




# FISCAL YEAR 2018






# ADOPTED OPERATING & CAPITAL BUDGET

CITY OF SAN ANTONIO

# San Antonio
# Fiscal Year 2017-2018
# Budget Cover Page
# September 14, 2017

This budget will raise more total property taxes than last year's budget by an amount of $39,699,834 which is an 7.77 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is $15,851,428.

Of the $39,699,834 in added property tax revenue, $24,659,594 will be used in the City's General Fund for essential City services such as Police, Fire, Streets, Parks & Recreation and Code Enforcement. The remaining $15,040,240 will be used for debt service payments on debt issued for capital projects.

The City's FY 2018 Adopted Budget does not include a City property tax rate increase.

The members of the San Antonio City Council voted on the Ordinance adopting the City of San Antonio FY 2018 Budget as shown on the *"Agenda Voting Results"* sheets attached to this Budget Cover Page as Attachment I, which is made a part hereof for all purposes.

**Property Tax Rate Comparison**

| | **2017-2018** | **2016-2017** |
|---|---|---|
| Property Tax Rate: | $0.55827/100 | $0.55827/100 |
| Effective Tax Rate: | $0.53393/100 | $0.52428/100 |
| Effective Maintenance & Operations Tax Rate: | $0.33166/100 | $0.32568/100 |
| Rollback Tax Rate: | $0.56969/100 | $0.56323/100 |
| Debt Rate: | $0.21150/100 | $0.21150/100 |

Total debt obligation for San Antonio secured by property taxes: $1,710,550,000. In FY 2018, the City will spend the sum of $232,079,322 on principal and interest payments on this indebtedness.

# Attachment I

| | |
|---|---|
| **Agenda Item:** | **4A** |
| **Date:** | 09/14/2017 |
| **Time:** | 11:08:05 AM |
| **Vote Type:** | Other: Keep Amendmts from 9-12-17 |
| **Description:** | An Ordinance adopting the Annual Consolidated Operating and Capital Budgets for the City of San Antonio Fiscal Year 2018 that begins October 1; approving projects included in the FY 2018 to FY 2022 Five-Year Infrastructure Management Plan; approving the FY 2018 to FY 2023 Six-Year Capital Improvements Program for the City of San Antonio; approving certain contracts; providing for a one-time annuity increase for retirees and their beneficiaries and a revision to the City's contribution rate in connection with the Texas Municipal Retirement System; authorizing personnel complements; appropriating funds; and amending related ordinances. |
| **Result:** | Failed |

| Voter | Group | Not Present | Yea | Nay | Abstain | Motion | Second |
|---|---|---|---|---|---|---|---|
| Ron Nirenberg | Mayor | | | x | | | |
| Roberto C. Treviño | District 1 | | | x | | | |
| William Cruz Shaw | District 2 | | | x | | | |
| Rebecca Viagran | District 3 | | | x | | | |
| Rey Saldaña | District 4 | | | x | | | |
| Shirley Gonzales | District 5 | | | x | | | |
| Greg Brockhouse | District 6 | | x | | | x | |
| Ana E. Sandoval | District 7 | | | x | | | |
| Manny Pelaez | District 8 | | x | | | | |
| John Courage | District 9 | | | x | | | |
| Clayton H. Perry | District 10 | | x | | | | x |

| | |
|---|---|
| **Agenda Item:** | **4A** |
| **Date:** | 09/14/2017 |
| **Time:** | 11:08:57 AM |
| **Vote Type:** | Other: Liftfund |
| **Description:** | An Ordinance adopting the Annual Consolidated Operating and Capital Budgets for the City of San Antonio Fiscal Year 2018 that begins October 1; approving projects included in the FY 2018 to FY 2022 Five-Year Infrastructure Management Plan; approving the FY 2018 to FY 2023 Six-Year Capital Improvements Program for the City of San Antonio; approving certain contracts; providing for a one-time annuity increase for retirees and their beneficiaries and a revision to the City's contribution rate in connection with the Texas Municipal Retirement System; authorizing personnel complements; appropriating funds; and amending related ordinances. |
| **Result:** | Passed |

| Voter | Group | Not Present | Yea | Nay | Abstain | Motion | Second |
|---|---|---|---|---|---|---|---|
| Ron Nirenberg | Mayor | | x | | | | |
| Roberto C. Treviño | District 1 | | x | | | | |
| William Cruz Shaw | District 2 | | | | x | | |
| Rebecca Viagran | District 3 | | x | | | | x |
| Rey Saldaña | District 4 | | x | | | x | |
| Shirley Gonzales | District 5 | | x | | | | |
| Greg Brockhouse | District 6 | | x | | | | |
| Ana E. Sandoval | District 7 | | x | | | | |
| Manny Pelaez | District 8 | | x | | | | |
| John Courage | District 9 | | x | | | | |
| Clayton H. Perry | District 10 | | x | | | | |

| | |
|---|---|
| **Agenda Item:** | **4A** |
| **Date:** | 09/14/2017 |
| **Time:** | 11:09:39 AM |
| **Vote Type:** | Other: Civ Comp-VSA |
| **Description:** | An Ordinance adopting the Annual Consolidated Operating and Capital Budgets for the City of San Antonio Fiscal Year 2018 that begins October 1; approving projects included in the FY 2018 to FY 2022 Five-Year Infrastructure Management Plan; approving the FY 2018 to FY 2023 Six-Year Capital Improvements Program for the City of San Antonio; approving certain contracts; providing for a one-time annuity increase for retirees and their beneficiaries and a revision to the City's contribution rate in connection with the Texas Municipal Retirement System; authorizing personnel complements; appropriating funds; and amending related ordinances. |
| **Result:** | Passed |

| Voter | Group | Not Present | Yea | Nay | Abstain | Motion | Second |
|---|---|---|---|---|---|---|---|
| Ron Nirenberg | Mayor | | x | | | | |
| Roberto C. Treviño | District 1 | | x | | | | x |
| William Cruz Shaw | District 2 | | x | | | | |
| Rebecca Viagran | District 3 | | | | x | | |
| Rey Saldaña | District 4 | | x | | | x | |
| Shirley Gonzales | District 5 | | x | | | | |
| Greg Brockhouse | District 6 | | x | | | | |
| Ana E. Sandoval | District 7 | | x | | | | |
| Manny Pelaez | District 8 | | x | | | | |
| John Courage | District 9 | | x | | | | |
| Clayton H. Perry | District 10 | | x | | | | |

| | |
|---|---|
| **Agenda Item:** | **4A** |
| **Date:** | 09/14/2017 |
| **Time:** | 11:11:03 AM |
| **Vote Type:** | Other: Cis, Saep, Humane Soc. |
| **Description:** | An Ordinance adopting the Annual Consolidated Operating and Capital Budgets for the City of San Antonio Fiscal Year 2018 that begins October 1; approving projects included in the FY 2018 to FY 2022 Five-Year Infrastructure Management Plan; approving the FY 2018 to FY 2023 Six-Year Capital Improvements Program for the City of San Antonio; approving certain contracts; providing for a one-time annuity increase for retirees and their beneficiaries and a revision to the City's contribution rate in connection with the Texas Municipal Retirement System; authorizing personnel complements; appropriating funds; and amending related ordinances. |
| **Result:** | Passed |

| Voter | Group | Not Present | Yea | Nay | Abstain | Motion | Second |
|---|---|---|---|---|---|---|---|
| Ron Nirenberg | Mayor | | x | | | | |
| Roberto C. Treviño | District 1 | | x | | | x | |
| William Cruz Shaw | District 2 | | x | | | | |
| Rebecca Viagran | District 3 | | x | | | | |
| Rey Saldaña | District 4 | | | | x | | |
| Shirley Gonzales | District 5 | | x | | | | |
| Greg Brockhouse | District 6 | | x | | | | |
| Ana E. Sandoval | District 7 | | x | | | | |
| Manny Pelaez | District 8 | | x | | | | |
| John Courage | District 9 | | x | | | | x |
| Clayton H. Perry | District 10 | | x | | | | |

| | |
|---|---|
| **Agenda Item:** | **4A** |
| **Date:** | 09/14/2017 |
| **Time:** | 11:11:45 AM |
| **Vote Type:** | Other: HEB |
| **Description:** | An Ordinance adopting the Annual Consolidated Operating and Capital Budgets for the City of San Antonio Fiscal Year 2018 that begins October 1; approving projects included in the FY 2018 to FY 2022 Five-Year Infrastructure Management Plan; approving the FY 2018 to FY 2023 Six-Year Capital Improvements Program for the City of San Antonio; approving certain contracts; providing for a one-time annuity increase for retirees and their beneficiaries and a revision to the City's contribution rate in connection with the Texas Municipal Retirement System; authorizing personnel complements; appropriating funds; and amending related ordinances. |
| **Result:** | Passed |

| Voter | Group | Not Present | Yea | Nay | Abstain | Motion | Second |
|---|---|---|---|---|---|---|---|
| Ron Nirenberg | Mayor | | | | x | | |
| Roberto C. Treviño | District 1 | | x | | | x | |
| William Cruz Shaw | District 2 | | x | | | | |
| Rebecca Viagran | District 3 | | x | | | | |
| Rey Saldaña | District 4 | | | | x | | |
| Shirley Gonzales | District 5 | | x | | | | |
| Greg Brockhouse | District 6 | | x | | | | |
| Ana E. Sandoval | District 7 | | x | | | | |
| Manny Pelaez | District 8 | | x | | | | |
| John Courage | District 9 | | x | | | | x |
| Clayton H. Perry | District 10 | | x | | | | |

| | |
|---|---|
| **Agenda Item:** | **4A** |
| **Date:** | 09/14/2017 |
| **Time:** | 11:12:40 AM |
| **Vote Type:** | Other: Mayor 7 Recusals |
| **Description:** | An Ordinance adopting the Annual Consolidated Operating and Capital Budgets for the City of San Antonio Fiscal Year 2018 that begins October 1; approving projects included in the FY 2018 to FY 2022 Five-Year Infrastructure Management Plan; approving the FY 2018 to FY 2023 Six-Year Capital Improvements Program for the City of San Antonio; approving certain contracts; providing for a one-time annuity increase for retirees and their beneficiaries and a revision to the City's contribution rate in connection with the Texas Municipal Retirement System; authorizing personnel complements; appropriating funds; and amending related ordinances. |
| **Result:** | Passed |

| Voter | Group | Not Present | Yea | Nay | Abstain | Motion | Second |
|---|---|---|---|---|---|---|---|
| Ron Nirenberg | Mayor | | | | x | | |
| Roberto C. Treviño | District 1 | | x | | | | x |
| William Cruz Shaw | District 2 | | x | | | | |
| Rebecca Viagran | District 3 | | x | | | | |
| Rey Saldaña | District 4 | | x | | | x | |
| Shirley Gonzales | District 5 | | x | | | | |
| Greg Brockhouse | District 6 | | x | | | | |
| Ana E. Sandoval | District 7 | | x | | | | |
| Manny Pelaez | District 8 | | x | | | | |
| John Courage | District 9 | | x | | | | |
| Clayton H. Perry | District 10 | | x | | | | |

| | |
|---|---|
| **Agenda Item:** | **4A** |
| **Date:** | 09/14/2017 |
| **Time:** | 11:13:19 AM |
| **Vote Type:** | Other: Fam Violence Prev Svcs |
| **Description:** | An Ordinance adopting the Annual Consolidated Operating and Capital Budgets for the City of San Antonio Fiscal Year 2018 that begins October 1; approving projects included in the FY 2018 to FY 2022 Five-Year Infrastructure Management Plan; approving the FY 2018 to FY 2023 Six-Year Capital Improvements Program for the City of San Antonio; approving certain contracts; providing for a one-time annuity increase for retirees and their beneficiaries and a revision to the City's contribution rate in connection with the Texas Municipal Retirement System; authorizing personnel complements; appropriating funds; and amending related ordinances. |
| **Result:** | Passed |

| Voter | Group | Not Present | Yea | Nay | Abstain | Motion | Second |
|---|---|---|---|---|---|---|---|
| Ron Nirenberg | Mayor | | x | | | | |
| Roberto C. Treviño | District 1 | | x | | | | |
| William Cruz Shaw | District 2 | | x | | | | |
| Rebecca Viagran | District 3 | | x | | | | x |
| Rey Saldaña | District 4 | | x | | | x | |
| Shirley Gonzales | District 5 | | x | | | | |
| Greg Brockhouse | District 6 | | x | | | | |
| Ana E. Sandoval | District 7 | | x | | | | |
| Manny Pelaez | District 8 | | | | x | | |
| John Courage | District 9 | | x | | | | |
| Clayton H. Perry | District 10 | | x | | | | |

| | |
|---|---|
| **Agenda Item:** | **4A** |
| **Date:** | 09/14/2017 |
| **Time:** | 11:14:12 AM |
| **Vote Type:** | Motion to Approve |
| **Description:** | An Ordinance adopting the Annual Consolidated Operating and Capital Budgets for the City of San Antonio Fiscal Year 2018 that begins October 1; approving projects included in the FY 2018 to FY 2022 Five-Year Infrastructure Management Plan; approving the FY 2018 to FY 2023 Six-Year Capital Improvements Program for the City of San Antonio; approving certain contracts; providing for a one-time annuity increase for retirees and their beneficiaries and a revision to the City's contribution rate in connection with the Texas Municipal Retirement System; authorizing personnel complements; appropriating funds; and amending related ordinances. |
| **Result:** | Passed |

| Voter | Group | Not Present | Yea | Nay | Abstain | Motion | Second |
|---|---|---|---|---|---|---|---|
| Ron Nirenberg | Mayor | | x | | | | |
| Roberto C. Treviño | District 1 | | x | | | | |
| William Cruz Shaw | District 2 | | x | | | | |
| Rebecca Viagran | District 3 | | x | | | | x |
| Rey Saldaña | District 4 | | x | | | x | |
| Shirley Gonzales | District 5 | | x | | | | |
| Greg Brockhouse | District 6 | | x | | | | |
| Ana E. Sandoval | District 7 | | x | | | | |
| Manny Pelaez | District 8 | | x | | | | |
| John Courage | District 9 | | x | | | | |
| Clayton H. Perry | District 10 | | x | | | | |

| | |
|---|---|
| **Agenda Item:** | **4B** |
| **Date:** | 09/14/2017 |
| **Time:** | 11:14:56 AM |
| **Vote Type:** | Motion to Approve |
| **Description:** | An Ordinance ratifying the adoption of the FY 2018 Budget that will require raising more revenue from property taxes than in the FY 2017 Budget. |
| **Result:** | Passed |

| Voter | Group | Not Present | Yea | Nay | Abstain | Motion | Second |
|---|---|---|---|---|---|---|---|
| Ron Nirenberg | Mayor | | x | | | | |
| Roberto C. Treviño | District 1 | | x | | | | |
| William Cruz Shaw | District 2 | | x | | | | |
| Rebecca Viagran | District 3 | | x | | | | x |
| Rey Saldaña | District 4 | | x | | | x | |
| Shirley Gonzales | District 5 | | x | | | | |
| Greg Brockhouse | District 6 | | x | | | | |
| Ana E. Sandoval | District 7 | | x | | | | |
| Manny Pelaez | District 8 | | x | | | | |
| John Courage | District 9 | | x | | | | |
| Clayton H. Perry | District 10 | | | x | | | |

| | |
|---|---|
| **Agenda Item:** | **4C** |
| **Date:** | 09/14/2017 |
| **Time:** | 12:06:56 PM |
| **Vote Type:** | Other: Tax Rate 34.177 Per $100 & recons 4a&4b |
| **Description:** | An Ordinance setting the Ad Valorem Tax Rate for Maintenance and Operation of the City of San Antonio at 34.677 cents per $100.00 of taxable valuation for the Tax Year beginning on January 1, 2017, and ending on December 31, 2017. |
| **Result:** | Failed |

| Voter | Group | Not Present | Yea | Nay | Abstain | Motion | Second |
|---|---|---|---|---|---|---|---|
| Ron Nirenberg | Mayor | | | x | | | |
| Roberto C. Treviño | District 1 | | | x | | | |
| William Cruz Shaw | District 2 | | | x | | | |
| Rebecca Viagran | District 3 | | | x | | | |
| Rey Saldaña | District 4 | | | x | | | |
| Shirley Gonzales | District 5 | | | x | | | |
| Greg Brockhouse | District 6 | | x | | | x | |
| Ana E. Sandoval | District 7 | | | x | | | |
| Manny Pelaez | District 8 | | | x | | | |
| John Courage | District 9 | | | x | | | |
| Clayton H. Perry | District 10 | | x | | | | x |

| | |
|---|---|
| **Agenda Item:** | **4C** |
| **Date:** | 09/14/2017 |
| **Time:** | 12:07:18 PM |
| **Vote Type:** | Motion to Approve |
| **Description:** | An Ordinance setting the Ad Valorem Tax Rate for Maintenance and Operation of the City of San Antonio at 34.677 cents per $100.00 of taxable valuation for the Tax Year beginning on January 1, 2017, and ending on December 31, 2017. |
| **Result:** | Passed |

| Voter | Group | Not Present | Yea | Nay | Abstain | Motion | Second |
|---|---|---|---|---|---|---|---|
| Ron Nirenberg | Mayor | | x | | | | |
| Roberto C. Treviño | District 1 | | x | | | | x |
| William Cruz Shaw | District 2 | | x | | | | |
| Rebecca Viagran | District 3 | | x | | | | |
| Rey Saldaña | District 4 | | x | | | x | |
| Shirley Gonzales | District 5 | | x | | | | |
| Greg Brockhouse | District 6 | | | x | | | |
| Ana E. Sandoval | District 7 | | x | | | | |
| Manny Pelaez | District 8 | | x | | | | |
| John Courage | District 9 | | x | | | | |
| Clayton H. Perry | District 10 | | | x | | | |

| | |
|---|---|
| **Agenda Item:** | **4D** |
| **Date:** | 09/14/2017 |
| **Time:** | 12:08:21 PM |
| **Vote Type:** | Motion to Approve |
| **Description:** | An Ordinance setting the Ad Valorem Tax Rate to pay the Principal and Interest on the Funded Debt of the City of San Antonio at 21.150 cents per $100.00 of taxable valuation for the Tax Year beginning on January 1, 2017, and ending on December 31, 2017. |
| **Result:** | Passed |

| Voter | Group | Not Present | Yea | Nay | Abstain | Motion | Second |
|---|---|---|---|---|---|---|---|
| Ron Nirenberg | Mayor | | x | | | | |
| Roberto C. Treviño | District 1 | | x | | | | x |
| William Cruz Shaw | District 2 | | x | | | | |
| Rebecca Viagran | District 3 | | x | | | | |
| Rey Saldaña | District 4 | | x | | | x | |
| Shirley Gonzales | District 5 | | x | | | | |
| Greg Brockhouse | District 6 | | x | | | | |
| Ana E. Sandoval | District 7 | | x | | | | |
| Manny Pelaez | District 8 | | x | | | | |
| John Courage | District 9 | | x | | | | |
| Clayton H. Perry | District 10 | | x | | | | |

| | |
|---|---|
| **Agenda Item:** | **4E** |
| **Date:** | 09/14/2017 |
| **Time:** | 12:10:57 PM |
| **Vote Type:** | Motion to Approve |
| **Description:** | An Ordinance establishing new fees and amending fees as included within the Fiscal Year 2018 Budget within the Restricted Funds of Community and Visitor Facilities; Solid Waste Operating and Maintenance; and Storm Water Operating; and amending the City Code of San Antonio, Texas to reflect such changes. |
| **Result:** | Passed |

| Voter | Group | Not Present | Yea | Nay | Abstain | Motion | Second |
|---|---|---|---|---|---|---|---|
| Ron Nirenberg | Mayor | | x | | | | |
| Roberto C. Treviño | District 1 | | x | | | | x |
| William Cruz Shaw | District 2 | | x | | | | |
| Rebecca Viagran | District 3 | | x | | | | |
| Rey Saldaña | District 4 | | x | | | x | |
| Shirley Gonzales | District 5 | | x | | | | |
| Greg Brockhouse | District 6 | | x | | | | |
| Ana E. Sandoval | District 7 | | x | | | | |
| Manny Pelaez | District 8 | | x | | | | |
| John Courage | District 9 | | x | | | | |
| Clayton H. Perry | District 10 | | x | | | | |

| | |
|---|---|
| **Agenda Item:** | **4F** |
| **Date:** | 09/14/2017 |
| **Time:** | 12:11:39 PM |
| **Vote Type:** | Motion to Approve |
| **Description:** | An Ordinance carrying forward certain Funds; amending prior appropriations; appropriating Funds for requirements in City projects and departments; and appropriating funds. |
| **Result:** | Passed |

| Voter | Group | Not Present | Yea | Nay | Abstain | Motion | Second |
|---|---|---|---|---|---|---|---|
| Ron Nirenberg | Mayor | | x | | | | |
| Roberto C. Treviño | District 1 | | x | | | | x |
| William Cruz Shaw | District 2 | | x | | | | |
| Rebecca Viagran | District 3 | | x | | | | |
| Rey Saldaña | District 4 | | x | | | x | |
| Shirley Gonzales | District 5 | | x | | | | |
| Greg Brockhouse | District 6 | | x | | | | |
| Ana E. Sandoval | District 7 | | x | | | | |
| Manny Pelaez | District 8 | | x | | | | |
| John Courage | District 9 | | x | | | | |
| Clayton H. Perry | District 10 | | x | | | | |

# CITY OF SAN ANTONIO
# ADOPTED ANNUAL OPERATING AND CAPITAL BUDGET

## FISCAL YEAR 2018

**CITY MANAGER**
SHERYL SCULLEY

**PREPARED BY:**
**OFFICE OF MANAGEMENT AND BUDGET**

**JUSTINA TATE, DIRECTOR**
**ZACHERY KUENTZ, ASSISTANT DIRECTOR**
**MONICA RAMOS, ASSISTANT DIRECTOR**

Nathan Bassett
Jonathan Bates
Kate Bedding
Daisy Castillo
Josh Chronley
Guadalupe Curiel
Justin Du
Craig Dudek
Marley Frazier
Phil Laney
Michael Maldonado
Angela Miller
Simon Nicholson
Amanda Ortega
Kevin Orton
Eryanne McKenna
Audrey Rivera
Scott Swindler
Edward Tapia


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

# City of San Antonio Mayor and City Council
# Fiscal Year 2018



**Ron Nirenberg**
Mayor



**Manuel "Manny" Peláez**
District 8



**John Courage**
District 9



**Ana Sandoval**
District 7



**Clayton Perry**
District 10



**Greg Brockhouse**
District 6



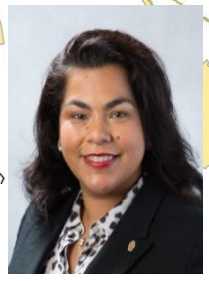
**Roberto C. Treviño**
District 1



**Shirley Gonzales**
District 5



**Rey Saldaña**
District 4



**Rebecca Viagran**
District 3



**William "Cruz" Shaw**
District 2

# CITY OF SAN ANTONIO

## MAYOR AND COUNCIL

Ron Nirenberg
*Mayor*

Roberto C. Treviño
*District 1*

William "Cruz" Shaw
*District 2*

Rebecca J. Viagran
*District 3*

Rey Saldaña
*District 4*

Shirley Gonzales
*District 5*

Greg Brockhouse
*District 6*

Ana Sandoval
*District 7*

Manny Peláez
*District 8*

John Courage
*District 9*

Clayton Perry
*District 10*

## CITY MANAGER'S OFFICE

Sheryl L. Sculley
*City Manager*

Erik J. Walsh
*Deputy City Manager*

Peter Zanoni
*Deputy City Manager*

Carlos Contreras
*Assistant City Manager*

Lori Houston
*Assistant City Manager*

María Villagómez, CPA
*Assistant City Manager*

Ben Gorzell, CPA
*Chief Financial Officer*

Roderick Sanchez
*Assistant City Manager*

## EXECUTIVE TEAM

Heber Lefgren
*Animal Care Services*

Christopher D. Callanen
*Assistant to City Council*

Russell J. Handy
*Aviation*

Jorge A. Perez
*Building & Equipment Services*

John Jacks
*Center City Development & Operations*

Andrew Segovia
*City Attorney*

Kevin W. Barthold
*City Auditor*

Leticia Vacek
*City Clerk*

Michael Sawaya
*Convention & Sports Facilities*

Debbie Sittre
*Arts & Culture*

Michael Shannon
*Development Services & Code Enforcement*

Michael Etienne, PhD.
*Eastpoint*

Rene Dominguez
*Economic Development*

Troy Elliott, CPA
*Finance*

Charles N. Hood
*Fire Chief*

Jeff Coyle
*Government & Public Affairs*

Dr. Colleen Bridger
*Health*

Shanon Miller
*Historic Preservation*

Lori Steward
*Human Resources*

Melody Woosley
*Human Services*

Craig Hopkins
*Information Technology Services*

Jose De La Cruz
*Innovation*

Ramiro Salazar
*Library*

Justina Tate
*Management & Budget*

Frederick Garcia
*Municipal Court*

Veronica R. Soto
*Neighborhood and Housing Services*

Xavier Urrutia
*Parks & Recreation*

Bridgett White
*Planning Development*

William McManus
*Police Chief*

Dr. Sarah Baray
*Pre-K 4 SA*

Debra Ojo
*Risk Management*

David W. McCary
*Solid Waste Management*

Douglas R. Melnick
*Sustainability*

Michael S. Frisbie, P.E.
*Transportation and Capital Improvements (TCI)*

Edward Benavides
*Tricentennial*

Colleen Swain
*World Heritage Office*

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CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

# CITY OF SAN ANTONIO

## MISSION STATEMENT

*We deliver quality City services and commit to achieve San Antonio's vision of prosperity for our diverse, vibrant, and historic community.*

## GOALS

- San Antonio will be a safe and clean community.
- San Antonio will be a city that maximizes its citizens' well-being and human potential while capitalizing on its cultural diversity.
- San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.
- San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.
- San Antonio will promote its unique resources to become a premier visitor and convention destination.
- San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.
- San Antonio will provide the institutional foundation to support government and promote public trust and awareness.

excellence in all **we** do

# COREValues

*City of San Antonio*

Teamwork • Integrity • Innovation • Professionalism

## TEAMWORK

*We work together to make San Antonio better.*

We share goals and hold ourselves and each other accountable.

We take ownership of the team's work and personally commit to finding solutions.

We communicate effectively by sharing information, skills, and knowledge to achieve success.

We reach across teams for better outcomes.

We support the growth and development of all members of the team.

We share and celebrate success by valuing and recognizing each contribution.

## INTEGRITY

*We model ethical behavior.*

We do the right thing, always.

We appropriately question actions inconsistent with our core values.

We make honesty and transparency the foundation for all actions.

We are accountable at all levels.

We avoid the appearance of impropriety.

## INNOVATION

*We are driven by continuous improvement.*

We find new ways to make things better.

We optimize results by working smarter.

We are empowered to take risks, learn and grow.

We learn from our failures and our successes.

## PROFESSIONALISM

*We are qualified, skilled and committed.*

We personally commit to continuous improvement and professional growth.

We take pride in producing high-quality work and delivering exceptional service to internal and external customers.

We exhibit pride in professional appearance, language and behavior.

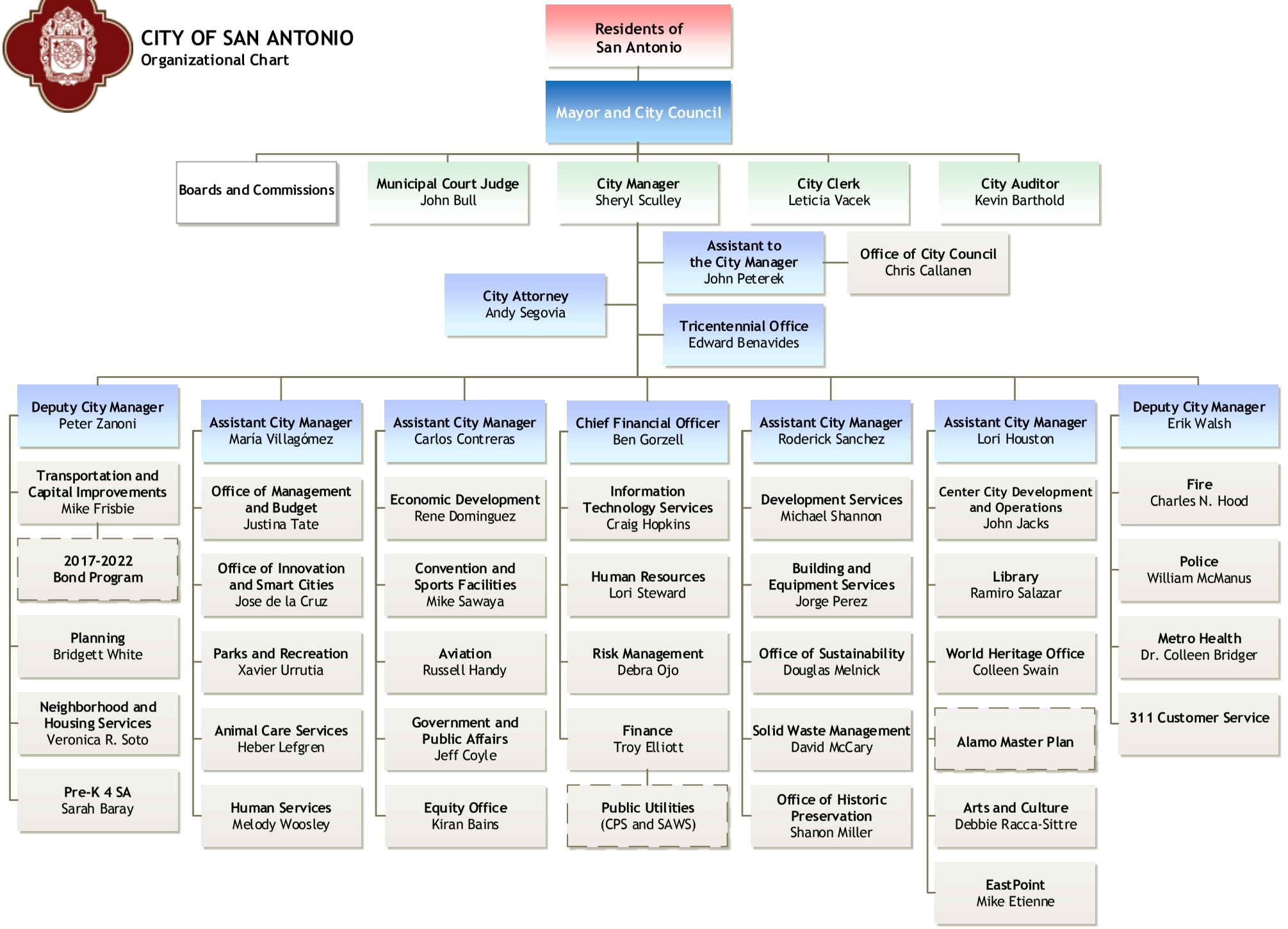
We assume responsibility for a clean and safe work area.

We maintain composure in challenging situations.

We respect others, express sincere appreciation, and positively influence those around us.

We are dedicated ambassadors for the City of San Antonio and the community.

# CITY OF SAN ANTONIO
## Organizational Chart



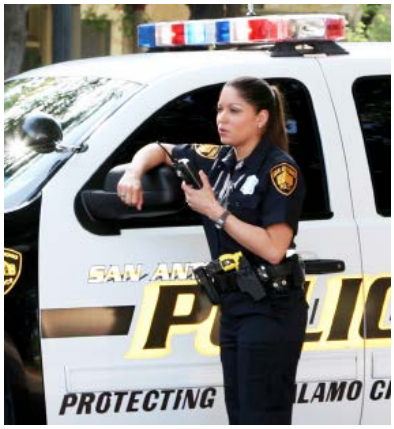



The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of San Antonio for its annual budget for the fiscal year beginning October 1, 2016 and ending September 30, 2017.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

This award is valid for a period of one year only. We believe that our F Y 2018 Budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for the Distinguished Budget Presentation Award.

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# BUDGET GUIDE

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# Guide to the Budget Document

# BUDGET GUIDE

## OVERVIEW

This overview is designed to assist the reader in the use and comprehension of the City of San Antonio's Adopted Budget Document. The Annual Operating Budget serves as a policy document, a financial plan, an operations guide, and a communications device for the City. It is the foundation for the City's allocation of resources toward service delivery plans providing quality services, targeted investments, and continued improvements. It also encapsulates incremental changes addressing service requirements and builds upon initiatives funded in prior years, while establishing new direction for programs. The Budget Document is also used to evaluate the effectiveness of City programs and services while providing extensive information on municipal operations.

## BUDGET SECTIONS

The Budget Document is arranged in eight sections that are separated by their respective tabs. Below is a brief description of the materials found in each of the sections.

- Budget Guide
- Budget Summary
- Revenue Detail
- Program Changes
- Source & Use of Funds Statements
- City Service Plans
- Capital Improvement Plan
- Appendix

***Budget Guide*** **-** This section is intended to provide the reader a summary of what is contained in the Budget Document. An additional goal of this section is to educate the user on the City of San Antonio's financial and budget policies.

***Budget Summary*** **-** This section contains the City Manager's transmittal letter, budget highlights, budget summary, and community profile. The transmittal letter is the City Manager's message to the Mayor and City Council highlighting significant funding changes in the Adopted Budget. The budget highlights is the document provided to the public that presents a summary of the revenues the City will collect, the funds the City will spend, and program changes that have been adopted for service delivery. The budget summary provides the reader with a synopsis of the Adopted Budget. Finally, the community profile provides an overview of the City's culture and history, local economy, and prospective outlook on the City's future economic growth.

***Revenue Detail*** **-** This section contains a detailed description of the General Fund and Other Funds revenues, specifically the three principal sources: City Sales Tax, CPS Energy payments, and Property Tax. It also details adopted changes to revenues (New or Enhanced Revenues) for the General Fund and Other Funds.

***Program Changes*** **-** This section includes a listing by fund of program changes sorted by Improvements, Mandates, and Reductions/Redirections. A schedule of staffing levels detailing changes in the City and grant funded authorized positions, as well as the City's adopted Holiday Schedule, are also included.

***Source & Use of Funds Statements*** **-** This section is organized by fund and contains a schedule of revenues and appropriations for each City fund. First is the summary overview of all funds. Following these schedules are detailed Fund Schedules arranged by fund type. They are arranged by Tax Supported Funds, Special Revenue Funds, Enterprise Funds, Expendable Trust Funds, Internal Service Funds, Self Insurance Funds, and Debt Service Funds. Finally, a summary schedule of grants is listed.

***City Service Plans*** **-** This section is organized by department and provides the reader a better understanding of the kind of services provided by each department and the sources of funding that support these services. Individual department summaries contain an explanation of the particular functions of each department, their funding levels, personnel counts, and performance measures. For further explanation on this section, see the City Service Plans Overview found immediately following the City Service Plans tab.

***Capital Improvement Plan*** **-** This section consists of the City's six-year Capital Improvement Plan. The six-year program represents the City's long range physical infrastructure development and improvement plan. This section details the types of debt issued by the City which includes General Obligation Bonds, Certificates of Obligation, Tax Notes and Revenue Bonds.

***Appendix*** **-** This section is designed to assist the user in locating information within the document or in obtaining additional information. It contains Statistical Data, a Glossary, Acronyms, and Performance Measure Definitions.


CITY OF SAN ANTONIO
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# Financial & Budget Policies

# FINANCIAL AND BUDGET POLICIES

## INTRODUCTION

Each year, the City of San Antonio develops a balanced budget with guidance from the Mayor and City Council, City departments, and residents. In accordance with Texas state law, the San Antonio City Charter, and Generally Accepted Accounting Principles, the City of San Antonio adopts a balanced budget for each fiscal year.[1] The Adopted Budget requires that revenues the City has authority to levy must cover expenditures, therefore creating a balanced budget. The budget process includes multiple phases, each of which requires a joint effort by government leaders and City staff. This section explains the City's financial and budget policies, including the budget process, timeline, Budget Document, revenues, and expenditures associated with the budget.

## BUDGET PROCESS & TIMELINE

The City of San Antonio's fiscal year begins on October 1, and ends September 30. Each year, the City Manager, following certain required timelines, decides on key dates that will be used for each phase of the budget process. The phases include (1) a Five-Year Financial Forecast, (2) a goal-setting workshop(s) for City Council, (3) a Proposed Budget for the upcoming fiscal year, (4) public hearings on the Proposed Budget and tax rate, and (5) an Adopted Budget for the next fiscal year. Please refer to the Budget Schedule and Process Chart for additional details.

*Five-Year Financial Forecast*

Approximately four months before budget adoption, the Five-Year Financial Forecast is presented to the City Council. The forecast is intended to provide the City Council and the community with an early financial outlook for the City of San Antonio and to identify significant issues that need to be addressed in the budget development process. Future revenues and expenditures are taken into account in an effort to determine what type of surplus or deficit the City will face during the next five years. This forecast is crucial for government leaders when faced with making financial decisions.

*Goal-Setting Workshop*

After the financial position of the City is presented to the City Council, Council is asked to identify the strategic goals and service delivery priorities for the next three to five years. These goals and priorities are used as a general guide to develop the plan for the Adopted Budget.

*Public Input*

The City's Budget Input Box offers the community and employees the opportunity to submit their suggestions on how the City may increase efficiencies, generate revenues, and make effective changes to service delivery. City staff maintains Budget Input Boxes at various locations and a virtual Budget Input Box on the City's website. This year residents and City Council were given more opportunities to participate in the budget process. The SpeakUp campaign included a website, meetings across the city, an interactive budget balancing simulator, and social media. Through these venues, City Council and City staff were able to better assess the needs and desires of the community.

*Proposed Budget*

The City Manager presents the Proposed Budget to City Council, demonstrating how the Council's goals and objectives have been addressed. Correspondingly, the Proposed Budget, in accordance with the Texas Local Government Code, must be filed with the municipal clerk 30 days before the tax levy is made for the fiscal year.[2]

*Public Hearings*

After presenting the Proposed Budget to City Council, at least one public hearing must be held. Public notice of the hearing must be given at least 10 days in advance.[3] The first hearing must be held at least 15 days after the Proposed Budget was presented, but before the tax levy.[4] Special notice of the public hearing must also be published in at least one county-circulated newspaper. This newspaper notice should be posted no earlier than 30 days and no later than 10 days before the hearing. The City has traditionally held two or more public hearings concerning the budget process in which all residents are encouraged to participate.

*Adopted Budget*

Before adopting the budget, City Council may choose to change any aspect of the Proposed Budget, as long as the changes result in a balanced budget. Budget adoption must take place before September 28 of each fiscal year. A copy of the budget, as finally adopted, is filed with the City Clerk and the County Clerk of Bexar County. The final budget is made available for the use of all departments, offices and agencies of the City, and for the use of interested persons, agencies, and civic organizations.[5]

## BUDGET AMENDMENTS

At any time during the fiscal year, upon written recommendation of the City Manager, the City Council may transfer any unencumbered appropriation balance or any portion within a department, office, or agency to another. The expenditures of the City, by Charter, shall not exceed the total appropriation of the fiscal year.

The City Charter also gives the City Manager the authority to transfer appropriations within funds. The budget may also be amended by submitting an ordinance to the City Council for approval. The ordinance must include substantiated and analyzed reasoning for the amendment.

## BUDGET BASIS

The budgets of the General Fund, Special Revenue Funds, Debt Service Funds, and Trust & Agency Funds are prepared and accounted for on the modified accrual basis. Briefly, this means that revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred. In contrast, the budget of the Enterprise Funds and Internal Service Funds are prepared and accounted for using the full accrual basis of accounting. Their revenues are recognized when they are earned, and their expenses are recognized when they are incurred.

Under State Law, the budget must be balanced. A balanced budget is achieved when planned expenditures can be met by current income from taxation and other government receipts such as user fees.

The difference between planned expenditures and revenues is called Fund Balance. For the purposes of this document, two different calculations are utilized. For the General Fund, the unreserved, undesignated portion of fund balance is reported. For other funds, fund balance is reported as current revenues less current expenses less reserves for encumbrances, prepaid balances and inventories. For non-enterprise funds, sick and vacation accruals are excluded. For multi-year funds, reserves for encumbrances are not excluded.

Gross Ending Balance for non-General Fund entities refers to fund balance before any reserves are taken into account. Net Ending Balance is a fund's final ending balance after reserves.

Financial reserves for non-General Fund funds are determined on a fund-by-fund basis. Some funds calculate reserves as a certain percentage of the budget (e.g., 10% of total revenues) while others calculate reserves in an amount equivalent to 2-3 months of operating budgets.

*Major Revenues*

Major General Fund Revenues include Property Tax, Sales Tax, and City Public Service (CPS) Energy revenue. Property taxes are levied on both real and personal property according to the property's value and the tax rate. The estimated property tax revenue to the General Fund for FY 2018 is $342 million dollars. Sales taxes are dependent on the local economy and are paid to the City for the sale of certain goods and services. San Antonio's current sales tax rate is 8.250%, of which 1% is dedicated to the General Fund. The estimated sales tax revenue to the General Fund for FY 2018 is $285 million dollars. The remaining portion of the sales tax is dedicated to the State, other City restricted funds, and VIA Metropolitan Transit. The City receives 14% of all CPS gas and electric customer revenues from CPS as a revenue investment. The FY 2018 budgeted CPS revenue is $352 million. These three major revenue sources combined account for 82% of the available General Fund resources.

Other significant fund revenues include the Solid Waste Fee, the Hotel Occupancy Tax (HOT), and the Storm Water Fee. The Solid Waste monthly fee for FY 2018 has been changed to a variable rate pricing structure with different rates for different sizes of carts. The Storm Water monthly fee has been changed to use an impervious cover methodology, which assesses fees based on rate and volume of storm water runoff. The current HOT rate is 16.75% and is levied on every hotel room night charged. The City receives 7% of this tax for tourism-related operations and 2% as a dedicated source of revenue to pay debt service and fund capital improvements for the Henry B. Gonzalez Convention Center Complex. Please refer to the Revenue Detail Section of the Budget Document for additional details.

*Major Expenditures*

The FY 2018 General Fund budget is $1.19 billion. Public Safety expenses for Police and Fire services total $776 million and encompass 65.0% of the General Fund budget. Street Maintenance and Parks and Recreation expenses account for $155 million of the budget. The other 22% of the budget provides funding for various City departments including Human Services, Library, Municipal Court, Health, Animal Care, Code Enforcement, and others. Please refer to the *General Fund Available Resources Distributed over Major Spending Areas* in the Revenues Detail section for additional details.

## BUDGET CONTROLS

Budgetary compliance is a significant tool for managing and controlling governmental activities, as well as ensuring conformance with the City's budgetary limits and specifications. The objective of budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by City Council. Budgetary controls, levels at which expenditures cannot legally exceed appropriated amounts, are established by function and activity within individual funds. The City utilizes an encumbrance system of accounting as one mechanism to accomplish effective budgetary controls. Encumbered amounts lapse at year-end. However, encumbrances generally are appropriated as part of the following year's budget.

## ACCOUNTING BASIS

The Comprehensive Annual Financial Report (CAFR) shows the status of the City's finances on a basis of Generally Accepted Accounting Principles (GAAP). In most cases, this conforms to the way the City prepares its budget. All governmental funds are accounted for using the current financial resources measurement focus and the modified accrual basis of accounting. This means that current assets and current liabilities are generally the primary balances included on their balance sheets. Deferred inflows and outflows are used to account for remaining non-current balances. Revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred. However, compensated absences, debt service expenditures, claims, judgments, and arbitrage are recorded only when the liability is matured.

Proprietary, Pension Trust, Private Purpose Trust, and Retiree Health Care Funds are accounted for using the accrual basis of accounting. Their revenues are recognized when they are earned, and their expenses and related liabilities, including claims, judgments, and compensated absences, are recognized when they are incurred. These funds are accounted for on a cost of services or "economic resources" measurement focus. Consequently, all assets and all liabilities (whether current or non-current) associated with their activity are included on their balance sheets. The reported Proprietary Fund net position is segregated into three components: (1) net investment in capital assets, (2) restricted, and (3) unrestricted. Proprietary fund operating statements present increases (revenues) and decreases (expenses) in net position.

The accounts of the City are organized by fund. Each fund is considered a separate accounting entity with its own set of self-balancing accounts comprised of its assets, liabilities, deferred inflow and outflows, fund equity, revenues, and expenditures or expenses. Each fund is included in the CAFR; however, certain funds (Grant Funds, Community Service Funds, and Pension Funds) are excluded from the budget process based on operational needs of the City. These funds have (1) their own fiscal year that is different than the City's fiscal year, (2) are held by the City in a trustee capacity, and/or (3) are held in an agency relationship with individuals, private organizations, other governments, and/or funds.

## FUND TYPES

*General Fund*—The General Fund of the City accounts for all financial resources except those required to be accounted for in another fund.

*Special Revenue Funds*—Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes (other than debt service and capital projects).

*Enterprise Funds*—Enterprise Funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the expenses of providing goods or services to the general public on a continuing basis should be financed or recovered primarily through user charges, or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

*Expendable Trust Funds*—Trust and Agency Funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private

organizations, other governmental units, and/or other funds.

*Internal Service Funds*—Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governmental units, on a cost-reimbursement basis. The City's self-insurance programs, data processing programs, other internal service programs, and Capital Management are accounted for in this fund type.

*Debt Service Funds*—Debt Service Funds are used to account for the resources that are being accumulated for debt principal, interest, and related costs.

## CAPITAL BUDGET

The Adopted FY 2018 through 2023 Capital Budget details the City's physical infrastructure development and improvement plan. Capital projects in the six-year program address general government, public health and safety, recreation and culture, and transportation functions. The first year of the six year plan is the Adopted FY 2018 Capital Budget.

## DIRECT AND INDIRECT COST

The City of San Antonio incurs both direct and indirect costs in the performance of its responsibilities. Direct costs are costs that can be readily identified with a specific cost, objective, or program. Indirect costs are costs necessary for the effective and efficient operation of City programs, which cannot be readily identified to a specific cost objective or program without effort disproportionate to results achieved.

The City incorporates two sets of principles into its policies and procedures related to the recovery of costs from funding sources. Principles related to all funding sources are incorporated within Generally Accepted Accounting Principles (GAAP) as recognized by the Governmental Accounting Standards Board (GASB). In addition, principles and procedures, which have been followed for recovery of costs on Federal awards, are presented in U.S. Office of Management and Budget 2 CFR Chapter I, Chapter II, Part 200, et al. "Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards."

*Indirect Cost Identification*

The City recovers indirect costs through the development and application of departmental indirect cost rates. Rates are developed and documented in the City's departmental indirect cost rate proposal. Rates include both City-wide central services costs and departmental administrative and support costs. The identification and allocation of City-wide central service costs is documented in the City's Federal 2 CFR Part 200 Cost Allocation Plan. The Plan is prepared and documented in accordance with the 2 CFR Part 200 policies and procedures. Central service costs included in FY 2018 rates are documented in the City's Plan based on actual expenditures and data incurred during the fiscal year ended September 30, 2016.

Department administrative and support costs included in the rate are those costs incurred for the benefit of all programs and activities of a department. Costs are recorded in administrative and support unit cost centers. Administrative and support costs are identified and documented in each department's indirect cost rate proposal. All costs included in the development of departmental rates have been reconciled to the City's Comprehensive Annual Financial Report for the fiscal year ended September 30, 2016.

*Pensions*

The City of San Antonio participates in two types of contributory retirement plans. These are funded plans covering full-time employees. The first is the Fire and Police Pension Plan, which is a pension fund and is a single-employer defined benefit retirement plan established in accordance with the laws of the State of Texas. The City provides retirement benefits for all eligible full-time Fire and Police employees through the Pension Fund. The second is the Texas Municipal Retirement System (TMRS). The TMRS is a statewide agent multiple employer public employee retirement system created by law in 1947 to provide retirement, disability, and death benefits to city employees. The plan's provision and contribution requirements are adopted by the governing body of the City within the options available in the state statutes governing TMRS and within the actuarial constraints in the statutes. The City provides benefits for all eligible employees (excluding firefighters and police officers) through a nontraditional, joint contributory, hybrid defined benefits plan in the TMRS.

*Self-Insurance*

The Self-Insurance Programs are established to account for Self-Insurance Programs including funds for the administration of all tort claims against the City and for the operations of the City's employee benefit programs. Included in the Self-Insurance Programs are the Insurance Reserve Program, Employee Benefits Program, Workers Compensation Program, Extended Sick Leave Program, and Employee Wellness Program.

## PROPERTY TAXES & DEBT LIMIT

The FY 2018 Adopted Budget includes $342 million in maintenance and operations support for the General Fund from property taxes. The FY 2018 Adopted Budget maintains the City's property tax rate at 55.827 cents per $100 of valuation.

The property tax rate consists of two components: Maintenance & Operations (M&O) and Debt Service. The FY 2018 M&O rate is 34.677 cents per $100 of taxable valuation. The FY 2018 M&O rate maintains the FY 2017 M&O rate. Funds from this component of the property tax receipts are deposited in the General Fund and are used to pay for recurring and one-time expenses. The Debt Service component is determined by the City's debt service requirements. The FY 2018 Debt Service rate is 21.150 cents per $100 of taxable valuation. This debt service tax rate is the same tax rate as FY 2017. Property tax revenue from this component is deposited in the Debt Service Fund and is used exclusively to pay the principal and interest on outstanding debt. These two components together provide for a total tax rate for FY 2018 of 55.827 cents per $100 of taxable valuation.

*Debt Service*

The City issues debt for the purpose of financing long-term infrastructure capital improvements and short-term projects. Some of these projects have multiple sources of funding which include debt financing. Infrastructure, as referred to by the City, means the basic physical and organizational structures and facilities provided by government to support a community's basic human needs, economic activity, safety, education, and quality of life. Types of debt issued by the City include bonds, tax notes, certificates of obligation, revenue notes, and revenue bonds. General obligation, tax notes, and certificates of obligation are pledged by ad valorem taxes. Revenue bonds are utilized to finance long-term capital improvements for enterprise and self-supporting operations, such as improvements to the City's Airport System, Expansion of the Convention Center, and the City's Municipal Drainage Utility System ("Storm Water System").

The long-term infrastructure financing process commences with the identification of major projects throughout the City to be financed with debt. These City-wide projects typically involve health and public safety, street improvements, drainage, flood control, construction and improvements to municipal facilities, as well as quality of life enhancements related to libraries and municipal parks. Major projects that are financed with ad valorem tax-supported bonds are presented to the electorate for approval. Upon voter approval, the City is authorized to issue ad valorem tax-supported bonds to finance the approved projects. Bond elections are held as needs of the community are ascertained. The short-term financing process includes interim financing and various projects. Revenue bonds do not require an election and are sold as needed for construction, expansion, and/or renovation of facilities in amounts that are in compliance with revenue bond covenants. The process for any debt issuance begins with the budget process and planned improvements to be made during the ensuing fiscal year.

Utilization of comprehensive financial analysis and computer modeling in the City's ad valorem Debt Management Plan incorporates numerous variables such as sensitivity to interest rates, changes in assessed values, annexations, current ad valorem tax collection rates, self-supporting debt, and fund balances. The analytical modeling and effective debt management has enabled the City to maximize efficiencies through refundings and debt structuring. Strict adherence to conservative financial management has allowed the City to meet its financing needs while at the same time maintaining its strong ratings. The City is rated "AAA", "Aaa", and "AAA" by Standard & Poor's Ratings Services, a Standard & Poor's Financial Services LLC business ("S&P"), Moody's Investors Service, Inc. ("Moody's"), and Fitch Ratings ("Fitch"), respectively.

*Debt Limitations*

The amount of ad valorem tax-supported debt that the City may incur is limited by City Charter and by the Constitution of the State of Texas (the "State"). The City Charter establishes a limitation on the general obligation debt supported by ad valorem taxes to an amount not to exceed 10% of the total assessed valuation.

The Municipal Finance Law of the State and the City Charter provide that the ad valorem taxes levied by the City for general purposes and for the purpose of paying the principal and interest on the City's indebtedness must not exceed $2.50 for each $100 of assessed valuation of taxable property. There is no constitutional or statutory limitation within the $2.50 rate for interest and sinking fund purposes; however, the Texas Attorney General has adopted an administrative policy that prohibits the issuance of debt by a municipality, such as the City, if its issuance produces debt service requirements exceeding that which can be paid from $1.50 of the foregoing $2.50 maximum tax rate calculated at 90% collections. In addition, Section 1331.051, Texas Government Code, and the City Charter prohibit the total debt of the City

from exceeding 10% of the total assessed valuation of property shown by the last assessment roll, and the City Charter excludes (1) any indebtedness secured in whole or in part by special assessments, (2) the debt of any improvement district, and (3) any indebtedness secured by revenues, other than taxes of the City or of any department or agency thereof.

*Long-Term Debt Planning*

The City employs a comprehensive multi-year, long-term capital improvement planning program that is updated annually. Debt management is a major component of the financial planning model which incorporates projected financing needs for infrastructure development that is consistent with the City's growth, while at the same time measuring and assessing the cost and timing of each debt issuance.

## CAPITALIZATION THRESHOLDS

Individual acquisitions must meet the minimum capitalization threshold in order to be capitalized. For example, a single computer which costs $10,000 would be capitalized and depreciated over its estimated useful life, whereas five laptop computers purchased for $10,000 would not, as their individual cost ($2,000 each) does not meet the minimum threshold ($5,000 each). The five laptops would be recorded as tracked property.

Thresholds and useful lives have been established for each asset class as summarized in the following table.

| Asset Class | Useful Life (Years) | Capitalization Threshold |
|---|---|---|
| Buildings | 10-40 | $100,000 |
| Improvements (other than buildings) | 10-40 | 100,000 |
| Infrastructure | 10-100 | 100,000 |
| Intangibles | 5-40 | 100,000 |
| Machinery & Equipment | 5-20 | 5,000 |
| Computer Equipment & Software | 5-10 | 5,000 |
| Automotive Equipment | 5-10 | 5,000 |

[1] Texas Local Government Code Chapter 102, Subsection 002 and San Antonio City Charter Article 7, Section 80.
[2] Texas Local Government Code Chapter 102, Subsection 102.005.
[3] San Antonio City Charter Article 7, Section 82.
[4] Texas Local Government Code Chapter 102, Subsection 102.006.
[5] San Antonio City Charter Article 7, Section 82.

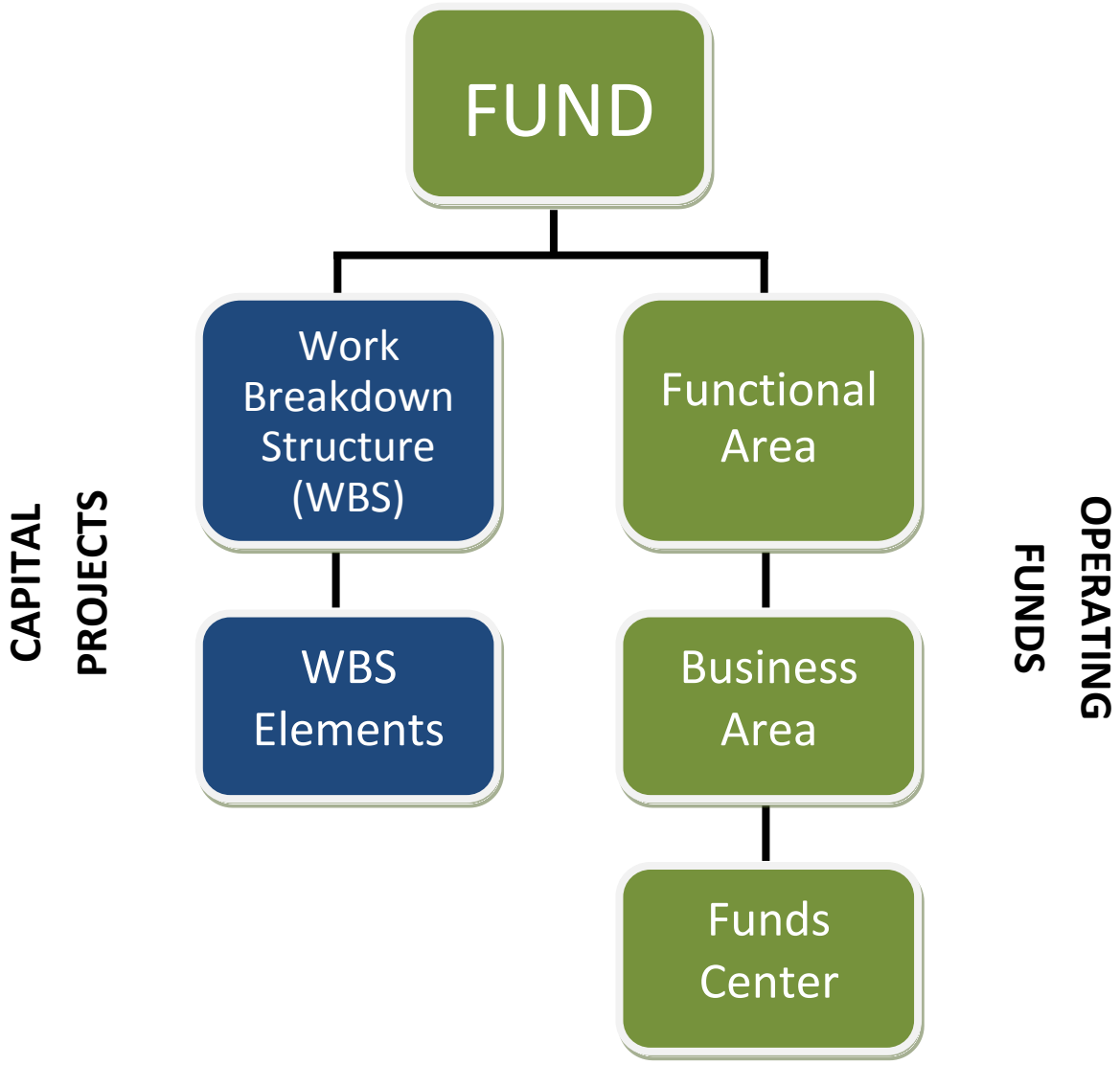
# Accounting Structure

# Chart of Accounts

The purpose of structuring a financial system is to organize and identify the sources and uses of funds, revenues, expenditures, and any related activities and to allow for the maintenance, retention, and retrieval of this information. This chart does not provide information about Grant Funds.

The first step in accessing financial information is identifying the Fund (e.g. General Fund, Airport Fund) which contains the desired data. The next step is identifying the Functional Area (e.g. Administrative Management) or the Work Breakdown Structure (WBS; utilized for capital projects; e.g. Convention Center Exterior Renovation Project).

After identifying the Functional Area or the WBS, access is available to either the WBS Individual Elements (e.g. Design, Engineering, or Construction) or Business Area (e.g. Transportation & Capital Improvements) level. The Department level then provides access to the Funds Center.



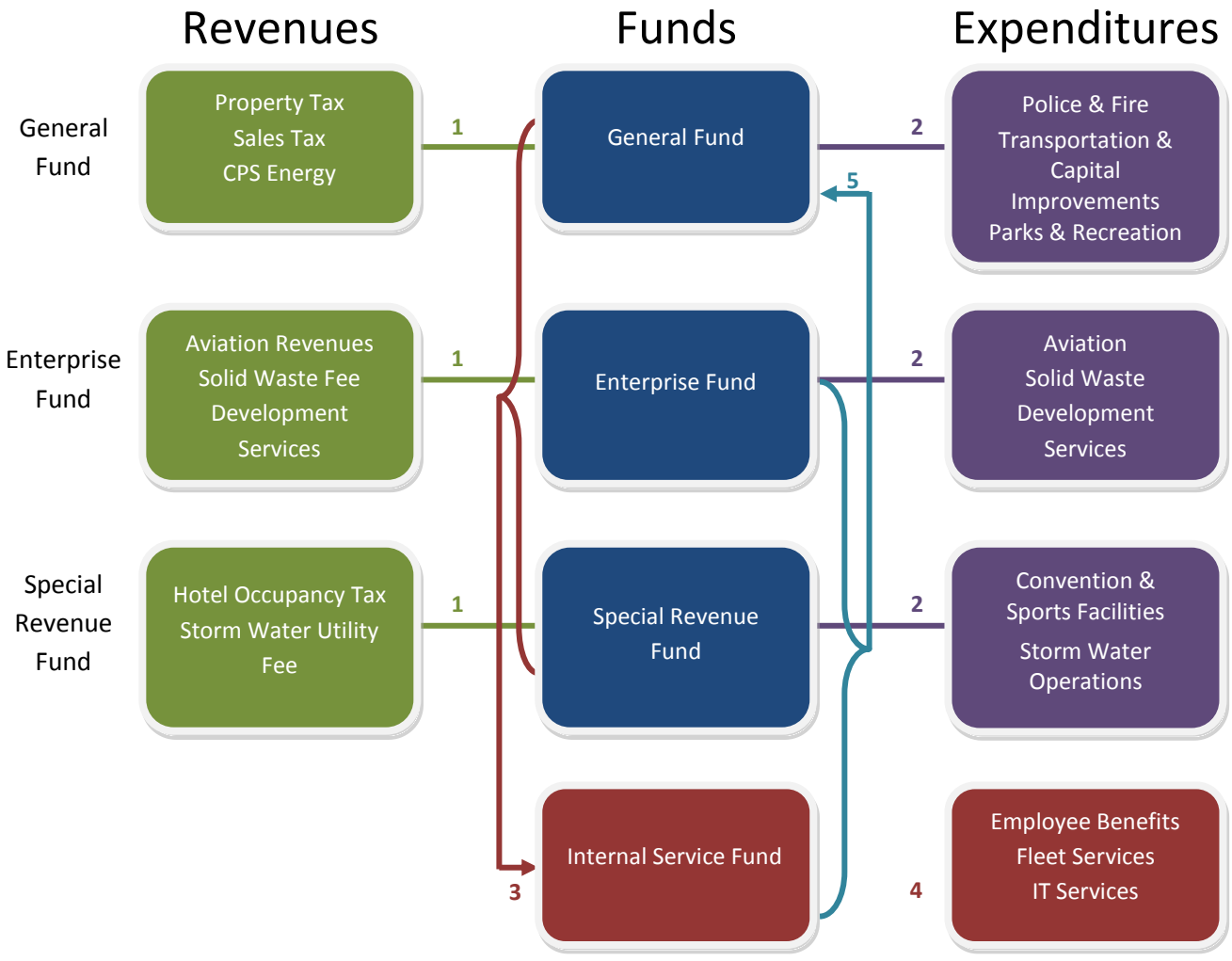
# Fund Structure Overview

The chart below represents the various fund types contained within the City of San Antonio's Adopted Budget, including their budgetary basis. The City has additional funds that are audited but not included in the budget because assets are held by the City in a trustee capacity for other entities. These funds include additional special funds, such as grants and donation/contributions, as well as certain fiduciary funds, such as special service areas and agency funds.



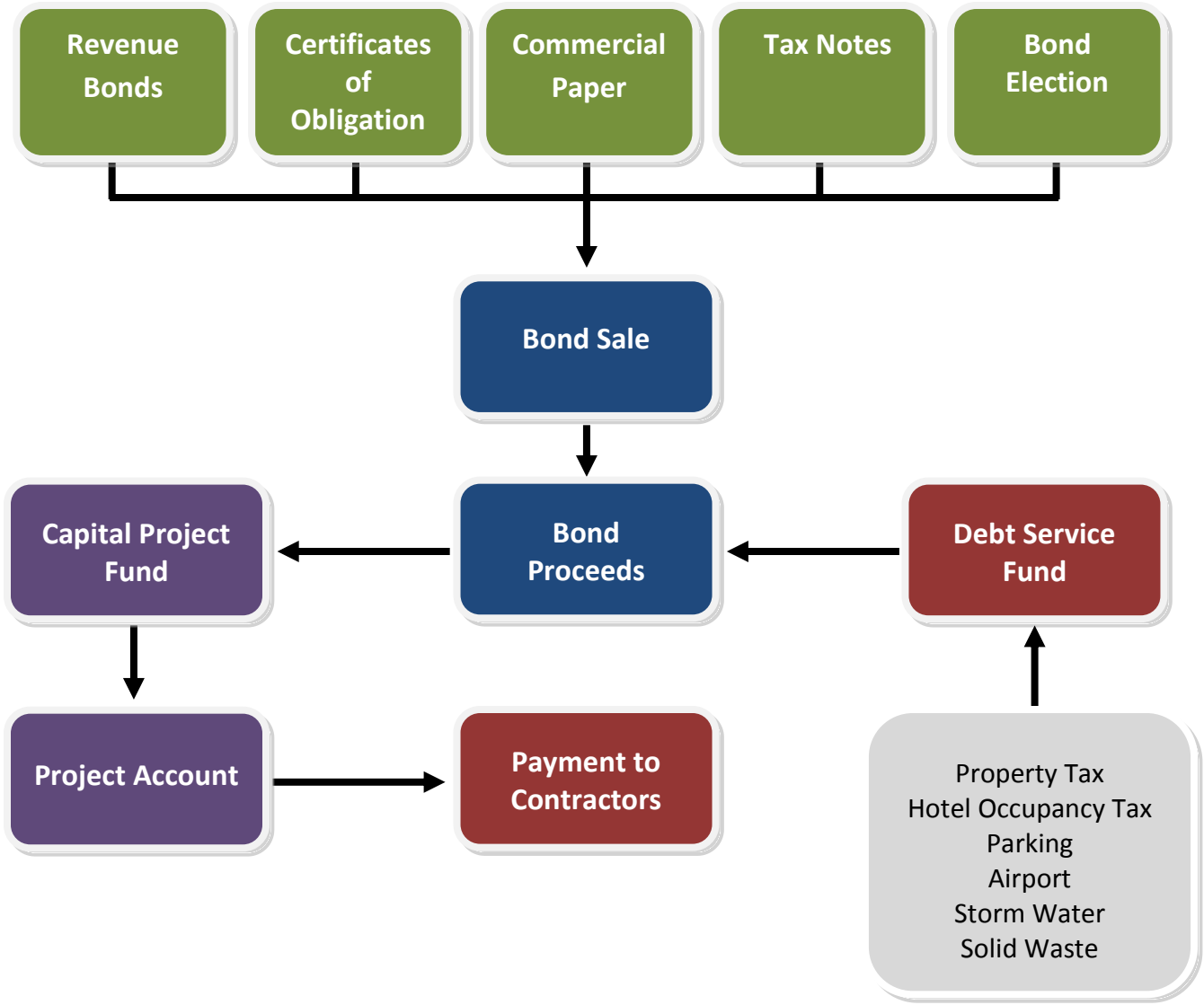
# Operating Flow of Funds

1. Revenues are paid into funds, such as the General Fund and Enterprise Funds, as a result of specific activities such as the following:
    a. General Fund Revenues – Property Tax, Sales Tax, CPS Energy Payment, and Fines
    b. Special Revenue Fund Revenues – Hotel Occupancy Tax, Advanced Transportation District Sales Tax Revenue, and Storm Water Utility Fees
    c. Enterprise Fund Revenues – Aviation Revenues, Parking Fees, and Solid Waste Fees
2. Expenditures are made from funds, such as the General Fund and Enterprise Funds, to support activities related to each such as the following:
    a. General Fund Departments – Police, Fire, Transportation & Capital Improvements, and Parks
    b. Special Revenue Funds – Convention Facilities, Advanced Transportation District, and Storm Water Operations
    c. Enterprise Fund Departments – Aviation, Development Services, and Solid Waste Management
3. General Fund, Special Revenue Fund, Enterprise Fund, and other User Departments make payments into Internal Service Funds to support internal City administrative operations
4. Internal Service Funds support specific Departments/Services: Capital Improvement Management Services, Facility Services, Fleet Services, Information Technology Services, and Self-Insurance
5. Non-General Fund funds (Special Revenue, Enterprise, and Internal Service Funds) contribute funds back to the General Fund toward the cost of services provided to the General Fund

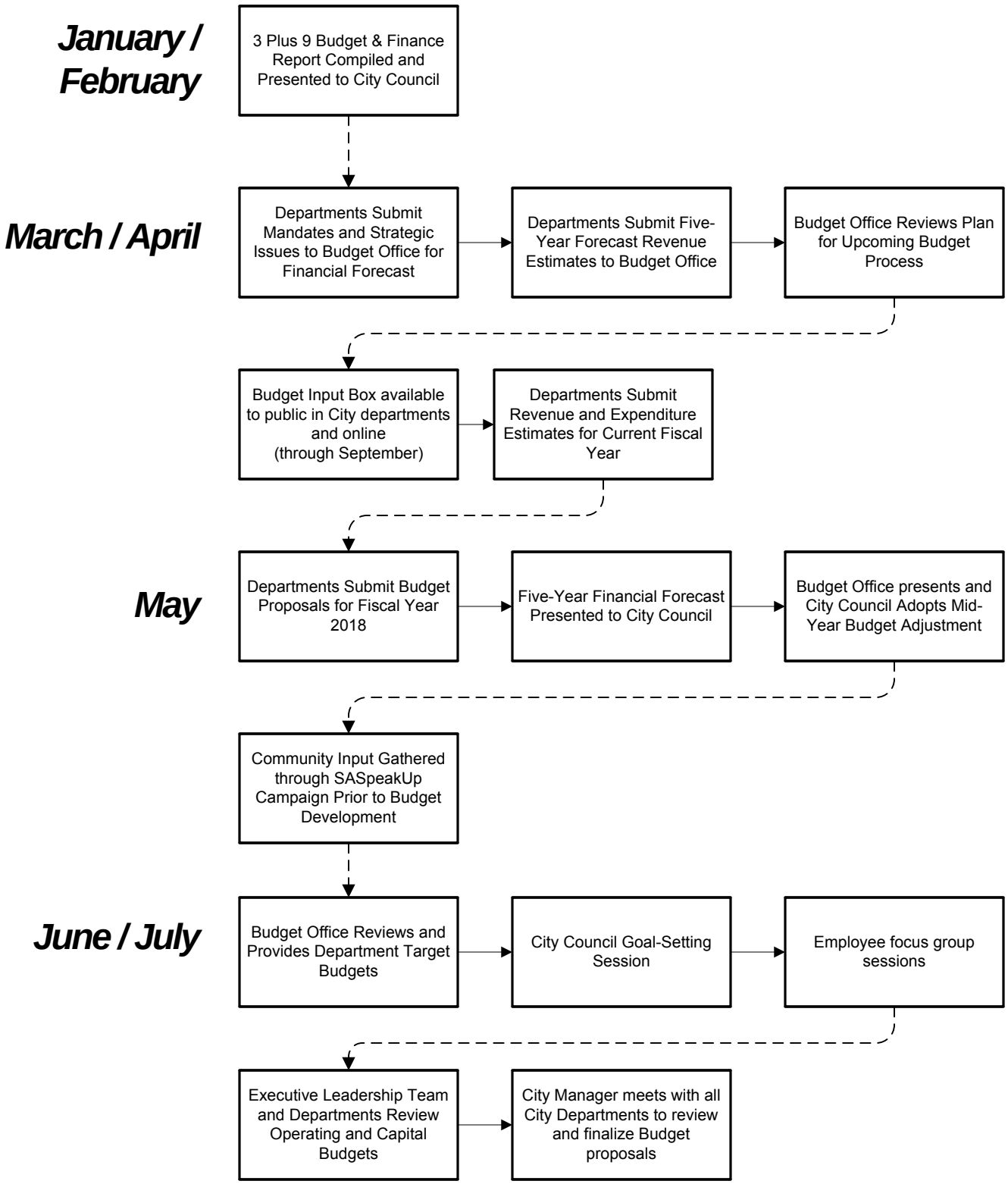


# Debt Service Flow of Funds

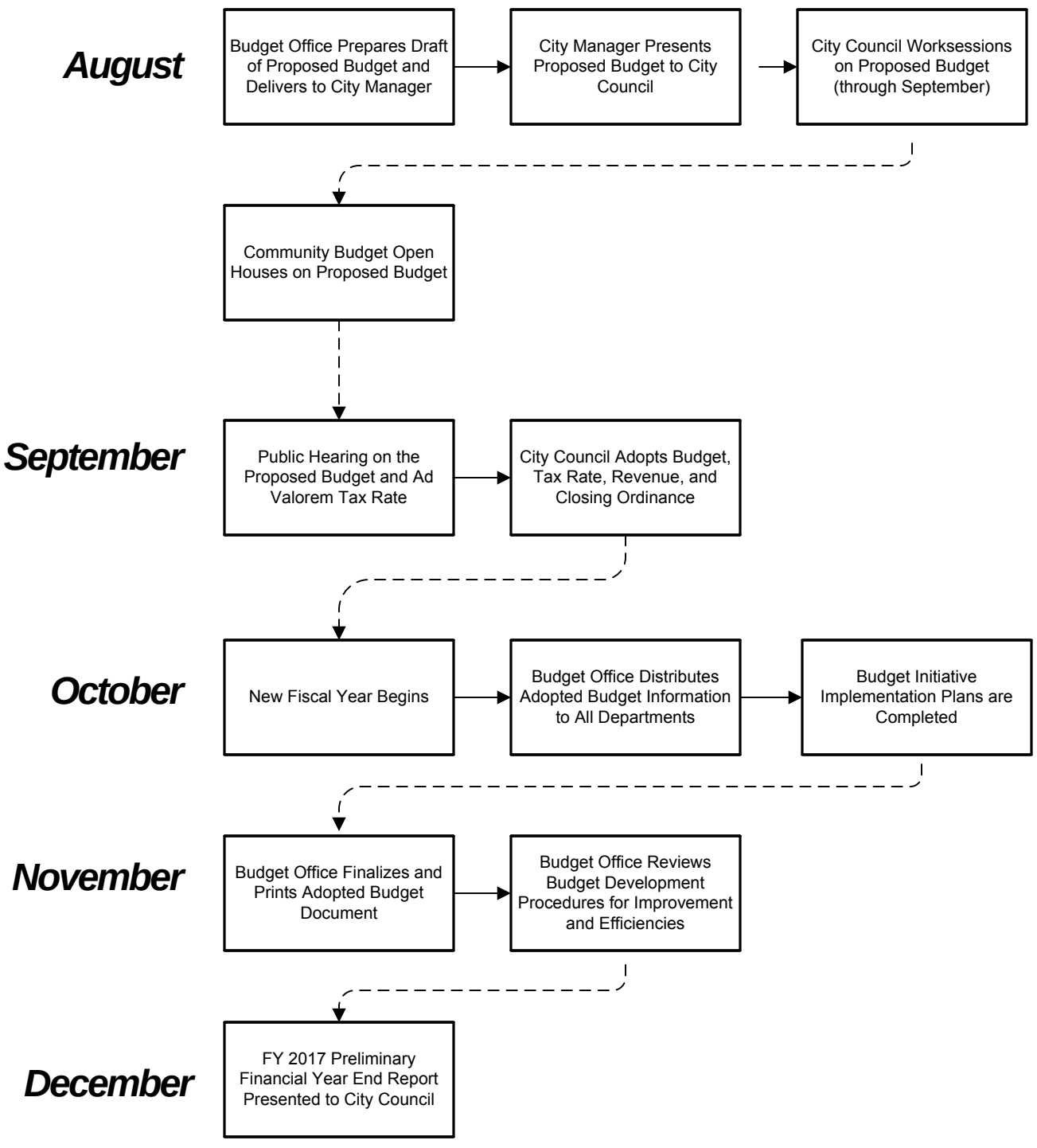
1. The City holds a bond sale after one of the following:
    a. Approval by City Council to issue Certificates of Obligation, Tax Notes or Revenue Bonds
    b. Successful completion of a General Obligation Bond Election
2. The bonds are purchased, and the funds generated from the sale are allocated to Bond Funds to support specific projects or to refund existing debt
3. New funding is distributed from the Bond Funds to the individual project budgets while refunding amounts are paid out within the Debt Service Funds to the appropriate escrow agents
4. Payments are made through open project accounts to individual contractors for project work
5. When a project is completed and the project account closed, unused funds can be directed to the debt service obligation or for usage towards additional projects
    a. For reduction of the debt service obligation, the unused funds are transferred from the overall bond fund into the Debt Service Fund
6. The Debt Service Fund is also supported by other revenue sources
7. The Debt Service Fund is used to pay the interest and principal of long-term debts



# FY 2018 BUDGET PROCESS



# FY 2018 BUDGET PROCESS



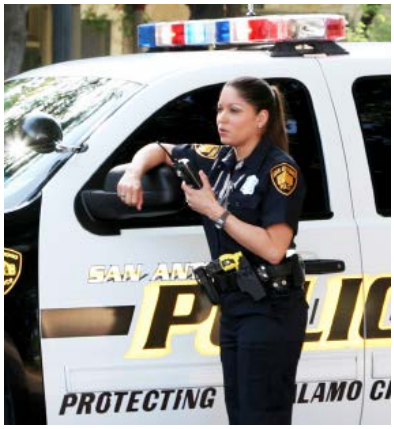
# Budget Schedule Fiscal Year 2018

The City of San Antonio provides residents a range of opportunities to be involved in the budget development process. Throughout the process, residents provide input for the budget's development through Budget Input Boxes, Community Budget Hearings, and the newly implemented SASpeakUp program in which residents are encouraged to "SpeakUp" and describe their priority services with a short video clip or picture posted to Facebook, Twitter or Instagram using the hashtag #SASpeakUp. Additionally, a number of City Council budget worksessions and presentations are held on the Proposed Budget. The schedule below represents the schedule for the recently developed FY 2018 Budget:

| | |
|---|---|
| **October - September** | The Budget Input Boxes are available at various locations in City departments and online for suggestions on how to make effective changes to the budget |
| **January - February** | The Office of Management and Budget (OMB) and the Finance Department compile the Three Plus Nine Budget & Finance Report to present to City Council |
| **March 8** | Presentation to City Council of the Three Plus Nine Budget & Finance Report and the FY 2018 Budget Calendar |
| **March - April** | Five Year Financial Forecast materials sent to departments. Departments submit mandates and strategic issues to OMB for Financial Forecast |
| **April to May** | Community input gathered through SASpeakUp campaign prior to budget development |
| **May 10** | City Council "B" Session: a) Six Plus Six Financial Report, b) Five Year Financial Forecast, and c) FY 2017 Mid-Year Budget Adjustment Ordinance |
| **May 11** | City Council "A" Session: FY 2017 Mid-Year Budget Adjustment Ordinance |
| **June 28** | City Council Special Goal Setting Session for the FY 2018 Budget and the FY 2018 Budget Plan. Summary report of community priorities for the FY 2018 Budget. |
| **June** | Executive Leadership Team members meet with Departments and OMB to review service delivery plans, performance expectations and outcomes, new and increased revenues, mandates, reductions, known potential priorities, and departmental efficiencies |
| **July** | Meetings with City Manager, Executive Leadership Team, and OMB staff to review budget recommendations and service delivery plans utilizing identified City Council Goals and Priorities |
| **August 10** | City Manager presents FY 2018 Proposed Operating & Capital Budget to City Council and City Council considers the FY 2018 Proposed Ad Valorem Tax Rate and sets date, time, and place for public hearings. OMB delivers copies of the FY 2018 Proposed Operating and Capital Budget to City Council and City Clerk |

# Budget Schedule Fiscal Year 2018

| | |
|---|---|
| **August 14 - September 7** | Community Budget Open Houses held throughout the city to obtain community input on the proposed budget |
| **August 15 - September 13** | City Council Worksessions on the FY 2018 Proposed Budget |
| **August 30** | City Council Public Hearing on the FY 2018 Proposed Budget and First Ad Valorem Tax Rate Public Hearing |
| **September 6** | City Council Public Hearing on the FY 2018 Proposed Budget and Second Ad Valorem Tax Rate Public Hearing |
| **September 14** | City Council adopts the FY 2018 Annual Operating and Capital Budget, the Ad Valorem Tax Rate, Revenue Adjustments, the Operating and Capital Budget Appropriations Ordinance, and the FY 2017 Closing Ordinance |
| **October - November** | OMB finalizes the FY 2018 Adopted Operating & Capital Budget documents. OMB coordinates, analyzes, and validates implementation plans for budget initiatives approved within the FY 2018 Budget |
| **December** | FY 2017 Preliminary Financial Year-end report is presented to City Council. OMB reviews budget development procedures for improvements and efficiencies |










# BUDGET SUMMARY

October 1, 2017

To the Honorable Mayor and City Council:

I am pleased to transmit the Adopted Budget for Fiscal Year 2018. The budget is balanced as required by law and reflects the City's continued commitment to providing public services and programs that enhance the quality of life for the residents of San Antonio. Guided by City Council policy direction and community input, the FY 2018 Adopted Budget maintains the existing City property tax rate while increasing the street maintenance budget, adding new police officers, new firefighters and EMS personnel, and improving neighborhood services. This budget reflects the City Council policy direction of allocating new resources utilizing an equity lens.

Equity and equality are two strategies that can be used in budgeting. Equity aims to understand the needs of the community and fairly distribute resources. Equality involves ensuring all parts of the community receive similar amounts of resources regardless of need. This budget adopts an equity approach, allocating new resources to areas in need. In the context of this budget, decisions made through an equity lens matter because it determines how the City will allocate resources and set priorities to meet the social and economic needs of San Antonio residents.

The FY 2018 Adopted Budget invests in areas of streets, public safety, and neighborhood services that have the potential to make a significant difference in the quality of life of our community while maintaining a strong financial position.

The Adopted FY 2018 Consolidated Annual Budget, comprised of all funds excluding transfers, totals $2.7 billion and a 5% increase over FY 2017. The General Fund budget is $1.19 billion; restricted funds, including Airport, Development Services, Solid Waste and Hotel Occupancy Tax, total $858 million; and the Capital Budget totals $639 million.

**Addressing City Council and Community Priorities**

**Street Maintenance** Over 6,000 survey were gathered from the community in April and May through the City's SASpeakUp campaign. These surveys consistently ranked infrastructure as a top funding priority for FY 2018. In response, the Adopted Budget includes an increase of $35 million for a total of $99 million investment in streets for FY 2018. Street improvements will be completed across the City with an emphasis on City Council Districts 1, 2, 3, 5, and 10 where the average street condition is below 70 (on a scale of 100). The goal of this program is to bring the

average street condition of these areas of the City to 70 over two years. The annual street striping program is increased to $5.8 million to maintain markings approximately every five years.

**Sidewalks, Pedestrian Safety** The adopted budget includes $6.27 million for sidewalks that augment $78 million approved in the 2017 Bond Program. A total of $3 million is added for Pedestrian Safety; $1 million for Traffic Calming; $1 million for Vision Zero; and $1 million for school pedestrian safety.

**Public Safety** 42 new police officers are added with the FY 2018 Adopted Budget. 25 officers are added in conjunction with a Community Oriented Policing Services (COPS) Hiring Grant application provided through the U.S. Department of Justice, eight SAFFE officers are added for areas in greatest need, three new police officers are included for the Babcock Road and Foster Road annexation areas, four parks police for the linear creekways, and two airport police for the San Antonio International Airport.

The budget includes a total of 43 new firefighters and EMS personnel. Of the total fire personnel added, 15 firefighters will be assigned to a ladder truck, 12 paramedics are added for an EMS unit, 15 firefighters are included for the Foster Road annexation area, and one firefighter for the San Antonio International Airport fire station.

**Neighborhoods** Using existing personnel a new Neighborhood and Housing Services Department was created in February 2017. The budget adds 4 positions to facilitate outreach and engagement with neighborhoods. Focusing on addressing community needs through an equity lens, the budget adds one additional animal care services officer for Council District 1, which is one of the areas of the City with a high number of strays. Dedicated officers were added to Council District 2, 3, 4 and 5 in prior fiscal years as these areas have the highest concentration of strays. The budget includes $400,000 for the Let's Paint Program in Council Districts 4 and 5, $1 million for Under One Roof residential roof repair program in Council District 1, 2, and 4. This funding is augmented by $1.25 million allocated for the Under One Roof Program through the San Antonio Housing Trust for Council Districts 1, 2, 3, 4, and 5. An additional $400,000 for a total of $500,000 is allocated for the Northeast Corridor facade improvements in Council District 10.

The budget continues funding the implementation of SA Tomorrow by allocating $1.1 million for year 2 of a 5 year plan. These funds will be used to develop four regional center plans and two community plans.

**Parks** The adopted budget adds operating funds and staff for the newly completed capital projects approved by the voters as part of the 2012 General Bond Program and the City's Linear Greenway Program. Funded with the City's Tree Fund, approximately 13,000 trees are projected to be planted in FY 2018. Included in this number is a new program to assist residents in four

low-income neighborhoods where tree canopy is needed (Wheatley Heights, Las Palmas, South San/Kindred and Harlandale).

**Library** The Adopted Budget adds $1.1 million for maintenance at several branch libraries and adds $450,000 for books and digital resources. Funds of $363,000 are allocated for furniture replacement at several branch libraries.

**Restricted Funds**

**The Solid Waste Fund** provides for the operation and management of garbage, recycling, and organics pickup, brush collection and other related services. This year's Budget continues the City's progress towards attaining a 60% residential recycling rate by FY 2025 by implementing the next stage of Variable Rate Pricing, also known as "Pay as You Throw", as a means to incentivize additional recycling and move to a smaller garbage cart. The total monthly rate increases to $2.50 for large cart; $1.00 for medium cart and a decrease of $0.50 for small cart effective October 1, 2017.

**The Storm Water Operating Fund** supports drainage and creekway maintenance, flood tunnel operations, river maintenance, street cleaning, engineering, and flood plain management. Consistent with the five-year rate increase approved by City Council in 2015, the Budget recommends a Storm Water Utility Fee increase. Revenues generated from the fee will be used to provide service enhancements to storm drain tunnel maintenance and new capital projects.

**Airport Operating Fund** supports the operations and maintenance of the San Antonio International Airport and the Stinson Municipal Airport facilities. There are no fee increases included in the Budget. A total of 13 positions are included for maintenance of the airport and security.

**Development Services Fund** supports the activities associated with the regulation of land development. There are no fee increases included in the Budget. A total of two positions are added to address development activity.

**Employee Compensation**

The Adopted Budget focuses on continuing to attract and retain a highly skilled workforce. Starting January 2018, the entry wage for all civilian full-time and part-time city employees will increase to $14.25 per hour. The Budget also includes a cost of living adjustment for civilian employees, continues the civilian Step Pay Plan and allocates funds for Performance Pay for professionals, supervisors and managers. On average a step pay plan employees will receive a 4.3% pay increase; and professional and managers on average will receive 3.5%. Police uniform employees will receive a 3% wage increase consistent with their collective bargaining agreement in addition to any step and longevity increases. Fire uniform employees will receive step and

longevity increases consistent with the evergreen clause of their expired collective bargaining agreement.

**Conclusion**

The FY 2018 Adopted Budget was carefully prepared to balance the City Council and community priorities with a sustainable and sound financial plan using an equity lens. This Budget reflects the City organization's core values of Teamwork, Integrity, Innovation, and Professionalism. I appreciate the valuable policy guidance provided by the City Council and community input received during the budget development process.

Respectfully submitted,



Sheryl Sculley
City Manager


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA






# FISCAL YEAR 2018

## HIGHLIGHTS






# ADOPTED OPERATING & CAPITAL BUDGET

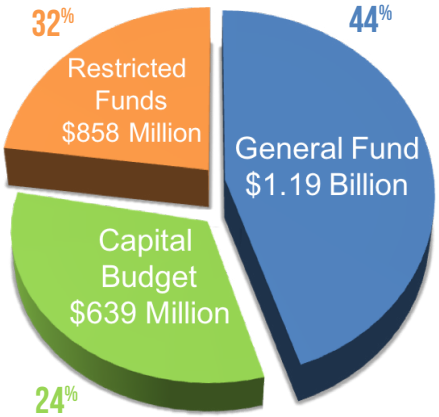
CITY OF SAN ANTONIO

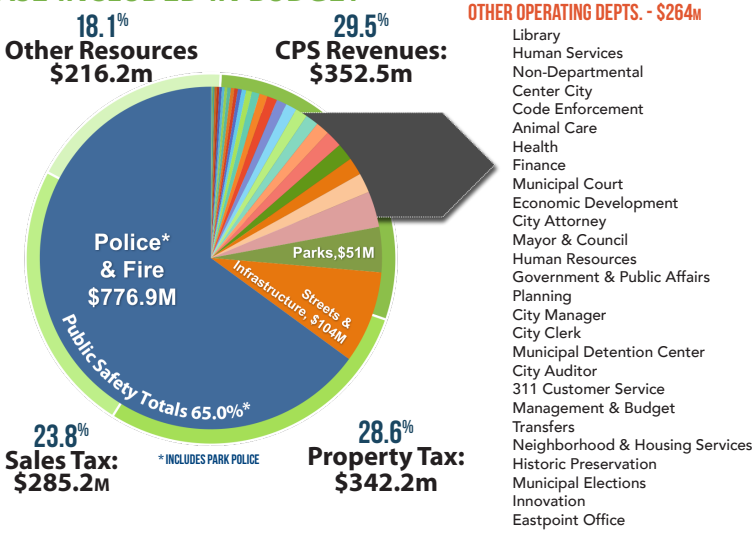
# OVERVIEW

**The FY 2018 Adopted Budget** is balanced and incorporates the City Council policy direction of budgeting through an equity lens. Instead of dividing funds equally among the 10 council districts, an equitable budget commits more resources to areas of the city where needs are greater. New spending included in the budget reflects the community and city council priorities of streets, public safety and neighborhood improvements.

## TOTAL CITY BUDGET & GENERAL FUND BUDGET

**NO CITY PROPERTY TAX RATE INCREASE INCLUDED IN BUDGET**




### TOTAL CITY BUDGET - $2.7 Billion

The adopted consolidated Budget for FY 2018 is $2.7 Billion and is comprised of three parts – The General Fund, Restricted Funds (Airport, Solid Waste, and Development Services), and the Capital Budget which includes the 2017 Bond Program and Airport Projects.

### GENERAL FUND - $1.19 Billion

**The City's largest operating fund is the General Fund**. The services paid by the General Fund include most basic City services. Police and Fire services represent less than 66% of the General Fund. The remaining funds are allocated to other important City services including Streets, Parks, Library, Human Services, Health, Animal Care, and Code Enforcement.

# Streets & Sidewalks

The FY 2018 Adopted Budget provides an increase to spending for street maintenance of $35 million for a total budget of **$99 million**. Funds in the amount of $64 million will be used to provide street improvements across the City. The increased funding of $35 million will be focused on street maintenance in Districts 1, 2, 3, 5, and 10 where the average street condition is below 70 (on a scale of 100). The goal of this program is to increase the average street condition in these areas to 70 over a two year period. A street striping program of $5.8 million is included to maintain markings every 3 to 5 years. Additionally, $3 million is allocated for pedestrian safety, augmenting $49 million in capital budget and 2017 Bond Program funds, to include a traffic calming program, school pedestrian safety, and Vision Zero. The FY 2018 Budget includes $6.27 million for sidewalks to augment the $78 million included in the 2017 Bond Program for sidewalks.






# Police

Police spending for FY 2018 provides **42 new police officers**, including 25 officers added in conjunction with Community Oriented Policing Services (COPS) Hiring Grant, 8 SAFFE (San Antonio Fear Free Environment) officers for areas in greatest need, 3 officers for the Foster Road annexation area and the Babcock Road annexation area, 4 parks police for the linear creekways, and 2 airport police for the San Antonio International Airport funded through the Airport Fund.



# Fire

## $5.2 MILLION INCREASE

**43 new firefighters and EMS** personnel are added for FY 2018, to include 15 firefighters assigned to a new ladder truck, 12 paramedics added for a new EMS unit, 15 firefighters for a new engine company for the Foster Road annexation area, and one firefighter for the international airport fire station.





# Neighborhoods



A **new Neighborhood and Housing Services Department was created** in February 2017. The FY 2018 Adopted Budget includes 4 new positions to facilitate outreach and engagement with neighborhoods.

One additional animal care services officer is included for Council District 1, which is one of the areas of the City with a high number of strays. Dedicated officers were added to Council Districts 2, 3, 4, and 5 in prior fiscal years as these areas have the highest concentration of strays. The budget also includes a total of **$400,000** for the Let's Paint Program in Council Districts 4 and 5 and a total of **$1 million** for the Under One Roof Program for Districts 1, 2, and 4. Additionally, **$400,000** is added for the Northeast Corridor Façade Improvement Program, for total budget of **$500,000**.

The SA Tomorrow Comprehensive Plan is continued with the addition of **$1.1 million** to include 4 regional centers and 2 community plans.

# Parks

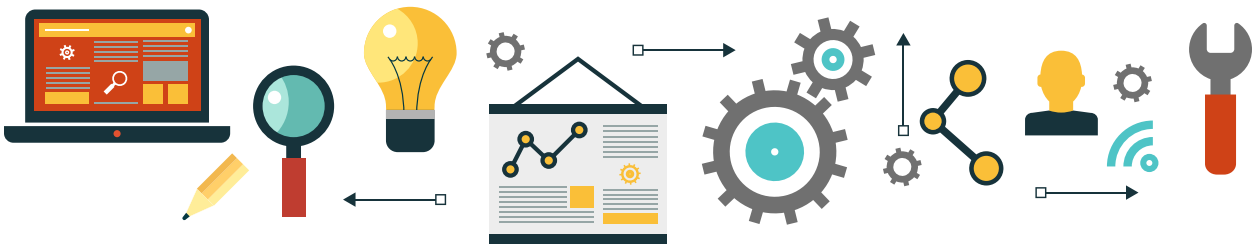
Funded with the City's Tree Fund, $2 million are allocated to plant **almost 13,000 trees** in FY 2018. Included in this number is a new program to assist residents in four low income neighborhoods where tree canopy is needed. $780,000 is included for maintenance of newly completed capital projects approved by the voters as part of the 2012 General Bond Program and the City's Linear Greenway Program.



# Libraries

## $1.9 MILLION ADDED

**$1.9 million is added for the libraries** to include $1.1 million for library maintenance, $450,000 for books and digital resources and $360,000 for furniture replacement at several branch libraries.





# Restricted Funds

## SOLID WASTE FUND

This year's Adopted Budget continues the City's progress toward attaining a 60% residential recycling rate by 2025 by implementing the next stage of Variable Rate Pricing, also known as **"Pay as You Throw"**, as a means to incentivize additional recycling and move to a smaller garbage cart. The total monthly rate increases include $2.50 for large cart; $1.00 for medium cart and a decrease of $0.50 for small cart effective October 1, 2017.



LARGE (96 gal)
**$2.50**



MEDIUM (64 gal)
**$1.00**



SMALL (48 gal)
**$0.50**

## STORMWATER FUND

An **increase in the Storm Water Utility Fee** is included and projected to generate $2 million annually. The recommended monthly residential fee on average will increase $0.23 and the non-residential average increase is $4.08.



PROPOSED 2017-2022
BOND
PROGRAM
City of San Antonio

## 2017 BOND PROGRAM

The **addition of 12 positions** is included for the execution of the 2017 Bond Program (total of 176 positions in capital construction management).

# BUDGET FACTS
# FY 2018 ADOPTED BUDGET

**FY 2018 Budget**

All funds with FY 2018 Capital Budget ..... **$2,693,073,629**
FY 2018 Operating Budget All Funds ..... **$2,054,040,629**
FY 2018 Capital Budget ..... **$639,033,000**

**FY 2018 General Fund** ..... **$1,196,017,236**

**Major Special Revenue Funds**

Advanced Transportation District Fund ..... **$18,978,523**
Community and Visitor Facilities Fund ..... **$49,788,688**
Arts and Culture Fund ..... **$10,735,501**
Municipal Court Security Fund ..... **$503,284**
Municipal Court Technology Fund ..... **$720,382**
Storm Water Operating Fund ..... **$48,020,393**
Street Right of Way Management Fund ..... **$4,032,699**

**Enterprise Funds**

Airport Operating and Maintenance Fund ..... **$100,323,676**
Development Services Fund ..... **$33,064,708**
Solid Waste Operating and Maintenance Fund ..... **$118,910,214**
Parking Operating and Maintenance Fund ..... **$10,174,543**

**Internal Service Funds**

Capital Improvements Management Services Fund ..... **$20,482,589**
Facility Services Fund ..... **$16,195,385**
Information Technology Services Fund ..... **$60,654,068**
Purchasing and General Services Fund ..... **$6,728,807**
Equipment Renewal and Replacement Fund ..... **$39,115,307**
Fleet Services Fund ..... **$40,624,698**

**Self Insurance Funds**

Employee Benefits Insurance Fund ..... **$163,074,211**
Liability Insurance Fund ..... **$9,678,144**
Workers' Compensation Fund ..... **$16,206,547**

**Federal and State Grant Funding**

(Operating Services) ..... **$147,211,927**

# FY 2018
# PERSONNEL SUMMARY

**Authorized City Positions**

Total General Fund Positions ..... **7,686**
Total Other Fund Positions (Including Grants) ..... **4,545**
Authorized Positions All Funds (Including Grants) ..... **12,231**

**Uniform Positions (Including Grants)**

Police Uniform Positions ..... **2,443**
Fire Uniform Positions ..... **1,757**


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

# Budget Summary

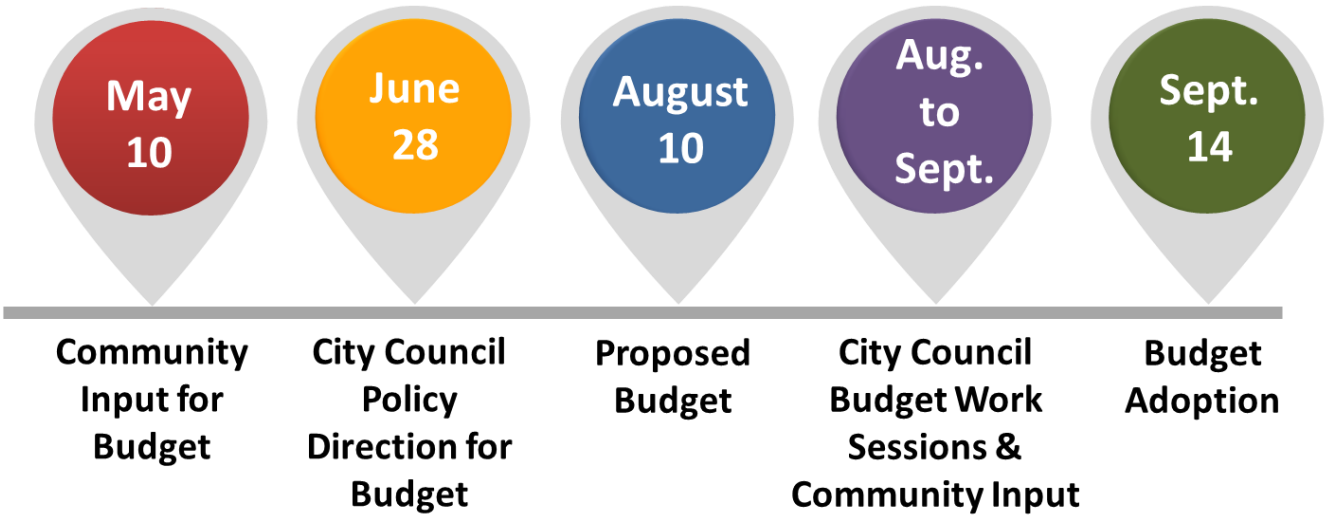
# Budget Development Process

## Overview

The FY 2018 Adopted Budget is balanced and reflects the City's continued commitment to providing public services and programs that enhance the quality of life for the residents of San Antonio. Guided by City Council policy direction and community input received in June 2017, the FY 2018 Adopted Budget maintains the existing City property tax rate while increasing the street maintenance budget, adding new police officers, new firefighters and EMS personnel, and improving neighborhood services. This budget reflects the City Council policy direction of allocating new resources utilizing an equity lens, which allocates more resources to areas of most need. This budget summary highlights the City's financial, human, and capital resource allocations required to achieve policy and service delivery goals.

## Budget Development Strategy

The process of developing the city's budget is a comprehensive effort that involves input from residents, the Mayor and City Council, outside governmental agencies, private organizations, all City departments and offices, and City employees. There are several major components to the process, including gathering input from the community on priorities, the annual policy and goal-setting session with the Mayor and City Council, presentation of the proposed budget, public comment on the proposed budget, City Council budget work sessions, and budget adoption.

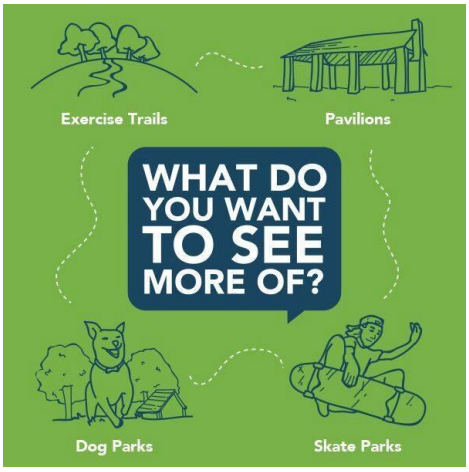


# Community Input

**SASpeakUp Campaign:** The City of San Antonio conducted the third year of its public outreach campaign, SASpeakUp, to gather community input on budget priorities in advance of the City Council budget goal setting session. The 2017 SASpeakUp campaign once again increased participation through a multi-faceted marketing effort. More than 6,000 responses were received, compared to 5,100 in 2016 and 1,900 in 2015.

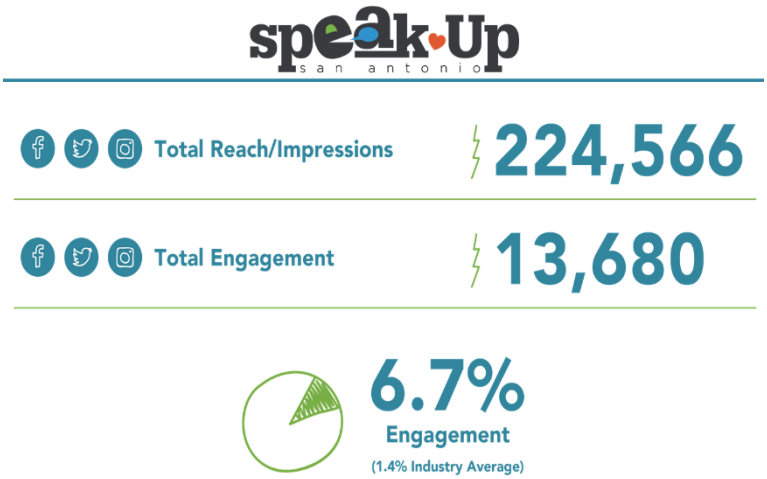



Residents had the opportunity to provide feedback through a wide variety of channels, with an emphasis on reaching residents *where they are*, whether online, at community-wide events or at city facilities in their neighborhoods.




The campaign utilized a combination of grassroot style outreach methods. These included: attending 8 community-wide events from April through June of 2017; an aggressive digital marketing campaign; collaboration with stakeholder groups; survey promotion at City-owned facilities, including: all library locations (30), senior centers (10), community centers (26), Nextdoor.com, and using traditional public relations channels. Commemorative Fiesta medals were used to incentivize residents to participate in the survey. All materials were available in English and Spanish.

**Website & Social Media** Residents were also invited to join the conversation at their convenience using a personal computer or smartphone through SA SpeakUp's website and social media outlets. The campaign had a total reach of 224,566 and total engagement of 13,680.



# SASpeakUp Community Feedback

The SASpeakUp budget survey asked residents to rank the importance of the following service areas for the coming fiscal year: Streets, Public Safety, Parks & Recreation, Human & Social Services, and Health & Wellness. The community priorities received before the FY 2018 Proposed Budget was prepared are reflected in the graphic below.




**Budget Input Box** The Budget Input Box provides residents and employees with the opportunity to offer their suggestions on how the City could increase efficiency and improve service delivery. Budget Input Boxes are distributed to various locations throughout the City, including public libraries, the lobbies of City offices, local Chambers of Commerce, and other venues. A link is also available on the City's website for employees and residents to submit their suggestions electronically. Through July 1, 2017, over 591 responses were received from employees and residents.

**Community Engagement for FY 2018 Adopted Budget** After the proposed budget was presented to City Council on August 10, 2017 the SASpeakUp campaign continued. This included educational information and opportunities to participate through a variety of channels including the SASpeakUp.com website, budget community nights, two budget public hearings, budget input boxes, and social media. Additionally, the City used paid

advertising to compliment education efforts with ads in the San Antonio Express News, the Rivard Report, Texas Public Radio, the Southside Reporter, La Prensa, and a special partnership with Univision. Digital advertising on Facebook and Google AdWords resulted in 965,521 impressions.

Six budget community night meetings, including the first-ever Spanish Feria de la Ciudad and the downtown young professional's night, were held across the city between August 15 and September 7, and two Public Budget Hearings were held on August 30 and September. Over 600 residents attended these meetings, up from 282 attendees in 2016. A total of 345 budget surveys were completed; of these, 112 were completed during community meetings and 233 were completed on Saspeakup.com. With this voluntary, non-scientific survey, residents were asked what they like and do not like about the budget. The results of the surveys are summarized below:

**What residents like about the FY2018 Proposed City Budget:**

- 67% like the increase in street maintenance funding, and
- more than 50% like that there is no city property tax rate increase, the additional police officers, and the increased funding for neighborhood improvement services

**What residents dislike about the FY2018 Proposed City Budget:**

There was not a majority of respondents, over 50%, that disliked any individual proposal included in the FY 2018 Proposed Budget. The largest percentage of respondents or 36% indicated "other" as the area that they dislike and in the comments provided they indicated they would like to see more funding for bike lanes, streets, drainage, and concerns with property appraisals. The next categories with the highest ratings are as follows:

- 33% do not like the proposed funding for VIA
- 22% do not like the proposed pilot maintenance program for alleys

Additionally, over 250 comments were received through the community input survey. About 50% of the comments received were in support of additional funding for streets, sidewalks, bike lanes, drainage and parks.

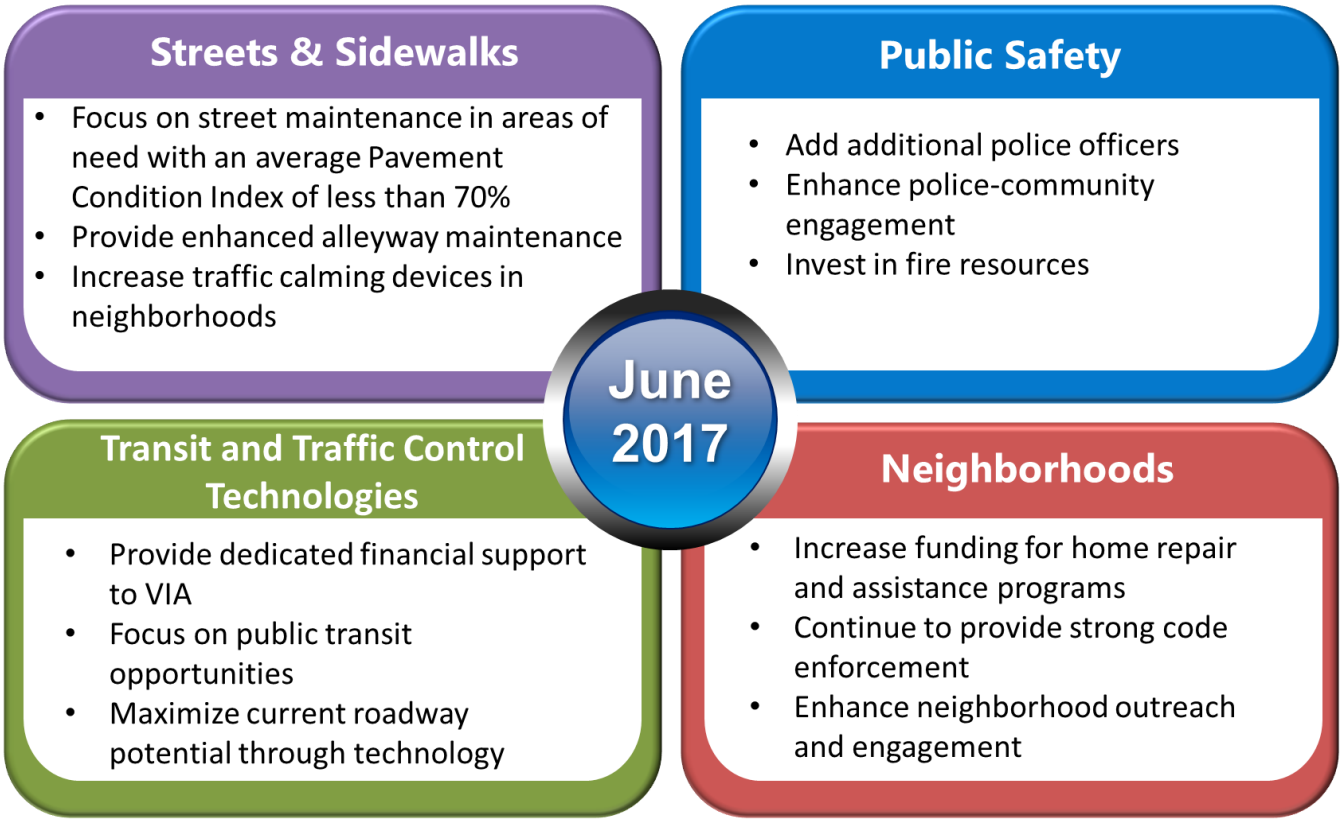
# Budget Overview

## City Council Policy Direction

After the Five-Year Financial Forecast was presented, a budget goal-setting session was held on June 28, 2017 with the Mayor and City Council. The purpose of the goal-setting session was for Mayor and City Council to discuss budget priorities and provide policy direction to staff for the development of the FY 2018 Adopted Budget. At this session, the City Council discussed budget and financial policies, infrastructure and transportation, public safety needs, neighborhood and housing services, SA Tomorrow, and civilian employee entry wages.

The Mayor and City Council also established a list of priorities to guide the development of the FY 2018 Adopted Budget. The table below provides a summary of the City Council priorities as established on June 28, 2017.

### City Council Goal Setting Session



# Budgeting through an "Equity Lens"

As part of the FY 2018 Budget Development process, the Mayor and City Council provided the policy direction of developing the FY 2018 budget through an equity lens. The City's FY 2018 Budget is the first in the City's history to incorporate the policy of budgeting through an "equity lens" to ensure new resources are allocated effectively to improve the quality of life for all San Antonio residents.

Equality and equity are two strategies that can be used in budgeting. Equality allocates resources equally throughout the community regardless of the needs of an area within the community. Equity aims to understand the needs of the community and distribute resources based on those identified needs. In the context of this budget, new resources are allocated through an equity approach emphasizing needs-based funding in some of the city's most underserved areas. Budgeting through an equity lens will allow the City of San Antonio to address historical disparities in funding and allocates taxpayer dollars towards areas of greatest need. New spending aligned with the City Council policy direction of budgeting through an equity lens includes street maintenance, new police officers and firefighters, animal care services, neighborhood revitalization and funding to VIA Metropolitan Transit.

# Fiscal Year 2018 Adopted Budget

After receipt of the proposed budget, the City Council held ten sessions to review the proposed service program details and discuss potential City Council budget amendments. The budget work sessions provided a forum for public discourse on significant policy issues as well as an opportunity to review departmental service plans, service enhancement, revenue changes, and in-depth review of city property tax revenues and payment to the city from the San Antonio Water System. After considering all the recommendations and receiving input from the community, the City Council adopted a balanced budget on September 14, 2017. The Adopted Budget includes amendments added by City Council. These amendments and their fiscal impact can be found in the following paragraphs and tables.

# Amendments to the Proposed Budget

As part of the budget process, the City Council considers amendments to the Proposed Budget based on community input and review of the Proposed Budget. On September 13, City Council was provided with a list of budget amendments to the General Fund, Restricted Funds, and Capital Budget. The budget amendments shown on the following tables were approved on September 14 with the adoption of the FY 2018 Budget.

## General Fund

| Item No | Resource Adjustments | Total |
|---|---|---|
| 1 | CPS Revenues above the FY 2017 Estimate | $2,600,000 |
| 2 | Sales Tax Revenues received below the FY 2017 Estimate | (763,075) |
| 3 | Other General Fund Revenues (Liquor by the drink tax, Garage Sale Permits, Street Closures Fees) received above the FY 2017 Estimate | 410,000 |
| 4 | General Fund Expenditure Savings in FY 2017 (Release Lone Star Rail carryforward of $449,500; Release $820,000 of Unused General Fund Contingency) | 1,278,000 |
| | **Total General Fund Resource Amendments** | **$3,524,925** |

| Item No | Expenditure Amendments | FY 2018 Budget Impact | FY 2018 & 2019 Budget Impact |
|---|---|---|---|
| 1 | Increase Mayor and Council Contract Support Staff Budget by $50,000 from $353,031 to $403,031 | $550,000 | $1,100,000 |
| 2 | One-time Increase for Project Quest in FY 2018. Base budget includes $2 million for Quest and $200k for Cloud Academy | 300,000 | 300,000 |
| 3 | Increases funding for MLK March from $100K to $200K. Funding will be used to host a Tricentennial event(s) to celebrate the 50th anniversary of the March, produce and install art banners along the march route, to paint blighted homes along the march route, and secure a well-known civil rights keynote speaker | 100,000 | 100,000 |
| 4 | Residential Roof Program for CD2. Augments $100K allocated through the SA Housing Trust. | 400,000 | 400,000 |

| General Fund (continued) | | | |
|---|---|---|---|
| **Item No** | **Expenditure Amendments** | **FY 2018 Budget Impact** | **FY 2018 & 2019 Budget Impact** |
| **5** | Residential Roof Program for CD4. Augments $100K allocated through the SA Housing Trust. | $100,000 | $100,000 |
| **6** | Fund for Family Service Association to fund a two-year child abuse prevention pilot project in CD5. The project will train and employ certified Community Health Workers (Promotoras) to provide child abuse prevention services to pregnant and new parenting mothers. | 130,000 | 260,000 |
| **7** | Pilot Land Title Remediation Project for low income urban core property owners in CD5. | 42,885 | 42,885 |
| **8** | CD5 Community Rehab and Infill Housing Strategies Workshops | 25,000 | 25,000 |
| **9** | Increase pilot program to improve non-service alleys. Base Budget includes $250K. | 210,000 | 210,000 |
| **10** | Pilot Program to Constituent Software for City Council Offices | 50,000 | 50,000 |
| **11** | Add $250,000 to the Liftfund Loan Buy Down Program. Will provide reduced interest loans at 0% to 5% for qualifying small, minority or women owned business entrepreneurs in targeted areas. | 250,000 | 250,000 |
| **12** | Increase operating funding to support the San Antonio Alamo Regional Alliance for Homeless (SARAH) to $125K. Base budget includes $50K. | 75,000 | 75,000 |
| **13** | Provide a one-time lump sum payment of $350 for 1,371 civilian step 10 employees. Total cost $572K; General Fund $292,040. | 292,040 | 292,040 |
| **14** | Two additional Park Police Officers and equipment | 160,000 | 320,000 |
| | **Total General Fund Expenditure Amendments** | **$2,684,925** | **$3,524,925** |

## Restricted Funds

| Item No | Expenditure Amendments | FY 2018 Budget Impact | FY 2018 & 2019 Budget Impact |
|---|---|---|---|
| 1 | **All Restricted Funds** Provide a one-time lump sum payment of $350 for 1,371 civilian step 10 employees. Total cost $572,000; Restricted Funds $279,960. This is to be funded from Restricted Funds Fund Balance. | $279,960 | $279,960 |
| | **Total Restricted Funds Expenditure Amendments** | **$279,960** | **$279,960** |

## Capital Budget

| Item No | Expenditure Requests Funded with 2007 and 2012 Drainage Bond Balances | Total |
|---|---|---|
| 1 | Drainage Project McDougal Avenue from S. Gevers to Goliad. Project will augment the 2017 Goliad Road Project in CD3. | $450,000 |
| 2 | Drainage Project E. Highland Blvd. from S. New Braunfels to St. Anthony Avenue in CD3. | 785,000 |
| 3 | Drainage Improvements in CD5 | 1,365,000 |
| 4 | Drainage Improvements in CD7 | 2,000,000 |
| | **Total Capital Budget Amendments for Drainage Improvements** | **$4,600,000** |

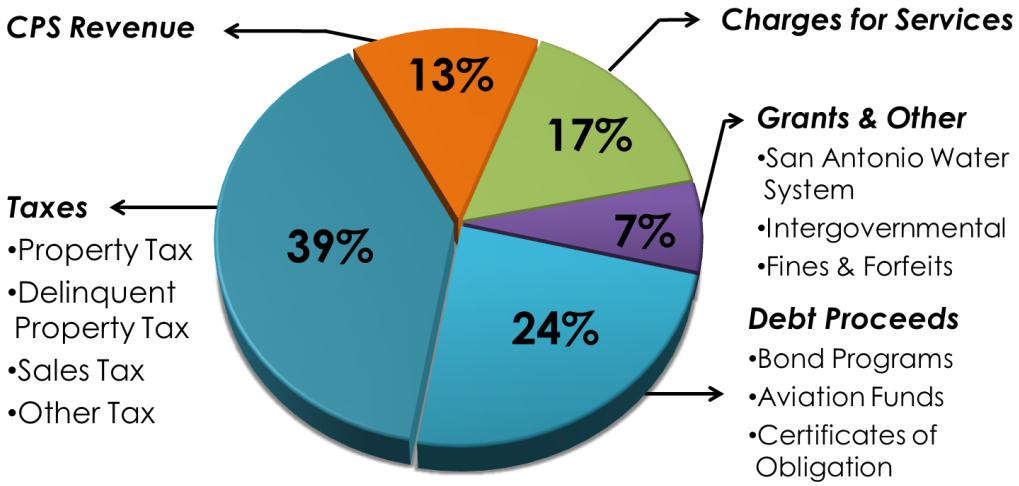
| Item No | Expenditure Requests Funded with Capital Budget Contingency – Certificates of Obligation | Total |
|---|---|---|
| 1 | Downtown sidewalks. | $1,270,000 |
| 2 | Frontage Road Access Improvement at Lackland in CD4. | 450,000 |
| 3 | Support construction of CentroMed Indian Creek Health & Wellness Campus in SW San Antonio in CD4. Total project cost is $11.3M | 750,000 |
| 4 | Traffic Intersection Improvement: Randolph and Weidner in CD10. Project scope will change if right of way acquisition is needed. | 500,000 |
| | **Total Capital Budget Amendments Funded with Contingency** | **$2,970,000** |

# FY 2018 Adopted Total City Budget (All Funds)

The FY 2018 Adopted Consolidated Annual Budget, comprised of all funds excluding transfers, totals $2.7 billion, and is 5% more than the FY 2017 Adopted Budget. The General Fund budget is $1.19 billion; Restricted Funds, including Aviation, Development Services, and Solid Waste, total $858 million; and the FY 2018 Capital Budget is $639 million.

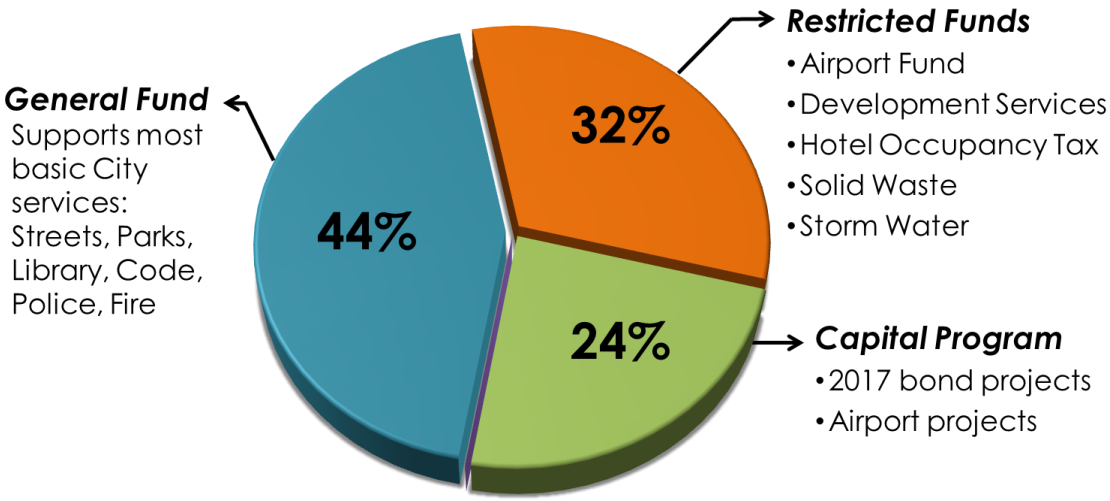
**Revenues: $2,693,073,629**

**(Where the Money Comes From)**




**Service Delivery Expenditures: $2,693,073,629**

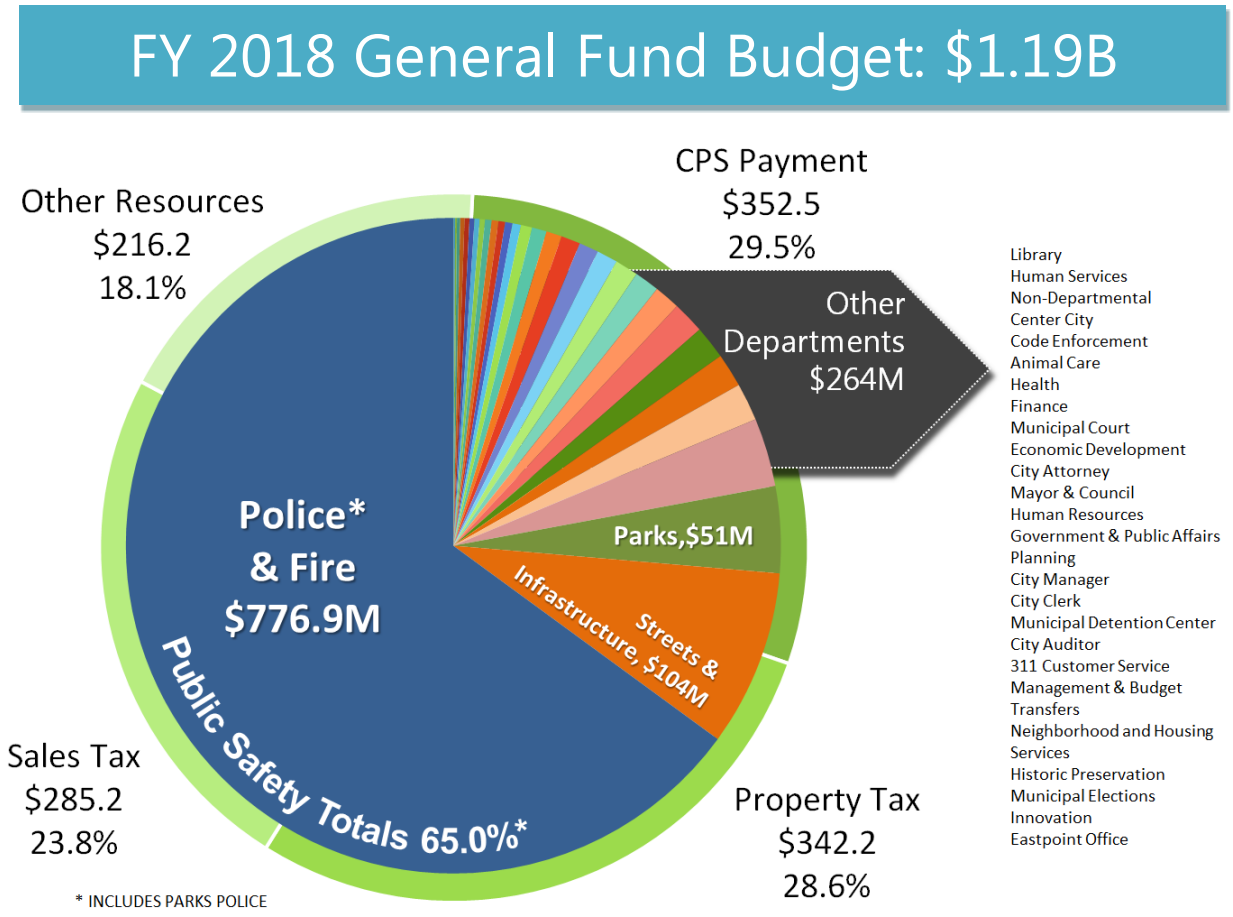
**(Where the Money Goes)**



# FY 2018 Adopted General Fund Budget

The General Fund supports the majority of basic City services such as Police, Fire/EMS, Streets, and Parks. Public Safety expenditures alone represents 65% of the General Fund. Other important City services funded by the General Fund include streets, parks, libraries, human services, health, animal care, and code enforcement. General Fund services are primarily supported by property tax, sales tax, and CPS Energy payments.

The following graphic demonstrates the City's balanced budget approach between anticipated revenues and budgeted expenditures during FY 2018. The outer ring accounts for all available resources in the FY 2018 Adopted Budget while the inner circle accounts for City services.



# Financial Stewardship

The establishment and maintenance of appropriate reserves within the General Fund is critical to prudent financial management. Currently, the City holds a "AAA" general obligation bond rating by the three major bond rating agencies – Standard & Poor's, Fitch, and Moody's. The "AAA" bond rating is the highest credit rating an organization can receive and it allows the City to pay the lowest possible interest rates in the market. San Antonio is the only city with a population of more than one million to have a "AAA" bond rating from any of the three major rating agencies. This rating was recently reaffirmed in July 2017.

The FY 2018 Adopted Budget reflects the financial policies approved by City Council:

- Maintain a minimum General Fund Ending balance of 15%
- Maintain Public Safety below 66% of the General Fund
- Manage structural balance in the General Fund
- Maintain a $1 Million contingency in the General Fund and $3 Million in the Capital Budget
- Address Internal Services deficits within 3 to 5 years
- Continue to utilize a two-year budget plan

# Two-Year Budget Plan

With the adoption of the FY 2007 Budget, the City implemented the practice of maintaining a two-year balanced budget. When City Council adopted the FY 2007 Budget, they also approved recommendations that provided a balanced budget plan for FY 2008. The City continued this practice through the adoption of the FY 2009 Budget. With the adoption of the FY 2010 Budget, the City modified this practice to include a two-year balanced budget with some flexibility in the second year as a result of the national recession. In FY 2016, the City again continued the practice of presenting a two-year budget plan. The FY 2018 General Fund Budget reserves sufficient funds to balance FY 2019 and to maintain a 15% minimum general fund ending balance.

The following table shows the FY 2018 Adopted Budget and the FY 2019 Budget Plan:

## Two - Year General Fund Budget Plan
## - In Thousands -

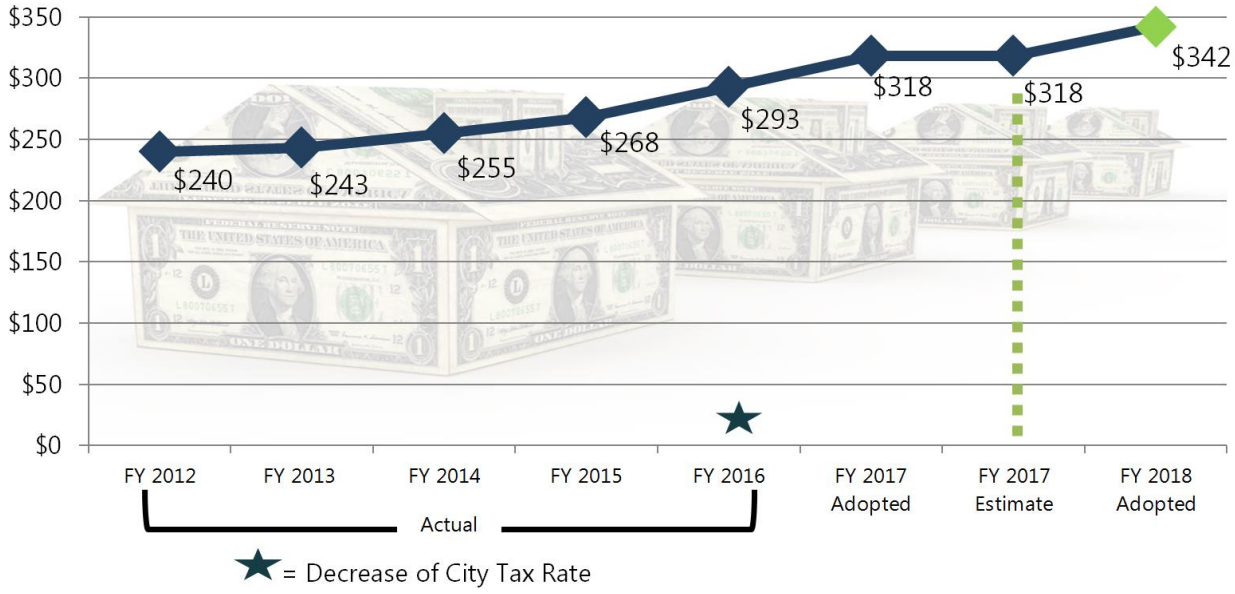
| Revenues | FY 2018 Budget | FY 2019 Plan |
|---|---|---|
| Beginning Balance (Excluding Budgeted Reserves) | $ 0 | $ 0 |
| Use of Reserve for Two-Year Budget Plan | 82,445 | 63,990 |
| Operating Revenue | 1,182,260 | 1,217,516 |
| **Total Revenue** | **$ 1,264,705** | **$ 1,281,506** |
| **Expenditures** | | |
| Service Delivery Costs | 1,196,017 | 1,216,307 |
| **Gross Ending Balance** | **$ 68,687** | **$ 65,200** |
| **Budgeted Financial Reserves** | | |
| Added Budgeted Financial Reserves | 4,697 | 3,526 |
| Reserve for 2-Year Balanced Budget | 63,990 | 60,876 |
| **Net Ending Balance** | **$ 0** | **$ 798** |
| Budgeted Financial Reserves | $ 118,226 | $ 121,752 |
| ***% of General Fund Operating Revenues*** | ***10.0%*** | ***10.0%*** |
| Reserve for 2 Year Balance Budget | 63,990 | 60,876 |
| ***% of General Fund Operating Revenues*** | ***5.4%*** | ***5.0%*** |

# Major Revenues and Revenue Adjustments

The section below provides a brief summary of the three major revenue sources in the general fund and revenue increases included in the FY 2018 Budget. A more detailed overview of revenues is provided in the revenue detail section of this document.

**Property Tax** The FY 2018 Adopted Budget maintains the City's property tax rate at 55.827 cents per $100 of valuation. The Adopted Budget includes $342 million in maintenance and operations support for the General Fund from property taxes which is 7.8% higher than the FY 2017 Adopted Budget.

**Property Tax Revenues**
**($ in Millions)**



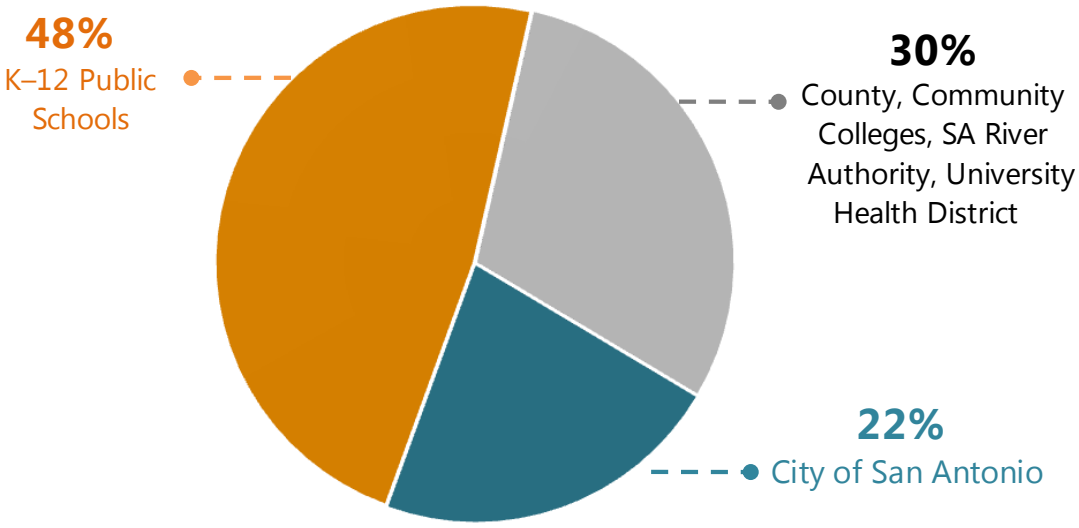

Property values for existing properties increased by 5.5%, while new construction values increased by approximately 2.9%. Budgeted property tax revenue to the City accounts for an increase in net taxable value of 8.4%, as reported by the Bexar Appraisal District. The taxable value, less new improvements, yields the base valuation.

## Percent Change in Taxable Property Valuation

| Property Value | FY 2017 Budget | FY 2018 Adopted Budget |
|---|---|---|
| **Existing Value** | 9.1% | 5.5% |
| **New Value** | 2.0% | 2.9% |
| **Taxable Value** | 11.1% | 8.4% |

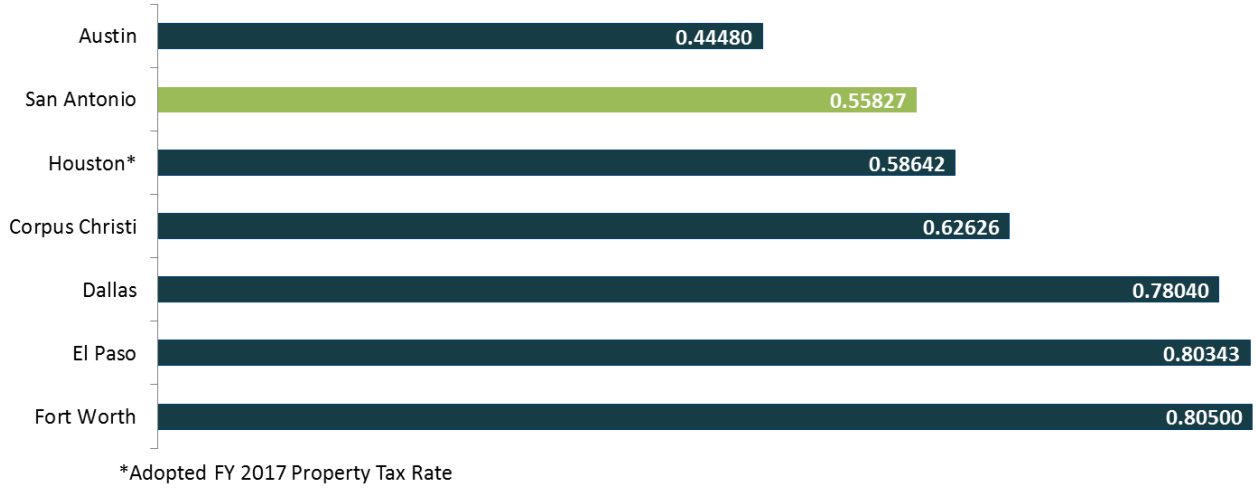
The City receives less than a quarter of the property tax proceeds that homeowners and commercial property owners pay annually. Nearly half of the property tax proceeds are distributed to school districts, while the remaining amount, minus the City's portion, is divided among Bexar County, Alamo Colleges, University Health System, and the San Antonio River Authority.

## Property Tax Distribution




The FY 2018 Adopted Budget reflects the City's continued commitment to provide targeted property tax relief. In FY 2018, the City will forego nearly $47 million in property tax revenue from Senior and Disabled Homestead Exemptions and frozen City tax payments.

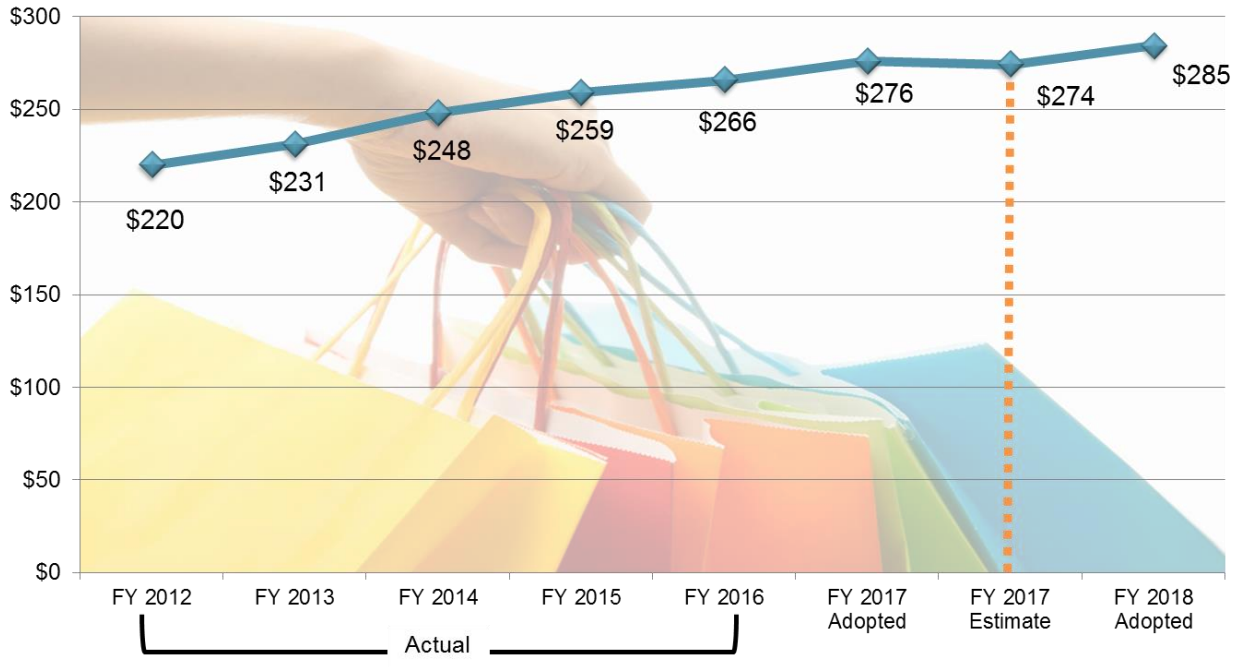
## FY 2018 Adopted Texas City Property Rate Comparison (Per $100 of Taxable Value)




*Adopted FY 2017 Property Tax Rate

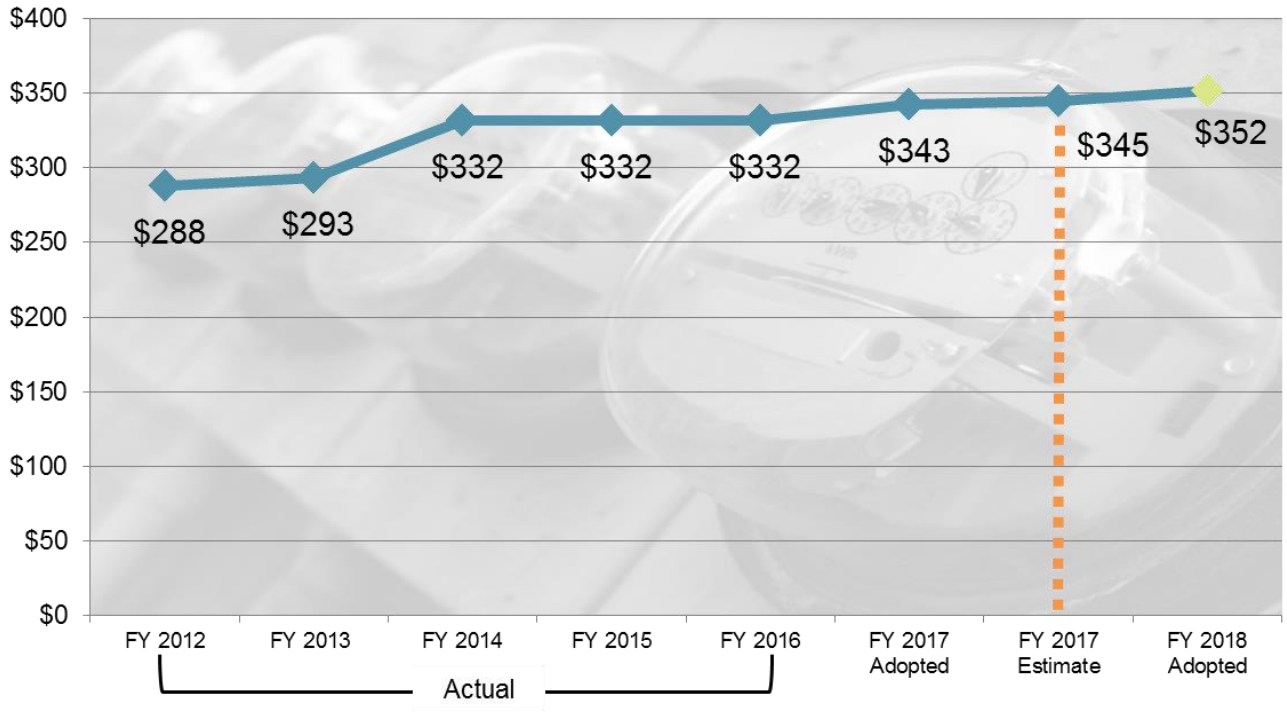
**Sales Tax Revenue** The FY 2018 Adopted Budget includes sales tax revenue in the amount of $285 million. Sales tax revenue is highly dependent on the condition of the local economy. The FY 2018 Adopted Budget for sales tax revenue is projected to be 4.0% higher than the FY 2017 Estimate and 3.4% higher than the FY 2017 Adopted Budget.

## Sales Tax Revenues
### ($ in Millions)



**CPS Energy Revenue** The City of San Antonio is the owner of CPS Energy (CPS). The CPS payment to the City in lieu of taxes represents the largest source of revenue to the General Fund. Fourteen percent of all CPS gas and electric customer gross revenue is paid to the City as a return on investment. The FY 2018 Adopted Budget includes CPS revenues in the amount of $352 million, an increase of 2% from the FY 2017 estimate and 2.8% higher than the FY 2017 Adopted Budget. However, revenues from CPS Energy are one of the most difficult revenues to forecast. Weather, natural gas prices, and other variables can significantly impact CPS revenues and the City's payment can fluctuate significantly from year to year.

**CPS Revenues**
**($ in Millions)**




**Revenue Adjustments** No fee increases are included in the General Fund Budget for FY 2018. There are some adjustments in the restricted funds including the Convention and Visitors Facilities Fund, Stormwater Fund, and Solid Waste Fund. These increases are included in the revenue detail section of this document.

# Commercial Corridor and Enclave Annexations

On December 4, 2014, the City of San Antonio (COSA) approved a two-year plan to initiate annexation of IH 10 West, U.S. Highway 281 North, and IH 10 East in Phase 1; and the Lackland Air Force Base (AFB) and Alamo Ranch Annexation Areas in Phase 2. In October 2015, the proposed annexations were postponed to assess the full purpose annexation areas' financial and growth assumptions and conformance with the SA Tomorrow Comprehensive Plan's annexation policies.

On September 8, 2016, City Council adopted a Municipal Annexation Plan, which included the IH 10 West Area. This proposed annexation was scheduled to be completed by 2019. On May 25, 2017, City staff presented alternate scenarios for the IH 10 West, Lackland AFB and Alamo Ranch Annexation Areas based on the feedback received from the SA Tomorrow process and discussions with City Council. The alternate scenario proposed a full purpose annexation of the commercial corridors along IH 10 West, Babcock Road, Culebra Road, Alamo Ranch Parkway, Wiseman Boulevard, Potranco Road, and West Loop 1604.

On June 8, 2017, City staff presented to City Council the proposed annexation of corridors and other unincorporated ETJ areas, or "enclaves," bounded by the COSA limits. These include parcels of land bisected by COSA limits, which are partially located inside and outside of COSA's jurisdiction. Residents and businesses located within split parcels and enclaves may experience uncertainty with jurisdictional regulations, public safety response times and service delivery. These proposed annexations would provide more logical planning boundaries, uniform regulations, and consistent service delivery to the entire tracts of land and the property owners.

On June 29, 2017, through a resolution, the San Antonio City Council directed the Planning Department Service Plan for these annexation areas. A briefing was presented to the City Council on August 3, 2017 and on August 31, 2018 City Council voted to annex the Babcock Road Area and the Foster Road Corridor Area. Funds to service the two proposed areas are included in the FY 2018 Budget.

**The Babcock Road Corridor** consists of approximately 1.82 square miles of area bisected by Babcock Road; located south of Cielo Vista, bounded by the western and northern COSA limits. The area is within the 5 mile buffer of Camp Bullis and Camp Stanley military installations. Approximately 40% of the area falls within the Edwards Aquifer Recharge Zone. This area contains habitat land for several federally listed threatened and endangered species.

The Annexation Area's existing land use is commercial along with multi-family use, park, open space and undeveloped land use. This area contains open space land owned by the City of San

Antonio Water Systems and a private golf course. There is planned residential development along Kyle Seale and Babcock Roads. There are potential commercial centers at the intersections of Kyle Seale, Camp Bullis and Babcock Roads. The area contains 46 parcels, of which only 10 are single family residential parcels. There are approximately 650 residents in the area. This area would become a part of City Council District 8.

The FY 2018 Adopted Budget includes funding to add one San Antonio Police Officer position.

**The Foster Road Area** consists of approximately 3.94 square miles, generally located along North and South Foster Road, south of IH 10 East, west of FM 1516, North of Rigby - U.S. 87 and east of Loop 410 East which serve as industrial corridors in southeast Bexar County. This area's existing use consists of commercial, agriculture, residential and vacant land. The area includes Lancer Corporation, the Dollar General Distribution Center and a portion of the Tessman Road Landfill. It also includes existing and planned industrial parks located along Foster Road. There are approximately 148 residents in the area. This area will be part of City Council District 2.

The FY 2018 Adopted Budget includes $2.7 million of operating funds and $2 million in capital funding for the Foster Road Enclave annexation. This includes two additional San Antonio Police Officers, 15 Firefighter positions, and one interim fire station.

# Community Focus Areas

The FY 2018 Adopted Budget is consistent with the policy direction provided by the City Council at the June 28, 2017 goal setting session and community input. The following summaries are of the improvements for FY 2018 by program area:

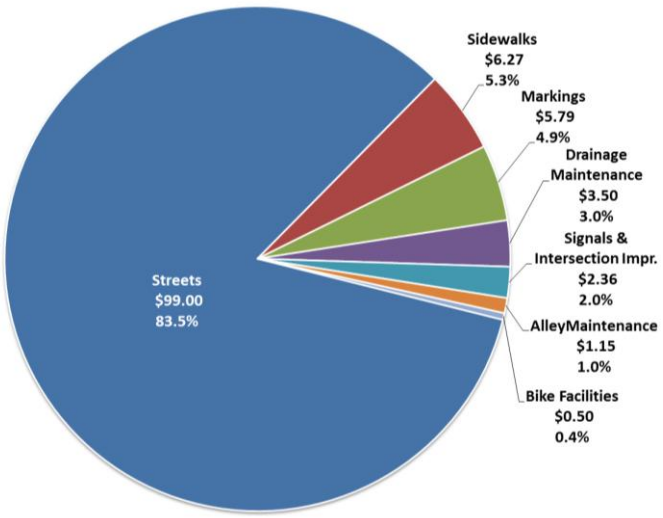
## Infrastructure and Transportation Improvements

### Infrastructure Management Program (IMP)

**Street Maintenance & Sidewalks** The City appropriates funding annually for street maintenance including street resurfacing and rehabilitation. Street maintenance programs mitigate deteriorating pavement conditions caused by age, utility cuts, storm water drainage, underlying soil conditions, extreme temperatures, and overloading from heavy trucks and buses. The FY 2018 Adopted Budget adds $35 million in additional resources to the Streets Maintenance Program, increasing appropriations to $99 million. The increased funding of $35 million will be focused on street maintenance in Districts 1, 2, 3, 5, and 10 where the average street condition is below 70 (on a scale of 100). The goal of this program is to increase the average street condition in these areas to 70 over a two year period.

The FY 2018 Adopted Budget includes $6.27 million for sidewalks, augmenting funds approved in the 2017 Bond Program. Of this amount, $5 million is for sidewalks improvements across the City and $1.27 million for downtown sidewalks. This continued investment reflects the City's commitment to improve mobility, traffic safety, and street conditions throughout the community.

**FY 2018 Adopted**
**Infrastructure Management Program**
**Total Budget $118.57 (in Millions)**




Additionally, the FY 2018 Adopted Budget continues the Neighborhood Access Mobility Program (NAMP) at FY 2017 funding levels. The NAMP program appropriates $200,000 annually to each City Council District for projects identified by the respective council member. NAMP projects include speed bump design and construction, flashing beacon installation, sidewalk repair and installation, curb ramp construction, and other traffic calming and

mobility infrastructure improvements.

City staff developed a five-year Infrastructure Management Program (IMP) to identify and recommend infrastructure priorities to City Council. As detailed in the above chart, the FY 2018 Adopted Budget includes $118.57 million in the IMP for streets, traffic signals, sidewalks, drainage, and alleys.

**Pedestrian Safety** The FY 2018 Adopted Budget includes funding in the amount of $3.0 Million to address Pedestrian Safety:

- The FY 2018 Capital Budget includes $1.0 million for Year 4 of the *School Pedestrian Safety program*. This funding includes maintenance for an estimated 205 existing flashers, eight new flashing beacon installations, 210 school zone sign upgrades, and 400 school zone markings for crosswalks.
- A total of $1.0 million is included in the Capital Budget for the *Vision Zero* program to fund a minimum of 10 engineering studies along five high crash corridors and at five high crash intersections. The result of these studies are expected to be enhancements that improve pedestrian safety and may include pedestrian crossings, pedestrian refuge islands, transit stop improvements, automated pedestrian signals, and intersection cameras.
- Finally, $1.0 million is included to implement a dedicated *Traffic Calming program*. This program will include engineering services, equipment, materials, and construction for permanent and quick response installations. This will also include the purchase of six radar speed trailers.

**VIA Metropolitan Transit Contribution** The FY 2018 Adopted Budget includes a contribution of $4.3 million to VIA Metropolitan Transit. This is the first of two payments anticipated to total $10 million over a two-year term. FY 2018 funding will provide frequency improvements on 10 routes and travel time capacity improvements along 7 major corridors. This contribution affirms the City's commitment to the implementation of the SA Tomorrow Multimodal Transportation Plan published in 2015.

**Drainage** The FY 2018 Adopted Budget maintains FY 2017 funding levels of $3.5 million for continued cleaning and maintenance of drainage channels and creekways.

**Alleys** The FY 2018 Adopted Budget maintains FY 2017 funding levels of $1.1 million towards alley maintenance and also adds $460,000 to provide a pilot program for non-service alleys in FY 2018.

**Pavement Markings** The FY 2018 Adopted Budget adds $4.6 million of additional resources, for a total of $5.8 million, for pavement markings throughout the City. This improvement will

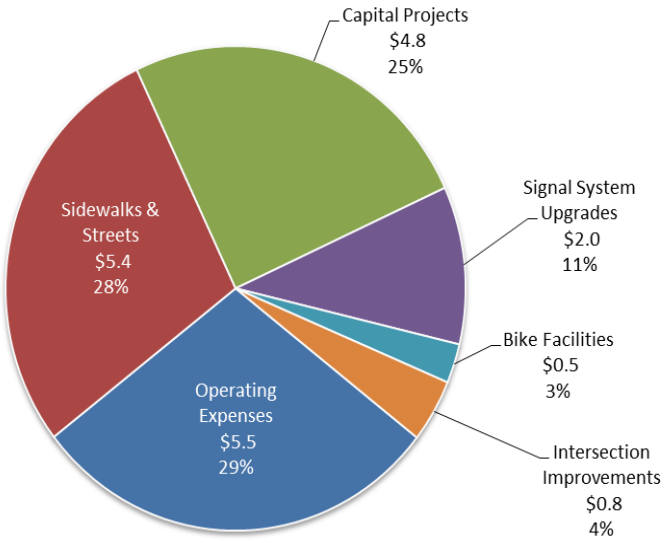
accelerate the current pavement markings program from a 21-year maintenance and replacement cycle to an approximately five-year cycle delivering 230 lane miles of markings annually to ensure traffic safety throughout San Antonio.

**Signals, Intersections, and Bike Facilities** The FY 2018 Adopted Budget includes $2.9 million in resources for traffic signals, intersection improvements, and bike facilities.

# Advanced Transportation District

In FY 2005, the Advanced Transportation District (ATD) Fund was established to account for all revenues and expenditures associated with the administration and project delivery of the ATD Program. ATD projects increase mobility, reduce traffic congestion, and improve neighborhood connectivity. The FY 2018 Adopted Budget for ATD appropriations totals $19.0 million.

**FY 2018 Adopted**
**ATD Program**
**Total Budget $19.0 (in Millions)**




**Operating Expenses** As part of the FY 2018 Adopted Budget, the ATD will fund 26 positions that will oversee and maintain the Traffic Management Signal System, the Traffic Management Center (TMC), and the program management and delivery of various capital projects. The operating expenses also include funds for traffic planning studies, installation of bus pads, and a portion of the City's annual contribution to VIA Metropolitan Transit.

**Signal System Communications** The FY 2018 Adopted Budget includes $2.0 million for continued maintenance of the Signal System Communications Network. The network allows the TMC to communicate with and receive alerts from traffic signals, school flashers, roadside sensors, and traffic monitoring cameras across the city.



**Sidewalk Improvements** The FY 2018 Adopted Budget includes $6.27 million for sidewalks and the installation of ADA accessible wheelchair ramps.

**Bike Lanes** The FY 2018 Adopted Budget includes $500,000 for bike projects, including bicycle lanes, bicycle facilities, and new outreach activities. This funding will allow for the construction of half a mile of new bicycle lanes and the continued implementation of the Bicycle Master Plan.

**Intersection Improvements** The FY 2018 Adopted Budget includes $850,000 to improve traffic flow at street intersections.

**Intelligent Transportation System** The FY 2018 Adopted Budget includes $375,000 for the installation of data capture equipment at various intersections throughout San Antonio. The data collected will be used to predict traffic patterns and mitigate traffic congestion by re-routing traffic to less congested corridors.

# Public Safety

## Police

The FY 2018 Adopted Budget adds a total of 42 new Police Officer positions to include 25 new police officers through COPS Grant, 8 new SAFFE police officers to enhance community policing efforts, 3 new police officers for the annexation areas of Foster Road and Babcock, 4 new park police for security at the Linear Creekways, and 2 Airport police paid for by the Airport Fund.

**25 New Officers with Community Oriented Policing Services (COPS) Hiring Grant Match** The budget includes $1.27 million for a grant cash match to the Department of Justice Office for year one of a 3 year grant. If approved, the grant will fund 25 new police officers. The COPS Hiring Program (CHP) is funded by the U.S. Department of Justice (DOJ), Office of Community Oriented Policing Services (COPS), and funds salary and benefits approved by the COPS Office expenses over a three year grant period. Under the updated CHP there is a maximum of $125,000 per officer over the 3 year period. There is a minimum 25% cash match required. Funds can begin to be expended as soon as notification is received. Part of the grant agreement is that the Department will retain officers hired under the grant for a minimum of 12 months after funding has ended.

**Eight New SAFEE Officers** The FY 2018 Adopted Budget includes $789,000 to add eight SAFFE (San Antonio Fear Free Environment) Officers. The new SAFFE Officers will be assigned to specific neighborhoods within the City based on an equity and needs assessment. SAFFE officers



establish and maintain day-to-day interaction with residents and businesses within their assigned beats, in order to prevent crimes before they happen. SAFFE officers also act as liaisons with other city agencies, work closely with schools and youth programs, coordinate graffiti-removal activities, and serve as resources to residents.

**Three new police officers for Newly Annexed areas** The Adopted Budget includes funding for three new police officers to serve the newly annexed areas of Foster Road and Babcock Road.

**Four New Parks Police** The FY 2018 Adopted Budget adds $357,000 for four Parks Police Officers and necessary equipment. These officers will provide security along 3.5 miles of linear creekway being added along Salado Creek, Leon Creek, a new trail loop between the Stinson Airport and the Mission Trails and existing linear creekways.






**Two New Airport Police** Funding from the Aviation Enterprise Fund is included to add two additional police officers for the International Airport.

**Community Engagement Program** The new Community Engagement Program will proactively establish contact with residents in high crime areas, provide assistance services to victims of crime, and identify and build partnerships with area agencies. Assigned staff will work in coordination with SAFFE officers, Volunteers in Policing (VIP) and other SAPD programs to identify community projects and attend community events to promote police-community relations. The budget includes funding of $177,890 for one position and temporary staff.

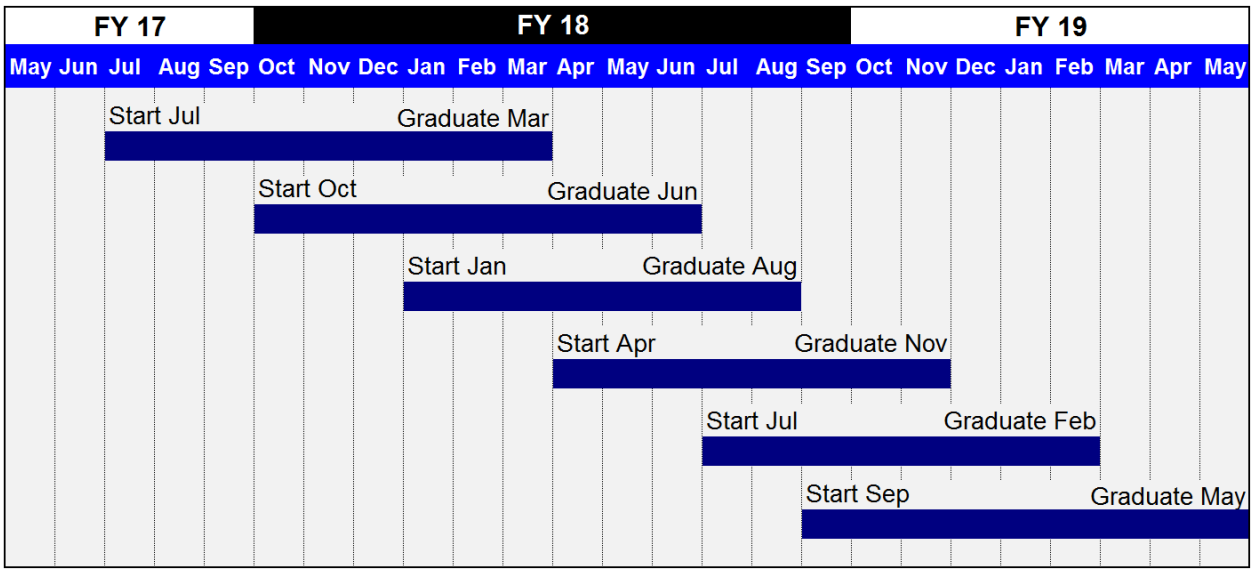
**New Civilian Positions for 911 Communications Center** Since FY 2016, the City has significantly enhanced staffing at the Communications Center to help decrease wait times for 911 emergency calls. The FY 2016 Mid-Year Budget Amendment added 30 communication positions and another 42 positions were added with the FY 2017 Adopted Budget.

As a result of these efforts, the abandoned call rate has dropped from 17% in FY 2016 to 13% in FY 2017 and the number of calls answered within 10 seconds or less has increased from 87.3% in FY 2016 to 92.5% in FY 2017. The FY 2018 Adopted Budget includes $1.0 million for an additional 34 positions as part of the final phase of the staffing enhancement. It is anticipated the staffing increase will help the Communications Center answer 96.7% percent of emergency calls in 10 seconds or less and decrease the abandoned call rate to 8%.



**Police Department Cadet Class Training Schedule** The FY 2018 Adopted budget includes funding to fill all vacant police uniform positions. The following chart shows the Police Department's Cadet Class training schedule for FY 2018.

**Police Department Cadet Class Training Schedule**



# Fire

The FY 2018 Adopted Budget adds 43 firefighters to include 15 new firefighters for 1 Ladder Company to enhance ladder coverage, 12 new paramedics for an EMS unit to address high volume calls at the medical center, 15 new firefighters for the Foster Road Annexation area, and 1 new firefighter for the Airport to coordinate airport rescue and firefighter training.



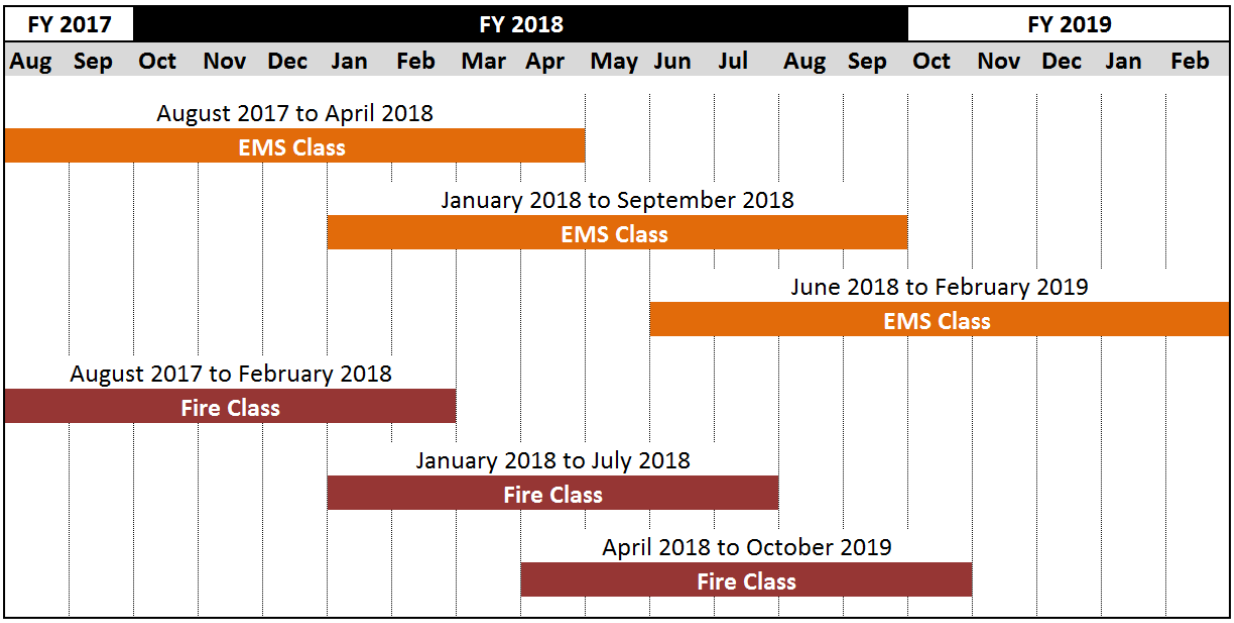
**New Ladder Company** A total of $1.5 million and 15 new firefighter positions are included in the budget to create one new ladder truck company to improve coverage and response times. This improvement will bring the number of ladder trucks deployed throughout the City to 21. This improvement is projected to result in a 10 second improvement in response times for ladder trucks.

**New EMS Unit** The FY 2018 Adopted Budget also includes $1.1 million and 12 new paramedic positions to create one new EMS unit in the Medical Center area and improve medical response times. The new unit will be stationed at Fire Station #32. This improvement will increase the number of EMS units deployed throughout the City to 35. The Medical Center area has experienced rapid population growth resulting in a high volume of calls for service. The addition of the new EMS unit is projected to result in a six second improvement in medical response times.




The following chart shows the Fire Department's EMS and Cadet Class training schedule for FY 2018.

## Fire Department EMS and Cadet Class Training Schedule



# Neighborhood and Housing Services

The Neighborhood & Housing Services Department was formed in FY 2017 using existing positions to build on the city's commitment to form stronger neighborhoods.

The FY 2018 Adopted Budget allocates $1.9 million for city-wide programs to inform and engage residents, through facilitating community input on neighborhood and housing issues, assisting Neighborhood and Home Owner Associations, and connecting residents to City programs/services.

**Housing Programs & Policy** The FY 2018 Adopted Budget includes $1 million in funding to continue and expand the Under 1 Roof Residential Roof Repair Program to Districts 1, 2, and 4. This funding is augmented by $1.25 million in funds from the San Antonio Housing Trust for the Roof Repair Program allocation to Districts 1, 2, 3, 4, and 5. Additionally, $400,000 is included in the FY 2018 Adopted Budget for the Let's Paint Home Improvement Program for Districts 4 and Districts 5. Funds in the amount of $250,000 also are included to continue support for the Local Initiatives Support Corporation (LISC) for neighborhood revitalization efforts.



**Neighborhood Engagement Unit** The FY 2018 Adopted Budget includes $254,830 and four new positions for the newly-formed Neighborhood Engagement team, created to facilitate neighborhood outreach and engagement related to City programs and services. These positions also will serve as navigators to connect neighborhoods with City departments.

The new positions will provide ongoing outreach and education to the City of San Antonio's 250+ neighborhood and homeowner's associations and other neighborhood based groups including community organizations, churches, and alliances. In addition, the team will work to: identify, initiate, and deepen relationships with various community stakeholders; implement meetings, surveys, and other ways to communicate with and receive feedback from neighborhoods regarding city programs and services; and provide support to all departments where community engagement is needed to increase neighborhood input on policies and programs.

# Animal Care Services

Animal Care Services (ACS) continues to be a priority for the community. The FY 2018 Adopted Budget allocates new funding of $110,000 for the enforcement and community engagement program.



**Enhancing enforcement & engaging and educating the community** To support City Council Districts with high impoundments and promote responsible pet ownership by engaging the community via a grassroots effort, one Community Based District Officer and associated truck and equipment is funded at $110,000 for Council District 1 to allow ACS to impound additional pets, issue citations, return more pets to their owners, and increase marketing efforts toward responsible pet ownership. In previous Fiscal Years, Community Based District Officers have been added for Council Districts 2, 3, 4, and 5.

# Economic Development

Economic development initiatives in San Antonio foster job creation and investment in targeted industries including aerospace, cyber-security and information technology, biosciences and healthcare, and the new energy economy. The City of San Antonio collaborates with the San Antonio Economic Development Foundation, Bexar County, Workforce Solutions Alamo, CPS Energy, and other agencies to help targeted industries meet their business goals, provide good jobs, and increase investments in the community.

The FY 2018 Adopted Budget includes $2.25 million for city-wide incentives to stimulate the creation and retention of jobs and investment in San Antonio in a globally competitive environment.

**Liftfund Loan Buy Down Program** Included in the Budget is $250,000 allocated Liftfund which is a non-profit Community Development Financial Institution that will utilize the city's funds to provide reduced interest loans at 0% to 5% (to be negotiated) for qualifying small, minority or women owned businesses and entrepreneurs in targeted areas. The program is anticipated to assist approximately 40 qualifying businesses which will result in the retention and creation of over 160 full-time permanent jobs in San Antonio.

**International Relations Office** The FY 2018 Adopted Budget includes two new positions for the International Relations Office (IRO), which is housed in Economic Development. IRO is responsible for fostering global alliances and serving as a liaison for several City partnerships,

including the Mexican Consulate, Free Trade Alliance San Antonio, North American Development Bank, U.S. Department of Commerce's International Trade Administration, Bexar County, local chambers of commerce, and foreign universities and commercial entities.

The new positions will assist the Chief of Protocol in managing and implementing projects related to the City's ten Sister Cities partnerships, as well as to San Antonio's Tricentennial celebration, which kicks off at the beginning of 2018. The positions will also collaborate with local colleges and universities to promote San Antonio as a higher education destination for international students and researchers.

**Inner City Reinvestment/Infill Policy (ICRIP)** The FY 2018 Adopted Budget includes a total of $2.5 million for fee waivers approved under the ICRIP Policy Program in support of SA Tomorrow. In February 2010, the City established the Inner City Reinvestment/Infill Policy (ICRIP) in order to promote growth and development in the city-center and targeted areas. ICRIP facilitates development within the inner-city by promoting policy goals which include increasing new development on vacant lots; redeveloping underused buildings and sites; rehabilitating, upgrading, and reusing existing buildings; improving maintenance at existing building sites; and increasing business recruitment and assistance. Projects certified to meet ICRIP criteria are eligible to have fees related to Development Services waived.

**Inner City Incentive Fund** The FY 2018 Adopted Budget includes a total of $2 million to support the Center City Housing Incentive Policy (CCHIP), Brownfield Program, funding agreements with SAGE and WDC, the Home Ownership Program for Employees (HOPE) program and other eligible economic development projects

- **Center City Housing Incentive Policy (CCHIP)** focuses on increasing high-density housing within the Greater Downtown Area. This as-of-right incentive program offers eligible projects City and SAWS Impact Fee Waivers, up to a 15-year Real Property Tax Rebate, up to $7,500 per housing unit in a Low-Interest Loan and a Mixed-Use Forgivable Loan of up to $20 per square foot of commercial office space and up to $25 per square foot of retail space.

- **Under the Brownfield Program**, the City provides free or low cost environmental assessments to facilitate the redevelopment of sites with potential environmental contamination. Subject to funding availability, the program can cover the entire cost of environmental site assessments and cleanup planning.

# Libraries

The San Antonio Public Library currently maintains and operates 30 locations, including 27 full-service neighborhood branch libraries, the Pruitt Library at Roosevelt High School, the Library Portal at the Briscoe Western Art Museum and the Central Library.

**Library Resources** The FY 2018 Adopted Budget includes $450,000 of funding towards the purchase of new Library Resources including both digital and print content. This will provide San Antonio residents with over 15,000 new digital and print materials, increasing overall circulation by 78,000 and reduce wait times for high-demand content.

**Upgraded Furniture and Fixture at Branch Libraries** The FY 2018 Adopted Budget provides $363,000 in funding to upgrade furniture and enhance space at Cody, Pan American, and Thousand Oaks Branch libraries. These improvements will help the City better meet the needs of residents with upgrades made to technology and connection spaces, teen and children's rooms, meeting and break-out spaces, and main reading areas.

**Library Building Maintenance** The FY 2018 Adopted Budget includes $1.1 million in funds for building maintenance including HVAC replacement at Tobin, Semmes, and Landa Branches; roof replacement at Bazan Branch; and patio foundation repairs at Landa Branch.

# Parks & Recreation

The FY 2018 Adopted Budget adds $776,480 for additional staff, supplies, and contractual services necessary to support newly completed greenways and park development.



**Additional Resources for Newly Completed Projects** Funding in the amount of $373,439 is allocated for required maintenance of additional acres, facilities, and parks developed through bond issues, grants, and other funds. The new park amenities include Rosedale Park with two shaded bleachers, water fountain and fitness equipment; Barbara Drive drainage area walking trail with lights and green space; Martin Luther King park signage, landscaping, security lighting, new entry monument and bridge; Highland Park lighting; and a new dog park at Woodlawn Lake Park.

**Additional Resources for Parks Linear Creekway Operations and Maintenance** In May 2015, voters approved the continuation of the 1/8-cent sales tax for the Parks Development and Expansion Venue Project. Increased funding of $403,041 will provide resources to maintain

approximately 3.5 miles of additional greenway with 16 new acres including trail heads at Salado Creek (E. Commerce) and Leon Creek (Prue Rd.) with water fountains, benches, lighting, signage, and a bike rack. There will be an additional mile of Salado Creek trail from Southside Lions Park to SE Military Drive, a 1.2 mile trail to connect from Mission Road to Stinson Airport, and additional segments associated with the Dafoste Park to Salado Creek connection and the Prue Rd. trailhead.

**Parks Maintenance** The Parks and Recreation FY 2018 Adopted Budget includes resources to continue addressing maintenance of city parks. Resources include $1.7 million that is targeted to repair a parking lot at South Side Lions Sports Complex, renovate the historic Dullnig House, improve the Villa Coronado Community Center, renovate the South San Community Center, replace a sewer line and bathroom facility at Normoyle Park, replace the cooling tower at Barrera Fitness Center/Ron Darner Parks and Recreation Headquarters, and replace the roof at Lincoln Community Center.

**Tree Program** $2 million is included in the adopted budget from the Tree Canopy Preservation & Mitigation Fund for 12,950 trees. In FY 2018, the tree program will support current initiatives and introduces a new neighborhood tree program targeted to four low income neighborhoods in the Eastside, Westside, and Southside of the City where existing canopy is weak.

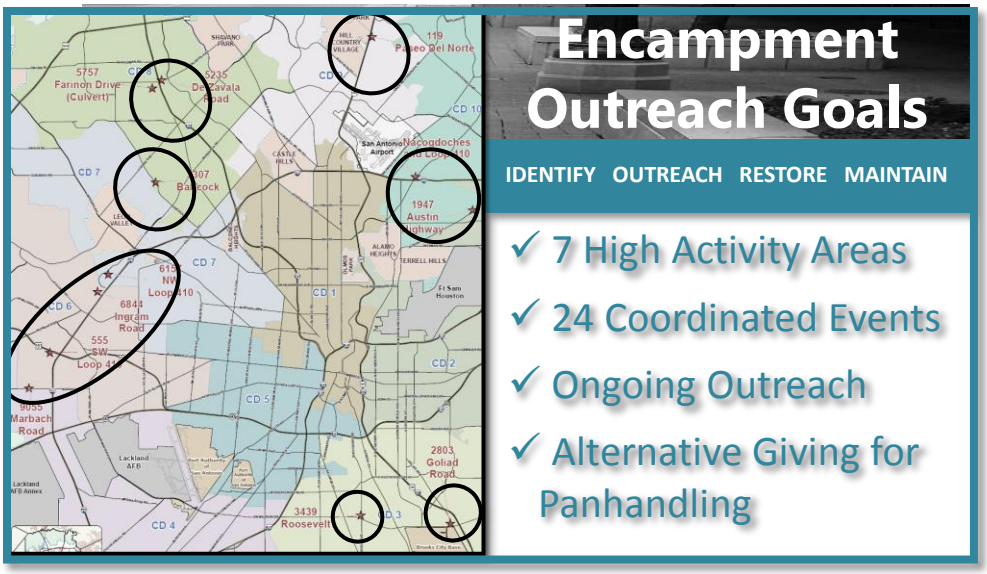
A total of $610,000 of the $2 million budget is allocated to existing programs including Under One Roof, Green Shade, Oak Wilt Prevention, and Tree Plantings/Adoptions. The remaining $1.4 million is dedicated to new programs including TREEcentennial, Neighborhood Tree Program, and expanded city park tree planting for forestation along the westside creeks and at the Southside Lions parking lot.

# Human Services

The Department of Human Services serves as the coordinating department in managing the City of San Antonio homeless initiatives and investments. This includes oversight of homeless investments in the amount of $10.2 million annually. City investments support strategies to maintain the effective end of veteran homelessness and address chronic homelessness through targeted investments in transformational services including shelter, food, counseling, street outreach, mental health, and rapid re-housing.

**Proactive Homeless Encampment Outreach** As a part of these continued efforts, the Department of Human Services in coordination with SAPD, Haven for Hope, South Alamo Regional Alliance for the Homeless (SARAH), local homeless non-profit, and faith based service providers, and multiple City departments will conduct proactive homeless encampment outreach events for homeless individuals sleeping in encampments and drainage easements.

The outreach team will conduct a total of 24 coordinated outreach events focused in 7 high activity areas. The faith based initiatives homelessness and hunger action team will work in coordination with the encampment outreach team to develop an Interfaith Message for Alternative Giving to address Panhandling issues related to homeless encampments.




## Immigration Community Liaison



The FY 2018 Budget adds a position to serve as the first City Immigration Community Liaison under the Office of the City Manager. This position will work with the community, stakeholder groups, nonprofit and interfaith organizations to establish a strong network to increase and strengthen coordination and connect San Antonio immigrant community to services.

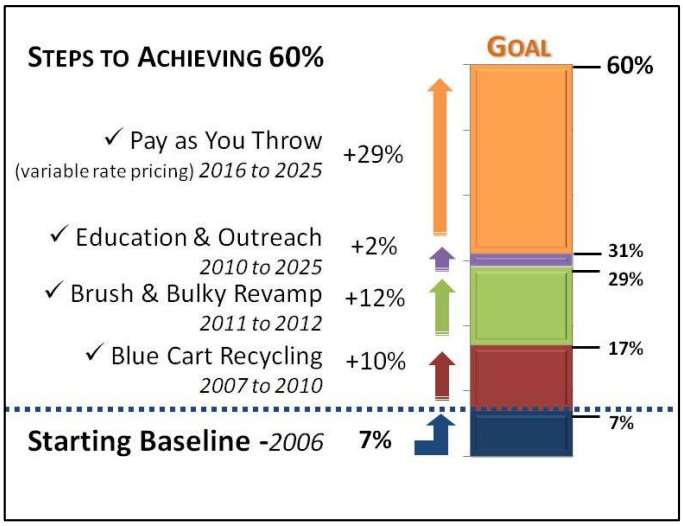
This position will also oversee the immigration services portion of the legal service provider contracts approved by City Council on August 31, 2017. The three legal service providers include American Gateways in partnership with Texas RioGrande Legal Aid, Catholic Charities and Refugee & Immigrant Center for Education and Legal Services (RAICES). The Immigration services provided under these contracts are targeted to low income San Antonio Residents and include educating the community on immigrant rights

and legal representation. The value of these services is $200,000 for one year, of this amount the City's general fund in FY 2017 allocated $100,000 with a matching grant of $100,000 from the Vera Institute of Justice.

# Solid Waste Programs

The FY 2018 Adopted Budget for the Solid Waste Operating and Maintenance Fund is $119 million. Funding will be used to provide weekly curbside recycling, organics and garbage collection, two annual brush collections, two annual bulky waste collections, outreach, dead animal collection and downtown litter collection to more than 351,000 residential customers. Additional services include household hazardous waste disposal, two brush recycling centers, commercial recycling, and four bulky drop-off centers.

**Recycling Plan** Solid Waste Management Department (SWMD) appropriations are guided by the Recycling and Resource Recovery Plan (Recycling Plan) approved by City Council in June 2010 and revised in January 2013. The Recycling Plan established three strategic goals. The first is to ensure all single-family residents achieved a 60% recycling rate by 2025. The second is to give all multi-family residents the same convenient access to recycling as single family residents and the third is to improve recycling opportunities for businesses.




Since the adoption of the Recycling Plan, SWMD has undertaken multiple initiatives in order to reach these goals. SWMD maintains an ongoing public education and outreach program, disseminating recycling information to educate the public on correct recycling processes and the various services provided to the general community. In addition, SWMD will enhance education to the residents by way of recycling brochures, website efforts, social media, and strategic marketing campaigns. Through these various recycling initiatives, the residential recycling rate is projected to reach 60% by the end of 2025.

**Recycling** A critical step to meeting the City's recycling goals is to reduce contamination in the recycling stream and to manage the changing economic conditions of the recycling market. The FY 2018 Adopted Budget adds $790,787 for 8 additional positions, which addresses the recycling and organics program. This is anticipated to increase the number of carts inspected.

This increase in inspections is expected to provide education to the community and if needed fines will be assessed in order to lower the contamination rates of both the blue and green cart programs.

**Pay as You Throw** In order to achieve the 60% recycling goal by 2025, SWMD began Pay As You Throw (PAYT) conversion in FY 2016 which concluded in the Spring of FY 2017. Major components to the program include education, outreach, and enforcement. Residents have the option to select from three different sizes of brown garbage carts (48, 64 or 96 gallons). Based on the rate structure, customers who select a smaller brown garbage cart pay a lower rate. The rate structure also incentivizes residents to divert recyclable material from the brown cart to the blue cart and organic material from the brown cart to the green cart.

The FY 2018 Adopted Budget provides $862,218 to continue the PAYT program. This includes the purchase of nine automated trucks and the addition of nine Side Loader Equipment Operator positions to support the organics component of the program.

**Solid Waste Monthly Rates** Currently, all 351,000 households have been converted to PAYT pricing. In order to change resident's behavior to recycle more, the large cart was increased by $2.50, followed by a $1.00 increase for the medium cart, and $0.50 decrease for the small cart.

## Solid Waste Total Monthly Rate, FY 2016 – FY 2018 (Adopted)

| | *Monthly Pricing | | |
|---|---|---|---|
| Garbage Cart Size | FY16 | FY17 | FY18 |
| Small (48 gal) | $ 20.43 | $ 20.43 | $ 19.93 |
| Medium (64 gal) | $ 20.93 | $ 20.93 | $ 21.93 |
| Large (96 gal) | $ 22.18 | $ 22.18 | $ 24.68 |

** Includes the Environmental Fee of $2.24*

# Sustainability

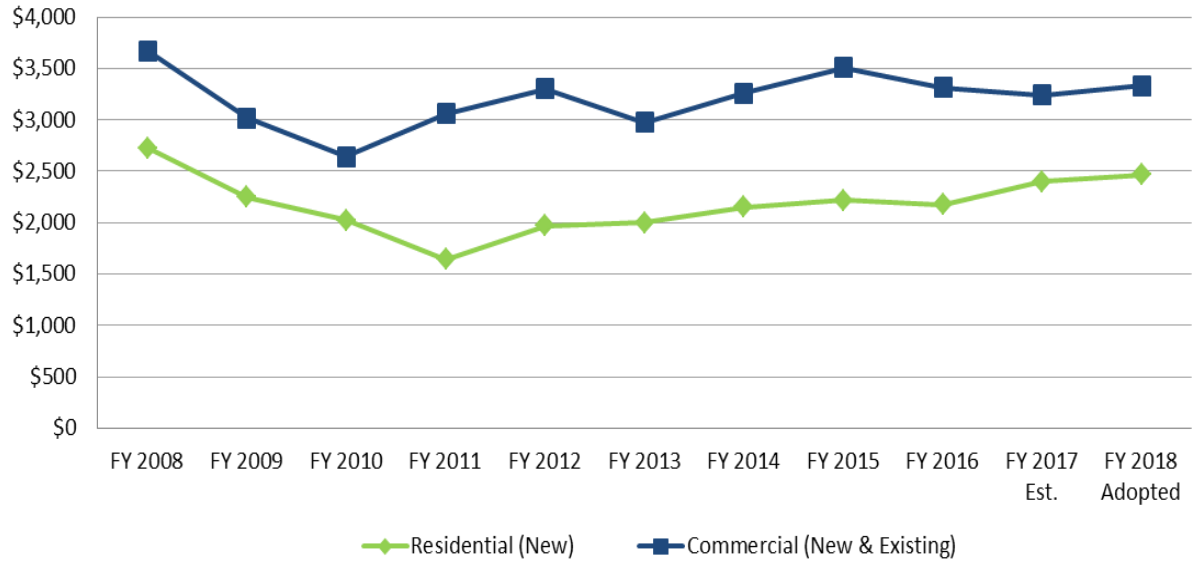
The FY 2018 Adopted Budget includes $65,000, funded by the General Fund, for a Special Projects Manager position. This position will be responsible for managing and overseeing the development of a Climate Action and Adaptation Plan, in coordination with the University of Texas at San Antonio. This plan will address climate change through mitigation (greenhouse gas reduction) and adaptation strategies to the current and future impacts of climate change. In addition, this position is responsible for the oversight, coordination, and tracking of interdepartmental COSA Resilience activities.

# Development Services Fund

The FY 2018 Adopted Budget for the Development Services Fund is $33.1 million. The Development Services Fund was established in FY 2007 to account for revenues and expenditures generated from all development-related activities and to ensure that development fees are used to support the activities associated with supporting the development community.

**Permitting Activity** In FY 2017 new residential permitting activity increased, following a pattern of measured and constant growth, beginning in FY 2012 after the housing declines in 2007-2011. Residential permitting is expected to remain steady into FY 2018. Commercial permit activity in FY 2017 decreased slightly from the previous year; however, the valuation of commercial projects has increased, and is expected to continue into FY 2018 as the City welcomes transformative projects downtown and beyond.

**Residential and Commercial Building Permit Activity (FY 2008 to FY 2018)**




**Service Delivery** The FY 2018 Adopted Budget provides further funding to increase staffing levels to support Development Services' goals of cycle time, consistency and quality of service delivery, and the customer service philosophy of facilitation. To support these goals, the FY 2018 Adopted Budget adds two positions. One of the positions will support the Southern Edwards Plateau initiative by enrolling applicants in the habitat plan to ensure compliance with the Endangered Species Act.

The second position will support the Unified Development Code (UDC)/ Neighborhood Conservation Districts (NCD) by improving coordination of permits reviewed in Neighborhood Conservation Districts as well as provide for the inspection to ensure compliance with the zoning districts. The funding for the new positions is supported by anticipated revenue increases associated with strong development activity.



## Storm Water Infrastructure & Operations

The FY 2018 Adopted Budget for the Storm Water Operating Fund is $48.0 million. The adopted budget includes $38.1 million for operating expenses including personnel costs and payments to the San Antonio Water System (SAWS) for services related to compliance with the Texas Commission on Environmental Quality (TCEQ) permit requirements.

The primary source of revenue for the Storm Water Operating Fund is the Storm Water Utility Fee which was established in FY 1993 to provide funding for storm water operation services. The fee is assessed to residential and non-residential properties that discharge storm water into the City's drainage system.

The FY 2016 Adopted Budget introduced a new impervious cover methodology and rate structure effective January 1, 2016. The new methodology and rate structure assesses fees based on rate and volume of storm water runoff. Impervious cover has a direct relationship with storm water runoff rate and volume and is the best measure of drainage system usage. Impervious cover includes rooftops, parking, driveways, and walkways.

In FY 2016, a five-year rate plan using the new methodology was adopted by City Council. This change results in a more equitable rate structure and provides incentives to promote water quality improvements. The rates in the five-year plan funds several program enhancements including increased vegetation management, enhanced street sweeping, additional high water detection maintenance, assessments of the storm drain system, and reduced flooding through capital improvement projects.

The FY 2018 Adopted Budget includes an increase to fees consistent with the five-year rate plan of 4.22%, generating an estimated $2.0 million in additional revenue for new capital projects.

| FY 2017 Adopted Storm Water Utility Fee Structure | | FY 2018 Adopted Storm Water Utility Fee Structure | Change from FY 2017 to FY 2018 |
|---|---|---|---|
| **Residential Rates Impervious Cover** | **Current Monthly Fee** | **New Monthly Fee** | **Monthly Change** |
| <2,750 SF of impervious cover | $3.45 per mo | $3.60 per mo | $0.15 per mo |
| 2,750 to 4,220 SF of impervious cover | $4.55 per mo | $4.74 per mo | $0.19 per mo |
| >4,220 SF of impervious cover | $9.61 per mo | $10.02 per mo | $0.41 per mo |
| **Non-Residential Rates Impervious Cover** | **Current Monthly Fee** | **New Monthly Fee** | **Monthly Change** |
| <20% area of impervious cover | $0.28/1,000 SF + $61.92 | $0.29/1,000 SF + $64.53 | $0.01/1000 SF + $2.61 |
| 20% to 40% area of impervious cover | $0.41/1,000 SF + $61.92 | $0.43/1,000 SF + $64.53 | $0.02/1,000 SF + $2.61 |
| 40% to 65% area of impervious cover | $0.54/1,000 SF + $61.92 | $0.56/1,000 SF + $64.53 | $0.02/1,000 SF + $2.61 |
| >65% area of impervious cover | $0.68/1,000 SF + $61.92 | $0.71/1,000 SF + $64.53 | $0.03/1,000 SF + $2.61 |

**Storm Water Capital Improvement Projects** The Capital Budget allocates $2.1 million in Storm Water Fund resources for six drainage related capital projects. The projects include: erosion protection on Thousand Oaks Drive; drainage system improvements on Hearne Avenue, Dartmoor Avenue, and West Summit Alley #30; and infrastructure rehabilitation on Rector and Stahl Roads.

# Tourism, Culture, & Education

## Tricentennial

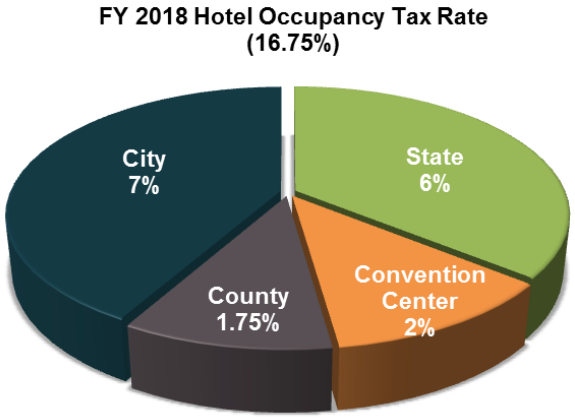
The Tricentennial Office was established in FY 2016 to coordinate the development and execution of San Antonio's 300th anniversary in 2018. The Tricentennial Office provides support to the San Antonio Tricentennial Commission in planning efforts, identification of potential partners, creation of unique celebration identity, and integration of existing and recurring events into the celebration framework.

The FY 2018 Adopted Budget includes $1.9 million to support to support New Year's Eve celebrations, education and history activities, commemorative week, marketing efforts, a TriArt Program and contract and personnel cost. .

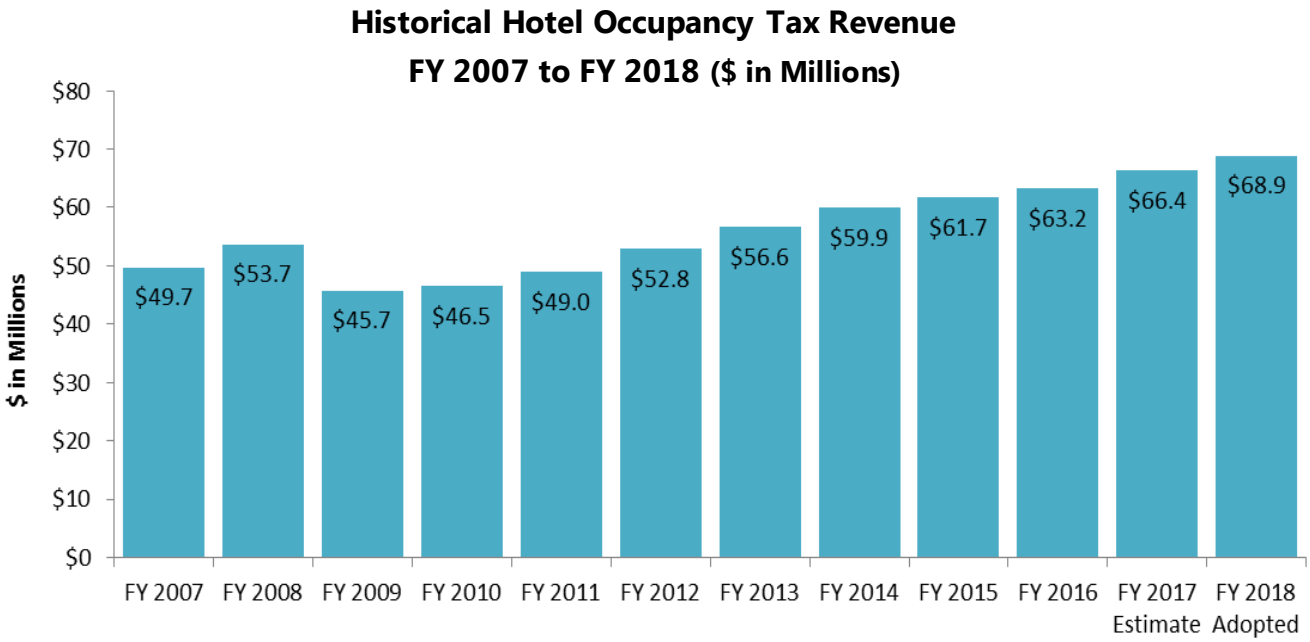
# Hotel Occupancy Tax Funds

The Hotel Occupancy Tax Fund (HOT) captures revenues and expenditures associated with Hotel Occupancy Tax collections.

The current HOT rate of 16.75% levied on every room night charge contributes 6% to the State, 1.75% to Bexar County, 7% to the City, and the remaining 2% is a dedicated source of revenue to pay debt service and fund capital improvements for the Henry B. Gonzalez Convention Center. The chart to the right shows the allocation of the HOT rate.




Hotel Occupancy Tax revenue projections are based on an analysis of anticipated lodging demand, projected number of room nights sold, projected average daily rates, estimated hotel/motel room supply, inflation rates, and known events. For FY 2018, the City projects HOT collections of $68.9 million, representing a projected growth of 5.0% over the FY 2017 Adopted Budget and 3.8% over the FY 2017 Estimate.



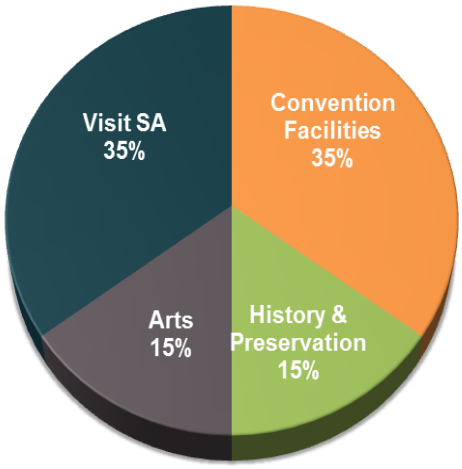
Funding from the HOT is used to support tourism, convention activities, and arts and cultural programming across the City. This is done through transfers to the Community & Visitor Facilities Fund and an allocation of HOT to fund a Destination Marketing Agreement with Visit San Antonio (formerly the Convention & Visitors Bureau).

After the annual debt service payment is made, the remaining net HOT collections for FY 2018 are allocated to Visit San Antonio at 35%, Community & Visitor's Facilities activities to include Tricentennial at 35% to the Arts & Culture Fund at 15%, and to the General Fund for history and preservation at 15%.

The chart to the right illustrates the FY 2018 allocation of HOT revenue among Arts and Cultural Programming, History & Preservation, and Tourism.

The FY 2018 Adopted Budget for the Hotel Occupancy Tax Fund is $68.9 million, which encompass the operations of Convention & Sports Facilities, the Department of Arts & Culture, as well as funding the Destination Marketing Agreement with Visit San Antonio and the 15% transfer of HOT allocations to the General Fund under History & Preservation.

**FY 2018 Hotel Occupancy Tax Revenue Allocation**




# Arts and Culture

The Arts and Culture Fund, formerly the Culture and Creative Development Fund, was created in FY 2007 to account for expenses generated in support of San Antonio arts and cultural programming. The Arts and Culture Fund is appropriated 15% of net HOT allocations in an amount of $10 million. A portion of this fund's expenditures are directed to non-City owned facility agencies that support the arts. Arts program funding is distributed on a competitive basis and is managed by the Department of Arts and Culture. Applications are reviewed by an independent evaluation committee and recommendations are developed in concert with the San Antonio Arts Commission. FY 2018 represents year two



of the two year funding cycle.

In addition to art program funding, the FY 2018 Adopted Budget includes support for other art initiatives managed by the Department of Arts and Cultures such as cultural events and exhibits, Public Arts San Antonio, and the San Antonio Film Commission. Department-curated cultural events and exhibitions connect and engage San Antonio residents and visitors with local artists. Public Art San Antonio manages public art projects associated with the City's capital improvements programs and connects to the community through exhibits, presentations, outreach and planning initiatives. The San Antonio Film Commission is a go-to resource for filmmakers to promote the art and craft of moviemaking in San Antonio. The film commission provides an array of services available to filmmakers including: location scouting, liaison services, permitting, crew, and casting calls.



## Community and Visitor Facilities Fund

The Community & Visitors Facilities Fund (CVF) was established in FY 2004 to account for revenues and expenditures generated from all convention and sports related activities operated by the Convention and Sports Facilities (CSF) Department. The CSF budget includes both the Convention & Sports Facilities Department (CSF) and non-departmental expenses related to convention hosting obligations. The CSF facilities included in the CVF include the Henry B. Gonzalez Convention Center, Lila Cockrell Theater, and the Alamodome. CSF is also responsible for operations of the Carver Community Cultural Center – a General Fund-supported facility.



The primary sources of revenue from operation of CSF facilities are facility rentals, catering commissions, food and beverage concessions commissions, reimbursable expenses, and various event-related fees. Revenues are estimated based on both scheduled and projected events.

Total Convention Center and Alamodome revenue in FY 2018 is estimated at $30.3 million, 2.8% higher than the FY 2017 Revised Budget of approximately $29.5 million.

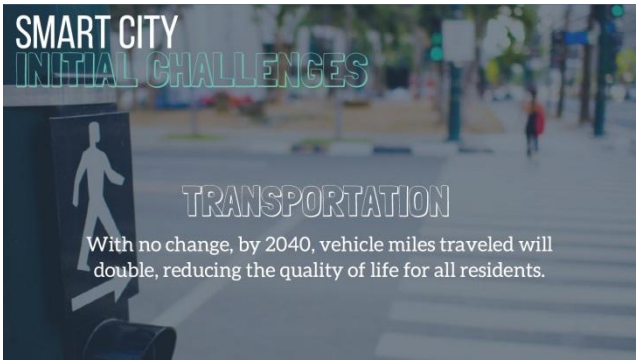
**Alamodome Renovation** In November 2014, the NCAA selected the City of San Antonio to host the NCAA Men's College Basketball Final Four Tournament in 2018. A contributing factor to winning the bid relied on the City's commitment to substantially complete the Alamodome's renovations by November 2017. Renovations include construction of a new media center at street level, expansion of the Alamodome's north plaza, and enhancement of the audio/visual systems. In addition, the existing east and west corridors will be expanded to reduce congestion and allow for the enhancement of food service facilities. The public Wi-Fi system will be expanded to accommodate over 60,000 devices. Additional videoboards and sound systems will also be installed to enhance the visitor experience.

# Office of Innovation

## SmartSA – Overview

Embracing new and emerging smart city technologies, the City of San Antonio's Office of Innovation is working to develop an understanding of technology's role in San Antonio, the data it produces, and how to leverage that information to analyze and predict problems that can be solved by city government and its partners. In 2017, the Office of Innovation in partnership with other City departments was charged with launching a Smart City Program, called SmartSA, which included nine projects in three SA Tomorrow focus areas including, transportation, sustainability and digital connected living. Over the past year, the City of San Antonio initiated and implemented numerous SmartSA projects and was one of the ten cities selected to participate in the Envision America program.

**FY 2018 Priorities** In FY 2017, over 20 City executives and staff participated in a day long workshop focused on Smart Cities and the future for San Antonio. The following vision statement was developed, "As a Smart City, we aim to be a connected, inclusive, and resilient community supporting a high quality of life." This statement was presented to the City Council during the Proposed Budget Presentation with two focus areas for FY 2017: Transportation/Mobility and access to services. The final vision will be shared with community partners to determine how the City can partner with other agencies to meet the goals of the vision.







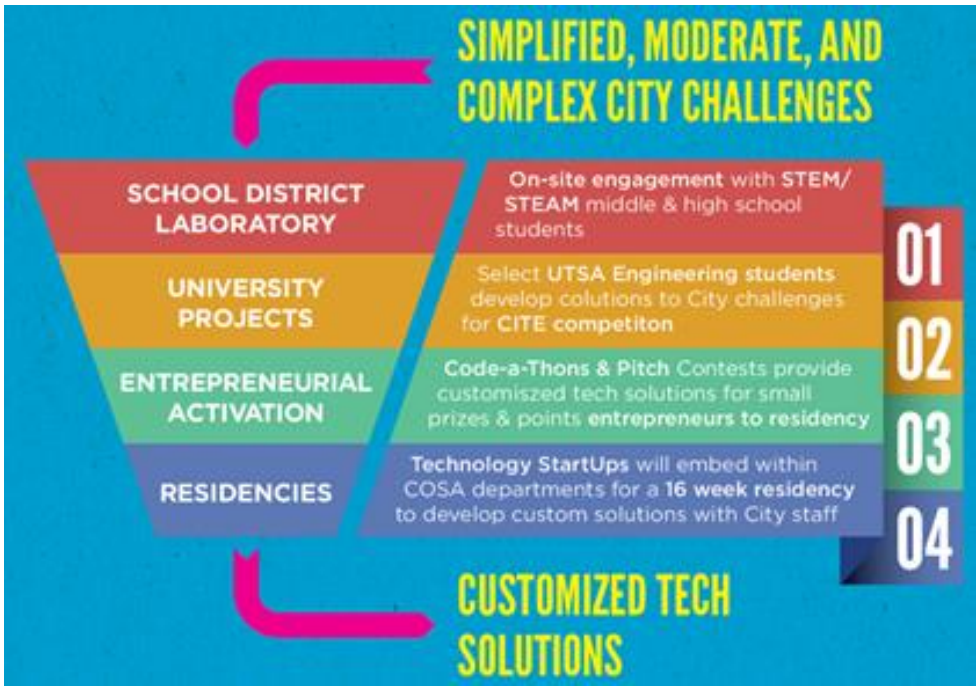
In October the City will meet with community members, public agency partners, and business stakeholders to create a framework and strategic plan of San Antonio's vision for implementing smart cities technology.

# TechSAport

TechSAport is a new Office of Innovation program that provides assistance in promoting and growing our San Antonio technology ecosystem. The objective of the program is to open "ports of entry" within our local government to groups and individuals that are interested in developing technology solutions and skills that benefit the community. To meet this goal, techSAport provides various services, which include:

1. **Residency Program** – a 16 week program where selected startups will tackle pre-defined challenges and develop customized technology solutions that address these specific City needs.
2. **Entrepreneurial Engagement** – custom community events that expose and cultivate entrepreneurial development. Activities surrounding this engagement can include events such as civic-focused code-a-thons.
3. **Academic Engagement** – coordinating and partnering with our San Antonio public schools, colleges, and universities to develop specialized activities that build technology and innovation skill sets that can both benefit students and our local community.

**Figure 1 – techSAport Initiatives**



# City Personnel & Organization

## City Personnel Levels

The FY 2018 Adopted Budget includes a total of 12,231 positions in all funds including 415 positions for Pre-K 4 SA. The City maintains a number of temporary positions (1,969) within the Internal Services/Alternative Services Employee Fund that are used on an as-needed basis for the Convention Center, summer park programs, and other functions of the City. The following table compares the total number of authorized positions over a five-year period from FY 2014 to FY 2018. The table denotes those positions that are authorized within the General Fund, other Operating Funds, and Grant Funds.

### Five-Year Comparison

### All Funds Authorized Positions*

| FY | General Fund | Restricted Funds | Grants | Pre-K 4 SA | Total |
|---|---|---|---|---|---|
| FY 2014 | 7,340 | 3,418 | 568 | 209 | 11,535 |
| FY 2015 | 7,333 | 3,461 | 567 | 409 | 11,770 |
| FY 2016 | 7,492 | 3,485 | 592 | 463 | 12,032 |
| FY 2017 | 7,548 | 3,458 | 619 | 415 | 12,040 |
| FY 2018 | 7,686 | 3,512 | 618 | 415 | 12,231 |

**FY 2014 through FY 2017 reflects mid-year adopted personnel count or other City Council action*

The FY 2018 Adopted Budget adds 191 new positions to the General and Restricted Funds through improvements and mandates and includes eliminating 7 positions. The following table summarizes the changes to personnel levels included in the adopted budget.

| Adjustments to the Personnel Count since FY 2017 Adopted Budget | | | | | |
|---|---|---|---|---|---|
| | General Fund | Restricted Funds | Grants | Pre-K 4 SA | Authorized Positions |
| FY 2017 Adopted | 7,533 | 3,548 | 642 | 463 | 12,186 |
| FY 2017 Adjustments | 15 | (90) | (23) | (48) | (146) |
| FY 2017 Revised | 7,548 | 3,458 | 619 | 415 | 12,040 |
| FY 2018 Reductions | -6 | -2 | 0 | 0 | -8 |
| FY 2018 Mandates | 9 | 0 | 0 | 0 | 9 |
| FY 2018 Improvements | 132 | 58 | 0 | 0 | 190 |
| Program Changes | 135 | 56 | 0 | 0 | 191 |
| FY 2018 Re-Organizations & Updated Grant Personnel | 3 | -2 | -1 | 0 | 0 |
| FY 2018 Adopted | 7,686 | 3,512 | 618 | 415 | 12,231 |

*Note: The FY 2017 Adjustments reflects positions approved by City Council through ordinances subsequent to the adoption of the FY 2017 Budget in September 2016.*

# Department Reorganizations

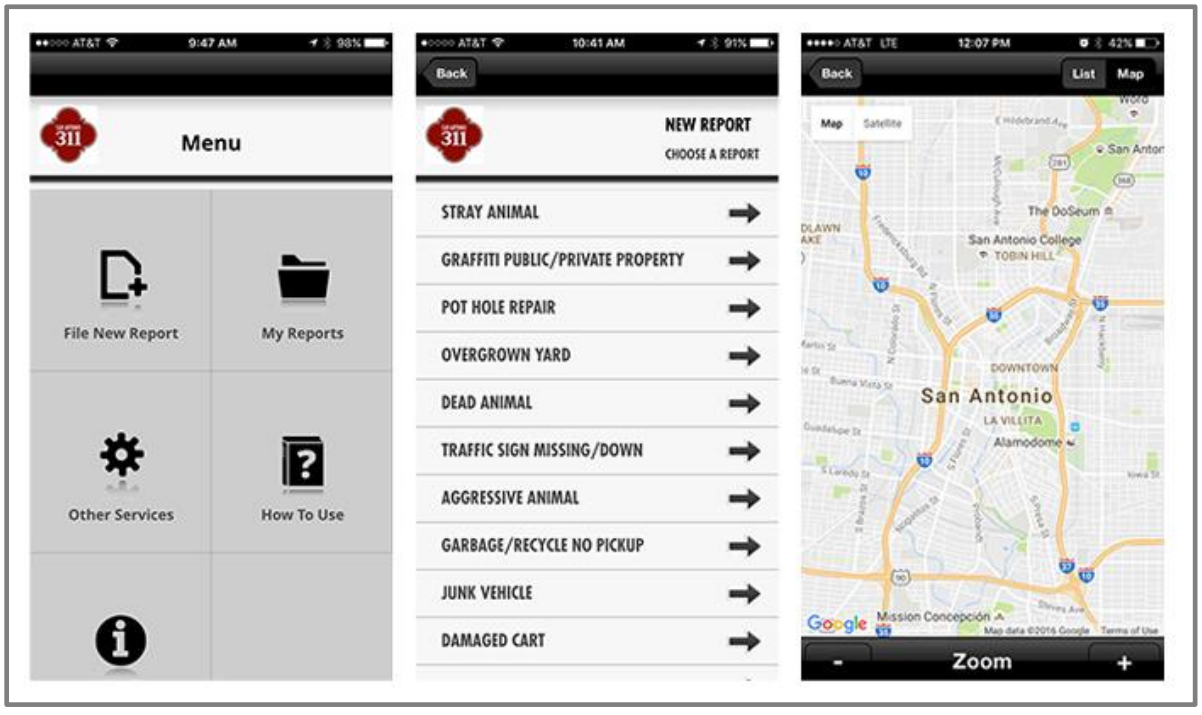
The City continually identifies ways to increase efficiency and effectiveness and to reduce administrative overhead. In this effort, this budget reflects two departmental reorganizations that occurred mid-year in FY 2017.

### Neighborhood & Housing Services



The Neighborhood & Housing Services Department was created in February 2017. This Department will focus on the implementation of the Neighborhood Improvements Bond Program and administer the City's housing policies and programs, including CDBG and HOME Grants. Additionally, the Department will serve as liaison to the San Antonio Housing Authority, Housing Trust, Housing Commission and the Local Initiatives Support Corporation. The department was created utilizing 47 existing positions.

**311 Customer Service** The FY 2018 Adopted Budget includes a reorganization of the City's 311 Call Center. In conjunction with implementing an enhancement to the call system, new customer service objectives will be met including deployment of a digital platform for citizens to submit and track service requests. This enhancement will be in addition to a new mobile app implemented through the SmartSA Smart Cities Initiatives Program.



# Employee Compensation and Benefits

## Civilian Compensation & Benefits

The FY 2018 Adopted Budget includes funding for increases to civilian compensation including revisions to the Step Pay Plan, a 1% cost of living adjustment, and performance pay for professionals, managers, and executives. Also included is a cost of living adjustment for civilian retirees equivalent to approximately 1.452% of their annuity, consistent with TMRS rules.

**Cost of Living Adjustment** The FY 2018 Adopted Budget includes a 1% cost of living pay adjustment for all regular full-time and part-time civilian employees, effective October 2017.

**Entry Wage Adjustment** The FY 2018 Adopted Budget continues the plan to reach $15 per hour entry wage by increasing the lowest entry wage for all regular full-time and part-time civilian employees from $13.75 per hour to $14.25 per hour effective January 2018.

**Step Pay Plan** The FY 2018 Adopted Budget restructures the step pay plan to address compression issues created by the entry wage and reduces the number of steps. Effective January 1, 2018, the step pay plan will be modified to reduce the number of steps from 10 to 7 or fewer, by retaining pay range maximums and adjusting pay range minimums and subsequent steps. The highest five step pay plan ranges are removed from the step plan and become eligible for performance pay. As part of the FY 2018 step pay plan modification, employees will receive a combination of base salary increases and/or lump sum payments. Eligible employees already at the highest step of their pay range will receive a $350 one-time lump sum payment. Beginning in FY 2019, employees on the Step Pay Plan must achieve a performance rating of meets expectations or above to receive a step increase. Once restructured, the pay plan will provide step increases of 4%, 3%, or 2% as an employee progresses in the step plan.

**Performance Pay** The FY 2018 Adopted Budget includes funding for performance pay for professionals, managers, and executives as a method to reward strong performance through base salary increases. Employees hired by April 1, 2017 will be eligible and increases will be based on performance evaluations. A total of 3% of salaries has been allocated for performance pay.

**Transportation Allowance** The FY 2018 Adopted Budget includes an increase in employees' monthly transportation allowance which is used primarily to pay for downtown parking costs. The monthly allowance will increase from $45 to $65.

# Uniform Employees

**Police** On June 13, 2016, the City of San Antonio and the San Antonio Police Officer's Association reached an agreement in collective bargaining. Wage increases and other benefits for FY 2018, in accordance with the collective bargaining agreement are shown in the graphic below.

| Police Uniform | Fire Uniform |
|---|---|
| Collective Barganing Agreement<br>• 3% Wage increase<br>• $100 in additional clothing allowance<br>• 3% Longevity for eligible employees (every 5 years)<br>• 2% Step for eligible employees | Evergreen Clause<br>• 3% Longevity for eligible employees (every 5 years)<br>• 2% Step for eligible employees |

**Fire** Employee compensation and benefits is consistent with the evergreen clause of their collective bargaining agreement which expired on September 30, 2014.

# Healthcare Benefits

**Active Civilian Employees** The City continues to offer employees a choice in health plans to best meet their individual needs. The City is self-insured for health benefits, meaning the City and employees share the cost of healthcare.

In FY 2018, the City will introduce the Benefits Value Advisor and Member Rewards programs. These programs will help employees select best quality and value medical services through a concierge service and receive financial rewards for using this program and choosing best value services.

The City is also changing its cost share goals with employees. Currently, the City has a monthly premium cost share goal of 80%/20% (City/Employee) for employees hired before 2009 and 70%/30% for employees hired in 2009 or later. The City is changing to an Adequacy of Benefits goal that incorporates not just monthly premiums but all out of pocket medical expenses including deductibles, copays, etc. The new Adequacy of Benefits goal is 70%/30% for employees hired before 2009 and 67%/33% for employees hired in 2009 or later.

For 2018, employees will continue to have the option of participating in the Consumer Choice Preferred Provider (PPO) or the New Value PPO. For those in Consumer Choice, the City will provide a $500 annual contribution ($1,000 for family) to an employee's Health Savings Account (HSA). The Consumer Choice plan continues to promote consumerism and encourages employees to take a more active role in managing their health care – placing more health care decisions in their hands. The Consumer Choice plan will continue to have premiums lower than the other health plan options. Plan design changes are included to better align with the current healthcare market while keeping biweekly contribution rates as low as possible. There will be deductible increases in both the New Value and CDHP plans and small increases in the out of pocket maximum in the New Value plan. See the chart on the following page for plan designs.

## FY 2018 Adopted Plan Design Changes
## Active Civilian Employees

| New Value | 2017 Plan | | 2018 Plan | |
|---|---|---|---|---|
| | In-Network | Out-Network | In-Network | Out-Network |
| **Deductible** (Single/Family) | $1,250 / $2,500 | $2,500 / $5,000 | $1,500 / $3,000 | $3,000 / $6,000 |
| **Max Out of Pocket** (Single/Family) | $3,000 / $6,000 | $6,000 / $12,000 | $3,500 / $7,000 | $7,000 / $14,000 |
| **Consumer Choice** | **2017 Plan** | | **2018 Plan** | |
| | In-Network | Out-Network | In-Network | Out-Network |
| **Deductible** (Single/Family) | $1,300 / $2,600 | $2,600 / $5,200 | $2,000 / $4,000 | $4,000 / $8,000 |
| **Max Out of Pocket** (Single/Family) | $4,000 / $8,000 | $8,000 / $16,000 | $4,000 / $8,000 | $8,000 / $16,000 |

The FY 2018 Adopted Budget includes premium changes for both plans. Employee monthly contributions increase between $2 and $73 depending on selected plan and coverage tier, a lower contribution increase than in recent years. Ninety percent of employees will experience rate increases less than $20 per pay check. Additionally, there are no plan design changes for the dental or vision plans.

## FY 2018 Adopted Monthly Premiums for
## Active Civilian Employees

| New Value | 2017 Plan | | 2018 Plan | |
|---|---|---|---|---|
| | Pre-2009 | Post-2009 | Pre-2009 | Post-2009 |
| Employee Only | $72 | $162 | $80 | $177 |
| Employee + Child(ren) | $188 | $382 | $210 | $416 |
| Employee + Spouse | $352 | $607 | $395 | $662 |
| Employee + Family | $476 | $815 | $534 | $888 |
| **Consumer Choice** | **2017 Plan** | | **2018 Plan** | |
| | Pre-2009 | Post-2009 | Pre-2009 | Post-2009 |
| Employee Only | $17 | $41 | $19 | $45 |
| Employee + Child(ren) | $30 | $68 | $33 | $74 |
| Employee + Spouse | $86 | $192 | $96 | $209 |
| Employee + Family | $122 | $272 | $136 | $296 |

**Uniform Police Employees** Uniform Police employees will continue to receive the same health benefits as last year that resulted from the mediated settlement agreement between the City of San Antonio and the San Antonio Police Association. There are two plans available to choose from, the Value Plan and the Consumer Directed Health Plan (CDHP)

| Uniform Police Plans | Value Plan | | CDHP | |
|---|---|---|---|---|
| | In-Network | Out-Network | In-Network | Out-Network |
| **Deductible** (Single/Family) | $500 / $1,000 | $1,500 / $3,000 | $3,000 / $6,000 | $4,500 / $9,000 |
| **Max Out of Pocket** (Single/Family) | $1,500 / $3,000 | $3,000 / $6,000 | $3,000 / $6,000 | $4,500 / $9,000 |

Uniform employees participating in the Consumer Directed Health Plan (CDHP) will receive $1,500 annually as a contribution from the City in their Health Savings Accounts. Like the Civilian Consumer Choice plan, the Uniform CDHP encourages Uniform employees to take an active role in managing their health care. The Uniform CDHP Plan is a high deductible plan, but covers 100% of all participant and their family member premiums.

The Uniform Police Value Plan provides a lower deductible option that will also cover 100% of the premiums for each Uniform employee. However, participants will be responsible to pay for coverage for their family members.

## FY 2018 Monthly Premiums for Active Uniform Employees

| Uniform Police | Value Plan | | CDHP | |
|---|---|---|---|---|
| | FY 2017 | FY 2018 | FY 2017 | FY 2018 |
| Employee Only | $0 | $0 | $0 | $0 |
| Employee + Child(ren) | $50 | $55 | $0 | $0 |
| Employee + Spouse | $75 | $83 | $0 | $0 |
| Employee + Family | $125 | $138 | $0 | $0 |
| Health Savings Account | N/A | N/A | $1,500 | $1,500 |

**Firefighter Healthcare** Firefighters currently do not pay premiums for themselves or their dependents. The annual deductible is $250 for an individual or $500 for a family. The Out-of-Pocket maximum is $500 for an individual and $1,500 for families.

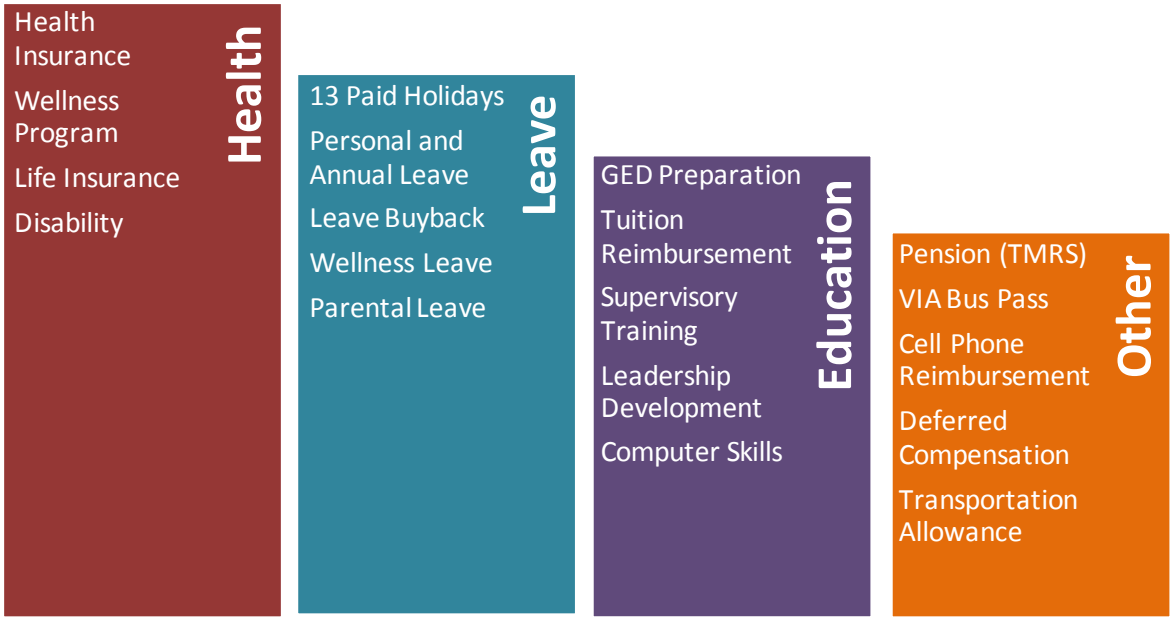
**Retiree Civilian Benefits** The City remains committed to providing health care insurance for retired City employees. Non-Medicare eligible retirees are eligible for the same health care plan options as active civilian employees, including Consumer Choice PPO with a health savings account and New Value PPO. The Non-Medicare retiree monthly premiums will remain the same as those charged in FY 2017. Health care benefits are also provided to Medicare-eligible retirees through a Medicare Advantage plan. The FY 2018 Adopted Budget includes a 1.452% increase for retiree civilian benefits for ad hoc cost of living adjustment.

## FY 2018 Adopted Monthly Premiums for Pre-65 Retired Employees

| 2017/2018 Retiree Healthcare | | | | |
|---|---|---|---|---|
| | **19 or Less Years** | **20 to 24 Years** | **25 to 29 Years** | **30+ Years** |
| **CDHP** | | | | |
| **Employee Only** | $303 | $241 | $222 | $204 |
| **Employee + 1** | $631 | $474 | $429 | $409 |
| **Employee + 2** | $911 | $682 | $617 | $583 |
| **New Value** | | | | |
| **Employee Only** | $401 | $331 | $306 | $277 |
| **Employee + 1** | $778 | $617 | $561 | $522 |
| **Employee + 2** | $1,088 | $860 | $780 | $724 |

# Employer of Choice

The City of San Antonio continues to strive to be an "employer of choice" in our community. One of the tools the City uses to achieve and maintain this status is the availability of a robust benefits offering for employees. The graphic below provides a summary of those offerings.




To help solidify the City of San Antonio as an employer of Choice, the following policies will become effective October 1, 2017:

**Reemployment – Bridged Leave & Grandfathered Health Premiums** This program will allow employees who leave the City and return within 5 years to have service bridged for leave accrual and have access to current rates for grandfathered benefits premiums. Upon rehire, if employed full-time within the past 5 years, the employee will begin accruing leave based on the years of service when they separated. Also, the employee will also have access to current grandfathered benefits premium rates.

**Tuition Reimbursement Program** Currently employees who wish to take the GED exam must pay $145 in testing fees. The tuition reimbursement program will be expanded to make these testing fees reimbursable if the employee passes the exam. The City currently offers free GED preparation courses and reimbursement of these fees will incentivize participation in GED programs.

# Capital Improvements Program

The City's Six Year Capital Improvements Program for 2018 through FY 2023 C totals $1.9 billion. The six-year program contains 420 projects and represents the City's long range physical infrastructure development and improvement plan. Items in the six-year scope include new streets and sidewalks, drainage enhancement projects, park and library facility rehabilitation projects, aquifer land acquisition and linear park development, public health and safety enhancements including a fire station replacement, airport system improvements, technology improvements, flood control projects, and municipal facility construction and refurbishment projects. These projects are funded through General Obligation Bonds, Certificates of Obligation, Tax Notes, and Self Supporting Debt.

On May 6, 2017, San Antonio voters approved a landmark $850 million bond program consisting of 180 projects that fall within six propositions. A detailed list of projects and revenues sources is included in the capital budget section of this document.

The operating cost associated with each of the capital projects is estimated when the projects are developed and incorporated into the operating budget in the year when the project is completed.

The following table details the planned expenditures by program area:

**FY 2018 – FY 2023 Capital Program by Category**
**($ in Thousands)**

| Program Category | FY 2018 Amount | FY 2018 - FY 2023 Amount | % |
|---|---|---|---|
| Streets | $ 198,422 | $730,759 | 37.7% |
| Parks | 84,461 | 378,336 | 19.5% |
| Air Transportation | 86,375 | 277,148 | 14.3% |
| Drainage | 72,266 | 187,707 | 9.7% |
| Information Technology | 59,781 | 139,781 | 7.2% |
| Municipal Facilities | 116,369 | 137,168 | 7.1% |
| Law Enforcement | 7,999 | 29,059 | 1.5% |
| Libraries | 5,373 | 25,146 | 1.3% |
| Neighborhood Improvements | 3,000 | 20,000 | 1.0% |
| Fire Protection | 4,987 | 13,409 | 0.7% |
| **Total FY 2018 Program Category** | **$ 639,033** | **$ 1,938,513** | **100.0%** |

The Capital Program is funded by various sources including the 2017 General Obligation (G.O.) Bonds, the Airport Passenger Facility Charge, Certificates of Obligation, Self-Supporting

Certificates of Obligation, and other funding. The table below details the planned revenues by program area for FY 2018 and the total Capital Budget Program from FY 2018 through FY 2023:

**FY 2018 – FY 2023 Capital Program by Revenue Source**
**($ in Thousands)**

| Revenue Source | FY 2018 Amount | FY 2018 - FY 2023 Amount | % |
|---|---|---|---|
| 2017 G.O. Bonds | $ 128,195 | $ 831,105 | 42.9% |
| Certificates of Obligation | 158,670 | 384,170 | 19.8% |
| Aviation Funding | 86,374 | 274,111 | 14.1% |
| Other | 110,775 | 265,860 | 13.7% |
| Self-Supporting Certificates of Obligation | 72,062 | 99,939 | 5.2% |
| 2012 G.O. Bonds | 55,459 | 55,459 | 2.9% |
| 2007 G.O. Bonds | 19,380 | 19,680 | 1.0% |
| **Total FY 2018 Revenue Source** | **$ 639,033** | **$ 1,938,513** | **100.0%** |

[1]*Includes Alamodome, Edward Aquifer Program, and Linear Creekway Program.*

# Facilities Deferred Maintenance Projects

The FY 2018 Adopted Budget includes $5 million in capital funding to address deferred maintenance needs at City facilities. This funding is part of an ongoing effort to improve the condition of aging City facilities. The chart and list below outline the planned deferred maintenance projects for FY 2018.

**FY 2018 Deferred Maintenance Project List**

| Facility Name | Project Description | Budget Amount |
|---|---|---|
| Brackenridge Park | Repair Retaining Wall Along SA River | $500,000 |
| Frank Garrett Community Center | Upgrade/Repair HVAC System | 615,000 |
| Animal Care Complex | Replace HVAC System | 120,000 |
| Animal Care Complex | Replace Flooring in Training Rooms | 50,000 |
| Animal Care Complex | Upgrade Clinic Cabinets | 40,000 |
| Fire Station No. 9 | Remodel Kitchen and Dining Room | 90,000 |
| Carver Annex Building | Roof Replacement | 50,000 |
| Carver Community Cultural Center | Roof Replacement | 50,000 |
| Detention Center | Interior Repairs & Improvements | 285,000 |
| Bertha Almaguer Activity Building | Repair Roof and Plumbing Fixtures | 100,000 |
| Fire Training Academy | Upgrade HVAC System and Lighting | 285,000 |
| Municipal Records Storage Facility | Upgrade HVAC System | 200,000 |
| Multiple Locations | Roof Repair | 245,000 |
| Multiple Locations | Painting, Flooring, Restroom, and Other Maintenance Repairs | 300,000 |
| Multiple Locations | Pavement/Repair | 515,000 |
| Police Training Academy | Light/Parking Lot Improvements | 365,000 |
| Fire Training Academy | Upgrade Parking Lot Lighting | 100,000 |
| Northeast Service Center | Prevent Flooding of Storage Building | 100,000 |
| Multiple Locations | Replace Gym Floor | 120,000 |
| Fairchild Park | Pool Renovation | 125,000 |
| Garza Park Pool | Resurface Pool | 100,000 |
| Heritage Pool | Pool Deck Resurfacing | 75,000 |
| Monterrey Park Pool | Resurface Pool | 100,000 |
| Natatorium Pool | Upgrade Pool | 95,000 |
| Spring Time Park Pool | Pool Painting and Renovation | 100,000 |
| J Street Park | Replace Light Poles | 75,000 |
| Tri-party Lighting | Upgrade Pedestrian Lighting | 200,000 |
| | | **$5,000,000** |


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

# Community Profile

# City of San Antonio Community Profile



Once a small settlement founded by Spanish missionaries in the early 1700s, San Antonio has grown into one of the country's major metropolitan centers. Its historic roots are the foundation for a city that is rapidly moving forward into the next decade and beyond.

Old and new find common ground in the Alamo City. San Antonio's historical charm and grace are preserved in the Alamo and other Spanish missions, its historic neighborhoods, and the colorful River Walk. City leaders and the community carefully plan for growth and economic development with San Antonio's history in mind. A bright economic future is in store, fueled by an innovative use of resources and a unique formula of public and private cooperation.

With a population of more than 1.4 million, San Antonio is the seventh largest city in the United States and the second largest city in Texas. Over the past decade, its population has grown at an annual rate of about 2 percent. According to United States Census Bureau estimates, Hispanics make up 63.2 percent of the population, followed by Anglos at 26.6 percent and an African American population of approximately 6.9 percent. The median age in the San Antonio metropolitan area is approximately 32.9 years.

Geographically, the City of San Antonio covers more than 490 square miles and is located in Bexar County in south central Texas, one of the fastest growing regions in the state. The City is just a stone's throw from the state capital in Austin and an afternoon drive from Dallas, Houston, the Gulf Coast, and Mexico.




The local economy is diverse and vibrant. San Antonio is anchored by several key industries and is targeting other emerging industries to drive the City's economic future:

- The health care and bioscience fields contribute an annual economic impact of over $37 billion and have added over 50,000 net new jobs to the San Antonio area over the past decade, making San Antonio a leading research and treatment center for cancer, diabetes, heart disease, and other conditions.

- The military has played a major role in San Antonio's history and economy. With an estimated economic impact of $48.7 billion, San Antonio's military installations directly employ 77,659 military personnel and serve as the largest single employer in the City. Expanding across more than 46,000 acres in the Alamo region, San Antonio's bases are a major hub for medical training, flight training, cyber operations, surveillance, and military intelligence. Additionally, in 2015, San Antonio's bases supported more than 250,000 military retirees, including approximately 425 retired general officers.



- San Antonio is a recognized leader in the cybersecurity and information technology industry. As of 2014, over 34,000 IT professionals were employed in San Antonio's IT industry, generating an economic impact of nearly $10 billion. San Antonio is #2 in the nation for information assurance, only behind Washington, D.C., and was recently selected as the headquarters for the prestigious Air Force Cyber Command (24th Air Force).

- More than 13,000 residents of San Antonio work in the local aerospace and aviation industry, which has grown by over 400% in the last 25 years. San Antonio is home to the maintenance, repair, and operations of some of the world's leading aerospace companies, such as Boeing, Lockheed Martin, and Standard Aero.

- San Antonio is a leader in the renewable energy industry, serving as the home of many green technology research entities and alternative energy companies. The City's gas and electric utility company, CPS Energy, recently created a New Energy Economy (NEE) initiative, which has spurred the development of solar manufacturing and clean energy technology in San Antonio. To date, NEE has generated over 900 jobs and more than $1.4 billion in annual economic impact.

- San Antonio is a top visitor and convention destination, with 31 million people choosing the Alamo City as their vacation or meeting site. Tourism employs 122,500 people in the City and contributes $13.4 billion annually to the local economy.

- It is widely recognized that a thriving arts economy is a crucial component of a successful city. The creative economy in San Antonio generates over $4.3 billion in economic activity and employs over 21,700 workers. From 2012 to 2014, employment in the industry grew by 6.05% and impact in the industry grew 11.95%. City-funded arts and cultural organizations host thousands of events, including classes, performances, exhibits, festivals, and workshops, each year.



- San Antonio is a great place to live. Its cost of living is typically 10% to 15% below the national average and is consistently ranked among the lowest of major U.S. cities, while home prices are among the most affordable in the country. San Antonio's median household income is over $46,000. Public, private and parochial schools are available as well as a number of colleges and higher education facilities.



- A subtropical climate offers an average temperature of 68.7 degrees, and evening temperatures dip below freezing only about 20 days each winter. This comfortable climate invites residents to go outdoors to relax in beautiful municipal parks, play challenging golf courses, visit theme parks, or take advantage of other popular attractions and cultural events such as Fiesta San Antonio each April. San Antonio is also home to the five-time NBA Champion San Antonio Spurs, as well as exciting women's basketball, minor league baseball, and hockey teams.

# Community Profile

## GENERAL INFORMATION

| | |
|---|---|
| Date of Incorporation: | Dec. 14, 1837 |
| Form of Government: | Council - Manager |
| City Council Members: (Including Mayor) | 11 |
| Area of the City[1]: | Over 490 sq. mi. |



## POPULATION[2]

| | |
|---|---|
| Population (as of July 1, 2016): | 1,492,510 |
| Population Growth Rate (2015-2016): | 2% |
| Median Age: | 32.9 |
| Composition of Population (April 2010): | Hispanic – 63.2% |
| | Anglo – 26.6% |
| | Black – 6.9% |
| | Other – 3.3% |

## EDUCATION[3]

| | |
|---|---|
| Independent Public School Districts: | 15 |
| Charter Schools: | 26 |
| Parochial Schools: | Over 50 |
| Private Schools: | 111 |
| Accredited Universities: | 9 |
| Community Colleges: | 6 |



[1] City of San Antonio Information Technology Services Department
[2] U.S. Census Bureau, 2011-2015 American Community Survey 5-Year Estimates as of July 1; FY 2016
[3] Texas Education Agency, Directory of Schools and San Antonio Private Schools, 2016 (http://saprivateschools.com), U.S. Department of Education (https://collegescorecard.ed.gov) and Education Service Center Region 20.

## MAJOR EMPLOYERS[4]

| | |
|---|---|
| Public Sector: | Lackland Air Force Base |
| | Fort Sam Houston |
| | Northside I.S.D |
| | Randolph Air Force Base |
| | North East I.S.D. |
| Private Sector: | H-E-B |
| | USAA |
| | Methodist Healthcare System |
| | Baptist Healthcare System |
| | JP Morgan Chase |





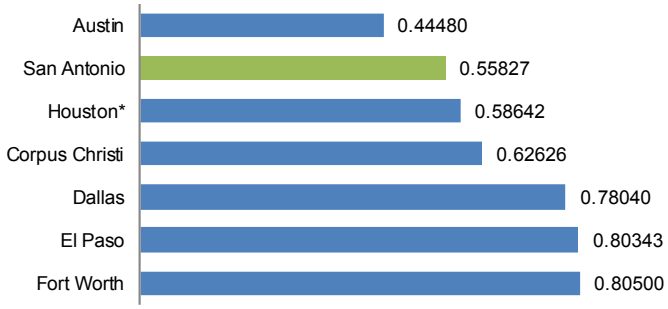
## EMPLOYMENT[5]

| | |
|---|---|
| Median Household Income: | $46,744 |
| Civilian Labor Force: | 1,154,300 |
| Unemployment: | 42,300 |
| Unemployment Rate: (July 2017) | 3.7% |

## HOUSING

| | |
|---|---|
| Median Home Price[6]: (August 2017) | $200,000 |
| City Property Tax Rate: (per $100 of Valuation) | $0.55827 |
| City Property Tax Comparison: | Second Lowest Among Major Texas Cities |

FY 2018 Adopted Property Tax Rate Comparison
(per $100 of taxable value)




[4] San Antonio Economic Development Foundation, 2015 (http://www.sanantonioedf.com/business-profile/major-employers)
[5] U.S. Census Bureau, 2011-2015 American Community Survey as of 2015, U.S. Bureau of Labor Statistics as of July 2017
[6] San Antonio Board of Realtors August 2017

## TRANSPORTATION

| | |
|---|---|
| Railroad: | Union Pacific – Southern Pacific |
| City Freeway Loops: | Loop 410 (52.9 mi) |
| | Loop 1604 (94.3 mi) |
| U.S. Highways: | 5 |
| Interstate Highways: | 4 |
| Air Transportation: | San Antonio International Airport |
| Bus Transportation: | Greyhound, Kerrville, Valley Transit |
| Public Transportation: | VIA Metropolitan Transit |
| B-Cycle Stations | 60 |






## TOURISM[7]

| | |
|---|---|
| Total Annual Visitors: | 34.4 Million |
| Leisure Travelers: | 28 Million |
| Business Travelers: | 6.3 Million |
| Tourism Employment: | 130,796 |
| Economic Impact: | $13.6 Billion |

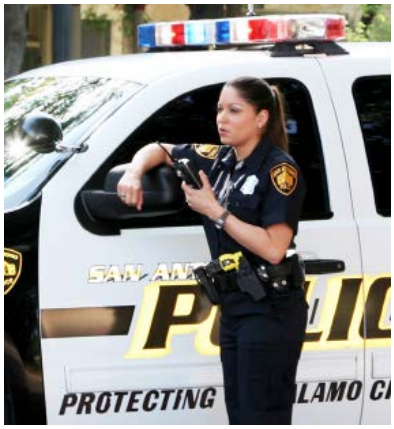
## MAJOR ATTRACTIONS

| | |
|---|---|
| Alamo | Missions National Historical Park |
| Sea World of Texas | Tower of the Americas |
| Paseo del Rio (River Walk) | Six Flags Fiesta Texas |
| San Antonio Zoo | El Mercado (Mexican Market) |
| La Villita | San Antonio Museum of Art |



[7] Economic Impact Study of San Antonio's Hospitality Industry, 2016


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA










# REVENUE DETAIL

# Revenues

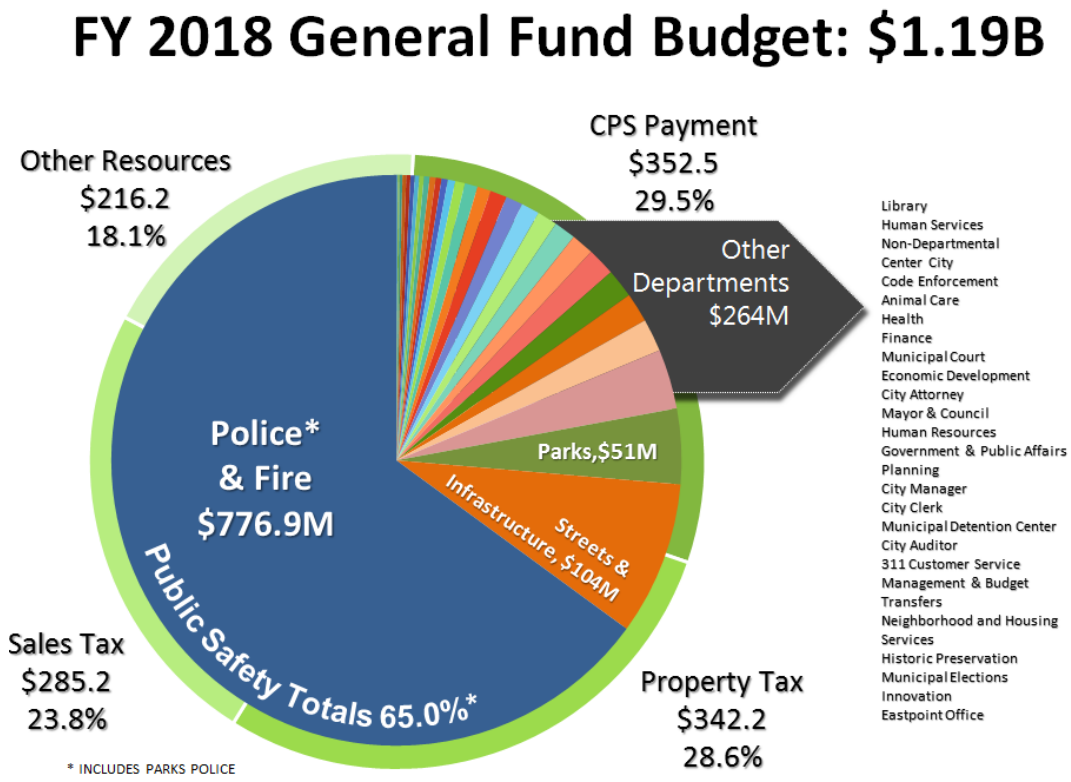
# Overview

The Revenue Detail Section provides the basis for establishing the FY 2018 revenue projections. Included in this section are the major General Fund revenues of Property Tax, City Public Service (CPS) Energy payments, and Sales Tax, as well as revenues from charges for current service. Also highlighted are revenue projections for the City's Restricted Funds including the Solid Waste Fee, Hotel Occupancy Tax, and Storm Water Utility Fee.

The revenue budgets for FY 2018 are based on initial revenue estimate projections included in the May 2017 Five-Year Financial Forecast. The projections are developed by both the Office of Management and Budget and the responsible departments. Most revenue projections are based on historical trends and known policy changes; however, since a single method of projecting revenue is not feasible, each source is considered on its own merit and projected accordingly. For those revenues closely tied to economic conditions such as Sales Tax and the Hotel Occupancy Tax, additional factors including projected inflation, unemployment rates, and economic growth are considered. Projections for the Hotel Occupancy Tax also account for tourist-specific factors and conditions such as hotel/motel room supply and known future events. Regression models and business analyses are utilized to generate these revenue projections.

# General Fund Revenues

General Fund available resources are projected at **$1.19 billion in FY 2018**. The three principal sources of General Fund revenue are Property Tax, CPS Energy payments to the City, and Sales Tax. These three sources of revenue combined, account for approximately $980 million, or 82%, of total available General Fund resources.



## Property Tax Revenues – $342.2 Million

The City's property tax rate consists of two components: Maintenance & Operations (M&O) and Debt Service. Of the total property tax rate, the M&O tax rate is 34.677 cents per $100 of taxable value. Funds from this component of the property tax receipts are deposited in the General Fund and are used to pay for recurring and one-time expenses. The FY 2018 Adopted Budget includes $342.2 million in Maintenance & Operations (M&O) support for the General Fund from property taxes. Since FY 2007, the City has reduced its property tax rate four times and did not increase the rate in FY 2018 as shown on the chart below.

**City Property Tax Rate Decreases since FY 2007 and FY 2018 Rate Per $100 Valuation**

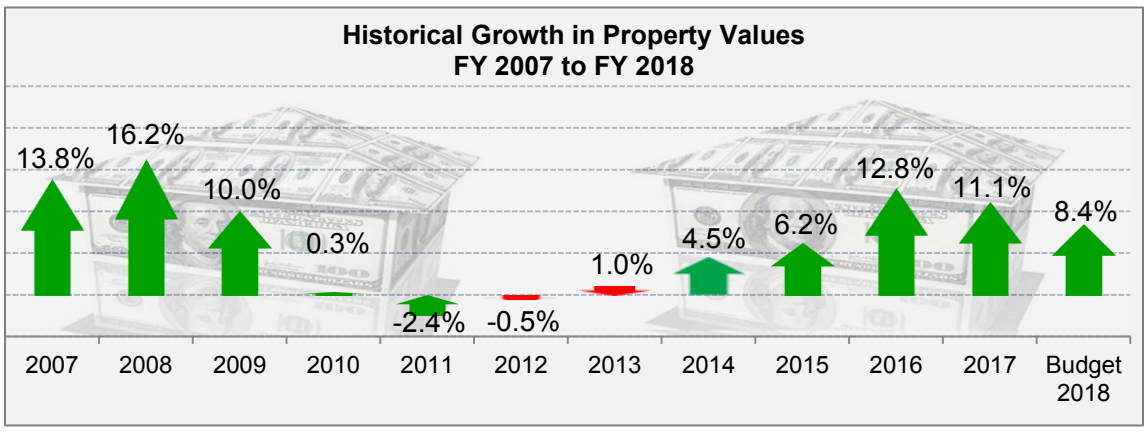
| Rate Component | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2016 | FY 2017 | FY 2018 |
|---|---|---|---|---|---|---|---|
| Maintenance & Operations | 36.704 | 36.080 | 35.564 | 35.419 | 34.677 | 34.677 | 34.677 |
| Debt Service | 21.150 | 21.150 | 21.150 | 21.150 | 21.150 | 21.150 | 21.150 |
| **Total** | **57.854** | **57.230** | **56.714** | **56.569** | **55.827** | **55.827** | **55.827** |

The Debt Service component is determined by the City's debt service requirements. The FY 2018 Debt Service tax rate is 21.150 cents per $100 of taxable value. This tax rate is the same rate adopted for FY 2016 and FY 2017. Funds from this component of property tax receipts are deposited to the Debt Service Fund and used exclusively to pay the principal and interest on debt. Together these two tax rate components provide for a total tax rate for FY 2018 of 55.827 cents per $100 of taxable value. The table above illustrates the components of the FY 2018 Adopted Property Tax Rate.

**FY 2018 Taxable Values ($ in Billions)**

| Base Value FY 2017 | Increase in Base Value | New Improvements | Total Value FY 2018 |
|---|---|---|---|
| $99.245 | $5.451 | $2.897 | $107.593 |
| ***% Change From FY 2017:*** | ***5.49%*** | ***2.92%*** | ***8.41%*** |

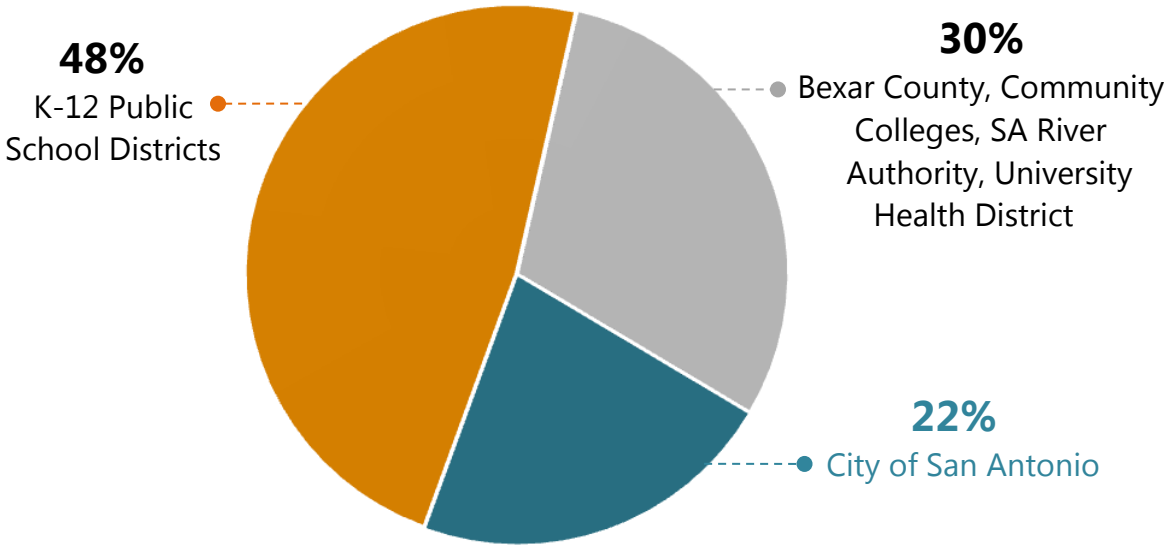
Property values for the City of San Antonio certified by the Bexar Appraisal District (BAD) for FY 2018 show an increase in net taxable value of approximately $8.34 billion, or an increase of 8.41%, from the FY 2017 Adopted Budget. The taxable value less new improvements yields the base valuation. Included is an increase of $2.89 billion for new improvements. The increase in the base valuation from last year was $5.45 billion.



The chart on the previous page provides the City's historical growth in property values since 2007. As shown in this graphic the total property values decreased in FY 2011 and FY 2012. The FY 2018 Budget reflects an increase in property values of approximately 8.4%.

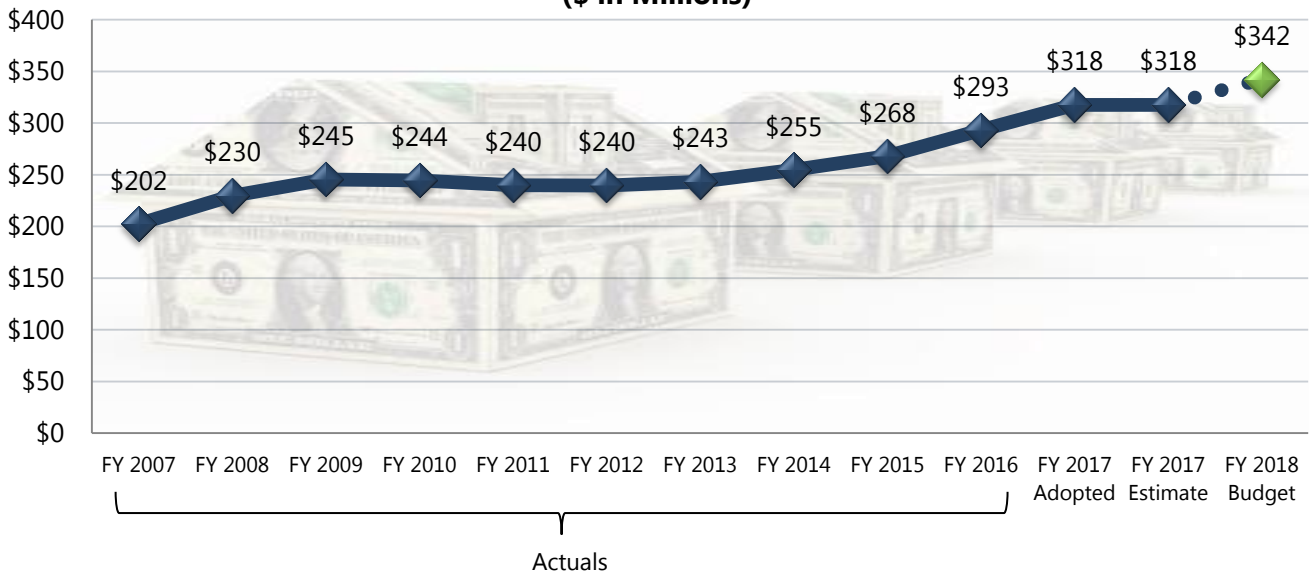
In the Five-Year Financial Forecast presented in May 2017, current M&O property tax revenue projected for FY 2018 was $334.0 million. This estimate was based upon a preliminary estimate received from the BAD. This estimate has been updated based on the receipt of the certified tax roll from the BAD in late July 2017. The FY 2018 Adopted Budget for M&O property tax revenue is $342.2 million or $8.2 million more than the Five-Year Financial Forecast. In FY 2018, the City will collect $24.7 million more in M&O property tax revenue when compared to the FY 2017 Adopted Budget.

**Property Tax Distribution**



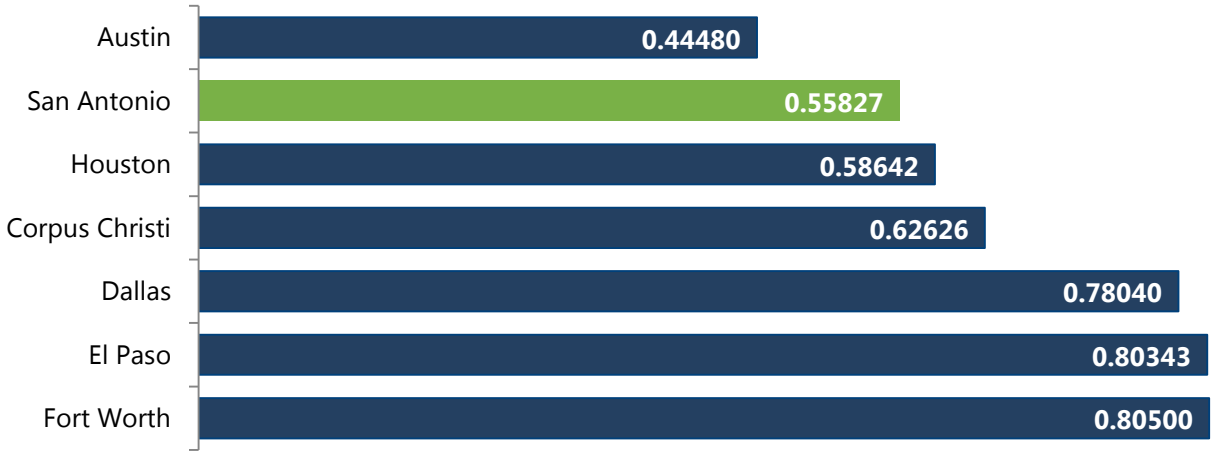

The following chart reflects the 10-year trend in M&O property tax collections and includes the FY 2017 Estimate and FY 2018 Adopted Budget.

**Historical Property Tax Revenues**
**FY 2007 – FY 2018**
**($ in Millions)**



The adopted tax rate for FY 2018 of 55.827 cents per $100 taxable valuation makes the San Antonio property tax rate the second lowest of the major cities in Texas. The following chart shows the adopted FY 2018 tax rate for San Antonio as compared to the rates in other major Texas cities.

**FY 2018 Adopted Texas City Property Rate Comparisons**
**(Per $100 of Taxable Value)**




The following is a sample property tax statement that demonstrates the portion of local taxes due to the City of San Antonio. This sample statement compares current tax rates for a home located in the San Antonio Independent School District valued at $168,963 which is the FY 2018 average residence homestead taxable value within the City of San Antonio.

**Sample Property Tax Statement**
**Bexar County, Texas**
**2017 Tax Year**

| Tax Unit | 2017 Assessed Value | Homestead Exemption | 2017 Taxable Value | 2017 Tax Rate Per $100 Valuation | 2017 Tax Levy | 2017 Percent of Total Levy |
|---|---|---|---|---|---|---|
| San Antonio I.S.D. | 168,963 | 25,000 | 143,963 | $1.512600 | $2,177.58 | 49.75% |
| Alamo Colleges | 168,963 | | 168,963 | 0.141765 | 239.53 | 5.47% |
| Bexar County | 168,963 | | 168,963 | 0.293250 | 495.48 | 11.32% |
| University Health System | 168,963 | | 168,963 | 0.276235 | 466.73 | 10.66% |
| Road & Flood | 168,963 | 3,000 | 165,963 | 0.015700 | 26.06 | 0.60% |
| San Antonio River Authority | 168,963 | 5,000 | 163.963 | 0.017290 | 28.35 | 0.65% |
| City of San Antonio | 168,963 | | 168,963 | 0.558270 | 943.27 | 21.55% |
| | | | **Totals** | **$2.82** | **$4,377.00** | **100%** |

The City continues its commitment to provide Tax Relief to seniors and disabled property owners. In FY 2018 the City will forgo approximately $47 million in property tax revenue from senior and disabled homestead exemptions and frozen City Tax Payments. A total of 92,000 senior and nearly 9,000 disabled homestead exemptions are anticipated for FY 2018. Approximately 28,000 senior and disabled homeowners pay zero property taxes.

The City of San Antonio has long recognized the need to provide senior citizens and disabled veterans with property tax relief. The City initially offered an over-65 homestead exemption in the amount of $3,000 in 1973. The over-65 homestead exemption amount has increased on five different occasions

to the current exemption amount of $65,000 set in FY 2004. At this level, the City of San Antonio offers one of the highest homestead exemptions among major Texas cities.

The City of San Antonio offers two disabled exemptions. The Disabled Residence Homestead Exemption, set at $12,500, became effective in FY 2006. The City also provides the State-mandated Disabled Veterans Exemption offering eligible veterans an exemption ranging from $5,000 to $12,000 depending on the percentage of service-connected disability. Additionally, beginning in tax year 2009, disabled veterans who receive a 100% disability rating from the Department of Veteran Affairs based on a service-connected disability or have a 100% individual unemployability rating are 100% exempt from paying property taxes on their homestead residence.

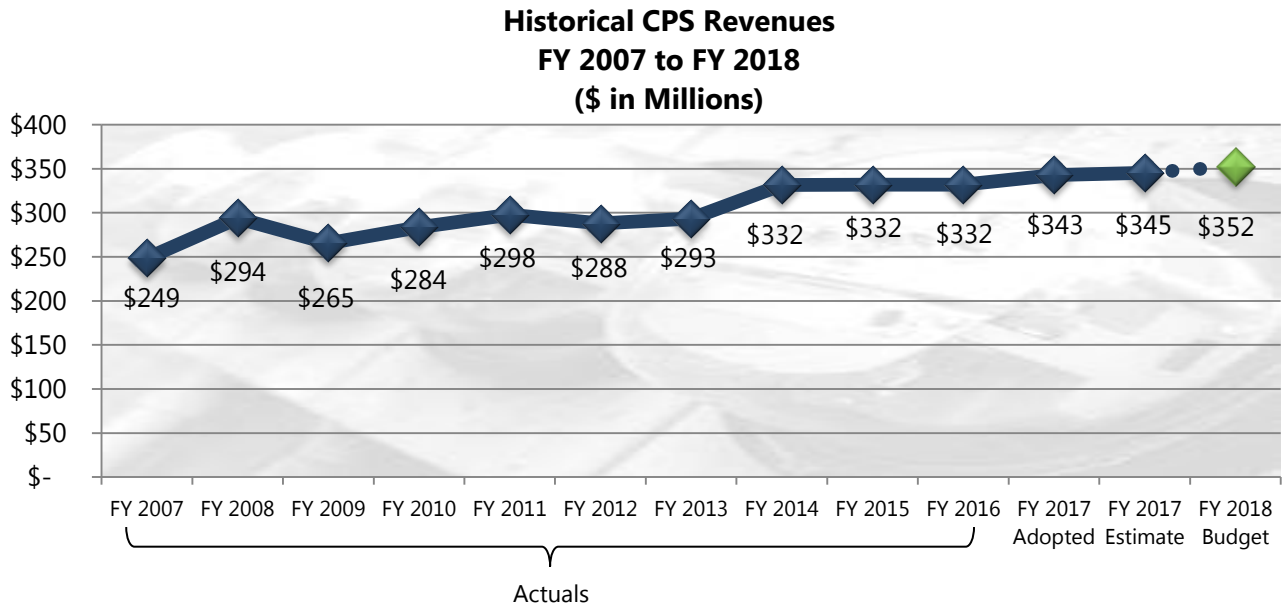
In May 2005, Proposition 3 (Property Tax Levy Freeze) was approved by voters of the City of San Antonio. Proposition 3 freezes the amount of property taxes imposed on residence homesteads owned by persons 65 years of age or older or disabled. City taxes may not increase as long as the residence is maintained as a homestead by the owner and no new improvements are constructed. For senior and disabled homeowners, the FY 2006 City property tax levy became their "frozen" tax levy. If the appraised value of the homestead increased in FY 2018, the senior or disabled homeowner City tax payment would remain the same as the payment in FY 2006.

### CPS Energy Revenues – $352.5 Million

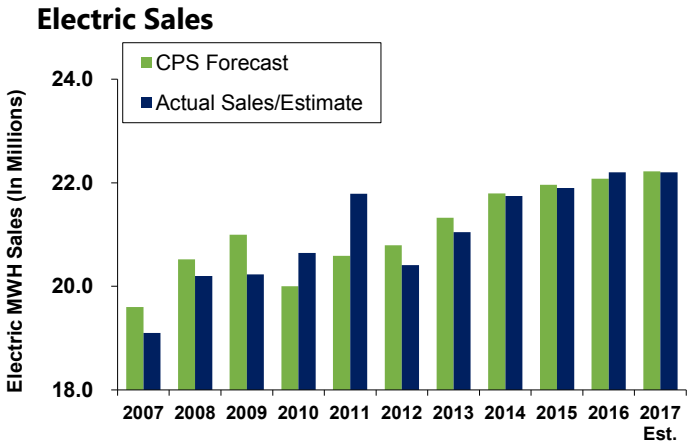
The City's payment from CPS Energy represents the largest source (30%) of revenue to the General Fund. Fourteen percent of CPS Energy gas and electric non-exempt customer revenue is paid to the City as a return on investment.

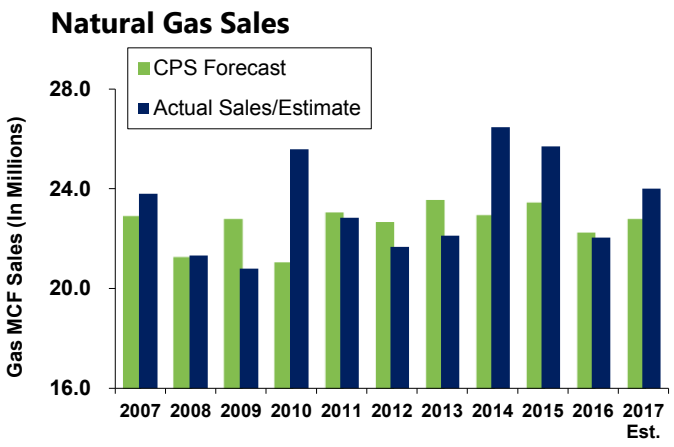
The payment to the City from CPS Energy can fluctuate significantly from year to year. Revenue from CPS Energy is one of the most difficult to project due to a number of variables that can significantly impact CPS Energy revenues and consequently, the City's payment. City staff utilized the CPS Energy forecast as a basis for the development of the adopted amount. CPS Energy's forecasted demand (growth) assumptions were partially discounted and adjustments to forecasted natural gas prices were made. The resulting adopted budget assumes a normalized weather pattern and discounted forecasted demand. The adopted budget was also developed with consideration for a multi-year forecast outlook, managing the City's reliance on revenues from CPS Energy, as well as the current level of reserves within the City's General Fund.

Accurately budgeting the CPS Energy payment revenue is challenged by a number of variables such as the weather, growth of the system, fuel prices, generation mix, and unscheduled maintenance on generation plants. Instability in natural gas prices, coupled with fluctuations in demand due to weather, result in significant variances in the City's payment from CPS Energy from year to year. For instance, the FY 2017 Estimate of $345.3 million is $2.6 million higher than the FY 2017 Budget due to hot June and July temperatures, followed by unseasonably cool weather due to Hurricane Harvey. This demonstrates that variability occurs not only between years, but within years as well.



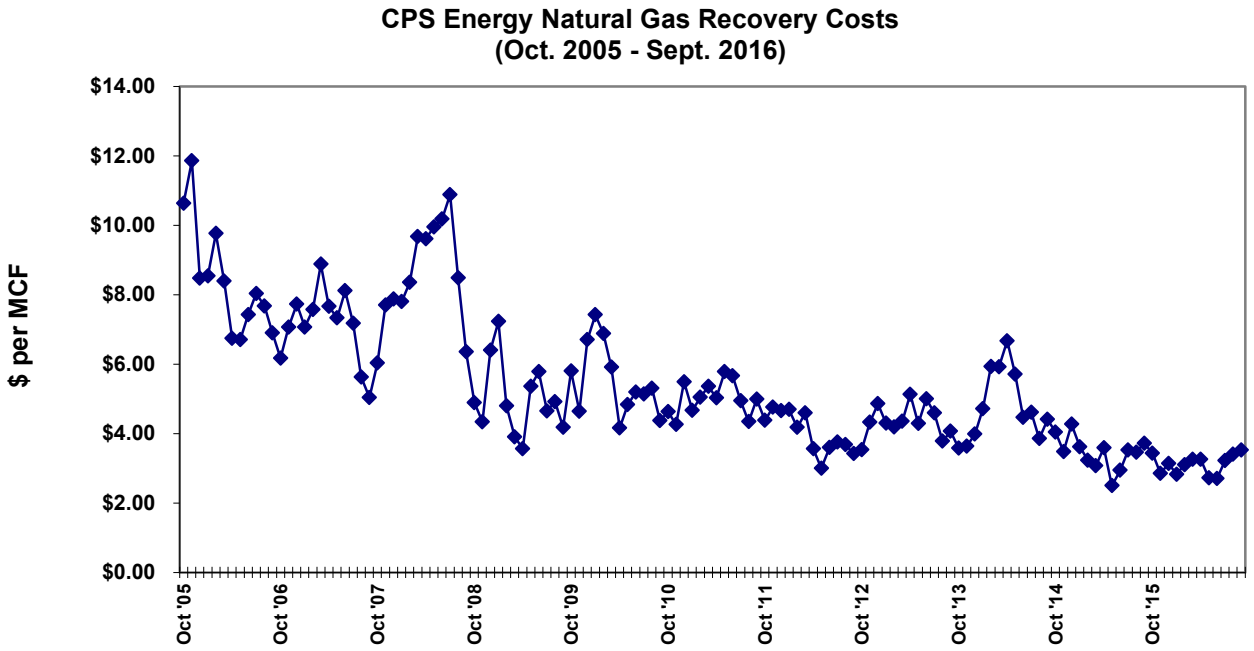

To illustrate the fluctuations in demand, the following graphs reflect CPS Energy's historical electric and gas sales (excluding off-system sales) as compared to the forecast over a 10-year period from FY 2007 to FY 2016, and include the FY 2017 Estimate. While the electric system has continued to experience growth, electric sales have fluctuated to a great degree from FY 2007 to FY 2016 primarily due to the weather. With respect to natural gas sales, actual sales fluctuated significantly over this period largely as a result of the weather in the winter months and more recently the price of natural gas. Natural gas sales reached 25.6 million MCF (Thousand Cubic Feet) in FY 2010, then declined to 22.8 million MCF in FY 2011, 21.6 million MCF in FY 2012, 22.1 million MCF in FY 2013 and then significantly increased due to a colder than normal winter in FY 2014 which resulted in natural gas sales of 26.4 million MCF and 25.7 million MCF in FY 2015. A mild winter led to natural gas sales of 22.3 MCF in FY 2016.



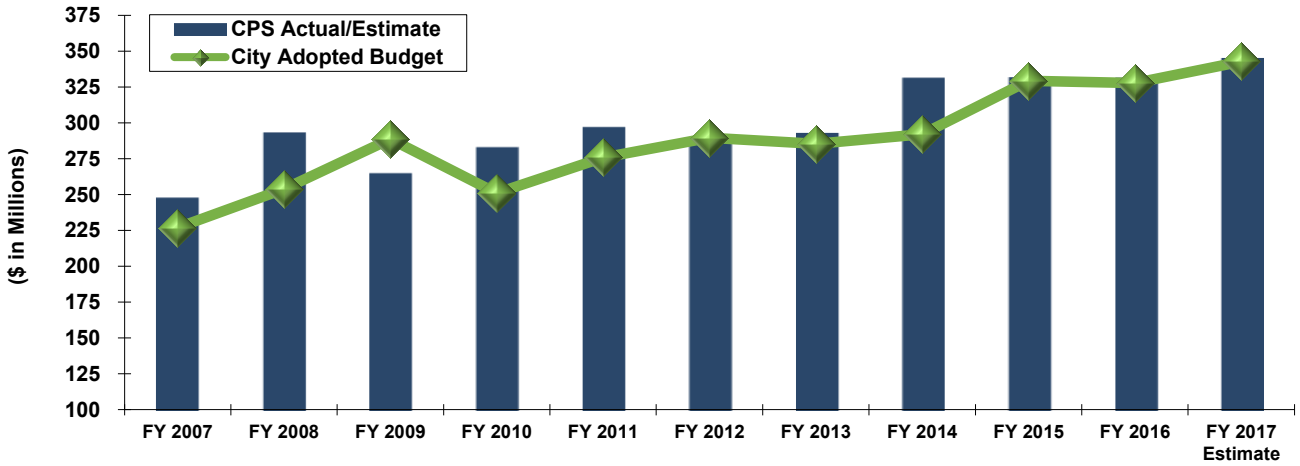




Natural gas costs are a component of CPS Energy's fuel costs which are a pass-through to ratepayers in CPS Energy electric and gas rates and can also significantly affect the City's payment from CPS Energy. The following line graph reflects CPS Energy's historical natural gas prices recovered through its rates as a pass-through.

As illustrated in the graph below, natural gas prices recovered by CPS Energy were $5.97 per MCF (Thousand Cubic Feet) in October 2004 and have fluctuated since that time, reaching a high of $11.85 per MCF in November 2005. In July of 2008, the natural gas costs recovered rose again to $10.88 per MCF but declined to $4.18 per MCF by September 2009. The cost of natural gas recovered by CPS Energy rose to $7.42 in January 2010 but dropped to $4.37 per MCF in September 2010. In FY 2017 the cost of Natural Gas fluctuated between $2.60 per MCF and $4.38 per MCF.




Fluctuations in demand, natural gas costs, and the other aforementioned factors result in the corresponding impacts to the City's total payment from CPS Energy. The graph below reflects the total actual payment from CPS Energy as compared to the Adopted Budget for the past ten years, and includes the FY 2017 Estimate.

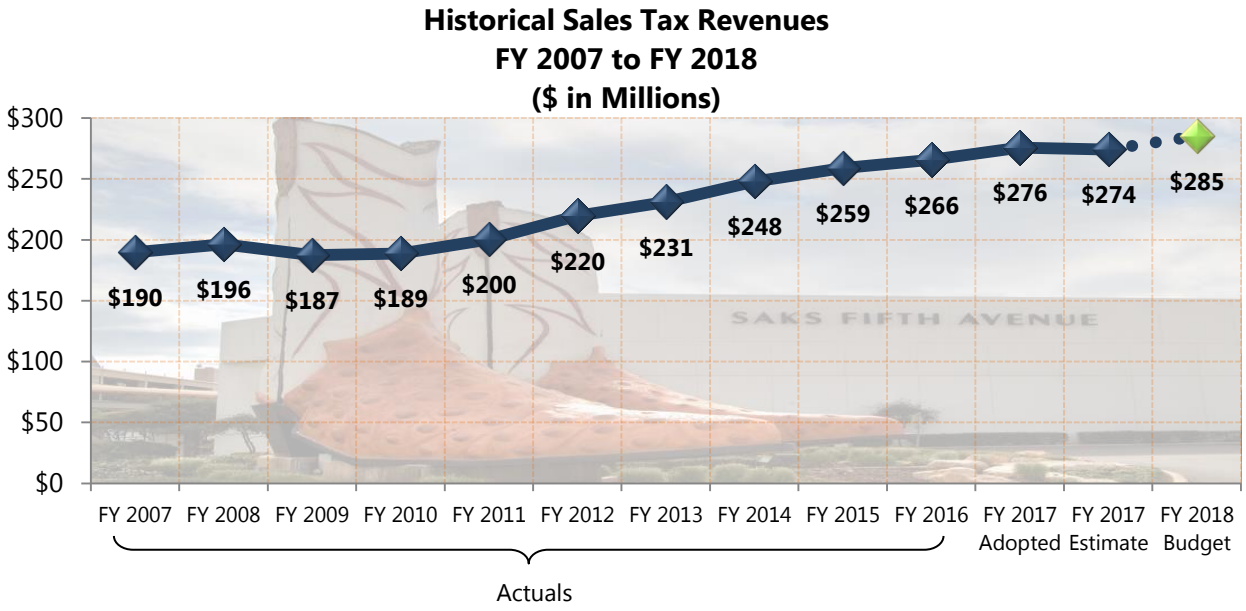



A review of the electric and natural gas sales and natural gas recovery costs graphs in conjunction with the graph on CPS Energy's actual payment to the City demonstrate the correlation between significant fluctuations in the City's payment from CPS Energy and these primary factors.

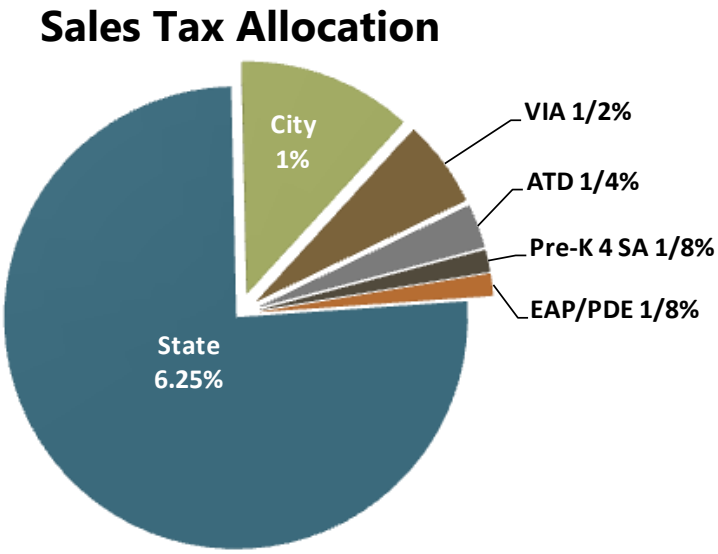
## Sales Tax Revenues – $285.2 Million

Sales tax collections have a strong positive correlation to local and national economic conditions. Therefore, current and future years' sales tax revenue projections are based on a regression model utilizing key economic indicators such as local unemployment, consumer price index, San Antonio gross metro product, and actual sales subject to tax. Actual sales tax collections for FY 2018 are projected to be $285.2 million. The FY 2018 Adopted Budget is projected to be 4.0% higher than the FY 2017 Estimate.

The following chart reflects the 10-year trend in actual collections as compared to the FY 2017 Estimate and FY 2018 Adopted Budget.




The San Antonio Sales tax rate is 8.25%. The adopted General Fund sales tax revenue excludes the sales tax collected by the City for the May 7, 2005 Edwards Aquifer Protection and Parks Development & Expansion venues, Pre-K 4 SA, and the City's share of the Advanced Transportation District. Several entities receive percentages of all sales tax proceeds as summarized in the chart below.




ATD: Advanced Transportation District
EAP: Edward Aquifer Protection
PDE: Parks Development & Expansion

## Other General Fund Revenues – $216.2 Million

Other revenues received by the General Fund include Business and Franchise Tax, payment from the City's Water Utility SAWS, EMS Transport fees, licenses and permits, liquor by the drink, and other miscellaneous revenue. The following section highlights some of the major revenues within the Other Revenues category of the General Fund.



**Charges for Current Services** This category includes revenues related to recreation and culture such as the River Barge and Tower of America revenue contracts. Also included in this category are Library fines and fees, Municipal Court administrative fees, and Public Safety related revenues such as those generated by the City's wrecker service contract, EMS Ambulance Service fees, and alarm permit fees. Vital statistics revenues generated by birth and death certificates are also included in this category. The FY 2018 Budget for this revenue category is $63.4 million.

**Business and Franchise Taxes** This category is primarily comprised of telecommunication providers' right-of-way access line fees and cable television franchise fees. Compensation from telecommunication providers is governed by State Law and is comprised of a monthly fee paid to the City on a quarterly basis for each business line ($4.26) and each residential line ($1.28). These fees change every July 1 and the adjustment is based on ½ of the current CPI. Revenue derived from Certified Telecommunications Providers (CTPs) has been declining based on a decrease in actual line counts as reported by CTPs on a quarterly basis to the Public Utility Commission of Texas. Other Cities throughout Texas, both large and small, are experiencing similar CTP revenue declines. The FY 2018 budget of $30.4 million is slightly lower than the FY 2017 Budget.

**San Antonio Water System (SAWS)** The SAWS revenue payment to the City is based on 2.7% of SAWS' total projected revenue each year. This payment agreement was initiated in April 1992 when certain City of San Antonio water and waste water systems were consolidated into the San Antonio Water System. The projected revenue for FY 2018 from SAWS is $16.4 million. This is an increase of $325,700, or 2.0%, from the FY 2017 Budget.

**Other Resources** Other revenues received by the General Fund include delinquent property tax, penalties and interest on delinquent tax, licenses and permits, fines, liquor by the drink, interest earnings, transfers from other funds, and other miscellaneous revenue. Other resources for the current year are projected to be approximately $92.2 million, which is approximately $2.8 million less than the FY 2017 Budget of $95.0 million.

FY 2018 total available resources include $13.8 million from the prior year reserve for a two-year budget plan.

# Restricted Funds Revenues

## Solid Waste Fund



The Solid Waste Enterprise Fund monitors and records all revenues and expenses associated with the operation and maintenance of the City's Solid Waste and Environmental Services programs. Collected revenues fund various Solid Waste functions including refuse collection, brush and bulky waste collection, recycling programs, collection of household hazardous waste, and environmental programs including the maintenance of closed City landfills. The primary sources of revenue for the Solid Waste Fund are the Solid Waste Fee and Environmental Services Fee. These fees are assessed and billed to the customer monthly within the City Public Service (CPS) Energy billing statement. FY 2018 collections for the Solid Waste Fees are projected to be $93.9 million.

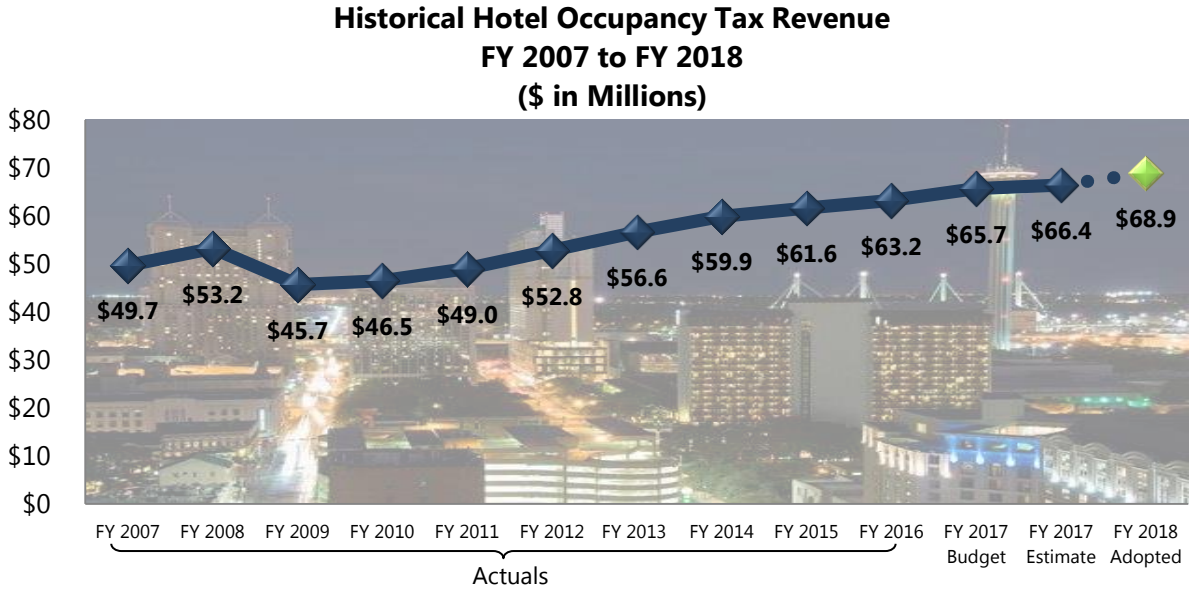
**Adopted Solid Waste Monthly Rate** The FY 2018 Budget continues with the Pay as You Throw (PAYT) program. All 351,000 households have been converted to PAYT pricing. The FY 2018 Budget includes a $2.50 increase to the large cart, followed by a $1.00 increase for the medium cart, and $0.50 decrease for the small cart.

### Solid Waste Total Monthly Rate, FY 2015 – FY 2018

| Rate Analysis | FY 2015 | FY 2016 | | FY 2017 | | FY 2018 |
|---|---|---|---|---|---|---|
| Garbage Cart Size | (96 gal cart size) | Non-PAYT Customers | PAYT Customers | Non-PAYT Customers | PAYT Customers | PAYT Customers |
| Small (48gal) | $20.93 | $20.93 | $20.43 | $20.93 | $20.43 | $19.93 |
| Medium (64 gal) | | | $20.93 | | $20.93 | $21.93 |
| Large (96 gal) | | | $22.18 | | $22.18 | $24.68 |

# Hotel Occupancy Tax Related Funds

The Hotel Occupancy Tax related Special Revenue funds were established to account for revenues and expenditures generated from all convention, tourism, sports and entertainment related activities. The sources of revenue for this fund include Hotel Occupancy Tax (HOT) and facility rental and service fees from the Henry B. Gonzalez Convention Center and Alamodome.




The current Hotel Occupancy Tax rate of 16.75% levied on every room night charge contributes 1.75% to Bexar County, 7% to the City, 6% to the State, and the remaining 2% is a dedicated source of revenue for the Convention Center Expansion Debt Service and future Convention Center projects. Hotel Occupancy Tax revenue projections are based upon an analysis of anticipated lodging demand, projected number of room nights sold, projected average daily room rates, estimated hotel/motel room supply, inflation rates, and known events.

Actual Hotel Occupancy Tax collections for FY 2017 are estimated to be $66.4 million. HOT tax revenues in FY 2018 are projected to be $68.9 million or 3.8% higher than the FY 2017 Estimate.

# Storm Water Fund

The Storm Water Operating Fund monitors and records all revenues and expenses associated with the operations and maintenance of all City storm water activities. The primary source of revenue for the Storm Water Operating Fund is the Storm Water Utility Fee which was established in FY 1993 to provide funding for storm water operation services. The fee is assessed to residential and non-residential properties that discharge storm water into the City's drainage system. The Storm Water Utility Fee supports City programs and activities responsible for storm water pollution prevention and drainage improvements as federally mandated through the Water Quality Act of 1987.

The FY 2016 Adopted Budget introduced a new impervious cover methodology and rate structure effective January 1, 2016. The new methodology and rate structure assesses fees based on rate and volume of storm water runoff. Impervious cover has a direct relationship with storm water runoff rate

and volume and is the best measure of drainage system usage. Impervious cover includes rooftops, parking, driveways, and walkways.

In FY 2016, a five-year rate plan using the new methodology was adopted by City Council. This change results in a more equitable rate structure and provides incentives to promote water quality improvements. The rates in the five-year plan funds several program enhancements including increased vegetation management, enhanced street sweeping, additional high water detection maintenance, assessments of the storm drain system, and reduced flooding through capital improvement projects.

The FY 2018 Adopted Budget includes an increase to fees consistent with the five-year rate plan of 4.22%, generating an estimated $2 million in additional revenue for new capital projects.

| FY 2017 Adopted Storm Water Utility Fee Structure | | FY 2018 Adopted Storm Water Utility Fee Structure | Change from FY 2017 to FY 2018 |
|---|---|---|---|
| **Residential Rates Impervious Cover** | **Current Monthly Fee** | **New Monthly Fee** | **Monthly Change** |
| <2,750 SF of impervious cover | $3.45 per mo | $3.60 per mo | $0.15 per mo |
| 2,750 to 4,220 SF of impervious cover | $4.55 per mo | $4.74 per mo | $0.19 per mo |
| >4,220 SF of impervious cover | $9.61 per mo | $10.02 per mo | $0.41 per mo |
| **Non-Residential Rates Impervious Cover** | **Current Monthly Fee** | **New Monthly Fee** | **Monthly Change** |
| <20% area of impervious cover | $0.28/1,000 SF + $61.92 | $0.29/1,000 SF + $64.53 | $0.01/1000 SF + $2.61 |
| 20% to 40% area of impervious cover | $0.41/1,000 SF + $61.92 | $0.43/1,000 SF + $64.53 | $0.02/1,000 SF + $2.61 |
| 40% to 65% area of impervious cover | $0.54/1,000 SF + $61.92 | $0.56/1,000 SF + $64.53 | $0.02/1,000 SF + $2.61 |
| >65% area of impervious cover | $0.68/1,000 SF + $61.92 | $0.71/1,000 SF + $64.53 | $0.03/1,000 SF + $2.61 |

# New and Adjusted Revenues

City staff annually reviews existing revenue sources and service delivery processes in order to identify both new sources of revenue and potential changes to existing revenues. The policy direction for the FY 2018 budget process regarding revenue adjustments focused on revenue changes that allow cost recovery from those who benefit from service (User Fees) as well as service areas that had not been adjusted in the recent past. The concept of cost recovery is to recover some or all of the costs associated with providing City services and programs at varying levels depending on factors such as the nature of the service provided, the population served, and the intended impact to the community. Further detail regarding FY 2018 new and adjusted revenues can be found in the Revenue Enhancements section that follows.

# Revenue Enhancements

FY 2018 REVENUE DETAIL REPORT

# *ALL FUNDS REVENUE ENHANCEMENTS*

| FUND / *Department* / Revenue Enhancement Descriptions | FY 2017 Rate | FY 2018 Rate | New Revenue Amount |
|---|---|---|---|
| **COMMUNITY & VISITOR FACILITIES FUND** | | | |
| ***Convention & Sports Facilities*** | | | |
| Alamodome Facility Renewal & Improvement Fee | $1.50 | $3.00 | $752,363 |
| Alamodome Parking Fee | $15 | $20 | $820,756 |
| Convention Center Merida Plaza Rental Fee | N/A | $2,500 | $20,000 |
| Convention Center River View Terrace Rental Fee | N/A | $850 | $14,450 |
| **COMMUNITY & VISITOR FACILITIES FUND Total** | | | **$1,607,569** |

FY 2018 REVENUE DETAIL REPORT

# *ALL FUNDS REVENUE ENHANCEMENTS*

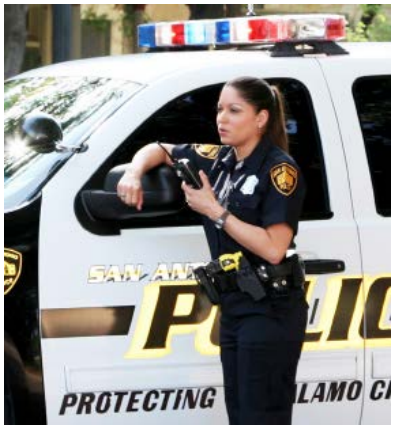
| FUND / *Department* / Revenue Enhancement Descriptions | FY 2017 Rate | FY 2018 Rate | New Revenue Amount |
|---|---|---|---|
| **SOLID WASTE OPERATING & MAINTENANCE FUND** | | | |
| ***Solid Waste Management*** | | | |
| Monthly Solid Waste Fee | Small Garbage Cart: $18.19 per month; Medium Garbage Cart: $18.69 per month; Large Garbage Cart: $19.94 per month | Small Garbage Cart: $17.69 per month; Medium Garbage Cart: $19.69 per month; Large Garbage Cart: $22.44 per month | $8,841,342 |
| **SOLID WASTE OPERATING & MAINTENANCE FUND Total** | | | **$8,841,342** |

FY 2018 REVENUE DETAIL REPORT

# *ALL FUNDS REVENUE ENHANCEMENTS*

| FUND / *Department* / Revenue Enhancement Descriptions | FY 2017 Rate | FY 2018 Rate | New Revenue Amount |
|---|---|---|---|
| **STORM WATER OPERATING FUND** | | | |
| ***Transportation & Capital Improvements*** | | | |
| Monthly Storm Water Utility Fee | Residential:<br>< 2,750 sq ft: $3.45;<br>2,750 - 4,220 sq ft: $4.55;<br>> 4,220 sq ft: $9.61<br><br>Non-Residential:<br>Base Flat Fee: $61.92 plus<br>Impervious Charge (IC) Fee: < 20% IC: $0.28 per 1,000 sq ft;<br>20%-40% IC: $0.41 per 1,000 sq ft;<br>40%-65% IC: $0.54 per 1,000 sq ft;<br>> 65% IC: $0.68 per 1,000 sq ft; | Residential:<br>< 2,750 sq ft: $3.60;<br>2,750 - 4,220 sq ft: $4.74;<br>> 4,220 sq ft: $10.02<br><br>Non-Residential:<br>Base Flat Fee: $64.53 plus<br>Impervious Charge (IC) Fee: < 20% IC: $0.29 per 1,000 sq ft;<br>20%-40% IC: $0.43 per 1,000 sq ft;<br>40%-65% IC: $0.56 per 1,000 sq ft;<br>> 65% IC: $0.71 per 1,000 sq ft; | $2,042,202 |
| **STORM WATER OPERATING FUND Total** | | | **$2,042,202** |


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA










# PROGRAM CHANGES

# Improvements

FY 2018 ADOPTED PROGRAM CHANGES

# GENERAL FUND IMPROVEMENTS

| FUND / Department / Program Change Title and Description | FY 2018 Amount | Recurring Amount | Civilian Positions | Uniform Positions |
|---|---|---|---|---|
| **GENERAL FUND** | | | | |
| *311 Customer Service* | | | | |
| **Add 5 Part-Time Staff for Call Center** | 61,488 | 81,984 | 5 | 0 |
| Adds funding for 5 part-time 311 Customer Service Representative positions at the 311 Call Center. The addition of these positions will enable 80% of all 311 calls to be answered within 45 seconds. | | | | |
| *311 Customer Service Total* | 61,488 | 81,984 | 5 | 0 |
| *Animal Care Services* | | | | |
| **Add 1 Community Based District Officer** | 109,556 | 55,315 | 1 | 0 |
| Adds one Animal Care Officer (ACO) and truck for Council District 1 to support high impoundment districts to engage community via grassroots effort that promotes responsible pet ownership. Designated ACOs have been added in prior year budgets to Council Districts 2, 3, 4 and 5. | | | | |
| *Animal Care Services Total* | 109,556 | 55,315 | 1 | 0 |
| *City Clerk* | | | | |
| **Add 1 Position to Passport Division** | 36,452 | 43,476 | 1 | 0 |
| Adds 1 Administrative Assistant position to provide additional coverage for processing passport applications at Municipal Archives and Records Facility. | | | | |
| *City Clerk Total* | 36,452 | 43,476 | 1 | 0 |
| *City Manager* | | | | |
| **Add 1 Immigration Community Liaison** | 95,313 | 90,813 | 1 | 0 |
| Adds 1 Immigration Community Liaison position to increase and strengthen coordination between City and community stakeholders and connect immigrant community to services. | | | | |
| *City Manager Total* | 95,313 | 90,813 | 1 | 0 |

FY 2018 ADOPTED PROGRAM CHANGES

# *GENERAL FUND IMPROVEMENTS*

## FUND

| *Department*<br>Program Change Title and Description | FY 2018 Amount | Recurring Amount | Civilian Positions | Uniform Positions |
|---|---|---|---|---|
| **GENERAL FUND** | | | | |
| *Eastpoint* | | | | |
| **EastPoint Sustainability Initiative**<br>Provides funds to begin transitioning the EastPoint reinvestment initiative to San Antonio for Growth on the East Side (SAGE) as the coordinating agency to sustain this initiative. Funds will be used to support SAGE operationally through this transition. | 114,000 | 114,000 | 0 | 0 |
| **Martin Luther King March**<br>Provides additional funding in the amount of $100,000 for the Martin Luther King (MLK) March for a total of $200,000. Additional funding will be used to host a Tricentennial event(s) to celebrate the 50th anniversary of the March, produce and install art banners along the march route, to paint blighted homes along the march route, and secure a well-known civil rights Keynote Speaker. | 100,000 | 0 | 0 | 0 |
| *Eastpoint Total* | 214,000 | 114,000 | 0 | 0 |

FY 2018 ADOPTED PROGRAM CHANGES

# GENERAL FUND IMPROVEMENTS

## FUND

| *Department*<br>Program Change Title and Description | FY 2018 Amount | Recurring Amount | Civilian Positions | Uniform Positions |
|---|---|---|---|---|
| **GENERAL FUND** | | | | |
| *Economic Development* | | | | |
| **Add 2 Positions to the International Relations Office**<br>Adds 2 Special Projects Manager positions to assist in initiating, managing and coordinating efforts in the International Relations Office, to include; international engagement in San Antonio's 2018 Tricentennial celebrations, official Sister City activities, and collaborating with local colleges and universities to promote San Antonio as a higher education destination for international students. | 162,390 | 162,390 | 2 | 0 |
| **Additional Funding for Project Quest**<br>Provides one-time funding increase for Project Quest in the amount of $300,000 for a total of $2.3 million in FY 2018. | 300,000 | 0 | 0 | 0 |
| **Liftfund Loan Buy Down Program**<br>Adds funding to the Liftfund Loan Buy Down Program. Liftfund, a non-profit Community Development Financial Institution, will utilize the loan buy down program to provide reduced interest loans at 0% to 5% (to be negotiated) for qualifying small, minority or women owned businesses and entrepreneurs in targeted areas. This program is anticipated to assist a total of 40 qualifying businesses which will result in the retention and creation of over 160 full-time permanent jobs in San Antonio. | 250,000 | 0 | 0 | 0 |
| **Recapitalize the San Antonio Economic Development Corporation (SAEDC) Investment Fund**<br>Adds funding in the amount of $100,000 to recapitalize the San Antonio Economic Development Corporation (SAEDC) Investment Fund. This improvement will support SAEDC investing in 2 to 3 local startup companies to foster entrepreneurship and spur innovation in targeted industries. | 100,000 | 0 | 0 | 0 |
| *Economic Development Total* | 812,390 | 162,390 | 2 | 0 |

FY 2018 ADOPTED PROGRAM CHANGES

# GENERAL FUND IMPROVEMENTS

| FUND / Department / Program Change Title and Description | FY 2018 Amount | Recurring Amount | Civilian Positions | Uniform Positions |
|---|---|---|---|---|
| **GENERAL FUND** | | | | |
| *Equity Office* | | | | |
| **Add 1 Special Projects Manager**<br>Adds 1 Special Projects Manager position to the Equity Office. This will support the implementation of the City's Equity Strategy and strengthen community awareness and involvement. | 64,747 | 80,750 | 1 | 0 |
| *Equity Office Total* | 64,747 | 80,750 | 1 | 0 |
| *Fire* | | | | |
| **Add 1 EMS Unit - Medic #32**<br>Adds 1 new EMS Unit (12 Paramedics) at Fire Station #32, located in the Medical Center area, to address the high volume of calls caused by a growing population in the area. | 1,051,650 | 1,740,910 | 0 | 12 |
| **Add 1 Ladder Truck Company**<br>Adds 1 new ladder truck company to improve ladder truck coverage and response time. 15 positions will be added to include 2 Captains, 3 Engineers, 1 Lieutenant, and 9 Firefighters. | 1,490,391 | 2,166,764 | 0 | 15 |
| **Add 1 Trainer**<br>Adds 1 Trainer to provide rehabilitation of injured personnel and decrease the time needed to return to work from an injury. Funding from temporary staffing is being reallocated to this position for a net cost of $47,635. | 47,635 | 40,635 | 1 | 0 |
| **Foster Road Commercial Corridor Annexation**<br>Adds 15 Firefighters and 1 engine for the Foster Road Commercial Corridor Annexation. | 2,540,100 | 2,166,764 | 0 | 15 |
| *Fire Total* | 5,129,776 | 6,115,073 | 1 | 42 |

FY 2018 ADOPTED PROGRAM CHANGES

# GENERAL FUND IMPROVEMENTS

| FUND<br>*Department*<br>Program Change Title and Description | FY 2018 Amount | Recurring Amount | Civilian Positions | Uniform Positions |
|---|---|---|---|---|
| **GENERAL FUND** | | | | |
| *Health* | | | | |
| **Air Quality Study**<br>Adds funds to conduct an analysis of the City's air quality and to provide recommendations to improve the quality of the air in the City. | 45,000 | 0 | 0 | 0 |
| **Continuation of Regional Community Education and Outreach for Nonattainment of Air Quality**<br>Adds funding to continue the public education campaign focused on informing the public about the economic and public health impacts of air quality nonattainment. | 105,000 | 0 | 0 | 0 |
| **Fitness Council Efficiency**<br>Redirects funding from a Special Projects Manager to a Management Analyst to provide support to the Fitness Council initiatives to include the student ambassador program and the healthy workplace initiative. | 0 | 0 | 0 | 0 |
| *Health Total* | 150,000 | 0 | 0 | 0 |
| *Human Services* | | | | |
| **Child Abuse Reduction Promotoras Initiative Managed by Family Services Association-Family Services Association**<br>Provides funding for a two-year Child Abuse Prevention pilot project in Council District 5. The project will train and employ certified Community Health Workers (Promotoras) to provide child abuse prevention services to pregnant and new parenting mothers. Program will be managed by Family Services Association. | 130,000 | 130,000 | 0 | 0 |
| **Senior and Community Center Furniture Replacement**<br>Adds funding to replace furniture at 3 Senior Community Centers: District 5 Senior Center, Kenwood Community Center, and Frank Garrett Community Center. | 237,000 | 0 | 0 | 0 |
| *Human Services Total* | 367,000 | 130,000 | 0 | 0 |

FY 2018 ADOPTED PROGRAM CHANGES

# GENERAL FUND IMPROVEMENTS

| FUND<br>*Department*<br>Program Change Title and Description | FY 2018 Amount | Recurring Amount | Civilian Positions | Uniform Positions |
|---|---|---|---|---|
| **GENERAL FUND** | | | | |
| *Library* | | | | |
| **Library Furniture and Fixture Replacement**<br>Adds funding to replace furniture and fixtures at 3 Libraries: Thousand Oaks, Pan American, and Cody Branch Libraries. | 362,500 | 0 | 0 | 0 |
| **Library Resources Funding**<br>Adds funding to increase the availability of the Library's digital and print content collection. | 450,000 | 600,000 | 0 | 0 |
| *Library Total* | 812,500 | 600,000 | 0 | 0 |
| *Mayor & Council* | | | | |
| **Constituent Software Pilot Program**<br>Provides funding for City Council Offices to pilot a Customer Relationship Management (CRM) software. | 50,000 | 0 | 0 | 0 |
| **Mayors Support Staff Increase**<br>Increases the Mayor and City Council contract support staff budget by $50,000 from $353,031 to $403,031. | 550,000 | 550,000 | 0 | 0 |
| *Mayor & Council Total* | 600,000 | 550,000 | 0 | 0 |

FY 2018 ADOPTED PROGRAM CHANGES

# GENERAL FUND IMPROVEMENTS

## FUND

| *Department*<br>Program Change Title and Description | FY 2018 Amount | Recurring Amount | Civilian Positions | Uniform Positions |
|---|---|---|---|---|
| **GENERAL FUND** | | | | |
| *Neighborhood and Housing Services Department* | | | | |
| **Add 4 Positions for Neighborhood Engagement**<br>Provides funding for 4 positions, including 1 Neighborhood Engagement Strategist and 3 Neighborhood Engagement Officers. The 4 positions will facilitate community outreach and engagement related to City programs and services, and serve as a navigator to connect neighborhoods with City resources. | 254,830 | 317,697 | 4 | 0 |
| **Community Rehab and Infill Housing Strategies Workshops**<br>Provides funding for Community Rehab and Infill Housing Strategies Workshops in Council District 5. | 25,000 | 0 | 0 | 0 |
| **Land Title Remediation Pilot Project**<br>Provides funding for a Land Title Remediation Pilot Project for low income urban core property owners in Council District 5. | 42,885 | 0 | 0 | 0 |
| **Let's Paint Home Improvement Program**<br>Provides funding in the amount of $200,000 to support the Let's Paint Home Improvement Program in Council District 5 and $200,000 in Council District 4. The Let's Paint Home Improvement Program is a community development program designed to assist up to 28 home owners in each district with exterior paint and minor exterior repairs for their homes. | 400,000 | 0 | 0 | 0 |
| **San Antonio Local Initiatives Support Corporation (LISC) Extension**<br>Provides funding to extend support for Local Initiatives Support Corporation (LISC) which support neighborhood revitalization. The total City commitment is $500,000 with $250,000 planned in FY 2018 and $250,000 planned in FY 2019. | 250,000 | 250,000 | 0 | 0 |

FY 2018 ADOPTED PROGRAM CHANGES

# GENERAL FUND IMPROVEMENTS

## FUND

| *Department*<br>Program Change Title and Description | FY 2018 Amount | Recurring Amount | Civilian Positions | Uniform Positions |
|---|---|---|---|---|
| **GENERAL FUND** | | | | |
| *Neighborhood and Housing Services Department* | | | | |
| **Under 1 Roof Residential Roof Repair Program**<br>Adds $1 Million for the Roof Residential Roof Repair Program for CD1 ($500,000), CD2 ($400,000), and CD4 ($100,000). These funds are augmented by $1.25 million allocated from the SA Housing Trust for CD 1, 2, 3, 4, and 5. A roof composition of light-colored materials with high reflectance will be used for this program. | 1,000,000 | 0 | 0 | 0 |
| *Neighborhood and Housing Services Department Total* | 1,972,715 | 610,582 | 4 | 0 |
| *Park Police* | | | | |
| **Add 2 Park Police Officers**<br>Adds two new Park Police Officers and associated equipment to provide additional security at linear creekways. These two positions are in addition to the two added in the mandates section of this document. In total four park police positions are added in FY 2018. | 160,000 | 320,000 | 2 | 0 |
| *Park Police Total* | 160,000 | 320,000 | 2 | 0 |

FY 2018 ADOPTED PROGRAM CHANGES

# GENERAL FUND IMPROVEMENTS

| FUND / *Department* / Program Change Title and Description | FY 2018 Amount | Recurring Amount | Civilian Positions | Uniform Positions |
|---|---|---|---|---|
| **GENERAL FUND** | | | | |
| *Planning Department* | | | | |
| **Comprehensive Plan Implementation** | 1,150,000 | 1,150,000 | 0 | 0 |
| Provides funding to support Year 2 of the 5-year Comprehensive Plan Implementation Strategy. Year 2 costs include 4 Regional Center Plans, 2 Community Plans, continued outreach and support for SA Tomorrow, a Neighborhood Summit, and translation services. | | | | |
| **Northeast Corridor Grant** | 400,000 | 0 | 0 | 0 |
| Provides additional funding of $400,000 for the Northeast Corridor Grant program for a total of $500,000. The grant program provides funds to assist with the cost of façade, landscape, and signage improvements along the Northeast Corridor. | | | | |
| **Video and Translation Services** | 65,450 | 0 | 0 | 0 |
| Provides funding for video and translation services related to SA Tomorrow. | | | | |
| *Planning Department Total* | 1,615,450 | 1,150,000 | 0 | 0 |

FY 2018 ADOPTED PROGRAM CHANGES

# GENERAL FUND IMPROVEMENTS

## FUND

| *Department*<br>Program Change Title and Description | FY 2018 Amount | Recurring Amount | Civilian Positions | Uniform Positions |
|---|---|---|---|---|
| **GENERAL FUND** | | | | |
| *Police* | | | | |
| **Add 1 Position and Temporary Staff for a Community Engagement Program**<br>Adds 1 Management Analyst position and 2 temporary staff to help improve police relations with residents in high-crime areas through a new community engagement program. | 177,890 | 149,958 | 1 | 0 |
| **Add 8 SAFFE Officers to Improve Community Based Policing**<br>Adds 8 SAFFE Officer positions (San Antonio Fear Free Environment) to improve SAPD community involvement and improve relationships with neighborhoods. Officers will be assigned based on an equity and needs assessment. | 788,743 | 878,754 | 0 | 8 |
| **Babcock Commercial Corridor Annexation**<br>Adds 1 police officer for the Babcock Commercial Corridor Annexation. | 77,691 | 143,596 | 0 | 1 |
| **Foster Road Commercial Corridor Annexation**<br>Adds 2 police officers for the Foster Road Commercial Corridor Annexation. | 144,410 | 235,337 | 0 | 2 |
| **Increase Sworn Officers - COPS Hiring Grant Cash Match**<br>Adds 25 uniform officer positions and 10 vehicles as part of the Police Department's goal to add 25 officers to the force each year. | 1,277,289 | 2,075,612 | 0 | 25 |
| **Phase II of 911 Call Center Improvement**<br>Adds 34 positions to the 911 Call Center as part of a second phase to decrease wait time for 911 calls. | 1,031,155 | 1,748,854 | 34 | 0 |
| *Police Total* | 3,497,178 | 5,232,111 | 35 | 36 |

FY 2018 ADOPTED PROGRAM CHANGES

# GENERAL FUND IMPROVEMENTS

| FUND / Department / Program Change Title and Description | FY 2018 Amount | Recurring Amount | Civilian Positions | Uniform Positions |
|---|---|---|---|---|
| **GENERAL FUND** | | | | |
| *Sustainability* | | | | |
| **Climate Action Plan** | 64,747 | 80,750 | 1 | 0 |
| Adds 1 Special Projects Manager position to oversee and manage the Climate Action & Adaptation Plan. | | | | |
| *Sustainability Total* | 64,747 | 80,750 | 1 | 0 |
| *Transportation & Capital Improvements* | | | | |
| **Establish Pavement Markings Maintenance Program** | 4,652,160 | 4,652,160 | 0 | 0 |
| Adds funding to maintain roadway markings throughout San Antonio. This improvement will allow for a maintenance cycle of 3 to 5 years. | | | | |
| **Traffic Calming Devices** | 1,000,000 | 0 | 0 | 0 |
| Adds funding for the implementation of a dedicated traffic calming program. This program will include engineering services, equipment, materials, and construction for permanent and quick response installations. This will also include the purchase of 6 radar speed trailers. | | | | |
| **Unimproved Alley Maintenance Pilot Program** | 460,000 | 0 | 0 | 0 |
| Funds a pilot program to improve non-service residential alleys in CD1 ($260,000) and CD5 ($210,000). | | | | |
| **VIA Funding** | 4,300,000 | 4,300,000 | 0 | 0 |
| Adds funding to provide for frequency improvements on 10 VIA public transportation bus routes, as well as travel time and capacity improvements along 7 major corridors. | | | | |
| *Transportation & Capital Improvements Total* | 10,412,160 | 8,952,160 | 0 | 0 |
| ***GENERAL FUND TOTAL*** | 26,175,472 | 24,369,404 | 54 | 78 |

FY 2018 ADOPTED PROGRAM CHANGES

# *RESTRICTED FUNDS IMPROVEMENTS*

| FUND<br>*Department*<br>Program Change Title and Description | FY 2018 Amount | Recurring Amount | Civilian Positions | Uniform Positions |
|---|---|---|---|---|
| **ADVANCED TRANSPORTATION DISTRICT FUND** | | | | |
| *Transportation & Capital Improvements* | | | | |
| **Establish a Pavement Markings Maintenance Program** | 142,235 | 114,273 | 2 | 0 |
| Adds funds for an Engineering Technician and Operations Lead to manage and deliver the Pavement Markings Maintenance Program. | | | | |
| **Intelligent Transportation System** | 375,000 | 375,000 | 0 | 0 |
| Adds funding for radar detection equipment at 3 intersections, camera monitoring systems at 19 intersections, and backup batteries at 8 intersections. | | | | |
| *Transportation & Capital Improvements Total* | 517,235 | 489,273 | 2 | 0 |
| ***ADVANCED TRANSPORTATION DISTRICT FUND TOTAL*** | 517,235 | 489,273 | 2 | 0 |

FY 2018 ADOPTED PROGRAM CHANGES

# *RESTRICTED FUNDS IMPROVEMENTS*

## FUND

| *Department*<br>Program Change Title and Description | FY 2018 Amount | Recurring Amount | Civilian Positions | Uniform Positions |
|---|---|---|---|---|
| **AIRPORT OPERATING & MAINTENANCE FUND** | | | | |
| *Aviation* | | | | |
| **Add 1 Fire Protection Specialist Position**<br>Adds 1 Fire Protection Specialist position to review plans for conformance with the International Fire Code and provide technical assistance to consultants and contractors on fire sprinklers, fire alarm, and detection systems. This will result in a net savings of $32,014. | 55,986 | 71,077 | 1 | 0 |
| **Add 1 Position for Art, Music, Culture, and History Curator**<br>Adds 1 position to manage an art program at the airport. The position will work with City departments and the community to procure, install and maintain all public artwork at the airport. | 44,818 | 51,230 | 1 | 0 |
| **Add 2 Positions for Airport Police**<br>Adds 2 Airport Police Patrol Officer positions to provide adequate coverage during the night shift. The positions will increase the availability of a patrol unit. | 102,005 | 116,367 | 2 | 0 |
| **Add 2 Positions for Facilities Maintenance**<br>Adds 1 Maintenance Crew Leader position and 1 Building Maintenance Supervisor position to provide additional supervision for facility maintenance crews. These 2 positions will prioritize, schedule work and supervise maintenance staff. It is anticipated that there will be a 50% increase in proactive maintenance. | 78,561 | 97,597 | 2 | 0 |
| **Add 2 Positions for the Airport Integrated Control Center (AICC) Telecommunicator II**<br>Adds 2 Telecommunicator II positions to provide day-to-day employee oversight and functional supervision at the Airport Integrated Control Center. | 89,233 | 112,855 | 2 | 0 |
| **Add 4 Positions for Custodial Maintenance**<br>Adds 3 Maintenance Worker positions and 1 Crew Leader position to provide more proactive, regularly scheduled maintenance at the San Antonio International Airport. | 124,473 | 153,586 | 4 | 0 |

FY 2018 ADOPTED PROGRAM CHANGES

# *RESTRICTED FUNDS IMPROVEMENTS*

| FUND / *Department* / Program Change Title and Description | FY 2018 Amount | Recurring Amount | Civilian Positions | Uniform Positions |
|---|---|---|---|---|
| **AIRPORT OPERATING & MAINTENANCE FUND** | | | | |
| *Aviation* | | | | |
| **Airport Rescue and Fire Fighter (ARFF) Training Coordinator** | 65,935 | 84,851 | 0 | 1 |
| Adds 1 ARFF Training Coordinator as recommended by the Federal Aviation Administration (FAA) to provide initial training to personnel and provide instruction and training on an annual basis. The coordinator will be responsible to maintain required curricula, personnel training and equipment maintenance records and oversee fueling agents by conducting quarterly required inspections of the facilities and training records. | | | | |
| *Aviation Total* | 561,011 | 687,563 | 12 | 1 |
| ***AIRPORT OPERATING & MAINTENANCE FUND TOTAL*** | 561,011 | 687,563 | 12 | 1 |

FY 2018 ADOPTED PROGRAM CHANGES

# *RESTRICTED FUNDS IMPROVEMENTS*

## FUND

| *Department*<br>Program Change Title and Description | FY 2018 Amount | Recurring Amount | Civilian Positions | Uniform Positions |
|---|---|---|---|---|
| **CAPITAL MANAGEMENT SERVICES FUND** | | | | |
| *Transportation & Capital Improvements* | | | | |
| **Add 1 Landscape Architect for the Vertical Parks Division**<br>In FY 2017 voters approved an $850 million bond program which included 79 Park projects. This will add funding for 1 Landscape Architect position to the Vertical Parks Division to assist with the new 2017 Bond Park Projects. | 66,550 | 83,671 | 1 | 0 |
| **Add 2 Positions to the Contracts Division**<br>Adds funding for 2 positions to the Support Services Contract Division (1 Contract Coordinator and 1 Contract Officer). These positions will support the solicitation, management and compliance of the $850 million 2017 Bond Program, $88 million IMP and other capital projects. | 101,527 | 126,179 | 2 | 0 |
| **Add 5 Positions for Project Delivery Horizontal Division**<br>In FY 2017 voters approved an $850 million bond program which included 180 projects. This will add funding for 5 positions to the TCI Project Delivery Horizontal Division which supports and facilitates the timely and efficient delivery of the 2017 Bond Program and City capital projects. | 401,179 | 420,265 | 5 | 0 |
| **Memorandum of Understanding (MOU) with CPS Energy to Fund 1 Position**<br>Adds 1 position with CPS Energy to provide environmental support services and streamline environmental activities for improvements as they relate to City construction projects. As part of this agreement, CPS Energy will pay for capital, administrative and consultant charges associated with their work. This will be a recurring agreement similar to the MOU incorporated during the late stages of the 2012 Bond. | 55,355 | 70,745 | 1 | 0 |
| **Neighborhood Improvements Bond Implementation**<br>Adds 1 Project Manager position and 2 Senior Real Estate Specialist positions to implement the $20 million Neighborhood Improvements Bond. These positions will identify and evaluate potential properties for acquisition, negotiate contracts, evaluate development proposals, and implement development contracts. | 176,036 | 212,397 | 3 | 0 |
| *Transportation & Capital Improvements Total* | 800,647 | 913,257 | 12 | 0 |

FY 2018 ADOPTED PROGRAM CHANGES

# *RESTRICTED FUNDS IMPROVEMENTS*

## FUND

| *Department*<br>Program Change Title and Description | FY 2018 Amount | Recurring Amount | Civilian Positions | Uniform Positions |
|---|---|---|---|---|
| **CAPITAL MANAGEMENT SERVICES FUND** | | | | |
| ***CAPITAL MANAGEMENT SERVICES FUND TOTAL*** | 800,647 | 913,257 | 12 | 0 |

FY 2018 ADOPTED PROGRAM CHANGES

# *RESTRICTED FUNDS IMPROVEMENTS*

## FUND

| *Department*<br>Program Change Title and Description | FY 2018 Amount | Recurring Amount | Civilian Positions | Uniform Positions |
|---|---|---|---|---|
| **COMMUNITY & VISITOR FACILITIES FUND** | | | | |
| *Convention & Sports Facilities* | | | | |
| **Add 5 Positions for Convention Center Security** | 183,611 | 227,774 | 5 | 0 |
| Adds 5 Security Guard positions at the Convention Center to enhance facility security. This transition will increase the number of security guards from 11 to 16 and improve security services by providing better surveillance and monitoring of the facility and surrounding property. | | | | |
| *Convention & Sports Facilities Total* | 183,611 | 227,774 | 5 | 0 |
| ***COMMUNITY & VISITOR FACILITIES FUND TOTAL*** | 183,611 | 227,774 | 5 | 0 |

FY 2018 ADOPTED PROGRAM CHANGES

# *RESTRICTED FUNDS IMPROVEMENTS*

## FUND

| *Department*<br>Program Change Title and Description | FY 2018 Amount | Recurring Amount | Civilian Positions | Uniform Positions |
|---|---|---|---|---|
| **DEVELOPMENT SERVICES FUND** | | | | |
| *Development Services* | | | | |
| **Add 1 Position for Unified Development Code/Neighborhood Conservation Districts**<br>Adds 1 Planning Coordinator position that will improve coordination of permits reviewed in Neighborhood Conservation Districts, Corridor Overlay Districts, approved Conditional Uses and Specific Use Authorizations. This position will also perform inspections to ensure compliance with the zoning districts. | 64,992 | 76,027 | 1 | 0 |
| **Southern Edwards Plateau - Habitat Conservation Plan**<br>Adds funding for the Southern Edwards Plateau effort and for a Development Services Manager position to develop a Habitat Conservation Plan. This position will manage and enroll applicants in the habitat plan to ensure compliance with the Endangered Species Act and assist with the day to day administration of the policy. | 74,357 | 88,116 | 1 | 0 |
| *Development Services Total* | 139,349 | 164,143 | 2 | 0 |
| ***DEVELOPMENT SERVICES FUND TOTAL*** | 139,349 | 164,143 | 2 | 0 |

FY 2018 ADOPTED PROGRAM CHANGES

# *RESTRICTED FUNDS IMPROVEMENTS*

## FUND

| *Department*<br>Program Change Title and Description | FY 2018 Amount | Recurring Amount | Civilian Positions | Uniform Positions |
|---|---|---|---|---|
| **INFORMATION TECHNOLOGY SERVICES FUND** | | | | |
| *Information Technology Services* | | | | |
| **Add 1 Position for IT Security** | 25,887 | 31,455 | 1 | 0 |
| Adds 1 IT Security Analyst position to process identification and facility access requests for employees and non-employees of the city. | | | | |
| *Information Technology Services Total* | 25,887 | 31,455 | 1 | 0 |
| ***INFORMATION TECHNOLOGY SERVICES FUND TOTAL*** | 25,887 | 31,455 | 1 | 0 |

FY 2018 ADOPTED PROGRAM CHANGES

# *RESTRICTED FUNDS IMPROVEMENTS*

| FUND / *Department* / Program Change Title and Description | FY 2018 Amount | Recurring Amount | Civilian Positions | Uniform Positions |
|---|---|---|---|---|
| **PARKING OPERATING & MAINTENANCE FUND** | | | | |
| *Center City Development & Operations* | | | | |
| **Add 1 Position for Marketing & Graphic Design** | 52,341 | 60,061 | 1 | 0 |
| Adds 1 Management Analyst position focused on providing marketing and graphic design services, as well as social media and website maintenance assistance. | | | | |
| **Residential Permit Parking Program Signage** | 150,000 | 0 | 0 | 0 |
| Adds funding to install 350 signs for a pilot Residential Permit Parking Program on select streets in the Lavaca and King William neighborhoods as recommended by the traffic impact study conducted in the King William and Lavaca Neighborhoods. | | | | |
| *Center City Development & Operations Total* | 202,341 | 60,061 | 1 | 0 |
| ***PARKING OPERATING & MAINTENANCE FUND TOTAL*** | 202,341 | 60,061 | 1 | 0 |

FY 2018 ADOPTED PROGRAM CHANGES

# *RESTRICTED FUNDS IMPROVEMENTS*

| FUND / *Department* / Program Change Title and Description | FY 2018 Amount | Recurring Amount | Civilian Positions | Uniform Positions |
|---|---|---|---|---|
| **PURCHASING & GENERAL SERVICES FUND** | | | | |
| *Finance* | | | | |
| **Add 1 Position for Data Maintenance** | 55,354 | 70,745 | 1 | 0 |
| Adds 1 Master Data Senior Analyst position to provide financial data maintenance to master data records related to materials, customers, vendors, grants, banking, capital projects, and accounting. | | | | |
| *Finance Total* | 55,354 | 70,745 | 1 | 0 |
| ***PURCHASING & GENERAL SERVICES FUND TOTAL*** | 55,354 | 70,745 | 1 | 0 |

FY 2018 ADOPTED PROGRAM CHANGES

# *RESTRICTED FUNDS IMPROVEMENTS*

## FUND

| *Department*<br>Program Change Title and Description | FY 2018 Amount | Recurring Amount | Civilian Positions | Uniform Positions |
|---|---|---|---|---|
| **SELF-INSURANCE WORKERS' COMPENSATION FUND** | | | | |
| *Risk Management* | | | | |
| **Safety Management System** | 270,021 | 166,708 | 2 | 0 |
| Adds 1 Occupational Health & Safety Analyst position and 1 Occupational Health & Safety Manager position to implement a Safety Management System (SMS). The SMS will improve the management and reporting of occupational health and safety risks by tracking and monitoring risk assessments, audits, inspections and incident management processes. | | | | |
| *Risk Management Total* | 270,021 | 166,708 | 2 | 0 |
| ***SELF-INSURANCE WORKERS' COMPENSATION FUND TOTAL*** | 270,021 | 166,708 | 2 | 0 |

FY 2018 ADOPTED PROGRAM CHANGES

## *RESTRICTED FUNDS IMPROVEMENTS*

| FUND<br>*Department*<br>Program Change Title and Description | FY 2018 Amount | Recurring Amount | Civilian Positions | Uniform Positions |
|---|---|---|---|---|
| **SOLID WASTE OPERATING & MAINTENANCE FUND** | | | | |
| *Solid Waste Management* | | | | |
| **Contamination Reduction Strategy** | 790,787 | 499,347 | 8 | 0 |
| Adds 8 Route Inspector positions and 11 right-hand drive inspection vehicles to implement a program which will reduce contamination and provide for outreach and education on recycling and organics. | | | | |
| **Right Size Organics Routes** | 862,218 | 2,369,338 | 9 | 0 |
| Adds 9 Side Loader Equipment Operator positions and 9 refuse trucks to address the higher participation rate in the organics program. | | | | |
| *Solid Waste Management Total* | 1,653,005 | 2,868,685 | 17 | 0 |
| ***SOLID WASTE OPERATING & MAINTENANCE FUND TOTAL*** | 1,653,005 | 2,868,685 | 17 | 0 |

FY 2018 ADOPTED PROGRAM CHANGES

# *RESTRICTED FUNDS IMPROVEMENTS*

## FUND

| *Department*<br>Program Change Title and Description | FY 2018 Amount | Recurring Amount | Civilian Positions | Uniform Positions |
|---|---|---|---|---|
| **STORM WATER OPERATING FUND** | | | | |
| *Transportation & Capital Improvements* | | | | |
| **Initiate Herbicide Program and Improve Median Mowing**<br>Adds funding to contract out existing median mowing services and realign an existing City median mowing crew to address the additional 95 acres received in the TxDOT Turnback Program. This improvement also includes funding for 1 herbicide truck and accompanying chemicals. | 362,881 | 322,005 | 0 | 0 |
| *Transportation & Capital Improvements Total* | 362,881 | 322,005 | 0 | 0 |
| ***STORM WATER OPERATING FUND TOTAL*** | 362,881 | 322,005 | 0 | 0 |

FY 2018 ADOPTED PROGRAM CHANGES

# *RESTRICTED FUNDS IMPROVEMENTS*

## FUND

| *Department*<br>Program Change Title and Description | FY 2018 Amount | Recurring Amount | Civilian Positions | Uniform Positions |
|---|---|---|---|---|
| **STORM WATER REGIONAL FACILITIES** | | | | |
| *Transportation & Capital Improvements* | | | | |
| **Add 1 Position for Floodplain Management** | 67,542 | 82,795 | 1 | 0 |
| Adds 1 Special Projects Manager position to the Floodplain Management Team which will reduce the number of weekly drainage and floodplain reviews performed per individual. This will more closely match the Development Services Department service level agreements. | | | | |
| *Transportation & Capital Improvements Total* | 67,542 | 82,795 | 1 | 0 |
| ***STORM WATER REGIONAL FACILITIES TOTAL*** | 67,542 | 82,795 | 1 | 0 |


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

# Mandates

FY 2018 ADOPTED PROGRAM CHANGES

# GENERAL FUND MANDATES

| FUND<br>*Department*<br>Program Change Title and Description | FY 2018 Amount | Recurring Amount | Civilian Positions | Uniform Positions |
|---|---|---|---|---|
| **GENERAL FUND** | | | | |
| *Park Police* | | | | |
| **Park Police - Linear Creekway Security**<br>Adds funding for 2 Park Police Officers and 1 vehicle in FY 2018 for increased security along creekway trails, to include Salado Creek, Mission Reach to Stinson & Leon Creek at Prue Road. | 197,355 | 222,294 | 2 | 0 |
| *Park Police Total* | 197,355 | 222,294 | 2 | 0 |
| *Parks & Recreation* | | | | |
| **Parks Acquisition and Development**<br>Adds 3 positions and equipment for maintenance of additional acres, facilities, and parks developed through capital projects at over 28 locations. | 373,439 | 404,840 | 3 | 0 |
| **Parks Linear Creekway Operations & Maintenance**<br>Adds funding for 4 positions and associated equipment, supplies, and services to support the maintenance of additional miles of creekway and multi-use trails acquired through sales tax revenues. In FY 2018, it is estimated that 3.5 miles of trail with 18 additional amenities and 16 new acres will be completed. | 403,041 | 439,516 | 4 | 0 |
| *Parks & Recreation Total* | 776,480 | 844,356 | 7 | 0 |
| *Police* | | | | |
| **COPS Grant**<br>Provides funding for the third year cash match for the FY 2016 COPS grant which funds 4 uniform positions. | 79,801 | 150,541 | 0 | 0 |
| *Police Total* | 79,801 | 150,541 | 0 | 0 |
| ***GENERAL FUND TOTAL*** | 1,053,636 | 1,217,191 | 9 | 0 |

FY 2018 ADOPTED PROGRAM CHANGES

# *RESTRICTED FUNDS MANDATES*

## FUND

| *Department*<br>Program Change Title and Description | FY 2018 Amount | Recurring Amount | Civilian Positions | Uniform Positions |
|---|---|---|---|---|
| **COMMUNITY & VISITOR FACILITIES FUND (NON-DEPARTMENTAL)** | | | | |
| *Convention & Sports Facilities* | | | | |
| **Convention Visitors Bureau (CVB) / Visit San Antonio (VSA) Hosting Obligations**<br>Provides funding for annual contractual obligations to support 37 major conventions, meetings and events. | 3,156,880 | 2,590,632 | 0 | 0 |
| *Convention & Sports Facilities Total* | 3,156,880 | 2,590,632 | 0 | 0 |
| ***COMMUNITY & VISITOR FACILITIES FUND (NON-DEPARTMENTAL) TOTAL*** | 3,156,880 | 2,590,632 | 0 | 0 |

# Reductions

FY 2018 ADOPTED PROGRAM CHANGES

# GENERAL FUND REDUCTIONS

| FUND / *Department* / Program Change Title and Description | FY 2018 Amount | Recurring Amount | Civilian Positions | Uniform Positions |
|---|---|---|---|---|
| **GENERAL FUND** | | | | |
| *Economic Development* | | | | |
| **Eliminate Lone Star Rail District Membership** | 50,000 | 50,000 | 0 | 0 |
| Eliminates funding for the Lone Star Rail District membership. The Lone Star Rail District, previously named the Austin-San Antonio Commuter Rail District, is an independent public agency and a political subdivision of the State of Texas. The project is on hold for the foreseeable future. | | | | |
| *Economic Development Total* | 50,000 | 50,000 | 0 | 0 |
| *Human Services* | | | | |
| **Utility Assistance Program Efficiency** | 377,131 | 377,131 | 5 | 0 |
| In 2017 the Human Services Department implemented a new program to accept utility assistance applications electronically and by mail resulting in more efficient processing of applications. This efficiency reduces 5 of the 17 positions dedicated to the Utility Assistance Program to include 2 Community Services Supervisors and 3 Community Service Specialists. This efficiency will not impact the number of households served. | | | | |
| *Human Services Total* | 377,131 | 377,131 | 5 | 0 |
| ***GENERAL FUND TOTAL*** | 427,131 | 427,131 | 5 | 0 |

FY 2018 ADOPTED PROGRAM CHANGES

# *RESTRICTED FUNDS REDUCTIONS*

| FUND / *Department* / Program Change Title and Description | FY 2018 Amount | Recurring Amount | Civilian Positions | Uniform Positions |
|---|---|---|---|---|
| **MUNICIPAL COURT JUVENILE CASE MANAGER FUND** | | | | |
| *Municipal Court* | | | | |
| **Case Manager Reduction** | 135,183 | 135,183 | 2 | 0 |
| Reduces 2 positions within the Juvenile Case Manager Program: 1 Juvenile Case Manager Attorney and 1 Municipal Court of Record Clerk. | | | | |
| *Municipal Court Total* | 135,183 | 135,183 | 2 | 0 |
| ***MUNICIPAL COURT JUVENILE CASE MANAGER FUND TOTAL*** | 135,183 | 135,183 | 2 | 0 |

# Personnel Schedule

**PERSONNEL SCHEDULE**
**BY FUND AND DEPARTMENT**
**FY 2018 ADOPTED BUDGET**

| GENERAL FUND | FY 2016 AUTHORIZED | FY 2017 AUTHORIZED | FY 2018 ADOPTED | NET CHANGE IN POSITIONS |
|---|---|---|---|---|
| Animal Care Services | 130 | 135 | 136 | 1 |
| Center City Development & Operations | 66 | 63 | 63 | 0 |
| City Attorney | 66 | 65 | 65 | 0 |
| City Auditor | 23 | 23 | 23 | 0 |
| City Clerk | 32 | 32 | 33 | 1 |
| City Manager | 17 | 17 | 19 | 2 |
| Code Enforcement Services | 146 | 146 | 146 | 0 |
| 311 Customer Service | 0 | 40 | 45 | 5 |
| Eastpoint | 4 | 4 | 4 | 0 |
| Economic Development | 33 | 34 | 37 | 3 |
| Finance | 103 | 103 | 103 | 0 |
| Fire | 1,827 | 1,797 | 1,840 | 43 |
| Government & Public Affairs | 73 | 34 | 34 | 0 |
| Health | 116 | 116 | 116 | 0 |
| Historic Preservation | 17 | 19 | 19 | 0 |
| Human Resources | 48 | 49 | 50 | 1 |
| Human Services | 96 | 105 | 102 | (3) |
| Innovation | 0 | 8 | 8 | 0 |
| Library | 553 | 553 | 553 | 0 |
| Management & Budget | 26 | 19 | 19 | 0 |
| Mayor & Council | 18 | 18 | 18 | 0 |
| Municipal Court | 165 | 122 | 122 | 0 |
| Municipal Detention Center | 0 | 43 | 43 | 0 |
| Neighborhood and Housing Services | 0 | 0 | 10 | 10 |
| Non-Departmental/Non-Operating | 9 | 15 | 15 | 0 |
| Parks & Recreation | 428 | 434 | 439 | 5 |
| Parks Police | 164 | 173 | 177 | 4 |
| Planning | 19 | 24 | 19 | (5) |
| Police | 2,973 | 3,019 | 3,090 | 71 |
| Transportation & Capital Improvements | 340 | 338 | 338 | 0 |
| **TOTAL GENERAL FUND** | **7,492** | **7,548** | **7,686** | **138** |

| OTHER FUNDS | FY 2016 AUTHORIZED | FY 2017 AUTHORIZED | FY 2018 ADOPTED | NET CHANGE IN POSITIONS |
|---|---|---|---|---|
| Advanced Transportation District Fund | 24 | 24 | 26 | 2 |
| Arts & Culture Fund | 20 | 18 | 18 | 0 |
| Aviation Fund | 468 | 473 | 486 | 13 |
| Capital Management Services Fund | 174 | 164 | 176 | 12 |
| Child Safety Fund | 262 | 262 | 262 | 0 |
| City Cemeteries Fund | 1 | 1 | 1 | 0 |
| Community & Visitor Facilities Fund | 335 | 336 | 341 | 5 |
| Convention & Visitors Bureau Fund | 79 | 0 | 0 | 0 |
| Development Services Fund | 255 | 273 | 275 | 2 |
| Economic Development Incentive Fund | 1 | 1 | 1 | 0 |
| Energy Efficiency Fund | 4 | 4 | 4 | 0 |
| Facility Services Fund | 116 | 117 | 117 | 0 |
| Fleet Services Fund | 167 | 174 | 174 | 0 |
| Information Technology Services Fund | 342 | 340 | 341 | 1 |
| Juvenile Case Manager Fund | 20 | 20 | 18 | (2) |
| Market Square Fund | 7 | 7 | 7 | 0 |
| Municipal Courts Security Fund | 8 | 8 | 7 | (1) |
| Municipal Courts Technology Fund | 0 | 0 | 0 | 0 |
| Official City Store Fund | 12 | 0 | 0 | 0 |
| Parking Operating and Maintenance Fund | 92 | 91 | 92 | 1 |
| Parks Environmental Fund | 94 | 94 | 94 | 0 |
| Purchasing and General Services Fund | 40 | 40 | 41 | 1 |
| Self Insurance Funds | 66 | 65 | 67 | 2 |
| Solid Waste Fund[1] | 581 | 606 | 624 | 18 |
| Storm Water Operations Fund | 267 | 275 | 275 | 0 |
| Storm Water Regional Facilities Fund | 12 | 12 | 13 | 1 |
| Streets Right of Way Management Fund | 28 | 40 | 40 | 0 |
| TIF Unit Fund | 7 | 8 | 8 | 0 |
| Tree Mitigation Fund | 3 | 3 | 3 | 0 |
| Tricentennial Fund | 0 | 2 | 1 | (1) |
| **TOTAL OTHER FUNDS** | **3,485** | **3,458** | **3,512** | **54** |
| **TOTAL ALL FUNDS[2]** | **10,977** | **11,006** | **11,198** | **192** |

[1]Includes 5 positions in the Office of Sustainability

[2]Does not include 415 positions for Pre-K 4 SA

| | FY 2016 AUTHORIZED | FY 2017 AUTHORIZED | FY 2018 ADOPTED | NET CHANGE IN POSITIONS |
|---|---|---|---|---|
| Internal Services/Alternate Service Employee Fund | 1,969 | 1,969 | 1,969 | 0 |

## SUMMARY OF ADOPTED FY 2018 POSITIONS BY TYPE
## ALL FUNDS

| | All Funds - Less Grants Authorization | Pre-K 4 SA Authorization | Grant Authorization | Total Authorization |
|---|---|---|---|---|
| **Civilian Employees** | 7,017 | 415 | 599 | 8,031 |
| **Uniform Employees** | | | | |
| Police | 2,424 | 0 | 19 | 2,443 |
| Fire | 1,757 | 0 | 0 | 1,757 |
| Sub-total | 4,181 | 0 | 19 | 4,200 |
| **TOTAL** [1] | **11,198** | **415** | **618** | **12,231** |

## GRANT FUNDED EMPLOYEES
## SUMMARY OF ADOPTED FY 2018 POSITIONS

| | Grants | CDBG/HOME Grants | TOTAL GRANTS |
|---|---|---|---|
| City Attorney | 0 | 2 | 2 |
| Convention & Sports Facilities | 7 | 0 | 7 |
| Development Services (Code Enforcement) | 0 | 3 | 3 |
| Fire | 7 | 0 | 7 |
| Health | 276 | 0 | 276 |
| Human Services | 227 | 31 | 258 |
| Neighborhood and Housing Services | 2 | 31 | 33 |
| Police[2] | 32 | 0 | 32 |
| **TOTAL** | **551** | **67** | **618** |

**Explanatory Information**

[1] Total authorized positions includes full-time and part-time positions

[2] Total Police Department Grant funded employees includes 19 uniform positions and 13 civilian positions

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# Holiday Schedule

# HOLIDAY SCHEDULE and CITY CLOSURES

The City Council has approved 13 Holidays for FY 2018 which begins on October 1, 2017.

| Holiday | Day | Date |
|---|---|---|
| Veteran's Day | Friday | November 10, 2017 |
| Thanksgiving Day | Thursday | November 23, 2017 |
| Day after Thanksgiving | Friday | November 24, 2017 |
| Christmas Day | Monday | December 25, 2017 |
| Winter Holiday | Tuesday | December 26, 2017 |
| Winter Holiday | Wednesday | December 27, 2017 |
| Winter Holiday | Thursday | December 28, 2017 |
| *City Closure (Employee Leave) | Friday | December 29, 2017 |
| New Year's Day | Monday | January 1, 2018 |
| Martin Luther King, Jr. Day | Monday | January 15, 2018 |
| Fiesta San Jacinto Day | Friday | April 27, 2018 |
| Memorial Day | Monday | May 28, 2018 |
| Independence Day | Wednesday | July 4, 2018 |
| Labor Day | Monday | September 3, 2018 |

**Not an official holiday. Employees may choose to use Personal Leave, Annual Leave, or Voluntary Leave without Pay for this day.*

***ADDITIONAL INFORMATION ON HOLIDAYS:***

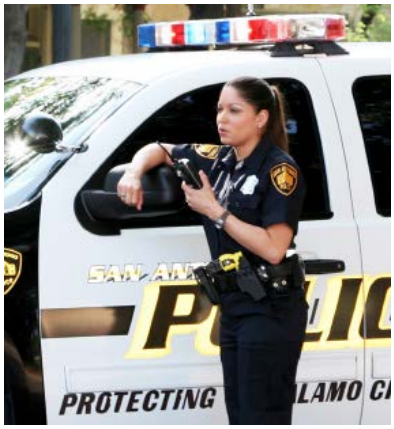
*Uniformed Fire Department personnel will accrue a 13th holiday, designated as the September 11th Holiday in compliance with State Law. Since September 11th is not a City Holiday, this accrual shall be used in accordance with Fire Department policy.*

*Non-exempt civilian employees may be eligible to receive a Floating Holiday based on attendance for use during Fiscal Year 2017-2018 in accordance with Administrative Directive 4.4. Any Floating Holiday granted to non-exempt civilian employees during this fiscal year that is not taken by October 1, 2018 will be forfeited.*

*The value of the Holiday shall be determined based on the employee's work schedule. If the employee works an 8 hour day, the Holiday will be paid or banked at 8 hours. For employees that work a 10 hour schedule, the Holiday will be paid or banked at 10 hours.*

*Individual departments may develop Alternate Holiday schedules for the fiscal year, to substitute for those listed above, to accommodate for workload demands. These schedules must be submitted to and approved by the Human Resources Department and the City Manager's Office prior to October 1, 2017.*


CITY OF SAN ANTONIO
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# SOURCE & USE OF FUNDS STATEMENTS

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# All Funds Budget Summary

ALL FUNDS
SUMMARY OF ADOPTED BUDGET REVENUES
PROGRAM CHANGES BY FUND

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | CURRENT SVC. FY 2018 | PROGRAM CHANGES | ADOPTED FY 2018 |
|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | |
| Current Property Tax | $ 292,917,877 | $ 317,504,778 | $ 317,504,778 | $ 342,164,372 | $ 0 | $ 342,164,372 |
| City Sales Tax | 265,721,709 | 275,848,790 | 274,164,893 | 285,213,407 | 0 | 285,213,407 |
| CPS Energy | 331,846,513 | 341,107,246 | 345,348,896 | 352,469,884 | 0 | 352,469,884 |
| Business and Franchise Tax | 32,816,281 | 30,775,971 | 30,762,372 | 30,428,024 | 0 | 30,428,024 |
| Liquor by the Drink Tax | 8,516,024 | 8,600,000 | 8,800,000 | 8,772,000 | 0 | 8,772,000 |
| Delinquent Property Tax | 1,979,245 | 2,741,105 | 2,741,105 | 2,741,105 | 0 | 2,741,105 |
| Penalty and Interest on Delinquent Taxes | 2,050,681 | 2,130,696 | 2,130,696 | 2,130,696 | 0 | 2,130,696 |
| Licenses and Permits | 8,913,904 | 9,015,638 | 9,112,462 | 9,055,174 | 0 | 9,055,174 |
| San Antonio Water System | 13,819,868 | 16,061,739 | 16,061,739 | 16,387,483 | 0 | 16,387,483 |
| Other Agencies | 8,150,536 | 7,629,865 | 7,692,330 | 6,915,784 | 0 | 6,915,784 |
| Charges for Current Services | | | | | | |
| General Government | 3,886,739 | 3,676,164 | 3,676,135 | 3,666,963 | 0 | 3,666,963 |
| Public Safety | 45,243,477 | 41,269,487 | 41,443,649 | 41,625,342 | 0 | 41,625,342 |
| Highways/Streets/Sanitation | 814,696 | 1,005,243 | 954,662 | 1,006,534 | 0 | 1,006,534 |
| Health | 2,966,288 | 3,000,627 | 2,978,603 | 3,075,670 | 0 | 3,075,670 |
| Recreation and Culture | 12,096,367 | 13,217,915 | 13,325,174 | 14,006,616 | 0 | 14,006,616 |
| Fines | 12,069,324 | 11,672,435 | 11,936,154 | 11,950,000 | 0 | 11,950,000 |
| Miscellaneous Revenue | | | | | | |
| Sale of Property | 6,860,599 | 4,954,480 | 4,824,451 | 4,182,939 | 0 | 4,182,939 |
| Use of Money and Property | 2,391,300 | 2,429,684 | 2,716,113 | 2,940,361 | 0 | 2,940,361 |
| Interest on Time Deposits | 851,152 | 1,430,359 | 1,430,359 | 1,582,999 | 0 | 1,582,999 |
| Recovery of Expenditures | 3,926,113 | 3,022,314 | 2,940,613 | 2,884,989 | 0 | 2,884,989 |
| Miscellaneous | 862,153 | 659,068 | 555,375 | 500,000 | 0 | 500,000 |
| Interfund Charges | 1,796,301 | 1,850,000 | 2,000,000 | 1,850,000 | 0 | 1,850,000 |
| Transfers | 37,112,623 | 38,830,262 | 38,915,702 | 36,709,843 | 0 | 36,709,843 |
| TOTAL GENERAL FUND | $ 1,097,609,770 | $ 1,138,433,866 | $ 1,142,016,261 | $ 1,182,260,185 | $ 0 | $ 1,182,260,185 |
| **SPECIAL REVENUE FUNDS** | | | | | | |
| Advanced Transportation District | $ 15,773,190 | $ 16,500,548 | $ 16,286,892 | $ 16,854,922 | $ 0 | $ 16,854,922 |
| Arts & Culture | 9,962,322 | 10,274,432 | 10,286,780 | 10,735,501 | 0 | 10,735,501 |
| Child Safety | 2,290,003 | 2,279,363 | 2,250,144 | 2,264,380 | 0 | 2,264,380 |
| Community & Visitor Facilities | 40,837,705 | 48,960,648 | 48,783,481 | 48,006,108 | 1,607,569 | 49,613,677 |
| Confiscated Property | 1,385,066 | 1,483,359 | 687,446 | 711,447 | 0 | 711,447 |
| Convention Center Lease Payment Fund | 30,119,661 | 24,238,477 | 24,169,350 | 23,688,063 | 0 | 23,688,063 |
| Convention Facilities State Reimbursement | 433,054 | 899,534 | 1,619,940 | 1,428,934 | 0 | 1,428,934 |
| Economic Development Incentive Fund | 2,395,035 | 2,480,721 | 5,386,713 | 2,585,518 | 0 | 2,585,518 |
| Edwards Aquifer Land Acquisition - 2015 | 12,850,823 | 19,272,512 | 19,051,648 | 19,717,427 | 0 | 19,717,427 |
| Energy Efficiency Fund | 1,098,245 | 1,245,718 | 1,250,378 | 1,148,692 | 0 | 1,148,692 |
| Golf | 984,710 | 1,254,808 | 1,252,292 | 1,001,076 | 0 | 1,001,076 |
| Hotel Occupancy Tax | 63,889,105 | 66,462,391 | 66,491,172 | 69,037,435 | 0 | 69,037,435 |
| Hotel/Motel 2% | 18,103,342 | 18,782,994 | 18,960,223 | 19,686,835 | 0 | 19,686,835 |
| Inner City Incentive Fund | 2,090,979 | 2,090,775 | 2,269,429 | 2,073,566 | 0 | 2,073,566 |
| Juvenile Case Manager Fund | 1,122,139 | 1,108,258 | 1,043,010 | 988,144 | 0 | 988,144 |
| Municipal Courts Security | 529,573 | 514,191 | 482,167 | 533,534 | 0 | 533,534 |
| Municipal Courts Technology | 539,859 | 523,917 | 494,387 | 471,293 | 0 | 471,293 |
| Parks Environmental Fund | 6,848,512 | 6,906,466 | 6,926,463 | 7,009,440 | 0 | 7,009,440 |
| Parks Development and Expansion - 2005 | 44,539 | 3,249 | 261,628 | 14,000 | 0 | 14,000 |
| Parks Development and Expansion - 2010 | 10,564,182 | 451,725 | 828,495 | 449,258 | 0 | 449,258 |
| Parks Development and Expansion - 2015 | 10,103,160 | 15,442,688 | 15,267,186 | 15,878,265 | 0 | 15,878,265 |
| Prek4SA | 38,479,821 | 40,801,942 | 40,494,486 | 41,754,557 | 0 | 41,754,557 |
| Public Education & Government | 3,211,782 | 3,014,030 | 2,949,123 | 2,921,193 | 0 | 2,921,193 |
| Right of Way | 3,166,088 | 3,504,311 | 3,528,550 | 3,832,242 | 0 | 3,832,242 |
| Starbright Industrial Development Corporation | 1,578,662 | 1,662,902 | 1,663,048 | 1,663,177 | 0 | 1,663,177 |
| Storm Water | 43,342,569 | 48,492,129 | 47,647,023 | 47,437,868 | 2,042,202 | 49,480,070 |
| Storm Water Regional Facilities | 5,174,775 | 5,357,131 | 5,410,020 | 5,567,775 | 0 | 5,567,775 |
| Tax Increment Financing | 894,376 | 792,704 | 905,051 | 839,527 | 0 | 839,527 |
| Tree Canopy & Mitigation | 1,463,573 | 1,089,616 | 1,794,723 | 1,266,564 | 0 | 1,266,564 |
| Tricentennial | 766,383 | 843,110 | 904,773 | 1,941,160 | 0 | 1,941,160 |
| TOTAL SPECIAL REVENUE FUNDS | $ 330,043,233 | $ 346,734,649 | $ 349,346,021 | $ 351,507,901 | $ 3,649,771 | $ 355,157,672 |
| **ENTERPRISE FUNDS** | | | | | | |
| Airport | 96,497,846 | 93,032,277 | 92,685,763 | 101,374,371 | 0 | 101,374,371 |
| Customer Facility Charge | 10,898,097 | 10,636,686 | 10,636,686 | 10,687,508 | 0 | 10,687,508 |
| Passenger Facility Charge | 16,642,851 | 16,808,204 | 16,808,204 | 17,064,448 | 0 | 17,064,448 |
| Development Services | 30,972,488 | 32,710,094 | 32,700,014 | 33,483,849 | 0 | 33,483,849 |
| Market Square | 2,923,132 | 2,933,295 | 2,933,781 | 2,943,917 | 0 | 2,943,917 |
| Parking | 11,852,139 | 11,929,442 | 12,000,143 | 10,821,198 | 0 | 10,821,198 |
| Solid Waste Operating & Maintenance | 103,328,446 | 106,811,210 | 106,811,210 | 108,214,021 | 8,841,342 | 117,055,363 |
| TOTAL ENTERPRISE FUNDS | $ 273,115,000 | $ 274,861,208 | $ 274,575,801 | $ 284,589,311 | $ 8,841,342 | $ 293,430,653 |
| **TRUST FUNDS** | | | | | | |
| City Cemetery | 282,878 | 237,036 | 268,310 | 166,292 | 0 | 166,292 |
| TOTAL TRUST FUNDS | $ 282,878 | $ 237,036 | $ 268,310 | $ 166,292 | $ 0 | $ 166,292 |
| **INTERNAL SERVICE FUNDS** | | | | | | |
| Capital Improvements Management Services | 17,671,547 | 18,908,504 | 18,754,543 | 20,482,589 | 0 | 20,482,589 |
| Equipment Renewal & Replacement | 45,557,720 | 44,028,307 | 40,982,556 | 40,858,428 | 0 | 40,858,428 |
| Facility Services | 14,436,676 | 14,714,768 | 14,714,768 | 16,397,797 | 0 | 16,397,797 |
| Fleet Services | 33,431,126 | 38,146,224 | 38,061,292 | 39,541,386 | 0 | 39,541,386 |
| Information Technology Services | 54,050,626 | 57,054,362 | 56,712,914 | 59,848,648 | 0 | 59,848,648 |
| Purchasing & General Services | 6,052,606 | 5,696,287 | 5,696,287 | 6,484,065 | 0 | 6,484,065 |
| Self Insurance | 179,251,255 | 188,937,252 | 184,560,877 | 187,925,769 | 0 | 187,925,769 |
| TOTAL INTERNAL SERVICE FUNDS | $ 350,451,556 | $ 367,485,704 | $ 359,483,237 | $ 371,538,681 | $ 0 | $ 371,538,681 |
| Grants | 182,515,839 | 146,540,593 | 146,540,593 | 147,211,927 | 0 | 147,211,927 |
| Debt Services | 442,329,885 | 267,126,616 | 264,830,932 | 282,966,083 | 0 | 282,966,083 |
| TOTAL ALL FUNDS | $ 2,676,348,160 | $ 2,541,419,672 | $ 2,537,061,154 | $ 2,620,240,381 | $ 12,491,113 | $ 2,632,731,494 |

## ALL FUNDS
## SUMMARY OF ADOPTED EXPENDITURES

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **GOVERNMENTAL FUNDS** | | | | |
| General Fund | $ 1,088,001,461 | $ 1,138,250,190 | $ 1,132,988,888 | $ 1,196,017,236 |
| Debt Service | 465,669,647 | 290,221,593 | 290,974,549 | 308,163,929 |
| Grants | 182,515,839 | 146,540,593 | 146,540,593 | 147,211,927 |
| Advanced Transportation District | 18,128,858 | 17,526,900 | 17,517,860 | 18,978,523 |
| Arts & Culture | 10,307,380 | 10,794,182 | 10,786,586 | 11,250,140 |
| Child Safety | 2,189,657 | 2,319,180 | 2,238,189 | 2,292,859 |
| Community & Visitor Facilities | 53,117,171 | 52,099,243 | 52,152,488 | 52,044,215 |
| Confiscated Property | 1,609,347 | 1,841,106 | 1,186,541 | 1,381,800 |
| Convention Facilities State Reimbursement | 1,122,601 | 899,534 | 1,723,925 | 1,428,934 |
| Economic Development Incentive Fund | 2,677,442 | 2,251,026 | 2,251,024 | 2,252,605 |
| Edwards Aquifer Land Acquisition - 2015 | 286,012 | 16,064,994 | 16,059,598 | 10,705,900 |
| Energy Efficiency Fund | 1,598,535 | 1,452,296 | 1,452,102 | 1,244,779 |
| Golf | 624,643 | 1,205,199 | 1,205,199 | 901,086 |
| Hotel Occupancy Tax | 62,726,322 | 66,384,633 | 66,290,643 | 68,959,680 |
| Hotel/Motel 2% | 18,103,342 | 18,782,994 | 18,960,223 | 19,686,835 |
| Inner City Incentive Fund | 1,109,556 | 2,000,000 | 2,000,000 | 2,000,000 |
| Juvenile Case Manager Fund | 1,313,742 | 1,414,910 | 1,380,667 | 1,292,668 |
| Municipal Courts Security | 489,543 | 485,165 | 503,695 | 503,284 |
| Municipal Courts Technology | 586,440 | 726,474 | 708,457 | 720,382 |
| Parks Development and Expansion - 2005 | 2,902,258 | 1,896,952 | 1,896,952 | 187,228 |
| Parks Development and Expansion - 2010 | 33,880,639 | 11,606,122 | 11,606,122 | 961,499 |
| Parks Development and Expansion - 2015 | 388,183 | 9,123,854 | 9,119,614 | 3,054,963 |
| Parks Environmental Fund | 6,702,306 | 7,045,629 | 6,999,706 | 7,199,310 |
| PreK4SA | 38,189,439 | 47,559,214 | 47,072,854 | 48,274,336 |
| Public Education & Government | 2,835,925 | 1,278,846 | 1,278,846 | 4,207,180 |
| Other Funds | 2,741,080 | 2,761,850 | 2,761,850 | 2,936,850 |
| Right of Way | 2,223,996 | 4,019,133 | 3,994,212 | 4,032,699 |
| Starbright Industrial Development Corporation | 1,578,541 | 1,662,902 | 1,662,902 | 1,663,177 |
| Storm Water | 43,910,486 | 49,633,420 | 48,939,949 | 48,020,393 |
| Storm Water Regional Facilities | 4,810,703 | 6,167,235 | 6,149,372 | 8,282,400 |
| Tax Increment Financing | 531,959 | 737,858 | 699,606 | 755,258 |
| Tree Canopy & Mitigation | 1,466,914 | 2,444,009 | 2,413,551 | 2,486,180 |
| Tricentennial | 766,383 | 1,912,658 | 1,913,125 | 1,941,160 |
| TOTAL GOVERNMENTAL FUNDS | $ 2,055,106,350 | $ 1,919,109,894 | $ 1,913,429,888 | $ 1,981,039,415 |
| **ENTERPRISE FUNDS** | | | | |
| Airport | 89,618,155 | 92,099,098 | 91,165,701 | 100,323,676 |
| Passenger Facility Charge | 16,642,851 | 16,808,204 | 16,808,204 | 17,064,448 |
| Customer Facility Charge | 26,285,152 | 75,522,050 | 71,621,735 | 12,988,735 |
| Development Services | 29,928,417 | 31,200,210 | 31,106,124 | 33,064,708 |
| Market Square | 3,092,725 | 2,990,643 | 2,989,417 | 2,738,968 |
| Parking | 9,262,928 | 10,545,750 | 10,522,120 | 10,174,543 |
| Solid Waste Operating & Maintenance | 103,244,728 | 113,798,476 | 113,554,168 | 118,910,214 |
| TOTAL ENTERPRISE FUNDS | $ 278,074,956 | $ 342,964,431 | $ 337,767,469 | $ 295,265,292 |
| **TRUST FUNDS** | | | | |
| City Cemetery | 281,327 | 282,508 | 275,884 | 199,686 |
| TOTAL TRUST FUNDS | $ 281,327 | $ 282,508 | $ 275,884 | $ 199,686 |
| **INTERNAL SERVICE FUNDS** | | | | |
| Capital Improvements Management Services | 19,324,222 | 18,916,041 | 18,754,543 | 20,482,589 |
| Equipment Renewal & Replacement | 63,188,995 | 46,251,885 | 42,796,104 | 39,115,307 |
| Facility Services | 15,347,365 | 16,790,533 | 16,742,371 | 16,195,385 |
| Fleet Services | 33,590,582 | 38,441,515 | 38,009,493 | 40,624,698 |
| Information Technology Services | 54,725,597 | 57,533,972 | 56,979,475 | 60,654,068 |
| Purchasing & General Services | 6,257,913 | 6,319,815 | 6,291,780 | 6,728,807 |
| Self Insurance | 168,713,755 | 187,644,941 | 177,785,616 | 189,194,630 |
| TOTAL INTERNAL SERVICE FUNDS | $ 361,148,429 | $ 371,898,702 | $ 357,359,382 | $ 372,995,485 |
| **TOTAL FUNDS** | **$ 2,694,611,062** | **$ 2,634,255,534** | **$ 2,608,832,623** | **$ 2,649,499,878** |

**FY 2018 ALL FUNDS**
**BUDGET SUMMARY**

| | GENERAL FUND | GRANTS | SPECIAL REVENUE FUNDS | DEBT SERVICE FUNDS | TRUST AND AGENCY |
|---|---|---|---|---|---|
| **Departmental Appropriations** | | | | | |
| Animal Care Services | $ 14,736,298 | $ | $ | $ | $ |
| Arts and Culture | | | 3,985,040 | | |
| Aviation | | | | 42,205,230 | |
| Building & Equipment Services | | | | | |
| Center City Development | 12,468,144 | 304,000 | 2,000,000 | 1,646,202 | |
| City Attorney | 8,685,494 | 194,839 | | | |
| City Auditor | 3,083,665 | | | | |
| City Clerk | 3,963,942 | | | | |
| City Manager | 3,980,351 | | | | |
| Code Enforcement Services | 15,021,471 | 187,749 | | | |
| Convention & Sports Facilities | | 144,552 | 41,776,182 | 23,976,950 | |
| 311 Customer Service | 3,024,276 | | | | |
| Development Services | | | | | |
| Eastpoint Office | 776,322 | | | | |
| Economic Development | 7,560,261 | | 3,915,782 | | |
| Finance | 12,343,899 | | | | |
| Fire | 318,917,771 | 1,989,761 | | | |
| Government & Public Affairs | 5,025,580 | | 4,196,734 | | |
| Health | 13,656,831 | 28,688,701 | | | |
| Historic Preservation | 1,934,484 | | | | |
| Human Resources | 6,578,905 | | | | |
| Human Services | 22,174,211 | 86,889,717 | | | |
| Information Technology Services | | | | | |
| Innovation | 1,052,045 | | | | |
| Library | 40,338,538 | 665,000 | | | |
| Management & Budget | 2,914,695 | | | | |
| Mayor & Council | 9,179,440 | | | | |
| Municipal Courts | 11,403,690 | 1,196,133 | 2,482,479 | | |
| Municipal Detention Center | 3,899,909 | | | | |
| Municipal Elections | 85,674 | | | | |
| Neighborhood and Housing Services | 2,938,677 | 14,411,409 | 722,508 | | |
| Non-Departmental/Non-Operating | 19,878,045 | | 3,742,233 | | |
| Office of Sustainability | | 494,398 | 1,244,779 | | |
| Parks & Recreation | 50,807,825 | 1,480,963 | 10,358,334 | | 199,686 |
| Planning & Community Development | 4,328,058 | | | | |
| Police | 442,310,547 | 8,064,705 | 3,311,284 | | |
| Parks Police | 15,580,097 | | | | |
| Prek4SA | | | 43,940,526 | 3,328,964 | |
| Self Insurance | | | | | |
| Solid Waste Management | | | | 1,880,704 | |
| Transportation and Capital Improvements | 104,016,560 | | 44,291,338 | 6,557,213 | |
| Tricentennial | | | 1,941,160 | | |
| Contribution to Other Agencies | 19,570,505 | | 29,669,789 | | |
| Other Funds | | | 2,936,850 | | |
| Debt Service | | | | 228,568,666 | |
| *Total Net Appropriations* | *$ 1,182,236,210* | *$ 144,711,927* | *$ 200,515,018* | *$ 308,163,929* | *$ 199,686* |
| *Transfers* | *$ 13,781,026* | *$ 2,500,000* | *$ 129,131,305* | *$ 0* | *$ 0* |
| **TOTAL APPROPRIATIONS** | **$ 1,196,017,236** | **$ 147,211,927** | **$ 329,646,323** | **$ 308,163,929** | **$ 199,686** |

**FY 2018 ALL FUNDS**
**BUDGET SUMMARY**

| ENTERPRISE FUNDS | TOTAL OPERATING FUNDS | CAPITAL PROJECTS | TOTAL OPERATING/ CAPITAL | INTERNAL SERVICE FUNDS | |
|---|---|---|---|---|---|
| | | | | | **Departmental Appropriations** |
| $ | $ 14,736,298 | $ | $ 14,736,298 | $ | Animal Care Services |
| | 3,985,040 | | 3,985,040 | | Arts and Culture |
| 66,655,234 | 108,860,464 | 86,375,689 | 195,236,153 | | Aviation |
| | 0 | 5,000,000 | 5,000,000 | 93,079,452 | Building & Equipment Services |
| 10,090,612 | 26,508,958 | 6,338,581 | 32,847,539 | | Center City Development |
| | 8,880,333 | | 8,880,333 | | City Attorney |
| | 3,083,665 | | 3,083,665 | | City Auditor |
| | 3,963,942 | | 3,963,942 | | City Clerk |
| | 3,980,351 | | 3,980,351 | | City Manager |
| | 15,209,220 | | 15,209,220 | | Code Enforcement Services |
| | 65,897,684 | | 65,897,684 | | Convention & Sports Facilities |
| | 3,024,276 | | 3,024,276 | | 311 Customer Service |
| 29,080,248 | 29,080,248 | | 29,080,248 | | Development Services |
| | 776,322 | 2,500,000 | 3,276,322 | | Eastpoint Office |
| | 11,476,043 | | 11,476,043 | | Economic Development |
| | 12,343,899 | 5,582,180 | 17,926,079 | 6,486,335 | Finance |
| | 320,907,532 | 3,457,000 | 324,364,532 | | Fire |
| | 9,222,314 | | 9,222,314 | | Government & Public Affairs |
| | 42,345,532 | | 42,345,532 | | Health |
| | 1,934,484 | | 1,934,484 | | Historic Preservation |
| | 6,578,905 | | 6,578,905 | | Human Resources |
| | 109,063,928 | | 109,063,928 | | Human Services |
| | 0 | 54,781,000 | 54,781,000 | 59,433,761 | Information Technology Services |
| | 1,052,045 | | 1,052,045 | | Innovation |
| | 41,003,538 | | 41,003,538 | | Library |
| | 2,914,695 | | 2,914,695 | | Management & Budget |
| | 9,179,440 | | 9,179,440 | | Mayor & Council |
| | 15,082,302 | | 15,082,302 | | Municipal Courts |
| | 3,899,909 | | 3,899,909 | | Municipal Detention Center |
| | 85,674 | | 85,674 | | Municipal Elections |
| | 18,072,594 | | 18,072,594 | | Neighborhood and Housing Services |
| | 23,620,278 | | 23,620,278 | | Non-Departmental/Non-Operating |
| 952,604 | 2,691,781 | | 2,691,781 | | Office of Sustainability |
| | 62,846,808 | 37,417,894 | 100,264,702 | | Parks & Recreation |
| | 4,328,058 | | 4,328,058 | | Planning & Community Development |
| | 453,686,536 | 4,838,272 | 458,524,808 | | Police |
| | 15,580,097 | | 15,580,097 | | Parks Police |
| | 47,269,490 | | 47,269,490 | | Prek4SA |
| | 0 | | 0 | 186,930,054 | Self Insurance |
| 111,435,161 | 113,315,865 | | 113,315,865 | 0 | Solid Waste Management |
| | 154,865,111 | 432,742,384 | 587,607,495 | 19,136,652 | Transportation and Capital Improvements |
| | 1,941,160 | | 1,941,160 | | Tricentennial |
| | 49,240,294 | | 49,240,294 | | Contribution to Other Agencies |
| | 2,936,850 | | 2,936,850 | | Other Funds |
| | 228,568,666 | | 228,568,666 | | Debt Service |
| *$ 218,213,859* | *$ 2,054,040,629* | *$ 639,033,000* | *$ 2,693,073,629* | *$ 365,066,255* | *Total Net Appropriations* |
| *$ 77,051,433* | *$ 222,463,764* | *$ 0* | *$ 222,463,764* | *$ 7,929,230* | *Transfers* |
| **$ 295,265,292** | **$ 2,276,504,393** | **$ 639,033,000** | **$ 2,915,537,393** | **$ 372,995,485** | **TOTAL APPROPRIATIONS** |

## ADOPTED ANNUAL BUDGET FY 2018
## COMBINED BUDGET SUMMARY OF ALL FUND TYPES

| | GOVERNMENTAL FUND TYPES | | |
|---|---|---|---|
| | GENERAL | SPECIAL REVENUE | DEBT SERVICE |
| **BEGINNING BALANCE** | $ 82,444,502 | $ 59,028,876 | $ 79,828,656 |
| REVENUES | | | |
| Property Tax | $ 342,164,372 | $ 0 | $ 208,690,992 |
| Delinquent Property Tax | 4,871,801 | 0 | 2,238,600 |
| Sales Tax | 285,213,407 | 87,112,359 | 0 |
| Other Tax | 39,200,024 | 91,507,240 | 0 |
| Licenses and Permits | 9,055,174 | 0 | 0 |
| Intergovernmental | 6,915,784 | 9,600,881 | 0 |
| CPS Energy | 352,469,884 | 0 | 0 |
| San Antonio Water System | 16,387,483 | 0 | 0 |
| Charges for Services | 63,381,125 | 98,482,882 | 0 |
| Fines & Forfeits | 11,950,000 | 1,913,979 | 0 |
| Miscellaneous | 13,941,288 | 3,004,587 | 6,028,495 |
| Grants | 0 | 0 | 0 |
| *Subtotal Revenues* | *$ 1,145,550,342* | *$ 291,621,928* | *$ 216,958,087* |
| *Transfers from other funds* | *$ 36,709,843* | *$ 63,535,744* | *$ 66,007,996* |
| **TOTAL REVENUES** | **$ 1,182,260,185** | **$ 355,157,672** | **$ 282,966,083** |
| **TOTAL AVAILABLE FUNDS** | **$ 1,264,704,687** | **$ 414,186,548** | **$ 362,794,739** |
| APPROPRIATIONS | | | |
| Administrative & Operational Excellence | $ 76,423,315 | $ 0 | $ 0 |
| Convention, Tourism & Culture | 2,089,283 | 105,767,346 | 0 |
| Economic Development & Development Svc | 21,335,084 | 6,638,290 | 0 |
| Environmental | 0 | 3,876,382 | 0 |
| Health & Human Services | 95,740,085 | 48,137,260 | 0 |
| Neighborhood Services | 55,114,509 | 2,732,479 | 0 |
| Parks & Recreation | 50,807,825 | 7,961,595 | 0 |
| Public Safety | 776,808,415 | 5,087,278 | 0 |
| Streets & Infrastructure | 104,016,860 | 44,291,338 | 0 |
| Debt Service | 0 | 0 | 284,186,979 |
| *Subtotal Appropriations* | *$ 1,182,335,376* | *$ 224,491,968* | *$ 284,186,979* |
| *Transfers to other funds* | *$ 13,781,026* | *$ 129,131,305* | *$ 0* |
| **TOTAL APPROPRIATIONS** | **$ 1,196,116,402** | **$ 353,623,273** | **$ 284,186,979** |
| Financial Reserves (Incremental Amount) | 0 | | |
| Reserve for Two-Year Budget Plan | 4,696,977 | | |
| **GROSS ENDING FUND BALANCE*** | **$ 63,891,308** | **$ 60,563,275** | **$ 78,607,760** |

* Does not include budgeted financial reserves

## ADOPTED ANNUAL BUDGET FY 2018
## COMBINED BUDGET SUMMARY OF ALL FUND TYPES

| PROPRIETARY FUND TYPES | FIDUCIARY FUND TYPES | | | |
|---|---|---|---|---|
| ENTERPRISE | TRUST AND AGENCY | GRANTS | TOTAL ALL FUNDS FY 2018 | |
| **$ 59,621,501** | **$ 162,833** | $ 0 | **$ 281,086,368** | **BEGINNING BALANCE** |
| | | | | REVENUES |
| $ 0 | $ 0 | $ 0 | $ 550,855,364 | Property Tax |
| 0 | 0 | 0 | 7,110,401 | Delinquent Property Tax |
| 0 | 0 | 0 | 372,325,766 | Sales Tax |
| 0 | 0 | 0 | 130,707,264 | Other Tax |
| 0 | 0 | 0 | 9,055,174 | Licenses and Permits |
| 0 | 0 | 0 | 16,516,665 | Intergovernmental |
| 0 | 0 | 0 | 352,469,884 | CPS Energy |
| 0 | 0 | 0 | 16,387,483 | San Antonio Water System |
| 281,872,881 | 162,000 | 0 | 443,898,888 | Charges for Services |
| 0 | 0 | 0 | 13,863,979 | Fines & Forfeits |
| 2,284,164 | 4,292 | 0 | 25,262,826 | Miscellaneous |
| 0 | 0 | 144,711,927 | 144,711,927 | Grants |
| *$ 284,157,045* | *$ 166,292* | *$ 144,711,927* | *$ 2,083,165,621* | *Subtotal Revenues* |
| *$ 9,273,608* | *$ 0* | *$ 2,500,000* | *$ 178,027,191* | *Transfers from other funds* |
| **$ 293,430,653** | **$ 166,292** | **$ 147,211,927** | **$ 2,261,192,812** | **TOTAL REVENUES** |
| **$ 353,052,153** | **$ 329,125** | **$ 147,211,927** | **$ 2,542,279,180** | **TOTAL AVAILABLE FUNDS** |
| | | | | APPROPRIATIONS |
| $ 0 | $ 0 | $ 7,580,994 | $ 84,004,309 | Administrative & Operational Excellence |
| 2,347,278 | 199,686 | 144,552 | 110,548,145 | Convention, Tourism & Culture |
| 93,464,228 | 0 | 7,529,254 | 128,966,856 | Economic Development |
| 112,387,765 | 0 | 494,398 | 116,758,545 | Environmental |
| 0 | 0 | 115,378,418 | 259,255,763 | Health & Human Services |
| 0 | 0 | 852,749 | 58,699,737 | Neighborhood Services |
| 0 | 0 | 1,480,963 | 60,250,383 | Parks & Recreation |
| 10,014,588 | 0 | 11,250,599 | 803,160,880 | Public Safety |
| 0 | 0 | 0 | 148,308,198 | Streets & Infrastructure |
| 0 | 0 | 0 | 284,186,979 | Debt Service |
| *$ 218,213,859* | *$ 199,686* | *$ 144,711,927* | *$ 2,054,139,795* | *Subtotal Appropriations* |
| *$ 77,051,433* | *$ 0* | *$ 2,500,000* | *$ 222,463,764* | *Transfers to other funds* |
| **$ 295,265,292** | **$ 199,686** | **$ 147,211,927** | **$ 2,276,603,559** | **TOTAL APPROPRIATIONS** |
| | | | 0 | |
| | | | 4,696,977 | |
| **$ 57,786,861** | **$ 129,439** | **$ 0** | **$ 260,978,644** | **GROSS ENDING FUND BALANCE** |

## GENERAL FUND
## SUMMARY OF ADOPTED BUDGET

| | BUDGET FY 2017 | ESTIMATE FY 2017 | CURRENT SERVICE FY 2018 | REDUCTION FY 2018 | MANDATES FY 2018 |
|---|---|---|---|---|---|
| **DEPARTMENTAL APPROPRIATIONS** | | | | | |
| Animal Care | $ 13,935,580 | $ 13,883,542 | $ 14,338,897 | $ | $ |
| Center City Development & Operations | 17,809,728 | 17,761,640 | 18,802,322 | | |
| City Attorney | 8,306,573 | 8,283,448 | 8,473,684 | | |
| City Auditor | 2,995,344 | 2,938,343 | 3,004,917 | | |
| City Clerk | 3,706,048 | 3,701,762 | 3,860,961 | | |
| City Manager | 3,465,296 | 3,462,309 | 3,906,872 | | |
| Code Enforcement | 15,041,162 | 14,824,911 | 15,018,582 | | |
| 311 Customer Service | 2,857,834 | 2,857,834 | 58,369 | | |
| Eastpoint Office | 795,474 | 795,452 | 749,336 | | |
| Economic Development | 10,289,943 | 10,253,132 | 11,015,206 | (50,000) | |
| Finance | 12,088,357 | 12,079,436 | 12,073,989 | | |
| Fire | 308,132,669 | 306,837,195 | 313,581,745 | | |
| Government & Public Affairs | 4,887,218 | 4,883,454 | 7,754,882 | | |
| Health | 12,884,727 | 12,826,378 | 13,380,499 | | |
| Historic Preservation | 1,823,806 | 1,823,805 | 1,882,086 | | |
| Human Resources | 6,254,194 | 6,219,966 | 6,437,999 | | |
| Human Services | 21,697,328 | 21,504,891 | 21,821,474 | (377,131) | |
| Innovation | 946,412 | 944,412 | 1,023,975 | | |
| Library | 39,533,115 | 39,424,464 | 38,869,648 | | |
| Management & Budget | 2,753,621 | 2,735,080 | 2,857,607 | | |
| Mayor & Council | 8,132,451 | 8,132,344 | 8,379,728 | | |
| Municipal Court | 10,505,337 | 10,429,435 | 11,186,234 | | |
| Municipal Detention Center | 3,751,261 | 3,745,781 | 3,818,264 | | |
| Municipal Elections | 1,211,973 | 1,332,792 | 85,674 | | |
| Neighborhood and Housing Services | | | | | |
| Parks & Recreation | 49,447,057 | 49,274,701 | 49,519,089 | | 776,480 |
| Planning | 5,280,931 | 5,275,149 | 3,612,978 | | |
| Police | 424,850,364 | 423,108,576 | 437,410,788 | | 79,801 |
| Parks Police | 14,793,909 | 14,606,614 | 14,974,637 | | 197,355 |
| Transportation & Capital Improvements | 89,042,423 | 88,892,462 | 85,797,048 | | |
| Agencies | 19,365,505 | 19,365,505 | 19,270,505 | | |
| Non-Departmental/Non-Operating | 19,004,654 | 18,124,179 | 19,800,648 | | |
| Transfers | 2,659,896 | 2,659,896 | 2,415,828 | | |
| **TOTAL APPROPRIATIONS** | **$ 1,138,250,190** | **$ 1,132,988,888** | **$ 1,155,184,471** | **$ (427,131)** | **$ 1,053,636** |
| **TOTAL AVAILABLE FUNDS** | **$ 1,215,300,664** | **$ 1,219,332,559** | | | |
| **GROSS ENDING BALANCE** | **$ 77,050,474** | **$ 86,343,671** | | | |
| **LESS: BUDGETED FINANCIAL RESERVES** | | | | | |
| Financial Reserves (Incremental Amount) | 3,899,169 | 3,899,169 | | | |
| Reserve for Two-Year Budget Plan | 73,151,305 | 82,444,502 | | | |
| **ENDING BALANCE** | **$ 0** | **$ 0** | | | |
| **BUDGET RESERVES SUMMARY** | | | | | |
| **Total Annual Budgeted Financial Reserves** | **113,529,042** | **113,529,042** | | | |
| Annual Budgeted Financial Reserves as a % of Revenues | 10% | 10% | | | |

## GENERAL FUND
## SUMMARY OF ADOPTED BUDGET

| IMPROVEMENTS FY 2018 | RE-ORGANIZATIONS FY 2018 | TOTAL PROGRAM CHANGES | ADOPTED FY 2018 | |
|---|---|---|---|---|
| | | | | **DEPARTMENTAL APPROPRIATIONS** |
| $ 397,401 | $ | $ 397,401 | $ 14,736,298 | Animal Care |
| 132,585 | | 132,585 | 18,934,907 | Center City Development & Operations |
| 211,810 | | 211,810 | 8,685,494 | City Attorney |
| 78,748 | | 78,748 | 3,083,665 | City Auditor |
| 102,981 | | 102,981 | 3,963,942 | City Clerk |
| 73,479 | | 73,479 | 3,980,351 | City Manager |
| 279,430 | | 279,430 | 15,298,012 | Code Enforcement |
| 137,260 | 2,828,647 | 2,965,907 | 3,024,276 | 311 Customer Service |
| 226,986 | | 226,986 | 976,322 | Eastpoint Office |
| 508,232 | | 458,232 | 11,473,438 | Economic Development |
| 269,910 | | 269,910 | 12,343,899 | Finance |
| 5,383,304 | | 5,383,304 | 318,965,049 | Fire |
| 99,345 | (2,828,647) | (2,729,302) | 5,025,580 | Government & Public Affairs |
| 285,848 | | 285,848 | 13,666,347 | Health |
| 52,398 | | 52,398 | 1,934,484 | Historic Preservation |
| 140,906 | | 140,906 | 6,578,905 | Human Resources |
| 754,366 | | 377,235 | 22,198,709 | Human Services |
| 28,070 | | 28,070 | 1,052,045 | Innovation |
| 1,580,377 | | 1,580,377 | 40,450,025 | Library |
| 57,088 | | 57,088 | 2,914,695 | Management & Budget |
| 800,946 | | 800,946 | 9,180,674 | Mayor & Council |
| 217,456 | | 217,456 | 11,403,690 | Municipal Court |
| 81,645 | | 81,645 | 3,899,909 | Municipal Detention Center |
| | | | 85,674 | Municipal Elections |
| 568,719 | 2,369,958 | 2,938,677 | 2,938,677 | Neighborhood and Housing Services |
| 729,191 | | 1,505,671 | 51,024,760 | Parks & Recreation |
| 3,085,038 | (2,369,958) | 715,080 | 4,328,058 | Planning |
| 4,819,958 | | 4,899,759 | 442,310,547 | Police |
| 408,105 | | 605,460 | 15,580,097 | Parks Police |
| 18,219,512 | | 18,219,512 | 104,016,560 | Transportation & Capital Improvements |
| 300,000 | | 300,000 | 19,570,505 | Outside Agencies |
| 110,419 | | 110,419 | 19,911,067 | Non-Departmental |
| 64,747 | | 64,747 | 2,480,575 | Transfers |
| **$ 40,206,260** | **$ -** | **$ 40,832,765** | **$ 1,196,017,236** | **TOTAL APPROPRIATIONS** |
| | | | **$ 1,264,704,687** | **TOTAL AVAILABLE FUNDS** |
| | | | **$ 68,687,451** | **GROSS ENDING BALANCE** |
| | | | | **LESS: BUDGETED FINANCIAL RESERVES** |
| | | | 4,696,977 | Budgeted Reserves (Incremental Amount) |
| | | | 63,990,474 | Reserve for Two-Year Budget Plan |
| | | | **$ 0** | **ENDING BALANCE** |
| | | | | **BUDGET RESERVES SUMMARY** |
| | | | **118,226,019** | **Total Financial Reserves as % of Revenues** |
| | | | 10% | Annual Budgeted Financial Reserves as a % of Revenues |


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

# Tax Supported Funds

# GENERAL FUND
## SUMMARY OF ADOPTED BUDGET
## AVAILABLE FUNDS

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATE FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance (Excluding Financial Reserves) | $ 0 | $ 0 | $ 0 | $ 0 |
| Use of Reserve for Two-Year Budget Plan | 76,185,369 | 76,866,798 | 76,866,798 | 82,444,502 |
| Revenue Reserved for October 2015 Amendment | 3,688,895 | | | |
| Accounting Adjustment | (6,176,402) | | 449,500 | |
| *Net Balance* | **$ 73,697,862** | **$ 76,866,798** | **$ 77,316,298** | **$ 82,444,502** |
| **REVENUES** | | | | |
| Current Property Tax | $ 292,917,877 | $ 317,504,778 | $ 317,504,778 | $ 342,164,372 |
| City Sales Tax | 265,721,709 | 275,848,790 | 274,164,893 | 285,213,407 |
| CPS Energy | 331,846,513 | 341,107,246 | 345,348,896 | 352,469,884 |
| Business & Franchise Tax | 32,816,281 | 30,775,971 | 30,762,372 | 30,428,024 |
| Liquor By the Drink Tax | 8,516,024 | 8,600,000 | 8,800,000 | 8,772,000 |
| Delinquent Property Tax | 1,979,245 | 2,741,105 | 2,741,105 | 2,741,105 |
| Penalty & Interest on Delinquent Taxes | 2,050,681 | 2,130,696 | 2,130,696 | 2,130,696 |
| Licenses & Permits | 8,913,904 | 9,015,638 | 9,112,462 | 9,055,174 |
| San Antonio Water System | 13,819,868 | 16,061,739 | 16,061,739 | 16,387,483 |
| Other Agencies | 8,150,536 | 7,629,865 | 7,692,330 | 6,915,784 |
| Charges for Current Services | | | | |
| General Government | 3,886,739 | 3,676,164 | 3,676,135 | 3,666,963 |
| Public Safety | 45,243,477 | 41,269,487 | 41,443,649 | 41,625,342 |
| Highways/Streets/Sanitation | 814,696 | 1,005,243 | 954,662 | 1,006,534 |
| Health | 2,966,288 | 3,000,627 | 2,978,603 | 3,075,670 |
| Recreation & Culture | 12,096,367 | 13,217,915 | 13,325,174 | 14,006,616 |
| Fines | 12,069,324 | 11,672,435 | 11,936,154 | 11,950,000 |
| Miscellaneous Revenue | | | | |
| Sale of Property | 6,860,599 | 4,954,480 | 4,824,451 | 4,182,939 |
| Use of Money & Property | 2,391,300 | 2,429,684 | 2,716,113 | 2,940,361 |
| Interest on Time Deposits | 851,152 | 1,430,359 | 1,430,359 | 1,582,999 |
| Recovery of Expenditures | 3,926,113 | 3,022,314 | 2,940,613 | 2,884,989 |
| Miscellaneous | 862,153 | 659,068 | 555,375 | 500,000 |
| Interfund Charges | 1,796,301 | 1,850,000 | 2,000,000 | 1,850,000 |
| **Total Revenues** | $ 1,060,497,147 | $ 1,099,603,604 | $ 1,103,100,559 | $ 1,145,550,342 |
| Transfer from Other Funds | $ 37,112,623 | $ 38,830,262 | $ 38,915,702 | $ 36,709,843 |
| **Total Revenue & Transfers** | **$ 1,097,609,770** | **$ 1,138,433,866** | **$ 1,142,016,261** | **$ 1,182,260,185** |
| **Total Available Funds** | **$ 1,171,307,632** | **$ 1,215,300,664** | **$ 1,219,332,559** | **$ 1,264,704,687** |

**GENERAL FUND**
**SUMMARY OF ADOPTED BUDGET**
**APPROPRIATIONS**

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATE FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **DEPARTMENTAL APPROPRIATIONS** | | | | |
| Animal Care | $ 12,616,448 | $ 13,935,580 | $ 13,883,542 | $ 14,736,298 |
| Center City Development & Operations | 16,533,009 | 17,809,728 | 17,761,640 | 18,934,907 |
| City Attorney | 7,840,262 | 8,306,573 | 8,283,448 | 8,685,494 |
| City Auditor | 2,793,052 | 2,995,344 | 2,938,343 | 3,083,665 |
| City Clerk | 3,406,490 | 3,706,048 | 3,701,762 | 3,963,942 |
| City Manager | 3,171,318 | 3,465,296 | 3,462,309 | 3,980,351 |
| Code Enforcement Services | 14,102,043 | 15,041,162 | 14,824,911 | 15,298,012 |
| 311 Customer Service | | 2,857,834 | 2,857,834 | 3,024,276 |
| Eastpoint Office | 704,424 | 795,474 | 795,452 | 976,322 |
| Economic Development | 8,794,475 | 10,289,943 | 10,253,132 | 11,473,438 |
| Finance | 11,271,689 | 12,088,357 | 12,079,436 | 12,343,899 |
| Fire | 292,926,816 | 308,132,669 | 306,837,195 | 318,965,049 |
| Government & Public Affairs | 6,762,723 | 4,887,218 | 4,883,454 | 5,025,580 |
| Health | 12,304,351 | 12,884,727 | 12,826,378 | 13,666,347 |
| Historic Preservation | 1,560,436 | 1,823,806 | 1,823,805 | 1,934,484 |
| Human Resources | 5,429,132 | 6,254,194 | 6,219,966 | 6,578,905 |
| Human Services | 19,236,408 | 21,697,328 | 21,504,891 | 22,198,709 |
| Innovation | | 946,412 | 944,412 | 1,052,045 |
| Library | 37,150,872 | 39,533,115 | 39,424,464 | 40,450,025 |
| Management & Budget | 3,278,919 | 2,753,621 | 2,735,080 | 2,914,695 |
| Mayor & Council | 7,381,571 | 8,132,451 | 8,132,344 | 9,180,674 |
| Municipal Court | 13,587,811 | 10,505,337 | 10,429,435 | 11,403,690 |
| Municipal Detention Center | | 3,751,261 | 3,745,781 | 3,899,909 |
| Municipal Elections | 15,797 | 1,211,973 | 1,332,792 | 85,674 |
| Neighborhood and Housing Services | | | | 2,938,677 |
| Parks & Recreation | 45,966,029 | 49,447,057 | 49,274,701 | 51,024,760 |
| Planning | 3,465,691 | 5,280,931 | 5,275,149 | 4,328,058 |
| Police | 419,521,486 | 424,850,364 | 423,108,576 | 442,310,547 |
| Parks Police | 13,646,230 | 14,793,909 | 14,606,614 | 15,580,097 |
| Transportation & Capital Improvements | 78,033,260 | 89,042,423 | 88,892,462 | 104,016,560 |
| Agencies | 19,219,892 | 19,365,505 | 19,365,505 | 19,570,505 |
| Non-Departmental/Non-Operating | 24,496,395 | 19,004,654 | 18,124,179 | 19,911,067 |
| One-time Projects | 245,453 | | | |
| Transfers | 2,538,979 | 2,659,896 | 2,659,896 | 2,480,575 |
| **TOTAL APPROPRIATIONS** | **$ 1,088,001,461** | **$ 1,138,250,190** | **$ 1,132,988,888** | **$ 1,196,017,236** |
| **TOTAL AVAILABLE FUNDS** | **$ 1,171,307,632** | **$ 1,215,300,664** | **$ 1,219,332,559** | **$ 1,264,704,687** |
| **GROSS ENDING BALANCE** | **$ 83,306,170** | **$ 77,050,474** | **$ 86,343,671** | **$ 68,687,451** |
| **LESS: BUDGETED FINANCIAL RESERVES** | | | | |
| Financial Reserves (Incremental Amount) | 6,439,372 | 3,899,169 | 3,899,169 | 4,696,977 |
| Reserve for Two-Year Budget Plan | 76,866,798 | 73,151,305 | 82,444,502 | 63,990,474 |
| **ENDING BALANCE** | **$ 0** | **$ 0** | **$ 0** | **$ 0** |
| **BUDGET RESERVES SUMMARY** | | | | |
| **Total Annual Budgeted Financial Reserves** | **109,629,873** | **113,529,042** | **113,529,042** | **118,226,019** |
| Annual Budgeted Financial Reserves as a % of Revenues | 10% | 10% | 10% | 10% |

**CURRENT PROPERTY TAX REVENUE**
**ALL TAX SUPPORTED FUNDS**
**SUMMARY OF ADOPTED BUDGET**

Description:

The Bexar Appraisal District provides the City with the value, ownership, and taxability of property within the City limits. Property taxes are levied each year by the City on real property, mobile homes, and personal property at 100% of the appraised market value. In addition to providing General Fund operating support, property tax revenue is used to retire tax supported debt.

| | ACTUAL FY 2016 | ADOPTED FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **ASSESSED VALUATION** | | | | |
| Real Property | $ 93,239,767,666 | $ 103,314,184,599 | $ 103,314,184,599 | $ 111,758,946,090 |
| Personal Property | 11,081,790,207 | 11,786,230,146 | 11,786,230,146 | 12,577,043,453 |
| *Sub-Total* | $ **104,321,557,873** | $ **115,100,414,745** | $ **115,100,414,745** | $ **124,335,989,543** |
| LESS | | | | |
| Over-65 Exemptions | $ 5,115,170,558 | $ 5,237,277,956 | $ 5,237,277,956 | $ 5,478,753,736 |
| Disabled Veterans Exemptions | 193,288,253 | 185,225,764 | 185,225,764 | 186,413,073 |
| Disabled Veterans 100% Exemptions | 875,497,112 | 1,020,267,885 | 1,020,267,885 | 1,210,870,277 |
| Disabled Residence Homestead Exemptions | 114,561,196 | 103,198,214 | 103,198,214 | 100,562,790 |
| Historic Property Exemptions | 136,953,569 | 254,590,900 | 254,590,900 | 283,943,726 |
| Freeport Exemptions | 427,386,358 | 390,807,864 | 390,807,864 | 445,088,870 |
| Tax Abatement/Phase-In Exemptions | 1,009,131,606 | 1,193,923,372 | 1,193,923,372 | 830,362,314 |
| Residence Homestead 10% Limitations | 1,216,702,222 | 1,359,176,801 | 1,359,176,801 | 1,434,677,426 |
| Agricultural Productivity Loss | 527,585,681 | 521,474,530 | 521,474,530 | 598,698,111 |
| Pollution Control Property | 73,049,323 | 72,922,548 | 72,922,548 | 75,251,840 |
| Low Income Housing | 112,646,750 | 118,325,362 | 118,325,362 | 126,771,922 |
| Absolute Exemptions | 4,821,209,002 | 5,162,431,280 | 5,162,431,280 | 5,633,198,779 |
| Community Housing Development Organization | 310,414,311 | 185,507,900 | 185,507,900 | 306,206,231 |
| Armed Services Surviving Spouse | 3,356,462 | 3,858,077 | 3,858,077 | 4,508,923 |
| Personal Property Vehicle | 2,056,530 | 1,839,850 | 1,839,850 | 1,530,340 |
| Pro-Rated Exemptions | 41,037,870 | 44,504,593 | 44,504,593 | 25,301,540 |
| **TOTAL TAXABLE VALUE** | $ **89,341,511,070** | $ **99,245,081,849** | $ **99,245,081,849** | $ **107,593,849,645** |
| **TAX RATE/$100 VALUATION** | | | | |
| General Fund | $ 0.34677 | $ 0.34677 | $ 0.34677 | $ 0.34677 |
| G.O. Debt Service Fund | 0.21150 | 0.21150 | 0.21150 | 0.21150 |
| **TOTAL TAX RATE** | **$ 0.55827** | **$ 0.55827** | **$ 0.55827** | **$ 0.55827** |
| **CURRENT PROPERTY TAX REVENUE** | | | | |
| Current Levy (Gross) | $ 498,766,854 | $ 554,055,518 | $ 554,055,518 | $ 600,664,184 |
| Less Delinquencies | 5,097,421 | 10,827,691 | 10,827,691 | 11,690,188 |
| Less TIRZ Tax Increment Collections | 13,119,006 | 19,401,346 | 19,401,346 | 21,963,871 |
| Less Over-65 & Disabled Tax Ceiling | 9,019,360 | 12,670,982 | 12,670,982 | 16,154,792 |
| **CURRENT LEVY (NET)** | **$ 471,531,067** | **$ 511,155,499** | **$ 511,155,499** | **$ 550,855,333** |
| **PERCENT OF LEVY COLLECTED** | **98.96%** | **98.00%** | **98.00%** | **98.00%** |
| **DISTRIBUTION BY FUND** | | | | |
| General Fund | $ 292,741,743 | $ 317,504,778 | $ 317,504,778 | $ 342,164,372 |
| G.O. Debt Service Fund | 178,789,324 | 193,650,721 | 193,650,721 | 208,690,961 |
| **CURRENT COLLECTIONS** | **$ 471,531,067** | **$ 511,155,499** | **$ 511,155,499** | **$ 550,855,333** |

**DELINQUENT PROPERTY TAX REVENUE**
**ALL TAX SUPPORTED FUNDS**
**SUMMARY OF ADOPTED BUDGET**

Description:

This schedule reflects estimated delinquent property tax revenue. Delinquent property tax collections are net of refunds issued for prior tax years and are dedicated to the support of General Fund operations and required debt service payments.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **DELINQUENT TAX RECEIVABLE** | | | | |
| Real Property | $ 9,246,453 | $ 10,498,000 | $ 10,498,000 | $ 9,613,000 |
| Personal Property | 7,565,279 | 8,590,000 | 8,590,000 | 7,865,000 |
| **TOTAL DELINQUENT TAX RECEIVABLE** | **$ 16,811,732** | **$ 19,088,000** | **$ 19,088,000** | **$ 17,478,000** |
| **TAX RATE FOR DISTRIBUTION** | | | | |
| General Fund | $ 0.34677 | $ 0.34677 | $ 0.34677 | $ 0.34677 |
| G.O. Debt Service Fund | 0.21150 | 0.21150 | 0.21150 | 0.21150 |
| **TOTAL TAX RATE** | **$ 0.55827** | **$ 0.55827** | **$ 0.55827** | **$ 0.55827** |
| **COLLECTIONS** | | | | |
| Real Property | $ 1,972,729 | $ 2,250,000 | $ 2,250,000 | $ 2,304,000 |
| Personal Property | 257,099 | 293,000 | 293,000 | 300,000 |
| Delinquent Tax Attorney Fees | 986,280 | 1,250,000 | 1,250,000 | 1,250,000 |
| **TOTAL COLLECTIONS** | **$ 3,216,108** | **$ 3,793,000** | **$ 3,793,000** | **$ 3,854,000** |
| Less TIRZ Tax Increment Collections | 59,764 | 100,000 | 100,000 | 100,000 |
| Less Delinquent Tax Attorney Fees | 986,280 | 1,250,000 | 1,250,000 | 1,250,000 |
| **NET COLLECTIONS** | **$ 2,170,064** | **$ 2,443,000** | **$ 2,443,000** | **$ 2,504,000** |
| **PERCENT OF TOTAL DELINQUENT TAXES COLLECTED** | 13.26% | 12.80% | 12.80% | 14.90% |
| **DISTRIBUTION BY FUND** | | | | |
| General Fund | $ 1,347,938 | $ 1,517,472 | $ 1,517,472 | $ 1,555,362 |
| G.O. Debt Service Fund | 822,126 | 925,528 | 925,528 | 948,638 |
| **TOTAL DISTRIBUTION BY FUND** | **$ 2,170,064** | **$ 2,443,000** | **$ 2,443,000** | **$ 2,504,000** |


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

# Special Revenue Funds

**SPECIAL REVENUE FUND**
**ADVANCED TRANSPORTATION DISTRICT FUND**
**SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2005, the Advanced Transportation District (ATD) Fund was established to account for all revenues and expenditures associated with the administration and project delivery of the ATD Program. The ATD Program delivers projects that increase mobility, reduce traffic congestion, improve neighborhood connectivity, leverage resources, and provide coordinated planning.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 2,585,789** | **$ 1,414,131** | **$ 1,579,870** | **$ 2,430,700** |
| Accounting Adjustment | 1,349,749 | 0 | 2,081,798 | 0 |
| *Net Balance* | **$ 3,935,538** | **$ 1,414,131** | **$ 3,661,668** | **$ 2,430,700** |
| REVENUES | | | | |
| Sales Tax Revenue | $ 15,722,262 | $ 16,435,043 | $ 16,221,387 | $ 16,789,136 |
| Interest on Time Deposits | 21,603 | 65,505 | 65,505 | 65,786 |
| Recovery of Expenditures | 29,325 | 0 | 0 | 0 |
| *Total Revenues & Transfers* | **$ 15,773,190** | **$ 16,500,548** | **$ 16,286,892** | **$ 16,854,922** |
| **TOTAL AVAILABLE FUNDS** | **$ 19,708,728** | **$ 17,914,679** | **$ 19,948,560** | **$ 19,285,622** |
| APPROPRIATIONS | | | | |
| Operating Expenses | | | | |
| Personal Services | $ 1,788,635 | $ 1,849,738 | $ 1,836,605 | $ 2,024,246 |
| Contractual Services | 558,278 | 650,889 | 625,695 | 651,089 |
| Commodities | 44,415 | 72,459 | 69,539 | 73,509 |
| Self Insurance/Other Expenditures | 1,910,031 | 2,029,062 | 2,023,084 | 2,253,898 |
| Capital Outlay | 13,337 | 3,630 | 41,815 | 72,675 |
| *Subtotal Operating* | **$ 4,314,696** | **$ 4,605,778** | **$ 4,596,738** | **$ 5,075,417** |
| Transfers To | | | | |
| General Fund - Indirect Costs | $ 205,792 | $ 267,466 | $ 267,466 | $ 303,042 |
| Transfer to Streets | 3,030,884 | 3,031,600 | 3,031,600 | 4,750,000 |
| Transfer to Solid Waste Fund | 119,213 | 122,056 | 122,056 | 125,064 |
| Transfer to Grant | 182,000 | 0 | 0 | 0 |
| Capital Projects | | | | |
| Bike Facilities | 870,507 | 1,000,000 | 1,000,000 | 500,000 |
| Intersection Improvements | 1,270,710 | 1,000,000 | 1,000,000 | 1,225,000 |
| Sidewalk & Street Improvements | 6,011,373 | 5,000,000 | 5,000,000 | 5,000,000 |
| Downtown Traffic Management | 0 | 500,000 | 500,000 | 0 |
| Pedestrian Safety | 497,146 | 0 | 0 | 0 |
| Signal System Upgrades | 1,626,537 | 2,000,000 | 2,000,000 | 2,000,000 |
| *Subtotal Transfers* | **$ 13,814,162** | **$ 12,921,122** | **$ 12,921,122** | **$ 13,903,106** |
| **TOTAL APPROPRIATIONS** | **$ 18,128,858** | **$ 17,526,900** | **$ 17,517,860** | **$ 18,978,523** |
| **ENDING BALANCE** | **$ 1,579,870** | **$ 387,779** | **$ 2,430,700** | **$ 307,099** |

**SPECIAL REVENUE FUND**
**CHILD SAFETY FUND**
**SUMMARY OF ADOPTED BUDGET**

Description:

The Child Safety Fund was established to account for revenues authorized by the 1991 State Legislature. The revenues, which come from added fees on parking tickets, school zone violations and vehicle registrations, must be used primarily for the school crossing guard program with the remaining funds applied to programs designed to enhance child safety, health or nutrition, child abuse intervention and prevention and drug and alcohol abuse prevention.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ (83,822)** | **$ 39,817** | **$ 16,524** | **$ 28,479** |
| REVENUES | | | | |
| Parking Fines | $ 154,404 | $ 156,096 | $ 153,352 | $ 156,266 |
| Moving Violations | 218,583 | 230,374 | 280,000 | 279,160 |
| Bexar County - Vehicle Registrations | 1,917,016 | 1,892,893 | 1,816,792 | 1,828,954 |
| *Total Revenues & Transfers* | **$ 2,290,003** | **$ 2,279,363** | **$ 2,250,144** | **$ 2,264,380** |
| **TOTAL AVAILABLE FUNDS** | **$ 2,206,181** | **$ 2,319,180** | **$ 2,266,668** | **$ 2,292,859** |
| APPROPRIATIONS | | | | |
| Operating Expenses | | | | |
| Personal Services | $ 1,578,505 | $ 1,688,854 | $ 1,686,202 | $ 1,636,764 |
| Contractual Services | 11,590 | 18,454 | 13,858 | 18,454 |
| Commodities | 11,474 | 18,049 | 15,175 | 18,049 |
| Self-Insurance/Other Expenditures | 588,088 | 593,823 | 522,954 | 619,592 |
| *Subtotal Operating* | **$ 2,189,657** | **$ 2,319,180** | **$ 2,238,189** | **$ 2,292,859** |
| **TOTAL APPROPRIATIONS** | **$ 2,189,657** | **$ 2,319,180** | **$ 2,238,189** | **$ 2,292,859** |
| **ENDING BALANCE** | **$ 16,524** | **$ 0** | **$ 28,479** | **$ 0** |

**SPECIAL REVENUE FUND**
**CONFISCATED PROPERTY FUND**
**SUMMARY OF ADOPTED BUDGET**

Description:

The Confiscated Property Fund was established for the deposit and use of confiscated monies seized by the San Antonio Police Department. The revenues will be used for the enhancement of Police operations.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 2,313,210** | **$ 1,317,665** | **$ 1,798,483** | **$ 1,299,388** |
| Adjustment for Reserve | (290,446) | 0 | 0 | 0 |
| *Net Balance* | **$ 2,022,764** | **$ 1,317,665** | **$ 1,798,483** | **$ 1,299,388** |
| REVENUES | | | | |
| Car Sales | $ 194,046 | $ 162,156 | $ 59,500 | $ 93,684 |
| Other Sales | 312,115 | 617,073 | 135,000 | 227,662 |
| Confiscated Property | 834,752 | 685,601 | 474,369 | 369,369 |
| Interest on Time Deposits | 10,643 | 18,529 | 18,577 | 20,732 |
| Recovery of Expenditures | 33,510 | 0 | 0 | 0 |
| *Total Revenues & Transfers* | **$ 1,385,066** | **$ 1,483,359** | **$ 687,446** | **$ 711,447** |
| **TOTAL AVAILABLE FUNDS** | **$ 3,407,830** | **$ 2,801,024** | **$ 2,485,929** | **$ 2,010,835** |
| APPROPRIATIONS | | | | |
| Operating Expenses | | | | |
| Personal Services | $ 375,173 | $ 413,114 | $ 134,803 | $ 106,976 |
| Contractual Services | 282,750 | 310,418 | 262,683 | 227,438 |
| Commodities | 197,875 | 524,531 | 216,109 | 559,451 |
| Self-Insurance/Other Expenditures | 191,670 | 157,893 | 137,796 | 124,560 |
| Capital Outlay | 187,629 | 60,900 | 60,900 | 0 |
| *Subtotal Operating* | **$ 1,235,097** | **$ 1,466,856** | **$ 812,291** | **$ 1,018,425** |
| Transfers To | | | | |
| Debt Service | $ 374,250 | $ 374,250 | $ 374,250 | $ 363,375 |
| *Subtotal Transfers* | **$ 374,250** | **$ 374,250** | **$ 374,250** | **$ 363,375** |
| **TOTAL APPROPRIATIONS** | **$ 1,609,347** | **$ 1,841,106** | **$ 1,186,541** | **$ 1,381,800** |
| **ENDING BALANCE** | **$ 1,798,483** | **$ 959,918** | **$ 1,299,388** | **$ 629,035** |

**SPECIAL REVENUE FUND**
**HOTEL OCCUPANCY TAX FUND**
**SUMMARY OF ADOPTED BUDGET**

Description:

The Hotel Occupancy Tax Fund captures revenues generated by the Hotel Occupancy Tax and supports the arts, tourism, and convention activities through transfers to the Community and Visitor Facilities Fund, Arts and Culture Fund, and General Fund under History & Preservation as well as a contribution to Visit San Antonio for destination marketing.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Release of Reserve for Grand Hyatt Debt | $ 2,226,969 | $ 2,307,363 | $ 2,184,592 | $ 2,385,121 |
| Transfer from Redemption & Capital Reserve | 0 | 0 | 0 | 0 |
| Adjustment for Reserve | (1,205,160) | 0 | 0 | 0 |
| *Net Balance* | **$ 1,021,809** | **$ 2,307,363** | **$ 2,184,592** | **$ 2,385,121** |
| REVENUES | | | | |
| Hotel Occupancy Tax | $ 63,218,136 | $ 66,360,782 | $ 66,360,782 | $ 68,903,922 |
| State HOT Tax Reimbursement | 514,284 | 0 | 0 | 0 |
| Miscellaneous Revenue | 156,685 | 101,609 | 130,390 | 133,513 |
| *Total Revenue & Transfers* | **$ 63,889,105** | **$ 66,462,391** | **$ 66,491,172** | **$ 69,037,435** |
| **TOTAL AVAILABLE FUNDS** | **$ 64,910,914** | **$ 68,769,754** | **$ 68,675,764** | **$ 71,422,556** |
| APPROPRIATIONS | | | | |
| Contributions to Other Agencies (VSA) | $ 0 | $ 23,330,624 | $ 23,330,624 | $ 23,339,889 |
| Transfers To | | | | |
| Community & Visitor Facilities Fund | $ 14,119,196 | $ 19,238,852 | $ 18,755,570 | $ 19,037,315 |
| Convention & Visitors Bureau Fund | 21,637,745 | 0 | 0 | 0 |
| Arts & Culture Fund | 9,363,658 | 9,643,478 | 9,641,363 | 10,002,809 |
| Support for History and Preservation | 9,319,192 | 9,643,478 | 9,643,478 | 10,002,809 |
| General Fund - Indirect Cost | 1,943,900 | 984,587 | 984,587 | 1,250,583 |
| General Fund - Other | 765,037 | 988,990 | 988,990 | 777,400 |
| Contractual Obligations (Zoo) | 306,597 | 306,597 | 306,597 | 306,597 |
| Visitor Information Center Fund | 4,398 | 0 | 0 | 0 |
| HOT Redemption & Capital Fund | 0 | 575,806 | 747,697 | 707,604 |
| Improvement & Contingency Fund | 0 | 0 | 163,253 | 0 |
| Debt Service Fund (Debt) | 1,000,000 | 1,450,626 | 1,445,226 | 2,218,525 |
| Debt Service Funds (Surplus) | 4,266,599 | 0 | 0 | 0 |
| Tricentennial Fund | 0 | 221,595 | 283,258 | 1,316,149 |
| *Subtotal Transfers* | **$ 62,726,322** | **$ 43,054,009** | **$ 42,960,019** | **$ 45,619,791** |
| **TOTAL APPROPRIATIONS** | **$ 62,726,322** | **$ 66,384,633** | **$ 66,290,643** | **$ 68,959,680** |
| **GROSS ENDING BALANCE** | **$ 2,184,592** | **$ 2,385,121** | **$ 2,385,121** | **$ 2,462,876** |
| **RESERVE FOR GRAND HYATT DEBT** | **$ 2,184,592** | **$ 2,385,121** | **$ 2,385,121** | **$ 2,462,876** |
| **NET ENDING BALANCE** | **$ 0** | **$ 0** | **$ 0** | **$ 0** |

**SPECIAL REVENUE FUND**
**ARTS & CULTURE FUND**
**SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2007, the Department of Arts and Culture was established as a fund separate from the Community and Visitor Facilities Fund. Expenditures are generated from investments in arts and cultural programming that deliver excellence, innovative offerings and engage audiences in the unique experiences of San Antonio.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 0** | **$ 0** | **$ 0** | **$ 0** |
| REVENUES | | | | |
| Transfer from Hotel Occupancy Tax | $ 9,363,658 | $ 9,643,478 | $ 9,641,363 | $ 10,002,809 |
| Capital Administrative Charges | 543,701 | 580,954 | 595,417 | 682,692 |
| Transfer from General Fund | 50,000 | 50,000 | 50,000 | 50,000 |
| Other Revenues | 4,963 | 0 | 0 | 0 |
| *Total Revenue & Transfers* | **$ 9,962,322** | **$ 10,274,432** | **$ 10,286,780** | **$ 10,735,501** |
| **TOTAL AVAILABLE FUNDS** | **$ 9,962,322** | **$ 10,274,432** | **$ 10,286,780** | **$ 10,735,501** |
| APPROPRIATIONS | | | | |
| Operating Expenses | | | | |
| ARTS & CULTURE | | | | |
| Personal Services | $ 904,458 | $ 1,114,277 | $ 1,040,641 | $ 1,186,659 |
| Contractual Services | 1,378,067 | 1,282,232 | 1,334,417 | 1,390,734 |
| Commodities | 17,255 | 12,546 | 27,331 | 47,546 |
| Self-Insurance/Other Expenditures | 264,164 | 168,942 | 173,493 | 161,469 |
| Capital Outlay | 12,558 | 3,888 | 3,888 | 1,301 |
| *Subtotal* | **$ 2,576,502** | **$ 2,581,885** | **$ 2,579,770** | **$ 2,787,709** |
| CONTRIBUTIONS TO CULTURAL AGENCIES | **$ 5,884,668** | **$ 6,327,800** | **$ 6,327,800** | **$ 6,329,900** |
| PUBLIC ART SAN ANTONIO | | | | |
| Personal Services | $ 426,100 | $ 461,591 | $ 479,309 | $ 534,652 |
| Contractual Services | 48,675 | 50,669 | 44,580 | 76,669 |
| Commodities | 5,317 | 4,077 | 4,627 | 5,327 |
| Self-Insurance/Other Expenditures | 63,634 | 62,283 | 63,909 | 64,743 |
| Capital Outlay | 0 | 2,334 | 2,992 | 1,301 |
| *Subtotal* | **$ 543,726** | **$ 580,954** | **$ 595,417** | **$ 682,692** |
| Transfers To | | | | |
| General Fund-Indirect Cost | 125,699 | 131,973 | 131,973 | 203,199 |
| Other Funds | 41,768 | 41,768 | 41,768 | 41,768 |
| Capital Projects | 112,340 | 0 | 0 | 0 |
| Tricentennial | 349,992 | 282,425 | 282,425 | 362,606 |
| Carver | 327,627 | 327,627 | 327,627 | 327,627 |
| *Subtotal Transfers* | **$ 957,426** | **$ 783,793** | **$ 783,793** | **$ 935,200** |
| **TOTAL APPROPRIATIONS** | **$ 9,962,322** | **$ 10,274,432** | **$ 10,286,780** | **$ 10,735,501** |
| **ENDING BALANCE** | **$ 0** | **$ 0** | **$ 0** | **$ 0** |

**SPECIAL REVENUE FUND**
**COMMUNITY AND VISITOR FACILITIES FUND**
**SUMMARY OF ADOPTED BUDGET**

Description:

The Community and Visitor Facilities Fund was established in FY 2004 to account for revenues and expenditures generated from all Convention and Tourism activities relating to the promotion of all City of San Antonio owned facilities to be used for conventions, community and entertainment venues.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 1,762,166** | **$ 891,207** | **$ 891,207** | **$ 221,232** |
| REVENUES | | | | |
| CONVENTION & SPORTS FACILITIES | | | | |
| Convention Center Revenue | $ 16,129,845 | $ 17,542,162 | $ 17,753,829 | $ 18,367,446 |
| Alamodome Revenues | 9,943,430 | 11,964,044 | 12,058,492 | 11,952,485 |
| Miscellaneous Revenue | 536,173 | 100,000 | 100,000 | 136,776 |
| Transfer from Other Funds | 109,061 | 115,590 | 115,590 | 119,655 |
| Transfer from Hotel Occupancy Tax | 14,119,196 | 19,238,852 | 18,755,570 | 19,037,315 |
| *Total Revenue & Transfers* | **$ 40,837,705** | **$ 48,960,648** | **$ 48,783,481** | **$ 49,613,677** |
| **TOTAL AVAILABLE FUNDS** | **$ 42,599,871** | **$ 49,851,855** | **$ 49,674,688** | **$ 49,834,909** |
| APPROPRIATIONS | | | | |
| Operating Expenses | | | | |
| CONVENTION & SPORTS FACILITIES | | | | |
| Personal Services | $ 17,777,957 | $ 19,452,488 | $ 19,172,804 | $ 19,962,850 |
| Contractual Services | 4,353,038 | 7,265,813 | 7,713,186 | 8,248,894 |
| Commodities | 872,340 | 1,275,289 | 1,020,559 | 1,068,828 |
| Self-Insurance/Other Expenditures | 10,963,684 | 11,613,884 | 11,175,599 | 11,950,930 |
| Capital Outlay | 336,623 | 218,930 | 540,087 | 454,143 |
| *Subtotal Operating* | **$ 34,303,642** | **$ 39,826,404** | **$ 39,622,235** | **$ 41,685,645** |
| FILM COMMISSION[1] | **$ 345,058** | **$ 519,750** | **$ 499,806** | **$ 514,639** |
| NON-DEPARTMENTAL | | | | |
| Hosting Obligations | $ 2,625,221 | $ 2,500,000 | $ 2,500,000 | $ 3,156,880 |
| Contractual Services | 666,381 | 526,559 | 485,303 | 585,353 |
| *Subtotal Operating* | **$ 3,291,602** | **$ 3,026,559** | **$ 2,985,303** | **$ 3,742,233** |
| *Total Operating Expenses* | **$ 37,940,302** | **$ 43,372,713** | **$ 43,107,344** | **$ 45,942,517** |
| Transfers To | | | | |
| Energy Efficiency Fund | $ 175,720 | $ 175,720 | $ 175,720 | $ 212,276 |
| Capital Projects | 113,589 | 3,000,000 | 3,000,000 | 0 |
| Tricentennial | 416,391 | 0 | 0 | 0 |
| State Rebate Fund | 0 | 107,896 | 107,896 | 0 |
| Debt Service | 3,062,662 | 3,062,496 | 3,062,496 | 3,633,895 |
| *Subtotal Transfers* | **$ 3,768,362** | **$ 6,346,112** | **$ 6,346,112** | **$ 3,846,171** |
| **TOTAL APPROPRIATIONS** | **$ 41,708,664** | **$ 49,718,825** | **$ 49,453,456** | **$ 49,788,688** |
| **ENDING BALANCE** | **$ 891,207** | **$ 133,030** | **$ 221,232** | **$ 46,221** |

[1]Film Commission is managed by the Department of Arts & Culture.

**SPECIAL REVENUE FUND**
**CONVENTION & SPORTS FACILITIES STATE REIMBURSEMENT FUND**
**SUMMARY OF ADOPTED BUDGET**

Description:

The 2009 Texas State Legislature approved expanding the State's Sporting Events Trust Fund program to include conventions and other major events. This fund accounts for all revenues and expenses related to capital improvements to the Henry B. Gonzalez Convention Center and Alamodome facilities made in preparation for eligible convention & sporting events as well as certain operational expenses and all reimbursements received from the State of Texas.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 1,135,197** | **$ 1,214,827** | **$ 103,985** | **$ 0** |
| Adjustment for Reserve | (341,665) | 0 | 0 | 0 |
| *Net Balance* | **$ 793,532** | **$ 1,214,827** | **$ 103,985** | **$ 0** |
| REVENUES | | | | |
| State Events Trust Fund Rebates | $ 433,000 | $ 0 | $ 667,488 | $ 1,228,883 |
| *14% Local Contribution* | 0 | 16,638 | 125,191 | 200,051 |
| Recovery of Expenditures | 54 | 0 | 0 | 0 |
| Transfer in from HOT Redemption & Capital | 0 | 775,000 | 719,365 | 0 |
| Transfer in from Community & Visitor Facilities | 0 | 107,896 | 107,896 | 0 |
| *Total Revenue & Transfers* | **$ 433,054** | **$ 899,534** | **$ 1,619,940** | **$ 1,428,934** |
| **TOTAL AVAILABLE FUNDS** | **$ 1,226,586** | **$ 2,114,361** | **$ 1,723,925** | **$ 1,428,934** |
| APPROPRIATIONS | | | | |
| Contractual Services | $ 447,241 | $ 0 | $ 25,422 | $ 0 |
| Local Contribution Matching Funds | 39,123 | 124,534 | 239,589 | 90,537 |
| *Subtotal Operating* | **$ 486,364** | **$ 124,534** | **$ 265,011** | **$ 90,537** |
| Transfers To | | | | |
| Capital Projects | $ 121,953 | $ 775,000 | $ 719,365 | $ 0 |
| Hotel Occupancy Tax Fund | 514,284 | 0 | 0 | 0 |
| HOT Redemption & Capital | 0 | 0 | 739,549 | 1,338,397 |
| *Subtotal Transfers* | **$ 636,237** | **$ 775,000** | **$ 1,458,914** | **$ 1,338,397** |
| **TOTAL APPROPRIATIONS** | **$ 1,122,601** | **$ 899,534** | **$ 1,723,925** | **$ 1,428,934** |
| **ENDING BALANCE** | **$ 103,985** | **$ 1,214,827** | **$ 0** | **$ 0** |

**SPECIAL REVENUE FUND**
**TRICENTENNIAL FUND**
**SUMMARY OF ADOPTED BUDGET**

Description:

The Tricentennial Fund was established in FY 2016 to account for revenues and expenditures related to the preparation and implementation of the Tricentennial celebration in 2018. The expenses account for marketing, operations, and administration costs of the celebration.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 0** | **$ 1,069,548** | **$ 0** | **$ 0** |
| Adjustment for Reserve | 0 | 0 | 1,008,352 | 0 |
| *Net Balance* | **$ 0** | **$ 1,069,548** | **$ 1,008,352** | **$ 0** |
| REVENUES | | | | |
| Transfer from Arts & Culture Fund | $ 349,992 | $ 282,425 | $ 282,425 | $ 362,606 |
| Transfer from Community & Visitor Facilities | 416,391 | 0 | 0 | 0 |
| Transfer from Hotel Occupancy Tax Fund | 0 | 221,595 | 283,258 | 1,316,149 |
| Transfer from Redemption & Capital Fund | 0 | 339,090 | 339,090 | 262,405 |
| *Total Revenues & Transfers* | **$ 766,383** | **$ 843,110** | **$ 904,773** | **$ 1,941,160** |
| **TOTAL AVAILABLE FUNDS** | **$ 766,383** | **$ 1,912,658** | **$ 1,913,125** | **$ 1,941,160** |
| APPROPRIATIONS | | | | |
| Operating Expenses | | | | |
| Personal Services | $ 367,068 | $ 601,303 | $ 620,083 | $ 480,417 |
| Contractual Services | 346,952 | 213,165 | 184,286 | 1,089,387 |
| Commodities | 14,384 | 4,400 | 5,690 | 4,400 |
| Self-Insurance/Other Expenditures | 1,984 | 11,590 | 16,909 | 35,956 |
| Capital Outlay | 35,995 | 107,200 | 111,157 | 0 |
| *Subtotal Operating* | **$ 766,383** | **$ 937,658** | **$ 938,125** | **$ 1,610,160** |
| Program Expenses | **$ 0** | **$ 975,000** | **$ 975,000** | **$ 331,000** |
| **TOTAL APPROPRIATIONS** | **$ 766,383** | **$ 1,912,658** | **$ 1,913,125** | **$ 1,941,160** |
| **ENDING BALANCE** | **$ 0** | **$ 0** | **$ 0** | **$ 0** |

**SPECIAL REVENUE FUND**
**HOTEL/MOTEL 2% REVENUE FUND**
**SUMMARY OF ADOPTED BUDGET**

Description:

This fund accounts for the revenues and expenditures relating to the activities of the additional 2% Municipal Hotel Occupancy Tax. The collected revenues are used to pay for the principal and interest of the Convention Center Expansion Project as funded through the Public Facilities Corporation.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 0** | **$ 0** | **$ 0** | **$ 0** |
| REVENUES | | | | |
| Hotel Occupancy 2% Tax | $ 18,062,325 | $ 18,782,994 | $ 18,960,223 | $ 19,686,835 |
| Other | 41,017 | 0 | 0 | 0 |
| *Total Revenues & Transfers* | **$ 18,103,342** | **$ 18,782,994** | **$ 18,960,223** | **$ 19,686,835** |
| **TOTAL AVAILABLE FUNDS** | **$ 18,103,342** | **$ 18,782,994** | **$ 18,960,223** | **$ 19,686,835** |
| APPROPRIATIONS | | | | |
| Transfers To | | | | |
| Community & Visitor Facilities Fund | $ 109,061 | $ 115,590 | $ 115,590 | $ 119,655 |
| Lease Payment Fund | 17,994,281 | 18,667,404 | 18,844,633 | 19,567,180 |
| *Subtotal Transfers* | **$ 18,103,342** | **$ 18,782,994** | **$ 18,960,223** | **$ 19,686,835** |
| **TOTAL APPROPRIATIONS** | **$ 18,103,342** | **$ 18,782,994** | **$ 18,960,223** | **$ 19,686,835** |
| **ENDING BALANCE** | **$ 0** | **$ 0** | **$ 0** | **$ 0** |

**SPECIAL REVENUE FUND**
**CONVENTION CENTER LEASE PAYMENT FUND**
**SUMMARY OF ADOPTED BUDGET**

Description:

This fund accounts for the revenues and expenditures relating to the activities of the Convention Center's Lease Payment. The collected revenues are used to pay for the principal and interest of the Convention Center Expansion Project as funded through the Public Facilities Corporation.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 2,817,747** | **$ 2,919,475** | **$ 2,618,407** | **$ 2,689,597** |
| Release of Grand Hyatt Debt | 2,642,314 | 2,737,812 | 3,078,428 | 3,162,125 |
| *Net Balance* | **$ 5,460,061** | **$ 5,657,287** | **$ 5,696,835** | **$ 5,851,722** |
| REVENUES | | | | |
| From 2% Hotel Occupancy Tax Fund | $ 17,994,281 | $ 18,667,404 | $ 18,844,633 | $ 19,567,180 |
| From Hotel Occupancy Tax Fund | 1,000,000 | 1,450,626 | 1,445,226 | 2,218,525 |
| From Hotel Occupancy Tax Fund [Surplus] | 4,266,599 | 0 | 0 | 0 |
| From Operating Contingency | 0 | 103,126 | 0 | 0 |
| From CC Hotel Funds | 576,420 | 1,187,367 | 608,841 | 1,902,358 |
| From CC Hotel Funds Reserve | 3,078,428 | 2,829,954 | 3,162,125 | 0 |
| From CC Hotel 7% | 3,178,055 | 0 | 0 | 0 |
| Interest on Time Deposits | 25,878 | 0 | 108,525 | 0 |
| *Total Revenues & Transfers* | **$ 30,119,661** | **$ 24,238,477** | **$ 24,169,350** | **$ 23,688,063** |
| **TOTAL AVAILABLE FUNDS** | **$ 35,579,722** | **$ 29,895,764** | **$ 29,866,185** | **$ 29,539,785** |
| APPROPRIATIONS | | | | |
| Operating Expenses | | | | |
| Self Insurance/Other Expenditures | $ 21,207,750 | $ 23,977,750 | $ 23,977,750 | $ 23,976,950 |
| *Subtotal Operating* | **$ 21,207,750** | **$ 23,977,750** | **$ 23,977,750** | **$ 23,976,950** |
| Transfers To | | | | |
| HOT Contingency Funds | $ 4,755 | $ 0 | $ 0 | $ 0 |
| HOT Capital & Redemption Fund [Surplus] | 8,670,382 | 70,214 | 36,713 | 2,770,166 |
| Reserve for Grand Hyatt Debt | 3,078,428 | 2,829,954 | 3,162,125 | 0 |
| *Subtotal Transfers* | **$ 11,753,565** | **$ 2,900,168** | **$ 3,198,838** | **$ 2,770,166** |
| **TOTAL APPROPRIATIONS** | **$ 32,961,315** | **$ 26,877,918** | **$ 27,176,588** | **$ 26,747,116** |
| **GROSS ENDING BALANCE** | **$ 2,618,407** | **$ 3,017,846** | **$ 2,689,597** | **$ 2,792,669** |
| **RESERVE FOR DEBT RESTRICTIONS** | **$ 2,618,407** | **$ 3,017,846** | **$ 2,689,597** | **$ 2,792,669** |
| **NET AVAILABLE ENDING BALANCE** | **$ 0** | **$ 0** | **$ 0** | **$ 0** |

**SPECIAL REVENUE FUND**
**ECONOMIC DEVELOPMENT INCENTIVE FUND**
**SUMMARY OF ADOPTED BUDGET**

Description:

The Economic Development Incentive Fund is designed to attract large-scale businesses in targeted industries and other significant investments that will serve as economic generators measured by new job creation, economic impact to the local economy and additional dollars leveraged from other entities.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 627,597** | **$ 0** | **$ 1,122,408** | **$ 2,151,440** |
| Adjustment for Prior Year Commitments | 777,218 | 0 | (2,106,657) | 0 |
| *Net Balance* | **$ 1,404,815** | **$ 0** | **$ (984,249)** | **$ 2,151,440** |
| REVENUES | | | | |
| Interest Income | $ 40,235 | $ 79,281 | $ 70,273 | $ 73,337 |
| Transfer from General Fund | 2,250,000 | 2,250,000 | 2,250,000 | 2,250,000 |
| EDD Agreements[1] | 0 | 151,440 | 2,151,440 | 262,181 |
| Recovery of Expenditures | 104,800 | 0 | 915,000 | 0 |
| *Total Revenues & Transfers* | **$ 2,395,035** | **$ 2,480,721** | **$ 5,386,713** | **$ 2,585,518** |
| **TOTAL AVAILABLE FUNDS** | **$ 3,799,850** | **$ 2,480,721** | **$ 4,402,464** | **$ 4,736,958** |
| APPROPRIATIONS | | | | |
| Operating Expenses | | | | |
| Personal Services | $ 67,674 | $ 71,156 | $ 70,564 | $ 73,497 |
| Contractual Services | 2,604,675 | 2,173,127 | 2,173,719 | 2,173,127 |
| Commodities | 0 | 100 | 100 | 100 |
| Self-Insurance/Other Expenditures | 5,093 | 5,347 | 5,345 | 5,881 |
| Capital Outlay | 0 | 1,296 | 1,296 | 0 |
| *Subtotal Operating* | **$ 2,677,442** | **$ 2,251,026** | **$ 2,251,024** | **$ 2,252,605** |
| **TOTAL APPROPRIATIONS** | **$ 2,677,442** | **$ 2,251,026** | **$ 2,251,024** | **$ 2,252,605** |
| **GROSS ENDING BALANCE** | **$ 1,122,408** | **$ 229,695** | **$ 2,151,440** | **$ 2,484,353** |
| **RESERVE FOR WORKFORCE DEVELOPMENT** | **$ 0** | **$ 151,440** | **$ 2,151,440** | **$ 2,413,621** |
| **NET ENDING BALANCE** | **$ 0** | **$ 78,255** | **$ 0** | **$ 70,732** |

[1]NOTE: Funds restricted for workforce development

**SPECIAL REVENUE FUND**
**ENERGY EFFICIENCY FUND**
**SUMMARY OF ADOPTED BUDGET**

Description:

The Energy Efficiency Fund supports energy improvements to City of San Antonio operations. Revenues result from the avoided cost of energy resulting from energy improvement projects, utility rebates or other outside incentives. The funds are used to complete additional energy improvement projects and other eligible activities.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 231,111** | **$ 206,578** | **$ 297,811** | **$ 96,087** |
| Adjustment for Reserve | 566,990 | 0 | 0 | 0 |
| *Net Balance* | **$ 798,101** | **$ 206,578** | **$ 297,811** | **$ 96,087** |
| REVENUES | | | | |
| CPS Energy Rebates | $ 97,653 | $ 215,000 | $ 215,000 | $ 90,000 |
| Transfer from General Fund | 450,002 | 472,801 | 472,801 | 456,251 |
| Transfer from HOT/Market Square | 262,961 | 254,169 | 254,169 | 290,725 |
| Transfer from Facility Services Fund | 255,607 | 286,007 | 286,007 | 293,975 |
| Transfer from Fleet Services Fund | 22,617 | 12,939 | 12,939 | 12,939 |
| Transfer from Parking Fund | 4,802 | 4,802 | 4,802 | 4,802 |
| Miscellaneous Revenue | 396 | 0 | 1,362 | 0 |
| Interest on Time Deposits | 4,207 | 0 | 3,298 | 0 |
| *Total Revenues & Transfers* | **$ 1,098,245** | **$ 1,245,718** | **$ 1,250,378** | **$ 1,148,692** |
| **TOTAL AVAILABLE FUNDS** | **$ 1,896,346** | **$ 1,452,296** | **$ 1,548,189** | **$ 1,244,779** |
| APPROPRIATIONS | | | | |
| Operating Expenses | | | | |
| Personal Services | $ 406,841 | $ 361,242 | $ 310,052 | $ 373,422 |
| Contractual Services | 1,157,774 | 365,625 | 414,915 | 848,444 |
| Commodities | 7,069 | 0 | 1,714 | 300 |
| Self-Insurance/Other Expenditures | 26,851 | 21,599 | 21,591 | 22,613 |
| Capital Outlay | 0 | 3,830 | 3,830 | 0 |
| *Subtotal Operating* | **$ 1,598,535** | **$ 752,296** | **$ 752,102** | **$ 1,244,779** |
| Transfers To | | | | |
| Capital Projects | $ 0 | $ 700,000 | $ 700,000 | $ 0 |
| *Subtotal Transfers* | **$ 0** | **$ 700,000** | **$ 700,000** | **$ 0** |
| **TOTAL APPROPRIATIONS** | **$ 1,598,535** | **$ 1,452,296** | **$ 1,452,102** | **$ 1,244,779** |
| **ENDING BALANCE** | **$ 297,811** | **$ 0** | **$ 96,087** | **$ 0** |

**SPECIAL REVENUE FUND**
**GOLF COURSE OPERATING AND MAINTENANCE FUND**
**SUMMARY OF ADOPTED BUDGET**

Description:

The Golf Course Revenue Fund was established to record all revenues and expenditures associated with the six existing 18 hole municipal golf courses, the Polo Driving Range, and the San Antonio Driving Range/Par 3. In FY 2008, management of the City's municipal golf courses transitioned to the Municipal Golf Association-San Antonio, a local non-profit organization.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ (707,005)** | **$ (347,005)** | **$ (346,938)** | **$ (299,845)** |
| REVENUES | | | | |
| Miscellaneous | $ 774,710 | $ 757,708 | $ 755,192 | $ 1,001,076 |
| Transfers from Facilities Fund | 0 | 300,000 | 300,000 | 0 |
| Transfers from General Fund | 210,000 | 197,100 | 197,100 | 0 |
| *Total Revenues & Transfers* | **$ 984,710** | **$ 1,254,808** | **$ 1,252,292** | **$ 1,001,076** |
| **TOTAL AVAILABLE FUNDS** | **$ 277,705** | **$ 907,803** | **$ 905,354** | **$ 701,231** |
| APPROPRIATIONS | | | | |
| Operating Expenses | | | | |
| Contractual Services | $ 0 | $ 300,000 | $ 300,000 | $ 0 |
| *Subtotal Operating* | **$ 0** | **$ 300,000** | **$ 300,000** | **$ 0** |
| Transfers To | | | | |
| Debt Service | $ 624,643 | $ 905,199 | $ 905,199 | $ 901,086 |
| *Subtotal Transfers* | **$ 624,643** | **$ 905,199** | **$ 905,199** | **$ 901,086** |
| **TOTAL APPROPRIATIONS** | **$ 624,643** | **$ 1,205,199** | **$ 1,205,199** | **$ 901,086** |
| **ENDING BALANCE** | **$ (346,938)** | **$ (297,396)** | **$ (299,845)** | **$ (199,855)** |

**SPECIAL REVENUE FUND**
**INNER CITY INCENTIVE FUND**
**SUMMARY OF ADOPTED BUDGET**

Description:

The Inner City Incentive Fund is designed to support economic development projects and stimulate development targeted toward neighborhoods in the inner city. Funds are used to construct necessary public infrastructure, promote infill housing and commercial development, improve facades, support job recruitment and retention, and address traffic and mobility issues.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 142,238** | **$ 0** | **$ 233,217** | **$ 0** |
| Adjustment for Reserve | (890,444) | 0 | (502,646) | 0 |
| *Net Balance* | **$ (748,206)** | **$ 0** | **$ (269,429)** | **$ 0** |
| REVENUES | | | | |
| Transfer from General Fund | $ 2,000,000 | $ 2,000,000 | $ 2,000,000 | $ 2,000,000 |
| Interest on Time Deposits | 11,756 | 0 | 11,782 | 0 |
| Recovery of Prior Year Expenditures | 54,965 | 53,966 | 237,948 | 53,966 |
| Other Revenues | 24,258 | 36,809 | 19,699 | 19,600 |
| *Total Revenues & Transfers* | **$ 2,090,979** | **$ 2,090,775** | **$ 2,269,429** | **$ 2,073,566** |
| **TOTAL AVAILABLE FUNDS** | **$ 1,342,773** | **$ 2,090,775** | **$ 2,000,000** | **$ 2,073,566** |
| APPROPRIATIONS | | | | |
| Personal Services | $ 56,298 | $ 0 | $ 65,432 | $ 0 |
| Contractual Services | 1,031,751 | 2,000,000 | 1,922,973 | 2,000,000 |
| Capital Outlay | 21,507 | 0 | 11,595 | 0 |
| *Subtotal Operating* | **$ 1,109,556** | **$ 2,000,000** | **$ 2,000,000** | **$ 2,000,000** |
| **TOTAL APPROPRIATIONS** | **$ 1,109,556** | **$ 2,000,000** | **$ 2,000,000** | **$ 2,000,000** |
| **ENDING BALANCE** | **$ 233,217** | **$ 90,775** | **$ 0** | **$ 73,566** |

**SPECIAL REVENUE FUND**
**JUVENILE CASE MANAGER FUND**
**SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2010, the Juvenile Case Manager Fund was created to account for the juvenile case manager fee collected from defendants convicted of a fine-only misdemeanor. The funds will be used to finance the salary and benefits of juvenile case managers employed by the Municipal Court.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 1,066,947** | **$ 867,523** | **$ 875,344** | **$ 537,687** |
| REVENUES | | | | |
| Juvenile Case Manager Fee | $ 643,413 | $ 644,306 | $ 579,168 | $ 532,487 |
| Bexar County Fee | 356,320 | 334,418 | 334,418 | 334,418 |
| Truancy Fee | 118,545 | 121,239 | 127,056 | 121,239 |
| Interest on Time Deposits | 3,861 | 8,295 | 2,368 | 0 |
| *Total Revenues & Transfers* | **$ 1,122,139** | **$ 1,108,258** | **$ 1,043,010** | **$ 988,144** |
| **TOTAL AVAILABLE FUNDS** | **$ 2,189,086** | **$ 1,975,781** | **$ 1,918,354** | **$ 1,525,831** |
| APPROPRIATIONS | | | | |
| Operating Expenses | | | | |
| Personal Services | $ 1,135,646 | $ 1,296,023 | $ 1,146,820 | $ 1,150,733 |
| Contractual Services | 55,220 | 4,380 | 118,967 | 4,380 |
| Commodities | 4,315 | 7,000 | 7,033 | 7,000 |
| Self-Insurance/Other Expenditures | 92,192 | 103,935 | 104,283 | 118,087 |
| Capital Outlay | 26,369 | 3,572 | 3,564 | 12,468 |
| *Subtotal Operating* | **$ 1,313,742** | **$ 1,414,910** | **$ 1,380,667** | **$ 1,292,668** |
| **TOTAL APPROPRIATIONS** | **$ 1,313,742** | **$ 1,414,910** | **$ 1,380,667** | **$ 1,292,668** |
| **ENDING BALANCE** | **$ 875,344** | **$ 560,871** | **$ 537,687** | **$ 233,163** |

**SPECIAL REVENUE FUND**
**MUNICIPAL COURT SECURITY FUND**
**SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2006, the Municipal Court Security Fund was created to account for the security fee collected from defendants convicted of a misdemeanor. These funds will be used to finance the purchase of security enhancements and for providing security services for the Municipal Court.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ (46,643)** | **$ (11,696)** | **$ (6,613)** | **$ (28,141)** |
| REVENUES | | | | |
| Security Fee | $ 393,932 | $ 394,191 | $ 362,196 | $ 353,534 |
| Transfer-In from General Fund | 135,641 | 120,000 | 119,971 | 180,000 |
| *Total Revenues & Transfers* | **$ 529,573** | **$ 514,191** | **$ 482,167** | **$ 533,534** |
| **TOTAL AVAILABLE FUNDS** | **$ 482,930** | **$ 502,495** | **$ 475,554** | **$ 505,393** |
| APPROPRIATIONS | | | | |
| Operating Expenses | | | | |
| Personal Services | $ 353,831 | $ 353,970 | $ 373,690 | $ 371,115 |
| Contractual Services | 63,517 | 57,220 | 58,812 | 57,220 |
| Commodities | 1,498 | 5,005 | 3,155 | 5,005 |
| Self-Insurance/Other Expenditures | 39,173 | 45,549 | 44,617 | 49,728 |
| Capital Outlay | 1,379 | 0 | 0 | 0 |
| *Subtotal Operating* | **$ 459,398** | **$ 461,744** | **$ 480,274** | **$ 483,068** |
| Transfers To | | | | |
| General Fund - Indirect Cost | $ 30,145 | $ 23,421 | $ 23,421 | $ 20,216 |
| *Subtotal Transfers* | **$ 30,145** | **$ 23,421** | **$ 23,421** | **$ 20,216** |
| **TOTAL APPROPRIATIONS** | **$ 489,543** | **$ 485,165** | **$ 503,695** | **$ 503,284** |
| **ENDING BALANCE** | **$ (6,613)** | **$ 17,330** | **$ (28,141)** | **$ 2,109** |

**SPECIAL REVENUE FUND**
**MUNICIPAL COURT TECHNOLOGY FUND**
**SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2006, the Municipal Court Technology Fund was created to account for the technology fee collected from defendants convicted of a misdemeanor. The funds will be used to finance the purchase of or maintain the technological enhancements for the Municipal Court.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 623,374** | **$ 524,058** | **$ 565,438** | **$ 351,368** |
| Adjustment for Reserve | (11,355) | 0 | 0 | 0 |
| *Net Balance* | **$ 612,019** | **$ 524,058** | **$ 565,438** | **$ 351,368** |
| REVENUES | | | | |
| Technology Fee | $ 525,159 | $ 509,157 | $ 482,903 | $ 471,293 |
| MSB Rebate Fee | 12,565 | 14,760 | 9,290 | 0 |
| Interest on Time Deposits | 2,135 | 0 | 2,194 | 0 |
| *Total Revenues & Transfers* | **$ 539,859** | **$ 523,917** | **$ 494,387** | **$ 471,293** |
| **TOTAL AVAILABLE FUNDS** | **$ 1,151,878** | **$ 1,047,975** | **$ 1,059,825** | **$ 822,661** |
| APPROPRIATIONS | | | | |
| Operating Expenses | | | | |
| Contractual Services | $ 524,958 | $ 705,368 | $ 687,790 | $ 705,368 |
| Self-Insurance/Other Expenditures | 16,504 | 1,888 | 1,449 | 1,375 |
| Capital Outlay | 15,980 | 0 | 0 | 0 |
| *Subtotal Operating* | **$ 557,442** | **$ 707,256** | **$ 689,239** | **$ 706,743** |
| Transfers To | | | | |
| General Fund - Indirect Cost | $ 28,998 | $ 19,218 | $ 19,218 | $ 13,639 |
| *Subtotal Transfers* | **$ 28,998** | **$ 19,218** | **$ 19,218** | **$ 13,639** |
| **TOTAL APPROPRIATIONS** | **$ 586,440** | **$ 726,474** | **$ 708,457** | **$ 720,382** |
| **ENDING BALANCE** | **$ 565,438** | **$ 321,501** | **$ 351,368** | **$ 102,279** |

**SPECIAL REVENUE FUND**
**PARKS ENVIRONMENTAL FUND**
**SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2014, the Park Environmental Fund was established to account for certain expenditures associated with park mowing, sanitation, litter removal and tree trimming. These activities are funded through a $1 per month Parks Environmental Fee.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 122,095** | **$ 223,693** | **$ 268,301** | **$ 195,058** |
| REVENUES | | | | |
| Parks Environmental Fee | $ 6,845,741 | $ 6,906,466 | $ 6,926,463 | $ 7,009,440 |
| Miscellaneous | 2,758 | 0 | 0 | 0 |
| Interest on Time Deposits | 14 | 0 | 0 | 0 |
| *Total Revenue & Transfers* | **$ 6,848,512** | **$ 6,906,466** | **$ 6,926,463** | **$ 7,009,440** |
| **TOTAL AVAILABLE FUNDS** | **$ 6,970,607** | **$ 7,130,159** | **$ 7,194,764** | **$ 7,204,498** |
| APPROPRIATIONS | | | | |
| Operating Expenses | | | | |
| Personal Services | $ 4,110,208 | $ 4,366,336 | $ 4,364,637 | $ 4,441,908 |
| Contractual Services | 2,014,473 | 2,083,919 | 2,088,515 | 2,139,581 |
| Commodities | 129,554 | 124,117 | 104,059 | 127,144 |
| Self-Insurance/Other Expenditures | 448,071 | 467,369 | 438,607 | 489,256 |
| Capital Outlay | 0 | 3,888 | 3,888 | 1,421 |
| *Subtotal Operating* | **$ 6,702,306** | **$ 7,045,629** | **$ 6,999,706** | **$ 7,199,310** |
| **TOTAL APPROPRIATIONS** | **$ 6,702,306** | **$ 7,045,629** | **$ 6,999,706** | **$ 7,199,310** |
| **ENDING BALANCE** | **$ 268,301** | **$ 84,530** | **$ 195,058** | **$ 5,188** |

**SPECIAL REVENUE FUND**
**PARKS DEVELOPMENT & EXPANSION - 2005 VENUE PROJECTS**
**SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2006 the Parks Development & Expansion Fund - 2005 Venue Projects was established under Proposition 1 and 2 which increased the sales tax 1/8 of a cent to fund the purchase of land and easements over the Edwards Aquifer as well as the acquisition and improvement of linear parks along Leon and Salado Creek and San Antonio and Medina River.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 438,897** | **$ 1,893,703** | **$ 1,933,333** | **$ 173,228** |
| Adjustment for Reserve | 4,352,155 | 0 | (124,781) | 0 |
| *Net Balance* | **$ 4,791,052** | **$ 1,893,703** | **$ 1,808,552** | **$ 173,228** |
| REVENUES | | | | |
| Interest on Time Deposits | $ 14,049 | $ 3,249 | $ 18,205 | $ 14,000 |
| Recovery of Expenditures | 30,490 | 0 | 243,423 | 0 |
| *Total Revenues & Transfers* | **$ 44,539** | **$ 3,249** | **$ 261,628** | **$ 14,000** |
| **TOTAL AVAILABLE FUNDS** | **$ 4,835,591** | **$ 1,896,952** | **$ 2,070,180** | **$ 187,228** |
| APPROPRIATIONS | | | | |
| Transfers To | | | | |
| Proposition 1 - Edwards | $ 0 | $ 400,000 | $ 400,000 | $ 0 |
| Proposition 2 - Leon | 649,796 | 1,496,952 | 1,496,952 | 187,228 |
| Proposition 2 - Salado | 130,386 | 0 | 0 | 0 |
| Proposition 2 - Medina | 1,336,690 | 0 | 0 | 0 |
| Proposition 2 - Linear Greenway | 785,386 | 0 | 0 | 0 |
| *Subtotal Transfers* | **$ 2,902,258** | **$ 1,896,952** | **$ 1,896,952** | **$ 187,228** |
| **TOTAL APPROPRIATIONS** | **$ 2,902,258** | **$ 1,896,952** | **$ 1,896,952** | **$ 187,228** |
| **ENDING BALANCE** | **$ 1,933,333** | **$ 0** | **$ 173,228** | **$ 0** |

**SPECIAL REVENUE FUND**
**PARKS DEVELOPMENT & EXPANSION - 2010 VENUE PROJECTS**
**SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2012, the Parks Development & Expansion Fund - 2010 Venue Projects was established to account for revenues and expenses authorized by Proposition 1 and 2 approved by San Antonio voters in November 2010. Revenues are generated by a dedicated 1/8 cent sales tax and are utilized for purposes of the acquisition and preservation of land around the Edwards Aquifer as well as the continued development of Linear Parks along San Antonio creekways.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 18,173,906** | **$ 11,405,835** | **$ 10,979,556** | **$ 512,241** |
| Adjustment for Reserve | 16,122,107 | 0 | 310,312 | 0 |
| *Net Balance* | **$ 34,296,013** | **$ 11,405,835** | **$ 11,289,868** | **$ 512,241** |
| REVENUES | | | | |
| Sales Tax Revenue | $ 10,277,939 | $ 0 | $ 247,320 | $ 0 |
| Interest on Time Deposits | 186,243 | 201,725 | 242,941 | 344,258 |
| Renovation of Linear Creekway Improvements | 100,000 | 250,000 | 250,000 | 105,000 |
| Recovery of Expenditures | 0 | 0 | 88,234 | 0 |
| *Total Revenues & Transfers* | **$ 10,564,182** | **$ 451,725** | **$ 828,495** | **$ 449,258** |
| **TOTAL AVAILABLE FUNDS** | **$ 44,860,195** | **$ 11,857,560** | **$ 12,118,363** | **$ 961,499** |
| APPROPRIATIONS | | | | |
| Operating Expenses | | | | |
| Contractual Services | $ 278,393 | $ 0 | $ 0 | $ 0 |
| *Subtotal Operating* | **$ 278,393** | **$ 0** | **$ 0** | **$ 0** |
| Transfers To | | | | |
| Proposition 1 - Edwards Aquifer Land Acquisition | $ 18,679,192 | $ 0 | $ 0 | $ 0 |
| Proposition 2 - Parks Development and Expansion | 8,375,271 | 11,356,122 | 11,356,122 | 856,499 |
| General Fund - Creekway Admin | 594,919 | 0 | 0 | 0 |
| General Fund - Creekway O&M | 750,000 | 0 | 0 | 0 |
| General Fund - Edwards Aquifer Admin | 312,544 | 0 | 0 | 0 |
| Debt Service | 4,575,671 | 0 | 0 | 0 |
| Renovation of Linear Creekway Improvements | 314,649 | 250,000 | 250,000 | 105,000 |
| *Subtotal Transfers* | **$ 33,602,246** | **$ 11,606,122** | **$ 11,606,122** | **$ 961,499** |
| **TOTAL APPROPRIATIONS** | **$ 33,880,639** | **$ 11,606,122** | **$ 11,606,122** | **$ 961,499** |
| **GROSS ENDING BALANCE** | **$ 10,979,556** | **$ 251,438** | **$ 512,241** | **$ 0** |
| **RESERVE FOR FUTURE CAPITAL PROJECTS** | **$ 10,979,556** | **$ 251,438** | **$ 512,241** | **$ 0** |
| **NET ENDING BALANCE** | **$ 0** | **$ 0** | **$ 0** | **$ 0** |

**SPECIAL REVENUE FUND**
**EDWARDS AQUIFER LAND ACQUISITION - 2015 VENUE PROJECTS**
**SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2015, the Parks Development & Expansion Fund - 2015 Venue Projects was established to account for revenues and expenses authorized by Proposition 2 approved by San Antonio voters in May 2015. Revenues are generated by a dedicated 1/8 cent sales tax and are utilized for purposes to acquire and preserve land or interests in land in the Edwards Aquifer recharge and contributing zones both inside and outside Bexar County.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 0** | **$ 1,993,423** | **$ 3,637,727** | **$ 6,629,777** |
| Adjustment for Reserve | (8,927,084) | 0 | 0 | 0 |
| *Net Balance* | **$ (8,927,084)** | **$ 1,993,423** | **$ 3,637,727** | **$ 6,629,777** |
| REVENUES | | | | |
| Sales Tax Revenue | $ 12,841,455 | $ 19,272,512 | $ 19,002,697 | $ 19,667,791 |
| Interest on Time Deposits | 9,368 | 0 | 48,951 | 49,636 |
| *Total Revenues & Transfers* | **$ 12,850,823** | **$ 19,272,512** | **$ 19,051,648** | **$ 19,717,427** |
| **TOTAL AVAILABLE FUNDS** | **$ 3,923,739** | **$ 21,265,935** | **$ 22,689,375** | **$ 26,347,204** |
| APPROPRIATIONS | | | | |
| Operating Expenses | | | | |
| Contractual Services | $ 213,095 | $ 385,450 | $ 380,054 | $ 393,356 |
| *Subtotal Operating* | **$ 213,095** | **$ 385,450** | **$ 380,054** | **$ 393,356** |
| Transfers To | | | | |
| Proposition 1 - Edwards Aquifer Land Acquisition | $ 72,917 | $ 15,367,000 | $ 15,367,000 | $ 10,000,000 |
| General Fund - Edwards Aquifer Admin | 0 | 312,544 | 312,544 | 312,544 |
| *Subtotal Transfers* | **$ 72,917** | **$ 15,679,544** | **$ 15,679,544** | **$ 10,312,544** |
| **TOTAL APPROPRIATIONS** | **$ 286,012** | **$ 16,064,994** | **$ 16,059,598** | **$ 10,705,900** |
| **GROSS ENDING BALANCE** | **$ 3,637,727** | **$ 5,200,941** | **$ 6,629,777** | **$ 15,641,304** |
| **RESERVE FOR FUTURE CAPITAL PROJECTS** | **$ 3,637,727** | **$ 5,200,941** | **$ 6,629,777** | **$ 15,641,304** |
| **NET ENDING BALANCE** | **$ 0** | **$ 0** | **$ 0** | **$ 0** |

**SPECIAL REVENUE FUND**
**PARKS DEVELOPMENT & EXPANSION - 2015 VENUE PROJECTS**
**SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2015, the Parks Development & Expansion Fund - 2015 Venue Projects was established to account for revenues and expenses authorized by Proposition 2 approved by San Antonio voters in May 2015. Revenues are generated by a dedicated 1/8 cent sales tax and are utilized for the acquisition of open space and development of linear parks along San Antonio's creekways.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 0** | **$ 2,893,156** | **$ 935,728** | **$ 7,083,300** |
| Adjustment for Reserve | (8,779,249) | 0 | 0 | 0 |
| *Net Balance* | **$ (8,779,249)** | **$ 2,893,156** | **$ 935,728** | **$ 7,083,300** |
| REVENUES | | | | |
| Sales Tax Revenue | $ 10,095,820 | $ 15,142,688 | $ 14,930,690 | $ 15,453,265 |
| Interest on Time Deposits | 7,340 | 0 | 36,496 | 0 |
| Renovation of Linear Creekway Improvements | 0 | 300,000 | 300,000 | 425,000 |
| *Total Revenues & Transfers* | **$ 10,103,160** | **$ 15,442,688** | **$ 15,267,186** | **$ 15,878,265** |
| **TOTAL AVAILABLE FUNDS** | **$ 1,323,911** | **$ 18,335,844** | **$ 16,202,914** | **$ 22,961,565** |
| APPROPRIATIONS | | | | |
| Operating Expenses | | | | |
| Contractual Services | $ 167,432 | $ 302,854 | $ 298,614 | $ 309,065 |
| *Subtotal Operating* | **$ 167,432** | **$ 302,854** | **$ 298,614** | **$ 309,065** |
| Transfers To | | | | |
| Proposition 2 - Parks Development and Expansion | $ 220,751 | $ 7,180,000 | $ 7,180,000 | $ 979,898 |
| General Fund - Creekway Admin | 0 | 591,000 | 591,000 | 591,000 |
| General Fund - Creekway O&M | 0 | 750,000 | 750,000 | 750,000 |
| Renovation of Linear Creekway Improvements | 0 | 300,000 | 300,000 | 425,000 |
| *Subtotal Transfers* | **$ 220,751** | **$ 8,821,000** | **$ 8,821,000** | **$ 2,745,898** |
| **TOTAL APPROPRIATIONS** | **$ 388,183** | **$ 9,123,854** | **$ 9,119,614** | **$ 3,054,963** |
| **GROSS ENDING BALANCE** | **$ 935,728** | **$ 9,211,990** | **$ 7,083,300** | **$ 19,906,602** |
| **RESERVED FOR FUTURE CAPITAL PROJECTS** | **$ 935,728** | **$ 9,211,990** | **$ 7,083,300** | **$ 19,906,602** |
| **NET ENDING BALANCE** | **$ 0** | **$ 0** | **$ 0** | **$ 0** |

**SPECIAL REVENUE FUND**
**PRE-K 4 SA**
**SUMMARY OF ADOPTED BUDGET**

Description:

In November 2012, voters approved a 1/8 cent sales tax to fund the Pre-K 4 SA initiative to provide high quality pre-k for four year olds throughout San Antonio. The Fiscal Year for Pre-K 4 SA runs from July 1 through June 30.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 19,585,654** | **$ 19,427,471** | **$ 19,876,036** | **$ 13,297,668** |
| REVENUES | | | | |
| Sales Tax | $ 32,862,490 | $ 34,285,558 | $ 34,247,005 | $ 35,202,167 |
| State/Local Match | 3,622,527 | 4,166,400 | 3,998,507 | 4,464,000 |
| USDA (Food) | 1,190,142 | 1,425,416 | 1,356,432 | 1,454,575 |
| Sliding Scale Tuition | 666,043 | 900,000 | 774,985 | 600,000 |
| Interest/Misc Revenue | 138,619 | 24,568 | 117,557 | 33,815 |
| *Total Revenues & Transfers* | **$ 38,479,821** | **$ 40,801,942** | **$ 40,494,486** | **$ 41,754,557** |
| **TOTAL AVAILABLE FUNDS** | **$ 58,065,475** | **$ 60,229,413** | **$ 60,370,522** | **$ 55,052,225** |
| APPROPRIATIONS | | | | |
| Operating Expenses | | | | |
| Personal Services | $ 22,170,683 | $ 25,883,522 | $ 25,807,722 | $ 25,939,907 |
| Contractual Services | 9,875,353 | 15,009,588 | 14,546,999 | 15,600,077 |
| Commodities | 931,911 | 1,268,860 | 1,281,867 | 1,027,430 |
| Self-Insurance/Other Expenditures | 1,439,892 | 1,269,082 | 1,283,330 | 1,139,112 |
| Capital Outlay | 14,227 | 99,498 | 119,462 | 234,000 |
| *Subtotal Operating* | **$ 34,432,066** | **$ 43,530,550** | **$ 43,039,380** | **$ 43,940,526** |
| Transfers To | | | | |
| General Fund - Indirect Cost | $ 423,666 | $ 674,499 | $ 674,499 | $ 757,109 |
| Transfers to Reserve Fund | 0 | 0 | 0 | 200,000 |
| Transfers to Debt Service | 3,333,707 | 3,354,165 | 3,358,975 | 3,376,701 |
| *Subtotal Transfers* | **$ 3,757,373** | **$ 4,028,664** | **$ 4,033,474** | **$ 4,333,810** |
| **TOTAL APPROPRIATIONS** | **$ 38,189,439** | **$ 47,559,214** | **$ 47,072,854** | **$ 48,274,336** |
| **ENDING BALANCE** | **$ 19,876,036** | **$ 12,670,199** | **$ 13,297,668** | **$ 6,777,889** |

**SPECIAL REVENUE FUND**
**PUBLIC EDUCATION AND GOVERNMENT FUND**
**SUMMARY OF ADOPTED BUDGET**

Description:

This fund accounts for the revenues and expenditures relating to the Public and Education Government (PEG) Channel. Revenue is generated from a 1 percent charge to all local video providers and are used to fund capital projects associated with the PEG Channel.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 5,656,017** | **$ 6,327,169** | **$ 6,552,943** | **$ 8,223,220** |
| Adjustment for Reserve | 521,069 | 0 | 0 | 0 |
| *Net Balance* | **$ 6,177,086** | **$ 6,327,169** | **$ 6,552,943** | **$ 8,223,220** |
| REVENUES | | | | |
| Business and Franchise Tax | $ 3,176,015 | $ 2,962,072 | $ 2,903,755 | $ 2,916,483 |
| Interest on Time Deposits | 23,424 | 47,698 | 43,253 | 0 |
| Miscellaneous | 12,343 | 4,260 | 2,115 | 4,710 |
| *Total Revenues & Transfers* | **$ 3,211,782** | **$ 3,014,030** | **$ 2,949,123** | **$ 2,921,193** |
| **TOTAL AVAILABLE FUNDS** | **$ 9,388,868** | **$ 9,341,199** | **$ 9,502,066** | **$ 11,144,413** |
| APPROPRIATIONS | | | | |
| Operating Expenses | | | | |
| Contractual Services | $ 149,812 | $ 165,000 | $ 165,000 | $ 494,934 |
| Commodities | 1,739 | 0 | 0 | 0 |
| Self-Insurance/Other Expenditures | 5,673 | 0 | 0 | 0 |
| Capital Outlay | 2,164,986 | 1,103,400 | 1,103,400 | 3,701,800 |
| *Subtotal Operating* | **$ 2,322,210** | **$ 1,268,400** | **$ 1,268,400** | **$ 4,196,734** |
| Transfers To | | | | |
| General Fund - Indirect Cost | $ 10,446 | $ 10,446 | $ 10,446 | $ 10,446 |
| Capital Projects | 503,269 | 0 | 0 | 0 |
| *Subtotal Transfers* | **$ 513,715** | **$ 10,446** | **$ 10,446** | **$ 10,446** |
| **TOTAL APPROPRIATIONS** | **$ 2,835,925** | **$ 1,278,846** | **$ 1,278,846** | **$ 4,207,180** |
| **ENDING BALANCE** | **$ 6,552,943** | **$ 8,062,353** | **$ 8,223,220** | **$ 6,937,233** |

**SPECIAL REVENUE FUND**
**RIGHT OF WAY MANAGEMENT FUND**
**SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2001, the Right of Way Management Fund was established to separately account for the Right of Way Revenues and associated expenditures.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 1,579,564** | **$ 2,076,152** | **$ 2,225,895** | **$ 1,760,233** |
| Accounting Adjustment | (295,761) | 0 | 0 | 0 |
| *Net Balance* | **$ 1,283,803** | **$ 2,076,152** | **$ 2,225,895** | **$ 1,760,233** |
| REVENUES | | | | |
| Permit Application Fee | $ 407,870 | $ 433,593 | $ 396,100 | $ 396,500 |
| Inspection Fee | 2,483,998 | 2,599,555 | 2,660,750 | 2,663,410 |
| Registration Fee | 1,960 | 450 | 1,728 | 450 |
| Non-Compliance ROW Penalties | 155,400 | 387,239 | 375,239 | 70,000 |
| Miscellaneous | 0 | 0 | 435 | 0 |
| Interest on Time Deposits | 5,448 | 3,849 | 14,673 | 22,257 |
| Recovery of Expenditures | 111,412 | 79,625 | 79,625 | 79,625 |
| Transfer In - Street Restoration Fund | 0 | 0 | 0 | 600,000 |
| *Total Revenues & Transfers* | **$ 3,166,088** | **$ 3,504,311** | **$ 3,528,550** | **$ 3,832,242** |
| **TOTAL AVAILABLE FUNDS** | **$ 4,449,891** | **$ 5,580,463** | **$ 5,754,445** | **$ 5,592,475** |
| APPROPRIATIONS | | | | |
| Operating Expenses | | | | |
| Personal Services | $ 1,499,460 | $ 2,498,836 | $ 2,430,952 | $ 2,788,355 |
| Contractual Services | 222,054 | 464,122 | 538,844 | 254,056 |
| Commodities | 20,805 | 26,670 | 26,366 | 24,470 |
| Self Insurance/Other Expenditures | 215,361 | 297,348 | 278,035 | 294,027 |
| Capital Outlay | 110,916 | 344,918 | 344,776 | 1,791 |
| *Subtotal Operating* | **$ 2,068,596** | **$ 3,631,894** | **$ 3,618,973** | **$ 3,362,699** |
| Transfers To | | | | |
| Street Repair | $ 155,400 | $ 387,239 | $ 375,239 | $ 70,000 |
| Capital Projects | 0 | 0 | 0 | 600,000 |
| *Subtotal Transfers* | **$ 155,400** | **$ 387,239** | **$ 375,239** | **$ 670,000** |
| **TOTAL APPROPRIATIONS** | **$ 2,223,996** | **$ 4,019,133** | **$ 3,994,212** | **$ 4,032,699** |
| **ENDING BALANCE** | **$ 2,225,895** | **$ 1,561,330** | **$ 1,760,233** | **$ 1,559,776** |

**SPECIAL REVENUE FUND**
**STARBRIGHT INDUSTRIAL DEVELOPMENT CORPORATION FUND**
**SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2006, the Starbright Industrial Development Corporation Fund was established to account for the proceeds from City Public Service to be used to repay the debt service associated with the Toyota plant land purchase.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 775** | **$ 838** | **$ 896** | **$ 1,042** |
| REVENUES | | | | |
| Interest on Time Deposits | $ 120 | $ 0 | $ 146 | $ 0 |
| Transfer from the General Fund | 1,578,542 | 1,662,902 | 1,662,902 | 1,663,177 |
| *Total Revenues & Transfers* | **$ 1,578,662** | **$ 1,662,902** | **$ 1,663,048** | **$ 1,663,177** |
| **TOTAL AVAILABLE FUNDS** | **$ 1,579,437** | **$ 1,663,740** | **$ 1,663,944** | **$ 1,664,219** |
| APPROPRIATIONS | | | | |
| Operating Expenses | | | | |
| Self-Insurance/Other Expenditures | $ 1,578,541 | $ 1,662,902 | $ 1,662,902 | $ 1,663,177 |
| *Subtotal Operating* | **$ 1,578,541** | **$ 1,662,902** | **$ 1,662,902** | **$ 1,663,177** |
| **TOTAL APPROPRIATIONS** | **$ 1,578,541** | **$ 1,662,902** | **$ 1,662,902** | **$ 1,663,177** |
| **ENDING BALANCE** | **$ 896** | **$ 838** | **$ 1,042** | **$ 1,042** |

**SPECIAL REVENUE FUND**
**STORM WATER OPERATING FUND**
**SUMMARY OF ADOPTED BUDGET**

Description:

The Storm Water Operating Fund was established to account for all revenues and expenditures associated with the operation and maintenance of all City storm water activities. Revenue is generated from a Storm Water Utility Fee. The Storm Water Fund consists of several City activities that are responsible for the City's infrastructure system of lakes, streams, basins, dams, and storm water systems.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 5,059,443** | **$ 2,535,136** | **$ 1,145,499** | **$ 79,349** |
| Accounting Adjustment | (3,346,027) | 0 | 226,776 | 0 |
| *Net Balance* | **$ 1,713,416** | **$ 2,535,136** | **$ 1,372,275** | **$ 79,349** |
| REVENUES | | | | |
| Storm Water Revenues | $ 42,955,149 | $ 48,269,984 | $ 47,409,213 | $ 49,409,882 |
| Interest on Time Deposits | 14,755 | 38,518 | 23,731 | 70,188 |
| Recovery of Expenditures | 372,665 | 183,627 | 214,079 | 0 |
| *Total Revenues & Transfers* | **$ 43,342,569** | **$ 48,492,129** | **$ 47,647,023** | **$ 49,480,070** |
| **TOTAL AVAILABLE FUNDS** | **$ 45,055,985** | **$ 51,027,265** | **$ 49,019,298** | **$ 49,559,419** |
| APPROPRIATIONS | | | | |
| Operating Expenses | | | | |
| Personal Services | $ 14,611,503 | $ 16,034,126 | $ 15,650,934 | $ 16,535,630 |
| Contractual Services | 4,122,851 | 4,870,661 | 4,726,283 | 5,251,995 |
| SAWS - Reimbursement | 4,893,499 | 5,203,996 | 5,106,372 | 5,203,996 |
| Commodities | 2,083,931 | 1,911,742 | 1,968,253 | 1,797,674 |
| Self Insurance/Other Expenditures | 5,099,939 | 5,507,948 | 5,381,063 | 5,406,023 |
| Capital Outlay | 1,564,432 | 724,620 | 725,167 | 65,504 |
| *Subtotal Operating* | **$ 32,376,155** | **$ 34,253,093** | **$ 33,558,072** | **$ 34,260,822** |
| Transfers To | | | | |
| General Fund - Indirect Cost | $ 1,746,171 | $ 2,085,860 | $ 2,085,860 | $ 2,197,420 |
| General Fund - Other | 1,397,716 | 1,587,163 | 1,587,163 | 1,623,415 |
| Capital Projects | 1,329,947 | 4,500,000 | 4,500,000 | 2,050,000 |
| Debt Service | 6,890,508 | 7,207,304 | 7,208,854 | 7,888,736 |
| Grant | 169,989 | 0 | 0 | 0 |
| *Subtotal Transfers* | **$ 11,534,331** | **$ 15,380,327** | **$ 15,381,877** | **$ 13,759,571** |
| **TOTAL APPROPRIATIONS** | **$ 43,910,486** | **$ 49,633,420** | **$ 48,939,949** | **$ 48,020,393** |
| **ENDING BALANCE** | **$ 1,145,499** | **$ 1,393,845** | **$ 79,349** | **$ 1,539,026** |

**SPECIAL REVENUE FUND**
**STORM WATER REGIONAL FACILITIES FUND**
**SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2001, the Storm Water Regional Facilities Fund was established to separately account for Detention Pond revenues and associated expenditures. Revenues are generated from fees in lieu of on-site detention.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 2,867,391** | **$ 2,384,268** | **$ 2,733,647** | **$ 3,927,692** |
| Accounting Adjustment | (497,816) | 0 | 1,933,397 | 0 |
| *Net Balance* | **$ 2,369,575** | **$ 2,384,268** | **$ 4,667,044** | **$ 3,927,692** |
| REVENUES | | | | |
| Detention Pond Revenues | $ 5,097,443 | $ 5,228,308 | $ 5,283,758 | $ 5,340,717 |
| Floodplain Verification Fee | 1,000 | 2,561 | 0 | 0 |
| Interest on Time Deposits | 62,069 | 126,262 | 126,262 | 227,058 |
| Recovery of Expenditures | 14,263 | 0 | 0 | 0 |
| *Total Revenues & Transfers* | **$ 5,174,775** | **$ 5,357,131** | **$ 5,410,020** | **$ 5,567,775** |
| **TOTAL AVAILABLE FUNDS** | **$ 7,544,350** | **$ 7,741,399** | **$ 10,077,064** | **$ 9,495,467** |
| APPROPRIATIONS | | | | |
| Operating Expenses | | | | |
| Personal Services | $ 1,014,049 | $ 1,011,319 | $ 1,035,945 | $ 1,170,892 |
| Contractual Services | 1,611,688 | 212,085 | 179,824 | 266,100 |
| Commodities | 4,856 | 14,732 | 14,124 | 15,282 |
| Self Insurance/Other Expenditures | 181,583 | 126,623 | 112,637 | 134,186 |
| Capital Outlay | 3,329 | 2,476 | 6,842 | 5,940 |
| *Subtotal Operating* | **$ 2,815,505** | **$ 1,367,235** | **$ 1,349,372** | **$ 1,592,400** |
| Transfers To | | | | |
| Capital Projects | $ 1,995,198 | $ 4,800,000 | $ 4,800,000 | $ 6,690,000 |
| *Subtotal Transfers* | **$ 1,995,198** | **$ 4,800,000** | **$ 4,800,000** | **$ 6,690,000** |
| **TOTAL APPROPRIATIONS** | **$ 4,810,703** | **$ 6,167,235** | **$ 6,149,372** | **$ 8,282,400** |
| **ENDING BALANCE** | **$ 2,733,647** | **$ 1,574,164** | **$ 3,927,692** | **$ 1,213,067** |

**SPECIAL REVENUE FUND**
**TAX INCREMENT FINANCING**
**SUMMARY OF ADOPTED BUDGET**

Description:

Tax increment financing is a tool, governed by the Tax Increment Finance Act Chapter 311 of the Texas Tax Code, to publicly finance needed infrastructure improvements and enhancements for residential and commercial developments within a defined area called Tax Increment Reinvestment Zone (TIRZ). In FY 1998, City Council created the Tax Increment Finance Program in accordance with the Community Revitalization Action Group (CRAG) recommendation. Currently, there are 20 TIRZs.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 32,050** | **$ 359,838** | **$ 394,467** | **$ 599,912** |
| REVENUES | | | | |
| Administrative Fee | $ 893,537 | $ 792,704 | $ 903,844 | $ 839,527 |
| Interest on Time Deposits | 839 | 0 | 1,207 | 0 |
| *Total Revenues & Transfers* | **$ 894,376** | **$ 792,704** | **$ 905,051** | **$ 839,527** |
| **TOTAL AVAILABLE FUNDS** | **$ 926,426** | **$ 1,152,542** | **$ 1,299,518** | **$ 1,439,439** |
| APPROPRIATIONS | | | | |
| Operating Expenses | | | | |
| Personal Services | $ 491,816 | $ 633,171 | $ 585,813 | $ 651,443 |
| Contractual Services | 539 | 20,871 | 34,241 | 20,871 |
| Commodities | 1,073 | 6,953 | 2,700 | 6,953 |
| Self-Insurance/Other Expenditures | 37,434 | 39,315 | 39,304 | 43,241 |
| Capital Outlay | 1,097 | 3,830 | 3,830 | 0 |
| *Subtotal Operating* | **$ 531,959** | **$ 704,140** | **$ 665,888** | **$ 722,508** |
| Transfers To | | | | |
| General Fund - Indirect Cost | $ 0 | $ 33,718 | $ 33,718 | $ 32,750 |
| *Subtotal Transfers* | **$ 0** | **$ 33,718** | **$ 33,718** | **$ 32,750** |
| **TOTAL APPROPRIATIONS** | **$ 531,959** | **$ 737,858** | **$ 699,606** | **$ 755,258** |
| **ENDING BALANCE** | **$ 394,467** | **$ 414,684** | **$ 599,912** | **$ 684,181** |

**SPECIAL REVENUE FUND**
**TREE CANOPY PRESERVATION & MITIGATION FUND**
**SUMMARY OF ADOPTED BUDGET**

Description:

The Tree Preservation Mitigation Fund was established to account for funds collected from tree mitigation fees and civil penalties. Revenues earned are designated for tree preservation, tree planting and educational activities.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 3,535,868** | **$ 1,762,882** | **$ 2,360,977** | **$ 1,742,149** |
| Adjustment for Reserve | (1,171,550) | 0 | 0 | 0 |
| *Net Balance* | **$ 2,364,318** | **$ 1,762,882** | **$ 2,360,977** | **$ 1,742,149** |
| REVENUES | | | | |
| Mitigation Fee | $ 942,780 | $ 742,350 | $ 1,200,608 | $ 850,000 |
| Canopy Fee - Residential | 68,935 | 75,750 | 79,151 | 77,310 |
| Canopy Fee - Commercial | 432,220 | 242,400 | 481,100 | 285,000 |
| Certification Credits | 1,784 | 0 | 3,686 | 0 |
| Recovery of Prior Year Expenditures | 3,043 | 0 | 0 | 0 |
| Interest on Time Deposits | 14,811 | 29,116 | 30,178 | 54,254 |
| *Total Revenues & Transfers* | **$ 1,463,573** | **$ 1,089,616** | **$ 1,794,723** | **$ 1,266,564** |
| **TOTAL AVAILABLE FUNDS** | **$ 3,827,891** | **$ 2,852,498** | **$ 4,155,700** | **$ 3,008,713** |
| APPROPRIATIONS | | | | |
| Operating Expenses | | | | |
| Personal Services | $ 200,221 | $ 249,085 | $ 213,451 | $ 221,103 |
| Contractual Services | 653,146 | 1,141,131 | 1,305,941 | 1,108,781 |
| Commodities | 255,094 | 544,650 | 387,650 | 1,047,923 |
| Self-Insurance/Other Expenditures | 62,550 | 70,809 | 68,002 | 75,954 |
| Capital Outlay | 11,770 | 1,038 | 1,211 | 2,842 |
| *Subtotal Operating* | **$ 1,182,781** | **$ 2,006,713** | **$ 1,976,255** | **$ 2,456,603** |
| Transfers To | | | | |
| General Fund - Indirect Costs | $ 17,453 | $ 17,015 | $ 17,015 | $ 29,577 |
| Capital Projects | 266,680 | 420,281 | 420,281 | 0 |
| *Subtotal Transfers* | **$ 284,133** | **$ 437,296** | **$ 437,296** | **$ 29,577** |
| **TOTAL APPROPRIATIONS** | **$ 1,466,914** | **$ 2,444,009** | **$ 2,413,551** | **$ 2,486,180** |
| **ENDING BALANCE** | **$ 2,360,977** | **$ 408,489** | **$ 1,742,149** | **$ 522,533** |

# Enterprise Funds

**ENTERPRISE FUND**
**AIRPORT OPERATING AND MAINTENANCE FUND**
**SUMMARY OF ADOPTED BUDGET**

Description:

The Airport Operating & Maintenance Fund is an enterprise fund established to record all revenues and expenditures associated with the operations and maintenance of the San Antonio International Airport and Stinson Municipal Airport facilities. Airport user fees provide for operation and maintenance and required debt service for outstanding bonds. Aviation Bond Ordinance prohibits any credit to Airport Capital Improvement Funds which would reduce the Restricted Reserve balance to less than three months of operation and maintenance expenses.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | $ **11,008,108** | $ **16,059,208** | $ **15,491,144** | $ **17,011,206** |
| Adjustment for Reserve | (2,396,655) | 0 | 0 | 0 |
| *Net Balance* | **$ 8,611,453** | **$ 16,059,208** | **$ 15,491,144** | **$ 17,011,206** |
| REVENUES | | | | |
| Airline Revenues | | | | |
| Landing Fees | $ 9,823,523 | $ 11,273,686 | $ 11,098,677 | $ 13,999,375 |
| Terminal Building Rentals | 16,316,062 | 16,159,334 | 16,366,567 | 17,309,277 |
| Baggage Handling System Charges | 1,863,939 | 1,943,285 | 1,875,382 | 2,050,733 |
| Passenger Loading Bridge Charges | 341,430 | 336,876 | 288,054 | 353,227 |
| City Gate Charges | 1,367,900 | 917,888 | 1,393,645 | 1,186,076 |
| RON Fees | 854,081 | 821,875 | 727,554 | 791,375 |
| FIS Space Fees | 1,789,386 | 2,000,297 | 1,468,537 | 1,544,085 |
| Ramp Fees | 2,643,686 | 2,583,774 | 2,552,441 | 2,918,526 |
| Non-Airline Revenues | | | | |
| Concession Contracts | 19,944,127 | 18,941,586 | 20,169,528 | 20,197,888 |
| Parking Fees | 18,993,129 | 20,328,617 | 18,913,818 | 24,900,917 |
| Property Leases | 8,942,680 | 8,703,871 | 9,520,334 | 9,594,116 |
| Stinson Airport | 330,375 | 314,953 | 329,350 | 326,348 |
| General Aviation Fuel | 627,599 | 630,856 | 609,470 | 610,113 |
| Interest Income | 110,777 | 264,671 | 193,573 | 191,257 |
| Misc. Revenues | 6,544,886 | 3,199,252 | 3,170,121 | 975,287 |
| *Total Revenues & Transfers* | **$ 90,493,580** | **$ 88,420,821** | **$ 88,677,051** | **$ 96,948,600** |
| *Transfer of Airline Credits from Capital Improvement Fund* | $ 6,004,266 | $ 4,611,456 | $ 4,008,712 | $ 4,425,771 |
| **TOTAL AVAILABLE FUNDS** | **$ 105,109,299** | **$ 109,091,485** | **$ 108,176,907** | **$ 118,385,577** |
| APPROPRIATIONS | | | | |
| Personal Services | $ 30,962,028 | $ 33,428,488 | $ 33,140,817 | $ 35,149,435 |
| Contractual Services | 16,219,986 | 17,562,322 | 18,132,116 | 18,085,887 |
| Commodities | 1,558,553 | 2,078,996 | 2,066,771 | 2,159,322 |
| Self-Insurance/Other Expenditures | 7,281,039 | 7,320,411 | 7,239,047 | 7,761,821 |
| Capital Outlay | 1,413,890 | 2,217,653 | 1,866,734 | 3,198,769 |
| *Subtotal Operating* | **$ 57,435,496** | **$ 62,607,870** | **$ 62,445,485** | **$ 66,355,234** |
| Transfers To | | | | |
| General Fund-Indirect Cost | $ 1,239,990 | $ 1,300,314 | $ 1,300,314 | $ 1,453,443 |
| General Fund-Other | 237,525 | 248,071 | 248,071 | 236,144 |
| Airport Capital Improvement Funds | 13,947,726 | 11,171,158 | 10,400,961 | 16,742,535 |
| Revenue Bond Debt Service | 16,757,418 | 16,771,685 | 16,770,870 | 15,536,320 |
| *Subtotal Transfers* | **$ 32,182,659** | **$ 29,491,228** | **$ 28,720,216** | **$ 33,968,442** |
| **TOTAL APPROPRIATIONS** | **$ 89,618,155** | **$ 92,099,098** | **$ 91,165,701** | **$ 100,323,676** |
| **GROSS ENDING BALANCE** | **$ 15,491,144** | **$ 16,992,387** | **$ 17,011,206** | **$ 18,061,901** |
| **RESTRICTED RESERVE** | **$ 15,491,144** | **$ 16,992,387** | **$ 17,011,205** | **$ 18,061,901** |
| **NET ENDING BALANCE** | **$ 0** | **$ 0** | **$ 0** | **$ 0** |

**ENTERPRISE FUND**
**AIRPORT PASSENGER FACILITY CHARGE AND SUBORDINATE LIEN FUND**
**SUMMARY OF ADOPTED BUDGET**

Description:

The Passenger Facility Charge Revenue (PFC) Fund was established to account for Passenger Facility Charges imposed on each passenger enplaned. The revenues pay for capital expenses and debt service associated with the preservation, enhancement, safety, security, or noise reduction for the San Antonio International Airport. The first priority on the use of the funds is debt service for the PFC bonds. The remaining balance less reserves is transferred to the PFC Capital Improvement Fund for pay as you go Capital Projects.

| | ACTUAL FY 2016 | ADOPTED FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 0** | **$ 0** | **$ 0** | **$ 0** |
| REVENUES | | | | |
| Passenger Facility Charges | $ 16,034,638 | $ 16,766,288 | $ 16,766,288 | $ 17,021,893 |
| Interest on Time Deposits | 0 | 41,916 | 41,916 | 42,555 |
| Transfer from Capital Improvement Fund | 608,213 | 0 | 0 | 0 |
| *Total Revenues & Transfers* | **$ 16,642,851** | **$ 16,808,204** | **$ 16,808,204** | **$ 17,064,448** |
| **TOTAL AVAILABLE FUNDS** | **$ 16,642,851** | **$ 16,808,204** | **$ 16,808,204** | **$ 17,064,448** |
| APPROPRIATIONS | | | | |
| Transfers To | | | | |
| PFC Capital Improvement Fund | $ 305 | $ 143,663 | $ 148,103 | $ 400,482 |
| Debt Service Fund | 16,642,546 | 16,664,541 | 16,660,101 | 16,663,966 |
| *Subtotal Transfers* | **$ 16,642,851** | **$ 16,808,204** | **$ 16,808,204** | **$ 17,064,448** |
| **TOTAL APPROPRIATIONS** | **$ 16,642,851** | **$ 16,808,204** | **$ 16,808,204** | **$ 17,064,448** |
| **ENDING BALANCE** | **$ 0** | **$ 0** | **$ 0** | **$ 0** |

**ENTERPRISE FUND**
**CUSTOMER FACILITY CHARGE FUND**
**SUMMARY OF ADOPTED BUDGET**

Description:

The Customer Facility Charge Revenue (CFC) Fund was established to account for Customer Facility Charges imposed on customers renting cars at the San Antonio International Airport. The revenues pay for capital expenses and debt service associated with the design and construction of the Consolidated Rental Car Facility at the Airport.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 114,674,514** | **$ 97,756,843** | **$ 99,287,459** | **$ 21,302,410** |
| Accounting Adjustment | 0 | 0 | (17,000,000) | 0 |
| *Net Balance* | **$ 114,674,514** | **$ 97,756,843** | **$ 82,287,459** | **$ 21,302,410** |
| REVENUES | | | | |
| Customer Facility Charges | $ 10,694,029 | $ 10,624,615 | $ 10,624,615 | $ 10,675,437 |
| Interest on Time Deposits | 162,594 | 12,071 | 12,071 | 12,071 |
| Recovery of Expenditures | 13,683 | 0 | 0 | 0 |
| Transfer from Other Funds | 27,791 | 0 | 0 | 0 |
| *Total Revenues & Transfers* | **$ 10,898,097** | **$ 10,636,686** | **$ 10,636,686** | **$ 10,687,508** |
| **TOTAL AVAILABLE FUNDS** | **$ 125,572,611** | **$ 108,393,529** | **$ 92,924,145** | **$ 31,989,918** |
| APPROPRIATIONS | | | | |
| Operating Expenses | | | | |
| Contractual Services | $ 500 | $ 50,000 | $ 50,000 | $ 0 |
| Administrative Trustee Cost | 0 | 0 | 0 | 300,000 |
| *Subtotal Operating* | **$ 500** | **$ 50,000** | **$ 50,000** | **$ 300,000** |
| Transfers To | | | | |
| Transfer to Airport Construction Fund | $ 15,156,820 | $ 60,537,000 | $ 60,537,000 | $ 3,750,000 |
| Transfer for Airport Parking Operations | 0 | 2,271,000 | 2,271,000 | 0 |
| Transfer to Debt Service - CFC | 6,895,182 | 10,723,800 | 6,823,485 | 6,998,485 |
| Transfer to Debt Service - GARB | 2,109,992 | 1,940,250 | 1,940,250 | 1,940,250 |
| Transfer to Surplus | 2,102,658 | 0 | 0 | 0 |
| Transfer to Administrative Costs | 20,000 | 0 | 0 | 0 |
| *Subtotal Transfers* | **$ 26,284,652** | **$ 75,472,050** | **$ 71,571,735** | **$ 12,688,735** |
| **TOTAL APPROPRIATIONS** | **$ 26,285,152** | **$ 75,522,050** | **$ 71,621,735** | **$ 12,988,735** |
| **ENDING BALANCE** | **$ 99,287,459** | **$ 32,871,479** | **$ 21,302,410** | **$ 19,001,183** |

**ENTERPRISE FUND**
**DEVELOPMENT SERVICES FUND**
**SUMMARY OF ADOPTED BUDGET**

Description:

The Development Services Fund was established in FY 2007 to account for all revenues & expenditures associated with the operation & maintenance of all City development services activities.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 3,024,737** | **$ 782,047** | **$ 3,993,176** | **$ 2,881,347** |
| Adjustment for Reserve | (75,632) | 0 | (1,205,719) | 0 |
| *Net Balance* | **$ 2,949,105** | **$ 782,047** | **$ 2,787,457** | **$ 2,881,347** |
| REVENUES | | | | |
| Development Services Permits/Fees | $ 26,938,362 | $ 27,518,852 | $ 27,614,990 | $ 28,302,722 |
| Interest on Time Deposits | 66,842 | 162,054 | 118,290 | 254,017 |
| Transfer from General Fund | 268,602 | 316,165 | 316,165 | 276,541 |
| Transfer from General Fund - ICRIP | 1,458,803 | 2,500,000 | 2,500,000 | 2,500,000 |
| Fire Prevention | 2,239,879 | 2,213,023 | 2,150,569 | 2,150,569 |
| *Total Revenues & Transfers* | **$ 30,972,488** | **$ 32,710,094** | **$ 32,700,014** | **$ 33,483,849** |
| **TOTAL AVAILABLE FUNDS** | **$ 33,921,593** | **$ 33,492,141** | **$ 35,487,471** | **$ 36,365,196** |
| APPROPRIATIONS | | | | |
| Operating Expenses | | | | |
| Personal Services | $ 17,598,454 | $ 19,831,355 | $ 19,623,320 | $ 21,267,116 |
| Contractual Services | 1,695,059 | 1,763,971 | 1,972,006 | 2,066,818 |
| Commodities | 234,536 | 324,932 | 324,932 | 358,969 |
| Self-Insurance/Other Expenditures | 4,908,875 | 4,822,936 | 4,791,304 | 5,305,294 |
| Capital Outlay | 289,254 | 663,280 | 663,280 | 82,051 |
| *Subtotal Operating* | **$ 24,726,178** | **$ 27,406,474** | **$ 27,374,842** | **$ 29,080,248** |
| Transfers To | | | | |
| General Fund - Indirect Cost | $ 1,203,288 | $ 1,265,249 | $ 1,265,249 | $ 1,518,480 |
| General Fund - Three Positions at One Stop | 138,484 | 140,464 | 140,464 | 140,411 |
| General Fund - Fire Prevention | 2,235,697 | 2,213,023 | 2,150,569 | 2,150,569 |
| Capital Project - Comprehensive Software System | 1,063,433 | 0 | 0 | 0 |
| Capital Project - Parking Expansion Contract | 561,337 | 0 | 0 | 0 |
| Southern Edwards Plateau Fund | 0 | 175,000 | 175,000 | 175,000 |
| *Subtotal Transfers* | **$ 5,202,239** | **$ 3,793,736** | **$ 3,731,282** | **$ 3,984,460** |
| **TOTAL APPROPRIATIONS** | **$ 29,928,417** | **$ 31,200,210** | **$ 31,106,124** | **$ 33,064,708** |
| **GROSS ENDING BALANCE** | **$ 3,993,176** | **$ 2,291,931** | **$ 4,381,347** | **$ 3,300,488** |
| LESS: BUDGETED FINANCIAL RESERVES | | | | |
| Budgeted Financial Reserves (Incremental Amount) | $ 0 | $ 500,000 | $ 500,000 | $ 500,000 |
| Reserve for Capital Projects (Incremental Amount) | 0 | 1,000,000 | 1,000,000 | 1,250,000 |
| **NET ENDING BALANCE** | **$** 3,993,176 | **$** 791,931 | **$** 2,881,347 | **$** 1,550,488 |
| **BUDGET RESERVE SUMMARY (CUMULATIVE)** | | | | |
| Budgeted Financial Reserves | $ 968,516 | $ 1,468,516 | $ 1,968,516 | $ 2,468,516 |
| Reserve for Capital Projects | 0 | 1,000,000 | 1,000,000 | 2,250,000 |

**ENTERPRISE FUND**
**MARKET SQUARE FUND**
**SUMMARY OF ADOPTED BUDGET**

Description:

The Market Square Fund will account for all revenues and expenditures associated with the management and operation of the Farmers Market, El Mercado, the Market Square Parking Lot, and Centro de Artes.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 569,517** | **$ 675,087** | **$ 652,359** | **$ 596,723** |
| Adjustment for Reserve | 252,435 | 0 | 0 | 0 |
| *Net Balance* | **$ 821,952** | **$ 675,087** | **$ 652,359** | **$ 596,723** |
| REVENUES | | | | |
| El Mercado Leases | $ 597,602 | $ 550,940 | $ 608,466 | $ 609,966 |
| Farmers Market Leases | 738,602 | 750,074 | 752,636 | 753,929 |
| Plaza Rentals/Vendor Fees | 479,523 | 520,050 | 466,043 | 463,880 |
| Patio Space/Parking Lease | 224,122 | 227,585 | 234,330 | 235,986 |
| Market Square Parking Revenues | 878,796 | 883,068 | 864,952 | 864,767 |
| Interest Income | 4,487 | 1,578 | 7,354 | 15,389 |
| *Total Revenues & Transfers* | **$ 2,923,132** | **$ 2,933,295** | **$ 2,933,781** | **$ 2,943,917** |
| **TOTAL AVAILABLE FUNDS** | **$ 3,745,084** | **$ 3,608,382** | **$ 3,586,140** | **$ 3,540,640** |
| APPROPRIATIONS | | | | |
| Operating Expenses | | | | |
| Personal Services | $ 312,542 | $ 411,444 | $ 372,331 | $ 430,328 |
| Contractual Services | 1,521,617 | 1,760,339 | 1,768,902 | 1,465,339 |
| Commodities | 31,157 | 49,445 | 68,316 | 49,445 |
| Self-Insurance/Other Expenditures | 445,648 | 413,533 | 420,421 | 400,090 |
| Capital Outlay | 0 | 1,296 | 1,805 | 2,076 |
| *Subtotal Operating* | **$ 2,310,964** | **$ 2,636,057** | **$ 2,631,775** | **$ 2,347,278** |
| Transfers To | | | | |
| Parking Fund Costs | $ 153,198 | $ 176,491 | $ 176,491 | $ 211,323 |
| General Fund - Other | 60,666 | 88,198 | 88,198 | 90,470 |
| Public Improvement District | 11,448 | 11,448 | 11,448 | 11,448 |
| Energy Efficiency Fund | 87,241 | 78,449 | 78,449 | 78,449 |
| Capital Projects | 469,208 | 0 | 3,056 | 0 |
| *Subtotal Transfers* | **$ 781,761** | **$ 354,586** | **$ 357,642** | **$ 391,690** |
| **TOTAL APPROPRIATIONS** | **$ 3,092,725** | **$ 2,990,643** | **$ 2,989,417** | **$ 2,738,968** |
| **ENDING BALANCE** | **$ 652,359** | **$ 617,739** | **$ 596,723** | **$ 801,672** |

**ENTERPRISE FUND**
**PARKING OPERATING AND MAINTENANCE FUND**
**SUMMARY OF ADOPTED BUDGET**

Description:

The Parking Fund was established in FY 1980 to account for revenues and expenditures associated with the operation and maintenance of the City's parking structures and parking areas and required debt service for outstanding bonds. The Department of Center City Development is responsible for the administration of the Parking Operating and Maintenance Fund, which is a self-supporting operation.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 9,077,541** | **$ 11,201,406** | **$ 11,591,682** | **$ 13,069,705** |
| Adjustment for Reserve | (75,070) | 0 | 0 | 0 |
| *Net Balance* | **$ 9,002,471** | **$ 11,201,406** | **$ 11,591,682** | **$ 13,069,705** |
| REVENUES | | | | |
| Parking Garage & Lot Fees | $ 7,856,496 | $ 7,722,576 | $ 7,748,582 | $ 7,503,251 |
| Parking Meter Collections | 1,676,364 | 1,493,446 | 1,561,877 | 1,546,750 |
| Retail Space Leases | 116,708 | 110,628 | 120,892 | 123,076 |
| Miscellaneous | 22,273 | 41,375 | 36,331 | 51,355 |
| Recovery of Expenditures | 27,459 | 7,000 | 7,000 | 0 |
| Interest on Time Deposits | 34,067 | 96,115 | 67,159 | 131,432 |
| Transfer from General Fund | 532,866 | 584,921 | 584,921 | 623,651 |
| Transfer from Market Square | 153,198 | 176,491 | 176,491 | 211,323 |
| Transfer from Houston St. TIRZ | 1,432,708 | 1,696,890 | 1,696,890 | 630,360 |
| *Total Revenue & Transfers* | **$ 11,852,139** | **$ 11,929,442** | **$ 12,000,143** | **$ 10,821,198** |
| **TOTAL AVAILABLE FUNDS** | **$ 20,854,610** | **$ 23,130,848** | **$ 23,591,825** | **$ 23,890,903** |
| APPROPRIATIONS | | | | |
| Operating Expenses | | | | |
| Personal Services | $ 4,187,974 | $ 4,812,673 | $ 4,308,761 | $ 4,933,703 |
| Contractual Services | 1,304,856 | 1,089,413 | 1,574,373 | 1,703,983 |
| Commodities | 238,824 | 205,802 | 179,975 | 205,802 |
| Self-Insurance/Other Expenditures | 786,414 | 784,228 | 802,586 | 892,507 |
| Capital Outlay | 91,165 | 876,000 | 878,791 | 7,339 |
| *Subtotal Operating* | **$ 6,609,233** | **$ 7,768,116** | **$ 7,744,486** | **$ 7,743,334** |
| Transfers To | | | | |
| General Fund-Indirect Cost | $ 366,807 | $ 293,149 | $ 293,149 | $ 304,466 |
| General Fund-Other | 339,591 | 393,883 | 393,883 | 425,757 |
| Public Improvement District | 49,805 | 49,805 | 49,805 | 49,805 |
| General Obligation Debt Service | 1,633,228 | 2,035,995 | 2,035,995 | 1,646,379 |
| Capital Projects | 259,462 | 0 | 0 | 0 |
| Energy Efficiency Fund | 4,802 | 4,802 | 4,802 | 4,802 |
| *Subtotal Transfers* | **$ 2,653,695** | **$ 2,777,634** | **$ 2,777,634** | **$ 2,431,209** |
| **TOTAL APPROPRIATIONS** | **$ 9,262,928** | **$ 10,545,750** | **$ 10,522,120** | **$ 10,174,543** |
| **GROSS ENDING BALANCE** | **$ 11,591,682** | **$ 12,585,098** | **$ 13,069,705** | **$ 13,716,360** |
| **OPERATING FINANCIAL RESERVE** | **$ 11,591,682** | **$ 12,585,098** | **$ 13,069,705** | **$ 13,716,360** |
| **NET ENDING BALANCE** | **$ 0** | **$ 0** | **$ 0** | **$ 0** |

**ENTERPRISE FUND**
**SOLID WASTE OPERATING AND MAINTENANCE FUND**
**SUMMARY OF ADOPTED BUDGET**

Description:

The Solid Waste Fund was created to account for all revenues and expenditures associated with the operation and management of solid waste, recycling, brush collection and other related services.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 12,560,833** | **$ 11,172,175** | **$ 11,503,069** | **$ 4,760,111** |
| Adjustment for Reserve | (1,141,482) | 0 | 0 | 0 |
| *Net Balance* | **$ 11,419,351** | **$ 11,172,175** | **$ 11,503,069** | **$ 4,760,111** |
| REVENUES | | | | |
| Solid Waste Fee | $ 80,433,721 | $ 84,110,808 | $ 84,110,808 | $ 93,883,069 |
| Environmental Service Fee | 15,644,091 | 15,826,281 | 15,826,281 | 15,789,555 |
| Organics Recycling Fee | 24,438 | 0 | 0 | 0 |
| Recycling Program | 3,256,576 | 3,405,786 | 3,405,786 | 4,067,152 |
| Brush Recycling Fee | 1,164,518 | 1,131,286 | 1,156,749 | 1,043,755 |
| Waste Hauler Permit Fee | 1,064,168 | 1,102,987 | 1,055,068 | 1,055,068 |
| Interest on Time Deposits | 76,542 | 123,010 | 112,550 | 240,856 |
| Miscellaneous Revenue | 1,166,212 | 438,695 | 471,611 | 369,946 |
| Transfer from ATD | 119,213 | 122,056 | 122,056 | 125,064 |
| Transfer from General Fund | 115,650 | 265,650 | 265,650 | 180,397 |
| Transfer from Fleet-Indirect | 263,317 | 284,651 | 284,651 | 300,501 |
| *Total Revenues & Transfers* | **$ 103,328,446** | **$ 106,811,210** | **$ 106,811,210** | **$ 117,055,363** |
| **TOTAL AVAILABLE FUNDS** | **$ 114,747,797** | **$ 117,983,385** | **$ 118,314,279** | **$ 121,815,474** |
| APPROPRIATIONS | | | | |
| Operating Expenses | | | | |
| Personal Services | $ 35,278,405 | $ 37,950,392 | $ 38,274,987 | $ 40,462,104 |
| Contractual Services | 30,634,537 | 31,571,311 | 32,323,354 | 32,465,733 |
| Commodities | 5,725,640 | 7,207,375 | 6,449,995 | 7,374,557 |
| Self-Insurance/Other Expenditures | 27,014,753 | 30,864,875 | 30,301,309 | 31,376,884 |
| Capital Outlay | 459,968 | 731,360 | 731,360 | 708,487 |
| *Subtotal Operating* | **$ 99,113,303** | **$ 108,325,313** | **$ 108,081,005** | **$ 112,387,765** |
| Transfers To | | | | |
| General Fund - Indirect Cost | $ 2,392,058 | $ 2,764,078 | $ 2,764,078 | $ 3,174,117 |
| General Fund - Street/Alley Maintenance | 1,200,000 | 1,376,000 | 1,376,000 | 1,376,000 |
| Debt Service | 294,842 | 1,333,085 | 1,333,085 | 1,972,332 |
| Capital Projects | 238,308 | 0 | 0 | 0 |
| Other | 6,217 | 0 | 0 | 0 |
| *Subtotal Transfers* | **$ 4,131,425** | **$ 5,473,163** | **$ 5,473,163** | **$ 6,522,449** |
| **TOTAL APPROPRIATIONS** | **$ 103,244,728** | **$ 113,798,476** | **$ 113,554,168** | **$ 118,910,214** |
| **GROSS ENDING BALANCE** | **$ 11,503,069** | **$ 4,184,909** | **$ 4,760,111** | **$ 2,905,260** |
| LESS: BUDGETED FINANCIAL RESERVES | | | | |
| Budgeted Financial Reserves (Incremental) | $ 0 | $ 0 | $ 0 | $ 1,393,916 |
| Reserve for Capital Projects (Incremental) | 0 | 0 | 0 | 1,000,000 |
| **NET ENDING BALANCE** | **$ 11,503,069** | **$ 4,184,909** | **$ 4,760,111** | **$ 511,344** |
| **BUDGETED RESERVES SUMMARY (CUMULATIVE)** | | | | |
| Budgeted Financial Reserves | $ 4,551,595 | $ 4,551,595 | $ 4,551,595 | $ 5,945,511 |
| Reserve for Capital Projects | 0 | 0 | 0 | 1,000,000 |


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

# Expendable Trust Funds

**EXPENDABLE TRUST FUND**
**CITY CEMETERIES FUND**
**SUMMARY OF ADOPTED BUDGET**

Description:

The San Jose Burial Fund was established to account for the maintenance of the San Jose Burial Park. Effective January 1, 2011, the management of San Jose cemetery was transferred to a private management company. In FY 2012, this fund was renamed City Cemeteries Fund to account for revenues and expenses associated with San Jose Burial Park and the Historic Eastside Cemeteries.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 216,725** | **$ 172,553** | **$ 218,276** | **$ 162,833** |
| Adjustment for Reserve | 0 | 0 | (47,869) | 0 |
| *Net Balance* | **$ 216,725** | **$ 172,553** | **$ 170,407** | **$ 162,833** |
| REVENUES | | | | |
| Lease Revenue | $ 169,700 | $ 150,000 | $ 162,000 | $ 162,000 |
| Lease Revenue - Perpetual (sub-fund) | 99,878 | 85,000 | 95,000 | 0 |
| Interest on Time Deposits | 13,300 | 2,036 | 11,310 | 4,292 |
| *Total Revenue & Transfers* | **$ 282,878** | **$ 237,036** | **$ 268,310** | **$ 166,292** |
| **TOTAL AVAILABLE FUNDS** | **$ 499,603** | **$ 409,589** | **$ 438,717** | **$ 329,125** |
| APPROPRIATIONS | | | | |
| Operating Expenses | | | | |
| Personal Services | $ 63,377 | $ 63,450 | $ 65,281 | $ 65,044 |
| Contractual Services | 94,205 | 121,350 | 106,100 | 121,350 |
| Commodities | 7,900 | 6,150 | 4,290 | 6,150 |
| Self-Insurance/Other Expenditures | 15,967 | 6,558 | 5,213 | 7,142 |
| *Subtotal Operating* | **$ 181,449** | **$ 197,508** | **$ 180,884** | **$ 199,686** |
| Transfers To | | | | |
| Perpetual (sub-fund) | $ 99,878 | $ 85,000 | $ 95,000 | $ 0 |
| *Subtotal Transfers* | **$ 99,878** | **$ 85,000** | **$ 95,000** | **$ 0** |
| **TOTAL APPROPRIATIONS** | **$ 281,327** | **$ 282,508** | **$ 275,884** | **$ 199,686** |
| **GROSS ENDING BALANCE** | **$ 218,276** | **$ 127,081** | **$ 162,833** | **$ 129,439** |
| **RESTRICTED RESERVE** | **$ 218,276** | **$ 127,081** | **$ 162,833** | **$ 129,439** |
| **NET ENDING BALANCE** | **$ 0** | **$ 0** | **$ 0** | **$ 0** |


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

# Internal Service Funds

**INTERNAL SERVICES FUND**
**CAPITAL MANAGEMENT SERVICES FUND**
**SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2008, the Capital Management Services Fund was established to account for all the revenues and expenditures associated with the administration and delivery of capital improvement projects. This fund captures the administrative expenditures related to the delivery of projects and will account for the recovery of expenditures from Capital Program revenues such as General Obligation Bonds and Certificates of Obligation.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 2,465,864** | **$ 0** | **$ 0** | **$ 0** |
| Accounting Adjustment | (813,189) | 7,537 | 0 | 0 |
| *Net Balance* | **$ 1,652,675** | **$ 7,537** | **$ 0** | **$ 0** |
| REVENUES | | | | |
| Capital Administrative Charges | $ 17,646,356 | $ 18,908,504 | $ 18,754,543 | $ 20,427,234 |
| Miscellaneous Revenues | 19,564 | 0 | 0 | 55,355 |
| Interest Income | 5,627 | 0 | 0 | 0 |
| *Total Revenues & Transfers* | **$ 17,671,547** | **$ 18,908,504** | **$ 18,754,543** | **$ 20,482,589** |
| **TOTAL AVAILABLE FUNDS** | **$ 19,324,222** | **$ 18,916,041** | **$ 18,754,543** | **$ 20,482,589** |
| APPROPRIATIONS | | | | |
| Operating Expenses | | | | |
| Personal Services | $ 13,978,942 | $ 13,936,692 | $ 13,923,220 | $ 15,274,458 |
| Contractual Services | 500,297 | 584,450 | 608,644 | 591,550 |
| Commodities | 137,886 | 183,895 | 180,632 | 190,495 |
| Self Insurance/Other Expenditures | 3,284,600 | 2,832,073 | 2,662,037 | 2,945,839 |
| Capital Outlay | 71,606 | 37,016 | 38,095 | 134,310 |
| *Subtotal Operating* | **$ 17,973,331** | **$ 17,574,126** | **$ 17,412,628** | **$ 19,136,652** |
| Transfers To | | | | |
| General Fund - Indirect Cost | $ 1,047,775 | $ 1,341,915 | $ 1,341,915 | $ 1,345,937 |
| Capital Projects | 303,116 | 0 | 0 | 0 |
| *Subtotal Transfers* | **$ 1,350,891** | **$ 1,341,915** | **$ 1,341,915** | **$ 1,345,937** |
| **TOTAL APPROPRIATIONS** | **$ 19,324,222** | **$ 18,916,041** | **$ 18,754,543** | **$ 20,482,589** |
| **ENDING BALANCE** | **$ 0** | **$ 0** | **$ 0** | **$ 0** |

**INTERNAL SERVICE FUND**
**EQUIPMENT RENEWAL AND REPLACEMENT FUND**
**SUMMARY OF ADOPTED BUDGET**

Description:

The Equipment Renewal and Replacement Fund was established to record all revenues and expenditures associated with the replacement function of vehicles and heavy equipment. Revenues are generated from lease payments which are collected from all City departments participating in the replacement program.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 2,752,156** | **$ 9,167,504** | **$ 7,957,164** | **$ 6,889,033** |
| Adjustment for Reserve | 22,836,283 | 0 | 745,417 | 0 |
| *Net Balance* | **$ 25,588,439** | **$ 9,167,504** | **$ 8,702,581** | **$ 6,889,033** |
| REVENUES | | | | |
| Sale of Vehicles | $ 6,698,161 | $ 6,986,124 | $ 4,463,362 | $ 3,448,363 |
| Interest Income | 194,411 | 347,017 | 258,995 | 325,059 |
| Lease of Rolling Equipment | 38,335,459 | 36,325,294 | 35,579,471 | 36,925,782 |
| Wrecked Leased Vehicle Charge | 329,689 | 369,872 | 546,763 | 159,224 |
| Miscellaneous Revenue | 0 | 0 | 133,965 | 0 |
| *Total Revenues & Transfers* | **$ 45,557,720** | **$ 44,028,307** | **$ 40,982,556** | **$ 40,858,428** |
| **TOTAL AVAILABLE FUNDS** | **$ 71,146,159** | **$ 53,195,811** | **$ 49,685,137** | **$ 47,747,461** |
| APPROPRIATIONS | | | | |
| Operating Expenses | | | | |
| Contractual Services | $ 129,769 | $ 1,126,832 | $ 1,070,176 | $ 126,832 |
| Self-Insurance/Other Expenditures | 126,685 | 724 | 724 | 10,659 |
| Capital Outlay | 62,378,133 | 44,611,660 | 41,212,535 | 38,297,244 |
| *Subtotal Operating* | **$ 62,634,587** | **$ 45,739,216** | **$ 42,283,435** | **$ 38,434,735** |
| Transfers To | | | | |
| General Fund - Indirect Cost | $ 19,790 | $ 14,679 | $ 14,679 | $ 31,625 |
| Fleet Services | 503,868 | 497,990 | 497,990 | 648,947 |
| Transfers to Capital Projects | 30,750 | 0 | 0 | 0 |
| *Subtotal Transfers* | **$ 554,408** | **$ 512,669** | **$ 512,669** | **$ 680,572** |
| **TOTAL APPROPRIATIONS** | **$ 63,188,995** | **$ 46,251,885** | **$ 42,796,104** | **$ 39,115,307** |
| **GROSS ENDING BALANCE** | **$ 7,957,164** | **$ 6,943,926** | **$ 6,889,033** | **$ 8,632,154** |
| **RESERVE FOR FUTURE PURCHASES** | **$ 7,957,164** | **$ 6,943,926** | **$ 6,889,033** | **$ 8,632,154** |
| **NET ENDING BALANCE** | **$ 0** | **$ 0** | **$ 0** | **$ 0** |

**INTERNAL SERVICE FUND**
**FACILITY SERVICES FUND**
**SUMMARY OF ADOPTED BUDGET**

Description:

The Facility Services Fund was established in FY 2005 to account for the maintenance of City facilities for which the Department of Building and Equipment Services is the primary building services provider. This fund records revenues and expenditures associated with the maintenance of various City facilities. Revenues are generated through a charge-back system to other City departments based on square footage.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 2,942,743** | **$ 2,153,749** | **$ 2,153,749** | **$ 126,146** |
| Adjustment for Reserve | 121,695 | 0 | 0 | 0 |
| *Net Balance* | **$ 3,064,438** | **$ 2,153,749** | **$ 2,153,749** | **$ 126,146** |
| REVENUES | | | | |
| Facility Services Charge | $ 14,097,134 | $ 14,383,397 | $ 14,383,397 | $ 16,053,613 |
| Interest Income | 20,427 | 30,219 | 30,219 | 0 |
| Miscellaneous Revenue | 14,421 | 0 | 0 | 0 |
| Transfer from General Fund | 304,694 | 301,152 | 301,152 | 344,184 |
| *Total Revenues & Transfers* | **$ 14,436,676** | **$ 14,714,768** | **$ 14,714,768** | **$ 16,397,797** |
| **TOTAL AVAILABLE FUNDS** | **$ 17,501,114** | **$ 16,868,517** | **$ 16,868,517** | **$ 16,523,943** |
| APPROPRIATIONS | | | | |
| Operating Expenses | | | | |
| Personal Services | $ 6,088,897 | $ 6,627,127 | $ 6,406,241 | $ 6,671,823 |
| Contractual Services | 3,525,836 | 3,451,074 | 3,438,449 | 3,577,802 |
| Commodities | 906,759 | 928,717 | 947,230 | 913,394 |
| Self-Insurance/Other Expenditures | 4,066,135 | 4,130,196 | 4,296,377 | 4,268,190 |
| Capital Outlay | 35,872 | 197,518 | 198,173 | 19,410 |
| *Subtotal Operating* | **$ 14,623,499** | **$ 15,334,632** | **$ 15,286,470** | **$ 15,450,619** |
| Transfers To | | | | |
| Transfer to Capital Projects | $ 10,996 | $ 440,000 | $ 440,000 | $ 0 |
| Transfer to Golf Fund | 0 | 300,000 | 300,000 | 0 |
| General Fund - Indirect Cost | 457,263 | 429,894 | 429,894 | 450,791 |
| Energy Efficiency Fund | 255,607 | 286,007 | 286,007 | 293,975 |
| *Subtotal Transfers* | **$ 723,866** | **$ 1,455,901** | **$ 1,455,901** | **$ 744,766** |
| **TOTAL APPROPRIATIONS** | **$ 15,347,365** | **$ 16,790,533** | **$ 16,742,371** | **$ 16,195,385** |
| **ENDING BALANCE** | **$ 2,153,749** | **$ 77,984** | **$ 126,146** | **$ 328,558** |

**INTERNAL SERVICE FUND**
**FLEET SERVICES FUND**
**SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2013, the Fleet Services Fund was established to record all revenues and expenditures associated with vehicle repair and maintenance to City departments and other governmental entities. This fund will account for the recovery of expenditures through established rates charged to other City departments and governmental agencies.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 2,504,709** | **$ 1,141,712** | **$ 1,985,115** | **$ 2,036,914** |
| Adjustment for Reserve | (360,138) | 0 | 0 | 0 |
| *Net Balance* | **$ 2,144,571** | **$ 1,141,712** | **$ 1,985,115** | **$ 2,036,914** |
| REVENUES | | | | |
| Automotive-Fleet Services | $ 24,070,038 | $ 25,725,640 | $ 26,337,639 | $ 26,504,367 |
| Automotive-Fuel | 8,813,422 | 11,916,528 | 11,195,967 | 12,376,463 |
| Interest Income | 24,400 | 0 | 16,248 | 554 |
| Other Revenue | 19,398 | 6,066 | 13,448 | 11,055 |
| Transfer from Equipment & Renewal Fund | 503,868 | 497,990 | 497,990 | 648,947 |
| *Total Revenues & Transfers* | **$ 33,431,126** | **$ 38,146,224** | **$ 38,061,292** | **$ 39,541,386** |
| **TOTAL AVAILABLE FUNDS** | **$ 35,575,697** | **$ 39,287,936** | **$ 40,046,407** | **$ 41,578,300** |
| APPROPRIATIONS | | | | |
| Operating Expenses | | | | |
| Personal Services | $ 9,750,031 | $ 10,502,450 | $ 10,688,589 | $ 11,384,247 |
| Contractual Services | 4,510,475 | 4,696,661 | 4,320,590 | 4,782,161 |
| Commodities | 7,522,562 | 7,957,016 | 8,473,391 | 8,420,952 |
| Self-Insurance/Other Expenditures | 10,374,720 | 13,590,204 | 12,828,497 | 14,428,813 |
| Capital Outlay | 63,228 | 332,818 | 336,060 | 177,925 |
| *Subtotal Operating* | **$ 32,221,016** | **$ 37,079,149** | **$ 36,647,127** | **$ 39,194,098** |
| Transfers To | | | | |
| General Fund-Indirect Cost | $ 1,083,632 | $ 1,064,776 | $ 1,064,776 | $ 1,117,160 |
| Energy Efficiency Fund | 22,617 | 12,939 | 12,939 | 12,939 |
| Solid Waste Fund | 263,317 | 284,651 | 284,651 | 300,501 |
| *Subtotal Transfers* | **$ 1,369,566** | **$ 1,362,366** | **$ 1,362,366** | **$ 1,430,600** |
| **TOTAL APPROPRIATIONS** | **$ 33,590,582** | **$ 38,441,515** | **$ 38,009,493** | **$ 40,624,698** |
| **ENDING BALANCE** | **$ 1,985,115** | **$ 846,421** | **$ 2,036,914** | **$ 953,602** |

**INTERNAL SERVICE FUND**
**INFORMATION TECHNOLOGY SERVICES FUND**
**SUMMARY OF ADOPTED BUDGET**

Description:

This Internal Service Fund is used to record activities related to the Information Technology Services Department. The Information Technology Services Department provides data processing, telephone, and radio services 24 hours a day, 7 days a week to all City departments as well as Data Communications services to the San Antonio Water System and Bexar County in support of the county-wide Criminal Justice Information System.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 3,502,822** | **$ 1,489,352** | **$ 1,180,874** | **$ 914,313** |
| Adjustment for Reserve | (1,646,977) | 0 | 0 | 0 |
| *Net Balance* | **$ 1,855,845** | **$ 1,489,352** | **$ 1,180,874** | **$ 914,313** |
| REVENUES | | | | |
| IT Assessment Fee | $ 48,894,530 | $ 51,467,883 | $ 51,308,492 | $ 54,631,728 |
| Telecommunications Charges | 4,632,013 | 5,038,317 | 4,846,699 | 4,596,738 |
| CAD Outside Billing | 450,238 | 450,530 | 450,530 | 560,830 |
| Recovery of Expenditures | 35,460 | 0 | 34,028 | 0 |
| Interest Income | 36,827 | 96,244 | 26,977 | 57,964 |
| Miscellaneous Revenue | 1,558 | 1,388 | 46,188 | 1,388 |
| *Total Revenues & Transfers* | **$ 54,050,626** | **$ 57,054,362** | **$ 56,712,914** | **$ 59,848,648** |
| **TOTAL AVAILABLE FUNDS** | **$ 55,906,471** | **$ 58,543,714** | **$ 57,893,788** | **$ 60,762,961** |
| APPROPRIATIONS | | | | |
| Operating Expenses | | | | |
| Personal Services | $ 30,370,949 | $ 32,233,599 | $ 31,603,635 | $ 33,167,768 |
| Contractual Services | 17,165,021 | 19,247,501 | 18,958,161 | 20,646,980 |
| Commodities | 301,344 | 293,363 | 178,171 | 258,519 |
| Self-Insurance/Other Expenditures | 4,893,053 | 4,377,805 | 4,772,439 | 4,689,209 |
| Capital Outlay | 627,521 | 161,397 | 246,762 | 671,285 |
| *Subtotal Operating* | **$ 53,357,888** | **$ 56,313,665** | **$ 55,759,168** | **$ 59,433,761** |
| Transfers To | | | | |
| General Fund - Indirect Cost | $ 1,220,307 | $ 1,220,307 | $ 1,220,307 | $ 1,220,307 |
| IT Projects | 147,402 | 0 | 0 | 0 |
| *Subtotal Transfers* | **$ 1,367,709** | **$ 1,220,307** | **$ 1,220,307** | **$ 1,220,307** |
| **TOTAL APPROPRIATIONS** | **$ 54,725,597** | **$ 57,533,972** | **$ 56,979,475** | **$ 60,654,068** |
| **ENDING BALANCE** | **$ 1,180,874** | **$ 1,009,742** | **$ 914,313** | **$ 108,893** |

**INTERNAL SERVICE FUND**
**PURCHASING AND GENERAL SERVICES FUND**
**SUMMARY OF ADOPTED BUDGET**

Description:

Purchasing and General Services Fund was established to record all revenues and expenditures associated with providing goods and services to City departments and other government entities. Goods and support services are provided through a charge-back to other City departments, as well as other governmental agencies.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 1,185,963** | **$ 634,467** | **$ 946,614** | **$ 351,121** |
| Adjustment for Reserve | (34,042) | 0 | 0 | 0 |
| *Net Balance* | **$ 1,151,921** | **$ 634,467** | **$ 946,614** | **$ 351,121** |
| REVENUES | | | | |
| Central Stores | $ 2,331,437 | $ 2,128,237 | $ 2,128,237 | $ 2,189,192 |
| Procurement | 3,464,346 | 3,452,586 | 3,452,586 | 4,192,732 |
| Interest Income | 0 | 0 | 0 | 0 |
| Other Revenue | 256,823 | 115,464 | 115,464 | 102,141 |
| *Total Revenues & Transfers* | **$ 6,052,606** | **$ 5,696,287** | **$ 5,696,287** | **$ 6,484,065** |
| **TOTAL AVAILABLE FUNDS** | **$ 7,204,527** | **$ 6,330,754** | **$ 6,642,901** | **$ 6,835,186** |
| APPROPRIATIONS | | | | |
| Operating Expenses | | | | |
| Personal Services | $ 2,932,617 | $ 3,156,724 | $ 3,156,175 | $ 3,346,076 |
| Contractual Services | 598,567 | 669,953 | 595,279 | 745,998 |
| Commodities | 19,312 | 32,993 | 32,993 | 32,233 |
| Self-Insurance/Other Expenditures | 2,261,845 | 2,206,009 | 2,205,735 | 2,335,115 |
| Capital Outlay | 203,100 | 11,664 | 59,126 | 26,913 |
| *Subtotal Operating* | **$ 6,015,441** | **$ 6,077,343** | **$ 6,049,308** | **$ 6,486,335** |
| Transfers To | | | | |
| General Fund-Indirect Costs | $ 242,472 | $ 242,472 | $ 242,472 | $ 242,472 |
| *Subtotal Transfers* | **$ 242,472** | **$ 242,472** | **$ 242,472** | **$ 242,472** |
| **TOTAL APPROPRIATIONS** | **$ 6,257,913** | **$ 6,319,815** | **$ 6,291,780** | **$ 6,728,807** |
| **ENDING BALANCE** | **$ 946,614** | **$ 10,939** | **$ 351,121** | **$ 106,379** |

# Self Insurance Funds

**SELF INSURANCE FUND**
**EMPLOYEE BENEFITS INSURANCE FUND**
**SUMMARY OF ADOPTED BUDGET**

Description:

The Employee Benefits Insurance Fund consolidates the revenues and expenditures associated with benefits provided to City employees including medical, dental, and vision insurance. The major portion of the funding comes from premiums paid by departments for their employees. Costs include a third party administrator to process health claims, the occupational health center, and administrative staff.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ (19,830,971)** | **$ (18,740,344)** | **$ (20,827,945)** | **$ (7,736,757)** |
| Adjustment for Reserve | (2,672) | 0 | 0 | 0 |
| *Net Balance* | **$ (19,833,643)** | **$ (18,740,344)** | **$ (20,827,945)** | **$ (7,736,757)** |
| REVENUES | | | | |
| Department Assessments (Medical & Pharmacy) | $ 134,635,713 | $ 141,267,630 | $ 142,024,058 | $ 138,875,724 |
| Police Uniform Employee Contribution (Medical & Pharmacy) | 0 | 1,076,681 | 647,672 | 943,803 |
| Civilian Employee Contribution (Medical & Pharmacy) | 9,193,981 | 10,607,576 | 10,362,524 | 11,095,101 |
| Civilian Retiree Employee Contribution (Medical & Pharmacy) | 1,600,448 | 1,752,548 | 1,694,090 | 1,753,704 |
| Civilian Employee Premium (Dental & Vision) | 3,189,749 | 3,475,000 | 3,158,252 | 3,410,113 |
| Supplemental Life Insurance Premiums | 1,241,711 | 1,405,000 | 1,308,344 | 1,454,552 |
| Miscellaneous | 650,234 | 1,121,247 | 1,535,051 | 541,214 |
| Pharmacy Rebate | 2,225,726 | 3,401,385 | 4,068,405 | 5,000,000 |
| *Total Revenues & Transfers* | **$ 152,737,562** | **$ 164,107,067** | **$ 164,798,396** | **$ 163,074,211** |
| **TOTAL AVAILABLE FUNDS** | **$ 132,903,919** | **$ 145,366,723** | **$ 143,970,451** | **$ 155,337,454** |
| APPROPRIATIONS | | | | |
| Operating Expenses | | | | |
| Administration - City | $ 3,602,705 | $ 3,419,909 | $ 3,357,016 | $ 3,251,937 |
| Administration - Contracts | 5,393,767 | 6,250,976 | 6,141,058 | 7,169,000 |
| Wellness and Health Savings Account Programs | 4,802,582 | 7,771,953 | 7,519,715 | 8,137,535 |
| Medical & Pharmacy Claims | 131,971,753 | 136,433,498 | 126,575,131 | 136,159,978 |
| HMO Payments-Retirees | 2,337,245 | 2,399,783 | 2,306,379 | 2,149,783 |
| Civilian Employee Payments (Dental and Vision) | 3,032,431 | 3,475,000 | 3,158,252 | 3,410,113 |
| Supplemental Life Payments | 1,241,388 | 1,405,000 | 1,308,344 | 1,454,552 |
| *Subtotal Operating* | **$ 152,381,871** | **$ 161,156,119** | **$ 150,365,895** | **$ 161,732,898** |
| Transfers To | | | | |
| General Fund - Indirect Cost | $ 1,341,313 | $ 1,341,313 | $ 1,341,313 | $ 1,341,313 |
| City Administration Building | 8,680 | 0 | 0 | 0 |
| *Subtotal Transfers* | **$ 1,349,993** | **$ 1,341,313** | **$ 1,341,313** | **$ 1,341,313** |
| **TOTAL APPROPRIATIONS** | **$ 153,731,864** | **$ 162,497,432** | **$ 151,707,208** | **$ 163,074,211** |
| **GROSS ENDING BALANCE** | **$ (20,827,945)** | **$ (17,130,709)** | **$ (7,736,757)** | **$ (7,736,757)** |
| **OPERATING RESERVE** | **$ 0** | **$ 0** | **$ 6,328,757** | **$ 6,807,999** |
| **NET ENDING BALANCE** | **$ (20,827,945)** | **$ (17,130,709)** | **$ (14,065,514)** | **$ (14,544,756)** |

**SELF INSURANCE FUND**
**LIABILITY INSURANCE FUND**
**SUMMARY OF ADOPTED BUDGET**

Description:

The Liability Insurance Fund consolidates the City's Liability Insurance Programs. The fund's revenues are collected through charges to City departments and expenditures are made to settle tort claims against the City. The fund includes the administrative cost for Risk Management and Litigation staff, insurance premiums, and third party administrative fees.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 8,202,538** | **$ 8,564,376** | **$ 11,130,959** | **$ 9,523,743** |
| Adjustment for Reserve | (609,964) | 0 | 0 | 0 |
| *Net Balance* | **$ 7,592,574** | **$ 8,564,376** | **$ 11,130,959** | **$ 9,523,743** |
| REVENUES | | | | |
| Department Assessment | $ 9,758,822 | $ 9,100,000 | $ 7,100,004 | $ 9,100,000 |
| Interest on Time Deposits | 129,391 | 243,596 | 220,046 | 235,061 |
| Recovery of Expenditures | 0 | 51,746 | 65,896 | 0 |
| *Total Revenues & Transfers* | **$ 9,888,213** | **$ 9,395,342** | **$ 7,385,946** | **$ 9,335,061** |
| **TOTAL AVAILABLE FUNDS** | **$ 17,480,787** | **$ 17,959,718** | **$ 18,516,905** | **$ 18,858,804** |
| APPROPRIATIONS | | | | |
| Operating Expenses | | | | |
| Personal Services | $ 1,743,627 | $ 1,810,916 | $ 1,759,137 | $ 1,967,983 |
| Contractual Services | 268,078 | 298,404 | 298,404 | 301,249 |
| Commodities | 12,065 | 28,109 | 28,934 | 28,109 |
| Self-Insurance/Other Expenditures | 3,814,151 | 6,819,748 | 6,411,153 | 6,827,211 |
| Capital Outlay | 10,628 | 2,592 | 13,449 | 37,373 |
| *Subtotal Operating* | **$ 5,848,549** | **$ 8,959,769** | **$ 8,511,077** | **$ 9,161,925** |
| Transfers To | | | | |
| General Fund - Indirect Cost | $ 392,304 | $ 397,533 | $ 397,533 | $ 431,667 |
| Workers' Compensation | 84,552 | 84,552 | 84,552 | 84,552 |
| City Administration Building | 24,423 | 0 | 0 | 0 |
| *Subtotal Transfers* | **$ 501,279** | **$ 482,085** | **$ 482,085** | **$ 516,219** |
| **TOTAL APPROPRIATIONS** | **$ 6,349,828** | **$ 9,441,854** | **$ 8,993,162** | **$ 9,678,144** |
| **GROSS ENDING BALANCE** | **$ 11,130,959** | **$ 8,517,864** | **$ 9,523,743** | **$ 9,180,660** |
| **OPERATING RESERVE** | **$ 0** | **$ 0** | **$ 5,000,000** | **$ 5,000,000** |
| **NET ENDING BALANCE** | **$ 11,130,959** | **$ 8,517,864** | **$ 4,523,743** | **$ 4,180,660** |

**SELF INSURANCE FUND**
**WORKERS' COMPENSATION FUND**
**SUMMARY OF ADOPTED BUDGET**

Description:

The Workers' Compensation Fund consolidates the Workers' Compensation liabilities into one account. Each Department is charged a premium based on their own history of claim loss experience. A third party administrator processes Workers' Compensation claims paid from this fund. This fund provides for the costs of the City's Employee Safety Program and the City Attorney's administration of in-suit claims.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 13,922,418** | **$ 15,229,262** | **$ 22,051,768** | **$ 17,514,890** |
| Adjustment for Reserve | 2,119 | 0 | 0 | 0 |
| *Net Balance* | **$ 13,924,537** | **$ 15,229,262** | **$ 22,051,768** | **$ 17,514,890** |
| REVENUES | | | | |
| Department Assessment | $ 15,458,506 | $ 14,558,005 | $ 11,499,288 | $ 14,498,962 |
| Interest on Time Deposits | 229,315 | 404,462 | 404,871 | 420,159 |
| Recovery of Expenditures | 853,107 | 387,824 | 387,824 | 387,824 |
| Other Revenue-Transfers | 84,552 | 84,552 | 84,552 | 84,552 |
| *Total Revenues & Transfers* | **$ 16,625,480** | **$ 15,434,843** | **$ 12,376,535** | **$ 15,391,497** |
| **TOTAL AVAILABLE FUNDS** | **$ 30,550,017** | **$ 30,664,105** | **$ 34,428,303** | **$ 32,906,387** |
| APPROPRIATIONS | | | | |
| Operating Expenses | | | | |
| Personal Services | $ 1,457,399 | $ 1,633,802 | $ 1,649,535 | $ 1,942,872 |
| Contractual Services | 1,409,945 | 1,464,786 | 1,463,367 | 1,786,699 |
| Commodities | 32,807 | 50,819 | 50,409 | 51,019 |
| Self-Insurance/Other Expenditures | 4,895,445 | 11,681,275 | 13,109,029 | 12,006,107 |
| Capital Outlay | 25,603 | 3,888 | 5,717 | 12,806 |
| *Subtotal Operating* | **$ 7,821,199** | **$ 14,834,570** | **$ 16,278,057** | **$ 15,799,503** |
| Transfers To | | | | |
| General Fund - Indirect Cost | $ 508,802 | $ 435,293 | $ 435,293 | $ 407,044 |
| City Administration Building | 168,248 | 200,063 | 200,063 | 0 |
| *Subtotal Transfers* | **$ 677,050** | **$ 635,356** | **$ 635,356** | **$ 407,044** |
| **TOTAL APPROPRIATIONS** | **$ 8,498,249** | **$ 15,469,926** | **$ 16,913,413** | **$ 16,206,547** |
| **GROSS ENDING BALANCE** | **$ 22,051,768** | **$ 15,194,179** | **$ 17,514,890** | **$ 16,699,840** |
| **OPERATING RESERVE** | **$ 0** | **$ 0** | **$ 4,473,088** | **$ 4,473,088** |
| **NET ENDING BALANCE** | **$ 22,051,768** | **$ 15,194,179** | **$ 13,041,802** | **$ 12,226,752** |


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

# Debt Service Funds

## DEBT SERVICE FUND
## SUMMARY OF ADOPTED BUDGET

Description:

This schedule reflects the consolidation of the General Obligation Debt Service Fund, the Certificates of Obligation Debt Service Fund and Tax Note Debt Service Fund. The General Obligation Debt Service Fund was established to account for the accumulation of ad valorem taxes collected for the purpose of paying principal and interest on long term debt. The Certificates of Obligation Debt Service Fund was established to account for the accumulation of ad valorem and pledged revenues collected for the purpose of paying principal and interest on long term certificates of obligation. The Tax Note Debt Service Fund was established to account for the accumulation of ad valorem and pledged revenues collected for the purpose of paying principal and interest on short term tax notes.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 42,027,174** | **$ 40,049,264** | **$ 40,810,984** | **$ 37,564,381** |
| REVENUES | | | | |
| Current Property Tax | $ 178,789,324 | $ 193,650,721 | $ 193,650,721 | $ 208,690,992 |
| Delinquent Property Tax | 1,207,809 | 925,528 | 925,530 | 948,600 |
| Interest on Time Deposits | 229,666 | 999,243 | 1,059,861 | 2,467,129 |
| Penalty & Interest on Delinquent Taxes | 1,250,740 | 1,290,000 | 1,270,000 | 1,290,000 |
| Recovery of Prior Year Expenditures | 0 | 0 | 0 | 0 |
| Bond Proceeds | 147,130,000 | 0 | 0 | 0 |
| Premium on Bonds | 30,141,677 | 0 | 0 | 0 |
| Direct Subsidy - Build America Bonds | 3,565,192 | 3,565,192 | 3,561,366 | 3,561,366 |
| Transfer from Capital Projects | 0 | 0 | 0 | 0 |
| Transfer from Confiscated Property | 374,250 | 374,250 | 374,250 | 363,375 |
| Transfer from Brooks City-Base TIRZ Fund | 1,707,749 | 1,366,863 | 1,366,863 | 1,431,969 |
| Transfer from Midtown TIRZ Fund | 585,649 | 123,580 | 123,580 | 128,850 |
| Transfer from Heathers Cove TIRZ Fund | 62,955 | 0 | 0 | 0 |
| Transfer from Ridge Stone TIRZ Fund | 66,655 | 0 | 0 | 0 |
| Transfer from Golf Course Fund | 624,643 | 905,199 | 905,199 | 901,086 |
| Transfer from Stormwater Operating Fund | 261,500 | 574,491 | 574,491 | 1,234,373 |
| Transfer from Aquifer Acquisition Fund | 4,575,671 | 0 | 0 | 0 |
| Transfer from Mission del Lago TIRZ Fund | 213,540 | 211,785 | 211,785 | 213,230 |
| Transfer from Alamodome | 3,062,662 | 3,062,496 | 3,062,496 | 3,063,690 |
| Transfer from General Fund | 216,127 | 892,511 | 892,511 | 880,710 |
| Transfer from River Barges | 0 | 102,160 | 102,160 | 792,956 |
| Transfer from HPARC | 0 | 427,837 | 427,837 | 465,322 |
| Transfer from Riverwalk Marina | 0 | 0 | 0 | 496,051 |
| Transfer from City Administration Building | 0 | 0 | 765,160 | 1,240,800 |
| Miscellaneous | 8,899,660 | 0 | 0 | 0 |
| *Total Revenues & Transfers* | **$ 382,965,469** | **$ 208,471,856** | **$ 209,273,810** | **$ 228,170,499** |
| **TOTAL AVAILABLE FUNDS** | **$ 424,992,643** | **$ 248,521,120** | **$ 250,084,794** | **$ 265,734,880** |
| APPROPRIATIONS | | | | |
| Bond Principal | $ 134,125,000 | $ 139,280,000 | $ 139,285,000 | $ 152,205,000 |
| Bond Interest | 72,359,905 | 72,447,564 | 73,219,913 | 76,348,166 |
| Payment to Escrow Agent | 176,307,855 | 0 | 0 | 0 |
| Issuance and Other Costs | 1,380,399 | 0 | 0 | 0 |
| Paying Agent Fees | 8,500 | 15,500 | 15,500 | 15,500 |
| **TOTAL APPROPRIATIONS** | **$ 384,181,659** | **$ 211,743,064** | **$ 212,520,413** | **$ 228,568,666** |
| **ENDING BALANCE** | **$ 40,810,984** | **$ 36,778,056** | **$ 37,564,381** | **$ 37,166,214** |

**DEBT SERVICE FUND**
**AIRPORT SYSTEM REVENUE IMPROVEMENT BONDS, SERIES 2007**
**AIRPORT SYSTEM REVENUE IMPROVEMENT AND REFUNDING BONDS, SERIES 2010A**
**AIRPORT SYSTEM REVENUE REFUNDING BONDS, TAXABLE SERIES 2010B**
**AIRPORT SYSTEM REVENUE REFUNDING BONDS, SERIES 2012**
**AIRPORT SYSTEM REVENUE IMPROVEMENT BONDS, SERIES 2015**
**SUMMARY OF ADOPTED BUDGET**

Description:

The Airport System Revenue Bond Debt Service schedule includes the Airport System Revenue Improvement Bonds, Series 2007, Airport System Revenue Improvement and Refunding Bonds, Series 2010A, Airport System Revenue Refunding Bonds, Taxable Series 2010B, Airport System Revenue Refunding Bonds, Series 2012, and Airport System Revenue Improvement Bonds, Series 2015 Debt Service Funds. It was created to account for revenues transferred from the Airport System Revenue Fund. These revenues will pay for principal and interest on these bonds and provide for the bond reserve to pay other costs and expenses.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 19,361,194** | **$ 19,361,221** | **$ 19,370,457** | **$ 19,373,021** |
| REVENUES | | | | |
| Contr. from Airport Revenue Fund | $ 16,757,418 | $ 16,771,685 | $ 16,770,870 | $ 15,536,320 |
| Contr. from PFC Revenue Fund | 3,803,586 | 3,812,482 | 3,812,482 | 3,811,947 |
| Contr. from CFC Reserve Fund | 2,109,992 | 1,940,250 | 1,940,250 | 1,940,250 |
| Interest on Time Deposits | 62,130 | 0 | 0 | 0 |
| *Total Revenues & Transfers* | **$ 22,733,126** | **$ 22,524,417** | **$ 22,523,602** | **$ 21,288,517** |
| **TOTAL AVAILABLE FUNDS** | **$ 42,094,320** | **$ 41,885,638** | **$ 41,894,059** | **$ 40,661,538** |
| APPROPRIATIONS | | | | |
| Bond Principal | $ 11,695,000 | $ 12,220,000 | $ 12,220,000 | $ 12,795,000 |
| Bond Interest | 11,023,712 | 10,295,887 | 10,295,887 | 9,731,144 |
| Paying Agent Fees | 800 | 800 | 800 | 800 |
| Arbitrage Consulting and Rebate | 4,351 | 5,165 | 4,351 | 4,351 |
| **TOTAL APPROPRIATIONS** | **$ 22,723,863** | **$ 22,521,852** | **$ 22,521,038** | **$ 22,531,295** |
| **GROSS ENDING BALANCE** | **$ 19,370,457** | **$ 19,363,786** | **$ 19,373,021** | **$ 18,130,243** |
| Bond Reserve Fund | $ 14,059,909 | $ 16,025,799 | $ 12,805,570 | $ 12,329,113 |
| Reserve for Future Payments | 5,310,548 | 3,337,987 | 6,567,451 | 5,801,130 |
| **NET ENDING BALANCE** | **$ 0** | **$ 0** | **$ 0** | **$ 0** |
| Succeeding Yr. Principal & Interest | $ 22,364,874 | $ 22,526,144 | $ 22,523,144 | $ 17,555,034 |

**DEBT SERVICE FUND**
**PASSENGER FACILITY CHARGE AND SUBORDINATE LIEN AIRPORT SYSTEM REVENUE IMPROVEMENT BONDS, SERIES 2005**
**PASSENGER FACILITY CHARGE AND SUBORDINATE LIEN AIRPORT SYSTEM REVENUE IMPROVEMENT BONDS, SERIES 2007**
**PASSENGER FACILITY CHARGE AND SUBORDINATE LIEN AIRPORT SYSTEM REVENUE IMPROVEMENT AND REFUNDING BONDS, SERIES 2010**
**PASSENGER FACILITY CHARGE AND SUBORDINATE LIEN AIRPORT SYSTEM REVENUE REFUNDING BONDS, SERIES 2012**
**SUMMARY OF ADOPTED BUDGET**

Description:

The Passenger Facility Charge and Subordinate Lien Airport System Revenue Improvement Bonds, Series 2005 and Series 2007, Passenger Facility Charge and Subordinate Lien Airport System Revenue Improvement and Refunding Bonds, Series 2010, and Passenger Facility Charge and Subordinate Lien Airport System Revenue Refunding Bonds, Series 2012 Debt Service Funds were created to account for revenues transferred from the Passenger Facility Charge Revenue Fund. These revenues will pay for principal and interest on these bonds and provide for the bond reserve to pay other costs and expenses.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 4,112,210** | **$ 4,112,438** | **$ 4,189,712** | **$ 4,198,656** |
| REVENUES | | | | |
| Contr. from PFC Revenue Fund | $ 12,838,960 | $ 12,852,059 | $ 12,847,619 | $ 12,852,019 |
| Interest on Time Deposits | 17,033 | 0 | 0 | 0 |
| *Total Revenues & Transfers* | **$ 12,855,993** | **$ 12,852,059** | **$ 12,847,619** | **$ 12,852,019** |
| **TOTAL AVAILABLE FUNDS** | **$ 16,968,203** | **$ 16,964,497** | **$ 17,037,331** | **$ 17,050,675** |
| APPROPRIATIONS | | | | |
| Bond Principal | $ 5,705,000 | $ 5,975,000 | $ 5,975,000 | $ 6,265,000 |
| Bond Interest | 7,070,741 | 6,868,925 | 6,860,925 | 6,582,700 |
| Paying Agent Fees | 1,350 | 875 | 1,350 | 1,350 |
| Arbitrage Consulting and Rebate | 1,400 | 6,315 | 1,400 | 1,400 |
| **TOTAL APPROPRIATIONS** | **$ 12,778,491** | **$ 12,851,115** | **$ 12,838,675** | **$ 12,850,450** |
| **GROSS ENDING BALANCE** | **$ 4,189,712** | **$ 4,113,382** | **$ 4,198,656** | **$ 4,200,225** |
| Bond Reserve Fund | $ 1,575,497 | $ 1,392,655 | $ 1,392,655 | $ 1,193,021 |
| Reserve for Future Payments | 2,614,215 | 2,720,727 | 2,806,001 | 3,007,204 |
| **NET ENDING BALANCE** | **$ 0** | **$ 0** | **$ 0** | **$ 0** |
| Succeeding Yr. Principal & Interest | $ 12,843,925 | $ 12,847,700 | $ 12,847,700 | $ 12,853,975 |

**DEBT SERVICE FUND**
**CUSTOMER FACILITY CHARGE REVENUE BONDS, TAXABLE SERIES 2015**
**SUMMARY OF ADOPTED BUDGET**

Description:

The Customer Facility Charge Revenue Bonds, Taxable Series 2015 Debt Service fund was created to account for revenue transferred from the Customer Facility Charge Revenue Fund. These revenues will pay for principal and interest on these bonds and provide for the bond reserves to pay other costs and expenses.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 13,309,841** | **$ 17,484,171** | **$ 12,212,470** | **$ 12,212,470** |
| REVENUES | | | | |
| Contr. from CFC Revenues | $ 6,895,182 | $ 10,723,800 | $ 6,823,485 | $ 6,998,485 |
| Interest on Time Deposits | 21,767 | 0 | 0 | 0 |
| *Total Revenues & Transfers* | **$ 6,916,949** | **$ 10,723,800** | **$ 6,823,485** | **$ 6,998,485** |
| **TOTAL AVAILABLE FUNDS** | **$ 20,226,790** | **$ 28,207,971** | **$ 19,035,955** | **$ 19,210,955** |
| APPROPRIATIONS | | | | |
| Bond Interest | $ 7,998,641 | $ 6,823,485 | $ 6,823,485 | $ 6,823,485 |
| Paying Agent Fees | 0 | 500 | 0 | 0 |
| Issuance and Other Costs | 15,679 | 0 | 0 | 0 |
| **TOTAL APPROPRIATIONS** | **$ 8,014,320** | **$ 6,823,985** | **$ 6,823,485** | **$ 6,823,485** |
| **GROSS ENDING BALANCE** | **$ 12,212,470** | **$ 21,383,986** | **$ 12,212,470** | **$ 12,387,470** |
| Bond Reserve Fund | $ 12,208,286 | $ 12,208,286 | $ 12,208,286 | $ 12,208,286 |
| Reserve for Future Payments | 4,184 | 9,175,700 | 4,184 | 179,184 |
| **NET ENDING BALANCE** | **$ 0** | **$ 0** | **$ 0** | **$ 0** |
| Succeeding Yr. Principal & Interest | $ 6,823,485 | $ 6,823,485 | $ 6,823,485 | $ 7,523,485 |

**DEBT SERVICE FUND**
**MUNICIPAL DRAINAGE UTILITY SYSTEM REVENUE REFUNDING BONDS, SERIES 2013**
**SUMMARY OF ADOPTED BUDGET**

Description:

The Municipal Drainage Utility (Stormwater) System Debt Service Fund includes the issuance of Municipal Drainage Utility (Stormwater) System Revenue Refunding Bonds, Series 2013. The principal and interest is paid from revenues generated in the Municipal Drainage Utility (Stormwater) System Revenue Fund and transferred into this Debt Service Fund.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 3,411,092** | **$ 3,483,363** | **$ 3,481,740** | **$ 3,550,290** |
| REVENUES | | | | |
| Contr. from Stormwater Fund | $ 6,629,008 | $ 6,632,813 | $ 6,634,363 | $ 6,654,363 |
| Interest on Time Deposits | 3,078 | 0 | 0 | 0 |
| *Total Revenues & Transfers* | **$ 6,632,086** | **$ 6,632,813** | **$ 6,634,363** | **$ 6,654,363** |
| **TOTAL AVAILABLE FUNDS** | **$ 10,043,178** | **$ 10,116,176** | **$ 10,116,103** | **$ 10,204,653** |
| APPROPRIATIONS | | | | |
| Bond Principal | $ 3,515,000 | $ 3,645,000 | $ 3,645,000 | $ 3,785,000 |
| Bond Interest | 3,044,688 | 2,919,063 | 2,919,063 | 2,770,463 |
| Paying Agent Fees | 200 | 200 | 200 | 200 |
| Issuance and Other Costs | 1,550 | 0 | 1,550 | 1,550 |
| **TOTAL APPROPRIATIONS** | **$ 6,561,438** | **$ 6,564,263** | **$ 6,565,813** | **$ 6,557,213** |
| **GROSS ENDING BALANCE** | **$ 3,481,740** | **$ 3,551,913** | **$ 3,550,290** | **$ 3,647,440** |
| Bond Reserve Fund | $ 0 | $ 0 | $ 0 | $ 0 |
| Reserve for Future Payments | 3,481,740 | 3,551,913 | 3,550,290 | 3,647,440 |
| **NET ENDING BALANCE** | **$ 0** | **$ 0** | **$ 0** | **$ 0** |
| Succeeding Yr. Principal & Interest | $ 6,564,063 | $ 6,555,463 | $ 6,555,463 | $ 6,560,638 |

**DEBT SERVICE FUND**
**PARKING SYSTEM**
**TAXABLE GENERAL IMPROVEMENT REFUNDING BONDS, SERIES 2004**
**TAXABLE GENERAL IMPROVEMENT REFUNDING BONDS, SERIES 2008**
**SUMMARY OF ADOPTED BUDGET**

Description:

This Parking Facilities Debt Service schedule includes Taxable General Improvement Refunding Bonds, Series 2004 and 2008. The principal and interest is paid from revenues generated in the Parking Revenue Fund and transferred into the Debt Service Fund.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ (110,896)** | **$ (110,896)** | **$ (102,962)** | **$ 282,176** |
| REVENUES | | | | |
| Contr. from Parking Revenue Fund | $ 1,649,218 | $ 1,761,753 | $ 2,035,995 | $ 1,646,379 |
| Interest on Time Deposits | 115 | 0 | 0 | 0 |
| *Total Revenues & Transfers* | **$ 1,649,333** | **$ 1,761,753** | **$ 2,035,995** | **$ 1,646,379** |
| **TOTAL AVAILABLE FUNDS** | **$ 1,538,437** | **$ 1,650,857** | **$ 1,933,033** | **$ 1,928,555** |
| APPROPRIATIONS | | | | |
| Bond Principal | $ 1,000,000 | $ 1,025,000 | $ 1,025,000 | $ 1,080,000 |
| Bond Interest | 640,649 | 625,107 | 625,107 | 565,452 |
| Paying Agent Fees | 750 | 750 | 750 | 750 |
| **TOTAL APPROPRIATIONS** | **$ 1,641,399** | **$ 1,650,857** | **$ 1,650,857** | **$ 1,646,202** |
| **GROSS ENDING BALANCE** | **$ (102,962)** | **$ 0** | **$ 282,176** | **$ 282,353** |
| Bond Reserve Fund | $ 0 | $ 0 | $ 0 | $ 0 |
| Reserve for Future Payments | 0 | 0 | 282,176 | 282,353 |
| **NET ENDING BALANCE** | **$ (102,962)** | **$ 0** | **$ 0** | **$ 0** |
| Succeeding Yr. Principal & Interest | $ 1,645,452 | $ 1,645,452 | $ 1,645,452 | $ 1,646,516 |

**DEBT SERVICE FUND**
**SOLID WASTE MANAGEMENT**
**GENERAL IMPROVEMENT AND REFUNDING BONDS, SERIES 2016**
**GENERAL IMPROVEMENT AND REFUNDING BONDS, SERIES 2015**
**GENERAL IMPROVEMENT AND REFUNDING BONDS, SERIES 2014**
**GENERAL IMPROVEMENT REFUNDING BONDS, SERIES 2010**
**CERTIFICATES OF OBLIGATION, SERIES 2007**
**GENERAL IMPROVEMENT AND REFUNDING BONDS, SERIES 2006**
**CERTIFICATES OF OBLIGATION, SERIES 2006**
**SUMMARY OF ADOPTED BUDGET**

Description:

This Solid Waste Debt Service schedule includes the General Improvement and Refunding Bonds, Series 2016, General Improvement and Refunding Bonds, Series 2015, General Improvement and Refunding Bonds, Series 2014, General Improvement Refunding Bonds, Series 2010, General Improvement and Refunding Bonds, Series 2006, and Certificates of Obligation, Series 2006 and Series 2007. The principal and interest is paid from revenues generated in the Solid Waste Management Fund and transferred into the Debt Service Fund.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ (23,003)** | **$ (23,004)** | **$ (61,412)** | **$ 505,923** |
| REVENUES | | | | |
| Contr. from Solid Waste Mgt. Fund | $ 294,842 | $ 800,943 | $ 1,333,085 | $ 1,972,332 |
| Interest on Time Deposits | 33 | 0 | 0 | 0 |
| Proceeds of Bond Issuance | 300,000 | 0 | 0 | 0 |
| Premium on Bonds | 61,459 | 0 | 0 | 0 |
| *Total Revenues & Transfers* | **$ 656,334** | **$ 800,943** | **$ 1,333,085** | **$ 1,972,332** |
| **TOTAL AVAILABLE FUNDS** | **$ 633,331** | **$ 777,939** | **$ 1,271,673** | **$ 2,478,255** |
| APPROPRIATIONS | | | | |
| Bond Principal | $ 165,000 | $ 400,000 | $ 395,000 | $ 1,240,000 |
| Bond Interest | 166,225 | 377,939 | 370,750 | 640,704 |
| Payment to Escrow | 359,494 | 0 | 0 | 0 |
| Issuance and Other Costs | 2,074 | 0 | 0 | 0 |
| Arbitrage Consulting and Rebate | 1,950 | 0 | 0 | 0 |
| **TOTAL APPROPRIATIONS** | **$ 694,743** | **$ 777,939** | **$ 765,750** | **$ 1,880,704** |
| **GROSS ENDING BALANCE** | **$ (61,412)** | **$ 0** | **$ 505,923** | **$ 597,551** |
| Reserve for Future Payments | $ 0 | $ 0 | $ 505,923 | $ 597,551 |
| **NET ENDING BALANCE** | **$ (61,412)** | **$ 0** | **$ 0** | **$ 0** |
| Succeeding Yr. Principal & Interest | $ 800,943 | $ 2,180,749 | $ 1,880,704 | $ 2,297,493 |

**DEBT SERVICE FUND**
**PRE-K 4 SA EARLY CHILDHOOD EDUCATION PROGRAM**
**REVENUE NOTES, SERIES 2013A**
**SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2014, the Pre-K 4 SA Early Childhood Education Program Debt Service Fund was established to account for the issuance of revenue notes for the purpose of financing the acquisition, improvement, and equipping of certain facilities for the Pre-K 4 SA Early Childhood Education Program under the November 2012 Proposition. The principal and interest is paid from revenue generated through the sales tax generated from the Pre-K 4 SA Early Childhood Education Program Fund and transferred into this Debt Service Fund.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ 2,039,187** | **$ 2,087,742** | **$ 2,093,533** | **$ 2,141,740** |
| REVENUES | | | | |
| Contr. from Pre-K 4 SA Fund | $ 3,339,039 | $ 3,358,975 | $ 3,358,975 | $ 3,383,489 |
| Interest on Time Deposits | 5,791 | 0 | 0 | 0 |
| *Total Revenues & Transfers* | **$ 3,344,830** | **$ 3,358,975** | **$ 3,358,975** | **$ 3,383,489** |
| **TOTAL AVAILABLE FUNDS** | **$ 5,384,017** | **$ 5,446,717** | **$ 5,452,508** | **$ 5,525,229** |
| APPROPRIATIONS | | | | |
| Notes Principal | $ 2,960,000 | $ 3,050,000 | $ 3,050,000 | $ 3,140,000 |
| Notes Interest | 330,484 | 260,768 | 260,768 | 188,964 |
| **TOTAL APPROPRIATIONS** | **$ 3,290,484** | **$ 3,310,768** | **$ 3,310,768** | **$ 3,328,964** |
| **GROSS ENDING BALANCE** | **$ 2,093,533** | **$ 2,135,949** | **$ 2,141,740** | **$ 2,196,265** |
| Bond Reserve Fund | $ 0 | $ 0 | $ 0 | $ 0 |
| Reserve for Future Payments | 2,093,533 | 2,135,949 | 2,141,740 | 2,196,265 |
| **NET ENDING BALANCE** | **$ 0** | **$ 0** | **$ 0** | **$ 0** |
| Succeeding Yr. Principal & Interest | $ 3,310,768 | $ 3,328,964 | $ 3,328,964 | $ 3,354,956 |

**DEBT SERVICE FUND**
**EDWARDS AQUIFER PROTECTION VENUE**
**TAX NOTES, SERIES 2012**
**SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2012, the Edwards Aquifer Protection Venue Debt Service Fund was established to account for the issuance of tax notes to acquire and preserve land in the aquifer's recharge zones under 2010 Proposition 1. The principal and interest is paid from revenue generated through the continuation of a sales tax generated from the Edwards Aquifer Venue Project Fund and transferred into this Debt Service Fund.

| | ACTUAL FY 2016 | BUDGET FY 2017 | ESTIMATED FY 2017 | ADOPTED FY 2018 |
|---|---|---|---|---|
| **AVAILABLE FUNDS** | | | | |
| Beginning Balance | **$ (171)** | **$ 0** | **$ 94** | **$ 94** |
| REVENUES | | | | |
| Contr. from Aquifer Acquisition Fund | $ 4,575,671 | $ 0 | $ 0 | $ 0 |
| Interest on Time Deposits | 94 | 0 | 0 | 0 |
| *Total Revenues & Transfers* | **$ 4,575,765** | **$ 0** | **$ 0** | **$ 0** |
| **TOTAL AVAILABLE FUNDS** | **$ 4,575,594** | **$ 0** | **$ 94** | **$ 94** |
| APPROPRIATIONS | | | | |
| Commercial Paper Principal | $ 4,530,000 | $ 0 | $ 0 | $ 0 |
| Commercial Paper Interest | 45,300 | 0 | 0 | 0 |
| Paying Agent & Other Fees | 200 | 0 | 0 | 0 |
| **TOTAL APPROPRIATIONS** | **$ 4,575,500** | **$ 0** | **$ 0** | **$ 0** |
| **GROSS ENDING BALANCE** | **$ 94** | **$ 0** | **$ 94** | **$ 94** |
| Bond Reserve Fund | $ 0 | $ 0 | $ 0 | $ 0 |
| Reserve for Future Payments | 94 | 0 | 94 | 94 |
| **NET ENDING BALANCE** | **$ 0** | **$ 0** | **$ 0** | **$ 0** |
| Succeeding Yr. Principal & Interest | $ 0 | $ 0 | $ 0 | $ 0 |


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

# Grants Summary

# FY 2018 GRANT SUMMARY BY DEPARTMENT

| PROGRAM | FEDERAL | STATE | OTHER | ADOPTED FY 2018* | CITY MATCH | FY 2018 POSITIONS | FY 2018 FTEs |
|---|---|---|---|---|---|---|---|
| **Center City Development & Operations** | | | | | | | |
| Environmental Protection Agency Brownfields Assessment Grant | 304,000 | 0 | 0 | 304,000 | 0 | 0 | 0.00 |
| ***Center City Development & Operations*** | **$304,000** | **$0** | **$0** | **$304,000** | **$0** | **0** | **0.00** |
| **City Attorney** | | | | | | | |
| CDBG Legal Administration | 139,789 | 0 | 0 | 139,789 | 0 | 2 | 1.50 |
| HOME Legal Administration | 55,050 | 0 | 0 | 55,050 | 0 | 0 | 0.50 |
| ***City Attorney*** | **$194,839** | **$0** | **$0** | **$194,839** | **$0** | **2** | **2.00** |
| **Convention & Sports Facilities** | | | | | | | |
| Carver Contribution and Trust Fund - Donation | 0 | 0 | 144,552 | 144,552 | 327,627 | 7 | 6.50 |
| ***Convention & Sports Facilities*** | **$0** | **$0** | **$144,552** | **$144,552** | **$327,627** | **7** | **6.50** |
| **Development Services & Code** | | | | | | | |
| CDBG Entitlement Grant Program-Code Enforcement Activities | 187,749 | 0 | 0 | 187,749 | 0 | 3 | 3.00 |
| ***Development Services & Code*** | **$187,749** | **$0** | **$0** | **$187,749** | **$0** | **3** | **3.00** |
| **Fire** | | | | | | | |
| Emergency Management Performance Grant | 185,838 | 0 | 0 | 185,838 | 185,838 | 2 | 2.00 |
| Southwest Texas Regional Advisory Council (STRAC) Grant | 0 | 31,818 | 0 | 31,818 | 0 | 0 | 0.00 |
| State Homeland Security Grant Program - 2015 Supplemental | 200,000 | 0 | 0 | 200,000 | 0 | 0 | 0.00 |
| State Homeland Security Grant Program - 2016 | 636,139 | 0 | 0 | 636,139 | 0 | 0 | 0.00 |
| State Homeland Security Grant Program - 2017 | 560,966 | 0 | 0 | 560,966 | 0 | 2 | 2.00 |
| Urban Area Security Initiative (UASI) Grant | 375,000 | 0 | 0 | 375,000 | 0 | 3 | 3.00 |
| ***Fire*** | **$1,957,943** | **$31,818** | **$0** | **$1,989,761** | **$185,838** | **7** | **7.00** |

*** Note: Amounts reflected within the Grant Summary reflect grants received as of July 2017 and are subject to change.**

# FY 2018 GRANT SUMMARY BY DEPARTMENT

| PROGRAM | FEDERAL | STATE | OTHER | ADOPTED FY 2018* | CITY MATCH | FY 2018 POSITIONS | FY 2018 FTEs |
|---|---|---|---|---|---|---|---|
| **Health** | | | | | | | |
| Air Monitoring TCEQ Biowatch | 340,611 | 0 | 0 | 340,611 | 0 | 6 | 2.85 |
| Air Monitoring TCEQ Lake Calaveras | 0 | 132,329 | 0 | 132,329 | 0 | 0 | 1.25 |
| Air Monitoring TCEQ PM 2.5 | 98,192 | 0 | 0 | 98,192 | 0 | 0 | 0.85 |
| BIO-Terrorism Prep ZIKA Lab Response | 39,375 | 0 | 0 | 39,375 | 0 | 0 | 0.00 |
| Federal Immunization Program | 2,298,339 | 0 | 0 | 2,298,339 | 0 | 30 | 30.00 |
| Head Start Avance | 0 | 0 | 31,000 | 31,000 | 6,200 | 0 | 0.00 |
| Head Start COSA | 0 | 0 | 111,740 | 111,740 | 27,935 | 0 | 0.00 |
| Head Start Family Services | 0 | 0 | 75,000 | 75,000 | 15,000 | 0 | 0.00 |
| Head Start PCI | 0 | 0 | 9,000 | 9,000 | 1,800 | 0 | 0.00 |
| Healthy Start Initiative | 1,814,000 | 0 | 0 | 1,814,000 | 0 | 28 | 28.00 |
| HIV Prevention Grant | 0 | 250,000 | 0 | 250,000 | 0 | 4 | 4.00 |
| HIV Surveillance Program | 0 | 191,524 | 0 | 191,524 | 0 | 4 | 4.00 |
| HPV Vaccine | 247,378 | 0 | 0 | 247,378 | 0 | 4 | 4.00 |
| IDC/Flu Infectious Disease | 0 | 5,000 | 0 | 5,000 | 0 | 0 | 0.00 |
| IDCU/SUR | 0 | 136,563 | 0 | 136,563 | 0 | 2 | 2.00 |
| Inner City School Immunization Project | 0 | 594,495 | 45,000 | 639,495 | 0 | 9 | 9.00 |
| Medicaid Waiver 1115 | 11,387,172 | 0 | 0 | 11,387,172 | 0 | 35 | 32.70 |
| Milk Sample Lab Test | 0 | 71,771 | 0 | 71,771 | 0 | 0 | 0.00 |
| PHEP BIO Terrorism | 1,002,347 | 0 | 0 | 1,002,347 | 100,235 | 11 | 10.40 |
| PHEP Citi Readiness Initiative | 219,698 | 0 | 0 | 219,698 | 21,970 | 3 | 3.00 |
| PHEP Lab | 244,077 | 0 | 0 | 244,077 | 24,408 | 2 | 2.00 |
| STD Staff Support | 1,273,447 | 0 | 0 | 1,273,447 | 0 | 13 | 13.00 |
| TB Prevention and Control - Federal | 318,216 | 0 | 0 | 318,216 | 63,643 | 6 | 6.00 |
| TB Prevention and Control - State | 0 | 430,771 | 0 | 430,771 | 86,154 | 5 | 5.00 |
| TB Waiver Project | 0 | 171,789 | 0 | 171,789 | 0 | 8 | 8.00 |
| Title V Dental | 211,064 | 0 | 0 | 211,064 | 0 | 1 | 1.00 |
| Triple O | 0 | 226,056 | 0 | 226,056 | 0 | 4 | 4.00 |
| UTSA Building a Healthy Temple | 0 | 0 | 8,421 | 8,421 | 0 | 0 | 0.00 |
| WIC | 6,295,393 | 0 | 0 | 6,295,393 | 0 | 98 | 97.50 |
| ZIKA | 408,933 | 0 | 0 | 408,933 | 0 | 3 | 3.00 |
| ***Health*** | **$26,198,242** | **$2,210,298** | **$280,161** | **$28,688,701** | **$347,345** | **276** | **271.55** |

*** Note: Amounts reflected within the Grant Summary reflect grants received as of July 2017 and are subject to change.**

# FY 2018 GRANT SUMMARY BY DEPARTMENT

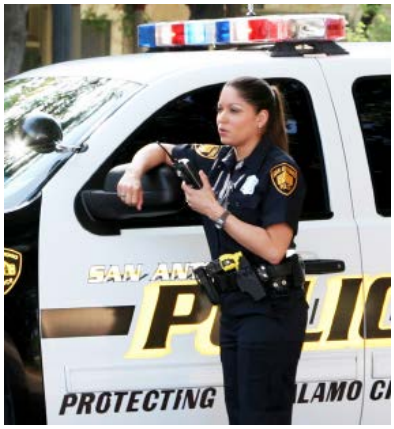
| PROGRAM | FEDERAL | STATE | OTHER | ADOPTED FY 2018* | CITY MATCH | FY 2018 POSITIONS | FY 2018 FTEs |
|---|---|---|---|---|---|---|---|
| **Human Services** | | | | | | | |
| Bexar Cares | 995,828 | 0 | 995,828 | 1,991,656 | 0 | 1 | 1.00 |
| CDBG Entitlement Grant - Fair Housing Program | 246,000 | 0 | 0 | 246,000 | 0 | 4 | 4.00 |
| CDBG Entitlement Grant - Financial Education | 200,000 | 0 | 0 | 200,000 | 0 | 1 | 1.00 |
| CDBG Entitlement Grant - Public Service Activities | 149,955 | 0 | 0 | 149,955 | 0 | 0 | 0.00 |
| Child Care Services | 38,904,601 | 7,301,790 | 0 | 46,206,391 | 3,665,255 | 61 | 61.00 |
| Community Services Block Grant (CSBG) | 2,005,701 | 0 | 0 | 2,005,701 | 0 | 26 | 26.00 |
| Early Head Start/Child Care Services Partnership | 2,729,843 | 0 | 682,461 | 3,412,304 | 0 | 16 | 16.00 |
| Emergency Solutions Grant | 1,031,482 | 0 | 0 | 1,031,482 | 0 | 1 | 1.00 |
| Head Start Early Childhood Development | 22,632,420 | 0 | 5,658,105 | 28,290,525 | 0 | 95 | 95.00 |
| Housing Counseling Grant | 21,716 | 0 | 0 | 21,716 | 0 | 0 | 0.00 |
| Housing Opportunities for Persons with AIDS | 1,417,988 | 0 | 0 | 1,417,988 | 0 | 1 | 0.50 |
| Senior Nutrition Program | 1,876,000 | 0 | 40,000 | 1,916,000 | 3,437,111 | 52 | 41.00 |
| ***Human Services*** | **$72,211,533** | **$7,301,790** | **$7,376,394** | **$86,889,717** | **$7,102,366** | **258** | **246.50** |
| **Library** | | | | | | | |
| Friends of the SA Public Library - Donation | 0 | 0 | 100,000 | 100,000 | 0 | 0 | 0.00 |
| Miscellaneous Gifts | 0 | 0 | 65,000 | 65,000 | 0 | 0 | 0.00 |
| SA Public Library Foundation - Donation | 0 | 0 | 500,000 | 500,000 | 0 | 0 | 0.00 |
| ***Library*** | **$0** | **$0** | **$665,000** | **$665,000** | **$0** | **0** | **0.00** |
| **Municipal Court** | | | | | | | |
| Truancy Intervention & Prevention Program | 0 | 1,196,133 | 0 | 1,196,133 | 0 | 0 | 0.00 |
| ***Municipal Court*** | **$0** | **$1,196,133** | **$0** | **$1,196,133** | **$0** | **0** | **0.00** |
| **Neighborhood & Housing Services** | | | | | | | |
| CDBG Entitlement Grant Program - Administration | 2,148,705 | 0 | 0 | 2,148,705 | 0 | 17 | 16.50 |
| CDBG Entitlement Grant-Debt Services | 4,802,609 | 0 | 0 | 4,802,609 | 0 | 0 | 0.00 |
| CDBG Entitlement Grant-Housing Program | 830,000 | 0 | 0 | 830,000 | 0 | 6 | 6.00 |
| CDBG Entitlement Grant-Neighborhood Revitalization | 3,137,162 | 0 | 0 | 3,137,162 | 0 | 0 | 0.00 |
| HOME Entitlement Grant Program | 4,409,018 | 0 | 0 | 4,409,018 | 0 | 0 | 0.00 |
| HOME Entitlement Grant Program-Administration | 434,841 | 0 | 0 | 434,841 | 0 | 8 | 7.55 |
| Lead Hazard Reduction Demonstration Grant | 1,149,074 | 0 | 0 | 1,149,074 | 0 | 2 | 2.00 |
| ***Neighborhood & Housing Services*** | **$16,911,409** | **$0** | **$0** | **$16,911,409** | **$0** | **33** | **32.05** |
| **Office of Sustainability** | | | | | | | |
| TxDOT B-Cycle Urban Core Expansion | 0 | 494,398 | 0 | 494,398 | 0 | 0 | 0.00 |
| ***Office of Sustainability*** | **$0** | **$494,398** | **$0** | **$494,398** | **$0** | **0** | **0.00** |

*** Note: Amounts reflected within the Grant Summary reflect grants received as of July 2017 and are subject to change.**

# FY 2018 GRANT SUMMARY BY DEPARTMENT

| PROGRAM | FEDERAL | STATE | OTHER | ADOPTED FY 2018* | CITY MATCH | FY 2018 POSITIONS | FY 2018 FTEs |
|---|---|---|---|---|---|---|---|
| **Parks & Recreation** | | | | | | | |
| CDBG Entitlement Grant Program | 272,422 | 0 | 0 | 272,422 | 0 | 0 | 0.00 |
| Summer Food Service Program | 1,208,541 | 0 | 0 | 1,208,541 | 0 | 0 | 0.00 |
| ***Parks & Recreation*** | **$1,480,963** | **$0** | **$0** | **$1,480,963** | **$0** | **0** | **0.00** |
| **Police** | | | | | | | |
| Enhanced Collaborative Model to Combat Human Trafficking | 205,481 | 0 | 0 | 205,481 | 72,207 | 0 | 0.00 |
| FY 2016 COPS Hiring Program | 28,330 | 0 | 0 | 28,330 | 79,801 | 4 | 4.00 |
| FY 2018 COPS Hiring Program | 1,524,691 | 0 | 0 | 1,524,691 | 1,277,289 | 0 | 0.00 |
| High Intensity Drug Trafficking Area (HIDTA) FY 2017 Award | 1,109,528 | 0 | 0 | 1,109,528 | 0 | 0 | 0.00 |
| High Intensity Drug Trafficking Area (HIDTA) FY 2018 Award | 1,011,590 | 0 | 0 | 1,011,590 | 0 | 17 | 17.00 |
| Justice Assistance Grant FY 2016 Award | 168,492 | 0 | 0 | 168,492 | 0 | 0 | 0.00 |
| Justice Assistance Grant FY 2017 Award | 265,924 | 0 | 0 | 265,924 | 8,832 | 2 | 2.00 |
| National Incident Based Reporting System (NIBRS) | 87,978 | 0 | 0 | 87,978 | 0 | 0 | 0.00 |
| Regional Auto Crimes Team (ReACT) FY 2018 | 0 | 694,434 | 0 | 694,434 | 2,434,008 | 9 | 9.00 |
| STEP 2018 | 0 | 1,000,000 | 0 | 1,000,000 | 378,650 | 0 | 0.00 |
| Texas Anti-Gang (TAG) Program | 0 | 1,968,257 | 0 | 1,968,257 | 0 | 0 | 0.00 |
| ***Police*** | **$4,402,014** | **$3,662,691** | **$0** | **$8,064,705** | **$4,250,787** | **32** | **32.00** |
| **Grand Total** | **$123,848,692** | **$14,897,127** | **$8,466,107** | **$147,211,927** | **$12,213,963** | **618** | **600.60** |

*** Note: Amounts reflected within the Grant Summary reflect grants received as of July 2017 and are subject to change.**










# CITY SERVICE PLANS

# City Service Plans Overview

## CITY SERVICE PLANS OVERVIEW

In the following section, individual City departments are alphabetically presented. In the beginning of each department section, a functional organizational chart summarizes the major activities within the department. In addition, each department cover page includes a breakout of all sources of funding and the total number of authorized positions in the department.

Each department's Adopted Budget begins with the department's mission statement, followed by its goals and objectives. These goals and objectives are intended to help focus the department's efforts in support of the overall City goals as summarized at the beginning of this document. In addition, performance measures are developed and tracked to help align the department's mission and strategy into a comprehensive operating plan.

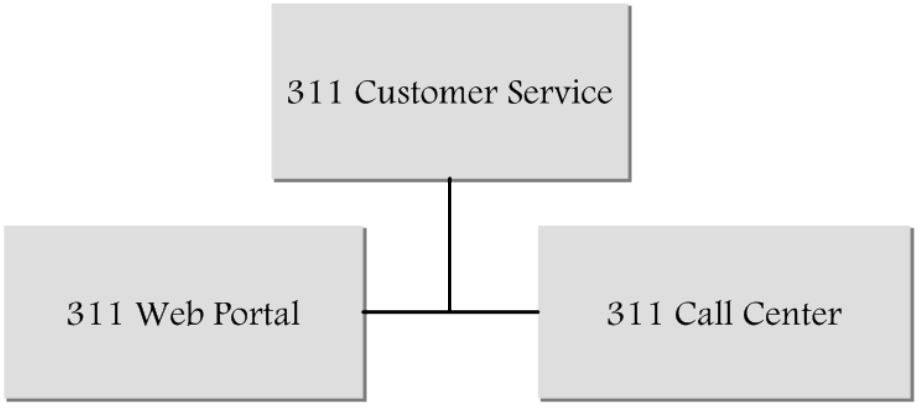
Next, a detailed summary of the department's operating expenditures and staffing levels over a three-year period is illustrated. Included in this table are department actual expenditures for FY 2016, the budget adopted by City Council in FY 2017, a re-estimate of department spending levels in relation to what was budgeted for FY 2017, and an Adopted Budget number which includes all adopted redirection/reductions, improvements, and mandates for FY 2018. For each year, the department's actual expenditures, revised budget, re-estimate and Adopted Budget are compared and tracked in five major spending categories. These categories include: Personal Services, Contractual Services, Commodities, Other Expenditures, and Capital Outlay. In addition, the table also shows the number of authorized positions and full-time equivalents (FTE's) in the department's operating budget.

Finally, when applicable, the departmental appropriations section includes information on grants. A grant summary page will summarize all grants received by the department. Next, each grant information sheet provides a brief synopsis of the grant program, followed by the most current grant total allocation award and City matching requirements. The grant sheet also displays the budget information, FTE's, and any performance measure data over a three-year period.


CITY OF SAN ANTONIO
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# Departmental Summaries

# 311 CUSTOMER SERVICE




| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | ADOPTED BUDGET |
|---|---|---|
| General Fund | 45 | 3,024,276 |
| **Total Funding** | **45** | **$3,024,276** |

***MISSION STATEMENT***

***THE MISSION OF THE OFFICE OF 311 CUSTOMER SERVICE IS TO DELIVER EXCELLENT CUSTOMER SERVICE THROUGH THE CITY'S ENGAGEMENT CHANNELS INCLUDING THE 311 CALL CENTER, WEB PORTAL AND MOBILE APP.***

## PROGRAM INFORMATION

311 Customer Service is responsible for providing excellent customer service to residents requesting non-emergency City services and information. 311 Customer Services provides general City information for all departments and local organizations. 311 Customer Services also facilitates services provided by City departments including Animal Care Services, Development Services/Code Enforcement, Metro Health, Parks and Recreation, Solid Waste Management and Transportation & Capital Improvements.

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

**City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.**

- 311 will provide access to City services and information through the 311 Call Center
- 311 will deliver quality customer service by maintaining an effective Call Center available seven days a week with well-trained, experienced, and customer-focused call center representatives
- 311 will provide residents the opportunities to submit requests through the City's web portal www.sanantonio.gov/311
- 311 will provide City services through the availability to submit service requests through the City's mobile app available for download on iPhone and Android smartphone devices

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

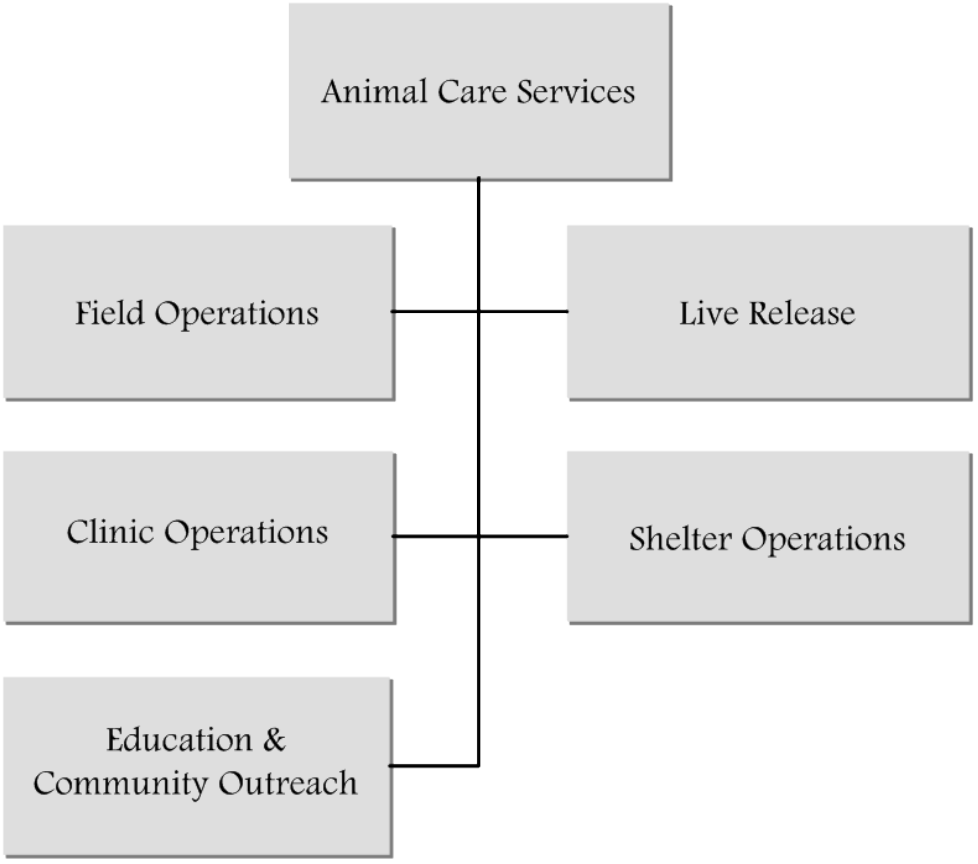
| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| Service level (% of calls answered within 45 seconds) | 50% | 60% | 66% | ✓ | 80% |
| Total interactions (phone calls, emails, web services, and mobile requests) | 809,733 | 801,500 | 878,370 | ✓ | 850,000 |

**GENERAL FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 0 | 2,257,105 | 2,191,579 | 2,357,679 |
| CONTRACTUAL SERVICES | 0 | 60,390 | 125,901 | 60,390 |
| COMMODITIES | 0 | 4,684 | 3,720 | 6,477 |
| SELF INSURANCE/OTHER | 0 | 507,143 | 507,143 | 594,619 |
| CAPITAL OUTLAY | 0 | 28,512 | 29,491 | 5,111 |
| **TOTAL EXPENDITURES** | **$0** | **$2,857,834** | **$2,857,834** | **$3,024,276** |
| **Authorized Positions** | **0** | **40** | **40** | **45** |
| **Full-Time Equivalents** | **0.00** | **38.50** | **38.50** | **41.00** |

In FY 2017, 311 Customer Service was reorganized into a separate office within the City organization.

# ANIMAL CARE SERVICES




| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | ADOPTED BUDGET |
|---|---|---|
| General Fund | 136 | 14,736,298 |
| **Total Funding** | **136** | **$14,736,298** |

***MISSION STATEMENT***

***ANIMAL CARE SERVICES' MISSION IS TO ENCOURAGE RESPONSIBLE PET OWNERSHIP BY PROMOTING AND PROTECTING THE HEALTH, SAFETY, AND WELFARE OF THE RESIDENTS AND PETS OF SAN ANTONIO THROUGH EDUCATION, ENFORCEMENT, AND COMMUNITY PARTNERSHIP.***

## PROGRAM INFORMATION

Animal Care Services is responsible for protecting the health and safety of the citizens and their pets in San Antonio. The Department accomplishes this objective through the following four priorities: (1) enhanced enforcement of existing laws and codes; (2) controlling the stray animal population; (3) increasing the Department's live release rate; and (4) engaging and educating the community.

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

**City-Wide Goal: San Antonio will be a safe and clean community.**

Animal Care Services will enhance enforcement activities.

- Respond to all call-for-service requests within a timely manner
- Issue warnings and citations as violations are identified
- Ensure permits and licenses are issued as directed in local laws and codes
- Investigate animal cruelty and bite cases

**City-Wide Goal: San Antonio neighborhoods will prosper through community's long-term reinvestment and revitalization.**

Animal Care Services will continue to expand its control of the stray animal population.

- Expand the availability of low/no cost spay/neuter services
- Reduce the number of strays and roaming animals
- Provide reasonable medical care and treatment for animals under ACS care
- Provide low/no cost vaccination clinics through collaboration with other agencies
- Increase the number of animal adoptions

**City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.**

Animal Care Services will increase its live release efforts.

- Increase the number of animals that are returned to owner
- Increase the number of animal rescue and foster opportunities
- Educate public of existing laws and codes dealing with the care and treatment of animals

Animal Care Services will provide educational opportunities to promote responsible pet ownership.

- Increase the number of educational and promotional events in the community
- Increase partnership between ACS and local businesses and organizations
- Increase the number of one-on-one discussions with residents regarding responsible pet ownership responsibilities

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

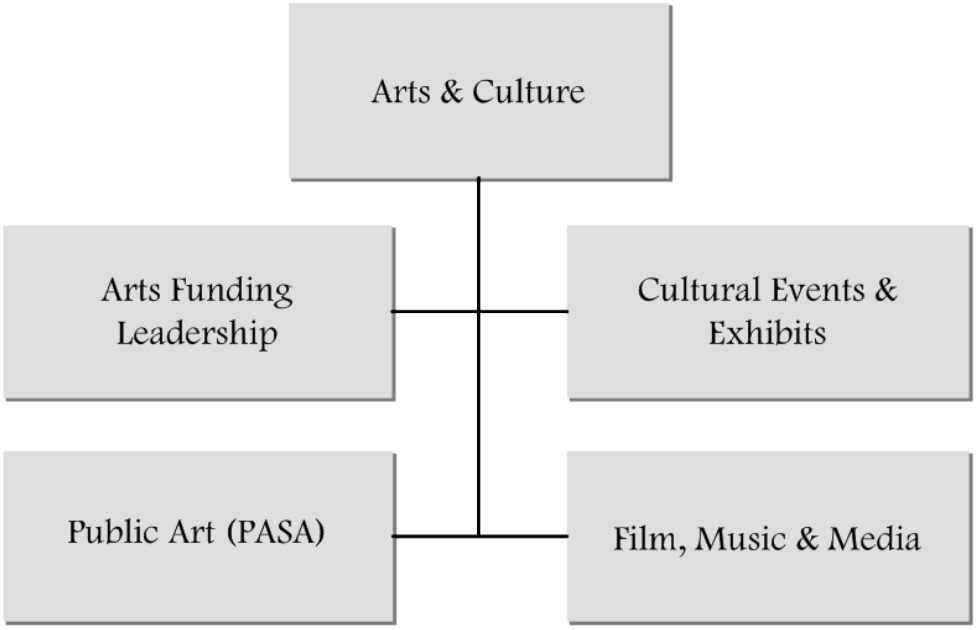
| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| Free registered microchips | 7,391 | 5,000 | 7,400 | ✓ | 7,400 |
| Spay/neuter surgeries performed | 35,781 | 40,334 | 40,884 | ✓ | 43,000 |
| Live releases returned to owners | 5,769 | 6,400 | 6,900 | ✓ | 6,900 |
| Live release rescues | 13,096 | 12,900 | 12,700 | ✗ | 13,000 |
| Live release adoptions | 7,192 | 7,300 | 7,050 | ✗ | 7,000 |
| Live release rate | 88.4% | 88.5% | 91.3% | ✓ | 90% |
| Shelter Intake | 31,811 | 31,000 | 30,050 | ✗ | 31,000 |

**GENERAL FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 7,273,782 | 8,293,272 | 7,966,672 | 8,468,686 |
| CONTRACTUAL SERVICES | 2,226,886 | 2,377,520 | 2,657,198 | 2,525,656 |
| COMMODITIES | 1,071,062 | 1,118,683 | 1,187,080 | 1,373,283 |
| SELF-INSURANCE/OTHER | 1,843,554 | 2,015,947 | 1,942,434 | 2,238,864 |
| CAPITAL OUTLAY | 201,164 | 130,158 | 130,158 | 129,809 |
| **TOTAL EXPENDITURES** | **$12,616,448** | **$13,935,580** | **$13,883,542** | **$14,736,298** |
| **Authorized Positions** | **130** | **135** | **135** | **136** |
| **Full-Time Equivalents** | **130.00** | **135.00** | **135.00** | **136.00** |


CITY OF SAN ANTONIO
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# ARTS & CULTURE




| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | ADOPTED BUDGET |
|---|---|---|
| Arts & Culture Fund | 12 | 10,052,809 |
| Public Art San Antonio | 6 | 682,692 |
| Film Commission (Hotel Occupancy Tax Fund) | 2 | 514,639 |
| **Total Funding** | **20** | **$11,250,140** |

***MISSION STATEMENT***

***TO ENRICH QUALITY OF LIFE BY LEADING AND INVESTING IN SAN ANTONIO'S ARTS AND CULTURE.***

## PROGRAM INFORMATION

The Department of Arts & Culture advocates for the enrichment of the quality of life for San Antonio's residents and visitors. The Department is funded by the Hotel Occupancy Tax and invests in San Antonio's creative economy by distributing funds through a competitive process that supports San Antonio's arts and cultural institutions, events, programming and local artists. Department curated cultural events and exhibits connect and engage San Antonio residents and visitors with local artists, enriching the quality of life in San Antonio. Public art is facilitated to enhance the visual environment and connects the community through exhibits and presentations. The San Antonio Film Commission provides resources for filmmakers and promotes the business of media productions in San Antonio. The Department's policies and procedures are advised by the San Antonio Arts Commission, whose members are appointed by City Council and the Mayor.

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

**City-Wide Goal: San Antonio will promote its unique resources to become a premier visitor and convention destination.**

- Support and promote sustainable arts agencies in San Antonio
- Invest in arts and cultural organizations, artists, events, and filmmakers that provide goods and services which make San Antonio a desirable destination
- Collaborate with other City departments to implement arts and cultural programming for residents and visitors
- Develop and implement marketing strategies that promote the arts in San Antonio and highlight our unique culture

**City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.**

- Promote the growth of the creative economy and its impact on San Antonio
- Invest in arts and cultural events that serve citizens in all City Council Districts
- Invest in and implement public art projects that beautify neighborhoods throughout the City
- Partner with City departments, neighborhood groups, and the private sector to maximize arts and cultural investment
- Invest in the creative sector by providing technical and economic development assistance

**City-Wide Goal: San Antonio will be a city that maximizes its citizens' well-being and human potential while capitalizing on its cultural diversity.**

- Collaborate with local artists and agencies to create and implement cultural events and exhibits
- Establish productive people-to-people relationships through global community partnerships
- Improve Arts & Culture service delivery to increase effectiveness and efficiency
- Invest in arts and cultural programs that deliver excellence, innovation, and engage audiences in the unique experience of San Antonio

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| Attendance at cultural events promoted by the Department of Arts & Culture | 3,523,642 | 3,100,000 | 4,303,028 | ✓ | 4,500,000 |
| Amount of non-city dollars leveraged for arts ($ in millions) | $35.0 | $40.0 | $42.5 | ✓ | $42.5 |

**ARTS & CULTURE FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 904,458 | 1,114,277 | 1,040,641 | 1,186,659 |
| CONTRACTUAL SERVICES | 1,378,067 | 1,282,232 | 1,334,417 | 1,390,734 |
| COMMODITIES | 17,255 | 12,546 | 27,331 | 47,546 |
| SELF INSURANCE/OTHER | 264,164 | 168,942 | 173,493 | 161,469 |
| CAPITAL OUTLAY | 12,558 | 3,888 | 3,888 | 1,301 |
| ARTS AGENCY CONTRIBUTIONS | 5,884,668 | 6,327,800 | 6,327,800 | 6,329,900 |
| TRANSFERS | 957,426 | 783,793 | 783,793 | 935,200 |
| **TOTAL EXPENDITURES** | **$9,418,596** | **$9,693,478** | **$9,691,363** | **$10,052,809** |
| **Authorized Positions** | **14** | **12** | **12** | **12** |
| **Full-Time Equivalents** | **14.00** | **12.00** | **12.00** | **12.00** |

**PUBLIC ART SAN ANTONIO**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 426,100 | 461,591 | 479,309 | 534,652 |
| CONTRACTUAL SERVICES | 48,675 | 50,669 | 44,580 | 76,669 |
| COMMODITIES | 5,317 | 4,077 | 4,627 | 5,327 |
| SELF INSURANCE/OTHER | 63,634 | 62,283 | 63,909 | 64,743 |
| CAPITAL OUTLAY | 0 | 2,334 | 2,992 | 1,301 |
| **TOTAL EXPENDITURES** | **$543,726** | **$580,954** | **$595,417** | **$682,692** |
| **Authorized Positions** | **6** | **6** | **6** | **6** |
| **Full-Time Equivalents** | **6.00** | **6.00** | **6.00** | **6.00** |

**FILM COMMISSION (HOTEL OCCUPANCY TAX FUND)**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 141,404 | 188,118 | 160,025 | 183,181 |
| CONTRACTUAL SERVICES | 183,122 | 311,600 | 319,402 | 311,600 |
| COMMODITIES | 0 | 0 | 351 | 0 |
| SELF INSURANCE/OTHER | 20,532 | 20,032 | 20,028 | 19,858 |
| **TOTAL EXPENDITURES** | **$345,058** | **$519,750** | **$499,806** | **$514,639** |
| **Authorized Positions** | **2** | **2** | **2** | **2** |
| **Full-Time Equivalents** | **2.00** | **2.00** | **2.00** | **2.00** |


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

# FY 2018 ARTS & CULTURAL AGENCY FUNDING
## Funding by Agency Category
## FY 2018 Adopted Budget

| Program/Agency Name | Adopted FY 2018 |
|---|---|
| **CULTURAL ARTS OPERATIONAL - LIVE PERFORMANCES** | |
| Alamo City Opera Piccola | $37,000 |
| ARTS San Antonio | 237,000 |
| AtticRep | 17,000 |
| Ballet San Antonio | 81,000 |
| Cactus Pear Music Festival | 64,000 |
| Chamber Orchestra of San Antonio | 21,000 |
| Children's Chorus of San Antonio | 109,000 |
| Children's Fine Arts Series | 28,000 |
| Guadalupe Cultural Arts Center | 339,000 |
| Jump-Start Performance Company | 51,500 |
| San Antonio Chamber Choir | 11,500 |
| San Antonio Choral Society | 13,500 |
| San Antonio Dance Theatre (Metropolitan Ballet) | 40,000 |
| San Antonio International Piano Competition | 13,000 |
| SOLI Chamber Ensemble | 17,000 |
| Symphonic Music for San Antonio (Formerly Symphony Society of San Antonio) | 614,000 |
| The Classic Theatre of San Antonio | 30,000 |
| The Magik Children's Theatre | 247,000 |
| The Opera San Antonio | 125,000 |
| The Playhouse San Antonio | 151,500 |
| Woodlawn Theatre | 90,000 |
| Youth Orchestras of San Antonio | 182,000 |
| **Total Live Performances** | **$2,519,000** |
| **CULTURAL ARTS OPERATIONAL - MUSEUMS** | |
| Artpace, Inc. | $269,500 |
| Contemporary Art for San Antonio (Blue Star) | 188,000 |
| National Western Art Foundation (Briscoe Western Art Museum) | 100,000 |
| San Antonio Children's Museum (DoSeum) | 200,000 |
| San Antonio Museum of Arts | 347,000 |
| Southwest School of Arts | 321,000 |
| Witte Museum | 567,000 |
| **Total Museums** | **$1,992,500** |
| **CULTURAL ARTS OPERATIONAL - COMMUNITY GROUPS** | |
| American Indians in Texas-Spanish Colonial Missions | $51,500 |
| Bihl Haus Arts | 90,000 |
| Centro Cultural Aztlan | 110,000 |
| Conjunto Heritage Taller | 19,000 |
| Dreams Fulfilled Through Music | 14,000 |
| Esperanza Peace and Justice Center | 276,000 |
| Gemini Series - Gemini Ink | 114,000 |
| Inspire Community Fine Art Center | 41,000 |

# FY 2018 ARTS & CULTURAL AGENCY FUNDING
## Funding by Agency Category
## FY 2018 Adopted Budget

| Program/Agency Name | Adopted FY 2018 |
|---|---|
| **CULTURAL ARTS OPERATIONAL - COMMUNITY GROUPS (CONTINUED)** | |
| Musical Bridges Around the World, In | $66,000 |
| San Anto Cultural Arts, Inc. | 103,000 |
| SAY Sí | 223,000 |
| The Network of Young Artists | 38,000 |
| Urban-15 Group | 118,000 |
| **Total Community Groups** | **$1,263,500** |
| **FESTIVALS** | |
| Anuja San Antonio | $9,500 |
| Avenida Guadalupe Association | 2,000 |
| Japan America Society of San Antonio | 2,000 |
| San Antonio Public Library Foundation | 47,500 |
| Texas International Folk Dancers | 5,500 |
| **Total Festivals** | **$66,500** |
| **ARTIST REGRANTING** | |
| National Association of Latino Arts and Culture | $30,000 |
| San Antonio Artist Foundation | 30,000 |
| **Total Artist Regranting** | **$60,000** |
| **ADDITIONAL ARTS FUNDING ALLOCATIONS** | |
| Centro de Artes | $150,000 |
| Cultural Plan | 75,000 |
| Organizational Development & Mentoring Program | 75,000 |
| Sister Cities | 100,000 |
| Technical Assistance | 10,000 |
| Travis Park | 18,400 |
| **Total Additional Arts Agency Funding Allocations** | **$428,400** |
| **Total FY 2018 Arts & Cultural Agencies Allocations** | **$6,329,900** |

# ARTS AND CULTURAL AGENCIES
## FY 2018 ADOPTED FUNDING ALLOCATIONS

| Program/Agency Title<br>Program/Agency Description | FY 2018 Adopted |
|---|---|
| ***Live Performances*** | |
| **Alamo City Opera Piccola**<br>Opera Piccola of San Antonio, a d.b.a. of Alamo City Opera, was founded in February of 2012 with the passionate intent of building a nationally recognized professional opera for San Antonio, specializing in intimate chamber opera. The word "piccola" means small in Italian, lending to the company's vision of producing exciting, high quality productions in intimate settings. | $37,000 |
| **ARTS San Antonio**<br>ARTS San Antonio's artistic offerings will include some of the world's most renowned artists while presenting leading multicultural and interdisciplinary exchanges in genres. | $237,000 |
| **AtticRep**<br>AtticRep is a Tobin Resident theater company that produces contemporary and classic plays. With these plays, AtticRep creates a unique theater that reflects the topics of the San Antonio community. It is a theater that identifies itself with the social issues of our times and creates a platform for social discourse. | $17,000 |
| **Ballet San Antonio**<br>Ballet San Antonio was founded in 1985 and is the resident ballet company of the Tobin Center for the Performing Arts. The professional dancers come to San Antonio from all over the world to make San Antonio their home and perform for the community in high quality productions. Productions include wonderful performances such as The Nutcracker in November and December, a production created by San Antonio Artists for San Antonio audiences. The Ballet San Antonio will make dance accessible to the community with performances in public venues and will provide arts education through the Learning That Moves You Program. | $81,000 |
| **Cactus Pear Music Festival**<br>Cactus Pear Music Festival will conduct its Summer Concert series with five concerts by noted chamber music artists of national and international renown. | $64,000 |
| **Chamber Orchestra of San Antonio**<br>Chamber Orchestra of San Antonio was founded in 2008 to augment the fine arts in San Antonio and the surrounding areas. The Chamber Orchestra of San Antonio is devoted to cultivating the realm of classical music for new and versed music lovers through education, performances, and festivals that present both rarely experienced and timeless works. | $21,000 |

# ARTS AND CULTURAL AGENCIES
## FY 2018 ADOPTED FUNDING ALLOCATIONS

| Program/Agency Title<br>Program/Agency Description | FY 2018 Adopted |
|---|---|

## *Live Performances*

**Children's Chorus of San Antonio** $109,000

The Children's Chorus of San Antonio (CCSA) is comprised of children and youth from San Antonio. CCSA has five core ensembles and serve boys and girls ages 7 to 18. In addition, CCSA supports Project: SING, an outreach program in the San Antonio Independent School District and Harlandale communities, and Music Together®, a program that serves infants and toddlers. CCSA will hold community workshops, free community concerts, and will continue to perform at the Tobin Center.

**Children's Fine Arts Series** $28,000

The Children's Fine Arts Series presents performing arts programs for young children, ages 3 to 10, and their families. The performing arts programs consist of professional touring companies that perform theatrical events adapted from school-based literature as well as original productions. The productions encompass the entire array of performing arts including opera, puppets, dance, plays, and concerts.

**Guadalupe Cultural Arts Center** $339,000

Through its artistic, educational, and community programming, the Guadalupe Cultural Arts Center presents and produces a season of multi-disciplinary events, exhibitions, and festivals. Since its founding in 1980, the Guadalupe Cultural Arts Center has been an anchor for San Antonio's Westside neighborhood, preserving and catalyzing the culture of this beloved and historically-rich community. Today, the Center is one of the nation's largest multi-disciplinary arts organizations, with the vision to revolutionize how we imagine the world.

**Jump-Start Performance Company** $51,500

Jump-Start Performance Company Series offers original productions developed by Jump-Start company members and presented in the organization's theater. The Community Series brings visual artists, writers, dancers, and theatre artists from our community into Jump-Start for their exhibits, readings, works-in-progress, and workshop productions. Jump-Start-At-Large includes company members and guest artists presenting original site-specific performances in venues throughout San Antonio.

**San Antonio Chamber Choir** $11,500

Since its founding and first public performances in 2005, the San Antonio Chamber Choir has performed over 300 works with a repertoire ranging from the 15th to the 21st century. As one of the resident companies of the Tobin Center for Performing Arts, the San Antonio Chamber Choir will perform concert programs at the Carlos Alvarez Studio Theatre.

**San Antonio Choral Society** $13,500

The San Antonio Choral Society will present a mix of musical styles in different venues around the city. The San Antonio Choral offers a contemplative season of music offering popular standards, holiday music, and its Annual Pops Concert in the spring.

# ARTS AND CULTURAL AGENCIES
## FY 2018 ADOPTED FUNDING ALLOCATIONS

| Program/Agency Title<br>Program/Agency Description | FY 2018 Adopted |
|---|---|
| ***Live Performances*** | |
| **San Antonio Dance Theatre (Metropolitan Ballet)**<br>San Antonio Metropolitan Ballet (SAMB) remains the only San Antonio dance company that has attained Regional Dance America membership. SAMB annually presents a public performance, free of charge, in a local outdoor park. SAMB Directors and Resident Choreographers will conduct SAMB Junior Camp, a two week, all-day dance camp geared to younger adolescents, which will culminate in a presentation open to the public at a local city park venue. | $40,000 |
| **San Antonio International Piano Competition**<br>San Antonio International Piano Competition's season includes a classical piano series consisting of several solo piano concerts, piano master classes for students of all ages, a Young People's concert, and a piano recital program in a San Antonio school district. | $13,000 |
| **SOLI Chamber Ensemble**<br>For two decades, San Antonio based SOLI Chamber Ensemble has upheld its reputation for giving new voice to 20th century classical contemporary music and its strong commitment to commissioning new works. As a resident ensemble, SOLI is based at the Carlos Alvarez Studio Theater of the Tobin Center for the Performing Arts. In addition, SOLI will continue its successful performances in the Ruth Taylor Recital Hall on the campus of Trinity University. | $17,000 |
| **Symphonic Music for San Antonio**<br>Symphonic Music for San Antonio is the successor entity of the Symphony Society of San Antonio and will continue the mission of providing symphonic music to the citizens and visitors of San Antonio. This season consists of the Classics and Pops Series and special events. Concerts will feature live symphonic music from classical and popular repertoire in the Tobin Center for the Performing Arts. | $614,000 |
| **The Classic Theatre of San Antonio**<br>The Classic Theatre of San Antonio was incorporated on May 23, 2008. Their mission is to reinvigorate and create new audiences for the theatre by presenting professional theatre productions of popular classics and forgotten masterpieces for San Antonio residents and visitors. | $30,000 |
| **The Magik Children's Theatre**<br>The Magik Theatre is San Antonio's theatre company for children and families whose mission is to nurture understanding of theatre and literature. Magik provides theatre productions of children's literature on the main stage at HemisFair in downtown. They will also be providing events at their satellite venue in north San Antonio - The Magik Performing Arts Center. | $247,000 |

# ARTS AND CULTURAL AGENCIES
## FY 2018 ADOPTED FUNDING ALLOCATIONS

| Program/Agency Title<br>Program/Agency Description | FY 2018 Adopted |
|---|---|
| ***Live Performances*** | |
| **The Opera San Antonio**<br>The Opera San Antonio was formed to produce and present world-class opera as a resident opera company at the Tobin Center for the Performing Arts. | $125,000 |
| **The Playhouse San Antonio**<br>The passion of The Playhouse San Antonio is to connect the San Antonio community to the world at large by telling stories that reveal the truth of the human experience. Since its formation in 1912, The Playhouse has produced hundreds of plays and reached an audience of millions. | $151,500 |
| **Woodlawn Theatre**<br>The historic Woodlawn Theatre originally opened in 1946. The legendary John Wayne hosted the premier of his movie the Alamo at the theatre in 1960. The Woodlawn Theatre continues to enhance and expand its production and program offerings. The theatre is also committed to continuing to expand its Performing Arts Academy youth programs, which include voice, dance, acting classes, and themed summer camps. | $90,000 |
| **Youth Orchestras of San Antonio**<br>Youth Orchestras of San Antonio (YOSA) provides a comprehensive orchestral music program that includes five orchestras at various skill levels. YOSA provides youth development through music education by providing student musicians an opportunity to study and perform with local professional musicians as well as national guest artists. | $182,000 |
| **Live Performances Total** | **$2,519,000** |
| ***Museums, Visual Arts & Exhibition Institutions*** | |
| **Artpace, Inc.**<br>Artpace contributes to the City of San Antonio's vibrant cultural life by providing an accessible facility, open year-round, with challenging exhibitions and a diverse array of free, educational programs for students, adults, and artists. Artpace invites three guest curators to each select three artists who will serve in a residency capacity while they complete a project. Every four months Artpace hosts one international, one US-based, and one Texas artist. | $269,500 |

# ARTS AND CULTURAL AGENCIES
## FY 2018 ADOPTED FUNDING ALLOCATIONS

| Program/Agency Title<br>Program/Agency Description | FY 2018 Adopted |
|---|---|
| ***Museums, Visual Arts & Exhibition Institutions*** | |
| **Contemporary Art for San Antonio (Blue Star)**<br>Contemporary Art for San Antonio (Blue Star) will provide both exhibition and educational programming that is designed to reflect a progressive and enhanced approach in exhibiting contemporary art while building on a rich heritage, increasing community partnerships, and providing opportunities to all segments of the population. Blue Star supports its contemporary art exhibitions produced both onsite at its home at 116 Blue Star and at satellite locations around the city. Other programs include the MOSAIC after-school education program that extends the impact of its exhibitions and programs into professional and youth development for at-risk teens and the Art in the Garden exhibition held at the San Antonio Botanical Garden. Blue Star hosts more than 20 exhibitions each year featuring local, national, and international talents. | $188,000 |
| **National Western Art Foundation (Briscoe Western Art Museum)**<br>The National Western Art Foundation (Briscoe Western Art Museum) preserves and interprets the art, history, and culture of the American West through engaging exhibitions, educational programs, and public events reflective of the region's rich traditions and shared heritage. Located in a historic building that was San Antonio's first central library, the Briscoe Museum opened to the public on October 26, 2013. Now fully operational, the Briscoe Museum serves San Antonio as an accessible, centrally-located, cultural and educational institution. | $100,000 |
| **San Antonio Children's Museum (DoSeum)**<br>The San Antonio Children's Museum better known as the "DoSeum" provides engaging hands-on experiences where children and adults actively learn through creative play. As a miniature cultural and historical replica of San Antonio, the SACM is often a child's first museum experience as well as their initial exposure to the concept of art and culture in an organized setting. Founded in 1995, the DoSeum is the City's only museum exclusively devoted to children under the age of 10 — a developmental span that is particularly impactful in terms of child development and the cultivation of lifelong learning skills. | $200,000 |
| **San Antonio Museum of Art**<br>The San Antonio Museum of Art (SAMA) provides unique visual experiences and educational resources in the development of visual literacy for the San Antonio and South Texas community. SAMA's world-class collections and exhibitions, along with related programming, provide an enhanced quality of life for the people of San Antonio and visitors from around the world. SAMA has exceptionally important permanent collections of Western Antiquities, Asian Art, Latin American Art, and contemporary paintings and sculptures; each created by specialists with strong professional backgrounds. | $347,000 |

# ARTS AND CULTURAL AGENCIES
## FY 2018 ADOPTED FUNDING ALLOCATIONS

| Program/Agency Title<br>Program/Agency Description | FY 2018 Adopted |
|---|---|
| ***Museums, Visual Arts & Exhibition Institutions*** | |
| **Southwest School of Art**<br>The Southwest School of Art will produce an Exhibition Program presenting outstanding work by regional, national, and international contemporary artists in large and small exhibition spaces. Smaller spaces accentuate work by regional artists or community groups. Regional and national writers regularly review the exhibitions and all major exhibitions are documented, with some including a catalog or publication. The Public Programs include the historic buildings and grounds (the former Ursuline Convent and Academy, listed on the National Register of Historic Preservation) and history museum. Public programs also include: free public lectures by visiting artists, hosting national conferences, and collaborations with other community groups, such as the San Antonio Book Fair. | $321,000 |
| **Witte Museum**<br>The Witte Museum is a national model as a "magnetic" museum involving the community in partnerships and engaging an ever-wider sphere of participants. The Witte has planned a full schedule of innovative demonstrations, interactor experiences, exhibits, and programs that ensure meeting the educational and cultural needs of the community while continuing to broaden audience engagement. The Witte supports demonstrations of the South Texas Heritage and Natural History, as well as collections-based history and art exhibits, Family Days, and a blockbuster exhibition. | $567,000 |
| **Museums, Visual Arts & Exhibition InstitutionsTotal** | **$1,992,500** |
| ***Community Based Organizations*** | |
| **American Indians in Texas-at the Spanish Colonial Missions**<br>The American Indians in Texas at the Spanish Colonial Missions' (AIT) focus is to strengthen and expand Native American cultural arts programming in San Antonio. AIT will conduct Community Cultural Education classes on various Native American arts which include beading, drumming and singing, visual arts, murals, storytelling, folk art such as making mascaras (cultural masks), Ojos de Dios (Cultural Art weavings), talking staff (spirit sticks) and dream catchers. AIT will also participate in Cultural Community Events to include group visual arts exhibits by local Native American Indian artists, poetry performances by local artists, the annual Four Seasons Indian Market, its Annual Father's Day Fiesta celebration, performances of traditional drumming, flute music, singing and dance by the AIT-SCM Dance Theatre, a Native American film screening with panel discussions, including AIT's Annual United San Antonio Pow Wow, the festival Traditions Pow Wow, and the Native San Antonio Celebration at the Land Heritage Institute. | $51,500 |

# ARTS AND CULTURAL AGENCIES
## FY 2018 ADOPTED FUNDING ALLOCATIONS

| Program/Agency Title<br>Program/Agency Description | FY 2018 Adopted |
|---|---|

### *Community Based Organizations*

**Bihl Haus Arts** — $90,000

Bihl Haus Arts employs the arts to promote personal, social and cultural growth while also stimulating community pride within the inner-city. Events include the annual On & Off Fredericksburg Road Studio Tour, several art exhibits, and National Poetry Month readings in the Spring.

**Centro Cultural Aztlan, Inc.** — $110,000

Centro Cultural Aztlan will present a series of visual art exhibitions, workshops, festivals, and performances designed to engage and stimulate the participation of local audiences and out of town visitors. The series of special community arts projects will provide opportunities for the creation of new works by bringing together established artists with community artists, students, and adult community members to experience a wide range of highly creative cultural activities. The season includes the annual Dia de los Muertos, Celebracion a La Virgen de Guadalupe Exhibition, commemoration of the anniversary of the signing of the Treaty of Guadalupe Hidalgo, the Annual Lowrider Festival, and monthly exhibits of varying genres in the Galeria Expresion.

**Conjunto Heritage Taller** — $19,000

The Conjunto Heritage Taller will continue to provide low-cost instruction of the button accordion and bajo sexto to multi-cultural and multi-generational students in the traditional Conjunto music genre. In addition to providing lessons several days a week, students perform at city-wide venues as well as at the Conjunto Heritage Taller Studio. All events are held in a family-friendly environment for Conjunto fans. Most performances are free and open to the general public.

**Dreams Fulfilled Through Music** — $14,000

Dreams Fulfilled Through Music is dedicated to developing the personal accomplishment, social growth, and self-esteem of persons with special needs through music education, recreational music-making and performance opportunities. Individuals with disabilities are provided the opportunity to express and utilize their innate talents. Events will include Spring, Summer and Christmas concerts that are open and accessible to the public.

**Esperanza Peace and Justice Center** — $276,000

The Esperanza Peace and Justice Center, founded in 1987, is a multidisciplinary arts and cultural organization built around a vision of social justice and cross-cultural understanding. As a community-based organization, the Center is committed to serving low-income and marginalized communities, preserving San Antonio's unique cultural heritage, and nurturing local and emerging artists. The Center offers cultural events that feature gallery exhibits, theater presentations, workshops, and film presentations.

# ARTS AND CULTURAL AGENCIES
## FY 2018 ADOPTED FUNDING ALLOCATIONS

| Program/Agency Title<br>Program/Agency Description | FY 2018 Adopted |
|---|---|

## *Community Based Organizations*

**Gemini Series – Gemini Ink** $114,000

Gemini Ink is a community-based literary arts center that helps people create and share the human story through quality creative writing programs, performances, and events. The Autograph Series will present a prizewinning writer or writers of national or international stature to a community-wide audience in a free public reading at a major public venue. The Community Writing Classes program is offered each spring, fall, and summer and offers craft workshops for beginning to advanced writers and literary classes for lifelong learners. The Writers In Communities program sends professional writers into diverse community settings — such as shelters, schools, neighborhood centers, and detention facilities — to work alongside students of all ages, needs, interests and abilities.

**Inspire Community Fine Art Center** $41,000

The mission of Inspire Community Fine Art Center is to create and celebrate the arts as a force for education and healing across San Antonio's diverse cultural communities. Founded in 2005, Inspire provides opportunities for diverse, often underserved, populations to experience the joy of creativity and artistic expression. In addition to outreach, Inspire provides classes at their campus for children through seniors with quarterly student art shows, and one Saturday each month Free Family Art Day welcomes families to discover a variety of art projects based on seasonal themes/children's literature. With Inspire's belief that art can change lives, Inspire also works at community events including the AIDS walk/run and Relay for Life. Additionally, Inspire hosts a juried art show (now in its seventh season) and an annual Arts Festival.

**Musical Bridges Around the World** $66,000

Musical Bridges Around the World produces a free public concert series in downtown San Antonio, including: Musical Evenings at San Fernando Cathedral, Jazz Invocation, and the International Music festival.

**San Anto Cultural Arts, Inc.** $103,000

San Anto Cultural Arts (SACA), through its Mural Program, will complete murals/mural restorations/public art pieces; recruit and mobilize youth, adults and elders; and educate in all aspects of mural/public art creation and restoration through a community-first model. SACA will produce several issues of El Placazo Community Newspaper and recruit, mobilize, and educate community youth, adults, and elders in all aspects of newspaper production. Mural dedications, as well as participant art shows, are open and accessible to the public.

# ARTS AND CULTURAL AGENCIES
## FY 2018 ADOPTED FUNDING ALLOCATIONS

| Program/Agency Title<br>Program/Agency Description | FY 2018 Adopted |
|---|---|
| ***Community Based Organizations*** | |
| **SAY Sí**<br>SAY Sí will provide tuition-free arts educational programming to San Antonio students in national award-winning programs. These programs include comprehensive visual arts programs, media arts, and theatre arts to youth in the community, a majority of which are economically disadvantaged and culturally diverse. Programming runs year round, is long-term, and takes place weekday afternoons to early evening and Saturdays, with extended hours during the summer months. SAY Sí provides a foundation for urban youth to grow and develop real world skills that will set them on the path to college, provide a footing for navigating a continuously developing world, and allow them the ability to make a difference in their community. | $223,000 |
| **The Network for Young Artists**<br>The Network for Young Artists' (NYA) objective is to develop innate talent and build self–esteem in youth through cultural programs in voice, dance, and musical instruments. NYA's music education classes and performing opportunities are open to all youth 4 to 20 years of age. The Network for Young Artists provides performances throughout San Antonio that are open to the public. They provide performances of popular music, musical standards, and traditional cultural Latino music. | $38,000 |
| **Urban-15 Group**<br>Urban-15 is a multi-disciplinary arts organization devoted to music, dance, and media. Urban-15 devotes its energy to creating original works and educational programs for the community with artistic productions that combine traditional culture, modern artistic aesthetics, and creative technologies. They provide instruction and the following dance troupe ensemble performances: Carnival de San Anto, Urban School of Music and Dance, The Cultivation Project (Youth Music/Media program) and the internet streaming Video Lab. | $118,000 |
| **Community Based Organizations Total** | **$1,263,500** |
| ***Festivals & Community Celebrations*** | |
| **Anuja San Antonio**<br>The Diwali SA Festival was created in 2009 to commemorate the signing of a Sister-City relationship between the City of San Antonio and Chennai, India in 2008. The mission of the Diwali San Antonio "Festival of Lights" is to celebrate Indian culture and traditions by featuring traditional Indian dance, entertainment, food, and booths selling goods from various parts of India. The event is free and open to the public. | $9,500 |

# ARTS AND CULTURAL AGENCIES
## FY 2018 ADOPTED FUNDING ALLOCATIONS

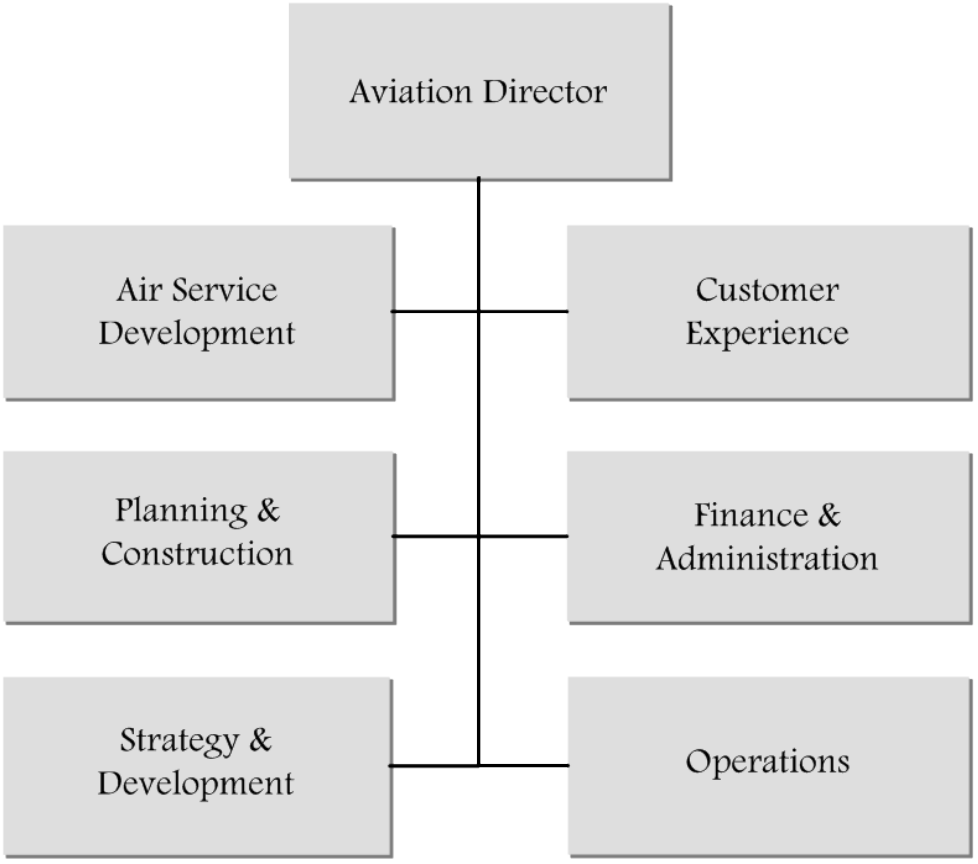
| Program/Agency Title<br>Program/Agency Description | FY 2018 Adopted |
|---|---|
| ***Festivals & Community Celebrations*** | |
| **Avenida Guadalupe Association**<br>The Diez y Seis de Septiembre Parade and Festival, now in its 35th year, enables the observation of an important date in Mexican American culture. The Diez y Seis de Septiembre Parade is the "Lest We Forget" event for the Mexican American community. The event celebrates the important role Tejanos played in the process of two nations discovering democracy and freedom. | $2,000 |
| **Japan America Society of San Antonio**<br>The Aki Matsuri (Fall Festival), hosted by the Japan America Society of San Antonio, has been in existence since 2003. The mission of the festival is to bring Japanese Culture, in its many forms, to the people of San Antonio. The Aki Matsuri features traditional Japanese cultural demonstrations, dance, crafts, music and cosplay. | $2,000 |
| **San Antonio Public Library Foundation**<br>An exciting, major initiative, the San Antonio Book festival (SABF) is a program of the San Antonio Public Library Foundation and is presented with our founding partners, the Central Library, Southwest School of Art, and Texas Book Festival. SABF is a free, daylong event whose mission is to unite readers and writers in a celebration of ideas, books libraries, and library culture. The event is scheduled for April 2018 at the Central Library and the neighboring Southwest School of Art and Charline McCombs Empire Theatre. | $47,500 |
| **Texas International Folk Dancers**<br>The Texas International Folk Dancers' festival celebrates international dance and cultures with presentations of century-old traditional works, as well as more contemporary pieces. Examples of different cultures will be presented at a family friendly and culturally significant event open to all. | $5,500 |
| **Festivals & Community Celebrations Total** | **$66,500** |
| ***Artist Re-Granting*** | |
| **National Association of Latino Arts and Culture**<br>The mission of the National Association of Latino Arts and Cultures (NALAC) is to promote, advance, develop, and cultivate the Latino arts field. NALAC envisions a cultural landscape that fully values and integrates the essential contributions of an expanding Latino arts field and its dynamic workforce. Founded and based in San Antonio by prominent Latino artists, NALAC plays an important leadership role in building the professional capacity of Latino artists and organizations, as well as promoting policies for cultural equity in partnership with other organizations. | $30,000 |

# ARTS AND CULTURAL AGENCIES
## FY 2018 ADOPTED FUNDING ALLOCATIONS

| Program/Agency Title<br>Program/Agency Description | FY 2018 Adopted |
|---|---|
| ***Artist Re-Granting*** | |
| **San Antonio Artist Foundation**<br>The mission of the Artist Foundation of San Antonio is to enrich the city's artistic and economic fabric by providing monetary awards to individual artists, across diverse disciplines, to advance their creative enterprise and the arts in the community. | $30,000 |
| **Artist Re-Granting Total** | **$60,000** |
| ***Additional Arts Funding Allocations*** | |
| **Centro de Artes**<br>Centro de Artes is an institution dedicated to telling the story of the Latino experience in the U.S. with a focus on South Texas through local and regional art, history and culture, and dedicated to sharing the transnational experience of Latinos in the U.S. In September 2016, the Department of Arts & Culture began management of exhibits and programming within the Centro de Artes Gallery. The programming of this space is reviewed by the Centro de Artes Committee of the San Antonio Arts Commission to ensure that the Center remains dedicated to its mission and strategic plan adopted by City Council in October 2016. | $150,000 |
| **Cultural Plan**<br>The Department of Arts and Culture will update and implement the City's cultural plan, uniting cultural leaders and artists on economic issues ranging from cultural heritage to cultural equity, while attracting new residents and employers to grow our creative economy and make San Antonio the premier arts and cultural destination. | $75,000 |
| **Organizational Development & Mentoring Program**<br>The Department of Arts and Culture will provide assessment, training and mentorship services for arts agencies to increase their organizational capacity and economic sustainability. | $75,000 |
| **Sister Cities**<br>The City of San Antonio currently has ten sister cities of record. In October 2017, it will add Darmstadt, Germany to its portfolio, increasing economic and cultural interest and exchange. The Department of Arts and Culture will be engaged with other departments, including the International Relations Office of the Economic Development Department, to foster cultural understanding and relations through the development of art and cultural exchanges between several of our current sister cities. | $100,000 |

# ARTS AND CULTURAL AGENCIES
## FY 2018 ADOPTED FUNDING ALLOCATIONS

| Program/Agency Title<br>Program/Agency Description | FY 2018 Adopted |
|---|---|
| ***Additional Arts Funding Allocations*** | |
| **Technical Assistance**<br>The Technical and Economic Assistance Program is a competitive program designed to assist local not-for-profit arts and cultural organizations and professional artists in paying for specific expenses related to organization stability, development, and professional growth. | $10,000 |
| **Travis Park**<br>The Department of Arts & Culture will provide funding for arts programming at Travis Park. | $18,400 |
| **Additional Arts Funding Allocations Total** | **$428,400** |
| **Total FY 2018 Adopted Arts and Cultural Agency Allocations** | **$6,329,900** |




# AVIATION

| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | ADOPTED BUDGET |
|---|---|---|
| Airport Operating & Maintenance Fund | 486 | 100,323,676 |
| Customer Facility Charge Fund | 0 | 12,988,735 |
| Passenger Facility Charge Fund | 0 | 17,064,448 |
| Capital Projects | 0 | 86,375,689 |
| **Total Funding** | **486** | **$216,752,548** |

***MISSION STATEMENT***

***TO INNOVATIVELY MANAGE OUR AIRPORTS TO PROVIDE A POSITIVE CUSTOMER EXPERIENCE WHILE SUPPORTING ECONOMIC DEVELOPMENT.***

## PROGRAM INFORMATION

The Aviation Department operates the City's two airports, San Antonio International Airport and Stinson Municipal Airport, which provide both commercial and general aviation services through an enterprise fund supported entirely by tenant rents and user fees. Departmental responsibilities include airport operations, vehicle and fleet maintenance, planning and development of airport facilities, airport security, fire protection, financial, property and procurement administration, and marketing and community affairs including air service and economic development.

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

**City-Wide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes.**

To provide for the aviation facility and service needs of the community, as well as support economic development, in a financially self-sufficient and safe manner consistent with applicable City, State and Federal regulations, while ensuring the best possible customer experience. To continue implementation of the Airport Capital Improvements Program, including:

- Providing general enhancements to the Customs facility within Terminal A and initiating the design of the expansion of those facilities at the San Antonio International Airport
- Continue improvements and development at Stinson Municipal Airport
- Contracting with a third-party to design and build a general aviation federal inspection station
- Enhancing customer service by facilitating activities associated with the design and construction of a Consolidated Rental Car Facility (CONRAC) to accommodate airport car rental patrons

To continue implementation of the Residential Acoustical Treatment Program by:

- Implementing the new Noise Exposure Map approved by the Federal Aviation Administration (FAA) and assigning block grouping prioritization based on FAA guidelines
- Working to reduce aircraft noise impacts around the airport through land use planning and noise monitoring
- Maintaining or improving on the 97% homeowner satisfaction rate with the Program per exit surveys received

**City-Wide Goal: San Antonio will be a safe and clean community.**

To continue improvements to airfield projects to ensure the safety of our passengers.

- Facilitating the development and enhancement of airfield taxiways and runways
- Working with TXDOT on the construction of a new air traffic control tower at Stinson

To enhance the overall appearance of the San Antonio Airport System with an emphasis on landscaping, removing errant objects, enhancing curb appeal, and improving the first arrival impression of our customers:

- Completing landscape improvements though an enhancement of the irrigation system serving the public side of the Airport, removal of dead trees and shrubs, and increased usage of community service personnel to remove road side construction debris and litter
- Implementing a night shift composed of community service personnel to improve the appearance and functionality of the outside areas of the airport including roadway curbs, parking deck and lots, walkways, landscaped lawns and various airport grounds

To continue developing an integrated approach to achieving environmental improvements including wildlife management, natural resource management, energy management, and regulatory compliance for the Airport System by:

- Improving the Airport's storm water pollution prevention plan and activities by encouraging cooperation among all Airport tenants
- Reducing the impact of migrating birds on airport operations and appearance
- Developing formal soil management protocols for the excavation, testing, and disposal of soils

To continue refinement of the Airport's Safety Management System (SMS) by:

- Training of all airport employees
- Assessing the Department's adherence to SMS Manual guidelines
- Sharing the SMS plan and working cooperatively with any tenants that would like to be part of the SAAS/SMS Program

## INTEGRATION OF DEPARTMENT GOALS WITH COSA OBJECTIVES (Continued)

**City-Wide Goal: San Antonio will promote its unique resources to become a premier visitor and convention destination.**

Add domestic non-stop destinations such as Boston, Oakland/San Francisco Bay Area, Portland and Washington D.C., as well as expand services to Fort Lauderdale and Philadelphia. In addition, add International non-stop flights to Canada, Mexico, and Latin America. This will be accomplished by:

- Making formal presentations to airline carriers in an effort to increase non-stop flights
- Working with the Air Service Taskforce, comprised of business community leaders, who will assist in building support for maintaining current air service and attracting new non-stop flights to unserved destinations
- Utilizing the Airport Incentive Program to offer marketing incentives for air carriers that introduce new non-stop service
- Continue to leverage San Antonio's geographic regional location and proximity to and relationship with Mexico to attract more domestic and foreign passengers

**City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.**

Thoroughly monitoring all contracts and ensuring that all leased areas in the terminals are up to date as well as adhere to strict guidelines and standards of appearance and service performance.

- Ensuring compliance of lease agreement elements
- Updating all databases to allow for accurate contract monitoring as well as formalization of guidelines instructing when action dates require preliminary ground work to commence
- Ensuring all Accounts Receivable are collected in a timely fashion as well as ensuring that all late fees are assessed
- Maximizing non-airline revenue opportunities
- Controlling costs and minimizing increases in the Cost per Enplanement (CPE)
- Amending and/or implementing Airport PFC Impose and Use Application(s) update changes
- Ensuring Accounts Payable is paid on time to take advantage of discounts and avoid paying late fees
- To continue to develop and improve the San Antonio Airport System by updating and implementing its Strategic Plan
- Revise the Airport System's SWOT Analysis Customer Value Proposition (CVP) to ensure we are meeting the needs of our customers
- Revise the Strategic Goals of our organization and their associated performance measures based on changes to the SWOT and CVP
- Ensure the effective implementation of all Strategic Initiatives for FY 2018

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

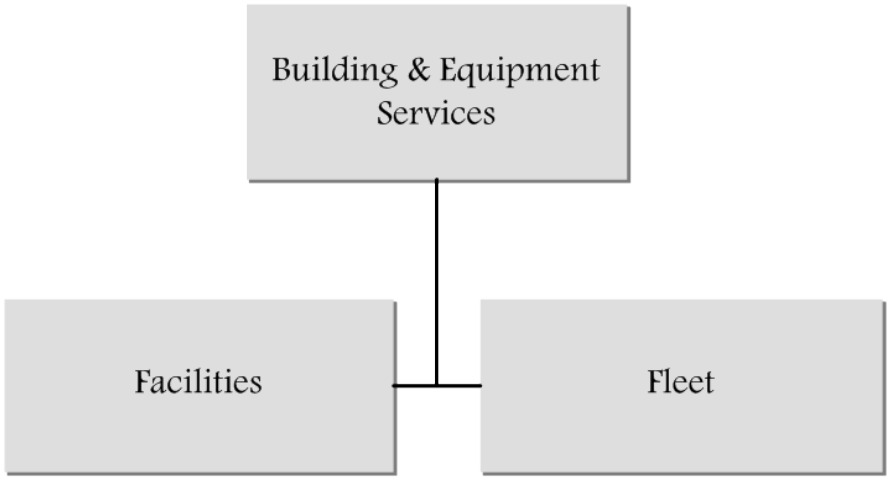
Target Met | Target Not Met | Informational

| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| Airport operating cost per enplaned passenger | 13.23 | 14.22 | 12.71 | ✓ | 14.78 |
| Passenger airline cost per enplaned passenger | 7.48 | 8.11 | 8.34 | ✗ | 8.72 |
| Parking and concession revenue per enplaned passenger | 9.02 | 9.74 | 8.91 | ✗ | 9.80 |
| % of non-airline revenues | 61% | 61% | 61% | ✓ | 59% |
| Debt service coverage | 2.25x | 1.40x | 1.68x | ✓ | 1.50x |

**AIRPORT OPERATING & MAINTENANCE FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 30,962,028 | 33,428,488 | 33,140,817 | 35,149,435 |
| CONTRACTUAL SERVICES | 16,219,986 | 17,562,322 | 18,132,116 | 18,085,887 |
| COMMODITIES | 1,558,553 | 2,078,996 | 2,066,771 | 2,159,322 |
| SELF INSURANCE/OTHER | 7,281,039 | 7,320,411 | 7,239,047 | 7,761,821 |
| CAPITAL OUTLAY | 1,413,890 | 2,217,653 | 1,866,734 | 3,198,769 |
| TRANSFERS | 32,182,659 | 29,491,228 | 28,720,216 | 33,968,442 |
| **TOTAL EXPENDITURES** | **$89,618,155** | **$92,099,098** | **$91,165,701** | **$100,323,676** |
| **Authorized Positions** | **468** | **473** | **473** | **486** |
| **Full-Time Equivalents** | **468.00** | **473.00** | **473.00** | **486.00** |

# BUILDING & EQUIPMENT SERVICES




| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | ADOPTED BUDGET |
|---|---|---|
| Facility Services Fund | 117 | 16,195,385 |
| Fleet Services Fund | 68 | 21,461,708 |
| Equipment Renewal & Replacement Fund | 0 | 38,466,360 |
| Capital Projects | 0 | 5,000,000 |
| **Total Funding** | **185** | **$81,123,453** |

Total Equipment Renewal & Replacement Fund FY 2018 Adopted Budget is $39,115,307 of which $648,947 is transferred to the Fleet Services Fund.

***MISSION STATEMENT***

***BUILDING & EQUIPMENT SERVICES WILL ENSURE THE CITY'S FLEET AND FACILITIES ARE ACQUIRED, INVENTORIED, MAINTAINED, AND DISPOSED OF RESPONSIBLY AND OPERATED EFFICIENTLY FOR THE BENEFIT OF EMPLOYEES AND THE CITIZENS OF SAN ANTONIO.***

## PROGRAM INFORMATION

The Fleet Services Division provides support services on a charge-back basis to other City departments, as well as other governmental agencies. Responsibilities include the maintenance and repair of the City's light duty and administrative fleet assigned to the Police and Central Fleet Garage to include parts management, acquisition and disposition of City vehicles and equipment, and all fueling and carwash services.

The Facilities Management Division provides skilled trade (plumbing, electrical, carpentry, painting, and HVAC) and building maintenance and repairs as well as custodial services for most City facilities.

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

**City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.**

- Implement facility 5-year Deferred Maintenance Program
- Optimize the City's Fleet availability for Police and Light Duty vehicles by continuously monitoring productivity
- Increase the City's fleet of hybrid/alternative fuel vehicles to 85% of all administrative sedans by 2020

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| % of scheduled preventive building maintenance completed on time | 97% | 95% | 100% | ✓ | 95% |

### FACILITY SERVICES FUND
### EXPENDITURES BY CLASSIFICATION

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 6,088,897 | 6,627,127 | 6,406,241 | 6,671,823 |
| CONTRACTUAL SERVICES | 3,525,836 | 3,451,074 | 3,438,449 | 3,577,802 |
| COMMODITIES | 906,759 | 928,717 | 947,230 | 913,394 |
| SELF-INSURANCE/OTHER | 4,066,135 | 4,130,196 | 4,296,377 | 4,268,190 |
| CAPITAL OUTLAY | 35,872 | 197,518 | 198,173 | 19,410 |
| TRANSFERS | 723,866 | 1,455,901 | 1,455,901 | 744,766 |
| **TOTAL EXPENDITURES** | **$15,347,365** | **$16,790,533** | **$16,742,371** | **$16,195,385** |
| **Authorized Positions** | **116** | **117** | **117** | **117** |
| **Full-Time Equivalents** | **115.50** | **116.50** | **116.50** | **116.50** |

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| Scheduled preventive maintenance completed within 30 minutes for police cruisers | 98% | 96% | 98% | ✓ | 97% |
| % of Police and light duty fleet available to users | 96% | 95% | 96% | ✓ | 95% |

### FLEET SERVICES FUND
### EXPENDITURES BY CLASSIFICATION

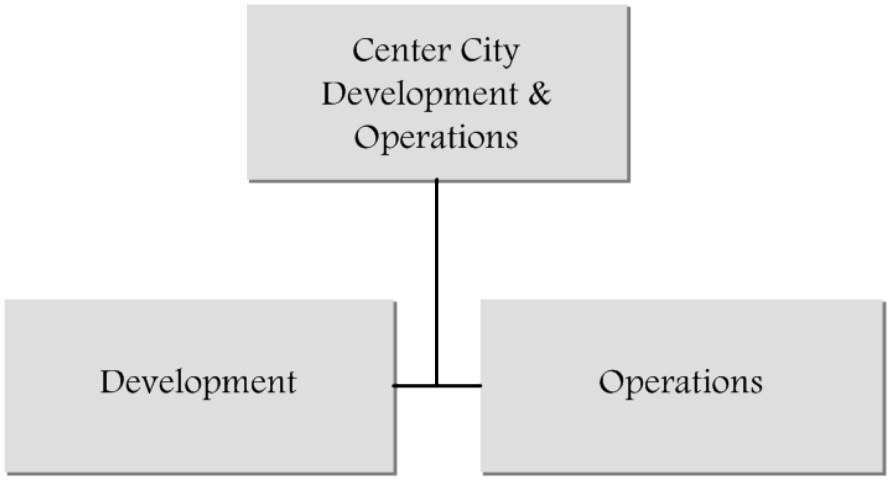
| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 3,848,858 | 4,226,891 | 4,178,637 | 4,400,559 |
| CONTRACTUAL SERVICES | 1,908,876 | 1,986,557 | 2,001,938 | 1,986,182 |
| COMMODITIES | 1,889,391 | 1,956,640 | 1,973,592 | 1,954,117 |
| SELF-INSURANCE/OTHER | 8,923,333 | 11,926,610 | 11,194,285 | 12,539,368 |
| CAPITAL OUTLAY | 5,460 | 22,780 | 25,339 | 26,647 |
| TRANSFERS | 456,070 | 525,708 | 525,708 | 554,835 |
| **TOTAL EXPENDITURES** | **$17,031,988** | **$20,645,186** | **$19,899,499** | **$21,461,708** |
| **Authorized Positions** | **68** | **68** | **68** | **68** |
| **Full-Time Equivalents** | **68.00** | **68.00** | **68.00** | **68.00** |

### EQUIPMENT RENEWAL & REPLACEMENT FUND
### EXPENDITURES BY CLASSIFICATION

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| CONTRACTUAL SERVICES | 129,769 | 1,126,832 | 1,070,176 | 126,832 |
| SELF-INSURANCE/OTHER | 126,685 | 724 | 724 | 10,659 |
| CAPITAL OUTLAY | 62,378,133 | 44,611,660 | 41,212,535 | 38,297,244 |
| TRANSFERS | 554,408 | 512,669 | 512,669 | 680,572 |
| **TOTAL EXPENDITURES** | **$63,188,995** | **$46,251,885** | **$42,796,104** | **$39,115,307** |
| **Authorized Positions** | **0** | **0** | **0** | **0** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **0.00** | **0.00** |


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

# CENTER CITY DEVELOPMENT & OPERATIONS




| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | ADOPTED BUDGET |
|---|---|---|
| General Fund | 62 | 15,070,824 |
| General Fund - Brownfield Program | 1 | 87,083 |
| General Fund - Land Banking Expenditures | 0 | 90,000 |
| General Fund - Hemisfair Park Area Redevelopment Corporation Local Gover | 0 | 1,687,000 |
| Inner City Incentive Fund | 0 | 2,000,000 |
| Parking Operating & Maintenance Fund | 92 | 10,174,543 |
| Market Square Fund | 7 | 2,527,645 |
| Grants | 0 | 304,000 |
| Capital Projects | 0 | 6,338,581 |
| **Total Funding** | **162** | **$38,279,676** |

Total Market Square Fund FY 2018 Adopted Budget is $2,738,968, of which $211,323 is transferred to the Parking Operating and Maintenance Fund.

# CENTER CITY DEVELOPMENT & OPERATIONS



***MISSION STATEMENT***

***THE MISSION OF THE CENTER CITY DEVELOPMENT & OPERATIONS DEPARTMENT IS TO INITIATE AND FACILITATE LIVABILITY, COMMERCE, INFRASTRUCTURE, AND PROSPERITY FOR A VIBRANT CENTER CITY.***

## PROGRAM INFORMATION

The Center City Development & Operations Department facilitates development in the downtown area and surrounding neighborhoods, and creates and sustains partnerships with numerous City departments, downtown stakeholders, neighborhoods, and businesses engaged in the downtown area. The Development Division responsibilities include: support economic development initiatives through staff facilitation and incentives; assist the HemisFair Park Area Redevelopment Corporation (HPARC) in the revitalization of the HemisFair area; manage and oversee the Brownfield Redevelopment Program; and support the efforts of San Antonio Growth on the East Side (SAGE) and West Side Development Corporation (WDC). The Operations Division is responsible for maintaining a safe and clean downtown environment for citizens and visitors, to include maintenance of the River Walk, coordination of large downtown events, management of the city's downtown parking assets, and management of La Villita and Market Square.

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

**City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment.**

Serve as the City's lead department and point of contact for redevelopment initiatives within the center city.

- Promote the Center City Implementation Plan to spur additional development
- Promote the Center City Housing Incentive Policy and other incentives to facilitate development that is in line with the goals of the Downtown Strategic Framework Plan and Center City Implementation Plan
- Facilitate communication between the developer and other City Departments to expedite project reviews and identify solutions to problems
- Become a thought leader on the subject of creatively developing and matching incentives targeting the unique needs of redevelopment

Create an environment which stimulates economic development and redevelopment within the center city.

- Integrate and align the work of CCDO with that of other departments to maximize the benefit of efforts and investment
- Host interactive events designed to increase downtown event participation and facilitate networking and development opportunities

Assist in the development of a comprehensive marketing strategy to inform individuals about the positive attributes of downtown and the surrounding neighborhoods to attract developers, residents, and corporations to seek out downtown as a destination for development, housing, or corporate relocation.

**City-Wide Goal: San Antonio will be a safe and clean community.**

- Maintain landscaping and sanitation along the River Walk to ensure a pleasant experience
- Coordinate with Solid Waste and Centro for downtown sanitation services
- Coordinate with Parks and Recreation for downtown parks and plaza maintenance including Alamo Plaza, Travis Park, HemisFair Park, Milam Park, and City Hall
- Implement parking capital repair and replacement program in order to improve parking facilities and enhance the customer experience

**City-Wide Goal: San Antonio will be a city that maximizes its citizens' well-being and human potential while capitalizing on its cultural diversity.**

- Coordinate and monitor special events produced by the community in the downtown area in order to minimize impact to downtown businesses
- Manage logistics for special events in coordination with various City departments

## INTEGRATION OF DEPARTMENT GOALS WITH COSA OBJECTIVES (Continued)

**City-Wide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.**

- Focus on core services and provide strong coordination of downtown resources with City departments and stakeholders to enhance service delivery
- Coordinate downtown economic development opportunities and municipal parking strategic planning
- Provide efficient management of municipal parking facilities that support economic development of downtown

**City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.**

- Provide city-wide enforcement of municipal parking ordinances

**City-Wide Goal: San Antonio will promote its unique resources to become a premier visitor and convention destination.**

- Continue to manage and maintain the River Walk as a world-class attraction, taking into account any improvements, linkages, and expansions
- Coordinate with the Visit San Antonio, San Antonio Riverwalk Association, Paseo del Rio Association (PDRA), Centro, contractors, businesses, and property owners to communicate and address issues that impact downtown visitors, residents, and stakeholders
- Coordinate with Building and Equipment Services and Department of Arts & Culture for special use facility maintenance, operations, programming, and promotions at Market Square and La Villita

**City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and informational systems.**

- Maximize financial efficiencies and ensure contractual compliance
- Manage contracts and agreements to maximize service delivery and financial return to the City
- Monitor financial, budget, and performance milestones to ensure fiscal compliance
- Manage parking facilities, lots, and meters/pay stations by providing exemplary customer service

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| Cars parked in City-owned parking facilities | 1,930,377 | 1,949,680 | 1,949,890 | ✓ | 1,978,925 |
| Plants planted on the river annually | 89,899 | 85,500 | 89,000 | ✓ | 89,000 |
| Events at Downtown Parks and Plazas | 898 | 750 | 753 | ✓ | 750 |
| Customer satisfaction rating for River Walk landscaping | 95% | 95% | 95% | ✓ | 95% |
| Outreach programs facilitated to educate developers and other downtown stakeholders on the development process | 4 | 4 | 4 | ✓ | 4 |
| Downtown area housing units facilitated through incentives (SA2020 Boundary) | 858 | 620 | 1,114 | ✓ | 411 |
| Bike share miles traveled | 300,000 | 325,000 | 354,000 | ✓ | 383,000 |

**GENERAL FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 4,598,840 | 4,706,096 | 4,521,158 | 4,818,223 |
| CONTRACTUAL SERVICES | 3,314,800 | 3,428,730 | 3,480,746 | 3,411,189 |
| COMMMODITES | 326,602 | 280,878 | 347,635 | 280,878 |
| SELF-INSURANCE/OTHER | 1,872,658 | 1,981,958 | 1,996,082 | 2,083,401 |
| CAPITAL OUTLAY | 34,371 | 28,080 | 32,534 | 10,370 |
| TRANSFERS | 2,529,098 | 3,521,436 | 3,521,436 | 4,466,763 |
| **TOTAL EXPENDITURES** | **$12,676,369** | **$13,947,178** | **$13,899,591** | **$15,070,824** |
| **Authorized Positions** | **65** | **62** | **62** | **62** |
| **Full-Time Equivalents** | **65.00** | **62.00** | **62.00** | **62.00** |

**GENERAL FUND - BROWNFIELD PROGRAM**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 71,933 | 71,529 | 71,529 | 73,881 |
| CONTRACTUAL SERVICES | 0 | 6,251 | 6,251 | 6,251 |
| COMMODITIES | 2,400 | 1,501 | 1,000 | 1,501 |
| SELF-INSURANCE/OTHER | 4,613 | 5,031 | 5,031 | 5,450 |
| CAPITAL OUTLAY | 0 | 1,238 | 1,238 | 0 |
| **TOTAL EXPENDITURES** | **$78,946** | **$85,550** | **$85,049** | **$87,083** |
| **Authorized Positions** | **1** | **1** | **1** | **1** |
| **Full-Time Equivalents** | **1.00** | **1.00** | **1.00** | **1.00** |

**GENERAL FUND - LAND BANKING EXPENDITURES**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| CONTRACTUAL SERVICES | 90,000 | 90,000 | 90,000 | 90,000 |
| **TOTAL EXPENDITURES** | **$90,000** | **$90,000** | **$90,000** | **$90,000** |
| **Authorized Positions** | **0** | **0** | **0** | **0** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **0.00** | **0.00** |

**GENERAL FUND - HEMISFAIR PARK AREA REDEVELOPMENT CORPORATION LOCAL GOVERNMENT CORPORATION EXPENDITURES**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| CONTRACTUAL SERVICES | 1,687,694 | 1,687,000 | 1,687,000 | 1,687,000 |
| **TOTAL EXPENDITURES** | **$1,687,694** | **$1,687,000** | **$1,687,000** | **$1,687,000** |
| **Authorized Positions** | **0** | **0** | **0** | **0** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **0.00** | **0.00** |

**INNER CITY INCENTIVE FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| CONTRACTUAL SERVICES | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 |
| **TOTAL EXPENDITURES** | **$2,000,000** | **$2,000,000** | **$2,000,000** | **$2,000,000** |
| **Authorized Positions** | **0** | **0** | **0** | **0** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **0.00** | **0.00** |

**PARKING OPERATING & MAINTENANCE FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 4,187,974 | 4,812,673 | 4,308,761 | 4,933,703 |
| CONTRACTUAL SERVICES | 1,304,856 | 1,089,413 | 1,574,373 | 1,703,983 |
| COMMODITIES | 238,824 | 205,802 | 179,975 | 205,802 |
| SELF-INSURANCE/OTHER | 786,414 | 784,228 | 802,586 | 892,507 |
| CAPITAL OUTLAY | 91,165 | 876,000 | 878,791 | 7,339 |
| TRANSFERS | 2,653,695 | 2,777,634 | 2,777,634 | 2,431,209 |
| **TOTAL EXPENDITURES** | **$9,262,928** | **$10,545,750** | **$10,522,120** | **$10,174,543** |
| **Authorized Positions** | **92** | **91** | **91** | **92** |
| **Full-Time Equivalents** | **86.00** | **85.00** | **85.00** | **86.00** |

**MARKET SQUARE FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 312,542 | 411,444 | 372,331 | 430,328 |
| CONTRACTUAL SERVICES | 1,521,617 | 1,760,339 | 1,768,902 | 1,465,339 |
| COMMODITIES | 31,157 | 49,445 | 68,316 | 49,445 |
| SELF-INSURANCE/OTHER | 445,648 | 413,533 | 420,421 | 400,090 |
| CAPITAL OUTLAY | 0 | 1,296 | 1,805 | 2,076 |
| TRANSFERS | 781,761 | 354,586 | 357,642 | 391,690 |
| **TOTAL EXPENDITURES** | **$3,092,725** | **$2,990,643** | **$2,989,417** | **$2,738,968** |
| **Authorized Positions** | **7** | **7** | **7** | **7** |
| **Full-Time Equivalents** | **7.00** | **7.00** | **7.00** | **7.00** |

**GRANTS SUMMARY**

| TITLE OF PROGRAM | FEDERAL | STATE | OTHER | ADOPTED FY 2018 | CITY MATCH |
|---|---|---|---|---|---|
| Environmental Protection Agency Brownfields Assessment Grant | 304,000 | 0 | 0 | 304,000 | 0 |
| **TOTAL** | **304,000** | **0** | **0** | **304,000** | **0** |

***GRANT NAME:*** *Environmental Protection Agency Brownfields Assessment Grant*

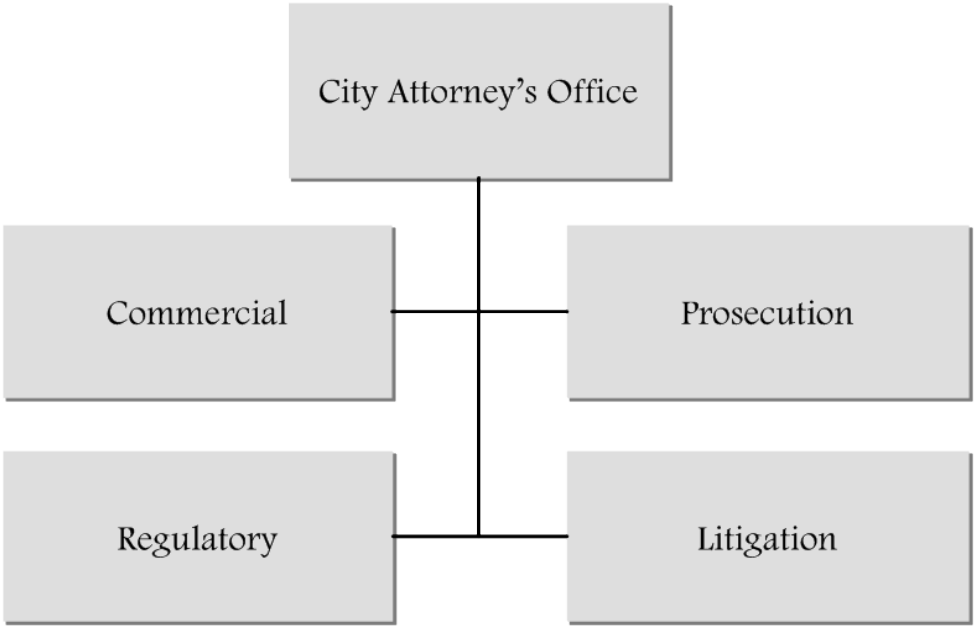
**PROGRAM INFORMATION**

The City of San Antonio is the grantee for the Brownfields Community-Wide Assessment Grant program awarded by the US Environmental Protection Agency to implement environmental site assessments within targeted areas of the city.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $8,656 | $87,344 | $304,000 |
| **TOTAL FUNDING** | **$8,656** | **$87,344** | **$304,000** |
| | | | |
| **EXPENDITURES** | | | |
| Contractual Services | $8,656 | $87,344 | $304,000 |
| **TOTAL EXPENDITURES** | **$8,656** | **$87,344** | **$304,000** |
| **Authorized Positions** | **0** | **0** | **0** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **0.00** |


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

# CITY ATTORNEY




| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | ADOPTED BUDGET |
|---|---|---|
| General Fund | 65 | 8,685,494 |
| Self-Insurance Liability Fund | 12 | 1,392,240 |
| Self-Insurance Workers' Compensation Fund | 6 | 736,727 |
| Grants | 2 | 194,839 |
| **Total Funding** | **85** | **$11,009,300** |

***MISSION STATEMENT***

***THE MISSION AND DUTY OF THE CITY ATTORNEY'S OFFICE IS TO SERVE THE CITY OF SAN ANTONIO WITH THE HIGHEST QUALITY LEGAL SERVICES AND PROFESSIONAL STANDARDS.***

## PROGRAM INFORMATION

Article V, Section 53 of the City Charter provides that the City Attorney shall serve as chief legal advisor to the City Council, the City Manager and all city departments, offices and agencies. The City Attorney's Office represents the City in all litigation and administrative proceedings brought against or by the City and its officials and works hand-in-hand with the police and code enforcement officials to prosecute all Class C misdemeanors in the Municipal Courts. Attorneys and support staff in the City Attorney's Office provide all legal services necessary to complete a program or activity initiated by a city department or official. The attorneys research legal issues and advise City officials, boards, and commissions; draft and review ordinances and resolutions considered by the City Council; and negotiate, draft, and review contracts and other documents essential to the successful completion of the myriad of programs and functions of the City of San Antonio. To avoid conflicts or provide additional resources or expertise on a particular matter, the City Attorney may hire and use outside counsel to provide essential legal services.

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

**City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.**

- The City Attorney's Office will be a valued Team member with City departments and City Officials in the strategic implementation of short and long range efforts in all areas of city services according to the City's identified priorities
- Every day in our work, the City Attorney's Office will earn the trust and confidence of its clients committing the highest quality legal services from all attorneys who provide those services and are expertly trained to provide those services
- In our work with City departments and City officials, the City Attorney's Office will aggressively pursue actions to enforce City codes and ordinances to protect public safety, and to recover amounts owed to the City of San Antonio
- In our work with City departments and City officials, the City Attorney's Office will fully investigate lawsuits against the City and its officials; negotiate a fair and reasonable settlement when appropriate; and aggressively defend against litigation and proceed to trial when necessary

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met Target Not Met Informational

| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| Customer satisfaction % regarding overall services | 95% | 95% | 92% | | 92% |
| Customer satisfaction rating for training City staff | 95% | 92% | 95% | | 92% |

**GENERAL FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 6,633,354 | 7,071,017 | 7,006,164 | 7,338,102 |
| CONTRACTUAL SERVICES | 554,265 | 548,975 | 609,266 | 598,161 |
| COMMODITIES | 98,818 | 106,781 | 108,781 | 108,781 |
| SELF INSURANCE/OTHER | 538,615 | 564,506 | 543,943 | 602,390 |
| CAPITAL OUTLAY | 15,210 | 15,294 | 15,294 | 38,060 |
| **TOTAL EXPENDITURES** | **$7,840,262** | **$8,306,573** | **$8,283,448** | **$8,685,494** |
| **Authorized Positions** | **66** | **65** | **65** | **65** |
| **Full-Time Equivalents** | **66.00** | **65.00** | **65.00** | **65.00** |

**SELF-INSURANCE LIABILITY FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 1,181,476 | 1,143,530 | 1,125,704 | 1,255,418 |
| CONTRACTUAL SERVICES | 55,509 | 35,289 | 35,289 | 38,134 |
| COMMODITIES | 10,719 | 25,123 | 25,123 | 25,123 |
| SELF INSURANCE/OTHER | 37,512 | 39,755 | 39,683 | 43,998 |
| CAPITAL OUTLAY | 0 | 1,296 | 11,743 | 29,567 |
| **TOTAL EXPENDITURES** | **$1,285,216** | **$1,244,993** | **$1,237,542** | **$1,392,240** |
| **Authorized Positions** | **12** | **12** | **12** | **12** |
| **Full-Time Equivalents** | **12.00** | **12.00** | **12.00** | **12.00** |

**SELF-INSURANCE WORKERS' COMPENSATION FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 567,201 | 573,896 | 572,223 | 646,996 |
| CONTRACTUAL SERVICES | 47,994 | 34,094 | 34,094 | 34,463 |
| COMMODITIES | 11,425 | 22,438 | 22,438 | 22,438 |
| SELF INSURANCE/OTHER | 24,916 | 25,890 | 25,854 | 30,228 |
| CAPITAL OUTLAY | 0 | 2,592 | 2,592 | 2,602 |
| **TOTAL EXPENDITURES** | **$651,536** | **$658,910** | **$657,201** | **$736,727** |
| **Authorized Positions** | **6** | **6** | **6** | **6** |
| **Full-Time Equivalents** | **6.00** | **6.00** | **6.00** | **6.00** |

## GRANTS SUMMARY

| TITLE OF PROGRAM | FEDERAL | STATE | OTHER | ADOPTED FY 2018 | CITY MATCH |
|---|---|---|---|---|---|
| CDBG Legal Administration | 139,789 | 0 | 0 | 139,789 | 0 |
| HOME Legal Administration | 55,050 | 0 | 0 | 55,050 | 0 |
| **TOTAL** | **194,839** | **0** | **0** | **194,839** | **0** |

***GRANT NAME:*** *CDBG Legal Administration*

**PROGRAM INFORMATION**

The City Attorney's Community Development Block Grant (CDBG) and HOME Grant Section negotiates and prepares specialized contracts and exhibits required in conjunction with CDBG revitalization and housing activities, loan documents, and long term lease agreements with non-city entities for use of CDBG funded property. Staff also prepares and reviews legal documents related to CDBG and HOME housing-related projects. CDBG & HOME funds support salaries for two Attorneys.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $124,069 | $139,789 | $139,789 |
| **TOTAL FUNDING** | **$124,069** | **$139,789** | **$139,789** |
| **EXPENDITURES** | | | |
| Personal Services | $122,622 | $136,994 | $136,994 |
| Contractual Services | $0 | $2,795 | $2,795 |
| Capital Outlay | $1,447 | $0 | $0 |
| **TOTAL EXPENDITURES** | **$124,069** | **$139,789** | **$139,789** |
| **Authorized Positions** | **2** | **2** | **2** |
| **Full-Time Equivalents** | **2.00** | **2.00** | **1.50** |

***GRANT NAME:*** *HOME Legal Administration*

**PROGRAM INFORMATION**

The City Attorney's Community Development Block Grant (CDBG) and HOME Grant Section negotiates and prepares specialized contracts and exhibits required in conjunction with CDBG revitalization and housing activities, loan documents, and long term lease agreements with non-city entities for use of CDBG funded property. Staff also prepares and reviews legal documents related to CDBG and HOME housing-related projects.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $29,970 | $55,050 | $55,050 |
| **TOTAL FUNDING** | **$29,970** | **$55,050** | **$55,050** |
| **EXPENDITURES** | | | |
| Personal Services | $27,943 | $55,050 | $55,050 |
| Contractual Services | $2,027 | $0 | $0 |
| **TOTAL EXPENDITURES** | **$29,970** | **$55,050** | **$55,050** |
| **Authorized Positions** | **0** | **0** | **0** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **0.50** |


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

# CITY AUDITOR




| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | ADOPTED BUDGET |
|---|---|---|
| General Fund | 23 | 3,083,665 |
| **Total Funding** | **23** | **$3,083,665** |

***MISSION STATEMENT***

***THE OFFICE OF THE CITY AUDITOR WILL FACILITATE GOVERNMENT ACCOUNTABILITY TO THE CITIZENS OF SAN ANTONIO THROUGH NON-PARTISAN, FACT-BASED, INDEPENDENT, OBJECTIVE ASSESSMENTS OF CITY PROGRAMS, ACTIVITIES, AND FUNCTIONS.***

## PROGRAM INFORMATION

The independent Office of the City Auditor supports the City Council, City Manager, and staff by:

- Performing internal audits of programs, activities, and functions
- Providing advisory services to the City Council and City Management
- Complying with Generally Accepted Government Auditing Standards (GAGAS, also known as GAO Yellow Book) issued by the Government Accountability Office (GAO)

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

**City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.**

The Office of the City Auditor's goal is to provide an independent, objective audit and attestation activity designed to add value and to improve the City's operations. The department will help the City accomplish its objectives by bringing a systematic, disciplined approach to evaluating and improving the effectiveness of risk management, control, and governance processes.

To accomplish the department's mission, programs, and goals, the following objectives will be continued and/or established for this fiscal year:

- Develop and execute a risk-based annual audit plan
- Present useful and achievable audit recommendations, such as business process best practices, work simplification, safeguarding of City assets, or identification of duplicate/overlapping job functions
- Complete an appropriate number of audits in a professional, cost effective, and timely manner
- Follow GAGAS issued by the GAO for audit and non-audit projects
- Meet GAGAS for continuing professional education
- Foster an environment of continued education by supporting staff's pursuit of upper level degrees and certifications

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

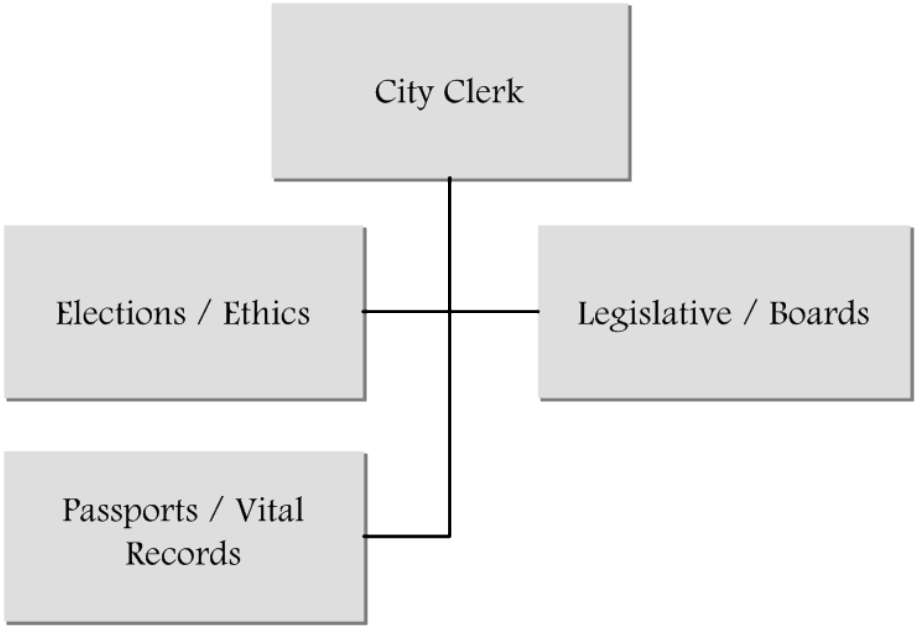
Target Met | Target Not Met | Informational

| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| Audit reports issued | 28 | 32 | 35 | ✓ | 32 |
| % of staff with professional certifications | 65% | 70% | 72% | ✓ | 70% |
| % Audit recommendations accepted | 100% | 95% | 97% | ✓ | 95% |
| % of Auditor direct time to available time | 78% | 78% | 78% | ✓ | 78% |

**GENERAL FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 2,371,607 | 2,598,997 | 2,541,996 | 2,678,291 |
| CONTRACTUAL SERVICES | 228,169 | 300,342 | 201,479 | 300,792 |
| COMMODITIES | 5,193 | 13,790 | 13,530 | 13,340 |
| SELF-INSURANCE/OTHER | 74,144 | 76,825 | 76,836 | 88,640 |
| CAPITAL OUTLAY | 34,328 | 5,390 | 5,582 | 2,602 |
| TRANSFERS | 79,611 | 0 | 98,920 | 0 |
| **TOTAL EXPENDITURES** | **$2,793,052** | **$2,995,344** | **$2,938,343** | **$3,083,665** |
| **Authorized Positions** | **23** | **23** | **23** | **23** |
| **Full-Time Equivalents** | **23.00** | **23.00** | **23.00** | **23.00** |


CITY OF SAN ANTONIO
TEXAS
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# CITY CLERK

| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | ADOPTED BUDGET |
|---|---|---|
| General Fund | 33 | 3,963,942 |
| **Total Funding** | **33** | **$3,963,942** |

***MISSION STATEMENT***

***THE OFFICE OF THE CITY CLERK IS FIRMLY COMMITTED TO EXCELLENCE IN PUBLIC SERVICE BY PROVIDING ELECTED OFFICIALS, THE PUBLIC, AND CITY DEPARTMENTS ACCESSIBLE OFFICIAL RECORDS AND ARCHIVES.***

## PROGRAM INFORMATION

The Office of the City Clerk is responsible for the conduct of Municipal Elections in accordance with the City Charter and State Law. It is the principal office that administers Official Statements of Elected and Appointed Officer and Oaths of Office. The City Clerk is the filing authority for Financial Disclosure Reports, Lobbyist Registrations, and Campaign Contribution and Expenditure Reports for Officeholders and Candidates. The Legislative Division accounts for all City Ordinances, Resolutions, Minutes, and Contracts, as well as administers Official Honorariums and provides oversight of Board/Commission Appointments by the City Council. The divisions facilitate the management, retention, and destruction of records as well as the management and preservation of historic documents in compliance with the Texas State Library. In 2010, the Office of the City Clerk was designated as an official Passport Acceptance Facility, enabling that Division to accept applications on behalf of the U.S. Department of State. Said initiative has generated and will continue to provide new revenue to the City of San Antonio. In FY 2012-2013, the Vital Records Division was transferred under the direction of the City Clerk overseeing the responsibilities and implementing technology for Birth and Death Certificate issuance.

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

**City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.**

- Maintain trust and confidence of Mayor/Council through effective management of Council Support Services
- Provide accessibility to Internal/External Customers of Official City Council Action
- Foster and develop a team relationship among Internal/External Customers
- Adhere and enhance the City Wide Departmental Records Retention Program and Training for Departments
- Research, develop, and review specifications on digitization and imaging equipment for continuous improvement
- Continue to increase the number of digital collections online
- Re-Engineer processes for customers applying for a birth certificate or passport to continue to reduce wait time and improve the Customer Service Experience
- Implement the use of technology in Vital Records for efficiency and effectiveness
- Utilize the preservation fee collected for birth/death records for its intended use of preservation of historical records and upgrade computer technology
- Seek out an electronic program to affix File Numbers to each Birth and Death Record
- Provide a foundation that promotes each Core Value of the City

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| Customer service satisfaction (Council Support, Passport Service, Accessibility of Digital Data) | 98% | 96% | 99% | ✓ | 97% |
| Revenue generated from passport acceptance facility | 537,240 | 519,645 | 659,727 | ✓ | 679,692 |
| Revenue generated from Birth Certificate sales | 1,511,710 | 1,482,928 | 1,572,331 | ✓ | 1,585,466 |
| Death Certificate sales (number of records)* | 12,260 | 12,250 | 11,400 | ✗ | 10,600 |
| COSA records registration for each birth record | 35,725 | 35,775 | 35,775 | ✓ | 36,196 |
| COSA records registration for each death record | 22,140 | 16,000 | 18,200 | ✓ | 15,219 |
| Support provided for legislative meetings (Council Meetings, Council Committees, and Ad Hoc Meetings) | 500 | 500 | 450 | ✗ | 450 |

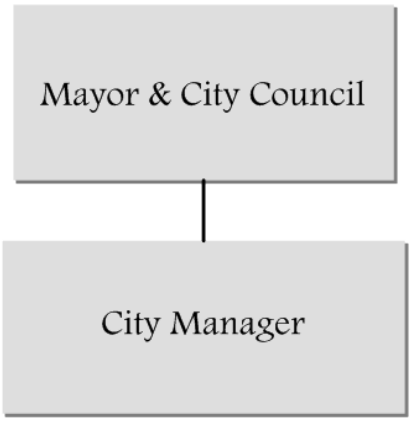
*Death certificate sales have declined since FY 2010 due to electronic filing of death certificates directly with the State Health Services.

**GENERAL FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 2,085,499 | 2,242,914 | 2,251,689 | 2,390,837 |
| CONTRACTUAL SERVICES | 231,979 | 431,394 | 420,869 | 357,020 |
| COMMODITIES | 34,244 | 52,031 | 52,463 | 52,231 |
| SELF INSURANCE/OTHER | 984,128 | 961,823 | 958,855 | 1,130,749 |
| CAPITAL OUTLAY | 43,791 | 17,886 | 17,886 | 33,105 |
| TRANSFERS | 26,849 | 0 | 0 | 0 |
| **TOTAL EXPENDITURES** | **$3,406,490** | **$3,706,048** | **$3,701,762** | **$3,963,942** |
| **Authorized Positions** | **32** | **32** | **32** | **33** |
| **Full-Time Equivalents** | **32.00** | **32.00** | **32.00** | **33.00** |


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

# CITY MANAGER




| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | ADOPTED BUDGET |
|---|---|---|
| General Fund | 19 | 3,980,351 |
| **Total Funding** | **19** | **$3,980,351** |

***MISSION STATEMENT***

***THE CITY OF SAN ANTONIO IS COMMITTED TO EXCELLENCE IN ALL THAT WE DO.***

## PROGRAM INFORMATION

The Office of the City Manager provides centralized direction and leadership for the effective administration and operation of all municipal services for the City of San Antonio as directed by the City Council. The Office of the City Manager prepares and submits to the City Council a balanced plan of municipal services in adherence with the policy goals and objectives established by the City Council while exercising effective leadership and management of the City.

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

**City-Wide Goal: San Antonio will benefit from a government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.**

- To manage the efficient delivery of services to the residents of San Antonio
- To analyze, evaluate, and monitor departmental, as well as community-based program proposals and needs through the efforts of the Executive Leadership Team
- To develop programs that enhance the quality of employee performance in their effective delivery of services

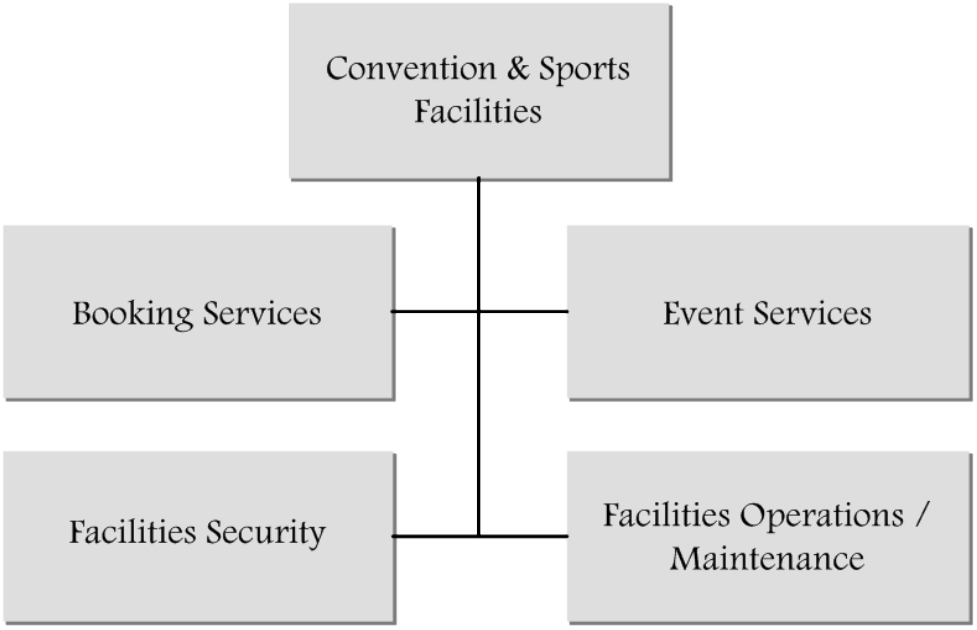
**City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.**

- To direct the preparation and distribution of the weekly City Council agenda and related materials to the City Council, staff, and residents of San Antonio
- To coordinate City Council requests for information and support services
- To ensure that appropriate customer service/community relations mechanisms are implemented to assist residents in the resolution of complaints and requests for service
- To review and direct the operation of all municipal activities and services in an equitable, efficient, and, effective manner

**GENERAL FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 2,789,196 | 3,093,693 | 3,085,876 | 3,573,504 |
| CONTRACTUAL SERVICES | 61,633 | 43,012 | 51,807 | 43,012 |
| COMMODITIES | 29,163 | 31,400 | 29,181 | 31,400 |
| SELF-INSURANCE/OTHER | 284,470 | 297,191 | 294,423 | 323,364 |
| CAPITAL OUTLAY | 6,856 | 0 | 1,022 | 9,071 |
| **TOTAL EXPENDITURES** | **$3,171,318** | **$3,465,296** | **$3,462,309** | **$3,980,351** |
| **Authorized Positions** | **17** | **17** | **17** | **19** |
| **Full-Time Equivalents** | **17.00** | **17.00** | **17.00** | **19.00** |

# CONVENTION & SPORTS FACILITIES




| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | ADOPTED BUDGET |
|---|---|---|
| Community & Visitor Facilities Fund | 339 | 45,531,816 |
| Community & Visitor Facilities Fund (Non-Departmental) | 0 | 3,742,233 |
| General Fund (Carver Community Cultural Center) | 7 | 1,051,659 |
| Carver Special Revenue Fund | 7 | 472,179 |
| **Total Funding** | **353** | **$50,797,887** |

***MISSION STATEMENT***

***WE PROUDLY DELIVER EXCELLENT EVENT EXPERIENCES IN PREMIER FACILITIES.***

## PROGRAM INFORMATION

The Convention and Sports Facilities Department (CSF) oversees the operation and management of the Henry B. Gonzalez Convention Center, the Lila Cockrell Theatre, the Alamodome (includes the Illusions Theatre) and the Carver Community Cultural Center. These multi-purpose facilities are used for conventions, sporting events, corporate meetings, trade shows, consumer shows, performing arts events, and a variety of civic, religious, and private functions. The Office of the Director includes one Director and one Assistant Director, with department administration consisting of a Convention Center General Manager, Alamodome General Manager, and a Carver Community Cultural Center Executive Director. Each facility has functional divisions that include booking, event services, security, maintenance, and operations. City shared services provided for all CSF facilities include Finance & Administration, Information Technology, Capital Project Management, and Human Resources.

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

**City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.**

Promote the San Antonio visitor experience.

- Seek opportunities for revenue growth, while adding value to the overall customer experience
- Demonstrate good fiscal stewardship, including effectively monitoring all department contracts
- Explore and implement technological advancements that enhance customer service and create revenue opportunities, while enhancing our leading-edge reputation
- Gather input from customers and stakeholders for facility and programming improvements that add overall value to the customer experience
- Identify opportunities communicated in employee surveys through follow up town hall meetings and focus groups that encourage staff to be driven by continuous improvement

**City-Wide Goal: San Antonio will promote its unique resources to become a premier visitor and convention destination.**

Provide capital project management.

- Continuously improve all facilities in a manner that serves to preserve and protect what is unique and special about San Antonio
- Identify and prioritize innovations and capital projects that enhance efficiency, customer service, and revenue growth opportunities
- Develop and implement product improvement plans that represent consistency in high-quality standards for CSF facilities
- Collaborate with Visit San Antonio to maximize national exposure for the expanded Convention Center and renovated Alamodome

**City-Wide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.**

Provide employees with professional growth opportunities by offering specialized training and continuing education.

- Continue to manage and enhance the department's sustainability efforts and green initiatives and search for opportunities to recycle, conserve, and promote accomplishments to customers
- Engage employees to participate in wellness activities by providing staff with opportunities to get screened, become active, learn about ways to improve their health, and be accountable
- Promote a diverse work environment that inspires employees through recognition and open communication

## INTEGRATION OF DEPARTMENT GOALS WITH COSA OBJECTIVES (Continued)

**City-Wide Goal: San Antonio's Core Values of Teamwork, Integrity, Innovation and Professionalism are principles employees understand, follow, and live.**

Provide a foundation that promotes each Core Value.

- Identify ideas with Departmental Core Values Task Force for year-round implementation
- Leverage available communication tools to enhance employee awareness through email, materials, and staff meetings
- Incorporate awareness and emphasis of Core Values into daily activities and job performance

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| Alamodome Event Days | 106 | 109 | 113 | ✓ | 125 |
| Net revenue per attendee at the Alamodome | $8.76 | $8.68 | $9.81 | ✓ | $9.29 |
| Convention Center repair/maintenance expense per total gross sq. ft. * | $1.42 | $1.73 | $1.67 | ✓ | $1.79 |
| Achieve a good or excellent rating on customer survey at the Convention Center | 97% | 96% | 96% | ✓ | 96% |
| Revenue per net sq. ft. of Convention facility rentable space | $22.83 | $20.27 | $25.23 | ✓ | $25.11 |
| Convention Center in the year for the year event booking rental | $333,195 | $350,000 | $402,347 | ✓ | $350,000 |
| Alamodome repair/maintenance expense per total gross sq. ft. * | $1.48 | $1.56 | $1.52 | ✓ | $1.61 |

*Represents contractual service cost and commodities used to maintain facilities divided by square footage.

### COMMUNITY & VISITOR FACILITIES FUND
### EXPENDITURES BY CLASSIFICATION

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 17,777,957 | 19,452,488 | 19,172,804 | 19,962,850 |
| CONTRACTUAL SERVICES | 4,353,038 | 7,265,813 | 7,713,186 | 8,248,894 |
| COMMODITIES | 872,340 | 1,275,289 | 1,020,559 | 1,068,828 |
| SELF INSURANCE/OTHER | 10,963,684 | 11,613,884 | 11,175,599 | 11,950,930 |
| CAPITAL OUTLAY | 336,623 | 218,930 | 540,087 | 454,143 |
| TRANSFERS | 3,768,362 | 6,346,112 | 6,346,112 | 3,846,171 |
| **TOTAL EXPENDITURES** | **$38,072,004** | **$46,172,516** | **$45,968,347** | **$45,531,816** |
| **Authorized Positions** | **333** | **334** | **334** | **339** |
| **Full-Time Equivalents** | **333.00** | **334.00** | **334.00** | **339.00** |

**COMMUNITY & VISITOR FACILITIES FUND (NON-DEPARTMENTAL)**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| CONTRACTUAL SERVICES | 666,381 | 526,559 | 485,303 | 585,353 |
| HOSTING OBLIGATIONS | 2,625,221 | 2,500,000 | 2,500,000 | 3,156,880 |
| **TOTAL EXPENDITURES** | **$3,291,602** | **$3,026,559** | **$2,985,303** | **$3,742,233** |
| **Authorized Positions** | **0** | **0** | **0** | **0** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **0.00** | **0.00** |

**GENERAL FUND (CARVER COMMUNITY CULTURAL CENTER)**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 844,998 | 631,308 | 652,721 | 642,302 |
| CONTRACTUAL SERVICES | 290,238 | 296,185 | 288,199 | 305,899 |
| COMMODITIES | 10,366 | 16,565 | 11,250 | 16,565 |
| SELF INSURANCE/OTHER | 82,598 | 85,897 | 90,431 | 86,893 |
| CAPITAL OUTLAY | 42,392 | 53,771 | 53,915 | 0 |
| **TOTAL EXPENDITURES** | **$1,270,592** | **$1,083,726** | **$1,096,516** | **$1,051,659** |
| **Authorized Positions** | **7** | **7** | **7** | **7** |
| **Full-Time Equivalents** | **7.00** | **7.00** | **7.00** | **7.00** |

**CARVER SPECIAL REVENUE FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 371,823 | 395,356 | 386,711 | 401,797 |
| CONTRACTUAL SERVICES | 75,998 | 70,311 | 63,938 | 69,311 |
| COMMODITIES | 0 | 0 | 1,007 | 1,000 |
| SELF INSURANCE/OTHER | 0 | 71 | 71 | 71 |
| CAPITAL OUTLAY | 2,389 | 1,296 | 1,296 | 0 |
| **TOTAL EXPENDITURES** | **$450,210** | **$467,034** | **$453,023** | **$472,179** |
| **Authorized Positions** | **7** | **7** | **7** | **7** |
| **Full-Time Equivalents** | **6.50** | **6.50** | **6.50** | **6.50** |

## GRANTS SUMMARY

| TITLE OF PROGRAM | FEDERAL | STATE | OTHER | ADOPTED FY 2018 | CITY MATCH |
|---|---|---|---|---|---|
| Carver Contribution & Trust Fund - Donation | 0 | 0 | 144,552 | 144,552 | 327,627 |
| **TOTAL** | **0** | **0** | **144,552** | **144,552** | **327,627** |

***GRANT NAME:*** *Carver Contribution & Trust Fund - Donation*

**PROGRAM INFORMATION**

This funding supports the Carver Community Cultural Center's mission to celebrate the diverse cultures of our world, nation, and community, with emphasis on the African and African-American heritage, by providing challenging artistic presentations, community outreach activities, and educational programs.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| OTHER - Carver Contribution & Trust Fund | $122,583 | $125,396 | $144,552 |
| CITY - Cash Match | $327,627 | $327,627 | $327,627 |
| **TOTAL FUNDING** | **$450,210** | **$453,023** | **$472,179** |
| **EXPENDITURES** | | | |
| Personal Services | $371,823 | $386,711 | $401,797 |
| Contractual Services | $75,998 | $63,938 | $69,311 |
| Commodities | $0 | $1,007 | $1,000 |
| Self Insurance | $0 | $71 | $71 |
| Capital Outlay | $2,389 | $1,296 | $0 |
| **TOTAL EXPENDITURES** | **$450,210** | **$453,023** | **$472,179** |
| **Authorized Positions** | **7** | **7** | **7** |
| **Full-Time Equivalents** | **6.50** | **6.50** | **6.50** |


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

# CONTRIBUTION TO DELEGATE AGENCIES

The Adopted FY 2018 Budget continues the City's strong commitment to strengthening long term economic viability in San Antonio through investment in human and workforce development. The consolidated funding process aims to direct investments toward providing effective services and positive outcomes and to ensure integration with the City's direct services, as well as to shift the focus away from the funding of agencies and the duplication of services. The City's delegate agency funding priorities support strategies that facilitate the achievement of self-sufficiency, healthy lifestyles, and full community participation among children, families, and seniors. Specifically, the Adopted FY 2018 Budget concentrates funding on strategies in alignment with City Council priorities including promoting long-term and short-term workforce development, youth services for youth development and at-risk youth behavior prevention, school completion, and senior services. In addition, the City will continue to support the community safety net through investment in basic needs, emergency assistance and homeless prevention/services, Volunteer Income Tax Assistance (VITA), domestic violence reduction, and child abuse prevention. The Department of Human Services and the Economic Development Department each administer a portion of the Delegate Agency Budget.

# HUMAN & WORKFORCE DEVELOPMENT SERVICES
# CONSOLIDATED FUNDING REPORT
# ADOPTED FY 2018 ALLOCATIONS

| Agency Name | Program Name | Consolidated Funding Process General Fund | Emergency Solutions Grant (ESG) | Housing Opp. for Persons with AIDS (HOPWA) | Adopted FY 2018 |
|---|---|---|---|---|---|
| **CHILDREN AND FAMILY SERVICES** | | | | | |
| **After School Challenge** | | | | | |
| East Central ISD | After School Challenge/Tutoring Program | 124,200 [1] | | | 124,200 |
| Edgewood ISD | After School Challenge Program | 168,750 | | | 168,750 |
| Harlandale ISD | After School Challenge Program | 375,000 | | | 375,000 |
| Northeast ISD | After School Challenge Program | 317,900 | | | 317,900 |
| Northside ISD | Learning Tree/Math & Science Initiative | 221,000 | | | 221,000 |
| San Antonio ISD | After School Challenge Program | 1,412,780 | | | 1,412,780 |
| South San Antonio ISD | After School Challenge Program | 75,000 | | | 75,000 |
| Southwest ISD | Inspiring Leaders After School Challenge Program | 40,600 | | | 40,600 |
| **Total After School Challenge** | | **$2,735,230** | **$0** | **$0** | **$2,735,230** |
| **Early Childhood Support** | | | | | |
| Any Baby Can | Case Management Services | 42,322 | | | 42,322 |
| Any Baby Can | Prescription Assistance | 57,553 | | | 57,553 |
| AVANCE | Parent-Child Education Program | 460,531 | | | 460,531 |
| Child Advocates of San Antonio (CASA) | COSA & CASA: Creating A Safer Community | 50,000 | | | 50,000 |
| Family Endeavors, Inc. | Fairweather Family Lodge | 28,500 | | | 28,500 |
| Family Service Association | Family Strengthening & Kindergarten Readiness | 134,443 | | | 134,443 |
| Respite Care | Developmental Daycare Services | 121,222 | | | 121,222 |
| San Antonio Youth Literacy (SAYL) | Reading Buddy Program | 50,000 | | | 50,000 |
| **Total Early Childhood Support** | | **$944,571** | **$0** | **$0** | **$944,571** |
| **Senior Services** | | | | | |
| Bihl Haus Arts | GO! Arts Program | 50,000 | | | 50,000 |
| Christian Senior Services | Senior Companion Program | 54,150 | | | 54,150 |
| Good Samaritan | Senior Services | 33,615 | | | 33,615 |
| San Antonio Food Bank | Project HOPE | 500,000 | | | 500,000 |
| San Antonio OASIS | OASIS | 100,000 | | | 100,000 |
| Urban 15 | The Cultivation Program | 33,374 | | | 33,374 |
| YMCA of San Antonio | Active Older Adults Program | 250,000 | | | 250,000 |
| YWCA of San Antonio | Senior Connection Program | 82,650 | | | 82,650 |
| **Total Senior Services** | | **$1,103,789** | **$0** | **$0** | **$1,103,789** |
| **YOUTH SERVICES** | | | | | |
| **At-Risk Youth Behavior Prevention** | | | | | |
| American Indians | Rites of Passage Program | 75,000 | | | 75,000 |
| American Indians | Fatherhood Campaign | 75,000 | | | 75,000 |
| Big Brothers Big Sisters | Workplace Mentoring Program | 113,349 | | | 113,349 |
| Boys & Girls Clubs | At Risk Youth Behavior Prevention Program | 500,000 | | | 500,000 |
| Communities in School | Middle School Back on Track | 175,000 | | | 175,000 |
| Ella Austin Community Center | At Risk Youth Behavior Prevention Program | 90,000 | | | 90,000 |
| Family Service Association | Youth Against Gang Activity (YAGA) | 109,161 | | | 109,161 |
| Girl Scouts | GSLE at the Westside Leadership Center | 174,230 | | | 174,230 |
| Good Samaritan | At Risk Youth Case Management Services | 69,370 | | | 69,370 |
| Joven | Creando La Visión Program | 95,000 | | | 95,000 |
| Martinez Street Women's Center | Girl Zone | 32,415 | | | 32,415 |
| P16 Plus | SA Kids Attend to Win | 46,999 | | | 46,999 |
| Respite Care | Davidson Respite House (DRH) | 76,010 | | | 76,010 |
| Roy Maas | Counseling & Shelter Services: At-Risk Children & Youth | 27,600 | | | 27,600 |
| San Antonio Food Bank | Kids Café | 47,500 | | | 47,500 |
| Seton Home | Pathways to Independence | 135,209 | | | 135,209 |
| YWCA of San Antonio | Mi Carrera | 44,650 | | | 44,650 |
| YWCA of San Antonio | Positive Youth Development | 22,563 | | | 22,563 |
| YWCA of San Antonio | Teen Volunteer Program | 39,060 | | | 39,060 |
| **Total At-Risk Youth Behavior Prevention** | | **$1,948,116** | **$0** | **$0** | **$1,948,116** |
| **Youth Services** | | | | | |
| Boys & Girls Clubs | College & Career Readiness Program | 59,579 | | | 59,579 |
| Catholic Charities | After School & Summer Youth Program | 39,355 | | | 39,355 |
| City Year | Whole School, Whole Child | 50,000 | | | 50,000 |
| Communities in School | XY - Zone Program | 101,119 | | | 101,119 |
| Family Service Association | Youth College & Career Opportunities | 300,000 | | | 300,000 |
| Good Samaritan | College & Career Readiness Program | 137,459 | | | 137,459 |
| Healy Murphy | Youth Training Program (YTP) | 318,250 | | | 318,250 |
| Joven | Leaders of America | 186,400 | | | 186,400 |
| P16 Plus | My Brother's Keeper of San Antonio | 170,000 | | | 170,000 |
| P16 Plus | College & Career Readiness Program | 55,000 | | | 55,000 |
| P16 Plus | San Antonio Youth Commission | 25,000 | | | 25,000 |
| Presa Community Center | Southside Kids Involved in Learning Leadership Skills (SKILLS) | 47,727 | | | 47,727 |
| UTSA | Pre-Freshman Engineering Program (PREP) | 54,885 | | | 54,885 |
| YMCA of San Antonio | Y Teens | 114,150 | | | 114,150 |
| **Total Youth Services** | | **$1,658,924** | **$0** | **$0** | **$1,658,924** |

[1] FY 2018 Adopted Funding includes $2,735,230 in designated funding for After School Challenge.

# HUMAN & WORKFORCE DEVELOPMENT SERVICES
# CONSOLIDATED FUNDING REPORT
# ADOPTED FY 2018 ALLOCATIONS

| Agency Name | Program Name | Consolidated Funding Process General Fund | Emergency Solutions Grant (ESG) | Housing Opp. for Persons with AIDS (HOPWA) | Adopted FY 2018 |
|---|---|---|---|---|---|
| **COMMUNITY SAFETY NET** | | | | | |
| **Domestic Violence Reduction & Child Abuse Prevention** | | | | | |
| Alamo Area Rape Crisis Center | Sexual Assault Crisis & Emergency Services | 73,356 | | | 73,356 |
| Bexar County Family Justice Center Foundation | Victim's Empowerment Counseling Center | 81,025 | | | 81,025 |
| Bexar County Family Justice Center Foundation | Dream Center | 58,416 | | | 58,416 |
| Child Safe | Client Services | 75,000 | | | 75,000 |
| Family Violence Prevention Services, Inc. | Battered Women's & Children's Shelter | | 200,701 | | 200,701 |
| **Total Domestic Violence Reduction & Child Abuse Prevention** | | **$287,797** | **$200,701** | **$0** | **$488,498** |
| **Basic Needs & Homeless Prevention** | | | | | |
| Project MEND | Medical Equipment Reuse Program | 55,500 | | | 55,500 |
| San Antonio Independent Living Services | Gateway to Abilities Program | 65,000 | | | 65,000 |
| St. Peter St. Joseph Children's Home | Project Ayuda Homeless Prevention | | 47,500 | | 47,500 |
| **Total Basic Needs & Homeless Prevention** | | **$120,500** | **$47,500** | **$0** | **$168,000** |
| **Haven for Hope & Homeless Transformation** | | | | | |
| Alamo Area Resource Center | Housing Works | | | 297,778 | 297,778 |
| Alamo Area Resource Center | Transportation Services | | | 226,878 | 226,878 |
| Beat AIDS | Case Management | | | 85,080 | 85,080 |
| Catholic Charities | Guadalupe Home Program | 40,000 | | | 40,000 |
| Center for Health Care Services | Integrated Behavioral Health Program | 474,217 | [2] | | 474,217 |
| Center for Health Care Services | Restoration Center | 1,250,000 | | | 1,250,000 |
| Family Violence Prevention Services, Inc. | Community Based Counseling | 140,000 | | | 140,000 |
| Haven for Hope | Operations | 1,000,000 | | | 1,000,000 |
| Haven for Hope | Prospects Courtyard | 1,112,971 | | | 1,112,971 |
| Haven for Hope | Prospects Courtyard Security | 1,103,916 | | | 1,103,916 |
| Haven for Hope | Residential and Support Services | 922,000 | | | 922,000 |
| San Antonio AIDS Foundation | Long Term Tenant Based Rental Assistance | | | 425,396 | 425,396 |
| San Antonio AIDS Foundation | Congregate Hot Meals | | | 127,619 | 127,619 |
| San Antonio AIDS Foundation | Transitional Housing | | | 212,698 | 212,698 |
| San Antonio Food Bank | Haven for Hope Community Kitchen | 758,524 | 299,075 | | 1,057,599 |
| San Antonio Metropolitan Ministries | Rapid Rehousing Program | 244,927 | 149,724 | | 394,651 |
| St. Vincent De Paul | Rapid Rehousing | | 47,500 | | 47,500 |
| **Total Haven for Hope & Homeless Transformation** | | **$7,046,555** | **$496,299** | **$1,375,449** | **$8,918,303** |
| **VITA/Financial Security** | | | | | |
| Catholic Charities | VITA Guadalupe Program | 30,000 | | | 30,000 |
| Family Service Association | Financial Empowerment & VITA Program | 15,000 | | | 15,000 |
| YWCA of San Antonio | VITA Program | 15,000 | | | 15,000 |
| **Total VITA/Financial Security** | | **$60,000** | **$0** | **$0** | **$60,000** |
| **WORKFORCE DEVELOPMENT** | | | | | |
| **Long Term Job Training & Short Term Services** | | | | | |
| Alamo Community College District (ACCD) | Seguir Adelante Program | 204,413 | | | 204,413 |
| Chrysalis Ministries | Welcome Home Job Readiness | 103,110 | | | 103,110 |
| Dress for Success | Enhancing Economic Competitiveness Program | 320,000 | | | 320,000 |
| Each One Teach One of San Antonio | Adult Literacy and GED Readiness Programs | 150,000 | | | 150,000 |
| Alamo Community College District (ACCD) | East Side Education & Training | 100,000 | | | 100,000 |
| Goodwill Industries | Learn While You Earn | 225,000 | | | 225,000 |
| Project QUEST, Inc. | Cloud Academy | 200,000 | [3] | | 200,000 |
| Project QUEST, Inc. | Project QUEST | 2,300,000 | | | 2,300,000 |
| SA Youth | Youth Build Plus Program | 62,500 | | | 62,500 |
| **Total Long Term Job Training & Short Term Services** | | **$3,665,023** | **$0** | **$0** | **$3,665,023** |
| **TOTAL DELEGATE AGENCIES** | | **$19,570,505** | **$744,500** | **$1,375,449** | **$21,690,454** |

[2] FY 2018 Adopted Funding includes $5,863,104 in designated funding for Haven for Hope. Total General Fund and grant allocation for Haven for Hope and related campus partners is $7,060,703.

[3] FY 2018 Adopted Funding includes $2,500,000 in designated funding for Project QUEST, Inc.

# HUMAN AND WORKFORCE DEVELOPMENT SERVICES
## FY 2018 ADOPTED FUNDING ALLOCATIONS

| Agency Title / *Program Name* / Program Description | FY 2017 Adopted | FY 2017 Estimate | FY 2018 Adopted |
|---|---|---|---|
| **Alamo Area Rape Crisis Center** | $73,356 | $73,356 | $73,356 |
| *Sexual Assault Crisis & Emergency Services* | | | |
| Provides trained anti-sexual assault advocates supporting victims of rape and abuse during their sexual assault forensic exam. | | | |
| **Alamo Area Resource Center** | $146,938 | $231,473* | $297,778 |
| *Housing Works* | | | |
| Provides targeted outreach and housing case management to persons living with HIV/AIDS, local non-profits, landlords, owners, and managers of leased housing. This program proposes to educate and enroll these entities in the Greater San Antonio Housing Works Project, identify affordable housing, and provide placement. Also provides assistance in locating safe and affordable housing, provide counseling services through housing specialists, and provide access to landlords who are willing to work with clients. | | | |
| **Alamo Area Resource Center** | $174,151 | $174,151 | $226,878 |
| *Transportation Services* | | | |
| Maintains primary transportation program specifically designed for persons living with HIV/AIDS. This program would utilize its current fleet of three vans and one sedan, and continue the employment of a transportation coordinator, and four driver positions to serve its increasing client base. | | | |
| **Alamo Community College District (ACCD)** | $100,000 | $100,000 | $100,000 |
| *East Side Education & Training Center* | | | |
| Supports a one-stop education and workforce training center and provides 1,000 Eastside Promise Zone residents with direct access to workforce, education, and supportive services that create pathways to quality jobs and/or higher education opportunities to promote individual empowerment and prosperity. | | | |
| **Alamo Community College District (ACCD)** | $204,413 | $204,413 | $204,413 |
| *Seguir Adelante Program* | | | |
| Assists San Antonio residents in need of GED, welfare recipients, homeless, and those in transitional housing by providing education and supportive services utilizing a one-stop service approach. | | | |

* Additional HOWPA Funds in FY 2017 and FY 2018 allowed to increase funding for qualifying agencies

# HUMAN AND WORKFORCE DEVELOPMENT SERVICES
## FY 2018 ADOPTED FUNDING ALLOCATIONS

| Agency Title / *Program Name* / Program Description | FY 2017 Adopted | FY 2017 Estimate | FY 2018 Adopted |
|---|---|---|---|
| **American Indians** | $75,000 | $75,000 | $75,000 |
| *Fatherhood Campaign* | | | |
| This program serves males who are or may become fathers, ages 16-55, residing in the east, south, and west sides of San Antonio. The program provides a tailored case-management/one-on-one services to promote responsible fatherhood by helping males and fathers of all ages to achieve greater self-esteem and better awareness of their responsibilities to their families and communities. | | | |
| **American Indians** | $75,000 | $75,000 | $75,000 |
| *Rites of Passage Program* | | | |
| This program serves the at-risk male youth population ages 12 to 21 years old that reside in the west, east, and south sides of San Antonio. The focus of the program is to help youth better understand the social and developmental responsibilities of manhood in order to strengthen the relationship of young men to self, family, and their community by offering evidence-based curriculum. | | | |
| **Any Baby Can** | $42,322 | $42,322 | $42,322 |
| *Case Management Services* | | | |
| Assists families who have children with special health care needs, chronic illness and development disabilities. This program provides case management with the purpose of supporting, informing, educating, and advocating for families while they navigate complex and fragmented health and social service systems. | | | |
| **Any Baby Can** | $57,553 | $57,553 | $57,553 |
| *Prescription Assistance* | | | |
| Promotes healthier families and serves as a safety net for individuals, families, and children who do not have insurance coverage and need prescription assistance. Individuals will have access to the prescription medications that they need to restore and maintain their health; access to medications contributes to healthier individuals who are able to work to provide and maintain a home for themselves and their families. | | | |

# HUMAN AND WORKFORCE DEVELOPMENT SERVICES
## FY 2018 ADOPTED FUNDING ALLOCATIONS

| Agency Title / *Program Name* / Program Description | FY 2017 Adopted | FY 2017 Estimate | FY 2018 Adopted |
|---|---|---|---|
| **AVANCE** | $460,531 | $460,531 | $460,531 |
| *Parent-Child Education Program*<br>Strengthens and stabilizes families by providing parents with the knowledge, skills, and resources to become their child's first and most important teacher. This program provides parents with the tools to prepare their children to transition successfully to school and to become effective learners. | | | |
| **Beat AIDS** | $47,500 | $61,601 | $85,080 |
| *Case Management*<br>Primary goal of the project is to support, inform, educate, advocate, and assist in accessing necessary community resources for families who have children with special health care needs, chronic illness, and critical illness. | | | |
| **Bexar County Family Justice Center Foundation** | $58,416 | $58,416 | $58,416 |
| *Dream Center*<br>Connects victims of domestic violence to on and off-site partners who can meet their needs to establish short and long-term stability. Victims receive the education, tools, and support needed to overcome economic obstacles including provision of basic needs, life coaching, and financial literacy with access to counseling services also available. | | | |
| **Bexar County Family Justice Center Foundation** | $81,025 | $81,025 | $81,025 |
| *Victim's Empowerment Counseling Center*<br>Provides services to assist victims of domestic violence in establishing short and long-term stability. Program participants have access to services provided by the Bexar County Family Justice Center Foundation's Dream Center Program. | | | |
| **Big Brothers Big Sisters** | $113,349 | $113,349 | $113,349 |
| *Workplace Mentoring Program*<br>Provides a workplace-based, one-on-one mentoring program that pairs students with employees at partnering businesses. The program provides workplace exposure and college and career awareness activities. | | | |

# HUMAN AND WORKFORCE DEVELOPMENT SERVICES
## FY 2018 ADOPTED FUNDING ALLOCATIONS

| Agency Title / *Program Name* / Program Description | FY 2017 Adopted | FY 2017 Estimate | FY 2018 Adopted |
|---|---|---|---|
| **Bihl Haus Arts** | $50,000 | $50,000 | $50,000 |
| *GO! Arts Program* | | | |
| The program provides professionally taught art classes for low-income senior citizens at residences and service centers. The goal is to encourage physical and mental well-being through active participation in the program. | | | |
| **Boys & Girls Clubs** | $500,000 | $500,000 | $500,000 |
| *At Risk Youth Behavior Prevention Program* | | | |
| Provides critical after school, school holiday, and summer services in 5 branch facilities to at-risk, primarily minority youth, ages 6 to 18. This program provides the support and guidance necessary to allow for a successful transition from childhood and adolescence to adulthood. | | | |
| **Boys & Girls Clubs** | $59,579 | $59,579 | $59,579 |
| *College & Career Readiness Program* | | | |
| Offers college readiness activities to middle and high school youth in a safe and engaging environment to facilitate college enrollment and attainment of higher education. | | | |
| **Catholic Charities** | $39,355 | $39,355 | $39,355 |
| *After School & Summer Youth Program* | | | |
| This program operates at the Guadalupe Community Center and provides after school, holiday, and summer services to youth, grades K-12, mainly residing in the 78207 and 78237 zip codes. The program helps students improve academic performance, retain culture, and build character. | | | |
| **Catholic Charities** | $40,000 | $40,000 | $40,000 |
| *Guadalupe Home Program* | | | |
| Guadalupe Home provides supportive services to at risk homeless mothers in a nurturing environment. Services include basic, immediate needs as well as long-term needs and resources such as childbirth and parenting education, nutrition education, life-skills training, counseling, and special activities and groups. | | | |

# HUMAN AND WORKFORCE DEVELOPMENT SERVICES
## FY 2018 ADOPTED FUNDING ALLOCATIONS

| Agency Title / *Program Name* / Program Description | FY 2017 Adopted | FY 2017 Estimate | FY 2018 Adopted |
|---|---|---|---|
| **Catholic Charities** | $30,000 | $30,000 | $30,000 |
| *VITA Guadalupe Program* | | | |
| Provides Volunteer Income Tax Assistance (VITA) to families, in conjunction with a comprehensive array of services to increase incomes and build assets of participating families and individuals. | | | |
| **Center for Health Care Services** | $474,217 | $474,217 | $474,217 |
| *Integrated Behavioral Health Program* | | | |
| Provides a structured environment for 80 homeless males diagnosed with a mental illness and residing at Prospects Courtyard or a location not meant for human habitation. Services include: psychiatric assessments and follow-up; medication stabilization and monitoring; case management and rehabilitation benefits procurement; and nursing assessments. | | | |
| **Center for Health Care Services** | $1,250,000 | $1,250,000 | $1,250,000 |
| *Restoration Center* | | | |
| Offers a medically supervised sobering area for the public intoxicant and interrupts the cycle of serial inebriation. Supports law enforcement and Haven for Hope security services by freeing up law enforcement to return to the street quicker. Also provides minor medical care and triage services to injured prisoners brought into the unity by law enforcement to or from the city magistrate or Bexar County Adult Detention Center. | | | |
| **Child Advocates of San Antonio (CASA)** | $50,000 | $50,000 | $50,000 |
| *COSA & CASA: Creating A Safer Community* | | | |
| CASA serves children (ages 0-21) in Bexar County who have been removed from their homes due to abuse/neglect and are in State protective custody. Advocates/Volunteers are educated on the complex workings of the child welfare and judicial systems and required to attend ongoing training that ensures they remain aware of all services available to them and the assigned children. | | | |

# HUMAN AND WORKFORCE DEVELOPMENT SERVICES
## FY 2018 ADOPTED FUNDING ALLOCATIONS

| Agency Title<br>*Program Name*<br>Program Description | FY 2017 Adopted | FY 2017 Estimate | FY 2018 Adopted |
|---|---|---|---|
| **Child Safe**<br>*Client Services*<br>Provides core services to children and supportive, non-offending caregivers affected by child abuse and neglect. Core services include crisis intervention, forensic interviews, short and long-term counseling, case management/advocacy, and caregiver support. | $75,000 | $75,000 | $75,000 |
| **Christian Senior Services**<br>*Senior Companion Program*<br>Provides companionship and minor assistance to disabled adults enabling them to remain independent and in their own homes. Senior companions frequently provide respite to primary caregivers allowing them the opportunity to rest, shop, and/or go to work. | $54,150 | $54,150 | $54,150 |
| **Chrysalis Ministries**<br>*Welcome Home Job Readiness Program*<br>Provides case management services, job readiness, life skills, and money management classes to incarcerated individuals in local detention facilities and formerly incarcerated individuals, and their family members. | $103,110 | $103,110 | $103,110 |
| **City Year**<br>*Whole School, Whole Child*<br>Helps students stay in school and on track for high school graduation by measurably improving student attendance, behavior and course performance in core subjects including, English and Math. | $50,000 | $50,000 | $50,000 |
| **Communities in School**<br>*Middle School Back on Track*<br>Promotes high school graduation and education success by early intervention to address risk factors known to contribute to academic disengagement and early drop out. | $175,000 | $175,000 | $175,000 |

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## FY 2018 ADOPTED FUNDING ALLOCATIONS

| Agency Title / *Program Name* / Program Description | FY 2017 Adopted | FY 2017 Estimate | FY 2018 Adopted |
|---|---|---|---|
| **Communities in School** | $101,119 | $101,119 | $101,119 |
| *XY - Zone Program* | | | |
| Prepares at-risk high school boys to succeed in school by providing case management and behavior prevention services. The program guides adolescent boys, helping them succeed in school and life by developing personal responsibility and positive relationships through support groups, mentoring, team-building exercises, and service learning projects. | | | |
| **Dress for Success** | $320,000 | $320,000 | $320,000 |
| *Enhancing Economic Competitiveness Program* | | | |
| Provides 1,200 San Antonio residents with training and support services to eliminate barriers to employment, including job coaching and retention, job development, and placement, wage improvement, life skills training, and workplace competency training. | | | |
| **Each One Teach One of San Antonio** | $150,000 | $150,000 | $150,000 |
| *Adult Literacy and GED Readiness Programs* | | | |
| Provides one-on-one and small group tutoring to adults 18 years of age or older who function below eighth grade level in reading, writing, or math, and/or are studying to pass the GED exam. | | | |
| **East Central ISD** | $124,200 | $124,200 | $124,200 |
| *After School Challenge/Tutoring Program* | | | |
| Provides after school activities that promote academic instruction, increased school attendance, and grade progression. Participating students are offered homework assistance, tutoring time, and recreational activities. | | | |
| **Edgewood ISD** | $168,750 | $168,750 | $168,750 |
| *After School Challenge Program* | | | |
| Provides a comprehensive, quality extended time program for elementary students, grades K-5, in the Edgewood School District. The program emphasizes academic experiences including career/college readiness and enrichment activities such as fine arts, nutrition, and physical activities. | | | |

# HUMAN AND WORKFORCE DEVELOPMENT SERVICES
## FY 2018 ADOPTED FUNDING ALLOCATIONS

| Agency Title / *Program Name* / Program Description | FY 2017 Adopted | FY 2017 Estimate | FY 2018 Adopted |
|---|---|---|---|
| **Ella Austin Community Center** | $90,000 | $90,000 | $90,000 |
| *At Risk Youth Behavior Prevention Program* | | | |
| Provides after school programming at the Ella Austin Community Center to children of the Eastside, grades K-5th. The program offers high quality services in a safe environment where students have the opportunity to thrive, practice healthy behaviors, and improve educational outcomes, and social and emotional success. | | | |
| **Family Endeavors, Inc.** | $28,500 | $28,500 | $28,500 |
| *Fairweather Family Lodge* | | | |
| Provides direct supportive services to mothers and children to reduce and prevent child neglect and abuse. The program provides stable and safe supportive housing, child care, group and individual counseling, medication management, life skills development as well as employment training and placement assistance. | | | |
| **Family Service Association** | $134,443 | $134,443 | $134,443 |
| *Family Strengthening & Kindergarten Readiness* | | | |
| Promotes successful educational achievement for children by improving parental involvement in their children's education and strengthening family bonds. | | | |
| **Family Service Association** | $15,000 | $15,000 | $15,000 |
| *Financial Empowerment & VITA Program* | | | |
| Provides on-site Volunteer Income Tax Assistance (VITA) assistance to low-income tax payers as part of the Asset Building Program. | | | |
| **Family Service Association** | $109,161 | $109,161 | $109,161 |
| *Youth Against Gang Activity (YAGA)* | | | |
| Fosters resiliency and increases coping and prevention skills in youth. Also engages youth in school support and civic engagement opportunities. | | | |
| **Family Service Association** | $300,000 | $300,000 | $300,000 |
| *Youth College and Career Opportunities* | | | |
| Provides youth participants with college-readiness training for high-demand occupation needs including high school course selection, college application process, financial aid process, scholarship application process, and building a college resume. | | | |

# HUMAN AND WORKFORCE DEVELOPMENT SERVICES
## FY 2018 ADOPTED FUNDING ALLOCATIONS

| Agency Title / *Program Name* / Program Description | FY 2017 Adopted | FY 2017 Estimate | FY 2018 Adopted |
|---|---|---|---|
| **Family Violence Prevention Services, Inc.** | $200,701 | $200,701 | $200,701 |
| *Battered Women's and Children's Shelter* | | | |
| Provides 24-hour crisis intervention services on-site. The Manager and Client Services Coordinator conduct 1,600 intake assessments and provide ongoing case management services to victims of domestic violence. | | | |
| **Family Violence Prevention Services, Inc.** | $140,000 | $140,000 | $140,000 |
| *Community Based Counseling (Haven for Hope)* | | | |
| Provides San Antonio homeless adults and children residing at Haven for Hope with individual and group counseling services provided by master-level counselors through on-site partner Community Based Counseling Program. | | | |
| **Girl Scouts** | $174,230 | $174,230 | $174,230 |
| *Girl Scouts Leadership Experience (GSLE) at the West Side Leadership Center* | | | |
| Increases the number of family and community engagement opportunities in alignment with SA Tomorrow's comprehensive plan, child abuse reduction indicator in the community safety category. Decreases the maltreatment of children through primary preventions including public awareness and education, life skills curriculum, family bonding activities, parent education programs, and direct services to girls. | | | |
| **Good Samaritan** | $69,370 | $69,370 | $69,370 |
| *At-Risk Youth Case Management Services* | | | |
| Assists Youth Development Services Program participants in acquiring the life and academic skills necessary for personal success and high school graduation. | | | |
| **Good Samaritan** | $137,459 | $137,459 | $137,459 |
| *College and Career Readiness Program* | | | |
| Ensures middle and high school youth are equipped with the skills and resources necessary to successfully transition from high school into post-secondary education. | | | |

# HUMAN AND WORKFORCE DEVELOPMENT SERVICES
## FY 2018 ADOPTED FUNDING ALLOCATIONS

| Agency Title / *Program Name* / Program Description | FY 2017 Adopted | FY 2017 Estimate | FY 2018 Adopted |
|---|---|---|---|
| **Good Samaritan** | $33,615 | $33,615 | $33,615 |
| *Senior Services* | | | |
| Offers individuals, ages 60 and older, the opportunity to enhance self-sufficiency, self-efficacy, physical health and mental well-being. The activities and services help clients to continue learning and overcome isolation, health issues, and vulnerability associated with aging. | | | |
| **Goodwill Industries** | $225,000 | $225,000 | $225,000 |
| *Learn While You Earn* | | | |
| Provides participants with the opportunity to receive long-term training in high-demand occupations in a workplace training environment. Participants receive case management and supportive services through the program. | | | |
| **Harlandale ISD** | $375,000 | $375,000 | $375,000 |
| *After School Challenge Program* | | | |
| Provides a comprehensive, quality extended time program for elementary students, grades K-5, in the Harlandale School District. The program emphasizes academic experiences including career/college readiness and enrichment actives such as fine arts, nutrition, and physical activities. | | | |
| **Haven for Hope** | $1,000,000 | $1,000,000 | $1,000,000 |
| *Operations* | | | |
| Supports operations and security at the Haven for Hope Campus. Haven for Hope of Bexar County is a non-profit organization dedicated to transforming the lives of homeless men, women and children in the San Antonio/Bexar County area by addressing the root causes of homelessness through job training, education, and behavioral health services. | | | |
| **Haven for Hope** | $1,112,971 | $1,112,971 | $1,112,971 |
| *Prospects Courtyard* | | | |
| Provides a safe sleeping environment for chronically homeless men and women over the age of 17 who are skeptical of seeking shelter. Meals, hygiene essentials, chapel services, and storage accommodations for clothing and service linkage to other homeless providers is made available. (Prospects Courtyard Operations were transferred from Center for Health Care Services to Haven for Hope in FY 2018) | | | |

# HUMAN AND WORKFORCE DEVELOPMENT SERVICES
## FY 2018 ADOPTED FUNDING ALLOCATIONS

| Agency Title / *Program Name* / Program Description | FY 2017 Adopted | FY 2017 Estimate | FY 2018 Adopted |
|---|---|---|---|
| **Haven for Hope** | $1,103,916 | $1,103,916 | $1,103,916 |
| *Prospects Courtyard Security*<br>Provides security to the Haven for Hope Prospects Courtyard to ensure a safe and secure environment for the members on the campus. | | | |
| **Haven for Hope** | $922,000 | $922,000 | $922,000 |
| *Residential and Support Services*<br>Provides residential services for men, women and families at the Haven for Hope Campus. Assists individuals with obtaining employment through education and training opportunities, provides access to existing resources, and assists participants in mobilizing their personal resources. | | | |
| **Healy Murphy** | $318,250 | $318,250 | $318,250 |
| *Youth Training Program (YTP)*<br>Assists Bexar County high school students at risk of dropping out early from formal education. The YTP enables clients to achieve a high school diploma or GED while having access to job training and employment. Each year, Healy-Murphy serves clients representing every city council district in San Antonio and every school district in Bexar County. | | | |
| **JOVEN** | $95,000 | $95,000 | $95,000 |
| *Creando La Visión Program*<br>Provides a free innovative after-school program to low-income, at-risk youth, who live in Council Districts 1 -10. JOVEN assists with transportation, allowing children from low-income households to access programming usually unavailable to them. | | | |
| **JOVEN** | $186,400 | $186,400 | $186,400 |
| *Leaders of America*<br>Provides services to youth, ages 14 to 16, to develop work experience that addresses high-demand occupations. The program is intended to inspire career aspirations by teaching job readiness skills and workplace expectations so that they obtain and retain employments and teach teens the value of savings and other financial literacy concepts. | | | |

# HUMAN AND WORKFORCE DEVELOPMENT SERVICES
## FY 2018 ADOPTED FUNDING ALLOCATIONS

| Agency Title / *Program Name* / Program Description | FY 2017 Adopted | FY 2017 Estimate | FY 2018 Adopted |
|---|---|---|---|
| **Martinez Street Women's Center** | $32,415 | $32,415 | $32,415 |
| *Girl Zone*<br>Supports the healthy development of girls, ages 9 to 14, through enhancing academic potential and nurturing high self- esteem in a year-round, out-of-school-time program. This program works in direct partnership with 6 schools and the San Antonio Housing Authority (SAHA)/Sutton Oaks Apartments in the East/South East sector of the San Antonio Independent School District. | | | |
| **Northeast ISD** | $317,900 | $317,900 | $317,900 |
| *After School Challenge Program*<br>Provides after-school services in Northeast Independent School District campuses focusing on the following service areas: education and career development, character and leadership growth, arts, health, and life skills and recreation. | | | |
| **Northside ISD** | $221,000 | $221,000 | $221,000 |
| *Learning Tree/Math & Science Initiative*<br>A Math and Science initiative provided during the after-school services in Northside Independent School District campuses. Provides personalized, digitalized game-based program through Stride Academy. Adaptive technology diagnoses individual students' strengths and skill gaps in math, science, reading and language arts state standards for individualized learning. | | | |
| **P16 Plus** | $55,000 | $55,000 | $55,000 |
| *College and Career Readiness Program*<br>The goal of the initiative is to increase college attainment of Bexar County Latino students by focusing on increasing completion of FAFSA and Apply Texas applications for seniors in five school districts: Harlandale, North East, Northside, San Antonio, and Southwest ISD. | | | |
| **P16 Plus** | $170,000 | $170,000 | $170,000 |
| *My Brother's Keeper of San Antonio*<br>Partners work collectively to eliminate opportunity gaps facing men and young men of color in San Antonio. Individuals will attend and participate in MBKSA symposiums, summits, events, and meetings to receive awareness, information to align resources, and coordinate efforts to address opportunity gaps. | | | |

# HUMAN AND WORKFORCE DEVELOPMENT SERVICES
## FY 2018 ADOPTED FUNDING ALLOCATIONS

| Agency Title / *Program Name* / Program Description | FY 2017 Adopted | FY 2017 Estimate | FY 2018 Adopted |
|---|---|---|---|
| **P16 Plus** | $46,999 | $46,999 | $46,999 |
| *SA Kids Attend to Win* | | | |
| Provides funding to implement the SA Kids Attend to Win initiative at 57 economically disadvantaged public school campuses in San Antonio. This program improves attendance among chronically absent students through positive interventions. | | | |
| **P16 Plus** | $25,000 | $25,000 | $25,000 |
| *San Antonio Youth Commission* | | | |
| Supports recruitment of area student youth leaders through nomination by the City Council and the Mayor. The program develops and implements a youth development curriculum to create community leaders. Students participate in five service learning activities that emphasize leadership, college and career readiness skills, and community priorities. | | | |
| **Presa Community Center** | $47,727 | $47,727 | $47,727 |
| *Southside Kids Involved In Learning Leaderships Skills* | | | |
| Provides an emotionally, physically, and mentally safe place for children, ages 5 to 14, on the Southside of San Antonio. The program assists children in developing and maintaining third-grade reading skills and making healthy choices. | | | |
| **Project MEND** | $55,500 | $55,500 | $55,500 |
| *Medical Equipment Reuse Program* | | | |
| Distributes donated, refurbished medical equipment items to low-income, disabled persons and seniors who reside in all council districts of San Antonio. | | | |
| **Project QUEST, Inc.** | $200,000 | $200,000 | $200,000 |
| *Cloud Academy* | | | |
| QUEST shall enter into an agreement with Rackspace for the use and utilization of Rackspace's Open Cloud Academy. Rackspace will contribute a 16,000 sq. ft. training facility, utilities, computer equipment, IT infrastructure, training materials, and instructors to train Project QUEST job training program participants to meet the requirements for certifications. | | | |

# HUMAN AND WORKFORCE DEVELOPMENT SERVICES
## FY 2018 ADOPTED FUNDING ALLOCATIONS

| Agency Title / *Program Name* / Program Description | FY 2017 Adopted | FY 2017 Estimate | FY 2018 Adopted |
|---|---|---|---|
| **Project QUEST, Inc.** | $2,000,000 | $2,000,000 | $2,300,000 |
| *Project QUEST*<br>Provides participants with a community-based workforce development program that provides job skills training and develops job placement agreements with local businesses and agencies. *In FY 2018, Project QUEST received a one-time increase of $300,000, for a total of $2,300,000, via a budget amendment from the General Fund. | | | |
| **Respite Care** | $76,010 | $76,010 | $76,010 |
| *Davidson Respite House (DRH)*<br>Supports families of children with developmental disabilities. The Davidson Respite House (DRH) is the only licensed emergency shelter in Texas dedicated to the care of children with developmental disabilities. | | | |
| **Respite Care** | $121,222 | $121,222 | $121,222 |
| *Developmental Daycare Services*<br>Provides Kindergarten Readiness programs for families of children with developmental disabilities. These community-based and emergency shelter/residential services provide short-term relief to participating parents, often contributing to increased family stability, reduced risk factors for child neglect, and decreased likelihood of costly institutionalization. Respite Daycare provides care and learning opportunities for children 6 weeks to 6 years of age. | | | |
| **Roy Maas** | $27,600 | $27,600 | $27,600 |
| *Counseling and Shelter Services: At Risk Children & Youth*<br>Provides counseling services to reduce negative and dangerous behavior in at-risk youth. This program enhances the ability of parents to provide a safe and positive environment, and provides a safe place for youth in need of time away from their families to prevent child abuse. | | | |

## HUMAN AND WORKFORCE DEVELOPMENT SERVICES
### FY 2018 ADOPTED FUNDING ALLOCATIONS

| Agency Title / *Program Name* / Program Description | FY 2017 Adopted | FY 2017 Estimate | FY 2018 Adopted |
|---|---|---|---|
| **SA Youth** | $62,500 | $62,500 | $62,500 |
| *Youth Build Plus Program*<br>Assists participants in alternative education and job training programs for youth and young adults who are high school dropouts, adjudicated youth, youth aging out of foster care, youth with disabilities, and other disadvantaged youth populations. This program provides an alternative education program to assist youth in obtaining a high school diploma or GED and prepares participants for career placement and/or advancement to college. | | | |
| **San Antonio AIDS Foundation** | $95,900 | $95,900 | $127,619 |
| *Congregate Hot Meal Program*<br>Provides three hot and nutritious meals daily to persons living with HIV/AIDS who are in need of meal assistance. | | | |
| **San Antonio AIDS Foundation** | $319,731 | $319,731 | $425,396 |
| *Long Term Tenant-Based Rental Assistance*<br>Provides up to 30 months of continuous rental assistance for persons living with HIV/AIDS who meet criteria and are in need of on-going rental assistance. | | | |
| **San Antonio AIDS Foundation** | $130,915 | $169,869* | $212,698 |
| *Transitional Housing Program*<br>Assists persons living with HIV/AIDS in Bexar, Comal, Guadalupe, and Wilson Counties, who are currently homeless or may become homeless. Participants must have limited or no income. Also participants must be in need of transitional/short-term shelter for up to 3 months. | | | |
| **San Antonio Food Bank** | $1,057,599 | $1,057,599 | $1,057,599 |
| *Haven for Hope Community Kitchen*<br>Provides more than 80 services to the homeless by collaborating with area non-profits. Services include food, shelter, primary and preventive medical, dental, vision, and mental health care at a one-stop center that will transform the lives of the homeless. The Haven for Hope Homeless Support Campus goes beyond the model of simply feeding, clothing, and sheltering the homeless. | | | |

* Additional HOWPA Funds in FY 2017 and FY 2018 allowed to increase funding for qualifying agencies

# HUMAN AND WORKFORCE DEVELOPMENT SERVICES
## FY 2018 ADOPTED FUNDING ALLOCATIONS

| Agency Title / *Program Name* / Program Description | FY 2017 Adopted | FY 2017 Estimate | FY 2018 Adopted |
|---|---|---|---|
| **San Antonio Food Bank** | $47,500 | $47,500 | $47,500 |
| *Kids Café* | | | |
| Offers nutritious after-school meals to at-risk school-aged children in areas where there is high participation in free and reduced-price lunches. The program partners with local after-school programs to provide this service. | | | |
| **San Antonio Food Bank** | $500,000 | $500,000 | $500,000 |
| *Project HOPE* | | | |
| Provides groceries and commodities to low-income seniors, ages 60 and up, who attend Senior Nutrition Centers, participate in Healthy Options Program for the Elderly (HOPE), and utilize local food pantries in the San Antonio area. | | | |
| **San Antonio Independent Living Services** | $65,000 | $65,000 | $65,000 |
| *Gateway to Abilities Program* | | | |
| Provides planning and case management and assists residents who are homeless and disabled by providing basic needs assistance such as, applying for Social Security insurance benefits, housing and educational workshops and access to resources while awaiting their social security benefits. The program also assists participants with emergency rent, utility assistance, clothing, and bus passes. | | | |
| **San Antonio ISD** | $1,412,780 | $1,412,780 | $1,412,780 |
| *After School Challenge Program (Extended Day Program)* | | | |
| Provides after-school services in San Antonio Independent School District campuses focusing on the following service areas: education and career development, character and leadership growth, arts, health, life skills, and recreation. | | | |
| **San Antonio Metropolitan Ministries** | $394,651 | $394,651 | $394,651 |
| *Rapid Re-Housing Program* | | | |
| Reduces use of shelter or other temporary housing by providing available rental units to individuals and families that are homeless or at risk of becoming homeless focusing on veterans and those most chronically homeless for services. SAM Ministries Rapid Re-Housing Program is designed to rapidly re-house homeless families and individuals. | | | |

# HUMAN AND WORKFORCE DEVELOPMENT SERVICES
## FY 2018 ADOPTED FUNDING ALLOCATIONS

| Agency Title / *Program Name* / Program Description | FY 2017 Adopted | FY 2017 Estimate | FY 2018 Adopted |
|---|---|---|---|
| **San Antonio OASIS** | $100,000 | $100,000 | $100,000 |
| *OASIS* | | | |
| Encourages the physical and mental well-being of seniors and helps them maintain independent living. OASIS programs include fitness classes, health education classes, Arts and Humanities, consumer interest, and technology classes. | | | |
| **San Antonio Youth Literacy (SAYL)** | $50,000 | $50,000 | $50,000 |
| *Reading Buddy Program* | | | |
| Provides individual tutoring to second-grade students who are reading below grade level. Community volunteers serve as tutors at over 46 elementary schools in the San Antonio area. | | | |
| **Seton Home** | $135,209 | $135,209 | $135,209 |
| *Pathways to Independence* | | | |
| Services provided will be safe shelter and basic necessities, trauma-informed counseling, parenting and life skills education, and academic support including an on-site child development center for the children of teen resident mothers so they may continue their education. | | | |
| **South San Antonio ISD** | $75,000 | $75,000 | $75,000 |
| *After School Challenge Program* | | | |
| Provides after-school services in South San Antonio Independent School District (ISD) campuses focusing on the following service areas: education and career development, character and leadership growth, arts, health and life skills, and recreation. | | | |
| **Southwest ISD** | $40,600 | $40,600 | $40,600 |
| *Inspiring Leaders After School Challenge Program* | | | |
| Provides after-school services in Southwest Independent School District campuses focusing on the following service areas: education and career development, character and leadership growth, arts, health and life skills, and recreation. | | | |
| **St. Peter St. Joseph Children's Home** | $47,500 | $47,500 | $47,500 |
| *Project Ayuda Homeless Prevention* | | | |
| Prevents homelessness for eligible low-income disabled individuals. This program helps participants attain financial self-sufficiency while providing direct assistance, case management services, and Life Skills classes. | | | |

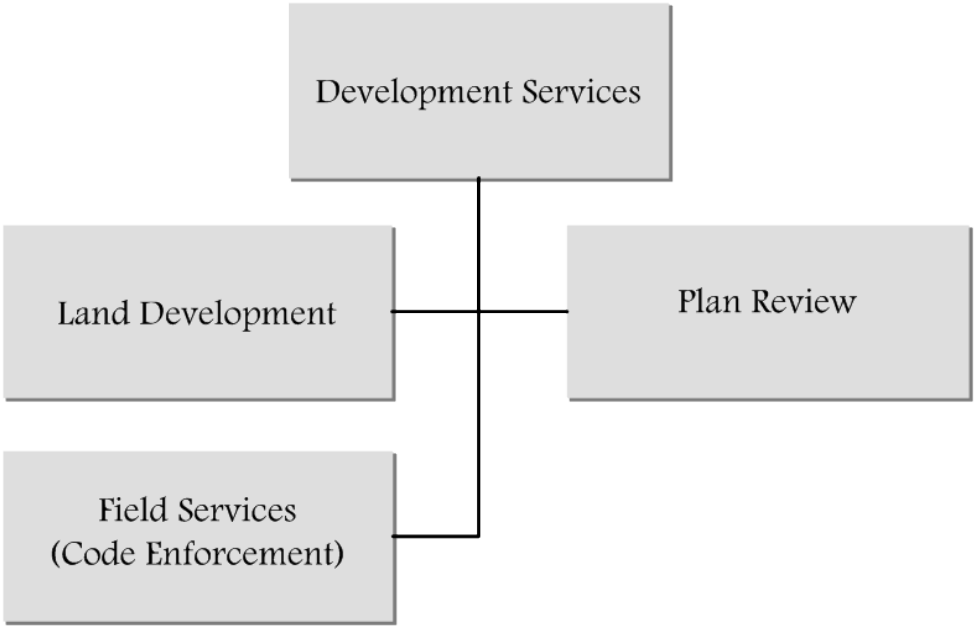
# HUMAN AND WORKFORCE DEVELOPMENT SERVICES
## FY 2018 ADOPTED FUNDING ALLOCATIONS

| Agency Title / *Program Name* / Program Description | FY 2017 Adopted | FY 2017 Estimate | FY 2018 Adopted |
|---|---|---|---|
| **St. Vincent De Paul** | $47,500 | $47,500 | $47,500 |
| *Rapid Rehousing*<br>Will assist homeless individuals/families with affordable housing, rental deposit, and rent utilities costs and deposit. Case Management services for twelve months to identify support services. Target populations are Homeless veterans and those in the Courtyard at Haven for Hope. | | | |
| **Urban 15** | $33,374 | $33,374 | $33,374 |
| *The Cultivation Program*<br>Provides dance, music, and computer service to 100 seniors, ages 60 and up, who have had a life-time desire to dance and/or play percussion and music ensemble. | | | |
| **UTSA** | $54,885 | $54,885 | $54,885 |
| *Pre-Freshman Engineering Program (PREP)*<br>Increases the number of students from the San Antonio area who pursue Science, Technology, Engineering, and Mathematics (STEM) studies in college and increases the retention and graduation rate of these students. PREP is an academically intense, mathematics-based, summer program conducted on college and university campuses throughout the City. | | | |
| **YMCA of San Antonio** | $250,000 | $250,000 | $250,000 |
| *Active Older Adults Program*<br>Provides year-round, free senior services including strength training, walking clubs, Zumba, social events, nutritional awareness, and aquatics. Services are provided at City of San Antonio Senior Nutrition sites. | | | |
| **YMCA of San Antonio** | $114,150 | $114,150 | $114,150 |
| *Y Teens*<br>Addresses youth-related crime and violent activities by providing healthy alternatives to middle and high school-age youth. | | | |
| **YWCA of San Antonio** | $44,650 | $44,650 | $44,650 |
| *Mi Carrera*<br>Assists female students ages 12 to 19 who are at risk of dropping out of school. The program develops self-esteem, educational and occupational motivation, and parenting skills. | | | |

## HUMAN AND WORKFORCE DEVELOPMENT SERVICES
### FY 2018 ADOPTED FUNDING ALLOCATIONS

| Agency Title / *Program Name* / Program Description | FY 2017 Adopted | FY 2017 Estimate | FY 2018 Adopted |
|---|---|---|---|
| **YWCA of San Antonio** | $22,563 | $22,563 | $22,563 |
| *Positive Youth Development*<br>Serves youth ages 4 to 12 by promoting youth development through character traits and life skills training. Volunteer coaches instill character through sportsmanship training. | | | |
| **YWCA of San Antonio** | $82,650 | $82,650 | $82,650 |
| *Senior Connection Program*<br>Enhances physical and mental health for seniors. This program enables seniors to increase knowledge of healthy behaviors, improve physical fitness, and develop computer skills to research fitness and health issues on the internet. | | | |
| **YWCA of San Antonio** | $39,060 | $39,060 | $39,060 |
| *Teen Volunteer Program*<br>Serves teenagers ages 13 to 19 by providing opportunities to experience community service, improve employability by increasing knowledge, job skills, and work experience. This program seeks to increase the potential of teenagers becoming active citizens and leaders. | | | |
| **YWCA of San Antonio** | $15,000 | $15,000 | $15,000 |
| *VITA Program*<br>Provides Volunteer Income Tax Assistance (VITA) to families and individuals earning less than $60,000 a year, predominantly Hispanic individuals and families living in the southwest and south-central areas of San Antonio. | | | |

# DEVELOPMENT SERVICES




| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | ADOPTED BUDGET |
|---|---|---|
| General Fund - Code Enforcement | 146 | 15,021,471 |
| Development Services Fund | 275 | 33,064,708 |
| Grants | 3 | 187,749 |
| **Total Funding** | **424** | **$48,273,928** |

Total General Fund - Code Enforcement FY 2018 Adopted Budget is $15,298,012 of which $276,541 is transferred to the Development Services Fund.

***MISSION STATEMENT***

***PARTNERING WITH OUR COMMUNITY TO BUILD AND MAINTAIN A SAFER SAN ANTONIO.***

## PROGRAM INFORMATION

The Development Services Department, accredited by International Accreditation Services, is responsible for protecting the health, safety, and quality of life of the citizens of San Antonio through regulation of land and building development and through enforcement of property maintenance and quality of life related codes. The department seeks to facilitate an efficient and effective development process that supports economic development. These processes include granting authority to develop land, construct, and occupy buildings. More specifically, the department is responsible for rights determination, subdivision mapping/parcel addressing, zoning and subdivision administration, building code enforcement, contractor licensing and registration, landscaping, tree preservation, and sign regulation. Since City development involves partnerships with other City departments and outside agencies, the department seeks to facilitate the coordination of these reviews to provide responsive customer service throughout the development process. In addition to facilitating land and building development, the department manages programs to help ensure minimum quality of life standards on areas such as maintenance of property, dangerous structures, and graffiti. These programs are dedicated to results-oriented and community-driven service delivery to help make San Antonio a vibrant and inviting community where people desire to live, work, and play.

The department also provides administrative and technical support to boards and commissions that direct and review issues on land development, construction regulations, and property maintenance. These boards include the Building-Related and Fire Code Board of Appeals and Advisory Board, Board of Adjustment, Zoning Commission, Planning Commission, and Building Standards Board.

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

**City-Wide Goal: San Antonio will be a safe and clean community.**

- Increase participation in the development of building-related codes at the state and national level
- Update the building-related codes and property maintenance code
- Support other City initiatives including short-term rentals, updates to Neighborhood Conservation District design guidelines, continued implementation of the Southern Edwards Plateau – Habitat Conservation Plan, and continuation of pilot program for illegal dumping

Improve cycle time to provide services.

- Enhanced GPS program for inspections staff to increase efficiency and accountability
- Expand, streamline, and improve code enforcement and graffiti abatement processes
- Monitor staff deployment to ensure resources meet the demand for Code Enforcement Services
- Continue to focus resources on key health, safety, and blight issues
- Deliver monthly report cards for individual accountability of cycle time goals
- Recognize staff when exceeding performance expectations
- Continue to focus on construction projects to reduce the total cycle time

Ensure consistency and quality of services provided.

- Increase the percentage of staff with non-mandatory certifications
- Conduct two San Antonio Building Codes Academy (SABCA) events
- Continue to lead meetings with Metro Area Bexar County Officials to develop consistent standards in the enforcement of building codes

Promote customer service philosophy to facilitate development and maintenance of property.

- Continue monthly communication with Neighborhood Associations, to include improvements to information distribution and staff follow-up
- Conduct survey of Neighborhood Association leadership
- Conduct regular meetings with key stakeholder groups: Development Process Task Force, Professional Engineers in Private Practice / American Institute of Architects, Greater San Antonio Builders Association, Associated Builders and Contractors, Inc., Neighborhood Code Enforcement Task Force, and TerminAte Graffiti
- Enhance community outreach through social media

Expand training program (known as DSD Academy) for citizens and customers to learn about the City's development, permitting, and Code Enforcement processes.

## INTEGRATION OF DEPARTMENT GOALS WITH COSA OBJECTIVES (Continued)

**City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.**

- Implement Phase 1 of the department's software replacement project (known as BuildSA) that will make permitting for land development faster, easier, and more accessible
- Prepare for the implementation of Phase 2 of BuildSA to replace the software systems used for building development and code enforcement
- Develop on-line "wizards" to guide customers through the development process and provide the right information at the right time
- Leverage technology to improve communications with the citizens of San Antonio through online training videos

**City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.**

Enhance employee development.

- Continue training programs to focus on (1) code knowledge, (2) customer service, (3) public integrity, and (4) employee wellness
- Implement cross-training program for staff to increase knowledge of DSD operations
- Develop additional growth plans to attract and retain employees
- Hold monthly small group meetings with Director as an open forum for employees to identify and discuss any issues to enhance employee satisfaction

Continue the department's Mentorship Program to enhance employee professional growth.

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| Number of graffiti sites abated | 59,587 | 44,000 | 51,000 | ✓ | 50,000 |
| % of Tier 1 and Tier 2 cases that comply within 45 days of initial investigation of code violation | 95% | 90% | 97% | ✓ | 90% |
| Business days to respond to Tier 2 code complaint | 2.11 | 6 | 1.6 | ✓ | 6 |
| Business days to respond to Tier 1 code complaint | 1.38 | 2 | 1.4 | ✓ | 2 |
| % of Tier 1 and Tier 2 cases proactively identified | 78% | 50% | 81% | ✓ | 50% |
| Turnaround time from initial call to cleanup of all graffiti on the public right-of-way | 1 Day | 3 Days | 1 Day | ✓ | 3 Days |

## GENERAL FUND - CODE ENFORCEMENT
## EXPENDITURES BY CLASSIFICATION

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 8,724,300 | 9,310,357 | 9,316,600 | 9,539,492 |
| CONTRACTUAL SERVICES | 1,935,583 | 2,441,585 | 2,450,617 | 2,444,077 |
| COMMODITIES | 273,778 | 280,411 | 289,226 | 288,093 |
| SELF INSURANCE/OTHER | 2,631,286 | 2,669,420 | 2,419,088 | 2,642,755 |
| CAPITAL OUTLAY | 268,494 | 67,224 | 77,215 | 107,054 |
| TRANSFERS | 268,602 | 272,165 | 272,165 | 276,541 |
| **TOTAL EXPENDITURES** | **$14,102,043** | **$15,041,162** | **$14,824,911** | **$15,298,012** |
| **Authorized Positions** | **146** | **146** | **146** | **146** |
| **Full-Time Equivalents** | **146.00** | **146.00** | **146.00** | **146.00** |

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| % of building inspections performed as scheduled | 95% | 95% | 96% | ✓ | 95% |
| Calendar days to provide complex commercial plan review | 17 | 18 | 18 | ✓ | 18 |
| Business days to provide initial residential plan review | 2 | 3 | 2 | ✓ | 3 |
| Calendar days to provide major plats technical review | 17 | 20 | 19 | ✓ | 20 |

## DEVELOPMENT SERVICES FUND
## EXPENDITURES BY CLASSIFICATION

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 17,598,454 | 19,831,355 | 19,623,320 | 21,267,116 |
| CONTRACTUAL SERVICES | 1,695,059 | 1,763,971 | 1,972,006 | 2,066,818 |
| COMMODITIES | 234,536 | 324,932 | 324,932 | 358,969 |
| SELF INSURANCE/OTHER | 4,908,875 | 4,822,936 | 4,791,304 | 5,305,294 |
| CAPITAL OUTLAY | 289,254 | 663,280 | 663,280 | 82,051 |
| TRANSFERS | 5,202,239 | 3,793,736 | 3,731,282 | 3,984,460 |
| **TOTAL EXPENDITURES** | **$29,928,417** | **$31,200,210** | **$31,106,124** | **$33,064,708** |
| **Authorized Positions** | **255** | **273** | **273** | **275** |
| **Full-Time Equivalents** | **255.00** | **273.00** | **273.00** | **275.00** |

## GRANTS SUMMARY

| TITLE OF PROGRAM | FEDERAL | STATE | OTHER | ADOPTED FY 2018 | CITY MATCH |
|---|---|---|---|---|---|
| CDBG Entitlement Grant Program-Code Enforcement Activities | 187,749 | 0 | 0 | 187,749 | 0 |
| **TOTAL** | **187,749** | **0** | **0** | **187,749** | **0** |

***GRANT NAME:*** *CDBG Entitlement Grant Program-Code Enforcement Activities*

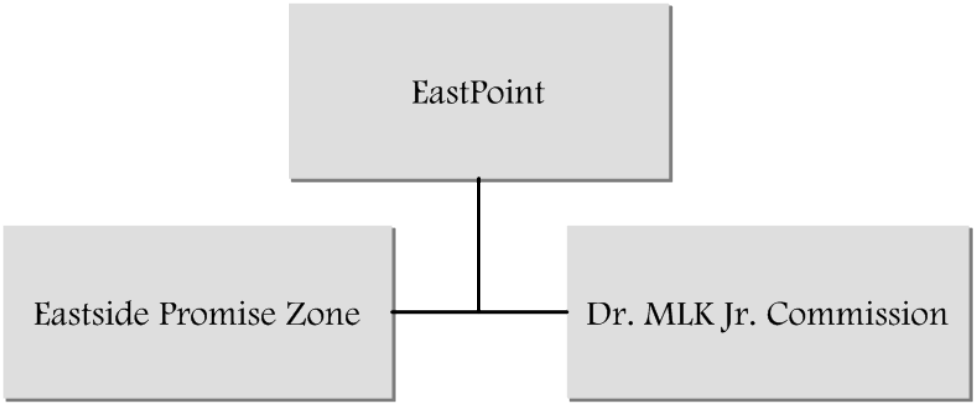
**PROGRAM INFORMATION**

The City of San Antonio was awarded a $187,749 grant for FY 2016 by the U.S. Department of Housing and Urban Development. This grant is for the enforcement of codes regarding vacant lots and premises that have been used for illegal dumping or are overgrown with vegetation creating conditions that are harmful to the health, safety, and welfare of the general public. Grant funds will provide for personnel expenses associated with identifying and addressing code violations in blighted CDBG-eligible neighborhoods.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $110,628 | $105,572 | $187,749 |
| **TOTAL FUNDING** | **$110,628** | **$105,572** | **$187,749** |
| | | | |
| **EXPENDITURES** | | | |
| Personal Services | $110,628 | $103,548 | $172,824 |
| Contractual Services | $0 | $900 | $8,925 |
| Commodities | $0 | $1,124 | $6,000 |
| **TOTAL EXPENDITURES** | **$110,628** | **$105,572** | **$187,749** |
| **Authorized Positions** | **3** | **3** | **3** |
| **Full-Time Equivalents** | **3.00** | **3.00** | **3.00** |


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

# OFFICE OF EASTPOINT




| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | ADOPTED BUDGET |
|---|---|---|
| General Fund | 4 | 976,322 |
| Capital Projects | 0 | 2,500,000 |
| **Total Funding** | **4** | **$3,476,322** |

***MISSION STATEMENT***

***TO FACILITATE REVITALIZATION OF THE EASTSIDE THROUGH COLLABORATION AND INNOVATION.***

## PROGRAM INFORMATION

The Office of EastPoint is responsible for coordination of city services and implementation of $54 million in federal grants to revitalize the Eastside of San Antonio. The federal grants and initiatives are:

- Choice Neighborhood Initiative (CNI) managed by the San Antonio Housing Authority (SAHA) to redevelop the Wheatley Courts public housing complex and the surrounding neighborhood into a mixed-income community
- Eastside Promise Neighborhood (EPN) initiative managed by the United Way of San Antonio and Bexar County to improve education from cradle to career
- Byrne Criminal Justice initiative managed by both SAHA and the United Way to improve public safety and safe routes to schools
- Eastside Promise Zone initiative, a 10-year federal designation designed to bring additional federal resources to further the revitalization of the Eastside of San Antonio

The office is also responsible for overseeing the MLK Jr. Commission. The MLK Jr. Commission is charged with encouraging the community to participate in celebrating the life and legacy of Dr. King and organizing the annual MLK March.

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

**City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.**

- Collaborate with Eastside partners to ensure the success of EastPoint, including meeting the funding commitment of $19.5M to the San Antonio Housing Authority
- Host community level engagement events related to the six Promise Zone goals of job creation, economic activity, education, private investment, crime, and poverty/housing
- Collaborate with SAPD, ACS, Code Enforcement and the community to reduce violent crime and improve overall safety for EastPoint and the Promise Zone
- Collaborate with TCI to improve public infrastructure to include capital projects such as streets and sidewalks
- Engage the community residents through the Neighborhood Leadership Academy to ensure resiliency and sustainability
- Develop a sustainability plan to identify how to replicate the successful programs and initiatives, along with support the coordination of SAGE as they transition to serving as the coordinating agency to sustain the EastPoint reinvestment initiatives

**City-Wide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to ensure a sustainable and attractive community.**

- Host biannual job fairs, lenders workshops, real estate investor seminars and other informational events for Promise Zone residents, community leaders and private investors
- Coordinate with Alamo City Colleges to operate and expand the one-stop Eastside Education and Training center (EETC) to provide job training opportunities to Eastside residents and connect them to high paying 21st century jobs

**GENERAL FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 446,996 | 484,062 | 472,226 | 483,034 |
| CONTRACTUAL SERVICES | 107,676 | 110,174 | 121,097 | 224,504 |
| COMMODITIES | 1,795 | 2,650 | 3,762 | 2,650 |
| SELF INSURANCE/OTHER | 43,873 | 48,588 | 48,367 | 63,532 |
| CAPITAL OUTLAY | 4,084 | 0 | 0 | 2,602 |
| TRANSFERS | 100,000 | 150,000 | 150,000 | 200,000 |
| **TOTAL EXPENDITURES** | **$704,424** | **$795,474** | **$795,452** | **$976,322** |
| **Authorized Positions** | **4** | **4** | **4** | **4** |
| **Full-Time Equivalents** | **4.00** | **4.00** | **4.00** | **4.00** |


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

# ECONOMIC DEVELOPMENT




| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | ADOPTED BUDGET |
|---|---|---|
| General Fund | 37 | 7,560,261 |
| Economic Development Incentive Fund | 0 | 2,173,127 |
| Starbright Industrial Development Corporation Fund | 0 | 1,663,177 |
| Delegate Agencies - Workforce Development | 0 | 3,665,023 |
| **Total Funding** | **37** | **$15,061,588** |

Total FY 2018 General Fund appropriations is $11,473,438. Of that amount, $2,250,000 is transferred to the Economic Development Incentive Fund (EDIF) and $1,663,177 is transferred to the Starbright Industrial Development Corporation Fund.

***MISSION STATEMENT***

***TO FOSTER ECONOMIC GROWTH, THROUGH COLLABORATION AND INNOVATION, FOR THE CONTINUED PROSPERITY OF OUR COMMUNITY.***

## PROGRAM INFORMATION

San Antonio enjoys a diverse industry portfolio that continues to strengthen and build upon the city's historic economic base. Once primarily steeped in military and hospitality, more diverse industry strengths have emerged in recent years, making San Antonio one of the best performing economies in the country. The Economic Development Department seeks to create a globally competitive business environment that supports creation, growth, and development of jobs and investment and a coordinated workforce development system that affords opportunity to all citizens of San Antonio.

The Economic Development Department focuses on the core functions of targeted industry, small business, workforce, and international relations development.

- The Office of the Director provides overall strategic, administrative, fiscal and programmatic direction and oversight. Through partnership agreements with community economic development stakeholders, the Office of the Director ensures alignment of Department policies, community partnerships, and divisional programs towards implementation of the Jobs and Economic Competitiveness section of the SA Tomorrow Comprehensive Plan in the areas of foreign and domestic targeted industry recruitment/expansion, entrepreneurial development, and workforce development
- The Industry Development Division focuses on recruitment, retention, and expansion of targeted industry jobs and investment and works to increase exports and foreign direct investments through program implementation in coordination with community partners
- The International Relations Division hosts foreign officials and delegations; coordinates official trips by the Mayor and Council to key international partners; manages the "Casa San Antonio" program - the City's foreign offices in Mexico; and fosters and maintains relationships with Sister Cities and alliances in China, Germany, India, Israel, Japan, Korea, Mexico, Spain, and Taiwan
- The Workforce Development Division focuses on aligning organizations, community initiatives, and programs that assist individuals to overcome their barriers and lead them through the steps and processes that result in obtaining careers that pay a living wage, have future opportunity for growth, and meet the labor demands of business
- The Small Business Office administers the implementation of the Small Business Economic Development Advocacy (SBEDA) Ordinance, which leverages the City's purchasing power to grow local small, minority, and women-owned businesses. The Small Business Office assists in identifying City contract opportunities and works in partnership with the South Central Texas Regional Certification Agency (SCTRCA) in identifying businesses that are eligible for the benefits of the SBEDA Program. The Small Business Office also provides information and assistance with City license and permit requirements through the Small Business Liaison, administers the Business Empowerment Plan in collaboration with Alamo Colleges that includes the Mentor Protégé and Bonding Assistance Programs, and manages the contract for operation of Launch SA, the City's small business and entrepreneurship resource center

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

**City-Wide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.**

Support the recruitment and expansion of quality jobs and capital investment in targeted industries.

- Provide coordination with regional leadership, oversight, policy guidance, and technical assistance in order to optimize the economic growth, business competitiveness, and workforce development efforts of the City
- Develop, implement, and monitor the SA Works Action Plan to coordinate community enrollment, investments, and outcomes to close targeted industry skills gaps, pre-k through 16+ alignment, and connecting the underserved to skills development
- Annually develop, implement, and monitor the FY 2018 San Antonio Economic Development Foundation Strategic Plan Implementation Agreement, in order to execute a coordinated and robust business recruitment, retention, and expansion program to include targeted industry liaison agreements such as BioMedSA and Cybersecurity San Antonio
- Administer the Economic Development Incentive Fund (EDIF) and other incentive programs to secure jobs and investment in targeted industries to create high-wage job opportunities for San Antonio citizens

## INTEGRATION OF DEPARTMENT GOALS WITH COSA OBJECTIVES (Continued)

- Provide technical assistance and project management to the Business Retention and Expansion (BRE) program in order to retain and expand local targeted industry companies, and encourage job growth in the local corporate base
- Implement the 2015 San Antonio Trade and Investment Strategy to increase exports and foreign direct investment to and from targeted countries by providing assistance to local businesses with export promotion, advocacy on trade-related issues, and collaboration with partner organizations, as well as the CASA San Antonio program and Japan Trade Office
- Identify strategic investments in the commercialization of innovation-based economic development projects through the Council-created San Antonio Economic Development Corporation (SAEDC)

Facilitate small business development and growth.

- Implement systems and satisfy requirements set forth in the SBEDA Ordinance
- Maximize City contract spending with local small, minority, and women-owned businesses through the implementation of the SBEDA ordinance
- Provide business counseling to assist individuals who are interested in starting or expanding a business and need assistance with municipal regulatory issues
- Educate and provide technical assistance in order to promote small business competition on City contracts through the Business Empowerment Plan
- Encourage entrepreneurial development, in partnership with Launch SA, the City's small business and entrepreneurship resource center

**City-Wide Goal: San Antonio will promote its unique resources to become the premier visitor and convention destination.**

- Support Sister City programs by broadening and deepening our relationships with San Antonio's existing ten Sister Cities and three Friendship Cities in cultural, education, and business sectors
- Interface with local organizations and groups focused on international and Sister City engagement initiatives, as well as diplomatic engagements with foreign officials
- Promote international visibility and services through web portal and improve outreach through social media tools

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met Target Not Met Informational

| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| Number of Sister City-related activities involving hosting or travel benefiting San Antonio Sister Cities Program | 41 | 30 | 48 | ✓ | 30 |
| Percentage of contract dollars paid to Small Minority/Women Owned Businesses through the SBEDA | 33% | 35% | 35% | ✓ | 35% |
| Jobs created and retained by economic development efforts by the City and its partners | 5,670 | 4,000 | 3,410 | ✗ | 4,000 |
| Total corporate investment | $1.4 B | $385 M | $501 M | ✓ | $385 M |

**GENERAL FUND**
**EXPENDITURES BY CLASSIFICATION**

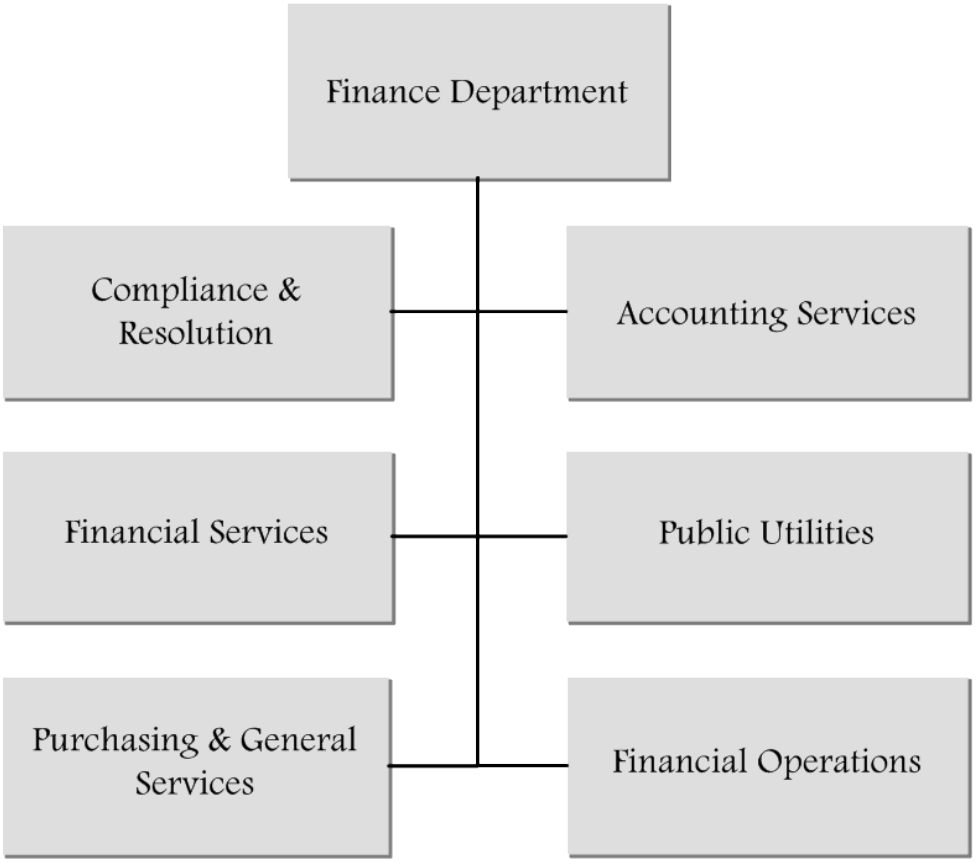
| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 2,696,809 | 3,081,151 | 3,024,031 | 3,611,782 |
| CONTRACTUAL SERVICES | 1,919,507 | 2,813,423 | 2,841,925 | 3,173,834 |
| COMMODITIES | 151,414 | 135,707 | 128,882 | 333,498 |
| SELF INSURANCE/OTHER | 171,575 | 172,900 | 171,253 | 166,287 |
| CAPITAL OUTLAY | 26,628 | 22,420 | 22,699 | 12,679 |
| TRANSFERS | 3,828,542 | 4,064,342 | 4,064,342 | 4,175,358 |
| **TOTAL EXPENDITURES** | **$8,794,475** | **$10,289,943** | **$10,253,132** | **$11,473,438** |
| **Authorized Positions** | **33** | **34** | **34** | **37** |
| **Full-Time Equivalents** | **33.00** | **34.00** | **34.00** | **37.00** |

**ECONOMIC DEVELOPMENT INCENTIVE FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| CONTRACTUAL SERVICES | 2,604,675 | 2,173,127 | 2,173,127 | 2,173,127 |
| **TOTAL EXPENDITURES** | **$2,604,675** | **$2,173,127** | **$2,173,127** | **$2,173,127** |
| **Authorized Positions** | **0** | **0** | **0** | **0** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **0.00** | **0.00** |

**STARBRIGHT INDUSTRIAL DEVELOPMENT CORPORATION FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| SELF INSURANCE/OTHER | 1,578,541 | 1,662,902 | 1,662,902 | 1,663,177 |
| **TOTAL EXPENDITURES** | **$1,578,541** | **$1,662,902** | **$1,662,902** | **$1,663,177** |
| **Authorized Positions** | **0** | **0** | **0** | **0** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **0.00** | **0.00** |




FINANCE

| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | ADOPTED BUDGET |
|---|---|---|
| General Fund | 103 | 12,343,899 |
| Purchasing & General Services Fund | 41 | 6,728,807 |
| Capital Projects | 0 | 5,582,180 |
| **Total Funding** | **144** | **$24,654,886** |

***MISSION STATEMENT***

***MANAGING THE CITY'S FINANCIAL RESOURCES TODAY FOR A BETTER TOMORROW.***

## PROGRAM INFORMATION

The Department of Finance oversees the operational and capital finances of a $2.7 billion municipal corporation, manages the City's financial assets and resources in accordance with the goals established by City Council and the City Manager, in compliance with applicable laws, principles, rules, and regulations promulgated by regulatory agencies of municipal finance. The Finance Department is also responsible for standardization of processes, enterprise-wide, in areas of finance/budget, procurement, and time administration.

The Department is organized into six areas: Accounting Services, Financial Services, Financial Operations, Public Utilities, Compliance & Resolution, and Purchasing & General Services.

- Accounting Services supports all City departments both centrally and through the usage of Shared Services to manage and control time and attendance; payroll; accounts payable; general ledger; grants; capital projects; fixed assets; financial reporting; accounts receivable; self-insurance; and fiscal administration. Accounting Services is also responsible for the development, maintenance, and administration of the City's accounting system, preparation of the City's Comprehensive Annual Financial Report (CAFR), Single Audit Reports and other periodic financial reports as well as the implementation and maintenance of accounting controls over the City's financial resources
- Financial Services manages the City's debt, banking services, and investment portfolio as well as the City's cash collection activities and ad valorem tax administration. Strict adherence to conservative financial management has allowed the City to meet its financing needs while at the same time maintaining its strong ratings. On its general obligation debt, the City is rated "AAA", "Aaa", and "AAA" by Standard & Poor's Ratings Services, a Standard & Poor's Financial Services LLC business ("S&P"), Moody's Investors Service, Inc. ("Moody's"), and Fitch Ratings ("Fitch"), respectively
- Financial Operations manages the City's financial system master data, provides end-user support to vendors and customers, and implements projects to continually improve the Finance Department's technology, financial systems, policies, and procedures
- Public Utilities provides regulatory oversight of the City-owned utilities City Public Service Energy (CPS) and the San Antonio Water System (SAWS), as well as telecommunications and other utility companies operating within the City of San Antonio. Oversight includes review of debt transactions, rates, and the development of policies relating to CPS and SAWS. Public Utilities monitors compliance with state and federal law, regulations, and performs analysis of pertinent state and federal legislation and proposed regulations
- Compliance & Resolution ensures compliance with the City's Hotel Occupancy Tax (HOT) and licensing, including Credit Access Business Payday & Title loan, liquor and coin stamp licenses. The section also conducts program and progress reviews to improve the City's business operations and delivery of services
- Purchasing & General Services provides support services to other City departments both centrally and through the usage of shared services. Responsibilities include centralized procurement of services, supplies, and equipment for all City activities, assistance with preparation of professional service contracts, and printing, reproduction and mail services

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

**City-Wide Goal: San Antonio will benefit from a city government that is innovative, proactive, and utilizes best practices in its administrative, financial, and information systems.**

Continue comprehensive review, analysis, and evaluation of debt management, portfolio investment management, and banking services.

- Evaluate investment and financing opportunities in order to generate revenue, reduce costs, and/or refinance existing debt to achieve interest savings

Procure products and services with maximum opportunities for small, minority, and women-owned businesses, in accordance with City Council policies.

- Increase opportunities for participation in the Small Business Economic Development Advisory Program and achieve City's goals for awarding contracts to underutilized businesses

Support City departments by providing high quality printing and mail services in an efficient, convenient, and cost-effective manner while providing the highest level of customer service.

## INTEGRATION OF DEPARTMENT GOALS WITH COSA OBJECTIVES (Continued)

Undertake projects and programs to continually improve the Finance Department's technology systems, processes and policies in order to better serve citizens, vendors and other customers as well as other COSA departments.

- Implement SAP-integrated time collection system (Kaba) to be used across the organization
- Implement an Enterprise Point-of-Sales/Reservation-Registration System that enables COSA to deliver services more efficiently to citizens
- Implement AP Invoice Modernization efforts for invoice processing improvements including OCR
- Support the operations of the San Antonio eProcurement System (SAePS) while continuing to enhance its functionality to better serve vendors and departments

Ensure compliance with HOT collections, alcoholic beverage and coin-operated amusement machine license renewals, and permit requirements for all applicable businesses through on-site inspections.

- Monitor HOT reports and conduct inspections and training of hoteliers as necessary
- Monitor alcoholic beverage license renewals and conduct on-site inspections and issue warning citations as applicable
- Conduct no-notice inspections of coin-operated amusement machines

**City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.**

Enhance the quality and efficiency by which financial and accounting services are delivered to the citizens, City departments, outside governmental agencies, and vendors.

- Provide timely and accurate financial reports (CAFR, Single Audits, Continuing Disclosure, Bond Disclosure and Investment Reports)
- Provide operating departments with accurate and timely financial reporting on operating, capital and grant funding for decision making purposes
- Monitor financial transactions (payroll, disbursements, receivables, revenues, and capital outlay/assets) for accuracy, completion, and proper presentation
- Provide timely and consistent training across the City to standardize controls, processes, and enforce best practices

Exercise regulatory/financial oversight over the City-owned utilities, CPS and SAWS.

- Review and provide recommendations on proposed rate adjustments
- Review and provide recommendations on proposed debt transactions
- Coordinate other financial and utility matters
- Coordinate the development of policies related to the ownership of the utilities by the City

Procure products and services at the best price, value, and quality in a timely fashion, in accordance with City Council policies.

- Review and re-engineer procurement and contract processes
- Provide training to City staff regarding purchasing and contracting policies
- Conduct business review and validation of procurement technology
- Promote and foster centralized shared contract services to achieve efficiency and improve consistency and quality in supporting contracting needs of client departments

Monitor proposed federal and state legislation and/or agency rule-making to include filing written comments and providing oral testimony.

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| Achieve payment to vendor within terms | 81% | 85% | 87% | ✓ | 86% |
| Number of ACH payments vs. paper checks | 54% | 60% | 60% | ✓ | 60% |

### GENERAL FUND
### EXPENDITURES BY CLASSIFICATION

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 7,930,482 | 8,979,969 | 8,865,475 | 9,195,670 |
| CONTRACTUAL SERVICES | 1,379,614 | 1,268,736 | 1,375,404 | 1,068,486 |
| COMMODITIES | 21,296 | 36,557 | 32,796 | 36,807 |
| SELF-INSURANCE/OTHER | 1,841,924 | 1,791,167 | 1,790,472 | 2,015,894 |
| CAPITAL OUTLAY | 93,049 | 11,928 | 15,289 | 27,042 |
| TRANSFERS | 5,324 | 0 | 0 | 0 |
| **TOTAL EXPENDITURES** | **$11,271,689** | **$12,088,357** | **$12,079,436** | **$12,343,899** |
| **Authorized Positions** | **103** | **103** | **103** | **103** |
| **Full-Time Equivalents** | **103.00** | **103.00** | **103.00** | **103.00** |

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

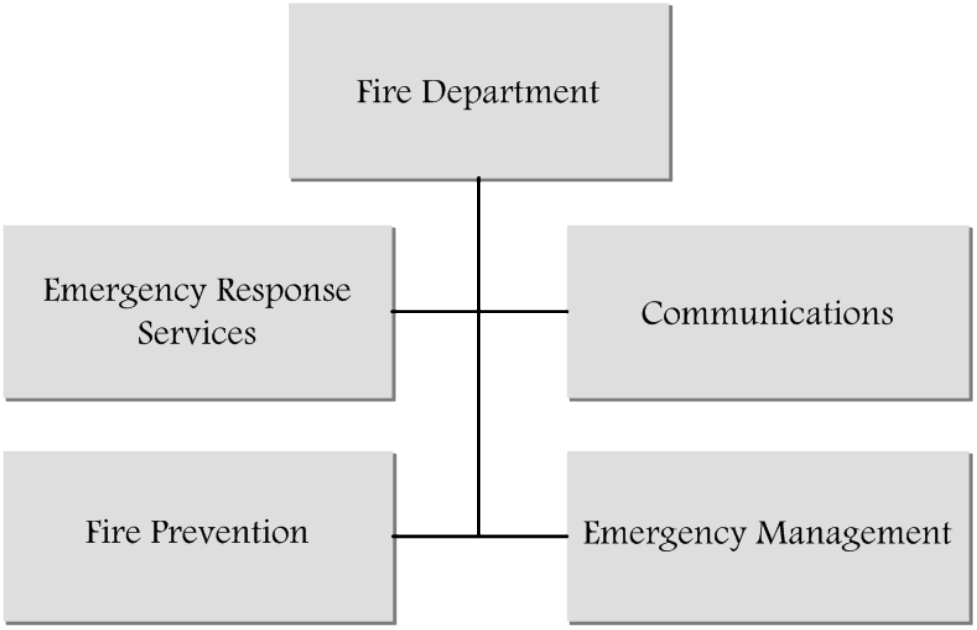
Target Met | Target Not Met | Informational

| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| Percentage of purchase order values associated with contracts | 85% | 87% | 88% | ✓ | 92% |

**PURCHASING & GENERAL SERVICES FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 2,932,617 | 3,156,724 | 3,156,175 | 3,346,076 |
| CONTRACTUAL SERVICES | 598,567 | 669,953 | 595,279 | 745,998 |
| COMMODITIES | 19,312 | 32,993 | 32,993 | 32,233 |
| SELF-INSURANCE/OTHER | 2,261,845 | 2,206,009 | 2,205,735 | 2,335,115 |
| CAPITAL OUTLAY | 203,100 | 11,664 | 59,126 | 26,913 |
| TRANSFERS | 242,472 | 242,472 | 242,472 | 242,472 |
| **TOTAL EXPENDITURES** | **$6,257,913** | **$6,319,815** | **$6,291,780** | **$6,728,807** |
| **Authorized Positions** | **40** | **40** | **40** | **41** |
| **Full-Time Equivalents** | **40.00** | **40.00** | **40.00** | **41.00** |


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA




FIRE

| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | ADOPTED BUDGET |
|---|---|---|
| General Fund | 1,840 | 318,965,049 |
| Grants | 7 | 1,989,761 |
| Capital Projects | 0 | 3,457,000 |
| **Total Funding** | **1,847** | **$324,411,810** |

***MISSION STATEMENT***

***TO PROVIDE THE HIGHEST LEVEL OF PROFESSIONAL SERVICE TO THE PUBLIC BY PROTECTING LIVES, PROPERTY, AND THE ENVIRONMENT WHILE PROVIDING LIFE SAFETY COMMUNITY EDUCATION.***

## PROGRAM INFORMATION

The Fire Department provides fire prevention, fire suppression, emergency medical services, emergency management, and rescue services to the public. The department conducts inspections for building safety, issues permits, investigates fires of suspicious nature, maintains firefighting apparatus and equipment, receives and dispatches calls for fire and medical services, trains departmental personnel, conducts community education, and coordinates the homeland security/emergency preparedness efforts of the City.

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

**City-Wide Goal: San Antonio will be a safe and clean community.**

To provide for the safety and welfare of all Fire Department Personnel.

- By implementing a mandatory wellness program that is based upon the International Association of Firefighters/International Association of Fire Chief's Fire Service Joint Labor Management Wellness-Fitness Initiative
- By providing a Safety Division responsible for the safety and welfare of personnel both on or off the incident scene
- By providing accident and injury trend analysis
- By providing state of the art apparatus and equipment
- By providing personal, protective clothing and gear to each firefighter
- By providing extensive training to Fire Department Personnel, including Firefighters, Paramedics, and Dispatchers

To ensure appropriate levels of staffing in order to provide for the safety of the community and Firefighters.

- By maintaining 4-person staffing on all Engines, Ladders, Platforms, and Trucks
- By providing 11-person staffing at Communications, affording us to actively monitor fire ground tactical channels for safety and provide direct communication with the incident commander
- By continuing effective applicant processing in order to fill vacant positions quickly, while maintaining the Department's high standards of selecting applicants during the hiring process
- By remaining deeply committed to the maintenance of a highly qualified, motivated, and diverse work force that reflects the demographic makeup of the community

To provide for the safety and welfare of the community through educational and code enforcement efforts.

- By inspecting buildings to detect and eliminate fire and safety hazards
- By educating the public on fire safety and emergency preparedness
- By intervening in the fire-setting behavior of children
- By actively participating in community service programs
- By promoting and participating in preventive and health-based community outreach programs that include, but are not limited to: bicycle helmet use and safety, stroke awareness, and CPR class sessions for adults and elementary-aged students
- By implementing the San Antonio Flood Emergency (SAFE) Program

To reduce emergency response times.

- By adding and strategically locating firefighting companies and Emergency Medical Service (EMS) units
- By using technology and procedural changes to lower call processing, turnout, and travel times
- By working closely with all City departments to prepare for increased service demands in new and expanding areas
- By developing and implementing programs designed to reduce Advance Life Support (ALS) response times and increase ALS availability such as the Fire ALS Program and the Fire Medical Response Program
- By evaluating and adjusting Fire Department dispatch and deployment practices

**City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.**

To enhance Operational and Service capabilities.

- By seeking outside resources through grants, foundations, and other governmental agencies
- By creating community based programs to deliver quality city/emergency/fire services

## INTEGRATION OF DEPARTMENT GOALS WITH COSA OBJECTIVES (Continued)

To enhance the Department's facilities and equipment.

- By continuing a facility maintenance program that provides for preventive and routine maintenance, as well as station renovation, and station replacement in order to reduce maintenance costs
- By replacing and maintaining support vehicles and supplies through the optimization of information management systems

To improve department operations by enhancing efficiency and employee performance.

- By utilizing civilian support staff to optimize productivity of uniform staff
- By finding innovative ways to apply new and existing technology
- By routinely creating, reviewing, and revising emergency procedures
- By providing high quality training to department personnel
- By providing consistent high quality supervision, direction, and control to department personnel
- By establishing performance standards and preparing employees to be successful in attaining and maintaining exceptional performance levels

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| Total unit response (Fire and EMS combined) | 347,137 | 327,345 | 336,293 | i | 360,000 |
| Total Fire Department incidents | 183,435 | 175,583 | 186,825 | i | 195,500 |
| Medical incidents per 1,000 residents | 106.76 | N/A | 104.26 | i | N/A |
| Structure fires per 1,000 residents | 0.78 | N/A | 0.71 | i | N/A |
| Fire response time (medical, fire, and other assistance calls) | 8:00 | 8:00 | 7:51 | ✓ | 7:40 |

**GENERAL FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 246,449,799 | 258,735,625 | 258,547,328 | 264,360,343 |
| CONTRACTUAL SERVICES | 9,591,969 | 11,018,725 | 10,747,085 | 12,902,733 |
| COMMODITIES | 7,341,911 | 7,830,582 | 7,921,457 | 8,165,916 |
| SELF-INSURANCE/OTHER | 26,664,846 | 29,032,968 | 27,821,137 | 30,823,855 |
| CAPITAL OUTLAY | 2,835,782 | 1,448,114 | 1,733,533 | 2,664,924 |
| TRANSFERS | 42,509 | 66,655 | 66,655 | 47,278 |
| **TOTAL EXPENDITURES** | **$292,926,816** | **$308,132,669** | **$306,837,195** | **$318,965,049** |
| **Authorized Positions** | **1,827** | **1,797** | **1,797** | **1,840** |
| **Full-Time Equivalents** | **1,827.00** | **1,797.00** | **1,797.00** | **1,840.00** |

## GRANTS SUMMARY

| TITLE OF PROGRAM | FEDERAL | STATE | OTHER | ADOPTED FY 2018 | CITY MATCH |
|---|---|---|---|---|---|
| Emergency Management Performance Grant | 185,838 | 0 | 0 | 185,838 | 185,838 |
| Southwest Texas Regional Advisory Council (STRAC) Grant | 0 | 31,818 | 0 | 31,818 | 0 |
| State Homeland Security Grant Program - 2015 Supplemental | 200,000 | 0 | 0 | 200,000 | 0 |
| State Homeland Security Grant Program - 2016 | 636,139 | 0 | 0 | 636,139 | 0 |
| State Homeland Security Grant Program - 2017 | 560,966 | 0 | 0 | 560,966 | 0 |
| Urban Area Security Initiative (UASI) Grant | 375,000 | 0 | 0 | 375,000 | 0 |
| **TOTAL** | **1,957,943** | **31,818** | **0** | **1,989,761** | **185,838** |

***GRANT NAME:*** *Emergency Management Performance Grant*

**PROGRAM INFORMATION**

The Emergency Management Performance Grant (EMPG) is a federal grant administered by the Texas Division of Emergency Management to support operational cost of San Antonio Office of Emergency Management (SAOEM). The SAOEM is responsible for the City's emergency planning efforts, which includes natural, man-made, and technological disasters, and acts of terrorists involving weapons of mass destruction. These planning efforts are accomplished through the development, review and continual updating of twenty-two written functional annexes and one basic emergency response plan. These activities require extensive and ongoing coordination with most City departments, state and federal offices, and outside agencies to provide the expert planning efforts required of a major city. The grant period is October 2017 through September 2018.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $0 | $0 | $185,838 |
| CITY - In-Kind Contribution | $0 | $0 | $185,838 |
| **TOTAL FUNDING** | **$0** | **$0** | **$371,676** |
| **EXPENDITURES** | | | |
| Personal Services | $0 | $0 | $371,676 |
| **TOTAL EXPENDITURES** | **$0** | **$0** | **$371,676** |
| **Authorized Positions** | **0** | **0** | **2** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **2.00** |

***GRANT NAME:*** *Southwest Texas Regional Advisory Council (STRAC) Grant*

**PROGRAM INFORMATION**

The Southwest Texas Regional Advisory Council (STRAC) grant consists of Texas Department of State Health Services funds administered by the South Texas Regional Advisory Council. This grant will provide equipment and supplies related to patient care. The Emergency Medical Services Division uses the funding to supplement equipment and supplies purchased to be used in the first line care of transported patients and for the improvement of communication abilities between the medic units and dispatch center. The grant period is September 1, 2017 to August 31, 2018.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| STATE - State Funding Source | $31,467 | $33,640 | $31,818 |
| **TOTAL FUNDING** | **$31,467** | **$33,640** | **$31,818** |
| **EXPENDITURES** | | | |
| Contractual Services | $25,403 | $11,325 | $8,818 |
| Commodities | $6,064 | $22,315 | $23,000 |
| **TOTAL EXPENDITURES** | **$31,467** | **$33,640** | **$31,818** |
| **Authorized Positions** | **0** | **0** | **0** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **0.00** |

***GRANT NAME:*** *State Homeland Security Grant Program - 2015 Supplemental*

**PROGRAM INFORMATION**

The State Homeland Security Program (SHSP) grant consists of federal funds administered by the Federal Emergency Management Agency Grant Programs Directorate and the Department of Homeland Security. Funds from this grant will provide first responder equipment supplies, pharmaceuticals and training to several pertinent City departments to participate in National efforts to combat terrorism, in particular, the use of Weapons of Mass Destruction. In 2008, the Law Enforcement Terrorism Protection Program (LETPP) was consolidated with this grant program with the requirement that 25% of the total funding be utilized to support law enforcement activities. The grant period is September 2015 through May 31 2018.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $0 | $0 | $200,000 |
| **TOTAL FUNDING** | **$0** | **$0** | **$200,000** |
| **EXPENDITURES** | | | |
| Capital Outlay | $0 | $0 | $200,000 |
| **TOTAL EXPENDITURES** | **$0** | **$0** | **$200,000** |
| **Authorized Positions** | **0** | **0** | **0** |
| **Full-Time Equivalents** | **0.0** | **0.0** | **0.0** |

***GRANT NAME:*** *State Homeland Security Grant Program - 2016*

**PROGRAM INFORMATION**

The State Homeland Security Program (SHSP) grant consists of federal funds administered by the Federal Emergency Management Agency Grant Programs Directorate and the Department of Homeland Security. Funds from this grant will provide first responder equipment supplies, pharmaceuticals and training to several pertinent City departments to participate in National efforts to combat terrorism, in particular, the use of Weapons of Mass Destruction. In 2008, the Law Enforcement Terrorism Protection Program (LETPP) was consolidated with this grant program with the requirement that 25% of the total funding be utilized to support law enforcement activities. The grant period is September 2016 through September 2018.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $0 | $759,567 | $636,139 |
| **TOTAL FUNDING** | **$0** | **$759,567** | **$636,139** |
| **EXPENDITURES** | | | |
| Personal Services | $0 | $349,123 | $0 |
| Contractual Services | $0 | $35,847 | $362,692 |
| Commodities | $0 | $137,995 | $98,233 |
| Capital Outlay | $0 | $236,602 | $175,214 |
| **TOTAL EXPENDITURES** | **$0** | **$759,567** | **$636,139** |
| **Authorized Positions** | **0** | **5** | **0** |
| **Full-Time Equivalents** | **0.00** | **5.00** | **0.00** |

***GRANT NAME:*** *State Homeland Security Grant Program - 2017*

**PROGRAM INFORMATION**

The State Homeland Security Program (SHSP) grant consists of federal funds administered by the Federal Emergency Management Agency Grant Programs Directorate and the Department of Homeland Security. Funds from this grant will provide first responder equipment supplies, pharmaceuticals, and training to several pertinent City departments to participate in National efforts to combat terrorism, in particular, the use of Weapons of Mass Destruction. In 2008, the Law Enforcement Terrorism Protection Program (LETPP) was consolidated with this grant program with the requirement that 25% of the total funding be utilized to support law enforcement activities. The grant period is September 2017 through August 2019.

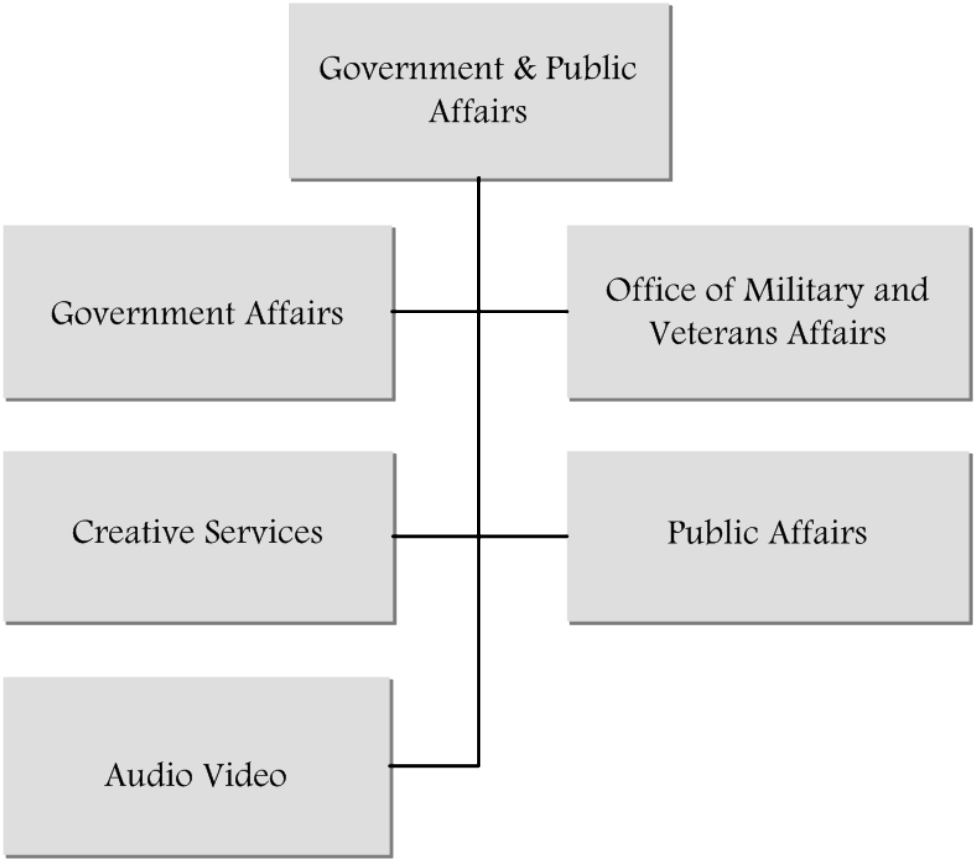
| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $0 | $0 | $560,966 |
| **TOTAL FUNDING** | **$0** | **$0** | **$560,966** |
| | | | |
| **EXPENDITURES** | | | |
| Personal Services | $0 | $0 | $300,923 |
| Contractual Services | $0 | $0 | $2,500 |
| Commodities | $0 | $0 | $140,043 |
| Capital Outlay | $0 | $0 | $117,500 |
| **TOTAL EXPENDITURES** | **$0** | **$0** | **$560,966** |
| | | | |
| **Authorized Positions** | **0** | **0** | **2** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **2.00** |

***GRANT NAME:*** *Urban Area Security Initiative (UASI) Grant*

**PROGRAM INFORMATION**

This grant program is designed to enhance the region's ability to prevent, respond to, and recover from acts of international terrorism impacting the San Antonio Urban Area (SAUA). The SAUA encompasses the City of San Antonio, Bexar County, the surrounding 12 counties and suburban cities within these counties. This ordinance approves a total personnel complement of 3 positions for. These positions are essential for complying with the federal and state grant management requirements and for increasing regional response capabilities against a terrorist attack. The grant period is September 2017 through August 2019.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $0 | $0 | $375,000 |
| **TOTAL FUNDING** | **$0** | **$0** | **$375,000** |
| | | | |
| **EXPENDITURES** | | | |
| Personal Services | $0 | $0 | $165,090 |
| Contractual Services | $0 | $0 | $2,000 |
| Commodities | $0 | $0 | $107,910 |
| Capital Outlay | $0 | $0 | $100,000 |
| **TOTAL EXPENDITURES** | **$0** | **$0** | **$375,000** |
| **Authorized Positions** | **0** | **0** | **3** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **3.00** |




| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | ADOPTED BUDGET |
|---|---|---|
| General Fund | 34 | 5,025,580 |
| Public Education & Government Fund | 0 | 4,207,180 |
| **Total Funding** | **34** | **$9,232,760** |

***MISSION STATEMENT***

***THE GOVERNMENT & PUBLIC AFFAIRS DEPARTMENT EFFECTIVELY COMMUNICATES INFORMATION ABOUT CITY INITIATIVES, POLICIES, AND SERVICES AND ADVOCATES FOR THE CITY'S LOCAL, STATE, AND FEDERAL INTERESTS BY UTILIZING DIVERSE STRATEGIES TO ADVANCE PUBLIC TRUST AND CULTIVATE A MORE INVESTED AND EMPOWERED COMMUNITY.***

## PROGRAM INFORMATION

The Government and Public Affairs Department develops strategic multimedia public awareness campaigns regarding City initiatives, policies and services. The Department monitors state and federal government activities, develops legislative programs approved by City Council, manages the City's federal and state consultants and coordinates legislative and military activities with other local, public and private-sector entities. The department also manages interlocal contracts and agreements and provides leadership, guidance and technical support in grants management and development.

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

**City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.**

- Advocate for the City's state and federal legislative initiatives in coordination with other City departments and community partners to benefit the citizens of San Antonio
- Secure funding for the City by providing assistance to departments seeking state and federal grants
- Provide information and analysis to City leadership and departments on issues that may impact the City of San Antonio
- Support and encourage communications which inform and educate the community and employees about City programs and services through the following objectives:
    - Initiate communication plans and services which support City departments
    - Create internal communication methods to inform, educate, and support City employees
    - Develop and produce communication tools to inform the public about the City's services and accomplishments
    - Coordinate media relations efforts for the City of San Antonio
- Support and promote the City's Volunteer Program
- Coordinate and maintain the City's website
- Develop and implement communications policies for City departments
- Manage the City's Public, Education, and Government access channels
    - Create and produce television programming to educate and inform the public about City services and events

**City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.**

- Identify and implement agreements with other political subdivisions to increase efficiencies and services for the citizens of San Antonio
- Develop and strengthen Community-Military Partnerships
- Perform outreach initiatives to benefit the Civilian and Military community
- Process Open Records Requests for the City

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| Average monthly social media reach across all GPA Social Media Channels | *46,499 | 198,937 | 198,937 | ✓ | 497,343 |
| Achieve an overall 90% satisfaction rate on survey of Government & Public Affairs clients and stakeholders | N/A | 90% | 90% | ✓ | 90% |
| Percentage of City-wide news releases and press conferences that result in earned media coverage | 78% | 80% | 87% | ✓ | 86% |
| Success rate of City priorities and initiatives during the Texas Legislative Session | No Session | 75% | **86% | ✓ | No Session |

*Results are from July 2016 through September 2016 for Facebook only.

**Results reflect outcomes from the 85th Regular Legislative Session and 1st Called Special Session.

**GENERAL FUND**
**EXPENDITURES BY CLASSIFICATION**

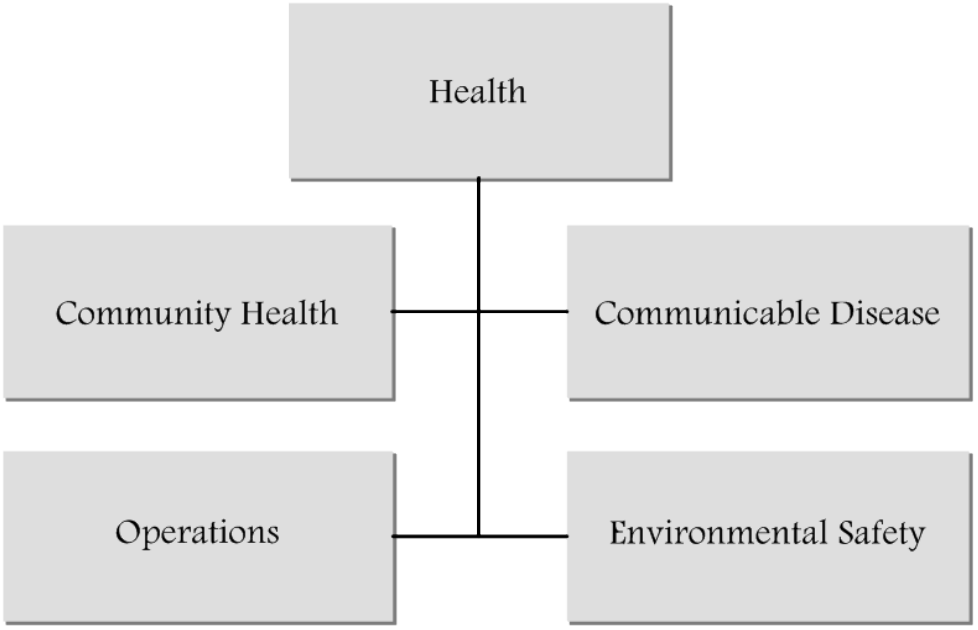
| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 4,709,047 | 3,051,444 | 3,095,842 | 3,261,469 |
| CONTRACTUAL SERVICES | 773,010 | 1,147,542 | 1,100,021 | 993,428 |
| COMMODITIES | 38,052 | 32,117 | 30,467 | 34,117 |
| SELF-INSURANCE/OTHER | 1,098,801 | 650,989 | 647,676 | 729,023 |
| CAPITAL OUTLAY | 143,813 | 5,126 | 9,448 | 7,543 |
| **TOTAL EXPENDITURES** | **$6,762,723** | **$4,887,218** | **$4,883,454** | **$5,025,580** |
| **Authorized Positions** | **73** | **34** | **34** | **34** |
| **Full-Time Equivalents** | **71.50** | **34.00** | **34.00** | **34.00** |

In FY 2017, 311 Customer Service was reorganized into a separate office within the City organization.

**PUBLIC EDUCATION & GOVERNMENT FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| CONTRACTUAL SERVICES | 149,812 | 165,000 | 165,000 | 494,934 |
| COMMODITIES | 1,739 | 0 | 0 | 0 |
| SELF-INSURANCE/OTHER | 5,673 | 0 | 0 | 0 |
| CAPITAL OUTLAY | 2,164,986 | 1,103,400 | 1,103,400 | 3,701,800 |
| TRANSFERS | 513,715 | 10,446 | 10,446 | 10,446 |
| **TOTAL EXPENDITURES** | **$2,835,925** | **$1,278,846** | **$1,278,846** | **$4,207,180** |
| **Authorized Positions** | **0** | **0** | **0** | **0** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **0.00** | **0.00** |


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA




# HEALTH

| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | ADOPTED BUDGET |
|---|---|---|
| General Fund | 116 | 13,666,347 |
| Grants | 276 | 28,688,701 |
| **Total Funding** | **392** | **$42,355,048** |

***MISSION STATEMENT***

***TO PREVENT ILLNESS, PROMOTE HEALTHY BEHAVIORS, AND PROTECT AGAINST HEALTH HAZARDS THROUGHOUT OUR COMMUNITY THROUGH EDUCATION, COLLABORATION, AND KEY SERVICES. OUR VISION IS HEALTHY PEOPLE THRIVING IN A HEALTHY COMMUNITY.***

## PROGRAM INFORMATION

The San Antonio Metropolitan Health District (Metro Health) is the public health agency responsible for providing public health programs in San Antonio and Bexar County. Metro Health services include:

- Air monitoring
- Chronic disease prevention
- Dental health
- Communicable Disease control
- Emergency preparedness
- Restaurant/Food vendor inspections
- Health code enforcement
- Immunizations
- Laboratory
- Maternal health promotion
- Neighborhood engagement
- Teen pregnancy prevention
- Violence prevention

Adopted in January 2017, Metro Health's new Strategic Plan serves as a compass for the department over the next three years, guiding the work that we do and steering our efforts to provide quality services to the community. The plan includes a set of four priority health indicators that align with emerging trends in population health. The indicators include: Diabetes, Obesity, Immunizations in Children, and Ozone Levels.

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

**City-Wide Goal: San Antonio will be a city that maximizes its citizens' well-being and human potential while capitalizing on its cultural diversity.**

- Develop and implement programs and policies that promote healthy eating and physical activity in workplaces and communities
- Expand integration of programs and policies that promote active lifestyles and healthy eating habits for children
- Educate parents on the importance of vaccinations by conducting outreach at 15 community events
- Increase awareness of immunization services by using media campaigns and ensuring partners are aware of Metro Health services
- Increase stakeholder coordination of case management services for teen mothers to address repeat teen pregnancies and connect teen fathers to support services
- Train partners and parents about oral health and prevention of dental disease, the importance of sealants, and maintaining a dental home

**City-Wide Goal: San Antonio will be a safe and clean community.**

- Increase access to safe spaces for physical activity and active transportation such as walking and bicycling
- Empower families to advocate for healthy food choices and safe spaces for physical activities within their community
- Form an industry coalition to work on best practices to improve air quality and reduce ozone levels
- Develop a toolkit in English and Spanish to help restaurant managers monitor food establishments

**City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.**

- Ensure a well-trained and culturally competent workforce by identifying program level gaps in training and developing Metro Health staff as outlined in the Public Health Core Competencies
- Create a culture of quality that promotes continuous improvement and data-driven decision making by maintaining a performance management system for collecting, analyzing, and regularly reporting progress on departmental goals and objectives
- Publish a Technology Master Plan that communicates the value and benefits of health information technology, including its impact on financial sustainability through enhanced capabilities for electronic billing

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met Target Not Met Informational

| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| # of businesses with air emissions registered with the Air Quality Program | 532 | 1,210 | 1,000 | | 1,498 |
| # of Por Vida healthy meals offered in restaurants and cafeterias across San Antonio | 550 | 833 | 833 | | 850 |
| % Metro Health immunization clinic patients receiving appropriate vaccine series | 94% | 85% | 90% | | 90% |
| # of participants completing a 12 week Diabetes Prevention Program | 562 | 550 | 550 | | 750 |

**GENERAL FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 7,856,510 | 8,684,913 | 8,496,828 | 9,068,689 |
| CONTRACTUAL SERVICES | 2,079,018 | 1,969,152 | 2,068,756 | 2,057,343 |
| COMMODITIES | 402,382 | 396,450 | 358,901 | 395,950 |
| SELF INSURANCE/OTHER | 1,746,983 | 1,696,434 | 1,630,848 | 1,807,954 |
| CAPITAL OUTLAY | 207,607 | 128,262 | 143,756 | 326,895 |
| TRANSFERS | 11,851 | 9,516 | 127,289 | 9,516 |
| **TOTAL EXPENDITURES** | **$12,304,351** | **$12,884,727** | **$12,826,378** | **$13,666,347** |
| **Authorized Positions** | **116** | **116** | **116** | **116** |
| **Full-Time Equivalents** | **116.00** | **116.00** | **116.00** | **116.00** |

## GRANTS SUMMARY

| TITLE OF PROGRAM | FEDERAL | STATE | OTHER | ADOPTED FY 2018 | CITY MATCH |
|---|---|---|---|---|---|
| Air Monitoring TCEQ Biowatch | 340,611 | 0 | 0 | 340,611 | 0 |
| Air Monitoring TCEQ Lake Calaveras | 0 | 132,329 | 0 | 132,329 | 0 |
| Air Monitoring TCEQ PM 2.5 | 98,192 | 0 | 0 | 98,192 | 0 |
| BIO-Terrorism Prep ZIKA Lab Response | 39,375 | 0 | 0 | 39,375 | 0 |
| Federal Immunization Program | 2,298,339 | 0 | 0 | 2,298,339 | 0 |
| Head Start Avance | 0 | 0 | 31,000 | 31,000 | 6,200 |
| Head Start COSA | 0 | 0 | 111,740 | 111,740 | 27,935 |
| Head Start Family Services | 0 | 0 | 75,000 | 75,000 | 15,000 |
| Head Start PCI | 0 | 0 | 9,000 | 9,000 | 1,800 |
| Healthy Start Initiative | 1,814,000 | 0 | 0 | 1,814,000 | 0 |
| HIV Prevention Grant | 0 | 250,000 | 0 | 250,000 | 0 |
| HIV Surveillance Program | 0 | 191,524 | 0 | 191,524 | 0 |
| HPV Vaccine | 247,378 | 0 | 0 | 247,378 | 0 |
| IDC/Flu Infectious Disease | 0 | 5,000 | 0 | 5,000 | 0 |
| IDCU/SUR | 0 | 136,563 | 0 | 136,563 | 0 |
| Inner City School Immunization Project | 0 | 594,495 | 45,000 | 639,495 | 0 |
| Medicaid Waiver 1115 | 11,387,172 | 0 | 0 | 11,387,172 | 0 |
| Milk Sample Lab Test | 0 | 71,771 | 0 | 71,771 | 0 |
| PHEP BIO Terrorism | 1,002,347 | 0 | 0 | 1,002,347 | 100,235 |
| PHEP Citi Readiness Initiative | 219,698 | 0 | 0 | 219,698 | 21,970 |
| PHEP Lab | 244,077 | 0 | 0 | 244,077 | 24,408 |
| STD Staff Support | 1,273,447 | 0 | 0 | 1,273,447 | 0 |
| TB Prevention and Control - Federal | 318,216 | 0 | 0 | 318,216 | 63,643 |
| TB Prevention and Control - State | 0 | 430,771 | 0 | 430,771 | 86,154 |
| TB Waiver Project | 0 | 171,789 | 0 | 171,789 | 0 |
| Title V Dental | 211,064 | 0 | 0 | 211,064 | 0 |
| Triple O | 0 | 226,056 | 0 | 226,056 | 0 |
| UTSA Building a Healthy Temple | 0 | 0 | 8,421 | 8,421 | 0 |
| WIC | 6,295,393 | 0 | 0 | 6,295,393 | 0 |
| ZIKA | 408,933 | 0 | 0 | 408,933 | 0 |
| **TOTAL** | **26,198,242** | **2,210,298** | **280,161** | **28,688,701** | **347,345** |

***GRANT NAME:*** *Air Monitoring TCEQ Biowatch*

**PROGRAM INFORMATION**

The Public Center for Environmental Health (PCEH) is a program of the San Antonio Metropolitan Health District funded by the Texas Commission on Environmental Quality (TCEQ) to monitor air quality and address environmental health concerns within Bexar County. The Public Center for Environmental Health also receives funding from TCEQ to maintain continuous air quality stations throughout Bexar County.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $302,889 | $427,517 | $340,611 |
| **TOTAL FUNDING** | **$302,889** | **$427,517** | **$340,611** |
| **EXPENDITURES** | | | |
| Personal Services | $203,170 | $284,710 | $227,915 |
| Contractual Services | $29,617 | $47,611 | $34,087 |
| Commodities | $4,000 | $3,500 | $2,500 |
| Self Insurance | $66,102 | $91,696 | $76,109 |
| **TOTAL EXPENDITURES** | **$302,889** | **$427,517** | **$340,611** |
| **Authorized Positions** | **5** | **6** | **6** |
| **Full-Time Equivalents** | **2.80** | **2.85** | **2.85** |

***GRANT NAME:*** *Air Monitoring TCEQ Lake Calaveras*

**PROGRAM INFORMATION**

The Public Center for Environmental Health (PCEH) is a program of the San Antonio Metropolitan Health District (SAMHD) funded by the Texas Commission on Environmental Quality (TCEQ) to monitor air quality and address environmental health concerns within Bexar County. The Public Center for Environmental Health also receives funding from TCEQ to maintain continuous air quality stations throughout Bexar County.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| STATE - State Funding Source | $39,904 | $132,329 | $132,329 |
| **TOTAL FUNDING** | **$39,904** | **$132,329** | **$132,329** |
| **EXPENDITURES** | | | |
| Personal Services | $27,250 | $83,785 | $92,754 |
| Contractual Services | $4,226 | $7,274 | $6,870 |
| Commodities | $2,368 | $15,767 | $2,754 |
| Self Insurance | $6,060 | $25,503 | $29,951 |
| **TOTAL EXPENDITURES** | **$39,904** | **$132,329** | **$132,329** |
| **Authorized Positions** | **0** | **0** | **0** |
| **Full-Time Equivalents** | **0.60** | **1.25** | **1.25** |

***GRANT NAME:*** *Air Monitoring TCEQ PM 2.5*

**PROGRAM INFORMATION**

The Public Center for Environmental Health (PCEH) is a program of the San Antonio Metropolitan Health District funded by the Texas Commission on Environmental Quality (TCEQ) to monitor air quality and address environmental health concerns within Bexar County. The Public Center for Environmental Health also receives funding from TCEQ to maintain continuous air quality stations throughout Bexar County.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $69,736 | $98,192 | $98,192 |
| **TOTAL FUNDING** | **$69,736** | **$98,192** | **$98,192** |
| **EXPENDITURES** | | | |
| Personal Services | $44,747 | $62,701 | $60,628 |
| Contractual Services | $10,504 | $13,771 | $14,199 |
| Commodities | $1,197 | $2,142 | $2,056 |
| Self Insurance | $13,288 | $19,578 | $21,309 |
| **TOTAL EXPENDITURES** | **$69,736** | **$98,192** | **$98,192** |
| **Authorized Positions** | **0** | **0** | **0** |
| **Full-Time Equivalents** | **0.85** | **0.85** | **0.85** |

***GRANT NAME:*** *BIO-Terrorism Prep ZIKA Lab Response*

**PROGRAM INFORMATION**

This grant provides Zika virus surveillance and control support; to provide funding in support of public health Zika response activities.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $0 | $23,625 | $39,375 |
| **TOTAL FUNDING** | **$0** | **$23,625** | **$39,375** |
| **EXPENDITURES** | | | |
| Contractual Services | $0 | $5,281 | $12,789 |
| Commodities | $0 | $15,264 | $15,747 |
| Capital Outlay | $0 | $3,080 | $10,839 |
| **TOTAL EXPENDITURES** | **$0** | **$23,625** | **$39,375** |
| **Authorized Positions** | **0** | **0** | **0** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **0.00** |

***GRANT NAME:*** *Federal Immunization Program*

**PROGRAM INFORMATION**

The San Antonio Metropolitan Health District (SAMHD) Immunization Program is responsible for providing vaccines and other immunization services to infants, children, adolescents and adults of Bexar County in accordance with the recommendations of the National Advisory Committee on Immunization Practices (ACIP).

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $2,248,989 | $2,605,811 | $2,298,339 |
| **TOTAL FUNDING** | **$2,248,989** | **$2,605,811** | **$2,298,339** |
| **EXPENDITURES** | | | |
| Personal Services | $1,793,383 | $1,936,439 | $1,928,967 |
| Contractual Services | $62,583 | $123,346 | $123,346 |
| Commodities | $12,878 | $10,230 | $10,230 |
| Self Insurance | $379,371 | $535,796 | $235,796 |
| Capital Outlay | $774 | $0 | $0 |
| **TOTAL EXPENDITURES** | **$2,248,989** | **$2,605,811** | **$2,298,339** |
| **Authorized Positions** | **34** | **32** | **30** |
| **Full-Time Equivalents** | **33.50** | **32.00** | **30.00** |

***GRANT NAME:*** *Head Start Avance*

**PROGRAM INFORMATION**

The San Antonio Head Start Oral Health Program (SA OHP) is a comprehensive program that includes the following key components: assessment (of community resources and deficits, the oral health knowledge, attitudes and beliefs of parents and teachers), prevention, ensuring access to a dental home, education, and program evaluation. Direct services include on-site dental evaluations, application of fluoride varnish, referrals, case management, and oral health education.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| OTHER - Other Funding Source | $27,015 | $31,000 | $31,000 |
| CITY - In-Kind Contribution | $6,907 | $6,200 | $6,200 |
| **TOTAL FUNDING** | **$33,922** | **$37,200** | **$37,200** |
| **EXPENDITURES** | | | |
| Contractual Services | $27,015 | $31,000 | $31,000 |
| Commodities | $6,907 | $6,200 | $6,200 |
| **TOTAL EXPENDITURES** | **$33,922** | **$37,200** | **$37,200** |
| **Authorized Positions** | **0** | **0** | **0** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **0.00** |

***GRANT NAME:*** *Head Start COSA*

**PROGRAM INFORMATION**

The San Antonio Head Start Oral Health Program (SA OHP) is a comprehensive program that includes the following key components: assessment (of community resources and deficits, the oral health knowledge, attitudes and beliefs of parents and teachers), prevention, ensuring access to a dental home, education, and program evaluation. Direct services include on-site dental evaluations, application of fluoride varnish, referrals, case management, and oral health education.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| OTHER - Other Funding Source | $148,162 | $111,740 | $111,740 |
| CITY - In-Kind Contribution | $37,321 | $27,935 | $27,935 |
| **TOTAL FUNDING** | **$185,483** | **$139,675** | **$139,675** |
| **EXPENDITURES** | | | |
| Contractual Services | $163,566 | $122,435 | $122,435 |
| Commodities | $21,222 | $17,240 | $17,240 |
| Self Insurance | $582 | $0 | $0 |
| Transfers | $113 | $0 | $0 |
| **TOTAL EXPENDITURES** | **$185,483** | **$139,675** | **$139,675** |
| **Authorized Positions** | **0** | **0** | **0** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **0.00** |

***GRANT NAME:*** *Head Start Family Services*

**PROGRAM INFORMATION**

The San Antonio Head Start Oral Health Program (SA OHP) is a comprehensive program that includes the following key components: assessment (of community resources and deficits, the oral health knowledge, attitudes and beliefs of parents and teachers), prevention, ensuring access to a dental home, education, and program evaluation. Direct services include on-site dental evaluations, application of fluoride varnish, referrals, case management, and oral health education.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| OTHER - Other Funding Source | $74,115 | $75,000 | $75,000 |
| CITY - In-Kind Contribution | $18,105 | $15,000 | $15,000 |
| **TOTAL FUNDING** | **$92,220** | **$90,000** | **$90,000** |
| **EXPENDITURES** | | | |
| Contractual Services | $85,057 | $83,750 | $83,750 |
| Commodities | $6,749 | $6,250 | $6,250 |
| Self Insurance | $310 | $0 | $0 |
| Transfers | $104 | $0 | $0 |
| **TOTAL EXPENDITURES** | **$92,220** | **$90,000** | **$90,000** |
| **Authorized Positions** | **0** | **0** | **0** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **0.00** |

***GRANT NAME:*** *Head Start PCI*

**PROGRAM INFORMATION**

The San Antonio Head Start Oral Health Program (SA OHP) is a comprehensive program that includes the following key components: assessment (of community resources and deficits, the oral health knowledge, attitudes and beliefs of parents and teachers), prevention, ensuring access to a dental home, education, and program evaluation. Direct services include on-site dental evaluations, application of fluoride varnish, referrals, case management, and oral health education.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| OTHER - Other Funding Source | $9,620 | $9,000 | $9,000 |
| CITY - In-Kind Contribution | $9,244 | $1,800 | $1,800 |
| **TOTAL FUNDING** | **$18,864** | **$10,800** | **$10,800** |
| **EXPENDITURES** | | | |
| Contractual Services | $16,437 | $9,300 | $9,300 |
| Commodities | $2,336 | $1,500 | $1,500 |
| Self Insurance | $91 | $0 | $0 |
| **TOTAL EXPENDITURES** | **$18,864** | **$10,800** | **$10,800** |
| **Authorized Positions** | **0** | **0** | **0** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **0.00** |

***GRANT NAME:*** *Healthy Start Initiative*

**PROGRAM INFORMATION**

The goals of the San Antonio Healthy Start Program are to reduce the infant mortality and low birth rates among program participants in the targeted community. To achieve these goals, the following objectives that support reducing infant mortality have been adopted: to increase the number of women receiving prenatal care in the first trimester to 75%, and to reduce the number of infants born weighing less than 2,500 grams to 10%.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $1,764,881 | $1,526,179 | $1,814,000 |
| **TOTAL FUNDING** | **$1,764,881** | **$1,526,179** | **$1,814,000** |
| **EXPENDITURES** | | | |
| Personal Services | $983,909 | $716,027 | $1,003,848 |
| Contractual Services | $535,015 | $683,832 | $683,832 |
| Commodities | $89,026 | $92,110 | $92,110 |
| Self Insurance | $152,811 | $33,081 | $33,081 |
| Capital Outlay | $4,120 | $1,129 | $1,129 |
| **TOTAL EXPENDITURES** | **$1,764,881** | **$1,526,179** | **$1,814,000** |
| **Authorized Positions** | **11** | **28** | **28** |
| **Full-Time Equivalents** | **11.00** | **28.00** | **28.00** |

***GRANT NAME:*** *HIV Prevention Grant*

**PROGRAM INFORMATION**

Contractor will conduct Human Immunodeficiency Virus (HIV) Prevention activities to ensure HIV Prevention services are provided to persons at greatest risk of acquiring and/or transmitting HIV Infection, as identified through the HIV Prevention community planning process and as directed by the Department of State Health Services (DSHS). Contractor will give particular focus to the target population(s).

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| STATE - State Funding Source | $235,905 | $250,000 | $250,000 |
| **TOTAL FUNDING** | **$235,905** | **$250,000** | **$250,000** |
| **EXPENDITURES** | | | |
| Personal Services | $163,402 | $199,161 | $206,086 |
| Contractual Services | $13,319 | $20,500 | $20,500 |
| Commodities | $56,134 | $27,339 | $23,414 |
| Self Insurance | $3,050 | $3,000 | $0 |
| **TOTAL EXPENDITURES** | **$235,905** | **$250,000** | **$250,000** |
| **Authorized Positions** | **4** | **4** | **4** |
| **Full-Time Equivalents** | **4.00** | **4.00** | **4.00** |

***GRANT NAME:*** *HIV Surveillance Program*

**PROGRAM INFORMATION**

This grant funds STD surveillance and intervention activities. These efforts include receiving reports of STDs, recording results in a confidential and secure database, interviewing clients diagnosed with a high priority STD (newly diagnosed HIV, infectious Syphilis, or an STD in pregnancy), identifying and notifying sex partners, and ensuring sex partners receive evaluation and treatment from a medical provider.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| STATE - State Funding Source | $216,402 | $225,552 | $191,524 |
| **TOTAL FUNDING** | **$216,402** | **$225,552** | **$191,524** |
| **EXPENDITURES** | | | |
| Personal Services | $212,586 | $213,225 | $165,246 |
| Contractual Services | $1,194 | $6,000 | $2,023 |
| Commodities | $2,622 | $6,327 | $2,309 |
| Self Insurance | $0 | $0 | $21,946 |
| **TOTAL EXPENDITURES** | **$216,402** | **$225,552** | **$191,524** |
| **Authorized Positions** | **4** | **4** | **4** |
| **Full-Time Equivalents** | **4.00** | **4.00** | **4.00** |

***GRANT NAME:*** *HPV Vaccine*

**PROGRAM INFORMATION**

Work collaboratively with at minimum 220 local Vaccines for Children (VFC) providers to increase awareness and accessibility of HPV vaccine to girls and boys 11-18 years of age.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $0 | $247,378 | $247,378 |
| **TOTAL FUNDING** | **$0** | **$247,378** | **$247,378** |
| **EXPENDITURES** | | | |
| Personal Services | $0 | $180,168 | $186,641 |
| Contractual Services | $0 | $18,800 | $19,538 |
| Commodities | $0 | $3,825 | $500 |
| Self Insurance | $0 | $44,585 | $40,699 |
| **TOTAL EXPENDITURES** | **$0** | **$247,378** | **$247,378** |
| **Authorized Positions** | **0** | **4** | **4** |
| **Full-Time Equivalents** | **0.00** | **4.00** | **4.00** |

***GRANT NAME:*** *IDC/Flu Infectious Disease*

**PROGRAM INFORMATION**

This program provides funds for supplies that allows SAMHD's Lab program to submit clinical specimens through discussions and a mutual agreement with local health departments in the SAMHD's service area. It provides for testing up to two hundred (200) clinical specimens meeting Clinical Laboratory Improvement Act (CLIA'88) and from designated submitters within the Contractor's service area. The agreement also requires SAMHD to perform the Centers for Disease Control and Prevention (CDC) Real Time (RT) Polymerase Chain Reaction Method (PCR) for typing of influenza viruses on each specimen.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| STATE - State Funding Source | $4,398 | $5,000 | $5,000 |
| **TOTAL FUNDING** | **$4,398** | **$5,000** | **$5,000** |
| **EXPENDITURES** | | | |
| Commodities | $4,398 | $5,000 | $5,000 |
| **TOTAL EXPENDITURES** | **$4,398** | **$5,000** | **$5,000** |
| **Authorized Positions** | **0** | **0** | **0** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **0.00** |

***GRANT NAME:*** *IDCU/SUR*

**PROGRAM INFORMATION**

Contractor will perform surveillance and epidemiology activities for all notifiable conditions with an emphasis on those that can be reported though National Electronic Disease Surveillance System (NEDSS) and related activities including outbreak investigations; and preparedness activities

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| STATE - State Funding Source | $0 | $0 | $136,563 |
| **TOTAL FUNDING** | **$0** | **$0** | **$136,563** |
| **EXPENDITURES** | | | |
| Personal Services | $0 | $0 | $127,671 |
| Contractual Services | $0 | $0 | $4,537 |
| Commodities | $0 | $0 | $1,955 |
| Self Insurance | $0 | $0 | $2,400 |
| **TOTAL EXPENDITURES** | **$0** | **$0** | **$136,563** |
| **Authorized Positions** | **0** | **0** | **2** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **2.00** |

***GRANT NAME:*** *Inner City School Immunization Project*

**PROGRAM INFORMATION**

The San Antonio Metropolitan Health District (SAMHD) Immunization Division maintains basic program operations that include procedures, activities, and events to vaccinate children, adolescents, and adults in accordance with the Centers for Disease Control and Prevention's (CDC) National Immunization Program (NIP) grant guidance as well as the standards that are outlined in the annual contract from Texas State Health Services (TDSHS).

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| STATE - State Funding Source | $568,874 | $594,495 | $594,495 |
| OTHER - Other Funding Source | $37,070 | $45,000 | $45,000 |
| **TOTAL FUNDING** | **$605,944** | **$639,495** | **$639,495** |
| **EXPENDITURES** | | | |
| Personal Services | $496,481 | $527,908 | $527,908 |
| Contractual Services | $60,055 | $41,637 | $41,637 |
| Commodities | $11,000 | $28,250 | $28,250 |
| Self Insurance | $38,408 | $39,950 | $39,950 |
| Capital Outlay | $0 | $1,750 | $1,750 |
| **TOTAL EXPENDITURES** | **$605,944** | **$639,495** | **$639,495** |
| **Authorized Positions** | **9** | **9** | **9** |
| **Full-Time Equivalents** | **9.00** | **9.00** | **9.00** |

***GRANT NAME:*** *Medicaid Waiver 1115*

**PROGRAM INFORMATION**

San Antonio Metropolitan Health District (Metro Health) recently submitted six proposals for consideration and possible funding through the new Delivery System Reform Incentive Payment (DSRIP) Program, through the 1115 Healthcare Transformation Waiver. Proposals were submitted to our Regional Healthcare Partnership Anchor entity, University Health System (UHS). Through this program, Metro Health has the opportunity to gain access to up to $43,400,184.00 in federal funds to improve health outcomes by investing in projects that improve quality, health status, patient experience, coordination, and cost-effectiveness.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $7,512,332 | $11,387,172 | $11,387,172 |
| **TOTAL FUNDING** | **$7,512,332** | **$11,387,172** | **$11,387,172** |
| **EXPENDITURES** | | | |
| Personal Services | $1,986,928 | $2,073,066 | $3,522,583 |
| Contractual Services | $4,727,722 | $6,458,478 | $5,425,177 |
| Commodities | $260,388 | $123,222 | $1,545,543 |
| Self Insurance | $492,187 | $2,605,059 | $848,869 |
| Capital Outlay | $45,107 | $127,347 | $45,000 |
| **TOTAL EXPENDITURES** | **$7,512,332** | **$11,387,172** | **$11,387,172** |
| **Authorized Positions** | **38** | **35** | **35** |
| **Full-Time Equivalents** | **34.10** | **32.70** | **32.70** |

***GRANT NAME:*** *Milk Sample Lab Test*

**PROGRAM INFORMATION**

This fee-for-service contract with the Texas Department of State Health Services (DSHS) reimburses the San Antonio Metropolitan Health District for the analysis of milk and dairy samples derived from DSHS Region 8 and 11 dairies and retailers.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| STATE - State Funding Source | $42,723 | $57,417 | $71,771 |
| **TOTAL FUNDING** | **$42,723** | **$57,417** | **$71,771** |
| **EXPENDITURES** | | | |
| Contractual Services | $42,723 | $57,417 | $71,771 |
| **TOTAL EXPENDITURES** | **$42,723** | **$57,417** | **$71,771** |
| **Authorized Positions** | **0** | **0** | **0** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **0.00** |

***GRANT NAME:*** *PHEP BIO Terrorism*

**PROGRAM INFORMATION**

This federal grant will fund the SAMHD Public Health Emergency Preparedness Division. These funds will be used for developing and maintaining initiatives with local, state, and federal response partners in the areas of All-Hazards Preparedness Planning, Epidemiology and Surveillance, redundant communication, public information and emergency risk communications, and training and exercising to effectively respond to public health emergencies.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $976,785 | $1,002,347 | $1,002,347 |
| CITY - In-Kind Contribution | $98,400 | $100,235 | $100,235 |
| **TOTAL FUNDING** | **$1,075,185** | **$1,102,582** | **$1,102,582** |
| **EXPENDITURES** | | | |
| Personal Services | $772,190 | $692,857 | $827,197 |
| Contractual Services | $234,263 | $160,910 | $154,900 |
| Commodities | $22,213 | $121,313 | $7,978 |
| Self Insurance | $46,519 | $112,502 | $112,507 |
| Capital Outlay | $0 | $15,000 | $0 |
| **TOTAL EXPENDITURES** | **$1,075,185** | **$1,102,582** | **$1,102,582** |
| **Authorized Positions** | **11** | **11** | **11** |
| **Full-Time Equivalents** | **10.40** | **10.40** | **10.40** |

***GRANT NAME:*** *PHEP Citi Readiness Initiative*

**PROGRAM INFORMATION**

These funds will be used to develop plans and infrastructure so the targeted Metropolitan Area is prepared to provide medical countermeasures to their identified population within 48 hours after the decision to do so during a large-scale public health emergency such as a bioterrorism attack.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $134,543 | $220,191 | $219,698 |
| CITY - In-Kind Contribution | $17,162 | $22,019 | $21,970 |
| **TOTAL FUNDING** | **$151,705** | **$242,210** | **$241,668** |
| **EXPENDITURES** | | | |
| Personal Services | $127,557 | $142,889 | $160,380 |
| Contractual Services | $0 | $13,537 | $6,908 |
| Commodities | $6,986 | $23,273 | $12,018 |
| Self Insurance | $17,162 | $62,511 | $62,362 |
| **TOTAL EXPENDITURES** | **$151,705** | **$242,210** | **$241,668** |
| **Authorized Positions** | **2** | **3** | **3** |
| **Full-Time Equivalents** | **2.00** | **3.00** | **3.00** |

***GRANT NAME:*** *PHEP Lab*

**PROGRAM INFORMATION**

These funds will be used to perform activities in support of the Centers for Disease Control and prevention Cooperative Agreement Work Plan for Public Health Emergency Preparedness. CDC's agreement is designed to upgrade and integrate state and local public health jurisdictions' preparedness for and response to bioterrorism, outbreaks of infectious disease and other public health threats and emergencies.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $222,471 | $244,077 | $244,077 |
| CITY - In-Kind Contribution | $43,019 | $24,408 | $24,408 |
| **TOTAL FUNDING** | **$265,490** | **$268,485** | **$268,485** |
| **EXPENDITURES** | | | |
| Personal Services | $81,571 | $110,054 | $118,036 |
| Contractual Services | $101,881 | $88,823 | $96,725 |
| Commodities | $34,908 | $45,200 | $29,316 |
| Self Insurance | $47,130 | $24,408 | $24,408 |
| **TOTAL EXPENDITURES** | **$265,490** | **$268,485** | **$268,485** |
| **Authorized Positions** | **2** | **2** | **2** |
| **Full-Time Equivalents** | **2.00** | **2.00** | **2.00** |

***GRANT NAME:*** *STD Staff Support*

**PROGRAM INFORMATION**

This grant funds STD surveillance and intervention activities. These efforts include receiving reports of STDs, recording results in a confidential and secure database, interviewing clients diagnosed with a high priority STD (newly diagnosed HIV, infectious Syphilis, or an STD in pregnancy), identifying and notifying sex partners, and ensuring sex partners receive evaluation and treatment from a medical provider.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $531,899 | $1,273,446 | $1,273,447 |
| **TOTAL FUNDING** | **$531,899** | **$1,273,446** | **$1,273,447** |
| **EXPENDITURES** | | | |
| Personal Services | $395,125 | $752,036 | $771,767 |
| Contractual Services | $16,852 | $262,377 | $113,675 |
| Commodities | $51,701 | $171,750 | $160,600 |
| Self Insurance | $68,221 | $69,543 | $227,405 |
| Capital Outlay | $0 | $17,740 | $0 |
| **TOTAL EXPENDITURES** | **$531,899** | **$1,273,446** | **$1,273,447** |
| **Authorized Positions** | **10** | **13** | **13** |
| **Full-Time Equivalents** | **10.00** | **13.00** | **13.00** |

***GRANT NAME:*** *TB Prevention and Control - Federal*

**PROGRAM INFORMATION**

This grant funds tuberculosis preventive and TB treatment activities for Bexar County. The activities include: outreach, investigation, treatment and community surveillance. Outreach activities include administration of anti-tuberculosis medications by direct observation (DOT), and contact investigation of those persons potentially exposed to infectious TB.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $303,911 | $318,216 | $318,216 |
| CITY - In-Kind Contribution | $66,824 | $63,642 | $63,643 |
| **TOTAL FUNDING** | **$370,735** | **$381,858** | **$381,859** |
| **EXPENDITURES** | | | |
| Personal Services | $279,380 | $282,446 | $307,921 |
| Contractual Services | $16,122 | $30,706 | $6,035 |
| Commodities | $4,901 | $3,504 | $0 |
| Self Insurance | $70,332 | $65,202 | $67,903 |
| **TOTAL EXPENDITURES** | **$370,735** | **$381,858** | **$381,859** |
| **Authorized Positions** | **6** | **6** | **6** |
| **Full-Time Equivalents** | **6.00** | **6.00** | **6.00** |

***GRANT NAME:*** *TB Prevention and Control - State*

**PROGRAM INFORMATION**

This grant funds tuberculosis preventive and TB treatment activities for Bexar County. The activities include: outreach, investigation, treatment and community surveillance. Outreach activities include administration of anti-tuberculosis medications by direct observation (DOT), and contact investigation of those persons potentially exposed to infectious TB.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| STATE - State Funding Source | $383,459 | $430,771 | $430,771 |
| CITY - In-Kind Contribution | $57,341 | $86,154 | $86,154 |
| **TOTAL FUNDING** | **$440,800** | **$516,925** | **$516,925** |
| **EXPENDITURES** | | | |
| Personal Services | $194,772 | $292,402 | $304,366 |
| Contractual Services | $127,813 | $118,064 | $108,547 |
| Commodities | $59,991 | $19,455 | $17,008 |
| Self Insurance | $58,224 | $87,004 | $87,004 |
| **TOTAL EXPENDITURES** | **$440,800** | **$516,925** | **$516,925** |
| **Authorized Positions** | **5** | **5** | **5** |
| **Full-Time Equivalents** | **5.00** | **5.00** | **5.00** |

***GRANT NAME:*** *TB Waiver Project*

**PROGRAM INFORMATION**

The TB Medicaid Waiver Project will focus on expanding TB screenings, with a special focus on high risk populations in Bexar County in order to reduce the spread of Tuberculosis. The TB Project will utilize six components that will work in conjunction to support the project goal. Components include increased target testing for latent TB infection, routine testing with interferon gamma release assays (IGRAs), routine treatment with the 3HP—12 dose—12 week regimen, hospitalization facilitation, enhanced strategic partnerships, and enhanced quarantine procedures.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| STATE - State Funding Source | $525,344 | $555,918 | $171,789 |
| **TOTAL FUNDING** | **$525,344** | **$555,918** | **$171,789** |
| **EXPENDITURES** | | | |
| Personal Services | $303,145 | $303,857 | $171,789 |
| Contractual Services | $12,541 | $68,097 | $0 |
| Commodities | $129,796 | $91,597 | $0 |
| Self Insurance | $79,862 | $92,367 | $0 |
| **TOTAL EXPENDITURES** | **$525,344** | **$555,918** | **$171,789** |
| **Authorized Positions** | **8** | **8** | **8** |
| **Full-Time Equivalents** | **8.00** | **8.00** | **8.00** |

***GRANT NAME:*** *Title V Dental*

**PROGRAM INFORMATION**

This is a fee-for-service program that provides preventative and primary child health and dental services (for children and adolescents) for Title V eligible clients.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $226,951 | $211,064 | $211,064 |
| **TOTAL FUNDING** | **$226,951** | **$211,064** | **$211,064** |
| **EXPENDITURES** | | | |
| Contractual Services | $190,090 | $187,621 | $187,621 |
| Commodities | $4,346 | $16,379 | $16,379 |
| Capital Outlay | $8,152 | $7,064 | $7,064 |
| Transfers | $24,363 | $0 | $0 |
| **TOTAL EXPENDITURES** | **$226,951** | **$211,064** | **$211,064** |
| **Authorized Positions** | **0** | **1** | **1** |
| **Full-Time Equivalents** | **0.00** | **1.00** | **1.00** |

***GRANT NAME:*** *Triple O*

**PROGRAM INFORMATION**

The goals of the PLHP "000" Local Public Health Support grant are to administer public health services provided for within the Office of the Director of Health, to provide appropriate public health information to the community, to prevent chronic disease including obesity, diabetes and asthma, and to implement the Mobilizing for Action through Planning and Partnerships (MAPP) model.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| STATE - State Funding Source | $185,777 | $226,056 | $226,056 |
| **TOTAL FUNDING** | **$185,777** | **$226,056** | **$226,056** |
| **EXPENDITURES** | | | |
| Personal Services | $185,777 | $217,882 | $217,882 |
| Contractual Services | $0 | $1,913 | $1,913 |
| Commodities | $0 | $1,192 | $1,192 |
| Self Insurance | $0 | $5,069 | $5,069 |
| **TOTAL EXPENDITURES** | **$185,777** | **$226,056** | **$226,056** |
| **Authorized Positions** | **4** | **4** | **4** |
| **Full-Time Equivalents** | **4.00** | **4.00** | **4.00** |

***GRANT NAME:*** *UTSA Building a Healthy Temple*

**PROGRAM INFORMATION**

Metro Health will improve disease self-management outcomes by expanding the reach of chronic disease/diabetes self-management programs offered within faith placed locations.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| OTHER - Other Funding Source | $0 | $0 | $8,421 |
| **TOTAL FUNDING** | **$0** | **$0** | **$8,421** |
| **EXPENDITURES** | | | |
| Contractual Services | $0 | $0 | $7,434 |
| Commodities | $0 | $0 | $987 |
| **TOTAL EXPENDITURES** | **$0** | **$0** | **$8,421** |
| **Authorized Positions** | **0** | **0** | **0** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **0.00** |

***GRANT NAME:*** *WIC*

**PROGRAM INFORMATION**

The Special Supplemental Nutrition Program for Women, Infants, and Children (WIC), provides food vouchers (redeemable at grocery stores for certain nutritious foods), nutrition education and counseling, breastfeeding promotion and support, and health care referrals, at no cost to low-income pregnant, postpartum, and breastfeeding women, infants and children under the age of five, who are determined to be at nutritional risk.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $6,013,491 | $6,327,563 | $6,295,393 |
| **TOTAL FUNDING** | **$6,013,491** | **$6,327,563** | **$6,295,393** |
| **EXPENDITURES** | | | |
| Personal Services | $4,139,934 | $4,683,918 | $4,659,794 |
| Contractual Services | $799,379 | $559,891 | $560,890 |
| Commodities | $139,084 | $79,745 | $79,700 |
| Self Insurance | $904,146 | $999,009 | $990,009 |
| Capital Outlay | $30,948 | $5,000 | $5,000 |
| **TOTAL EXPENDITURES** | **$6,013,491** | **$6,327,563** | **$6,295,393** |
| **Authorized Positions** | **98** | **98** | **98** |
| **Full-Time Equivalents** | **98.00** | **98.00** | **97.50** |

***GRANT NAME:*** *ZIKA*

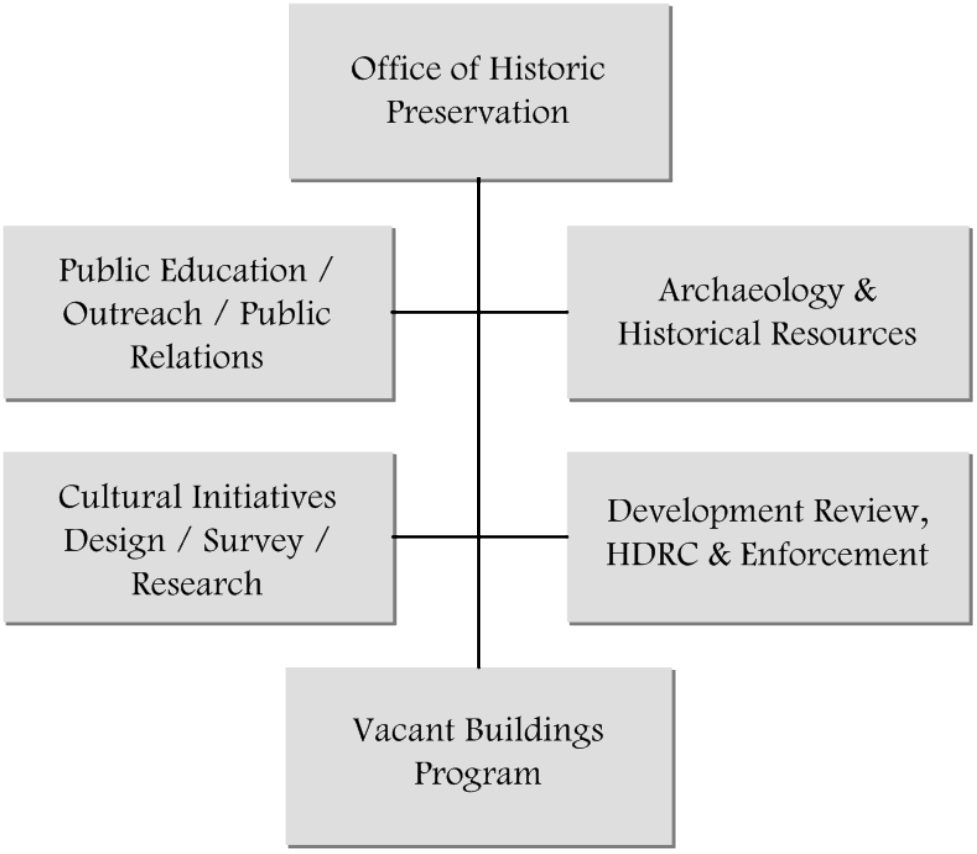
**PROGRAM INFORMATION**

Provide Zika virus surveillance and control support.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $0 | $0 | $408,933 |
| **TOTAL FUNDING** | **$0** | **$0** | **$408,933** |
| **EXPENDITURES** | | | |
| Personal Services | $0 | $0 | $144,135 |
| Contractual Services | $0 | $0 | $179,249 |
| Commodities | $0 | $0 | $38,666 |
| Self Insurance | $0 | $0 | $3,600 |
| Capital Outlay | $0 | $0 | $43,283 |
| **TOTAL EXPENDITURES** | **$0** | **$0** | **$408,933** |
| **Authorized Positions** | **0** | **0** | **3** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **3.00** |


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

# HISTORIC PRESERVATION




| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | ADOPTED BUDGET |
|---|---|---|
| General Fund | 19 | 1,934,484 |
| **Total Funding** | **19** | **$1,934,484** |

***MISSION STATEMENT***

***THE OFFICE OF HISTORIC PRESERVATION IS COMMITTED TO THE PRESERVATION, PROTECTION, AND PROMOTION OF SAN ANTONIO'S HISTORIC, CULTURAL, ARCHITECTURAL, AND ARCHAEOLOGICAL RESOURCES AND TO MAINTAINING A STANDARD OF CARE FOR STRUCTURES THROUGH THE VACANT BUILDING PROGRAM.***

## PROGRAM INFORMATION

The Office of Historic Preservation (OHP) is responsible for the historic preservation program of the City of San Antonio. The department provides support to the Historic and Design Review Commission (HDRC), which includes reviewing applications and making recommendations to the HDRC on Certificate of Appropriateness applications and Findings of Historic Significance. OHP and HDRC review proposed exterior changes in local districts or to local landmarks to ensure the changes are consistent with the overall character of the resource and with the recently adopted Historic Design Guidelines. OHP and HDRC are also responsible for reviewing projects in the River Improvement Overlay districts and all public projects. OHP administers the Vacant Building Registration Program and provides resources to the owners for the development of their historic and aging buildings. The department is also responsible for public education and outreach related to historic preservation and routinely hosts trainings and community-wide events that celebrate our heritage. Most recently, a heritage education program has been created to specifically engage middle school and high school students. Furthermore, in addition to protecting the City's significant archaeological resources, OHP is responsible for conducting the ongoing comprehensive survey and designation initiative to identify potential districts and landmarks for designation. This initiative, called ScoutSA, goes beyond the standard architectural survey to engage the community in exploring, discovering, and celebrating heritage in all forms.

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

**City-Wide Goal: San Antonio will be a city that maximizes its citizens' well-being and human potential while capitalizing on its cultural diversity.**

- Establish planning processes and historic district design guidelines that integrate and preserve historic, archaeological, architectural, and cultural resources with planning for public facilities, infrastructure, transportation, parks, and economic development

**City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.**

- Administer the City's Vacant and Underutilized Building Initiative including the Vacant Building Registration Pilot Program
- Encourage property rehabilitation as a first choice and priority through streamlined City initiatives, existing and new financial incentives, and leveraging preservation resources
- Promote and utilize results of Economic Impact Study documenting the effects of preservation efforts on the City's economy

**City-Wide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.**

- Actively promote to the San Antonio region the value of balanced historic preservation and its link to economic development and environmental sustainability
- Actively promote to property owners, builders, and developers the numerous preservation resources available in the public and private sectors through the Rehabber Club and other initiatives

**City-Wide Goal: San Antonio will promote its unique resources to become a premier visitor and convention destination.**

- Strengthen the City of San Antonio's worldwide reputation as a significant place of history and culture
- Actively participate in planning and promotion of the San Antonio Missions World Heritage site

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met Target Not Met Informational

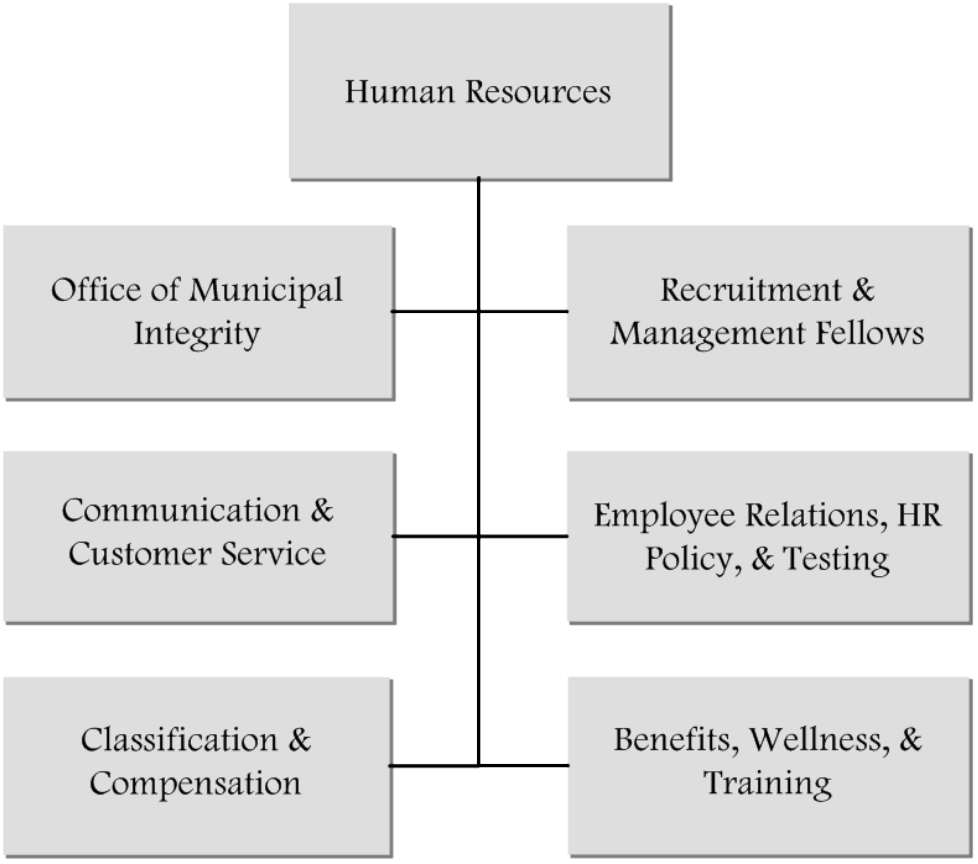
| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| Participants in outreach programs | 8,374 | 5,000 | 8,228 | | 10,000 |

**GENERAL FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 1,261,954 | 1,514,650 | 1,531,703 | 1,630,729 |
| CONTRACTUAL SERVICES | 134,237 | 156,051 | 156,068 | 167,133 |
| COMMODITIES | 14,076 | 19,626 | 10,367 | 23,126 |
| SELF-INSURANCE/OTHER | 98,855 | 101,531 | 104,518 | 109,631 |
| CAPITAL OUTLAY | 51,314 | 31,948 | 21,149 | 3,865 |
| **TOTAL EXPENDITURES** | **$1,560,436** | **$1,823,806** | **$1,823,805** | **$1,934,484** |
| **Authorized Positions** | **17** | **19** | **19** | **19** |
| **Full-Time Equivalents** | **17.00** | **19.00** | **19.00** | **19.00** |


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

# HUMAN RESOURCES




| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | ADOPTED BUDGET |
|---|---|---|
| General Fund | 50 | 6,578,905 |
| Employee Benefits Fund | 24 | 163,074,211 |
| Unemployment Fund | 0 | 235,729 |
| **Total Funding** | **74** | **$169,888,845** |

***MISSION STATEMENT***

***THE HUMAN RESOURCES DEPARTMENT PROVIDES THE CITY ORGANIZATION WITH EFFECTIVE HUMAN RESOURCE MANAGEMENT SERVICES THAT FOCUS ON OUR CUSTOMERS' NEEDS. WE SUPPORT THE CITY IN ATTRACTING AND RETAINING A QUALIFIED AND CAPABLE WORKFORCE TO PROVIDE HIGH QUALITY SERVICES TO THE CITIZENS OF SAN ANTONIO.***

## PROGRAM INFORMATION

Human Resources (HR) seeks to align the efforts of the City's most valuable asset, its employees, with the organizational strategy to serve the citizens of San Antonio. Human Resources partners with departments to provide strategic workforce planning, management strategies, and core human resource services. Workforce planning and management strategies include, but are not limited to: compensation and job content analysis and recommendations; review of City-wide and departmental personnel and HR practices; organizational effectiveness assessments; delivery of training programs; and conflict resolution between management and employees. Human Resources' core functions include: employee benefits and wellness, recruitment and selection; facilitation of employee grievances; Equal Employment Opportunity (EEO) and Municipal Integrity investigations and resolution of internal complaints; coordination of the Consultation Ordinance Commissions and the Affirmative Action Advisory Committee; facilitation of entry and promotional testing and coordination of the grievance and arbitration process for uniformed employees; development and monitoring of the City's voluntary Affirmative Action Plan; and processing of Human Resources related transactions for departments in the SAP Human Resources Information System (HRIS).

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

**City-Wide Goal: San Antonio will be a city that maximizes its citizens' wellbeing and human potential while capitalizing on its cultural diversity.**

- Ensure consistent application of processes associated with transactions related to applicant processing, training, personnel records, leave records, and other human resources-related initiatives
- Assist departments in achieving greater effectiveness by providing basic human relations perspectives to individuals or groups which include respect, civility, integrity, teamwork, stress or conflict management
- Increase communication and understanding of the City's personnel rules, policies, and procedures to ensure consistent application within the organization; assist employees and supervisors in dealing with non-uniform labor relation contract issues at all levels
- Coordinate and provide administrative support to the Consultation Ordinance Employee-Management Committee
- Provide competitive starting salaries and benefits in order to attract and retain competent, qualified employees at all levels
- Utilize automated affirmative action plan software to update the City's voluntary Affirmation Action Plan; provide technical assistance to City departments regarding their affirmative action objectives; and provide staff support to the Affirmative Action Advisory Committee
- Ensure that Equal Employment Opportunity (EEO) efforts support the City's policy of extending fair and impartial treatment to all of its current employees and applicants
- Facilitate the recruitment of qualified, competent individuals through increased and targeted recruitment efforts. These efforts include, but are not limited to, advertising in diverse publications, increasing partnerships with external organizations, and creating programs that increase the pool of diverse applicants
- Monitor and offer guidance in the administration of the Employee Performance Evaluation, which better links employee performance with organization mission and goals
- Develop and implement a city-wide internship program that cultivates diversified experienced employees and future leaders

**City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.**

- Collaborate with and support customer departments by providing expert consultative services and solutions regarding all aspects of human resources management, including employee relations, recruitment, compensation and benefits, and employee development
- Coordinate and develop effective employee education and development initiatives, including customized training through the Alamo Community College District (ACCD) Interlocal Agreement, to maintain a highly skilled and competent workforce

## INTEGRATION OF DEPARTMENT GOALS WITH COSA OBJECTIVES (Continued)

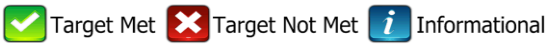
- Develop a leave management program that integrates leave policies and processes and streamlines services
- Monitor contracts to ensure delivery of services and compliance with performance measures

**City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote trust and awareness.**

- Train employees, supervisors and managers on fraud prevention and awareness
- Develop specific leadership initiatives to build upon and improve management and supervisory practices, knowledge, and skills through a comprehensive supervisory training program
- Revise and update Human Resources-related personnel rule and Administrative Directives to maximize organizational flexibility and effectiveness while ensuring compliance with applicable Federal, State, and Local laws
- Facilitate the selection of qualified uniformed personnel by administering contracts for the development and validation of entrance and promotional testing of uniformed personnel, and conducting examinations in accordance with Civil Service requirements and collective bargaining agreements

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.




| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| Voluntary turnover rate | 7.6% | 7.0% | 8.8% | ✗ | 7.0% |
| Time to hire traditional recruitments (in business days) | 50 | 46 | 48 | ✗ | 46 |
| Call answer rate | 93% | 93% | 93% | ✓ | 94% |
| City-wide employee evaluation completion rate | 100% | 100% | 100% | ✓ | 100% |
| Recruitment outreach events | 61 | 55 | 65 | ✓ | 55 |

**GENERAL FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 4,385,959 | 4,884,205 | 4,877,408 | 5,134,375 |
| CONTRACTUAL SERVICES | 384,543 | 647,024 | 620,681 | 676,114 |
| COMMODITIES | 27,627 | 32,652 | 35,656 | 32,652 |
| SELF INSURANCE/OTHER | 612,725 | 671,185 | 667,967 | 724,093 |
| CAPITAL OUTLAY | 18,278 | 19,128 | 18,254 | 11,671 |
| **TOTAL EXPENDITURES** | **$5,429,132** | **$6,254,194** | **$6,219,966** | **$6,578,905** |
| **Authorized Positions** | **48** | **49** | **49** | **50** |
| **Full-Time Equivalents** | **48.00** | **49.00** | **49.00** | **50.00** |

## PROGRAM INFORMATION

The Employee Benefits staff implements and administers a full range of benefit programs offered to City employees, retirees, the Mayor, City Council members, and eligible family members. The staff is responsible for administration, education, compliance, and customer service of the following programs: the self-funded indemnity health and dental plans, fully funded vision plan, HMO dental plan, life insurance plan, Texas Municipal Retirement System program, Employee Assistance Program (EAP), extended leave program, wellness program, occupational health center, and deferred compensation. The staff organizes, promotes, and facilitates periodic review of the benefit programs available to our employees and retirees.

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

**City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.**

- Administer self-funded benefit plans to ensure compliance with State and Federal law
- Evaluate plan design and implement plan changes to control cost and offer a comprehensive benefit package to attract and retain employees
- Coordinate the City's disability benefits with benefits received from other disability programs such as the Federal Social Security Act, Texas Municipal Retirement System, Rehabilitative Employment, or any law of similar intent
- Conduct ongoing educational and outreach services to provide information regarding the health benefits package, retirement, and wellness programs
- Facilitate periodic benefit reviews, surveys, vendor reviews, and requests for proposals to maintain competitive programs
- Maximize attendance by reducing the average time employees are on short-term disability
- Provide customer service for all active employees, retirees, and their eligible family members on health benefits and retirement program
- Provide a comprehensive Wellness Program which includes evidence-based, results-oriented initiatives that focus on awareness, education, lifestyle, and behavior change, as well as organizational and environmental support
- Offer and promote an Employee Assistance Program to address personal and work-related issues that affect employee performance
- Leverage the use of technology to increase efficiency and improve the quality of service provided to customers
- Monitor contracts to ensure delivery of services and compliance with performance measures

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| Percent of employee participants engaged in the Virgin Pulse Program (have reached Level 2) | 38% | 36% | 38% | ✓ | 36% |
| City Manager 5K Run participation* | 3,041 | 3,042 | N/A | ✗ | 3,042 |
| Percent of invitees who attended pathway to retirement sessions | 11.6% | 12.0% | 12.1% | ✓ | 8.0% |
| Wellness education sessions | 36 | 36 | 37 | ✓ | 36 |
| Benefits information video library uses | 4,313 | 4,134 | 4,278 | ✓ | 4,200 |

*City Manager's 5K was not held during FY 2017. The 2017 City Manager's 5K will take place in October 2017.

**EMPLOYEE BENEFITS FUND**
**EXPENDITURES BY CLASSIFICATION**

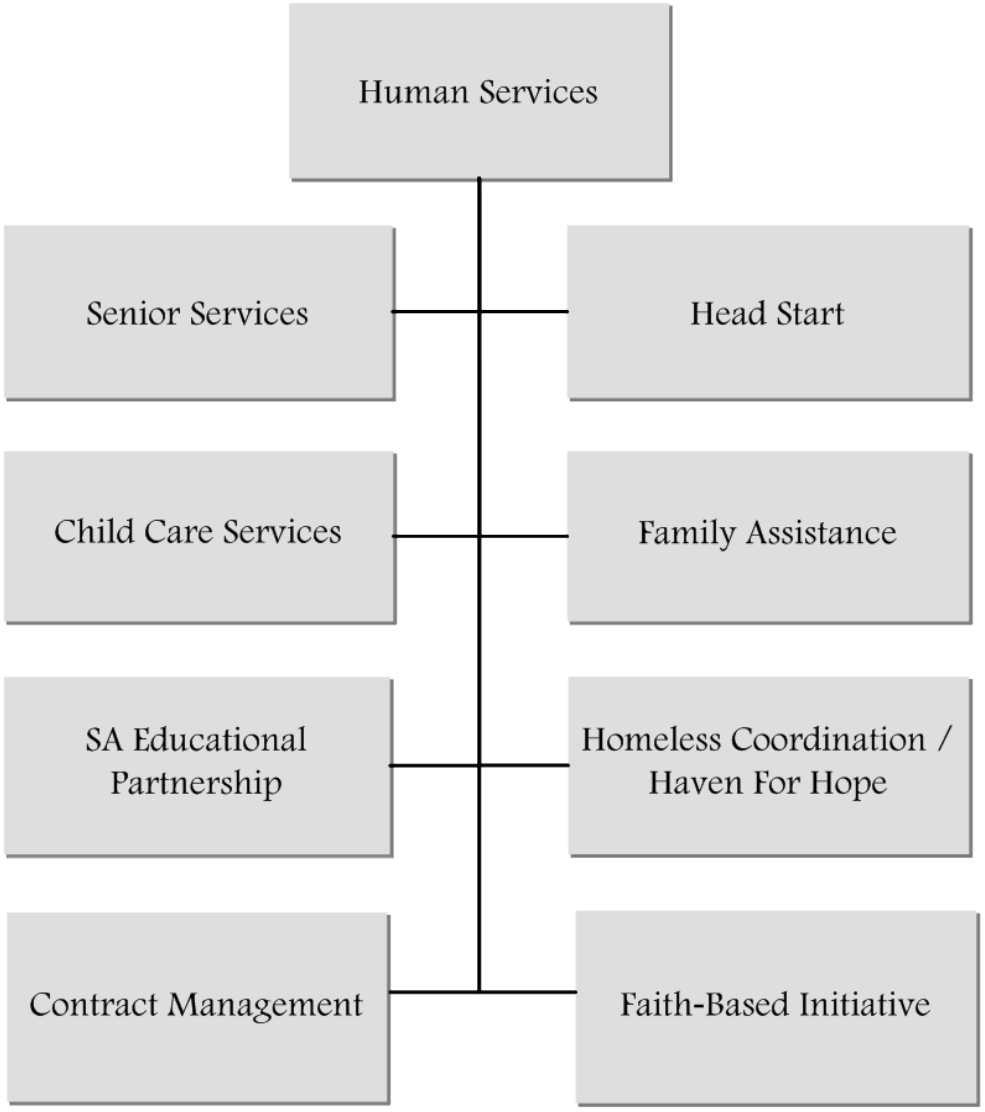
| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| ADMINISTRATION - CITY | 8,405,287 | 11,191,862 | 10,876,731 | 11,389,472 |
| ADMINISTRATION - CONTRACTS | 5,393,767 | 6,250,976 | 6,141,058 | 7,169,000 |
| CLAIMS | 131,971,753 | 136,433,498 | 126,575,131 | 136,159,978 |
| PAYMENTS | 6,611,064 | 7,279,783 | 6,772,975 | 7,014,448 |
| TRANSFERS | 1,349,993 | 1,341,313 | 1,341,313 | 1,341,313 |
| **TOTAL EXPENDITURES** | **$153,731,864** | **$162,497,432** | **$151,707,208** | **$163,074,211** |
| **Authorized Positions** | **25** | **24** | **24** | **24** |
| **Full-Time Equivalents** | **25.00** | **24.00** | **24.00** | **24.00** |

**UNEMPLOYMENT FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| CLAIMS | 123,397 | 225,000 | 161,104 | 225,000 |
| ADMINISTRATION - CONTRACTS | 10,417 | 10,729 | 10,729 | 10,729 |
| **TOTAL EXPENDITURES** | **$133,814** | **$235,729** | **$171,833** | **$235,729** |
| **Authorized Positions** | **0** | **0** | **0** | **0** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **0.00** | **0.00** |


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

# HUMAN SERVICES




| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | ADOPTED BUDGET |
|---|---|---|
| General Fund | 102 | 22,198,709 |
| Grants | 258 | 86,889,717 |
| Delegate Agencies - Human Development | 0 | 15,905,482 |
| **Total Funding** | **360** | **$124,993,908** |

***MISSION STATEMENT***

***TO PROMOTE LIFE-LONG SUCCESS BY PROVIDING HUMAN SERVICES AND CONNECTING PEOPLE TO COMMUNITY RESOURCES.***

## PROGRAM INFORMATION

The Department of Human Services (DHS) develops, coordinates and invests in comprehensive human services strategies that promote the health, welfare and safety of the community. These strategies serve to raise the education and skill level of our workforce and promote family economic success. In this role, DHS serves as a steward of public and private funds, a service provider, a funder, and a facilitator of strategic broad-based and multi-sector partnerships. DHS manages the Head Start Policy Council, Community Action Advisory Board, San Antonio Youth Commission, SA2020 Commission on Strengthening Family Well Being, and the Joint City/County Commission on Elderly Affairs.

The Department of Human Services provides comprehensive direct and contractual services and works with community partners and the faith community on Early Care and Education, Family Assistance, Homeless and Senior Services initiatives. Programming includes early education and school readiness, child care assistance for working families, attainment of post-secondary education, emergency assistance, case management, homeless prevention, and senior nutrition and transportation services.

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

**City-Wide Goal: San Antonio will be a city that maximizes its citizens' well-being and human potential while capitalizing on its cultural diversity.**

Human Services has six overarching goals to support the Department's mission and the City's objectives and Core Values:

- Ensure children are prepared for school and life through the provision of high quality education and family support programs
- Provide opportunities for senior residents to live active, engaged and independent lives
- Ensure families have access to basic needs including nutrition, health services, electricity and water
- Continue enhancement of Fair Housing, Housing Counseling and Housing Relocation services to meet the housing needs of low-income and displaced residents
- Effectively maintain homeless Veteran systems to ensure Veteran homelessness is rare, brief, and non-recurring
- In collaboration with the South Alamo Regional Alliance for the Homeless (SARAH), focus homeless resources to expand the availability of permanent supportive housing for homeless veterans, chronically homeless and other priority populations

The Department is focused on four strategic objectives to support these goals:

- Engage our customers and the community in decision making
- Use data to demonstrate results and improve services
- Increase community awareness of City of San Antonio Human Services resources and services
- Focus on employee development and engagement

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met Target Not Met Informational

| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| Number of unduplicated cafécollege participants | 10,782 | 10,800 | 10,800 | ✓ | 10,800 |
| Number of cafécollege participants completing FAFSA | 4,264 | 4,000 | 4,000 | ✓ | 4,000 |
| Prospects Courtyard graduates | 1,287 | 1,200 | 1,236 | ✓ | 1,200 |
| Haven for Hope campus graduates | 724 | 550 | 575 | ✓ | 560 |
| Number of senior center participants | 28,407 | 32,000 | 32,815 | ✓ | 33,799 |
| Percent of seniors satisfied with services | 95% | 97% | 96% | ✗ | 97% |

**GENERAL FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 6,501,939 | 7,045,343 | 6,982,992 | 7,374,082 |
| CONTRACTUAL SERVICES | 6,183,577 | 7,280,777 | 7,227,092 | 7,181,222 |
| COMMODITIES | 954,370 | 215,870 | 217,238 | 188,453 |
| SELF-INSURANCE/OTHER | 1,972,380 | 3,318,006 | 3,216,314 | 3,682,950 |
| CAPITAL OUTLAY | 452,913 | 377,033 | 400,956 | 310,393 |
| TRANSFERS | 3,171,229 | 3,460,299 | 3,460,299 | 3,461,609 |
| **TOTAL EXPENDITURES** | **$19,236,408** | **$21,697,328** | **$21,504,891** | **$22,198,709** |
| **Authorized Positions** | **96** | **105** | **105** | **102** |
| **Full-Time Equivalents** | **95.00** | **103.50** | **103.50** | **100.50** |

## GRANTS SUMMARY

| TITLE OF PROGRAM | FEDERAL | STATE | OTHER | ADOPTED FY 2018 | CITY MATCH |
|---|---|---|---|---|---|
| Bexar Cares | 995,828 | 0 | 995,828 | 1,991,656 | 0 |
| CDBG Entitlement Grant - Fair Housing Program | 246,000 | 0 | 0 | 246,000 | 0 |
| CDBG Entitlement Grant - Financial Education | 200,000 | 0 | 0 | 200,000 | 0 |
| CDBG Entitlement Grant - Public Service Activities | 149,955 | 0 | 0 | 149,955 | 0 |
| Child Care Services | 38,904,601 | 7,301,790 | 0 | 46,206,391 | 3,665,255 |
| Community Services Block Grant (CSBG) | 2,005,701 | 0 | 0 | 2,005,701 | 0 |
| Early Head Start/Child Care Services Partnership | 2,729,843 | 0 | 682,461 | 3,412,304 | 0 |
| Emergency Solutions Grant | 1,031,482 | 0 | 0 | 1,031,482 | 0 |
| Head Start Early Childhood Development | 22,632,420 | 0 | 5,658,105 | 28,290,525 | 0 |
| Housing Counseling Grant | 21,716 | 0 | 0 | 21,716 | 0 |
| Housing Opportunities for Persons with AIDS | 1,417,988 | 0 | 0 | 1,417,988 | 0 |
| Senior Nutrition Program | 1,876,000 | 0 | 40,000 | 1,916,000 | 3,437,111 |
| **TOTAL** | **72,211,533** | **7,301,790** | **7,376,394** | **86,889,717** | **7,102,366** |

***GRANT NAME:*** *Bexar Cares*

**PROGRAM INFORMATION**

The Bexar Cares grant assists in expanding the Bexar County's system of care for children with serious emotional disturbance to enable earlier identification of children and expand the number of children able to be served.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $991,777 | $1,000,370 | $995,828 |
| OTHER - Other Funding Source | $331,956 | $331,943 | $995,828 |
| **TOTAL FUNDING** | **$1,323,733** | **$1,332,313** | **$1,991,656** |
| **EXPENDITURES** | | | |
| Personal Services | $83,205 | $90,429 | $89,863 |
| Contractual Services | $1,237,314 | $1,239,396 | $1,900,693 |
| Commodities | $1,028 | $2,488 | $1,100 |
| Self Insurance | $490 | $0 | $0 |
| Capital Outlay | $1,696 | $0 | $0 |
| **TOTAL EXPENDITURES** | **$1,323,733** | **$1,332,313** | **$1,991,656** |
| **Authorized Positions** | **1** | **1** | **1** |
| **Full-Time Equivalents** | **1.00** | **1.00** | **1.00** |

***GRANT NAME:*** *CDBG Entitlement Grant - Fair Housing Program*

**PROGRAM INFORMATION**

Fair Housing Administration funding allows staff to investigate and mediate Fair Housing and tenant-landlord complaints. The program monitors housing discrimination practices and seeks to attain voluntary compliance with City, State, and Federal Fair Housing laws. Program staff is also charged with implementing Fair Housing/tenant-landlord education and outreach activities. The Fair Housing Program will continue to partner with the City of San Antonio's Development Services Department and Disability Access Office to inspect plans and new construction on multi-family housing for compliance with Fair Housing and accessibility standards.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $162,312 | $192,784 | $246,000 |
| **TOTAL FUNDING** | **$162,312** | **$192,784** | **$246,000** |
| **EXPENDITURES** | | | |
| Personal Services | $154,515 | $183,222 | $237,387 |
| Contractual Services | $7,476 | $8,062 | $8,106 |
| Commodities | $321 | $1,500 | $507 |
| **TOTAL EXPENDITURES** | **$162,312** | **$192,784** | **$246,000** |
| **Authorized Positions** | **3** | **3** | **4** |
| **Full-Time Equivalents** | **3.00** | **3.00** | **4.00** |

***GRANT NAME:*** *CDBG Entitlement Grant - Financial Education*

**PROGRAM INFORMATION**

The Financial Empowerment Centers provide residents with free, one-on-one financial counseling to assist participants with achieving basic financial goals. A certified financial counselor can assist clients with services such as reducing debt, building credit, increasing savings, and accessing safe and affordable banking products.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $196,417 | $200,000 | $200,000 |
| **TOTAL FUNDING** | **$196,417** | **$200,000** | **$200,000** |
| **EXPENDITURES** | | | |
| Personal Services | $61,910 | $60,770 | $68,285 |
| Contractual Services | $133,616 | $133,499 | $129,215 |
| Commodities | $891 | $5,731 | $1,500 |
| Self Insurance | $0 | $0 | $1,000 |
| **TOTAL EXPENDITURES** | **$196,417** | **$200,000** | **$200,000** |
| **Authorized Positions** | **1** | **1** | **1** |
| **Full-Time Equivalents** | **1.00** | **1.00** | **1.00** |

***GRANT NAME:*** *CDBG Entitlement Grant - Public Service Activities*

**PROGRAM INFORMATION**

CDBG Public Service dollars are designated to support encampment outreach and homeless prevention/ rapid rehousing. Of the $149,955 allocated to public service, $50,000 will be provided to Haven for Hope for encampment outreach and support and $99,955 will be provided to San Antonio Metropolitan Ministries for rapid rehousing support.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $0 | $0 | $149,955 |
| **TOTAL FUNDING** | **$0** | **$0** | **$149,955** |
| **EXPENDITURES** | | | |
| Contractual Services | $0 | $0 | $149,955 |
| **TOTAL EXPENDITURES** | **$0** | **$0** | **$149,955** |
| **Authorized Positions** | **0** | **0** | **0** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **0.00** |

***GRANT NAME:*** *Child Care Services*

**PROGRAM INFORMATION**

The City of San Antonio is the grantee for the Child Care Services (CCS) program awarded by Workforce Solutions Alamo (WSA). WSA receives CCS funding from the Texas Workforce Commission (TWC) as part of the Child Care Development Block Grant from the U.S. Department of Health and Human Services (HHS). CCS provides child care subsidies to qualified families residing in the Workforce Solutions Alamo area which includes the City of San Antonio, Bexar County, and eleven rural surrounding counties. The CCS program is administered by the City of San Antonio Department of Human Services (DHS). DHS provides overall coordination, client services, fiscal management, and vendor management. The program also provides qualified clients with eligibility and certification services, counseling on the selection of quality child care, and referrals to all participating child care facilities from which parents can select their appropriate care needs.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $38,147,326 | $39,876,762 | $38,904,601 |
| STATE - State Funding Source | $8,686,978 | $9,497,898 | $7,301,790 |
| OTHER - Other Funding Source | $108,530 | $40,000 | $0 |
| CITY - In-Kind Contribution | $3,263,203 | $3,665,255 | $3,665,255 |
| **TOTAL FUNDING** | **$50,206,037** | **$53,079,915** | **$49,871,646** |
| **EXPENDITURES** | | | |
| Personal Services | $3,245,520 | $3,433,993 | $3,532,092 |
| Contractual Services | $46,940,906 | $49,582,107 | $46,329,474 |
| Commodities | $13,201 | $17,815 | $9,080 |
| Self Insurance | $6,410 | $46,000 | $1,000 |
| **TOTAL EXPENDITURES** | **$50,206,037** | **$53,079,915** | **$49,871,646** |
| **Authorized Positions** | **62** | **61** | **61** |
| **Full-Time Equivalents** | **62.00** | **61.00** | **61.00** |

***GRANT NAME:*** *Community Services Block Grant (CSBG)*

**PROGRAM INFORMATION**

As the City of San Antonio and Bexar County's federally designated anti-poverty agency, the Department of Human Services receives Community Services Block Grant (CSBG) Funds through the Texas Department of Housing and Community Affairs. The CSBG funds staff to provide long-term case management and emergency assistance services at Family Assistance Centers. These funds also offset costs related to homeless services.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $2,013,162 | $2,128,642 | $2,005,701 |
| **TOTAL FUNDING** | **$2,013,162** | **$2,128,642** | **$2,005,701** |
| | | | |
| **EXPENDITURES** | | | |
| Personal Services | $1,313,748 | $1,420,245 | $1,461,537 |
| Contractual Services | $83,764 | $69,426 | $85,500 |
| Commodities | $32,503 | $22,330 | $29,500 |
| Self Insurance | $541,359 | $542,098 | $428,664 |
| Capital Outlay | $41,788 | $74,543 | $500 |
| **TOTAL EXPENDITURES** | **$2,013,162** | **$2,128,642** | **$2,005,701** |
| **Authorized Positions** | **24** | **26** | **26** |
| **Full-Time Equivalents** | **24.00** | **26.00** | **26.00** |

***GRANT NAME:*** *Early Head Start/Child Care Services Partnership*

**PROGRAM INFORMATION**

The City of San Antonio (COSA) is grantee of the Early Head Start and Child Care Services Partnership grant funded by US Dept. of Health & Human Services (HHS). The grant serves 216 children who receive child care services within San Antonio ISD and Edgewood ISD. Early Head Start provides comprehensive services to low income children (ages 6 weeks to 3) and their families. Services include education, health, nutrition, social services, and parent involvement. A minimum of 10% of the children served have a type of disability.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $2,905,513 | $2,943,279 | $2,729,843 |
| OTHER - Other Funding Source | $625,689 | $735,820 | $682,461 |
| **TOTAL FUNDING** | **$3,531,202** | **$3,679,099** | **$3,412,304** |
| **EXPENDITURES** | | | |
| Personal Services | $1,038,004 | $1,074,976 | $977,372 |
| Contractual Services | $2,185,349 | $2,576,797 | $2,332,077 |
| Commodities | $38,662 | $11,687 | $32,800 |
| Self Insurance | $8,215 | $9,686 | $57,555 |
| Capital Outlay | $254,392 | $0 | $0 |
| Transfers | $6,580 | $5,953 | $12,500 |
| **TOTAL EXPENDITURES** | **$3,531,202** | **$3,679,099** | **$3,412,304** |
| **Authorized Positions** | **17** | **16** | **16** |
| **Full-Time Equivalents** | **17.00** | **16.00** | **16.00** |

***GRANT NAME:*** *Emergency Solutions Grant*

**PROGRAM INFORMATION**

The Emergency Solutions Grant (ESG) is a two-year formula grant funded through the U.S. Department of Housing and Urban Development. ESG funds are used to improve the quality of existing shelters, meet the cost of operating shelters, and provide supportive services to the homeless as well as homeless prevention and rapid-rehousing activities. The City of San Antonio has executed delegate agency contracts with five community-based human service providers.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $969,591 | $1,047,124 | $1,031,482 |
| OTHER - Other Funding Source | $969,591 | $1,047,124 | $0 |
| **TOTAL FUNDING** | **$1,939,182** | **$2,094,248** | **$1,031,482** |
| **EXPENDITURES** | | | |
| Personal Services | $83,158 | $101,907 | $101,907 |
| Contractual Services | $1,741,011 | $1,793,047 | $730,281 |
| Commodities | $11 | $925 | $925 |
| Self Insurance | $115,002 | $198,369 | $198,369 |
| **TOTAL EXPENDITURES** | **$1,939,182** | **$2,094,248** | **$1,031,482** |
| **Authorized Positions** | **1** | **1** | **1** |
| **Full-Time Equivalents** | **1.00** | **1.00** | **1.00** |

***GRANT NAME:*** *Head Start Early Childhood Development*

**PROGRAM INFORMATION**

The City of San Antonio (COSA) is grantee of the City of San Antonio Head Start program, funded by US Dept. of Health & Human Services (HHS) and serving 3,020 children within San Antonio ISD and Edgewood ISD. Head Start provides comprehensive services to low income, preschool children (ages 3-5) and their families. Services include education, health, nutrition, social services, and parent involvement. A minimum of 10% of the children served have a type of disability.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $22,112,124 | $22,823,843 | $22,632,420 |
| OTHER - Other Funding Source | $5,379,432 | $5,400,051 | $5,658,105 |
| **TOTAL FUNDING** | **$27,491,556** | **$28,223,894** | **$28,290,525** |
| **EXPENDITURES** | | | |
| Personal Services | $4,795,122 | $5,138,660 | $5,201,775 |
| Contractual Services | $22,399,158 | $22,606,569 | $22,637,750 |
| Commodities | $83,052 | $54,019 | $78,075 |
| Self Insurance | $57,351 | $55,654 | $61,815 |
| Capital Outlay | $42,714 | $233,038 | $159,350 |
| Transfers | $114,159 | $135,954 | $151,760 |
| **TOTAL EXPENDITURES** | **$27,491,556** | **$28,223,894** | **$28,290,525** |
| **Authorized Positions** | **92** | **95** | **95** |
| **Full-Time Equivalents** | **92.00** | **95.00** | **95.00** |

***GRANT NAME:*** *Housing Counseling Grant*

**PROGRAM INFORMATION**

The Housing Counseling program is funded through a grant from the U.S. Department of Housing and Urban Development. It supports the delivery of a wide variety of housing counseling services to homebuyers, homeowners, low to moderate income renters, and the homeless. Counselors provide guidance and advice to help families and individuals improve their conditions and meet the responsibilities of tenancy and home ownership.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $0 | $21,716 | $21,716 |
| **TOTAL FUNDING** | **$0** | **$21,716** | **$21,716** |
| **EXPENDITURES** | | | |
| Personal Services | $0 | $14,587 | $14,587 |
| Contractual Services | $0 | $6,911 | $6,911 |
| Commodities | $0 | $218 | $218 |
| **TOTAL EXPENDITURES** | **$0** | **$21,716** | **$21,716** |
| **Authorized Positions** | **0** | **0** | **0** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **0.00** |

***GRANT NAME:*** *Housing Opportunities for Persons with AIDS*

**PROGRAM INFORMATION**

The Housing Opportunities for Persons With AIDS (HOPWA) is a formula grant funded through the U.S. Department of Housing and Urban Development. The program is the only Federal program dedicated to the housing needs of people living with HIV/AIDS. Under the HOPWA Program, HUD makes grants to local communities, States, and nonprofit organizations for projects that benefit low-income persons living with HIV/AIDS and their families. The City of San Antonio has executed delegate agency contracts with three area nonprofit organizations.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $991,450 | $1,244,429 | $1,417,988 |
| **TOTAL FUNDING** | **$991,450** | **$1,244,429** | **$1,417,988** |
| **EXPENDITURES** | | | |
| Personal Services | $31,445 | $37,023 | $37,023 |
| Contractual Services | $960,005 | $1,207,197 | $1,380,756 |
| Commodities | $0 | $209 | $209 |
| **TOTAL EXPENDITURES** | **$991,450** | **$1,244,429** | **$1,417,988** |
| **Authorized Positions** | **1** | **1** | **1** |
| **Full-Time Equivalents** | **0.50** | **0.50** | **0.50** |

***GRANT NAME:*** *Senior Nutrition Program*

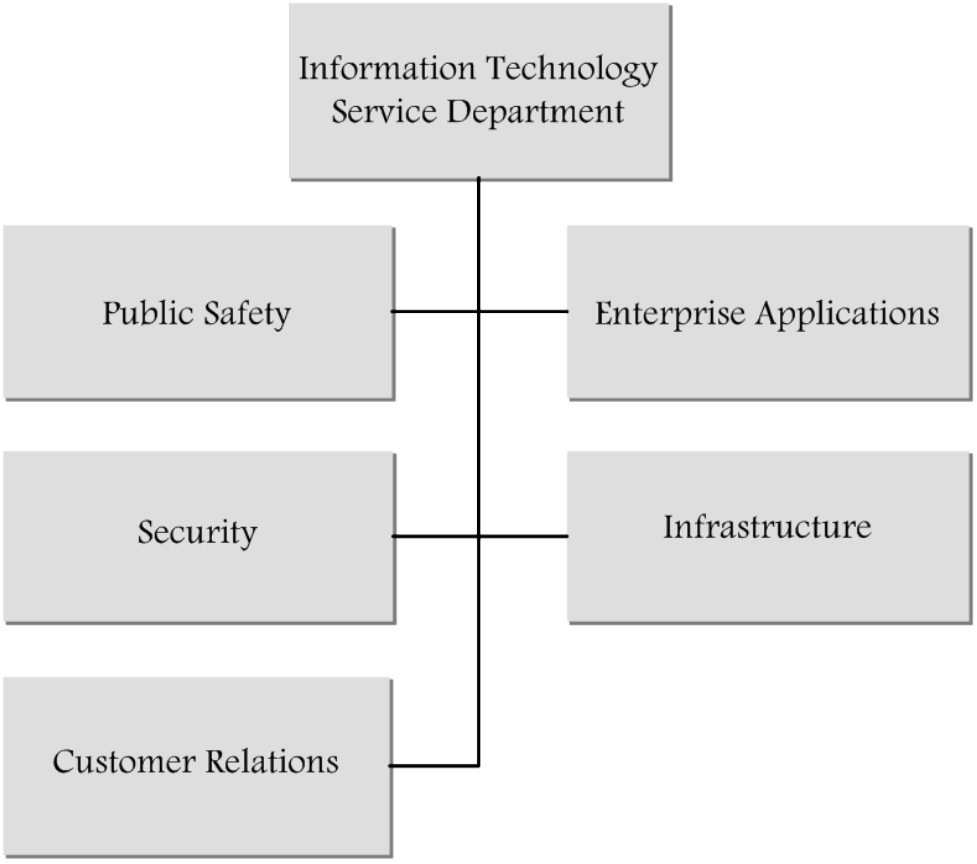
**PROGRAM INFORMATION**

The Senior Nutrition Program (SNP) is a federal U.S. Department of Health and Human Services grant funded through the Texas Department of Aging and Disability Services. The program provides senior citizens (60 years and older) with a nutritionally balanced weekday noon meal in a congregate setting. The 59 centers provide an opportunity for seniors to socialize and participate in a variety of extracurricular activities such as health and wellness activities, computer and nutrition education, field trips, and volunteer opportunities.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $2,183,431 | $1,876,000 | $1,876,000 |
| STATE - State Funding Source | $73,018 | $0 | $0 |
| OTHER - Other Funding Source | $46,900 | $40,000 | $40,000 |
| CITY - Cash Match | $3,035,046 | $3,437,111 | $3,437,111 |
| **TOTAL FUNDING** | **$5,338,395** | **$5,353,111** | **$5,353,111** |
| **EXPENDITURES** | | | |
| Personal Services | $1,697,275 | $2,157,449 | $2,273,314 |
| Contractual Services | $557,247 | $572,948 | $601,969 |
| Commodities | $2,682,639 | $86,200 | $85,400 |
| Self Insurance | $292,643 | $2,514,514 | $2,370,428 |
| Capital Outlay | $108,591 | $22,000 | $22,000 |
| **TOTAL EXPENDITURES** | **$5,338,395** | **$5,353,111** | **$5,353,111** |
| **Authorized Positions** | **52** | **52** | **52** |
| **Full-Time Equivalents** | **39.50** | **41.00** | **41.00** |


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

# INFORMATION TECHNOLOGY SERVICES




| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | ADOPTED BUDGET |
|---|---|---|
| Information Technology Services Fund | 341 | 60,654,068 |
| Capital Projects | 0 | 51,276,000 |
| **Total Funding** | **341** | **$111,930,068** |

***MISSION STATEMENT***

***THE INFORMATION TECHNOLOGY SERVICES DEPARTMENT IS DEDICATED TO PROVIDING SECURE, RELIABLE, AND RESPONSIVE ENTERPRISE-LEVEL TECHNOLOGY AND BUSINESS SOLUTIONS THAT FACILITATE AND ENHANCE THE CITY'S EFFECTIVENESS IN SERVING THE CITIZENS OF SAN ANTONIO.***

## PROGRAM INFORMATION

The Information Technology Services Department (ITSD) provides technology (IT) services to all City departments, delegate agencies, various local, state, and federal governmental entities through information and technology sharing agreements.

ITSD is a centralized IT shared services organization that provides governance and support for all technology functions and business systems that facilitate the goals and objectives of the City of San Antonio and are based on IT industry best practices.

The following is a listing of the services provided by ITSD:

- Portfolio and Project Management – Provides oversight on all technology related project management and delivery
- Technology Governance – Provides intake management and oversight to help manage the intake and delivery of technology requests and bases them on the global strategic direction of the City
- Enterprise Application Services - Provides assessment, business analysis, testing, development, and support of information systems applications in support of ITSD and City of San Antonio services
- Business Administration Services - Provides budgetary, financial, contractual, quality assurance, procurement, and disposition service functions in support of inter- and intra-departmental information systems initiatives
- Business Intelligence Services – Provides processes, technologies, and tools to turn data into information to facilitate business decisions utilizing data warehousing, analytics, and executive dashboard tools
- Communications Services – Provides converged data, voice, video, and radio services to support City of San Antonio business objectives
- Computing Infrastructure Services - Provides computing infrastructure platforms such as mainframe and desktop applications, network operating systems, and application topologies in support of City of San Antonio business objectives
- Integration Services - Provides systematic facilitation to enable the seamless integration of people, processes, and technology
- Public Safety IT Strategic Planning Services - Provides information technology coordination and management services for public safety agency technology systems and projects
- Security Services - Policy and compliance to support the confidentiality, integrity, and availability of information systems and data
- Strategic Management Support Services - Provides professional services and strategic advice on matters related to information technology management and strategy, project and portfolio management, business analysis and performance measurement, quality assurance, and change management to achieve the Department's goals and enhance its effectiveness
- Customer Support Services - Provides support and effective customer service for all users of City of San Antonio information systems

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

**City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.**

- Enterprise Application Services – To provide technology solutions through business analysis, development, enhancement, maintenance, and support of the various applications utilized by the City of San Antonio's, internal (employee's and delegate agencies) and external customers (citizens, visitors, and businesses)
- Technology Governance – To provide the sequencing of proposed technology requests to best achieve the organization's overall goals - typically expressed in terms of hard economic measures, business or technical strategic goals - while honoring constraints imposed by management or external real-world factors
- IT Project and Portfolio Management – To provide the oversight and direction for all the items in the project portfolio and to develop a "big picture" view and a deeper understanding of the collection as a whole. This effort will establish costs and benefits, and align them with long-term strategies or goals which allow the City to get the value from resources invested

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

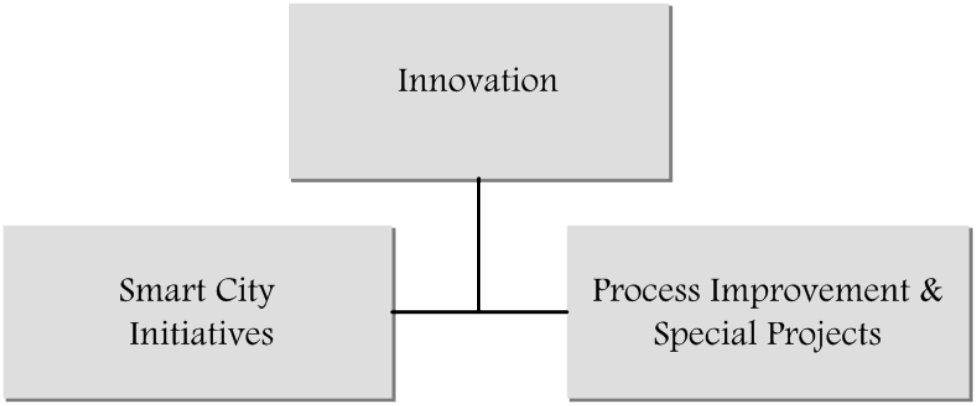
Target Met | Target Not Met | Informational

| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| Customer satisfaction with ITSD service delivery | 94% | 95% | 95% | ✓ | 96% |
| % of IT Governance Board approved IT projects completed successfully meeting ITSD project standards | 96% | 95% | 95% | ✓ | 96% |

## INFORMATION TECHNOLOGY SERVICES FUND EXPENDITURES BY CLASSIFICATION

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 30,370,949 | 32,233,599 | 31,603,635 | 33,167,768 |
| CONTRACTUAL SERVICES | 17,165,021 | 19,247,501 | 18,958,161 | 20,646,980 |
| COMMODITIES | 301,344 | 293,363 | 178,171 | 258,519 |
| SELF INSURANCE/OTHER | 4,893,053 | 4,377,805 | 4,772,439 | 4,689,209 |
| CAPITAL OUTLAY | 627,521 | 161,397 | 246,762 | 671,285 |
| TRANSFERS | 1,367,709 | 1,220,307 | 1,220,307 | 1,220,307 |
| **TOTAL EXPENDITURES** | **$54,725,597** | **$57,533,972** | **$56,979,475** | **$60,654,068** |
| **Authorized Positions** | **342** | **340** | **340** | **341** |
| **Full-Time Equivalents** | **342.00** | **340.00** | **340.00** | **341.00** |


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA




INNOVATION

| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | ADOPTED BUDGET |
|---|---|---|
| General Fund | 8 | 1,052,045 |
| **Total Funding** | **8** | **$1,052,045** |

***MISSION STATEMENT***

***WE PUT THE CITY AT THE FOREFRONT OF INNOVATION BY CHALLENGING THE STATUS QUO, FINDING CREATIVE SOLUTIONS, AND CONTINUOUSLY IMPROVING CITY SERVICES.***

## PROGRAM INFORMATION

The Office of Innovation was established in 2007 to identify improvements in the efficiency and effectiveness of City services and business processes. The primary functions of the Office are to improve City operations, manage special projects, and lead major initiatives, while promoting a culture of innovation. The team serves as internal consultants to City departments and works closely with senior management to recommend strategies for improved service delivery and decision-making.

The Office of Innovation is also responsible for leading the City's Smart City initiative, SmartSA. SmartSA aims to use data and technology to improve the quality of life for San Antonio residents. The vision for SmartSA is to be a connected, inclusive, and resilient community supporting a high quality of life. In FY 2018, the program will focus on piloting projects to solve challenges in transportation and to increase access to City services.

In FY 2018, the Office of Innovation will also launch a new program, techSAport. This program will partner with a local tech incubator to provide opportunities for students, entrepreneurs, and startups to work with City staff on developing customized tech solutions to civic challenges. TechSAport will increase the City's capacity for innovation and help grow the local tech startup ecosystem.

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

**City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.**

The Office of Innovation aims to provide creative problem-solving, implement effective project management, and promote an innovative ecosystem within the organization. The Office accomplishes these goals by:

- Finding Solutions *(Internal Consultants)*
  - Rapid and effective assessment of business performance
  - Improve processes and infuse with best practices and new ideas
  - Jumpstart achievement of goals by leading performance tracking and change management

- Leading Major Initiatives *(Project Management)*
  - Deploy project management methods to manage high-profile projects that impact the community
  - Provide consistent and clear communication to guide complex implementation
  - Overcome obstacles to ensure City goals are achieved
  - Oversee SmartSA Program

- Fostering Innovation *(Innovation Ecosystem)*
  - Research best practices and seek opportunities to introduce new ideas to the organization
  - Create change by supporting departments' process improvement efforts with specialized skills and expertise
  - Implement techSAport

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met Target Not Met Informational

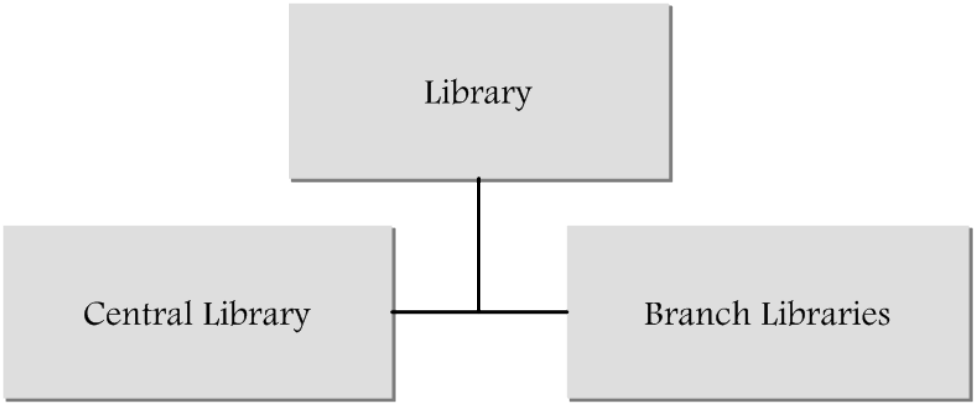
| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| Number of process improvement projects | 9 | 7 | 7 | i | 6 |

**GENERAL FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 0 | 875,700 | 833,513 | 971,253 |
| CONTRACTUAL SERVICES | 0 | 66,819 | 104,798 | 76,899 |
| COMMODITIES | 0 | 3,893 | 3,986 | 3,893 |
| SELF INSURANCE/OTHER | 0 | 0 | 100 | 0 |
| CAPITAL OUTLAY | 0 | 0 | 2,015 | 0 |
| **TOTAL EXPENDITURES** | **$0** | **$946,412** | **$944,412** | **$1,052,045** |
| **Authorized Positions** | **0** | **8** | **8** | **8** |
| **Full-Time Equivalents** | **0.00** | **8.00** | **8.00** | **8.00** |

In FY 2017, the Office of Innovation was reorganized into a separate office within the City organization.


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA




# LIBRARY

| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | ADOPTED BUDGET |
|---|---|---|
| General Fund | 553 | 40,450,025 |
| Grants | 0 | 665,000 |
| **Total Funding** | **553** | **$41,115,025** |

***MISSION STATEMENT***

***THE SAN ANTONIO PUBLIC LIBRARY CHANGES LIVES THROUGH THE TRANSFORMATIVE POWER OF INFORMATION, IMAGINATION, AND IDEAS.***

## PROGRAM INFORMATION

The San Antonio Public Library offers lifelong learning opportunities to the residents of San Antonio and Bexar County through a network of 30 locations across the community including the Central Library, 27 full-service branch libraries, the Pruitt Library located at Roosevelt High School (a partnership with the North East Independent School District), and the Library Portal at the Briscoe Western Art Museum. Library resources include over two million digital and physical items. The Library also offers services such as programming for children, teens and adults, readers' advisory (i.e. book recommendations), and reference services through over 230 information specialists, as well as specialized in-depth research assistance. Technology services offered by the Library include broadband access to the internet via public computers at Connect Technology Centers across the system, laptops for check-out, and Wi-Fi access at all library locations. Library operations are primarily funded through the City of San Antonio, with supplemental funding from private donations and annual gifts from the San Antonio Public Library Foundation and the Friends of the San Antonio Public Library. Library services are extended to Bexar County residents who live outside the City of San Antonio through an Interlocal Agreement establishing a payment from the County to the City for the extension of these services. In addition, the Library generates revenue to the City of San Antonio's general fund through out of County library card fees; copy, printing, faxing and scanning charges; the collection of overdue fines; and special event space and meeting room use charges.

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

**City Goal: San Antonio will be a city that maximizes its citizens' well-being and human potential while capitalizing on its cultural diversity.**

Provide Educational and learning opportunities.

- Use a social equity lens to provide diverse programs and services throughout the community responsive to the needs of our broad customer base
- Strengthen the Library's role in supporting early literacy education to promote school readiness
- Facilitate academic success and foster out-of-school learning through programs and services for children between the ages of five and twelve
- Provide out-of-school learning opportunities for youth between the ages of thirteen and eighteen to support academic success and enhance personal interest through teen-led programming and services
- Work in partnership with local schools and organizations to provide children, teens, parents, teachers, and caregivers with information and activities that promote reading, learning, and encourage library use and curiosity
- Offer programs and services to adults to support self-directed learning and personal exploration by enhancing library resources and adopting emerging technologies

Support workforce and economic development in alignment with SA Tomorrow and other City initiatives.

- Work with appropriate partners, including other City departments, to create a more literate workforce and support individuals entering or re-entering the job market
- Operate four Learn at SAPL locations and the Jobs and Small Business Center at the Central Library
- Provide Tax Preparation services for low income members of the community
- Provide informational resources to assist small businesses, job seekers, adult learners and individuals seeking professional development

**City Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.**

Foster community connections to engage neighborhoods and address disparities.

- Support community efforts to promote health and wellness through Library resources and amenities in alignment with the SA Tomorrow vision
- Tailor service delivery and public spaces to the unique needs of individual communities as identified by neighborhood demographic and usage data
- Continue to work with community partners to heighten public awareness of the Library's vast resources and services
- Fulfill the role of libraries as voter registration and voting sites
- Strengthen accessible resources for people with disabilities
- Promote library resources through proactive outreach in the community and to schools

## INTEGRATION OF DEPARTMENT GOALS WITH COSA OBJECTIVES (Continued)

- Increase government transparency through community meetings, public information resources, and access to government services through the Library's network of Connect Technology Centers

**City Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.**

Offer Library technology resources to advance the SmartCity initiative and digital inclusion.

- Use existing and emerging technologies to increase equitable and convenient access to resources that address 21st century literacies (e.g. technology, finances, health, ESOL, and adult literacy)
- Increase access to library materials, resources, and services through internet-enabled devices
- Ensure that the Library's Connect Technology Centers are sustainable, resilient, and up-to-date
- Provide collaborative public spaces with embedded technology to spur innovation and productivity

**City Goal: San Antonio will be a safe and clean community.**

Create and maintain library spaces that are welcoming, environmentally conscious, accessible, and safe.

- Maintain the Library's facilities at a level that will preserve their value for the community
- Complete additional work from the long-term building plan, including funded bond and capital projects
- Provide adequate security and staffing to make locations welcoming, accessible, and safe
- Continue to implement environmentally conscious building practices
- Cooperate with private groups to leverage resources to enhance Library facilities
- Leverage library locations as community centers for public meetings, information, and resources regarding community initiatives and civic engagement

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| Customer satisfaction with Public Library Services | 96% | 96% | 96% | ✓ | 96% |
| Annual visits to the Library | 5,331,930 | 5,710,000 | 5,550,000 | ✗ | 5,600,000 |
| Annual library circulation* | 7,330,691 | 7,340,000 | 7,287,551 | ✗ | 7,340,000 |
| Hours of computer/ WiFi-use | 2,412,136 | 2,450,000 | 2,500,000 | ✓ | 2,500,000 |

*Landa Branch Library was closed for fourteen weeks in FY 2017 to undergo renovations, impacting library circulation.

**GENERAL FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 22,019,976 | 24,065,035 | 23,697,240 | 25,201,464 |
| CONTRACTUAL SERVICES | 4,522,082 | 5,145,163 | 5,311,835 | 4,801,146 |
| COMMODITIES | 4,874,067 | 4,725,625 | 4,890,850 | 5,148,125 |
| SELF-INSURANCE/OTHER | 4,121,535 | 4,074,471 | 3,998,857 | 4,340,496 |
| CAPITAL OUTLAY | 1,502,075 | 1,411,684 | 1,412,169 | 847,307 |
| TRANSFERS | 111,137 | 111,137 | 113,513 | 111,487 |
| **TOTAL EXPENDITURES** | **$37,150,872** | **$39,533,115** | **$39,424,464** | **$40,450,025** |
| **Authorized Positions** | **553** | **553** | **553** | **553** |
| **Full-Time Equivalents** | **444.83** | **444.83** | **444.83** | **444.83** |

## GRANTS SUMMARY

| TITLE OF PROGRAM | FEDERAL | STATE | OTHER | ADOPTED FY 2018 | CITY MATCH |
|---|---|---|---|---|---|
| Friends of the SA Public Library - Donation | 0 | 0 | 100,000 | 100,000 | 0 |
| Miscellaneous Gifts | 0 | 0 | 65,000 | 65,000 | 0 |
| SA Public Library Foundation - Donation | 0 | 0 | 500,000 | 500,000 | 0 |
| **TOTAL** | **0** | **0** | **665,000** | **665,000** | **0** |

***GRANT NAME:*** *Friends of the SA Public Library - Donation*

**PROGRAM INFORMATION**

The funds from the Friends of the San Antonio Public Library will primarily be used to provide public programming throughout the library system and staff development for improved public service.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| OTHER - Other Funding Source | $67,958 | $70,000 | $100,000 |
| **TOTAL FUNDING** | **$67,958** | **$70,000** | **$100,000** |
| **EXPENDITURES** | | | |
| Contractual Services | $33,968 | $33,202 | $50,000 |
| Commodities | $30,998 | $30,465 | $45,000 |
| Capital Outlay | $2,992 | $6,333 | $5,000 |
| **TOTAL EXPENDITURES** | **$67,958** | **$70,000** | **$100,000** |
| **Authorized Positions** | **0** | **0** | **0** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **0.00** |

***GRANT NAME:*** *SA Public Library Foundation - Donation*

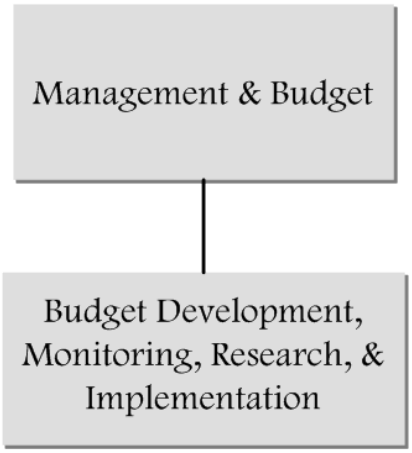
**PROGRAM INFORMATION**

The funds from The San Antonio Public Library Foundation will be used to enhance Library resources and services as well as to increase awareness through financial support and programmatic efforts.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| OTHER - Other Funding Source | $287,029 | $850,000 | $500,000 |
| **TOTAL FUNDING** | **$287,029** | **$850,000** | **$500,000** |
| **EXPENDITURES** | | | |
| Contractual Services | $78,891 | $107,579 | $125,000 |
| Commodities | $92,121 | $311,654 | $275,000 |
| Self Insurance | $76 | $18,505 | $0 |
| Capital Outlay | $115,941 | $157,442 | $100,000 |
| Transfers | $0 | $254,820 | $0 |
| **TOTAL EXPENDITURES** | **$287,029** | **$850,000** | **$500,000** |
| **Authorized Positions** | **0** | **0** | **0** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **0.00** |


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

# MANAGEMENT & BUDGET




| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | ADOPTED BUDGET |
|---|---|---|
| General Fund | 19 | 2,914,695 |
| **Total Funding** | **19** | **$2,914,695** |

***MISSION STATEMENT***

***THE OFFICE OF MANAGEMENT & BUDGET WILL PROVIDE CITY DEPARTMENTS WITH FISCAL PLANNING, ANALYSIS, AND MANAGEMENT SERVICES THAT CONTRIBUTE TOWARD THE DEVELOPMENT AND DELIVERY OF CITY SERVICE PLANS ENABLING THE EFFECTIVE AND EFFICIENT DELIVERY OF CITY SERVICES.***

## PROGRAM INFORMATION

The Office of Management & Budget is responsible for providing City departments with fiscal planning, analysis, and management services to enable the City organization to provide City services and infrastructure improvements to the public in accordance with the policies, goals, and objectives established by the City Council and City Manager. The Department coordinates and prepares Quarterly Financial Reports, Five-Year Financial Forecasts, and Annual Operating and Capital Budgets. The Department provides services toward the completion of organization and management studies. The Department's commitment is to provide professional and quality services to the City.

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

**City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.**

- Continue to improve the Annual Budget Development Process by implementing processes and schedules for more effective analysis of key service and policy issues impacting the City's Budget
- Coordinate with the Finance Department the development of the Monthly Financial Revenue and Expenditure Executive Status Reporting, as well as Quarterly Financial reports to City Council
- Monitor the implementation of programs and initiatives approved in the annual budget and provide quarterly report updates to the Mayor and City Council

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

 Target Met  Target Not Met  Informational

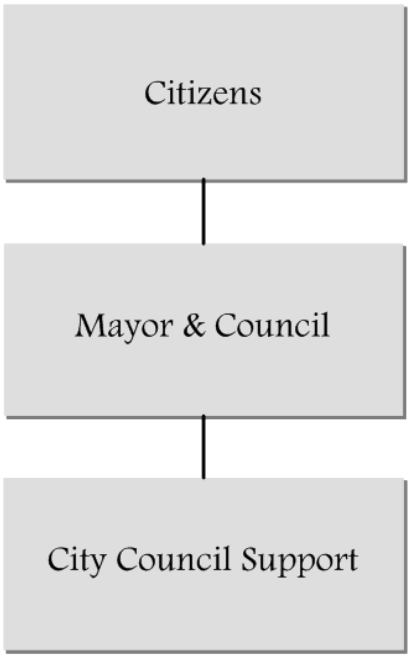
| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| General Fund expenditure variance as percentage of estimate | -0.97% | Between -1% - 0% | -0.46% |  | Between -1% - 0% |
| General Fund revenue variance as percentage of estimate | 0.12% | Less than 1% | 0.31% |  | Less than 1% |

**GENERAL FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 2,477,451 | 1,957,434 | 1,893,152 | 1,991,031 |
| CONTRACTUAL SERVICES | 209,068 | 208,674 | 243,965 | 283,594 |
| COMMODITIES | 24,935 | 19,284 | 31,984 | 19,284 |
| SELF INSURANCE/OTHER | 553,094 | 556,893 | 554,643 | 619,523 |
| CAPITAL OUTLAY | 14,371 | 11,336 | 11,336 | 1,263 |
| **TOTAL EXPENDITURES** | **$3,278,919** | **$2,753,621** | **$2,735,080** | **$2,914,695** |
| **Authorized Positions** | **26** | **19** | **19** | **19** |
| **Full-Time Equivalents** | **26.00** | **19.00** | **19.00** | **19.00** |

In FY 2017, the Office of Innovation was reorganized into a separate office within the City organization.

# MAYOR & COUNCIL




| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | ADOPTED BUDGET |
|---|---|---|
| General Fund | 18 | 9,180,674 |
| **Total Funding** | **18** | **$9,180,674** |

***MISSION STATEMENT***

***WE WILL DELIVER QUALITY CITY SERVICES AND COMMIT TO ACHIEVE SAN ANTONIO'S VISION OF PROSPERITY FOR OUR DIVERSE, VIBRANT AND HISTORIC COMMUNITY.***

## PROGRAM INFORMATION

The Mayor & Council Office is comprised of the Mayor, who is elected at large; 10 City Council members, who are elected from single-member districts; and administrative support staff. The City Council acts as the policy-making and legislative body within the City's government. Operating within the guidelines of the City Charter, the City Council appoints the City Manager, Municipal Court Judges, City Clerk, City Auditor, and members of the City's various boards and commissions. The support staff serves as constituent liaison to all Council members, in addition to responding to incoming calls, scheduling meetings and appointments, and disseminating pertinent information to the citizens of San Antonio.

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

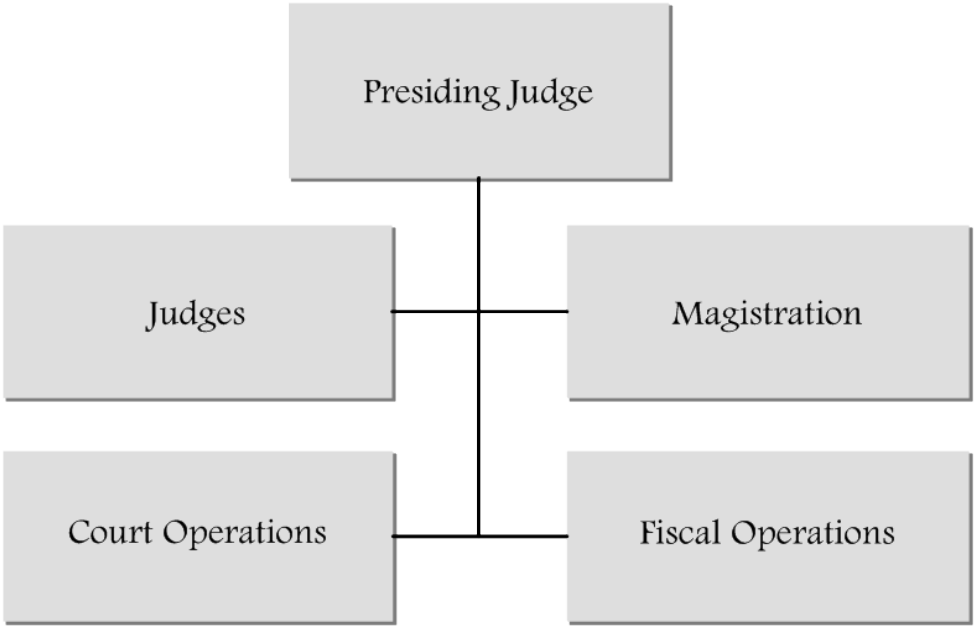
**City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.**

- Promoting public trust by responding to citizen needs in a timely, professional, and caring manner
- Promoting public trust by exercising high standards of fairness, conduct and accountability
- Promoting public awareness by providing readily-accessible representation for citizen input into the functions of municipal

**GENERAL FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 1,988,643 | 2,126,885 | 2,138,175 | 2,282,060 |
| CONTRACTUAL SERVICES | 1,078,127 | 1,243,946 | 1,262,522 | 1,274,636 |
| COMMODITIES | 266,863 | 175,149 | 277,177 | 225,149 |
| SELF INSURANCE/OTHER | 4,002,232 | 4,512,552 | 4,358,132 | 5,302,522 |
| CAPITAL OUTLAY | 45,121 | 72,685 | 95,104 | 95,073 |
| TRANSFERS | 585 | 1,234 | 1,234 | 1,234 |
| **TOTAL EXPENDITURES** | **$7,381,571** | **$8,132,451** | **$8,132,344** | **$9,180,674** |
| **Authorized Positions** | **18** | **18** | **18** | **18** |
| **Full-Time Equivalents** | **18.00** | **18.00** | **18.00** | **18.00** |

# MUNICIPAL COURT




| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | ADOPTED BUDGET |
|---|---|---|
| General Fund | 122 | 11,403,690 |
| Municipal Court Security Fund | 7 | 503,284 |
| Municipal Court Technology Fund | 0 | 720,382 |
| Municipal Court Juvenile Case Manager Fund | 18 | 1,292,668 |
| Grants | 0 | 1,196,133 |
| **Total Funding** | **147** | **$15,116,157** |

# MUNICIPAL COURT

GENERAL FUND
MUNICIPAL COURT SECURITY FUND
MUNICIPAL COURT TECHNOLOGY FUND
MUNICIPAL COURT JUVENILE CASE MANAGER FUND

***MISSION STATEMENT***

***THE MISSION OF THE COURT IS TO SERVE ALL INDIVIDUALS WITH PRIDE, JUSTICE, AND INTEGRITY BY PROVIDING AN IMPARTIAL FORUM, TRUST, CONFIDENCE, AND EXPEDITIOUS RESOLUTION OF ALL COURT MATTERS.***

## PROGRAM INFORMATION

The Municipal Court represents the third branch of government for the City of San Antonio. Judicial authority resides in the eight Municipal Courts of Record, which are responsible for the interpretation and adjudication of City ordinances as well as other Class "C" misdemeanors enacted by the Texas Legislature. Court activities include court proceedings; trials; civil and parking adjudications; juvenile hearings and services. Operations are located within the Frank D. Wing Building, which houses the Office of the Judiciary and the Administrative Services Division of the Court.

**GENERAL FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 10,146,638 | 7,974,933 | 7,814,657 | 8,402,771 |
| CONTRACTUAL SERVICES | 1,612,676 | 964,830 | 1,075,984 | 1,173,977 |
| COMMODITIES | 127,843 | 76,002 | 76,968 | 76,002 |
| SELF-INSURANCE/OTHER | 1,577,112 | 1,456,592 | 1,429,220 | 1,642,215 |
| CAPITAL OUTLAY | 123,542 | 32,980 | 32,606 | 108,725 |
| **TOTAL EXPENDITURES** | **$13,587,811** | **$10,505,337** | **$10,429,435** | **$11,403,690** |
| **Authorized Positions** | **165** | **122** | **122** | **122** |
| **Full-Time Equivalents** | **155.35** | **112.35** | **112.35** | **112.35** |

**MUNICIPAL COURT SECURITY FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 353,831 | 353,970 | 373,690 | 371,115 |
| CONTRACTUAL SERVICES | 63,517 | 57,220 | 58,812 | 57,220 |
| COMMODITIES | 1,498 | 5,005 | 3,155 | 5,005 |
| SELF-INSURANCE/OTHER | 39,173 | 45,549 | 44,617 | 49,728 |
| CAPITAL OUTLAY | 1,379 | 0 | 0 | 0 |
| TRANSFERS | 30,145 | 23,421 | 23,421 | 20,216 |
| **TOTAL EXPENDITURES** | **$489,543** | **$485,165** | **$503,695** | **$503,284** |
| **Authorized Positions** | **8** | **8** | **8** | **7** |
| **Full-Time Equivalents** | **8.00** | **8.00** | **8.00** | **7.00** |

**MUNICIPAL COURT TECHNOLOGY FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| CONTRACTUAL SERVICES | 524,958 | 705,368 | 687,790 | 705,368 |
| SELF-INSURANCE/OTHER | 16,504 | 1,888 | 1,449 | 1,375 |
| CAPITAL OUTLAY | 15,980 | 0 | 0 | 0 |
| TRANSFERS | 28,998 | 19,218 | 19,218 | 13,639 |
| **TOTAL EXPENDITURES** | **$586,440** | **$726,474** | **$708,457** | **$720,382** |
| **Authorized Positions** | **0** | **0** | **0** | **0** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **0.00** | **0.00** |

**MUNICIPAL COURT JUVENILE CASE MANAGER FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 1,135,646 | 1,296,023 | 1,146,820 | 1,150,733 |
| CONTRACTUAL SERVICES | 55,220 | 4,380 | 118,967 | 4,380 |
| COMMODITIES | 4,315 | 7,000 | 7,033 | 7,000 |
| SELF-INSURANCE/OTHER | 92,192 | 103,935 | 104,283 | 118,087 |
| CAPITAL OUTLAY | 26,369 | 3,572 | 3,564 | 12,468 |
| **TOTAL EXPENDITURES** | **$1,313,742** | **$1,414,910** | **$1,380,667** | **$1,292,668** |
| **Authorized Positions** | **20** | **20** | **20** | **18** |
| **Full-Time Equivalents** | **20.00** | **20.00** | **20.00** | **18.00** |

## GRANTS SUMMARY

| TITLE OF PROGRAM | FEDERAL | STATE | OTHER | ADOPTED FY 2018 | CITY MATCH |
|---|---|---|---|---|---|
| Truancy Intervention & Prevention Program | 0 | 1,196,133 | 0 | 1,196,133 | 0 |
| **TOTAL** | **0** | **1,196,133** | **0** | **1,196,133** | **0** |

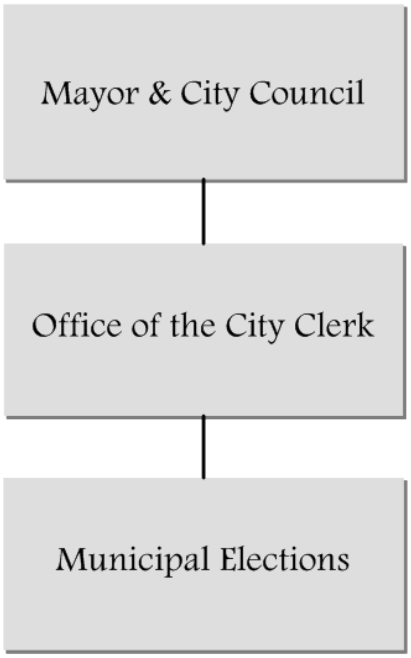
***GRANT NAME:*** *Truancy Intervention & Prevention Program*

**PROGRAM INFORMATION**

The City of San Antonio is the grantee for the Truancy Prevention grant program awarded by the Office of the Governor. The funding will be used for juvenile justice programs targeting at-risk youth by providing school housed juvenile case managers to track and prevent truant conduct.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| STATE - State Funding Source | $0 | $0 | $1,196,133 |
| **TOTAL FUNDING** | **$0** | **$0** | **$1,196,133** |
| | | | |
| **EXPENDITURES** | | | |
| Personal Services | $0 | $0 | $1,045,400 |
| Contractual Services | $0 | $0 | $35,170 |
| Commodities | $0 | $0 | $18,930 |
| Self Insurance | $0 | $0 | $6,600 |
| Capital Outlay | $0 | $0 | $90,033 |
| **TOTAL EXPENDITURES** | **$0** | **$0** | **$1,196,133** |
| **Authorized Positions** | **0** | **0** | **0** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **0.00** |

# MUNICIPAL ELECTIONS




| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | ADOPTED BUDGET |
|---|---|---|
| General Fund | 0 | 85,674 |
| **Total Funding** | **0** | **$85,674** |

***MISSION STATEMENT***

***THE OFFICE OF THE CITY CLERK SHALL ADMINISTER JOINT MAYORAL AND CITY COUNCIL AND SPECIAL MUNICIPAL ELECTIONS TO BE CONDUCTED BY BEXAR COUNTY AND AS PRESCRIBED BY THE CITY CHARTER AND STATE ELECTION CODE.***

## PROGRAM INFORMATION

Municipal Elections is considered a special purpose division and its functions are administered and staffed by the Office of the City Clerk. Expenditures reflect the cost of planning and implementing municipal elections for the City of San Antonio.

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

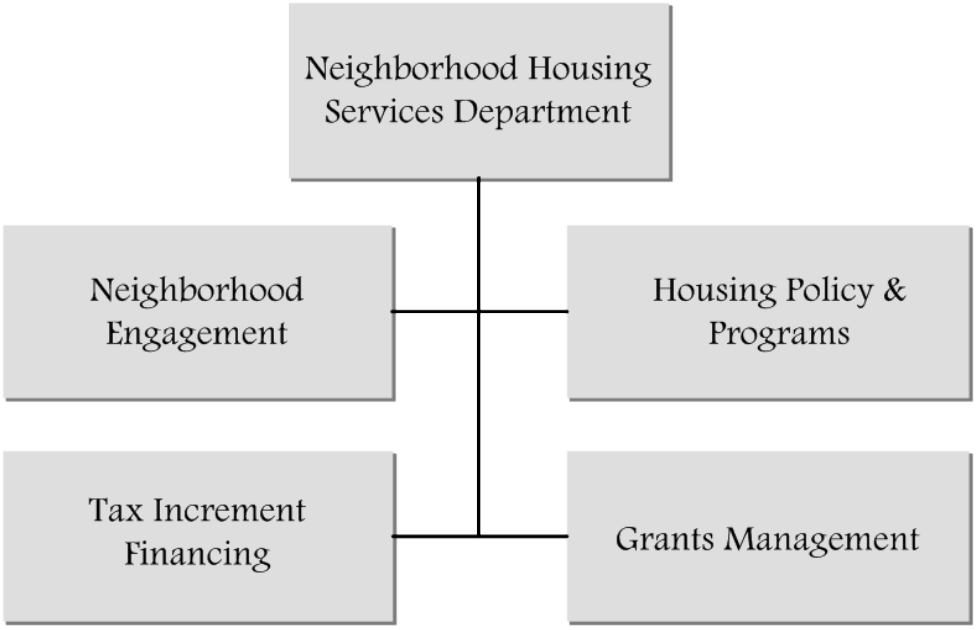
**City-Wide Goal: San Antonio will provide the institutional foundation to support the government and promote the public trust and awareness.**

- To ensure that registered voters in the City of San Antonio are able to cast ballots for Mayor and City Council and in any Special Election
- It is incumbent upon the Office of the City Clerk to partake in trainings and meetings administered by the Bexar County Elections Administrator
- To work with Bexar County to implement the most efficient and cost-effective elections
- To remain abreast of the Texas Election Code by attending election seminars to ensure that the latest election procedures and forms are implemented
- To monitor all legislative changes through the Intergovernmental Relations Office affecting the procedures for the conduct of elections and make recommendations relating to Election and Campaign Finance legislation
- The Office of the City Clerk is the local filing authority for all Campaign Finance Reports and Personal Financial Statements. The Office of the City Clerk will continually improve upon the in-house Campaign Finance Web-based System for filing by candidates and officeholders

**GENERAL FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 0 | 500 | 0 | 0 |
| CONTRACTUAL SERVICES | 9,164 | 1,205,599 | 1,328,365 | 78,599 |
| COMMODITIES | 3,234 | 3,608 | 2,099 | 4,500 |
| SELF INSURANCE/OTHER | 1,984 | 2,266 | 2,328 | 2,575 |
| CAPITAL OUTLAY | 1,415 | 0 | 0 | 0 |
| **TOTAL EXPENDITURES** | **$15,797** | **$1,211,973** | **$1,332,792** | **$85,674** |
| **Authorized Positions** | **0** | **0** | **0** | **0** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **0.00** | **0.00** |

# NEIGHBORHOOD HOUSING SERVICES




| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | ADOPTED BUDGET |
|---|---|---|
| General Fund | 10 | 2,938,677 |
| Tax Increment Financing Fund | 8 | 755,258 |
| Grants | 33 | 16,911,409 |
| Capital Management Services Fund | 3 | 176,036 |
| **Total Funding** | **54** | **$20,781,380** |

***MISSION STATEMENT***

***TO FOSTER THRIVING AND ENGAGED NEIGHBORHOODS AND CREATE AND PRESERVE DIVERSE QUALITY HOUSING.***

## PROGRAM INFORMATION

The Neighborhood and Housing Services Department was newly created in February 2017. The department's focus is neighborhood engagement, implementation of the Neighborhood Improvement Bond Program, housing policies and programs, and administration of Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME) Program grants and Tax Increment Financing programs through 5 Divisions: (1) Neighborhood Engagement; (2) Housing Policies and Programs, (3) Grants Monitoring and Administration, (4) Fiscal Support and (5) Tax Increment Financing. Neighborhood Engagement will focus on neighborhood engagement and working with neighborhood associations to address their areas of concern. The city-wide program will inform and engage residents to facilitate community input on neighborhood and housing issues. Housing programs are part of the work of the Neighborhood Improvement Bond Program and federal grant funded activities for housing. The Neighborhood Improvements Bond program has $20 Million included for the acquisition and development of blighted properties to create new housing. The Housing Programs administered by the department include the Home Ownership Program providing homeowner assistance to area residents and the Green and Healthily Homes that focuses on Lead Hazard reductions. Housing Policies and Programs support the work of the Housing Commission and operation of housing programs. Grants Monitoring and Administration administers the HOME and CDBG federal grants and is responsible for compliance and monitoring activities. Fiscal Support ensures that federal grants, special revenue, general fund and bond funding sources are utilized effectively and efficiently. Partnerships with various housing providers are also part of the work supported by the Department as the department liaisons with several organizations that facilitate or provide affordable housing. Tax Increment Financing improves local areas through Economic Development encouraging new development, redevelopment, and growth within identified growth centers. In addition, infrastructure is improved to support private sector investment to redevelop blighted areas with a balance of housing and spur economic development activities.

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

**City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.**

- Implement 2017 $20 Million Neighborhood Improvements Bond program
- Facilitate engagement with neighborhoods regarding City's programs and services and deepen relationships with various community stakeholders focusing on neighborhood associations
- Continue to support the City Housing Commission to address strategies for affordable housing and neighborhood preservation
- Continue to coordinate with San Antonio Housing Authority (SAHA), Local Initiatives Support Corporation (LISC), the San Antonio Housing Trust and others to expand local capacity for affordable housing development
- Continue to work to encourage development in areas where it is desired but is not being provided by traditional market mechanisms or other city incentives
- Continue to ensure that the captured tax revenue from increased property values support public improvements while embracing smart growth and low impact development

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| # of Police and Fire employees that utilize First Responder Homebuyer assistance for home purchase | N/A | 8 | 16 | ✓ | 10 |
| # of City civilian employees that utilize HOPE funds for home purchase | 9 | 4 | 4 | ✓ | 5 |
| # of graduates through pilot Neighborhood Leadership Academy | N/A | N/A | N/A | i | 40 |
| # of neighborhood meetings attended by Neighborhood and Housing Services Department | N/A | N/A | 15 | i | 50 |
| # of registered Neighborhood Associations | 270 | 270 | 270 | i | 306 |
| # of home owners assisted through Homebuyer Incentive Program loans | 79 | 35 | 69 | ✓ | 40 |

**GENERAL FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 0 | 0 | 0 | 908,282 |
| CONTRACTUAL SERVICES | 0 | 0 | 0 | 1,894,983 |
| COMMODITIES | 0 | 0 | 0 | 14,400 |
| SELF INSURANCE/OTHER | 0 | 0 | 0 | 109,574 |
| CAPITAL OUTLAY | 0 | 0 | 0 | 11,438 |
| TRANSFERS | 0 | 0 | 0 | 0 |
| **TOTAL EXPENDITURES** | **$0** | **$0** | **$0** | **$2,938,677** |
| **Authorized Positions** | **0** | **0** | **0** | **10** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **0.00** | **10.00** |

In FY 2017, the Neighborhood and Housing Services Department was created.

**TAX INCREMENT FINANCING FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 491,816 | 633,171 | 585,813 | 651,443 |
| CONTRACTUAL SERVICES | 539 | 20,871 | 34,241 | 20,871 |
| COMMODITIES | 1,073 | 6,953 | 2,700 | 6,953 |
| SELF INSURANCE/OTHER | 37,434 | 39,315 | 39,304 | 43,241 |
| CAPITAL OUTLAY | 1,097 | 3,830 | 3,830 | 0 |
| TRANSFERS | 0 | 33,718 | 33,718 | 32,750 |
| **TOTAL EXPENDITURES** | **$531,959** | **$737,858** | **$699,606** | **$755,258** |
| **Authorized Positions** | **7** | **8** | **8** | **8** |
| **Full-Time Equivalents** | **7.00** | **8.00** | **8.00** | **8.00** |

**CAPITAL MANAGEMENT SERVICES FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 0 | 0 | 0 | 162,286 |
| CONTRACTUAL SERVICES | 0 | 0 | 0 | 1,100 |
| COMMODITIES | 0 | 0 | 0 | 4,350 |
| SELF-INSURANCE/OTHER | 0 | 0 | 0 | 500 |
| CAPITAL OUTLAY | 0 | 0 | 0 | 7,800 |
| **TOTAL EXPENDITURES** | **$0** | **$0** | **$0** | **$176,036** |
| **Authorized Positions** | **0** | **0** | **0** | **3** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **0.00** | **3.00** |

## GRANTS SUMMARY

| TITLE OF PROGRAM | FEDERAL | STATE | OTHER | ADOPTED FY 2018 | CITY MATCH |
|---|---|---|---|---|---|
| CDBG Entitlement Grant Program - Administration | 2,148,705 | 0 | 0 | 2,148,705 | 0 |
| CDBG Entitlement Grant-Debt Services | 4,802,609 | 0 | 0 | 4,802,609 | 0 |
| CDBG Entitlement Grant-Housing Program | 830,000 | 0 | 0 | 830,000 | 0 |
| CDBG Entitlement Grant-Neighborhood Revitalization | 3,137,162 | 0 | 0 | 3,137,162 | 0 |
| HOME Entitlement Grant Program | 4,409,018 | 0 | 0 | 4,409,018 | 0 |
| HOME Entitlement Grant Program-Administration | 434,841 | 0 | 0 | 434,841 | 0 |
| Lead Hazard Reduction Demonstration Grant | 1,149,074 | 0 | 0 | 1,149,074 | 0 |
| **TOTAL** | **16,911,409** | **0** | **0** | **16,911,409** | **0** |

***GRANT NAME:*** *CDBG Entitlement Grant Program*

**PROGRAM INFORMATION**

The Neighborhood & Housing Services Department utilizes CDBG grant funds to support community development in eligible areas in the City. These funds help provide for the implementation of the consolidated plan for the Community Development Block Grant.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $10,807,343 | $12,202,632 | $10,918,476 |
| **TOTAL FUNDING** | **$10,807,343** | **$12,202,632** | **$10,918,476** |
| **EXPENDITURES** | | | |
| Personal Services | $1,902,278 | $1,902,369 | $2,134,348 |
| Contractual Services | $1,194,194 | $1,834,891 | $808,598 |
| Commodities | $8,550 | $27,098 | $20,579 |
| Self Insurance | $22,020 | $15,924 | $15,180 |
| Capital Outlay | $7,680,301 | $8,422,350 | $7,939,771 |
| **TOTAL EXPENDITURES** | **$10,807,343** | **$12,202,632** | **$10,918,476** |
| **Authorized Positions** | **25** | **24** | **23** |
| **Full-Time Equivalents** | **25.00** | **23.50** | **22.50** |

***GRANT NAME:*** *HOME Entitlement Grant Program*

**PROGRAM INFORMATION**

The Neighborhood & Housing Services Department is responsible for planning and oversight of the City's HOME Entitlement Grant Program. All activities result in the renovation or production of housing affordable to low and moderate-income households. This department division provides technical assistance to sub-grantees and project sponsors and is responsible for monitoring all project activities to ensure compliance with U.S. Department of Housing and Urban Development (HUD) affordability and regulatory requirements. This grant program covers the period of October 1, 2017 through September 30, 2018.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $4,332,302 | $7,468,812 | $4,843,859 |
| **TOTAL FUNDING** | **$4,332,302** | **$7,468,812** | **$4,843,859** |
| | | | |
| **EXPENDITURES** | | | |
| Personal Services | $285,877 | $667,051 | $427,033 |
| Contractual Services | $3,946,425 | $6,801,441 | $4,416,826 |
| Commodities | $0 | $320 | $0 |
| **TOTAL EXPENDITURES** | **$4,232,302** | **$7,468,812** | **$4,843,859** |
| **Authorized Positions** | **7** | **9** | **8** |
| **Full-Time Equivalents** | **7.00** | **8.55** | **7.55** |

***GRANT NAME:*** *Lead Hazard Reduction Demonstration Grant*

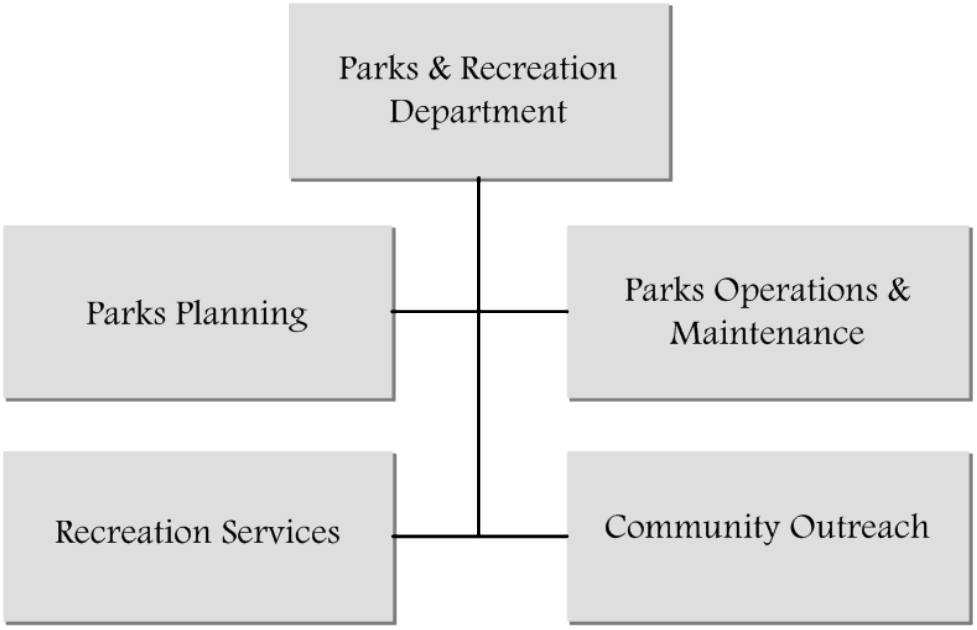
**PROGRAM INFORMATION**

The City of San Antonio was awarded a $3.4 million grant by the U.S. Department of Housing and Urban Development, Office of Healthy Homes. The purpose of this grant is to reduce existing lead hazards in homes where 1) children under age six reside, 2) built before 1978 and 3) located within the San Antonio City limits. Children are prioritized to receive assistance based on the blood lead levels. This grant program covers 36 months beginning October 1, 2017.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $750,000 | $1,149,074 | $1,149,074 |
| **TOTAL FUNDING** | **$750,000** | **$1,149,074** | **$1,149,074** |
| **EXPENDITURES** | | | |
| Personal Services | $99,987 | $93,296 | $93,296 |
| Contractual Services | $650,013 | $928,620 | $928,620 |
| Commodities | $0 | $2,664 | $2,664 |
| Self Insurance | $0 | $123,986 | $123,986 |
| Capital Outlay | $0 | $508 | $508 |
| **TOTAL EXPENDITURES** | **$750,000** | **$1,149,074** | **$1,149,074** |
| **Authorized Positions** | **0** | **0** | **2** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **2.00** |


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

# PARKS & RECREATION




| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | ADOPTED BUDGET |
|---|---|---|
| General Fund | 439 | 51,024,760 |
| Parks Environmental Fund | 94 | 7,199,310 |
| City Cemeteries Fund | 1 | 199,686 |
| Tree Canopy Preservation & Mitigation | 3 | 2,486,180 |
| Parks Development & Expansion - 2015 Venue Operating | 0 | 309,065 |
| Edwards Aquifer Land Acquisition - 2015 Venue Operating | 0 | 393,356 |
| Grants | 0 | 1,480,963 |
| Capital Projects | 0 | 37,417,894 |
| **Total Funding** | **537** | **$100,511,214** |

***MISSION STATEMENT***

***THE MISSION OF THE PARKS AND RECREATION DEPARTMENT IS TO PROVIDE EXCEPTIONAL PARKS, FACILITIES, PROGRAMS, AND SERVICES TO IMPROVE THE QUALITY OF LIFE FOR ALL.***

## PROGRAM INFORMATION

The Parks and Recreation Department operates the City's recreational and cultural programs and develops and maintains City-owned parks, swimming pools, gymnasiums, City-owned cemeteries, sports facilities, greenways, recreation centers, natural areas, and the Botanical Gardens. The department manages the Edwards Aquifer Protection Program and the Parks Linear Greenway Development Program.

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

**City-Wide Goal: San Antonio will be a safe and clean community.**

Renovate existing facilities and maintain a clean park system through sustainable methods.

- Complete expansion of park recycling program to reach 1:1 ratio to regular trash receptacles with additional focus on education and behavior to minimize contamination
- Implement additional water conservation efforts to include utilizing low impact development design features that capture, cleanse and reduce rapid runoff

Expand sustainable resources through community partnerships and programs.

- Support the Botanical Garden expansion in partnership with SA Botanical Garden Society
- Continue operation of the Community Service Liaison, Trail Watch Volunteers and Trail Steward programs to enable Park Police to concentrate on law enforcement efforts
- Continue expansion of the tree program to golf courses, extra-territorial jurisdiction and new community partners
- Increase optimum use of recreation facilities by developing partnerships and creating shared use agreements with neighborhood and community groups

**City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.**

Renovate existing facilities and maintain a clean park system through sustainable methods.

- Execute reforestation efforts that promote sustainability through new neighborhood and community tree programs
- Update Parks System Strategic Plan that builds upon the SA Tomorrow plans and enhances community connections
- Continue to implement deferred maintenance projects in facilities and parks
- Acquire conservation easements and properties to protect the Edwards Aquifer Recharge Zone
- Develop additional miles of linear greenway trails with additional neighborhood connections

**City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.**

Improve department efficiency, effectiveness, and best practices through reorganization.

- Continue to reorganize the department and divisions as necessary for continuous improvement
- Continue mid-manager professional development initiatives
- Update technology to support the department and promote public trust and awareness
- Incorporate wireless technology in additional park facilities to increase connectivity
- Continue refinement of Customer Resource Management and work order systems to improve response time and enable enhanced resource monitoring
- Monitor and improve upon the new park reservation and program registration system

## INTEGRATION OF DEPARTMENT GOALS WITH COSA OBJECTIVES (Continued)

**City-Wide Goal: San Antonio will be a city that maximizes its citizens' well-being and human potential while capitalizing on its cultural diversity.**

Educate the community through innovative methods to provide opportunities for fitness and wellness and play.

- Participate in the city's Tricentennial celebration with special programs
- Offer a wide array of programs and activities to serve diverse interests, ages, abilities and locations
- Continue fitness activities to expand outreach and increase participation through the Mobile Fit and Fitness in the Park programs
- Increase public awareness through Public Service Announcement campaigns and social networks

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| Additional acres protected under Edwards Aquifer Protection Program | 7,064 | 5,000 | 5,347 | ✓ | 5,000 |
| Recycling receptacles in parks to achieve 1:1 ratio with trash receptacles | 2,004 | 1,988 | 2,198 | ✓ | 2,467 |
| Recreational facility attendance | 568,408 | 565,404 | 588,443 | ✓ | 568,233 |
| Parks facility maintenance service level | 88% | 88% | 90% | ✓ | 88% |
| Complete playground inspections | 204 | 204 | 204 | ✓ | 208 |

## GENERAL FUND
## EXPENDITURES BY CLASSIFICATION

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 25,475,145 | 27,489,999 | 27,361,006 | 28,628,114 |
| CONTRACTUAL SERVICES | 7,923,852 | 8,637,909 | 8,931,354 | 8,436,478 |
| COMMODITIES | 2,923,332 | 2,932,031 | 2,864,505 | 3,018,663 |
| SELF INSURANCE/OTHER | 7,967,925 | 8,285,280 | 8,133,920 | 8,826,651 |
| CAPITAL OUTLAY | 402,844 | 378,070 | 397,608 | 389,919 |
| TRANSFERS | 1,272,931 | 1,723,768 | 1,586,308 | 1,724,935 |
| **TOTAL EXPENDITURES** | **$45,966,029** | **$49,447,057** | **$49,274,701** | **$51,024,760** |
| **Authorized Positions** | **428** | **434** | **434** | **439** |
| **Full-Time Equivalents** | **417.75** | **424.75** | **424.75** | **430.75** |

**PARKS ENVIRONMENTAL FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 4,110,208 | 4,366,336 | 4,364,637 | 4,441,908 |
| CONTRACTUAL SERVICES | 2,014,473 | 2,083,919 | 2,088,515 | 2,139,581 |
| COMMODITIES | 129,554 | 124,117 | 104,059 | 127,144 |
| SELF INSURANCE/OTHER | 448,071 | 467,369 | 438,607 | 489,256 |
| CAPITAL OUTLAY | 0 | 3,888 | 3,888 | 1,421 |
| **TOTAL EXPENDITURES** | **$6,702,306** | **$7,045,629** | **$6,999,706** | **$7,199,310** |
| **Authorized Positions** | **94** | **94** | **94** | **94** |
| **Full-Time Equivalents** | **94.00** | **94.00** | **94.00** | **94.00** |

**CITY CEMETERIES FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 63,377 | 63,450 | 65,281 | 65,044 |
| CONTRACTUAL SERVICES | 94,205 | 121,350 | 106,100 | 121,350 |
| COMMODITIES | 7,900 | 6,150 | 4,290 | 6,150 |
| SELF INSURANCE/OTHER | 15,967 | 6,558 | 5,213 | 7,142 |
| TRANSFERS - PERPETUAL SUBFUND | 99,878 | 85,000 | 95,000 | 0 |
| **TOTAL EXPENDITURES** | **$281,327** | **$282,508** | **$275,884** | **$199,686** |
| **Authorized Positions** | **1** | **1** | **1** | **1** |
| **Full-Time Equivalents** | **1.00** | **1.00** | **1.00** | **1.00** |

**TREE CANOPY PRESERVATION & MITIGATION**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 200,221 | 249,085 | 213,451 | 221,103 |
| CONTRACTUAL SERVICES | 653,146 | 1,141,131 | 1,305,941 | 1,108,781 |
| COMMODITIES | 255,094 | 544,650 | 387,650 | 1,047,923 |
| SELF INSURANCE/OTHER | 62,550 | 70,809 | 68,002 | 75,954 |
| CAPITAL OUTLAY | 11,770 | 1,038 | 1,211 | 2,842 |
| TRANSFERS - OPERATING | 17,453 | 17,015 | 17,015 | 29,577 |
| TRANSFERS - CAPITAL PROJECT | 266,680 | 420,281 | 420,281 | 0 |
| **TOTAL EXPENDITURES** | **$1,466,914** | **$2,444,009** | **$2,413,551** | **$2,486,180** |
| **Authorized Positions** | **3** | **3** | **3** | **3** |
| **Full-Time Equivalents** | **3.00** | **3.00** | **3.00** | **3.00** |

## GRANTS SUMMARY

| TITLE OF PROGRAM | FEDERAL | STATE | OTHER | ADOPTED FY 2018 | CITY MATCH |
|---|---|---|---|---|---|
| CDBG Entitlement Grant Program - Parks | 272,422 | 0 | 0 | 272,422 | 0 |
| Summer Food Service Program | 1,208,541 | 0 | 0 | 1,208,541 | 0 |
| **TOTAL** | **1,480,963** | **0** | **0** | **1,480,963** | **0** |

***GRANT NAME:*** *CDBG Entitlement Grant Program - Parks*

**PROGRAM INFORMATION**

The Parks and Recreation Department utilizes Community Development Block Grant funds to provide summer recreation programs in eligible areas and extend hours of operations at select community centers past normal summer program hours.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $272,422 | $272,422 | $272,422 |
| **TOTAL FUNDING** | **$272,422** | **$272,422** | **$272,422** |
| **EXPENDITURES** | | | |
| Personal Services | $272,422 | $272,422 | $272,422 |
| **TOTAL EXPENDITURES** | **$272,422** | **$272,422** | **$272,422** |
| **Authorized Positions** | **0** | **0** | **0** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **0.00** |

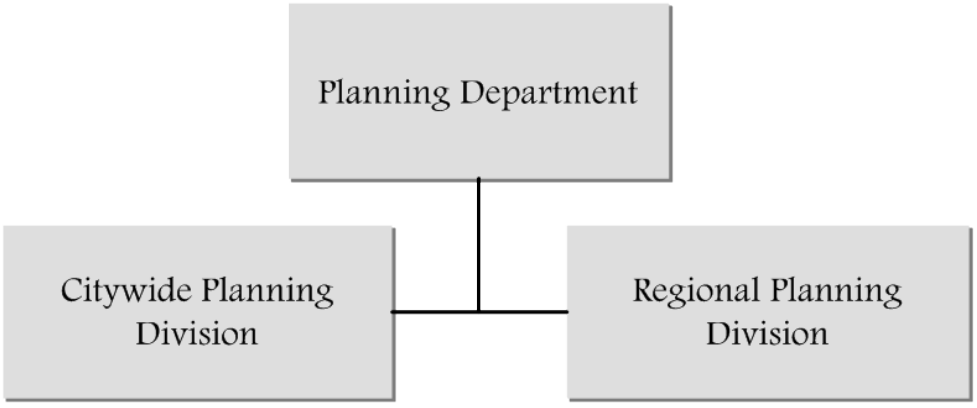
***GRANT NAME:*** *Summer Food Service Program*

**PROGRAM INFORMATION**

The Summer Food Service Program grant is a federal grant that is passed through the Texas Department of Human Services. This reimbursement grant provides the funding for a free lunch and snack to be given to children at Parks and Recreation summer sites.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $587,725 | $1,266,843 | $1,208,541 |
| **TOTAL FUNDING** | **$587,725** | **$1,266,843** | **$1,208,541** |
| **EXPENDITURES** | | | |
| Personal Services | $29,891 | $74,067 | $74,067 |
| Contractual Services | $5,517 | $57,283 | $57,282 |
| Commodities | $552,317 | $1,114,227 | $1,055,926 |
| Self Insurance | $0 | $4,938 | $4,938 |
| Capital Outlay | $0 | $16,328 | $16,328 |
| **TOTAL EXPENDITURES** | **$587,725** | **$1,266,843** | **$1,208,541** |
| **Authorized Positions** | **0** | **0** | **0** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **0.00** |

# PLANNING DEPARTMENT




| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | ADOPTED BUDGET |
|---|---|---|
| General Fund | 19 | 4,328,058 |
| Economic Development Incentive Fund | 1 | 79,478 |
| **Total Funding** | **20** | **$4,407,536** |

***MISSION STATEMENT***

***THE PLANNING DEPARTMENT WILL WORK COLLABORATIVELY TO GUIDE GROWTH AND DEVELOPMENT, PROTECT OUR HISTORY AND RESOURCES, AND PROMOTE AN EQUITABLE AND SUSTAINABLE CITY ACCESSIBLE TO ALL SAN ANTONIANS.***

## PROGRAM INFORMATION

The Planning Department is responsible for leading the implementation of the SA Tomorrow Comprehensive Plan, land use and design planning for Regional Centers, updating the neighborhood planning model to create community-scaled plans, and corridor planning. The Citywide Planning Division facilitates the creation of urban design districts and guidelines and also provides city agencies and private sector developers with technical assistance related to architecture and design. The Regional Planning Division oversees the City's Annexation Program, reviews legislative actions, and implements strategic regional partnerships related to growth and development.

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

**City-wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.**

- Implement the SA Tomorrow Comprehensive Plan, which includes the development of Regional Center and Community Plans
- Develop the SA Corridors program and implement the framework plan on land use optimization to support transit supportive development
- Support and further develop the North East Corridor Program and explore infrastructure projects, façade improvements, and utilizing Tax Increment Reinvestment Zone funding
- Promote regional collaboration and partnerships with external entities
- Evaluate and update the City's Annexation Policy

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| Number of plans completed/updated that implement SA Tomorrow | N/A | N/A | N/A | i | 6 |
| Number of SA Tomorrow related stakeholder/community meetings held | N/A | N/A | N/A | i | 24 |

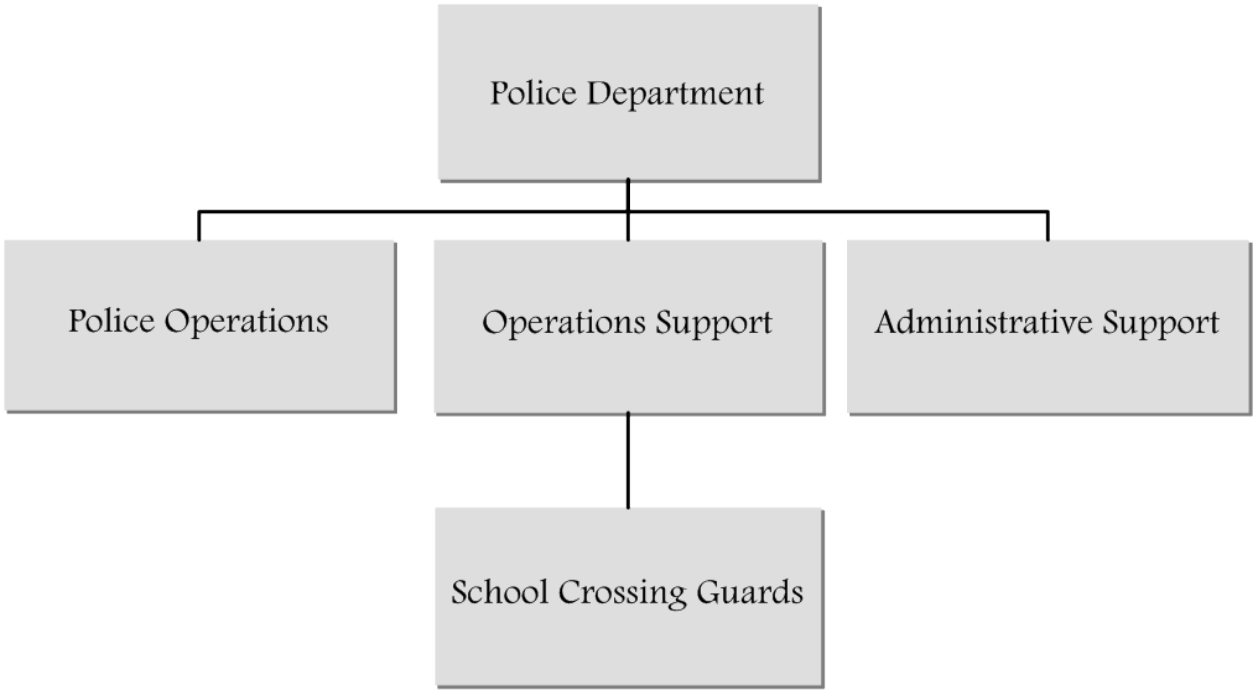
**GENERAL FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 1,646,467 | 2,143,740 | 2,008,379 | 1,800,937 |
| CONTRACTUAL SERVICES | 1,271,058 | 2,619,238 | 2,727,289 | 2,086,078 |
| COMMODITIES | 32,760 | 31,134 | 33,752 | 24,734 |
| SELF INSURANCE/OTHER | 502,322 | 442,765 | 447,175 | 413,480 |
| CAPITAL OUTLAY | 13,084 | 44,054 | 58,554 | 2,829 |
| **TOTAL EXPENDITURES** | **$3,465,691** | **$5,280,931** | **$5,275,149** | **$4,328,058** |
| **Authorized Positions** | **19** | **24** | **24** | **19** |
| **Full-Time Equivalents** | **19.00** | **24.00** | **24.00** | **19.00** |

**ECONOMIC DEVELOPMENT INCENTIVE FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 67,674 | 71,156 | 70,564 | 73,497 |
| CONTRACTUAL SERVICES | 0 | 0 | 592 | 0 |
| COMMODITIES | 0 | 100 | 100 | 100 |
| SELF INSURANCE/OTHER | 5,093 | 5,347 | 5,345 | 5,881 |
| CAPITAL OUTLAY | 0 | 1,296 | 1,296 | 0 |
| **TOTAL EXPENDITURES** | **$72,767** | **$77,899** | **$77,897** | **$79,478** |
| **Authorized Positions** | **1** | **1** | **1** | **1** |
| **Full-Time Equivalents** | **1.00** | **1.00** | **1.00** | **1.00** |


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA




POLICE

| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | ADOPTED BUDGET |
|---|---|---|
| General Fund | 3,090 | 442,310,547 |
| General Fund - Park Police | 177 | 15,580,097 |
| Child Safety Fund | 262 | 2,292,859 |
| Confiscated Property Fund | 0 | 1,381,800 |
| Grants | 32 | 8,064,705 |
| Capital Projects | 0 | 4,838,272 |
| **Total Funding** | **3,561** | **$474,468,280** |

***MISSION STATEMENT***

***THE SAN ANTONIO POLICE DEPARTMENT IS DEDICATED TO IMPROVING THE QUALITY OF LIFE BY CREATING A SAFE ENVIRONMENT IN PARTNERSHIP WITH THE PEOPLE WE SERVE. WE ACT WITH INTEGRITY TO REDUCE FEAR AND CRIME WHILE TREATING ALL WITH RESPECT, COMPASSION AND FAIRNESS.***

## PROGRAM INFORMATION

The Police Department's role is to maintain the peace and enforce the law in a fair and consistent manner, operating within both the statutory and judicial limitations of its authority and constitutional rights of all persons. The Department's primary responsibility is creating a safe environment in which the people of San Antonio can live and work without fear of crime. Components include building proactive partnerships to lower the incidence of crime, apprehension of offenders, recovery and return of property, crowd and disaster control, and the movement of traffic within jurisdictional boundaries.

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

**Operate Within our Guiding Principles:**

- INTEGRITY: WE HAVE INTEGRITY. We hold ourselves accountable and demand the highest level of ethical and moral standards from all. We are role models, acting with courage and building trust within the organization and the community we serve.
- RESPECT: WE ARE RESPECTFUL. Mutual respect is the foundation for every interaction. We value diversity and encourage open communication by treating everyone with dignity and fairness.
- COMPASSION: WE ARE COMPASSIONATE. Compassion guides our actions as we care for one another. We treat people with kindness and respect while working for the benefit of all.
- FAIRNESS: WE ARE FAIR. We are committed to consistently treating people in a courteous and impartial manner.

**City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.**

- Implement initiatives by seeking best practices, identifying contributing factors, and obtaining stakeholder input to focus on Quality of Life crimes
- Enhance Community Outreach through initiatives that include:
    - Coffee with the Cops
    - UNIDOS Spanish language outreach
    - Life Skills Academy for youth
    - Facebook en Español
    - NextDoor - a social networking site for neighborhoods
    - Day of Understanding - community leader sessions to address issues and answer frequently asked questions
- Fill existing vacancies through proactive recruiting strategies and support the addition of uniform positions by means of the COPS Hiring Grant
- Through enhanced staffing levels, provide effective and efficient emergency communication services to the citizens of San Antonio through prompt answering times, reduced wait times and enhanced call answering services
- Provide police services in annexation areas
- Assume management and supervision of the Detention Center
- Continue proactive prevention initiatives and responsive enforcement efforts to address citizen's concerns in order to support the SA Tomorrow Comprehensive Plan

## INTEGRATION OF DEPARTMENT GOALS WITH COSA OBJECTIVES (Continued)

**City-Wide Goal: San Antonio will be a safe and clean community.**

- Focus on the reduction of violent crimes and property crimes through community engagement and enforcement
- Implement the SAFFE Citywide Initiative - The SAPD is undertaking a plan to increase officer training in the areas of Community Policing, Crime Prevention, and Crime Prevention through Environmental Design (CPTED). Recognizing that involving the citizenry is a must in order to conduct a successful crime reduction campaign, public education will also be a large component of the initiative. Crime prevention tips and information will be disseminated through interactive and informative links on the SAPD website, through public education campaigns, as well as through social media awareness campaigns
- Incorporate Smart Policing Design and utilize Intelligence-Led Policing, Problem Oriented Policing (POP), and Community Oriented Policing concepts to enhance capacity for proactive policing
- Continue to focus on violent crimes through innovative policing strategies using the Street Crimes Unit and the Robbery Task Force
- Reduce the incidence of fatal traffic accidents, aggressive drivers and Driving While Intoxicated (DWI) through collaborative efforts between City, State and County
    - Wrong Way Driver - Police radio emergency tone to alert all officers, Transguide broadcasting alerts, data gathering and analysis to identify problematic exit ramps and TXDOT actively testing wrong way driver detection equipment. Initiated the Community/SAPD Team DWI
    - Reduce the incidence of fatal traffic accidents through increased DWI enforcement efforts and increased Traffic Law enforcement
    - Continue Fiesta Virtual Ride-Along using social media to reinforce the efforts of the DWI task force
- Continue the Highway Interdiction Detail under the Traffic Shifts to collaborate with SAPD Narcotics, HIDTA, K-9, and other federal, state and local agencies to enhance law enforcement efforts via apprehension of narcotic, currency and weapon traffickers in the San Antonio area
- San Antonio Regional Intelligence Center (SARIC) - Enhance the Tactical Operations Center (Tac-Ops) within the SARIC. Tac-Ops will monitor police calls and conduct real time research on locations, persons and vehicles involved in police related incidents and provide this information to officers on scene
- Respond to "life threatening" emergency calls for service within seven minutes and fifteen seconds. Time is calculated from call receipt to arrival on scene
- Use of Strategic Management for Accelerated Response Time (SMART) to improve officer response times by offering alternative solutions to calls for service. Coordination efforts with Child Protective Services and Animal Care Services on calls that involve their agencies and may not require police response is one of the SMART ways SAPD is improving response times
- Develop and implement policing strategies that will involve joint efforts with local, county, state, and federal law enforcement agencies. Examples include:
    - The High Intensity Drug Trafficking Area (HIDTA) initiatives
    - The Regional Auto Crimes Team (ReACT)
    - The Child Welfare Strategic Alliance (funded by Justice Assistance Grant)
    - Texas Anti-Gang Program
- Continue to develop and implement strategies to improve the City's Homeland Security and Bio-Terror threat posture including:
    - Maintain full time Police staffing in the City's Emergency Operations Center
    - Maintain and implement grants from the Office of Domestic Preparedness for the purchase of equipment, training exercises, and planning related to domestic preparedness resources
    - Maintain active participation in the Department of State Health Services and the Centers for Disease Control's Strategic National Stockpile Program
    - Continue to develop interoperable communications and data system with regional agencies

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| Police emergency response time | 7:21 | 7:20 | 6:54 | ✓ | 7:15 |
| Non-emergency response time | 17:00 | 17:15 | 17:50 | ✗ | 17:45 |
| Violent crime rate per 100,000 residents | 734.6 | 850.2 | 799.3 | i | 839.3 |
| Driving While Intoxicated (DWI) arrests | 4,470 | 4,464 | 4,072 | i | 3,709 |
| Alcohol-related traffic accidents | 1,509 | 1,538 | 1,392 | ✓ | 1,453 |
| Total calls for Police service | 1,342,989 | 1,353,897 | 1,412,712 | i | 1,473,040 |
| Communications Grade of Service | 87.28% | 83.60% | 92.00% | ✓ | 95.00% |

**GENERAL FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 356,070,496 | 360,288,264 | 362,285,791 | 372,297,860 |
| CONTRACTUAL SERVICES | 15,630,903 | 15,751,493 | 15,775,262 | 17,033,229 |
| COMMODITIES | 4,005,119 | 5,460,288 | 4,793,467 | 5,028,303 |
| SELF-INSURANCE/OTHER | 38,337,655 | 38,252,494 | 36,211,947 | 41,111,142 |
| CAPITAL OUTLAY | 1,763,325 | 1,401,330 | 1,398,150 | 1,152,082 |
| TRANSFERS | 3,713,988 | 3,696,495 | 2,643,959 | 5,687,931 |
| **TOTAL EXPENDITURES** | **$419,521,486** | **$424,850,364** | **$423,108,576** | **$442,310,547** |
| **Authorized Positions** | **2,973** | **3,019** | **3,019** | **3,090** |
| **Full-Time Equivalents** | **2,973.00** | **3,019.00** | **3,019.00** | **3,090.00** |

**GENERAL FUND - PARK POLICE**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 12,043,833 | 12,975,215 | 12,837,347 | 13,721,614 |
| CONTRACTUAL SERVICES | 203,782 | 199,541 | 205,406 | 207,039 |
| COMMODITIES | 294,854 | 414,163 | 408,357 | 395,512 |
| SELF INSURANCE/OTHER | 1,051,873 | 1,095,651 | 1,046,165 | 1,174,856 |
| CAPITAL OUTLAY | 51,888 | 109,339 | 109,339 | 81,076 |
| **TOTAL EXPENDITURES** | **$13,646,230** | **$14,793,909** | **$14,606,614** | **$15,580,097** |
| **Authorized Positions** | **164** | **173** | **173** | **177** |
| **Full-Time Equivalents** | **164.00** | **173.00** | **173.00** | **177.00** |

**CHILD SAFETY FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 1,578,505 | 1,688,854 | 1,686,202 | 1,636,764 |
| CONTRACTUAL SERVICES | 11,590 | 18,454 | 13,858 | 18,454 |
| COMMODITIES | 11,474 | 18,049 | 15,175 | 18,049 |
| SELF-INSURANCE/OTHER | 588,088 | 593,823 | 522,954 | 619,592 |
| **TOTAL EXPENDITURES** | **$2,189,657** | **$2,319,180** | **$2,238,189** | **$2,292,859** |
| **Authorized Positions** | **262** | **262** | **262** | **262** |
| **Full-Time Equivalents** | **62.32** | **62.32** | **62.32** | **62.32** |

**CONFISCATED PROPERTY FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 375,173 | 413,114 | 134,803 | 106,976 |
| CONTRACTUAL SERVICES | 282,750 | 310,418 | 262,683 | 227,438 |
| COMMODITIES | 197,875 | 524,531 | 216,109 | 559,451 |
| SELF-INSURANCE/OTHER | 191,670 | 157,893 | 137,796 | 124,560 |
| CAPITAL OUTLAY | 187,629 | 60,900 | 60,900 | 0 |
| TRANSFERS | 374,250 | 374,250 | 374,250 | 363,375 |
| **TOTAL EXPENDITURES** | **$1,609,347** | **$1,841,106** | **$1,186,541** | **$1,381,800** |
| **Authorized Positions** | **0** | **0** | **0** | **0** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **0.00** | **0.00** |

## GRANTS SUMMARY

| TITLE OF PROGRAM | FEDERAL | STATE | OTHER | ADOPTED FY 2018 | CITY MATCH |
|---|---|---|---|---|---|
| Enhanced Collaborative Model to Combat Human Trafficking | 205,481 | 0 | 0 | 205,481 | 72,207 |
| FY 2016 COPS Hiring Program | 28,330 | 0 | 0 | 28,330 | 79,801 |
| FY 2018 COPS Hiring Program | 1,524,691 | 0 | 0 | 1,524,691 | 1,277,289 |
| High Intensity Drug Trafficking Area (HIDTA) FY 2017 Award | 1,109,528 | 0 | 0 | 1,109,528 | 0 |
| High Intensity Drug Trafficking Area (HIDTA) FY 2018 Award | 1,011,590 | 0 | 0 | 1,011,590 | 0 |
| Justice Assistance Grant FY 2016 Award | 168,492 | 0 | 0 | 168,492 | 0 |
| Justice Assistance Grant FY 2017 Award | 265,924 | 0 | 0 | 265,924 | 8,832 |
| National Incident Based Reporting System (NIBRS) | 87,978 | 0 | 0 | 87,978 | 0 |
| Regional Auto Crimes Team (ReACT) FY 2018 | 0 | 694,434 | 0 | 694,434 | 2,434,008 |
| STEP 2018 | 0 | 1,000,000 | 0 | 1,000,000 | 378,650 |
| Texas Anti-Gang (TAG) Program | 0 | 1,968,257 | 0 | 1,968,257 | 0 |
| **TOTAL** | **4,402,014** | **3,662,691** | **0** | **8,064,705** | **4,250,787** |

***GRANT NAME:*** *Enhanced Collaborative Model to Combat Human Trafficking*

**PROGRAM INFORMATION**

The City of San Antonio is the grantee for the Enhanced Collaborative Model to Combat Human Trafficking awarded by the Department of Justice, Office of Justice Programs, Bureau of Justice Assistance, and Office for Victims of Crime. The purpose of this program is to enhance anti-human trafficking law enforcement, victims services to victims of human trafficking, conduct both proactive and reactive investigations of sex trafficking crimes, and to enhance the established task force in coordination with other law enforcement agencies and non-governmental agencies.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $0 | $239,038 | $205,481 |
| CITY - Cash Match | $0 | $72,253 | $72,207 |
| **TOTAL FUNDING** | **$0** | **$311,291** | **$277,688** |
| **EXPENDITURES** | | | |
| Personal Services | $0 | $184,923 | $184,801 |
| Contractual Services | $0 | $29,065 | $19,680 |
| Commodities | $0 | $21,050 | $1,000 |
| Capital Outlay | $0 | $4,000 | $0 |
| Transfers | $0 | $72,253 | $72,207 |
| **TOTAL EXPENDITURES** | **$0** | **$311,291** | **$277,688** |
| **Authorized Positions** | **0** | **0** | **0** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **0.00** |

***GRANT NAME:*** *FY 2016 COPS Hiring Program*

**PROGRAM INFORMATION**

The FY 2016 COPS Hiring grant from the U.S. Department of Justice (DOJ), Office of Community Oriented Policing Services (COPS), runs from October 2015 to September 2019, and aids local law enforcement in hiring new police officers. This grant added 4 new police officer positions to the Department in FY 2016. Officers were assigned to the Department's Integrated Mobile Partners Action Care Team (IMPACT).

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $167,800 | $305,820 | $28,330 |
| CITY - Cash Match | $36,599 | $51,519 | $79,801 |
| **TOTAL FUNDING** | **$204,399** | **$357,339** | **$108,131** |
| | | | |
| **EXPENDITURES** | | | |
| Personal Services | $172,607 | $352,489 | $102,069 |
| Contractual Services | $280 | $0 | $0 |
| Commodities | $15,025 | $0 | $0 |
| Capital Outlay | $16,487 | $4,850 | $6,062 |
| **TOTAL EXPENDITURES** | **$204,399** | **$357,339** | **$108,131** |
| | | | |
| **Authorized Positions** | **4** | **4** | **4** |
| **Full-Time Equivalents** | **4.00** | **4.00** | **4.00** |

***GRANT NAME:*** *FY 2018 COPS Hiring Program*

**PROGRAM INFORMATION**

The FY 2018 COPS Hiring grant from the U.S. Department of Justice (DOJ), Office of Community Oriented Policing Services (COPS), runs from October 2017 to September 2020, and aids local law enforcement in hiring new police officers. This grant adds 25 new police officer positions to the Department for FY 2018.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $0 | $0 | $1,524,691 |
| CITY - Cash Match | $0 | $0 | $1,277,289 |
| **TOTAL FUNDING** | **$0** | **$0** | **$2,801,980** |
| | | | |
| **EXPENDITURES** | | | |
| Personal Services | $0 | $0 | $1,883,892 |
| Contractual Services | $0 | $0 | $34,425 |
| Commodities | $0 | $0 | $176,363 |
| Self Insurance | $0 | $0 | $125,850 |
| Capital Outlay | $0 | $0 | $581,450 |
| **TOTAL EXPENDITURES** | **$0** | **$0** | **$2,801,980** |
| | | | |
| **Authorized Positions** | **0** | **0** | **0** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **0.00** |

***GRANT NAME:*** *High Intensity Drug Trafficking Area (HIDTA) FY 2017 Award*

**PROGRAM INFORMATION**

The HIDTA grant enhances the Police Department's narcotics enforcement efforts by allowing the unit to participate in a multi-agency task force that targets narcotics organizations, as well as exercising interdiction activities. This task force provides the capability to cross jurisdictional boundaries by employing law enforcement officers from local, state, and federal levels. This grant targets both organizational and financial aspects of the narcotics organizations by focusing on middle to upper level drug traffickers and on the money laundering and assets obtained with proceeds from the sale of narcotics. This grant application provides funding for six sworn officers and ten civilians. The grant period is January 2017 through December 2018.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $0 | $943,582 | $1,109,528 |
| **TOTAL FUNDING** | **$0** | **$943,582** | **$1,109,528** |
| | | | |
| **EXPENDITURES** | | | |
| Personal Services | $0 | $685,423 | $601,884 |
| Contractual Services | $0 | $254,451 | $495,146 |
| Commodities | $0 | $3,708 | $12,498 |
| **TOTAL EXPENDITURES** | **$0** | **$943,582** | **$1,109,528** |
| | | | |
| **Authorized Positions** | **0** | **17** | **0** |
| **Full-Time Equivalents** | **0.00** | **17.00** | **0.00** |

***GRANT NAME:*** *High Intensity Drug Trafficking Area (HIDTA) FY 2018 Award*

**PROGRAM INFORMATION**

The HIDTA grant enhances the Police Department's narcotics enforcement efforts by allowing the unit to participate in a multi-agency task force that targets narcotics organizations, as well as exercising interdiction activities. This task force provides that capability to cross jurisdictional boundaries by employing law enforcement officers from local, state, and federal levels. This grant targets both organizational and financial aspects of the narcotics organizations by focusing on middle to upper level drug traffickers and on the money laundering and assets obtained with proceeds from the sale of narcotics. This grant application provides funding for six sworn officers and eleven civilians. the grant period is January 2018 through December 2019

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $0 | $0 | $1,011,590 |
| **TOTAL FUNDING** | **$0** | **$0** | **$1,011,590** |
| | | | |
| **EXPENDITURES** | | | |
| Personal Services | $0 | $0 | $735,480 |
| Contractual Services | $0 | $0 | $273,710 |
| Commodities | $0 | $0 | $2,400 |
| **TOTAL EXPENDITURES** | **$0** | **$0** | **$1,011,590** |
| | | | |
| **Authorized Positions** | **0** | **0** | **17** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **17.00** |

***GRANT NAME:*** *Justice Assistance Grant FY 2016 Award*

**PROGRAM INFORMATION**

The funds for this grant will be used to continue supporting the joint City/County project called the Child Welfare Strategic Alliance Program. The purpose of the project is to conduct joint investigations with the Bexar County Sheriff's Office, the District Attorney's Office, Bexar County Housing and Human Services Department, the Texas Department of Family and Protective Services, Christus Santa Rosa Children's Hospital, and the Alamo Children's Advocacy Center. Additionally, the project will reduce the number of interviews required of a child victim, minimizing the negative impact of the investigation and the re-victimization of the child. The City's portion of the grant will be used to continue to fund two Detective Investigator positions. The Unit working with this grant investigates sexual assault/abuse cases involving children. The grant covers a four year period beginning October 2015 and ending September 2019.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $0 | $99,996 | $168,492 |
| CITY - Cash Match | $0 | $8,832 | $0 |
| **TOTAL FUNDING** | **$0** | **$108,828** | **$168,492** |
| **EXPENDITURES** | | | |
| Personal Services | $0 | $106,186 | $168,392 |
| Contractual Services | $0 | $2,642 | $100 |
| **TOTAL EXPENDITURES** | **$0** | **$108,828** | **$168,492** |
| **Authorized Positions** | **0** | **2** | **0** |
| **Full-Time Equivalents** | **0.00** | **2.00** | **0.00** |

***GRANT NAME:*** *Justice Assistance Grant FY 2017 Award*

**PROGRAM INFORMATION**

The City of San Antonio is still pending the awarding of the 2017 Justice Assistance Grant awarded by the Department of Justice, Bureau of Justice Assistance for a Child Welfare Strategic Alliance Program. The purpose of the project is to continue to support the joint City/Bexar County project for addressing child sexual abuse/assault.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $0 | $0 | $265,924 |
| CITY - Cash Match | $0 | $0 | $8,832 |
| **TOTAL FUNDING** | **$0** | **$0** | **$274,756** |
| **EXPENDITURES** | | | |
| Personal Services | $0 | $0 | $272,014 |
| Contractual Services | $0 | $0 | $2,742 |
| **TOTAL EXPENDITURES** | **$0** | **$0** | **$274,756** |
| **Authorized Positions** | **0** | **0** | **2** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **2.00** |

***GRANT NAME:*** *National Incident Based Reporting System (NIBRS)*

**PROGRAM INFORMATION**

The National Crime Statistics Exchange (NCS-X) is an effort to expand the FBI's National Incident-Based Reporting System (NIBRS) into a nationally representative system of incident-based crime statistics. BJS and the FBI are implementing NCS-X with the support of other Department of Justice agencies, including the Office for Victims of Crime. The goal of NCS-X is to enroll a sample of 400 scientifically selected law enforcement agencies to submit data to NIBRS; when these 400 new NIBRS-reporting agencies are combined with the more than 6,300 agencies that reported to NIBRS as of 2013, the nation will have a nationally representative system of incident-based crime statistics drawn from the operational data systems of local police departments.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| FEDERAL - Federal Funding Source | $0 | $0 | $87,978 |
| **TOTAL FUNDING** | **$0** | **$0** | **$87,978** |
| **EXPENDITURES** | | | |
| Contractual Services | $0 | $0 | $84,515 |
| Capital Outlay | $0 | $0 | $3,463 |
| **TOTAL EXPENDITURES** | **$0** | **$0** | **$87,978** |
| **Authorized Positions** | **0** | **0** | **0** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **0.00** |

***GRANT NAME:*** *Regional Auto Crimes Team (ReACT) FY 2018*

**PROGRAM INFORMATION**

ReACT is a multi-jurisdictional, multi-agency effort that allows authorities to focus all of their resources against auto theft and other vehicle related crimes. It eliminates redundancy and increases cooperative efforts to reduce auto crime rates. With an emphasis on pro-active efforts and conducting salvage inspections, this unit works with the Texas Department of Public Safety, and the Bexar County Sheriff's Office, to reduce the market for stolen vehicles and stolen vehicle parts. This grant provides funding for nine sworn officers and two civilians. The grant period is September 2016 to August 2017.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| STATE - State Funding Source | $0 | $0 | $694,434 |
| CITY - Cash Match | $0 | $0 | $2,434,008 |
| **TOTAL FUNDING** | **$0** | **$0** | **$3,128,442** |
| **EXPENDITURES** | | | |
| Personal Services | $0 | $0 | $2,528,903 |
| Contractual Services | $0 | $0 | $480,974 |
| Commodities | $0 | $0 | $32,365 |
| Self Insurance | $0 | $0 | $86,200 |
| **TOTAL EXPENDITURES** | **$0** | **$0** | **$3,128,442** |
| **Authorized Positions** | **0** | **0** | **9** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **9.00** |

***GRANT NAME:*** *STEP 2018*

**PROGRAM INFORMATION**

The City of San Antonio is the grantee for the Comprehensive Selective Traffic Enforcement Program (STEP) grant awarded by the Texas Department of Transportation. The STEP grant pays for traffic enforcement and educational activity on an overtime basis to help augment SAPD's efforts to reduce incents of DWI, speeding, occupant protection, distracted driving and intersection related violations.

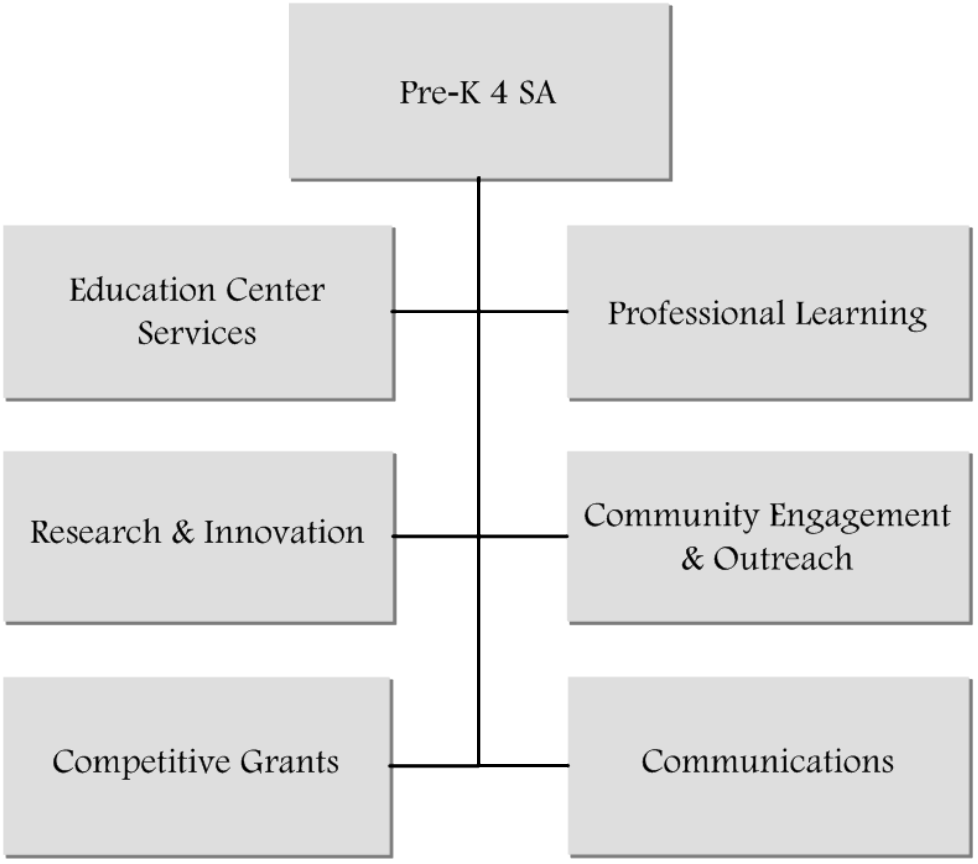
| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| STATE - State Funding Source | $0 | $0 | $1,000,000 |
| CITY - Cash Match | $0 | $0 | $378,650 |
| **TOTAL FUNDING** | **$0** | **$0** | **$1,378,650** |
| **EXPENDITURES** | | | |
| Personal Services | $0 | $0 | $1,136,350 |
| Contractual Services | $0 | $0 | $20,800 |
| Commodities | $0 | $0 | $21,500 |
| Self Insurance | $0 | $0 | $1,500 |
| Capital Outlay | $0 | $0 | $84,850 |
| Transfers | $0 | $0 | $113,650 |
| **TOTAL EXPENDITURES** | **$0** | **$0** | **$1,378,650** |
| **Authorized Positions** | **0** | **0** | **0** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **0.00** |

***GRANT NAME:*** *Texas Anti-Gang (TAG) Program*

**PROGRAM INFORMATION**

This grant, from the Office of the Governor, Criminal Justice Division (CJD), is to initiate and establish a multi-agency task force in San Antonio to combat gang activity in the area. The program would be a working group/task force that includes federal, state and local law enforcement agencies to provide a central point for investigative and operation coordination and de-confliction of investigations of gang activity and increase officer safety by not compromising an active investigation or targeting an undercover officer. The grant is has an initial grant period for six (6) months (April 1, 2016 through August 31, 2016) and with an extension to run from September 1, 2016 through August 31, 2017.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| STATE - State Funding Source | $0 | $0 | $1,968,257 |
| **TOTAL FUNDING** | **$0** | **$0** | **$1,968,257** |
| | | | |
| **EXPENDITURES** | | | |
| Contractual Services | $0 | $0 | $1,572,296 |
| Commodities | $0 | $0 | $22,595 |
| Self Insurance | $0 | $0 | $21,000 |
| Capital Outlay | $0 | $0 | $352,366 |
| **TOTAL EXPENDITURES** | **$0** | **$0** | **$1,968,257** |
| | | | |
| **Authorized Positions** | **0** | **0** | **0** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **0.00** |




# PRE-K 4 SA

| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | ADOPTED BUDGET |
|---|---|---|
| Pre-K 4 SA Fund | 415 | 48,274,336 |
| **Total Funding** | **415** | **$48,274,336** |

***MISSION STATEMENT***

***THE PRE-K 4 SA INITIATIVE ESTABLISHES A POSITIVE TRAJECTORY FOR EDUCATIONAL ATTAINMENT BY PROVIDING FOUR-YEAR-OLDS WITH A COMPLETE EXPERIENCE THAT ENSURES ACADEMIC EXCELLENCE IN SCHOOL INSPIRING STUDENTS TO DEVELOP GANAS FOR LEARNING AND TO BECOME CONTRIBUTING MEMBERS OF SOCIETY.***

## PROGRAM INFORMATION

In 2012, citizens voted to invest in San Antonio's youngest learners via the creation of Pre-K 4 SA. The goal of Pre-K 4 SA is to change the educational trajectory of four year olds, inspiring students to develop a love of learning and become engaged, 21st century citizens.

Pre-K 4 SA achieves this goal through various aspects of the program including the operation of four Education Centers serving 2,000 students, and ongoing family outreach and engagement initiatives. Research and Innovation ensure thought leadership and the implementation of best-in-class practices, while Professional Learning opportunities ensure that every child in San Antonio has access to a high-quality early childhood educator. The Competitive Grants program is in place to expand and enhance access to high-quality early education throughout San Antonio, and an ongoing public dialogue ensures that Pre-K 4 SA, our partners, and our stakeholders are responsive to the changing needs of the San Antonio community.

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

**City-Wide Goal: San Antonio will be a city that maximizes its citizens' well-being and human potential while capitalizing on its cultural diversity.**

- Implement the highest quality educational Pre-K program based on developmentally appropriate and culturally sensitive practices to achieve a continuing level of excellence and improvement
- Deliver valuable support services empowering families' capacity to engage in educational endeavors to include the child's academic, social-emotional, health, and nutritional needs
- Define and execute a plan to create and implement innovative strategies throughout the program that would be worthy of replication

**City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.**

- Provide early childhood educators in San Antonio with complementary best teaching skills and practices in Pre-K – 3rd grade in order to exceed state mandated student learning outcomes while focusing on the whole child
- Identify, develop and strengthen the business relationships with school districts and community partners

**City-Wide Goal: San Antonio will benefit from a city government, which is innovative and proactive and utilizes best practices in its administrative, financial and information systems.**

- Adjust and implement enrollment strategies to fill schools to capacity each year and to be responsive to changing needs of geographic areas, income levels, and community demographics
- Effectively implement a comprehensive external and internal communication plan
- Ensure effective governance and administration by establishing responsive administrative structures and clearly defining and enacting roles and responsibilities
- Monitor program performance through the use of a third party independent program evaluator
- Regularly consult with the Early Childhood Education Municipal Development Board of Directors on excellent and innovative practices

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met Target Not Met Informational

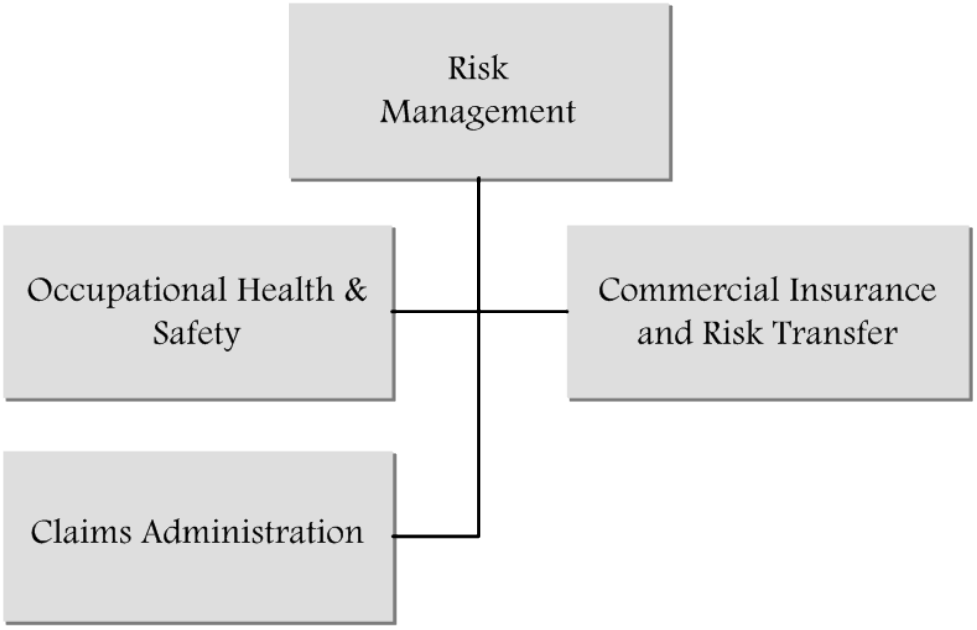
| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| Parents supported in work and continuing education through Extended Day program | N/A | N/A | 38% | | 35% |
| Students served through Competitive Grants | N/A | N/A | 2,080 | | 2,000 |
| Client initiated Professional Learning trainings | 1,431 | 1,575 | 1,945 | | 2,500 |
| Educational cost per student | $13,600 | $14,069 | $13,690 | | $13,589 |
| Average daily attendance | 93.3% | 93% | 92% | | 93% |

**PRE-K 4 SA FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 22,170,683 | 25,883,522 | 25,807,722 | 25,939,907 |
| CONTRACTUAL SERVICES | 9,875,353 | 15,009,588 | 14,546,999 | 15,600,077 |
| COMMODITIES | 931,911 | 1,268,860 | 1,281,867 | 1,027,430 |
| SELF INSURANCE/OTHER | 1,439,892 | 1,269,082 | 1,283,330 | 1,139,112 |
| CAPITAL OUTLAY | 14,227 | 99,498 | 119,462 | 234,000 |
| TRANSFERS | 3,757,373 | 4,028,664 | 4,033,474 | 4,333,810 |
| **TOTAL EXPENDITURES** | **$38,189,439** | **$47,559,214** | **$47,072,854** | **$48,274,336** |
| **Authorized Positions** | **407** | **463** | **463** | **415** |
| **Full-Time Equivalents** | **390.16** | **428.52** | **428.52** | **397.84** |


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

# RISK MANAGEMENT




| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | ADOPTED BUDGET |
|---|---|---|
| Self-Insurance Workers' Compensation Fund | 15 | 15,469,820 |
| Self-Insurance Liability Fund | 10 | 8,285,904 |
| **Total Funding** | **25** | **$23,755,724** |

***MISSION STATEMENT***

***TO DELIVER A QUALITY RISK MANAGEMENT PROGRAM THAT FOCUSES ON THE PREVENTION OF INJURIES, THE PROTECTION OF CITY ASSETS, AND THE DEVELOPMENT AND IMPLEMENTATION OF SOUND SAFETY PROGRAMS FOR ALL OUR EMPLOYEES AND CITIZENS.***

## PROGRAM INFORMATION

The Risk Management Department is responsible for minimizing financial losses to the City through its commercial insurance acquisition, claims administration and occupational health and safety program.

The Department is organized into three areas: Commercial Insurance and Risk Transfer, Claims Administration and Occupational Health and Safety:

- The Commercial Insurance and Risk Transfer program procures commercial insurance to protect the City's assets and provides to departments recommendations to contractually transfer risk to vendors
- The Claims Administration includes Workers' Compensation and Liability Claims
- Workers' Compensation ensures the compliance with applicable statutes and regulations dealing with employee injuries or illnesses in the course and scope of employment, monitoring the activities of the Third Party Administrator, and monitoring the Modified Work Assignment Program
- Investigates and pays third-party claims, handles the subrogation activities for the City
- The Occupational Health and Safety program works to eliminate, reduce or otherwise mitigate the City's exposure to loss resulting from occupational injuries/illnesses, vehicles accidents, third party liability claims, and property loss

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

**City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.**

Proactively monitor the financial performance and programs of the Workers' Compensation and Liability Fund.

- Ensure the City provides compensation for only claims for which it is responsible
- Administer Risk Management contracts and ensure delivery of all contracted services
- Increase the effectiveness of the Modified Work Assignment Program
- Aggressively subrogate and pursue all potential recoveries from negligent third parties
- Evaluate contract-related exposures and "transfer" those exposures via recommended insurance requirements to vendor

Develop and implement strategies to reduce and/or eliminate conditions which could result in loss or harm to personnel, property and financial resources of the City.

- Increase safety awareness through various safety related training opportunities
- Enhance integration of Safety and Loss Prevention efforts within departments such as, implementation of citywide Accident and Injury Review Boards and Safety Management Audit System (SMS)

**City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.**

Ensure Compliance with the Texas Workers' Compensation Act.

- Continue to train departmental representatives on the requirements, guidelines, and benefits of the Texas Workers' Compensation Act

Properly investigate and manage liability claims and lawsuits against the City.

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| Percentage of recovery of City damages | 102% | 75% | 77% | ✓ | 80% |
| Average cost of a workers' compensation claim | $4,334 | $3,123 | $3,477 | ✗ | $3,291 |
| City's incident rate | 9.50 | 7.08 | 6.87 | ✓ | 5.57 |

### SELF-INSURANCE WORKERS' COMPENSATION FUND EXPENDITURES BY CLASSIFICATION

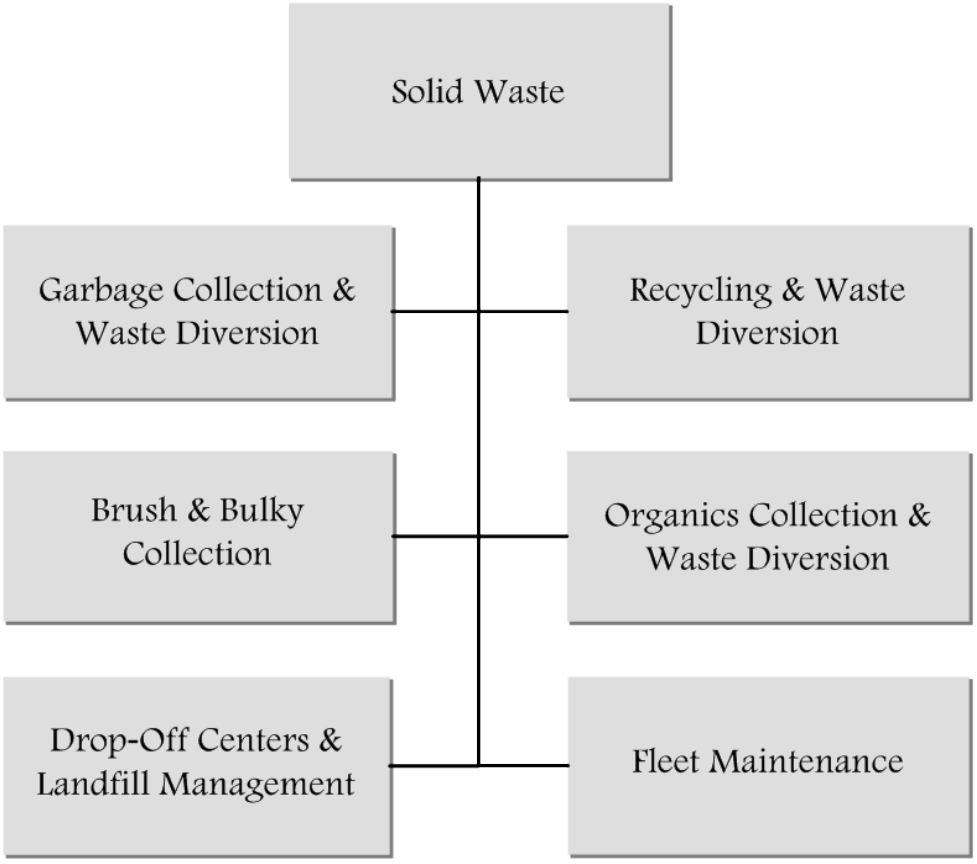
| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 890,198 | 1,059,906 | 1,077,312 | 1,295,876 |
| CONTRACTUAL SERVICES | 1,361,951 | 1,430,692 | 1,429,273 | 1,752,236 |
| COMMODITIES | 21,382 | 28,381 | 27,971 | 28,581 |
| SELF INSURANCE/OTHER | 4,870,529 | 11,655,385 | 13,083,175 | 11,975,879 |
| CAPITAL OUTLAY | 25,603 | 1,296 | 3,125 | 10,204 |
| TRANSFERS | 677,050 | 635,356 | 635,356 | 407,044 |
| **TOTAL EXPENDITURES** | **$7,846,713** | **$14,811,016** | **$16,256,212** | **$15,469,820** |
| **Authorized Positions** | **13** | **13** | **13** | **15** |
| **Full-Time Equivalents** | **13.00** | **13.00** | **13.00** | **15.00** |

### SELF-INSURANCE LIABILITY FUND EXPENDITURES BY CLASSIFICATION

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 562,151 | 667,386 | 633,433 | 712,565 |
| CONTRACTUAL SERVICES | 212,569 | 263,115 | 263,115 | 263,115 |
| COMMODITIES | 1,346 | 2,986 | 3,811 | 2,986 |
| SELF INSURANCE/OTHER | 3,776,639 | 6,779,993 | 6,371,470 | 6,783,213 |
| CAPITAL OUTLAY | 10,628 | 1,296 | 1,706 | 7,806 |
| TRANSFERS | 501,279 | 482,085 | 482,085 | 516,219 |
| **TOTAL EXPENDITURES** | **$5,064,612** | **$8,196,861** | **$7,755,620** | **$8,285,904** |
| **Authorized Positions** | **10** | **10** | **10** | **10** |
| **Full-Time Equivalents** | **10.00** | **10.00** | **10.00** | **10.00** |


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

# SOLID WASTE MANAGEMENT




| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | ADOPTED BUDGET |
|---|---|---|
| Solid Waste Operating & Maintenance Fund | 619 | 117,957,610 |
| Fleet Services Fund | 106 | 18,862,489 |
| **Total Funding** | **725** | **$136,820,099** |

Total Solid Waste Management Fleet Services Fund FY 2018 Adopted Budget is $19,162,990 of which $300,501 is transferred to the Solid Waste Operating Fund.

***MISSION STATEMENT***

***TO PROTECT THE PUBLIC HEALTH AND SAFETY OF THE CITY OF SAN ANTONIO BY PROVIDING QUALITY MUNICIPAL SOLID WASTE AND RECYCLING SERVICES AND OTHER ENVIRONMENTAL PROGRAMS THAT ARE SAFE, EFFICIENT, COST EFFECTIVE, AND ENVIRONMENTALLY RESPONSIBLE.***

## PROGRAM INFORMATION

The Solid Waste Operating and Maintenance Fund generates a majority of its revenue from the Solid Waste Fee and the Environmental Fee, which are collected by CPS Energy. Additional revenues are collected from Waste Hauler Permit Fees, Brush Recycling Fees, and the sale of mulch and recyclable materials.

The Solid Waste Management Department (SWMD) is responsible for the collection of municipal solid waste generated by approximately 350,000 homes in the City of San Antonio. The primary collection services provided include: weekly curbside collection of residential garbage, recyclables, and organics; dead animal collection; downtown night garbage collection; and semi-annual residential collection of brush and bulky items. Other major responsibilities of the Department involve administering the City's Household Hazardous Waste (HHW) Programs, monitoring and maintaining closed City landfills, and operating two Brush Recycling Centers and four Neighborhood Bulky Waste Drop Off Centers.

City-wide implementation of the Pay As You Throw (PAYT) rate structure and organics collection was completed April 2017. Other services include supporting neighborhood associations and civic groups through the weekend Dial-A- Trailer program.

The Department maintains an ongoing public education and outreach program, disseminating recycling information to educate the public on how to recycle correctly and the various services provided to the general community. The Department also provides assistance with various cleanups for special events, weather-related emergencies, and illegal dumping. In addition, the Department provides educational presentations to children Pre-K to 12th regarding recycling and proper waste management.

The Department is responsible for the maintenance and repair of heavy equipment for the City. In FY 2015, responsibility for the maintenance of heavy equipment was transferred to the Solid Waste Department from the Building Equipment Services Department. The transition has provided an integrated and programmatic service delivery approach to the management and maintenance of primarily heavy duty vehicles and off road equipment, by connecting the end user and the maintenance technicians.

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

**City-Wide Goal: San Antonio will be a safe and clean community.**

- Providing the citizens of San Antonio with cost-effective and environmentally responsible recycling, garbage, organics, brush, and bulky item collection services to ensure that our communities are kept clean and aesthetically pleasing

- Increasing driver safety and collection performance through improved routing, vehicle location technology, and the continued implementation of a comprehensive safety plan not only ensures the safety of our COSA employees, but also provides for a safe community during service delivery to our residents

**City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.**

- Continue the City's recycling goal to achieve a 60% residential recycling rate by 2025 (current rate is at 33%). By establishing a more sustainable community through recycling programs, San Antonio continues its commitment to conserve natural resources for generations to come, as well as create the next generation of recyclers.
    - The next step towards the 60% recycling rate is to incentivize residents to recycle more and throw away less. Over time, PAYT will provide customers with a blue recycling cart, a green organics recycling cart, and a choice between three sizes of the brown garbage carts (small, medium, large). The larger the brown cart, the greater the monthly rate for the cart. PAYT will incentivize customers to use smaller brown carts and place more recyclable material in the blue and green carts.
    - Enrich communication through recycling outreach and educational efforts by way of recycling brochures, website efforts, social media, and strategic marketing campaigns

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| Recycling rate as part of total waste stream | 32% | 38% | 33% | ✗ | 38% |
| Recycling, Organic, and Refuse collection misses per 10,000 collection opportunities | 8.9 | ≤9.0 | 10.4 | ✗ | ≤9.0 |

## SOLID WASTE OPERATING & MAINTENANCE FUND EXPENDITURES BY CLASSIFICATION

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 34,810,564 | 37,466,952 | 37,786,717 | 39,845,300 |
| CONTRACTUAL SERVICES | 30,412,715 | 31,160,849 | 31,917,842 | 32,200,582 |
| COMMODITIES | 5,706,644 | 7,163,878 | 6,406,498 | 7,331,060 |
| SELF-INSURANCE/OTHER | 26,995,697 | 30,799,357 | 30,235,732 | 31,355,232 |
| CAPITAL OUTLAY | 456,866 | 723,642 | 723,642 | 702,987 |
| TRANSFERS | 4,131,425 | 5,473,163 | 5,473,163 | 6,522,449 |
| **TOTAL EXPENDITURES** | **$102,513,911** | **$112,787,841** | **$112,543,594** | **$117,957,610** |
| **Authorized Positions** | **577** | **602** | **602** | **619** |
| **Full-Time Equivalents** | **577.00** | **602.00** | **602.00** | **619.00** |

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

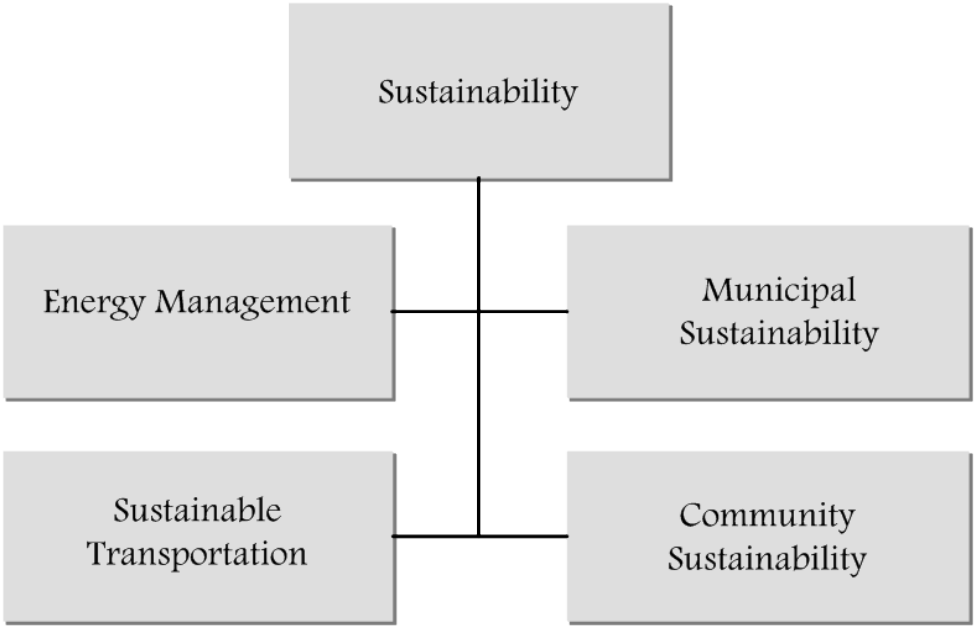
Target Met | Target Not Met | Informational

| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| % of fleet available to users | 91% | 90% | 90% | ✓ | 90% |

**FLEET SERVICES FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 5,901,173 | 6,275,559 | 6,509,952 | 6,983,688 |
| CONTRACTUAL SERVICES | 2,601,599 | 2,710,104 | 2,318,652 | 2,795,979 |
| COMMODITIES | 5,633,171 | 6,000,376 | 6,499,799 | 6,466,835 |
| SELF-INSURANCE/OTHER | 1,451,387 | 1,663,594 | 1,634,212 | 1,889,445 |
| CAPITAL OUTLAY | 57,768 | 310,038 | 310,721 | 151,278 |
| TRANSFERS | 913,496 | 836,658 | 836,658 | 875,765 |
| **TOTAL EXPENDITURES** | **$16,558,594** | **$17,796,329** | **$18,109,994** | **$19,162,990** |
| **Authorized Positions** | **99** | **106** | **106** | **106** |
| **Full-Time Equivalents** | **99.00** | **106.00** | **106.00** | **106.00** |

# OFFICE OF SUSTAINABILITY




| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | ADOPTED BUDGET |
|---|---|---|
| Solid Waste Operating & Maintenance Fund | 5 | 952,604 |
| Energy Efficiency Fund | 4 | 1,244,779 |
| Grants | 0 | 494,398 |
| **Total Funding** | **9** | **$2,691,781** |

***MISSION STATEMENT***

***ENHANCING THE ENVIRONMENT, QUALITY OF LIFE, AND ECONOMIC VITALITY THROUGH INNOVATIVE PROGRAMS AND POLICIES FOR ALL RESIDENTS, AS WELL AS FUTURE GENERATIONS.***

## PROGRAM INFORMATION

As our world rapidly changes, it is essential for local governments to adapt to changing social, economic, and environmental conditions in order to provide resources for current and future generations. Municipal efficiency, rising energy costs, air quality, water and food security, climate change, weather-related disaster preparedness, equity, and mobility options are important issues for the City of San Antonio. Efforts to address these issues not only improve social and environmental well-being, but make business sense as well. The City of San Antonio's Office of Sustainability provides leadership and support to City departments, residents, the business community, and other public and private agencies on Sustainability initiatives, and tracks and reports sustainability metrics to ensure progress and accountability.

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

**City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.**

- Further San Antonio as a leading community in safe, alternative transportation through initiatives such as bicycle-sharing, as well as public education and awareness campaigns for bicyclists and motorists
- Advance sustainability within City operations through researching best practices, leveraging internal and external resources, and implementing innovative proactive programs to improve municipal efficiency and interdepartmental idea-sharing
- Research, secure, manage and execute grant funded projects and programs to further City-wide sustainability goals
- Focus on efficiency in City operations, including: energy efficiency improvements in City facilities, fleet, procurement, and co-benefit analysis for interdepartmental projects

**City-Wide Goal: San Antonio will be a City that maximizes its citizens' well-being and human potential while capitalizing on its cultural diversity.**

- Improve neighborhood sustainability, quality of life, and resilience through a dialogue with community residents and stakeholders to identify opportunities to improve efficiency, cooperation, and innovation

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met Target Not Met Informational

| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| City employee education and outreach opportunities promoting sustainability principles | 27 | 27 | 30 | ✓ | 30 |

## SOLID WASTE OPERATING & MAINTENANCE FUND EXPENDITURES BY CLASSIFICATION

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 467,841 | 483,440 | 488,270 | 616,804 |
| CONTRACTUAL SERVICES | 221,822 | 410,462 | 405,512 | 265,151 |
| COMMODITIES | 18,996 | 43,497 | 43,497 | 43,497 |
| SELF-INSURANCE/OTHER | 19,056 | 65,518 | 65,577 | 21,652 |
| CAPITAL OUTLAY | 3,102 | 7,718 | 7,718 | 5,500 |
| **TOTAL EXPENDITURES** | **$730,817** | **$1,010,635** | **$1,010,574** | **$952,604** |
| **Authorized Positions** | **4** | **4** | **4** | **5** |
| **Full-Time Equivalents** | **4.00** | **4.00** | **4.00** | **5.00** |

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| Avoided utility costs associated with new municipal facility retrofit projects completed* | 112,141 | 115,000 | 97,322 | | 123,872 |

*The avoided energy costs for FY 2017 are projected to be lower than previous fiscal years due to a fewer number of buildings to be retrofit.

## ENERGY EFFICIENCY FUND EXPENDITURES BY CLASSIFICATION

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 406,841 | 361,242 | 310,052 | 373,422 |
| CONTRACTUAL SERVICES | 1,157,774 | 365,625 | 414,915 | 848,444 |
| COMMODITIES | 7,069 | 0 | 1,714 | 300 |
| SELF-INSURANCE/OTHER | 26,851 | 21,599 | 21,591 | 22,613 |
| CAPITAL OUTLAY | 0 | 3,830 | 3,830 | 0 |
| TRANSFERS | 0 | 700,000 | 700,000 | 0 |
| **TOTAL EXPENDITURES** | **$1,598,535** | **$1,452,296** | **$1,452,102** | **$1,244,779** |
| **Authorized Positions** | **4** | **4** | **4** | **4** |
| **Full-Time Equivalents** | **4.00** | **4.00** | **4.00** | **4.00** |

## GRANTS SUMMARY

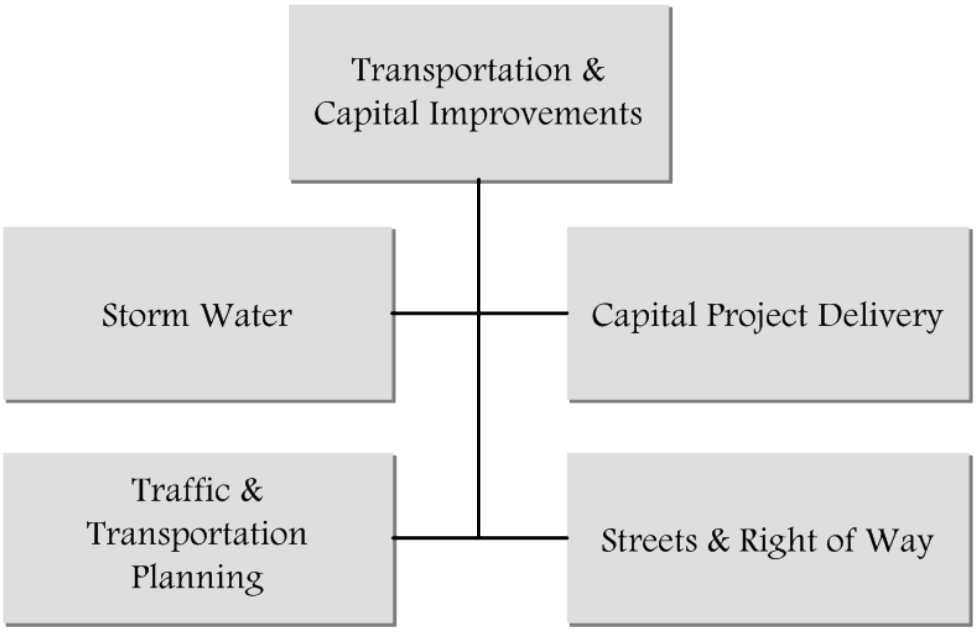
| TITLE OF PROGRAM | FEDERAL | STATE | OTHER | ADOPTED FY 2018 | CITY MATCH |
|---|---|---|---|---|---|
| TxDOT B-Cycle Urban Core Expansion | 0 | 494,398 | 0 | 494,398 | 0 |
| **TOTAL** | **0** | **494,398** | **0** | **494,398** | **0** |

***GRANT NAME:*** *TxDOT B-Cycle Urban Core Expansion*

**PROGRAM INFORMATION**

This funding will be used to expand the B-Cycle system by up to 20 stations within the urban core.

| | Actual FY 2016 | Estimate FY 2017 | Adopted FY 2018 |
|---|---|---|---|
| **FUNDING SOURCES** | | | |
| STATE - State Funding Source | $170,268 | $219,741 | $494,398 |
| **TOTAL FUNDING** | **$170,268** | **$219,741** | **$494,398** |
| **EXPENDITURES** | | | |
| Contractual Services | $170,268 | $219,741 | $494,398 |
| **TOTAL EXPENDITURES** | **$170,268** | **$219,741** | **$494,398** |
| **Authorized Positions** | **0** | **0** | **0** |
| **Full-Time Equivalents** | **0.00** | **0.00** | **0.00** |




| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | ADOPTED BUDGET |
|---|---|---|
| General Fund | 338 | 104,016,560 |
| Advanced Transportation District Fund | 26 | 5,503,523 |
| Capital Management Services Fund | 173 | 20,306,553 |
| Right Of Way Management Fund | 40 | 3,432,699 |
| Storm Water Operating Fund | 275 | 45,970,393 |
| Storm Water Regional Facilities Fund | 13 | 1,592,400 |
| Capital Projects | 0 | 431,745,384 |
| **Total Funding** | **865** | **$612,567,512** |

GENERAL FUND
ADVANCED TRANSPORTATION DISTRICT FUND
CAPITAL MANAGEMENT SERVICES FUND
RIGHT OF WAY MANAGEMENT FUND
STORM WATER OPERATING FUND
STORM WATER REGIONAL FACILITIES FUND

***MISSION STATEMENT***

***THROUGH INNOVATION AND DEDICATION, WE BUILD AND MAINTAIN SAN ANTONIO'S INFRASTRUCTURE.***

## PROGRAM INFORMATION

This Department oversees and directs the development and maintenance of the publicly owned infrastructure of the City of San Antonio. The Department is comprised of several operating divisions within six funds. Areas of responsibility assigned to the General Fund include:

- Provides oversight and direction for the department
- Coordinates policies and facility modifications in compliance with the 1973 Rehabilitation Act, the Fair Housing Amendments Act, and the Americans with Disabilities Act (ADA)
- Plans, designs, constructs, operates, and maintains traffic engineering functions, traffic control devices, transportation planning, and transportation engineering
- Resurfaces and rehabilitates streets including design and preparation of contract street maintenance plans and specifications for the streets maintenance contract, pothole patching, sidewalk construction, bridge repair, railroad crossing monitoring, and alley maintenance
- Provides engineering and infrastructure assessment of street and storm water projects

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

**City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.**

- Provide high quality services in the design, construction, and renovation of streets, drainage, and transportation facilities
- Foster an environment for employee growth through educational training and development opportunities such as emergency response readiness training and supervisory training for operating divisions
- Encourage staff to actively strengthen the department's ability to respond promptly to daily events and infrastructure needs
- Emphasize safety to employees and the community to reduce preventable accidents
- Continue to perform services in a customer first manner to meet the needs of citizens
- Continue to communicate effectively, deliver quality services, and provide accurate and timely responses to customer requests
- Maintain a positive image in the community and continue to promote public trust through community meetings and timely, proactive, and positive communication with the media
- Provide safe and efficient movement of people and goods through a well-designed, operated, and maintained multi-modal transportation network
- Perform preventative maintenance for all traffic signals to reduce malfunctions and outages
- Continue implementation and improvement of the ADA Curb Ramp/Sidewalk Construction and Maintenance program for connectivity of paths of travel
- Continue to evaluate affordability, efficiency, and effectiveness of options for providing street maintenance services
- Maintain strategic partnerships with governmental agencies, private construction and consulting organizations, and community-based groups to leverage resources essential to improving service delivery and maximizing efficiencies, while maintaining safe work-zone environments
- Deliver street maintenance projects consistent with the rolling 5-Year Infrastructure Management Program (IMP)
- Continue to implement pavement preservation applications such as crack, slurry, and fog sealants to assist in maintaining pavement conditions across the City
- Support the Governmental Accounting Standards Board's (GASB) 34 requirements for inventory infrastructure using Geographic Information Systems (GIS)

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| Number of miles of streets improved from bad to excellent condition | 108.60 | 98.51 | 98.61 | ✓ | 128.00 |
| Percentage of potholes filled within 2 business days | 96% | 95% | 98% | ✓ | 95% |
| Number of street maintenance Infrastructure Management Program (SMP) projects completed | 832 | 814 | 824 | ✓ | 1,192 |
| Number of alleys maintained and reconstructed | 62 | 71 | 70 | ✗ | 62 |

## GENERAL FUND
## EXPENDITURES BY CLASSIFICATION

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 20,632,355 | 22,290,282 | 21,891,119 | 22,974,174 |
| CONTRACTUAL SERVICES | 6,280,566 | 6,453,745 | 6,737,948 | 10,762,305 |
| COMMODITIES | 6,804,825 | 7,070,478 | 7,189,163 | 7,099,078 |
| SELF-INSURANCE/OTHER | 14,127,314 | 21,591,192 | 21,435,271 | 22,346,253 |
| CAPITAL OUTLAY | 768,254 | 55,334 | 57,569 | 173,880 |
| TRANSFERS | 29,419,946 | 31,581,392 | 31,581,392 | 40,660,870 |
| **TOTAL EXPENDITURES** | **$78,033,260** | **$89,042,423** | **$88,892,462** | **$104,016,560** |
| **Authorized Positions** | **340** | **338** | **338** | **338** |
| **Full-Time Equivalents** | **340.00** | **337.50** | **337.50** | **337.50** |

## PROGRAM INFORMATION

The Advanced Transportation District (ATD) Program oversees and directs the identification, coordination, and funding of capital projects designed to reduce traffic congestion, enhance sidewalk and pedestrian ramp improvements, improve neighborhood connectivity, utilize technology for improved traffic management, and leverage available resources.

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

**City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.**

- Provide specialized improvements along major arterial streets throughout the City to enhance connectivity between neighborhoods and major roadways
- Reduce traffic congestion with improved traffic signal timing and detection, new or longer turn lanes, pavement widening, and other mobility improvements
- Add or improve sidewalks with priority given to those on, or adjacent to, transit corridors

## INTEGRATION OF DEPARTMENT GOALS WITH COSA OBJECTIVES (Continued)

- Make ADA-compliant improvements to sidewalks, curbs, and wheelchair ramps
- Improve and/or add crosswalks, pedestrian street markers, and other facilities
- Continue the management of the City's centralized traffic management system

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| Evaluate and improve traffic flow in the top 100 highly traveled corridors | 20% | 20% | 20% | ✓ | 20% |
| Number of miles of sidewalks constructed or improved | 30.5 | 27.2 | 22.0 | ✗ | 7.94 |

## ADVANCED TRANSPORTATION DISTRICT FUND EXPENDITURES BY CLASSIFICATION

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 1,788,635 | 1,849,738 | 1,836,605 | 2,024,246 |
| CONTRACTUAL SERVICES | 558,278 | 650,889 | 625,695 | 651,089 |
| COMMODITIES | 44,415 | 72,459 | 69,539 | 73,509 |
| SELF INSURANCE/OTHER | 1,910,031 | 2,029,062 | 2,023,084 | 2,253,898 |
| CAPITAL OUTLAY | 13,337 | 3,630 | 41,815 | 72,675 |
| TRANSFERS - OPERATING | 3,355,889 | 3,421,122 | 3,421,122 | 428,106 |
| TRANSFERS - CAPITAL PROJECTS | 10,458,273 | 9,500,000 | 9,500,000 | 13,475,000 |
| **TOTAL EXPENDITURES** | **$18,128,858** | **$17,526,900** | **$17,517,860** | **$18,978,523** |
| **Authorized Positions** | **24** | **24** | **24** | **26** |
| **Full-Time Equivalents** | **24.00** | **24.00** | **24.00** | **26.00** |

## PROGRAM INFORMATION

The Capital Management Services (CMS) Fund supports 10 divisions that manage the City of San Antonio's Capital Improvement Program (CIP) through all phases of planning, design, construction, and closeout. The CMS funded divisions serve as the City's procurement entity for all construction, architectural, and engineering services, acting as the central depository for all official records related to capital improvement projects.

The divisions supported by the CMS Fund are organized into two general components: Project Delivery and Support Services. Each component is essential to the delivery of projects and is overseen by an Assistant Director.

Project Delivery

- Project Management (Horizontal)
  - Provides Project Management of all horizontal projects from scoping through closeout to include streets, drainage, sidewalks, detention facilities, and bridges

## PROGRAM INFORMATION (Continued)

- Manages special projects, on-call consultant engineers, city-wide bridge program; engineering oversight; and maintenance of the City's Design Guidance Manual, Construction Specifications, and Unit Price List
- Construction Management (Horizontal)
  - Provides construction management of all horizontal projects, including streets, drainage, sidewalks, detention facilities, and bridges
  - Performs construction inspections of all horizontal capital projects and park projects, as well as, surveys for Transportation & Capital Improvements projects
- Project Management (Vertical)
  - Supervises the architectural design and construction of facilities for the City of San Antonio to include major downtown projects, fire and police stations, libraries, parks, and community facilities
  - Manages all Job-Order Contracting (JOC) projects and on-call professional services (i.e. architects and landscape architects, estimating and commissioning)
- Alamodome Renovations
  - Manages $53.8 Million in Alamodome renovations that include enhancements to the east and west plaza-level concourses, new concessions and equipment
- Aviation
  - Manages $23 Million Customs & Border Patrol Renovation at Terminal A and $171.8 Million ConRAC facility for Aviation Department
  - Manages projects that will improve customer service and expand public facilities at the San Antonio International Airport

Support Services

- Contract Services
  - Initiates and administers contracts for architectural, engineering, and construction services for the City
  - Coordinates the goal setting activities, outreach efforts, and reporting requirements of the Small Business Economic Development Advocacy Program and Disadvantaged Business Enterprises program and utilization of small, minority-, and women-owned businesses in an effort to ensure broad participation in Architect/Engineer (A/E) and Construction contracts
- Fiscal and Budget Management
  - Administers all financial transactions related to the Capital Improvements Program projects including coordinating the development of the Capital Budget, monitoring all Capital Improvement Projects financial transactions for the department, and providing financial reports of the 2017-2021 Bond Program Budget for the department
- Scheduling, reporting, and PRIMELink
  - Utilizes PRIMELink, a web-based program management tool, to manage capital projects during both design and construction phases
  - PRIMELink provides:
    - Electronic development and routing of invoices, change orders, and select close-out documents
    - Improved invoicing through electronic routing, elimination of mathematical errors, and reduction of typos due to electronic transfers
    - Electronic processing of Requests for Information (RFIs), submittals, and punch lists
    - Increased coordination among Project Managers, utilities, consultants, and contractors
    - Storage of plans and contractual documents
    - Increased accountability/visibility and improved document control and standardized procedures
- Compliance
  - Ensures compliance with federal, state, and local laws, rules, and regulations, and coordinates all audits

## PROGRAM INFORMATION (Continued)

- Acquisitions
  - Acquires all right of way and properties for all capital projects
  - Processes all condemnations/eminent domain for the City in accordance with State Senate Bill 18
- Environmental Management Services
  - Provides in-house consulting services to all departments including planning, management, and execution of environmental risk assessments, natural resources assessments and cultural resource assessments related to capital improvements projects to ensure environmental compliance with applicable federal, state, and local regulations prior to and during construction

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

**City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.**

- Provide citizens with quality projects completed on-time and on-budget
- Evaluate projects for efficiencies and cost saving opportunities including value engineering efforts
- Continue efforts to include public input for projects through the use of meetings with consultants
- Respond quickly to requests for information regarding the status of current bond projects

Act as City's procurement entity and effectively manage all construction, architectural, and engineering services contracts.

- Procure and administering all contracts in compliance with all applicable regulations and in a timely manner
- Promote continuous education of contracting policies
- Provide prompt payment for services provided
- Monitor all financial project transactions
- Provide monthly, quarterly, and annual financial reports
- Train staff in contract management and PRIMELink
- Ensure project schedules are loaded and maintained in PRIMELink
- Provide timely and accurate project reports
- Manage project information released through the Dashboard
- Support and promoting the Small Business/Economic Development goals of the City
- Acquire properties for capital projects
- Conduct environmental and natural resources assessments for capital projects
- Obtain necessary environmental permitting, clearances, and regulatory compliance in accordance with applicable federal, state, and local regulations

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| Percentage of 2017 Bond Projects completed or under construction | 0% | 2% | 2% | ✓ | 5% |
| Percentage of 2017 Bond Projects in design or design completed | 0% | 4% | 4% | ✓ | 56% |
| Percentage of 2012 Bond Projects completed or under construction | 94% | 99% | 96% | ✗ | 99% |
| Percentage of 2012 Bond Projects in design or design completed | 100% | 100% | 100% | ✓ | 100% |
| Percentage of 2012 Bond Projects completed on-time | 96% | 80% | 98% | ✓ | 90% |

### CAPITAL MANAGEMENT SERVICES FUND
### EXPENDITURES BY CLASSIFICATION

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 13,978,942 | 13,936,692 | 13,923,220 | 15,112,172 |
| CONTRACTUAL SERVICES | 500,297 | 584,450 | 608,644 | 590,450 |
| COMMODITIES | 137,886 | 183,895 | 180,632 | 186,145 |
| SELF INSURANCE/OTHER | 3,284,600 | 2,832,073 | 2,662,037 | 2,945,339 |
| CAPITAL OUTLAY | 71,606 | 37,016 | 38,095 | 126,510 |
| TRANSFERS - OPERATING | 1,047,775 | 1,341,915 | 1,341,915 | 1,345,937 |
| TRANSFERS - CAPITAL PROJECTS | 303,116 | 0 | 0 | 0 |
| **TOTAL EXPENDITURES** | **$19,324,222** | **$18,916,041** | **$18,754,543** | **$20,306,553** |
| **Authorized Positions** | **174** | **164** | **164** | **173** |
| **Full-Time Equivalents** | **174.00** | **164.00** | **164.00** | **173.00** |

## PROGRAM INFORMATION

The Right of Way Management Division is responsible for managing the use of the City's rights of way and maintaining the integrity of the infrastructure through permitting. Included in this process is the standardization of street cutting procedures, ensuring the safety of the public, and monitoring for compliance through inspections and utility coordination.

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

**City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.**

- Perform the functions of planning and coordination, implementation, development, and management of the City's

## INTEGRATION OF DEPARTMENT GOALS WITH COSA OBJECTIVES (Continued)

infrastructure system of streets, alleys, and emergency response services in a timely manner with a focus on quality and meeting customer needs

- Protect the City's infrastructure investment and guarantee proper street repair through improved street restoration standards
- Reduce public inconvenience and improve utility coordination through increased planning and management of the City's right of way
- Improve online web applications for right-of-way services through 24-hour access to the Right of Way program permit process
- Provide training to all Right of Way staff to foster an environment for employee growth and learning
- Educate the public (e.g. Neighborhood Associations) of the Right of Way Ordinance's role in public safety through the protection of the City's infrastructure investment and compliance with traffic control measures

### RIGHT OF WAY MANAGEMENT FUND
### EXPENDITURES BY CLASSIFICATION

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 1,499,460 | 2,498,836 | 2,430,952 | 2,788,355 |
| CONTRACTUAL SERVICES | 222,054 | 464,122 | 538,844 | 254,056 |
| COMMODITIES | 20,805 | 26,670 | 26,366 | 24,470 |
| SELF INSURANCE/OTHER | 215,361 | 297,348 | 278,035 | 294,027 |
| CAPITAL OUTLAY | 110,916 | 344,918 | 344,776 | 1,791 |
| TRANSFERS - OPERATING | 155,400 | 387,239 | 375,239 | 70,000 |
| TRANSFERS - CAPITAL PROJECTS | 0 | 0 | 0 | 600,000 |
| **TOTAL EXPENDITURES** | **$2,223,996** | **$4,019,133** | **$3,994,212** | **$4,032,699** |
| **Authorized Positions** | **28** | **40** | **40** | **40** |
| **Full-Time Equivalents** | **28.00** | **40.00** | **40.00** | **40.00** |

## PROGRAM INFORMATION

The Storm Water Utility housed within the Transportation & Capital Improvements (TCI) Department is funded by the federally authorized Storm Water Utility Fee (user fee) and through fees collected for participation in the Regional Storm Water Management Program such as the fee-in-lieu-of (FILO) on-site detention.

The Storm Water Utility funds perform the following primary functions:

- Storm Water Infrastructure Maintenance: concrete lined and natural waterways, federally mandated channels, underground storm water systems, desilting operations, and underground tunnel inspection
- Surface Maintenance: arterial/collector/residential street sweeping, Central Business District street sweeping, street median maintenance, operation and maintenance of tunnels and dams, and High Water Detection System
- Capital Projects Review: review all municipal drainage infrastructure improvements including bond projects
- Private Development Review: review of all private development proposals within the City and the Extra Territorial Jurisdiction to comply with the Unified Development Code (UDC) and Federal Emergency Management Agency (FEMA) regulations
- Floodplain Management: in accordance with National Flood Insurance Program (NFIP) rules and regulations, technical review of Floodplain Development Permits, Flood Insurance Rate Map revision coordination, floodplain violation identification, coordination, and prosecution support
- Regional Storm Water Management Program (RSWMP) Implementation: storm water infrastructure master

## PROGRAM INFORMATION (Continued)

planning, RSWMP administration, and active technical participation in Bexar Regional Watershed Management (BRWM)
• Water Quality Program Management: improve water quality in the greater San Antonio area and implement best management practices over the rivers and creeks

The Storm Water Utility ensures compliance with program requirements associated with the City's National Pollutant Discharge Elimination System (NPDES) permit. It is also tasked with compliance to the Municipal Separate Storm Sewer System (MS4) permit requirements.

The Storm Water Utility, in addition to design and review of private storm water infrastructure plans, participates in the master planning effort for the five major watersheds within the region. This includes implementing regional flood control facilities, engineering regional storm water facilities, and floodplain management and administration.

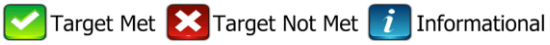
## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

**City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.**

- Perform all services in a customer first manner to meet the needs of citizens
- Operate and manage the storm water infrastructure program through comprehensive watershed management
  - Implement the operational planned maintenance programs
  - Implement specific watershed master plans as data and funding become available
  - Cooperate in regional efforts to collect storm water data and operate flood detection devices (High Water Detection Systems)
  - Evaluate, consider, and pursue available resources for improved management of the regional and local storm water infrastructure
  - Continue mapping and development procedures for assessment of storm water infrastructure
- Facilitate orderly development practices using the drainage ordinances as adopted in the Unified Development Code
- Establish a performance based schedule for the maintenance of the City's inventory of streams, basins, dams, tunnels, and storm water systems
- Execute tasks required to comply with the National Pollutant Discharge Elimination System (NPDES) permit, Storm Water Compliance for Construction Activities Ordinance, and Municipal Separate Storm Water Sewer System (MS4) permit
- Continue a holistic approach to planning and implementing regional storm water facilities
- Perform all functions with a focus on quality, customer needs, and the effective protection of the public's investment in the City's infrastructure
- Institute best management practices in the maintenance of our natural creekways and earthen channels to ensure water quality, improve wildlife habitat, reduce erosion, and increase flood conveyance

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.




| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| Number of natural creekway cleaning and channel restoration | 97 | 73 | 96 | ✓ | 133 |

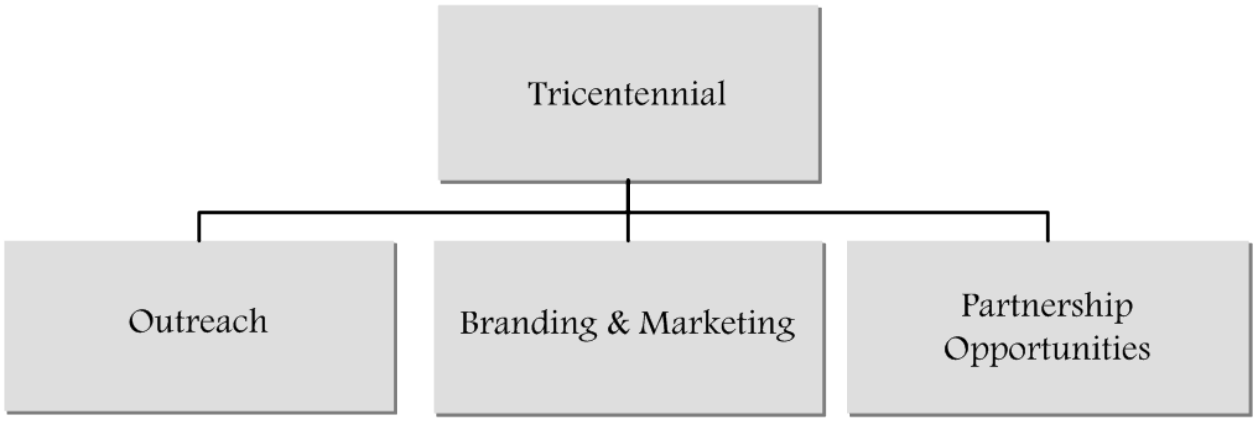
**STORM WATER OPERATING FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 14,611,503 | 16,034,126 | 15,650,934 | 16,535,630 |
| CONTRACTUAL SERVICES | 9,016,350 | 10,074,657 | 9,832,655 | 10,455,991 |
| COMMODITIES | 2,083,931 | 1,911,742 | 1,968,253 | 1,797,674 |
| SELF INSURANCE/OTHER | 5,099,939 | 5,507,948 | 5,381,063 | 5,406,023 |
| CAPITAL OUTLAY | 1,564,432 | 724,620 | 725,167 | 65,504 |
| TRANSFERS - OPERATING | 10,204,384 | 10,880,327 | 10,881,877 | 11,709,571 |
| TRANSFERS - CAPITAL PROJECTS | 1,329,947 | 4,500,000 | 4,500,000 | 2,050,000 |
| **TOTAL EXPENDITURES** | **$43,910,486** | **$49,633,420** | **$48,939,949** | **$48,020,393** |
| **Authorized Positions** | **267** | **275** | **275** | **275** |
| **Full-Time Equivalents** | **267.00** | **275.00** | **275.00** | **275.00** |

**STORM WATER REGIONAL FACILITIES FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 1,014,049 | 1,011,319 | 1,035,945 | 1,170,892 |
| CONTRACTUAL SERVICES | 1,611,688 | 212,085 | 179,824 | 266,100 |
| COMMODITIES | 4,856 | 14,732 | 14,124 | 15,282 |
| SELF INSURANCE/OTHER | 181,583 | 126,623 | 112,637 | 134,186 |
| CAPITAL OUTLAY | 3,329 | 2,476 | 6,842 | 5,940 |
| TRANSFERS - CAPITAL PROJECTS | 1,995,198 | 4,800,000 | 4,800,000 | 6,690,000 |
| **TOTAL EXPENDITURES** | **$4,810,703** | **$6,167,235** | **$6,149,372** | **$8,282,400** |
| **Authorized Positions** | **12** | **12** | **12** | **13** |
| **Full-Time Equivalents** | **12.00** | **12.00** | **12.00** | **13.00** |

# TRICENTENNIAL




| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | ADOPTED BUDGET |
|---|---|---|
| Tricentennial Fund | 1 | 1,941,160 |
| **Total Funding** | **1** | **$1,941,160** |

***MISSION STATEMENT***

***SAN ANTONIO'S 300TH ANNIVERSARY IS AN OPPORTUNITY TO DISCOVER OUR CULTURAL HERITAGE, COMMEMORATE OUR STORIED HISTORY, RECOGNIZE OUR PROGRESS, AND COLLABORATE ON OUR BRIGHT FUTURE.***

## PROGRAM INFORMATION

The Tricentennial Office is seeking to support the Tricentennial Commission in being as inclusive as possible in marking the 300th anniversary of the founding of San Antonio. A variety of initiatives will be explored and identified in alignment with inclusivity and the commemoration of the 300th anniversary reflected within the arts, culture, history, education, military, business, and community service. The Tricentennial Commission has centered itself on four marquee initiatives: History and Education, Arts and Culture, Community Service, and Commemorative Week.

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

**City-Wide Goal: San Antonio will be a city that maximizes its citizens' wellbeing and human potential while capitalizing on its cultural diversity.**

- Create a positive and lasting impact for the City of San Antonio
- Showcase the City's diversity, inclusiveness, and authenticity
- Define the Tricentennial identity
- Identify financial viability, while managing fiscal integrity, timeliness, and transparency
- Educate and celebrate our shared history, and further our legacy

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

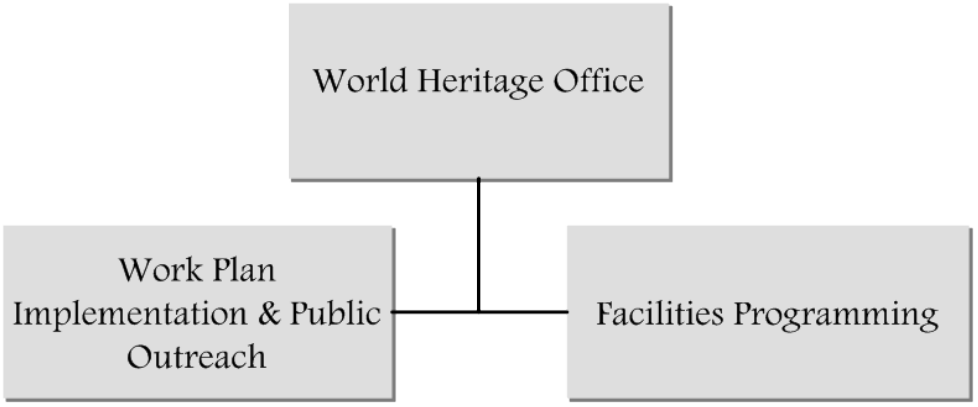
| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| Number of corporate sponsors secured | N/A | 10 | 16 | ✓ | 20 |
| Number of community partners sanctioned | N/A | 200 | 470 | ✓ | N/A* |

*The official application deadline for community partners was August 1, 2017.

**TRICENTENNIAL FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 367,068 | 601,303 | 620,083 | 480,417 |
| CONTRACTUAL SERVICES | 346,952 | 213,165 | 184,286 | 1,089,387 |
| COMMODITIES | 14,384 | 4,400 | 5,690 | 4,400 |
| PROGRAM EXPENSES | 0 | 975,000 | 975,000 | 331,000 |
| OTHER EXPENSES | 1,984 | 11,590 | 16,909 | 35,956 |
| CAPITAL OUTLAY | 35,995 | 107,200 | 111,157 | 0 |
| **TOTAL EXPENDITURES** | **$766,383** | **$1,912,658** | **$1,913,125** | **$1,941,160** |
| **Authorized Positions** | **0** | **2** | **2** | **1** |
| **Full-Time Equivalents** | **0.00** | **2.00** | **2.00** | **1.00** |

# WORLD HERITAGE




| APPROPRIATIONS BY FUND | AUTHORIZED POSITIONS | ADOPTED BUDGET |
|---|---|---|
| General Fund | 4 | 1,114,058 |
| **Total Funding** | **4** | **$1,114,058** |

***MISSION STATEMENT***

***THE WORLD HERITAGE OFFICE PROMOTES THE SAN ANTONIO MISSIONS BY MAXIMIZING THE ECONOMIC IMPACT OF THE WORLD HERITAGE STATUS DESIGNATION AND ENHANCING THE EXPERIENCE FOR VISITORS AND RESIDENTS THROUGH THE IMPLEMENTATION OF THE WORLD HERITAGE WORK PLAN AND RELATED PROJECTS WITHIN THE WORLD HERITAGE BUFFER ZONE.***

## PROGRAM INFORMATION

The World Heritage Office implements the workplan that was created in response to the designation of the five San Antonio Missions as world heritage sites. The work plan specifically identifies tasks and deliverables necessary to maximize the benefits of the designation. It addresses infrastructure, transportation, wayfinding, beautification, marketing, small business development and land use.

## INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

**City-Wide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.**

- Improve and enhance the resident and visitor experience through the implementation of the bond projects, World Heritage Tourism Ambassador Program annual update, connecting local businesses to visitors via the mobile responsive website and Wi-Fi access as well as other components of the World Heritage Work Plan
- Facilitate economic development through the development and implementation of policies and programs that preserve and facilitate small business development and support cultural tourism within the World Heritage buffer Zone

**City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.**

- Implement the World Heritage Work Plan in order to maximize the benefits of designation
- Connect and develop programming at Mission Marquee and Spanish Governors Palace that provide connections to our other cultural, historical and educational assets in the community

**City-Wide Goal: San Antonio will promote its unique resources to become a premier visitor and convention destination.**

- Coordinate the planning and promotion of the San Antonio Missions World Heritage Site with partner agencies and stakeholders
- Enhance the programming at Mission Marquee and Spanish Governors Palace

## PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

 Target Met  Target Not Met  Informational

| Performance Measure | FY 2016 Actuals | FY 2017 Target | FY 2017 Result | FY 2017 Status | FY 2018 Target |
|---|---|---|---|---|---|
| Percentage of Certified Tourism Ambassadors receiving a World Heritage Certification | 0% | 10% | 10% |  | 10% |
| Number of cultural and community events sponsored at Mission Marquee Plaza | 32 | 30 | 44 |  | 44 |
| Number of public outreach events | 7 | 5 | 11 |  | 7 |

**GENERAL FUND**
**EXPENDITURES BY CLASSIFICATION**

| | Actual FY 2016 | Budget FY 2017 | Estimated FY 2017 | Adopted FY 2018 |
|---|---|---|---|---|
| PERSONAL SERVICES | 0 | 424,971 | 425,978 | 463,370 |
| CONTRACTUAL SERVICES | 0 | 617,100 | 603,037 | 617,100 |
| COMMODITIES | 0 | 8,054 | 8,943 | 8,054 |
| SELF INSURANCE/OTHER | 0 | 7,928 | 20,076 | 23,199 |
| CAPITAL OUTLAY | 0 | 2,091 | 2,091 | 2,335 |
| TRANSFERS | 0 | 44,000 | 44,000 | 0 |
| **TOTAL EXPENDITURES** | **$0** | **$1,104,144** | **$1,104,125** | **$1,114,058** |
| **Authorized Positions** | **0** | **4** | **4** | **4** |
| **Full-Time Equivalents** | **0.00** | **4.00** | **4.00** | **4.00** |


CITY OF SAN ANTONIO
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# Non-Departmental Highlights

# GENERAL FUND
# NON-DEPARTMENTAL/NON-OPERATING HIGHLIGHTS - FY 2018 ADOPTED

♦ **$1 Million General Fund Contingency Reserve** **$1,000,000**

This provides funds to establish a contingency reserve to be utilized for unfunded needs that arise during the year. Use of these contingencies is subject to City Council vote through an adopted ordinance.

♦ **Professional Fees & Services** **$1,258,809**

This includes funds for professional studies and outside counsel as well as the City Property Tax Collection.

♦ **Sales Tax Collection Expense** **$5,704,268**

This allocates funding for the estimated administrative fee charged by the State Comptroller for collection of the local sales tax. The amount charged is two percent of the revenue collected.

♦ **Lease of Office Space** **$1,960,158**

This includes the annual space rental of several General Fund departments, including Finance, Economic Development, and Department of Human Services.

♦ **Association Dues** **$484,015**

This amount provides for the annual membership dues for associations to include the Alamo Area Council of Governments, Texas Municipal League, National League of Cities, U.S. Conference of Mayors, National Forum for Black Public Administrators, and the Downtown Improvement District.

♦ **Education and Outreach for Non-Attainment of Air Quality** **$105,000**

This amount provides funding for the public education campaign focused on informing the public health impacts of air quality non-attainment.

♦ **Air Quality Study** **$45,000**

This amount provides funding to conduct an analysis of the City's air quality and to provide recommendations to improve the quality of the air in the City.

♦ **San Antonio Economic Development Corporation (SAEDC) Investment Funds** **$100,000**

This amount provides resources for San Antonio Economic Development Corporation to invest in local startup companies to foster entrepreneurship and spur innovation in targeted industries.

♦ **Bexar Appraisal District** **$2,595,890**

This budget is the estimated City share of the Bexar Appraisal District annual budget for FY 2017. The cost for a participating entity is based on its pro-rata share of the most recent prior year actual overall tax levy.

♦ **Maintenance and Operations of Carver Center** **$1,051,659**

This budget represents the General Fund portion of the operations and maintenance of the Carver Center.

♦ **Equity Office**

This budget funds community outreach and enforcement of the Non-Discrimination Ordinance (NDO) in an effort to ensure a diverse and inclusive San Antonio.

| EXPENDITURE CLASSIFICATION | ADOPTED FY 2018 |
|---|---|
| PERSONAL SERVICES | $290,914 |
| CONTRACTUAL SERVICES | 102,680 |
| COMMODITIES | 4,500 |
| SELF INSURANCE/OTHER | 959 |
| CAPITAL OUTLAY | 6,551 |
| **TOTAL EXPENDITURES** | **$405,604** |

♦ **Municipal Detention Center**

This budget provides funding for the operations and maintenance of the Municipal Detention Center.

| EXPENDITURE CLASSIFICATION | ADOPTED FY 2018 |
|---|---|
| PERSONAL SERVICES | $2,839,458 |
| CONTRACTUAL SERVICES | 540,686 |
| COMMODITIES | 41,299 |
| SELF INSURANCE/OTHER | 478,466 |
| **TOTAL EXPENDITURES** | **$3,899,909** |

# Transfers

# GENERAL FUND
# TRANSFERS TO OTHER FUNDS HIGHLIGHTS - FY 2018 ADOPTED

**Facility Services Fund** **$344,184**

This transfer provides for maintenance of downtown facilities managed by the Building and Equipment Services Department in the amount of $344,184.

**Payment for Public Safety Answering Point** **$1,775,994**

This transfer provides funding for the new Public Safety Answering Point at Brooks City-Base, which opened in FY 2012 and houses fire and police emergency call taking and dispatch services.

**Office of Sustainability Memberships** **$115,650**

This transfer provides funding for City-wide sustainability memberships including Build SA Green, Solar San Antonio, and the Urban Sustainability Directors Network (USDN).

**Office of Sustainability** **$64,747**

This transfer provides funding for a Special Projects Manager which will assist in developing a Climate Action and Adaptation Plan.

**Municipal Court Security** **$120,000**

This transfer provides funding for security enhancements and other security services for the Municipal Court.


CITY OF SAN ANTONIO
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# Outside Agency Contracts

# OUTSIDE AGENCY CONTRACTS & MEMBERSHIPS HIGHLIGHTS
# FY 2018 ADOPTED

## Outside Agency Contracts

The FY 2018 Adopted Budget includes funding for several outside agencies. For each of the following agencies, a performance based contract will be established and executed for FY 2018 in the amounts indicated:

- **BioMed SA**
  *General Fund FY 2018 Budget: $100,000*

  BioMed SA's general purpose is to facilitate the healthcare and bioscience industry's growth in the region and to heighten awareness in the industry of the unique assets present within San Antonio. The Healthcare and Biosciences Industry is a significant driver in the local economy with 1 in every 7 San Antonio employees working in the industry. BioMed's mission is to further accelerate the growth of the sector as well as enhance San Antonio's reputation as a city of science and health.

- **Japan Trade Representative**
  *General Fund FY 2018 Budget: $65,000*
  *Other Funds FY 2018 Budget: $25,000*

  The Japan Trade Representative is a professional advisor that provides consultant services to the City on activities with Japan. The Japan Trade Representative will act as an ambassador for the City in Japan to promote our Sister City relationship and economic development objectives. The City's Representative will promote and maintain the City's visibility and desirability as an industrial site location for Japanese industry and advise the City on Japanese capital investment and joint venture possibilities in the fields of research and development, manufacturing, assembly, warehouse and distribution, education and medicine.

- **San Antonio Zoological Society**
  *Other Funds FY 2018 Budget: $306,597*

  The San Antonio Zoological Society is a non-profit organization that operates the San Antonio Zoo and its exhibits. It is the mission of the San Antonio Zoological Society to foster appreciation and concern for all living things. The contract provides funding for marketing and public affairs, as well as membership expenses.

- ***Avenida Guadalupe Association (AGA)***
  *General Fund FY 2018 Budget: $142,000*

  The Avenida Guadalupe Association focuses on revitalizing the physical, cultural, and economic conditions of the neighborhoods in the historic Westside of San Antonio. AGA works to encourage economic and housing development efforts to support urban renewal. AGA will be reimbursed for operating expenses related to maintenance of a City facility as well as promotion and celebration of Hispanic culture in an effort to generate and maintain vitality and development in the neighborhood.

- **San Antonio Economic Development Corporation (SAEDC)**
  *General Fund FY 2018 Budget: $300,000*

  The San Antonio Economic Development Corporation (SAEDC) is a City Council-approved corporation authorized to invest in economic development projects, to receive a return on such investment, and to distribute any compensation back to the City.

# OUTSIDE AGENCY CONTRACTS & MEMBERSHIPS HIGHLIGHTS
# FY 2018 ADOPTED

- **HemisFair Park Area Redevelopment Local Government Corporation**
  *General Fund FY 2018 Budget: $1,687,000*

  Funding in the amount of $1,687,000 is included for the HemisFair Park Area Redevelopment Corporation to assist in the development and redevelopment of HemisFair Park and its surrounding area by promoting economic development and stimulating business, housing and commercial activity.

- **SA 2020**
  *General Fund FY 2018 Budget: $150,000*

  This provides funding for SA2020 to continue its mission of strengthening the City in eleven key vision areas. The funding will support data collection and analysis to track City progress towards SA2020 goals as well as provide SA2020 partner support by connecting partners with volunteers and assisting partners with program design and evaluation.
  .

- **San Antonio for Growth on the Eastside (SAGE)**
  *General Fund FY 2018 Budget: $258,668*
  *Other Funds FY 2018 Budget: $100,000*

  San Antonio for Growth on the Eastside is a non-profit organization serving as an economic development resource for current business owners and potential businesses moving into the community. This funding will be used to continue to promote, renew, and empower the economic and cultural vitality of San Antonio's Eastside.

- **Westside Development Corporation**
  *General Fund FY 2018 Budget: $258,668*
  *Other Funds FY 2018 Budget: $100,000*

  Funding will support the Westside Development Corporation, which focuses on economic development and redevelopment in the Westside of San Antonio.

- **Book Festival-San Antonio Library Foundation**
  *General Fund FY 2018 Budget: $150,000*

  Funding will support the annual Book Festival. This program promotes literature and literacy and offers book-lovers of every age up-close encounters with their favorite national, regional and local authors at presentations, panel discussions and signings.

# OUTSIDE AGENCY CONTRACTS & MEMBERSHIPS HIGHLIGHTS
# FY 2018 ADOPTED

## Memberships and Dues

The FY 2018 Adopted Budget provides funding for the following annual membership fees or dues to the following agencies in the amounts indicated below:

- **Alamo Area Council of Governments (AACOG)**
  *General Fund FY 2018 Budget: $95,453*

  The Alamo Area Council of Governments' general purpose is to plan for the unified, far-reaching development of the region, eliminate duplication of services, and promote economy and efficiency through coordination. AACOG organizes cooperative projects among local governments and is heavily involved in regional planning for the San Antonio area. AACOG also provides services and technical assistance to member governments in economic development, grant applications, planning, management, and other areas.

- **Airports Council International (ACI)**
  *Airport Operating Fund FY 2018 Budget: $85,000*

  Airports Council International is the global trade representative of the world's airports. ACI represents airports' interests with governments and international organizations like the International Civil Aviation Organization. ACI develops standards, policies and recommends practices for airports in the areas of safety, security and environmental initiatives. ACI also offers its members information and training opportunities, a customer service benchmarking program, detailed statistical analyses and practical publications.

- **Austin-SA Corridor Council**
  *General Fund FY 2018 Budget: $50,000*

  The Austin-SA Corridor Council is a private, non-profit corporation which serves as a forum for the discussion of regional issues in the Austin and San Antonio area. The Council aims to promote the region's economic development, as well as the long range planning and implementation of regional infrastructure.

- **National League of Cities**
  *General Fund FY 2018 Budget: $35,000*

  The National League of Cities (NLC) serves as a resource to advocate for the more than 19,000 cities, villages, and towns it represents. NLC advocates for cities in Washington, D.C. through full-time lobbying, provides programs and services to local leaders, and provides a network for informing leaders of critical issues and communicating with other cities.

# OUTSIDE AGENCY CONTRACTS & MEMBERSHIPS HIGHLIGHTS
# FY 2018 ADOPTED

- **San Antonio Mobility Coalition**
  *General Fund FY 2018 Budget: $63,000*

  The San Antonio Mobility Coalition was created in 2001 to bring focus to the community's short and long-range transportation funding needs. The group identifies and advocates funding for multi-modal transportation solutions (highway, arterial, transit, freight rail, commuter rail, bicycle and pedestrian improvements) for the San Antonio Metropolitan area. SAMCo identifies and coordinates infrastructure improvements in the area in partnership with the appropriate government and business entities. Once projects are identified, SAMCo coordinates member cities and groups to utilize all available resources toward leveraging additional local, state and federal transportation funds.

- **Texas Municipal League**
  *General Fund FY 2018 Budget: $49,972*

  The Texas Municipal League (TML) exists to serve the needs and advocate the interests of its member cities in Texas. TML lobbies for its member cities before legislative, administrative and judicial bodies at the state and federal levels. TML also sponsors and conducts conferences, seminars, meetings and workshops for the purpose of studying municipal issues and exchanging information.

- **San Antonio Metropolitan Partnership for Energy (Build San Antonio Green)**
  *Other Funds FY 2018 Budget: $85,000*

  The San Antonio Metropolitan Partnership for Energy coordinates with the City of San Antonio, Bexar County, CPS Energy, San Antonio Water System, VIA Metropolitan Transit, Alamo Area Council of Governments, and the Bexar County Council of Cities to develop and implement energy and emission reduction policies for air quality improvement, water conservation, energy efficiency and renewable energy. In 2015, Build San Antonio Green and Solar San Antonio merged to form one organization. The consolidated organization will continue to provide technical workshops on energy efficiency, conservation, renewable energy and green building, promote the Build San Antonio Green program by certifying green-built homes in San Antonio while continuously transforming San Antonio into a leader in renewable energy through actively encouraging the widespread use of solar and other renewable, sustainable energy sources.

- **United States Green Building Council**
  *Other Funds FY 2018 Budget: $1,500*

  The Washington, D.C.-based U.S. Green Building Council (USGBC) is a non-profit organization committed to promoting cost-efficient and energy-saving green buildings. USGBC supports green building products and services through the LEED Green Building Rating System. The LEED Green Building Certification System is the preeminent program for rating the design, construction and operation of green buildings. USGBC provides educational programs on green design, construction and operations for professionals in the building industry. USGBC also advocates at all levels of government for policies and initiatives that enable and encourage a sustainable built environment.

- **Urban Sustainability Directors Network**
  *Other Funds FY 2018 Budget: $6,400*

  The Urban Sustainability Directors Network (USDN) is a network dedicated to creating a healthier environment, economic prosperity, and increased social equity. The network enables sustainability directors and staff to share best practices and accelerate the application of good ideas across cities.

# OUTSIDE AGENCY CONTRACTS & MEMBERSHIPS HIGHLIGHTS
# FY 2018 ADOPTED

- **US Conference of Mayors**
  *General Fund FY 2018 Budget: $40,235*

  The US Conference of Mayors is the official nonpartisan organization of cities with populations of 30,000 or more. The organization promotes the development of effective national urban/suburban policy, strengthens federal-city relationships, ensures that federal policy meets urban needs, and creates a forum in which mayors can share ideas and information. The organization assists mayors and cities directly through information, analysis, training, and technical assistance on city issues.

- **National Forum for Black Public Administrators**
  *General Fund FY 2018 Budget: $15,000*

  The National Forum for Black Public Administrators is committed to strengthening the position of Blacks within the field of public administration; to increase the number of Blacks appointed to executive positions in public service organizations; and, to groom and prepare younger, aspiring administrators for senior public management posts in the years ahead.


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# Capital Outlay Expenditures

FY 2018 ADOPTED BUDGET

# ALL FUNDS CAPITAL OUTLAY

## FUND

| Department / Capital Outlay Description | FY 2018 Amount |
|---|---|
| **GENERAL FUND** | |
| ***311 Customer Service*** | |
| Scheduled replacement of computers and related equipment. | 5,111 |
| *311 Customer Service Total* | 5,111 |
| ***Animal Care Services*** | |
| Purchase of computer and equipment for the new Animal Care Officer position. | 54,500 |
| Replacement equipment including an autoclave surgical instrument sterilizer, animal transport kennels, temporary housing kennels, and commercial refrigerators. | 30,000 |
| Scheduled replacement of computers and related equipment. | 45,309 |
| *Animal Care Services Total* | 129,809 |
| ***Center City Development & Operations*** | |
| Scheduled replacement of computers and related equipment. | 10,370 |
| *Center City Development & Operations Total* | 10,370 |
| ***City Attorney*** | |
| Purchase of 1 workstation partition. | 4,000 |
| Scheduled replacement of computers and related equipment. | 34,060 |
| *City Attorney Total* | 38,060 |
| ***City Auditor*** | |
| Scheduled replacement of computers and related equipment. | 2,602 |
| *City Auditor Total* | 2,602 |
| ***City Clerk*** | |
| Scheduled replacement of computers and related equipment. | 31,605 |
| Purchase of a computer and related equipment to support the addition of an Administrative Assistant position. | 1,500 |
| *City Clerk Total* | 33,105 |

FY 2018 ADOPTED BUDGET

# ALL FUNDS CAPITAL OUTLAY

| FUND | | |
|---|---|---|
| *Department* | | |
| **Capital Outlay Description** | | **FY 2018 Amount** |
| **GENERAL FUND** | | |
| ***City Manager's Office*** | | |
| Scheduled replacement of computers and related equipment. | | 9,071 |
| | *City Manager's Office Total* | 9,071 |
| ***Code Enforcement*** | | |
| Purchase of Code Officer Laptops with Gobi Technology. | | 18,633 |
| Scheduled replacement of computers and related equipment. | | 56,174 |
| Purchase of paint sprayers and pressure washers for Graffiti Abatement Program. | | 32,247 |
| | *Code Enforcement Total* | 107,054 |
| ***EastPoint*** | | |
| Scheduled replacement of computers and related equipment. | | 2,602 |
| | *EastPoint Total* | 2,602 |
| ***Economic Development*** | | |
| Scheduled replacement of computers and related equipment. | | 12,679 |
| | *Economic Development Total* | 12,679 |
| ***Finance*** | | |
| Scheduled replacement of computers and related equipment. | | 27,042 |
| | *Finance Total* | 27,042 |

FY 2018 ADOPTED BUDGET

# ALL FUNDS CAPITAL OUTLAY

| FUND / Department / Capital Outlay Description | FY 2018 Amount |
|---|---|
| **GENERAL FUND** | |
| ***Fire*** | |
| Purchase of computer and furniture for new engine company. | 6,844 |
| Scheduled replacement of computers and related equipment. | 302,712 |
| Purchase of computer and furniture for additional athletic trainer position. | 7,000 |
| Purchase of squad vehicle for new ladder company. | 64,832 |
| Purchase of computer and furniture for new ladder company. | 6,844 |
| Purchase of extrication power plant cutters. | 163,581 |
| Purchase of replacement fire station living and dining area furniture. | 240,890 |
| Purchase of fitness equipment. | 156,800 |
| Purchase of Barrier Hoods. | 471,000 |
| Purchase of replacement bunker gear. | 333,025 |
| Purchase of Lucas Chest Compression Devices. | 222,369 |
| Purchase of Thermal Imaging Cameras. | 240,000 |
| Purchase of replacement power stretchers. | 377,351 |
| Purchase of one additional squad vehicle. | 64,832 |
| Purchase of computer and furniture for new medic unit (Medic 32). | 6,844 |
| *Fire Total* | 2,664,924 |
| ***Government & Public Affairs*** | |
| Scheduled replacement of computers and related equipment. | 7,543 |
| *Government & Public Affairs Total* | 7,543 |

FY 2018 ADOPTED BUDGET

# ALL FUNDS CAPITAL OUTLAY

| FUND | | |
|---|---|---|
| *Department* | | |
| Capital Outlay Description | | FY 2018 Amount |
| **GENERAL FUND** | | |
| ***Health*** | | |
| Purchase of additional vehicles for use at the STD/TB Clinics. | | 66,113 |
| Scheduled replacement of computers and related equipment. | | 244,156 |
| Purchase of laboratory refrigerators. | | 16,626 |
| | *Health Total* | 326,895 |
| ***Historic Preservation*** | | |
| Scheduled replacement of computers and related equipment. | | 3,865 |
| | *Historic Preservation Total* | 3,865 |
| ***Human Resources*** | | |
| Scheduled replacement of computers and related equipment. | | 11,671 |
| | *Human Resources Total* | 11,671 |
| ***Human Services*** | | |
| Replacement furniture at the District 5 Senior Center, Kenwood Community Center and the Frank Garrett Community Center to include dining room and classroom seating, fitness equipment and other office and activities furniture and equipment. | | 237,000 |
| Purchase of computer and furniture for new Special Projects Manager position. | | 4,500 |
| Replacement of computers at cafecollege computer lab. | | 32,300 |
| Scheduled replacement of computers and related equipment. | | 36,593 |
| | *Human Services Total* | 310,393 |
| ***Library*** | | |
| Scheduled replacement of computers and related equipment. | | 484,807 |
| Replace furniture, equipment, and technology, and perform area improvements at Cody, Pan American, and Thousand Oaks Branches. | | 362,500 |
| | *Library Total* | 847,307 |

FY 2018 ADOPTED BUDGET

# ALL FUNDS CAPITAL OUTLAY

| FUND<br>*Department*<br>Capital Outlay Description | FY 2018 Amount |
|---|---|
| **GENERAL FUND** | |
| ***Management & Budget*** | |
| Scheduled replacement of computers and related equipment. | 1,263 |
| *Management & Budget Total* | 1,263 |
| ***Mayor & Council*** | |
| Scheduled replacement of computers and related equipment. | 95,073 |
| *Mayor & Council Total* | 95,073 |
| ***Municipal Court*** | |
| Purchase of new coin counter to help roll change and help speed up preparation of bank deposits. | 4,452 |
| Replace five broken desks. | 3,835 |
| Purchase of a new security fence. | 40,642 |
| Replace old, torn, and broken chairs. | 2,532 |
| Replace credit card terminal that is out dated and no longer serviced by provider. | 2,130 |
| Scheduled replacement of computers and related equipment. | 55,134 |
| *Municipal Court Total* | 108,725 |
| ***Neighborhood & Housing Services*** | |
| Purchase of computers and furniture for new Neighborhood Engagement Unit. | 10,400 |
| Scheduled replacement of computers and related equipment. | 1,038 |
| *Neighborhood & Housing Services Total* | 11,438 |

FY 2018 ADOPTED BUDGET

# ALL FUNDS CAPITAL OUTLAY

| FUND / Department / Capital Outlay Description | FY 2018 Amount |
|---|---|
| **GENERAL FUND** | |
| ***Non-Departmental*** | |
| Purchase of a computer and related equipment to support the addition of a Special Projects Manager position for the Equity Office. | 3,251 |
| Purchase conference room chairs for the Equity Office. | 1,800 |
| Purchase office furniture for the Equity Office. | 1,500 |
| *Non-Departmental Total* | 6,551 |
| ***Park Police*** | |
| Scheduled replacement of computers and related equipment. | 21,369 |
| Purchase of vehicles and equipment for mandated linear creekway security. | 59,707 |
| *Park Police Total* | 81,076 |
| ***Parks & Recreation*** | |
| Purchase of a Waterway Maintenance Barge. | 70,350 |
| Purchase vehicles and equipment for maintenance of mandated greenways and parks. | 205,300 |
| Scheduled replacement of computers and related equipment. | 114,269 |
| *Parks & Recreation Total* | 389,919 |
| ***Planning*** | |
| Scheduled replacement of computers and related equipment. | 2,829 |
| *Planning Total* | 2,829 |

FY 2018 ADOPTED BUDGET

# ALL FUNDS CAPITAL OUTLAY

| FUND | | |
|---|---|---|
| *Department* | | |
| | **Capital Outlay Description** | **FY 2018 Amount** |
| **GENERAL FUND** | | |
| ***Police*** | | |
| | Purchase of 5 patrol vehicles, radar, and computer equipment to support the 8 new SAFFE officers. | 250,084 |
| | Purchase of fingerprint workstation upgrades to comply with the Texas Department of Public Safety system requirements. | 84,300 |
| | Replacement of seatbelts in patrol vehicles for officer protection. | 232,792 |
| | Purchase of 20 new bicycles for use in downtown patrol. | 22,900 |
| | Purchase of 10 used vehicles for use in officer training. | 150,000 |
| | Purchase of radars for patrol vehicles in Foster Road and Babcock annexation areas. | 18,954 |
| | Scheduled replacement of computers and related equipment. | 344,552 |
| | Purchase of two civilian vehicles and computer equipment to support a community engagement program. | 48,500 |
| | *Police Total* | 1,152,082 |
| ***Transportation & Capital Improvements*** | | |
| | Scheduled replacement of computers and related equipment. | 73,880 |
| | Replace traffic sign digital cutter for the Traffic Operations Division. | 100,000 |
| | *Transportation & Capital Improvements Total* | 173,880 |
| ***World Heritage Office*** | | |
| | Scheduled replacement of computers and related equipment. | 2,335 |
| | *World Heritage Office Total* | 2,335 |
| | **GENERAL FUND TOTAL** | 6,575,274 |

FY 2018 ADOPTED BUDGET

# ALL FUNDS CAPITAL OUTLAY

| FUND<br>*Department*<br>Capital Outlay Description | FY 2018 Amount |
|---|---|
| **ADVANCED TRANSPORTATION DISTRICT FUND - CAPITAL PROJECTS** | |
| ***Transportation & Capital Improvements*** | |
| Scheduled replacement of computers and related equipment. | 22,675 |
| Purchase of vehicles and computer equipment to support 2 new positions to establish the City's Pavement Markings Program. | 50,000 |
| *Transportation & Capital Improvements Total* | 72,675 |
| **ADVANCED TRANSPORTATION DISTRICT FUND - CAPITAL PROJECTS TOTAL** | 72,675 |
| **AIRPORT OPERATING & MAINTENANCE FUND** | |
| ***Aviation*** | |
| Purchase vehicles, mowers, office furniture, and computer equipment for Airport Operations. | 1,078,787 |
| Scheduled replacement of computers and related equipment. | 132,997 |
| Replacement of radios for Airport staff and security. | 708,509 |
| Purchase vehicles, video camera equipment, blast receptacles, and a Weather Alert System for the Airport's Safety/Security Divisions. | 752,346 |
| Replacement of parking entry/exit hardware, IT Wifi Access Points, and Messaging signs for parking. | 526,130 |
| *Aviation Total* | 3,198,769 |
| **AIRPORT OPERATING & MAINTENANCE FUND TOTAL** | 3,198,769 |
| **ARTS & CULTURE FUND** | |
| ***Arts & Culture*** | |
| Scheduled replacement of computers and related equipment. | 2,602 |
| *Arts & Culture Total* | 2,602 |
| **ARTS & CULTURE FUND TOTAL** | 2,602 |

FY 2018 ADOPTED BUDGET

# ALL FUNDS CAPITAL OUTLAY

| FUND | | |
|---|---|---|
| *Department* | Capital Outlay Description | FY 2018 Amount |
| **CAPITAL MANAGEMENT SERVICES FUND** | | |
| ***Neighborhood & Housing Services*** | | |
| | Purchase of computers and office equipment to support 3 new Neighborhood Improvements Bond positions. | 7,800 |
| | *Neighborhood & Housing Services Total* | 7,800 |
| ***Transportation & Capital Improvements*** | | |
| | Scheduled replacement of computers and related equipment. | 48,210 |
| | Purchase of computers and office equipment to support 2 new Contract Services positions and one new Landscape Architect position. | 3,800 |
| | Purchase of vehicles, computers, and office equipment to support 5 new Project Delivery positions. | 74,500 |
| | *Transportation & Capital Improvements Total* | 126,510 |
| | **CAPITAL MANAGEMENT SERVICES FUND TOTAL** | 134,310 |

FY 2018 ADOPTED BUDGET

# ALL FUNDS CAPITAL OUTLAY

| FUND<br>*Department*<br>Capital Outlay Description | FY 2018 Amount |
|---|---|
| **COMMUNITY & VISITOR FACILITIES FUND** | |
| ***Alamodome*** | |
| Replacement of ADA-required assisted listening devices for the Alamodome. | 7,231 |
| Purchase of staging curtains for the University Interscholastic League basketball tournament. | 65,000 |
| Purchase of bollards, barriers and upgraded fencing for H-E-B Plaza on the north side of the Alamodome. | 175,000 |
| Scheduled replacement of computers and related equipment. | 4,678 |
| Purchase of a guard booth for Lot A at the Alamodome. | 48,000 |
| *Alamodome Total* | 299,909 |
| ***Convention & Sports Facilities*** | |
| Scheduled replacement of computers and related equipment. | 36,234 |
| Replacement of 40 garbage tilt trucks for the Convention Center. | 60,000 |
| Purchase of a Genie boom lift with reticulating arms for the Convention Center. | 58,000 |
| *Convention & Sports Facilities Total* | 154,234 |
| **COMMUNITY & VISITOR FACILITIES FUND TOTAL** | 454,143 |
| **DEVELOPMENT SERVICES & PLANNING** | |
| ***Planning and Community Development*** | |
| Scheduled replacement of computers and related equipment. | 72,051 |
| Purchase of a computer and related equipment to support the addition of a Planning Coordinator and Development Services Manager positions. | 10,000 |
| *Planning and Community Development Total* | 82,051 |
| **DEVELOPMENT SERVICES & PLANNING TOTAL** | 82,051 |

FY 2018 ADOPTED BUDGET

# *ALL FUNDS CAPITAL OUTLAY*

| FUND<br>*Department*<br>Capital Outlay Description | FY 2018 Amount |
|---|---|
| **ENVIRONMENTAL FUND** | |
| ***Parks & Recreation*** | |
| Scheduled replacement of computers and related equipment. | 1,421 |
| *Parks & Recreation Total* | 1,421 |
| **ENVIRONMENTAL FUND TOTAL** | 1,421 |
| **EQUIPMENT RENEWAL AND REPLACEMENT FUND** | |
| ***Building & Equipment Services*** | |
| Scheduled replacement of citywide equipment and vehicles. | 38,297,244 |
| *Building & Equipment Services Total* | 38,297,244 |
| **EQUIPMENT RENEWAL AND REPLACEMENT FUND TOTAL** | 38,297,244 |
| **FACILITY SERVICES FUND** | |
| ***Building & Equipment Services*** | |
| Scheduled replacement of computers and related equipment. | 19,410 |
| *Building & Equipment Services Total* | 19,410 |
| **FACILITY SERVICES FUND TOTAL** | 19,410 |
| **FLEET SERVICES FUND** | |
| ***Building & Equipment Services*** | |
| Scheduled replacement of computers and related equipment. | 26,647 |
| *Building & Equipment Services Total* | 26,647 |
| ***Solid Waste Management*** | |
| Scheduled replacement of computers and related equipment. | 8,316 |
| Purchase of a service maintenance vehicle to provide full time support of the brush grinding equipment at Bitters and Nelson Brush Recycling Centers. | 91,944 |
| Purchase of assorted tools and equipment to perform maintenance and repairs. | 51,018 |
| *Solid Waste Management Total* | 151,278 |
| **FLEET SERVICES FUND TOTAL** | 177,925 |

FY 2018 ADOPTED BUDGET

# ALL FUNDS CAPITAL OUTLAY

| FUND / Department / Capital Outlay Description | FY 2018 Amount |
|---|---|
| **INFORMATION TECHNOLOGY SERVICES** | |
| ***ITSD*** | |
| Purchase of a software tool to allow ITSD to identify confidential data and determine the appropriate access controls to ensure compliance with data protection requirements. | 400,653 |
| Scheduled replacement of computers and related equipment. | 270,632 |
| *ITSD Total* | 671,285 |
| **Information Technology Services TOTAL** | 671,285 |
| **JUVENILE CASE MANAGER FUND** | |
| ***Municipal Court*** | |
| Scheduled replacement of computers and related equipment. | 12,468 |
| *Municipal Court Total* | 12,468 |
| **JUVENILE CASE MANAGER FUND TOTAL** | 12,468 |
| **LIABILITY FUND** | |
| ***City Attorney*** | |
| Purchase of 7 laptop computers and accessories. | 4,179 |
| Purchase of 5 desktop workstations. | 2,500 |
| Scheduled replacement of computers and related equipment. | 22,888 |
| *City Attorney Total* | 29,567 |
| ***Risk Management*** | |
| Scheduled replacement of computers and related equipment. | 7,806 |
| *Risk Management Total* | 7,806 |
| **Liability Fund TOTAL** | 37,373 |

FY 2018 ADOPTED BUDGET

# ALL FUNDS CAPITAL OUTLAY

| FUND<br>*Department*<br>Capital Outlay Description | FY 2018 Amount |
|---|---|
| **MARKET SQUARE FUND** | |
| ***Center City Development & Operations*** | |
| Scheduled replacement of computers and related equipment. | 2,076 |
| *Center City Development & Operations Total* | 2,076 |
| **Market Square Fund TOTAL** | 2,076 |
| **PARKING OPERATING & MAINTENANCE FUND** | |
| ***Center City Development & Operations*** | |
| Purchase of furniture and computer equipment for a new Management Analyst position. | 5,000 |
| Scheduled replacement of computers and related equipment. | 2,339 |
| *Center City Development & Operations Total* | 7,339 |
| **Parking Operating & Maintenance Fund TOTAL** | 7,339 |
| **PRE-K 4 SA FUND** | |
| ***Pre-K 4 SA*** | |
| Purchase of 2 vehicles for new Special Projects Manager and Sr. Building Maintenance Supervisor positions. | 70,000 |
| Purchase classroom furniture in support of the Pre-K program. | 41,000 |
| Purchase computer equipment in support of the Pre-K program. | 73,000 |
| Scheduled replacement of computers and related equipment. | 50,000 |
| *Pre-K 4 SA Total* | 234,000 |
| **Pre-K 4 SA Fund TOTAL** | 234,000 |

FY 2018 ADOPTED BUDGET

# ALL FUNDS CAPITAL OUTLAY

| FUND<br>*Department*<br>Capital Outlay Description | FY 2018 Amount |
|---|---|
| **PUBLIC EDUCATION AND GOVERNMENT FUND** | |
| ***Government & Public Affairs*** | |
| Upgrade studio and Municipal Plaza to better integrate with the City's Legistar Agenda system. | 1,278,000 |
| Enhance the television production space within Alamo Community College District. | 494,934 |
| Enhance AV equipment needed for television field productions to produce a higher quality of production. | 423,800 |
| Upgrade Plaza de Armas to be the main distributor of all PEG content. | 2,000,000 |
| *Government & Public Affairs Total* | 4,196,734 |
| **PUBLIC EDUCATION AND GOVERNMENT FUND TOTAL** | 4,196,734 |
| **PURCHASING & GENERAL SERVICES FUND** | |
| ***Finance*** | |
| Purchase one computer, one document scanner, and cabling to implement the organization's paperless initiative. | 10,000 |
| Scheduled replacement of computers and related equipment. | 16,913 |
| *Finance Total* | 26,913 |
| **PURCHASING & GENERAL SERVICES FUND TOTAL** | 26,913 |
| **RIGHT OF WAY MANAGEMENT FUND** | |
| ***Transportation & Capital Improvements*** | |
| Scheduled replacement of computers and related equipment. | 1,791 |
| *Transportation & Capital Improvements Total* | 1,791 |
| **RIGHT OF WAY MANAGEMENT FUND TOTAL** | 1,791 |
| **SELF INSURANCE FUND** | |
| ***Employee Benefits Insurance Fund*** | |
| Scheduled replacement of computers and related equipment. | 22,117 |
| *Employee Benefits Insurance Fund Total* | 22,117 |
| **SELF INSURANCE FUND TOTAL** | 22,117 |

FY 2018 ADOPTED BUDGET

# ALL FUNDS CAPITAL OUTLAY

| FUND<br>*Department*<br>Capital Outlay Description | FY 2018 Amount |
|---|---|
| **SOLID WASTE OPERATING & MAINTENANCE FUND** | |
| ***Non-Departmental - Office of Sustainability*** | |
| Purchase of ergonomic desk stations to provide a healthy sit-stand workstation. | 1,500 |
| Purchase of computer equipment for new Special Projects Manager position. | 2,000 |
| Purchase of iPads for SA Tomorrow events. | 2,000 |
| *Non-Departmental - Office of Sustainability Total* | 5,500 |
| ***Solid Waste Management*** | |
| Purchase of 11 Right-Hand Drive vehicles, 8 mobile devices, and 1 cell phone. | 387,900 |
| Purchase of 1 Driver Trainer Simulator, along with simulator hardware. | 127,000 |
| Replacement of 2 Box Trucks due to increased number of cart exchanges and repairs. | 110,000 |
| Scheduled replacement of computers and related equipment. | 78,087 |
| *Solid Waste Management Total* | 702,987 |
| **SOLID WASTE OPERATING & MAINTENANCE FUND TOTAL** | 708,487 |
| **STORM WATER OPERATING FUND** | |
| ***Transportation & Capital Improvements*** | |
| Scheduled replacement of computers and related equipment. | 21,504 |
| Purchase of a diesel truck in support of the Herbicide and Median Mowing program. | 44,000 |
| *Transportation & Capital Improvements Total* | 65,504 |
| **STORM WATER OPERATING FUND TOTAL** | 65,504 |

FY 2018 ADOPTED BUDGET

# ALL FUNDS CAPITAL OUTLAY

| FUND<br>*Department*<br>Capital Outlay Description | FY 2018 Amount |
|---|---|
| **STORM WATER REGIONAL FACILITIES FUND - OPERATING** | |
| ***Transportation & Capital Improvements*** | |
| Scheduled replacement of computers and related equipment. | 3,640 |
| Purchase of a computer and office equipment to support 1 new Special Projects Manager position. | 2,300 |
| *Transportation & Capital Improvements Total* | 5,940 |
| **STORM WATER REGIONAL FACILITIES FUND - OPERATING TOTAL** | 5,940 |
| **TREE CANOPY PRESERVATION & MITIGATION FUND** | |
| ***Parks & Recreation*** | |
| Scheduled replacement of computers and related equipment. | 2,842 |
| *Parks & Recreation Total* | 2,842 |
| **TREE CANOPY PRESERVATION & MITIGATION FUND TOTAL** | 2,842 |
| **WORKERS' COMPENSATION FUND** | |
| ***City Attorney*** | |
| Scheduled replacement of computers and related equipment. | 2,602 |
| *City Attorney Total* | 2,602 |
| ***Risk Management*** | |
| Scheduled replacement of computers and related equipment. | 5,204 |
| Purchase of Computer Equipment for 2 Occupational Health & Safety positions. | 5,000 |
| *Risk Management Total* | 10,204 |
| **Workers' Compensation Fund TOTAL** | 12,806 |
| **TOTAL CAPITAL OUTLAY - ALL FUNDS** | 55,023,499 |

# 24/7 Performance Measures

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# SAN 24|7 ANTONIO

## PROVIDING SERVICES/ MEASURING RESULTS

FISCAL YEAR 2017

# Final Report



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FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

# SAN ANTONIO 24|7

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FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

# SAN ANTONIO 24|7

## PROVIDING SERVICES / MEASURING RESULTS

## SERVICE AREA 1: PUBLIC SAFETY

### 1. FIRE RESPONSE TIME (NON MEDICAL CALLS)

**Target: 7:40**

**About this measure:**

Response time measures the time elapsed from when a call to 9-1-1 is received by the San Antonio Fire Department (SAFD) dispatch center to when the first emergency unit arrives on scene to initiate action to control the incident.

**Why it is important:**

Reducing response time means that firefighters are reaching the scene faster to minimize injury and loss to people, property and the environment.

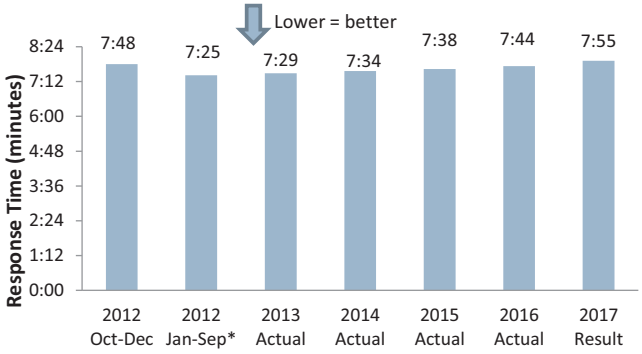
**What is being done:**

Computer Aided Dispatch (CAD) with Automatic Vehicle Locator (AVL) dispatches the closest available unit. The SAFD continues to analyze ways to reduce overall response times through its Strategic Planning Initiative.

**Responsible Department:** Fire

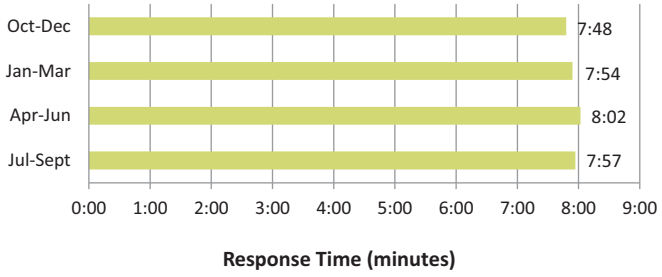


### HISTORICAL PERFORMANCE (BY FISCAL YEAR)




* The Department made a change in the calculation of response time in Jan. 2012., reflected in the chart above.

### CURRENT YEAR PERFORMANCE (BY QUARTER)




FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

SAN ANTONIO 24|7

PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 1: PUBLIC SAFETY

### 2. FIRE RESPONSE TIME (MEDICAL CALLS)

**Target: 8:05**

**About this measure:**

Response time measures the time elapsed from when a call to 9-1-1 is received by the Fire Department dispatch center to when the first emergency unit arrives on scene to initiate action to control the incident. This could be an EMS unit staffed with Paramedics, or other Fire Department units manned by trained Emergency Medical Technicians or Paramedics. Many Fire Department Engines and Ladder Trucks have EMTs trained to the paramedic level. These units respond to medical calls with a Paramedic on board approximately 50% of the time.

**Why it is important:**

Reducing response time means that Emergency Medical Technicians and Paramedics are reaching the patient faster in an emergency.

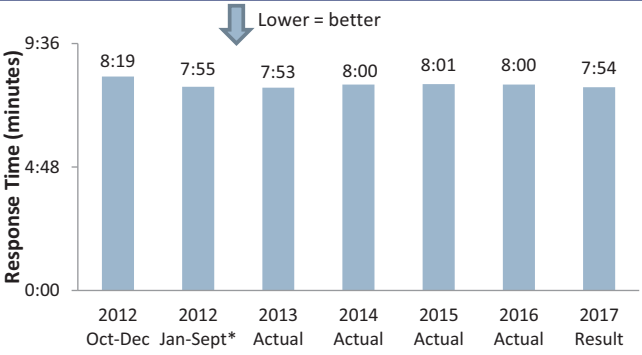
**What is being done:**

In addition to normal EMS resources, the Fire Department staffs up to an additional eight Peak Medic Units to provide EMS service during periods of expected high call volume. Computer Aided Dispatch (CAD) with Automatic Vehicle Locator (AVL) dispatches the closest available unit. The SAFD continues to analyze ways to reduce overall response times through its Strategic Planning Initiative.

**Responsible Department:** Fire

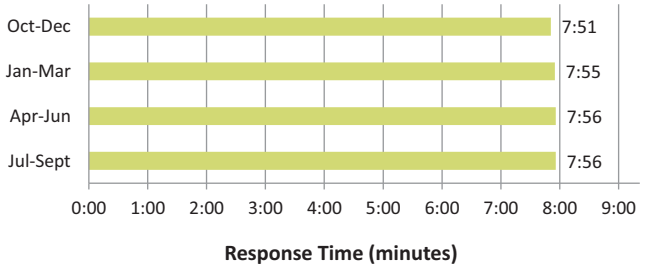


### HISTORICAL PERFORMANCE (BY FISCAL YEAR)




* The Department made a change in the calculation of response time in Jan. 2012., reflected in the chart above.

### CURRENT YEAR PERFORMANCE (BY QUARTER)



FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

# SAN ANTONIO 24|7
## PROVIDING SERVICES / MEASURING RESULTS

## SERVICE AREA 1: PUBLIC SAFETY

### 3. STRUCTURE FIRES PER 1,000 RESIDENTS

**About this measure:**

This measure indicates the number of actual structure fires that were responded to by the Fire Department per 1,000 residents.

**Why it is important:**

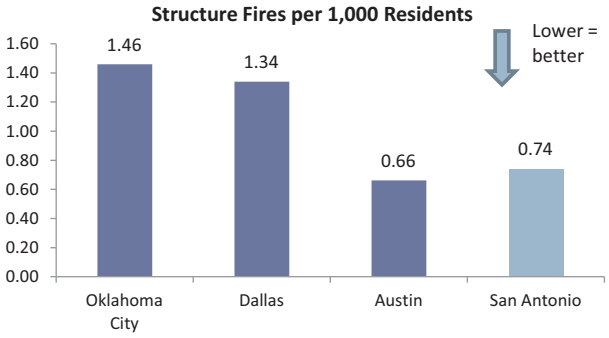
This measure provides a relative indicator of structure fires within a community. The measure reflects the impact that the fire code and the community safety education programs have on the community.

**What is being done:**

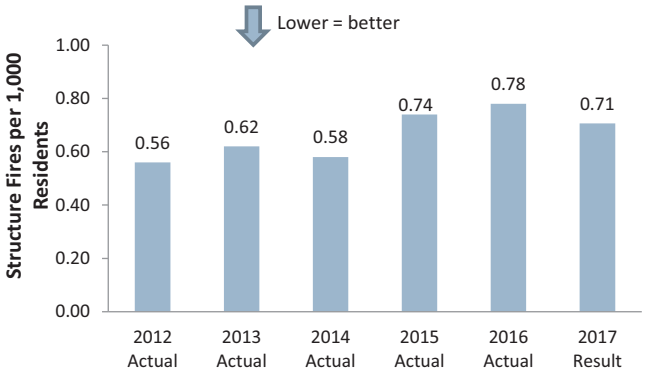
The Fire Prevention Division minimizes potential fire and environmental damage through inspections and enforcement of the Fire Code.

**Responsible Department:** Fire

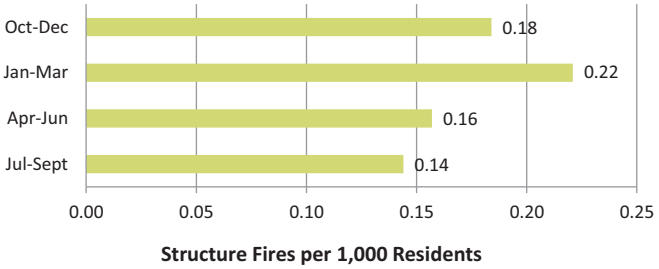
### COMPARATIVE ANALYSIS (ICMA 2015 DATA)




### HISTORICAL PERFORMANCE (BY FISCAL YEAR)




### CURRENT YEAR PERFORMANCE (BY QUARTER)




FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

SAN ANTONIO 24|7
PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 1: PUBLIC SAFETY

### 4. MEDICAL INCIDENTS PER 1,000 RESIDENTS

**About this measure:**

This measure indicates the number of medical incidents per 1,000 residents that were responded to by the San Antonio Fire Department (SAFD).

**Why it is important:**

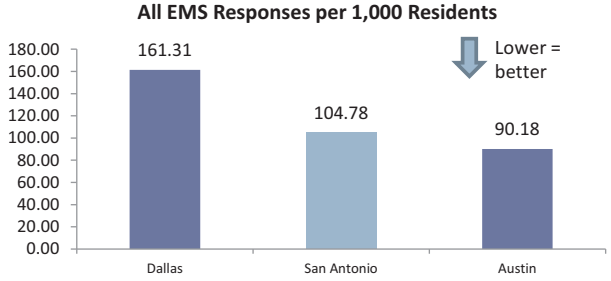
This measure provides a relative indicator of medical incidents within a community. The measure reflects the progress in efforts towards health and wellness throughout the City. It is also an indication of the workload for the Department in terms of medical calls.

**What is being done:**

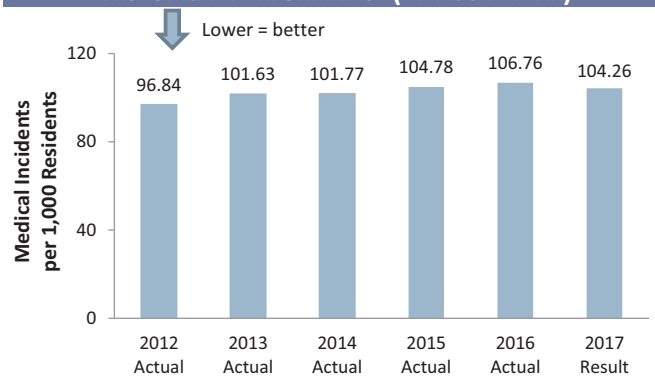
The SAFD Emergency Medical Services Division has initiated a Mobile Health pilot program with the goal of reducing the number of repeat customers to the EMS system through education, wellness checks, and partnerships with hospitals and healthcare providers.

**Responsible Department:** Fire

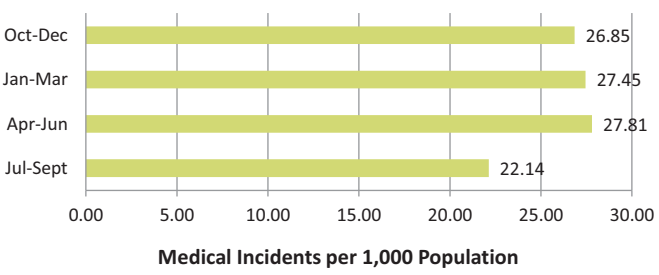
### COMPARATIVE ANALYSIS (ICMA 2015 DATA)




### HISTORICAL PERFORMANCE (BY FISCAL YEAR)




### CURRENT YEAR PERFORMANCE (BY QUARTER)



FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

# SAN ANTONIO 24|7

## PROVIDING SERVICES / MEASURING RESULTS

## SERVICE AREA 1: PUBLIC SAFETY

### 5. POLICE EMERGENCY RESPONSE TIME– PRIORITY CALLS

**Target: 7:20**

**About this measure:**

This measure calculates the time from receipt of a priority emergency call to the arrival of an officer on scene. Emergency calls include: robbery in progress, Police Officer in trouble, rape in progress, and shooting in progress.

**Why it is important:**

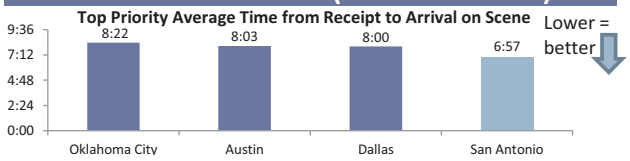
The San Antonio Police Department covers approximately 485 sq. miles. This measure reflects the Department's ability to leverage internal resources to respond to priority calls quickly, while ensuring officer safety.

**What is being done:**

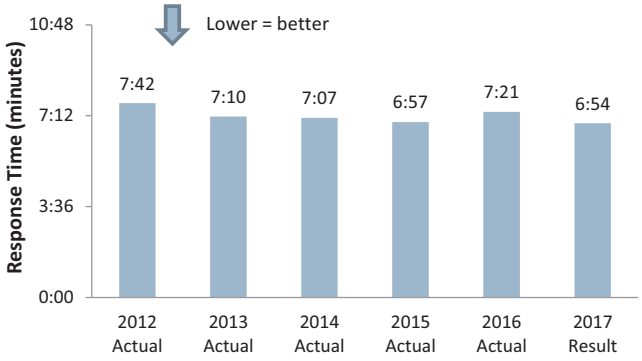
In FY17, all available resources continue to be assigned to patrol. FY16 priority calls increased by 11%, mirroring a significant increase in violent crime during the period. The Department experienced significant attrition during the year with 148 officers separating from service. The Police Academy started three cadet classes in FY16 to address the increased vacancies, graduating 107 cadets. In FY17, there were four cadet classes. The first class in October 2016 graduated 23 cadets. The second class began January 2017 and graduated 32 cadets. The third class began April 2017 with 33 cadets and the fourth class began in July with 46 SAPD cadets.

**Responsible Department:** Police

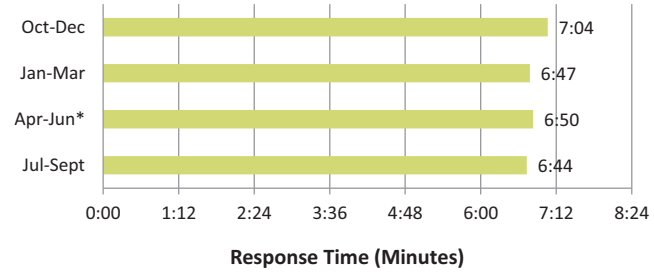
### COMPARATIVE ANALYSIS (ICMA 2015 DATA)




### HISTORICAL PERFORMANCE (BY FISCAL YEAR)




### CURRENT YEAR PERFORMANCE (BY QUARTER)




FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

SAN ANTONIO 24|7

PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 1: PUBLIC SAFETY

### 6. VIOLENT CRIME RATE PER 100,000 RESIDENTS

**About this measure:**

The FBI's Uniform Crime Reporting (UCR) program's violent crime category is composed of four offenses: murder and non-negligent manslaughter, forcible rape, robbery, and aggravated assault. It is reported as a rate per 100,000 population.

**Why it is important:**

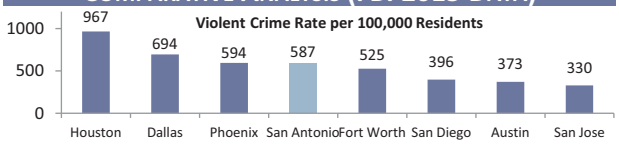
While other cities are listed for informational purposes, violent crime rate measurement is a tool for internal year to year comparison and self assessment. ***As per the FBI, due to differences in reporting methodology, UCR comparisons to other cities may "lead to simplistic and/or incomplete analyses that often create misleading perceptions."***

**What is being done:**

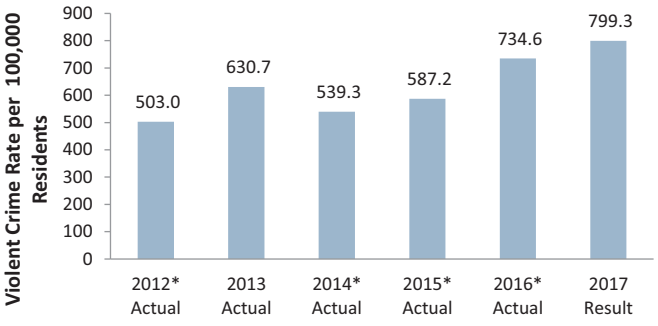
In FY17, addressing the increase in citywide violent crime is of paramount priority. The Department has implemented a Multi Agency Violent Crimes Task Force in partnership with various national and local law enforcement agencies to combat violence citywide. The Department has also initiated the Group Violence Initiative to leverage community partnerships and provide youth with alternatives to criminal behavior. In addition, the Department is also working to implement the grant funded Texas Anti-Gang Initiative, coordinating with Federal, State, and local law enforcement agencies.

**Responsible Department:** Police

### COMPARATIVE ANALYSIS (FBI 2015 DATA)

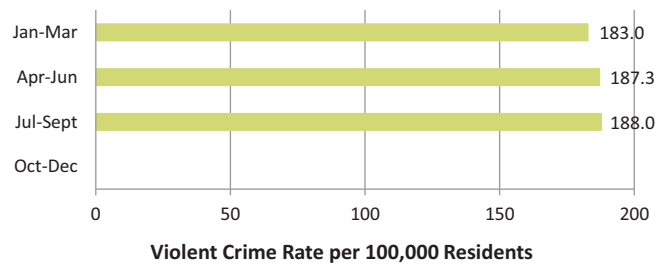



### HISTORICAL PERFORMANCE (BY CALENDAR YEAR)




*Figures updated to reflect revised population count provided by FBI.

### CURRENT YEAR PERFORMANCE (BY CALENDAR YEAR)




*Due to reporting delays, 3nd quarter includes only data through July.

FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

# SAN ANTONIO 24|7

## PROVIDING SERVICES / MEASURING RESULTS

## SERVICE AREA 1: PUBLIC SAFETY

### 7. Driving While Intoxicated (DWI) Arrests & Alcohol-Related Traffic Accidents

**Target: 4,464 arrests/1,538 accidents**

**About this measure:**

This measure reflects the total number of people arrested for driving while intoxicated compared to the number of alcohol-related traffic accidents.

**Why it is important:**

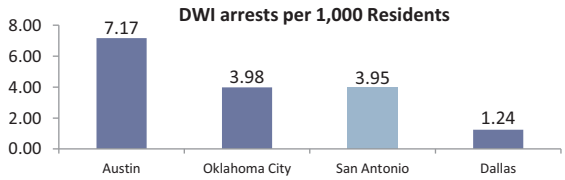
High numbers of DWI arrests demonstrate the San Antonio Police Department's commitment to safety in our community and emphasize the proactive approach to addressing the issue of drunk driving in the City.

**What is being done:**

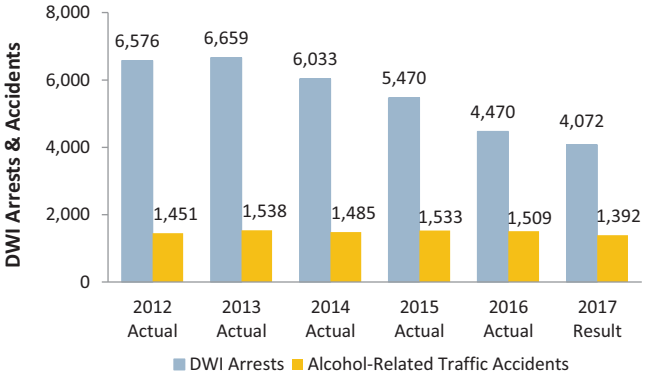
The Department continues to maximize the use of the DWI Unit as well as grant-funded DWI STEP officers to deploy resources at peak times during the week and on specific holidays using a data-driven approach. San Antonio Fear Free Environment officers promote the message of not drinking and driving with community outreach, and social media is used to spread the message and encourage followers to stay sober and plan ahead. Fewer DWI arrests are attributed in part to increased community outreach efforts to spread the message of not drinking and driving.

**Responsible Department:** Police

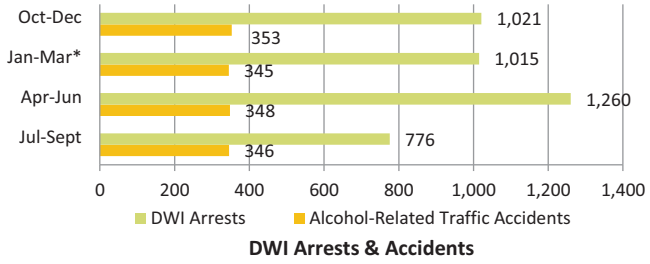
### Comparative Analysis (ICMA 2015 Data)




### Historical Performance (by Fiscal Year)




### Current Year Performance (by Quarter)




*Results updated based on revised data.

FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

SAN ANTONIO 24|7

PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 1: PUBLIC SAFETY

### 8. Total Calls for Police Service

**About this measure:**

This measure tracks all calls for service from the San Antonio Police Department (SAPD). In 2016, SAPD responded to more than 1.3 million calls for service. Calls for service have steadily increased yearly, in part due to overall population increase of the City.

**Why it is important:**

The majority of police services begin with a call for service which includes reported crimes, traffic accidents, and other requests.

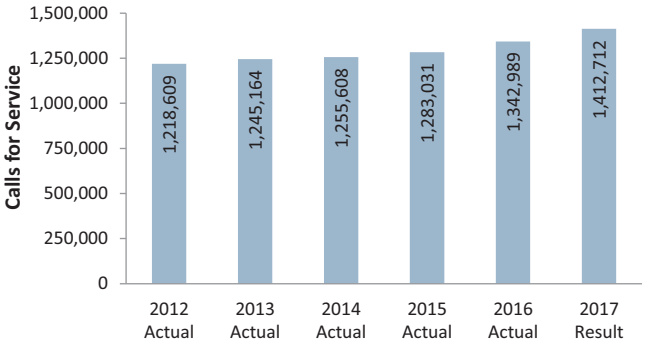
**What is being done:**

Demand for police services grew by 4.7% from FY15 to FY16. With a 7% increase in coverage area (from 453 to 485 sq. miles) due to annexations, efforts are underway to revisit the Patrol Resource Allocation Model to examine potential geographic realignments and balance the number of calls handled by each officer. In addition, the Department is in the preliminary stages of implementing an online reporting system that will allow citizens to submit reports electronically for select calls (for example, criminal mischief). As a result, officers will not have to respond to these calls.

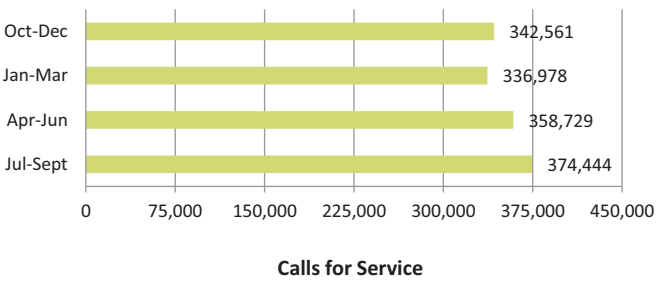
**Responsible Department:** Police




### Historical Performance (by Fiscal Year)




### Current Year Performance (by Quarter)



FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

# SAN ANTONIO 24|7
## PROVIDING SERVICES / MEASURING RESULTS

### SERVICE AREA 2: INFRASTRUCTURE

## 9. Percentage of 2012 Bond Projects in Construction or Completed

**Target: 99%**

**About this measure:**

In May 2012, residents approved the $596 million 2012-2017 General Obligation Bond Program consisting of 140 projects. This measure shows progress towards fulfilling the Transportation and Capital Improvement Department's commitment to have all 2012 Bond program projects in construction or substantially completed by 2018.

**Why it is important:**

Completing the 2012 Bond Program in a timely manner fulfills the commitment made to voters and provides much needed street, drainage, park, library and other facility improvements.

**What is being done:**

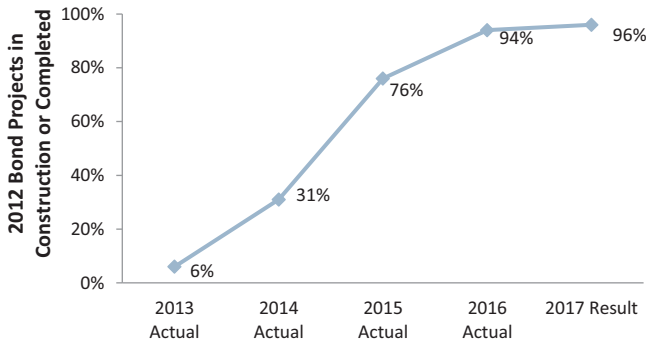
Each project is assigned to a project management team and is carefully tracked through the design, right of way acquisition, environmental review, utility coordination, procurement and construction. Regular meetings are held with the Citizen Bond Oversight Commission to track the schedule, budget and client satisfaction on projects

**Responsible Department:** Transportation & Capital Improvements (TCI)

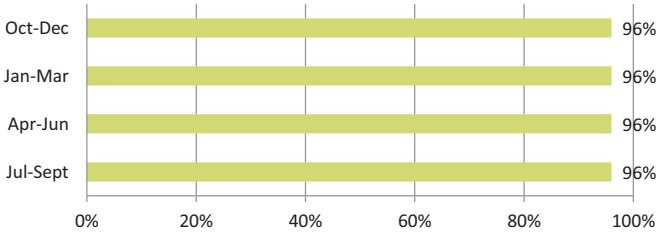




### Historical Performance (by Fiscal Year)




### Current Year Performance (by Quarter)




**2012 Bond Projects in Construction or Completed**

FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

SAN ANTONIO 24|7
PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 2: INFRASTRUCTURE

## 10. Percentage of 2012 Bond projects on-time

**Target: 80%**

**About this measure:**

This metric measures how closely the current project is to the original timelines for each step in the project. The schedules include all phases of the project including real estate acquisition, environmental review, design, contract execution, utility work coordination and construction.

**Why it is important:**

This measure ensures transparency on the current City Bond Program, which is the largest to date. The City made a commitment to voters to keep the Bond Program on-time. This measure shows the City is fulfilling that commitment. It also allows potential problems and solutions to be identified early in projects.

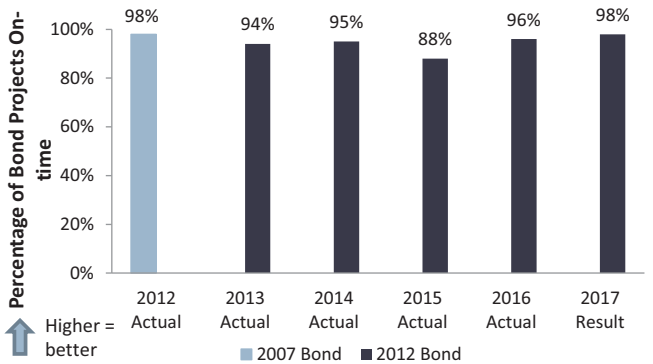
**What is being done:**

Meetings are held on a monthly basis to review all projects and identify delays and potential solutions. In addition, quarterly meetings are held with all the utilities to ensure progress.

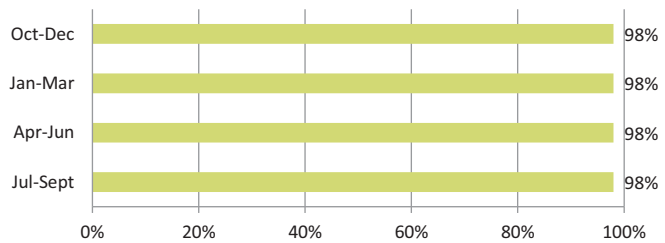
**Responsible Department:** Transportation & Capital Improvements (TCI)



### Historical Performance (by Fiscal Year)




### Current Year Performance (by Quarter)




**Percentage of 2012 Bond Projects On-time**

## 11. Acres Approved by Council and Protected Under Edwards Aquifer Protection Program

**Target: 5,000 acres**

**About this measure:**

This measure shows how much acreage the City has protected through acquisition or with a conservation easement that is established within the Edwards Aquifer recharge and contributing zones as part of the voter approved Edwards Aquifer Protection initiative. To date there have been three elections related to the Edwards Aquifer Program. This measure tracks all of the programs:

- May 2000: Acquired 6,553 acres
- May 2005: Acquired 90,150 acres
- November 2010: Acquired 51,079 acres

**Why it is important:**

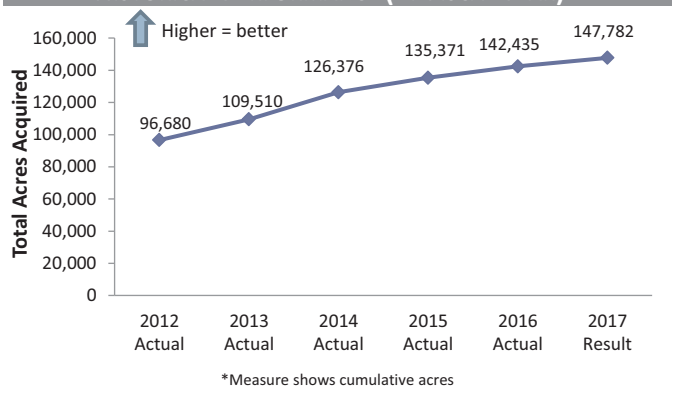
The best way to protect the aquifer is to protect sensitive and irreplaceable land located over its recharge and contributing zones. The Edwards Aquifer provides San Antonio with a pure source of water vital to the livelihood of a growing population and an expanding economy.

**What is being done:**

Through a 1/8-of-a-cent sales tax, extended in the May 2015 election, the City is collecting $90 million to acquire and preserve land or land interests in the aquifer's recharge and contributing zones inside Bexar County and other nearby counties. Landowners' participation in the program is voluntary.

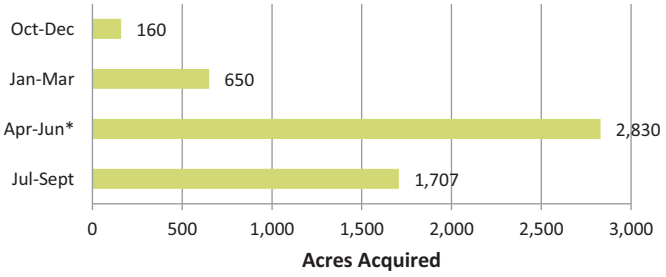
**Responsible Department:** Parks & Recreation

### Historical Performance (by Fiscal Year)*




*Measure shows cumulative acres

### Current Year Performance (by Quarter)




*Results updated based on revised data.

FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

SAN ANTONIO 24|7
PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 2: INFRASTRUCTURE

## 12. Miles of Streets Moving from Bad to Excellent Condition

**Target: 98.51 miles of streets will be improved**

**About this measure:**

When street pavements are re-surfaced, the pavement condition index score (PCI), a standard measurement of street quality, increases and its categorization changes from bad to excellent. The PCI score ranges from 0 (bad) to 100 (excellent).

**Why it is important:**

This measure focuses on street rehabilitation and demonstrates the City's efforts in improving the street network. It is the City's goal to increase the percentage of streets having a "good" or better rating while providing desirable standards of safety, appearance, and convenience to residents.

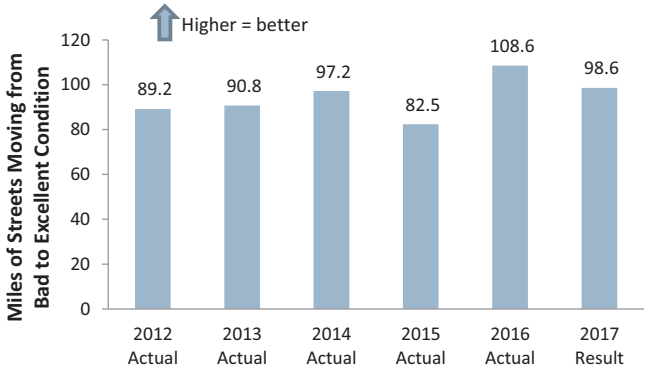
**What is being done:**

Every year, TCI develops a five-year maintenance plan for the street network through the Infrastructure Management Program and other City funding mechanisms. Projects identified for a rehabilitation application will be improved from bad to excellent.

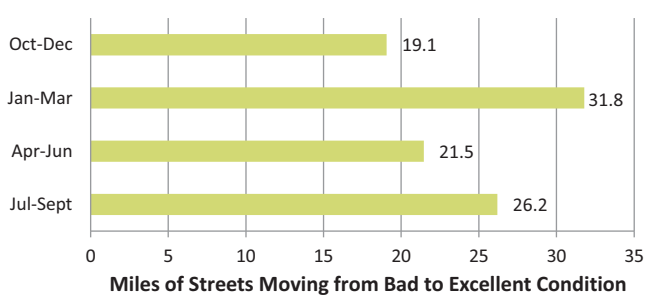
**Responsible Department:** Transportation & Capital Improvements (TCI)



### Historical Performance (by Fiscal Year)




### Current Year Performance (by Quarter)



FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

# SAN ANTONIO 24|7

## PROVIDING SERVICES / MEASURING RESULTS

### SERVICE AREA 2: INFRASTRUCTURE

## 13. Percentage of Potholes Filled Within 2 Business Days

**Target: 95%**

**About this measure:**

This measure reports the percentage of potholes filled within 2 business days of receiving notification.

**Why it is important:**

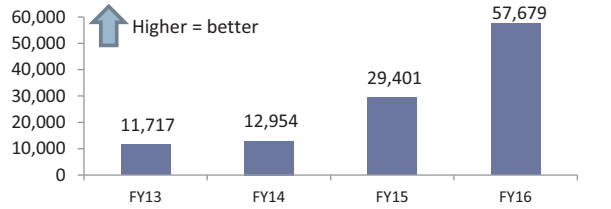
Not only do potholes contribute to the deterioration of the roadway, but they are a nuisance to drivers and a major concern of the community as evidenced in the 2010, 2012 and 2014 Community Surveys. The reduction of potholes through a quick response is a priority for the Transportation & Capital Improvements Department.

**What is being done:**

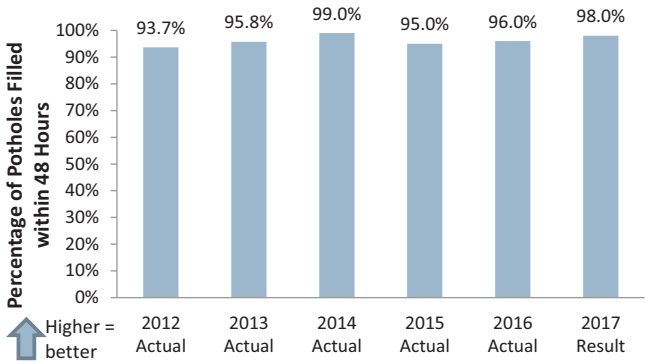
Through a combination of the Street Maintenance Program and pothole patching activities, the City aims to significantly reduce the incidence of potholes on City roadways and improve service delivery by increasing the number of potholes repaired pro-actively.

**Responsible Department:** Transportation & Capital Improvements (TCI)

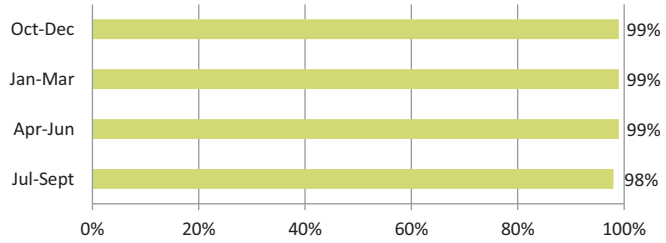
### Number of Completed Pothole Repairs




### Historical Performance (by Fiscal Year)




### Current Year Performance (by Quarter)




FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

SAN ANTONIO 24|7

PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 2: INFRASTRUCTURE

## 14. Fleet Availability

**Target: 95% Fleet Availability for Light Vehicles; 90% Fleet Availability for Heavy Equipment**

**About this measure:**

This measures the performance of fleet maintenance activities for light vehicles, which are serviced by the Building & Equipment Service Department (BESD) and include San Antonio Police vehicles, as well as heavy equipment, which are serviced by the Solid Waste Management Department (SWMD). Goals are based on the complexity of repairs by vehicles and equipment type.

**Why it is important:**

This measure reports the amount of time vehicles and equipment are available to City departments who use the equipment to provide core services to the citizens of San Antonio.

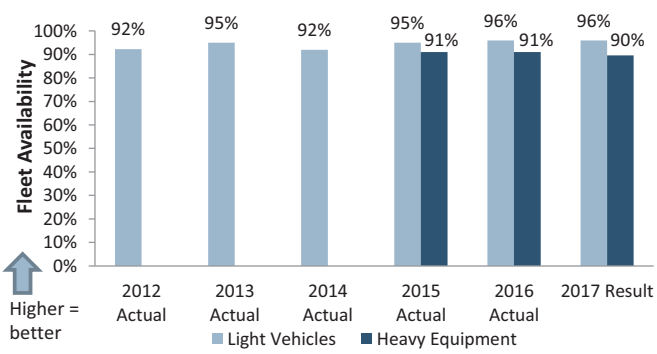
**What is being done:**

Preventive Maintenance for vehicles and equipment are monitored to ensure vehicles and equipment are operating in good condition. Reducing vehicle repair time minimizes the amount of time equipment is not available to departments.

**Responsible Department:** Building & Equipment Services; Solid Waste Management

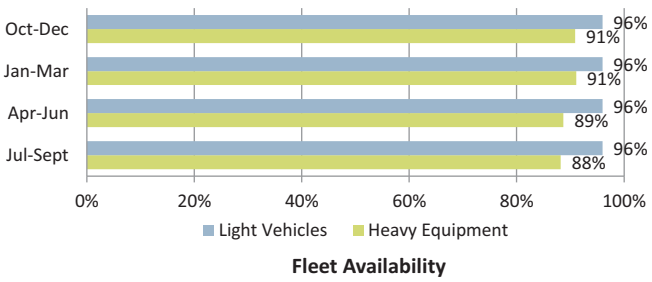


### Historical Performance (by Fiscal Year)




*Beginning in FY 2015, SWMD assumed responsibility for heavy vehicles & equipment, while BESD continues to service light vehicles. Pre-2015 data reflects combined performance prior to separation of fleet service centers.*

### Current Year Performance (by Quarter)



FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

# SAN ANTONIO 24|7

## PROVIDING SERVICES / MEASURING RESULTS

## SERVICE AREA 3: NEIGHBORHOODS

### 15. LIVE RELEASE RATE

**Target: 88%**

**About this measure:**

This measure shows the percentage of live outcomes (animals that are adopted by a citizen, rescued by a non-profit group, trapped-neutered-returned (TNR), or returned to their owner) compared to the total shelter outcomes.

**Why it is important:**

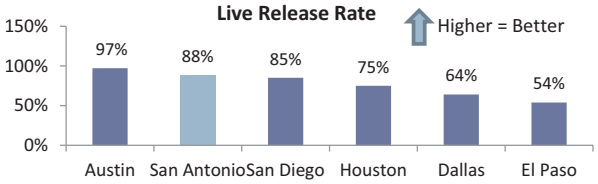
The way a community treats its most vulnerable populations is a reflection of the values of the community. San Antonio is committed to maintaining its live release rate of 88% in FY 2017.

**What is being done:**

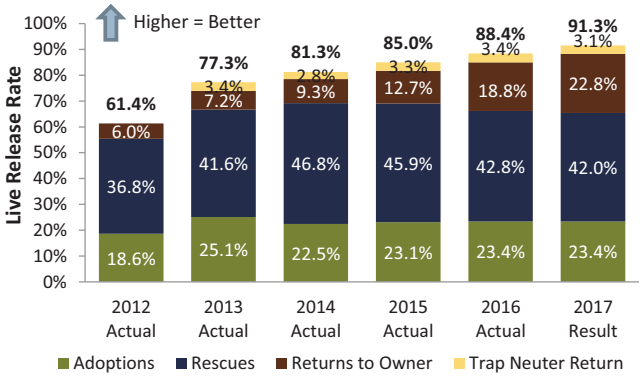
In FY 2017, Animal Care Services will continue highly successful partnerships with non-profit organizations who committed to rescuing 12,700 animals this year. One of ACS' FY 2017 budget initiatives includes a modification to the High Volume Pet Program (HVPP) and Rescue Partner Incentive Program (RPIP) that provides additional funding to offset expenses related to the rescue of harder-to-place pets such as pets with mange, ringworm, or other injuries or illnesses.

**Responsible Department:** Animal Care Services

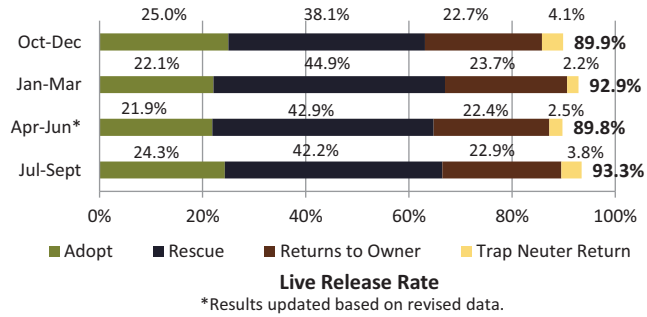
### COMPARATIVE ANALYSIS (FY 2016)




### HISTORICAL PERFORMANCE (BY FISCAL YEAR)




### CURRENT YEAR PERFORMANCE (BY QUARTER)




*Results updated based on revised data.

FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

SAN ANTONIO 24|7

PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 3: NEIGHBORHOODS

### 16. ANIMAL SHELTER INTAKE

**Target: 31,000**

**About this measure:**

Animal shelter intake is the number of animals that enter the City's care each year. Animals enter the shelter either as strays picked up by Animal Care Services (ACS) Officers, brought in by the public, or are surrendered by their owner.

**Why it is important:**

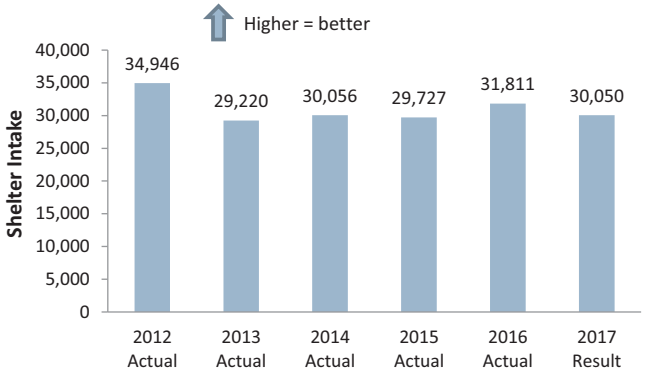
ACS receives nearly 100,000 calls for service annually (citizen-initiated and department-initiated). In order to improve public health and safety, the City must be able to respond to these calls and have capacity to impound animals when necessary.

**What is being done:**

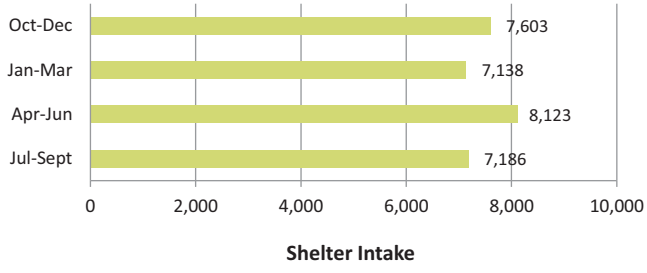
ACS continues to develop innovative solutions to increase kennel capacity including allowing approved rescue organizations to house stray animals upon intake (at the Paul Jolly Adoption Center at Brackenridge Park and the ACS Stray Kennels Animal Defense League campus), implementing a City-wide Trap Neuter Return (TNR) program for cats and reducing the stray hold period for a pet with an identified live outcome. In addition, the FY 2017 Adopted Budget provides funding to continue the Enhanced Intake & Admissions Counseling program that provides options to citizen caretakers to house stray pets for part of their holding period while being marketed online for potential owner reclaim which allows ACS to maintain capacity within the shelter. Additionally, the required registered microchip ordinance and increased department focus on reuniting micro chipped pets with their owners alleviates shelter capacity and allows the department to bring in additional animals.

**Responsible Department:** Animal Care Services

### HISTORICAL PERFORMANCE (BY FISCAL YEAR)




### CURRENT YEAR PERFORMANCE (BY QUARTER)



## 17. Spay & Neuter Surgeries Performed

**Target: 40,334 Surgeries**

**About this measure:**

This measure shows the number of spay and neuter surgeries performed city-wide as a direct result of City funding, grant funding awarded to the City, and through City-owned spay/neuter clinics at Brackenridge Park and Brooks City Base being operated by ACS partners. These surgeries may take place at either the Animal Care Services (ACS) clinic prior to animals being released to adopters and rescue partners, or at one of the City's partner agencies and clinics to provide free or low-cost surgeries in targeted areas.

**Why it is important:**

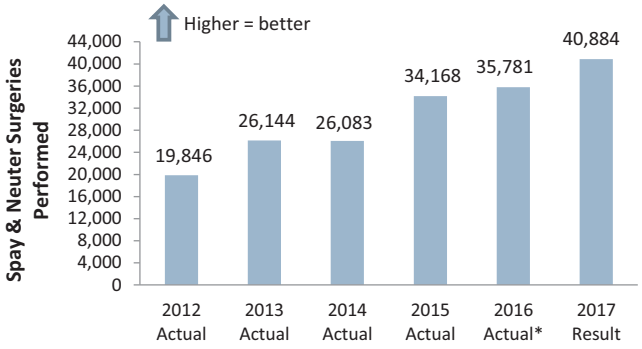
ACS receives nearly 100,000 calls for service annually (citizen-initiated and department-initiated) and impounds nearly 31,000 pets annually. Controlling the stray animal population is one of the strategic priorities of ACS. Many of these strays are owned animals allowed to roam free of restraint or have been abandoned by owners.

**What is being done:**

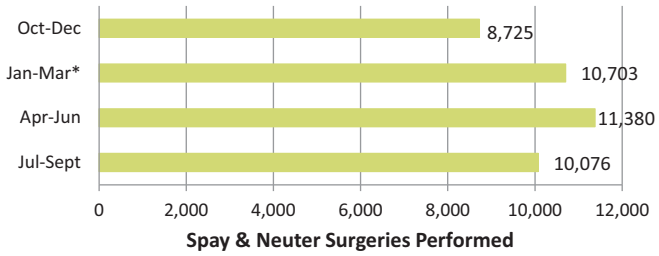
In FY 2017, ACS will provide direct funding for approximately 11,875 free community spay/neuter surgeries. These surgeries will be targeted to areas with the greatest volume of 311 call-for-service requests and animal impoundments. Additionally, through a joint partnership with Brooks Development Authority and the City of San Antonio, the Brooks Spay/Neuter Clinic opened in March 2017. This clinic will provide 5,000 low-cost spay/neuter surgeries in its first year (8,000 annually by Year 3 and beyond) and wellness services for pet owners. An additional 8,000 annual spay/neuter surgeries will be completed at Brackenridge Park.

**Responsible Department:** Animal Care Services

### Historical Performance (by Fiscal Year)




### Current Year Performance (by Quarter)




*Results updated based on revised data

FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

SAN ANTONIO 24 7
PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 3: NEIGHBORHOODS

## 18. Average Response in Days from Initial Code Enforcement Complaint to First Inspection

**Target: Tier 1 in 2 business days; Tier 2 in 6 business days**

**About this measure:**

This measure tracks the average number of business days it takes to respond to Tier 1 and 2 code enforcement complaints. Violations marked with "*" were escalated to Tier 2 status in FY 2015.

**Why it is important:**

Responding to cases quickly is an important indication of the level of customer service that is provided to impacted residents.

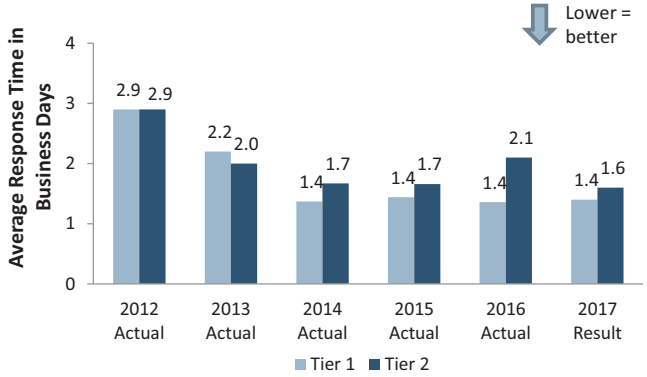
**What is being done:**

In FY 2017, Code Improvement and Performance Management plans continue to be a priority. Last fiscal year, three positions were added to increase Code Enforcement's presence during weekends. In FY 2015, and in response to community input, the department re-prioritized three violations to Tier 2 to promote quicker compliance.

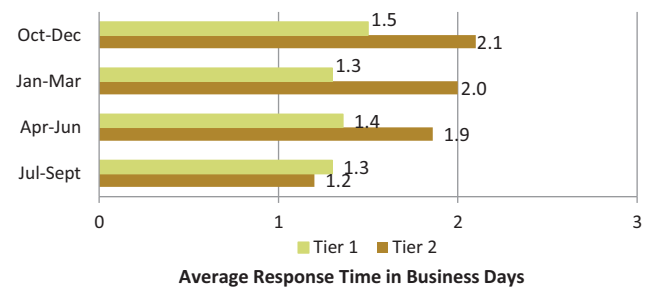
**Responsible Department:** Development Services/Code Enforcement

| Tier 1 Violations<br>Key Health/Safety Issues | Tier 2 Violations<br>Property Uses & Building Maintenance | |
|---|---|---|
| • Visual obstructions<br>• Unsecure structures<br>• Overgrown yards/lots<br>• Illegal dumping<br>• Emergency demolitions<br>• Broken sewer lines | • Building maintenance<br>• Certificate of Occupancy<br>• Work without permit<br>• Zoning (improper use of property) | • Substandard structures<br>• Graffiti<br>• Junked vehicles<br>• Garage sales*<br>• Oversized vehicles*<br>• Front/side yard parking* |

### Historical Performance (by Fiscal Year)




### Current Year Performance (by Quarter)



FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

# SAN ANTONIO 24|7
## PROVIDING SERVICES / MEASURING RESULTS

## SERVICE AREA 3: NEIGHBORHOODS

### 19. CODE ENFORCEMENT COMPLIANCE RATES – TIER 1 & 2

**Target: 90% compliance of Tier 1 & 2 violations within 45 calendar days**

**About this measure:**

This measure tracks the percentage of Tier 1 & 2 violations in compliance within 45 days. Compliance is achieved when the violation has been resolved by the owner or the City has abated the nuisance. In FY 2015, three additional violation types escalated from Tier 3 to Tier 2: Oversized vehicles, Front/Side Parking and Garage Sale Permits.

**Why it is important:**

Prioritizing violations for health, safety &quality of life results in quicker compliance, safer communities & greater resident satisfaction.

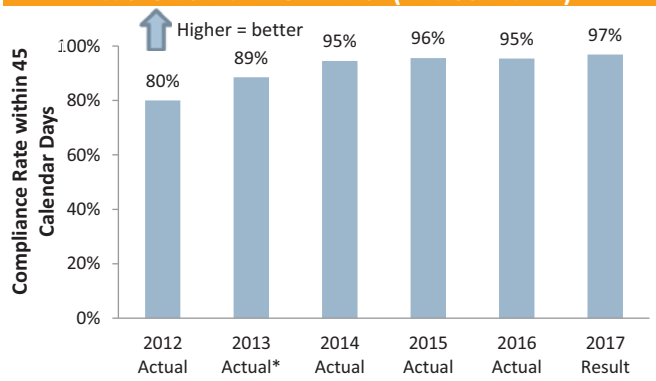
**What is being done:**

By escalating three violation types to Tier 2, Officers are addressing these complaints on a quicker turnaround. It is anticipated that addressing these items more quickly will increase the satisfaction of residents who identified these issues and the quality of life across communities.

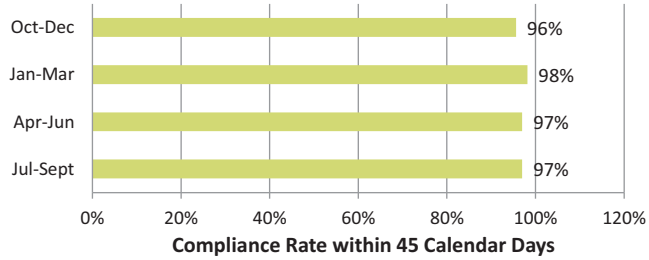
**Responsible Department:** Development Services/Code Enforcement



#### HISTORICAL PERFORMANCE (BY FISCAL YEAR)




#### CURRENT YEAR PERFORMANCE (BY QUARTER)




* The 2013 measure was calculated using April-September numbers as a new initiative was implemented in March.

FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

SAN ANTONIO 24|7
PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 3: NEIGHBORHOODS

### 20. DAYS FOR INITIAL REVIEW OF RESIDENTIAL PLANS

**Target: 3 Business Days**

**About this measure:**

This measure tracks the average number of days it takes for initial review of a residential plan by Development Services including review of all new single-family development, single-family additions/renovations and townhome development projects.

**Why it is important:**

Prompt turnaround time to perform initial review of plans is an important indication of the level of customer service.

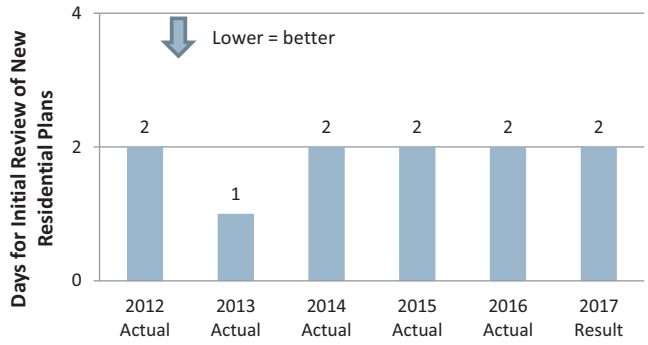
**What is being done:**

Development Services continues to leverage technology to enhance customer service. The department will review residential plans electronically, which will reduce the need for customers to print plans and deliver them to the City. In addition, the department will continue to work to replace its software system using newer technology that will make doing business in the City easier, faster, and more efficient.

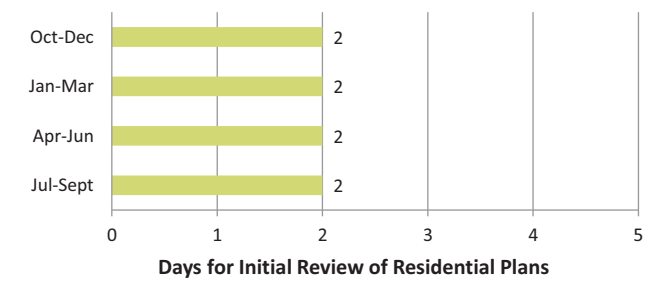
**Responsible Department:** Development Services



#### HISTORICAL PERFORMANCE (BY FISCAL YEAR)




#### CURRENT YEAR PERFORMANCE (BY QUARTER)



FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

# SAN ANTONIO 24|7
## PROVIDING SERVICES / MEASURING RESULTS

## SERVICE AREA 3: NEIGHBORHOODS

### 21. PERCENTAGE OF BUILDING-RELATED INSPECTIONS PERFORMED AS SCHEDULED

**Target: 95%**

**About this measure:**

This measure tracks the percentage of building code inspections performed by the scheduled date. These inspections include, electrical, mechanical, and plumbing for residential and commercial buildings.

**Why it is important:**

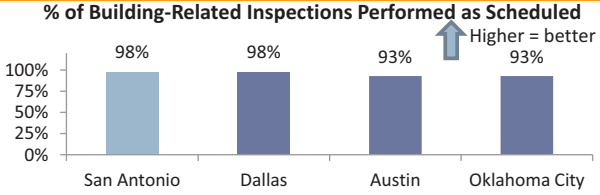
Customers schedule inspections based on construction schedules. Performing inspections as scheduled is important to ensure customers do not encounter delays.

**What is being done:**

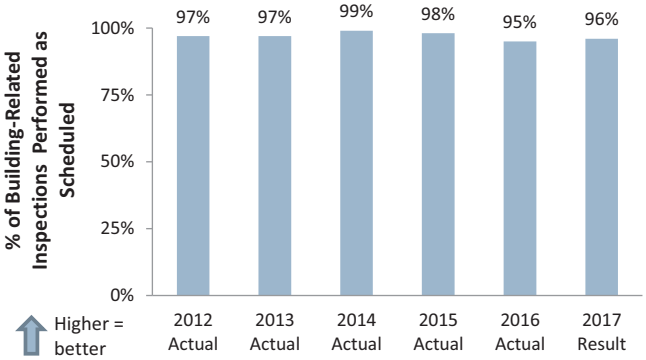
Development Services continues to leverage technology to enhance customer service. The department uses route optimization software to help inspectors organize their inspections in the most efficient manner. In addition, the department will continue to work to replace its software system using newer technology that will make doing business with the City easier, faster, and more efficient.

**Responsible Department:** Development Services

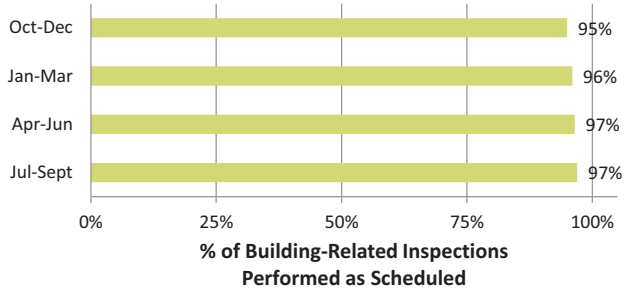
### COMPARATIVE ANALYSIS (ICMA 2015 DATA)




### HISTORICAL PERFORMANCE (BY FISCAL YEAR)




### CURRENT YEAR PERFORMANCE (BY QUARTER)




FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

SAN ANTONIO 24|7
PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 3: NEIGHBORHOODS

### 22. HIGH RISK INSPECTION COMPLETION RATES

**Target: 98%**

**About this measure:**

This measures the effectiveness of the Food and Environmental Health Program by showing the rate at which inspections are being conducted at Risk 3 establishments compared to the rate prescribed by the Texas Department of State Health Services.

**Why it is important:**

A food establishment's inspection frequency is determined by the risk of foodborne illness based on the types of foods served, preparation techniques, numbers of employees, number of meals served, and the populations served. The higher the risk number, the greater the potential for the establishment to cause illness or injury.

**What is being done:**

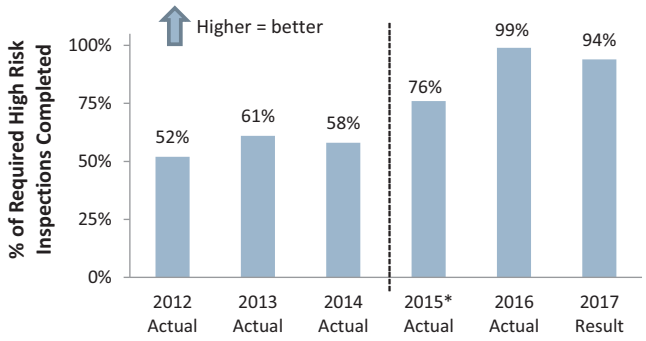
During FY 2015, new performance standards were set for staff to focus on Risk 3 establishments. The new performance standards correlate to the Department of State Health Services requirements and give management a meaningful method to determine the overall effectiveness of the program. Risk 3 establishments receive three (3) routine inspections annually.

**Responsible Department:** Health



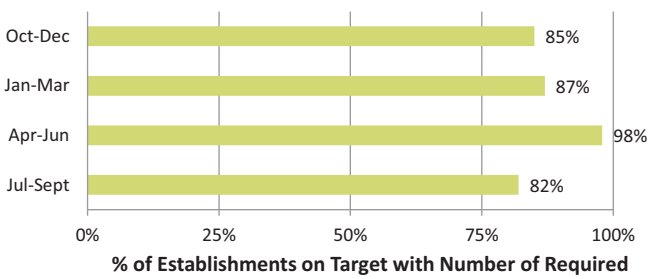


### HISTORICAL PERFORMANCE (BY FISCAL YEAR)




*Beginning in FY 2015, the Health Department began counting the number of establishments that had received all required inspections, rather than the number of inspections completed.

### CURRENT YEAR PERFORMANCE (BY QUARTER)



## 23. Number of Participants in Preservation Outreach Programs

**Target: 5,000 Participants**

**About this measure:**

This is a measure of the total number of participants in Education & Outreach Programs conducted by the Office of Historic Preservation (OHP).

**Why it is important:**

OHP holds a range of events and initiatives which provide opportunities that focus on building communities, providing educational opportunities, celebrating heritage, and facilitating neighborhood revitalization.

**What is being done:**

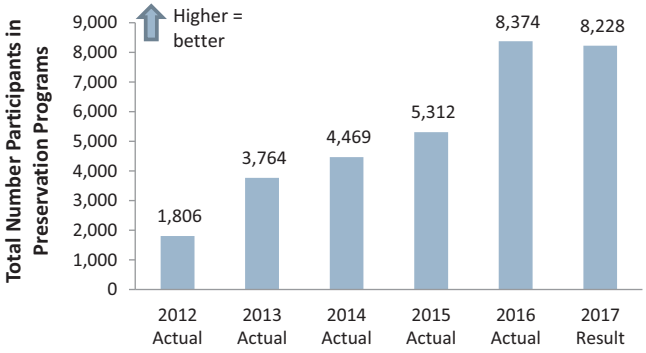
OHP continually looks for collaboration opportunities with other City departments and local groups in order to expand total reach and target new audiences. Staff also promotes events through the use of social media and a regular e-newsletter. OHP maintains a goal to increase Facebook subscribers by 10% each quarter.

**Responsible Department:** Office of Historic Preservation

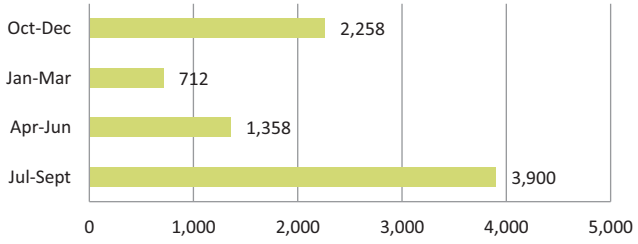



Participants in the first Living Heritage Symposium, held September 7-8.

### Historical Performance (by Fiscal Year)




### Current Year Performance (by Quarter)




**Total Number Participants in Preservation Programs**

FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

SAN ANTONIO 24|7
PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 3: NEIGHBORHOODS

## 24. Cafécollege Participants & FAFSA Completion

**Target: 30,000 participants and 4,000 students assisted in completing a Free Application for Federal Student Aid (FAFSA)**

**About this measure:**

In an effort to increase college awareness, San Antonio Education Partnership (SAEP) is contracted by the Department of Human Services to operate and manage cafécollege, a one-stop facility that increases college awareness and assists in college enrollment. This measure reflects the number of participants who visit cafécollege and complete a FAFSA form.

**Why it is important:**

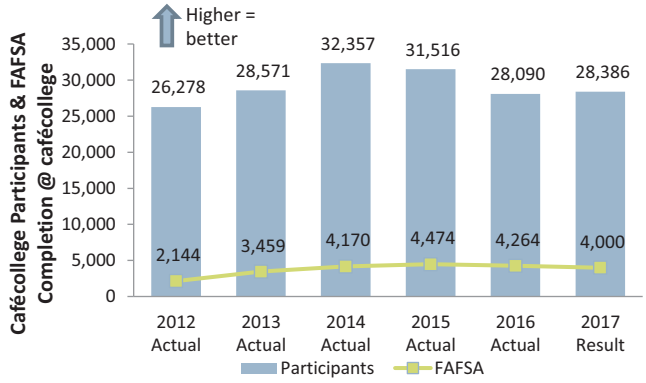
In an effort to increase the number of San Antonio residents that enroll in college, cafécollege opened in September 2010. Although not all cafécollege participants are seeking help with financial aid applications, FAFSA completion is an indication of intention to attend college.

**What is being done:**

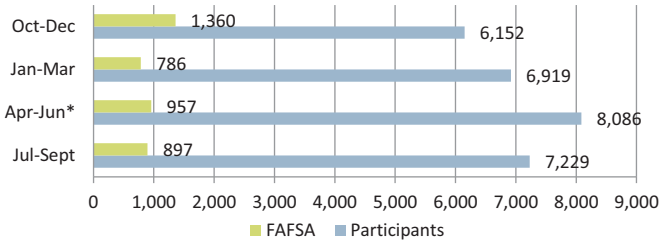
The Department of Human Services in collaboration with the San Antonio Education Partnership (SAEP) revised the agency contract in an effort to expand on collected performance data and focus on outcome based measurements. Cafécollege collaborates with local schools and San Antonio residents of all ages to create programming tailored to the needs of students. Student Aid San Antonio events are held to increase awareness by providing information on financial aid resources and assisting with applying for financial aid and scholarships. FAFSA completion rates are cyclical in nature, with an increase towards the end of the fiscal year.

**Responsible Department:** Human Services

### Historical Performance (by Fiscal Year)




### Current Year Performance (by Quarter)




**Cafécollege Participants & FAFSA Completion**

*Results updated based on revised data

## 25. Prospects Courtyard & Haven for Hope Graduates

**Target: 1,200 Prospects CY, 550 Haven for Hope graduates**

**About this measure:**

These measures reflect the number of individuals who are transitioning from Prospects Courtyard, an outdoor safe – sleeping environment, to the Haven for Hope Campus and from the Haven for Hope campus into Permanent Housing.

**Why it is important:**

The Haven for Hope Campus provides a range of services to individuals, male and females, experiencing homelessness in San Antonio and Bexar County. Transformation is achieved through the provision, coordination, and delivery of an efficient system of care. These measures reflect individuals who are beginning a pathway to self-sufficiency.

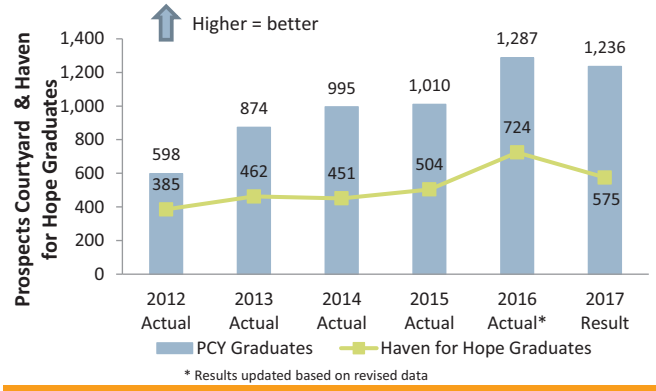
**What is being done:**

The City invested $6.8 million in Haven for Hope and campus partners to fund operations and security, safe outdoor sleeping and mental health, restoration, and community based counseling for FY 2017.

**Responsible Department:** Human Services

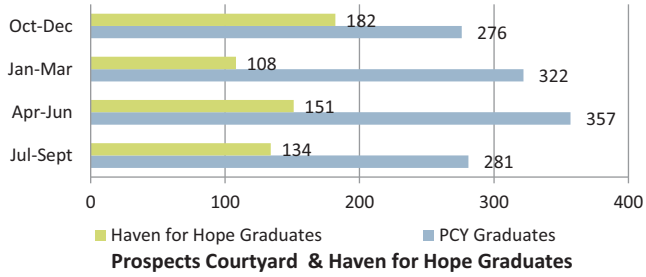



### Historical Performance (by Fiscal Year)




* Results updated based on revised data

### Current Year Performance (by Quarter)




FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

SAN ANTONIO 24 7
PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 3: NEIGHBORHOODS

## 26. Number of Senior Center Participants

**Target: 32,000 participants**

**About this measure:**

The Department of Human Services (DHS) provides nutrition, health, social, and other support services to encourage seniors to lead active and engaged lives in the community. Services are provided at various locations throughout the City, Monday-Friday. The measure reflects the number of participants, aged 60 and older, who attend Senior Centers.

**Why it is important:**

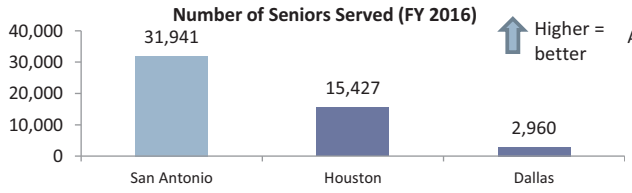
The Program provides an opportunity to inform seniors of available resources and services which focus on improving quality of life for seniors. The centers offer activities which lead to increased socialization, mobility, fitness, and learning opportunities.

**What is being done:**

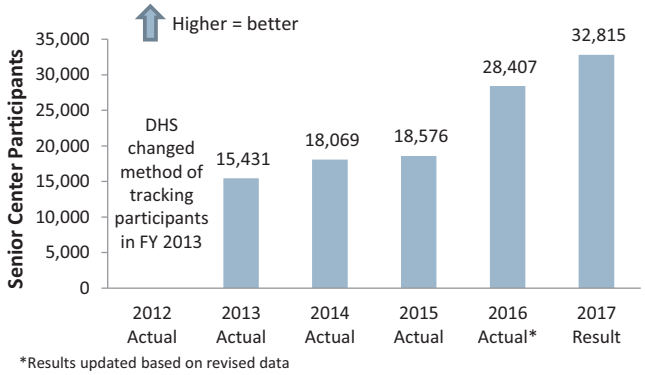
To meet the demands of the growing senior population and increase the number of meals served, DHS expanded the Senior Nutrition Program in Council District 2, 6 and 7 in FY 2016. Sites have been strategically located to provide services within a 5-mile radius for all City residents.

**Responsible Department:** Human Services

### Comparative Analysis (2016 Data)

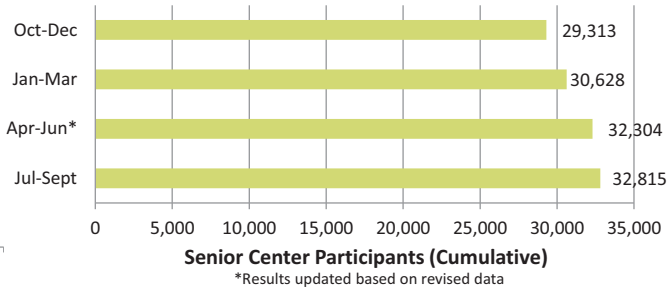



### Historical Performance (by Fiscal Year)




*Results updated based on revised data

### Current Year Performance (by Quarter)




*Results updated based on revised data

FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

# SAN ANTONIO 24|7
## PROVIDING SERVICES / MEASURING RESULTS

### SERVICE AREA 3: NEIGHBORHOODS

## 27. Percentage of Seniors Satisfied with Services

**Target: 97%**

**About this measure:**

The Department of Human Services (DHS) provides nutrition, health, social, and other support services to encourage seniors to lead active and engaged lives in the community. Services are provided at various locations throughout the City, Monday-Friday. The measure reflects the percent of seniors who have indicated that they are satisfied with services offered at the City of San Antonio's 59 Senior Center locations.

**Why it is important:**

The centers offer activities which lead to increased socialization, mobility, fitness, and learning opportunities. Through participant input, DHS is able to gauge the successfulness and quality of program services. This input is used to modify programming and services on an annual basis, as needed.

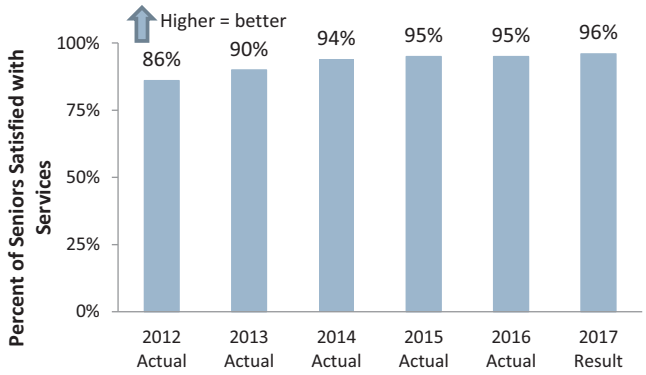
**What is being done:**

To meet the demands of the growing senior population, DHS expanded the Senior Nutrition Program in Council District 2, 6 and 7 in FY 2016. The new Senior Center in FY17 will provide an increase in the overall number of senior participants.

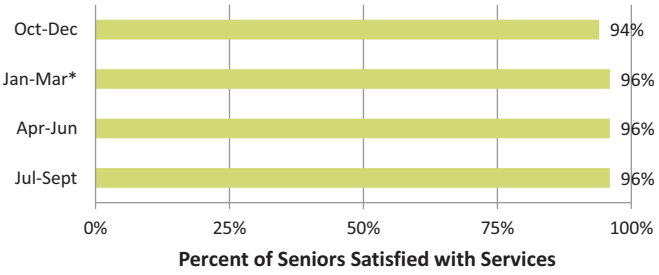
**Responsible Department:** Human Services



### Historical Performance (by Fiscal Year)




### Current Year Performance (by Quarter)




FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

SAN ANTONIO 24|7
PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 3: NEIGHBORHOODS

## 28. Annual Visits to Library

**Target: 5,710,000 Visits**

**About this measure:**

This measure shows the number of visits to all library locations to access books, technology, programs, voting, and other library services.

**Why it is important:**

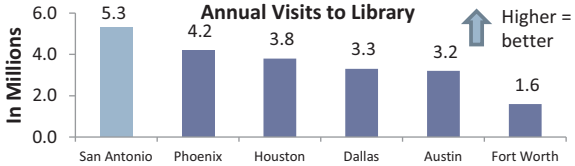
Visits to libraries provide people access to educational, cultural, self-directed learning, entertainment, and civic engagement resources and services

**What is being done:**

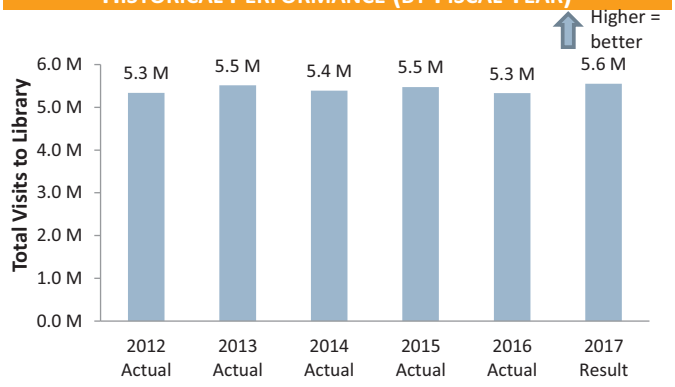
The Library Department's Marketing Team has increased their public information efforts including developing a branding campaign to increase public awareness. In addition, library services are being tailored by location to community needs to provide greater incentive for visits. The Potranco Branch Library, which is co-located with the Mays Family YMCA, opened in November 2016 and the Schaefer Branch Library opened in March 2017, increasing access to library resources. Many libraries also serve as early voting and Election Day polling places, fostering civic engagement in the community. The Landa Branch Library was closed from June 5 to September 20, 2017 for restoration and renovation.

**Responsible Department:** Library

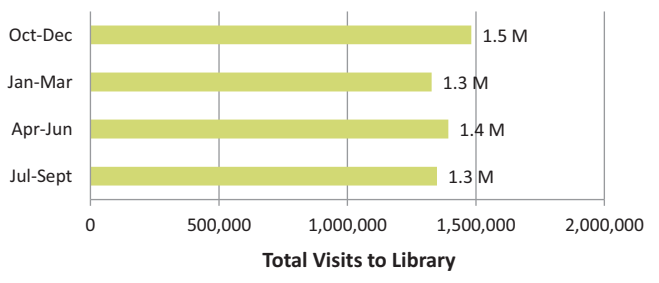
### Comparative Analysis (FY 2016 PLDS)




### Historical Performance (by Fiscal Year)




### Current Year Performance (by Quarter)



## 29. Annual Library Circulation

**Target: 7,340,000 Items**

**About this measure:**

This measure indicates the number of items checked out by customers of the San Antonio Public Library. Items include physical and digital resources such as print books, eBooks, magazines, CDs and DVDS.

**Why it is important:**

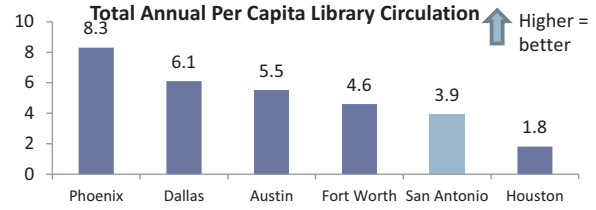
Access to over two million physical and digital materials help advance literacy development, school readiness, self-directed learning, and the transfer of knowledge.

**What is being done:**

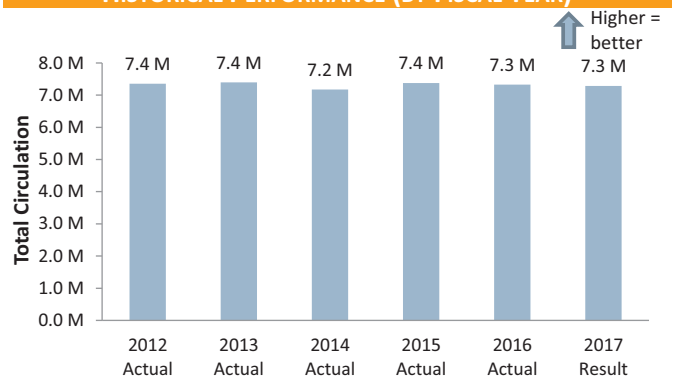
The Library has ramped up its marketing efforts to increase public awareness. The Library conducts an analysis to identify demand for the most popular items which assists in buying and distribution efforts. The Library continues to analyze and adjust its service strategies to the information needs of patrons. The Landa Branch Library was closed from June 5 to September 20, 2017 for restoration and renovation.

**Responsible Department:** Library

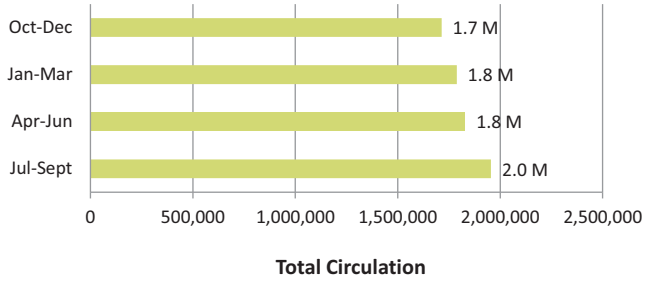
### Comparative Analysis (FY 2016 PLDS)




### Historical Performance (By Fiscal Year)




### Current Year Performance (By Quarter)




FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

SAN ANTONIO 24 7
PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 3: NEIGHBORHOODS

## 30. Hours of Computer & Wi-Fi Usage

**Target: 2,450,000**

**About this measure:**

This measure reports the number of hours that individuals are utilizing the Library's computers & Wi-Fi at all locations.

**Why it is important:**

The community is provided consistent and convenient access to public computers and Wi-Fi throughout the library system, which consists of 30 locations. This digital inclusion strategy is available to all in the community and helps bridge the digital divide.

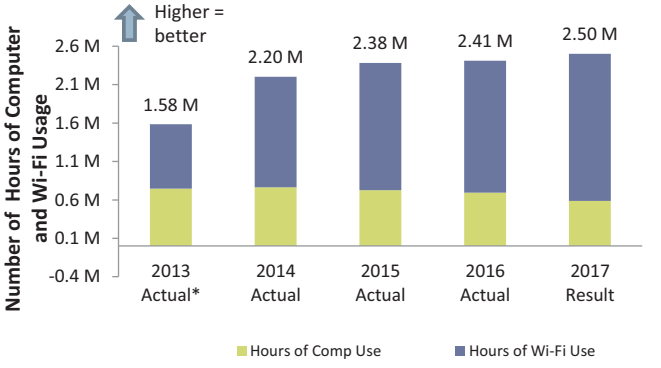
**What is being done:**

The Library and the Information Technology Services Department are working together to support robust computing at all library locations. Wi-Fi access is maintained during – and even beyond – library open hours in all branch libraries and during library hours at the Central Library.

**Responsible Department:** Library

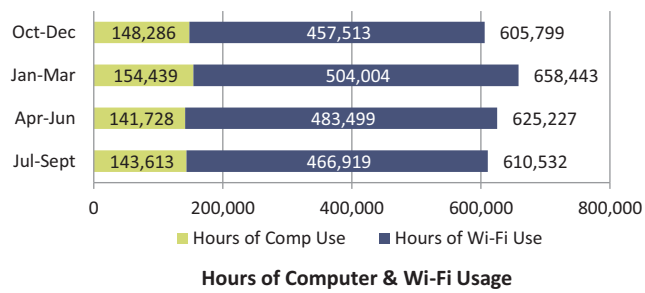



### Historical Performance (By Fiscal Year)




*Prior to FY 2013, the Library tracked number of computer sessions rather than hours of computer/Wi-Fi use

### Current Year Performance (By Quarter)



FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

# SAN ANTONIO 24|7
## PROVIDING SERVICES / MEASURING RESULTS

## SERVICE AREA 3: NEIGHBORHOODS

### 31. RECREATION FACILITY ATTENDANCE

**Target: 565,404**

**About this measure:**

The measure reflects the total number of visits by adults and youth at City community center facilities.

**Why it is important:**

The measure is important to recognize how many residents are utilizing community center facilities. The facility attendance is a measure that staff can use when making recommendations for improvements to facility programs and operations.

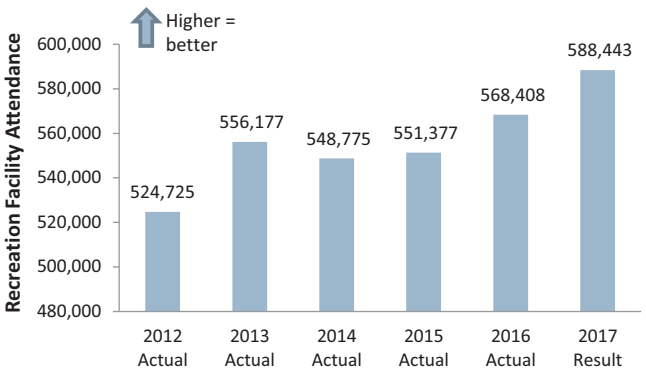
**What is being done:**

The Department currently uses a variety of methods to promote various programs and events at facilities. The Department uses attendance data to determine the community response to programs and events as well as to analyze facility needs.

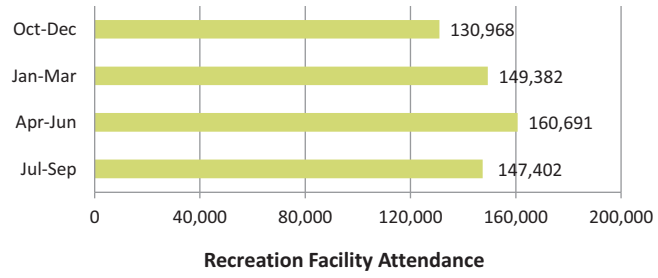
**Responsible Department:** Parks & Recreation



### HISTORICAL PERFORMANCE (BY FISCAL YEAR)




### CURRENT YEAR PERFORMANCE (BY QUARTER)




FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

SAN ANTONIO 24|7
PROVIDING SERVICES / MEASURING RESULTS

## SERVICE AREA 4: SUSTAINABILITY

### 32. MUNICIPAL FACILITY AVOIDED UTILITY COSTS (SAVINGS)

**Target: $115,000 Avoided (Saved) Annually**

**About this measure:**

This measure shows the utility costs that will be avoided (saved) each year as a result of utility conservation projects completed in municipal facilities.

**Why it is important:**

The Office of Sustainability implements municipal facility retrofits to reduce the City's environmental impact, save taxpayer funds, conserve natural resources, and improve sustainability of City facilities. Staff select projects that generate cost savings greater than the project cost.

**What is being done:**

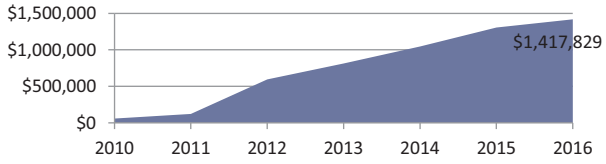
During FY 2017 the following municipal energy retrofit projects were expected to be completed (note some projects include multiple locations):

1. Exterior Lighting Retrofit at 4 locations
2. HVAC Equipment and Controls upgrades at 5 facilities
3. Retro-commissioning and Equipment Upgrades at 2 facilities

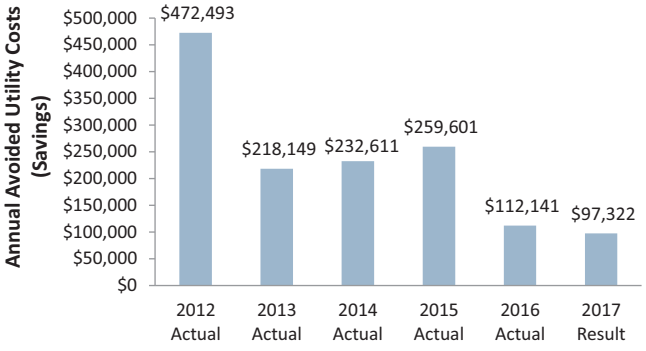
Due to scope changes and unexpected long lead times, some lighting retrofit projects will not be completed until FY 2018. In addition to avoided costs (savings), the City will qualify for CPS Energy Rebates up to $776,496.

**Responsible Department:** Office of Sustainability

### CUMULATIVE ANNUAL AVOIDED COST




### HISTORICAL PERFORMANCE (BY FISCAL YEAR)




### CURRENT YEAR PERFORMANCE (BY QUARTER)

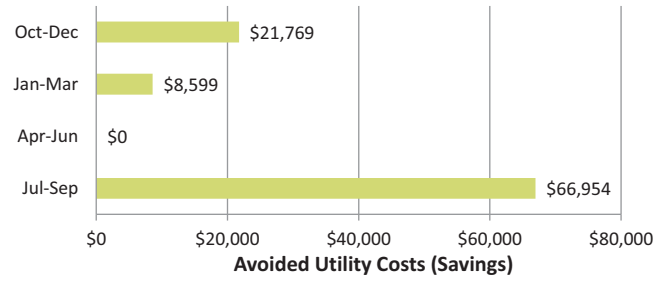


Table of Contents

## 33. Number of Recycling Containers Installed to Achieve 1:1 Ratio with Trash Receptacles

**Target: 1,988**

**About this measure:**

Since FY 2010, recycling receptacles have been installed at 100% of park locations with availability to the public. The program has been expanded to achieve a 1:1 ratio between recycling containers and trash receptacles in parks.

**Why it is important:**

The Parks & Recreation recycling program supports the City's goal of creating a pathway to zero waste.

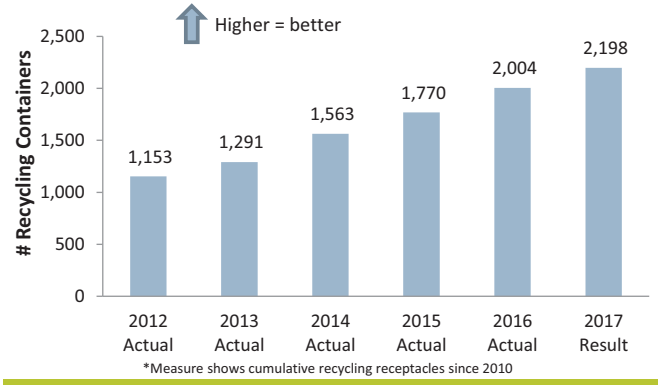
**What is being done:**

This measure reflects an increase in recycling availability to the public.

**Responsible Department:** Parks & Recreation

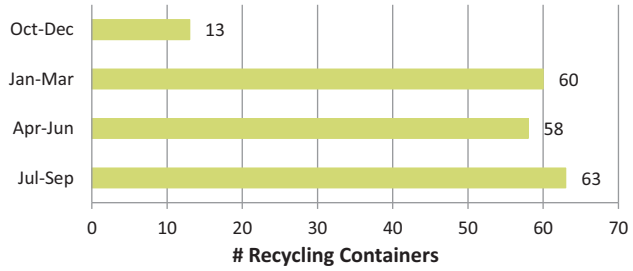


### Historical Performance (by Fiscal Year)*




*Measure shows cumulative recycling receptacles since 2010

### Current Year Performance (by Quarter)




FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

SAN ANTONIO 24 7
PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 4: SUSTAINABILITY

## 34. Recycling Rate

**Target: 38% in FY 2017, 60% by 2025**

**About this measure:**

This measures the percent of solid waste, collected from approximately 351,000 customers, that is recycled. The City's single-family recycling programs include weekly curbside recycling collection, semi-annual curbside brush collection, drop-off brush material sites and curbside organics collection.

**Why it is important:**

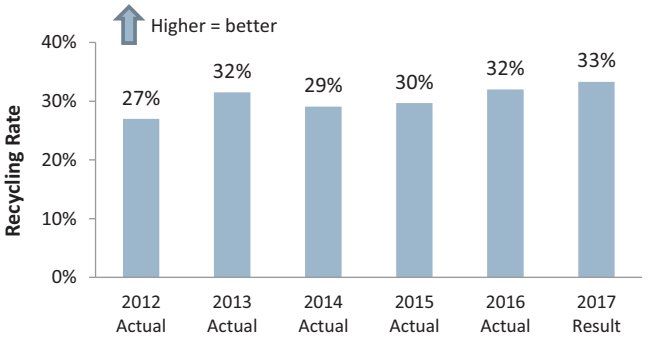
Recycling promotes environmental stewardship and long-term sustainability. It is a cost-effective alternative to burying waste in landfills.

**What is being done:**

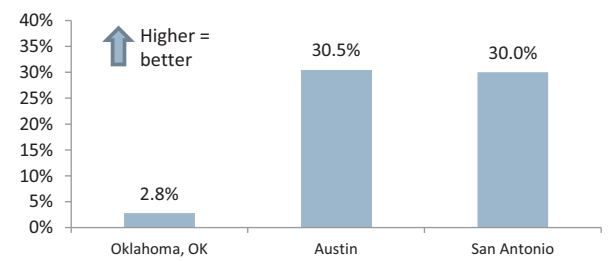
The 18-month rollout of the "pay as you throw" pricing structure and curbside organics collection service was completed in April 2017.

**Responsible Department:** Solid Waste Management

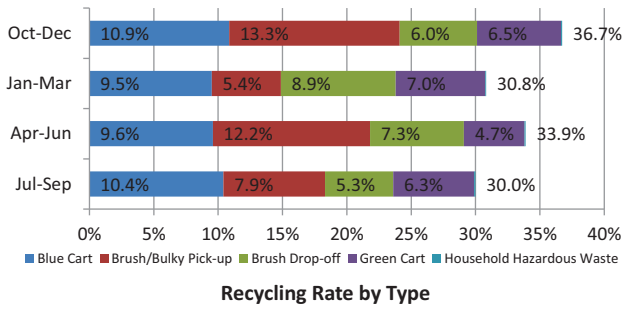
### Historical Performance (by Fiscal Year)




### Comparative Analysis (ICMA 2015 data)




### Current Year Performance (by Quarter)[1]




[1] Brush recycling is seasonal and causes a variation in the overall recycling rate throughout the year.

FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

# SAN ANTONIO 24|7
## PROVIDING SERVICES / MEASURING RESULTS

## SERVICE AREA 4: SUSTAINABILITY

### 35. Refuse and Recycling Collection Misses per 10,000 Collection Points

**Target: 9.00 or Fewer Misses per 10,000 Collection Points**

**About this measure:**

The department provides weekly garbage, recycling, and organics collection services to approximately 351,000 single-family households. This measure tracks the percentage of missed collections for all single-family homes serviced by City crews.

**Why it is important:**

Ensuring all refuse is collected provides for cleaner neighborhoods. If a collection is missed, customers can call 3-1-1 to report the missed collection and the department will respond accordingly.

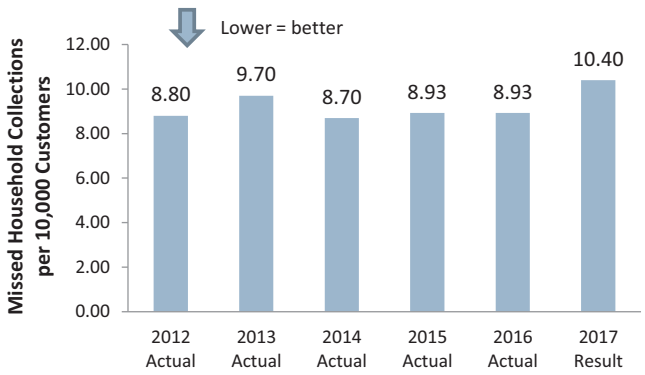
**What is being done:**

To ensure that material is collected on time, route supervisors coach drivers to service routes efficiently and dispatch replacement vehicles during equipment breakdowns.

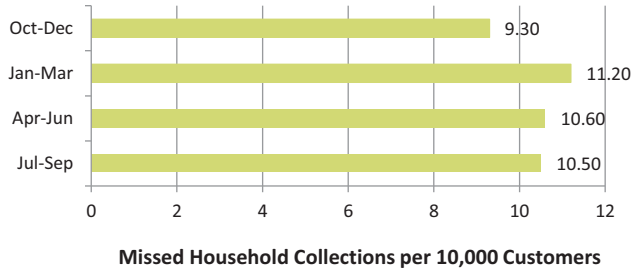
**Responsible Department:** Solid Waste Management



#### Historical Performance (by Fiscal Year)




#### Current Year Performance (by Quarter)




FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

SAN ANTONIO 24|7
PROVIDING SERVICES / MEASURING RESULTS

## SERVICE AREA 5: ECONOMIC DEVELOPMENT

### 36. Downtown area housing units facilitated through incentives (SA2020 Boundary)*

**Target: 620 housing units**

**About this measure:**

This measure shows the number of incentivized housing units approved in the Greater Downtown Area. The goal is to attract 7,500 new housing units to downtown by 2020.

**Why it is important:**

Great downtowns have vibrant residential life that provides authenticity and a sense of place and community. Increasing the number of housing units brings more residents, enhances downtown activity, and attracts employers, jobs, and retail opportunities.

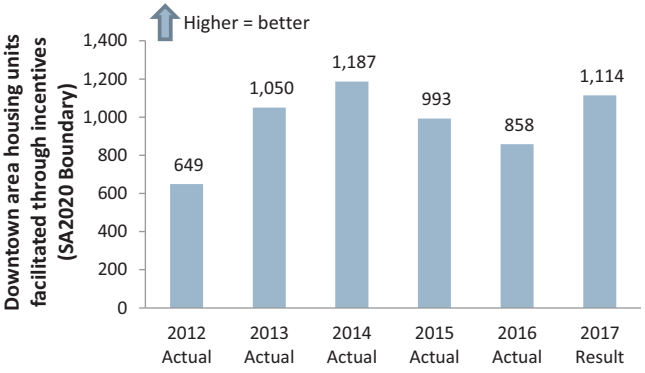
**What is being done:**

The FY 2017 budget allocates $2 million in incentives for downtown redevelopment. This funding provides incentives for the Center City Housing Incentive Policy, the Brownfield Redevelopment Program, the West Side Development Corporation (WDC), and San Antonio Growth for the Eastside (SAGE).

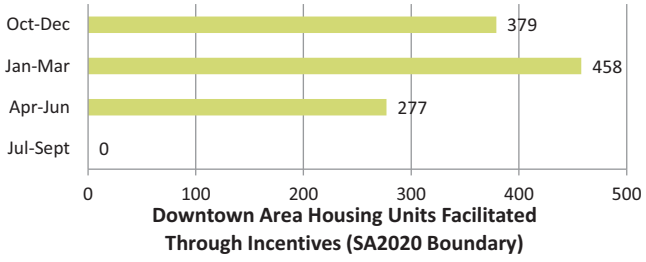
**Responsible Department:** Center City Development & Operations



#### Historical Performance (by Fiscal Year)




#### Current Year Performance (by Quarter)




*Measure title changed from "Housing Units within the Inner City Reinvestment/Infill Policy Area" to "Downtown area housing units facilitated through incentives (SA2020 Boundary)" as of Q3 2014.

## 37. Jobs Created/Retained through Economic Development Activities

**Target: 4,000 jobs**

**About this measure:**

This is a measure of all jobs created and retained through economic development incentives provided by the Economic Development Department in partnership with the Economic Development Foundation (EDF).

**Why it is important:**

This measure illustrates San Antonio's economic competitiveness in securing more and better job opportunities for its citizens. An increase in jobs within San Antonio strengthens the City's economy.

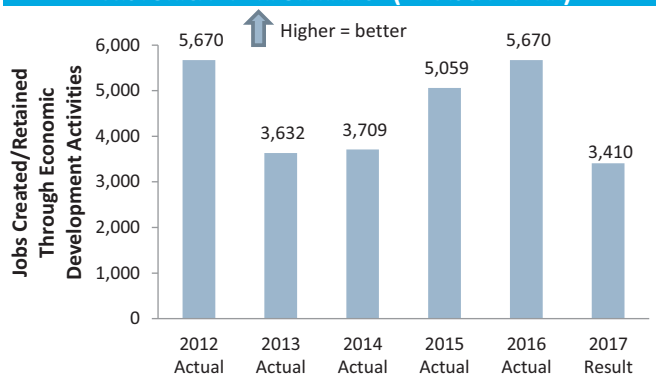
**What is being done**

The Economic Development Department utilizes a number of state and local tools and programs to attract and retain jobs. In addition, the department manages a contract with the EDF[1] for marketing and business retention expansion (BRE)/attraction services. The City Council allocated $2.251 million in FY 2017 for economic development grants to assist in the retention, recruitment and attraction of businesses to San Antonio.

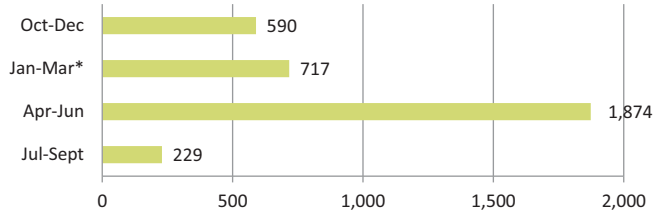
**Responsible Department:** Economic Development

[1]The City entered into a contract with the EDF in FY 2011 to provide coordinated economic development services in an effort to increase the number of jobs created and retained in San Antonio.

### Historical Performance (by Fiscal Year)




### Current Year Performance (by Quarter)




*Results have been updated based on revised data

FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

SAN ANTONIO 24|7
PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 5: ECONOMIC DEVELOPMENT

## 38. Total Corporate Investment

**Target: $385 million in New Investment**

**About this measure:**

This measure shows the amount of planned company investment in projects announced through the City's incentivized programs. Such projects are a result of both local expansion and the recruitment of new businesses to San Antonio.

**Why it is important:**

The measure indicates the scale of new capital investment in the community which provides for job creation and business growth.

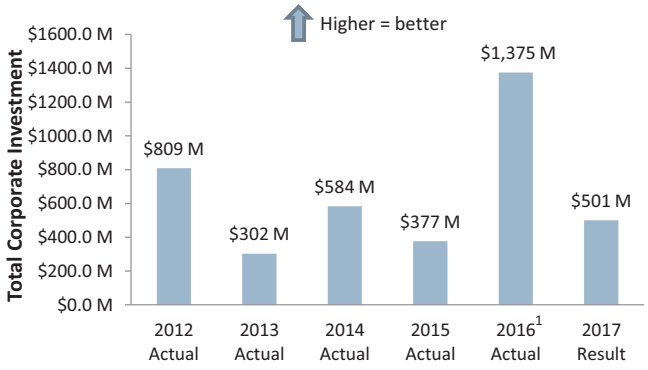
**What is being done:**

The Economic Development Department manages the City's contract with the Economic Development Foundation for global marketing and business retention/attraction. The City Council allocated $2.251 million in FY 2017 for economic development grants to assist in the retention, recruitment and attraction of businesses to San Antonio.

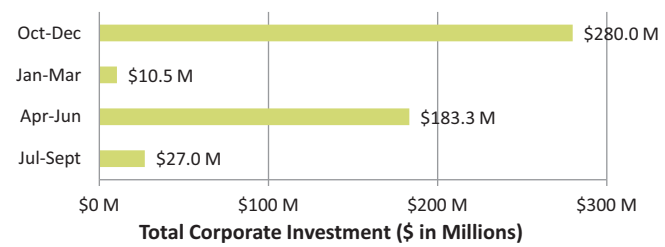
**Responsible Department:** Economic Development



### Historical Performance (by Fiscal Year)




### Current Year Performance (by Quarter)




[1]The increase in FY 2016 includes $1 billion investment in Microsoft Corporation's Project Rafter– a new four phase data center complex.

## 39. Airport Overall Customer Satisfaction

**Target: 4.0 (Very Good) out of 5.0 (Excellent)**

**About this measure:**

The Airport Service Quality (ASQ) Survey is the world's leading airport customer satisfaction benchmark program with over 190 airports surveying their passengers monthly. Each quarter, this measure illustrates the overall satisfaction of passengers of the Airport. All airports use the same questionnaire and follow the same methodology.

**Why it is important:**

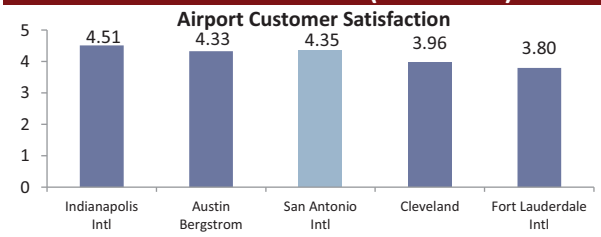
Findings from the ASQ assist the airport in identifying areas for improvement as well as areas where the Airport excels.

**What is being done:**

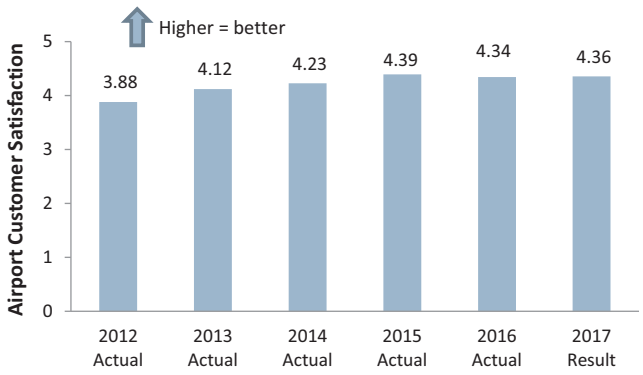
The Aviation Department is focused on improving the customer experience for our passengers. In FY 2017, the Airport installed canopies to shade passengers waiting for transportation, initiated a new awards system, opened a new General Aviation Federal Inspection Station, and began a year-long program to upgrade wayfinding around the campus.

**Responsible Department:** Aviation

### Comparative Analysis (2016 Data)




### Historical Performance (by Fiscal Year)




### Current Year Performance (by Quarter)




FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

SAN ANTONIO 24 7
PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 6: CONVENTION, VISITOR & ARTS

## 40. International Airport Operating Cost per Passenger

**Target: $14.22**

**About this measure:**

The measure tracks the average operating cost per passenger boarding a flight at San Antonio International Airport. This includes personnel costs, facility operations, fire, and law enforcement costs.

**Why it is important:**

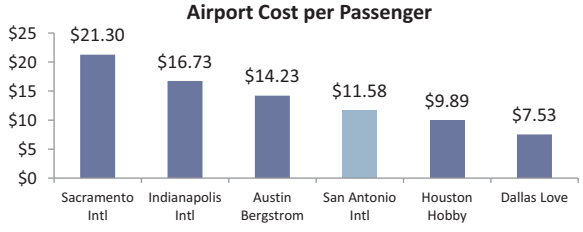
Cost per passenger is a benchmark measure that is commonly used to compare airports. It is an indication of how efficiently the Airport is operating.

**What is being done:**

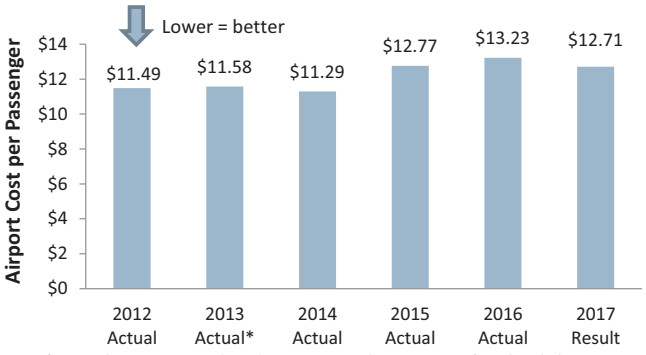
The Airport continues to look for non-airline revenue opportunities year-round. Increases in the cost per passenger are related to costs for improving the customer experience during construction and for parking lot improvements.

**Responsible Department:** Aviation

### Comparative Analysis (FY 2013 Data)




### Historical Performance (by Fiscal Year)




*In 2013 this measure was adjusted to remove Capital & Stinson costs from the calculation. Historical performance reported beginning in 2013 reflects this change.

### Current Year Performance (by Quarter)



FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

# SAN ANTONIO 24|7
## PROVIDING SERVICES / MEASURING RESULTS

## SERVICE AREA 6: CONVENTION, VISITOR & ARTS

### 41. CONVENTION CENTER EXHIBIT HALL OCCUPANCY LEVELS

**Target: 70%**

**About this measure:**

This measure is the percentage of available days occupied at the four exhibit halls of the Henry B. Gonzalez Convention Center. The industry standard "practical" maximum occupancy rate is 70% and the "efficient" range is considered to be approximately 50 to 60%.

**Why it is important:**

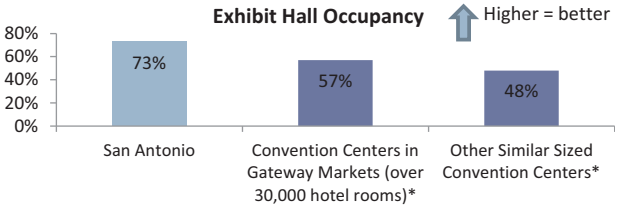
Tracking convention center exhibit hall occupancy helps determine a level of maximum use of the facility, allows the City to compare activity to competitive destinations, and determines the success of sales strategies in booking conventions with tradeshows. Maximizing occupancy results in positive economic impact for the local economy.

**What is being done:**

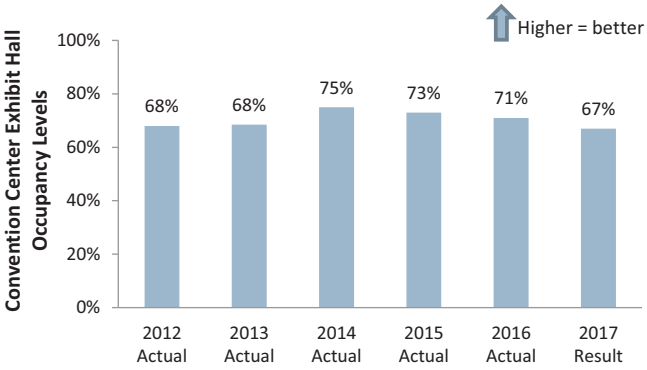
Convention Center booking staff is working with Visit San Antonio to maximize exhibit hall efficiency and occupancy, as well as promoting the newly expanded space.

**Responsible Department:** Convention & Sports Facilities

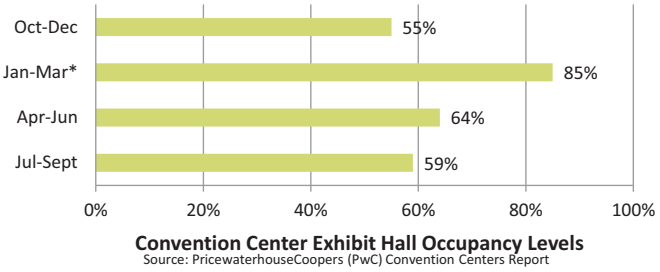
### COMPARATIVE ANALYSIS (2015)




### HISTORICAL PERFORMANCE (BY FISCAL YEAR)




### CURRENT YEAR PERFORMANCE (BY QUARTER)




*Results have been updated based on revised data

FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

SAN ANTONIO 24|7
PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 6: CONVENTION, VISITOR & ARTS

### 42. EVENT DAYS AT THE ALAMODOME

**Target: 109 days**

**About this measure:**

This measure represents the total number of days per year when an event is actually occurring at the Alamodome. This does not include the move in/move out days for events.

**Why it is important:**

Event days at the Alamodome determine the amount of utility that the facility provides the community by offering a variety of entertainment options. The relationship between event days and revenue generation is important in that the goal is to achieve an overall low net cost of operations. The more events held in the facility, the more that revenue is generated to offset fixed costs.

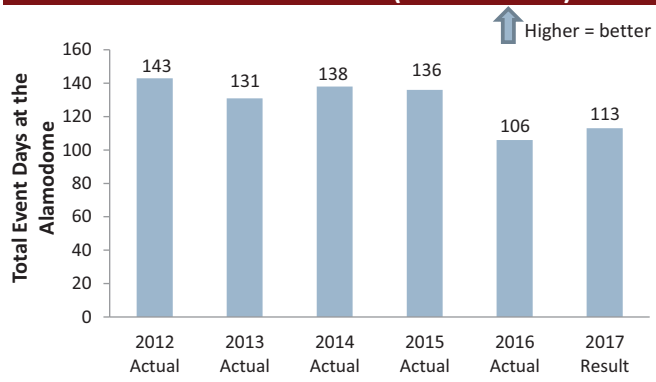
**What is being done:**

Staff is focusing their efforts on bringing in concerts and sporting events while the Alamodome undergoes construction.

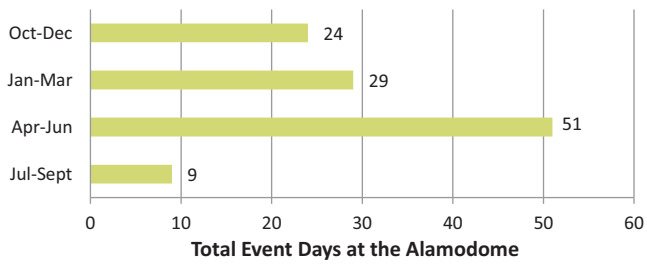
**Responsible Department:** Convention & Sports Facilities




### HISTORICAL PERFORMANCE (BY FISCAL YEAR)




### CURRENT YEAR PERFORMANCE (BY QUARTER)



## 43. AVERAGE REVENUE PER ATTENDEE AT THE ALAMODOME

**Target: $8.68**

**About this measure:**

This measure represents the amount of revenue generated per attendee at the Alamodome on a yearly basis.

**Why it is important:**

This measure shows the financial success of the Alamodome events. Increasing revenues helps reduce the net cost of operating the Alamodome.

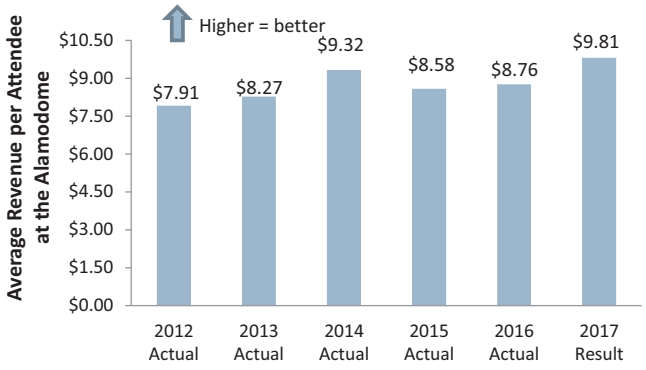
**What is being done:**

Staff is pursuing a diversified mix of attractive concerts and sporting events to increase revenue per attendee. In FY17, the Alamodome hosted CONCACAF and the final stop on the Guns N' Roses Not in This Lifetime Tour.

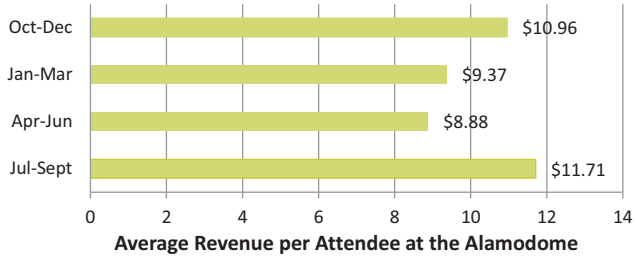
**Responsible Department:** Convention & Sports Facilities



### HISTORICAL PERFORMANCE (BY FISCAL YEAR)




### CURRENT YEAR PERFORMANCE (BY QUARTER)




FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

SAN ANTONIO 24|7
PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 6: CONVENTION, VISITOR & ARTS

## 44. REVENUE PER NET SQUARE FOOT OF CONVENTION FACILITY RENTABLE SPACE

**Target: $20.27**

**About this measure:**

This measure represents the amount of revenue earned on a per square foot basis of the rentable areas within the Convention Center and Lila Cockrell Theatre.

**Why it is important:**

This measure indicates how well the department is able to convert facility rental opportunities into higher revenues that reduce the net cost of facility operations.

**What is being done:**

Sales and booking teams are marketing the expanded facility's new spaces and available features.

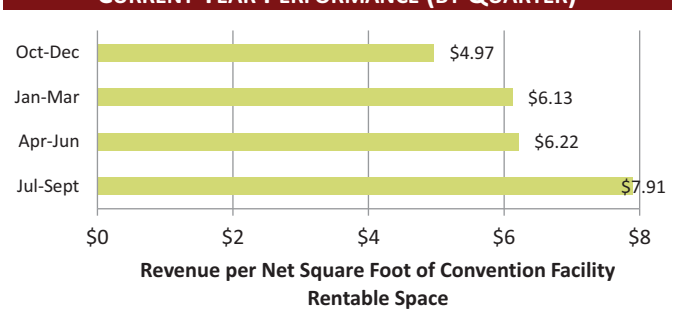
**Responsible Department:** Convention & Sports Facilities




### HISTORICAL PERFORMANCE (BY FISCAL YEAR)




### CURRENT YEAR PERFORMANCE (BY QUARTER)



## 45. Convention Room Nights Booked

**Target: 912,000**

**About this measure:**

Room night bookings are considered the Visit San Antonio industry standard to measure group sales performance. It represents the sum of overall sales efforts that target group and convention business. This measure includes the total room nights booked for meetings taking place at the Convention Center & hotel meeting space. Group room nights tend to book more sporadically rather than an even distribution over twelve months. Therefore, some variance is expected, with the rate of bookings increasing towards the end of the fiscal year.

**Why it is important:**

Revenue from hotel guest rooms is used to collect funds for the City's Hotel Occupancy Tax. This tax is the primary funding source for Visit San Antonio, along with the Henry B. Gonzalez Convention Center. The money from the tax is also set aside to support the local arts community.

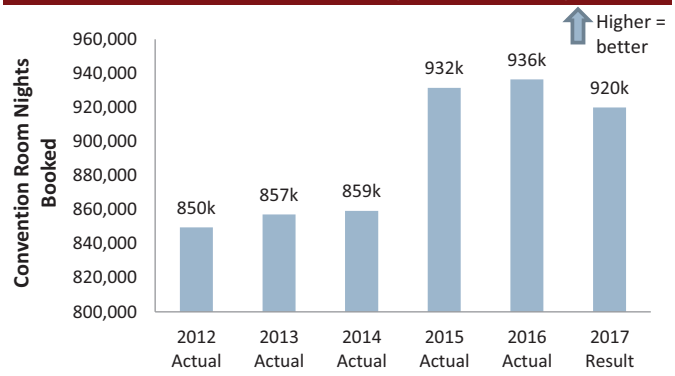
**What is being done:**

Group room nights tend to book seasonally rather than 12-month equal increments. For FY17 Q4, group room nights are estimated at 363,186. The total estimate for FY17 is up 8.8% from the FY17 target of 912,000 room nights booked.

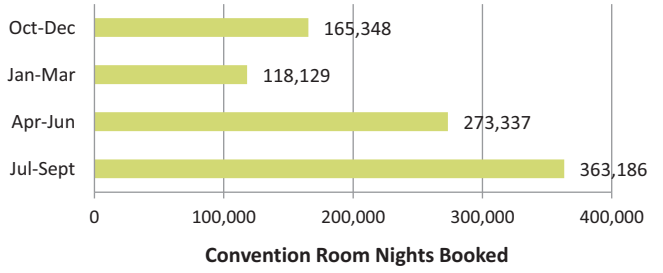
**Responsible Department:** Visit San Antonio



### Historical Performance (By Fiscal Year)




### Current Year Performance (By Quarter)




FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

SAN ANTONIO 247
PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 6: CONVENTION, VISITOR & ARTS

## 46. Annual Online Engagement

**Target: 7,200,000**

**About this measure:**

Visit San Antonio measures the annual interaction with visitors through all online customer engagement properties including visitsanantonio.com website visits and Facebook interaction (likes, shares, comments, etc.).

**Why it is important:**

Visit San Antonio is a main source of information on the City and events. It is critical to measure the level of interest in San Antonio that can lead ultimately to travelers choosing San Antonio for their destination. This measurement indicates the effectiveness of Visit San Antonio marketing strategy by showing that consumers are considering travel to San Antonio and taking direct action to learn more.

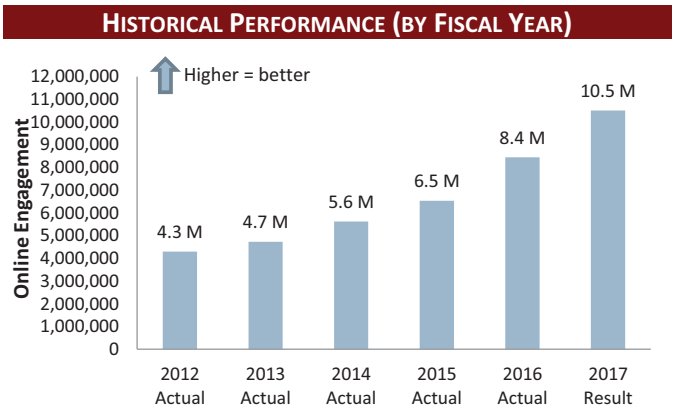
**What is being done:**

Online engagement interactions are not projected in equal 12-month increments as they are influenced by seasonality and timing of various campaigns. For FY17 Q4, online engagement is estimated at 1,500,000. Overall, total estimated online engagement for FY17 is up 45.8% from the FY17 target of 7,200,000.

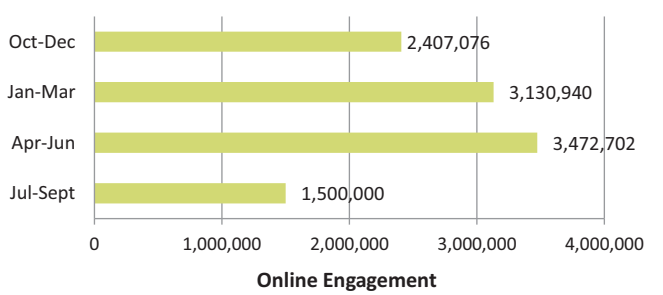
**Responsible Department:** Visit San Antonio



### Historical Performance (By Fiscal Year)




### Current Year Performance (By Quarter)



## 47. Attendance at Cultural Events

**Target: 3,100,000**

**About this measure:**

This measure represents the number of individuals in attendance at cultural events within the San Antonio community that are supported by the Department of Arts & Culture.

**Why it is important:**

The Department of Arts & Culture strives to enrich quality of life by leading and investing in San Antonio arts and culture. Increased attendance shows support for local arts organizations and individual artists while helping to make San Antonio an exciting place to live and visit.

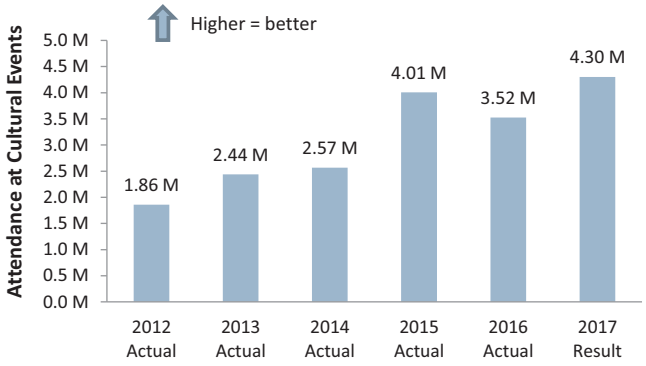
**What is being done:**

Attendance is increased through a wide range of events that the department promotes, develops, and markets for the residents and visitors of San Antonio. The department stimulates growth and development of arts and culture through support, guidance, and leadership to local partners.

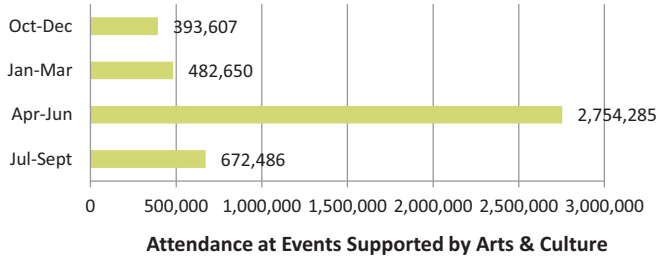
**Responsible Department:** Arts & Culture



### Historical Performance (by Fiscal Year)




### Current Year Performance (by Quarter)




FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

SAN ANTONIO 247
PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 6: CONVENTION, VISITOR & ARTS

## 48. Non-City dollars leveraged for Arts by Funded Agencies

**Target: $40 million**

**About this measure:**

This measure gauges how effective the local arts and cultural non-profit community have been in leveraging the dollars invested by the City.

**Why it is important:**

The City's investment in the arts is an important incentive for our arts and cultural partners. It anchors the message that the arts are important to San Antonio and, in return, it helps organizations stimulate support from private and other public foundations, as well as individual giving. The City's investment also helps augment and support the costs affiliated with running the operations of organizations and the programs they offer to our residents and visitors.

**What is being done:**

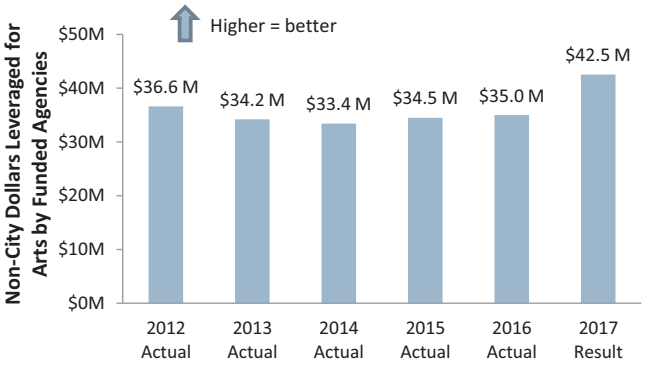
The Department of Arts & Culture is responsible for overseeing the financial and programmatic performance of each funded organization and evaluate the City's investment. The Department also publishes a Creative Economy Impact Study to monitor economic growth and to help stimulate greater interest in private sector investment. The Department provides technical and economic development training to agencies and artists.

**Responsible Department:** Arts & Culture

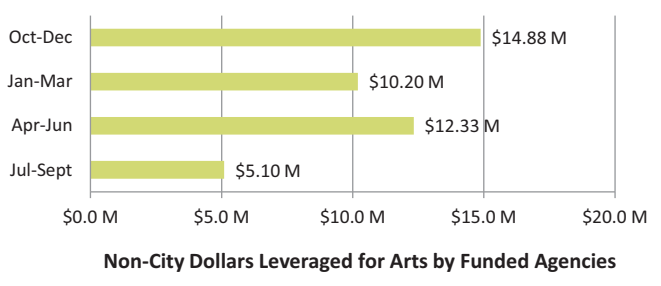




### Historical Performance (by Fiscal Year)




### Current Year Performance (by Quarter)



## 49. Events at Downtown Parks and Plazas

**Target: 750 events**

**About this measure:**

This measure shows the events held at Travis Park, Milam Park, and Marriage Island. This includes weddings, City-sponsored events, corporate events, and private functions. Events such as Lumanaria and NIOSA are also included in this measure.

**Why it is important:**

Having many different events adds vibrancy to the downtown area. It draws people downtown at different hours and supports retail and commercial establishments.

**What is being done:**

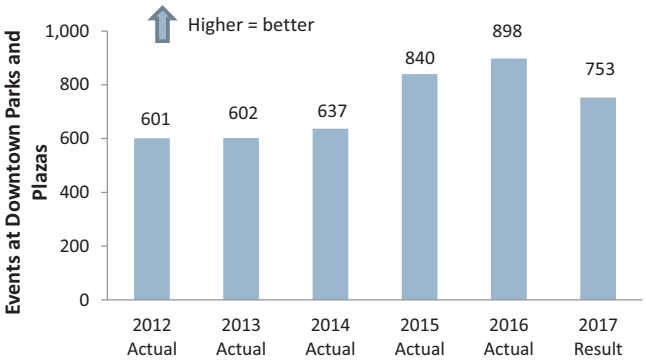
Staff advertises downtown parks and plazas through different media venues including television, radio, written publications, and online. Prior years included events at Alamo Plaza and HemisFair Plaza, which are not currently being scheduled.

**Responsible Department:** Center City Development & Operations

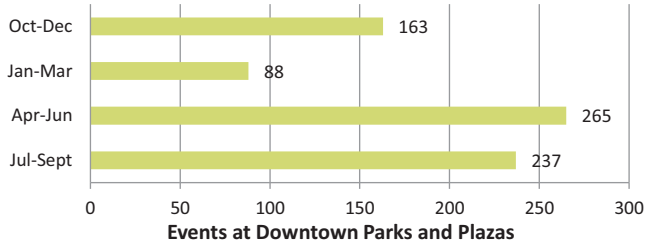




### Historical Performance (by Fiscal Year)




### Current Year Performance (by Quarter)




FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

SAN ANTONIO 24 7
PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 6: CONVENTION, VISITOR & ARTS

## 50. Square Feet of Sidewalks Pressure Washed

**Target: 15,600,000 square feet**

**About this measure:**

This measures shows the square footage of sidewalks in the downtown area that are pressure washed throughout the year.

**Why it is important:**

The appearance of downtown is important to creating an inviting locale for visitors. Having clean sidewalks improves that appearance.

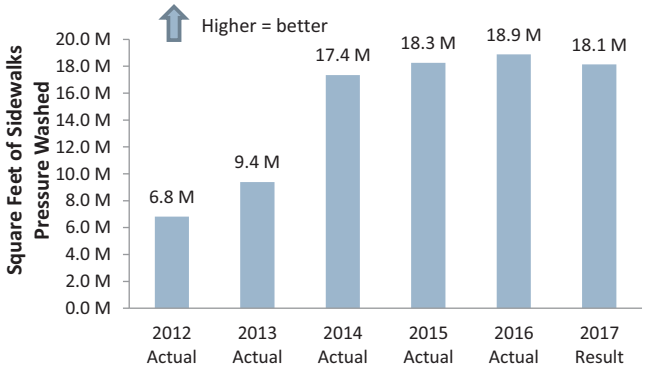
**What is being done:**

Existing pressure washers have been upgraded with hot water reclaim pressure washers. Downtown Operations staff coordinates with Centro San Antonio staff to ensure the sidewalks are cleaned regularly. A new contract was executed in the fourth quarter of Fiscal Year 2013, which accounts for the increased amount of sidewalks pressure washed.

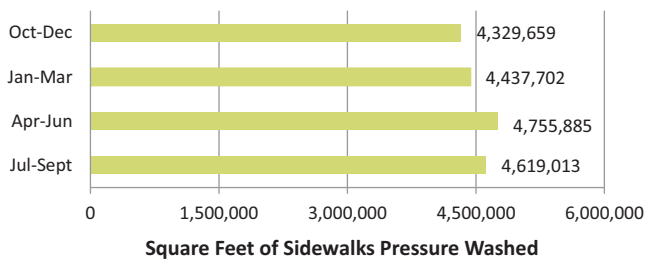
**Responsible Department:** Center City Development & Operations



### Historical Performance (by Fiscal Year)




### Current Year Performance (by Quarter)



FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

# SAN ANTONIO 24|7
## PROVIDING SERVICES / MEASURING RESULTS

## SERVICE AREA 6: CONVENTION, VISITOR & ARTS

### 51. RIVERBOAT CRUISE PASSENGERS

**About this measure:**

The City contracts with Rio San Antonio to operate the Riverboat tours on the Riverwalk. This measure notes the number of passengers taking a Riverboat tour.

**Why it is important:**

While the measure is not directly controlled by the City it provides a good indicator of the number of visitors to the Riverwalk and the overall health of the economy.

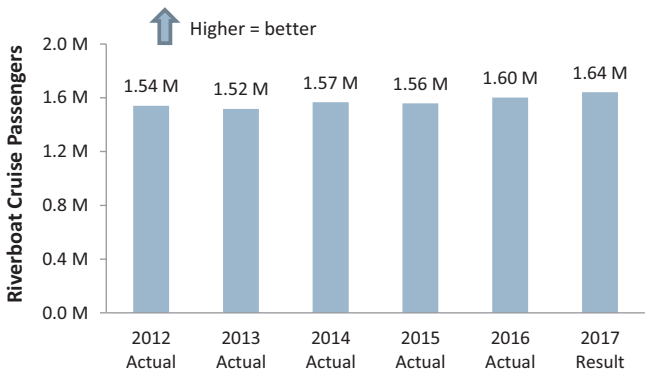
**What is being done:**

Visit San Antonio staff advertises San Antonio Riverwalk through various media publications in order to increase tourism. Riverboat cruise passenger ticket sales vary on a seasonal basis. Lower sales occur in the fall and winter months, while a higher number of passengers is expected during spring and summer months.

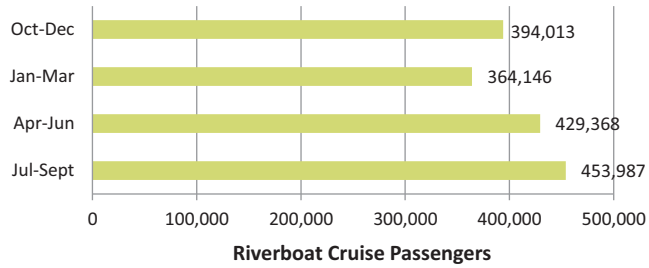
**Responsible Department:** Center City Development & Operations



### HISTORICAL PERFORMANCE (BY FISCAL YEAR)




### CURRENT YEAR PERFORMANCE (BY QUARTER)




FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

SAN ANTONIO 24|7
PROVIDING SERVICES / MEASURING RESULTS

## SERVICE AREA 7: OPEN GOVERNMENT

### 52. GENERAL FUND EXPENDITURE VARIANCE AS PERCENTAGE OF ESTIMATE

**Target: Between 0% and -1% Variance**

**About this measure:**

In September the City adopts the Annual Budget for the next fiscal year, running from October 1 – September 30. This measure calculates how close the City is to spending the amount budgeted. It is tracked on a quarterly basis in comparison to an estimate for that quarter. A negative variance means the expenditures are under budget.

**Why it is important:**

Accurate estimates are key to maintaining a balanced budget and for forecasting next year's budget.

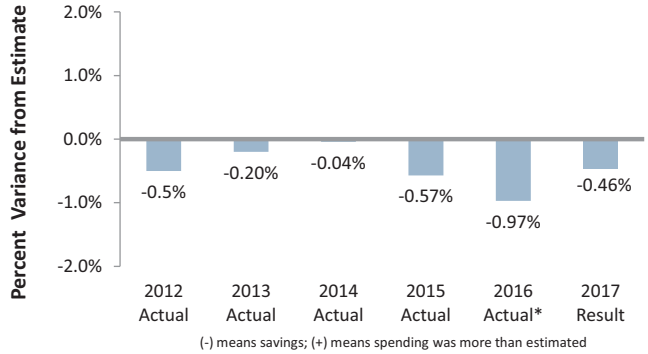
**What is being done:**

Monthly Reports of expenditures are provided to the City Manager and Quarterly Reports are presented to the City Council (3+9 Financial Report, 6+6 Financial Report, 9+3 Financial Report, and Year End Financial Report).

**Responsible Departments:** Budget, Finance

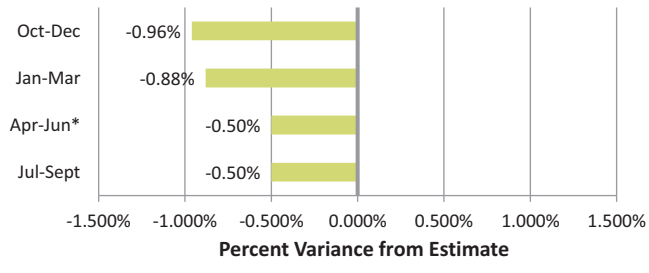


### HISTORICAL PERFORMANCE (BY CALENDAR YEAR)




(-) means savings; (+) means spending was more than estimated

### CURRENT YEAR PERFORMANCE (BY QUARTER)




*Results have been updated based on revised data

FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

# SAN ANTONIO 24|7

## PROVIDING SERVICES / MEASURING RESULTS

## SERVICE AREA 7: OPEN GOVERNMENT

### 53. General Fund Revenue Variance as Percentage of Estimate

**Target: Less than 1% of Variance**

**About this measure:**

The Budget Office and the Finance Department monitor revenues on a monthly basis to ensure revenues are on track with the adopted budget.

**Why it is important:**

Monitoring department revenues is crucial to ensure a balanced current year budget. If revenues are not received at the budgeted amounts, the City will take corrective action to ensure a balanced budget by year end.

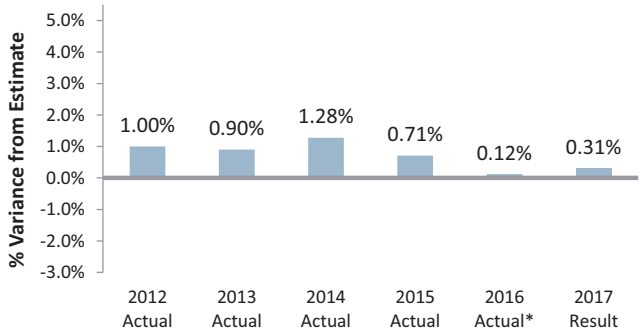
**What is being done:**

Monthly Reports of revenues are provided to the City Manager and Quarterly Reports are presented to the City Council.

**Responsible Department(s):** Budget, Finance

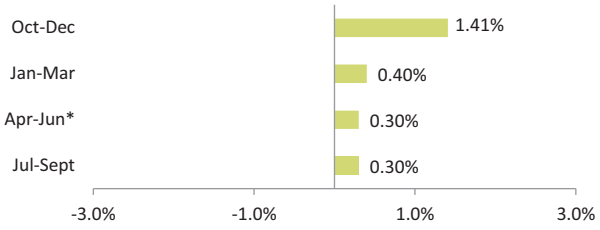


### Historical Performance (by Calendar Year)




(+) means more revenue than estimated; (-) means less revenue than estimated

### Current Year Performance (by Quarter)




*Results have been updated based on revised data

FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

SAN ANTONIO 24|7

PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 7: OPEN GOVERNMENT

### 54. Achieve Payment to Vendors within Terms

**Target: 85%**

**About this measure:**

Measures the percentage of payments to vendors in a timely manner.

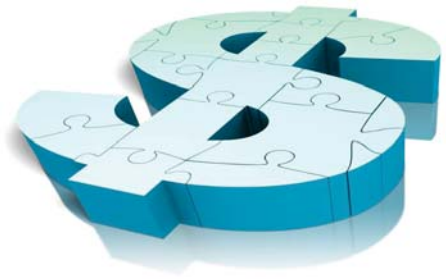
**Why it is important:**

Prompt payment of goods and services builds good relationships with the City's suppliers. Paying early may allow the City to take advantage of discounts offered by vendors.

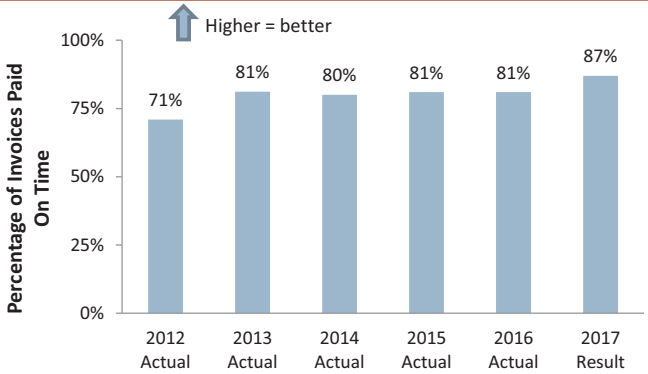
**What is being done:**

Technology upgrades implemented in 2015 have improved the payment process. Reports are provided to departments on a regular basis to identify payments needing immediate attention. Finance is working with the Information Technology Services Department to improve the detail level of these reports.

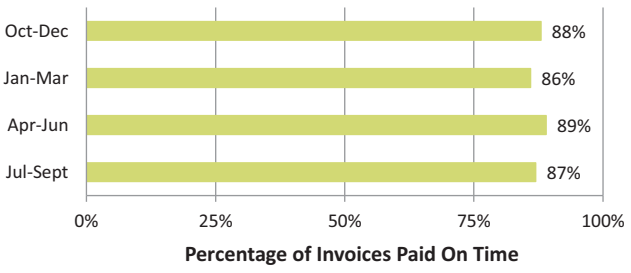
**Responsible Department:** Finance



### Historical Performance (by Fiscal Year)




### Current Year Performance (by Quarter)



FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

# SAN ANTONIO 24|7
## PROVIDING SERVICES / MEASURING RESULTS

## SERVICE AREA 7: OPEN GOVERNMENT

### 55. EARNED MEDIA

**Target: 80%**

**About this measure:**

This measure indicates the percentage of earned media coverage generated from news releases disseminated and City-related information pitched to media outlets by the organization.

**Why it is important:**

The Department of Government & Public Affairs is responsible for the City's corporate communications and works with the news media, as one channel of communication, to provide City-related information to the community. One measure of effectiveness is the amount of earned news coverage resulting from City news releases disseminated and proactive media pitches conducted by the City.

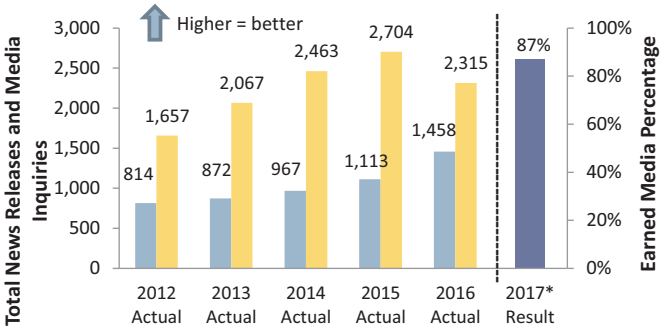
**What is being done:**

The Government and Public Affairs Department proactively works with local, state, national and international media to expand the City's overall news coverage. On a daily basis, the Department also initiates pitch calls to the news media regarding City-related information, coordinates news interviews, develops strategic messages, effectively utilizes social media and provides guidance to departments organization-wide.

**Responsible Department:** Government & Public Affairs

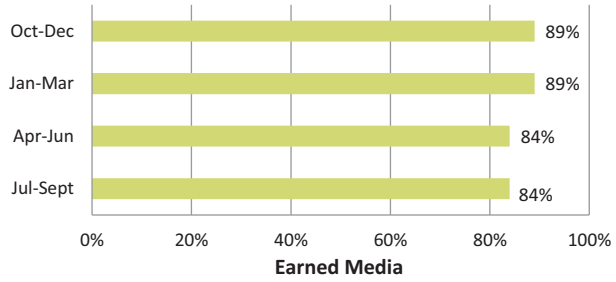



### HISTORICAL PERFORMANCE (BY FISCAL YEAR)




*Beginning in FY17, Government & Public Affairs began measuring earned media rather than the number of media inquiries and news releases.

### CURRENT YEAR PERFORMANCE (BY QUARTER)




FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

SAN ANTONIO 24|7
PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 7: OPEN GOVERNMENT

### 56. VOLUNTARY TURNOVER RATE

**Target: 7%**

**About this measure:**

The voluntary turnover rate measures the percentage of full-time, civilian employees who leave the City organization by their own choice. This rate does not include retirements or involuntary separations such as employment terminations.

**Why it is important:**

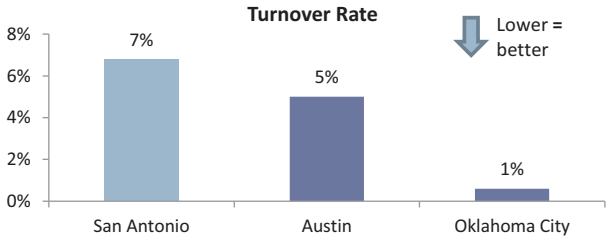
This is a useful measure that shows the organization's progress in becoming an employer of choice. Low voluntary turnover typically reflects a workforce in which employees are satisfied with their current jobs and are not leaving for other employment.

**What is being done:**

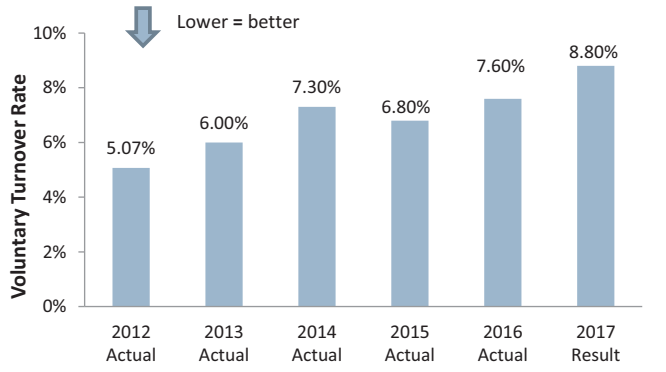
The City strives to increase employee satisfaction throughout the organization by working to provide employees with competitive salaries and a strong benefits package, along with an Employee Wellness Program that rewards healthy behavior.

**Responsible Department:** Human Resources

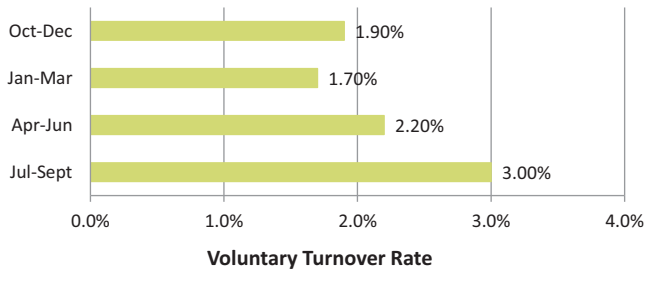
### COMPARATIVE ANALYSIS (ICMA 2015 DATA)




### HISTORICAL PERFORMANCE (BY FISCAL YEAR)




### CURRENT YEAR PERFORMANCE (BY QUARTER)



FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

# SAN ANTONIO 24|7

## PROVIDING SERVICES / MEASURING RESULTS

## SERVICE AREA 7: OPEN GOVERNMENT

### 57. VIRGIN PULSE HEALTHMILES WELLNESS PROGRAM PARTICIPATION

**Target: 4,266 Participants**

**About this measure:**

In order to emphasize the importance of maintaining a healthy lifestyle, the Wellness Program provides employees financial rewards for participating in eligible healthy behaviors. In 2013, the City implemented the Virgin HealthMiles pedometer-based program. In Fiscal Year 2014, the City continued this initiative now called VirginPulse HealthMiles.

**Why it is important:**

Employees who maintain healthy habits and behaviors can lead to overall better health. Increasing enrollment in the program assists in maintaining a healthier workforce which results in reduced healthcare costs for both the employees and the City.

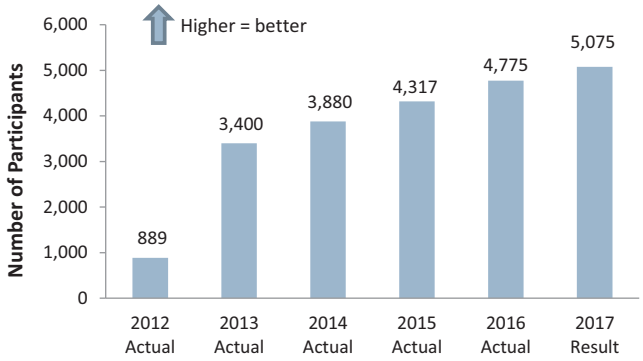
**What is being done:**

The City's Wellness Program began in Fiscal Year 2006. Employees are provided the opportunity to participate in VirginPulse HealthMiles, wellness fairs, a smoking cessation program, Weight Watchers at Work, and other activities that increase health and wellness.

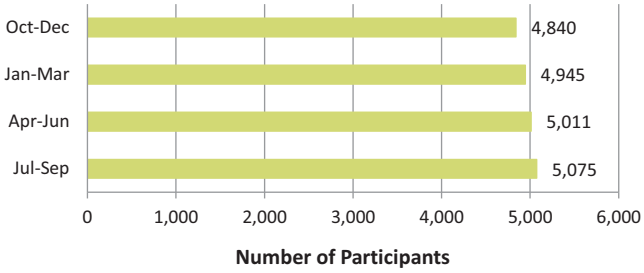
**Responsible Department:** Human Resources




### HISTORICAL PERFORMANCE (BY FISCAL YEAR)




### CURRENT YEAR PERFORMANCE (BY QUARTER)




FY 2017 4th Quarter and Year-end results are estimated and will be updated as final results become available

SAN ANTONIO 24|7

PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 7: OPEN GOVERNMENT

### 58. NUMBER OF BUSINESS DAYS TO FILL A POSITION

**Target: 46 Business Days**

**About this measure:**

This metric captures business days to fill standard recruitments (positions posted for 14 calendar days or less). This process begins when the department initiates the request to fill the position and concludes when the new employee begins work.

**Why it is important:**

Ensuring that positions are filled in a timely manner is critical for all departments' operational needs.

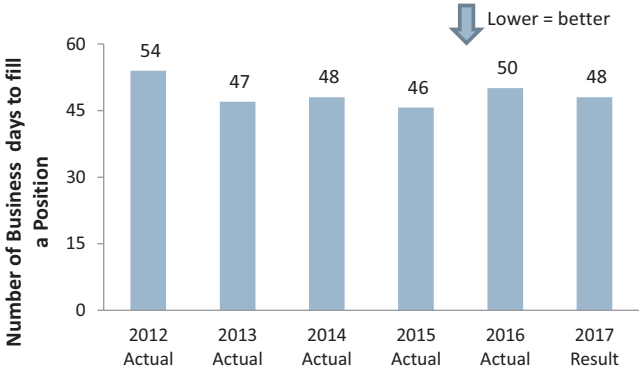
**What is being done:**

The Human Resources Department has significantly reduced the number of days to fill standard recruitments over the last few years, reducing the average from two to four months. In addition to internal process improvements, the department implemented an E-recruitment tool (NEOGOV) to aid in the recruitment process. This online system automates the hiring and selection process and allows hiring departments to more effectively screen candidates with tailored questions, thereby reducing review time. The department is focused on enhanced coordination with departments to further streamline the hiring process, while also improving the quality and diversity of candidate pools.

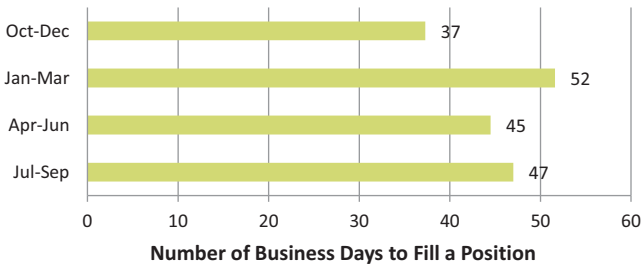
**Responsible Department:** Human Resources




### HISTORICAL PERFORMANCE (BY FISCAL YEAR)




### CURRENT YEAR PERFORMANCE (BY QUARTER)



## 59. TOTAL CALLS ANSWERED BY 311

**Target: 801,500 Calls Answered**

**About this measure:**

This measure tracks the total number of calls answered by the San Antonio 311 Call Center, as well as service requests submitted through the mobile app, web portal, and social media.

**Why it is important:**

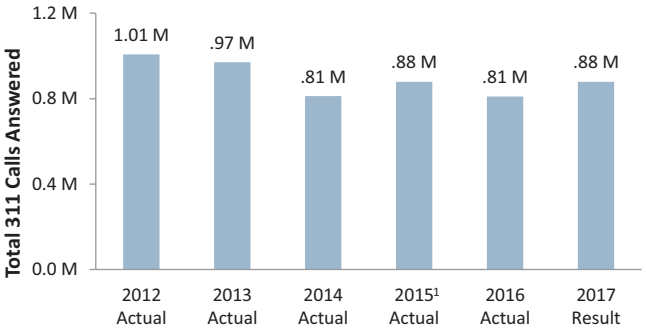
311 is the City's non-emergency phone number designated for residents inquiring about city services or events. 311 call center representatives are available to answer questions and register resident issues regarding a wide range of concerns including stray animals, potholes, garbage collection, overgrown yards, parks, etc.

**What is being done:**

In 2011, the department implemented an improved customer relationship management system, increasing the quality of information provided during an initial call & reducing the number of follow up calls, which explains in part the lower number of calls answered in recent years. Residents are also getting their information through other City resources such as social media & websites. In an effort to provide prompt and efficient service, the department continually analyses call volume & peak times to maintain adequate staffing levels. The City has also created additional opportunities to submit service request online at www.sanantonio.gov/311 as well as the FREE 311 Mobile App available through iPhone and Android markets. These additional channels are integrated with the 311 Call Center which provides information for all City departments including Animal Care Services, Development Services/Code Enforcement, Parks and Recreation, Solid Waste Management, and Transportation and Capital Improvements.

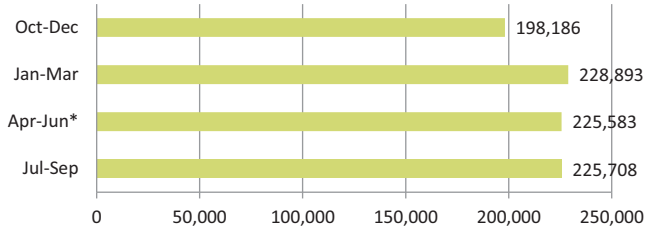
**Responsible Department:** 311 Customer Service

### HISTORICAL PERFORMANCE (BY FISCAL YEAR)



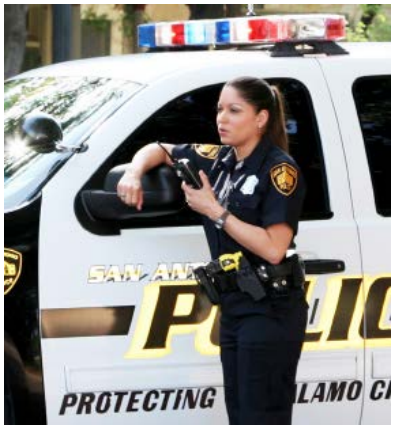

[1]Beginning in FY 2015, includes web, email and mobile service requests

### CURRENT YEAR PERFORMANCE (BY QUARTER)




**Annual Total 311 Calls Answered**

*Results have been updated based on revised data










# CAPITAL IMPROVEMENTS PLAN

Table of Contents

# Six-Year Capital Improvement Plan

# SIX-YEAR CAPITAL IMPROVEMENTS PROGRAM

The City of San Antonio's FY 2018 – FY 2023 Six-Year Capital Improvement Program (CIP) includes 420 projects totaling $1.9 billion. The program represents the City's long-range physical infrastructure development and improvement plan. Projects in the six-year scope include new streets and sidewalks, street improvements, drainage enhancement projects, park and library facility rehabilitation projects, aquifer land acquisition and linear park development, public health and safety enhancements, airport system improvements, flood control projects, and municipal facility construction and refurbishment projects (see Figure 1).

Figure 1
Capital Improvements Program Costs by Program Category
($ In Thousands)

| | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Total | Percentage |
|---|---|---|---|---|---|---|---|---|
| Streets | $198,422 | $160,305 | $168,755 | $145,077 | $29,100 | $29,100 | $730,759 | 37.7% |
| Parks | 84,461 | 110,729 | 97,657 | 60,788 | 20,698 | 4,003 | 378,336 | 19.5% |
| Air Transportation | 86,375 | 63,361 | 70,021 | 30,759 | 5,801 | 20,831 | 277,148 | 14.3% |
| Drainage | 72,266 | 27,923 | 53,383 | 34,135 | 0 | 0 | 187,707 | 9.7% |
| Information Technology | 59,781 | 25,000 | 25,000 | 10,000 | 10,000 | 10,000 | 139,781 | 7.2% |
| Municipal Facilities | 116,369 | 6,180 | 14,389 | 230 | 0 | 0 | 137,168 | 7.1% |
| Law Enforcement | 7,999 | 7,566 | 8,101 | 5,393 | 0 | 0 | 29,059 | 1.5% |
| Libraries | 5,373 | 5,642 | 9,991 | 4,140 | 0 | 0 | 25,146 | 1.3% |
| Neighborhood Improvements | 3,000 | 17,000 | 0 | 0 | 0 | 0 | 20,000 | 1.0% |
| Fire Protection | 4,987 | 2,164 | 4,136 | 2,122 | 0 | 0 | 13,409 | 0.7% |
| **Total** | **$639,033** | **$425,870** | **$451,433** | **$292,644** | **$65,599** | **$63,934** | **$1,938,513** | **100%** |

## CAPITAL IMPROVEMENT DEVELOPMENT PROCESS

Each year, projects included within the Six-Year Capital Program are evaluated to reflect changes in priority, current project work progress, and updated cost estimates. During the City's annual budget process, City departments involved in the Capital Program provide the Office of Management and Budget (OMB) with new project requests, updated project schedules, and cost information for ongoing and planned projects. OMB, in coordination with the City's Executive Leadership Team and Finance Department, reviews the project proposals and the City's Debt Management Plan to ensure that recommended projects meet long-term infrastructure needs, service delivery plans, funding availability, and debt capacities.




*The Capital Budget allocates funding for pedestrian improvements.*

## REVENUES

The Six-Year Program is funded by various local, state, and federal revenues which are categorized into nine major revenue sources (see Figures 2 and 3). The 2017 General Obligation Bond funding totals $833 million or 43% of the Six-Year Spending Plan. The $833 million represents the 2017-2022 Bond Program that was voted on and approved by San Antonio taxpayers in May 2017. Within the $833 million is $438 million in street improvement funds, $136 million in drainage improvement revenues, $179 million in parks and recreations revenues, $24 million in library and other public facilities, $34 million in public safety improvements, and $20 million in neighborhood improvements.

The 2012 General Obligation Bond totals $55 million or 3% of the Six-Year Plan. The $55 million represents the remaining balance of the original $585 million program that was voted on and approved in May of 2012.

The 2007 General Obligation Bond totals $19 million or 1% of the Six-Year Plan. The $19 million represents the remaining balance from the original $550 million program that was voted on and approved in May 2007.

Funding 14% of the Six-Year Plan, aviation revenues total $274 million. Aviation revenues are comprised of $54 million of Airport Improvement Program Grants, $50 million in Airport Revenue Bonds, $45 million in Interim Airport Funding, $4 million in TSA Surveillance Program Funding, $333 in Airport Passenger Facility Charge Bonds, $96 million from the Airport Improvement and Contingency Fund, $11 million from Customer Facility Charge Bonds, $8 million from the Texas Department of Transportation, $3 million from the Airport Capital Improvement Fund, $2 million from the Stinson Revolving Fund, and $3 million from the Federal Aviation Administration for their voluntary airport low-emission program.

The Six-Year Capital Plan includes $484 million in Certificates of Obligation, equivalent to 25% of the total Plan. The composition of the $484 million includes $388 million in Unissued Certificates of Obligation and $96 million in Issued Certificates of Obligation.

Funding 14% of the Six-Year Plan is $266 million of “other” revenues. Examples of the “other” revenues include the Advanced Transportation District Fund, the Riverwalk Capital Improvement Fund, the Storm Water Facilities Fund, Storm Water Revenue Bonds, the Public Education Government Fund, and Propositions 1 and 2 sales tax initiatives for Edwards Aquifer and Linear Creekways.

On November 2, 2010, the City held a vote to impose a 1/8$^{th}$ of a cent sales and use tax for Proposition 1, the Edwards Aquifer Protection Venue Project, and Proposition 2, the Parks Development and Expansion Venue Project. Propositions 1 and 2 aggregate up to $135 million to be used as follows: $90 million to acquire and preserve land in the Edwards Aquifer Recharge Zone as well as in contributing zones both inside and outside Bexar County and $45 million to be used for the acquisition of open space and linear parks along San Antonio's creekways, including Leon Creek, Salado Creek, Apache Creek, Alazan Creek, Martinez Creek, San Pedro Creek, the Medina River and the San Antonio River. The $45 million is also to be used for improvements and additions to the Municipal Parks and Recreation System.



*The Capital Budget allocates funding for parks improvements.*

Citizens voted on May 9, 2015 to continue the 1/8$^{th}$ cent sales tax previously approved by the voters in 2000, 2005, and 2010 to provide funds to support aquifer protection and the creation of linear creekway parks. Proposition 1 provides $100 million for the continuation of Edwards Aquifer protection initiatives to protect and preserve the primary source of water for San Antonio residents. Of the $100 million, $90 million will continue to be used for the purchase of conservation easements and land protection over the sensitive recharge and contributing zones of the aquifer, while $10 million is dedicated to aquifer protection projects within urbanized areas exclusively in Bexar County. Proposition 2 provides $80 million in funding to preserve additional open space, to continue the development of hike and bike trails along San Antonio’s creekways and tributaries, and to continue watershed and water quality protection efforts when developing parks improvements. Propositions 1 and 2 for 2010 and 2015 provide $192 million for the Six-Year Capital Plan.

Grant funding, in the amount of $3 million, funds less than 1% of the Six-Year Plan. The $3 million is funded by the federal government through the Community Development Block Grant (CDBG).

Figure 2
FY 2018 through FY 2023 Capital Improvements Program by Revenue Source

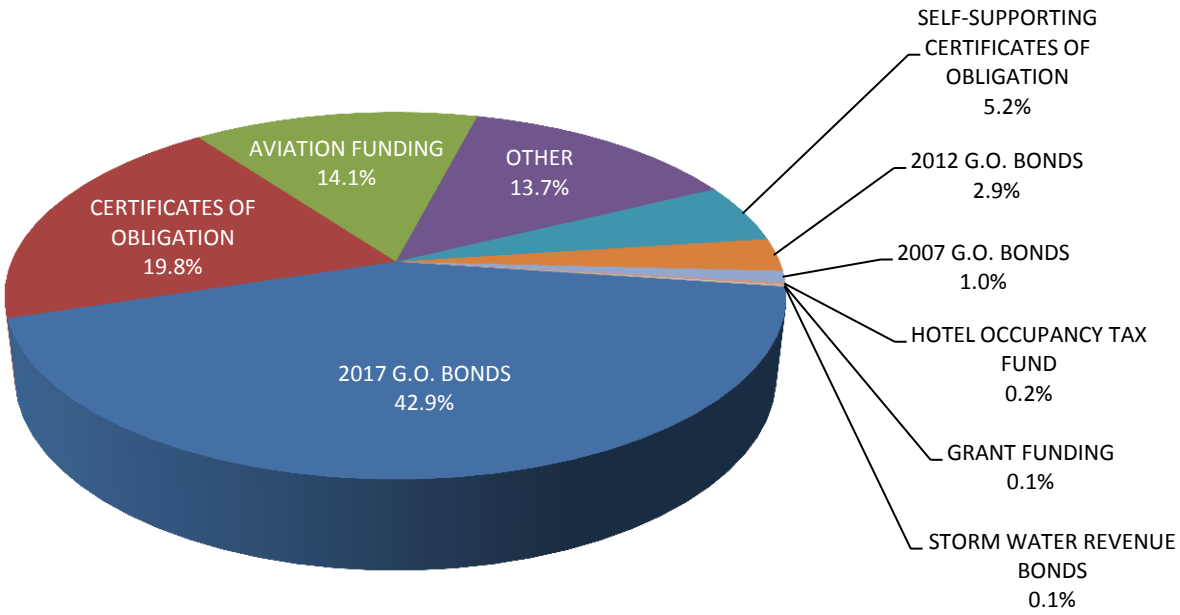



Figure 3
FY 2018 through FY 2023 Capital Improvements Program by Revenue Source
($ In Thousands)

| Program | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Total | Percentage |
|---|---|---|---|---|---|---|---|---|
| 2017 G.O. Bonds | $128,195 | $43,939 | $271,349 | $187,622 | $0 | $0 | $831,105 | 42.9% |
| Certificates of Obligation | 158,670 | 54,100 | 54,100 | 39,100 | 39,100 | 39,100 | 384,170 | 19.8% |
| Aviation Funding | 86,374 | 63,360 | 66,985 | 30,760 | 5,801 | 20,831 | 274,111 | 14.1% |
| Other[1] | 110,775 | 50,460 | 44,762 | 35,162 | 20,698 | 4,003 | 265,860 | 13.7% |
| Self-Supporting Certificates of | 72,062 | 13,640 | 14,237 | 0 | 0 | 0 | 99,939 | 5.2% |
| 2012 G.O. Bonds | 55,459 | 0 | 0 | 0 | 0 | 0 | 55,459 | 2.9% |
| 2007 G.O. Bonds | 19,380 | 300 | 0 | 0 | 0 | 0 | 19,680 | 1.0% |
| Hotel Occupancy Tax Fund | 3,000 | 0 | 0 | 0 | 0 | 0 | 3,000 | 0.2% |
| Grant Funding | 2,759 | 0 | 0 | 0 | 0 | 0 | 2,759 | 0.1% |
| Storm Water Revenue Bonds | 2,359 | 71 | 0 | 0 | 0 | 0 | 2,430 | 0.1% |
| **Total** | **$639,033** | **$425,870** | **$451,433** | **$292,644** | **$65,599** | **$63,934** | **$1,938,513** | **100%** |

[1]*Includes Convention Center, Edwards Aquifer Program, and Linear Creekway Program.*

## REVENUE HIGHLIGHTS

The following information provides a brief description of the 2012, and 2017 General Obligation Bond Programs, the Advanced Transportation District Fund, Propositions 1, 2, and 3 sales tax initiatives, selected capital projects, and analysis relevant to the revenues and/or programs within the four functional categories of the Six-Year Capital Plan. A thorough description for each capital project, as well as its City Council District location(s), can be found in the table titled "Capital Improvements Program by Function, Program and Project with Revenue Source, Scope and Council District".

## 2012 GENERAL OBLIGATION BONDS

In May 2012, citizens of San Antonio approved a $596 million General Obligation Bond Program. The 2012 General Obligation Bond Program, a five-year program, is the City's second largest bond program. The program was developed using a City-wide approach; the propositions and project count within the program are reflected in Figure 4 below.




Figure 4
2012 General Obligation Program Authorization
140 Projects totaling $596 million



## 2017 GENERAL OBLIGATION BONDS

On May 6, 2017, voters approved the City of San Antonio's 2017-2022 $850 million General Obligation Bond Program consisting of six propositions:

| | | | | |
|---|---|---|---|---|
| **Proposition 1:** | Streets, Bridges & Sidewalk Improvements | | 64 Projects | $445,263,000 |
| **Proposition 2:** | Drainage & Flood Control Improvements | | 19 Projects | $138,988,000 |
| **Proposition 3:** | Parks, Recreation & Open Space Improvements | | 79 Projects | $187,313,000 |
| **Proposition 4:** | Library, Museum & Cultural Arts Improvements | | 13 Projects | $ 24,025,000 |
| **Proposition 5:** | Public Safety Facilities Improvements | | 5 Projects | $ 34,411,000 |
| **Proposition 6:** | Neighborhood Improvements | | * | $ 20,000,000 |
| **Pending selection of projects* | | **Total** | 180 Projects | $850,000,000 |




With the addition of the 2017 Bond Program, the City will have invested close to $2 billion in infrastructure improvements over the past decade of bond programs (including the $550 million 2007 Bond Program and the $596 million 2012 Bond Program). In the decade prior to 2005, the City made Bond infrastructure investments totaling less than $350 million.

Some of the key features of the 2017 Bond Program include:

- No City Property Tax rate increase associated with the $850 million Bond Program
- 70% of Bond dollars dedicated to street and drainage infrastructure projects
- Over 200 planned miles of new sidewalk construction
- 25% of City parks improved through the Parks Proposition
- $350 million in outside funding within 37 of the Bond Program projects leveraged through coordination with state, local, and private partnerships
- Over 80%, or $680 million of the Bond, for Council District projects; 20% for downtown-specific projects
- Alignment with the City's SA Tomorrow Growth Plan
- At least one proposed bond project within one mile of 90% of citizens' residences
- All borrowed money loaned at the lowest interest rates possible due to the City's "AAA" bond rating (the highest credit rating available) - putting more property tax dollars into infrastructure projects
- Completion of General Obligation Bond Programs on time, within budget, and with quality improvements (as seen with the 2007 and 2012 Bond Programs)

The 2017 Bond Program was developed with an extensive public input process. From October to December 2016, 160 residents comprising five Community Bond Committees, appointed by the Mayor and City Council Members, met to review and discuss initial staff-recommended projects. The meetings provided citizens an opportunity to offer suggestions for projects, and more than 1,400 residents attended 30 meetings, providing 350 comments. The Community Bond Committee's recommendations were presented to the City Council on January 11, 2017, and the City Council approved more than 94% of the Committee's recommendations.

**ADVANCED TRANSPORTATION DISTRICT**

On November 2, 2004, San Antonio voters approved the addition of a 1/4$^{th}$ of a cent to the sales tax to create an Advanced Transportation District (ATD). The ATD generates approximately $10 million per year for transportation-related capital improvements. The goals of the ATD include: construction of infrastructure improvements that result in less traffic congestion, improved sidewalks, Americans with Disabilities Act (ADA) compliance, and improved and/or additional crosswalks, pedestrian street markers, and other facilities. The ATD has $13 million programmed to be spent through FY 2018.

**PROPOSITION 2 – 2005 PARKS DEVELOPMENT AND EXPANSION**

Proposition 2 of the May 2005 initiative provides $45 million to finance the acquisition of open space and linear parks along Leon Creek, Salado Creek, Medina River, and the San Antonio River. The funds will also be used for some operating and maintenance needs associated with these waterways. The FY 2018 through FY 2023 Capital Program includes $1.2 million in remaining 2005 Proposition 2 funds.

**PROPOSITION 2 – 2010 PARKS DEVELOPMENT AND EXPANSION**

Proposition 2 of the November 2010 initiative approved $45 million for improvements and additions to the Municipal Parks and Recreation System as well as the acquisition of open space and linear parks along San Antonio's Creekways, specifically including Leon Creek, Salado Creek, Apache Creek, Alazan Creek, Martinez Creek, San Pedro Creek, the Medina River, and the San Antonio River. The FY 2018 through FY 2023 Capital Program includes $18.6 million in remaining 2010 Proposition 2 funds.

**PROPOSITION 1 – 2015 EDWARDS AQUIFER RECHARGE ZONE**

In May 2015, City of San Antonio voters approved a sales and use tax at the rate of 1/8th of a cent effective through 2016. Proposition 1 provides $100 million to acquire and preserve land or interests in land in the Edwards Aquifer recharge and contributing zones. $90 million will continue to be used toward the purchase of conservation easements and land protection, while $10 million is dedicated for aquifer protection projects within urbanized areas exclusively in Bexar County. The FY 2018 through FY 2023 Capital Program includes $88 million in Proposition 1 funds.



*Propositions 1 and 2 provide funding for land acquisitions to create safe, walkable greenways and to protect the Edwards Aquifer.*

**PROPOSITION 2 – 2015 PARKS DEVELOPMENT AND EXPANSION**

Proposition 2 in the May 2015 initiative approved $80 million for the purpose of the acquisition of open space and linear parks along San Antonio's Creekways. The funds will also be used for some operating, maintenance, and renovation needs associated with these acquisitions. The FY 2018 through FY 2023 Capital Program includes $68 million in remaining 2015 Proposition 2 funds.

## EXPENDITURES

Each capital project in the Six-Year Plan is categorized into one of nine programs. Figures 5 and 6 represent the planned budget activity for each program category in the FY 2018 through FY 2023 Capital Plan. For more detailed information regarding program expenditures in the program, refer to the Highlights section.

Figure 5
FY 2018 through FY 2023 Capital Improvements Program by Program Category

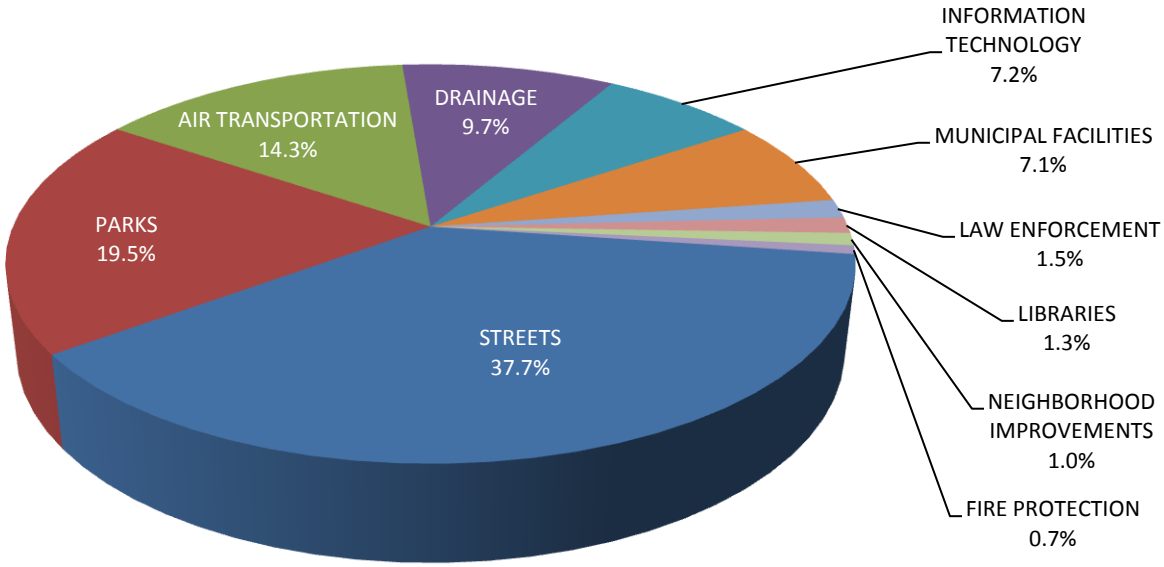



Figure 6
FY 2018 through FY 2023 Capital Improvements Program by Program Category
($ In Thousands)

| Program Category | FY 2018 – FY 2023 | Percentage |
|---|---|---|
| Streets | $ 730,759 | 37.7% |
| Parks | 378,336 | 19.5% |
| Air Transportation | 277,148 | 14.3% |
| Drainage | 187,707 | 9.7% |
| Information Technology | 139,781 | 7.2% |
| Municipal Facilities | 137,168 | 7.1% |
| Law Enforcement | 29,059 | 1.5% |
| Libraries | 25,146 | 1.3% |
| Neighborhood Improvements | 20,000 | 1.0% |
| Fire Protection | 13,409 | 0.7% |
| **Total FY 2018-FY 2023 Program** | **$ 1,938,513** | **100%** |

### GENERAL GOVERNMENT

- Information Technology

  The Information Technology Program, totaling $139 million and 5 projects in the Six-Year Plan, addresses improvements to new or updated information technologies, as well as replacement of old IT infrastructure.

- Municipal Facilities

  The Municipal Facilities Program includes recreation and culture, municipal-owned facilities, and other facilities totaling $137 million in the Six-Year Plan. The $137 million in Municipal Facilities is made up of 14 improvement projects, such as construction of new bulky waste centers, improvements to Alamo Plaza, Convention Center expansion and renovations, additional funding for the Witte Museum, and Alamodome improvements. Of the $137 million in planned expenditures, $61 million is allocated for the Southeast and Leslie Road Service Centers construction.

**PUBLIC HEALTH & SAFETY**

- Drainage

  There are 50 drainage and flood control projects worth $187 million programmed in the Six-Year Plan. A majority of these drainage projects are funded through the 2007, 2012, and 2017 General Obligation Bond Programs, Storm Water Revenue Bonds, and Certificates of Obligation. Some examples of drainage projects include the Barbara Drive Area Drainage Project, the McCullough Avenue Area Drainage Project, and Port San Antonio improvements.

- Fire Protection

  The Six-Year Plan includes $13 million to address fire protection needs. The $13 million is included for needs-based replacement of fire stations at various locations. There are 3 total projects related to fire protection.

- Law Enforcement

  The Capital Budget includes $29 million for 5 law enforcement capital projects.

**RECREATION & CULTURE**

- Libraries

  Consisting of 17 projects, the Libraries Program in the Six-Year Plan totals $25 million.

- Parks

  The FY 2018-2023 Capital Budget includes $378 million for 126 parks improvements. The majority of funding for the Parks Program comes from the FY 2017 General Obligation Bond as well as sales tax initiatives Propositions 1 and 2. Examples of projects in this program include the Edwards Aquifer Protection Program, the Linear Park Expansion Program, improvements to the San Antonio River and Riverwalk, development of recreational and multi-use facilities, and neighborhood park improvements. This program also includes various improvements to Salado and Leon Creeks as well as the Medina River.

**TRANSPORTATION**

- Air Transportation

  The Air Transportation Program, totaling $277 million over the next six years, includes 91 projects planned or currently under construction at the San Antonio International Airport (SAT) and Stinson Municipal Airport. The projects are consistent with the City of San Antonio Airport Master Plan and are necessary to accommodate the projected growth in aircraft and passenger activity at SAT and to replace or rehabilitate certain facilities and equipment at SAT and Stinson.

- Streets

  Made up of 108 projects, the Streets Program totals $730 million and is the largest funded category of the Six-Year Plan. Examples of street projects include $5 million for Presa Ramps at Highway 90, $6 million for DeZavala Road (I-10 Frontage Road to Lockhill Selma Road), and $15 million for downtown streets reconstruction.

## ADOPTED FY 2018 CAPITAL BUDGET

### OVERVIEW

The FY 2018 Adopted Capital Budget totals $639 million and is comprised of 380 projects. Below, Figures 7 and 8 show the major revenues in the Adopted Capital Budget. On the following page, Figures 9 and 10 illustrate the planned expenditures for FY 2018 by program category.

Figure 7
FY 2018 Capital Budget by Revenue Source

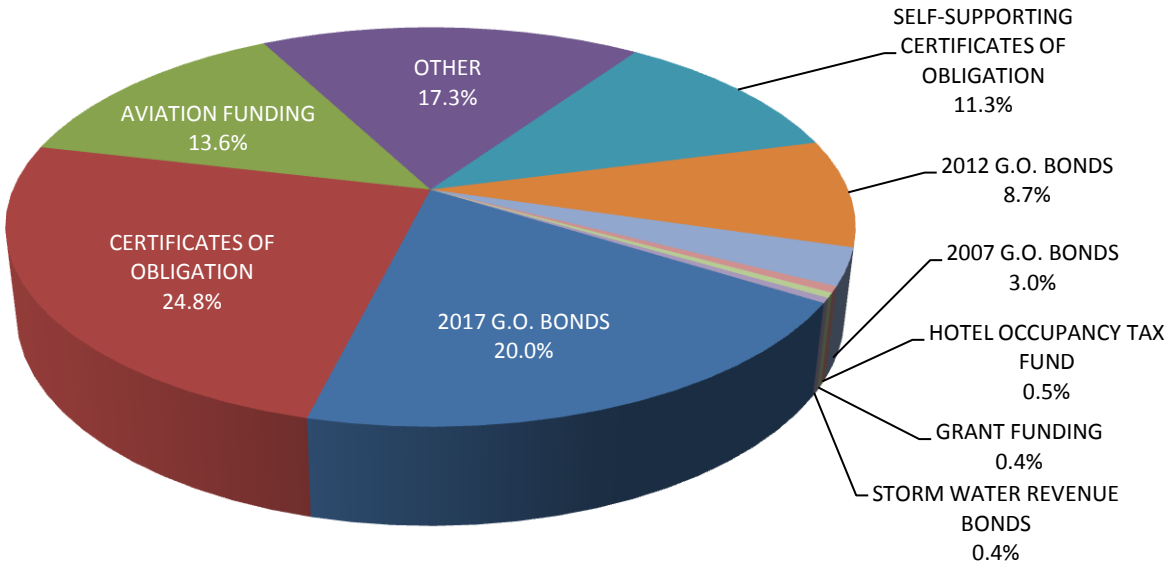



Figure 8
FY 2018 Capital Budget by Revenue Source
($ In Thousands)

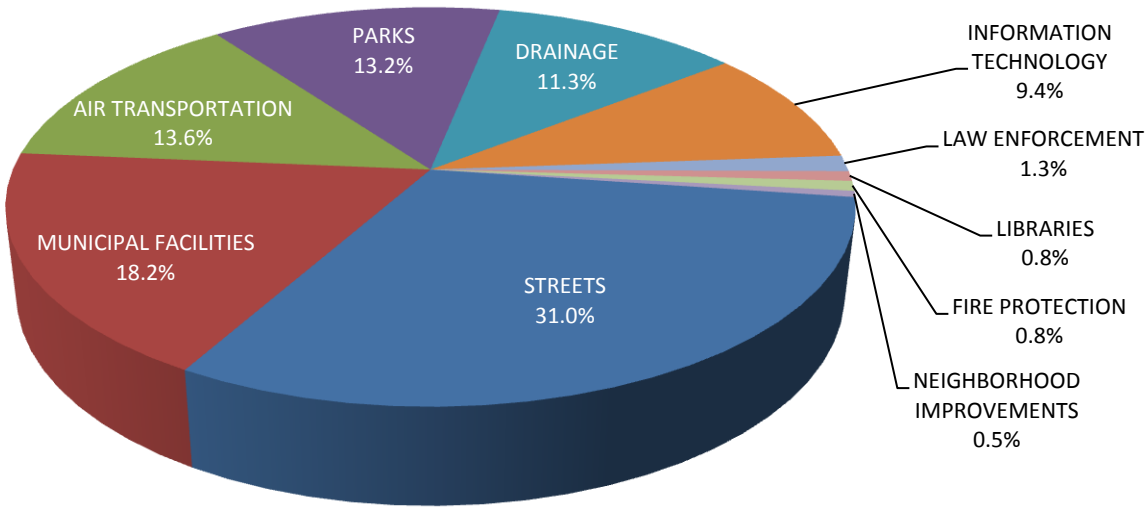
| Revenue Source | FY 2018 Budget | Percentage |
|---|---|---|
| Certificates of Obligation | $ 158,671 | 24.8% |
| 2017 G.O. Bonds | 128,194 | 20.1% |
| Other[1] | 110,775 | 17.3% |
| Aviation Funding | 86,374 | 13.5% |
| Self-Supporting Certificates of Obligation | 72,062 | 11.3% |
| 2012 G.O. Bonds | 55,459 | 8.7% |
| 2007 G.O. Bonds | 19,380 | 3.0% |
| Hotel Occupancy Tax Fund | 3,000 | 0.5% |
| Grant Funding | 2,759 | 0.4% |
| **Total FY 2018 Revenues** | **$ 639,033** | **100%** |

[1] *Includes Convention Center, Edwards Aquifer Program, and Linear Creekway Program.*

Figure 9
FY 2018 Capital Budget by Program Category
($ In Thousands)

| Program Category | FY 2018 Amount | Percentage |
|---|---|---|
| STREETS | $ 198,422 | 31.1% |
| MUNICIPAL FACILITIES | 116,370 | 18.2% |
| AIR TRANSPORTATION | 86,375 | 13.5% |
| PARKS | 84,460 | 13.2% |
| DRAINAGE | 72,267 | 11.3% |
| INFORMATION TECHNOLOGY | 59,780 | 9.4% |
| LAW ENFORCEMENT | 7,999 | 1.3% |
| LIBRARIES | 5,373 | 0.8% |
| FIRE PROTECTION | 4,987 | 0.8% |
| **Total FY 2018 Program** | **$ 639,033** | **100%** |

Figure 10
FY 2018 Capital Budget by Program Category
($ In Thousands)



## OPERATING & MAINTENANCE IMPACT

The operating and maintenance of capital projects is reviewed and evaluated as part of the City's Five-Year Financial Forecast in April. Operating and maintenance costs for projects scheduled to be completed in the upcoming fiscal year are included in the Operating Budget. The following section summarizes, by function and program, the fiscal impact that projects scheduled to be completed in FY 2018 will have on the City's Operating and Maintenance Budget.

For FY 2018, $973,835 has been budgeted for operating and maintenance costs associated with capital projects included in the FY 2018 Adopted Capital Budget. Planned capital projects often require additional operating and maintenance funds upon completion. Depending on the project, operating and maintenance costs are budgeted in the corresponding operating fund for the purpose of providing operating and/or maintenance services.

**Below is the cost included in the FY 2018 Adopted Budget to address operating needs of capital projects to be completed during FY 2018.**

- Parks Linear Greenway Program

In FY 2018, $197,355 is allocated for the maintenance and security of new creekway and multi-use trails acquired through the Sales Tax Venues. During FY 2018, the City anticipates developing 3.5 miles of additional greenway trails and acquiring approximately 16 new acres and 18 new components, including bridges, signage, parking areas, water fountains, and lighting at various locations throughout the City.

- Parks Acquisition And Development

In FY 2018, $531,673 provides for maintenance and security of new facilities and park components. During FY 2018, the City is planning to acquire about 115 new components in approximately 28 parks. Park components include fitness stations, picnic units, playground equipment, dog parks, and basketball courts.


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Table of Contents

# Capital Projects Spending Plan Table

The following schedule follows the projected spending plan for projects approved within the Six-Year FY 2018 to FY 2023 Capital Program

# FY 2018 – FY 2023 Capital Improvement Program

## CAPITAL IMPROVEMENTS PROGRAM BY FUNCTION, PROGRAM AND PROJECT WITH PROJECTED REVENUE SOURCE(S), SCOPE AND COUNCIL DISTRICT LOCATION(S) For FY 2018 through FY 2023 (Dollars in Thousands)

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***GENERAL GOVERNMENT*** | | | | | | | |
| ***INFORMATION TECHNOLOGY*** | | | | | | | |
| **ENTERPRISE LAND MANAGEMENT SYSTEM** | | | | | | | |
| DEVELOPMENT SERVICES FUND | 9,000 | 0 | 0 | 0 | 0 | 0 | 9,000 |
| Total | **9,000** | **0** | **0** | **0** | **0** | **0** | **9,000** |
| Council District(s) CW | Project (09-00065) - This project provides funding for the modernization of permitting and code enforcement software systems. The new systems will help citizens apply for permits, check the status of a violation, and offer historical information for a particular property. | | | | | | |
| **IT INFRASTRUCTURE REPLACEMENT** | | | | | | | |
| UNISSUED TAX NOTES | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 30,000 |
| Total | **5,000** | **5,000** | **5,000** | **5,000** | **5,000** | **5,000** | **30,000** |
| Council District(s) CW | Project (09-00058) - This project will provide funding to replace existing technology infrastructure. | | | | | | |
| **NEW TECHNOLOGY PROJECTS** | | | | | | | |
| 2017 CERTIFICATES OF OBLIGATION | 4,850 | 0 | 0 | 0 | 0 | 0 | 4,850 |
| UNISSUED TAX NOTES | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 30,000 |
| Total | **9,850** | **5,000** | **5,000** | **5,000** | **5,000** | **5,000** | **34,850** |
| Council District(s) CW | Project (09-00061) - This project will provide funding for new technology projects. | | | | | | |
| **RADIO AND SYSTEM REPLACEMENT** | | | | | | | |
| 2016 CERTIFICATES OF OBLIGATION | 10,800 | 0 | 0 | 0 | 0 | 0 | 10,800 |
| 2017 CERTIFICATES OF OBLIGATION | 5,800 | 0 | 0 | 0 | 0 | 0 | 5,800 |
| UNISSUED CERTIFICATES OF OBLIGATION | 15,826 | 15,000 | 15,000 | 0 | 0 | 0 | 45,826 |
| Total | **32,426** | **15,000** | **15,000** | **0** | **0** | **0** | **62,426** |
| Council District(s) CW | Project (09-00051) - This project provides funding for replacing the existing radio system. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***GENERAL GOVERNMENT*** | | | | | | | |
| ***INFORMATION TECHNOLOGY*** | | | | | | | |
| **SMART CITIES PROJECTS** | | | | | | | |
| 2017 TAX NOTES | 3,505 | 0 | 0 | 0 | 0 | 0 | 3,505 |
| Total | **3,505** | **0** | **0** | **0** | **0** | **0** | **3,505** |
| Council District(s): CW | Project (11-00001) - This project provides funding for implementing Smart City technologies. | | | | | | |
| **TOTAL INFORMATION TECHNOLOGY** | **59,781** | **25,000** | **25,000** | **10,000** | **10,000** | **10,000** | **139,781** |
| ***GENERAL GOVERNMENT*** | | | | | | | |
| ***MUNICIPAL FACILITIES*** | | | | | | | |
| **ALAMEDA THEATER RESTORATION** | | | | | | | |
| UNISSUED SELF SUPPORTING CERTIFICATES OF OBLIGATION | 8,500 | 0 | 0 | 0 | 0 | 0 | 8,500 |
| Total | **8,500** | **0** | **0** | **0** | **0** | **0** | **8,500** |
| Council District(s): 1 | Project (23-01541) - This project provides funding for renovations to the theater that will become a multi-use space, including repurposing the stage house to accommodate a 200 seat black box theater and providing approximately 70,500 square feet of office and studio space. Additionally, this program will provide funds for mural opportunities. | | | | | | |
| **ALAMO PLAZA** | | | | | | | |
| 2016 CERTIFICATES OF OBLIGATION | 7,000 | 0 | 0 | 0 | 0 | 0 | 7,000 |
| UNISSUED CERTIFICATES OF OBLIGATION | 10,000 | 0 | 0 | 0 | 0 | 0 | 10,000 |
| Total | **17,000** | **0** | **0** | **0** | **0** | **0** | **17,000** |
| Council District(s): CW | Project (23-01496) - This project will provide funding for Alamo Plaza. | | | | | | |
| **ALAMODOME PUBLIC WI-FI SYSTEM** | | | | | | | |
| CONVENTION AND SPORTS FACILITIES FUND | 3,000 | 0 | 0 | 0 | 0 | 0 | 3,000 |
| Total | **3,000** | **0** | **0** | **0** | **0** | **0** | **3,000** |
| Council District(s): CW | Project (45-00025) - This project will provide funding for the procurement and installation of a Public Wireless (Wi-Fi) system to be installed throughout the Alamodome to provide public wireless communications to attendees of events at the Alamodome. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***GENERAL GOVERNMENT*** | | | | | | | |
| ***MUNICIPAL FACILITIES*** | | | | | | | |
| **ALAMODOME RENOVATION** | | | | | | | |
| 2015 SELF SUPPORTING TAXABLE CERTIFICATES OF OBLIGATION | 5,548 | 0 | 0 | 0 | 0 | 0 | 5,548 |
| ALAMODOME IMPROVEMENT AND CONTINGENCY FUND | 9,695 | 0 | 0 | 0 | 0 | 0 | 9,695 |
| ENERGY EFFICIENCY FUND | 700 | 0 | 0 | 0 | 0 | 0 | 700 |
| Total | **15,943** | **0** | **0** | **0** | **0** | **0** | **15,943** |

Council District(s)

2

Project (45-00030) - This project provides funding for major renovations to the Alamodome to accommodate the needs of the NCAA Final 4 basketball tournament.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **CITYWIDE FACILITY NEEDS** | | | | | | | |
| UNISSUED CERTIFICATES OF OBLIGATION | 5,000 | 0 | 0 | 0 | 0 | 0 | 5,000 |
| Total | **5,000** | **0** | **0** | **0** | **0** | **0** | **5,000** |

Council District(s)

CW

Project (35-00001) - This project provides funding for addressing citywide deferred maintenance facility needs.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **INDIAN CREEK CENTROMED CLINIC** | | | | | | | |
| UNISSUED CERTIFICATES OF OBLIGATION | 750 | 0 | 0 | 0 | 0 | 0 | 750 |
| Total | **750** | **0** | **0** | **0** | **0** | **0** | **750** |

Council District(s)

4

Project (23-01514) - A health and wellness campus to include Family Medicine, Women Health Services, Pediatric and Dental Care This project funds the construction of a community health center, expanding access to primary and specialty medical, dental, and mental health care and wellness resources for low-income and uninsured residents.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **LESLIE ROAD SERVICE CENTER** | | | | | | | |
| 2011 CERTIFICATES OF OBLIGATION | 856 | 0 | 0 | 0 | 0 | 0 | 856 |
| 2016 SELF SUPPORTING CERTIFICATES OF OBLIGATION | 4,390 | 0 | 0 | 0 | 0 | 0 | 4,390 |
| 2017 SELF-SUPPORTING CERTIFICATES OF OBLIGATION | 7,000 | 0 | 0 | 0 | 0 | 0 | 7,000 |
| UNISSUED SELF SUPPORTING CERTIFICATES OF OBLIGATION | 17,550 | 0 | 0 | 0 | 0 | 0 | 17,550 |
| Total | **29,796** | **0** | **0** | **0** | **0** | **0** | **29,796** |

Council District(s)

CW

Project (40-00434) - This project provides funding for the design and construction of a new facility needed to replace the Culebra Road service center.

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***GENERAL GOVERNMENT*** | | | | | | | |
| ***MUNICIPAL FACILITIES*** | | | | | | | |
| **MARINA ELECTRICAL RETROFITS** | | | | | | | |
| 2017 CERTIFICATES OF OBLIGATION | 2,635 | 0 | 0 | 0 | 0 | 0 | 2,635 |
| Total | **2,635** | **0** | **0** | **0** | **0** | **0** | **2,635** |

Council District(s)

1

Project (19-00021) - This project provides funding for the design of a new river barge fleet and construction of a prototype barge.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **NEW PARKING GARAGE** | | | | | | | |
| UNISSUED SELF SUPPORTING CERTIFICATES OF OBLIGATION | 0 | 5,000 | 13,139 | 0 | 0 | 0 | 18,139 |
| Total | **0** | **5,000** | **13,139** | **0** | **0** | **0** | **18,139** |

Council District(s)

CW

Project (40-00208) - This project provides funding for constructing a new parking garage to address demand for parking in the central business district.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **PARKING FACILITY IMPROVEMENTS** | | | | | | | |
| PARKING IMPROVEMENT AND CONTINGENCY FUND | 1,260 | 1,180 | 1,250 | 230 | 0 | 0 | 3,920 |
| Total | **1,260** | **1,180** | **1,250** | **230** | **0** | **0** | **3,920** |

Council District(s)

1

Project (19-00014) - This project provides funding for parking facility improvements and deferred maintenance for existing garages and lots.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **PARKING TRAILBLAZING SIGNAGE SYSTEM** | | | | | | | |
| PARKING IMPROVEMENT AND CONTINGENCY FUND | 150 | 0 | 0 | 0 | 0 | 0 | 150 |
| Total | **150** | **0** | **0** | **0** | **0** | **0** | **150** |

Council District(s)

1

Project (19-00013) - This project provides funding for the development and implementation of a Parking Trailblazing Signage System for the Central Business District, to include public and privately operated garages.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **RESERVE FOR FUTURE CAPITAL PROJECTS** | | | | | | | |
| UNISSUED CERTIFICATES OF OBLIGATION | 30 | 0 | 0 | 0 | 0 | 0 | 30 |
| Total | **30** | **0** | **0** | **0** | **0** | **0** | **30** |

Council District(s)

CW

Project (40-00445) - This project will provide funding for capital projects identified throughout the fiscal year.

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***GENERAL GOVERNMENT*** | | | | | | | |
| ***MUNICIPAL FACILITIES*** | | | | | | | |
| **SOUTHEAST SERVICE CENTER** | | | | | | | |
| 2011 CERTIFICATES OF OBLIGATION | 856 | 0 | 0 | 0 | 0 | 0 | 856 |
| 2017 CERTIFICATES OF OBLIGATION | 1,500 | 0 | 0 | 0 | 0 | 0 | 1,500 |
| 2017 SELF-SUPPORTING CERTIFICATES OF OBLIGATION | 1,500 | 0 | 0 | 0 | 0 | 0 | 1,500 |
| UNISSUED CERTIFICATES OF OBLIGATION | 14,000 | 0 | 0 | 0 | 0 | 0 | 14,000 |
| UNISSUED SELF SUPPORTING CERTIFICATES OF OBLIGATION | 14,000 | 0 | 0 | 0 | 0 | 0 | 14,000 |
| Total | **31,856** | **0** | **0** | **0** | **0** | **0** | **31,856** |

Council District(s)

CW

Project (23-01501) - This project provides funding for the relocation of the Southeast Service Center to include land acquisition and preliminary design.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **WESTSIDE EDUCATION & TRAINING CENTER** | | | | | | | |
| 2015 CERTIFICATES OF OBLIGATION | 450 | 0 | 0 | 0 | 0 | 0 | 450 |
| Total | **450** | **0** | **0** | **0** | **0** | **0** | **450** |

Council District(s)

6

Project (19-00017) - This project provides funding for the development of the Westside Education & Training Center.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **TOTAL MUNICIPAL FACILITIES** | **116,369** | **6,180** | **14,389** | **230** | **0** | **0** | **137,168** |
| ***GENERAL GOVERNMENT*** | | | | | | | |
| ***NEIGHBORHOOD IMPROVEMENTS*** | | | | | | | |
| **NEIGHBORHOOD IMPROVEMENTS** | | | | | | | |
| 2017 GO NEIGHBORHOOD IMPROVEMENT BOND | 3,000 | 17,000 | 0 | 0 | 0 | 0 | 20,000 |
| Total | **3,000** | **17,000** | **0** | **0** | **0** | **0** | **20,000** |

Council District(s)

CW

Project (23-01738) - Acquire properties within 12 identified Neighborhood Improvement Areas; improve and dispose of acquired property to facilitate private sector development of single-family, multi-family or mixed-use projects; consistent with the City's 2017 Urban Renewal Plan.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **TOTAL NEIGHBORHOOD IMPROVEMENTS** | **3,000** | **17,000** | **0** | **0** | **0** | **0** | **20,000** |
| **TOTAL GENERAL GOVERNMENT** | **179,150** | **48,180** | **39,389** | **10,230** | **10,000** | **10,000** | **296,949** |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***PUBLIC HEALTH & SAFETY*** | | | | | | | |
| ***DRAINAGE*** | | | | | | | |
| **AULDINE DRIVE & BURR OAK DRIVE (ALLEY TO OUTFALL)** | | | | | | | |
| 2017 GO DRAINAGE IMPROVEMENT BOND | 15 | 383 | 934 | 1,463 | 0 | 0 | 2,795 |
| Total | **15** | **383** | **934** | **1,463** | **0** | **0** | **2,795** |
| Council District(s) 9 | Project (23-01622) - Reconstruct alleyway and improvements to existing storm drain system and outfall in the Dreamland Oaks area to include curbs, sidewalks and driveway approaches as needed. | | | | | | |
| **BARBARA DRIVE AREA DRAINAGE** | | | | | | | |
| STORM WATER REGIONAL FACILITIES FUND | 4,800 | 0 | 0 | 0 | 0 | 0 | 4,800 |
| Total | **4,800** | **0** | **0** | **0** | **0** | **0** | **4,800** |
| Council District(s) 1 | Project (23-01398) - This project provides funding for assisting Bexar County Flood Control with funding of the Barbara Drive project. Design, construction, and real estate acquisition funding assistance will be considered. | | | | | | |
| **BARBARA DRIVE DRAINAGE PHASE 2** | | | | | | | |
| 2017 GO DRAINAGE IMPROVEMENT BOND | 872 | 1,312 | 4,454 | 2,045 | 0 | 0 | 8,683 |
| Total | **872** | **1,312** | **4,454** | **2,045** | **0** | **0** | **8,683** |
| Council District(s) 1 | Project (23-01623) - Continuation of a multi-phase improvement project to relocate the floodplain away from structures. This proposed phase will replace a section of existing undersized storm drain system to include curbs, sidewalks and driveway approaches as needed. | | | | | | |
| **BEITEL CREEKWAY** | | | | | | | |
| 2017 GO DRAINAGE IMPROVEMENT BOND | 985 | 359 | 0 | 0 | 0 | 0 | 1,344 |
| Total | **985** | **359** | **0** | **0** | **0** | **0** | **1,344** |
| Council District(s) 10 | Project (23-01624) - Funding contribution for reclamation and cleaning of properties along Beitel Creek allowing space for potential future linear park system along the creek eventually connecting to the Salado Creek Greenway and Lady Bird Johnson Park. | | | | | | |
| **BELFAST DRIVE & JANDA SUSAN ROAD AREA PHASE 2** | | | | | | | |
| 2017 GO DRAINAGE IMPROVEMENT BOND | 2,250 | 153 | 0 | 0 | 0 | 0 | 2,403 |
| Total | **2,250** | **153** | **0** | **0** | **0** | **0** | **2,403** |
| Council District(s) 1 | Project (23-01625) - Continuation of the 2012 Bond Project to provide flooding relief to neighborhood streets and properties. This phase includes continuation of a storm drain system and reconstruction of affected streets which may include curbs, sidewalks and driveway approaches. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***PUBLIC HEALTH & SAFETY*** | | | | | | | |
| ***DRAINAGE*** | | | | | | | |
| **BIG SKY DRAINAGE** | | | | | | | |
| 2007 GO DRAINAGE IMPROVEMENT BOND-B | 100 | 0 | 0 | 0 | 0 | 0 | 100 |
| Total | **100** | **0** | **0** | **0** | **0** | **0** | **100** |

Council District(s)
4

Project (23-01768) - Replacement of existing drainage system in the Big Sky Dr. cul-de-sac.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **BLOSSOM PARK (LOTUS BLOSSOM STREET)** | | | | | | | |
| 2017 GO DRAINAGE IMPROVEMENT BOND | 107 | 223 | 1,066 | 0 | 0 | 0 | 1,396 |
| Total | **107** | **223** | **1,066** | **0** | **0** | **0** | **1,396** |

Council District(s)
9

Project (23-01626) - Channel improvements to relieve area flooding and channel erosion to include curbs, sidewalks and driveway approaches.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **CASTLERIDGE/SLICK RANCH FLOOD PLAIN IMPROVEMENT** | | | | | | | |
| 2005 STORM WATER REVENUE BOND | 2,359 | 71 | 0 | 0 | 0 | 0 | 2,430 |
| STORM WATER REGIONAL FACILITIES FUND | 0 | 1,856 | 0 | 0 | 0 | 0 | 1,856 |
| Total | **2,359** | **1,927** | **0** | **0** | **0** | **0** | **4,286** |

Council District(s)
6

Project (23-01484) - Includes design and environmental phase of 3,100 linear foot section of Slick Ranch Creek. Project will deepen and widen earthen channel in order to remove approximately 395 properties from the 100-year floodplain.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **CEDARHURST DRIVE AREA (DUMONT DRIVE TO EAGLEROCK DRIVE)** | | | | | | | |
| 2017 GO DRAINAGE IMPROVEMENT BOND | 768 | 846 | 3,354 | 4,183 | 0 | 0 | 9,151 |
| Total | **768** | **846** | **3,354** | **4,183** | **0** | **0** | **9,151** |

Council District(s)
4

Project (23-01627) - Construction of a storm drain system along Cedarhurst Drive and improvements to the existing drainage outfall to provide flooding relief to Springvale neighborhood streets and properties. This proposed phase includes street reconstruction, curbs, sidewalks and driveway approaches as needed.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **CONCEPCION CREEK OUTFALL** | | | | | | | |
| STORM WATER REGIONAL FACILITIES FUND | 1,690 | 0 | 0 | 0 | 0 | 0 | 1,690 |
| Total | **1,690** | **0** | **0** | **0** | **0** | **0** | **1,690** |

Council District(s)
3

Project (23-01757) - This project will reconstruct the outfall to Concepcion Creek due to destructive storm events resulting in unrepairable damages.

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***PUBLIC HEALTH & SAFETY*** | | | | | | | |
| ***DRAINAGE*** | | | | | | | |
| **CONCEPCION CREEK PHASE 1** | | | | | | | |
| STORM WATER REGIONAL FACILITIES FUND | 4,000 | 0 | 0 | 0 | 0 | 0 | 4,000 |
| Total | **4,000** | **0** | **0** | **0** | **0** | **0** | **4,000** |

Council District(s)

3

Project (23-01756) - This project will acquire property along the creek to widen and improve the creek to accommodate the flood waters. This project will improve the S. Flores St. Bridge to accommodate the flows and will modify the outfall at the San Antonio River to minimize erosion on the river.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **DARTMOOR AREA DRAINAGE IMPROVEMENT** | | | | | | | |
| STORM WATER OPERATING FUND | 330 | 0 | 0 | 0 | 0 | 0 | 330 |
| Total | **330** | **0** | **0** | **0** | **0** | **0** | **330** |

Council District(s)

4

Project (23-01755) - This project will reduce storm runoff entering affected properties by installing an 18 inch high retaining wall in the adjacent alley.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **DISTRICT 5 DRAINAGE IMPROVEMENTS** | | | | | | | |
| 2007 GO DRAINAGE IMPROVEMENT BOND-B | 1,350 | 0 | 0 | 0 | 0 | 0 | 1,350 |
| 2012 GO DRAINAGE IMPROVEMENT BOND-A | 15 | 0 | 0 | 0 | 0 | 0 | 15 |
| Total | **1,365** | **0** | **0** | **0** | **0** | **0** | **1,365** |

Council District(s)

5

Project (23-01775) - Drainage Improvements in Council District 5.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **DISTRICT 7 DRAINAGE IMPROVEMENTS** | | | | | | | |
| 2007 GO DRAINAGE IMPROVEMENT BOND-B | 2,000 | 0 | 0 | 0 | 0 | 0 | 2,000 |
| Total | **2,000** | **0** | **0** | **0** | **0** | **0** | **2,000** |

Council District(s)

7

Project (23-01776) - Construction of a storm drain system along the Freeman/Piper Dr intersection west of Hillcrest Dr. Proposed improvements include street reconstruction, curbs, and driveways, sidewalks as appropriate and within available funding

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **E. HIGHLAND BLVD DRAINAGE** | | | | | | | |
| 2012 GO DRAINAGE IMPROVEMENT BOND-A | 785 | 0 | 0 | 0 | 0 | 0 | 785 |
| Total | **785** | **0** | **0** | **0** | **0** | **0** | **785** |

Council District(s)

3

Project (23-01774) - The pavement reconstruction of E. Highland Boulevard from New Braunfels Avenue to St. Anthony's Avenue with curb, sidewalks and driveway approaches as funding allows to eliminate localized flood complaints.

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***PUBLIC HEALTH & SAFETY*** | | | | | | | |
| ***DRAINAGE*** | | | | | | | |
| **EISENHAUER ROAD/NORTHWOOD-DEVONSHIRE DRIVE AREA PHASE 1** | | | | | | | |
| 2017 GO DRAINAGE IMPROVEMENT BOND | 480 | 733 | 2,723 | 4,053 | 0 | 0 | 7,989 |
| Total | **480** | **733** | **2,723** | **4,053** | **0** | **0** | **7,989** |
| Council District(s) 10 | Project (23-01628) - Channel improvements to relieve flooding to affected areas during major storm events at street crossings. Project allows for future phases to address street flooding along Devonshire Drive, Seidel Road, Vandiver Road and Eisenhauer Road to include curbs, sidewalks and driveway approaches as needed. | | | | | | |
| **ESMA STREET AREA** | | | | | | | |
| 2017 GO DRAINAGE IMPROVEMENT BOND | 453 | 1,062 | 5,040 | 2,599 | 0 | 0 | 9,154 |
| Total | **453** | **1,062** | **5,040** | **2,599** | **0** | **0** | **9,154** |
| Council District(s) 3 | Project (23-01629) - Construction of a storm drain system in the Esma Street area to provide flooding relief to neighborhood streets and properties to include curbs, sidewalks and driveway approaches as needed. | | | | | | |
| **GILLETTE BLVD RECONSTRUCTION & DRAINAGE IMPROVEMENTS** | | | | | | | |
| STORM WATER OPERATING FUND | 1,090 | 0 | 0 | 0 | 0 | 0 | 1,090 |
| Total | **1,090** | **0** | **0** | **0** | **0** | **0** | **1,090** |
| Council District(s) 3 | Project (23-01486) - This project provides funding for the installation of an underground drainage system needed to alleviate flooding along Gillette Blvd. and ties into an existing system on Moursund Blvd. The project will also include reconstructing Gillette Blvd. from Garnett Ave. to Moursund Blvd. | | | | | | |
| **HEARNE AVE. DRAINAGE IMPROVEMENTS** | | | | | | | |
| STORM WATER OPERATING FUND | 130 | 0 | 0 | 0 | 0 | 0 | 130 |
| Total | **130** | **0** | **0** | **0** | **0** | **0** | **130** |
| Council District(s) 5 | Project (23-01754) - This project will provide drainage relief to surrounding residents by grading a drainage easement along Hearne in order to create a drainage channel. | | | | | | |
| **LACKLAND CORRIDOR** | | | | | | | |
| 2007 GO STREET IMPROVEMENT BOND-B | 300 | 0 | 0 | 0 | 0 | 0 | 300 |
| PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE | 2,020 | 0 | 0 | 0 | 0 | 0 | 2,020 |
| STORM WATER OPERATING FUND | 2,321 | 0 | 0 | 0 | 0 | 0 | 2,321 |
| UNISSUED CERTIFICATES OF OBLIGATION | 450 | 0 | 0 | 0 | 0 | 0 | 450 |
| Total | **5,091** | **0** | **0** | **0** | **0** | **0** | **5,091** |
| Council District(s) 4 | Project (23-01455) - This project funds the design and construction of a monument at the corner of HWY 90 and Southwest Military. Funding also includes the demolition of an existing drainage structure, relocation of existing utilities in the TxDOT ROW, development of the LID filtration basin and installation of basic utility infrastructure around and adjacent to the Phase I gateway monument. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***PUBLIC HEALTH & SAFETY*** | | | | | | | |
| ***DRAINAGE*** | | | | | | | |
| **MCCULLOUGH AVENUE AREA DRAINAGE** | | | | | | | |
| 2012 GO DRAINAGE IMPROVEMENT BOND | 4,239 | 0 | 0 | 0 | 0 | 0 | 4,239 |
| Total | **4,239** | **0** | **0** | **0** | **0** | **0** | **4,239** |

Council District(s)
1

Project (40-00327) - This project will design and construct storm drain systems and reconstruct the affected roadways to reduce the storm water runoff to the lower level of IH 35.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **MCDOUGAL AVE DRAINAGE** | | | | | | | |
| 2007 GO DRAINAGE IMPROVEMENT BOND-B | 450 | 0 | 0 | 0 | 0 | 0 | 450 |
| Total | **450** | **0** | **0** | **0** | **0** | **0** | **450** |

Council District(s)
3

Project (23-01773) - The pavement reconstruction of McDougal Avenue from Goliad to McDougal with curb, sidewalks and driveway approaches as funding allows to eliminate ponding. This project will need to be completed with the Bond 2017 Goliad Road from Fair Avenue to East Southcross Boulevard.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **MOURSUND STORM DRAIN RECONSTRUCTION** | | | | | | | |
| STORM WATER OPERATING FUND | 600 | 0 | 0 | 0 | 0 | 0 | 600 |
| Total | **600** | **0** | **0** | **0** | **0** | **0** | **600** |

Council District(s)
3

Project (23-01549) - This project provides funding for replacing an existing dual 60" Corrugated Metal Pipe (CMP) stream with an 8'X6' concrete box culvert from W. Ansley Blvd. to Dorsey Dr. This project will also include reconstruction of Moursund Blvd. for the length of the project. However, the cost estimate includes pavement reconstruction only; sidewalks, curbs and driveway approaches will not be included as they are in good condition.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **NORTH NEW BRAUNFELS AVENUE (COMPREHENSIVE DRAINAGE STUDY)** | | | | | | | |
| 2017 GO DRAINAGE IMPROVEMENT BOND | 24 | 1 | 0 | 0 | 0 | 0 | 25 |
| Total | **24** | **1** | **0** | **0** | **0** | **0** | **25** |

Council District(s)
10

Project (23-01630) - Leverage funding toward the completion of a comprehensive drainage study to identify how best to address drainage of North New Braunfels area.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **OLMOS CREEK ECOSYSTEM RESTORATION** | | | | | | | |
| STORM WATER REGIONAL FACILITIES FUND | 226 | 0 | 0 | 0 | 0 | 0 | 226 |
| Total | **226** | **0** | **0** | **0** | **0** | **0** | **226** |

Council District(s)
1

Project (23-01440) - This project will provide funding for the Olmos Creek Restoration Plan developed by the U.S. Army Corps of Engineers.

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***PUBLIC HEALTH & SAFETY*** | | | | | | | |
| ***DRAINAGE*** | | | | | | | |
| **PANTHER SPRINGS CREEK RESTORATION** | | | | | | | |
| 2017 GO DRAINAGE IMPROVEMENT BOND | 209 | 264 | 622 | 0 | 0 | 0 | 1,095 |
| Total | **209** | **264** | **622** | **0** | **0** | **0** | **1,095** |

Council District(s)
9

Project (23-01631) - Improvements to the existing natural channel to improve water flow and remove standing water.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **PASO DEL NORTE STREET (SHADY OAKS)** | | | | | | | |
| 2017 GO DRAINAGE IMPROVEMENT BOND | 475 | 580 | 2,325 | 927 | 0 | 0 | 4,307 |
| Total | **475** | **580** | **2,325** | **927** | **0** | **0** | **4,307** |

Council District(s)
9

Project (23-01632) - Drainage improvements to six low water crossings to provide flood relief and emergency access during flood conditions to the Shady Oaks neighborhood and Bradley Middle School to include curbs, sidewalks and driveway approaches as needed.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **PORT SAN ANTONIO** | | | | | | | |
| 2017 GO DRAINAGE IMPROVEMENT BOND | 4,784 | 8,598 | 8,621 | 495 | 0 | 0 | 22,498 |
| Total | **4,784** | **8,598** | **8,621** | **495** | **0** | **0** | **22,498** |

Council District(s)
4

Project (23-01633) - Expand drainage infrastructure at Port San Antonio to provide adequate storm water capacity and reduce on-going flooding risks.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **PUBLIC ART** | | | | | | | |
| 2017 GO DRAINAGE IMPROVEMENT BOND | 1,389 | 0 | 0 | 0 | 0 | 0 | 1,389 |
| Total | **1,389** | **0** | **0** | **0** | **0** | **0** | **1,389** |

Council District(s)
CW

Project (23-01640) - This bond proposition allocates one percent of funding for the construction, improvement and installation of public art that is accessible to the general public, within the city limits, related to projects in this proposition, and in accordance with City Council adopted policies and procedures.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **RECTOR ROAD REHAB PHASE 2** | | | | | | | |
| STORM WATER OPERATING FUND | 300 | 0 | 0 | 0 | 0 | 0 | 300 |
| Total | **300** | **0** | **0** | **0** | **0** | **0** | **300** |

Council District(s)
1

Project (23-01753) - This second phase of the project will continue with the rehabilitation of the failing corrugated metal pipe system. This project will rehabilitate the second parallel 66" CMP barrel. The first barrel was rehabilitated in May 2017, via Spin Cast Technology. The second barrel was investigated and found to be in need of rehabilitation as it showed significant rusting and some tearing in the pipe.

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***PUBLIC HEALTH & SAFETY*** | | | | | | | |
| ***DRAINAGE*** | | | | | | | |
| **REDLAND RD NORTH DRAINAGE (LOOP 1604 TO RIDGEWOOD PARKWAY)** | | | | | | | |
| 2012 GO DRAINAGE IMPROVEMENT BOND | 3,265 | 0 | 0 | 0 | 0 | 0 | 3,265 |
| Total | **3,265** | **0** | **0** | **0** | **0** | **0** | **3,265** |

Council District(s)

10

Project (40-00426) - This project provides funding to reconstruct and widen Redland to five lanes which will include bike lanes, curbs, sidewalks, driveway approaches, traffic signal improvements and drainage improvements as needed. This project may include acquisition of necessary right of way.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **SALADO CREEK TRIBUTARY B RESTORATION** | | | | | | | |
| 2007 GO DRAINAGE IMPROVEMENT BOND-B | 700 | 0 | 0 | 0 | 0 | 0 | 700 |
| STORM WATER REGIONAL FACILITIES FUND | 1,011 | 0 | 0 | 0 | 0 | 0 | 1,011 |
| Total | **1,711** | **0** | **0** | **0** | **0** | **0** | **1,711** |

Council District(s)

CW

Project (23-01394) - This project provides funding for replacing the existing channel with a new concrete-lined channel. This project will also widen a section of the channel and may include acquisition of necessary right of way.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **SAN PEDRO AND SAN ANTONIO TUNNEL PROJECT** | | | | | | | |
| STORM WATER REGIONAL FACILITIES FUND | 500 | 0 | 0 | 0 | 0 | 0 | 500 |
| Total | **500** | **0** | **0** | **0** | **0** | **0** | **500** |

Council District(s)

1

Project (23-01752) - This project will inspect the San Antonio River tunnel and determine the current condition for possible needed repairs or cleaning.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **SAN PEDRO CREEK** | | | | | | | |
| 2017 GO DRAINAGE IMPROVEMENT BOND | 5,814 | 5,814 | 2,262 | 0 | 0 | 0 | 13,890 |
| Total | **5,814** | **5,814** | **2,262** | **0** | **0** | **0** | **13,890** |

Council District(s)

CW

Project (23-01634) - Leverage local funding to support a improvements associated with the drainage components of Phase 1 and 2 of the San Pedro Creek Restoration Project.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **SEELING CHANNEL PHASE 3** | | | | | | | |
| 2017 GO DRAINAGE IMPROVEMENT BOND | 1,416 | 1,646 | 6,732 | 8,168 | 0 | 0 | 17,962 |
| Total | **1,416** | **1,646** | **6,732** | **8,168** | **0** | **0** | **17,962** |

Council District(s)

7

Project (23-01635) - Continuation of multi-phase floodplain improvement project of Seeling Channel from Morning Glory to upstream of St. Cloud to include curbs, sidewalks and driveway approaches as needed.

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***PUBLIC HEALTH & SAFETY*** | | | | | | | |
| ***DRAINAGE*** | | | | | | | |
| **SEELING CHANNEL PHASE II DRAINAGE** | | | | | | | |
| 2012 GO DRAINAGE IMPROVEMENT BOND | 1,674 | 0 | 0 | 0 | 0 | 0 | 1,674 |
| Total | **1,674** | **0** | **0** | **0** | **0** | **0** | **1,674** |
| Council District(s) 7 | Project (40-00427) - Reconstruct Seeling Channel, from Wilson to Morning Glory, to improve drainage and minimize flooding. This is a continuation of the Phase I project funded from the 2007-2012 Bond Program. | | | | | | |
| **SOUTH PINE STREET/GREER STREET PHASE 1** | | | | | | | |
| 2017 GO DRAINAGE IMPROVEMENT BOND | 602 | 929 | 4,616 | 1,841 | 0 | 0 | 7,988 |
| Total | **602** | **929** | **4,616** | **1,841** | **0** | **0** | **7,988** |
| Council District(s) 3 | Project (23-01636) - Construction of a storm drain system in Highland Park area to provide flooding relief to neighborhood streets and properties. This proposed phase includes curbs, sidewalks and driveway approaches as needed. | | | | | | |
| **STAHL ROAD CULVERT CROSSING** | | | | | | | |
| STORM WATER OPERATING FUND | 110 | 0 | 0 | 0 | 0 | 0 | 110 |
| Total | **110** | **0** | **0** | **0** | **0** | **0** | **110** |
| Council District(s) 10 | Project (23-01751) - This project will upgrade two crossing culverts and channel improvements to improve water conveyance along Stahl Rd. This project would excavate and remove the existing 18" CMP pipe culverts and replace them with 48" Duramax Pipe and desilt and regrade approximately 1,700' x 10' of the earthen channel for positive storm water conveyance at the two Low Water Crossings on Stahl Rd. | | | | | | |
| **STORM WATER REGIONAL MASTER PLAN - PH II** | | | | | | | |
| STORM WATER REGIONAL FACILITIES FUND | 500 | 0 | 0 | 0 | 0 | 0 | 500 |
| Total | **500** | **0** | **0** | **0** | **0** | **0** | **500** |
| Council District(s) CW | Project (23-01750) - This project will continue the development of the Regional Master Plan for all watersheds in San Antonio. | | | | | | |
| **THOUSAND OAKS EROSION PROTECTION** | | | | | | | |
| STORM WATER OPERATING FUND | 460 | 0 | 0 | 0 | 0 | 0 | 460 |
| Total | **460** | **0** | **0** | **0** | **0** | **0** | **460** |
| Council District(s) 10 | Project (23-01749) - This project will provide erosion protection for the bluff along Thousand Oaks near Morgan's Wonderland. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***PUBLIC HEALTH & SAFETY*** | | | | | | | |
| ***DRAINAGE*** | | | | | | | |
| **TOPEKA BLVD RECONSTRUCTION & DRAINAGE IMPROVEMENTS** | | | | | | | |
| 2007 GO DRAINAGE IMPROVEMENT BOND-B | 100 | 0 | 0 | 0 | 0 | 0 | 100 |
| STORM WATER OPERATING FUND | 500 | 0 | 0 | 0 | 0 | 0 | 500 |
| Total | **600** | **0** | **0** | **0** | **0** | **0** | **600** |

Council District(s)
3

Project (23-01490) - This project provides funding for the reconstruction of Topeka Blvd. from S Presa St. to S Hackberry St. Project needed to alleviate flooding issues along the roadway.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **UPLAND ROAD** | | | | | | | |
| 2017 GO DRAINAGE IMPROVEMENT BOND | 380 | 864 | 3,351 | 2,305 | 0 | 0 | 6,900 |
| Total | **380** | **864** | **3,351** | **2,305** | **0** | **0** | **6,900** |

Council District(s)
2

Project (23-01637) - Construction of a storm drain system in the Eastwood Village area to provide ponding and erosion relief to the neighborhood streets and properties. This proposed phase includes street reconstruction, curbs, sidewalks and driveway approaches as needed.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **UPPER LEON CREEK** | | | | | | | |
| 2007 GO DRAINAGE IMPROVEMENT BOND | 2,800 | 0 | 0 | 0 | 0 | 0 | 2,800 |
| STORM WATER REGIONAL FACILITIES FUND | 1,937 | 563 | 0 | 0 | 0 | 0 | 2,500 |
| Total | **4,737** | **563** | **0** | **0** | **0** | **0** | **5,300** |

Council District(s)
6

Project (23-03730) - This project will acquire properties necessary for the construction of regional detention facilities.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **UPPER LEON CREEK RSWF** | | | | | | | |
| 2007 GO DRAINAGE IMPROVEMENT BOND | 2,791 | 0 | 0 | 0 | 0 | 0 | 2,791 |
| Total | **2,791** | **0** | **0** | **0** | **0** | **0** | **2,791** |

Council District(s)
8

Project (40-00065) - This project will acquire properties necessary for the construction of regional stormwater facilities.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **VANCE JACKSON ROAD LOW-WATER CROSSINGS** | | | | | | | |
| 2017 GO DRAINAGE IMPROVEMENT BOND | 620 | 727 | 3,571 | 1,426 | 0 | 0 | 6,344 |
| Total | **620** | **727** | **3,571** | **1,426** | **0** | **0** | **6,344** |

Council District(s)
CW

Project (23-01638) - Improve low water crossings along Vance Jackson Road at Orsinger Lane and south of Treehill Street to enhance safety and mobility. This proposed phase includes street reconstruction, curbs, sidewalks and driveway approaches as needed.

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***PUBLIC HEALTH & SAFETY*** | | | | | | | |
| ***DRAINAGE*** | | | | | | | |
| **W. SUMMIT ALLEY #30 DRAINAGE IMPROVEMENT** | | | | | | | |
| STORM WATER OPERATING FUND | 720 | 0 | 0 | 0 | 0 | 0 | 720 |
| Total | **720** | **0** | **0** | **0** | **0** | **0** | **720** |
| Council District(s) 7 | Project (23-01748) - This project will reduce storm runoff entering affected properties by installing a storm drain system that outfalls into Alazan Creek. | | | | | | |
| **WEST MILITARY DRIVE & WESTMAR DRIVE AREA** | | | | | | | |
| 2017 GO DRAINAGE IMPROVEMENT BOND | 860 | 939 | 3,710 | 4,629 | 0 | 0 | 10,138 |
| Total | **860** | **939** | **3,710** | **4,629** | **0** | **0** | **10,138** |
| Council District(s) 6 | Project (23-01639) - Construction of a storm drain system within Cable-Westwood/Lackland Terrace area to provide flooding relief to neighborhood streets and properties to include curbs, sidewalks and driveway approaches as needed. | | | | | | |
| **WESTOVER VALLEY RELIEF CHANNEL** | | | | | | | |
| STORM WATER REGIONAL FACILITIES FUND | 125 | 0 | 0 | 0 | 0 | 0 | 125 |
| Total | **125** | **0** | **0** | **0** | **0** | **0** | **125** |
| Council District(s) CW | Project (23-01390) - This project provides funding for alleviating the risk of flooding to the Westover Valley Subdivision. The re-grading and concrete lining of the existing channel to Culebra Creek will capture runoff from upstream properties and convey it through a dedicated drainage easement. This is a design-only project. | | | | | | |
| **WESTOVER VALLEY RELIEF CHANNEL - CONSTRUCTION** | | | | | | | |
| STORM WATER REGIONAL FACILITIES FUND | 2,500 | 0 | 0 | 0 | 0 | 0 | 2,500 |
| Total | **2,500** | **0** | **0** | **0** | **0** | **0** | **2,500** |
| Council District(s) 6 | Project (23-01492) - This project provides funding for the construction phase of widening and deepening an existing channel located directly behind houses along Sable Arrow and Gemsbuck Chase from Impala Street to Bushbuck Way. Project needed to alleviate flooding issues along this channel. | | | | | | |
| **WOODLAWN-NEULON AREA DRAINAGE IMPROVEMENT** | | | | | | | |
| STORM WATER OPERATING FUND | 517 | 0 | 0 | 0 | 0 | 0 | 517 |
| Total | **517** | **0** | **0** | **0** | **0** | **0** | **517** |
| Council District(s) 7 | Project (23-01493) - This project provides funding for the construction of an earthen channel located west of Neulon Drive to intercept runoff inundating Neulon Dr. and homes along the roadway. Also includes reconstructing Neulon Dr. from W Woodlawn to the dead end. | | | | | | |
| **TOTAL DRAINAGE** | **72,266** | **27,923** | **53,383** | **34,135** | **0** | **0** | **187,707** |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***PUBLIC HEALTH & SAFETY*** | | | | | | | |
| ***FIRE PROTECTION*** | | | | | | | |
| **FIRE STATION #24 REPLACEMENT** | | | | | | | |
| 2017 GO PUBLIC SAFETY IMPROVEMENT BOND | 1,530 | 2,164 | 4,136 | 2,122 | 0 | 0 | 9,952 |
| Total | **1,530** | **2,164** | **4,136** | **2,122** | **0** | **0** | **9,952** |
| Council District(s) 10 2 | Project (23-01734) - Development of a new fire station to replace the existing Fire Station 24 built in 1956. | | | | | | |
| **FIRE STATION 2 REPLACEMENT** | | | | | | | |
| 2015 CERTIFICATES OF OBLIGATION | 1,457 | 0 | 0 | 0 | 0 | 0 | 1,457 |
| Total | **1,457** | **0** | **0** | **0** | **0** | **0** | **1,457** |
| Council District(s) 4 | Project (20-00011) - This project will provide funding for land acquisition, design and construction of a replacement facility for Fire Station 2. The Fire Department Renovation Master Plan of 2003 determined that this station needed major space additions, renovations, remodeling and repairs. | | | | | | |
| **FOSTER ROAD ANNEXATION** | | | | | | | |
| UNISSUED CERTIFICATES OF OBLIGATION | 2,000 | 0 | 0 | 0 | 0 | 0 | 2,000 |
| Total | **2,000** | **0** | **0** | **0** | **0** | **0** | **2,000** |
| Council District(s) 4 | Project (20-03404) - This project will provide funding for fire and medical services and one temporary station located in the Foster Road Annexation area. | | | | | | |
| **TOTAL FIRE PROTECTION** | **4,987** | **2,164** | **4,136** | **2,122** | **0** | **0** | **13,409** |
| ***PUBLIC HEALTH & SAFETY*** | | | | | | | |
| ***LAW ENFORCEMENT*** | | | | | | | |
| **BATTERED WOMEN & CHILDREN'S SHELTER** | | | | | | | |
| 2017 GO PUBLIC SAFETY IMPROVEMENT BOND | 849 | 0 | 0 | 0 | 0 | 0 | 849 |
| Total | **849** | **0** | **0** | **0** | **0** | **0** | **849** |
| Council District(s) CW | Project (23-01733) - Leverage funding towards construction of improvements to the Family Violence Prevention Services Battered Women & Children's Shelter to provide continued programs for families affected by domestic violence. | | | | | | |
| **IN CAR VIDEO REPLACEMENT** | | | | | | | |
| 2016 TAX NOTES | 1,538 | 0 | 0 | 0 | 0 | 0 | 1,538 |
| UNISSUED TAX NOTES | 3,300 | 0 | 0 | 0 | 0 | 0 | 3,300 |
| Total | **4,838** | **0** | **0** | **0** | **0** | **0** | **4,838** |
| Council District(s) CW | Project (17-00034) - This project provides funding for the replacement of In Car Video for the Police Department. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***PUBLIC HEALTH & SAFETY*** | | | | | | | |
| ***LAW ENFORCEMENT*** | | | | | | | |
| **PUBLIC ART (PUBLIC SAFETY)** | | | | | | | |
| 2017 GO PUBLIC SAFETY IMPROVEMENT BOND | 344 | 0 | 0 | 0 | 0 | 0 | 344 |
| Total | **344** | **0** | **0** | **0** | **0** | **0** | **344** |

Council District(s)
CW

Project (23-01737) - This bond proposition allocates one percent of funding for the construction, improvement and installation of public art that is accessible to the general public, within the city limits, and in accordance with City Council adopted policies and procedures.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **SAN ANTONIO POLICE DEPARTMENT SUBSTATION AND PARK POLICE HEADQUARTERS** | | | | | | | |
| 2017 GO PUBLIC SAFETY IMPROVEMENT BOND | 1,621 | 7,030 | 7,030 | 4,859 | 0 | 0 | 20,540 |
| Total | **1,621** | **7,030** | **7,030** | **4,859** | **0** | **0** | **20,540** |

Council District(s)
CW

Project (23-01735) - Construct a new facility that will include a City Police Substation for the central city area and Park Police headquarters for city-wide service.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **TEZEL ROAD CITY FACILITY** | | | | | | | |
| 2017 GO PUBLIC SAFETY IMPROVEMENT BOND | 347 | 537 | 1,071 | 533 | 0 | 0 | 2,488 |
| Total | **347** | **537** | **1,071** | **533** | **0** | **0** | **2,488** |

Council District(s)
6

Project (23-01736) - Development of a City facility for various uses including Park Bike Patrol Substation adjacent to the Howard W. Peak Greenway Trails System.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **TOTAL LAW ENFORCEMENT** | **7,999** | **7,566** | **8,101** | **5,393** | **0** | **0** | **29,059** |
| **TOTAL PUBLIC HEALTH & SAFETY** | **85,252** | **37,653** | **65,620** | **41,650** | **0** | **0** | **230,175** |
| ***RECREATION & CULTURE*** | | | | | | | |
| ***LIBRARIES*** | | | | | | | |
| **BAZAN LIBRARY ROOF REPLACEMENT** | | | | | | | |
| UNISSUED CERTIFICATES OF OBLIGATION | 100 | 0 | 0 | 0 | 0 | 0 | 100 |
| Total | **100** | **0** | **0** | **0** | **0** | **0** | **100** |

Council District(s)
5

Project (23-01762) - Provides funding to replace the roof at the Bazan Branch Library.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **CENTRAL LIBRARY** | | | | | | | |
| 2017 GO LIBRARY IMPROVEMENT BOND | 361 | 632 | 984 | 1,011 | 0 | 0 | 2,988 |
| Total | **361** | **632** | **984** | **1,011** | **0** | **0** | **2,988** |

Council District(s)
CW

Project (23-01720) - Renovations and upgrades to the Central Library.

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***RECREATION & CULTURE*** | | | | | | | |
| ***LIBRARIES*** | | | | | | | |
| **FOREST HILLS BRANCH LIBRARY** | | | | | | | |
| 2017 GO LIBRARY IMPROVEMENT BOND | 128 | 241 | 522 | 4 | 0 | 0 | 895 |
| Total | **128** | **241** | **522** | **4** | **0** | **0** | **895** |
| Council District(s) 7 | Project (23-01721) - Renovations, improvements and space reconfiguration to the Forest Hills Branch Library. | | | | | | |
| **GREATER LOVE MULTI-GENERATIONAL CULTURAL/COMMUNITY CENTER** | | | | | | | |
| 2017 GO LIBRARY IMPROVEMENT BOND | 6 | 520 | 877 | 595 | 0 | 0 | 1,998 |
| Total | **6** | **520** | **877** | **595** | **0** | **0** | **1,998** |
| Council District(s) 2 | Project (23-01722) - Leverage funding for construction of a new community facility to provide services which may include pre-school and after-school programming, adult education and senior day care. | | | | | | |
| **GUADALUPE CULTURAL ARTS CENTER** | | | | | | | |
| 2017 GO LIBRARY IMPROVEMENT BOND | 442 | 0 | 0 | 0 | 0 | 0 | 442 |
| Total | **442** | **0** | **0** | **0** | **0** | **0** | **442** |
| Council District(s) 5 | Project (23-01723) - Renovations and improvements to the Guadalupe Cultural Arts Center. | | | | | | |
| **LANDA BRANCH PATIO AND HVAC** | | | | | | | |
| UNISSUED CERTIFICATES OF OBLIGATION | 600 | 0 | 0 | 0 | 0 | 0 | 600 |
| Total | **600** | **0** | **0** | **0** | **0** | **0** | **600** |
| Council District(s) 1 | Project (23-01763) - Provides funding to replace the HVAC unit and make foundation repairs to the patio area of the Landa Branch Library. | | | | | | |
| **LAS PALMAS BRANCH LIBRARY** | | | | | | | |
| 2017 GO LIBRARY IMPROVEMENT BOND | 204 | 422 | 1,036 | 29 | 0 | 0 | 1,691 |
| Total | **204** | **422** | **1,036** | **29** | **0** | **0** | **1,691** |
| Council District(s) 5 | Project (23-01724) - Renovations, improvements and space reconfiguration to the Las Palmas Branch Library. | | | | | | |
| **MARKET SQUARE** | | | | | | | |
| 2017 GO LIBRARY IMPROVEMENT BOND | 64 | 113 | 375 | 182 | 0 | 0 | 734 |
| Total | **64** | **113** | **375** | **182** | **0** | **0** | **734** |
| Council District(s) CW | Project (23-01725) - Facility improvements to include but not limited to the Plaza area. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***RECREATION & CULTURE*** | | | | | | | |
| ***LIBRARIES*** | | | | | | | |
| **MCCRELESS BRANCH LIBRARY** | | | | | | | |
| 2017 GO LIBRARY IMPROVEMENT BOND | 291 | 601 | 1,433 | 163 | 0 | 0 | 2,488 |
| PRIOR DEBT PROCEEDS | 128 | 0 | 0 | 0 | 0 | 0 | 128 |
| Total | **419** | **601** | **1,433** | **163** | **0** | **0** | **2,616** |
| Council District(s) 3 | Project (23-01726) - Renovations, improvements and space reconfiguration to the McCreless Branch Library | | | | | | |
| **MEMORIAL BRANCH LIBRARY** | | | | | | | |
| 2017 GO LIBRARY IMPROVEMENT BOND | 368 | 761 | 1,937 | 220 | 0 | 0 | 3,286 |
| Total | **368** | **761** | **1,937** | **220** | **0** | **0** | **3,286** |
| Council District(s) 3 | Project (23-01727) - Renovations, improvements and space reconfiguration to the Memorial Branch Library. | | | | | | |
| **PUBLIC ART (LIBRARY & CULTURAL FACILITIES)** | | | | | | | |
| 2017 GO LIBRARY IMPROVEMENT BOND | 240 | 0 | 0 | 0 | 0 | 0 | 240 |
| Total | **240** | **0** | **0** | **0** | **0** | **0** | **240** |
| Council District(s) CW | Project (23-01732) - This bond proposition allocates one percent of funding for the construction, improvement and installation of public art that is accessible to the general public, within the city limits, and in accordance with City Council adopted policies and procedures. | | | | | | |
| **SEMMES LIBRARY HVAC** | | | | | | | |
| 2012 GO LIBRARY IMPROVEMENT BOND | 200 | 0 | 0 | 0 | 0 | 0 | 200 |
| Total | **200** | **0** | **0** | **0** | **0** | **0** | **200** |
| Council District(s) 10 | Project (23-01769) - Provides funding for HVAC replacement at the Semmes Branch Library. | | | | | | |
| **TEXANA RESOURCE CENTER** | | | | | | | |
| 2017 GO LIBRARY IMPROVEMENT BOND | 82 | 147 | 225 | 243 | 0 | 0 | 697 |
| Total | **82** | **147** | **225** | **243** | **0** | **0** | **697** |
| Council District(s) CW 1 | Project (23-01728) - Leverage funding for renovations and improvements for accessibility to Texana Collection materials, archives and services located at the Central Library. | | | | | | |
| **THE NEIGHBORHOOD PLACE CULTURAL/COMMUNITY CENTER** | | | | | | | |
| 2017 GO LIBRARY IMPROVEMENT BOND | 1,483 | 0 | 0 | 0 | 0 | 0 | 1,483 |
| Total | **1,483** | **0** | **0** | **0** | **0** | **0** | **1,483** |
| Council District(s) 5 | Project (23-01729) - Leverage funding for facility improvements to potentially include a gym, related parking lot, cafeteria and kitchen. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***RECREATION & CULTURE*** | | | | | | | |
| ***LIBRARIES*** | | | | | | | |
| **TOBIN AT OAKWELL HVAC** | | | | | | | |
| UNISSUED CERTIFICATES OF OBLIGATION | 200 | 0 | 0 | 0 | 0 | 0 | 200 |
| Total | **200** | **0** | **0** | **0** | **0** | **0** | **200** |

Council District(s)
10

Project (23-01764) - Provides funding for the replacement of the HVAC unit at Tobin Branch Library.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **WORLD HERITAGE** | | | | | | | |
| 2017 GO LIBRARY IMPROVEMENT BOND | 318 | 1,331 | 1,639 | 1,693 | 0 | 0 | 4,981 |
| Total | **318** | **1,331** | **1,639** | **1,693** | **0** | **0** | **4,981** |

Council District(s)
CW 3

Project (23-01730) - Leverage funding for a new facility to provide an orientation center, community space and other facility spaces as needed.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **ZERNONA BLACK MULTI-GENERATIONAL CULTURAL/COMMUNITY CENTER** | | | | | | | |
| 2017 GO LIBRARY IMPROVEMENT BOND | 157 | 876 | 963 | 0 | 0 | 0 | 1,996 |
| Total | **157** | **876** | **963** | **0** | **0** | **0** | **1,996** |

Council District(s)
2

Project (23-01731) - Leverage funding for construction of a new community facility to provide services which may include pre-school and after-school programming, adult education and senior day care.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **TOTAL LIBRARIES** | **5,372** | **5,642** | **9,991** | **4,140** | **0** | **0** | **25,146** |
| ***RECREATION & CULTURE*** | | | | | | | |
| ***PARKS*** | | | | | | | |
| **ALAMO PLAZA PARK** | | | | | | | |
| 2012 GO PARKS IMPROVEMENT BOND | 879 | 0 | 0 | 0 | 0 | 0 | 879 |
| Total | **879** | **0** | **0** | **0** | **0** | **0** | **879** |

Council District(s)
CW

Project (40-00337) - This project provides general public plaza improvements.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **ALAZAN (LOMBRANO TO APACHE CONFLUENCE)** | | | | | | | |
| PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE | 715 | 2,366 | 2,187 | 0 | 0 | 0 | 5,268 |
| Total | **715** | **2,366** | **2,187** | **0** | **0** | **0** | **5,268** |

Council District(s)
1 5

Project (26-00657) - This project provides funding for the development of a hike and bike trail project along Alazan Creek from Lombrano to the Confluence with Apache Creek.

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***RECREATION & CULTURE*** | | | | | | | |
| ***PARKS*** | | | | | | | |
| **APACHE CREEK (19TH ST. TO SAN JACINTO)** | | | | | | | |
| PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION VENUE | 536 | 0 | 0 | 0 | 0 | 0 | 536 |
| Total | **536** | **0** | **0** | **0** | **0** | **0** | **536** |
| Council District(s) 5 | Project (26-00601) - This project provides funding for widening the concrete path, installing signage, and re- surfacing the parking lot from 19th Street to San Jacinto. | | | | | | |
| **AQUATIC CENTER AT PALO ALTO COLLEGE** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 1,017 | 4,192 | 82 | 0 | 0 | 0 | 5,291 |
| Total | **1,017** | **4,192** | **82** | **0** | **0** | **0** | **5,291** |
| Council District(s) 4 | Project (23-01641) - Leverage funding for improvements to the natatorium, potentially to include new roof, HVAC, scoreboard, bleachers, interior and exterior renovations. | | | | | | |
| **BEACON HILL LINEAR PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 19 | 68 | 211 | 0 | 0 | 0 | 298 |
| Total | **19** | **68** | **211** | **0** | **0** | **0** | **298** |
| Council District(s) 1 | Project (23-01642) - Completion of a third phase of development of the neighborhood linear park. | | | | | | |
| **BEITEL CREEK (SALADO TO BRIARGLEN)** | | | | | | | |
| PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE | 50 | 100 | 1,100 | 250 | 0 | 0 | 1,500 |
| Total | **50** | **100** | **1,100** | **250** | **0** | **0** | **1,500** |
| Council District(s) 2 10 | Project (26-00661) - This project provides funding for the development of a hike and bike trail project along Beitel Creek from the Salado Creek Greenway to Briar Glen. | | | | | | |
| **BEITEL CREEK LINEAR TRAIL PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 325 | 118 | 0 | 0 | 0 | 0 | 443 |
| Total | **325** | **118** | **0** | **0** | **0** | **0** | **443** |
| Council District(s) 10 | Project (23-01643) - Development of a new park which may include entry signage. | | | | | | |
| **BRACKENRIDGE PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 277 | 3,691 | 1,277 | 2,496 | 0 | 0 | 7,741 |
| Total | **277** | **3,691** | **1,277** | **2,496** | **0** | **0** | **7,741** |
| Council District(s) CW 1 | Project (23-01644) - General park improvements and rehabilitation which may include historic river wall, restroom, trails, and historic structures. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***RECREATION & CULTURE*** | | | | | | | |
| ***PARKS*** | | | | | | | |
| **BRACKENRIDGE PARK RIVERWALL REPAIRS** | | | | | | | |
| 2007 GO PARK & RECREATION IMPROVEMENT BOND-B | 200 | 0 | 0 | 0 | 0 | 0 | 200 |
| 2012 GO PARK & RECREATION IMPROVEMENT BOND-A | 900 | 0 | 0 | 0 | 0 | 0 | 900 |
| Total | **1,100** | **0** | **0** | **0** | **0** | **0** | **1,100** |
| Council District(s) 9 | Project (26-00051) - This project will replace sections of San Antonio River walls that have collapsed within the park. The replacement will include dewatering, demolition, and new construction. | | | | | | |
| **BRACKENRIDGE PARK/WITTE PARKING GARAGE** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 1,327 | 699 | 669 | 0 | 0 | 0 | 2,695 |
| Total | **1,327** | **699** | **669** | **0** | **0** | **0** | **2,695** |
| Council District(s) CW 2 | Project (23-01645) - Construction of an additional floor to the Brackenridge Park/Witte Museum parking garage. | | | | | | |
| **CAPITOL LITTLE LEAGUE BASEBALL FIELDS** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 1,982 | 0 | 0 | 0 | 0 | 0 | 1,982 |
| Total | **1,982** | **0** | **0** | **0** | **0** | **0** | **1,982** |
| Council District(s) CW 10 | Project (23-01646) - General improvements and relocation of baseball fields which may include land acquisition. | | | | | | |
| **CARACOL CREEK PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 61 | 103 | 233 | 0 | 0 | 0 | 397 |
| Total | **61** | **103** | **233** | **0** | **0** | **0** | **397** |
| Council District(s) 4 | Project (23-01647) - Development of a new park which may include entry signage. | | | | | | |
| **CITYWIDE CREEKWAY TRAIL DEVELOPMENT** | | | | | | | |
| PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE | 300 | 300 | 350 | 400 | 400 | 230 | 1,980 |
| Total | **300** | **300** | **350** | **400** | **400** | **230** | **1,980** |
| Council District(s) CW | Project (26-00603) - This project provides funding for the acquisition of land to design and construct hike & bike trails along San Antonio creekways. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***RECREATION & CULTURE*** | | | | | | | |
| ***PARKS*** | | | | | | | |
| **CLASSEN-STEUBING RANCH PARK PROPERTY ACQUISITION & DEVELOPMENT** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 2,184 | 2,972 | 2,916 | 1,022 | 0 | 0 | 9,094 |
| Total | **2,184** | **2,972** | **2,916** | **1,022** | **0** | **0** | **9,094** |
| Council District(s) 9 | Project (23-01648) - Land Acquisition and Phase 1 development of Classen-Steubing Ranch property for park improvements. | | | | | | |
| **COLUMBUS PARK** | | | | | | | |
| 2016 CERTIFICATES OF OBLIGATION | 150 | 0 | 0 | 0 | 0 | 0 | 150 |
| Total | **150** | **0** | **0** | **0** | **0** | **0** | **150** |
| Council District(s) 1 | Project (23-01497) - This project provides funding for utility improvements to Columbus Park. | | | | | | |
| **COMANCHE LOOKOUT PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 49 | 85 | 264 | 0 | 0 | 0 | 398 |
| Total | **49** | **85** | **264** | **0** | **0** | **0** | **398** |
| Council District(s) 10 | Project (23-01649) - General park improvements which may include a playground shade canopy. | | | | | | |
| **CONFLUENCE PARK** | | | | | | | |
| PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION VENUE | 187 | 0 | 0 | 0 | 0 | 0 | 187 |
| TREE PRESERVATION FUND | 483 | 0 | 0 | 0 | 0 | 0 | 483 |
| Total | **670** | **0** | **0** | **0** | **0** | **0** | **670** |
| Council District(s) 3 | Project (26-00639) - This project will provide funding to the San Antonio River Foundation to complete improvements in Confluence Park including a parking area with lighting and the installation of trees. | | | | | | |
| **CONNECTION FROM MISSION TO STINSON AIRPORT** | | | | | | | |
| PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE | 1,566 | 0 | 0 | 0 | 0 | 0 | 1,566 |
| Total | **1,566** | **0** | **0** | **0** | **0** | **0** | **1,566** |
| Council District(s) 3 | Project (26-00648) - This project provides funding for the development of a hike and bike trail between the San Antonio Mission Reach and the Stinson Airport. | | | | | | |
| **COPERNICUS PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 114 | 331 | 21 | 0 | 0 | 0 | 466 |
| Total | **114** | **331** | **21** | **0** | **0** | **0** | **466** |
| Council District(s) 2 | Project (23-01650) - General park improvements to include athletic field lighting. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***RECREATION & CULTURE*** | | | | | | | |
| ***PARKS*** | | | | | | | |
| **CREEKWAY LOW IMPACT DEVELOPMENT PROJECT** | | | | | | | |
| PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE | 444 | 756 | 700 | 750 | 750 | 644 | 4,044 |
| Total | **444** | **756** | **700** | **750** | **750** | **644** | **4,044** |
| Council District(s) CW | Project (26-00653) - This project provides funding for the incorporation of Low Impact Development features into trail projects where feasible. | | | | | | |
| **CRYSTAL HILLS PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 76 | 146 | 25 | 0 | 0 | 0 | 247 |
| Total | **76** | **146** | **25** | **0** | **0** | **0** | **247** |
| Council District(s) 7 | Project (23-01651) - General park improvements to complement existing Leon Creek Linear Park Trailhead development. | | | | | | |
| **CUELLAR PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 31 | 73 | 262 | 0 | 0 | 0 | 366 |
| Total | **31** | **73** | **262** | **0** | **0** | **0** | **366** |
| Council District(s) 6 | Project (23-01652) - General park improvements which may include an upgrade to existing playground and community center renovations. | | | | | | |
| **CULEBRA CREEK - GRISSOM ROAD TO HELOTES CREEK (LAND ACQUISITIONS AND DESIGN)** | | | | | | | |
| PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE | 0 | 0 | 250 | 250 | 250 | 250 | 1,000 |
| Total | **0** | **0** | **250** | **250** | **250** | **250** | **1,000** |
| Council District(s) 6 | Project (26-00667) - This project provides funding for land acquisitions and/or a design for a future hike and bike trail project along Culebra Creek from Grissom Rd to Helotes Creek. | | | | | | |
| **CULEBRA CREEK GRNWAY (CATHEDRAL ROCK PRK TO GRISSOM RD)** | | | | | | | |
| PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION VENUE | 0 | 802 | 803 | 0 | 0 | 0 | 1,605 |
| Total | **0** | **802** | **803** | **0** | **0** | **0** | **1,605** |
| Council District(s) 6 | Project (26-00624) - This project provides funding for the purchase of land to design and construct the Culebra Creek Greenway from Cathedral Rock Park to Grissom Rd. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***RECREATION & CULTURE*** | | | | | | | |
| ***PARKS*** | | | | | | | |
| **CULEBRA CREEK PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 35 | 77 | 254 | 0 | 0 | 0 | 366 |
| Total | **35** | **77** | **254** | **0** | **0** | **0** | **366** |
| Council District(s) 6 | Project (23-01653) - General park improvements and rehabilitation. | | | | | | |
| **CULEBRA TRIBUTARY (CATHEDRAL ROCK TO TEZEL RD)** | | | | | | | |
| PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE | 20 | 500 | 2,500 | 1,180 | 0 | 0 | 4,200 |
| Total | **20** | **500** | **2,500** | **1,180** | **0** | **0** | **4,200** |
| Council District(s) 6 | Project (26-00668) - This project provides funding for the development of a hike and bike trail project along a Culebra Creek tributary from Cathedral Rock Park to Tezel Rd. | | | | | | |
| **DAFOSTE PARK TO SALADO CONNECTION (JUST NORTH OF I-10)** | | | | | | | |
| PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE | 378 | 0 | 0 | 0 | 0 | 0 | 378 |
| Total | **378** | **0** | **0** | **0** | **0** | **0** | **378** |
| Council District(s) 2 | Project (26-00658) - This project provides funding for a hike and bike trail connection between Dafoste Park and the Salado Creek Greenway. | | | | | | |
| **DAWSON PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 47 | 107 | 292 | 302 | 0 | 0 | 748 |
| Total | **47** | **107** | **292** | **302** | **0** | **0** | **748** |
| Council District(s) 2 | Project (23-01654) - General park improvements which may include underground utility conversion, lighting, gazebos and Wi-Fi. | | | | | | |
| **DISTRICT 4 HERITAGE COMMUNITY CENTER** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 634 | 1,012 | 4,861 | 1,979 | 0 | 0 | 8,486 |
| Total | **634** | **1,012** | **4,861** | **1,979** | **0** | **0** | **8,486** |
| Council District(s) 4 | Project (23-01655) - Construction of a new community center near existing Heritage pool site to include land acquisition, amenities and parking. | | | | | | |
| **DISTRICT 5 PARKS** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 62 | 141 | 382 | 412 | 0 | 0 | 997 |
| Total | **62** | **141** | **382** | **412** | **0** | **0** | **997** |
| Council District(s) 5 | Project (23-01656) - General park improvements and rehabilitation of Benavides, Collins Garden, Kennedy and Vidaurri Parks. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***RECREATION & CULTURE*** | | | | | | | |
| ***PARKS*** | | | | | | | |
| **DISTRICT 6 PARKS** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 16 | 127 | 513 | 170 | 0 | 0 | 826 |
| Total | **16** | **127** | **513** | **170** | **0** | **0** | **826** |
| Council District(s) 6 | Project (23-01657) - General park improvements and rehabilitation of Levi Strauss, Meadowcliff and Westwood Village Parks. | | | | | | |
| **DISTRICT 8 PARK LAND ACQUISITION & DEVELOPMENT** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 148 | 236 | 107 | 0 | 0 | 0 | 491 |
| Total | **148** | **236** | **107** | **0** | **0** | **0** | **491** |
| Council District(s) 8 | Project (23-01658) - Development of a new park which may include land acquisition in the Hausman and Babcock Road vicinity. | | | | | | |
| **DISTRICT 9 SENIOR CENTER** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 676 | 1,110 | 5,829 | 5,589 | 0 | 0 | 13,204 |
| Total | **676** | **1,110** | **5,829** | **5,589** | **0** | **0** | **13,204** |
| Council District(s) 9 | Project (23-01659) - Construct new facility that will support senior and constituent services, meeting space and recreation services. | | | | | | |
| **DOWNTOWN PARKS** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 179 | 456 | 610 | 0 | 0 | 0 | 1,245 |
| Total | **179** | **456** | **610** | **0** | **0** | **0** | **1,245** |
| Council District(s) 1 | Project (23-01660) - General park rehabilitation and improvements to Columbus, Maverick, Milam and Travis Parks. | | | | | | |
| **EDWARDS AQUIFER PROTECTION PROGRAM** | | | | | | | |
| PROP 1 - FY 2015 EDWARDS AQUIFER RECHARGE ZONE | 20,000 | 20,000 | 20,000 | 20,000 | 8,000 | 0 | 88,000 |
| Total | **20,000** | **20,000** | **20,000** | **20,000** | **8,000** | **0** | **88,000** |
| Council District(s) CW | Project (26-00638) - This project provides funding for the acquisition of sensitive land over the Edwards Aquifer Recharge Zone as well as provides funding for low impact development projects. | | | | | | |
| **EISENHOWER PARK WATER LINE** | | | | | | | |
| UNISSUED CERTIFICATES OF OBLIGATION | 400 | 0 | 0 | 0 | 0 | 0 | 400 |
| Total | **400** | **0** | **0** | **0** | **0** | **0** | **400** |
| Council District(s) 8 | Project (23-01765) - Provides funding to extend a waterline into Eisenhower Park. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***RECREATION & CULTURE*** | | | | | | | |
| ***PARKS*** | | | | | | | |
| **ELMENDORF LAKE PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 275 | 1,528 | 173 | 173 | 0 | 0 | 2,149 |
| Total | **275** | **1,528** | **173** | **173** | **0** | **0** | **2,149** |
| Council District(s) 5 | Project (23-01661) - General park improvements to include construction of aquatic facilities. | | | | | | |
| **ESPADA CONNECTION** | | | | | | | |
| PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION VENUE | 1,298 | 2,201 | 0 | 0 | 0 | 0 | 3,499 |
| PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE | 0 | 62 | 105 | 0 | 0 | 0 | 167 |
| Total | **1,298** | **2,263** | **105** | **0** | **0** | **0** | **3,666** |
| Council District(s) 3 | Project (26-00614) - This project provides funds to purchase land to design and construct hike & bike trails and associated amenities which connect Medina River Greenway to the San Antonio River Mission Reach. | | | | | | |
| **FOX PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 45 | 93 | 259 | 0 | 0 | 0 | 397 |
| Total | **45** | **93** | **259** | **0** | **0** | **0** | **397** |
| Council District(s) 8 | Project (23-01662) - General park improvements which may include a shade structure for existing fitness equipment and parking expansion | | | | | | |
| **FRENCH CREEK - (LEON CREEK GREENWAY TO NANI FALCONE PARK)** | | | | | | | |
| PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE | 50 | 50 | 400 | 1,200 | 1,256 | 0 | 2,956 |
| Total | **50** | **50** | **400** | **1,200** | **1,256** | **0** | **2,956** |
| Council District(s) 7 | Project (26-00669) - This project provides funding for the development of a hike and bike trail project along French Creek from Leon Creek Greenway to Nani Falcone Park. | | | | | | |
| **FRIESENHAHN PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 53 | 111 | 233 | 0 | 0 | 0 | 397 |
| Total | **53** | **111** | **233** | **0** | **0** | **0** | **397** |
| Council District(s) 10 | Project (23-01663) - General park improvements which may include parking expansion, trails, picnic facility and pavilion rehabilitation. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***RECREATION & CULTURE*** | | | | | | | |
| ***PARKS*** | | | | | | | |
| **FT. SAM HOUSTON TRAIL (JOHN JAMES PARK TO JACK WHITE PARK)** | | | | | | | |
| PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION VENUE | 1,570 | 2,197 | 0 | 0 | 0 | 0 | 3,767 |
| PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE | 0 | 107 | 0 | 0 | 0 | 0 | 107 |
| Total | **1,570** | **2,304** | **0** | **0** | **0** | **0** | **3,874** |

Council District(s)

2

Project (26-00612) - This project provides funding for purchasing land to design and construct hike & bike trails and associated amenities along Salado Creek through Ft. Sam Houston from John James Park to Jack White Park.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **GILBERT GARZA PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 100 | 223 | 173 | 0 | 0 | 0 | 496 |
| Total | **100** | **223** | **173** | **0** | **0** | **0** | **496** |

Council District(s)

10

Project (23-01664) - General park improvements and rehabilitation.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **GILBERT MORGAN DENMAN, JR. PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 86 | 274 | 37 | 0 | 0 | 0 | 397 |
| Total | **86** | **274** | **37** | **0** | **0** | **0** | **397** |

Council District(s)

8

Project (23-01665) - General park improvements and rehabilitation which may include trail enhancements and restroom development.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **HARDBERGER PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 1,257 | 2,659 | 1,523 | 0 | 0 | 0 | 5,439 |
| Total | **1,257** | **2,659** | **1,523** | **0** | **0** | **0** | **5,439** |

Council District(s)

CW 8

Project (23-01666) - Leverage local funding to support land bridge development and associated park components of the Hardberger Park Project in accordance with the City Council approved Master Plan.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **HARDBERGER PARK (FORMERLY VOELCKER PARK)** | | | | | | | |
| 2011 CERTIFICATES OF OBLIGATION | 667 | 0 | 0 | 0 | 0 | 0 | 667 |
| Total | **667** | **0** | **0** | **0** | **0** | **0** | **667** |

Council District(s)

CW

Project (40-00134) - This project provides funding for development of a maintenance facility at Hardberger Park based on the approved master plan.

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***RECREATION & CULTURE*** | | | | | | | |
| ***PARKS*** | | | | | | | |
| **HARDBERGER PARK PHASE V** | | | | | | | |
| 2016 CERTIFICATES OF OBLIGATION | 1,000 | 0 | 0 | 0 | 0 | 0 | 1,000 |
| TEXAS PARKS AND WILDLIFE GRANT | 1,000 | 0 | 0 | 0 | 0 | 0 | 1,000 |
| Total | **2,000** | **0** | **0** | **0** | **0** | **0** | **2,000** |
| Council District(s) 8 9 | Project (23-01451) - This project funds associated park components in support of the Hardberger Park land bridge development and other improvements in accordance with the City Council approved Master Plan. | | | | | | |
| **HARLANDALE PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 87 | 188 | 70 | 0 | 0 | 0 | 345 |
| Total | **87** | **188** | **70** | **0** | **0** | **0** | **345** |
| Council District(s) 3 | Project (23-01667) - General park improvements which may include development of an outdoor basketball court canopy. | | | | | | |
| **HARVEY E. NAJIM YMCA PHASE 2** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 1,510 | 0 | 0 | 0 | 0 | 0 | 1,510 |
| Total | **1,510** | **0** | **0** | **0** | **0** | **0** | **1,510** |
| Council District(s) CW 3 | Project (23-01668) - Completion of a second phase of development to the recreational facility. | | | | | | |
| **HASKIN PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 80 | 208 | 0 | 0 | 0 | 0 | 288 |
| Total | **80** | **208** | **0** | **0** | **0** | **0** | **288** |
| Council District(s) 10 | Project (23-01669) - General park improvements which may include a playground shade canopy. | | | | | | |
| **HEMISFAIR CIVIC PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 2,665 | 8,053 | 8,075 | 1,787 | 0 | 0 | 20,580 |
| Total | **2,665** | **8,053** | **8,075** | **1,787** | **0** | **0** | **20,580** |
| Council District(s) CW 1 | Project (23-01670) - Development of Hemisfair Civic Park. Improvements may include urban plazas, water features, promenades, open green spaces and courtyards. | | | | | | |
| **HEMISFAIR PARK PHASE 2** | | | | | | | |
| 2016 SELF SUPPORTING TAXABLE CERTIFICATES OF OBLIGATION | 6,534 | 6,499 | 1,098 | 0 | 0 | 0 | 14,131 |
| Total | **6,534** | **6,499** | **1,098** | **0** | **0** | **0** | **14,131** |
| Council District(s) 5 | Project (23-03746) - This project provides funding for continuing the restoration of historic buildings, a civic park, landscaping, and other improvements. This project is based on the park's master plan. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***RECREATION & CULTURE*** | | | | | | | |
| ***PARKS*** | | | | | | | |
| **JANE DUBEL PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 79 | 215 | 0 | 0 | 0 | 0 | 294 |
| Total | **79** | **215** | **0** | **0** | **0** | **0** | **294** |
| Council District(s) 7 | Project (23-01671) - General park improvements and rehabilitation which may include related parking expansion. | | | | | | |
| **JUPE MANOR NEIGHBORHOOD PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 297 | 357 | 87 | 0 | 0 | 0 | 741 |
| Total | **297** | **357** | **87** | **0** | **0** | **0** | **741** |
| Council District(s) 3 | Project (23-01672) - Development of a new park which may include land acquisition. | | | | | | |
| **KINGSBOROUGH PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 38 | 115 | 244 | 0 | 0 | 0 | 397 |
| Total | **38** | **115** | **244** | **0** | **0** | **0** | **397** |
| Council District(s) 3 | Project (23-01673) - General park improvements which may include wayfinding signage and related parking expansion. | | | | | | |
| **LACKLAND TERRACE PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 40 | 64 | 194 | 0 | 0 | 0 | 298 |
| Total | **40** | **64** | **194** | **0** | **0** | **0** | **298** |
| Council District(s) 4 | Project (23-01674) - General park improvements which may include playground and basketball court shading. | | | | | | |
| **LEON CREEK (LEVI STRAUSS PARK TO LACKLAND CORRIDOR MONUMENT SITE)** | | | | | | | |
| PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE | 50 | 300 | 300 | 2,000 | 1,088 | 0 | 3,738 |
| Total | **50** | **300** | **300** | **2,000** | **1,088** | **0** | **3,738** |
| Council District(s) 4 | Project (26-00664) - This project provides funding for the development of a hike and bike trail project from Levi Strauss Park to the Lackland Corridor Monument site. | | | | | | |
| **LEON CREEK (QUINTANA RD TO I-35)** | | | | | | | |
| PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE | 50 | 50 | 500 | 1,250 | 1,830 | 0 | 3,680 |
| Total | **50** | **50** | **500** | **1,250** | **1,830** | **0** | **3,680** |
| Council District(s) 4 | Project (26-00665) - This project provides funding for the development of a hike and bike trail project along Leon Creek from Quintana Rd. to I-35. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***RECREATION & CULTURE*** | | | | | | | |
| ***PARKS*** | | | | | | | |
| **LEON CREEK (THE RIM TO RAYMOND RUSSELL PARK)** | | | | | | | |
| PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE | 0 | 0 | 570 | 1,000 | 1,000 | 1,000 | 3,570 |
| Total | **0** | **0** | **570** | **1,000** | **1,000** | **1,000** | **3,570** |
| Council District(s) 8 | Project (26-00671) - This project provides funding for the development of a hike and bike trail project along Leon Creek from the Rim to Raymond Russell County Park. | | | | | | |
| **LEON CREEK TRAILHEAD PARKING AT PRUE ROAD** | | | | | | | |
| PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE | 200 | 290 | 0 | 0 | 0 | 0 | 490 |
| Total | **200** | **290** | **0** | **0** | **0** | **0** | **490** |
| Council District(s) 8 | Project (26-00670) - This project provides funding for the development of a parking area on Prue Rd. for the Leon Creek Greenway. | | | | | | |
| **LEON GREENWAY TO SALADO GREENWAY CONNECT** | | | | | | | |
| PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION VENUE | 1,927 | 3,147 | 438 | 0 | 0 | 0 | 5,512 |
| PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE | 0 | 0 | 414 | 0 | 0 | 0 | 414 |
| PROP 2 - FY 2005 PARKS DEVELOPMENT & EXPANSION PROJECT | 1,167 | 0 | 0 | 0 | 0 | 0 | 1,167 |
| Total | **3,094** | **3,147** | **852** | **0** | **0** | **0** | **7,093** |
| Council District(s) CW | Project (26-00613) - This project provides funding for purchasing land to design and construct approximately 8.6 miles of hike & bike trail and associated amenities along Salado and Leon Creeks to connect the two trail systems. | | | | | | |
| **LINCOLN PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 210 | 344 | 433 | 0 | 0 | 0 | 987 |
| Total | **210** | **344** | **433** | **0** | **0** | **0** | **987** |
| Council District(s) 2 | Project (23-01675) - General park rehabilitation and improvements to complement local grant funding. | | | | | | |
| **LOCKWOOD & DIGNOWITY PARKS** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 342 | 484 | 2,269 | 0 | 0 | 0 | 3,095 |
| Total | **342** | **484** | **2,269** | **0** | **0** | **0** | **3,095** |
| Council District(s) 2 | Project (23-01676) - General park rehabilitation and improvements which may include closure of Burnet Street and development of public plazas. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***RECREATION & CULTURE*** | | | | | | | |
| ***PARKS*** | | | | | | | |
| **LORENCE CREEK - MCALLISTER TO BLOSSOM PARK** | | | | | | | |
| PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE | 0 | 200 | 500 | 2,000 | 2,460 | 0 | 5,160 |
| Total | **0** | **200** | **500** | **2,000** | **2,460** | **0** | **5,160** |

Council District(s)
9 10

Project (26-00674) - This project provides funding for the development of a hike and bike trail along the Lorence Creek from McAllister Park to Blossom Park.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **MARTIN LUTHER KING PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 189 | 426 | 884 | 1,595 | 0 | 0 | 3,094 |
| Total | **189** | **426** | **884** | **1,595** | **0** | **0** | **3,094** |

Council District(s)
2 CW

Project (23-01677) - General park improvements and rehabilitation which may include park amenities, upgrade to park access and security lighting.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **MARTIN LUTHER KING PARK (2012 BOND)** | | | | | | | |
| 2012 GO PARKS IMPROVEMENT BOND | 208 | 0 | 0 | 0 | 0 | 0 | 208 |
| Total | **208** | **0** | **0** | **0** | **0** | **0** | **208** |

Council District(s)
2

Project (40-00374) - This project provides general park rehabilitation and improvements including site grading, entry and circulation enhancements.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **MARTIN LUTHER KING PARK ENTRANCE IMPROVEMENTS** | | | | | | | |
| 2016 CERTIFICATES OF OBLIGATION | 220 | 0 | 0 | 0 | 0 | 0 | 220 |
| Total | **220** | **0** | **0** | **0** | **0** | **0** | **220** |

Council District(s)
2

Project (23-01516) - This project provides funding for improvements to the entrance of the Martin Luther King Park.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **MARTIN LUTHER KING PLAZA** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 42 | 98 | 181 | 326 | 0 | 0 | 647 |
| Total | **42** | **98** | **181** | **326** | **0** | **0** | **647** |

Council District(s)
2

Project (23-01678) - General plaza improvements which may include underground utility conversion, lighting and landscaping.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **MARTINEZ CREEK (CINCINNATI TO ALAZAN CONFLUENCE)** | | | | | | | |
| PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE | 398 | 1,426 | 1,327 | 0 | 0 | 0 | 3,151 |
| Total | **398** | **1,426** | **1,327** | **0** | **0** | **0** | **3,151** |

Council District(s)
1

Project (26-00654) - This project provides funding for the development of a hike and bike trail project along Martinez Creek from Cincinnati to the Confluence with Alazan Creek.

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***RECREATION & CULTURE*** | | | | | | | |
| ***PARKS*** | | | | | | | |
| **MAVERICK CREEK (BAMBERGER PARK TO UTSA CAMPUS)** | | | | | | | |
| PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE | 0 | 50 | 50 | 400 | 500 | 879 | 1,879 |
| Total | **0** | **50** | **50** | **400** | **500** | **879** | **1,879** |
| Council District(s) 8 | Project (26-00672) - This project provides funding for the development of a hike and bike trail project along Maverick Creek from Bamberger Park to the UTSA Campus. | | | | | | |
| **MCALLISTER PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 272 | 514 | 1,207 | 0 | 0 | 0 | 1,993 |
| Total | **272** | **514** | **1,207** | **0** | **0** | **0** | **1,993** |
| Council District(s) CW 9 | Project (23-01679) - General park improvements and rehabilitation. | | | | | | |
| **MEDINA RIVER GREENWAY (MEDINA RIVER CROSSING TO PLEASANTON RD)** | | | | | | | |
| PROP 2 - 2005 PARKS DEVELOPMENT & EXPANSION PROJECT | 30 | 0 | 0 | 0 | 0 | 0 | 30 |
| PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION VENUE | 270 | 0 | 0 | 0 | 0 | 0 | 270 |
| Total | **300** | **0** | **0** | **0** | **0** | **0** | **300** |
| Council District(s) 3 | Project (26-00568) - This project provides funding for the development of recreation hike and bike trails along the Medina River to Pleasanton Rd. | | | | | | |
| **MEDINA RIVER GREENWAY (PLEASANTON RD. TO MISSION DEL LAGO)** | | | | | | | |
| PROP 2 - 2005 PARKS DEVELOPMENT & EXPANSION PROJECT | 21 | 0 | 0 | 0 | 0 | 0 | 21 |
| Total | **21** | **0** | **0** | **0** | **0** | **0** | **21** |
| Council District(s) 3 | Project (26-00569) - This project provides funding for the development of recreation hike and bike trails along the Medina River from Pleasanton Rd. to Mission del Lago. | | | | | | |
| **MILLER'S POND PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 52 | 110 | 205 | 0 | 0 | 0 | 367 |
| Total | **52** | **110** | **205** | **0** | **0** | **0** | **367** |
| Council District(s) 4 | Project (23-01680) - General park improvements which may include basketball court shading, restroom development and related parking expansion. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***RECREATION & CULTURE*** | | | | | | | |
| ***PARKS*** | | | | | | | |
| **MISSION DRIVE-IN MARQUEE** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 167 | 428 | 0 | 0 | 0 | 0 | 595 |
| Total | **167** | **428** | **0** | **0** | **0** | **0** | **595** |
| Council District(s) 3 | Project (23-01681) - Repairs and improvements to existing Mission Marquee for a "green room" for performers. | | | | | | |
| **MISSION REACH TO CONFLUENCE PARK CONNECT** | | | | | | | |
| PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE | 184 | 0 | 0 | 0 | 0 | 0 | 184 |
| Total | **184** | **0** | **0** | **0** | **0** | **0** | **184** |
| Council District(s) 3 | Project (26-00662) - This project provides funding for a connection between the Mission Trails and Confluence Park. | | | | | | |
| **MONTERREY PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 41 | 366 | 66 | 0 | 0 | 0 | 473 |
| TEXAS PARKS AND WILDLIFE GRANT | 30 | 220 | 0 | 0 | 0 | 0 | 250 |
| Total | **71** | **586** | **66** | **0** | **0** | **0** | **723** |
| Council District(s) 5 7 | Project (23-01682) - General park improvements and rehabilitation to complement State funding. | | | | | | |
| **MONTICELLO PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 59 | 236 | 0 | 0 | 0 | 0 | 295 |
| Total | **59** | **236** | **0** | **0** | **0** | **0** | **295** |
| Council District(s) 7 | Project (23-01683) - General park improvements which may include gazebo and trail enhancements. | | | | | | |
| **MUD CREEK PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 18 | 122 | 101 | 157 | 0 | 0 | 398 |
| Total | **18** | **122** | **101** | **157** | **0** | **0** | **398** |
| Council District(s) 10 | Project (23-01684) - General park improvements and rehabilitation. | | | | | | |
| **NANI FALCONE PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 40 | 119 | 89 | 0 | 0 | 0 | 248 |
| Total | **40** | **119** | **89** | **0** | **0** | **0** | **248** |
| Council District(s) 7 | Project (23-01685) - General park improvements which may include security lightning as well as skate park and related parking expansion. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***RECREATION & CULTURE*** | | | | | | | |
| ***PARKS*** | | | | | | | |
| **NATATORIUM AT SOUTHWEST ISD** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 8 | 54 | 885 | 3,050 | 0 | 0 | 3,997 |
| Total | **8** | **54** | **885** | **3,050** | **0** | **0** | **3,997** |
| Council District(s) 4 | Project (23-01686) - Leverage funding for construction of a new natatorium in partnership with Southwest Independent School District. | | | | | | |
| **NEW TERRITORIES PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 77 | 149 | 137 | 0 | 0 | 0 | 363 |
| Total | **77** | **149** | **137** | **0** | **0** | **0** | **363** |
| Council District(s) 6 | Project (23-01687) - Leverage funding for construction of a new natatorium in partnership with Southwest Independent School District. | | | | | | |
| **NORMOYLE PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 143 | 554 | 450 | 0 | 0 | 0 | 1,147 |
| Total | **143** | **554** | **450** | **0** | **0** | **0** | **1,147** |
| Council District(s) 5 | Project (23-01688) - General park improvements such as rehabilitation of softball facilities for senior softball leagues. | | | | | | |
| **NORTH SAN ANTONIO HILLS PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 75 | 149 | 306 | 0 | 0 | 0 | 530 |
| Total | **75** | **149** | **306** | **0** | **0** | **0** | **530** |
| Council District(s) 6 | Project (23-01689) - Development of a new park which may include entry signage. | | | | | | |
| **NORTHWEST AREA RECREATIONAL FACILITY** | | | | | | | |
| UNISSUED CERTIFICATES OF OBLIGATION | 438 | 0 | 0 | 0 | 0 | 0 | 438 |
| Total | **438** | **0** | **0** | **0** | **0** | **0** | **438** |
| Council District(s) 6 | Project (40-00380) - This project provides funding for a potential public/private venture for the development of a recreational facility to service the northwest area of the city. | | | | | | |
| **O.P. SCHNABEL PARK MULTI-GENERATIONAL CENTER** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 137 | 281 | 77 | 0 | 0 | 0 | 495 |
| Total | **137** | **281** | **77** | **0** | **0** | **0** | **495** |
| Council District(s) 7 | Project (23-01691) - Leverage funding for design and development of a multi-generational recreation facility. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***RECREATION & CULTURE*** | | | | | | | |
| ***PARKS*** | | | | | | | |
| **OLD SPANISH TRAILS PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 272 | 596 | 2,204 | 0 | 0 | 0 | 3,072 |
| Total | **272** | **596** | **2,204** | **0** | **0** | **0** | **3,072** |
| Council District(s) 1 | Project (23-01692) - Development of park and field improvements which may include soccer fields, irrigation and lighting. | | | | | | |
| **OSCAR PEREZ PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 8 | 61 | 152 | 145 | 0 | 0 | 366 |
| Total | **8** | **61** | **152** | **145** | **0** | **0** | **366** |
| Council District(s) 6 | Project (23-01693) - General park improvements which may include outdoor fitness equipment, parking expansion and trail surfacing. | | | | | | |
| **PALO ALTO PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 10 | 81 | 307 | 0 | 0 | 0 | 398 |
| Total | **10** | **81** | **307** | **0** | **0** | **0** | **398** |
| Council District(s) 4 | Project (23-01694) - General park improvements which may include related parking expansion. | | | | | | |
| **PEARSALL PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 356 | 399 | 2,236 | 0 | 0 | 0 | 2,991 |
| Total | **356** | **399** | **2,236** | **0** | **0** | **0** | **2,991** |
| Council District(s) 4 | Project (23-01695) - General park improvements and development in support of the Park Master Plan. | | | | | | |
| **PERRIN HOMESTEAD HISTORIC CENTER** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 98 | 182 | 716 | 0 | 0 | 0 | 996 |
| Total | **98** | **182** | **716** | **0** | **0** | **0** | **996** |
| Council District(s) 10 | Project (23-01696) - Rehabilitation and adaptive reuse of the historic homestead and property owned by the City of San Antonio. | | | | | | |
| **PIPER'S MEADOW PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 82 | 245 | 190 | 0 | 0 | 0 | 517 |
| Total | **82** | **245** | **190** | **0** | **0** | **0** | **517** |
| Council District(s) 6 | Project (23-01697) - Development of a new park which may include entry signage and land acquisition. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***RECREATION & CULTURE*** | | | | | | | |
| ***PARKS*** | | | | | | | |
| **PITTMAN-SULLIVAN PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 19 | 119 | 411 | 0 | 0 | 0 | 549 |
| Total | **19** | **119** | **411** | **0** | **0** | **0** | **549** |
| Council District(s) 2 | Project (23-01698) - General park improvements which may include lighting of athletic facilities. | | | | | | |
| **PUBLIC ART (PARKS, RECREATION & OPEN SPACE)** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 1,872 | 0 | 0 | 0 | 0 | 0 | 1,872 |
| Total | **1,872** | **0** | **0** | **0** | **0** | **0** | **1,872** |
| Council District(s) CW | Project (23-01719) - This bond proposition allocates one percent of funding for the construction, improvements and installation of public art that is accessible to the general public, within the city limits, related to projects in this proposition, and in accordance with City Council adopted policies and procedures. | | | | | | |
| **RAINBOW HILLS PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 47 | 103 | 448 | 0 | 0 | 0 | 598 |
| Total | **47** | **103** | **448** | **0** | **0** | **0** | **598** |
| Council District(s) 4 | Project (23-01699) - General park improvements which may include playground shade, area lighting and soccer field development. | | | | | | |
| **RAINTREE PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 46 | 83 | 269 | 0 | 0 | 0 | 398 |
| Total | **46** | **83** | **269** | **0** | **0** | **0** | **398** |
| Council District(s) 10 | Project (23-01700) - General park improvements which may include development of a basketball court and additional picnic facilities. | | | | | | |
| **RENOVATION OF CREEKWAY PROJECT IMPROVEMENT** | | | | | | | |
| PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION VENUE | 105 | 0 | 0 | 0 | 0 | 0 | 105 |
| PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE | 425 | 0 | 0 | 0 | 0 | 0 | 425 |
| Total | **530** | **0** | **0** | **0** | **0** | **0** | **530** |
| Council District(s) CW | Project (26-00611) - This project provides funding for replacing aged or damaged creekway hike & bike trail and associated improvements along San Antonio creekways. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***RECREATION & CULTURE*** | | | | | | | |
| ***PARKS*** | | | | | | | |
| **RIVERWALK IMPROVEMENT PROJECTS (HISTORIC RIVER BEND)** | | | | | | | |
| PRIOR DEBT PROCEEDS | 979 | 0 | 0 | 0 | 0 | 0 | 979 |
| RIVERWALK CAPITAL IMPROVEMENT FUND | 330 | 0 | 0 | 0 | 0 | 0 | 330 |
| STORM WATER OPERATING FUND | 800 | 0 | 0 | 0 | 0 | 0 | 800 |
| Total | **2,109** | **0** | **0** | **0** | **0** | **0** | **2,109** |

Council District(s)

1

Project (40-00170) - This project provides funding for demolition and site preparation, construction of accessible walkways and landings, as recommended in the 5-year Master Plan. Currently in Phases 3 & 4.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **ROSEDALE PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 19 | 142 | 336 | 0 | 0 | 0 | 497 |
| Total | **19** | **142** | **336** | **0** | **0** | **0** | **497** |

Council District(s)

5

Project (23-01701) - General park improvements which may include renovations to the playground, outdoor fitness equipment, trails, pavilion and related parking expansion.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **ROSEDALE PARK IMPROVEMENTS - TPWD** | | | | | | | |
| 2016 CERTIFICATES OF OBLIGATION | 150 | 0 | 0 | 0 | 0 | 0 | 150 |
| TEXAS PARKS AND WILDLIFE GRANT | 150 | 0 | 0 | 0 | 0 | 0 | 150 |
| Total | **300** | **0** | **0** | **0** | **0** | **0** | **300** |

Council District(s)

5

Project (26-00652) - This project provides funding for improving lighting, irrigation and other park amenities.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **SALADO CREEK - PARK, LANDSCAPE AND URBAN** | | | | | | | |
| PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE | 200 | 350 | 400 | 400 | 600 | 0 | 1,950 |
| Total | **200** | **350** | **400** | **400** | **600** | **0** | **1,950** |

Council District(s)

3

Project (26-00660) - This project provides funding for designing and building enhancements to the existing Salado Creek Greenway trail system within District 2.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **SALADO CREEK (SE MILITARY TO I-37)** | | | | | | | |
| PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE | 0 | 50 | 400 | 1,000 | 2,130 | 1,000 | 4,580 |
| Total | **0** | **50** | **400** | **1,000** | **2,130** | **1,000** | **4,580** |

Council District(s)

3

Project (26-00663) - This project provides funding for the development of a hike and bike trail project along Salado Creek from SE Military to IH-37.

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***RECREATION & CULTURE*** | | | | | | | |
| ***PARKS*** | | | | | | | |
| **SALADO CREEK (SOUTHSIDE LIONS PARK TO SE MILITARY DRIVE)** | | | | | | | |
| PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION VENUE | 1,318 | 1,535 | 0 | 0 | 0 | 0 | 2,853 |
| PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE | 0 | 268 | 0 | 0 | 0 | 0 | 268 |
| Total | **1,318** | **1,803** | **0** | **0** | **0** | **0** | **3,121** |

Council District(s)
3

Project (26-00616) - This project provides funding for purchasing land for the design and construction of hike & bike trails and associated amenities along Salado Creek from Southside Lions Park to Southeast Military Drive.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **SALADO NORTH (1604 TO EISENHOWER PARK)** | | | | | | | |
| PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE | 500 | 1,500 | 2,904 | 500 | 0 | 0 | 5,404 |
| Total | **500** | **1,500** | **2,904** | **500** | **0** | **0** | **5,404** |

Council District(s)
9

Project (26-00673) - This project provides funding for the development of a hike and bike trail project along Salado Creek from Loop 1604 to Eisenhower Park.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **SALADO TRAILHEAD AT E. COMMERCE** | | | | | | | |
| PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE | 150 | 554 | 0 | 0 | 0 | 0 | 704 |
| Total | **150** | **554** | **0** | **0** | **0** | **0** | **704** |

Council District(s)
2

Project (26-00659) - This project provides funding for the development of a parking area on E. Commerce for the Salado Creek Greenway.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **SAN ANTONIO BOTANICAL CENTER** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 1,193 | 3,850 | 0 | 0 | 0 | 0 | 5,043 |
| Total | **1,193** | **3,850** | **0** | **0** | **0** | **0** | **5,043** |

Council District(s)
CW 2

Project (23-01702) - Leveraged funding to continue development based on the Facility Master Plan.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **SAN PEDRO CREEK (LINEAR PARK)** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 1,797 | 2,219 | 863 | 0 | 0 | 0 | 4,879 |
| Total | **1,797** | **2,219** | **863** | **0** | **0** | **0** | **4,879** |

Council District(s)
CW 1

Project (23-01703) - Leveraged funding to support the park related improvements associated with Phases 1 and 2 of the San Pedro Creek Restoration Project.

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***RECREATION & CULTURE*** | | | | | | | |
| ***PARKS*** | | | | | | | |
| **SAN PEDRO CREEK IMPROVEMENTS PROJECT (PHASE 3)** | | | | | | | |
| PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE | 452 | 1,748 | 874 | 0 | 0 | 0 | 3,074 |
| Total | **452** | **1,748** | **874** | **0** | **0** | **0** | **3,074** |
| Council District(s) 1 5 | Project (26-00656) - This project provides funding for trail development on Phase Three of the San Pedro Improvements Project. | | | | | | |
| **SAN PEDRO SPRINGS PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 163 | 303 | 1,330 | 0 | 0 | 0 | 1,796 |
| Total | **163** | **303** | **1,330** | **0** | **0** | **0** | **1,796** |
| Council District(s) 1 | Project (23-01704) - General park improvements which may include wayfinding and development of a walking trail in the southeast quadrant. | | | | | | |
| **SOUTHSIDE LIONS PARK 2017** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 66 | 133 | 399 | 0 | 0 | 0 | 598 |
| Total | **66** | **133** | **399** | **0** | **0** | **0** | **598** |
| Council District(s) 3 | Project (23-01705) - General park improvements which may include trail development, lighting, wayfinding signage and park overlooks. | | | | | | |
| **SPICEWOOD PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 8 | 61 | 197 | 32 | 0 | 0 | 298 |
| Total | **8** | **61** | **197** | **32** | **0** | **0** | **298** |
| Council District(s) 4 | Project (23-01706) - General park improvements and rehabilitation. | | | | | | |
| **SPORTS EDUCATION FACILITY** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 270 | 638 | 1,064 | 1,569 | 0 | 0 | 3,541 |
| Total | **270** | **638** | **1,064** | **1,569** | **0** | **0** | **3,541** |
| Council District(s) 2 | Project (23-01707) - Leverage funding for the construction of an indoor sports facility near Copernicus Park. | | | | | | |
| **SPORTS FACILITIES NEAR POTRANCO BRANCH LIBRARY** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 427 | 1,056 | 508 | 0 | 0 | 0 | 1,991 |
| Total | **427** | **1,056** | **508** | **0** | **0** | **0** | **1,991** |
| Council District(s) 6 | Project (23-01708) - Construct new sports amenities adjacent to the new Potranco Branch Library & Mays Family YMCA. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***RECREATION & CULTURE*** | | | | | | | |
| ***PARKS*** | | | | | | | |
| **STABLEWOOD FARMS PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 101 | 291 | 0 | 0 | 0 | 0 | 392 |
| Total | **101** | **291** | **0** | **0** | **0** | **0** | **392** |
| Council District(s) 4 | Project (23-01709) - General park improvements which may include an outdoor basketball court canopy. | | | | | | |
| **STINSON PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 98 | 176 | 122 | 0 | 0 | 0 | 396 |
| Total | **98** | **176** | **122** | **0** | **0** | **0** | **396** |
| Council District(s) 3 | Project (23-01710) - Rehabilitation of San Antonio 5 Diamonds Little League complex which may include related parking lot paving. | | | | | | |
| **THE ALAMO AREA PLAZA** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 17 | 301 | 735 | 6,240 | 0 | 0 | 7,293 |
| Total | **17** | **301** | **735** | **6,240** | **0** | **0** | **7,293** |
| Council District(s) CW 1 | Project (23-01711) - Construction of improvements within the Alamo Plaza area that facilitate the implementation of The Alamo Master Plan. Funds will be leveraged with the Texas General Land Office and private donations. | | | | | | |
| **TOM SLICK CREEK PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 15 | 107 | 130 | 113 | 0 | 0 | 365 |
| Total | **15** | **107** | **130** | **113** | **0** | **0** | **365** |
| Council District(s) 6 | Project (23-01712) - General park improvements which may include related parking expansion and outdoor basketball court canopy. | | | | | | |
| **TRAIL CONNECTIONS, PARKING AND OTHER ENHANCEMENTS** | | | | | | | |
| PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE | 200 | 300 | 300 | 400 | 434 | 0 | 1,634 |
| Total | **200** | **300** | **300** | **400** | **434** | **0** | **1,634** |
| Council District(s) CW | Project (26-00675) - This project provides funding for trail connections, parking and other minor enhancements to existing hike and bike trail systems in various council districts. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***RECREATION & CULTURE*** | | | | | | | |
| ***PARKS*** | | | | | | | |
| **URBAN DESIGN ENHANCEMENTS** | | | | | | | |
| PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION VENUE | 350 | 0 | 0 | 0 | 0 | 0 | 350 |
| PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE | 24 | 0 | 0 | 0 | 0 | 0 | 24 |
| Total | **374** | **0** | **0** | **0** | **0** | **0** | **374** |

Council District(s)
CW

Project (26-00682) - This project provides funding for design enhancement and construction on linear trails and in parks.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **UTSA ATHLETICS COMPLEX** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 2,368 | 5,956 | 1,656 | 0 | 0 | 0 | 9,980 |
| Total | **2,368** | **5,956** | **1,656** | **0** | **0** | **0** | **9,980** |

Council District(s)
CW 8

Project (23-01713) - Leverage funding towards improvements to UTSA Athletics Complex to include but not limited to locker rooms, showers and restrooms.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **VILLA CORONADO PARK** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 150 | 150 | 0 | 0 | 0 | 0 | 300 |
| Total | **150** | **150** | **0** | **0** | **0** | **0** | **300** |

Council District(s)
3

Project (23-01714) - General park improvements and rehabilitation.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **WHEATLEY HEIGHTS SPORTS COMPLEX** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 2,983 | 0 | 0 | 0 | 0 | 0 | 2,983 |
| Total | **2,983** | **0** | **0** | **0** | **0** | **0** | **2,983** |

Council District(s)
2

Project (23-01715) - Renovations and improvements to include new locker rooms and other amenities.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **WOODLAWN LAKE PARK MULTI-GENERATIONAL CENTER** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 340 | 1,350 | 3,304 | 0 | 0 | 0 | 4,994 |
| TEXAS PARKS AND WILDLIFE GRANT | 250 | 1,250 | 0 | 0 | 0 | 0 | 1,500 |
| Total | **590** | **2,600** | **3,304** | **0** | **0** | **0** | **6,494** |

Council District(s)
CW 7

Project (23-01716) - Leverage funding for development of a multi-generational recreation facility.

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***RECREATION & CULTURE*** | | | | | | | |
| ***PARKS*** | | | | | | | |
| **WORLD HERITAGE PARK & LAND ACQUISITION** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 212 | 337 | 1,043 | 651 | 0 | 0 | 2,243 |
| Total | **212** | **337** | **1,043** | **651** | **0** | **0** | **2,243** |
| Council District(s) 3 CW | Project (23-01717) - General park improvements, land acquisition and rehabilitation which may include projects at Concepción and Stinson Parks. | | | | | | |
| **ZARZAMORA CREEK (GENERAL MCMULLEN TO ALDERETE PARK)** | | | | | | | |
| PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE | 398 | 1,252 | 1,153 | 0 | 0 | 0 | 2,803 |
| Total | **398** | **1,252** | **1,153** | **0** | **0** | **0** | **2,803** |
| Council District(s) 5 | Project (26-00666) - This project provides funding for the development of a hike and bike trail project along Zarzamora Creek from General McMullen to Alderete Park. | | | | | | |
| **ZOO PARKING GARAGE** | | | | | | | |
| 2017 GO PARKS IMPROVEMENT BOND | 2,373 | 7,092 | 2,245 | 0 | 0 | 0 | 11,710 |
| Total | **2,373** | **7,092** | **2,245** | **0** | **0** | **0** | **11,710** |
| Council District(s) 2 CW | Project (23-01718) - Development of a new parking garage facility to service Brackenridge Park and San Antonio Zoo patrons. | | | | | | |
| **TOTAL PARKS** | **84,461** | **110,729** | **97,657** | **60,788** | **20,698** | **4,003** | **378,336** |
| **TOTAL RECREATION & CULTURE** | **89,834** | **116,371** | **107,648** | **64,928** | **20,698** | **4,003** | **403,482** |
| ***TRANSPORTATION*** | | | | | | | |
| ***AIR TRANSPORTATION*** | | | | | | | |
| **AIR OPERATIONS AREA PERIMETER FENCE** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 217 | 1,635 | 0 | 0 | 0 | 0 | 1,852 |
| Total | **217** | **1,635** | **0** | **0** | **0** | **0** | **1,852** |
| Council District(s) CW | Project (33-00082) - This project provides funding for replacing portions of the existing Airport Security Perimeter Fence. | | | | | | |
| **AIRPLANE DISPLAY** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 0 | 0 | 539 | 0 | 0 | 0 | 539 |
| Total | **0** | **0** | **539** | **0** | **0** | **0** | **539** |
| Council District(s) CW | Project (33-00248) - This project provides funding for the public display of historic aircraft at the airport. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***TRANSPORTATION*** | | | | | | | |
| ***AIR TRANSPORTATION*** | | | | | | | |
| **AIRPORT INTEGRATED CONTROL CENTER** | | | | | | | |
| AIRPORT BOND FUNDS | 0 | 0 | 8,550 | 0 | 0 | 0 | 8,550 |
| INTERIM AIRPORT FINANCING | 1,749 | 5,550 | 0 | 0 | 0 | 0 | 7,299 |
| Total | **1,749** | **5,550** | **8,550** | **0** | **0** | **0** | **15,849** |
| Council District(s) CW | Project (33-00217) - This project provides funds to plan, design and construct a new Integrated Control Center for the International Airport. | | | | | | |
| **AIRPORT LIGHTING CONTROL AND MONITORING SYSTEM** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 0 | 0 | 367 | 0 | 0 | 0 | 367 |
| Total | **0** | **0** | **367** | **0** | **0** | **0** | **367** |
| Council District(s) CW | Project (33-00099) - This project provides funding for the purchase and installation of a new lighting control and monitoring system to replace the previous system; end of life will be in 2020. | | | | | | |
| **AIRPORT ROADWAY IMPROVEMENTS** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 0 | 424 | 343 | 565 | 406 | 0 | 1,738 |
| Total | **0** | **424** | **343** | **565** | **406** | **0** | **1,738** |
| Council District(s) CW | Project (33-00071) - This project provides funding to evaluate and repair pavement failures. | | | | | | |
| **AIRPORT SECURITY PLAN IMPLEMENTATION** | | | | | | | |
| TSA SURVEILLANCE PROGRAM | 3,500 | 0 | 0 | 0 | 0 | 0 | 3,500 |
| Total | **3,500** | **0** | **0** | **0** | **0** | **0** | **3,500** |
| Council District(s) CW | Project (33-00198) - This project provides funding for the design and install of improvements to the International Airport's landside and airside security. A portion of this project is eligible for reimbursement from an awarded Transportation Security Administration Grant. | | | | | | |
| **AIRPORT STREET IMPROVEMENTS STUDY** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 0 | 384 | 0 | 0 | 0 | 0 | 384 |
| Total | **0** | **384** | **0** | **0** | **0** | **0** | **384** |
| Council District(s) CW | Project (33-00263) - This project provides funding for assessment and design recommendations for the airport streetscapes including drainage, sidewalks, landscaping, and lighting. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***TRANSPORTATION*** | | | | | | | |
| ***AIR TRANSPORTATION*** | | | | | | | |
| **AIRSIDE SECURITY PROGRAM** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 0 | 530 | 0 | 4,960 | 0 | 0 | 5,490 |
| Total | **0** | **530** | **0** | **4,960** | **0** | **0** | **5,490** |

Council District(s)
CW

Project (33-00080) - This project provides funds to improve the overall security at the San Antonio International Airport by implementing a Perimeter Intrusion Detection System (PIDS). Implementation may include fencing line security, thermal cameras and millimeter wave radar systems.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **ARFF VEHICLE 1500 GAL** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 0 | 0 | 815 | 0 | 0 | 0 | 815 |
| Total | **0** | **0** | **815** | **0** | **0** | **0** | **815** |

Council District(s)
CW

Project (33-00277) - This project provides funding for the purchase of one Aircraft Rescue Fire Fighting (ARFF) Vehicle (1500 gal) to replace a 2005 ARFF vehicle that will be 12 years old. The ARFF vehicles are a federal requirement mandated for SAT to maintain the ARFF index of C (based on the largest aircraft size utilizing SAT) as prescribed by Federal Aviation Regulation Part 139, the Airport Certification Manual, and the Airport Emergency Plan.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **ARFF VEHICLE 3000 GAL** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 824 | 0 | 0 | 0 | 0 | 0 | 824 |
| Total | **824** | **0** | **0** | **0** | **0** | **0** | **824** |

Council District(s)
CW

Project (33-00246) - This project provides funding for replacing SAT's Airport Rescue and Firefighting (ARFF) R2 vehicle with an equal 3,000 gallon vehicle.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **BADGE AND ID EXPANSION** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 0 | 262 | 0 | 0 | 0 | 0 | 262 |
| Total | **0** | **262** | **0** | **0** | **0** | **0** | **262** |

Council District(s)
CW

Project (33-00258) - This project provides funding for expanding the space allotted for the Badge and ID office providing additional room for applicant processing and applicant testing and a staff conference room.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **CCTV/ACS SYSTEM REPLACEMENT** | | | | | | | |
| AIRPORT BOND FUNDS | 0 | 0 | 1,808 | 0 | 0 | 0 | 1,808 |
| Total | **0** | **0** | **1,808** | **0** | **0** | **0** | **1,808** |

Council District(s)
CW

Project (33-00250) - This project provides the funds to replace the Access Control System ("ACS") and Closed Circuit Television ("CCTV") system replacement at SAT which was last replaced in 2010. The project also includes the addition of up to 50 additional cameras and 15 additional access control doors.

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***TRANSPORTATION*** | | | | | | | |
| ***AIR TRANSPORTATION*** | | | | | | | |
| **CENTRAL DELIVERY INFRASTRUCTURE** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 249 | 0 | 0 | 0 | 0 | 0 | 249 |
| Total | **249** | **0** | **0** | **0** | **0** | **0** | **249** |
| Council District(s) CW | Project (33-00087) - This project provides funding for a centralized location for concession deliveries to be inspected and then transported. | | | | | | |
| **COMMON USE IMPLEMENTATION** | | | | | | | |
| AIRPORT BOND FUNDS | 0 | 0 | 2,476 | 0 | 0 | 0 | 2,476 |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 2,318 | 0 | 0 | 0 | 0 | 0 | 2,318 |
| Total | **2,318** | **0** | **2,476** | **0** | **0** | **0** | **4,794** |
| Council District(s) CW | Project (33-00066) - This project will implement the IT components for common use system in Terminals A and B which provides the airport with flexibility for gates and hold rooms. | | | | | | |
| **COMPREHENSIVE AIRPORT BUILDING ASSESSMENT** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 1,180 | 405 | 416 | 0 | 0 | 0 | 2,001 |
| Total | **1,180** | **405** | **416** | **0** | **0** | **0** | **2,001** |
| Council District(s) CW | Project (33-00283) - This project provides funding for an assessment of all buildings owned by COSA, including Stinson. A Facility Condition Assessment (FCA) and report will be prepared for each COSA- owned building at San Antonio International and Stinson Municipal Airports, which will prioritize components of building systems that, are in need of remedial work and assign each deteriorated component with both an approximate repair cost and repair priority. | | | | | | |
| **CONSOLIDATED RENTAL CAR FACILITY** | | | | | | | |
| AIRPORT CAPITAL IMPROVEMENT FUND | 3,102 | 0 | 0 | 0 | 0 | 0 | 3,102 |
| CUSTOMER FACILITY CHARGE BONDS | 11,000 | 0 | 0 | 0 | 0 | 0 | 11,000 |
| INTERIM AIRPORT FINANCING | 2,885 | 0 | 0 | 0 | 0 | 0 | 2,885 |
| Total | **16,987** | **0** | **0** | **0** | **0** | **0** | **16,987** |
| Council District(s) CW | Project (33-00079) - This project designs and constructs a consolidated rental car facility to centralize San Antonio International Airport rental car operators into a single facility. Project includes the demolition of the Hourly Parking Garage and the former Central Utility Plant & Environmental Services. | | | | | | |
| **CUP BUILDING ADDITION** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 0 | 555 | 0 | 0 | 0 | 0 | 555 |
| Total | **0** | **555** | **0** | **0** | **0** | **0** | **555** |
| Council District(s) CW | Project (33-00084) - This project provides funding for the design and construction of an addition to the new Central Utility Plant (CUP) for work space and a storage area. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***TRANSPORTATION*** | | | | | | | |
| ***AIR TRANSPORTATION*** | | | | | | | |
| **DEMO/REMEDIATION OF SURPLUS HANGARS** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 366 | 0 | 1,216 | 0 | 0 | 1,744 | 3,326 |
| Total | **366** | **0** | **1,216** | **0** | **0** | **1,744** | **3,326** |

Council District(s)
CW

Project (33-00285) - This project provides funding for demolishing and remediating Bldgs. 1086, 1087, 1088, and Bldgs. 1312, 1425, 1430. Hangars are beyond their useful life and require extensive repair to get to code. Demolition is needed to provide for future development, which will generate revenue for the airport.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **DISTRIBUTED ANTENNA SYSTEM UPGRADES** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 407 | 0 | 0 | 0 | 0 | 0 | 407 |
| Total | **407** | **0** | **0** | **0** | **0** | **0** | **407** |

Council District(s)
CW

Project (33-00067) - This project provides funding for expanding the Distributed Antenna System into Terminal A to match the Terminal B system, improving public safety radio coverage.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **ELECTRIFICATION OF GROUND SUPPORT EQUIPMENT FOR EMISSIONS REDUCTION** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 0 | 367 | 2,485 | 0 | 0 | 0 | 2,852 |
| FAA - VOLUNTARY AIRPORT LOW EMISSION PROGRAM | 0 | 0 | 3,037 | 0 | 0 | 0 | 3,037 |
| Total | **0** | **367** | **5,522** | **0** | **0** | **0** | **5,889** |

Council District(s)
CW

Project (33-00209) - This project provides funding for installing (60) Ground Support Equipment (GSE) vehicle charging stations to reduce diesel GSE off of the airport in the apron areas of TA and TB to reduce ozone emissions.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **FACILITIES MANAGEMENT SOFTWARE PROGRAMS** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 900 | 0 | 0 | 0 | 0 | 0 | 900 |
| Total | **900** | **0** | **0** | **0** | **0** | **0** | **900** |

Council District(s)
CW

Project (33-00052) - This project provides funding for the implementation of two software programs. The first enhances the tracking capabilities for critical assets for accurate reporting of maintenance and performance. The second software program is for real estate management.

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***TRANSPORTATION*** | | | | | | | |
| ***AIR TRANSPORTATION*** | | | | | | | |
| **FIRE ALARM SYSTEM UPGRADES** | | | | | | | |
| AIRPORT BOND FUNDS | 0 | 0 | 226 | 2,146 | 0 | 0 | 2,372 |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 716 | 0 | 0 | 0 | 0 | 0 | 716 |
| INTERIM AIRPORT FINANCING | 0 | 1,366 | 0 | 0 | 0 | 0 | 1,366 |
| Total | **716** | **1,366** | **226** | **2,146** | **0** | **0** | **4,454** |
| Council District(s) CW | Project (33-00251) - This project provides funding for improvements and upgrades to the fire alarm system at SAT to include replacing 10 zone fire panels, removing all smoke detector devices, and removing and replacing a portion of the fire sprinkler system. | | | | | | |
| **GIS IMPLEMENTATION** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 0 | 262 | 299 | 296 | 0 | 0 | 857 |
| Total | **0** | **262** | **299** | **296** | **0** | **0** | **857** |
| Council District(s) CW | Project (33-00261) - This project provides funding for the development of GIS capabilities at the San Antonio Airport System to provide increased efficiencies, support ongoing and future capital programs, maintain compliance with FAA requirements for GIS data submittal and facilitate development and sharing of a common set of data. | | | | | | |
| **IDENTITY MANAGEMENT SOLUTION** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 1,064 | 0 | 0 | 0 | 0 | 0 | 1,064 |
| Total | **1,064** | **0** | **0** | **0** | **0** | **0** | **1,064** |
| Council District(s) CW | Project (33-00210) - This project provides funding for upgrading the system and process for verification of badge applications and renewals. | | | | | | |
| **IMPROVEMENTS TO AIRPORT-OWNED PROPERTY** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 250 | 265 | 273 | 283 | 290 | 298 | 1,659 |
| INTERIM AIRPORT FINANCING | 1,200 | 0 | 0 | 0 | 0 | 0 | 1,200 |
| Total | **1,450** | **265** | **273** | **283** | **290** | **298** | **2,859** |
| Council District(s) CW | Project (33-00085) - This project provides funding for improvements, such as roof replacements, to city owned facilities. | | | | | | |
| **MAINTENANCE OFFICE RENOVATIONS** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 532 | 1,087 | 0 | 0 | 0 | 0 | 1,619 |
| Total | **532** | **1,087** | **0** | **0** | **0** | **0** | **1,619** |
| Council District(s) CW | Project (33-00074) - This project provides funding for the renovation of a new location for the Maintenance Division, making it closer to the terminal and airfield. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***TRANSPORTATION*** | | | | | | | |
| ***AIR TRANSPORTATION*** | | | | | | | |
| **MASTER PLAN UPDATE, SAT** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 873 | 685 | 0 | 0 | 0 | 0 | 1,558 |
| AIRPORT IMPROVEMENT PROGRAM GRANT | 2,620 | 2,055 | 0 | 0 | 0 | 0 | 4,675 |
| Total | **3,493** | **2,740** | **0** | **0** | **0** | **0** | **6,233** |

Council District(s)
CW

Project (33-00032) - This project provides funding for updating the Master Plan for the San Antonio International Airport. This update will be used as a planning and programming tool for future capital development.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **MUFIDS MODERNIZATION** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 795 | 0 | 1,130 | 0 | 0 | 0 | 1,925 |
| Total | **795** | **0** | **1,130** | **0** | **0** | **0** | **1,925** |

Council District(s)
CW

Project (33-00059) - This project provides funding for the design and implementation of the update of the Multi-User Flight Information Display System (MUFIDS), which is the arrival and departure display system at the San Antonio International Airport.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **NETWORK INFRASTRUCTURE REPLACEMENT** | | | | | | | |
| INTERIM AIRPORT FINANCING | 1,880 | 0 | 0 | 0 | 0 | 0 | 1,880 |
| Total | **1,880** | **0** | **0** | **0** | **0** | **0** | **1,880** |

Council District(s)
CW

Project (33-00245) - Network equipment replacement for a large portion of network switches to include the core switches in the terminals, ARFF, Parking Garage, W. Cargo, etc. with installation dates prior to 2012.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **NORTHSIDE DEVELOPMENT ACCESS** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 139 | 2,071 | 0 | 0 | 0 | 0 | 2,210 |
| Total | **139** | **2,071** | **0** | **0** | **0** | **0** | **2,210** |

Council District(s)
CW

Project (33-00027) - This project provides funding for the development of sites for tenants to lease on the northwest side of San Antonio International Airport.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **OUTSIDE PLANT CAMPUS IT RING** | | | | | | | |
| AIRPORT BOND FUNDS | 0 | 0 | 4,828 | 0 | 0 | 0 | 4,828 |
| INTERIM AIRPORT FINANCING | 0 | 487 | 0 | 0 | 0 | 0 | 487 |
| Total | **0** | **487** | **4,828** | **0** | **0** | **0** | **5,315** |

Council District(s)
CW

Project (33-00044) - This project will complete the Outside Plant Communication Ring around the San Antonio International Airport. This work will provide the connectivity to all remaining distribution nodes

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***TRANSPORTATION*** | | | | | | | |
| ***AIR TRANSPORTATION*** | | | | | | | |
| **PAGING MODERNIZATION** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 307 | 2,199 | 0 | 0 | 0 | 0 | 2,506 |
| Total | **307** | **2,199** | **0** | **0** | **0** | **0** | **2,506** |

Council District(s)
CW

Project (33-00068) - This project provides funding for upgrades to the Terminal A paging system to be consistent with Terminal B. Work will include design, bidding, and implementation.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **PARKING, CCTV FOR ECON AND CELL LOTS** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 0 | 379 | 3,565 | 0 | 0 | 0 | 3,944 |
| Total | **0** | **379** | **3,565** | **0** | **0** | **0** | **3,944** |

Council District(s)
CW

Project (33-00268) - This project provides funding for adding CCTV for econ and cell lots including the current cell lot and the green lot in all areas except the taxi hold area.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **PARKING, GARAGE ELEVATORS REPLACEMENT** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 150 | 0 | 0 | 0 | 0 | 0 | 150 |
| Total | **150** | **0** | **0** | **0** | **0** | **0** | **150** |

Council District(s)
CW

Project (33-00276) - This project provides funding for replacing the elevators in the long-term parking garage.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **PARKING, GARAGE SIGNAGE & SPACE IMPROVEMENTS** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 637 | 0 | 0 | 0 | 0 | 0 | 637 |
| Total | **637** | **0** | **0** | **0** | **0** | **0** | **637** |

Council District(s)
CW

Project (33-00229) - This project provides funding for improvements to parking, garage signage, and space improvements.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **PARKING, INSTALL CANOPIES AT SURFACE LOTS ENTRIES AND EXIT** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 450 | 0 | 0 | 0 | 0 | 0 | 450 |
| Total | **450** | **0** | **0** | **0** | **0** | **0** | **450** |

Council District(s)
CW

Project (33-00242) - This project provides funding for the installation of fixed canopies in the added public parking areas where the newly installed Parking Revenue Control System is located at the entry and exit positions.

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***TRANSPORTATION*** | | | | | | | |
| ***AIR TRANSPORTATION*** | | | | | | | |
| **PARKING, LONG TERM PARKING GARAGE STRUCTURAL REPAIRS** | | | | | | | |
| INTERIM AIRPORT FINANCING | 3,056 | 309 | 0 | 0 | 0 | 0 | 3,365 |
| Total | **3,056** | **309** | **0** | **0** | **0** | **0** | **3,365** |

Council District(s)
CW

Project (33-00239) - This project provides funding for the proposed maintenance and repair schedule provided by structural engineers in FY15 to ensure that the garage is a viable and safe structure for the remainder of its expected life cycle.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **PARKING, UPGRADE WIRING AND SPACE INDICATORS IN LONG TERM PARKING GARAGE** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 4,407 | 0 | 1,007 | 0 | 0 | 0 | 5,414 |
| Total | **4,407** | **0** | **1,007** | **0** | **0** | **0** | **5,414** |

Council District(s)
CW

Project (33-00211) - This project provides funding to install parking indicators and motion/light sensors in the existing garages to match what is being done in the CONRAC.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **PASSENGER BOARDING BRIDGES** | | | | | | | |
| INTERIM AIRPORT FINANCING | 0 | 2,488 | 0 | 0 | 0 | 0 | 2,488 |
| Total | **0** | **2,488** | **0** | **0** | **0** | **0** | **2,488** |

Council District(s)
CW

Project (33-00043) - This project provides funds for passenger boarding bridges, preconditioned air units, 400 Hz units, baggage chutes and potable water to replace the two loading bridges.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **PAVEMENT MAINTENANCE MANAGEMENT PLAN, LANDSIDE ROADS** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 206 | 0 | 0 | 0 | 0 | 0 | 206 |
| Total | **206** | **0** | **0** | **0** | **0** | **0** | **206** |

Council District(s)
CW

Project (33-00265) - This project provides funding for a new Pavement Maintenance Management Plan for the landside roadway system. This plan will evaluate the pavement on the roadways leading up to and in front of the terminals to determine the condition and lifespan of the pavement and recommend a maintenance management plan.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **PAVEMENT MAINTENANCE MANAGEMENT PROGRAM** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 0 | 0 | 436 | 0 | 0 | 0 | 436 |
| Total | **0** | **0** | **436** | **0** | **0** | **0** | **436** |

Council District(s)
CW

Project (33-00086) - This project provides funding for updating the Pavement Maintenance Management Program, which evaluates the pavement on the runways and taxiways to determine the lifespan of the pavement following Federal Aviation Administration guidelines.

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***TRANSPORTATION*** | | | | | | | |
| ***AIR TRANSPORTATION*** | | | | | | | |
| **PERIMETER ROAD RECONSTRUCTION** | | | | | | | |
| AIRPORT IMPROVEMENT PROGRAM GRANT | 0 | 636 | 0 | 0 | 0 | 0 | 636 |
| AIRPORT PASSENGER FACILITY CHARGE | 121 | 212 | 0 | 0 | 0 | 0 | 333 |
| Total | **121** | **848** | **0** | **0** | **0** | **0** | **969** |

Council District(s)
CW

Project (33-00024) - This project provides funding for the design and phased reconstruction of critical areas of the perimeter road.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **PERIMETER ROAD RELOCATION AT TAXIWAY F** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 256 | 1,187 | 0 | 0 | 0 | 0 | 1,443 |
| Total | **256** | **1,187** | **0** | **0** | **0** | **0** | **1,443** |

Council District(s)
CW

Project (33-00278) - This project provides funding for the demolition and relocation of the existing perimeter road along a new alignment to the northwest of the existing alignment. The new roadway will consist of 2,410' long and 24' wide concrete pavement at Taxiway F. The relocation of the perimeter road will allow for expansion of the current tenant apron areas. Relocation of the perimeter road will allow for tenants to expand their aprons to provide for future growth and expansion of their business.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **PERMANENT VMS SIGNS** | | | | | | | |
| AIRPORT BOND FUNDS | 0 | 0 | 3,832 | 0 | 0 | 0 | 3,832 |
| Total | **0** | **0** | **3,832** | **0** | **0** | **0** | **3,832** |

Council District(s)
CW

Project (33-00266) - This project provides funds for 10 new signs, replacing existing signs with Variable Message Signs, and purchasing Venus 1500 software to manipulate new signage.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **PHYSICAL SECURITY INFORMATION MANAGEMENT** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 0 | 0 | 0 | 2,155 | 0 | 0 | 2,155 |
| Total | **0** | **0** | **0** | **2,155** | **0** | **0** | **2,155** |

Council District(s)
CW

Project (33-00216) - This project provides funding for the integration of technology between the systems used by Security, Operations, and Safety. Integration elements may include video, access control, Perimeter Intrusion Detection Systems, Standard Operating Procedures (SOP), and the fire alarm system.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **PM/PROJECT CONTROLS SOFTWARE** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 366 | 0 | 0 | 0 | 0 | 0 | 366 |
| Total | **366** | **0** | **0** | **0** | **0** | **0** | **366** |

Council District(s)
CW

Project (33-00262) - This project provides funding for a more robust system to better manage the projects, associated contracts, and especially the funding sources that are tied to these projects and contracts.

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***TRANSPORTATION*** | | | | | | | |
| ***AIR TRANSPORTATION*** | | | | | | | |
| **REHABILITATE WEST CARGO FACILITIES** | | | | | | | |
| INTERIM AIRPORT FINANCING | 257 | 3,828 | 0 | 0 | 0 | 0 | 4,085 |
| Total | **257** | **3,828** | **0** | **0** | **0** | **0** | **4,085** |
| Council District(s) CW | Project (33-00075) - This project rehabilitates the West Cargo Facilities as identified by the Master Plan. | | | | | | |
| **RESIDENTIAL ACOUSTICAL TREATMENT PROGRAM** | | | | | | | |
| AIRPORT IMPROVEMENT PROGRAM GRANT | 8,060 | 0 | 0 | 0 | 0 | 0 | 8,060 |
| INTERIM AIRPORT FINANCING | 2,015 | 0 | 0 | 0 | 0 | 0 | 2,015 |
| Total | **10,075** | **0** | **0** | **0** | **0** | **0** | **10,075** |
| Council District(s) CW | Project (33-00170) - This project provides funding for matching the Residential Acoustical Treatment Program, a federal program whereby residences located within eligible, FAA-determined noise exposure levels will be treated to reduce interior noise. | | | | | | |
| **RING ROAD BRIDGE BEND REPAIR** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 506 | 0 | 0 | 0 | 0 | 0 | 506 |
| Total | **506** | **0** | **0** | **0** | **0** | **0** | **506** |
| Council District(s) CW | Project (33-00267) - This project provides funding for repairing concrete bent cracks in the upper level terminal roadway. | | | | | | |
| **RINGDOWN SYSTEM REPLACEMENT** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 0 | 0 | 338 | 0 | 0 | 0 | 338 |
| Total | **0** | **0** | **338** | **0** | **0** | **0** | **338** |
| Council District(s) CW | Project (33-00247) - This project provides funding for a Ringdown system ("crash phone") replacement at SAT. The system was installed in 2008 and should be upgraded to the most current system. | | | | | | |
| **RUNWAY 12R DECOUPLE & RECONSTRUCTION** | | | | | | | |
| AIRPORT BOND FUNDS | 0 | 0 | 0 | 0 | 1,165 | 3,113 | 4,278 |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 100 | 0 | 0 | 0 | 0 | 0 | 100 |
| AIRPORT IMPROVEMENT PROGRAM GRANT | 0 | 0 | 0 | 0 | 3,495 | 9,338 | 12,833 |
| Total | **100** | **0** | **0** | **0** | **4,660** | **12,451** | **17,211** |
| Council District(s) CW | Project (33-00088) - This project funds an airfield assessment in FY 2013. In later fiscal years, it will design and construct a decouple of Runway 12R from Runway 4/22. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***TRANSPORTATION*** | | | | | | | |
| ***AIR TRANSPORTATION*** | | | | | | | |
| **RUNWAY 12R REHABILITATION** | | | | | | | |
| AIRPORT BOND FUNDS | 0 | 0 | 6,349 | 0 | 0 | 0 | 6,349 |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 1,096 | 0 | 0 | 0 | 0 | 0 | 1,096 |
| AIRPORT IMPROVEMENT PROGRAM GRANT | 0 | 5,395 | 9,848 | 0 | 0 | 0 | 15,243 |
| INTERIM AIRPORT FINANCING | 0 | 1,798 | 0 | 0 | 0 | 0 | 1,798 |
| Total | **1,096** | **7,193** | **16,197** | **0** | **0** | **0** | **24,486** |

Council District(s)
CW

Project (33-00178) - This project will reconstruct two separate sections of concrete runway pavement of Runway 12R, including the rehabilitation of portions of adjacent taxiways, and replace the runway lighting.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **SAT AIRCRAFT WASHRACK** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 0 | 0 | 0 | 0 | 0 | 323 | 323 |
| Total | **0** | **0** | **0** | **0** | **0** | **323** | **323** |

Council District(s)
CW

Project (33-00168) - This project provides funding for the construction of, on the airside apron, a covered wash rack with an oil water separator for airport tenant equipment.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **SAT, AIRPORT DESIGN STANDARD MANUAL** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 0 | 705 | 0 | 0 | 0 | 0 | 705 |
| Total | **0** | **705** | **0** | **0** | **0** | **0** | **705** |

Council District(s)
CW

Project (33-00286) - This project provides funding for a Design Standards Manual for the San Antonio Airport System. The goal is to establish a cohesive design standard to create consistency and efficiency between projects. The San Antonio Airport System (SAAS) currently does not have a Design Standard Criteria Manual (DSCM) for the Aviation Department, consultants, contractors, or tenants. The goal for developing and adopting a DSCM is to define uniform design and construction standards, code requirements, details, products, and practices for new construction, additions/alterations, renovations and improvement projects. This document would facilitate current and future proposals and disputes on types of material used, type of design and processes and procedures.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **SEWER REPLACEMENT FOR BLDGS. 1320 & 1322** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 264 | 0 | 0 | 0 | 0 | 0 | 264 |
| Total | **264** | **0** | **0** | **0** | **0** | **0** | **264** |

Council District(s)
CW

Project (33-00284) - This project provides funding for the replacement of the existing 4" clay pipe under Airport Badge & ID office (Bldg. 1322). A sewer investigation will be conducted to determine the existing conditions under the Airport Police building (Bldg. 1320). If clay pipe is discovered, it will be replaced with 6" PVC piping. The pipes are as old at the buildings and have never been replaced. The size needs to be increased to provide additional capacity, and the clay could break, requiring emergency sewer repairs under the building. The laterals from the exterior of the buildings to the sanitary manhole have been replaced with 6" PVC. Existing 4" clay under buildings tie into the new 6" PVC lines.

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***TRANSPORTATION*** | | | | | | | |
| ***AIR TRANSPORTATION*** | | | | | | | |
| **STINSON - AIRFIELD GENERATOR BLDG. RECONSTRUCTION** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 107 | 504 | 0 | 0 | 0 | 0 | 611 |
| Total | **107** | **504** | **0** | **0** | **0** | **0** | **611** |

Council District(s)

CW

Project (33-00287) - This project provides funding for the following elements of work: repair roof, wall, and building footing, which have caused the building to crack; add roll up door to facilitate installation of large equipment in building. Electrical generator building is failing. The roof collapsed 4 or 5 years ago, with major cracks in the building wall. It was temporarily shored up with 2 by 4' s. The building houses the airfield electrical regulators, fire suppression equipment, and the electrical generator. There is no way to get the electrical generator in/out of building if it needs to be replaced. A hole was cut into the wall and subsequently patched when the generator was installed in the building. It is recommended that a roll-up door or similar mechanism be added to access and/or install or remove large equipment in the future.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **STINSON - BUILDING 680 REHABILITATION** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 858 | 0 | 0 | 0 | 0 | 0 | 858 |
| Total | **858** | **0** | **0** | **0** | **0** | **0** | **858** |

Council District(s)

CW

Project (33-00290) - This project provides funding for the replacement of all insulation in Building 680 located at Stinson airport. This project is needed because the insulation has reached the end of its useful life and needs to be replaced. It has deteriorated and is falling from the ceiling and walls and is aesthetically unappealing to visitors. In addition, the Building 680 roof has been leaking and is damaging the interior of the building. The skylights were not installed properly and are leaking.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **STINSON - BUILDING MODIFICATIONS** | | | | | | | |
| STINSON REVOLVING FUND | 50 | 50 | 50 | 50 | 50 | 50 | 300 |
| TEXAS DEPARTMENT OF TRANSPORTATION | 50 | 50 | 50 | 50 | 50 | 50 | 300 |
| Total | **100** | **100** | **100** | **100** | **100** | **100** | **600** |

Council District(s)

CW

Project (33-00033) - This project provides funding for the Texas Department of Transportation to administer the Routine Airport Maintenance Program which provides for basic improvements such as hangar repairs, fencing or other airside and landside needs.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **STINSON - COMMANDER'S HOUSE REDEVELOPMENT** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 0 | 0 | 0 | 0 | 0 | 541 | 541 |
| Total | **0** | **0** | **0** | **0** | **0** | **541** | **541** |

Council District(s)

CW

Project (33-00089) - This project provides funding for the replacement of the current roof and the preservation of the Commander's house.

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***TRANSPORTATION*** | | | | | | | |
| ***AIR TRANSPORTATION*** | | | | | | | |
| **STINSON - HANGAR 1, 2, 3 LEAD PAINT MITIGATION AND REFURBISHMENT** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 0 | 0 | 0 | 0 | 0 | 1,393 | 1,393 |
| Total | **0** | **0** | **0** | **0** | **0** | **1,393** | **1,393** |

Council District(s)
CW

Project (33-00288) - This project provides funding for addressing flaking paint. During rain events or high humidity conditions, rust and paint chips drip on the aircraft stored in the hangars. Mitigation will also address the appearance of the hangars as part of the City's beautification project in association with the World Heritage Beautification and the Mission District located around the airport.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **STINSON - LAND PREP** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 342 | 0 | 5,377 | 0 | 0 | 0 | 5,719 |
| Total | **342** | **0** | **5,377** | **0** | **0** | **0** | **5,719** |

Council District(s)
CW

Project (33-00234) - This project provides funding for the preparation of land for T hangars and corporate hangars at Stinson Municipal Airport. Project includes utilities, apron inlets to the sites, and land preparation assessments of other development areas.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **STINSON - MAINTENANCE SHOP REFURBISHMENT** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 0 | 0 | 0 | 0 | 0 | 293 | 293 |
| Total | **0** | **0** | **0** | **0** | **0** | **293** | **293** |

Council District(s)
CW

Project (33-00289) - This project provides funding for painting the exterior of the Maintenance Building at the Stinson Municipal Airport. The Airport Maintenance Building needs to be repainted as part of the City's beautification project. As part of the beautification project, a mural may be painted on one of the exterior walls as part of the World Heritage Site initiatives. Whether or not the mural is painted, all exterior surfaces need to be prepared and repainted. The project scope consists of the following elements: prepare and paint exterior walls of maintenance building; paint roof with Elastomeric paint.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **STINSON - MASTER PLAN UPDATE** | | | | | | | |
| STINSON REVOLVING FUND | 0 | 0 | 0 | 655 | 0 | 0 | 655 |
| Total | **0** | **0** | **0** | **655** | **0** | **0** | **655** |

Council District(s)
CW

Project (33-00235) - This project provides funding for the update of the Master Plan for Stinson Municipal Airport and will include a stormwater study. This update will be used as a planning and programming tool for future capital development.

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***TRANSPORTATION*** | | | | | | | |
| ***AIR TRANSPORTATION*** | | | | | | | |
| **STINSON - MONUMENT & DIRECTIONAL SIGNAGE** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 0 | 254 | 0 | 0 | 0 | 0 | 254 |
| Total | **0** | **254** | **0** | **0** | **0** | **0** | **254** |

Council District(s)
CW

Project (33-00236) - This project provides funding for the design and installation of a new monument and directional signage in the area surrounding the Stinson Municipal Airport. This project will be in conjunction with the World Heritage Foundation efforts.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **STINSON - PARKING LOT** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 725 | 0 | 0 | 0 | 0 | 0 | 725 |
| Total | **725** | **0** | **0** | **0** | **0** | **0** | **725** |

Council District(s)
CW

Project (33-00055) - This project provides funding for the lighting, bumper stops, and striping for the new parking lot at the Stinson Municipal Airport Terminal Building.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **STINSON - ROOSEVELT ACCESS PARKWAY** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 876 | 3,945 | 0 | 0 | 0 | 0 | 4,821 |
| Total | **876** | **3,945** | **0** | **0** | **0** | **0** | **4,821** |

Council District(s)
CW

Project (33-00237) - This project provides funding for the design and construction of a new continuous road linking Roosevelt Avenue to Mission Road. The first phase includes constructing a new intersection at 96th Street and Roosevelt Avenue.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **STINSON - TAXIWAY D UPGRADE** | | | | | | | |
| STINSON REVOLVING FUND | 0 | 0 | 57 | 527 | 0 | 0 | 584 |
| TEXAS DEPARTMENT OF TRANSPORTATION | 0 | 0 | 514 | 4,745 | 0 | 0 | 5,259 |
| Total | **0** | **0** | **571** | **5,272** | **0** | **0** | **5,843** |

Council District(s)
CW

Project (33-00238) - This project provides funding for the design and construction of a separation between Runway 9/27 and Taxiway D to bring Runway 9/27 to a B-II standard. TxDOT will administer the project.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **STINSON - TERMINAL ROOF REPLACEMENT** | | | | | | | |
| STINSON REVOLVING FUND | 0 | 457 | 0 | 0 | 0 | 0 | 457 |
| Total | **0** | **457** | **0** | **0** | **0** | **0** | **457** |

Council District(s)
CW

Project (33-00091) - This project provides funding for the replacement of areas of the original roof in the Terminal Building of the Stinson Municipal Airport not included in expansion project.

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***TRANSPORTATION*** | | | | | | | |
| ***AIR TRANSPORTATION*** | | | | | | | |
| **STINSON AERONAUTICAL SURVEY** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 331 | 0 | 0 | 0 | 0 | 0 | 331 |
| Total | **331** | **0** | **0** | **0** | **0** | **0** | **331** |
| Council District(s) CW | Project (33-00274) - This project provides funding for an aeronautical survey for SSF in accordance with FAA Advisory Circulars 150/5300 16A, 150/5300 17C, and 150/5300 18B to obtain high quality obstacle data. | | | | | | |
| **STINSON DRAINAGE PLAN** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 0 | 0 | 0 | 0 | 345 | 0 | 345 |
| Total | **0** | **0** | **0** | **0** | **345** | **0** | **345** |
| Council District(s) CW | Project (33-00275) - This project provides funding for updating the Stinson Master Plan to include a drainage study. | | | | | | |
| **STINSON HIKE & BIKE** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 515 | 0 | 0 | 0 | 0 | 0 | 515 |
| Total | **515** | **0** | **0** | **0** | **0** | **0** | **515** |
| Council District(s) CW | Project (33-00273) - This project provides funding for the development of a hike and bike trail between San Antonio Mission Reach and the Stinson Airport. | | | | | | |
| **STINSON LAND ACQ. RW 14/32 RPZ** | | | | | | | |
| STINSON REVOLVING FUND | 16 | 273 | 0 | 0 | 0 | 0 | 289 |
| TEXAS DEPARTMENT OF TRANSPORTATION | 143 | 2,453 | 0 | 0 | 0 | 0 | 2,596 |
| Total | **159** | **2,726** | **0** | **0** | **0** | **0** | **2,885** |
| Council District(s) CW | Project (33-00272) - This project provides funding for environmental and archeological surveys for land acquisition in 2018 and then the actual land acquisition in 2019. The project will be managed by the Texas Department of Transportation. | | | | | | |
| **STORMWATER OUTFALL REPAIRS** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 386 | 0 | 0 | 0 | 0 | 0 | 386 |
| Total | **386** | **0** | **0** | **0** | **0** | **0** | **386** |
| Council District(s) CW | Project (33-00036) - This project provides funding for the repair, replacement and installation of stormwater system outfall structures at both airports to include velocity dissipation control. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***TRANSPORTATION*** | | | | | | | |
| ***AIR TRANSPORTATION*** | | | | | | | |
| **SYSTEMS INTEGRATION PROJECT (AODB)** | | | | | | | |
| AIRPORT BOND FUNDS | 0 | 0 | 1,631 | 0 | 0 | 0 | 1,631 |
| INTERIM AIRPORT FINANCING | 0 | 299 | 0 | 0 | 0 | 0 | 299 |
| Total | **0** | **299** | **1,631** | **0** | **0** | **0** | **1,930** |
| Council District(s) CW | Project (33-00232) - This project will integrate key airport systems through an airport operational database (AODB) to improve facility operation and control and assist in reducing revenue losses. | | | | | | |
| **TAXIWAY E RECONSTRUCTION** | | | | | | | |
| AIRPORT IMPROVEMENT PROGRAM GRANT | 0 | 3,869 | 0 | 0 | 0 | 0 | 3,869 |
| INTERIM AIRPORT FINANCING | 72 | 1,290 | 0 | 0 | 0 | 0 | 1,362 |
| Total | **72** | **5,159** | **0** | **0** | **0** | **0** | **5,231** |
| Council District(s) CW | Project (33-00194) - This project will reconstruct Taxiway E in a new location, including associated grading, lighting, signage and markings. | | | | | | |
| **TAXIWAY H RECONSTRUCTION** | | | | | | | |
| AIRPORT BOND FUNDS | 0 | 0 | 713 | 1,841 | 0 | 0 | 2,554 |
| AIRPORT IMPROVEMENT PROGRAM GRANT | 0 | 0 | 0 | 5,522 | 0 | 0 | 5,522 |
| Total | **0** | **0** | **713** | **7,363** | **0** | **0** | **8,076** |
| Council District(s) CW | Project (33-00094) - This project will design and reconstruct a portion of Taxiway H which has been identified in the Pavement Management Study as in need of reconstruction. | | | | | | |
| **TENANT VOIP** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 155 | 0 | 545 | 0 | 0 | 0 | 700 |
| Total | **155** | **0** | **545** | **0** | **0** | **0** | **700** |
| Council District(s) CW | Project (33-00069) - This project provides funding for the expansion of Tenant Voice over Internet Protocol (VoIP) services to tenants. This work will include design, bidding, and implementation. | | | | | | |
| **TERMINAL A AND B STERILE AREA EXIT MONITORING SYSTEM** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 0 | 0 | 0 | 0 | 0 | 1,257 | 1,257 |
| Total | **0** | **0** | **0** | **0** | **0** | **1,257** | **1,257** |
| Council District(s) CW | Project (33-00280) - This project provides funding for the purchase and installation of a system to detect and warn off backflow of passengers or unauthorized entry into the sterile areas. The exit monitoring system will be installed in the landside area adjacent to the sterile area in both Terminal A and Terminal B. Signage will be installed to warn passengers not to proceed past the line where the monitoring system detects reverse flow. The new system will be integrated with the Access Control System allowing exit lane monitoring by TSA, OCC, and Airport Security. This project improves the security technology in order to mitigate the risk of security breaches, reception of Letters of Investigation and Civil Penalties from TSA. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***TRANSPORTATION*** | | | | | | | |
| ***AIR TRANSPORTATION*** | | | | | | | |
| **TERMINAL A ELECTRICAL SYSTEM EXPANSION** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 3,154 | 0 | 0 | 0 | 0 | 0 | 3,154 |
| Total | **3,154** | **0** | **0** | **0** | **0** | **0** | **3,154** |

Council District(s)
CW

Project (33-00253) - This project provides funding for the installation of redundant systems so that SAT can perform preventative maintenance without shutting down the Terminal building. This will include replacement of 400Hz motor generators, which have been in service for 16 years, the addition of jetbridges and BHS to emergency backup circuits, installation of new conductors, and the upsizing of the current emergency power generator/or additional generator.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **TERMINAL A GREASE TRAP RELOCATION** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 188 | 0 | 0 | 0 | 0 | 0 | 188 |
| Total | **188** | **0** | **0** | **0** | **0** | **0** | **188** |

Council District(s)
CW

Project (33-00256) - This project provides funding for the relocation of TA Terminal A grease traps from mechanical rooms to outside encasing units to mirror the grease traps at Terminal B.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **TERMINAL A IT CUTOVER** | | | | | | | |
| AIRPORT BOND FUNDS | 0 | 0 | 2,541 | 0 | 0 | 0 | 2,541 |
| INTERIM AIRPORT FINANCING | 212 | 358 | 0 | 0 | 0 | 0 | 570 |
| Total | **212** | **358** | **2,541** | **0** | **0** | **0** | **3,111** |

Council District(s)
CW

Project (33-00056) - This project decommissions the communication rooms no longer part of the essential infrastructure for Terminal A and re-cables to the permanent communication rooms that were established under the Terminal A and Campus IT Modernization project.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **TERMINAL A NEW CONCESSION SPACE** | | | | | | | |
| AIRPORT BOND FUNDS | 0 | 0 | 0 | 0 | 0 | 1,488 | 1,488 |
| Total | **0** | **0** | **0** | **0** | **0** | **1,488** | **1,488** |

Council District(s)
CW

Project (33-00281) - This project creates a new concession space of north food court in Terminal A. The proposed location comprises a new two story building infill, including site work, foundations, exterior enclosure, roof, and build-out of approximately 500 SF of concession space at the upper level. The Project will also include modifications to, and extension of, the existing mechanical, electrical, and plumbing (MEP) systems to service the new concession.

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***TRANSPORTATION*** | | | | | | | |
| ***AIR TRANSPORTATION*** | | | | | | | |
| **TERMINAL A RENOVATIONS AND REFURBISHMENT II** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 5,130 | 5,781 | 4,360 | 0 | 0 | 0 | 15,271 |
| Total | **5,130** | **5,781** | **4,360** | **0** | **0** | **0** | **15,271** |
| Council District(s) CW | Project (33-00096) - This project provides funding for the design and expansion of the customs facility in Terminal A, which is the second phase of work for this project. | | | | | | |
| **TERMINAL A RENOVATIONS III** | | | | | | | |
| AIRPORT BOND FUNDS | 0 | 0 | 0 | 6,965 | 0 | 0 | 6,965 |
| INTERIM AIRPORT FINANCING | 6,807 | 4,117 | 0 | 0 | 0 | 0 | 10,924 |
| Total | **6,807** | **4,117** | **0** | **6,965** | **0** | **0** | **17,889** |
| Council District(s) CW | Project (33-00219) - This project provides funding for the design and construction of the third phase of work on building infrastructure needs including HVAC replacement, improvements to the vaulted ceiling, installation of curbside canopies, sidewalk re-finishing, and window re-sealing. | | | | | | |
| **TERMINAL A SECURITY CHECKPOINT EXPANSION** | | | | | | | |
| INTERIM AIRPORT FINANCING | 204 | 1,814 | 0 | 0 | 0 | 0 | 2,018 |
| Total | **204** | **1,814** | **0** | **0** | **0** | **0** | **2,018** |
| Council District(s) CW | Project (33-00221) - This project provides funding for the design and construction of the expansion of the Terminal A Security Checkpoint to allow for additional security lines. | | | | | | |
| **TERMINAL A, CONCESSIONS RECEIVING AREA** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 46 | 214 | 0 | 0 | 0 | 0 | 260 |
| Total | **46** | **214** | **0** | **0** | **0** | **0** | **260** |
| Council District(s) CW | Project (33-00282) - This project provides funding for the completion of the receiving area required in Terminal A for the overall new central delivery system. The concession receiving area will provide for limited storage of product within the terminal for all concessionaires. A receiving area room with storage lockers and some refrigeration space will be constructed in the Gate 16 area of Terminal A. | | | | | | |
| **TERMINAL ANTI-VEHICLE BARRIERS** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 155 | 0 | 0 | 0 | 0 | 0 | 155 |
| Total | **155** | **0** | **0** | **0** | **0** | **0** | **155** |
| Council District(s) CW | Project (33-00249) - This project provides funding for the installation of an anti-vehicle barrier system (e.g. bollards) along the terminal frontage and access points (glass doors) leading into both Terminals (A & B) from the passenger curbside. This project will include both the upper and lower roadways. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***TRANSPORTATION*** | | | | | | | |
| ***AIR TRANSPORTATION*** | | | | | | | |
| **TERMINAL AREA TAXIWAYS** | | | | | | | |
| AIRPORT IMPROVEMENT PROGRAM GRANT | 3,375 | 0 | 0 | 0 | 0 | 0 | 3,375 |
| INTERIM AIRPORT FINANCING | 1,125 | 0 | 0 | 0 | 0 | 0 | 1,125 |
| Total | **4,500** | **0** | **0** | **0** | **0** | **0** | **4,500** |
| Council District(s) CW | Project (33-00193) - This project includes the reconstruction of Taxiway G, from Runway 4/22 to Taxiway A, and Taxiway N, from Runway 12R southwest to Runway 4/22; and construction of new parallel taxiways to both Taxiways G and N. The project also includes the development of a Surface Movement Guidance Control System (SMGCS) Plan. | | | | | | |
| **TERMINAL B BLAST PROTECTION** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 0 | 0 | 0 | 0 | 0 | 944 | 944 |
| Total | **0** | **0** | **0** | **0** | **0** | **944** | **944** |
| Council District(s) CW | Project (33-00097) - This project provides funding for a blast protection film and window impact protection anchoring system to Terminal B windows, upper and lower level. It will also install precast panels at level of the Parking Garage for blast protection. | | | | | | |
| **TERMINAL B, DUMPSTER STORMWATER, RECYCLING AND SANITARY IMPROVEMENTS** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 337 | 0 | 0 | 0 | 0 | 0 | 337 |
| Total | **337** | **0** | **0** | **0** | **0** | **0** | **337** |
| Council District(s) CW | Project (33-00244) - This project provides funding for redesigning and correcting a stormwater drainage area located near Terminal B containing a dumpster, compactor, and recycle unit. | | | | | | |
| **TRITURATOR FACILITY IMPROVEMENTS** | | | | | | | |
| AIRPORT IMPROVEMENT & CONTINGENCY FUND | 0 | 108 | 0 | 0 | 0 | 0 | 108 |
| Total | **0** | **108** | **0** | **0** | **0** | **0** | **108** |
| Council District(s) CW | Project (33-00057) - This project provides funding for an improved triturator facility, including larger pipes, pit modifications, new manholes, IT/access control improvements, and repairs to adjacent apron and retaining wall. | | | | | | |
| **TOTAL AIR TRANSPORTATION** | **86,375** | **63,361** | **70,021** | **30,759** | **5,801** | **20,831** | **277,148** |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***TRANSPORTATION*** | | | | | | | |
| ***STREETS*** | | | | | | | |
| **1604/BULVERDE ROAD TURNAROUNDS** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 5 | 5 | 3 | 0 | 0 | 0 | 13 |
| Total | **5** | **5** | **3** | **0** | **0** | **0** | **13** |
| Council District(s) 10 | Project (23-01558) - Leverage funds toward construction of turnarounds under the North 1604/Bulverde intersection. Cost reflects City of San Antonio's contribution to a proposed federally funded project. | | | | | | |
| **AEROMEDICAL DRIVE** | | | | | | | |
| 2015 SELF SUPPORTING CERTIFICATES OF OBLIGATION | 565 | 0 | 0 | 0 | 0 | 0 | 565 |
| Total | **565** | **0** | **0** | **0** | **0** | **0** | **565** |
| Council District(s) 3 | Project (23-01464) - This project provides funding for the realignment and extension of Aeromedical Drive, a three-lane, undivided roadway extending 540 feet south from Sidney Brooks to Junkin Dr. The project will include street, drainage and utility infrastructure. | | | | | | |
| **ALAMO (COMMERCE TO CESAR CHAVEZ)** | | | | | | | |
| 2007 GO STREET IMPROVEMENT BOND-A | 788 | 0 | 0 | 0 | 0 | 0 | 788 |
| Total | **788** | **0** | **0** | **0** | **0** | **0** | **788** |
| Council District(s) 1 | Project (40-00263) - This project will provide for streets and drainage improvements associated with Hemisfair Park. Alamo and Cesar Chavez will be a complete streets and low impact development project. | | | | | | |
| **APPLEWHITE ROAD INTERSECTION (SOUTH OF WATSON ROAD)** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 121 | 256 | 620 | 0 | 0 | 0 | 997 |
| Total | **121** | **256** | **620** | **0** | **0** | **0** | **997** |
| Council District(s) 3 | Project (23-01559) - Reconstruct and widen Applewhite intersection south of Watson. Includes traffic signal modifications as appropriate and within available funding. | | | | | | |
| **ATD FY 2018 BIKE FACILITIES** | | | | | | | |
| ADVANCED TRANSPORTATION DISTRICT | 500 | 0 | 0 | 0 | 0 | 0 | 500 |
| Total | **500** | **0** | **0** | **0** | **0** | **0** | **500** |
| Council District(s) CW | Project (23-01741) - This project provides funding for the planning, design, and construction of bike facility projects. | | | | | | |
| **ATD FY 2018 INTELLIGENT TRAFFIC SYSTEM** | | | | | | | |
| ADVANCED TRANSPORTATION DISTRICT | 375 | 0 | 0 | 0 | 0 | 0 | 375 |
| Total | **375** | **0** | **0** | **0** | **0** | **0** | **375** |
| Council District(s) CW | Project (23-01745) - This project will provide backup batteries for traffic signals that are activated if a loss of power occurs, i.e., during severe storm. This keeps the signals operating 4 to 5 hours without an external power. Also covers additional detection equipment and CCTV cameras. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***TRANSPORTATION*** | | | | | | | |
| ***STREETS*** | | | | | | | |
| **ATD FY 2018 INTERSECTION SAFETY IMPROVEMENT** | | | | | | | |
| ADVANCED TRANSPORTATION DISTRICT | 850 | 0 | 0 | 0 | 0 | 0 | 850 |
| Total | **850** | **0** | **0** | **0** | **0** | **0** | **850** |

Council District(s)
CW

Project (23-01747) - This project provides funding for the modification of the Wiesman Blvd. and Ellison Dr. intersection to improve transportation mobility, to include turn lanes, deceleration/acceleration lanes, and medians.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **ATD FY 2018 SIDEWALKS** | | | | | | | |
| ADVANCED TRANSPORTATION DISTRICT | 5,000 | 0 | 0 | 0 | 0 | 0 | 5,000 |
| Total | **5,000** | **0** | **0** | **0** | **0** | **0** | **5,000** |

Council District(s)
CW

Project (23-01743) - This project provides funding for the construction of sidewalks where there are gaps in sidewalk coverage. This will also include a cost sharing program with residents.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **ATD ITSD TRAFFIC SIGNAL COMMUNICATION** | | | | | | | |
| ADVANCED TRANSPORTATION DISTRICT | 2,000 | 0 | 0 | 0 | 0 | 0 | 2,000 |
| Total | **2,000** | **0** | **0** | **0** | **0** | **0** | **2,000** |

Council District(s)
CW

Project (23-01746) - This project provides funding for the continuation of a 5 year plan consisting of additional data circuits at intersections, which allow communication to the Transportation & Infrastructure Management Center (TIMC), maintenance of the new wireless communication, and fiber installation at intersections closest to City facilities (underground or aerial).

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **BITTERS ROAD INTERSECTION & SIDEWALKS (SAVANNAH PASS TO BLANCO ROAD)** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 376 | 726 | 3,449 | 516 | 0 | 0 | 5,067 |
| Total | **376** | **726** | **3,449** | **516** | **0** | **0** | **5,067** |

Council District(s)
9

Project (23-01560) - Construct intersection, traffic signal and sidewalk improvements. Includes adding left-turn lanes at Savannah Pass and Partridge Trail; and a dedicated right-turn lane from Bitters onto northbound Blanco Road.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **BRAC INFRASTRUCTURE PROJECTS** | | | | | | | |
| 2009 TAX NOTES | 323 | 0 | 0 | 0 | 0 | 0 | 323 |
| Total | **323** | **0** | **0** | **0** | **0** | **0** | **323** |

Council District(s)
2 10

Project (40-00206) - This project provides funding for BRAC-related capital improvement projects located around Fort Sam Houston. The scope of the project will be executed up to funds available in the project budget. This project may include acquisition of necessary right of way.

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***TRANSPORTATION*** | | | | | | | |
| ***STREETS*** | | | | | | | |
| **BROADWAY AREA STREET IMPROVEMENTS** | | | | | | | |
| UNISSUED CERTIFICATES OF OBLIGATION | 500 | 0 | 0 | 0 | 0 | 0 | 500 |
| Total | **500** | **0** | **0** | **0** | **0** | **0** | **500** |

Council District(s)

1

Project (23-01766) - Provides funding for street improvements in the Broadway area which may include pavement, sidewalks, bike lanes, curbs, pavement markings and traffic signal work.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **BROADWAY STREET CORRIDOR (EAST HOUSTON STREET TO EAST HILDEBRAND AVENUE)** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 1,217 | 10,310 | 12,147 | 18,268 | 0 | 0 | 41,942 |
| Total | **1,217** | **10,310** | **12,147** | **18,268** | **0** | **0** | **41,942** |

Council District(s)

CW

Project (23-01561) - Reconstruct Broadway from E. Houston to Hildebrand with curbs, sidewalks, driveway approaches, bicycle amenities, lighting, drainage and traffic improvements as appropriate and within available funds. City funding will leverage state and federal funding.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **BROADWAY UNDERPASS PARKING LOT** | | | | | | | |
| PARKING OPERATING FUND | 250 | 0 | 0 | 0 | 0 | 0 | 250 |
| SAN ANTONIO RIVER AUTHORITY | 100 | 0 | 0 | 0 | 0 | 0 | 100 |
| TAX INCREMENT REINVESTMENT ZONE (TIRZ) | 1,044 | 0 | 0 | 0 | 0 | 0 | 1,044 |
| Total | **1,394** | **0** | **0** | **0** | **0** | **0** | **1,394** |

Council District(s)

1 2

Project (19-00025) - This project provides funding for the design and construction of a surface parking lot at the intersection of Broadway and the IH35/US Hwy 281 interchange

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **BROOKS CITY BASE INFRASTRUCTURE IMPROVEMENTS** | | | | | | | |
| 2012 SELF SUPPORTING CERTIFICATES OF OBLIGATION | 893 | 0 | 0 | 0 | 0 | 0 | 893 |
| Total | **893** | **0** | **0** | **0** | **0** | **0** | **893** |

Council District(s)

3

Project (40-00450) - This project provides funding for infrastructure improvements to facilitate future development.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **BROOKS CITY BASE INNER CIRCLE ROAD (LOUIS BAUER DRIVE TO RESEARCH PLAZA)** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 1,191 | 1,684 | 0 | 0 | 0 | 0 | 2,875 |
| Total | **1,191** | **1,684** | **0** | **0** | **0** | **0** | **2,875** |

Council District(s)

CW

Project (23-01562) - Extend and improve Inner Circle from Louis Bauer to Research Plaza.

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***TRANSPORTATION*** | | | | | | | |
| ***STREETS*** | | | | | | | |
| **BROOKS CITY BASE SOUTH NEW BRAUNFELS AVENUE (LYSTER ROAD TO AVIATION LANDING)** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 3,442 | 5,450 | 1,269 | 0 | 0 | 0 | 10,161 |
| Total | **3,442** | **5,450** | **1,269** | **0** | **0** | **0** | **10,161** |
| Council District(s) CW | Project (23-01563) - Extend New Braunfels within Brooks City Base to proposed intersection with Lyster Road, continuing to the intersection of Aviation Landing. | | | | | | |
| **BROOKS CITY BASE STINSON CORRIDOR (RESEARCH PLAZA TO SOUTH PRESA STREET)** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 3,296 | 5,216 | 1,215 | 0 | 0 | 0 | 9,727 |
| Total | **3,296** | **5,216** | **1,215** | **0** | **0** | **0** | **9,727** |
| Council District(s) CW | Project (23-01564) - New roadway alignment of Research Plaza to South Presa. | | | | | | |
| **BROOKS-S NEW BRAUNFELS (LYSTER LOOP 410 S)** | | | | | | | |
| 2017 CERTIFICATES OF OBLIGATION | 2,000 | 0 | 0 | 0 | 0 | 0 | 2,000 |
| Total | **2,000** | **0** | **0** | **0** | **0** | **0** | **2,000** |
| Council District(s) 3 | Project (23-03747) - This project provides funding for the design, engineering, planning, right-of-way acquisition, environmental studies and utility requirements for the extension of South New Braunfels from Lyster Road to Loop 410 South. | | | | | | |
| **BUENA VISTA CORRIDOR** | | | | | | | |
| 2012 GO STREET IMPROVEMENT BOND | 140 | 0 | 0 | 0 | 0 | 0 | 140 |
| 2012 GO STREET IMPROVEMENT BOND-A | 1,000 | 0 | 0 | 0 | 0 | 0 | 1,000 |
| Total | **1,140** | **0** | **0** | **0** | **0** | **0** | **1,140** |
| Council District(s) 5 | Project (40-00291) - Improve pedestrian connectivity on Buena Vista between Frio and Santa Rosa. Aesthetic and lighting enhancements will be added as appropriate and within available funding. This project may include acquisition of necessary right of way. | | | | | | |
| **BULVERDE ROAD PHASE 1 (BUTTERLEIGH DRIVE TO NORTH OF QUIET MEADOW STREET)** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 1,200 | 1,331 | 5,964 | 8,475 | 0 | 0 | 16,970 |
| Total | **1,200** | **1,331** | **5,964** | **8,475** | **0** | **0** | **16,970** |
| Council District(s) 10 | Project (23-01565) - Reconstruct and widen Bulverde Road with curbs, sidewalks, driveway approaches, traffic signals and drainage improvements, as appropriate and within available funding. This is a continuation of Bexar County's Street and Drainage Improvements Project to realign Jung Road to Quiet Meadow. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***TRANSPORTATION*** | | | | | | | |
| ***STREETS*** | | | | | | | |
| **BYNUM AVENUE (WEST GERALD AVENUE TO SOUTHWEST MILITARY DRIVE)** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 724 | 1,050 | 3,007 | 2,933 | 0 | 0 | 7,714 |
| Total | **724** | **1,050** | **3,007** | **2,933** | **0** | **0** | **7,714** |
| Council District(s) 4 | Project (23-01566) - Reconstruct Bynum from W. Gerald to S.W. Military with curbs, sidewalks, driveway approaches, drainage and other improvements as appropriate and within available funding. | | | | | | |
| **CALLAGHAN RD (IH 410 TO SP 421)** | | | | | | | |
| 2012 GO STREET IMPROVEMENT BOND | 913 | 0 | 0 | 0 | 0 | 0 | 913 |
| Total | **913** | **0** | **0** | **0** | **0** | **0** | **913** |
| Council District(s) 7 | Project (40-00292) - Reconstruct and widen Callaghan to four lanes with a continuous left-turn lane from Bandera Road to Loop 410. Curbs, sidewalks, a shared use path, driveways, traffic signal and drainage improvements Cost reflects City of San Antonio contribution to a proposed federally funded project. This project includes acquisition of necessary right of way. | | | | | | |
| **CAMARON STREET (WEST HOUSTON STREET TO FOX TECH HIGH SCHOOL)** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 496 | 1,807 | 2,185 | 0 | 0 | 0 | 4,488 |
| Total | **496** | **1,807** | **2,185** | **0** | **0** | **0** | **4,488** |
| Council District(s) CW 1 | Project (23-01567) - Develop pedestrian corridor improvements, as appropriate on Camaron and Kingsbury from W. Houston to Flores near Fox Tech High School. | | | | | | |
| **CESAR CHAVEZ CORRIDOR** | | | | | | | |
| 2012 GO STREET IMPROVEMENT BOND | 1,076 | 0 | 0 | 0 | 0 | 0 | 1,076 |
| 2012 GO STREET IMPROVEMENT BOND-A | 1,000 | 0 | 0 | 0 | 0 | 0 | 1,000 |
| Total | **2,076** | **0** | **0** | **0** | **0** | **0** | **2,076** |
| Council District(s) 5 | Project (40-00298) - Improve pedestrian connectivity on Cesar Chavez between Frio and Santa Rosa. Aesthetic and lighting enhancements will be added as appropriate and within available funding. This project may include acquisition of necessary right of way. | | | | | | |
| **COMMERCE CORRIDOR** | | | | | | | |
| 2012 GO STREET IMPROVEMENT BOND | 1,221 | 0 | 0 | 0 | 0 | 0 | 1,221 |
| 2012 GO STREET IMPROVEMENT BOND-A | 1,000 | 0 | 0 | 0 | 0 | 0 | 1,000 |
| Total | **2,221** | **0** | **0** | **0** | **0** | **0** | **2,221** |
| Council District(s) 5 | Project (40-00299) - Improve pedestrian connectivity on Commerce between Frio and Santa Rosa. Aesthetic and lighting enhancements will be added as appropriate and within available funding. This project may include acquisition of necessary right of way. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***TRANSPORTATION*** | | | | | | | |
| ***STREETS*** | | | | | | | |
| **COMMERCE STREET (FRIO STREET TO SANTA ROSA STREET)** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 2,939 | 5,165 | 3,694 | 0 | 0 | 0 | 11,798 |
| Total | **2,939** | **5,165** | **3,694** | **0** | **0** | **0** | **11,798** |

Council District(s)

CW 1

Project (23-01569) - Reconstruct Commerce from Santa Rosa to Frio. Includes pedestrian amenities, and streetscape improvements as appropriate and within available funding. This is a continuation of the 2012 Bond Program project.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **COMMERCE STREET (ST. MARY'S STREET TO SANTA ROSA STREET)** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 474 | 705 | 3,212 | 1,597 | 0 | 0 | 5,988 |
| Total | **474** | **705** | **3,212** | **1,597** | **0** | **0** | **5,988** |

Council District(s)

CW 1

Project (23-01568) - Reconstruct Commerce Street from St. Mary's to Santa Rosa. Includes wayfinding signage, pedestrian amenities, and streetscape improvements as appropriate and within available funding. These funds will supplement the 2012 Bond Program project.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **COUNCIL DISTRICT 8 INFRASTRUCTURE IMPROVEMENTS** | | | | | | | |
| 2013 TAX NOTES | 442 | 0 | 0 | 0 | 0 | 0 | 442 |
| Total | **442** | **0** | **0** | **0** | **0** | **0** | **442** |

Council District(s)

8

Project (40-00279) - This project provides funding for infrastructure improvements throughout Council District 8. This project may include acquisition of necessary right of way.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **DEZAVALA ROAD (I-10 FRONTAGE ROAD TO LOCKHILL SELMA ROAD)** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 6,176 | 8,993 | 0 | 0 | 0 | 0 | 15,169 |
| Total | **6,176** | **8,993** | **0** | **0** | **0** | **0** | **15,169** |

Council District(s)

8

Project (23-01570) - Reconstruct and widen DeZavala from I-10 to Lockhill Selma. Includes curbs, sidewalks, driveway approaches, improved railroad crossing, intersection signal modifications and drainage improvements as appropriate and within available funding.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **DISTRICT 1 AREA PEDESTRIAN MOBILITY & STREET** | | | | | | | |
| 2012 GO STREET IMPROVEMENT BOND | 906 | 0 | 0 | 0 | 0 | 0 | 906 |
| Total | **906** | **0** | **0** | **0** | **0** | **0** | **906** |

Council District(s)

1

Project (40-00296) - This provides funds to construct pedestrian mobility and street improvement projects.

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***TRANSPORTATION*** | | | | | | | |
| ***STREETS*** | | | | | | | |
| **DISTRICT 1 PEDESTRIAN MOBILITY & STREETS** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 348 | 2,914 | 3,103 | 2,621 | 0 | 0 | 8,986 |
| Total | **348** | **2,914** | **3,103** | **2,621** | **0** | **0** | **8,986** |
| Council District(s) 1 | Project (23-01571) - Construct pedestrian mobility and street improvement projects. | | | | | | |
| **DISTRICT 2 PEDESTRIAN MOBILITY & STREETS** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 191 | 1,467 | 1,666 | 1,469 | 0 | 0 | 4,793 |
| Total | **191** | **1,467** | **1,666** | **1,469** | **0** | **0** | **4,793** |
| Council District(s) 2 | Project (23-01572) - Construct pedestrian mobility and street improvement projects. | | | | | | |
| **DISTRICT 3 PEDESTRIAN MOBILITY & STREETS** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 317 | 2,718 | 3,145 | 2,809 | 0 | 0 | 8,989 |
| Total | **317** | **2,718** | **3,145** | **2,809** | **0** | **0** | **8,989** |
| Council District(s) 3 | Project (23-01573) - Construct pedestrian mobility and street improvement projects. | | | | | | |
| **DISTRICT 4 PEDESTRIAN MOBILITY & STREETS** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 305 | 2,284 | 2,397 | 2,003 | 0 | 0 | 6,989 |
| Total | **305** | **2,284** | **2,397** | **2,003** | **0** | **0** | **6,989** |
| Council District(s) 4 | Project (23-01574) - Construct pedestrian mobility and street improvement projects. | | | | | | |
| **DISTRICT 5 PEDESTRIAN MOBILITY & STREETS** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 472 | 2,381 | 2,208 | 1,428 | 0 | 0 | 6,489 |
| Total | **472** | **2,381** | **2,208** | **1,428** | **0** | **0** | **6,489** |
| Council District(s) 5 | Project (23-01575) - Construct pedestrian mobility and street improvement projects. | | | | | | |
| **DISTRICT 6 PEDESTRIAN MOBILITY & STREETS** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 258 | 1,623 | 1,882 | 1,230 | 0 | 0 | 4,993 |
| Total | **258** | **1,623** | **1,882** | **1,230** | **0** | **0** | **4,993** |
| Council District(s) 6 | Project (23-01576) - Construct pedestrian mobility and street improvement projects. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***TRANSPORTATION*** | | | | | | | |
| ***STREETS*** | | | | | | | |
| **DISTRICT 7 SIDEWALKS** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 190 | 960 | 922 | 718 | 0 | 0 | 2,790 |
| Total | **190** | **960** | **922** | **718** | **0** | **0** | **2,790** |

Council District(s)
7

Project (23-01577) - Construct sidewalk improvements along Wilson Boulevard (Club Drive to Babcock Road), west side of Fredericksburg Road (N. Zarzamora to Balcones Heights Boulevard), one side of Loma Linda Drive (Babcock Road to Williamsburg Place), west side of Lake Boulevard (Club Drive to West Woodlawn Avenue), Benrus Boulevard and other District 7 sidewalk projects as appropriate and within available funding.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **DISTRICT 9 PEDESTRIAN MOBILITY & STREETS** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 279 | 1,556 | 1,474 | 684 | 0 | 0 | 3,993 |
| Total | **279** | **1,556** | **1,474** | **684** | **0** | **0** | **3,993** |

Council District(s)
9

Project (23-01578) - Construct pedestrian mobility and street improvement projects.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **DOWNTOWN PEDESTRIAN WAYFINDING** | | | | | | | |
| 2017 CERTIFICATES OF OBLIGATION | 450 | 0 | 0 | 0 | 0 | 0 | 450 |
| Total | **450** | **0** | **0** | **0** | **0** | **0** | **450** |

Council District(s)
CW

Project (19-00022) - This project provides funding for the necessary updates to the existing outdated Downtown Pedestrian Wayfinding Signage inventory.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **DOWNTOWN SIDEWALKS** | | | | | | | |
| UNISSUED CERTIFICATES OF OBLIGATION | 1,270 | 0 | 0 | 0 | 0 | 0 | 1,270 |
| Total | **1,270** | **0** | **0** | **0** | **0** | **0** | **1,270** |

Council District(s)
1

Project (23-01777) - Replace glass sidewalk panels in the downtown area at 12 locations.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **DOWNTOWN STREETS RECONSTRUCTION** | | | | | | | |
| 2012 GO STREET IMPROVEMENT BOND | 15,056 | 0 | 0 | 0 | 0 | 0 | 15,056 |
| Total | **15,056** | **0** | **0** | **0** | **0** | **0** | **15,056** |

Council District(s)
1

Project (40-00300) - This project provides funds for reconstruction and/or realignment of Market Street, Bowie Street, Main Avenue, Soledad Street, Frio Street, Commerce Street, San Pedro Avenue, and Navarro Street to include pedestrian and bicycle connectivity as needed. This project may include acquisition of necessary right of way.

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***TRANSPORTATION*** | | | | | | | |
| ***STREETS*** | | | | | | | |
| **EASTSIDE CHOICE NEIGHBORHOOD TRANSFORMATION** | | | | | | | |
| COMMUNITY DEVELOPMENT BLOCK GRANT | 2,500 | 0 | 0 | 0 | 0 | 0 | 2,500 |
| Total | **2,500** | **0** | **0** | **0** | **0** | **0** | **2,500** |

Council District(s)

2

Project (50-00002) - This project provides funding for the redevelopment of Wheatley Courts, including street and sidewalk improvements.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **ENRIQUE M.BARRERA PKWY PH1 (OLDHWY90AREA)** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 581 | 1,151 | 2,828 | 4,422 | 0 | 0 | 8,982 |
| Total | **581** | **1,151** | **2,828** | **4,422** | **0** | **0** | **8,982** |

Council District(s)

6

Project (23-01579) - Improve Enrique M. Barrera Parkway corridor with street, drainage and sidewalk improvements as appropriate and within available funding.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **ESPADA RD (LOOP 410 TO E. ASHLEY RD)** | | | | | | | |
| 2012 GO STREET IMPROVEMENT BOND | 1,889 | 0 | 0 | 0 | 0 | 0 | 1,889 |
| Total | **1,889** | **0** | **0** | **0** | **0** | **0** | **1,889** |

Council District(s)

3

Project (40-00419) - This project provides funds to reconstruct and widen Espada from Loop 410 to East Ashley to include bike lanes, lighting, aesthetic enhancements and drainage improvements as needed. This project may include acquisition of necessary right of way.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **EVANS ROAD (HIGHWAY 281 TO CALIZA DRIVE)** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 76 | 461 | 2,156 | 0 | 0 | 0 | 2,693 |
| Total | **76** | **461** | **2,156** | **0** | **0** | **0** | **2,693** |

Council District(s)

9

Project (23-01580) - Intersection and corridor improvements on Evans from Hwy 281 to Caliza Drive. Includes medians, acceleration/deceleration lanes and traffic signal improvements as appropriate and within available funding.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **FORT SAM ISD NEW ROADWAY (WINANS ROAD TO RITTIMAN ROAD)** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 96 | 248 | 1,376 | 0 | 0 | 0 | 1,720 |
| Total | **96** | **248** | **1,376** | **0** | **0** | **0** | **1,720** |

Council District(s)

2

Project (23-01581) - Construct a new two-lane roadway from Winans to Rittiman adjacent to John James Park.

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***TRANSPORTATION*** | | | | | | | |
| ***STREETS*** | | | | | | | |
| **FREDERICKSBURG ROAD (NORTH FLORES STREET TO WEST WOODLAWN AVENUE)** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 517 | 889 | 2,869 | 3,707 | 0 | 0 | 7,982 |
| Total | **517** | **889** | **2,869** | **3,707** | **0** | **0** | **7,982** |

Council District(s)

1

Project (23-01582) - Construct corridor improvements on Fredericksburg from Flores to Woodlawn. Includes drainage, pedestrian amenities and enhancements as appropriate and within available funding.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **FRIO STREET (COMMERCE TO CESAR CHAVEZ)** | | | | | | | |
| 2012 GO STREET IMPROVEMENT BOND | 858 | 0 | 0 | 0 | 0 | 0 | 858 |
| Total | **858** | **0** | **0** | **0** | **0** | **0** | **858** |

Council District(s)

5

Project (40-00304) - This project will improve pedestrian connectivity on Frio Street between Commerce and Cesar Chavez. Aesthetic and lighting enhancements will be added as appropriate and within available funding. This project may include acquisition of necessary right of way.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **FY 2018 TRAFFIC CALMING** | | | | | | | |
| GENERAL FUND | 1,000 | 0 | 0 | 0 | 0 | 0 | 1,000 |
| Total | **1,000** | **0** | **0** | **0** | **0** | **0** | **1,000** |

Council District(s)

CW

Project (23-01758) - This project will provide funding to implement a comprehensive Traffic Calming Program including planning, design, and construction of traffic calming projects as well as the purchase of temporary radar speed trailers. The speed radar trailers are mobile and easy to setup for implementation and are used to make drivers aware of their speed by providing an instant displayed message.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **GOLIAD ROAD (FAIR AVENUE TO EAST SOUTHCROSS BOULEVARD)** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 793 | 1,204 | 3,422 | 7,504 | 0 | 0 | 12,923 |
| Total | **793** | **1,204** | **3,422** | **7,504** | **0** | **0** | **12,923** |

Council District(s)

3

Project (23-01583) - Reconstruct Goliad from Fair to Southcross with curbs, sidewalks, driveway approaches, drainage and other improvements as appropriate and within available funding.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **HARDBERGER PARK** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 3,443 | 3,943 | 0 | 0 | 0 | 0 | 7,386 |
| Total | **3,443** | **3,943** | **0** | **0** | **0** | **0** | **7,386** |

Council District(s)

8

Project (23-01584) - Leverage local funding to support improvements associated with the bridge components of the Hardberger Park Project in accordance with the City Council approved Master Plan.

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***TRANSPORTATION*** | | | | | | | |
| ***STREETS*** | | | | | | | |
| **HARDY OAK BOULEVARD AND HUEBNER ROAD EXTENSIONS** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 2,242 | 3,946 | 22 | 0 | 0 | 0 | 6,210 |
| Total | **2,242** | **3,946** | **22** | **0** | **0** | **0** | **6,210** |

Council District(s)
9

Project (23-01585) - Leverage funding to construct new roads through the Classen-Steubing Ranch property.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **HARRY WURZBACH (AUSTIN HWY IMPRV)** | | | | | | | |
| 2016 CERTIFICATES OF OBLIGATION | 765 | 0 | 0 | 0 | 0 | 0 | 765 |
| 2017 CERTIFICATES OF OBLIGATION | 1,404 | 0 | 0 | 0 | 0 | 0 | 1,404 |
| GENERAL FUND | 0 | 988 | 0 | 0 | 0 | 0 | 988 |
| TEXAS DEPARTMENT OF TRANSPORTATION | 1,942 | 1,942 | 1,950 | 1,950 | 0 | 0 | 7,784 |
| UNISSUED CERTIFICATES OF OBLIGATION | 1,285 | 0 | 0 | 0 | 0 | 0 | 1,285 |
| Total | **5,396** | **2,930** | **1,950** | **1,950** | **0** | **0** | **12,226** |

Council District(s)
2 10

Project (40-00464) - This project provides funding for improvements to the entrance and exit ramps from Harry Wurzbach to Austin Highway, to include improvements to roadway, bridge, retaining walls, sidewalks, utilities, pavement markings, signage, traffic signals and storm drainage.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **HARRY WURZBACH RD /AUSTIN HWY CONNECTORS** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 138 | 1,148 | 1,457 | 52 | 0 | 0 | 2,795 |
| Total | **138** | **1,148** | **1,457** | **52** | **0** | **0** | **2,795** |

Council District(s)
10

Project (23-01586) - Leverage funding to construct two traffic ramps at Harry Wurzbach/Austin Highway. Project design and initial construction was funded through the City of San Antonio and Texas Department of Transportation.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **HAUSMAN/UTSA CONNECTOR** | | | | | | | |
| UNISSUED CERTIFICATES OF OBLIGATION | 2,100 | 0 | 0 | 0 | 0 | 0 | 2,100 |
| Total | **2,100** | **0** | **0** | **0** | **0** | **0** | **2,100** |

Council District(s)
8

Project (23-01767) - Provides funding for the construction of a five-lane roadway connecting Hausman and UTSA. Project may include curbs, sidewalks, bike lanes, and drainage.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **HEATH ROAD/GRISSOM ROAD INTERSECTION** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 49 | 255 | 791 | 0 | 0 | 0 | 1,095 |
| Total | **49** | **255** | **791** | **0** | **0** | **0** | **1,095** |

Council District(s)
6

Project (23-01587) - Reconstruct and widen Heath to accommodate turning at the intersection of Grissom. Includes curbs, sidewalks, driveway approaches and traffic signals as appropriate and within available funding.

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***TRANSPORTATION*** | | | | | | | |
| ***STREETS*** | | | | | | | |
| **HEMISFAIR PARK STREETS PHASE 2** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 509 | 855 | 2,379 | 1,241 | 0 | 0 | 4,984 |
| Total | **509** | **855** | **2,379** | **1,241** | **0** | **0** | **4,984** |
| Council District(s) 1 | Project (23-01588) - Reconstruct Hemisfair internal streets to include but not limited to Hemisfair Boulevard. This is a continuation of 2012 Bond Program projects. | | | | | | |
| **INGRAM ROAD (POTRANCO ROAD TO DEAD END)** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 78 | 827 | 95 | 0 | 0 | 0 | 1,000 |
| Total | **78** | **827** | **95** | **0** | **0** | **0** | **1,000** |
| Council District(s) 6 | Project (23-01589) - Construct road extension from Potranco to Ingram dead end. Includes curbs, sidewalks, bike facilities and drainage improvements as appropriate and within available funding. | | | | | | |
| **JONES MALTSBERGER ROAD/BURNING TRAIL INTERSECTION** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 54 | 293 | 1,249 | 0 | 0 | 0 | 1,596 |
| Total | **54** | **293** | **1,249** | **0** | **0** | **0** | **1,596** |
| Council District(s) 9 | Project (23-01590) - Reconfigure Jones Maltsberger and Burning Trail intersection, provide left-turn lanes and traffic signal improvements as appropriate and within available funding. | | | | | | |
| **LAMAR STREET (AUSTIN STREET TO NORTH NEW BRAUNFELS AVENUE)** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 1,569 | 832 | 0 | 0 | 0 | 0 | 2,401 |
| Total | **1,569** | **832** | **0** | **0** | **0** | **0** | **2,401** |
| Council District(s) 2 | Project (23-01591) - Reconstruct Lamar Street from Austin Street to N. New Braunfels with curbs, sidewalks and driveway approaches as appropriate and within available funding. | | | | | | |
| **LONE STAR BOULEVARD (AREA STREETS)** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 51 | 2,898 | 1,952 | 0 | 0 | 0 | 4,901 |
| Total | **51** | **2,898** | **1,952** | **0** | **0** | **0** | **4,901** |
| Council District(s) 5 | Project (23-01592) - Reconstruct and widen Lone Star Boulevard. Includes pedestrian and bicycle facilities amenities as well as intersection improvements as appropriate and within available funding. | | | | | | |
| **MEDICAL CENTER (LOUIS PASTEUR DRIVE AT BABCOCK ROAD INTERSECTION)** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 814 | 706 | 0 | 0 | 0 | 0 | 1,520 |
| Total | **814** | **706** | **0** | **0** | **0** | **0** | **1,520** |
| Council District(s) 8 | Project (23-01593) - Construct a right-turn lane on Louis Pasteur at the Babcock intersection within the Medical Center. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***TRANSPORTATION*** | | | | | | | |
| ***STREETS*** | | | | | | | |
| **MEDICAL CENTER INTERSECTION AND INFRASTRUCTURE IMPROVEMENTS** | | | | | | | |
| 2011 CERTIFICATES OF OBLIGATION | 482 | 0 | 0 | 0 | 0 | 0 | 482 |
| 2012 CERTIFICATES OF OBLIGATION | 275 | 0 | 0 | 0 | 0 | 0 | 275 |
| TEXAS DEPARTMENT OF TRANSPORTATION | 5,153 | 0 | 0 | 0 | 0 | 0 | 5,153 |
| Total | **5,910** | **0** | **0** | **0** | **0** | **0** | **5,910** |
| Council District(s) 8 | Project (23-00218) - This project provides funding for the reconstruction of intersections and facility improvements within the Medical Center. | | | | | | |
| **MEDICAL CENTER PHASE 10 (EWING HALSELL DRIVE/LOUIS PASTEUR DRIVE INTERSECTION)** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 3,502 | 2,564 | 0 | 0 | 0 | 0 | 6,066 |
| Total | **3,502** | **2,564** | **0** | **0** | **0** | **0** | **6,066** |
| Council District(s) 8 | Project (23-01594) - Intersection and drainage improvements at Ewing Halsell and Louis Pasteur. | | | | | | |
| **MISSION ROAD (SAN ANTONIO RIVER TO SOUTHEAST MILITARY DRIVE)** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 64 | 372 | 464 | 1,095 | 0 | 0 | 1,995 |
| Total | **64** | **372** | **464** | **1,095** | **0** | **0** | **1,995** |
| Council District(s) 3 | Project (23-01595) - Construct streetscape improvements along Mission Road. Includes lighting, trail enhancements and other improvements as appropriate and within available funding. | | | | | | |
| **MONTICELLO PARK (AREA STREETS)** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 237 | 457 | 2,311 | 924 | 0 | 0 | 3,929 |
| Total | **237** | **457** | **2,311** | **924** | **0** | **0** | **3,929** |
| Council District(s) 7 | Project (23-01596) - Reconstruct area streets to include curbs, sidewalks, driveway approaches and other improvements as appropriate and within available funding. | | | | | | |
| **NORTH FLORES STREET/FREDERICKSBURG ROAD (FIVE POINTS)** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 344 | 585 | 1,762 | 298 | 0 | 0 | 2,989 |
| Total | **344** | **585** | **1,762** | **298** | **0** | **0** | **2,989** |
| Council District(s) 1 | Project (23-01597) - Reconstruct Flores and Fredericksburg (Five Points) intersection as appropriate and within available funding. This will be a partnership project with VIA Metropolitan Transit. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***TRANSPORTATION*** | | | | | | | |
| ***STREETS*** | | | | | | | |
| **NORTH MAIN AVENUE & SOLEDAD STREET (PECAN STREET TO NAVARRO STREET)** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 440 | 1,038 | 3,777 | 3,728 | 0 | 0 | 8,983 |
| Total | **440** | **1,038** | **3,777** | **3,728** | **0** | **0** | **8,983** |
| Council District(s) 1 | Project (23-01598) - Reconstruct Main and Soledad between Pecan and Navarro. Includes pedestrian amenities and streetscape improvements as appropriate and within available funding. This is a continuation of the 2012 Bond Program project. | | | | | | |
| **NORTH NEW BRAUNFELS AVENUE PHASE 1 (EAST HOUSTON STREET TO BURLESON STREET)** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 846 | 1,037 | 4,320 | 2,777 | 0 | 0 | 8,980 |
| Total | **846** | **1,037** | **4,320** | **2,777** | **0** | **0** | **8,980** |
| Council District(s) 2 | Project (23-01599) - Improve N. New Braunfels corridor from E. Houston to Burleson with construction of new sidewalks and other street amenities as appropriate and within available funding. | | | | | | |
| **NORTH ST. MARYS STREET (EAST MISTLETOE AVENUE TO WEST JOSEPHINE STREET)** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 751 | 1,092 | 4,064 | 1,077 | 0 | 0 | 6,984 |
| Total | **751** | **1,092** | **4,064** | **1,077** | **0** | **0** | **6,984** |
| Council District(s) 1 | Project (23-01600) - Improve N. St. Mary's from Mistletoe to Josephine including sidewalk connectivity, intersection improvements and signal enhancements as appropriate and within available funding. | | | | | | |
| **O.P. SCHNABEL PARK ENTRANCE & BRIDGE** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 124 | 305 | 667 | 0 | 0 | 0 | 1,096 |
| Total | **124** | **305** | **667** | **0** | **0** | **0** | **1,096** |
| Council District(s) 7 | Project (23-01601) - Reconstruct roadway along O.P. Schnabel Park entrance to reduce drainage issues, enhance safety and access. | | | | | | |
| **PEDESTRIAN SAFETY VISION ZERO** | | | | | | | |
| 2007 GO STREET IMPROVEMENT BOND-B | 100 | 0 | 0 | 0 | 0 | 0 | 100 |
| 2012 GO STREET IMPROVEMENT BOND-A | 900 | 0 | 0 | 0 | 0 | 0 | 900 |
| Total | **1,000** | **0** | **0** | **0** | **0** | **0** | **1,000** |
| Council District(s) CW | Project (23-01742) - Project (23 01544) This project provides funding to continue the City of San Antonio's Vision Zero Program. Funding will continue education and outreach programs, engineering crash analysis studies, and 5 pedestrian safety projects to improve the safety at the high crash corridors and intersections. Anticipated pedestrian safety enhancements may include, but are not limited to: pedestrian crossings, "z" crossing with Rectangular Rapid Flash Beacon (RRFB); mid blocks crossing; marked crosswalk at an intersection; pedestrian refuge islands; missing sidewalks in school areas; routes that provide access to parks and recreational facilities; transit stop improvements; and automated pedestrian signals and intersection cameras. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***TRANSPORTATION*** | | | | | | | |
| ***STREETS*** | | | | | | | |
| **PRESA RAMPS AT HIGHWAY 90** | | | | | | | |
| 2012 GO STREET IMPROVEMENT BOND | 5,287 | 0 | 0 | 0 | 0 | 0 | 5,287 |
| Total | **5,287** | **0** | **0** | **0** | **0** | **0** | **5,287** |

Council District(s)
3 5

Project (40-00311) - This project constructs an off ramp for eastbound Highway 90 traffic and an on ramp for westbound Highway 90 traffic. Project funding reflects the City of San Antonio's contribution to a federally funded project. This project may include acquisition of necessary right of way.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **PROBANDT STREET (SOUTH ALAMO STREET TO US HIGHWAY 90)** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 432 | 887 | 1,223 | 2,442 | 0 | 0 | 4,984 |
| Total | **432** | **887** | **1,223** | **2,442** | **0** | **0** | **4,984** |

Council District(s)
5

Project (23-01602) - Corridor improvements on Probandt from S. Alamo to Hwy 90. Includes pedestrian amenities, drainage, traffic and other improvements as appropriate and within available funding. City funding will leverage State funding.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **PRUE ROAD (BABCOCK ROAD TO LAUREATE DR)** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 986 | 8,284 | 10,933 | 7,378 | 0 | 0 | 27,581 |
| Total | **986** | **8,284** | **10,933** | **7,378** | **0** | **0** | **27,581** |

Council District(s)
8

Project (23-01603) - Reconstruct and widen Prue from Babcock to Laureate. Includes curbs, sidewalks, driveway approaches, signal modifications and drainage improvements as appropriate and within available funding.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **PUBLIC ART (STREETS)** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 4,449 | 0 | 0 | 0 | 0 | 0 | 4,449 |
| Total | **4,449** | **0** | **0** | **0** | **0** | **0** | **4,449** |

Council District(s)
CW

Project (23-01621) - This bond proposition allocates one percent of funding for the construction, improvement and installation of public art that is accessible to the general public, within the city limits, and in accordance with City Council adopted policies and procedures.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **RANDOLPH/WEIDNER INTERSECTION** | | | | | | | |
| UNISSUED CERTIFICATES OF OBLIGATION | 500 | 0 | 0 | 0 | 0 | 0 | 500 |
| Total | **500** | **0** | **0** | **0** | **0** | **0** | **500** |

Council District(s)
10

Project (23-01779) - Widen Intersection to provide dedicated left turn lanes on Weidner Road and reconstruct traffic signal to current standards. Acquisition of right of way and utility relocation may be required.

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***TRANSPORTATION*** | | | | | | | |
| ***STREETS*** | | | | | | | |
| **REDLAND RD NORTH (1604 TO RIDGEWOOD PKWY)** | | | | | | | |
| 2012 GO STREET IMPROVEMENT BOND | 1,463 | 0 | 0 | 0 | 0 | 0 | 1,463 |
| Total | **1,463** | **0** | **0** | **0** | **0** | **0** | **1,463** |
| Council District(s) 9 | Project (40-00314) - This project provides funds to reconstruct and widen Redland with a continuous turn lane in sections with bike lanes, curbs, sidewalks, driveway approaches, traffic signal improvements and drainage improvements as needed. Drainage funding component to reconstruct and widen Redland to five lanes with bike lanes, curbs, sidewalks, driveway approaches, traffic signal improvements and drainage improvements as needed. This project may include acquisition of necessary right of way. | | | | | | |
| **REDLAND RD SOUTH (1604 TO JONES MALTSBERGER)** | | | | | | | |
| 2007 GO STREET IMPROVEMENT BOND-B | 500 | 0 | 0 | 0 | 0 | 0 | 500 |
| 2012 GO STREET IMPROVEMENT BOND | 1,185 | 0 | 0 | 0 | 0 | 0 | 1,185 |
| Total | **1,685** | **0** | **0** | **0** | **0** | **0** | **1,685** |
| Council District(s) 10 | Project (40-00313) - This project provides the funds to reconstruct and widen Redland with a continuous turn lane in sections with bike lanes, curbs, sidewalks, driveway approaches, traffic signal improvements and drainage improvements as needed. This project may include acquisition of necessary right of way. | | | | | | |
| **RESIDENTIAL STREETLIGHT RETROFIT** | | | | | | | |
| 2016 SELF SUPPORTING CERTIFICATES OF OBLIGATION | 5,582 | 2,141 | 0 | 0 | 0 | 0 | 7,723 |
| Total | **5,582** | **2,141** | **0** | **0** | **0** | **0** | **7,723** |
| Council District(s) CW | Project (07-00008) - This project provides funding for the replacement of approximately 30,212 100W HPS residential streetlights with LED streetlights. The City will fund the purchase of the new LED streetlights with bonds that were issued in the summer of 2016 in the amount of $9,937,935. | | | | | | |
| **RITTIMAN ROAD (I-35 TO CASTLE CROSS DR)** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 346 | 658 | 1,329 | 1,658 | 0 | 0 | 3,991 |
| Total | **346** | **658** | **1,329** | **1,658** | **0** | **0** | **3,991** |
| Council District(s) 2 | Project (23-01604) - Improve intersection of I-35 and Rittiman to include construction of a right-turn lane and pavement improvements from I-35 to Castle Cross as appropriate and within available funding. | | | | | | |
| **ROOSEVELT AVENUE (I-10 TO SOUTH ST. MARY'S STREET)** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 353 | 670 | 2,136 | 1,831 | 0 | 0 | 4,990 |
| Total | **353** | **670** | **2,136** | **1,831** | **0** | **0** | **4,990** |
| Council District(s) 5 | Project (23-01605) - Corridor improvements on Roosevelt and S. St. Mary to include bicycle facilities, sidewalks, landscaping and ADA access under the Union Pacific Railroad bridge. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***TRANSPORTATION*** | | | | | | | |
| ***STREETS*** | | | | | | | |
| **ROOSEVELT AVENUE (US HIGHWAY 90 TO SOUTHEAST LOOP 410)** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 573 | 806 | 3,475 | 3,132 | 0 | 0 | 7,986 |
| Total | **573** | **806** | **3,475** | **3,132** | **0** | **0** | **7,986** |
| Council District(s) CW 3 | Project (23-01606) - Improvements from Hwy 90 to Mission San Jose (north of SE Military). Includes pedestrian amenities and enhancements as appropriate and within available funding. City funding will leverage State funding. | | | | | | |
| **S ALAMO (MARKET STREET TO E CESAR E. CHAVEZ BOULEVARD)** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 1,642 | 2,018 | 3,609 | 1,686 | 0 | 0 | 8,955 |
| Total | **1,642** | **2,018** | **3,609** | **1,686** | **0** | **0** | **8,955** |
| Council District(s) CW 1 | Project (23-01609) - Reconstruct Alamo St. from Market to César E. Chávez. Includes pedestrian amenities and enhancements as appropriate and within available funding. | | | | | | |
| **SAN SABA STREET (NUEVA STREET TO MARTIN STREET)** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 595 | 694 | 2,855 | 1,840 | 0 | 0 | 5,984 |
| Total | **595** | **694** | **2,855** | **1,840** | **0** | **0** | **5,984** |
| Council District(s) CW 1 | Project (23-01607) - Roadway improvements on San Saba from Nueva to Martin. Includes pedestrian amenities and enhancements as appropriate and within available funding. | | | | | | |
| **SANTA ROSA STREET (CÉSAR E. CHÁVEZ BOULEVARD TO MARTIN STREET)** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 244 | 1,700 | 1,672 | 8,363 | 0 | 0 | 11,979 |
| Total | **244** | **1,700** | **1,672** | **8,363** | **0** | **0** | **11,979** |
| Council District(s) CW 1 | Project (23-01608) - Reconstruct Santa Rosa from César E. Chávez to Martin. Includes pedestrian amenities and enhancements as appropriate and within available funding. | | | | | | |
| **SCHOOL PEDESTRIAN SAFETY** | | | | | | | |
| 2012 GO STREET IMPROVEMENT BOND-A | 1,000 | 0 | 0 | 0 | 0 | 0 | 1,000 |
| Total | **1,000** | **0** | **0** | **0** | **0** | **0** | **1,000** |
| Council District(s) CW | Project (23-01533) - This project provides funding for the installation or repair of Audible Pedestrian Signals, School Zone Markings, ITSD Traffic Signal Communication Replacement and Pedestrian Safety in San Antonio. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***TRANSPORTATION*** | | | | | | | |
| ***STREETS*** | | | | | | | |
| **SIDEWALK IMPROVEMENTS - CDBG** | | | | | | | |
| COMMUNITY DEVELOPMENT BLOCK GRANT | 259 | 0 | 0 | 0 | 0 | 0 | 259 |
| Total | **259** | **0** | **0** | **0** | **0** | **0** | **259** |

Council District(s)
CW

Project (23-01551) - Construct 4 ft. concrete sidewalks, curbs and driveway approaches and incidental construction items.

| **SOUTH PRESA STREET (SOUTHEAST MILITARY DRIVE TO SOUTHCROSS BOULEVARD)** | | | | | | | |
|---|---|---|---|---|---|---|---|
| 2017 GO STREET IMPROVEMENT BOND | 364 | 721 | 2,793 | 1,113 | 0 | 0 | 4,991 |
| Total | **364** | **721** | **2,793** | **1,113** | **0** | **0** | **4,991** |

Council District(s)
CW

Project (23-01610) - Construct corridor improvements from Military to Southcross. Includes pedestrian amenities and enhancements as appropriate and within available funding.

| **SOUTH ZARZAMORA STREET OVERPASS AT UNION PACIFIC RAILROAD/FRIO CITY ROAD** | | | | | | | |
|---|---|---|---|---|---|---|---|
| 2017 GO STREET IMPROVEMENT BOND | 3,310 | 3,702 | 1,158 | 1,734 | 0 | 0 | 9,904 |
| Total | **3,310** | **3,702** | **1,158** | **1,734** | **0** | **0** | **9,904** |

Council District(s)
5

Project (23-01612) - Develop an overpass at Union Pacific Railroad tracks. Cost reflects City of San Antonio's contribution to proposed Federally funded project.

| **SOUTH ZARZAMORA STREET/APPLEWHITE ROAD INTERSECTION** | | | | | | | |
|---|---|---|---|---|---|---|---|
| 2017 GO STREET IMPROVEMENT BOND | 121 | 165 | 506 | 104 | 0 | 0 | 896 |
| Total | **121** | **165** | **506** | **104** | **0** | **0** | **896** |

Council District(s)
4

Project (23-01611) - Reconstruct S. Zarzamora and Applewhite Intersection.

| **SOUTHCROSS BOULEVARD (I-37 TO I-35)** | | | | | | | |
|---|---|---|---|---|---|---|---|
| 2017 GO STREET IMPROVEMENT BOND | 149 | 861 | 3,008 | 973 | 0 | 0 | 4,991 |
| Total | **149** | **861** | **3,008** | **973** | **0** | **0** | **4,991** |

Council District(s)
CW

Project (23-01613) - Construct corridor improvements along Southcross from I-37 to I-35. Includes pedestrian amenities and enhancements as appropriate and within available funding.

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***TRANSPORTATION*** | | | | | | | |
| ***STREETS*** | | | | | | | |
| **STRATEGIC MULTIMODAL TRANSPORTATION PLAN** | | | | | | | |
| TEXAS DEPARTMENT OF TRANSPORTATION | 336 | 0 | 0 | 0 | 0 | 0 | 336 |
| Total | **336** | **0** | **0** | **0** | **0** | **0** | **336** |

Council District(s)
CW

Project (40-00459) - This project provides funding to continue the implementation of the City of San Antonio's Multimodal Transportation Plan that will articulate the City's long term transportation strategy.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **STREET LIGHT IMPROVEMENTS** | | | | | | | |
| 2016 CERTIFICATES OF OBLIGATION | 1,000 | 0 | 0 | 0 | 0 | 0 | 1,000 |
| Total | **1,000** | **0** | **0** | **0** | **0** | **0** | **1,000** |

Council District(s)
5

Project (23-01500) - This project provides funding for street light improvements in Council District 5.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **STREET MAINTENANCE PROGRAM** | | | | | | | |
| 2007 GO STREET IMPROVEMENT BOND-B | 7,200 | 300 | 0 | 0 | 0 | 0 | 7,500 |
| 2012 GO STREET IMPROVEMENT BOND-A | 8,400 | 0 | 0 | 0 | 0 | 0 | 8,400 |
| ADVANCED TRANSPORTATION DISTRICT | 4,750 | 0 | 0 | 0 | 0 | 0 | 4,750 |
| RIGHT OF WAY FUND | 600 | 0 | 0 | 0 | 0 | 0 | 600 |
| UNISSUED CERTIFICATES OF OBLIGATION | 18,892 | 7,100 | 7,100 | 7,100 | 7,100 | 7,100 | 54,392 |
| UNISSUED TAX NOTES | 15,000 | 22,000 | 22,000 | 22,000 | 22,000 | 22,000 | 125,000 |
| Total | **54,842** | **29,400** | **29,100** | **29,100** | **29,100** | **29,100** | **200,642** |

Council District(s)
CW

Project (23-01480) - This project provides funding for the Annual Street Maintenance Program.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **THE ALAMO (AREA STREETS)** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 86 | 2,301 | 4,331 | 6,993 | 0 | 0 | 13,711 |
| Total | **86** | **2,301** | **4,331** | **6,993** | **0** | **0** | **13,711** |

Council District(s)
CW

Project (23-01614) - Leverage funding for the design and construction of improvements in the area around The Alamo as appropriate and as identified in The Alamo Master Plan and within available funding.

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **THOMAS JEFFERSON HIGH SCHOOL (AREA STREET)** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 285 | 520 | 1,991 | 795 | 0 | 0 | 3,591 |
| Total | **285** | **520** | **1,991** | **795** | **0** | **0** | **3,591** |

Council District(s)
7

Project (23-01615) - Construct street improvements including Wilson Boulevard median in the Jefferson High School area. Improvements include underground utility conversion at the intersection of Wilson Boulevard and Donaldson Avenue, Wilson Boulevard and Club Drive. Includes sidewalks, lighting, landscaping, thespian island fountain restoration and other improvements as appropriate and within available funding.

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***TRANSPORTATION*** | | | | | | | |
| ***STREETS*** | | | | | | | |
| **THOUSAND OAKS DRIVE (WETMORE ROAD TO PERRIN BEITEL ROAD)** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 108 | 575 | 627 | 1,681 | 0 | 0 | 2,991 |
| Total | **108** | **575** | **627** | **1,681** | **0** | **0** | **2,991** |
| Council District(s) 10 | Project (23-01616) - Reconstruct outside lanes along Thousand Oaks from Wetmore to Perrin Beitel. Includes complete pavement improvements as appropriate and within available funding. | | | | | | |
| **WARRANTED TRAFFIC SIGNALS** | | | | | | | |
| UNISSUED TAX NOTES | 800 | 0 | 0 | 0 | 0 | 0 | 800 |
| Total | **800** | **0** | **0** | **0** | **0** | **0** | **800** |
| Council District(s) CW | Project (23-01761) - Provides funding to install new warranted signals at intersections across the City. | | | | | | |
| **WEST COMMERCE ECONOMIC CORRIDOR** | | | | | | | |
| 2015 CERTIFICATES OF OBLIGATION | 520 | 0 | 0 | 0 | 0 | 0 | 520 |
| Total | **520** | **0** | **0** | **0** | **0** | **0** | **520** |
| Council District(s) 5 | Project (23-01454) - This project provides funding for an engineering assessment and a master plan for infrastructure improvements. | | | | | | |
| **WEST COMMERCE STREET (FRIO STREET TO COLORADO STREET)** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 2,961 | 5,961 | 245 | 0 | 0 | 0 | 9,167 |
| Total | **2,961** | **5,961** | **245** | **0** | **0** | **0** | **9,167** |
| Council District(s) 5 | Project (23-01617) - Improvements to Commerce corridor from Frio to Colorado. Includes reconfiguring lanes on bridge, wider sidewalks, bike facilities and other improvements as appropriate and within available funding. | | | | | | |
| **WEST MILITARY DR & INGRAM RD CONNECTORS** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 177 | 7,566 | 2,252 | 0 | 0 | 0 | 9,995 |
| Total | **177** | **7,566** | **2,252** | **0** | **0** | **0** | **9,995** |
| Council District(s) 6 | Project (23-01618) - Construct road extensions of W. Military (dead end to Potranco) and Ingram connector. Includes curbs, sidewalks, bike facilities, traffic signal and drainage improvements as appropriate and within available funding. City funding will leverage developer funds. | | | | | | |
| **WORLD HERITAGE STREETS & SIDEWALKS** | | | | | | | |
| 2017 CERTIFICATES OF OBLIGATION | 2,800 | 0 | 0 | 0 | 0 | 0 | 2,800 |
| Total | **2,800** | **0** | **0** | **0** | **0** | **0** | **2,800** |
| Council District(s) CW | Project (23-01548) - This project provides funding for street and sidewalk improvements in District 5. | | | | | | |

| FUNCTION/PROGRAM/PROJ./REV./SCOPE | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | TOTAL |
|---|---|---|---|---|---|---|---|
| ***TRANSPORTATION*** | | | | | | | |
| ***STREETS*** | | | | | | | |
| **WORLD HERITAGE TRAIL SIGNAGE &WAYFINDING** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 232 | 2,021 | 2,023 | 715 | 0 | 0 | 4,991 |
| Total | **232** | **2,021** | **2,023** | **715** | **0** | **0** | **4,991** |
| Council District(s) CW 3 | Project (23-01619) - Comprehensive World Heritage Trail signage and wayfinding to include additions, architectural features, kiosks, related infrastructure and other improvements. | | | | | | |
| **WURZBACH (NORTHWEST MILITARY HIGHWAY TO FREDERICKSBURG ROAD)** | | | | | | | |
| 2017 GO STREET IMPROVEMENT BOND | 1,953 | 18 | 18 | 11 | 0 | 0 | 2,000 |
| Total | **1,953** | **18** | **18** | **11** | **0** | **0** | **2,000** |
| Council District(s) CW 8 | Project (23-01620) - Leverage funds for improvements at key intersections along the Wurzbach Corridor. Cost reflects City of San Antonio's contribution to a proposed federal and state funded project. | | | | | | |
| **WURZBACH I-10 OPERATIONAL IMPROVEMENT** | | | | | | | |
| 2016 CERTIFICATES OF OBLIGATION | 1,000 | 0 | 0 | 0 | 0 | 0 | 1,000 |
| Total | **1,000** | **0** | **0** | **0** | **0** | **0** | **1,000** |
| Council District(s) 8 | Project (23-01502) - This project provides funding for a match to MPO proposed improvements at Wurzbach and I-10, to include extension of u-turn and addition of a right turn lane. | | | | | | |
| **ZARZAMORA, FRIO CITY, RAILROAD INTERSECTION** | | | | | | | |
| 2016 CERTIFICATES OF OBLIGATION | 334 | 0 | 0 | 0 | 0 | 0 | 334 |
| Total | **334** | **0** | **0** | **0** | **0** | **0** | **334** |
| Council District(s) 5 | Project (23-01503) - This project provides funding for a Preliminary Engineering Report to be completed at the railroad intersection at Zarzamora and Frio City. | | | | | | |
| **TOTAL STREETS** | **198,422** | **160,305** | **168,755** | **145,077** | **29,100** | **29,100** | **730,759** |
| **TOTAL TRANSPORTATION** | **284,797** | **223,666** | **238,776** | **175,836** | **34,901** | **49,931** | **1,007,907** |
| **GRAND TOTAL** | **639,033** | **425,870** | **451,433** | **292,644** | **65,599** | **63,934** | **1,938,513** |


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

# Debt Management Plan

# DEBT MANAGEMENT PLAN

## OVERVIEW

The City issues debt for the purpose of financing long-term infrastructure capital improvements and short-term projects. Some of these projects have multiple sources of funding which include debt financing. Infrastructure, as referred to by the City, means economic externalities essentially required to be provided by government to support a community's basic human needs, economic activity, safety, education, and quality of life. Types of debt issued by the City include ad valorem tax-supported bonds, tax notes, certificates of obligation, and revenue bonds. Tax notes and certificates of obligation are typically secured by a pledge of revenues and/or ad valorem taxes, do not require voter approval, and are issued for programs that support the City's major infrastructure facilities and certain of its revenue-producing facilities. Revenue bonds are utilized to finance long-term capital improvements for proprietary enterprise and self-supporting operations. Currently, revenue bonds provide the financing required for improvements to the City's Airport System and the City's Municipal Drainage Utility System ("Stormwater System").

**Types of Debt**

- General Obligation Bonds
- Tax Notes
- Certificates of Obligation
- Revenue Bonds

The long-term infrastructure financing process commences with the identification of major projects throughout the City to be financed with debt. These City-wide projects typically involve health and public safety, street improvements, drainage, flood control, construction and improvements to municipal facilities, as well as quality of life enhancements related to libraries and municipal parks. Major projects that are financed with ad valorem tax-supported bonds are presented to the electorate for approval. Upon voter approval, the City is authorized to issue ad valorem tax-supported bonds to finance the approved projects. Bond elections are held as needs of the community are ascertained. The short-term financing process includes interim financing and various projects. Revenue bonds do not require an election and are sold as needed for construction, expansion, and/or renovation of facilities in amounts that are in compliance with revenue bond covenants. The process for any debt issuance begins with the budget process and planned improvements to be made during the ensuing fiscal year.

**Ad Valorem Tax-Supported Debt**

City debt funded by property taxes. An example would be general obligation bonds.

Utilization of comprehensive financial analysis and computer modeling in the City's ad valorem Debt Management Plan incorporates numerous variables such as sensitivity to interest rates, changes in assessed values, annexations, current ad valorem tax collection rates, self-supporting debt, and fund balances. The analytical modeling and effective debt management has enabled the City to maximize efficiencies through refundings and debt structuring. Strict adherence to conservative financial management has allowed the City to meet its financing needs while at the same time maintaining its strong ratings. The City is rated "AAA", "Aaa", and "AAA" by S&P Global Ratings, a Standard & Poor's Financial Services LLC business ("S&P"), Moody's Investors Service, Inc. ("Moody's"), and Fitch Ratings ("Fitch"), respectively.

## DEBT AUTHORIZATION

At September 30, 2017, the City had $2,837 million in outstanding debt. This debt includes various types of debt, including tax supported debt such as general obligation bonds, certificates of obligation, and tax notes, as well as other types of debt such as airport, stormwater, and other types of revenue bonds. See Table 1 for all of the City's Outstanding Debt as of September 30, 2017.

**Table 1**
**(in millions)**

| Outstanding Debt<br>As of September 30, 2017 | Outstanding Principal |
|---|---|
| G.O./C.O./Tax Notes (Ad Valorem Debt) | $1,711 |
| Airport | 198 |
| Airport - Passenger Facility Charge | 132 |
| Airport – ConRAC | 124 |
| Stormwater | 61 |
| Contract Revenue Bonds – Starbright (Toyota) | 19 |
| Lease Revenue Bonds: | |
| One Stop | 3 |
| Police and Fire Emergency Dispatch Center | 25 |
| Convention Center Expansion | 548 |
| Taxable Revenue Notes | 10 |
| Private Placement Loan – Frost Tower | 6 |
| **Total** | **$2,837** |

- GENERAL OBLIGATION BONDS

The City is authorized to issue bonds payable from ad valorem taxes pursuant to the City Charter, the general laws of the State, and ordinances adopted by the City Council. Such bonds must be authorized by the voters of the City at elections held within the City. The City had $596,000,000 ad valorem tax-supported debt approved by its voters on May 12, 2012. The City realized a total of $4,000,000 in savings and as a result, the City did not issue a corresponding amount from the 2012 voted authorization. None of the authorization remains unissued. The City currently has $850,000,000 ad valorem tax-supported debt, which was approved by its voters on May 6, 2017, and $749,880,000 remains unissued. For the fiscal year ended September 30, 2017, the City had $1,260,750,000 general obligation bonds outstanding.

[*The remainder of this page is intentionally left blank.*]

**Table 2**
**(in millions)**

| 2017 General Obligation Bond Program<br>Improvements | Amount Authorized | Debt Issued To Date[1, 2] | Unissued Debt |
|---|---|---|---|
| Streets, Bridges, and Sidewalks | $445 | $48 | $397 |
| Drainage and Flood Control | 139 | 19 | 120 |
| Parks, Recreation, and Open Space | 188 | 24 | 164 |
| Library and Cultural Arts Facilities | 24 | 3 | 21 |
| Public Safety Facilities | 34 | 3 | 31 |
| Neighborhood Improvements | 20 | 3 | 17 |
| **Total** | **$850** | **$100** | **$750** |

[1]Represents the issuance of the 2017 Bonds.
[2]Includes a portion of the 2017 Bonds original issue reoffering premium in the amount of $12,050,000 allocated against voter authorization.

On August 2, 2017, the City sold $88,070,000 City of San Antonio, Texas General Improvement Bonds, Series 2017 (the "2017 Bonds"). The 2017 Bonds were issued to finance improvements to streets, bridges, and sidewalks; drainage and flood control; parks, recreation, and open spaces; library and cultural facilities; public safety facilities; and neighborhood initiatives. The 2017 Bonds represent the first issuance of the 2017 authorization.

- TAX NOTES

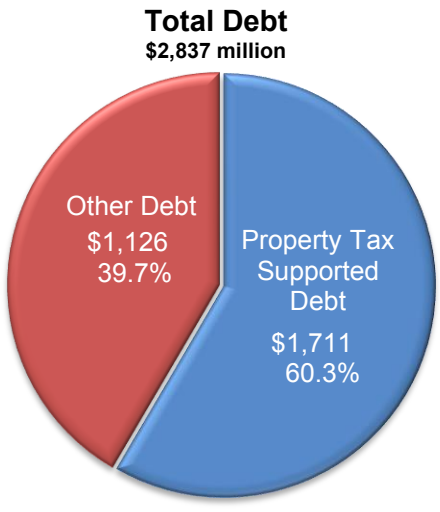
The City is authorized to issue short term tax notes, having a maturity not exceeding seven years, pursuant to the general laws of the State and ordinances authorized by the City Council and are payable from ad valorem taxes. For the fiscal year ended September 30, 2017, the City had $43,360,000 tax notes outstanding.

On August 2, 2017, the City sold $18,725,000 City of San Antonio, Texas, Tax Notes Series 2017 (the "2017 Notes"). The 2017 Notes were issued to finance improvements to streets and information technology.

In October 2017, the City anticipates authorizing the issuance of Tax Notes, Taxable Series 2017, ("2017 Taxable Notes") in an amount not to exceed $100,000,000. The 2017 Taxable Notes are to be issued for the purpose of providing interim financing for improvements to the San Antonio International Airport.

- CERTIFICATES OF OBLIGATION

The City is authorized to issue certificates of obligation pursuant to the City Charter, applicable State laws, and ordinances adopted by the City Council. Certificates of obligation are issued for various purposes to include financing revenue-producing capital improvements and for infrastructure support and development. For the fiscal year ended September 30, 2017, the City had $406,440,000 certificates of obligation outstanding, which comprise 23.76% of the total outstanding ad valorem tax-supported debt.



On August 2, 2017, the City sold $73,360,000 City of San Antonio, Texas Combination Tax and Revenue Certificates of Obligation, Series 2017 (the "2017 Certificates"). The 2017 Certificates were issued to finance City facilities and infrastructure, including parks and recreation facilities, the City-owned Riverwalk marina, public safety facilities, service and community centers, sidewalks and other pedestrian mobility enhancement improvements, libraries, and drainage facilities; street improvements; and improvements to information technology systems.

- REVENUE BONDS

The City is authorized to issue revenue bonds under the provisions of the City Charter, applicable State laws, and ordinances adopted by City Council. For the fiscal year ended September 30, 2017, the City's outstanding revenue bonds were: Airport System Revenue Bonds ("Airport Bonds") in the aggregate principal amount of $197,855,000; Passenger Facility Charge and Subordinate Lien Airport System Revenue Bonds ("PFC Bonds") in the aggregate principal amount of $131,530,000; Customer Facility Charge Revenue Bonds ("CFC Bonds") in the principal amount of $123,900,000; and Municipal Drainage Utility System Bonds ("Stormwater Bonds") in the aggregate principal amount of $60,660,000.

The Airport Bonds and Stormwater Bonds are not secured by ad valorem taxes and are limited obligations of the City, payable solely from the revenues of the Airport System and Stormwater System, respectively. The PFC Bonds are not secured by ad valorem taxes and are payable solely from the revenues generated by the City's collection of a passenger facility charge, which was approved by the Federal Aviation Administration and the City Council, with collection beginning on November 1, 2001. The CFC Bonds are not secured by ad valorem taxes and are payable solely from the revenues generated by the City's collection of a customer facility charge, which was approved by the City Council, with collection beginning April 1, 2012.

- REVENUE NOTES

The City is authorized to issue revenue notes under the provisions of the City Charter, applicable State laws, and ordinances adopted by City Council. The revenue notes are not secured by ad valorem taxes and are limited obligations of the City, payable solely from any lawfully available revenues generated by the City and subject to annual appropriation by the City Council. For the fiscal year ended September 30, 2017, the City had $9,715,000 revenue notes outstanding.

- REFUNDINGS

The City routinely reviews the possibility of refunding certain of its outstanding debt to effectuate interest cost savings.

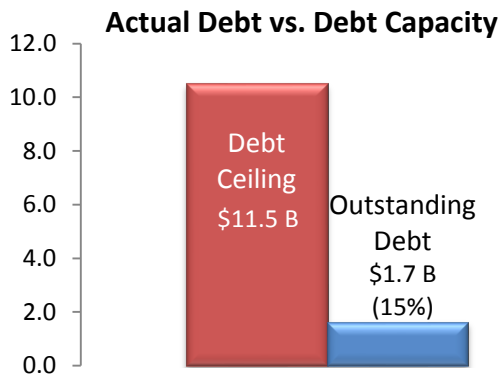
- PRIVATE PLACEMENT LOANS

On June 25, 2015, the City engaged in a privately placed loan agreement in the amount of $6,100,000 to finance certain costs related to the acquisition of the Frost Tower, including the initial purchase price payment for the acquisition of the Frost Bank Tower included in the Comprehensive Development Agreement between the City, Weston Urban, LLC, and Frost Bank. For the fiscal year ended September 30, 2017, the City had $6,100,000 outstanding.

On December 19, 2016, the City engaged in a private placement of $47,000,000 City of San Antonio, Texas Variable Rate Combination Tax and Revenue Certificates of Obligation, Series 2016. The Taxable Certificates were issued to finance the acquisition of the Frost Tower to consolidate City administrative offices into a single facility. For the fiscal year ended September 30, 2017, the City had $47,000,000 outstanding.

## DEBT LIMITATIONS

The amount of ad valorem tax-supported debt that the City may incur is limited by City Charter and by the Constitution of the State of Texas (the "State"). The City Charter establishes a limitation on the general obligation debt supported by ad valorem taxes to an amount not to exceed ten percent of the total assessed valuation. The estimated total assessed valuation for the fiscal year 2017 was $115 billion, which provides a debt ceiling of $11.5 billion. As indicated in the graph to the right, as of FY 2018 the City has only utilized 15%, or $1.7 billion, of the City's $11.5 billion capacity.




The State Constitution and the City Charter provide that the ad valorem taxes levied by the City for general purposes and for the purpose of paying the principal of and interest on the City's indebtedness must not exceed $2.50 for each $100 of assessed valuation of taxable property. There is no constitutional or statutory limitation within the $2.50 rate for interest and sinking fund purposes; however, the Texas Attorney General has adopted an administrative policy that prohibits the issuance of debt by a municipality, such as the City, if its issuance produces debt service requirements exceeding that which can be paid from $1.50 of the foregoing $2.50 maximum tax rate calculated at 90% collections. In addition, Section 1331.051, Texas Government Code, and the City Charter prohibit the total debt of the City from exceeding 10% of the total assessed valuation of property shown by the last assessment roll, and the City Charter excludes (1) any indebtedness secured in whole or in part by special assessments, (2) the debt of any improvement district, and (3) any indebtedness secured by revenues, other than taxes of the City or of any department or agency thereof.

## LONG-TERM DEBT PLANNING

The City employs a comprehensive multi-year, long-term capital improvement planning program that is updated annually. Debt management is a major component of the financial planning model, which incorporates projected financing needs for infrastructure development that is consistent with the City's growth, while at the same time measuring and assessing the cost and timing of each debt issuance.

The assumptions in the FY 2017-2018 Debt Management Plan include: (i) assessed valuation growth at 11.09% in FY 2017, a growth rate of 8.41% in FY 2018, 4.00% in FY 2019, 3.00% in FY 2020 and thereafter; (ii) tax collections at 98.0%; (iii) tax freeze for elderly and disabled; (iv) the adopted debt service tax rate which remains constant at 21.15 cents through FY 2031; and (v) authorizations in 2022 of $850,000,000 and $590,000,000 in 2027.

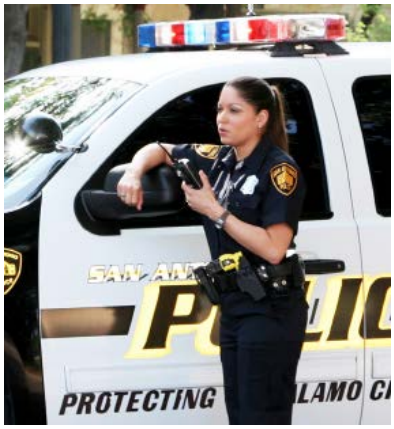
## NEW MONEY ISSUES

Ongoing capital improvement needs have required the City to sell certificates of obligation and general obligation bonds to fund capital improvements for various streets, drainage and flood control projects; acquisition, construction and improvements related to park facilities, public safety, municipal facilities and parking structures; and environmental clean-up and land acquisition. Tax notes have been utilized to fund short-term projects and interim financing of seven years or less.

The FY 2017-2018 Debt Management Plan includes the sale of general obligation bonds. The bonds will be sold to finance improvements to streets, bridges, and sidewalks,; drainage and flood control; parks, recreation and open spaces; libraries and cultural arts facilities; public safety facilities; and neighborhood improvements. The FY 2017-2018 Debt Management Plan also includes the proposed sale of certificates of obligation and tax notes. The certificates of obligation are anticipated to be sold to fund municipal facilities, streets, public safety, capital projects, parks and recreation, and information technology, and the tax notes are anticipated to be sold to fund street improvements and information technology.

## DEBT SERVICE TAX RATE

The combination of successful refundings and low interest rates for bonds and certificates of obligation sales occurring between FY 1992 and FY 2017 has resulted in a decrease in the projected maximum debt service tax rate of $0.3049 per $100 valuation prior to FY 1992 to a projected maximum debt service tax rate of $0.2115 per $100 through FY 2031.










# APPENDIX

## City of San Antonio

# Demographic Statistics
# Last Ten Fiscal Years

| Fiscal Year | Population[1] | Per Capita Income[1] | Median Age[1] | Population (age 25+) with a Bachelor's Degree or Greater[1] | Unemployment Rate |
|---|---|---|---|---|---|
| 2007 | 1,312,286 | 19,884 | 32.6 | 23.2% | 3.9% |
| 2008 | 1,328,984 | 20,808 | 32.8 | 23.4% | 5.0% |
| 2009 | 1,340,549 | 21,447 | 32.6 | 23.5% | 6.1% |
| 2010 | 1,333,953 | 21,425 | 33.0 | 23.7% | 7.6% |
| 2011 | 1,359,461 | 21,356 | 32.7 | 25.0% | 9.1% |
| 2012 | 1,386,305 | 22,333 | 33.2 | 23.9% | 8.1% |
| 2013 | 1,412,979 | 22,619 | 32.7 | 24.6% | 5.0% |
| 2014 | 1,440,309 | 22,784 | 32.9 | 24.9% | 3.9% |
| 2015 | 1,469,845 | 23,748 | 33.1 | 24.2% | 3.9% |
| 2016 | 1,492,510 | 22,921 | 32.9 | 26.0% | 3.7%[2] |

[1] U.S. Census Bureau, 2010-2015 American Community Survey 5-Year Estimates as of July 1; 2016 data uses 2016 American Community Survey 1-Year Estimates. FY 2006-FY2009 population data provided by City of San Antonio Planning and Community Development Department.

[2] U.S. Department of Labor, Bureau of Labor Statistics.

## City of San Antonio

# Miscellaneous Statistical Data

## General Information

| | |
|---|---|
| Date of Incorporation | December 14, 1837 |
| Date of Adoption of City Charter | October 2, 1951 |
| Form of Government | Council-Manager |
| Area | 514 square miles |

## Fire Protection and Emergency Medical Services

| | |
|---|---|
| Number of Fire Stations | 53 |
| Number of EMS Units | 35 |
| Number of Firefighters and EMS Paramedics | 1,757 |

## Police Protection

| | |
|---|---|
| Number of Stations | 7 |
| Number of Police Officers | 2,443 |
| Number of School Crossing Guards | 256 |

## Parks and Recreation

| | |
|---|---|
| Parks Acreage | 15,959 |
| Number of Parks and Recreation Areas over One Acre | 210 |
| Number of Municipal Golf Courses[1] | 8 |
| Number of Municipal Swimming Pools | 25 |
| Number of Recreation Centers - All Year | 30 |
| Number of Recreation Centers – Summer | 62 |

## Sewer Service[2]

| | |
|---|---|
| Miles of Storm Sewers | 700 |
| Miles of Sanitary Sewers | 5,375 |
| Number of Sewer Customers | 435,352 |

## Water Service[2]

| | |
|---|---|
| Number of Water Customers | 486,649 |

## Building Permits[3]

| | |
|---|---|
| Permits Issued | 21,608 |
| Estimated Cost | $3,152,928,872 |

[1] Golf Courses are under management of Municipal Golf Association-San Antonio.
[2] Water and sewer service provided by San Antonio Water System (SAWS).
[3] Figures reported are from FY 2016.

## City of San Antonio

# Miscellaneous Statistical Data

## Education[1]

(Seventeen School Districts Wholly or Partly Within San Antonio City Limits)

| | |
|---|---|
| Number of Schools | 457 |
| Number of Teachers | 19,959 |
| Number of Students Registered | 313,008 |
| Attendance Rate | 95.3% |

## Election[2]

| | |
|---|---|
| Registered Voters in San Antonio | 763,881 |

## Population

| Year | Population[3] | Increase |
|---|---|---|
| 1900 | 53,321 | ---------- |
| 1910 | 96,614 | 81.2% |
| 1920 | 161,379 | 67.0% |
| 1930 | 231,542 | 43.5% |
| 1940 | 253,854 | 9.6% |
| 1950 | 408,442 | 60.9% |
| 1960 | 587,718 | 43.9% |
| 1970 | 654,153 | 11.3% |
| 1980 | 785,880 | 20.1% |
| 1990 | 935,933 | 19.1% |
| 2000 | 1,144,646 | 22.3% |
| 2010 | 1,333,953 | 15.9% |
| 2011 | 1,359,461 | 1.5% |
| 2012 | 1,386,305 | 1.5% |
| 2013 | 1,412,979 | 1.5% |
| 2014 | 1,440,309 | 1.5% |
| 2015 | 1,469,845 | 2.1% |
| 2016 | 1,492,510 | 1.0% |

[1] Texas Education Agency, 2015-2016 Texas Academic Performance Snapshot.

[2] City of San Antonio, Office of the City Clerk (Data only includes City of San Antonio residents).

[3] U.S. Census Bureau, 2010-2015 American Community Survey 5-Year Estimates as of July 1; Population data for 1900-2000 provided by City of San Antonio Planning and Community Development Department.

## City of San Antonio

# Principal Taxpayers

| Taxpayer | Type of Business | Principal Taxpayer Taxable Valuation ($000's) | Percentage To Net Taxable Valuation |
|---|---|---|---|
| H.E.Butt Grocery Company | Retail/Grocery | $1,181,457 | 1.32% |
| Wal-Mart Stores, Inc. | Retail/Grocery | 625,968 | 0.70% |
| VHS San Antonio Partners LP | Hospital/Healthcare | 505,878 | 0.57% |
| Methodist Healthcare System | Hospital/Healthcare | 493,284 | 0.55% |
| Toyota Motor Manufacturing Texas | Automobile Manufacturing | 389,371 | 0.44% |
| Hyatt Regency Hotels | Hotel Chain | 376,380 | 0.42% |
| United Services Automobile Association | Insurance/Banking | 361,902 | 0.41% |
| La Cantera Retail LTD Partnership | Shopping Center | 350,803 | 0.39% |
| Frankel Family Trust | Apartments | 298,254 | 0.33% |
| Marriott International, Inc. | Hotel Chain | 286,859 | 0.32% |
| | **TOTALS** | **$4,870,156** | **5.45%** |

Source: Finance Department, City of San Antonio, Texas. Data as reported in the FY 2016 Comprehensive Annual Financial Report (CAFR).

# Glossary

# Glossary

The Adopted Budget contains specialized and technical terminology that is unique to public finance and budgeting. To assist the reader of the Adopted Budget Document in understanding these terms, a budget glossary has been included in the document.

**Accounting Basis:** Rules used to prepare, present, and report financial statements for a wide variety of entities that refer to when revenues and expenditures are recognized and reported. The City employs modified accrual basis of accounting. This means that revenues are recognized in the accounting period in which they become available and measurable and expenditures are recognized in the accounting period in which the fund liability is incurred. Accounting records for Proprietary, Pension Trust, Private Purpose Trust and Retiree Health Care Funds are maintained on an accrual basis. Revenues are recognized when they are earned, and expenses are recognized when they are incurred.

**Accounting System:** The total set of records and procedures which are used to record, classify, and report information on the financial status and operations of an entity.

**Accrual Accounting:** A basis of accounting in which revenues are recognized in the period in which they are earned and become measurable, and expenses are recognized in the period incurred instead of when cash is actually received or spent. For example, in accrual accounting a revenue that was earned between April 1 and June 30, but for which payment was not received until July 10, is recorded as being received on June 30 rather than July 10.

**Ad Valorem Tax:** The tax is based "according to value" of property and is used as the source of revenue to pay general obligation debt and to support the General Fund.

**African-American Business Enterprise (AABE):** A sole proprietorship, partnership, or corporation owned, operated, and controlled by a minority group member(s) who have at least 51% ownership.

**All Funds Summary:** The comprehensive summary of all budgeted funds.

**Allotment:** Divides an appropriation into amounts that may be encumbered or expended during a time period.

**Amended Budget:** Represents the original adopted budget plus any amendments passed as of October 1. This figure does not include prior year encumbrances or re-appropriation.

**Appropriation:** A legal authorization granted by the City Council to establish legal authority for city officials to make expenditures/expenses or incur obligations for specific purposes. It does not include prior year encumbrances or re-appropriation. An authorization made by the City Council, which permits officials to incur obligations against and to make expenditures of governmental resources. Appropriations are usually made for fixed amounts and typically granted for a one-year period.

**Assessed Valuation:** A value that is established for real or personal property for use as a basis for levying property taxes. An assessed valuation represents the appraised valuation less any exemptions. (Note: Property values are established by the Bexar Appraisal District.)

**Assets:** Property owned by the City, which has monetary value.

**Audit:** A comprehensive examination as to the manner in which the government's resources were actually utilized concluding in a written report of its findings. A financial audit is a review of the accounting system and financial information to determine how government funds were spent and whether expenditures were in compliance with the legislative body's appropriations. A performance audit consists of a review of how well the

government met its stated goals. An accounting audit is intended to ascertain whether financial statements fairly present financial position and results of operations.

**Bad Debt:** In the United States, The National Bank Act defines a bad debt as an unsecured debt on which interest or payment is past due and unpaid for six months (and which is not in process of collection). Some businesses set aside a reserve on their books to offset losses from bad debts.

**Balanced Budget:** A budget in which planned expenditures can be met by current income from taxation and other government receipts.

**Bank Depository Agreement:** A contract between a municipality and a depository negotiated and entered into in accordance with the specifications of the Local Government Code, which sets forth the agreements between the parties regarding banking services.

**Balance Sheet:** A financial statement that discloses the financial position of an entity by disclosing its assets, liabilities, and equity as of a specific date.

**Base Budget:** On-going expense for personnel, contractual services, and the replacement of supplies and equipment required to maintain current service levels previously authorized by the City Council.

**Beginning Balance:** The beginning balance is the residual non-restricted funds brought forward from the previous fiscal year (ending balance).

**Bond:** A debt instrument embodying a written promise to pay a specified sum of money, the face value or principal, at a specific date or dates in the future (maturity date), together with periodic interest at a specified rate. The most common types of bonds are general obligation and revenue bonds. Bonds are typically used for long-term debt to pay for specific capital expenditures, such as buildings, streets, bridges, or utility expansion/repair.

**Bond -- General Obligation (G.O.):** A bond, which is secured by the full faith and credit of the issuer. G.O. bonds issued by local units of government are secured by a pledge of the issuer's ad valorem taxing power. They are usually issued to pay for general capital improvement projects such as parks and streets. In Texas, G.O. bonds must be authorized by public referenda.

**Bond -- Proceeds:** Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

**Bond -- Revenue:** Bonds whose principal and interest are paid from earnings of an enterprise fund.

**Budget:** A budget is a plan of financial operation embodying an estimate of proposed expenditures and the means of financing them. Used without any modifier the term usually indicates a financial plan for a single fiscal year. In practice, the term "budget" is used in two ways. Sometimes it designates the financial plan presented to the appropriating body for adoption, and sometimes it designates the plan finally approved by that body. It is usually necessary to specify whether the budget under consideration is preliminary and tentative (proposed) or whether it has been approved by the appropriating body (adopted).

**Budget Adjustment:** A legal procedure utilized during the fiscal year by the City staff and City Council to revise a budget appropriation. City staff has the prerogative to adjust expenditures within a department budget.

**Budget Amendments:** Transfer of unencumbered appropriation balance or any portion within a department office or agency to another. Budget Amendments can be made with authorization from the City Council, City Manager or through an Ordinance submitted to City Council.

**Budget Basis:** Rules for preparation of budgets, which can include cash, full accrual or modified accrual basis. The budgets of the General Fund, Special Revenue Funds, Debt Service Funds and Trust & Agency Funds are

prepared on a modified accrual basis, meaning that revenues are recognized in the accounting period in which they become available and measurable and expenditures are recognized in the accounting period in which the fund liability is incurred. The Budgets of the Enterprise Funds and Internal Service Funds are prepared on a full accrual basis, meaning revenues are recognized when they are earned and expenses are recognized when they are incurred.

**Budget Calendar:** The schedule of key dates or milestones, which the City departments follow in the preparation, adoption, and administration of the budget.

**Budget Controls:** Methods to ensure compliance with budget limitations. City employs an encumbrance system to ensure that expenditures not exceed appropriations.

**Budget Document:** The instrument used by the budget-making authority to present a comprehensive financial program to the City Council. The adopted budget document presents the authorization made by the City Council for City officials to obligate and expend resources.

**Budget Message (City Manager's Transmittal Letter):** The opening section of the budget that provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and the views and recommendations of the City Manager.

**Budget Ordinance:** The official enactment by the City Council that establishes the legal authority for the City officials to obligate and expend resources.

**Budgetary Control:** The control of management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

**Budgetary Expenditures:** Budgetary expenditures are decreases in net assets. In contrast to conventional expenditures, budgetary expenditures exclude amounts represented by non-current liabilities.

**Budgeted Funds:** Funds that are planned for certain uses but have not been formally or legally appropriated by the legislative body. The proposed budget document that is submitted for Council approval is composed of budgeted funds.

**Capital Assets:** Assets of significant value and having a useful life of 10 years or more. Capital assets are also referred to as fixed assets.

**Capital Equipment Budget (Capital Outlay):** The portion of the annual operating budget that appropriates funds for the purchase of capital equipment items. These expenditures are often separated from regular operating items such as salaries, utilities, and office supplies. The Capital Outlay Budget includes funds for capital equipment purchases, such as vehicles, furniture, machinery, building improvements, computers, and special tools, which are usually distinguished from operating items according to their value and projected useful life. The dollar value varies according to the policy established by each jurisdiction.

**Capital Expenditure:** Construction, renovation, purchase or lease of an asset (land, buildings, infrastructure, improvements, machinery and equipment) that has an initial useful life longer than one year and meets the City's capitalization threshold.

**Capital Improvement Program (CIP):** A plan for capital expenditures to be incurred each year over a period of six future years setting forth each capital project, its scope of work and City Council District location, the amount to be expended in each year, and the method of financing those expenditures, to provide long-lasting physical improvements.

**Capital Improvement Program Budget:** A Capital Improvement Program (CIP) Budget is a plan separated from the operating budget. Items in the CIP are usually construction projects designed to improve the value of the

government assets. Examples of capital improvement projects include new streets, buildings, recreational facilities, and large scale remodeling.

**Capital Improvement Project Activity:** A capital improvement project activity is one of the following groups:

- *Planning and Engineering*: Inclusive of this group are architectural and engineering professional services, cultural resource surveys, real estate appraisal services, and special studies, which may include cost-benefit analysis, and conceptual design alternatives.

- *Right-of-Way Acquisition*: Inclusive of this group are the purchase or acquisition of easements, land for right-of-way, sites for construction, appraisal costs, relocation costs, and demolition for site clearance.

- *Construction*: Inclusive of this group are costs for construction or reconstruction of capital improvements, such as: buildings, streets, bridges, curbs, sidewalks, storm drainage, flood control facilities, and recreation facilities.

- *Other*: Inclusive of this group are costs for initial capital equipment, such as fire-fighting apparatus, major recreational equipment, and library books normally associated with development of a municipal facility.

**Capital Outlay:** See Capital Equipment Budget.

**Capitalization Threshold:** Represents the minimum value established for each piece of office or industrial equipment. This threshold allows for the depreciation of the equipment over the life of the product.

**Cash Accounting (Cash Basis):** A basis of accounting which recognizes revenues when received and expenditures when paid.

**Cash Management:** The management of cash necessary to pay for government services while investing temporary cash excesses in order to earn interest revenue. Cash management refers to the activities of forecasting the inflows and outflows of cash, mobilizing cash to improve its availability for investment, establishing and maintaining banking relationships, and investing funds in order to achieve the highest interest and return available for temporary cash balances.

**Certificate of Deposit:** A negotiable or non-negotiable receipt for monies deposited in a bank or financial institution for a specified period for a specified rate of interest.

**Certificate of Obligation (C.O.):** Debt instruments secured by the ad valorem taxing power of a city. Short-term or long-term debt (pending on the project) which is authorized by the City Council and does not require prior voter approval.

**Character Code:** A basis for distinguishing types of expenditures; the five major characters used by the City of San Antonio are: Personal Services--51, Contractual--52, Commodities--53, Other Expenditures--54, Capital Outlay—55. It is comprised of a seven digit account code used to identify line items.

**Charts of Accounts:** A chart detailing the system of general ledger accounts.

**City Council:** The current elected officials of the City as set forth in the City's Charter. Unless otherwise stated, the Mayor is considered part of the City Council.

**City Manager:** The individual appointed by the City Council who is responsible for the administration of the affairs of the City.

**CPS Energy:** San Antonio municipally-owned electric and gas systems. San Antonio acquired its gas and electric utilities in 1942 from the American Light and Traction Company, which had been ordered by the Federal Government to sell properties under provisions of the Holding Company Act of 1933. The Trust Indenture established management requirements and provides that the complete management and control of electric and

gas systems, shall be vested in a Board of Trustees consisting of five citizens of the United States of America permanently residing in Bexar County, Texas, to be known as the "CPS Energy Board of Trustees". The Mayor of the City of San Antonio is a permanent ex officio member. A major revenue source to the General Fund is the City's 14% share of CPS energy revenues, which represent a return to the City of its equity investment in the utility.

**Client Initiated Professional Learning Trainings:** The Professional Learning department provides a comprehensive program that measurably increases the number of highly skilled PK – 3rd grade early childhood educators in San Antonio. Services provided include coaching, trainings, conferences, class assessment and training (PK-3), child development associate credentialing, Saturday Academies and other lecture series. Client initiated Professional Learning Trainings denote trainings that educators, administrators, and early childhood education providers requested for professional learning throughout the year.

**Closing Ordinance:** A document detailing the closure of all funds and accounts and to provide for necessary adjustments at the Department level at the end of a fiscal budget year.

**Code Enforcement:** This division of the Development Services Department enforces City codes and regulations that result in the protection of the health, safety and welfare of all citizens. The Division is responsible for enforcing the following codes: graffiti, vacant dangerous premises and structures, bandit signs, curb stoning, junked vehicles, weeded vacant lots, zoning (Unified Development Code), illegal dumping, barbed wire and fences, minimum housing including unsanitary premises, front & side yard parking, garage sales, alley and right-of-way violations and vendors, hawkers, and peddlers.

**Commercial Paper:** A short-term unsecured promissory note, supported by a bank line or letter of credit, which has a maturity of one to 270 days.

**Commodities:** Items of expenditure (in the operating budget) which, after use, are consumed or show a material change in their physical condition, and which are generally of limited value and are characterized by rapid depreciation. Office supplies and motor fuel are examples of Commodities.

**Conservation Easements:** A conservation easement is a restriction landowners voluntarily place on specified uses of their property to protect natural, productive, or cultural features. The City of San Antonio uses conservation easements to protect the Edwards Aquifer water supply.

**Contingency:** A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

**Contractual Services:** Goods and services acquired under contract the City receives from an internal service fund or an outside company. Professional services, utilities, rentals, and insurance are examples of contractual services.

**Competitive Bidding Process:** The process following State law requiring that for purchases of $10,000 or more a city must advertise, solicit, and publicly open sealed bids from prospective vendors. After a review period, the Council then awards the bid to the successful bidder.

**Cost of Living Adjustment (COLA):** An adjustment to salary to compensate for increases in the cost of a certain standard of living.

**Council's Goals and Objectives Session:** The methods by which a government plans to achieve its service objectives. This session(s) is the basis upon which the annual budget is prepared. Also referred to as Council's Priorities.

**Current Taxes:** Taxes that are levied and due within one year.

**Debt Limitations:** Cap on general obligation debt supported by ad valorem taxes at an amount not to exceed ten percent of the total assessed valuation.

**Debt Service Fund:** Accounts for the accumulation of ad valorem taxes collected for the purpose of paying principal and interest on long term debt, certificates of obligation and short term contractual obligation certificates.

**Debt Services:** The City's obligation to pay the principal and interest of all outstanding debt instruments according to a predetermined payment schedule.

**Debt Service Rate:** See Property Tax Rate.

**Debt Services Reserve:** The debt service reserve is the fund, which may be used to pay debt services of revenue bonds if the sources of the pledged revenues do not generate sufficient funds to satisfy the debt service requirements. The reserve fund is either funded in whole or in part from the proceeds of the bonds, or is allowed to gradually accumulate over a period of years through required payments from the pledged revenues. If the reserve fund is used in whole or in part to pay the debt service, the issuer usually is required to replenish the reserve fund from the first available funds or revenues. A typical reserve requirement might be the maximum annual debt service requirement for any year remaining until the bonds reach maturity.

**Deficit:** A deficit is the excess of expenditures over revenues during a single accounting period, in the case of proprietary funds, the excess of expenses over income during an accounting period.

**Delinquent Taxes:** Taxes remaining unpaid on and after the date on which a penalty for non-payment is imposed.

**Department:** A major administrative division of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area.

**Depreciation:** (1) Expiration in the service life of capital assets attributable to wear and tear, deterioration, and inadequacy of obsolescence. (2) That portion of the cost of a capital asset, which is charged as an expense during a particular period.

**Development Services Fund:** Created in FY 2007 to account for all revenues and expenditures associated with the operation and maintenance of all City development services activities.

**Direct Cost:** Costs that can be specifically and directly identified with a specific objective or program.

**Disadvantaged Business Enterprise (DBE):** A corporation, partnership, sole proprietorship, or other legal entity that qualifies as a MBE, WBE, or M/WBE and a Small Business Enterprise.

**Disbursement:** Payment for goods and services in cash or by check.

**Division:** An organizational unit within a department's structure representing the major functional divisions of work.

**Eastside Promise Zone:** A 22 square mile geographic area on the Eastside of San Antonio designated as part of a national initiative to receive federal support aimed at encouraging investment and promoting economic prosperity in focused areas by partnering with local communities and businesses to create jobs, increase economic security, reduce poverty, expand educational opportunities, increase access to quality, affordable housing, and improve public safety.

**Effective Tax Rate:** It is the rate, which will generate the same tax levy next year from the properties on this year's tax roll.

**Emergency:** An unexpected occurrence, e.g., damaging weather conditions that require the unplanned use of City funds.

**Encumbrance:** To encumber funds means to set aside or commit funds for a fixture expenditure. Encumbrances include obligations in the form of purchase orders, contracts, or salary commitments, which are chargeable to an appropriation and for which a part of the appropriation is reserved.

**Enplaned Passenger**: An airline passenger that is departing San Antonio.

**Enterprise Fund:** A governmental accounting fund used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is to recover

the cost of providing goods through user fees. Rate schedules for these services are established to insure that revenues are adequate to meet all necessary expenditures. Enterprise Funds in San Antonio are established for services such as the Airport, Parking System, and Solid Waste Management Services.

**Estimated Revenue:** The amount of projected revenue to be collected during the fiscal year. It may also be defined as the proposed financing sources estimated to finance the proposed projected expenditures.

**Executive Summary:** Describes the policies affecting the budget, and presents a synopsis of the revenues the City will collect, the funds the City will spend, and the changes that have occurred from the previous year.

**Expendable Trust Fund:** Represents the expenditures and other revenues associated with a city owned, interest bearing trust that was set up for a specific, designated purpose.

**Expenditure:** Decrease in the use of net financial resources for the purpose of acquiring and providing goods and services.

**Expenses:** Outflows or other using up of assets or incurring of liabilities during a period from delivering or producing goods, rendering services, or carrying out other activities that constitute the entity's ongoing major or central operations, for example depreciation.

**Fees:** Charges for services (also see User Charges).

**Fiduciary Funds:** Funds used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governmental units, or other funds. These include Pension Trust and Retiree Health Care Trust.

**Fiscal Year:** The 12 month time period designated by the City signifying the beginning and ending period for recording financial transactions. The City of San Antonio has specified October 1st to September 30th as its fiscal year.

**Five Year Financial Forecast:** Financial planning document that is prepared on an annual basis to provide a current and long-range assessment of financial conditions and costs for City service delivery plans. The Forecast serves as the first step in the development of the City's Annual Budget. The primary objective of the Forecast is to provide the City Council and the community with an "early warning system" to identify significant issues that need to be addressed in the subsequent budget process.

**Fixed Asset:** Assets of a long-term nature that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

**Fixed Cost:** A fixed cost, such as rent, does not change with increases or decrease in the amount of services provided.

**Full Time Equivalent (FTE):** Full time, authorized positions, filled or vacant, that equal to 2,080 hours of work annually.

**Full Faith and Credit:** A pledge of the general taxing power of a government to repay debt obligations (typically used in reference to bonds).

**Fund:** An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations. Seven major fund types and two account groups are commonly used: general fund, special revenue funds, debt service funds, capital project funds, enterprise funds, trust and agency funds, internal service funds, general fixed asset account group, and general long-term debt account group.

**Fund Balance:** The difference between a fund's assets and liabilities. For the purposes of this document, two different calculations are utilized. For the General Fund, the unreserved undesignated portion of fund balance is reported. For other funds, fund balance is reported as current assets less current liabilities less reserves for encumbrances. For non-enterprise funds, sick and vacation accruals are excluded. For multi-year funds, reserves for encumbrances are not excluded.

**Fund Schedule:** A fund schedule is a financial forecasting statement that combines beginning and ending balances, including estimated revenue for any period of time.

**Funding Source:** A funding source is the specifically identified dollars allocated to meet budgeted requirements/expenses.

**Fund Statement:** Usually pertains to a detailed breakdown of revenue or expenditures such as grants, and other awards.

**Generally Accepted Accounting Principles (GAAP):** Uniform minimum standards of and guidelines to financial accounting and reporting.

**Generally Accepted Government Auditing Standards (GAGAS):** Also known as the Yellow Book issued by the U.S. Government Accountability Office (GAO), a framework for conducting high quality audits with competence, integrity, objectivity, and independence.

**General and Administrative Cost:** Cost associated with the administration of City services.

**General Aviation Revenue Bonds (GARB):** Debt service instrument utilized by Aviation for capital projects and funded by Aviation airline revenues.

**General Fund:** The largest fund within the City, the General Fund accounts for all financial resources of the government except for those required to be accounted for in another fund. General Fund revenues include property taxes, licenses and permits, local taxes, service charges, and other types of revenue. This fund includes the basic operating services such as fire and police protection, finance, code enforcement, parks and recreation, libraries, public works, and general administration.

**General Government:** Refers to a group of activities associated with the administrative function of the City such as: Legislative/Administrative, Finance, Budget, Planning, Information Technology Services, Legal, Personnel, and Purchasing.

**General Ledger:** A file that contains a listing of the various accounts necessary to reflect the financial position and results of operation of the government.

**Government Finance Officers Association (GFOA):** Organization that awards the Distinguished Budget Presentation Award.

**Goal:** A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless; that is, it is not concerned with a special achievement in a specific time period.

**Government Funds:** Includes General Fund, Special Revenue Funds (excluding HOME Program, Categorical Grant-In-Aid, HUD 108 Loan Program Community Development Program, American Recovery and Reinvestment Act, and most Community Service Funds), Debt Service Funds, Capital Projects Funds, and Permanent Funds.

**Grant:** A contribution by one government unit or funding source to another unit. The contribution is usually made to aid in a part of a specified function, but is sometimes also for general purposes.

**Grant Match:** City cost of in-kind services required to match Federal or State grant and programs.

**Gross Ending Balance:** Represents the amount of funding remaining after total appropriations have been subtracted from the total available balance.

**Hotel Occupancy Tax (HOT):** Hotel Occupancy Tax is a tax levied on every hotel room night rented. Use of HOT Revenue is governed by State Law and is limited to those qualifying programs that promote the hotel, convention,

and tourism industries. Within these programs, not more than 15% of HOT Revenues may be used for History & Preservation activities, and not more than 15% may be used to support Arts & Cultural Programming.

**Indirect Cost:** An indirect cost is an expense necessary for the functioning of the organization as a whole that cannot be directly assigned to one service.

**Infrastructure Management Program:** A five-year rolling program which focuses on the maintenance of San Antonio's infrastructure. Service needs are identified city wide and are scheduled for street maintenance, alley maintenance, drainage maintenance, sidewalks, traffic signals, pavement markings and Advanced Transportation District (ATD) related projects.

**Interfund Transfers:** Amounts transferred from one fund to another.

**Internal Service Fund:** A fund used to account for the financing of goods or services provided by one department to another department on a cost reimbursement basis; for example, the Information Technology Services, Purchasing, Temporary Services, Equipment Renewal and Replacement, Employee Benefits and Insurance related funds, etc.

**Inventory:** A detailed listing of property currently held by the City showing quantities, descriptions, and values of the property, and units of measure and unit prices.

**Investment:** Securities and real estate purchased and held for the production of revenues in the form of interest, dividends, rentals, or base payments.

**Invoice:** A bill requesting payment for goods or services by a vendor or other government unit.

**Levy:** To Inventory: A detailed listing of property currently held by the City showing quantities, descriptions and pose taxes, special assessments, or service charges for the support of City activities.

**Liability:** Debt or other legal obligations arising out of transactions in the past, which must be paid, renewed or refunded at some future date. Note: The term does not include encumbrances.

**Line-Item Budget:** A budget that lists each expenditure category separately along with the dollar amount budgeted for each specified category.

**Live Release:** The number of impounded animals that exit the shelter through adoptions, returns to owners, or transfers to rescue agencies.

**Local Business Enterprise:** A corporation, partnership, sole proprietorship, or other legal entity for the purpose of making a profit, which is primarily located within Bexar County for at least one year. For a branch office of a non-local business to qualify as a Local Business Enterprise, the local branch office must be located in Bexar County for at least one year, and must employ a minimum of 10 residents of Bexar County or employ Bexar County residents for at least 25 percent of the entire company workforce for use at the local branch office.

**Long-term debt:** Debt with a maturity of more than one year after the date of issuance.

**Maintenance and Operation Rate:** See Property Tax Rate.

**Mandate:** Is defined as changes to the current level of services, which will be required to comply with Federal, State, and Local laws/Ordinances; a contractual obligation, or the operation and maintenance requirement for a completed capital improvement.

**Master Data:** The core data that is essential to operations in a specific business or business unit.

**Maturities:** The dates on which the principal or stated values of investments or debt obligations mature and may be reclaimed.

**Minority Business Enterprise (MBE):** A sole proprietorship, partnership, or corporation owned, operated, and controlled by a minority group member(s) who have at least 51% ownership.

**Minority Corporation:** A legal entity where 51% of each class of the shares of stock or other equitable securities is owned by minority group member(s). The minority group member(s) must have operational and managerial control, interest in capital, and earnings commensurate with their percentage of ownership.

**Minority Group Member(s):** African-Americans, Hispanic Americans, Asian Americans, American Indians and Handicapped Individuals legally residing and are citizens of the United States or its territories.

**Minority and Women Business Enterprise (M/WBE):** A corporation, or partnership, owned, operated, and controlled by a minority person(s) and women who, when combined, have 51% ownership. The minority person(s) and women must have operational and managerial control, interest in capital, and earnings commensurate with the percentage of minority and women ownership. To qualify as a minority and women business enterprise, the enterprise shall be headquartered in Bexar County for any length of time, or shall be doing business in a locality or localities from which the City regularly solicits, or receives bids on or proposals for, City contracts within the minority and women business enterprise's category of contracting for at least one year.

**Modified Accrual Accounting:** A basis of accounting in which revenues should be recognized in the accounting period in which they become available and measurable and expenditures are recorded in the period that they are incurred. Since this type of accounting basis is a conservative financial approach, it is recommended as the standard for most governmental funds. The budget is prepared using the modified accrual basis of accounting except for the recognition of encumbrances within the expenditure appropriations.

**Net Working Capital:** Current Assets less Current Liabilities.

**Non-Departmental:** Refers to a group of activities, which are not associated with or can be allocated to any particular department. These activities include outside agency contributions; boards, committees, and commissions; intergovernmental contracts; general government contingency; and liability expenses.

**Non-Recurring Revenue:** Resources recognized by the City that are unique and occur only one time or without pattern.

**Operating Budget:** The portion of the budget that pertains to daily operations that provide basic services for the fiscal year. The operating budget contains appropriations for such expenditures as personnel, supplies, utilities, materials, travel, and fuel and the proposed means of financing them.

**Operating Expense:** Operating expenses are proprietary fund expenses that directly relate to the fund's primary service activities.

**Operating Fund:** Resources derived from recurring revenue sources used to finance the general fund, enterprise funds, and pay-as-you-go capital improvement projects.

**Ordinance:** An ordinance is a formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

**Other Funds:** Any non-General Funds, including Special Revenue Funds, Enterprise Funds, Internal Service Funds, Self Insurance Funds, Debt Service Funds, and Expendable Trust Funds.

**Overhead:** Overhead is the element of cost necessary in the production of an article or the performance of a service which are of such a nature that the amount applicable to the product or service cannot be determined readily. Usually overhead relates to those objects of expenditures that do not become integral part of the finished product or services such as rent, heat, light, supplies, management, supervision, etc.

**Outside Agency (Delegate Agency):** A governmental unit or other organization which requests funding from the City for a specified purpose. Examples include AVANCE, P16 Plus, Project QUEST, Inc., Ella Austin Community Center, YMCA/YWCA, and the Battered Women's and Children's Shelter.

**Partnership:** A legal entity where 51% of the assets and interest in the partnership is owned by one or more minority group members. For M/WBE purposes, minority group member or women partners must have a proportionate interest in the control, operation, and management of the partnership affairs.

**Pavement Condition Index:** A numerical index between 0 and 100 which is used to indicate the general condition of a pavement. It is widely used in transportation civil engineering. It is a statistical measure and requires manual survey of the pavement.

**Pension:** A form of deferred compensation offered to employees after retirement. The City offers separate pension plans for uniform and non-uniform employees.

**Performance Budget:** A budget that focuses upon activities rather than line items. Workload and unit cost data are collected in order to assess the efficiency of services. Typical data collected might include miles of street paved per year, cost of paved streets per mile, tons of garbage collected per man hour, or cost per man hour of garbage collection.

**Performance Measures:** Specific quantitative and qualitative measures of work performed as an objective of the department.

**Personal Services:** All cost related to compensating employees of the City including employee benefit costs such as City contributions for retirement, social security, and health and life insurance.

**Policy Issues:** Refers to the listing of Program Improvements, Mandates, and Reductions found in the budget document.

**Positions Authorized:** Full Time and Part Time positions budgeted in the personnel services category and included in the Departmental Position List.

**Program:** A program is a plan outlining funding for personnel and capital under which action may be taken toward specific goals and objectives.

**Program Improvement:** A program improvement is the addition of new equipment, personnel, or other expenditures aimed at improving the level of service or expanding services.

**Program Budget:** A budget that focuses upon the goals and objectives of an agency or jurisdiction rather than upon its organizational budget units or object classes or expenditures.

**Property Tax (also known as Ad Valorem tax):** Property taxes are levied on both real and personal property according to the property's value and the tax rate. Property values are established by the Bexar County Appraisal District.

**Property Tax Rate:** The property tax rate consists of two elements. The first is the maintenance and operation rate. Revenues received from this element are deposited in the General Fund and can be used for any public purpose. The maintenance and operation rate is subject to the provisions of state statute and an increase in the effective rate in excess of 8% is subject to a voter initiated rollback election. The second element is the debt service rate. This rate is set based on the City's debt service requirements. Funds received from this rate are deposited in the Debt Service Fund and are used solely to pay the principal and interest on present and projected debt. These two elements added together yield a total property tax rate for the current fiscal year.

**Proprietary Funds:** A proprietary fund is an account that shows actual financial position and operations, such as actual assets, liabilities, reserves, fund balances, revenues, and expenditures, as distinguished from budgetary accounts.

**Purchase Order System:** A City's system of using documents authorizing the delivery of specified merchandise or services and making a charge for them.

**Credit Rating:** The creditworthiness of a City as evaluated by an independent agency such as Moody's, Standard and Poor's, or Fitch.

**Re-appropriation:** By City Council action, Operating Budget spending authorization lapses on September 30 of each fiscal year. Any authorization not expended or encumbered is no longer legally allowed to be expended, and the dollars associated with the authorization "fall" to the ending balance. Those items that are deemed important are brought to the City Council to be "re-appropriated" in the new fiscal year.

**Reconciliation:** A detail analysis of changes of revenue or expenditure balances within a fund.

**Redirection:** Transfer of dollars within a fund to utilize resources more effectively.

**Reduction:** To reduce line items due to budgetary constraints.

**Refunding:** Refunding is a procedure whereby an issuer refinances an outstanding bond issue by issuing new bonds. There are generally two major reasons for refunding: to reduce the issuer's interest cost or to remove a burdensome or restrictive covenant imposed by the terms of the bonds being refinanced. The proceeds of the new bonds are either deposited in escrow to pay the debt service on the outstanding obligations when due, or they are used to immediately retire the outstanding obligations. The new obligations are referred to as the "refunding bonds," and the outstanding obligations being refinanced are referred to as the "refunded bonds," or the "prior issue."

**Replacement Cost:** The cost of a property, as of a certain date, which can render similar service (but which need not be of the same structural form) as the property to be replaced.

**Requisition:** A written request from a department to the purchasing office for specified goods or services. This action precedes the authorization of a purchase order.

**Reserve:** 1) An account used to indicate that a portion of a fund's equity is legally restricted for a specific purpose and is therefore not available for general appropriations (designated). 2) An account used to indicate that a portion of a fund's equity is legally restricted but, not for a specific purpose (undesignated).

**Resources:** Total dollars available for appropriations including estimated revenues, fund transfers, and beginning fund balances.

**Retained Earnings:** The equity account reflecting the accumulated earnings of the enterprise funds.

**Revenue:** 1) Increases in the net current assets of a governmental fund type from other than expenditure refunds and residual equity transfers and increases in net total assets of a proprietary fund type from other than expense refunds, capital contributions and residual equity transfers. Included are such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income. 2) The term designates an increase to a fund's assets which: does not increase a liability (e.g., proceeds from a loan); does not represent a repayment of an expenditure already made; does not represent a cancellation of certain liabilities; and does not represent an increase in contributed capital. 3) (Resources) An increase in assets due to the performance of a service of the sale of goods. Revenues are recognized when earned, measurable, and reasonably assured to be.

**Revenue Bonds:** When a government issues bonds, which do not pledge the full faith and credit of the jurisdiction, it issues limited liability revenue bonds. Typically, pledges are made to dedicate one specific revenue source to repay these bonds. In San Antonio, revenues are typically derived from rates charged for utilities, airport leases, and parking fees. Revenue bonds are not included in the 10% debt limit set by City Charter and under state law do not require voter approval.

**Revenue Estimate:** An estimate of how much revenue will be earned from a specific revenue source for some future period; typically, a future fiscal year.

**Revenue - Intergovernmental:** Revenue received from another government for a specified purpose. In San Antonio these are funds from Bexar County, the State of Texas, and from special districts.

**Revenues - Special:** Specific revenues that are legally restricted to expenditures for specific purposes.

**Risk Management:** 1) An organized attempt to protect a governmental entity against accidental loss in the most economical method. 2) The liability, either realized or potential, related to the City's daily operations.

**San Antonio Water System (SAWS):** In May 1992, the City's Wastewater Management Department, the Alamo Water Reuse and Conservation District and the City Water Board merged to become the new San Antonio Water System (SAWS), a quasi-governmental entity. The bond indenture adopted by the City Council at the time SAWS was created endeavored to establish a business-like relationship between the City and SAWS. Specifically, it provided that SAWS would make a payment to the City not to exceed 5% of gross revenues and that the City would pay water and wastewater charges to SAWS. At the time of the consolidation it was agreed that the fee to the City would be set initially at a rate, which would be "revenue neutral" to the City. That is, SAWS would remit to the City a payment calculated as a percentage of gross SAWS revenues in an amount, which would cover the sewer and water charges the City would pay as well as to reimburse the City for the financial payments previously received from both the City Water Board and the Wastewater Department.

**Scheduled Preventive Building Maintenance:** Planned maintenance done on facility systems such as HVAC in order to ensure efficient and reliable operation of said systems.

**Self Insured:** Risk management method utilized by the City in which an amount of money is set aside to compensate for the potential future loss.

**Services -- Current Budget Level:** Represents the cost of providing service at the present level before mandates, reductions or improvements are considered and without considering increases in population of service demand.

**Shelter Intake:** The number of animals impounded through field pickup, strays delivered to the shelter, animals surrendered by their owner, or confiscated due to a bite or cruelty investigation.

**Sinking Fund:** A sinking fund is an account into which a debt issuer makes periodic deposits to ensure the timely availability of sufficient monies for the payment of debt service requirements. The revenues to be deposited into the sinking fund and payments therefore are determined by the terms of the bond contract.

**Small Business Enterprise (SBE):** A corporation, partnership, sole proprietorship or other legal entity for the purpose of making a profit which is independently owned and operated and which is less than 20 percent of the U.S. Small Business Administration (SBA) size standard for a small business, except in cases where the reduced definition drops below $1 million average gross receipts (as based on three years of sales) or less than 100 employees. All firms meeting these thresholds will be considered a SBE.

**Sole Proprietorship:** A legal entity that is 100 percent owned, operated and controlled by one or more minority group members. For MBE purposes, minority group member partners must have a proportionate interest in the control, operation, and management of the partnership affairs.

**Solid Waste Fund:** An Enterprise Fund created to better account for the recording of all revenues and expenditures associated with the operation and maintenance of the Solid Waste and Environmental Management programs.

**Source of Revenue:** Revenues are classified according to their source or point of origin.

**Spay/Neuter Surgeries:** Number of animals that receive spay/neuter surgeries funded by the City performed at the Animal Care Services Shelter or are subsidized at community partner clinics.

**Special Revenue Fund:** A fund used to account for revenues and expenditures that have been earmarked for specific activities. Examples include the Hotel Occupancy Tax Fund, the Economic Development Incentive Fund, and the Development Services Fund.

**Storm Water Utility Fee:** A user fee that is charged to residents on their monthly utility bill from SAWS. Revenue from this fee funds several City activities that are responsible for the City's infrastructure system of lakes, streams, basins, dams and other storm water systems.

**Surplus:** A surplus is the amount by which revenues exceed outlays.

**Taxes:** Taxes are compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. The term also does not include charges for services rendered only to those paying such charges as sewer service.

**Tax Levy:** The total amount of funds to be raised by general property taxes for operating and debt service purposes specified in the Annual Tax Ordinance as determined by the Bexar County Appraisal District.

**Tax Rate:** The amount of tax levied for each $100 of assessed valuation.

**Tax Rate Limit:** The maximum legal property tax rate at which a municipality may levy a tax. The limit may apply to taxes raised for a particular purpose or for general purpose.

**Transfers:** Transfers are the authorized exchanges of cash or other resources between funds. The General Funds supports central services for other funds or departments, the reimbursement of these services to the General Fund is an Administrative Transfer.

**Trust Funds:** Accounting entities used to account for monies held by the City in a trustee capacity for organization, programs, or other funds.

**Unencumbered Balance:** The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purchases.

**Unified Development Code:** A document that consolidates all development-related regulations including zoning requirements, subdivision regulations, design and development standards, and review procedures. The City of San Antonio's UDC is outlined in Chapter 35 of the City Code.

**Unit Cost:** The cost required to produce a specific product or unit of service (i.e., the cost to purify one thousand gallons of water).

**User Charges (also known as User Fees or User Based Fees):** The payment of a fee for direct receipt of a public service by the party benefiting from the service.

**Undesignated Fund Balance:** That portion of fund balance that is unencumbered from any obligation of the City.

**Variable Rate Pricing:** A Solid Waste program where customers choose between different sizes of garbage carts. The larger the garbage cart selected, the larger the monthly fee will be. The program is designed to incentivize customers to recycle more of their waste.

**Voucher:** A document indicating that a transaction has occurred. It usually contains the accounts related to the transaction.

**Women Business Enterprise (WBE):** A sole proprietorship, partnership, or corporation, owned, operated, and controlled by women who have 51% ownership. The women must have operational and managerial control, interest in capital, and earnings commensurate with the percentage of women ownership. To qualify as a women business enterprise, the enterprise shall be headquartered in Bexar County for any length of time, or shall be doing business in a locality or localities from which the City regularly solicits, or receives bids on or proposals for, City contracts within the women business enterprise's category of contracting for at least one year.

**Work Breakdown Structure (WBS):** Financial component of a fund used for managing capital projects.

**Yield:** The rate earned on a monetary investment.

# Acronym Glossary

The FY 2018 Adopted Budget contains references to numerous acronyms. Many of these are related to public sector finance and budgeting, while others are unique to the City of San Antonio budget process. While every attempt is made to define each acronym upon its first use, this glossary provides the reader with a quick reference guide.

## A

AABE - African American Business Enterprise
AACOG - Alamo Area Council of Governments
ACH - Automated Clearing House
ACCD - Alamo Community College District
ACI - Airports Council International
ACIP - National Advisory Committee on Immunization Practices
ACS - Animal Care Services Department
ADA - Americans with Disabilities Act
AF - Artist Foundation
AGA - Avenida Guadalupe Association
ALS - Advanced Life Support
AIDS - Auto Immune Deficiency Syndrome
AIT - American Indians in Texas
ASC - After School Challenge
ASQ - Air Service Quality
ATD - Advanced Transportation District
AVL - Automated Vehicle Locator

## B

BAD - Bexar Appraisal District
BESD - Building and Equipment Services Department
BHS - Bihl Haus Arts
BRAC - Base Realignment and Closure
BRE - Business Retention and Expansion
BRWM - Bexar Regional Watershed Management
BWCS - Battered Women and Children's Shelter

## C

CA - Cooperative Agreement
CAB - Cultural Arts Board
CAD - Computer Aided Dispatch
CAFR - Comprehensive Annual Financial Report
CAM - Contemporary Art Month
CASA - Child Advocates of San Antonio
CCDO - Center City Development & Operations Department
CCHIP - Center City Housing Incentive Policy
CDBG - Community Development Block Grant
CDC - Centers for Disease Control and Prevention
CCSA - Children's Chorus of San Antonio
CCTV - Closed Circuit Television
CFC - Customer Facility Charge
CHP - Community Health Projects
CIED - Community Infrastructure and Economic Development
CIP - Capital Improvement Program
CLIA - Clinical Labor Improvement Act
CMS - Capital Management Services
CNI - Choice Neighborhood Initiative
COLA - Cost of Living Adjustment
CONRAC - Consolidated Rental Car Facility
COSA - City of San Antonio
COPS - Community Oriented Policing Services
CPE - Cost per Enplanement
CPI - Consumer Price Index
CPMF - Cactus Pear Music Festival
CPS - Child Protective Services
CPS (Energy) - City Public Service Energy
CPS - Child Protective Services
CRAG - Community Revitalization Action Group
CS - Congenital Syphilis
CSBG - Community Service Block Grant
CSF - Convention and Sports Facilities
CT/GC - Chlamydia Trachomatis/Gonorrhea Chlamydia
CTPs - Certified Telecommunications Providers
CVB - Convention and Visitors Bureau
CVF - Community & Visitor Facilities
CW - City-Wide
CWC - Community Writing Classes

## D

DAC - Department of Arts & Culture
DFPS - Department of Family Protective Services
DHMO - Dental Health Maintenance Organization
DHS - Department of Human Services
DOJ - Department of Justice
DRH - Davidson Respite House
DSD - Development Services Department
DSHS - Department of State Health Services
DSRIP - Delivery System Reform Incentive Payment
DWI - Driving While Intoxicated

## E

EAID - Emerging and Acute Infectious Disease
EAP - Employee Assistance Program
EDF - Economic Development Foundation
EDIF - Economic Development Incentive Fund
EEO - Equal Employment Opportunity
EMC - Employee Management Committee
EMD - Environmental Management Division
EMS - Emergency Medical Services
EPA - Environmental Protection Agency
EPN - Eastside Promise Neighborhood
EPZ - Eastside Promise Zone
ESG - Emergency Solutions Grant

# Acronym Glossary

**F**

FAA - Federal Aviation Administration
FAFSA - Free Application for Federal Student Aid
FBI - Federal Bureau of Investigation
FEMA - Federal Emergency Management Agency
FILO - Fee In-Lieu of Detention
FIS - Federal Inspection Services
FMLA - Family Medical Leave Act
FTE - Full-time Equivalent
FY - Fiscal Year

**G**

GAAP - Generally Accepted Accounting Principles
GAGAS - Generally Accepted Government Auditing Standards
GAO - Government Accountability Office
GASB - Governmental Accounting Standards Board
GCAC - Guadalupe Cultural Arts Center
GED - General Education Development
GFOA - Government Finance Officers Association
GIS - Geographic Information Systems
GO - General Obligations
GSLE - Girl Scout Leadership Experience

**H**

HBGCCE - Henry B. Gonzalez Convention Center Expansion
HDRC - Historic and Design Review Commission
HHW - Household Hazardous Waste
HIDTA - High Intensity Drug Trafficking Area
HIP - Homeownership Incentive Program
HIV - Human Immunodeficiency Virus
HMO - Health Maintenance Organization
HOME - Home Investment Partnership Grant
HOPE - Healthy Options Program for the Elderly
HOPE - Homeownership Program for Employees
HOT - Hotel Occupancy Tax
HPARC - HemisFair Park Area Redevelopment Corporation
HPP - Hospital Preparedness Program
HPTV - Historic Preservation Television
HQ - Headquarters
HR - Human Resources Department
HRIS - Human Resources Information System
HSA - Health Savings Account
HUD - Housing & Urban Development
HVAC - Heating, Ventilation, and Air-Conditioning

**I**

ICC - Integrated Control Center
ICIF - Inner City Incentive Fund
ICMA - International City/County Management Association
ICRIP - Inner City Reinvestment / Infill Policy
IDC - Infectious Disease Control
IDCU/ FDBN INV - Infectious Disease Control Unit/Foodborne Associated Infectious Interviews
IGRA - Interferon Gamma Release Assays
IMP - Infrastructure Management Program
IRS - Internal Revenue Service
ISD - Independent School District
IT - Information Technology
ITS - Intelligent Transportation System
ITSD - Information Technology Services Department

**J**

JAG - Justice Assistance Grant
JISD - Judson Independent School District
JOC - Job Order Contract

**L**

LED - Light-Emitting Diode
LEED - Leadership in Energy and Environmental Design
LETPP - Law Enforcement Terrorism Protection Program
LTMY - Learning That Moves You

**M**

MAPP - Mobilizing for Action through Planning and Partnership
MBAW - Musical Bridges Around the World
MCF - Thousand Cubic Feet
M & O - Maintenance & Operations
MLK - Martin Luther King Jr.
MS4 - Municipal Separate Storm Sewer System
MOU - Memorandum of Understanding
MPO - Metropolitan Planning Organization
MWB - Music Without Borders

**N**

NYA - Network for Young Artists
NAFTA - North American Free Trade Agreement
NALAC - National Association of Latino Arts and Cultures
NAMP - Neighborhood Accessibility & Mobility Program
NAPE - National Association of Public Employees

# Acronym Glossary

## N

NASA - National Aeronautics and Space Agency
NFIP - National Flood Insurance Program
NHSD - Neighborhood and Housing Services Department
NIP - National Immunization Program
NPDES - National Pollutant Discharge Elimination Systems

## O

O & M - Operation & Maintenance
OASIS - Older Adult Services & Information System
OCR - Optical Character Recognition
OEP - Office of Environmental Policy
OHP - Office of Historic Preservation
OMA - Office of Military Affairs
OMB - Office of Management and Budget
OUR SA - Office of Urban Revitalization San Antonio

## P

P3 - Public Private Partnership
PACT - Parents and Children Together
PASA - Public Art San Antonio
PCEH - Public Center for Environmental Health
PCI - Pavement Condition Index
PCR - Public Center for Environmental Health
PDRA - Paseo del Rio Association
PEG - Public Education and Government
PFC - Passenger Facility Charges
PHEP - Public Health Emergency Preparedness
PLHP - Public Local Health Program
PM 2.5 - Particulate Matter 2.5
POP - Problem-Oriented Policing
PPO - Preferred Provider Organization
Pre-K 4 SA - Prekindergarten for San Antonio
PREP - Pre-Freshman Engineering Program

## R

RDA - Regional Dance America
ReACT - Regional Auto Crimes Taskforce
RFI - Request for Information
RT - Real Time
RMS - Records Management System
RON - Return Over Night
RPR - Rapid Plasma Reagents
RSWF - Regional Storm Water Facilities; see also SWRF
RSWMP - Regional Storm Water Management Program
ROW - Right of Way

## S

SABF - San Antonio Book Festival
SACA - San Antonio Cultural Arts
SACM - San Antonio's Children's Museum
SAEDC - San Antonio Economic Development Corporation
SAEDF - San Antonio Economic Development Foundation
SAePS - San Antonio eProcurement System
SAFE - San Antonio Flood Emergency Program
SAGE - San Antonio Growth on the East Side
SAHA - San Antonio Housing Authority
SAILS - San Antonio Independent Living Services
SAISD - San Antonio Independent School District
SALDC - San Antonio Latin Dance Celebration
SAMA - San Antonio Museum of Art
SAMB - San Antonio Metropolitan Ballet
SAMCo - San Antonio Mobility Coalition
SAMHD - San Antonio Metropolitan Health District
SAOEM - San Antonio Office of Emergency Management
SAPD - San Antonio Police Department
SAPL - San Antonio Public Library
SARIC - San Antonio Regional Intelligence Center
SAWS - San Antonio Water System
SCM - Spanish Colonial Missions
SBEDA - Small Business Economic Development Advocacy
SCTRCA - South Central Texas Regional Certification Agency
SEAT - San Antonio Export Assistance Team
SEED - Self Employment for Economic Development
SEIU - Service Employees International Union
SHSP - State Homeland Security Program
SIB - Sistas in Business
SMART - Strategic Management for Accelerated Response Time
SMP - Street Maintenance Program
SMS - Airport's Safety Management System
SNP - Senior Nutrition Program
SSPM - Senior Special Projects Manager
STAAR - State of Texas Assessments of Academic Readiness
STAR - Students Together Achieving Revitalization
STD - Sexually Transmitted Disease
STEM - Science, Technology, Engineering, and Mathematics
STEP - Selective Traffic Enforcement Program
SWMD - Solid Waste Management Department
SWO - Storm Water Operating/Operations
SWRF - Storm Water Regional Facilities; see also RSWF
SA OHP - San Antonio Head Start Oral Health Program
SAAS - San Antonio Airport System
SABCA - San Antonio Building Codes Academy

# Acronym Glossary

## T

Tac-Ops - Tactical Operations
TACT - Ticketing Aggressive Cars and Trucks
TAG - Texas Anti-Gang
TB - Tuberculosis
TCEQ - Texas Commission on Environmental Quality
TCI - Transportation & Capital Improvements Department
TDSHS - Texas Department of State Health Services
TIF - Tax Increment Financing
TIRZ - Tax Increment Reinvestment Zone
TML - Texas Municipal League
TNR - Trap Neuter Release
TMC - Traffic Management Center
TMRS - Texas Municipal Retirement System
TSA - Transportation Security Administration
TSSM - Traffic Signal Synchronization/Modernization
TWC - Texas Workforce Commission
TxDOT - Texas Department of Transportation

## U

UASI - Urban Area Security Initiative
UCR - Uniform Crime Reporting
UHS - University Health System
UNESCO - United Nations Educational, Scientific and Cultural Organization
USDA - United States Department of Agriculture
USDN - Urban Sustainability Directors Network
USGBC - United States Green Building Council
UTSA - University of Texas at San Antonio
UV - Ultraviolet

## V

VFC - Vaccines for Children
VITA - Volunteer Income Tax Assistance
VRP - Variable Rate Pricing

## W

WDC - Westside Development Corporation
WIC - Writers in Communities
WIC - Women, Infant and Children
WSA - Workforce Solutions Alamo

## Y

YMCA - Young Men's Christian Association
YOSA - Youth Orchestras of San Antonio
YTP - Youth Training Project
YWCA - Young Women's Christian Association

Table of Contents

# Performance Measure Definitions

# DEPARTMENTAL PERFORMANCE MEASURE DEFINITIONS

This list of definitions reflects selected key performance measures for the City of San Antonio's (COSA) departments. It is not a complete list of all measures covered in the City Service Plans Section of this document.

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| **311 CUSTOMER SERVICE** | |
| **Service level (% of calls answered within 45 seconds):** | This measure tracks the percentage of calls answered within 45 seconds. |
| **Total interactions ( phone calls, emails, web services, and mobile requests):** | This measure tracks the total number of calls answered by the San Antonio 311 Call Center, as well as service requests submitted through the mobile app, web portal, and social media. |
| **ANIMAL CARE SERVICES** | |
| **Free Registered microchips:** | This measure represents the number of free registered microchips issued by ACS in FY 2017. |
| **Live release adoptions:** | This measure represents the number of adoptions completed in FY 2017. |
| **Live release rate:** | This measure represents the percentage of pets with positive placement including returned to owner, adoption, transfer to rescue, and trap-neuter-return to total number of pet outcomes at ACS. |
| **Live release rescues:** | This measure represents the number of animals transferred to ACS rescue partners in FY 2017. |
| **Live release return to owners:** | This measure represents the number of pets returned to their owners in FY 2017. |
| **Shelter intakes:** | This measure represents the number of animals taken into ACS care in FY 2017. |
| **Spay/neuter surgeries performed:** | This measure represents the number of spay/neuter surgeries that are performed at ACS or through city-funded community partnerships. |
| **ARTS & CULTURE** | |
| **Amount of non-City dollars leveraged for arts:** | This measure represents the amount of non-City dollars leveraged for arts programming using City funds. |
| **Attendance at cultural events promoted by the Department of Arts & Culture:** | This measure represents the number of individuals in attendance at cultural events within the San Antonio community that are promoted by Arts & Culture. |
| **AVIATION** | |
| **Airline cost per enplaned passenger:** | This measure represents the cost for the Airlines to operate at San Antonio International Airport on a per passenger basis. This measure is calculated by dividing the total amount of fees and charges paid by the airlines by the total annual number of enplaned passengers. |
| **Debt service coverage:** | This measure represents the ratio of Net Revenues to debt service requirements. |

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| **Operating cost per enplaned passenger:** | This measure represents the Airport's operating cost on a per passenger basis by dividing the total operating expenditure budget for the San Antonio International Airport by the total annual number of enplaned passengers (passengers departing San Antonio). |
| **Parking and concession revenue per enplaned passenger:** | This measure represents the amount of revenue earned by the San Antonio International Airport from Parking Fees and Concession Revenues on a per passenger basis. This is calculated by totaling the revenues earned from parking fees and concession operations and dividing by the total annual number of enplaned passengers. |
| **Percentage of non-airline revenues:** | This measures the percent of total revenues from parking, concessions, property leases and other sources not paid by the airlines. |
| **BUILDING & EQUIPMENT SERVICES** | |
| **Percentage of Police and light duty fleet available to users:** | This performance measure represents the percentage of time Police and light duty vehicles are available for use. |
| **Percentage of scheduled preventative building maintenance completed on time:** | This measure represents the rate of completion for facility preventative maintenance that had been scheduled. |
| **Percentage of scheduled preventive maintenance completed within 30 minutes for Police Cruisers:** | This performance measures provides the percentage of Preventive Maintenance (PMA) completed within 30 minutes for Police Cruisers. A PMA includes oil change, fluid level check, and tire and safety visual inspections. |
| **CENTER CITY DEVELOPMENT & OPERATIONS** | |
| **Bike share miles traveled:** | This measure represents the number of miles traveled by customers using San Antonio's municipal bike sharing system. |
| **Cars parked in City-owned parking facilities:** | This is a vehicle count for the 4 parking garages and 9 lots that are utilized for Parking in the downtown area and are owned by the City. This count includes vehicles who park for free - handicap, veterans, city vehicles - as well as Monthly Parkers and vehicles who pay the city mandated rate. |
| **Customer satisfaction rating for Riverwalk landscaping:** | This measures the public's satisfaction with the landscape beatification program conducted by CCDO to include annual / perennial plantings and cleanliness along the River Walk. |
| **Downtown housing units created through incentives (SA2020 Boundary):** | This measure calculates the number of downtown housing units constructed that received incentives through the Center City Housing Incentive Policy. |
| **Events at Downtown parks and plazas:** | This measure represents the number events held at downtown parks and plazas, including HemisFair Park, Milam Park, Travis Park, Alamo Plaza, and the Riverwalk. |
| **Outreach programs facilitated to educate developers and other ICRIP stakeholders on the development process:** | This measure reports on outreach programs designed to educate developers and other center city stakeholders on the development process, infill partners, and available incentives. |
| **Plants planted on the River Walk:** | This measure tracks and records the number of annual / perennial plantings along the Riverwalk. |

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| **CITY ATTORNEY** | |
| **Customer satisfaction percentage regarding overall services:** | This measure represents the average cumulative response from client departments to a CAO survey question requesting a rating of overall CAO services and other specific matters. |
| **Customer satisfaction rating for training for City staff (outside committees, boards and organizations):** | This measures the relevance and effectiveness of trainings provided to City staff, boards, committees and organizations by gathering feedback from attendees. |
| **CITY AUDITOR** | |
| **Number of reports issued:** | This measure represents the number of Audit reports issued. |
| **Percent of Auditor direct time to available time:** | Direct time + indirect time = available time; Direct time includes time spent on audits, follow-up audits, and other engagement(s). Indirect time includes time used for general management, unassigned time, training, and other non-audit activities. Benefit time is a component of indirect time and includes vacation, holiday and sick leave, and other paid leave. The percentage calculation is total staff direct time over total staff direct and indirect time. |
| **Percent of staff with professional certifications:** | This measure represents the percent of staff with professional certifications such as Certified Public Accountant, Certified Internal Auditor, Certified Information Systems Auditor and Certified Fraud Examiner. |
| **Percent recommendations accepted:** | Audit recommendations have to be practical and relevant to help City management find solutions to observations disclosed in internal audit reports. This measure calculates the percentage of recommendations Management has accepted and has developed corrective action plans to address the recommendations compared to the total number of recommendations made. |
| **CITY CLERK** | |
| **COSA records registration for each birth record:** | This measure represents the births registered with the Office of the City Clerk. A birth record is not official until the birth is registered with the Local Registrar and a local file number assigned and transmitted to the Texas Department of State Health Services. |
| **COSA records registration for each death record:** | This measure represents the deaths registered with the Office of the City Clerk. A death record is not official until the death is registered with the Local Registrar and a local file number assigned and transmitted to the Texas Department of State Health Services. |

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| **Customer Service Satisfaction (Council Support, Passport Services, Accessibility of Digital Data):** | This measure represents customer satisfaction with the following: support provided to the City Council with Honorariums, Ceremonials, City Council Committees, Board and Commission Appointments, Elections, Archives, and Legislative Actions; Records Management and Archives Training, Municipal Leadership Institute, Campaign Finance, Facility Tours, and Board presentations to various organizations; and accessibility of the Digital Collections, Historical Archived and Vital Records available through the Office of the City Clerk website, Accessibility to the Citizen Registration, Written Testimony and Election Information. |
| **Death certificate sales:** | This measure represents the number of death certificates processed and issued. |
| **Revenue generated from birth certificate sales:** | This measure represents the revenue collected from birth certificate applications processed and issued; and immunization records requested. |
| **Revenue generated from Passport Acceptance Facility:** | This measure represents the revenue collected from passport applications and photos processed and mailed. |
| **Support provided for legislative meetings (Council Meetings - A&B Sessions, Council Committees, and Ad Hoc Meetings):** | This measure represents the number of meetings attended by Office of the City Clerk Staff to provide support to the City Council. The meetings include City Council Meetings, Council Committee Meetings, and Ethics Review Board Meetings. |
| **CONVENTION & SPORTS FACILITIES** | |
| **Alamodome repair and maintenance expense per total gross square feet:** | This measure represents the repair and maintenance expense on a per square foot basis at the Alamodome. This is calculated by dividing the total contractual service costs and commodities expenses at the Alamodome by the total gross square feet of the facility. |
| **Convention Center in the year for the year booking rental:** | This represents the rental revenue earned from events that are booked in the same year they occur. |
| **Convention Center repair and maintenance expense per total gross square feet:** | This measure represents the repair and maintenance expense on a per square foot basis at the Henry B. Gonzalez Convention Center. This is calculated by dividing the total contractual service costs and commodities expenses at the Convention Center by the total gross square feet of the facility. |
| **Facility satisfaction rating:** | This represents the percent of responses rated good and excellent on the Convention Center portion of the City-wide Survey administered by Visit San Antonio. |
| **Revenue per attendee at the Alamodome:** | This measure represents the amount of revenue earned by the Alamodome on a per attendee basis. This is calculated by dividing the total facility revenues by the number of people attending events held at the Alamodome. |
| **Revenue per net square foot of Convention Facility rentable space:** | This measure represents the amount of revenue earned on a per square foot basis of the rentable area within the Henry B. Gonzalez Convention Center. This is calculated by dividing the total facility revenues earned at the Convention Center by the total rentable net square footage of the facility. |

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| **Total event days at the Alamodome:** | This measure represents the total number of days per year when an event is taking place at the Alamodome (excluding days used for set-up and tear-down). |
| **DEVELOPMENT SERVICES** | |
| **Business days to provide initial residential plan review:** | This measures the average number of days it takes for a new commercial plan to complete initial review by Development Services. |
| **Business days to respond to Tier 1 code complaints:** | This measure represents the average number of business days to respond to Tier 1 code complaints. Tier 1 calls for service include key health and safety issues including emergency demolitions, visual obstructions, unsecure vacant structures, overgrown lots, and illegal dumping. |
| **Business days to respond to Tier 2 code complaints:** | This measure represents the average number of business days to respond to Tier 2 code complaints. Tier 2 calls for service include property uses and building maintenance issues, certificate of occupancy, work without permit, front yard parking, garage sale permits, and oversized vehicles. |
| **Calendar days to provide complex commercial plan review:** | This measures the average number of days it takes for a new commercial plan to complete initial review by Development Services. |
| **Calendar days to provide major plats technical review:** | This measures the average number of days it takes for technical review of Major Plats by Development Services. |
| **Number of graffiti sites abated :** | This measure represents the number of locations where graffiti is abated throughout the City. |
| **Percent of building inspections performed as scheduled:** | This measure represents the percentage of building and trade inspections performed as scheduled. |
| **Percent of Tier 1 and Tier 2 cases proactively identified:** | This measure represents the portion of Tier 1 and Tier 2 cases which the Department has identified out of the total number of cases it addresses. The total number consists of (a) cases identified by the Department and (b) cases reported as requests for service through 311, a Council Office, or other means. |
| **Percent of Tier 1 and Tier 2 cases that comply within 45 days of initial investigation of code violation:** | This measure tracks the percent of Tier 1 and Tier 2 violations in compliance within 45 days. Compliance is achieved when the violation has been resolved by the owner or the City has abated the nuisance. This does not include zoning or substandard structure violations, which are more complex and take longer to resolve. |
| **Turnaround time from initial call to cleanup of all graffiti on the public right-of-way:** | This measure represents the average number of days to abate graffiti on the public right-of-way from the day of the initial call requesting service. |
| **ECONOMIC DEVELOPMENT** | |
| **Number of jobs created and retained by economic development efforts by the City and its partners:** | This measure mirrors the job creation measurement required of the Economic Development Foundation service contract with COSA. It ensures that San Antonio is aggressive enough to secure job creation projects annually and is working with partners to effectively promote San Antonio. |

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| **Number of Sister City-related activities involving hosting or travel benefitting San Antonio Sister Cities Program** | This measure calculates the number of projects involving visitation from sister and friendship cities as well as official and non-official travel from San antonio to its sister and friendship cities in support of continued citizen diplomacy initiatives. It also includes sister city-related community outreach and cultural engagement. |
| **Percentage of contract dollars paid to Small Minority/Women Owned Businesses through the SBEDA program:** | This measure calculates payments made to Minority/Women Owned Business Enterprises against the availability of such Enterprise. |
| **Total corporate investment:** | This measurement ensures that COSA exercises a prudent incentive policy that maximally leverages private investment. |
| **FINANCE** | |
| **Achieve payment to vendors within Terms:** | This measures the percentage of payments to vendors within City payment terms. The percentage should increase as we improve our payment processes; industry standard is 82%. |
| **Number of ACH payments vs paper checks:** | This measures tracks the number of payments made by accounts payable in the form of ACH payments compared with those made via paper checks. |
| **Percentage of purchase order values associated with contracts:** | This measures the percent value of goods and non-professional services spent on contract versus the total spend for goods and non-professional services (less formal Purchases). |
| **FIRE** | |
| **Fire response time (Medical, Fire and other assistance calls):** | This measures the time elapsed from when a call to 9-1-1 for medical, fire, or other assistance is received by the Fire Department dispatch center to when the first emergency unit arrives on scene to initiate action to control the incident. |
| **Medical incidents per 1,000 residents:** | This measure indicates the number of medical incidents that were responded to by the Fire Department per 1,000 residents. |
| **Structure fires per 1,000 residents:** | This measure indicates the number of actual structural fires that were responded to by the Fire Department per 1,000 residents. |
| **Total Fire Department incidents:** | This measures the total number of unique incidents responded to by department personnel. |
| **Total unit responses (Fire and EMS combined):** | This measures total number of emergency units dispatched to all calls for service. |
| **GOVERNMENT & PUBLIC AFFAIRS** | |
| **Achieve an overall 90% satisfaction rate on survey for Government & Public Affairs clients and stakeholders (media, military affairs, state & federal partners, internal City departments):** | The Government & Public Affairs Department will conduct a feedback survey of clients and stakeholders to gain a better understanding of the department's customer service and performance across all department functions. |
| **Average monthly social media reach across all GPA Social Media Channels:** | This measure indicates the average monthly social media reach across all GPA Social Media Channels. |

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| **Percentage of City news releases and press conferences that result in earned media coverage:** | This measures the effectiveness of media relations strategy by measuring the percentage of City news releases and press conference that result in TV, print or online media coverage. |
| **Success rate of City priorities and initiatives during the Texas Legislative Session:** | This measures the success rate of legislative priorities and initiatives included in the City of San Antonio State Legislative Program. |
| **HEALTH** | |
| **Number of Metro Health staff trained in Asset-Based Community Development or related community development techniques:** | San Antonio Metro Health Department has a goal to train employees in selected positions in Asset-Based Community Development or other community development methods to support community-based health promotion activities. This performance measure will assess the number of employees trained during the year. |
| **Number of secondary school students participating in evidence-based teen pregnancy prevention programs:** | This measures the number of middle and/or high school students participating in pregnancy prevention programs to lower teenage pregnancy rates in San Antonio. |
| **Number of sites improved for public physical activity through Metro Health programs:** | This measures the total number of streets, parks or other public spaces that have been improved to increase physical activity levels among residents. |
| **Percentage of infectious syphilis case assignments interviewed within three working days:** | This measures infectious syphilis case assignments (classified as 710,720,730 at time of report) interviewed within 3 days/infectious syphilis case assignments (classified as 710,720,730 at time of report) interviewed. |
| **Number of businesses with air emissions registered with the Air Quality Program** | This measures the total number of large and small businesses with air emissions, including particulate matter and ozone precursors, that pay a registration fee with the Metro Health Air Quality Program. |
| **Number of participants completing a 12 week Diabetes Prevention Program** | This measures the total number of participants completing a Diabetes Prevention Program either through the YMCA or Metro Health. |
| **Number of Por Vida healthy meals offered in restaurants and cafeterias across San Antonio** | This measures the total number of approved Por Vida menu items available in participating restaurants and cafeterias in San Antonio. |
| **Percent of Metro Health immunization clinic patients receiving appropriate vaccine series** | This measures the percent of Metro Health immunization clinic patients receiving appropriate vaccine series bringing them up to date according to age. |
| **HISTORIC PRESERVATION** | |
| **Participants in preservation outreach programs:** | This is a measure of the total number of participants in preservation outreach programs conducted by the Office of Historic Preservation (OHP) throughout the year. |
| **HUMAN RESOURCES** | |
| **Benefits Information Video Library Uses:** | This measures the number of times an employee uses the Benefits Information Video Library. |

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| **Call answer rate:** | This measures the percentage of phone calls answered compared to the total volume of calls and number of abandoned (unanswered) calls. |
| **City Manager 5k Run participation:** | This measures the number of participants in the annual City Manager 5k Run. |
| **City-wide employee evaluation completion rate:** | This measures the percentage of Employee Performance and Development Program evaluations that are completed successfully by the departments. |
| **Percent of Employee participants engaged in Virgin Pulse program (have reached Level 2):** | This measurement tracks the percentage of participants in the Virgin Health Miles Program who have reached level 2, as of the quarterly/annual report. |
| **Percent of invitees who attended Pathway to Retirements Sessions:** | This measures the number of employees eligible to retire who attended the Pathway to Retiree Sessions, compared to the number of employees eligible to retire who were invited. |
| **Recruitment outreach events:** | This measure records the number of events held to attract talented and qualified employees to the City of San Antonio. |
| **Time to Hire traditional recruitments (in business days):** | This measures the average business days calculated from the submission of requisition to start date for standard recruitments (14 day postings). This calculation excludes extended and continuous postings. |
| **Voluntary turnover rate:** | This measures voluntary turnover rate measures the percentage of employees that voluntarily leave the City. |
| **Wellness Educational Sessions:** | This measures the number of wellness-related education sessions open to all City Employees at various City locations held to educate employees on a variety of well-being topics. |
| **HUMAN SERVICES** | |
| **Number of cafécollege participants completing FAFSA:** | This measure represents the number of cafécollege participants who have received assistance with completing a Free Application for Federal Student Aid (FAFSA) by cafécollege staff to promote enrollment in a 2 or 4 year degree program at a qualifying college or university. This measure is tracked and reported monthly. |
| **Number of senior center participants :** | This measure represents the number of seniors, ages 60 and older, who participate at City operated and managed senior centers and vendor/volunteer sites. Through their participation at the center, seniors have access to a mid-day meal, exercise activities, dance, and arts and craft classes. |
| **Number of unduplicated cafécollege participants** | This measure represents the number of cafécollege participants who have received assistance with one or more college preparation services, including assistance with completing a Free Application for Federal Student Aid (FAFSA),individual college preparation counseling, and attending educational workshops. Services are designed to promote enrollment and completion of a 2 or 4 year degree program at a qualifying college or university. This measure is tracked and reported monthly. |

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| **Percentage of seniors satisfied with services:** | This measure represents the percent of senior center participants who have indicated they are satisfied or very satisfied with services provided at the centers, including available services (nutrition program, exercises, arts and crafts, and computer classes), facility cleanliness, transportation vehicles and service, and professionalism of staff. Surveys are administered and collected on-site at all venues, volunteer and city managed sites, on a quarterly basis. Results are analyzed as surveys are received with results reported quarterly. |
| **Prospects Courtyard and Haven for Hope campus graduates:** | These measures reflect the number of individuals transitioning from Prospects Courtyard, an outdoor safe - sleeping environment, to Haven for Hope Campus, and from the Haven for Hope campus into Permanent Housing. To qualify as a Haven for Hope Campus Graduate, individuals must have moved from the campus to housing that is considered permanent or long-term. These measures are tracked and reported monthly. |
| **INFORMATION TECHNOLOGY SERVICES** | |
| **Customer satisfaction with ITSD service delivery:** | ITSD offers an automated support survey to City personnel who have requested IT support. ITSD uses this information to determine the level of satisfaction based on the delivery of IT services. The results assist ITSD in addressing areas where service delivery can be improved. |
| **Percent of IT Governance Board approved IT projects completed successfully meeting ITSD project standards:** | ITSD project standards are outlined by the IT Project Management Office (PMO) through the creation of standardized project management templates, processes, and structures necessary to create a solid foundation for improved project standards. |
| **INNOVATION** | |
| **Number of process improvement projects:** | This measure is used to report how many Office of Innovation projects are focused on process improvement of City operations. |
| **Total savings identified on projects:** | This measure identifies the amount of savings experienced by the City as a result of Office of Innovation projects. |
| **LIBRARY** | |
| **Annual Library circulation:** | This measures the count of the use of a library item(s), such as but not limited to a book, device or e-book, that is recorded as a transaction through the library's Integrated Library System (ILS) or through one of the library's digital providers and accessed with a valid library card issued by the San Antonio Public Library. |
| **Annual visits to the Library:** | This measures the physical count of the number of visits to a San Antonio Public Library location. |
| **Customer satisfaction with the San Antonio Public Library's service delivery:** | This measures customer satisfaction based on the City of San Antonio Biennial Community Survey and based on respondents answer to the question of satisfaction with library services and librarians in their neighborhood. |

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| **Hours of computer/Wi-Fi use:** | This measures the number of hours of use by Library patrons on a computer with internet access that is available to the public or on a personal device accessing the wireless internet connection offered at Library facilities. |
| **MANAGEMENT & BUDGET** | |
| **General Fund expenditures as percentage of estimate:** | This measure calculates how close City expenditures are to the adopted budget. The Budget Office and the Finance Department monitor expenditures on a monthly basis to ensure revenues are on track with the estimate for that month. |
| **General Fund revenues as percentage of estimate:** | This measure calculates how close City revenues are to the adopted budget. The Budget Office and the Finance Department monitor revenues on a monthly basis to ensure revenues are on track within the estimate for that month. |
| **NEIGHBORHOOD & HOUSING SERVICES** | |
| **Number of City civilian employees that utilize HOPE funds for home purchase** | The Home Ownership Program for Employees (HOPE) provides assistance to full-time City of San Antonio (COSA) employees by providing down-payment and closing cost assistance. |
| **Number of graduates through pilot Neighborhood Leadership Academy** | The Neighborhood & Housing Services Department will provide a city-wide Neighborhood Leadership Academy through a structured, multi-week education program aimed at providing San Antonians with an in-depth overview of how their local government works. |
| **Number of home owners assisted through homebuyer incentive program loans** | The Neighborhood & Housing Services Department provides a structured consumer education program covering the entire home buying process. Classes, conducted typically once a month, are a requirement for first time homebuyers utilizing the City's down-payment assistance program but are also open to general public and clients of non-profit affordable housing developers. While classes are held in a group setting, staff will work with families individually to resolve credit and budget issues so that they may be able to qualify for a mortgage at a later date. |
| **Number of neighborhood meetings attended by NHSD** | This measures the number of community and neighborhood meetings attended by NHSD staff, in order to better understand community interests and activities, hear community concerns, and provide information about City neighborhood engagement. |
| **Number of Police and Fire employees that utilize First Responder Homebuyer assistance for home purchase** | The First Responders Homebuyer Assistance Program (FR HAP) provides assistance to full-time City of San Antonio (COSA) sworn SAPD police or sworn SAFT fire employees and cadets by providing down-payment and closing cost assistance. |
| **Number of registered Neighborhood Associations** | This measures the number of Neighborhood Associations officially registered with the City. NHSD staff will seek to increase the number of registered Neighborhood Associations through updates the City policy related to neighborhood association registration, and maintaining and updating neighborhood association and community organization registrations. |

| PARKS & RECREATION | |
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| **Additional acres protected under Edwards Aquifer Protection Program:** | This measure shows the additional acres protected by acquisition or by conservation easement within the Edwards Aquifer recharge and contributing zones. |
| **Complete playground inspections:** | An annual playground inspection is conducted to ensure that proper maintenance and safety needs are being met. The performance measure indicates whether the annual inspection has been accomplished and the total number of playgrounds is used as the target measurement. |
| **Parks facility maintenance service level:** | The department developed a Service Level Evaluation program in order to establish and measure minimum standards regarding parks facility maintenance. An evaluation tool has been created for use by Parks Operations and Contract Services Staff. Evaluations are performed monthly to assess park conditions compared to a minimum passing score. Parks scoring below this threshold are re-evaluated the successive month to ensure proper follow up of maintenance needs so that a passing score is achieved. All parks are evaluated multiple times during the fiscal year. |
| **Recreational facility attendance:** | This measures how many citizens visit a recreational facility owned by the City. This measure will capture attendance data for adult and youth visitors to the City's Community Center facilities. The Department currently uses a variety of methods to promote various programs and events at facilities and utilizes attendance data to determine the community response to programs and events as well as to analyze facility needs. |
| **Recycling receptacles in parks to achieve 1:1 ratio with trash receptacles:** | Recycling receptacles have been installed at 100% of park locations with availability to the public; however this measure tracks progress toward achieving a 1:1 ratio between recycling containers and trash receptacles in parks with recycling availability. |
| **PLANNING** | |
| **Number of plans completed/updated that implement SA Tomorrow:** | With adoption of the SA Tomorrow Comprehensive Plan on August 11, 2016, the City updated its Comprehensive Planning Program to provide a more efficient, effective, and equitable planning process throughout the City. The Comprehensive Planning Plan Hierarchy identifies a variety of plan types; this performance measure will quantify the number of those plans completed and/or updated that implement the newly adopted SA Tomorrow Comprehensive Plan. |
| **Number of SA Tomorrow related stakeholder/community meetings held:** | As the Planning Department implements the SA Tomorrow Comprehensive Plan, we are broadening our community engagement efforts to reach a larger and more diverse range of San Antonio's population. This performance measure quantifies the number of stakeholder and community meetings held to educate and engage the public about the fundamental principles of the SA Tomorrow Comprehensive Plan, how we plan to manage our growth, and the overall planning process. |

| POLICE | |
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| **Communications Grade of Service:** | This measures the ability of a citizen to access the 911 system during its busiest hour. The National Emergency Number Association (NENA) sets the Grade of Service minimum standard as answering 90% of incoming emergency calls within 10 seconds or less. |
| **Driving While Intoxicated (DWI) arrests and alcohol-related traffic crashes:** | This measures the number of Driving While Intoxicated (DWI) arrests that have been made and traffic crashes where alcohol was determined to be a factor. |
| **Non-emergency response time:** | This measure is a calculation of time from the receipt of a non-emergency call in the Police Communications Center, to the arrival of the officer on scene for all non-emergency calls for service where an officer is dispatched. Types of non-emergency calls include: property crimes where victims are in no discernible danger, minor traffic crashes, and disturbances etc. |
| **Police emergency response time:** | This measure is a calculation of time from the receipt of an emergency call in the Police Communications Center, to the arrival of the officer on scene for all emergency calls for service where an officer is dispatched. Types of emergency calls include: robbery in progress, Police Officer in trouble, rape in progress, and shooting in progress. |
| **Total calls for Police service:** | This measure tracks all calls dispatched where either uniform personnel or civilian expediters responded. Service has steadily increased yearly, partly due to the City's overall increase in population. |
| **Violent crime rate per 100,000 residents:** | In the FBI's Uniform Crime Reporting (UCR) Program, violent crime is composed of four offenses: murder and non-negligent manslaughter, forcible rape, robbery, and aggravated assault. In order to have comparable measures, the UCR reports the crime as a rate per 100,000 population. |
| **PRE-K 4 SA** | |
| **Average daily attendance:** | This measures the number of students who are in attendance each day of the school year divided by the number of instructional days in the school year. |
| **Client initiated Professional Learning trainings** | Client initiated Professional Learning Trainings denote trainings that educators, administrators, and early childhood education providers requested for professional learning throughout the year. |
| **Educational cost per student:** | This measures the average cost per student of children served in the Education Centers by totaling the costs for all Education Centers, Transportation and Facility Maintenance functions divided by the total number of students. |
| **Parents supported in work and continuing education through Extended Day program** | This measures the percentage of students enrolled in the Extended Day program, which supports parents in working additional hours or attaining continuing education. |
| **Students served through Competitive Grants** | Number of students that are supported by Competitive Grants. |

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| **RISK MANAGEMENT** | |
| **Average cost of a Workers' Compensation claim:** | This measures the average cost of all workers' compensation claims city-wide. |
| **City's incident rate:** | These measures track the number of workers' compensation claims per 100 employees. |
| **Percentage of recovery of City damages:** | This measures the percentage recovered from negligent third parties. |
| **SOLID WASTE MANAGEMENT** | |
| **Heavy equipment fleet availability (includes only SWMD maintenance shops):** | This is a measure of the percentage of time during work hours that equipment is available for use by the departmental owner. |
| **Recycling rate as part of total waste stream :** | This measure represents the percent of Residential waste that is diverted from the landfill through recycling programs offered at the curb and through drop-off options. This includes curbside recycling, curbside organics recycling, curbside brush recycling, and recycling through brush and household hazardous waste drop-offs. |
| **Refuse and recycling collection misses per 10,000 collection opportunities:** | This measures the rate of non-collectable carts (garbage, recycling, organics) as reported by residents. This includes carts that were missed, intentionally left behind, and obstructed for collection. |
| **SUSTAINABILITY** | |
| **Avoided utility costs associated with new municipal facility retrofit projects completed:** | This measure represents the estimated annual reduction in utility spending that will occur as a result of completed projects. The estimates assume normal weather and facility operation patterns. |
| **Number of city employee education and outreach opportunities promoting sustainability principles:** | This measure represents the number education and outreach opportunities directed at city employees to promote sustainability principles. |
| **TRANSPORTATION & CAPITAL IMPROVEMENTS** | |
| **Alley maintenance and reconstruction Infrastructure Management Program (IMP) projects completed:** | This measures the number of alleys planned for construction as part of the Alley Maintenance Program. |
| **Channels, rights-of-way, and median vegetation acres maintained:** | This measure represents the annual amount of flood channel (mowed six times a year) and right of way acres (mowed six times a year). |
| **Drainage maintenance Infrastructure Management Program (IMP) projects completed:** | This measures the number of creekway cleaning and channel restoration projects planned to be completed as part of the Drainage IMP. |

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| **Evaluate and improve traffic flow for 20% of the top 100 major corridors:** | This measure will evaluate travel time and stops on identified highly traveled corridors and improve the travel time and flow when possible using a combination of signal timing changes and short term improvements. Approximately 20% of the top 100 highly traveled corridors are evaluated annually. |
| **Miles of Streets moving from bad to excellent condition:** | This measure focuses on street rehabilitation and demonstrates the City's efforts to improve the street network. The City's goal is to increase the percentage of streets having a "good" or better rating while providing desirable standards of safety, appearance, and convenience to residents. |
| **Number of miles constructed to improve sidewalk connectivity:** | This measure represents the percentage of the gap of missing sidewalk segments that will be addressed as part of the Sidewalk IMP program. |
| **Percent of potholes filled within 2 working days:** | This measures the percent of potholes filled within 2 working days of being reported to the City. The response time starts as soon as citizens contact the City. |
| **Percentage of 2012 Bond Projects completed or under construction:** | This measure shows the progress made toward fulfilling TCI's commitment to having all 2012 Bond program projects in construction or having construction substantially completed by 2018. |
| **Percentage of 2012 Bond Projects in design or design completed:** | This measure shows the progress made toward fulfilling TCI's commitment to having all 2012 Bond program projects in design or having design completed by the end of 2014. |
| **Percentage of 2017 Bond Projects completed or under construction:** | This metric measures the progress made toward completing the 2017 Bond program in a timely manner. The metric is based on schedules which include all phases (as applicable) of the project including real estate acquisition, environmental review, design, contract execution, procurement, utility work, and construction. |
| **Percentage of 2017 Bond Projects in design or design completed:** | This measure shows the progress made toward fulfilling TCI's commitment to having all 2017 Bond program projects in design or having design completed by the end of 2019. |
| **Percentage of 2012 Bond Projects on-time:** | This metric measures the progress made toward completing the 2012 Bond program in a timely manner. The metric is based on schedules which include all phases (as applicable) of the project including real estate acquisition, environmental review, design, contract execution, procurement, utility work, and construction. |
| **Street maintenance Infrastructure Management Program (IMP) projects completed:** | This measure represents the number of street maintenance projects completed during FY 2016 as part of the IMP Street Maintenance Program. |
| **TRICENTENNIAL** | |
| **Number of community partners sanctioned:** | This measure represents the amount of organizations that have applied and were selected by the San Antonio Tricentennial Celebration Commission to be official Community Partners. |
| **Number of corporate sponsors secured:** | This measure represents the amount of corporate sponsors that will be secured by the San Antonio Tricentennial Celebration Commission to help fund activities during the 2018 Tricentennial Celebration. |

| VISIT SAN ANTONIO | |
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| **Convention room nights booked:** | This measure includes the total room nights booked for meetings taking place at the Convention Center & hotel meeting space. |
| **Online engagement:** | This measures the interaction with visitors through online customer engagement properties including visitsanantonio.com website visits and Facebook (post likes, shares, comments, photo, and video views). |
| **WORLD HERITAGE** | |
| **Number of cultural and community events sponsored at Mission Marquee Plaza:** | This measure represents the number of arts and cultural events that occur at Mission Marquee Plaza and are promoted by the World Heritage Office. |
| **Number of public outreach events:** | This measure represents the number of large scale public outreach events that create awareness of our World Heritage and engage the community. |
| **Percentage of Certified Tourism Ambassadors receiving World Heritage Certificate:** | This number represents the percentage of Certified Tourism Ambassadors that complete the special World Heritage Certification process. |