economic development projects and stimulate development targeted toward neighborhoods in the inner city. Funds are used to construct necessary public infrastructure, promote infill housing and commercial development, improve facades, support job recruitment and retention, and address traffic and mobility issues.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 0**	**$ 72,135**	**$ 72,135**	**$ 268,793**
Adjustment for Reserve	3,036,413	0	0	0
Net Balance	**$ 3,036,413**	**$ 72,135**	**$ 72,135**	**$ 268,793**
REVENUES				
Transfer from General Fund	$ 1,000,000	$ 395,184	$ 395,184	$ 639,551
Interest on Time Deposits	113,917	8,417	10,129	0
Recovery of Prior Year Expenditures	307,760	287,659	307,501	150,000
Other Revenues	35,846	42,294	42,294	42,294
Total Revenues and Transfers	**$ 1,457,523**	**$ 733,554**	**$ 755,108**	**$ 831,845**
TOTAL AVAILABLE FUNDS	**$ 4,493,936**	**$ 805,689**	**$ 827,243**	**$ 1,100,638**
APPROPRIATIONS				
Operating Expenses				
Personnel Services	$ 84,120	$ 87,639	$ 87,639	$ 0
Contractual Services	1,671,181	450,000	450,000	850,315
Commodities	35,500	0	0	0
Self-Insurance/Other Expenditures	0	25,352	20,811	6,495
Subtotal Operating	**$ 1,790,801**	**$ 562,991**	**$ 558,450**	**$ 856,810**
Transfers To				
General Fund	$ 2,300,000	$ 0	$ 0	$ 0
Capital Projects	331,000	0	0	0
Subtotal Transfers	**$ 2,631,000**	**$ 0**	**$ 0**	**$ 0**
TOTAL APPROPRIATIONS	**$ 4,421,801**	**$ 562,991**	**$ 558,450**	**$ 856,810**
ENDING BALANCE	**$ 72,135**	**$ 242,698**	**$ 268,793**	**$ 243,828**

SPECIAL REVENUE FUND
MUNICIPAL COURT TRUANCY INTERVENTION AND PREVENTION FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2020, the Municipal Court Truancy Intervention and Prevention Fund was created to account for the juvenile case manager fee collected from defendants convicted of a fine-only misdemeanor. The funds will be used to finance the salary and benefits of juvenile case managers employed by the Municipal Court.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 337,532**	**$ 55,140**	**$ 55,140**	**$ 25,544**
Adjustment for Reserve	0	0	0	0
Net Balance	**$ 337,532**	**$ 55,140**	**$ 55,140**	**$ 25,544**
REVENUES				
Juvenile Case Manager Fee	$ 321,362	$ 253,232	$ 261,157	$ 281,787
Bexar County Fee	112,420	101,179	101,179	91,061
Truancy Fee	40,052	5,888	13,487	34,330
Interest on Time Deposits	2,504	68	68	0
Transfer from General Fund	243,998	465,425	465,425	393,887
Total Revenues and Transfers	**$ 720,336**	**$ 825,792**	**$ 841,316**	**$ 801,065**
TOTAL AVAILABLE FUNDS	**$ 1,057,868**	**$ 880,932**	**$ 896,456**	**$ 826,609**
APPROPRIATIONS				
Operating Expenses				
Personnel Services	$ 884,664	$ 829,882	$ 819,414	$ 701,140
Contractual Services	4,261	3,276	3,624	3,680
Commodities	0	0	0	1,100
Self-Insurance/Other Expenditures	109,941	47,774	47,874	89,705
Capital Outlay	3,862	0	0	30,984
TOTAL APPROPRIATIONS	**$ 1,002,728**	**$ 880,932**	**$ 870,912**	**$ 826,609**
ENDING BALANCE	**$ 55,140**	**$ 0**	**$ 25,544**	**$ 0**

SPECIAL REVENUE FUND
MUNICIPAL COURT SECURITY FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2006, the Municipal Court Security Fund was created to account for the security fee collected from defendants convicted of a misdemeanor. These funds will be used to finance the purchase of security enhancements and for providing security services for the Municipal Court.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 53,889**	**$ 71,410**	**$ 71,410**	**$ 51,941**
Net Balance	**$ 53,889**	**$ 71,410**	**$ 71,410**	**$ 51,941**
REVENUES				
Security Fee	$ 237,267	$ 226,653	$ 227,925	$ 216,055
Transfer from General Fund	181,413	136,615	99,615	136,615
Interest on Time Deposits	849	116	116	0
Total Revenues and Transfers	**$ 419,529**	**$ 363,384**	**$ 327,656**	**$ 352,670**
TOTAL AVAILABLE FUNDS	**$ 473,418**	**$ 434,794**	**$ 399,066**	**$ 404,611**
APPROPRIATIONS				
Operating Expenses				
Personnel Services	$ 246,728	$ 169,032	$ 164,866	$ 304,080
Contractual Services	79,566	149,752	149,752	61,325
Commodities	30	1,715	1,715	900
Self-Insurance/Other Expenditures	49,142	30,342	30,792	21,954
Capital Outlay	1,287	0	0	0
Subtotal Operating	**$ 376,753**	**$ 350,841**	**$ 347,125**	**$ 388,259**
Transfers To				
General Fund - Indirect Cost	$ 25,255	$ 0	$ 0	$ 0
Subtotal Transfers	**$ 25,255**	**$ 0**	**$ 0**	**$ 0**
TOTAL APPROPRIATIONS	**$ 402,008**	**$ 350,841**	**$ 347,125**	**$ 388,259**
ENDING BALANCE	**$ 71,410**	**$ 83,953**	**$ 51,941**	**$ 16,352**

SPECIAL REVENUE FUND
MUNICIPAL COURT TECHNOLOGY FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2006, the Municipal Court Technology Fund was created to account for the technology fee collected from defendants convicted of a misdemeanor. The funds will be used to finance the purchase of or maintain the technological enhancements for the Municipal Court.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 339**	**$ 37,900**	**$ 37,900**	**$ 6,786**
Net Balance	**$ 339**	**$ 37,900**	**$ 37,900**	**$ 6,786**
REVENUES				
Technology Fee	$ 259,788	$ 203,638	$ 210,393	$ 222,924
Interest on Time Deposits	1,417	160	191	0
Transfer from General Fund	472,259	489,497	489,497	611,597
Total Revenues and Transfers	**$ 733,464**	**$ 693,295**	**$ 700,081**	**$ 834,521**
TOTAL AVAILABLE FUNDS	**$ 733,803**	**$ 731,195**	**$ 737,981**	**$ 841,307**
APPROPRIATIONS				
Operating Expenses				
Contractual Services	$ 695,787	$ 728,896	$ 728,896	$ 796,307
Self-Insurance/Other Expenditures	116	2,299	2,299	0
Capital Outlay	0	0	0	45,000
TOTAL APPROPRIATIONS	**$ 695,903**	**$ 731,195**	**$ 731,195**	**$ 841,307**
ENDING BALANCE	**$ 37,900**	**$ 0**	**$ 6,786**	**$ 0**

SPECIAL REVENUE FUND
PARKS ENVIRONMENTAL FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2014, the Park Environmental Fund was established to account for certain expenditures associated with park mowing, sanitation, litter removal, and tree trimming. These activities are funded through a $1.50 per month Parks Environmental Fee.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 913,715**	**$ 887,195**	**$ 989,887**	**$ 1,334,489**
Adjustment for Reserve	(2,610)	0	0	0
Net Balance	**$ 911,105**	**$ 887,195**	**$ 989,887**	**$ 1,334,489**
REVENUES				
Parks Environmental Fee	$ 10,934,921	$ 11,116,931	$ 10,913,115	$ 11,287,944
Interest on Time Deposits	5,345	0	481	0
Recovery of Expenditures	12	0	0	0
Total Revenues and Transfers	**$ 10,940,278**	**$ 11,116,931**	**$ 10,913,596**	**$ 11,287,944**
TOTAL AVAILABLE FUNDS	**$ 11,851,383**	**$ 12,004,126**	**$ 11,903,483**	**$ 12,622,433**
APPROPRIATIONS				
Operating Expenses				
Personnel Services	$ 6,896,639	$ 7,364,379	$ 6,622,864	$ 7,727,223
Contractual Services	2,971,938	2,512,616	3,116,659	2,512,616
Commodities	331,436	564,163	362,411	564,163
Self-Insurance	657,802	317,425	340,110	653,752
Capital Outlay	3,681	1,950	126,950	14,552
TOTAL APPROPRIATIONS	**$ 10,861,496**	**$ 10,760,533**	**$ 10,568,994**	**$ 11,472,306**
ENDING BALANCE	**$ 989,887**	**$ 1,243,593**	**$ 1,334,489**	**$ 1,150,127**

SPECIAL REVENUE FUND
PARKS DEVELOPMENT AND EXPANSION - 2010 VENUE PROJECTS
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2012, the Parks Development and Expansion Fund - 2010 Venue Projects was established to account for revenues and expenses authorized by Proposition 1 and 2 approved by San Antonio voters in November 2010. Revenues are generated by a dedicated 1/8 cent sales tax and are utilized for purposes of the acquisition and preservation of land around the Edwards Aquifer as well as the continued development of Linear Parks along San Antonio creekways.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 744,356**	**$ 483,305**	**$ 521,871**	**$ 4,070,965**
Adjustment for Reserve	2,229,493	0	3,982,502	0
Net Balance	**$ 2,973,849**	**$ 483,305**	**$ 4,504,373**	**$ 4,070,965**
REVENUES				
Interest on Time Deposits	$ 208,861	$ 40,081	$ 28,703	$ 19,080
Total Revenues and Transfers	**$ 208,861**	**$ 40,081**	**$ 28,703**	**$ 19,080**
TOTAL AVAILABLE FUNDS	**$ 3,182,710**	**$ 523,386**	**$ 4,533,076**	**$ 4,090,045**
APPROPRIATIONS				
Operating Expenses				
Contractual Services	$ 6,347	$ 0	$ 0	$ 0
Subtotal Operating	**$ 6,347**	**$ 0**	**$ 0**	**$ 0**
Transfers To				
Capital Projects	$ 2,654,492	$ 462,111	$ 462,111	$ 4,090,045
Subtotal Transfers	**$ 2,654,492**	**$ 462,111**	**$ 462,111**	**$ 4,090,045**
TOTAL APPROPRIATIONS	**$ 2,660,839**	**$ 462,111**	**$ 462,111**	**$ 4,090,045**
GROSS ENDING BALANCE	**$ 521,871**	**$ 61,275**	**$ 4,070,965**	**$ 0**
RESERVE FOR FUTURE CAPITAL PROJECTS	**$ 521,871**	**$ 61,275**	**$ 4,070,965**	**$ 0**
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

SPECIAL REVENUE FUND
EDWARDS AQUIFER LAND ACQUISITION - 2015 VENUE PROJECTS
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2015, the Parks Development and Expansion Fund - 2015 Venue Projects was established to account for revenues and expenses authorized by Proposition 1 approved by San Antonio voters in May 2015. Revenues are generated by a dedicated 1/8 cent sales tax and are utilized for purposes to acquire and preserve land or interests in land in the Edwards Aquifer recharge and contributing zones both inside and outside Bexar County.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 19,728,378**	**$ 19,803,737**	**$ 20,250,958**	**$ 10,449,160**
Adjustment for Reserve	(2,133,435)	0	0	0
Net Balance	**$ 17,594,943**	**$ 19,803,737**	**$ 20,250,958**	**$ 10,449,160**
REVENUES				
Sales Tax Revenue	$ 20,846,309	$ 10,496,514	$ 9,638,326	$ 0
Interest on Time Deposits	402,708	56,357	65,187	38,671
Total Revenues and Transfers	**$ 21,249,017**	**$ 10,552,871**	**$ 9,703,513**	**$ 38,671**
TOTAL AVAILABLE FUNDS	**$ 38,843,960**	**$ 30,356,608**	**$ 29,954,471**	**$ 10,487,831**
APPROPRIATIONS				
Operating Expenses				
Contractual Services	$ 413,893	$ 209,930	$ 192,767	$ 0
Subtotal Operating	**$ 413,893**	**$ 209,930**	**$ 192,767**	**$ 0**
Transfers To				
Capital Projects	$ 17,866,565	$ 19,000,000	$ 19,000,000	$ 9,800,000
General Fund - Edwards Aquifer	312,544	312,544	312,544	312,544
Subtotal Transfers	**$ 18,179,109**	**$ 19,312,544**	**$ 19,312,544**	**$ 10,112,544**
TOTAL APPROPRIATIONS	**$ 18,593,002**	**$ 19,522,474**	**$ 19,505,311**	**$ 10,112,544**
GROSS ENDING BALANCE	**$ 20,250,958**	**$ 10,834,134**	**$ 10,449,160**	**$ 375,287**
RESERVE FOR FUTURE CAPITAL PROJECTS	**$ 20,250,958**	**$ 10,834,134**	**$ 10,449,160**	**$ 375,287**
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

SPECIAL REVENUE FUND
PARKS DEVELOPMENT AND EXPANSION - 2015 VENUE PROJECTS
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2015, the Parks Development and Expansion Fund - 2015 Venue Projects was established to account for revenues and expenses authorized by Proposition 2 approved by San Antonio voters in May 2015. Revenues are generated by a dedicated 1/8 cent sales tax and are utilized for the acquisition of open space and development of linear parks along San Antonio's creekways.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 0**	**$ 8,575,091**	**$ 4,016,462**	**$ 9,403,897**
Adjustment for Reserve	0	0	6,051,452	0
Net Balance	**$ 0**	**$ 8,575,091**	**$ 10,067,914**	**$ 9,403,897**
REVENUES				
Sales Tax Revenue	$ 16,379,243	$ 8,248,029	$ 8,450,003	$ 0
Interest on Time Deposits	626,553	0	98,726	60,860
Total Revenues and Transfers	**$ 17,005,796**	**$ 8,248,029**	**$ 8,548,729**	**$ 60,860**
TOTAL AVAILABLE FUNDS	**$ 17,005,796**	**$ 16,823,120**	**$ 18,616,643**	**$ 9,464,757**
APPROPRIATIONS				
Operating Expenses				
Contractual Services	$ 325,202	$ 164,961	$ 169,000	$ 0
Subtotal Operating	**$ 325,202**	**$ 164,961**	**$ 169,000**	**$ 0**
Transfers To				
Proposition 2 - Parks Development and Expansion	$ 11,323,132	$ 7,702,746	$ 7,702,746	$ 6,621,452
General Fund - Creekway Admin	591,000	591,000	591,000	591,000
General Fund - Creekway O&M	750,000	750,000	750,000	750,000
Subtotal Transfers	**$ 12,664,132**	**$ 9,043,746**	**$ 9,043,746**	**$ 7,962,452**
TOTAL APPROPRIATIONS	**$ 12,989,334**	**$ 9,208,707**	**$ 9,212,746**	**$ 7,962,452**
GROSS ENDING BALANCE	**$ 4,016,462**	**$ 7,614,413**	**$ 9,403,897**	**$ 1,502,305**
RESERVE FOR FUTURE CAPITAL PROJECTS	**$ 4,016,462**	**$ 7,614,413**	**$ 9,403,897**	**$ 1,502,305**
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

SPECIAL REVENUE FUND
PRE-K 4 SA FUND
SUMMARY OF ADOPTED BUDGET

Description:

In November 2020, voters reauthorized a 1/8 cent sales tax to fund the Pre-K 4 SA initiative to provide high quality pre-k for four year olds throughout San Antonio. The Fiscal Year for Pre-K 4 SA runs from July 1 through June 30.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 7,125,688**	**$ 3,963,852**	**$ 8,328,811**	**$ 6,272,783**
Net Balance	**$ 7,125,688**	**$ 3,963,852**	**$ 8,328,811**	**$ 6,272,783**
REVENUES				
Sales Tax	$ 37,455,681	$ 31,530,322	$ 37,714,896	$ 39,464,706
State/Local Match	3,819,462	4,309,248	2,782,560	3,720,000
USDA (Food)	938,378	1,482,021	524,715	1,526,481
Sliding Scale Tuition	681,707	726,329	376,822	375,000
Interest/Misc Revenue	826,828	11,745	452,846	16,245
Total Revenues and Transfers	**$ 43,722,056**	**$ 38,059,665**	**$ 41,851,839**	**$ 45,102,432**
TOTAL AVAILABLE FUNDS	**$ 50,847,744**	**$ 42,023,517**	**$ 50,180,650**	**$ 51,375,215**
APPROPRIATIONS				
Operating Expenses				
Personnel Services	$ 25,187,268	$ 26,210,744	$ 26,372,491	$ 28,401,119
Contractual Services	12,081,787	12,759,445	14,145,298	13,721,325
Commodities	874,492	523,187	701,541	603,242
Self-Insurance/Other Expenditures	1,353,551	1,351,855	1,336,669	1,922,631
Capital Outlay	194,313	300,500	550,500	369,500
Subtotal Operating	**$ 39,691,411**	**$ 41,145,731**	**$ 43,106,499**	**$ 45,017,817**
Transfers To				
General Fund - Indirect Cost	$ 866,450	$ 866,451	$ 801,368	$ 866,450
Debt Service	1,961,072	0	0	0
Subtotal Transfers	**$ 2,827,522**	**$ 866,451**	**$ 801,368**	**$ 866,450**
TOTAL APPROPRIATIONS	**$ 42,518,933**	**$ 42,012,182**	**$ 43,907,867**	**$ 45,884,267**
ENDING BALANCE	**$ 8,328,811**	**$ 11,335**	**$ 6,272,783**	**$ 5,490,948**

SPECIAL REVENUE FUND
PUBLIC EDUCATION AND GOVERNMENT FUND
SUMMARY OF ADOPTED BUDGET

Description:

This fund accounts for the revenues and expenditures relating to the Public Education and Government (PEG) Channel. Revenue is generated from a 1 percent charge to all local video providers and are used to fund capital projects associated with the PEG Channel. Under State law, the 1 percent charge must be utilized for capital expense for the PEG Channels.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 10,665,799**	**$ 9,453,692**	**$ 10,330,267**	**$ 7,524,192**
Adjustment for Reserve	698,650	0	0	0
Net Balance	**$ 11,364,449**	**$ 9,453,692**	**$ 10,330,267**	**$ 7,524,192**
REVENUES				
Business and Franchise Tax	$ 2,617,087	$ 2,614,162	$ 2,499,561	$ 2,450,389
Interest on Time Deposits	193,801	27,188	27,783	18,721
Miscellaneous	0	2,450	0	0
Total Revenues and Transfers	**$ 2,810,888**	**$ 2,643,800**	**$ 2,527,344**	**$ 2,469,110**
TOTAL AVAILABLE FUNDS	**$ 14,175,337**	**$ 12,097,492**	**$ 12,857,611**	**$ 9,993,302**
APPROPRIATIONS				
Operating Expenses				
Contractual Services	$ 347,801	$ 650,000	$ 687,292	$ 500,000
Commodities	331,233	0	5,568	0
Self-Insurance/Other Expenditures	1,607	0	0	132
Capital Outlay	1,822,186	2,311,007	2,117,949	1,776,392
Subtotal Operating	**$ 2,502,827**	**$ 2,961,007**	**$ 2,810,809**	**$ 2,276,524**
Transfers To				
General Fund	$ 10,446	$ 10,446	$ 10,446	$ 10,446
Capital Project	1,331,797	$ 2,512,164	2,512,164	0
Subtotal Transfers	**$ 1,342,243**	**$ 2,522,610**	**$ 2,522,610**	**$ 10,446**
TOTAL APPROPRIATIONS	**$ 3,845,070**	**$ 5,483,617**	**$ 5,333,419**	**$ 2,286,970**
GROSS ENDING BALANCE	**$ 10,330,267**	**$ 6,613,875**	**$ 7,524,192**	**$ 7,706,332**
RESERVE FOR CAPITAL PROJECTS	**$ 10,330,267**	**$ 6,613,875**	**$ 7,524,192**	**$ 7,706,332**
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

SPECIAL REVENUE FUND
RIGHT OF WAY FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2001, the Right of Way Management Fund was established to separately account for the Right of Way Revenues and associated expenditures. The revenues are restricted for the project inspections of the City's Right of Way and the maintenance and improvement of City streets.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 3,478,548**	**$ 4,341,038**	**$ 4,315,060**	**$ 4,943,154**
Adjustment for Reserve	134,869	0	30,572	0
Net Balance	**$ 3,613,417**	**$ 4,341,038**	**$ 4,345,632**	**$ 4,943,154**
REVENUES				
Permit Application Fee	$ 552,500	$ 506,200	$ 655,220	$ 674,850
Inspection Fee	3,089,945	3,201,680	3,310,568	3,467,920
Registration Fee	6,660	2,120	4,445	4,480
Non-Compliance ROW Penalties	207,000	181,200	190,200	181,200
Network Node Fee	165,600	123,250	139,350	132,000
Miscellaneous	60	0	0	0
Interest on Time Deposits	53,856	6,390	8,912	5,454
Total Revenues and Transfers	**$ 4,075,621**	**$ 4,020,840**	**$ 4,308,695**	**$ 4,465,904**
TOTAL AVAILABLE FUNDS	**$ 7,689,038**	**$ 8,361,878**	**$ 8,654,327**	**$ 9,409,058**
APPROPRIATIONS				
Operating Expenses				
Personnel Services	$ 2,514,976	$ 2,889,630	$ 2,619,089	$ 2,984,565
Contractual Services	97,046	253,562	256,696	254,750
Commodities	210,636	23,601	44,426	23,601
Self-Insurance/Other Expenditures	304,304	352,664	348,474	325,009
Capital Outlay	40,016	31,288	31,288	95,144
Subtotal Operating	**$ 3,166,978**	**$ 3,550,745**	**$ 3,299,973**	**$ 3,683,069**
Transfers To				
Street Restoration Fund	$ 207,000	$ 181,200	$ 181,200	$ 181,200
Street Maintenance Program	0	0	0	5,000,000
Capital Projects	0	230,000	230,000	448,000
Subtotal Transfers	**$ 207,000**	**$ 411,200**	**$ 411,200**	**$ 5,629,200**
TOTAL APPROPRIATIONS	**$ 3,373,978**	**$ 3,961,945**	**$ 3,711,173**	**$ 9,312,269**
GROSS ENDING BALANCE	**$ 4,315,060**	**$ 4,399,933**	**$ 4,943,154**	**$ 96,789**
RESERVE FOR CAPITAL PROJECTS	**$ 0**	**$ 2,216,442**	**$ 2,216,442**	**$ 0**
NET ENDING BALANCE	**$ 4,315,060**	**$ 2,183,491**	**$ 2,726,712**	**$ 96,789**

SPECIAL REVENUE FUND
SA: READY TO WORK
SUMMARY OF ADOPTED BUDGET

Description:

In November 2020, San Antonio voters approved a 1/8 cent sales tax to fund the SA: Ready to Work program to increase access to quality jobs with benefits for thousands of San Antonio residents by connecting them with the talent requirements in San Antonio. The goals of the SA: Ready to Work program are to ensure that unemployed, underemployed, or underserved residents can access and complete the program; training and education align with current and anticipated high-demand, well-paid careers; and that ultimately, participants secure those high-demand, well-paid careers. The Fiscal Year for SA: Ready to Work runs from July 1 through June 30.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 0**	**$ 0**	**$ 0**	**$ 9,842,586**
Net Balance	**$ 0**	**$ 0**	**$ 0**	**$ 9,842,586**
REVENUES				
Sales Tax	$ 0	$ 10,119,986	$ 10,119,986	$ 39,464,706
Total Revenues and Transfers	**$ 0**	**$ 10,119,986**	**$ 10,119,986**	**$ 39,464,706**
TOTAL AVAILABLE FUNDS	**$ 0**	**$ 10,119,986**	**$ 10,119,986**	**$ 49,307,292**
APPROPRIATIONS				
Operating Expenses				
Personnel Services	$ 0	$ 0	$ 0	$ 1,034,836
Contractual Services	0	277,400	277,400	21,374,044
Commodities	0	0	0	21,576
Self-Insurance/Other Expenditures	0	0	0	105,957
Capital Outlay	0	0	0	66,000
Subtotal Operating	**$ 0**	**$ 277,400**	**$ 277,400**	**$ 22,602,413**
Transfers To				
Capital Projects	$ 0	$ 0	$ 0	$ 101,063
Subtotal Transfers	**$ 0**	**$ 0**	**$ 0**	**$ 101,063**
TOTAL APPROPRIATIONS	**$ 0**	**$ 277,400**	**$ 277,400**	**$ 22,703,476**
ENDING BALANCE	**$ 0**	**$ 9,842,586**	**$ 9,842,586**	**$ 26,603,816**

SPECIAL REVENUE FUND
STARBRIGHT INDUSTRIAL DEVELOPMENT CORPORATION FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2006, the Starbright Industrial Development Corporation Fund was established to account for the proceeds from CPS Energy to be used to repay the debt service associated with the Toyota plant land purchase.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 5,305**	**$ 5,672**	**$ 5,665**	**$ 5,665**
Adjustment for Reserve	0	0	0	0
Net Balance	**$ 5,305**	**$ 5,672**	**$ 5,665**	**$ 5,665**
REVENUES				
Transfer from General Fund	$ 1,649,866	$ 1,663,919	$ 1,663,644	$ 1,662,122
Interest on Time Deposits	360	0	0	0
Total Revenues and Transfers	**$ 1,650,226**	**$ 1,663,919**	**$ 1,663,644**	**$ 1,662,122**
TOTAL AVAILABLE FUNDS	**$ 1,655,531**	**$ 1,669,591**	**$ 1,669,309**	**$ 1,667,787**
APPROPRIATIONS				
Operating Expenses				
Debt Service Payment	$ 1,649,866	$ 1,663,919	$ 1,663,644	$ 1,662,122
TOTAL APPROPRIATIONS	**$ 1,649,866**	**$ 1,663,919**	**$ 1,663,644**	**$ 1,662,122**
ENDING BALANCE	**$ 5,665**	**$ 5,672**	**$ 5,665**	**$ 5,665**

SPECIAL REVENUE FUND
STORM WATER OPERATING FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Storm Water Operating Fund was established to account for all revenues and expenditures associated with the operation and maintenance of all City storm water activities. Revenue is generated from a Storm Water Utility Fee. The Storm Water Operating Fund consists of several City activities that are responsible for the City's infrastructure system of lakes, streams, basins, dams, and storm water systems.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 3,778,963**	**$ 1,822,508**	**$ 4,234,709**	**$ 11,616,172**
Adjustment for Reserve	(6,490,723)	0	1,219,934	0
Net Balance	**$ (2,711,760)**	**$ 1,822,508**	**$ 5,454,643**	**$ 11,616,172**
REVENUES				
Stormwater Revenues	$ 53,099,712	$ 53,816,637	$ 53,365,110	$ 53,898,761
Interest on Time Deposits	141,155	18,360	30,025	18,456
Recovery of Expenditures	185,499	0	0	0
Total Revenues and Transfers	**$ 53,426,366**	**$ 53,834,997**	**$ 53,395,135**	**$ 53,917,217**
TOTAL AVAILABLE FUNDS	**$ 50,714,606**	**$ 55,657,505**	**$ 58,849,778**	**$ 65,533,389**
APPROPRIATIONS				
Operating Expenses				
Personnel Services	$ 16,859,536	$ 18,055,271	$ 16,525,283	$ 18,833,921
Contractual Services	4,534,846	5,672,393	5,964,163	5,689,691
SAWS - Reimbursement	5,067,253	5,235,040	5,182,298	5,727,739
Commodities	1,575,427	1,989,385	1,964,093	1,958,088
Self-Insurance/Other Expenditures	5,477,882	5,097,362	5,060,152	5,614,762
Capital Outlay	166,239	6,314	24,168	875,954
Subtotal Operating	**$ 33,681,183**	**$ 36,055,765**	**$ 34,720,157**	**$ 38,700,155**
Transfers To				
General Fund - Indirect Costs	$ 2,300,232	$ 2,406,683	$ 2,406,683	$ 2,393,329
General Fund - Other	1,648,471	1,672,728	1,672,728	1,709,875
Solid Waste O&M Fund	23,155	31,338	31,338	33,556
Capital Projects	1,490,080	1,043,299	1,043,299	13,779,859
Debt Service	7,336,776	7,359,401	7,359,401	7,365,723
Subtotal Transfers	**$ 12,798,714**	**$ 12,513,449**	**$ 12,513,449**	**$ 25,282,342**
TOTAL APPROPRIATIONS	**$ 46,479,897**	**$ 48,569,214**	**$ 47,233,606**	**$ 63,982,497**
ENDING BALANCE	**$ 4,234,709**	**$ 7,088,291**	**$ 11,616,172**	**$ 1,550,892**

SPECIAL REVENUE FUND
STORM WATER REGIONAL FACILITIES FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2001, the Storm Water Regional Facilities Fund was established to separately account for Detention Pond revenues and associated expenditures. Revenues are generated from fees-in-lieu of on-site storm water detention and are reserved for future large-scale capital drainage and storm water detention projects and/or water quality initiatives related to local development and neutralizing its effect on regional storm water flooding.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 7,724,216**	**$ 4,068,978**	**$ 6,097,390**	**$ 11,217,078**
Accounting Adjustment	(6,510,009)	0	0	0
Net Balance	**$ 1,214,207**	**$ 4,068,978**	**$ 6,097,390**	**$ 11,217,078**
REVENUES				
Detention Pond Revenues	$ 7,362,923	$ 7,308,764	$ 8,373,467	$ 8,499,575
Interest on Time Deposits	412,043	58,263	41,303	41,303
Recovery of Expenditures	0	0	256,811	0
Total Revenues and Transfers	**$ 7,774,966**	**$ 7,367,027**	**$ 8,671,581**	**$ 8,540,878**
TOTAL AVAILABLE FUNDS	**$ 8,989,173**	**$ 11,436,005**	**$ 14,768,971**	**$ 19,757,956**
APPROPRIATIONS				
Operating Expenses				
Personnel Services	$ 1,109,624	$ 1,387,040	$ 1,099,246	$ 1,414,544
Contractual Services	299,892	361,875	213,100	1,160,125
Commodities	1,998	15,796	3,300	16,296
Self-Insurance/Other Expenditures	65,557	144,049	147,221	78,038
Capital Outlay	3,627	2,250	2,250	7,094
Subtotal Operating	**$ 1,480,698**	**$ 1,911,010**	**$ 1,465,117**	**$ 2,676,097**
Transfers To				
Capital Projects	$ 1,411,085	$ 2,074,403	$ 2,086,776	$ 12,170,000
Subtotal Transfers	**$ 1,411,085**	**$ 2,074,403**	**$ 2,086,776**	**$ 12,170,000**
TOTAL APPROPRIATIONS	**$ 2,891,783**	**$ 3,985,413**	**$ 3,551,893**	**$ 14,846,097**
GROSS ENDING BALANCE	**$ 6,097,390**	**$ 7,450,592**	**$ 11,217,078**	**$ 4,911,859**
RESERVE FOR CAPITAL PROJECTS	**$ 0**	**$ 0**	**$ 0**	**$ $ 4,000,000**
NET ENDING BALANCE	**$ 6,097,390**	**$ 7,450,592**	**$ 11,217,078**	**$ $ 911,859**

SPECIAL REVENUE FUND
TAX INCREMENT FINANCING
SUMMARY OF ADOPTED BUDGET

Description:

Tax increment financing is a tool, governed by the Tax Increment Finance Act Chapter 311 of the Texas Tax Code, to publicly finance needed infrastructure improvements and enhancements for residential and commercial developments within a defined area called Tax Increment Reinvestment Zone (TIRZ). In FY 1998, City Council created the Tax Increment Finance Program in accordance with the Community Revitalization Action Group (CRAG) recommendation. Currently, there are 23 TIRZs.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 1,081,990**	**$ 1,427,546**	**$ 1,465,617**	**$ 1,918,650**
Adjustment for Reserve	1,330	0	0	0
Net Balance	**$ 1,083,320**	**$ 1,427,546**	**$ 1,465,617**	**$ 1,918,650**
REVENUES				
Administrative Fee	$ 1,052,505	$ 1,086,801	$ 1,101,801	$ 1,119,833
Interest on Time Deposits	15,405	0	2,432	0
Total Revenues and Transfers	**$ 1,067,910**	**$ 1,086,801**	**$ 1,104,233**	**$ 1,119,833**
TOTAL AVAILABLE FUNDS	**$ 2,151,230**	**$ 2,514,347**	**$ 2,569,850**	**$ 3,038,483**
APPROPRIATIONS				
Operating Expenses				
Personnel Services	$ 513,288	$ 633,518	$ 498,720	$ 650,859
Contractual Services	71,889	75,433	65,431	76,683
Commodities	549	6,953	3,079	6,953
Self-Insurance/Other Expenditures	48,261	48,033	48,033	18,618
Capital Outlay	9,729	0	2,874	12,776
Subtotal Operating	**$ 643,716**	**$ 763,937**	**$ 618,137**	**$ 765,889**
Transfers To				
General Fund - Indirect Cost	$ 41,897	$ 33,063	$ 33,063	$ 38,642
Subtotal Transfers	**$ 41,897**	**$ 33,063**	**$ 33,063**	**$ 38,642**
TOTAL APPROPRIATIONS	**$ 685,613**	**$ 797,000**	**$ 651,200**	**$ 804,531**
ENDING BALANCE	**$ 1,465,617**	**$ 1,717,347**	**$ 1,918,650**	**$ 2,233,952**

SPECIAL REVENUE FUND
TREE CANOPY PRESERVATION AND MITIGATION
SUMMARY OF ADOPTED BUDGET

Description:

The Tree Canopy Preservation Mitigation Fund was established to account for funds collected from tree mitigation fees and civil penalties. Revenues earned are designated for tree preservation, tree planting, and educational activities.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 2,926,842**	**$ 2,809,783**	**$ 3,150,208**	**$ 6,249,502**
Adjustment for Reserve	569,546	0	0	0
Net Balance	**$ 3,496,388**	**$ 2,809,783**	**$ 3,150,208**	**$ 6,249,502**
REVENUES				
Mitigation Fee	$ 2,096,055	$ 3,800,000	$ 4,900,000	$ 2,000,000
Canopy Fee - Residential	92,035	93,530	93,530	96,051
Canopy Fee - Commercial	138,255	175,000	175,000	190,750
Certification Credits	4,646	12,000	12,000	5,900
Interest on Time Deposits	96,555	14,210	14,210	9,243
Total Revenues and Transfers	**$ 2,427,546**	**$ 4,094,740**	**$ 5,194,740**	**$ 2,301,944**
TOTAL AVAILABLE FUNDS	**$ 5,923,934**	**$ 6,904,523**	**$ 8,344,948**	**$ 8,551,446**
APPROPRIATIONS				
Operating Expenses				
Personnel Services	$ 208,646	$ 206,314	$ 193,174	$ 217,431
Contractual Services	2,266,573	1,124,246	1,292,687	1,088,322
Commodities	176,538	247,150	197,150	293,650
Self-Insurance/Other Expenditures	68,860	57,609	60,778	101,021
Capital Outlay	0	150	150	7,320
Subtotal Operating	**$ 2,720,617**	**$ 1,635,469**	**$ 1,743,939**	**$ 1,707,744**
Transfers To				
Capital Projects	$ 11,968	$ 300,332	$ 300,332	$ 2,455,000
General Fund - Indirect Cost	41,141	51,175	51,175	42,090
Subtotal Transfers	**$ 53,109**	**$ 351,507**	**$ 351,507**	**$ 2,497,090**
TOTAL APPROPRIATIONS	**$ 2,773,726**	**$ 1,986,976**	**$ 2,095,446**	**$ 4,204,834**
ENDING BALANCE	**$ 3,150,208**	**$ 4,917,547**	**$ 6,249,502**	**$ 4,346,611**

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Enterprise Funds

ENTERPRISE FUND
AIRPORT OPERATING AND MAINTENANCE FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Airport Operating and Maintenance Fund is an enterprise fund governed by Federal Law established to record all revenues and expenditures associated with the operations and maintenance of the San Antonio International Airport and Stinson Municipal Airport facilities. Airport user fees provide for operation and maintenance and required debt service for outstanding bonds. The Aviation Bond Ordinance governs transfers to and from the Airport Capital Improvement Funds and prohibits any credit to Airport Capital Improvement Funds which would reduce the Restricted Reserve balance to less than three months of operation and maintenance expenses.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 17,963,492**	**$ 17,841,389**	**$ 17,386,005**	**$ 18,071,532**
Adjustment for Reserve	(280,224)	0	0	0
Net Balance	**$ 17,683,268**	**$ 17,841,389**	**$ 17,386,005**	**$ 18,071,532**
REVENUES				
Airline Revenues				
Landing Fees	$ 7,887,284	$ 11,218,292	$ 10,872,103	$ 15,434,037
Terminal Building Rentals	14,978,367	13,830,863	14,125,561	17,933,858
Baggage Handling System Charges	2,058,890	1,157,222	1,157,220	3,465,132
Passenger Loading Bridge Charges	351,220	283,253	283,253	389,292
City Gate Charges	1,171,543	1,231,311	1,322,612	1,484,400
RON Fees	862,675	1,043,375	1,081,276	378,000
FIS Space Fees	1,036,320	1,321,283	1,438,331	1,946,503
Ramp Fees	3,438,385	2,310,329	2,301,025	3,511,476
Non- Airline Revenues				
Concession Contracts	17,432,501	13,236,076	18,530,410	26,966,806
Parking Fees	14,831,276	13,457,977	15,355,447	24,687,072
Property Leases	10,403,609	10,674,909	10,526,156	10,350,492
Stinson Airport	471,869	428,412	428,195	424,494
General Aviation Fuel	493,441	564,972	619,249	607,272
Interest Income	623,070	79,346	79,346	56,175
Miscellaneous Revenue	316,565	617,073	879,811	1,561,368
Transfers from Other Funds	9,069,886	15,578,841	15,578,841	17,539,917
Total Revenues and Transfers	**$ 85,426,901**	**$ 87,033,534**	**$ 94,578,836**	**$ 126,736,294**
Transfer of Airline Credits from Capital	**$ 7,063,248**	**$ 3,513,875**	**$ 3,513,875**	**$ 0**
TOTAL AVAILABLE FUNDS	**$ 110,173,417**	**$ 108,388,798**	**$ 115,478,716**	**$ 144,807,826**
APPROPRIATIONS				
Operating Expenses				
Personnel Services	$ 36,022,414	$ 37,197,669	$ 36,449,436	$ 39,704,354
Contractual Services	15,970,219	17,734,648	18,315,013	27,289,571
Commodities	1,490,769	2,089,997	2,005,383	2,512,763
Self-Insurance/Other Expenditures	8,103,405	8,680,126	9,325,213	10,313,109
Capital Outlay	1,211,102	1,888,066	1,861,205	3,539,050
Subtotal Operating	**$ 62,797,909**	**$ 67,590,506**	**$ 67,956,250**	**$ 83,358,847**
Transfers To				
General Fund - Indirect Cost	$ 1,543,857	$ 1,760,012	$ 1,760,012	$ 1,581,787
General Fund - Other	95,777	98,379	98,379	264,471
Airport Capital Improvement Funds	16,158,604	9,045,560	15,515,810	25,514,204
Revenue Bond Debt Service	11,083,786	10,967,933	10,967,933	10,990,302
Tax Note Debt Service	1,107,479	1,108,800	1,108,800	1,796,939
Subtotal Transfers	**$ 29,989,503**	**$ 22,980,684**	**$ 29,450,934**	**$ 40,147,703**
TOTAL APPROPRIATIONS	**$ 92,787,412**	**$ 90,571,190**	**$ 97,407,184**	**$ 123,506,550**
GROSS ENDING BALANCE	**$ 17,386,005**	**$ 17,817,608**	**$ 18,071,532**	**$ 21,301,276**
RESTRICTED RESERVE	**$ 17,386,005**	**$ 17,817,608**	**$ 18,071,532**	**$ 21,301,276**
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

ENTERPRISE FUND
AIRPORT PASSENGER FACILITY CHARGE AND SUBORDINATE LIEN FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Passenger Facility Charge Revenue (PFC) Fund was established to account for Passenger Facility Charges imposed on each passenger enplaned. The revenues pay for capital expenses and debt service associated with the preservation, enhancement, safety, security, or noise reduction for the San Antonio International Airport. The first priority on the use of the funds is debt service for the PFC bonds. The remaining balance less reserves is transferred to the PFC Capital Improvement Fund for pay as you go Capital Projects.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 0**	**$ 0**	**$ (4,627,505)**	**$ 0**
Net Balance	**$ 0**	**$ 0**	**$ (4,627,505)**	**$ 0**
REVENUES				
Passenger Facility Charges	$ 10,507,015	$ 9,366,955	$ 9,366,955	$ 18,898,362
Transfer from Other Funds	0	10,367,968	10,369,596	0
Total Revenues and Transfers	**$ 10,507,015**	**$ 19,734,923**	**$ 19,736,551**	**$ 18,898,362**
TOTAL AVAILABLE FUNDS	**$ 10,507,015**	**$ 19,734,923**	**$ 15,109,046**	**$ 18,898,362**
APPROPRIATIONS				
Transfers To				
PFC Capital Improvement Fund	$ 0	$ 0	$ 124	$ 3,787,686
Debt Service Fund	15,134,520	15,107,418	15,108,922	15,110,676
TOTAL APPROPRIATIONS	**$ 15,134,520**	**$ 15,107,418**	**$ 15,109,046**	**$ 18,898,362**
ENDING BALANCE	**$ (4,627,505)**	**$ 4,627,505**	**$ 0**	**$ 0**

ENTERPRISE FUND
CUSTOMER FACILITY CHARGE FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Customer Facility Charge Revenue (CFC) Fund was established to account for Customer Facility Charges imposed on customers renting cars at the San Antonio International Airport. The revenues pay for capital expenses and debt service associated with the design and construction of the Consolidated Rental Facility at the Airport.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 1,210,930**	**$ 0**	**$ 501,662**	**$ 0**
Adjustment for Reserve	0	0	0	0
Net Balance	**$ 1,210,930**	**$ 0**	**$ 501,662**	**$ 0**
REVENUES				
Customer Facility Charges	$ 8,763,306	$ 7,856,054	$ 7,856,054	$ 13,043,580
Interest on Time Deposits	4,943	0	18	0
Transfer from Other Funds	2,790,019	2,287,154	2,389,203	31,473
Total Revenues and Transfers	**$ 11,558,268**	**$ 10,143,208**	**$ 10,245,275**	**$ 13,075,053**
TOTAL AVAILABLE FUNDS	**$ 12,769,198**	**$ 10,143,208**	**$ 10,746,937**	**$ 13,075,053**
APPROPRIATIONS				
Operating Expenses				
Administrative Trustee Cost	$ 0	$ 25,000	$ 25,000	$ 25,000
Subtotal Operating	**$ 0**	**$ 25,000**	**$ 25,000**	**$ 25,000**
Transfers To				
Capital Project	$ 28,217	$ 0	$ 0	$ 0
CFC Fund	1,769,827	0	38,840	2,113,952
Debt Service - CFC	7,778,731	7,922,620	7,985,785	8,237,788
Debt Service - GARB	2,690,761	2,697,250	2,697,312	2,698,313
Subtotal Transfers	**$ 12,267,536**	**$ 10,619,870**	**$ 10,721,937**	**$ 13,050,053**
TOTAL APPROPRIATIONS	**$ 12,267,536**	**$ 10,644,870**	**$ 10,746,937**	**$ 13,075,053**
ENDING BALANCE	**$ 501,662**	**$ (501,662)**	**$ 0**	**$ 0**

ENTERPRISE FUND
DEVELOPMENT SERVICES FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Development Services fund was established in FY 2007 to account for all revenues and expenditures associated with the operation and maintenance of all City development service activities. Development Services revenues are derived from development activity and their uses are restricted to support functions related to land and building development. A stabilization reserve is a two to three month operating reserve to sustain operations for unanticipated housing market fluctuations.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 9,601,602**	**$ 8,993,326**	**$ 11,962,679**	**$ 15,243,423**
Accounting Adjustment	1,120,615	0	0	0
Net Balance	**$ 10,722,217**	**$ 8,993,326**	**$ 11,962,679**	**$ 15,243,423**
REVENUES				
Development Services Permits/Fees	$ 35,580,223	$ 36,591,941	$ 39,695,689	$ 35,734,351
Interest on Time Deposits	263,916	42,904	42,904	26,834
Transfer from General Fund	439,881	483,186	483,186	483,186
Transfer from General Fund - City Fee Waiver	1,357,806	34,546	34,546	1,990,000
Fire Prevention	2,029,451	1,688,339	1,649,655	1,869,700
Recovery of Expenditures	0	550	550	50,550
Total Revenues and Transfers	**$ 39,671,277**	**$ 38,841,466**	**$ 41,906,530**	**$ 40,154,621**
TOTAL AVAILABLE FUNDS	**$ 50,393,494**	**$ 47,834,792**	**$ 53,869,209**	**$ 55,398,044**
APPROPRIATIONS				
Operating Expenses				
Personnel Services	$ 23,596,508	$ 23,518,971	$ 23,253,441	$ 26,863,286
Contractual Services	2,431,502	2,489,546	2,575,694	3,245,191
Commodities	279,779	454,257	413,274	425,959
Self-Insurance/Other Expenditures	5,032,013	5,451,341	5,628,779	5,713,731
Capital Outlay	1,229,613	318,346	332,363	1,337,223
Subtotal Operating	**$ 32,569,415**	**$ 32,232,461**	**$ 32,203,551**	**$ 37,585,390**
Transfers To				
General Fund - Indirect Cost	$ 1,643,185	$ 1,609,567	$ 1,609,567	$ 1,705,278
General Fund - 4 Positions One Stop/OHP	140,411	149,129	149,129	198,139
General Fund - Fire Prevention	2,029,451	1,688,339	1,688,339	1,869,700
ITSD - Land Management	0	0	0	600,000
Capital Project - Land Management	1,413,332	0	2,500,000	0
Debt Service - Land Management	460,021	475,200	$ 475,200	475,117
Southern Edwards Plateau Fund	175,000	0	0	50,000
Subtotal Transfers	**$ 5,861,400**	**$ 3,922,235**	**$ 6,422,235**	**$ 4,898,234**
TOTAL APPROPRIATIONS	**$ 38,430,815**	**$ 36,154,696**	**$ 38,625,786**	**$ 42,483,624**
GROSS ENDING BALANCE	**$ 11,962,679**	**$ 11,680,096**	**$ 15,243,423**	**$ 12,914,420**
Reserve for Financial Stabilization	$ 7,387,985	$ 5,194,698	$ 8,490,562	$ 9,872,202
Reserve for Capital Projects	0	0	0	2,762,000
NET ENDING BALANCE	**$ 4,574,694**	**$ 6,485,398**	**$ 6,752,861**	**$ 280,218**

ENTERPRISE FUND
MARKET SQUARE FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Market Square Fund will account for all revenues and expenditures associated with the management and operation of the Farmer's Market, El Mercado, the Market Square Parking Lot, and Centro de Artes.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 701,076**	**$ 384,685**	**$ 384,685**	**$ (691,811)**
Adjustment for Reserve	901,632	0	0	0
Net Balance	**$ 1,602,708**	**$ 384,685**	**$ 384,685**	**$ (691,811)**
REVENUES				
El Mercado Leases	$ 246,104	$ 139,030	$ 191,281	$ 466,011
Farmers Market Leases	379,300	197,696	274,873	721,384
Plaza Rentals/Vendor Fees	124,998	310,875	336,675	432,395
Patio Space/Parking Lease	135,249	83,887	95,490	269,207
Market Square Parking Revenues	408,974	495,001	661,184	916,501
Interest Income	27,771	2,579	2,579	2,142
Total Revenues and Transfers	**$ 1,322,396**	**$ 1,229,068**	**$ 1,562,082**	**$ 2,807,640**
TOTAL AVAILABLE FUNDS	**$ 2,925,104**	**$ 1,613,753**	**$ 1,946,767**	**$ 2,115,829**
APPROPRIATIONS				
Operating Expenses				
Personnel Services	$ 298,848	$ 424,709	$ 358,563	$ 409,589
Contractual Services	743,160	1,006,779	1,007,462	1,330,103
Commodities	30,302	47,405	46,302	49,445
Self-Insurance/Other Expenditures	427,566	428,693	436,017	440,544
Capital Outlay	825	2,948	2,948	3,805
Subtotal Operating	**$ 1,500,701**	**$ 1,910,534**	**$ 1,851,292**	**$ 2,233,486**
Transfers To				
Parking Fund Costs	$ 225,156	$ 130,878	$ 130,878	$ 153,102
General Fund - Other	64,345	62,468	62,468	65,021
Public Improvement District	11,100	11,322	11,322	11,548
Energy Efficiency Fund	82,618	82,618	82,618	82,618
Capital Projects	656,499	500,000	500,000	0
Subtotal Transfers	**$ 1,039,718**	**$ 787,286**	**$ 787,286**	**$ 312,289**
TOTAL APPROPRIATIONS	**$ 2,540,419**	**$ 2,697,820**	**$ 2,638,578**	**$ 2,545,775**
ENDING BALANCE	**$ 384,685**	**$ (1,084,068)**	**$ (691,811)**	**$ (429,946)**

ENTERPRISE FUND
PARKING OPERATING AND MAINTENANCE FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Parking Fund was established in FY 1980 to account for revenues and expenditures associated with the operation and maintenance of the City's parking structures and parking areas and required debt service for outstanding bonds. The Department of Center City Development and Operations is responsible for the administration of the Parking Operating and Maintenance Fund, which is a self-supporting operation. The Budgeted Financial Reserve is a three month operating reserve to sustain operations for unanticipated events or financial impacts.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 14,389,677**	**$ 8,697,408**	**$ 8,697,408**	**$ 5,923,296**
Adjustment for Reserve	248,675	0	0	0
Net Balance	**$ 14,638,352**	**$ 8,697,408**	**$ 8,697,408**	**$ 5,923,296**
REVENUES				
Parking Garage and Lot Fees	$ 4,733,863	$ 3,843,906	$ 4,119,118	$ 6,336,957
Parking Meter Collections	964,505	661,404	825,612	988,130
Retail Space Leases	117,738	67,251	110,361	146,233
Miscellaneous	15,431	22,637	22,499	20,389
Recovery of Expenditures	55,305	14,085	14,265	0
Interest on Time Deposits	226,216	26,702	38,112	20,081
Transfer from General Fund	832,336	1,312,530	1,312,332	1,500,998
Transfer from Market Square	225,156	130,878	130,872	153,102
Transfer from City Tower and Garage Fund	80,603	82,842	82,842	82,842
Transfer from Houston St. TIRZ	612,000	612,000	612,000	265,650
Total Revenues and Transfers	**$ 7,863,153**	**$ 6,774,235**	**$ 7,268,013**	**$ 9,514,382**
TOTAL AVAILABLE FUNDS	**$ 22,501,505**	**$ 15,471,643**	**$ 15,965,421**	**$ 15,437,678**
APPROPRIATIONS				
Operating Expenses				
Personnel Services	$ 4,539,882	$ 4,437,486	$ 4,253,189	$ 4,600,864
Contractual Services	5,643,604	1,190,415	1,073,751	1,691,764
Commodities	117,500	68,882	67,691	177,470
Self-Insurance/Other Expenditures	952,108	1,277,319	1,360,229	883,541
Capital Outlay	37,099	600	1,342	26,668
Subtotal Operating	**$ 11,290,193**	**$ 6,974,702**	**$ 6,756,202**	**$ 7,380,307**
Transfers To				
General Fund - Indirect Cost	$ 301,547	$ 325,549	$ 325,549	$ 314,726
General Fund - Other	262,293	277,729	277,729	275,250
Public Improvement District	51,521	52,551	52,551	53,602
General Obligation Debt Service	1,893,741	2,108,625	2,108,625	1,587,422
Energy Efficiency Fund	4,802	4,802	4,802	4,802
Grant	0	516,667	516,667	466,667
Subtotal Transfers	**$ 2,513,904**	**$ 3,285,923**	**$ 3,285,923**	**$ 2,702,469**
TOTAL APPROPRIATIONS	**$ 13,804,097**	**$ 10,260,625**	**$ 10,042,125**	**$ 10,082,776**
GROSS ENDING BALANCE	**$ 8,697,408**	**$ 5,211,018**	**$ 5,923,296**	**$ 5,354,902**
Three Month Operating Reserve	$ 2,437,461	$ 2,822,548	$ 1,743,676	$ 1,845,077
NET ENDING BALANCE	**$ 6,259,947**	**$ 2,388,470**	**$ 4,179,620**	**$ 3,509,825**

ENTERPRISE FUND
SOLID WASTE OPERATING AND MAINTENANCE FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Solid Waste Fund was created to account for all revenues and expenditures associated with the operation and management of solid waste, recycling, brush collection, and other related services. Fund balance in the Solid Waste Fund includes Financial Reserves equal to between 4% and 5% of the operating expenses as well as a Reserve for Capital Projects to fund future capital projects.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 22,211,887**	**$ 16,331,797**	**$ 16,279,437**	**$ 11,733,506**
Accounting Adjustment for commitments	(4,787,737)	0	0	
Net Balance	**$ 17,424,150**	**$ 16,331,797**	**$ 16,279,437**	**$ 11,733,506**
REVENUES				
Solid Waste Fee	$ 109,632,688	$ 108,691,129	$ 107,638,166	$ 109,297,945
Environmental Service Fee	12,840,392	13,032,560	12,634,175	13,288,707
Recycling Program	3,017,833	3,263,784	4,240,448	3,486,394
Brush Recycling Fee	1,368,591	1,436,573	1,330,134	1,320,134
Waste Hauler Permit Fee	1,273,861	1,204,767	1,202,740	1,202,740
Interest on Time Deposits	285,000	40,988	40,688	22,136
Miscellaneous Revenue	814,880	553,775	608,829	600,285
Transfer from ATD	105,147	88,254	88,254	93,765
Transfer from General Fund	206,439	198,744	198,744	189,127
Transfer from Fleet - Indirect	334,026	173,770	173,770	0
Transfer from Storm Water Operations	23,155	31,338	31,338	33,556
Transfer from SW Equipment Acquisition	28,353	0	0	0
Transfer from CARES Fund	1,409,505	0	0	0
Total Revenues and Transfers	**$ 131,339,870**	**$ 128,715,682**	**$ 128,187,286**	**$ 129,534,789**
TOTAL AVAILABLE FUNDS	**$ 148,764,020**	**$ 145,047,479**	**$ 144,466,723**	**$ 141,268,295**
APPROPRIATIONS				
Operating Expenses				
Personnel Services	$ 46,042,064	$ 46,299,186	$ 46,825,001	$ 49,502,321
Contractual Services	37,483,067	37,711,742	37,117,106	38,335,711
Commodities	9,499,099	9,728,614	9,064,133	9,984,849
Self-Insurance/Other Expenditures	29,347,902	25,434,964	26,655,529	25,250,137
Capital Outlay	1,068,234	2,489,353	2,281,038	2,733,549
Subtotal Operating	**$ 123,440,366**	**$ 121,663,859**	**$ 121,942,807**	**$ 125,806,567**
Transfers To				
General Fund - Indirect Cost	$ 3,907,863	$ 3,867,395	$ 3,867,395	$ 3,832,492
General Fund - Street Maintenance	1,376,000	1,376,000	1,376,000	1,376,000
General Fund - Health	96,069	96,069	96,069	97,284
Debt Service	2,963,634	2,976,194	2,976,194	2,973,606
Capital Projects	700,651	2,384,953	2,384,953	165,000
City Tower and Garage Fund	0	89,799	89,799	476,871
Subtotal Transfers	**$ 9,044,217**	**$ 10,790,410**	**$ 10,790,410**	**$ 8,921,253**
TOTAL APPROPRIATIONS	**$ 132,484,583**	**$ 132,454,269**	**$ 132,733,217**	**$ 134,727,820**
GROSS ENDING BALANCE	**$ 16,279,437**	**$ 12,593,210**	**$ 11,733,506**	**$ 6,540,475**
LESS BUDGETED FINANCIAL RESERVES				
Stabilization Reserve and Reserve for Capital Projects	$ 11,569,242	$ 11,354,656	$ 11,354,656	$ 5,263,569
NET ENDING BALANCE	**$ 4,710,195**	**$ 1,238,554**	**$ 378,850**	**$ 1,276,906**

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Expendable Trust Funds

EXPENDABLE TRUST FUND
CITY CEMETERIES FUND
SUMMARY OF ADOPTED BUDGET

Description:

The San Jose Burial Fund was established to account for the maintenance of the San Jose Burial Park. Effective January 1, 2011, the management of San Jose cemetery was transferred to a private management company. In FY 2012, this fund was renamed City Cemeteries Fund to account for revenues and expenses associated with San Jose Burial Park and the Historic Eastside Cemeteries.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 301,584**	**$ 207,956**	**$ 347,031**	**$ 399,208**
Net Balance	**$ 301,584**	**$ 207,956**	**$ 347,031**	**$ 399,208**
REVENUES				
Lease Revenue	$ 214,014	$ 170,000	$ 251,660	$ 185,000
Interest on Time Deposits	3,986	0	3,321	0
Miscellaneous	0	0	(2,399)	0
Total Revenues and Transfers	**$ 218,000**	**$ 170,000**	**$ 252,582**	**$ 185,000**
TOTAL AVAILABLE FUNDS	**$ 519,584**	**$ 377,956**	**$ 599,613**	**$ 584,208**
APPROPRIATIONS				
Operating Expenses				
Personnel Services	$ 69,434	$ 69,375	$ 72,699	$ 73,286
Contractual Services	92,308	121,350	121,250	121,350
Commodities	324	6,150	2,145	6,150
Self-Insurance	6,806	2,497	2,497	5,307
Capital Outlay	3,681	1,814	1,814	0
TOTAL APPROPRIATIONS	**$ 172,553**	**$ 201,186**	**$ 200,405**	**$ 206,093**
ENDING BALANCE	**$ 347,031**	**$ 176,770**	**$ 399,208**	**$ 378,115**

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Internal Service Funds

INTERNAL SERVICE FUND
CAPITAL MANAGEMENT SERVICES FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2008, the Capital Management Services Fund was established to account for all the revenues and expenditures associated with the administration and delivery of capital improvement projects. This fund captures the administrative expenditures related to the delivery of projects which are funded from the Capital Program revenues such as General Obligation Bonds, Certificates of Obligation, and other debt proceeds.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 0**	**$ 0**	**$ 21,893**	**$ 21,893**
Adjustment for Reserve	(3,458)	0	0	0
Net Balance	**$ (3,458)**	**$ 0**	**$ 21,893**	**$ 21,893**
REVENUES				
Capital Administrative Charges	$ 20,534,287	$ 21,298,134	$ 20,247,826	$ 22,173,689
Miscellaneous Revenues	679	0	0	0
Interest Income	81	0	0	0
Total Revenues and Transfers	**$ 20,535,047**	**$ 21,298,134**	**$ 20,247,826**	**$ 22,173,689**
TOTAL AVAILABLE FUNDS	**$ 20,531,590**	**$ 21,298,134**	**$ 20,269,719**	**$ 22,195,582**
APPROPRIATIONS				
Operating Expenses				
Personnel Services	$ 16,039,283	$ 17,025,417	$ 15,799,681	$ 17,558,459
Contractual Services	910,041	957,435	1,060,266	982,862
Commodities	73,836	89,196	112,252	122,552
Self-Insurance/Other Expenditures	2,123,106	1,728,656	1,762,124	1,846,161
Capital Outlay	57,206	110,476	126,549	103,710
Subtotal Operating	**$ 19,203,471**	**$ 19,911,180**	**$ 18,860,872**	**$ 20,613,744**
Transfers To				
General Fund - Indirect Cost	$ 1,306,226	$ 1,386,954	$ 1,386,954	$ 1,423,777
City Tower and Garage Fund	0	0	0	136,168
Subtotal Transfers	**$ 1,306,226**	**$ 1,386,954**	**$ 1,386,954**	**$ 1,559,945**
TOTAL APPROPRIATIONS	**$ 20,509,697**	**$ 21,298,134**	**$ 20,247,826**	**$ 22,173,689**
ENDING BALANCE	**$ 21,893**	**$ 0**	**$ 21,893**	**$ 21,893**

INTERNAL SERVICE FUND
CITY TOWER AND GARAGE FUND
SUMMARY OF ADOPTED BUDGET

Description:

The City Tower and Garage Fund was created to account for revenues from leases, City transfers from departmental rental, facility and efficiency savings and parking revenues. Expenditures will include debt payment and capital project transfers, as well as deferred maintenance and operation costs.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 5,771,988**	**$ 3,265,529**	**$ 3,595,098**	**$ 1,623,805**
Adjustment for Reserve	(233,746)	0	0	0
Net Balance	**$ 5,538,242**	**$ 3,265,529**	**$ 3,595,098**	**$ 1,623,805**
REVENUES				
Lease Leaseback Revenue	$ 0	$ 0	$ 0	$ 0
Lease from Tenants	454,203	103,324	82,164	0
Interest on Time Deposits	73,122	32,676	10,000	10,000
Intergovermental Revenue	9,829	63	6,159,475	0
Parking Operations	794,711	556,328	627,351	908,664
Transfers from Other Funds	815,743	1,951,374	2,574,967	5,077,021
Total Revenues and Transfers	**$ 2,147,608**	**$ 2,643,765**	**$ 9,453,957**	**$ 5,995,685**
TOTAL AVAILABLE FUNDS	**$ 7,685,851**	**$ 5,909,294**	**$ 13,049,055**	**$ 7,619,490**
APPROPRIATIONS				
Operating Expenses				
Personnel Services	$ 141,182	$ 219,542	$ 195,707	$ 254,663
Contractual Services	134,742	149,066	146,428	385,066
Commodities	2,008	19,596	19,596	19,596
Self-Insurance/Other Expenditures	2,285,848	4,080,357	3,072,648	1,774,995
Debt Service Payment	0	0	6,426,494	0
Subtotal Operating	**$ 2,563,780**	**$ 4,468,561**	**$ 9,860,873**	**$ 2,434,320**
Transfers To				
Parking Fund	$ 80,603	$ 82,842	$ 82,842	$ 87,221
City Tower Tenant Improvement Fund	0	74,087	0	200,000
City Tower Lease Fund	0	0	0	932,377
Debt Service	1,446,370	1,217,300	1,481,535	1,269,098
Subtotal Transfers	**$ 1,526,973**	**$ 1,374,229**	**$ 1,564,377**	**$ 2,488,696**
TOTAL APPROPRIATIONS	**$ 4,090,753**	**$ 5,842,790**	**$ 11,425,250**	**$ 4,923,016**
GROSS ENDING BALANCE	**$ 3,595,098**	**$ 66,504**	**$ 1,623,805**	**$ 2,696,474**
RESERVE FOR DEBT SERVICE	**$ 3,595,098**	**$ 66,504**	**$ 1,623,805**	**$ 2,696,474**
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

INTERNAL SERVICE FUND
CITY TOWER LEASE FUND
SUMMARY OF ADOPTED BUDGET

Description:

This fund accounts for the revenues and expenditures relating to the activities of the City Tower's Lease Payment. The collected revenues are used to pay for the principal and interest of the debt issued for City Tower as funded through the Municipal Facilities Corporation.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 0**	**$ 0**	**$ 0**	**$ 10,030**
Net Balance	**$ 0**	**$ 0**	**$ 0**	**$ 10,030**
REVENUES				
Lease Revenues	$ 0	$ 0	$ 10,030	$ 66,412
Transfer from City Tower O&M	0	0	0	932,377
Total Revenues and Transfers	**$ 0**	**$ 0**	**$ 10,030**	**$ 998,789**
TOTAL AVAILABLE FUNDS	**$ 0**	**$ 0**	**$ 10,030**	**$ 1,008,819**
APPROPRIATIONS				
Operating Expenses				
Self-Insurance/Other Expenditures	$ 0	$ 0	$ 0	$ 997,750
TOTAL APPROPRIATIONS	**$ 0**	**$ 0**	**$ 0**	**$ 997,750**
ENDING BALANCE	**$ 0**	**$ 0**	**$ 10,030**	**$ 11,069**

INTERNAL SERVICE FUND
CITY TOWER TENANT IMPROVEMENT FUND
SUMMARY OF ADOPTED BUDGET

Description:

The City Tower Tenant Improvement Fund will accumulate resources to provide for improvements to leased floors as tenants initially occupy space at the City Tower.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 0**	**$ 0**	**$ 0**	**$ 5,000,000**
Net Balance	**$ 0**	**$ 0**	**$ 0**	**$ 5,000,000**
REVENUES				
Intergovernmental Revenues	$ 0	$ 0	$ 5,000,000	$ 0
Transfer from City Tower and Garage Fund	0	0	0	200,000
Total Revenues and Transfers	**$ 0**	**$ 0**	**$ 5,000,000**	**$ 200,000**
TOTAL AVAILABLE FUNDS	**$ 0**	**$ 0**	**$ 5,000,000**	**$ 5,200,000**
APPROPRIATIONS				
Transfers To				
Capital Project	$ 0	$ 0	$ 0	$ 2,204,168
TOTAL APPROPRIATIONS	**$ 0**	**$ 0**	**$ 0**	**$ 2,204,168**
ENDING BALANCE	**$ 0**	**$ 0**	**$ 5,000,000**	**$ 2,995,832**

INTERNAL SERVICE FUND
EQUIPMENT RENEWAL AND REPLACEMENT FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Equipment Renewal and Replacement Fund was established to record all revenues and expenditures associated with the replacement function of vehicles and heavy equipment. Revenues are generated from lease payments which are collected from all City departments participating in the replacement program. The lease payments are collected to pay for the replacement of vehicles and heavy equipment at the end of their useful life. As such, the ending balance is fully reserved for the future purchase of these assets.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 30,686,891**	**$ 34,986,809**	**$ 37,838,438**	**$ 29,933,943**
Adjustment for Reserve	3,859,068	0	0	0
Net Balance	**$ 34,545,959**	**$ 34,986,809**	**$ 37,838,438**	**$ 29,933,943**
REVENUES				
Sale of Vehicles	$ 4,365,342	$ 4,218,809	$ 4,218,809	$ 5,194,072
Interest Income	956,981	134,947	134,947	70,115
Lease of Rolling Equipment	39,393,910	41,144,322	41,144,322	42,818,544
Wrecked Leased Vehicle Charge	86,215	236,129	318,587	0
Miscellaneous Revenue	176,321	59,589	61,227	0
Total Revenues and Transfers	**$ 44,978,769**	**$ 45,793,796**	**$ 45,877,892**	**$ 48,082,731**
TOTAL AVAILABLE FUNDS	**$ 79,524,728**	**$ 80,780,605**	**$ 83,716,330**	**$ 78,016,674**
APPROPRIATIONS				
Operating Expenses				
Contractual Services	$ 209,333	$ 118,512	$ 118,512	$ 143,232
Self-Insurance/Other Expenditures	5,692	5,041	5,041	4,205
Capital Outlay	40,151,968	52,416,729	52,333,232	61,185,699
Subtotal Operating	**$ 40,366,993**	**$ 52,540,282**	**$ 52,456,785**	**$ 61,333,136**
Transfers To				
General Fund - Indirect Cost	$ 34,045	$ 21,375	$ 21,375	$ 13,496
Fleet Services	870,607	887,832	887,832	927,888
SE Service Center Debt Payment	414,645	416,395	416,395	417,770
Subtotal Transfers	**$ 1,319,297**	**$ 1,325,602**	**$ 1,325,602**	**$ 1,359,154**
TOTAL APPROPRIATIONS	**$ 41,686,290**	**$ 53,865,884**	**$ 53,782,387**	**$ 62,692,290**
GROSS ENDING BALANCE	**$ 37,838,438**	**$ 26,914,721**	**$ 29,933,943**	**$ 15,324,384**
RESERVE FOR FUTURE PURCHASES	**$ 37,838,438**	**$ 26,914,721**	**$ 29,933,943**	**$ 15,324,384**
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

INTERNAL SERVICE FUND
FACILITY SERVICES FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Facility Services Fund was established in FY 2005 to account for the maintenance of City facilities for which the Department of Building and Equipment Services is the primary building services provider. This fund records revenues and expenditures associated with the maintenance of various City facilities. Revenues are generated through a charge-back system to other City departments based on square footage of these facilities.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 1,323,867**	**$ 1,288,566**	**$ 2,104,280**	**$ 1,882,652**
Adjustment for Reserve	(121,859)	0	0	0
Net Balance	**$ 1,202,008**	**$ 1,288,566**	**$ 2,104,280**	**$ 1,882,652**
REVENUES				
Facility Services Charge	$ 19,366,273	$ 21,494,471	$ 20,502,418	$ 21,766,433
Interest Income	59,977	8,802	9,232	3,413
Miscellaneous Revenue	1,392	821	821	0
Transfer from General Fund	347,802	861,612	861,612	361,612
Total Revenues and Transfers	**$ 19,775,444**	**$ 22,365,706**	**$ 21,374,083**	**$ 22,131,458**
TOTAL AVAILABLE FUNDS	**$ 20,977,452**	**$ 23,654,272**	**$ 23,478,363**	**$ 24,014,110**
APPROPRIATIONS				
Operating Expenses				
Personnel Services	$ 7,708,721	$ 8,304,917	$ 7,932,651	$ 9,071,570
Contractual Services	4,639,855	5,813,929	5,077,187	5,738,673
Commodities	758,404	984,467	990,218	1,046,371
Self-Insurance/Other Expenditures	4,866,781	5,397,706	5,647,565	6,494,699
Capital Outlay	84,405	871,226	871,441	225,797
Subtotal Operating	**$ 18,058,166**	**$ 21,372,245**	**$ 20,519,062**	**$ 22,577,110**
Transfers To				
General Fund - Indirect Cost	$ 479,702	$ 735,307	$ 735,307	$ 782,727
Energy Efficiency Fund	335,304	335,304	335,304	335,304
City Tower and Garage Fund	0	0	6,038	36,227
Subtotal Transfers	**$ 815,006**	**$ 1,070,611**	**$ 1,076,649**	**$ 1,154,258**
TOTAL APPROPRIATIONS	**$ 18,873,172**	**$ 22,442,856**	**$ 21,595,711**	**$ 23,731,368**
ENDING BALANCE	**$ 2,104,280**	**$ 1,211,416**	**$ 1,882,652**	**$ 282,742**

INTERNAL SERVICE FUND
FLEET SERVICES FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2013, the Fleet Services Fund was established to record all revenues and expenditures associated with vehicle repair and maintenance for City departments and other governmental entities. This fund will account for the recovery of expenditures through established rates charged to other City departments and governmental agencies.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 642,676**	**$ 1,214,798**	**$ 823,817**	**$ 459,079**
Adjustment for Reserve	(277,384)	0	0	0
Net Balance	**$ 365,292**	**$ 1,214,798**	**$ 823,817**	**$ 459,079**
REVENUES				
Automotive-Fleet Services	$ 31,304,528	$ 30,211,268	$ 29,820,839	$ 31,345,306
Automotive-Fuel	10,347,229	11,563,021	12,265,817	13,671,689
Interest Income	68,938	11,233	11,233	7,724
Other Revenue	3,426	19,828	21,927	5,924
Transfer from Equipment and Renewal Fund	870,607	887,832	887,832	927,888
Total Revenues and Transfers	**$ 42,594,728**	**$ 42,693,182**	**$ 43,007,648**	**$ 45,958,531**
TOTAL AVAILABLE FUNDS	**$ 42,960,020**	**$ 43,907,980**	**$ 43,831,465**	**$ 46,417,610**
APPROPRIATIONS				
Operating Expenses				
Personnel Services	$ 12,251,051	$ 12,337,817	$ 12,148,510	$ 13,533,999
Contractual Services	5,424,119	5,176,930	5,337,046	5,122,054
Commodities	9,698,998	9,530,171	9,235,915	9,706,179
Self-Insurance/Other Expenditures	12,894,716	14,360,519	15,015,630	16,675,023
Capital Outlay	396,671	229,221	229,221	139,322
Subtotal Operating	**$ 40,665,555**	**$ 41,634,658**	**$ 41,966,322**	**$ 45,176,577**
Transfers To				
General Fund - Indirect Cost	$ 1,112,870	$ 1,208,542	$ 1,208,542	$ 1,186,770
Energy Efficiency Fund	23,752	23,752	23,752	23,752
Solid Waste Fund	334,026	173,770	173,770	0
Subtotal Transfers	**$ 1,470,648**	**$ 1,406,064**	**$ 1,406,064**	**$ 1,210,522**
TOTAL APPROPRIATIONS	**$ 42,136,203**	**$ 43,040,722**	**$ 43,372,386**	**$ 46,387,099**
ENDING BALANCE	**$ 823,817**	**$ 867,258**	**$ 459,079**	**$ 30,511**

INTERNAL SERVICE FUND
INFORMATION TECHNOLOGY SERVICES FUND
SUMMARY OF ADOPTED BUDGET

Description:

This Internal Service Fund is used to record activities related to the Information Technology Services Department. The Information Technology Services Department provides data processing, telephone, and radio services 24 hours a day, 7 days a week to all City departments as well as Data Communications services to the San Antonio Water System and Bexar County in support of the county-wide Criminal Justice Information System.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 4,995,362**	**$ 4,246,018**	**$ 6,852,309**	**$ 5,302,749**
Adjustment for Reserve	34,617	0	0	0
Net Balance	**$ 5,029,979**	**$ 4,246,018**	**$ 6,852,309**	**$ 5,302,749**
REVENUES				
IT Assessment Fee	$ 60,465,648	$ 59,807,737	$ 59,623,615	$ 63,040,110
Telecommunication Charges	4,635,965	4,008,336	6,100,266	6,011,321
CAD/RMS Outside Billing	431,622	536,311	536,311	527,864
Recovery of Expenditures	768,145	0	18,646	0
Interest Income	195,725	20,536	25,841	16,603
Miscellaneous Revenue	16	1,388	2	1,388
Transfers from Other Funds	0	0	0	893,563
Total Revenues and Transfers	**$ 66,497,121**	**$ 64,374,308**	**$ 66,304,681**	**$ 70,490,849**
TOTAL AVAILABLE FUNDS	**$ 71,527,100**	**$ 68,620,326**	**$ 73,156,990**	**$ 75,793,598**
APPROPRIATIONS				
Operating Expenses				
Personnel Services	$ 33,519,536	$ 34,473,306	$ 33,181,058	$ 35,499,167
Contractual Services	24,279,691	26,515,141	25,475,963	31,019,035
Commodities	519,473	309,265	345,763	257,912
Self-Insurance/Other Expenditures	4,482,854	3,740,358	5,576,658	5,465,751
Capital Outlay	352,930	820,846	820,846	414,494
Subtotal Operating	**$ 63,154,484**	**$ 65,858,916**	**$ 65,400,288**	**$ 72,656,359**
Transfers To				
General Fund - Indirect Cost	$ 1,520,307	$ 1,915,951	$ 1,915,951	$ 2,085,877
Capital Projects	0	366,808	366,808	0
City Tower and Garage Fund	0	104,458	171,194	564,538
Subtotal Transfers	**$ 1,520,307**	**$ 2,387,217**	**$ 2,453,953**	**$ 2,650,415**
TOTAL APPROPRIATIONS	**$ 64,674,791**	**$ 68,246,133**	**$ 67,854,241**	**$ 75,306,774**
ENDING BALANCE	**$ 6,852,309**	**$ 374,193**	**$ 5,302,749**	**$ 486,824**

INTERNAL SERVICE FUND
PURCHASING AND GENERAL SERVICES FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Purchasing and General Services Fund was established to record all revenues and expenditures associated with the procurement of goods and services for City departments and other government entities. Goods and support services are provided through a charge-back to other City departments, as well as other governmental agencies. The City's Mail and Print Shop are also housed within this fund.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 1,181,486**	**$ 984,989**	**$ 984,989**	**$ 601,564**
Adjustment for Reserve	(2,978)	0	0	0
Net Balance	**$ 1,178,509**	**$ 984,989**	**$ 984,989**	**$ 601,564**
REVENUES				
Print and Mail	$ 2,534,460	$ 2,971,787	$ 2,801,328	$ 2,934,679
Procurement Services	4,031,008	4,402,106	4,402,106	4,359,036
Other Revenues	110,330	144,083	148,389	117,055
Total Revenues and Transfers	**$ 6,675,798**	**$ 7,517,976**	**$ 7,351,823**	**$ 7,410,770**
TOTAL AVAILABLE FUNDS	**$ 7,854,307**	**$ 8,502,965**	**$ 8,336,812**	**$ 8,012,334**
APPROPRIATIONS				
Operating Expenses				
Personnel Services	$ 3,293,993	$ 3,518,309	$ 3,406,328	$ 3,734,689
Contractual Services	644,661	761,396	641,481	476,043
Commodities	9,845	17,515	10,488	17,515
Self-Insurance/Other Expenditures	2,557,961	2,630,792	2,651,077	2,392,829
Capital Outlay	23,789	630,426	629,777	43,245
Subtotal Operating	**$ 6,530,249**	**$ 7,558,438**	**$ 7,339,151**	**$ 6,664,321**
Transfers To				
General Fund - Indirect Cost	$ 328,032	$ 328,032	$ 328,032	$ 747,744
City Tower and Garage Fund	11,037	8,208	68,065	302,294
Subtotal Transfers	**$ 339,069**	**$ 336,240**	**$ 396,097**	**$ 1,050,038**
TOTAL APPROPRIATIONS	**$ 6,869,318**	**$ 7,894,678**	**$ 7,735,248**	**$ 7,714,359**
ENDING BALANCE	**$ 984,989**	**$ 608,287**	**$ 601,564**	**$ 297,975**

CITY OF SAN ANTONIO
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Self Insurance Funds

SELF-INSURANCE FUND
EMPLOYEE BENEFITS INSURANCE FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Employee Benefits Insurance Fund consolidates the revenues and expenditures associated with benefits provided to City employees including medical, dental, and vision insurance. Funding comes primarily from assessments paid by City departments for their employees, premiums paid by employees, and pharmacy rebates. Expenses include benefit claims, third party administrative fees for processing claims, and administrative staff. The operating reserve provides financial flexibility for the Fund to adjust to unanticipated changes in medical inflation, plan utilization, employee migration between plans, or other significant events.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 17,060,696**	**$ 24,154,096**	**$ 23,061,083**	**$ 14,649,773**
Adjustment for Reserve	(127,716)	0	0	0
Net Balance	**$ 16,932,980**	**$ 24,154,096**	**$ 23,061,083**	**$ 14,649,773**
REVENUES				
Department Assessments	$ 136,921,052	$ 138,254,214	$ 130,263,802	$ 148,880,327
Police Employee Contribution (Medical & Pharmacy)	1,087,630	1,201,476	1,122,906	1,208,802
Fire Employee Contribution (Medical & Pharmacy)	272,583	542,881	466,504	519,762
Civilian Employee Contribution (Medical & Pharmacy)	10,798,431	9,795,065	9,759,191	9,658,210
Civilian Retiree Employee Contribution (Medical & Pharmacy)	1,560,264	1,549,056	1,555,517	1,555,728
Civilian Employee Premium (Dental & Vision)	3,566,275	3,971,821	3,579,569	3,971,821
Supplemental Life Insurance Premiums	1,452,867	1,538,871	1,516,994	1,551,708
Miscellaneous	2,257,484	763,630	661,278	712,613
Pharmacy Rebate	9,832,038	6,787,835	9,603,477	9,194,123
Total Revenues and Transfers	**$ 167,748,625**	**$ 164,404,849**	**$ 158,529,238**	**$ 177,253,094**
TOTAL AVAILABLE FUNDS	**$ 184,681,604**	**$ 188,558,945**	**$ 181,590,321**	**$ 191,902,867**
APPROPRIATIONS				
Operating Expenses				
Administration - City	$ 4,034,760	$ 3,798,916	$ 3,433,528	$ 3,863,382
Administration - Contracts	8,445,446	8,431,442	8,222,708	8,684,691
Wellness and Health Savings Account Programs	10,097,019	9,328,523	9,364,442	10,725,716
Medical & Pharmacy Claims	129,973,413	136,460,170	137,117,062	146,167,915
HMO Payments-Retirees	2,296,273	2,332,420	1,251,916	1,133,411
Civilian Employee Payments (Dental & Vision)	3,590,667	3,971,821	3,544,937	3,971,821
Supplemental Life Payments	1,462,518	1,538,871	1,508,891	1,551,708
Subtotal Operating	**$ 159,900,096**	**$ 165,862,163**	**$ 164,443,484**	**$ 176,098,644**
Transfers To				
General Fund - Indirect Cost	$ 1,710,025	$ 1,822,109	$ 1,822,109	$ 1,668,725
City Tower and Garage Fund	10,400	10,400	174,955	207,814
Unemployment Compensation Fund	0	0	500,000	0
Subtotal Transfers	**$ 1,720,425**	**$ 1,832,509**	**$ 2,497,064**	**$ 1,876,539**
TOTAL APPROPRIATIONS	**$ 161,620,521**	**$ 167,694,672**	**$ 166,940,548**	**$ 177,975,183**
GROSS ENDING BALANCE	**$ 23,061,083**	**$ 20,864,273**	**$ 14,649,773**	**$ 13,927,684**
OPERATING RESERVE	**$ 12,997,341**	**$ 13,646,017**	**$ 13,646,017**	**$ 11,693,433**
NET ENDING BALANCE	**$ 10,063,742**	**$ 7,218,256**	**$ 1,003,756**	**$ 2,234,251**

SELF INSURANCE FUND
LIABILITY INSURANCE FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Liability Insurance Fund consolidates the City's Liability Insurance Programs. The fund's revenues are collected through charges to City departments and expenditures are made to settle tort claims against the City. The fund includes the administrative cost for Risk Management, Litigation staff and insurance premiums. The Operating Reserves provides financial flexibility to the Fund for unanticipated changes in claims liabilities, catastrophic losses, actuarial valuation changes, or other significant events.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 8,956,815**	**$ (3,428,612)**	**$ (3,428,612)**	**$ (3,303,115)**
Adjustment for Prioir Year Commitments	0	0	0	0
Beginning Balance	**$ 8,956,815**	**$ (3,428,612)**	**$ (3,428,612)**	**$ (3,303,115)**
REVENUES				
Department Assessment	$ 6,140,709	$ 7,640,709	$ 13,791,480	$ 11,786,816
Interest on Time Deposits	373,441	48,304	48,304	34,018
Recovery of Expenditures	15,316	0	2,775	0
Total Revenues and Transfers	**$ 6,529,466**	**$ 7,689,013**	**$ 13,842,559**	**$ 11,820,834**
TOTAL AVAILABLE FUNDS	**$ 15,486,281**	**$ 4,260,401**	**$ 10,413,947**	**$ 8,517,719**
APPROPRIATIONS				
Operating Expenses				
Personnel Services	$ 1,855,127	$ 2,182,672	$ 2,152,136	$ 2,352,250
Contractual Services	261,914	327,430	326,728	308,952
Commodities	13,780	18,681	10,000	27,304
Self-Insurance/Other Expenditures	16,066,359	11,279,403	10,449,125	12,868,376
Capital Outlay	12,531	25,024	25,024	34,920
Subtotal Operating	**$ 18,209,711**	**$ 13,833,210**	**$ 12,963,013**	**$ 15,591,802**
Transfers To				
General Fund - Indirect Cost	$ 620,631	$ 669,497	$ 669,497	$ 669,497
Workers Compensation	84,552	84,552	84,552	84,552
Subtotal Transfers	**$ 705,183**	**$ 754,049**	**$ 754,049**	**$ 754,049**
TOTAL APPROPRIATIONS	**$ 18,914,894**	**$ 14,587,259**	**$ 13,717,062**	**$ 16,345,851**
GROSS ENDING BALANCE	**$ (3,428,612)**	**$ (10,326,858)**	**$ (3,303,115)**	**$ (7,828,132)**
OPERATING RESERVE	**$ 0**	**$ 0**	**$ 0**	**$ 0**
NET ENDING BALANCE	**$ (3,428,612)**	**$ (10,326,858)**	**$ (3,303,115)**	**$ (7,828,132)**

SELF INSURANCE FUND
WORKERS' COMPENSATION FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Workers' Compensation Fund consolidates the City's Workers' Compensation Program. City departments are charged a premium for their employees. Workers' Compensation claims and costs are paid from this Fund and claims are processed by a third party administrator.

The operating reserve provides financial flexibility to the Fund for unanticipated changes in claims liability, catastrophic losses, actuarial valuation changes, or other significant events.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 17,497,288**	**$ 7,936,115**	**$ 7,936,115**	**$ 2,368,998**
Adjustment for Reserve	0	0	0	0
Net Balance	**$ 17,497,288**	**$ 7,936,115**	**$ 7,936,115**	**$ 2,368,998**
REVENUES				
Department Assessments	$ 7,891,863	$ 7,891,863	$ 10,608,134	$ 11,459,962
Interest on Time Deposits	749,230	105,836	105,836	69,800
Recovery of Expenditures	510,496	529,297	628,128	353,000
Other Revenue - Transfers	84,552	84,552	84,552	84,552
Total Revenues and Transfers	**$ 9,236,141**	**$ 8,611,548**	**$ 11,426,650**	**$ 11,967,314**
TOTAL AVAILABLE FUNDS	**$ 26,733,429**	**$ 16,547,663**	**$ 19,362,765**	**$ 14,336,312**
APPROPRIATIONS				
Operating Expenses				
Personnel Services	$ 1,924,796	$ 1,954,715	$ 1,937,932	$ 2,170,907
Contractual Services	1,669,322	1,905,980	1,951,474	1,909,732
Commodities	20,289	49,286	48,035	49,286
Self-Insurance/Other Expenditures	14,300,248	13,735,884	12,231,130	12,795,021
Capital Outlay	58,369	0	816	31,888
Subtotal Operating	**$ 17,973,024**	**$ 17,645,865**	**$ 16,169,387**	**$ 16,956,834**
Transfers To				
General Fund - Indirect Cost	$ 529,330	$ 522,046	$ 522,046	$ 522,046
City Tower and Garage Fund	294,960	298,777	302,334	306,246
Subtotal Transfers	**$ 824,290**	**$ 820,823**	**$ 824,380**	**$ 828,292**
TOTAL APPROPRIATIONS	**$ 18,797,314**	**$ 18,466,688**	**$ 16,993,767**	**$ 17,785,126**
GROSS ENDING BALANCE	**$ 7,936,115**	**$ (1,919,025)**	**$ 2,368,998**	**$ (3,448,814)**
OPERATING RESERVE	**$ 7,000,000**	**$ 0**	**$ 0**	**$ 0**
NET ENDING BALANCE	**$ 936,115**	**$ (1,919,025)**	**$ 2,368,998**	**$ (3,448,814)**

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Debt Service Funds

DEBT SERVICE FUND
SUMMARY OF ADOPTED BUDGET

Description:

This schedule reflects the consolidation of the General Obligation Debt Service Fund, the Certificates of Obligation Debt Service Fund and Tax Note Debt Service Fund. The General Obligation Debt Service Fund was established to account for the accumulation of ad valorem taxes collected for the purpose of paying principal and interest on long term debt. The Certificates of Obligation Debt Service Fund was established to account for the accumulation of ad valorem and pledged revenues collected for the purpose of paying principal and interest on long term certificates of obligation. The Tax Note Debt Service Fund was established to account for the accumulation of ad valorem and pledged revenues collected for the purpose of paying principal and interest on short term tax notes.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 28,713,477**	**$ 37,931,694**	**$ 37,932,163**	**$ 37,858,083**
REVENUES				
Current Property Tax	$ 231,978,176	$ 242,699,837	$ 242,699,837	$ 250,278,959
Delinquent Property Tax	145,263	488,000	488,000	488,000
Interest on Time Deposits	686,246	94,829	94,830	66,252
Penalty and Interest on Delinquent Taxes	1,474,656	1,288,000	1,288,000	1,288,000
Bond Proceeds	465,190,000	0	0	0
Premium on Bonds	1,292,692	0	0	0
Direct Subsidy - Build America Bonds	59,142	0	0	0
Transfer from Brooks City-Base TIRZ Fund	1,449,065	1,434,766	1,434,766	1,471,041
Transfer from Midtown TIRZ Fund	118,250	116,250	116,250	117,125
Transfer from Witte Museum	0	0	70,375	320,696
Transfer from Heathers Cove TIRZ Fund	42,278	0	0	0
Transfer from Golf Course Fund	1,024,954	1,020,079	1,020,079	1,230,708
Transfer from Stormwater Operating Fund	695,809	685,971	685,971	685,918
Transfer from Mission del Lago TIRZ Fund	223,960	221,980	221,980	
Transfer from Alamodome	0	0	0	5,509,399
Transfer from General Fund	938,161	860,906	860,907	859,934
Transfer from River Barges	792,560	792,404	792,404	795,711
Transfer from HPARC	1,354,213	0	0	0
Transfer from Riverwalk Marina	165,600	163,200	163,200	164,150
Transfer from Alameda Building	622,202	627,760	627,760	622,978
Transfer from Maverick Plaza/La Villita	309,244	316,119	316,119	314,369
Transfer from City Tower and Garage Fund	1,240,800	1,217,300	1,217,300	1,269,098
Total Revenues and Transfers	**$ 709,803,271**	**$ 252,027,401**	**$ 252,097,778**	**$ 265,482,338**
TOTAL AVAILABLE FUNDS	**$ 738,516,748**	**$ 289,959,095**	**$ 290,029,941**	**$ 303,340,421**
APPROPRIATIONS				
Bond Principal	$ 153,640,000	$ 176,350,000	$ 176,695,000	$ 187,695,000
Bond Interest	74,409,001	75,732,604	75,461,358	77,865,552
Payment to Escrow Agent	463,793,984	0	0	0
Issuance and Other Costs	506,983	0	0	0
Cost of Bond Sale	8,227,342	0	0	0
Paying Agent Fees	7,275	15,500	15,500	15,500
TOTAL APPROPRIATIONS	**$ 700,584,585**	**$ 252,098,104**	**$ 252,171,858**	**$ 265,576,052**
ENDING BALANCE	**$ 37,932,163**	**$ 37,860,991**	**$ 37,858,083**	**$ 37,764,369**

DEBT SERVICE FUND
AIRPORT SYSTEM REVENUE REFUNDING BONDS, SERIES 2012
AIRPORT SYSTEM REVENUE IMPROVEMENT BONDS, SERIES 2015
AIRPORT SYSTEM REVENUE REFUNDING BONDS, SERIES 2019A
AIRPORT SYSTEM REVENUE REFUNDING BONDS, TAXABLE SERIES 2019B
SUMMARY OF ADOPTED BUDGET

Description:

The Airport System Revenue Bond Debt Service schedule includes the Airport System Revenue Refunding Bonds, Series 2012, Airport System Revenue Improvement Bonds, Series 2015, Airport System Revenue Improvement Bonds, Series 2019A, and Airport System Revenue Improvement Bonds, Taxable Series 2019B Debt Service Funds. It was created to account for revenues transferred from the Airport System Revenue Fund. These revenues will pay for principal and interest on these bonds and provide for the bond reserve to pay other costs and expenses.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 14,723,253**	**$ 18,158,901**	**$ 13,612,301**	**$ 13,617,251**
REVENUES				
Contribution from Airport Revenue Fund	$ 11,083,786	$ 10,975,612	$ 10,975,721	$ 10,990,302
Contribution from PFC Revenue Fund	3,141,778	3,178,358	3,178,358	3,180,650
Contribution from CFC Reserve Fund	2,692,448	2,697,312	2,697,312	2,698,313
Bond Proceeds	83,535,000	0	0	0
Premium on Sale of Bonds	9,012,102	0	0	0
Interest on Time Deposits	116,544	0	2,856	0
Total Revenues and Transfers	**$ 109,581,657**	**$ 16,851,282**	**$ 16,854,247**	**$ 16,869,265**
TOTAL AVAILABLE FUNDS	**$ 124,304,910**	**$ 35,010,183**	**$ 30,466,548**	**$ 30,486,516**
APPROPRIATIONS				
Bond Principal	$ 7,530,000	$ 9,695,000	$ 9,695,000	$ 10,115,000
Bond Interest	5,559,357	7,148,031	7,148,032	6,747,835
Paying Agent Fees	600	600	600	600
Payment to Escrow Agent	91,762,869	0	0	0
Issuance and Other Costs	5,834,133	0	0	0
Arbitrage Consulting and Rebate	5,650	4,300	5,665	4,400
TOTAL APPROPRIATIONS	**$ 110,692,609**	**$ 16,847,931**	**$ 16,849,297**	**$ 16,867,835**
GROSS ENDING BALANCE	**$ 13,612,301**	**$ 18,162,252**	**$ 13,617,251**	**$ 13,618,682**
Bond Reserve Fund	$ 10,875,812	$ 10,335,958	$ 10,335,958	$ 9,973,117
Reserve for Future Payments	2,736,488	7,826,294	3,281,293	3,645,564
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Succeeding Year Principal and Interest	$ 16,843,031	$ 16,862,835	$ 16,862,835	$ 16,873,954

DEBT SERVICE FUND
AIRPORT SYSTEM TAX NOTES, TAXABLE SERIES 2017
SUMMARY OF ADOPTED BUDGET

Description:

The Airport System Revenue Tax Note Debt Service schedule provides for the payment of principal and interest on short-term interim financing issued to complete capital improvements for the San Antonio Airport System. It was created to account for revenues transferred from the Airport System Revenue Fund to pay the principal and interest on the tax notes.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 2,306**	**$ 2,306**	**$ 1,752**	**$ 115,742**
REVENUES				
Contribution from Airport Revenue Fund	$ 1,107,479	$ 1,109,400	$ 1,226,947	$ 1,796,939
Interest on Time Deposits	1,967	0	43	0
Total Revenues and Transfers	**$ 1,109,446**	**$ 1,109,400**	**$ 1,226,990**	**$ 1,796,939**
TOTAL AVAILABLE FUNDS	**$ 1,111,752**	**$ 1,111,706**	**$ 1,228,742**	**$ 1,912,681**
APPROPRIATIONS				
Note Interest	$ 1,108,800	$ 1,108,800	$ 1,108,800	$ 1,677,174
Paying Agent Fees	1,200	600	4,200	4,200
TOTAL APPROPRIATIONS	**$ 1,110,000**	**$ 1,109,400**	**$ 1,113,000**	**$ 1,681,374**
GROSS ENDING BALANCE	**$ 1,752**	**$ 2,306**	**$ 115,742**	**$ 231,306**
Reserve for Future Payments	$ 1,752	$ 2,306	$ 115,742	$ 231,306
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Succeeding Year Principal and Interest	$ 1,108,800	$ 1,108,800	$ 1,677,174	$ 1,675,600

DEBT SERVICE FUND
PASSENGER FACILITY CHARGE AND SUBORDINATE LIEN AIRPORT SYSTEM REVENUE REFUNDING BONDS, SERIES 2012
PASSENGER FACILITY CHARGE AND SUBORDINATE LIEN AIRPORT SYSTEM REVENUE REFUNDING BONDS, SERIES 2019A
PASSENGER FACILITY CHARGE AND SUBORDINATE LIEN AIRPORT SYSTEM REVENUE REFUNDING BONDS, TAXABLE SERIES 2019B
SUMMARY OF ADOPTED BUDGET

Description:

Passenger Facility Charge and Subordinate Lien Airport System Revenue Refunding Bonds, Series 2012, Passenger Facility Charge and Subordinate Lien Airport System Revenue Refunding Bonds, Series 2019A, and Passenger Facility Charge and Subordinate Lien Airport System Revenue Refunding Bonds, Taxable Series 2019B Debt Service Funds were created to account for revenues transferred from the Passenger Facility Charge Revenue Fund. These revenues will pay for principal and interest on these bonds and provide for the bond reserve to pay other costs and expenses.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 3,866,951**	**$ 8,018,561**	**$ 9,105,925**	**$ 9,103,743**
REVENUES				
Contribution from PFC Revenue Fund	$ 11,992,742	$ 11,930,687	$ 11,930,564	$ 11,930,026
Bond Proceeds	100,012,452	0	0	0
Premium on Sale of Bonds	11,379,643	0	0	0
Interest on Time Deposits	46,871	0	2,078	0
Total Revenues and Transfers	**$ 123,431,708**	**$ 11,930,687**	**$ 11,932,642**	**$ 11,930,026**
TOTAL AVAILABLE FUNDS	**$ 127,298,659**	**$ 19,949,248**	**$ 21,038,567**	**$ 21,033,769**
APPROPRIATIONS				
Bond Principal	$ 4,660,000	$ 7,160,000	$ 7,160,000	$ 7,475,000
Bond Interest	2,903,521	4,769,569	4,769,569	4,445,841
Paying Agent Fees	1,700	600	600	600
Payment to Escrow Agent	105,452,308	0	0	0
Issuance and Other Costs	5,169,555	0	0	0
Arbitrage Consulting and Rebate	5,650	2,700	4,655	3,390
TOTAL APPROPRIATIONS	**$ 118,192,734**	**$ 11,932,869**	**$ 11,934,824**	**$ 11,924,831**
GROSS ENDING BALANCE	**$ 9,105,925**	**$ 8,016,379**	**$ 9,103,743**	**$ 9,108,938**
Bond Reserve Fund	$ 7,220,781	$ 6,917,899	$ 6,917,899	$ 6,639,958
Reserve for Future Payments	1,885,144	1,098,480	2,185,844	2,468,980
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Succeeding Year Principal and Interest	$ 11,929,569	$ 11,920,841	$ 11,920,841	$ 11,941,621

DEBT SERVICE FUND
CUSTOMER FACILITY CHARGE REVENUE BONDS, TAXABLE SERIES 2015
SUMMARY OF ADOPTED BUDGET

Description:

The Customer Facility Charge Revenue Bonds, Taxable Series 2015 Debt Service Fund was created to account for revenue transferred from the Customer Facility Charge Revenue Fund. These revenues will pay for principal and interest on these bonds and provide for the bond reserves to pay other costs and expenses.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 12,447,262**	**$ 12,600,667**	**$ 12,495,696**	**$ 12,559,295**
REVENUES				
Contribution from CFC Revenues	$ 7,777,045	$ 7,987,132	$ 7,985,785	$ 8,237,788
Interest on Time Deposits	129,445	0	1,347	0
Total Revenues and Transfers	**$ 7,906,490**	**$ 7,987,132**	**$ 7,987,132**	**$ 8,237,788**
TOTAL AVAILABLE FUNDS	**$ 20,353,752**	**$ 20,587,799**	**$ 20,482,828**	**$ 20,797,083**
APPROPRIATIONS				
Bond Principal	$ 950,000	$ 1,150,000	$ 1,150,000	$ 1,450,000
Bond Interest	6,795,492	6,772,620	6,772,620	6,730,668
TOTAL APPROPRIATIONS	**$ 7,745,492**	**$ 7,922,620**	**$ 7,922,620**	**$ 8,180,668**
Transfers To				
Customer Facility Charge	$ 112,564	$ 0	$ 913	$ 0
TOTAL TRANSFERS	**$ 112,564**	**$ 0**	**$ 913**	**$ 0**
GROSS ENDING BALANCE	**$ 12,495,696**	**$ 12,665,179**	**$ 12,559,295**	**$ 12,616,414**
Bond Reserve Fund	$ 12,208,286	$ 12,208,286	$ 12,208,286	$ 12,208,286
Reserve for Future Payments	287,410	456,893	351,009	408,128
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Succeeding Year Principal and Interest	$ 7,922,620	$ 8,180,668	$ 8,180,668	$ 8,409,147

DEBT SERVICE FUND
MUNICIPAL DRAINAGE UTILITY SYSTEM REVENUE REFUNDING BONDS, SERIES 2013
SUMMARY OF ADOPTED BUDGET

Description:

The Municipal Drainage Utility (Stormwater) System Debt Service Fund includes the issuance of Municipal Drainage Utility (Stormwater) System Revenue Refunding Bonds, Series 2013. The principal and interest is paid from revenues generated in the Municipal Drainage Utility (Stormwater) System Revenue Fund and transferred into this Debt Service Fund.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 3,752,566**	**$ 3,858,003**	**$ 3,854,791**	**$ 3,972,604**
REVENUES				
Contribution from Stormwater Fund	$ 6,640,967	$ 6,673,430	$ 6,673,002	$ 6,679,805
Interest on Time Deposits	20,446	0	428	0
Total Revenues and Transfers	**$ 6,661,413**	**$ 6,673,430**	**$ 6,673,430**	**$ 6,679,805**
TOTAL AVAILABLE FUNDS	**$ 10,413,979**	**$ 10,531,433**	**$ 10,528,221**	**$ 10,652,409**
APPROPRIATIONS				
Bond Principal	$ 4,165,000	$ 4,375,000	$ 4,375,000	$ 4,605,000
Bond Interest	2,392,388	2,178,888	2,178,888	1,954,388
Paying Agent Fees	300	230	230	230
Issuance and Other Costs	1,500	1,500	1,500	1,500
TOTAL APPROPRIATIONS	**$ 6,559,188**	**$ 6,555,618**	**$ 6,555,618**	**$ 6,561,118**
GROSS ENDING BALANCE	**$ 3,854,791**	**$ 3,975,815**	**$ 3,972,604**	**$ 4,091,291**
Reserve for Future Payments	$ 3,854,791	$ 3,975,815	$ 3,972,604	$ 4,091,291
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Succeeding Year Principal and Interest	$ 6,553,888	$ 6,559,388	$ 6,559,388	$ 6,558,263

DEBT SERVICE FUND
PARKING SYSTEM
TAXABLE GENERAL IMPROVEMENT REFUNDING BONDS, SERIES 2020
SUMMARY OF ADOPTED BUDGET

Description:

This Parking Facilities Debt Service schedule includes Taxable General Improvement Refunding Bonds, Series 2020. The principal and interest is paid from revenues generated in the Parking Revenue Fund and transferred into the Debt Service Fund.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 330,099**	**$ 754,314**	**$ 745,157**	**$ 1,267,288**
REVENUES				
Contribution from Parking Revenue Fund	$ 1,893,741	$ 2,108,625	$ 2,108,506	$ 1,587,422
Interest on Time Deposits	5,165	0	119	0
Proceeds of Bond Issuance	6,275,000	0	0	0
Total Revenues and Transfers	**$ 8,173,906**	**$ 2,108,625**	**$ 2,108,625**	**$ 1,587,422**
TOTAL AVAILABLE FUNDS	**$ 8,504,005**	**$ 2,862,939**	**$ 2,853,782**	**$ 2,854,710**
APPROPRIATIONS				
Bond Principal	$ 1,215,000	$ 1,560,000	$ 1,560,000	$ 1,565,000
Bond Interest	187,060	26,494	26,494	20,038
Payment to Escrow Agent	6,238,836	0	0	0
Cost of Bond Sale	117,202	0	0	0
Paying Agent Fees	750	750	0	0
TOTAL APPROPRIATIONS	**$ 7,758,848**	**$ 1,587,244**	**$ 1,586,494**	**$ 1,585,038**
GROSS ENDING BALANCE	**$ 745,157**	**$ 1,275,696**	**$ 1,267,288**	**$ 1,269,672**
Reserve for Future Payments	$ 745,157	$ 1,275,696	$ 1,267,288	$ 1,269,672
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Succeeding Year Principal and Interest	$ 1,586,494	$ 1,585,038	$ 1,585,038	$ 1,583,438

DEBT SERVICE FUND
SOLID WASTE MANAGEMENT
GENERAL IMPROVEMENT REFUNDING BONDS, SERIES 2020
GENERAL IMPROVEMENT AND REFUNDING BONDS, SERIES 2016
GENERAL IMPROVEMENT AND REFUNDING BONDS, SERIES 2015
GENERAL IMPROVEMENT AND REFUNDING BONDS, SERIES 2014
CERTIFICATES OF OBLIGATION, SERIES 2018
CERTIFICATES OF OBLIGATION, SERIES 2017
CERTIFICATES OF OBLIGATION, SERIES 2016
SUMMARY OF ADOPTED BUDGET

Description:

This Solid Waste Debt Service schedule includes the General Improvement Refunding Bonds, Series 2020, General Improvement and Refunding Bonds, Series 2016, General Improvement and Refunding Bonds, Series 2015, General Improvement and Refunding Bonds, Series 2014, Certificates of Obligation, Series 2018, Certificates of Obligation, Series 2017 and Certificates of Obligation, Series 2016. The principal and interest is paid from revenues generated in the Solid Waste Management Fund and transferred into the Debt Service Fund.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 507,044**	**$ 520,380**	**$ 700,867**	**$ 714,347**
REVENUES				
Contribution from Solid Waste Management Fund	$ 3,133,288	$ 2,976,194	$ 2,975,979	$ 2,973,606
Interest on Time Deposits	8,299	0	216	0
Proceeds of Bond Issuance	125,000	0	0	0
Premium on Bonds	5,819	0	0	0
Total Revenues and Transfers	**$ 3,272,406**	**$ 2,976,194**	**$ 2,976,194**	**$ 2,973,606**
TOTAL AVAILABLE FUNDS	**$ 3,779,450**	**$ 3,496,574**	**$ 3,677,061**	**$ 3,687,953**
APPROPRIATIONS				
Bond Principal	$ 1,340,000	$ 1,405,000	$ 1,405,000	$ 1,480,000
Bond Interest	1,607,841	1,557,714	1,557,714	1,487,594
Payment to Escrow	130,063	0	0	0
Issuance and Other Costs	679	0	0	0
TOTAL APPROPRIATIONS	**$ 3,078,583**	**$ 2,962,714**	**$ 2,962,714**	**$ 2,967,594**
GROSS ENDING BALANCE	**$ 700,867**	**$ 533,860**	**$ 714,347**	**$ 720,359**
Reserve for Future Payments	$ 700,867	$ 533,860	$ 714,347	$ 720,359
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Succeeding Year Principal and Interest	$ 2,962,714	$ 2,967,593	$ 2,967,593	$ 2,958,257

DEBT SERVICE FUND
DEVELOPMENT SERVICES - ENTERPRISE LAND MANAGEMENT
CERTIFICATES OF OBLIGATION, SERIES 2019
SUMMARY OF ADOPTED BUDGET

Description:

The Development Services Debt Service schedule includes the Certificates of Obligation, Series 2019. It was established to account for the issuance of Certificates of Obligation for the purpose of providing funding for the modernization of permitting and code enforcement software systems. The principal and interest is paid from Development Services and transferred into this Debt Service Fund.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ 48,166**	**$ 7,464**	**$ 202,422**	**$ 202,422**
REVENUES				
Contribution from Development Services Fund	$ 460,021	$ 475,200	$ 475,145	$ 475,117
Interest on Time Deposits	970	0	55	0
Total Revenues and Transfers	**$ 460,991**	**$ 475,200**	**$ 475,200**	**$ 475,117**
TOTAL AVAILABLE FUNDS	**$ 509,157**	**$ 482,664**	**$ 677,622**	**$ 677,539**
APPROPRIATIONS				
Bond Principal	$ 190,000	$ 200,000	$ 200,000	$ 210,000
Bond Interest	116,735	275,200	275,200	265,200
TOTAL APPROPRIATIONS	**$ 306,735**	**$ 475,200**	**$ 475,200**	**$ 475,200**
GROSS ENDING BALANCE	**$ 202,422**	**$ 7,464**	**$ 202,422**	**$ 202,339**
Reserve for Future Payments	$ 202,422	$ 7,464	$ 202,422	$ 202,339
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Succeeding Year Principal and Interest	$ 475,200	$ 475,200	$ 626,044	$ 633,700

DEBT SERVICE FUND
EQUIPMENT RENEWAL AND REPLACEMENT
CERTIFICATES OF OBLIGATION, SERIES 2018
SUMMARY OF ADOPTED BUDGET

Description:

This Equipment Renewal and Replacement Fund Debt Service schedule includes the Certificates of Obligation, Series 2018. The principal and interest is paid from revenues generated in the Equipment Renewal and Replacement Fund and transferred into the Debt Service Fund.

	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	ADOPTED FY 2022
AVAILABLE FUNDS				
Beginning Balance	**$ (41,020)**	**$ 0**	**$ (39,385)**	**$ 30,224**
REVENUES				
Contribution from Equipment Renewal and Replacement Fund	$ 414,645	$ 416,395	$ 486,002	$ 417,770
Interest on Time Deposits	267	0	1	
Total Revenues and Transfers	**$ 414,912**	**$ 416,395**	**$ 486,003**	**$ 417,770**
TOTAL AVAILABLE FUNDS	**$ 373,892**	**$ 416,395**	**$ 446,618**	**$ 447,993**
APPROPRIATIONS				
Bond Principal	$ 165,000	$ 175,000	$ 175,000	$ 185,000
Bond Interest	248,277	241,395	241,395	232,645
TOTAL APPROPRIATIONS	**$ 413,277**	**$ 416,395**	**$ 416,395**	**$ 417,645**
GROSS ENDING BALANCE	**$ (39,385)**	**$ 0**	**$ 30,224**	**$ 30,349**
Reserve for Future Payments	$ (39,385)	$ 0	$ 30,224	$ 30,349
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Succeeding Year Principal and Interest	$ 416,395	$ 417,645	$ 417,645	$ 418,395

Grants Summary

FY 2022 GRANT SUMMARY BY DEPARTMENT

PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2022*	CITY MATCH	FY 2022 POSITIONS
Airport						
American Rescue Plan Act - Airport	15,574,326	0	0	15,574,326	0	0
Coronavirus Response and Relief Supplemental Appropriations (CRRSA) - Aviation - Operating	1,965,591	0	0	1,965,591	0	0
Airport	**$17,539,917**	**$0**	**$0**	**$17,539,917**	**$0**	**0**
American Rescue Plan Act - Fiscal Recovery						
Transfer to Arts and Culture for Revenue loss Recovery	2,645,193	0	0	2,645,193	0	0
Transfer to General Fund for Revenue loss Recovery	30,000,000	0	0	30,000,000	0	0
Transfer to Hotel Occupancy Tax Fund for Revenue loss Recovery	35,603,945	0	0	35,603,945	0	0
American Rescue Plan Act - Fiscal Recovery	**$68,249,138**	**$0**	**$0**	**$68,249,138**	**$0**	**0**
City Attorney						
Community Development Block Grant - Legal Administration	241,683	0	0	241,683	0	2
City Attorney	**$241,683**	**$0**	**$0**	**$241,683**	**$0**	**2**
Convention and Sports Facilities						
Carver Contribution and Trust Fund - Donation	0	0	221,967	221,967	327,627	7
Convention and Sports Facilities	**$0**	**$0**	**$221,967**	**$221,967**	**$327,627**	**7**
Development Services (Code Enforcement)						
Community Development Block Grant - Code Enforcement Activities	125,000	0	0	125,000	0	2
Development Services (Code Enforcement)	**$125,000**	**$0**	**$0**	**$125,000**	**$0**	**2**

*** Note: Amounts reflected within the Grant Summary reflect grants received as of July 2021 and are subject to change.**

FY 2022 GRANT SUMMARY BY DEPARTMENT

PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2022*	CITY MATCH	FY 2022 POSITIONS
Fire						
2020 Regional Catastrophic Preparedness Grant	384,861	0	0	384,861	79,972	0
2020 State Homeland Security Program (SHSP)	284,824	0	0	284,824	0	0
2020 Urban Area Security Initiative (UASI)	1,929,666	0	0	1,929,666	0	0
2021 Regional Catastrophic Preparedness Grant	575,000	0	0	575,000	115,000	1
2021 State Homeland Security Program (SHSP)	819,638	0	0	819,638	0	0
2021 Urban Area Security Initiative (UASI)	2,673,150	0	0	2,673,150	0	1
2022 Emergency Management Performance Grant	139,887	0	0	139,887	139,887	1
EMS - Relief Fund for Healthcare Providers	289,270	0	0	289,270	0	0
Health Implementation Plan - COVID-19 Mass Vaccinations	721,839	0	0	721,839	0	0
Health Implementation Plan - Homebound Vaccinations	677,242	0	0	677,242	0	0
Southwest Texas Regional Advisory Council (STRAC)	0	0	36,667	36,667	0	0
Southwest Texas Regional Advisory Council (STRAC) - Haven for Hope	0	0	75,282	75,282	0	0
Southwest Texas Regional Advisory Council (STRAC) - Program for Intensive Care Coordination (PICC)	0	0	79,944	79,944	0	0
Southwest Texas Regional Advisory Council (STRAC) - Texas Targeted Opioid Response (TTOR)	0	0	309,714	309,714	0	0
Southwest Texas Regional Advisory Council (STRAC) - Texas Targeted Opioid Response Medication Assisted Treatment (TTOR-MAT)	0	0	456,876	456,876	0	0
Fire	**$8,495,377**	**$0**	**$958,483**	**$9,453,860**	**$334,859**	**3**

*** Note: Amounts reflected within the Grant Summary reflect grants received as of July 2021 and are subject to change.**

FY 2022 GRANT SUMMARY BY DEPARTMENT

PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2022*	CITY MATCH	FY 2022 POSITIONS
Health						
Air Monitoring Texas Commission on Environmental Quality (TCEQ)	214,897	0	0	214,897	0	0
Air Monitoring Whole Air	335,411	0	0	335,411	0	5
American Rescue Plan Act - COVID-19 Health Disparities	13,846,251	0	0	13,846,251	0	0
COVID-19 REACH Supplemental #2	209,880	0	0	209,880	0	0
Diabetes Prevention and Control	0	125,000	0	125,000	0	0
Federal Immunizations Program	2,583,239	0	0	2,583,239	0	30
Flu Surveillance	0	5,000	0	5,000	0	0
Head Start Avance	0	0	31,000	31,000	6,200	0
Head Start COSA	0	0	273,740	273,740	68,435	2
Health Implementation Plan - COVID-19 ELC Epi	910,202	0	0	910,202	0	0
Health Implementation Plan - COVID-19 ELC Lab	728,161	0	0	728,161	0	0
Health Implementation Plan - COVID-19 Health Literacy	1,999,967	0	0	1,999,967	0	0
Health Implementation Plan - COVID-19 Immunizations Round 3	2,796,150	0	0	2,796,150	0	0
Health Implementation Plan - COVID-19 Immunizations Round 4	5,361,740	0	0	5,361,740	0	0
Health Implementation Plan - COVID-19 Public Health Workforce	875,000	0	0	875,000	0	0
Health Implementation Plan - Strategic Growth Plan	0	0	0	0	3,897,984	0
Healthy Start Initiative	980,000	0	0	980,000	0	12
Healthy Texas Babies	117,500	0	0	117,500	0	1
HIV Surveillance Program	0	178,966	0	178,966	0	3
Inner City School Immunization Project	0	594,495	8,855	603,350	0	9
Local Public Health Services - (Triple O)	126,004	100,052	0	226,056	0	4
Maternal and Child Health (WIC)	0	185,000	0	185,000	0	4
Medicaid Waiver 1115	6,595,609	0	0	6,595,609	0	82
MILK Sample Lab Test	0	89,714	0	89,714	0	0
Parent/Child Incorporated Head Start	0	0	48,960	48,960	9,792	0
Pathway to Prevention	200,000	0	0	200,000	0	2
PHEP BIO Terrorism	1,034,437	0	0	1,034,437	103,444	12
PHEP Citi Readiness Initiative	227,862	0	0	227,862	22,786	2
PHEP: Laboratory Response Network	249,447	0	0	249,447	24,945	2
REACH Healthy Neighborhoods	792,000	0	0	792,000	0	14
Safe Neighborhoods	128,665	0	0	128,665	0	2
STD EHE Ending HIV Stigma	849,771	0	0	849,771	0	7

*** Note: Amounts reflected within the Grant Summary reflect grants received as of July 2021 and are subject to change.**

FY 2022 GRANT SUMMARY BY DEPARTMENT

PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2022*	CITY MATCH	FY 2022 POSITIONS
Health						
STD Staff Support	884,776	0	250,000	1,134,776	0	13
Surveillance Epidemiology	0	136,563	0	136,563	0	2
TB Prevention and Control - State	0	599,369	0	599,369	119,874	5
TB Prevention Special Projects - Federal	318,216	0	0	318,216	63,643	6
TB Waiver Project	828,517	0	0	828,517	0	9
Texas Asthma Control Program	215,000	0	0	215,000	0	2
Title V Dental	200,000	0	0	200,000	0	1
WIC	6,107,243	0	0	6,107,243	0	73
Health	**$49,715,945**	**$2,014,159**	**$612,555**	**$52,342,659**	**$4,317,103**	**304**
Human Services						
American Rescue Plan Act - Head Start	2,679,150	0	0	2,679,150	0	0
Aspen Institute - Youth Opportunity Forum	0	0	66,667	66,667	0	1
Child Care Services Grant	66,733,014	8,271,750	0	75,004,764	3,622,287	75
Cities for Financial Empowerment	80,000	0	0	80,000	0	0
Community Development Block Grant - Financial Education	200,000	0	0	200,000	0	1
Community Development Block Grant - Housing Supportive Services	400,000	0	0	400,000	0	0
Community Services Block Grant (CSBG)	2,051,128	0	0	2,051,128	0	26
Early Head Start	2,088,474	0	522,119	2,610,593	0	6
Early Head Start - Child Care Partnership	3,017,836	0	745,561	3,763,397	0	16
Emergency Solutions Grant	1,117,308	0	0	1,117,308	0	2
Head Start 2021-2022 COVID-19	603,211	0	0	603,211	0	0
Head Start 2021-2023 COVID-19	882,356	0	0	882,356	0	0
Head Start Program	25,239,066	0	6,309,767	31,548,833	0	100
Housing Opportunities for Persons with AIDS	2,295,029	0	0	2,295,029	0	1
Recovery and Resiliency - Housing Security Financial Recovery Hub	202,162	0	0	202,162	0	0
Recovery and Resiliency - Housing Security Homeless Shelter	11,308,480	0	0	11,308,480	0	0
Senior Nutrition Program	2,081,528	6,472	0	2,088,000	1,200,000	15
Texas Congregate Meal Initiative Pilot	0	0	6,429	6,429	0	0
Texas Homeless Housing and Services Program - Homeless Youth Set-Aside	0	249,166	0	249,166	0	0
Human Services	**$120,978,742**	**$8,527,388**	**$7,650,543**	**$137,156,673**	**$4,822,287**	**243**

*** Note: Amounts reflected within the Grant Summary reflect grants received as of July 2021 and are subject to change.**

FY 2022 GRANT SUMMARY BY DEPARTMENT

PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2022*	CITY MATCH	FY 2022 POSITIONS
Library						
Friends of the SA Public Library - Donation	0	0	100,000	100,000	0	0
Miscellaneous Gifts	0	0	75,000	75,000	0	0
SA Public Library Foundation - Donation	0	0	750,000	750,000	0	0
Library	**$0**	**$0**	**$925,000**	**$925,000**	**$0**	**0**
Municipal Court						
Truancy Intervention and Prevention Program	0	648,795	0	648,795	0	12
Municipal Court	**$0**	**$648,795**	**$0**	**$648,795**	**$0**	**12**
Neighborhood and Housing Services						
American Rescue Plan Act - Emergency Rental Assistance	36,100,000	0	0	36,100,000	0	0
American Rescue Plan Act - Home Investment Partnerships Program (HOME) Grant	20,042,085	0	0	20,042,085	0	0
Community Development Block Grant - Administration	2,408,317	0	0	2,408,317	0	22
Community Development Block Grant - Emergency Housing Assistance	1,050,000	0	0	1,050,000	0	0
Community Development Block Grant - Fair Housing Administration	350,000	0	0	350,000	0	5
Community Development Block Grant - Housing Program	10,360,271	0	0	10,360,271	0	7
Home Investment Partnerships Program (HOME) Grant	8,012,709	0	0	8,012,709	0	6
Home Investment Partnerships Program (HOME) Grant Administration	490,000	0	0	490,000	0	0
Housing Counseling Grant	29,431	0	0	29,431	0	0
Lead Hazard Reduction Demonstration Grant	1,314,286	0	0	1,314,286	350,000	2
Neighborhood and Housing Services	**$80,157,099**	**$0**	**$0**	**$80,157,099**	**$350,000**	**42**
Parks and Recreation						
Community Development Block Grant - Community Extended Hours	74,140	0	0	74,140	0	0
Community Development Block Grant - Summer Youth Program	273,282	0	0	273,282	0	0
Summer Food Service Program	1,214,140	0	0	1,214,140	0	0
Parks and Recreation	**$1,561,562**	**$0**	**$0**	**$1,561,562**	**$0**	**0**

*** Note: Amounts reflected within the Grant Summary reflect grants received as of July 2021 and are subject to change.**

FY 2022 GRANT SUMMARY BY DEPARTMENT

PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2022*	CITY MATCH	FY 2022 POSITIONS
Police						
FY 2020 Community Oriented Policing Services (COPS) Hiring Program	1,165,128	0	0	1,165,128	1,884,640	25
FY 2020 High Intensity Drug Trafficking Area Grant	274,202	0	0	274,202	0	0
FY 2021 High Intensity Drug Trafficking Area Grant	1,208,730	0	0	1,208,730	0	17
FY 2021-2022 Ticketing Aggressive Cars and Trucks (TACT)	292,847	0	0	292,847	31,382	0
FY 2022 High Intensity Drug Trafficking Area Grant	807,090	0	0	807,090	0	0
FY 2022 Human Trafficking	180,803	0	0	180,803	77,352	0
FY 2022 Regional Automobile Crimes Task Force	0	750,050	0	750,050	2,898,586	9
FY 2022 Selective Traffic Enforcement Program (STEP)	900,000	0	0	900,000	342,500	0
FY 2023 Regional Automobile Crimes Task Force	0	68,186	0	68,186	263,508	0
Justice Assistance Grant (JAG)	321,993	0	0	321,993	5,910	2
Supporting Victims of Gang Violence	120,321	0	0	120,321	0	2
The Justice and Mental Health Collaboration Program	299,066	0	0	299,066	75,952	0
Police	**$5,570,180**	**$818,236**	**$0**	**$6,388,416**	**$5,579,830**	**55**
Public Works						
Congestion Mitigation and Air Quality - Traffic Signal Optimization Program	96,000	0	0	96,000	24,000	0
Intelligent Traffic System	1,600,000	0	0	1,600,000	400,000	0
Traffic Signal Controllers	698,112	0	0	698,112	174,528	0
Public Works	**$2,394,112**	**$0**	**$0**	**$2,394,112**	**$598,528**	**0**
Transportation						
Alamo Area Metropolitan Planning Organization (AAMPO) - Corridor Mobility Planning	683,459	0	0	683,459	170,865	0
Congestion Mitigation and Air Quality - Clean Air Educational	108,000	0	0	108,000	27,000	0
TxDOT - Transportation Demand Management Program	300,000	0	0	300,000	75,000	0
Transportation	**$1,091,459**	**$0**	**$0**	**$1,091,459**	**$272,865**	**0**
Grand Total	**$356,120,214**	**$12,008,578**	**$10,368,548**	**$378,497,340**	**$16,603,099**	**670**

*** Note: Amounts reflected within the Grant Summary reflect grants received as of July 2021 and are subject to change.**

CITY SERVICE PLANS

City Service Plans Overview

CITY SERVICE PLANS OVERVIEW

In the following section, individual City departments are alphabetically presented. In the beginning of each department section, a functional organizational chart summarizes the major activities within the department. In addition, each department cover page includes a breakout of all sources of funding and the total number of authorized positions in the department.

Each department's Adopted Budget begins with the department's mission statement, followed by its department work plan. The work plans are intended to help focus the Department's efforts in support of the overall City goals as summarized at the beginning of this document. In addition, Performance Measures are developed and tracked to help align the department's mission and strategy into a comprehensive operating plan.

Next, a detailed summary of the department's operating expenditures and staffing levels over a three-year period is illustrated. Included in this table are department actual expenditures for FY 2020, the budget adopted by City Council in FY 2021, a re-estimate of department spending levels in relation to what was budgeted for FY 2021, and an Adopted Budget number which includes all adopted redirection/reductions, improvements, and mandates for FY 2022. For each year, the department's actual expenditures, revised budget, re-estimate, and Adopted Budget are compared and tracked in five major spending categories. These categories include Personal Services, Contractual Services, Commodities, Other Expenditures, and Capital Outlay. In addition, the table also shows the number of authorized positions and full-time equivalents (FTE's) in the department's operating budget.

Finally, when applicable, the departmental appropriations section includes information on grants. A grant summary page will summarize all grants received by the department. Next, each grant information sheet provides a brief synopsis of the grant program, followed by the most current grant total allocation award and City matching requirements. The grant sheet also displays the budget information and FTE's over a three-year period.

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Departmental Summaries

311 CUSTOMER SERVICE

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	52	3,735,217
Total Funding	**52**	**$3,735,217**

MISSION STATEMENT

THE MISSION OF THE OFFICE OF 311 CUSTOMER SERVICE IS TO DELIVER EXCELLENT CUSTOMER SERVICE THROUGH THE CITY'S ENGAGEMENT CHANNELS INCLUDING THE 311 CALL CENTER, WEB PORTAL, AND MOBILE APP.

PROGRAM INFORMATION

311 Customer Service is responsible for providing excellent customer service to residents requesting non-emergency City services and information. 311 Customer Services provides general City information for all departments and local organizations. 311 Customer Services also facilitates services provided by City departments including Animal Care Services, Development Services/Code Enforcement, Metro Health, Parks and Recreation, Solid Waste Management and Transportation & Capital Improvements.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Citywide Goal: San Antonio will provide the institutional foundation to support the government and promote public trust and awareness.

Enhance resident's interactions and experience across the City organization so that we ensure a consistent level of customer service

- Standardize performance metrics at three largest contact centers in COSA (311, Municipal Courts, and Development Services)
- Implement Interactive Voice Recognition and Natural Language System to support access to COSA information and services
- Implement a quality assurance program to ensure high level of customer service soft skills
- Implement after call survey for 311 Call Center
- Reinforce importance of departments adhering to Service Level Agreements (SLA) and case documentation

Citywide Goal: San Antonio will be a safe and clean community.

Enable and empower residents to become active participants in maintaining the safety and cleanliness of their community by increasing utilization of self service channels

- Educate and inform residents on city processes to support their engagement and services by the City
- Increase utilization of existing channels including 311 web portal and mobile app
- Execute marketing campaign for 311 and all available channels

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
311 Phone Calls Handled	712,023	713,330	743,324	873,908
Answer Rate (% of calls answered)	87%	90%	81%	96%
Service Level (% of calls answered within 45 seconds)	60%	70%	50%	80%

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	2,200,324	2,632,231	2,573,067	3,020,702
CONTRACTUAL SERVICES	31,008	2,286	1,754	155,808
COMMODITIES	5,419	4,115	4,072	8,889
SELF INSURANCE/OTHER	659,039	366,139	364,738	512,018
CAPITAL OUTLAY	18,465	8,465	8,465	37,800
TOTAL EXPENDITURES	**$2,914,255**	**$3,013,236**	**$2,952,096**	**$3,735,217**
Authorized Positions	**45**	**45**	**45**	**52**

CITY OF SAN ANTONIO
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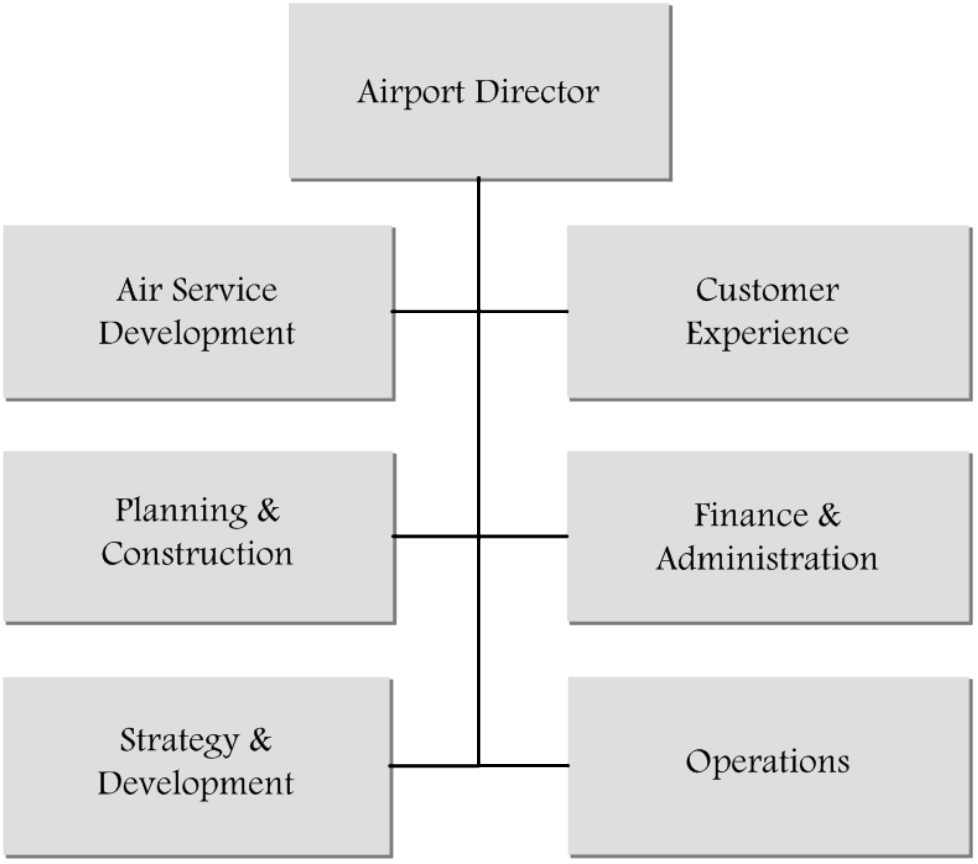
AIRPORT



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
Airport Operating & Maintenance Fund	501	105,966,633
Passenger Facility Charge Fund	0	18,898,362
Customer Facility Charge Fund	0	13,075,053
Capital Projects	0	66,609,000
Grants	0	17,539,917
Total Funding	**501**	**$222,088,965**

Total Airport Operating and Maintenance Fund FY 2022 Adopted Budget is $ 123,506,550 of which $ 17,539,917 is transferred from the grant.

MISSION STATEMENT

EMPOWERED, PROFESSIONAL TEAM PROVIDING OPTIMAL AIR SERVICE AND A PHENOMENAL CUSTOMER EXPERIENCE.

PROGRAM INFORMATION

The Airport Department operates the City's two airports, San Antonio International Airport and Stinson Municipal Airport, which provide both commercial and general aviation services through an enterprise fund supported entirely by tenant rents, user fees, and commercial revenues. Departmental responsibilities include airport operations, facility maintenance, vehicle and fleet maintenance, planning and development of airport facilities, airport security, fire protection, financial, property and procurement administration, and marketing and community affairs including air service and economic development.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Citywide Goal: San Antonio will promote its unique resources to become a premier visitor and convention destination.

Implement the Strategic Development Plan (SDP) by December 2023

- Initiate work to implement projects and programs identified in the SDP by December 2022
- Continue expanding current infrastructure to support growth in Terminals A and B and extend the life of supporting facilities and systems as outlined in SDP by November 2022

Provide the highest level of service which will produce a satisfaction rating of 4.5 on 5 points scale as measured by Airports Council International - North America (ACI-NA) by September 2022

- Develop a Terminal Management team to provide high level of service to passengers by December 2021
- Complete the installation of Smart Restrooms technology, which tracks, audits, and reports restroom usage, cleanliness, and customer feedback, allowing staff to address issues timelier by December 2021
- Elevate marketing opportunities to support branding of the airport system and its air service and reflecting on the vibrancy of our community by September 2022

Optimize air service by December 2023

- Elevate marketing opportunities to support branding of the airport system and its air service and leveraging relationships within the region by December 2022
- Retain, expand, and attract new air service by December 2023

Diversify revenue streams to increase non-aeronautical revenue by December 2023

- Explore and implement new programs for parking and concessionaire program such as a pre-booking system by December 2022

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
Airport Overall Customer Satisfaction	4.39*	4.00	4.39*	4.40
Debt Service Coverage	2.30x*	2.26x	2.35x*	3.12x
Airport Operating Cost per Enplaned Passenger	22.45*	29.84	21.70*	15.63
% of Non-Airline Revenues	58%*	42%	59%*	60%
Parking and Concession Revenue per Enplaned Passenger	11.49*	9.61	10.69*	9.70
Passenger Airline Cost per Enplaned Passenger	10.73*	17.59	10.08*	8.28

*Impacted as a result of COVID-19

AIRPORT OPERATING & MAINTENANCE FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	36,022,414	37,197,669	36,449,436	39,704,354
CONTRACTUAL SERVICES	15,970,219	17,734,648	18,315,013	27,289,571
COMMODITIES	1,490,769	2,089,997	2,005,383	2,512,763
SELF INSURANCE/OTHER	8,103,405	8,680,126	9,325,213	10,313,109
CAPITAL OUTLAY	1,211,102	1,888,066	1,861,205	3,539,050
TRANSFERS	29,989,503	22,980,684	29,450,934	40,147,703
TOTAL EXPENDITURES	**$92,787,412**	**$90,571,190**	**$97,407,184**	**$123,506,550**
Authorized Positions	**499**	**499**	**499**	**501**

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2022	CITY MATCH
American Rescue Plan Act - Airport	15,574,326	0	0	15,574,326	0
Coronavirus Response and Relief Supplemental Appropriations (CRRSA) - Aviation - Operating	1,965,591	0	0	1,965,591	0
TOTAL	**$17,539,917**	**$0**	**$0**	**$17,539,917**	**$0**

GRANT NAME: *American Rescue Plan Act - Airport*

PROGRAM INFORMATION

The City of San Antonio is the grantee for the America Rescue Plan Act - Airport Grant awarded by the Federal Government. This funding was provided by the third COVID federal relief bill.

*Grant transfer is to the Airport Operating and Management Fund and is reflected in the FY 2022 Adopted Expenditures by Classification.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$0	$15,574,326
TOTAL FUNDING	**$0**	**$0**	**$15,574,326**
EXPENDITURES			
Transfer	$0	$0	$15,574,326
TOTAL EXPENDITURES	**$0**	**$0**	**$15,574,326**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *Coronavirus Response and Relief Supplemental Appropriations (CRRSA) - Aviation - Operating*

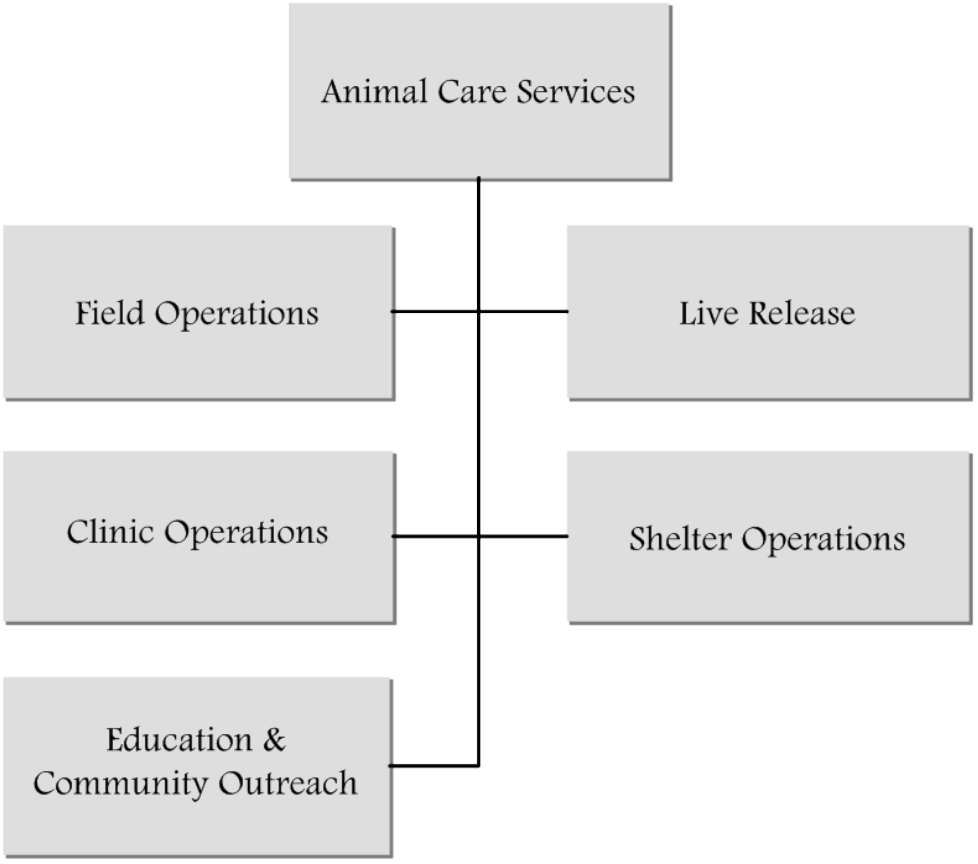
PROGRAM INFORMATION

The City of San Antonio is the grantee for the Coronavirus Response and Relief Supplemental Appropriations (CRRSA) - Aviation - Operating Grant awarded by the Federal Government. This funding was provided by the second COVID federal relief bill.

*Grant transfer is to the Airport Operating and Management Fund and is reflected in the FY 2022 Adopted Expenditures by Classification.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$8,118,755	$1,965,591
TOTAL FUNDING	**$0**	**$8,118,755**	**$1,965,591**
EXPENDITURES			
Personnel Services	$0	$2,620,012	$0
Contractual Services	$0	$3,995,433	$0
Commodities	$0	$661,743	$0
Self-Insurance/Other	$0	$116,930	$0
Capital Outlay	$0	$724,636	$0
Transfer	$0	$0	$1,965,591
TOTAL EXPENDITURES	**$0**	**$8,118,754**	**$1,965,591**
Authorized Positions	**0**	**0**	**0**

ANIMAL CARE SERVICES



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	164	18,497,776
Total Funding	**164**	**$18,497,776**

MISSION STATEMENT

ANIMAL CARE SERVICES' MISSION IS TO ENCOURAGE RESPONSIBLE PET OWNERSHIP BY PROMOTING AND PROTECTING THE HEALTH, SAFETY, AND WELFARE OF THE RESIDENTS AND PETS OF SAN ANTONIO THROUGH EDUCATION, ENFORCEMENT, AND COMMUNITY PARTNERSHIP.

PROGRAM INFORMATION

Animal Care Services is responsible for protecting the health and safety of the residents and pets of San Antonio. The Department accomplishes this objective through the following four priorities: (1) enhanced enforcement of existing laws and codes; (2) controlling the stray animal population; (3) increasing the Department's live release rate; and (4) engaging and educating the community.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Citywide Goal: San Antonio will be a safe and clean community.

Reduce citation recidivism by one third in areas with a combined Equity Atlas score of 7 or higher by September 2024

- Implement a case management program to assist residents with coming into compliance by September 2022
- Modify law enforcement operations to better integrate with the "case management" approach to service delivery by September 2023
- Identify, secure, and utilize additional resources needed to achieve the objective by September 2024

Citywide Goal: San Antonio will provide the institutional foundation to support the government and promote public trust and awareness.

Create a new strategic plan that is adopted by City Council by September 2023

- Comprehensively assess the Animal Care Services (ACS) operations of today and how ACS compares to industry peers by May 2022
- Develop prioritized goals to be achieved within the next ten years by January 2023
- Develop a plan adopted by City Council for achieving the prioritized goals within the next ten years by September 2023

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
Animals Impounded	27,194*	28,130	24,546*	30,000
Live Release Rate	92.1%*	90.0%	91.3%*	90.0%
Pets Returned to Owners	7,327*	7,100	6,518*	7,750
Microchips Implanted	14,193*	15,000	12,719*	17,250
Follow-up Field Visits and Investigations	37,889*	29,795	29,573*	34,160
Initial Responses to 311 Service Requests	70,707*	71,205	68,406*	89,840
Spay/Neuter Surgeries Performed	31,890*	36,955	35,543*	45,088

*Impacted as a result of COVID-19

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	9,040,558	9,763,769	9,557,537	11,114,654
CONTRACTUAL SERVICES	2,685,300	2,723,533	2,656,832	2,925,676
COMMODITIES	1,048,697	1,224,063	1,200,873	1,413,937
SELF INSURANCE/OTHER	2,342,332	2,360,931	2,480,497	2,721,502
CAPITAL OUTLAY	260,099	59,252	140,374	322,007
TOTAL EXPENDITURES	**$15,376,986**	**$16,131,548**	**$16,036,113**	**$18,497,776**
Authorized Positions	**143**	**154**	**154**	**164**

CITY OF SAN ANTONIO
TEXAS
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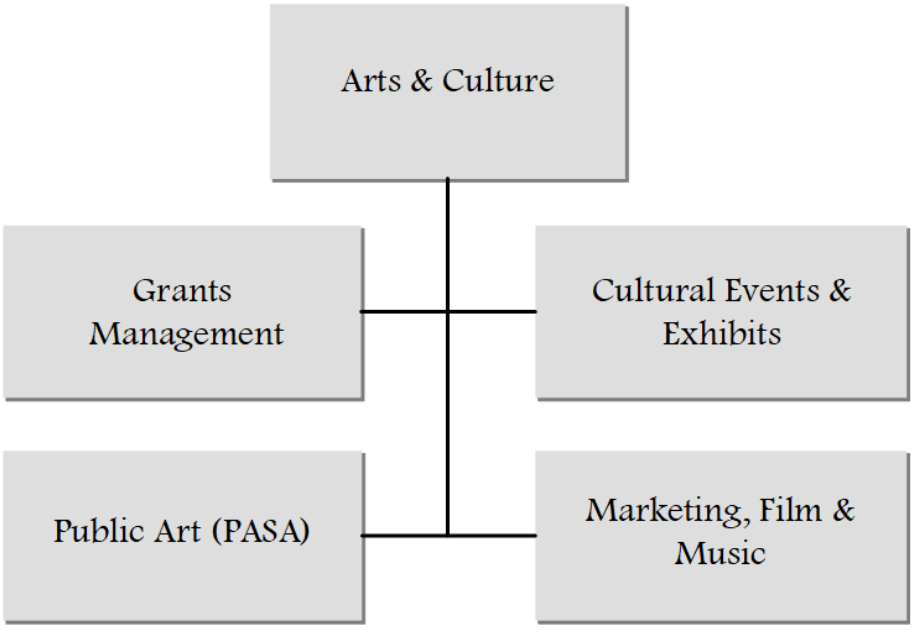
ARTS & CULTURE



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
Arts & Culture Fund	14	10,285,161
Public Art San Antonio	6	682,718
Film Commission (Community & Visitor Facilities Fund)	1	169,266
Total Funding	**21**	**$11,137,145**

MISSION STATEMENT

TO ENRICH QUALITY OF LIFE BY LEADING AND INVESTING IN SAN ANTONIO'S ARTS AND CULTURE.

PROGRAM INFORMATION

The Department of Arts & Culture advocates for the growth of the local creative industry by increasing awareness of the impact and value of arts and culture to the city. The Department of Arts & Culture advocates for the enrichment of the quality of life for San Antonio's residents and visitors. Helping to make San Antonio an exciting place to live and visit, the Department develops and markets a wide range of programs and events.

The Department is funded by the Hotel Occupancy Tax and invests in San Antonio's creative economy by distributing funds through a public process that supports San Antonio's arts and cultural institutions, events, programming and local artists. Department curated cultural events and exhibits connect and engage San Antonio residents and visitors with local artists, enriching the quality of life in San Antonio. Public art is facilitated to enhance the visual environment and connects the community through exhibits and presentations. The Music Office works to promote and grow the vast musical talent in the City and the San Antonio Film Commission is a go-to resource for filmmakers to promote the art and craft of moviemaking in San Antonio. The Department's policies and procedures are advised by the San Antonio Arts Commission, whose members are appointed by City Council and the Mayor.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Citywide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

Implement 2017 - 2022 Public Art Plan as part of the 2017 - 2022 Bond Program

- Complete public art projects in all ten Council districts

Citywide Goal: San Antonio will be a city that maximizes its residents' well-being and human potential while capitalizing on its cultural diversity.

Improve application submission by 20% for artists of color/low income by end of FY 2024

- Increase accessibility for artists by re-evaluating application questions

Increase attendance by 10% to events and exhibits by the end of 2024, to bring awareness of diversity of cultures and talent of artists, particularly artists of color, women, LGBTQIA+, and veteran artists

- Develop and implement marketing campaign
- Implement gallery check-in system to track attendance
- Host six exhibits at City owned galleries between Fall 2021 and Winter 2023

Support Art Agencies and Individual Artists through the Core Grant Funding Programs

- Fund and manage 37 Operational Support Grants to non-profit arts agencies, including support for nine culturally specific arts agencies
- Fund and manage 15 artist grants with base Hotel Occupancy Tax (HOT) allocation, and fund five additional with FY 2022 Budget Improvement
- Fund and manage four Arts and Culture Events with base HOT allocation and issue request for proposals for FY 2023 through 2025

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
Attendance at cultural events promoted by the Department of Arts & Culture	1.62M*	1.50M	1.12M*	1.50M
Amount of non-city dollars leveraged for the arts ($ in millions)	$58.7M	$42.0M	$68.5M	$42.0M

*Impacted as a result of COVID-19

ARTS & CULTURE FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	867,046	1,079,491	1,069,840	1,401,510
CONTRACTUAL SERVICES	395,769	720,252	729,245	745,432
COMMODITIES	15,882	53,437	22,036	50,107
SELF INSURANCE/OTHER	196,987	243,534	249,649	299,745
CAPITAL OUTLAY	71,048	20,742	24,271	4,158
ART AGENCY CONTRIBUTIONS	6,328,022	5,448,346	5,408,346	7,161,615
TRANSFERS	572,594	572,594	572,594	622,594
TOTAL EXPENDITURES	**$8,447,348**	**$8,138,396**	**$8,075,981**	**$10,285,161**
Authorized Positions	**12**	**13**	**13**	**14**

PUBLIC ART SAN ANTONIO
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	534,249	564,975	501,082	553,433
CONTRACTUAL SERVICES	37,771	79,649	135,599	80,138
COMMODITIES	254	3,816	3,282	3,327
SELF INSURANCE/OTHER	81,275	111,267	112,204	44,020
CAPITAL OUTLAY	8,569	10,664	10,664	1,800
TOTAL EXPENDITURES	**$662,118**	**$770,371**	**$762,831**	**$682,718**
Authorized Positions	**6**	**6**	**6**	**6**

FILM COMMISSION (COMMUNITY & VISITOR FACILITIES FUND)
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	96,521	451	451	118,319
CONTRACTUAL SERVICES	63,786	0	0	0
COMMODITIES	0	0	0	0
SELF INSURANCE/OTHER	42,736	41,185	41,185	50,947
TOTAL EXPENDITURES	**$203,043**	**$41,636**	**$41,636**	**$169,266**
Authorized Positions	**2**	**1**	**1**	**1**

FY 2022 ARTS & CULTURAL AGENCY FUNDING
Funding by Agency Category
FY 2022 ADOPTED BUDGET

Program/Agency Name		Adopted FY 2022
EVENTS		
Agency Name/Renewals	**Event Name**	
Anuja San Antonio	***Diwali SA Festival of Lights***	$ 20,000
San Antonio Chamber Choir	***The Light of Hope Returning***	8,200
San Antonio Choral Society	***Black History Month Performance***	5,450
Heritage Festivals of San Antonio	***SA Folk Dance Festival***	4,386
New Events Grants		250,000
Total Events		**$ 288,036**
CULTURALLY SPECIFIC		
American Indians in Texas at the Spanish Colonial Missions		$ 139,146
Centro Cultural Aztlan		203,558
Conjunto Heritage Taller		38,184
Esperanza Peace and Justice Center		391,843
Guadalupe Cultural Arts Center		460,221
San Anto Cultural Arts		131,688
San Antonio African American Community Archive and Museum		24,657
SAY Sí		287,724
Urban-15		191,743
Total Culturally Specific		**$ 1,868,764**
BASE OPERATIONAL FUNDING		
Alamo City Performing Arts Association, Inc.		$ 6,239
Artpace Inc.		284,269
Ballet San Antonio		105,029
Bihl Haus Arts Inc.		119,114
Cactus Pear Music Festival		39,641
Chamber Orchestra of San Antonio / Classic Music Institute (CMI)		32,835
Children's Chorus of San Antonio		112,585
Contemporary Art for San Antonio (Blue Star Contemporary)		182,943
Dreams Fulfilled Through Music		18,440
Gemini Ink		132,353
Jump Start Performance		41,945
Luminaria		147,758
Musical Bridges Around the World, Inc.		123,523
National Western Art Foundation (Briscoe)		100,069

FY 2022 ARTS & CULTURAL AGENCY FUNDING
Funding by Agency Category
FY 2022 ADOPTED BUDGET

Program/Agency Name		Adopted FY 2022
BASE OPERATIONAL FUNDING (continued)		
San Antonio Public Library Foundation Book Festival	$	50,035
San Antonio Children's Museum (The DoSeum)		200,138
San Antonio Little Theater (The Public Theater of San Antonio)		196,441
San Antonio Museum of Art		347,239
SOLI Chamber Ensemble		26,581
Southwest School of Art		321,251
Symphony Society of San Antonio		336,585
The Classic Theatre of San Antonio		46,908
The Magik Theatre		281,838
The Network for Young Artists		45,225
The Opera of San Antonio		162,080
Witte Museum		367,038
Woodlawn Theater		140,723
Youth Orchestras of San Antonio		235,990
Total Base Operational Funding	**$**	**4,204,815**
ADDITIONAL ARTS FUNDING ALLOCATIONS		
Artist Project Grants	$	150,000
Centro de Artes		150,000
Cultural Exhibits		150,000
Cultural Plan		75,000
Capacity Building		75,000
Sister Cities		100,000
Mexican American Civil Rights Institute		100,000
Total Additional Arts Funding Allocations	**$**	**800,000**
Total FY 2022 Arts & Cultural Agencies Allocations	**$**	**7,161,615**

ARTS AND CULTURAL AGENCIES
FY 2022 ADOPTED FUNDING ALLOCATIONS

Program/Agency Title Program/Agency Description	FY 2022 Adopted

Events

Anuja San Antonio — $20,000

Anuja SA, Inc. was created to promote the Sister-City alliance between San Antonio and Chennai, India. Free and open to the public, the Diwali San Antonio "Festival of Lights" celebrates Indian culture and traditions by featuring traditional Indian dance, entertainment, food, and goods from various parts of India.

San Antonio Chamber Choir — $8,200

San Antonio Chamber Choir, a resident company of the Tobin Center for the Performing Arts is an ensemble of professional voices dedicated to enriching the cultural life of San Antonio and South Texas through artistic performances of the finest choral music. The goal of the organization is to provide a level of excellence in vocal performance; to enhance vocal education for students; to present unparalleled serious, challenging, and innovative repertoire; and to offer a creative venue for professional singers in the area.

San Antonio Choral Society — $5,450

The San Antonio Choral Society presents a captivating season of musical offerings and a mix of styles to include choral masterworks, holiday music, popular music, and its annual Community Messiah-Sing where the audience is the chorus.

Heritage Festivals of San Antonio — $4,386

Heritage Festivals promotes and supports a variety of programs celebrating ethnic dance, music, costumes, cuisine, and other traditions. These include the annual San Antonio Folk Dance Festival, ethnic-dance classes for the San Antonio community, music festivals, and special dance workshops with teachers from abroad. Heritage Festivals has programs for all ages, from children (through “Fun Arts Day!”) to seniors (through dance classes at senior centers).

New Events Grants — $250,000

The Department of Arts & Culture will issue a request for applications for Event grants to qualifying San Antonio Based nonprofit organizations to further the presentation, production and preservation of arts and cultural programs that are unique to the San Antonio experience. The goal of this program is to support the extraordinary artistic presentations and performances of diverse artistic expressions, cultural/multicultural traditions or the unique heritage of San Antonio. Individual event grants will be a maximum of $20,000 and will be approved by the San Antonio Arts Commission for the three-year funding cycle as described in the Core Grants Guidelines.

Events Total	**$288,036**

ARTS AND CULTURAL AGENCIES
FY 2022 ADOPTED FUNDING ALLOCATIONS

Program/Agency Title Program/Agency Description	FY 2022 Adopted

Culturally Specific

American Indians in Texas at the Spanish Colonial Missions $139,146

American Indians in Texas at the Spanish Colonial Missions works to preserve and protect the culture and traditions of the Tap Pilam Coahuiltecan Nation and other indigenous people of the Spanish colonial missions in south Texas and northern Mexico through education, research, community outreach, economic development projects, and legislative initiatives. To strengthen and expand Native American cultural arts programming in San Antonio, the organization conducts cultural educational classes on various Native American arts which include beading, drumming and singing, visual arts, murals, storytelling, and folk art.

Centro Cultural Aztlan $203,558

Centro Cultural Aztlan is a community-based organization founded in 1977 with a mission to preserve, develop, and promote Chicano/Latino art and culture. The organization presents an array of cultural activities for writers, performing artists, musicians, and visual artists that encourages and supports artistic creativity, preserves local heritage, and makes the arts more widely available to residents of all backgrounds, ages, and interests.

Conjunto Heritage Taller $38,184

The Conjunto Heritage Taller (CHT) is a community-based organization dedicated to the preservation, perpetuation, and instruction of traditional conjunto music as played with the button accordion and bajo sexto. CHT is committed to exposing the community at large to this genre by performing whenever invited and available to do so. Our vision is that this music, born in this region by the melding of the European accordion and the Mexican bajo sexto, be afforded folk music status and be enjoyed globally.

Esperanza Peace and Justice Center $391,843

The Esperanza Peace and Justice Center is a multi-disciplinary arts and cultural organization, built around a vision of cultural grounding, social justice, and cross-cultural understanding. The organization works to preserve San Antonio's unique cultural heritage, nurturing local and emerging artists by offering opportunities such as the MujerArtes Clay Cooperative, year-round exhibits, film festivals, and oral history projects.

Guadalupe Cultural Arts Center $460,221

The Guadalupe Cultural Arts Center cultivates, preserves, and promotes traditional and contemporary Latino, Chicano, and Native American art and culture through multidisciplinary programming to include Dance, Theatre, Film, Music, Literature, and Visual Arts. The center also offers year-round educational programming through its Arts Academy and produces several free community events.

ARTS AND CULTURAL AGENCIES
FY 2022 ADOPTED FUNDING ALLOCATIONS

Program/Agency Title Program/Agency Description	FY 2022 Adopted

Culturally Specific

San Anto Cultural Arts $131,688

San Anto Cultural Arts was founded in 1993 with the mission to foster human and community development through community-based arts. A focus on art through community engagement led to the creation of our community-based arts programs: the Community Mural Program, the El Placazo Community Newspaper, and the After School Arts Program. These dynamic programs engage residents and foster the talents of youth by educating them on the history and techniques of public art while documenting and preserving the rich history and heritage of San Antonio's Westside.

San Antonio African American Community Archive and Museum $24,657

The untold history of San Antonio's African American descendants is rich and intricately tied to the stories of Spaniards, Mexicans, Germans, and Canary Island populations who helped build this great city. The San Antonio African American Community Archive and Museum (SAAACAM) is working in a grassroots effort to uncover the legacy that reaches back to the early days of the Spanish colonists and Texas Republic. SAAACAM collects, maintains, disseminates, and interprets authentic African American artifacts related to San Antonio history in a community-based digital archive. Information is compiled and interpreted in the context of the entire City of San Antonio and throughout Bexar County. SAAACAM is a proactive steward of cultural and physical preservation of historic African American resources.

SAY Sí $287,724

SAY Sí provides tuition-free creative youth development programming to San Antonio students in our national award-winning programs that include comprehensive visual arts, media arts, theatre arts and new media programs to youth in our community, a majority of which are economically disadvantaged and culturally diverse. Long-term programming runs year-round on weekday afternoons to early evenings and Saturdays with extended hours during the summer months. SAY Sí provides a foundation for these youth to grow and develop real-world skills that will set them on the path to college and careers, offering a footing for navigating a continuously developing world and allowing them the ability to make a difference in their community.

Urban-15 $191,743

URBAN-15 creates art that merges traditional Latino Culture, modern artistic aesthetics, and creative technologies. URBAN-15 provides instruction and dance troupe ensemble performances for participants to develop the skills and creativity to ensure life-long participation in the arts. The organization blends traditional and modern art-forms in music, movement, and media.

Culturally Specific Total	**$1,868,764**

ARTS AND CULTURAL AGENCIES
FY 2022 ADOPTED FUNDING ALLOCATIONS

Program/Agency Title Program/Agency Description	FY 2022 Adopted

Base Operational Funding

Alamo City Performing Arts Association, Inc. $6,239

Alamo City Performing Arts Association is dedicated to inclusive education in the art of dance, theater and music; in order to help instill and perpetuate a genuine appreciation of the performing arts in our community through educational and performance opportunities alongside professional artist. It is our initiative to support Alamo City Dance Company and Symphony Viva productions.

Artpace Inc. $284,269

Artpace San Antonio is a residency program which supports regional, national, and international artists in the creation of new art. Through admission-free public programming, Artpace actively engages youth and adult audiences in San Antonio with global art practices and experiences. Artpace's core program is its International Artist-in-Residence Program, and it also features Hudson Showroom and Main Space exhibitions, artist and curator talks, arts education workshops, tours, and the Artpace Teen Council. The Teen Council is a nine-month, paid program designed for San Antonio area high school students (15-18 years old) to become advocates for contemporary art and young leaders in their community. Teen Council members work with Artpace staff and artists to develop teen programs, support Artpace events, and create a community-based project at the end of the school year.

Ballet San Antonio $105,029

Ballet San Antonio is the resident ballet company of the Tobin Center for the Performing Arts and the city's professional ballet company. Dancers from all over the world make San Antonio their home and perform for the community in high quality productions. The organization offers youth performances at free/reduced prices for local school children, and its children's program Learning That Moves You includes free ballet training at area Boys & Girls Clubs.

Bihl Haus Arts Inc. $119,114

Since its founding in 2005, Bihl Haus Arts has made good in many ways on the promise of its location asone of only a few art galleries in the U.S. on the premises of senior affordable housing—the Primrose at Monticello Park on Fredericksburg Road. Housed in the historic George Bihl house, Bihl Haus presents art exhibitions that are open to the public. Each show is accompanied by related gallery talks and performances. Primrose residents (who are primarily women) serve as volunteer docents at the gallery. During the week, classes are offered in the gallery to senior residents. This program, GO! Arts, begun in 2007, is offered at senior centers across San Antonio. Bihl Haus also organizes the annual On & Off Fredericksburg Road Studio Tour, which features 80+ artists who live and work on and off Fred Rd. This has helped strengthen local neighborhoods and build the Fredericksburg Rd corridor's identity as a cultural district.

ARTS AND CULTURAL AGENCIES
FY 2022 ADOPTED FUNDING ALLOCATIONS

Program/Agency Title Program/Agency Description	FY 2022 Adopted

Base Operational Funding

Cactus Pear Music Festival $39,641

Cactus Pear Music Festival is a summer chamber music festival that provides great chamber music for people of all ages and backgrounds; adds to the body of chamber music repertoire by commissioning new works from professional composers and young student composers; and significantly contributes to the music education of San Antonio and south Texas young people. Year-round programming includes the Young Artist Program and VIP soirees.

Chamber Orchestra of San Antonio / Classic Music Institute (CMI) $32,835

A resident company of the Tobin Center for the Performing Arts, the Classical Musical Institute is dedicated to cultivating classical music education and performance as a gateway to the arts. CMI's future vision is to partner with area school districts and arts organizations to establish a year-round accredited institute.

Children's Chorus of San Antonio $112,585

In 1983, Marguerite McCormick founded the Children's Chorus of San Antonio to develop the artistic and personal potential of young people across the city. The organization runs eight core ensembles, one of which is in special collaboration with the Boys and Girls Clubs, as well as an extensive early-childhood music and movement program for babies and toddlers called Music Together. Through their specially crafted programming, CCSA continues to cultivate the arts and culture in San Antonio, while transforming the lives of young people through the power of music and friendship.

Contemporary Art for San Antonio (Blue Star Contemporary) $182,943

Contemporary Art for San Antonio (Blue Star Contemporary) is San Antonio's first and longest-running space for contemporary art. They offer exhibition and educational programming designed to reflect a progressive and enhanced approach to exhibiting contemporary art while building on a rich heritage and increased community partnerships. The organization offers onsite and offsite exhibitions with complementary public programs each year, creative youth development programs, and international exchange initiatives.

Dreams Fulfilled Through Music $18,440

Dreams Fulfilled through Music is dedicated to developing the personal accomplishment, social growth, and self-esteem of persons with special needs through music education, recreational music-making, and performance opportunities. They provide the individual with disabilities the opportunity to express and utilize their innate talents. Qualified teachers and mentors provide the guidance that results in bringing the joy of making and sharing their musical talents to under-served audiences in San Antonio and beyond.

ARTS AND CULTURAL AGENCIES
FY 2022 ADOPTED FUNDING ALLOCATIONS

Program/Agency Title Program/Agency Description	FY 2022 Adopted

Base Operational Funding

Gemini Ink $132,353

As the city's only independent literary arts center, Gemini Ink uses literature to seed literacy, nurturing long-term academic and life success. Their literary arts center helps people create and share the human story through quality creative writing programs, performances, and events. Gemini Ink focuses on inspiring new readers through their own stories, both oral and written, and champions committed readers and writers by bringing exceptional writers to San Antonio to read and teach in shelters, schools, neighborhood centers, and detention facilities. Their programs aim to provide a literary content and culture that deepen the experiences of reading and writing, enriching both individual and community life, and offering Community Writing Classes and public readings.

Jump Start Performance $41,945

Jump Start focuses exclusively on the creation and presentation of new theater works. Jump Start produces original performances, provides an avenue for emerging artists, and engages communities by offering work that comments on important social issues. Jump Start's core programming includes original work developed by company artists; presenting and/or collaborating with local, national, and international guest artists; and arts-based community education. Jump-Start also hosts exhibitions of affiliated or community-based visual artists and creates and/or participates in public performance projects that are often collaborative or site-specific in nature.

Luminaria $147,758

Luminaria conducts year-round operations that includes the only multidisciplinary contemporary arts festival of its kind in the United States. This annual arts showcase is open to the public and highlights the work of San Antonio-based, regional, and international artists in a nighttime festival format. The festival offers a Texas-friendly immersive and inspiring arts experience in the heart of downtown. Luminaria Artist Foundation provides grants directly to active, working San Antonio artists across multiple disciplines including but not limited to, performing arts, visual arts, and literary arts. The Foundation fosters individual artistic achievement that strengthens the careers of these artists and makes them eligible for notable nationally recognized opportunities while simultaneously elevating the artistic impact of our city.

Musical Bridges Around the World, Inc. $123,523

Musical Bridges Around the World produces a free public concert series and sponsors the San Antonio International Piano Competition's classical piano series consisting of several solo piano concerts, piano master classes for students of all ages, a Young People's concert, and a piano recital program in a San Antonio school district. The organization aims to educate and inspire through culturally diverse performing and visual arts programming.

ARTS AND CULTURAL AGENCIES
FY 2022 ADOPTED FUNDING ALLOCATIONS

Program/Agency Title Program/Agency Description	FY 2022 Adopted
Base Operational Funding	
National Western Art Foundation (Briscoe) Located in a historic building that was San Antonio's first central library, the National Western Art Foundation (Briscoe Western Art Museum) preserves and interprets the art, history, and culture of the American West through engaging exhibitions, educational programs, and public events reflective of the region's rich traditions and shared heritage.	$100,069
San Antonio Public Library Foundation Book Festival The San Antonio Book Festival unites readers and writers in a celebration of books, ideas, libraries, and literary culture. The inaugural San Antonio Book Festival was presented in April 2013. A free, open, and all-day event, the Book Festival features over 110 national, regional, local, and emerging authors and welcomes more than 20,000 visitors.	$50,035
San Antonio Children's Museum (The DoSeum) The DoSeum serves as a "charging station" to power up kids' minds! One of the country's top children's museums, The DoSeum is equipped with engaging Science, Technology, Engineering, and Math (STEM) based exhibits that inspire active learning through inquiry and play. Through six permanent galleries and one special exhibit gallery, we reach approximately 400,000 children, their caregivers, and their educators each year. Children are immersed in a hands-on environment that connects emotive experiences with STEM, arts, and literacy learning. By intimately connecting learning by doing to the artistic process, we are uniquely positioned to create learning experiences combining the arts with other curricular and social learning objectives.	$200,138
San Antonio Little Theater (The Public Theater of San Antonio) Housed in the first city-owned and city-built theater in the United States, the San Pedro Playhouse, The Public Theater of San Antonio connects the San Antonio community to the world at large by telling stories that reveal the truth of the human experience. Each year, this professional-regional theater produces a series of plays in its two theaters that include a variety of dramas, comedies, and experimental works. Both stages host original works by local playwrights as well as classic and recent Broadway hits. Each season, the organization contracts hundreds of local artists, showcasing some of San Antonio's greatest talent. Located in the first public park in Texas, San Pedro Springs Park, The Public Theater is a historic treasure and vibrant arts and cultural resource for San Antonio. The Public Theater of San Antonio is An Actors' Equity SPT Category-1 Theater.	$196,441

ARTS AND CULTURAL AGENCIES
FY 2022 ADOPTED FUNDING ALLOCATIONS

Program/Agency Title Program/Agency Description	FY 2022 Adopted

Base Operational Funding

San Antonio Museum of Art $347,239

The San Antonio Museum of Art serves as a forum to explore and connect with art that spans the world's geographies, artistic periods, genres, and cultures. Its collection contains 30,000 works representing 5,000 years of history. Housed in the historic Lone Star Brewery on the Museum Reach of San Antonio's River Walk, the San Antonio Museum of Art is committed to promoting the rich cultural heritage and life of the city. The Museum hosts hundreds of events and public programs each year, including concerts, performances, tours, lectures, symposia, and interactive experiences. As an active civic leader, the Museum is dedicated to enriching the cultural life of the city and the region, and to supporting its creative community.

SOLI Chamber Ensemble $26,581

SOLI's mission is to cultivate and promote the awareness and appreciation of contemporary classical music through commissioning projects, high-caliber performances, cross-genre collaborations, and engaging educational and outreach programs. Through these initiatives, SOLI seeks to generate a genre that stretches the boundaries of classical chamber music into a new model of musical expression and commission new works by emerging and established composers.

Southwest School of Art $321,251

Southwest School of Art (SSA) is a nationally recognized leader in arts education and the only independent college of art in Texas. In addition to a growing college program, SSA offers studio programs that serve adults, children, and teens. SSA hosts contemporary art exhibitions and produces educational programming for the benefit of the greater San Antonio community, all of which is provided free and is open to the public.

Symphony Society of San Antonio $336,585

As a cultural cornerstone of the region for over 80 years, the Symphony Society of San Antonio is a vibrant, energetic professional orchestra that respects the symphonic tradition while embracing the youthful spirit and diversity of San Antonio. The Symphony continually strives to reflect the dynamism and celebrate the rich culture of its home city through collaborative and innovative programming and to further enrich lives through the inspiration of symphonic music.

The Classic Theatre of San Antonio $46,908

The Classic Theatre of San Antonio is a small non-profit professional theatre that presents classic plays with contemporary connections for residents and visitors. Core services include Mainstage productions, educational outreach to Title 1 schools, a summer and spring break theatre camp, smaller second series productions, community talk backs, our AIM High internship program, and CPE credit classes for local theatre teachers.

ARTS AND CULTURAL AGENCIES
FY 2022 ADOPTED FUNDING ALLOCATIONS

Program/Agency Title Program/Agency Description	FY 2022 Adopted

Base Operational Funding

The Magik Theatre $281,838

For over 25 years, The Magik Theatre has brought books to life on stage for the children and families of San Antonio. Its mission is to use the power of theatre to create Magikal storytelling for children that activates imagination, grows young minds, and inspires creativity and a love of learning that is the key to a more literate future for our community. Located at HemisFair in downtown, Magik produces literature-based plays that encourage youth literacy each season.

The Network for Young Artists $45,225

The Network for Young Artists develops innate talent and builds self-esteem in youth through cultural programs in voice, dance, and musical instruments. Music education classes and performing opportunities are open to all youth from 4 to 20 years of age, providing performances of popular music, musical standards, and traditional cultural Latino music.

The Opera of San Antonio $162,080

As a resident company at the Tobin Center for the Performing Arts, OPERA San Antonio (OSA) is dedicated to delivering world-class, grand opera to our city. OSA's mission is to produce opera of uncompromising artistic quality and to enrich our community through educational outreach and social engagement. The company is committed to preserving and sharing opera as an art form that is relevant, inspirational, and accessible to residents and visitors of all ages and backgrounds. The civic premise of OPERA San Antonio is that the community needs, and the citizens deserve, access to the major performing arts.

Witte Museum $367,038

The Witte Museum is where nature, science, and culture meet through a lens of Texas Deep Time with themes of people, land, water, and sky. The Witte promotes lifelong learning through innovative exhibitions, programs, and collections in natural history, science, and South Texas heritage. Programs focus on natural history, science, and history. These themes are interpreted for visitors through exhibitions and programs; immersive dioramas; world-class traveling exhibitions; interactive science, health, natural history, and history demonstrations; and school and teacher workshops.

Woodlawn Theater $140,723

Woodlawn Theatre is a nonprofit, live performance theatre engaging the San Antonio community with musical productions and educational programming year-round since 2012. They are devoted to creating opportunities for our surrounding community by providing quality, entertaining, educational, and affordable programming for all ages. Their mission is to grow and sustain performing arts and education in San Antonio.

ARTS AND CULTURAL AGENCIES
FY 2022 ADOPTED FUNDING ALLOCATIONS

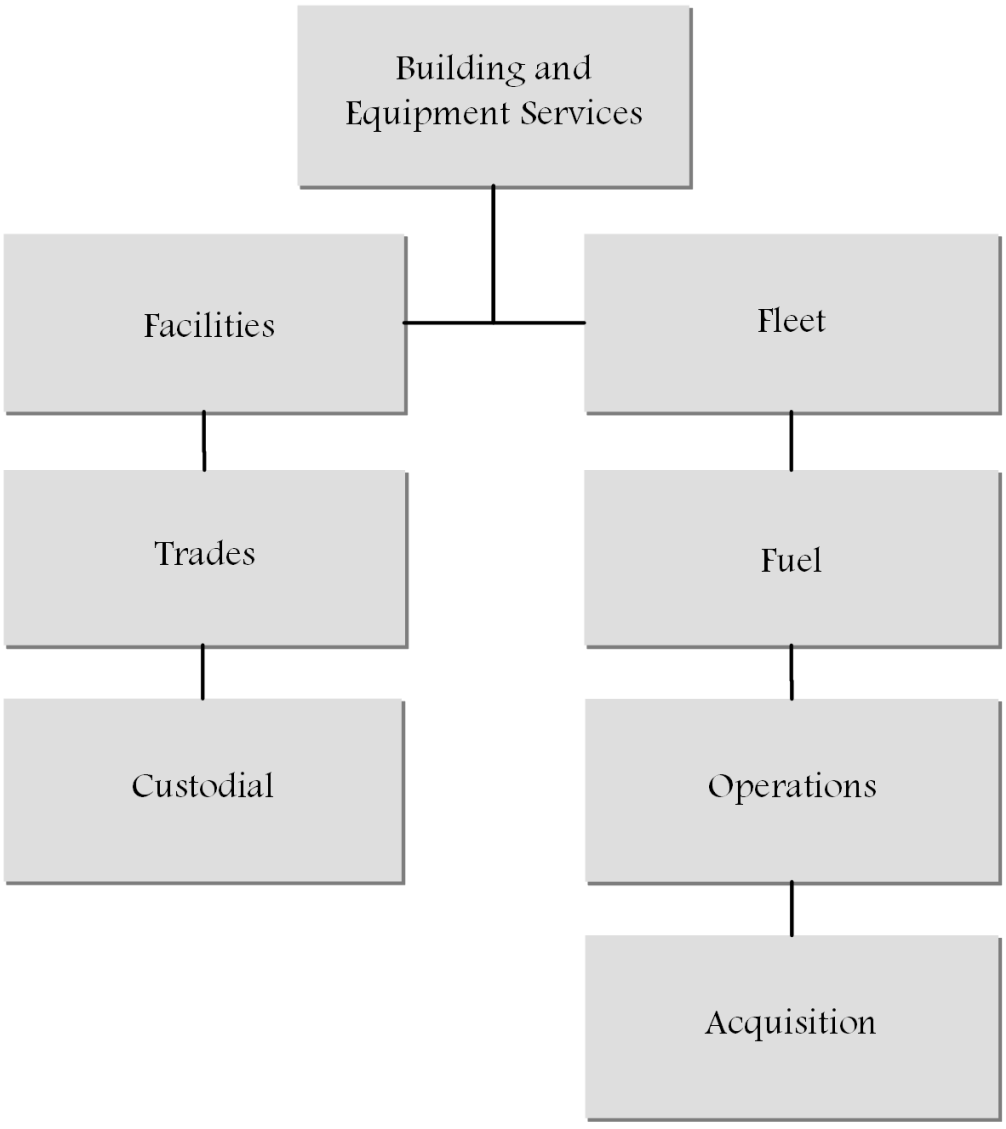
Program/Agency Title Program/Agency Description	FY 2022 Adopted
Base Operational Funding	
Youth Orchestras of San Antonio The Youth Orchestras of San Antonio (YOSA) provide a comprehensive orchestral music program that includes multiple orchestras at various skill levels. YOSA provides youth development through music education, offering student musicians opportunities to study and perform with local professional musicians and national guest artists.	$235,990
Base Operational Funding Total	**$4,204,815**
Additional Arts Funding Allocations	
Artist Project Grants The Project Grants for Individual Artists program provides $5,000 grants to qualifying professional artists based in San Antonio. These grants are to support a diverse portfolio of artists in the production of new, original, high-quality art. Individual Artists Project Grants have the specific intent of expanding the artist's professional development through their creation of new works, which must be publicly displayed/performed in San Antonio.	$150,000
Centro de Artes Centro de Artes is an institution dedicated to telling the story of the Latino experience in the U.S. with a focus on South Texas through local and regional art, history, and culture. In September 2016, the Department of Arts & Culture began management of exhibits and programming within the Centro de Artes Gallery. The programming of this space is reviewed by the Centro de Artes Committee of the San Antonio Arts Commission to ensure that the Center remains dedicated to its mission and strategic plan adopted by City Council in October 2016.	$150,000
Cultural Exhibits Security and other services at various cultural exhibits at city operated facilities.	$150,000
Cultural Plan The CulTÚArt Plan is a coordinated planning document that identifies strategies for 8 focus areas: Film, Centro de Artes, Arts Agency Funding & Grant Program Guidelines, Public Art, Music, Cultural Districts, Performing Arts, and Individual Artists through which San Antonio will be internationally celebrated as a confluence of living arts and authentic cultures. Our City will inspire local participation, inclusion & pride in all of its arts, and create economic conditions where artists & the arts thrive. To support a full creative life for all, the San Antonio Arts Commission and Department of Arts & Culture commit to championing policies and practices of cultural equity that empower a just, inclusive, equitable city.	$75,000

ARTS AND CULTURAL AGENCIES
FY 2022 ADOPTED FUNDING ALLOCATIONS

Program/Agency Title Program/Agency Description	FY 2022 Adopted
Additional Arts Funding Allocations	
Capacity Building The Department of Arts and Culture will provide assessment, training, and mentorship services for arts agencies to increase their organizational capacity and economic sustainability.	$75,000
Sister Cities The City of San Antonio currently has eleven Sister Cities which supports unique opportunities for diverse and exciting exchanges with residents in foreign communities. The Department of Arts and Culture engages with other departments, including the Global Engagement Office of the Economic Development Department, to foster cultural understanding and relations through the development of art and cultural exchanges between several of our current sister cities.	$100,000
Mexican American Civil Rights Institute Rooted in and inspired by San Antonio's legacy, the Mexican American Civil Rights Institute (MACRI) is the premier national organization dedicated to chronicling and advancing the Mexican American community's civil rights efforts in the U.S.	$100,000
Additional Arts Funding Allocations Total	**$800,000**
Total FY 2022 Adopted Arts and Cultural Agency Allocations	**$7,161,615**

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

BUILDING & EQUIPMENT SERVICES



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
Facility Services Fund	149	23,731,368
Fleet Services Fund	69	23,530,173
Equipment Renewal & Replacement Fund	0	61,764,402
Capital Projects	0	5,840,000
Total Funding	**218**	**$114,865,943**

Total Equipment Renewal & Replacement Fund FY 2022 Adopted Budget is $62,692,290 of which $927,888 is transferred to the Fleet Services Fund.

MISSION STATEMENT

BUILDING & EQUIPMENT SERVICES WILL ENSURE THE CITY'S FLEET AND FACILITIES ARE ACQUIRED, INVENTORIED, MAINTAINED, AND DISPOSED OF RESPONSIBLY AND OPERATED EFFICIENTLY FOR THE BENEFIT OF EMPLOYEES AND THE RESIDENTS OF SAN ANTONIO.

PROGRAM INFORMATION

The Fleet Services Division provides support services on a charge-back basis to other City departments, as well as other governmental agencies. Responsibilities include the maintenance and repair of the City's light duty and administrative fleet assigned to the Police and Central Fleet Garage, parts management, acquisition and disposition of City vehicles and equipment, and all fueling and carwash services.

The Facilities Management Division provides skilled trade (plumbing, electrical, carpentry, painting, and HVAC) and building maintenance and repairs as well as custodial services for most City facilities.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Citywide Goal: San Antonio will be a safe and clean community.

Achieve and maintain high facility maintenance standards and quality custodial services for City Facilities by September 2022

- Develop a five-year Deferred Maintenance Program by reviewing, prioritizing, and approving various citywide facility maintenance and repair needs by September 2022
- Maintain City Facilities in accordance with Association of Physical Plant Administrators (APPA) Custodial cleanliness standards by September 2022
- Reduce ozone depleting gases by decreasing the use of R22 refrigerant and increasing energy efficiency of HVAC units by 20% by September 2022

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
% of schedule preventative building maintenance completed on time	95%	95%	95%	95%
Maintain building cleanliness in accordance with established custodial quality control program	97%	95%	98%	95%

FACILITY SERVICES FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	7,708,721	8,304,917	7,932,651	9,071,570
CONTRACTUAL SERVICES	4,639,855	5,813,929	5,077,187	5,738,673
COMMODITIES	758,404	984,467	990,218	1,046,371
SELF INSURANCE/OTHER	4,866,781	5,397,706	5,647,565	6,494,699
CAPITAL OUTLAY	84,405	871,226	871,441	225,797
TRANSFERS	815,006	1,070,611	1,076,649	1,154,258
TOTAL EXPENDITURES	**$18,873,172**	**$22,442,856**	**$21,595,711**	**$23,731,368**
Authorized Positions	**132**	**149**	**149**	**149**

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Citywide Goal: San Antonio will be a safe and clean community.

Protect Public Health and the Environment through environmentally sustainable fleet initiatives by September 2022

- Reduce vehicle fuel consumption and greenhouse gas emissions by 33 metric tons annually by September 2022
- Prevent the level of contaminants released to the environment by September 2022

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
Scheduled preventative maintenance completed within 30 minutes for police cruisers	98%	97%	99%	97%
% of Police and light duty fleet available to users	97%	95%	97%	97%
Convert 20% of the City's hybrid administrative sedan fleet to all electric vehicles by 2025	0.2%	4%	4%	6%

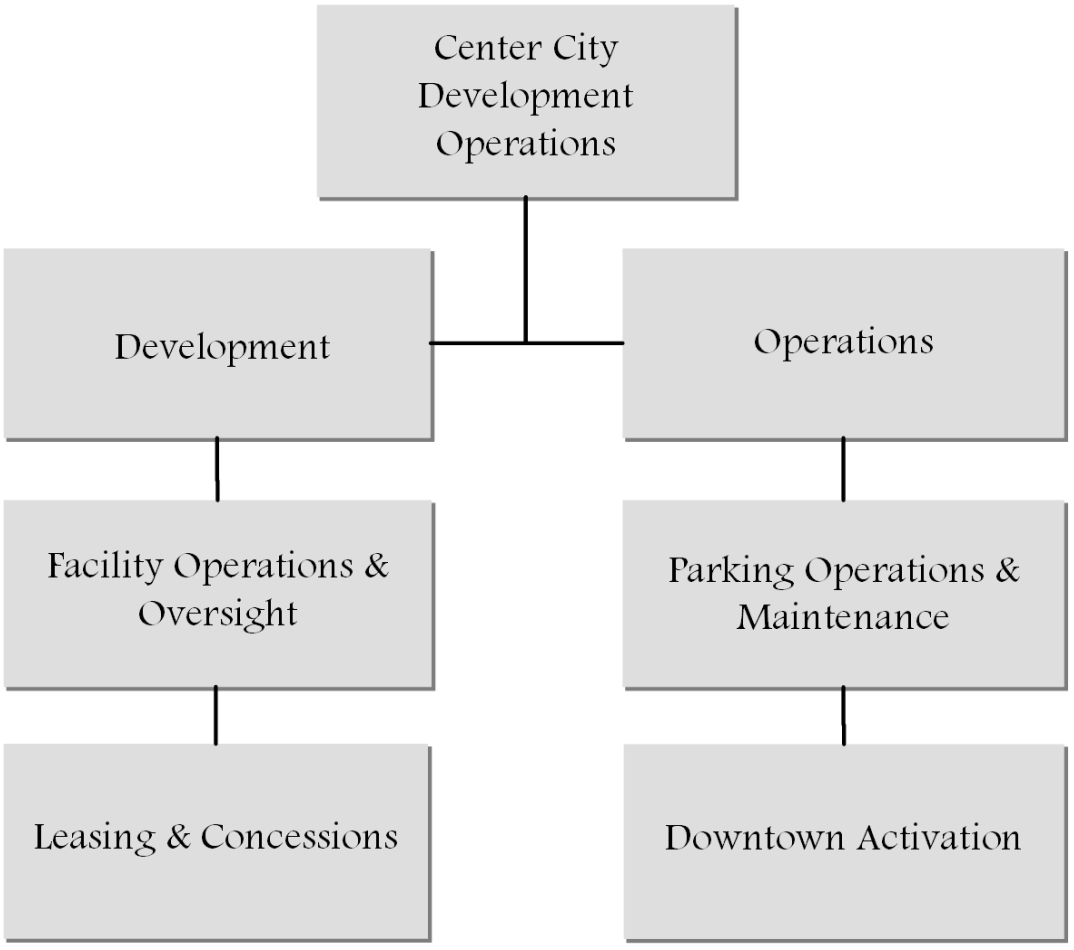
FLEET SERVICES FUND EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	4,423,918	4,441,758	4,349,493	4,906,632
CONTRACTUAL SERVICES	1,982,006	1,934,889	1,835,469	2,077,690
COMMODITIES	1,998,774	1,954,117	1,954,117	1,954,117
SELF INSURANCE/OTHER	10,311,357	11,982,567	12,591,330	14,015,013
CAPITAL OUTLAY	227,889	22,636	22,636	52,078
TRANSFERS	568,189	574,419	574,419	524,643
TOTAL EXPENDITURES	**$19,512,133**	**$20,910,386**	**$21,327,464**	**$23,530,173**
Authorized Positions	**68**	**68**	**68**	**69**

EQUIPMENT RENEWAL & REPLACEMENT FUND EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
CONTRACTUAL SERVICES	209,333	118,512	118,512	143,232
SELF INSURANCE/OTHER	5,692	5,041	5,041	4,205
CAPITAL OUTLAY	40,151,968	52,416,729	52,333,232	61,185,699
TRANSFERS	1,319,297	1,325,602	1,325,602	1,359,154
TOTAL EXPENDITURES	**$41,686,290**	**$53,865,884**	**$53,782,387**	**$62,692,290**
Authorized Positions	**0**	**0**	**0**	**0**

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	72	15,279,708
Inner City Incentive Fund	0	856,810
Parking Operating & Maintenance Fund	86	9,262,883
Market Square Fund	6	2,392,673
City Tower & Garage Fund	5	4,835,795
City Tower Tenant Improvement Fund	0	2,204,168
City Tower Lease Fund	0	997,750
Capital Projects	0	7,716,729
Total Funding	**169**	**$43,546,516**

Total General Fund FY 2022 Adopted Budget is $17,420,257 of which $639,551 is transferred to the Inner City Incentive Fund and $1,500,998 is transferred to the Parking Operating & Maintenance Fund. The total Market Square Fund FY 2022 Adopted Budget is $2,545,775 of which $153,102 is transferred to the Parking Operating & Maintenance Fund. The Total City Tower and Garage Fund FY 2022 Adopted Budget is $4,923,016 of which $87,221 is transferred to the Parking Operating & Maintenance Fund.

CENTER CITY DEVELOPMENT & OPERATIONS

GENERAL FUND
INNER CITY INCENTIVE FUND
PARKING OPERATING & MAINTENANCE FUND
MARKET SQUARE FUND
CITY TOWER & GARAGE FUND
CITY TOWER TENANT IMPROVEMENT FUND
CITY TOWER LEASE FUND

MISSION STATEMENT

THE MISSION OF THE CENTER CITY DEVELOPMENT & OPERATIONS DEPARTMENT IS TO INITIATE AND FACILITATE LIVABILITY, COMMERCE, INFRASTRUCTURE, AND PROSPERITY FOR A VIBRANT CENTER CITY.

PROGRAM INFORMATION

The Center City Development & Operations Department facilitates development in the downtown area and surrounding neighborhoods, and creates and sustains partnerships with numerous City departments, downtown stakeholders, neighborhoods, and businesses engaged in the downtown area. The Development Division responsibilities include: support economic development initiatives through staff facilitation and incentives; assist the HemisFair Park Area Redevelopment Corporation (HPARC) in the revitalization of the HemisFair area; manage and oversee the Brownfield Redevelopment Program; and support the efforts of San Antonio Growth on the East Side (SAGE) and West Side Development Corporation (WDC). The Operations Division is responsible for maintaining a safe and clean downtown environment for residents and visitors, to include maintenance of the River Walk, coordination of large downtown events, management of the city's downtown parking assets, and management of La Villita and Market Square.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Citywide Goal: San Antonio will provide the institutional foundation to support the government and promote public trust and awareness.

Increase visitor and convention attendance by 2% annually at Market Square and La Villita over five-year period

- Monitor visitor count to calculate annual average daily traffic recording at Market Square and La Villita
- Advance new cultural initiatives and optimize current events at Market Square and La Villita through strong partnerships, collaboration, and promotion
- Create exceptional and inviting gathering places at Market Square and La Villita to encourage engagement among visitors and locals

Citywide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.

Facilitate the creation of 6,200 new housing units within the Downtown Regional Center by 2030, of which a minimum of 35% will be affordable, supportive, or moderate-rate housing

- Prioritize City and San Antonio Water System (SAWS) fee waivers for the creation and preservation of affordable housing that serves families earning up to 60% of the Area Median Income
- Leverage publicly owned assets for the creation of mixed-income housing and other neighborhood-serving uses
- Encourage the addition of retail and services to meet the daily needs of the growing downtown population

Citywide Goal: San Antonio will promote its unique resources to become a premier visitor and convention destination.

Enhance the green environment and infrastructure of the River Walk and Downtown sidewalks

- Replace specimen trees and plants (tropicals such as palms and perennial shrubbery) lost in the winter storm of February 2021
- Renovate the landscape areas within the River Extension area to make it more appeasing to visitors

Citywide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

Adaptive reuse and reinvestment in existing and historic City facilities

- Invest in public facing cultural assets
- Consolidate more than 1,400 staff and 23 departments

CENTER CITY DEVELOPMENT & OPERATIONS

GENERAL FUND
INNER CITY INCENTIVE FUND
PARKING OPERATING & MAINTENANCE FUND
MARKET SQUARE FUND
CITY TOWER & GARAGE FUND
CITY TOWER TENANT IMPROVEMENT FUND
CITY TOWER LEASE FUND

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
# of affordable housing units incentivized	1,454	N/A	377	875
Revenue per parking space	$1,089*	$1,250	$999	$1,250
Plants planted on the river annually	90,093	90,000	120,000	100,000
Events at Downtown Parks and Plazas	336*	300*	360*	650
Customer satisfaction rating for River Walk landscaping	92%	95%	95%	95%

*Impacted as a result of COVID-19

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	5,376,233	5,077,133	5,330,473	5,899,565
CONTRACTUAL SERVICES	4,864,910	2,907,308	2,331,319	2,925,589
COMMODITIES	304,836	362,627	268,090	470,036
SELF INSURANCE/OTHER	1,665,020	2,133,256	2,590,798	2,801,107
CAPITAL OUTLAY	18,480	28,692	88,692	61,405
TRANSFERS	4,328,570	3,085,463	3,085,463	5,262,555
TOTAL EXPENDITURES	**$16,558,049**	**$13,594,479**	**$13,694,835**	**$17,420,257**
Authorized Positions	**72**	**72**	**72**	**72**

INNER CITY INCENTIVE FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	84,120	87,639	87,639	0
CONTRACTUAL SERVICES	1,671,181	450,000	450,000	850,315
SELF INSURANCE/OTHER	35,500	25,352	20,811	0
TRANSFERS	2,631,000	0	0	6,495
TOTAL EXPENDITURES	**$4,421,801**	**$562,991**	**$558,450**	**$856,810**
Authorized Positions	**0**	**0**	**0**	**0**

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Citywide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

Ensure a positive customer service experience by making it easy and convenient for the public to interact with the department and maintain a customer-focused approach by September 2023

- Reinforce positive interactions at all customer touchpoints by September 2022
- Optimize the use of technology by September 2022

PARKING OPERATING & MAINTENANCE FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	4,539,882	4,437,486	4,253,189	4,600,864
CONTRACTUAL SERVICES	5,643,604	1,190,415	1,073,751	1,341,764
COMMODITIES	117,500	68,882	67,691	176,785
SELF INSURANCE/OTHER	952,108	1,272,386	1,355,296	881,000
CAPITAL OUTLAY	37,099	600	1,342	26,668
TRANSFERS	2,513,904	2,769,256	2,769,256	2,235,802
TOTAL EXPENDITURES	**$13,804,097**	**$9,739,025**	**$9,520,525**	**$9,262,883**
Authorized Positions	**91**	**91**	**91**	**86**

MARKET SQUARE FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	298,848	424,709	358,563	409,589
CONTRACTUAL SERVICES	743,160	1,006,779	1,007,462	1,330,103
COMMODITIES	30,302	47,405	46,302	49,445
SELF INSURANCE/OTHER	427,566	428,693	436,017	440,544
CAPITAL OUTLAY	825	2,948	2,948	3,805
TRANSFERS	1,039,718	787,286	787,286	312,289
TOTAL EXPENDITURES	**$2,540,419**	**$2,697,820**	**$2,638,578**	**$2,545,775**
Authorized Positions	**6**	**6**	**6**	**6**

CITY TOWER & GARAGE FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	141,182	219,542	195,707	254,663
CONTRACTUAL SERVICES	134,742	149,066	146,428	385,066
COMMODITIES	2,008	19,596	19,596	19,596
SELF INSURANCE/OTHER	2,285,848	4,080,357	3,072,648	1,774,995
DEBT SERVICE PAYMENT	0	0	6,426,494	0
TRANSFERS	1,526,973	1,374,229	1,564,377	2,488,696
TOTAL EXPENDITURES	**$4,090,753**	**$5,842,790**	**$11,425,250**	**$4,923,016**
Authorized Positions	**5**	**5**	**5**	**5**

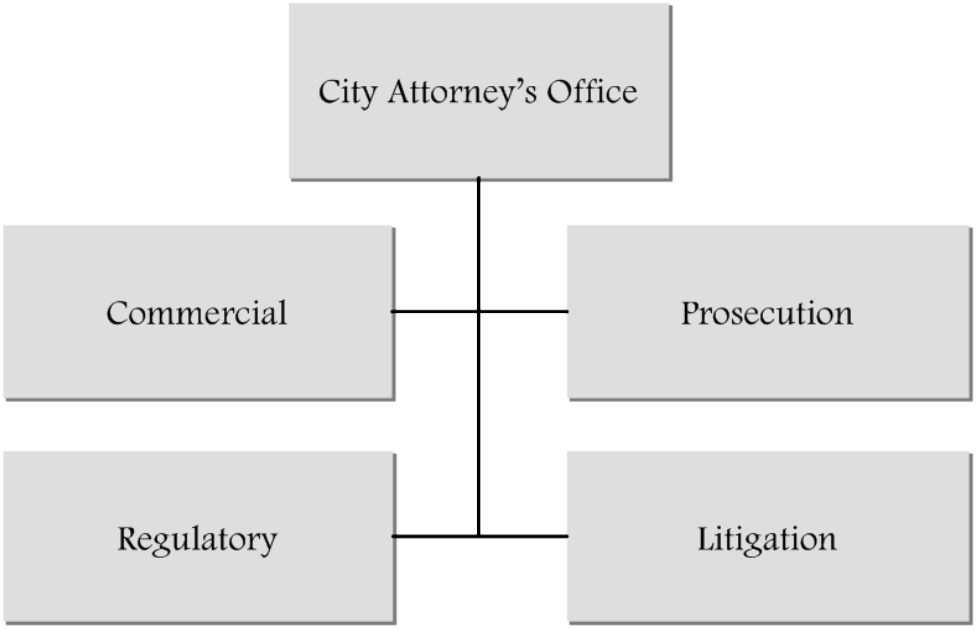
CITY TOWER TENANT IMPROVEMENT FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
TRANSFERS	0	0	0	2,204,168
TOTAL EXPENDITURES	**$0**	**$0**	**$0**	**$2,204,168**
Authorized Positions	**0**	**0**	**0**	**0**

CITY TOWER LEASE FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
SELF INSURANCE/OTHER	0	0	0	997,750
TOTAL EXPENDITURES	**$0**	**$0**	**$0**	**$997,750**
Authorized Positions	**0**	**0**	**0**	**0**

CITY ATTORNEY



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	67	10,244,011
Self-Insurance Liability Fund	12	1,546,577
Self-Insurance Workers' Compensation Fund	6	698,148
Grants	2	241,683
Total Funding	**87**	**$12,730,419**

MISSION STATEMENT

THE MISSION AND DUTY OF THE CITY ATTORNEY'S OFFICE IS TO SERVE THE CITY OF SAN ANTONIO WITH THE HIGHEST QUALITY LEGAL SERVICES AND PROFESSIONAL STANDARDS.

PROGRAM INFORMATION

Article V, Section 53 of the City Charter provides that the City Attorney shall serve as chief legal advisor to the City Council, the City Manager and all city departments, offices and agencies. The City Attorney's Office represents the City in all litigation and administrative proceedings brought against or by the City and its officials and works hand-in-hand with the police and code enforcement officials to prosecute all Class C misdemeanors in the Municipal Courts. Attorneys and support staff in the City Attorney's Office provide all legal services necessary to complete a program or activity initiated by a city department or official. The attorneys research legal issues and advise City officials, boards, and commissions; draft and review ordinances and resolutions considered by the City Council; and negotiate, draft, and review contracts and other documents essential to the successful completion of the myriad of programs and functions of the City of San Antonio. To avoid conflicts or provide additional resources or expertise on a particular matter, the City Attorney may hire and use outside counsel to provide essential legal services.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Citywide Goal: San Antonio will provide the institutional foundation to support the government and promote public trust and awareness.

Support City Council in drawing and approving new council district lines by January 2023

- Implement a strategy in collaboration with outside counsel and other City departments to obtain public input on the redistricting process
- Support Council's process for approving final plan for new council district lines
- If required, supporting Council in the evaluation and the subsequent approval of additional council districts by January 2025

100% of City Attorney's Office staff will receive equity training in unconscious bias and tools to operationalize equity by May 2024

- Implement an equity training strategy for current staff
- Implement onboarding process that embeds skills to operationalize equity, unless otherwise covered by citywide training
- Implement ongoing training program for staff that supports their collaborative work with City Departments to ensure that policies and procedures account for equity considerations

Citywide Goal: San Antonio will be a safe and clean community.

Sustain and prioritize proactive efforts by the Dangerous Assessment Response Team (DART) to address and abate the worst of the worst nuisance properties (prioritize health and safety) to reach a DART recidivism rate of under 15% by June 2025

- Codify DART into City Code by September 2022
- Create proposal for City management that recommends the creation of a Nuisance Abatement Fund per Chapter 125 and establishes a budget for DART to operate as a self-contained unit by June 2024
- Strengthen personnel resources for DART Unit by June 2025

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
Client satisfaction regarding overall services	95%	92%	95%	92%
Client satisfaction rating for training City staff	95%	92%	94%	92%

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	6,901,426	7,273,298	7,137,053	7,871,850
CONTRACTUAL SERVICES	1,318,905	943,706	1,038,519	1,055,145
COMMODITIES	98,629	118,517	118,428	108,517
SELF INSURANCE/OTHER	918,066	1,093,854	1,332,871	1,154,619
CAPITAL OUTLAY	0	31,500	31,500	53,880
TOTAL EXPENDITURES	**$9,237,026**	**$9,460,875**	**$9,658,371**	**$10,244,011**
Authorized Positions	**65**	**65**	**65**	**67**

SELF-INSURANCE LIABILITY FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	1,151,695	1,309,236	1,315,713	1,394,067
CONTRACTUAL SERVICES	20,828	66,039	59,337	46,792
COMMODITIES	12,521	16,500	9,500	25,123
SELF INSURANCE/OTHER	51,072	42,758	45,374	47,475
CAPITAL OUTLAY	0	23,317	23,317	33,120
TOTAL EXPENDITURES	**$1,236,116**	**$1,457,850**	**$1,453,241**	**$1,546,577**
Authorized Positions	**12**	**12**	**12**	**12**

SELF-INSURANCE WORKERS' COMPENSATION FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	488,923	543,764	532,667	614,434
CONTRACTUAL SERVICES	25,747	33,240	30,800	34,463
COMMODITIES	2,674	22,438	20,700	22,438
SELF INSURANCE/OTHER	30,135	50,370	49,431	17,261
CAPITAL OUTLAY	0	0	0	9,552
TOTAL EXPENDITURES	**$547,479**	**$649,812**	**$633,598**	**$698,148**
Authorized Positions	**6**	**6**	**6**	**6**

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2022	CITY MATCH
Community Development Block Grant - Legal Administration	241,683	0	0	241,683	0
TOTAL	**$241,683**	**$0**	**$0**	**$241,683**	**$0**

GRANT NAME: *Community Development Block Grant - Legal Administration*

PROGRAM INFORMATION

The City Attorney's Community Development Block Grant (CDBG) Section negotiates and prepares specialized contracts and exhibits required in conjunction with CDBG revitalization activities, loan documents, and long term lease agreements with non-city entities for use of CDBG funded property. Staff also prepares and reviews legal documents related to CDBG housing-related projects. CDBG funds support salaries for two Attorneys.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$227,133	$241,683	$241,683
TOTAL FUNDING	**$227,133**	**$241,683**	**$241,683**
EXPENDITURES			
Personnel Services	$226,663	$238,213	$238,213
Contractual Services	$470	$3,470	$3,470
TOTAL EXPENDITURES	**$227,133**	**$241,683**	**$241,683**
Authorized Positions	**2**	**2**	**2**

CITY AUDITOR

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	23	3,353,796
Total Funding	**23**	**$3,353,796**

MISSION STATEMENT

THE OFFICE OF THE CITY AUDITOR WILL FACILITATE GOVERNMENT ACCOUNTABILITY TO THE RESIDENTS OF SAN ANTONIO THROUGH NON-PARTISAN, FACT-BASED, INDEPENDENT, OBJECTIVE ASSESSMENTS OF CITY PROGRAMS, ACTIVITIES, AND FUNCTIONS.

PROGRAM INFORMATION

The independent Office of the City Auditor supports the City Council, City Manager, and staff by:

- Performing internal audits of programs, activities, and functions
- Providing advisory services to the City Council and City Management
- Complying with Generally Accepted Government Auditing Standards (GAGAS, also known as GAO Yellow Book) issued by the Government Accountability Office (GAO)

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Citywide Goal: San Antonio will provide the institutional foundation to support the government and promote public trust and awareness.

Complete the approved 2022 Audit Plan

- Maintain a competent and well-trained staff to perform audits
- Provide tools for staff to complete audits effectively and efficiently
- Maintain effective project management process

Address Council and Management concerns and request as it relates to effectiveness and efficiency of City operations/programs

- Maintain effective relationships with Council and Management

Provide citywide ethics training

- Provide training topics relevant to identified needs and/or timeframe
- Provide web-based training videos for distribution three to four times per year

Support the Ethics Review Board (ERB)

- Maintain relationship with ERB Chair and Vice-Chair and be aware of needs

Validate compliance with the Ethics Code and Municipal Campaign Finance Code relevant to high profile contracts

- Develop tools for review of High Profile Contracts for compliance

PERFORMANCE MEASURES

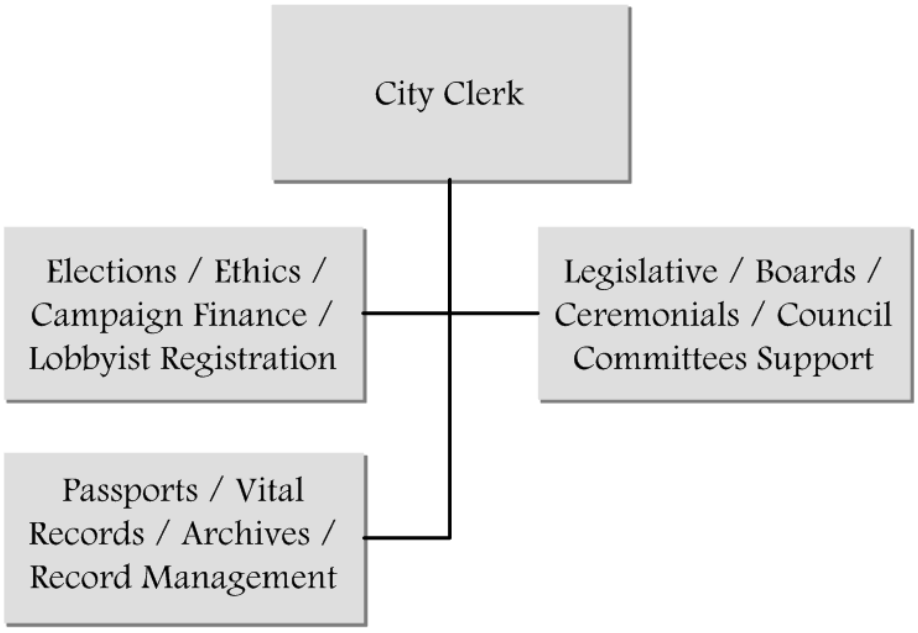
These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
Audit Reports Issued	36	36	36	36
% of Auditor Direct to Available Time	74%	78%	74%	78%
% of Audit Recommendations Accepted	100%	95%	100%	95%
% of Staff with Professional Certification	75%	70%	64%	70%

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	2,394,108	2,627,176	2,584,137	2,797,185
CONTRACTUAL SERVICES	93,290	142,065	140,161	167,672
COMMODITIES	1,767	12,777	3,500	12,777
SELF INSURANCE/OTHER	97,045	155,930	155,930	195,747
CAPITAL OUTLAY	44,266	4,638	4,669	4,424
TRANSFERS	152,366	171,698	173,602	175,991
TOTAL EXPENDITURES	**$2,782,842**	**$3,114,284**	**$3,061,999**	**$3,353,796**
Authorized Positions	**23**	**23**	**23**	**23**

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA



CITY CLERK

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	35	4,762,042
Total Funding	**35**	**$4,762,042**

MISSION STATEMENT

THE OFFICE OF THE CITY CLERK IS FIRMLY COMMITTED TO EXCELLENCE IN PUBLIC SERVICE BY PROVIDING ELECTED OFFICIALS, THE PUBLIC, AND CITY DEPARTMENTS ACCESSIBLE OFFICIAL RECORDS AND ARCHIVES.

PROGRAM INFORMATION

The Office of the City Clerk is responsible for the conduct of Municipal Elections in accordance with the City Charter and State Law. It is the principal office that administers Official Statements of Elected and Appointed Officer and Oaths of Office. The City Clerk is the filing authority for Financial Disclosure Reports, Lobbyist Registrations, and Campaign Contribution and Expenditure Reports for Officeholders and Candidates. The Legislative Division accounts for all City Ordinances, Resolutions, Minutes, and Contracts, as well as administers Official Honorariums and provides oversight of Board/Commission Appointments by the City Council. The divisions facilitate the management, retention, and destruction of records as well as the management and preservation of historic documents in compliance with the Texas State Library. In 2010, the Office of the City Clerk was designated as an official Passport Acceptance Facility, enabling that Division to accept applications on behalf of the U.S. Department of State. Said initiative has generated and will continue to provide new revenue to the City of San Antonio. In FY 2012-2013, the Vital Records Division was transferred under the direction of the City Clerk overseeing the responsibilities and implementing technology for Birth and Death Certificate issuance.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Citywide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

Resident Connection Implementation for legislative meetings and boards and commissions application

- Improve the customer experience of boards and commissions members and reporting by December 2022

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

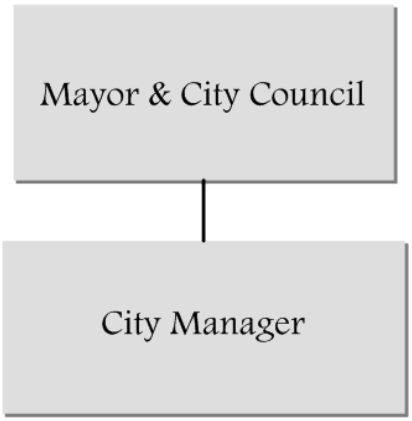
Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
Customer service satisfaction (Council Support, Passport Service, Accessibility of Digital Data)	90%	92%	90%	92%
Support provided for legislative meetings (Council Meetings, Council Committees, and Ad Hoc Meetings)	420	430	364	400
Revenue generated from passport acceptance facility	$366,985	$725,397	$689,473	$616,587
Revenue generated from Birth Certificate sales	$1,140,499	$1,431,991	$1,407,648	$1,217,192
Death Certificate sales (number of records)	16,768	18,816	14,963	18,500
COSA records registration for each birth record	29,258	30,800	28,811	31,000
COSA records registration for each death record	21,531	16,200	24,567	16,800

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	2,441,413	2,517,502	2,389,488	2,816,753
CONTRACTUAL SERVICES	448,106	693,995	693,325	493,995
COMMODITIES	34,807	46,340	46,340	59,231
SELF INSURANCE/OTHER	1,116,379	1,201,481	1,205,533	1,344,466
CAPITAL OUTLAY	62,981	31,392	44,436	29,136
TRANSFERS	0	18,011	18,011	18,461
TOTAL EXPENDITURES	**$4,103,686**	**$4,508,721**	**$4,397,133**	**$4,762,042**
Authorized Positions	**35**	**35**	**35**	**35**

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

CITY MANAGER



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	18	3,853,538
Total Funding	**18**	**$3,853,538**

MISSION STATEMENT

THE CITY OF SAN ANTONIO IS COMMITTED TO EXCELLENCE IN ALL THAT WE DO.

PROGRAM INFORMATION

The Office of the City Manager provides centralized direction and leadership for the effective administration and operation of all municipal services for the City of San Antonio as directed by the City Council. The Office of the City Manager prepares and submits to the City Council a balanced plan of municipal services in adherence with the policy goals and objectives established by the City Council while exercising effective leadership and management of the City.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Citywide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

Enhance the quality of employee performance in their effective delivery of services

- Build upon existing programs to encourage employee health and wellness, educational and professional growth, and inclusiveness and equity.

Citywide Goal: San Antonio will provide the institutional foundation to support the government and promote public trust and awareness.

Direct the preparation and distribution of the weekly City Council agenda and related materials to the City Council, staff, and residents of San Antonio

- Assist in the implementation of an all-in-one technology solution that will handle constituent relationship management, boards and commissions, agenda management, survey management, and calendar management by October 2021

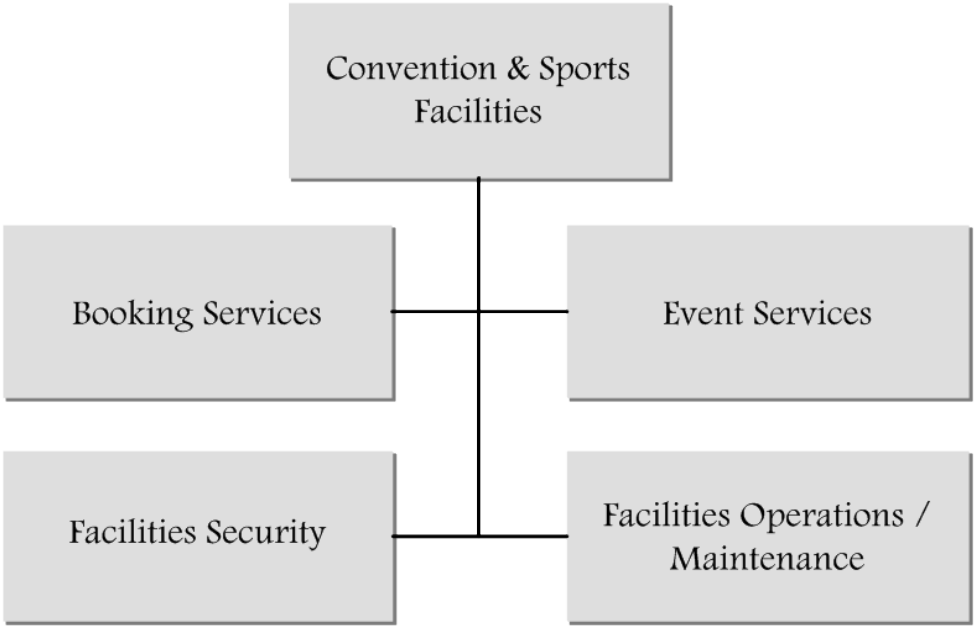
Ensure that appropriate customer service/community relations mechanisms are implemented to assist residents in the resolution of complaints and requests for service

- Assist in the implementation of the new constituent relationship management platform which records data from across all departments in one platform providing a more holistic view of resident requests and the City's response to those requests

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	3,206,921	3,390,211	3,260,019	3,349,140
CONTRACTUAL SERVICES	83,695	74,845	73,469	94,762
COMMODITIES	30,825	37,157	37,248	36,917
SELF INSURANCE/OTHER	396,180	348,634	352,743	359,879
CAPITAL OUTLAY	2,065	18,292	18,879	12,840
TOTAL EXPENDITURES	**$3,719,686**	**$3,869,139**	**$3,742,358**	**$3,853,538**
Authorized Positions	**19**	**19**	**19**	**18**

CONVENTION & SPORTS FACILITIES



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
Community & Visitor Facilities Fund	344	48,759,495
Community & Visitor Facilities Fund (Non-Departmental)	0	5,164,102
General Fund - Carver Community Cultural Center	7	1,246,343
Carver Special Revenue Fund	7	549,594
Convention Center Lease Payment Fund	0	28,515,115
Capital Projects	0	4,076,586
Convention & Sports Facilities State Reimbursement Fund	0	422,303
Total Funding	**358**	**$88,733,538**

The total Community & Visitor Facilities Fund FY 2022 Adopted Budget is $49,434,495, of which $675,000 is transferred to the Capital Budget.

MISSION STATEMENT

ENRICH SAN ANTONIO'S ECONOMY AND COMMUNITY THROUGH EXCEPTIONAL PEOPLE, EVENTS, AND FACILITIES.

PROGRAM INFORMATION

The Convention and Sports Facilities Department (CSF) oversees the operation and management of the Henry B. Gonzalez Convention Center, the Lila Cockrell Theatre, the Alamodome and the Carver Community Cultural Center. These multi-purpose facilities are used for conventions, sporting events, corporate meetings, trade shows, consumer shows, performing arts events, and a variety of civic, religious, and private functions. The Office of the Director includes one Director and two Assistant Directors, with department administration consisting of a Convention Center General Manager, Alamodome General Manager, and a Carver Community Cultural Center Executive Director. Each facility has functional divisions that include booking, event services, security, maintenance, and operations. City shared services provided for all CSF facilities include Finance & Administration, Information Technology, Capital Project Management, and Human Resources.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Citywide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

Implement professional and self-development programs for employees

- Create and develop a job shadow program and a professional development and succession plan

Citywide Goal: San Antonio will promote its unique resources to become a premier visitor and convention destination.

Increase the number of events and attendance by 5% above pre-pandemic levels by FY 2024

- Promote the Alamodome as major concert destination
- Promote the Convention Center resources to become a premier convention destination

Improve facilities and equipment to better meet demands of patrons, clients, and stakeholders as well as promote quality customer service

- Implement capital projects/programs that enhance a customer's experience

Citywide Goal: San Antonio will be a city that maximizes its residents' well-being and human potential while capitalizing on its cultural diversity.

Increase the number of events and attendance by 5% above pre-pandemic levels by FY 2024

- Create comprehensive marketing and sales plan for Carver Community Cultural Center

Citywide Goal: San Antonio will be a safe and clean community.

Increase the Convention Center diversion rate by 10%

- Promote the recycling and waste programs and goals to staff and customers

Have 100% staff participation in Green House Gas Education Program

- Implement the Green House Gas Education Program as part of the department's overall training program for new and existing employees and partners who work in the facility

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
Net revenue per attendee at the Alamodome	$13.10	$9.31	$12.76	$8.92
Convention Center exhibit hall occupancy level	37%*	50%	33%*	67%
Achieve a good or excellent rating on customer survey at the Convention Center	99%	96%	96%	96%
Convention Center in the year for the year booking rental	$87,000*	$260,000	$289,260*	$340,000
Alamodome Event Days	53*	108	150	108
Alamodome occupancy level	43%*	70%	61%*	71%
Number of events at the Convention Center	135*	182	94*	209
Number of attendees at Alamodome Events	357,050*	602,040	409,866*	941,649

*Impacted as a result of COVID-19

COMMUNITY & VISITOR FACILITIES FUND EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	15,155,318	10,412,945	11,276,158	20,268,530
CONTRACTUAL SERVICES	5,786,269	7,026,157	6,932,150	8,922,888
COMMODITIES	993,402	756,582	778,574	1,105,564
SELF INSURANCE/OTHER	9,749,110	11,216,733	12,075,411	12,538,073
CAPITAL OUTLAY	875,669	141,519	526,927	115,478
TRANSFERS	1,426,655	288,738	322,566	6,483,962
TOTAL EXPENDITURES	**$33,986,423**	**$29,842,674**	**$31,911,786**	**$49,434,495**
Authorized Positions	**344**	**344**	**344**	**344**

COMMUNITY & VISITOR FACILITIES FUND (NON-DEPARTMENTAL) EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
HOSTING OBLIGATIONS	1,000,411	573,424	315,575	4,790,076
CONTRACTUAL SERVICES	442,068	279,603	201,188	374,026
TOTAL EXPENDITURES	**$1,442,479**	**$853,027**	**$516,763**	**$5,164,102**
Authorized Positions	**0**	**0**	**0**	**0**

GENERAL FUND - CARVER COMMUNITY CULTURAL CENTER EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	569,112	586,804	561,445	643,174
CONTRACTUAL SERVICES	229,805	335,854	157,049	337,354
COMMODITIES	24,191	19,165	32,825	19,165
SELF INSURANCE/OTHER	104,814	341,586	338,935	244,850
CAPITAL OUTLAY	28,058	0	12,206	1,800
TOTAL EXPENDITURES	**$955,980**	**$1,283,409**	**$1,102,460**	**$1,246,343**
Authorized Positions	**7**	**7**	**7**	**7**

CARVER SPECIAL REVENUE FUND EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	440,833	433,207	437,913	450,451
CONTRACTUAL SERVICES	65,471	65,907	52,364	69,311
COMMODITIES	0	1,000	0	1,000
SELF INSURANCE/OTHER	24	86	118	27,032
CAPITAL OUTLAY	66,437	0	0	1,800
TOTAL EXPENDITURES	**$572,765**	**$500,200**	**$490,395**	**$549,594**
Authorized Positions	**7**	**7**	**7**	**7**

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2022	CITY MATCH
Carver Contribution and Trust Fund - Donation	0	0	221,967	221,967	327,627
TOTAL	**$0**	**$0**	**$221,967**	**$221,967**	**$327,627**

GRANT NAME: *Carver Contribution and Trust Fund - Donation*

PROGRAM INFORMATION

This funding supports the Carver Community Cultural Center's mission to celebrate the diverse cultures of our world, nation, and community, with emphasis on the African and African-American heritage, by providing challenging artistic presentations, community outreach activities, and educational programs.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
OTHER - Carver Contribution & Trust Fund	$245,138	$162,768	$221,967
CITY - Cash Match	$327,627	$327,627	$327,627
TOTAL FUNDING	**$572,765**	**$490,395**	**$549,594**
EXPENDITURES			
Personnel Services	$440,833	$437,913	$450,451
Contractual Services	$65,471	$52,364	$69,311
Commodities	$0	$0	$1,000
Self-Insurance	$24	$118	$27,032
Capital Outlay	$66,437	$0	$1,800
TOTAL EXPENDITURES	**$572,765**	**$490,395**	**$549,594**
Authorized Positions	**7**	**7**	**7**

CITY OF SAN ANTONIO
TEXAS
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CONTRIBUTION TO DELEGATE AGENCIES

The Adopted FY 2022 Budget continues the implementation of an equity-based approach to drive targeted human services and workforce development investments in San Antonio to improve the quality of life for the City's most-vulnerable residents. The City's delegate agency funding investment supports five key long-term outcomes of the Department of Human Services and Economic Development Department:

1. Children and youth are safe, healthy, resilient, and ready to succeed in school and life;
2. Individuals and families are financially secure and in-stable housing;
3. Homelessness is rare, brief and non-recurring;
4. Seniors are healthy, engaged, and independent; and
5. San Antonio's workforce fuels a globally competitive economy that drives income growth and prosperity for all residents.

Funding priorities include: comprehensive and safe after-school programming; child abuse intervention and prevention; college and career readiness; kindergarten readiness; opportunity youth support services; youth engagement; senior independence; homeless intervention and prevention; mental health and wellness; domestic violence intervention and prevention; safety net services; financial security; financial education; and long-term and short-term workforce development.

The Department of Human Services and the Economic Development Department each administer a portion of the Delegate Agencies Budget.

HUMAN SERVICES & WORKFORCE DEVELOPMENT
CONSOLIDATED FUNDING REPORT
ADOPTED FY 2022 ALLOCATIONS

Delegate Agency	Funded Program	General Fund Consolidated Funding Process	HEARTH Emergency Solutions Grant (ESG)	Housing Opp. for Persons with AIDS (HOPWA)	Community Development Block Grant (CDBG)	Total FY 2022 Adopted Allocation
CHILDREN & YOUTH SUCCESS						
After School Challenge						
Edgewood ISD	After School Challenge Program	195,000 [1]				195,000
Harlandale ISD	After School Challenge Program	390,000				390,000
Northside ISD	Learning Tree/Math & Science Initiative	229,840				229,840
San Antonio ISD	After School Challenge Program	1,573,260				1,573,260
South San Antonio ISD	After School Challenge Program	87,534				87,534
Southwest ISD	Inspiring Leaders After School Challenge Program	81,900				81,900
	After School Challenge Subtotal	**$ 2,557,534**	**$ -**	**$ -**	**$ -**	**$ 2,557,534**
Child Abuse Intervention & Prevention						
Any Baby Can of San Antonio	Case Management Services	57,400				57,400
AVANCE	Parent-Child Education Program	460,531				460,531
Big Brothers Big Sisters of South Texas	Community Based Mentoring and Training Program	113,349				113,349
Family Service Association	Por Los Ninos Child Abuse Prevention/Intervention	130,000 [3]				130,000
Child Safe	Prevention and Awareness Program	150,000				150,000
Respite Care	Davidson Respite House	76,010				76,010
	Child Abuse Intervention & Prevention Subtotal	**$ 987,290**	**$ -**	**$ -**	**$ -**	**$ 987,290**
College & Career Readiness						
Boys and Girls Club	College Readiness - Young Achievers Program	61,069				61,069
Catholic Charities, Archdiocese of San Antonio, Inc.	After School & Summer Youth Program	50,000				50,000
Family Service Association	Youth College & Career Opportunities Program	303,573				303,573
Girl Scouts of Southwest Texas	Westside Girls Scouts Leadership Center	164,770				164,770
Girls, Inc.	Operation SMART: Developing 21st Century STEM Student	85,000				85,000
Good Samaritan Community Services	College & Career Readiness Program	145,451				145,451
	College & Career Readiness Subtotal	**$ 809,863**	**$ -**	**$ -**	**$ -**	**$ 809,863**
Kinder Readiness						
Autism Community Network	Family Empowerment Program	86,064				86,064
Family Service Association	Family Strengthening & Kindergarten Readiness	67,221				67,221
Respite Care	Developmental Daycare Program	121,222				121,222
	Kinder Readiness Subtotal	**$ 274,507**	**$ -**	**$ -**	**$ -**	**$ 274,507**
Youth Success						
Boys and Girls Club	Youth Success Program	500,000				500,000
Children's Bereavement Center	Teen Grief Reach	75,000				75,000
Communities in School	Operation Graduation	252,460				252,460
Communities in School	NXT Level Youth Opportunity Program	231,348				231,348
Good Samaritan Community Services	Youth Development Services	85,390				85,390
Goodwill Industries, Inc.	NXT Level Youth Opportunity Program	237,138				237,138
Healy Murphy Center	Youth Training Project	318,250				318,250
P16 Plus	Future Ready Data Plan	278,000				278,000
Seton Home	Pathways to Independence Program	170,097				170,097
Martinez Street Women's Center	Youth Development Program	50,000				50,000
YWCA of San Antonio	Teens Taking Action	122,826				122,826
YWCA of San Antonio	RESET	88,710				88,710
SA Youth	Youth Development Program	116,000				116,000
YWCA of San Antonio	Mi Carrera	118,830				118,830
	Youth Success Subtotal	**$ 2,644,049**	**$ -**	**$ -**	**$ -**	**$ 2,644,049**
	TOTAL CHILDREN & YOUTH SUCCESSS	**$ 7,273,243**	**$ -**	**$ -**	**$ -**	**$ 7,273,243**
SENIOR INDEPENDENCE						
Senior Independence						
Bihl Haus Arts, Inc.	GO! Arts Program	50,000				50,000
Meals on Wheels of San Antonio	Friendly Visitor Program	54,150				54,150
San Antonio Food Bank	Project HOPE	500,000				500,000
San Antonio OASIS	OASIS Technology Education Programming	88,736				88,736
WellMed Charitable Foundation	Caregiver SOS Program	87,824				87,824
YMCA of Greater San Antonio	Active Older Adults Program	251,323				251,323
YWCA of San Antonio	Senior Connection Program	71,765				71,765
	Senior Independence Subtotal	**$ 1,103,798**	**$ -**	**$ -**	**$ -**	**$ 1,103,798**
	TOTAL SENIOR INDEPENDENCE	**$ 1,103,798**	**$ -**	**$ -**	**$ -**	**$ 1,103,798**

[1] FY 2022 Adopted Funding includes $2,557,534 in designated funding for After School Challenge.

HUMAN SERVICES & WORKFORCE DEVELOPMENT
CONSOLIDATED FUNDING REPORT
ADOPTED FY 2022 ALLOCATIONS

Delegate Agency	Funded Program	General Fund Consolidated Funding Process	HEARTH Emergency Solutions Grant (ESG)	Housing Opp. for Persons with AIDS (HOPWA)	Community Development Block Grant (CDBG)	Total FY 2022 Adopted Allocation
ENDING HOMELESSNESS						
Ending Homelessness						
Alamo Area Resource Center	Housing Works and Transportation Services	$ 50,127		$ 715,000		$ 765,127
Beat AIDS	Newly Empowered Women Program			70,000		70,000
Beat AIDS	Tenant-Based Rental Assistance Program			227,080		227,080
Center for Health Care Services	Integrated Behavioral Health Program	474,217	442,000 [2]			916,217
Center for Health Care Services	Restoration Center Support	1,250,000				1,250,000
Family Violence Prevention Services, Inc.	Community Based Counseling at Haven for Hope	148,000				148,000 [2]
Haven for Hope	Facility Operations & Maintenance	1,500,000				1,500,000
Haven for Hope	Outreach Program				50,000	50,000
Haven for Hope	Prospects Courtyard Support	1,112,971				1,112,971
Haven for Hope	Prospects Courtyard Security Support	1,103,916				1,103,916
Haven for Hope	Residential and Support Services	922,000				922,000
Haven for Hope	Direct Referral Program	236,722 [2,3]				236,722
Haven for Hope	Homeless Veterans' Outreach Services	150,000				150,000
San Antonio AIDS Foundation	Long-Term Tenant-Based Rental Assistance			425,294		425,294
San Antonio AIDS Foundation	Transitional Housing Program			240,412		240,412
San Antonio Food Bank	Community Kitchen at Haven for Hope	784,884	367,968 [2]			1,152,852
San Antonio Metropolitan Ministries	Outreach on the Streets - Rapid Rehousing	0	466,297		101,308	567,605
Society of St. Vincent de Paul	Rapid Rehousing Program	0	50,000			50,000
St. Vinny's Bistro	St. Vincent De St. Vinny's Bistro	148,950				148,950
Corazon Ministries Inc.	Corazon Respite Center	50,000				50,000
Housing First Community Coalition (HFCC)	Towne Twin Village	0			47,271	47,271
	Ending Homelessness Subtotal	**$ 7,931,787**	**$ 1,326,265**	**$ 1,677,786**	**$ 198,579**	**$ 11,134,417**
	TOTAL ENDING HOMELESSNESS	**$ 7,931,787**	**$ 1,326,265**	**$ 1,677,786**	**$ 198,579**	**$ 11,134,417**
STRENGTHENING FAMILIES						
Domestic Violence Intervention & Prevention						
Alamo Area Rape Crisis Center	Sexual Assault Crisis & Emergency Services	100,000				100,000
Bexar County Family Justice Center Foundation	Dream Center	72,450				72,450
Bexar County Family Justice Center Foundation	Project Empower	244,457				244,457
Bexar County Family Justice Center Foundation	Victim's Empowerment Counseling Center	123,496				123,496
Family Violence Prevention Services, Inc.	Battered Women's & Children's Shelter	276,587				276,587
Whitby Road Alliance - Providence Place	Mariposa Home	0			101,466	101,466
	Domestic Violence Intervention & Prevention Subtotal	**$ 816,990**	**$ -**	**$ -**	**$ 101,466**	**$ 918,456**
Financial Security & Education						
Beat AIDS	Case Management Program	0		109,488		109,488
Beat AIDS	Emergency Financial Assistance Program	0		198,520		198,520
Catholic Charities, Archdiocese of San Antonio, Inc.	VITA Guadalupe Program	50,000				50,000
Family Service Association	Financial Empowerment & VITA Programs	158,601			100,000	258,601
Project MEND	Medical Equipment Reuse Program	75,000				75,000
San Antonio AIDS Foundation	Congregate Hot Meal Program	0		248,110		248,110
YWCA of San Antonio	Economic Empowerment	130,000				130,000
Any Baby Can of San Antonio Inc	Prescription Assistance Program	50,000				50,000
American Gateways	Legal Services - Immigration	100,000 [3]				100,000
Catholic Charities	Caritas Legal Services	50,000				50,000
St. Peter St. Joseph Children's Home	Project Ayuda Homeless Prevention	50,000				50,000
	Financial Security & Education Subtotal	**$ 663,601**	**$ -**	**$ 556,118**	**$ 100,000**	**$ 1,319,719**
	TOTAL STRENGTHENING FAMILIES	**$ 1,480,591**	**$ -**	**$ 556,118**	**$ 201,466**	**$ 2,238,175**
WORKFORCE DEVELOPMENT						
Workforce Development						
AlamoPROMISE	Community College Scholarship Program	2,465,170				2,465,170
Project QUEST, Inc.	Project QUEST	2,000,000				2,000,000
	Workforce Development Subtotal	**$ 4,465,170**	**$ -**	**$ -**	**$ -**	**$ 4,465,170**
	Reserve for Workforce Development	**$ 1,665,023** [4]	**$ -**	**$ -**	**$ -**	**$ 1,665,023**
	TOTAL WORKFORCE DEVELOPMENT	**$ 6,130,193**	**$ -**	**$ -**	**$ -**	**$ 6,130,193**
	TOTAL DELEGATE AGENCIES FUNDING	**$ 23,919,612**	**$ 1,326,265**	**$ 2,233,904**	**$ 400,045**	**$ 27,879,826**

[2]The FY 2022 Adopted Budget includes designated funding for Haven for Hope and related campus partners totaling $8,691,628. Of this amount, $5,075,609 is designated to Haven for Hope, $2,166,217 is designated to the Center for Healthcare Services, $1,152,852 for the San Antonio Food Bank, $148,000 for Family Violence Prevention Services, Inc, and $148,950 for St. Vinny Bistro.

[3] A total of $516,722 is included in the FY 2022 Department of Human Services Adopted General Fund Budget for Family Services Association's Por Los Ninos Child Abuse Prevention/Intervention and Haven for Hope's Direct Referral and Homeless Veteran Outreach Services Programs and total of $150,000 is included in the FY 2022 Non-Departmental General Fund Budget for legal services.

[4]An additional $1,665,023 will be allocated in the future for Workforce Development following a Request for Proposals (RFP) process for agency services.

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2022 ADOPTED FUNDING ALLOCATIONS

Delegate Agency *Investment Category* *Program Name* Program Description	FY 2021 Adopted	FY 2021 Estimate	FY 2022 Adopted
Alamo Area Rape Crisis Center	**$100,000**	**$100,000**	**$100,000**
Domestic Violence Intervention & Prevention			
Sexual Assault Crisis & Emergency Services			
The Alamo Area Rape Crisis Center is the only agency in the San Antonio region solely committed to serving those impacted by sexual violence. The goal of the Sexual Assault Crisis & Emergency Services program is to ensure that survivors of sexual assault have the emotional support and necessary community resources. Advocates are available 24 hours a day, 365 days of the year, to respond with compassion and understanding to trauma related to sexual assaults. Follow-up contact helps to connect survivors and their loved ones with case management, counseling, and other vital services.			
Alamo Area Resource Center (AARC)	**$312,028**	**$312,028**	**$765,127**
Ending Homelessness			
Housing Works and Transportation Services			
The Housing Works and Transportation Services program will provide eligible households with Tenant Based Rental Assistance (TBRA) to support permanent housing and enable an individual or family to gain and/or maintain medical care. Priority is given to families with children. AARC will provide all eligible clients who receive housing assistance with supportive services/housing case management services and an individualized service plan. In addition, all participants will be informed about the Section 8 housing program and be referred as the program has openings. Additionally, AARC will provide medical transportation to ensure that people living with HIV/AIDS have access to medical care including COVID vaccinations. Services are offered to clients residing in the San Antonio and Bexar County areas.			
AlamoPROMISE	**$1,141,593**	**$1,141,593**	**$2,465,170**
Workforce Development			
Community College Scholarship Program			
The AlamoPROMISE program is a promise to make the first two years of community college in the Alamo Colleges District free for graduating high school seniors in Bexar County. The ambitious goal of the program is to increase the college-going rate of high school students in Bexar County to 70% from the current college-going rate of 49%.			
American Gateways	**$0**	**$0**	**$100,000**
Legal Services			
Legal Services - Immigration			
The program provides legal services to protect financial stability and prevent harm resulting from lack of legal representation for families going through the immigration process. This includes providing advice for low - income families dealing with life changing legal proceedings or legal education that can provide stability and security.			

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2022 ADOPTED FUNDING ALLOCATIONS

Delegate Agency *Investment Category* *Program Name* Program Description	FY 2021 Adopted	FY 2021 Estimate	FY 2022 Adopted
Any Baby Can of San Antonio ***Child Abuse Intervention & Prevention*** *Case Management Services Program* The Case Management Program addresses the need to support San Antonio families in remaining stable following the birth or diagnosis of their child with serious health or developmental problems. This is accomplished through a comprehensive preventative approach helping families with long-term planning for their child with a disability. Services are offered Monday through Friday from 8 am to 5 pm.	**$57,400**	**$57,400**	**$57,400**
Any Baby Can of San Antonio Inc ***Financial Security & Education*** *Prescription Assistance Program* The Prescription Assistance Program provides services to address unmet and emerging needs of children and youth with serious disabilities, serious and chronic illness or special health care needs, and of their families. The program promotes healthier families and serves as a safety net for individuals, families, and children who do not have insurance coverage and need prescription assistance.	**$0**	**$0**	**$50,000**
Autism Community Network ***Kinder Readiness*** *Family Empowerment Program* Founded in 2008, the mission of Autism Community Network (ACN) is to maximize the potential of children with autism by providing early diagnosis for those with limited access and education and empowering the community to support them. The ACN Family Empowerment Program will employ child development services, caregiver engagement, caregiver education, family mental health and wellness to improve life trajectories for families living with autism to produce safe, healthy, resilient, and school ready children who would otherwise be considered "at-risk" for school failure. ACN is open Monday - Friday from 8am to 4:30pm, though we will host off-site classes in the evenings and on weekends, if necessary.	**$78,747**	**$78,747**	**$86,064**
AVANCE ***Child Abuse Intervention & Prevention*** *Parent-Child Education Program* The Parent-Child Education Program (PCEP) seeks to reduce the incidence of child abuse and neglect and strengthen families by assisting economically disadvantaged, high-risk parents with young children to create loving, nurturing, and cognitively enriched home environments. The program follows a dual generation approach, simultaneously providing long-term parenting education and quality early childhood education delivered during 36 center- and home-based sessions. The PCEP is provided over a period of nine months and follows an academic calendar (October-June).	**$460,531**	**$460,531**	**$460,531**

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2022 ADOPTED FUNDING ALLOCATIONS

Delegate Agency *Investment Category* *Program Name* Program Description	FY 2021 Adopted	FY 2021 Estimate	FY 2022 Adopted
Beat AIDS	**$113,363**	**$113,363**	**$109,488**
Financial Security & Education			
Case Management Program			
The Case Management Program assists participants with attaining employment, housing, and accessing benefits and/or employment to increase their income. The program also refers participants for continued skill development to assist participants to obtain/maintain employment and financial stability and reduce the community viral load through linkages to other resources and adherence to medical care. Service is available to residents whose income is below 300% of the federal poverty level.			
Beat AIDS	**$39,973**	**$39,973**	**$198,520**
Financial Security & Education			
Emergency Financial Assistance Program			
The Emergency Financial Assistance (EFA) program seeks to lower the annual number of new HIV infections, reduce HIV transmission, and increase the percentage of people who live with HIV and know their serostatus. To meet this goal, EFA assists clients living with HIV and/or AIDS connect to medical care and resources to secure needed medication to effectively control their viral load.			
Beat AIDS	**$56,808**	**$56,808**	**$70,000**
Ending Homelessness			
Newly Empowered Women Program			
The Newly Empowered Women program will assist clients with HIV/AIDs to get into care and remain in care by the coordination and/or procurement of needed services in the San Antonio area. The proposed activities include client's permission for release of information, client intake, psychosocial assessment, client-centered service planning, referrals, and retention/follow up. The program is a 24-hour, 7-day a week transitional facility. The program plans to refer 100% of clients to a career preparedness program and data for all referrals will be documented in HMIS and Alamo Area Community Network (AACN).			
Beat AIDS	**$113,256**	**$113,256**	**$227,080**
Ending Homelessness			
Tenant-Based Rental Assistance Program			
The Tenant Based Rental Assistance program will provide tenant based rental assistance to eligible individuals that live in the 10 districts of San Antonio. The program will engage, link and retain clients in medical care by ensuring they have safe, sanitary, and adequate housing. The focus will be on those individuals with an income of 80% or less of the modified adjusted gross income (AGI) of the federal poverty level and will include persons living with HIV of all ages, all races, and gender. The proposed activities include determining eligibility, conducting a needs assessment, documenting the need, providing financial assistance, and reviewing progress toward written, client-centered goals and assess adjustments or needs at each visit. All TBRA services will be documented in HMIS and in the Alamo Area Community Network (AACN).			

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
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Delegate Agency *Investment Category* *Program Name* Program Description	FY 2021 Adopted	FY 2021 Estimate	FY 2022 Adopted
Bexar County Family Justice Center Foundation ***Domestic Violence Intervention & Prevention*** *Dream Center* The Dream Center Program provides survivors of domestic violence the necessary education, tools, and support needed to overcome economic obstacles to include, but not limited to: basic needs, life coaching, and financial literacy. The goal of this program is to reduce domestic violence incidents and decrease the likelihood of re-victimization by providing safety planning, referrals, and sustainability services to domestic violence families in crisis.	**$68,678**	**$68,678**	**$72,450**
Bexar County Family Justice Center Foundation ***Domestic Violence Intervention & Prevention*** *Project EMPOWER* The program creates a rapid response high-risk team that includes a felony prosecutor, victim advocate, and investigator that work together to provide expedited protective order (PO) services to assist 400 survivors identified as being in extreme danger. Funds will be used to contract with the Bexar County Criminal District Attorney's Office for all positions to offer the services including a Prosecutor, investigator, and Victim Advocate.	**$0**	**$0**	**$244,457**
Bexar County Family Justice Center Foundation ***Domestic Violence Intervention & Prevention*** *Victim's Empowerment Counseling Center* The Victim's Empowerment Counseling Center provides services to assist victims of domestic violence in the establishment of short and long-term stability utilizing on and off-site Center partners. The program plays a significant role in the achievement of overall goals for victims, from crisis and survival to planning for the future by providing progressive, long-term resources using therapeutic interventions. The objective of the Victim's Empowerment Counseling Center is to equip survivors and their children with the necessary tools to break the cycle of violence and reduce their likelihood of returning to their abuser through individual counseling and group therapy.	**$85,538**	**$85,538**	**$123,496**
Big Brothers Big Sisters of South Texas ***Child Abuse Intervention & Prevention*** *Community Based Mentoring and Training Program* The Community Based Mentoring Program provides in-person, one-to-one, long-term, regular and consistent, mentoring support for each child, and training and support for parents/guardians. Parents receive a 13-week parenting course based on the proven 40 developmental assets and training on how to prevent abuse for parents and youth over the age of 5.	**$113,349**	**$113,349**	**$113,349**
Bihl Haus Arts, Inc. ***Senior Independence*** *GO! Arts Program* The GO! Arts Program offers classes in painting, drawing, creative writing, and crafts at City of San Antonio Senior Centers. The goal of the program is to increase mental and physical well-being while providing an opportunity for socialization.	**$50,000**	**$50,000**	**$50,000**

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2022 ADOPTED FUNDING ALLOCATIONS

Delegate Agency *Investment Category* *Program Name* Program Description	FY 2021 Adopted	FY 2021 Estimate	FY 2022 Adopted
Boys & Girls Club	**$59,579**	**$59,579**	**$61,069**
College & Career Readiness			
College Readiness - Young Achievers Program			
Through its Young Achievers Program, Boys and Girls Clubs of San Antonio (BGCSA) will serve a total of 70 students, 45 middle school and 25 high school, in San Antonio Independent School District, Harlandale Independent School District, and South San School District. Students will be recommended by their principals, counselors, and teachers based in their grades and behavior for participation in the program. The program will provide weekly workshops, college visits, and other enrichment events as well as a five-week Young Achievers Leadership Academy. Services are provided mostly during the school day at the partnering schools: however, college visits and other enrichment activities take place on weekends and school holidays. The program operates for nine weeks during the summer, with activities held at various times.			
Boys & Girls Club	**$500,000**	**$500,000**	**$500,000**
Youth Success			
Youth Success Program			
The Boys & Girls Clubs of San Antonio (BGCSA) Youth Success program focuses on children and youth, ages 6-18 years in targeted areas of San Antonio. The program focuses on academic success, healthy lifestyles, and character and leadership development to help teens prepare for college and the workforce.			
Catholic Charities, Archdiocese of San Antonio, Inc.	**$39,355**	**$39,355**	**$50,000**
College & Career Readiness			
After School & Summer Youth Program			
The After School and Summer Youth Program provides youth in grades K through 12 with services to promote education and character development. Services include school and homework assistance, tutoring services, and educational activities such college and career readiness workshops. The program operates Mondays through Fridays from 3 to 6 pm during the school year.			
Catholic Charities, Archdiocese of San Antonio, Inc.	**$0**	**$0**	**$50,000**
Legal Services			
Caritas Legal Services			
The program provides legal services to protect financial stability and prevent harm resulting from lack of legal representation for low-income families and/or those going through the immigration process. This includes providing advice for low -income families dealing with life changing legal proceedings or legal education that can provide stability and security.			

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
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Delegate Agency *Investment Category* *Program Name* Program Description	FY 2021 Adopted	FY 2021 Estimate	FY 2022 Adopted
Catholic Charities, Archdiocese of San Antonio, Inc.	**$35,112**	**$35,112**	**$50,000**
Financial Security & Education			
VITA Guadalupe Program			
The Volunteer Income Tax Assistance (VITA) program serves low-to-moderate income families who are working, retired, or disabled earning up to $60,000 annually with tax preparation assistance at no cost. The goal of this program is to improve economic stability and sustainability by reducing poverty and increasing income through federal income tax credits. VITA provides free income tax assistance to taxpayers and assists them with claiming important tax credits such as the Earned Income Tax Credit (EITC) and the Child Tax Credit.			
Center for Health Care Services	**$474,217**	**$474,217**	**$916,217**
Ending Homelessness			
Integrated Behavioral Health Program			
The Integrated Behavioral Health Program provides a structured environment for 80 homeless males diagnosed with a mental illness and residing at Prospects Courtyard or a location not meant for human habitation. Services include: psychiatric assessments and follow-up; medication stabilization and monitoring; case management and rehabilitation benefits procurement; and nursing assessments.			
Center for Health Care Services	**$1,250,000**	**$1,250,000**	**$1,250,000**
Ending Homelessness			
Restoration Center			
The Restoration Center offers a medically supervised sobering area for public intoxicants to interrupt the cycle of serial inebriation. These services support law enforcement and Haven for Hope security by freeing up their services return to campus and street patrols more efficiently. The center also provides minor medical care and triage services to injured prisoners brought into the unit by law enforcement to/from the City Magistrate or Bexar County Adult Detention Center.			
Child Safe	**$150,000**	**$150,000**	**$150,000**
Child Abuse Intervention & Prevention			
Prevention and Awareness Program			
The Child Abuse Awareness Education Program delivers training to 275 school professionals and 6,000 professionals in the field of crimes against children, mandated reporters, parents, and the community. Training will be delivered in-person and through video curricula addressing a gap in the community for comprehensive child abuse training. The program focuses on prevention, intervention, and treatment and therapy. Hours of operation will be Monday through Thursday 8am – 8pm and Friday 8am – 4pm.			
Children's Bereavement Center	**$50,000**	**$50,000**	**$75,000**
Youth Success			
Teen Grief Reach			
Children's Bereavement Center of South Texas' Teen Grief Reach program is designed to help children and families from every social and economic circumstance process the psychological and emotional challenges of death and loss in an environment specially designed to be secure and nurturing. Services include grief counseling and peer support, mental health services both individual and group-based counseling, and school-based support groups. The center now operates 7 days a week due to increasing demand.			

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2022 ADOPTED FUNDING ALLOCATIONS

Delegate Agency *Investment Category* *Program Name* Program Description	FY 2021 Adopted	FY 2021 Estimate	FY 2022 Adopted
Communities in School	**$0**	**$0**	**$231,348**
Youth Success			
NXT Level Youth Opportunity Program			
Communities in School works closely with NXT Level to provide outreach and intake services to "opportunity youth," individuals aged 16 to 24 years old who are not working or in school. The program provides trauma-informed care, case management, and comprehensive support to help opportunity youth complete their career/education pathway.			
Communities in School (CIS)	**$116,749**	**$116,749**	**$252,460**
Youth Success			
Operation Graduation			
Community In School's Operation Graduation program will serve youth in 15) underserved elementary, middle, and high schools within Harlandale and San Antonio Independent School Districts. Participating youth will have access to the wide range of resources and relationships CIS-SA offers, including case management, social service referrals, mental health services, and emergency assistance, ensuring that personal obstacles do not interfere with youths ability to succeed.			
Corazon Ministries Inc.	**$0**	**$0**	**$50,000**
Ending Homelessness			
Corazon Respite Center			
The Respite Center will operate as a day center and resource hub where unhoused or marginalized clients can receive warm meals, shelter from weather, and safe places to meet with outreach workers and case managers. Corazon will partner with Christian Assistance Ministries (CAM), SA HOPE Center, the Pride Center, and local churches to provide showers, counseling, and other preventive services in adjacent facilities. Transportation assistance (van rides and bus passes) will be provided to clients needed that support. The Center will offer weekly cooked meals, rooms for counseling and case management so clients can receive housing and preventive services with privacy and dignity, access to hot showers (on alternating days with CAM), clothing and hygiene items, free haircuts on various days, and free ID recovery through the SAPD Hope Team, CAM, and Corazon volunteers.			
Edgewood ISD	**$193,750**	**$193,750**	**$195,000**
After School Challenge			
After School Challenge Program			
The After School Challenge Program provides daily homework assistance, academic enhancement activities such as fine arts, nutrition, physical fitness, and include a nutritious snack. Additionally, the District's emphasis on Positive Behavior Interventions and Supports (PBIS) extends to the After School Challenge Program to support positive behavior among students.			

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2022 ADOPTED FUNDING ALLOCATIONS

Delegate Agency *Investment Category* *Program Name* Program Description	FY 2021 Adopted	FY 2021 Estimate	FY 2022 Adopted
Family Service Association ***Kinder Readiness*** *Family Strengthening & Kindergarten Readiness* Family Service Association works to empower individuals and families to transform their lives and strengthen their community by building trust and community partnerships through demonstrated expertise and competencies. The Family Strengthening Program empowers families in the San Antonio and Edgewood ISDs with the knowledge, skills, and social supports necessary to strengthen family functioning, improve health status of families, increase literacy and oral language development, and increase their capacity to contribute to their neighborhoods and communities. The Family Strengthening Program model includes the Families and School Together (FAST) Program, Play and Learn, and Read and Rise.	**$67,221**	**$67,221**	**$67,221**
Family Service Association ***Financial Security & Education*** *Financial Empowerment & VITA Programs* The Financial Empowerment and VITA programs provide low-to-moderate income, economically vulnerable families with the skills and knowledge to enable them to successfully manage their finances, learn safe money management, save for their asset goals, proactively engage in the economy, and obtain free tax preparation claiming all eligible tax credits including the Earned Income Tax Credit.	**$115,000**	**$115,000**	**$258,601**
Family Service Association ***Child Abuse Intervention & Prevention*** *Por Los Ninos Child Abuse Prevention/Intervention Program* The Por Los Ninos Child Abuse Prevention/Intervention Program will deliver population-focused, individualized services designed to decrease the number of confirmed cases of child abuse and neglect among high need, high risk families. The Program will serve 150 families per year, all will have children ages up to five, and all will live in Council Districts 2 or 5. Families will receive in-home parenting education from a Certified Community Health Worker (Promotora) who also is a neighborhood resident, to foster trust and engagement using the Triple P curriculum and the Nurturing Parenting curriculum to supplement specific high risk needs for higher risk families.	**$0**	**$0**	**$130,000**
Family Service Association ***College & Career Readiness*** *Youth College & Career Opportunities Program* Family Service Association's Youth College and Career Opportunities program recruits students throughout the school year for out of school time and summer internships. Intensive program services are delivered once per week for 8 months to select High Schools in the target school districts and include evidence-based activities to foster academic and career success. Junior and Senior students are recruited for the summer internship program where students are provided case management, FAFSA/TAFSA application assistance and college prep trainings. Students completing all required trainings are matched with internships where students will work up to 120 hours and receive a stipend.	**$267,310**	**$267,310**	**$303,573**

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
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Delegate Agency *Investment Category* *Program Name* Program Description	FY 2021 Adopted	FY 2021 Estimate	FY 2022 Adopted
Family Violence Prevention Services, Inc.	**$223,000**	**$223,000**	**$276,587**
Domestic Violence Intervention & Prevention			
Battered Women's & Children's Shelter			
The Battered Women & Children's Shelter provides survivors of domestic violence with a safe place to begin recovering from the trauma of abuse and the tools they need to become stable and move forward to a healthy, resilient, and independent life. The Shelter's goal is to reduce and prevent reoccurrence of domestic violence by providing survivors with emergency shelter, transitional housing, rapid re-housing placement, case management, mental health counseling, and access to legal and social services. The agency also provides mothers with parenting education, victims' support groups, family support services, and literacy and other essential services that help prevent neglect of children and youth.			
Family Violence Prevention Services, Inc.	**$148,000**	**$148,000**	**$148,000**
Ending Homelessness			
Community Based Counseling at Haven for Hope			
Counseling services will be provided to residents of Haven for Hope and clients that have exited Haven for Hope and are enrolled in the aftercare program. The purpose of this program is to mitigate the effects of trauma contributing to homelessness and to provide the skills and tools necessary for clients to begin moving toward sustainable, independent living. The funds will pay for salaries and benefits of one full-time lead counselor and two full-time counselors. The counselors will provide individual and group counseling to the clients, provide crisis intervention, advocate for clients and testify in hearings per subpoena, and participate in community outreach activities.			
Girl Scouts of Southwest Texas	**$174,230**	**$174,230**	**$164,770**
College & Career Readiness			
A College-Going Culture for Girls Initiative			
The College-Going Culture for Girls Initiative will provide a continuum of services to girls in grades K-12 in up to 23 elementary, middle, and high school campuses in Harlandale Independent School District. The program will be delivered in 10 sessions during the school day to 2,465 girls in grades K-5 and as an out of school time activity from September through May for 175 girls in grades 6-12.			
Girls, Inc.	**$50,000**	**$50,000**	**$85,000**
College & Career Readiness			
Operation SMART: Developing 21st Century STEM Skills			
Established in 2004, Girls Inc. of San Antonio offers high-quality out-of-school time programs for girls, grades 3-12, afterschool, on weekends, on school holidays, and during summer break. Girls Inc. has a mission to inspire all girls to be strong, smart, and bold. The organization equips girls of all income levels to navigate gender, economic, and social barriers to grow up healthy, educated, and independent. Requested funding will support Girls Inc.'s Operation SMART program which proposes to expand its services to serve an additional 125 girls. This program is unique in its offering of comprehensive STEM education through mentor engagement for girls.			

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
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Delegate Agency *Investment Category* *Program Name* Program Description	FY 2021 Adopted	FY 2021 Estimate	FY 2022 Adopted
Good Samaritan Community Services	**$137,459**	**$137,459**	**$145,451**
College & Career Readiness			
College & Career Readiness Program			
Through the College and Career Readiness Program, Good Samaritan will serve a total of 400 students through either one-on-one college advising services or test prep workshops in San Antonio Independent School District and Edgewood Independent School District. The program will provide services Monday through Friday during the school day, with additional program activities and workshops during out-of-school time hours. Program activities include college fairs, career guest speakers, campus tours and college prep workshops.			
Good Samaritan Community Services	**$69,370**	**$69,370**	**$85,390**
Youth Success			
Youth Development Services			
Good Samaritan's Youth Case Management program uses a holistic approach that focuses on a child's mental, social, physical, or spiritual well-being. Utilizing the Strengths-Based Perspective, individual and group Case Management support is provided to help youth build resiliency through social skill development and improve academic and behavioral outcomes.			
Goodwill Industries, Inc.	**$414,338**	**$414,338**	**$237,138**
Youth Success			
NXT Level Youth Opportunity Program			
Goodwill works closely with NXT Level to provide outreach and intake services to "opportunity youth," individuals aged 16 to 24 years old who are not working or in school. The program provides trauma-informed care, case management, and comprehensive support to help opportunity youth complete their career/education pathway.			
Harlandale ISD	**$375,000**	**$375,000**	**$390,000**
After School Challenge			
After School Challenge Program			
The After School Challenge Program provides participating students with a safe and supervised environment in which to improve academic performance, enhance their self-esteem, and help develop leadership skills.			

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2022 ADOPTED FUNDING ALLOCATIONS

Delegate Agency *Investment Category* *Program Name* Program Description	FY 2021 Adopted	FY 2021 Estimate	FY 2022 Adopted
Haven for Hope ***Ending Homelessness*** *Direct Referral Program* The Direct Referral Program provides a low-barrier, safe, person-centered environment to individuals and families in Bexar County, who are experiencing homelessness. This includes veterans, the chronically homeless, high utilizers of community emergency and medical services, families in crisis, and those encountered at homeless encampments by the Haven for Hope Outreach Team.	**$236,722**	**$236,722**	**$236,722**
Haven for Hope ***Ending Homelessness*** *Facility Operations & Maintenance* Funding supports operations and security at the Haven for Hope campus. Haven for Hope of Bexar County is a nonprofit organization dedicated to transforming the lives of homeless men, women, and children in the San Antonio/Bexar County area by addressing the root causes of homelessness through job training, education, and behavioral health services.	**$1,500,000**	**$1,500,000**	**$1,500,000**
Haven for Hope ***Ending Homelessness*** *Homeless Veterans' Outreach Services* Haven for Hope will provide support of the collaborative effort to assist Veterans transitioning from homelessness to permanent sustainable housing. The focus of this effort is to maintain the City of San Antonio community plan started in 2015 of housing homeless Veterans, and continuing to meet or exceed Federal goals and standards.	**$150,000**	**$150,000**	**$150,000**
Haven for Hope ***Ending Homelessness*** *Outreach Program* Haven for Hope Outreach Team will aid homeless individuals and families living in encampments to help them transition to permanent housing or permanent supportive housing.	**$50,000**	**$50,000**	**$50,000**
Haven for Hope ***Ending Homelessness*** *Prospects Courtyard Security Support* Funding provides security services to the Haven for Hope Prospects Courtyard to ensure a safe and secure environment for the members on campus.	**$1,103,916**	**$1,103,916**	**$1,103,916**
Haven for Hope ***Ending Homelessness*** *Prospects Courtyard Support* Prospects Courtyard provides a safe sleeping environment for chronically homeless men and women over the age of 17 who are skeptical of seeking shelter. Meals, hygiene essentials, chapel services, and storage accommodations for clothing and service linkage to other homeless providers is made available.	**$1,112,971**	**$1,112,971**	**$1,112,971**

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FY 2022 ADOPTED FUNDING ALLOCATIONS

Delegate Agency *Investment Category* *Program Name* Program Description	FY 2021 Adopted	FY 2021 Estimate	FY 2022 Adopted
Haven for Hope	**$922,000**	**$922,000**	**$922,000**
Ending Homelessness			
Residential and Support Services			
Provides residential services for men, women, and families at the Haven for Hope campus. Assists individuals with obtaining employment through education and training opportunities, provides access to existing resources, and assists participants in mobilizing their personal resources.			
Healy Murphy Center	**$318,250**	**$318,250**	**$318,250**
Youth Success			
Youth Training Project			
Healy-Murphy Center's Youth Training Project promotes the educational success of some of our community's most vulnerable youth. The program will serve up to 300 youth clients annually with emphasis on students from the five targeted school districts. Education services include an accredited high school diploma program, literacy skills development, career development, and job training. Health services include an on-campus clinic providing well-checks for all youth, free meals, health and wellness classes, and mandatory parenting classes for all pregnant/parenting teens. Services are provided Monday through Friday from 7:30 am to 3 pm.			
Housing First Community Coalition (HFCC)	**$0**	**$0**	**$47,271**
Ending Homelessness			
Towne Twin Village			
The Towne Twin Village (TTV) will be the City's first single-site housing first permanent supportive housing community. The project consists of 200 housing units serving 200 senior individuals who have been chronically homeless. Units are efficiencies and one-bedroom RV trailers, tiny houses, and apartments. All units will have ADA bathrooms. There are nine tiny home styles, all styles and apartments will average 450-500 sq. ft. Only 67 units will be ready for occupancy within the city FY 2022. The 25 RVS will be ready in October 2021 and a "neighborhood" of 14 tiny homes will open in March, with more neighborhoods, pods of 14 tiny homes opening every two to three months in FY 2022.			
Martinez Street Women's Center	**$32,415**	**$32,415**	**$50,000**
Youth Success			
Youth Development Program			
Martinez Street Women's Center's Youth Development Program offers year-round out of school time program for girls ages 11-18. Youth will be engaged in restorative justice practices, learning opportunities, skills building, mentoring, and wrap-around support services. This would include opening both our centers 5 days a week, with specialized services including mental health services, youth community health workers for managing casework and referral support, dedicated educators focused on bridging the gaps in youth journey toward high school completion and post-graduation plan. Hours of operation are from 9-6 pm with service learning opportunities available on Saturdays from approximately 9 am to 1 pm, depending on service projects available.			

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Delegate Agency *Investment Category* *Program Name* Program Description	FY 2021 Adopted	FY 2021 Estimate	FY 2022 Adopted
Meals on Wheels of San Antonio	**$54,150**	**$54,150**	**$54,150**
Senior Independence			
Friendly Visitor Program			
The Friendly Visitor program provides companionship to disabled and homebound seniors in San Antonio and the surrounding areas, supporting their health, mental well-being and ability to live independently in their own homes by providing a companion to help with activities of daily living while decreasing their loneliness and sense of isolation. This program assists isolated seniors maintain their health by keeping them active and engaged with members of their community and provides impactful civic engagement opportunities to the citizens of San Antonio.			
Northside ISD	**$221,000**	**$221,000**	**$229,840**
After School Challenge			
Learning Tree/Math & Science Initiative			
The After School Challenge program provides personalized, digital game-based learning through STRIDE Academy. The STRIDE™ Adaptive Technology diagnoses individual students' strengths and skill gaps on Math, Science, Reading and Language Arts state standards, then automatically scaffolds curriculum up or down to accelerate or remediate the student accordingly.			
P16 Plus	**$278,730**	**$278,730**	**$278,000**
Youth Success			
Future Ready Data Plan			
The Future Ready Data Plan will have three major deliverables: Student Outcome Dashboards for Delegate Agencies, Community-wide Dashboard for Future Ready Plan, and an Advance Integrated Cross-Sector Plan. The plan Itself will intentionally work alongside COSA's existing Community Recovery and Resiliency Plan, SA Ready to Work Plan, City of San Antonio Comprehensive Domestic Violence Plan, San Antonio Status of Poverty Report, and the City of San Antonio, Department of Human Services, 2019 Senior Services and Homeless Services Strategic Plan reports.			
Project MEND	**$55,500**	**$55,500**	**$75,000**
Financial Security & Education			
Medical Equipment Reuse Program			
The Medical Equipment Reuse Program collects donations of gently used medical equipment from individuals, nursing homes, medical equipment companies, hospitals, and other partner agencies which are then professionally refurbished, repaired and sanitized to state standards. The project then allows those in need to purchase the refurbished equipment at sliding scale rate based on income eligibility.			

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
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Delegate Agency *Investment Category* *Program Name* Program Description	FY 2021 Adopted	FY 2021 Estimate	FY 2022 Adopted
Respite Care	**$76,010**	**$76,010**	**$76,010**
Child Abuse Intervention & Prevention			
Davidson Respite House			
The Davidson Respite House (DRH) is the only licensed General Residential Operation (GRO) in Texas dedicated to the recovery and care of abused and neglected children with special needs and complex medical conditions ages six weeks to 17 years. Children enrolled in DRH live in welcoming historic homes on RCSA's campus in San Antonio's 78212 zip code and engage in activities providing structure and typical childhood experiences, such as family-style dining with adult caregivers, playground time, and community outings.			
Respite Care	**$121,222**	**$121,222**	**$121,222**
Kinder Readiness			
Developmental Daycare Program			
Respite Care of San Antonio, Inc. (RCSA) provides support and respite for families caring for a child with developmental disabilities or complex medical conditions. The mission - to protect, love, build trust, and nurture growth of children with special needs and complex medical conditions, while strengthening the families caring for them - is met through the provision of multiple site-based and residential childcare programs. This program provides developmental day care for children, ages six weeks to six years old, and their non-disabled siblings, as well as care for school aged children during weekends and holidays. Activities are modified and adapted to meet each child's unique developmental needs, increasing learning opportunities, improving kindergarten readiness, and promoting the achievement of each child's maximum academic capabilities. The facility includes on-site medical care and case management services to connect families to community resources.			
San Antonio AIDS Foundation (SAAF)	**$170,043**	**$170,043**	**$248,110**
Financial Security & Education			
Congregate Hot Meal Program			
The Hot Meals program assists those living with HIV in maintaining their overall health through healthy eating. HIV disproportionately impacts people of lower income. The SAAF meals program allows clients to have a reliable source of hot meals daily. This program serves those who are unsheltered as well as those in housing. The meals also provide a point of contact for many of our otherwise hard to reach clients.			
San Antonio AIDS Foundation (SAAF)	**$425,396**	**$425,396**	**$425,294**
Ending Homelessness			
Long-Term Tenant-Based Rental Assistance			
The Long-Term Tenant Based Rental Assistance provides rental assistance to help maintain housing for those people with HIV/AIDS who are at risk of homelessness, due to their financial situation. The target is to provide rental assistance to 92 unduplicated clients per year. Depending on the client's income, SAAF will pay up to 100% of a client's rent for up to 30 consecutive months. Clients are expected to pay 30% of their income towards their rent and utilities with the program paying the remaining balance up to the fair market value. Referrals for this program are accepted from case managers at local AIDS Service Organizations (ASOs) when openings for the program are announced based on funding availability. SAAF provides supportive services including transportation and case management, and clients are referred to other programs providing educational and job-finding resources.			

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2022 ADOPTED FUNDING ALLOCATIONS

Delegate Agency *Investment Category* *Program Name* Program Description	FY 2021 Adopted	FY 2021 Estimate	FY 2022 Adopted
San Antonio AIDS Foundation (SAAF)	**$212,698**	**$212,698**	**$240,412**
Ending Homelessness			
Transitional Housing Program			
The Transitional Housing program will provide shelter to people living with HIV with extensive support services provided by SAAF to help the client transition to stable housing. All clients in the program establish a plan with their case managers, who monitor progress. The program will also provide on-site substance abuse counseling and treatment. Carson House has a capacity for 16 individuals in six bedrooms, with one room reserved for transgender individuals (2 beds) and one for women (3 beds). Clients being admitted to the program will be drug-tested before admittance and tested randomly as appropriately necessary. Clients will be referred to and provided counseling services for substance abuse and mental health issues as appropriate.			
San Antonio Food Bank	**$1,068,683**	**$1,068,683**	**$1,152,852**
Ending Homelessness			
Community Kitchen at Haven for Hope			
The Haven for Hope Community Kitchen will provide meals to all homeless residents of Haven for Hope. An anticipated 3,000 unduplicated homeless individuals will be served; these clients come from all City Council districts. Each resident will have access to breakfast, lunch, and dinner with the option to receive a “to go” meal, for those working offsite. The age group to be served will range from infant children to seniors; client roster will vary based on the current population of the shelter. Meal services will be offered out of the Haven cafeteria.			
San Antonio Food Bank	**$500,000**	**$500,000**	**$500,000**
Senior Independence			
Project HOPE			
Project Hope provides seniors, age 60+, with access to approximately 50 pounds of fresh, perishable, non-perishable food, and needed household items each month. The San Antonio Food Bank supplements the access to food with ongoing nutrition education and training to help the senior population appreciate the health benefits of the food they consume and teach them how healthy food can assist in managing chronic disease.			

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2022 ADOPTED FUNDING ALLOCATIONS

Delegate Agency *Investment Category* *Program Name* Program Description	FY 2021 Adopted	FY 2021 Estimate	FY 2022 Adopted
San Antonio ISD	**$1,412,780**	**$1,412,780**	**$1,573,260**
After School Challenge			
After School Challenge Program			
The After School Challenge Program provides after school services by focusing on the following service areas: education and career development, character and leadership growth, arts, health, life skills, and recreation.			
San Antonio Metropolitan Ministries	**$569,922**	**$569,922**	**$567,605**
Ending Homelessness			
Outreach on the Streets - Rapid Rehousing			
The Outreach on the Streets program will provide direct outreach to individuals and families experiencing unsheltered homelessness on streets, in encampments, or in other places not meant for habitation. Street Outreach Case Workers are housed on the Haven for Hope campus. A Clinical Case Manager (Master's Level Social Worker) is assigned to this team to work with higher acuity clients, to aid with crisis intervention, and to offer support and guidance to others on the team. The Rapid Rehousing program will identify participants via use of the Coordinated Entry system and serve both families and individuals experiencing homelessness. The program will provide comprehensive case management, housing location and placement, rental assistance, and stabilization services for approximately 55 households (90 individuals, including adults and children). The project provides financial assistance with rental deposits, 9-12 months of rent, utilities, and application fees. The project will also provide 6 months of utility assistance (current usage) for approximately half of the households served.			
San Antonio OASIS	**$100,000**	**$100,000**	**$88,736**
Senior Independence			
OASIS Technology Education Programming			
San Antonio OASIS provides technology classes, which range from 2-12 sessions in length, that are evidence-based and utilize a national curriculum designed with seniors in mind at participating City of San Antonio Senior Center locations. Consumer Interest classes educate seniors on vital issues related to their well-being and capability to survive in today's world and will increase financial and legal literacy.			

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2022 ADOPTED FUNDING ALLOCATIONS

Delegate Agency *Investment Category* *Program Name* Program Description	FY 2021 Adopted	FY 2021 Estimate	FY 2022 Adopted
San Antonio Youth Centers Inc	**$0**	**$0**	**$116,000**
Youth Success			
Youth Development Program			
The Youth Development Program is a high school education completion and workforce development program for young adults aged 16-25. The program partners with the San Antonio Food Bank to offer a satellite location to members of the community located at 1215 W. Poplar Street. The program balances academic achievement and soft skills training that prepares youth for a competitive workforce or advancement to college. The academic component assists youths who are significantly behind in the basic skills required to obtain a high school diploma. Students will gain these skills through “on-the-job training”, coupled with critical educational components that can potentially lead to a more sustainable employment in San Antonio’s growing economy. This program will operate Monday through Friday from 9 am to 1 pm and engage young adults in critical academic and job skills training curriculum. The program is a 3-to-6-month program structured with morning and afternoon sessions.			
Seton Home	**$170,097**	**$170,097**	**$170,097**
Youth Success			
Pathways to Independence Program			
Seton Home’s Pathways to Independence program provides case management, counseling services, and basic need assistance to teen mothers to relieve emotional and financial stressors that hinder mothers from wholeheartedly engaging in their education. Mothers are enrolled in school with year-round after school tutoring geared towards earning their High School diploma or equivalency.			
Society of St. Vincent De Paul	**$47,500**	**$47,500**	**$50,000**
Ending Homelessness			
Rapid Rehousing Program			
The Rapid Rehousing Program serves as a community safety net that provides the necessary financial assistance and case management assistance needed for individuals/families to move immediately out of homelessness to permanent housing. The program provides flexible rental assistance, case management, and stabilization services. Stabilization will include identifying available, affordable rental units; recruiting landlords willing to rent to homeless families and individuals (including those who may have poor credit histories or other tenant qualification issues); and creating strategies to remain housed after financial assistance ends. All program participants are followed up with to ensure they are out of crisis mode and working toward sustainability. Homelessness prevention services provide financial assistance and case management services to those meeting eligibility requirements, with the ultimate goal of ensuring these families remain stably housed without falling into homelessness.			
South San Antonio ISD	**$87,400**	**$87,400**	**$87,534**
After School Challenge			
After School Challenge Program			
The After School Challenge Program facilitates the wholistic development of young children and youth by use of early intervention activities. The program's objectives are to improve students' grades, attendance, success on STAAR assessments, and assuring that each student served is promoted to the next grade level.			

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2022 ADOPTED FUNDING ALLOCATIONS

Delegate Agency *Investment Category* *Program Name* Program Description	FY 2021 Adopted	FY 2021 Estimate	FY 2022 Adopted
Southwest ISD	**$77,815**	**$77,815**	**$81,900**
After School Challenge			
Inspiring Leaders After School Challenge Program			
The Inspiring Leaders After School Challenge Program provides after school services focused on the following service areas: education and career development, character and leadership growth, arts, health and life skills, and recreation.			
St. Peter St. Joseph Children's Home	**$47,500**	**$47,500**	**$50,000**
Financial Security & Education			
Project Ayuda Homeless Prevention			
St. Peter Jospeh's Project Ayuda Homeless Prevention program provides intervention services to help prevent families and individuals from becoming homeless. The program primarily serves low-income families or individuals within 30% average median income at risk of potential homelessness and having difficulty maintaining financial self-sufficiency. Services are provided Mondays through Fridays from 8:30 to 5pm, with on-call services available as needed.			
St. Vinny's Bistro (Formally Society of St. Vincent De Paul	**$0**	**$0**	**$148,950**
Ending Homelessness			
St. Vinny's Bistro			
The St. Vinny's Bistro program focuses on alleviating hunger and providing food sufficiency by providing three nutritious meals a day, 365 days a year, to adults in the Courtyard area of the Haven for Hope campus. The program also provides sack lunches for the working homeless, as well as snacks for those that need to have food with their medication. They also provide off-site meals at the hotel utilized by Haven as an additional shelter due to COVID. The program also provides food service training to the homeless who wish to learn a skill that will lead them to a stable and sustainable future.			
WellMed Charitable Foundation	**$0**	**$0**	**$87,824**
Senior Independence			
Caregiver SOS Program			
The Caregiver SOS program through the WellMed Charitable Foundation provides services at no cost for family members and friends providing care to an older loved one (60 years of age or older) with dementia or other chronic illness. The services provided include Caregiver Coaching, the Stress-Busting Program, and the Caregiver Teleconnection program. All the Caregiver SOS services offered are bilingual and bicultural.			
Whitby Road Alliance – Providence Place	**$101,466**	**$101,466**	**$101,466**
Domestic Violence Intervention & Prevention			
Mariposa Home			
Providence Place provides transitional housing to single adult women, pregnant women, and women with children under age 3 who have been victims of domestic abuse, human trafficking, and sexual assault. The goal of Mariposa Home is to assist survivors in achieving self-sufficiency and stability. The transitional housing program provides wrap-around services for up to 18 months, including case management, therapeutic services and other vital supportive services.			

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2022 ADOPTED FUNDING ALLOCATIONS

Delegate Agency *Investment Category* *Program Name* Program Description	FY 2021 Adopted	FY 2021 Estimate	FY 2022 Adopted
YMCA	**$250,000**	**$250,000**	**$251,323**
Senior Independence			
Active Older Adults Program			
The goal of Active Older Adults program provides low-income seniors wrap-around services, classes, and activities that directly impacts their overall health and well-being. The program provides group exercise and water aerobics classes at City of San Antonio Senior Centers and YMCA locations. Through ongoing, fun, safe and engaging programming, participants in the Active Older Adults Program increase their self-confidence and sense of achievement, thereby lowering feelings of isolation.			
YWCA of San Antonio	**$0**	**$0**	**$130,000**
Financial Security & Education			
Economic Empowerment			
YWCA's Economic Empowerment program works to break the cycle of poverty by promoting entrepreneurship and asset building and protection for women, seniors, and newcomers to our community through workshops, training, and financial counseling. Sessions will be held Monday-Friday, 9am-5pm, with two evening workshops per week, 6-8pm; Saturday events.			
YWCA of San Antonio	**$44,650**	**$44,650**	**$118,830**
Youth Success			
Mi Carrera			
YWCA's Mi Carrera program serves vulnerable girls through self-esteem-building, academic support, social/emotional learning, and academic and career exploration to inspire girls to stay in and graduate from high school, and set personal, academic, and career goals to achieve their dreams. Services are offered Monday-Friday throughout the school day, from 8:30am to 5:30am for girls in grades 6 through 12.			
YWCA of San Antonio	**$0**	**$0**	**$88,710**
Youth Success			
RESET			
The program connects girls and young women who have dropped out of school or are un/underemployed with educational and career opportunities to work toward self-sufficiency. RESET's case managers will assess participants to determine educational/career path, intervention/support services required, and will use the AACN program to provide a multi-sectoral collaborative approach to services. The RESET Manager will develop personalized education/career and support service roadmap, working with cohorts of participants each step of the way, with warm hand-offs to support agencies, and weekly check-ins. RESET will provide in-house GED training, refer participants to job-training programs at Restore Education, Family Services, and the Frank Garret Center and provide self-esteem-building and social/emotional workshops. Funding will pay for personnel and benefits for Director of Economic Empowerment, Reset Program Manager, RESET Coordinator, and Marketing Manager along with other program-related costs.			

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2022 ADOPTED FUNDING ALLOCATIONS

Delegate Agency *Investment Category* *Program Name* Program Description	FY 2021 Adopted	FY 2021 Estimate	FY 2022 Adopted
YWCA of San Antonio	**$81,024**	**$81,024**	**$71,765**
Senior Independence			
Senior Connection Program			
The Senior Connection Program offers fitness classes designed to encourage the physical and mental well-being of seniors and help them maintain independent living in City of San Antonio Senior Centers and Nutrition Sites. Classes offered include dance, yoga, low-impact aerobics, and water aerobics. Instructors are certified to adapt to meet the needs and abilities of the senior population.			
YWCA of San Antonio	**$0**	**$0**	**$122,826**
Youth Success			
Teens Taking Action			
YWCA's Teens Taking Action program addresses the need for youth to stay in school, by engaging youth through service-learning opportunities, training them as leaders in their communities, with leadership skills in social justice, and building social/emotional intelligence and workforce skills, while earning a stipend. Programming will be offered 3 days per week from 3 pm to 6 pm after school.			
Project QUEST, Inc.	**$1,500,000**	**$1,500,000**	**$2,000,000**
Workforce Development			
Project QUEST			
Project QUEST provides San Antonio residents access to training programs that leads to certificates, associate degrees, bachelor's degrees, or industry recognized certifications. QUEST provides intense case management and wrap around services, and offers job search and placement assistance upon completion of training.			

CITY OF SAN ANTONIO
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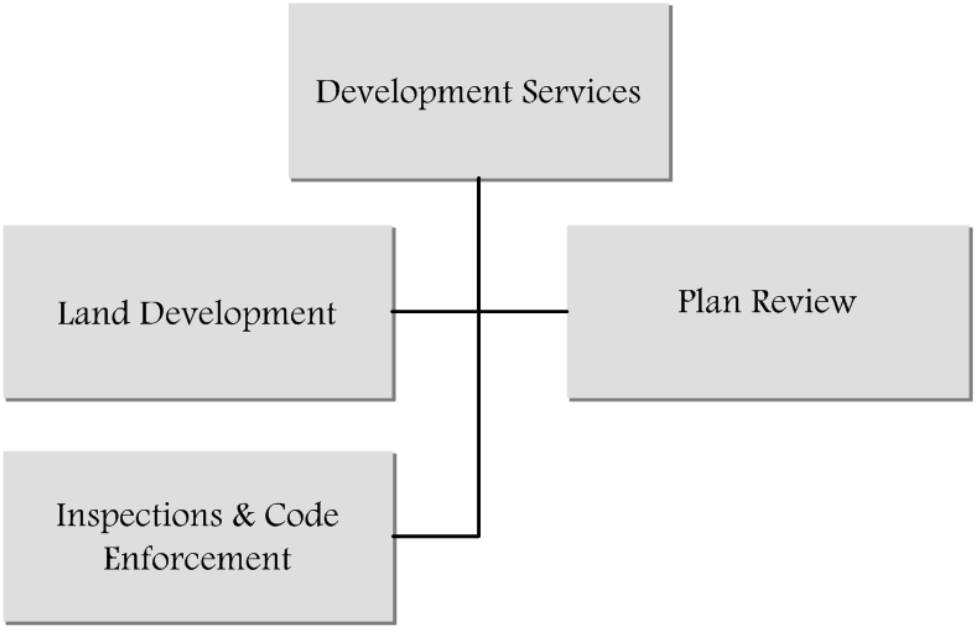
DEVELOPMENT SERVICES



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
Development Services Fund	323	42,483,624
General Fund - Code Enforcement	150	15,138,083
Grants	2	125,000
Total Funding	**475**	**$57,746,707**

The total General Fund - Code Enforcement FY 2022 Adopted Budget is $15,451,426, of which $313,343 is transferred to the Development Services Fund.

MISSION STATEMENT

PARTNERING WITH OUR COMMUNITY TO BUILD AND MAINTAIN A SAFER SAN ANTONIO.

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
% of Streetlights fixed within seven business days of being reported to CPS (LED Streetlights)	N/A	95%	94%	95%
% of building inspections performed as scheduled	98%	95%	88%	95%
Calendar days to provide complex commerical plan review	13	18	18	18
Business days to provide initial residential plan review	2	3	3	3
Calendar days to provide major plats technical review	26	20	18	20

DEVELOPMENT SERVICES FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	23,596,508	23,518,971	23,253,441	26,863,286
CONTRACTUAL SERVICES	2,431,502	2,489,546	2,575,694	3,245,191
COMMODITIES	279,779	454,257	413,274	425,959
SELF INSURANCE/OTHER	5,032,013	5,451,341	5,628,779	5,713,731
CAPITAL OUTLAY	1,229,613	318,346	332,363	1,337,223
TRANSFERS	5,861,400	3,922,235	6,422,235	4,898,234
TOTAL EXPENDITURES	**$38,430,815**	**$36,154,696**	**$38,625,786**	**$42,483,624**
Authorized Positions	**301**	**304**	**304**	**323**

PROGRAM INFORMATION

The Development Services Department, accredited by International Accreditation Services and rated a 1 by the Insurance Service Office, Inc., is responsible for protecting the health, safety, and quality of life of the residents of San Antonio through regulation of land and building development and through enforcement of property maintenance and quality of life related codes. The department seeks to facilitate an efficient and effective development process that supports economic development. These processes include granting authority to develop land, construct, and occupy buildings. More specifically, the department is responsible for rights determination, subdivision mapping/parcel addressing, zoning and subdivision administration, building code enforcement, contractor licensing and registration, landscaping, tree preservation, and sign regulation. Since City development involves partnerships with other City departments and outside agencies, the department seeks to facilitate the coordination of these reviews to provide responsive customer service throughout the development process. In addition to facilitating land and building development, the department manages programs to help ensure minimum quality of life standards on areas such as maintenance of property, dangerous structures, and graffiti abatement. These programs are dedicated to results-oriented and community-driven service delivery to help make San Antonio a vibrant and inviting community where people desire to live, work, and play.

PROGRAM INFORMATION

The department also provides administrative and technical support to boards and commissions that direct and review issues on land development, construction regulations, and property maintenance. These boards include the Building-Related and Fire Code Board of Appeals and Advisory Board, Board of Adjustment, Zoning Commission, Planning Commission, and Building Standards Board.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Citywide Goal: San Antonio will be a safe and clean community.

Update building codes and Unified Development Code (UDC)

- Lead and facilitate stakeholder process for Unified Development Code (UDC), from October 2021 to September 2022
- Lead and facilitate stakeholder process for 11 building and property safety codes from October 2021 to September 2022
- Lead and facilitate stakeholder process for Sign Code from October 2021 to September 2022

Update Noise Ordinance

- Lead and facilitate stakeholder process for updates to the noise ordinance in accordance with City Council Consideration Requests (CCR) from June 2021 to October 2021

Update City Codes for Large Area Re-Zonings and New Neighborhood Conservation District

- Lead and facilitate stakeholder process for Large Area Re-Zonings in accordance with CCRs - Beacon Hill/Alta Vista
- Lead and facilitate stakeholder process for Large Area Re-Zonings in accordance with CCRs - West End Hope
- Lead and facilitate stakeholder process for Large Area Re-Zonings in accordance with CCRs - Westwood Square
- Lead and facilitate stakeholder process for new Neighborhood Conservation District in accordance with CCR for Tobin Hill North

Citywide Goal: San Antonio will be a city that maximizes its residents' well-being and human potential while capitalizing on its cultural diversity.

Department Equity Assessment

- Complete department assessment resulting in an Equity Action Plan

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
Number of graffiti sites abated	52,070	50,000	47,515	50,000
Turnaround time from initial cleanup of all graffiti on the public right-of-way	1 Day	3 Day	1 Day	3 Day
% of Tier 1 and Tier 2 cases proactively identified	*73%	*65%	*53%	65%
Business days to respond to Tier 2 code complaint	*3	*3	*8	3
Business days to respond to Tier 1 code complaint	*2	*2	*7	2
% of Tier 1 and Tier 2 cases that comply within 45 days of initial investigation of code violation	*82%	*80%	*77%	90%

GENERAL FUND - CODE ENFORCEMENT
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	8,626,512	9,568,258	9,311,884	10,526,810
CONTRACTUAL SERVICES	2,000,165	2,251,030	2,229,899	2,374,109
COMMODITIES	250,699	235,882	235,868	266,253
SELF INSURANCE/OTHER	1,744,500	1,684,969	1,770,511	1,798,545
CAPITAL OUTLAY	188,679	46,050	47,133	172,366
TRANSFERS	279,652	313,343	313,343	313,343
TOTAL EXPENDITURES	**$13,090,207**	**$14,099,532**	**$13,908,638**	**$15,451,426**
Authorized Positions	**150**	**150**	**150**	**150**

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2022	CITY MATCH
Community Development Block Grant - Code Enforcement Activities	125,000	0	0	125,000	0
TOTAL	**$125,000**	**$0**	**$0**	**$125,000**	**$0**

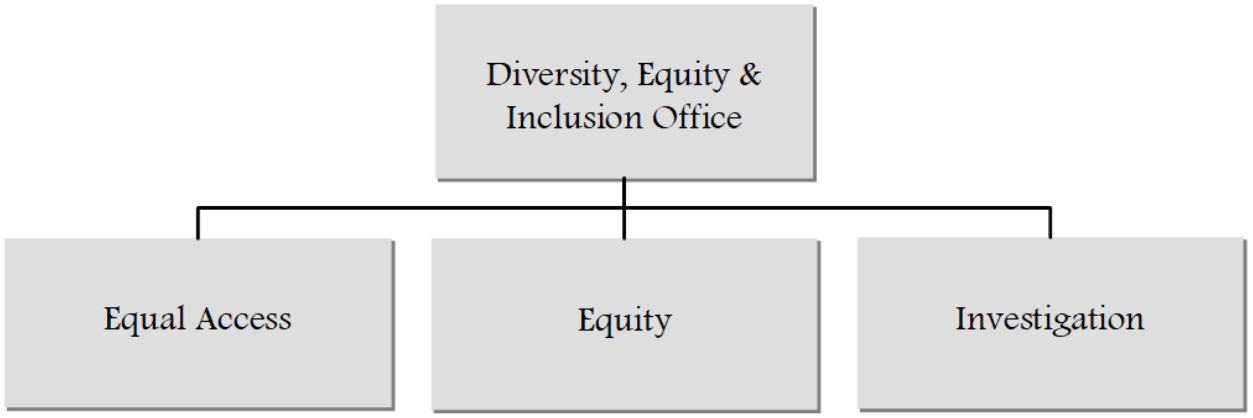
GRANT NAME: *Community Development Block Grant - Code Enforcement Activities*

PROGRAM INFORMATION

The City of San Antonio was awarded a $125,000 grant for FY 2022 by the U.S. Department of Housing and Urban Development. This grant is for the enforcement of codes regarding vacant lots and premises that have been used for illegal dumping or are overgrown with vegetation creating conditions that are harmful to the health, safety, and welfare of the general public. Grant funds will provide for personnel expenses for two positions associated with identifying and addressing code violations in blighted Community Development Block Grant-eligible neighborhoods.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$131,900	$125,000	$125,000
TOTAL FUNDING	**$131,900**	**$125,000**	**$125,000**
EXPENDITURES			
Personnel Services	$129,510	$118,250	$118,250
Commodities	$1,619	$3,000	$3,000
Self Insurance	$771	$750	$750
Capital Outlay	$0	$3,000	$3,000
TOTAL EXPENDITURES	**$131,900**	**$125,000**	**$125,000**
Authorized Positions	**3**	**2**	**2**

DIVERSITY, EQUITY & INCLUSION



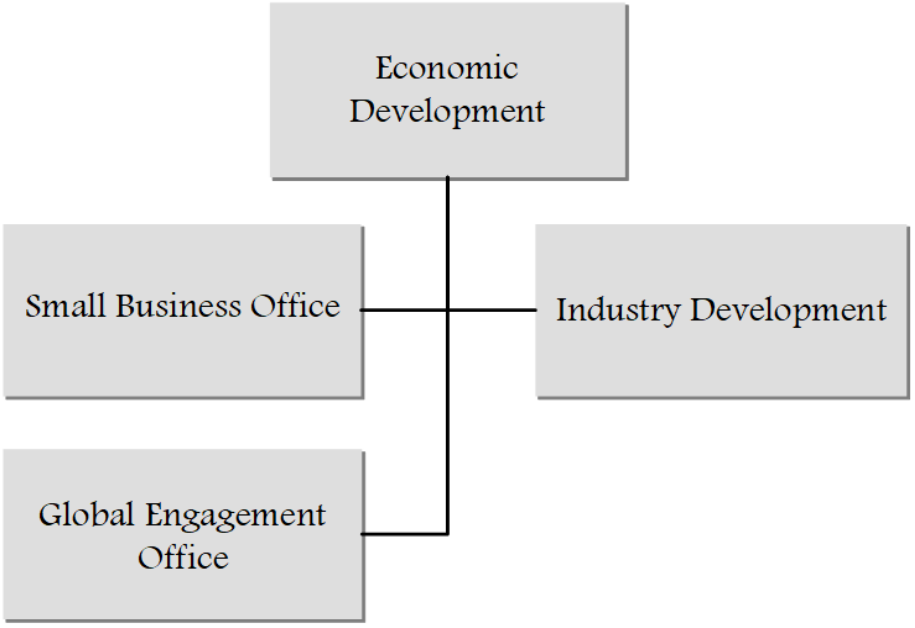
APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	17	2,192,217
Total Funding	**17**	**$2,192,217**

DIVERSITY, EQUITY & INCLUSION OFFICE

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	0	0	0	1,656,006
CONTRACTUAL SERVICES	0	0	0	328,093
COMMODITIES	0	0	0	84,686
SELF INSURANCE/OTHER	0	0	0	90,779
CAPITAL OUTLAY	0	0	0	32,653
TOTAL EXPENDITURES	**$0**	**$0**	**$0**	**$2,192,217**
Authorized Positions	**0**	**0**	**0**	**17**

ECONOMIC DEVELOPMENT



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	38	8,533,849
Economic Development Incentive Fund	0	767,554
Starbright Industrial Development Corporation Fund	0	1,662,122
General Fund - Delegate Agencies - Workforce Development	0	6,130,193
Total Funding	**38**	**$17,093,718**

Total General Fund FY 2022 Adopted Budget is $ 10,945,971 of which $750,000 is transferred to the Economic Development Incentive Fund and $1,662,122 is transferred to the Starbright Industrial Development Corporation Fund.

ECONOMIC DEVELOPMENT

MISSION STATEMENT

TO FOSTER ECONOMIC GROWTH, THROUGH COLLABORATION AND INNOVATION, FOR THE CONTINUED PROSPERITY OF OUR COMMUNITY.

PROGRAM INFORMATION

San Antonio enjoys a diverse industry portfolio that continues to strengthen and build upon the city's historic economic base. Once primarily steeped in military and hospitality, more diverse industry strengths have emerged in recent years, making San Antonio one of the best performing economies in the country. The Economic Development Department seeks to create a globally competitive business environment that supports creation, growth, and development of jobs and investment and a coordinated workforce development system that affords opportunity to all residents of San Antonio.

The Economic Development Department focuses on the core functions of targeted industry, small business, workforce, and international relations development.

- The Office of the Director provides overall strategic, administrative, fiscal, and programmatic direction and oversight. Through partnership agreements with community economic development stakeholders, the Office of the Director ensures alignment of Department policies, community partnerships, and divisional programs towards implementation of the Jobs and Economic Competitiveness section of the SA Tomorrow Comprehensive Plan.
- The Industry Development Division focuses on recruitment, retention, and expansion of target industry jobs and investment, works to increase exports and foreign direct investment through program implementation in coordination with community partners, and manages the "Casa San Antonio" program - the City's foreign office in Mexico.
- The Global Engagement Office hosts foreign officials and delegations; coordinates official trips by the Mayor and Council to key international partners; and fosters and maintains relationships with Sister and Friendship Cities and alliances in China, Germany, India, Israel, Japan, Korea, Mexico, Namibia, Spain, and Taiwan.
- The Small Business Office administers the implementation of the Small Business Economic Development Advocacy (SBEDA) Ordinance, which leverages the City's purchasing power to grow local small, minority, and women-owned businesses. The Small Business Office also provides information and assistance with City license and permit requirements through the Small Business Liaison and oversees the implementation of various programs that support entrepreneurship and small business growth.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Citywide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.

Support the recruitment and expansion of quality jobs and capital investment in targeted industries

- Provide coordination with regional leadership, oversight, policy guidance, and technical assistance to optimize the economic growth and business competitiveness of the City
- Annually develop, implement, and monitor the Greater:SATX Business Plan to execute a coordinated and robust business recruitment, retention, and expansion, and international business development program
- Identify strategic investment opportunities in the commercialization of innovation-based economic development projects through the Council-created San Antonio Economic Development Corporation (SAEDC)
- Execute strategies related to collaboration, exports, and foreign direct investment prioritizing those international markets as identified in Passport San Antonio

Facilitate small business development and growth

- Implement systems and satisfy requirements set forth in the Small Business Economic Development Advocacy (SBEDA) Ordinance to maximize City contract spending with local small, minority, and women-owned businesses
- Encourage entrepreneurial development, in partnership with Launch SA, the City's small business and entrepreneurship resource center
- Cultivate meaningful partnerships with local partners to aid small business owners
- Develop a more robust and resilient small business ecosystem

Citywide Goal: San Antonio will promote its unique resources to become a premier visitor and convention destination.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Manage existing and cultivate new official relationships around the world strategically in alignment with the Metro Priority Plan to increase visitation and raise San Antonio's global profile.

- Support Sister City programs by broadening and deepening our relationships with San Antonio's existing eleven Sister Cities, two Friendship Cities and other special relationships with initiatives encompassing business and economic development, youth and educational exchanges, cultural engagement, technical exchange, and humanitatian assistance.
- Develop a sister city relationship in a target country in Latin America

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
Jobs created and retained by economic development efforts by the City and its partners	1,844*	1,500	4,671	4,811
Total corporate investment	$404M*	$281M	$425M	$636M
Number of Sister City related activities involving hosting or travel benefiting San Antonio Sister Cities Program	30	10	20	30
Percentage of contract dollars paid to Small Minority/Women Owned Businesses through the SBEDA	47%	41%	47%	50%

*Impacted as a result of COVID-19

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	3,087,762	3,503,811	3,435,535	3,827,061
CONTRACTUAL SERVICES	1,824,413	4,388,179	4,373,887	3,731,401
COMMODITIES	61,438	94,558	94,558	62,958
SELF INSURANCE/OTHER	221,046	300,166	301,660	517,805
CAPITAL OUTLAY	24,174	23,966	23,966	46,159
TRANSFERS	3,209,683	2,561,756	2,561,756	2,760,587
TOTAL EXPENDITURES	**$8,428,516**	**$10,872,436**	**$10,791,362**	**$10,945,971**
Authorized Positions	**38**	**38**	**38**	**38**

ECONOMIC DEVELOPMENT INCENTIVE FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
CONTRACTUAL SERVICES	1,551,729	1,005,089	1,093,700	767,554
SELF INSURANCE/OTHER	0	29,524	29,524	0
TRANSFERS	7,314,291	0	0	0
TOTAL EXPENDITURES	**$8,866,020**	**$1,034,613**	**$1,123,224**	**$767,554**
Authorized Positions	**0**	**0**	**0**	**0**

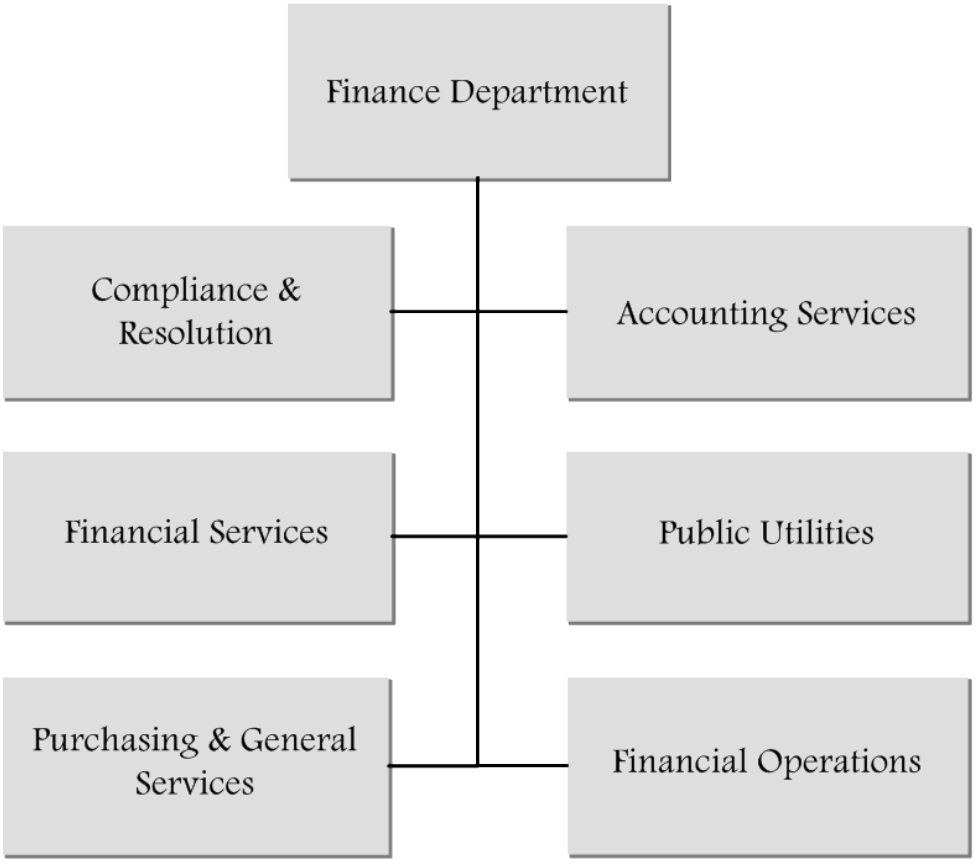
STARBRIGHT INDUSTRIAL DEVELOPMENT CORPORATION FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
SELF INSURANCE/OTHER	1,649,866	1,663,919	1,663,644	1,662,122
TOTAL EXPENDITURES	**$1,649,866**	**$1,663,919**	**$1,663,644**	**$1,662,122**
Authorized Positions	**0**	**0**	**0**	**0**

GENERAL FUND - DELEGATE AGENCIES - WORKFORCE DEVELOPMENT
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
DELEGATE AGENCY SUPPORT	3,665,022	2,901,032	2,901,032	6,130,193
TOTAL EXPENDITURES	**$3,665,022**	**$2,901,032**	**$2,901,032**	**$6,130,193**
Authorized Positions	**0**	**0**	**0**	**0**

FINANCE



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	103	13,785,901
Capital Management Services Fund	13	1,302,617
Purchasing & General Services Fund	43	7,714,359
Community & Visitor Facilities Fund (Non-Departmental)	5	472,656
Capital Projects	0	2,800,000
Total Funding	**164**	**$26,075,533**

MISSION STATEMENT

MANAGING THE CITY'S FINANCIAL RESOURCES TODAY FOR A BETTER TOMORROW.

PROGRAM INFORMATION

The Department of Finance oversees the operational and capital finances of a $2.8 billion municipal corporation, manages the City's financial assets and resources in accordance with the goals established by City Council and the City Manager, in compliance with applicable laws, principles, rules, and regulations promulgated by regulatory agencies of municipal finance. The Finance Department is also responsible for standardization of processes, enterprise-wide, in areas of finance/budget, procurement, and time administration.

The Department is organized into six areas: Accounting Services, Financial Services, Financial Operations, Public Utilities, Compliance & Resolution, and Purchasing & General Services.

- **Accounting Services** supports all City departments both centrally and through the usage of Shared-Services to manage and control time and attendance; payroll; accounts payable; general ledger; grants; capital projects; fixed assets; financial reporting; accounts receivable; self-insurance; and fiscal administration. Accounting Services is also responsible for the development, maintenance, and administration of the City's accounting system, preparation of the City's Comprehensive Annual Financial Report (CAFR), Single Audit Reports and other periodic financial reports as well as the implementation and maintenance of accounting controls over the City's financial resources
- **Financial Services** manages the City's debt, banking services, and investment portfolio as well as the City's cash collection activities and *ad valorem* tax administration. Strict adherence to conservative financial management has allowed the City to meet its financing needs while at the same time maintaining its strong ratings. On its general obligation debt, the City is rated "AAA", "Aaa", and "AA+" by Standard & Poor's Ratings Services, a Standard & Poor's Financial Services LLC business ("S&P"), Moody's Investors Service, Inc. ("Moody's"), and Fitch Ratings ("Fitch"), respectively
- **Financial Operations** manages the City's financial system master data, provides end-user support to vendors and customers, and implements projects to continually improve the Finance Department's technology, financial systems, policies, and standard operating procedures
- **Public Utilities** provides regulatory oversight of the City-owned utilities City Public Service Energy (CPS) and the San Antonio Water System (SAWS), as well as telecommunications and other utility companies operating within the City of San Antonio. Oversight includes review of debt transactions, rates, and the development of policies relating to CPS and SAWS. Public Utilities monitors compliance with state and federal law, regulations, and performs analysis of pertinent state and federal legislation and proposed regulations
- **Compliance & Resolution** ensures compliance with the City's Hotel Occupancy Tax (HOT) and licensing, including Credit Access Business Payday & Title loan, liquor, and coin stamp licenses. The section also conducts program and progress reviews to improve the City's business operations and delivery of services
- **Purchasing & General Services** provides support services to other City departments both centrally and through the usage of shared services. Responsibilities include centralized procurement of services, supplies, and equipment for all City activities, assistance with preparation of professional service contracts, and printing, reproduction, and mail services

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Citywide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

Streamline and standardize current Procure to Pay processes to address current system shortcomings regarding electronic bidding and timeliness of vendor payments

- Evaluate current Procure to Pay processes and software to identify gaps in functionality and areas for improvement by January 2024
- Facilitate increased discounts taken aiming toward an increase year-over-year of at least 10% by March 2022
- Facilitate increased and consistent on-time payments made by June 2022

Plan redesign of shared services model to provide equitable support across City operations while taking advantage of efficiency savings from City Tower consolidation

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

- Implement revised Procurement shared services program by December 2021
- Implement revised Fiscal shared services program for City Tower departments by March 2023
- Implement revised Time Administration shared services program by October 2022
- Implement revised Cashier shared services program by September 2023
- Implement revised Compliance and Resolution shared services program by September 2022

Advance CoSA Print and Mail Services as a single source (one-stop shop) for on-demand print and mail requests and focused on minimizing turn-around timelines and reducing costs

- Maximize best practices for print and mail services by leveraging technology for business-related products and services by March 2022
- Develop centralized screening protocols for all incoming mail and packages to promote a safe work environment by October 2021
- Implement a Web to Print Solution by September 2024

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
Achieve payment to vendors within terms	80%	86%	82%	86%
Number of ACH payments issued versus paper checks cut	58%*	64%	56%*	48%

*Impacted as a result of COVID.

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	8,676,163	9,067,122	8,787,718	9,498,007
CONTRACTUAL SERVICES	1,205,819	1,281,799	1,278,497	1,478,497
COMMODITIES	12,050	21,366	17,366	33,183
SELF INSURANCE/OTHER	2,142,717	2,750,010	2,755,153	2,744,622
CAPITAL OUTLAY	84,535	46,660	46,660	31,592
TOTAL EXPENDITURES	**$12,121,284**	**$13,166,957**	**$12,885,394**	**$13,785,901**
Authorized Positions	**103**	**103**	**103**	**103**

CAPITAL MANAGEMENT SERVICES FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	0	1,030,135	941,133	1,122,181
CONTRACTUAL SERVICES	0	148,618	148,618	148,618
COMMODITIES	0	2,370	1,800	2,370
SELF INSURANCE/OTHER	0	0	16,073	29,448
TOTAL EXPENDITURES	**$0**	**$1,181,123**	**$1,107,624**	**$1,302,617**
Authorized Positions	**0**	**13**	**13**	**13**

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
% of Purchase Orders values associated with contracts	91%	93%	91%	93%
Average number of days to cycle discretionary contracts	148	142	143	140
% of print jobs completed in 3 days or less	95%	94%	95%	95%

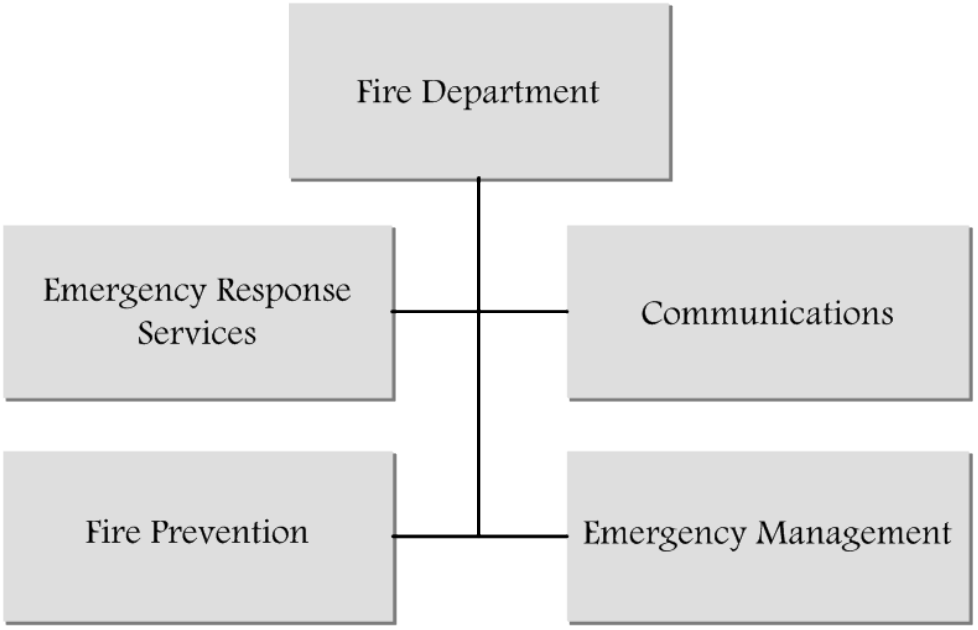
PURCHASING & GENERAL SERVICES FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	3,293,993	3,518,309	3,406,328	3,734,689
CONTRACTUAL SERVICES	644,661	761,396	641,481	476,043
COMMODITIES	9,845	17,515	10,488	17,515
SELF INSURANCE/OTHER	2,557,961	2,630,792	2,651,077	2,392,829
CAPITAL OUTLAY	23,789	630,426	629,777	43,245
TRANSFERS	339,069	336,240	396,097	1,050,038
TOTAL EXPENDITURES	**$6,869,318**	**$7,894,678**	**$7,735,248**	**$7,714,359**
Authorized Positions	**42**	**42**	**42**	**43**

COMMUNITY & VISITOR FACILITIES FUND (NON-DEPARTMENTAL)
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	172,613	0	55,997	330,268
CONTRACTUAL SERVICES	239,513	142,388	224,099	142,388
TOTAL EXPENDITURES	**$412,126**	**$142,388**	**$280,096**	**$472,656**
Authorized Positions	**5**	**5**	**5**	**5**

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA



FIRE

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	1,865	339,676,310
Grants	3	9,453,860
Total Funding	**1,868**	**$349,130,170**

MISSION STATEMENT

DEDICATED TO DOING THE RIGHT THING AND PROTECTING OUR COMMUNITY FROM ALL HAZARDS WITH COMPASSION AND PROFESSIONALISM.

PROGRAM INFORMATION

The Fire Department provides fire prevention, fire suppression, emergency medical services, emergency management, and rescue services to the public. The department conducts inspections for building safety, issues permits, investigates fires of suspicious nature, maintains firefighting apparatus and equipment, receives and dispatches calls for fire and medical services, trains departmental personnel, conducts community education, and coordinates the homeland security/emergency preparedness efforts of the City.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Citywide Goal: San Antonio will be a safe and clean community.

Reduce Medical Incident Response Volume 3% by utilizing telemedicine technologies

- Design a formal Clinical Dispatch Program
- Implement a fully staffed Clinical Dispatch Program

Reduce Mobile Integrated Health program individual team member workload by 10%

- Expand the Mobile Integrated Health (MIH) Unit

Develop a Mental Health Response Unit utilizing a new Mobile Integrated Health (MIH) member and other COSA departments

- Assign one new MIH position to a dedicated Mental Health Unit

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
Structure Fires per 1,000 Residents	0.79	N/A	0.81	0.76
Total patients served via the Good Sam App	N/A	6,800	6,800	7,500
Total Unit Response (Fire and EMS combined)	398,834	398,468	406,092	400,460
Total Fire Department Incidents	207,444	204,438	210,283	208,220
Medical Incidents per 1,000 Residents	118.12	N/A	109.55	113.23
Fire Response Times (Non-Medical)	8:09	7:40	8:03	8:05
Fire Response Times (Medical)	8:12	8:05	8:40	8:05

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	287,566,965	272,851,354	275,009,734	281,189,081
CONTRACTUAL SERVICES	11,640,920	12,369,658	12,546,014	13,321,687
COMMODITIES	9,339,351	9,943,843	10,444,573	10,133,672
SELF INSURANCE/OTHER	25,701,006	26,527,895	27,654,713	31,989,740
CAPITAL OUTLAY	6,160,365	1,352,082	1,406,728	3,014,441
TRANSFERS	27,689	27,689	27,689	27,689
TOTAL EXPENDITURES	**$340,436,296**	**$323,072,521**	**$327,089,451**	**$339,676,310**
Authorized Positions	**1,850**	**1,850**	**1,850**	**1,865**

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2022	CITY MATCH
2020 Regional Catastrophic Preparedness Grant	384,861	0	0	384,861	79,972
2020 State Homeland Security Program (SHSP)	284,824	0	0	284,824	0
2020 Urban Area Security Initiative (UASI)	1,929,666	0	0	1,929,666	0
2021 Regional Catastrophic Preparedness Grant	575,000	0	0	575,000	115,000
2021 State Homeland Security Program (SHSP)	819,638	0	0	819,638	0
2021 Urban Area Security Initiative (UASI)	2,673,150	0	0	2,673,150	0
2022 Emergency Management Performance Grant	139,887	0	0	139,887	139,887
EMS - Relief Fund for Healthcare Providers	289,270	0	0	289,270	0
Health Implementation Plan - COVID-19 Mass Vaccinations	721,839	0	0	721,839	0
Health Implementation Plan - Homebound Vaccinations	677,242	0	0	677,242	0
Southwest Texas Regional Advisory Council (STRAC)	0	0	36,667	36,667	0
Southwest Texas Regional Advisory Council (STRAC) - Haven for Hope	0	0	75,282	75,282	0
Southwest Texas Regional Advisory Council (STRAC) - Program for Intensive Care Coordination (PICC)	0	0	79,944	79,944	0
Southwest Texas Regional Advisory Council (STRAC) - Texas Targeted Opioid Response (TTOR)	0	0	309,714	309,714	0
Southwest Texas Regional Advisory Council (STRAC) - Texas Targeted Opioid Response Medication Assisted Treatment (TTOR-MAT)	0	0	456,876	456,876	0
TOTAL	**$8,495,377**	**$0**	**$958,483**	**$9,453,860**	**$334,859**

GRANT NAME: *2020 Regional Catastrophic Preparedness Grant*

PROGRAM INFORMATION

The Regional Catastrophic Preparedness Grant Program (RCPGP) plays an important role in the implementation of the National Preparedness System. RCPGP supports the building of core capabilities essential to achieving the National Preparedness Goal of a secure and resilient nation by providing resources to close known capability gaps in Housing, Logistics and Supply Chain Management, by encouraging innovative regional solutions to issues related to catastrophic incidents.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$32,962	$384,861
CITY - Cash Match	$0	$0	$79,972
TOTAL FUNDING	**$0**	**$32,962**	**$464,833**
EXPENDITURES			
Personnel Services	$0	$32,962	$74,235
Contractual Services	$0	$0	$390,598
TOTAL EXPENDITURES	**$0**	**$32,962**	**$464,833**
Authorized Positions	**0**	**1**	**0**

GRANT NAME: *2020 State Homeland Security Program (SHSP)*

PROGRAM INFORMATION

The State Homeland Security Program (SHSP) grant consists of federal funds administered by the Federal Emergency Management Agency Grant Programs Directorate and the Department of Homeland Security. Funds from this grant will provide first responder equipment supplies, pharmaceuticals and training to several pertinent City departments to participate in National efforts to combat terrorism, in particular, the use of Weapons of Mass Destruction.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$308,701	$284,824
TOTAL FUNDING	**$0**	**$308,701**	**$284,824**
EXPENDITURES			
Personnel Services	$0	$80,243	$0
Contractual Services	$0	$228,458	$220,096
Commodities	$0	$0	$64,728
TOTAL EXPENDITURES	**$0**	**$308,701**	**$284,824**
Authorized Positions	**0**	**1**	**0**

GRANT NAME: *2020 Urban Area Security Initiative (UASI)*

PROGRAM INFORMATION

This grant program is designed to enhance the region's ability to prevent, respond to, and recover from acts of international terrorism impacting the San Antonio Urban Area (SAUA). The SAUA encompasses the City of San Antonio, Bexar County, the surrounding 12 counties and suburban cities within these counties.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$738,948	$1,929,666
TOTAL FUNDING	**$0**	**$738,948**	**$1,929,666**
EXPENDITURES			
Personnel Services	$0	$481,730	$0
Contractual Services	$0	$21,639	$440,076
Commodities	$0	$6,190	$443,752
Self Insurance	$0	$7,360	$9,639
Capital Outlay	$0	$222,029	$1,036,199
TOTAL EXPENDITURES	**$0**	**$738,948**	**$1,929,666**
Authorized Positions	**0**	**6**	**0**

GRANT NAME: *2021 Regional Catastrophic Preparedness Grant*

PROGRAM INFORMATION

The Regional Catastrophic Preparedness Grant Program (RCPGP) plays an important role in the implementation of the National Preparedness System. RCPGP supports the building of core capabilities essential to achieving the National Preparedness Goal of a secure and resilient nation by providing resources to close known capability gaps in Housing and Logistics and Supply Chain Management, encouraging innovative regional solutions to issues related to catastrophic incidents, and building on existing regional efforts.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$0	$575,000
CITY - Cash Match	$0	$0	$115,000
TOTAL FUNDING	**$0**	**$0**	**$690,000**
EXPENDITURES			
Contractual Services	$0	$0	$575,000
Transfers	$0	$0	$115,000
TOTAL EXPENDITURES	**$0**	**$0**	**$690,000**
Authorized Positions	**0**	**0**	**1**

GRANT NAME: *2021 State Homeland Security Program (SHSP)*

PROGRAM INFORMATION

The State Homeland Security Program (SHSP) grant consists of federal funds administered by the Federal Emergency Management Agency Grant Programs Directorate and the Department of Homeland Security. Funds from this grant will provide first responder equipment supplies, pharmaceuticals and training to several pertinent City departments to participate in National efforts to combat terrorism, in particular, the use of Weapons of Mass Destruction.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$0	$819,638
TOTAL FUNDING	**$0**	**$0**	**$819,638**
EXPENDITURES			
Contractual Services	$0	$0	$340,638
Commodities	$0	$0	$207,882
Self Insurance	$0	$0	$3,500
Capital Outlay	$0	$0	$267,618
TOTAL EXPENDITURES	**$0**	**$0**	**$819,638**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *2021 Urban Area Security Initiative (UASI)*

PROGRAM INFORMATION

This grant program is designed to enhance the region's ability to prevent, respond to, and recover from acts of international terrorism impacting the San Antonio Urban Area (SAUA). The SAUA encompasses the City of San Antonio, Bexar County, the surrounding 12 counties and suburban cities within these counties.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$0	$2,673,150
TOTAL FUNDING	**$0**	**$0**	**$2,673,150**
EXPENDITURES			
Personnel Services	$0	$0	$53,130
Contractual Services	$0	$0	$607,658
Commodities	$0	$0	$365,516
Capital Outlay	$0	$0	$1,646,846
TOTAL EXPENDITURES	**$0**	**$0**	**$2,673,150**
Authorized Positions	**0**	**0**	**1**

GRANT NAME: *2022 Emergency Management Performance Grant*

PROGRAM INFORMATION

The Emergency Management Performance Grant (EMPG) is a federal grant administered by the Texas Division of Emergency Management to support operational cost of San Antonio Office of Emergency Management (SAOEM). The SAOEM is responsible for the City's emergency planning efforts, which includes natural, man-made, and technological disasters, and acts of terrorists involving weapons of mass destruction.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$145,716	$139,887
CITY - Cash Match	$0	$145,716	$139,887
TOTAL FUNDING	**$0**	**$291,432**	**$279,774**
EXPENDITURES			
Personnel Services	$0	$137,791	$139,887
Contractual Services	$0	$7,925	$0
Transfers	$0	$145,716	$139,887
TOTAL EXPENDITURES	**$0**	**$291,432**	**$279,774**
Authorized Positions	**0**	**0**	**1**

GRANT NAME: *EMS - Relief Fund for Healthcare Providers*

PROGRAM INFORMATION

Providing financial support to providers who experienced lost revenues and increased expenses during the pandemic in order to maintain national health system capacity. COVID-19 claims reimbursement to Health Care Providers and Facilities for Testing, Treatment, and Vaccine Administration for the Uninsured Program (UIP).

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$49,214	$132,323	$289,270
TOTAL FUNDING	**$49,214**	**$132,323**	**$289,270**
EXPENDITURES			
Commodities	$49,214	$132,323	$289,270
TOTAL EXPENDITURES	**$49,214**	**$132,323**	**$289,270**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *Health Implementation Plan - COVID-19 Mass Vaccinations*

PROGRAM INFORMATION

The Mass Vaccination Site is a collaborative between Metro Health and the San Antonio Fire Department. Metro Health personnel and volunteers are providing the registration and scheduling services, initial screening, second dose scheduling, and all vaccination service inside the Alamodome. The SAFD is conducting medical screening, administering vaccinations and performing observation in the drive thru portion of the site located at the Alamodome.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$1,720,818	$721,839
TOTAL FUNDING	**$0**	**$1,720,818**	**$721,839**
EXPENDITURES			
Personnel Services	$0	$1,720,818	$721,839
TOTAL EXPENDITURES	**$0**	**$1,720,818**	**$721,839**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *Health Implementation Plan - Homebound Vaccinations*

PROGRAM INFORMATION

The Mobile Vaccination Program consists of 10-12 teams of SAFD personnel, occasionally partnered with vaccinated volunteers to provide vaccination services to homebound seniors. The population is identified by a collaboration of groups to include Meals on Wheels, Department of Human Services, San Antonio Housing Authority, and San Antonio Metropolitan Health District.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$928,242	$677,242
TOTAL FUNDING	**$0**	**$928,242**	**$677,242**
EXPENDITURES			
Personnel Services	$0	$928,242	$677,242
TOTAL EXPENDITURES	**$0**	**$928,242**	**$677,242**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *Southwest Texas Regional Advisory Council (STRAC)*

PROGRAM INFORMATION

The Southwest Texas Regional Advisory Council for Trauma (STRAC) was established to facilitate the development, implementation, and operation of a comprehensive trauma care system based on accepted standards of care to decrease morbidity and mortality. Funds are awarded to assist in improving the functionality of EMS agencies in the State of Texas. For each year, STRAC receives funds provided through the Texas Department of State Health Services (TDSHS) from the 911 System. These funds were divided among eligible providers within Bexar County based on a split between rural and urban areas, with the City of San Antonio Fire Department receiving goods and services.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
OTHER - City General Fund	$279,225	$316,202	$36,667
TOTAL FUNDING	**$279,225**	**$316,202**	**$36,667**
EXPENDITURES			
Personnel Services	$279,225	$316,202	$36,667
TOTAL EXPENDITURES	**$279,225**	**$316,202**	**$36,667**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *Southwest Texas Regional Advisory Council (STRAC) - Haven for Hope*

PROGRAM INFORMATION

San Antonio Fire Department (SAFD) Mobile Integrated Healthcare (MIH) Program and the Southwest Texas Regional Advisory Council (STRAC) have been presented with operational funding for personnel costs and equipment. The continuation of the Haven for Hope Acute Care Station Mobile Integrated Healthcare Program will be comprised of additional funding from various sources and clinical programs to Methodist Healthcare Ministries, various Healthcare Systems, and other entities that have interest in the STRAC MIH Consortium Program. The goal of this program is to interact with high-utilizer patients in non-emergency and emergency settings to provide proactive care, intervention and healthcare navigation in order to improve health, maximize efficiencies and show cost savings. The program will focus on providing a clinic every evening from 8pm - 11 pm in which the assigned MIH personnel is available to interact with patients on the Haven for Hope campus to discuss and assess their clinical needs. The assigned MIH personnel will also be available every night from 7pm until 7am to intercept 911 calls originating from Haven for Hope in an attempt to reduce the number of 911 calls and transports by San Antonio EMS to hospitals.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
OTHER - City General Fund	$181,584	$197,561	$75,282
TOTAL FUNDING	**$181,584**	**$197,561**	**$75,282**
EXPENDITURES			
Personnel Services	$181,584	$197,561	$0
Commodities	$0	$0	$75,282
TOTAL EXPENDITURES	**$181,584**	**$197,561**	**$75,282**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *Southwest Texas Regional Advisory Council (STRAC) - Program for Intensive Care Coordination (PICC)*

PROGRAM INFORMATION

San Antonio Fire Department (SAFD) Mobile Integrated Healthcare (MIH) Program has been presented with operational funding . The Program for Intensive Care Coordination (PICC) will involve the SAFD MIH team, the San Antonio Police Department Mental Health Unit (SAPD MHU) and the Center for Healthcare Services (CHCS). The program will focus on providing a team approach to care coordination to I 00 high utilizer, severe mental health individuals at a time, rotating new individuals in to the program as others are successfully discharged out of the program. The program will navigate patients towards the most appropriate level of care to ensure continuity with a coordinated care plan and improve adherence to the patients individualized care plan for social services, physical healthcare and mental health/addiction services by linking them in to CHCS outpatient services.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
OTHER - City General Fund	$195,288	$252,304	$79,944
TOTAL FUNDING	**$195,288**	**$252,304**	**$79,944**
EXPENDITURES			
Personnel Services	$195,288	$252,304	$79,944
TOTAL EXPENDITURES	**$195,288**	**$252,304**	**$79,944**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *Southwest Texas Regional Advisory Council (STRAC) - Texas Targeted Opioid Response (TTOR)*

PROGRAM INFORMATION

San Antonio Fire Department (SAFD) Mobile Integrated Healthcare (MIH) Program has been presented with operational funding total for personnel. The goal of the Texas Targeted Opioid Response program will be targeting patients that have had a recent EMS response for opioid overdose and been administered medication as a treatment for such. Paramedics will be visiting these patients post overdose and attempting to tie them in to rehabilitation options thru connections with a San Antonio Council on Alcohol and Drug Awareness (SACADA) Life Coach.

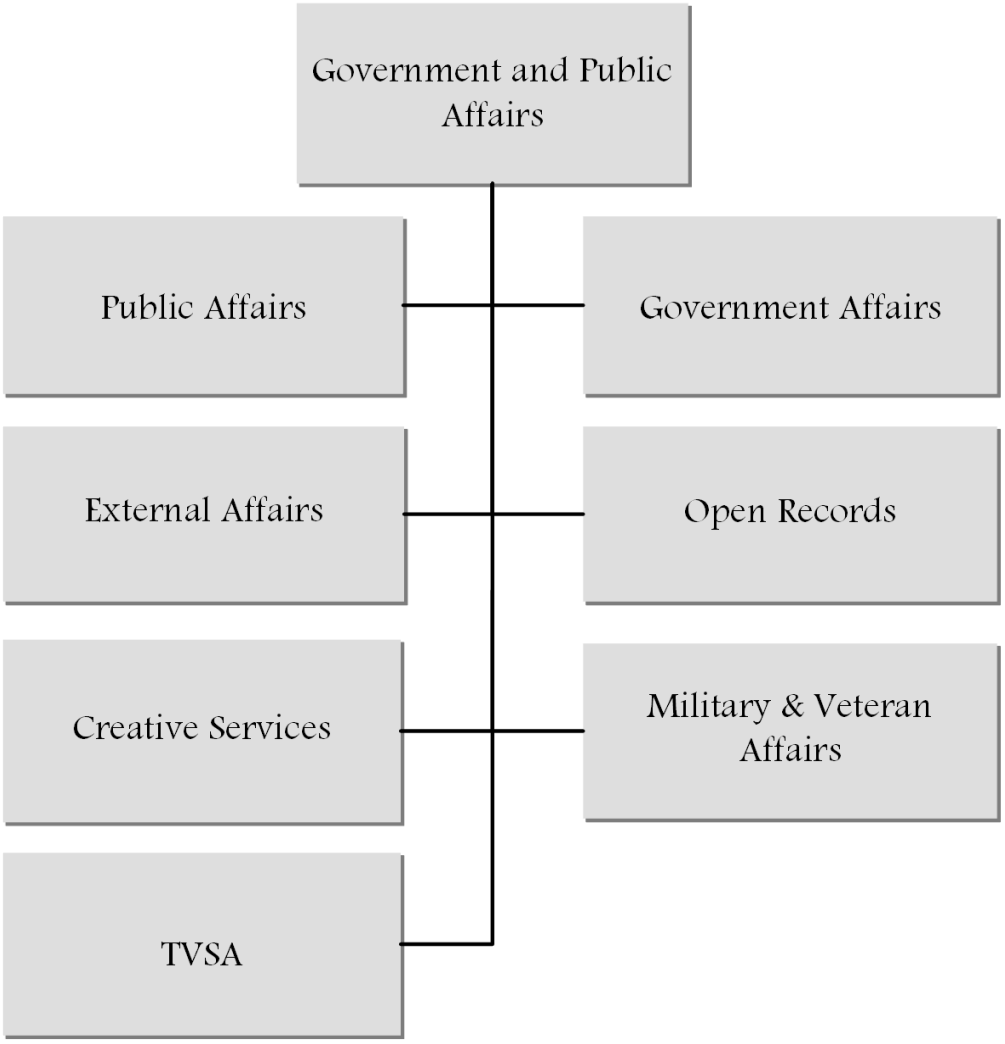
	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
OTHER - City General Fund	$162,113	$206,061	$309,714
TOTAL FUNDING	**$162,113**	**$206,061**	**$309,714**
EXPENDITURES			
Personnel Services	$162,113	$206,061	$309,714
TOTAL EXPENDITURES	**$162,113**	**$206,061**	**$309,714**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *Southwest Texas Regional Advisory Council (STRAC) - Texas Targeted Opioid Response Medication Assisted Treatment (TTOR-MAT)*

PROGRAM INFORMATION

The goal of the Texas Targeted Opioid Response Medication Assisted Treatment (TTOR – MAT) program will be targeting patients that are experiencing acute withdrawal symptoms from the rapid stop to prolonged use of opiates. Paramedics will be visiting these patients to begin MAT treatment and connect them to both rehabilitation options thru connections with a San Antonio Council on Alcohol and Drug Awareness (SACADA) Life Coach as well as continued MAT at New Seasons Recovery Clinic. Beginning treatment in the field will increase the potential for successful rehabilitation of these patients.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
OTHER - City General Fund	$237,897	$286,794	$456,876
TOTAL FUNDING	**$237,897**	**$286,794**	**$456,876**
EXPENDITURES			
Personnel Services	$237,897	$286,794	$456,876
TOTAL EXPENDITURES	**$237,897**	**$286,794**	**$456,876**
Authorized Positions	**0**	**0**	**0**



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	45	6,643,953
Public Education & Government Fund	0	2,286,970
Total Funding	**45**	**$8,930,923**

MISSION STATEMENT

THE GOVERNMENT & PUBLIC AFFAIRS DEPARTMENT EFFECTIVELY COMMUNICATES INFORMATION ABOUT CITY INITIATIVES, POLICIES, AND SERVICES AND ADVOCATES FOR THE CITY'S LOCAL, STATE, AND FEDERAL INTERESTS BY UTILIZING DIVERSE STRATEGIES TO ADVANCE PUBLIC TRUST AND CULTIVATE A MORE INVESTED AND EMPOWERED COMMUNITY.

PROGRAM INFORMATION

The Government and Public Affairs Department develops strategic multimedia public awareness campaigns regarding City initiatives, policies and services. The Department monitors state and federal government activities, develops legislative programs approved by City Council, manages the City's federal and state consultants and coordinates legislative and military activities with other local, public and private-sector entities. The department also manages interlocal contracts and agreements and provides leadership, guidance and technical support in grants management and development.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Citywide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

Advocate and facilitate the passage of federal and state legislation which advances City Council policies and increases funding for City priorities

- Build support for the City's legislative priorities with federal and state delegation members
- Lobby government agencies to increase success rate of funding opportunities
- Leverage participation with national and state organizations to increase the profile of city priorities

Develop and implement a citywide Public Engagement Strategic Plan which will result in meaningful civic and public engagement

- Increase visibility and usefulness of public information to help San Antonio residents find what they need and create a shift in awareness and knowledge

Citywide Goal: San Antonio will provide the institutional foundation to support the government and promote public trust and awareness.

Develop and implement a citywide Public Engagement Strategic Plan which will result in meaningful civic and public engagement

- Utilize best practices in access and inclusion across all mediums (e.g., translations, American Sign Language interpreters, web accessibility)
- Update the existing Public Participation Administrative Directive to strengthen and build the City's relationship with stakeholders and residents
- Strengthen the capacity of the City organization to engage with the public
- Provide multiple touchpoints of communications (e.g., online, in person public meetings and through surveys) for information sharing, requesting feedback, sharing outcomes of feedback

Fulfill requests for records from the public in an efficient and timely manner

- Develop and implement a plan to reduce the average number of days to close an Open Record Requests (ORR)
- Streamline departmental processes to fulfill ORRs in a timely manner

Increase positive sentiment of City news and programs by creating more proactive opportunities for media to engage with City officials and City programs

- Engage media proactively to discuss upcoming projects, share important information and provide quick access to breaking news

Citywide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.

Strengthen the City's position to grow military missions and defend against negative impact of future base realignment and closure actions

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

- Increase military value of Joint Base San Antonio installations
- Strengthen community support for the military and military families
- Continue to support San Antonio-based military medical commands, to include Brooke Army Medical Center and its Level I Trauma and burn capabilities

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
Average monthly social media reach across all GPA Social Media channels.	3,474,888	2,075,000	5,790,402**	2,100,000
Achieve an overall 90% satisfaction rate of survey of Government & Public Affairs clients and stakeholders*	88%	90%	88%	90%
Percentage of City-wide new releases and press conferences that result in earned media coverage	92.5%	87%	97%	90%
Success rate of City priorities and initiatives during the Texas State Legislative Session	No Session	75%	84%	No Session

*FY 2020 Survey was conducted with internal stakeholders and FY 2021 survey conducted with external stakeholders.

**Impacted as a result of COVID-19 and extensive media campaign to stop the spread of COVID-19.

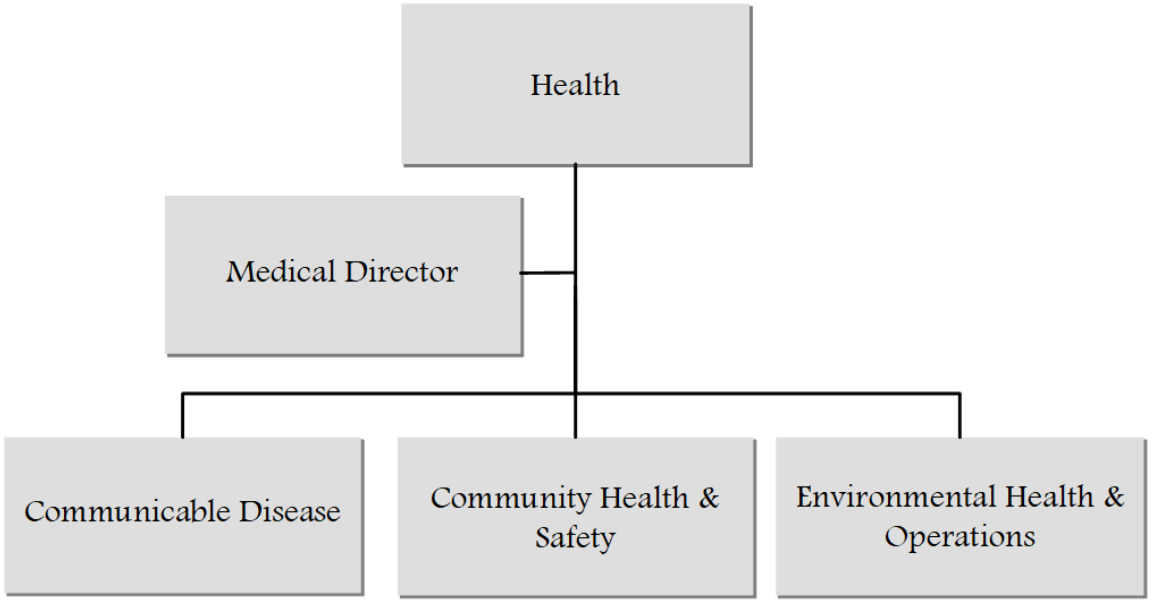
GENERAL FUND

EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	3,206,300	3,382,255	3,263,827	3,996,809
CONTRACTUAL SERVICES	1,448,925	1,627,881	1,629,728	1,461,971
COMMODITIES	48,039	64,616	57,066	58,017
SELF INSURANCE/OTHER	749,693	1,090,542	1,095,295	1,072,703
CAPITAL OUTLAY	26,271	62,864	67,409	54,453
TOTAL EXPENDITURES	**$5,479,228**	**$6,228,158**	**$6,113,325**	**$6,643,953**
Authorized Positions	**38**	**38**	**38**	**45**

PUBLIC EDUCATION & GOVERNMENT FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
CONTRACTUAL SERVICES	347,801	650,000	687,292	500,000
COMMODITIES	331,233	0	5,568	0
SELF INSURANCE/OTHER	1,607	0	0	132
CAPITAL OUTLAY	1,822,186	2,311,007	2,117,949	1,776,392
TRANSFERS	1,342,243	2,522,610	2,522,610	10,446
TOTAL EXPENDITURES	**$3,845,070**	**$5,483,617**	**$5,333,419**	**$2,286,970**
Authorized Positions	**0**	**0**	**0**	**0**



HEALTH

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	208	25,193,558
Grants	304	52,342,659
Total Funding	**512**	**$77,536,217**

MISSION STATEMENT

TO PREVENT ILLNESS, PROMOTE HEALTHY BEHAVIORS, AND PROTECT AGAINST HEALTH HAZARDS THROUGHOUT OUR COMMUNITY THROUGH EDUCATION, COLLABORATION, AND KEY SERVICES. OUR VISION IS HEALTHY PEOPLE THRIVING IN A HEALTHY COMMUNITY.

PROGRAM INFORMATION

The San Antonio Metropolitan Health District (Metro Health) is the public health agency responsible for providing public health programs in San Antonio and Bexar County. Metro Health services include:

- Air monitoring
- Chronic disease prevention
- Dental health
- Communicable disease control
- Emergency preparedness
- Restaurant/Food vendor inspections
- Health code enforcement
- Immunizations
- Laboratory
- Maternal and child health programs
- Neighborhood engagement
- Teen pregnancy prevention
- Violence prevention

Adopted in October 2019, Metro Health's new Strategic Plan serves as a compass for the department over the next four years, guiding the work that we do and steering our efforts to provide quality services to the community. The plan includes a set of four health priorities that align with emerging trends in population health. The priorities include: Adverse Childhood Experiences and Trauma-Informed Care, Violence Prevention, Access to Care, and Nutrition.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Citywide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

Facilitate the coordination and implementation of all mental health initiatives across City departments and external community partners by September 2022

- Increase coordination of mental health initiatives

Enhance the implementation of domestic violence case management by September 30, 2022

- Increase the number of Domestic Violence (DV) survivors at high risk for homicide who will be identified and provided with wrap around services resulting in reduced DV homicides

Provide Cognitive Behavioral Therapy (CBT) for Children Survivors of Violence by September 2022

- Increase access to CBT Mental health services for children in public schools

Convene healthcare institutions to begin collectively addressing structural and systemic racism in maternal healthcare by September 2022

- Coordinate with external partners to increase antiracist capacity in health care systems

Support a medicolegal partnership by September 2022

- Provide access to housing lawyers for people with uncontrolled asthma

Stand up a community of practice for Community Health Workers by September 2022

- Train 100 CHWs in mental health peer support and convene a Steering Committee to establish short-term and long-term goals and strategies

Implement health promotion activities within 15 prioritized neighborhoods to reach a minimum of 4,000 individuals and families experiencing health disparities through the Healthy Neighborhoods Community Health Worker model by September 2022

- Increase the number of resident connections within the 15 neighborhoods and provide resources to the

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

community, based on the needs identified through the Audience, Behavior, Condition, and Degree (ABCD) process

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
% of gun violence incidents intervened by the Stand Up program in target areas	N/A	70%	40%*	70%
% of WIC participants who have breastfed	73.0%	76.0%	76.1%	77.0%
# of COVID vaccines administered by Metro Health and the San Antonio Fire Department	N/A	N/A	235,000*	30,000*
# of vaccines administered to pediatric patients (<18 years) by Metro Health's Immunization Program	7,550*	1,200*	6,700*	12,000*
# of adults completing a diabetes prevention workshop	108	200	200	400
% of routine food establishment inspections completed	76%*	96%	75%*	96%

*Impacted as a result of COVID-19

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	8,545,908	11,937,571	11,253,923	14,756,411
CONTRACTUAL SERVICES	2,488,471	5,153,957	5,673,274	5,331,474
COMMODITIES	337,980	502,329	454,863	631,781
SELF INSURANCE/OTHER	1,582,257	2,145,308	2,205,671	2,818,272
CAPITAL OUTLAY	126,007	386,557	508,539	1,498,519
TRANSFERS	11,754	153,501	153,501	157,101
TOTAL EXPENDITURES	**$13,092,377**	**$20,279,223**	**$20,249,771**	**$25,193,558**
Authorized Positions	**131**	**167**	**167**	**208**

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2022	CITY MATCH
Air Monitoring Texas Commission on Environmental Quality (TCEQ)	214,897	0	0	214,897	0
Air Monitoring Whole Air	335,411	0	0	335,411	0
American Rescue Plan Act - COVID-19 Health Disparities	13,846,251	0	0	13,846,251	0
COVID-19 REACH Supplemental #2	209,880	0	0	209,880	0
Diabetes Prevention and Control	0	125,000	0	125,000	0
Federal Immunizations Program	2,583,239	0	0	2,583,239	0
Flu Surveillance	0	5,000	0	5,000	0
Head Start Avance	0	0	31,000	31,000	6,200
Head Start COSA	0	0	273,740	273,740	68,435
Health Implementation Plan - COVID-19 ELC Epi	910,202	0	0	910,202	0
Health Implementation Plan - COVID-19 ELC Lab	728,161	0	0	728,161	0
Health Implementation Plan - COVID-19 Health Literacy	1,999,967	0	0	1,999,967	0
Health Implementation Plan - COVID-19 Immunizations Round 3	2,796,150	0	0	2,796,150	0
Health Implementation Plan - COVID-19 Immunizations Round 4	5,361,740	0	0	5,361,740	0
Health Implementation Plan - COVID-19 Public Health Workforce	875,000	0	0	875,000	0
Health Implementation Plan - Strategic Growth Plan	0	0	0	0	3,897,984
Healthy Start Initiative	980,000	0	0	980,000	0
Healthy Texas Babies	117,500	0	0	117,500	0
HIV Surveillance Program	0	178,966	0	178,966	0
Inner City School Immunization Project	0	594,495	8,855	603,350	0
Local Public Health Services - (Triple O)	126,004	100,052	0	226,056	0
Maternal and Child Health (WIC)	0	185,000	0	185,000	0
Medicaid Waiver 1115	6,595,609	0	0	6,595,609	0
MILK Sample Lab Test	0	89,714	0	89,714	0
Parent/Child Incorporated Head Start	0	0	48,960	48,960	9,792
Pathway to Prevention	200,000	0	0	200,000	0
PHEP BIO Terrorism	1,034,437	0	0	1,034,437	103,444
PHEP Citi Readiness Initiative	227,862	0	0	227,862	22,786
PHEP: Laboratory Response Network	249,447	0	0	249,447	24,945
REACH Healthy Neighborhoods	792,000	0	0	792,000	0
Safe Neighborhoods	128,665	0	0	128,665	0
STD EHE Ending HIV Stigma	849,771	0	0	849,771	0
STD Staff Support	884,776	0	250,000	1,134,776	0

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2022	CITY MATCH
Surveillance Epidemiology	0	136,563	0	136,563	0
TB Prevention and Control - State	0	599,369	0	599,369	119,874
TB Prevention Special Projects - Federal	318,216	0	0	318,216	63,643
TB Waiver Project	828,517	0	0	828,517	0
Texas Asthma Control Program	215,000	0	0	215,000	0
Title V Dental	200,000	0	0	200,000	0
WIC	6,107,243	0	0	6,107,243	0
TOTAL	**$49,715,945**	**$2,014,159**	**$612,555**	**$52,342,659**	**$4,317,103**

GRANT NAME: *Air Monitoring Texas Commission on Environmental Quality (TCEQ)*

PROGRAM INFORMATION

The Public Center for Environmental Health (PCEH) is a program of the San Antonio Metropolitan Health District funded by the Texas Commission on Environmental Quality (TCEQ) to monitor air quality and address environmental health concerns within Bexar County. The Public Center for Environmental Health also receives funding from TCEQ to maintain continuous air quality stations throughout Bexar County.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$206,560	$175,198	$214,897
TOTAL FUNDING	**$206,560**	**$175,198**	**$214,897**
EXPENDITURES			
Personnel Services	$141,687	$111,196	$132,513
Contractual Services	$19,399	$23,636	$26,994
Commodities	$7,181	$3,033	$8,460
Self Insurance	$38,293	$37,239	$46,930
Capital Outlay	$0	$94	$0
TOTAL EXPENDITURES	**$206,560**	**$175,198**	**$214,897**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *Air Monitoring Whole Air*

PROGRAM INFORMATION

The Public Center for Environmental Health (PCEH) is a program of the San Antonio Metropolitan Health District funded by the Texas Commission on Environmental Quality (TCEQ) to monitor air quality and address environmental health concerns within Bexar County. The Public Center for Environmental Health also receives funding from TCEQ to maintain continuous air quality stations throughout Bexar County.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$271,733	$259,091	$335,411
TOTAL FUNDING	**$271,733**	**$259,091**	**$335,411**
EXPENDITURES			
Personnel Services	$185,198	$179,879	$206,031
Contractual Services	$31,111	$22,884	$57,340
Commodities	$2,625	$1,517	$3,500
Self Insurance	$52,799	$54,811	$68,540
TOTAL EXPENDITURES	**$271,733**	**$259,091**	**$335,411**
Authorized Positions	**4**	**5**	**5**

GRANT NAME: *American Rescue Plan Act - COVID-19 Health Disparities*

PROGRAM INFORMATION

The COVID-19 Health Disparities Among Population at High-Risk and Underserved, Including Racial and Ethnic Minority Populations and Rural Communities is a grant funded by the Centers for Disease Control and Prevention to reduce the COVID-19 related health disparities. Improved and increased testing and contact tracing among populations at higher risk and that are underserved, including racial and ethinic minority groups and people living in rural communities.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$1,157,073	$13,846,251
TOTAL FUNDING	**$0**	**$1,157,073**	**$13,846,251**
EXPENDITURES			
Contractual Services	$0	$993,523	$13,510,301
Commodities	$0	$15,983	$47,950
Self Insurance	$0	$70,217	$210,650
Capital Outlay	$0	$77,350	$77,350
TOTAL EXPENDITURES	**$0**	**$1,157,073**	**$13,846,251**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *COVID-19 REACH Supplemental #2*

PROGRAM INFORMATION

The Community Health Workers are responsible for carrying out the work plan of this grant to include providing direct (in person or virtual) education to community leaders and community groups regarding evidenced based information on flu and COVID-19 vaccinations, supporting community based vaccination events, and building connections between priority populations and Metro Health's programs and services.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$419,760	$209,880
TOTAL FUNDING	**$0**	**$419,760**	**$209,880**
EXPENDITURES			
Personnel Services	$0	$395,188	$155,619
Contractual Services	$0	$330	$729
Self Insurance	$0	$21,152	$46,707
Capital Outlay	$0	$3,090	$6,825
TOTAL EXPENDITURES	**$0**	**$419,760**	**$209,880**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *Diabetes Prevention and Control*

PROGRAM INFORMATION

The funds will be used to work with community partners to 1)engage stakeholders to provide input on diabetes prevention and self-management education support services and outcomes 2) implement classes for diabetes self-management and diabetes prevention 3) establish a bi-directional referral system with local health providers 4) attend Lifestyle Coach Training from a CDC-approved training entity and implement a CDC recognized lifestyle program and 5) develop a program expansion plan.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
STATE - State Funding Source	$60,673	$111,460	$125,000
TOTAL FUNDING	**$60,673**	**$111,460**	**$125,000**
EXPENDITURES			
Personnel Services	$44,406	$78,771	$91,465
Contractual Services	$3,937	$9,143	$5,273
Commodities	$0	$1,925	$993
Self Insurance	$12,330	$21,621	$27,269
TOTAL EXPENDITURES	**$60,673**	**$111,460**	**$125,000**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *Federal Immunizations Program*

PROGRAM INFORMATION

The San Antonio Metropolitan Health District Immunization Program is responsible for providing vaccines and other immunization services to infants, children, adolescents and adults of Bexar County in accordance with the recommendations of the National Advisory Committee on Immunization Practices (ACIP).

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$2,090,008	$1,859,379	$2,583,239
TOTAL FUNDING	**$2,090,008**	**$1,859,379**	**$2,583,239**
EXPENDITURES			
Personnel Services	$1,612,490	$1,488,251	$1,894,039
Contractual Services	$97,056	$6,848	$120,005
Commodities	$2,481	$10,459	$17,230
Self Insurance	$368,644	$353,518	$521,040
Capital Outlay	$9,337	$303	$30,925
TOTAL EXPENDITURES	**$2,090,008**	**$1,859,379**	**$2,583,239**
Authorized Positions	**30**	**30**	**30**

GRANT NAME: *Flu Surveillance*

PROGRAM INFORMATION

This program provides funds for supplies that allows SAMHD's Lab program to submit clinical specimens through discussions and a mutual agreement with local health departments in the SAMHD's service area. It provides for testing up to two hundred (200) clinical specimens meeting Clinical Laboratory Improvement Act (CLIA'88) and from designated submitters within the Contractor's service area. The agreement also requires SAMHD to perform the Centers for Disease Control and Prevention (CDC) Real Time (RT) Polymerase Chain reaction Method (PCR) for typing of influenza viruses on each specimen.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
STATE - State Funding Source	$3,731	$4,678	$5,000
TOTAL FUNDING	**$3,731**	**$4,678**	**$5,000**
EXPENDITURES			
Commodities	$3,731	$4,678	$5,000
TOTAL EXPENDITURES	**$3,731**	**$4,678**	**$5,000**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *Head Start Avance*

PROGRAM INFORMATION

The San Antonio Head Start Oral Health Program is a comprehensive program that includes the following key components: assessment (of community resources and deficits, the oral health knowledge, attitudes and beliefs of parents and teachers), prevention, ensuring access to a dental home, education, and program evaluation. Direct services include on-site dental evaluations, application of fluoride varnish, referrals, case management, and oral health education.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
OTHER - City General Fund	$27,779	$31,000	$31,000
CITY - Cash Match	$7,498	$9,991	$6,200
TOTAL FUNDING	**$35,277**	**$40,991**	**$37,200**
EXPENDITURES			
Personnel Services	$21,557	$30,576	$18,349
Contractual Services	$7,565	$4,355	$14,001
Commodities	$6,124	$6,037	$4,850
Self Insurance	$31	$23	$0
TOTAL EXPENDITURES	**$35,277**	**$40,991**	**$37,200**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *Head Start COSA*

PROGRAM INFORMATION

The San Antonio Head Start Oral Health Program (SA OHP) is a comprehensive program that includes the following key components: assessment (of community resources and deficits, the oral health knowledge, attitudes and beliefs of parents and teachers), prevention, ensuring access to a dental home, education, and program evaluation. Direct services include on-site dental evaluations, application of fluoride varnish, referrals, case management, and oral health education.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
OTHER - City General Fund	$154,625	$116,456	$273,740
CITY - Cash Match	$47,798	$23,619	$68,435
TOTAL FUNDING	**$202,423**	**$140,075**	**$342,175**
EXPENDITURES			
Personnel Services	$166,973	$115,875	$269,424
Contractual Services	$19,946	$2,685	$28,171
Commodities	$9,316	$19,269	$40,916
Self Insurance	$3,105	$2,246	$3,664
Capital Outlay	$3,083	$0	$0
TOTAL EXPENDITURES	**$202,423**	**$140,075**	**$342,175**
Authorized Positions	**2**	**2**	**2**

GRANT NAME: *Health Implementation Plan - COVID-19 ELC Epi*

PROGRAM INFORMATION

The Epidemology and Laboratory Capacity for Infectious Diseases is a grant funded by the Centers for Disease Control and Prevention to protect the public health and safety of the American people by enhancing the capacity of public health agencies to effectively detect, respond, prevent and control known and emerging infectious diseases. Creating the resouces to strengthen the epidemiologic capacity, improve information systems, and enhance the collaboration among epidemiology, laboratory and information systems components of Metro Health.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$1,077,186	$910,202
TOTAL FUNDING	**$0**	**$1,077,186**	**$910,202**
EXPENDITURES			
Personnel Services	$0	$151,702	$910,202
Contractual Services	$0	$925,484	$0
TOTAL EXPENDITURES	**$0**	**$1,077,186**	**$910,202**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *Health Implementation Plan - COVID-19 ELC Lab*

PROGRAM INFORMATION

The Epidemology and Laboratory Capacity for Infectious Diseases is a grant funded by the Centers for Disease Control and Prevention to protect the public health and safety of the American people by enhancing the capacity of public health agencies to effectively detect, respond, prevent and control known and emerging infectious diseases. Creating the resouces to strengthen the laboratory capacity, improve information systems, and enhance the collaboration among epidemiology, laboratory and information systems components of Metro Health.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$530,839	$728,161
TOTAL FUNDING	**$0**	**$530,839**	**$728,161**
EXPENDITURES			
Contractual Services	$0	$160,000	$274,006
Commodities	$0	$36,745	$6,286
Capital Outlay	$0	$334,094	$447,869
TOTAL EXPENDITURES	**$0**	**$530,839**	**$728,161**
Authorized Positions	**0**	**3**	**0**

GRANT NAME: *Health Implementation Plan - COVID-19 Health Literacy*

PROGRAM INFORMATION

The COVID-19 Health Literacy Community Programs to Improve Minority Health Grant Program is a grant funded by the Department of Health And Human Services to improve the health outcomes of racial and ethinic minority communities. Conduct policy demonstration which coordinate intgrated services, community outreach and systems navigation to improve access to care for minorities and disenfranchised communities.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$333,328	$1,999,967
TOTAL FUNDING	**$0**	**$333,328**	**$1,999,967**
EXPENDITURES			
Personnel Services	$0	$43,969	$175,874
Contractual Services	$0	$282,284	$1,795,793
Commodities	$0	$500	$2,000
Self Insurance	$0	$6,075	$24,300
Capital Outlay	$0	$500	$2,000
TOTAL EXPENDITURES	**$0**	**$333,328**	**$1,999,967**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *Health Implementation Plan - COVID-19 Immunizations Round 3*

PROGRAM INFORMATION

The supplemental for IP19-1901 Immunizations and Vaccines for Children cooperative agreement supports COVID-19 vaccine clinics, to include public health clinics, satellite, temporary and off-site settings for vaccine services. Increase COVID-19 vaccination capacity including high-risk and underserved populations, and increase vaccine confidence through education, outreach, and partnerships.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$5,592,301	$2,796,150
TOTAL FUNDING	**$0**	**$5,592,301**	**$2,796,150**
EXPENDITURES			
Personnel Services	$0	$1,946,304	$408,494
Contractual Services	$0	$3,325,630	$1,944,882
Commodities	$0	$190,848	$276,403
Self Insurance	$0	$30,000	$35,500
Capital Outlay	$0	$99,519	$130,871
TOTAL EXPENDITURES	**$0**	**$5,592,301**	**$2,796,150**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *Health Implementation Plan - COVID-19 Immunizations Round 4*

PROGRAM INFORMATION

The supplemental for IP19-1901 Immunizations and Vaccines for Children cooperative agreement supports COVID-19 vaccine clinics, to include public health clinics, satellite, temporary and off-site settings for vaccine services. Increase COVID-19 vaccination capacity including high-risk and underserved populations, and increase vaccine confidence through education, outreach, and partnerships.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$863,443	$5,361,740
TOTAL FUNDING	**$0**	**$863,443**	**$5,361,740**
EXPENDITURES			
Personnel Services	$0	$519,543	$3,947,256
Contractual Services	$0	$125,602	$832,515
Commodities	$0	$208,298	$498,969
Self Insurance	$0	$10,000	$83,000
TOTAL EXPENDITURES	**$0**	**$863,443**	**$5,361,740**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *Health Implementation Plan - COVID-19 Public Health Workforce*

PROGRAM INFORMATION

The COVID-19 Public Health Workforce Cooperative Agreement for Emergency Response: Public Health Crisis Response is a grant funded by the Centers for Disease Control and Prevention to provide resource to prevent, prepare for, and respond to COVID-19. Metro Health is to carry out surveillance, epidemiology, laboratory capacity, infection control, mitigation, communications, and other preparedness and response activities.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$0	$875,000
TOTAL FUNDING	**$0**	**$0**	**$875,000**
EXPENDITURES			
Personnel Services	$0	$0	$826,201
Contractual Services	$0	$0	$3,177
Commodities	$0	$0	$24,215
Capital Outlay	$0	$0	$21,407
TOTAL EXPENDITURES	**$0**	**$0**	**$875,000**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *Health Implementation Plan - Strategic Growth Plan*

PROGRAM INFORMATION

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
CITY - Cash Match	$0	$0	$3,897,984
TOTAL FUNDING	**$0**	**$0**	**$3,897,984**
EXPENDITURES			
Personnel Services	$0	$0	$1,454,425
Contractual Services	$0	$0	$2,323,545
Commodities	$0	$0	$62,284
Self Insurance	$0	$0	$13,730
Capital Outlay	$0	$0	$44,000
TOTAL EXPENDITURES	**$0**	**$0**	**$3,897,984**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *Healthy Start Initiative*

PROGRAM INFORMATION

As a level 3 grantee, SAHS is implementing the essential Healthy Start program activities needed to achieve the five approaches of the new Healthy Start model (i.e. Improve women's health, promote quality services, strenthen family resilience, achieve collective impact and increase accountability through quality improvement, performance monitoring and evaluation).

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$1,028,274	$945,322	$980,000
TOTAL FUNDING	**$1,028,274**	**$945,322**	**$980,000**
EXPENDITURES			
Personnel Services	$706,794	$758,547	$729,657
Contractual Services	$200,545	$143,052	$189,843
Commodities	$100,533	$31,136	$40,500
Self Insurance	$9,738	$6,479	$11,500
Capital Outlay	$10,664	$6,108	$8,500
TOTAL EXPENDITURES	**$1,028,274**	**$945,322**	**$980,000**
Authorized Positions	**12**	**12**	**12**

GRANT NAME: *Healthy Texas Babies*

PROGRAM INFORMATION

The goal of the Healthy Texas Babies Initiative is to develop collaborations to support collective impact in improving birth outcomes, maternal, prenatal and infant health and to reduce disparities in infant mortality.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$76,205	$105,263	$117,500
TOTAL FUNDING	**$76,205**	**$105,263**	**$117,500**
EXPENDITURES			
Personnel Services	$43,391	$62,375	$64,798
Contractual Services	$27,068	$36,828	$45,358
Commodities	$5,239	$3,154	$4,399
Self Insurance	$507	$520	$588
Capital Outlay	$0	$2,386	$2,357
TOTAL EXPENDITURES	**$76,205**	**$105,263**	**$117,500**
Authorized Positions	**1**	**1**	**1**

GRANT NAME: *HIV Surveillance Program*

PROGRAM INFORMATION

Program shall conduct active surveillance and reporting activities for Human Indefiency Virus/Acquired Immune Deficiency Syndrome (HIV/AIDS). Program shall perform the activities required under this program attachment in the service area designated. Program shall comply with all federal and state statues and regulations.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
STATE - State Funding Source	$176,305	$175,293	$178,966
TOTAL FUNDING	**$176,305**	**$175,293**	**$178,966**
EXPENDITURES			
Personnel Services	$173,923	$175,293	$178,966
Contractual Services	$1,272	$0	$0
Commodities	$1,110	$0	$0
TOTAL EXPENDITURES	**$176,305**	**$175,293**	**$178,966**
Authorized Positions	**3**	**3**	**3**

GRANT NAME: *Inner City School Immunization Project*

PROGRAM INFORMATION

The San Antonio Metropolitan Health District (SAMHD) Immunization Division maintains basic program operations that include procedures, activities, and events to vaccinate children, adolescents, and adults in accordance with the Centers for Disease Control and Prevention's (CDC) National Immunization Program (NIP) grant guidance as well as the standards that are outlined in the annual contract from Texas State Health Services (TDSHS).

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
STATE - State Funding Source	$553,003	$550,094	$594,495
OTHER - City General Fund	$0	$0	$8,855
TOTAL FUNDING	**$553,003**	**$550,094**	**$603,350**
EXPENDITURES			
Personnel Services	$504,005	$548,410	$591,519
Contractual Services	$26,173	$1,212	$2,976
Commodities	$3,959	$0	$8,855
Self Insurance	$18,866	$472	$0
TOTAL EXPENDITURES	**$553,003**	**$550,094**	**$603,350**
Authorized Positions	**9**	**9**	**9**

GRANT NAME: *Local Public Health Services - (Triple O)*

PROGRAM INFORMATION

The project will improve or strengthen local public health infrastructure within the state of Texas by: developing objectives to address a public health issue; utilizing resources provided through this program attachment to conduct activities and services that provide/support the delivery of essential public health services; assessing, monitoring and evaluating the essential public health activities and services provided through this program attachment; and developing strategies to improve the delivery of essential public health service(s) to identified service area.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$120,502	$112,616	$126,004
STATE - State Funding Source	$90,173	$98,479	$100,052
TOTAL FUNDING	**$210,675**	**$211,095**	**$226,056**
EXPENDITURES			
Personnel Services	$183,579	$207,640	$226,056
Contractual Services	$27,096	$3,349	$0
Commodities	$0	$106	$0
TOTAL EXPENDITURES	**$210,675**	**$211,095**	**$226,056**
Authorized Positions	**4**	**4**	**4**

GRANT NAME: *Maternal and Child Health (WIC)*

PROGRAM INFORMATION

Health will utilize the program to provide population-based public health services and implement strategies to increase accessibility, quality and coordination of breastfeeding support services in the Grantee's service delivery area.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
STATE - State Funding Source	$198,018	$172,842	$185,000
TOTAL FUNDING	**$198,018**	**$172,842**	**$185,000**
EXPENDITURES			
Personnel Services	$184,696	$172,842	$179,703
Commodities	$0	$0	$5,297
Self Insurance	$13,322	$0	$0
TOTAL EXPENDITURES	**$198,018**	**$172,842**	**$185,000**
Authorized Positions	**3**	**4**	**4**

GRANT NAME: *Medicaid Waiver 1115*

PROGRAM INFORMATION

The projects must continue to meet all requirements of the PFM protocol and the RHP planning protocol, including but not limited to implementation of required core project components, non-duplication of all federal funding, and compliance with all federal laws and regulations regarding intergovernment transfers. We also accept that all providers will continue to strive to promote region-wide delivery system transformation that advances the three part aim of moving Medicaid forward: better health, better care, and lower cost through improvement.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$6,075,537	$5,654,050	$6,595,609
TOTAL FUNDING	**$6,075,537**	**$5,654,050**	**$6,595,609**
EXPENDITURES			
Personnel Services	$3,948,763	$4,230,175	$5,034,706
Contractual Services	$1,230,299	$643,024	$1,303,853
Commodities	$100,670	$83,562	$197,390
Self Insurance	$793,935	$673,971	$48,800
Capital Outlay	$1,870	$23,318	$10,860
TOTAL EXPENDITURES	**$6,075,537**	**$5,654,050**	**$6,595,609**
Authorized Positions	**84**	**83**	**82**

GRANT NAME: *Milk Sample Lab Test*

PROGRAM INFORMATION

This fee-for-service contract with the Texas Department of State Health Services (DSHS) reimburses the San Antonio Metropolitan Health District for the analysis of milk and dairy samples derived from DSHS Region 8 and 11 dairies and retailers.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
STATE - State Funding Source	$49,946	$62,787	$89,714
TOTAL FUNDING	**$49,946**	**$62,787**	**$89,714**
EXPENDITURES			
Contractual Services	$49,946	$62,787	$89,714
TOTAL EXPENDITURES	**$49,946**	**$62,787**	**$89,714**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *Parent/Child Incorporated Head Start*

PROGRAM INFORMATION

The San Antonio Head Start Oral Health Program (SA OHP) is a comprehensive program that includes the following key components: assessment (of community resources and deficits, the oral health knowledge, attitudes and beliefs of parents and teachers), prevention, ensuring access to a dental home, education, and program evaluation. Direct services include on-site dental evaluations, application of fluoride varnish, referrals, case management, and oral health education.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
OTHER - City General Fund	$22,690	$36,829	$48,960
CITY - Cash Match	$3,558	$7,546	$9,792
TOTAL FUNDING	**$26,248**	**$44,375**	**$58,752**
EXPENDITURES			
Personnel Services	$22,209	$26,146	$30,406
Contractual Services	$3,553	$4,547	$20,217
Commodities	$458	$13,658	$8,129
Self Insurance	$28	$24	$0
TOTAL EXPENDITURES	**$26,248**	**$44,375**	**$58,752**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *Pathway to Prevention*

PROGRAM INFORMATION

SAMHD will provide training and education around the risks of Substance misuse, provide education on HIV/AIDS and provide needed linkages to service provision for individuals with HIV.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$111,814	$200,000
TOTAL FUNDING	**$0**	**$111,814**	**$200,000**
EXPENDITURES			
Personnel Services	$0	$48,695	$53,541
Contractual Services	$0	$46,877	$128,800
Commodities	$0	$1,232	$1,645
Self Insurance	$0	$11,229	$13,539
Capital Outlay	$0	$3,781	$2,475
TOTAL EXPENDITURES	**$0**	**$111,814**	**$200,000**
Authorized Positions	**0**	**2**	**2**

GRANT NAME: *PHEP BIO Terrorism*

PROGRAM INFORMATION

This federal grant will fund the SAMHD Public Health Emergency Preparedness Division. These funds will be used for developing and maintaining initiatives with local, state, and federal response partners in the areas of All-Hazards Preparedness Planning, Epidemiology and Surveillance, redundant communication, public information and emergency risk communications, and training and exercising to effectively respond to public health emergencies.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$981,195	$953,726	$1,034,437
CITY - Cash Match	$98,120	$95,373	$103,444
TOTAL FUNDING	**$1,079,315**	**$1,049,099**	**$1,137,881**
EXPENDITURES			
Personnel Services	$822,096	$795,523	$876,395
Contractual Services	$115,883	$105,172	$127,084
Commodities	$35,067	$32,799	$23,278
Self Insurance	$7,324	$8,212	$7,680
Capital Outlay	$825	$12,020	$0
Transfers	$98,120	$95,373	$103,444
TOTAL EXPENDITURES	**$1,079,315**	**$1,049,099**	**$1,137,881**
Authorized Positions	**11**	**11**	**12**

GRANT NAME: *PHEP Citi Readiness Initiative*

PROGRAM INFORMATION

These funds will be used to develop plans and infrastructure so the targeted Metropolitan Area is prepared to provide medical countermeasures to their identified population within 48 hours after the decision to do so during a large-scale public health emergency such as a bioterrorism attack.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$220,534	$207,813	$227,862
CITY - Cash Match	$22,053	$20,781	$22,786
TOTAL FUNDING	**$242,587**	**$228,594**	**$250,648**
EXPENDITURES			
Personnel Services	$173,387	$174,244	$179,757
Contractual Services	$10,762	$9,335	$5,022
Commodities	$16,426	$5,340	$20,028
Self Insurance	$19,959	$18,894	$23,055
Transfers	$22,053	$20,781	$22,786
TOTAL EXPENDITURES	**$242,587**	**$228,594**	**$250,648**
Authorized Positions	**2**	**2**	**2**

GRANT NAME: *PHEP: Laboratory Response Network*

PROGRAM INFORMATION

These funds will be used to perform activities in support of the Centers for Disease Control and prevention Cooperative Agreement Work Plan for Public Health Emergency Preparedness. CDC's agreement is designed to upgrade and integrate state and local public health jurisdictions' preparedness for and response to bioterrorism, outbreaks of infectious disease and other public health threats and emergencies.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$183,733	$145,561	$249,447
CITY - Cash Match	$18,373	$14,556	$24,945
TOTAL FUNDING	**$202,106**	**$160,117**	**$274,392**
EXPENDITURES			
Personnel Services	$116,677	$72,026	$121,961
Contractual Services	$32,913	$51,579	$47,693
Commodities	$20,774	$21,956	$42,885
Self Insurance	$13,369	$0	$36,908
Transfers	$18,373	$14,556	$24,945
TOTAL EXPENDITURES	**$202,106**	**$160,117**	**$274,392**
Authorized Positions	**2**	**2**	**2**

GRANT NAME: *REACH Healthy Neighborhoods*

PROGRAM INFORMATION

The REACH grant aims to improve health, prevent chronic diseases, and reduce health disparities among racial and ethnic populations with the highest risk by supporting culturally tailored interventions to address the preventable health behaviors of tobacco use and poor nutrition, by strengthening collaboration between Metro Health's Healthy Neighborhoods Program and office of Health Equity over the course of a 5-year period.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$971,777	$704,005	$792,000
TOTAL FUNDING	**$971,777**	**$704,005**	**$792,000**
EXPENDITURES			
Personnel Services	$453,476	$363,105	$468,676
Contractual Services	$394,367	$222,154	$165,400
Commodities	$6,730	$3,795	$3,528
Self Insurance	$110,430	$108,490	$131,357
Capital Outlay	$6,774	$6,461	$23,039
TOTAL EXPENDITURES	**$971,777**	**$704,005**	**$792,000**
Authorized Positions	**8**	**8**	**14**

GRANT NAME: *Safe Neighborhoods*

PROGRAM INFORMATION

Project Safe Neighborhoods is designed to create and foster safer neighborhoods through a sustained reduction in violent crime, including , but not limited to, addressing criminal gangs and the felonious possession and use of firearms and projects that support innovative cooperative efforts and partnerships between federal, state, and local law enforcement engaged in a unified approach led by the U S Attorney in all 94 districts to identify and prevent violent crime.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$42,329	$59,865	$128,665
TOTAL FUNDING	**$42,329**	**$59,865**	**$128,665**
EXPENDITURES			
Personnel Services	$0	$58,757	$121,282
Contractual Services	$33,447	$135	$1,683
Commodities	$5,152	$549	$1,500
Self Insurance	$644	$424	$1,200
Capital Outlay	$3,086	$0	$3,000
TOTAL EXPENDITURES	**$42,329**	**$59,865**	**$128,665**
Authorized Positions	**0**	**2**	**2**

GRANT NAME: *STD EHE Ending HIV Stigma*

PROGRAM INFORMATION

The purpose of this funding it to implement a comprehensive HIV program, that complements programs such as the Ryan White program and other U S Department of Health and Human Services programs, designed to support ending the HIV epidemic in America by leveraging powerful data, tools and resources to reduce the HIV infections by 75% in five years.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$682,694	$849,771
TOTAL FUNDING	**$0**	**$682,694**	**$849,771**
EXPENDITURES			
Personnel Services	$0	$190,684	$456,224
Contractual Services	$0	$400,945	$252,367
Commodities	$0	$34,325	$13,532
Self Insurance	$0	$45,440	$127,648
Capital Outlay	$0	$11,300	$0
TOTAL EXPENDITURES	**$0**	**$682,694**	**$849,771**
Authorized Positions	**0**	**7**	**7**

GRANT NAME: *STD Staff Support*

PROGRAM INFORMATION

The project shall perform the following activities: community and individual behavior change interventions; medical and laboratory services; partner services; leadership and program management; surveillance and data management; and training and professional development. The project shall conduct programs to control and prevent the spread of STDs including HIV/AIDS and viral hepatitis.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$1,306,456	$2,028,725	$884,776
OTHER - City General Fund	$0	$250,000	$250,000
TOTAL FUNDING	**$1,306,456**	**$2,278,725**	**$1,134,776**
EXPENDITURES			
Personnel Services	$826,370	$1,060,575	$768,938
Contractual Services	$81,432	$163,809	$13,445
Commodities	$187,340	$860,776	$340,553
Self Insurance	$204,924	$179,527	$11,840
Capital Outlay	$6,390	$14,038	$0
TOTAL EXPENDITURES	**$1,306,456**	**$2,278,725**	**$1,134,776**
Authorized Positions	**20**	**19**	**13**

GRANT NAME: *Surveillance Epidemiology*

PROGRAM INFORMATION

Contractor will perform surveillance and epidemiology activities for all notifiable conditions with an emphasis on those that can be reported though National Electronic Disease Surveillance System (NEDSS) and related activities including outbreak investigations; and preparedness activities.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
STATE - State Funding Source	$138,077	$136,562	$136,563
TOTAL FUNDING	**$138,077**	**$136,562**	**$136,563**
EXPENDITURES			
Personnel Services	$134,534	$134,759	$132,484
Contractual Services	$493	$123	$450
Commodities	$1,822	$814	$1,229
Self Insurance	$1,228	$866	$2,400
TOTAL EXPENDITURES	**$138,077**	**$136,562**	**$136,563**
Authorized Positions	**2**	**2**	**2**

GRANT NAME: *TB Prevention and Control - State*

PROGRAM INFORMATION

This grants funds tuberculosis preventive and TB treatment activities for Bexar County. The activities include: outreach, investigation, treatment and community surveillance. Outreach activities include administration of anti-tuberculosis medications by direct observation (DOT), and contact investigation of those persons potentially exposed to infectious TB. DOT can be administered at a patient's home, work, school or other location agreed upon by the patient. Contact investigation includes interviewing people suspected of TB disease, and actively locating and informing those who may have been exposed to TB. Preventive medication and medical care associated with TB exposure and prevention is provided at the TB Clinic. Surveillance is the active monitoring, tracing and ongoing epidemiological reviews of cases and exposures. Surveillance activities are routinely conducted at homeless shelters, substance abuse treatment facilities, detention facilities, community organizations, and other settings where TB treatment may be deemed likely.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
STATE - State Funding Source	$544,995	$502,968	$599,369
CITY - Cash Match	$88,248	$93,635	$119,874
TOTAL FUNDING	**$633,243**	**$596,603**	**$719,243**
EXPENDITURES			
Personnel Services	$351,215	$394,583	$390,869
Contractual Services	$125,430	$60,721	$199,825
Commodities	$71,173	$46,626	$19,701
Self Insurance	$83,936	$94,673	$108,848
Capital Outlay	$1,489	$0	$0
TOTAL EXPENDITURES	**$633,243**	**$596,603**	**$719,243**
Authorized Positions	**5**	**5**	**5**

GRANT NAME: *TB Prevention Special Projects - Federal*

PROGRAM INFORMATION

This grant funds tuberculosis preventive and TB treatment activities for Bexar County. The activities include: outreach, investigation, treatment and community surveillance. Outreach activities include administration of anti-tuberculosis medications by direct observation (DOT), and contact investigation of those persons potentially exposed to infectious TB. DOT can be administered at a patient's home, work, school or other location agreed upon by the patient. Contact investigation includes interviewing people suspected of TB disease, and actively locating and informing those who may have been exposed to TB. Contacts are encouraged to seek evaluation at an SAMHD facility, and take preventative therapy. Preventive medication and medical care associated with TB exposure and prevention is provided at the TB Clinic. Surveillance is the active monitoring, tracing and ongoing epidemiological reviews of cases and exposures. Surveillance activities are routinely conducted at homeless shelters, substance abuse treatment facilities, detention facilities, community organizations, and other settings where TB treatment may be deemed likely.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$264,170	$309,482	$318,216
CITY - Cash Match	$63,899	$67,323	$63,643
TOTAL FUNDING	**$328,069**	**$376,805**	**$381,859**
EXPENDITURES			
Personnel Services	$254,376	$283,703	$301,255
Contractual Services	$3,738	$13,971	$7,702
Commodities	$9,380	$7,400	$5,600
Self Insurance	$60,575	$72,731	$67,302
TOTAL EXPENDITURES	**$328,069**	**$377,805**	**$381,859**
Authorized Positions	**6**	**6**	**6**

GRANT NAME: *TB Waiver Project*

PROGRAM INFORMATION

The TB Medicaid Waiver Project will focus on expanding TB screenings, with a special focus on high risk populations in Bexar County in order to reduce the spread of Tuberculosis. The TB Project will utilize six components that will work in conjunction to support the project goal. Components include increased target testing for latent TB infection, routine testing with interferon gamma release assays (IGRAs), routine treatment with the 3HP—12 dose—12 week regimen, hospitalization facilitation, enhanced strategic partnerships, and enhanced quarantine procedures.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$821,870	$720,125	$828,517
TOTAL FUNDING	**$821,870**	**$720,125**	**$828,517**
EXPENDITURES			
Personnel Services	$472,008	$388,692	$452,505
Contractual Services	$116,890	$171,982	$178,693
Commodities	$87,789	$49,440	$72,298
Self Insurance	$115,383	$96,446	$125,021
Capital Outlay	$29,800	$13,565	$0
TOTAL EXPENDITURES	**$821,870**	**$720,125**	**$828,517**
Authorized Positions	**9**	**9**	**9**

GRANT NAME: *Texas Asthma Control Program*

PROGRAM INFORMATION

Texas Department of State Health Services will contract with Metro Health to implement targeted, evidence-based childhood asthma control strategies in the San Antonio Metropolitan Health District service area.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$4,584	$226,999	$215,000
TOTAL FUNDING	**$4,584**	**$226,999**	**$215,000**
EXPENDITURES			
Personnel Services	$1,823	$81,770	$125,806
Contractual Services	$2,761	$117,806	$52,337
Commodities	$0	$2,858	$2,650
Self Insurance	$0	$18,785	$34,207
Capital Outlay	$0	$5,780	$0
TOTAL EXPENDITURES	**$4,584**	**$226,999**	**$215,000**
Authorized Positions	**2**	**2**	**2**

GRANT NAME: *Title V Dental*

PROGRAM INFORMATION

This is a fee-for-service program that provides preventative and primary child health and dental services (for children and adolescents) for Title V eligible clients.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$195,303	$199,951	$200,000
TOTAL FUNDING	**$195,303**	**$199,951**	**$200,000**
EXPENDITURES			
Personnel Services	$47,805	$39,951	$38,985
Contractual Services	$147,498	$160,000	$161,015
TOTAL EXPENDITURES	**$195,303**	**$199,951**	**$200,000**
Authorized Positions	**1**	**1**	**1**

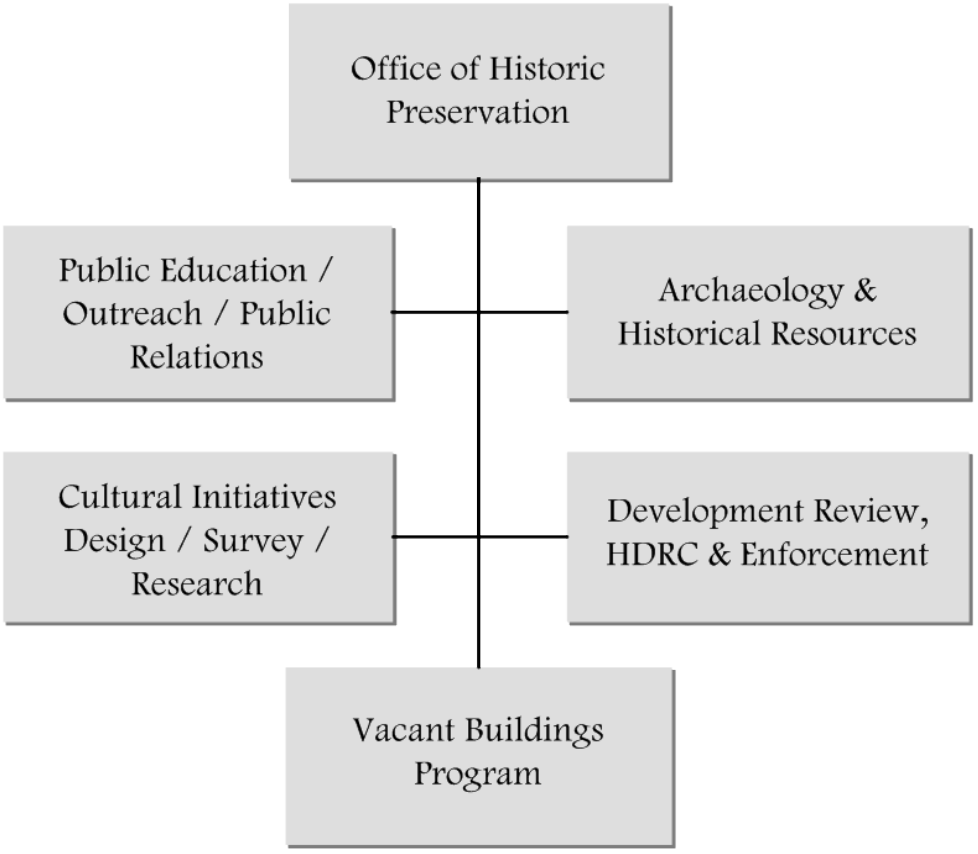
GRANT NAME: *WIC*

PROGRAM INFORMATION

The Special Supplemental Nutrition Program for Women, Infants, and Children (WIC), provides food vouchers (redeemable at grocery stores for certain nutritious foods), nutrition education and counseling, breastfeeding promotion and support, and health care referrals, at no cost to low-income pregnant, postpartum, and breastfeeding women, infants and children under the age of five, who are determined to be at nutritional risk.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$5,450,254	$5,402,940	$6,107,243
TOTAL FUNDING	**$5,450,254**	**$5,402,940**	**$6,107,243**
EXPENDITURES			
Personnel Services	$3,816,201	$3,621,142	$4,244,799
Contractual Services	$708,608	$832,925	$1,045,589
Commodities	$172,721	$227,458	$17,133
Self Insurance	$711,386	$657,753	$799,722
Capital Outlay	$41,338	$63,662	$0
TOTAL EXPENDITURES	**$5,450,254**	**$5,402,940**	**$6,107,243**
Authorized Positions	**73**	**73**	**73**

HISTORIC PRESERVATION



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	21	2,581,159
Total Funding	**21**	**$2,581,159**

MISSION STATEMENT

THE OFFICE OF HISTORIC PRESERVATION IS COMMITTED TO THE PRESERVATION, PROTECTION, AND PROMOTION OF SAN ANTONIO'S HISTORIC, CULTURAL, ARCHITECTURAL, AND ARCHAEOLOGICAL RESOURCES AND TO MAINTAINING A STANDARD OF CARE FOR STRUCTURES THROUGH THE VACANT BUILDING PROGRAM.

PROGRAM INFORMATION

The Office of Historic Preservation (OHP) is responsible for the historic preservation program of the City of San Antonio. The department provides support to the Historic and Design Review Commission (HDRC), which includes reviewing applications and making recommendations to the HDRC on Certificate of Appropriateness applications and Findings of Historic Significance. OHP and HDRC review proposed exterior changes in local districts or to local landmarks to ensure the changes are consistent with the overall character of the resource and with the recently adopted Historic Design Guidelines. OHP and HDRC are also responsible for reviewing projects in the River Improvement Overlay districts, Downtown Business District, and all public projects. OHP administers the Vacant Building Registration Program and provides resources to the owners for the development of their historic and aging buildings. The department is also responsible for public education and outreach related to historic preservation and routinely hosts trainings and community-wide events that celebrate our heritage, including a heritage education program that specifically engages middle school and high school students. Furthermore, in addition to protecting the City's significant archaeological resources, OHP is responsible for conducting the ongoing comprehensive survey and designation initiative to identify potential districts and landmarks for designation. This initiative, called ScoutSA, goes beyond the standard architectural survey to engage the community in exploring, discovering, and celebrating heritage in all forms.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Citywide Goal: San Antonio will be a city that maximizes its residents' well-being and human potential while capitalizing on its cultural diversity.

Cultural Context Statements: Develop statements of significance to advance the eligibility of historically underrepresented sites, building types, or themes for designation and possible incentives

- Produce a strategic plan for context statements
- Develop best practices for a collaborative process that is inclusive and equitable

Citywide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

Advance Preservation Trades: Support workforce development and rehab/reuse of shotgun houses for affordable housing through expansion of the Living Heritage Trades Academy

- Develop a plan for the utilization of apprentices and host contractors for the rehabilitation of existing housing stock to made affordable
- Expand recruitment efforts and access for students and host contractors

Develop guidelines for determining the appropriate management of cultural sites and objects around climate change adaptation including building an inventory of resources, developing methods for building adaptive capacity, providing input on climate policies affecting tangible and intangible heritage resources, and joining the Climate Heritage Network

- Continue leading and participating in conversations with peers nationally and internationally to establish best practices for cultural heritage supporting local climate action and adaptation and incorporating climate-wise principles into preservation planning

Citywide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.

Deconstruction Initiative: Support material reuse, circularity goals and landfill waste reduction goals through implementation of a Deconstruction Ordinance

- Adopt and successfully implement Deconstruction Ordinance Phases one and two
- Eliminate barriers to reuse and explore incentives promoting policy

Citywide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

Historic and Design Review Committee (HDRC): Improve the efficiency, effectiveness, and consistency of the HDRC /

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Design Review Process

- Draft and adopt necessary code amendments and department policy

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
Number of participants in outreach programs	11,002	11,000	13,781	12,000
Number of historic assessments and designation cases	150	160	150	175
Number of HDRC applications reviewed	594	600	700	715
Number of Administrative Certificates of Appropriateness issued	1,827	1,900	2,000	2,100
Number of Demolition permits reviewed	518	500	500	500
Number of consultations with the Design Review Committee	164	175	205	230
Number of Buildings Renovated or Occupied	225	150	155	160

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	1,793,487	1,817,316	1,810,839	2,020,459
CONTRACTUAL SERVICES	123,862	159,150	151,984	172,133
COMMODITIES	11,867	8,611	8,611	22,965
SELF INSURANCE/OTHER	107,035	237,898	238,015	342,597
CAPITAL OUTLAY	41,795	8,816	8,816	23,005
TOTAL EXPENDITURES	**$2,078,046**	**$2,231,791**	**$2,218,265**	**$2,581,159**
Authorized Positions	**20**	**20**	**20**	**21**

CITY OF SAN ANTONIO
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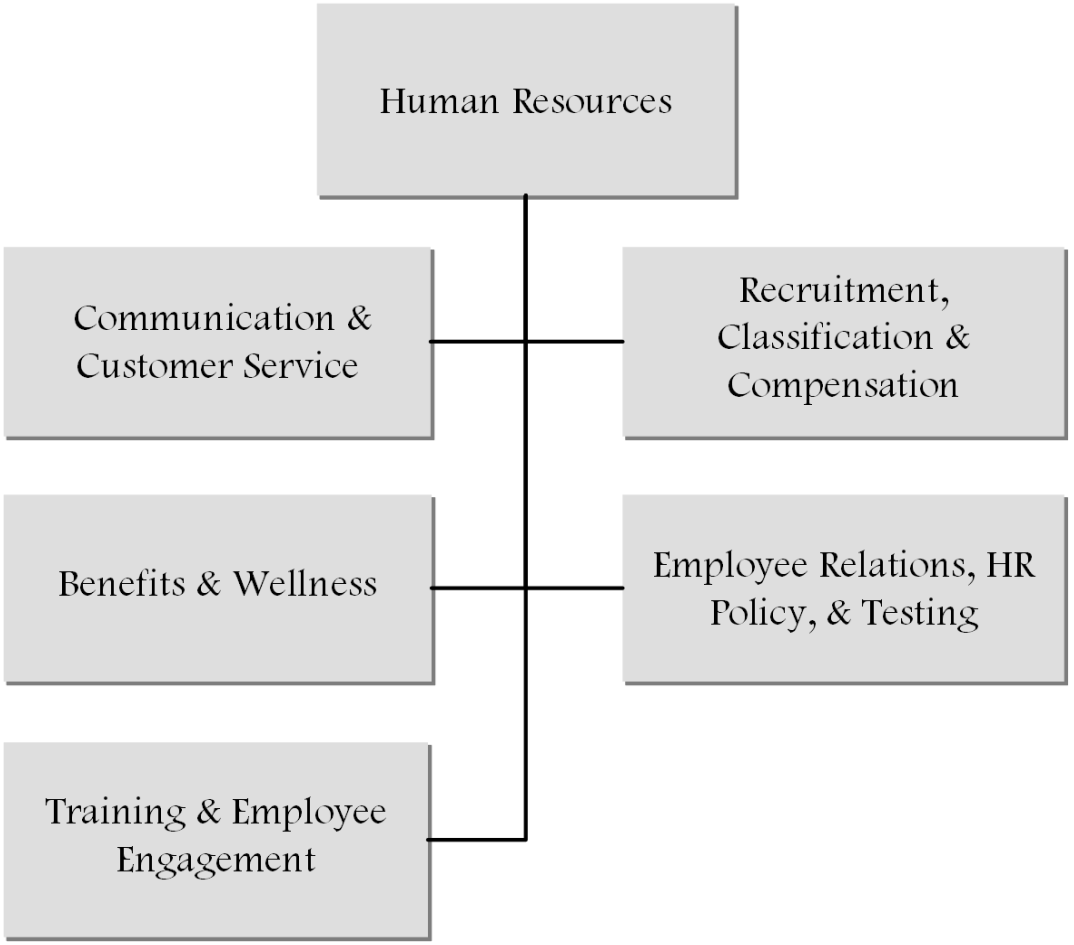
HUMAN RESOURCES



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	50	7,218,433
Employee Benefits Fund	24	177,975,183
Unemployment Fund	0	235,729
Total Funding	**74**	**$185,429,345**

MISSION STATEMENT

THE HUMAN RESOURCES DEPARTMENT ATTRACTS, DEVELOPS, ENGAGES, AND RETAINS A DIVERSE AND SKILLED WORKFORCE COMMITTED TO PROVIDING HIGH QUALITY SERVICES TO THE RESIDENTS OF SAN ANTONIO.

PROGRAM INFORMATION

Human Resources (HR) seeks to align the efforts of the City's most valuable asset, its employees, with the organizational strategy to serve the residents of San Antonio. Human Resources partners with departments to provide strategic workforce planning, management strategies, and core human resource services. Workforce planning and management strategies include, but are not limited to: compensation and job content analysis and recommendations; review of City-wide and departmental personnel and HR practices; organizational effectiveness assessments; delivery of training programs; and conflict resolution between management and employees. Human Resources' core functions include: employee benefits and wellness, recruitment and selection; facilitation of employee grievances; Equal Employment Opportunity (EEO) and Municipal Integrity investigations and resolution of internal complaints; coordination of the Consultation Ordinance Commissions and the Affirmative Action Advisory Committee; facilitation of entry and promotional testing and coordination of the grievance and arbitration process for uniformed employees; development and monitoring of the City's voluntary Workforce Diversity Plan; and processing of Human Resources related transactions for departments in the SAP Human Resources Information System (HRIS).

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Citywide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

Creating a high-quality workforce

- Promote and better disseminate Supervisor Excellence Training (SET) modules
- Develop and implement additional SET modules
- Continually improve SET modules

Citywide Goal: San Antonio will be a city that maximizes its residents' well-being and human potential while capitalizing on its cultural diversity.

Promote fairness and inclusivity

- Redesign equity section of New Employee Orientation
- Train Human Resources Staff on interrupting microaggressions
- Train Human Resources Staff on Equity 101

Citywide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.

Maintain and promote competitive and equitable pay practices

- Evaluate and restructure pay plan
- Evaluate job descriptions and employment processes to remove unnecessary barriers to employment
- Performing individual salary reviews and analysis

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
Time to hire traditional recruitments	51.4	46.0	55.0	48.0
Percentage of Workforce Diversity Plans - goals achieved	98.1%	98.5%	98.1%	98.1%
Number of training hours provided	61,892	55,000	53,000	60,000
Percent of eligible employees that appeal disciplinary action to the Municipal Service Commission	5.6%	10.0%	3.1%	10.0%
Social media connections	64,659	58,000	70,000	75,000
Percentage of existing files digitized	89.0%	99.0%	95.0%	100%
Voluntary turnover rate	5.9%	8.0%	7.5%	9.0%

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	4,857,084	4,981,204	4,924,003	5,398,470
CONTRACTUAL SERVICES	594,546	520,917	485,138	832,411
COMMODITIES	35,461	38,099	33,003	40,406
SELF-INSURANCE/OTHER	795,390	813,098	845,797	879,790
CAPITAL OUTLAY	59,931	22,478	22,478	67,356
TOTAL EXPENDITURES	**$6,342,412**	**$6,375,796**	**$6,310,419**	**$7,218,433**
Authorized Positions	**50**	**50**	**50**	**50**

PROGRAM INFORMATION

The Employee Benefits staff implements and administers a full range of benefit programs offered to City employees, retirees, the Mayor, City Council members, and eligible family members. The staff is responsible for administration, education, compliance, and customer service of the following programs: the self-funded indemnity health and dental plans, fully funded vision plan, HMO dental plan, life insurance plan, Texas Municipal Retirement System program, Employee Assistance Program (EAP), extended leave program, various wellness program, and deferred compensation. The staff organizes, promotes, and facilitates periodic review of the benefit programs available to our employees and retirees.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Citywide Goal: San Antonio will be a city that maximizes its residents' well-being and human potential while capitalizing on its cultural diversity.

Provide competitive and high-quality benefits

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

- Analyze current voluntary benefit products
- Continually review self- and fully-funded plans

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
City Manager 5K Run registrants	990	1,200	N/A	3,114
Number of employees interacting with onsite health coaches	1,231	1,048	1,006	1,100
Percent of benefits education session participants who acquired new knowledge during session	N/A	100.0%	90.0%	98.0%
Percent of newly hired employees who made an election for insurance within 31 Days	91.6%	96.5%	94.1%	96.5%

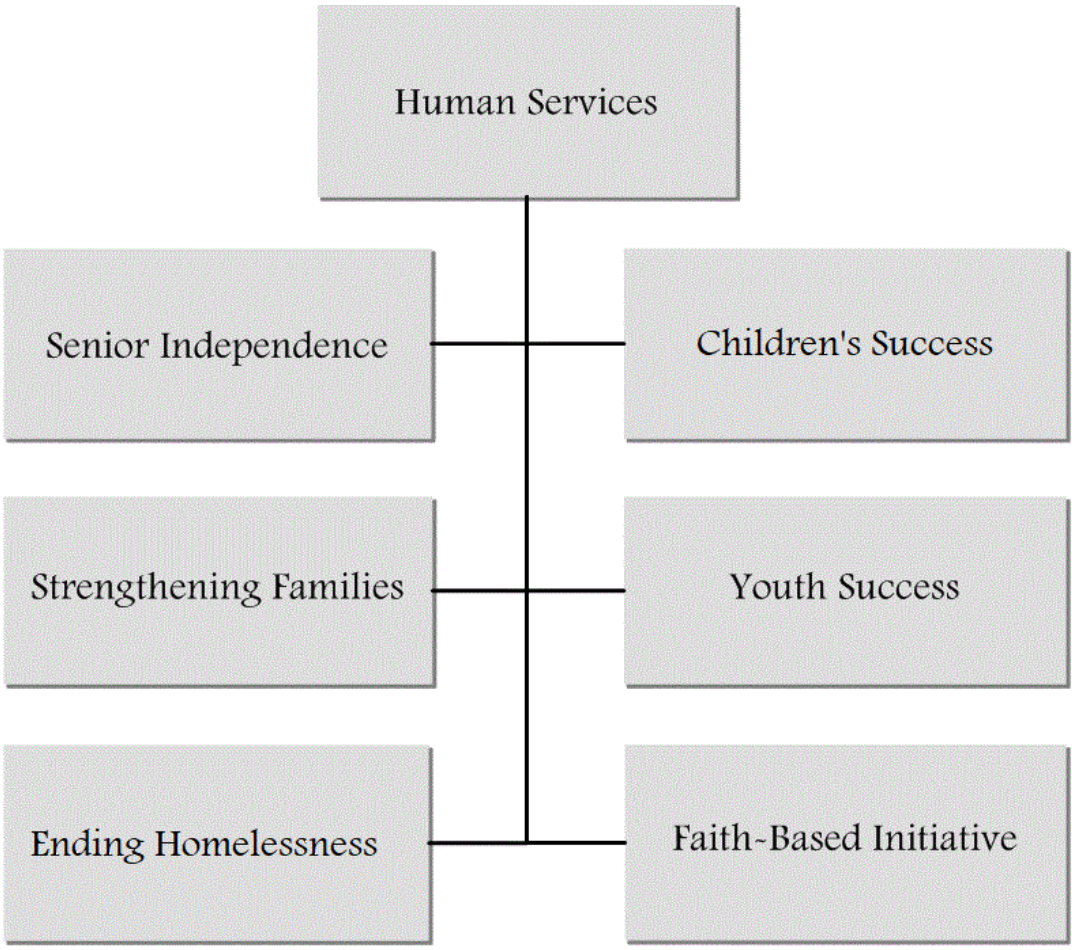
EMPLOYEE BENEFITS FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
ADMINISTRATION - CITY	14,131,779	13,127,439	12,797,970	14,589,098
ADMINISTRATION - CONTRACTS	8,445,446	8,431,442	8,222,708	8,684,691
CLAIMS	129,973,413	136,460,170	137,117,062	146,167,915
PAYMENTS	7,349,458	7,843,112	6,305,744	6,656,940
TRANSFERS	1,720,425	1,832,509	2,497,064	1,876,539
TOTAL EXPENDITURES	**$161,620,521**	**$167,694,672**	**$166,940,548**	**$177,975,183**
Authorized Positions	**24**	**24**	**24**	**24**

UNEMPLOYMENT FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
CONTRACTUAL SERVICES	10,597	10,729	12,523	10,729
SELF INSURANCE/OTHER	2,453,252	225,000	1,381,709	225,000
TOTAL EXPENDITURES	**$2,463,849**	**$235,729**	**$1,394,232**	**$235,729**
Authorized Positions	**0**	**0**	**0**	**0**

HUMAN SERVICES



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	162	28,937,662
General Fund - Delegate Agencies - Human Services	0	17,122,697
Grants	243	137,156,673
Total Funding	**405**	**$183,217,032**

MISSION STATEMENT

TO PROMOTE LIFE-LONG SUCCESS BY PROVIDING HUMAN SERVICES AND CONNECTING PEOPLE TO COMMUNITY RESOURCES.

PROGRAM INFORMATION

The Department of Human Services (DHS) develops, coordinates, and invests in comprehensive human services strategies that ensure equitable outcomes to improve the quality of life of vulnerable youth, individuals, families, and seniors. DHS provides comprehensive direct and contractual services and works with community partners and the faith community on Early Care and Education, Family Assistance, Homeless and Senior Services initiatives. Programming includes early education and school readiness, child care assistance for working families, attainment of post-secondary education, emergency assistance, case management, homeless prevention, and senior nutrition and transportation services.

DHS serves as a steward of public and private funds, a service provider, a funder, and a facilitator of strategic broad-based and multi-sector partnerships designed to maximize community investments aimed at addressing inequities to promote both family and community well-being. Additionally, the department manages several community led boards and commissions, including: the Head Start Policy Council, Community Action Advisory Board, San Antonio Youth Commission, SA2020 Commission on Education, Higher Education Student Advisory Board, and the Joint City/County Commission on Elderly Affairs. DHS works with these boards and commissions to ensure residents and participants have an active voice in program governance and decision-making processes.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Citywide Goal: San Antonio will be a city that maximizes its residents' well-being and human potential while capitalizing on its cultural diversity.

Empowering older adults by ensuring improvement of physical, social, and mental wellbeing by September 2022

- Ensuring 98% of older adults participating at Department of Human Services (DHS) Senior Centers improve their physical, social, and mental well being by September 2022
- 6,000 participating older adults will receive one-on-one counseling and services to meet physical, mental, and/or financial barriers to maintaining independence to age in place by September 2022
- Improving nutrition security for older adults for more than 7,300 participants in the meal program and 5,000 participants in the commodities programs by increasing program participation by 5% by September 2022

Ensure homelessness is rare, brief, and nonrecurring by enhancing the homeless prevention workflow, utilizing rapid rehousing, and connecting individuals to services

- Enhance homeless prevention workflow through Homeless Connections Hotline to serve 10,000 calls annually by September 2022
- House 414 households experiencing homelessness through new rapid rehousing funding by June 2022
- Engage with 500 people experiencing unsheltered homelessness to connect them with services toward stable housing by September 2022

Ensure children and youth are safe, healthy, resilient, and ready to succeed in school and life by decreasing the number of school dropouts and increasing kindergarten-readiness

- Decrease the number of opportunity youth by 10% and dropouts by 50% in targeted areas of the community by 2024
- Increase kindergarten-readiness to 85% for Head Start children in the Edgewood and San Antonio Independent School Districts by September 2024

Citywide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

Increase community located faith-based initiatives and resourcing by 50% across all ten council districts by end of FY 2022 by integrating resources into pre-crisis system of care

- Continue to form congregational cohorts (aka. Bridges to Care SA) in geographical proximity by September 2022
- Integrate cohorts and resources into pre-crisis system of care with City and County by September 2022

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Citywide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.

Promote safety and financial security for individuals and families by addressing gaps in mental health services, enhancing services of benefits navigators, and providing utility assistance

- Support strategies to address gaps in mental health services in the community by September 2022
- Enhance role and services of benefits navigators and financial counselors to connect more than 9,000 residents with community resources by September 2022
- Assist 10,000 households with emergency CPS Energy bill payments by September 2022

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
Number of clients receiving CPS Energy utility assistance	12,391*	9,500	15,848*	10,000
Percent of Haven for Hope clients maintaining permanent housing after 12 months	92%	92%	86%	92%
Number of senior center participants	28,371*	30,000	23,227*	30,000
Percent of seniors satisfied with services	96%	97%	98%	97%
Percent of senior center activity participants reporting increasing social, emotional, and/or physical health	99%	97%	99%	98%
Number of children enrolled in Early Childhood Care and Education (Head Start and Child Care Services)	22,627*	21,700	22,243*	20,500

*Impacted as a result of COVID-19

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	9,370,490	10,083,516	9,774,290	11,254,562
CONTRACTUAL SERVICES	7,495,234	8,567,850	8,413,473	10,017,217
COMMODITIES	228,647	235,988	243,737	386,899
SELF INSURANCE/OTHER	3,027,249	3,006,971	3,057,485	5,154,759
CAPITAL OUTLAY	537,241	656,972	801,972	775,137
TRANSFERS	1,990,387	1,346,256	1,346,256	1,349,088
TOTAL EXPENDITURES	**$22,649,248**	**$23,897,553**	**$23,637,213**	**$28,937,662**
Authorized Positions	**140**	**146**	**146**	**162**

GENERAL FUND - DELEGATE AGENCIES - HUMAN SERVICES
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
DELEGATE AGENCY SUPPORT	15,155,319	17,323,570	17,323,570	17,122,697
TOTAL EXPENDITURES	**$15,155,319**	**$17,323,570**	**$17,323,570**	**$17,122,697**
Authorized Positions	**0**	**0**	**0**	**0**

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2022	CITY MATCH
American Rescue Plan Act - Head Start	2,679,150	0	0	2,679,150	0
Aspen Institute - Youth Opportunity Forum	0	0	66,667	66,667	0
Child Care Services Grant	66,733,014	8,271,750	0	75,004,764	3,622,287
Cities for Financial Empowerment	80,000	0	0	80,000	0
Community Development Block Grant - Financial Education	200,000	0	0	200,000	0
Community Development Block Grant - Housing Supportive Services	400,000	0	0	400,000	0
Community Services Block Grant (CSBG)	2,051,128	0	0	2,051,128	0
Early Head Start	2,088,474	0	522,119	2,610,593	0
Early Head Start - Child Care Partnership	3,017,836	0	745,561	3,763,397	0
Emergency Solutions Grant	1,117,308	0	0	1,117,308	0
Head Start 2021-2022 COVID-19	603,211	0	0	603,211	0
Head Start 2021-2023 COVID-19	882,356	0	0	882,356	0
Head Start Program	25,239,066	0	6,309,767	31,548,833	0
Housing Opportunities for Persons with AIDS	2,295,029	0	0	2,295,029	0
Recovery and Resiliency - Housing Security Financial Recovery Hub	202,162	0	0	202,162	0
Recovery and Resiliency - Housing Security Homeless Shelter	11,308,480	0	0	11,308,480	0
Senior Nutrition Program	2,081,528	6,472	0	2,088,000	1,200,000
Texas Congregate Meal Initiative Pilot	0	0	6,429	6,429	0
Texas Homeless Housing and Services Program - Homeless Youth Set-Aside	0	249,166	0	249,166	0
TOTAL	**$120,978,742**	**$8,527,388**	**$7,650,543**	**$137,156,673**	**$4,822,287**

GRANT NAME: *American Rescue Plan Act - Head Start*

PROGRAM INFORMATION

The City of San Antonio (COSA) is grantee of the City of San Antonio Head Start program, funded by US Department of Health & Human Services (HHS). Through the American Resucue Plan Act (ARPA), the US Dept. of Health & Human Services (HHS) provided funds to prevent, prepare, and respond to COVID-19. The American Resucue Plan Act (ARPA) is a supplement to the Coronavirus Response and Relief Supplemental Appropriations (CRRSA) Act funds already provided to the Head Start Program.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$238,237	$2,679,150
TOTAL FUNDING	**$0**	**$238,237**	**$2,679,150**
EXPENDITURES			
Contractual Services	$0	$219,176	$2,554,108
Commodities	$0	$10,691	$110,500
Self Insurance	$0	$8,370	$14,542
TOTAL EXPENDITURES	**$0**	**$238,237**	**$2,679,150**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *Aspen Institute - Youth Opportunity Forum*

PROGRAM INFORMATION

The City of San Antonio is the grantee for the Forum for Community Solutions by The Aspen Institute. The Forum for Community Solutions receives funding from The Aspen Institute to create an Opportunity Youth Scaling Plans for the Community while participating in all Opportunity Youth from national learning community activities.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
OTHER - Other Funding Source	$8,500	$24,833	$66,667
TOTAL FUNDING	**$8,500**	**$24,833**	**$66,667**
EXPENDITURES			
Personnel Services	$0	$13,333	$61,413
Contractual Services	$8,500	$4,000	$5,254
Commodities	$0	$7,500	$0
TOTAL EXPENDITURES	**$8,500**	**$24,833**	**$66,667**
Authorized Positions	**0**	**1**	**1**

GRANT NAME: *Child Care Services Grant*

PROGRAM INFORMATION

The City of San Antonio is the grantee for the Child Care Services (CCS) program awarded by Workforce Solutions Alamo (WSA). WSA receives CCS funding from the Texas Workforce Commission (TWC) as part of the Child Care Development Block Grant from the U.S. Department of Health and Human Services (HHS). CCS provides child care subsidies to qualified families residing in the Workforce Solutions Alamo area which includes the City of San Antonio, Bexar County, and eleven rural surrounding counties. The CCS program is administered by the City of San Antonio Department of Human Services (DHS). DHS provides overall coordination, client services, fiscal management, and vendor management. The program also provides qualified clients with eligibility and certification services, counseling on the selection of quality child care, and referrals to all participating child care facilities from which parents can select their appropriate care needs.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$60,937,768	$81,087,524	$66,733,014
STATE - State Funding Source	$7,311,094	$8,765,952	$8,271,750
CITY - Cash Match	$1,607,072	$3,622,287	$3,622,287
TOTAL FUNDING	**$69,855,934**	**$93,475,763**	**$78,627,051**
EXPENDITURES			
Personnel Services	$3,761,389	$4,319,974	$4,971,643
Contractual Services	$64,454,688	$85,108,789	$69,683,428
Commodities	$6,020	$9,358	$23,797
Self Insurance	$2,107	$414,355	$304,896
Capital Outlay	$24,657	$1,000	$21,000
Transfers	$1,607,073	$3,622,287	$3,622,287
TOTAL EXPENDITURES	**$69,855,934**	**$93,475,763**	**$78,627,051**
Authorized Positions	**70**	**80**	**75**

GRANT NAME: *Cities for Financial Empowerment*

PROGRAM INFORMATION

The Cities of Financial Empowerment (CFE) opportunity covers salary and other expenses related to adding one or more financial counselors to San Antonio's three Financial Empowerment Centers (FECs), operated by Human Services and the nonprofit Family Service Association. Financial Counselors in the FECs provide Free one-on-one financial counseling to assist residents in budgeting, debt management, and credit improvement.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$0	$80,000
TOTAL FUNDING	**$0**	**$0**	**$80,000**
EXPENDITURES			
Contractual Services	$0	$0	$80,000
TOTAL EXPENDITURES	**$0**	**$0**	**$80,000**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *Community Development Block Grant - Financial Education*

PROGRAM INFORMATION

The Financial Empowerment Centers provide residents with free, one-on-one financial counseling to assist participants with achieving basic financial goals. A certified financial counselor can assist clients with services such as reducing debt, building credit, increasing savings, and accessing safe and affordable banking products.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$175,820	$200,000	$200,000
TOTAL FUNDING	**$175,820**	**$200,000**	**$200,000**
EXPENDITURES			
Personnel Services	$71,339	$71,154	$71,154
Contractual Services	$101,164	$121,546	$121,546
Commodities	$2,547	$6,500	$6,500
Self Insurance	$770	$800	$800
TOTAL EXPENDITURES	**$175,820**	**$200,000**	**$200,000**
Authorized Positions	**1**	**1**	**1**

GRANT NAME: *Community Development Block Grant - Housing Supportive Services*

PROGRAM INFORMATION

Housing supportive services program is funded by the Community Services Block Grant from the U.S. Department of Housing and Urban Development. Funds are used to provide street outreach services for the homeless and to provide transitional housing and wrap-around services to women who are victims of domestic violence and abuse.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$319,372	$400,000	$400,000
TOTAL FUNDING	**$319,372**	**$400,000**	**$400,000**
EXPENDITURES			
Contractual Services	$319,372	$400,000	$400,000
TOTAL EXPENDITURES	**$319,372**	**$400,000**	**$400,000**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *Community Services Block Grant (CSBG)*

PROGRAM INFORMATION

As the City of San Antonio and Bexar County's federally designated anti-poverty agency, the Department of Human Services receives Community Services Block Grant (CSBG) Funds through the Texas Department of Housing and Community Affairs. The CSBG funds staff to provide long-term case management and emergency assistance services at Family Assistance Centers.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$2,135,095	$2,309,917	$2,051,128
TOTAL FUNDING	**$2,135,095**	**$2,309,917**	**$2,051,128**
EXPENDITURES			
Personnel Services	$1,518,371	$1,575,132	$1,631,787
Contractual Services	$52,437	$83,704	$83,704
Commodities	$11,800	$32,500	$32,500
Self Insurance	$522,487	$618,581	$303,137
Capital Outlay	$30,000	$0	$0
TOTAL EXPENDITURES	**$2,135,095**	**$2,309,917**	**$2,051,128**
Authorized Positions	**25**	**26**	**26**

GRANT NAME: *Early Head Start*

PROGRAM INFORMATION

The City of San Antonio is a grantee for an Early Head Start program, funded by US Dept of Health & Human Services (HHS) and serving 128 children in Edgewood ISD, (80 center based and 48 home based). Early Head Start provides comprehensive services to low income, preschool children (ages six weeks to three years old) and their families. Services include education, health, nutrition, social services, and parent involvement. A minimum of 10% of the children served have a type of disability.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$43,001	$1,774,520	$2,088,474
OTHER - In-Kind Requirement	$78,115	$400,629	$522,119
TOTAL FUNDING	**$121,116**	**$2,175,149**	**$2,610,593**
EXPENDITURES			
Personnel Services	$42,188	$459,903	$586,193
Contractual Services	$77,586	$1,671,768	$1,864,170
Commodities	$976	$8,034	$10,392
Self Insurance	$366	$3,045	$3,445
Capital Outlay	$0	$32,399	$146,393
TOTAL EXPENDITURES	**$121,116**	**$2,175,149**	**$2,610,593**
Authorized Positions	**6**	**6**	**6**

GRANT NAME: *Early Head Start - Child Care Partnership*

PROGRAM INFORMATION

The City of San Antonio (COSA) is grantee of the Early Head Start -Child Care Services Partnership grant funded by US Dept. of Health & Human Services (HHS). The grant serves 216 children who receive child care services within San Antonio ISD and Edgewood ISD. Early Head Start provides comprehensive services to low income children (ages siix weeks to three years) and their families. Services include education, health, nutrition, social services, and parent involvement. A minimum of 10% of the children served have a type of disability.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$2,795,407	$2,816,033	$3,017,836
OTHER - In-Kind Requirement	$764,003	$682,498	$745,561
TOTAL FUNDING	**$3,559,410**	**$3,498,531**	**$3,763,397**
EXPENDITURES			
Personnel Services	$999,737	$942,201	$1,135,206
Contractual Services	$2,494,919	$2,504,757	$2,517,706
Commodities	$49,078	$17,179	$68,048
Self Insurance	$15,062	$9,204	$27,570
Capital Outlay	$614	$25,190	$14,867
TOTAL EXPENDITURES	**$3,559,410**	**$3,498,531**	**$3,763,397**
Authorized Positions	**16**	**16**	**16**

GRANT NAME: *Emergency Solutions Grant*

PROGRAM INFORMATION

The Emergency Solutions Grant (ESG) is a two-year formula grant funded through the U.S. Department of Housing and Urban Development. ESG funds are used to improve the quality of existing shelters, meet the cost of operating shelters, and provide supportive services to the homeless as well as homeless prevention and rapid-rehousing activities. The City of San Antonio has executed delegate agency contracts with five community-based human service providers.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$1,081,148	$1,131,767	$1,117,308
TOTAL FUNDING	**$1,081,148**	**$1,131,767**	**$1,117,308**
EXPENDITURES			
Personnel Services	$86,204	$205,595	$202,968
Contractual Services	$856,050	$901,355	$889,840
Commodities	$41,006	$626	$618
Self Insurance	$93,922	$24,191	$23,882
Capital Outlay	$3,966	$0	$0
TOTAL EXPENDITURES	**$1,081,148**	**$1,131,767**	**$1,117,308**
Authorized Positions	**2**	**2**	**2**

GRANT NAME: *Head Start 2021-2022 COVID-19*

PROGRAM INFORMATION

The City of San Antonio (COSA) is grantee of the City of San Antonio Head Start program, funded by US Dept. of Health & Human Services (HHS). Through the Coronavirus Aid, Relief, and Econmic Security (CARES) Act, the US Dept. of Health & Human Services (HHS) provided one time supplemental funds to prevent, prepare, and respond to COVID-19.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$148,233	$1,902,554	$603,211
TOTAL FUNDING	**$148,233**	**$1,902,554**	**$603,211**
EXPENDITURES			
Contractual Services	$5,965	$1,897,928	$603,211
Commodities	$138,295	$3,497	$0
Self Insurance	$3,973	$0	$0
Capital Outlay	$0	$1,129	$0
TOTAL EXPENDITURES	**$148,233**	**$1,902,554**	**$603,211**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *Head Start 2021-2023 COVID-19*

PROGRAM INFORMATION

The City of San Antonio (COSA) is grantee of the City of San Antonio Head Start program, funded by US Dept. of Health & Human Services (HHS). Through the Coronavirus Response nd Relief Supplemental Appropriations (CRRSA) Act, the US Dept. of Health & Human Services (HHS) provided funds to prevent, prepare, and respond to COVID-19. The American Resucue Plan Act (ARPA) provided additional funds to the Head Start Program.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$0	$882,356
TOTAL FUNDING	**$0**	**$0**	**$882,356**
EXPENDITURES			
Contractual Services	$0	$0	$882,356
TOTAL EXPENDITURES	**$0**	**$0**	**$882,356**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *Head Start Program*

PROGRAM INFORMATION

The City of San Antonio (COSA) is grantee of the City of San Antonio Head Start program, funded by US Dept. of Health & Human Services (HHS) and serving 3,020 children within San Antonio ISD and Edgewood ISD. Head Start provides comprehensive services to low income, preschool children (three years old to five years old) and their families. Services include education, health, nutrition, social services, and parent involvement. A minimum of 10% of the children served have a type of disability.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$22,695,025	$23,361,033	$25,239,066
OTHER - In-Kind Requirement	$5,184,332	$5,461,160	$6,309,767
TOTAL FUNDING	**$27,879,357**	**$28,822,193**	**$31,548,833**
EXPENDITURES			
Personnel Services	$5,086,862	$5,636,437	$6,567,797
Contractual Services	$22,348,959	$22,744,458	$24,054,770
Commodities	$44,239	$81,540	$87,281
Self Insurance	$77,812	$68,386	$564,345
Capital Outlay	$131,811	$156,593	$95,420
Transfers	$189,674	$134,779	$179,220
TOTAL EXPENDITURES	**$27,879,357**	**$28,822,193**	**$31,548,833**
Authorized Positions	**98**	**100**	**100**

GRANT NAME: *Housing Opportunities for Persons with AIDS*

PROGRAM INFORMATION

The Housing Opportunities for Persons With AIDS (HOPWA) is a formula grant funded through the U.S. Department of Housing and Urban Development. The program is the only Federal program dedicated to the housing needs of people living with HIV/AIDS. Under the HOPWA Program, HUD makes grants to local communities, States, and nonprofit organizations for projects that benefit low-income persons living with HIV/AIDS and their families. The City of San Antonio has executed delegate agency contracts with three area nonprofit organizations.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$1,814,626	$2,043,971	$2,295,029
TOTAL FUNDING	**$1,814,626**	**$2,043,971**	**$2,295,029**
EXPENDITURES			
Personnel Services	$53,548	$53,211	$59,747
Contractual Services	$1,760,437	$1,990,132	$2,234,577
Commodities	$641	$628	$705
TOTAL EXPENDITURES	**$1,814,626**	**$2,043,971**	**$2,295,029**
Authorized Positions	**1**	**1**	**1**

GRANT NAME: *Recovery and Resiliency - Housing Security Financial Recovery Hub*

PROGRAM INFORMATION

This COVID-19 financial recovery related funding will help residents to navigate the registration process for unemployment and other benefits, pursue employment with case management support, and receive one-time emergency utility bill assistance. Program serves San Antonio and Bexar County residents earning less than 200% of the Federal Poverty Level.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$159,431	$3,156,994	$202,162
TOTAL FUNDING	**$159,431**	**$3,156,994**	**$202,162**
EXPENDITURES			
Personnel Services	$1,369	$20,550	$0
Contractual Services	$158,062	$1,041,666	$35,074
Self Insurance	$0	$2,066,800	$167,088
Capital Outlay	$0	$27,978	$0
TOTAL EXPENDITURES	**$159,431**	**$3,156,994**	**$202,162**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *Recovery and Resiliency - Housing Security Homeless Shelter*

PROGRAM INFORMATION

Homeless shelter options with services to serve up to 500 homeless prioritized for permanent housing from the Haven for Hope campus, Salvation Army, GI Forum, or assessed through the Hotline will transition to a hotel to provide more capacity at the shelter locations.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$3,008,007	$9,804,954	$11,308,480
TOTAL FUNDING	**$3,008,007**	**$9,804,954**	**$11,308,480**
EXPENDITURES			
Personnel Services	$0	$590,057	$1,157,161
Contractual Services	$3,008,007	$9,111,341	$10,133,093
Commodities	$0	$11,038	$0
Self Insurance	$0	$68,680	$8,383
Capital Outlay	$0	$23,838	$9,843
TOTAL EXPENDITURES	**$3,008,007**	**$9,804,954**	**$11,308,480**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *Senior Nutrition Program*

PROGRAM INFORMATION

The Senior Nutrition Program (SNP) is a federal U.S. Department of Health and Human Services grant funded through the Texas Health and Human Services. The program provides senior citizens (60 years and older) with a nutritionally balanced weekday noon meal in a congregate setting. The 53 centers provide an opportunity for seniors to socialize and participate in a variety of extracurricular activities such as health and wellness activities, computer and nutrition education, field trips, and volunteer opportunities.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$2,081,525	$2,081,524	$2,081,528
STATE - State Funding Source	$6,472	$6,472	$6,472
OTHER - Other Funding Source	$0	$25	$0
CITY - Cash Match	$1,200,000	$1,200,000	$1,200,000
TOTAL FUNDING	**$3,287,997**	**$3,288,021**	**$3,288,000**
EXPENDITURES			
Personnel Services	$433,880	$395,040	$499,382
Contractual Services	$523,048	$670,969	$552,223
Commodities	$62,294	$73,571	$126,543
Self Insurance	$2,144,233	$2,138,437	$2,098,852
Capital Outlay	$124,542	$10,004	$11,000
TOTAL EXPENDITURES	**$3,287,997**	**$3,288,021**	**$3,288,000**
Authorized Positions	**15**	**15**	**15**

GRANT NAME: *Texas Congregate Meal Initiative Pilot*

PROGRAM INFORMATION

On October 1, 2020, Texas Health and Human Services launched a Texas Congregate Meal Initiative (TCMI) Learning Collaborative with the goal to increase participation in the congregate meal program for older adults. DHS was selected as one of sixteen nutrition providers to develop and disseminate innovative, low-cost business plans for congregate meal programs across Texas and nationally.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
OTHER - Other Funding Source	$0	$7,500	$6,429
TOTAL FUNDING	**$0**	**$7,500**	**$6,429**
EXPENDITURES			
Personnel Services	$0	$1,591	$1,364
Contractual Services	$0	$5,909	$5,065
TOTAL EXPENDITURES	**$0**	**$7,500**	**$6,429**
Authorized Positions	**0**	**0**	**0**

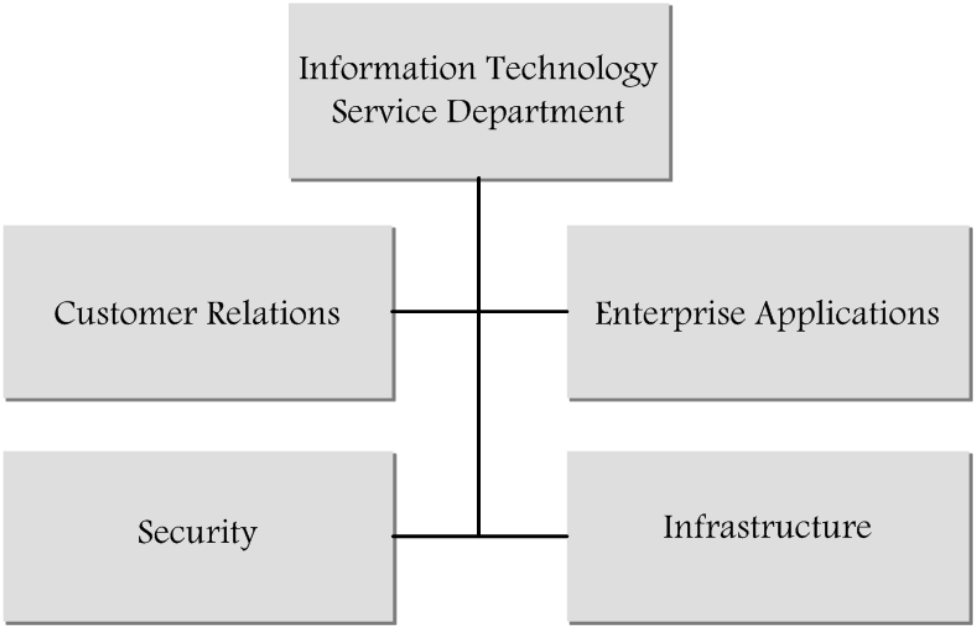
GRANT NAME: *Texas Homeless Housing and Services Program - Homeless Youth Set-Aside*

PROGRAM INFORMATION

Through Homeless Housing and Services Program (HHSP), the state provides funding in support of services to homeless individuals and families. Allowable activities include construction, development, or procurement of housing for homeless persons, rehabilitation of structures targeted to serving homeless persons or persons at-risk of homelessness, provision of direct services and case management to homeless persons or persons at-risk of homelessness, or other homelessness-related activity as approved by the Department.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
STATE - State Funding Source	$268,670	$249,166	$249,166
TOTAL FUNDING	**$268,670**	**$249,166**	**$249,166**
EXPENDITURES			
Contractual Services	$268,670	$249,166	$249,166
TOTAL EXPENDITURES	**$268,670**	**$249,166**	**$249,166**
Authorized Positions	**0**	**0**	**0**

INFORMATION TECHNOLOGY SERVICES



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
Information Technology Services Fund	349	75,306,774
Capital Projects	0	32,972,245
Total Funding	**349**	**$108,279,019**

MISSION STATEMENT

THE INFORMATION TECHNOLOGY SERVICES DEPARTMENT EQUIPS AND ENABLES DEPARTMENTS WITH THE TECHNOLOGY, INNOVATION, AND LEADERSHIP THEY NEED TO EFFICIENTLY AND EFFECTIVELY DELIVER QUALITY CITY SERVICES TO OUR COMMUNITY.

PROGRAM INFORMATION

The Information Technology Services Department (ITSD) provides technology (IT) services to all City departments, delegate agencies, various local, state, and federal governmental entities through information and technology sharing agreements.

ITSD is a centralized IT shared services organization that provides governance and support for all technology functions and business systems that facilitate the goals and objectives of the City of San Antonio and are based on IT industry best practices.

The following is a listing of the services provided by ITSD:

- Portfolio and Project Management – Provides oversight on all technology related project management and delivery
- Technology Governance – Provides intake management and oversight to help manage the intake and delivery of technology requests and bases them on the global strategic direction of the City
- Enterprise Application Services - Provides assessment, business analysis, testing, development, and support of information systems applications in support of ITSD and City of San Antonio services
- Business Administration Services - Provides budgetary, financial, contractual, quality assurance, procurement, and disposition service functions in support of inter- and intra-departmental information systems initiatives
- Business Intelligence Services – Provides processes, technologies, and tools to turn data into information to facilitate business decisions utilizing data warehousing, analytics, and executive dashboard tools
- Communications Services – Provides converged data, voice, video, and radio services to support City of San Antonio business objectives
- Computing Infrastructure Services - Provides computing infrastructure platforms such as mainframe and desktop applications, network operating systems, and application topologies in support of City of San Antonio business objectives
- Integration Services - Provides systematic facilitation to enable the seamless integration of people, processes, and technology
- Public Safety IT Strategic Planning Services - Provides information technology coordination and management services for public safety agency technology systems and projects
- Security Services - Policy and compliance to support the confidentiality, integrity, and availability of information systems and data
- Strategic Management Support Services - Provides professional services and strategic advice on matters related to information technology management and strategy, project and portfolio management, business analysis and performance measurement, quality assurance, and change management to achieve the Department's goals and enhance its effectiveness
- Customer Support Services - Provides support and effective customer service for all users of City of San Antonio information systems

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Citywide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

Modernize Next Generation Platforms/Infrastructure - Fully transition Frio Data Center operations to Brooks and Echo Data Center by FY 2023

- Migrate Echo Data Center new infrastructure to Unix system
- Migrate to VMWare Application Migration
- Decommission the Frio Data Center

Create Agile Operations and Planning Excellence - Improve IT Service Management processes around reliability, client services, and incidents

- Reset purchase standards and enhance the process to pay invoices in a timely matter
- Improve ticket management for client services, communications, and computer services
- Increase network reliability, decrease downtime, and service interruption

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Citywide Goal: San Antonio will provide the institutional foundation to support the government and promote public trust and awareness.

Implement Digital Transformation in Government - Improve resident trust, customer satisfaction, and employee engagement by 15% compared to the FY 2021 baseline

- Improve the "Intake" process for all ITSD requests
- Develop new business capabilities to deliver better experiences for our residents, customers, and employees
- Establish a common sense of purpose, create customer-centric culture, and prioritize information technology investments in support of customer experience projects

Citywide Goal: San Antonio will be a safe and clean community.

Provide Superior Security to Our City - Continue to mitigate risk, defend the perimeter, teach and inform employees, and improve resiliency from attacks

- Implement a physical security program
- Provide operational capability for immediate automated responses (partial for "regular or routine" incidents) to support 24/7/365 cyber security
- Provide 24/7/365 cyber and data security at the Alamo Regional Security Operations Center (ARSOC)
- Expand cyber and data cloud security for a hybrid enterprise
- Improve the cyber and data security network architecture segmentation and micro-segmentation and network architecture security

Maintain Critical Infrastructure Resiliency and Scalability - Identify the needs for Public Safety Vehicles and Public Safety Answering points, to improve uptime time, stability, and operational availability

- Alamo Area Regional Radio System (AARRS) to be brought online for functional use by the three partners City of San Antonio, Bexar County, and City Public Service and replacing out of support Enhanced Digital Access Communication System (EDACS) radio Land Mobile Radio (LMR) system
- Police Department to improve data storage, vehicle management, and the Computer Aided Dispatch (CAD) system
- Fire Department to improve the network, In-Vehicle Connectivity and Key Security, and CAD

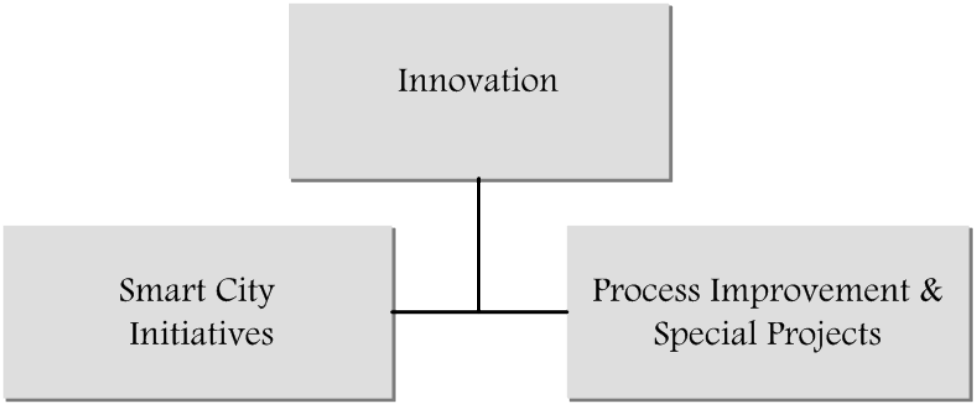
PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
New Project Index - Percent of IT projects within budget and time	65%	75%	70%	75%
System Performance - Percent of time system performance met Service Level Agreements	99.8%	99.0%	99.0%	99.0%
Service Level Effectiveness - Satisfaction of service delivery	90%	75%	85%	90%
Support Performance - Percent of requests responded to within Service Level Agreements	77%	90%	80%	85%

INFORMATION TECHNOLOGY SERVICES FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	33,519,536	34,473,306	33,181,058	35,499,167
CONTRACTUAL SERVICES	24,279,691	26,515,141	25,475,963	31,019,035
COMMODITIES	519,473	309,265	345,763	257,912
SELF INSURANCE/OTHER	4,482,854	3,740,358	5,576,658	5,465,751
CAPITAL OUTLAY	352,930	820,846	820,846	414,494
TRANSFERS	1,520,307	2,387,217	2,453,953	2,650,415
TOTAL EXPENDITURES	**$64,674,791**	**$68,246,133**	**$67,854,241**	**$75,306,774**
Authorized Positions	**341**	**341**	**341**	**349**



INNOVATION

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	11	1,856,459
Total Funding	**11**	**$1,856,459**

MISSION STATEMENT

WE PUT THE CITY AT THE FOREFRONT OF INNOVATION BY CHALLENGING THE STATUS QUO, FINDING CREATIVE SOLUTIONS, AND CONTINUOUSLY IMPROVING CITY SERVICES.

PROGRAM INFORMATION

The Office of Innovation was established in 2007 to identify improvements in the efficiency and effectiveness of City services and business processes. The primary functions of the Office are to improve City operations, manage special projects, and lead major initiatives, while promoting a culture of innovation. The Office has also launched several ground-breaking programs.

In FY 2016, the Office launched a smart cities program, SmartSA, to harness the power of data, technology, and community to improve the quality of life for San Antonio residents. In FY 2018, the Office launched CivTechSA, with local co-working company Geekdom, to partner students, entrepreneurs, and startups with City staff to co-create customized tech solutions to civic challenges and grow civically-minded tech talent.

In FY 2020, the Office launched Innovation Academy and R&D League. Innovation Academy is an intensive training program for City staff to develop problem solving consultants embedded within City departments. The R&D League creates cross-sector, multi-disciplinary teams that utilize scientific methods & data to investigate new ideas, facilitate evidence-based policymaking, and explore the frontier of innovation for our 1.5 million residents.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Citywide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

The Office of Innovation aims to provide creative problem-solving, implement effective project management, and promote an innovative ecosystem within internal stakeholders and external community partners. The Office accomplishes these goals by:

Training staff to develop smarter functioning operations across all City departments

- Administer training in alignment with citywide goals with an emphasis on (1) Process Redesign (2) User-Centered Design (3) Data-Driven Decision Making

Complete three performance excellence projects per fiscal year

- Conduct high impact projects per fiscal year as recommended by City Management and Innovation Leadership

Execute yearly projects with cross-sector, multi-disciplinary teams that utilize scientific methods and data to help COSA departments investigate the effectiveness of new ideas and develop policies based on evidence

- Obtain $500,000 of funding for experiments
- Fund eight fellows and four technical managers to staff experiments
- Win at least two grants

Sustain and support the SmartSA partnership to build a connected, inclusive, and resilient San Antonio

- Complete Smart Streetlight Pilot Request For Proposal and Plan Expansion. Host Smart Cities summit and two to three Community and Stakeholder Activities including SmartSA Sandbox and SmartSA Reignition

Citywide Goal: San Antonio will be a city that maximizes its residents' well-being and human potential while capitalizing on its cultural diversity.

Build a San Antonio where everyone, regardless of race, ethnicity, background, and geography has the capacity to use technology to fully participate in society

- Establish Digital Governance Program including Data Governance Administrative Directive (AD), Digital Bill of Rights, and Departmental Training
- Implementing two to three strategies from Digital Inclusion Roadmap
- Identify partnerships and resources for one to two Smart Cities pilots

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
Number of projects implemented through Smart Cities program	7	7	7	10
Number of Research and Development (R&D) projects	3*	3	6	3
Number of Innovation Academy Participants	*15	30	32	30
Number of process improvement projects	6	3	6	3

*New FY 2020 Performance Measures

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	1,022,053	1,338,252	1,220,477	1,381,152
CONTRACTUAL SERVICES	67,441	83,920	92,108	345,952
COMMODITIES	2,794	7,861	7,861	10,638
SELF INSURANCE/OTHER	22,975	90,475	90,475	113,517
CAPITAL OUTLAY	18,474	5,250	5,250	5,200
TOTAL EXPENDITURES	**$1,133,737**	**$1,525,758**	**$1,416,171**	**$1,856,459**
Authorized Positions	**10**	**13**	**13**	**11**

CITY OF SAN ANTONIO
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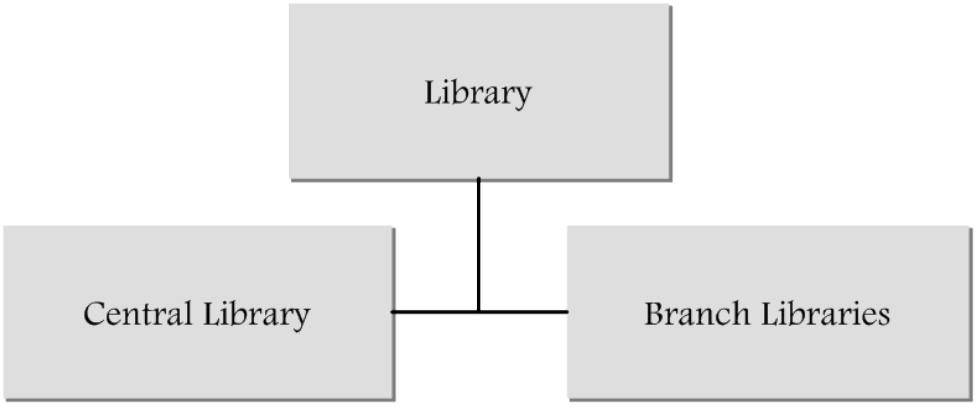

LIBRARY

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	560	44,235,604
Grants, Gifts & Contributions	0	925,000
Capital Projects	0	3,786,000
Total Funding	**560**	**$48,946,604**

MISSION STATEMENT

THE SAN ANTONIO PUBLIC LIBRARY CHANGES LIVES THROUGH THE TRANSFORMATIVE POWER OF INFORMATION, IMAGINATION, AND IDEAS.

PROGRAM INFORMATION

The San Antonio Public Library offers lifelong learning opportunities to Bexar County residents through a network of 30 locations across the community. The library system locations include the Central Library, 28 full-service branch libraries (including the Pruitt Library located at Roosevelt High School, a partnership with the North East Independent School District), and the Library Portal at the Briscoe Western Art Museum. Library resources include over two million digital and physical items. The Library also offers services, such as programming for children, teens and adults, readers' advisory (i.e. book recommendations), and reference services through over 230 information specialists, as well as specialized in-depth research assistance.

Technology services offered by the Library include broadband access to the internet via public computers at Connect Technology Centers across the system, laptops for check-out, and Wi-Fi access at all library locations. Library operations are primarily funded through the City of San Antonio, with supplemental funding from private donations and annual gifts from the San Antonio Public Library Foundation and the Friends of the San Antonio Public Library. Library services are extended to Bexar County residents who live outside the City of San Antonio through an Interlocal Agreement establishing a payment from the County to the City for the extension of these services. In addition, the Library generates revenue to the City of San Antonio's general fund through out of County library card fees; user fees for copy and printing; the collection of late fines and lost material fees; and special event space and meeting room use charges.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Citywide Goal: San Antonio will be a city that maximizes its residents' well-being and human potential while capitalizing on its cultural diversity.

Increase Library Outreach and Age Based Services to library service areas with an equity score of five to ten by FY 2025

- Build relationships with community organizations and partners in areas with an equity score of five to ten in order to increase the provision of service to children and their trusted adults
- Re-designate and reclassify existing positions to "teen services librarian" in library branches serving areas with equity score of five to ten in order to increase the provision of service to high-school aged teens
- Restructure the delivery of Learn Services at Learn Locations to increase the provision of service to adults in need of adult basic education services

Citywide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

Restore Library Use (as measured by circulation, visits, and hours of technology use) to pre-pandemic levels by FY 2023 and increase use by 5% by FY 2025

- Continue efforts to reduce barriers to access
- Increase visits to library buildings

Citywide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

Refresh Library's efforts in performance management and innovation, implement the Climate Adaptation and Action Plan (CAAP), and develop an Equity Action Plan by FY 2024

- Restructure service areas, baseline data for performance metrics, leadership reports, and dashboards
- Implement CAAP at Library locations in concert with Office of Sustainability
- Conduct Equity Assessment Strategic Planning in concert with Diversity, Equity, & Inclusion Office

Citywide Goal: San Antonio will be a safe and clean community.

Maintain all library facilities to Grade A standard on Facilities Condition Index through FY 2026

- Implement Deferred Maintenance Program and Capital Projects for FY 2022, secure resources for FY 2023, as well as plan and secure 2022 bond projects
- Update five-year Building Maintenance Plan
- Revisit and refresh Facilities Strategic Plan with special emphasis on service area, disaggregated community data, and equity

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Citywide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.

Implement Project Portfolio in Library's Information Technology (IT) Roadmap by FY 2025

- Implement year 3 of IT Roadmap
- Implement year 4 of IT Roadmap
- Continue to update IT Roadmap regarding Digital Inclusion

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
Annual library circulation	5,398,180*	4,745,519*	5,713,903*	6,480,996*
Annual visits to the library	2,385,148*	1,794,701*	1,364,888*	2,466,449*
Customer satisfaction with public library services	94%	94%	94%	94%
Hours of computer and wifi use	1,883,259*	953,237*	923,741*	1,163,280*

*Impacted as a result of COVID-19

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	23,964,578	24,976,793	24,731,319	27,602,057
CONTRACTUAL SERVICES	5,279,875	5,518,940	5,634,956	5,750,089
COMMODITIES	5,619,043	5,752,459	5,646,286	5,725,125
SELF INSURANCE/OTHER	4,553,971	4,035,126	4,067,161	4,478,737
CAPITAL OUTLAY	757,058	1,455,353	1,444,986	541,490
TRANSFERS	138,106	138,106	138,106	138,106
TOTAL EXPENDITURES	**$40,312,631**	**$41,876,777**	**$41,662,814**	**$44,235,604**
Authorized Positions	**560**	**560**	**560**	**560**

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2022	CITY MATCH
Friends of the SA Public Library - Donation	0	0	100,000	100,000	0
Miscellaneous Gifts	0	0	75,000	75,000	0
SA Public Library Foundation - Donation	0	0	750,000	750,000	0
TOTAL	**$0**	**$0**	**$925,000**	**$925,000**	**$0**

GRANT NAME: *Friends of the SA Public Library - Donation*

PROGRAM INFORMATION

The funds from the Friends of the San Antonio Public Library will be primarily used to provide public programming throughout the Library system and staff development for improved public service.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
OTHER - Other Funding Source	$33,540	$34,000	$100,000
OTHER - In-Kind	$4,455	$2,000	$0
TOTAL FUNDING	**$37,995**	**$36,000**	**$100,000**
EXPENDITURES			
Contractual Services	$17,179	$10,000	$25,000
Commodities	$16,743	$16,000	$50,000
Capital Outlay	$4,073	$10,000	$25,000
TOTAL EXPENDITURES	**$37,995**	**$36,000**	**$100,000**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *Miscellaneous Gifts*

PROGRAM INFORMATION

The funds received will be used to serve the public, as deemed appropriate by the Library locations, or for a specified reason if given by the donor.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
OTHER - Other Funding Source	$45,153	$74,000	$75,000
OTHER - In-Kind	$5,030	$500	$0
TOTAL FUNDING	**$50,183**	**$74,500**	**$75,000**
EXPENDITURES			
Contractual Services	$33,466	$67,000	$65,000
Commodities	$11,388	$7,500	$10,000
Capital Outlay	$5,329	$0	$0
TOTAL EXPENDITURES	**$50,183**	**$74,500**	**$75,000**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *SA Public Library Foundation - Donation*

PROGRAM INFORMATION

The funds from the San Antonio Public Library Foundation will be used to enhance Library resources and services as well as to increase awareness throughout financial support and programmatic efforts.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
OTHER - Other Funding Source	$481,468	$662,000	$750,000
OTHER - In-Kind	$12,110	$13,000	$0
TOTAL FUNDING	**$493,578**	**$675,000**	**$750,000**
EXPENDITURES			
Contractual Services	$175,958	$55,000	$50,000
Commodities	$210,709	$375,000	$200,000
Capital Outlay	$106,911	$85,000	$50,000
Transfer	$0	$160,000	$450,000
TOTAL EXPENDITURES	**$493,578**	**$675,000**	**$750,000**
Authorized Positions	**0**	**0**	**0**

CITY OF SAN ANTONIO
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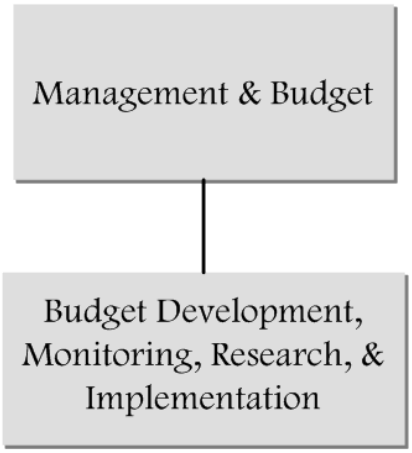
MANAGEMENT & BUDGET



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	19	3,050,703
Total Funding	**19**	**$3,050,703**

MISSION STATEMENT

THE OFFICE OF MANAGEMENT & BUDGET WILL PROVIDE CITY DEPARTMENTS WITH FISCAL PLANNING, ANALYSIS, AND MANAGEMENT SERVICES THAT CONTRIBUTE TOWARD THE DEVELOPMENT AND DELIVERY OF CITY SERVICE PLANS ENABLING THE EFFECTIVE AND EFFICIENT DELIVERY OF CITY SERVICES.

PROGRAM INFORMATION

The Office of Management & Budget is responsible for providing City departments with fiscal planning, analysis, and management services to enable the City organization to provide City services and infrastructure improvements to the public in accordance with the policies, goals, and objectives established by the City Council and City Manager. The Department coordinates and prepares Quarterly Financial Reports, Five-Year Financial Forecasts, and Annual Operating and Capital Budgets. The Department provides services toward the completion of organization and management studies. The Department's commitment is to provide professional and quality services to the City.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Citywide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

Select and implement a budgeting and performance management software solution to enhance productivity, streamline budget development, increase engagement with all City departments, and improve transparency in the budget planning and monitoring process by September 2022

- Acquire information on available solutions, best practices, and schedule demonstrations of platforms that align with the department's goals
- Procure and select a solution in conjunction with ITSD, Finance, and department business partners
- Configure and implement a best-in-class budgeting and performance management software solution Develop and publish financial monitoring dashboards and reports for internal and external stakeholders and residents

Increase the City's investment in equity-based programs in the FY 2023 Proposed Budget

- Refine and update department program inventories based on current accounting data and personnel complements
- Update the Equity-Based Budget Matrix in collaboration with the Office of Diversity, Equity, and Inclusion
- Develop a benchmark equity budget index or percentage
- Track and report on past and proposed equity indices in the annual budget

Leverage technology to increase communication, enhance collaboration, foster active discussions, and improve visualizations and presentations by January 2022

- Obtain training on current system with emphasis on modules not being utilized to their fullest extent and determine if any of those would enhance operations
- Propose dashboards and monthly reporting to be completed in current transparency system
- Execute new data governance rules for the shared drive as well as update the current filing system to be in line with the new data governance rules
- Configure current transparency system to produce budget documents for monthly/quarterly reporting

Citywide Goal: San Antonio will provide the institutional foundation to support the government and promote public trust and awareness.

Increase community participation and public input for the FY 2023 Budget Development process

- Collaborate with Government and Public Affairs to inventory current processes and other resources available to accomplish the objective
- Leverage technology to increase public participation, focusing on areas of the City with high equity scores and/or low levels of participation
- Conduct additional in-person public input sessions prior to the Trial Budget to help craft budget priorities to be discussed in the annual City Council Goal Setting Session
- Identify and implement ways to increase public participation in the post Proposed Budget Town Hall meetings, Budget Work sessions, and Public Hearings

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
General Fund revenue variance as percentage of estimate	0.45%	Less than 1%	2.39%	Less than 1%
General Fund expenditure variance as percentage of estimate	0.94%	Between -1% - 0%	-0.15%	Between -1% - 0%

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	2,081,285	1,920,299	1,896,456	2,152,638
CONTRACTUAL SERVICES	110,989	282,173	282,173	283,504
COMMODITIES	10,899	18,358	18,358	19,374
SELF INSURANCE/OTHER	689,875	512,479	512,605	519,113
CAPITAL OUTLAY	41,881	8,500	8,500	4,000
TRANSFERS	0	21,995	21,995	72,074
TOTAL EXPENDITURES	**$2,934,929**	**$2,763,804**	**$2,740,087**	**$3,050,703**
Authorized Positions	**19**	**19**	**19**	**19**

CITY OF SAN ANTONIO
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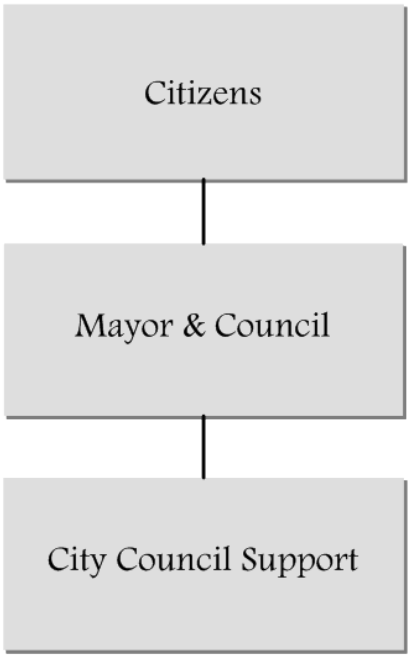
MAYOR & COUNCIL



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	18	12,868,577
Total Funding	**18**	**$12,868,577**

MISSION STATEMENT

WE WILL DELIVER QUALITY CITY SERVICES AND COMMIT TO ACHIEVE SAN ANTONIO'S VISION OF PROSPERITY FOR OUR DIVERSE, VIBRANT, AND HISTORIC COMMUNITY.

PROGRAM INFORMATION

The Mayor & Council Office is comprised of the Mayor, who is elected at large; 10 City Council members, who are elected from single-member districts; and administrative support staff. The City Council acts as the policy-making and legislative body within the City's government. Operating within the guidelines of the City Charter, the City Council appoints the City Manager, Municipal Court Judges, City Clerk, City Auditor, and members of the City's various boards and commissions. The support staff serves as constituent liaison to all Council members, in addition to responding to incoming calls, scheduling meetings and appointments, and disseminating pertinent information to the residents of San Antonio.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

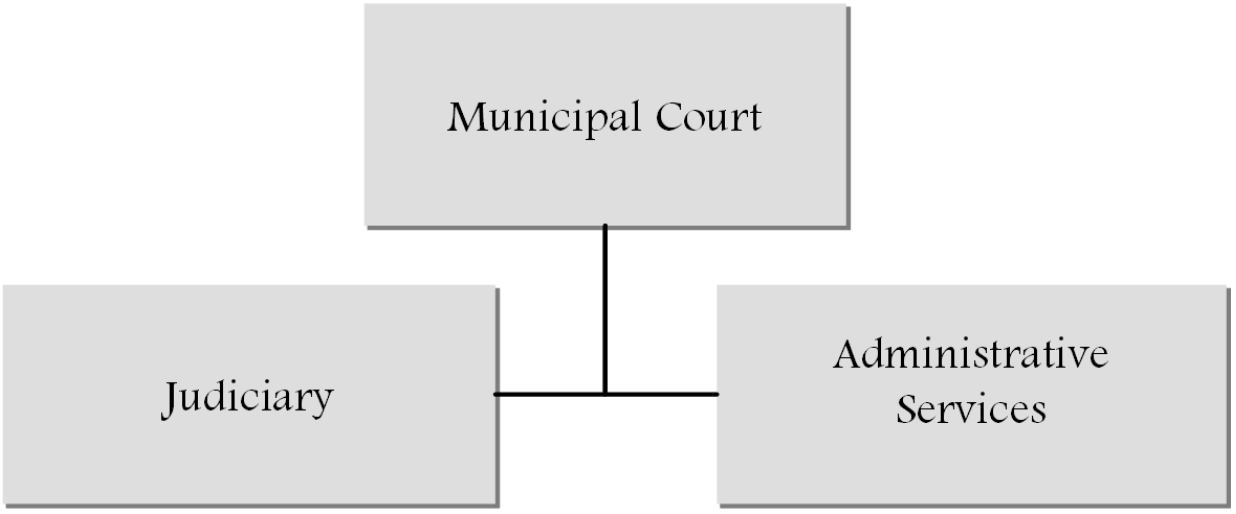
Citywide Goal: San Antonio will provide the institutional foundation to support the government and promote public trust and awareness.

- Promote public trust by responding to resident needs in a timely, professional, and caring manner
- Promote public trust by exercising high standards of fairness, conduct, and accountability
- Promote public awareness by providing readily-accessible representation for resident input into the functions of municipal government

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	2,030,458	2,161,986	2,130,906	2,250,115
CONTRACTUAL SERVICES	883,146	1,239,636	1,263,231	1,238,736
COMMODITIES	300,860	232,149	233,879	233,049
SELF INSURANCE/OTHER	6,408,435	8,035,731	8,028,829	8,946,554
CAPITAL OUTLAY	77,457	69,528	78,942	198,889
TRANSFERS	1,234	1,234	1,234	1,234
TOTAL EXPENDITURES	**$9,701,590**	**$11,740,264**	**$11,737,021**	**$12,868,577**
Authorized Positions	**18**	**18**	**18**	**18**

MUNICIPAL COURT



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	119	11,857,866
Municipal Court Security Fund	7	388,259
Municipal Court Technology Fund	0	841,307
Municipal Court Truancy Prevention & Intervention Fund	17	826,609
Grants	12	648,795
Total Funding	**155**	**$14,562,836**

Total Municipal Court FY 2022 Adopted Budget is $12,999,965 of which $1,142,099 is transferred to Municipal Court Special Revenue Funds.

MISSION STATEMENT

THE MISSION OF THE COURT IS TO SERVE ALL INDIVIDUALS WITH PRIDE, JUSTICE, AND INTEGRITY BY PROVIDING AN IMPARTIAL FORUM, TRUST, CONFIDENCE, AND EXPEDITIOUS RESOLUTION OF ALL COURT MATTERS.

PROGRAM INFORMATION

The Municipal Court represents the third branch of government for the City of San Antonio. Judicial authority resides in the eight Municipal Courts of Record, which are responsible for the interpretation and adjudication of City ordinances as well as other Class "C" misdemeanors enacted by the Texas Legislature. Court activities include court proceedings; trials; civil and parking adjudications; juvenile hearings and services. Operations are located within the Frank D. Wing Building, which houses the Office of the Judiciary and the Administrative Services Division of the Court.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Citywide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

The Court will seek to enhance the citizen's ability to conduct court business. In addition to using the traditional methods to resolve citations, which include personal appearances, USPS mail communication, email interaction, and telephone resolution, the Court will utilize emerging technologies to enhance their experience. The Court's objective is to provide all court users and residents with access to justice by utilizing the following methods:

Enhance court users' trust and confidence in court practices through online service delivery platforms 10%

- Engage stakeholders to prioritize and determine goals
- Collaborate with ITSD to modernize and enhance the court users' website experience
- Operationalize customer service goals and score cards for online platforms

Citywide Goal: San Antonio will provide the institutional foundation to support the government and promote public trust and awareness.

Complete 100% of the Court Voices Project to promote procedural fairness in court practices

- Partner with pilot courts to collect court user feedback
- Partner with pilot courts to analyze findings and recommendations

Implement 100% of a time to disposition metric for case flow management to ensure the promotion of justice in individual cases

- Identify metric requirements from the National Center for State Courts
- Collect and analyze data for the court's time to disposition timelines and design action plan

Increase the court's case clearance rate for criminal offenses 7% and civil offenses 3% to safeguard expeditious case flow service delivery

- Increase traffic and non-traffic criminal case clearance rate from 83% to 90%
- Increase civil and parking non-criminal case clearance rate from 95% to 98%

Establish a process to increase trial date certainty rate to 75% within 60 days of initial trial setting date, while increasing the court's juror utilization rate to confirm justice in individual cases

- Build process to measure trial date certainty rates
- Build process to measure juror utilization rates

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	8,222,935	8,072,297	8,025,713	9,290,402
CONTRACTUAL SERVICES	734,122	790,486	774,089	791,207
COMMODITIES	69,933	61,445	74,751	76,002
SELF INSURANCE/OTHER	1,647,817	1,523,044	1,545,747	1,583,687
CAPITAL OUTLAY	82,591	154,029	153,451	116,568
TRANSFERS	761,055	1,091,537	1,054,537	1,142,099
TOTAL EXPENDITURES	**$11,518,453**	**$11,692,838**	**$11,628,288**	**$12,999,965**
Authorized Positions	**122**	**122**	**122**	**119**

MUNICIPAL COURT SECURITY FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	246,728	169,032	164,866	304,080
CONTRACTUAL SERVICES	79,566	149,752	149,752	61,325
COMMODITIES	30	1,715	1,715	900
SELF INSURANCE/OTHER	49,142	30,342	30,792	21,954
CAPITAL OUTLAY	1,287	0	0	0
TRANSFERS	25,255	0	0	0
TOTAL EXPENDITURES	**$402,008**	**$350,841**	**$347,125**	**$388,259**
Authorized Positions	**7**	**7**	**7**	**7**

MUNICIPAL COURT TECHNOLOGY FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
CONTRACTUAL SERVICES	695,787	728,896	728,896	796,307
SELF INSURANCE/OTHER	116	2,299	2,299	0
CAPITAL OUTLAY	0	0	0	45,000
TOTAL EXPENDITURES	**$695,903**	**$731,195**	**$731,195**	**$841,307**
Authorized Positions	**0**	**0**	**0**	**0**

MUNICIPAL COURT TRUANCY PREVENTION & INTERVENTION FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	884,664	829,882	819,414	701,140
CONTRACTUAL SERVICES	4,261	3,276	3,624	3,680
COMMODITIES	0	0	0	1,100
SELF INSURANCE/OTHER	109,941	47,774	47,874	89,705
CAPITAL OUTLAY	3,862	0	0	30,984
TOTAL EXPENDITURES	**$1,002,728**	**$880,932**	**$870,912**	**$826,609**
Authorized Positions	**17**	**17**	**17**	**17**

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2022	CITY MATCH
Truancy Intervention and Prevention Program	0	648,795	0	648,795	0
TOTAL	**$0**	**$648,795**	**$0**	**$648,795**	**$0**

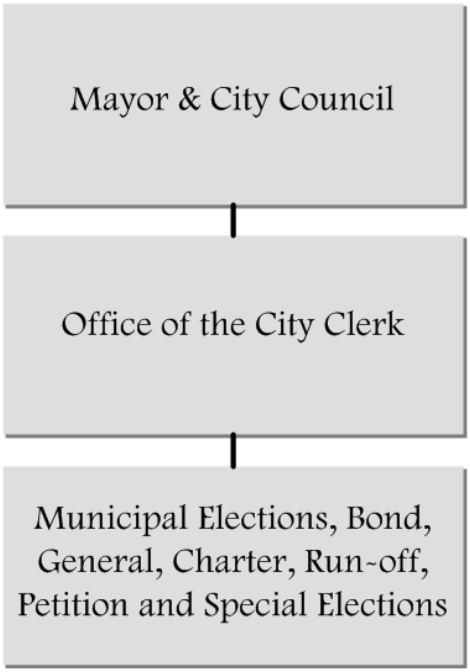
GRANT NAME: *Truancy Intervention and Prevention Program*

PROGRAM INFORMATION

The City of San Antonio is the grantee for the Truancy Prevention grant program awarded by Office of the Governor. The funding will be used for juvenile justice programs targeting at-risk youth by providing school housed juvenile case managers to track and prevent truant conduct.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
STATE - State Funding Source	$553,083	$586,226	$648,795
TOTAL FUNDING	**$553,083**	**$586,226**	**$648,795**
EXPENDITURES			
Personnel Services	$545,290	$570,144	$630,085
Contractual Services	$5,470	$2,989	$11,596
Commodities	$2,323	$3,425	$6,454
Capital Outlay	$0	$9,668	$660
TOTAL EXPENDITURES	**$553,083**	**$586,226**	**$648,795**
Authorized Positions	**13**	**13**	**12**

MUNICIPAL ELECTIONS



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	0	849,891
Total Funding	**0**	**$849,891**

MISSION STATEMENT

THE OFFICE OF THE CITY CLERK SHALL ADMINISTER JOINT MAYORAL, CITY COUNCIL, AND SPECIAL MUNICIPAL ELECTIONS TO BE CONDUCTED BY BEXAR COUNTY AND AS PRESCRIBED BY THE CITY CHARTER AND STATE ELECTION CODE.

PROGRAM INFORMATION

Municipal Elections is considered a special purpose division and its functions are administered and staffed by the Office of the City Clerk. Expenditures reflect the cost of planning and implementing municipal elections for the City of San Antonio.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

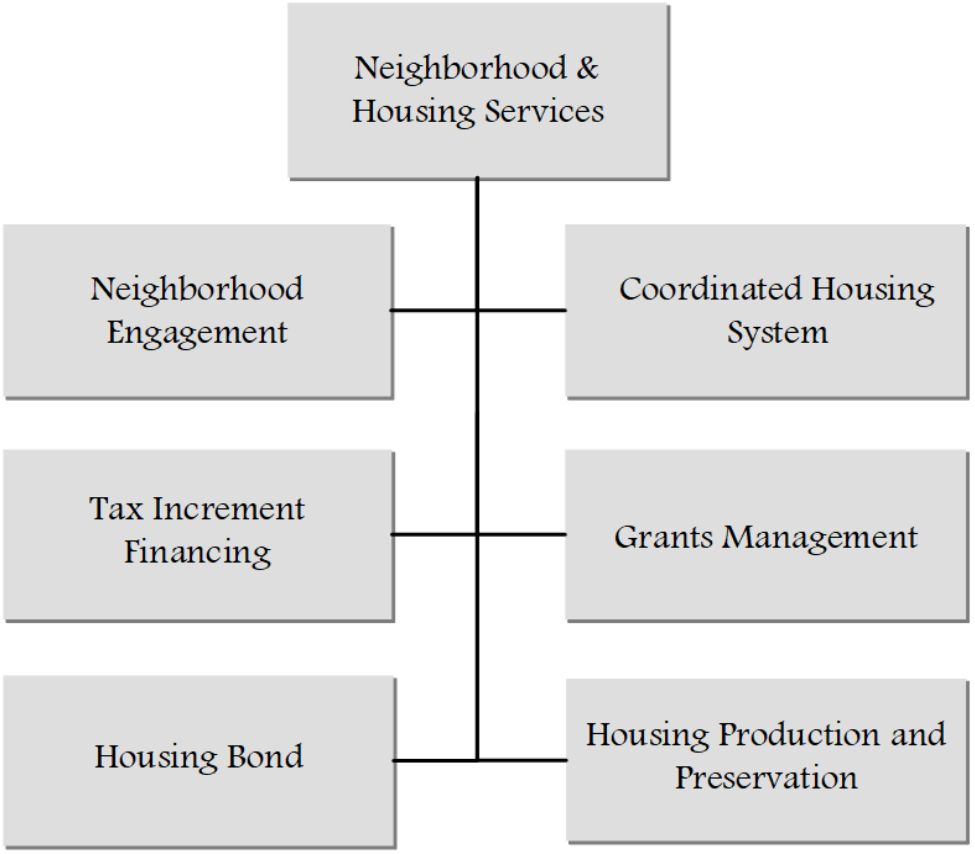
Citywide Goal: San Antonio will provide the institutional foundation to support the government and promote public trust and awareness.

- To ensure that registered voters in the City of San Antonio are able to cast ballots for Mayor and City Council and in any Special Election
- It is incumbent upon the Office of the City Clerk to partake in trainings and meetings administered by the Bexar County Elections Administrator
- To work with Bexar County to implement the most efficient and cost-effective elections
- To remain abreast of the Texas Election Code by attending election seminars to ensure that the latest election procedures and forms are implemented
- To monitor all legislative changes through GPA affecting the procedures for the conduct of elections and make recommendations relating to Election and Campaign Finance legislation
- The City Clerk is the local filing authority for all Campaign Finance Reports and Personal Financial Statements. The Office of the City Clerk will continually improve upon the in-house Campaign Finance Web-based System for filing by candidates and officeholders

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
CONTRACTUAL SERVICES	16,912	1,837,963	1,571,192	843,113
COMMODITIES	134	4,500	4,500	4,500
SELF INSURANCE/OTHER	809	1,827	1,827	2,278
CAPITAL OUTLAY	0	0	1,427	0
TOTAL EXPENDITURES	**$17,855**	**$1,844,290**	**$1,578,946**	**$849,891**
Authorized Positions	**0**	**0**	**0**	**0**

NEIGHBORHOOD HOUSING SERVICES



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	32	18,628,418
Tax Increment Financing Fund	8	804,531
Capital Management Services Fund	3	363,211
Grants	42	80,157,099
Total Funding	**85**	**$99,953,259**

MISSION STATEMENT

THE NEIGHBORHOOD AND HOUSING SERVICES DEPARTMENT IS DEDICATED TO SUPPORTING AND ENHANCING THE QUALITY OF LIFE FOR RESIDENTS OF SAN ANTONIO BY PROVIDING HOUSING OPTIONS ALONG WITH EFFECTIVE MANAGEMENT AND DELIVERY OF OUR CITY'S RESOURCES FOR A VIBRANT FUTURE.

PROGRAM INFORMATION

The Neighborhood and Housing Services Department was created in February 2017. The department's focus is to develop the city's coordinated housing system, facilitate affordable housing production, provide neighborhood engagement, implement the Neighborhood Improvement Bond Program, administer federal entitlement grants and Tax Increment Financing programs, administer the Urban Renewal Agency, and provide housing counseling and housing assistance. Neighborhood Engagement focuses on informing and engaging residents to facilitate community input on neighborhood and housing issues. The Neighborhood Improvements Bond program includes $20 Million for the acquisition and development of blighted properties to create new housing. The housing production programs administered by the department include the Owner Occupied Rehabilitation Program, Under 1 Roof Program, Minor Repair and other housing programs funded by local and federal funds, such as the Green and Healthy Homes Program. The Green and Healthy Homes Program provides homeowner assistance that focuses on lead hazard reductions to area residents. Through the coordinated housing system, production and rehabilitation programs are tracked in a transparent manner for stakeholders. Grants Monitoring and Administration administers the HOME and CDBG federal grants and is responsible for compliance and monitoring activities. Fiscal Support ensures that federal grants, special revenue, general fund and bond funding sources are utilized effectively and efficiently. Partnerships with various housing providers are also part of the work supported by the Coordinated Housing System as the department collaborates with several organizations that facilitate or provide affordable housing. Tax Increment Financing improves local areas through Economic Development encouraging new development, redevelopment, and growth within identified zones and will also be used to fund affordable housing in targeted areas in or outside TIRZ boundaries. The Fair Housing team uses a combination of funds, counseling, and referrals to partner agencies in order to keep our most vulnerable residents housed and inform them of their rights as renters while also implementing emergency assistance programs.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Citywide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

Increase strategic investment in the community to meet the city housing targets and objectives

- Invest in a minimum of 400 homes
- Bond Development and Implementation
- Affordable Housing Grants Funding

Citywide Goal: Housing Policy Development

Develop a coordinated housing strategy to align with Housing Policy Framework

- Finalize and begin implementation on the Strategic Housing Implementation Plan (SHIP)
- Update Low Income Housing Tax Credit policy to align with city goals
- Revise Tax Increment Financing policy to include allocating 25% of funding for affordable housing projects

Citywide Goal: Continue post pandemic housing support and outreach

Continue housing support programs and outreach that were successful during pandemic

- Continue eviction court support
- Continue housing navigation support
- Utilize equity approach in program outreach, policy development, and funding
- Continue outreach to vulnerable populations

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
# of homeowners assisted through Minor Repair program	30	53	53	175
# of homeowners assisted through Owner Occupied Rehabilitation/Reconstruction programs	65	60	67	81
# of homeowners assisted through Under 1 Roof program	300	225	285	450
# of graduates through Neighborhood Leadership Academy	80	80	80	80
# of City civilian employees that utilize HOPE funds for home purchase	6	0	0	5
# of Police and Fire employees that utilize First Responder Homebuyer assistance for home purchase	22	0	0	17

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	2,407,032	2,517,529	2,450,256	2,930,467
CONTRACTUAL SERVICES	5,371,740	6,236,263	6,228,255	11,250,420
COMMODITIES	15,026	23,614	23,765	29,018
SELF INSURANCE/OTHER	1,248,410	691,340	692,230	3,859,993
CAPITAL OUTLAY	14,341	190,864	190,859	40,800
TRANSFERS	550,000	7,589,207	7,589,207	517,720
TOTAL EXPENDITURES	**$9,606,549**	**$17,248,817**	**$17,174,572**	**$18,628,418**
Authorized Positions	**26**	**26**	**26**	**32**

TAX INCREMENT FINANCING FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	513,288	633,518	498,720	650,859
CONTRACTUAL SERVICES	71,889	75,433	65,431	76,683
COMMODITIES	549	6,953	3,079	6,953
SELF INSURANCE/OTHER	48,261	48,033	48,033	18,618
CAPITAL OUTLAY	9,729	0	2,874	12,776
TRANSFERS	41,897	33,063	33,063	38,642
TOTAL EXPENDITURES	**$685,613**	**$797,000**	**$651,200**	**$804,531**
Authorized Positions	**8**	**8**	**8**	**8**

CAPITAL MANAGEMENT SERVICES FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	114,132	321,876	154,539	337,491
CONTRACTUAL SERVICES	0	1,100	1,151	1,100
COMMODITIES	0	3,600	1,600	3,600
SELF INSURANCE/OTHER	0	6,366	6,366	15,500
CAPITAL OUTLAY	0	0	0	5,520
TOTAL EXPENDITURES	**$114,132**	**$332,942**	**$163,656**	**$363,211**
Authorized Positions	**3**	**3**	**3**	**3**

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2022	CITY MATCH
American Rescue Plan Act - Emergency Rental Assistance	36,100,000	0	0	36,100,000	0
American Rescue Plan Act - Home Investment Partnerships Program (HOME) Grant	20,042,085	0	0	20,042,085	0
Community Development Block Grant - Administration	2,408,317	0	0	2,408,317	0
Community Development Block Grant - Emergency Housing Assistance	1,050,000	0	0	1,050,000	0
Community Development Block Grant - Fair Housing Administration	350,000	0	0	350,000	0
Community Development Block Grant - Housing Program	10,360,271	0	0	10,360,271	0
Home Investment Partnerships Program (HOME) Grant	8,012,709	0	0	8,012,709	0
Home Investment Partnerships Program (HOME) Grant Administration	490,000	0	0	490,000	0
Housing Counseling Grant	29,431	0	0	29,431	0
Lead Hazard Reduction Demonstration Grant	1,314,286	0	0	1,314,286	350,000
TOTAL	**$80,157,099**	**$0**	**$0**	**$80,157,099**	**$350,000**

GRANT NAME: *American Rescue Plan Act - Emergency Rental Assistance*

PROGRAM INFORMATION

The City of San Antonio has been providing rental and utility assistance to residents impacted by COVID-19 who live in San Antonio and Bexar County.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$13,600,000	$36,100,000
TOTAL FUNDING	**$0**	**$13,600,000**	**$36,100,000**
EXPENDITURES			
Personnel Services	$0	$5,700	$175,000
Contractual Services	$0	$1,354,300	$3,435,000
Self Insurance	$0	$12,240,000	$32,490,000
TOTAL EXPENDITURES	**$0**	**$13,600,000**	**$36,100,000**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *American Rescue Plan Act - Home Investment Partnerships Program (HOME) Grant*

PROGRAM INFORMATION

Provides funding to assist individuals or households who are homeless, at risk of homelessness, and other vulnerable populations, by providing housing, rental assistance, supportive services, and non-congregate shelter, to reduce homelessness and increase housing stability across the country.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$0	$20,042,085
TOTAL FUNDING	**$0**	**$0**	**$20,042,085**
EXPENDITURES			
Contractual Services	$0	$0	$20,042,085
TOTAL EXPENDITURES	**$0**	**$0**	**$20,042,085**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *Community Development Block Grant*

PROGRAM INFORMATION

The Neighborhood and Housing Services Department utilizes Community Development Block Grant funds to support community development in
eligible areas throughout the City. These funds help provide for the implementation of the consolidated plan for the Community
Development Block Grant.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$4,062,574	$4,574,405	$14,168,588
TOTAL FUNDING	**$4,062,574**	**$4,574,405**	**$14,168,588**
EXPENDITURES			
Personnel Services	$2,418,339	$1,750,885	$2,670,802
Contractual Services	$1,540,794	$1,419,948	$11,466,466
Commodities	$8,031	$2,141	$16,400
Self Insurance	$82,630	$1,401,431	$11,220
Capital Outlay	$12,780	$0	$3,700
TOTAL EXPENDITURES	**$4,062,574**	**$4,574,405**	**$14,168,588**
Authorized Positions	**34**	**34**	**34**

GRANT NAME: *Home Investment Partnerships Program (HOME) Grant*

PROGRAM INFORMATION

The Neighborhood and Housing Services Department is responsible for planning and oversight of the City's HOME Entitlement Grant Program. All activities result in the renovation or production of housing affordable to low and moderate income households. This department division provides technical assistance to sub-grantees and project sponsors and is responsible for monitoring all project activities to ensure compliance with U.S. Department of Housing and Urban Development affordability and regulatory requirements.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$5,062,399	$619,583	$8,502,709
TOTAL FUNDING	**$5,062,399**	**$619,583**	**$8,502,709**
EXPENDITURES			
Personnel Services	$265,243	$291,070	$459,811
Contractual Services	$4,796,986	$328,513	$8,042,898
Commodities	$170	$0	$0
TOTAL EXPENDITURES	**$5,062,399**	**$619,583**	**$8,502,709**
Authorized Positions	**5**	**6**	**6**

GRANT NAME: *Housing Counseling Grant*

PROGRAM INFORMATION

The Housing Counseling program is funded through a grant from the U.S. Department of Housing and Urban Development. It supports the delivery of a wide variety of housing counseling services to homebuyers, homeowners, low to moderate income renters, and the homeless. Counselors provide guidance and advice to help families and individuals improve their conditions and meet the responsibilities of tenancy and home ownership.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$10,453	$21,879	$29,431
TOTAL FUNDING	**$10,453**	**$21,879**	**$29,431**
EXPENDITURES			
Personnel Services	$8,306	$19,116	$21,574
Contractual Services	$2,147	$300	$5,394
Self Insurance	$0	$2,463	$2,463
TOTAL EXPENDITURES	**$10,453**	**$21,879**	**$29,431**
Authorized Positions	**0**	**0**	**0**

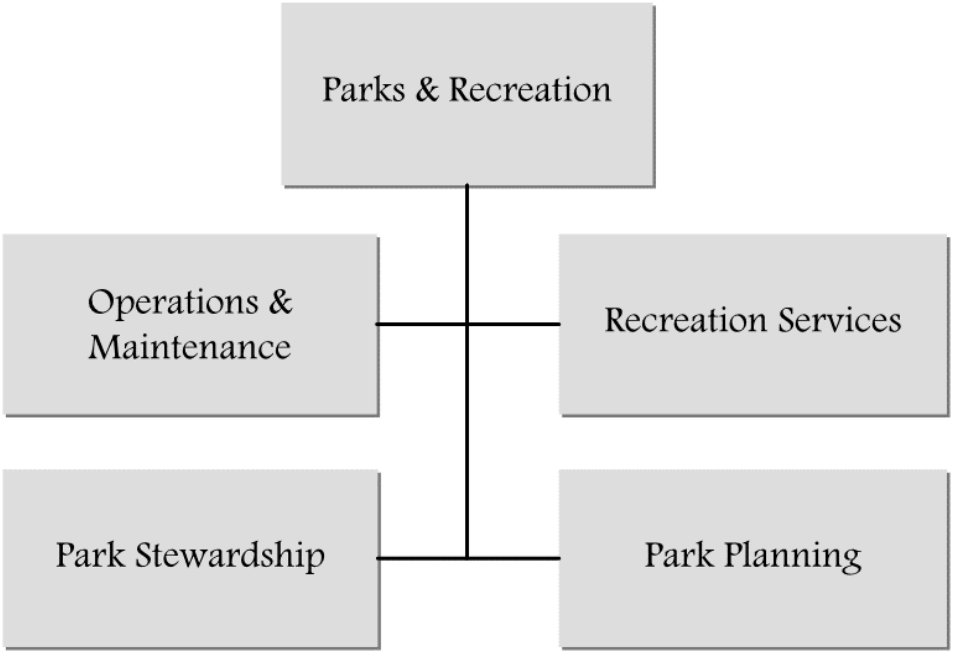
GRANT NAME: *Lead Hazard Reduction Demonstration Grant*

PROGRAM INFORMATION

The City of San Antonio was awarded a $3.4 million grant by the U.S. Department of Housing and Urban Development, Office of Healthy Homes. The purpose of this grant is to reduce existing lead hazards in homes where 1) children under age six reside, 2) built before 1978, and 3) located within the San Antonio City limits. Children are prioritized to receive assistance based on the blood lead levels.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$380,502	$268,873	$1,314,286
CITY - Cash Match	$0	$0	$350,000
TOTAL FUNDING	**$380,502**	**$268,873**	**$1,664,286**
EXPENDITURES			
Personnel Services	$7,407	$105,884	$105,884
Contractual Services	$358,109	$146,887	$1,542,300
Commodities	$941	$8,500	$8,500
Self Insurance	$14,045	$7,602	$7,602
TOTAL EXPENDITURES	**$380,502**	**$268,873**	**$1,664,286**
Authorized Positions	**2**	**2**	**2**

PARKS & RECREATION



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	396	54,178,215
Parks Environmental Fund	145	11,472,306
City Cemeteries Fund	1	206,093
Tree Canopy Preservation & Mitigation	3	4,204,834
Grants	0	1,561,562
Capital Projects	0	33,339,293
Total Funding	**545**	**$104,962,303**

MISSION STATEMENT

THE MISSION OF THE PARKS AND RECREATION DEPARTMENT IS TO PROVIDE EXCEPTIONAL PARKS, FACILITIES, PROGRAMS, AND SERVICES TO IMPROVE THE QUALITY OF LIFE FOR ALL.

PROGRAM INFORMATION

The Parks and Recreation Department operates the City's recreational and cultural programs and develops and maintains City-owned parks, swimming pools, gymnasiums, City-owned cemeteries, sports facilities, greenway trail system, recreation centers, and natural areas. The department manages the Edwards Aquifer Protection Program and the Parks Linear Greenway Development Program.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Citywide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

Utilize My City's Trees web-based tool to prioritize, guide, and inform tree planting and adoption efforts focusing on areas with high urban heat island effect and areas with a minimum equity score of seven. This application is in partnership with the Texas A&M Forest Service and re-evaluates data every three to five years

- Create plan that utilizes tree data to prioritize planting investments based on urban heat islands, equity scores, and ten-minute walk areas
- Plant and adopt trees throughout the community utilizing priorities defined by urban heat islands and equity scores

Create and implement formal and informal community involvement opportunities with at least 50% of opportunities in areas with a minimum equity score of seven

- Develop plan for formal and informal community discussion opportunities to be a fundamental part of programs and services
- Create stewardship opportunities across the department
- Develop and implement an outreach campaign to promote community discussions and volunteer opportunities

Citywide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

Increase Trust for Public Lands ten-minute walk to a park score by seven percentage points

- Conduct a more in-depth analysis of gaps in the park network to increase accuracy of the ten-minute walk access metric and complete gap analysis including Equity score information (based on COSA Equity Atlas)
- Increase partnership opportunities to expand park network

Citywide Goal: San Antonio will be a city that maximizes its residents' well-being and human potential while capitalizing on its cultural diversity.

Increase recreation program participation (inclusive of community centers, adult and senior centers, cultural programs, athletic programs and events, aquatics, and fitness) to an overall total of 1,133,009 (based on FY 2019 actuals +1%), with 2% increase over FY 2019 actuals in areas with a minimum Equity Score of nine

- Conduct staff recruitment activities and provide staff training for program planning and implementation
- Solicit community input for programming needs and wants and desired method of outreach
- Develop and implement a targeted outreach campaign for general information and participant recruitment for programs and services

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
Trees planted and trees adopted	9,277*	5,500*	8,290*	9,785*
Recreational facility participation	231,003*	68,981*	254,623*	404,281*
Additional acres protected under Edwards Aquifer Protection Program	1,623*	2,800*	6,286	5,000
% of service level agreements completed within established time frames	82%	80%	82%	85%
% of diversion from waste to recycling collected in parks	24.9%	24.0%	25.0%	25.0%

*Impacted as a result of COVID-19

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	22,833,888	26,108,629	24,665,468	29,159,315
CONTRACTUAL SERVICES	8,973,234	8,356,999	8,668,105	8,527,089
COMMODITIES	2,610,072	3,058,369	2,730,903	3,026,864
SELF INSURANCE/OTHER	9,968,739	10,538,645	10,809,754	11,066,708
CAPITAL OUTLAY	841,442	133,493	144,500	335,421
TRANSFERS	2,022,200	2,001,461	2,001,461	2,062,818
TOTAL EXPENDITURES	**$47,249,575**	**$50,197,596**	**$49,020,191**	**$54,178,215**
Authorized Positions	**398**	**398**	**398**	**396**

PARKS ENVIRONMENTAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	6,896,639	7,364,379	6,622,864	7,727,223
CONTRACTUAL SERVICES	2,971,938	2,512,616	3,116,659	2,512,616
COMMODITIES	331,436	564,163	362,411	564,163
SELF INSURANCE/OTHER	657,802	317,425	340,110	653,752
CAPITAL OUTLAY	3,681	1,950	126,950	14,552
TOTAL EXPENDITURES	**$10,861,496**	**$10,760,533**	**$10,568,994**	**$11,472,306**
Authorized Positions	**146**	**146**	**146**	**145**

CITY CEMETERIES FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	69,434	69,375	72,699	73,286
CONTRACTUAL SERVICES	92,308	121,350	121,250	121,350
COMMODITIES	324	6,150	2,145	6,150
SELF INSURANCE/OTHER	6,806	2,497	2,497	5,307
CAPITAL OUTLAY	3,681	1,814	1,814	0
TOTAL EXPENDITURES	**$172,553**	**$201,186**	**$200,405**	**$206,093**
Authorized Positions	**1**	**1**	**1**	**1**

TREE CANOPY PRESERVATION & MITIGATION
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	208,646	206,314	193,174	217,431
CONTRACTUAL SERVICES	2,266,573	1,124,246	1,292,687	1,088,322
COMMODITIES	176,538	247,150	197,150	293,650
SELF INSURANCE/OTHER	68,860	57,609	60,778	101,021
CAPITAL OUTLAY	0	150	150	7,320
TRANSFERS	53,109	351,507	351,507	2,497,090
TOTAL EXPENDITURES	**$2,773,726**	**$1,986,976**	**$2,095,446**	**$4,204,834**
Authorized Positions	**3**	**3**	**3**	**3**

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2022	CITY MATCH
Community Development Block Grant - Community Extended Hours	74,140	0	0	74,140	0
Community Development Block Grant - Summer Youth Program	273,282	0	0	273,282	0
Summer Food Service Program	1,214,140	0	0	1,214,140	0
TOTAL	**$1,561,562**	**$0**	**$0**	**$1,561,562**	**$0**

GRANT NAME: *Community Development Block Grant - Community Extended Hours*

PROGRAM INFORMATION

Provides temporary staff to keep eligible centers, to providen longer daily operating hours for after summer youth program end.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$0	$74,140
TOTAL FUNDING	**$0**	**$0**	**$74,140**
EXPENDITURES			
Personnel Services	$0	$0	$74,140
TOTAL EXPENDITURES	**$0**	**$0**	**$74,140**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *Community Development Block Grant - Summer Youth Program*

PROGRAM INFORMATION

Provides funding for temporary staff to help operate eligible youth summer sites.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$208,282	$273,282
TOTAL FUNDING	**$0**	**$208,282**	**$273,282**
EXPENDITURES			
Personnel Services	$0	$208,282	$273,282
TOTAL EXPENDITURES	**$0**	**$208,282**	**$273,282**
Authorized Positions	**0**	**0**	**0**

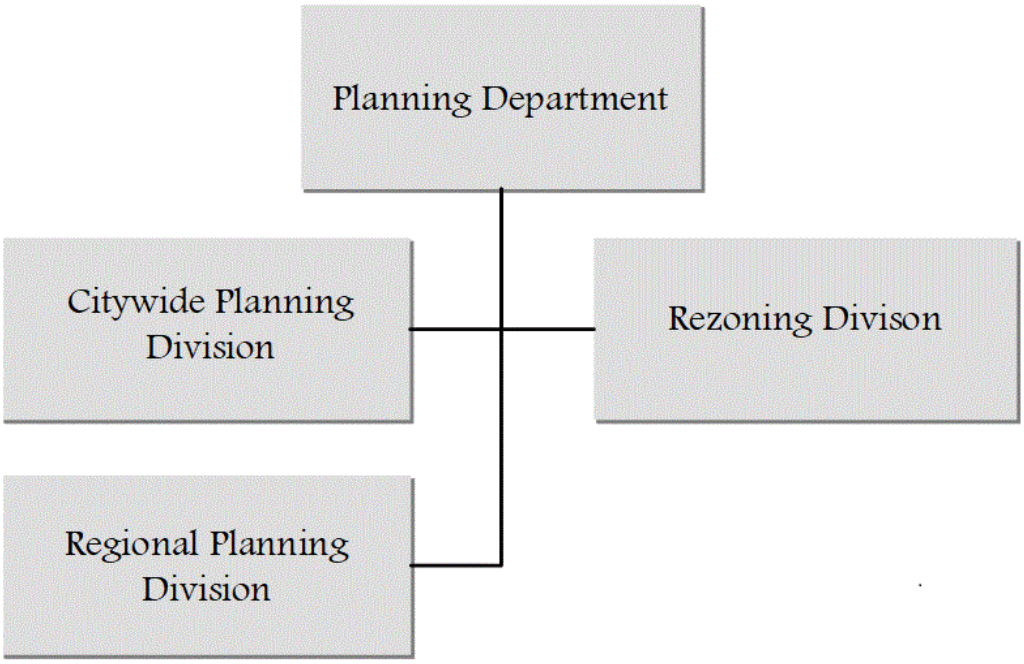
GRANT NAME: *Summer Food Service Program*

PROGRAM INFORMATION

This federal reimbursement grant provides the funding for free lunch and snack to be given to children at parks and recreation summer sites.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$282,046	$1,236,841	$1,214,140
TOTAL FUNDING	**$282,046**	**$1,236,841**	**$1,214,140**
EXPENDITURES			
Personnel Services	$0	$48,688	$48,689
Contractual Services	$0	$90,685	$90,685
Commodities	$282,046	$1,070,203	$1,047,501
Self Insurance	$0	$4,938	$4,938
Capital Outlay	$0	$22,327	$22,327
TOTAL EXPENDITURES	**$282,046**	**$1,236,841**	**$1,214,140**
Authorized Positions	**0**	**0**	**0**

PLANNING DEPARTMENT



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	24	4,563,445
Total Funding	**24**	**$4,563,445**

MISSION STATEMENT

THE PLANNING DEPARTMENT WILL WORK COLLABORATIVELY TO GUIDE GROWTH AND DEVELOPMENT, PROTECT OUR HISTORY AND RESOURCES, AND PROMOTE AN EQUITABLE AND SUSTAINABLE CITY ACCESSIBLE TO ALL SAN ANTONIANS.

PROGRAM INFORMATION

The Planning Department is responsible for long-range land use planning and growth management for the City of San Antonio and the City's Extraterritorial Jurisdiction. The Citywide Planning Division facilitates implementation of the SA Tomorrow Comprehensive Plan, with land use and design planning for Regional Centers, Community Areas, Corridors; and provides city agencies and private sector developers with technical assistance related to architecture and design. The Rezoning Division works to ensure that land use and zoning are implemented in accordance with the City's adopted SA Tomorrow Comprehensive Plan and Sub-Area Plans. The Regional Planning Division oversees the City's Annexation Program, reviews legislative actions, and fosters strategic regional partnerships related to growth and development.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Citywide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

Implement the adopted SA Tomorrow Comprehensive Plan

- Complete the Phase 2 Sub-Area Planning Process
- Complete the Phase 3 Sub-Area Planning Process
- Complete a Corridor Plan for Bandera Road (Phase 1 and Phase 2)

Oversee activities related to growth management in the City of San Antonio's Extraterritorial Jurisdiction (ETJ)

- Update the City's Annexation and Growth Policy
- Annex and zone properties that have voided Development Agreements on an annual basis
- Process any Special District requests seeking City Council's consent for creation on an annual basis

Continue revitalization efforts of the Perrin Beitel – Nacogdoches corridor and surrounding areas

- Continue administration of the Northeast Corridor (NEC) Enhancement Matching Grant Program
- Develop Design Standards and Supplemental Guidelines

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
Number of sub-area plans completed (cumulative)	5	8	5	12
Percentage of City with an updated land use map (cumulative)	10%	18%	10%	27%
Number of SA Tomorrow related sub-area planning stakeholder/community meetings held	63*	100*	50*	75

*Impacted as a result of COVID-19 and social distancing protocols effective March 2020.

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	2,110,450	2,149,120	2,080,678	2,231,505
CONTRACTUAL SERVICES	1,220,179	1,292,271	1,290,762	1,787,683
COMMODITIES	12,769	16,045	16,045	27,304
SELF INSURANCE/OTHER	462,350	354,196	367,853	322,564
CAPITAL OUTLAY	17,930	6,984	6,984	62,608
TRANSFERS	0	8,865	8,865	131,781
TOTAL EXPENDITURES	**$3,823,678**	**$3,827,481**	**$3,771,187**	**$4,563,445**
Authorized Positions	**24**	**24**	**24**	**24**

CITY OF SAN ANTONIO
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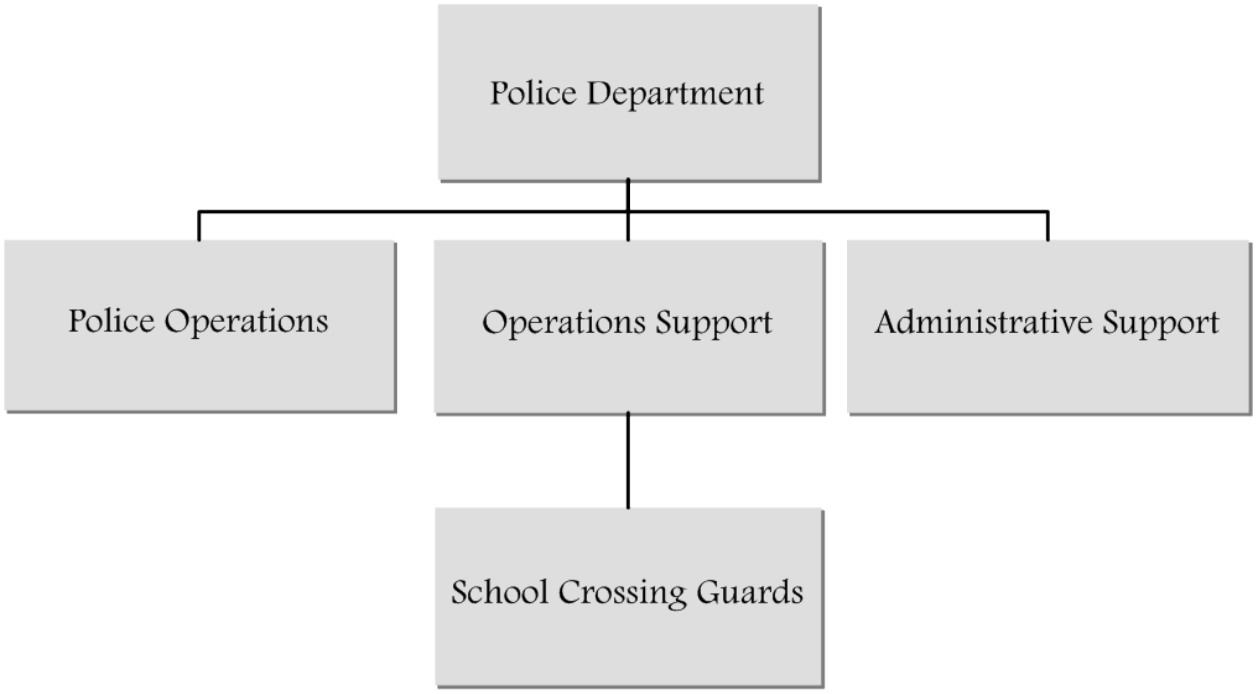

POLICE

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	3,115	501,294,814
General Fund - Park Police	198	18,899,735
General Fund - Detention Center	43	4,589,013
Child Safety Fund	262	2,535,611
Confiscated Property Fund	0	981,634
Capital Projects	0	747,875
Grants	55	6,388,416
Total Funding	**3,673**	**$535,437,098**

MISSION STATEMENT

THE SAN ANTONIO POLICE DEPARTMENT IS DEDICATED TO IMPROVING THE QUALITY OF LIFE BY CREATING A SAFE ENVIRONMENT IN PARTNERSHIP WITH THE PEOPLE WE SERVE. WE ACT WITH INTEGRITY TO REDUCE FEAR AND CRIME WHILE TREATING ALL WITH RESPECT, COMPASSION, AND FAIRNESS.

PROGRAM INFORMATION

The Police Department's role is to maintain the peace and enforce the law in a fair and consistent manner, operating within both the statutory and judicial limitations of its authority and constitutional rights of all persons. The Department's primary responsibility is creating a safe environment in which the people of San Antonio can live and work without fear of crime. Components include building proactive partnerships to lower the incidence of crime, apprehension of offenders, recovery and return of property, crowd and disaster control, and the movement of traffic within jurisdictional boundaries.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Operate Within our Guiding Principles:

- INTEGRITY: WE HAVE INTEGRITY. We hold ourselves accountable and demand the highest level of ethical and moral standards from all. We are role models, acting with courage and building trust within the organization and the community we serve.
- RESPECT: WE ARE RESPECTFUL. Mutual respect is the foundation for every interaction. We value diversity and encourage open communication by treating everyone with dignity and fairness.
- COMPASSION: WE ARE COMPASSIONATE. Compassion guides our actions as we care for one another. We treat people with kindness and respect while working for the benefit of all.
- FAIRNESS: WE ARE FAIR. We are committed to consistently treating people in a courteous and impartial manner.

Citywide Goal: San Antonio will be a safe and clean community.

Implement a Community Outreach Plan

- Enhance relationship with communities to promote public safety, reduce crime, empower neighborhoods, promote greater community participation, educate community on available services and resources, and solicit feedback on Department performance by March 2022

Remain a premier law enforcement agency through continual proactive efforts promoting innovative strategies and best practices in the delivery of public safety services

- Provide officers the best intermediate weapon technology improving de-escalation
- Provide innovative training on best practices increasing officer safety and public trust
- Examine national contemporary issues to develop SAPD best practices

Facilitate Community Involvement in Crime Reduction

- Continue support of a Community Crime Prevention initiative
- Engage SAFFE with community non-profits
- Improve external communications by December 2021

Continue Technology Development and Infrastructure Expansion

- Replace aging and out-of-date equipment
- Improve and expand existing systems
- Determine technology infrastructure needs
- Plan to develop modern facilities
- Enhance communications capabilities by August 2022

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
Alcohol-related traffic incidents	1,430	1,530	1,554	1,484
Driving While Intoxicated (DWI) arrests	3,737	3,606	4,033	3,292
Communications grade of service	98.11%	99.10%	96.00%	97.00%
Total calls for police service	1,605,572	1,697,418	1,656,111	1,725,644
Non-emergency response time	17:06	17:45	18:23	17:45
Police emergency response time	06:03	06:45	06:15	06:35
Violent crime rate per 100,000 residents	721.7	718.1	639.2	680.2

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	396,650,069	414,425,683	407,198,099	424,436,197
CONTRACTUAL SERVICES	17,300,276	18,656,401	18,589,773	19,253,703
COMMODITIES	5,118,009	5,822,531	7,546,352	5,916,474
SELF INSURANCE/OTHER	37,272,254	38,119,754	41,172,225	41,898,936
CAPITAL OUTLAY	4,380,484	1,244,729	1,544,419	4,085,039
TRANSFERS	6,321,463	8,237,820	8,237,820	5,704,465
TOTAL EXPENDITURES	**$467,042,555**	**$486,506,918**	**$484,288,688**	**$501,294,814**
Authorized Positions	**3,087**	**3,076**	**3,076**	**3,115**

GENERAL FUND - PARK POLICE
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	15,068,247	14,862,700	14,409,587	16,390,489
CONTRACTUAL SERVICES	243,479	223,393	226,807	225,179
COMMODITIES	376,873	404,895	398,430	491,341
SELF INSURANCE/OTHER	1,183,996	1,342,328	1,453,148	1,588,879
CAPITAL OUTLAY	192,972	28,125	31,169	203,847
TOTAL EXPENDITURES	**$17,065,567**	**$16,861,441**	**$16,519,141**	**$18,899,735**
Authorized Positions	**192**	**192**	**192**	**198**

GENERAL FUND - DETENTION CENTER
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	2,706,432	2,801,722	2,700,558	3,001,045
CONTRACTUAL SERVICES	936,721	1,045,136	1,034,266	997,035
COMMODITIES	47,426	55,976	43,803	47,842
SELF INSURANCE/OTHER	509,709	474,248	486,485	489,925
CAPITAL OUTLAY	0	14,250	14,250	53,166
TOTAL EXPENDITURES	**$4,200,288**	**$4,391,332**	**$4,279,362**	**$4,589,013**
Authorized Positions	**43**	**43**	**43**	**43**

CHILD SAFETY FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	1,385,680	1,807,565	1,798,298	2,198,848
CONTRACTUAL SERVICES	8,195	15,926	15,628	18,454
COMMODITIES	13,456	15,465	13,040	18,049
SELF INSURANCE/OTHER	264,156	275,291	292,860	299,655
CAPITAL OUTLAY	16,833	0	0	605
TOTAL EXPENDITURES	**$1,688,320**	**$2,114,247**	**$2,119,826**	**$2,535,611**
Authorized Positions	**262**	**262**	**262**	**262**

CONFISCATED PROPERTY FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	76,452	74,000	51,013	104,000
CONTRACTUAL SERVICES	252,908	454,527	373,674	568,501
COMMODITIES	119,048	75,531	75,089	108,465
SELF INSURANCE/OTHER	38,760	41,103	43,453	45,423
CAPITAL OUTLAY	455,097	118,986	117,360	155,245
TOTAL EXPENDITURES	**$942,265**	**$764,147**	**$660,589**	**$981,634**
Authorized Positions	**0**	**0**	**0**	**0**

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2022	CITY MATCH
FY 2020 Community Oriented Policing Services (COPS) Hiring Program	1,165,128	0	0	1,165,128	1,884,640
FY 2020 High Intensity Drug Trafficking Area Grant	274,202	0	0	274,202	0
FY 2021 High Intensity Drug Trafficking Area Grant	1,208,730	0	0	1,208,730	0
FY 2021-2022 Ticketing Aggressive Cars and Trucks (TACT)	292,847	0	0	292,847	31,382
FY 2022 High Intensity Drug Trafficking Area Grant	807,090	0	0	807,090	0
FY 2022 Human Trafficking	180,803	0	0	180,803	77,352
FY 2022 Regional Automobile Crimes Task Force	0	750,050	0	750,050	2,898,586
FY 2022 Selective Traffic Enforcement Program (STEP)	900,000	0	0	900,000	342,500
FY 2023 Regional Automobile Crimes Task Force	0	68,186	0	68,186	263,508
Justice Assistance Grant (JAG)	321,993	0	0	321,993	5,910
Supporting Victims of Gang Violence	120,321	0	0	120,321	0
The Justice and Mental Health Collaboration Program	299,066	0	0	299,066	75,952
TOTAL	**$5,570,180**	**$818,236**	**$0**	**$6,388,416**	**$5,579,830**

GRANT NAME: *FY 2020 Community Oriented Policing Services (COPS) Hiring Program*

PROGRAM INFORMATION

The FY 2020 COPS Hiring grant from the U.S. Department of Justice, Office of Community Oriented Policing Services, runs from October 1, 2020 to September 30, 2023, and aids local law enforcement in hiring new Police Officers. This grant added 25 new police officer positions to the department for FY 2021.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$770,298	$1,165,128
CITY - Cash Match	$0	$686,094	$1,884,640
TOTAL FUNDING	**$0**	**$1,456,392**	**$3,049,768**
EXPENDITURES			
Personnel Services	$0	$928,291	$2,881,271
Contractual Services	$0	$0	$37,480
Commodities	$0	$53,718	$0
Self Insurance	$0	$0	$131,017
Capital Outlay	$0	$474,383	$0
TOTAL EXPENDITURES	**$0**	**$1,456,392**	**$3,049,768**
Authorized Positions	**0**	**25**	**25**

GRANT NAME: *FY 2020 High Intensity Drug Trafficking Area Grant*

PROGRAM INFORMATION

The High Intensity Drug Trafficking Area grant enhances the Police Department's narcotics enforcement efforts by allowing the unit to participate in a multi-agency task force that targets narcotics organizations, as well as exercising interdiction activities. This task force provides the capability to cross jurisdictional boundaries by employing law enforcement officers from local, state, and federal levels. This grant targets both organizational and financial aspects of the narcotics organizations by focusing on middle to upper level drug traffickers and on the money laundering and assets obtained with proceeds from the sale of narcotics. This grant application provides funding for six sworn officers and eleven civilians. The grant period is January 1, 2020 through December 31, 2021.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$792,260	$1,184,552	$274,202
TOTAL FUNDING	**$792,260**	**$1,184,552**	**$274,202**
EXPENDITURES			
Personnel Services	$507,320	$780,754	$142,884
Contractual Services	$284,940	$400,123	$109,829
Commodities	$0	$3,675	$21,489
TOTAL EXPENDITURES	**$792,260**	**$1,184,552**	**$274,202**
Authorized Positions	**0**	**17**	**0**

GRANT NAME: *FY 2021 High Intensity Drug Trafficking Area Grant*

PROGRAM INFORMATION

The High Intensity Drug Trafficking Area grant enhances the Police Department's narcotics enforcement efforts by allowing the unit to participate in a multi-agency task force that targets narcotics organizations, as well as exercising interdiction activities. This task force provides the capability to cross jurisdictional boundaries by employing law enforcement officers from local, state, and federal levels. This grant targets both organizational and financial aspects of the narcotics organizations by focusing on middle to upper level drug traffickers and on the money laundering and assets obtained with proceeds from the sale of narcotics. This grant application provides funding for six sworn officers and eleven civilians. The grant period is January 1, 2021 through December 31, 2022.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$710,233	$1,208,730
TOTAL FUNDING	**$0**	**$710,233**	**$1,208,730**
EXPENDITURES			
Personnel Services	$0	$494,489	$633,449
Contractual Services	$0	$215,744	$552,781
Commodities	$0	$0	$22,500
TOTAL EXPENDITURES	**$0**	**$710,233**	**$1,208,730**
Authorized Positions	**0**	**0**	**17**

GRANT NAME: *FY 2021-2022 Ticketing Aggressive Cars and Trucks (TACT)*

PROGRAM INFORMATION

This programs funds innovative and impactful projects that advane its mission to reduce crashes, injuries, and fatalities involving large trucks and buses.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$249,235	$292,847
CITY - Cash Match	$0	$43,950	$31,382
TOTAL FUNDING	**$0**	**$293,185**	**$324,229**
EXPENDITURES			
Personnel Services	$0	$246,368	$277,749
Commodities	$0	$46,817	$46,480
TOTAL EXPENDITURES	**$0**	**$293,185**	**$324,229**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *FY 2022 High Intensity Drug Trafficking Area Grant*

PROGRAM INFORMATION

The High Intensity Drug Trafficking Area grant enhances the Police Department's narcotics enforcement efforts by allowing the unit to participate in a multi-agency task force that targets narcotics organizations, as well as exercising interdiction activities. This task force provides the capability to cross jurisdictional boundaries by employing law enforcement officers from local, state, and federal levels. This grant targets both organizational and financial aspects of the narcotics organizations by focusing on middle to upper level drug traffickers and on the money laundering and assets obtained with proceeds from the sale of narcotics. This grant application provides funding for six sworn officers and eleven civilians. The grant period is January 1, 2022 through December 31, 2023.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$0	$807,090
TOTAL FUNDING	**$0**	**$0**	**$807,090**
EXPENDITURES			
Personnel Services	$0	$0	$437,100
Contractual Services	$0	$0	$345,990
Commodities	$0	$0	$24,000
TOTAL EXPENDITURES	**$0**	**$0**	**$807,090**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *FY 2022 Human Trafficking*

PROGRAM INFORMATION

The City of San Antonio is the grantee for the Enhanced Model to Combat Human Trafficking awarded by the Department of Justice, Office of Justice Programs, Bureau of Justice Assistance, and Office for Victims of Crime. The purpose of this program is to enhance the anti-human trafficking law enforcement, victims services to victims of human trafficking, conduct both proactive and reactive investigations of sex trafficking crimes, and to enhance the established task force in coordination with other law enforcement agencies and non-governmental agencies.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$271,655	$180,803
CITY - Cash Match	$0	$164,953	$77,352
TOTAL FUNDING	**$0**	**$436,608**	**$258,155**
EXPENDITURES			
Personnel Services	$0	$327,165	$173,058
Contractual Services	$0	$9,000	$32,818
Commodities	$0	$100,443	$24,410
Self Insurance	$0	$0	$23,369
Capital Outlay	$0	$0	$4,500
TOTAL EXPENDITURES	**$0**	**$436,608**	**$258,155**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *FY 2022 Regional Automobile Crimes Task Force*

PROGRAM INFORMATION

Regional Automobile Crimes Task Force is a multi-jurisdictional, multi-agency effort that allows authorities to focus all of their resources against auto theft and other vehicle related crimes. It eliminates redundancy and increase cooperative efforts to reduce auto crime rates. With an emphasis on pro-active efforts and conducting salvage inspections, this unit works with the Texas Department of Public Safety, and the Bexar County Sheriff's Office, to reduce the market for stolen vehicles and stolen vehicle parts. This grant provides funding for nine sworn officers and two civilians. The grant period of September 1, 2021 to August 31, 2022.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
STATE - State Funding Source	$0	$66,839	$750,050
CITY - Cash Match	$0	$225,077	$2,898,586
TOTAL FUNDING	**$0**	**$291,916**	**$3,648,636**
EXPENDITURES			
Personnel Services	$0	$280,618	$2,903,214
Contractual Services	$0	$0	$435,821
Commodities	$0	$11,298	$286,684
Capital Outlay	$0	$0	$22,917
TOTAL EXPENDITURES	**$0**	**$291,916**	**$3,648,636**
Authorized Positions	**0**	**0**	**9**

GRANT NAME: *FY 2022 Selective Traffic Enforcement Program (STEP)*

PROGRAM INFORMATION

The City of San Antonio is the grantee for the Comprehensive Selective Traffic Enforcement Program (STEP) grant awarded by the Texas Department of Transportation. The STEP grant pays for traffic enforcement and educational activity on an overtime basis to help augment SAPD's efforts to reduce instances of DWI, speeding, occupant protection, distracted driving and intersection related violations.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$900,000	$900,000	$900,000
CITY - Cash Match	$319,312	$279,725	$342,500
TOTAL FUNDING	**$1,219,312**	**$1,179,725**	**$1,242,500**
EXPENDITURES			
Personnel Services	$1,141,884	$1,148,725	$1,148,725
Contractual Services	$31,345	$11,785	$39,444
Commodities	$20,656	$6,552	$22,831
Self Insurance	$23,226	$5,063	$31,500
Capital Outlay	$2,201	$7,600	$0
TOTAL EXPENDITURES	**$1,219,312**	**$1,179,725**	**$1,242,500**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *FY 2023 Regional Automobile Crimes Task Force*

PROGRAM INFORMATION

ReACT is a multi-jurisdictional, multi-agency effort that allows authorities to focus all of their resources against auto theft and other vehicle related crimes. It eliminates redundancy and increase cooperative efforts to reduce auto crime rates. With an emphasis on pro-active efforts and conducting salvage inspections, this unit works with the Texas Department of Public Safety, and the Bexar County Sheriff's Office, to reduce the market for stolen vehicles and stolen vehicle parts. This grant provides funding for nine sworn officers and two civilians. The grant period of September 1, 2022 to August 31, 2023.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
STATE - State Funding Source	$0	$0	$68,186
CITY - Cash Match	$0	$0	$263,508
TOTAL FUNDING	**$0**	**$0**	**$331,694**
EXPENDITURES			
Personnel Services	$0	$0	$276,211
Contractual Services	$0	$0	$30,285
Commodities	$0	$0	$23,114
Capital Outlay	$0	$0	$2,084
TOTAL EXPENDITURES	**$0**	**$0**	**$331,694**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *Justice Assistance Grant (JAG)*

PROGRAM INFORMATION

The funds for this grant will be used to continue supporting the joint City/County project called the Child Welfare Strategic Alliance Program. The purpose of the project is to conduct joint investigations with the Bexar County Sheriff's Office, the District Attorney's Office, Bexar County Housing and Human Services Department, the Texas Department of Family and Protective Services, Christus Santa Rosa Children's Hospital, and the Alamo Children's Advocacy Center. Additionally, the project will reduce the number of interviews required of a child victim, minimizing the negative impact of the investigation and the re-victimization of the child. The City's portion of the grant will be used to continue to fund two Detective Investigator positions. The Unit working with this grant investigates sexual assault/abuse cases involving children.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$140,915	$313,394	$321,993
CITY - Cash Match	$0	$5,910	$5,910
TOTAL FUNDING	**$140,915**	**$319,304**	**$327,903**
EXPENDITURES			
Personnel Services	$140,915	$313,304	$315,764
Commodities	$0	$6,000	$12,139
TOTAL EXPENDITURES	**$140,915**	**$319,304**	**$327,903**
Authorized Positions	**2**	**2**	**2**

GRANT NAME: *Supporting Victims of Gang Violence*

PROGRAM INFORMATION

Office of Juvenile Justice and Delinquency Prevention (OJJDP) funds that are used in the pursuit of supporting communities in developing a wide variety of evidence-based gang suppression strategies in order to reduce gang violence in communities.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$3,108	$126,315	$120,321
TOTAL FUNDING	**$3,108**	**$126,315**	**$120,321**
EXPENDITURES			
Personnel Services	$207	$96,801	$98,575
Commodities	$0	$29,514	$21,746
Capital Outlay	$2,901	$0	$0
TOTAL EXPENDITURES	**$3,108**	**$126,315**	**$120,321**
Authorized Positions	**2**	**2**	**2**

GRANT NAME: *The Justice and Mental Health Collaboration Program*

PROGRAM INFORMATION

This program furthers the Department of Justice's mission by providing support to law enforcement and other criminal justice agencies to partner with mental health agencies and reduce crime and recidivism associated with people with mental illnesses.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$186,253	$299,066
CITY - Cash Match	$0	$55,458	$75,952
TOTAL FUNDING	**$0**	**$241,711**	**$375,018**
EXPENDITURES			
Personnel Services	$0	$91,690	$298,364
Commodities	$0	$69,827	$76,654
Capital Outlay	$0	$80,194	$0
TOTAL EXPENDITURES	**$0**	**$241,711**	**$375,018**
Authorized Positions	**0**	**0**	**0**

CITY OF SAN ANTONIO
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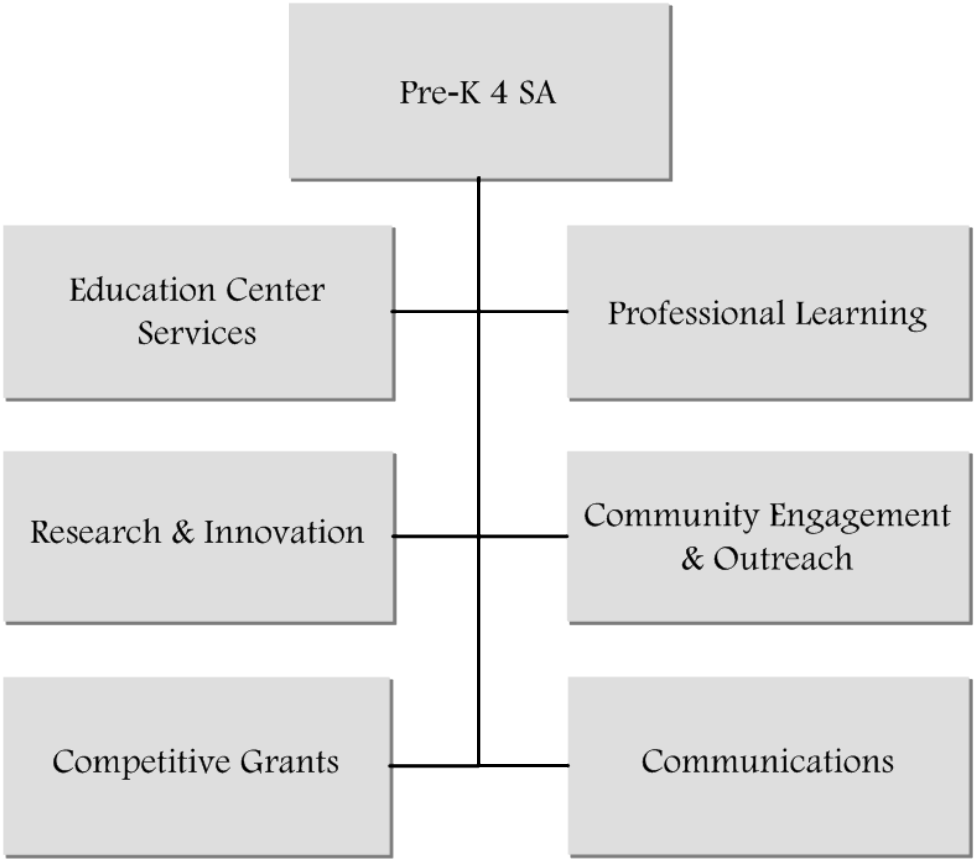

PRE-K 4 SA

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
Pre-K 4 SA Fund	447	45,884,267
Total Funding	**447**	**$45,884,267**

MISSION STATEMENT

THE PRE-K 4 SA INITIATIVE ESTABLISHES A POSITIVE TRAJECTORY FOR EDUCATIONAL ATTAINMENT BY PROVIDING FOUR-YEAR-OLDS WITH A COMPLETE EXPERIENCE THAT ENSURES ACADEMIC EXCELLENCE IN SCHOOL INSPIRING STUDENTS TO DEVELOP GANAS FOR LEARNING AND TO BECOME CONTRIBUTING MEMBERS OF SOCIETY. IN ONE GENERATION PRE-K 4 SA WILL DEVELOP A WORLD-CLASS WORKFORCE THROUGH HIGH-QUALITY EARLY CHILDHOOD EDUCATION FOR ALL CHILDREN IN SAN ANTONIO.

PROGRAM INFORMATION

In 2012, citizens voted to invest in San Antonio's youngest learners via the creation of Pre-K 4 SA. The goal of Pre-K 4 SA is to change the educational trajectory of four year old's, inspiring students to develop a love of learning and become engaged, 21st century citizens.

Pre-K 4 SA achieves this goal through various aspects of the program including the operation of four Education Centers serving 2,000 students, and ongoing family outreach and engagement initiatives. Research and Innovation ensure thought leadership and the implementation of best-in-class practices, while Professional Learning opportunities ensure that every child in San Antonio has access to a high-quality early childhood educator. The Competitive Grants program is in place to expand and enhance access to high-quality early education throughout San Antonio, and an ongoing public dialogue ensures that Pre-K 4 SA, our partners, and our stakeholders are responsive to the changing needs of the San Antonio community.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Citywide Goal: San Antonio will provide the institutional foundation to support the government and promote public trust and awareness.

Leverage the public investment in Pre-K 4 SA through sound fiscal policies and prudent strategies that increase the return on investment (ROI)

- Regularly assess and report the ROI of Pre-K 4 SA
- Increase public awareness of Pre-K 4 SA's initiatives, benefits, and ROI through effective use of communication strategies, including website, social media, and earned media

Citywide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

Elevate and support families as educational leaders and advocates who nurture and strengthen the long-term success of children

- Provide parents with training, support, and practice in policy advocacy at Pre-K 4 SA and within the larger community
- Increase parent participation in the development of policies and practices at Pre-K 4 SA
- Increase parent knowledge of child development in key domains

Citywide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.

Strengthen San Antonio's early learning infrastructure to create an equitable, affordable, high-quality early learning and care system for young children

- Increase kindergarten readiness by improving the quality of early learning and care before age four
- Create 3,000 high-quality seats for children who do not qualify for free public Pre-K but cannot afford high-quality Pre-K in the private sector

Leverage Pre-K 4 SA's position as a national leader and expert in high-quality early learning to strengthen San Antonio's educational system and workforce and ensure San Antonio has a robust corps of highly skilled early learning teachers and leaders

- Increase the pool of qualified early learning educators by creating a sustainable early education teacher and leader pipeline
- Increase the number of teachers and leaders with the knowledge and skills to support language and literacy in young children
- Increase the number of teachers and leaders with the knowledge and skills to support Science, Technology, Engineering, and Math (STEM) learning with young children

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
Number of family members participating in family engagement	13,250	10,000	15,000	17,000
Number of teachers trained City-Wide through the Professional Learning Program	892	2,000	1,500	2,000
Average daily attendance	90%	94%	93%	94%
Students served through Competitive Grants	4,938	4,384	4,827	4,271

PRE-K 4 SA FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	25,187,268	26,210,744	26,372,491	28,401,119
CONTRACTUAL SERVICES	12,081,787	12,759,445	14,145,298	13,721,325
COMMODITIES	874,492	523,187	701,541	603,242
SELF INSURANCE/OTHER	1,353,551	1,351,855	1,336,669	1,922,631
CAPITAL OUTLAY	194,313	300,500	550,500	369,500
TRANSFERS	2,827,522	866,451	801,368	866,450
TOTAL EXPENDITURES	**$42,518,933**	**$42,012,182**	**$43,907,867**	**$45,884,267**
Authorized Positions	**431**	**431**	**431**	**447**

CITY OF SAN ANTONIO
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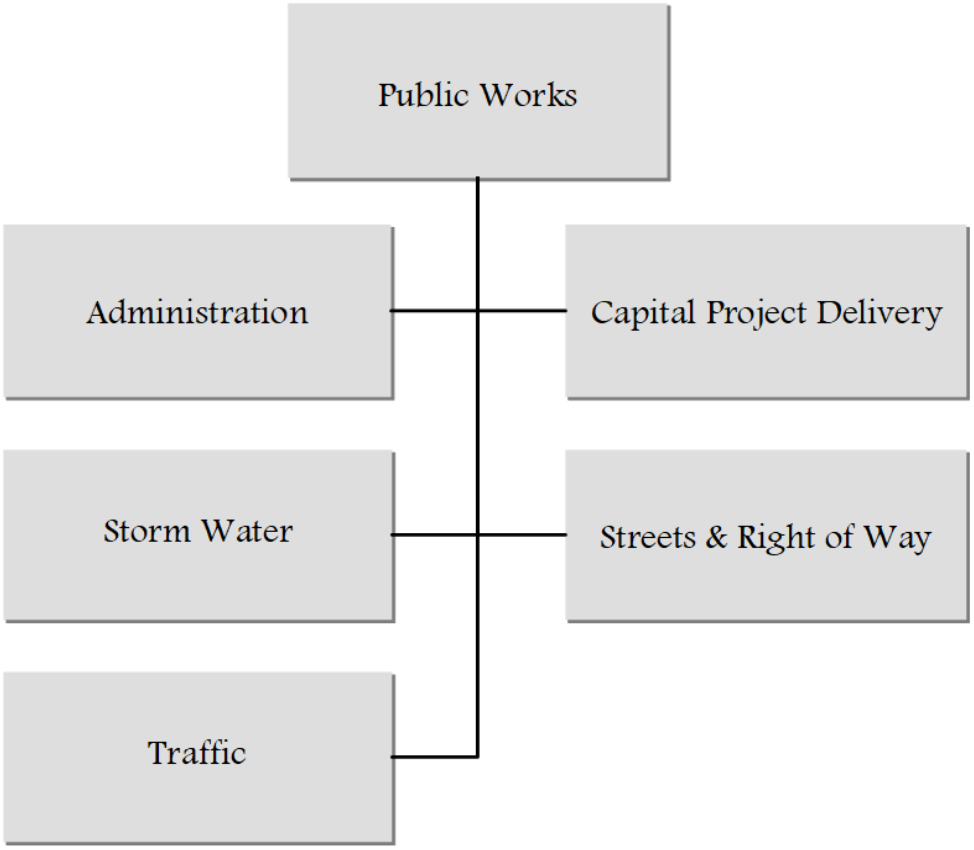

PUBLIC WORKS

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	331	103,686,129
Advanced Transportation District Fund	32	6,148,494
Capital Management Services Fund	166	20,320,478
Right of Way Management Fund	39	3,864,269
Storm Water Operating Fund	277	50,202,638
Storm Water Regional Facilities Fund	14	2,676,097
Capital Projects	0	427,553,306
Grants	0	2,394,112
Total Funding	**859**	**$616,845,523**

The total Public Works General Fund FY 2022 Adopted Budget is $104,686,129, of which $1,000,000 is dedicated for School Pedestrian Safety and is transferred to the Capital Budget. Total Capital Projects includes $415,458,120 in Capital and $12,095,186 in Operating Projects for a total of $427,553,306.

MISSION STATEMENT

THROUGH INNOVATION AND DEDICATION, WE BUILD AND MAINTAIN SAN ANTONIO'S INFRASTRUCTURE.

PROGRAM INFORMATION

This Department oversees and directs the development and maintenance of the publicly owned infrastructure of the City of San Antonio. The Department is comprised of several operating divisions within six primary funds. Areas of responsibility assigned to the General Fund include:

- Provides oversight and direction for the department
- Coordinates policies and facility modifications in compliance with the 1973 Rehabilitation Act, the Fair Housing Amendments Act, and the Americans with Disabilities Act (ADA)
- Plans, designs, constructs, operates, and maintains traffic engineering functions, traffic control devices, and transportation engineering
- Resurfaces and rehabilitates streets including design and preparation of contract street maintenance plans and specifications for the streets maintenance contract, pothole patching, sidewalk construction, bridge repair, railroad crossing monitoring, and alley maintenance
- Provides engineering and infrastructure assessment of street and transportation projects
- Provides fiscal oversight of the development and management of expenditures and revenues outlined in the annual budget
- Provides oversight of the requests for disposition of city owned property; land and streets right-of-way

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Citywide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

97% of the 2017 Bond Program Complete or Under Construction by May 31, 2022

- Ensure bond projects remain on schedule and within budget
- Provide real time project fiscal, schedule, and status information to the public

Development of FY 2022-2027 Bond Program for Voter Approval

- Through public input process develop an equitable, sustainable, and strategic prioritized list of projects for the proposed 2022 – 2027 Bond Program
- Provide information to the public regarding the bond program

Complete the 2022 Infrastructure Management Program (IMP) projects

- Ensure projects remain on schedule and within budget
- Provide project fiscal and schedule information to the public
- Execute scheduled projects

Citywide Goal: San Antonio will be a safe and clean community.

Reduce vehicular travel time on the City's top 100 corridors

- Complete Citywide Traffic Signal Optimization Project (~900 signals; current total is 1,430)

Reduce community risk and cost associated with flooding

- Assess storm water related infrastructure
- Ensure localized and regional Storm Water projects remain on schedule and within budget
- Lower flood insurance premiums for residents through participation in the Community Rating System (CRS)

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
Number of miles of service alleys maintained and rehabilitated through the Infrastructure Management	8.36	7.48	7.48	7.23
Percentage of entire service alley network resurfaced (Cumulative)	57%	65%	66%	72%
Percentage of street network pavement markings maintained annually	21%	21%	21%	21%
Number of Street Maintenance (SMP) projects completed	1,094	1,217	1,217	1,231
Percentage of potholes filled within 2 business days	98%	97%	99%	97%
Number of miles of streets improved from "Bad" to "Excellent"	119.86	109.00	101	118.00

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	23,358,968	22,848,536	22,294,988	23,754,637
CONTRACTUAL SERVICES	11,218,424	17,491,429	17,651,956	17,068,053
COMMODITIES	7,596,247	7,301,726	7,438,333	7,176,294
SELF INSURANCE/OTHER	22,549,056	22,537,492	23,288,801	24,227,236
CAPITAL OUTLAY	96,270	121,246	121,494	209,786
TRANSFERS	36,552,035	29,467,959	29,459,843	32,250,123
TOTAL EXPENDITURES	**$101,371,000**	**$99,768,388**	**$100,255,415**	**$104,686,129**
Authorized Positions	**347**	**338**	**338**	**331**

PROGRAM INFORMATION

The Advanced Transportation District (ATD) Program oversees and directs the identification, coordination, and funding of capital projects designed to reduce traffic congestion, enhance sidewalk and pedestrian ramp improvements, improve neighborhood connectivity, utilize technology for improved traffic management, and leverage available resources.

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
Improve travel time along 20 of the top 100 corridors by 3% annually**	0.00%***	3.00%	0.00%***	3.00%
Number of miles of sidewalks constructed or improved (IMP and 2017 Bond)	35.79	62.00	62.00	56.5

**For corridors where adjustments were made.

***No adjustments necessary due to COVID-19.

ADVANCED TRANSPORTATION DISTRICT FUND EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	2,495,133	2,427,963	2,345,727	2,650,189
CONTRACTUAL SERVICES	796,084	582,259	566,296	556,400
COMMODITIES	75,627	86,597	83,713	100,245
SELF INSURANCE/OTHER	2,978,969	1,841,505	1,841,832	2,423,870
CAPITAL OUTLAY	127,296	28,367	30,034	6,287
TRANSFERS - OPERATING	420,803	412,044	412,044	411,503
TRANSFERS - CAPITAL PROJECTS	9,868,940	10,215,000	10,215,000	19,970,000
TOTAL EXPENDITURES	**$16,762,852**	**$15,593,735**	**$15,494,646**	**$26,118,494**
Authorized Positions	**36**	**32**	**32**	**32**

PROGRAM INFORMATION

The Capital Management Services (CMS) Fund supports 10 divisions that manage the City of San Antonio's Capital Improvement Program (CIP) through all phases of planning, design, construction, and closeout. The CMS funded divisions serve as the City's procurement entity for all construction, architectural, and engineering services, acting as the central depository for all official records related to capital improvement projects.

The divisions supported by the CMS Fund are organized into two general components: Project Delivery and Support Services. Each component is essential to the delivery of projects and is overseen by an Assistant Director.

Project Delivery

- Project Management (Horizontal)
  - Provides Project Management of all horizontal projects from scoping through closeout to include streets, drainage, sidewalks, detention facilities, and bridges
  - Manages special projects, on-call consultant engineers, city-wide bridge program; engineering oversight; and maintenance of the City's Design Guidance Manual, Construction Specifications, and Unit Price Listral design and construction of facilities for the City of San Antonio to include major downtown projects, fire and police stations, libraries, parks, and community facilities
  - Manages all Job-Order Contracting (JOC) projects and on-call professional services (i.e. architects
- Construction Management (Horizontal)

PROGRAM INFORMATION

- Provides construction management of all horizontal projects, including streets, drainage, sidewalks, detention facilities, and bridges
- Performs construction inspections of all horizontal capital projects and park projects, as well as, surveys for Public Works projects

- Project Management (Vertical)
  - Supervises the architecture and landscape architects, estimating and commissioning)
- Aviation
  - Manages projects that will improve customer service and expand public facilities at the San Antonio International Airport

Support Services

- Fiscal and Budget Management
  - Administers all financial transactions related to the Capital Improvements Program projects including coordinating the development of the Capital Budget, monitoring all Capital Improvement Projects financial transactions for the department, and providing financial reports of the 2017-2021 Bond Program Budget for the department
- Scheduling, reporting, and PRIMELink
  - Utilizes PRIMELink, a web-based program management tool, to manage capital projects during both design and construction phases
  - PRIMELink provides:
    - Electronic development and routing of invoices, change orders, and select close-out documents
    - Improved invoicing through electronic routing, elimination of mathematical errors, and reduction of typos due to electronic transfers
    - Electronic processing of Requests for Information (RFIs), submittals, and punch lists
    - Increased coordination among Project Managers, utilities, consultants, and contractors
    - Storage of plans and contractual documents
    - Increased accountability/visibility and improved document control and standardized procedures
    - Provides 2017 Bond Program status transparency to the Public through the Bond Dashboard
- Compliance
  - Ensures wage compliance with federal, state, and local laws, rules, and regulations, and coordinates all audits impacting the department
- Acquisitions
  - Acquires all right of way and properties for all capital projects
  - Processes all condemnations/eminent domain for the City in accordance with State Senate Bill 18
- Environmental Management Services
  - Provides in-house consulting services to all departments including planning, management, and execution of environmental risk assessments, natural resources assessments and cultural resource assessments related to capital improvements projects to ensure environmental compliance with applicable federal, state, and local regulations prior to and during construction

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
Percentage of 2017 Bond Projects completed on-time	90%	85%	82%	85%
Percentage of 2017 Bond Projects completed or under construction	83%	89%	87%	97%
Percentage of 2017 Bond Projects in design or design completed	95%	100%	98%	100%

CAPITAL MANAGEMENT SERVICES FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	15,925,151	15,508,384	14,537,586	15,924,818
CONTRACTUAL SERVICES	910,040	807,717	910,114	824,261
COMMODITIES	73,836	83,226	108,852	116,582
SELF INSURANCE/OTHER	2,123,106	1,722,290	1,755,758	1,796,682
CAPITAL OUTLAY	57,206	110,476	110,476	98,190
TRANSFERS	1,306,226	1,386,954	1,386,954	1,559,945
TOTAL EXPENDITURES	**$20,395,565**	**$19,619,047**	**$18,809,740**	**$20,320,478**
Authorized Positions	**168**	**166**	**166**	**166**

PROGRAM INFORMATION

The Right of Way Management Division is responsible for managing the use of the City's rights of way and maintaining the integrity of the infrastructure through permitting. Included in this process is the standardization of street cutting procedures, ensuring the safety of the public, and monitoring for compliance through inspections and utility coordination.

RIGHT OF WAY MANAGEMENT FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	2,514,976	2,889,630	2,619,089	2,984,565
CONTRACTUAL SERVICES	97,046	253,562	256,696	254,750
COMMODITIES	210,636	23,601	44,426	23,601
SELF INSURANCE/OTHER	304,304	352,664	348,474	325,009
CAPITAL OUTLAY	40,016	31,288	31,288	95,144
TRANSFERS - OPERATING	207,000	181,200	181,200	181,200
TRANSFERS - CAPITAL PROJECTS	0	230,000	230,000	5,448,000
TOTAL EXPENDITURES	**$3,373,978**	**$3,961,945**	**$3,711,173**	**$9,312,269**
Authorized Positions	**40**	**40**	**40**	**39**

PROGRAM INFORMATION

The Storm Water Utility housed within the Public Works (PW) Department is funded by the federally authorized Storm Water Utility Fee (user fee) and through fees collected for participation in the Regional Storm Water Management Program such as the fee-in-lieu-of (FILO) on-site detention.

The Storm Water Utility funds perform the following primary functions:

- Storm Water Infrastructure Maintenance: concrete lined and natural waterways, federally mandated channels, underground storm water systems, desilting operations, and underground tunnel inspection
- Surface Maintenance: arterial/collector/residential street sweeping, Central Business District street sweeping, street median and right-of-way mowing maintenance, operation and maintenance of tunnels and dams, and High Water Detection System
- Capital Projects Review: review all municipal drainage infrastructure improvements including bond projects
- Private Development Review: review of all private development proposals within the City and the Extra Territorial Jurisdiction to comply with the Unified Development Code (UDC) and Federal Emergency Management Agency (FEMA) regulations
- Floodplain Management: in accordance with National Flood Insurance Program (NFIP) rules and regulations, technical review of Floodplain Development Permits, Flood Insurance Rate Map revision coordination, floodplain violation identification, coordination, and prosecution support
- Regional Storm Water Management Program (RSWMP) Implementation: storm water infrastructure master planning, RSWMP administration, and active technical participation in Bexar Regional Watershed Management (BRWM)
- Water Quality Program Management: improve water quality in the greater San Antonio area and implement best management practices over the rivers and creeks

The Storm Water Utility ensures compliance with program requirements associated with the City's National Pollutant Discharge Elimination System (NPDES) permit. It is also tasked with compliance to the Municipal Separate Storm Sewer System (MS4) permit requirements.

The Storm Water Utility, in addition to design and review of private storm water infrastructure plans, participates in the master planning effort for the five major watersheds within the region. This includes implementing regional flood control facilities, engineering regional storm water facilities, and floodplain management and administration.

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
Number of natural creek way cleaning and channel restoration projects completed on schedule	123*	123	65*	129
% of median acres mowed	100.00%	100.00%	99.54%	100.00%
Median acres mowed	2,343	2,354	2,343	2,354

*Impacted as a result of inclement weather

STORM WATER OPERATING FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	16,859,536	18,055,271	16,525,283	18,833,921
CONTRACTUAL SERVICES	4,534,846	5,672,393	5,964,163	5,689,691
SAWS - REIMBURSEMENT	5,067,253	5,235,040	5,182,298	5,727,739
COMMODITIES	1,575,427	1,989,385	1,964,093	1,958,088
SELF INSURANCE/OTHER	5,477,882	5,097,362	5,060,152	5,614,762
CAPITAL OUTLAY	166,239	6,314	24,168	875,954
TRANSFERS - OPERATING	11,308,634	11,470,150	11,470,150	11,502,483
TRANSFERS - CAPITAL PROJECTS	1,490,080	1,043,299	1,043,299	13,779,859
TOTAL EXPENDITURES	**$46,479,897**	**$48,569,214**	**$47,233,606**	**$63,982,497**
Authorized Positions	**277**	**277**	**277**	**277**

STORM WATER REGIONAL FACILITIES FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	1,109,624	1,387,040	1,099,246	1,414,544
CONTRACTUAL SERVICES	299,892	361,875	213,100	1,160,125
COMMODITIES	1,998	15,796	3,300	16,296
SELF INSURANCE/OTHER	65,557	144,049	147,221	78,038
CAPITAL OUTLAY	3,627	2,250	2,250	7,094
TRANSFERS - CAPITAL PROJECTS	1,411,085	2,074,403	2,086,776	12,170,000
TOTAL EXPENDITURES	**$2,891,783**	**$3,985,413**	**$3,551,893**	**$14,846,097**
Authorized Positions	**14**	**14**	**14**	**14**

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2022	CITY MATCH
Congestion Mitigation and Air Quality - Traffic Signal Optimization Program	96,000	0	0	96,000	24,000
Intelligent Traffic System	1,600,000	0	0	1,600,000	400,000
Traffic Signal Controllers	698,112	0	0	698,112	174,528
TOTAL	**$2,394,112**	**$0**	**$0**	**$2,394,112**	**$598,528**

GRANT NAME: *Congestion Mitigation and Air Quality - Traffic Signal Optimization Program*

PROGRAM INFORMATION

The City of San Antonio is the grantee for TxDOT Grant. The Congestion Mitigation and Air Quality Improvement (CMAQ) Citywide Traffic Signal Optimization Program was selected for funding through the Alamo Area Metropolitan Planning Organization Transportation Improvement Program.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$40,000	$96,000
CITY - Cash Match	$0	$10,000	$24,000
TOTAL FUNDING	**$0**	**$50,000**	**$120,000**
EXPENDITURES			
Transfer	$0	$50,000	$120,000
TOTAL EXPENDITURES	**$0**	**$50,000**	**$120,000**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *Intelligent Traffic System*

PROGRAM INFORMATION

The City of San Antonio is the grantee for TxDOT Grant. The Congestion Mitigation and Air Quality Improvement Intelligent Transportation Systems Upgrade Project was selected for funding through the Alamo Area Metropolitan Planning Organization (AAMPO) Transportation Improvement Program.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$0	$1,600,000
CITY - Cash Match	$0	$0	$400,000
TOTAL FUNDING	**$0**	**$0**	**$2,000,000**
EXPENDITURES			
Transfer	$0	$0	$2,000,000
TOTAL EXPENDITURES	**$0**	**$0**	**$2,000,000**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *Traffic Signal Controllers*

PROGRAM INFORMATION

The City of San Antonio is the grantee for the TxDOT Grant. The Traffic Signal Controllers Project was selected for funding through the Alamo Area Metropolitan Planning Organization Transportation Improvement Program.

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$526,700	$290,880	$698,112
CITY - Cash Match	$131,675	$72,720	$174,528
TOTAL FUNDING	**$658,375**	**$363,600**	**$872,640**
EXPENDITURES			
Transfer	$658,375	$363,600	$872,640
TOTAL EXPENDITURES	**$658,375**	**$363,600**	**$872,640**
Authorized Positions	**0**	**0**	**0**

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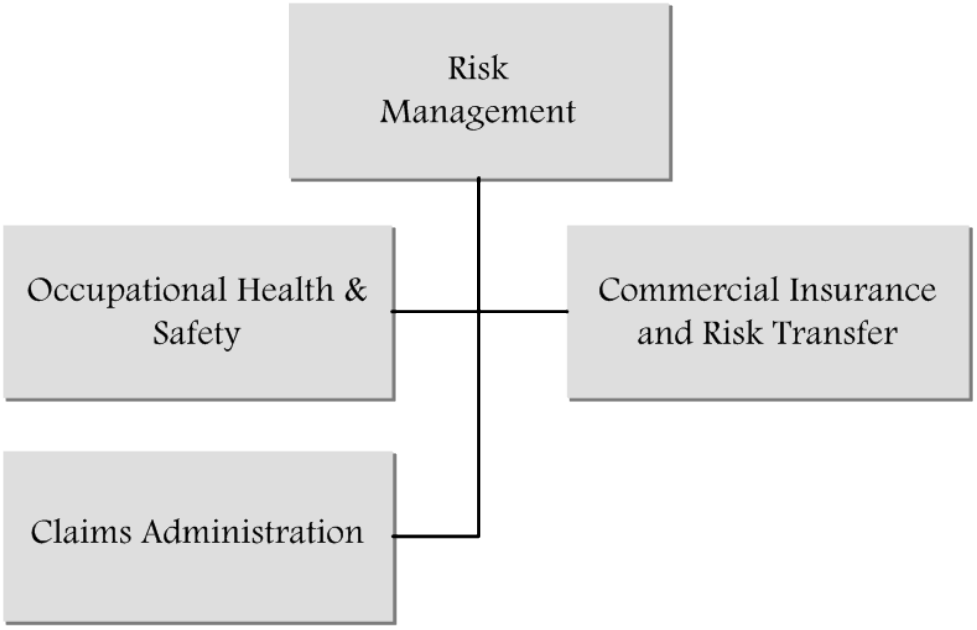
RISK MANAGEMENT



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
Self-Insurance Liability Fund	12	14,714,722
Self-Insurance Workers' Compensation Fund	16	17,086,978
Total Funding	**28**	**$31,801,700**

The total Self-Insurance Liability Fund FY 2022 Adopted Budget is $14,799,274 of which $84,552 is transferred to the Workers' Compensation Fund.

MISSION STATEMENT

TO DELIVER A QUALITY RISK MANAGEMENT PROGRAM THAT FOCUSES ON THE PREVENTION OF INJURIES AND COLLISIONS, THE PROTECTION OF CITY ASSETS, AND THE DEVELOPMENT AND IMPLEMENTATION OF SOUND SAFETY PROGRAMS FOR THE WELFARE OF OUR EMPLOYEES AND RESIDENTS.

PROGRAM INFORMATION

The Risk Management Department is responsible for minimizing financial losses to the City through its commercial insurance acquisition, claims administration and occupational health and safety program.

The Department is organized into three areas: Commercial Insurance and Risk Transfer, Claims Administration and Occupational Health and Safety:

- The Commercial Insurance and Risk Transfer program procures commercial insurance to protect the City's assets and provides to departments recommendations to contractually transfer risk to vendors
- The Claims Administration includes Workers' Compensation and Liability Claims
- Workers' Compensation ensures the compliance with applicable statutes and regulations dealing with employee injuries or illnesses in the course and scope of employment, monitoring the activities of the Third Party Administrator, and monitoring the Modified Work Assignment Program
- Liability investigates and pays third-party claims and handles the subrogation activities for the City
- The Occupational Health and Safety program works to eliminate, reduce or otherwise mitigate the City's exposure to loss resulting from occupational injuries/illnesses, vehicles accidents, third party liability claims, and property loss

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
City's total incident rate	10.42	11.06	11.28	10.98
City's incident rate excluding COVID-19	8.78	8.91	9.57	8.71
Average cost of a workers' compensation claim	$4,911*	$4,800*	$4,896*	$4,749
Percentage of recovery of City damages	63%	83%	82%	82%

SELF-INSURANCE LIABILITY FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	703,433	873,436	836,423	958,183
CONTRACTUAL SERVICES	241,085	261,391	267,391	262,160
COMMODITIES	1,259	2,181	500	2,181
SELF INSURANCE/OTHER	16,015,287	11,236,645	10,403,751	12,820,901
CAPITAL OUTLAY	12,531	1,707	1,707	1,800
TRANSFERS	705,183	754,049	754,049	754,049
TOTAL EXPENDITURES	**$17,678,778**	**$13,129,409**	**$12,263,821**	**$14,799,274**
Authorized Positions	**12**	**12**	**12**	**12**

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Citywide Goal: San Antonio will be a safe and clean community.

Strengthen processes to always ensure safe environments for our employees and the Public

- Decrease total amount of preventable collisions by 50% from FY 2016 actuals 461 (since implementation)
- Increase efficiency of all recording and administrating of accident reports through the use of the Safety Management System (SMS) program
- Increase measures for protecting employees from environmental exposure in the workplace

Empowering City employees and citizens to raise safety awareness, protect assets, prevent accidents, and save money

- Training to incorporate innovative changes for a safer environment
- Promote safety reporting for employees
- Promote safety focus through department engagement

Institute claim reduction strategies year over year to reach drastic improvement

- Reduce workers' compensation (WC) claims by 30% from FY 2021 estimate (1,333 WC Claims) by FY 2024
- Increase collaboration between internal divisions to standardize reporting and locate data trends more efficiently
- Identify and conduct inspections at Top 10 locations to mitigate workers' compensation claims

SELF-INSURANCE WORKERS' COMPENSATION FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	1,435,868	1,410,951	1,405,265	1,556,473
CONTRACTUAL SERVICES	1,643,574	1,872,740	1,920,674	1,875,269
COMMODITIES	17,614	26,848	27,335	26,848
SELF INSURANCE/OTHER	14,270,120	13,685,514	12,181,699	12,777,760
CAPITAL OUTLAY	58,369	0	816	22,336
TRANSFERS	824,290	820,823	824,380	828,292
TOTAL EXPENDITURES	**$18,249,835**	**$17,816,876**	**$16,360,169**	**$17,086,978**
Authorized Positions	**16**	**16**	**16**	**16**

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

SA: READY TO WORK

SA: Ready to Work

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
SA: Ready to Work Fund	11	22,703,476
Total Funding	**11**	**$22,703,476**

MISSION STATEMENT

THE CITY OF SAN ANTONIO WORKFORCE DEVELOPMENT OFFICE WILL ENSURE THAT UNEMPLOYED, UNDEREMPLOYED, OR UNDERSERVED RESIDENTS CAN ACCESS AND COMPLETE TRAINING AND EDUCATION; THAT TRAINING AND EDUCATION ALIGN WITH CURRENT AND ANTICIPATED HIGH-DEMAND, WELL-PAID CAREERS; AND THAT ULTIMATELY, PARTICIPANTS SECURE THOSE HIGH-DEMAND, WELL-PAID CAREERS.

PERFORMANCE MEASURES

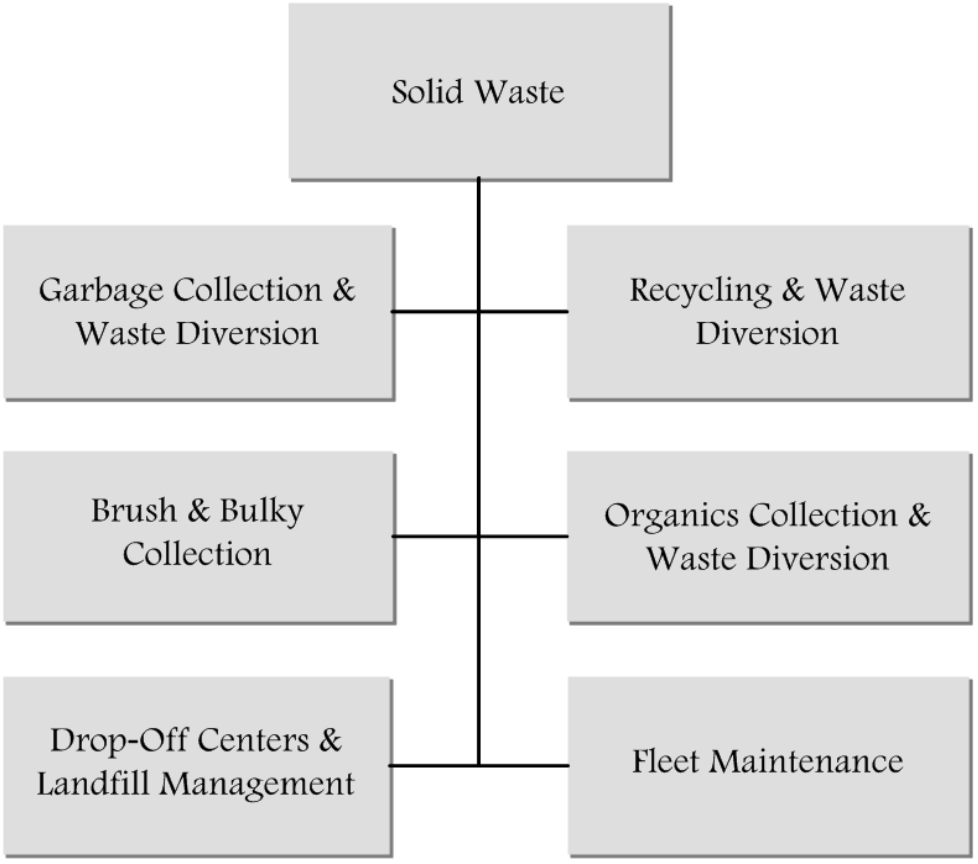
These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
Participants enrolled in SA: Ready to Work Program	N/A	N/A	N/A	5,000
Participants enrolled in Bachelor's or Associate's Degree Program	N/A	N/A	N/A	2,000
Participants enrolled in Certificate Training	N/A	N/A	N/A	3,000

SA: READY TO WORK FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	0	0	0	1,034,836
CONTRACTUAL SERVICES	0	277,400	277,400	21,374,044
COMMODITIES	0	0	0	21,576
SELF INSURANCE/OTHER	0	0	0	105,957
CAPITAL OUTLAY	0	0	0	66,000
TRANSFERS	0	0	0	101,063
TOTAL EXPENDITURES	**$0**	**$277,400**	**$277,400**	**$22,703,476**
Authorized Positions	**0**	**0**	**0**	**11**

SOLID WASTE MANAGEMENT



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
Solid Waste Operating & Maintenance Fund	672	133,201,412
Fleet Services Fund	112	22,856,926
Capital Projects	0	165,000
Total Funding	**784**	**$156,223,338**

The total Solid Waste Management Fund FY 2022 Adopted Budget is $133,366,412, of which $165,000 is transferred to the Capital Budget.

MISSION STATEMENT

THE SOLID WASTE MANAGEMENT DEPARTMENT PROVIDES RELIABLE COLLECTION AND SUSTAINABLE SERVICES TO OUR COMMUNITY, SAFELY AND PROFESSIONALLY, WHILE PROTECTING SAN ANTONIO'S ENVIRONMENT, RESOURCES, AND THE HEALTH OF ITS RESIDENTS THROUGH DEDICATED AND CARING TEAMWORK.

PROGRAM INFORMATION

The Solid Waste Management Department (the "SWMD") serves approximately 363,000 single-family San Antonio households.

The Solid Waste Operating and Maintenance Fund generates a majority of its revenue from: (i) the Solid Waste Fee; and (ii) the Environmental Fee, both of which are placed on a customer's monthly CPS Energy bill. Additional revenues are collected from waste hauler permit fees, brush recycling fees, and the sale of mulch and recyclable materials.

The SWMD is responsible for the collection of municipal solid waste generated by its customers (residents of the City of San Antonio (the "City")). Primary collection services include: weekly curbside collection of residential garbage, recyclables, and organics; semi-annual residential collection of brush and bulky items. Furthermore, the SWMD: (i) administers the City's Household Hazardous Waste (HHW) programs; (ii) monitors and maintains closed City landfills; (iii) operates two brush recycling centers; (iv) operates four bulky waste drop off centers; and (iv) provides dead animal collection.

Supplemental services by request include out of cycle collections, special leaf collections and a walk up service. To support neighborhood clean-up efforts, community organizations can request large containers through the dial-a-trailer program. Quarterly, the SWMD sponsors free landfill days to provide more opportunities for residents to conveniently and safely dispose of their solid waste. Assistance is provided as needed for severe weather clean-up, illegal dumping and recycling at some of San Antonio's larger city-wide special events.

Through an internal service fund, the SWMD provides maintenance and repair of approximately 2,000 heavy equipment trucks and off-road equipment belonging to several City Departments. The goal of the SWMD is to provide timely and pragmatic service maintenance to client Departments to ensure they fulfill their Department Missions.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Citywide Goal: San Antonio will be a safe and clean community.

Optimize waste collection routes to address uneven population growth, increased waste volume, and unbalanced workloads by February 2022

- Design and create a data model to analyze route performance and identify opportunities for improvement

Incorporate climate action strategies and sustainable practices into the business community and the ReWorks SA program by September 2022

- Adding new sustainability criteria to the ReWorks SA Program

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
Recycling Capture Rate (Blue Cart)***	48%	48%	48%	48%
Recycling Capture Rate (Green Cart)***	26%	27%	31%	30%
Customer Visits to All Drop-off Locations***	377,164	337,146	380,473	390,000
Landfill tons per customer**	1.13*	1.08	1.12*	1.12
Recycling Rate***	35%	36%	38%	40%
Recycling, Organic, and Refuse collection misses per 10,000 collection opportunities**	6.90	≤9.00	6.10	≤8.50

*Impacted as a result of COVID-19

**Lower = Better

***Higher = Better

SOLID WASTE OPERATING & MAINTENANCE FUND EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	45,478,715	45,681,471	46,218,728	48,854,005
CONTRACTUAL SERVICES	37,181,115	37,223,359	36,611,264	37,800,289
COMMODITIES	9,495,143	9,702,117	9,052,184	9,958,352
SELF INSURANCE/OTHER	29,293,488	25,382,343	26,602,658	25,160,967
CAPITAL OUTLAY	1,058,963	2,489,353	2,289,353	2,729,989
TRANSFERS	9,044,217	10,776,123	10,776,123	8,862,810
TOTAL EXPENDITURES	**$131,551,641**	**$131,254,766**	**$131,550,310**	**$133,366,412**
Authorized Positions	**624**	**662**	**662**	**672**

PERFORMANCE MEASURES

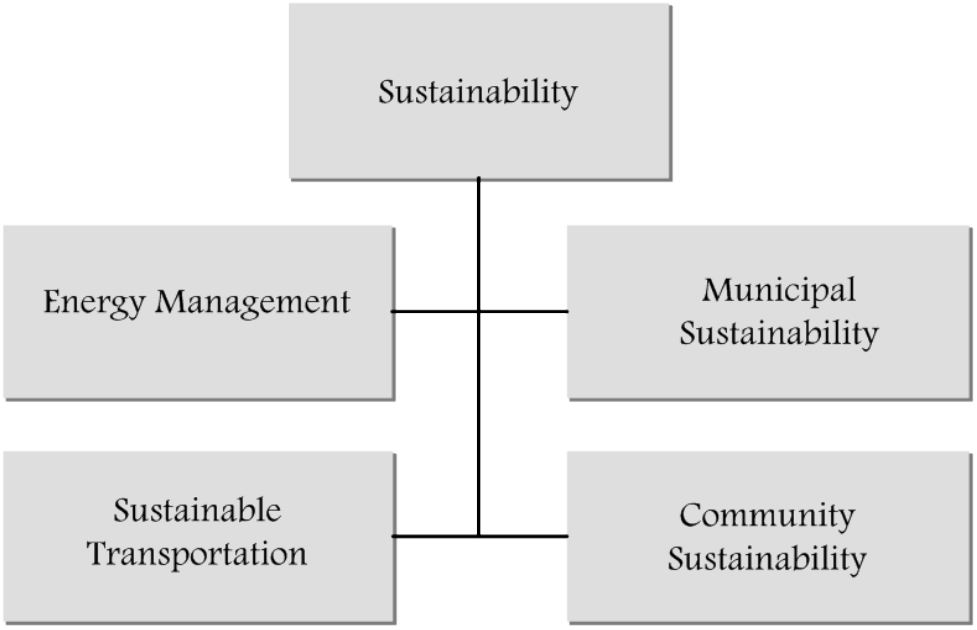
These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
% of fleet available to users during assigned work schedule	90%	90%	89%	90%

FLEET SERVICES FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	7,827,133	7,896,059	7,799,017	8,627,367
CONTRACTUAL SERVICES	3,442,112	3,242,041	3,501,577	3,044,364
COMMODITIES	7,700,225	7,576,054	7,281,798	7,752,062
SELF INSURANCE/OTHER	2,583,359	2,377,952	2,424,300	2,660,010
CAPITAL OUTLAY	168,782	206,585	206,585	87,244
TRANSFERS	902,459	831,645	831,645	685,879
TOTAL EXPENDITURES	**$22,624,070**	**$22,130,336**	**$22,044,922**	**$22,856,926**
Authorized Positions	**106**	**111**	**111**	**112**

OFFICE OF SUSTAINABILITY



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
Solid Waste Operating & Maintenance Fund	5	1,361,408
Energy Efficiency Fund	4	1,391,044
Total Funding	**9**	**$2,752,452**

MISSION STATEMENT

ENHANCING THE ENVIRONMENT, QUALITY OF LIFE, AND ECONOMIC VITALITY THROUGH INNOVATIVE PROGRAMS AND POLICIES FOR ALL RESIDENTS, AS WELL AS FUTURE GENERATIONS.

PROGRAM INFORMATION

As our world rapidly changes, it is essential for local governments to adapt to changing social, economic, and environmental conditions in order to provide resources for current and future generations. Municipal efficiency, rising energy costs, air quality, water and food security, climate change, weather-related disaster preparedness, equity, and mobility options are important issues for the City of San Antonio. Efforts to address these issues not only improve social and environmental well-being, but make business sense as well. The City of San Antonio's Office of Sustainability provides leadership and support to City departments, residents, the business community, and other public and private agencies on sustainability and climate initiatives, and tracks and reports metrics to ensure progress and accountability.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Citywide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

Reduce municipal building energy consumption by 15-20% or more by September 2025

- Evaluate and complete energy efficiency improvements at CoSA buildings and facilities using the Energy Efficiency Fund
- Implement a Zero Net Energy (ZNE) Policy for CoSA buildings
- Depending on resources, bring five low performing CoSA buildings to ZNE and pilot a minimum of two as resilience hubs
- Utilize 100% Renewable Energy for CoSA electricity consumption
- In coordination with BESD, implement an Energy Policy Administrative Directive for CoSA buildings and facilities
- Develop a Building Manager Energy Usage Platform for CoSA building managers to track building energy use
- Initiate annual CoSA benchmarking and disclosure of municipal building energy use

Reduce overall fuel consumption in the CoSA fleet by 10-15% by September 2025

- Implement the Sustainable Fleet Acquisition and Management Policy
- In collaboration with the Building and Maintenance Services Department (BESD) and the Human Resources Department (HR), develop a Training and Awareness Program for drivers to focus on more efficient driving techniques
- In collaboration with HR, support and quantify the carbon reduction benefits of employee telecommuting or alternative work schedules
- In coordination with BESD, evaluate current use and potential expansion of fleet telematics to improve fleet efficiency

Increase the number of departments with identified adaptation and resilience initiatives by 25% by September 2024

- Utilize the Heat Vulnerability Assessment Tool (HVAT) to identify hot zones in San Antonio and work with CoSA departments to identify potential mitigation measures
- Develop and implement a CoSA resilience program

Reduce overall CoSA Greenhouse Gas (GHG) emissions by 20% by September 2025

- Ensure every CoSA department has a departmental climate plan and all staff receive annual climate training
- Integrate SA Climate Ready into the FY 2023 CoSA budget process
- Pilot a CoSA Departmental Carbon Accounting and Budgeting Pilot Program

Implement a minimum of eight SA Climate Ready strategies through the SA Climate Ready Advisory Committees by 2025

- Assist the SA Climate Ready Advisory Committees in developing a multi-year work plan

Citywide Goal: San Antonio will provide the institutional foundation to support the government and promote public trust and awareness.

Increase the number of residents and businesses engaged in SA Climate Ready by 25% by 2024

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

- Launch three-year climate communication, engagement, and education platform

Citywide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.

Reduce private commercial building energy consumption by three to nine percent by 2025

- Initiate Commercial Energy Benchmarking Program for large commercial buildings
- Implement Solar Readiness requirements for new construction

Expand publicly accessible Electric Vehicle (EV) charging stations at City sites by 2025

- Increase access to EV charging across San Antonio

Increase residential and commercial sector vehicle electrification

- Implement EV Readiness requirements for new construction
- Educate and empower residents to adopt clean transportation choices

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
Average score of required climate trainings for all City employees	N/A	N/A	C+	B
% of employees who have completed required climate trainings	N/A	N/A	65%	90%

SOLID WASTE OPERATING & MAINTENANCE FUND EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	563,349	617,715	606,273	648,316
CONTRACTUAL SERVICES	301,952	488,383	505,842	535,422
COMMODITIES	3,956	26,497	11,949	26,497
SELF INSURANCE/OTHER	54,414	52,621	52,871	89,170
CAPITAL OUTLAY	9,271	0	-8,315	3,560
TRANSFERS	0	14,287	14,287	58,443
TOTAL EXPENDITURES	**$932,942**	**$1,199,503**	**$1,182,907**	**$1,361,408**
Authorized Positions	**5**	**5**	**5**	**5**

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

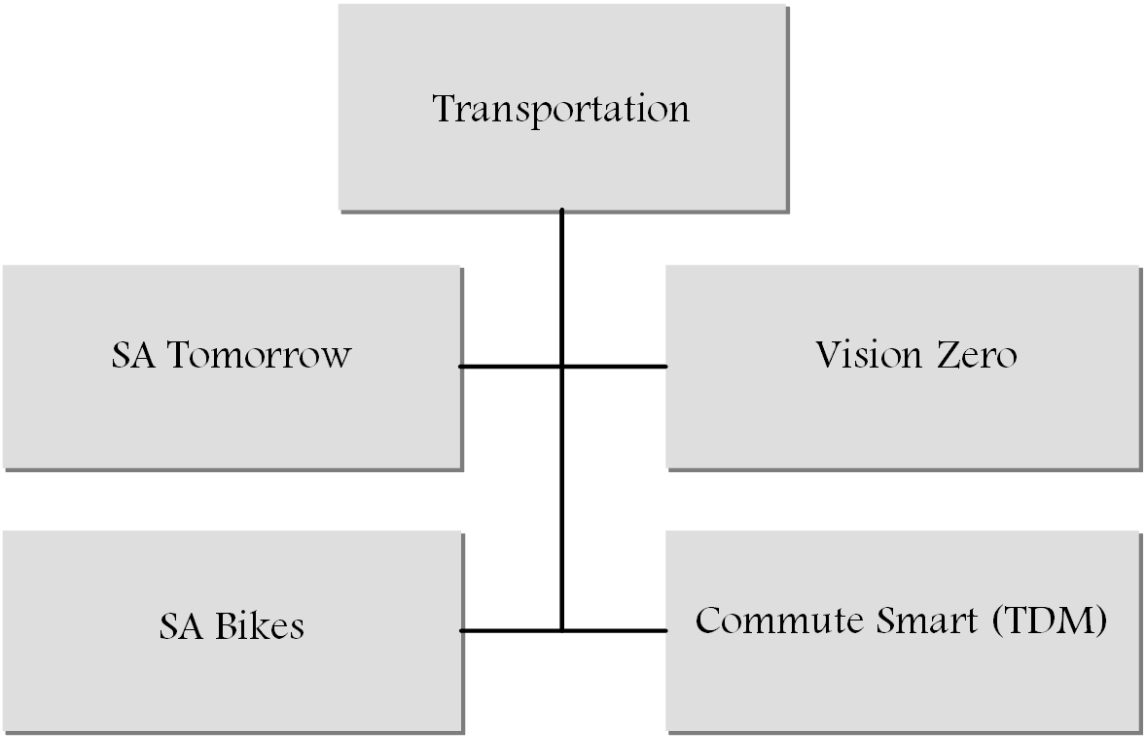
Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
Avoided utility costs associated with new municipal facility retrofit projects completed	$50,542*	$127,000	$113,845*	$44,400

*Impacted as a result of COVID-19

ENERGY EFFICIENCY FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	381,235	392,370	407,482	414,505
CONTRACTUAL SERVICES	905,728	954,667	937,174	950,917
COMMODITIES	51	300	300	300
SELF INSURANCE/OTHER	16,310	20,542	20,542	25,322
TRANSFERS	76,071	0	0	0
TOTAL EXPENDITURES	**$1,379,395**	**$1,367,879**	**$1,365,498**	**$1,391,044**
Authorized Positions	**4**	**4**	**4**	**4**

TRANSPORTATION



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	7	1,150,070
Advanced Transportation District Fund	6	763,707
Capital Management Services Fund	2	187,383
Parking Operating & Maintenance Fund	0	819,893
Capital Projects	0	6,550,000
Grants	0	1,091,459
Total Funding	**15**	**$10,562,512**

The total Transportation General Fund FY 2022 Adopted Budget is $7,350,070, of which $1,000,000 is dedicated for Vision Zero and $5,200,000 is dedicated to addressing 26 mid-block crossing across 8 corridors across the City. The total Transportation Advanced Transportation (ATD) FY 2022 Adopted Budget is $4,463,707, of which $1,000,000 is dedicated for bike facilities, and $2,700,000 is dedicated to update the City's Bike Master Plan. Total Capital Projects includes $6,550,000 in Operating Projects for a total of $6,550,000.

MISSION STATEMENT

TO CREATE A SAFE, EQUITABLE, AND MULTIMODEL TRANSPORTATION SYSTEM FOR ALL PEOPLE IN SAN ANTONIO.

PROGRAM INFORMATION

This Department oversees and directs transportation planning for the City of San Antonio.

- Strategic transportation planning in the areas of corridor studies, the major thoroughfare, etc.
- Multimodal Transportation by providing safety education and accessible infrastructure with Vision Zero, Bike Facilities and Sidewalk Program support
- Transportation Demand Management with policy development, commute solutions and alternative transportation incentives.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Citywide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

Support the development of SA Tomorrow Regional Activity Center and Strategic Area Plans through multi-modal and corridor transportation plans

- Coordinate with the Planning Department on the SA Tomorrow Program
- Manage and coordinate with City and regional partners on multi-modal and corridor plans

Citywide Goal: San Antonio will be a safe and clean community.

Develop a safe and connected network of bicycle infrastructure

- Update the City's Bicycle Master Plan (BMP)
- Survey San Antonio's about their bicycle needs
- Promote bicycle safety and education programs

Eliminate and reduce traffic fatalities and severe injuries

- Conduct Vision Zero Crash Assessments
- Promote mobility safety and education programs
- Construct and/or design Vision Zero roadway improvements

Citywide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.

Increase opportunities for access to information and programs on alternative transportation, transit, and other commuting options

- Promote the use of carpools and vanpools in the City/Region
- Coordinate with VIA on transit plans and service delivery

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
Restriping/relabeling and maintenance of miles of bicycle infrastructure annually			9.3	9.0
Number of bicycle outreach events hosted/co-hosted annually			10	12
New miles of bicycle infrastructure added annually			3	.50
Number of Vision Zero outreach/education events			35	21**
Number of pedestrian fatalities*			57	0
Number of severe pedestrian injuries*			91	0
Number of bicycle fatalities*			1	0
Number of severe bicyle injuries*			12	0

*These metrics are subject to change.

**Decline in events is due to increased focus on construction, and use of video press room outreach.

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	0	658,057	645,052	867,236
CONTRACTUAL SERVICES	0	251,725	252,120	235,627
COMMODITIES	0	1,215	1,215	3,615
SELF INSURANCE/OTHER	0	0	0	13,592
TRANSFERS - OPERATING	0	30,000	30,000	30,000
TRANSFERS - CAPITAL PROJECTS	0	1,000,000	1,000,000	6,200,000
TOTAL EXPENDITURES	**$0**	**$1,940,997**	**$1,928,387**	**$7,350,070**
Authorized Positions	**0**	**6**	**6**	**7**

ADVANCED TRANSPORTATION DISTRICT FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	0	294,112	295,586	454,696
CONTRACTUAL SERVICES	0	276,250	276,050	283,056
COMMODITIES	0	1,591	150	4,466
SELF INSURANCE/OTHER	0	0	28	14,789
CAPITAL OUTLAY	0	0	0	6,700
TRANSFERS - CAPITAL PROJECTS	0	1,000,000	1,000,000	3,700,000
TOTAL EXPENDITURES	**$0**	**$1,571,953**	**$1,571,814**	**$4,463,707**
Authorized Positions	**0**	**4**	**4**	**6**

CAPITAL MANAGEMENT SERVICES FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	0	165,022	166,423	173,969
CONTRACTUAL SERVICES	0	0	383	8,883
SELF INSURANCE/OTHER	0	0	0	4,531
TOTAL EXPENDITURES	**$0**	**$165,022**	**$166,806**	**$187,383**
Authorized Positions	**0**	**2**	**2**	**2**

PARKING OPERATING & MAINTENANCE FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	0	0	0	0
CONTRACTUAL SERVICES	0	0	0	350,000
COMMODITIES	0	0	0	685
SELF INSURANCE/OTHER	0	4,933	4,933	2,541
TRANSFERS	0	516,667	516,667	466,667
TOTAL EXPENDITURES	**$0**	**$521,600**	**$521,600**	**$819,893**
Authorized Positions	**0**	**1**	**1**	**0**

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2022	CITY MATCH
Alamo Area Metropolitan Planning Organization (AAMPO) - Corridor Mobility Planning	683,459	0	0	683,459	170,865
Congestion Mitigation and Air Quality - Clean Air Educational	108,000	0	0	108,000	27,000
TxDOT - Transportation Demand Management Program	300,000	0	0	300,000	75,000
TOTAL	**$1,091,459**	**$0**	**$0**	**$1,091,459**	**$272,865**

GRANT NAME: *Alamo Area Metropolitan Planning Organization (AAMPO) - Corridor Mobility Planning*

PROGRAM INFORMATION

The City of San Antonio is the grantee for the TxDOT Grant. The Mulimodal Planning Study for Culebra Road Project was selected for funding through the Alamo Area Metropolitan Planning Organization (AAMPO) Transportation Improvement Program (TIP)

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$683,459	$683,459
CITY - Cash Match	$0	$170,865	$170,865
TOTAL FUNDING	**$0**	**$854,324**	**$854,324**
EXPENDITURES			
Transfer	$0	$854,324	$854,324
TOTAL EXPENDITURES	**$0**	**$854,324**	**$854,324**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *Congestion Mitigation and Air Quality - Clean Air Educational*

PROGRAM INFORMATION

The City of San Antonio is the grantee for the TxDOT Grant. The Congestion Mitigation and Air Quality Improvement (CMAQ) Clean Air Educational Outreach Program was selected for funding through the Alamo Area Metropolitan Planning Organization (AAMPO) Transportation Improvement Program (TIP)

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$0	$108,000
CITY - Cash Match	$0	$0	$27,000
TOTAL FUNDING	**$0**	**$0**	**$135,000**
EXPENDITURES			
Transfer	$0	$0	$135,000
TOTAL EXPENDITURES	**$0**	**$0**	**$135,000**
Authorized Positions	**0**	**0**	**0**

GRANT NAME: *TxDOT - Transportation Demand Management Program*

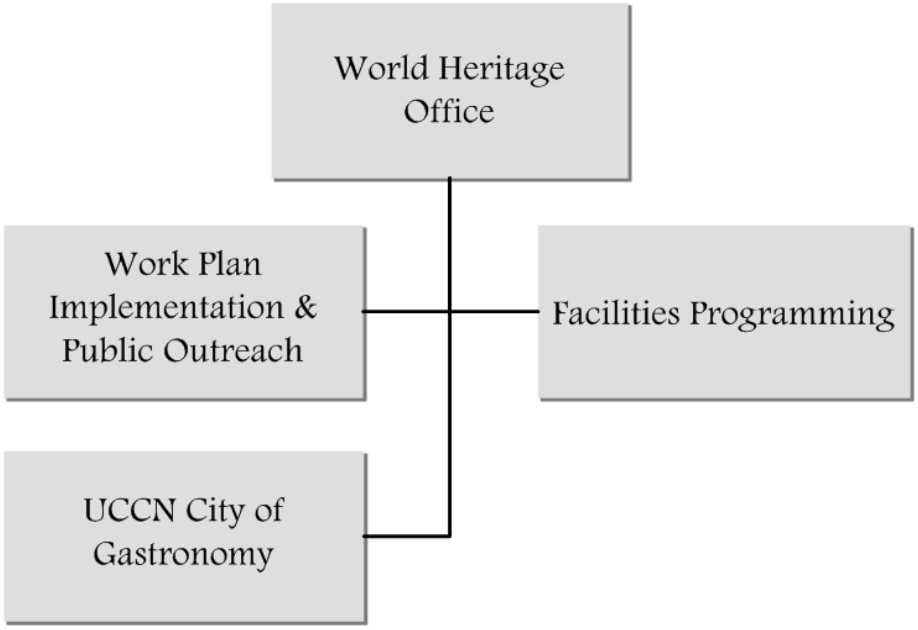
PROGRAM INFORMATION

The City of San Antonio is the grantee for the TxDOT Grant. The Transportation Demand Management Program was selected for funding through the Alamo Area Metropolitan Planning Organization Transportation Improvement Program (TIP)

	Actual FY 2020	Estimate FY 2021	Adopted FY 2022
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$0	$300,000
CITY - Cash Match	$0	$0	$75,000
TOTAL FUNDING	**$0**	**$0**	**$375,000**
EXPENDITURES			
Transfer	$0	$0	$375,000
TOTAL EXPENDITURES	**$0**	**$0**	**$375,000**
Authorized Positions	**0**	**0**	**0**

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

WORLD HERITAGE



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	8	1,512,133
Total Funding	**8**	**$1,512,133**

MISSION STATEMENT

THE WORLD HERITAGE OFFICE PROMOTES THE UNESCO WORLD HERITAGE AND CREATIVE CITIES DESIGNATIONS BY MAXIMIZING THE ECONOMIC IMPACT AND ENHANCING THE EXPERIENCE FOR VISITORS AND RESIDENTS THROUGH THE IMPLEMENTATION OF THEIR RESPECTIVE WORK PLANS AND RELATED PROJECTS, AS WELL AS MANAGES MISSION MARQUEE PLAZA AND SPANISH GOVERNOR'S PALACE.

PROGRAM INFORMATION

The World Heritage Office implements the work plan that was created in response to the designation of the five San Antonio Missions as world heritage sites. The work plan specifically identifies tasks and deliverables necessary to maximize the benefits of the designation. It addresses infrastructure, transportation, wayfinding, beautification, marketing, small business development and land use. Additionally, the Office is responsible for coordinating and implementing the Strategic Work plan for the UNESCO Creative Cities Network Gastronomy designation.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Citywide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.

Increase community awareness of our Creative City of Gastronomy designation by 10%

- Develop and implement an outreach plan based up 2021 strategic work plan

Build resiliency and sustainable partnerships in San Antonio's food system through San Antonio's Creative City of Gastronomy designation

- Continue collaborative effort with San Antonio Metro Health Department (SAMHD), Sustainability, Planning, Pre-K, Solid Waste, Neighborhood and Housing Services Department (NHSD), Gardopia, and Food Policy Council partnerships as a result of the United Nations Local Food System Summit

Citywide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

Maximize the economic impact of the United Nations Educational, Scientific, and Cultural Organization (UNESCO) World Heritage site designation by promoting and enhancing the experience for visitors/residents through implementation of the World Heritage Work Plan

- Continue implementation of the infrastructure portion of the work plan
- Continue to implement the Economic Development portion of the World Heritage work plan by implementing the Opportunity Zone recommendations for area motels

Citywide Goal: San Antonio will be a city that maximizes its residents' well-being and human potential while capitalizing on its cultural diversity.

Increase visitation to Spanish Governor's Palace

- Promote Spanish Governor's Palace educational events and programming
- Continue facility maintenance plans, including weatherization

Regain audience reach for Mission Marquee Plaza free events and programming

- Promote Mission Marquee's free programming and events
- Continue facility maintenance plans, including weatherization

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2020 Actuals	FY 2021 Target	FY 2021 Result	FY 2022 Target
Number of public outreach events	9	9	9	9
Number of unique visitors to the World Heritage Visitor Website	16,639	15,000	16,000	16,500
Number of attendees at cultural and community events sponsored at Mission Marquee Plaza	36,058*	51,000	22,115*	30,400

*Impacted as a result of COVID-19

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2020	Budget FY 2021	Estimated FY 2021	Adopted FY 2022
PERSONNEL SERVICES	632,860	739,590	714,364	783,592
CONTRACTUAL SERVICES	618,067	516,403	444,725	576,423
COMMODITIES	12,283	56,254	58,428	61,234
SELF INSURANCE/OTHER	98,722	80,610	91,537	80,532
CAPITAL OUTLAY	12,727	3,328	1,664	10,352
TOTAL EXPENDITURES	**$1,374,659**	**$1,396,185**	**$1,310,718**	**$1,512,133**
Authorized Positions	**5**	**8**	**8**	**8**

CITY OF SAN ANTONIO
TEXAS
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Non-Departmental Highlights

FY 2022 ADOPTED GENERAL FUND
NON-DEPARTMENTAL/NON-OPERATING HIGHLIGHTS

General Fund Contingency Reserve **$1,000,000**

This provides funds to establish a contingency reserve to be utilized for unfunded needs that arise during the year. Use of these contingencies is subject to City Council vote through an adopted ordinance.

Professional Fees & Services **$963,422**

This includes funds for professional studies and outside counsel, City Property Tax Collection, and outreach for annexation areas.

Sales Tax Collection Expense **$6,731,137**

This allocates funding for the estimated administrative fee charged by the State Comptroller for collection of the local sales tax. The amount charged is two percent of the revenue collected.

Lease of Office **$579,769**

This includes the annual space rental of several General Fund departments, including Department of Human Services.

Association Dues **$556,463**

This amount provides for the annual membership dues for associations to include the Alamo Area Council of Governments, Texas Municipal League, National League of Cities, U.S. Conference of Mayors, National Forum for Black Public Administrators, and the Downtown Improvement District.

Bexar Appraisal District **$3,000,095**

This budget is the estimated city share of the Bexar Appraisal District annual budget for FY 2022. The cost for a participating entity is based on its pro-rata share of the most recent prior year actual overall tax levy.

Maintenance and Operations of Carver Center **$1,246,343**

This budget represents the General Fund portion of the operations and maintenance of the Carver Center.

CITY OF SAN ANTONIO
TEXAS
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Transfers

FY 2022 ADOPTED GENERAL FUND
TRANSFERS TO OTHER FUNDS HIGHLIGHTS

Facility Services Fund **$361,612**

This transfer provides for maintenance of downtown facilities managed by the Building and Equipment Services Department.

Payment for Public Safety Answering Point **$1,774,138**

This transfer provides funding for the Public Safety Answering Point at Brooks City-Base, which opened in FY 2012 and houses fire and police emergency call taking and dispatch services.

Office of Sustainability Memberships **$101,500**

This transfer provides funding for citywide sustainability memberships including Build SA Green, ICLEI Local Governments for Sustainability, and the Urban Sustainability Directors Network (USDN).

Office of Sustainability **$88,458**

This transfer provides funding for a Special Projects Manager which will assist in developing a Climate Action and Adaptation Plan.

Development Services Fund **$169,846**

This transfer provides funding for two positions that are responsible for city initiated Large Area Rezoning Zones (LARZ).

CITY OF SAN ANTONIO
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Itemization of Certain Expenditures

ITEMIZATION OF CERTAIN EXPENDITURES

The expenditures itemized below are included in and are a part of this Budget in accordance with the provisions of Texas Local Government Code §140.0045, as amended by House Bill 1495 in the 86th Legislative Session.

For FY 2021, the best available estimate of total City expenditures for notices required by law to be published by the City in a newspaper is $330,398. For FY 2022, $352,466 is adopted to be expended for notices required by law to be published by the City in a newspaper. These expenditures are itemized as follows:

	Estimated FY 2021	Adopted FY 2022
Newspaper publication of legally required notices	$ 330,398	$ 352,466

The expenditures set out above are included in the budget of each affected Department in the succeeding pages of this Budget.

For FY 2021, the best available estimate of City expenditures for directly or indirectly influencing or attempting to influence the outcome of state legislation or state administrative action is $512,496. For FY 2022, $249,496 is adopted to be expended to directly or indirectly influence or attempt to influence the outcome of state legislation or state administrative action. These expenditures are itemized as follows:

	Estimated FY 2021	Adopted FY 2022
Expenditures to directly or indirectly influence the outcome of state legislation or administrative action	$ 512,496	$ 249,496

The expenditures set out above are included in the budget of the Government and Public Affairs Department in the succeeding pages of this Budget.

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Outside Agency Contracts

OUTSIDE AGENCY CONTRACTS AND MEMBERSHIPS HIGHLIGHTS
FY 2022 ADOPTED BUDGET

Outside Agency Contracts

The FY 2022 Adopted Budget includes funding for several outside agencies. For each of the following agencies, a performance-based contract will be established and executed for FY 2022 in the amounts indicated:

- **Avenida Guadalupe Association**
  General Fund FY 2022 Budget: $142,000

  The Avenida Guadalupe Association (AGA) focuses on revitalizing the physical, cultural, and economic conditions of the neighborhoods in the historic Westside of San Antonio. AGA works to encourage economic and housing development efforts to support urban renewal. AGA will be reimbursed for operating expenses related to maintenance of a city facility as well as the promotion and celebration of Hispanic culture to generate and maintain vitality and development in the neighborhood.

- **BioMed SA**
  General Fund FY 2022 Budget: $100,000

  BioMed SA's general purpose is to facilitate the healthcare and bioscience industry's growth in the region and to heighten awareness in the industry of the unique assets present within San Antonio. The Healthcare and Biosciences Industry is a significant driver in the local economy with one in every seven San Antonio employees working in the industry. BioMed's mission is to further accelerate the growth of the sector as well as enhance San Antonio's reputation as a city of science and health.

- **Cesar E. Chavez Legacy and Education Foundation**
  General Fund FY 2022 Budget: $100,000

  Cesar E. Chavez Legacy & Education Foundation's mission is to preserve the life and legacy of Cesar Chavez through initiatives such as an annual march, providing college scholarships to our youth, or giving back to families through our annual Thanksgiving and Christmas in the Barrio events in the inner-city Westside of San Antonio.

- **Cybersecurity San Antonio**
  Economic Development Incentive Fund FY 2022 Budget: $50,000

  Cybersecurity San Antonio is an industry-driven program that will accelerate the growth and national reputation of San Antonio's cybersecurity sector by fostering a collaborative environment for innovation, job-producing investments, and public-private partnerships. San Antonio is nationally recognized as the nation's second largest epicenter for defense-related cybersecurity missions.

- **Diez y Seis de Septiembre Commission**
  General Fund FY 2022 Budget: $50,000

  The City of San Antonio Diez y Seis de Septiembre Commission was established in 1994. Through its vision and leadership, the commission hosts cultural events, children and senior citizen programs, and educational endeavors that take place throughout the city as part of the official annual commemoration in San Antonio. Each event is created to promote an understanding of the historical significance of Mexico's Day of Independence.

OUTSIDE AGENCY CONTRACTS AND MEMBERSHIPS HIGHLIGHTS
FY 2022 ADOPTED BUDGET

Outside Agency Contracts

- **DreamVoice, LLC.**
  General Fund FY 2022 Budget: $100,000

  The DreamVoice Team, a collection of community advocates from all walks of life, consists of dedicated writers, entrepreneurs, artists, authors, and designers. Their singular commitment is to promote an environment in which issues facing our global community are addressed in a civic and civil manner, while empowering those who seek the understanding and education required for peaceful coexistence. DreamVoice produces the annual DreamWeek event which is a modern-day expression of the MLK vision: to lay the foundations of tolerance, equality, and diversity by creating dialogue across cultures and communities.

- **Local Initiatives Support Corporation**
  General Fund FY 2022 Budget: $250,000

  Local Initiatives Support Corporation (LISC) is one of the country's largest social enterprises supporting projects and programs to revitalize communities and bring greater economic opportunity to residents. LISC invests in affordable housing, high-quality schools, safer streets, growing businesses, and programs that connect people with financial opportunity by providing the capital, strategy, and know-how to local partners.

- **LiftFund**
  General Fund FY 2022 Budget: $250,000
  Economic Development Incentive Fund FY 2022 Budget: $160,000

  LiftFund is a non-profit financial Institution that partnered with the City of San Antonio to provide 0% interest loans to small business owners with limited access to capital to help sustain startups and established businesses in San Antonio. Separately, LiftFund also partnered with the City of San Antonio to manage Launch SA, an accessible entrepreneurial resource center that helps identify existing business resource partners and provides programming to spur the creation of small businesses and enhance their sustainability.

- **Maestro Leadership Foundation**
  General Fund FY 2022 Budget: $25,000

  The Maestro Entrepreneur Center supports services and programs offered through Launch SA, such as the Break Fast & Launch Program. Participants receive access to the Maestro Business Accelerator Program, a small business incubator located in a federally designated Historically Underutilized Business (HUB) Zone in the heart of the City of San Antonio.

- **Martin Luther King Jr. Commission**
  General Fund FY 2022 Budget: $100,000

  The San Antonio Dr. Martin Luther King, Jr. Commission organizes the annual MLK March and leads the community effort of various events paying tribute to Dr. King. The wide variety of educational, inspirational, and celebratory events take place at locations across the city.

OUTSIDE AGENCY CONTRACTS AND MEMBERSHIPS HIGHLIGHTS
FY 2022 ADOPTED BUDGET

Outside Agency Contracts

- **San Antonio Book Festival**
  General Fund FY 2022 Budget: $150,000
  Hotel Occupancy Tax Fund FY 2022 Budget: $50,035

  Funding will support the annual Book Festival. This program promotes literature and literacy and offers booklovers of every age up-close encounter with their favorite national, regional, and local authors at presentations, panel discussions, and signings. The 2019 Festival brought 101 authors to San Antonio, was attended by 18,000 people of all ages, and generated more than $1,300,000 of economic impact for the greater San Antonio economy.

- **San Antonio Botanical Garden Society**
  General Fund FY 2022 Budget: $1,200,000

  The San Antonio Botanical Garden Society is a non-profit organization that operates the San Antonio Botanical Garden and its exhibits. The organization's mission is to inspire people to connect with the plant world and understand the importance of plants in our lives. Engaging cultural activities, practical community classes, inspiring children's camps, dynamic school programs, critical endangered plant research efforts, and diverse and spectacular plant collections educate visitors to the many roles that plants play in our lives.

- **San Antonio Economic Development Corporation**
  General Fund FY 2022 Budget: $200,000

  The San Antonio Economic Development Corporation (SAEDC) is a City Council approved corporation authorized to invest in economic development projects, to receive a return on such investment, and distribute any compensation back to the city.

- **San Antonio Economic Development Foundation**
  General Fund FY 2022 Budget: $335,000
  Economic Development Incentive Fund FY 2022 Budget: $500,000

  The San Antonio Economic Development Foundation (SAEDF) professional service contract seeks to execute a coordinated and robust business recruitment, retention, and expansion program as well as marketing, workforce, and international business development.

- **San Antonio for Growth on the Eastside**
  General Fund FY 2022 Budget: $372,668
  Economic Development Incentive Fund FY 2022 Budget: $100,000

  San Antonio for Growth on the Eastside (SAGE) is a non-profit organization serving as an economic development resource for current business owners and potential businesses moving into the community. This funding will be used to continue to promote, renew, and empower the economic and cultural vitality of San Antonio's Eastside.

OUTSIDE AGENCY CONTRACTS AND MEMBERSHIPS HIGHLIGHTS
FY 2022 ADOPTED BUDGET

Outside Agency Contracts

- **San Antonio Parks Foundation**
  General Fund FY 2022 Budget: $100,000

  The San Antonio Parks Foundation's mission is to support and enhance parks in San Antonio and Bexar County to improve the quality of life for the whole community. The foundation promotes and activates conservation efforts, acquires land for dedicated park space and natural areas through the donation or purchase of land, and produces large free events that reach 300,000+ community members annually.

- **San Antonio Zoological Society**
  Hotel Occupancy Tax 7% Fund FY 2022 Budget: $306,597

  The San Antonio Zoological Society is the nonprofit organization that operates the San Antonio Zoo and its exhibits. It is the mission of the San Antonio Zoological Society to foster appreciation and concern for all living things. The contract provides funding for marketing and public affairs, as well as membership expenses.

- **Southside First Economic Development Council**
  General Fund FY 2022 Budget: $100,000

  Southside First Economic Development Council is an initiative launched by the South San Antonio Chamber of Commerce Foundation to be the voice of economic prosperity, community bridging, and responsible development for the Southside. Funding will focus on data gathering to drive opportunity zone investments, small business development, and capacity building initiatives.

- **South Alamo Regional Alliance for the Homeless (SARAH)**
  General Fund FY 2022 Budget: $325,000
  SARAH is designated by the federal department of Housing and Urban Development (HUD) as the Continuum of Care (CoC) Lead Agency for San Antonio and Bexar County. The CoC program is designed to promote community-wide commitment to the goal of ending homelessness, provide funding for efforts by nonprofit, state, and local governments to quickly rehouse homeless individuals and families while minimizing the trauma and dislocation caused to homeless individuals, families, and communities.

- **University of the Incarnate Word**
  General Fund FY 2022 Budget: $100,000

  The City partners with the University of the Incarnate Word's School of Osteopathic Medicine to administer the Healthy Corner Store program. The program began as a pilot program in Council District 3 and beginning in FY 2022 will be expanded to include Council Districts 1, 2, 4, and 7. The initiative continues the efforts to improve health outcomes by increasing access to healthy foods in spaces with low food access.

- **VIA Metropolitan Transit**
  General Fund FY 2022 Budget: $10,000,000

  VIA Metropolitan Transit is the mass transit agency serving San Antonio, Texas and its surrounding municipalities. It began operations in 1978 as a successor to the San Antonio Transit System after Bexar County voters approved a one-half cent sales tax to fund the service. As a supplement to Sales Tax Revenue, this funding provides for annual operating costs related to frequency improvements on certain bus routes as well as travel time and capacity improvements along certain major corridors.

OUTSIDE AGENCY CONTRACTS AND MEMBERSHIPS HIGHLIGHTS
FY 2022 ADOPTED BUDGET

Outside Agency Contracts

- **Westside Development Corporation**
  General Fund FY 2022 Budget: $258,668
  Economic Development Incentive Fund: $100,000

  Funding will support the Westside Development Corporation, which focuses on economic development and redevelopment in the Westside of San Antonio.

- **Young Men's Christian Association ("YMCA") of Greater San Antonio**
  General Fund FY 2022 Budget: $95,000

  The City partners with the YMCA of Greater San Antonio in the production of Síclovía outdoor events. Síclovía began out of a need for wellness education and opportunities. Opening the streets for cycling, running, walking, music, art, and more. In FY 2022 the city and YMCA will partner to redevelop the program to focus on smaller and more neighborhood-based events.

- **Language Access Services - American Sign Language (ASL) and Spanish Translation**
  General Fund FY 2022 Budget: $341,200
  The City of San Antonio is committed to engaging all residents and breaking down communications barriers to ensure participation in city government, city-related business, and receipt of city emergency information. This service includes on site and virtual ASL interpreter, and Spanish translation services.

- **SA2020**
  General Fund FY 2022 Budget: $150,000
  This provides funding for SA2020 to continue its mission of strengthening the City in eleven key vision areas. The funding will support data collection and analysis to track City progress towards SA2020 goals as well as provide SA2020 partner support by connecting partners with volunteers and assisting partners with program design and evaluation.

- **Mexican American Civil Rights Institute**
  General Fund FY 2022 Budget: $150,000
  HOT Fund FY 2022 Budget: $100,000
  Rooted in and inspired by San Antonio's legacy, the Mexican American Civil Rights Institute (MACRI) is the premier national organization dedicated to chronicling and advancing the Mexican American community's civil rights efforts in the U.S.

OUTSIDE AGENCY CONTRACTS & MEMBERSHIPS HIGHLIGHTS
FY 2022 ADOPTED BUDGET

Memberships and Dues

The FY 2022 Adopted Budget provides funding for the following annual membership fees or dues to the following agencies in the amounts indicated below:

- **Airports Council International**
  Airport Operating Fund FY 2022 Budget: $80,000

  Airports Council International (ACI) is the global trade representative of the world's airports. ACI represents airports' interests with governments and international organizations like the International Civil Aviation Organization. ACI develops standards, policies and recommends practices for airports in the areas of safety, security, and environmental initiatives. ACI also offers its members information and training opportunities, a customer service benchmarking program, detailed statistical analyses and practical publications.

- **Alamo Area Council of Governments**
  General Fund FY 2022 Budget: $104,476

  The Alamo Area Council of Governments' (AACOG) general purpose is to plan for the unified, far-reaching development of the region, eliminate duplication of services, and promote economy and efficiency through coordination. AACOG organizes cooperative projects among local governments and is heavily involved in regional planning for the San Antonio area. AACOG also provides services and technical assistance to member governments in economic development, grant applications, planning, management, and other areas.

- **Government Alliance on Race and Equity**
  General Fund FY 2022 Budget: $12,500

  Government Alliance on Race and Equity (GARE) is a national network of government working to achieve racial equity and advance opportunities for all. Across the country, governmental jurisdictions are making a commitment to achieving racial equity, focusing on the power and influence of their own institutions, and working in partnership with others. The Alliance provides a multi-layered approach for maximum impact by supporting a cohort of jurisdictions that are at the forefront of work to achieve racial equity, developing a "pathway for entry" into racial equity work, and supporting and building local and regional collaborations that are broadly inclusive and focused on achieving racial equity. GARE offers its members information on best practices, tools, and resources to help build and sustain current efforts and build a national movement for racial equity.

- **ICLEI – Local Governments for Sustainability**
  Solid Waste Operating & Maintenance Fund FY 2022 Budget: $5,750

  ICLEI is a global network of more than 1,750 local and regional governments committed to sustainable urban development. Active in 100+ countries, the organization influences sustainability policy and drives local action for low emission, nature-based, equitable, resilient, and circular development. ICLEI makes sustainability an integral part of urban development and creates systemic change in urban areas through practical, integrated solution. The organization helps cities, towns and regions anticipate and respond to complex challenges, from rapid urbanization and climate change to ecosystem degradation and inequity. Local and regional governments in the network confront these challenges by incorporating sustainability into day-to-day operations and policy.

OUTSIDE AGENCY CONTRACTS & MEMBERSHIPS HIGHLIGHTS
FY 2022 ADOPTED BUDGET

Memberships and Dues

- **National Association of City Transportation Officials**
  General Fund FY 2022 Budget: $25,000

  Founded in 1996, the National Association of City Transportation Officials (NACTO) is an association of 62 major North American cities and 10 transit agencies formed to exchange transportation ideas, insights, and practices and cooperatively approach national transportation issues. NACTO's mission is to build cities as places for people, with safe, sustainable, accessible, and equitable transportation choices that support a strong economy and vibrant quality of life.

- **National Forum for Black Public Administrators**
  General Fund FY 2022 Budget: $15,000

  The National Forum for Black Public Administrators is committed to strengthening the position of Blacks within the field of public administration; to increase the number of Blacks appointed to executive positions in public service organizations; and, to groom and prepare younger, aspiring administrators for senior public management posts in the years ahead.

- **National League of Cities**
  General Fund FY 2022 Budget: $35,000

  The National League of Cities (NLC) serves as a resource to advocate for the more than 19,000 cities, villages, and towns it represents. NLC advocates for cities in Washington, D.C. through full-time lobbying, provides programs and services to local leaders, and provides a network for informing leaders of critical issues and communicating with other cities.

- **San Antonio Metropolitan Partnership for Energy (Build San Antonio Green)**
  Solid Waste Operating & Maintenance Fund FY 2022 Budget: $85,000

  The San Antonio Metropolitan Partnership for Energy coordinates with the City of San Antonio, Bexar County, CPS Energy, San Antonio Water System, VIA Metropolitan Transit, Alamo Area Council of Governments, and the Bexar County Council of Cities to develop and implement energy and emission reduction policies for air quality improvement, water conservation, energy efficiency and renewable energy. In 2015, Build San Antonio Green and Solar San Antonio merged to form one organization. The consolidated organization will continue to provide technical workshops on energy efficiency, conservation, renewable energy, and green building, promote the Build San Antonio Green program by certifying green-built homes in San Antonio while continuously transforming San Antonio into a leader in renewable energy through actively encouraging the widespread use of solar and other renewable, sustainable energy sources.

- **San Antonio Mobility Coalition**
  General Fund FY 2022 Budget: $63,000

  The San Antonio Mobility Coalition (SAMCo) was created in 2001 to bring focus to the community's short and long-range transportation funding needs. The group identifies and advocates funding for multi-modal transportation solutions (highway, arterial, transit, freight rail, commuter rail, bicycle, and pedestrian improvements) for the San Antonio metropolitan area. SAMCo identifies and coordinates infrastructure improvements in the area in partnership with the appropriate government and business entities. Once projects are identified, SAMCo coordinates member cities and groups to utilize all available resources toward leveraging additional local, state and federal transportation funds.

OUTSIDE AGENCY CONTRACTS & MEMBERSHIPS HIGHLIGHTS
FY 2022 ADOPTED BUDGET

Memberships and Dues

- **South Central Texas Regional Certification Agency**
  General Fund FY 2022 Budget: $50,325

  The South Central Texas Regional Certification Agency is a non-profit corporation that serves several public entities in the South Texas area by processing and verifying various business certifications, such as small business, minority-owned business, and women-owned business designations to be eligible for incentives and entry into capacity building programs.

- **Texas High Speed Rail & Transportation Coalition**
  General Fund FY 2022 Budget: $50,000

  The Texas High Speed Rail & Transportation Coalition was created in 2002 to advance the development of high-speed intercity passenger rail through policy and community outreach, while seeking to increase private sector partnership to make high-speed rail a reality in Texas.

- **Texas Municipal League**
  General Fund FY 2022 Budget: $60,913

  The Texas Municipal League (TML) exists to serve the needs and advocate the interests of its member cities in Texas. TML lobbies for its member cities before legislative, administrative and judicial bodies at the state and federal levels. TML also sponsors and conducts conferences, seminars, meetings, and workshops for the purpose of studying municipal issues and exchanging information.

- **Urban Sustainability Directors Network**
  Solid Waste Operating & Maintenance Fund FY 2022 Budget: $9,000

  The Urban Sustainability Directors Network (USDN) is a network dedicated to creating a healthier environment, economic prosperity, and increased social equity. The network enables sustainability directors and staff to share best practices and accelerate the application of good ideas across cities.

- **US Conference of Mayors**
  General Fund FY 2022 Budget: $40,235

  The US Conference of Mayors is the official nonpartisan organization of cities with populations of 30,000 or more. The organization promotes the development of effective national urban/suburban policy, strengthens federal-city relationships, ensures that federal policy meets urban needs, and creates a forum in which mayors can share ideas and information. The organization assists mayors and cities directly through information, analysis, training, and technical assistance on city issues.

Capital Outlay Expenditures

FY 2022 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND	
Department **Capital Outlay Description**	**FY 2022 Amount**
GENERAL FUND	
311 Customer Service	
Scheduled replacement of computers and related equipment.	37,800
311 Customer Service Total	37,800
Animal Care Services	
Adds funding for the purchase of three vehicles and related equipment for additional Animal Care Services positions.	203,388
Adds funding for the purchase of computer equipment and furniture to support additional Animal Care Services positions.	29,473
Scheduled replacement of mobile devices.	11,770
Scheduled replacement of computers and related equipment.	59,832
Adds funding to replace a utility terrain vehicle for hauling commodities across the Clinic campus.	17,544
Animal Care Services Total	322,007
Center City Development & Operations	
Scheduled replacement of computers and related equipment	31,000
Scheduled replacement of mobile devices	2,287
Purchase of a 4X4 utility vehicle to support maintenance of the Public Art Garden	22,499
Purchase of three tables and six chairs for visitors to rest when visiting La Villita.	2,919
Purchase of replacement Bollards for vehicle restriction along Villita Street to ensure traffic safety during hours of operation	2,700
Center City Development & Operations Total	61,405
City Attorney	
Scheduled replacement of computers and related equipment	53,880
City Attorney Total	53,880

FY 2022 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND		
Department		
Capital Outlay Description		FY 2022 Amount
GENERAL FUND		
City Auditor		
Scheduled replacement of computers and related equipment.		4,424
	City Auditor Total	4,424
City Clerk		
Scheduled replacement of computers and related equipment		29,136
	City Clerk Total	29,136
City Manager		
Scheduled replacement of computers and related equipment		12,840
	City Manager Total	12,840
Code Enforcement		
Scheduled replacement of computers and related equipment		153,456
Adds funding for the purchase of mobile devices		18,910
	Code Enforcement Total	172,366
Convention & Sports Facilities		
Scheduled replacement of computers and related equipment		1,800
	Convention & Sports Facilities Total	1,800
Diversity, Equity, and Inclusion		
Provides funding for new furniture.		9,000
Provides funding for computers and related equipment.		23,653
	Diversity, Equity, and Inclusion Total	32,653
Economic Development		
Scheduled replacement of computers and related equipment.		46,159
	Economic Development Total	46,159

FY 2022 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND *Department* Capital Outlay Description	FY 2022 Amount
GENERAL FUND	
Finance	
Scheduled replacement of computers and related equipment	31,592
Finance Total	31,592
Fire	
Adds funding to purchase MIH Vehicle	40,414
Adds funding for furniture purchases to accommodate Clinical Dispatcher and MIH additional personnel	10,000
Adds funding for Stryker Power stretchers for EMS, used to transport patients	252,000
Adds funding for Computer Equipment for MIH personnel	6,624
Adds funding for a 12 lead monitor to equip MIH vehicle	35,887
Adds funding for the replacement of Bunker Gear	615,810
Adds funding for the replacement/upgrading of fitness equipment throughout all Fire Stations	265,996
Adds funding for the replacement of damaged furniture identified in an annual assessment performed by the SAFD Facilities Division	128,861
Adds funding for e-draulics rescue tools used to extricate people from vehicles by cutting and spreading metal	400,000
Scheduled replacement of computers and related equipment	1,020,064
Adds funding for video laryngoscopy to assist paramedics in maximizing visualization of the airway and provide paramedics with the ability to better visualize the airway when the condition of the patient or scene prohibits them from obtaining a sufficient direct view	194,259
Scheduled replacement of mobile devices	44,526
Fire Total	3,014,441
Government And Public Affairs	
Scheduled replacement of computers and related equipment.	34,453
Provides funding for new furniture.	20,000
Government And Public Affairs Total	54,453

FY 2022 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND		
Department		
Capital Outlay Description		FY 2022 Amount
GENERAL FUND		
Health		
Purchase of furniture and computers for 34 positions added for the coordinated response pilot program		277,500
Purchase of vehicles to support a coordinated response pilot program		700,000
Scheduled replacement of mobile devices		11,275
Scheduled replacement of computers and related equipment		509,744
	Health Total	1,498,519
Historic Preservation		
Scheduled replacement of mobile devices		3,328
Adds funding for the purchase of mobile devices		2,744
Scheduled replacement of computers and related equipment		16,600
Adds funding for the purchase of Furniture		333
	Historic Preservation Total	23,005
Human Resources		
Purchase of laptops to replace desktop workstations with laptops for remote-work employees		37,500
Purchase of computers and equipment for 2 new positions in recruitment and employee relations		5,000
Scheduled replacement of computers and related equipment		24,856
	Human Resources Total	67,356

FY 2022 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND		
Department		
Capital Outlay Description		FY 2022 Amount
GENERAL FUND		
Human Services		
Adds funding to replace eight lounge chairs.		17,409
Adds funding to replace one receptionist chair.		688
Adds funding for equipment for new senior centers, Walker Ranch Park.		166,800
Adds funding to replace three 24-inch round end table.		1,702
Adds funding to replace two lounge sofas.		6,106
Adds funding to replace two 36-inch round coffee tables.		1,297
Adds funding for computers for new positions.		17,500
Scheduled replacement of computers and related equipment.		263,635
Adds funding for two shuttle bus for new senior centers, Walker Ranch Park.		300,000
	Human Services Total	775,137
Innovation		
Scheduled replacement of computers and related equipment		2,200
Adds funding for the purchase of mobile devices		1,000
Adds funding for the purchase of Furniture		2,000
	Innovation Total	5,200

FY 2022 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND		
Department		
Capital Outlay Description		**FY 2022 Amount**
GENERAL FUND		
Library		
Adds funding for the purchase of nine printers, one laptop, a MediaScape table, six radio-frequency identification devices (RFID) pads, seven bar code scanners, four receipt printers, one TV display, one smart TV, ten book carts, one book drop bin, one refrigerator, and one bar code scanner kit and stand.		46,550
Adds funding for the replacement of 100 meeting room chairs, 30 meeting room tables, two children's chairs, four lounge chairs, one office desk, and 54 public chairs.		168,950
Scheduled replacement of mobile devices.		12,990
Scheduled replacement of computers and related equipment.		313,000
	Library Total	541,490
Management & Budget		
Scheduled replacement of computers and related equipment		4,000
	Management & Budget Total	4,000
Mayor & Council		
Scheduled replacement of computers and related equipment		189,632
Scheduled replacement of mobile devices		9,257
	Mayor & Council Total	198,889
Municipal Court		
Scheduled replacement of mobile devices		212
Purchase of locker storage at the municipal court to enhance facility security by offering concealed and private storage		5,543
Purchase of new furniture and workstation equipment for new court compliance, research, equity, and strategy team		60,293
Scheduled replacement of computers and related equipment		50,520
	Municipal Court Total	116,568

FY 2022 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND		
Department		
	Capital Outlay Description	**FY 2022 Amount**
GENERAL FUND		
Municipal Detention Center		
	Purchase of a finger and palm scanning device	45,620
	Replacement of used and outdated handcuff and leg iron restraints	3,160
	Replacement of used restraint chair	2,586
	Scheduled replacement of computers and related equipment	1,800
	Municipal Detention Center Total	53,166
Neighborhood and Housing Services Department		
	Scheduled replacement of computers and related equipment	40,800
	Neighborhood and Housing Services Department Total	40,800
Park Police		
	Scheduled replacement of mobile devices.	612
	Purchase of 3 vehicles and related equipment to support additional Park Police Officers.	141,423
	Purchase of computer equipment to support additional Park Police Officers.	15,300
	Scheduled replacement of computers and related equipment.	46,512
	Park Police Total	203,847
Parks & Recreation		
	Purchase of 4 vehicles to support additional Park positions.	129,132
	Scheduled replacement of computers and related equipment.	194,168
	Scheduled replacement of mobile devices.	12,121
	Parks & Recreation Total	335,421

FY 2022 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND		
Department		
Capital Outlay Description		**FY 2022 Amount**
GENERAL FUND		
Planning Department		
Scheduled replacement of computers and related equipment		62,608
	Planning Department Total	62,608
Police		
Purchase of safety equipment for specialized units		73,800
Purchase of vehicles and computer equipment for SAFFE officers		697,439
Scheduled replacement of computers and related equipment		1,628,944
Purchase of six unmarked vehicles (three trucks and three SUVs)		179,220
Purchase of Downtown bike patrol equipment and bikes		20,194
Replacement of two dual purpose K-9s		29,000
Purchase of replacement seatbelts in patrol vehicles for officer protection		241,417
Scheduled replacement of 20 patrol bikes		20,500
Purchasing of portable ticket issuing devices.		287,604
Purchase of tasers		824,180
Scheduled purchases of computer equipment		82,741
	Police Total	4,085,039
Public Works		
Purchase 230 gallon skid Mounted sprayer system.		19,415
Scheduled replacement of computers and related equipment.		152,079
Purchase Tire Snow Chains to provide additional traction to maintain control of your vehicle under snowy and icy conditions		38,292
	Public Works Total	209,786

FY 2022 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND *Department* Capital Outlay Description	FY 2022 Amount
GENERAL FUND	
World Heritage	
Scheduled replacement of computers and related equipment	10,352
World Heritage Total	10,352
GENERAL FUND TOTAL	12,106,139
ADVANCED TRANSPORTATION DISTRICT FUND	
Public Works	
Scheduled replacement of computers and related equipment.	6,287
Public Works Total	6,287
Transportation	
Provides funding for computers and related equipment.	6,700
Transportation Total	6,700
ADVANCED TRANSPORTATION DISTRICT FUND TOTAL	12,987

FY 2022 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND		
Department	Capital Outlay Description	FY 2022 Amount
AIRPORT OPERATING & MAINTENANCE FUND		
Airport		
	Adds funding for replacement of magnetic gate operator, network cabinet, and rescue 5 engine.	312,864
	Adds funding for the installation of two consoles to improve the functionality during forced evacuation.	102,300
	Scheduled replacement of computers and related equipment.	285,526
	Adds funding for the replacement of furniture.	74,302
	Adds funding for computers and related equipment.	111,372
	Adds funding for computers related software.	191,562
	Adds funding for other scheduled machinery and equipment.	349,868
	Adds funding for the Backhoe with attachment.	83,000
	Adds funding for the fire alarm upgrade.	50,000
	Adds funding for replacements of two shuttle busses, bucket truck, and street sweeper.	558,906
	Adds funding for the purchase of two new computers.	4,092
	Adds funding for purchase of anti-ice sprayer.	220,525
	Adds funding for replacements of other scheduled fleet.	1,194,733
	Airport Total	3,539,050
	AIRPORT OPERATING & MAINTENANCE FUND TOTAL	3,539,050
ARTS & CULTURE FUND		
Arts & Culture		
	Scheduled replacement of computers and related equipment	5,958
	Arts & Culture Total	5,958
	ARTS & CULTURE FUND TOTAL	5,958

FY 2022 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND *Department* Capital Outlay Description	FY 2022 Amount
CAPITAL MANAGEMENT SERVICES FUND	
Neighborhood and Housing Services Department	
Scheduled replacement of computers and related equipment	5,520
Neighborhood and Housing Services Department Total	5,520
Public Works	
Scheduled replacement of computers and related equipment.	98,190
Public Works Total	98,190
CAPITAL MANAGEMENT SERVICES FUND TOTAL	103,710
CARVER SPECIAL REVENUE FUND	
Convention & Sports Facilities	
Scheduled replacement of computers and related equipment	1,800
Convention & Sports Facilities Total	1,800
CARVER SPECIAL REVENUE FUND TOTAL	1,800
COMMUNITY & VISITOR FACILITIES FUND	
Convention & Sports Facilities	
Scheduled replacement of computers and related equipment	115,478
Convention & Sports Facilities Total	115,478
COMMUNITY & VISITOR FACILITIES FUND TOTAL	115,478

FY 2022 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND *Department* Capital Outlay Description	FY 2022 Amount
CONFISCATED PROPERTY FUND	
Police	
Purchase of miscellaneous equipment for airport police	17,177
Purchase of TASER7 Upgrades for Airport Police	47,384
Scheduled purchases of computer equipment	60,000
Scheduled replacement of computers and related equipment	4,684
Replacement of vehicle	26,000
Police Total	155,245
CONFISCATED PROPERTY FUND TOTAL	155,245
DEVELOPMENT SERVICES FUND	
Development Services	
Adds funding for the purchase of laptops and peripherals to support employees working remotely due to COVID-19 restrictions and the push for e-business	125,056
Adds funding for seven vehicles to support the Strike Team, Inspectors, and Street Lighting positions	203,000
Scheduled replacement of computers and related equipment	329,328
Scheduled replacement of mobile devices	99,139
Adds funding for the purchase of mobile devices	44,200
Adds funding for the purchase of furniture	43,500
Adds funding for the purchase of vehicles	493,000
Development Services Total	1,337,223
DEVELOPMENT SERVICES FUND TOTAL	1,337,223

FY 2022 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND		
Department	Capital Outlay Description	FY 2022 Amount
EMPLOYEE BENEFITS FUND		
Human Resources		
	Scheduled replacement of computers and related equipment	3,600
	Purchase of laptops to replace desktop workstations with laptops for remote-work employees	5,000
	Human Resources Total	8,600
	EMPLOYEE BENEFITS FUND TOTAL	8,600
EQUIPMENT RENEWAL & REPLACEMENT FUND		
Building & Equipment Services		
	Scheduled replacement of City-wide equipment and vehicles.	61,185,699
	Building & Equipment Services Total	61,185,699
	EQUIPMENT RENEWAL & REPLACEMENT FUND TOTAL	61,185,699

FY 2022 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND		
Department		
	Capital Outlay Description	**FY 2022 Amount**
FACILITY SERVICES FUND		
Building & Equipment Services		
	Adds funding to replace two floor scrubbers used to clean high traffic areas.	16,987
	Adds funding to replaces 19 carpet fan blowers which is used to dry carpets after cleaning.	3,720
	Adds funding to replace nine carpet extractors to be used for reaching areas such as cubicles, behind desks, and will assist in small carpet spills.	17,640
	Adds funding for four all-purposes cleaners to the inventory to perform services without contacting any harmful germs.	15,542
	Adds funding to replace four shop vacuums.	2,238
	Adds funding to replace nine buffers with solution tanks to refinish hard surface floors.	8,385
	Adds funding for 24 new computer monitors for the BESD staff moving to City Tower.	7,200
	Adds funding to replace security cameras for Animal Care Services and Development Services.	85,500
	Scheduled replacement of computers and related equipment.	62,761
	Adds funding to replaces four burnishers to polish hard surfaces floors.	5,824
	Building & Equipment Services Total	225,797
	FACILITY SERVICES FUND TOTAL	225,797

FY 2022 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND *Department* Capital Outlay Description	FY 2022 Amount
FLEET SERVICES FUND	
Building & Equipment Services	
Scheduled replacement of computers and related equipment.	49,575
Adds funding for the purchase of a new computer.	2,503
Building & Equipment Services Total	52,078
Solid Waste Management	
Scheduled replacement of computers and related equipment.	36,525
Adds funding for annual replacement of high-use shop tools and equipment.	50,719
Solid Waste Management Total	87,244
FLEET SERVICES FUND TOTAL	139,322
INFORMATION TECHNOLOGY SERVICES FUND	
Information Technology Services	
Scheduled replacement of computers and related equipment.	389,064
Scheduled replacement of mobile devices.	14,540
Purchase of computer equipment to support additional ITSD positions.	10,890
Information Technology Services Total	414,494
INFORMATION TECHNOLOGY SERVICES FUND TOTAL	414,494
MARKET SQUARE FUND	
Center City Development & Operations	
Scheduled replacement of computers and related equipment	3,600
Scheduled replacement of mobile devices	205
Center City Development & Operations Total	3,805
MARKET SQUARE FUND TOTAL	3,805

FY 2022 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND		
Department	Capital Outlay Description	FY 2022 Amount
MUNICIPAL COURT LOCAL TRUANCY PREVENTION & INTERVENTION FUND		
Municipal Court		
	Scheduled replacement of computers and related equipment	30,984
	Municipal Court Total	30,984
	MUNICIPAL COURT LOCAL TRUANCY PREVENTION & INTERVENTION FUND TOTAL	30,984
MUNICIPAL COURT TECHNOLOGY FUND		
Municipal Court		
	Scheduled replacement of computers and related equipment	45,000
	Municipal Court Total	45,000
	MUNICIPAL COURT TECHNOLOGY FUND TOTAL	45,000
PARKING OPERATING & MAINTENANCE FUND		
Center City Development & Operations		
	Scheduled replacement of computers and related equipment	25,432
	Scheduled replacement of mobile devices	1,236
	Center City Development & Operations Total	26,668
	PARKING OPERATING & MAINTENANCE FUND TOTAL	26,668
PARKS ENVIRONMENTAL FUND		
Parks & Recreation		
	Scheduled replacement of mobile devices.	624
	Scheduled replacement of computers and related equipment.	13,928
	Parks & Recreation Total	14,552
	PARKS ENVIRONMENTAL FUND TOTAL	14,552

FY 2022 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND / Department / Capital Outlay Description	FY 2022 Amount
PRE-K 4 SA FUND	
Pre-K 4 SA	
Purchase of tablets and related computer equipment to promote new technology learning opportunities.	200,000
Scheduled replacement of computers and related equipment.	169,500
Pre-K 4 SA Total	369,500
PRE-K 4 SA FUND TOTAL	369,500
PUBLIC EDUCATION & GOVERNMENT FUND	
Government And Public Affairs	
Scheduled replacement of computers and related equipment.	26,392
Provides funding for upgrades to SAWS Broadcasting which would include HD cameras, switching equipment, audio equipment, and could include LiveU and Swagit equipment for transporting signal to the City for air and live streaming as well as archiving of meetings on the web.	400,000
Provides funding to replace and upgrade City Equipment.	950,000
Provides funding for upgrades to CPS Broadcasting which would include HD cameras, switching equipment, audio equipment, and could include LiveU and Swagit equipment for transporting signal to the City for air and live streaming as well as archiving of meetings on the web.	400,000
Government And Public Affairs Total	1,776,392
PUBLIC EDUCATION & GOVERNMENT FUND TOTAL	1,776,392
PURCHASING & GENERAL SERVICES FUND	
Finance	
Scheduled replacement of computers and related equipment	43,245
Finance Total	43,245
PURCHASING & GENERAL SERVICES FUND TOTAL	43,245

FY 2022 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND *Department* Capital Outlay Description	FY 2022 Amount
RIGHT OF WAY MANAGEMENT FUND	
Public Works	
Scheduled replacement of computers and related equipment.	95,144
Public Works Total	95,144
RIGHT OF WAY MANAGEMENT FUND TOTAL	95,144
SA: READY TO WORK FUND	
Workforce Development Office	
Adds funding for Computer Equipment and Furniture.	66,000
Workforce Development Office Total	66,000
SA: READY TO WORK FUND TOTAL	66,000
SELF-INSURANCE LIABILITY FUND	
City Attorney	
Scheduled replacement of computers and related equipment	33,120
City Attorney Total	33,120
Risk Management	
Scheduled replacement of computers and related equipment	1,800
Risk Management Total	1,800
SELF-INSURANCE LIABILITY FUND TOTAL	34,920

FY 2022 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND

Department Capital Outlay Description	FY 2022 Amount
SELF-INSURANCE WORKERS' COMPENSATION FUND	
City Attorney	
Scheduled replacement of computers and related equipment	9,552
City Attorney Total	9,552
Risk Management	
Scheduled replacement of computers and related equipment	21,912
Scheduled replacement of mobile devices	424
Risk Management Total	22,336
SELF-INSURANCE WORKERS' COMPENSATION FUND TOTAL	31,888

FY 2022 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND		
Department	Capital Outlay Description	FY 2022 Amount
SOLID WASTE OPERATING & MAINTENANCE FUND		
Solid Waste Management		
	Scheduled replacement of mobile devices	38,426
	Purchase of four new Automated Side Loader Trucks and related equipment for four new positions added to Solid Waste for the Customer Growth Improvement	1,645,550
	Purchase of four used Automated Side Loader Trucks from the Equipment Renewal and Replacement Fund as part of a refurbishing pilot program	60,000
	Scheduled replacement of computers and related equipment	104,248
	Purchase of six automated external defibrillators (AED) for emergency situations	8,808
	Purchase of four roll-off containers at bulky collection facilities	27,080
	Purchase of one excavator with a thumb attachment to load brush into a grinder	200,877
	Purchase of vehicles and equipment to support six positions as part of the Illegal Dumping Collection Crew	645,000
	Solid Waste Management Total	2,729,989
Sustainability		
	Scheduled replacement of mobile devices	800
	Scheduled replacement of computers and related equipment	2,760
	Sustainability Total	3,560
	SOLID WASTE OPERATING & MAINTENANCE FUND TOTAL	2,733,549

FY 2022 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND *Department* Capital Outlay Description	FY 2022 Amount
STORM WATER OPERATING FUND	
Public Works	
Scheduled replacement of mobile devices	22,128
Scheduled replacement of computers and related equipment.	89,344
Provides funding for actuators to turn the large trash racks that are necessary to collect trash from the river.	54,141
Purchase bucket truck for the High Water Detection Crew.	120,059
Provides funding to Convert 24 HWDS from Alert 1 to Alert 2.	311,515
Provides funding for upgraded GPS Units for all heavy equipment.	48,623
Provides funding for Public Works Cartograph Expansion & Integration Project.	230,144
Public Works Total	875,954
STORM WATER OPERATING FUND TOTAL	875,954
STORM WATER REGIONAL FACILITIES FUND	
Public Works	
Scheduled replacement of computers and related equipment.	7,094
Public Works Total	7,094
STORM WATER REGIONAL FACILITIES FUND TOTAL	7,094
TAX INCREMENT FINANCING FUND	
Neighborhood and Housing Services Department	
Scheduled replacement of computers and related equipment	12,776
Neighborhood and Housing Services Department Total	12,776
TAX INCREMENT FINANCING FUND TOTAL	12,776

FY 2022 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND		
Department		
Capital Outlay Description		FY 2022 Amount
TREE CANOPY PRESERVATION & MITIGATION FUND		
Parks & Recreation		
Scheduled replacement of computers and related equipment.		7,320
	Parks & Recreation Total	7,320
	TREE CANOPY PRESERVATION & MITIGATION FUND TOTAL	7,320
	TOTAL CAPITAL OUTLAY - ALL FUNDS	85,526,293

24/7 Performance Measures

CITY OF SAN ANTONIO TEXAS

24/7

SAN ANTONIO
FISCAL YEAR 2021

4TH QUARTER REPORT

PROVIDING SERVICES/ MEASURING RESULTS

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

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SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

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SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 1: PUBLIC SAFETY

1. FIRE RESPONSE TIME (NON MEDICAL CALLS)

Target: 7:40

About this measure:

Response time measures the time elapsed from when a call to 9-1-1 is received by the San Antonio Fire Department (SAFD) dispatch center to when the first emergency unit arrives on scene to initiate action to control the incident.

Why it is important:

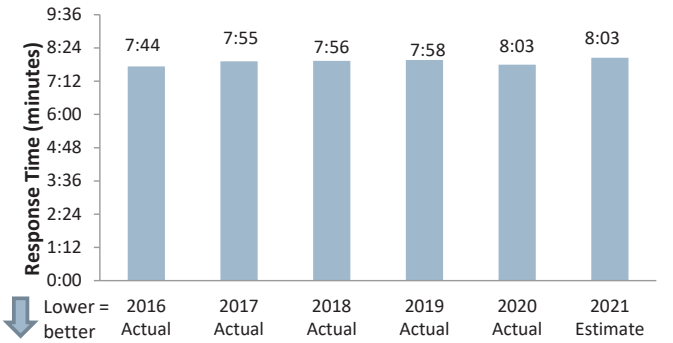
Reducing response time means that firefighters are reaching the scene faster to minimize injury and loss to people, property and the environment.

What is being done:

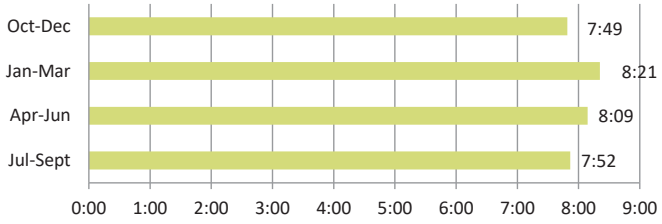
Computer Aided Dispatch (CAD) with Automatic Vehicle Locator (AVL) dispatches the closest available unit. The SAFD continues to analyze ways to reduce overall response times through its Strategic Planning Initiative.

Responsible Department: Fire

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



Note: Q2 will show a major skew in the numbers because of "winter week"

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 1: PUBLIC SAFETY

2. FIRE RESPONSE TIME (MEDICAL CALLS)

Target: 8:05

About this measure:

Response time measures the time elapsed from when a call to 9-1-1 is received by the Fire Department dispatch center to when the first emergency unit arrives on scene to initiate action to control the incident. This could be an EMS unit staffed with Paramedics, or other Fire Department units manned by trained Emergency Medical Technicians or Paramedics. Many Fire Department Engines and Ladder Trucks have EMTs trained to the paramedic level. These units respond to medical calls with a Paramedic on board approximately 50% of the time.

Why it is important:

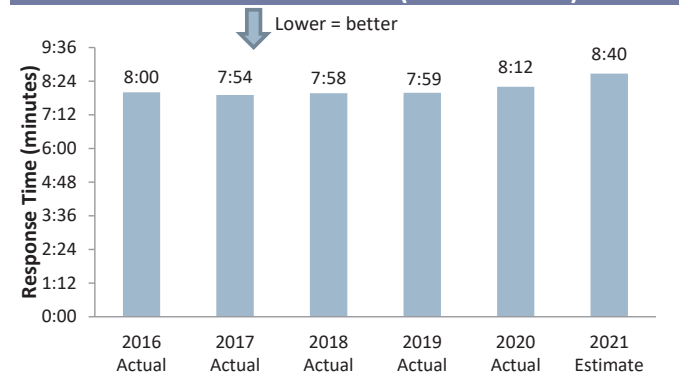
Reducing response time means that Emergency Medical Technicians and Paramedics are reaching the patient faster in an emergency.

What is being done:

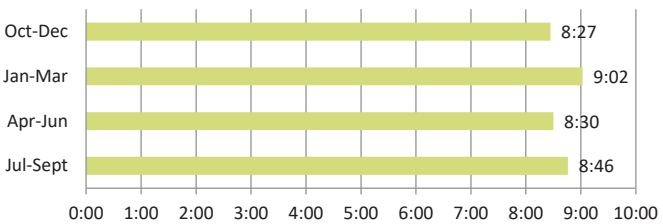
In addition to our normal EMS resources, the Fire Department staffs up to an additional eight Peak Medic Units to provide EMS service during periods of expected high call volume. Computer Aided Dispatch (CAD) with Automatic Vehicle Locator (AVL) dispatches the closest available unit. The SAFD continues to analyze ways to reduce overall response times through its Strategic Planning Initiative.

Responsible Department: Fire

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



Note: Q2 will show a major skew in the numbers because of "winter week"

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 1: PUBLIC SAFETY

3. STRUCTURE FIRES PER 1,000 RESIDENTS

About this measure:

This measure indicates the number of actual structure fires that were responded to by the Fire Department per 1,000 residents.

Why it is important:

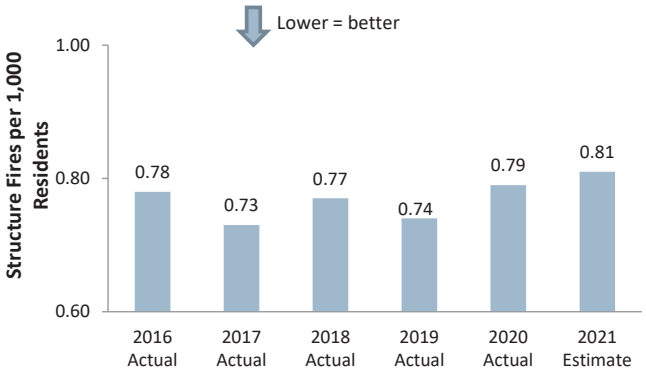
This measure provides a relative indicator of structure fires within a community. The measure reflects the impact that the fire code and the community safety education programs have on the community.

What is being done:

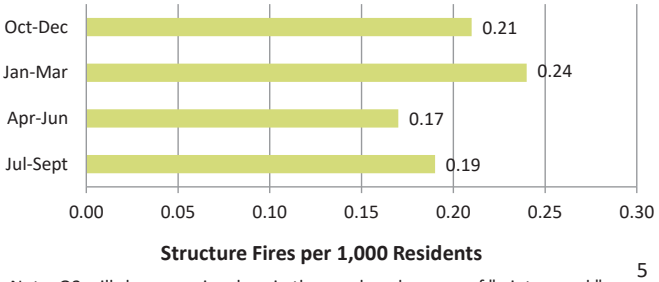
The Fire Prevention Division minimizes potential fire and environmental damage through inspections and enforcement of the Fire Code.

Responsible Department: Fire

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



Note: Q2 will show a major skew in the numbers because of "winter week"

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 1: PUBLIC SAFETY

4. MEDICAL INCIDENTS PER 1,000 RESIDENTS

About this measure:

This measure indicates the number of medical incidents per 1,000 residents that were responded to by the San Antonio Fire Department (SAFD).

Why it is important:

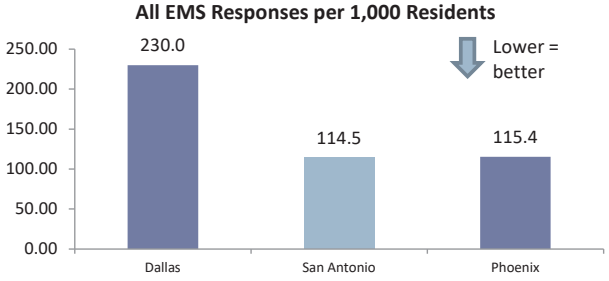
This measure provides a relative indicator of medical incidents within a community. The measure reflects the progress in efforts towards health and wellness throughout the City. It is also an indication of the workload for the Department in terms of medical calls.

What is being done:

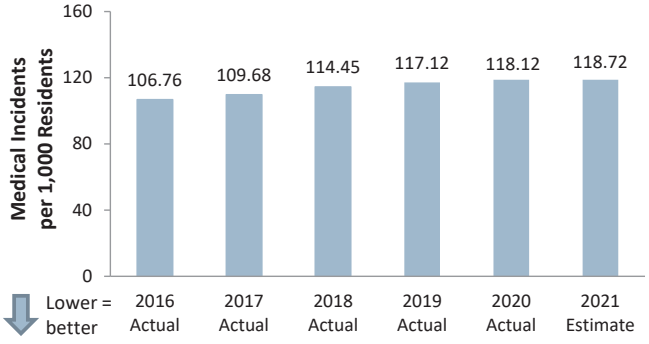
The SAFD Emergency Medical Services Division has initiated a Mobile Integrated Health pilot program with the goal of reducing the number of repeat customers to the EMS system through education, wellness checks, and partnerships with hospitals and healthcare providers.

Responsible Department: Fire

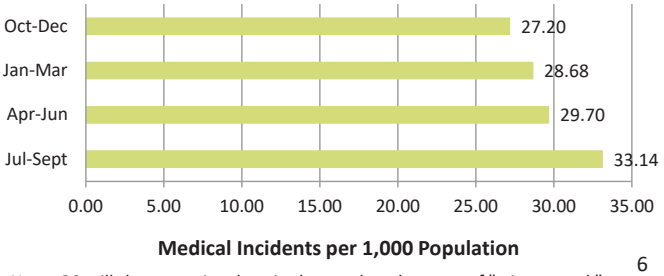
COMPARATIVE ANALYSIS (ICMA 2018 DATA)



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



Note: Q2 will show a major skew in the numbers because of "winter week"

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 1: PUBLIC SAFETY

5. POLICE EMERGENCY RESPONSE TIME– PRIORITY CALLS

Target: 6:45

About this measure:

This measure calculates the time from receipt of a priority emergency call to the arrival of an officer on scene. Emergency calls include: robbery in progress, Police Officer in trouble, rape in progress, and shooting in progress.

Why it is important:

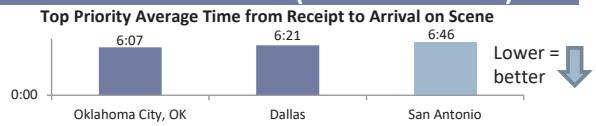
The San Antonio Police Department covers approximately 518 sq. miles. This measure reflects the Department's ability to leverage internal resources to respond to priority calls quickly, while ensuring officer safety.
Note: Sq. mile numbers updated to align with the Planning Dept.

What is being done:

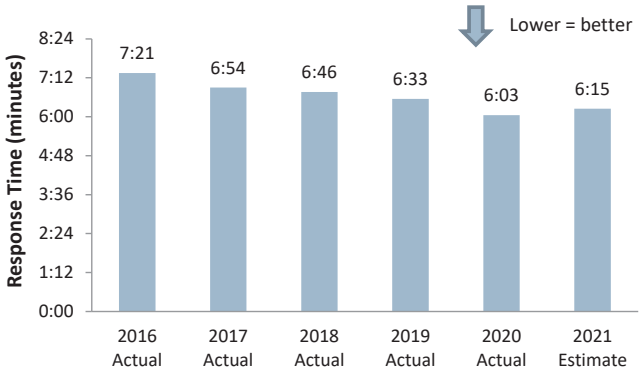
In FY21, all available resources continue to be assigned to patrol. In FY20, response times continued to improve, with emergency response times proving faster than FY19 by 28 seconds and is the 4th consecutive year of reduced police response times. Despite continued growth in geography and population, the target is maintained at 6:45. To address vacancies, the Police Academy had a rigorous cadet class schedule in FY18 and FY19, with 9 classes, and conducted 3 classes in FY20 graduating 497 cadets in those 12 classes. The first two classes in FY21 have 94 cadets, and are slated to graduate in October and December 2021, respectively.

Responsible Department: Police

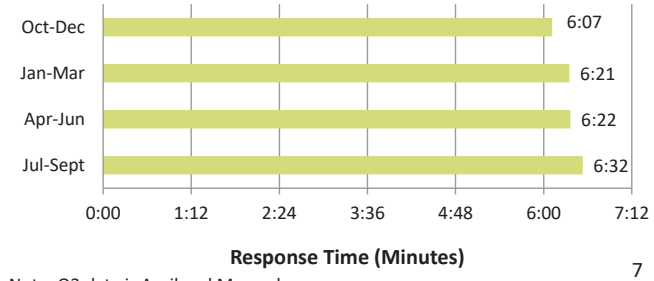
COMPARATIVE ANALYSIS (ICMA 2018 DATA)



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



Note: Q3 data is April and May only

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 1: PUBLIC SAFETY

6. VIOLENT CRIME RATE PER 100,000 RESIDENTS

About this measure:

The FBI's Uniform Crime Reporting (UCR) program's violent crime category is composed of four offenses: murder and non-negligent manslaughter, forcible rape, robbery, and aggravated assault. It is reported as a rate per 100,000 population. In FY21, the SAPD transitioned to the National Incident Based Reporting System, NIBRS, which counts every offense rather than the most egregious. This was a major shift in reporting methodologies.

Why it is important:

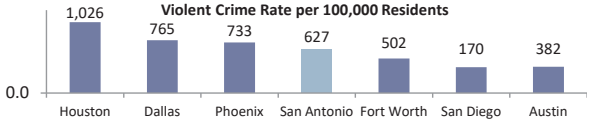
While other cities are listed for informational purposes, violent crime rate measurement is a tool for internal year to year comparison and self assessment. As per the FBI, due to differences in reporting methodology, UCR comparisons to other cities may "lead to simplistic and/or incomplete analyses that often create misleading perceptions."

What is being done:

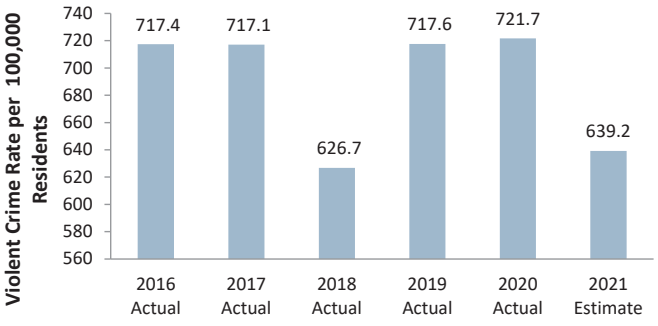
In FY21, all available resources continue to be assigned to patrol. In FY20, response times continued to improve, with emergency response times proving faster than FY19 by 28 seconds and is the 4th consecutive year of reduced police response times. Despite continued growth in geography and population, the target is maintained at 6:45. To address vacancies, the Police Academy had a rigorous cadet class schedule in FY18 and FY19, with 9 classes, and conducted 3 classes in FY20 graduating 454 cadets in 11 of those 12 classes. The remaining FY20 class is comprised of 44 cadets (April 2021 graduation) and the first class of FY21 has 53 cadets (Sept. 2021 graduation).

Responsible Department: Police

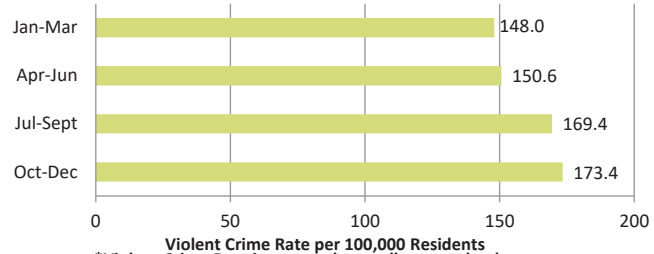
UCR VIOLENT CRIME (FBI 2018 DATA)



HISTORICAL PERFORMANCE (BY CALENDAR YEAR)



2020 PERFORMANCE (BY CALENDAR YEAR)*



Note: April – June is April data only

7. Driving While Intoxicated (DWI) Arrests & Alcohol-Related Traffic Accidents

Target: 3,606 arrests/1,530 accidents

About this measure:

This measure reflects the total number of people arrested for driving while intoxicated compared to the number of alcohol-related traffic accidents.

Why it is important:

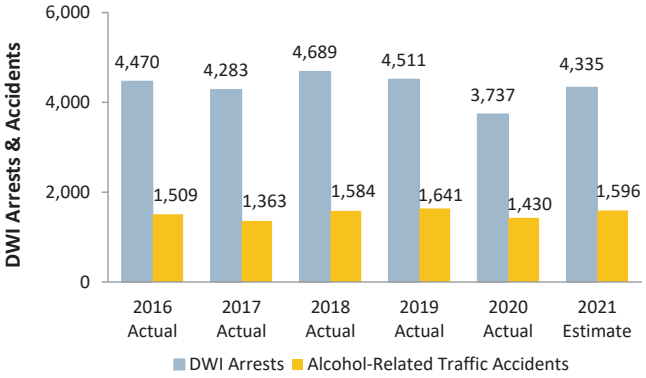
High numbers of DWI arrests demonstrate the San Antonio Police Department's commitment to safety in our community and emphasize the proactive approach to addressing the issue of drunk driving in the City.

What is being done:

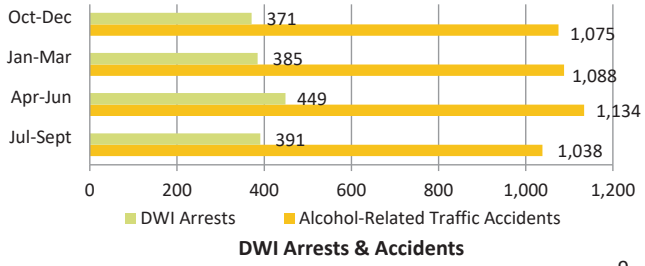
The Department continues to maximize the use of the DWI Unit as well as grant-funded DWI STEP officers to deploy resources at peak times during the week and on specific holidays using a data-driven approach. San Antonio Fear Free Environment officers promote the message of not drinking and driving with community outreach; social media is used to spread the message and encourage followers to stay sober and plan ahead. Fewer DWI arrests are attributed in part to increased community outreach efforts to spread the message of not drinking and driving.

Responsible Department: Police

Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



Note: Q3 data is for April only

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 1: PUBLIC SAFETY

8. Total Calls for Police Service

About this measure:

This measure tracks all calls for service from the San Antonio Police Department (SAPD). In FY2020, SAPD responded to over 1.6 million calls for service. Calls for service have steadily increased yearly, in part due to overall population increase of the City and annexations.

Why it is important:

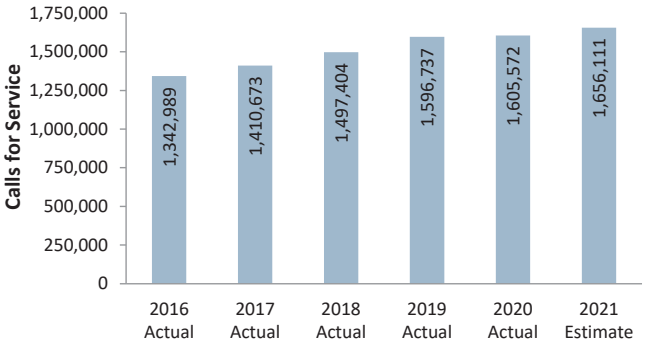
The majority of police services begin with a call for service which includes reported crimes, traffic accidents, and other requests.

What is being done:

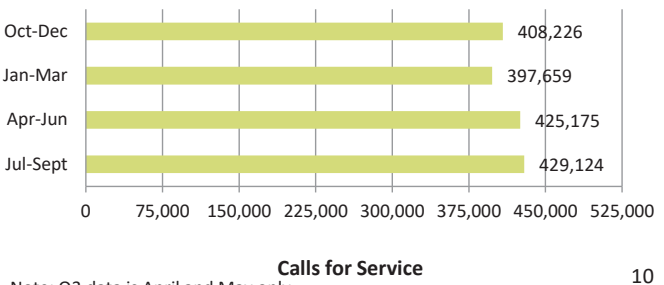
Demand for police services grew by 0.5% from FY19 to FY20 and there was a 0.7% increase in coverage area (from 515 to 518* sq. miles) due to annexations. Plans remain underway to implement an online reporting system allowing citizens to submit reports electronically for select calls; however, implementation is dependent on other systems. Expected go live remains 2021-2022. *Note: Sq. mile numbers updated to align with the Planning Dept.*

Responsible Department: Police

Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



Note: Q3 data is April and May only

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 2: INFRASTRUCTURE

9. PERCENTAGE OF 2017 BOND PROJECTS COMPLETED OR UNDER CONSTRUCTION

Target: 89%

About this measure:

In May 2017, residents approved the $850 million 2017-2022 General Obligation Bond Program consisting of 180 projects. This measure shows progress toward fulfilling the Public Works Department's commitment to have all 2017 Bond Program projects in construction or substantially completed by 2021.

Why it is important:

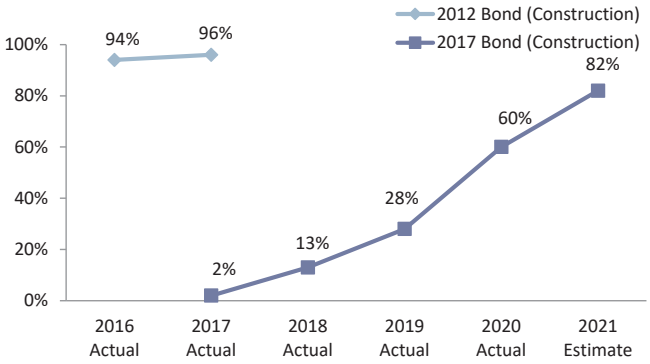
Completing the 2017 Bond Program in a timely manner fulfills the commitment made to voters and provides much needed street, drainage, park, library and other facility improvements.

What is being done:

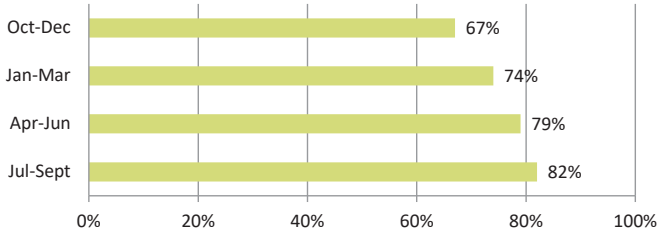
Each project is assigned to a project management team and is carefully tracked through the design, right of way acquisition, environmental review, utility coordination, procurement and construction. Regular meetings are held with the City Bond Oversight Commission to track the schedule, budget and client satisfaction on projects.

Responsible Department: Public Works

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



2017 Bond Projects Completed or Under Construction

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 2: INFRASTRUCTURE

10. PERCENTAGE OF 2017 BOND PROJECTS ON-TIME

Target: 85%

About this measure:

This metric measures how closely the current project is to the original timelines for each step in the project. The schedules include all phases of the project including real estate acquisition, environmental review, design, contract execution, utility work coordination and construction.

Why it is important:

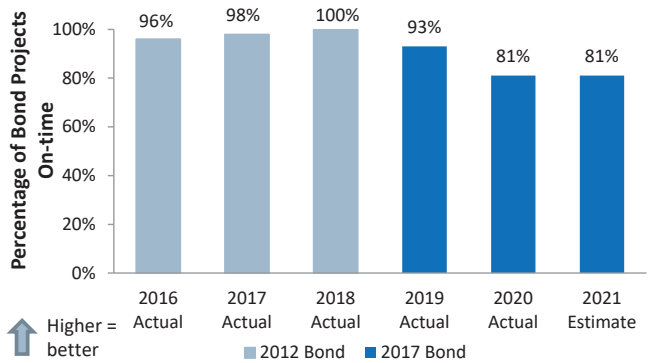
This measure ensures transparency on the current City Bond Program, which is the largest to date. The City made a commitment to voters to keep the Bond Program on-time. This measure shows the City is fulfilling that commitment. It also allows potential problems and solutions to be identified early in projects.

What is being done:

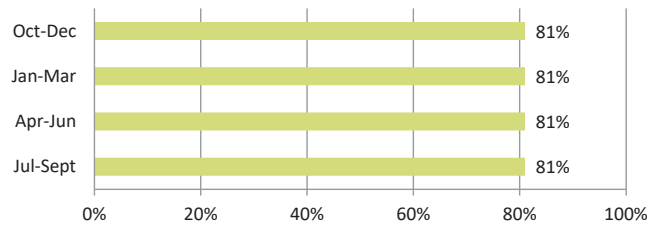
The design phase in several projects are overdue: primarily due the following: Utility issues, community impact, project scope and coordination efforts. Meetings are held on a monthly basis to review all projects and identify delays and potential solutions. In addition, quarterly meetings are held with all the utilities to ensure progress.

Responsible Department: Public Works

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



Percentage of 2017 Bond Projects On-time

Note: 20 projects are behind schedule and 14 projects are late due to challenges with high bid prices, expansion of project scopes, coordination with partner agencies and other unforeseen issues.

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 2: INFRASTRUCTURE

11. ACRES APPROVED BY COUNCIL AND PROTECTED UNDER EDWARDS AQUIFER PROTECTION PROGRAM

Target: 2,800 acres

About this measure:

This measure shows how much acreage the City has protected through acquisition or with a conservation easement that is established within the Edwards Aquifer recharge and contributing zones as part of the voter approved Edwards Aquifer Protection initiative. To date there have been four elections related to the Edwards Aquifer Program. This measure tracks all of the programs:

- 2000 Prop 3: Acquired 6,538 acres
- 2005 Prop 1: Acquired 90,042 acres
- 2010 Prop 1: Acquired 51,078 acres
- 2015 Prop 1: Acquired 20,015 acres

Why it is important:

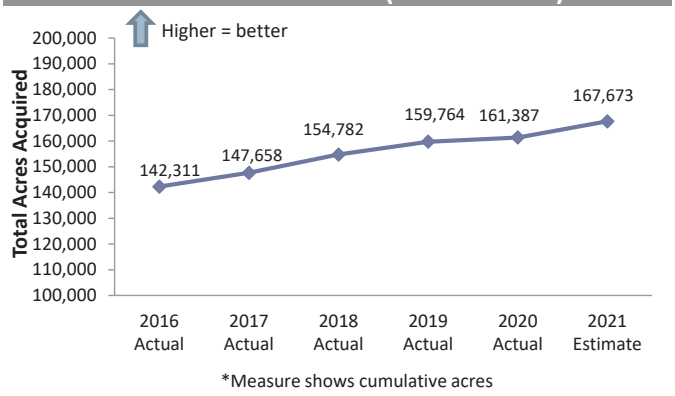
The best way to protect the aquifer is to protect sensitive and irreplaceable land located over its recharge and contributing zones. The Edwards Aquifer provides San Antonio with a pure source of water vital to the livelihood of a growing population and an expanding economy.

What is being done:

Through a 1/8-of-a-cent sales tax, extended in the May 2015 election, the City is collecting $90 million to acquire and preserve land or land interests in the aquifer's recharge and contributing zones inside Bexar County and other nearby counties. Landowners' participation in the program is voluntary.

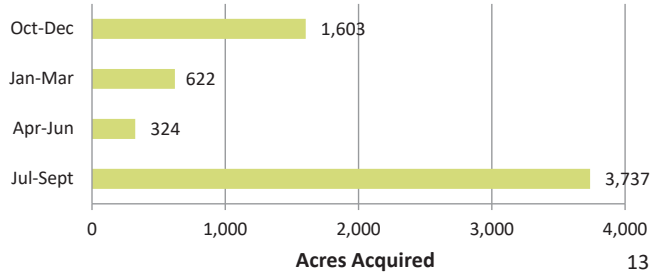
Responsible Department: Parks & Recreation

HISTORICAL PERFORMANCE (BY FISCAL YEAR)*



*Measure shows cumulative acres

CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 2: INFRASTRUCTURE

12. MILES OF STREETS MOVING FROM BAD TO EXCELLENT CONDITION

Target: 109.00 miles of streets will be improved

About this measure:

When street pavements are re-surfaced, the pavement condition index score (PCI), a standard measurement of street quality, increases and its categorization changes from bad to excellent. The PCI score ranges from 0 (bad) to 100 (excellent).

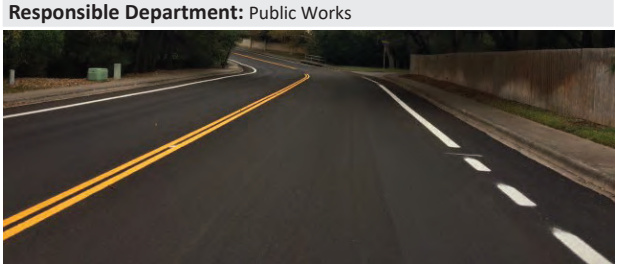
Why it is important:

This measure focuses on street rehabilitation and demonstrates the City's efforts in improving the street network. It is the City's goal to increase the percentage of streets having a "good" or better rating while providing desirable standards of safety, appearance, and convenience to residents.

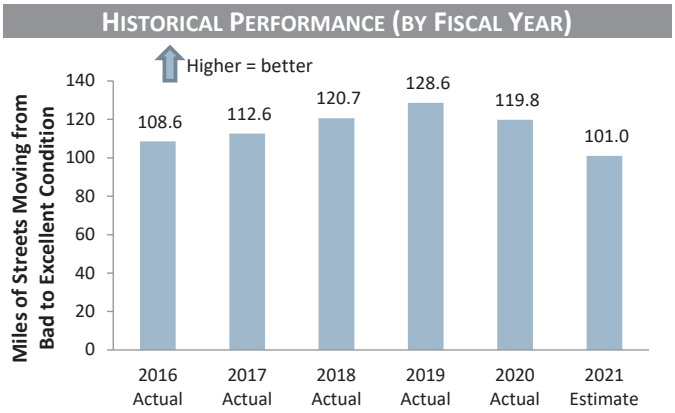
What is being done:

Every year, Public Works develops a five-year maintenance plan for the street network through the Infrastructure Management Program and other City funding mechanisms. Projects identified for a rehabilitation application will be improved from bad to excellent.

Responsible Department: Public Works



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 2: INFRASTRUCTURE

13. PERCENTAGE OF POTHOLES FILLED WITHIN 2 BUSINESS DAYS

Target: 97%

About this measure:

This measure reports the percentage of potholes filled within 2 business days of receiving notification.

Why it is important:

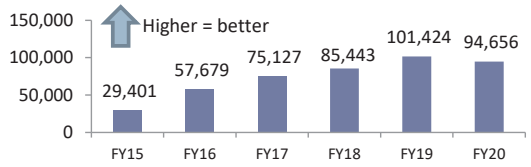
Potholes are safety hazards on the roadway, consequently, it is critical that any known hazards are mitigated immediately. Not only that, potholes also accelerate the deterioration of the roadway, because they allow water intrusion into the underlying base layer. Potholes are a nuisance to drivers and a major concern of the community as evidenced in the past Community Surveys (2010 – 2018). Hence the reason the Transportation & Capital Improvements Department (TCI) has a targeted rapid response program for the repair of potholes.

What is being done:

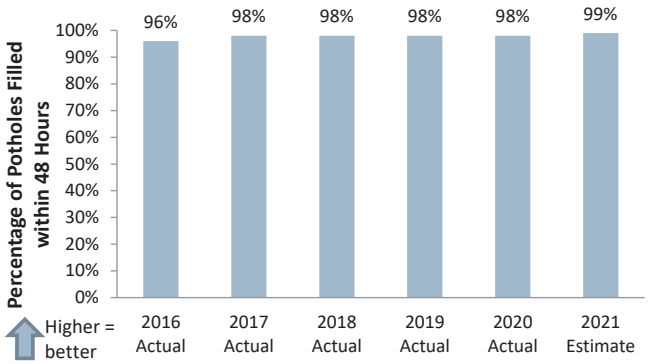
Through a combination of the Street Maintenance Program and pothole patching activities, the City aims to significantly reduce the incidence of potholes on City roadways and improve service delivery by increasing the number of potholes repaired pro-actively.

Responsible Department: Public Works

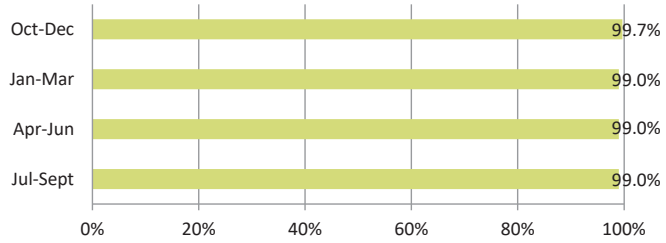
NUMBER OF COMPLETED POTHOLE REPAIRS



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 2: INFRASTRUCTURE

14. FLEET AVAILABILITY

Target: 95% Fleet Availability for Light Vehicles; 90% Fleet Availability for Heavy Equipment

About this measure:

This measures the performance of fleet maintenance activities for light vehicles, which are serviced by the Building & Equipment Service Department (BESD) and include San Antonio Police vehicles, as well as heavy equipment, which are serviced by the Solid Waste Management Department (SWMD). Goals are based on the complexity of repairs by vehicles and equipment type.

Why it is important:

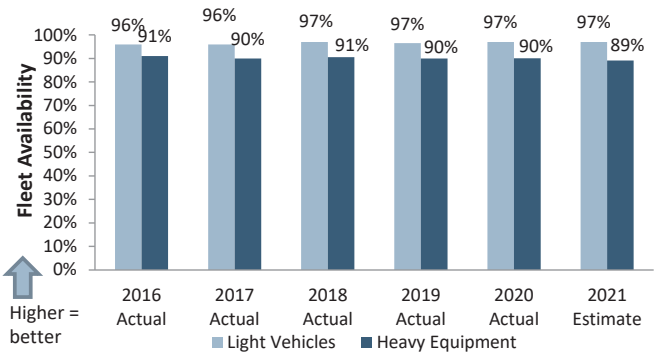
This measure reports the amount of time vehicles and equipment are available to City departments who use the equipment to provide core services to the citizens of San Antonio.

What is being done:

Preventive Maintenance for vehicles and equipment are monitored to ensure vehicles and equipment are operating in good condition. Reducing vehicle repair time minimizes the amount of time equipment is not available to departments.

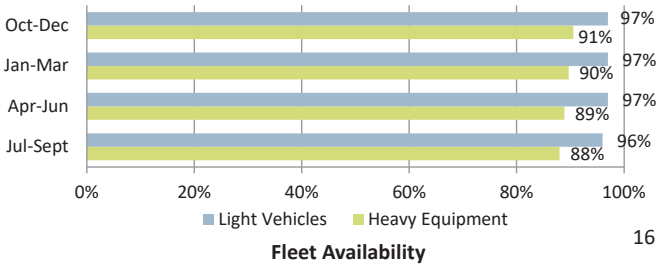
Responsible Department: Building & Equipment Services; Solid Waste Management

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



Beginning in FY 2015, SWMD assumed responsibility for heavy vehicles & equipment, while BESD continues to service light vehicles. Pre-2015 data reflects combined performance prior to separation of fleet service centers.

CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 3: NEIGHBORHOODS

15. LIVE RELEASE RATE

Target: 90%

About this measure:

This measure shows the percentage of live outcomes (animals that are adopted by a citizen, rescued by a non-profit group, trapped-neutered-returned [TNR], or returned to their owner) compared to the total shelter outcomes.

Why it is important:

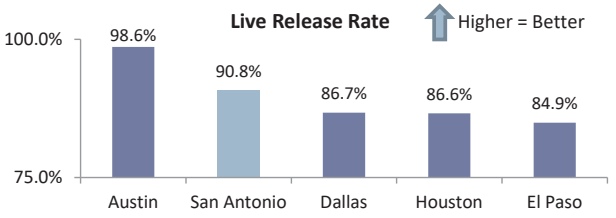
The way a community treats its most vulnerable populations is a reflection of the values of the community. San Antonio is committed to maintaining its live release rate of 90% in FY 2021.

What is being done:

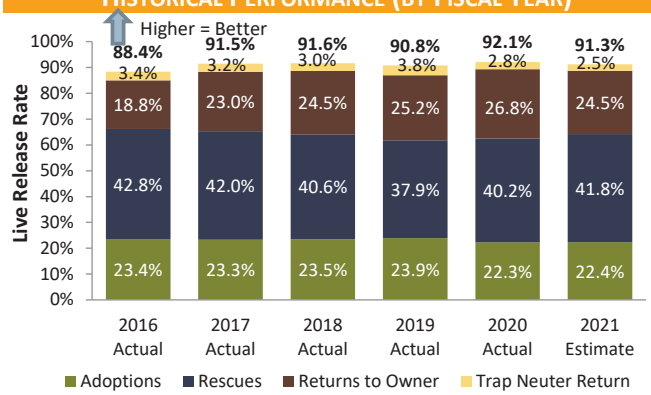
In FY 2021, Animal Care Services will continue highly successful partnerships with non-profit organizations who committed to rescuing approximately 12,000 animals this year. ACS will also continue the High Volume Pet Program (HVPP) that provides additional funding to offset expenses related to the rescue of harder-to-place pets such as pets with mange, ringworm, or other injuries or illnesses.

Responsible Department: Animal Care Services

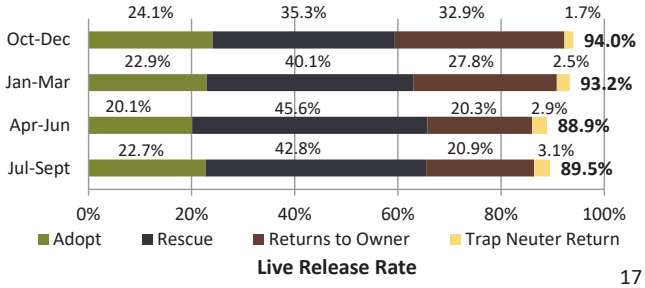
COMPARATIVE ANALYSIS (FY 2019)



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 3: NEIGHBORHOODS

16. ANIMAL SHELTER INTAKE

Target: 28,130

About this measure:

Animal shelter intake is the number of dogs and cats that enter the City's care each year. Animals enter the shelter either as stray or roaming dogs picked up by Animal Care Services (ACS) Officers, are brought in by the public, or are surrendered by their owners.

Why it is important:

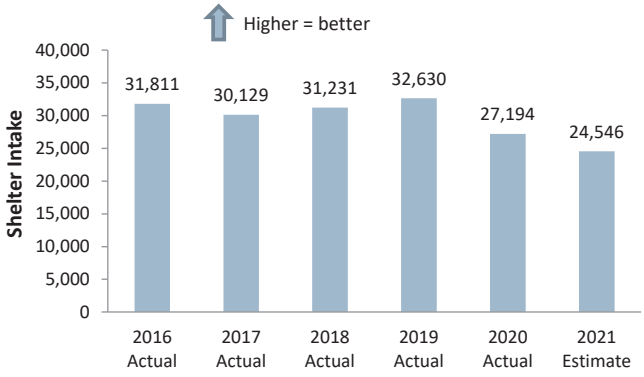
ACS receives over 100,000 calls for service annually. In order to improve public health and safety, the City must be able to respond to these calls and have capacity to impound animals when necessary.

What is being done:

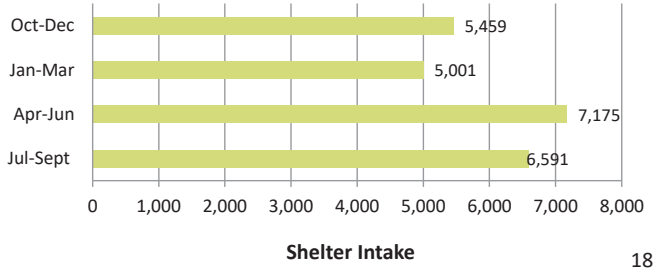
ACS continues to develop innovative solutions to increase kennel capacity. Examples include allowing approved rescue organizations to house impounded animals (at the Paul Jolly Adoption Center at Brackenridge Park and the ACS Stray Kennels Animal Defense League campus), implementing a City-wide Trap Neuter Return (TNR) program for cats, and expanding participation in the Diversion and Foster programs. Additionally, the required registered microchip ordinance and increased department focus on reuniting microchipped pets with their owners alleviates shelter capacity and allows the department to bring in additional animals.

Responsible Department: Animal Care Services

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



17. Spay & Neuter Surgeries Performed

Target: 36,955 Surgeries

About this measure:

This measure shows the number of spay and neuter surgeries performed city-wide as a direct result of City funding, grant funding awarded to the City, and through City-owned spay/neuter clinics at Brackenridge Park and Brooks that are operated by Animal Care Services (ACS) partners. These surgeries may take place at either the ACS clinic prior to animals being released to adopters and rescue partners, or at one of the City's partner agencies and clinics to provide free or low-cost surgeries in targeted areas.

Why it is important:

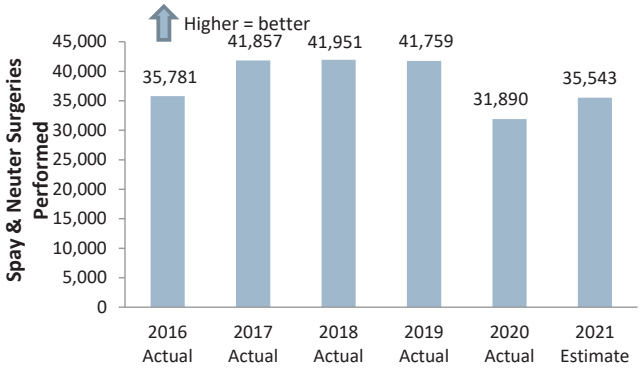
ACS receives nearly 100,000 calls for service annually and impounds approximately 31,000 pets annually. Controlling the stray and roaming animal population is one of the strategic priorities of ACS.

What is being done:

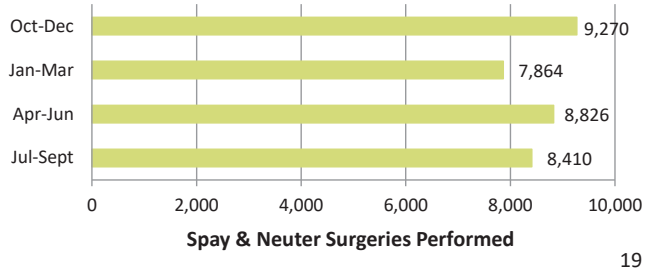
In FY 2021, ACS is providing direct funding for approximately 12,500 free spay/neuter surgeries occurring in the community. The areas targeted for these surgeries are those with the greatest volume of 311 calls-for-service requests and animal impoundments. Additionally, the City of San Antonio is currently collaborating with four organizations (Animal Defense League, Humane Society of San Antonio, Pet Spots, and Spay-Neuter-Inject-Protect San Antonio) to perform these types of surgeries. The facilities for these four organizations are located throughout the city to provide San Antonio residents with more affordable options to spay/neuter their pet.

Responsible Department: Animal Care Services

Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 3: NEIGHBORHOODS

18. Average Response in Days from Initial Code Enforcement Complaint to First Inspection

Target: Tier 1 in 2 business days; Tier 2 in 3 business days

About this measure:

This measure tracks the average number of business days it takes to respond to Tier 1 and 2 code enforcement complaints. Violations marked with "*" were escalated to Tier 2 status in FY 2015.

Why it is important:

Responding to cases quickly is an important indication of the level of customer service that is provided to impacted residents.

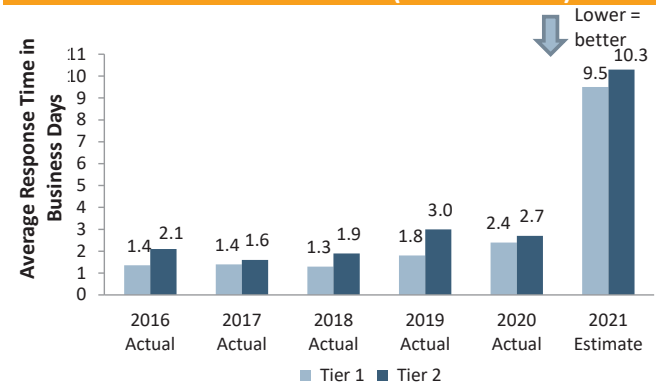
What is being done:

Response times in first eight months exceeded goal due to (1) re-direction of 26 Code Officers dedicated to enforcing the Mayor's Emergency Declaration due to COVID-19 rather than addressing 311 calls for first six months; (2) operating with vacant positions due to hiring freeze; and (3) learning a new case management system launched at the end of FY 2020. Eight positions have recently been hired and are currently in training.

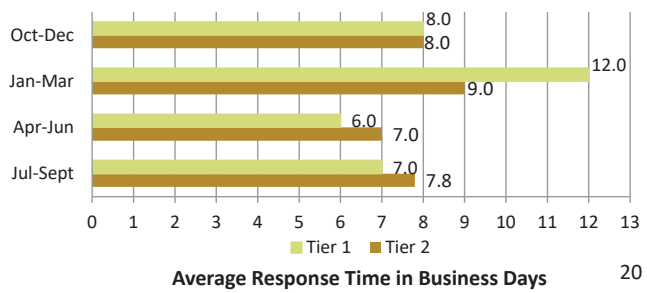
Responsible Department: Development Services/Code Enforcement

Tier 1 Violations Key Health/Safety Issues	Tier 2 Violations Property Uses & Building Maintenance	
• Visual obstructions • Unsecure structures • Overgrown yards/lots • Illegal dumping • Emergency demolitions • Broken sewer lines	• Building maintenance • Certificate of Occupancy • Work without permit • Zoning (improper use of property)	• Substandard structures • Graffiti • Junked vehicles • Garage sales* • Oversized vehicles* • Front/side yard parking*

Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 3: NEIGHBORHOODS

19. CODE ENFORCEMENT COMPLIANCE RATES – TIER 1 & 2

Target: 80% compliance of Tier 1 & 2 violations within 45 calendar days

About this measure:

This measure tracks the percentage of Tier 1 & 2 violations in compliance within 45 days. Compliance is achieved when the violation has been resolved by the owner or the City has abated the nuisance. In FY 2015, three additional violation types escalated from Tier 3 to Tier 2: Oversized vehicles, Front/Side Parking and Garage Sale Permits.

Why it is important:

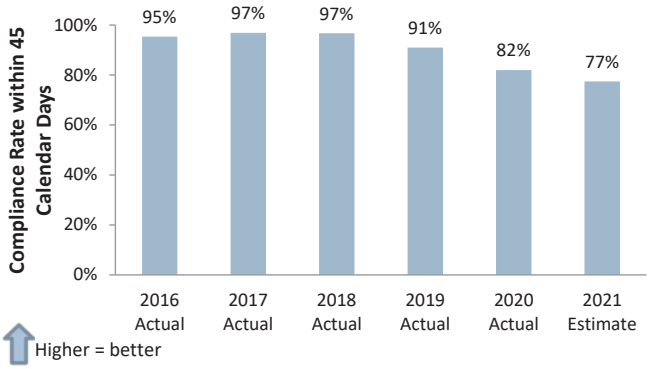
Prioritizing violations for health, safety & quality of life results in quicker compliance, safer communities & greater resident satisfaction.

What is being done:

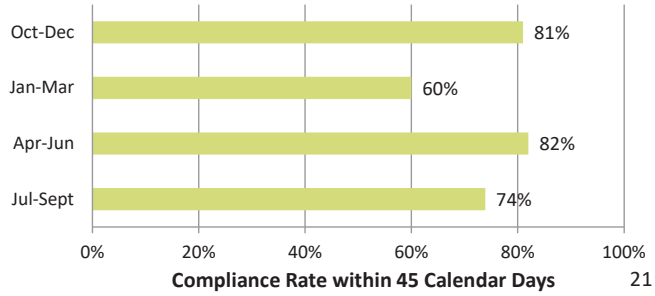
With the onset COVID-19, increased education efforts allow at least an additional 30 days for property owners to address/remove Code violations. This effort is expected to ease community concerns about enforcement activity for non-compliance and demonstrates empathy during this unprecedented time but may also reduce compliance within 45 days.

Responsible Department: Development Services/Code Enforcement

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 3: NEIGHBORHOODS

20. DAYS FOR INITIAL REVIEW OF RESIDENTIAL PLANS

Target: 3 Business Days

About this measure:

This measure tracks the average number of days it takes for initial review of a residential plan by Development Services including review of all new single-family development, single-family additions/renovations and townhome development projects.

Why it is important:

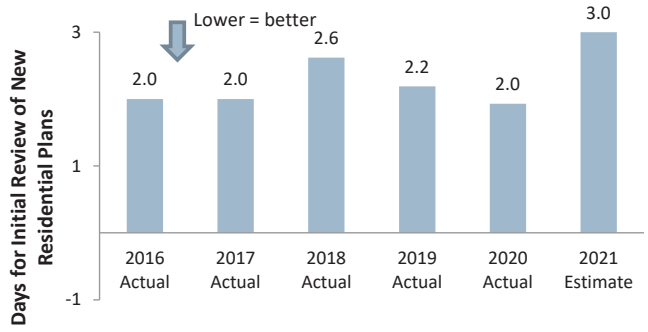
Prompt turnaround time to perform initial review of plans is an important indication of the level of customer service.

What is being done:

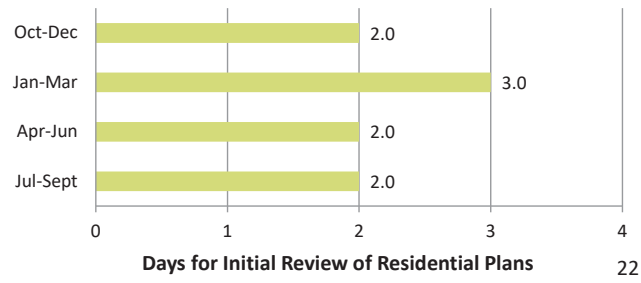
Development Services has seen an increase in the number of permits submitted for new residential homes. Compared to this time last fiscal year, there has been nearly a 50% increase in the number of new residential permits issued. Two recent hires are being trained and additional positions are proposed to be hired to keep up with demand and to meet turnaround time for permitting of new residential homes.

Responsible Department: Development Services

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 3: NEIGHBORHOODS

21. PERCENTAGE OF BUILDING-RELATED INSPECTIONS PERFORMED AS SCHEDULED

Target: 95%

About this measure:

This measure tracks the percentage of building code inspections performed by the scheduled date. These inspections include electrical, mechanical, and plumbing for residential and commercial buildings.

Why it is important:

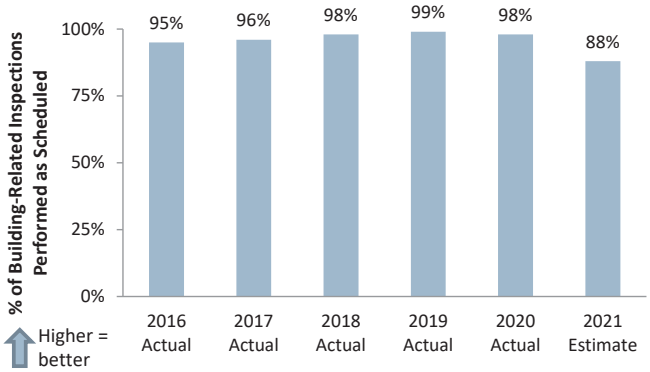
Customers schedule inspections based on construction schedules. Performing inspections as scheduled is important to ensure customers do not encounter delays.

What is being done:

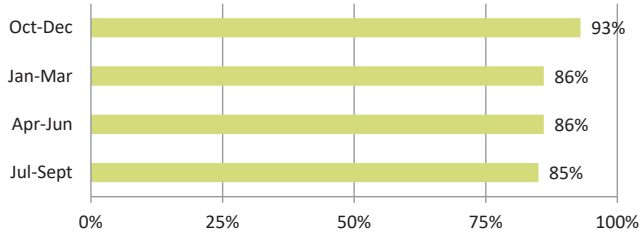
The 95% goal was missed in first half of year due to operating with nine vacant positions due to hiring freeze and retirements. Eight of these positions are approved to be filled by end of 2nd quarter, followed by training in respective disciplines (electrical, mechanical, plumbing, etc.).

Responsible Department: Development Services

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 3: NEIGHBORHOODS

22. PERCENTAGE OF REQUIRED ROUTINE INSPECTIONS COMPLETED

Target: 96%* by 9-30-2021

About this measure:

This measures the effectiveness of the Food and Environmental Health Program by showing the rate at which inspections are being conducted at medium and high risk food serving establishments.

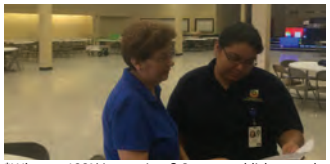
Why it is important:

A food establishment's inspection frequency is determined by the risk of foodborne illness based on the types of foods served, preparation techniques, numbers of employees, number of meals served, and the populations served.

What is being done:

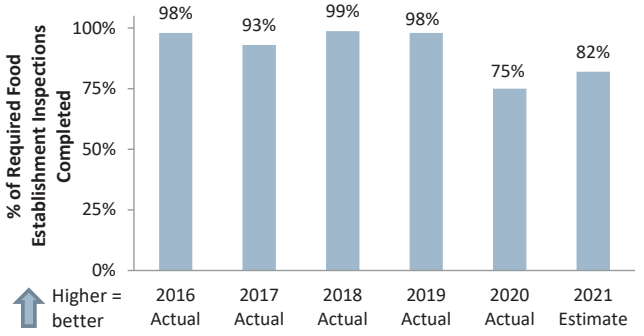
The program streamlines the inspection process and reduces the number of required annual inspections for lower risk establishments, allowing inspectors to concentrate their efforts on medium and high risk food establishments. This measure correlates to the Department of State Health Services requirements and gives management a meaningful method to determine the overall effectiveness of the program. In FY21, the Food and Environmental Health Program continues to focus on medium and high risk food establishments.

Responsible Department: Health

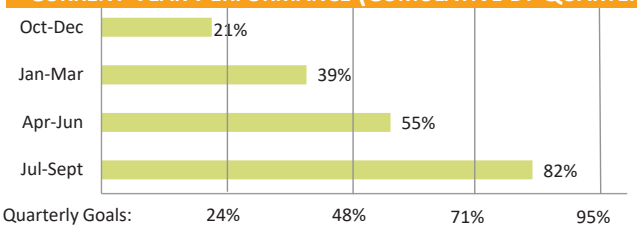


*Why not 100% inspections? Some establishments have a license but cannot receive an inspection because they are: 1) Not open for business; 2) Closed due to a fire code violation; 3) Closed due to a building code violation; 4) Closed due to a fire or other catastrophic event.

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (CUMULATIVE BY QUARTER)



% of Establishments on Target with Number of Required Inspections

Note: Restaurant inspections are down because fewer restaurants were open due to COVID-19.

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 3: NEIGHBORHOODS

23. NUMBER OF PARTICIPANTS IN PRESERVATION OUTREACH PROGRAMS

Target: 11,000 Participants

About this measure:

This is a measure of the total number of participants in Education & Outreach Programs conducted by the Office of Historic Preservation (OHP).

Why it is important:

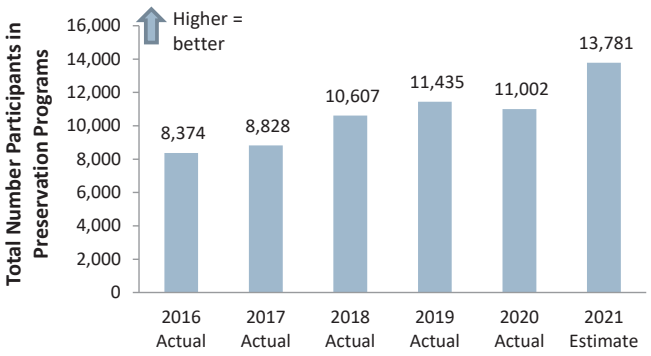
OHP holds a range of events and initiatives which provide opportunities that focus on building communities, providing educational opportunities, celebrating heritage, and facilitating neighborhood revitalization.

What is being done:

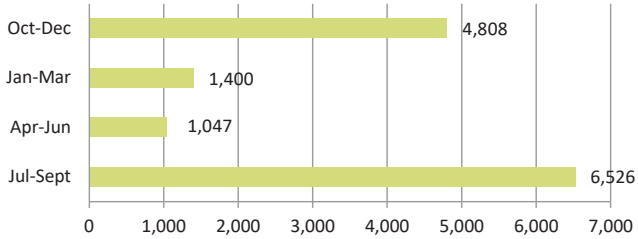
OHP continually looks for collaboration opportunities with other City departments and local groups in order to expand total reach and target new audiences. Staff also promotes events through the use of social media and a regular e-newsletter. OHP maintains a goal to increase Facebook subscribers by 10% each quarter.

Responsible Department: Office of Historic Preservation

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



Total Number Participants in Preservation Programs

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 3: NEIGHBORHOODS

24. CAFÉCOLLEGE PARTICIPANTS & FAFSA COMPLETION

Target: 30,000 participants and 4,800 students assisted in completing a Free Application for Federal Student Aid (FAFSA)

About this measure:

In an effort to increase college awareness, San Antonio Education Partnership (SAEP) is contracted by the Department of Human Services to operate and manage cafécollege, a one-stop facility that increases college awareness and assists in college enrollment. This measure reflects the number of participants who visit cafécollege and complete a FAFSA form.

Why it is important:

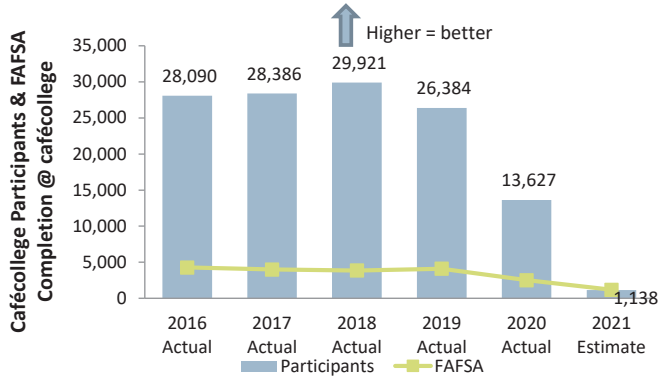
In an effort to increase the number of San Antonio residents that enroll in college, cafécollege opened in September 2010. Although not all cafécollege participants are seeking help with financial aid applications, FAFSA completion is an indication of intention to attend college.

What is being done:

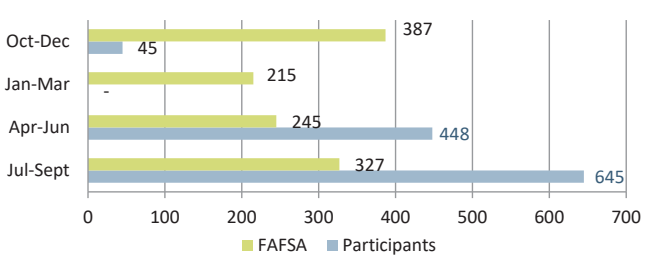
cafécollege collaborates with local schools and San Antonio residents of all ages to provide tailored programming to meet the needs of San Antonio students. The five key services provided by cafécollege include helping students with short- and long-term academic and career goals; increasing awareness of career opportunities and planning a career path; informing about higher education opportunities and assisting with college entry and enrollment; assisting with financial aid applications; and providing guidance and coaching as students transition from high school to college. Student Aid San Antonio events are held to increase awareness. FAFSA completion rates are cyclical in nature, with an increase towards the end of the fiscal year.

Responsible Department: Human Services

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



Cafécollege Participants & FAFSA Completion

Note: Due to COVID-19 the number of Participants and FAFSA has declined.

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 3: NEIGHBORHOODS

25. PROSPECTS COURTYARD & HAVEN FOR HOPE GRADUATES

Target: 1,265 Prospects CY, 620 Haven for Hope graduates

About this measure:

These measures reflect the number of individuals who are transitioning from Prospects Courtyard, an outdoor safe – sleeping environment, to the Haven for Hope Campus and from the Haven for Hope campus into Permanent Housing.

Why it is important:

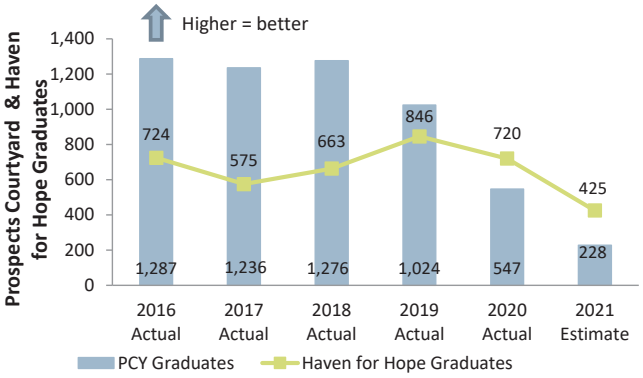
The Haven for Hope Campus provides a range of services to individuals, male and females, experiencing homelessness in San Antonio and Bexar County. Transformation is achieved through the provision, coordination, and delivery of an efficient system of care. These measures reflect individuals who are beginning a pathway to self-sufficiency.

What is being done:

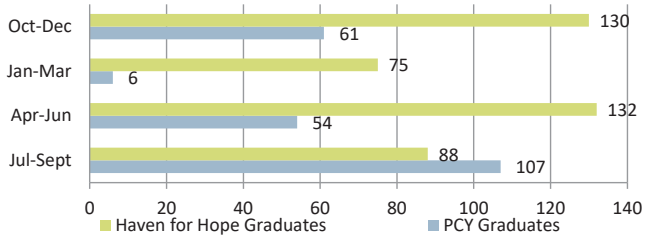
In FY19, the City invested $7.6 million in Haven for Hope and campus partners. This funding is used to support program operations, security, peer navigators, the Prospect Courtyard, mental health residential care and supportive services for homeless individuals and families.

Responsible Department: Human Services

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



Note: Due to COVID-19 the number of Graduates has declined.

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 3: NEIGHBORHOODS

26. NUMBER OF SENIOR CENTER PARTICIPANTS

Target: 30,000 participants

About this measure:

The Department of Human Services (DHS) provides nutrition, health, social, and other support services to encourage seniors to lead active and engaged lives in the community. Services are provided at various locations throughout the City, Monday-Friday. The measure reflects the number of participants, aged 60 and older, who attend Senior Centers.

Why it is important:

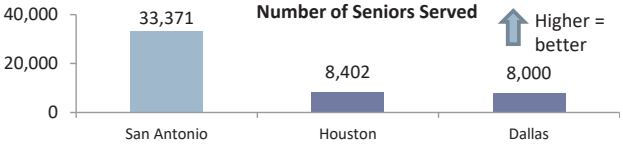
The Program provides an opportunity to inform seniors of available resources and services which focus on improving quality of life for seniors. The centers offer activities which lead to increased socialization, mobility, fitness, and learning opportunities.

What is being done:

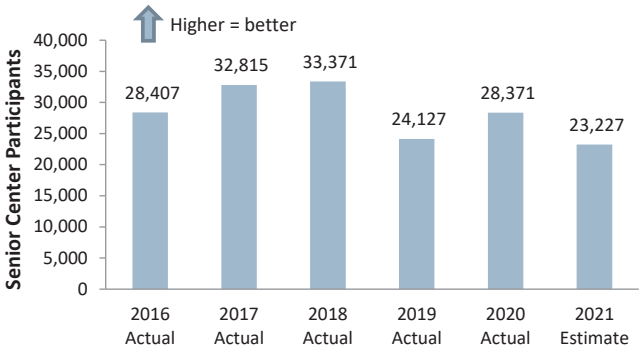
Senior sites have been strategically located to provide services within a 5-mile radius for all City residents. Additionally, the nutrition program was automated at all Senior Centers and Nutrition Sites in FY18. In an effort to ensure sites offered inclusive services, Comprehensive Senior Centers offer equipment, including exercise and computer equipment that is accessible for seniors with varied needs. All staff and contractors also received disability and diversity training in FY17.

Responsible Department: Human Services

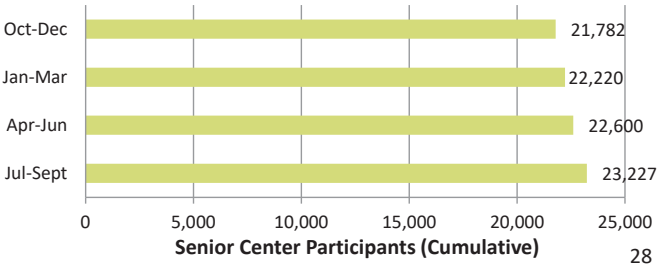
COMPARATIVE ANALYSIS (2018 DATA)



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



27. Percentage of Seniors Satisfied with Services

Target: 97%

About this measure:

The Department of Human Services (DHS) provides nutrition, health, social, and other support services to encourage seniors to lead active and engaged lives in the community. Services are provided at various locations throughout the City, Monday-Friday. The measure reflects the percent of seniors who have indicated that they are satisfied with services offered at the City of San Antonio's 52 Senior Center locations.

Why it is important:

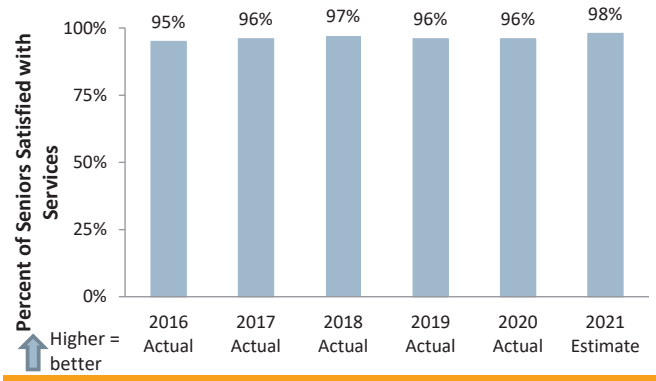
The centers offer activities which lead to increased socialization, mobility, fitness, and learning opportunities. Through participant input, DHS is able to gauge the successfulness and quality of program services. This input is used to modify programming and services on an annual basis, as needed.

What is being done:

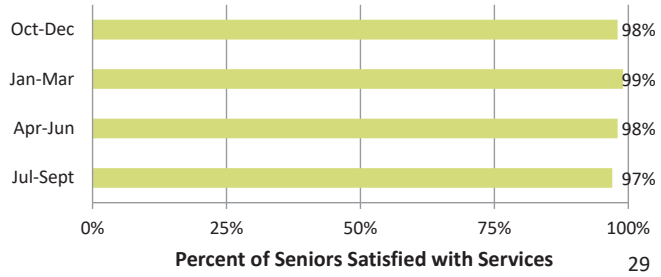
Senior sites have been strategically located to provide services within a 5-mile radius for all City residents. Additionally, the nutrition program was automated at all Senior Centers and Nutrition Sites in FY18. In an effort to ensure sites offered inclusive services, Comprehensive Senior Centers offer equipment, including exercise and computer equipment that is accessible for seniors with varied needs. All staff and contractors also received disability and diversity training in FY17.

Responsible Department: Human Services

Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 3: NEIGHBORHOODS

28. Annual Visits to Library

Target: 1,794,701 Visits

About this measure:

This measure shows the number of visits to all library locations to access books, technology, programs, to vote and for other library services.

Why it is important:

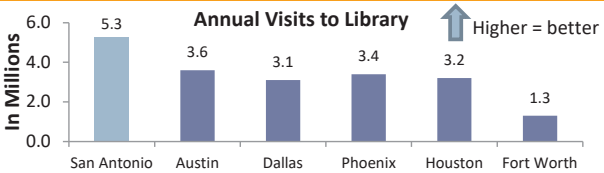
Visits to libraries provide access to educational, cultural, self-directed learning, entertainment, and civic engagement resources and services.

What is being done:

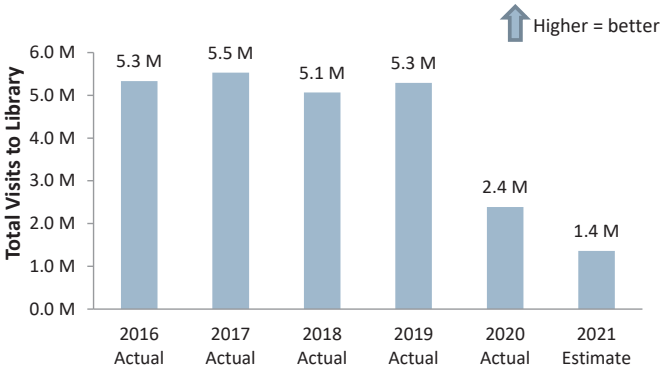
On August 16th the library added an additional day of service (Mondays) and effective on September 26, Sundays will be restored to seven day operations at library locations. Currently the library is providing in-person services to the public at 100% occupancy, contact-free pickup, Wi-Fi in library parking lots, and access to public computers continues to be available. In addition, the library continues to provide access to digital content and virtual programming for all age groups.

Responsible Department: Library

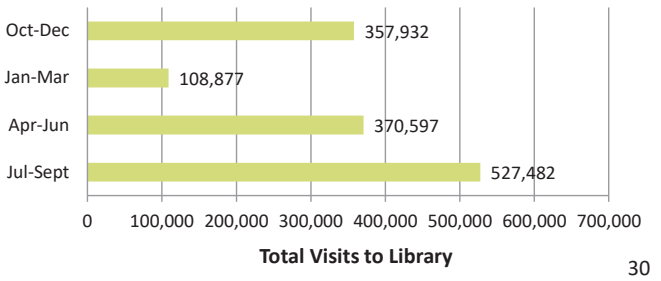
Comparative Analysis (FY 2019)



Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



Note: Q1 (Oct-Dec) visits were three times higher than Q2 (Jan-Mar) due to voting

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 3: NEIGHBORHOODS

29. ANNUAL LIBRARY CIRCULATION

Target: 4,745,519 Items

About this measure:

This measure indicates the number of items checked out by customers of the San Antonio Public Library. Items include physical and digital resources such as print books, eBooks, magazines, CDs and DVDS.

Why it is important:

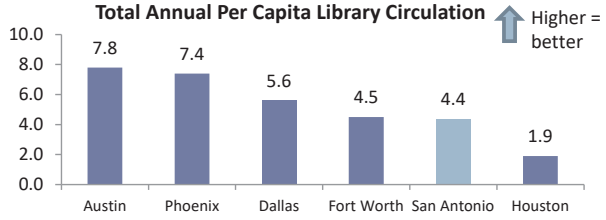
Access to over two million physical and digital materials help advance literacy development, school readiness, self-directed learning, and the transfer of knowledge.

What is being done:

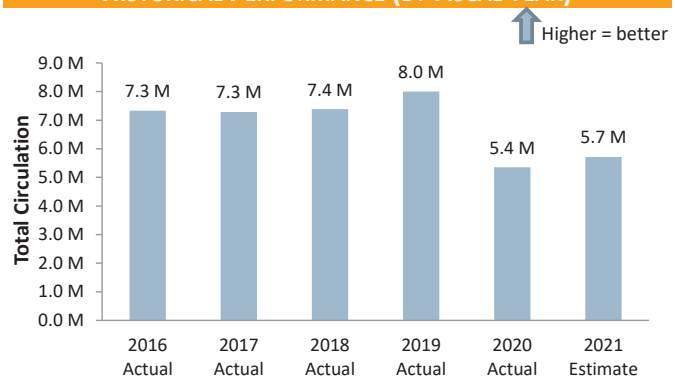
On August 16th the library added an additional day of service (Mondays) and effective on September 26, Sundays will be restored to resume back to seven day operations at library locations. Currently the library is providing in-person services to the public at 100% occupancy, contact-free pickup, Wi-Fi in library parking lots, and access to public computers continues to be available. In addition, the library continues to provide access to digital content and virtual programming for all age groups.

Responsible Department: Library

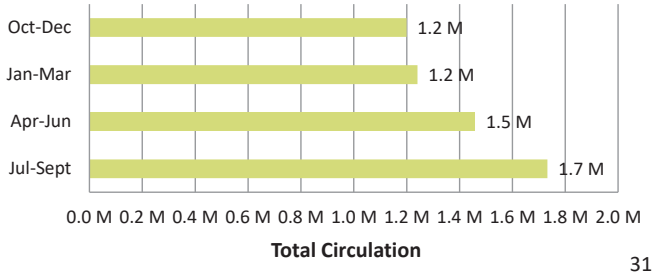
COMPARATIVE ANALYSIS (FY 2019)



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 3: NEIGHBORHOODS

30. HOURS OF COMPUTER & WI-FI USAGE

Target: 953,237

About this measure:

This measure reports the number of hours that individuals are utilizing the Library's computers & Wi-Fi at all locations.

Why it is important:

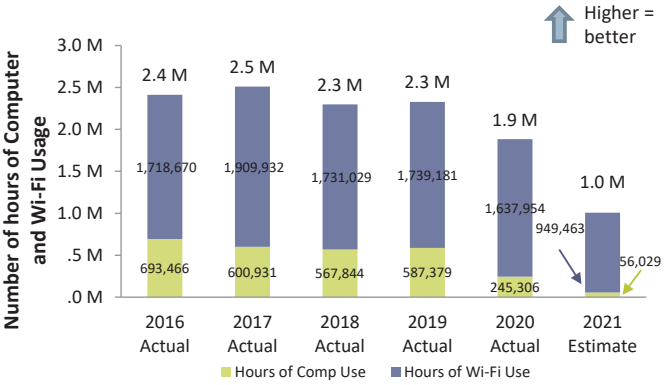
The community is provided consistent and convenient access to public computers and Wi-Fi throughout the library system, which consists of 30 locations. This digital inclusion strategy is available to all in the community and helps bridge the digital divide.

What is being done:

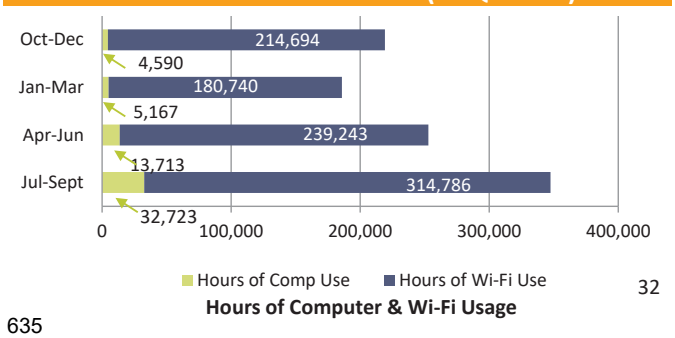
On August 16th the library added an additional day of service (Mondays) and effective on September 26, Sundays will be restored to resume back to seven day operations at library locations. Currently the library is providing in-person services to the public at 100% occupancy, contact-free pickup, Wi-Fi in library parking lots, and access to public computers continues to be available. In addition, the library continues to provide access to digital content and virtual programming for all age groups.

Responsible Department: Library

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 3: NEIGHBORHOODS

31. RECREATION FACILITY ATTENDANCE

Target: 68,981

About this measure:

The measure reflects the total number of visits by adults and youth at City community center facilities.

Why it is important:

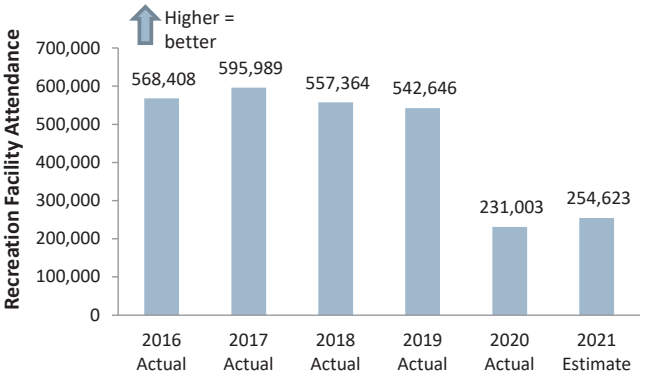
The measure is important to recognize how many residents are utilizing community center facilities. The facility attendance is a measure that staff can use when making recommendations for improvements to facility programs and operations.

What is being done:

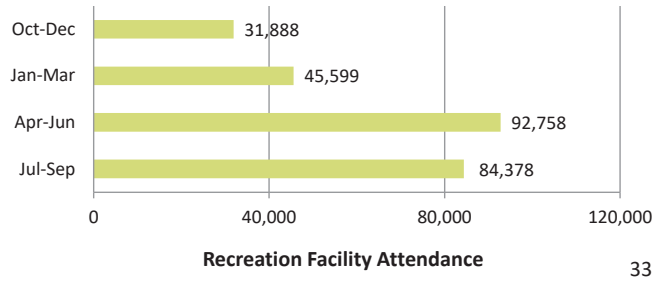
The Department currently uses a variety of methods to promote various programs and events at facilities. The Department uses attendance data to determine the community response to programs and events as well as to analyze facility needs.

Responsible Department: Parks & Recreation

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 4: SUSTAINABILITY

32. MUNICIPAL FACILITY AVOIDED UTILITY COSTS (SAVINGS)

Target: $127,000 Avoided (Saved) Annually

About this measure:

This measure shows the utility costs that will be avoided (saved) each year as a result of utility conservation projects completed in municipal facilities.

Why it is important:

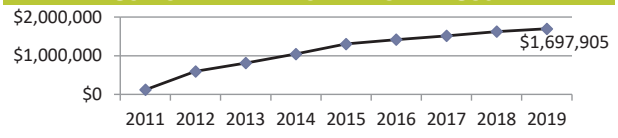
The Office of Sustainability implements municipal facility retrofits to reduce the City's environmental impact, save taxpayer funds, conserve natural resources, and improve sustainability of City facilities. Staff select projects that generate cost savings greater than the project cost.

What is being done:

During FY 2021 the following municipal energy projects will be completed:
1.Replace existing fluorescent lamps with LEDs at City Tower Parking Garage
2. Replace remaining Metal Halide lights with Musco LED sports lights
3. Replace existing fluorescent lamps with LEDs at the International Center
4. Replace existing fluorescent lamps with LEDs at Animal Care

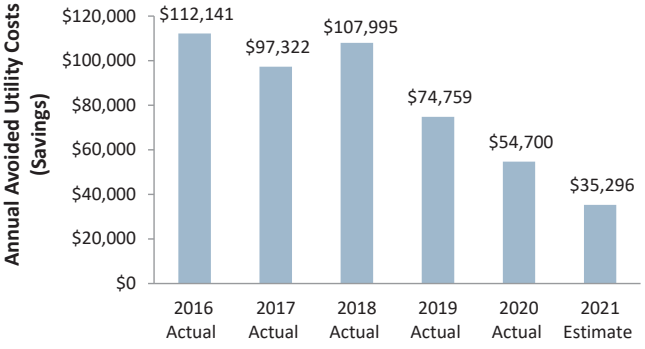
Responsible Department: Office of Sustainability

CUMULATIVE ANNUAL AVOIDED COST

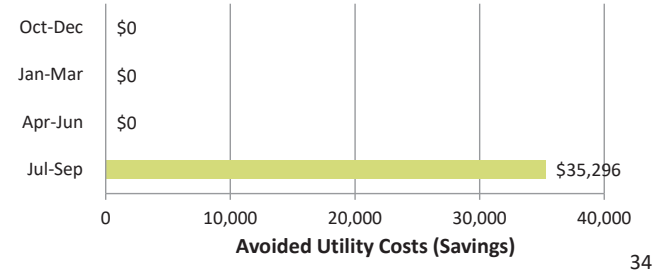


*Energy projects are currently underway and projected to be completed by the end of the 4th quarter.

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)*



33. Recycling Rate

Target: 36% in FY 2021, 60% by 2025

About this measure:

This measures the percent of solid waste, collected from approximately 363,000 customers, that is recycled. The City's single-family recycling programs include weekly curbside recycling and organics collection, semi-annual curbside brush collection, and two brush recycling drop-off sites.

Why it is important:

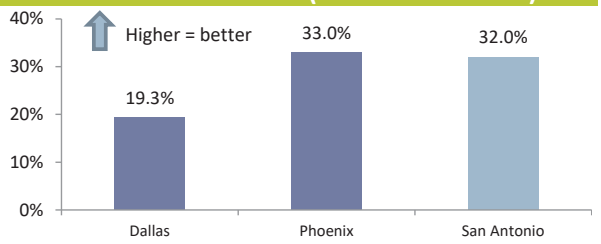
Recycling promotes environmental stewardship and long-term sustainability. It is a cost-effective alternative to burying waste in landfills.

What is being done:

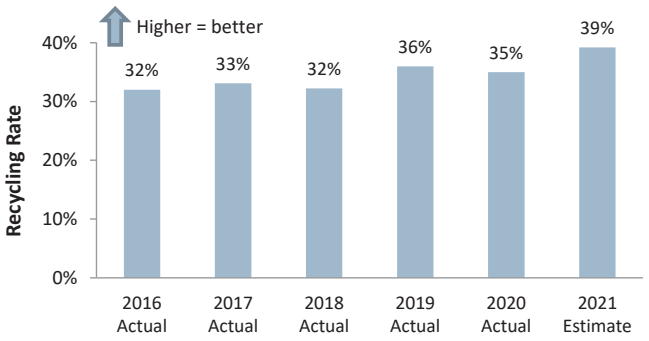
The City continues to offer a lower rate for customers that select a smaller garbage cart. This is an incentive for customers to throw away less and hopefully recycle more. It has become increasingly important for customers to recycle properly. The City promotes recycling properly with a simplified messaging and a robust outreach and educational campaign.

Responsible Department: Solid Waste Management

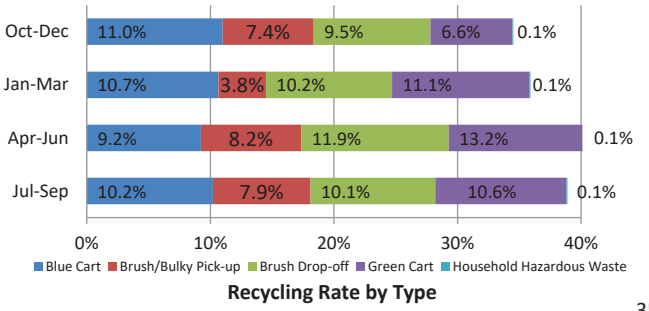
Comparative Analysis (ICMA 2018 DATA)



Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 4: SUSTAINABILITY

34. Refuse and Recycling Collection Misses per 10,000 Collection Points

Target: 9.00 or Fewer Misses per 10,000 Collection Points

About this measure:

The department provides weekly garbage, recycling, and organics collection services to approximately 363,000 single-family households. This measure tracks the percentage of missed collections for all single-family homes serviced by City crews.

Why it is important:

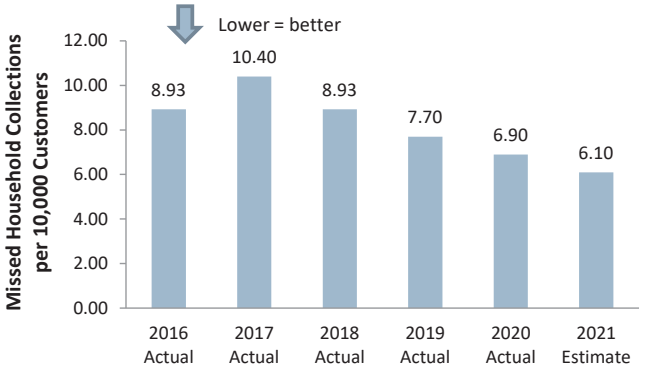
Ensuring all refuse is collected provides for cleaner neighborhoods. If a collection is missed, customers can call 3-1-1 to report the missed collection and the department will respond accordingly.

What is being done:

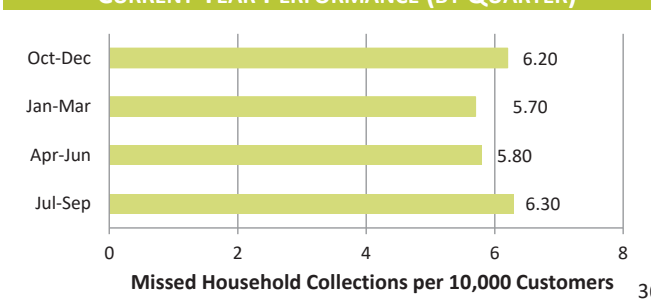
To ensure that the material is collected on time, the department added additional resources and rebalanced the Organics routes. Additionally, the department completed several initiatives to fill driver vacancies, including job fairs and a driver apprentice program.

Responsible Department: Solid Waste Management

Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



35. Downtown area housing units facilitated through incentives (SA2020 Boundary)*

Target: 600 housing units

About this measure:

This measure shows the number of incentivized housing units approved in the Greater Downtown Area.

Why it is important:

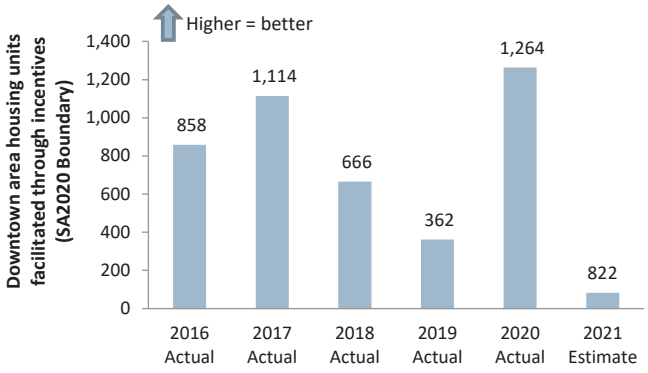
Great downtowns have vibrant residential life that provides authenticity and a sense of place and community. Increasing the number of housing units brings more residents, enhances downtown activity, and attracts employers, jobs, and retail opportunities.

What is being done:

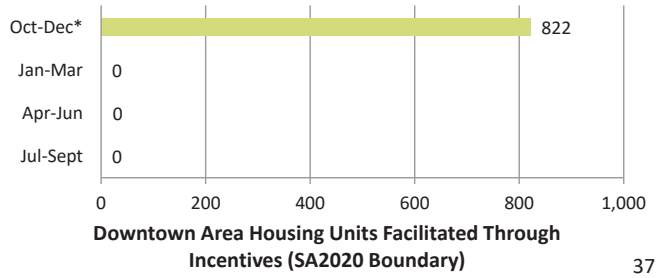
The FY 2021 budget allocates $395,184 in incentives for downtown redevelopment. This funding provides incentives for the Center City Housing Incentive Policy, the Brownfield Redevelopment Program, the West Side Development Corporation (WDC), and San Antonio Growth for the Eastside (SAGE).

Responsible Department: Center City Development & Operations

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



Note: CCHIP policy was under review since Dec 2017, Council approved new policy Dec 13th, 2018

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 5: ECONOMIC DEVELOPMENT

36. JOBS CREATED/RETAINED THROUGH ECONOMIC DEVELOPMENT ACTIVITIES

Target: 1,500 jobs

About this measure:

This is a measure of all jobs created and retained through company projects that were secured as a result of the efforts of a partnership between the Economic Development Department and the Economic Development Foundation (EDF).

Why it is important:

This measure illustrates San Antonio's economic competitiveness in securing more and better job opportunities for its citizens. An increase in jobs within San Antonio strengthens the City's economy.

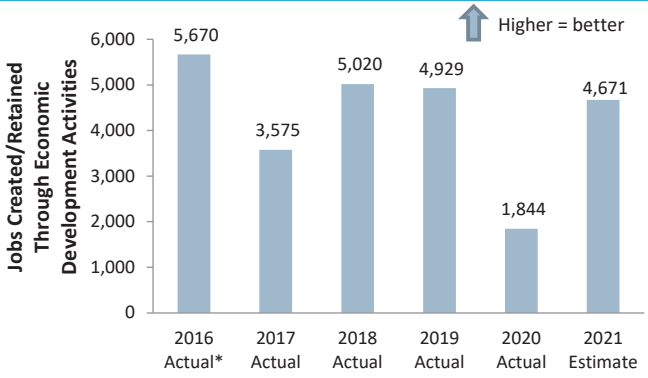
What is being done:

The Economic Development Department utilizes a number of state and local tools and programs to attract and retain jobs. In addition, the department manages a contract with the EDF for marketing; business, retention and expansion (BRE); and attraction services.

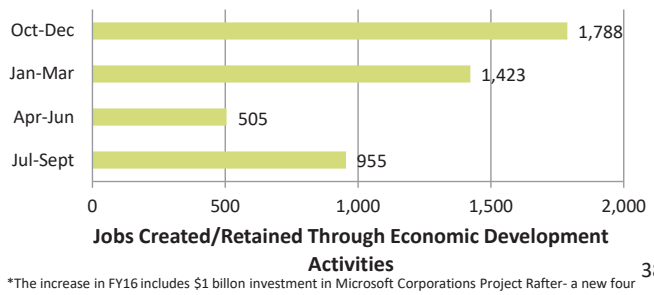
Responsible Department: Economic Development

[1]The City entered into a contract with the EDF in FY 2011 to provide coordinated economic development services in an effort to increase the number of jobs created and retained in San Antonio.

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



*The increase in FY16 includes $1 billon investment in Microsoft Corporations Project Rafter- a new four phase data center complex

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 5: ECONOMIC DEVELOPMENT

37. TOTAL CORPORATE INVESTMENT

Target: $281 million in New Investment

About this measure:

This measure shows the amount of planned company investment in projects that were facilitated by the Economic Development Department and the Economic Development Foundation (EDF). Such projects are a result of both local expansion and the recruitment of new businesses to San Antonio.

Why it is important:

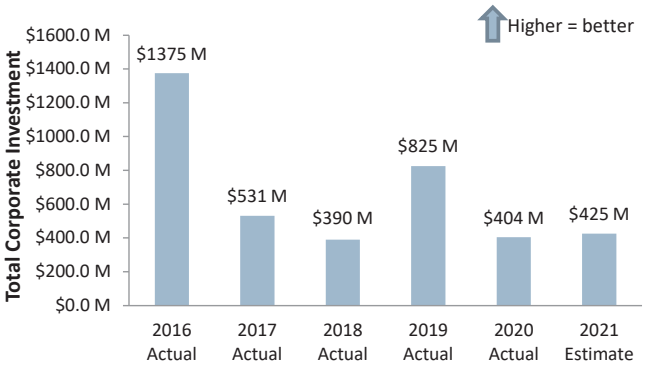
The measure indicates the scale of new capital investment in the community which provides for job creation and business growth.

What is being done:

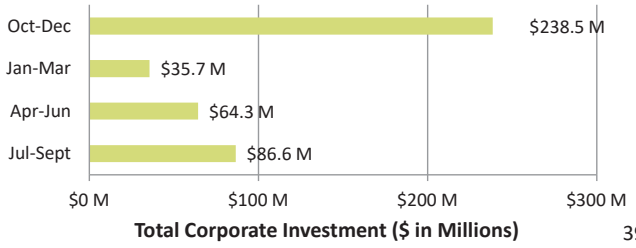
The Economic Development Department utilizes a number of state and local tools and programs to attract new capital investments in San Antonio. In addition, the department manages a contract with the EDF for marketing; business, retention and expansion (BRE); and attraction services.

Responsible Department: Economic Development

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 6: CONVENTION, VISITOR & ARTS

38. AIRPORT OVERALL CUSTOMER SATISFACTION

Target: 4.0 (Very Good) out of 5.0 (Excellent)

About this measure:

The Airport Service Quality (ASQ) Survey is the world's leading airport customer satisfaction benchmark program with over 190 airports surveying their passengers monthly. Each quarter, this measure illustrates the overall satisfaction of passengers of the Airport. All airports use the same questionnaire and follow the same methodology.

Why it is important:

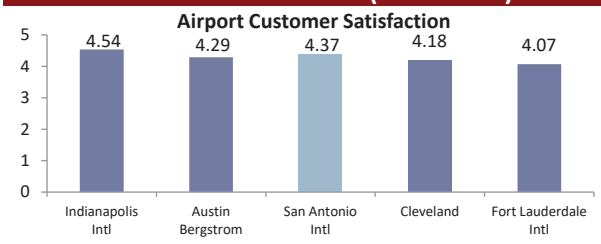
Findings from the ASQ assist the airport in identifying areas for improvement as well as areas where the Airport excels.

What is being done:

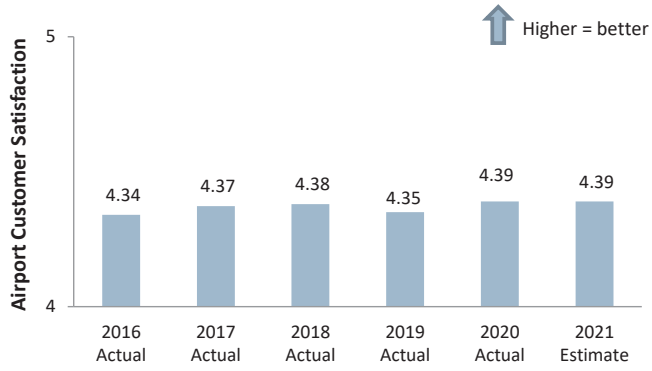
The Aviation Department is focused on improving the customer experience for our passengers. In FY 2019, the Airport continued to expand its arts program that includes rotating art and musical performances and City Council will award contracts for new food, beverage and retail concepts in both pre- and post-security in Terminal A.

Responsible Department: Airport

COMPARATIVE ANALYSIS (2018 DATA)



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 6: CONVENTION, VISITOR & ARTS

39. International Airport Operating Cost per Passenger

Target: $29.84

About this measure:

The measure tracks the average operating cost per passenger boarding a flight at San Antonio International Airport. This includes personnel costs, facility operations, fire, and law enforcement costs.

Why it is important:

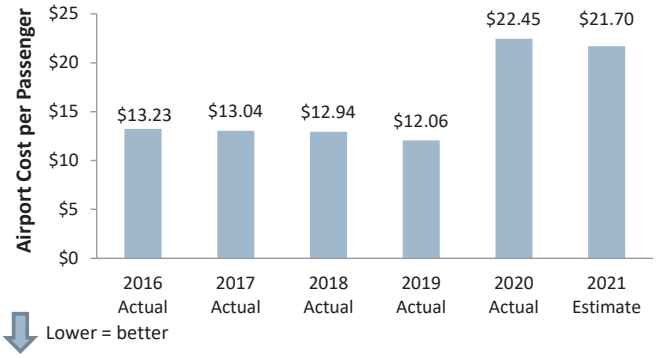
Cost per passenger is a benchmark measure that is commonly used to compare airports. It is an indication of how efficiently the Airport is operating.

What is being done:

The Airport continues to look for non-airline revenue opportunities year-round. Increases in the cost per passenger are related to costs for improving the customer experience.

Responsible Department: Airport

Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)

41

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 6: CONVENTION, VISITOR & ARTS

40. Event Days at the Alamodome

Target: 108 days

About this measure:

This measure represents the total number of days per year when a contracted event is actually occurring at the Alamodome. This does not include the move in/move out days for events.

Why it is important:

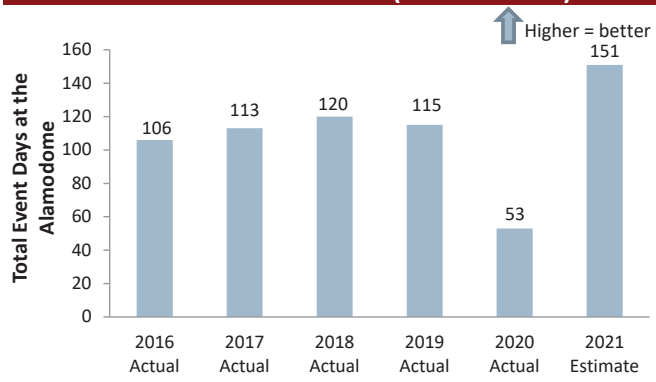
Event days at the Alamodome determine the amount of utility that the facility provides the community by offering a variety of entertainment options. The goal is to bring large, high-revenue yielding events to the Alamodome that would generate a favorable economic impact and experience for the community.

What is being done:

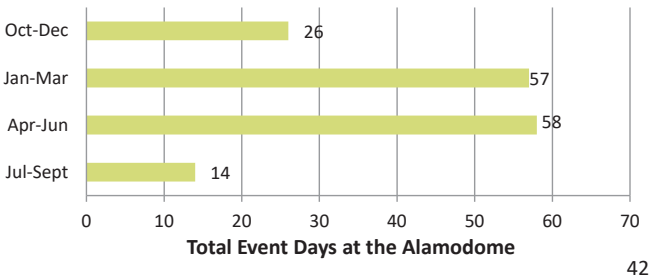
Although Alamodome events are impacted by cancellations related to the COVID-19 pandemic, the hosting of the NCAA Women's Final Four has added a net 38 event days to the event calendar for the 2nd quarter.

Responsible Department: Convention & Sports Facilities

Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



42

41. Average revenue per attendee at the Alamodome

Target: $9.31

About this measure:

This measure represents the amount of revenue generated per attendee at the Alamodome on a yearly basis. The ratio is calculated by taking the net revenue and dividing it by total attendance during the fiscal year.

Why it is important:

The measure shows the financial success of the Alamodome events. The goal is to increase the number of high-revenue yielding events that can result in increased facility revenue.

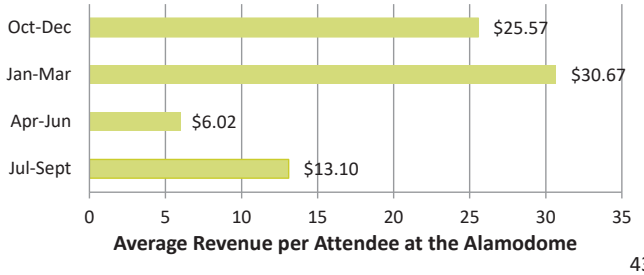
What is being done:

The ratio of revenues to attendees are higher. The Booking staff are identifying future dates to rebook cancelled events related to the COVID-19 pandemic. The Booking staff has been able to maintain high-yielding events.

Responsible Department: Convention & Sports Facilities

Historical Performance (by Fiscal Year)

Current Year Performance (by Quarter)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 6: CONVENTION, VISITOR & ARTS

42. Revenue per Net Square Foot of Convention Facility Rentable Space

Target: $12.39

About this measure:

This measure represents the amount of revenue earned on a per square foot basis of the rentable areas within the Convention Center and Lila Cockrell Theatre.

Why it is important:

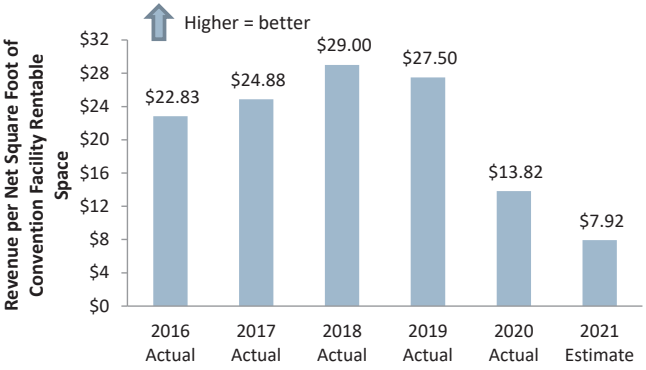
This measure indicates how well the department is able to convert facility rental opportunities into higher revenues that reduce the net cost of facility operations.

What is being done:

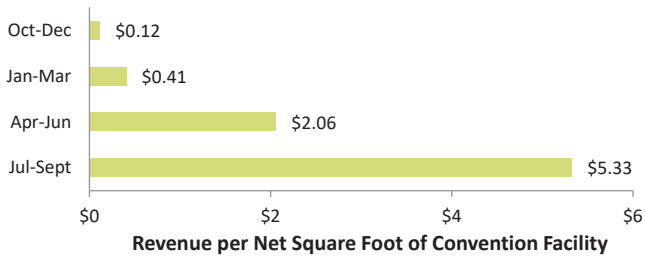
The Convention Center sales staff is working to rebook events but continues to see an impact due to the COVID-19 pandemic in the 1st and 2nd quarters.

Responsible Department: Convention & Sports Facilities

Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 6: CONVENTION, VISITOR & ARTS

43. EVENTS BOOKED

Target: 281

About this measure:

Visit San Antonio (VSA) has strategically transitioned from a Convention Room Nights Goal to an Events Booked by parameter and placement focus. This change is based on our destinations new Citywide Sales Strategy in collaboration with the hotel community, providing a seismic paradigm shift: Quality (high economic impact and targeted need periods) vs. Quantity. This represents the sum of overall sales efforts that target group and convention business in current and future years and references Events booked for meetings at the Convention Center and hotel meeting space.

Why it is important:

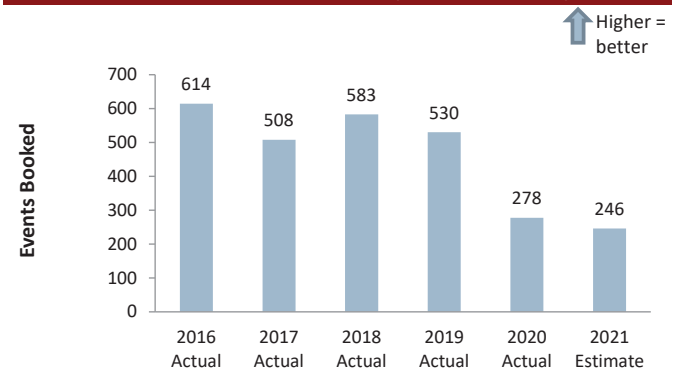
The City's Hotel Occupancy Tax is predicated upon the sale of hotel guest rooms attributable to contracted Events of all parameters. This tax is the primary funding source for Visit San Antonio, along with the Henry B. Gonzalez Convention Center. The money from the tax resulting from these Events is also set aside to support the local arts community and history preservation.

What is being done:

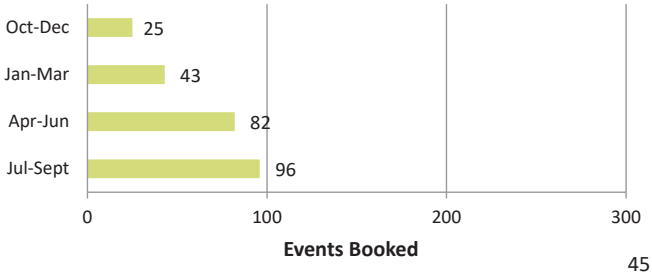
Booked Events historically fluctuate month to month and quarter by quarter, versus a consistent 12-month booking cycle. FY21 Q2 actuals are down-28.3% compared to FY21 Q2 Target primarily driven by the impact of the Covid-19 pandemic. The developments in the months to come will determine the pace and timing of a rebound.

Responsible Department: Visit San Antonio

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 6: CONVENTION, VISITOR & ARTS

44. ANNUAL ONLINE ENGAGEMENT

Target: 27,000,000

About this measure:

Visit San Antonio (VSA) measures the annual interaction with visitors through all online customer engagement properties including visitsanantonio.com website visits and Facebook interaction (likes, shares, comments, etc.).

Why it is important:

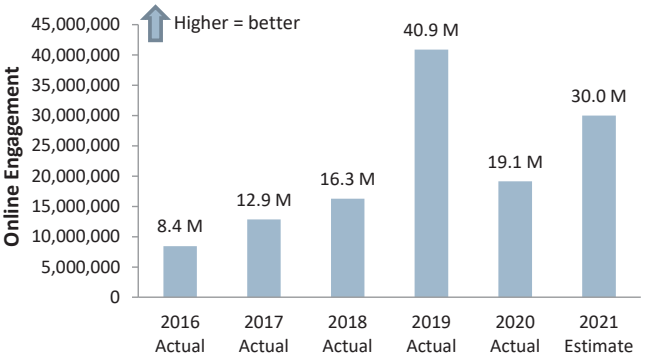
Visit San Antonio is a main source of destination information on the city and local events. It is critical to measure the level of interest in San Antonio that can lead ultimately to travelers choosing San Antonio for their destination. This measurement indicates the effectiveness of Visit San Antonio marketing strategy by showing that consumers are considering travel to San Antonio and taking direct action to learn more.

What is being done:

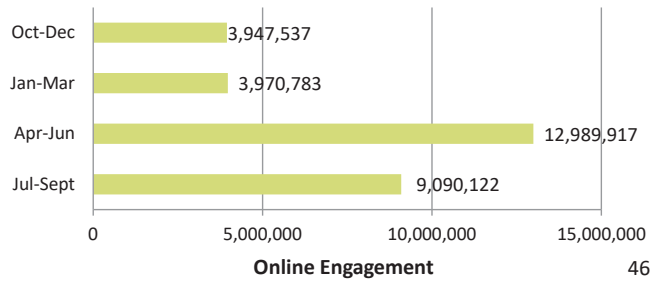
Online engagement interactions are not projected in equal 12-month increments as they are influenced by seasonality and timing of various campaigns. FY21 Q2 actuals are down -31.6% compared to FY21 Q2 Target. The developments associated to COVID-19 in the months to come will determine the pace for the next two quarters of FY21.

Responsible Department: Visit San Antonio

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 6: CONVENTION, VISITOR & ARTS

45. ATTENDANCE AT CULTURAL EVENTS

Target: 1,500,000

About this measure:

This measure represents the number of individuals in attendance at cultural events within the San Antonio community that are supported by the Department of Arts & Culture.

Why it is important:

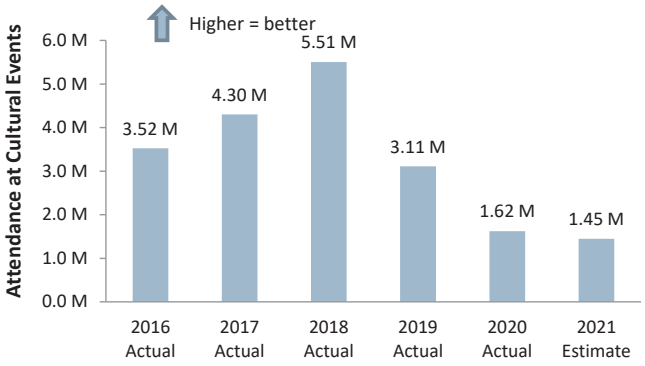
The Department of Arts & Culture strives to enrich quality of life by leading and investing in San Antonio arts and culture. Increased attendance shows support for local arts organizations and individual artists while helping to make San Antonio an exciting place to live and visit.

What is being done:

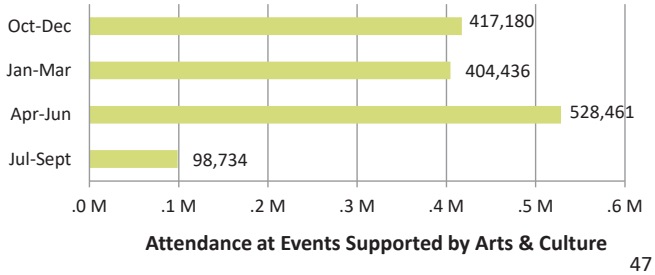
Attendance is increased through a wide range of events that the department promotes, develops, and markets for the residents and visitors of San Antonio. The department stimulates growth and development of arts and culture through support, guidance, and leadership to local partners.

Responsible Department: Arts & Culture

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 6: CONVENTION, VISITOR & ARTS

46. NON-CITY DOLLARS LEVERAGED FOR ARTS BY FUNDED AGENCIES

Target: $42 million

About this measure:

This measure gauges how effective the local arts and cultural non-profit community have been in leveraging the dollars invested by the City.

Why it is important:

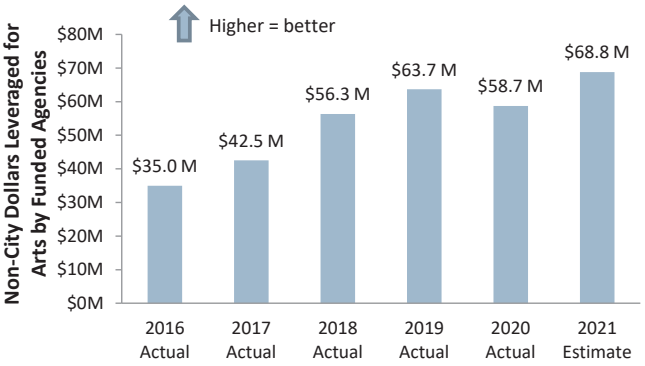
The City's investment in the arts is an important incentive for our arts and cultural partners. It anchors the message that the arts are important to San Antonio and, in return, it helps organizations stimulate support from private and other public foundations, as well as individual giving. The City's investment also helps augment and support the costs affiliated with running the operations of organizations and the programs they offer to our residents and visitors.

What is being done:

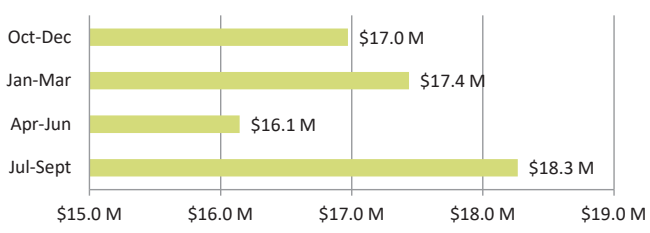
The Department of Arts & Culture is responsible for overseeing the financial and programmatic performance of each funded organization and evaluating the City's investment. The Department also publishes a Creative Economy Impact Study to monitor economic growth and to help stimulate greater interest in private sector investment. The Department provides technical and economic development training to agencies and artists.

Responsible Department: Arts & Culture

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



Note: Data used in calculation was pulled using SMU DataArts beginning FY 2021. Past Fiscal Year's calculation data utilized the Arts Agencies' 990 IRS Filings. Info collected is always 2 years behind due to need for validation.

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 6: CONVENTION, VISITOR & ARTS

47. EVENTS AT DOWNTOWN PARKS AND PLAZAS

Target: 300 events

About this measure:

This measure shows the events held at Travis Park, Milam Park, Houston Street and Marriage Island. This includes weddings, City-sponsored events, corporate events, and private functions. Events such as Lumanaria and NIOSA are also included in this measure.

Why it is important:

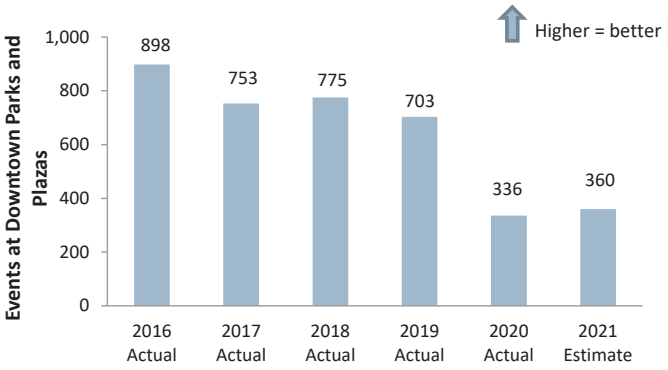
Having many different events adds vibrancy to the downtown area. It draws people downtown at different hours and supports retail and commercial establishments.

What is being done:

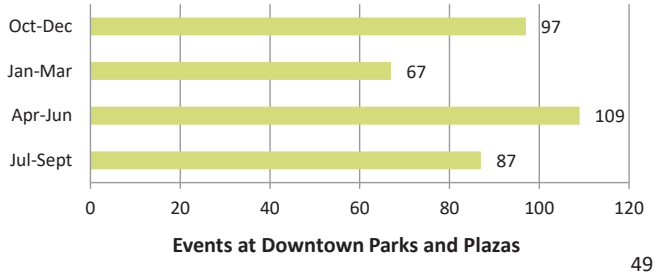
Staff advertises downtown parks and plazas through different media venues including television, radio, written publications, and online. Prior years included events at Alamo Plaza and HemisFair Plaza, which are not currently being scheduled.

Responsible Department: Center City Development & Operations

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 6: CONVENTION, VISITOR & ARTS

48. SQUARE FEET OF SIDEWALKS PRESSURE WASHED

Target: 15,600,000 square feet

About this measure:

This measures shows the square footage of sidewalks in the downtown area that are pressure washed throughout the year.

Why it is important:

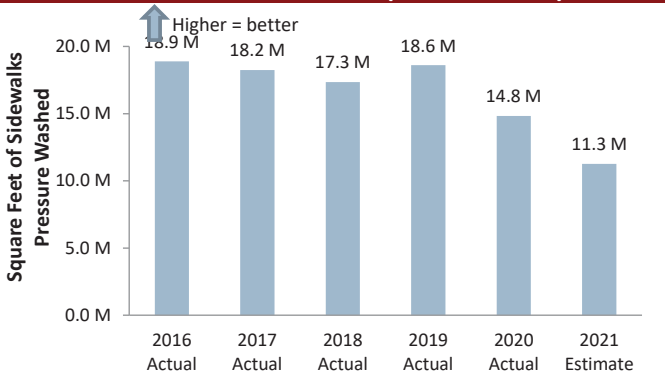
The appearance of downtown is important to creating an inviting locale for visitors. Having clean sidewalks improves that appearance.

What is being done:

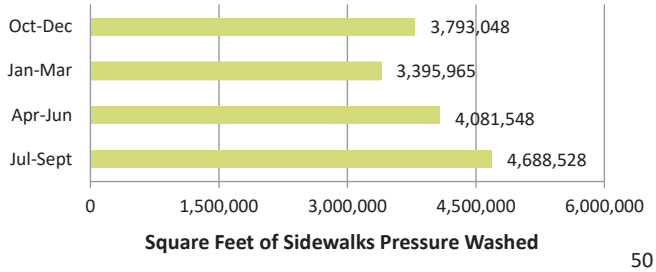
Existing pressure washers have been upgraded with hot water reclaim pressure washers. Downtown Operations staff coordinates with Centro San Antonio staff to ensure the sidewalks are cleaned regularly.

Responsible Department: Center City Development & Operations

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 6: CONVENTION, VISITOR & ARTS

49. RIVERBOAT CRUISE PASSENGERS

About this measure:

The City contracts with Go Rio to operate the Riverboat tours on the Riverwalk. This measure notes the number of passengers taking a Riverboat tour.

Why it is important:

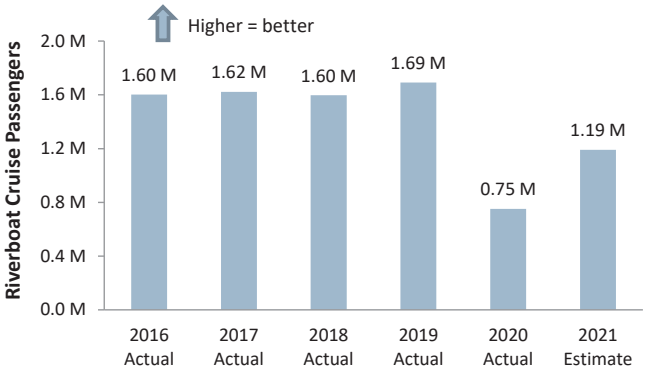
While the measure is not directly controlled by the City it provides a good indicator of the number of visitors to the Riverwalk and the overall health of the economy.

What is being done:

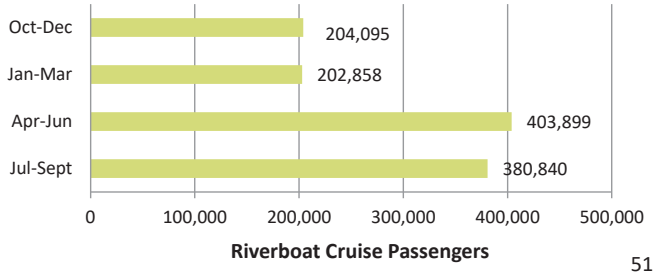
Visit San Antonio staff advertises San Antonio Riverwalk through various media publications in order to increase tourism. Riverboat cruise passenger ticket sales vary on a seasonal basis. Lower sales occur in the fall and winter months, while more passengers are expected during spring and summer months.

Responsible Department: Center City Development & Operations

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 7: OPEN GOVERNMENT

50. GENERAL FUND EXPENDITURE VARIANCE AS PERCENTAGE OF ESTIMATE. FINAL REVISED ESTIMATE DEVELOPED AT

Target: Between 0% and -1% Variance

About this measure:

In September the City adopts the Annual Budget for the next fiscal year, running from October 1 – September 30. This measure calculates how close the City is to spending the amount budgeted. It is tracked on a quarterly basis in comparison to an estimate for that quarter. A negative variance means the expenditures are under budget.

Why it is important:

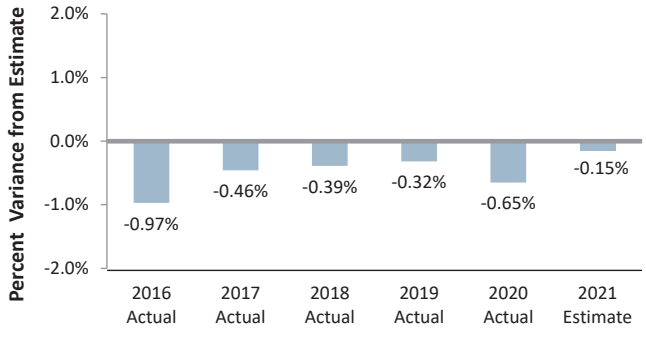
Accurate estimates are key to maintaining a balanced budget and for forecasting next year's budget.

What is being done:

Monthly Reports of expenditures are provided to the City Manager and Quarterly Reports are presented to the City Council (3+9 Financial Report, 6+6 Financial Report, 9+3 Financial Report, and Year End Financial Report).

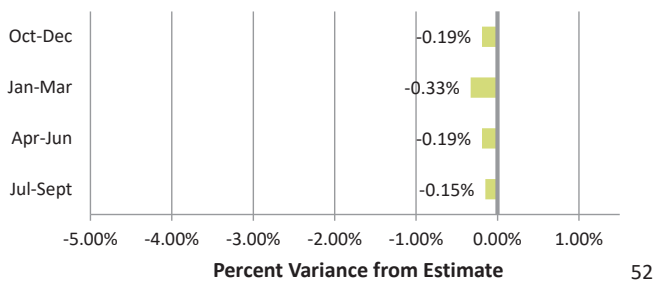
Responsible Departments: Budget, Finance

HISTORICAL PERFORMANCE (BY CALENDAR YEAR)



(-) means savings; (+) means spending was more than estimated

CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 7: OPEN GOVERNMENT

51. GENERAL FUND REVENUE VARIANCE AS PERCENTAGE OF ESTIMATE. FINAL REVISED ESTIMATE DEVELOPED AT

Target: Less than 1% of Variance

About this measure:

The Budget Office and the Finance Department monitor revenues on a monthly basis to ensure revenues are on track with the adopted budget.

Why it is important:

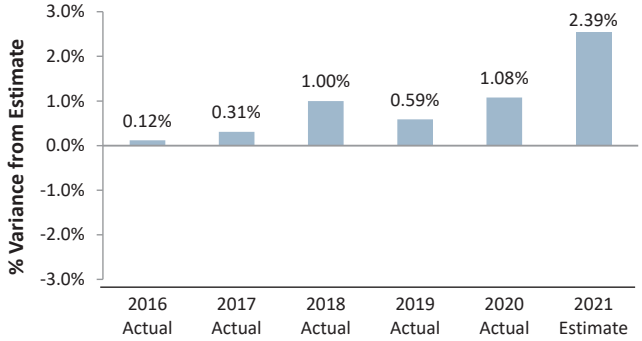
Monitoring department revenues is crucial to ensure a balanced current year budget. If revenues are not received at the budgeted amounts, the City will take corrective action to ensure a balanced budget by year end.

What is being done:

Monthly Reports of revenues are provided to the City Manager and Quarterly Reports are presented to the City Council.

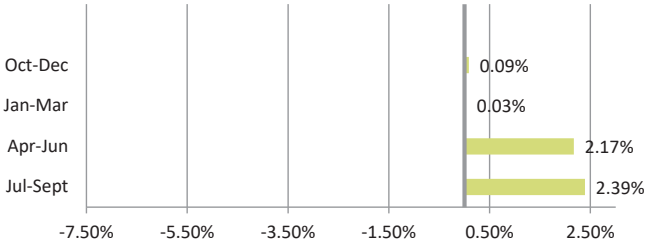
Responsible Department(s): Budget, Finance

HISTORICAL PERFORMANCE (BY CALENDAR YEAR)



(+) means more revenue than estimated; (-) means less revenue than estimated

CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 7: OPEN GOVERNMENT

52. ACHIEVE PAYMENT TO VENDORS WITHIN TERMS

Target: 86%

About this measure:

Measures the percentage of payments to vendors in a timely manner.

Why it is important:

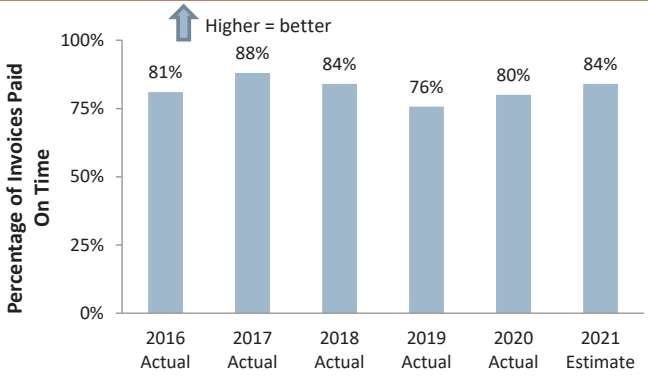
Prompt payment of goods and services builds good relationships with the City's suppliers. Paying early may allow the City to take advantage of discounts offered by vendors.

What is being done:

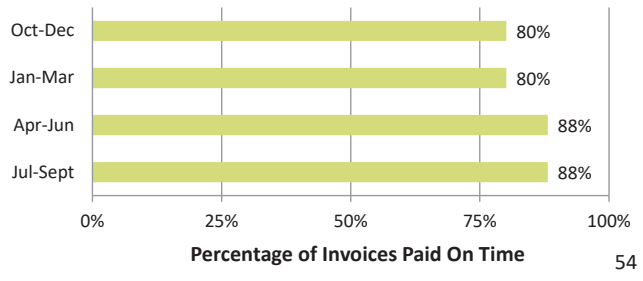
The AP Initiative Task Force, instituted during Q1 FY2020, has been placed on hold over the course of FY2020 and into FY2021 due to the redirection of staff to process EHAP payments and vacancies within the division. Action items and trainings derived from the Task Force resumed in March 2021.

Responsible Department: Finance

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 7: OPEN GOVERNMENT

53. EARNED MEDIA

Target: 87%

About this measure:

This measure indicates the percentage of earned media coverage generated from news releases disseminated.

Why it is important:

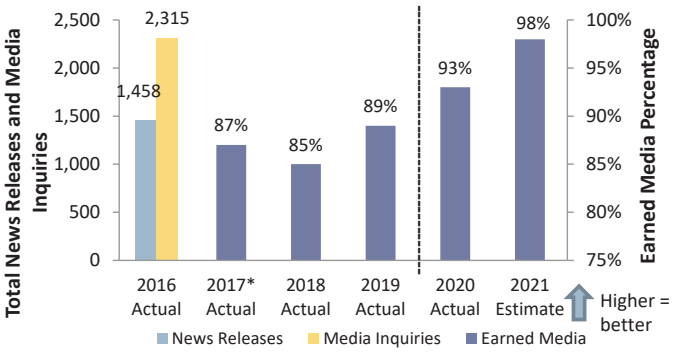
The Department of Government & Public Affairs is responsible for the City's corporate communications and works with the news media, as one channel of communication, to provide City-related information to the community. One measure of effectiveness is the amount of earned news coverage resulting from City news releases disseminated.

What is being done:

The Government and Public Affairs Department proactively works with local, state, national and international media to expand the City's overall news coverage. On a daily basis, the Department also initiates pitch calls to the news media regarding City-related information, coordinates news interviews, develops strategic messages, effectively utilizes social media and provides guidance to departments organization-wide. The City's social media channels have become a direct source of COVID-19 information and residents are viewing and engaging with our content to receive frequent updates/timely information, as well as ask questions and engage in dialogue with other residents.

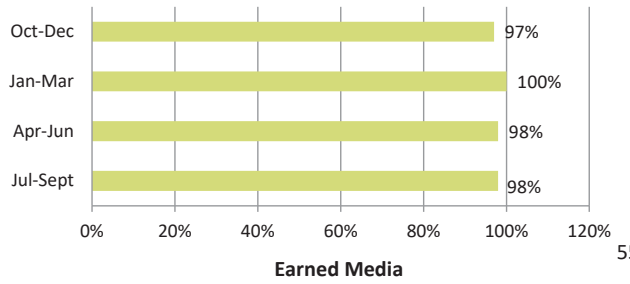
Responsible Department: Government & Public Affairs

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*Beginning in FY17, Government & Public Affairs began measuring earned media rather than the number of media inquiries and news releases.

CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 7: OPEN GOVERNMENT

54. VOLUNTARY TURNOVER RATE

Target: 8%

About this measure:

The voluntary turnover rate measures the percentage of full-time, civilian employees who leave the City organization by their own choice. This rate does not include retirements or involuntary separations such as employment terminations.

Why it is important:

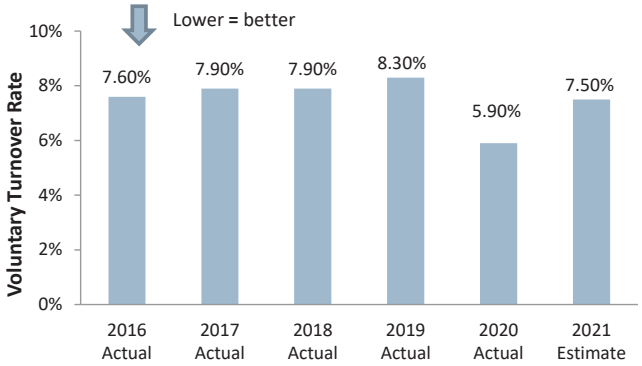
This is a useful measure that shows the organization's progress in becoming an employer of choice. Low voluntary turnover typically reflects a workforce in which employees are satisfied with their current jobs and are not leaving for other employment.

What is being done:

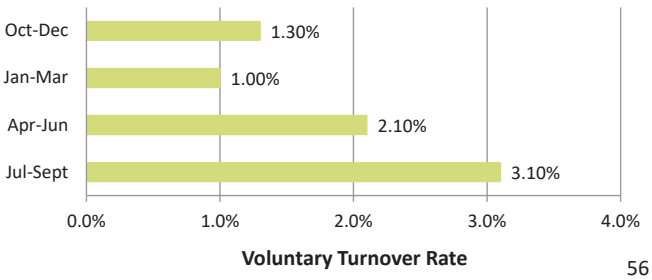
The City strives to increase employee satisfaction throughout the organization by working to provide employees with competitive salaries and a strong benefits package, along with an Employee Wellness Program that rewards healthy behavior.

Responsible Department: Human Resources

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



Note: Rate impacted during FY20 due to changes in the job market by COVID-19.

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 7: OPEN GOVERNMENT

55. NUMBER OF BUSINESS DAYS TO FILL A POSITION

Target: 46 Business Days

About this measure:

This metric captures business days to fill standard recruitments (positions posted for 14 calendar days or less). This process begins when the department initiates the request to fill the position and concludes when the new employee begins work.

Why it is important:

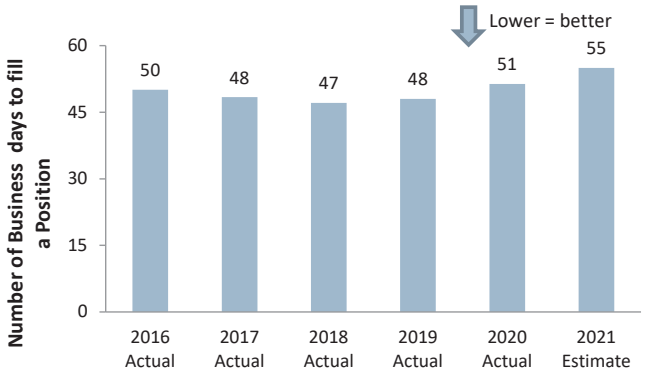
Ensuring that positions are filled in a timely manner is critical for all departments' operational needs.

What is being done:

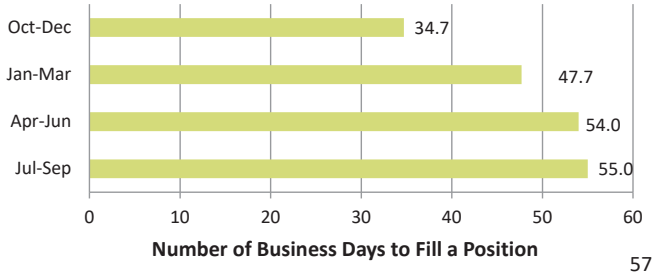
The Human Resources Department has significantly reduced the number of days to fill standard recruitments over the last few years, reducing the average from four to two months. In addition to internal process improvements, the department implemented an E-recruitment tool (NEOGOV) to aid in the recruitment process. This online system automates the hiring and selection process and allows hiring departments to more effectively screen candidates with tailored questions, thereby reducing review time. The department is focused on enhanced coordination with departments to further streamline the hiring process, while also improving the quality and diversity of candidate pools.

Responsible Department: Human Resources

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



Note: Due to COVID-19, Days to Fill may fluctuate over time, having an overall impact on final numbers

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

SERVICE AREA 7: OPEN GOVERNMENT

56. 311 CALL CENTER SERVICE LEVEL

Target: 70% of calls answered within 45 seconds or less

About this measure:

This measure tracks the service level which measures the percent of calls answered San Antonio 311 Call Center within 45 seconds or less.

Why it is important:

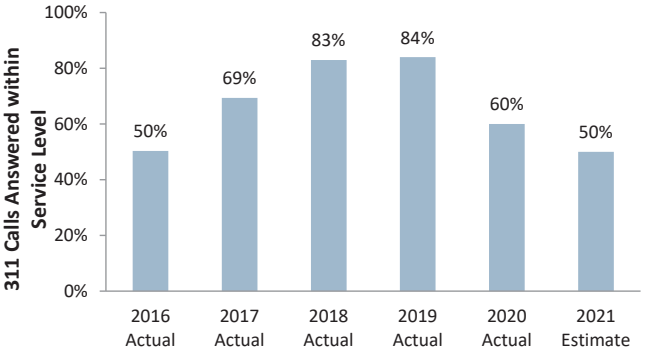
3-1-1 (210-207-6000) is the City's non-emergency phone number designated for residents inquiring about city services or events. 311 Customer Service Representatives are available seven days a week to answer questions and register resident issues regarding a wide range of concerns including stray animals, potholes, garbage collection, overgrown yards, park maintenance, junk vehicles, etc.

What is being done:

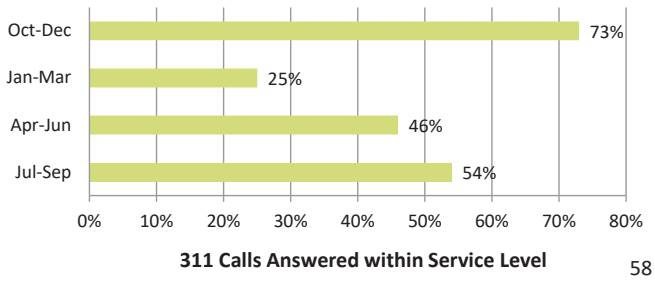
In 2018, the department received additional part-time positions to assist with increasing the service level for answering calls received by the 311 Customer Service Office. In 2011, the department implemented an improved customer relationship management (CRM) system, increasing the quality of information provided during an initial call and helping to reduce the number of follow up calls. The 311 Customer Service Office is open seven days a week and handles approximately 850,000 interactions , including phone calls, emails, and requests via the 311 website and the new 311 Mobile App, which is free and available through iTunes and the Google Play markets. These additional channels are integrated with the 311 CRM system and facilitate the ability to submit service requests for departments including Animal Care Services, Development Services/Code Enforcement, Metro Health, Parks and Recreation, Solid Waste Management, and Transportation and Capital Improvements.

Responsible Department: 311 Customer Service

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



CAPITAL IMPROVEMENTS PLAN

SIX-YEAR CAPITAL IMPROVEMENTS PROGRAM

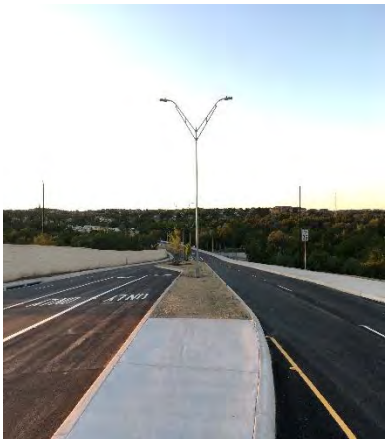
The City of San Antonio's FY 2022 – FY 2027 Six-Year Capital Improvement Program (CIP) includes 370 projects totaling $1.52 billion. The program represents the City's long-range physical infrastructure development and improvement plan. Projects in the six-year scope include new streets and sidewalks, street improvements, drainage enhancement projects, park and library facility rehabilitation projects, aquifer land acquisition and linear park development, public health and safety enhancements, airport system improvements, flood control projects, and municipal facility construction and refurbishment projects (see Figure 1).

Figure 1
Capital Improvements Program Costs by Program Category
($ In Thousands)

Program	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Total	%
Streets	$237,958	$201,619	$80,384	$70,047	$1,528	$0	$591,536	39.0%
Parks	86,810	61,941	13,539	560	0	0	162,850	10.7%
Municipal Facilities	70,706	35,275	17,524	9,484	0	0	132,988	8.7%
Air Transportation	66,609	85,515	66,360	60,323	28,982	20,738	328,527	21.6%
Drainage	69,209	46,812	3,178	20	20	0	119,239	7.8%
Information Technology	32,367	35,982	25,446	26,920	13,207	0	133,922	8.8%
Law Enforcement	7,824	9,354	2,724	0	0	0	19,903	1.3%
Neighborhood Improvements	4,061	2,921	0	0	0	0	6,982	0.5%
Libraries	11,983	6,440	530	0	0	0	18,953	1.2%
Fire Protection	4,629	1,085	0	0	0	0	5,714	0.4%
Total	**$592,156**	**$486,944**	**$209,685**	**$167,354**	**$43,737**	**$20,738**	**$1,520,614**	**100%**

CAPITAL IMPROVEMENT DEVELOPMENT PROCESS

Each year, projects included within the Six-Year Capital Program are evaluated to reflect changes in priority, current project work progress, and updated cost estimates. During the City's annual budget process, City departments involved in the Capital Program provide the Office of Management and Budget (OMB) with new project requests, updated project schedules, and cost information for ongoing and planned projects. OMB, in coordination with the City's Executive Leadership Team and Finance Department, reviews the project proposals and the City's Debt Management Plan to ensure that recommended projects meet long-term infrastructure needs, service delivery plans, funding availability, and debt capacities.



The Capital Budget allocates funding for pedestrian improvements.

REVENUES

The Six-Year Program is funded by various local, state, and federal revenues which are categorized into ten major revenue sources (see Figures 2 and 3). The 2017 General Obligation Bond funding totals $388 million or 25.5% of the Six- Year Spending Plan. The $388 million represents the 2017-2022 Bond Program that was voted on and approved by San Antonio taxpayers in May 2017. Of the $388 million, $234 million is for street improvements, $37 million for drainage improvements, $72 million for parks and recreation improvements, $13 million for library, $25 million for public safety improvements, and $7 million for neighborhood improvements.

The 2012 General Obligation Bond totals $27 million or 1.8% of the Six-Year Program. The $27 million represents the remaining balance of the original $596 million program that was voted on and approved in May of 2012.

Funding 21.6% of the Six-Year Program, Airport revenues total $329 million. Airport revenues are comprised of $127 million of Airport Improvement Program Grants, $57 million in Interim Airport Funding, $86 million from the Airport Improvement and Contingency Fund, $9 million from the Texas Department of Transportation, $23 million from the Airport Capital Improvement Fund, $2 million from the Stinson Revolving Fund, $3 million from the Airport Customer Facility Charge Fund, $22 million from the Airport Passenger Facility Charge Fund, and $300,000 from the Airport Operating and Maintenance Fund.

The Six-Year Capital Program includes $353 million in Certificates of Obligation and Self-Supporting Certificates of Obligation, equivalent to 23.3% of the total Program. The composition of the $353 million includes $274 million in Certificates of Obligation and $79 million in Self-Supporting Certificates of Obligation.

Funding 14.6% of the Six-Year Program is $223 million of “other” revenues. Examples of the “other” revenues include the Advanced Transportation District Fund, the Riverwalk Capital Improvement Fund, the Storm Water Regional Facilities Fund, Storm Water Operating Fund, the Texas Department of Transportation, and Propositions 1 and 2 sales tax initiatives for Edwards Aquifer and Linear Creekways.

Tax Notes are a short-term debt security issued by a municipal government to finance a project that will be repaid with future tax collections. The City is authorized to issue short term tax notes, having a maturity not exceeding seven years, pursuant to the general laws of the State and ordinances authorized by the City Council and are payable from ad valorem taxes. The FY 2022 through FY 2027 capital program includes $187 million in tax notes funding for projects. This represents about 12% of the overall capital budget.

On November 2, 2010, the City held a vote to impose a 1/8th of a cent sales and use tax for Proposition 1, the Edwards Aquifer Protection Venue Project, and Proposition 2, the Parks Development and Expansion Venue Project. Propositions 1 and 2 aggregate up to $135 million to be used as follows: $90 million to acquire and preserve land in the Edwards Aquifer Recharge Zone as well as in contributing zones both inside and outside Bexar County and $45 million to be used for the acquisition of open space and linear parks along San Antonio's creekways, including Leon Creek, Salado Creek, Apache Creek, Alazan Creek, Martinez Creek, San Pedro Creek, the Medina River and the San Antonio River. The $45 million is also to be used for improvements and additions to the Municipal Parks and Recreation System.

The Capital Budget allocates funding for parks improvements.

Citizens voted on May 9, 2015 to continue the 1/8th cent sales tax previously approved by the voters in 2000, 2005, and 2010 to provide funds to support aquifer protection and the creation of linear creekway parks. Proposition 1 provides $100 million for the continuation of Edwards Aquifer protection initiatives to protect and preserve the primary source of water for San Antonio residents. Of the $100 million, $90 million will continue to be used for the purchase of conservation easements and land protection over the sensitive recharge and contributing zones of the aquifer, while $10 million is dedicated to aquifer protection projects within urbanized areas exclusively in Bexar County. Proposition 2 provides $80 million in funding to preserve additional open space, to continue the development of hike and bike trails along San Antonio’s creekways and tributaries, and to continue watershed and water quality protection efforts when developing parks improvements. Propositions 1 and 2 for 2010 and 2015 provide $68 million for the Six-Year Capital Program.

Figure 2
FY 2022 through FY 2027 Capital Improvements Program by Revenue Source

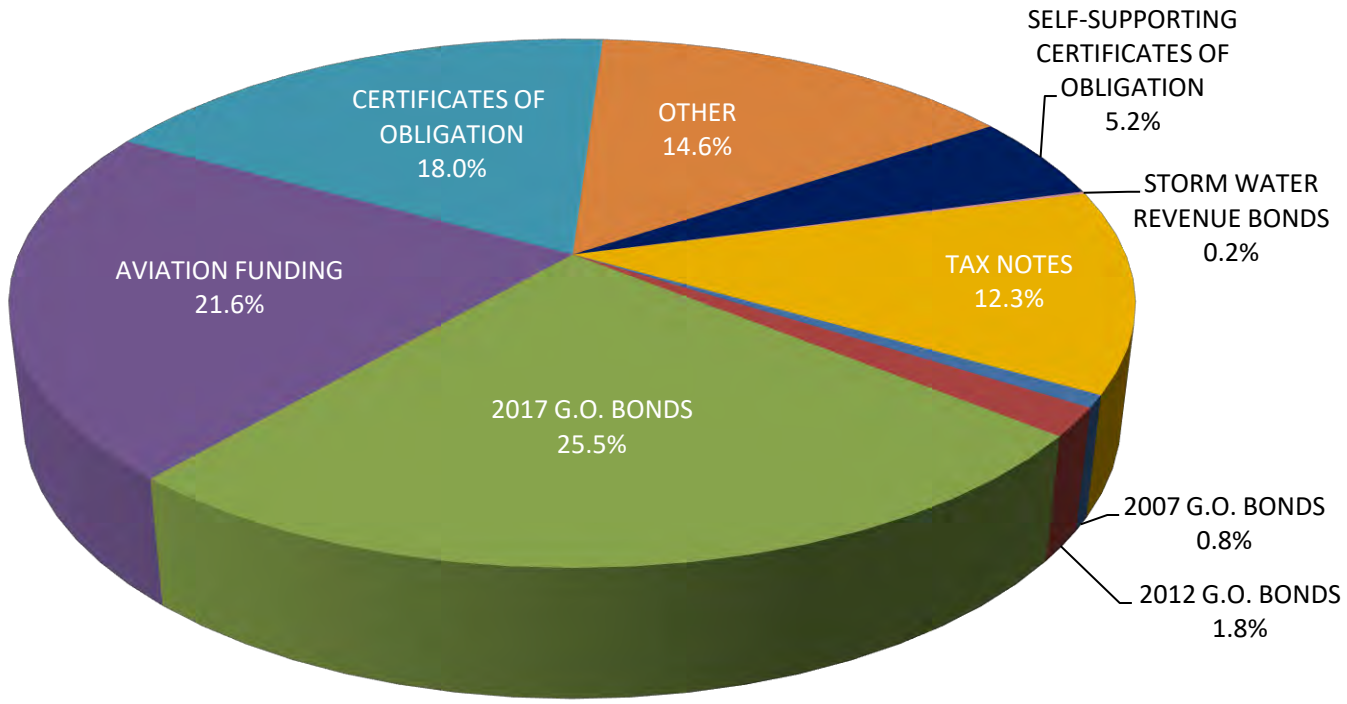


Figure 3
FY 2022 through FY 2027 Capital Improvements Program by Revenue Source
($ In Thousands)

Revenue Source	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Total	%
2017 G.O. Bonds	$186,845	$168,574	$23,085	$7,927	$1,528	$0	$387,958	25.5%
Tax Notes	50,860	43,959	39,446	39,920	13,207	0	187,393	12.3%
Other[1]	113,248	86,894	18,286	4,320	20	0	222,767	14.6%
Certificates Of Obligation	83,231	83,786	54,141	53,059	0	0	274,217	18.0%
Airport Funding	66,909	85,515	66,360	60,323	28,982	20,738	328,827	21.6%
Self-Supporting Certificates Of Obligation	55,023	13,576	8,367	1,805	0	0	78,771	5.2%
2012 G.O. Bonds	22,551	4,347	0	0	0	0	26,899	1.8%
2007 G.O. Bonds	11,389	40	0	0	0	0	11,429	0.8%
Storm Water Revenue Bonds	2,100	253	0	0	0	0	2,353	0.2%
Total	**$592,156**	**$486,944**	**$209,685**	**$167,354**	**$43,737**	**$20,738**	**$1,520,614**	**100%**

[1] *Includes Convention Center, Edwards Aquifer Program, and Linear Creekway Program.*

REVENUE HIGHLIGHTS

The following information provides a brief description of the 2007, 2012, and 2017 General Obligation Bond Programs, the Advanced Transportation District Fund, Propositions 1, 2, and 3 sales tax initiatives, selected capital projects, and analysis relevant to the revenues and/or programs within the four functional categories of the Six-Year Capital Program. A thorough description for each capital project, as well as its City Council District location(s), can be found in the table titled "Capital Improvements Program by Function, Program and Project with Revenue Source, Scope and Council District" in the Capital Spending Plan Table section.

2017 GENERAL OBLIGATION BONDS

On May 6, 2017, voters approved the City of San Antonio's 2017-2022 $850 million General Obligation Bond Program consisting of six propositions:

Proposition 1:	Streets, Bridges & Sidewalk Improvements		64 Projects	$445,263,000
Proposition 2:	Drainage & Flood Control Improvements		19 Projects	$138,988,000
Proposition 3:	Parks, Recreation & Open Space Improvements		79 Projects	$187,313,000
Proposition 4:	Library, Museum & Cultural Arts Improvements		13 Projects	$ 24,025,000
Proposition 5:	Public Safety Facilities Improvements		5 Projects	$ 34,411,000
Proposition 6:	Neighborhood Improvements		TBD*	$ 20,000,000
**Pending selection of projects*		**Total**	180 Projects	$850,000,000

With the addition of the 2017 Bond Program, the City will have invested close to $2 billion in infrastructure improvements over the past decade of bond programs (including the $550 million 2007 Bond Program and the $596 million 2012 Bond Program). In the decade prior to 2005, the City made Bond infrastructure investments totaling less than $370 million.

Some of the key features of the 2017 Bond Program includes:

- No City Property Tax rate increase associated with the $850 million Bond Program
- 70% of Bond dollars dedicated to street and drainage infrastructure projects
- Over 200 planned miles of new sidewalk construction
- 25% of City parks improved through the Parks Proposition
- $350 million in outside funding within 37 of the Bond Program projects leveraged through coordination with state, local, and private partnerships

- Over 80%, or $680 million of the Bond, for Council District projects; 20% for downtown-specific projects
- Alignment with the City's SA Tomorrow Growth Plan
- At least one proposed bond project within one mile of 90% of citizens' residences
- All borrowed money loaned at the lowest interest rates possible due to the City's "AAA" bond rating (the highest credit rating available) - putting more property tax dollars into infrastructure projects
- Completion of General Obligation Bond Programs on time, within budget, and with quality improvements (as seen with the 2007 and 2012 Bond Programs)

The 2017 Bond Program was developed with an extensive public input process. From October to December 2016, 160 residents comprising five Community Bond Committees, appointed by the Mayor and City Council Members, met to review and discuss initial staff-recommended projects. The meetings provided citizens an opportunity to offer suggestions for projects, and more than 1,400 residents attended 25 meetings, providing 350 comments. The Community Bond Committee's recommendations were presented to the City Council on January 11, 2017, and the City Council approved more than 94% of the Committee's recommendations.

ADVANCED TRANSPORTATION DISTRICT

On November 2, 2004, San Antonio voters approved the addition of a 1/4th of a cent to the sales tax to create an Advanced Transportation District (ATD). The ATD generates approximately $12 million per year for transportation-related capital improvements. The goals of the ATD include: construction of infrastructure improvements that result in less traffic congestion, improved sidewalks, Americans with Disabilities Act (ADA) compliance, and improved and/or additional crosswalks, pedestrian street markers, and other facilities. The ATD has $15 million programmed to be spent through FY 2022.

PROPOSITION 2 – 2010 PARKS DEVELOPMENT AND EXPANSION

Proposition 2 of the November 2010 initiative approved $45 million for improvements and additions to the Municipal Parks and Recreation System as well as the acquisition of open space and linear parks along San Antonio's Creekways, specifically including Leon Creek, Salado Creek, Apache Creek, Alazan Creek, Martinez Creek, San Pedro Creek, the Medina River, and the San Antonio River. The FY 2022 through FY 2027 Capital Program includes $8 million in remaining 2010 Proposition 2 funds.

Propositions 1 and 2 provide funding for land acquisitions to create safe, walkable greenways and to protect the Edwards Aquifer.

PROPOSITION 1 – 2015 EDWARDS AQUIFER RECHARGE ZONE

In May 2015, City of San Antonio voters approved a sales and use tax at the rate of 1/8th of a cent effective through 2016. Proposition 1 provides $100 million to acquire and preserve land or interests in land in the Edwards Aquifer recharge and contributing zones. $90 million will continue to be used toward the purchase of conservation easements and land protection, while $10 million is dedicated for aquifer protection projects within urbanized areas exclusively in Bexar County. The FY 2022 through FY 2027 Capital Program includes $15 million in Proposition 1 funds.

PROPOSITION 2 – 2015 PARKS DEVELOPMENT AND EXPANSION

Proposition 2 in the May 2015 initiative approved $80 million for the purpose of the acquisition of open space and linear parks along San Antonio's Creekways. The funds will also be used for some operating, maintenance, and renovation needs associated with these acquisitions. The FY 2022 through FY 2027 Capital Program includes $9 million in remaining 2015 Proposition 2 funds.

EXPENDITURES

Each capital project in the Six-Year Program is categorized into one of ten programs. Figures 5 and 6 represent the planned budget activity for each program category in the FY 2022 through FY 2027 Capital Plan. For more detailed information regarding program expenditures in the program, refer to the Highlights section.

Figure 5
FY 2022 through FY 2027 Capital Improvements Program by Program Category

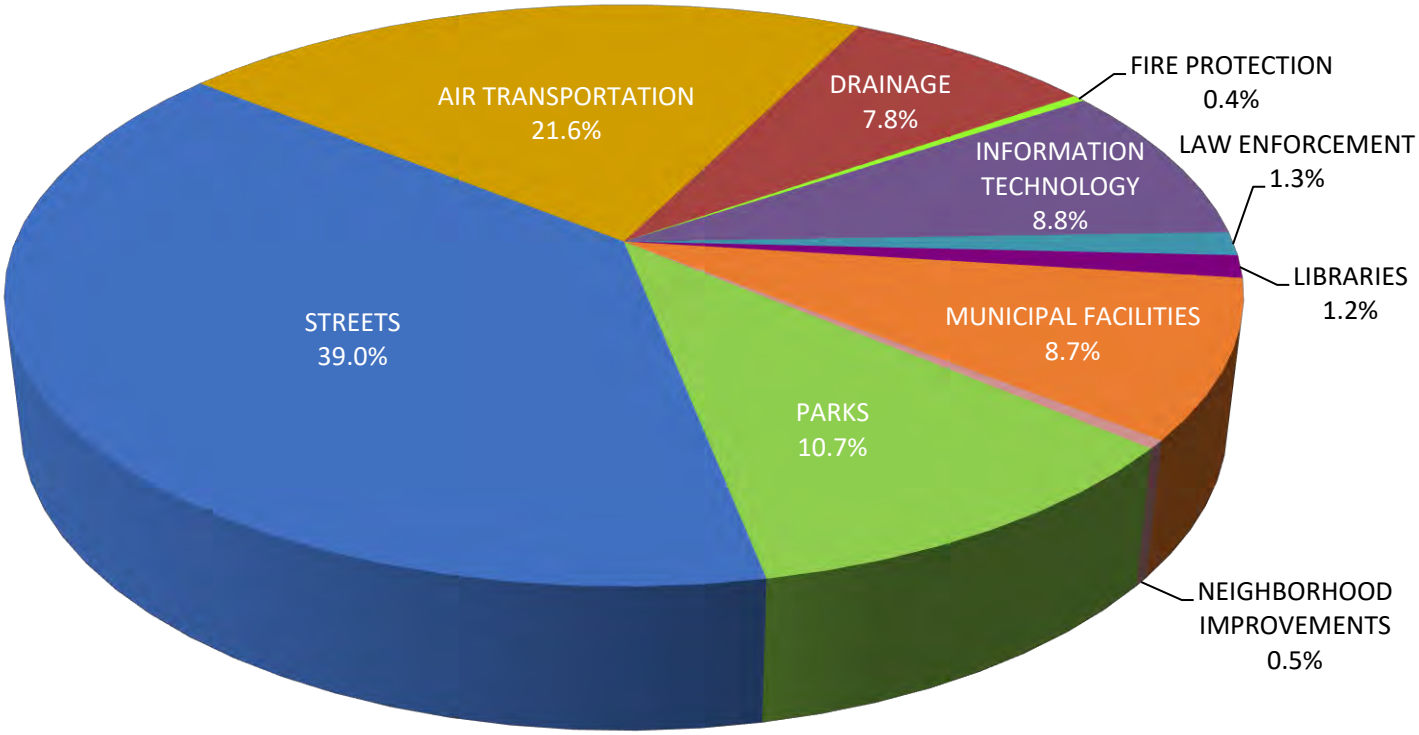


Figure 6
FY 2022 through FY 2027 Capital Improvements Program by Program Category
($ In Thousands)

Program Category	FY 2022 - FY 2027	%
Streets	$591,536	39.0%
Parks	162,850	10.7%
Municipal Facilities	132,988	8.7%
Air Transportation	328,527	21.6%
Drainage	119,239	7.8%
Information Technology	133,922	8.8%
Law Enforcement	19,903	1.3%
Neighborhood Improvements	6,982	0.5%
Libraries	18,953	1.2%
Fire Protection	5,714	0.4%
Total	$1,520,614	100%

GENERAL GOVERNMENT

- Information Technology

  The Information Technology Program, totaling $134 million and 8 projects in the Six-Year Plan, addresses improvements to new or updated information technologies, as well as replacement of aging IT infrastructure.

- Municipal Facilities

  The Municipal Facilities Program includes recreation and culture, municipal-owned facilities, and other facilities totaling $133 million in the Six-Year Program. The $133 million in Municipal Facilities is made up of 25 improvement projects, such as Tower of Americas Building Renovations, improvements to Alamo Plaza, Parking Garages, expansion and renovations, additional funding for the Witte Museum, and Alamodome improvements. Of the $133 million in planned expenditures, $44 million is allocated for the City Tower Renovation.

PUBLIC HEALTH & SAFETY

- Drainage

  There are 56 drainage and flood control projects worth $119 million programmed in the Six-Year Program. A majority of these drainage projects are funded through the 2007, 2012, and 2017 General Obligation Bond Programs, Storm Water Revenue Bonds, and Tax Notes. Some examples of drainage projects include the Auldine Drive & Burr Oak Drive Drainage Project, Barbara Drive Area Drainage Project, and Seeling Channel improvements.

- Fire Protection

  The Six-Year Program includes $6 million to address fire protection needs. The $6 million is included for needs-based replacement at Fire Station #24.

- Law Enforcement

  The Capital Budget includes $20 million for 6 law enforcement capital projects.

RECREATION & CULTURE

- Libraries

  Consisting of 18 projects, the Libraries Program in the Six-Year Program totals $19 million.

- Parks

  The FY 2022 – FY 2027 Capital Budget includes $163 million for 62 parks improvements. The majority of funding for the Parks Program comes from the FY 2017 General Obligation Bond as well as sales tax initiatives Propositions 1 and 2. Examples of projects in this program include the Edwards Aquifer Protection Program, the Linear Park Expansion Program, improvements to the San Antonio River and Riverwalk, development of recreational and multi-use facilities, and neighborhood park improvements. This program also includes various improvements to Salado and Leon Creeks as well as Culebra Creek.

TRANSPORTATION

- Air Transportation

  The Air Transportation Program, totaling $329 million over the next six years, includes 84 projects planned or currently under construction at the San Antonio International Airport (SAT) and Stinson Municipal Airport. The projects are consistent with the City of San Antonio Airport Master Plan and are necessary to accommodate the projected growth in aircraft and passenger activity at SAT and to replace or rehabilitate certain facilities and equipment at SAT and Stinson.

- Streets

  Made up of 109 projects, the Streets Program totals $592 million and is the largest funded category of the Six-Year Program. Examples of street projects include $35 million for the Broadway Street Corridor, $25 million for Prue Road improvements, and $14 million for Bulverde Road improvements.

ADOPTED FY 2022 CAPITAL BUDGET

OVERVIEW

The FY 2022 Adopted Capital Budget totals $592 million and is comprised of 370 projects. Below, Figures 7 and 8 show the major revenues in the Adopted Capital Budget. On the following page, Figures 9 and 10 illustrate the planned expenditures for FY 2022 by program category.

Figure 7
FY 2022 Capital Budget by Revenue Source

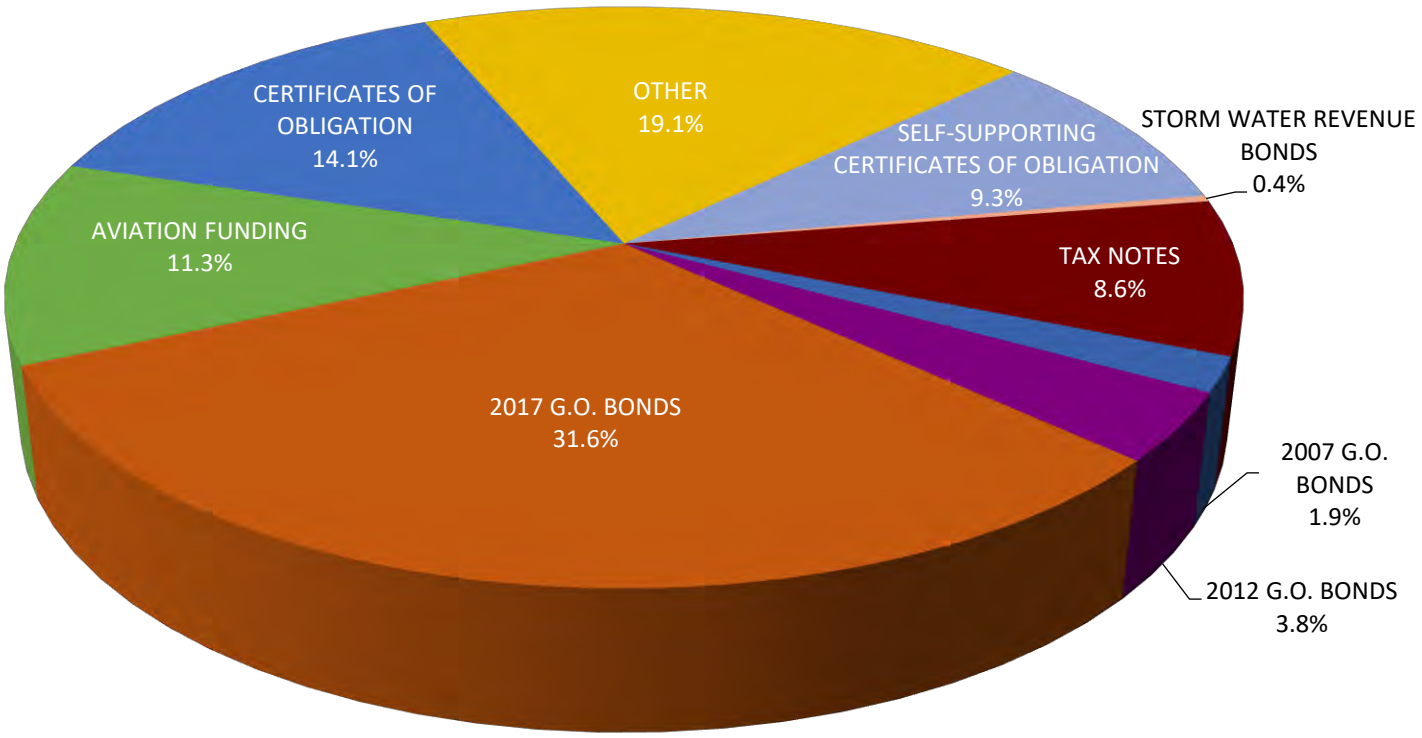


Figure 8
FY 2022 Capital Budget by Revenue Source
($ In Thousands)

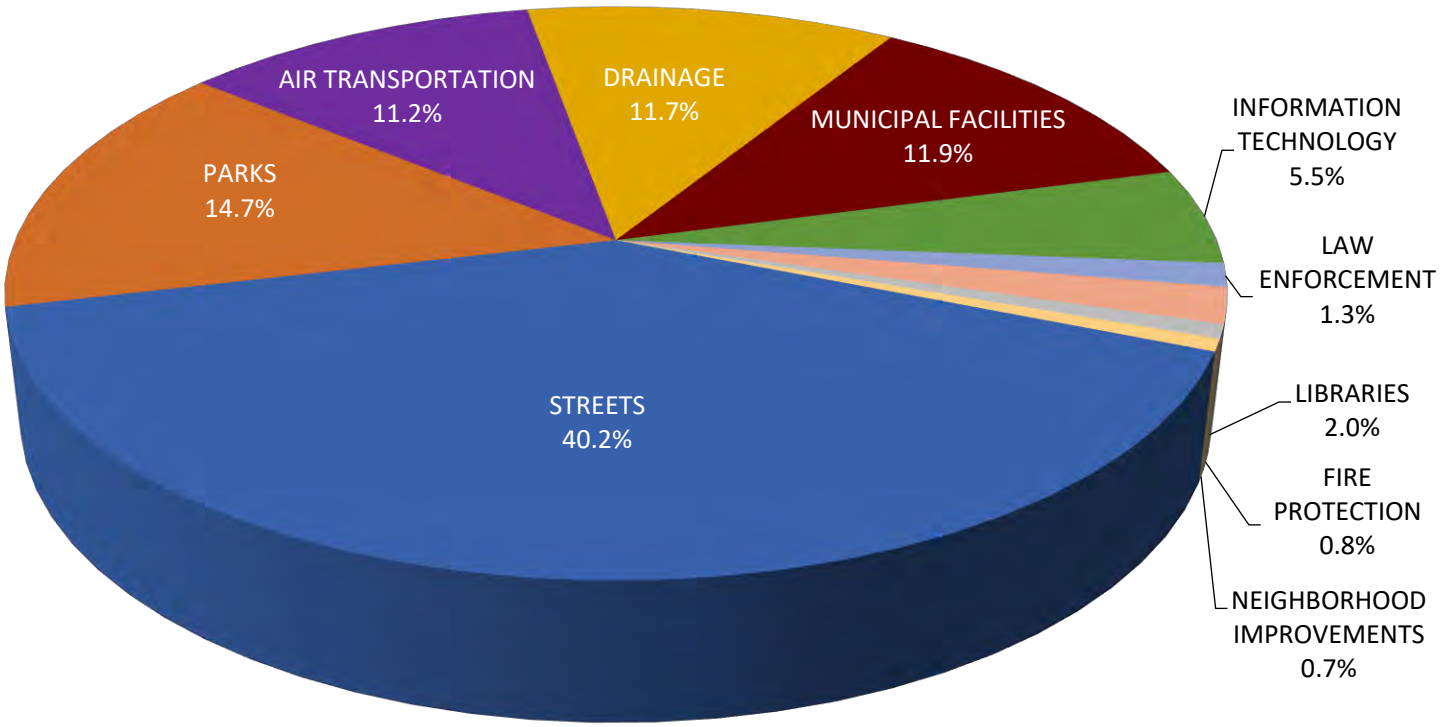
Revenue Source	FY 2022 Budget	%
2017 G.O. Bonds	$186,845	31.6%
Other[1]	113,248	19.1%
Certificates Of Obligation	83,231	14.1%
Tax Notes	50,860	8.6%
Airport Funding	66,909	11.3%
Self-Supporting Certificates Of Obligation	55,023	9.3%
2012 G.O. Bonds	22,551	3.8%
2007 G.O. Bonds	11,389	1.9%
Storm Water Revenue Bonds	2,100	0.4%
Total FY 2022 Revenues	**$592,156**	**100%**

[1] *Includes Advanced Transportation District, Edwards Aquifer Program, and Linear Creekway Program.*

Figure 9
FY 2022 Capital Budget by Program Category
($ In Thousands)

Program Category	FY 2022 Amount	%
Streets	$237,958	40.2%
Parks	86,810	14.7%
Municipal Facilities	70,706	11.9%
Drainage	69,209	11.7%
Information Technology	32,367	5.5%
Air Transportation	66,609	11.2%
Libraries	11,983	2.0%
Law Enforcement	7,824	1.3%
Fire Protection	4,629	0.8%
Neighborhood Improvements	4,061	0.7%
Total FY 2022 Program	**$592,156**	**100%**

Figure 10
FY 2022 Capital Budget by Program Category
($ In Thousands)



OPERATING & MAINTENANCE IMPACT

The operating and maintenance of capital projects is reviewed and evaluated as part of the City's Five-Year Financial Forecast. Operating and maintenance costs for projects scheduled to be completed in the upcoming fiscal year are included in the Operating Budget. The following section summarizes, by function and program, the fiscal impact that projects scheduled to be completed in FY 2022 will have on the City's Operating and Maintenance Budget.

For FY 2022, $501,648 has been budgeted for operating and maintenance costs associated with capital projects included in the FY 2022 Adopted Capital Budget. Planned capital projects often require additional operating and maintenance funds upon completion. Depending on the project, operating and maintenance costs are budgeted in the corresponding operating fund for the purpose of providing operating and/or maintenance services.

FY 2022 OPERATING AND MAINTENANCE COSTS
(One-Year Plan)

Function	Program	FY 2022
Recreation & Culture	Parks Linear Greenway	$501,648
Project Scope: This allocation is for the maintenance and security of new creekway and multi-use trails acquired through the Sales Tax Venues. The City anticipates developing 9.3 miles of additional greenway trails and acquiring approximately 144.6 new acres and 86 new major and minor amenities, including trailheads, low water crossings, emergency call boxes, signage, parking areas, water fountains, and lighting at various locations throughout the City.		

Function	Program	FY 2022
Recreation & Culture	Parks Acquisition & Development	$0
Project Scope: This allocation provides for maintenance and security of new facilities and park components. The City anticipates the addition of 223 park amenities at over 20 locations, 8.2 miles of exercise trail and a total of 19.5 new acres. Amenities include fitness stations, playgrounds, parking lots, dog parks, restrooms, pavilions, irrigation systems, water fountains, signage, picnic tables and benches, walking trails etc.		

Capital Spending Plan Table

The following schedule follows the projected spending plan for projects approved within the Six-Year FY 2022 - FY 2027 Capital Program

Table 4-Spending Plan

CAPITAL IMPROVEMENTS PROGRAM BY FUNCTION, PROGRAM AND PROJECT WITH PROJECTED REVENUE SOURCE(S), SCOPE AND COUNCIL DISTRICT LOCATION(S) For FY 2022 Through FY 2027 (Dollars In Thousands)

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
GENERAL GOVERNMENT							
INFORMATION TECHNOLOGY							
CLOUD SERVICES & OPERATIONS STRATEGY							
UNISSUED TAX NOTES	0	1,000	1,000	0	0	0	2,000
Total	**0**	**1,000**	**1,000**	**0**	**0**	**0**	**2,000**
Council District(s): CW	Project (09-00141) - This project will provide funding to develop a cloud-based redesign to maintain core infrastructure locally within managed datacenters.						
FINANCIAL SYSTEM UPGRADE							
UNISSUED CERTIFICATES OF OBLIGATION	0	13,000	13,000	14,000	0	0	40,000
Total	**0**	**13,000**	**13,000**	**14,000**	**0**	**0**	**40,000**
Council District(s): CW	Project (09-00137) - This project will provide funding for the upgrade of the City's financial system.						
IT INFRASTRUCTURE REPLACEMENT							
UNISSUED TAX NOTES	5,484	5,905	4,634	5,186	5,182	0	26,391
Total	**5,484**	**5,905**	**4,634**	**5,186**	**5,182**	**0**	**26,391**
Council District(s): CW	Project (09-00099) - This project will provide funding to replace existing Technology Infrastructure.						
NEW TECHNOLOGY PROJECTS							
UNISSUED TAX NOTES	5,000	5,000	5,000	5,000	5,000	0	25,000
Total	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**	**0**	**25,000**
Council District(s): CW	Project (09-00061) - This project will provide funding for New Technology projects.						
PUBLIC SAFETY FACILITIES INFRASTRUCTURE IMPROVEMENTS							
UNISSUED TAX NOTES	3,150	2,425	455	955	1,377	0	8,362
Total	**3,150**	**2,425**	**455**	**955**	**1,377**	**0**	**8,362**
Council District(s): CW	Project (09-00139) - This project will provide funding to redesign the Public Safety Answering Point (PSAP) 911 facility and replace critical building systems at key public safety facilities to include PSAP, the Emergency Operations Center (EOC), and Public Safety Headquarters (PSHQ).						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
GENERAL GOVERNMENT							
INFORMATION TECHNOLOGY							
RADIO AND SYSTEM REPLACEMENT (ALAMO AREA REGIONAL RADIO SYSTEM REPLACEMENT)							
2019 CERTIFICATES OF OBLIGATION	7,973	0	0	0	0	0	7,973
2020 CERTIFICATES OF OBLIGATION	0	6,806	0	0	0	0	6,806
BEXAR COUNTY FUNDING	5,429	0	0	0	0	0	5,429
CPS ENERGY	2,501	0	0	0	0	0	2,501
Total	**15,903**	**6,806**	**0**	**0**	**0**	**0**	**22,709**
Council District(s): CW	Project (09-00088) - This project will provide a complete, functioning, and supported P25 radio system including the necessary infrastructure, equipment, software, design and consulting, radio band licensing, personnel, and other professional services, including project management and ancillary services.						
SECURITY & CYBER PROJECTS							
UNISSUED TAX NOTES	500	0	0	0	0	0	500
Total	**500**	**0**	**0**	**0**	**0**	**0**	**500**
Council District(s): CW	Project (09-00118) - This project will enhance physical security at city facilities and provide funding for a regional security operation center.						
SECURITY AND CYBER PROJECTS II							
UNISSUED TAX NOTES	2,331	1,846	1,357	1,778	1,648	0	8,960
Total	**2,331**	**1,846**	**1,357**	**1,778**	**1,648**	**0**	**8,960**
Council District(s): CW	Project (09-00140) - The Security and Cyber Project will assure the physical and logical security environments are fully supported and provide appropriate levels of security protocols to manage Citywide risk for Physical, Cyber and Information Security.						
TOTAL INFORMATION TECHNOLOGY	**32,367**	**35,982**	**25,446**	**26,920**	**13,207**	**0**	**133,922**
GENERAL GOVERNMENT							
MUNICIPAL FACILITIES							
ALAMEDA ANNEX PHASE							
BEXAR COUNTY FUNDING	488	0	0	0	0	0	488
TAX INCREMENT REINVESTMENT ZONE (TIRZ)	900	0	0	0	0	0	900
Total	**1,388**	**0**	**0**	**0**	**0**	**0**	**1,388**
Council District(s): 1	Project (23-01833) - The project will result in the renovation of the annex property that shall be utilized by Texas Public Radio as its corporate headquarters and broadcasting space.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
GENERAL GOVERNMENT							
MUNICIPAL FACILITIES							
ALAMO PLAZA							
2016 CERTIFICATES OF OBLIGATION	0	6,781	0	0	0	0	6,781
2018 CERTIFICATES OF OBLIGATION	0	3,164	4,157	2,679	0	0	10,000
Total	**0**	**9,945**	**4,157**	**2,679**	**0**	**0**	**16,781**

Council District(s)

1

Project (23-01496) - This project will provide funding for Alamo Plaza Improvements.

ALAMODOME IMPROVEMENTS							
2020 CERTIFICATES OF OBLIGATION	1,550	520	0	0	0	0	2,070
2021 TAXABLE SELF-SUPPORTING CERTIFICATES OF OBLIGATION	1,852	10,618	8,368	1,805	0	0	22,643
Total	**3,402**	**11,138**	**8,368**	**1,805**	**0**	**0**	**24,713**

Council District(s)

2

Project (45-00038) - This project will provide funding for additional suites, upgrades to the 5th level, improved ADA accessibility, vertical transportation system improvements, and other requirements related to securing the bid for the 2025 NCAA Men's College Basketball Final Four Tournament.

ALAMODOME WEST SIDE HOT WATER LOOP							
HOT REDEMPTION AND CAPITAL FUND	675	0	0	0	0	0	675
Total	**675**	**0**	**0**	**0**	**0**	**0**	**675**

Council District(s)

2

Project (45-00043) - Install new hot water piping system above the corridor ceiling along the west side field level of the Alamodome

BITTERS ENTRANCE IMPROVEMENT							
SOLID WASTE OPERATING FUND	165	0	0	0	0	0	165
Total	**165**	**0**	**0**	**0**	**0**	**0**	**165**

Council District(s)

9

Project (55-00031) - This project will include demolition of walls and partial removal of center island, removal of irrigation system at center island, repaving entrance and stripping in new lanes and directional arrows, and identifying lanes with Bulky, HHW and Brush. New gates will be installed at entrance of Brush Grinding site.

BUILDING MAINTENANCE FOR PUBLIC SAFETY FACILITIES							
2020 TAX NOTES	105	0	0	0	0	0	105
2021 TAX NOTES	500	0	0	0	0	0	500
Total	**605**	**0**	**0**	**0**	**0**	**0**	**605**

Council District(s)

CW

Project (09-00119) - This project will provide funding for various building maintenance repairs, such as replacement of Public Safety Headquarters' cooling system, replacement of an uninterruptible power system at the Brooks Data Center, and replacement of the PSAP Static Transfer Switch (STS).

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
GENERAL GOVERNMENT							
MUNICIPAL FACILITIES							
CITY TOWER							
UNISSUED CERTIFICATES OF OBLIGATION	885	0	0	0	0	0	885
UNISSUED SELF SUPPORTING CERTIFICATES OF OBLIGATION	40,089	2,958	0	0	0	0	43,047
Total	**40,974**	**2,958**	**0**	**0**	**0**	**0**	**43,932**

Council District(s)

1

Project (23-01477) - This project provides funding for the purchase, design, demolition/abatement and renovation of the Frost Bank Building to be utilized as the new Downtown City offices.

CITYWIDE FACILITY NEEDS							
UNISSUED TAX NOTES	5,000	5,000	5,000	5,000	0	0	20,000
Total	**5,000**	**5,000**	**5,000**	**5,000**	**0**	**0**	**20,000**

Council District(s)

CW

Project (35-00001) - This project provides funding for citywide deferred maintenance facility needs.

DISTRICT 1 FIELD OFFICE							
UNISSUED CERTIFICATES OF OBLIGATION	300	0	0	0	0	0	300
Total	**300**	**0**	**0**	**0**	**0**	**0**	**300**

Council District(s)

1

Project (23-03840) - Amendment - General improvements at the Field Office.

ELLA AUSTIN IMPROVEMENTS							
PRIOR DEBT PROCEEDS	255	0	0	0	0	0	255
Total	**255**	**0**	**0**	**0**	**0**	**0**	**255**

Council District(s)

2

Project (35-00268) - Replace HVAC units, Electrical repairs, fire sprinkler repairs, and mold assessment to be performed.

FARMERS MARKET & EL MERCADO - BUILDING UPGRADES							
MARKET SQUARE OPERATING FUND	451	0	0	0	0	0	451
Total	**451**	**0**	**0**	**0**	**0**	**0**	**451**

Council District(s)

1

Project (23-01864) - Farmers Market Bldg. and El Mercado Bldg: Electrical panel upgrades along with new Light Circuits and Switches. Replacement of Entry Doors and Hardware. In addition the common areas require the appropriate light circuits and switches. Both buildings also require the replacement of door and hardware at all entry points.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
GENERAL GOVERNMENT							
MUNICIPAL FACILITIES							
FARMER'S MARKET MOLD REMEDIATION PH 2							
GENERAL FUND	254	0	0	0	0	0	254
Total	**254**	**0**	**0**	**0**	**0**	**0**	**254**

Council District(s)

1

Project (23-01863) - Removal and Reconstruction of known areas requiring mold remediation. Remediation and reconstruction of wall sections, columns, portions of chillwater pipe insulation, underdeck spray insulation, etc.

FY 2022 PUBLIC SAFETY GENERATORS							
2017 GO PUBLIC SAFETY IMPROVEMENT BOND - A	369	0	0	0	0	0	369
Total	**369**	**0**	**0**	**0**	**0**	**0**	**369**

Council District(s)

CW

Project (23-03837) - This project will provide funding for an assessment of Public Safety Generators.

LA VILLITA - MAVERICK PLAZA							
2018 SELF SUPPORTING CERTIFICATES OF OBLIGATION	2,383	0	0	0	0	0	2,383
Total	**2,383**	**0**	**0**	**0**	**0**	**0**	**2,383**

Council District(s)

1

Project (19-00026) - This project will provide funding for public improvements in and around Maverick Plaza, in coordination with the South Alamo Complete Streets Project, to facilitate construction of three new restaurants and support the necessary activation for the Plaza.

LA VILLITA HVAC AND PLUMBING IMPROVEMENTS							
2020 TAX NOTES	970	0	0	0	0	0	970
Total	**970**	**0**	**0**	**0**	**0**	**0**	**970**

Council District(s)

1

Project (23-03819) - Design and Construct replacement of 25 air handler units, add HVAC, renovate chillwater pump room equipment, and replace piping at various buildings in La Villita.

MARINA DAM							
2021 CERTIFICATES OF OBLIGATION	71	0	0	0	0	0	71
RIVER BARGE IMPROVEMENT FUND	341	0	0	0	0	0	341
Total	**412**	**0**	**0**	**0**	**0**	**0**	**412**

Council District(s)

1

Project (34-00001) - This project provides funding for a new fiber dam for the City Marina. The fiber dam is essential to protecting boats that are docked in the marina during rain or events.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
GENERAL GOVERNMENT							
MUNICIPAL FACILITIES							
MITCHELL LAKE AUDOBON CENTER							
UNISSUED CERTIFICATES OF OBLIGATION	265	0	0	0	0	0	265
Total	**265**	**0**	**0**	**0**	**0**	**0**	**265**

Council District(s)
3

Project (23-03843) - Amendment - Renovation of the park's entrance gate.

PARKING IMPROVEMENTS FACILITIES							
PARKING OPERATING AND MAINTENANCE FUND	530	0	0	0	0	0	530
Total	**530**	**0**	**0**	**0**	**0**	**0**	**530**

Council District(s)
1

Project (19-00028) - This project provides funding for parking facility improvements and deferred maintenance for existing garages and lots.

PUBLIC SAFETY UNITY PLAZA SANTA ROSA SIDEWALKS							
2020 CERTIFICATES OF OBLIGATION	200	0	0	0	0	0	200
PRIOR DEBT PROCEEDS	250	0	0	0	0	0	250
Total	**450**	**0**	**0**	**0**	**0**	**0**	**450**

Council District(s)
1

Project (23-03771) - Replace the mosaic tile at Unity Plaza Santa Rosa Sidewalks with digital cut mosaic tiles.

RESERVE FOR FUTURE CAPITAL PROJECTS							
2021 CERTIFICATES OF OBLIGATION	4,000	5,115	0	0	0	0	9,115
Total	**4,000**	**5,115**	**0**	**0**	**0**	**0**	**9,115**

Council District(s)
CW

Project (40-00445) - This project will provide funding for capital projects identified throughout the fiscal year.

RIVER WALK MASTER PLAN IMPROVEMENTS							
RIVERWALK CAPITAL IMPROVEMENT FUND	2,637	0	0	0	0	0	2,637
Total	**2,637**	**0**	**0**	**0**	**0**	**0**	**2,637**

Council District(s)
1

Project (19-00031) - This project provides funding construction improvements as recommended from the River Walk Master Plan.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
GENERAL GOVERNMENT							
MUNICIPAL FACILITIES							
TOWER OF AMERICAS BUILDING RENOVATION PHASE II							
GENERAL FUND	2,000	1,119	0	0	0	0	3,119
STREET/DRAINAGE MAINTENANCE IMPROVEMENT FUND	381	0	0	0	0	0	381
Total	**2,381**	**1,119**	**0**	**0**	**0**	**0**	**3,500**
Council District(s) 1	Project (23-03828) - The project scope includes necessary consulting and construction for renovating the fire suppression system, fire alarm and emergency egress exits and components. The scope also includes repairs to the plumbing and mechanical support systems located at the utility chases and crawl spaces for the top-house of the tower. It also includes architectural and structural repairs in the way of soffit and exterior finishes for underdeck areas of the top- house. In the interior portion of the top house and bottom house the project will repair and renovate finishes damaged by water leaks. The scope includes mechanical and electrical repairs and renovation to the pump room equipment.						
TOWER OF AMERICA'S STRUCTURAL IMPROVEMENTS							
GENERAL FUND	1,755	0	0	0	0	0	1,755
Total	**1,755**	**0**	**0**	**0**	**0**	**0**	**1,755**
Council District(s) 1	Project (34-00002) - This project will conduct a facility conditions assessment on systems pertaining to Life and Fire Safety, Structural, Mechanical, Electrical and Plumbing infrastructure at the Tower of the Americas. As part of the consultant report and repair recommendations, a three phased plan is determined for achieving the corrections identified during the study. This project will consist of repairs of the Life & Safety systems, stucco soffits components and replace crawl space walls at the tower's top house, installation of emergency lighting inverters, and logistics required to achieve repairs.						
UNDERGROUND FUEL STORAGE TANK REPLACEMENT							
2020 CERTIFICATES OF OBLIGATION	188	0	0	0	0	0	188
PRIOR DEBT PROCEEDS	397	0	0	0	0	0	397
Total	**585**	**0**	**0**	**0**	**0**	**0**	**585**
Council District(s) 9	Project (35-00235) - This project replaces the underground fuel storage tanks (USTs), piping, dispensers, and automatic tank gauges at Patrol North Substation location.						
WITTE MUSEUM - AUDITORIUM RENOVATION							
2020 CERTIFICATES OF OBLIGATION	500	0	0	0	0	0	500
Total	**500**	**0**	**0**	**0**	**0**	**0**	**500**
Council District(s) 2	Project (23-01841) - This project provides for renovation of the Witte Museum auditorium to include the HVAC and flooring.						
TOTAL MUNICIPAL FACILITIES	**70,706**	**35,275**	**17,524**	**9,484**	**0**	**0**	**132,988**

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
GENERAL GOVERNMENT							
NEIGHBORHOOD IMPROVEMENTS							
NEIGHBORHOOD IMPROVEMENTS							
2017 GO NEIGHBORHOOD IMPROVEMENT BOND	4,061	2,921	0	0	0	0	6,982
Total	**4,061**	**2,921**	**0**	**0**	**0**	**0**	**6,982**

Council District(s)

CW

Project (23-01738) - This project provides funding to acquire properties within 12 identified Neighborhood Improvement Areas; improve and dispose of acquired property to facilitate private sector development of single-family, multi-family or mixed-use projects; consistent with the City's 2017 Urban Renewal Plan.

TOTAL NEIGHBORHOOD IMPROVEMENTS	**4,061**	**2,921**	**0**	**0**	**0**	**0**	**6,982**
TOTAL GENERAL GOVERNMENT	**107,134**	**74,178**	**42,970**	**36,404**	**13,207**	**0**	**273,892**
PUBLIC HEALTH & SAFETY							
DRAINAGE							
ANNIE AREA INTERIM DRAINAGE IMPROVEMENTS							
STORM WATER OPERATING FUND	220	180	0	0	0	0	400
Total	**220**	**180**	**0**	**0**	**0**	**0**	**400**

Council District(s)

1

Project (23-03817) - This project will replace the sidewalk bridge on Holland Ave, grade the channel and provide support for the channel wall along Holland Ave, grade the alley between Holland and Annie, and install a berm in the alley.

AULDINE DRIVE & BURR OAK DRIVE (ALLEY TO OUTFALL)							
2017 GO DRAINAGE IMPROVEMENT BOND	1,618	0	0	0	0	0	1,618
Total	**1,618**	**0**	**0**	**0**	**0**	**0**	**1,618**

Council District(s)

9

Project (23-01622) - This project provides funding to reconstruct alleyways and improvements to existing storm drain system and outfall in the Dreamland Oaks area to include curbs, sidewalks and driveway approaches as needed.

BARBARA DRIVE DRAINAGE PHASE 2							
2017 GO DRAINAGE IMPROVEMENT BOND	2,414	3,727	0	0	0	0	6,141
Total	**2,414**	**3,727**	**0**	**0**	**0**	**0**	**6,141**

Council District(s)

1

Project (23-01623) - This project provides funding to relocate the floodplain away from structures. This proposed phase will replace a section of existing undersized storm drain system to include curbs, sidewalks and driveway approaches as needed.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
PUBLIC HEALTH & SAFETY							
DRAINAGE							
BIERING LANE INTERIM DRAINAGE IMPROVEMENTS							
STORM WATER OPERATING FUND	60	540	0	0	0	0	600
Total	**60**	**540**	**0**	**0**	**0**	**0**	**600**
Council District(s) 8	Project (23-03818) - This interim project will provide flooding relief for the residents along Brae Park Drive.						
BREEDEN-W RUSSELL AREA DRAINAGE -PHASE 1B							
STORM WATER OPERATING FUND	958	882	0	0	0	0	1,840
Total	**958**	**882**	**0**	**0**	**0**	**0**	**1,840**
Council District(s) 1	Project (23-03815) - This project provides funding for an underground drainage system to alleviate flooding issues associated with the lack of a drainage system. The proposed project is the next phase following Phase 1A (Flores, from Ashly to Russell) to connect the underground drainage systems and capture the street flows along W. Russell Place.						
BREEDEN-W RUSSELL PL AREA DRAINAGE PHASE I							
STORM WATER OPERATING FUND	884	49	0	0	0	0	933
Total	**884**	**49**	**0**	**0**	**0**	**0**	**933**
Council District(s) 1	Project (23-03794) - The project includes an underground drainage system to alleviate flooding issues associated with the lack of a drainage system. The proposed system will tie-in to an existing drainage system (6'X6' Single Box Culvert) on W. Ashby Place.						
BRIARMALL AREA DRAINAGE SYSTEM							
STORM WATER OPERATING FUND	1,872	270	0	0	0	0	2,142
Total	**1,872**	**270**	**0**	**0**	**0**	**0**	**2,142**
Council District(s) 10	Project (23-03796) - This project provides funding to construct a storm water system comprised of channels, inlets, and an underground storm system to better capture, contain, and convey storm water downstream.						
CASTLERIDGE/SLICK RANCH FLOOD PLAIN IMPROVEMENT							
2005 STORM WATER REVENUE BOND	2,100	0	0	0	0	0	2,100
STORM WATER REGIONAL FACILITIES FUND	1,856	7,770	0	0	0	0	9,626
Total	**3,956**	**7,770**	**0**	**0**	**0**	**0**	**11,726**
Council District(s) 6	Project (23-01484) - This project provides funding for design and environmental phase of 3,100 linear foot section of Slick Ranch Creek to deepen and widen earthen channel to remove approximately 395 properties from the 100-year floodplain.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
PUBLIC HEALTH & SAFETY							
DRAINAGE							
CD10 DRAINAGE IMPROVEMENTS							
UNISSUED CERTIFICATES OF OBLIGATION	1,000	0	0	0	0	0	1,000
Total	**1,000**	**0**	**0**	**0**	**0**	**0**	**1,000**

Council District(s)
10

Project (23-03862) - Amendment - District 10 Drainage improvements to include relief improvements from Fox Head to Willow Run or Drainage improvements at Fox Run.

CEDARHURST DRIVE AREA (DUMONT DRIVE TO EAGLEROCK DRIVE)							
2017 GO DRAINAGE IMPROVEMENT BOND	1,525	0	0	0	0	0	1,525
Total	**1,525**	**0**	**0**	**0**	**0**	**0**	**1,525**

Council District(s)
4

Project (23-01627) - This project will provide funding for construction of a storm drain system along Cedarhurst Drive and improvements to the existing drainage outfall to provide flooding relief to Springvale neighborhood streets and properties. This proposed phase includes street reconstruction, curbs, sidewalks and driveway approaches as needed.

CHURCHILL AVE AREA DRAINAGE IMPROVEMENTS							
STORM WATER OPERATING FUND	464	986	0	0	0	0	1,450
Total	**464**	**986**	**0**	**0**	**0**	**0**	**1,450**

Council District(s)
2

Project (23-03797) - The proposed project will include a drainage system comprised of culvert crossings and an earthen channel.

CONCEPCION CREEK PHASE 1							
STORM WATER REGIONAL FACILITIES FUND	1,858	1,000	0	0	0	0	2,858
Total	**1,858**	**1,000**	**0**	**0**	**0**	**0**	**2,858**

Council District(s)
5

Project (23-01756) - This project will provide funding to design a detention pond, determine its location, and to perform public outreach to improve the creek to accommodate flood waters.

CONCEPCION CREEK PHASE 1 - CONSTRUCTION							
STORM WATER REGIONAL FACILITIES FUND	0	5,498	0	0	0	0	5,498
Total	**0**	**5,498**	**0**	**0**	**0**	**0**	**5,498**

Council District(s)
5

Project (23-01787) - This project will provide funding to purchase the properties needed for the detention pond, relocation assistance, and structural demolition.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
PUBLIC HEALTH & SAFETY							
DRAINAGE							
CONTESSA DR. DRAINAGE IMPROVEMENT							
STORM WATER OPERATING FUND	150	507	2,133	0	0	0	2,790
Total	**150**	**507**	**2,133**	**0**	**0**	**0**	**2,790**

Council District(s)

1

Project (23-03821) - This project provides funding to add underground storm drainage infrastructure to provide relief of street flooding. Also included is street reconstruction for Contessa Dr. with new curbs, sidewalks, and driveways where needed.

CRESTFIELD AREA DRAINAGE IMPROVEMENT							
2012 GO STREET IMPROVEMENT BOND	104	200	0	0	0	0	304
STORM WATER OPERATING FUND	0	300	0	0	0	0	300
Total	**104**	**500**	**0**	**0**	**0**	**0**	**604**

Council District(s)

6

Project (23-03836) - This project will construct a rectangular concrete channel in place of the existing undersized pipe as well as a sidewalk bridge with railings over the entrance to the channel.

DISTRICT 5 DRAINAGE IMPROVEMENTS							
2007 GO DRAINAGE IMPROVEMENT BOND-A	211	0	0	0	0	0	211
Total	**211**	**0**	**0**	**0**	**0**	**0**	**211**

Council District(s)

5

Project (23-01775) - This project provides funding for Drainage Improvements in Council District 5.

EISENHAUER ROAD/NORTHWOOD-DEVONSHIRE DRIVE AREA PHASE 1							
2017 GO DRAINAGE IMPROVEMENT BOND	2,622	1,818	0	0	0	0	4,440
Total	**2,622**	**1,818**	**0**	**0**	**0**	**0**	**4,440**

Council District(s)

10

Project (23-01628) - This project provides funding for Channel improvements to relieve flooding to affected areas during major storm events at street crossings. Project allows for future phases to address street flooding along Devonshire Drive, Seidel Road, Vandiver Road and Eisenhauer Road to include curbs, sidewalks and driveway approaches as needed.

ESMA STREET AREA							
2017 GO DRAINAGE IMPROVEMENT BOND	606	0	0	0	0	0	606
Total	**606**	**0**	**0**	**0**	**0**	**0**	**606**

Council District(s)

3

Project (23-01629) - This project provides funding for construction of a storm drain system in the Esma Street area to provide flooding relief to neighborhood streets and properties to include curbs, sidewalks and driveway approaches.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
PUBLIC HEALTH & SAFETY							
DRAINAGE							
FY 2021 CMP REHABILITATION							
STORM WATER OPERATING FUND	276	0	0	0	0	0	276
Total	**276**	**0**	**0**	**0**	**0**	**0**	**276**

Council District(s): CW

Project (23-01866) - This project provides funding to use trenchless applications to rehabilitate degrading Corrugated Metal Pipe (CMP) throughout the city.

FY 2021 REGIONAL DRAINAGE PROJECTS PLANNING							
STORM WATER REGIONAL FACILITIES FUND	294	153	0	0	0	0	447
Total	**294**	**153**	**0**	**0**	**0**	**0**	**447**

Council District(s): CW

Project (23-01867) - The project provides funding to develop and update the drainage projects as part of the Regional Master Plan.

FY 2021 WOODLAWN LAKE DAM STUDY							
STORM WATER REGIONAL FACILITIES FUND	192	110	0	0	0	0	302
Total	**192**	**110**	**0**	**0**	**0**	**0**	**302**

Council District(s): 7

Project (23-01868) - Preliminary Engineering Report (PER) to include an analysis and modifications to the existing spillway, along with a downstream analysis. The study should have recommendations to the dam structure, a dam breach analysis to the existing and proposed spillway systems, and any further analysis to the Woodlawn Lake upstream drainage system.

FY 2022 CMP REHABILITATION							
STORM WATER OPERATING FUND	2,000	0	0	0	0	0	2,000
Total	**2,000**	**0**	**0**	**0**	**0**	**0**	**2,000**

Council District(s): CW

Project (23-03814) - This project provides funding to use trenchless applications to rehabilitate degrading Corrugated Metal Pipe (CMP) throughout the city.

HAMILTON WOLFE / PRINCETON PLACE DRAINAGE							
UNISSUED CERTIFICATES OF OBLIGATION	150	0	0	0	0	0	150
Total	**150**	**0**	**0**	**0**	**0**	**0**	**150**

Council District(s): 8

Project (23-03856) - Amendment - Construction of drainage swales and new underground drainage system to alleviate flooding at the intersection of Hamilton Wolfe and Princeton Place.

HOLBROOK UNFLOODED ACCESS STUDY							
STORM WATER REGIONAL FACILITIES FUND	156	138	0	0	0	0	294
Total	**156**	**138**	**0**	**0**	**0**	**0**	**294**

Council District(s): 2

Project (23-03802) - The Preliminary Engineering Report (PER) will study the alternatives in providing unflooded access in the Holbrook area.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
PUBLIC HEALTH & SAFETY							
DRAINAGE							
INTERIM PEMBROKE DRAINAGE IMPROVEMENTS							
STORM WATER OPERATING FUND	120	290	0	0	0	0	410
Total	**120**	**290**	**0**	**0**	**0**	**0**	**410**
Council District(s) 7	Project (23-03816) - This project provides funds to provide flooding relief along Pembroke Rd and comprises of an earthen berm, an earthen pilot channel, and an outfall.						
JBSA LAK/FSH/CB DRAINAGE CULVERT IMPROVEMENT							
2007 GO DRAINAGE IMPROVEMENT BOND	168	0	0	0	0	0	168
Total	**168**	**0**	**0**	**0**	**0**	**0**	**168**
Council District(s) CW	Project (23-03767) - Design flooding mitigation efforts where flooding occurs. Construct drainage culverts with swing fence break-always to mitigate damage caused by major flood events.						
JO MARIE AREA DRAINAGE IMPROVEMENT							
2007 GO DRAINAGE IMPROVEMENT BOND	1,114	0	0	0	0	0	1,114
STORM WATER OPERATING FUND	940	0	0	0	0	0	940
Total	**2,054**	**0**	**0**	**0**	**0**	**0**	**2,054**
Council District(s) 3	Project (23-01789) - This project will provide funding for drainage road side swales with concrete to collect and convey storm runoff to a proposed outfall located southwest of Jo Marie.						
LACKLAND CORRIDOR							
2016 TAX NOTES	326	74	0	0	0	0	400
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	298	0	0	0	0	0	298
Total	**624**	**74**	**0**	**0**	**0**	**0**	**698**
Council District(s) 4	Project (23-01455) - This project will provide funding for design and construction of a monument at the corner of HWY 90 and Southwest Military. Funding also includes the demolition of an existing drainage structure, relocation of existing utilities in the TxDOT ROW, development of the LID filtration basin and installation of basic utility infrastructure around and adjacent to the Phase I gateway monument.						
MCCULLOUGH AVENUE AREA DRAINAGE							
2012 GO DRAINAGE IMPROVEMENT BOND	1,599	0	0	0	0	0	1,599
Total	**1,599**	**0**	**0**	**0**	**0**	**0**	**1,599**
Council District(s) 1	Project (40-00327) - This project will provide funding for design and construction of storm drain systems and reconstruct the affected roadways to reduce the storm water runoff to the lower level of IH 35.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
PUBLIC HEALTH & SAFETY							
DRAINAGE							
MOSS BROOK COVE DRAINAGE IMPROVEMENTS							
STORM WATER OPERATING FUND	150	550	0	0	0	0	700
Total	**150**	**550**	**0**	**0**	**0**	**0**	**700**

Council District(s)
8

Project (23-03827) - The proposed project will reconstruct the existing concrete V-shaped channel located between 7310 and 7312 Moss Brook Cove.

OLMOS DAM IMPROVEMENTS							
STORM WATER REGIONAL FACILITIES FUND	186	68	0	0	0	0	254
Total	**186**	**68**	**0**	**0**	**0**	**0**	**254**

Council District(s)
1

Project (23-03799) - This project will provide funding for improvements to the dam, to include sand blasting a total area of 260,000 square feet, containment and disposal hauling of used sand material, patching of holes and cracks with Dural Prep and Vericoat Supreme Waterproofing application of seal coat on stucco finish, and replacement of the roof and windows of Olmos Dam Pump House.

ORSINGER LWC#35							
STORM WATER REGIONAL FACILITIES FUND	2,272	1,711	0	0	0	0	3,983
Total	**2,272**	**1,711**	**0**	**0**	**0**	**0**	**3,983**

Council District(s)
8

Project (23-03803) - This project will improve Low Water Crossing (LWC) #35 by reducing the frequency of overtopping. Property acquisitions are anticipated.

PANTHER SPRINGS CREEK RESTORATION							
2017 GO DRAINAGE IMPROVEMENT BOND	200	262	0	0	0	0	462
Total	**200**	**262**	**0**	**0**	**0**	**0**	**462**

Council District(s)
9

Project (23-01631) - This project provides funding for improvements to the existing natural channel to improve water flow and remove standing water.

PARHAM STREET DRAINAGE IMPROVEMENTS							
STORM WATER OPERATING FUND	1,240	154	0	0	0	0	1,394
Total	**1,240**	**154**	**0**	**0**	**0**	**0**	**1,394**

Council District(s)
7

Project (23-01799) - This project will provide funding to widen the creekway and alleviate flood waters.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
PUBLIC HEALTH & SAFETY							
DRAINAGE							
PASO DEL NORTE STREET (SHADY OAKS)							
2017 GO DRAINAGE IMPROVEMENT BOND	1,150	1,398	0	0	0	0	2,548
Total	**1,150**	**1,398**	**0**	**0**	**0**	**0**	**2,548**

Council District(s)
9

Project (23-01632) - This project will provide funding to six low water crossings to provide flood relief and emergency access during flood conditions to the Shady Oaks neighborhood and Bradley Middle School to include curbs, sidewalks and driveway approaches as needed.

PINN ROAD LOW WATER CROSSING							
UNISSUED CERTIFICATES OF OBLIGATION	500	0	0	0	0	0	500
Total	**500**	**0**	**0**	**0**	**0**	**0**	**500**

Council District(s)
6

Project (23-03851) - Amendment - Construction of safety feature improvements at Pinn Road low water crossing.

PORT SAN ANTONIO							
2017 GO DRAINAGE IMPROVEMENT BOND	4,917	156	0	0	0	0	5,073
Total	**4,917**	**156**	**0**	**0**	**0**	**0**	**5,073**

Council District(s)
CW 4

Project (23-01633) - This project provides funding to expand drainage infrastructure at Port San Antonio to provide adequate storm water capacity and reduce on-going flooding risks.

PRELIMINARY DRAINAGE REPORT							
UNISSUED CERTIFICATES OF OBLIGATION	350	0	0	0	0	0	350
Total	**350**	**0**	**0**	**0**	**0**	**0**	**350**

Council District(s)
8

Project (23-03857) - Amendment - Preliminary engineering report to determine flood mitigation alternatives for Southwell Road, Hollyhock, Verbena, and Encino Park.

PUBLIC ART - 2017 BOND PROGRAM							
2017 GO DRAINAGE IMPROVEMENT BOND	797	459	25	0	0	0	1,281
Total	**797**	**459**	**25**	**0**	**0**	**0**	**1,281**

Council District(s)
CW

Project (23-01640) - This project provides funding for the construction, improvement and installation of public art.

QUAIL CREEK TRIBUTARY DRAINAGE							
2012 GO DRAINAGE IMPROVEMENT BOND	941	0	0	0	0	0	941
Total	**941**	**0**	**0**	**0**	**0**	**0**	**941**

Council District(s)
10

Project (40-00331) - This project provides funding for drainage in Quail Creek in the vicinity of Loop 410 and northward with channel and bridge improvements. This project may include acquisition of necessary right of way.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
PUBLIC HEALTH & SAFETY							
DRAINAGE							
RIVERWALK GATE 5 REPLACEMENT							
STORM WATER REGIONAL FACILITIES FUND	700	2,700	1,000	0	0	0	4,400
Total	**700**	**2,700**	**1,000**	**0**	**0**	**0**	**4,400**

Council District(s)
1

Project (23-03823) - This project will replace the double-gated structure of Flood Gate #5, located along the San Antonio River Loop main channel.

S. FOSTER RD (RIGSBY TO 4000' N.)							
2019 TAX NOTES	779	709	0	0	0	0	1,488
STORM WATER REGIONAL FACILITIES FUND	1,224	0	0	0	0	0	1,224
Total	**2,003**	**709**	**0**	**0**	**0**	**0**	**2,712**

Council District(s)
2

Project (23-03749) - This project provides funding for roadway enhancements to South Foster Road between Rigsby and 4,000 North in preparation for the future HEB Distribution Center to be developed in that area.

S. GEVERS STREET DRAINAGE IMPROVEMENT							
2003 STORM WATER REVENUE BOND	0	253	0	0	0	0	253
PRIOR DEBT PROCEEDS	4,225	1,584	0	0	0	0	5,809
STORM WATER OPERATING FUND	1,000	3,440	0	0	0	0	4,440
Total	**5,225**	**5,277**	**0**	**0**	**0**	**0**	**10,502**

Council District(s)
3

Project (23-03757) - This project provides funding for an installation of a main underground system along S. Gevers Street.

SAN PEDRO AND SAN ANTONIO TUNNEL PROJECT							
STORM WATER REGIONAL FACILITIES FUND	1,042	30	0	0	0	0	1,072
Total	**1,042**	**30**	**0**	**0**	**0**	**0**	**1,072**

Council District(s)
1

Project (23-01752) - This project provides funding for inspection of the San Antonio River tunnel and determine the current condition for possible needed repairs or cleaning.

SAN PEDRO CREEK							
2017 GO DRAINAGE IMPROVEMENT BOND	190	0	0	0	0	0	190
Total	**190**	**0**	**0**	**0**	**0**	**0**	**190**

Council District(s)
CW

Project (23-01634) - This project provides funding to support improvements associated with the drainage components of Phase 1 and 2 of the San Pedro Creek Restoration Project.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
PUBLIC HEALTH & SAFETY							
DRAINAGE							
SEELING CHANNEL DRAINAGE IMPROVEMENT - PHASE 4							
2012 GO DRAINAGE IMPROVEMENT BOND	1,571	2,824	0	0	0	0	4,395
STORM WATER REGIONAL FACILITIES FUND	0	944	20	20	20	0	1,004
Total	**1,571**	**3,768**	**20**	**20**	**20**	**0**	**5,399**

Council District(s)
7

Project (23-01843) - This project provides funding for continuation of a multi-phase floodplain improvement project of Seeling Channel include curbs, sidewalks and driveway approaches as needed.

SEELING CHANNEL PHASE 3							
2017 GO DRAINAGE IMPROVEMENT BOND	2,753	40	0	0	0	0	2,793
Total	**2,753**	**40**	**0**	**0**	**0**	**0**	**2,793**

Council District(s)
7

Project (23-01635) - This project provides funding for continuation of a multi-phase floodplain improvement project of Seeling Channel from Morning Glory to upstream of St. Cloud to include curbs, sidewalks and driveway approaches as needed.

THOUSAND OAKS EROSION PROTECTION							
STORM WATER OPERATING FUND	622	131	0	0	0	0	753
Total	**622**	**131**	**0**	**0**	**0**	**0**	**753**

Council District(s)
10

Project (23-01749) - This project provides funding for erosion protection for the bluff along Thousand Oaks near Morgan's Wonderland.

UPLAND ROAD							
2017 GO DRAINAGE IMPROVEMENT BOND	202	0	0	0	0	0	202
Total	**202**	**0**	**0**	**0**	**0**	**0**	**202**

Council District(s)
2

Project (23-01637) - This project will provide funding to construct a storm drain system in the Eastwood Village area to provide ponding and erosion relief to the neighborhood streets and properties. This proposed phase includes street reconstruction, curbs, sidewalks and driveway approaches as needed.

UPPER LEON CREEK							
2007 GO DRAINAGE IMPROVEMENT BOND	2,699	20	0	0	0	0	2,719
STORM WATER REGIONAL FACILITIES FUND	1,500	1,000	0	0	0	0	2,500
Total	**4,199**	**1,020**	**0**	**0**	**0**	**0**	**5,219**

Council District(s)
6

Project (23-03730) - This project will provide funding to acquire properties necessary for the construction of regional detention facilities.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
PUBLIC HEALTH & SAFETY							
DRAINAGE							
UPPER LEON CREEK RSWF							
2007 GO DRAINAGE IMPROVEMENT BOND	2,499	20	0	0	0	0	2,519
Total	**2,499**	**20**	**0**	**0**	**0**	**0**	**2,519**

Council District(s)

8

Project (40-00065) - This project will provide funding to acquire properties necessary for the construction of regional stormwater facilities.

VANCE JACKSON ROAD LOW-WATER CROSSINGS							
2017 GO DRAINAGE IMPROVEMENT BOND	3,127	1,281	0	0	0	0	4,408
Total	**3,127**	**1,281**	**0**	**0**	**0**	**0**	**4,408**

Council District(s)

CW

Project (23-01638) - This project will provide funding to improve low water crossings along Vance Jackson Road at Orsinger Lane and south of Treehill Street to enhance safety and mobility. This proposed phase includes street reconstruction, curbs, sidewalks and driveway approaches.

W. SUMMIT ALLEY #30 DRAINAGE IMPROVEMENT							
STORM WATER OPERATING FUND	100	285	0	0	0	0	385
Total	**100**	**285**	**0**	**0**	**0**	**0**	**385**

Council District(s)

7

Project (23-01748) - This project provides funding for installation of a storm drain system that outfalls into Alazan Creek.

WEST MILITARY DRIVE & WESTMAR DRIVE AREA							
2017 GO DRAINAGE IMPROVEMENT BOND	3,589	2,290	0	0	0	0	5,879
Total	**3,589**	**2,290**	**0**	**0**	**0**	**0**	**5,879**

Council District(s)

6

Project (23-01639) - This project provides funding for construction of a storm drain system within Cable- Westwood/Lackland Terrace area to provide flooding relief to neighborhood streets and properties to include curbs, sidewalks and driveway approaches.

WOLLER ROAD DRAINAGE							
UNISSUED CERTIFICATES OF OBLIGATION	150	0	0	0	0	0	150
Total	**150**	**0**	**0**	**0**	**0**	**0**	**150**

Council District(s)

8

Project (23-03858) - Amendment - Improve drainage and add curbs and sidewalks on Woller Road.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
PUBLIC HEALTH & SAFETY							
DRAINAGE							
WW WHITE - MLK INTERIM DRAINAGE IMPROVEMENTS							
STORM WATER OPERATING FUND	378	13	0	0	0	0	391
Total	**378**	**13**	**0**	**0**	**0**	**0**	**391**
Council District(s) 2	Project (23-03795) - This project will construct an inlet and underground storm system within proximity of the bus stop to reduce ponding depth and ponding duration.						
TOTAL DRAINAGE	**69,209**	**46,812**	**3,178**	**20**	**20**	**0**	**119,239**
PUBLIC HEALTH & SAFETY							
FIRE PROTECTION							
FIRE STATION #24 REPLACEMENT							
2017 GO PUBLIC SAFETY IMPROVEMENT BOND	4,629	1,085	0	0	0	0	5,714
Total	**4,629**	**1,085**	**0**	**0**	**0**	**0**	**5,714**
Council District(s) 2 10	Project (23-01734) - This project will provide funding for the development of a new fire station to replace the existing Fire Station 24 built in 1956.						
TOTAL FIRE PROTECTION	**4,629**	**1,085**	**0**	**0**	**0**	**0**	**5,714**
PUBLIC HEALTH & SAFETY							
LAW ENFORCEMENT							
D3 POLICE SUBSTATION							
2020 CERTIFICATES OF OBLIGATION	250	0	0	0	0	0	250
Total	**250**	**0**	**0**	**0**	**0**	**0**	**250**
Council District(s) 3	Project (23-01848) - Feasibility study and preliminary design work for a Police Substation in CD3 in preparation for the 2022 Bond Program.						
IN CAR VIDEO REPLACEMENT							
PRIOR OPERATING FUNDS	548	0	0	0	0	0	548
Total	**548**	**0**	**0**	**0**	**0**	**0**	**548**
Council District(s) CW	Project (17-00034) - This project provides funding for the replacement of In Car Video for the Police Department.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
PUBLIC HEALTH & SAFETY							
LAW ENFORCEMENT							
POLICE STATION AT ST. MARY'S & PARK POLICE HEADQUARTERS							
2017 GO PUBLIC SAFETY IMPROVEMENT BOND	5,064	8,757	2,724	0	0	0	16,545
Total	**5,064**	**8,757**	**2,724**	**0**	**0**	**0**	**16,545**
Council District(s): CW 1	Project (23-01735) - This project provides funding for the construction of a new facility that will include a City Police Substation for the central city area and Park Police headquarters for city-wide service.						
PUBLIC ART (PUBLIC SAFETY)							
2017 GO PUBLIC SAFETY IMPROVEMENT BOND	186	158	0	0	0	0	344
Total	**186**	**158**	**0**	**0**	**0**	**0**	**344**
Council District(s): CW	Project (23-01737) - This project provides funding for the construction, improvement and installation of public art that is accessible to the general public and within the city limits.						
SAPD - WATER FOUNTAIN							
2017 GO PUBLIC SAFETY IMPROVEMENT BOND - A	200	0	0	0	0	0	200
Total	**200**	**0**	**0**	**0**	**0**	**0**	**200**
Council District(s): CW	Project (17-00041) - Replace approximately 50 water fountains throughout all SAPD facilities with touchless water fountains.						
TEZEL ROAD CITY FACILITY							
2017 GO PUBLIC SAFETY IMPROVEMENT BOND	1,576	440	0	0	0	0	2,016
Total	**1,576**	**440**	**0**	**0**	**0**	**0**	**2,016**
Council District(s): 6	Project (23-01736) - This project provides funding for the development of a City facility for various uses including Park Bike Patrol Substation adjacent to the Howard W. Peak Greenway Trails System.						
TOTAL LAW ENFORCEMENT	**7,824**	**9,354**	**2,724**	**0**	**0**	**0**	**19,903**
TOTAL PUBLIC HEALTH & SAFETY	**81,662**	**57,251**	**5,902**	**20**	**20**	**0**	**144,856**
RECREATION & CULTURE							
LIBRARIES							
BROOK HOLLOW HVAC REPLACEMENT							
2016 CERTIFICATES OF OBLIGATION	270	0	0	0	0	0	270
Total	**270**	**0**	**0**	**0**	**0**	**0**	**270**
Council District(s): 9	Project (04-00063) - This project will provide for an assessment of the existing HVAC system and provide for improvements to the system.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
RECREATION & CULTURE							
LIBRARIES							
CENTRAL LIBRARY							
2017 GO LIBRARY IMPROVEMENT BOND	1,275	40	0	0	0	0	1,315
Total	**1,275**	**40**	**0**	**0**	**0**	**0**	**1,315**

Council District(s): CW

Project (23-01720) - This project provides funding for the renovations and upgrades to the Central Library.

CENTRAL LIBRARY EXTERIOR PAINTING							
GENERAL FUND	1,328	615	0	0	0	0	1,943
Total	**1,328**	**615**	**0**	**0**	**0**	**0**	**1,943**

Council District(s): CW 1

Project (23-01861) - This project will provide for re-painting the exterior surfaces at Central Library.

CENTRAL LIBRARY REPAIRS							
GENERAL FUND	1,062	0	0	0	0	0	1,062
Total	**1,062**	**0**	**0**	**0**	**0**	**0**	**1,062**

Council District(s): CW 1

Project (04-00067) - Restore damage to stairwell walls, flooring, cooling tower and elevator systems due to burst in cooling tower water supply line during the February weather event which effected all 6 floors.

FOREST HILLS BRANCH LIBRARY							
2015 CERTIFICATES OF OBLIGATION	74	0	0	0	0	0	74
2018 CERTIFICATES OF OBLIGATION	40	0	0	0	0	0	40
Total	**114**	**0**	**0**	**0**	**0**	**0**	**114**

Council District(s): 7

Project (23-01721) - This project provides funding for renovations, improvements and space reconfiguration to the Forest Hills Branch Library.

FOREST HILLS REPAIR							
2020 TAX NOTES	1,474	0	0	0	0	0	1,474
Total	**1,474**	**0**	**0**	**0**	**0**	**0**	**1,474**

Council District(s): 7

Project (04-00068) - Restore damage to walls, flooring, millwork, ceiling tiles, building systems, furniture, shelving and library materials due to burst in water supply line during the February weather event which flooded the facility.

GREATER LOVE MULTI-GENERATIONAL CULTURAL / COMMUNITY CENTER							
2017 GO LIBRARY IMPROVEMENT BOND	1,086	840	0	0	0	0	1,926
Total	**1,086**	**840**	**0**	**0**	**0**	**0**	**1,926**

Council District(s): 2

Project (23-01722) - This project provides funding for the construction of a new community facility to provide services which may include pre-school and after-school programming, adult education and senior day care.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
RECREATION & CULTURE							
LIBRARIES							
GUERRA LIBRARY IMPROVEMENTS							
PRIOR DEBT PROCEEDS	300	0	0	0	0	0	300
Total	**300**	**0**	**0**	**0**	**0**	**0**	**300**

Council District(s)
6

Project (04-00064) - This project will provide for an assessment of the existing HVAC system and provide for improvements to the system, and replacement/improvements to the existing parking lot. The parking lot asphalt is failing in several locations, and will need major replacement/repair work.

JOHNSTON HVAC REPLACEMENT							
2017 CERTIFICATES OF OBLIGATION	260	0	0	0	0	0	260
Total	**260**	**0**	**0**	**0**	**0**	**0**	**260**

Council District(s)
4

Project (04-00065) - This project will provide for an assessment of the existing HVAC system and provide for improvements to the system.

LAS PALMAS BRANCH LIBRARY							
2017 GO LIBRARY IMPROVEMENT BOND	815	195	0	0	0	0	1,010
Total	**815**	**195**	**0**	**0**	**0**	**0**	**1,010**

Council District(s)
5

Project (23-01724) - This project provides funding for renovations, improvements and space reconfiguration to the Las Palmas Branch Library.

MCCRELESS BRANCH LIBRARY							
2017 GO LIBRARY IMPROVEMENT BOND	250	0	0	0	0	0	250
Total	**250**	**0**	**0**	**0**	**0**	**0**	**250**

Council District(s)
3

Project (23-01726) - This project provides funding for renovations, improvements and space reconfiguration to the McCreless Branch Library.

MEMORIAL BRANCH LIBRARY							
2017 GO LIBRARY IMPROVEMENT BOND	1,188	0	0	0	0	0	1,188
Total	**1,188**	**0**	**0**	**0**	**0**	**0**	**1,188**

Council District(s)
5

Project (23-01727) - This project provides funding for renovations, improvements and space reconfiguration to the Memorial Branch Library.

PAN AMERICAN HVAC REPLACEMENT							
2017 CERTIFICATES OF OBLIGATION	270	0	0	0	0	0	270
Total	**270**	**0**	**0**	**0**	**0**	**0**	**270**

Council District(s)
3

Project (04-00066) - This project will provide for an assessment of the existing HVAC system and provide for improvements to the system.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
RECREATION & CULTURE							
LIBRARIES							
PUBLIC ART (LIBRARY & CULTURAL FACILITIES)							
2017 GO LIBRARY IMPROVEMENT BOND	194	40	0	0	0	0	234
Total	**194**	**40**	**0**	**0**	**0**	**0**	**234**
Council District(s): CW	Project (23-01732) - This project provides funding for the construction, improvement and installation of public art that is accessible to the general public and within city limits.						
TEXANA RESOURCE CENTER							
2017 GO LIBRARY IMPROVEMENT BOND	573	39	0	0	0	0	612
Total	**573**	**39**	**0**	**0**	**0**	**0**	**612**
Council District(s): CW 1	Project (23-01728) - Leverage funding for renovations and improvements for accessibility to Texana Collection materials, archives and services located at the Central Library.						
TOBIN BRANCH LIBRARY IMPROVEMENTS							
PRIOR DEBT PROCEEDS	150	0	0	0	0	0	150
Total	**150**	**0**	**0**	**0**	**0**	**0**	**150**
Council District(s): 10	Project (04-00062) - This project will provide for replacement of air handling equipment that is beyond useful life expectancy; as well as HVAC controls program. Project will also allow for repair of existing drainage issues that lead to standing water over driveway entrance and standing water near building.						
WORLD HERITAGE							
2017 GO LIBRARY IMPROVEMENT BOND	325	3,801	530	0	0	0	4,656
Total	**325**	**3,801**	**530**	**0**	**0**	**0**	**4,656**
Council District(s): CW 3	Project (23-01730) - This project provides funding for an orientation center, community space and other facility spaces.						
ZERNONA BLACK MULTI-GENERATIONAL CULTURAL/COMMUNITY CENTER							
2017 GO LIBRARY IMPROVEMENT BOND	1,050	869	0	0	0	0	1,919
Total	**1,050**	**869**	**0**	**0**	**0**	**0**	**1,919**
Council District(s): 2	Project (23-01731) - This project provides funding for construction of a new community facility which may include pre-school and after-school programming, adult education and senior day care.						
TOTAL LIBRARIES	**11,983**	**6,440**	**530**	**0**	**0**	**0**	**18,953**

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
RECREATION & CULTURE							
PARKS							
ALAZAN (LOMBRANO TO APACHE CONFLUENCE)							
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	695	0	0	0	0	0	695
Total	**695**	**0**	**0**	**0**	**0**	**0**	**695**
Council District(s) 1 5	Project (26-00657) - This project provides funding for the development of a hike and bike trail project along Alazan Creek from Lombrano St. to the Confluence with Apache Creek.						
APACHE CREEK - WESTSIDE CREEK TRAIL							
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	0	326	0	0	0	0	326
Total	**0**	**326**	**0**	**0**	**0**	**0**	**326**
Council District(s) 5	Project (26-00687) - This project provides funding for installation of security lighting at the Apache Creek Park.						
AQUATIC CENTER AT PALO ALTO COLLEGE							
2017 GO PARKS IMPROVEMENT BOND	4,500	710	0	0	0	0	5,210
Total	**4,500**	**710**	**0**	**0**	**0**	**0**	**5,210**
Council District(s) 4	Project (23-01641) - This project provides funding for improvements to the natatorium, potentially to include new roof, HVAC, scoreboard, bleachers, interior and exterior renovations.						
BEITEL CREEK (SALADO TO BRIARGLEN)							
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	238	1,200	0	0	0	0	1,438
Total	**238**	**1,200**	**0**	**0**	**0**	**0**	**1,438**
Council District(s) 2 10	Project (26-00661) - This project provides funding for the development of a hike and bike trail project along Beitel Creek from the Salado Creek Greenway to Briar Glen.						
BLOSSOM PARK LOOP TRAIL							
UNISSUED CERTIFICATES OF OBLIGATION	450	0	0	0	0	0	450
Total	**450**	**0**	**0**	**0**	**0**	**0**	**450**
Council District(s) 9	Project (23-03859) - Amendment - Construction of a loop trail at Blossom Park.						
BRACKENRIDGE PARK							
2017 GO PARKS IMPROVEMENT BOND	460	3,413	3,378	0	0	0	7,251
Total	**460**	**3,413**	**3,378**	**0**	**0**	**0**	**7,251**
Council District(s) CW 1	Project (23-01644) - This project provides funding for general park improvements and rehabilitation which may include historic river wall, restroom, trails, and historic structures.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
RECREATION & CULTURE							
PARKS							
CASIANO POOL							
UNISSUED CERTIFICATES OF OBLIGATION	230	0	0	0	0	0	230
Total	**230**	**0**	**0**	**0**	**0**	**0**	**230**
Council District(s) 5	Project (23-03849) - Amendment - Construction of shade structure at pool in Casiano Park.						
CD7 PARK IMPROVEMENTS							
UNISSUED CERTIFICATES OF OBLIGATION	500	0	0	0	0	0	500
Total	**500**	**0**	**0**	**0**	**0**	**0**	**500**
Council District(s) 7	Project (23-03854) - Amendment - General park improvements and rehabilitation.						
CIELO VISTA PARK							
UNISSUED CERTIFICATES OF OBLIGATION	500	0	0	0	0	0	500
Total	**500**	**0**	**0**	**0**	**0**	**0**	**500**
Council District(s) 6	Project (23-03852) - Amendment - Land acquisition and park trail development.						
CITYWIDE CREEKWAY TRAIL DEVELOPMENT							
PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION VENUE	137	0	0	0	0	0	137
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	645	775	848	0	0	0	2,268
Total	**782**	**775**	**848**	**0**	**0**	**0**	**2,405**
Council District(s) CW	Project (26-00603) - This project provides funding for the acquisition of land to design and construct hike & bike trails along San Antonio creekways.						
CLASSEN-STEUBING RANCH PARK PROPERTY ACQUISITION & DEVELOPMENT							
2017 GO PARKS IMPROVEMENT BOND	2,840	108	0	0	0	0	2,948
Total	**2,840**	**108**	**0**	**0**	**0**	**0**	**2,948**
Council District(s) CW 9	Project (23-01648) - This project provides funding for Land Acquisition and Phase 1 development of Classen- Steubing Ranch property for park improvements.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
RECREATION & CULTURE							
PARKS							
CREEKWAY LOW IMPACT DEVELOPMENT PROJECT							
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	1,292	946	650	0	0	0	2,888
Total	**1,292**	**946**	**650**	**0**	**0**	**0**	**2,888**

Council District(s)

CW

Project (26-00653) - This project provides funding for the incorporation of Low Impact Development features into trail projects where feasible.

CULEBRA CREEK - GRISSOM ROAD TO HELOTES CREEK (LAND ACQUISITIONS AND DESIGN)							
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	0	250	345	0	0	0	595
Total	**0**	**250**	**345**	**0**	**0**	**0**	**595**

Council District(s)

6

Project (26-00667) - This project provides funding for land acquisitions and/or a design for a future hike and bike trail project along Culebra Creek from Grissom Rd to Helotes Creek.

CULEBRA CREEK GRNWAY (CATHEDRAL ROCK PRK TO GRISSOM RD)							
PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION VENUE	1,368	0	0	0	0	0	1,368
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	0	650	0	0	0	0	650
Total	**1,368**	**650**	**0**	**0**	**0**	**0**	**2,018**

Council District(s)

6

Project (26-00624) - This project provides funding for the purchase of land to design and construct the Culebra Creek Greenway from Cathedral Rock Park to Grissom Rd.

CULEBRA TRIBUTARY (CATHEDRAL ROCK TO TEZEL RD)							
PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION VENUE	1,500	0	0	0	0	0	1,500
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	0	766	0	0	0	0	766
Total	**1,500**	**766**	**0**	**0**	**0**	**0**	**2,266**

Council District(s)

6

Project (26-00668) - This project provides funding for the development of a hike and bike trail project along a Culebra Creek tributary from Cathedral Rock Park to Tezel Rd.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
RECREATION & CULTURE							
PARKS							
DISTRICT 4 HERITAGE COMMUNITY CENTER							
2017 GO PARKS IMPROVEMENT BOND	2,275	4,615	216	0	0	0	7,106
2018 CERTIFICATES OF OBLIGATION	0	0	604	0	0	0	604
Total	**2,275**	**4,615**	**820**	**0**	**0**	**0**	**7,710**
Council District(s) 4	Project (23-01655) - This project provides funding for construction of a new community center near existing Heritage pool site to include land acquisition, amenities and parking.						
DISTRICT 8 PARK LAND ACQUISITION & DEVELOPMENT							
2017 GO PARKS IMPROVEMENT BOND	152	0	0	0	0	0	152
Total	**152**	**0**	**0**	**0**	**0**	**0**	**152**
Council District(s) 8	Project (23-01658) - This project provides funding for development of a new park which may include land acquisition in the Hausman and Babcock Road vicinity.						
DISTRICT 9 GREENWAY TRAIL PROJECT							
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	0	1,200	3,915	0	0	0	5,115
Total	**0**	**1,200**	**3,915**	**0**	**0**	**0**	**5,115**
Council District(s) 9	Project (26-00674) - This project provides funding for the development of a hike and bike trail along the Lorence Creek from McAllister Park to Blossom Park.						
DISTRICT 9 SENIOR CENTER							
2017 GO PARKS IMPROVEMENT BOND	6,453	2,254	0	0	0	0	8,707
Total	**6,453**	**2,254**	**0**	**0**	**0**	**0**	**8,707**
Council District(s) 9	Project (23-01659) - This project provides funding to construct a new facility that will support senior and constituent services, meeting space and recreation services.						
EDWARDS AQUIFER PROTECTION PROGRAM							
PROP 1 - FY 2015 EDWARDS AQUIFER RECHARGE ZONE	15,300	9,000	0	0	0	0	24,300
Total	**15,300**	**9,000**	**0**	**0**	**0**	**0**	**24,300**
Council District(s) CW	Project (26-00638) - This project provides funding for the acquisition of sensitive land over the Edwards Aquifer Recharge Zone as well as provides funding for low impact development projects.						
FAIRCHILD PARK PICKLEBALL COURTS							
UNISSUED CERTIFICATES OF OBLIGATION	150	0	0	0	0	0	150
Total	**150**	**0**	**0**	**0**	**0**	**0**	**150**
Council District(s) 2	Project (23-03842) - Amendment - Construct Pickleball Courts at Fairchild Park.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
RECREATION & CULTURE							
PARKS							
FOX PARK							
2017 GO PARKS IMPROVEMENT BOND	208	0	0	0	0	0	208
Total	**208**	**0**	**0**	**0**	**0**	**0**	**208**

Council District(s)

8

Project (23-01662) - This project provides funding for general park improvements which may include a shade structure for existing fitness equipment and parking expansion.

FRENCH CREEK - (LEON CREEK GREENWAY TO NANI FALCONE PARK)							
PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION VENUE	553	0	0	0	0	0	553
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	322	500	0	0	0	0	822
Total	**875**	**500**	**0**	**0**	**0**	**0**	**1,375**

Council District(s)

7

Project (26-00669) - This project provides funding for the development of a hike and bike trail project along French Creek from Leon Creek Greenway to Nani Falcone Park.

FT. SAM HOUSTON TRAIL (JOHN JAMES PARK TO JACK WHITE PARK)							
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	650	4,265	0	0	0	0	4,915
Total	**650**	**4,265**	**0**	**0**	**0**	**0**	**4,915**

Council District(s)

2

Project (26-00612) - This project provides funding for purchasing land to design and construct hike & bike trails and associated amenities along Salado Creek through Ft. Sam Houston from John James Park to Jack White Park.

GOLD CANYON PARK							
UNISSUED CERTIFICATES OF OBLIGATION	400	0	0	0	0	0	400
Total	**400**	**0**	**0**	**0**	**0**	**0**	**400**

Council District(s)

9

Project (23-03860) - Amendment - General park improvements which may include additional trail development and feature improvements.

HAY ST. BRIDGE PARK							
2021 ISSUED CERTIFICATES OBLIGATION	406	0	0	0	0	0	406
UNISSUED CERTIFICATES OF OBLIGATION	1,735	1,665	0	0	0	0	3,400
Total	**2,141**	**1,665**	**0**	**0**	**0**	**0**	**3,806**

Council District(s)

2

Project (23-01865) - This project will provide funding for the design and development of a new park, the Berkley V. & Vincent M. Dawson Park, located adjacent to the Hays St. Bridge. This new park will feature site elements to include an entry plaza, signage highlighting historical information of the surrounding area, skate plazas, a playground, restrooms, lighting, new shade trees, picnic seating, and green space allowing for views of the bridge and downtown.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
RECREATION & CULTURE							
PARKS							
HAYS STREET BRIDGE REPAIRS							
2021 CERTIFICATES OF OBLIGATION	42	0	0	0	0	0	42
UNISSUED CERTIFICATES OF OBLIGATION	160	96	0	0	0	0	256
Total	**202**	**96**	**0**	**0**	**0**	**0**	**298**

Council District(s)

2

Project (23-01859) - Structural improvements to the historic Hays St bridge. Improvements include replacing the wood deck surface and railings to ensure safe use. Improvements will extend the structural life of this historic bridge and allow pedestrian and bicycle use to continue. Bridge improvements will be completed as directed by the recommendations of a professional engineer to ensure the safety of the public.

HEMISFAIR CIVIC PARK							
2017 GO PARKS IMPROVEMENT BOND	4,428	15,768	0	0	0	0	20,196
Total	**4,428**	**15,768**	**0**	**0**	**0**	**0**	**20,196**

Council District(s)

CW 1

Project (23-01670) - This project provides funding for development of Hemisfair Civic Park. Improvements may include urban plazas, water features, promenades, open green spaces and courtyards.

HEMISFAIR PARK PHASE 2							
2016 SELF SUPPORTING TAXABLE CERTIFICATES OF OBLIGATION	10,700	0	0	0	0	0	10,700
Total	**10,700**	**0**	**0**	**0**	**0**	**0**	**10,700**

Council District(s)

5

Project (23-03746) - This project provides funding for continuing the restoration of historic buildings, a civic park, landscaping, and other improvements. This project is based on the park's master plan.

JUPE MANOR NEIGHBORHOOD PARK							
2017 GO PARKS IMPROVEMENT BOND	506	0	0	0	0	0	506
Total	**506**	**0**	**0**	**0**	**0**	**0**	**506**

Council District(s)

3

Project (23-01672) - This project provides funding for development of a new park which may include land acquisition.

LABOR STREET PARK							
UNISSUED CERTIFICATES OF OBLIGATION	700	0	0	0	0	0	700
Total	**700**	**0**	**0**	**0**	**0**	**0**	**700**

Council District(s)

1

Project (23-03839) - Amendment - General park improvements and rehabilitation.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
RECREATION & CULTURE							
PARKS							
LEON CREEK (LEVI STRAUSS PARK TO LACKLAND CORRIDOR MONUMENT SITE)							
PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION VENUE	1,900	0	0	0	0	0	1,900
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	233	0	0	0	0	0	233
Total	**2,133**	**0**	**0**	**0**	**0**	**0**	**2,133**

Council District(s)

4 6

Project (26-00664) - This project provides funding for the development of a hike and bike trail project from Levi Strauss Park to the Lackland Corridor Monument site.

LEON CREEK (QUINTANA RD TO I-35)

PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	50	1,500	2,013	0	0	0	3,563
Total	**50**	**1,500**	**2,013**	**0**	**0**	**0**	**3,563**

Council District(s)

4

Project (26-00665) - This project provides funding for the development of a hike and bike trail project along Leon Creek from Quintana Rd. to I-35.

LEON CREEK (RIM TO EISENHOWER PARK)

PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	759	0	0	0	0	0	759
Total	**759**	**0**	**0**	**0**	**0**	**0**	**759**

Council District(s)

8

Project (26-00691) - This project provides funding for the development of a hike and bike trail project along Leon Creek from The Rim to Eisenhower Park.

LEON CREEK (THE RIM TO RAYMOND RUSSELL PARK)

PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	500	3,028	0	0	0	0	3,528
Total	**500**	**3,028**	**0**	**0**	**0**	**0**	**3,528**

Council District(s)

8

Project (26-00671) - This project provides funding for the development of a hike and bike trail project along Leon Creek from the Rim to Raymond Russell County Park.

LOCKWOOD & DIGNOWITY PARKS

2017 GO PARKS IMPROVEMENT BOND	701	192	0	0	0	0	893
Total	**701**	**192**	**0**	**0**	**0**	**0**	**893**

Council District(s)

2

Project (23-01676) - This project will provide funding for general park rehabilitation and improvements which may include closure of Burnet Street and development of public plazas.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
RECREATION & CULTURE							
PARKS							
MARTIN LUTHER KING PARK							
2017 GO PARKS IMPROVEMENT BOND	1,837	0	0	0	0	0	1,837
Total	**1,837**	**0**	**0**	**0**	**0**	**0**	**1,837**
Council District(s) CW 2	Project (23-01677) - This project will provide funding for general park improvements and rehabilitation which may include park amenities, upgrade to park access and security lighting.						
MAVERICK CREEK (BAMBERGER PARK TO UTSA CAMPUS)							
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	570	0	0	0	0	0	570
Total	**570**	**0**	**0**	**0**	**0**	**0**	**570**
Council District(s) 8	Project (26-00672) - This project provides funding for the development of a hike and bike trail project along Maverick Creek from Bamberger Park to the UTSA Campus.						
NATATORIUM AT SOUTHWEST ISD							
2017 GO PARKS IMPROVEMENT BOND	1,417	0	0	0	0	0	1,417
Total	**1,417**	**0**	**0**	**0**	**0**	**0**	**1,417**
Council District(s) 4	Project (23-01686) - This project provides funding for construction of a new natatorium in partnership with Southwest Independent School District.						
O.P. SCHNABEL PARK MULTI-GENERATIONAL CENTER							
2017 GO PARKS IMPROVEMENT BOND	224	125	0	0	0	0	349
Total	**224**	**125**	**0**	**0**	**0**	**0**	**349**
Council District(s) 7	Project (23-01691) - This project provides funding for design and development of a multi-generational recreation facility.						
PANTHER SPRINGS PARK							
UNISSUED CERTIFICATES OF OBLIGATION	150	0	0	0	0	0	150
Total	**150**	**0**	**0**	**0**	**0**	**0**	**150**
Council District(s) 9	Project (23-03861) - Amendment - Installation of security lighting at dog park and trailhead.						
PEARSALL PARK							
2017 GO PARKS IMPROVEMENT BOND	409	0	0	0	0	0	409
TEXAS PARKS AND WILDLIFE GRANT	409	0	0	0	0	0	409
Total	**818**	**0**	**0**	**0**	**0**	**0**	**818**
Council District(s) CW 4	Project (23-01695) - This project provides funding for general park improvements and development in support of the Park Master Plan.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
RECREATION & CULTURE							
PARKS							
PERRIN HOMESTEAD HISTORIC CENTER							
2017 GO PARKS IMPROVEMENT BOND	595	63	0	0	0	0	658
2020 CERTIFICATES OF OBLIGATION	130	0	0	0	0	0	130
2020 TAX NOTES	70	0	0	0	0	0	70
Total	**795**	**63**	**0**	**0**	**0**	**0**	**858**
Council District(s) 10	Project (23-01696) - This project provides funding for rehabilitation and adaptive reuse of the historic homestead and property owned by the City of San Antonio.						
PITTMAN-SULLIVAN PARK							
2017 GO PARKS IMPROVEMENT BOND	1,028	0	0	0	0	0	1,028
UNISSUED CERTIFICATES OF OBLIGATION	850	0	0	0	0	0	850
Total	**1,878**	**0**	**0**	**0**	**0**	**0**	**1,878**
Council District(s) 2	Project (23-03841) - Amendment - General park improvements and rehabilitation.						
PUBLIC ART (PARKS, RECREATION & OPEN SPACE)							
2017 GO PARKS IMPROVEMENT BOND	572	31	0	0	0	0	603
Total	**572**	**31**	**0**	**0**	**0**	**0**	**603**
Council District(s) CW	Project (23-01719) - This bond proposition allocates one percent of funding for the construction, improvements and installation of public art that is accessible to the general public, within the city limits, related to projects in this proposition, and in accordance with adopted policies and procedures.						
PUBLIC ART SAN ANTONIO (GREENWAYS)							
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	107	107	61	0	0	0	275
Total	**107**	**107**	**61**	**0**	**0**	**0**	**275**
Council District(s) CW	Project (26-00692) - This project provides funding for Public Art San Antonio to plan, develop and install public art in different parts of the Greenway Trail System.						
RENOVATION OF CREEKWAY PROJECT IMPROVEMENT							
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	500	717	0	0	0	0	1,217
Total	**500**	**717**	**0**	**0**	**0**	**0**	**1,217**
Council District(s) CW	Project (26-00611) - This project provides funding for replacing aged or damaged creekway hike & bike trail and associated improvements along San Antonio creekways.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
RECREATION & CULTURE							
PARKS							
SALADO CREEK - PARK, LANDSCAPE AND URBAN							
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	250	588	200	0	0	0	1,038
Total	**250**	**588**	**200**	**0**	**0**	**0**	**1,038**
Council District(s) 2	Project (26-00660) - This project provides funding for designing and building enhancements to the existing Salado Creek Greenway trail system within District 2.						
SALADO CREEK (SE MILITARY TO MOUNT VIEJO)							
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	517	1,500	0	0	0	0	2,017
Total	**517**	**1,500**	**0**	**0**	**0**	**0**	**2,017**
Council District(s) 3	Project (26-00663) - This project provides funding for the development of a hike and bike trail project along Salado Creek from SE Military to Mount Viejo.						
SALADO CREEK (SOUTHSIDE LIONS PARK TO SE MILITARY DRIVE)							
PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION VENUE	2,356	0	0	0	0	0	2,356
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	711	0	0	0	0	0	711
Total	**3,067**	**0**	**0**	**0**	**0**	**0**	**3,067**
Council District(s) 3	Project (26-00616) - This project provides funding for purchasing land for the design and construction of hike & bike trails and associated amenities along Salado Creek from Southside Lions Park to Southeast Military Drive.						
SALADO TRAILHEAD AT E. COMMERCE							
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	34	0	0	0	0	0	34
Total	**34**	**0**	**0**	**0**	**0**	**0**	**34**
Council District(s) 2	Project (26-00659) - This project provides funding for the development of a parking area on E. Commerce for the Salado Creek Greenway.						
SAN PEDRO CREEK (LINEAR PARK)							
2017 GO PARKS IMPROVEMENT BOND	466	0	0	0	0	0	466
Total	**466**	**0**	**0**	**0**	**0**	**0**	**466**
Council District(s) CW 1	Project (23-01703) - This project provides funding to support the park related improvements associated with Phases 1 and 2 of the San Pedro Creek Restoration Project.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
RECREATION & CULTURE							
PARKS							
SAN PEDRO SPRINGS PARK							
2017 GO PARKS IMPROVEMENT BOND	471	0	0	0	0	0	471
Total	**471**	**0**	**0**	**0**	**0**	**0**	**471**
Council District(s) 1	Project (23-01704) - This project provides funding for general park improvements which may include wayfinding and development of a walking trail in the southeast quadrant.						
STINSON PARK / 5 DIAMONDS LITTLE LEAGUE							
UNISSUED CERTIFICATES OF OBLIGATION	400	0	0	0	0	0	400
Total	**400**	**0**	**0**	**0**	**0**	**0**	**400**
Council District(s) 3	Project (23-03845) - Amendment - General park improvements, rehabilitation and amenities.						
THE ALAMO AREA PLAZA							
2017 GO PARKS IMPROVEMENT BOND	1,235	409	410	100	0	0	2,154
Total	**1,235**	**409**	**410**	**100**	**0**	**0**	**2,154**
Council District(s) CW 1	Project (23-01711) - This project provides funding for construction of improvements within the Alamo Plaza area that facilitate the implementation of The Alamo Master Plan. Funds will be leveraged with the Texas General Land Office and private donations.						
TRAIL CONNECTIONS, PARKING AND OTHER ENHANCEMENTS							
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	450	450	302	0	0	0	1,202
Total	**450**	**450**	**302**	**0**	**0**	**0**	**1,202**
Council District(s) CW	Project (26-00675) - This project provides funding for trail connections, parking and other minor enhancements to existing hike and bike trail systems in various council districts.						
TUTTLE PARK							
2013 TAX NOTES	200	0	0	0	0	0	200
Total	**200**	**0**	**0**	**0**	**0**	**0**	**200**
Council District(s) 10	Project (26-00688) - This project will provide funding for the potential relocation of park fences.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
RECREATION & CULTURE							
PARKS							
WHEATLEY HEIGHTS SPORTS COMPLEX							
2017 GO PARKS IMPROVEMENT BOND	1,524	680	0	0	0	0	2,204
2017 GO PUBLIC SAFETY IMPROVEMENT BOND - A	4	0	0	0	0	0	4
2020 CERTIFICATES OF OBLIGATION	196	0	0	0	0	0	196
Total	**1,724**	**680**	**0**	**0**	**0**	**0**	**2,404**
Council District(s) 2	Project (23-01715) - This project provides funding for renovations and improvements to include new locker rooms and other amenities.						
WOODLAWN LAKE PARK MULTI-GENERATIONAL CENTER							
2017 GO PARKS IMPROVEMENT BOND	2,284	884	0	0	0	0	3,168
Total	**2,284**	**884**	**0**	**0**	**0**	**0**	**3,168**
Council District(s) CW 7	Project (23-01716) - This project provides funding for development of a multi-generational recreation facility.						
WORLD HERITAGE PARK & LAND ACQUISITION							
2017 GO PARKS IMPROVEMENT BOND	281	2,736	599	460	0	0	4,076
TRICENTENNIAL DONATION	422	423	0	0	0	0	845
Total	**703**	**3,159**	**599**	**460**	**0**	**0**	**4,921**
Council District(s) CW 3	Project (23-01717) - This project provides funding for general park improvements, land acquisition and rehabilitation which may include projects at Concepción and Stinson Parks.						
ZOO WELL PUMP							
2020 CERTIFICATES OF OBLIGATION	9	0	0	0	0	0	9
2020 TAX NOTES	1,491	0	0	0	0	0	1,491
Total	**1,500**	**0**	**0**	**0**	**0**	**0**	**1,500**
Council District(s) 1	Project (26-03315) - The project scope includes design and construction of a new water well system and restoration of existing water well system.						
TOTAL PARKS	**86,810**	**61,941**	**13,539**	**560**	**0**	**0**	**162,850**
TOTAL RECREATION & CULTURE	**98,793**	**68,381**	**14,069**	**560**	**0**	**0**	**181,803**

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
AIRFIELD PACKAGE 6-7							
AIRPORT IMPROVEMENT PROGRAM GRANT	8,498	6,067	0	0	0	0	14,565
INTERIM AIRPORT FINANCING	1,083	550	0	0	0	0	1,633
Total	**9,581**	**6,617**	**0**	**0**	**0**	**0**	**16,198**

Council District(s)
CW

Project (33-00316) - Pkg 6: Taxiway R Rehab Phases 2 & 3. Constructs a new taxiway bypass to connect to TW RC to TW R. Install new FAA communications duct bank in order to remove the in- ground bridge. Pkg 7: Removes a bridge and MSW and constructs a new Taxiway R on grade.

AIRFIELD PMMP UPDATE - FY25							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	595	0	0	595
Total	**0**	**0**	**0**	**595**	**0**	**0**	**595**

Council District(s)
CW

Project (33-00332) - This project provides a Pavement Maintenance Management Program, which evaluates the pavement of runways and taxiways to determine the lifespan of the pavement

AIRFIELD PMMP UPDATE-FY2022							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	544	0	0	0	0	0	544
Total	**544**	**0**	**0**	**0**	**0**	**0**	**544**

Council District(s)
CW

Project (33-00317) - This project provides a Pavement Maintenance Management Program, which evaluates the pavement of runways and taxiways to determine the lifespan of the pavement. This is a FAA requirement to evaluate airfield pavement condition every three years. This plan will be used as a planning and programming tool for future capital development.

AIRPORT EVIDS							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	953	0	0	0	0	0	953
Total	**953**	**0**	**0**	**0**	**0**	**0**	**953**

Council District(s)
CW

Project (33-00059) - This project installs new MUFIDS monitors in Terminal B, and adds monitors in new locations throughout the campus. In addition, a new MUFIDS system will be installed, including electrical and infrastructure components.

AIRPORT LIGHTING CONTROL AND MONITORING SYSTEM							
AIRPORT PASSENGER FACILITY CHARGE	956	787	0	0	0	0	1,743
Total	**956**	**787**	**0**	**0**	**0**	**0**	**1,743**

Council District(s)
CW

Project (33-00099) - This project designs and installs a new Airport Lighting Control & Monitoring System.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
AIRPORT PLANNING SERVICES							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	250	500	500	500	500	250	2,500
Total	**250**	**500**	**500**	**500**	**500**	**250**	**2,500**

Council District(s)
CW

Project (33-03336) - This project provides airfield, terminal, and landside on-call planning support services.

AIRSIDE SECURITY PROGRAM							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	597	5,583	0	0	0	6,180
Total	**0**	**597**	**5,583**	**0**	**0**	**0**	**6,180**

Council District(s)
CW

Project (33-00080) - This project is focused on improving airside security around the airside apron area as a result of increased video surveillance and limited PIDS rollout. This project will install airport vehicle gate access control. Additionally, it will include limited airside operational wireless access and Initial Perimeter Intrusion Detection Security (PIDS) Rollout.

AOA GATE 273 AND 278 DRIVEWAY RECONSTRUCTION							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	289	0	0	0	0	289
Total	**0**	**289**	**0**	**0**	**0**	**0**	**289**

Council District(s)
CW

Project (33-03308) - The project consists of the demolition of existing six ft gate and installation of new eight ft high sliding Gate #273 and #278 and a new driveway to existing gates.

BADGE AND ID EXPANSION							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	686	0	0	0	0	686
Total	**0**	**686**	**0**	**0**	**0**	**0**	**686**

Council District(s)
CW

Project (33-00258) - This project will help improve overall customer service by increasing the work space for the Badge and ID Office and accommodate more staff and applicants; allow for designated work spaces to process customers; allow for a secured file storage room; allow for a break/training/work space/conference room; improve the environment concerning noise levels; and allow for applicants testing to do so in quiet environment.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
BAGGAGE HANDLING SYSTEM EXPANSION							
INTERIM AIRPORT FINANCING	1,400	17,184	16,217	0	0	0	34,801
Total	**1,400**	**17,184**	**16,217**	**0**	**0**	**0**	**34,801**

Council District(s)

CW

Project (33-03312) - This project develops an area to accommodate up to three in-line security processing lanes, Checked Baggage Inspection System (CBIS) room, mechanical support space, equipment (conveyors) electrical motor apparatus, distribution systems, and other critical devices and systems. The scope includes modifying of existing line and systems to meet the demand for a comprehensive complex passing all system test. The scope will include surveillance, access control, electrical notification, mechanical (HVAC), and IT infrastructure.

BAGGAGE HANDLING UPGRADES (HIGH LEVEL CONTROLS)							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	2,000	0	0	0	0	0	2,000
Total	**2,000**	**0**	**0**	**0**	**0**	**0**	**2,000**

Council District(s)

CW

Project (33-00333) - This project installs two redundant servers, Installing new workstations, Installing new PanelViews, Upgrading FactoryTalk HMI software, Installing Brock's SmartSort High Level Controls software, Modifications for external interfaces (low level PLCs, BSMs, FIDS etc.), Electrical Installation, In-house software development testing and customer Factory Acceptance Test (FAT), Commissioning and operator training and Standby support.

BIOMETRICS							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	155	1,203	530	0	0	1,888
Total	**0**	**155**	**1,203**	**530**	**0**	**0**	**1,888**

Council District(s)

CW

Project (33-03315) - This project includes 6 Biometric Technologies: Automated self-service kiosks and RFID bag tag, self-service bag drop, automated self-service gates for international travel and biometric single-token ID.

BUILDING 1090 (SIGNATURE HANGAR 1)							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	710	0	0	0	710
Total	**0**	**0**	**710**	**0**	**0**	**0**	**710**

Council District(s)

CW

Project (33-03316) - The work included in this project is for removal and replacement the existing Metal Wall Panel, Metal Roof Panel, and Skylights for the entire exterior of the Signature Hangar 1 (Building 1090) located at the San Antonio International Airport (SAT).

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
CCTV/ACS SYSTEM REPLACEMENT							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	115	966	0	851	0	0	1,932
Total	**115**	**966**	**0**	**851**	**0**	**0**	**1,932**

Council District(s)
CW

Project (33-00250) - This project installs a new Access Control S system ("ACS") and Closed Circuit Television ("CCTV") system at SAT. The head end servers, software, field panels, and client workstations will be installed, as well as new cameras and door hardware.

COMPUTERIZED MAINTENANCE MANAGEMENT SYSTEM							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	120	2,000	0	0	0	0	2,120
Total	**120**	**2,000**	**0**	**0**	**0**	**0**	**2,120**

Council District(s)
CW

Project (33-00322) - This software enhances the tracking capabilities for critical assets for accurate reporting of maintenance and performance.

CONRAC UPGRADES							
CUSTOMER FACILITY CHARGE	579	1,968	0	0	0	0	2,547
Total	**579**	**1,968**	**0**	**0**	**0**	**0**	**2,547**

Council District(s)
CW

Project (33-03324) - This project resolves numerous structural and systems issues that need to be addressed to preserve customer service and safety for both passengers and stakeholders in the Consolidated Rental Car Facility.

DEMO AND RELOCATE ATC AND TRACON							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	319	0	0	0	0	0	319
Total	**319**	**0**	**0**	**0**	**0**	**0**	**319**

Council District(s)
CW

Project (33-03319) - This project starts a Site confirmation planning study and environmental coordination to relocate the FAA Air Traffic Control Tower.

EAST CARGO ACCESS IMPROVEMENT (WETMORE ROAD)							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	31	520	361	0	0	0	912
Total	**31**	**520**	**361**	**0**	**0**	**0**	**912**

Council District(s)
CW

Project (33-03323) - This project provides Improvements to Wetmore Rd. proposed widening, median construction and intersection improvements at the entrances to both UPS and FedEx locations at the East Cargo Area.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
ELECTRIC SHUTTLE BUS INFRASTRUCTURE							
AIRPORT IMPROVEMENT PROGRAM GRANT	0	1,273	0	0	0	0	1,273
Total	**0**	**1,273**	**0**	**0**	**0**	**0**	**1,273**

Council District(s)
CW

Project (33-03325) - This project is the construction and installation of electrical bus charging infrastructure for parking shuttle fleet.

FIRE TRAINING PIT LINER REPLACEMENT							
AIRPORT PASSENGER FACILITY CHARGE	0	0	213	1,973	0	0	2,186
Total	**0**	**0**	**213**	**1,973**	**0**	**0**	**2,186**

Council District(s)
CW

Project (33-03318) - This Project consists of the replacement of the ARFF retention basin clay liner.

GIS REPOSITORY							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	276	305	293	211	220	0	1,305
Total	**276**	**305**	**293**	**211**	**220**	**0**	**1,305**

Council District(s)
CW

Project (33-03338) - The San Antonio Airport System would like to migrate to a single repository utilizing GIS (Geographic Information Systems) as the platform to capture, store, update, and create maps and drawings for all airport property, facilities and infrastructure. SAAS has a desire to move in this same direction as the industry and establish GIS as the single platform for georeferenced and graphical information and data.

LANDSIDE ROADS PMMP UPDATE-FY2024							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	364	0	0	0	364
Total	**0**	**0**	**364**	**0**	**0**	**0**	**364**

Council District(s)
CW

Project (33-00330) - This project provides a new Pavement Maintenance Management Plan for the landside roadway system. This plan will evaluate the pavement on the roadways leading up to and in front of the terminals to determine the condition and lifespan of the pavement. This plan will be used as a planning and programming tool for future capital development.

LANDSIDE ROADS PMMP UPDATE-FY27							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	0	0	398	398
Total	**0**	**0**	**0**	**0**	**0**	**398**	**398**

Council District(s)
CW

Project (33-03320) - This project provides an updated Pavement Maintenance Management Plan for the landside roadway system condition every three years. This plan will evaluate the pavement on the roadways leading up to and in front of the terminals to determine the condition and lifespan of the pavement. This plan will be used as a planning and programming tool for future capital development.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
MAINTENANCE FLEET EXPANSION							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	202	1,871	0	0	0	0	2,073
Total	**202**	**1,871**	**0**	**0**	**0**	**0**	**2,073**

Council District(s)

CW

Project (33-03317) - This project consists of a renovation to the existing facility, including a proposed 1,000 square foot open bay addition, new exterior walls enclosing the existing open wash bays adding 2,000 square feet of shop area, a new 1,250 square foot extended roof canopy, and a new unisex toilet room at the Airport maintenance facility complex, San Antonio International Airport (SAT).

MAINTENANCE OFFICE RENOVATIONS							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	1,150	0	0	0	0	0	1,150
Total	**1,150**	**0**	**0**	**0**	**0**	**0**	**1,150**

Council District(s)

CW

Project (33-00074) - This project provides funding for the renovation of a new location for the Maintenance Division, making it closer to the terminal and airfield.

MASTER PLAN UPDATE, SAT							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	102	0	0	0	0	0	102
AIRPORT IMPROVEMENT PROGRAM GRANT	307	0	0	0	0	0	307
Total	**409**	**0**	**0**	**0**	**0**	**0**	**409**

Council District(s)

CW

Project (33-00032) - This project updates the Master Plan for San Antonio International Airport. This update will be used as a planning and programming tool for future capital development. The project includes corresponding updates to the Part 150 NCP & Drainage Master Plan. The Master Plan includes an EALP (Electronic Airport Landing Plan).

NETWORK EOL REPLACEMENT							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	1,700	207	0	0	0	0	1,907
Total	**1,700**	**207**	**0**	**0**	**0**	**0**	**1,907**

Council District(s)

CW

Project (33-03339) - This project will replace end of life technology such as data networks, storage, and server IT infrastructure for the San Antonio International Airport and Stinson Municipal Airport.

OUTSIDE PLANT CAMPUS IT RING							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	1,370	587	0	0	0	1,957
Total	**0**	**1,370**	**587**	**0**	**0**	**0**	**1,957**

Council District(s)

CW

Project (33-00044) - This project will complete the Outside Plant Communication Ring around the San Antonio International Airport. This work will provide the connectivity to all remaining distribution nodes.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
PAGING MODERNIZATION							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	313	0	0	0	0	0	313
Total	**313**	**0**	**0**	**0**	**0**	**0**	**313**

Council District(s)
CW

Project (33-00068) - This project installs a new Paging system across both Terminal A and B. Scope includes the head-end equipment, majority of speakers, microphones, and cabling (which all originates in a 'to be decommissioned' IDF room).

PARKING, CCTV AND CELL LOT IMPROVEMENTS							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	1,212	2,994	0	0	4,206
Total	**0**	**0**	**1,212**	**2,994**	**0**	**0**	**4,206**

Council District(s)
CW

Project (33-00268) - This project installs CCTV and emergency call boxes for the parking areas to provide safety and security. This project scope is to install 27 cameras and 16 blue emergency phones and the required supporting infrastructure in the Red, Orange and Green surface parking lots at SAT. The project budget includes the conduit, fiber, duct bank, electrical, cameras, and emergency call stations to add additional safety and security measures for the SAT surface parking areas.

PASSENGER FLOW MANAGEMENT SYSTEM EXPANSION TO TB							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	258	0	0	0	0	0	258
Total	**258**	**0**	**0**	**0**	**0**	**0**	**258**

Council District(s)
CW

Project (33-03314) - This project extends the Queue management system from Terminal A into Terminal B at the Terminal B check point.

PERIMETER ROAD PMMP UPDATE FY 23							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	129	0	0	0	0	129
Total	**0**	**129**	**0**	**0**	**0**	**0**	**129**

Council District(s)
CW

Project (33-00337) - This project provides a new Pavement Maintenance Management Plan for the airport perimeter roadway system. This is a FAA a grant requirement to evaluate airfield perimeter road pavement condition every 3 years. This plan will be used as a planning and programming tool for future capital development.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
PERIMETER ROAD PMMP UPDATE-FY26							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	0	141	0	141
Total	**0**	**0**	**0**	**0**	**141**	**0**	**141**

Council District(s)
CW

Project (33-03304) - This project provides a new Pavement Maintenance Management Plan for the airport perimeter roadway system. This is an FAA grant requirement to evaluate airfield perimeter road pavement condition every 3 years. This plan will be used as a planning and programming tool for future capital development.

PERIMETER ROAD RECONSTRUCTION-PKG 4							
AIRPORT PASSENGER FACILITY CHARGE	2,034	3,401	0	0	0	0	5,435
Total	**2,034**	**3,401**	**0**	**0**	**0**	**0**	**5,435**

Council District(s)
CW

Project (33-00292) - This project constructs approximately 63,000 sq. ft. of new airfield perimeter road pavement per 2017 Perimeter Road Pavement Maintenance Management Plan.

PERIMETER ROAD RECONSTRUCTION-PKG 5							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	430	620	0	0	1,050
Total	**0**	**0**	**430**	**620**	**0**	**0**	**1,050**

Council District(s)
CW

Project (33-00293) - This project constructs approximately 78,000 sq. ft. of new airfield perimeter road pavement per 2017 Perimeter Road Pavement Maintenance Management Plan.

PERIMETER ROAD RECONSTRUCTION-PKG 6							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	520	755	0	1,275
Total	**0**	**0**	**0**	**520**	**755**	**0**	**1,275**

Council District(s)
CW

Project (33-03309) - This project includes the Perimeter Road between Pkg 5 and south end of Greenlight property (section E-Serv01-14).

PERIMETER ROAD RECONSTRUCTION-PKG 7							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	0	410	600	1,010
Total	**0**	**0**	**0**	**0**	**410**	**600**	**1,010**

Council District(s)
CW

Project (33-03310) - This project includes the Perimeter Road between Pkg 5 and Pkg 6 in the NE section of the airfield (section E-Serv01-13).

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
PERIMETER ROAD RECONSTRUCTION-PKG 8							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	0	0	875	875
Total	**0**	**0**	**0**	**0**	**0**	**875**	**875**

Council District(s)
CW

Project (33-03311) - This project includes the Perimeter Road sections between NuStar taxilane and construction laydown area off Nakoma before Zachry hangar. (section W-Serv01-02 & W- Serv01-02A)

PHYSICAL SECURITY INFORMATION MANAGEMENT							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	412	1,507	437	0	0	2,356
Total	**0**	**412**	**1,507**	**437**	**0**	**0**	**2,356**

Council District(s)
CW

Project (33-00216) - Physical Security Information Management software acts as a data fusion engine to bring together events from multiple security and operational systems into an environment where a set of rules can be applied to analyze the data and provide improved domain awareness during an event based on the fusion of the data. Integration elements may include video, access control, PIDS (if implemented), Standard Operating Procedures (SOP), and fire alarm system.

PREP AND EXPAND EAST CARGO SOUTH							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	31	0	0	0	0	0	31
Total	**31**	**0**	**0**	**0**	**0**	**0**	**31**

Council District(s)
CW

Project (33-03333) - This project includes Environmental work for potential new air cargo apron, including landside access.

PREP TO EXPAND EAST CARGO NORTH PHASE 1 13 ACRES							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	100	0	0	0	0	100
Total	**0**	**100**	**0**	**0**	**0**	**0**	**100**

Council District(s)
CW

Project (33-03334) - This project includes Environmental work for potential new air cargo apron, including landside access.

PROGRAM MANAGEMENT SERVICES							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	375	750	750	750	750	375	3,750
Total	**375**	**750**	**750**	**750**	**750**	**375**	**3,750**

Council District(s)
CW

Project (33-03335) - This project enables expertise in management, oversight and implementation of Airport projects ranging from capital planning through occupancy.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
RECONSTRUCT KEEL SECTION OF RW 13R/31L							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	3,956	3,956	0	0	7,912
AIRPORT IMPROVEMENT PROGRAM GRANT	200	3,450	11,869	11,869	0	0	27,388
Total	**200**	**3,450**	**15,825**	**15,825**	**0**	**0**	**35,300**
Council District(s): CW	Project (33-03303) - This project completes the reconstruction of center panels of Runway 13R/31L with select reconstruction and rehabilitation of outboard panels and cross taxiway pavement within the Runway Safety Area. This includes the restriping of the runway.						
RECONSTRUCT TAXIWAY N NORTH OF TAXIWAY D							
AIRPORT IMPROVEMENT PROGRAM GRANT	920	4,223	900	0	0	0	6,043
AIRPORT PASSENGER FACILITY CHARGE	0	1,408	300	0	0	0	1,708
Total	**920**	**5,631**	**1,200**	**0**	**0**	**0**	**7,751**
Council District(s): CW	Project (33-03302) - This project completes the reconstruction of Taxiway N from the intersection of Taxiway D to north of Taxiway N6 to include drainage, electrical, signage, striping, etc.						
RECONSTRUCT TAXIWAY N SOUTH OF TAXIWAY D							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	0	419	3,828	4,247
AIRPORT IMPROVEMENT PROGRAM GRANT	0	0	0	0	1,256	11,483	12,739
Total	**0**	**0**	**0**	**0**	**1,675**	**15,311**	**16,986**
Council District(s): CW	Project (33-03306) - This project completes reconstruction of Taxiway N from the intersection of Taxiway D to Runway Safety Area of Runway 13R/31L to include drainage, electrical, signage, striping, etc.						
REHABILITATE WEST CARGO FACILITIES							
INTERIM AIRPORT FINANCING	3,034	0	0	0	0	0	3,034
Total	**3,034**	**0**	**0**	**0**	**0**	**0**	**3,034**
Council District(s): CW	Project (33-00075) - The project scope includes a new roof of the building, new exterior metal siding of building including soffits and fascia, security camera and cabling upgrades, new overhead and pedestrian doors, plumbing improvements (water and sewer), electrical installation, ADA access ramps to landside loading docks, and new interior CMU walls between tenant areas.						
RELOCATION OF VEHICLE GATE 20							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	161	1,490	0	0	0	0	1,651
Total	**161**	**1,490**	**0**	**0**	**0**	**0**	**1,651**
Council District(s): CW	Project (33-03322) - The project consists of the demolition of existing vehicle Gate 20 and construction of a new access-controlled gate on the south side of the airfield.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
RUNWAY 13L/31R MILL & OVERLAY							
AIRPORT IMPROVEMENT PROGRAM GRANT	2,685	2,685	0	0	0	0	5,370
Total	**2,685**	**2,685**	**0**	**0**	**0**	**0**	**5,370**

Council District(s)

CW

Project (33-00336) - The project will mill and overlay Runway 13L and taxiway connectors in the runway safety area and re-stripe the runway. The millings from the runway will be placed on FAA access roads within the Airport Operations Area to provide all weather access to their facilities.

RUNWAY 13R-31L SAFETY ENHANCEMENTS							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	500	248	6,108	6,108	0	12,964
AIRPORT IMPROVEMENT PROGRAM GRANT	2,330	1,500	743	18,323	18,323	0	41,219
Total	**2,330**	**2,000**	**991**	**24,431**	**24,431**	**0**	**54,183**

Council District(s)

CW

Project (33-03305) - This project includes Runway 31L Extension (340 feet), Taxiway G Extension, Runway Safety Area. This project is a 340 ft. extension of Runway 31L to allow for the elimination of an existing runway intersection. The project includes a minimum of 340 ft extension and a standard 600 ft. Engineered Materials Arresting System (EMAS) bed assumed for the Runway Safety Area.

RW 4/22 CENTERLINE LIGHTING CIRCUIT REPLACEMENT							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	506	0	0	0	0	506
Total	**0**	**506**	**0**	**0**	**0**	**0**	**506**

Council District(s)

CW

Project (33-03307) - This project consists of the removal and replacement of two 31-year-old Runway Centerline Circuits and Transformers from the East Electrical vault home runs and safety area of Runway 4-22. These systems have exceeded their life span and are the oldest Airfield Lighting circuits we have in service on our Air Carrier Runways.

SAT, AIRPORT DESIGN STANDARD MANUAL							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	556	0	0	0	0	0	556
Total	**556**	**0**	**0**	**0**	**0**	**0**	**556**

Council District(s)

CW

Project (33-00286) - This project provides funding for a Design Standards Manual for the San Antonio Airport System. The goal is to establish a cohesive design standard to create consistency and efficiency between projects. The San Antonio Airport System (SAAS) currently does not have a Design Standard Criteria Manual (DSCM) for the Aviation Department, consultants, contractors, or tenants. The goal for developing and adopting a DSCM is to define uniform design and construction standards, code requirements, details, products, and practices for new construction, additions/alterations, renovations and improvement projects. This document would facilitate current and future proposals and disputes on types of material used, type of design and processes and procedures.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
SKYPLACE ROAD RECONSTRUCTION							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	656	6,084	0	0	0	6,740
Total	**0**	**656**	**6,084**	**0**	**0**	**0**	**6,740**

Council District(s)
CW

Project (33-03321) - This Project consists of the reconstruction of Skyplace Blvd, from Nakoma Rd. to the tie in of the most recent reconstruction of Skyplace behind M7 aerospace hangar.

SOUTH RAMP APRON IMPROVEMENTS/EXPANSION							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	53	0	0	0	0	53
Total	**0**	**53**	**0**	**0**	**0**	**0**	**53**

Council District(s)
CW

Project (33-03332) - This project includes Environmental work for aircraft remain overnight (RON) parking positions.

STINSON - AIRFIELD GENERATOR BLDG RECONSTRUCTION							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	1,228	0	0	0	0	1,228
Total	**0**	**1,228**	**0**	**0**	**0**	**0**	**1,228**

Council District(s)
CW

Project (33-00287) - This project installs a new roof, wall, doors, and building footing of the Stinson airport airfield generator building. The electrical generator building failed around 2013, causing major cracks in the building wall. The building houses the airfield electrical regulators, fire suppression equipment, and the electrical generator. There is no way to get the electrical generator in/out of building if it needs to be replaced.

STINSON - BUILDING 680 REHABILITATION							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	995	0	0	0	0	995
Total	**0**	**995**	**0**	**0**	**0**	**0**	**995**

Council District(s)
CW

Project (33-00290) - This project installs new insulation and a new roof at Building 680 located at Stinson airport to prevent damage to historical aircraft and artifacts.

STINSON - BUILDING MODIFICATIONS-FY22							
STINSON REVOLVING FUND	50	0	0	0	0	0	50
TEXAS DEPARTMENT OF TRANSPORTATION	50	0	0	0	0	0	50
Total	**100**	**0**	**0**	**0**	**0**	**0**	**100**

Council District(s)
CW

Project (33-03326) - This project is led by the Texas Department of Transportation to administer the RAMP grant which provides for basic improvements to the Stinson Airport such as hangar enhancements, fencing, or other airside and landside needs.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
STINSON - BUILDING MODIFICATIONS-FY23							
STINSON REVOLVING FUND	0	50	0	0	0	0	50
TEXAS DEPARTMENT OF TRANSPORTATION	0	50	0	0	0	0	50
Total	**0**	**100**	**0**	**0**	**0**	**0**	**100**

Council District(s)

CW

Project (33-03327) - This project is led by the Texas Department of Transportation to administer the RAMP grant which provides for basic improvements to the Stinson Airport such as hangar enhancements, fencing, or other airside and landside needs.

STINSON - BUILDING MODIFICATIONS-FY24							
STINSON REVOLVING FUND	0	0	50	0	0	0	50
TEXAS DEPARTMENT OF TRANSPORTATION	0	0	50	0	0	0	50
Total	**0**	**0**	**100**	**0**	**0**	**0**	**100**

Council District(s)

CW

Project (33-03328) - This project is led by the Texas Department of Transportation to administer the RAMP grant which provides for basic improvements to the Stinson Airport such as hangar enhancements, fencing, or other airside and landside needs.

STINSON - BUILDING MODIFICATIONS-FY25							
STINSON REVOLVING FUND	0	0	0	50	0	0	50
TEXAS DEPARTMENT OF TRANSPORTATION	0	0	0	50	0	0	50
Total	**0**	**0**	**0**	**100**	**0**	**0**	**100**

Council District(s)

CW

Project (33-03329) - This project is led by the Texas Department of Transportation to administer the RAMP grant which provides for basic improvements to the Stinson Airport such as hangar enhancements, fencing, or other airside and landside needs.

STINSON - BUILDING MODIFICATIONS-FY26							
STINSON REVOLVING FUND	0	0	0	0	50	0	50
TEXAS DEPARTMENT OF TRANSPORTATION	0	0	0	0	50	0	50
Total	**0**	**0**	**0**	**0**	**100**	**0**	**100**

Council District(s)

CW

Project (33-03330) - This project is led by the Texas Department of Transportation to administer the RAMP grant which provides for basic improvements to the Stinson Airport such as hangar enhancements, fencing, or other airside and landside needs.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
STINSON - BUILDING MODIFICATIONS-FY27							
STINSON REVOLVING FUND	0	0	0	0	0	50	50
TEXAS DEPARTMENT OF TRANSPORTATION	0	0	0	0	0	50	50
Total	**0**	**0**	**0**	**0**	**0**	**100**	**100**

Council District(s)

CW

Project (33-03331) - This project is led by the Texas Department of Transportation to administer the RAMP grant which provides for basic improvements to the Stinson Airport such as hangar enhancements, fencing, or other airside and landside needs.

STINSON - COMMANDER'S HOUSE REDEVELOPMENT							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	0	0	609	609
Total	**0**	**0**	**0**	**0**	**0**	**609**	**609**

Council District(s)

CW

Project (33-00089) - Project installs a new roof on the Commander's House at Stinson Airport. Scope includes installation of all interior and exterior surfaces, rafters, and a new roof on the facility. A new A/C unit will be installed to keep the house conditioned to prevent further deterioration. Permitting through the historical society (OHP) is required to keep the building as close to original.

STINSON - HANGAR 1, 2, 3 LEAD PAINT MITIGATION AND REFURBISHMENT							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	0	0	1,568	1,568
Total	**0**	**0**	**0**	**0**	**0**	**1,568**	**1,568**

Council District(s)

CW

Project (33-00288) - This project mitigates lead-based paint and applies new paint coatings to protect aircraft in the hangars from rust and paint chips during rain events or high humidity conditions. Mitigation and paint will incorporate the appearance of the hangars into the City's beautification project in association with the World Heritage Beautification and the Mission District located around the airport.

STINSON - MAINTENANCE SHOP REFURBISHMENT							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	0	0	330	330
Total	**0**	**0**	**0**	**0**	**0**	**330**	**330**

Council District(s)

CW

Project (33-00289) - This project improves the exterior of the Maintenance Building at the Stinson Municipal Airport as part of the City's beautification project. As part of the beautification project a mural will be applied on the exterior wall as part of the World Heritage Site initiatives.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
STINSON - MASTER PLAN							
STINSON REVOLVING FUND	30	0	0	0	0	0	30
TEXAS DEPARTMENT OF TRANSPORTATION	270	0	0	0	0	0	270
Total	**300**	**0**	**0**	**0**	**0**	**0**	**300**
Council District(s)							
CW	Project (33-00235) - This project provides a new Master Plan for Stinson Municipal Airport and will include a storm water study. This plan will be used as a planning and programming tool for future capital development.						
STINSON - MONUMENT & DIRECTIONAL SIGNAGE							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	0	0	322	322
Total	**0**	**0**	**0**	**0**	**0**	**322**	**322**
Council District(s)							
CW	Project (33-00236) - This project provides for the design and installation of a new monument and directional signage in the area surrounding the Stinson Municipal Airport. This project will be in conjunction with the World Heritage Foundation efforts.						
STINSON - NEW TAXIWAY E							
STINSON REVOLVING FUND	180	0	0	0	0	0	180
TEXAS DEPARTMENT OF TRANSPORTATION	1,800	0	0	0	0	0	1,800
Total	**1,980**	**0**	**0**	**0**	**0**	**0**	**1,980**
Council District(s)							
CW	Project (33-00238) - This project will involve construction of a new taxiway, including new concrete, drainage relocation and possible archaeological investigations.						
STINSON - TAXIWAY DELTA							
STINSON REVOLVING FUND	0	50	0	501	0	0	551
TEXAS DEPARTMENT OF TRANSPORTATION	0	450	0	4,505	0	0	4,955
Total	**0**	**500**	**0**	**5,006**	**0**	**0**	**5,506**
Council District(s)							
CW	Project (33-00334) - As identified during the master planning process, the centerline-to-centerline separation between Runway 09-27 and Taxiway D will be increased to 240 feet in order to bring Runway 09-27 in compliance with ARC B-II standards. This project will involve construction of new pavement, removal of existing pavement, and modification of the existing connector taxiways along Runway 09-27 to properly align with the relocated Taxiway D pavement.						
STINSON - TERMINAL ROOF REPLACEMENT							
STINSON REVOLVING FUND	499	0	0	0	0	0	499
Total	**499**	**0**	**0**	**0**	**0**	**0**	**499**
Council District(s)							
CW	Project (33-00091) - Install a new roof and second floor patio area in the Terminal Building of the Stinson Municipal Airport.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
STINSON DRAINAGE PLAN							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	345	0	0	0	0	0	345
Total	**345**	**0**	**0**	**0**	**0**	**0**	**345**
Council District(s) CW	Project (33-00275) - This project provides a Drainage Master Plan for Stinson Airport. This plan will be used as a planning and programming tool for future capital development.						
STINSON LAND ACQ. RW 14/32 RPZ							
STINSON REVOLVING FUND	150	0	0	0	0	0	150
TEXAS DEPARTMENT OF TRANSPORTATION	1,350	0	0	0	0	0	1,350
Total	**1,500**	**0**	**0**	**0**	**0**	**0**	**1,500**
Council District(s) CW	Project (33-00272) - The project will include Environmental and archeological investigation to support land acquisition efforts, followed by land acquisition. This is a Texas Department of Transportation managed project.						
STINSON-SSF 9/27 SEALANT							
STINSON REVOLVING FUND	489	100	0	0	0	0	589
Total	**489**	**100**	**0**	**0**	**0**	**0**	**589**
Council District(s) CW	Project (33-00297) - This project installs Seal Coat and Airfield Pavement Marking to Runway 9/27 at Stinson Airport.						
STINSON-UTILITIES & POLE RELOCATION							
STINSON REVOLVING FUND	149	0	0	0	0	0	149
Total	**149**	**0**	**0**	**0**	**0**	**0**	**149**
Council District(s) CW	Project (33-00321) - Project consists of removing utility poles that are currently near the Department of Public Safety helicopter facility at Stinson Municipal Airport (SSF or the Airport). The project also includes an assessment for determination and installation of obstruction lights on the existing poles and marker spheres on the power lines. The project is located on the northwestern quadrant of the airport, north of the Runway 9 threshold, in the vicinity of Cadmus and 98th Streets.						
SYSTEMS INTEGRATION PROJECT (AODB)							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	300	1,607	0	0	0	0	1,907
Total	**300**	**1,607**	**0**	**0**	**0**	**0**	**1,907**
Council District(s) CW	Project (33-00232) - Installs a new harmonized system for the storing, managing, and dissemination of data associated with the systems and applications that are used to support the Airport's operational or administrative functions. The operational database provides for data exchange and database that serves the limited needs of Resource Management System (RMS), Flight Information Display Systems (FIDS), and Common Use Passenger Processing System (CUPPS).						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
TA-PHASE III-TA ROOF							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	288	2,673	0	0	0	0	2,961
Total	**288**	**2,673**	**0**	**0**	**0**	**0**	**2,961**

Council District(s)
CW

Project (33-00328) - This project installs a new barrel roof, installs a new flat roof on the concourses, and installs new barrel roof windows at Terminal A of the San Antonio International Airport (SAT).

TAXIWAY E RECONSTRUCTION							
AIRPORT IMPROVEMENT PROGRAM GRANT	375	0	0	0	0	0	375
INTERIM AIRPORT FINANCING	125	0	0	0	0	0	125
Total	**500**	**0**	**0**	**0**	**0**	**0**	**500**

Council District(s)
CW

Project (33-00194) - This project will construct a new Taxiway E to Federal Aviation Administration design standards at an approximate length of 750 LF in a new location and regrade area to not impact FAA NAVAIDS and provide proper drainage, and install new FAA communications duct bank, communications fiber installation and testing. The existing Taxiway E pavement is under-designed for current aircraft operations both geometrically and structurally. Additionally, the 2016 Pavement Condition Index (PCI) was 35 or "Very Poor".

TAXIWAY H RECONSTRUCTION							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	1,000	1,342	2,988	481	0	0	5,811
AIRPORT IMPROVEMENT PROGRAM GRANT	0	7,026	8,964	1,925	0	0	17,915
Total	**1,000**	**8,368**	**11,952**	**2,406**	**0**	**0**	**23,726**

Council District(s)
CW

Project (33-00094) - As identified during the master planning process, the centerline-to-centerline separation between Runway 09-27 and Taxiway D will be increased to 240 feet in order to bring Runway 09-27 in compliance with ARC B-II standards. This project will involve construction of new pavement, removal of existing pavement, and modification of the existing connector taxiways along Runway 09-27 to properly align with the relocated Taxiway D pavement.

TERMINAL A & B CRITICAL INFRASTRUCTURE ASSESSMENT							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	400	0	0	0	0	0	400
Total	**400**	**0**	**0**	**0**	**0**	**0**	**400**

Council District(s)
CW

Project (33-03313) - This project includes an assessment of potential needed system upgrades to Terminal A & B. Terminal A works include HVAC, sanitary sewer and electrical upgrades. Terminal B improvements include electrical upgrades.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL

TRANSPORTATION

AIR TRANSPORTATION

TERMINAL A ELECTRICAL SYSTEM EXPANSION

AIRPORT IMPROVEMENT & CONTINGENCY FUND	2,447	3,482	0	0	0	0	5,929
Total	**2,447**	**3,482**	**0**	**0**	**0**	**0**	**5,929**

Council District(s)

CW

Project (33-00253) - Installation of new 4,000 amp Fuse Type Switch Boards with Breaker Type Switch Boards. Currently no space for any Electrical Connections to the Switch Board and there is no available room on the walls or floor space to add any Electrical and meet the NEC Code. This project will install new Switch Boards to new Breaker Type Boards, thus allowing room to expand with new Breakers for future projects.

TERMINAL A GATE EXPANSION

AIRPORT PASSENGER FACILITY CHARGE	6,250	4,500	0	0	0	0	10,750
Total	**6,250**	**4,500**	**0**	**0**	**0**	**0**	**10,750**

Council District(s)

CW

Project (33-00296) - The project constructs a new airline Gate A16 and passenger boarding bridge in Terminal A, including adjustment to adjacent aircraft parking positions, relocation of the GSE service road and associated terminal improvement to activate gate A16. Additionally, a new Passenger Boarding Bridge (PBB) at A9 is included.

TERMINAL A NEW IDF ROOM

AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	278	2,574	0	0	2,852
Total	**0**	**0**	**278**	**2,574**	**0**	**0**	**2,852**

Council District(s)

CW

Project (33-00331) - This project will construct a new communications room located on the nonsecure side of the ticketing lobby. This project will install new horizontal cabling routed to new communications rooms, and decommissions legacy communications rooms.

TERMINAL B EXPANSION

INTERIM AIRPORT FINANCING	15,385	2,000	0	0	0	0	17,385
Total	**15,385**	**2,000**	**0**	**0**	**0**	**0**	**17,385**

Council District(s)

CW

Project (33-00295) - This project installs new boilers, constructs new airline gates B9 & B10 and passenger boarding bridge in Terminal B, an additional passenger screening lane at the security screening checkpoint (SSCP), additional concessions and airline lounge space at the central marketplace, and additional office space at the ramp level.

TSA AND AIRPORT POLICE K-9 BUILDING

AIRPORT IMPROVEMENT & CONTINGENCY FUND	1,195	0	0	0	0	0	1,195
Total	**1,195**	**0**	**0**	**0**	**0**	**0**	**1,195**

Council District(s)

CW

Project (33-03337) - This project renovates Building 1250 to house four new TSA K-9 units and relocate the existing six SAPD K-9's into one facility, including conversion of former automobile bays into a climate-controlled canine holding area/sanitary space and construction of an outdoor covered canine run area.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
UNIT 1902 ARFF VEHICLE R3 REPLACEMENT							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	1,404	0	0	0	0	1,404
Total	**0**	**1,404**	**0**	**0**	**0**	**0**	**1,404**

Council District(s)

CW

Project (33-00294) - This project procures a new 3000 gallon Aircraft Rescue Fire Fighting (ARFF) Vehicle. The ARFF vehicles are a federal requirement mandated for SAT to maintain the ARFF index of C (based on the largest aircraft size utilizing SAT) as prescribed by Federal Aviation Regulation Part 139, the Airport Certification Manual, and the Airport Emergency Plan.

TOTAL AIR TRANSPORTATION	**66,609**	**85,515**	**66,360**	**60,323**	**28,982**	**20,738**	**328,527**
TRANSPORTATION							
STREETS							
2022 BOND SCOPING & ESTIMATING							
GENERAL FUND	200	0	0	0	0	0	200
Total	**200**	**0**	**0**	**0**	**0**	**0**	**200**

Council District(s)

CW

Project (23-01855) - Secure Consultant(s) for scoping services in preparation of the 2022 Bond Program and other capital project requests, as needed.

ALAMO (COMMERCE TO CESAR CHAVEZ)							
2007 GO DRAINAGE IMPROVEMENT BOND	1,974	0	0	0	0	0	1,974
Total	**1,974**	**0**	**0**	**0**	**0**	**0**	**1,974**

Council District(s)

1

Project (40-00263) - This project provides funding for streets and drainage improvements associated with Hemisfair Park. Alamo and Cesar Chavez will be a complete streets and low impact development project.

ALLEY IMPROVEMENTS							
UNISSUED CERTIFICATES OF OBLIGATION	350	0	0	0	0	0	350
Total	**350**	**0**	**0**	**0**	**0**	**0**	**350**

Council District(s)

8

Project (23-03855) - Amendment - Alley improvements between Spring Trail Drive and Spring Manor Drive and between Spring Trail Drive and Spring Garden Drive.

ATD FY 2021 BIKE FACILITIES							
ADVANCED TRANSPORTATION DISTRICT	850	0	0	0	0	0	850
Total	**850**	**0**	**0**	**0**	**0**	**0**	**850**

Council District(s)

CW

Project (46-00002) - This project provides funding for the planning, design, and construction of bike facility projects.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
TRANSPORTATION							
STREETS							
ATD FY 2021 INTELLIGENT TRAFFIC SYSTEM							
ADVANCED TRANSPORTATION DISTRICT	212	105	0	0	0	0	317
Total	**212**	**105**	**0**	**0**	**0**	**0**	**317**

Council District(s)

CW

Project (23-01872) - This project provides funding for backup batteries for traffic signals that are activated if a loss of power occurs, i.e., during severe storm. This keeps the signals operating four to five hours without an external power. Also covers additional detection equipment and CCTV cameras.

ATD FY 2021 SIDEWALKS PROGRAM							
ADVANCED TRANSPORTATION DISTRICT	240	0	0	0	0	0	240
Total	**240**	**0**	**0**	**0**	**0**	**0**	**240**

Council District(s)

CW

Project (23-01870) - This project provides funding for the construction of sidewalks where there are gaps in sidewalk coverage. This will also include a cost sharing program with residents.

ATD FY 2022 AUDIBLE PEDESTRIAN SIGNALS							
ADVANCED TRANSPORTATION DISTRICT	170	0	0	0	0	0	170
Total	**170**	**0**	**0**	**0**	**0**	**0**	**170**

Council District(s)

CW

Project (23-03810) - This project provides funding for voice indication for improved safety of sight-impaired pedestrians at crosswalks. Audibly indicates location of activation button and when the desired crossing has been given a green signal. Installs seven Audible Peds.

ATD FY 2022 BIKE FACILITIES							
ADVANCED TRANSPORTATION DISTRICT	500	500	0	0	0	0	1,000
Total	**500**	**500**	**0**	**0**	**0**	**0**	**1,000**

Council District(s)

CW

Project (46-00005) - This project provides funding for the planning, design and construction of bike facilities; educational awareness about bicycle transportation alternatives and bicycle safety; and bicycle studies for SA Tomorrow activity centers and neighborhood area plans.

ATD FY 2022 BIKE MASTER PLAN 10-YEAR UPDATE							
ADVANCED TRANSPORTATION DISTRICT	1,000	1,200	500	0	0	0	2,700
Total	**1,000**	**1,200**	**500**	**0**	**0**	**0**	**2,700**

Council District(s)

CW

Project (46-00007) - This project provides funding for a comprehensive update of the 2011 Bicycle Master Plan including strategies to implement SA Tomorrow Guiding Principles as they relate to bike master planning; existing and future conditions assessment and inventory of bicycle facilities; public engagement; development of bicycle and trailway design guidelines and typologies; cost estimates for future infrastructure; and a phased implementation plan.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
TRANSPORTATION							
STREETS							
ATD FY 2022 SIDEWALKS							
ADVANCED TRANSPORTATION DISTRICT	6,100	6,100	2,000	0	0	0	14,200
Total	**6,100**	**6,100**	**2,000**	**0**	**0**	**0**	**14,200**
Council District(s): CW	Project (23-03808) - This project provides funding for the construction of sidewalks where there are gaps in sidewalk coverage.						
ATD FY 2022 TRAFFIC SIGNAL COMMUNICATIONS							
ADVANCED TRANSPORTATION DISTRICT	700	0	0	0	0	0	700
Total	**700**	**0**	**0**	**0**	**0**	**0**	**700**
Council District(s): CW	Project (23-03811) - Upgrades to Traffic Signal Communications hardware.						
ATD FY2022 INTELLIGENT TRAFFIC SYSTEMS							
ADVANCED TRANSPORTATION DISTRICT	600	0	0	0	0	0	600
Total	**600**	**0**	**0**	**0**	**0**	**0**	**600**
Council District(s): CW	Project (23-03809) - Annual maintenance of KITS Central Traffic Management System and to perform traffic signal studies related to weather and event management.						
BITTERS ROAD INTERSECTION & SIDEWALKS (SAVANNAH PASS TO BLANCO ROAD)							
2017 GO STREET IMPROVEMENT BOND	1,794	0	0	0	0	0	1,794
Total	**1,794**	**0**	**0**	**0**	**0**	**0**	**1,794**
Council District(s): 9	Project (23-01560) - This project provides funding to construct an intersection, traffic signal and sidewalk improvements. Includes adding left-turn lanes at Savannah Pass and Partridge Trail; and a dedicated right-turn lane from Bitters onto northbound Blanco Road.						
BRAUN ROAD SIDEWALKS							
2015 CERTIFICATES OF OBLIGATION	535	0	0	0	0	0	535
Total	**535**	**0**	**0**	**0**	**0**	**0**	**535**
Council District(s): 7	Project (23-01812) - This project provides funding to construct a sidewalk along Braun Road beginning at Bandera Road and extending as far as Tezel Road.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
TRANSPORTATION							
STREETS							
BROADWAY STREET CORRIDOR (EAST HOUSTON STREET TO EAST HILDEBRAND AVENUE)							
2017 GO STREET IMPROVEMENT BOND	5,572	17,921	3,636	1,009	0	0	28,138
TAX INCREMENT REINVESTMENT ZONE (TIRZ)	0	6,000	0	0	0	0	6,000
TREE CANOPY FUND	0	965	0	0	0	0	965
Total	**5,572**	**24,886**	**3,636**	**1,009**	**0**	**0**	**35,103**

Council District(s)

CW

Project (23-01561) - This project provides funding to reconstruct Broadway from E. Houston to E. Hildebrand with curbs, sidewalks, driveway approaches, trees, bicycle amenities, lighting, drainage, and traffic improvements as appropriate and within available funds. City funding will leverage state and federal funding.

BROOKS CITY BASE INNER CIRCLE ROAD (LOUIS BAUER DRIVE TO RESEARCH PLAZA)							
2017 GO STREET IMPROVEMENT BOND	1,480	0	0	0	0	0	1,480
Total	**1,480**	**0**	**0**	**0**	**0**	**0**	**1,480**

Council District(s)

CW

Project (23-01562) - This project provides funding to extend and improve Inner Circle from Louis Bauer to Research Plaza.

BROOKS CITY BASE SOUTH NEW BRAUNFELS AVENUE (LYSTER ROAD TO AVIATION LANDING)							
2017 GO STREET IMPROVEMENT BOND	538	0	0	0	0	0	538
Total	**538**	**0**	**0**	**0**	**0**	**0**	**538**

Council District(s)

CW

Project (23-01563) - This project provides funding to extend New Braunfels within Brooks City Base to proposed intersection with Lyster Road, continuing to the intersection of Aviation Landing.

BROOKS CITY BASE STINSON CORRIDOR (RESEARCH PLAZA TO SOUTH PRESA STREET)							
2017 GO STREET IMPROVEMENT BOND	3,420	2,920	0	0	0	0	6,340
Total	**3,420**	**2,920**	**0**	**0**	**0**	**0**	**6,340**

Council District(s)

CW

Project (23-01564) - This project provides funding for new roadway alignment of Research Plaza to South Presa.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
TRANSPORTATION							
STREETS							
BULVERDE ROAD PHASE 1 (BUTTERLEIGH DRIVE TO NORTH OF QUIET MEADOW STREET)							
2017 GO STREET IMPROVEMENT BOND	6,146	7,588	0	0	0	0	13,734
Total	**6,146**	**7,588**	**0**	**0**	**0**	**0**	**13,734**

Council District(s)

10

Project (23-01565) - This project provides funding to reconstruct and widen Bulverde Road with curbs, sidewalks, driveway approaches, traffic signal and drainage improvements, as appropriate and within available funding. This is a continuation of Bexar County's Street and Drainage Improvements Project to realign Jung Road to Quiet Meadow.

BYNUM AVENUE (WEST GERALD AVENUE TO SOUTHWEST MILITARY DRIVE)							
2017 GO STREET IMPROVEMENT BOND	2,521	713	0	0	0	0	3,234
Total	**2,521**	**713**	**0**	**0**	**0**	**0**	**3,234**

Council District(s)

4

Project (23-01566) - Reconstruct Bynum from W. Gerald to S.W. Military with curbs, sidewalks, driveway approaches, drainage and other improvements as appropriate and within available funding.

CAMARON STREET (WEST HOUSTON STREET TO FOX TECH HIGH SCHOOL)							
2012 GO STREET IMPROVEMENT BOND-A	300	0	0	0	0	0	300
2017 GO STREET IMPROVEMENT BOND	2,041	106	0	0	0	0	2,147
Total	**2,341**	**106**	**0**	**0**	**0**	**0**	**2,447**

Council District(s)

CW 1

Project (23-01567) - This project provides funding for development of pedestrian corridor improvements on Camaron and Kingsbury from W. Houston to Flores near Fox Tech High School.

CD5 SIDEWALKS							
UNISSUED CERTIFICATES OF OBLIGATION	770	0	0	0	0	0	770
Total	**770**	**0**	**0**	**0**	**0**	**0**	**770**

Council District(s)

5

Project (23-03850) - Amendment - Construction of sidewalks for pedestrian mobility and safety in council district 5.

CD7 MOBILITY IMPROVEMENTS							
UNISSUED CERTIFICATES OF OBLIGATION	500	0	0	0	0	0	500
Total	**500**	**0**	**0**	**0**	**0**	**0**	**500**

Council District(s)

7

Project (23-03853) - Amendment - Construct pedestrian mobility projects.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
TRANSPORTATION							
STREETS							
CESAR CHAVEZ CORRIDOR							
2012 GO STREET IMPROVEMENT BOND	1,838	0	0	0	0	0	1,838
Total	**1,838**	**0**	**0**	**0**	**0**	**0**	**1,838**

Council District(s)

5

Project (40-00298) - This project provides funding to improve pedestrian connectivity on Cesar Chavez between Frio and Santa Rosa. Aesthetic and lighting enhancements will be added as appropriate and within available funding. This project may include acquisition of necessary right of way.

CITYWIDE BRIDGE PROGRAM							
2012 GO STREET IMPROVEMENT BOND	823	0	0	0	0	0	823
Total	**823**	**0**	**0**	**0**	**0**	**0**	**823**

Council District(s)

CW

Project (40-00294) - This project provides funding to replace existing deficient and deteriorated bridges and/or build new bridges within the City limits. City will pay costs associated with larger hydraulic capacity, right of way acquisition, utility adjustments, environmental due diligence and construction beyond each bridge. This project may include acquisition of necessary right of way.

CITYWIDE THREE HISTORICAL BRIDGE REHABS							
2021 CERTIFICATES OF OBLIGATION	430	0	0	0	0	0	430
UNISSUED CERTIFICATES OF OBLIGATION	261	59	0	0	0	0	320
Total	**691**	**59**	**0**	**0**	**0**	**0**	**750**

Council District(s)

CW

Project (23-01858) - Structural improvements to the Augusta, Crockett and S. Presa bridges. Improvements include replacing and reinforcing cracked and misaligned steel structure plates to extend the structural life of these historic bridges and allow vehicular, pedestrian and bicyclist safe use to continue. Bridge improvements will be completed as directed by the Texas Department of Transportation professional engineer's recommendation to ensure the safety of the traveling public.

COMMERCE CORRIDOR							
2012 GO STREET IMPROVEMENT BOND	1,430	0	0	0	0	0	1,430
Total	**1,430**	**0**	**0**	**0**	**0**	**0**	**1,430**

Council District(s)

5

Project (40-00299) - This project provides funding to improve pedestrian connectivity on Commerce between Frio and Santa Rosa. Aesthetic and lighting enhancements will be added as appropriate and within available funding. This project may include acquisition of necessary right of way.

COMMERCE STREET (FRIO STREET TO SANTA ROSA STREET)							
2017 GO STREET IMPROVEMENT BOND	2,901	3,842	1,150	2,942	703	0	11,538
Total	**2,901**	**3,842**	**1,150**	**2,942**	**703**	**0**	**11,538**

Council District(s)

CW 1

Project (23-01569) - This project provides funding to reconstruct Commerce from Santa Rosa to Frio. Includes pedestrian amenities, and streetscape improvements as appropriate and within available funding. This is a continuation of the 2012 Bond Program project.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
TRANSPORTATION							
STREETS							
COMMERCE STREET (ST. MARY'S STREET TO SANTA ROSA STREET)							
2017 GO STREET IMPROVEMENT BOND	4,115	1,489	0	0	0	0	5,604
TREE CANOPY FUND	640	0	0	0	0	0	640
Total	**4,755**	**1,489**	**0**	**0**	**0**	**0**	**6,244**
Council District(s) CW 1	Project (23-01568) - This project provides funding to reconstruct Commerce Street from St. Mary's to Santa Rosa. Includes wayfinding signage, pedestrian amenities, trees, and streetscape improvements as appropriate and within available funding. These funds will supplement the 2012 Bond Program project.						
COUNCIL DISTRICT 1 INFRASTRUCTURE IMPROVEMENTS							
2019 CERTIFICATES OF OBLIGATION	869	0	0	0	0	0	869
Total	**869**	**0**	**0**	**0**	**0**	**0**	**869**
Council District(s) 1	Project (23-03773) - This project will support infrastructure improvements throughout Council District 1.						
COUNCIL DISTRICT 2 INFRASTRUCTURE IMPROVEMENTS							
2019 CERTIFICATES OF OBLIGATION	792	0	0	0	0	0	792
Total	**792**	**0**	**0**	**0**	**0**	**0**	**792**
Council District(s) 2	Project (23-03774) - This project will support infrastructure improvements throughout Council District 2.						
COUNCIL DISTRICT 3 INFRASTRUCTURE IMPROVEMENTS							
2019 CERTIFICATES OF OBLIGATION	173	0	0	0	0	0	173
Total	**173**	**0**	**0**	**0**	**0**	**0**	**173**
Council District(s) 3	Project (23-03775) - This project will support infrastructure improvements throughout Council District 3.						
COUNCIL DISTRICT 4 INFRASTRUCTURE IMPROVEMENTS							
2019 CERTIFICATES OF OBLIGATION	191	0	0	0	0	0	191
Total	**191**	**0**	**0**	**0**	**0**	**0**	**191**
Council District(s) 4	Project (23-03776) - This project will support infrastructure improvements throughout Council District 4.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
TRANSPORTATION							
STREETS							
COUNCIL DISTRICT 5 INFRASTRUCTURE IMPROVEMENTS							
2019 CERTIFICATES OF OBLIGATION	241	0	0	0	0	0	241
Total	**241**	**0**	**0**	**0**	**0**	**0**	**241**
Council District(s) 5	Project (23-03777) - This project will support infrastructure improvements throughout Council District 5.						
COUNCIL DISTRICT 6 INFRASTRUCTURE IMPROVEMENTS							
2019 CERTIFICATES OF OBLIGATION	382	0	0	0	0	0	382
Total	**382**	**0**	**0**	**0**	**0**	**0**	**382**
Council District(s) 6	Project (23-03778) - This project will support infrastructure improvements throughout Council District 6.						
COUNCIL DISTRICT 7 INFRASTRUCTURE IMPROVEMENTS							
2019 CERTIFICATES OF OBLIGATION	559	0	0	0	0	0	559
Total	**559**	**0**	**0**	**0**	**0**	**0**	**559**
Council District(s) 7	Project (23-03779) - This project will support infrastructure improvements throughout Council District 7.						
COUNCIL DISTRICT 8 INFRASTRUCTURE IMPROVEMENTS							
2019 CERTIFICATES OF OBLIGATION	125	0	0	0	0	0	125
Total	**125**	**0**	**0**	**0**	**0**	**0**	**125**
Council District(s) 8	Project (23-03780) - This project will support infrastructure improvements throughout Council District 8.						
COUNCIL DISTRICT 9 INFRASTRUCTURE IMPROVEMENTS							
2019 CERTIFICATES OF OBLIGATION	708	0	0	0	0	0	708
Total	**708**	**0**	**0**	**0**	**0**	**0**	**708**
Council District(s) 9	Project (23-03781) - This project will support infrastructure improvements throughout Council District 9.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
TRANSPORTATION							
STREETS							
DEZAVALA ROAD (I-10 FRONTAGE ROAD TO LOCKHILL SELMA ROAD)							
2017 GO STREET IMPROVEMENT BOND	400	0	0	0	0	0	400
Total	**400**	**0**	**0**	**0**	**0**	**0**	**400**

Council District(s)
8

Project (23-01570) - This project provides funding to reconstruct and widen DeZavala from I-10 to Lockhill Selma. Includes curbs, sidewalks, driveway approaches, improved railroad crossing, intersection signal modifications and drainage improvements as appropriate and within available funding.

DISTRICT 1 PEDESTRIAN MOBILITY & STREETS

2017 GO STREET IMPROVEMENT BOND	2,028	1,441	0	0	0	0	3,469
Total	**2,028**	**1,441**	**0**	**0**	**0**	**0**	**3,469**

Council District(s)
1

Project (23-01571) - This project provides funding to construct pedestrian mobility and street improvement projects.

DISTRICT 2 PEDESTRIAN MOBILITY & STREETS

2017 GO STREET IMPROVEMENT BOND	1,527	428	0	0	0	0	1,955
Total	**1,527**	**428**	**0**	**0**	**0**	**0**	**1,955**

Council District(s)
2

Project (23-01572) - This project provides funding to construct pedestrian mobility and street improvement projects.

DISTRICT 3 PEDESTRIAN MOBILITY & STREETS

2017 GO STREET IMPROVEMENT BOND	1,272	0	0	0	0	0	1,272
Total	**1,272**	**0**	**0**	**0**	**0**	**0**	**1,272**

Council District(s)
3

Project (23-01573) - This project provides funding to construct pedestrian mobility and street improvement projects.

DISTRICT 4 PEDESTRIAN MOBILITY & STREETS

2017 GO STREET IMPROVEMENT BOND	1,010	314	0	0	0	0	1,324
Total	**1,010**	**314**	**0**	**0**	**0**	**0**	**1,324**

Council District(s)
4

Project (23-01574) - This project provides funding to construct pedestrian mobility and street improvement projects.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
TRANSPORTATION							
STREETS							
DISTRICT 5 PEDESTRIAN MOBILITY & STREETS							
2017 GO STREET IMPROVEMENT BOND	2,280	723	0	0	0	0	3,003
Total	**2,280**	**723**	**0**	**0**	**0**	**0**	**3,003**
Council District(s) 5	Project (23-01575) - This project provides funding to construct pedestrian mobility and street improvement projects.						
DISTRICT 6 PEDESTRIAN MOBILITY & STREETS							
2017 GO STREET IMPROVEMENT BOND	2,201	696	0	0	0	0	2,897
Total	**2,201**	**696**	**0**	**0**	**0**	**0**	**2,897**
Council District(s) 6	Project (23-01576) - This project provides funding to construct pedestrian mobility and street improvement projects.						
DISTRICT 7 SIDEWALKS							
2017 GO STREET IMPROVEMENT BOND	1,033	0	0	0	0	0	1,033
Total	**1,033**	**0**	**0**	**0**	**0**	**0**	**1,033**
Council District(s) 7	Project (23-01577) - This project provides funding to construct sidewalk improvements along Wilson Boulevard (Club Drive to Babcock Road), west side of Fredericksburg Road (N. Zarzamora to Balcones Heights Boulevard), one side of Loma Linda Drive (Babcock Road to Williamsburg Place), west side of Lake Boulevard (Club Drive to West Woodlawn Avenue), Benrus Boulevard and other District 7 sidewalk projects as appropriate and within available funding.						
DISTRICT 9 PEDESTRIAN MOBILITY & STREETS							
2017 GO STREET IMPROVEMENT BOND	1,213	384	0	0	0	0	1,597
Total	**1,213**	**384**	**0**	**0**	**0**	**0**	**1,597**
Council District(s) 9	Project (23-01578) - This project provides funding to construct pedestrian mobility and street improvement projects.						
DOLOROSA STREET RECON (FLORES TO LEON)							
2020 TAX NOTES	400	0	0	0	0	0	400
2021 TAX NOTES	500	0	0	0	0	0	500
Total	**900**	**0**	**0**	**0**	**0**	**0**	**900**
Council District(s) 1	Project (23-03763) - Design only of the reconstruction of Dolorosa from Flores to Leona. Includes pedestrian amenities and streetscape improvements.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
TRANSPORTATION							
STREETS							
DOWNTOWN SIDEWALKS							
2018 CERTIFICATES OF OBLIGATION	512	0	0	0	0	0	512
Total	**512**	**0**	**0**	**0**	**0**	**0**	**512**

Council District(s)
1

Project (23-01777) - This project provides funding to replace glass sidewalk panels in the downtown area at 12 locations.

ENRIQUE M.BARRERA PKWY PH1(OLDHWY90AREA)							
2017 GO STREET IMPROVEMENT BOND	3,911	1,000	0	0	0	0	4,911
Total	**3,911**	**1,000**	**0**	**0**	**0**	**0**	**4,911**

Council District(s)
6

Project (23-01579) - This project provides funding to improve Enrique M. Barrera Parkway corridor with street, drainage and sidewalk improvements as appropriate and within available funding.

EVANS ROAD (HIGHWAY 281 TO CALIZA DRIVE)							
2017 GO STREET IMPROVEMENT BOND	546	0	0	0	0	0	546
Total	**546**	**0**	**0**	**0**	**0**	**0**	**546**

Council District(s)
9

Project (23-01580) - This project provides funding to improve intersection and corridor improvements on Evans from Hwy 281 to Caliza Drive. Includes medians, acceleration/deceleration lanes and traffic signal improvements as appropriate and within available funding.

FORT SAM ISD NEW ROADWAY (WINANS ROAD TO RITTIMAN ROAD)							
2017 GO STREET IMPROVEMENT BOND	612	0	0	0	0	0	612
Total	**612**	**0**	**0**	**0**	**0**	**0**	**612**

Council District(s)
2

Project (23-01581) - This project provides funding to construct a new two-lane roadway from Winans to Rittiman adjacent to John James Park.

FREDERICKSBURG ROAD (NORTH FLORES STREET TO WEST WOODLAWN AVENUE)							
2017 GO STREET IMPROVEMENT BOND	2,349	2,619	844	0	0	0	5,812
Total	**2,349**	**2,619**	**844**	**0**	**0**	**0**	**5,812**

Council District(s)
CW 1

Project (23-01582) - This project provides funding to construct corridor improvements on Fredericksburg from Flores to Woodlawn. Includes drainage, pedestrian amenities and enhancements as appropriate and within available funding.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
TRANSPORTATION							
STREETS							
FY 2020 PEDESTRIAN SAFETY - VISION ZERO							
2014B TAX NOTES	436	0	0	0	0	0	436
GENERAL FUND	201	0	0	0	0	0	201
Total	**637**	**0**	**0**	**0**	**0**	**0**	**637**
Council District(s) CW	Project (23-03787) - This project request is a continuation of public outreach, public safety infrastructure improvements, and engineering studies of high crash corridors and intersections for future improvements.						
FY 2021 PEDESTRIAN SAFETY - VISION ZERO							
GENERAL FUND	950	0	0	0	0	0	950
Total	**950**	**0**	**0**	**0**	**0**	**0**	**950**
Council District(s) CW	Project (46-00001) - This project will provide public outreach, public safety infrastructure improvements, and engineering studies of high crash corridors and intersections for future improvements.						
FY 2021 WARRANTED SIGNALS							
2021 CERTIFICATES OF OBLIGATION	680	0	0	0	0	0	680
UNISSUED CERTIFICATES OF OBLIGATION	184	0	0	0	0	0	184
Total	**864**	**0**	**0**	**0**	**0**	**0**	**864**
Council District(s) CW	Project (23-01857) - Install four warranted traffic signals.						
FY 2022 NON SERVICE ALLEY INVENTORY							
RIGHT OF WAY FUND	448	0	0	0	0	0	448
Total	**448**	**0**	**0**	**0**	**0**	**0**	**448**
Council District(s) CW	Project (23-03813) - One-time funding for a city-wide non-service alley ROW inventory assessment to verify ownership, utility use and condition, resulting in a maintenance plan in partnership with utility companies and property owners.						
FY 2022 SCHOOL PEDESTRIAN SAFETY							
GENERAL FUND	1,000	0	0	0	0	0	1,000
Total	**1,000**	**0**	**0**	**0**	**0**	**0**	**1,000**
Council District(s) CW	Project (23-03834) - This project provides funding for the installation or maintenance of School Zone Markings, School Zone Signs, School Zone Flashers, and installation of new School Zone Flashers across San Antonio.						
FY 2022 STREET LIGHT PROGRAM							
PRIOR DEBT PROCEEDS	2,800	3,000	0	0	0	0	5,800
Total	**2,800**	**3,000**	**0**	**0**	**0**	**0**	**5,800**
Council District(s) CW	Project (07-00010) - Provide additional street lighting in area neighborhoods.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
TRANSPORTATION							
STREETS							
FY 2022 VISION ZERO							
GENERAL FUND	500	500	0	0	0	0	1,000
Total	**500**	**500**	**0**	**0**	**0**	**0**	**1,000**

Council District(s)
CW

Project (46-00006) - This project provides funding for public outreach, public safety infrastructure improvements, and engineering studies of high crash corridors and intersections for future improvements.

FY 2022 WARRANTED SIGNALS							
2012 GO STREET IMPROVEMENT BOND-A	450	0	0	0	0	0	450
Total	**450**	**0**	**0**	**0**	**0**	**0**	**450**

Council District(s)
CW

Project (23-03830) - Provides funding for design and preconstruction only for 5 signals of which four were warranted in FY 2020 and one in FY 2021.

GOLIAD ROAD (FAIR AVENUE TO EAST SOUTHCROSS BOULEVARD)							
2017 GO STREET IMPROVEMENT BOND	4,415	2,000	0	0	0	0	6,415
Total	**4,415**	**2,000**	**0**	**0**	**0**	**0**	**6,415**

Council District(s)
3

Project (23-01583) - This project provides funding to reconstruct Goliad from Fair to Southcross with curbs, sidewalks, driveway approaches, drainage and other improvements as appropriate and within available funding.

HAMILTON WOLF CYCLE TRACK							
2012 GO STREET IMPROVEMENT BOND-A	2,259	0	0	0	0	0	2,259
2021 ISSUED CERTIFICATES OBLIGATION	252	0	0	0	0	0	252
2021 TAX NOTES	145	0	0	0	0	0	145
Total	**2,656**	**0**	**0**	**0**	**0**	**0**	**2,656**

Council District(s)
CW

Project (23-01836) - This project provides funding for the city match for the Congestion Mitigation and Air Quality program for the Hamilton Wolf Cycle Track.

HARRY WURZBACH (AUSTIN HWY IMPROVEMENT)							
2017 CERTIFICATES OF OBLIGATION	116	0	0	0	0	0	116
2018 CERTIFICATES OF OBLIGATION	1,714	0	0	0	0	0	1,714
Total	**1,830**	**0**	**0**	**0**	**0**	**0**	**1,830**

Council District(s)
2 10

Project (40-00464) - This project provides funding for improvements to the entrance and exit ramps from Harry Wurzbach to Austin Highway, to include improvements to roadway, bridge, retaining walls, sidewalks, utilities, pavement markings, signage, traffic signals and storm drainage. This project will receive a contribution from TXDOT for $11.7M

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
TRANSPORTATION							
STREETS							
HARRY WURZBACH RD / AUSTIN HWY CONNECTORS							
2017 GO STREET IMPROVEMENT BOND	1,329	487	0	0	0	0	1,816
Total	**1,329**	**487**	**0**	**0**	**0**	**0**	**1,816**

Council District(s)

10

Project (23-01586) - This project provides funding to construct two traffic ramps at Harry Wurzbach/Austin Highway. Project design and initial construction was funded through the City of San Antonio and Texas Department of Transportation.

HEATH ROAD / GRISSOM ROAD INTERSECTION

2017 GO STREET IMPROVEMENT BOND	475	0	0	0	0	0	475
Total	**475**	**0**	**0**	**0**	**0**	**0**	**475**

Council District(s)

6

Project (23-01587) - This project provides funding to reconstruct and widen Heath to accommodate turning at the intersection of Grissom. Includes curbs, sidewalks, driveway approaches and traffic signals as appropriate and within available funding.

HEMISFAIR AREA STREET REDEVELOPMENT

2012 GO STREET IMPROVEMENT BOND	624	0	0	0	0	0	624
Total	**624**	**0**	**0**	**0**	**0**	**0**	**624**

Council District(s)

CW

Project (40-00421) - This project provides funding to construct and reconfigure Dakota Street, North Street, South Street, Tower of the Americas Way, Indianola Street, Matagorda Street, Santa Clara Place, and Water Street within the HemisFair Park area to include bicycle and pedestrian connectivity as appropriate. This project may include acquisition of necessary right of way.

HEMISFAIR PARK STREETS PHASE 2

2017 GO STREET IMPROVEMENT BOND	1,059	1,528	0	0	0	0	2,587
Total	**1,059**	**1,528**	**0**	**0**	**0**	**0**	**2,587**

Council District(s)

CW 1

Project (23-01588) - This project provides funding to reconstruct Hemisfair internal streets to include but not limited to Hemisfair Boulevard. This is a continuation of 2012 Bond Program projects.

LONE STAR BOULEVARD (AREA STREETS)

2017 GO STREET IMPROVEMENT BOND	48	4,414	0	0	0	0	4,462
Total	**48**	**4,414**	**0**	**0**	**0**	**0**	**4,462**

Council District(s)

CW 5

Project (23-01592) - This project provides funding to reconstruct and widen Lone Star Boulevard. Includes pedestrian and bicycle facilities amenities as well as intersection improvements as appropriate and within available funding.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
TRANSPORTATION							
STREETS							
MID BLOCK CROSSINGS - VISION ZERO							
GENERAL FUND	2,750	2,450	0	0	0	0	5,200
Total	**2,750**	**2,450**	**0**	**0**	**0**	**0**	**5,200**

Council District(s)

CW

Project (46-00008) - This project provides funding for the design and construction of 26 mid-block crossings across nine council districts to address severe pedestrian injury areas. These streets include Zarzamora (Cincinnati to Guadalupe), Culebra (General McMullen to Navidad), WW White (Hunnicutt to Creekmoor), Pleasanton (Kendalia to Amber), Zarzamora (Culberson to Military), Marbach (Horal to Loop 410), Fredericksburg (Bluemel to Winnetka), and Blanco (Patricia to Parliament).

MISSION ROAD (SAN ANTONIO RIVER TO SOUTHEAST MILITARY DRIVE)							
2017 GO STREET IMPROVEMENT BOND	415	415	0	0	0	0	830
AIRPORT OPERATING AND MAINTENANCE FUND	300	0	0	0	0	0	300
TAX INCREMENT REINVESTMENT ZONE (TIRZ)	566	566	0	0	0	0	1,132
Total	**1,281**	**981**	**0**	**0**	**0**	**0**	**2,262**

Council District(s)

CW 3

Project (23-01595) - This project provides funding to construct streetscape improvements along Mission Road. Includes lighting, trail enhancements and other improvements as appropriate and within available funding.

MONTICELLO PARK (AREA STREETS)							
2017 GO STREET IMPROVEMENT BOND	864	0	0	0	0	0	864
Total	**864**	**0**	**0**	**0**	**0**	**0**	**864**

Council District(s)

7

Project (23-01596) - This project provides funding to reconstruct area streets to include curbs, sidewalks, driveway approaches and other improvements as appropriate and within available funding.

NORTH FLORES STREET / FREDERICKSBURG ROAD (FIVE POINTS)							
2017 GO STREET IMPROVEMENT BOND	108	0	0	0	0	0	108
Total	**108**	**0**	**0**	**0**	**0**	**0**	**108**

Council District(s)

1

Project (23-01597) - This project provides funding for reconstruct Flores and Fredericksburg (Five Points) intersection as appropriate and within available funding. This will be a partnership project with VIA Metropolitan Transit.

NORTH MAIN AVENUE & SOLEDAD STREET (PECAN STREET TO NAVARRO STREET)							
2017 GO STREET IMPROVEMENT BOND	2,488	4,688	47	0	0	0	7,223
Total	**2,488**	**4,688**	**47**	**0**	**0**	**0**	**7,223**

Council District(s)

CW 1

Project (23-01598) - This project provides funding for reconstruct Main and Soledad between Pecan and Navarro. Includes pedestrian amenities and streetscape improvements as appropriate and within available funding. This is a continuation of the 2012 Bond Program project.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
TRANSPORTATION							
STREETS							
NORTH NEW BRAUNFELS AVENUE PHASE 1 (EAST HOUSTON STREET TO BURLESON STREET)							
2017 GO STREET IMPROVEMENT BOND	2,446	3,251	1,988	0	0	0	7,685
Total	**2,446**	**3,251**	**1,988**	**0**	**0**	**0**	**7,685**

Council District(s)

2

Project (23-01599) - This project provides funding for improvements to N. New Braunfels corridor from E. Houston to Burleson with construction of new sidewalks and other street amenities as appropriate and within available funding.

NORTH ST. MARYS STREET (EAST MISTLETOE AVENUE TO WEST JOSEPHINE STREET)							
2017 GO STREET IMPROVEMENT BOND	2,600	1,800	204	0	0	0	4,604
Total	**2,600**	**1,800**	**204**	**0**	**0**	**0**	**4,604**

Council District(s)

1

Project (23-01600) - This project provides funding for improvements to N. St. Mary's from Mistletoe to Josephine including sidewalk connectivity, intersection improvements and signal enhancements as appropriate and within available funding.

O.P. SCHNABEL PARK ENTRANCE & BRIDGE							
2017 GO STREET IMPROVEMENT BOND	118	0	0	0	0	0	118
Total	**118**	**0**	**0**	**0**	**0**	**0**	**118**

Council District(s)

CW 7

Project (23-01601) - This project provides funding to reconstruct the roadway along O.P. Schnabel Park entrance to reduce drainage issues, enhance safety and access.

PROBANDT STREET (SOUTH ALAMO STREET TO US HIGHWAY 90)							
2017 GO STREET IMPROVEMENT BOND	777	2,162	872	0	0	0	3,811
Total	**777**	**2,162**	**872**	**0**	**0**	**0**	**3,811**

Council District(s)

5

Project (23-01602) - This project provides funding to Corridor improvements on Probandt from S. Alamo to Hwy 90. Includes pedestrian amenities, drainage, traffic and other improvements as appropriate and within available funding. City funding will leverage State funding.

PRUE ROAD (BABCOCK ROAD TO LAUREATE DR)							
2007 GO DRAINAGE IMPROVEMENT BOND	35	0	0	0	0	0	35
2012 GO DRAINAGE IMPROVEMENT BOND	4,965	0	0	0	0	0	4,965
2017 GO STREET IMPROVEMENT BOND	6,529	12,229	1,658	0	0	0	20,416
Total	**11,529**	**12,229**	**1,658**	**0**	**0**	**0**	**25,416**

Council District(s)

8

Project (23-01603) - This project provides funding to reconstruct and widen Prue from Babcock to Laureate. Includes curbs, sidewalks, driveway approaches, signal modifications and drainage improvements as appropriate and within available funding.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
TRANSPORTATION							
STREETS							
PUBLIC ART - 2017 BOND PROGRAM							
2017 GO STREET IMPROVEMENT BOND	2,974	919	0	0	0	0	3,893
Total	**2,974**	**919**	**0**	**0**	**0**	**0**	**3,893**

Council District(s)

CW

Project (23-01621) - This project provides funding for bond proposition allocates one percent of funding for the construction, improvement and installation of public art that is accessible to the general public, within the city limits, and in accordance with City Council adopted policies and procedures.

ROOSEVELT AVENUE (I-10 TO SOUTH ST. MARY'S STREET)							
2017 GO STREET IMPROVEMENT BOND	2,102	2,320	0	0	0	0	4,422
Total	**2,102**	**2,320**	**0**	**0**	**0**	**0**	**4,422**

Council District(s)

5

Project (23-01605) - This project provides funding for Corridor improvements on Roosevelt and S. St. Mary to include bicycle facilities, sidewalks, landscaping and ADA access under the Union Pacific Railroad bridge.

ROOSEVELT AVENUE (US HIGHWAY 90 TO SOUTHEAST LOOP 410)							
2017 GO STREET IMPROVEMENT BOND	691	4,724	465	0	0	0	5,880
Total	**691**	**4,724**	**465**	**0**	**0**	**0**	**5,880**

Council District(s)

CW 3

Project (23-01606) - This project provides funding for improvements from Hwy 90 to Mission San Jose (north of SE Military). Includes pedestrian amenities and enhancements as appropriate and within available funding. City funding will leverage State funding.

S ALAMO (MARKET STREET TO E CESAR E. CHAVEZ BOULEVARD)							
2017 GO STREET IMPROVEMENT BOND	1,710	6,492	398	0	0	0	8,600
Total	**1,710**	**6,492**	**398**	**0**	**0**	**0**	**8,600**

Council District(s)

CW 1

Project (23-01609) - This project provides funding for reconstruct Alamo St. from Market to César E. Chávez. Includes pedestrian amenities and enhancements as appropriate and within available funding.

S. FOSTER RD PHASE II							
2007 GO STREET IMPROVEMENT BOND	2,688	0	0	0	0	0	2,688
2012 GO STREET IMPROVEMENT BOND	0	641	0	0	0	0	641
Total	**2,688**	**641**	**0**	**0**	**0**	**0**	**3,329**

Council District(s)

2

Project (23-01862) - Scope includes reconstruction of Houston/Foster intersection and construct 2,100 linear feet of roadway north of Phase 1 from two lanes to four lanes.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
TRANSPORTATION							
STREETS							
SAN SABA STREET (NUEVA STREET TO MARTIN STREET)							
2017 GO STREET IMPROVEMENT BOND	699	1,128	1,131	1,128	273	0	4,359
Total	**699**	**1,128**	**1,131**	**1,128**	**273**	**0**	**4,359**
Council District(s) CW 1	Project (23-01607) - This project provides funding for roadway improvements on San Saba from Nueva to Martin. Includes pedestrian amenities and enhancements as appropriate and within available funding.						
SANTA ROSA STREET (CÉSAR E. CHÁVEZ BOULEVARD TO MARTIN STREET)							
2017 GO STREET IMPROVEMENT BOND	1,498	2,288	2,294	2,288	551	0	8,919
Total	**1,498**	**2,288**	**2,294**	**2,288**	**551**	**0**	**8,919**
Council District(s) CW 1	Project (23-01608) - This project provides funding for reconstruction of Santa Rosa from César E. Chávez to Martin. Includes pedestrian amenities and enhancements as appropriate and within available funding.						
SIDEWALK BROADBENT AVE(STEVES TO HAGGEN)							
UNISSUED CERTIFICATES OF OBLIGATION	125	0	0	0	0	0	125
Total	**125**	**0**	**0**	**0**	**0**	**0**	**125**
Council District(s) 3	Project (23-03847) - Amendment - Sidewalk reconstruction on Broadbent Avenue.						
SIDEWALK TOPEKA(EJ ACADEMY TO BROADBENT)							
UNISSUED CERTIFICATES OF OBLIGATION	110	0	0	0	0	0	110
Total	**110**	**0**	**0**	**0**	**0**	**0**	**110**
Council District(s) 3	Project (23-03846) - Amendment - Reconstruction of sidewalks on Topeka Boulevard from Eloise Japhet Academy to Broadbent Avenue.						
SONTERRA / GOLD CANYON EXTENSION							
2020 CERTIFICATES OF OBLIGATION	250	200	0	0	0	0	450
Total	**250**	**200**	**0**	**0**	**0**	**0**	**450**
Council District(s) 9	Project (23-01849) - Design funding in preparation for 2022 Bond of a $5.1 million road extension project from Sonterra to 1604.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL

TRANSPORTATION

STREETS

SOUTH PRESA STREET (SOUTHEAST MILITARY DRIVE TO SOUTHCROSS BOULEVARD)

2017 GO STREET IMPROVEMENT BOND	669	1,971	469	0	0	0	3,109
Total	**669**	**1,971**	**469**	**0**	**0**	**0**	**3,109**

Council District(s)

CW

Project (23-01610) - This project provides funding for the construction of improvements from Military to Southcross. Includes pedestrian amenities and enhancements as appropriate and within available funding.

SOUTH PRESA STREET PROJECT

2012 GO STREET IMPROVEMENT BOND-A	1,726	264	0	0	0	0	1,990
Total	**1,726**	**264**	**0**	**0**	**0**	**0**	**1,990**

Council District(s)

3

Project (23-01780) - This project provides funding for corridor improvements: including pedestrian amenities and enhancements, including sidewalks, curbs, bicycle accommodations, and landscaping

SOUTH ZARZAMORA STREET OVERPASS AT UNION PACIFIC RAILROAD / FRIO CITY ROAD

2017 GO STREET IMPROVEMENT BOND	5,367	0	0	0	0	0	5,367
Total	**5,367**	**0**	**0**	**0**	**0**	**0**	**5,367**

Council District(s)

5

Project (23-01612) - This project provides funding to develop an overpass at Union Pacific Railroad tracks. Cost reflects City of San Antonio's contribution to proposed Federally funded project.

SOUTH ZARZAMORA STREET / APPLEWHITE ROAD INTERSECTION

2012 GO STREET IMPROVEMENT BOND	1,310	418	0	0	0	0	1,728
2017 GO STREET IMPROVEMENT BOND	74	60	0	0	0	0	134
Total	**1,384**	**478**	**0**	**0**	**0**	**0**	**1,862**

Council District(s)

4

Project (23-01611) - The project provides funding to reconstruct S. Zarzamora and Applewhite Intersection.

SOUTHCROSS BOULEVARD (I-37 TO I-35)

2017 GO STREET IMPROVEMENT BOND	1,477	980	0	0	0	0	2,457
Total	**1,477**	**980**	**0**	**0**	**0**	**0**	**2,457**

Council District(s)

CW

Project (23-01613) - This project provides funding to construct corridor improvements along Southcross from I- 37 to I-35. Includes pedestrian amenities and enhancements as appropriate and within available funding.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
TRANSPORTATION							
STREETS							
SPEED HUMPS DISTICT 3							
UNISSUED CERTIFICATES OF OBLIGATION	100	0	0	0	0	0	100
Total	**100**	**0**	**0**	**0**	**0**	**0**	**100**

Council District(s)
3

Project (23-03844) - Amendment - Installation of speed humps in areas of District 3 that need traffic calming.

STREET MAINTENANCE PROGRAM							
ADVANCED TRANSPORTATION DISTRICT	4,300	4,300	4,300	4,300	0	0	17,200
RIGHT OF WAY FUND	5,000	0	0	0	0	0	5,000
UNISSUED CERTIFICATES OF OBLIGATION	44,185	46,380	36,380	36,380	0	0	163,325
UNISSUED TAX NOTES	22,000	22,000	22,000	22,000	0	0	88,000
Total	**75,485**	**72,680**	**62,680**	**62,680**	**0**	**0**	**273,525**

Council District(s)
CW

Project (23-01480) - This project provides funding for the Annual Street Maintenance Program.

TEXAS DEPARTMENT OF TRANSPORTATION RIGHT OF WAY PROJECTS							
2021 CERTIFICATES OF OBLIGATION	200	0	0	0	0	0	200
Total	**200**	**0**	**0**	**0**	**0**	**0**	**200**

Council District(s)
CW

Project (23-01856) - In accordance with Texas Administrative Code Title 43, Part 1, Chapter 15 Subchapter E, Rule 15.52 & 15.55 a joint participation agreement and monetary contribution is required on certain State highway improvement projects that require acquisition of right of way. List of projects include: Lockhill Selma to NW Military - $47,634 FM 78 to IH 10 $36,395 FM2696/Blanco Road - $253,640 Galm/Shaenfield to FM 471 - $22,206 Grand Total of $359,875

THE ALAMO (AREA STREETS)							
2017 GO STREET IMPROVEMENT BOND	4,776	2,000	0	0	0	0	6,776
Total	**4,776**	**2,000**	**0**	**0**	**0**	**0**	**6,776**

Council District(s)
CW

Project (23-01614) - The project provides funding to for the design and construction of improvements in the area around The Alamo as appropriate and as identified in The Alamo Master Plan and within available funding.

THOMAS JEFFERSON HIGH SCHOOL (AREA STREET)							
2017 GO STREET IMPROVEMENT BOND	151	0	0	0	0	0	151
Total	**151**	**0**	**0**	**0**	**0**	**0**	**151**

Council District(s)
7

Project (23-01615) - This project provides funding to construct street improvements including Wilson Boulevard median in the Jefferson High School area. Improvements include underground utility conversion at the intersection of Wilson Boulevard and Donaldson Avenue, Wilson Boulevard and Club Drive. Includes sidewalks, lighting, landscaping, thespian island fountain restoration and other improvements as appropriate and within available funding.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
TRANSPORTATION							
STREETS							
THOUSAND OAKS DRIVE (WETMORE ROAD TO PERRIN BEITEL ROAD)							
2017 GO STREET IMPROVEMENT BOND	1,051	0	0	0	0	0	1,051
Total	**1,051**	**0**	**0**	**0**	**0**	**0**	**1,051**

Council District(s)

10

Project (23-01616) - This project provides funding to reconstruct outside lanes along Thousand Oaks from Wetmore to Perrin Beitel. Includes complete pavement improvements as appropriate and within available funding.

TXDOT RIGHT OF WAY PROJECTS PHASE 2							
GENERAL FUND	363	0	0	0	0	0	363
Total	**363**	**0**	**0**	**0**	**0**	**0**	**363**

Council District(s)

CW

Project (23-03825) - In accordance with Texas Administrative Code Title 43, Part 1, Chapter 15 Subchapter E, Rule 15.52 & 15.55 a joint participation agreement and monetary contribution is required on certain State highway improvement projects that require acquisition of right of way. For FY 2022 $363,139 (FM78 to IH 10E- $31,062; SH211 to .8 Mile West of IH 410 - $332,077).

UTSA BLVD.							
PRIOR DEBT PROCEEDS	654	0	0	0	0	0	654
Total	**654**	**0**	**0**	**0**	**0**	**0**	**654**

Council District(s)

8

Project (40-00447) - This project will provide street and drainage improvements on UTSA Blvd. from Ximenez to Babcock.

WATSON RD (SH 16 TO EAST OF VERANO PKWY)							
UNISSUED CERTIFICATES OF OBLIGATION	1,000	0	0	0	0	0	1,000
Total	**1,000**	**0**	**0**	**0**	**0**	**0**	**1,000**

Council District(s)

4

Project (23-03848) - Amendment - Design, engineering, planning, right-of-way acquisition, environmental studies, public input, and utility requirements on Watson Road from SH 16 to east of Verano Parkway.

WEST COMMERCE STREET (FRIO STREET TO COLORADO STREET)							
2017 GO STREET IMPROVEMENT BOND	2,320	6,316	47	0	0	0	8,683
Total	**2,320**	**6,316**	**47**	**0**	**0**	**0**	**8,683**

Council District(s)

5

Project (23-01617) - This project provides funding for improvements to Commerce corridor from Frio to Colorado. Includes reconfiguring lanes on bridge, wider sidewalks, bike facilities and other improvements.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL
TRANSPORTATION							
STREETS							
WORLD HERITAGE TRAIL SIGNAGE &WAYFINDING							
2017 GO STREET IMPROVEMENT BOND	1,977	1,616	0	0	0	0	3,593
Total	**1,977**	**1,616**	**0**	**0**	**0**	**0**	**3,593**
Council District(s) CW 3	Project (23-01619) - This project provides funding for comprehensive World Heritage Trail signage and wayfinding to include additions, architectural features, kiosks, related infrastructure and other improvements.						
WORLD HERITAGE UNDERPASS INFRASTRUCTURE							
2012 GO STREET IMPROVEMENT BOND-A	345	0	0	0	0	0	345
Total	**345**	**0**	**0**	**0**	**0**	**0**	**345**
Council District(s) 3	Project (23-01781) - This project provides for pedestrian improvements including sidewalks, lighting, and landscape improvements, installation of native vegetation and hardscape and rock complements						
WURZBACH (NORTHWEST MILITARY HIGHWAY TO FREDERICKSBURG ROAD)							
2017 GO STREET IMPROVEMENT BOND	1,302	0	0	0	0	0	1,302
Total	**1,302**	**0**	**0**	**0**	**0**	**0**	**1,302**
Council District(s) CW 8	Project (23-01620) - This project provides funding to Leverage for improvements at key intersections along the Wurzbach Corridor. Cost reflects City of San Antonio's contribution to a proposed federal and state funded project.						
WURZBACH I-10 OPERATIONAL IMPROVEMENT							
2016 CERTIFICATES OF OBLIGATION	660	0	0	0	0	0	660
Total	**660**	**0**	**0**	**0**	**0**	**0**	**660**
Council District(s) 8	Project (23-01502) - This project provides funding for a match to MPO proposed improvements at Wurzbach and I-10, to include extension of u-turn and addition of a right turn lane.						
ZARZAMORA PEDESTRIAN IMPROVEMENTS							
2012 GO STREET IMPROVEMENT BOND-A	2,265	0	0	0	0	0	2,265
Total	**2,265**	**0**	**0**	**0**	**0**	**0**	**2,265**
Council District(s) 5	Project (23-01782) - Provides for pedestrian improvements on Zarzamora from Fredericksburg Road to SW Military (Loop 13) to include but not limited to: sidewalk reconstruction, improved pedestrian and school crossings as well as Americans with Disabilities Act (ADA) ramps.						
TOTAL STREETS	**237,958**	**201,619**	**80,384**	**70,047**	**1,528**	**0**	**591,536**
TOTAL TRANSPORTATION	**304,567**	**287,134**	**146,744**	**130,370**	**30,510**	**20,738**	**920,066**
GRAND TOTAL	**592,156**	**486,944**	**209,685**	**167,354**	**43,737**	**20,738**	**1,520,614**

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Debt Management Plan

DEBT MANAGEMENT PLAN

OVERVIEW

The City issues debt for the purpose of financing long-term infrastructure capital improvements and short-term projects for specific uses. Some of these projects have multiple sources of funding which include debt financing. Infrastructure, as referred to by the City, means economic externalities essentially required to be provided by government to support a community's basic human needs, economic activity, safety, education, and quality of life. Types of debt issued by the City include ad valorem tax-supported bonds, certificates of obligation, tax notes, public property finance contractual obligations and revenue bonds. Tax notes and certificates of obligation are typically secured by a pledge of revenues and/or ad valorem taxes, do not require voter approval, and are issued for programs that support the City's major infrastructure facilities and certain of its revenue-producing facilities. Public property finance contractual obligations are typically secured by a pledge of ad valorem taxes and utilized for funding equipment. Revenue bonds are utilized to finance long-term capital improvements for proprietary enterprise and self-supporting operations. Currently, revenue bonds provide the financing required for improvements to the City's Airport System and the City's Municipal Drainage Utility System ("Stormwater System").

Types of Debt

- General Obligation Bonds
- Certificates of Obligation
- Tax Notes
- Public Property Finance Contractual Obligations
- Revenue Bonds

The long-term infrastructure financing process commences with the identification of major projects throughout the City to be financed with debt. These City-wide projects typically involve health and public safety, street improvements, drainage, flood control, construction and improvements to municipal facilities, as well as quality of life enhancements related to libraries and municipal parks. Major projects that are financed with ad valorem tax-supported bonds are presented to the electorate for approval. Upon voter approval, the City is authorized to issue ad valorem tax-supported bonds to finance the approved projects. Bond elections are held as needs of the community are ascertained. The short-term financing process includes financing projects that have a short average life. Revenue bonds do not require an election and are sold as needed for construction, expansion, and/or renovation of facilities in amounts that are in compliance with revenue bond covenants. The process for any debt issuance begins with the budget process and planned improvements to be made during the ensuing fiscal year.

Ad Valorem Tax-Supported Debt

City debt funded by property taxes. An example would be general obligation bonds.

Utilizing comprehensive financial analysis and computer modeling in the City's ad valorem Debt Management Plan incorporates numerous variables such as sensitivity to interest rates, changes in assessed values, annexations, current ad valorem tax collection rates, self-supporting debt, and fund balances. Analytical modeling and effective debt management has enabled the City to maximize efficiencies through refundings and debt structuring. Strict adherence to conservative financial management has allowed the City to meet its financing needs while at the same time maintaining its strong ratings. The City is rated "AAA", "Aaa", and "AA+" by S&P Global Ratings, ("S&P"), Moody's Investors Service, Inc. ("Moody's"), and Fitch Ratings, Inc. ("Fitch"), respectively.

DEBT AUTHORIZATION

At September 30, 2021, the City had $3,359 million in outstanding debt. This debt includes various types of debt, including property tax supported debt such as general obligation bonds, certificates of obligation, and tax notes, as well as other types of debt such as airport, stormwater, and other types of revenue bonds. See Table 1 for all of the City's Outstanding Debt as of September 30, 2021.

Table 1
(in millions)

Outstanding Debt As of September 30, 2021	Outstanding Principal
G.O./C.O./Tax Notes (Ad Valorem Debt)	$2,276
Airport Revenue Bonds	149
Airport - Passenger Facility Charge	100
Airport – ConRAC	121
Stormwater Bonds	44
Contract Revenue Bonds – Starbright (Toyota)	15
PFC Lease Revenue Bonds: - Convention Center Expansion	536
Municipal Facilities Corporation (MFC)	
Lease Revenue Bonds – Police and Fire Emergency Dispatch Center	22
Contract Revenue Notes – Brooks	5
Fixed Rate Revenue Bonds – City Tower	60
Variable Rate Revenue Bonds – City Tower	31
Total	**$3,359**

- GENERAL OBLIGATION BONDS

The City is authorized to issue bonds payable from ad valorem taxes pursuant to the City Charter, the general laws of the State, and ordinances adopted by the City Council. Such bonds must be authorized by the voters of the City at elections held within the City. The City had $850,000,000 ad valorem tax-supported debt, which was approved by its voters on May 6, 2017, and none remains unissued. For the fiscal year ended September 30, 2021, the City had $1,588,335,000 general obligation bonds outstanding.

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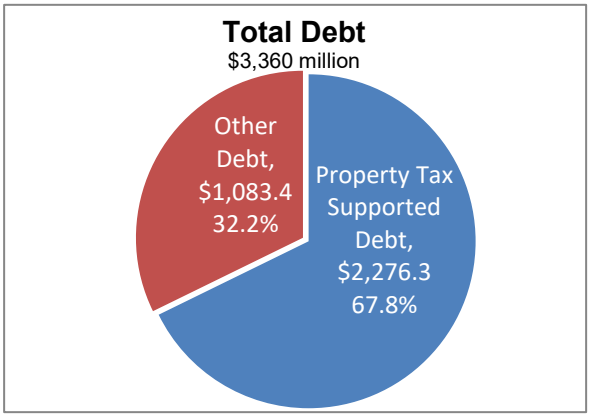
Table 2
(in millions)

2017 General Obligation Bond Program Improvements	Amount Authorized	Debt Issued To Date[1]	Unissued Debt
Streets, Bridges, and Sidewalks	$445	$445	$0
Drainage and Flood Control	139	139	0
Parks, Recreation, and Open Space	188	188	0
Library and Cultural Arts Facilities	24	24	0
Public Safety Facilities	34	34	0
Neighborhood Improvements	20	20	0
Total	**$850**	**$850**	**$0**

[1]Includes, prior bond issues sold pursuant to the 2017 voted authority a portion of the net reoffering premium in the amount of $118,104,000 allocated against voter authorization.

On August 10, 2021, the City sold $128,295,000 "City of San Antonio, Texas General Improvement Bonds, Series 2021 (the "2021 Bonds"). The 2021 Bonds were issued to finance improvements to streets, bridges, and sidewalks; drainage and flood control; parks, recreation, and open spaces; library and cultural facilities; public safety facilities; and neighborhood initiatives. The 2021 Bonds represent the final issuance of the 2017 bond authorization.

- CERTIFICATES OF OBLIGATION



The City is authorized to issue certificates of obligation pursuant to the City Charter, applicable State laws, and ordinances adopted by the City Council. Certificates of obligation are issued for various purposes to include financing revenue-producing capital improvements and for infrastructure support and development. For the fiscal year ended September 30, 2021, the City had $538,525,000 certificates of obligation outstanding, which comprise 23.66% of the total outstanding ad valorem tax-supported debt.

On June 23, 2021, the City sold $47,000,000 City of San Antonio, Texas Variable Rate Combination Tax and Revenue Certificates of Obligations, Series 2016. The certificates were originally sold through private placement as variable rate on December 19, 2016 but were converted into a fixed rate mode on June 23, 2021. The certificates were originally issued to fund the acquisition of the City Tower building to consolidate City employees and services into one consolidated facility producing operational efficiencies.

On August 10, 2021, the City sold $41,425,000 City of San Antonio, Texas Combination Tax and Revenue Certificates of Obligation, Series 2021 (the "2021 Certificates") and $22,890,000 City of San Antonio, Texas Combination Tax and Revenue Certificates of Obligation, Taxable Series 2021 (the "2021 Taxable Certificates"). The 2021 Certificates were issued to finance the public safety, parks and recreation, municipal facilities, and street improvements. The 2021A Taxable Certificates were issued to finance the Alamodome improvements.

- TAX NOTES

The City is authorized to issue short term tax notes, having a maturity not exceeding seven years, pursuant to the general laws of the State and ordinances authorized by the City Council and are payable from ad valorem taxes. For the fiscal year ended September 30, 2021, the City had $140,315,000 tax notes outstanding.

On August 10, 2021, the City sold $36,530,000 City of San Antonio, Texas, Tax Notes Series 2021 (the "2021 Notes"). The 2021 Notes were issued to finance improvements to streets, information technology improvements, and municipal facilities.

- PUBLIC PROPERTY FINANCE CONTRACTUAL OBLIGATIONS

The City is authorized to issue public property finance contractual obligations under the provisions of the City Charter, applicable State laws, and ordinances adopted by City Council. The public property finance contractual obligations are payable from ad valorem taxes. For the fiscal year ended September 30, 2021, the City had $9,115,000 public property finance contractual obligations outstanding.

- REVENUE BONDS

The City is authorized to issue revenue bonds under the provisions of the City Charter, applicable State laws, and ordinances adopted by City Council. For the fiscal year ended September 30, 2021, the City's outstanding revenue bonds were: Airport System Revenue Bonds ("Airport Bonds") in the aggregate principal amount of $149,145,000; Passenger Facility Charge and Subordinate Lien Airport System Revenue Bonds ("PFC Bonds") in the aggregate principal amount of $100,140,000; Customer Facility Charge Revenue Bonds ("CFC Bonds") in the principal amount of $121,100,000; and Municipal Drainage Utility System Bonds ("Stormwater Bonds") in the aggregate principal amount of $44,370,000.

On June 23, 2021, the City sold $59,760,000 City of San Antonio, Texas Municipal Facilities Corporation Fixed Rate Lease Revenue Bonds, Series 2021 and $30,550,000 City of San Antonio, Texas Municipal Facilities Corporation Variable Rate Lease Revenue Bonds, Taxable Series 2021 (City Tower Renovation Project) collectively (the "Bonds"). The Bonds were issued to fund the acquisition and renovation of the City Tower building to consolidate City employees and services into one consolidated facility producing operational efficiencies.

The Airport Bonds and Stormwater Bonds are not secured by ad valorem taxes and are limited obligations of the City, payable solely from the revenues of the Airport System and Stormwater System, respectively. The PFC Bonds are not secured by ad valorem taxes and are payable solely from the revenues generated by the City's collection of a passenger facility charge, which was approved by the Federal Aviation Administration and the City Council, with collection beginning on November 1, 2001. The CFC Bonds are not secured by ad valorem taxes and are payable solely from the revenues generated by the City's collection of a customer facility charge, which was approved by the City Council, with collection beginning April 1, 2012.

- REVENUE NOTES

The City is authorized to issue revenue notes under the provisions of the City Charter, applicable State laws, and ordinances adopted by City Council. The revenue notes are not secured by ad valorem taxes and are limited obligations of the City, payable solely from any lawfully available revenues generated by the City and subject to annual appropriation by the City Council. For the fiscal year ended September 30, 2021, the City had $5,435,000 revenue notes outstanding.

- REFUNDINGS

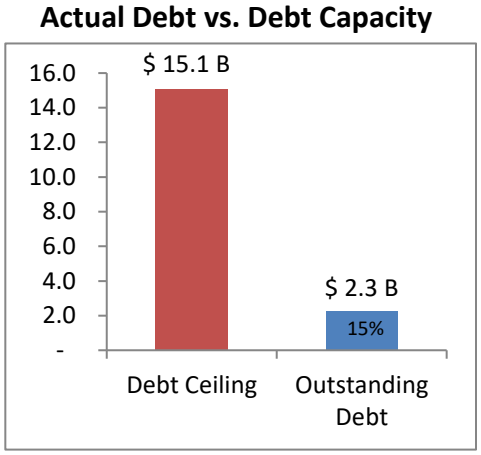
The City routinely reviews the possibility of refunding certain of its outstanding debt to effectuate interest cost savings.

- PRIVATE PLACEMENT LOANS

On November 14, 2017, the City approved a $100,000,000 authorization in taxable tax notes with Bank of America to serve as interim financing for Airport capital improvements to be issued and delivered in installments as funds are required. On November 14, 2017, the City requested a draw of $36,000,000. The Tax Notes, Series 2017 represent the first draw on the authorization and are backed by ad valorem taxes and paid with Airport revenues. On July 30, 2021, the City requested a second draw in the amount of $26,000,000. The Tax Notes are backed by ad valorem taxes and paid with Airport revenues. The Tax Notes are planned to be refunded with Airport Revenue Bonds once the Airport Master Plan and financing plan are developed and finalized. For the fiscal year ended September 30, 2021, the City had $62,000,000 outstanding.

On May 12, 2021, the City sold through private placement $15,955,000 City of San Antonio, Texas Combination Tax and Revenue Certificates of Obligation, Taxable Series 2021 (the "Certificates"). The Certificates were issued to provide funding for the Witte to pay off the Loan by providing consideration to the Witte for its return to the City of previously transferred real property. For the fiscal year ended September 30, 2021, the City had $15,955,000 outstanding.

DEBT LIMITATIONS



The amount of ad valorem tax-supported debt that the City may incur is limited by City Charter and by the Constitution of the State of Texas (the "State"). The City Charter establishes a limitation on the general obligation debt supported by ad valorem taxes to an amount not to exceed ten percent of the total assessed valuation. The estimated total assessed valuation for the fiscal year 2021 was $151 billion, which provides a debt ceiling of $15.1 billion. As indicated in the graph to the right, as of FY 2021 the City has only utilized 15%, or $2.3 billion, of the City's $15.1 billion capacity.

The State Constitution and the City Charter provide that the ad valorem taxes levied by the City for general purposes and for the purpose of paying the principal of and interest on the City's indebtedness must not exceed $2.50 for each $100 of assessed valuation of taxable property. There is no constitutional or statutory limitation within the $2.50 rate for interest and sinking fund purposes; however, the Texas Attorney General has adopted an administrative policy that prohibits the issuance of debt by a municipality, such as the City, if its issuance produces debt service requirements exceeding that which can be paid from $1.50 of the foregoing $2.50 maximum tax rate calculated at 90% collections. In addition, Section 1331.051, Texas Government Code, and the City Charter prohibit the total debt of the City from exceeding 10% of the total assessed valuation of property shown by the last assessment roll, and the City Charter excludes (1) any indebtedness secured in whole or in part by special assessments, (2) the debt of any improvement district, and (3) any indebtedness secured by revenues, other than taxes of the City or of any department or agency thereof.

LONG-TERM DEBT PLANNING

The City employs a comprehensive multi-year, long-term capital improvement planning program that is updated annually. Debt management is a major component of the financial planning model, which incorporates projected financing needs for infrastructure development that is consistent with the City's growth, while at the same time measuring and assessing the cost and timing of each debt issuance.

The assumptions in the FY 2021-2022 Debt Management Plan include: (i) assessed valuation growth at 6.54% in FY 2021, a projected growth rate of 3.73% in FY 2022, a projected growth rate of 3.00% in FY 2023, a projected growth rate of 3.50% in FY 2024 through FY 2026, and a projected growth rate of 3.00% in FY 2027 and thereafter; (ii) tax collections at 98.0%; (iii) tax freeze for elderly and disabled; (iv) the adopted debt service tax rate which remains constant at 21.15 cents through FY 2037; and (v) authorizations in 2022 of $1,200,000,000 and $800,000,000 in 2027.

NEW MONEY ISSUES

Ongoing capital improvement needs have required the City to sell certificates of obligation and general obligation bonds to fund capital improvements for various streets, drainage and flood control projects; acquisition, construction and improvements related to park facilities, public safety, municipal facilities and parking structures; and environmental clean-up and land acquisition. Tax notes have been utilized to fund short-term projects and interim financing of seven years or less.

The City anticipates seeking additional authorization from City Voters in May 2022 in the amount of $1,200,000,000. The FY 2021-2022 Debt Management Plan also includes the proposed sale of certificates of obligation and tax notes. The certificates of obligation are anticipated to be sold to fund improvements to municipal facilities, streets, public safety, capital projects, parks and recreation, and information technology, and the tax notes are anticipated to be sold to fund street improvements, deferred maintenance, and information technology.

DEBT SERVICE TAX RATE

The combination of successful refundings and low interest rates for bonds and certificates of obligation sales occurring between FY 1992 and FY 2021 has resulted in a decrease in the projected maximum debt service tax rate of $0.3049 per $100 valuation prior to FY 1992 to a projected maximum debt service tax rate of $0.2115 per $100 through FY 2037.

APPENDIX

Demographic Statistics – Last Ten Fiscal Years

Year	Population[1]	Per Capita Income[2]	Median Age[1]	Population (age 25+) with a Bachelor's Degree or Greater[1]	Unemployment Rate
2010	1,327,407	21,812	32.5	23.7%	7.6%
2011	1,357,536	22,333	32.6	23.9%	9.1%
2012	1,383,608	22,568	32.7	24.2%	8.1%
2013	1,408,787	22,619	32.7	24.6%	5.0%
2014	1,435,839	22,784	32.9	24.9%	3.9%
2015	1,464,531	23,960	32.9	25.0%	3.9%
2016	1,488,512	23,581	33.1	25.2%	3.7%
2017	1,511,409	24,625	33.6	26.5%	3.2%
2018[1]	1,532,212	24,684	33.7	25.8%	3.2%[3]
2019[1]	1,547,253	25,091	33.4	25.9%	3.1%[3]

[1]2019 American Community Survey (ACS) One-Year Estimates

[2]U.S. Census Bureau, 2014-2018 American Community Survey Five-Year Estimates as of July 1, 2019 data uses 2018 American Community Survey One-Year Estimates.

[3]U.S. Department of Labor, Bureau of Labor Statistics

[4]Per Capita Income, Median Age, Education, and Population information for 2020 was not released prior to the publishing of this document

Miscellaneous Statistical Data

General Information	
Date of Incorporation	December 14, 1837
Date of Adoption of City Charter	October 2, 1951
Form of Government	Council-Manager
Area	517.5 square miles
Fire Protection and Emergency Medical Services	
Number of Fire Stations	54
Number of EMS Units	35
Number of Firefighters and EMS Paramedics	1,775
Police Protection	
Number of Stations	6 Substations and 1 Headquarters
Number of Police Officers (all ranks)	2,503
Number of School Crossing Guards	256
Parks and Recreation	
Parks Acreage	16,251
Number of Parks and Recreation Areas over One Acre	213
Number of Municipal Golf Courses[1]	8
Number of Municipal Swimming Pools[2]	26
Number of Recreational Centers	30
Sewer Service[3]	
Miles of Storm Sewers	800
Miles of Sanitary Sewers	5,743
Number of Sewer Customers	481,511
Water Service[3]	
Miles of Water Main	7,455
Number of Water Customers	538,410
Building Permits[4]	
Permits Issued	23,663
Estimated Cost	$2,860,920,746

[1]Golf Courses are under management of Municipal Golf Association-San Antonio

[2]Figure consists of 24 outdoor pools and two natatoriums.

[3]Water and sewer service provided by San Antonio Water System (SAWS).

[4]Figures reported are from FY 2020.

Education[1]

(Fifteen School Districts Wholly or Partially Within San Antonio City Limits)

Number of Teachers	31,409
Number of Students Registered	484,710
Attendance Rate	94.5%

Election[2]

Registered Voters in San Antonio	823,092

Population

Year	Population[3]	Increase
1910	96,614	81.2%
1920	161,379	67.0%
1930	231,542	43.5%
1940	253,854	9.6%
1950	408,442	60.9%
1960	587,718	43.9%
1970	654,153	11.3%
1980	786,023	20.2%
1990	935,933	19.1%
2000	1,144,646	22.3%
2010	1,327,407	16.0%
2011	1,357,536	2.2%
2012	1,383,608	1.8%
2013	1,408,787	1.8%
2014	1,435,839	1.9%
2015	1,464,531	2.0%
2016	1,488,512	1.6%
2017	1,511,409	1.5%
2018	1,532,212	1.4%
2019	1,547,253	0.97%
2020[4]	1,434,625	-7.3%

[1]Texas Education Agency, 2019-2020 Texas Academic Performance Report.

[2]City of San Antonio, Office of the City Clerk; Registered voters as of September 2, 2020. Contact Bexar Elections Administration for actual number of registered voters after that date.

[3]U.S. Census Bureau, 2014-2018 American Community Survey Five-Year Estimates as of July 1, 2019 data uses 2018 American Community Survey One-Year Estimates.

[4]U.S Census Bureau (2020)., Dicennial Census. The 2020 population reflects the "usual residence" population (defined as all people living in that location at the time of the census) of San Antonio per the Dicennial Census, a one-time survey which is only completed every ten years. Populations for other years reflect the "current residence" (defined as people who are currently living or staying in the sample housing unit as long as their stay at that address will exceed 2 months) from the U.S. Census Bureau's Five-Year American Community Survey, an annual survey that collects data over a 12 month period that was not released prior to the publishing of this document.

Principal Taxpayers

Taxpayer	Type of Business	Principal Taxpayer Taxable Valuation	Percentage To Net Taxable Valuation
H.E. Butt Grocery Company	Retail/Grocery	$1,308,815	1.08%
Microsoft International, Inc.	Technology	923,880	0.76%
United Services Automobile Association	Insurance/Bonding	815,562	0.67%
Methodist Healthcare System	Hospital/Healthcare	704,035	0.58%
Wal-Mart Store, Inc.	Retail/Grocery	602,420	0.50%
VHS San Antonio Partners LP	Hospital/Healthcare	594,508	0.49%
General Growth Properties, Inc.	Real Estate	553,538	0.46%
Toyota Motor Manufacturing Texas	Automobile Manufacturing	502,204	0.41%
Frankel Family Trust	Apartments	406,312	0.34%
AT&T	Telecommunications	287,119	0.24%
	TOTALS	**$6,698,393**	**5.53%**

Source: Finance Department, City of San Antonio, Texas. Data as reported in the FY 2020 Comprehensive Annual Financial Report (CAFR).

Form 50-856

2021 Tax Rate Calculation Worksheet
Taxing Units Other Than School Districts or Water Districts

City of San Antonio	(210) 207-5734
Taxing Unit Name	Phone *(area code and number)*
100 West Houston St., San Antonio, Texas 78205	www.sanantonio.gov/Finance
Taxing Unit's Address, City, State, ZIP Code	Taxing Unit's Website Address

GENERAL INFORMATION: Tax Code Section 26.04(c) requires an officer or employee designated by the governing body to calculate the no-new-revenue (NNR) tax rate and voter-approval tax rate for the taxing unit. These tax rates are expressed in dollars per $100 of taxable value calculated. The calculation process starts after the chief appraiser delivers to the taxing unit the certified appraisal roll and the estimated values of properties under protest. The designated officer or employee shall certify that the officer or employee has accurately calculated the tax rates and used values shown for the certified appraisal roll or certified estimate. The officer or employee submits the rates to the governing body by Aug. 7 or as soon thereafter as practicable.

School districts do not use this form, but instead use Comptroller Form 50-859 *Tax Rate Calculation Worksheet, School District without Chapter 313 Agreements* or Comptroller Form 50-884 *Tax Rate Calculation Worksheet, School District with Chapter 313 Agreements.*

Water districts as defined under Water Code Section 49.001(1) do not use this form, but instead use Comptroller Form 50-858 *Water District Voter-Approval Tax Rate Worksheet for Low Tax Rate and Developing Districts* or Comptroller Form 50-860 *Developed Water District Voter-Approval Tax Rate Worksheet.*

The Comptroller's office provides this worksheet to assist taxing units in determining tax rates. The information provided in this worksheet is offered as technical assistance and not legal advice. Taxing units should consult legal counsel for interpretations of law regarding tax rate preparation and adoption.

SECTION 1: No-New-Revenue Tax Rate

The NNR tax rate enables the public to evaluate the relationship between taxes for the prior year and for the current year based on a tax rate that would produce the same amount of taxes (no new taxes) if applied to the same properties that are taxed in both years. When appraisal values increase, the NNR tax rate should decrease.

The NNR tax rate for a county is the sum of the NNR tax rates calculated for each type of tax the county levies.

While uncommon, it is possible for a taxing unit to provide an exemption for only maintenance and operations taxes. In this case, the taxing unit will need to calculate the NNR tax rate separately for the maintenance and operations tax and the debt tax, then add the two components together.

Line	No-New-Revenue Tax Rate Worksheet		Amount/Rate
1.	**2020 total taxable value.** Enter the amount of 2020 taxable value on the 2020 tax roll today. Include any adjustments since last year's certification; exclude Tax Code Section 25.25(d) one-fourth and one-third over-appraisal corrections from these adjustments. Exclude any property value subject to an appeal under Chapter 42 as of July 25 (will add undisputed value in Line 6). This total includes the taxable value of homesteads with tax ceilings (will deduct in Line 2) and the captured value for tax increment financing (adjustment is made by deducting TIF taxes, as reflected in Line 17).[1]		$ 115,109,501,163
2.	**2020 tax ceilings.** Counties, cities and junior college districts. Enter 2020 total taxable value of homesteads with tax ceilings. These include the homesteads of homeowners age 65 or older or disabled. Other taxing units enter 0. If your taxing unit adopted the tax ceiling provision in 2020 or a prior year for homeowners age 65 or older or disabled, use this step.[2]		$ 11,561,500,696
3.	**Preliminary 2020 adjusted taxable value.** Subtract Line 2 from Line 1.		$ 103,548,000,467
4.	**2020 total adopted tax rate.**		$ 0.558270/$100
5.	**2020 taxable value lost because court appeals of ARB decisions reduced 2020 appraised value.**		
	A. **Original 2020 ARB values:**	$ 11,650,747,835	
	B. **2020 values resulting from final court decisions:**	- $ 10,838,324,319	
	C. **2020 value loss.** Subtract B from A.[3]		$ 812,423,516
6.	**2020 taxable value subject to an appeal under Chapter 42, as of July 25.**		
	A. **2020 ARB certified value:**	$ 10,602,851,195	
	B. **2020 disputed value:**	- $ 739,352,166	
	C. **2020 undisputed value.** Subtract B from A.[4]		$ 9,863,499,029
7.	**2020 Chapter 42 related adjusted values.** Add Line 5C and Line 6C.		$ 10,675,922,545

[1] Tex. Tax Code § 26.012(14)
[2] Tex. Tax Code § 26.012(14)
[3] Tex. Tax Code § 26.012(13)
[4] Tex. Tax Code § 26.012(13)

Form developed by: Texas Comptroller of Public Accounts, Property Tax Assistance Division

For additional copies, visit: **comptroller.texas.gov/taxes/property-tax**

50-856 • 7-21/8

Line	No-New-Revenue Tax Rate Worksheet	Amount/Rate
8.	**2020 taxable value, adjusted for actual and potential court-ordered adjustments.** Add Line 3 and Line 7.	$ 114,223,923,012
9.	**2020 taxable value of property in territory the taxing unit deannexed after Jan. 1, 2020.** Enter the 2020 value of property in deannexed territory.[5]	$ 20,907,891
10.	**2020 taxable value lost because property first qualified for an exemption in 2021.** If the taxing unit increased an original exemption, use the difference between the original exempted amount and the increased exempted amount. Do not include value lost due to freeport, goods-in-transit, temporary disaster exemptions. Note that lowering the amount or percentage of an existing exemption in 2021 does not create a new exemption or reduce taxable value. A. **Absolute exemptions.** Use 2020 market value: $ 73,049,270 B. **Partial exemptions.** 2021 exemption amount or 2021 percentage exemption times 2020 value: + $ 386,835,939 C. **Value loss.** Add A and B.[6]	$ 459,885,209
11.	**2020 taxable value lost because property first qualified for agricultural appraisal (1-d or 1-d-1), timber appraisal, recreational/scenic appraisal or public access airport special appraisal in 2021.** Use only properties that qualified in 2021 for the first time; do not use properties that qualified in 2020. A. **2020 market value:** $ 381,570 B. **2021 productivity or special appraised value:** - $ 2,430 C. **Value loss.** Subtract B from A.[7]	$ 379,140
12.	**Total adjustments for lost value.** Add Lines 9, 10C and 11C.	$ 481,172,240
13.	**2020 captured value of property in a TIF.** Enter the total value of 2020 captured appraised value of property taxable by a taxing unit in a tax increment financing zone for which 2020 taxes were deposited into the tax increment fund.[8] If the taxing unit has no captured appraised value in line 18D, enter 0.	$ 5,171,688,789
14.	**2020 total value.** Subtract Line 12 and Line 13 from Line 8.	$ 108,571,061,983
15.	**Adjusted 2020 total levy.** Multiply Line 4 by Line 14 and divide by $100.	$ 606,119,667
16.	**Taxes refunded for years preceding tax year 2020.** Enter the amount of taxes refunded by the taxing unit for tax years preceding tax year 2020. Types of refunds include court decisions, Tax Code Section 25.25(b) and (c) corrections and Tax Code Section 31.11 payment errors. Do not include refunds for tax year 2020. This line applies only to tax years preceding tax year 2020.[9]	$ 7,096,449
17.	**Adjusted 2020 levy with refunds and TIF adjustment.** Add Lines 15 and 16.[10]	$ 613,216,116
18.	**Total 2021 taxable value on the 2021 certified appraisal roll today.** This value includes only certified values or certified estimate of values and includes the total taxable value of homesteads with tax ceilings (will deduct in Line 20). These homesteads include homeowners age 65 or older or disabled.[11] A. **Certified values:** $ 126,106,706,965 B. **Counties:** Include railroad rolling stock values certified by the Comptroller's office: + $ 0 C. **Pollution control and energy storage system exemption:** Deduct the value of property exempted for the current tax year for the first time as pollution control or energy storage system property: - $ 0 D. **Tax increment financing:** Deduct the 2021 captured appraised value of property taxable by a taxing unit in a tax increment financing zone for which the 2021 taxes will be deposited into the tax increment fund. Do not include any new property value that will be included in Line 23 below.[12] - $ 5,529,092,818 E. **Total 2021 value.** Add A and B, then subtract C and D.	$ 120,577,614,147

[5] Tex. Tax Code § 26.012(15)
[6] Tex. Tax Code § 26.012(15)
[7] Tex. Tax Code § 26.012(15)
[8] Tex. Tax Code § 26.03(c)
[9] Tex. Tax Code § 26.012(13)
[10] Tex. Tax Code § 26.012(13)
[11] Tex. Tax Code § 26.012, 26.04(c-2)
[12] Tex. Tax Code § 26.03(c)

Line	No-New-Revenue Tax Rate Worksheet	Amount/Rate
19.	**Total value of properties under protest or not included on certified appraisal roll.** [13]	
	A. 2021 taxable value of properties under protest. The chief appraiser certifies a list of properties still under ARB protest. The list shows the appraisal district's value and the taxpayer's claimed value, if any, or an estimate of the value if the taxpayer wins. For each of the properties under protest, use the lowest of these values. Enter the total value under protest. [14] ..... $ 5,765,815,329	
	B. 2021 value of properties not under protest or included on certified appraisal roll. The chief appraiser gives taxing units a list of those taxable properties that the chief appraiser knows about but are not included in the appraisal roll certification. These properties also are not on the list of properties that are still under protest. On this list of properties, the chief appraiser includes the market value, appraised value and exemptions for the preceding year and a reasonable estimate of the market value, appraised value and exemptions for the current year. Use the lower market, appraised or taxable value (as appropriate). Enter the total value of property not on the certified roll. [15] ..... + $ 0	
	C. Total value under protest or not certified. Add A and B.	$ 5,765,815,329
20.	**2021 tax ceilings.** Counties, cities and junior colleges enter 2021 total taxable value of homesteads with tax ceilings. These include the homesteads of homeowners age 65 or older or disabled. Other taxing units enter 0. If your taxing unit adopted the tax ceiling provision in 2020 or a prior year for homeowners age 65 or older or disabled, use this step.[16]	$ 13,013,868,757
21.	**2021 total taxable value.** Add Lines 18E and 19C. Subtract Line 20. [17]	$ 113,329,560,719
22.	**Total 2021 taxable value of properties in territory annexed after Jan. 1, 2020.** Include both real and personal property. Enter the 2021 value of property in territory annexed. [18]	$ 2,940,630
23.	**Total 2021 taxable value of new improvements and new personal property located in new improvements.** New means the item was not on the appraisal roll in 2020. An improvement is a building, structure, fixture or fence erected on or affixed to land. New additions to existing improvements may be included if the appraised value can be determined. New personal property in a new improvement must have been brought into the taxing unit after Jan. 1, 2020 and be located in a new improvement. New improvements **do** include property on which a tax abatement agreement has expired for 2021. [19]	$ 2,018,546,117
24.	**Total adjustments to the 2021 taxable value.** Add Lines 22 and 23.	$ 2,021,486,747
25.	**Adjusted 2021 taxable value.** Subtract Line 24 from Line 21.	$ 111,308,073,972
26.	**2021 NNR tax rate.** Divide Line 17 by Line 25 and multiply by $100. [20]	$ 0.550910 /$100
27.	**COUNTIES ONLY.** Add together the NNR tax rates for each type of tax the county levies. The total is the 2021 county NNR tax rate. [21]	$ _____ /$100

SECTION 2: Voter-Approval Tax Rate

The voter-approval tax rate is the highest tax rate that a taxing unit may adopt without holding an election to seek voter approval of the rate. The voter-approval tax rate is split into two separate rates:

1. **Maintenance and Operations (M&O) Tax Rate:** The M&O portion is the tax rate that is needed to raise the same amount of taxes that the taxing unit levied in the prior year plus the applicable percentage allowed by law. This rate accounts for such things as salaries, utilities and day-to-day operations.
2. **Debt Rate:** The debt rate includes the debt service necessary to pay the taxing unit's debt payments in the coming year. This rate accounts for principal and interest on bonds and other debt secured by property tax revenue.

The voter-approval tax rate for a county is the sum of the voter-approval tax rates calculated for each type of tax the county levies. In most cases the voter-approval tax rate exceeds the no-new-revenue tax rate, but occasionally decreases in a taxing unit's debt service will cause the NNR tax rate to be higher than the voter-approval tax rate.

Line	Voter-Approval Tax Rate Worksheet	Amount/Rate
28.	**2020 M&O tax rate.** Enter the 2020 M&O tax rate.	$ 0.346770 /$100
29.	**2020 taxable value, adjusted for actual and potential court-ordered adjustments.** Enter the amount in Line 8 of the *No-New-Revenue Tax Rate Worksheet.*	$ 114,223,923,012

[13] Tex. Tax Code § 26.01(c) and (d)
[14] Tex. Tax Code § 26.01(c)
[15] Tex. Tax Code § 26.01(d)
[16] Tex. Tax Code § 26.012(6)(B)
[17] Tex. Tax Code § 26.012(6)
[18] Tex. Tax Code § 26.012(17)
[19] Tex. Tax Code § 26.012(17)
[20] Tex. Tax Code § 26.04(c)
[21] Tex. Tax Code § 26.04(d)

Line	Voter-Approval Tax Rate Worksheet		Amount/Rate
30.	**Total 2020 M&O levy.** Multiply Line 28 by Line 29 and divide by $100		$ 396,094,297
31.	**Adjusted 2020 levy for calculating NNR M&O rate.**		
	A. **M&O taxes refunded for years preceding tax year 2020.** Enter the amount of M&O taxes refunded in the preceding year for taxes before that year. Types of refunds include court decisions, Tax Code Section 25.25(b) and (c) corrections and Tax Code Section 31.11 payment errors. Do not include refunds for tax year 2020. This line applies only to tax years preceding tax year 2020.	+ $ 4,407,971	
	B. **2020 taxes in TIF.** Enter the amount of taxes paid into the tax increment fund for a reinvestment zone as agreed by the taxing unit. If the taxing unit has no 2021 captured appraised value in Line 18D, enter 0	– $ 17,933,865	
	C. **2020 transferred function.** If discontinuing all of a department, function or activity and transferring it to another taxing unit by written contract, enter the amount spent by the taxing unit discontinuing the function in the 12 months preceding the month of this calculation. If the taxing unit did not operate this function for this 12-month period, use the amount spent in the last full fiscal year in which the taxing unit operated the function. The taxing unit discontinuing the function will subtract this amount in D below. The taxing unit receiving the function will add this amount in D below. Other taxing units enter 0.	+/- $ 0	
	D. **2020 M&O levy adjustments.** Subtract B from A. For taxing unit with C, subtract if discontinuing function and add if receiving function	$ -13,525,894	
	E. Add Line 30 to 31D.		$ 382,568,403
32.	**Adjusted 2021 taxable value.** Enter the amount in Line 25 of the *No-New-Revenue Tax Rate Worksheet.*		$ 111,308,073,972
33.	**2021 NNR M&O rate (unadjusted).** Divide Line 31E by Line 32 and multiply by $100.		$ 0.343700/$100
34.	**Rate adjustment for state criminal justice mandate.** [23]		
	A. **2021 state criminal justice mandate.** Enter the amount spent by a county in the previous 12 months providing for the maintenance and operation cost of keeping inmates in county-paid facilities after they have been sentenced. Do not include any state reimbursement received by the county for the same purpose.	$ 0	
	B. **2020 state criminal justice mandate.** Enter the amount spent by a county in the 12 months prior to the previous 12 months providing for the maintenance and operation cost of keeping inmates in county-paid facilities after they have been sentenced. Do not include any state reimbursement received by the county for the same purpose. Enter zero if this is the first time the mandate applies.	– $ 0	
	C. Subtract B from A and divide by Line 32 and multiply by $100	$ 0.000000/$100	
	D. Enter the rate calculated in C. If not applicable, enter 0.		$ 0.000000/$100
35.	**Rate adjustment for indigent health care expenditures.** [24]		
	A. **2021 indigent health care expenditures.** Enter the amount paid by a taxing unit providing for the maintenance and operation cost of providing indigent health care for the period beginning on July 1, 2020 and ending on June 30, 2021, less any state assistance received for the same purpose.	$ 0	
	B. **2020 indigent health care expenditures.** Enter the amount paid by a taxing unit providing for the maintenance and operation cost of providing indigent health care for the period beginning on July 1, 2019 and ending on June 30, 2020, less any state assistance received for the same purpose.	– $ 0	
	C. Subtract B from A and divide by Line 32 and multiply by $100	$ 0.000000/$100	
	D. Enter the rate calculated in C. If not applicable, enter 0.		$ 0.000000/$100

[22] [Reserved for expansion]
[23] Tex. Tax Code § 26.044
[24] Tex. Tax Code § 26.0441

Line	Voter-Approval Tax Rate Worksheet		Amount/Rate
36.	**Rate adjustment for county indigent defense compensation.** [25]		
	A. 2021 indigent defense compensation expenditures. Enter the amount paid by a county to provide appointed counsel for indigent individuals for the period beginning on July 1, 2020 and ending on June 30, 2021, less any state grants received by the county for the same purpose	$ 0	
	B. 2020 indigent defense compensation expenditures. Enter the amount paid by a county to provide appointed counsel for indigent individuals for the period beginning on July 1, 2019 and ending on June 30, 2020, less any state grants received by the county for the same purpose	$ 0	
	C. Subtract B from A and divide by Line 32 and multiply by $100	$ 0.000000/$100	
	D. Multiply B by 0.05 and divide by Line 32 and multiply by $100	$ 0.000000/$100	
	E. Enter the lesser of C and D. If not applicable, enter 0.		$ 0.00000/$100
37.	**Rate adjustment for county hospital expenditures.** [26]		
	A. 2021 eligible county hospital expenditures. Enter the amount paid by the county or municipality to maintain and operate an eligible county hospital for the period beginning on July 1, 2020 and ending on June 30, 2021	$ 0	
	B. 2020 eligible county hospital expenditures. Enter the amount paid by the county or municipality to maintain and operate an eligible county hospital for the period beginning on July 1, 2019 and ending on June 30, 2020	$ 0	
	C. Subtract B from A and divide by Line 32 and multiply by $100	$ 0.000000/$100	
	D. Multiply B by 0.08 and divide by Line 32 and multiply by $100	$ 0.000000/$100	
	E. Enter the lesser of C and D, if applicable. If not applicable, enter 0.		$ 0.000000/$100
38.	**Rate adjustment for defunding municipality.** This adjustment only applies to a municipality that is considered to be a defunding municipality for the current tax year under Chapter 109, Local Government Code. Chapter 109, Local Government Code only applies to municipalities with a population of more than 250,000 and includes a written determination by the Office of the Governor. See Tax Code 26.0444 for more information.		
	A. Amount appropriated for public safety in 2020. Enter the amount of money appropriated for public safety in the budget adopted by the municipality for the preceding fiscal year	$ 0	
	B. Expenditures for public safety in 2020. Enter the amount of money spent by the municipality for public safety during the preceding fiscal year	$ 0	
	C. Subtract B from A and divide by Line 32 and multiply by $100	$ 0.000000/$100	
	D. Enter the rate calculated in C. If not applicable, enter 0.		$ 0.000000/$100
39.	**Adjusted 2021 NNR M&O rate.** Add Lines 33, 34D, 35D, 36E, and 37E. Subtract Line 38D.		$ 0.343700/$100
40.	**Adjustment for 2020 sales tax specifically to reduce property values.** Cities, counties and hospital districts that collected and spent additional sales tax on M&O expenses in 2020 should complete this line. These entities will deduct the sales tax gain rate for 2021 in Section 3. Other taxing units, enter zero.		
	A. Enter the amount of additional sales tax collected and spent on M&O expenses in 2020, if any. Counties must exclude any amount that was spent for economic development grants from the amount of sales tax spent	$ 0	
	B. Divide Line 40A by Line 32 and multiply by $100	$ 0.000000/$100	
	C. Add Line 40B to Line 39.		$ 0.343700/$100
41.	**2021 voter-approval M&O rate.** Enter the rate as calculated by the appropriate scenario below. **Special Taxing Unit.** If the taxing unit qualifies as a special taxing unit, multiply Line 40C by 1.08. **- or - Other Taxing Unit.** If the taxing unit does not qualify as a special taxing unit, multiply Line 40C by 1.035.		$ 0.355720/$100

[25] Tex. Tax Code § 26.0442
[26] Tex. Tax Code § 26.0443

Line	Voter-Approval Tax Rate Worksheet	Amount/Rate
D41.	***Disaster Line 41 (D41):* 2021 voter-approval M&O rate for taxing unit affected by disaster declaration.** If the taxing unit is located in an area declared a disaster area and at least one person is granted an exemption under Tax Code Section 11.35 for property located in the taxing unit, the governing body may direct the person calculating the voter-approval tax rate to calculate in the manner provided for a special taxing unit. The taxing unit shall continue to calculate the voter-approval tax rate in this manner until the earlier of 1) the first year in which total taxable value on the certified appraisal roll exceeds the total taxable value of the tax year in which the disaster occurred, or 2) the third tax year after the tax year in which the disaster occurred If the taxing unit qualifies under this scenario, multiply Line 40C by 1.08.[27] If the taxing unit does not qualify, do not complete Disaster Line 41 (Line D41).	$ 0.000000 /$100
42.	**Total 2021 debt to be paid with property taxes and additional sales tax revenue.** Debt means the interest and principal that will be paid on debts that: **(1)** are paid by property taxes, **(2)** are secured by property taxes, **(3)** are scheduled for payment over a period longer than one year, and **(4)** are not classified in the taxing unit's budget as M&O expenses.	
	A. Debt also includes contractual payments to other taxing units that have incurred debts on behalf of this taxing unit, if those debts meet the four conditions above. Include only amounts that will be paid from property tax revenue. Do not include appraisal district budget payments. If the governing body of a taxing unit authorized or agreed to authorize a bond, warrant, certificate of obligation, or other evidence of indebtedness on or after Sept. 1, 2021, verify if it meets the amended definition of debt before including it here.[28] Enter debt amount	$ 272,005,695
	B. Subtract **unencumbered fund amount** used to reduce total debt.	– $ 0
	C. Subtract **certified amount spent from sales tax to reduce debt** (enter zero if none)	– $ 0
	D. Subtract **amount paid** from other resources	– $ 34,710,593
	E. Adjusted debt. Subtract B, C and D from A.	$ 237,295,102
43.	**Certified 2020 excess debt collections.** Enter the amount certified by the collector.[29]	$ 0
44.	**Adjusted 2021 debt.** Subtract Line 43 from Line 42E.	$ 237,295,102
45.	**2021 anticipated collection rate.**	
	A. Enter the 2021 anticipated collection rate certified by the collector.[30]	99.00000 %
	B. Enter the 2020 actual collection rate.	99.00000 %
	C. Enter the 2019 actual collection rate.	99.00000 %
	D. Enter the 2018 actual collection rate.	98.00000 %
	E. If the anticipated collection rate in A is lower than actual collection rates in B, C and D, enter the lowest collection rate from B, C and D. If the anticipated rate in A is higher than at least one of the rates in the prior three years, enter the rate from A. Note that the rate can be greater than 100%.[31]	99.00000 %
46.	**2021 debt adjusted for collections.** Divide Line 44 by Line 45E.	$ 239,692,022
47.	**2021 total taxable value.** Enter the amount on Line 21 of the *No-New-Revenue Tax Rate Worksheet.*	$ 113,329,560,719
48.	**2021 debt rate.** Divide Line 46 by Line 47 and multiply by $100.	$ 0.211500 /$100
49.	**2021 voter-approval tax rate.** Add Lines 41 and 48.	$ 0.567220 /$100
D49.	***Disaster Line 49 (D49):* 2021 voter-approval tax rate for taxing unit affected by disaster declaration.** Complete this line if the taxing unit calculated the voter-approval tax rate in the manner provided for a special taxing unit on Line D41. Add Line D41 and 48.	$ _____ /$100

[27] Tex. Tax Code § 26.042(a)
[28] Tex. Tax Code § 26.012(7)
[29] Tex. Tax Code § 26.012(10) and 26.04(b)
[30] Tex. Tax Code § 26.04(b)
[31] Tex. Tax Code §§ 26.04(h), (h-1) and (h-2)

Line	Voter-Approval Tax Rate Worksheet	Amount/Rate
50.	**COUNTIES ONLY.** Add together the voter-approval tax rates for each type of tax the county levies. The total is the 2021 county voter-approval tax rate.	$ _____/$100

SECTION 3: NNR Tax Rate and Voter-Approval Tax Rate Adjustments for Additional Sales Tax to Reduce Property Taxes

Cities, counties and hospital districts may levy a sales tax specifically to reduce property taxes. Local voters by election must approve imposing or abolishing the additional sales tax. If approved, the taxing unit must reduce its NNR and voter-approval tax rates to offset the expected sales tax revenue.

This section should only be completed by a county, city or hospital district that is required to adjust its NNR tax rate and/or voter-approval tax rate because it adopted the additional sales tax.

Line	Additional Sales and Use Tax Worksheet	Amount/Rate
51.	**Taxable Sales.** For taxing units that adopted the sales tax in November 2020 or May 2021, enter the Comptroller's estimate of taxable sales for the previous four quarters.[32] Estimates of taxable sales may be obtained through the Comptroller's Allocation Historical Summary webpage. Taxing units that adopted the sales tax before November 2020, enter 0.	$ _____
52.	**Estimated sales tax revenue.** Counties exclude any amount that is or will be spent for economic development grants from the amount of estimated sales tax revenue.[33] **Taxing units that adopted the sales tax in November 2020 or in May 2021.** Multiply the amount on Line 51 by the sales tax rate (.01, .005 or .0025, as applicable) and multiply the result by .95.[34] **- or -** **Taxing units that adopted the sales tax before November 2020.** Enter the sales tax revenue for the previous four quarters. Do not multiply by .95.	$ _____
53.	**2021 total taxable value.** Enter the amount from Line 21 of the *No-New-Revenue Tax Rate Worksheet.*	$ _____
54.	**Sales tax adjustment rate.** Divide Line 52 by Line 53 and multiply by $100.	$ _____/$100
55.	**2021 NNR tax rate, unadjusted for sales tax.**[35] Enter the rate from Line 26 or 27, as applicable, on the *No-New-Revenue Tax Rate Worksheet.*	$ _____/$100
56.	**2021 NNR tax rate, adjusted for sales tax.** **Taxing units that adopted the sales tax in November 2020 or in May 2021.** Subtract Line 54 from Line 55. Skip to Line 57 if you adopted the additional sales tax before November 2020.	$ _____/$100
57.	**2021 voter-approval tax rate, unadjusted for sales tax.**[36] Enter the rate from Line 49, Line D49 (disaster) or Line 50 (counties) as applicable, of the *Voter-Approval Tax Rate Worksheet.*	$ _____/$100
58.	**2021 voter-approval tax rate, adjusted for sales tax.** Subtract Line 54 from Line 57.	$ _____/$100

SECTION 4: Voter-Approval Tax Rate Adjustment for Pollution Control

A taxing unit may raise its rate for M&O funds used to pay for a facility, device or method for the control of air, water or land pollution. This includes any land, structure, building, installation, excavation, machinery, equipment or device that is used, constructed, acquired or installed wholly or partly to meet or exceed pollution control requirements. The taxing unit's expenses are those necessary to meet the requirements of a permit issued by the Texas Commission on Environmental Quality (TCEQ). The taxing unit must provide the tax assessor with a copy of the TCEQ letter of determination that states the portion of the cost of the installation for pollution control.

This section should only be completed by a taxing unit that uses M&O funds to pay for a facility, device or method for the control of air, water or land pollution.

Line	Voter-Approval Rate Adjustment for Pollution Control Requirements Worksheet	Amount/Rate
59.	**Certified expenses from the Texas Commission on Environmental Quality (TCEQ).** Enter the amount certified in the determination letter from TCEQ.[37] The taxing unit shall provide its tax assessor-collector with a copy of the letter.[38]	$ _____
60.	**2021 total taxable value.** Enter the amount from Line 21 of the *No-New-Revenue Tax Rate Worksheet.*	$ _____
61.	**Additional rate for pollution control.** Divide Line 59 by Line 60 and multiply by $100.	$ _____/$100
62.	**2021 voter-approval tax rate, adjusted for pollution control.** Add Line 61 to one of the following lines (as applicable): Line 49, Line D49 (disaster), Line 50 (counties) or Line 58 (taxing units with the additional sales tax).	$ _____/$100

[32] Tex. Tax Code § 26.041(d)
[33] Tex. Tax Code § 26.041(i)
[34] Tex. Tax Code § 26.041(d)
[35] Tex. Tax Code § 26.04(c)
[36] Tex. Tax Code § 26.04(c)
[37] Tex. Tax Code § 26.045(d)
[38] Tex. Tax Code § 26.045(i)

SECTION 5: Voter-Approval Tax Rate Adjustment for Unused Increment Rate

The unused increment rate is the rate equal to the difference between the adopted tax rate and voter-approval tax rate before the unused increment rate for the prior three years. [39] In a year where a taxing unit adopts a rate by applying any portion of the unused increment rate, the unused increment rate for that year would be zero.

The difference between the adopted tax rate and voter-approval tax rate is considered zero in the following scenarios:

- a tax year before 2020; [40]
- a tax year in which the municipality is a defunding municipality, as defined by Tax Code Section 26.0501(a); [41] or
- after Jan. 1, 2022, a tax year in which the comptroller determines that the county implemented a budget reduction or reallocation described by Local Government Code Section 120.002(a) without the required voter approval. [42]

This section should only be completed by a taxing unit that does not meet the definition of a special taxing unit. [43]

Line	Unused Increment Rate Worksheet	Amount/Rate
63.	**2020 unused increment rate.** Subtract the 2020 actual tax rate and the 2020 unused increment rate from the 2020 voter-approval tax rate. If the number is less than zero, enter zero.	$_____/$100
64.	**2019 unused increment rate.** Subtract the 2019 actual tax rate and the 2019 unused increment rate from the 2019 voter-approval tax rate. If the number is less than zero, enter zero. If the year is prior to 2020, enter zero.	$_____/$100
65.	**2018 unused increment rate.** Subtract the 2018 actual tax rate and the 2018 unused increment rate from the 2018 voter-approval tax rate. If the number is less than zero, enter zero. If the year is prior to 2020, enter zero.	$_____/$100
66.	**2021 unused increment rate.** Add Lines 63, 64 and 65.	$_____/$100
67.	**2021 voter-approval tax rate, adjusted for unused increment rate.** Add Line 66 to one of the following lines (as applicable): Line 49, Line D49 (disaster), Line 50 (counties), Line 58 (taxing units with the additional sales tax) or Line 62 (taxing units with pollution control).	$_____/$100

SECTION 6: De Minimis Rate

The de minimis rate is the rate equal to the sum of the no-new-revenue maintenance and operations rate, the rate that will raise $500,000, and the current debt rate for a taxing unit. [44]

This section should only be completed by a taxing unit that is a municipality of less than 30,000 or a taxing unit that does not meet the definition of a special taxing unit. [45]

Line	De Minimis Rate Worksheet	Amount/Rate
68.	**Adjusted 2021 NNR M&O tax rate.** Enter the rate from Line 39 of the *Voter-Approval Tax Rate Worksheet*	$_____/$100
69.	**2021 total taxable value.** Enter the amount on Line 21 of the *No-New-Revenue Tax Rate Worksheet.*	$_____
70.	**Rate necessary to impose $500,000 in taxes.** Divide $500,000 by Line 69 and multiply by $100.	$_____/$100
71.	**2021 debt rate.** Enter the rate from Line 48 of the *Voter-Approval Tax Rate Worksheet.*	$_____/$100
72.	**De minimis rate.** Add Lines 68, 70 and 71.	$_____/$100

SECTION 7: Voter-Approval Tax Rate Adjustment for Emergency Revenue Rate

In the tax year after the end of the disaster calculation time period detailed in Tax Code Section 26.042(a), a taxing unit that calculated its voter-approval tax rate in the manner provided for a special taxing unit due to a disaster must calculate its emergency revenue rate and reduce its voter-approval tax rate for that year. [46]

Similarly, if a taxing unit adopted a tax rate that exceeded its voter-approval tax rate, calculated normally, without holding an election to respond to a disaster, as allowed by Tax Code Section 26.042(d), in the prior year, it must also reduce its voter-approval tax rate for the current tax year. [47]

NOTE: This section will not apply to any taxing units in 2021. It is added to implement Senate Bill 1438 (87th Regular Session) and does not apply to a taxing unit that calculated its voter-approval tax rate in the manner provided for a special taxing unit due to a declared disaster in 2020, as provided for in the recently repealed Tax Code Sections 26.04(c-1) and 26.041(c-1).

In future tax years, this section will apply to a taxing unit other than a special taxing unit that:

- directed the designated officer or employee to calculate the voter-approval tax rate of the taxing unit in the manner provided for a special taxing unit in the prior year; and
- the current year is the first tax year in which the total taxable value of property taxable by the taxing unit as shown on the appraisal roll for the taxing unit submitted by the assessor for the taxing unit to the governing body exceeds the total taxable value of property taxable by the taxing unit on January 1 of the tax year in which the disaster occurred or the disaster occurred four years ago.

[39] Tex. Tax Code § 26.013(a)
[40] Tex. Tax Code § 26.013(c)
[41] Tex. Tax Code §§ 26.0501(a) and (c)
[42] Tex. Local Gov't Code § 120.007(d), effective Jan. 1, 2022
[43] Tex. Tax Code § 26.063(a)(1)
[44] Tex. Tax Code § 26.012(8-a)
[45] Tex. Tax Code § 26.063(a)(1)
[46] Tex. Tax Code §26.042(b)
[47] Tex. Tax Code §26.042(f)

In future tax years, this section will also apply to a taxing unit in a disaster area that adopted a tax rate greater than its voter-approval tax rate without holding an election in the prior year.

Note: This section does not apply if a taxing unit is continuing to calculate its voter-approval tax rate in the manner provided for a special taxing unit because it is still within the disaster calculation time period detailed in Tax Code Section 26.042(a) because it has not met the conditions in Tax Code Section 26.042(a)(1) or (2).

Line	Emergency Revenue Rate Worksheet	Amount/Rate
73.	**2020 adopted tax rate.** Enter the rate in Line 4 of the *No-New-Revenue Tax Rate Worksheet.*	$ _____/$100
74.	**Adjusted 2020 voter-approval tax rate.** Use the taxing unit's Tax Rate Calculation Worksheets from the prior year(s) to complete this line. If a disaster occurred in 2020 and the taxing unit calculated its 2020 voter-approval tax rate using a multiplier of 1.08 on Disaster Line 41 (D41) of the 2020 worksheet due to a disaster, enter the 2020 voter-approval tax rate as calculated using a multiplier of 1.035 from Line 49. **- or -** If a disaster occurred prior to 2020 for which the taxing unit continued to calculate its voter-approval tax rate using a multiplier of 1.08 on Disaster Line 41 (D41) in 2020, complete the separate *Adjusted Voter-Approval Tax Rate for Taxing Units in Disaster Area Calculation Worksheet* to recalculate the voter-approval tax rate the taxing unit would have calculated in 2020 if it had generated revenue based on an adopted tax rate using a multiplier of 1.035 in the year(s) following the disaster. [48] Enter the final adjusted 2020 voter-approval tax rate from the worksheet. **- or -** If the taxing unit adopted a tax rate above the 2020 voter-approval tax rate without calculating a disaster tax rate or holding an election due to a disaster, no recalculation is necessary. Enter the voter-approval tax rate from the prior year's worksheet.	$ _____/$100
75.	**Increase in 2020 tax rate due to disaster.** Subtract Line 74 from Line 73.	$ _____/$100
76.	**Adjusted 2020 taxable value.** Enter the amount in Line 14 of the *No-New-Revenue Tax Rate Worksheet.*	$ _____
77.	**Emergency revenue.** Multiply Line 75 by Line 76 and divide by $100.	$ _____
78.	**Adjusted 2021 taxable value.** Enter the amount in Line 25 of the *No-New-Revenue Tax Rate Worksheet.*	$ _____
79.	**Emergency revenue rate.** Divide Line 77 by Line 78 and multiply by $100. [49]	$ _____/$100
80.	**2021 voter-approval tax rate, adjusted for emergency revenue.** Subtract Line 79 from one of the following lines (as applicable): Line 49, Line D49 (disaster), Line 50 (counties), Line 58 (taxing units with the additional sales tax), Line 62 (taxing units with pollution control) or Line 67 (taxing units with the unused increment rate).	$ _____/$100

SECTION 8: Total Tax Rate

Indicate the applicable total tax rates as calculated above.

No-new-revenue tax rate. ..... $ 0.550910 /$100
As applicable, enter the 2021 NNR tax rate from: Line 26, Line 27 (counties), or Line 56 (adjusted for sales tax).
Indicate the line number used: 26

Voter-approval tax rate ..... $ 0.567220 /$100
As applicable, enter the 2021 voter-approval tax rate from: Line 49, Line D49 (disaster), Line 50 (counties), Line 58 (adjusted for sales tax), Line 62 (adjusted for pollution control), Line 67 (adjusted for unused increment), or Line 80 (adjusted for emergency revenue).
Indicate the line number used: 49

De minimis rate. ..... $ _____/$100
If applicable, enter the 2021 de minimis rate from Line 72.

SECTION 9: Taxing Unit Representative Name and Signature

Enter the name of the person preparing the tax rate as authorized by the governing body of the taxing unit. By signing below, you certify that you are the designated officer or employee of the taxing unit and have accurately calculated the tax rates using values that are the same as the values shown in the taxing unit's certified appraisal roll or certified estimate of taxable value, in accordance with requirements in Tax Code. [50]

print here ▶ Tina Murillo, RTA, Tax Assessor/Collector Administrator
Printed Name of Taxing Unit Representative

sign here ▶ _____
Taxing Unit Representative

Date 8/11/21

[48] Tex. Tax Code §26.042(c)
[49] Tex. Tax Code §26.042(b)
[50] Tex. Tax Code §§ 26.04(c-2) and (d-2)

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Glossary

Glossary

The Adopted Budget contains specialized and technical terminology that is unique to public finance and budgeting. To assist the reader of the Adopted Budget Document in understanding these terms, a budget glossary has been included in the document.

Accounting Basis: Rules used to prepare, present, and report financial statements for a wide variety of entities that refer to when revenues and expenditures are recognized and reported. The City employs modified accrual basis of accounting. This means that revenues are recognized in the accounting period in which they become available and measurable, and expenditures are recognized in the accounting period in which the fund liability is incurred. Accounting records for Proprietary, Pension Trust, Private Purpose Trust and Retiree Health Care Funds are maintained on an accrual basis. Revenues are recognized when they are earned, and expenses are recognized when they are incurred.

Accounting System: The total set of records and procedures which are used to record, classify, and report information on the financial status and operations of an entity.

Accrual Accounting: A basis of accounting in which revenues are recognized in the period in which they are earned and become measurable, and expenses are recognized in the period incurred instead of when cash is received or spent. For example, in accrual accounting a revenue that was earned between April 1 and June 30, but for which payment was not received until July 10, is recorded as being received on June 30 rather than July 10.

Ad Valorem Tax: The tax is based "according to value" of property and is used as the source of revenue to pay general obligation debt and to support the General Fund.

African American Business Enterprise (AABE): A sole proprietorship, partnership, or corporation owned, operated, and controlled by a minority group member(s) who have at least 51% ownership.

All Funds Summary: The comprehensive summary of all budgeted funds.

Allotment: Divides an appropriation into amounts that may be encumbered or expended during a time period.

Amended Budget: Represents the original adopted budget plus any amendments passed as of October 1. This figure does not include prior year encumbrances or re-appropriation.

Appropriation: A legal authorization granted by the City Council to establish legal authority for city officials to make expenditures/expenses or incur obligations for specific purposes. It does not include prior year encumbrances or re-appropriation. An authorization made by the City Council, which permits officials to incur obligations against and to make expenditures of governmental resources. Appropriations are usually made for fixed amounts and typically granted for a one-year period.

Assessed Valuation: A value that is established for real or personal property for use as a basis for levying property taxes. An assessed valuation represents the appraised valuation less any exemptions. (Note: Property values are established by the Bexar Appraisal District.)

Assets: Property owned by the City, which has monetary value.

Audit: A comprehensive examination as to the way the government's resources were utilized concluding in a written report of its findings. A financial audit is a review of the accounting system and financial information to determine how government funds were spent and whether expenditures were in compliance with the legislative body's appropriations. A performance audit consists of a review of how well the government met its stated goals. An accounting audit is intended to ascertain whether financial statements fairly present financial position and results of operations.

Bad Debt: In the United States, The National Bank Act defines a bad debt as an unsecured debt on which interest or payment is past due and unpaid for six months (and which is not in process of collection). Some businesses set aside a reserve on their books to offset losses from bad debts.

Balanced Budget: A budget in which planned expenditures can be met by current income from taxation and other government receipts.

Bank Depository Agreement: A contract between a municipality and a depository negotiated and entered in accordance with the specifications of the Local Government Code, which sets forth the agreements between the parties regarding banking services.

Balance Sheet: A financial statement that discloses the financial position of an entity by disclosing its assets, liabilities, and equity as of a specific date.

Base Budget: On-going expense for personnel, contractual services, and the replacement of supplies and equipment required to maintain current service levels previously authorized by the City Council.

Beginning Balance: The beginning balance is the residual non-restricted funds brought forward from the previous fiscal year (ending balance).

Bond: A debt instrument embodying a written promise to pay a specified sum of money, the face value or principal, at a specific date or dates in the future (maturity date), together with periodic interest at a specified rate. The most common types of bonds are general obligation and revenue bonds. Bonds are typically used for long- term debt to pay for specific capital expenditures, such as buildings, streets, bridges, or utility expansion/repair.

Bond -- General Obligation (G.O.): A bond, which is secured by the full faith and credit of the issuer. G.O. bonds issued by local units of government are secured by a pledge of the issuer's ad valorem taxing power. They are usually issued to pay for general capital improvement projects such as parks and streets. In Texas, G.O. bonds must be authorized by public referenda.

Bond -- Proceeds: Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

Bond -- Revenue: Bonds whose principal and interest are paid from earnings of an enterprise fund.

Budget: A budget is a plan of financial operation embodying an estimate of proposed expenditures and the means of financing them. Used without any modifier the term usually indicates a financial plan for a single fiscal year. In practice, the term "budget" is used in two ways. Sometimes it designates the financial plan presented to the appropriating body for adoption, and sometimes it designates the plan finally approved by that body. It is usually necessary to specify whether the budget under consideration is preliminary and tentative (proposed) or whether it has been approved by the appropriating body (adopted).

Budget Adjustment: A legal procedure utilized during the fiscal year by the City staff and City Council to revise a budget appropriation. City staff has the prerogative to adjust expenditures within a department budget.

Budget Amendments: Transfer of unencumbered appropriation balance or any portion within a department office or agency to another. Budget Amendments can be made with authorization from the City Council, City Manager or through an Ordinance submitted to City Council.

Budget Basis: Rules for preparation of budgets, which can include cash, full accrual, or modified accrual basis. The budgets of the General Fund, Special Revenue Funds, Debt Service Funds, and Trust and Agency Funds are prepared on a modified accrual basis, meaning that revenues are recognized in the accounting period in which they become available and measurable, and expenditures are recognized in the accounting period in which the fund liability is incurred. The Budgets of the Enterprise Funds and Internal Service Funds are prepared on a full accrual basis, meaning revenues are recognized when they are earned, and expenses are recognized when they are incurred.

Budget Calendar: The schedule of key dates or milestones, which the City departments follow in the preparation, adoption, and administration of the budget.

Budget Controls: Methods to ensure compliance with budget limitations. City employs an encumbrance system to ensure that expenditures not exceed appropriations.

Budget Document: The instrument used by the budget-making authority to present a comprehensive financial program to the City Council. The adopted budget document presents the authorization made by the City Council for City officials to obligate and expend resources.

Budget Message (City Manager's Transmittal Letter): The opening section of the budget that provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and the views and recommendations of the City Manager.

Budget Ordinance: The official enactment by the City Council that establishes the legal authority for the City officials to obligate and expend resources.

Budgetary Control: The control of management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

Budgetary Expenditures: Budgetary expenditures are decreases in net assets. In contrast to conventional expenditures, budgetary expenditures exclude amounts represented by non-current liabilities.

Budgeted Funds: Funds that are planned for certain uses but have not been formally or legally appropriated by the legislative body. The proposed budget document that is submitted for Council approval is composed of budgeted funds.

Capital Assets: Assets of significant value and having a useful life of 10 years or more. Capital assets are also referred to as fixed assets.

Capital Equipment Budget (Capital Outlay): The portion of the annual operating budget that appropriates funds for the purchase of capital equipment items. These expenditures are often separated from regular operating items such as salaries, utilities, and office supplies. The Capital Outlay Budget includes funds for capital equipment purchases, such as vehicles, furniture, machinery, building improvements, computers, and special tools, which are usually distinguished from operating items according to their value and projected useful life. The dollar value varies according to the policy established by each jurisdiction.

Capital Expenditure: Construction, renovation, purchase, or lease of an asset (land, buildings, infrastructure, improvements, machinery, and equipment) that has an initial useful life longer than one year and meets the City's capitalization threshold.

Capital Improvement Program (CIP): A plan for capital expenditures to be incurred each year over a period of six future years setting forth each capital project, its scope of work and City Council District location, the amount to be expended in each year, and the method of financing those expenditures, to provide long-lasting physical improvements.

Capital Improvement Program Budget: A Capital Improvement Program (CIP) Budget is a plan separated from the operating budget. Items in the CIP are usually construction projects designed to improve the value of the government assets. Examples of capital improvement projects include new streets, buildings, recreational facilities, and large-scale remodeling.

Capital Improvement Project Activity: A capital improvement project activity is one of the following groups:

- *Planning and Engineering:* Inclusive of this group are architectural and engineering professional services, cultural resource surveys, real estate appraisal services, and special studies, which may include cost-benefit analysis, and conceptual design alternatives.
- *Right-of-Way Acquisition:* Inclusive of this group are the purchase or acquisition of easements, land for right- of-way, sites for construction, appraisal costs, relocation costs, and demolition for site clearance.
- *Construction:* Inclusive of this group are costs for construction or reconstruction of capital improvements, such as: buildings, streets, bridges, curbs, sidewalks, storm drainage, flood control facilities, and recreation facilities.
- *Other:* Inclusive of this group are costs for initial capital equipment, such as fire-fighting apparatus, major recreational equipment, and library books normally associated with development of a municipal facility.

Capital Outlay: See Capital Equipment Budget.

Capitalization Threshold: Represents the minimum value established for each piece of office or industrial equipment. This threshold allows for the depreciation of the equipment over the life of the product.

Cash Accounting (Cash Basis): A basis of accounting which recognizes revenues when received and expenditures when paid.

Cash Management: The management of cash necessary to pay for government services while investing temporary cash excesses to earn interest revenue. Cash management refers to the activities of forecasting the inflows and outflows of cash, mobilizing cash to improve its availability for investment, establishing and maintaining banking relationships, and investing funds to achieve the highest interest and return available for temporary cash balances.

Certificate of Deposit: A negotiable or non-negotiable receipt for monies deposited in a bank or financial institution for a specified period for a specified rate of interest.

Certificate of Obligation (C.O.): Debt instruments secured by the ad valorem taxing power of a city. Short-term or long-term debt (pending on the project) which is authorized by the City Council and does not require prior voter approval.

Character Code: A basis for distinguishing types of expenditures; the five major characters used by the City of San Antonio are: Personal Services--51, Contractual--52, Commodities--53, Other Expenditures--54, Capital Outlay—55. It is comprised of a seven-digit account code used to identify line items.

Charts of Accounts: A chart detailing the system of general ledger accounts.

City Council: The current elected officials of the City as set forth in the City's Charter. Unless otherwise stated, the Mayor is considered part of the City Council.

City Manager: The individual appointed by the City Council who is responsible for the administration of the affairs of the City.

CPS Energy: San Antonio municipally owned electric and gas systems. San Antonio acquired its gas and electric utilities in 1942 from the American Light and Traction Company, which had been ordered by the Federal Government to sell properties under provisions of the Holding Company Act of 1933. The Trust Indenture established management requirements and provides that the complete management and control of electric and gas systems, shall be vested in a Board of Trustees consisting of five citizens of the United States of America permanently residing in Bexar County, Texas, to be known as the "CPS Energy Board of Trustees". The Mayor of the City of San Antonio is a permanent ex officio member. A major revenue source to the General Fund is the City's 14% share of CPS energy revenues, which represent a return to the City of its equity investment in the utility.

Client Initiated Professional Learning Trainings: The Professional Learning division provides a comprehensive program that measurably increases the number of highly skilled Pre-K – 3rd grade early childhood educators in San Antonio. Services provided include coaching, trainings, conferences, class assessment and training (PK-3), child development associate credentialing, Saturday Academies, and other lecture series. Client initiated Professional Learning Trainings denote trainings that educators, administrators, and early childhood education providers requested for professional learning throughout the year.

Closing Ordinance: A document detailing the closure of all funds and accounts and to provide for necessary adjustments at the Department level at the end of a fiscal budget year.

Code Enforcement: This division of the Development Services Department enforces City codes and regulations that result in the protection of the health, safety, and welfare of all citizens. The Division is responsible for enforcing the following codes: graffiti, vacant dangerous premises and structures, bandit signs, curb stoning, junked vehicles, weeded vacant lots, zoning (Unified Development Code), illegal dumping, barbed wire and fences, minimum housing including unsanitary premises, front and side yard parking, garage sales, alley and right- of-way violations and vendors, hawkers, and peddlers.

Commercial Paper: A short-term unsecured promissory note, supported by a bank line or letter of credit, which has a maturity of one to 270 days.

Commodities: Items of expenditure (in the operating budget) which, after use, are consumed or show a material change in their physical condition, and which are generally of limited value and are characterized by rapid depreciation. Office supplies and motor fuel are examples of Commodities.

Conservation Easements: A conservation easement is a restriction landowners voluntarily place on specified uses of their property to protect natural, productive, or cultural features. The City of San Antonio uses conservation easements to protect the Edwards Aquifer water supply.

Contingency: A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contractual Services: Goods and services acquired under contract the City receives from an internal service fund or an outside company. Professional services, utilities, rentals, and insurance are examples of contractual services.

Competitive Bidding Process: The process following State law requiring that for purchases of $10,000 or more a city must advertise, solicit, and publicly open sealed bids from prospective vendors. After a review period, the Council then awards the bid to the successful bidder.

Cost of Living Adjustment (COLA): An adjustment to salary to compensate for increases in the cost of a certain standard of living.

Council's Goals and Objectives Session: The methods by which a government plans to achieve its service objectives. This session(s) is the basis upon which the annual budget is prepared. Also referred to as Council's Priorities.

Current Taxes: Taxes that are levied and due within one year.

Debt Limitations: Cap on general obligation debt supported by ad valorem taxes at an amount not to exceed ten percent of the total assessed valuation.

Debt Service Fund: Accounts for the accumulation of ad valorem taxes collected for the purpose of paying principal and interest on long term debt, certificates of obligation and short-term contractual obligation certificates.

Debt Services: The City's obligation to pay the principal and interest of all outstanding debt instruments according to a predetermined payment schedule.

Debt Service Rate: See Property Tax Rate.

Debt Services Reserve: The debt service reserve is the fund, which may be used to pay debt services of revenue bonds if the sources of the pledged revenues do not generate sufficient funds to satisfy the debt service requirements. The reserve fund is either funded in whole or in part from the proceeds of the bonds or is allowed to gradually accumulate over a period of years through required payments from the pledged revenues. If the reserve fund is used in whole or in part to pay the debt service, the issuer usually is required to replenish the reserve fund from the first available funds or revenues. A typical reserve requirement might be the maximum annual debt service requirement for any year remaining until the bonds reach maturity.

Deficit: A deficit is the excess of expenditures over revenues during a single accounting period, in the case of proprietary funds, the excess of expenses over income during an accounting period.

Delinquent Taxes: Taxes remaining unpaid on and after the date on which a penalty for non-payment is imposed.

Department: A major administrative division of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area.

Depreciation: (1) Expiration in the service life of capital assets attributable to wear and tear, deterioration, and inadequacy of obsolescence. (2) That portion of the cost of a capital asset, which is charged as an expense during a particular period.

Development Services Fund: Created in FY 2007 to account for all revenues and expenditures associated with the operation and maintenance of all City development services activities.

Direct Cost: Costs that can be specifically and directly identified with a specific objective or program.

Disadvantaged Business Enterprise (DBE): A corporation, partnership, sole proprietorship, or other legal entity that qualifies as a MBE, WBE, or M/WBE and a Small Business Enterprise.

Disbursement: Payment for goods and services in cash or by check.

Division: An organizational unit within a department's structure representing the major functional divisions of work.

Eastside Promise Zone: A 22 square mile geographic area on the Eastside of San Antonio designated as part of a national initiative to receive federal support aimed at encouraging investment and promoting economic prosperity in focused areas by partnering with local communities and businesses to create jobs, increase economic security, reduce poverty, expand educational opportunities, increase access to quality, affordable housing, and improve public safety.

Effective Tax Rate: It is the rate, which will generate the same tax levy next year from the properties on this year's tax roll.

Emergency: An unexpected occurrence, e.g., damaging weather conditions that require the unplanned use of City funds.

Encumbrance: To encumber funds means to set aside or commit funds for a fixture expenditure. Encumbrances include obligations in the form of purchase orders, contracts, or salary commitments, which are chargeable to an appropriation and for which a part of the appropriation is reserved.

Enplaned Passenger: An airline passenger that is departing San Antonio.

Enterprise Fund: A governmental accounting fund used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is to recover the cost of providing goods through user fees. Rate schedules for these services are established to ensure that revenues are adequate to meet all necessary expenditures. Enterprise Funds in San Antonio are established for services such as the Airport, Parking System, and Solid Waste Management Services.

Estimated Revenue: The amount of projected revenue to be collected during the fiscal year. It may also be defined as the proposed financing sources estimated to finance the proposed projected expenditures.

Executive Summary: Describes the policies affecting the budget and presents a synopsis of the revenues the City will collect, the funds the City will spend, and the changes that have occurred from the previous year.

Expendable Trust Fund: Represents the expenditures and other revenues associated with a city owned, interest bearing trust that was set up for a specific, designated purpose.

Expenditure: Decrease in the use of net financial resources for the purpose of acquiring and providing goods and services.

Expenses: Outflows or other using up of assets or incurring of liabilities during a period from delivering or producing goods, rendering services, or carrying out other activities that constitute the entity's ongoing major or central operations, for example depreciation.

Fees: Charges for services (also see User Charges).

Fiduciary Funds: Funds used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governmental units, or other funds. These include Pension Trust and Retiree Health Care Trust.

Fiscal Year: The 12-month period designated by the City signifying the beginning and ending period for recording financial transactions. The City of San Antonio has specified October 1st to September 30th as its fiscal year.

Five Year Financial Forecast: Financial planning document that is prepared on an annual basis to provide a current and long-range assessment of financial conditions and costs for City service delivery plans. The Forecast serves as the first step in the development of the City's Annual Budget. The primary objective of the Forecast is to provide the City Council and the community with an "early warning system" to identify significant issues that need to be addressed in the subsequent budget process.

Fixed Asset: Assets of a long-term nature that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

Fixed Cost: A fixed cost, such as rent, does not change with increases, or decrease in the amount of services provided.

Full Time Equivalent (FTE): Full time, authorized positions, filled or vacant, that equal to 2,080 hours of work annually.

Full Faith and Credit: A pledge of the general taxing power of a government to repay debt obligations (typically used in reference to bonds).

Fund: An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations. Seven major fund types and two account groups are commonly used: general fund, special revenue funds, debt service funds, capital project funds, enterprise funds, trust and agency funds, internal service funds, general fixed asset account group, and general long-term debt account group.

Fund Balance: The difference between a fund's assets and liabilities. For the purposes of this document, two different calculations are utilized. For the General Fund, the unreserved undesignated portion of fund balance is reported. For other funds, fund balance is reported as current assets less current liabilities less reserves for encumbrances. For non-enterprise funds, sick and vacation accruals are excluded. For multi-year funds, reserves for encumbrances are not excluded.

Fund Schedule: A fund schedule is a financial forecasting statement that combines beginning and ending balances, including estimated revenue for any period of time.

Funding Source: A funding source is the specifically identified dollars allocated to meet budgeted requirements/expenses.

Fund Statement: Usually pertains to a detailed breakdown of revenue or expenditures such as grants, and other awards.

Generally Accepted Accounting Principles (GAAP): Uniform minimum standards of and guidelines to financial accounting and reporting.

Generally Accepted Government Auditing Standards (GAGAS): Also known as the Yellow Book issued by the U.S. Government Accountability Office (GAO), a framework for conducting high quality audits with competence, integrity, objectivity, and independence.

General and Administrative Cost: Cost associated with the administration of City services.

General Aviation Revenue Bonds (GARB): Debt service instrument utilized by Aviation for capital projects and funded by Aviation airline revenues.

General Fund: The largest fund within the City, the General Fund accounts for all financial resources of the government except for those required to be accounted for in another fund. General Fund revenues include property taxes, licenses and permits, local taxes, service charges, and other types of revenue. This fund includes the basic operating services such as fire and police protection, finance, code enforcement, parks and recreation, libraries, public works, and general administration.

General Government: Refers to a group of activities associated with the administrative function of the City such as: Legislative/Administrative, Finance, Budget, Planning, Information Technology Services, Legal, Personnel, and Purchasing.

General Ledger: A file that contains a listing of the various accounts necessary to reflect the financial position and results of operation of the government.

Government Finance Officers Association (GFOA): Organization that awards the Distinguished Budget Presentation Award.

Goal: A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless; that is, it is not concerned with a special achievement in a specific time period.

GoodSam App: Is a telemedicine application that allows eligible 911 callers the opportunity to engage with a clinical dispatcher who can assess their situation via a video link sent to any smart phone.

Government Funds: Includes General Fund, Special Revenue Funds (excluding HOME Program, Categorical Grant-In-Aid, HUD 108 Loan Program Community Development Program, American Recovery and Reinvestment Act, and most Community Service Funds), Debt Service Funds, Capital Projects Funds, and Permanent Funds.

Grant: A contribution by one government unit or funding source to another unit. The contribution is usually made to aid in a part of a specified function but is sometimes also for general purposes.

Grant Match: City cost of in-kind services required to match Federal or State grant and programs.

Gross Ending Balance: Represents the amount of funding remaining after total appropriations have been subtracted from the total available balance.

Hotel Occupancy Tax (HOT): Hotel Occupancy Tax is a tax levied on every hotel room night rented. Use of HOT Revenue is governed by State Law and is limited to those qualifying programs that promote the hotel, convention, and tourism industries. Within these programs, not more than 15% of HOT Revenues may be used for History and Preservation activities, and not more than 15% may be used to support Arts and Cultural Programming.

Indirect Cost: An indirect cost is an expense necessary for the functioning of the organization that cannot be directly assigned to one service.

Infrastructure Management Program: A five-year rolling program which focuses on the maintenance of San Antonio's infrastructure. Service needs are identified city wide and are scheduled for street maintenance, alley maintenance, drainage maintenance, sidewalks, traffic signals, pavement markings and Advanced Transportation District (ATD) related projects.

Interfund Transfers: Amounts transferred from one fund to another.

Internal Service Fund: A fund used to account for the financing of goods or services provided by one department to another department on a cost reimbursement basis; for example, the Information Technology Services, Purchasing, Temporary Services, Equipment Renewal and Replacement, Employee Benefits, and Insurance related funds, etc.

Inventory: A detailed listing of property currently held by the City showing quantities, descriptions, and values of the property, and units of measure and unit prices.

Investment: Securities and real estate purchased and held to produce revenues in the form of interest, dividends, rentals, or base payments.

Invoice: A bill requesting payment for goods or services by a vendor or other government unit.

Levy: To Inventory: A detailed listing of property currently held by the City showing quantities, descriptions and pose taxes, special assessments, or service charges for the support of City activities.

Liability: Debt or other legal obligations arising out of transactions in the past, which must be paid, renewed, or refunded at some future date. Note: The term does not include encumbrances.

Line-Item Budget: A budget that lists each expenditure category separately along with the dollar amount budgeted for each specified category.

Live Release: The number of impounded animals that exit the shelter through adoptions, returns to owners, or transfers to rescue agencies.

Local Business Enterprise: A corporation, partnership, sole proprietorship, or other legal entity for the purpose of making a profit, which is primarily located within Bexar County for at least one year. For a branch office of a non-local business to qualify as a Local Business Enterprise, the local branch office must be located in Bexar County for at least one year and must employ a minimum of 10 residents of Bexar County or employ Bexar County residents for at least 25 percent of the entire company workforce for use at the local branch office.

Long-term debt: Debt with a maturity of more than one year after the date of issuance.

Maintenance and Operation Rate: See Property Tax Rate.

Mandate: Is defined as changes to the current level of services, which will be required to comply with Federal, State, and Local laws/Ordinances; a contractual obligation, or the operation and maintenance requirement for a completed capital improvement.

Master Data: The core data that is essential to operations in a specific business or business unit.

Maturities: The dates on which the principal or stated values of investments or debt obligations mature and may be reclaimed.

Minority Business Enterprise (MBE): A sole proprietorship, partnership, or corporation owned, operated, and controlled by a minority group member(s) who have at least 51% ownership.

Minority Corporation: A legal entity where 51% of each class of the shares of stock or other equitable securities is owned by minority group member(s). The minority group member(s) must have operational and managerial control, interest in capital, and earnings commensurate with their percentage of ownership.

Minority Group Member(s): African Americans, Hispanic Americans, Asian Americans, American Indians, and Handicapped Individuals legally residing and are citizens of the United States or its territories.

Minority and Women Business Enterprise (M/WBE): A corporation, or partnership, owned, operated, and controlled by a minority person(s) and women who, when combined, have 51% ownership. The minority person(s) and women must have operational and managerial control, interest in capital, and earnings commensurate with the percentage of minority and women ownership. To qualify as a minority and women business enterprise, the enterprise shall be headquartered in Bexar County for any length of time or shall be doing business in a locality or localities from which the City regularly solicits, or receives bids on or proposals for, City contracts within the minority and women business enterprise's category of contracting for at least one year.

Modified Accrual Accounting: A basis of accounting in which revenues should be recognized in the accounting period in which they become available and measurable, and expenditures are recorded in the period that they are incurred. Since this type of accounting basis is a conservative financial approach, it is recommended as the standard for most governmental funds. The budget is prepared using the modified accrual basis of accounting except for the recognition of encumbrances within the expenditure appropriations.

Net Working Capital: Current Assets less Current Liabilities.

Non-Departmental: Refers to a group of activities, which are not associated with or can be allocated to any department. These activities include outside agency contributions; boards, committees, and commissions; intergovernmental contracts; general government contingency; and liability expenses.

Non-Recurring Revenue: Resources recognized by the City that are unique and occur only one time or without pattern.

Operating Budget: The portion of the budget that pertains to daily operations that provide basic services for the fiscal year. The operating budget contains appropriations for such expenditures as personnel, supplies, utilities, materials, travel, and fuel and the proposed means of financing them.

Operating Expense: Operating expenses are proprietary fund expenses that directly relate to the fund's primary service activities.

Operating Fund: Resources derived from recurring revenue sources used to finance the general fund, enterprise funds, and pay-as-you-go capital improvement projects.

Ordinance: An ordinance is a formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

Other Funds: Any non-General Funds, including Special Revenue Funds, Enterprise Funds, Internal Service Funds, Self Insurance Funds, Debt Service Funds, and Expendable Trust Funds.

Overhead: Overhead is the element of cost necessary in the production of an article or the performance of a service which are of such a nature that the amount applicable to the product or service cannot be determined readily. Usually overhead relates to those objects of expenditures that do not become integral part of the finished product or services such as rent, heat, light, supplies, management, supervision, etc.

Outside Agency (Delegate Agency): A governmental unit or other organization which requests funding from the City for a specified purpose. Examples include AVANCE, P16 Plus, Project QUEST, Inc., Ella Austin Community Center, YMCA/YWCA, and the Battered Women's and Children's Shelter.

Partnership: A legal entity where 51% of the assets and interest in the partnership is owned by one or more minority group members. For M/WBE purposes, minority group member or women partners must have a proportionate interest in the control, operation, and management of the partnership affairs.

Pavement Condition Index: A numerical index between 0 and 100 which is used to indicate the general condition of a pavement. It is widely used in transportation civil engineering. It is a statistical measure and requires manual survey of the pavement.

Pension: A form of deferred compensation offered to employees after retirement. The City offers separate pension plans for uniform and non-uniform employees.

Performance Budget: A budget that focuses upon activities rather than line items. Workload and unit cost data are collected to assess the efficiency of services. Typical data collected might include miles of street paved per year, cost of paved streets per mile, tons of garbage collected per man hour, or cost per man hour of garbage collection.

Performance Measures: Specific quantitative and qualitative measures of work performed as an objective of the department.

Personal Services: All cost related to compensating employees of the City including employee benefit costs such as City contributions for retirement, social security, and health and life insurance.

Policy Issues: Refers to the listing of Program Improvements, Mandates, and Reductions found in the budget document.

Positions Authorized: Full Time and Part Time positions budgeted in the personnel services category and included in the Departmental Position List.

Program: A program is a plan outlining funding for personnel and capital under which action may be taken toward specific goals and objectives.

Program Improvement: A program improvement is the addition of new equipment, personnel, or other expenditures aimed at improving the level of service or expanding services.

Program Budget: A budget that focuses upon the goals and objectives of an agency or jurisdiction rather than upon its organizational budget units or object classes or expenditures.

Property Tax (also known as Ad Valorem tax): Property taxes are levied on both real and personal property according to the property's value and the tax rate. Property values are established by the Bexar County Appraisal District.

Property Tax Rate: The property tax rate consists of two elements. The first is the maintenance and operation rate. Revenues received from this element are deposited in the General Fund and can be used for any public purpose. The maintenance and operation rate is subject to the provisions of state statute and an increase in the effective rate more than 8% is subject to a voter-initiated rollback election. The second element is the debt service rate. This rate is set based on the City's debt service requirements. Funds received from this rate are deposited in the Debt Service Fund and are used solely to pay the principal and interest on present and projected debt. These two elements added together yield a total property tax rate for the current fiscal year.

Proprietary Funds: A proprietary fund is an account that shows actual financial position and operations, such as actual assets, liabilities, reserves, fund balances, revenues, and expenditures, as distinguished from budgetary accounts.

Purchase Order System: A City's system of using documents authorizing the delivery of specified merchandise or services and making a charge for them.

Credit Rating: The creditworthiness of a City as evaluated by an independent agency such as Moody's, Standard and Poor's, or Fitch.

Re-appropriation: By City Council action, Operating Budget spending authorization lapses on September 30 of each fiscal year. Any authorization not expended or encumbered is no longer legally allowed to be expended, and the dollars associated with the authorization "fall" to the ending balance. Those items that are deemed important are brought to the City Council to be "re-appropriated" in the new fiscal year.

Reconciliation: A detail analysis of changes of revenue or expenditure balances within a fund.

Redirection: Transfer of dollars within a fund to utilize resources more effectively.

Reduction: To reduce line items due to budgetary constraints.

Refunding: Refunding is a procedure whereby an issuer refinances an outstanding bond issue by issuing new bonds. There are generally two major reasons for refunding: to reduce the issuer's interest cost or to remove a burdensome or restrictive covenant imposed by the terms of the bonds being refinanced. The proceeds of the new bonds are either deposited in escrow to pay the debt service on the outstanding obligations when due, or they are used to immediately retire the outstanding obligations. The new obligations are referred to as the "refunding bonds," and the outstanding obligations being refinanced are referred to as the "refunded bonds," or the "prior issue."

Replacement Cost: The cost of a property, as of a certain date, which can render similar service (but which need not be of the same structural form) as the property to be replaced.

Requisition: A written request from a department to the purchasing office for specified goods or services. This action precedes the authorization of a purchase order.

Reserve: 1) An account used to indicate that a portion of a fund's equity is legally restricted for a specific purpose and is therefore not available for general appropriations (designated). 2) An account used to indicate that a portion of a fund's equity is legally restricted but, not for a specific purpose (undesignated).

Resources: Total dollars available for appropriations including estimated revenues, fund transfers, and beginning fund balances.

Retained Earnings: The equity account reflecting the accumulated earnings of the enterprise funds.

Revenue: 1) Increases in the net current assets of a governmental fund type from other than expenditure refunds and residual equity transfers and increases in net total assets of a proprietary fund type from other than expense refunds, capital contributions and residual equity transfers. Included are such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income. 2) The term

designates an increase to a fund's assets which: does not increase a liability (e.g., proceeds from a loan); does not represent a repayment of an expenditure already made; does not represent a cancellation of certain liabilities; and does not represent an increase in contributed capital. 3) (Resources) An increase in assets due to the performance of a service of the sale of goods. Revenues are recognized when earned, measurable, and reasonably assured to be.

Revenue Bonds: When a government issues bonds, which do not pledge the full faith and credit of the jurisdiction, it issues limited liability revenue bonds. Typically, pledges are made to dedicate one specific revenue source to repay these bonds. In San Antonio, revenues are typically derived from rates charged for utilities, airport leases, and parking fees. Revenue bonds are not included in the 10% debt limit set by City Charter and under state law do not require voter approval.

Revenue Estimate: An estimate of how much revenue will be earned from a specific revenue source for some future period; typically, a future fiscal year.

Revenue - Intergovernmental: Revenue received from another government for a specified purpose. In San Antonio these are funds from Bexar County, the State of Texas, and from special districts.

Revenues - Special: Specific revenues that are legally restricted to expenditures for specific purposes.

Risk Management: 1) An organized attempt to protect a governmental entity against accidental loss in the most economical method. 2) The liability, either realized or potential, related to the City's daily operations.

San Antonio Water System (SAWS): In May 1992, the City's Wastewater Management Department, the Alamo Water Reuse and Conservation District and the City Water Board merged to become the new San Antonio Water System (SAWS), a quasi-governmental entity. The bond indenture adopted by the City Council at the time SAWS was created endeavored to establish a business-like relationship between the City and SAWS. Specifically, it provided that SAWS would make a payment to the City not to exceed 5% of gross revenues and that the City would pay water and wastewater charges to SAWS. At the time of the consolidation, it was agreed that the fee to the City would be set initially at a rate, which would be "revenue neutral" to the City. That is, SAWS would remit to the City a payment calculated as a percentage of gross SAWS revenues in an amount, which would cover the sewer and water charges the City would pay as well as to reimburse the City for the financial payments previously received from both the City Water Board and the Wastewater Department.

Scheduled Preventive Building Maintenance: Planned maintenance done on facility systems such as HVAC to ensure efficient and reliable operation of said systems.

Self Insured: Risk management method utilized by the City in which an amount of money is set aside to compensate for the potential future loss.

Services -- Current Budget Level: Represents the cost of providing service at the present level before mandates, reductions or improvements are considered and without considering increases in population of service demand.

Shelter Intake: The number of animals impounded through field pickup, strays delivered to the shelter, animals surrendered by their owner, or confiscated due to a bite or cruelty investigation.

Sinking Fund: A sinking fund is an account into which a debt issuer makes periodic deposits to ensure the timely availability of sufficient monies for the payment of debt service requirements. The revenues to be deposited into the sinking fund and payments therefore are determined by the terms of the bond contract.

Small Business Enterprise (SBE): A corporation, partnership, sole proprietorship, or other legal entity for the purpose of making a profit which is independently owned and operated, and which is less than 20 percent of the U.S. Small Business Administration (SBA) size standard for a small business, except in cases where the reduced definition drops below $1 million average gross receipts (as based on three years of sales) or less than 100 employees. All firms meeting these thresholds will be considered an SBE.

Sole Proprietorship: A legal entity that is 100 percent owned, operated, and controlled by one or more minority group members. For MBE purposes, minority group member partners must have a proportionate interest in the control, operation, and management of the partnership affairs.

Solid Waste Fund: An Enterprise Fund created to better account for the recording of all revenues and expenditures associated with the operation and maintenance of the Solid Waste and Environmental Management programs.

Source of Revenue: Revenues are classified according to their source or point of origin.

Spay/Neuter Surgeries: Number of animals that receive spay/neuter surgeries funded by the City performed at the Animal Care Services Shelter or are subsidized at community partner clinics.

Special Revenue Fund: A fund used to account for revenues and expenditures that have been earmarked for specific activities. Examples include the Hotel Occupancy Tax Fund, the Economic Development Incentive Fund, and the Development Services Fund.

Storm Water Utility Fee: A user fee that is charged to residents on their monthly utility bill from SAWS. Revenue from this fee funds several City activities that are responsible for the City's infrastructure system of lakes, streams, basins, dams, and other storm water systems.

Surplus: A surplus is the amount by which revenues exceed outlays.

Taxes: Taxes are compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against persons or property for current or permanent benefits such as special assessments. The term also does not include charges for services rendered only to those paying such charges as sewer service.

Tax Levy: The total amount of funds to be raised by general property taxes for operating and debt service purposes specified in the Annual Tax Ordinance as determined by the Bexar County Appraisal District.

Tax Rate: The amount of tax levied for each $100 of assessed valuation.

Tax Rate Limit: The maximum legal property tax rate at which a municipality may levy a tax. The limit may apply to taxes raised for a particular purpose or for general purpose.

Transfers: Transfers are the authorized exchanges of cash or other resources between funds. The General Funds supports central services for other funds or departments, the reimbursement of these services to the General Fund is an Administrative Transfer.

Trust Funds: Accounting entities used to account for monies held by the City in a trustee capacity for organization, programs, or other funds.

Unencumbered Balance: The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purchases.

Unified Development Code: A document that consolidates all development-related regulations including zoning requirements, subdivision regulations, design and development standards, and review procedures. The City of San Antonio's UDC is outlined in Chapter 35 of the City Code.

Unit Cost: The cost required to produce a specific product or unit of service (i.e., the cost to purify one thousand gallons of water).

User Charges (also known as User Fees or User Based Fees): The payment of a fee for direct receipt of a public service by the party benefiting from the service.

Undesignated Fund Balance: That portion of fund balance that is unencumbered from any obligation of the City.

Variable Rate Pricing: A Solid Waste program where customers choose between different sizes of garbage carts. The larger the garbage cart selected, the larger the monthly fee will be. The program is designed to incentivize customers to recycle more of their waste.

Voucher: A document indicating that a transaction has occurred. It usually contains the accounts related to the transaction.

Women Business Enterprise (WBE): A sole proprietorship, partnership, or corporation, owned, operated, and controlled by women who have 51% ownership. The women must have operational and managerial control, interest in capital, and earnings commensurate with the percentage of women ownership. To qualify as a women business enterprise, the enterprise shall be headquartered in Bexar County for any length of time or shall be doing business in a locality or localities from which the City regularly solicits, or receives bids on or proposals for, City contracts within the women business enterprise's category of contracting for at least one year.

Work Breakdown Structure (WBS): Financial component of a fund used for managing capital projects.

Yield: The rate earned on a monetary investment.

Acronym Glossary

The FY 2022 Adopted Budget contains references to numerous acronyms. Many of these are related to public sector finance and budgeting, while others are unique to the City of San Antonio budget process. While every attempt is made to define each acronym upon its first use, this glossary provides the reader with a quick reference guide.

A

AACN – Alamo Area Community Network

AACOG – Alamo Area Council of Governments

AAMPO – Alamo Area Metropolitan Planning Organization

ACH – Automated Clearing House

ACCD – Alamo Community College District

ACI – Airports Council International

ACIP – National Advisory Committee on Immunization Practices

ACN – Autism Community Network

ACS – Animal Care Services Department

ADA – Americans with Disabilities Act

AF – Artist Foundation

AGA – Avenida Guadalupe Association

AGI – Adjusted Gross Income

AIT – American Indians in Texas

ALS – Advance Life Support

ASC – After School Challenge

ASL – Automated Side Load

ASQ – Air Service Quality

ATD – Advanced Transportation District

AVL – Automatic Vehicle Locator

B

BAD – Bexar Appraisal District

BESD – Building and Equipment Services Department

BHS – Bihl Haus Arts

BRE – Business Retention and Expansion

BRWM – Bexar Regional Watershed Management

BWCS – Battered Women and Children's Shelter

C

CAD – Computer Aided Dispatch

CAFR – Comprehensive Annual Financial Report

CCDO – Center City Development and Operations Department

CCHIP – Center City Housing Incentive Policy

CDBG – Community Development Block Grant

CDC – Centers for Disease Control and Prevention

CCSA – Children's Chorus of San Antonio

CCTV – Closed Circuit Television

CDHP – Consumer Directed Health Plan

CFC – Customer Facility Charge

CHP – Community Health Projects

CHW – Community Health Worker

CIED – Community Infrastructure and Economic Development

CIP – Capital Improvement Program

CLIA – Clinical Laboratory Improvement Act

CMP – Corrugated Metal Pipe

CMS – Capital Management Services

CNI – Choice Neighborhood Initiative

COLA – Cost of Living Adjustment

CONRAC – Consolidated Rental Car Facility

COSA – City of San Antonio

COPS – Community Oriented Policing Services

CPE – Cost per Enplanement

CPI – Consumer Price Index

CPMF – Cactus Pear Music Festival

CPS – Child Protective Services

CPS (Energy) – City Public Service Energy

CRAG – Community Revitalization Action Group

CS – Congenital Syphilis
CSBG – Community Service Block Grant
CSF – Convention and Sports Facilities
CTPs – Certified Telecommunications Providers
CVB – Convention and Visitors Bureau
CVF – Community and Visitor Facilities
CW – Citywide
CWC – Community Writing Classes

D

DAC – Department of Arts and Culture
DEI – Diversity, Inclusion, and Equity Department
DFA – Department Fiscal Administrator
DFPS – Department of Family Protective Services
DHMO – Dental Health Maintenance Organization
DHS – Department of Human Services
DOJ – Department of Justice
DRH – Davidson Respite House
DSD – Development Services Department
DSHS – Department of State Health Services
DSRIP – Delivery System Reform Incentive Payment
DWI – Driving While Intoxicated

E

EAID – Emerging and Acute Infectious Disease
EAP – Employee Assistance Program
EDF – Economic Development Foundation
EDIF – Economic Development Incentive Fund
EEO – Equal Employment Opportunity
EFA – Emergency Financial Assistance
EMC – Employee Management Committee
EMD – Environmental Management Division
EMPG – Emergency Management Preparedness Grant
EMS – Emergency Medical Services
EPA – Environmental Protection Agency
EPN – Eastside Promise Neighborhood
EPZ – Eastside Promise Zone
ESG – Emergency Solutions Grant
ETJMPA – Extraterritorial Jurisdiction Military Protection Area
ETJ – Extraterritorial Jurisdiction

F

FAA – Federal Aviation Administration
FAFSA – Free Application for Federal Student Aid
FBI – Federal Bureau of Investigation
FEMA – Federal Emergency Management Agency
FILO – Fee In-Lieu Of
FIS – Federal Inspection Services
FMLA – Family Medical Leave Act
FSA – Family Service Association
FTE – Full-time Equivalent
FY – Fiscal Year

G

GAAP – Generally Accepted Accounting Principles
GAGAS – Generally Accepted Government Auditing Standards
GAO – Government Accountability Office
GASB – Governmental Accounting Standards Board
GCAC – Guadalupe Cultural Arts Center
GED – General Education Development
GFOA – Government Finance Officers Association
GIS – Geographic Information Systems
GO – General Obligations
GSLE – Girl Scout Leadership Experience

H

HBGCCE – Henry B. Gonzalez Convention Center Expansion
HDRC – Historic and Design Review Commission
HHW – Household Hazardous Waste
HIDTA – High Intensity Drug Trafficking Area

HIP – Homeownership Incentive Program
HIV – Human Immunodeficiency Virus
HMO – Health Maintenance Organization
HOME – Home Investment Partnership Grant
HOPE – Healthy Options Program for the Elderly
HOPE – Homeownership Program for Employees
HOPWA – Housing Opportunities for Persons with AIDS
HOT – Hotel Occupancy Tax
HPARC – HemisFair Park Area Redevelopment Corporation
HPP – Hospital Preparedness Program
HPTV – Historic Preservation Television
HQ – Headquarters
HR – Human Resources Department
HRIS – Human Resources Information System
HSA – Health Savings Account
HUD – Housing and Urban Development
HVAC – Heating, Ventilation, and Air-Conditioning

I

ICC – Integrated Control Center
ICIF – Inner City Incentive Fund
ICMA – International City/County Management Association
ICRIP – Inner City Reinvestment/Infill Policy
IDC – Infectious Disease Control
IGRA – Interferon Gamma Release Assays
IMP – Infrastructure Management Program
IRS – Internal Revenue Service
ISD – Independent School District
IT – Information Technology
ITS – Intelligent Transportation System
ITSD – Information Technology Services Department

J

JAG – Justice Assistance Grant
JISD – Judson Independent School District
JOC – Job-Order Contracting

L

LED - Light-Emitting Diode
LEED – Leadership in Energy and Environmental Design
LETPP – Law Enforcement Terrorism Protection Program
LISC – Local Initiative Support Corporation
LYMY – Learning That Moves You

M

MAPP – Mobilizing for Action through Planning and Partnership
MBAW – Musical Bridges Around the World
MCF – Thousand Cubic Feet
M & O – Maintenance and Operations
MLK – Martin Luther King Jr.
MS4 – Municipal Separate Storm Sewer System
MOU – Memorandum of Understanding
MPA – Military Protection Area
MPO – Metropolitan Planning Organization

N

NAFTA – North American Free Trade Agreement
NALAC – National Association of Latino Arts and Cultures
NAMP – Neighborhood Accessibility and Mobility Program
NAPE – National Association of Public Employees

N

NASA – National Aeronautics and Space Agency
NFIP – National Flood Insurance Program
NHSD – Neighborhood and Housing Services Department
NIP – National Immunization Program
NPDES – National Pollutant Discharge Elimination Systems
NYA – Network for Young Artists

O

O & M – Operations and Maintenance
OASIS – Older Adult Services and Information System
OCR – Optical Character Recognition
OEP – Office of Environmental Policy
OHP – Office of Historical Preservation
OMA – Office of Military Affairs
OMB – Office of Management and Budget
OUR SA – Office of Urban Revitalization San Antonio

P

PACT – Parents and Children Together
PASA – Public Art San Antonio
PCEH – Public Center for Environmental Health
PCI – Pavement Condition Index
PCR – Public Center for Environmental Health
PDRA – Paseo del Rio Association
PEG – Public Education and Government
PFC – Passenger Facility Charges
PHEP – Public Health Emergency Preparedness
PICC – Program for Intensive Care Coordination
POP – Problem-Oriented Policing
PPO – Preferred Provider Organization
Pre-K 4 SA – Prekindergarten for San Antonio
PREP – Pre-Freshman Engineering Program

R

RDA – Regional Dance America
ReACT – Regional Auto Crimes Taskforce
RFI – Request for Information
RT – Real Time
RMS – Records Management System
RON – Return Over Night
RPR – Rapid Plasma Reagents
RSWF – Regional Storm Water Facilities Fund; see also SWRF
RSWMP – Regional Storm Water Management Program
ROW – Right of Way or the Right of Way Management Fund

S

SA OHP – San Antonio Head Start Oral Health Program
SAAS – San Antonio Airport System
SABCA – San Antonio Building Codes Academy
SABF – San Antonio Book Festival
SACA – San Antonio Cultural Arts
SACM – San Antonio's Children's Museum
SAEDC – San Antonio Economic Development Corporation
SAEDF – San Antonio Economic Development Foundation
SAePS – San Antonio eProcurement System
SAFE – San Antonio Flood Emergency Program
SAGE – San Antonio Growth on the East Side
SAHA – San Antonio Housing Authority
SAILS – San Antonio Independent Living Services
SAISD – San Antonio Independent School District
SALDC – San Antonio Latin Dance Celebration
SAMA – San Antonio Museum of Art
SAMB – San Antonio Metropolitan Ballet
SAMCo – San Antonio Mobility Coalition
SAMHD – San Antonio Metropolitan Health District
SAMM – San Antonio Metropolitan Ministries
SAOEM – San Antonio Office of Emergency Management
SAPD – San Antonio Police Department
SAPL – San Antonio Public Library
SARIC – San Antonio Regional Intelligence Center
SAWS – San Antonio Water System
SAYL – San Antonio Youth Literacy
SBEDA – Small Business Economic Development Advocacy
SCM – Spanish Colonial Missions

SCTRCA – South Central Texas Regional Certification Agency

SEAT – San Antonio Export Assistance Team

SEED – Self Employment for Economic Development

SEIU – Service Employees International Union

SHSP – State Homeland Security Program

SKILLS – Southside Kids Involved in Learning Leadership Skills

SMART – Strategic Management for Accelerated Response Time

SMP – Street Maintenance Program

SMS – Airport's Safety Management System

SNP – Senior Nutrition Program

STRAC – Southwest Texas Regional Advisory Council

SSPM – Senior Special Projects Manager

STAAR – State of Texas Assessments of Academic Readiness

STAR – Students Together Achieving Revitalization

STD – Sexually Transmitted Disease

STEM – Science, Technology, Engineering, and Mathematics

STEP – Selective Traffic Enforcement Program

STR – Short-Term Rental

SWMD – Solid Waste Management Department

SWO – Storm Water Operating/Operations Fund

SWRF – Storm Water Regional Facilities Fund; see also RSWF

T

Tac-Ops – Tactical Operations

TACT – Ticketing Aggressive Cars and Trucks

TAG – Texas Anti-Gang

TB – Tuberculosis

TBRA – Tenant Based Rental Assistance

TCEQ – Texas Commission on Environmental Quality

TCI – Transportation and Capital Improvements Department

TDM – Transportation Demand Management

TDSHS – Texas Department of State Health Services

TIF – Tax Increment Financing

TIRZ – Tax Increment Reinvestment Zone

TML – Texas Municipal League

TTOR – Texas Targeted Opioid Response

TNR – Trap Neuter Release

TMC – Traffic Management Center

TMRS – Texas Municipal Retirement System

TSA – Transportation Security Administration

TSSM – Traffic Signal Synchronization/ Modernization

TWC – Texas Workforce Commission

TxDOT – Texas Department of Transportation

U

UASI – Urban Area Security Initiative

UCR – Uniform Crime Reporting

UDC – Unified Development Cod

UHS – University Health System

UNESCO – United Nations Educational, Scientific, and Cultural Organization

U

USDA – United Stated Department of Agriculture

USDN – Urban Sustainability Directors Network

USGBC – United States Green Building Council

UTSA – University of Texas at San Antonio

UV – Ultraviolet

V

VFC – Vaccines for Children

VITA – Volunteer Income Tax Assistance

VRP – Variable Rate Pricing

W

WDC – Westside Development Corporation

WIC – Writers in Communities

WIC – Women, Infants, and Children

WSA – Workforce Solutions Alamo

Y

YAGA – Youth Against Gang Activity
YMCA – Young Men's Christian Association
YOSA – Youth Orchestras of San Antonio
YTP – Youth Training Project
YWCA – Young Women's Christian Association

Performance Measure Definitions

Departmental Performance Measure Definitions

This list of definitions reflects key performance measures for the City of San Antonio's departments. It is not a complete list of all measures covered in the City Service Plans Section of this document.

311 Customer Service	
Service Level (Percentage of calls answered within 45 seconds):	This measure tracks the percentage of calls answered within 45 seconds or less.
Answer Rate (Percentage of call answered)	This measure tracks the percentage of calls answered.
Airport	
Airport overall customer satisfaction:	SAT collaborates with Airport Council International a leading international aviation association to conduct quarterly satisfaction surveys to determine satisfaction levels of our passengers and guests. The voice of the customer is extremely important to us. Therefore, it is important to have a measurable tool to identify trends and potential service gaps for improvement. The overall satisfaction score is based on a specific question. The scores are based on a five-point scale.
Debt service coverage:	This measure represents the ratio of net revenues to debt service requirements.
Airport operating cost per enplaned passenger:	This measure represents the Airport's operating cost on a per passenger basis by dividing the total operating expenditure budget for the San Antonio International Airport by the total annual number of enplaned passengers (passengers departing San Antonio).
Percentage of non-airline revenues:	This measures the percent of total revenues from parking, concessions, property leases and other sources not paid by the airlines.
Parking and concession revenue per enplaned passenger:	This measure represents the amount of revenue earned by the San Antonio International Airport from Parking Fees and Concession Revenues on a per passenger basis. This is calculated by totaling the revenues earned from parking fees and concession operations and dividing by the total annual number of enplaned passengers.
Passenger airline cost per enplaned passenger:	This measure represents the cost for the Airlines to operate at San Antonio International Airport on a per passenger basis. This measure is calculated by dividing the total amount of fees and charges paid by the airlines by the total annual number of enplaned passengers.

Animal Care Services	
Live release rate:	This measure represents the percentage of pets with positive placement including returned to owner, adoption, transfer to rescue, and trap-neuter-return to total number of pet outcomes at ACS.
Pets returned to owners:	The number of dogs and cats that are reunited with their owners after ACS has taken possession of the animal.
Microchips:	This measure represents the number of microchips issued and registered by ACS and free/low-cost microchipping programs provided by ACS.
Spay/neuter surgeries performed:	This measure represents the number of spay/neuter surgeries that are performed at ACS or through city-funded community partnerships.

Arts and Culture	
Attendance at cultural events promoted by the Department of Arts and Culture:	This measure represents the number of individuals in attendance at cultural events within the San Antonio community that are promoted by Arts and Culture.
Amount of non-City dollars leveraged for arts:	This measure represents the amount of non-City dollars leveraged for arts programming using City funds.

Building and Equipment Services	
Percentage of schedule preventative building maintenance completed on time:	This measure represents the rate of completion for facility preventative maintenance that had been scheduled.
Maintain building cleanliness in accordance with established custodial quality control program:	This measure represents the level of building cleanliness attained at each City facility serviced by Building and Equipment Services Department.
Schedule preventative maintenance completed within 30 minutes for police cruisers:	This performance measures provides the percentage of Preventive Maintenance (PMA) completed within 30 minutes for Police Cruisers. A PMA includes oil change, fluid level check, and tire and safety visual inspections.
Percentage of Police and light duty fleet available to users:	This performance measure represents the percentage of time Police and light duty vehicles are available for use.
Convert 20% of the City's hybrid administrative sedan fleet to all electric vehicles by 2025	This measure provides information as to how much of the city's hybrid administrative sedan fleet is categorized as battery electric vehicles.

Center City Development and Operations	
Revenue per parking space:	This measure represents the total revenue from a single parking space to include factors of parking rates, average turnover per space and average operating expenses.
Plants planted on the river annually:	This measure tracks and records the number of annual / perennial plantings along the Riverwalk.

City Attorney	
Client satisfaction percentage regarding overall services:	This measure represents the average cumulative response from client departments to a CAO survey question requesting a rating of overall CAO services and other specific matters.
Client satisfaction rating for training City staff:	This measures the relevance and effectiveness of trainings provided to City staff, boards, committees, and organizations by gathering feedback from attendees.
City Auditor	
Audit Reports Issued: Percentage of Auditor Direct to Available Time:	This measure represents the number of Audit reports issued. Direct time + indirect time = available time; Direct time includes time spent on audits, follow-up audits, and other engagement(s). Indirect time includes time used for general management, unassigned time, training, and other non-audit activities. Benefit time is a component of indirect time and includes vacation, holiday and sick leave, and other paid leave. The percentage calculation is total staff direct time over total staff direct and indirect time.
Percentage of Staff with Professional Certification:	This measure represents the percent of staff with professional certifications such as Certified Public Accountant, Certified Internal Auditor, Certified Information Systems Auditor and Certified Fraud Examiner.
Percentage of Audit Recommendations Accepted:	Audit recommendations have to be practical and relevant to help City management find solutions to observations disclosed in internal audit reports. This measure calculates the percentage of recommendations management has accepted and has developed corrective action plans to address the recommendations compared to the total number of recommendations made.
City Clerk	
Customer service satisfaction (Council Support, Passport Service, Accessibility of Digital Data):	This measure represents customer satisfaction with the following: support provided to the City Council with Honorariums, Ceremonials, City Council Committees, Board and Commission Appointments, Elections, Archives, and Legislative Actions; Records Management and Archives Training, Municipal Leadership Institute, Campaign Finance, Facility Tours, and Board presentations to various organizations; and accessibility of the Digital Collections, Historical Archived and Vital Records available through the Office of the City Clerk website, Accessibility to the Citizen Registration, Written Testimony and Election Information.
Support provided for legislative meetings (Council Meetings, Council Committees, and Ad Hoc Meetings):	This measure represents the number of meetings attended by Office of the City Clerk Staff to provide support to the City Council. The meetings include City Council Meetings, Council Committee Meetings, and Ethics Review Board Meetings.
Revenue generated from Passport Acceptance Facility:	This measure represents the revenue collected from passport applications and photos processed and mailed.
Revenue generated from birth certificate sales:	This measure represents the revenue collected from birth certificate applications processed and issued; and immunization records requested.

City Clerk (Continued)	
Death Certificate sales (number of records):	This measure represents the number of death certificates processed and issued.
COSA records registration for each birth record:	This measure represents the births registered with the Office of the City Clerk. A birth record is not official until the birth is registered with the Local Registrar and a local file number assigned and transmitted to the Texas Department of State Health Services.
COSA records registration for each death record:	This measure represents the deaths registered with the Office of the City Clerk. A death record is not official until the death is registered with the Local Registrar and a local file number assigned and transmitted to the Texas Department of State Health Services.
Convention and Sports Facilities	
Net revenue per attendee at the Alamodome:	This measure represents the amount of revenue earned by the Alamodome on a per attendee basis. This is calculated by dividing the total facility revenues by the number of people attending events held at the Alamodome.
Convention Center exhibit hall occupancy level:	This represents the percentage of available days occupied at the four exhibit halls of the Henry B. Gonzalez Convention Center.
Achieve a good or excellent rating on customer survey at the Convention Center:	This represents the percent of responses rated good and excellent on the Convention Center portion of the City-wide Survey administered by Visit San Antonio.
Convention Center in the year for the year booking rental:	This represents the rental revenue earned from events that are booked in the same year they occur and includes events not contracted at the time of budget development.
Alamodome Event Days:	This measure represents the total number of days per year when an event is taking place at the Alamodome (excluding days used for set-up and tear-down).
Alamodome occupancy level:	This measure is the percentage of available days occupied at the Alamodome.
Number of events at the Convention Center:	This measure tracks the number of individual events that take place at the Convention Center.
Number of attendees at Alamodome events:	This measure tracks the number of patrons that attend events at the Alamodome.
Development Services	
Percentage of Building inspections performed as scheduled:	This measure represents the percentage of building and trade inspections performed as scheduled.
Calendar days to provide complex commercial plan review:	This measures the average number of days it takes for a new commercial plan to complete initial review by Development Services.
Business days to provide initial residential plan review:	This measures the average number of days it takes for a new residential plan to complete initial review by Development Services.
Calendar days to provide major plats technical review:	This measures the average number of days it takes for technical review of Major Plats by Development Services.

Development Services (Continued)	
Number of Graffiti sites abated:	This measure represents the number of locations where graffiti is abated throughout the City.
Turnaround time from initial call to clean up of all graffiti on the public right-of-way:	This measure represents the average number of days to abate graffiti on the public right-of-way from the day of the initial call requesting service.
Percentage of Tier 1 and Tier 2 cases proactively identified:	This measure represents the portion of Tier 1 and Tier 2 cases which the Department has identified out of the total number of cases it addresses. The total number consists of (a) cases identified by the Department and (b) cases reported as requests for service through 311, a Council Office, or other means.
Business days to respond to Tier 1 code complaint:	This measure represents the average number of business days to respond to Tier 1 code complaints. Tier 1 calls for service include key health and safety issues including emergency demolitions, visual obstructions, unsecure vacant structures, overgrown lots, and illegal dumping.
Business days to respond to Tier 2 code complaint:	This measure represents the average number of business days to respond to Tier 2 code complaints. Tier 2 calls for service include property uses and building maintenance issues, certificate of occupancy, work without permit, front yard parking, garage sale permits, and oversized vehicles.
Percentage of Tier 1 and Tier 2 cases that comply within 45 days of initial investigation of code violation:	This measure tracks the percent of Tier 1 and Tier 2 violations in compliance within 45 days. Compliance is achieved when the violation has been resolved by the owner or the City has abated the nuisance. This does not include zoning or substandard structure violations, which are more complex and take longer to resolve.
Economic Development	
Jobs created and retained by economic development efforts by the City and its partners:	This measure mirrors the job creation measurement required of the Economic Development Foundation service contract with COSA. It ensures that San Antonio is aggressive enough to secure job creation projects annually and is working with partners to effectively promote San Antonio.
Total corporate investment:	This measurement ensures that COSA exercises a prudent incentive policy that maximally leverages private investment.
Number of Sister City-related activities involving hosting or travel benefiting San Antonio Sister Cities Program:	This measure calculates the number of projects involving visitation from sister and friendship cities as well as official and non-official travel from San Antonio to its sister and friendship cities in support of continued citizen diplomacy initiatives. It also includes sister city-related community outreach and cultural engagement.
Percentage of contract dollars paid to Small Minority/Women Owned Businesses through the SBEDA:	This measure calculates payments made to Minority/Women Owned Business Enterprises against the availability of such Enterprise.

Finance	
Achieve Payment to Vendor Within Terms:	This measures the percentage of payments to vendors within City payment terms. The percentage should increase as we improve our payment processes; industry standard is 82%.
Number of ACH Payments vs. Paper Checks:	This measure tracks the number of payments made by accounts payable in the form of ACH payments compared with those made via paper checks.
Fire	
Structure fires per 1,000 residents:	This measure indicates the number of actual structural fires that were responded to by the Fire Department per 1,000 residents.
Total patients served via the Good Sam App	This measure indicates the number of 911 medical calls screened and treated by a clinical dispatcher via the GoodSam app.
Total unit response (Fire and EMS Combined):	This measures total number of emergency units dispatched to all calls for service.
Total Fire Department incidents:	This measures the total number of unique incidents responded to by department personnel.
Medical incidents per 1,000 residents:	This measure indicates the number of medical incidents that were responded to by the Fire Department per 1,000 residents.
Fire response time (Medical and Non-Medical):	This measures the time elapsed from when a call to 9-1-1 for medical, fire, or other assistance is received by the Fire Department dispatch center to when the first emergency unit arrives on scene to initiate action to control the incident.
Government and Public Affairs	
Average monthly social media reach across all GPA Social Media Channels:	This measure indicates the monthly average number of unique users who view the City's social media content across all GPA social media channels.
Achieve an overall 90% satisfaction rate on survey of Government and Public Affairs clients and stakeholders:	This measures the percentage of survey responses from Government and Public Affairs Department stakeholders – state and federal elected officials and staff, members of the media, and military and veterans representatives – that indicate they are very satisfied or satisfied the department's customer service and performance.
Percentage of City-wide news releases and press conferences that result in earned media coverage:	This quantifies the effectiveness of media relations strategy by measuring the percentage of City news releases and press conference that result in TV, radio, print or online media coverage.
Success rate of City priorities and initiatives during the Texas State Legislative Session:	This measures the outcome of all bills for which the City of San Antonio and its consultant team took an active role in influencing their passage, defeat or amendment, consistent with the priorities and initiatives included in the City Council-approved City of San Antonio State Legislative Program.

Health	
Percent of gun violence incidents intervened by the Stand Up program in target areas:	This measures the number of gun violence incidents that the Stand Up program intervenes in.
Percent of WIC participants who have breastfed:	This measures the percentage of Women, Infants, and Children (WIC) participants who have breastfed.
Number of COVID vaccines administered by Metro Health and the San Antonio Fire Department:	This measures the number of eligible individuals who receive COVID-19 vaccines from Metro Health and the San Antonio Fire Department.
Number of vaccines administered to pediatric patients (<18 years) by Metro Health's Immunization Program:	This measures the number of pediatric patients who received vaccines from the Metro Health Immunization Program.
Number of adults completing a diabetes prevention workshop:	This measures the number of adults participating in at least four sessions of the six-week diabetes prevention workshop or nine sessions of the 16-week workshop.
Percentage of routine food establishment inspections completed:	This measures the effectiveness of the Food and Environmental Health Program by showing the rate at which inspections are being conducted at medium and high-risk food serving establishments.
Historic Preservation	
Number of participants in outreach programs:	This is a measure of the total number of participants in preservation outreach programs conducted by the Office of Historic Preservation (OHP) throughout the year.

Human Resources	
Time to hire traditional recruitments	This measures the average business days calculated from the submission of requisition to start date for standard recruitments (14-day postings). This calculation excludes extended and continuous postings.
Percentage of workforce diversity goals achieved:	The City's Workforce Diversity Plan creates a goal for the number of females and minorities that the City should employ in each job group based on their availability in the established recruitment area. This measures what percent of our hiring goals have been met.
Number of training hours provided:	Number of civilian employee training hours provided by internal City resources and in partnership with the Alamo Colleges.
Percentage of eligible employees that appeal disciplinary action to the Municipal Service Commission:	This measures the percentage of classified employees receiving a disciplinary demotion, suspension or termination that elect to appeal their discipline to the Commission.
Social Media Connections:	Number of digital connections with the public on City Human Resources pages and on various social media platforms including Twitter, Facebook, LinkedIn, and Instagram.

Human Resources (Continued)	
Percentage of existing files digitized	Total number of paper-based personnel files scanned and uploaded into the digital personnel file system as a percentage of total paper-based personnel files.
Voluntary turnover rate:	This measures voluntary turnover rate measures the percentage of Civilian fulltime employees that voluntarily leave the City.
City Manager 5k Run participants:	This measures the number of participants in the annual City Manager 5K Run.
Number of employees interacting with onsite health coaches:	Total number of employee interactions with an onsite health coach (includes individual and group interactions).
Percentage of Benefits Education Session participants who acquired new knowledge during session:	This measure compares the number of participants who answered "yes" to the survey compared to the total number of participants.
Percentage of newly hired employees who made an election for insurance coverage within 31 days:	This measure compares the number of newly hired employees who made a medical insurance coverage election within 31 days compared to the total of newly hired employees.
Human Services	
Number of clients receiving utility assistance (CPS Energy):	This measure represents the number of San Antonio residents who received emergency utility bill assistance for their CPS Energy bill, utilizing funds from CPS REAP, Federal grants, and City general funds.
Percentage of Haven for Hope clients maintaining permanent housing after 12 months:	This measure reflects the number of Haven for Hope Clients who exited to a permanent housing destination (as per HUD's Definition) and did not return to homelessness within 12 months of the client's exit date.
Number of senior center participants:	This measure represents the number of seniors, ages 60 and older, who actively participate at City operated and managed senior centers and vendor/volunteer sites. Through their participation at the center, seniors have access to a mid-day meal, exercise activities, dance, and arts and craft classes.
Percent of seniors satisfied with services:	This measure represents the percent of senior center participants who have indicated they are satisfied or very satisfied with services provided at the centers, including available services (nutrition program, exercises, arts and crafts, and computer classes), facility cleanliness, transportation vehicles and service, and professionalism of staff. Surveys are administered and collected on-site at all venues, volunteer, and city managed sites, on a quarterly basis. Results are analyzed as surveys are received with results reported quarterly.

Human Services (Continued)	
Percentage of Senior Center Activity participants reporting increasing social, emotional, and/or physical health:	This measure represents the number of senior survey respondents that indicate "Strongly Agree" or "Agree" responses to questions related to center services positively imp acting physical and mental activity; strength and flexibility; and social well-being and disconnectedness.
Number of children enrolled in Early Childhood Care and Education (Head Start and Child Care Services):	The cumulative number of children, age 6 weeks through 13 years, that have been accepted and attended at least one day of EHS-CCP/Head Start classroom services or at a Child Care Services childcare provider.
Innovation	
Number of process improvement projects:	This measure is used to report how many Office of Innovation projects are focused on process improvement of City operations.
Library	
Annual Library circulation:	This measures the count of the use of a library item(s), such as but not limited to a book, device, or e-book, that is recorded as a transaction through the library's Integrated Library System (ILS) or through one of the library's digital providers and accessed with a valid library card issued by the San Antonio Public Library.
Annual visits to the Library:	This measures the physical count of the number of visits to a San Antonio Public Library location.
Customer Satisfaction with Public Library Services:	This measures customer satisfaction based on the City of San Antonio Biennial Community Survey and based on respondents answer to the question of satisfaction with library services and librarians in their neighborhood.
Hours of Computer and Wi-Fi Use:	This measures the number of hours of use by Library patrons on a computer with internet access that is available to the public or on a personal device accessing the wireless internet connection offered at Library facilities.
Management and Budget	
General Fund expenditure variance as percentage of estimate:	This measure calculates how close City expenditures are to the adopted budget. The Budget Office and the Finance Department monitor expenditures on a monthly basis to ensure revenues are on track with the estimate for that month.
General Fund revenue variance as percentage of estimate:	This measure calculates how close City revenues are to the adopted budget. The Budget Office and the Finance Department monitor revenues on a monthly basis to ensure revenues are on track within the estimate for that month.

Neighborhood and Housing Services	
Number of homeowners assisted through owner occupied rehabilitation/ reconstruction programs:	This measures the units completed thru the program which assists low-to moderate income homeowners with rehabilitation of substandard homes. Program works to reduce monthly energy bills, provide greater accessibility, improve safety and decency, and bring homes up to housing codes. If rehabilitation isn't feasible, the home may be reconstructed. Up to $100,000 can be provided for rehabilitation and $130,000 for reconstruction. Funds are secured and are a deferred, forgivable loan with terms from 10 to 20 years and a percentage is forgiven annually.
Number of homeowners assisted through Under 1 Roof program:	This measures the units completed thru the program which replaces worn and damaged roofs with new, energy-efficient roofs provided as a one-time grant up to $14,000. Program participants must have household incomes at or below 80 percent of the area median income and be U.S. citizens or legal residents. Eligibility criteria include but are not limited to clear title and no judgments, home is primary residence, current on property taxes and have homestead exemption. The structures are generally less than 1500 sqft.
Number of City civilian employees that utilize HOPE funds for home purchase:	The Home Ownership Program for Employees (HOPE) provides assistance to full-time City of San Antonio (COSA) employees by providing down-payment and closing cost assistance.
Number of Police and Fire employees that utilize First Responder Homebuyer assistance for home purchase:	The First Responders Homeownership Program provides assistance to full-time uniformed fire and police employees by providing down-payment and closing cost assistance.
Parks and Recreation	
Additional acres protected under Edwards Aquifer Protection Program:	This measure shows the additional acres protected by acquisition or by conservation easement within the Edwards Aquifer recharge and contributing zones.
Recreational facility participation:	This measures how many citizens visit a recreational facility owned by the City. This measure will capture attendance data for adult and youth visitors to the City's Community Center facilities. The Department currently uses a variety of methods to promote various programs and events at facilities and utilizes attendance data to determine the community response to programs and events as well as to analyze facility needs.
Percentage of diversion from waste to recycling collected in parks:	To further the City's goal of becoming a more sustainable community, the Parks and Recreation Department measures the percentage of waste in parks that is being diverted from a landfill to recycling. The department has completed the recycling program expansion to reach a 1:1 ratio of recycling receptacle to regular trash receptacles in parks. This measure identifies the percent of recyclables in parks diverted from landfills.

Planning	
Number of sub-area plans completed:	With adoption of the SA Tomorrow Comprehensive Plan on August 11, 2016, the City updated its Comprehensive Planning Program to provide a more efficient, effective, and equitable planning process throughout the City. The Comprehensive Planning Plan Hierarchy identifies a variety of plan types; this performance measure will quantify the number of those plans completed and/or updated that implement the newly adopted SA Tomorrow Comprehensive Plan.
Percentage of City with an updated land use map:	The City's previous planning program did not cover all of the city, leaving many areas and residents without a land use plan. The SA Tomorrow Planning Program will create an updated land use plan for the entire city, through a 5-phase planning process. The Planning Department will initiate a 2-year planning process for the 6 sub-areas in each phase, that will culminate with the adoption of those six plans by the City Council. This performance measure quantifies the percentage of the city's geographic area that is covered in an adopted sub-area plan, and thus has an updated land use map.
Number of SA Tomorrow related sub-area planning stakeholder/community meetings held:	As the Planning Department implements the SA Tomorrow Comprehensive Plan, we are broadening our community engagement efforts to reach a larger and more diverse range of San Antonio's population. This performance measure quantifies the number of stakeholder and community meetings held to educate and engage the public about the fundamental principles of the SA Tomorrow Comprehensive Plan, how we plan to manage our growth, and the overall planning process.
Police	
Alcohol-related traffic incidents:	This measures the number of traffic accidents in which alcohol was deemed to be a contributing factor.
Driving While Intoxicated (DWI) Arrests:	This measures the number of Driving While Intoxicated (DWI) arrests that have been made and traffic crashes where alcohol was determined to be a factor.
Communications Grade of Service:	This measures the ability of a citizen to access the 911 system during its busiest hour. The National Emergency Number Association (NENA) sets the Grade of Service minimum standard as answering 90% of incoming emergency calls within 10 seconds or less.
Total calls for Police service:	This measure tracks all calls dispatched where either uniform personnel or civilian expediters responded. Service has steadily increased yearly, partly due to the City's overall increase in population.

Police (Continued)	
Non-emergency response time:	This measure is a calculation of time from the receipt of a non-emergency call in the Police Communications Center, to the arrival of the officer on scene for all non-emergency calls for service where an officer is dispatched. Types of non-emergency calls include property crimes where victims are in no discernible danger, minor traffic crashes, and disturbances etc.
Police emergency response time:	This measure is a calculation of time from the receipt of an emergency call in the Police Communications Center, to the arrival of the officer on scene for all emergency calls for service where an officer is dispatched. Types of emergency calls include robbery in progress, Police Officer in trouble, rape in progress, and shooting in progress.
Violent crime rate per 100,000 residents:	In the FBI's Uniform Crime Reporting (UCR) Program, violent crime is composed of four offenses: murder and non-negligent manslaughter, forcible rape, robbery, and aggravated assault. In order to have comparable measures, the UCR reports the crime as a rate per 100,000 population.
Pre-K 4 SA	
Number of family members participating in family engagement:	This measure counts the number of Pre-K 4 SA families participating in various family engagement programs such as Parents as Partners meetings, Reading programs, nutrition programs, and physical fitness programs.
Number of Teachers trained City-Wide through the Professional Learning Program:	This measure counts the number of Pre-K through 3rd grade teachers in the San Antonio area that attend training events sponsored and administered by Pre-K 4 SA.
Average daily attendance:	This measures the number of students who are in attendance each day of the school year divided by the number of instructional days in the school year.
Students served through Competitive Grants:	Number of students that are supported by Competitive Grants.
Public Works	
Number of service alleys maintained and rehabilitated through the Infrastructure Management Program:	This measures the number of alleys maintained or rehabilitated as part of the Alley Maintenance Program.
Percentage of street network markings maintained annually:	This measure represents the percentage of pavement markings maintained annually.
Number of street maintenance Infrastructure Management Program (SMP) projects completed:	This measure represents the number of street maintenance projects completed during FY 2016 as part of the IMP Street Maintenance Program.
Percentage of potholes filled within 2 business days:	This measures the percent of potholes filled within 2 working days of being reported to the City. The response time starts as soon as citizens contact the City.

Public Works (Continued)	
Number of miles of streets improved from "Bad" to "Excellent" condition:	This measure focuses on street rehabilitation and demonstrates the City's efforts to improve the street network. The City's goal is to increase the percentage of streets having a "good" or better rating while providing desirable standards of safety, appearance, and convenience to residents.
Improve travel time along 20 of the top 100 corridors by 3% annually:	This measure evaluates travel times and stops on highly traveled corridors identified to improve the travel time and flow when possible, using a combination of signal timing changes and short-term improvements.
Number of miles of sidewalks constructed or improved:	This measure represents the percentage of the gap of missing sidewalk segments that will be addressed as part of the Sidewalk IMP program.
Percentage of 2017 Bond Projects completed on-time:	This metric measures the progress made toward completing the 2017 Bond program in a timely manner. The metric is based on schedules which include all phases (as applicable) of the project including real estate acquisition, environmental review, design, contract execution, procurement, utility work, and construction.
Percentage of 2017 Bond Projects completed or under construction:	This metric measures the progress made toward completing the 2017 Bond program in a timely manner. The metric is based on schedules which include all phases (as applicable) of the project including real estate acquisition, environmental review, design, contract execution, procurement, utility work, and construction.
Percentage of 2017 Bond Projects in design or design completed:	This metric measures the progress made toward completing the 2017 Bond program in a timely manner. The metric is based on schedules which include all phases (as applicable) of the project including real estate acquisition, environmental review, design, contract execution, procurement, utility work, and construction.
Number of natural creekway cleaning and channel restoration projects completed on schedule:	This measures the number of creekway cleaning and channel restoration projects planned to be completed as part of the Drainage IMP.
Risk Management	
City's incident rate:	This measure tracks the number of recordable injuries per 100 employees.
Average cost of a workers' compensation claim:	This measures the average cost of all workers' compensation claims city-wide.
Percentage of recovery of City damages:	This measures the percentage recovered from negligent third parties.
Solid Waste Management	
Recycling, Organic, and Refuse collection misses per 10,000 collection opportunities:	This measures the rate of non-collectable carts (garbage, recycling, organics) as reported by residents. This includes carts that were missed, intentionally left behind, and obstructed for collection.

Solid Waste Management (Continued)	
Percentage of fleet available to users during assigned work schedule:	This is a measure of the percentage of time during work hours that equipment is available for use by the departmental owner.
Office of Sustainability	
Average score of required climate trainings for all City employees:	This measure reflects City employees who completed mandatory educational training related to the SA Climate Ready Plan, and this performance measure tracks the average test score for all employees' required training quizzes.
Percent of employees who have completed required climate trainings:	This measure reflects City employees who are required to complete mandatory educational training related to the SA Climate Ready Plan, and this performance measure tracks the percentage of City employees that have completed required trainings.
Transportation	
Restriping/relabeling and maintenance of miles of bicycle infrastructure annually:	This measure reflects the number of miles of bike lane restriping and relabeling performed through the SA Bikes IMP.
New miles of bicycle infrastructure added annually:	This measure reflects the number of new miles of bike infrastructure added through the SA Bikes IMP.
Number of Vision Zero outreach/education events:	This measure reflects the number of safety education, outreach and related events completed through the Vision Zero Program.
World Heritage	
Number of public outreach events:	This measure represents the number of large-scale public outreach events that create awareness of our World Heritage and engage the community.
Number of unique visitors to the World Heritage Visitor Website:	This measure represents the number of individuals who visit the World Heritage Visitor website at least once within a reporting period, allowing staff to track how marketing and outreach efforts are effectively reaching target audiences and informing them of historical and cultural information about the World Heritage Area.
Number of attendees at cultural and community events sponsored at Mission Marquee Plaza:	This measure represents the number of attendees of cultural and community events sponsored at Mission Marquee Plaza that raise awareness of the venue as a community cultural gathering space and as part of the World Heritage Area.