ADOPTED OPERATING AND CAPITAL BUDGET

City of San Antonio, Texas

2017



San Antonio
Fiscal Year 2016-2017
Budget Cover Page
September 15, 2016

This budget will raise more total property taxes than last year's budget by an amount of $38,332,049 which is an 8.10 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is $9,923,609.

Of the $38,332,049 in added property tax revenue, $23,809,049 will be used in the City's General Fund for essential City services such as Police, Fire, Streets, Parks & Recreation and Code Enforcement. The remaining $14,522,056 will be used for debt service payments on debt issued for capital projects.

The City's FY 2017 Adopted Budget does not include a City property tax rate increase.

The members of the San Antonio City Council voted on the Ordinance adopting the City of San Antonio FY 2017 Budget as shown on the *"Agenda Voting Results"* sheets attached to this Budget Cover Page as Attachment I, which is made a part hereof for all purposes.

Property Tax Rate Comparison

	2016-2017	**2015-2016**
Property Tax Rate:	$0.55827/100	$0.55827/100
Effective Tax Rate:	$0.52428/100	$0.51282/100
Effective Maintenance & Operations Tax Rate:	$0.32568/100	$0.32108/100
Rollback Tax Rate:	$0.56323/100	$0.55827/100
Debt Rate:	$0.21150/100	$0.21150/100

Total debt obligation for San Antonio secured by property taxes: $1,624,100,000. In FY 2017, the City will spend the sum of $214,155,610 on principal and interest payments on this indebtedness.

Attachment I

Agenda Item:	4A						
Date:	09/15/2016						
Time:	10:09:41 AM						
Vote Type:	Other: Humane Society, CIS, SAEP						
Description:	An Ordinance adopting the Annual Consolidated Operating and Capital Budgets for the City of San Antonio Fiscal Year 2017 that begins October 1; approving projects included in the FY 2017 to FY 2021 Five-Year Infrastructure Management Plan; approving the FY 2017 to FY 2022 Six-Year Capital Improvements Program for the City of San Antonio; approving certain contracts; providing for a onetime annuity increase for retirees and their beneficiaries and a revision to the City's contribution rate in connection with the Texas Municipal Retirement System; authorizing personnel complements; appropriating funds; and amending related ordinances.						
Result:	Passed						
Voter	**Group**	**Not Present**	**Yea**	**Nay**	**Abstain**	**Motion**	**Second**
Ivy R. Taylor	Mayor		x				
Roberto C. Treviño	District 1		x				
Alan Warrick	District 2		x				
Rebecca Viagran	District 3		x				
Rey Saldaña	District 4				x		
Shirley Gonzales	District 5		x				
Ray Lopez	District 6		x			x	
Cris Medina	District 7		x				
Ron Nirenberg	District 8		x				x
Joe Krier	District 9		x				
Michael Gallagher	District 10		x				

Agenda Item:	4A						
Date:	09/15/2016						
Time:	10:10:14 AM						
Vote Type:	Other: ACCD						
Description:	An Ordinance adopting the Annual Consolidated Operating and Capital Budgets for the City of San Antonio Fiscal Year 2017 that begins October 1; approving projects included in the FY 2017 to FY 2021 Five-Year Infrastructure Management Plan; approving the FY 2017 to FY 2022 Six-Year Capital Improvements Program for the City of San Antonio; approving certain contracts; providing for a onetime annuity increase for retirees and their beneficiaries and a revision to the City's contribution rate in connection with the Texas Municipal Retirement System; authorizing personnel complements; appropriating funds; and amending related ordinances.						
Result:	Passed						
Voter	**Group**	**Not Present**	**Yea**	**Nay**	**Abstain**	**Motion**	**Second**
Ivy R. Taylor	Mayor		x				
Roberto C. Treviño	District 1		x				
Alan Warrick	District 2		x				x
Rebecca Viagran	District 3		x				
Rey Saldaña	District 4		x				
Shirley Gonzales	District 5		x				
Ray Lopez	District 6		x			x	
Cris Medina	District 7				x		
Ron Nirenberg	District 8		x				
Joe Krier	District 9		x				
Michael Gallagher	District 10		x				

Agenda Item:	4A						
Date:	09/15/2016						
Time:	10:10:54 AM						
Vote Type:	Other: Biomed Hcc						
Description:	An Ordinance adopting the Annual Consolidated Operating and Capital Budgets for the City of San Antonio Fiscal Year 2017 that begins October 1; approving projects included in the FY 2017 to FY 2021 Five-Year Infrastructure Management Plan; approving the FY 2017 to FY 2022 Six-Year Capital Improvements Program for the City of San Antonio; approving certain contracts; providing for a onetime annuity increase for retirees and their beneficiaries and a revision to the City's contribution rate in connection with the Texas Municipal Retirement System; authorizing personnel complements; appropriating funds; and amending related ordinances.						
Result:	Passed						
Voter	**Group**	**Not Present**	**Yea**	**Nay**	**Abstain**	**Motion**	**Second**
Ivy R. Taylor	Mayor		x				
Roberto C. Treviño	District 1		x				
Alan Warrick	District 2		x				x
Rebecca Viagran	District 3		x				
Rey Saldaña	District 4		x				
Shirley Gonzales	District 5		x				
Ray Lopez	District 6		x			x	
Cris Medina	District 7		x				
Ron Nirenberg	District 8				x		
Joe Krier	District 9		x				
Michael Gallagher	District 10		x				

Agenda Item:	4A						
Date:	09/15/2016						
Time:	10:11:13 AM						
Vote Type:	Main Motion						
Description:	An Ordinance adopting the Annual Consolidated Operating and Capital Budgets for the City of San Antonio Fiscal Year 2017 that begins October 1; approving projects included in the FY 2017 to FY 2021 Five-Year Infrastructure Management Plan; approving the FY 2017 to FY 2022 Six-Year Capital Improvements Program for the City of San Antonio; approving certain contracts; providing for a onetime annuity increase for retirees and their beneficiaries and a revision to the City's contribution rate in connection with the Texas Municipal Retirement System; authorizing personnel complements; appropriating funds; and amending related ordinances.						
Result:	Passed						
Voter	**Group**	**Not Present**	**Yea**	**Nay**	**Abstain**	**Motion**	**Second**
Ivy R. Taylor	Mayor		x				
Roberto C. Treviño	District 1		x				
Alan Warrick	District 2		x				
Rebecca Viagran	District 3		x				x
Rey Saldaña	District 4		x				
Shirley Gonzales	District 5		x				
Ray Lopez	District 6		x			x	
Cris Medina	District 7		x				
Ron Nirenberg	District 8		x				
Joe Krier	District 9		x				
Michael Gallagher	District 10		x				

Agenda Item:	4B						
Date:	09/15/2016						
Time:	10:11:46 AM						
Vote Type:	Motion to Approve						
Description:	An Ordinance ratifying the adoption of the FY 2017 Budget that will require raising more revenue from property taxes that in the FY 2016 Budget.						
Result:	Passed						
Voter	**Group**	**Not Present**	**Yea**	**Nay**	**Abstain**	**Motion**	**Second**
Ivy R. Taylor	Mayor		x				
Roberto C. Treviño	District 1		x				x
Alan Warrick	District 2		x				
Rebecca Viagran	District 3		x				
Rey Saldaña	District 4		x				
Shirley Gonzales	District 5		x				
Ray Lopez	District 6		x			x	
Cris Medina	District 7		x				
Ron Nirenberg	District 8		x				
Joe Krier	District 9		x				
Michael Gallagher	District 10		x				

Agenda Item:	4C						
Date:	09/15/2016						
Time:	10:12:41 AM						
Vote Type:	Motion to Approve						
Description:	An Ordinance setting the Ad Valorem Tax Rate for Maintenance and Operation of the City of San Antonio at 34.677 cents per $100.00 of taxable valuation for the Tax Year beginning on January 1, 2016, and ending on December 31, 2016.						
Result:	Passed						
Voter	**Group**	**Not Present**	**Yea**	**Nay**	**Abstain**	**Motion**	**Second**
Ivy R. Taylor	Mayor		x				
Roberto C. Treviño	District 1		x				
Alan Warrick	District 2		x				
Rebecca Viagran	District 3		x				x
Rey Saldaña	District 4		x				
Shirley Gonzales	District 5		x				
Ray Lopez	District 6		x			x	
Cris Medina	District 7		x				
Ron Nirenberg	District 8		x				
Joe Krier	District 9		x				
Michael Gallagher	District 10		x				

Agenda Item:	4D						
Date:	09/15/2016						
Time:	10:13:30 AM						
Vote Type:	Motion to Approve						
Description:	An Ordinance setting the Ad Valorem Tax Rate to pay the Principal and Interest on the Funded Debt of the City of San Antonio at 21.150 cents per $100.00 of taxable valuation for the Tax Year beginning on January 1, 2016, and ending on December 31, 2016.						
Result:	Passed						
Voter	**Group**	**Not Present**	**Yea**	**Nay**	**Abstain**	**Motion**	**Second**
Ivy R. Taylor	Mayor		x				
Roberto C. Treviño	District 1		x				
Alan Warrick	District 2		x				x
Rebecca Viagran	District 3		x				
Rey Saldaña	District 4		x				
Shirley Gonzales	District 5		x				
Ray Lopez	District 6		x			x	
Cris Medina	District 7		x				
Ron Nirenberg	District 8		x				
Joe Krier	District 9		x				
Michael Gallagher	District 10		x				

Agenda Item:	4E						
Date:	09/15/2016						
Time:	10:14:11 AM						
Vote Type:	Motion to Approve						
Description:	An Ordinance establishing new fees and amending fees as included within the Fiscal Year 2017 Budget within the General Fund and within the Restricted Funds of Airport Operating and Maintenance; Development Services; Parking; and Public Education & Government; and amending the City Code of San Antonio, Texas to reflect such changes.						
Result:	Passed						
Voter	**Group**	**Not Present**	**Yea**	**Nay**	**Abstain**	**Motion**	**Second**
Ivy R. Taylor	Mayor		x				
Roberto C. Treviño	District 1		x				
Alan Warrick	District 2		x				
Rebecca Viagran	District 3		x				
Rey Saldaña	District 4		x				x
Shirley Gonzales	District 5		x				
Ray Lopez	District 6		x			x	
Cris Medina	District 7		x				
Ron Nirenberg	District 8		x				
Joe Krier	District 9		x				
Michael Gallagher	District 10		x				

Agenda Item:	4F						
Date:	09/15/2016						
Time:	10:14:41 AM						
Vote Type:	Motion to Approve						
Description:	An Ordinance carrying forward certain Funds; amending prior appropriations; appropriating Funds for requirements in City projects and departments; and appropriating funds.						
Result:	Passed						
Voter	**Group**	**Not Present**	**Yea**	**Nay**	**Abstain**	**Motion**	**Second**
Ivy R. Taylor	Mayor		x				
Roberto C. Treviño	District 1		x				
Alan Warrick	District 2		x				x
Rebecca Viagran	District 3		x				
Rey Saldaña	District 4		x				
Shirley Gonzales	District 5		x				
Ray Lopez	District 6		x			x	
Cris Medina	District 7		x				
Ron Nirenberg	District 8		x				
Joe Krier	District 9		x				
Michael Gallagher	District 10		x				

Agenda Item:	4G						
Date:	09/15/2016						
Time:	10:15:20 AM						
Vote Type:	Motion to Approve						
Description:	An Ordinance amending Chapter 12, "Vacant Buildings" of the City Code to expand the boundaries of the Vacant Building Registration Program; establish penalties for violations; and provide for publication. [Lori Houston, Assistant City Manager; Shanon Miller, Director, Office of Historic Preservation]						
Result:	Passed						
Voter	**Group**	**Not Present**	**Yea**	**Nay**	**Abstain**	**Motion**	**Second**
Ivy R. Taylor	Mayor		x				
Roberto C. Treviño	District 1		x				
Alan Warrick	District 2		x				
Rebecca Viagran	District 3		x				x
Rey Saldaña	District 4		x				
Shirley Gonzales	District 5		x				
Ray Lopez	District 6		x			x	
Cris Medina	District 7		x				
Ron Nirenberg	District 8		x				
Joe Krier	District 9		x				
Michael Gallagher	District 10		x				

CITY OF SAN ANTONIO
ADOPTED ANNUAL OPERATING AND CAPITAL BUDGET

FISCAL YEAR 2017

CITY MANAGER
SHERYL SCULLEY

PREPARED BY:
OFFICE OF MANAGEMENT AND BUDGET

JUSTINA TATE, INTERIM DIRECTOR

Jonathan Bates
Daisy Castillo
Josh Chronley
Guadalupe Curiel
Lauren Eubanks
Kristin Flores
Lauren Kesselring
Phil Laney
Matt Lee
Jermony Leech
Michael Maldonado
Omega McKinnon
Simon Nicholson
Randall Polasek
Audrey Rivera
Anna Resendez
Scott Swindler
Edward Tapia

City of San Antonio Mayor and City Council
Fiscal Year 2017



Ivy R. Taylor
Mayor



Ron Nirenberg
District 8



Joe Krier
District 9



Mike Gallagher
District 10



Cris Medina
District 7



Roberto C. Treviño
District 1



Ray Lopez
District 6



Alan E. Warrick, II
District 2



Shirley Gonzales
District 5



Rey Saldaña
District 4



Rebecca Viagran
District 3

CITY OF SAN ANTONIO

MAYOR AND COUNCIL

Ivy R. Taylor
Mayor

Roberto C. Treviño
District 1

Alan E. Warrick, II
District 2

Rebecca Viagran
District 3

Rey Saldaña
District 4

Shirley Gonzales
District 5

Ray Lopez
District 6

Cris Medina
District 7

Ron Nirenberg
District 8

Joe Krier
District 9

Mike Gallagher
District 10

CITY MANAGER'S OFFICE

Sheryl L. Sculley
City Manager

Erik J. Walsh
Deputy City Manager

Peter Zanoni
Deputy City Manager

Carlos Contreras
Assistant City Manager

Lori Houston
Assistant City Manager

Maria Villagómez, CPA
Assistant City Manager

Ben Gorzell, CPA
Chief Financial Officer

EXECUTIVE TEAM

Heber Lefgren
Animal Care Services

Christopher D. Callanen
Assistant to City Council

Noel T. Jones
Aviation

Jorge A. Perez
Building & Equipment Services

John Jacks, Interim
Center City Development & Operations

Andrew Segovia
City Attorney

Kevin W. Barthold
City Auditor

Leticia Vacek
City Clerk

Michael Sawaya
Convention & Sports Facilities

Cassandra Matej
Convention & Visitors Bureau

Debbie Sittre, Interim
Arts & Culture

Roderick Sanchez
Development Services & Code Enforcement

Kiran Bains
Diversity & Inclusion

Michael Etienne, PhD.
Office of Eastpoint

Rene Dominguez
Economic Development

Troy Elliott, CPA
Finance

Charles N. Hood
Fire Chief

Jeff Coyle
Government & Public Affairs

Dr. Vincent Nathan, Interim
Health

Shanon Miller
Historic Preservation

Lori Steward
Human Resources

Melody Woosley
Human Services

Hugh Miller
Information Technology Services

Jose De La Cruz
Innovation

Ramiro Salazar
Library

Justina Tate, Interim
Management & Budget

Frederick Garcia
Municipal Court

Xavier Urrutia
Parks & Recreation

Bridgett White
Planning & Community Development

William McManus
Police Chief

Dr. Sarah Baray
Pre-K 4 SA

David W. McCary
Solid Waste Management

Douglas R. Melnick
Sustainability

Michael S. Frisbie, P.E.
Transportation and Capital Improvements (TCI)

Edward Benavides
Tricentennial Office

Colleen Swain
World Heritage

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CITY OF SAN ANTONIO

MISSION STATEMENT

We deliver quality City services and commit to achieve San Antonio's vision of prosperity for our diverse, vibrant, and historic community.

GOALS

- San Antonio will be a safe and clean community.
- San Antonio will be a city that maximizes its citizens' well-being and human potential while capitalizing on its cultural diversity.
- San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.
- San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.
- San Antonio will promote its unique resources to become a premier visitor and convention destination.
- San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.
- San Antonio will provide the institutional foundation to support government and promote public trust and awareness.

excellence in all **we** do

COREValues

City of San Antonio

Teamwork • Integrity • Innovation • Professionalism

TEAMWORK

We work together to make San Antonio better.

We share goals and hold ourselves and each other accountable.

We take ownership of the team's work and personally commit to finding solutions.

We communicate effectively by sharing information, skills, and knowledge to achieve success.

We reach across teams for better outcomes.

We support the growth and development of all members of the team.

We share and celebrate success by valuing and recognizing each contribution.

INTEGRITY

We model ethical behavior.

We do the right thing, always.

We appropriately question actions inconsistent with our core values.

We make honesty and transparency the foundation for all actions.

We are accountable at all levels.

We avoid the appearance of impropriety.

INNOVATION

We are driven by continuous improvement.

We find new ways to make things better.

We optimize results by working smarter.

We are empowered to take risks, learn and grow.

We learn from our failures and our successes.

PROFESSIONALISM

We are qualified, skilled and committed.

We personally commit to continuous improvement and professional growth.

We take pride in producing high-quality work and delivering exceptional service to internal and external customers.

We exhibit pride in professional appearance, language and behavior.

We assume responsibility for a clean and safe work area.

We maintain composure in challenging situations.

We respect others, express sincere appreciation, and positively influence those around us.

We are dedicated ambassadors for the City of San Antonio and the community.

CITY OF SAN ANTONIO
Organizational Chart

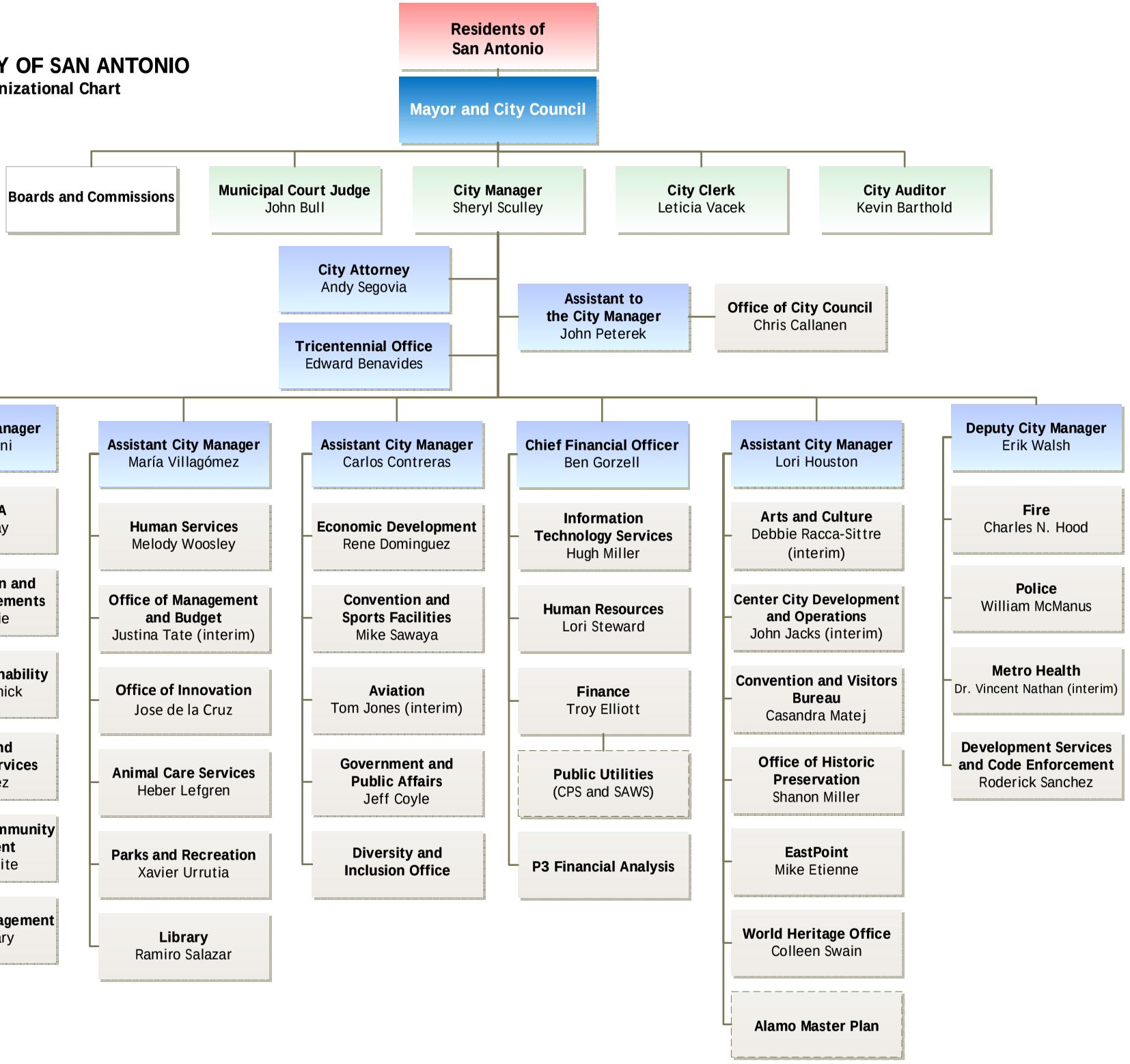


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The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of San Antonio for its annual budget for the fiscal year beginning October 1, 2015 and ending September 30, 2016.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

This award is valid for a period of one year only. We believe that our FY 2017 Budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for the Distinguished Budget Presentation Award.

BUDGET GUIDE



Table of Contents

Guide to the Budget Document

BUDGET GUIDE

OVERVIEW

This overview is designed to assist the reader in the use and comprehension of the City of San Antonio's Adopted Budget Document. The Annual Operating Budget serves as a policy document, a financial plan, an operations guide, and a communications device for the City. It is the foundation for the City's allocation of resources toward service delivery plans providing quality services, targeted investments, and continued improvements. It also encapsulates incremental changes addressing service requirements and builds upon initiatives funded in prior years, while establishing new direction for programs. The Budget Document is also used to evaluate the effectiveness of City programs and services while providing extensive information on municipal operations.

BUDGET SECTIONS

The Budget Document is arranged in eight sections that are separated by their respective tabs. Below is a brief description of the materials found in each of the sections.

- Budget Guide
- Budget Summary
- Revenue Detail
- Program Changes
- Source & Use of Funds Statements
- City Service Plans
- Capital Improvement Plan
- Appendix

Budget Guide **-** This section is intended to provide the reader a summary of what is contained in the Budget Document. An additional goal of this section is to educate the user on the City of San Antonio's financial and budget policies.

Budget Summary **-** This section contains the City Manager's transmittal letter, budget highlights, budget summary, and community profile. The transmittal letter is the City Manager's message to the Mayor and City Council highlighting significant funding changes in the Adopted Budget. The budget highlights is the document provided to the public that presents a summary of the revenues the City will collect, the funds the City will spend, and program changes that have been adopted for service delivery. The budget summary provides the reader with a synopsis of the Adopted Budget. Finally, the community profile provides an overview of the City's culture and history, local economy, and perspective outlook on the City's future economic growth.

Revenue Detail **-** This section contains a detailed description of the General Fund and Other Funds revenues, specifically the three principal sources: City Sales Tax, CPS Energy payments, and Property Tax. It also details adopted changes to revenues (New or Enhanced Revenues) for the General Fund and Other Funds.

Program Changes **-** This section includes a listing by fund of program changes sorted by Improvements, Mandates, and Reduction/Redirections. A schedule of staffing levels detailing changes in the City and grant funded authorized positions, as well as the City's adopted Holiday Schedule, are also included.

Source & Use of Funds Statements **-** This section is organized by fund and contains a schedule of revenues and appropriations for each City fund. First is the summary overview of all funds. Following these schedules are detailed Fund Schedules arranged by fund type. They are arranged by Tax Supported Funds, Special Revenue Funds, Enterprise Funds, Expendable Trust Funds, Internal Service Funds, Self Insurance Funds, and Debt Service Funds. Finally, a summary schedule of grants is listed.

City Service Plans **-** This section is organized by department and provides the reader a better understanding of the kind of services provided by each department and the sources of funding that support these services. Individual department summaries contain an explanation of the particular functions of each department, their funding levels, personnel counts, and performance measures. For further explanation on this section, see the City Service Plans Overview found immediately following the City Service Plans tab.

Capital Improvement Plan **-** This section consists of the City's six-year Capital Improvement Plan. The six-year program represents the City's long range physical infrastructure development and improvement plan. This section details the types of debt issued by the City which includes General Obligation Bonds, Certificates of Obligation, Tax Notes and Revenue Bonds.

Appendix **-** This section is designed to assist the user in locating information within the document or in obtaining additional information. It contains Statistical Data, a Glossary, Acronyms, and Performance Measure Definitions.

Financial & Budget Policies

FINANCIAL AND BUDGET POLICIES

INTRODUCTION

Each year, the City of San Antonio develops a balanced budget with guidance from the Mayor and City Council, City departments, and its residents. In accordance with Texas state law, the San Antonio City Charter, and Generally Accepted Accounting Principles, the City of San Antonio adopts a balanced budget for each fiscal year[1]. The Adopted Budget requires that revenues the City has authority to levy must cover expenditures, therefore creating a balanced budget. The budget process includes multiple phases, each of which requires a joint effort by government leaders and City staff. This section explains the City's financial and budget policies, including the budget process, timeline, Budget Document, revenues, and expenditures associated with the budget.

BUDGET PROCESS & TIMELINE

The City of San Antonio's fiscal year begins on October 1, and ends September 30. Each year, the City Manager, following certain required timelines, decides on key dates that will be used for each phase of the budget process. The phases include (1) a Five-Year Financial Forecast, (2) a goal-setting workshop(s) for City Council, (3) a Proposed Budget for the upcoming fiscal year, (4) public hearings on the Proposed Budget and tax rate, and (5) an Adopted Budget for the next fiscal year. Please refer to the Budget Schedule and Process Chart for additional details.

Five-Year Financial Forecast

Approximately four months before budget adoption, the Five-Year Financial Forecast is presented to the City Council. The forecast is intended to provide the City Council and the community with an early financial outlook for the City of San Antonio and to identify significant issues that need to be addressed in the budget development process. Future revenues and expenditures are taken into account in an effort to determine what type of surplus or deficit the City will face during the next five years. This forecast is crucial for government leaders when faced with making financial decisions.

Goal-Setting Workshop

After the financial position of the City is presented to the City Council, Council is asked to identify the strategic goals and service delivery priorities for the next three to five years. These goals and priorities are used as a general guide to develop the plan for the Adopted Budget.

Public Input

As part of the Budget Development process, City staff gathers input on the priorities of the community by attending various community wide events during the months of April and May. During these events residents are given the opportunity to provide input on the budget priorities through the San Antonio Budget Survey. Residents are also invited to provide comments through the City's website, social media, and through the City's Budget Input Box available at city departments, libraries, community centers, and online. The City's Budget Input Box offers the community and employees the opportunity to submit their suggestions on how the City may increase efficiencies, generate revenues, and make effective changes to service delivery.

Proposed Budget

The City Manager presents the Proposed Budget to City Council, demonstrating how the Council's goals and objectives have been addressed. Correspondingly, the Proposed Budget, in accordance with the Texas Local Government Code, must be filed with the municipal clerk 30 days before the tax levy is made for the fiscal year[2].

Public Hearings

After presenting the Proposed Budget to City Council, at least one public hearing must be held. Public notice of the hearing must be given at least 10 days in advance[3]. The first hearing must be held at least 15 days after the Proposed Budget was presented, but before the tax levy[4]. Special notice of the public hearing must also be published in at least one county-circulated newspaper. This newspaper notice should be posted no earlier than 30 days and no later than 10 days before the hearing. The City has traditionally held two or more public hearings concerning the budget process to which all residents are encouraged to participate.

Adopted Budget

Before adopting the budget, City Council may choose to change any aspect of the Proposed Budget, as long as the changes result in a balanced budget. Budget adoption must take place not later than September 27 of each fiscal year. A copy of the budget, as finally adopted, is filed with the City Clerk and the County Clerk of Bexar County. The final budget is made available for the use of all departments, offices and agencies of the City, and for the use of interested persons, agencies and civic organizations[5].

BUDGET AMENDMENTS

At any time during the fiscal year, upon written recommendation of the City Manager, the City Council may transfer any unencumbered appropriation balance or any portion within a department, office, or agency to another. The expenditures of the City, by Charter, shall not exceed the total appropriation of the fiscal year.

The City Charter also gives the City Manager the authority to transfer appropriations within funds. The budget may also be amended by submitting an ordinance to the City Council for approval. The ordinance must include substantiated and analyzed reasoning for the amendment.

BUDGET BASIS

The budgets of the General Fund, Special Revenue Funds, Debt Service Funds, and Trust & Agency Funds are prepared and accounted for on the modified accrual basis. Briefly, this means that revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred. In contrast, the budget of the Enterprise Funds and Internal Service Funds are prepared and accounted for using the full accrual basis of accounting. Their revenues are recognized when they are earned, and their expenses are recognized when they are incurred.

Under State Law, the budget must be balanced. A balanced budget is achieved when planned expenditures can be met by current income from taxation and other government receipts such as user fees.

The difference between planned expenditures and revenues is called Fund Balance. For the purposes of this document, two different calculations are utilized. For the General Fund, the unreserved, undesignated portion of fund balance is reported. For other funds, fund balance is reported as current revenues less current expenses less reserves for encumbrances, prepaid balances and inventories. For non-enterprise funds, sick and vacation accruals are excluded. For multi-year funds, reserves for encumbrances are not excluded.

Gross Ending Balance for non-General Fund entities refers to fund balance before any reserves are taken into account. Net Ending Balance is a fund's final ending balance after reserves.

Financial reserves for non-General Fund funds are determined on a fund-by-fund basis. Some funds calculate reserves as a certain percentage of the budget (e.g., 10% of total revenues) while others calculate reserves in an amount equivalent to 2-3 months of operating budgets.

Major Revenues

Major General Fund Revenues include Property Tax, Sales Tax, and City Public Service (CPS) Energy revenue. Property taxes are levied on both real and personal property according to the property's value and the tax rate. The estimated property tax revenue for FY 2017 is $318 million dollars. Sales taxes are dependent on the local economy and are paid to the City for the sale of certain goods and services. San Antonio's current sales tax rate is 8.250%, of which 1% is dedicated to the General Fund. The estimated sales tax revenue to the General Fund for FY 2017 is $276 million dollars. The remaining portion of the sales tax is dedicated to the State, other City restricted funds, and VIA Metropolitan Transit. The City receives 14% of all CPS gas and electric customer revenues from CPS as a revenue investment. The FY 2017 budgeted CPS revenue is $343 million. These three major revenue sources combined account for 82% of the available General Fund resources.

Other significant fund revenues include the Solid Waste Fee, the Hotel Occupancy Tax (HOT), and the Storm Water Fee. The Solid Waste monthly fee for FY 2017 continues the implementation of a variable rate pricing structure with different rates for different sizes of carts. The Storm Water monthly fee has been changed to use an impervious cover methodology, which assesses fees based on rate and volume of storm water runoff. The current HOT rate is 16.75% and is levied on every hotel room night charged. The City receives 7% of this tax for tourism-related operations and 2% as a dedicated source of revenue to pay debt service and fund capital improvements for the Henry B. Gonzalez Convention Center Complex. Please refer to the Revenue Detail Section of the Budget Document for additional details.

Major Expenditures

The FY 2017 General Fund budget is $1.14 billion. Public Safety expenses for Police and Fire services total $751 million which is less than 66% of the General Fund budget. Street Maintenance and Parks and Recreation expenses account for $139 million of the budget. The other 22% of the budget provides funding for various City departments including Human Services, Library, Municipal Court, Health, Animal Care, Code Enforcement, and others. Please refer to the *General Fund Available Resources Distributed over Major Spending Areas* in the Revenues Detail section for additional details.

BUDGET CONTROLS

Budgetary compliance is a significant tool for managing and controlling governmental activities, as well as ensuring conformance with the City's budgetary limits and specifications. The objective of budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by City Council. Levels of budgetary controls, that is the level at which expenditures cannot legally exceed appropriated amounts, are established by function and activity within individual funds. The City utilizes an encumbrance system of accounting as one mechanism to accomplish effective budgetary controls. Encumbered amounts lapse at year-end. However, encumbrances generally are appropriated as part of the following year's budget.

ACCOUNTING BASIS

The Comprehensive Annual Financial Report (CAFR) shows the status of the City's finances on a basis of Generally Accepted Accounting Principles (GAAP). In most cases, this conforms to the way the City prepares its budget. All governmental funds are accounted for using the current financial resources measurement focus and the modified accrual basis of accounting. This means that current assets and current liabilities are generally the primary balances included on their balance sheets. Deferred inflows and outflows are used for account for remaining non-current balances. Revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred. However, compensated absences, debt service expenditures, claims, judgments, and arbitrage are recorded only when the liability is matured.

Proprietary, Pension Trust, Private Purpose Trust, and Retiree Health Care Funds are accounted for using the accrual basis of accounting. This means that revenues are recognized when earned, and expenses and related liabilities, including claims, judgments, and compensated absences, are recognized when incurred. These funds are accounted for on a cost of services or "economic resources" measurement focus. Consequently, all assets and all liabilities (whether current or non-current) associated with their activity are included on their balance sheets. The reported Proprietary Fund net position is segregated into three components: (1) net investment in capital assets, (2) restricted, and (3) unrestricted. Proprietary fund operating statements present increases (revenues) and decreases (expenses) in net position.

The accounts of the City are organized by fund. Each fund is considered a separate accounting entity with its own set of self-balancing accounts comprised of its assets, liabilities, deferred inflow and outflows, fund equity, revenues, and expenditures or expenses. Each fund is included in the CAFR; however, certain funds (Grant Funds, Community Service Funds, and Pension Funds) are excluded from the budget process based on operational needs of the City. These funds have (1) their own fiscal year that is different than the City's fiscal year, (2) are held by the City in a trustee capacity, and/or (3) are held in an agency relationship with individuals, private organizations, other governments, and/or funds.

FUND TYPES

General Fund—The General Fund of the City accounts for all financial resources except those required to be accounted for in another fund.

Special Revenue Funds—Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes (other than debt service and capital projects).

Enterprise Funds—Enterprise Funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the expenses (including depreciation) of providing goods or services to the general public on a continuing basis should be financed or recovered primarily through user charges, or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

Expendable Trust Funds—Trust and Agency Funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private

organizations, other governmental units, and/or other funds.

Internal Service Funds—Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governmental units, on a cost-reimbursement basis. The City's self-insurance programs, data processing programs, other internal service programs, and Capital Management are accounted for in this fund type.

Debt Service Funds—Debt Service Funds are used to account for the resources that are being accumulated for debt principal, interest, and related costs.

CAPITAL BUDGET

The Adopted FY 2017 through 2022 Capital Budget details the City's physical infrastructure development and improvement plan. Capital projects in the six-year program address general government, public health and safety, recreation and culture, and transportation functions. The first year of the six year plan is the Adopted FY 2017 Capital Budget.

DIRECT AND INDIRECT COST

The City of San Antonio incurs both direct and indirect cost in the performance of its responsibilities. Direct costs are costs that can be readily identified with a specific cost, objective, or program. Indirect costs are costs necessary for the effective and efficient operation of City programs, which cannot be readily identified to a specific cost objective or program without effort disproportionate to results achieved.

The City incorporates two sets of principles into its policies and procedures related to the recovery of costs from funding sources. Principles related to all funding sources are incorporated within Generally Accepted Accounting Principles (GAAP) as recognized by the Governmental Accounting Standards Board (GASB). In addition, principles and procedures, which have been followed for recovery of costs on Federal awards, are presented in U.S. Office of Management and Budget 2 CFR Chapter I, Chapter II, Part 200, et al. "Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards".

Indirect Cost Identification

The City recovers indirect costs through the development and application of departmental indirect cost rates. Rates are developed and documented in the City's departmental indirect cost rate proposal. Rates include both City-wide central services costs and departmental administrative and support costs. The identification and allocation of City-wide central service costs is documented in the City's Federal 2 CFR Part 200 Cost Allocation Plan (Plan). The Plan is prepared and documented in accordance with the 2 CFR Part 200 policies and procedures. Central Service costs included in FY 2017 rates are documented in the City's Plan based on actual expenditures and data incurred during the fiscal year ended September 30, 2015.

Department administrative and support costs included in the rate are those costs incurred for the benefit of all programs and activities of a department. Costs are recorded in administrative and support unit cost centers. Administrative and support costs are identified and documented in each department's indirect cost rate proposal. All costs included in the development of departmental rates have been reconciled to the City's Comprehensive Annual Financial Report for the fiscal year ended September 30, 2015.

Pensions

The City of San Antonio participates in two types of contributory retirement plans. These are funded plans covering full-time employees. The first is the Fire and Police Pension Plan, which is a pension fund and is a single-employer defined benefit retirement plan established in accordance with the laws of the State of Texas. The City provides retirement benefits for all eligible full-time Fire and Police employees through the Pension Fund. The second is the Texas Municipal Retirement System (TMRS). The TMRS is a statewide agent multiple employer public employee retirement system created by law in 1947 to provide retirement, disability, and death benefits to city employees. The plan's provision and contribution requirements are adopted by the governing body of the City within the options available in the state statutes governing TMRS and within the actuarial constraints in the statutes. The City provides benefits for all eligible employees (excluding firefighters and police officers) through a nontraditional, joint contributory, hybrid defined benefits plan in the TMRS.

Self-Insurance

The Self-Insurance Programs are established to account for Self-Insurance Programs including funds for the administration of all tort claims against the City and for the operations of the City's employee benefit programs. Included in the Self-Insurance Programs are the Insurance Reserve Program, Employee Benefits Program, Workers Compensation Program, Extended Sick Leave Program, and Employee Wellness Program.

PROPERTY TAXES & DEBT LIMIT

The FY 2017 Adopted Budget includes $318 million in maintenance and operations support for the General Fund from property taxes. The FY 2017 Adopted Budget maintains the City's property tax rate at 55.827 cents per $100 of valuation.

The property tax rate consists of two components: Maintenance & Operations (M&O) and Debt Service. The FY 2017 M&O rate is 34.677 cents per $100 of taxable valuation. The FY 2017 M&O rate maintains the FY 2016 M&O rate. Funds from this component of the property tax receipts are deposited in the General Fund and are used to pay for recurring and one-time expenses. The Debt Service component is determined by the City's debt service requirements. The FY 2017 Debt Service rate is 21.150 cents per $100 of taxable valuation. This debt service tax rate is the same tax rate as FY 2016. Property tax revenue from this component is deposited in the Debt Service Fund and is used exclusively to pay the principal and interest on outstanding debt. These two components together provide for a total tax rate for FY 2017 of 55.827 cents per $100 of taxable valuation.

Debt Service

The City issues debt for the purpose of financing long-term infrastructure capital improvements and short-term projects. Some of these projects have multiple sources of funding which include debt financing. Infrastructure, as referred to by the City, means the basic physical and organizational structures and facilities provided by government to support a community's basic human needs, economic activity, safety, education, and quality of life. Types of debt issued by the City include bonds, tax notes, certificates of obligation, public property finance contractual obligations, revenue notes, and revenue bonds. General obligation, tax notes, certificates of obligation, and public property finance contractual obligations are pledged by ad valorem taxes. Revenue bonds are utilized to finance long-term capital improvements for enterprise and self-supporting operations, such as improvements to the City's Airport System, Expansion of the Convention Center, and the City's Municipal Drainage Utility System ("Storm Water System").

The long-term infrastructure financing process commences with the identification of major projects throughout the City to be financed with debt. These City-wide projects typically involve health and public safety, street improvements, drainage, flood control, construction and improvements to municipal facilities, as well as quality of life enhancements related to libraries and municipal parks. Major projects that are financed with ad valorem tax-supported bonds are presented to the electorate for approval. Upon voter approval, the City is authorized to issue ad valorem tax-supported bonds to finance the approved projects. Bond elections are held as needs of the community are ascertained. The short-term financing process includes interim financing and various projects. Revenue bonds do not require an election and are sold as needed for construction, expansion, and/or renovation of facilities in amounts that are in compliance with revenue bond covenants. The process for any debt issuance begins with the budget process and planned improvements to be made during the ensuing fiscal year.

Utilization of comprehensive financial analysis and computer modeling in the City's ad valorem Debt Management Plan incorporates numerous variables such as sensitivity to interest rates, changes in assessed values, annexations, current ad valorem tax collection rates, self-supporting debt, and fund balances. The analytical modeling and effective debt management has enabled the City to maximize efficiencies through refundings and debt structuring. Strict adherence to conservative financial management has allowed the City to meet its financing needs while at the same time maintaining its strong ratings. The City is rated "AAA", "Aaa", and "AAA" by Standard & Poor's Ratings Services, a Standard & Poor's Financial Services LLC business ("S&P"), Moody's Investors Service, Inc. ("Moody's"), and Fitch Ratings ("Fitch"), respectively.

Debt Limitations

The amount of ad valorem tax-supported debt that the City may incur is limited by City Charter and by the Constitution of the State of Texas (the "State"). The City Charter establishes a limitation on the general obligation debt supported by ad valorem taxes to an amount not to exceed 10% of the total assessed valuation.

The Municipal Finance Law of the State and the City Charter provide that the ad valorem taxes levied by the City for general purposes and for the purpose of paying the principal and interest on the City's indebtedness must not exceed $2.50 for each $100 of assessed valuation of taxable property. There is no constitutional or statutory limitation within the $2.50 rate for interest and sinking fund purposes; however, the Texas Attorney General has adopted an administrative policy that prohibits the issuance of debt by a municipality, such as the City, if its issuance produces debt service requirements exceeding that which can be paid from $1.50 of the foregoing $2.50 maximum tax rate calculated at 90% collections. In addition, Section 1331.051, Texas Government Code,

and the City Charter prohibit the total debt of the City from exceeding 10% of the total assessed valuation of property shown by the last assessment roll, and the City Charter excludes (1) any indebtedness secured in whole or in part by special assessments, (2) the debt of any improvement district, and (3) any indebtedness secured by revenues, other than taxes of the City or of any department or agency thereof.

Long-Term Debt Planning

The City employs a comprehensive multi-year, long-term capital improvement planning program that is updated annually. Debt management is a major component of the financial planning model which incorporates projected financing needs for infrastructure development that is consistent with the City's growth, while at the same time measuring and assessing the cost and timing of each debt issuance.

CAPITALIZATION THRESHOLDS

Individual acquisitions must meet the minimum capitalization threshold in order to be capitalized. For example, a single computer which costs $10,000 would be capitalized and depreciated over its estimated useful life, whereas, five laptop computers purchased for $10,000 would not, as their individual cost ($2,000 each) does not meet the minimum threshold ($5,000 each). The five laptops would be recorded as tracked property.

Thresholds and useful lives have been established for each asset class as summarized in the following table.

Asset Class	Useful Life (Years)	Capitalization Threshold
Buildings	10-40	$100,000
Improvements (other than buildings)	10-40	100,000
Infrastructure	10-100	100,000
Intangibles	5-40	100,000
Machinery & Equipment	2-20	5,000
Furniture & Office Equipment	5-10	5,000

[1] Texas Local Government Code Chapter 102, Subsection 002 and San Antonio City Charter Article 7, Section 80.
[2] Texas Local Government Code Chapter 102, Subsection 102.005.
[3] San Antonio City Charter Article 7, Section 82.
[4] Texas Local Government Code Chapter 102, Subsection 102.006.
[5] San Antonio City Charter Article 7, Section 82.

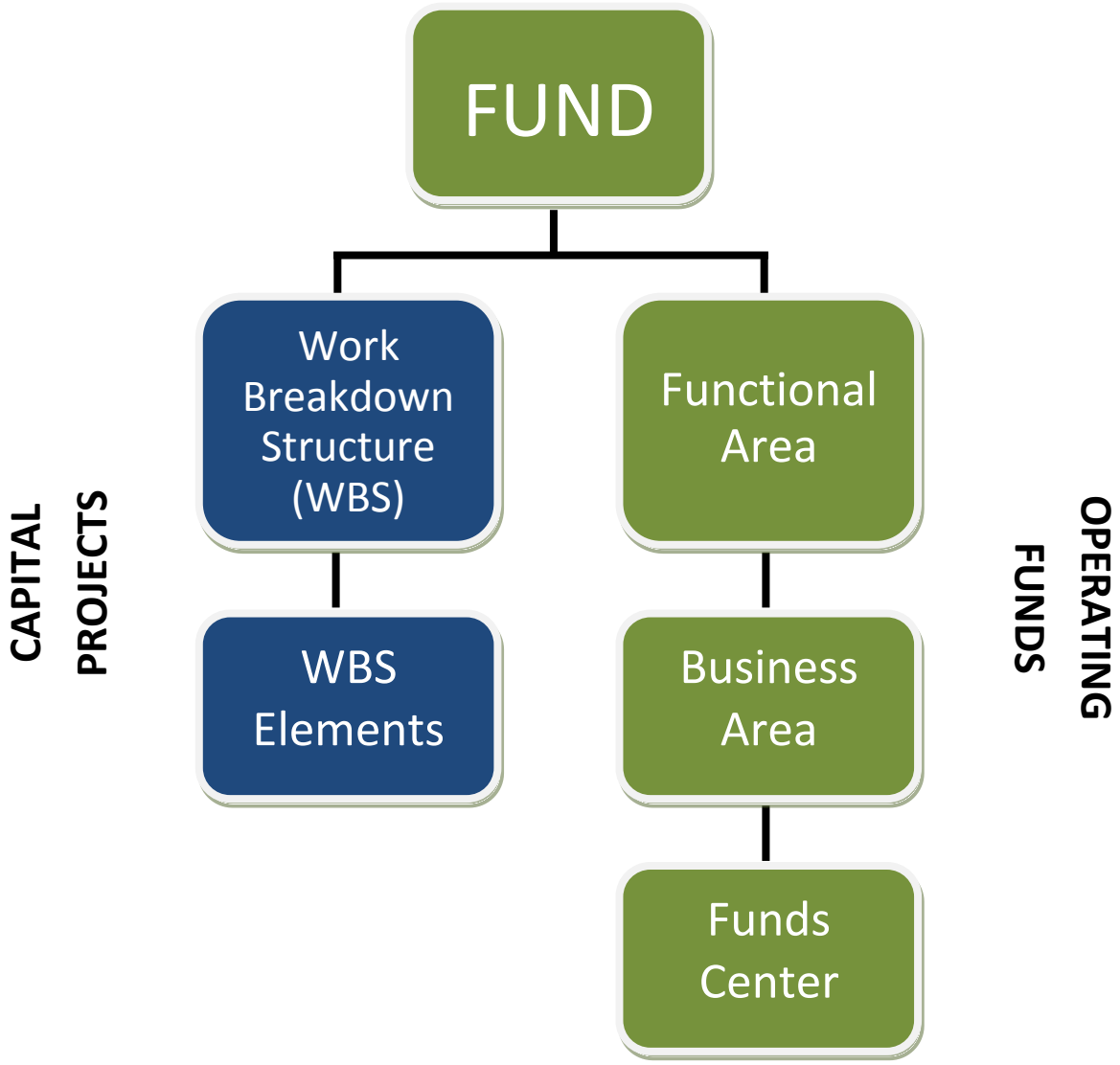
Accounting Structure

Chart of Accounts

The purpose of structuring a financial system is to organize and identify the sources and use of funds, revenues, and expenditures, activities related to each of these, and to allow for the maintenance, retention, and retrieval of this information. This chart does not provide information about Grant Funds.

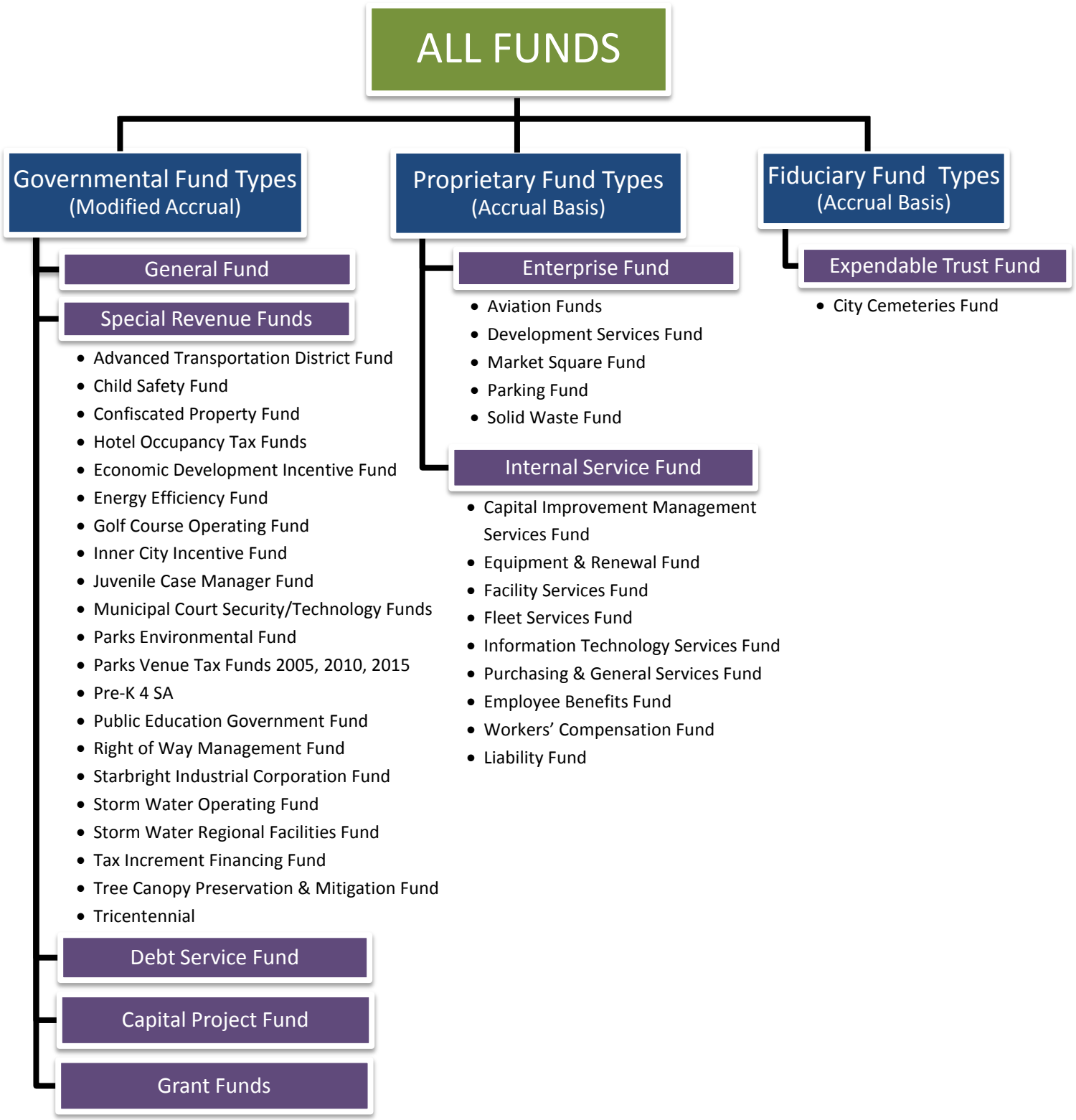
The first step in accessing financial information is identifying the Fund (e.g. General Fund, Airport Fund) which contains the desired data. The next step is identifying the Functional Area (e.g. Administrative Management) or the Work Breakdown Structure (WBS; utilized for capital projects; e.g. Convention Center Exterior Renovation Project).

After identifying the Functional Area or the WBS, access is available to either the WBS Individual Elements (e.g. Design, Engineering, or Construction) or Business Area (e.g. Transportation & Capital Improvements) level. The Department level then provides access to the Funds Center.



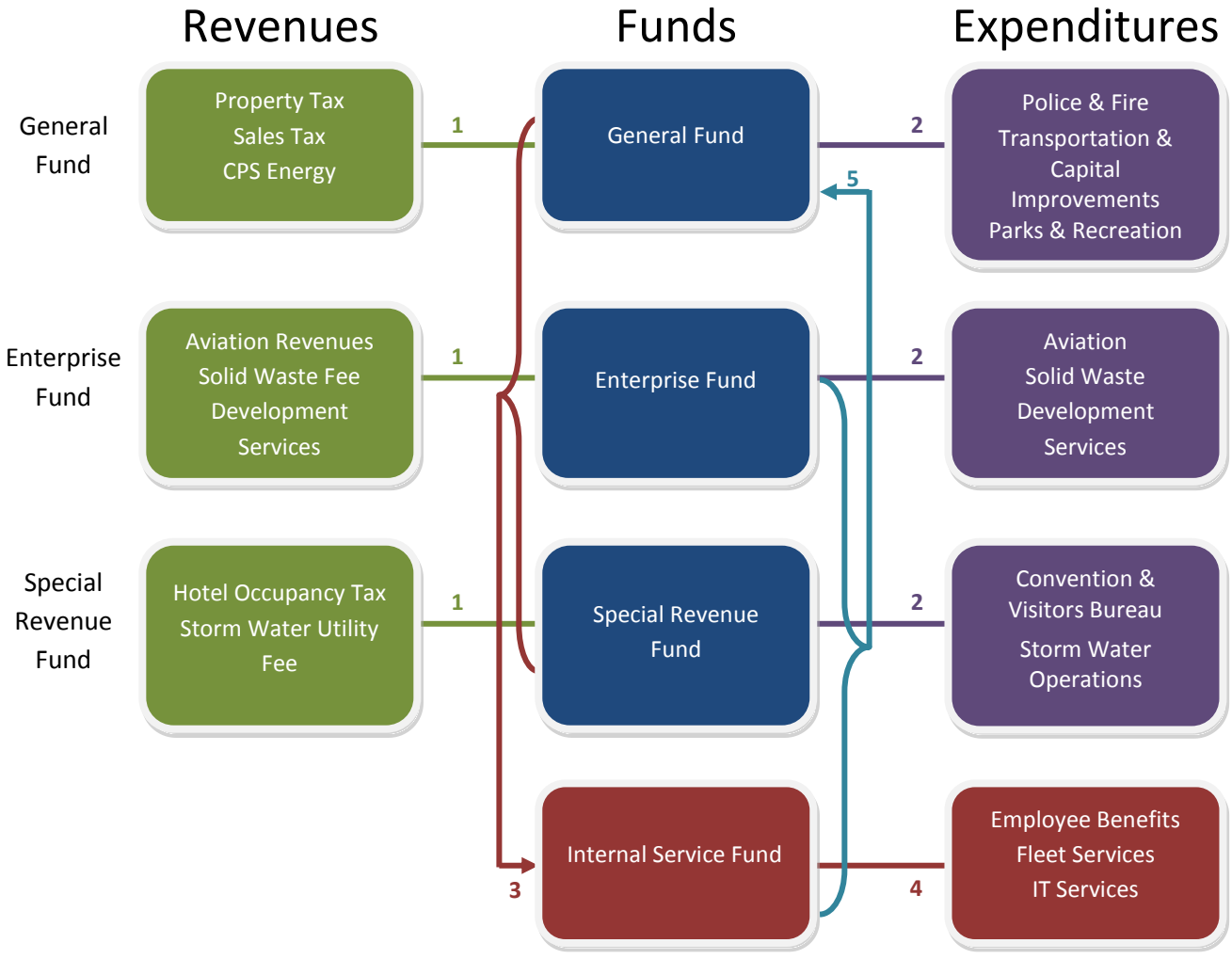
Fund Structure Overview

The chart below represents the various fund types contained within the City of San Antonio's Adopted Budget, including their budgetary basis. The City has additional funds that are audited, but not included in the budget. These funds include additional special funds, such as grants and donation/contributions as well as certain fiduciary funds, such as special service areas and agency funds and are excluded because assets are held by the City in a trustee capacity for other entities.



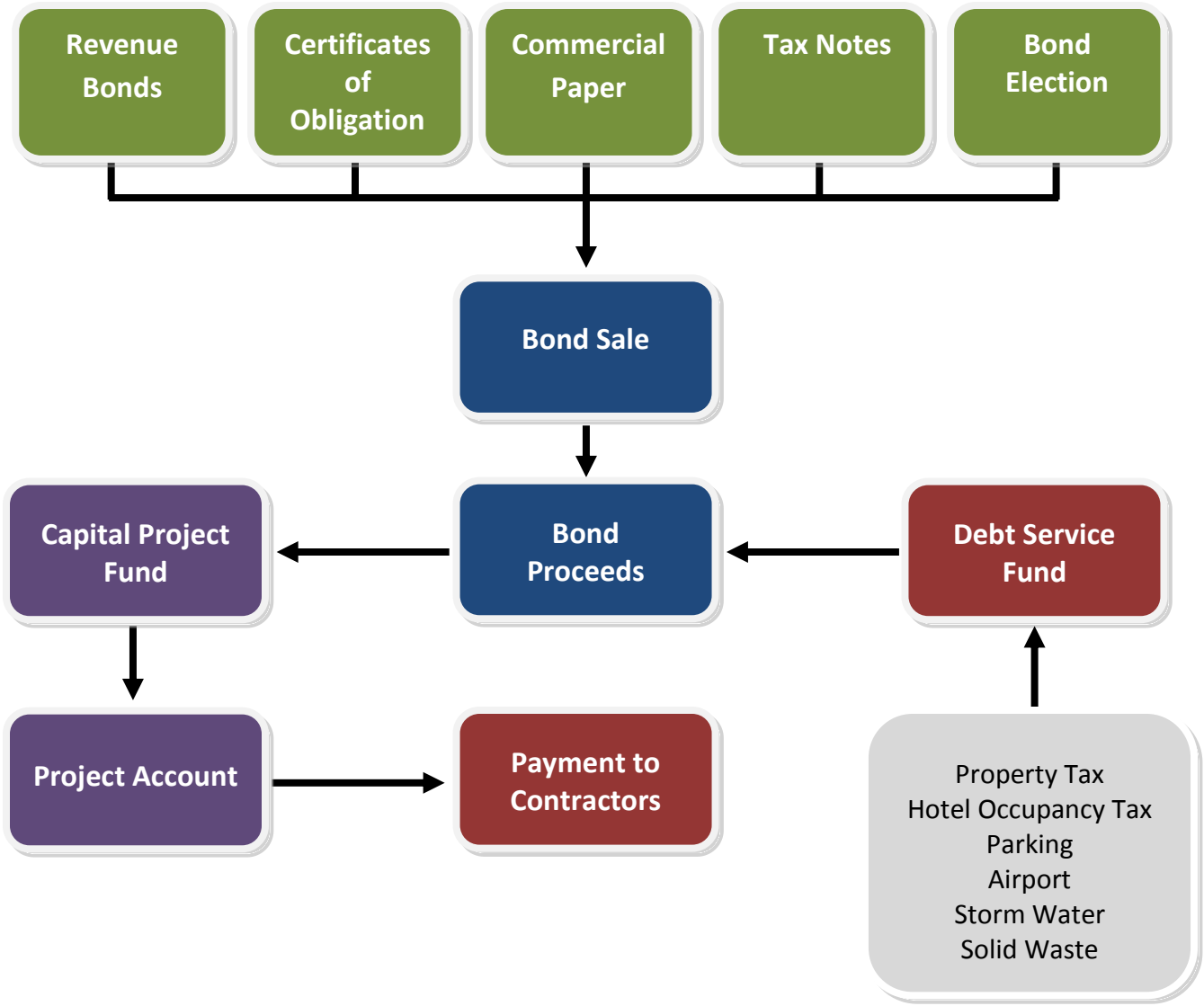
Operating Flow of Funds

1. Revenues are paid into funds, such as the General Fund and Enterprise Funds, as a result of specific activities such as the following:
    a. General Fund Revenues – Property Tax, Sales Tax, CPS Energy Payment, and Fines
    b. Special Revenue Fund Revenues – Hotel Occupancy Tax, Advanced Transportation District Sales Tax Revenue, and Storm Water Utility Fees
    c. Enterprise Fund Revenues – Aviation Revenues, Parking Fees, and Solid Waste Fees
2. Expenditures are made from funds, such as the General Fund and Enterprise Funds, to support activities related to each such as the following:
    a. General Fund Departments – Police, Fire, Transportation & Capital Improvements, and Parks
    b. Special Revenue Funds – Convention Facilities, Advanced Transportation District, and Storm Water Operations
    c. Enterprise Fund Departments – Aviation, Development Services, and Solid Waste Management
3. General Fund, Special Revenue Fund, Enterprise Fund, and other User Departments make payments into Internal Service Funds to support internal City administrative operations
4. Internal Service Funds support specific Departments/Services: Capital Improvement Management Services, Facility Services, Fleet Services, Information Technology Services, and Self-Insurance
5. Non-General Fund funds (Special Revenue, Enterprise, and Internal Service Funds) contribute funds back to the General Fund toward the cost of services provided to the General Fund

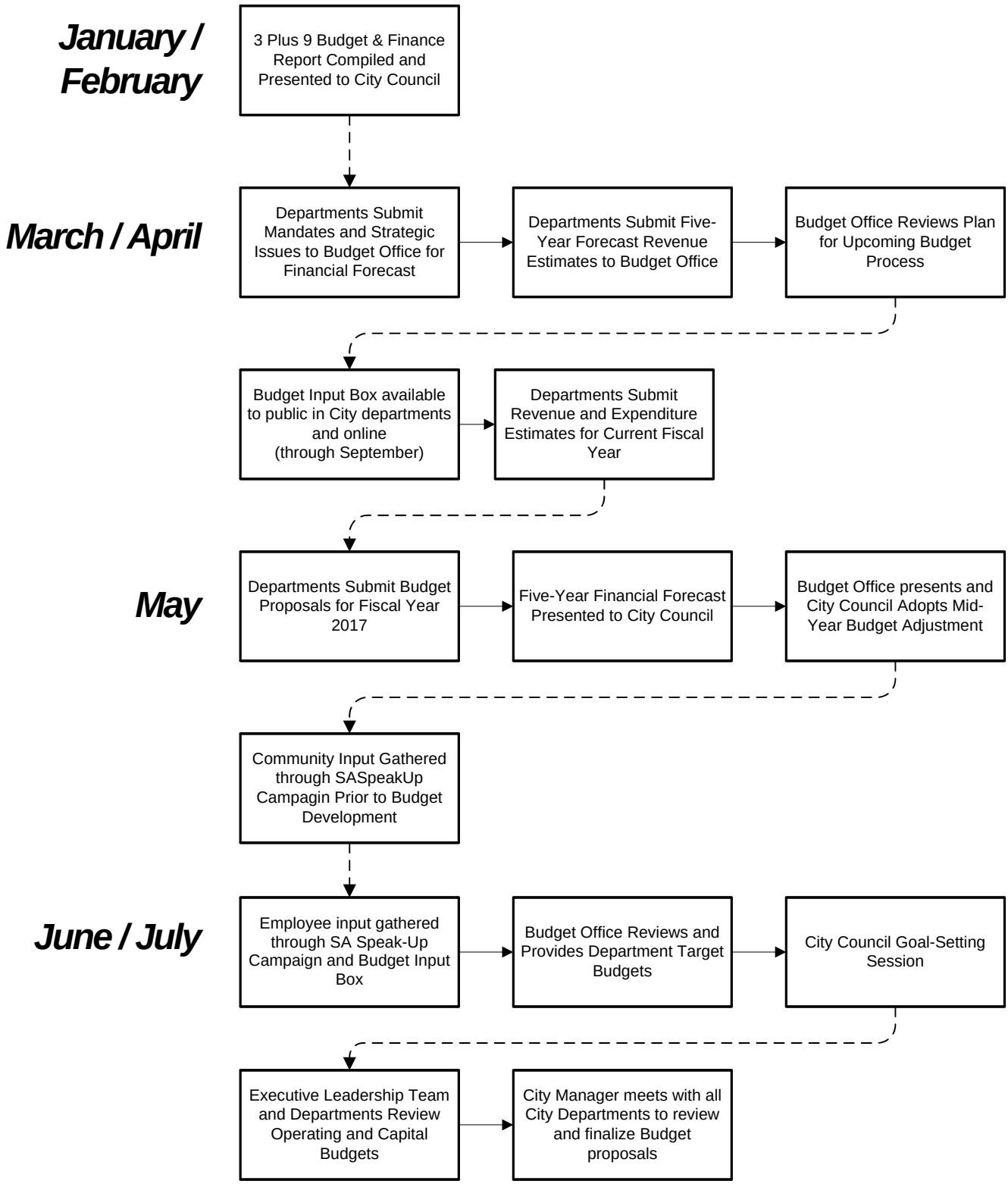


Debt Service Flow of Funds

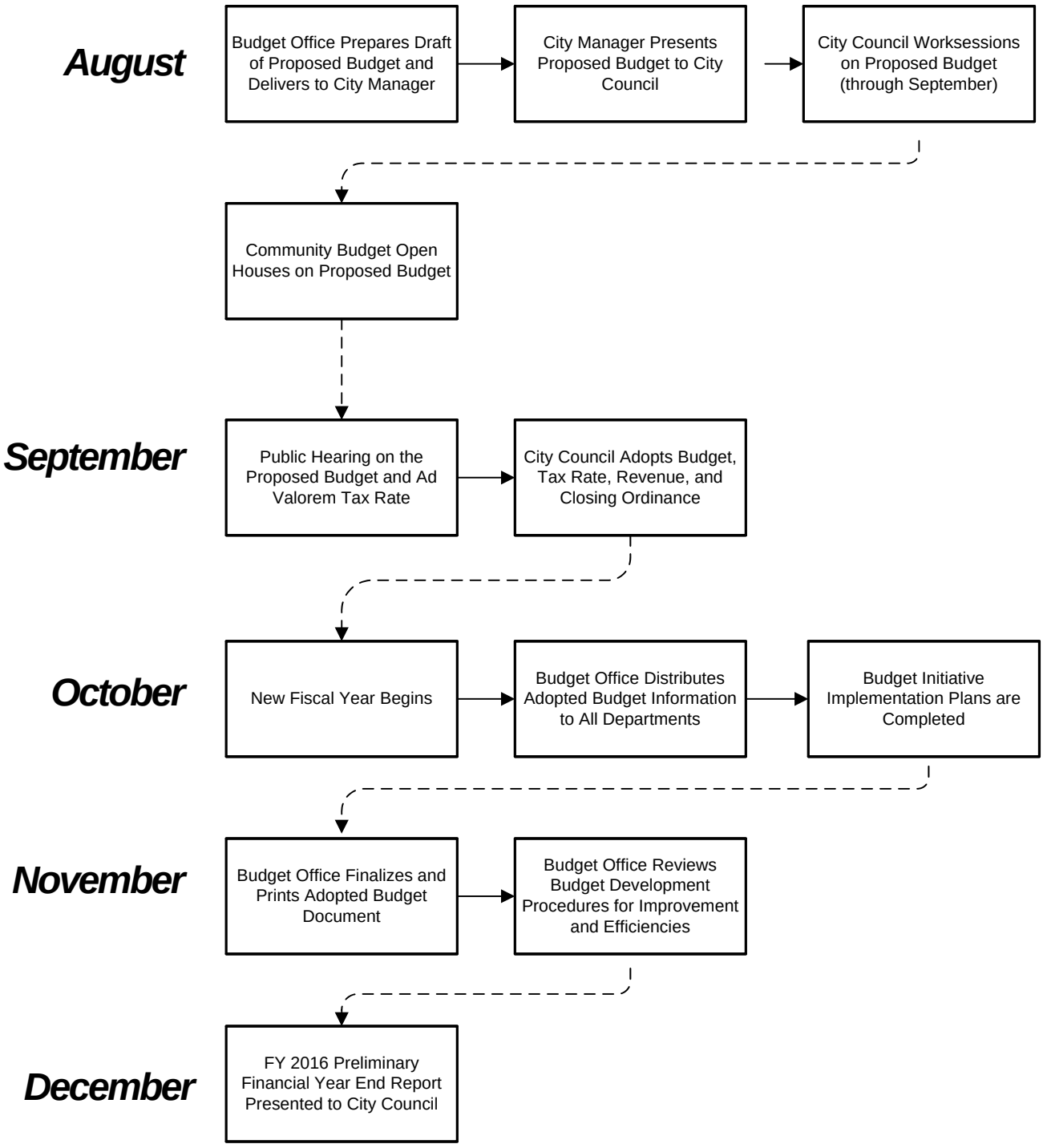
1. The City holds a bond sale after one of the following:
    a. Approval by City Council to issue Certificates of Obligation, Tax Notes or Revenue Bonds
    b. Successful completion of a General Obligation Bond Election
2. The bonds are purchased, and the funds generated from the sale are allocated to Bond Funds to support specific projects or to refund existing debt
3. New Funding is distributed from the Bond Funds to the individual project budgets while refunding amounts are paid out within the Debt Service Funds to the appropriate escrow agents
4. Payments are made through open project accounts to individual contractors for project work
5. When a project is completed and the project account closed, unused funds can be directed to the debt service obligation or for usage towards additional projects
    a. For reduction of the debt service obligation, the unused funds are transferred from the overall bond fund into the Debt Service Fund
6. The Debt Service Fund is also supported by other revenue sources
7. The Debt Service fund is used to pay the interest and principal of long-term debts



FY 2017 BUDGET PROCESS



FY 2017 BUDGET PROCESS



Budget Schedule Fiscal Year 2017

The City of San Antonio provides residents a range of opportunities to be involved in the budget development process. Throughout the process, residents provide input for the budget's development through Budget Input Boxes, Community Budget Hearings, and the newly implemented SASpeakUp program in which residents are encouraged to "SpeakUp" and describe their priority services with a short video clip or picture posted to Facebook, Twitter or Instagram using the hashtag #SASpeakUp. Additionally, a number of City Council budget worksessions and presentations are held on the Proposed Budget. The schedule below represents the schedule for the recently developed FY 2017 Budget:

October - September	The Budget Input Boxes are available at various locations in City departments and online for suggestions on how to make effective changes to the budget
January - February	The Office of Management and Budget (OMB) and the Finance Department compile the Three Plus Nine Budget & Finance Report to present to City Council
February 17	Presentation to City Council of the Three Plus Nine Budget & Finance Report and the FY 2017 Budget Calendar
March - April	Five Year Financial Forecast materials sent to departments. Departments submit mandates and strategic issues to OMB for Financial Forecast
April to May	Community input gathered through SASpeakUp campaign prior to budget development
May 11	City Council "B" Session: a) Six Plus Six Financial Report, b) Five Year Financial Forecast, and c) FY 2016 Mid-Year Budget Adjustment Ordinance
May 12	City Council "A" Session: FY 2016 Mid-Year Budget Adjustment Ordinance
June 8	City Council Special Goal Setting Session for the FY 2017 Budget and the FY 2017 Budget Plan. Summary report of community priorities for the FY 2018 Budget.
June	Executive Leadership Team members meet with Departments and OMB to review service delivery plans, performance expectations and outcomes, new and increased revenues, mandates, reductions, known potential priorities, and departmental efficiencies
July	Meetings with City Manager, Executive Leadership Team, and OMB staff to review budget recommendations and service delivery plans utilizing identified City Council Goals and Priorities
August 18	City Manager presents FY 2017 Proposed Operating & Capital Budget to City Council and City Council considers the FY 2017 Proposed Ad Valorem Tax Rate and sets date, time, and place for public hearings. OMB delivers copies of the FY 2017 Proposed Operating and Capital Budget to City Council and City Clerk

Budget Schedule Fiscal Year 2017

August 22 - September 1	Community Budget Open Houses held throughout the city to obtain community input on the proposed budget
August 24 - September 14	City Council Worksessions on the FY 2017 Proposed Budget
August 31	City Council Public Hearing on the FY 2017 Proposed Budget and First Ad Valorem Tax Rate Public Hearing
September 7	City Council Public Hearing on the FY 2017 Proposed Budget and Second Ad Valorem Tax Rate Public Hearing
September 15	City Council adopts the FY 2017 Annual Operating and Capital Budget, the Ad Valorem Tax Rate, Revenue Adjustments, the Operating and Capital Budget Appropriations Ordinance, and the FY 2016 Closing Ordinance
October - November	OMB finalizes the FY 2017 Adopted Operating & Capital Budget documents. OMB coordinates, analyzes, and validates implementation plans for budget initiatives approved within the FY 2017 Budget
December	FY 2016 Preliminary Financial Year-end report is presented to City Council. OMB reviews budget development procedures for improvements and efficiencies

BUDGET SUMMARY



CITY OF SAN ANTONIO

October 1, 2016

To the Honorable Mayor and City Council:

I am pleased to transmit the Adopted Budget for the Fiscal Year 2017. The budget is balanced as required by law, and reflects the City Council policy direction provided in June and input from the Community.

The FY 2017 spending plan focuses on street maintenance and sidewalks, enhancing public safety, improving the quality of life of our city neighborhoods, and implementing the SA Tomorrow Comprehensive Plan. This budget reflects our commitment to provide high quality services to the public while maintaining a strong financial position.

The Adopted FY 2017 Consolidated Annual Budget, comprised of all funds excluding transfers, totals $2.5 billion. The General Fund budget is $1.14 billion; restricted funds, including, Development Services, Solid Waste, Airport, and Hotel Occupancy Tax, total $824 million; and the Capital Budget totals $585 million. The Adopted Budget adds a net of 154 new positions for a total of 12,186 authorized positions.

The Adopted General Fund Budget is structurally balanced, keeps public safety spending at below 66%, and maintains financial reserves at 15%. The budget supports a proposed general obligation bond program for 2017 to 2021 of $850 million with no city property tax rate increase.

Addressing City Council and Community Priorities

Streets and Sidewalks The 5,000 survey results gathered from the community in April and May, consistently ranked infrastructure as a top priority. In response, the adopted budget maintains its investment in infrastructure. The FY 2017 adopted spending plan invests $64 million in street maintenance, $15 million in sidewalks, $2 million in pedestrian safety, and $1 million for new street lights for city neighborhoods.

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Enhancing Public Safety Residents also indicated that additional police officers and firefighters were a top priority. The adopted budget adds 32 new police officers and nine parks police officers. A total of 42 civilian call takers are added to the 911 call center to reduce call wait time. Funds are included in the budget for fire safety; a total of 46 fire stations will be retrofitted with exhaust removal systems that will eliminate potential harmful chemicals from the fire stations. A second set of bunker gear is also included in the budget to keep all 1,200 firefighters safe.

Parks and Senior Services The adopted budget adds operating funds and staff to Parks and Senior Services for newly completed capital projects approved by the voters as part of the 2012 General Bond Program and the City's Linear Greenway Program. Seven positions are added to the Parks Department to maintain 2.4 new miles of trails and approximately 293 acres of additional land for parks and linear creekways. These positions will also maintain new park amenities completed as part of the 2012 Bond Program. Resources are added to the budget to operate a new senior center located at South Side Lions and to augment services at the Northeast senior center.

Library The adopted budget provides funds for operations of two new libraries scheduled to open in FY 2017 in Council District 2 and Council District 6. These libraries are part of the 2012 General Obligation Bond Program. Funds are also allocated to the library for computer and furniture replacement at some libraries as well as security cameras and secured access.

Animal Care Services Resources in the amount of $900,000 are added to increase enforcement, education, and spay and neuter surgeries. A new spay and neuter surgery clinic at Brooks City Base is scheduled to open in January 2017. The adopted budget also adds funding to continue programs previously funded through grants including the return-to-owner program, and partnerships with rescue organizations.

SA Tomorrow Implementation The FY 2017 Adopted Budget begins the implementation of the City's SA Tomorrow Master Plan. A total of $1.5 million is added to complete 5 regional master plans and 1 community plan and six new planning positions are added for the master plan implementation.

Civilian Employee Pay Increases The adopted budget increases the civilian entry wage for all full-time and part-time employees from $13.00 per hour to $13.75 per hour. Pay increases for civilian employees ranging from 1% to 5% and are included in the FY 2017 Adopted Budget. Employees covered under the Step Pay Plan (Office and Clerical, Service and Maintenance employees, and Skilled Craft) will be eligible to receive a 2% to 4% step increase in addition to the 1% COLA. Professionals, Managers and Executives are eligible for up to 4% in performance pay in addition to the 1% COLA.

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Police Collective Bargaining Agreement

The adopted budget for the Police Department reflects the collective bargaining agreement approved by the City Council on September 1, 2016. Under the terms of the agreement, police officers will be eligible to receive a 3% lump sum payment and a $400 clothing allowance increase in FY 2017. This is in addition to any step pay or longevity pay increases. A more detailed summary of the collective bargaining agreement is included in the executive summary section of this adopted budget document.

The Fire Department adopted budget reflects the Evergreen clause of the collective bargaining agreement, which expired on September 30, 2014, for healthcare benefits and step and longevity pay increases.

Restricted Funds

Solid Waste Fund The Solid Waste Operating and Maintenance Fund provides for the operation and management of garbage and recycling pickup, brush collection, and other related services. This year's adopted budget continues the City's progress towards attaining the residential 60% recycling rate goal by FY 2025 by implementing Variable Rate Pricing, also known as Pay as You Throw. All San Antonio residential customers will be converted to the Pay as You Throw program by the end of FY 2017. Customers that are part of the new program will have a choice of a small, medium, or large garbage cart and the total monthly rate will be based on the size of the garbage cart instead of a single monthly fee. There is no recommended rate increase included in the budget.

Storm Water Operating Fund The City's Storm Water Fund supports drainage and creekway maintenance, flood tunnel operations, river maintenance, street cleaning, engineering, and flood plain management. Consistent with the five-year rate increase approved by City Council in 2015, the adopted budget includes a Storm Water Utility Fee increase. Revenues generated from the fee will be used to provide service enhancements to storm drain tunnel maintenance and new capital projects.

Right of Way Fund The Right of Way Fund supports expenditures associated with oversight of utility construction within the City's Right of Way. Over the next several years, the City is anticipating a significant amount of construction in the right of way from high speed fiber internet. A team of 14 will be dedicated to manage the fiber installation and serve as the point of contact for the community. The team is comprised of existing positions within the Transportation and Capital Improvements Department being re-assigned to the Right-of-Way Fund.

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Conclusion

The FY 2017 Adopted Budget was carefully prepared to balance the City Council and community priorities with a sustainable and sound financial plan for the City of San Antonio. This budget reflects the City organization's core values of Teamwork, Integrity, Innovation, and Professionalism. I appreciate the valuable policy guidance provided by the City Council and Community input received during the budget development process.

Respectfully submitted,



Sheryl Sculley
City Manager

ADOPTED OPERATING AND CAPITAL BUDGET HIGHLIGHTS

City of San Antonio

FISCAL YEAR 2017

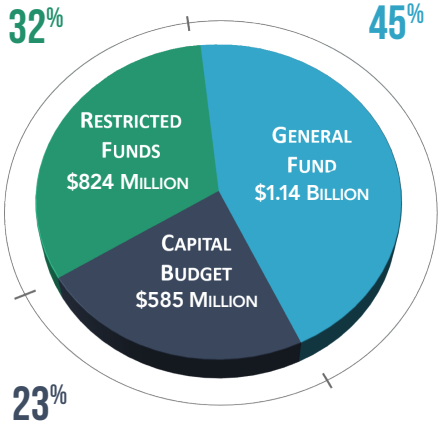


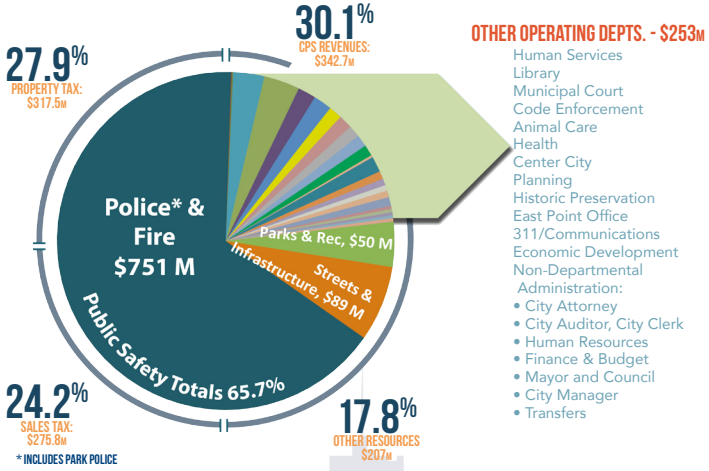
OVERVIEW

The FY 2017 Adopted Budget reflects City Council policy direction provided in June and input from the community, all while maintaining a strong financial position. The FY 2017 Adopted Budget is balanced, and begins the implementation of the SA Tomorrow Comprehensive Plan. The adopted spending plan continues investing in streets and sidewalks, enhances public safety by adding additional police officers, improves quality of life in our neighborhoods, promotes the Historic Missions World Heritage Site, and prepares for the City's Tricentennial Celebration.

TOTAL CITY BUDGET & GENERAL FUND BUDGET

NO CITY PROPERTY TAX RATE INCREASE INCLUDED IN BUDGET





TOTAL CITY BUDGET - $2.5 Billion

The adopted consolidated budget for FY 2017 is **$2.5 billion** and is comprised of three parts - The General Fund, Restricted Funds (such as Airport, Solid Waste, and Development Services), and the Capital Budget which includes the 2012 Bond Programs, Airport Projects, and the Alamodome Renovations.

GENERAL FUND - $1.14 Billion

The City's largest operating fund is the General Fund. The services paid by the General Fund include most basic City services. Police and Fire services represent less than 66% of the General Fund Budget; the remaining 34.3% is allocated to other important City services including Streets, Parks, Library, Human Services, Health, Animal Care, and Code Enforcement.

INFRASTRUCTURE & PEDESTRIAN SAFETY



$64M STREET MAINTENANCE
Over 900 projects across the City.

$15M FOR SIDEWALKS
85 projects across the City.

$1M FOR SCHOOL PEDESTRIAN SAFETY

$1M FOR PEDESTRIAN SAFETY - VISION ZERO

Protecting the City's right-of-way: **12 existing positions** reallocated to monitor and inspect the installation of high speed internet fiber.

PUBLIC SAFETY

Public Safety spending is less than 66% of General Fund. **The Police FY 2017 Adopted Budget** reflects the Collective Bargaining Agreement approved by City Council on September 1. The terms of the compromise allow the City to propose a budget that includes a pay raise for officers and more officers in the field, while balancing public safety with other important City services.



32 NEW POLICE OFFICER POSITIONS

9 NEW PARKS POLICE OFFICER POSITIONS

42 POSITIONS FOR THE 911 CALL CENTER

In FY 2017, the Police Department continues implementation of body cameras.

The Fire FY 2017 Adopted Budget reflects the Evergreen clause of the Collective Bargaining agreement that expired on September 30, 2014.

46 ENGINE EXHAUST RENEWAL SYSTEMS AT FIRE STATIONS

1200 FIREFIGHTERS RECEIVE SECOND SET OF BUNKER GEAR

PLANNING & SA TOMORROW

The FY 2017 Adopted Budget supports the SA Tomorrow Comprehensive Plan. 6 Planning Positions are added to assist with implementation of the Comprehensive Plan. **$1,105,000** is included to begin Comprehensive Plan Implementation Strategy for Regional Centers.

PARKS | $900,000

Funds added for maintenance of new Greenways and new park development completed. **2.4 new miles** of trails and **216 acres** of new park land.

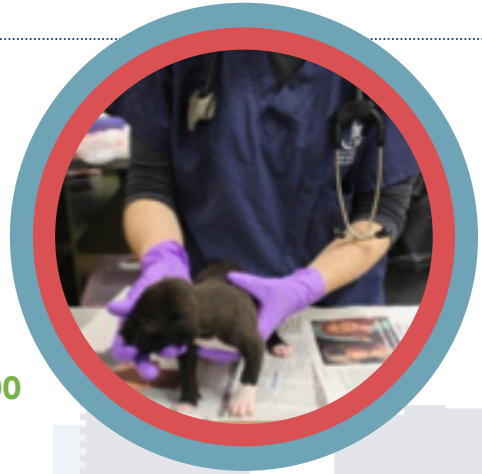
NEW PARK AMENITIES IN FY 2017 INCLUDE:

- New pavillion at Menger Creek, irrigation and lighting improvements at Rosedale
- Artwork and walkways in Lackland Corridor
- Shade structures at Villa Coronado and Benavides
- Green space at HemisFair Park
- Additional trailheads with parking, water fountains, and signage on the linear creekways (Leon Creek and Medina River)



ANIMAL CARE | $900,000

Resources of **$900,000** are included to add 2 new Animal Care Officers for neighborhoods with high stray pet populations, 3 new positions to support the grant expiring "return-to-owner" program, adds resources to perform **5,000** additional spay/neuter surgeries, and pick up an additional **2,000** stray animals.



LIBRARY

$3M NEW LIBRARY FUNDING

The Budget includes funding for:

- Operations of the Potranco and Schaefer libraries **($1.9 million)**
- Computer & furniture replacement at branch libraries **($900,000)**
- Security cameras and security access card systems **($260,000)**





HUMAN SERVICES

SENIOR SERVICES>
$900,000

- Adds **5 positions** and funding for operations of the new Southside Lions Senior Center opening this winter
- Adds **3 positions** and additional meals to support the increased demand at the Northeast Senior Center



DELEGATE AGENCIES>
$21M

- Increases allocation to workforce development and youth agencies
- Funds **ALL** domestic violence prevention agencies at the current FY 2016 levels

WORLD HERITAGE $3.8M

- **$2.8M** for streets and sidewalks around the Missions
- **$500,000** for work plan implementation, which include trail beautification, way finding improvements and mobile website
- **$250,000** for funding business development that supports cultural heritage tourism

"SMART CITIES" INITIATIVES

$13 million for replacement of technology, WiFi at City parks, solar benches, and smart community kiosks.



SOLID WASTE

All San Antonio residents will be converted to **Pay as You Throw program** by the end of FY 2017. The Adopted Budget continues the City's progress towards attaining the 60% residential recycling rate goal by FY 2025. The FY 2017 Budget contains no proposed rate increase to the Solid Waste Fee.

STORMWATER FUND

The Budget includes a rate increase generating **$3M** in additional revenue to provide service enhancements to storm drain tunnel maintenance and new capital projects. Rate increase is consistent with the City Council five-year increase approved with the FY 2016 Budget.

EMPLOYER OF CHOICE

The Budget includes for all civilian employees a **1% cost of living adjustment**, continuation of the tenure-based Step Pay Plan, Performance Pay for professional staff and managers, **6 additional** weeks of paid parental leave, **24 hours** of wellness leave, and **tuition reimbursement** for trade certifications.

Step Pay Plan Employees	Managerial & Professional
• 1% Cost of Living Adjustment • 2 to 4% Step Pay Plan • $13.75 per hour entry wage	• 1% Cost of Living Adjustment • Performance Pay Allocation equivalent to 3% of wages





The Budget also includes a **new housing incentive program** for Police and Fire Uniform Employees to relocate within the City limits.

CITY OF SAN ANTONIO

BUDGET FACTS
FY 2017 ADOPTED BUDGET

FY 2017 Budget

All funds with FY 2017 Capital Budget **$2,552,048,208**
FY 2017 Operating Budget All Funds **$1,966,742,806**
FY 2017 Capital Budget **$585,305,402**

FY 2017 General Fund **$1,143,343,239**

Major Special Revenue Funds

Advanced Transportation District Fund **$17,553,920**
Community and Visitor Facilities Fund **$42,768,114**
Convention and Visitors Bureau Fund **$22,845,375**
Culture and Creative Development Fund **$10,274,432**
Municipal Court Security Fund **$485,165**
Municipal Court Technology Fund **$726,474**
Storm Water Operating Fund **$49,654,421**
Street Right of Way Management Fund **$3,439,668**

Enterprise Funds

Airport Operating and Maintenance Fund **$92,125,071**
Development Services Fund **$31,706,151**
Solid Waste Operating and Maintenance Fund **$113,329,062**
Parking Operating and Maintenance Fund **$10,271,998**

Internal Service Funds

Capital Improvements Management Services Fund **$19,172,182**
Facility Services Fund **$16,292,097**
Information Technology Services Fund **$58,616,696**
Purchasing and General Services Fund **$5,973,078**
Equipment Renewal and Replacement Fund **$46,251,885**
Fleet Services Fund **$40,095,607**

Self Insurance Funds

Employee Benefits Insurance Fund **$161,522,518**
Liability Insurance Fund **$9,552,421**
Workers' Compensation Fund **$15,778,623**

Federal and State Grant Funding

(Operating Services) **$146,540,593**

FY 2017
PERSONNEL SUMMARY

Authorized City Positions

Total General Fund Positions **7,533**
Total Other Fund Positions (Including Grants) **4,653**
Authorized Positions All Funds (Including Grants) **12,186**

Uniform Positions (Including Grants)

Police Uniform Positions **2,417**
Fire Uniform Positions **1,714**

Budget Summary

Budget Development Process

Overview

The FY 2017 Adopted Budget is balanced and reflects the City's continued commitment to providing public services and programs that enhance the quality of life for San Antonio residents. The FY 2017 Adopted Budget was developed following City Council policy direction and community input received in June 2016. The FY 2017 Adopted Budget maintains the City's property tax rate while enhancing programs and services.

The Adopted Budget Summary highlights how the City's financial, human, and capital resources are allocated to achieve policy and service delivery goals.

Budget Development Strategy

The process of developing the FY 2017 Adopted Budget is a comprehensive effort that involves input from residents, the Mayor and City Council, outside governmental agencies, private organizations, all City departments and offices, and City employees. There are several major components to the process, including the annual policy and goal-setting work session with the Mayor and City Council as well as community and employee input.



Five-Year Financial Forecast

As part of the budget development process, the City prepares a Five Year Financial Forecast, which projects revenues and expenditures for the General Fund, Development Services Fund, Hotel Occupancy Tax Fund, and Solid Waste Fund from FY 2017 to FY 2021. Forecast development began in March and the Forecast was presented to City Council on May 11, 2016. The Forecast is not a budget but a tool used to identify potential funding challenges as well as the City's ability to reach its long-term financial and strategic goals. The Forecast also provides City Council a preliminary outlook of the City's financial position before the development of the Adopted Budget.

Forecast Revenues Major revenue assumptions included in the forecast reflected a continuing positive growth trend for revenues. For the period of FY 2017 to FY 2021, major General Fund revenue growth rates were forecasted as follows:

General Fund Revenue	FY 2017[1]	FY 2018	FY 2019	FY 2020	FY 2021
Property Tax	6.5%	4.0%	3.0%	3.0%	3.0%
Sales Tax	3.5%	3.5%	3.5%	3.5%	3.5%
CPS Revenue	5.0%	3.0%	3.0%	2.5%	2.5%

[1] Growth rates compared to the FY 2016 Estimate as of May 2016

Forecast Expenses Major General Fund expense assumptions used in the forecast included the following:

- Maintains current levels of service
- Reflects $50 million for Streets Maintenance program and $5 million for Sidewalks
- Reflects Evergreen health care costs for Police and Fire collective bargaining contracts
- Maintains Step Pay Plan for Civilian Employees
- Civilian Performance Pay for non-step pay plan employees
- Operating costs for completed 2012 Bond Program projects such as one new senior center, and new park and greenway trails

Forecast Results The results of the FY 2017 to FY 2021 Forecast indicated a surplus of less than $1 million in the General Fund in FY 2017. Over the forecast period, the General Fund is structurally balanced and reflects the goal of a 15% General Fund reserve.

The following table illustrates the General Fund five year revenues and expenses developed during the Forecast.

General Fund Five-Year Financial Forecast*
($ in Millions)

General Fund	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Revenues (Includes beginning balance)	$1,184	$1,216	$1,251	$1,287	$1,325
Expenses (Includes reserves for following fiscal year)	$1,183	$1,215	$1,247	$1,278	$1,310
Surplus/(Deficit)	**$0.5**	**$1.1**	**$4.0**	**$8.4**	**$14.7**

* Forecast is not a budget but is a preliminary estimate of FY 2017 to FY 2021 financial results. Forecast developed prior to Adopted Budget.

City Council Policy Direction

After the Five Year Financial Forecast was presented, a Budget Goal Setting Session was held on June 8, 2016 for the Mayor and City Council to discuss budget priorities and provide policy direction to staff for the development of the FY 2017 Adopted Budget. At this session, the City Council discussed a range of topics and priorities including budget and financial policies, infrastructure and transportation, public safety needs, neighborhood and social services, Smart City initiatives, and workforce development.

The City Council established a list of priorities to guide the development of the FY 2017 Adopted Budget. The next table provides a summary of the City Council priorities.

City Council Policy Direction for Development of FY 2017 Budget June 8, 2016	
Topic Area	Priority/Policy Direction
Endorsed Financial Policies	No property tax rate increase
	Maintain Public Safety below 66% of General Fund
	Maintain General Fund balance at minimum of 15%
Infrastructure & Transportation	Increase street maintenance from $50 million to $64 million
	Increase sidewalk maintenance from $5 million to $15 million
	Continue support of Lone Star Rail
	Continue ADA efforts, evaluate expanding senior activities and equipment for the visually impaired at City senior centers
Public Safety	Additional police officers and firefighters while maintaining Public Safety under 66% of the General Fund
Neighborhoods and Social Services	Support current delegate agency funding allocation survey results; no term limits on delegate agency funding
	Increase youth programming including My Brother's Keeper, anti-bullying, and teen dating violence
	Increase funding to Animal Care Services for education, outreach, marketing, enforcement, and neighborhood sweeps in high need areas
	Support for cost of air quality non-attainment study
	Continue to explore funding alternatives for Tricentennial
	Support World Heritage Incentive Fund
	Support Smart Cities initiatives
	Continue current workforce development and economic development incentive programs

Community Input

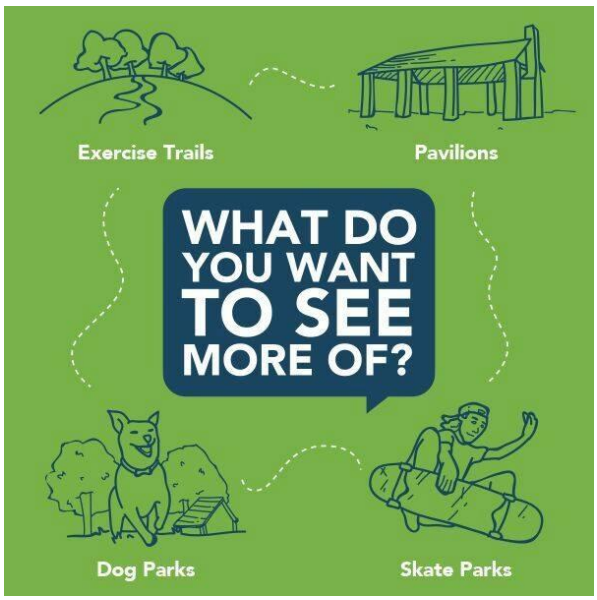
SASpeakUp Campaign: The 2016 #SASpeakUp campaign was the most robust and multi-faceted effort to obtain community input for budget development in the past decade. More than 5,000 surveys and comments were received, compared to 1,900 comments last year.



Residents had the opportunity to provide feedback through a wide variety of channels, with an emphasis on reaching residents *where they are*, whether online, at community-wide events or at city facilities in their neighborhoods.

Feedback was received primarily through brief surveys but also with comments made on social media. The brief budget survey and information was made available in English and Spanish on SASpeakUp.com and at libraries and senior centers.

The survey was also available through social media, on neighborhood websites (e.g. Nextdoor.com) and through e-mail blasts. The SASpeakUp team, comprised of City employees and University of Texas at San Antonio (UTSA) students, attended eight community-wide events, ranging from movies in the park to races to festivals, to invite residents to take the survey. Local media coverage also helped spread the word about the campaign and opportunity to provide input.



The City partnered with the College of Public Policy at UTSA to disseminate the budget survey to residents via email. Approximately 800 of the 5,100 surveys referenced above were collected by UTSA through this process. By reaching out to residents that may not have attended community events using a combination of online and telephone survey methodology, the campaign reached more residents than ever.

Website & Social Media Residents were also invited to join the conversation at their convenience using a personal computer or smartphone through SA SpeakUp's website and social media. The campaign resulted in 2,234 interactions and a 139% increase in followers.



SASpeakUp Community Feedback

The SASpeakUp budget survey asked residents to rank the importance of the following service areas for the coming fiscal year: Streets, Public Safety, Neighborhood Services, Economic Development, and Parks & Recreation. The community priorities are reflected in the following graphic.



Budget Input Box The Budget Input Box provides residents and employees with the opportunity to offer their suggestions on how the City could increase efficiency and improve service delivery. Budget Input Boxes are distributed to various locations throughout the City, including public libraries, the lobbies of City offices, local Chambers of Commerce, and other venues. A link is also available on the City's website for employees and residents to submit their suggestions electronically. Through July, 1,591 responses were received from employees and residents.

Budget Balance Simulator The budget balance simulator allows residents to gain hands-on experience on the challenges of balancing the City's budget. From April to July 2016, 1,194 users visited the simulator to access detailed budget information and 141 submitted proposed changes to the budget. In the aggregate, residents proposed increasing the Streets, Parks & Recreation, and Social Services budgets.

Community Engagement for FY 2017 Proposed Budget

After the Budget was proposed, the City held five budget open houses and two public hearings in August and September to provide residents with an overview of the Proposed Budget and to collect feedback. Over 282 attended these meetings and broadcasts from the open house meetings were viewed over 296 times online. The budget highlights video was viewed more than 16,700 times on Facebook and YouTube and 965 comments were received, which was more than double the views and comments received last year.

Budget Overview

Amendments to the Proposed Budget

As part of the budget process, the City Council considers amendments to the Proposed Budget based on community input and review of the Proposed Budget. On September 14, City Council was provided with a list of budget amendments to the General Fund, Restricted Funds, and Capital Budget. The budget amendments shown on the following tables were approved on September 15 with the adoption of the FY 2017 Budget.

General Fund		
Item No	**Resource Amendments**	**Total**
1	Federal reimbursement for uncompensated EMS transport costs for Medicaid and uninsured users	3,000,000
2	Additional CPS revenues above the FY 2016 Estimate, net of less revenue received in sales tax	1,500,000
	Total General Fund Resource Amendments	**$4,500,000**

Item No	Expenditure Amendments	FY 2017 Budget Impact	FY 2018 Budget Impact
1	SA Tomorrow Implementation (Funding for an additional 4 regional master plans, 1 community plan, and 4 planning positions in FY 2017). Proposed Budget included $250,000 for one regional master plan and $160,000 for 2 Planners. 2 regional master plans and 1 community plan will be funded in FY 2018	1,100,000	569,066
2	SAGE – matching funds for National Development Council Grant	193,000	0
3	P-16 My Brother's Keeper for Youth Services (Funding in addition to $150,000 included in the Proposed Budget for a total of $170,000)	20,000	0
4	Increase Entry Wage for Civilian employees from $13 to $13.75/hour. Human Resources will study entry wage and step pay plan with the City Employee Management Committee during FY 2017.	412,069	412,069

General Fund (continued)			
Item No	**Expenditure Amendments**	**FY 2017 Budget Impact**	**FY 2018 Budget Impact**
5	Continuation of Under 1 Roof Pilot Program in CD1	400,000	0
6	Roof Program for CD2	100,000	0
7	SAGE Corridor Improvements - $160,000 Austin, E Commerce, E Houston, Grayson ($40,000 each)	160,000	0
8	Increase funding to M.L.K. March from $100,000 to $150,000	50,000	0
9	Continuation of the Eastside Dreamers Academy Summer Youth Program	25,000	0
10	Park improvements for Lindberg and Coliseum Oaks, to include shade structures and other general park improvements	100,000	0
11	Funding for Midnight Youth Basketball in CD2	75,000	0
12	Increase City Council Aide Healthcare Stipend from $350 to $400 per month (Proposed Budget included an increase from $300 to $350)	26,400	0
13	Enhanced benefits for full-time City Council Aides including tuition reimbursement program, contribution to IRA, and phone and vehicle allowance	260,000	0
14	Transportation to swimming program classes for 2nd graders at Palo Alto Natatorium	25,000	0
15	SAREADS Project - funds would assist to increase literacy and educational attainment in Bexar County for low income children.	50,000	0
16	Continuation of the Let's Paint Program	200,000	0
17	Shade structures over playgrounds at CD5 parks - $50,000 each (Total is $250,000 of which $127,605 will be funded by the 1115 Health Grant)	122,395	0
18	Transportation services for seniors (would add a 25 passenger small bus and a part-time driver position) for CD 5 and CD6	165,000	35,000
	Total General Fund Expenditure Amendments	**$3,483,864**	**$1,016,135**

Restricted Funds			
Item No	**Expenditure Amendments**	**FY 2017 Budget Impact**	**FY 2018 Budget Impact**
1	Increase entry wage for civilian employees from $13.00 to $13.75 per hour. In FY 2017, Human Resources will study issue with the City Employee Management Committee. This request would be funded from fund balance within restricted funds	847,369	847,369
	Total Restricted Funds Expenditure Amendments	**$847,369**	**$847,369**

Hotel Occupancy Tax (HOT) Fund			
Item No	**Expenditure Amendments**	**FY 2017 Budget Impact**	**FY 2018 Budget Impact**
1	Comprehensive music economy study in partnership with SA Sound Garden and Bexar County. This request would be funded from the existing 15% Arts funding allocation.	25,000	0
	Total HOT Fund Expenditure Amendments	**$25,000**	**$0**

Capital Budget		
Item No	**Resource Amendments**	**Total**
1	Use of FY 2017 Capital Budget Contingency	3,400,000
	Total Capital Budget Resource Amendments	**$3,400,000**

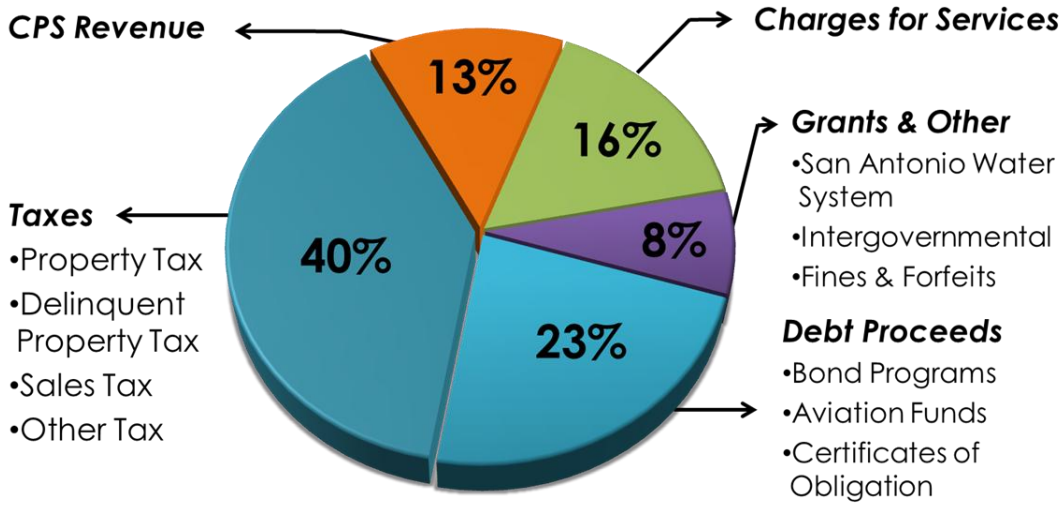
Item No	Expenditure Amendments	FY 2017 Budget Impact	FY 2018 Budget Impact
1	Child Safe - City contribution to construction of headquarters building contingent upon County contribution to Child Safe.	1,000,000	0
2	Brooks - South New Braunfels from Lyster Rd to Loop 410 South (Planning, Design, Environmental, and Utility Requirements)	2,000,000	0
3	Park improvements in CD7	175,000	0
4	Property acquisition in CD6 (funding is in addition to $400,000 included in Proposed Budget for a total of $625,000)	225,000	0
	Total Capital Budget Expenditure Amendments	**$3,400,000**	**$0**

FY 2017 Adopted Total City Budget (All Funds)

The FY 2017 Adopted Consolidated Annual Budget, comprised of all funds excluding transfers, totals $2.5 billion, and is less than the FY 2016 Budget as the 2012 General Obligation Bond projects are being completed. The General Fund budget is $1.14 billion; Restricted Funds, including Aviation, Development Services, and Solid Waste, total $824 million; and the FY 2017 Capital Budget is $585 million.

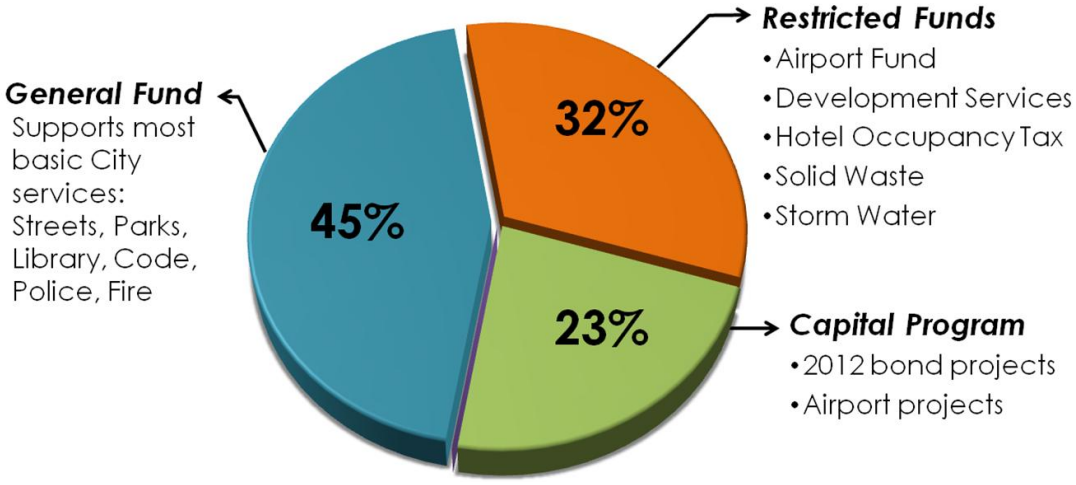
Revenues: $2,552,048,208

(Where the Money Comes From)



Service Delivery Expenditures: $2,552,048,208

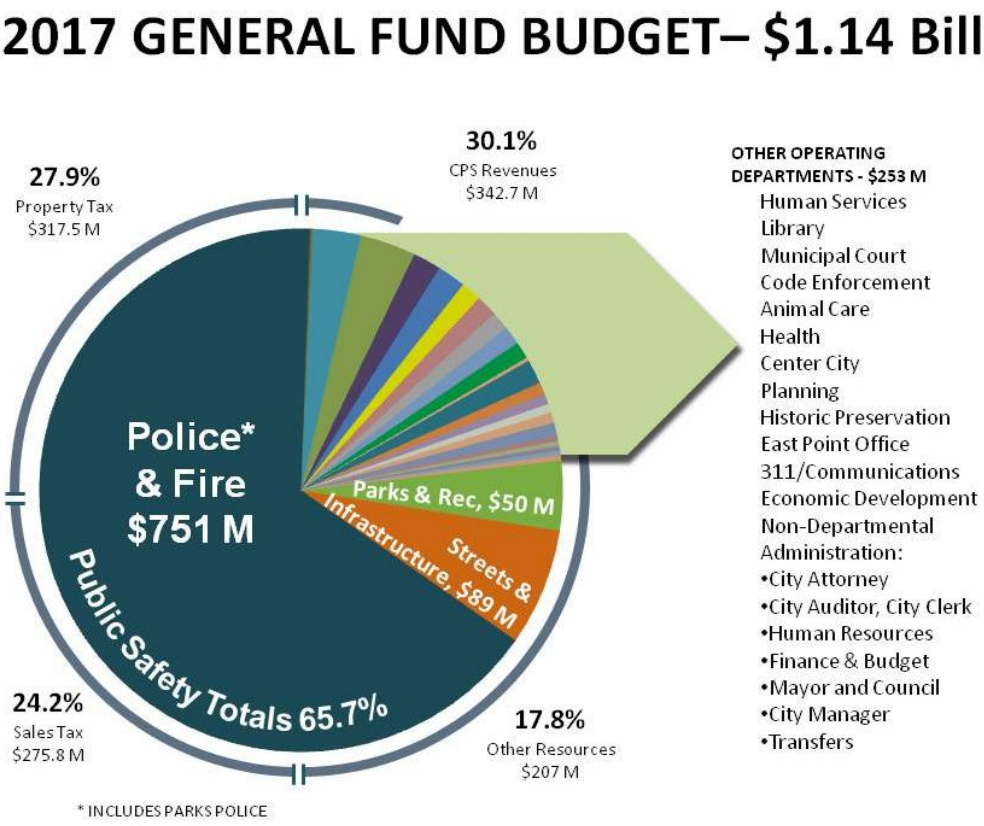
(Where the Money Goes)



FY 2017 Adopted General Fund Budget

The General Fund supports the majority of basic City services such as Police, Fire/EMS, Streets, and Parks. Public Safety expenditures alone represent less than 66% of the General Fund. Other important City services funded by the General Fund include streets, parks, libraries, human services, health, animal care, and code enforcement. General Fund services are primarily supported by property tax, sales tax, and CPS Energy payments.

The following graphic demonstrates the City's balanced budget approach between anticipated revenues and budgeted expenditures during FY 2017. The outer ring accounts for all available resources in the FY 2017 Adopted Budget while the inner ring accounts for City services.



Financial Stewardship

The establishment and maintenance of appropriate reserves within the General Fund is critical to prudent financial management. Currently, the City holds a "AAA" general obligation bond rating by the three major bond rating agencies – Standard & Poor's, Fitch, and Moody's. The "AAA" bond rating is the highest credit rating an organization can receive and it allows the City to pay the lowest possible interest rates in the market. San Antonio is the only major city with a population of more than one million to have a "AAA" bond rating from any one of the three major rating agencies.

The FY 2017 Adopted Budget reflects the financial policies approved by City Council:

- Manage "crowd-out"—balance between Public Safety and Non Public Safety budgets—within General Fund. Maintains Public Safety budgets below 66% of General Fund
- A minimum General Fund Target Ending Balance of 15% comprised of the following:
    - General Fund budgeted financial reserves at 10%
    - Achieve a Two-Year budgeted financial reserve of 3% to 5%
- Manage structural balance in the General Fund
- Maintain moderately conservative revenue projections
- Establish contingency reserves of $1 million for General Fund and $3 million for capital budget
- Address Internal Service Fund Deficits within 3 to 5 years

Two-Year Budget Plan

With the adoption of the FY 2007 Budget, the City implemented the practice of maintaining a two-year balanced budget. When City Council adopted the FY 2007 Budget, they also approved recommendations that provided a balanced budget plan for FY 2008. The City continued this practice through the adoption of the FY 2009 Budget. With the adoption of the FY 2010 Budget, the City modified this practice to include a two-year balanced budget with some flexibility in the second year as a result of the national recession. In FY 2016, the City again continued the practice of presenting a two-year budget plan.

The FY 2017 Adopted Budget and the FY 2018 Budget Plan are structurally balanced.

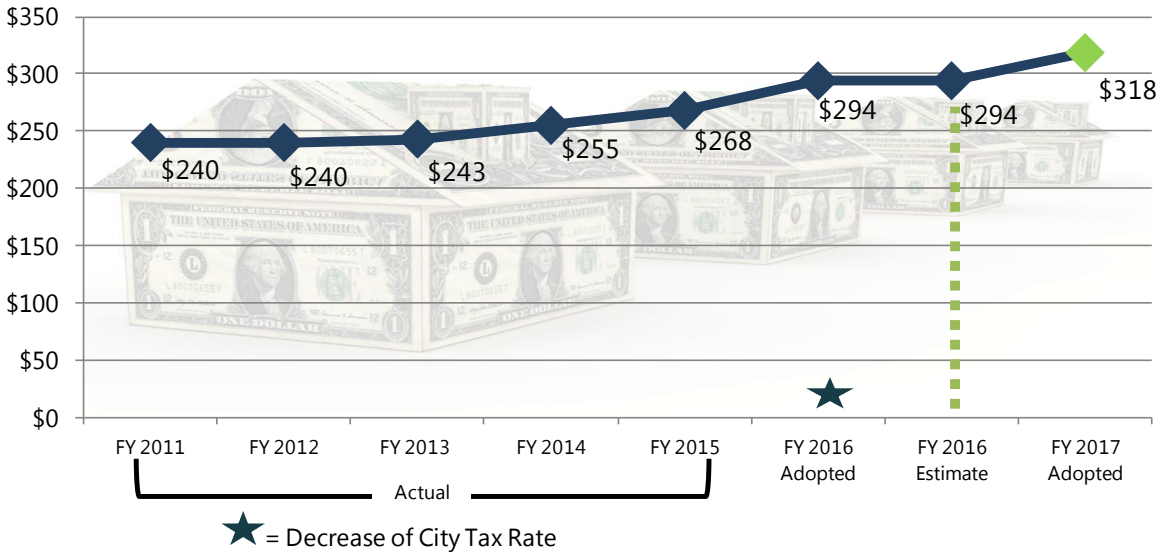
The following table shows the FY 2017 Adopted Budget and the FY 2018 Budget Plan:

Two-Year General Fund Budget Plan -In Thousands-		
Revenues	**FY 2017 Budget**	**FY 2018 Plan**
Beginning Balance (Excluding Budgeted Reserves)	$ 0	$ 0
Use of Reserve for Two-Year Budget Plan	69,733	57,781
Operating Revenue	1,135,290	1,171,227
Total Revenue	**$ 1,205,023**	**$ 1,229,007**
Expenditures		
Service Delivery Costs	1,143,343	1,166,003
Gross Ending Balance	**$ 61,680**	**$ 63,004**
Budgeted Financial Reserves		
Added Budgeted Financial Reserves	3,899	3,594
Reserve for 2-Year Balanced Budget	57,781	58,561
Net Ending Balance	**$ 0**	**$ 849**
Budgeted Financial Reserves	$ 113,529	$ 117,123
% of General Fund Operating Revenues	***10%***	***10%***
Reserve for 2 Year Balance Budget	57,781	58,561
% of General Fund Operating Revenues	***5%***	***5%***

Major Revenues and Revenue Adjustments

Property Tax The FY 2017 Adopted Budget maintains the City's property tax rate at 55.827 cents per $100 of valuation. The Adopted Budget includes $318 million in maintenance and operations support for the General Fund from property taxes which is 8.1% higher than the FY 2016 Estimate.

Property Tax Revenues
($ in Millions)



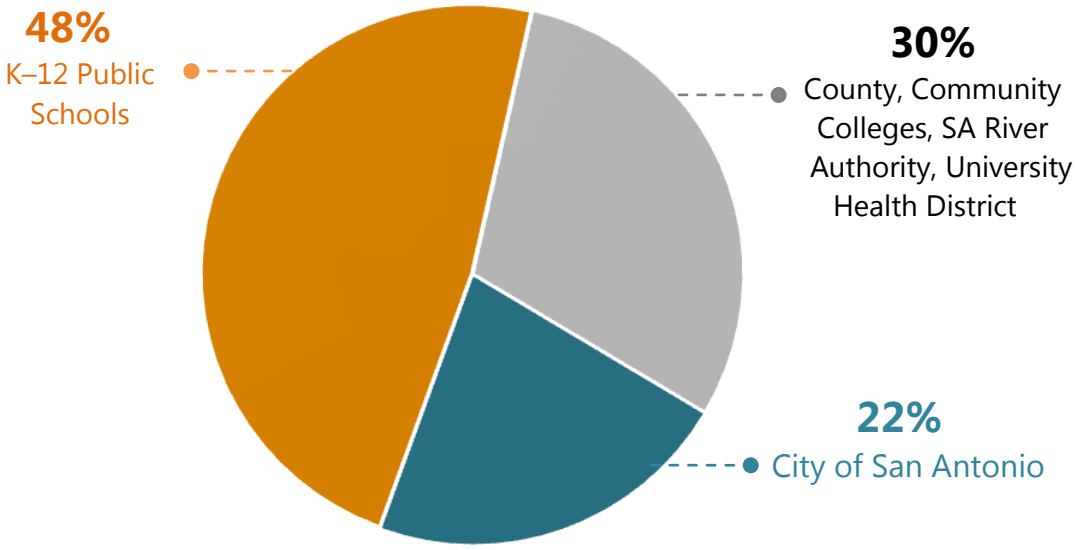
Property values for existing properties increased by 7.5%, while new construction values increased by approximately 2.0%. Budgeted property tax revenue to the City accounts for an increase in net taxable value of 9.5% as reported by the Bexar Appraisal District. The taxable value less new improvements yields the base valuation.

Percent Change in Taxable Property Valuation

Property Value	FY 2016 Budget	FY 2017 Adopted Budget
Existing Value	10.7%	7.5%
New Value	2.8%	2.0%
Taxable Value	13.5%	9.5%

The City receives less than a quarter of the property tax proceeds that homeowners and commercial property owners pay annually. Nearly half of those proceeds are distributed to school districts, while the remaining amount is divided among Bexar County, Alamo Colleges, University Health System, and San Antonio River Authority.

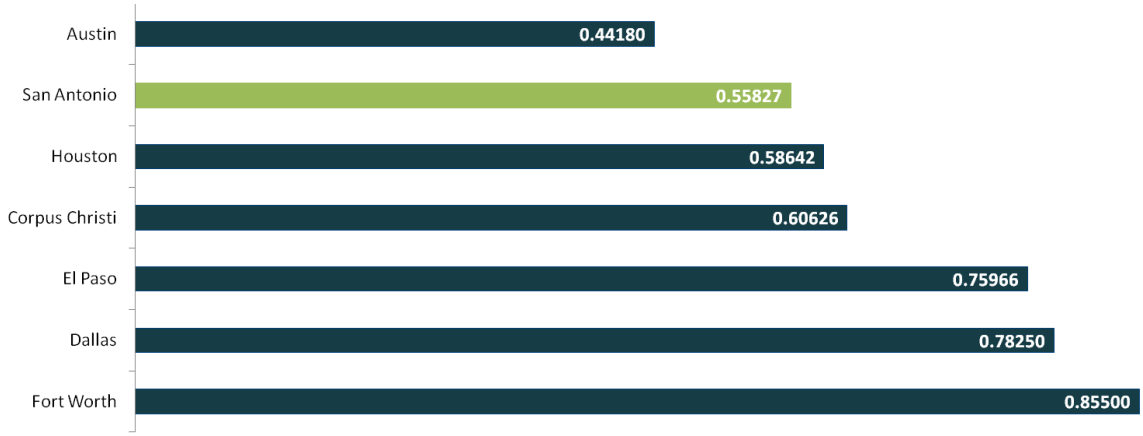
Property Tax Distribution



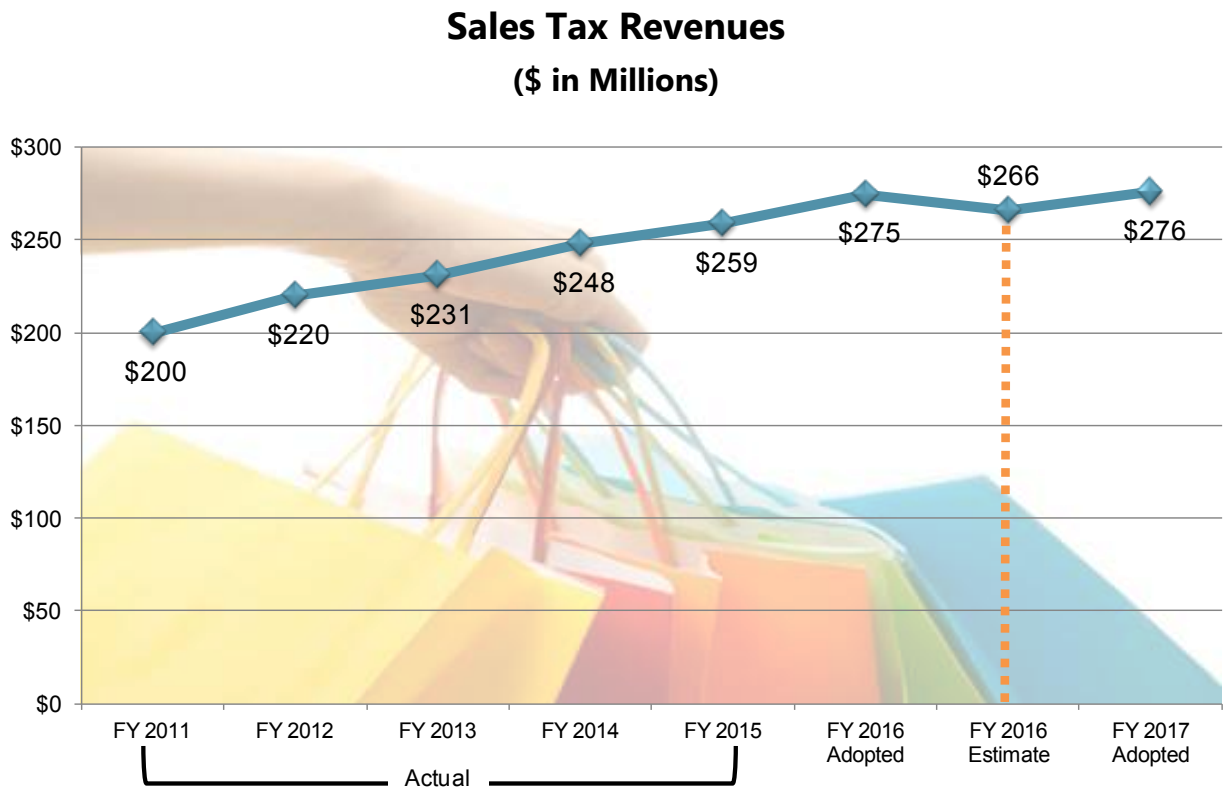
The FY 2017 Adopted Budget reflects the City's continued commitment to provide targeted property tax relief. In FY 2017, the City will forego nearly $42 million in property tax revenue from Senior and Disabled Homestead Exemptions and frozen City tax payments.

FY 2017 Adopted Texas City Property Rate Comparison

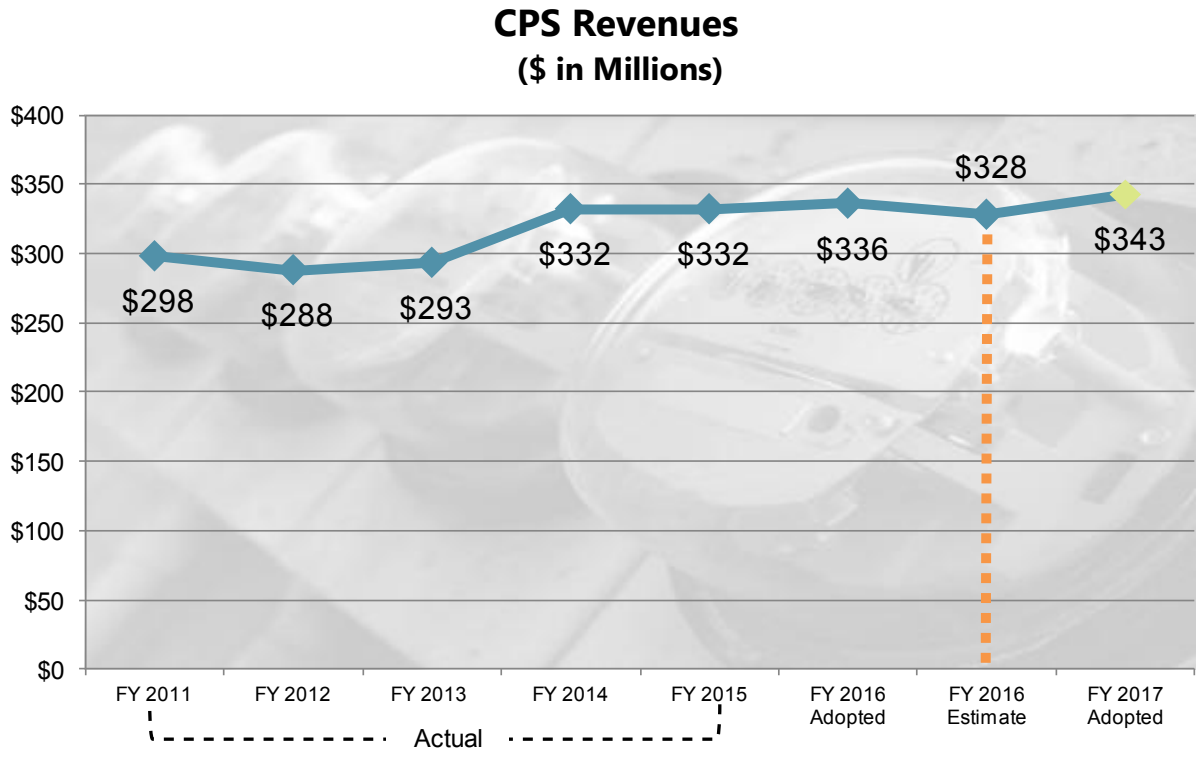
(Per $100 of Taxable Value)



Sales Tax Revenue The FY 2017 Adopted Budget includes sales tax revenue in the amount of $276 million. Sales tax revenue is highly dependent on the condition of the local economy. The FY 2017 Adopted Budget for sales tax revenue is projected to be 3.5% higher than the FY 2016 Estimate.



CPS Energy Revenue The City of San Antonio is the owner of CPS Energy and the CPS payment to the City in lieu of taxes represents the largest source of revenue to the General Fund. Fourteen percent of all CPS gas and electric customer gross revenue is paid to the City as a return on investment. The FY 2017 Adopted Budget includes CPS revenues in the amount of $343 million, an increase of 4.6% from the FY 2016 Estimate. However, revenues from CPS Energy are one of the most difficult revenues to forecast. Weather, natural gas prices, and other variables can significantly impact CPS revenues and the City's payment can fluctuate significantly from year to year.



Revenue Adjustments The FY 2017 Adopted General Fund Budget includes increases to some fees and charges for service. These adjustments are expected to generate more than $182,000 in additional revenues to the General Fund. The details of these revenue adjustments are provided under the Revenue Detail section of this document.

The City's budget practice is to increase existing user fees based on cost recovery. The City's cost recovery philosophy is to recover some or all of the costs associated with providing City services and programs, while being mindful of the nature of the service provided, populations served, and the intended impact to the community.

City Personnel Levels

The FY 2017 Adopted Budget includes a total of 12,186 positions in all funds including 463 positions for Pre-K 4 SA. The City maintains a number of temporary positions (1,969) within the Internal Services/Alternative Services Employee Fund that are used on an as-needed basis for the convention center, summer park programs, and other functions of the City. The following table compares the total number of authorized positions over a five-year period from FY 2013 to FY 2017. The table denotes those positions that are authorized within the General Fund, other Operating Funds, and Grant Funds.

Five-Year Comparison

All Funds Authorized Positions*

FY	General Fund	Restricted Funds	Grants	Pre-K 4 SA	Total
FY 2013	7,514	3,342	499	18	11,373
FY 2014	7,340	3,418	568	209	11,535
FY 2015	7,333	3,461	567	409	11,770
FY 2016	7,492	3,485	592	463	12,032
FY 2017	7,533	3,548	642	463	12,186

**FY 2013 through FY 2016 reflects mid-year adopted personnel count or other City Council action*

The FY 2017 Adopted Budget adds a net of 154 new positions. Improvements and mandates add 197 new positions and grants add 50 positions, which are offset by the elimination of 93 positions for a net increase of 154 positions. The following table summarizes the changes to personnel levels included in the Adopted Budget.

Adjustments to the Personnel Count since FY 2016 Adopted Budget					
	General Fund	Restricted Funds	Grants	Pre-K 4 SA	Authorized Positions
FY 2016 Adopted	7,449	3,478	588	407	11,922
FY 2016 Adjustments	43	7	4	56	110
FY 2016 Revised	7,492	3,485	592	463	12,032
FY 2017 Reductions	-7	-19	0	0	-26
FY 2017 Mandates	29	4	0	0	33
FY 2017 Improvements	86	78	25	0	189
FY 2017 Target Adjustments	-67	0	0	0	-67
Program Changes	41	63	25	0	131
FY 2017 Re-Organizations & Updated Grant Personnel	0	0	25	0	25
FY 2017 Adopted	7,533	3,548	642	463	12,186

Note: The FY 2016 Adjustments reflects positions approved by City Council through ordinances subsequent to the adoption of the FY 2016 Budget in September 2015.

Department Reorganizations

The City continually identifies ways to increase efficiency and effectiveness and to reduce administrative overhead. In this effort, this budget formalizes three department reorganizations and consolidations that will better align City resources and enhance service delivery.

Innovation In FY 2007, the City of San Antonio created the Office of Innovation (Innovation) to identify improvements in the efficiency and effectiveness of City services and business processes. The primary focus of this group is to improve City operations at less cost. Since FY 2010, Innovation has been a division of the Office of Management & Budget. The FY 2017 Adopted Budget includes the reorganization of the Office of Innovation to a separate Department, headed by a Chief Innovation Officer. This reorganization will allow for Innovation to have a more prominent role in the organization by reporting directly to the City Manager's Office. In addition, one position is included in the FY 2017 Adopted Budget to oversee the Smart City Program. This program is discussed more fully in the Smart City section.

Detention Center The Adopted Budget transfers the management and operations of the City's Detention Center from Municipal Court to the San Antonio Police Department (SAPD) on an interim basis. A task force will be assigned to study the future of the Detention Center and the possible move of Municipal Court out of the Frank Wing Building to a new location. Oversight of the detention facility and personnel will be transferred to the SAPD effective October 1, 2016. The Detention Center currently processes all persons arrested within Bexar County and San Antonio areas. The Detention Center is a temporary processing facility for persons who have been arrested and are awaiting magistration before a judge. The facility is operated by 43 City Detention personnel and processes arrested persons 24 hours per day, 365 days per week over 3 separate 8-hour shifts. The Detention Center facility is located at 401 S. Frio behind Municipal Courts and next door to the SAPD Central Service Area substation.

Risk Management The Division of Risk Management in the Finance Department is responsible for minimizing financial losses to the City through its commercial insurance acquisition and occupational health and safety program. Since FY 2014, Risk Management has been a division of the Finance Department. The FY 2017 Adopted Budget includes reorganizing this function to a separate Department to provide for a more robust Risk Management program with an enterprise wide focus that will report directly to the Chief Financial Officer.

Community Focus Areas

The FY 2017 Adopted Budget is consistent with the policy direction provided by the City Council at the June 8, 2016 Goal Setting Session and community input. The following summaries are of the improvements for FY 2017 by program area:

Planning & Infrastructure

SA Tomorrow

San Antonio is expected to grow by more than 1.1 million people by 2040, almost doubling the population of the city. This anticipated growth will have a significant impact on the City's transportation network, air quality, and land development. The SA Tomorrow initiative builds on SA2020, which was completed in 2010.

SA Tomorrow is the City's innovative, three-pronged planning effort established to implement the SA Tomorrow Plan, a vision that goes beyond 2020. The SA Tomorrow initiative includes three concurrent and complementary plans adopted by City Council in August 2016: the updated Comprehensive Plan, a Sustainability Plan, and a Multimodal Transportation Plan. These plans are designed to work in concert to guide the City toward smart, sustainable growth.

The **Comprehensive Plan** provides guiding principles, goals, and policies to promote sound development. Community stakeholder groups, subject area specialists, and the general public helped develop the plan. The Plan does not prescribe exactly how the City will grow; rather, it outlines various paths to accommodate the anticipated growth.

To address the impact of population growth on transportation, the **Multimodal Transportation Plan** takes a more specific look at the city's transportation system. The Multimodal Transportation Plan lays out a vision for the future that utilizes technology and innovation to transform our extensive existing system into a dynamic, balanced, and forward thinking system.

The **Sustainability Plan** wraps together the high-level policies of the Comprehensive Plan and the "on-the-ground" thinking about the future of transportation to address the less tangible aspects of City life such as air quality, water resources, and energy generation and distribution. The Sustainability Plan offers strategies to help our City create resiliency in our economic, environmental, and social resources and provides measures of success to monitor change.

The FY 2017 Adopted Budget adds $21 million to various City Departments to support SA Tomorrow through their work programs.

SA Tomorrow Implementation $1.5 million is added in FY 2017 to complete 5 regional master plans and 1 community plan as well as funding 6 new planner positions for plan implementation. SA Tomorrow calls for the completion of 13 regional center plans and several community plans as a key component of the overall 5 year SA Tomorrow implementation strategy. These regional center and community plans complement the Comprehensive Plan by providing a specific action plan that follows the broader guidelines of the Comprehensive Plan for a given area. The FY 2017 funding supports completing these plans in 3 to 4 years.

Inner City Revitalization $500,000 is added to incentivize infill development in the Inner City Reinvestment and Infill Policy (ICRIP) area; $250,000 for operating costs of a San Antonio Local Initiatives Corporation (LISC) office in order to further the City's community development objectives; and $3.8 million added for World Heritage work plan implementation and sidewalks.

Pedestrian Safety $1 million is added for Pedestrian Safety Vision Zero Improvements and $1 million for School Pedestrian Safety.

Sustainability & Digital Connected Living $150,000 is added for air quality non-attainment public health study and education and outreach; and $13 million in "Smart City" initiatives.

Annexation

On September 8, 2016, City Council approved several actions related to the City's Annexation Program areas of IH-10 West, US 281 North and the City's south side. The annexation actions are consistent with the staff material presented during the June 15, 2016 City Council "B" Session and City Council's policy direction from the "B" Session.

The Annexation Program includes annexing the approximately 15 square-mile IH 10 West area (both commercial and residential) with that area coming into the City limits in the fall of 2019. The US 281 North commercial corridor of just under two square miles will be annexed and brought into the City limits in December 2016 with fire service provided through an agreement with Bexar/Bulverde Fire Department. A 17-year non-annexation agreement would ultimately be negotiated for the US 281 North residential areas of approximately 11 square miles with those residential neighborhoods coming into the City limits in 2034 at the same time as the Lumberman and Timberwood Park areas. Finally, the current Annexation Program includes the full purpose annexation of approximately 20 square miles of the south San Antonio areas that City Council approved a limited purpose Annexation plan in January 2014.

At this time, the City Council Annexation Program does not plan to move forward with annexing the IH 10 East area of approximately 12 square miles that initially had been included within Phase I of the Annexation 360 Program. The twenty-year financial impact analysis developed by staff shows this area would have a net negative financial impact when all revenues from and expenditures for the area are considered. City staff is in the process of working with Bexar County and the four cities of Kirby, Windcrest, Converse, and Live Oak to prepare strategies that would address identified issues within the area. Currently, meetings are either scheduled or being scheduled with Kirby and Converse to discuss city boundary adjustments and fire service agreements. The City currently is providing garbage and recycling services to the Camelot II neighborhood through a contractual agreement, including payment guarantees, with Bexar County. Staff is looking at the viability of using the Defense Adjustment Management Authority tool in coordination with Bexar County to regulate zoning on an interim basis in some portions of this area. Staff will report initial recommendations to the City Council in late fall of 2016.

South San Antonio Annexation In January 2014, the City Council placed the south San Antonio area into the City's Annexation Program. Following three years of limited-purpose annexation, the City will annex the area for full purposes and begin providing municipal services to residents. Full purpose annexation is scheduled to be effective December 31, 2016 (FY 2017). In the FY 2016 Budget, adequate financial resources were added to provide necessary service levels to the area such as police and fire services. For the latter, two fire stations were added to support the area. The FY 2017 Adopted Budget continues providing the level of funding needed to service the area for full purpose annexation.

US 281 North Annexation The FY 2017 Adopted Budget includes $1.1 million of new funding for the Commercial Corridor annexation. This includes funding for seven additional San Antonio Police Officer positions, funding for City Fire Department first responder resources through a EMS Peak Unit and contractual funding for the Bexar/Bulverde Fire Services agreement being negotiated as well as street maintenance services. This area along the US Highway 281 North will be incorporated into the City limits effective December 31, 2016. Once annexed, the City will collect property tax, sales tax, and other revenues from the commercial areas along the annexed corridor.

The residential areas outside of the US 281 North Commercial were placed into a Three Year Municipal Annexation Plan in September 2016 in order to negotiate a non-annexation agreement to defer annexation until 2034 to coincide with the annexation agreements with the Lumbermen and Timberwood Park areas. There is no funding for services in the FY 2017 Budget for this area.

I-10 West Annexation The I-10 West area was placed in a Three Year Municipal Annexation Plan in September 2016. This area would be incorporated into the City's limits in October 2019

(Fiscal Year 2020). At that time, the newly annexed residents will be provided with the same services provided to residents in the City of San Antonio. Based on this timeline, there is no fiscal impact in the City's FY 2017 Budget.

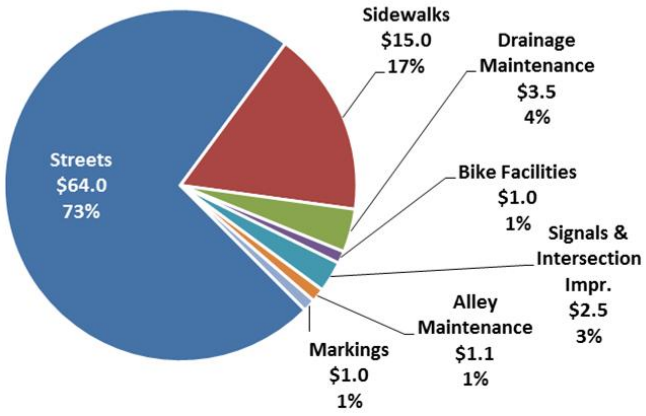
Infrastructure Management Program (IMP)

Street Maintenance & Sidewalks The City appropriates funding annually for street maintenance including street resurfacing and rehabilitation. Street maintenance programs mitigate deteriorating pavement conditions caused by age, utility cuts, storm water drainage, underlying soil conditions, extreme temperatures, and overloading from heavy trucks and buses. The FY 2017 Adopted Budget maintains the FY 2016 funding level of $64 million for street maintenance and $15 million for sidewalks. This continued investment reflects the City's commitment to improve mobility, traffic safety, and street conditions throughout the community.

Additionally, the FY 2017 Adopted Budget continues the Neighborhood Access Mobility Program (NAMP) at FY 2016 funding levels.

The NAMP program appropriates $200,000 annually to each City Council District for projects identified by the respective council member. NAMP projects include speed bump design and construction, flashing beacon installation, sidewalk repair and installation, curb ramp construction, and other traffic calming and mobility infrastructure improvements.

FY 2017 Adopted
Infrastructure Management Program
Total Budget $88.1 (in Millions)



City staff develops a five-year Infrastructure Management Program (IMP) to identify and recommend infrastructure priorities to City Council. As detailed in the above chart, the FY 2017 Adopted Budget includes $88.1 million in the IMP for streets, traffic signals, sidewalks, drainage, and alleys.

Drainage The FY 2017 Adopted Budget maintains $3.5 million for continued cleaning and maintenance of drainage channels and creekways.

Alleys The FY 2017 Adopted Budget adds more than $352,000 of additional resources for a total of $1.1 million to enhance alley maintenance.

Pavement Markings The FY 2017 Adopted Budget maintains $1 million for pavement markings throughout the city.

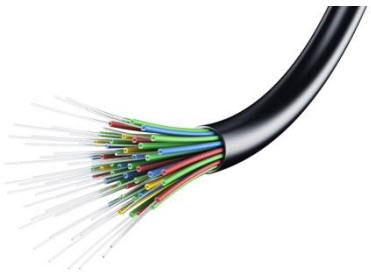
Signals, Intersections, and Bike Facilities The FY 2017 Adopted Budget includes $3.5 million for traffic signals, intersection improvements, and bike facilities.

School Pedestrian Safety The FY 2017 Capital Budget includes $1 million for Year 3 of the School Pedestrian Safety program. This funding includes maintenance for 205 existing flashers, 8 new flashing beacon installations, 210 school zone sign upgrades, and 400 school zone markings for crosswalks.

Vision Zero Pedestrian Safety $1 million is included in the Capital Budget to fund a minimum of 10 engineering studies along 5 high crash corridors and at 5 high crash intersections. The result of these studies will be enhancements to improve pedestrian safety that may include pedestrian crossings, pedestrian refuge islands, transit stop improvements, automated pedestrian signals, and intersection cameras.

Right-of-Way Management

During the next several years, San Antonio will experience a significant amount of construction activity related to high speed internet fiber deployment. Residents may see crews working in their neighborhoods, trenching underground and hanging lines on utility poles. These deployments are part of the bigger goal to improve the communication services that may be offered to residents through the use of transformative technological tools.



To ensure that the deployment is well managed, the FY 2017 Adopted Budget includes funding of $1.1 million to increase the fiber deployment management team from 2 to 14 positions. The additional 12 positions are being re-allocated from existing positions within the Transportation and Capital Improvements (TCI) Department. This team will be the City's lead in managing all aspects of fiber installation and serve as the point of contact for the community.

The City fiber team will work with the fiber firms to enhance their community outreach to ensure residents that are or will be affected by deployment understand the planned deployment and potential impacts. The team also will work with the utility companies and fiber firms to enhance construction operations to reduce the incidence of service impacts and service interruptions to

residents. In addition, the team will provide timely reports of deployment activity to City Council and necessary City staff.

Storm Water Infrastructure & Operations

The FY 2017 Adopted Budget for the Storm Water Operating Fund is $49.7 million. The Adopted Budget includes $34.3 million for operating expenses including personnel costs and payments to the San Antonio Water System (SAWS) for services related to compliance with the Texas Commission on Environmental Quality (TCEQ) permit requirements.

The primary source of revenue for the Storm Water Operating Fund is the Storm Water Utility Fee which was established in FY 1993 to provide funding for storm water operation services. The fee is assessed to residential and non-residential properties that discharge storm water into the City's drainage system.

The FY 2016 Adopted Budget introduced a new impervious cover methodology and rate structure effective January 1, 2016. The new methodology and rate structure assesses fees based on rate and volume of storm water runoff. Impervious cover has a direct relationship with storm water runoff rate and volume and is the best measure of drainage system usage. Impervious cover includes rooftops, parking, driveways, and walkways.

In FY 2016, a five-year rate plan using the new methodology was adopted by City Council. This change results in a more equitable rate structure and provides incentives to promote water quality improvements. The rates in the five-year plan funds several program enhancements including increased vegetation management, enhanced street sweeping, additional high water detection maintenance, assessments of the storm drain system, and reduced flooding through capital improvement projects.

The FY 2017 Adopted Budget includes an increase to fees consistent with the five-year rate plan of approximately 7% generating about $3 million in additional revenue to provide service enhancements to storm drain tunnel maintenance and new capital projects.

FY 2016 Adopted Storm Water Utility Fee Structure		FY 2017 Adopted Storm Water Utility Fee Structure	Change from FY 2016 to FY 2017
Residential Rates Impervious Cover	**Current Monthly Fee**	**New Monthly Fee**	**Monthly Change**
<2,750 SF of impervious cover	$3.22 per mo	$3.45 per mo	$0.23 per mo
2,750 to 4,220 SF of impervious cover	$4.25 per mo	$4.55 per mo	$0.30 per mo
>4,220 SF of impervious cover	$8.98 per mo	$9.61 per mo	$0.63 per mo
Non-Residential Rates Impervious Cover	**Current Monthly Fee**	**New Monthly Fee**	**Monthly Change**
<20% area of impervious cover	$0.25/1,000 SF + $55.77	$0.28/1,000 SF + $61.92	$0.03/1000 SF + $6.15
20% to 40% area of impervious cover	$0.37/1,000 SF + $55.77	$0.41/1,000 SF + $61.92	$0.04/1,000 SF + $6.15
40% to 65% area of impervious cover	$0.50/1,000 SF + $55.77	$0.54/1,000 SF + $61.92	$0.04/1,000 SF + $6.15
>65% area of impervious cover	$0.62/1,000 SF + $55.77	$0.68/1,000 SF + $61.92	$0.06/1,000 SF + $6.15

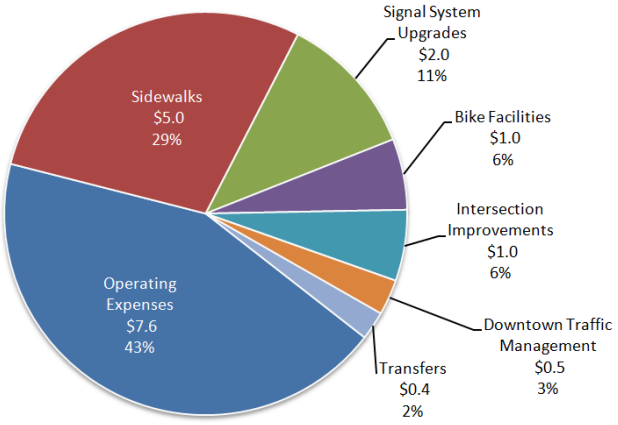
Storm Drain Tunnel Maintenance The FY 2017 Adopted Budget includes $900,000 to clean, map, and assess the condition of the underground storm drain system. This initiative will enhance management of the system and improve storm water conveyance by removing debris and blockages.

Storm Water Capital Improvement Projects The Capital Budget allocates $4.5 million in Storm Water Fund resources for four drainage related capital projects. The projects include storm drain reconstruction on Moursund Road, repairs to the Riverwalk Flood Gate #4, and additional funding for drainage system improvements on Gillette Boulevard and in the Lackland Corridor.

Advanced Transportation District

In FY 2005, the Advanced Transportation District (ATD) Fund was established to account for all revenues and expenditures associated with the administration and project delivery of the ATD Program. ATD projects increase mobility, reduce traffic congestion, and improve neighborhood connectivity. The FY 2017 Adopted Budget for ATD appropriations totals $17.5 million.

FY 2017 Adopted
ATD Program
Total Budget $17.5 (in Millions)



Operating Expenses The Advanced Transportation District (ATD) funds 24 positions that oversee and maintain the Traffic Management Signal System and Traffic Management Center as well as the program management and delivery of various capital projects. The operating expenses also include funds for traffic planning studies, installation of bus pads, and debt service to pay for the installation of the Traffic Signal System Modernization project.

Signal System Communications The FY 2017 Adopted Budget includes $2 million for continued maintenance of the Signal System Communications network. The network allows the Traffic Management Center (TMC) to communicate with and receive alerts from traffic signals, school flashers, roadside sensors, and traffic monitoring cameras across the city.



Sidewalk Improvements The FY 2017 Adopted Budget includes $15 million for sidewalks and ADA accessible wheelchair ramps. The ATD budget of $5 million and an additional $10 million in the capital budget will construct 28.06 miles of sidewalks and approximately 300 ADA accessible wheelchair ramps in FY 2017.

Bike Lanes For the sixth consecutive year, the budget includes $1 million for bike projects, including bicycle lanes, bicycle facilities, and new outreach activities. This funding will allow for the construction of 5.73 miles of new bicycle lanes and the continued implementation of the Bicycle Master Plan.

Intersection Improvements The FY 2017 Adopted Budget includes $1 million to improve traffic flow at street intersections.

Downtown Traffic Management The FY 2017 Adopted Budget includes $500,000 for improvements to the Downtown's Traffic Management System that include replacing electronic message boards, cameras, and updates to control cabinets.

2017 Bond Program

In May 2017, San Antonio residents will consider an $850 million municipal bond program. This would be the largest bond program in the City's history, exceeding the $596 million bond program approved in 2012 and $550 million bond program approved in 2007. The next graphic provides the five categories that residents would consider during the May 2017 Election:



In September 2016, the City Council appointed committee members to each of the five citizen bond committees. The five citizen bond committees will meet from October through December 2016, one for each funding category, to review potential projects and make recommendations to the Mayor & City Council. Guiding principles for projects will be as follows:

- Support SA Tomorrow Growth Plan
- Coordinate with Other Agencies
- Increase Connectivity
- Leverage funds
- Investment in major corridors
- Improve and support Vision Zero
- Project continuation
- Complete streets
- Environmental sustainability
- Operating & maintenance budget impact
- Rough proportionality

In January/February 2017, the Mayor & City Council will approve the final list of proposed projects for voter approval in May 2017.

Proposed 2017 Bond Program Timeline



Six-Year Capital Improvements Program

The FY 2017 through FY 2022 Capital Improvements Program for the City of San Antonio totals $1.29 billion. The six-year program contains 308 projects and represents the City's long range physical infrastructure development and improvement plan. Items in the six-year scope include new streets and sidewalks, drainage enhancement projects, park and library facility rehabilitation projects, aquifer land acquisition and linear park development, public health and safety enhancement including new fire stations, airport system improvements, technology improvements, flood control projects and municipal facility construction and refurbishment projects. The One-Year Capital Budget for FY 2017 totals $585 million. The following table details the planned expenditures by program area:

FY 2017 – FY 2022 Capital Program by Category

($ in Thousands)

Program Category	FY 2017 Amount	FY 2017 - FY 2022 Amount	Percentage
Air Transportation	$ 133,906	$ 446,446	34.6%
Streets	184,680	281,071	21.8%
Parks	72,512	226,121	17.5%
Municipal Facilities	79,148	154,778	12.0%
Information Technology	39,739	90,753	7.0%
Drainage	59,670	74,700	5.8%
Fire Protection	13,116	13,116	1.0%
Law Enforcement	1,408	1,408	0.1%
Libraries	1,124	1,124	0.1%
Total FY 2017 Program	**$ 585,305**	**1,289,518**	**100%**

The Capital Program is funded by various sources including the 2012 General Obligation Bonds, the Airport Passenger Facility Charge, Certificates of Obligation, Self-Supporting Certificates of Obligation, and other funding. The table below details the planned revenues by program area for FY 2017 and the total Capital Budget Program from FY 2017 through FY 2022:

FY 2017 – FY 2022 Capital Program by Revenue Source

($ in Thousands)

Revenue Source	FY 2017 Amount	FY 2017 - FY 2022 Amount	Percentage
2007 G.O. Bonds	$ 8,637	$ 11,023	0.9%
2012 G.O. Bonds	135,930	157,278	12.2%
Aviation Funding	133,906	438,151	34.0%
Certificates Of Obligation	120,889	278,229	21.6%
Grant Funding	2,994	2,994	0.2%
Other[1]	109,770	280,437	21.7%
Self-Supporting Certificates of Obligation	73,177	121,406	9.4%
Total FY 2017 Revenue	**$ 585,305**	**$ 1,289,518**	**100%**

[1]*Includes Convention Center, Edward Aquifer Program, and Linear Creekway Program.*

Facilities Deferred Maintenance Projects

The FY 2017 Adopted Budget includes $5 million in capital funding to address deferred maintenance needs at City facilities. This funding is part of an ongoing effort to improve the condition of aging City facilities. The chart and list below outline the planned deferred maintenance projects for FY 2017.

FY 2017 Deferred Maintenance Project List

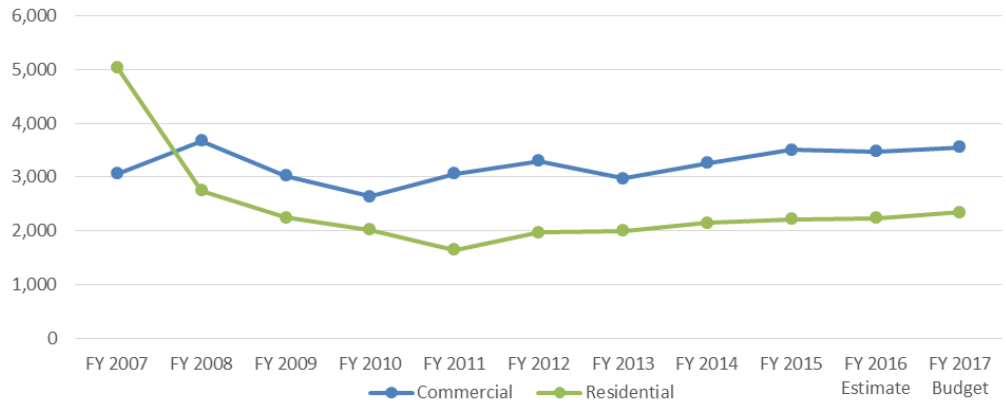
Facility Name	Project Description	Budget Amount
Brackenridge Park	SA River Retaining Wall	$500,000
Frank Garrett Community Center	Upgrade/Repair HVAC System	400,000
Fire Station No. 3	Interior Renovations & HVAC Repairs	120,000
Animal Care Complex	HVAC Upgrade	225,000
Benavides Clinic	HVAC Upgrade	58,000
Pecan Valley Clinic	Replace HVAC	30,000
Frank Wing Building	HVAC Upgrade	390,000
Landa Branch Library	Interior & Exterior Renovation	370,000
La Villita	Electrical & ADA Improvements	300,000
Multiple Facilities	Small Maintenance & Repair (SMART)	300,000
Central Patrol Building	Building Envelope Repairs	76,000
Tri-Party Lighting	Upgrade Pedestrian Lighting Ph#2	250,000
SA Garden Center	Demolish Structure & Repair Parking Lot	220,000
Cuellar Community Center	Repaint Exterior and Interior	182,000
Ward Community Center	Roof & Foundation Repair	200,000
Lions Field Community Center	Replace Roof and Repaint Interior	210,000
Op Schnabel Park	Upgrade Restrooms	200,000
Multiple Facilities	Pavement & Sidewalk Repairs	250,000
Tricentennial - Centro de Artes	Interior Repairs and Improvements	56,000
NW Police Substation	Parking Lot Expansion	490,000
Frank Wing Building	Flooring Replacement (2nd Floor)	173,000
	Total	**$ 5,000,000**

Development Services Fund

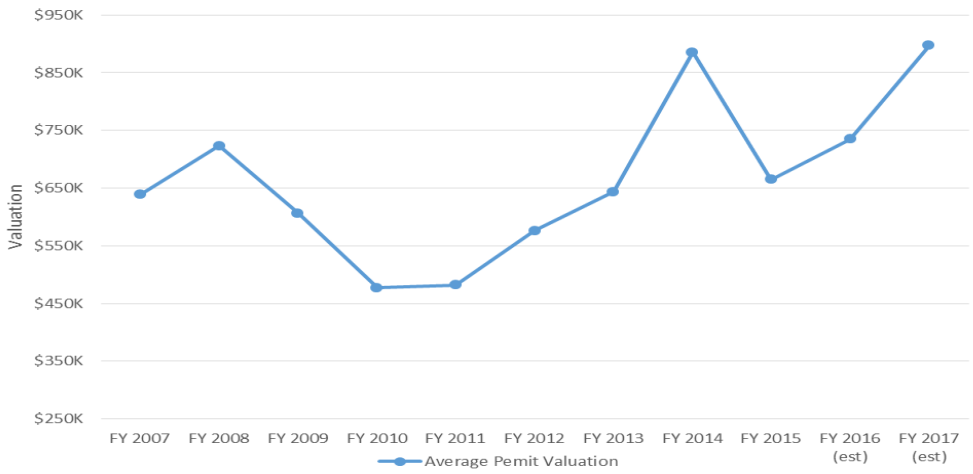
The FY 2017 Adopted Budget for the Development Services Fund is $31.7 million. The Development Services Fund was established in FY 2007 to account for revenues and expenditures generated from all development-related activities and to ensure that development fees are used to support the activities associated with supporting the development community.

Permitting Activity In FY 2016 new residential permitting activity remained stable, following a pattern of measured and constant growth, beginning in FY 2012 after the earlier housing declines in 2007-2011. Residential permitting is expected to remain steady into FY 2017. Commercial permit activity in FY 2016 decreased slightly from the previous year; however, the valuation of commercial projects has increased, and is expected to continue into FY 2017 as the City welcomes transformative projects downtown and beyond.

Residential and Commercial Building Permit Activity (FY 2007 to FY 2017)



Average Commercial Permit Valuation (FY 2007 to FY 2017)



Service Delivery The FY 2017 Adopted Budget provides further funding to increase staffing levels to support Development Services' goals of cycle time, consistency and quality of service delivery, and customer service philosophy of facilitation. To support these goals, the Adopted Budget adds 18 positions. Five of the positions funded for $400,000 will enhance the enforcement of the City's Unified Development Code with respect to tree permitting, 12 positions funded for $777,000 will support the review and inspection of construction for conformance with the City's building codes, and 1 position for $58,000 will be dedicated to processing rezoning cases surrounding the World Heritage sites (partially funded through General Fund). The funding for the new positions is supported by an increase in tree and fire review permitting fees, new convenience fees associated with on-line permitting, as well as an anticipated boost in revenue associated with strong development activity.



Public Safety

Police

The FY 2017 Adopted Budget adds $1.6 million for 32 new officers. 25 of the 32 officers are added in conjunction with a COPS Hiring Grant provided through the U.S. Department of Justice and seven are added to provide police protection to the US 281 North Corridor Annexation area effective January 2017.

Body-Worn Camera Program In FY 2015, the City began an initiative to outfit Police Officers with body-worn cameras to provide transparency in interactions between Police Officers and the public. With City Council approval, a body-worn camera vendor was selected and purchases began in early FY 2016. Deployment began with rollouts to Parks Police and officers in Downtown Bike, East, West, and Central Patrols. Camera deployment will continue throughout FY 2017 including the South, Prue, and North Patrols. The FY 2017 Adopted Budget includes $1.9 million for the continuation of the body-worn camera rollout. It is anticipated over 2,200 officers will receive a body-worn camera with deployment complete by September 2017.



Gunshot Detection Program As part of the FY 2016 Budget, $280,000 was budgeted to pilot a gunshot detection program to help officers quickly respond to the site of a gunshot. The gunshot detection system went live in April 2016 and will be completed in April 2017. Effectiveness and potential renewal of the program will be determined upon completion of the pilot.

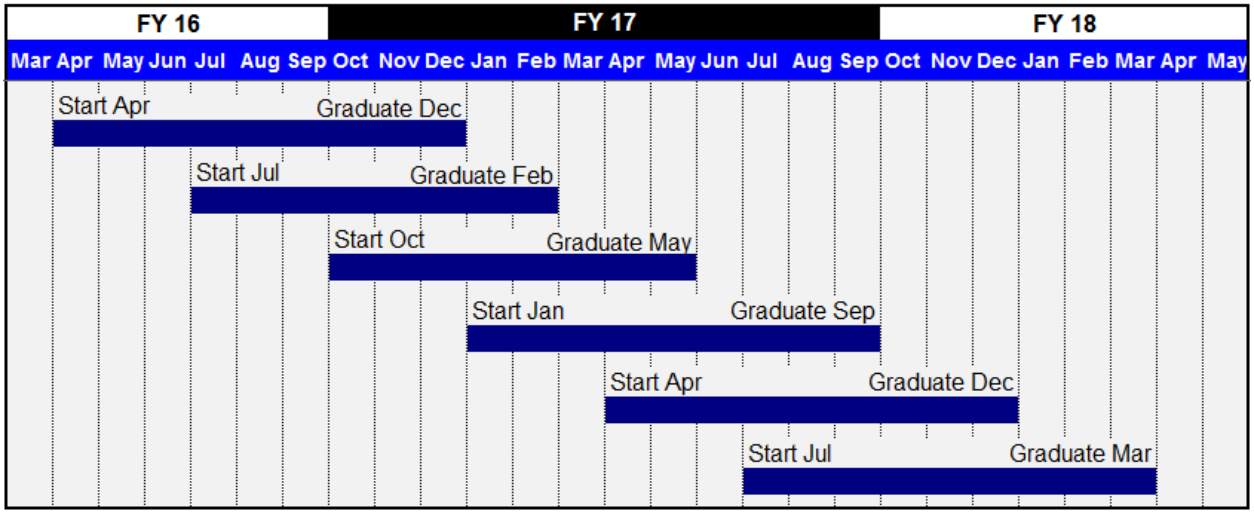
Personal Protection Equipment The FY 2017 Adopted Budget includes $640,000 for the purchase of personal protection equipment for over 2,300 officers. Personal protection equipment includes gas masks, filters, body suits, gloves, and other gear for the protection of officers from exposure to communicable diseases and other public risks.



911 Communications Through a Mid-Year Budget Amendment in FY 2016, the City Council approved the addition of 30 new call takers to be added at the Communications Center to help decrease wait times for 911 emergency calls. The FY 2017 Adopted Budget includes $2 million for an additional 42 new communication positions to lessen the wait times for 911 emergency calls. It is anticipated the staffing increase will help the Communications Center answer 84% percent of emergency calls in 10 seconds or less and decrease the abandoned call rate to 7%.

The following chart shows the Police Department's Cadet Class training schedule for FY 2017.

Police Department Cadet Class Training Schedule



Parks Police



The FY 2017 Adopted Budget adds $652,000 for 9 additional Parks Police Officers and necessary supplies to provide security along 2.4 miles of linear creekway being added along Culebra Creek, the Leon Greenway and Salado Greenway trail connection, and a new trail loop between the Stinson Airport and the Mission Trails. Officers will also provide security for new playgrounds at Lady Bird and Johnson Parks, new walkways being added along Woodlawn Lake, and within additional park acreage being added at Scenic Canyon, Steubing Ranch, and Friesenhahn Parks.

Fire

The FY 2017 Adopted Budget includes over $3.5 million for equipment to improve the safety of Fire Department personnel and resources for annexation.



Bunker Gear $2 million is included in the budget to purchase a second set of bunker gear for personnel in the Fire Suppression Division to ensure firefighters always have a clean set of gear to reduce potential exposure to harmful substances.

Engine Exhaust Removal Systems The Adopted Budget also includes $1.8 million to install engine exhaust removal systems at 46 fire stations. This equipment extracts exhaust fumes from the station reducing firefighter exposure to harmful engine exhaust.

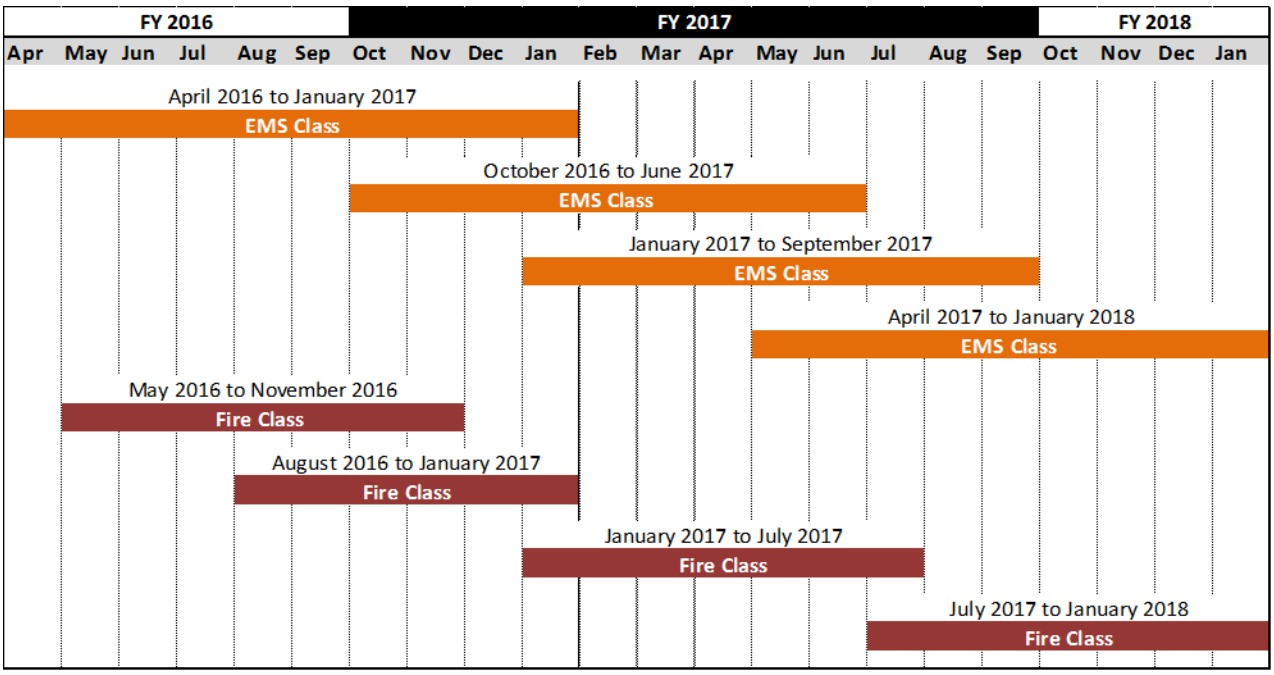
Ballistic Gear $280,000 is budgeted to acquire 76 sets of ballistic gear, which is body armor and equipment to assist and protect emergency personnel responding to an active shooter or terrorist event.

Annexation The Adopted Budget includes nearly $500,000 to provide EMS and fire protection services to the US 281 North annexation area. The San Antonio Fire Department will provide EMS services and will contract with the existing Emergency Services District for Fire Services.

Mobile Integrated Health Program (MIHP) The Adopted Budget also continues to implement the MIHP program started in FY 2016. The program is designed to reduce EMS and Police calls by providing proactive healthcare services to frequent users of the 911 system. As of July 2016, the MIHP has reduced call volume among enrolled participants from 929 to 338 calls, a reduction of 64%.

The following chart shows the Fire Department's EMS and Cadet Class training schedule for FY 2017.

Fire Department EMS and Cadet Class Training Schedule



Collective Bargaining Agreements

The Fire and Police Collective Bargaining Agreements expired September 30, 2014. In 2015, the City Council approved three guiding principles to direct staff in collective bargaining negotiations:

- Public Safety expenditures should not exceed 66% of the General Fund
- Police/Fire Union uniform employees should contribute to the cost of healthcare by paying premiums similar to civilian employees and other peer cities in Texas
- The City will maintain financial policies and practices to support a "AAA" general obligation bond rating

In addition to the guiding principles, City Council also instructed staff that no retroactive pay would be made when the unions agreed to new contracts.

Police Union On September 1, 2016 the City Council adopted the new collective bargaining agreement with the San Antonio Police Officers Association (SAPOA), which was reached through a mediated compromise in June 2016.

The terms of the compromise allow the City to adopt a Fiscal Year 2017 Budget that includes a pay raise for officers and more officers in the field, while balancing public safety with other important City services.

The terms of the five-year agreement (2017 – 2021) are as follows:

- All officers receive a 17% wage increase over five years, including a 3% lump sum in year one, 3% increases in years two through four and a 5% increase in year five. There will be no retroactive pay for the two years officers have gone without a raise since the contract expired in 2014.
- Officers will pay no monthly healthcare premiums for themselves, but will pay premiums for their dependents under one of the two healthcare plans offered. If officers choose the Consumer Driven Healthcare Plan, they will pay no premiums for themselves or their dependents.
- The $1.5 million legal fund would be eliminated when it is negotiated out of the fire union's collective bargaining agreement.
- The total cost of the contract will keep public safety spending at less than 66% of the City's General Fund Budget for at least the first three years of the contract. Under current projections, public safety expenditures will be 66.3% of the General Fund Budget in year four and 67.6% in year five, assuming the fire union and City negotiate a very similar labor union contract.
- The Evergreen Clause of the contract will be reduced from 10 years to eight, with a condition that healthcare premiums will continue to increase 10% for each year that the contract remains in evergreen after it expires.
- All officers will receive a clothing allowance increase of $800 over the life of the agreement.
- The City's lawsuit over the constitutionality of the police union evergreen clause goes away with the ratification of the union contract and approval of the contract by City Council. The lawsuit against the fire union's Evergreen Clause continues.

Fire Union The City has invited the fire union to negotiate multiple times, but the union has yet to come to the bargaining table. The City team remains ready to reach a fair agreement with the union.

Neighborhoods

Animal Care Services

Animal Care Services (ACS) continues to be a priority for the community. The FY 2017 Adopted Budget allocates new funding of $900,000 for various programs.



Controlling the stray animal population Funding is included for three positions totaling $169,000 to maintain the Enhanced Intake & Admission Counseling Program which was previously funded by a grant. With the continued support, ACS will be able to maintain the increased impoundment of 2,000 pets and 400 pets returned to their owner as achieved in FY 2016. Furthermore, ACS anticipates impounding 1,800 pets from within city limits through the transition of the Bexar County Animal Control contract to a non-City facility. In addition, the new spay and neuter clinic at Brooks City Base that opens in early FY 2017 adds the capacity for 5,000 more spay and neuter surgeries annually within the community that supports reducing pet overpopulation.

Maintaining the Live Release rate The budget also includes $200,000 of funding for the High Volume Pet/Rescue Partner Incentive programs to supplement the PETCO donation contract that ends in FY 2017 to allow the continuation of funding to partner programs that assist in maintaining the current Live Release rate.

Enhancing enforcement & engaging and educating the community To support City Council Districts with high impoundments and promote responsible pet ownership by engaging the community via a grassroots effort, two Community Based District Officers are funded at $186,000 to allow ACS to impound 1,000 pets, issue 2,000 citations, return 800 pets to their owners and increases marketing efforts towards responsible pet ownership.

Human Services

Senior Centers The FY 2017 Adopted Budget includes additional funding of $430,000 for the Northeast Senior Center and funding of $544,000 for the new District 3 Senior Center. The budget increases operational funding to meet demand for the Northeast Senior Center, located in Council District 10, which opened on October 30, 2015. The original demand for the center was anticipated to be 4,500 participants, but the actual demand has been 6,400 or 42% higher than anticipated. The Council District 3 Senior Center located at Southside Lions Park is estimated to open in January 2017 with construction funded through the 2012 Bond Program. Once the 13,033 square foot Council District 3 Senior Center is opened, the City will manage 59 senior sites including 10 comprehensive senior centers and 49 part-time nutrition sites.



Delegate Agency funding In the Fiscal Year 2017 Adopted Budget, the City will invest $21.3 million in Human and Workforce Development initiatives, including Children and Family, Youth, Community Safety Net and Workforce Development. The Adopted Budget allocations align with City Council identified funding priorities while maintaining level funding for Domestic Violence and Child Abuse Prevention programming.

Investments include a $439,000 increase to support a variety of youth services and programming, including funding for case management services for at-risk youth and programs focused on promoting healthy lifestyle choices, college and career readiness, leadership development, and summer youth employment. The City continues its commitment to ensuring equal opportunity for all youth by increasing funding for My Brother's Keeper initiative, which connects youth with opportunity and helps young people build healthy relationships with themselves, their families and their community.

The Adopted Budget provides for an increase of $897,000 in Workforce Development Services funding, including $300,000 for two initiatives: $100,000 to the Eastside Education and Training Center and $200,000 to Project Quest for The Cloud Academy.

Homeless Services On May 6, 2016, the City received confirmation from the United States Interagency Council on Homelessness that San Antonio had joined 23 communities and 2 states in effectively ending Veteran homelessness. The FY 2017 Adopted Budget includes $150,000 of

funding to continue navigation services for Veterans and Chronic homeless individuals at Prospects Courtyard and includes $69,000 for an additional position to oversee expanded community homeless initiatives, and coordinate between the San Antonio Police Department (SAPD) IMPACT Teams and homeless service providers.

Faith-Based Liaison The FY 2017 Adopted Budget includes $71,000 for a faith-based liaison position to serve as a bridge between government and faith groups. The liaison's responsibilities include consolidation of faith-based and secular organization efforts to address community issues.

Economic Development

Economic development initiatives in San Antonio foster job creation and investment in targeted industries to include aerospace, cyber-security and information technology, biosciences and healthcare, and the new energy economy. The City of San Antonio collaborates with the San Antonio Economic Development Foundation, Bexar County, Workforce Solutions Alamo, CPS Energy, and other agencies to help Targeted Industries meet their business goals and provide good jobs and increase investments in the community.

The FY 2017 Adopted Budget includes $2.25 million for city-wide incentives to stimulate the creation and retention of jobs and investment in San Antonio in a globally competitive environment.

SA Works The FY 2017 Adopted Budget includes $250,000 of funding to support the SA Works workforce development initiative. This funding supports the creation of a comprehensive strategic planning process, publication of a plan, and adoption of processes to align and connect community initiatives addressing targeted industry talent gaps, K-16+ alignment, and connecting the underserved to workforce development resources.

Retention & Expansion The FY 2017 Adopted Budget also funds one additional Economic Development Manager position responsible for the retention and expansion of local companies in Target Industries as identified in the community Forefront SA Strategic Plan for economic development that is the short-term 5-year implementation of the SA Tomorrow Comprehensive Plan.

Inner City Reinvestment/Infill Policy (ICRIP) The FY 2017 Adopted Budget includes an increase of $500,000 for a total of $2.5 million for fee waivers approved under the ICRIP Policy Program in support of SA Tomorrow. In February 2010, the City established the Inner City Reinvestment/Infill Policy (ICRIP) in order to promote growth and development in the city-center and targeted areas. ICRIP facilitates development within the inner-city by promoting policy goals

to include increasing new development on vacant lots; redeveloping underused buildings and sites; rehabilitating, upgrading, and reusing existing buildings; improving maintenance at existing building sites; and increasing business recruitment and assistance. Projects certified to meet ICRIP criteria are eligible to have fees related to Development Services waived.

Libraries

The City currently maintains and operates 28 library locations, including 25 full-service neighborhood branch libraries, the Pruitt Library at Roosevelt High School, the Library Portal at the Briscoe Western Art Museum and the Central Library.

New Potranco Library The FY 2017 Adopted Budget includes $950,000 of funding to staff and operate the new Potranco Branch Library scheduled to open in Fall 2016. The project was part of the 2012 Bond Program and provides for the development of a co-located library branch inside a YMCA facility in Council District 6 that includes innovative technology such as self-service kiosks and hold lockers, a laptop dispenser within the library, free public WiFi and a meeting space with an interactive TV.



New Schaefer Library The FY 2017 Adopted Budget includes $925,000 to staff and operate the new Schaefer Branch Library located in District 2 expected to open in late 2016 or early 2017. The project was funded through the 2012 Bond Program and will have both print and electronic books, a computer lab, WiFi, laptop check-out services and programs for children, teens, and adults.



Security and Deferred Maintenance The budget also allocates $260,000 for security cameras and security access card systems and $200,000 for furniture replacement and re-upholstering at various locations throughout the city. To address deferred maintenance, the budget also includes $370,000 for renovation of the Landa Branch Library.

Related to Libraries, the FY 2017 Adopted Budget includes new funding of $100,000 for a total of $150,000 to support the annual Book Festival event in San Antonio. This program promotes literature and literacy and offers book-lovers of every age up-close encounters with their favorite national, regional, and local authors at presentations, panel discussions, and signings.

Parks & Recreation

The FY 2017 Adopted Budget adds $1.3 million for additional staff, supplies, and contractual services necessary to support newly completed capital projects and other improvements and programs. Of the $1.3 million, $900,000 is for newly completed greenways and park development.



Additional Resources for Newly Completed Projects Funding in the amount of $532,000 will be allocated for required maintenance of additional acres, facilities, and parks developed through bond issues, grants, and other funds. The FY 2017 Adopted Budget includes new park amenities including: a pavilion at Menger Creek; irrigation improvements at Mira Flores park; lighting components at Cassiano, Kelly, Vidaurri parks; artwork and walkways at Woodlawn Lake park; landscaping improvements at Huizar park, shade structures at Villa Coronado, Benavides, McFarlin Tennis Center, and Lions Field; a playground at Lady Bird Johnson park; and additional park acres at Scenic Canyon, Steubing Ranch, and Friesenhahn. Other amenities being added to the park inventory include irrigation and lighting at Rosedale Park, new green space in HemisFair Park, and the new monument plaza in the Lackland Corridor.

Additional Resources for Parks Linear Creekway Operations and Maintenance In May 2015, voters approved the continuation of the 1/8-cent sales tax for the Parks Development and Expansion Venue Project. Increased funding of $343,000 will provide resources to maintain approximately 2.4 miles of additional greenway with 5 new acres including portions of Culebra Creek, Leon Creek, and Mission Reach Connection to Stinson as well as 4 bridges, 7 signage structures, 6 parking areas, 1 water fountain, 2 portable toilets, 1 fitness station and 7 lighting components. The sales tax funds will also be used to continue the acquisition of open space and the development of linear parks along San Antonio's creekways including the Leon Creek, Salado Creek, Medina River, as well as the Westside Creeks and various watershed tributaries.

Mobile Fit The FY 2017 Adopted Budget includes $65,000 to continue the Mobile Fit San Antonio program that was initially funded in June 2013 as part of a grant from the Coca-Cola Foundation. This program provides fitness and health resources to neighborhoods across the city. To date, the program has participated in over 400 community events, provided over 6,900

free health screenings, and seen over 15,300 fitness activity participants, including citizens of all ages. Over 95% of participants indicated that their participation in the program encouraged them to adopt a healthier lifestyle.

Deferred Maintenance The Parks and Recreation FY 2017 Adopted Budget includes resources to continue addressing deferred maintenance items. $1.5 million is targeted for such items as replacement of tennis and sport court lighting at Highland Park, repair/reconstruction of parking lots at San Pedro Park, drainage repairs at the Sunken Garden Theater and the HVAC replacement at the Palo Alto natatorium shared with the City.

Enhancing Connectivity to Neighborhoods The Adopted Capital Budget reflects the advancement of the Howard W. Peak Greenway Trails System with the Parks and Recreation Department's continued emphasis on directly connecting neighborhoods to the trail system. In FY 2017, $1.3 million is included for projects such as the Dafoste Park to Salado Creek Connection ($398,000), a new trailhead for the Salado Creek trails at E. Commerce ($724,000), and the Huesta Creek connection of UTSA/1604 to the Leon Creek greenway in Bamberger Park ($190,000). The first two projects facilitate bike and pedestrian connection and use of the Salado Creek trail from Dafoste Park and Commerce Street. Dafoste Park has amenities such as a playground, tennis and basketball courts, and a drinking fountain. Adjacent neighborhoods will be able to enjoy the park as well as direct access to the greenway trail system.

The trailhead nearby will provide additional parking and trail access. Additionally, the Huesta Creek trail connection from UTSA/1604 to the Leon Creek trails (at Bamberger Park) is expected to be completed in 2017. This 1.3 mile connection is projected to be highly utilized by UTSA students and surrounding residents. This connection was done in conjunction with a Bexar County drainage project. These projects will provide direct neighborhood connectivity to the 52 mile system on the Salado Creek that already exists.

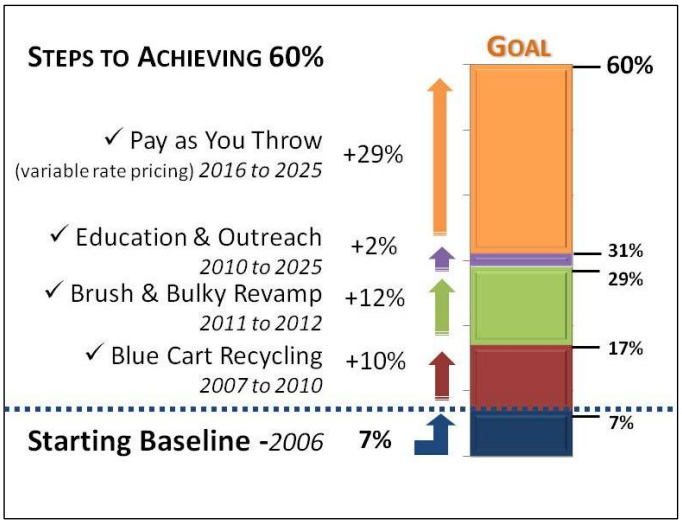
Gang Violence Intervention Pilot Program

The FY 2017 Adopted Budget includes $111,000 for a one-year Gang Violence Intervention pilot program. The program goal is to assist groups and individuals determined to be at high risk of engaging in, or being victims of, violence. Individuals at high-risk are contacted and receive a unified message of acceptable choices and consequences.

Solid Waste Programs

The FY 2017 Adopted Budget for the Solid Waste Operating and Maintenance Fund is $113 million. Funding will be used to provide weekly curbside recycling and garbage collection, two annual brush collections, and two annual bulky waste collections to more than 349,000 residential customers. Additional services include household hazardous waste disposal, two brush recycling centers, and four bulky drop-off centers.

Recycling Plan Department appropriations are guided by the *Recycling and Resource Recovery Plan* (Recycling Plan) approved by City Council in June 2010 and revised in January 2013. The Recycling Plan established strategic goals to ensure all single-family and multi-family residents have access to convenient recycling programs, businesses have improved recycling opportunities, and 60% of all single-family residential curbside material collected by the Solid Waste Management Department (SWMD) is recycled by the year 2025.



Since the adoption of the Recycling Plan, the Department has undertaken multiple initiatives in order to reach these goals. The brush and bulky collection was revamped to increase brush recycling, a new brush recycling center opened on the City's South Side, increased blue cart recycling outreach, increased recycling education to schools, four new bulky drop off centers opened, and City Council approved an ordinance requiring multi-family complexes to provide recycling. As a result, the residential recycling rate is currently at 33% with a projection to end FY 2017 at 38%.

Recycling A critical step to meeting the City's recycling goals is to reduce contamination in the recycling stream and to manage the changing economic conditions of the recycling market. The FY 2017 Adopted Budget will add $383,000 for three positions to create a focused recycling group within the Department to reduce recycling contamination and improve the Department's ability to respond to future and current industry trends.

Pay as You Throw The next step toward achieving a 60% residential recycling rate is to fully implement Pay as You Throw (PAYT). PAYT implementation began in FY 2016 and the program will be expanded to the entire City by mid FY 2017. PAYT provides customers with a blue

recycling cart, a green organics cart, and a choice between three brown garbage carts (small, medium, large). The larger the brown cart, the greater the monthly rate for the cart. PAYT incentivizes customers to use smaller brown carts and to recycle more with the blue and green carts.

The Adopted Budget provides $1.1 million of funding to complete PAYT conversion, including the purchase of 1 refuse truck and the addition of 31 positions to support PAYT conversion including 22 refuse truck drivers, 6 collection workers, 1 route inspector, 1 recycling coordinator, and 1 special projects manager.

Solid Waste Monthly Rates The FY 2017 Adopted Budget continues to implement variable rate pricing in place of the single Solid Waste Fee for customers converted to PAYT, and there is no Solid Waste Fee increase in the FY 2017 Budget. Non-PAYT customers will continue to pay the current total monthly rate of $20.93 per month until they are converted to PAYT.

Solid Waste Total Monthly Rate, FY 2014 – FY 2017 (Adopted)

Rate Analysis	FY 2014	FY 2015	FY 2016		FY 2017	
Garbage Cart Size	All Customers	(96 gal cart size)	Non-PAYT Customers	PAYT Customers	Non-PAYT Customers	PAYT Customers
Small (48gal)	$19.93	$20.93	$20.93	$20.43	$20.93	$20.43
Medium (64 gal)				$20.93		$20.93
Large (96 gal)				$22.18		$22.18

Health

The FY 2017 Adopted Budget includes $74,000 to add a position to develop an Office of Health Equity to help address the root causes of health disparities, that extend beyond healthcare and health behaviors. This program will support projects and policies that will enable every resident to achieve their optimal level of health by informing, educating, and empowering people about health issues and facilitating multi-sector partnerships to identify and solve community health problems.

The Adopted Budget also adds $40,000 in funding to host an additional Síclovía event for a new total of 4 events. Síclovía is a free event that turns major city streets into a safe place for people to exercise and play. The streets become temporarily car-free for about five hours on Sundays for families to run, ride bikes, take exercise classes, and enjoy their city streets.

Sustainability

The FY 2017 Adopted Budget includes $75,000 for a study of the public health costs of non-attainment of federal air quality ozone standards. The study will estimate the effects on public health and associated economic costs once San Antonio is designated in nonattainment, as expected in October 2017. The Adopted Budget also provides $75,000 to support regional and community education and outreach regarding the costs and required actions related to nonattainment of federal air quality standards.

Historic Preservation

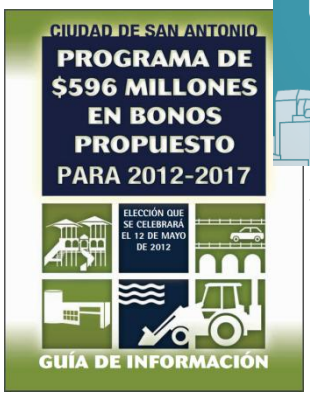


The Vacant Building Ordinance took effect January 1, 2015 and is intended to make unoccupied buildings safer and more attractive for redevelopment. The ordinance requires the owner of a vacant building located within the City's central business district, historic districts, historic landmarks, and within 0.5 miles of an active military base to register with the City and to adequately maintain their building. For FY 2016, 336 buildings were subject to the program, of which 105 have registered and 107 are within the notice period. By the end of FY 2016, 95 properties will no longer be subject to the ordinance due to improvements or occupancy.

The FY 2017 Adopted Budget expands the program by $153,000 for two additional positions, which will enable the program to expand beginning in January 2017.

Translation Services

The FY 2017 Adopted Budget includes several measures to enhance the City's current translation efforts to break down the language barrier facing our 158,000 Spanish-speaking residents. The City currently offers a number of translation services, including a translation of the City's website with the use of Google Translate. Translations of essential documents, such as the annual Budget Highlights and the Bond Information Guide are provided online. For face-to-face interactions with the public, the City provides a Spanish interpreter at all Development Services boards and commissions meetings and employs a full-time interpreter in Municipal Court. Additionally, over 1,600 City employees who have a high level of public contact are fluent in Spanish and are able to assist non-English speaking customers.





The annual Budget Highlights (above) and the Bond Information Guide (left) are some of the essential documents provided in Spanish.

The FY 2017 Adopted Budget includes $232,000 to execute a comprehensive strategy to expand the level of translation and interpretation services provided. Under this strategy, each department that interacts directly with the public will be required to establish its own translation services plan based on the department's specific needs and functions. The Adopted Budget adds a full-time translation services position to oversee the translation services strategy and provide on-site interpretation at all City Council "A" and "B" Session meetings. In addition, the FY 2017 Adopted Budget includes funding to translate all City Council "A" and "B" Session meeting agenda packets, as well as all City press releases.

Diversity & Inclusion

The City launched the Diversity & Inclusion Office (DIO) in 2015 to cultivate an environment of respect and inclusion in San Antonio as a means to advance the growth, stability, and strength of the community. In FY 2016, DIO built relationships with over 400 multi-sector stakeholders to inform the development of the office, assessed the City's existing diversity initiatives against national best practices, and created a discrimination complaint process. In its first year, the office was awarded the National League of Cities Cultural Diversity Award.

The FY 2017 Adopted Budget includes $156,000 for expansion of the program from one to two positions and additional program funding. These additional resources will help improve services for community members submitting discrimination complaints, strengthen community awareness and involvement in the office, promote equity and inclusion in City processes, and establish a shared understanding across the organization of the meaning and significance of diversity, equity, and inclusion.

Code Enforcement



The FY 2017 Adopted Budget includes funding to continue implementation of BuildSA, a comprehensive development and code enforcement software system. The new system has been phased in over two and a half years, with the replacement of Code Enforcement's case management database coming online in the fall of 2017. BuildSA will provide citizens the ability to access the status of code violations via a web-based portal, while also providing both staff and citizens historical information related to a particular property. The system will further improve communication between the Department and residents of San Antonio, increase officer efficiency, and in turn, increase the availability of officers to address additional code enforcement concerns in the community.

Tourism, Culture, & Education

World Heritage



On July 5, 2015, San Antonio's five Spanish colonial missions were granted World Heritage status by the United Nations Educational, Scientific and Cultural Organization (UNESCO). World Heritage Sites are a natural or man-made site, area, or structure recognized as being of outstanding international importance and therefore as deserving special protection. Sites are nominated to and designated by the World Heritage Convention (an organization of UNESCO). Designation reflects 9 years of work coordinating the community's efforts to secure this designation. This prestigious designation comes as Texas' first and the 23rd in the United States, joining an impressive list of historic sites that includes the Pyramids of Giza, Great Wall of China, Taj Mahal, or more close to home, such as Independence Hall and the Statue of Liberty.

World Heritage status is a catalyst for socio-economic change. It can bring with it a variety of benefits such as resources for conservation and additional funding and investment. However, the greatest economic impact, is anticipated to come from increased visitation and tourism spending, especially from international visitors. By 2025, the economic impact on San Antonio and Bexar County is expected to generate up to $105 million in additional economic activity, $2.2 million in additional local hotel tax revenue and up to 1,098 extra jobs. The level of economic impact depends on continued collaboration and how the site is promoted and leveraged. To prepare for this increased activity and to maximize the benefits, City staff worked with partner organizations and the community to prepare a World Heritage Work Plan for the almost 5,800 acres buffer area surrounding the actual World Heritage site. This work plan was presented to council in November 2015. The work plan is a dynamic document and items may be added to the work plan as a result of additional public input.

The FY 2017 Adopted Budget includes $560,000 of funding to staff the World Heritage office and implement the World Heritage Work Plan, which includes trail beautification, wayfinding improvements, land use plan and zoning initiatives, and a mobile website. Also included is $250,000 for Business Development funding to preserve legacy businesses, facilitate small business development, and provide assistance to businesses that support cultural heritage tourism in the buffer zone. The FY 2017 Capital Budget includes $2.8 million for street and sidewalk improvements adjacent to the Missions.

Tricentennial

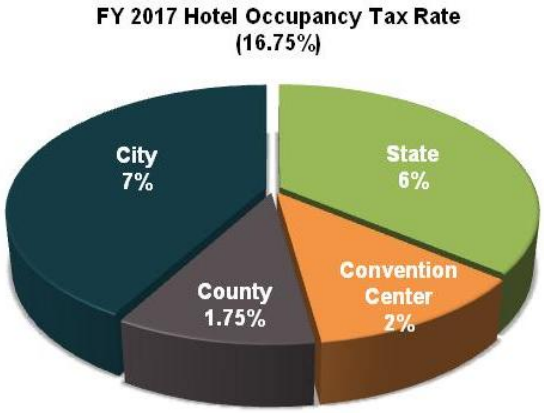
The Tricentennial Office was established in FY 2016 to coordinate the development and execution of San Antonio's 300th anniversary in 2018. The Tricentennial Office provides support to the San Antonio Tricentennial Commission in planning efforts, identification of potential partners, creation of unique celebration identity, and integration of existing and recurring events into the celebration framework.

The FY 2017 Adopted Budget includes $248,000 of funding for three temporary positions to provide event coordination, contract management, and administrative support. The Tricentennial budget also includes $895,000 to support education and history activities, commemorative week, and marketing.

Hotel Occupancy Tax Funds

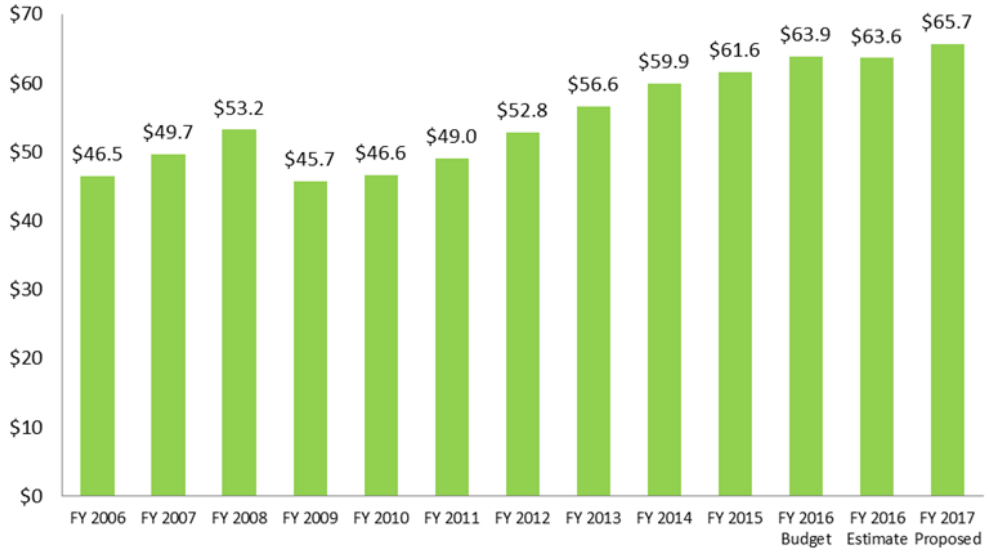
The Hotel Occupancy Tax Fund (HOT) captures revenues and expenditures associated with Hotel Occupancy Tax collections.

The current HOT rate of 16.75% levied on every room night charge contributes 6% to the State, 1.75% to Bexar County, 7% to the City, and the remaining 2% is a dedicated source of revenue to pay debt service and fund capital improvements for the Henry B. Gonzalez Convention Center. The chart to the right shows the allocation of the HOT rate.



Hotel Occupancy Tax revenue projections are based on an analysis of anticipated lodging demand, projected number of room nights sold, projected average daily rates, estimated hotel/motel room supply, inflation rates, and known events. For FY 2017, the City projects HOT collections of $65.7 million — a projected growth of 2.9% over the FY 2016 Adopted Budget and 3.4% over the FY 2016 Estimate.

Historical Hotel Occupancy Tax Revenue
FY 2006 to FY 2017 ($ in Millions)



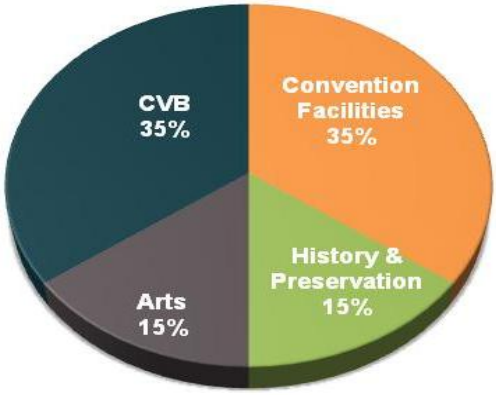
Funding from the HOT is used to support tourism, convention activities, and arts and cultural programming across the City. This is done through transfers to the Community & Visitor Facilities Fund and the Convention & Visitors Bureau Fund. These transfers are designed to cover any shortfalls that may exist between the revenues and expenditures of the funds.

After the annual debt service payment is made, the remaining net HOT collections are allocated 15% to the Culture & Creative Development Fund and 15% to the General Fund for history and preservation, totaling $9.6 million for each in FY 2017.

The chart to the right illustrates the FY 2017 allocation of HOT revenue among Arts and Cultural Programming, History & Preservation, and Tourism.

The FY 2017 Adopted Budget for the Hotel Occupancy Tax Fund will have $65.8 million in appropriations, which encompass the operations of the Convention & Visitors Bureau, Convention & Sports Facilities, and the Department of Culture and Creative Development, as well as a 15% transfer of HOT allocations to the General Fund under History & Preservation.

FY 2017 Hotel Occupancy Tax Revenue Allocation



Arts and Culture

The Arts and Culture Fund, formerly the Culture and Creative Development Fund, was created in FY 2007 to account for expenses generated in support of San Antonio art and cultural programming. The Arts and Culture Fund is appropriated 15% of net HOT allocations in an amount of $9.6 million. A portion of this fund's expenditures are directed to non-City owned facility agencies that support the arts. Art program funding is distributed on a competitive basis and is managed by the Department of Arts and Culture. Applications are reviewed by an independent evaluation committee and recommendations are developed in concert with the San Antonio Arts Commission. FY 2017 represents year one of the two year funding cycle.



In addition to art program funding, the FY 2017 Budget includes support for other art initiatives managed by the Department of Arts and Culture: Cultural Events and Exhibits, Public Arts San Antonio, and the San Antonio Film Commission. Department-curated cultural events and exhibitions connect and engage San Antonio residents and visitors with local artists. Public Art San Antonio manages public art projects associated with the City's capital improvements programs and connects to the community through exhibits, presentations, outreach and planning initiatives. The San Antonio Film Commission is a go-to resource for filmmakers to promote the art and craft of moviemaking in San Antonio. The film commission provides an array of services available to filmmakers including: location scouting, liaison services, permitting, crew, and casting calls. The FY 2017 Adopted Budget includes $200,000 for Film Commission Strategic Plan implementation to promote the economic development of San Antonio's Film Industry and $25,000 for a comprehensive music economy study in partnership with SA Sound Garden and Bexar County.



Convention and Visitors Bureau Fund

The Convention and Visitors Bureau (CVB) Fund was established in FY 2007 to account for revenues and expenditures generated from the promotion of San Antonio as a premier leisure, business, and convention destination. The FY 2017 transfer to the CVB Fund is $22.5 million or 35% of the $64.3 million net HOT Fund appropriations.

Marketing and Advertising Improvements The FY 2017 Adopted Budget includes $700,000 in additional funding to promote and advertise San Antonio's destination amenities and cultural assets.

CVB Transition to Non-Profit Corporation The San Antonio Convention and Visitors Bureau is transitioning to an independent non-profit corporation in FY 2017. In May 2015, Mayor Taylor appointed the 13-member CVB Structure Task Force that includes leaders from the hospitality industry, business community, and the City of San Antonio. The Task Force was charged with identifying the ideal CVB structure that will afford a greater competitive advantage for the City as a destination. The Task Force recommended transitioning the CVB from a municipal government organization to an independent non-profit corporation. The new structure as a 501(C)6 organization will increase the nimbleness and efficiency of its marketing efforts and presents opportunities to diversify the organization's revenue sources.

The draft management agreement was approved by City Council on September 29, 2016. The new organization, Visit San Antonio, was formally created on October 1, 2016 with CVB staff potentially transitioning to the new entity on January 1, 2017. The FY 2017 Adopted Budget includes $590,000 for costs associated with transitioning to Visit San Antonio, including depository services, insurance requirements, legal services, and annual leave payouts.

Community and Visitor Facilities Fund

The Community & Visitors Facilities Fund (CVF) was established in FY 2004 to account for revenues and expenditures generated from all convention and sports related activities operated by the Convention and Sports Facilities (CSF) Department. The CSF budget includes both the Convention & Sports Facilities Department (CSF) and Non-Departmental expenses related to convention hosting obligations. The CSF facilities included in the CVF include the Henry B. Gonzalez Convention Center, Lila Cockrell Theater, and the Alamodome. CSF is also responsible for operations of the Carver Community Cultural Center – a general-fund supported facility.

The primary sources of revenue from operation of CSF facilities are room rentals, catering commissions, food and beverage concessions commissions, reimbursable expenses, and various event-related fees. Revenues are estimated based on both scheduled and projected events.

Total Convention Center and Alamodome revenue in FY 2017 is estimated at $25.3 million which is 7.9% more than the FY 2016 Adopted Budget of approximately $23.4 million.



Henry B. Gonzales Convention Center Expansion The FY 2017 Adopted Budget includes full operational funding of the expanded Henry B. Gonzales Convention Center. The newly expanded convention facility opened with the first convention being held in February 2016. The expansion increased the total gross area of the convention center by 350,000 square feet to 1.65 million square feet. Construction to remove the west wing of the facility will be completed in December 2016.

Alamodome Renovation In November 2014, the NCAA selected the City of San Antonio to host the NCAA Men's College Basketball Final Four Tournament in 2018. A contributing factor to winning the bid relied on the City's commitment to substantially complete the Alamodome's renovations by November 2017. Renovations include construction of a new media center at street level, expansion of the Alamodome's north plaza, and enhancement of audio/visual systems. In addition, existing east and west corridors will be expanded to reduce congestion and allow enhancement of food service facilities.



Smart Cities

Being a smart city is about putting people first to create an innovative-rich environment and expanding capacity through partnerships. Putting people first means that community needs will be the driver for technology innovations and investments. San Antonio's smart city program will use data and technology to redefine municipal processes and culture to rely on continual flows of data to improve the livability, workability, and sustainability of our city.

A Smart City uses information and communication technology (ICT) to enhance its livability, workability, and sustainability



Focus Areas

At the City Council Goal Setting Session on June 8, 2016, City Council supported three focus areas for San Antonio's FY 2017 Smart City plan. These areas are:

⇒ Transportation (Smart Mobility)
⇒ Sustainability (Smart Environment)
⇒ Digital Connected Living (Smart Government)

These focus areas are aligned with the SA Tomorrow Plan. Projects included in the FY 2017 Adopted Budget fall in one or more of the focus areas.

Current Initiatives

Smart City projects are not a new initiative for FY 2017. There are a number of projects that were approved in previous years and are already underway. Examples include:

⇒ **Smart City Library (Potranco):** This new library scheduled to open in October will be collocated with the YMCA and include self-services kiosks and hold lockers, a laptop dispenser within the library, free public WiFi and a meeting space with an interactive TV.

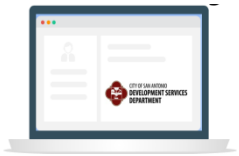




⇒ **OpenGov**: Starting with the FY 2017 Budget, all City Budget information will be provided online in an interactive manner to increase accessibility of information to citizens in a user friendly tool. A Spanish language version will also be available.

⇒ **Online Registration System**: In FY 2017, Parks & Recreation will launch an online reservation system that will allow residents to reserve and pay on-line for classes, and park spaces such as pavilions.

⇒ **BuildSA**: This system will consolidate the services provided by the Development Services Department into one system for customers simplifying the permit process and feature online services for 24/7 access.



New Initiatives

A total of $13 million is included in the FY 2017 Adopted Budget for Smart City Projects and Technology Infrastructure Replacement. Below are nine new projects for FY 2017 with a total budget of $6 million. Additional projects will be identified and evaluated throughout the year by the Office of Innovation.



Parks App Pilot: Create an app that will provide a map of linear creek ways & initial pilot parks (10 largest) to include exact locations and amenities. The app will also include features like searching for a park by amenity, calendar of classes & events, ability to contact a trail steward & data collection on park usage.

Enhanced 311 App: Create an improved 3-1-1 that is more user friendly than the current app. The purpose is to make it easier for citizens to interact with government through the use of a smart phone. The app will allow citizens to easily see the status of their 3-1-1 submissions and other submissions based on their location.





SATRIP: The Transportation & Capital Improvements Department has applied for a US Department of Transportation (DOT) grant for the San Antonio Traveler Real-time Information Portal (SATRIP). This project will implement advanced transportation technologies that will gather real-time traffic data, incorporate the high water detection system, include a pedestrian detection system in pedestrian crosswalks and incorporate traffic data into a mobile app for travelers. The project will be piloted along Blanco Road & Military Drive corridors. (Grant is for $1.5M with 1:1 match)

Solar Benches: This project will install benches with solar panels in strategic pilot locations that will allow people to charge their electronic devices with the use of solar power. Sensors will be added that will allow the bench to be a Wi-Fi hotspot and collect information on pedestrian traffic. The data that is collected will be analyzed for decision making purposes.





Community Kiosks: This project will install kiosks used to access city services, current events, transportation services, local business information, local history and entertainment. They can serve as Wi-Fi hot spots and charging stations. The kiosks can also collect data and patterns of travel from the kiosk to allow for data-driven decisions regarding lighting, way finding, and traffic patterns.

Wi-Fi in Parks: Implement a pilot program to increase Wi-Fi coverage at 10 playgrounds and dog parks at City parks. Staff will research the potential of public-private partnerships to allow for Wi-Fi coverage to be expanded at a lower cost.

Drones: The Fire Department with purchase 3 drones to assist with search & rescue operations



LED Streetlights: This project adds additional LED streetlights in Council District 5.

Cameras for Illegal Dumping Enforcement: This is a pilot project to add cameras for illegal dumping enforcement at 10 locations.



In addition to the new projects, the FY 2017 Budget also adds $7 million for technology replacement infrastructure. This includes the replacement of routers, servers, firewalls, wireless controllers, storage, uninterruptible power systems and the expansion of COSANet Fiber network for traffic signals & city facilities. The FY 2017 Budget also includes $1.9 million to continue the implementation of the Body-Worn Camera Program started in FY 2016.

Smart City Partnerships & Improvements

As part of the Smart City Program, staff will pursue a variety of opportunities to expand and enhance smart city efforts including grants, partnerships and events. The FY 2017 Adopted Budget adds one position for $65,000 in the Office of Innovation to spearhead the City's smart city program and to pursue partnerships, grants and events. Staff will pursue the opportunities listed below and continue to identify more throughout the year.

⇒ ***MetroLab Network:*** Is a city-university partnerships focused on bringing data, analytics, and innovation to city government. The Network's mission is to pair university researchers with city policymakers to undertake research, development, and deployment projects that improve infrastructure, public services, and environmental sustainability.

⇒ ***Global Cities Team Challenge (GCTC):*** A collaborative platform enabling local governments, nonprofits, universities, technologists, and private corporations to form project teams, or "Action Clusters", in order to work on groundbreaking Internet of Things (IoT) applications within the smart city environment. Participation in the GCTC allows communities to develop, deploy, and test IoT solutions while participating in innovative public-private partnerships and showcasing our city.

⇒ ***IBM Smarter Cities Challenge:*** IBM deploys top experts to help cities around the world address their most critical challenges. Teams are put on the ground for three weeks to work closely with city leaders, analyze data about a critical issue facing the city, and deliver recommendations on how to make the city smarter and more effective.

⇒ ***Envision America:*** Connects the know-how and resources of our nation's private sector with the innovative spirit of urban communities to help cities become smarter by accelerating deployment of innovative technologies that tackle energy, water, waste, and air challenges. Ten winning cities will be matched with the private sector at a boot camp in Charlotte March 2017 to create a path forward for each city's unique challenge by using their expertise, innovations, partnerships, and experience.

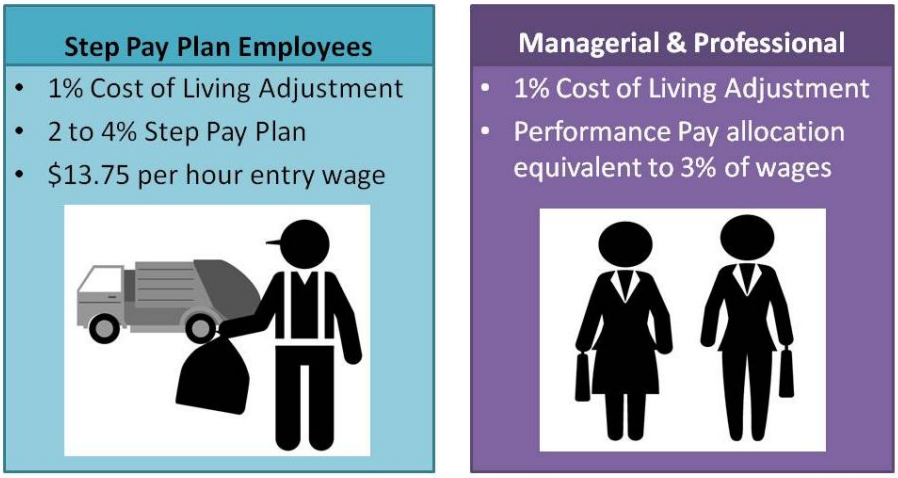
⇒ ***Smart Cities Week:*** Developed by the Smart Cities Council, Smart Cities Week highlights best practices breaking down barriers to progress and instilling a culture of collaboration. Staff will attend and present on the City's Smart City efforts at the conference in September.

Employee Compensation and Benefits

Civilian Compensation & Benefits

The FY 2017 Adopted Budget includes funding for increases to civilian compensation including ongoing maintenance of the Step Pay Plan, a 1% cost of living adjustment, and performance pay for Professionals, Managers, and Executives. Also included is a cost of living adjustment for civilian retirees equivalent to approximately 0.5% of their annuity, consistent with TMRS rules.

Cost of Living Adjustment The FY 2017 Adopted Budget includes a 1% cost of living pay adjustment for all full-time and part-time civilian employees, effective October 2016.



Entry Wage Adjustment The FY 2017 Adopted Budget increases the lowest entry wage for all full-time and part-time civilian employees from $13.00 per hour to $13.75 per hour effective October 2016.

Step Pay Plan Maintenance The Step Pay Plan addresses market-competitiveness ensuring equitable employee pay within each job for non-professional, non-managerial employees. The Step Pay Plan was developed with input from the City's Employee Management Committee (EMC), which is composed of City employees, employee associations including Service Employees International Union (SEIU) and the National Association of Public Employees (NAPE), and City management staff. Employees will move annually through the range and reach the maximum of the pay range at step 10.

The table below shows the pay increases for each step in the pay range:

	Step 0	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10
Increase	–	4%	4%	4%	4%	3%	3%	3%	2%	2%	2%

Performance Pay The FY 2017 Adopted Budget includes funding for performance pay for Professionals, Managers, and Executives as a method to reward strong performance through base salary increases. Employees hired by April 1, 2016 will be eligible and increases will be based on performance evaluations. A total of 3% of salaries has been allocated for performance pay.

Federal Overtime Mandate On December 1, 2016, new federal overtime regulations take effect which increase the current income threshold for overtime eligibility from $23,660 to $47,476 for all employees. This change affects 4.2 million workers in the United States and approximately 1,300 positions in 172 unique jobs at the City of San Antonio. The Human Resources Department consulted with each impacted department to educate and estimate current overtime usage. The review resulted in three major strategies to mitigate the impact: increase wages to maintain eligibility for current overtime exemptions; utilize alternative approaches (alternative work schedules, redistribution of work); and consider overtime based on estimated hours worked in excess of 40 hours per week. The estimated fiscal impact of the federal overtime mandate is $2.9 million.

Uniform Employees

Police On June 13, 2016, the City of San Antonio and the San Antonio Police Association reached an agreement in collective bargaining which resulted in adjusting uniform healthcare in exchange for the following Police benefits:

Police Uniform	Fire Uniform
Settlement Agreement • 3% lump sum payment • $400 in additional clothing allowance • 3% Longevity for eligible employees (every 5 years) • 2% Step for eligible employees	Evergreen • 3% Longevity for eligible employees (every 5 years) • 2% Step for eligible employees

Police Uniform compensation in the FY 2017 budget is consistent with this agreement.

Fire In accordance with the Collective Bargaining Agreement dated May 2011, firefighters are compensated according to a step and rank schedule with step increases based on education and seniority. In addition to firefighter salaries, firefighters are also compensated based on their length of service and acquired certifications. Among a number of certifications, firefighters are

compensated for receiving Education, E.M.T., Paramedic, and/or Fire certifications. Each firefighter also receives a clothing allowance of $720 per year.

Fire Uniform compensation in the FY 2017 budget is consistent with this agreement.

Healthcare Benefits

Active Civilian Employees As the cost of health care steadily increases, the City continues to offer employees a choice in health plans to best meet their individual needs. The City is self-insured for health benefits, meaning the City and employees share all health care costs.

For 2017, employees will continue to have the option of participating in the Consumer Choice Preferred Provider (PPO) or the New Value PPO.

For those in Consumer Choice, the City will provide a $500 contribution ($1,000 for family) to an employee's Health Savings Account (HSA). The Consumer Choice plan continues to promote consumerism and encourages employees to take a more active role in managing their health care – placing more of their health care decisions in their hands. The plan will continue to have premiums lower than the other health plan options. Internal Revenue Service (IRS) approved maintenance drugs covered under the Consumer Choice plan will continue to be exempt from the deductible.

		Civilian New Value		Civilian CDHP	
		Network	Out of Network	Network	Out of Network
Annual Deductible	Individual	$1,250	$2,500	$1,300	$2,600
	Family	$2,500	$5,000	$2,600	$5,200
Max Out of Pocket	Individual	$3,000	$6,000	$4,000	$8,000
	Family	$6,000	$12,000	$8,000	$16,000

The FY 2017 Adopted Budget includes premium changes for both plans. There are no plan design changes to either the Consumer Choice or New Value plans. Additionally, there are no plan design changes for the dental or vision plans.

FY 2017 Adopted Monthly Premiums for Active Civilian Employees

	2016		2017	
Health Plan	Hired Before Jan. 1, 2009	Hired After Jan. 1, 2009	Hired Before Jan. 1, 2009	Hired After Jan. 1, 2009
Consumer Choice PPO				
Employee Only	$15	$33	$17	$41
Employee + Child(ren)	$26	$55	$30	$68
Employee + Spouse	$74	$156	$86	$192
Employee + Family	$105	$221	$122	$272
New Value Plan				
Employee Only	$62	$132	$72	$162
Employee + Child(ren)	$162	$310	$188	$382
Employee + Spouse	$303	$493	$352	$607
Employee + Family	$410	$662	$476	$815

Uniform Police Employees As a result of the mediated settlement agreement between the City of San Antonio and the San Antonio Police Association, bargaining unit employees will be offered two health plans effective January 1, 2017.

Police Uniform Healthcare							
		2016 Value		2017 Value		2017 CDHP	
		Network	Out of Network	Network	Out of Network	Network	Out of Network
Annual Deductible	Individual	$250	$500	$500	$1,500	$3,000	$4,500
	Family	$500	$1,000	$1,000	$3,000	$6,000	$9,000
Max Out of Pocket	Individual	$600	$1,200	$1,500	$3,000	$3,000	$4,500
	Family	$1,500	$3,000	$3,000	$6,000	$6,000	$9,000

Uniform employees participating in the Consumer Directed Health Plan (CDHP) will receive $1,500 as a contribution from the City in their Health Savings Accounts. Like the Civilian

Consumer Choice plan, the Uniform CDHP encourages Uniform employees to take an active role in managing their health care. The Uniform CDHP Plan is a high deductible plan, but covers 100% of all participant and their family member premiums.

The Uniform Police Value Plan provides a lower deductible option that will also cover 100% of the premiums for each Uniform employee. However, participants will be responsible to pay for coverage for their family members.

FY 2017 Adopted Monthly Premiums for Active Uniform Employees

	2016 Uniform Police Value	2017 Uniform Police CDHP	2017 Uniform Police Value
Employee Only	$0	$0	$0
Employee + Child(ren)	$0	$0	$50
Employee + Spouse	$0	$0	$75
Employee + Family	$0	$0	$125
Health Savings Account	N/A	$1,500	N/A

Firefighter Healthcare Firefighters currently do not pay premiums for themselves or their dependents. The annual deductible is $250 for an individual or $500 for a family. The Out-of-Pocket maximums is $500 for an individual and $1,500 for families.

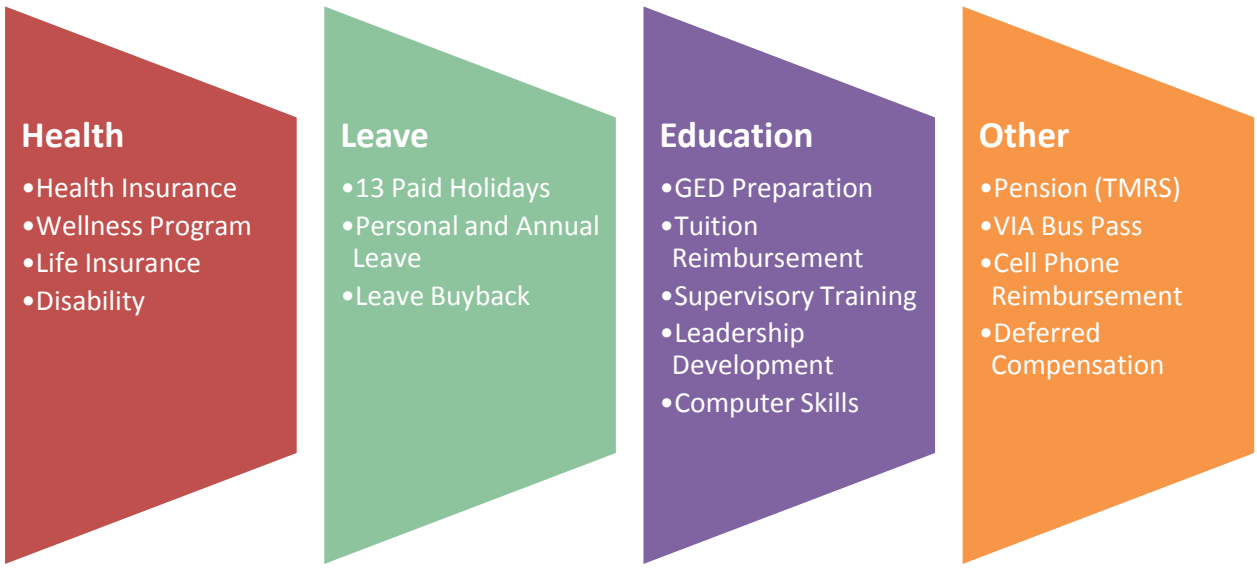
Retiree Civilian Benefits The City remains committed to providing health care insurance for retired City employees. Non-Medicare eligible retirees are eligible for the same health care plan options as active civilian employees, including Consumer Choice PPO with a health savings account and New Value PPO. Health care benefits are also provided to Medicare-eligible retirees through a Medicare Advantage plan. The FY 2017 Adopted Budget includes a 0.5% increase for retiree civilian benefits for ad hoc COLA.

FY 2017 Adopted Monthly Premiums for Retired Employees

2016/2017 Retiree Healthcare				
	19 or Less Years	20 to 24 Years	25 to 29 Years	30+ Years
CDHP				
Employee Only	$278 / $303	$221 / $241	$204 / $222	$187 / $204
Employee + 1	$579 / $631	$435 / $474	$394 / $429	$375 / $409
Employee + 2	$836 / $911	$626 / $682	$566 / $617	$535 / $583
New Value				
Employee Only	$368 / $401	$304 / $331	$281 / $306	$254 / $277
Employee + 1	$714 / $778	$566 / $617	$515 / $561	$479 / $522
Employee + 2	$998 / $1,088	$789 / $860	$716 / $780	$664 / $724

Employer of Choice

The City of San Antonio continues to strive to be an "employer of choice" in our community. One of the tools the City uses to achieve and maintain this status is the availability of a robust benefits offering for employees. The graphic below provides a summary of those offerings.



To help solidify the City of San Antonio as an employer of Choice, the following policies will become effective October 1, 2016:

Uniform (Police and Fire) Homeowner Incentive Program This program will provide homeownership incentives to uniform Police and Fire Fighter employees choosing to live in the City Limits of San Antonio and the City's urban core. The program will be for eligible employees considering their first home purchase or those relocating from outside the City limits. Employees relocating from outside the City Limits could receive $7,500 in forgivable loans to purchase a home. Employees purchasing homes in the City's urban core (CRAG designated neighborhoods) could receive $15,000 in forgivable loans.



Parental Leave (for Civilians) Currently the City offers maternity leave through our Short-term Disability benefit. This provides the birthing parent with paid leave to allow for the medical recovery after childbirth. This program will introduce a paid parental leave benefit for both the birthing and non-birthing parent for the birth or placement of child for adoption. Highlights of the program include:

- 6 weeks for both parents to be taken on a continuous basis
- Employees eligible upon hire
- Parental leave runs concurrent with Family and Medical Leave Act (FMLA) protected leave

Wellness and Education Leave (for Civilians) To support employee wellness as well as involvement in their children's education, this program will introduce a new leave category, Wellness and Education leave. Similar leave has been proposed by federal government 6 times in last 15 years without success. Employees will be awarded 24 hours of paid leave for the following uses:

- Scheduled wellness visits for self and immediate family;
- Attending school-related functions for dependents (parent-teacher conferences, school programs, etc.);
- Registration and enrollment-related activities for the employee to attend college or trade school courses.



Tuition Reimbursement Program The FY 2017 Adopted Budget includes $90,000 to expand the current civilian tuition reimbursement program to include trade and technical certificate programs from accredited institutions. This enhancement will provide employees in entry wage positions the opportunity to enhance their job skills and marketability without having to pursue a degree.

Community Profile

City of San Antonio Community Profile



Once a small settlement founded by Spanish missionaries in the early 1700s, San Antonio has grown into one of the country's major metropolitan centers. Its historic roots are the foundation for a city that is rapidly moving forward into the next decade and beyond.

Old and new find common ground in the Alamo City. San Antonio's historical charm and grace are preserved in the Alamo and other Spanish missions, its historic neighborhoods and the colorful River Walk. City leaders and the community carefully plan for growth and economic development with San Antonio's history in mind. A bright economic future is in store, fueled by an innovative use of resources and a unique formula of public and private cooperation.

With a population of more than 1.4 million, San Antonio is the seventh largest city in the United States and the second largest city in Texas. Over the past decade, its population has grown at an annual rate of about 2 percent. According to United States Census Bureau estimates, Hispanics make up 63.2 percent of the population, followed by Anglos at 26.6 percent and an African American population of approximately 6.4 percent. The median age in the San Antonio metropolitan area is approximately 32.9 years.

Geographically, the City of San Antonio covers more than 490 square miles and is located in Bexar County in south central Texas, one of the fastest growing regions in the state. The City is just a stone's throw from the state capital in Austin and an afternoon drive from Dallas, Houston, the Gulf Coast and Mexico.

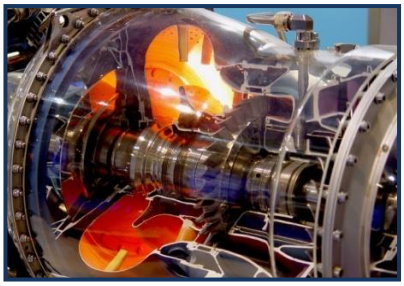


The local economy is diverse and vibrant. San Antonio is anchored by several key industries and is targeting other emerging industries to drive the City's economic future:

- The health care and biotechnology fields contribute an annual economic impact of over $29.2 billion and have added over 40,000 net new jobs to the San Antonio area over the past decade, making San Antonio a leading research and treatment center for cancer, diabetes, heart disease and other conditions.

- The military has played a major role in San Antonio's history and economy. With an estimated economic impact of $27.7 billion, San Antonio's military installations directly employ over 131,970 civilian and contract personnel. San Antonio-based Department of Defense contractors employ over 45,574 people. The consolidated training of all enlisted combat medical personnel in San Antonio has brought more than 11,000 civilian and military jobs to local bases and provided more than $3.3 billion for military construction projects. Additionally, in 2011, more than 55,000 military retirees lived in San Antonio while receiving a collective $1.5 billion in payments from the Federal government.

- San Antonio is a recognized leader in the information security and technology industry. Over 15,000 employees work in the industry and the economic impact of IT and cyber business already measured $10 billion in 2010, with conservative estimates of growth to $15 billion by 2015. The Air Intelligence Agency, a Department of Defense center for excellence in information security, calls San Antonio home.



- More than 13,616 residents of San Antonio work in the emerging aerospace and aviation industry, which has a $5.4 billion annual economic impact. San Antonio is home to the maintenance, repair, and overhaul operations of some of the world's leading aerospace companies, such as Boeing, Lockheed Martin, and Standard Aero.

- The Toyota Tundra truck assembly plant opened for production in November 2006, with an investment of approximately $850 million and the creation of 2,000 well-paying direct jobs. Moreover, 21 supplier companies have located at the Toyota Supplier Park, invested an additional $300 million and created 2,700 additional jobs. The overall impact of Toyota and companies locating at the Supplier Park exceeds $1.7 billion with the creation of over 5,500 jobs. This investment is a powerful economic stimulus to South Texas that is already revitalizing economic and job markets in the area.

- San Antonio is a top visitor and convention destination, with more than 28 million people choosing the Alamo City as their vacation or meeting site. Tourism employs more than 112,531 people and contributes more than $12 billion annually to the local economy.



- It is widely recognized that a thriving arts economy is a crucial component of a successful city. The creative economy in San Antonio generates over $4.3 billion in economic activity and pays wages of $1.2 billion to support almost 30,000. Since 2006, the output of the creative industry grew by 38%. In addition, City-funded arts and cultural organizations reported hosting over 11,000 events, including classes, performances, exhibits, festivals, and workshops.

- San Antonio is a great place to live. Its cost of living is typically 10% to 15% below the national average and is consistently ranked among the lowest of major U.S. cities, while home prices are among the most affordable in the country. San Antonio's median household income is over $45,000. Public, private and parochial schools are available as well as a number of colleges and higher education facilities.



- A subtropical climate offers an average temperature of 70 degrees, and evening temperatures dip below freezing only about 20 days each winter. This comfortable climate invites residents to go outdoors to relax in beautiful municipal parks, play challenging golf courses, visit theme parks, or take advantage of other popular attractions and cultural events such as Fiesta San Antonio each April. San Antonio is also home to the five-time NBA Champion San Antonio Spurs, as well as exciting women's basketball, minor league baseball, and hockey teams.

Community Profile

GENERAL INFORMATION	
Date of Incorporation:	Dec. 14, 1837
Form of Government:	Council - Manager
City Council Members: (Including Mayor)	11
Area of the City[1]:	Over 490 sq. mi.



POPULATION[2]	
Population (as of July 1, 2015):	1,469,845
Population Growth Rate (2014-2015):	2%
Median Age:	32.9
Composition of Population (April 2010):	Hispanic – 63.2%
	Anglo – 26.6%
	Black – 6.9%
	Other – 3.3%

EDUCATION[3]	
Independent Public School Districts:	12
Charter Schools Districts:	18
Parochial Schools:	Over 50
Private Schools:	Over 95
Accredited Universities:	9
Community Colleges:	6



[1] City of San Antonio Information Technology Services Department
[2] U.S. Census Bureau, 2010-2014 American Community Survey5-Year Estimates as of July 1; FY 2015
[3] Texas Education Agency, Directory of Schools and San Antonio Private Schools, 2016 (http://saprivateschools.com) and U.S Department of Education (https://collegescorecard.edu)

MAJOR EMPLOYERS[4]

Public Sector:	Lackland Air Force Base
	Fort Sam Houston
	Northside I.S.D
	Randolph Air Force Base
	North East I.S.D.
Private Sector:	H-E-B
	USAA
	Methodist Healthcare System
	Baptist Healthcare System
	JP Morgan Chase





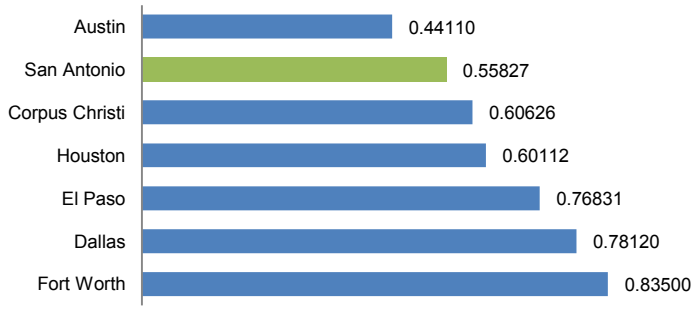
EMPLOYMENT[5]

Median Household Income:	$46,317
Civilian Labor Force:	1,126,800
Unemployment:	44,800
Unemployment Rate: (July 2016)	3.8%

HOUSING

Median Home Price[6]: (August 2015)	$211,900
City Property Tax Rate: (per $100 of Valuation)	$0.55827
City Property Tax Comparison:	Second Lowest Among Major Texas Cities

FY 2017 Proposed Property Tax Rate Comparison
(per $100 of taxable value)



[4] San Antonio Economic Development Foundation, 2015 (http://www.sanantonioedf.com/business-profile/major-employers)
[5] U.S. Census Bureau, 2010-2014 American Community Survey as of 2014 and Texas Workforce Commission Labor Market Review as of July 2016
[6] San Antonio Board of Realtors July 2016

TRANSPORTATION

Railroad:	Union Pacific – Southern Pacific
City Freeway Loops:	Loop 410 (52.9 mi)
	Loop 1604 (94.3 mi)
U.S. Highways:	5
Interstate Highways:	4
Air Transportation:	San Antonio International Airport
Bus Transportation:	Greyhound, Kerrville, Valley Transit
Public Transportation:	VIA Metropolitan Transit
B-Cycle Stations	58





TOURISM[7]

Total Annual Visitors:	32.5 Million
Leisure Travelers:	26 Million
Business Travelers:	6.5 Million
Tourism Employment:	122,500
Economic Impact:	$13.4 Billion

MAJOR ATTRACTIONS

Alamo	Missions National Historical Park
Sea World of Texas	Tower of the Americas
Paseo del Rio (River Walk)	Six Flags Fiesta Texas
San Antonio Zoo	El Mercado (Mexican Market)
La Villita	San Antonio Museum of Art



[7] Economic Impact Study of San Antonio's Hospitality Industry, 2013

REVENUE DETAIL



Revenues

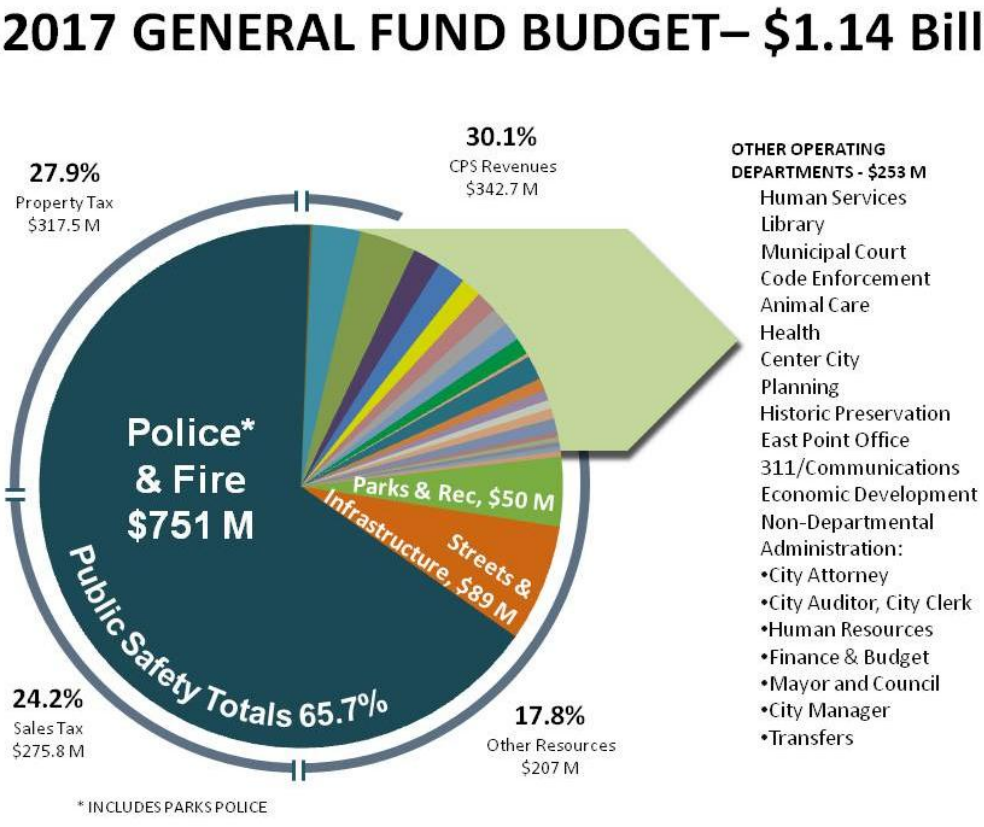
Overview

The Revenue Detail Section provides the basis for establishing the FY 2017 revenue projections. Included in this section are the major General Fund revenues of Property Tax, City Public Service (CPS) Energy payments, and Sales Tax, as well as revenues from charges for current service. Also highlighted are revenue projections for the City's Restricted Funds including the Solid Waste Fee, Hotel Occupancy Tax, and Storm Water Utility Fee.

The revenue budgets for FY 2017 are based on initial revenue estimate projections included in the May 2016 Five-Year Financial Forecast. The projections are developed by both the Office of Management and Budget and the responsible departments. Most revenue projections are based on historical trends and known policy changes; however, since a single method of projecting revenue is not feasible, each source is considered on its own merit and projected accordingly. For those revenues closely tied to economic conditions such as Sales Tax and the Hotel Occupancy Tax, additional factors including projected inflation, unemployment rates, and economic growth are considered. Projections for the Hotel Occupancy Tax also account for tourist-specific factors and conditions such as hotel/motel room supply and known future events. Regression models and business analyses are utilized to generate these revenue projections.

General Fund Revenues

General Fund available resources are projected at **$1.14 billion in FY 2017**. The three principal sources of General Fund revenue are Property Tax, CPS Energy payments to the City, and Sales Tax. These three sources of revenue combined, account for approximately $936 million, or 82%, of total available General Fund resources.



Property Tax Revenues – $317.5 Million

The City's property tax rate consists of two components: Maintenance & Operations (M&O) and Debt Service. Of the total property tax rate, the M&O tax rate is 34.677 cents per $100 of taxable value. Funds from this component of the property tax receipts are deposited in the General Fund and are used to pay for recurring and one-time expenses. The FY 2017 Adopted Budget includes $317.5 million in Maintenance & Operations (M&O) support for the General Fund from property taxes. Since FY 2007, the City has reduced its property tax rate four times and did not increase the rate in FY 2017 as shown on the chart below.

City Property Tax Rate Decreases since FY 2007 and FY 2017 Rate Per $100 Valuation

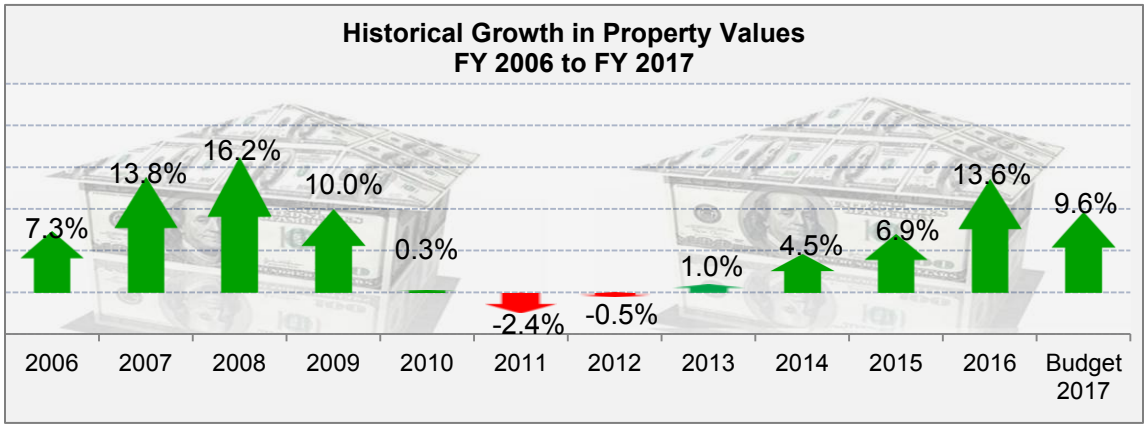
Rate Component	FY 2007	FY 2008	FY 2009	FY 2010	FY 2016	FY 2017
Maintenance & Operations	36.704	36.080	35.564	35.419	34.677	34.677
Debt Service	21.150	21.150	21.150	21.150	21.150	21.150
Total	**57.854**	**57.230**	**56.714**	**56.569**	**55.827**	**55.827**

The Debt Service component is determined by the City's debt service requirements. The FY 2017 Debt Service tax rate is 21.150 cents per $100 of taxable value. This tax rate is the same rate adopted for FY 2016. Funds from this component of property tax receipts are deposited to the Debt Service Fund and used exclusively to pay the principal and interest on debt. Together these two tax rate components provide for a total tax rate for FY 2017 of 55.827 cents per $100 of taxable value. The table above illustrates the components of the FY 2017 Adopted Property Tax Rate.

FY 2017 Taxable Values ($ in Billions)

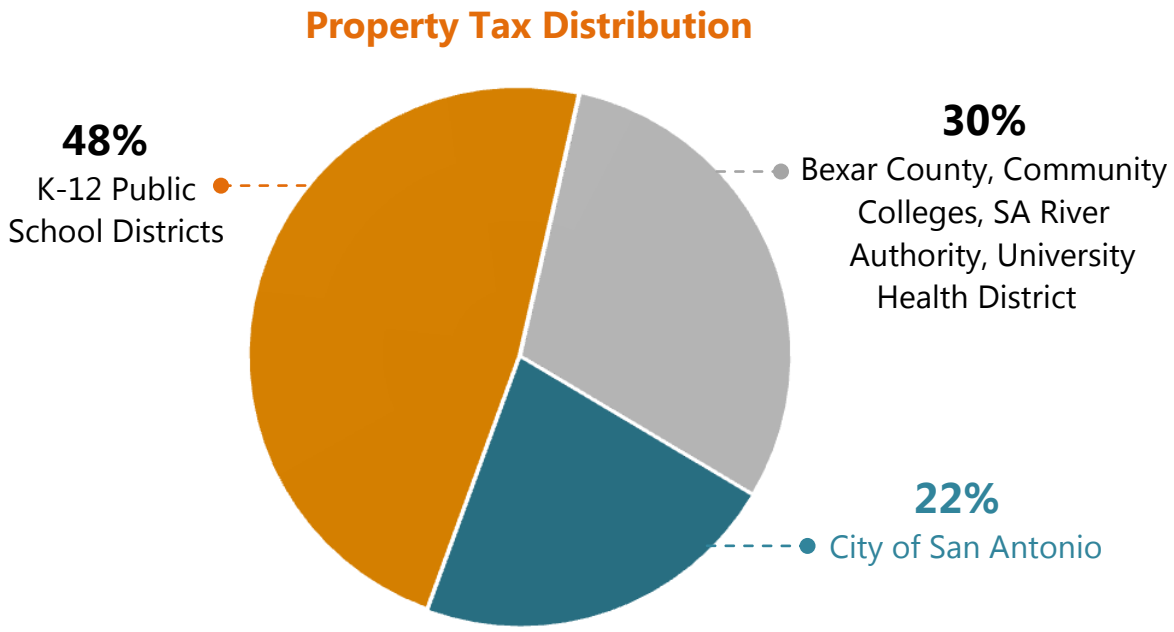
Base Value FY 2016	Increase in Base Value	New Improvements	Total Value FY 2017
$90.592	$6.838	$1.815	$99.245
% Change From FY 2016:	***7.55%***	***2.00%***	***9.55%***

Property values for the City of San Antonio certified by the Bexar Appraisal District (BAD) for FY 2017 show an increase in net taxable value of approximately $8.65 billion, or an increase of 9.55%, from the FY 2016 Adopted Budget. The taxable value less new improvements yields the base valuation. Included is an increase of $1.81 billion for new improvements. The increase in the base valuation from last year was $6.84 billion.

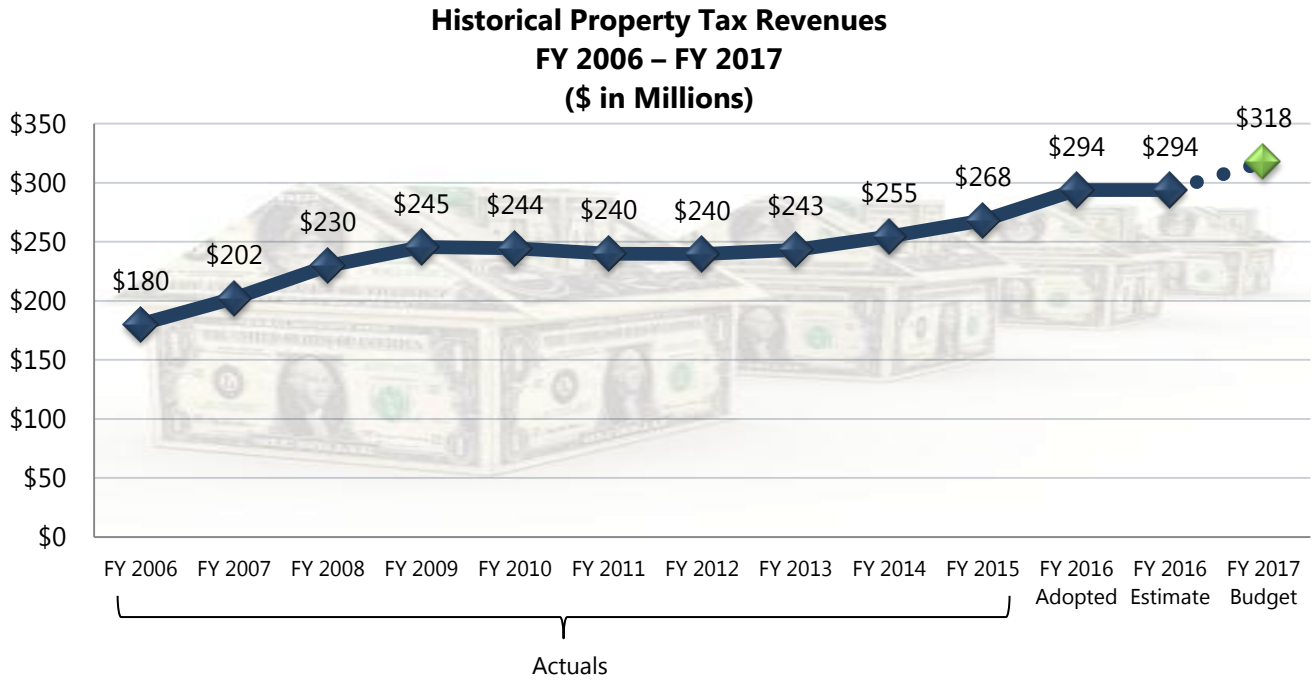


The chart on the previous page provides the City's historical growth in property values since 2006. As shown in this graphic the total property values decreased in FY 2011 and FY 2012. The FY 2017 Budget reflects an increase in property values of approximately 9.6%.

In the Five-Year Financial Forecast presented in May 2016, current M&O property tax revenue projected for FY 2017 was $312.9 million. This estimate was based upon a preliminary estimate received from the BAD. This estimate has been updated based on the receipt of the certified tax roll from the BAD in late July 2016. The FY 2017 Adopted Budget for M&O property tax revenue is $317.5 million or $4.6 million more than the Five-Year Financial Forecast. In FY 2017, the City will collect $23.8 million more in M&O property tax revenue when compared to the FY 2016 Adopted Budget.

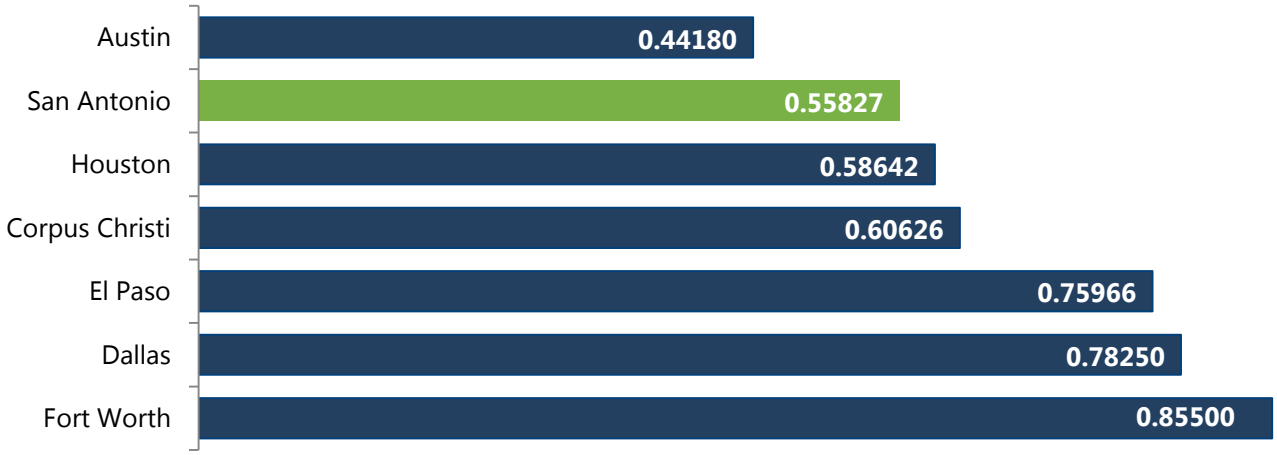


The following chart reflects the 10-year trend in M&O property tax collections and includes the FY 2016 Estimate and FY 2017 Adopted Budget.



The adopted tax rate for FY 2017 of 55.827 cents per $100 taxable valuation makes the San Antonio property tax rate the second lowest of the major cities in Texas. The following chart shows the adopted FY 2017 tax rate for San Antonio as compared to the rates in other major Texas cities.

FY 2017 Adopted Texas City Property Rate Comparisons
(Per $100 of Taxable Value)



The following is a sample property tax statement that demonstrates the portion of local taxes due to the City of San Antonio. This sample statement compares current tax rates for a home located in the San Antonio Independent School District valued at $158,432 which is the FY 2017 average residence homestead taxable value within the City of San Antonio.

Sample Property Tax Statement
Bexar County, Texas
2016 Tax Year

Tax Unit	2016 Assessed Value	Homestead Exemption	2016 Taxable Value	2016 Tax Rate Per $100 Valuation	2016 Tax Levy	2016 Percent of Total Levy
San Antonio I.S.D.	158,432	25,000	133,432	$1.512600	$2,018.29	49.46%
Alamo Colleges	158,432		158,432	0.141765	224.60	5.50%
Bexar County	158,432		158,432	0.29325	464.60	11.39%
University Health System	158,432		158,432	0.276235	437.64	10.73%
Road & Flood	158,432	3,000	155,432	0.015700	24.40	0.60%
San Antonio River Authority	158,432	5,000	153.432	0.017290	26.53	0.65%
City of San Antonio	158,432		158,432	0.558270	884.48	21.68%
			Totals	**$2.82**	**$4,080.55**	**100%**

The City continues its commitment to provide Tax Relief to seniors and disabled property owners. In FY 2017 the City will forgo approximately $42 million in property tax revenue from senior and disabled homestead exemptions and frozen City Tax Payments. A total of 90,000 senior and nearly 9,000 disabled homestead exemptions are anticipated for FY 2017. Approximately 29,000 senior and disabled homeowners pay zero property taxes.

The City of San Antonio has long recognized the need to provide senior citizens and disabled veterans with property tax relief. The City initially offered an over-65 homestead exemption in the amount of $3,000 in 1974. The over-65 homestead exemption amount has increased on five different occasions

to the current exemption amount of $65,000 set in FY 2004. At this level, the City of San Antonio offers one of the highest homestead exemptions among major Texas cities.

The City of San Antonio offers two disabled exemptions. The Disabled Residence Homestead Exemption, set at $12,500, became effective in FY 2006. The City also provides the State-mandated Disabled Veterans Exemption offering eligible veterans an exemption ranging from $5,000 to $12,000 depending on the percentage of service-connected disability. Additionally, beginning in tax year 2009, disabled veterans who receive a 100% disability rating from the Department of Veteran Affairs based on a service-connected disability or have a 100% individual unemployability rating are 100% exempt from paying property taxes on their homestead residence.

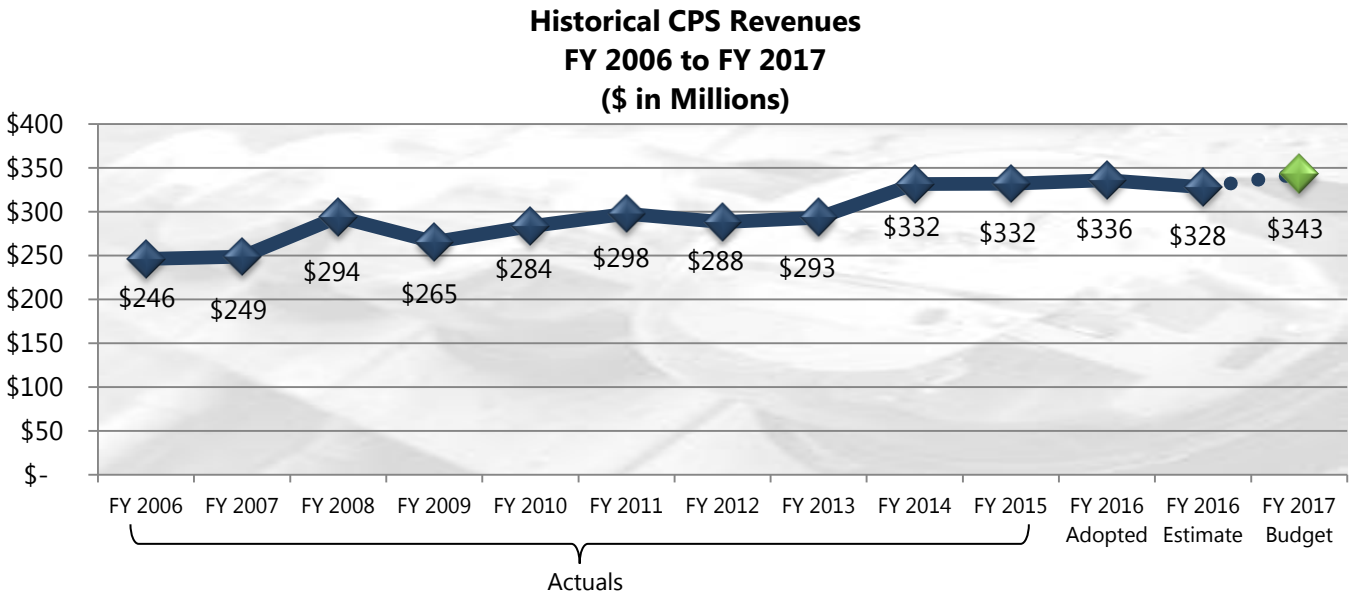
In May 2005, Proposition 3 (Property Tax Levy Freeze) was approved by voters of the City of San Antonio. Proposition 3 freezes the amount of property taxes imposed on residence homesteads owned by persons 65 years of age or older or disabled. City taxes may not increase as long as the residence is maintained as a homestead by the owner and no new improvements are constructed. For senior and disabled homeowners, the FY 2006 City property tax levy became their "frozen" tax levy. If the appraised value of the homestead increased in FY 2017, the senior or disabled homeowner City tax payment would remain the same as the payment in FY 2006.

CPS Energy Revenues – $342.7 Million

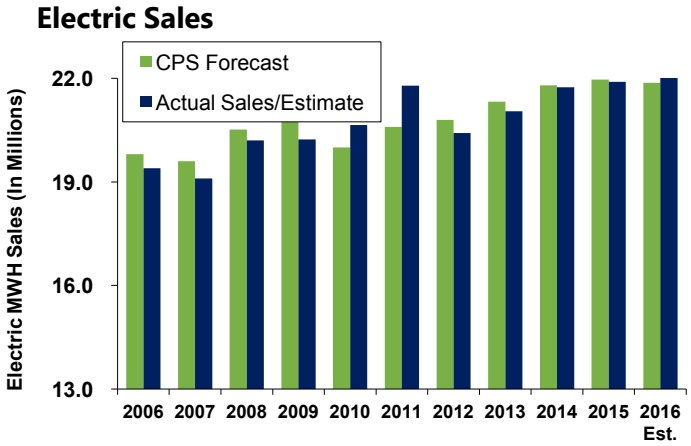
The City's payment from CPS Energy represents the largest source (30%) of revenue to the General Fund. Fourteen percent of CPS Energy gas and electric non-exempt customer revenue is paid to the City as a return on investment.

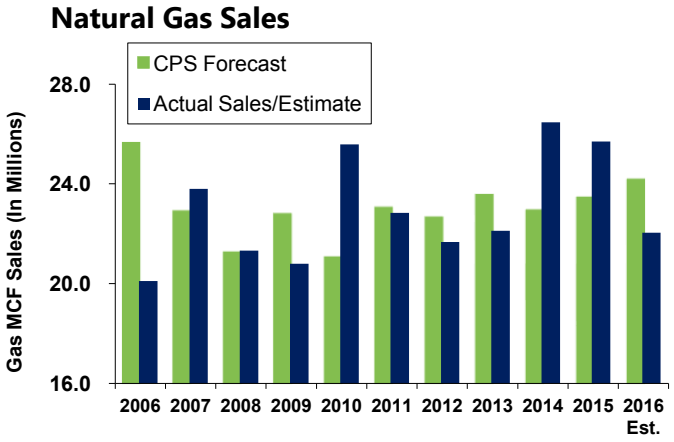
The payment to the City from CPS Energy can fluctuate significantly from year to year. Revenue from CPS Energy is one of the most difficult to project due to a number of variables that can significantly impact CPS Energy revenues and consequently, the City's payment. City staff utilized the CPS Energy forecast as a basis for the development of the adopted amount. CPS Energy's forecasted demand (growth) assumptions were partially discounted and adjustments to forecasted natural gas prices were made. The resulting adopted budget assumes a normalized weather pattern and discounted forecasted demand. The adopted budget was also developed with consideration for a multi-year forecast outlook, managing the City's reliance on revenues from CPS Energy, as well as the current level of reserves within the City's General Fund.

Accurately budgeting the CPS Energy payment revenue is challenged by a number of variables such as the weather, growth of the system, fuel prices, generation mix, and unscheduled maintenance on generation plants. For the past several years, instability in natural gas prices, coupled with fluctuations in demand due to weather, have resulted in significant variances in the City's payment from CPS Energy from year to year. For instance, the FY 2016 Estimate of $327.8 million is $8.1 million lower than the FY 2016 Budget due to unseasonably mild March, April, and May temperatures.



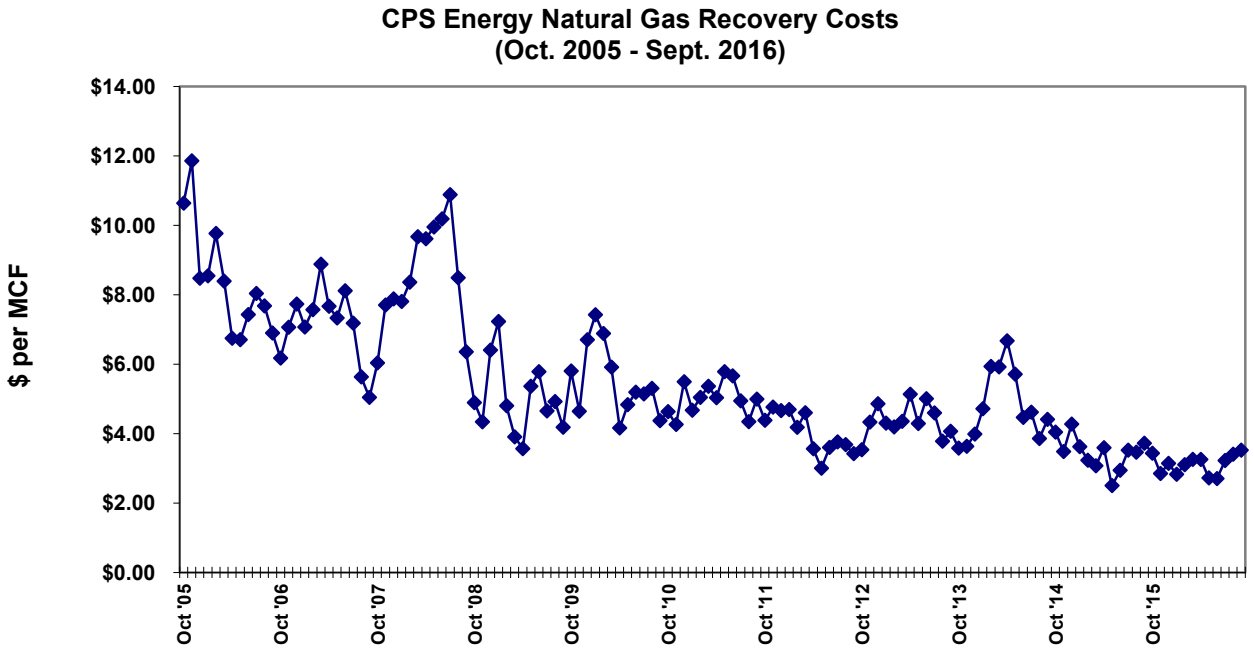
To illustrate the fluctuations in demand, the following graphs reflect CPS Energy's historical electric and gas sales (excluding off-system sales) as compared to the forecast over a 10-year period from FY 2006 to FY 2015, and include the FY 2016 Estimate. While the electric system has continued to experience growth, electric sales have fluctuated to a great degree from FY 2007 to FY 2015 primarily due to the weather. With respect to natural gas sales, actual sales fluctuated significantly over this period largely a result of the weather in the winter months and more recently the price of natural gas. Natural gas sales reached 25.6 million MCF (Thousand Cubic Feet) in FY 2010, then declined to 22.8 million MCF in FY 2011, 21.6 million MCF in FY 2012, 22.1 million MCF in FY 2013 and then significantly increased due to a colder than normal winter in FY 2014 which resulted in natural gas sales of 26.4 million MCF and 25.5 million MCF in FY 2015.



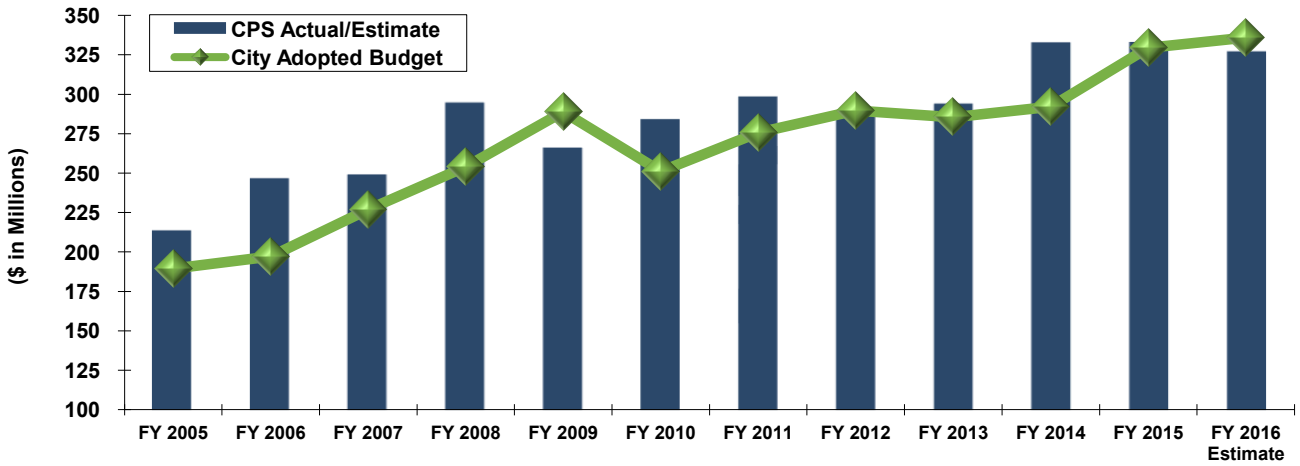


Natural gas costs are a component of CPS Energy's fuel costs which are a pass-through to ratepayers in CPS Energy electric and gas rates and can also significantly affect the City's payment from CPS Energy. The following line graph reflects CPS Energy's historical natural gas prices recovered through its rates as a pass-through.

As illustrated in the graph below, natural gas prices recovered by CPS Energy were $5.97 per MCF (Thousand Cubic Feet) in October 2004 and have fluctuated since that time, reaching a high of $11.85 per MCF in November 2005. In July of 2008, the natural gas costs recovered rose again to $10.88 per MCF but declined to $4.18 per MCF by September 2009. The cost of natural gas recovered by CPS Energy rose to $7.42 in January 2010 but dropped to $4.37 per MCF in September 2010. In FY 2016 the cost of Natural Gas fluctuated between $2.70 per MCF and $3.52 per MCF.



Fluctuations in demand, natural gas costs, and the other aforementioned factors result in the corresponding impacts to the City's total payment from CPS Energy. The graph below reflects the total actual payment from CPS Energy as compared to the Adopted Budget for the past ten years, and includes the FY 2016 Estimate.

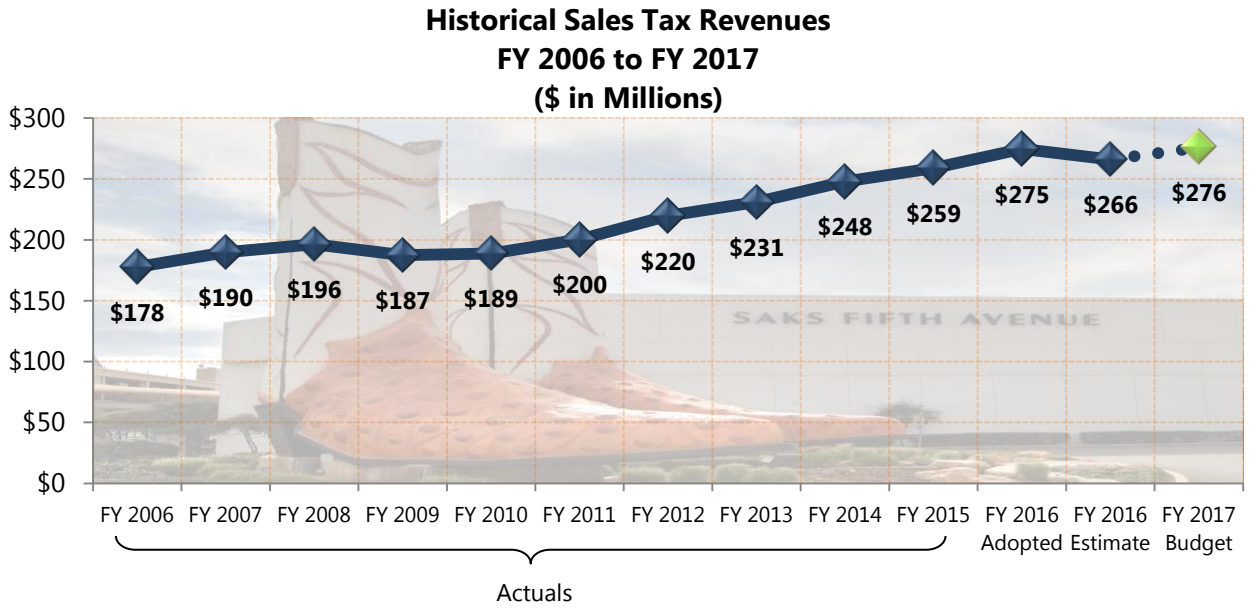


A review of the electric and natural gas sales and natural gas recovery costs graphs in conjunction with the graph on CPS Energy's actual payment to the City demonstrate the correlation between significant fluctuations in the City's payment from CPS Energy and these primary factors.

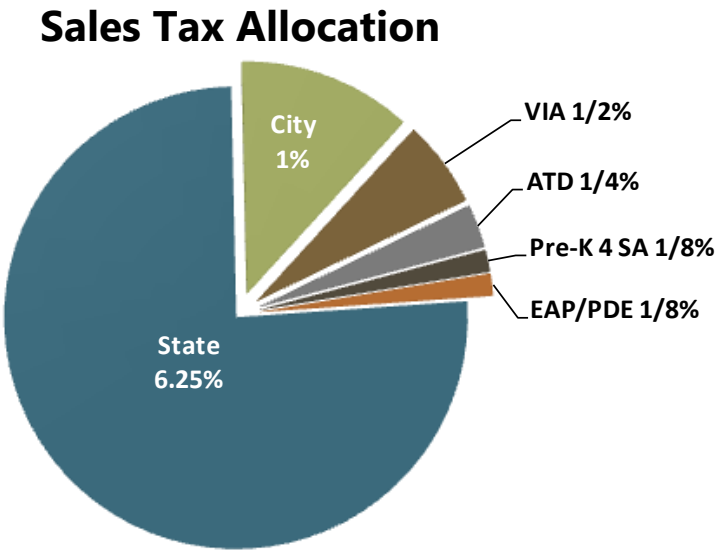
Sales Tax Revenues – $275.8 Million

Sales tax collections have a strong positive correlation to local and national economic conditions. Therefore, current and future years' sales tax revenue projections are based on a regression model utilizing key economic indicators such as local unemployment, consumer price index, San Antonio gross metro product, and actual sales subject to tax. Actual sales tax collections for FY 2017 are projected to be $275.8 million. The FY 2017 Adopted Budget is projected to be 3.5% higher than the FY 2016 Estimate.

The following chart reflects the 10-year trend in actual collections as compared to the FY 2016 Estimate and FY 2017 Adopted Budget.



The San Antonio Sales tax rate is 8.25%. The adopted General Fund sales tax revenue excludes the sales tax collected by the City for the May 7, 2005 Edwards Aquifer Protection and Parks Development & Expansion venues, Pre-K 4 SA, and the City's share of the Advanced Transportation District. Several entities receive percentages of all sales tax proceeds as summarized in the chart below.



ATD: Advanced Transportation District
EAP: Edward Aquifer Protection
PDE: Parks Development & Expansion

Other General Fund Revenues – $207 Million

Other revenues received by the General Fund include Business and Franchise Tax, payment from the City's Water Utility SAWS, EMS Transport fees, licenses and permits, liquor by the drink, and other miscellaneous revenue. The following section highlights some of the major revenues within the Other Revenues category of the General Fund.



Charges for Current Services This category includes revenues related to recreation and culture such as the River Barge and Tower of America revenue contracts. Also included in this category are Library fines and fees, Municipal Court administrative fees, and Public Safety related revenues such as those generated by the City's wrecker service contract, EMS Ambulance Service fees, and alarm permit fees. Vital statistics revenues generated by birth and death certificates are also included in this category. The FY 2017 Budget for this revenue category is $60.6 million.

Business and Franchise Taxes This category is primarily comprised of telecommunication providers' right-of-way access line fees and cable television franchise fees. Compensation from telecommunication providers is governed by State Law and is comprised of a monthly fee paid to the City on a quarterly basis for each business line ($4.23) and each residential line ($1.27). These fees change every July 1 and the adjustment is based on ½ of the current CPI. Revenue derived from Certified Telecommunications Providers (CTPs) has been declining based on a decrease in actual line counts as reported by CTPs on a quarterly basis to the Public Utility Commission of Texas. Other Cities throughout Texas, both large and small, are experiencing similar CTP revenue declines. The FY 2017 budget of $31.6 million is slightly higher than the FY 2016 Budget.

San Antonio Water System (SAWS) The SAWS revenue payment to the City is based on 2.7% of SAWS' total projected revenue each year. This payment agreement was initiated in April 1992 when certain City of San Antonio water and waste water systems were consolidated into the San Antonio Water System. The projected revenue for FY 2017 from SAWS is $14.4 million. This is an increase of $422,000, or 3.0%, from the FY 2016 Budget.

Other Resources Other revenues received by the General Fund include delinquent property tax, penalties and interest on delinquent tax, licenses and permits, fines, liquor by the drink, interest earnings, transfers from other funds, and other miscellaneous revenue. Other resources for the current year are projected to be approximately $92.6 million, which is approximately $700,000 less than the FY 2016 Budget of $93.3 million.

FY 2017 total available resources include $8 million from the prior year reserve for a two-year budget plan.

Restricted Funds Revenues

Solid Waste Fund



The Solid Waste Enterprise Fund monitors and records all revenues and expenses associated with the operation and maintenance of the City's Solid Waste and Environmental Services programs. Collected revenues fund various Solid Waste functions including refuse collection, brush and bulky waste collection, recycling programs, collection of household hazardous waste, and environmental programs including the maintenance of closed City landfills. The primary sources of revenue for the Solid Waste Fund are the Solid Waste Fee and Environmental Services Fee. These fees are assessed and billed to the customer monthly within the City Public Service (CPS) Energy billing statement. FY 2017 collections for the Solid Waste Fees are projected to be $83.2 million.

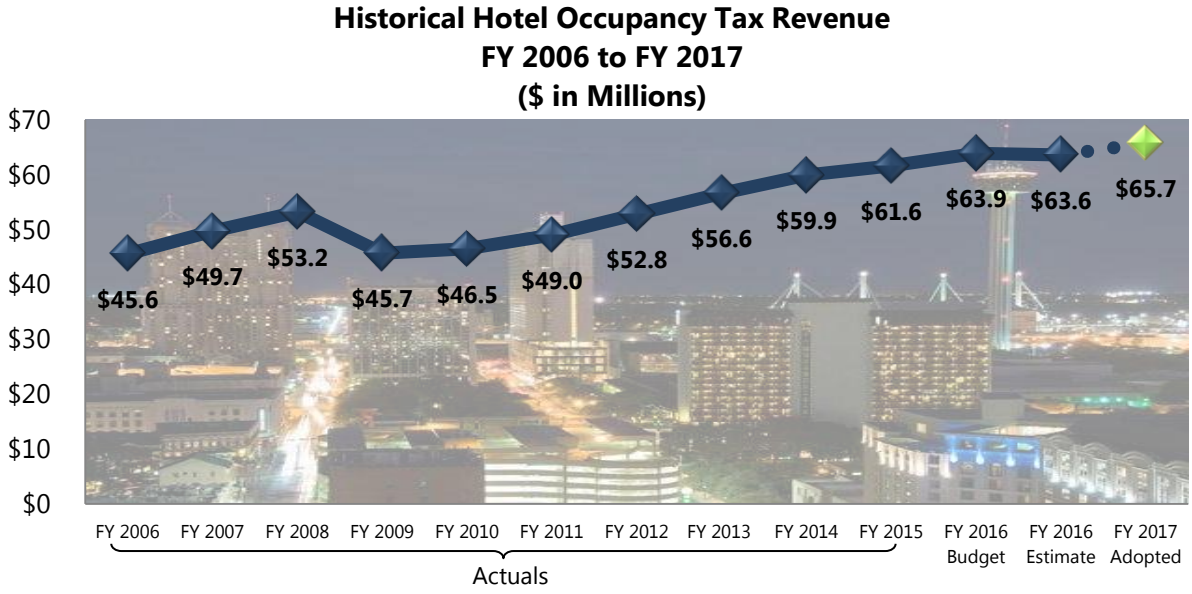
Adopted Solid Waste Monthly Rate The FY 2017 Budget continues to implement variable rate pricing in place of the single Solid Waste Fee for customers converted to Pay as You Throw (PAYT), and there is no recommended Solid Waste Fee increase in the FY 2017 Budget. Non-PAYT customers would continue to pay the current total monthly rate of $20.93 per month until they are converted to PAYT by the Spring of 2017.

Solid Waste Total Monthly Rate, FY 2014 – FY 2017

Rate Analysis	FY 2014	FY 2015	FY 2016		FY 2017	
Garbage Cart Size	All Customers	(96 gal cart size)	Non-PAYT Customers	PAYT Customers	Non-PAYT Customers	PAYT Customers
Small (48gal)	$19.93	$20.93	$20.93	$20.43	$20.93	$20.43
Medium (64 gal)				$20.93		$20.93
Large (96 gal)				$22.18		$22.18

Hotel Occupancy Tax Related Funds

The Hotel Occupancy Tax related Special Revenue funds were established to account for revenues and expenditures generated from all convention, tourism, sports and entertainment related activities. The sources of revenue for this fund include Hotel Occupancy Tax (HOT) and facility rental and service fees from the Henry B. Gonzalez Convention Center and Alamodome.



The current Hotel Occupancy Tax rate of 16.75% levied on every room night charge contributes 1.75% to Bexar County, 7% to the City, 6% to the State, and the remaining 2% is a dedicated source of revenue for the Convention Center Expansion Debt Service and future Convention Center projects. Hotel Occupancy Tax revenue projections are based upon an analysis of anticipated lodging demand, projected number of room nights sold, projected average daily room rates, estimated hotel/motel room supply, inflation rates, and known events.

Actual Hotel Occupancy Tax collections for FY 2016 are estimated to be $63.6 million. HOT tax revenues in FY 2017 are projected to be $65.7 million or 3.4% higher than the FY 2016 Estimate.

Storm Water Fund

The Storm Water Operating Fund monitors and records all revenues and expenses associated with the operations and maintenance of all City storm water activities. The primary source of revenue for the Storm Water Operating Fund is the Storm Water Utility Fee which was established in FY 1993 to provide funding for storm water operation services. The fee is assessed to residential and non-residential properties that discharge storm water into the City's drainage system. The Storm Water Utility Fee supports City programs and activities responsible for storm water pollution prevention and drainage improvements as federally mandated through the Water Quality Act of 1987.

The FY 2016 Adopted Budget introduced a new impervious cover methodology and rate structure effective January 1, 2016. The new methodology and rate structure assesses fees based on rate and volume of storm water runoff. Impervious cover has a direct relationship with storm water runoff rate

and volume and is the best measure of drainage system usage. Impervious cover includes rooftops, parking, driveways, and walkways.

In FY 2016, a five-year rate plan using the new methodology was adopted by City Council. This change results in a more equitable rate structure and provides incentives to promote water quality improvements. The rates in the five-year plan funds several program enhancements including increased vegetation management, enhanced street sweeping, additional high water detection maintenance, assessments of the storm drain system, and reduced flooding through capital improvement projects.

The FY 2017 Adopted Budget includes an increase to fees consistent with the five-year rate plan of approximately 7% generating about $3 million in additional revenue to provide service enhancements to storm drain tunnel maintenance and new capital projects.

FY 2016 Adopted Storm Water Utility Fee Structure		FY 2017 Adopted Storm Water Utility Fee Structure	Change from FY 2016 to FY 2017
Residential Rates Impervious Cover	**Current Monthly Fee**	**New Monthly Fee**	**Monthly Change**
<2,750 SF of impervious cover	$3.22 per mo	$3.45 per mo	$0.23 per mo
2,750 to 4,220 SF of impervious cover	$4.25 per mo	$4.55 per mo	$0.30 per mo
>4,220 SF of impervious cover	$8.98 per mo	$9.61 per mo	$0.63 per mo
Non-Residential Rates Impervious Cover	**Current Monthly Fee**	**New Monthly Fee**	**Monthly Change**
<20% area of impervious cover	$0.25/1,000 SF + $55.77	$0.28/1,000 SF + $61.92	$0.03/1000 SF + $6.15
20% to 40% area of impervious cover	$0.37/1,000 SF + $55.77	$0.41/1,000 SF + $61.92	$0.04/1,000 SF + $6.15
40% to 65% area of impervious cover	$0.50/1,000 SF + $55.77	$0.54/1,000 SF + $61.92	$0.04/1,000 SF + $6.15
>65% area of impervious cover	$0.62/1,000 SF + $55.77	$0.68/1,000 SF + $61.92	$0.06/1,000 SF + $6.15

New and Adjusted Revenues

City staff annually reviews existing revenue sources and service delivery processes in order to identify both new sources of revenue and potential changes to existing revenues. The policy direction for the FY 2017 budget process regarding revenue adjustments focused on revenue changes that allow cost recovery from those who benefit from service (User Fees) as well as service areas that had not been adjusted in the recent past. The concept of cost recovery is to recover some or all of the costs associated with providing City services and programs at varying levels depending on factors such as the nature of the service provided, the population served, and the intended impact to the community. Further detail regarding FY 2017 new and adjusted revenues can be found in the Revenue Enhancements section that follows.

Revenue Enhancements

FY 2017 REVENUE DETAIL REPORT

ALL FUNDS REVENUE ENHANCEMENTS

FUND			
Department **Revenue Enhancement Descriptions**	**FY 2016 Rate**	**FY 2017 Rate**	**New Revenue Amount**
GENERAL FUND			
Animal Care Services			
Training Fee - CEU Training (4 hours)	N/A	$30 per student	$600
Training Fee - Quarterly Basic Course (5 days)	N/A	$1,110 per student	$4,440
Fire			
Prevention Re-Inspection Fee	$125	$150	$4,900
Standby Paramedic Fee	$85 per hour (minimum of 2 hours)	$110 per hour (minimum of 2 hours)	$450
Watercraft Boat Rescue Fee	N/A	$750 for a watercraft in distress (mechanical issues) $1,200 for a watercraft rescue (overturned boat)	$15,300
Health			
Food Permit Fee	1-5: $360 6-10: $440	$400	$106,320
Foster Care Fee	$45	$60	$11,700
License School Fees	$215	$240	$10,400
Library			
Black and White Copying and Printing Fee	Copying: $0.10 per page Printing: $0.25 per page	Copying & Printing: $0.20 per page	$3,580
Municipal Court			
Truancy Fee	N/A	$50	$850

FY 2017 REVENUE DETAIL REPORT

ALL FUNDS REVENUE ENHANCEMENTS

FUND

Department Revenue Enhancement Descriptions	FY 2016 Rate	FY 2017 Rate	New Revenue Amount
GENERAL FUND			
Parks & Recreation			
Botanical Garden Admission Fees	Student/Active Military with ID: $8.00	Student/Active Military with ID: $10.00	$1,825
	Group Rates (15+) Children (3-13): $4.00	Group Rates (15+) Children/Students (3-17): $5.00	$1,448
	Children (3-13): $7.00	Children (3-13): $9.00	$3,422
	Adults (14-64): $10.00	Adults (14-64): $12.00	$13,624
	Senior Citizens (65+): $8.00	Senior Citizens (65+): $10.00	$2,341
	Group Rates (15+) Adults (14+): $9.00	Group Rates (15+) Adults (18+): $11.00	$488
Community Centers, Senior Centers and Gymnasium Rental Fees	Special Event Use: $75/ hour with a two hour minimum	Eliminate special event fee	$0
Community Centers, Senior Centers, and Gymnasium Rental Fees - All Facility	N/A	20% discount if full facility is rented in a single booking $100 damage deposit to be returned less any expenses encountered by City for cleaning or damages	$0
Fees for the Use of Fields - Event or Tournament Rental	$25/ hour with a 4 hour minimum $500 damage/ cleanup	Eliminate the Event or Tournament Rental Fee	$0
		GENERAL FUND TOTAL	**$181,688**

FY 2017 REVENUE DETAIL REPORT

ALL FUNDS REVENUE ENHANCEMENTS

FUND

Department Revenue Enhancement Descriptions	FY 2016 Rate	FY 2017 Rate	New Revenue Amount
AIRPORT OPERATING & MAINTENANCE FUND			
Aviation			
Parking Garage Long-Term Rates	16 - 60 Minutes: $2 1 - 2 Hours: $4 2 - 3 Hours: $6 3 - 4 Hours: $8 4 - 24 Hours: $11	16 - 60 Minutes: $3 1 - 2 Hours: $5 2 - 3 Hours: $7 3 - 4 Hours: $9 4 - 24 Hours: $12	$581,468
Parking Garage Short-Term Rates	16 - 30 Minutes: $2 30 - 60 Minutes: $3 1 - 1.5 Hours: $5 1.5 - 2 Hours: $5 2 - 2.5 Hours: $8 2.5 - 3 Hours: $8 3 - 3.5 Hours: $11 3.5 - 4 Hours: $11 4 - 5 Hours: $14 5 - 6 Hours: $18 6 - 24 Hours: $24	16 - 30 Minutes: $3 30 - 60 Minutes: $5 1 - 1.5 Hours: $7 1.5 - 2 Hours: $9 2 - 2.5 Hours: $11 2.5 - 3 Hours: $13 3 - 3.5 Hours: $15 3.5 - 4 Hours: $17 4 - 24 Hours: $25	$386,637
Parking Green/Red Lot Rates	0 - 1 Hour: $2 1 - 2 Hours: $4 2 - 3 Hours: $6 3 - 24 Hours: $8	0 - 15 Minutes: Free 16 - 60 Minutes: $3 1 - 2 Hours: $5 2 - 3 Hours: $7 3 - 24 Hours: $8	$5,920
	AIRPORT OPERATING & MAINTENANCE FUND TOTAL		**$974,025**

FY 2017 REVENUE DETAIL REPORT

ALL FUNDS REVENUE ENHANCEMENTS

FUND

Department Revenue Enhancement Descriptions	FY 2016 Rate	FY 2017 Rate	New Revenue Amount
DEVELOPMENT SERVICES FUND			
Development Services			
Escrow Deposit Credit Card Fee	N/A	3% of Deposit	$218,681
Fire Systems - Plan Review	N/A	$100/Permit	$314,000
Online Application Processing Fee	N/A	$10/Application	$51,400
Online Inspection Processing Fee	N/A	$3/Application	$11,481
Processing Fee to Close Escrow Account	N/A	$50	$1,000
Tree Affidavit - Commercial Inspection Fee	$75/Acre	$175/Acre	$82,000
Tree Affidavit - Residential Inspection Fee	$35/Lot	$50/Lot	$12,405
Tree Preservation Validation	N/A	$100/Permit	$124,700
Tree Review - Demolition	N/A	$100/Permit	$38,200
Tree Warranty Fee	$270/Permit	$500/Permit	$32,550
		DEVELOPMENT SERVICES FUND TOTAL	**$886,417**

FY 2017 REVENUE DETAIL REPORT

ALL FUNDS REVENUE ENHANCEMENTS

FUND

Department Revenue Enhancement Descriptions	FY 2016 Rate	FY 2017 Rate	New Revenue Amount
PARKING FUND			
Center City Development & Operations			
Convention Center Garage	N/A	Lease of Event Space - Not for Profit: $500 Lease of Event Space - For Profit: $5,000	$6,000
IH-37 Lot	N/A	Daily Parking Rate: $2 Event Parking Rate: $5 Monthly Parking Rate: $25	$6,176
		PARKING FUND TOTAL	**$12,176**

FY 2017 REVENUE DETAIL REPORT

ALL FUNDS REVENUE ENHANCEMENTS

FUND

Department Revenue Enhancement Descriptions	FY 2016 Rate	FY 2017 Rate	New Revenue Amount
PUBLIC EDUCATION & GOVERNMENT FUND			
Government & Public Affairs			
After Hours Production Fee	N/A	$25 per hour	$25
Editing Class	N/A	$125 per class	$125
Shooting/Lighting, Audio Class	N/A	$125 per class	$125
Studio Workshop Class	N/A	$175 per class	$175
		PUBLIC EDUCATION & GOVERNMENT FUND TOTAL	**$450**

FY 2017 REVENUE DETAIL REPORT

ALL FUNDS REVENUE ENHANCEMENTS

FUND / *Department* / Revenue Enhancement Descriptions	FY 2016 Rate	FY 2017 Rate	New Revenue Amount
STORM WATER OPERATING FUND			
Transportation & Capital Improvements			
Monthly Storm Water Utility Fee	Residential: < 2,750 sq ft: $3.22; 2,750 - 4,220 sq ft: $4.25; > 4,220 sq ft: $8.98 Non-Residential: Base Flat Fee: $55.77 plus Impervious Cover (IC) Fee: < 20% IC: $0.25 per 1,000 sq ft; 20%-40% IC: $0.37 per 1,000 sq ft; 40%-65% IC: $0.50 per 1,000 sq ft; > 65% IC: $0.62 per 1,000 sq ft	Residential: < 2,750 sq ft: $3.45; 2,750 - 4,220 sq ft: $4.55; > 4,220 sq ft: $9.61 Non-Residential: Base Flat Fee: $61.92 plus Impervious Charge (IC) Fee: < 20% IC: $0.28 per 1,000 sq ft; 20%-40% IC: $0.41 per 1,000 sq ft; 40%-65% IC: $0.54 per 1,000 sq ft; > 65% IC: $0.68 per 1,000 sq ft	$3,121,521
STORM WATER OPERATING FUND TOTAL			**$3,121,521**

PROGRAM CHANGES



Improvements

FY 2017 ADOPTED PROGRAM CHANGES

GENERAL FUND IMPROVEMENTS

FUND *Department* Improvement Title and Description	FY 2017 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
Animal Care Services				
Indigent Fund – Community Assistance Provides funding to aid City residents with keeping pets properly confined to a pet owner's property using funds collected from citations for Animal Care Services violations.	50,000	50,000	0	0
Add 3 Positions for Enhanced Animal Intake Adds 3 positions to maintain the grant funded Enhanced Intake & Admission Counseling Program expiring in FY 2017. With the continued support, ACS will be able to maintain the impoundment of 2,000 pets and return 400 pets to owners as achieved in FY 2016.	169,412	161,812	3	0
Add 2 Community Based District Officers Adds 2 positions to support high impoundment districts to engage the community via a grassroots effort that promotes responsible pet ownership. This improvement also adds $20,000 for increased marketing efforts. This support will allow ACS to impound 1,000 pets within City limits, issue 2,000 citations and return 800 pets to owners.	186,480	133,501	2	0
High Volume Pet Program/Rescue Partner Incentive Program Adds funding to supplement the PETCO donation contract which will end FY 2017. The funds will allow ACS to continue to fund partner programs and maintain the current live release rate.	200,000	200,000	0	0
Animal Care Services Total	605,892	545,313	5	0

FY 2017 ADOPTED PROGRAM CHANGES

GENERAL FUND IMPROVEMENTS

FUND *Department* Improvement Title and Description	FY 2017 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
Center City Development & Operations				
Infill Development Adds $500,000 for a total of $2.5 Million for the Inner City Reinvestment and Infill Policy (ICRIP) area to incentivize infill development.	500,000	500,000	0	0
National Development Council Grant Support Provides $193,000 to San Antonio Growth for the Eastside (SAGE) to be used for matching funds for the National Development Council Grant. This grant funding will encourage economic development by offering below market rate loans to businesses looking to locate or expand in the Eastside Promise Zone.	193,000	0	0	0
Uniform (Police and Fire) Homeowner Incentive Program Adds funding for a Homeowner Incentive Program for uniform Police & Fire Fighters. Program will provide a forgivable loan for uniform employees relocating to the City of San Antonio. Total Program Budget is $225,000 of which $75,000 is funded from the Inner City Incentive Fund.	150,000	150,000	0	0
SAGE Corridor Façade Improvement Program Adds $160,000 to SAGE to expand the façade improvements program along 4 critical Eastside corridors. These funds will provide up to 16 additional grants for the Eastside corridors of Austin, E. Grayson, E. Commerce, and E. Houston Streets.	160,000	0	0	0
Center City Development & Operations Total	1,003,000	650,000	0	0
City Clerk				
Preservation of City Archives and Records Provides funding for document preservation to include conservation treatments, deacidification, encapsulation sheets and binding, along with shelving units for storage. Archival imaging and microfilm will be included as a security back-up for disaster recovery.	154,147	93,025	0	0
City Clerk Total	154,147	93,025	0	0

FY 2017 ADOPTED PROGRAM CHANGES

GENERAL FUND IMPROVEMENTS

FUND *Department* Improvement Title and Description	FY 2017 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
Delegate Agencies				
P-16 My Brother's Keeper for Youth Services Adds an additional $20,000 for a total of $170,000 for the My Brother's Keeper initiative which works to collectively eliminate opportunity gaps facing men and young men of color in San Antonio.	20,000	0	0	0
Delegate Agencies Total	20,000	0	0	0
Diversity & Inclusion Office				
Diversity & Inclusion Program Expansion Add 1 position and additional resources to the Diversity and Inclusion Program. This will promote equity and inclusion in City processes and strengthen community awareness and involvement in the office.	156,024	156,024	1	0
Diversity & Inclusion Office Total	156,024	156,024	1	0
Economic Development				
Add 1 Economic Development Manager Adds 1 Economic Development Manager position to improve the growth, retention, and expansion of local companies in target industries.	107,034	106,926	1	0
SA Works Funding Adds funds to support the SA Works workforce development initiative. This improvement will support the creation of a comprehensive strategic plan and the adoption of processes to coordinate and align community activities to better address targeted industry talent gaps, K-16+ alignment, and connect the underserved to workforce development resources.	250,000	250,000	0	0
Economic Development Total	357,034	356,926	1	0

FY 2017 ADOPTED PROGRAM CHANGES

GENERAL FUND IMPROVEMENTS

FUND *Department* Improvement Title and Description	FY 2017 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
Government & Public Affairs				
Translation Services Adds one translation services position and funding to expand the level of translation services provided to residents to include on-site interpretation at council meetings and translation of agenda briefings and press releases.	232,397	247,635	1	0
Add 1 Executive Secretary Adds a full-time Executive Secretary position to address an additional need for administrative support resulting from the reorganization of the department in FY 2016.	46,624	46,624	1	0
Legislative Consultation Service Adds funds for legislative consulting services in the state legislative year. The total amount for legislative consultation services will be $350,000.	130,431	0	0	0
Government & Public Affairs Total	409,452	294,259	2	0
Health				
Siclovia Adds funds to host 1 additional Siclovia event. Siclovia is a free event that converts major city streets into a safe place for people to exercise and play. This will provide funding for a total of 4 events annually.	40,000	40,000	0	0
Health Equity Adds 1 Health Program Manager to address root causes of health disparities by evaluating the effectiveness of existing programs, developing best practices, and working with partners to ensure equitable access to healthcare for all residents.	73,944	84,940	1	0
Health Total	113,944	124,940	1	0

FY 2017 ADOPTED PROGRAM CHANGES

GENERAL FUND IMPROVEMENTS

FUND *Department* Improvement Title and Description	FY 2017 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
Human Services				
Prospects Courtyard Navigation Services Adds $150,000 for navigation services to assist homeless in accessing community support systems, services, and benefits. Navigation services will be dedicated to assist homeless veterans, families, and the chronically homeless staying at Prospects Courtyard and encampments.	150,000	150,000	0	0
District 10 Northeast Senior Center Adds operational funding for the Northeast Senior Center including additional meals, programming, and staffing to meet increased customer demand.	430,535	510,610	3	0
SAREADS Project Adds funds to assist in increasing literacy and educational attainment for children of low-income families in Bexar County.	50,000	0	0	0
Eastside Dreamers Academy Summer Youth Program Adds $25,000 to fund the Eastside Dreamers Academy Summer Youth Program. Funding will support the purchase of supplies such as clothes and food. In addition, the funding will expand the Academy's marketing effort of its Summer Youth Program through print and digital media.	25,000	0	0	0
Transportation Services for Seniors Adds one-time funding for one 25-passenger bus and recurring funding for a part-time driver position. This improvement will provide transportation services for seniors in Council Districts 5 and 6.	165,000	35,000	1	0
Add 1 Homeless Service Support Position Adds 1 Senior Management Analyst position to oversee expanded community homeless initiatives, including the coordination between the San Antonio Police Department IMPACT teams and homeless service providers.	68,908	68,908	1	0

FY 2017 ADOPTED PROGRAM CHANGES

GENERAL FUND IMPROVEMENTS

FUND

Department Improvement Title and Description	FY 2017 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
Human Services				
Add 1 Faith-Based Liaison Adds 1 Faith-Based Liaison position to serve as a bridge between government and faith groups. The position will work to consolidate faith-based and secular organization efforts to address community issues.	71,343	71,343	1	0
Human Services Total	960,786	835,861	6	0
Library				
San Antonio Book Festival Increases funding by $100,000 for a total of $150,000 to support the annual Book Festival event in San Antonio. This program promotes literature and literacy and provides opportunities to meet national, regional, and local authors at presentations, panel discussions, and signings.	100,000	0	0	0
Furniture Replacement Adds funding for furniture replacement and re-upholstering at Central Library, Landa Library, and Las Palmas Library.	200,000	0	0	0
Library Total	300,000	0	0	0

FY 2017 ADOPTED PROGRAM CHANGES

GENERAL FUND IMPROVEMENTS

FUND *Department* Improvement Title and Description	FY 2017 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
Mayor & City Council				
Enhanced Benefits for Full-time City Council Aides Adds funding to enhance benefits for full-time City Council Aides including tuition reimbursement program, contribution to IRA, and phone and vehicle allowance.	260,000	260,000	0	0
Support Staff Health Plan Provides funding for short term disability and basic term life insurance for City Council District Aides.	9,655	9,655	0	0
Increase City Council Aide Healthcare Stipend Adds funding to appropriately cover the health reimbursement stipend for district council aides.	26,400	26,400	0	0
Mayor & City Council Total	296,055	296,055	0	0
Non-Departmental				
Gang Violence Intervention (GVI) Pilot Program Provides funding for a one-year GVI pilot program. The goal of the program is to assist groups and individuals determined to be at high risk of engaging in or being victims of violence.	110,172	0	0	0
Non-Departmental Total	110,172	0	0	0

FY 2017 ADOPTED PROGRAM CHANGES

GENERAL FUND IMPROVEMENTS

FUND

Department Improvement Title and Description	FY 2017 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
Office of EastPoint				
Dreamweek 2017 Provides funding for Dreamweek, a 12-day calendar of 140 events scheduled for January 11 to January 22, 2017 that celebrates diversity, tolerance, and equality as exhibited in the teachings of Dr. Martin Luther King, Jr.	100,000	100,000	0	0
MLK Jr. March Adds $50,000 for a total of $150,000 to support the Martin Luther King, Jr. March. The funding will enhance the commemoration of the 30th anniversary of the MLK, Jr. March with an expected number of attendees to reach over 300,000 people.	50,000	0	0	0
Office of EastPoint Total	150,000	100,000	0	0
Office of Historic Preservation				
Vacant Building Program Expansion Adds 2 positions to manage additional vacant property cases and inspections.	153,440	146,615	2	0
Office of Historic Preservation Total	153,440	146,615	2	0
Office of Innovation				
Smart City Program Adds 1 Performance & Management Specialist to spearhead the City's Smart City Program and to pursue partnerships, grants, and events.	65,116	81,602	1	0
Office of Innovation Total	65,116	81,602	1	0

FY 2017 ADOPTED PROGRAM CHANGES

GENERAL FUND IMPROVEMENTS

FUND *Department* Improvement Title and Description	FY 2017 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
Office of Sustainability				
Regional Community Education and Outreach for Nonattainment of Air Quality Adds funds to support regional community education and outreach regarding the costs and required actions related to nonattainment of federal air quality standards.	75,000	0	0	0
Public Health Study for Nonattainment of Air Quality Adds funds to conduct a study to estimate the effects on public health once San Antonio is in nonattainment status, which is projected to occur in October 2017.	75,000	0	0	0
Office of Sustainability Total	150,000	0	0	0

FY 2017 ADOPTED PROGRAM CHANGES

GENERAL FUND IMPROVEMENTS

FUND *Department* Improvement Title and Description	FY 2017 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
Parks & Recreation				
Mobile Fit San Antonio Adds funds for Mobile Fit San Antonio, a city-wide health and wellness program that was previously funded by a grant. The program consists of a mobile vehicle that provides free basic health screenings and free fitness opportunities to residents of San Antonio.	64,610	64,610	0	0
Shade Structures over Playgrounds at Council District 5 Parks Adds funding to be combined with Health Grant funding ($127,605) to provide shade canopies at Council District 5 Parks.	122,395	0	0	0
Park Improvements for Dawson and Coliseum Oaks Adds funding to install shade structures and other park improvements for playgrounds in Dawson and Coliseum Oak Parks.	100,000	0	0	0
Transportation to Swimming Program Classes for 2nd Graders Funding will provide transportation to Palo Alto Natatorium for 2nd grade children to participate in swimming classes.	25,000	0	0	0
Midnight Youth Basketball Adds funding for the Midnight Basketball program. Midnight Basketball is a free, nighttime, summer basketball league that serves up to 500 youth participants.	75,000	0	0	0
Parks & Recreation Total	387,005	64,610	0	0

FY 2017 ADOPTED PROGRAM CHANGES

GENERAL FUND IMPROVEMENTS

FUND

Department Improvement Title and Description	FY 2017 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
Planning & Community Development				
Let's Paint Home Improvement Program Provides funding to support the Let's Paint Home Improvement Program in Council District 5. The Let's Paint District 5 program is a community development program designed to assist up to 21 home owners with exterior paint and minor exterior repairs for their homes.	200,000	0	0	0
Under 1 Roof Residential Roof Repair Program Provides resources for roof repair/replacement program in an amount of $400,000 for up to 22 owner-occupied single family homes in Council District 1 and $100,000 for up to 6 owner-occupied single family homes in Council District 2. A roof composition of light-colored materials with high reflectance will be used to stabilize home maintenance and lower utility bills.	500,000	0	0	0
SA Tomorrow Comprehensive Plan Implementation Adds 6 positions to assist in the implementation of the SA Tomorrow Comprehensive Plan. In addition, this improvement adds $1,105,000 for the development 5 regional center master plans and 1 community plan. 2 regional center master plan and 1 community plan will be funded in FY 2018.	1,510,000	729,066	6	0
San Antonio Local Initiatives Support Corporation (LISC) Establishment Provides second year funding to LISC to develop programs that support neighborhood revitalization. The total City support is $500,000 with $250,000 in FY 2016 and $250,000 in FY 2017.	250,000	0	0	0
Planning & Community Development Total	2,460,000	729,066	6	0

FY 2017 ADOPTED PROGRAM CHANGES

GENERAL FUND IMPROVEMENTS

FUND *Department* Improvement Title and Description	FY 2017 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
Police				
Property Room Staffing Converts 3 temporary positions to full-time and adds 3 additional Property Control Agents to assist with Property Room processing and evidence purging. Additional auction revenue will offset the costs for these positions in FY 2017. The estimated increase in revenues is $128,324.	115,329	162,428	6	0
FY 2017 COPS Grant Cash Match Adds funding for a grant cash match to add 25 uniform officers and 10 vehicles as part of the Police Department's goal to add 25 officers to the force each year.	1,042,123	1,598,812	0	25
Alarms Investigation Unit Staffing Converts 12 temporary positions in the alarms unit to full-time positions. This will result in increased revenue from collections on alarm fees and permits. The estimated increase in revenues is $99,090.	82,821	165,423	12	0
Body Worn Camera Project Adds funds for the continuation of the Body-Worn Camera program that began in FY 2016 with the objective to roll-out 2,200 cameras to officers throughout the City. Deployment is anticipated to be completed by September 2017.	1,896,218	2,572,687	0	0
Communications Staff Adds 42 positions to the Communications Center to decrease wait times for 911 emergency calls.	2,014,974	3,501,111	42	0
Police Total	5,151,465	8,000,461	60	25

FY 2017 ADOPTED PROGRAM CHANGES

GENERAL FUND IMPROVEMENTS

FUND *Department* Improvement Title and Description	FY 2017 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
World Heritage				
World Heritage Improvements	500,000	500,000	0	0
Adds $500,000 to implement the World Heritage Work Plan, including street renaming, trail beautification, zoning changes, and additional studies.				
Add 1 World Heritage Position	60,508	58,417	1	0
Adds 1 Management Analyst position to manage and implement World Heritage improvement projects, prepare reports and presentations, and coordinate efforts with neighborhood associations.				
World Heritage Total	560,508	558,417	1	0
GENERAL FUND TOTAL	13,564,040	13,033,174	86	25

FY 2017 ADOPTED PROGRAM CHANGES

RESTRICTED FUNDS IMPROVEMENTS

FUND

Department Improvement Title and Description	FY 2017 Amount	Recurring Amount	Civilian Positions
AIRPORT OPERATING & MAINTENANCE FUND			
Aviation			
Add 1 Position for Capital Improvement Projects (CIP) Management Adds 1 Senior Project Manager to support the Construction and Development Division by providing oversight of project finances, project scheduling, and quality assurance, as well as managing key Airport construction projects and improvements which impact operations and customer service.	70,552	88,918	1
Add 2 Airport Integrated Control Center (AICC) Communicator Leads Adds 2 Senior Communications Operators to manage AICC operations and staff. In addition, these positions will deliver specialized training and direct responses during irregular operations.	86,504	109,699	2
Add 1 Position for Air Service Development Adds 1 Air Service Analyst to support efforts to increase the number of non-stop flights and air service development to and from the San Antonio International Airport. This position will be responsible for compiling and interpreting all statistics and preparing air service development presentations and reports.	58,724	73,480	1
Add 1 Public Relations Manager Adds 1 Public Relations Manager to coordinate and respond to media inquiries about flight operations, weather delays and impacts to flight schedules, emergency incidents, and other types of service disruptions, as well as marketing and general information about San Antonio International and Stinson Airport operations.	57,523	69,946	1
Aviation Total	273,303	342,043	5
AIRPORT OPERATING & MAINTENANCE FUND TOTAL	273,303	342,043	5

FY 2017 ADOPTED PROGRAM CHANGES

RESTRICTED FUNDS IMPROVEMENTS

FUND

Department Improvement Title and Description	FY 2017 Amount	Recurring Amount	Civilian Positions
ARTS & CULTURE FUND			
Arts & Culture			
Film Commission Strategic Plan Implementation Adds funding to implement the Film Commission Strategic Plan created in 2016 to promote the economic development of San Antonio's Film Industry.	200,000	200,000	0
Music Economic Study Adds funding to conduct a comprehensive music economy study in partnership with SA Sound Garden and Bexar County.	25,000	25,000	0
Arts & Culture Total	225,000	225,000	0
ARTS & CULTURE FUND TOTAL	225,000	225,000	0

FY 2017 ADOPTED PROGRAM CHANGES

RESTRICTED FUNDS IMPROVEMENTS

FUND

Department Improvement Title and Description	FY 2017 Amount	Recurring Amount	Civilian Positions
CONVENTION & VISITORS BUREAU FUND			
Convention & Visitors Bureau			
CVB Transition to Non-Profit Corporation Adds one-time funding for costs associated with transitioning the Convention and Visitors Bureau to an independent not-for-profit corporation, Visit San Antonio. Transition costs include fees for depository services, insurance requirements, legal services, and annual leave payouts.	590,000	0	0
Advertising/Marketing to Protect and Expand Geographic Reach Provides funding for advertising and marketing through print, digital, radio, and other Texas advertising mediums. Funding is also included to support the branding and awareness of San Antonio outside the State of Texas.	200,000	200,000	0
Television/Broadcast Marketing Provides funding for television and broadcast marketing to increase brand awareness and consideration for San Antonio as a travel destination.	500,000	500,000	0
Convention & Visitors Bureau Total	1,290,000	700,000	0
CONVENTION & VISITORS BUREAU FUND TOTAL	1,290,000	700,000	0

FY 2017 ADOPTED PROGRAM CHANGES

RESTRICTED FUNDS IMPROVEMENTS

FUND

Department Improvement Title and Description	FY 2017 Amount	Recurring Amount	Civilian Positions
DEVELOPMENT SERVICES FUND			
Development Services			
Add 5 Positions for High Rise Inspection Team Adds funding to create a high rise inspection team consisting of 4 Senior Inspectors and 1 Project Manager. This team will be dedicated to high rise projects across the City and will provide daily on-site guidance and inspections.	434,570	362,480	5
Add 1 Fire Protection Specialist Adds a second Fire Protection Specialist to review fire alarm plans and improve cycle time for initial plan review from 21 days to 18 days.	63,461	74,330	1
Add 5 Positions for Tree Inspections Program Adds 4 tree inspector positions and 1 Assistant City Arborist to improve cycle time for tree inspections from 81% performed as scheduled to 95% and provide additional oversight for tree damage caused by diseases such as oak wilt.	399,901	332,082	5
Add 2 Positions to Enhance Customer Service Adds 1 Plans Coordinator and 1 Senior Development Services Specialist to assist customers through the City's development process, serve as their point of contact to assist with development issues, monitor the status of their case, and provide guidance on permits needed from other City departments and outside agencies such as SAWS and CPS.	99,348	111,992	2
Convert Temporary Positions to Full-Time Staff Converts temporary positions into 2 full-time positions to improve the quality of customer services and eliminate the need to train temporary employees.	81,800	89,296	2
Add 2 Plans Examiner Positions Adds 1 Building Plans Examiner and 1 Mechanical Plans Examiner to address increased plan review requirements resulting from the adoption of new building energy codes.	97,990	110,082	2

FY 2017 ADOPTED PROGRAM CHANGES

RESTRICTED FUNDS IMPROVEMENTS

FUND *Department* Improvement Title and Description	FY 2017 Amount	Recurring Amount	Civilian Positions
DEVELOPMENT SERVICES FUND			
Development Services			
Add 1 Senior Planner Adds 1 Senior Planner dedicated to analyzing 5,755 acres of property surrounding the World Heritage sites and to timely process its rezoning cases. In lieu of paying the rezoning fees, World Heritage will fund 75% of this improvement. Total improvement costs are $58,568.	14,568	68,785	1
Development Services Total	1,191,638	1,149,047	18
DEVELOPMENT SERVICES FUND TOTAL	1,191,638	1,149,047	18

FY 2017 ADOPTED PROGRAM CHANGES

RESTRICTED FUNDS IMPROVEMENTS

FUND *Department* Improvement Title and Description	FY 2017 Amount	Recurring Amount	Civilian Positions
FLEET FUND			
Solid Waste Management			
Add 1 Management Analyst	52,645	59,217	1
Adds 1 Management Analyst to analyze and report on fleet repair data to identify opportunities for efficiencies.			
Heavy Equipment Mechanics to Support Pay as You Throw (PAYT) Program	344,485	230,971	4
Adds 4 Mechanics to maintain 27 new collection trucks added for the new PAYT program.			
Solid Waste Management Total	397,130	290,188	5
FLEET FUND TOTAL	397,130	290,188	5

FY 2017 ADOPTED PROGRAM CHANGES

RESTRICTED FUNDS IMPROVEMENTS

FUND *Department* Improvement Title and Description	FY 2017 Amount	Recurring Amount	Civilian Positions
HOTEL OCCUPANCY TAX FUND			
World Heritage			
World Heritage Business Incentive Funding Adds funding to support the preservation of legacy businesses, facilitate small business development, and provide assistance to businesses that address cultural heritage tourism in the buffer zone as identified in the UTSA Cultural Heritage Tourism Market Analysis.	250,000	0	0
World Heritage Total	250,000	0	0
HOTEL OCCUPANCY TAX FUND TOTAL	250,000	0	0

FY 2017 ADOPTED PROGRAM CHANGES

RESTRICTED FUNDS IMPROVEMENTS

FUND *Department* Improvement Title and Description	FY 2017 Amount	Recurring Amount	Civilian Positions
MARKET SQUARE FUND			
Center City Development & Operations			
Zona Cultural District Adds funding to support establishment of a not-for-profit corporation to oversee the revitalization of the Zona Cultural district. The Zona Cultural District is a 44 contiguous block area on the west-end of downtown San Antonio dedicated to the advancement of arts and cultural development. This funding will be part of a three year commitment of $50,000 annually.	50,000	50,000	0
Center City Development & Operations Total	50,000	50,000	0
MARKET SQUARE FUND TOTAL	50,000	50,000	0

FY 2017 ADOPTED PROGRAM CHANGES

RESTRICTED FUNDS IMPROVEMENTS

FUND *Department* Improvement Title and Description	FY 2017 Amount	Recurring Amount	Civilian Positions
RIGHT OF WAY FUND			
Transportation & Capital Improvements			
Add 12 Positions for Fiber Inspections Team	1,079,152	783,668	12
Adds 12 positions for a total of 14 for the Fiber Inspections Team dedicated to address the high speed fiber network planned for construction throughout the City. This team will be the City's lead in managing all aspects of fiber installation and serve as the point of contact for the community.			
Transportation & Capital Improvements Total	1,079,152	783,668	12
RIGHT OF WAY FUND TOTAL	1,079,152	783,668	12

FY 2017 ADOPTED PROGRAM CHANGES

RESTRICTED FUNDS IMPROVEMENTS

FUND *Department* Improvement Title and Description	FY 2017 Amount	Recurring Amount	Civilian Positions
SOLID WASTE OPERATING & MAINTENANCE FUND			
Solid Waste Management			
Add 3 Positions to Improve Recycling	382,816	338,003	3
Adds funding for 3 positions to reduce contamination in the recycling stream by creating a more focused recycling group in the department. The improvement ensures consistent progress is made towards critical recycling goals laid out by the Recycling and Resource Recovery Plan and to better respond to current and future industry trends.			
Pay as You Throw (PAYT)	1,166,316	1,671,282	31
Adds funding for 31 positions and 1 refuse truck to convert all remaining customers to PAYT in FY 2017.			
Solid Waste Management Total	1,549,132	2,009,285	34
SOLID WASTE OPERATING & MAINTENANCE FUND TOTAL	1,549,132	2,009,285	34

FY 2017 ADOPTED PROGRAM CHANGES

RESTRICTED FUNDS IMPROVEMENTS

FUND

Department Improvement Title and Description	FY 2017 Amount	Recurring Amount	Civilian Positions
STORM WATER OPERATING FUND			
Transportation & Capital Improvements			
Underground Infrastructure Assessment Provides additional funding to continue the 10-year program to clean, video inspect, map, and assess the condition of the estimated 700-mile storm drain network.	900,000	900,000	0
Add 4 Positions for TxDOT Downtown Landscape Enhancement Adds 4 new positions and equipment to maintain an additional 45 acres of TxDOT downtown right of way (ROW) as part of Phase II of the Landscape Maintenance Agreement with TxDOT.	234,753	154,382	4
Underground Infrastructure Equipment Adds funding for equipment to inspect underground infrastructure. New equipment will complement in-house video inspection crews.	467,024	59,024	0
Transportation & Capital Improvements Total	1,601,777	1,113,406	4
STORM WATER OPERATING FUND TOTAL	1,601,777	1,113,406	4

FY 2017 ADOPTED PROGRAM CHANGES

RESTRICTED FUNDS IMPROVEMENTS

FUND / *Department* / Improvement Title and Description	FY 2017 Amount	Recurring Amount	Civilian Positions
TRICENTENNIAL FUND			
Tricentennial			
Temporary Tricentennial Staffing	247,788	240,588	0
Adds funding for 2 temporary Special Projects Managers and 1 Senior Administrative Assistant to help coordinate the development and execution of San Antonio's 300th anniversary in 2018.			
Tricentennial Total	247,788	240,588	0
TRICENTENNIAL FUND TOTAL	247,788	240,588	0

Mandates

FY 2017 ADOPTED PROGRAM CHANGES

GENERAL FUND MANDATES

FUND *Department* Mandate Title and Description	FY 2017 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
Fire				
Sick Leave Buyback Increase Provides funding for sick leave buyback in accordance with the public safety Collective Bargaining Agreement.	143,755	253,729	0	0
Inter-local Agreement with University of Texas Health Science Center (UTHSC) Contract Increase Provides funding for a contract increase with UTHSC to provide training to the Fire Department.	319,976	319,976	0	0
Fire Total	463,731	573,705	0	0
Human Services				
District 3 Senior Center at South Side Lions Park Adds resources to support the operations and maintenance of the new District 3 Senior Center, a 2012 Bond Project. The Senior Center is anticipated to open in January 2017.	543,672	602,736	5	0
Human Services Total	543,672	602,736	5	0
Park Police				
Park Police - Outer Districts Parks Adds 4 Park Police Officers to provide additional security for increased park acreage and walking trails to include Lady Bird, Johnson, Woodlawn Lake, Scenic Canyon, Steubing Ranch, and Friesenhahn Parks.	258,303	484,597	4	0
Park Police - Linear Creekway Adds 4 Park Police Officers and 1 Park Police Lieutenant to provide security along additional creekway trails including Culebra Creek, the Leon Greenway and Salado Greenway trail connection, and a new trail loop between the Stinson Airport and the Mission Trails.	393,770	619,125	5	0
Park Police Total	652,073	1,103,722	9	0

FY 2017 ADOPTED PROGRAM CHANGES

GENERAL FUND MANDATES

FUND *Department* Mandate Title and Description	FY 2017 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
Parks & Recreation				
Parks Acquisition & Development Adds staff and provides for required maintenance of additional acres, facilities, and parks developed through bond issuances, grants, and other funds. In FY 2017, approximately 94 new components at 19 locations will be added to the park inventory, including irrigation and lighting at Rosedale Park, new green space in HemisFair Park, a pavilion in Menger Creek Park, and the new monument plaza in the Lackland Corridor.	531,673	484,646	6	0
Parks Linear Creekway Operations & Maintenance Adds 1 position and equipment to support the maintenance of additional miles of creekway and multi-use trails developed through the Sales Tax Venues. In FY 2017, the City anticipates adding approximately 2.4 miles of greenway with 5 new acres and 28 new components, including bridges, signage, parking areas, water fountains, and lighting.	343,320	197,320	1	0
Parks & Recreation Total	874,993	681,966	7	0
Police				
National Incident Based Reporting System (NIBRS) Conversion Adds 1 civilian position to assist with the state mandate to transition the crime reporting system from Uniform Crime Reporting (UCR) to the new NIBRS system.	165,004	93,455	1	0
COPS Second Year Grant Match Adds funding for second year grant costs for 4 officers added as part of the FY 2016 Budget.	196,551	276,352	0	0
Police Total	361,555	369,807	1	0

FY 2017 ADOPTED PROGRAM CHANGES

GENERAL FUND MANDATES

FUND *Department* Mandate Title and Description	FY 2017 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
Public Safety				
U.S. 281 Commercial Corridor Annexation	1,030,812	1,458,835	0	7
Adds resources to provide public safety services as part of the U.S. 281 North Commercial Corridor Annexation area effective January 2017.				
Public Safety Total	1,030,812	1,458,835	0	7
Transportation & Capital Improvements				
U.S. 281 Commercial Corridor Annexation	55,382	75,689	0	0
Adds funding for the street maintenance for the U.S. 281 North Commercial Corridor Annexation area effective January 2017.				
Transportation & Capital Improvements Total	55,382	75,689	0	0
GENERAL FUND TOTAL	3,982,218	4,866,460	22	7

FY 2017 ADOPTED PROGRAM CHANGES

RESTRICTED FUNDS MANDATES

FUND *Department* Mandate Title and Description	FY 2017 Amount	Recurring Amount	Civilian Positions
HOTEL OCCUPANCY TAX FUND			
Convention & Visitors Bureau			
CVB Hosting Obligations Provides funding for annual contractual obligations to support major conventions, meetings, and/or events. Every year the department negotiates with various nationally prominent organizations to successfully ensure the selection of San Antonio as the destination for their annual meetings, conventions, and/or special events.	2,500,000	0	0
Convention & Visitors Bureau Total	2,500,000	0	0
HOTEL OCCUPANCY TAX FUND TOTAL	2,500,000	0	0

FY 2017 ADOPTED PROGRAM CHANGES

RESTRICTED FUNDS MANDATES

FUND *Department* Mandate Title and Description	FY 2017 Amount	Recurring Amount	Civilian Positions
STORM WATER OPERATING FUND			
Transportation & Capital Improvements			
Capital Improvements Operations & Maintenance	396,471	158,257	4
Adds 4 new positions, equipment, and materials to maintain vegetation at 11 recently completed capital improvement project sites.			
Transportation & Capital Improvements Total	396,471	158,257	4
STORM WATER OPERATING FUND TOTAL	396,471	158,257	4

Reductions

FY 2017 ADOPTED PROGRAM CHANGES

GENERAL FUND REDUCTIONS

FUND / *Department* / Reduction Title and Description	FY 2017 Amount	Recurring Amount	Civilian Positions
GENERAL FUND			
Government & Public Affairs			
Staff Efficiency Reduction	80,224	80,224	1
Eliminates a part-time TV Director position and reduces funding for temporary staffing, redirecting these funds for an Executive Secretary position to enhance administrative support.			
Government & Public Affairs Total	80,224	80,224	1
Health			
Reduce Various Line Items	31,070	31,070	0
Reduces various line item budgets to reflect actual need.			
Reduce 1 Senior Management Analyst Position	80,910	80,910	1
Reduces 1 Senior Management Analyst position that focuses on health outcomes related to the Built Environment. The responsibilities of the position will be absorbed by divisions within Community Health.			
Reduce Tuberculosis (TB) Program Contract with University of Texas (UT) Tyler	68,500	68,500	0
Reduces contract with UT Tyler for the TB Program by $68,500. This program provides care for approximately 250 active TB patients per year and will continue to be supported by grant funding.			
Reduce Asset Based Community Development (ABCD) Contract	11,350	11,350	0
Reduces funding for the ABCD contract, which provided consultation services and trainings for the prevention of childhood and adolescent obesity in neighborhood schools and community settings. These services are being provided by City staff.			
Health Total	191,830	191,830	1

FY 2017 ADOPTED PROGRAM CHANGES

GENERAL FUND REDUCTIONS

FUND *Department* Reduction Title and Description	FY 2017 Amount	Recurring Amount	Civilian Positions
GENERAL FUND			
Human Services			
Streamline CPS Energy Rebate Program	117,680	117,680	2
Reduces 2 positions dedicated to the Energy Rebate Program. This efficiency will not impact the number and amount of credits distributed to the community.			
Human Services Total	117,680	117,680	2
Library			
Inter-local Agreement (ILA) Efficiency	300,000	600,000	0
Reduces funding for digital resources in the San Antonio Public Library System. The Library and Bexar County have agreed to eliminate duplicated digital resources and allow all Bexar County residents access to digital resources. FY 2017 is year two of a four year phase out totaling $1.2 million.			
Library Total	300,000	600,000	0
Parks & Recreation			
Administrative Efficiency	42,692	42,692	1
Eliminates one vacant full-time position. With the implementation of Customer First San Antonio a parks online reservation system, the transition is expected to have no impact to service delivery.			
Parks & Recreation Total	42,692	42,692	1

FY 2017 ADOPTED PROGRAM CHANGES

GENERAL FUND REDUCTIONS

FUND *Department* Reduction Title and Description	FY 2017 Amount	Recurring Amount	Civilian Positions
GENERAL FUND			
Transportation & Capital Improvements			
Eliminate Administrative Position Eliminates 1 of 2 Administrative Assistant II positions that provide Director's Office support. These responsibilities will be absorbed by existing staff.	54,586	54,586	1
Eliminate 1 Real Estate Manager Position Eliminates 1 of 2 Real Estate Manager positions. Responsibilities will be absorbed by the remaining Real Estate Manager position.	121,451	121,451	1
Transportation & Capital Improvements *Total*	176,037	176,037	2
GENERAL FUND TOTAL	908,463	1,208,463	7

FY 2017 ADOPTED PROGRAM CHANGES

RESTRICTED FUNDS REDUCTIONS

FUND *Department* Reduction Title and Description	FY 2017 Amount	Recurring Amount	Civilian Positions
CAPITAL IMPROVEMENTS MANAGEMENT SERVICES FUND			
Transportation & Capital Improvements			
Reduce Henry B. Gonzalez Convention Center (HBGCC) Expansion Staff Reduces 3 of 6 positions dedicated to the HBGCC expansion. The remaining three positions will continue to work on the HBGCC and Alamodome Renovation projects, which are scheduled for completion in November 2016 and December 2017 respectively.	321,486	321,486	3
Streamline Capital Improvements Operations Eliminates 7 positions within the Capital Improvements Management Services Fund. This reduction is anticipated to have minimal impact to overall operations.	483,022	483,022	7
Transportation & Capital Improvements *Total*	804,508	804,508	10
CAPITAL IMPROVEMENTS MANAGEMENT SERVICES FUND TOTAL	804,508	804,508	10

FY 2017 ADOPTED PROGRAM CHANGES

RESTRICTED FUNDS REDUCTIONS

FUND *Department* Reduction Title and Description	FY 2017 Amount	Recurring Amount	Civilian Positions
INFORMATION TECHNOLOGY SERVICES FUND			
Information Technology Services			
Reduce Vacant Positions	178,564	178,564	2
Reduces 2 full-time vacant positions. Position responsibilities will be absorbed by existing staff.			
Information Technology Services Total	178,564	178,564	2
INFORMATION TECHNOLOGY SERVICES FUND TOTAL	178,564	178,564	2

FY 2017 ADOPTED PROGRAM CHANGES

RESTRICTED FUNDS REDUCTIONS

FUND *Department* Reduction Title and Description	FY 2017 Amount	Recurring Amount	Civilian Positions
SOLID WASTE OPERATING & MAINTENANCE FUND			
Solid Waste Management			
Reduce Vacant Positions	325,918	325,918	7
Reduces 7 vacant positions as a result of departmental efficiencies. This reduction is anticipated to have minimal impact to operations.			
Solid Waste Management Total	325,918	325,918	7
SOLID WASTE OPERATING & MAINTENANCE FUND TOTAL	325,918	325,918	7

Personnel Schedule

PERSONNEL SCHEDULE
BY FUND AND DEPARTMENT
FY 2017 ADOPTED BUDGET

GENERAL FUND	FY 2015 AUTHORIZED	FY 2016 AUTHORIZED	FY 2017 ADOPTED	NET CHANGE IN POSITIONS
Animal Care Services	130	130	135	5
Center City Development & Operations	57	66	63	(3)
City Attorney	66	66	65	(1)
City Auditor	23	23	23	0
City Clerk	31	32	32	0
City Manager	17	17	17	0
Code Enforcement Services	137	146	146	0
Eastpoint	16	4	4	0
Economic Development	27	33	34	1
Finance	105	103	103	0
Fire	1,774	1,827	1,797	(30)
Government & Public Affairs	69	73	74	1
Health	112	116	116	0
Historic Preservation	17	17	19	2
Human Resources	45	48	49	1
Human Services	100	96	105	9
Innovation	0	0	8	8
Library	518	553	553	0
Management & Budget	26	26	19	(7)
Mayor & Council	18	18	18	0
Municipal Court	179	165	122	(43)
Municipal Detention Center	0	0	43	43
Non-Departmental/Non-Operating	23	9	15	6
Parks & Recreation	417	428	434	6
Parks Police	157	164	173	9
Planning & Community Development	18	19	24	5
Police	2,921	2,973	3,004	31
Transportation & Capital Improvements	330	340	338	(2)
TOTAL GENERAL FUND	**7,333**	**7,492**	**7,533**	**41**

OTHER FUNDS	FY 2015 AUTHORIZED	FY 2016 AUTHORIZED	FY 2017 ADOPTED	NET CHANGE IN POSITIONS
Advanced Transportation District Fund	24	24	24	0
Arts & Culture Fund	18	20	18	(2)
Aviation Fund	458	468	473	5
Capital Improvements Management Services Fund	175	174	164	(10)
Child Safety Fund	262	262	262	0
City Cemeteries Fund	0	1	1	0
Community & Visitor Facilities Fund	314	335	336	1
Convention & Visitors Bureau Fund	125	79	78	(1)
Development Services Fund	243	255	273	18
Economic Development Incentive Fund	1	1	1	0
Energy Efficiency Fund	4	4	4	0
Facility Services Fund	120	116	117	1
Fleet Services Fund	165	167	174	7
Information Technology Services Fund	344	342	340	(2)
Juvenile Case Manager Fund	20	20	20	0
Market Square Fund	9	7	7	0
Municipal Courts Security Fund	8	8	8	0
Municipal Courts Technology Fund	0	0	0	0
Official City Store Fund	10	12	12	0
Parking Facilities Fund	95	92	91	(1)
Parks Environmental Fund	95	94	94	0
Purchasing and General Services Fund	39	40	40	0
Self Insurance Funds	66	66	65	(1)
Solid Waste Fund[1]	568	581	606	25
Storm Water Operations Fund	256	267	275	8
Storm Water Regional Facilities Fund	12	12	12	0
Streets Right of Way Management Fund	20	28	40	12
TIF Unit Fund	7	7	8	1
Tree Mitigation Fund	3	3	3	0
Tricentennial Fund	0	0	2	2
TOTAL OTHER FUNDS	**3,461**	**3,485**	**3,548**	**63**
TOTAL ALL FUNDS[2]	**10,794**	**10,977**	**11,081**	**104**

[1]Includes 4 positions in the Office of Sustainability

[2]Does not include 463 positions for Pre-K 4 SA

	FY 2015 AUTHORIZED	FY 2016 AUTHORIZED	FY 2017 ADOPTED	NET CHANGE IN POSITIONS
Internal Services/Alternate Service Employee Fund	2,196	1,969	1,969	0

SUMMARY OF ADOPTED FY 2017 POSITIONS BY TYPE
ALL FUNDS

	All Funds - Less Grants Authorization	Pre-K 4 SA Authorization	Grant Authorization	Total Authorization
Civilian Employees	6,994	463	598	8,055
Uniform Employees				
Police	2,373	0	44	2,417
Fire	1,714	0	0	1,714
Sub-total	4,087	0	44	4,131
TOTAL [1]	**11,081**	**463**	**642**	**12,186**

GRANT FUNDED EMPLOYEES
SUMMARY OF ADOPTED FY 2017 POSITIONS

	Grants	CDBG/HOME Grants	TOTAL GRANTS
City Attorney	0	2	2
Convention & Sports Facilities	7	0	7
Development Services (Code Enforcement)	0	3	3
Fire	7	0	7
Health	277	0	277
Human Services	250	6	256
Planning & Community Development	0	33	33
Police[2]	57	0	57
TOTAL	**598**	**44**	**642**

Explanatory Information

[1] Total authorized positions includes full-time and part-time positions

[2] Total Police Department Grant funded employees includes 44 uniform positions and 13 civilian positions

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Holiday Schedule

HOLIDAY SCHEDULE and CITY CLOSURES

The City Council has approved 13 Holidays for FY 2017 which begins on October 1, 2016.

Holiday	Day	Date
Veteran's Day	Friday	November 11, 2016
Thanksgiving Day	Thursday	November 24, 2016
Day after Thanksgiving	Friday	November 25, 2016
Christmas Eve (observed)	Monday	December 26, 2016
Christmas Day (observed)	Tuesday	December 27, 2016
Winter Holiday	Wednesday	December 28, 2016
Winter Holiday	Thursday	December 29, 2016
New Year's Day (observed)	Friday	December 30, 2016
Martin Luther King, Jr. Day	Monday	January 16, 2017
Fiesta San Jacinto Day	Friday	April 28, 2017
Memorial Day	Monday	May 29, 2017
Independence Day	Tuesday	July 4, 2017
Labor Day	Monday	September 4, 2017

ADDITIONAL INFORMATION ON HOLIDAYS:

Uniformed Fire Department personnel will accrue a 13th holiday, designated as the September 11th Holiday in compliance with State Law. Since September 11th is not a City Holiday, this accrual shall be used in accordance with Fire Department policy.

Non-exempt civilian employees may be eligible to receive a Floating Holiday based on attendance for use during Fiscal Year 2016-2017 in accordance with Administrative Directive 4.4. Any Floating Holiday granted to non-exempt civilian employees during this fiscal year that is not taken by October 1, 2017 will be forfeited.

The value of the Holiday shall be determined based on the employee's work schedule. If the employee works an 8 hour day, the Holiday will be paid or banked at 8 hours. For employees that work a 10 hour schedule, the Holiday will be paid or banked at 10 hours.

Individual departments may develop Alternate Holiday schedules for the fiscal year, to substitute for those listed above, to accommodate for workload demands. These schedules must be submitted to and approved by the Human Resources Department and the City Manager's Office prior to October 1, 2016.

SOURCE & USE OF FUNDS STATEMENTS



All Funds Budget Summary

ALL FUNDS
SUMMARY OF ADOPTED BUDGET REVENUES
PROGRAM CHANGES BY FUND

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	CURRENT SVC. FY 2017	PROGRAM CHANGES	ADOPTED FY 2017
GENERAL FUND						
Current Property Tax	$ 267,728,056	$ 293,694,785	$ 293,694,785	$ 317,504,778	$ 0	$ 317,504,778
City Sales Tax	258,947,557	267,363,353	266,011,214	275,848,790	0	275,848,790
CPS Energy	332,067,533	326,305,698	327,805,339	342,747,851	0	342,747,851
Business and Franchise Tax	32,977,929	31,553,583	31,949,513	31,554,998	0	31,554,998
Liquor by the Drink Tax	7,957,469	8,200,000	8,319,269	8,323,000	0	8,323,000
Delinquent Property Tax	2,134,457	2,741,105	2,747,390	2,741,105	0	2,741,105
Penalty and Interest on Delinquent Taxes	2,034,707	2,130,696	2,130,719	2,130,696	0	2,130,696
Licenses and Permits	7,935,820	8,483,468	8,565,066	8,693,227	116,720	8,809,947
San Antonio Water System	12,713,783	13,952,706	13,952,706	14,374,768	0	14,374,768
Other Agencies	8,187,270	8,193,660	8,047,377	7,648,342	0	7,648,342
Charges for Current Services						
General Government	4,007,973	3,623,163	3,678,547	4,039,286	5,040	4,044,326
Public Safety	42,396,429	40,075,551	43,530,949	40,605,106	15,750	40,620,856
Highways/Streets/Sanitation	966,226	1,048,826	942,526	975,470	0	975,470
Health	3,008,848	3,010,012	2,946,746	3,032,112	11,700	3,043,812
Recreation and Culture	10,182,686	12,085,995	12,087,439	11,914,666	26,728	11,941,394
Fines	9,967,533	12,546,575	12,239,085	12,401,642	850	12,402,492
Miscellaneous Revenue						
Sale of Property	3,939,212	6,616,483	6,616,816	3,400,533	0	3,400,533
Use of Money and Property	2,211,825	2,100,181	2,273,569	2,121,084	0	2,121,084
Interest on Time Deposits	430,580	901,741	901,741	1,465,821	0	1,465,821
Recovery of Expenditures	4,053,289	2,178,774	2,773,792	2,273,853	0	2,273,853
Miscellaneous	424,666	232,144	617,883	427,238	0	427,238
Interfund Charges	2,003,878	1,929,745	1,869,745	1,850,000	0	1,850,000
Transfers	34,959,872	37,062,415	37,062,415	38,577,456	356,900	39,039,262
TOTAL GENERAL FUND	$ 1,051,237,600	$ 1,086,030,659	$ 1,090,764,631	$ 1,134,651,822	$ 533,688	$ 1,135,290,416
SPECIAL REVENUE FUNDS						
Advanced Transportation District	$ 15,379,436	$ 15,957,667	$ 15,953,314	$ 16,500,548	$ 0	$ 16,500,548
Arts & Culture	9,687,508	9,942,654	9,929,276	10,274,432	0	10,274,432
Child Safety	2,193,494	2,343,331	2,251,026	2,279,363	0	2,279,363
Community & Visitor Facilities	39,541,317	43,171,680	44,049,349	44,803,966	0	44,803,966
Confiscated Property	1,510,230	1,333,403	1,201,651	1,483,359	0	1,483,359
Convention and Visitors Bureau	21,108,421	21,575,928	21,536,534	22,845,375	0	22,845,375
Convention Center Lease Payment Fund	28,011,064	23,767,281	22,939,994	24,238,477	0	24,238,477
Convention Facilities State Reimbursement	3,832,742	639,423	1,072,989	16,638	0	16,638
Economic Development Incentive Fund	6,407,236	2,308,345	2,597,491	2,480,721	0	2,480,721
Edwards Aquifer Land Acquisition - 2015	0	11,842,241	11,217,779	19,272,512	0	19,272,512
Energy Efficiency Fund	1,123,473	1,159,439	1,159,180	1,245,718	0	1,245,718
Golf	464,188	998,258	984,643	954,808	0	954,808
Hotel Occupancy Tax	61,607,522	63,996,950	63,722,948	65,842,089	0	65,842,089
Hotel/Motel 2%	17,617,902	18,250,842	18,171,429	18,782,994	0	18,782,994
Inner City Incentive Fund	2,180,663	2,079,911	2,091,246	2,090,775	0	2,090,775
Juvenile Case Manager Fund	1,509,605	1,125,746	1,103,160	1,108,258	0	1,108,258
Municipal Courts Security	406,318	486,864	529,832	514,191	0	514,191
Municipal Courts Technology	577,515	595,550	523,917	523,917	0	523,917
Parks Environmental Fund	6,721,174	6,814,740	6,888,000	6,944,544	0	6,944,544
Parks Development and Expansion - 2005	26,061	50,807	31,500	3,249	0	3,249
Parks Development and Expansion - 2010	32,570,739	13,145,338	13,437,990	451,725	0	451,725
Parks Development and Expansion - 2015	0	9,473,793	8,972,608	15,442,688	0	15,442,688
Prek4SA	37,016,301	39,791,281	38,769,721	40,618,127	0	40,618,127
Public Education & Government	3,247,547	3,030,884	3,069,825	3,013,580	450	3,014,030
Right of Way	2,568,370	2,961,656	2,990,775	2,947,072	0	2,947,072
Starbright Industrial Development Corporation	856,087	1,578,542	1,578,605	1,662,902	0	1,662,902
Storm Water	40,035,984	43,269,835	43,534,939	45,099,325	3,121,521	48,220,846
Storm Water Regional Facilities	5,594,526	4,884,814	5,248,849	5,198,434	0	5,198,434
Tax Increment Financing	489,991	432,906	874,876	792,704	0	792,704
Tree Canopy & Mitigation	1,297,773	450,012	1,068,439	1,089,616	0	1,089,616
Tricentennial	0	349,992	1,774,735	993,577	0	993,577
Visitor Information Center & City Store	701,363	686,296	704,918	757,737	0	757,737
TOTAL SPECIAL REVENUE FUNDS	$ 344,284,549	$ 348,496,407	$ 349,981,536	$ 360,273,422	$ 3,121,971	$ 363,395,393
ENTERPRISE FUNDS						
Airport	91,424,748	93,115,551	92,751,170	92,848,709	974,025	93,822,734
Customer Facility Charge	124,249,579	10,479,671	10,479,671	10,636,686	0	10,636,686
Passenger Facility Charge	17,175,403	16,659,554	16,659,554	16,808,204	0	16,808,204
Development Services	29,658,533	30,552,652	30,528,074	31,813,538	886,417	32,699,955
Market Square	2,670,527	2,789,975	2,822,810	2,812,016	0	2,812,016
Parking	10,005,621	10,234,829	11,584,472	10,900,670	12,176	10,912,846
Solid Waste Operating & Maintenance	100,753,805	100,750,956	101,689,579	104,868,139	0	104,868,139
TOTAL ENTERPRISE FUNDS	$ 375,938,217	$ 264,583,188	$ 266,515,329	$ 270,687,962	$ 1,872,618	$ 272,560,580
TRUST FUNDS						
City Cemetery	265,707	225,000	236,368	237,036	0	237,036
TOTAL TRUST FUNDS	$ 265,707	$ 225,000	$ 236,368	$ 237,036	$ 0	$ 237,036
INTERNAL SERVICE FUNDS						
Capital Improvements Management Services	18,659,156	18,286,552	19,117,360	19,172,182	0	19,172,182
Equipment Renewal & Replacement	35,901,808	43,083,996	45,885,138	44,028,307	0	44,028,307
Facility Services	15,052,635	14,530,103	14,422,165	14,727,751	0	14,727,751
Fleet Services	38,351,944	41,745,722	36,626,558	39,674,821	0	39,674,821
Information Technology Services	53,885,232	53,942,335	54,074,847	57,207,309	0	57,207,309
Purchasing & General Services	5,741,726	5,487,464	5,743,003	5,778,396	0	5,778,396
Self Insurance	170,248,270	176,990,563	179,578,244	186,246,914	0	186,246,914
TOTAL INTERNAL SERVICE FUNDS	$ 337,840,771	$ 354,066,735	$ 355,447,316	$ 366,835,680	$ 0	$ 366,835,680
Grants	131,536,282	$ 141,629,517	$ 141,629,517	146,540,593	0	146,540,593
Debt Services	410,678,185	264,010,562	266,593,584	267,126,615	0	267,126,615
TOTAL ALL FUNDS	$ 2,651,781,311	$ 2,459,042,068	$ 2,471,168,281	$ 2,546,353,129	$ 5,528,277	$ 2,551,986,312

ALL FUNDS
SUMMARY OF ADOPTED EXPENDITURES

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
GOVERNMENTAL FUNDS				
General Fund	$ 1,034,621,992	$ 1,095,690,472	$ 1,094,196,802	$ 1,143,343,239
Debt Service	419,321,614	285,486,806	285,483,663	290,221,593
Grants	131,536,280	141,629,517	141,629,517	146,540,593
Advanced Transportation District	18,258,342	16,935,421	16,923,511	17,553,920
Arts & Culture	10,337,890	10,398,812	10,377,629	10,794,182
Child Safety	2,283,838	2,398,355	2,127,387	2,319,180
Community & Visitor Facilities	47,007,922	46,485,211	44,554,213	45,148,532
Confiscated Property	1,879,615	2,215,074	2,197,197	1,841,106
Convention and Visitors Bureau	21,108,421	21,575,928	21,536,534	22,845,375
Convention Facilities State Reimbursement	2,747,880	639,423	1,551,829	16,638
Economic Development Incentive Fund	6,213,468	4,050,000	4,044,909	2,251,026
Edwards Aquifer Land Acquisition - 2015	0	9,238,740	9,224,356	16,064,994
Energy Efficiency Fund	1,020,841	1,183,714	1,183,714	1,452,296
Golf	103,672	638,258	624,643	905,199
Hotel Occupancy Tax	62,025,867	64,176,086	63,642,555	65,764,331
Hotel/Motel 2%	17,617,902	18,250,842	18,171,429	18,782,994
Inner City Incentive Fund	3,676,512	2,000,000	2,000,000	2,000,000
Juvenile Case Manager Fund	1,234,830	1,343,939	1,302,584	1,414,910
Municipal Courts Security	464,067	463,194	494,885	485,165
Municipal Courts Technology	891,213	768,043	623,233	726,474
Parks Development and Expansion - 2005	6,133,879	104,900	104,900	1,896,952
Parks Development and Expansion - 2010	29,144,233	20,140,740	20,144,766	11,606,122
Parks Development and Expansion - 2015	0	6,087,581	6,079,452	9,123,854
Parks Environmental Fund	6,679,139	6,819,162	6,786,402	7,055,405
PreK4SA	34,987,327	38,845,301	38,844,981	47,559,214
Public Education & Government	4,771,785	2,398,673	2,398,673	1,278,846
Other Funds	2,667,526	2,670,870	896,076	2,711,850
Right of Way	1,948,879	2,811,031	2,494,187	3,439,668
Starbright Industrial Development Corporation	856,072	1,578,542	1,578,542	1,662,902
Storm Water	38,730,277	47,403,067	47,182,689	49,654,421
Storm Water Regional Facilities	8,515,067	5,753,651	5,731,972	6,265,584
Tax Increment Financing	485,356	547,088	547,088	662,583
Tree Canopy & Mitigation	1,207,600	2,848,008	2,841,425	2,323,728
Tricentennial	0	349,992	705,187	2,063,125
Visitor Information Center & City Store	740,180	686,296	704,328	757,737
TOTAL GOVERNMENTAL FUNDS	$ 1,919,219,488	$ 1,864,612,737	$ 1,858,931,259	$ 1,938,533,738
ENTERPRISE FUNDS				
Airport	94,455,388	92,445,213	87,700,070	92,125,071
Passenger Facility Charge	17,175,403	16,659,554	16,659,554	16,808,204
Customer Facility Charge	27,859,859	21,573,012	27,397,342	75,522,050
Development Services	31,143,277	32,250,701	31,802,248	31,706,151
Market Square	2,587,135	2,452,755	2,717,240	2,991,124
Parking	9,068,045	9,461,507	9,460,607	10,271,998
Solid Waste Operating & Maintenance	94,471,615	107,157,312	104,207,656	113,329,062
TOTAL ENTERPRISE FUNDS	$ 276,760,722	$ 282,000,054	$ 279,944,718	$ 342,753,660
TRUST FUNDS				
City Cemetery	164,264	276,476	280,540	282,508
TOTAL TRUST FUNDS	$ 164,264	$ 276,476	$ 280,540	$ 282,508
INTERNAL SERVICE FUNDS				
Capital Improvements Management Services	17,694,761	20,252,215	20,117,575	19,172,182
Equipment Renewal & Replacement	34,729,481	42,902,359	39,670,179	46,251,885
Facility Services	14,993,182	14,973,285	14,955,415	16,292,097
Fleet Services	36,145,929	41,956,249	35,189,555	40,095,607
Information Technology Services	53,758,303	56,812,598	56,088,318	58,616,696
Purchasing & General Services	5,579,930	6,032,037	6,032,037	5,973,078
Self Insurance	161,251,613	175,249,157	176,792,560	187,089,291
TOTAL INTERNAL SERVICE FUNDS	$ 324,153,199	$ 358,177,900	$ 348,845,639	$ 373,490,836
TOTAL FUNDS	**$ 2,520,297,673**	**$ 2,505,067,167**	**$ 2,488,002,155**	**$ 2,655,060,741**

FY 2017 ALL FUNDS
BUDGET SUMMARY

	GENERAL FUND	GRANTS	SPECIAL REVENUE FUNDS	DEBT SERVICE FUNDS	TRUST AND AGENCY
Departmental Appropriations					
Animal Care Services	$ 13,936,260	$	$	$	$
Arts and Culture		41,000	3,832,589		
Aviation				42,196,952	
Building & Equipment Services					
Center City Development	12,288,338	0	2,000,000	1,650,857	
City Attorney	8,467,232	194,839			
City Auditor	2,995,344				
City Clerk	3,706,846				
City Manager	3,465,296				
Code Enforcement Services	14,535,077	187,749			
Convention & Sports Facilities		139,407	39,040,705	23,977,750	
Convention & Visitors Bureau			22,577,023		
Development Services					
Eastpoint Office	645,474				
Economic Development	6,452,180		3,913,928		
Finance	12,088,387				
Fire	308,272,280	1,421,699			
Government & Public Affairs	7,745,954		1,268,400		
Health	12,955,643	29,011,192			
Historic Preservation	1,795,630				
Human Resources	6,258,284				
Human Services	21,731,782	84,656,772			
Information Technology Services					
Innovation	955,074				
Library	39,698,917	655,000			
Management & Budget	2,759,983				
Mayor & Council	8,131,217				
Municipal Courts	11,002,798		2,583,910		
Municipal Detention Center	3,439,539				
Municipal Elections	1,212,865				
Non-Departmental/Non-Operating	19,477,389		3,048,577		
Office of Sustainability		839,259	752,296		
Parks & Recreation	49,613,054	1,407,688	9,750,422		197,508
Planning & Community Development	5,288,529	19,120,518	628,865		
Police	427,846,588	7,165,470	3,786,036		
Parks Police	15,043,782				
Prek4SA			43,718,679	3,310,768	
Self Insurance					
Solid Waste Management				777,939	
Transportation and Capital Improvements	89,147,073		43,742,144	6,564,263	
Tricentennial			2,063,125		
Contribution to Other Agencies	19,365,505		6,177,800		
Other Funds			2,711,850		
Debt Service				211,743,064	
Total Net Appropriations	*$ 1,130,322,320*	*$ 144,840,593*	*$ 191,596,349*	*$ 290,221,593*	*$ 197,508*
Transfers	*$ 13,020,919*	*$ 1,700,000*	*$ 166,831,964*	*$ 0*	*$ 85,000*
TOTAL APPROPRIATIONS	**$ 1,143,343,239**	**$ 146,540,593**	**$ 358,428,313**	**$ 290,221,593**	**$ 282,508**

FY 2017 ALL FUNDS
BUDGET SUMMARY

ENTERPRISE FUNDS	TOTAL OPERATING FUNDS	CAPITAL PROJECTS	TOTAL OPERATING/ CAPITAL	INTERNAL SERVICE FUNDS	
					Departmental Appropriations
$	$ 13,936,260	$	$ 13,936,260	$	Animal Care Services
	3,873,589		3,873,589		Arts and Culture
62,683,843	104,880,795	133,906,880	238,787,675		Aviation
	0	5,000,000	5,000,000	82,424,332	Building & Equipment Services
10,405,144	26,344,339	14,105,000	40,449,339		Center City Development
	8,662,071		8,662,071		City Attorney
	2,995,344		2,995,344		City Auditor
	3,706,846		3,706,846		City Clerk
	3,465,296		3,465,296		City Manager
	14,722,826		14,722,826		Code Enforcement Services
	63,157,862	6,000,000	69,157,862		Convention & Sports Facilities
	22,577,023		22,577,023		Convention & Visitors Bureau
28,087,415	28,087,415		28,087,415		Development Services
	645,474	2,930,000	3,575,474		Eastpoint Office
	10,366,108	1,539,960	11,906,068		Economic Development
	12,088,387	9,937,935	22,026,322	5,730,606	Finance
	309,693,979	3,582,000	313,275,979		Fire
	9,014,354		9,014,354		Government & Public Affairs
	41,966,835		41,966,835		Health
	1,795,630		1,795,630		Historic Preservation
	6,258,284		6,258,284		Human Resources
	106,388,554		106,388,554		Human Services
	0	39,739,319	39,739,319	57,396,389	Information Technology Services
	955,074		955,074		Innovation
	40,353,917		40,353,917		Library
	2,759,983		2,759,983		Management & Budget
	8,131,217		8,131,217		Mayor & Council
	13,586,708		13,586,708		Municipal Courts
	3,439,539		3,439,539		Municipal Detention Center
	1,212,865		1,212,865		Municipal Elections
	22,525,966		22,525,966		Non-Departmental/Non-Operating
1,010,824	2,602,379		2,602,379		Office of Sustainability
	60,968,672	37,108,897	98,077,569		Parks & Recreation
	25,037,912		25,037,912		Planning & Community Development
	438,798,094	2,408,500	441,206,594		Police
	15,043,782		15,043,782		Parks Police
	47,029,447		47,029,447		Prek4SA
	0			184,830,600	Self Insurance
107,377,217	108,155,156		108,155,156	17,624,321	Solid Waste Management
	139,453,480	329,046,911	468,500,391	17,830,267	Transportation and Capital Improvements
	2,063,125		2,063,125		Tricentennial
	25,543,305		25,543,305		Contribution to Other Agencies
	2,711,850		2,711,850		Other Funds
	211,743,064		211,743,064		Debt Service
$ 209,564,443	*$ 1,966,742,806*	*$ 585,305,402*	*$ 2,552,048,208*	*$ 365,836,515*	*Total Net Appropriations*
$ 133,189,217	*$ 314,827,099*	*$ 0*	*$ 314,827,099*	*$ 7,654,321*	*Transfers*
$ 342,753,660	**$ 2,281,569,905**	**$ 585,305,402**	**$ 2,866,875,307**	**$ 373,490,836**	**TOTAL APPROPRIATIONS**

ADOPTED ANNUAL BUDGET FY 2017
COMBINED BUDGET SUMMARY OF ALL FUND TYPES

	GOVERNMENTAL FUND TYPES		
	GENERAL	SPECIAL REVENUE	DEBT SERVICE
BEGINNING BALANCE	$ 69,732,647	$ 67,626,581	$ 86,444,299
REVENUES			
Property Tax	$ 317,504,778	$ 0	$ 193,650,721
Delinquent Property Tax	4,871,801	0	2,215,528
Sales Tax	275,848,790	84,951,986	0
Other Tax	39,877,998	87,485,096	0
Licenses and Permits	8,809,947	0	0
Intergovernmental	7,648,342	8,050,765	0
CPS Energy	342,747,851	0	0
San Antonio Water System	14,374,768	0	0
Charges for Services	60,625,858	92,898,894	0
Fines & Forfeits	12,402,492	2,070,123	0
Miscellaneous	11,538,529	2,695,401	4,564,435
Grants	0	0	0
Subtotal Revenues	*$ 1,096,251,154*	*$ 278,152,265*	*$ 200,430,684*
Transfers from other funds	*$ 39,039,262*	*$ 85,243,128*	*$ 66,695,931*
TOTAL REVENUES	**$ 1,135,290,416**	**$ 363,395,393**	**$ 267,126,615**
TOTAL AVAILABLE FUNDS	**$ 1,205,023,063**	**$ 431,021,974**	**$ 353,570,913**
APPROPRIATIONS			
Administrative & Operational Excellence	$ 73,719,157	$ 0	$ 0
Convention, Tourism & Culture	2,143,870	101,393,561	0
Economic Development & Development Svc	20,030,890	6,542,793	0
Environmental	0	2,759,009	0
Health & Human Services	93,751,847	44,987,079	0
Neighborhood Services	50,753,479	2,783,910	0
Parks & Recreation	49,613,054	7,803,573	0
Public Safety	751,162,650	5,562,030	0
Streets & Infrastructure	89,147,373	43,742,144	0
Debt Service	0	0	266,243,843
Subtotal Appropriations	*$ 1,130,322,320*	*$ 215,574,099*	*$ 266,243,843*
Transfers to other funds	*$ 13,020,919*	*$ 166,831,964*	*$ 0*
TOTAL APPROPRIATIONS	**$ 1,143,343,239**	**$ 382,406,063**	**$ 266,243,843**
Financial Reserves (Incremental Amount)	3,899,169		
Reserve for Two-Year Budget Plan	57,780,655		
GROSS ENDING FUND BALANCE*	**$ 0**	**$ 48,615,911**	**$ 87,327,071**

* Does not include budgeted financial reserves

ADOPTED ANNUAL BUDGET FY 2017
COMBINED BUDGET SUMMARY OF ALL FUND TYPES

PROPRIETARY FUND TYPES	FIDUCIARY FUND TYPES			
ENTERPRISE	TRUST AND AGENCY	GRANTS	TOTAL ALL FUNDS FY 2017	
$ 137,646,765	$ 172,553	$ 0	$ 361,622,844	**BEGINNING BALANCE**
				REVENUES
$ 0	$ 0	$ 0	$ 511,155,499	Property Tax
0	0	0	7,087,329	Delinquent Property Tax
0	0	0	360,800,776	Sales Tax
0	0	0	127,363,094	Other Tax
0	0	0	8,809,947	Licenses and Permits
0	0	0	15,699,107	Intergovernmental
0	0	0	342,747,851	CPS Energy
0	0	0	14,374,768	San Antonio Water System
258,786,503	235,000	0	412,546,255	Charges for Services
0	0	0	14,472,615	Fines & Forfeits
4,290,872	2,036	0	23,091,273	Miscellaneous
0	0	144,840,593	144,840,593	Grants
$ 263,077,376	*$ 237,036*	*$ 144,840,593*	*$ 1,982,989,107*	*Subtotal Revenues*
$ 9,483,204	*$ 0*	*$ 1,700,000*	*$ 202,161,525*	*Transfers from other funds*
$ 272,560,580	**$ 237,036**	**$ 146,540,593**	**$ 2,185,150,632**	**TOTAL REVENUES**
$ 410,207,345	**$ 409,589**	**$ 146,540,593**	**$ 2,546,773,476**	**TOTAL AVAILABLE FUNDS**
				APPROPRIATIONS
$ 0	$ 0	$ 7,190,953	$ 80,910,110	Administrative & Operational Excellence
2,636,538	197,508	180,407	106,551,884	Convention, Tourism & Culture
88,525,276	0	12,376,446	127,475,405	Economic Development
108,388,041	0	839,259	111,986,309	Environmental
0	0	113,415,922	252,154,848	Health & Human Services
0	0	842,749	54,380,138	Neighborhood Services
0	0	1,407,688	58,824,315	Parks & Recreation
10,014,588	0	8,587,169	775,326,437	Public Safety
0	0	0	132,889,517	Streets & Infrastructure
0	0	0	266,243,843	Debt Service
$ 209,564,443	*$ 197,508*	*$ 144,840,593*	*$ 1,966,742,806*	*Subtotal Appropriations*
$ 133,189,217	*$ 85,000*	*$ 1,700,000*	*$ 314,827,099*	*Transfers to other funds*
$ 342,753,660	**$ 282,508**	**$ 146,540,593**	**$ 2,281,569,905**	**TOTAL APPROPRIATIONS**
$ 67,453,685	**$ 127,081**	**$ 0**	**$ 265,203,571**	**GROSS ENDING FUND BALANCE**

GENERAL FUND
SUMMARY OF ADOPTED BUDGET

	BUDGET FY 2016	ESTIMATE FY 2016	CURRENT SERVICE FY 2017	REDUCTION FY 2017	MANDATES FY 2017
DEPARTMENTAL APPROPRIATIONS					
Animal Care	$ 12,819,173	$ 12,817,386	$ 13,122,038	$	$
Center City Development	16,947,057	17,122,131	17,068,977		
City Attorney	7,968,728	7,968,728	8,392,693		
City Auditor	2,887,024	2,887,024	2,922,635		
City Clerk	3,418,207	3,418,151	3,492,576		
City Manager	3,170,392	3,170,392	3,399,084		
Code Enforcement Services	14,544,937	14,337,056	14,596,880		
Eastpoint Office	804,776	804,776	633,608		
Economic Development	9,349,979	9,349,979	9,923,973		
Finance	11,356,822	11,295,324	11,845,167		
Fire	290,761,281	290,760,222	306,704,276		1,431,392
Government & Public Affairs	7,078,502	7,039,471	7,335,073	(80,224)	
Health	12,554,136	12,543,786	12,832,925	(191,830)	
Historic Preservation	1,541,967	1,540,768	1,605,947		
Human Resources	5,645,279	5,471,166	6,082,761		
Human Services	19,719,002	19,650,270	20,179,017	(117,680)	543,672
Intergovernmental Relations					
Innovation					
Library	37,441,027	37,346,540	39,129,610	(300,000)	
Management & Budget	3,378,804	3,365,869	3,575,481		
Mayor & Council	7,017,381	7,017,381	7,680,609		
Municipal Court	13,815,200	13,789,811	14,167,207		
Municipal Detention Center					
Municipal Elections	84,091	84,091	1,212,865		
Parks & Recreation	47,439,397	47,426,717	47,929,498	(42,692)	874,993
Planning	3,631,250	3,627,450	2,775,646		
Police	423,325,992	422,890,406	420,305,934		1,647,761
Parks Police	13,751,751	13,734,305	14,171,101		652,073
Transportation and Capital Improvements	79,155,831	79,148,985	88,788,134	(176,037)	55,382
Agencies	19,493,680	19,493,680	19,345,505		
Non-Departmental/Non-Operating	24,183,668	23,554,158	18,239,953		
One-Time Projects					
Transfers	2,405,138	2,540,779	2,509,896		
TOTAL APPROPRIATIONS	**$ 1,095,690,472**	**$ 1,094,196,802**	**$ 1,119,969,070**	**$ (908,463)**	**5,205,273**
TOTAL AVAILABLE FUNDS	**$ 1,157,376,003**	**$ 1,170,368,821**			
GROSS ENDING BALANCE	**$ 61,685,531**	**$ 76,172,019**			
LESS: BUDGETED FINANCIAL RESERVES					
Financial Reserves (Incremental Amount)	6,439,372	6,439,372			
Reserve for Two-Year Budget Plan	55,246,159	69,732,647			
Reserve for Street Maintenance					
ENDING BALANCE	**$ 0**	**$ 0**			
BUDGET RESERVES SUMMARY					
Total Annual Budgeted Financial Reserves	**109,629,873**	**109,629,873**			
Annual Budgeted Financial Reserves as a % of Revenues	10%	10%			

GENERAL FUND
SUMMARY OF ADOPTED BUDGET

IMPROVEMENTS FY 2017	RE-ORGANIZATIONS FY 2017	TOTAL PROGRAM CHANGES	ADOPTED FY 2017	
				DEPARTMENTAL APPROPRIATIONS
$ 814,222	$	$ 814,222	$ 13,936,260	Animal Care
1,135,031	(394,234)	740,797	17,809,774	Center City Development
191,808	(117,270)	74,538	8,467,232	City Attorney
72,709		72,709	2,995,344	City Auditor
214,270		214,270	3,706,846	City Clerk
66,212		66,212	3,465,296	City Manager
210,362		210,362	14,807,242	Code Enforcement Services
161,866		161,866	795,474	Eastpoint Office
441,109		441,109	10,365,082	Economic Development
243,219		243,219	12,088,387	Finance
203,268		1,634,660	308,338,935	Fire
541,105	(50,000)	410,881	7,745,954	Government & Public Affairs
324,064		132,234	12,965,159	Health
189,683		189,683	1,795,630	Historic Preservation
125,523	50,000	175,523	6,258,284	Human Resources
1,149,961		1,575,953	21,754,970	Human Services
			0	Intergovernmental Relations
	955,074	955,074	955,074	Innovation
980,444		680,444	39,810,054	Library
139,576	(955,074)	(815,498)	2,759,983	Management & Budget
451,842		451,842	8,132,451	Mayor & Council
275,130	(3,439,539)	(3,164,409)	11,002,798	Municipal Court
	3,439,539	3,439,539	3,439,539	Municipal Detention Center
			1,212,865	Municipal Elections
1,020,094	46,929	1,899,324	49,828,822	Parks & Recreation
2,512,883		2,512,883	5,288,529	Planning
5,892,892		7,540,654	427,846,588	Police
220,608		872,681	15,043,782	Parks Police
479,594		358,939	89,147,073	Transportation and Capital Improvements
20,000			19,365,505	Agencies
849,883	464,575	1,314,458	19,554,411	Non-Departmental/Non-Operating
			0	One-Time Projects
150,000		150,000	2,659,896	Transfers
$ 19,077,359	**$ 0**	**23,354,168**	**$ 1,143,343,239**	**TOTAL APPROPRIATIONS**
			$ 1,205,023,063	**TOTAL AVAILABLE FUNDS**
			$ 61,679,824	**GROSS ENDING BALANCE**
				LESS: BUDGETED FINANCIAL RESERVES
			3,899,169	Budgeted Reserves (Incremental Amount)
			57,780,655	Reserve for Two-Year Budget Plan
			$ 0	**ENDING BALANCE**
				BUDGET RESERVES SUMMARY
			113,529,042	**Total Financial Reserves as % of Revenues**
			10%	Annual Budgeted Financial Reserves as a % of Revenues

Tax Supported Funds

GENERAL FUND
SUMMARY OF ADOPTED BUDGET
AVAILABLE FUNDS

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATE FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance (Excluding Financial Reserves)	$ 12,735,719	$	$	$
Use of Reserve for Two-Year Budget Plan	63,240,982	67,656,449	67,656,449	69,732,647
Revenue Reserved for October 2015 Amendment		3,688,895	3,688,895	
Accounting Adjustment	7,733,649		8,258,846	
Net Balance	**$ 83,710,350**	**$ 71,345,344**	**$ 79,604,190**	**$ 69,732,647**
REVENUES				
Current Property Tax	$ 267,728,056	$ 293,694,785	$ 293,694,785	$ 317,504,778
City Sales Tax	258,947,557	267,363,353	266,011,214	275,848,790
CPS Energy	332,067,533	326,305,698	327,805,339	342,747,851
Business & Franchise Tax	32,977,929	31,553,583	31,949,513	31,554,998
Liquor By the Drink Tax	7,957,469	8,200,000	8,319,269	8,323,000
Delinquent Property Tax	2,134,457	2,741,105	2,747,390	2,741,105
Penalty & Interest on Delinquent Taxes	2,034,707	2,130,696	2,130,719	2,130,696
Licenses & Permits	7,935,820	8,483,468	8,565,066	8,809,947
San Antonio Water System	12,713,783	13,952,706	13,952,706	14,374,768
Other Agencies	8,187,270	8,193,660	8,047,377	7,648,342
Charges for Current Services				
General Government	4,007,973	3,623,163	3,678,547	4,044,326
Public Safety	42,396,429	40,075,551	43,530,949	40,620,856
Highways/Streets/Sanitation	966,226	1,048,826	942,526	975,470
Health	3,008,848	3,010,012	2,946,746	3,043,812
Recreation & Culture	10,182,686	12,085,995	12,087,439	11,941,394
Fines	9,967,533	12,546,575	12,239,085	12,402,492
Miscellaneous Revenue				
Sale of Property	3,939,212	6,616,483	6,616,816	3,400,533
Use of Money & Property	2,211,825	2,100,181	2,273,569	2,121,084
Interest on Time Deposits	430,580	901,741	901,741	1,465,821
Recovery of Expenditures	4,053,289	2,178,774	2,773,792	2,273,853
Miscellaneous	424,666	232,144	617,883	427,238
Interfund Charges	2,003,878	1,929,745	1,869,745	1,850,000
Total Revenues	$ 1,016,277,728	$ 1,048,968,244	$ 1,053,702,216	$ 1,096,251,154
Transfer from Other Funds	$ 34,959,872	$ 37,062,415	$ 37,062,415	$ 39,039,262
Total Revenue & Transfers	**$ 1,051,237,600**	**$ 1,086,030,659**	**$ 1,090,764,631**	**$ 1,135,290,416**
Total Available Funds	**$ 1,134,947,950**	**$ 1,157,376,003**	**$ 1,170,368,821**	**$ 1,205,023,063**

GENERAL FUND
SUMMARY OF ADOPTED BUDGET
APPROPRIATIONS

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATE FY 2016	ADOPTED FY 2017
DEPARTMENTAL APPROPRIATIONS				
Animal Care	$ 11,742,337	$ 12,819,173	$ 12,817,386	$ 13,936,260
Center City Development	7,824,883	16,947,057	17,122,131	17,809,774
City Attorney	7,103,724	7,968,728	7,968,728	8,467,232
City Auditor	2,655,282	2,887,024	2,887,024	2,995,344
City Clerk	3,179,964	3,418,207	3,418,151	3,706,846
City Manager	3,166,244	3,170,392	3,170,392	3,465,296
Code Enforcement Services	12,028,407	14,544,937	14,337,056	14,807,242
Eastpoint Office	1,641,000	804,776	804,776	795,474
Economic Development	3,437,043	9,349,979	9,349,979	10,365,082
Finance	10,174,651	11,356,822	11,295,324	12,088,387
Fire	278,029,173	290,761,281	290,760,222	308,338,935
Government & Public Affairs	4,764,248	7,078,502	7,039,471	7,745,954
Health	11,507,632	12,554,136	12,543,786	12,965,159
Historic Preservation	1,455,593	1,541,967	1,540,768	1,795,630
Human Resources	4,626,355	5,645,279	5,471,166	6,258,284
Human Services	20,309,107	19,719,002	19,650,270	21,754,970
Intergovernmental Relations	1,538,550			0
Innovation				955,074
Library	34,588,860	37,441,027	37,346,540	39,810,054
Management & Budget	3,240,702	3,378,804	3,365,869	2,759,983
Mayor & Council	6,175,301	7,017,381	7,017,381	8,132,451
Municipal Court	14,009,673	13,815,200	13,789,811	11,002,798
Municipal Detention Center				3,439,539
Municipal Elections	2,084,447	84,091	84,091	1,212,865
Parks & Recreation	45,226,625	47,439,397	47,426,717	49,828,822
Planning	2,930,049	3,631,250	3,627,450	5,288,529
Police	401,924,654	423,325,992	422,890,406	427,846,588
Parks Police	12,489,329	13,751,751	13,734,305	15,043,782
Transportation and Capital Improvements	57,223,734	79,155,831	79,148,985	89,147,073
Agencies	18,588,674	19,493,680	19,493,680	19,365,505
Non-Departmental/Non-Operating	36,327,299	24,183,668	23,554,158	19,554,411
One-Time Projects	6,620,018			0
Transfers	8,008,433	2,405,138	2,540,779	2,659,896
TOTAL APPROPRIATIONS	**$ 1,034,621,992**	**$ 1,095,690,472**	**$ 1,094,196,802**	**$ 1,143,343,239**
TOTAL AVAILABLE FUNDS	**$ 1,134,947,950**	**$ 1,157,376,003**	**$ 1,170,368,821**	**$ 1,205,023,063**
GROSS ENDING BALANCE	**$ 100,325,958**	**$ 61,685,531**	**$ 76,172,019**	**$ 61,679,824**
LESS: BUDGETED FINANCIAL RESERVES				
Financial Reserves (Incremental Amount)	14,190,339	6,439,372	6,439,372	3,899,169
Reserve for Two-Year Budget Plan	77,606,699	55,246,159	69,732,647	57,780,655
Reserve for Street Maintenance	8,528,920			
ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**
BUDGET RESERVES SUMMARY				
Total Annual Budgeted Financial Reserves	**103,190,501**	**109,629,873**	**109,629,873**	**113,529,042**
Annual Budgeted Financial Reserves as a % of Revenues	10%	10%	10%	10%

CURRENT PROPERTY TAX REVENUE
ALL TAX SUPPORTED FUNDS
SUMMARY OF ADOPTED BUDGET

Description:

The Bexar Appraisal District provides the City with the value, ownership, and taxability of property within the City limits. Property taxes are levied each year by the City on real property, mobile homes, and personal property at 100% of the appraised market value. In addition to providing General Fund operating support, property tax revenue is used to retire tax supported debt.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
ASSESSED VALUATION				
Real Property	$ 82,027,832,302	$ 93,988,663,285	$ 93,988,663,285	$ 103,314,184,599
Personal Property	10,444,026,936	11,203,633,206	11,203,633,206	11,786,230,146
Sub-Total	$ **92,471,859,238**	$ **105,192,296,491**	$ **105,192,296,491**	$ **115,100,414,745**
LESS				
Over-65 Exemptions	$ 4,900,900,131	$ 4,975,958,821	$ 4,975,958,821	$ 5,237,277,956
Disabled Veterans Exemptions	190,091,411	182,177,135	182,177,135	185,225,764
Disabled Veterans 100% Exemptions	714,430,090	825,946,008	825,946,008	1,020,267,885
Disabled Residence Homestead Exemptions	117,558,232	105,837,968	105,837,968	103,198,214
Historic Property Exemptions	95,479,288	138,654,701	138,654,701	254,590,900
Freeport Exemptions	448,781,010	437,918,338	437,918,338	390,807,864
Tax Abatement/Phase-In Exemptions	892,899,259	998,447,412	998,447,412	1,193,923,372
Residence Homestead 10% Limitations	276,096,577	1,228,735,116	1,228,735,116	1,359,176,801
Agricultural Productivity Loss	478,835,614	499,515,504	499,515,504	521,474,530
Pollution Control Property	73,185,293	73,049,323	73,049,323	72,922,548
Low Income Housing	96,442,150	96,491,996	96,491,996	118,325,362
Absolute Exemptions	4,602,098,772	4,700,652,685	4,700,652,685	5,162,431,280
Community Housing Development Organization	323,257,895	306,295,922	306,295,922	185,507,900
Armed Services Surviving Spouse	2,823,309	3,175,072	3,175,072	3,858,077
Personal Property Vehicle	2,132,050	2,049,530	2,049,530	1,839,850
Pro-Rated Exemptions	26,594,298	25,277,153	25,277,153	44,504,593
TOTAL TAXABLE VALUE	$ **79,230,253,859**	$ **90,592,113,807**	$ **90,592,113,807**	$ **99,245,081,849**
TAX RATE/$100 VALUATION				
General Fund	$ 0.35419	$ 0.34677	$ 0.34677	$ 0.34677
G.O. Debt Service Fund	0.21150	0.21150	0.21150	0.21150
TOTAL TAX RATE	$ **0.56569**	$ **0.55827**	$ **0.55827**	$ **0.55827**
CURRENT PROPERTY TAX REVENUE				
Current Levy (Gross)	$ 448,197,623	$ 505,748,594	$ 505,748,594	$ 554,055,518
Less Delinquencies	4,601,424	9,935,919	9,935,919	10,827,691
Less TIRZ Tax Increment Collections	9,964,277	14,036,594	14,036,594	19,401,346
Less Over-65 & Disabled Tax Ceiling	6,033,503	8,952,631	8,952,631	12,670,982
CURRENT LEVY (NET)	$ **427,598,419**	$ **472,823,450**	$ **472,823,450**	$ **511,155,499**
PERCENT OF LEVY COLLECTED	**98.96%**	**98.00%**	**98.00%**	**98.00%**
DISTRIBUTION BY FUND				
General Fund	$ 267,728,056	$ 293,694,785	$ 293,694,785	$ 317,504,778
G.O. Debt Service Fund	159,870,363	179,128,665	179,128,665	193,650,721
CURRENT COLLECTIONS	$ **427,598,419**	$ **472,823,450**	$ **472,823,450**	$ **511,155,499**

DELINQUENT PROPERTY TAX REVENUE
ALL TAX SUPPORTED FUNDS
SUMMARY OF ADOPTED BUDGET

Description:

This schedule reflects estimated delinquent property tax revenue. Delinquent property tax collections are net of refunds issued for prior tax years and are dedicated to the support of General Fund operations and required debt service payments.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
DELINQUENT TAX RECEIVABLE				
Real Property	$ 9,477,208	$ 10,616,000	$ 9,246,453	$ 10,498,000
Personal Property	7,754,080	8,685,000	7,565,279	8,590,000
TOTAL DELINQUENT TAX RECEIVABLE	**$ 17,231,288**	**$ 19,301,000**	**$ 16,811,732**	**$ 19,088,000**
TAX RATE FOR DISTRIBUTION				
General Fund	$ 0.35419	$ 0.34677	$ 0.34677	$ 0.34677
G.O. Debt Service Fund	0.21150	0.21150	0.21150	0.21150
TOTAL TAX RATE	**$ 0.56569**	**$ 0.55827**	**$ 0.55827**	**$ 0.55827**
COLLECTIONS				
Real Property	$ 2,245,120	$ 3,973,000	$ 2,055,519	$ 2,250,000
Personal Property	292,599	518,000	267,889	293,000
Delinquent Tax Attorney Fees	954,406	1,250,000	1,250,000	1,250,000
TOTAL COLLECTIONS	**$ 3,492,125**	**$ 5,741,000**	**$ 3,573,408**	**$ 3,793,000**
Less TIRZ Tax Increment Collections	54,759	100,000	100,000	100,000
Less Delinquent Tax Attorney Fees	954,406	1,250,000	1,250,000	1,250,000
NET COLLECTIONS	**$ 2,482,960**	**$ 4,391,000**	**$ 2,223,408**	**$ 2,443,000**
PERCENT OF TOTAL DELINQUENT TAXES COLLECTED	14.41%	23.27%	13.23%	12.80%
DISTRIBUTION BY FUND				
General Fund	$ 1,554,632	$ 2,727,474	$ 1,381,072	$ 1,517,472
G.O. Debt Service Fund	928,328	1,663,526	842,336	925,528
TOTAL DISTRIBUTION BY FUND	**$ 2,482,960**	**$ 4,391,000**	**$ 2,223,408**	**$ 2,443,000**

Special Revenue Funds

SPECIAL REVENUE FUND
ADVANCED TRANSPORTATION DISTRICT FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2005, the Advanced Transportation District (ATD) Fund was established to account for all revenues and expenditures associated with the administration and project delivery of the ATD Program. The ATD Program delivers projects that increase mobility, reduce traffic congestion, improve neighborhood connectivity, leverage resources, and provide coordinated planning.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 2,199,342**	**$ 2,500,088**	**$ 2,585,789**	**$ 1,414,131**
Accounting Adjustment	3,265,353	0	(201,461)	0
Net Balance	**$ 5,464,695**	**$ 2,500,088**	**$ 2,384,328**	**$ 1,414,131**
REVENUES				
Sales Tax Revenue	$ 15,327,939	$ 15,916,989	$ 15,916,989	$ 16,435,043
Interest on Time Deposits	24,117	40,678	36,325	65,505
Recovery of Expenditures	27,380	0	0	0
Total Revenues	**$ 15,379,436**	**$ 15,957,667**	**$ 15,953,314**	**$ 16,500,548**
TOTAL AVAILABLE FUNDS	**$ 20,844,131**	**$ 18,457,755**	**$ 18,337,642**	**$ 17,914,679**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 1,578,934	$ 1,824,054	$ 1,749,071	$ 1,876,758
Contractual Services	820,180	650,889	632,052	650,889
Commodities	28,474	72,459	60,019	72,459
Self Insurance/Other Expenditures	1,906,737	1,911,130	1,905,480	2,029,062
Capital Outlay	24,980	16,000	116,000	3,630
Subtotal Operating	**$ 4,359,305**	**$ 4,474,532**	**$ 4,462,622**	**$ 4,632,798**
Transfers To				
General Fund - Indirect Costs	$ 151,092	$ 205,792	$ 205,792	$ 267,466
Transfer to General Fund for Street	3,030,884	3,030,884	3,030,884	3,031,600
Transfer to Solid Waste Fund	135,381	119,213	119,213	122,056
Transfer to Grant	0	0		0
Capital Projects				
Bike Facilities	679,364	1,000,000	1,000,000	1,000,000
Intersection Improvements	2,029,194	875,000	875,000	1,000,000
Sidewalk & Street Improvements	7,719,192	5,000,000	5,000,000	5,000,000
Downtown Traffic Management	0	0	0	500,000
Pedestrian Safety	153,930	230,000	230,000	0
Signal System Upgrades	0	2,000,000	2,000,000	2,000,000
Debt Service	0			
Subtotal Transfers	**$ 13,899,037**	**$ 12,460,889**	**$ 12,460,889**	**$ 12,921,122**
TOTAL APPROPRIATIONS	**$ 18,258,342**	**$ 16,935,421**	**$ 16,923,511**	**$ 17,553,920**
ENDING BALANCE	**$ 2,585,789**	**$ 1,522,334**	**$ 1,414,131**	**$ 360,759**

SPECIAL REVENUE FUND
CHILD SAFETY FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Child Safety Fund was established to account for revenues authorized by the 1991 State Legislature. The revenues, which come from added fees on parking tickets, school zone violations and vehicle registrations, must be used primarily for the school crossing guard program with the remaining funds applied to programs designed to enhance child safety, health or nutrition, child abuse intervention and prevention and drug and alcohol abuse prevention.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 6,523**	**$ 55,024**	**$ (83,822)**	**$ 39,817**
REVENUES				
Parking Fines	$ 134,652	$ 147,377	$ 174,734	$ 156,096
Moving Violations	219,344	245,954	205,811	230,374
Bexar County - Vehicle Registrations	1,839,498	1,950,000	1,870,481	1,892,893
Total Revenues & Transfers	**$ 2,193,494**	**$ 2,343,331**	**$ 2,251,026**	**$ 2,279,363**
TOTAL AVAILABLE FUNDS	**$ 2,200,017**	**$ 2,398,355**	**$ 2,167,204**	**$ 2,319,180**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 1,531,348	$ 1,976,766	$ 1,524,186	$ 1,688,854
Contractual Services	10,564	18,454	11,271	18,454
Commodities	7,793	18,049	8,732	18,049
Self-Insurance/Other Expenditures	734,133	385,086	583,198	593,823
Subtotal Operating	**$ 2,283,838**	**$ 2,398,355**	**$ 2,127,387**	**$ 2,319,180**
TOTAL APPROPRIATIONS	**$ 2,283,838**	**$ 2,398,355**	**$ 2,127,387**	**$ 2,319,180**
ENDING BALANCE	**$ (83,822)**	**$ 0**	**$ 39,817**	**$ 0**

SPECIAL REVENUE FUND
CONFISCATED PROPERTY FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Confiscated Property Fund was established for the deposit and use of confiscated monies seized by the San Antonio Police Department. The revenues will be used for the enhancement of Police operations.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 2,695,546**	**$ 1,851,635**	**$ 2,313,210**	**$ 1,317,665**
Adjustment for Prior Year Commitments	(12,951)	0	0	0
Net Balance	**$ 2,682,595**	**$ 1,851,635**	**$ 2,313,210**	**$ 1,317,665**
REVENUES				
Car Sales	$ 240,062	$ 124,573	$ 189,259	$ 162,156
Other Sales	431,628	576,730	304,982	617,073
Confiscated Property	780,721	626,235	658,083	685,601
Interest on Time Deposits	7,646	5,865	8,959	18,529
Recovery of Expenditures	50,173	0	40,368	0
Total Revenues & Transfers	**$ 1,510,230**	**$ 1,333,403**	**$ 1,201,651**	**$ 1,483,359**
TOTAL AVAILABLE FUNDS	**$ 4,192,825**	**$ 3,185,038**	**$ 3,514,862**	**$ 2,801,024**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 283,184	$ 349,165	$ 349,131	$ 413,114
Contractual Services	366,654	735,143	723,546	310,418
Commodities	176,055	244,701	249,801	524,531
Self-Insurance/Other Expenditures	213,684	253,928	190,082	157,893
Capital Outlay	465,652	235,387	290,387	60,900
Subtotal Operating	**$ 1,505,229**	**$ 1,818,324**	**$ 1,802,947**	**$ 1,466,856**
Transfers To				
Debt Service	$ 374,386	$ 396,750	$ 394,250	$ 374,250
Subtotal Transfers	**$ 374,386**	**$ 396,750**	**$ 394,250**	**$ 374,250**
TOTAL APPROPRIATIONS	**$ 1,879,615**	**$ 2,215,074**	**$ 2,197,197**	**$ 1,841,106**
ENDING BALANCE	**$ 2,313,210**	**$ 969,964**	**$ 1,317,665**	**$ 959,918**

SPECIAL REVENUE FUND
HOTEL OCCUPANCY TAX FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Hotel Occupancy Tax Fund captures revenues generated by the Hotel Occupancy Tax and supports the arts, tourism, and convention activities through transfers to the Community and Visitor Facilities Fund, Convention and Visitors Bureau Fund, and Culture and Creative Development Fund.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	$ 166,830	$ **0**	$ **0**	$ **0**
Release of Reserve for Grand Hyatt Debt	2,190,070	3,160,377	2,226,969	2,307,363
Transfer from Redemption & Capital Reserve	0	293,358	0	0
Adjustment for Reserve	288,414	0	0	0
Net Balance	$ **2,645,314**	$ **3,453,735**	$ **2,226,969**	$ **2,307,363**
REVENUES				
Hotel Occupancy Tax	$ 61,556,059	$ 63,877,946	$ 63,600,000	$ 65,740,480
Miscellaneous Revenue	51,463	119,004	122,948	101,609
Total Revenue & Transfers	$ **61,607,522**	$ **63,996,950**	$ **63,722,948**	$ **65,842,089**
TOTAL AVAILABLE FUNDS	$ **64,252,836**	$ **67,450,685**	$ **65,949,917**	$ **68,149,451**
APPROPRIATIONS				
Transfers To				
Community & Visitor Facilities Fund	$ 13,716,870	$ 19,515,723	$ 19,515,723	$ 19,293,889
Convention & Visitors Bureau Fund	20,763,584	21,256,445	21,198,010	22,492,905
Arts & Culture Fund	9,143,515	9,319,192	9,316,314	9,643,478
Support for History and Preservation	8,679,105	9,319,192	9,319,192	9,643,478
General Fund - Indirect Cost	1,991,024	1,943,900	1,943,900	1,822,306
General Fund - Other	717,250	765,037	765,037	738,990
Contractual Obligations (Zoo)	306,597	306,597	306,597	306,597
Transfer to Debt Service Fund (Debt)	1,600,000	1,750,000	1,000,000	1,450,626
Transfer to Debt Service Funds (Surplus)	5,107,922	0	0	0
Transfer to Tricentennial	0	0	277,782	372,062
Subtotal Transfers	$ **62,025,867**	$ **64,176,086**	$ **63,642,555**	$ **65,764,331**
TOTAL APPROPRIATIONS	$ **62,025,867**	$ **64,176,086**	$ **63,642,555**	$ **65,764,331**
GROSS ENDING BALANCE	$ **2,226,969**	$ **3,274,599**	$ **2,307,362**	$ **2,385,121**
RESERVE FOR GRAND HYATT DEBT	$ **2,226,969**	$ **3,274,599**	$ **2,307,362**	$ **2,385,121**
NET ENDING BALANCE	$ **0**	$ **0**	$ **0**	$ **0**

SPECIAL REVENUE FUND
ARTS & CULTURE FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2007, the Department of Arts and Culture was established as a fund, separating from the Community and Visitor Facilities Fund. Expenditures are generated from investments in arts and cultural programming that deliver excellence, innovative offerings and engage audiences in the unique experiences of San Antonio.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 0**	**$ 0**	**$ 0**	**$ 0**
REVENUES				
Transfer from Hotel Occupancy Tax	$ 9,143,515	$ 9,319,192	$ 9,316,314	$ 9,643,478
Capital Administrative Charges	491,276	562,962	562,962	580,954
Transfer from General Fund	50,000	50,000	50,000	50,000
Other Revenues	2,717	10,500	0	0
Total Revenue & Transfers	**$ 9,687,508**	**$ 9,942,654**	**$ 9,929,276**	**$ 10,274,432**
TOTAL AVAILABLE FUNDS	**$ 9,687,508**	**$ 9,942,654**	**$ 9,929,276**	**$ 10,274,432**
APPROPRIATIONS				
Operating Expenses				
CULTURE AND CREATIVE DEVELOPMENT				
Personal Services	$ 995,382	$ 1,072,494	$ 1,058,947	$ 1,114,277
Contractual Services	1,299,423	1,256,319	1,240,740	1,432,232
Commodities	11,810	12,546	14,041	12,546
Other Expenditures	129,566	219,201	223,454	168,942
Capital Outlay	104,010	3,750	13,750	3,888
Subtotal	**$ 2,540,191**	**$ 2,564,310**	**$ 2,550,932**	**$ 2,731,885**
CONTRIBUTIONS TO CULTURAL AGENCIES	**$ 5,997,200**	**$ 5,970,296**	**$ 5,970,296**	**$ 6,177,800**
PUBLIC ART SAN ANTONIO				
Personal Services	$ 413,166	$ 446,153	$ 446,750	$ 461,591
Contractual Services	41,302	50,669	46,977	50,669
Commodities	8,052	4,077	5,900	4,077
Other Expenditures	30,347	62,063	63,335	62,283
Capital Outlay	2,365	0	0	2,334
Subtotal	**$ 495,232**	**$ 562,962**	**$ 562,962**	**$ 580,954**
Transfers To				
General Fund-Other	$ 66,000	$ 0	$ 0	$ 0
General Fund-Indirect Cost	85,934	125,699	125,699	131,973
Other Funds	41,768	41,768	41,768	41,768
Capital Projects	133,556	0	0	0
Transfer to Tricentennial	0	349,992	349,992	282,425
Transfer to Carver	327,627	327,627	327,627	327,627
Subtotal Transfers	**$ 654,885**	**$ 845,086**	**$ 845,086**	**$ 783,793**
TOTAL APPROPRIATIONS	**$ 9,687,508**	**$ 9,942,654**	**$ 9,929,276**	**$ 10,274,432**
ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

SPECIAL REVENUE FUND
CONVENTION AND VISITORS BUREAU FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2007, the Convention and Visitors Bureau was established as an independent fund, which separated funds from the Community and Visitor Facilities Fund. The expenditures account for the marketing and promotion of San Antonio.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 0**	**$ 0**	**$ 0**	**$ 0**
REVENUES				
Miscellaneous Revenue	$ 344,837	$ 319,483	$ 338,524	$ 352,470
Transfer from Hotel Occupancy Tax	20,763,584	21,256,445	21,198,010	22,492,905
Total Revenues & Transfers	**$ 21,108,421**	**$ 21,575,928**	**$ 21,536,534**	**$ 22,845,375**
TOTAL AVAILABLE FUNDS	**$ 21,108,421**	**$ 21,575,928**	**$ 21,536,534**	**$ 22,845,375**
APPROPRIATIONS				
Operating Expenses				
CONVENTION & VISITORS BUREAU				
Personal Services	$ 7,771,322	$ 7,861,620	$ 7,986,377	$ 8,256,903
Contractual Services	11,482,848	11,760,527	11,617,828	12,580,978
Commodities	242,940	257,400	245,661	219,449
Self Insurance / Other Expenditures	680,039	678,492	676,750	794,265
Capital Outlay	7,442	82,500	79,220	15,294
Subtotal Operating	**$ 20,184,591**	**$ 20,640,539**	**$ 20,605,836**	**$ 21,866,889**
Transfers To				
General Fund	$ 556,388	$ 556,388	$ 556,388	$ 556,388
Visitor Information Center	367,442	379,001	374,310	422,098
Subtotal Transfers	**$ 923,830**	**$ 935,389**	**$ 930,698**	**$ 978,486**
TOTAL APPROPRIATIONS	**$ 21,108,421**	**$ 21,575,928**	**$ 21,536,534**	**$ 22,845,375**
ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

SPECIAL REVENUE FUND
COMMUNITY AND VISITOR FACILITIES FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Community and Visitor Facilities Fund was established in FY 2004 to account for revenues and expenditures generated from all Convention and Tourism activities relating to the promotion of all City of San Antonio owned facilities to be used for conventions, community and entertainment venues.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 0**	**$ 0**	**$ 0**	**$ 0**
REVENUES				
CONVENTION & SPORTS FACILITIES				
Convention Center Revenue	$ 14,261,011	$ 13,196,090	$ 14,535,531	$ 14,797,103
Alamodome Revenues	11,114,707	10,250,806	9,789,034	10,497,384
Miscellaneous Revenue	345,402	100,000	100,000	100,000
Transfer from Other Funds	103,327	109,061	109,061	115,590
Transfer from Hotel Occupancy Tax	13,716,870	19,515,723	19,515,723	19,293,889
Total Revenue & Transfers	**$ 39,541,317**	**$ 43,171,680**	**$ 44,049,349**	**$ 44,803,966**
TOTAL AVAILABLE FUNDS	**$ 39,541,317**	**$ 43,171,680**	**$ 44,049,349**	**$ 44,803,966**
APPROPRIATIONS				
Operating Expenses				
CONVENTION & SPORTS FACILITIES				
Personal Services	$ 17,343,407	$ 18,360,679	$ 18,338,897	$ 19,920,351
Contractual Services	4,606,384	5,005,198	4,872,525	5,936,282
Commodities	1,141,938	1,221,329	1,051,328	1,275,289
Self-Insurance/Other Expenditures	10,861,777	11,283,913	11,511,666	11,673,215
Capital Outlay	282,318	220,927	311,578	218,930
Subtotal Operating	**$ 34,235,824**	**$ 36,092,046**	**$ 36,085,994**	**$ 39,024,067**
FILM COMMISSION[1]	**$ 650,382**	**$ 456,158**	**$ 448,353**	**$ 519,750**
NON-DEPARTMENTAL				
Hosting Obligations	$ 1,817,509	$ 2,954,475	$ 2,954,475	$ 2,500,000
Contractual Services	553,104	1,048,577	765,195	548,577
Transfers	72,900	0	0	0
Subtotal Operating	**$ 2,443,513**	**$ 4,003,052**	**$ 3,719,670**	**$ 3,048,577**
Total Operating Expenses	**$ 37,329,718**	**$ 40,551,256**	**$ 40,254,017**	**$ 42,592,394**
Transfers To				
Energy Efficiency Fund	$ 193,758	$ 175,720	$ 175,720	$ 175,720
Capital Projects	0	300,000	300,000	0
Tricentennial	0	0	1,146,961	
State Rebate Fund	255,674	0	0	0
Subtotal Transfers	**$ 449,432**	**$ 475,720**	**$ 1,622,681**	**$ 175,720**
TOTAL APPROPRIATIONS	**$ 37,779,151**	**$ 41,026,976**	**$ 41,876,698**	**$ 42,768,114**
GROSS ENDING BALANCE	**$ 1,762,166**	**$ 2,144,704**	**$ 2,172,651**	**$ 2,035,852**
RESERVE FOR ALAMODOME CAPITAL PROJECTS	**$ 1,762,166**	**$ 2,144,704**	**$ 2,172,651**	**$ 2,035,852**
NET AVAILABLE ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

[1]Film Commission is managed by the Department of Arts & Culture.

SPECIAL REVENUE FUND
CONVENTION & SPORTS FACILITIES STATE REIMBURSEMENT FUND
SUMMARY OF ADOPTED BUDGET

Description:

The 2009 Texas State Legislature approved expanding the State's Sporting Events Trust Fund program to include conventions and other major events. This fund accounts for all revenues and expenses related to capital improvements to the Henry B. Gonzalez Convention Center and Alamodome facilities made in preparation for eligible convention and sporting events as well as certain operational expenses and all reimbursements received from the State of Texas.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ (144)**	**$ 0**	**$ 1,135,197**	**$ 1,214,827**
Adjustment for Reserve	50,479	0	558,470	0
Net Balance	**$ 50,335**	**$ 0**	**$ 1,693,667**	**$ 1,214,827**
REVENUES				
State Events Trust Fund Rebates	$ 3,577,068	$ 639,423	$ 984,792	$ 0
14% Local Contribution	0	0	88,197	16,638
Transfer in from Hotel Occupancy Tax Fund	255,674	0	0	0
Total Revenue & Transfers	**$ 3,832,742**	**$ 639,423**	**$ 1,072,989**	**$ 16,638**
TOTAL AVAILABLE FUNDS	**$ 3,883,077**	**$ 639,423**	**$ 2,766,656**	**$ 1,231,465**
APPROPRIATIONS				
Contractual Services	$ 0	$ 0	$ 551,226	$ 0
Local Contribution Matching Funds	823,630	639,423	207,340	16,638
Subtotal	**$ 823,630**	**$ 639,423**	**$ 758,566**	**$ 16,638**
Transfers To				
Capital Projects	$ 1,924,250	$ 0	$ 793,263	$ 0
Subtotal Transfers	**$ 1,924,250**	**$ 0**	**$ 793,263**	**$ 0**
TOTAL APPROPRIATIONS	**$ 2,747,880**	**$ 639,423**	**$ 1,551,829**	**$ 16,638**
Reserve for Future Capital Projects	**$ 0**	**$ 0**	**$ 0**	**$ 1,214,827**
ENDING BALANCE	**$ 1,135,197**	**$ 0**	**$ 1,214,827**	**$ 0**

SPECIAL REVENUE FUND
TRICENTENNIAL FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Tricentennial Fund was established in FY 2016 to account for revenues and expenditures related to the preparation and implementation of the Tricentennial celebration in 2018. The expenses account for marketing, operations, and administration costs of the celebration.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ N/A**	**$ 0**	**$ 0**	**$ 1,069,548**
REVENUES				
Transfer from Culture & Creative Development	$ N/A	$ 349,992	$ 349,992	$ 282,425
Transfer from Convention & Sports Facilities	N/A	0	1,146,961	0
Transfer from HOT Fund Balance	N/A	0	277,782	372,062
Transfer from Redemption & Capital Fund	N/A	0	0	339,090
Total Revenue & Transfers	**$ N/A**	**$ 349,992**	**$ 1,774,735**	**$ 993,577**
TOTAL AVAILABLE FUNDS	**$ N/A**	**$ 349,992**	**$ 1,774,735**	**$ 2,063,125**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ N/A	$ 77,992	$ 398,693	$ 601,303
Contractual Services	N/A	272,000	298,119	113,632
World Heritage Business Incentive Funds	N/A	0	0	250,000
Commodities	N/A	0	0	4,400
Other Expenditures	N/A	0	0	11,590
Capital Outlay	N/A	0	8,375	107,200
Subtotal Operating	**$ N/A**	**$ 349,992**	**$ 705,187**	**$ 1,088,125**
Program Expenses	**$ N/A**	**$ 0**	**$ 0**	**$ 975,000**
TOTAL APPROPRIATIONS	**$ N/A**	**$ 349,992**	**$ 705,187**	**$ 2,063,125**
ENDING BALANCE	**$ N/A**	**$ 0**	**$ 1,069,548**	**$ 0**

SPECIAL REVENUE FUND
HOTEL/MOTEL 2% REVENUE FUND
SUMMARY OF ADOPTED BUDGET

Description:

This fund accounts for the revenues and expenditures relating to the activities of the additional 2% Municipal Hotel Occupancy Tax. The collected revenues are used to pay for the principal and interest of the Convention Center Expansion Project as funded through the Public Facilities Corporation.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 0**	**$ 0**	**$ 0**	**$ 0**
REVENUES				
2% Hotel Occupancy Tax	$ 17,606,800	$ 18,250,842	$ 18,171,429	$ 18,782,994
Other	11,102	0	0	0
Total Revenues & Transfers	**$ 17,617,902**	**$ 18,250,842**	**$ 18,171,429**	**$ 18,782,994**
TOTAL AVAILABLE FUNDS	**$ 17,617,902**	**$ 18,250,842**	**$ 18,171,429**	**$ 18,782,994**
APPROPRIATIONS				
Transfers To				
Hotel Occupancy Tax Fund	$ 103,327	$ 109,061	$ 109,061	$ 115,590
Lease Payment Fund	17,514,575	18,141,781	18,062,368	18,667,404
Subtotal Transfers	**$ 17,617,902**	**$ 18,250,842**	**$ 18,171,429**	**$ 18,782,994**
TOTAL APPROPRIATIONS	**$ 17,617,902**	**$ 18,250,842**	**$ 18,171,429**	**$ 18,782,994**
ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

SPECIAL REVENUE FUND
CONVENTION CENTER LEASE PAYMENT FUND
SUMMARY OF ADOPTED BUDGET

Description:

This fund accounts for the revenues and expenditures relating to the activities of the Convention Center's Lease Payment. The collected revenues are used to pay for the principal and interest of the Convention Center Expansion Project as funded through the Public Facilities Corporation.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 4,062,792**	**$ 2,919,475**	**$ 2,817,747**	**$ 2,919,475**
Release of Grand Hyatt Debt	3,041,079	3,160,377	2,642,314	2,737,812
Adjustment for Reserve	(1,210,314)	0	0	0
Net Balance	**$ 5,893,557**	**$ 6,079,852**	**$ 5,460,061**	**$ 5,657,287**
REVENUES				
From 2% Hotel Occupancy Tax Fund	$ 17,514,575	$ 18,141,781	$ 18,062,368	$ 18,667,404
From Hotel Occupancy Tax Fund	1,600,000	1,750,000	1,000,000	1,450,626
From Hotel Occupancy Tax Fund [Surplus]	5,107,922	0	0	0
From Operating Contingency	0	0	0	103,126
From CC Hotel Funds	1,138,802	600,901	1,139,814	1,187,367
From CC Hotel Funds Reserve	2,642,314	3,274,599	2,737,812	2,829,954
Interest on Time Deposits	7,451	0	0	0
Total Revenues & Transfers	**$ 28,011,064**	**$ 23,767,281**	**$ 22,939,994**	**$ 24,238,477**
TOTAL AVAILABLE FUNDS	**$ 33,904,621**	**$ 29,847,133**	**$ 28,400,054**	**$ 29,895,764**
APPROPRIATIONS				
Operating Expenses				
Self Insurance/Other Expenditures	$ 21,207,721	$ 21,207,750	$ 21,207,750	$ 23,977,750
Subtotal Operating	**$ 21,207,721**	**$ 21,207,750**	**$ 21,207,750**	**$ 23,977,750**
Transfers To				
HOT Capital & Redemption Fund [Surplus]	$ 7,236,840	$ 2,339,794	$ 1,535,017	$ 70,214
Reserve for Grand Hyatt Debt	2,642,314	3,274,599	2,737,812	2,829,954
Subtotal Transfers	**$ 9,879,154**	**$ 5,614,393**	**$ 4,272,829**	**$ 2,900,168**
TOTAL APPROPRIATIONS	**$ 31,086,875**	**$ 26,822,143**	**$ 25,480,579**	**$ 26,877,918**
GROSS ENDING BALANCE	**$ 2,817,747**	**$ 3,024,990**	**$ 2,919,475**	**$ 3,017,846**
RESERVE FOR DEBT RESTRICTIONS	**$ 2,817,747**	**$ 3,024,990**	**$ 2,919,475**	**$ 3,017,846**
NET AVAILABLE ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

SPECIAL REVENUE FUND
ECONOMIC DEVELOPMENT INCENTIVE FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Economic Development Incentive Fund is designed to attract large-scale businesses in targeted industries and other significant investments that will serve as economic generators measured by new job creation, economic impact to the local economy and additional dollars leveraged from other entities.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 4,599,434**	**$ 1,827,337**	**$ 627,597**	**$ 0**
Adjustment for Prior Year Commitments	(4,165,605)	0	819,821	0
Net Balance	**$ 433,829**	**$ 1,827,337**	**$ 1,447,418**	**$ 0**
REVENUES				
Interest Income	$ 25,085	$ 58,345	$ 47,491	$ 79,281
Transfer from General Fund	1,800,000	2,250,000	2,250,000	2,250,000
Transfer from General Fund - Workforce Development	0	0	0	151,440
Transfer from CEID Fund	4,215,392	0	0	0
Recovery of Expenditures	366,759	0	300,000	0
Total Revenues & Transfers	**$ 6,407,236**	**$ 2,308,345**	**$ 2,597,491**	**$ 2,480,721**
TOTAL AVAILABLE FUNDS	**$ 6,841,065**	**$ 4,135,682**	**$ 4,044,909**	**$ 2,480,721**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 8,496	$ 71,680	$ 66,589	$ 71,156
Contractual Services[1]	6,199,742	3,973,127	3,973,127	2,173,127
Commodities	0	100	100	100
Self-Insurance/Other Expenditures	5,230	5,093	5,093	5,347
Capital Outlay	0	0	0	1,296
Subtotal Operating	**$ 6,213,468**	**$ 4,050,000**	**$ 4,044,909**	**$ 2,251,026**
TOTAL APPROPRIATIONS	**$ 6,213,468**	**$ 4,050,000**	**$ 4,044,909**	**$ 2,251,026**
GROSS ENDING BALANCE	**$ 627,597**	**$ 85,682**	**$ 0**	**$ 229,695**
RESERVE FOR WORKFORCE DEVELOPMENT	**$ 0**	**$ 0**	**$ 0**	**$ 151,440**
NET ENDING BALANCE	**$ 627,597**	**$ 85,682**	**$ 0**	**$ 78,255**

[1]FY 2017 includes $2M for Economic Development Incentive projects.

SPECIAL REVENUE FUND
ENERGY EFFICIENCY FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Energy Efficiency Fund supports energy improvements to City of San Antonio operations. Revenues result from the avoided cost of energy resulting from energy improvement projects, utility rebates or other outside incentives. The funds are used to complete additional energy improvement projects and other eligible activities.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 305,271**	**$ 11,775**	**$ 231,111**	**$ 206,578**
Adjustment for Reserve	(176,792)	12,500	0	0
Net Balance	**$ 128,479**	**$ 24,275**	**$ 231,111**	**$ 206,578**
REVENUES				
CPS Energy Rebates	$ 193,794	$ 163,450	$ 161,676	$ 215,000
Transfer from General Fund	382,234	450,002	450,002	472,801
Transfer from HOT/CSF/DCCD	244,138	262,961	262,961	254,169
Transfer from Facility Services Fund	211,483	255,607	255,607	286,007
Transfer from Fleet Services Fund	8,785	22,617	22,617	12,939
Transfer from Parking Fund	4,802	4,802	4,802	4,802
Transfer from HOT B-Cycle	72,900	0	0	0
Miscellaneous Revenue	2,163	0	0	0
Interest on Time Deposits	3,174	0	1,515	0
Total Revenues & Transfers	**$ 1,123,473**	**$ 1,159,439**	**$ 1,159,180**	**$ 1,245,718**
TOTAL AVAILABLE FUNDS	**$ 1,251,952**	**$ 1,183,714**	**$ 1,390,291**	**$ 1,452,296**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 291,939	$ 341,914	$ 358,927	$ 361,242
Contractual Services	690,852	820,677	786,890	365,625
Commodities	920	0	6,331	0
Self-Insurance/Other Expenditures	16,808	21,123	31,566	21,599
Capital Outlay	0	0	0	3,830
Subtotal Operating	**$ 1,000,519**	**$ 1,183,714**	**$ 1,183,714**	**$ 752,296**
Transfers To				
Capital Projects	$ 20,322	$ 0	$ 0	$ 700,000
Subtotal Transfers	**$ 20,322**	**$ 0**	**$ 0**	**$ 700,000**
TOTAL APPROPRIATIONS	**$ 1,020,841**	**$ 1,183,714**	**$ 1,183,714**	**$ 1,452,296**
ENDING BALANCE	**$ 231,111**	**$ 0**	**$ 206,578**	**$ 0**

SPECIAL REVENUE FUND
GOLF COURSE OPERATING AND MAINTENANCE FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Golf Course Revenue Fund was established to record all revenues and expenditures associated with the six existing 18 hole municipal golf courses, the Polo Driving Range, and the San Antonio Driving Range/Par 3. In FY 2008, management of the City's municipal golf courses transitioned to the Municipal Golf Association-San Antonio (MGA-SA), a local non-profit organization.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ (1,067,521)**	**$ (707,521)**	**$ (707,005)**	**$ (347,005)**
Net Balance	**$ (1,067,521)**	**$ (707,521)**	**$ (707,005)**	**$ (347,005)**
REVENUES				
Miscellaneous	$ 254,188	$ 788,258	$ 774,643	$ 757,708
Transfers from General Fund	210,000	210,000	210,000	197,100
Total Revenues & Transfers	**$ 464,188**	**$ 998,258**	**$ 984,643**	**$ 954,808**
TOTAL AVAILABLE FUNDS	**$ (603,333)**	**$ 290,737**	**$ 277,638**	**$ 607,803**
APPROPRIATIONS				
Transfers To				
Debt Service	$ 103,672	$ 638,258	$ 624,643	$ 905,199
Subtotal Transfers	**$ 103,672**	**$ 638,258**	**$ 624,643**	**$ 905,199**
TOTAL APPROPRIATIONS	**$ 103,672**	**$ 638,258**	**$ 624,643**	**$ 905,199**
ENDING BALANCE	**$ (707,005)**	**$ (347,521)**	**$ (347,005)**	**$ (297,396)**

SPECIAL REVENUE FUND
INNER CITY INCENTIVE FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Inner City Incentive Fund is designed to support economic development projects and stimulate development targeted toward neighborhoods in the inner city. Funds are used to construct necessary public infrastructure, promote infill housing and commercial development, improve facades, support job recruitment and retention, and address traffic and mobility issues.

AVAILABLE FUNDS	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
Beginning Balance	**$ 4,025,433**	**$ 152,116**	**$ 142,238**	**$ 0**
Adjustment for Reserve	(2,387,346)	0	(233,484)	0
Net Balance	**$ 1,638,087**	**$ 152,116**	**$ (91,246)**	**$ 0**
REVENUES				
Transfer from General Fund	$ 2,000,000	$ 2,000,000	$ 2,000,000	$ 2,000,000
Interest on Time Deposits	3,736	1,639	5,441	0
Recovery of Prior Year Expenditures	39,327	0	53,966	53,966
Other Revenues	137,600	78,272	31,839	36,809
Total Revenues & Transfers	**$ 2,180,663**	**$ 2,079,911**	**$ 2,091,246**	**$ 2,090,775**
TOTAL AVAILABLE FUNDS	**$ 3,818,750**	**$ 2,232,027**	**$ 2,000,000**	**$ 2,090,775**
APPROPRIATIONS				
Contractual Services	$ 3,676,512	$ 2,000,000	$ 2,000,000	$ 2,000,000
Subtotal Operating	**$ 3,676,512**	**$ 2,000,000**	**$ 2,000,000**	**$ 2,000,000**
TOTAL APPROPRIATIONS	**$ 3,676,512**	**$ 2,000,000**	**$ 2,000,000**	**$ 2,000,000**
ENDING BALANCE	**$ 142,238**	**$ 232,027**	**$ 0**	**$ 90,775**

SPECIAL REVENUE FUND
JUVENILE CASE MANAGER FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2010, the Juvenile Case Manager Fund was created to account for the juvenile case manager fee collected from defendants convicted of a fine-only misdemeanor. The funds will be used to finance the salary and benefits of juvenile case managers employed by the Municipal Court.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 773,809**	**$ 1,031,368**	**$ 1,066,947**	**$ 867,523**
Adjustment for Reserve	18,363	0	0	0
Net Balance	**$ 792,172**	**$ 1,031,368**	**$ 1,066,947**	**$ 867,523**
REVENUES				
Juvenile Case Manager Fee	$ 767,632	$ 782,975	$ 765,545	$ 765,545
Bexar County Fee	739,456	339,574	334,418	334,418
Interest on Time Deposits	2,518	3,197	3,197	8,295
Total Revenues & Transfers	**$ 1,509,605**	**$ 1,125,746**	**$ 1,103,160**	**$ 1,108,258**
TOTAL AVAILABLE FUNDS	**$ 2,301,777**	**$ 2,157,114**	**$ 2,170,107**	**$ 1,975,781**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 1,104,530	$ 1,227,599	$ 1,132,607	$ 1,296,023
Contractual Services	14,636	4,380	57,302	4,380
Commodities	5,555	7,000	7,274	7,000
Self-Insurance/Other Expenditures	87,576	90,960	91,401	103,935
Capital Outlay	22,533	14,000	14,000	3,572
Subtotal Operating	**$ 1,234,830**	**$ 1,343,939**	**$ 1,302,584**	**$ 1,414,910**
TOTAL APPROPRIATIONS	**$ 1,234,830**	**$ 1,343,939**	**$ 1,302,584**	**$ 1,414,910**
ENDING BALANCE	**$ 1,066,947**	**$ 813,175**	**$ 867,523**	**$ 560,871**

SPECIAL REVENUE FUND
MUNICIPAL COURT SECURITY FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2006, the Municipal Court Security Fund was created to account for the security fee collected from defendants convicted of a misdemeanor. These funds will be used to finance the purchase of security enhancements and for providing security services for the Municipal Court.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 11,106**	**$ (23,670)**	**$ (46,643)**	**$ (11,696)**
REVENUES				
Security Fee	$ 406,318	$ 486,864	$ 394,191	$ 394,191
Transfer-In from General Fund	0	0	135,641	120,000
Total Revenues & Transfers	**$ 406,318**	**$ 486,864**	**$ 529,832**	**$ 514,191**
TOTAL AVAILABLE FUNDS	**$ 417,424**	**$ 463,194**	**$ 483,189**	**$ 502,495**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 370,695	$ 375,541	$ 358,550	$ 353,970
Contractual Services	30,439	12,080	63,378	57,220
Commodities	1,758	5,005	2,389	5,005
Self-Insurance/Other Expenditures	38,534	39,173	39,173	45,549
Capital Outlay	0	1,250	1,250	0
Subtotal Operating	**$ 441,426**	**$ 433,049**	**$ 464,740**	**$ 461,744**
Transfers To				
General Fund - Indirect Cost	$ 22,641	$ 30,145	$ 30,145	$ 23,421
Subtotal Transfers	**$ 22,641**	**$ 30,145**	**$ 30,145**	**$ 23,421**
TOTAL APPROPRIATIONS	**$ 464,067**	**$ 463,194**	**$ 494,885**	**$ 485,165**
ENDING BALANCE	**$ (46,643)**	**$ 0**	**$ (11,696)**	**$ 17,330**

SPECIAL REVENUE FUND
MUNICIPAL COURT TECHNOLOGY FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2006, the Municipal Court Technology Fund was created to account for the technology fee collected from defendants convicted of a misdemeanor. The funds will be used to finance the purchase of or maintain the technological enhancements for the Municipal Court.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 938,527**	**$ 743,450**	**$ 623,374**	**$ 524,058**
Adjustment for Reserve	(1,455)	0	0	0
Net Balance	**$ 937,072**	**$ 743,450**	**$ 623,374**	**$ 524,058**
REVENUES				
Technology Fee	$ 541,595	$ 550,728	$ 509,157	$ 509,157
MSB Rebate Fee	33,690	44,822	14,760	14,760
Interest on Time Deposits	2,230	0	0	0
Total Revenues & Transfers	**$ 577,515**	**$ 595,550**	**$ 523,917**	**$ 523,917**
TOTAL AVAILABLE FUNDS	**$ 1,514,587**	**$ 1,339,000**	**$ 1,147,291**	**$ 1,047,975**
APPROPRIATIONS				
Operating Expenses				
Contractual Services	$ 723,666	$ 705,368	$ 550,349	$ 705,368
Commodities	182	0	0	0
Self-Insurance/Other Expenditures	30,405	16,677	16,611	1,888
Capital Outlay	109,264	17,000	27,275	0
Subtotal Operating	**$ 863,517**	**$ 739,045**	**$ 594,235**	**$ 707,256**
Transfers To				
General Fund - Indirect Cost	$ 27,696	$ 28,998	$ 28,998	$ 19,218
Subtotal Transfers	**$ 27,696**	**$ 28,998**	**$ 28,998**	**$ 19,218**
TOTAL APPROPRIATIONS	**$ 891,213**	**$ 768,043**	**$ 623,233**	**$ 726,474**
ENDING BALANCE	**$ 623,374**	**$ 570,957**	**$ 524,058**	**$ 321,501**

SPECIAL REVENUE FUND
PARKS ENVIRONMENTAL FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2014, the Park Environmental Fund was established to account for certain expenditures associated with park mowing, sanitation, litter removal and tree trimming. These activities are funded through a $1 per month Parks Environmental Fee.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 73,904**	**$ 96,681**	**$ 122,095**	**$ 223,693**
Adjustment for Reserve	6,156	0	0	0
Net Balance	**$ 80,060**	**$ 96,681**	**$ 122,095**	**$ 223,693**
REVENUES				
Parks Environmental Fee	$ 6,721,174	$ 6,814,740	$ 6,888,000	$ 6,944,544
Total Revenue & Transfers	**$ 6,721,174**	**$ 6,814,740**	**$ 6,888,000**	**$ 6,944,544**
TOTAL AVAILABLE FUNDS	**$ 6,801,234**	**$ 6,911,421**	**$ 7,010,095**	**$ 7,168,237**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 4,055,385	$ 4,147,772	$ 4,109,130	$ 4,366,336
Contractual Services	2,049,033	2,083,919	2,095,214	2,083,919
Commodities	108,285	133,893	133,800	133,893
Self-Insurance/ Other Expenditures	466,436	453,578	448,258	467,369
Capital Outlay	0	0	0	3,888
Subtotal Operating	**$ 6,679,139**	**$ 6,819,162**	**$ 6,786,402**	**$ 7,055,405**
TOTAL APPROPRIATIONS	**$ 6,679,139**	**$ 6,819,162**	**$ 6,786,402**	**$ 7,055,405**
ENDING BALANCE	**$ 122,095**	**$ 92,259**	**$ 223,693**	**$ 112,832**

SPECIAL REVENUE FUND
PARKS DEVELOPMENT & EXPANSION - 2005 VENUE PROJECTS
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2006 the Parks Development & Expansion Fund - 2005 Venue Projects was established under Proposition 1 and 2 which increased the sales tax 1/8 of a cent to fund the purchase of land and easements over the Edwards Aquifer as well as the acquisition and improvement of linear parks along Leon and Salado Creek and San Antonio and Medina River.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 782,168**	**$ 54,093**	**$ 438,897**	**$ 1,893,703**
Adjustment for Reserve	5,764,547	0	1,528,206	0
Net Balance	**$ 6,546,715**	**$ 54,093**	**$ 1,967,103**	**$ 1,893,703**
REVENUES				
Interest on Time Deposits	$ 26,061	$ 50,807	$ 31,500	$ 3,249
Total Revenues & Transfers	**$ 26,061**	**$ 50,807**	**$ 31,500**	**$ 3,249**
TOTAL AVAILABLE FUNDS	**$ 6,572,776**	**$ 104,900**	**$ 1,998,603**	**$ 1,896,952**
APPROPRIATIONS				
Transfers To				
Proposition 1 - Edwards	$ 0	$ 0	$ 0	$ 400,000
Proposition 2 - Leon	1,757,907	25,000	25,000	1,496,952
Proposition 2 - Salado	177,799	0	0	0
Proposition 2 - Medina	2,317,186	79,900	79,900	0
Proposition 2 - Linear Greenway	1,880,987	0	0	0
Subtotal Transfers	**$ 6,133,879**	**$ 104,900**	**$ 104,900**	**$ 1,896,952**
TOTAL APPROPRIATIONS	**$ 6,133,879**	**$ 104,900**	**$ 104,900**	**$ 1,896,952**
ENDING BALANCE	**$ 438,897**	**$ 0**	**$ 1,893,703**	**$ 0**

SPECIAL REVENUE FUND
PARKS DEVELOPMENT & EXPANSION - 2010 VENUE PROJECTS
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2012, the Parks Development & Expansion Fund - 2010 Venue Projects was established to account for revenues and expenses authorized by Proposition 1 and 2 approved by San Antonio voters in November 2010. Revenues are generated by a dedicated 1/8 cent sales tax and are utilized for purposes of the acquisition and preservation of land around the Edwards Aquifer as well as the continued development of Linear Parks along San Antonio creekways.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 26,455,457**	**$ 1,650,280**	**$ 18,173,906**	**$ 11,405,835**
Adjustment for Reserve	(11,708,057)	5,345,122	(61,295)	0
Net Balance	**$ 14,747,400**	**$ 6,995,402**	**$ 18,112,611**	**$ 11,405,835**
REVENUES				
Sales Tax Revenue	$ 32,368,445	$ 13,014,768	$ 13,216,059	$ 0
Interest on Time Deposits	102,294	130,570	121,931	201,725
Renovation of Linear Creekway Improvements	100,000	0	100,000	250,000
Total Revenues & Transfers	**$ 32,570,739**	**$ 13,145,338**	**$ 13,437,990**	**$ 451,725**
TOTAL AVAILABLE FUNDS	**$ 47,318,139**	**$ 20,140,740**	**$ 31,550,601**	**$ 11,857,560**
APPROPRIATIONS				
Operating Expenses				
Contractual Services	$ 641,533	$ 260,295	$ 264,321	$ 0
Subtotal Operating	**$ 641,533**	**$ 260,295**	**$ 264,321**	**$ 0**
Transfers To				
Proposition 1 - Edwards Aquifer Land Acquisition	$ 15,695,178	$ 5,345,122	$ 5,345,122	$ 7,582,411
Proposition 2 - Parks Development and Expansion	6,982,187	8,202,360	8,202,360	3,773,711
General Fund - Creekway Admin	391,000	594,919	594,919	0
General Fund - Creekway O&M	500,000	750,000	750,000	0
General Fund - Edwards Aquifer Admin	254,085	312,544	312,544	0
Debt Service	4,580,250	4,575,500	4,575,500	0
Renovation of Linear Creekway Improvements	100,000	100,000	100,000	250,000
Subtotal Transfers	**$ 28,502,700**	**$ 19,880,445**	**$ 19,880,445**	**$ 11,606,122**
TOTAL APPROPRIATIONS	**$ 29,144,233**	**$ 20,140,740**	**$ 20,144,766**	**$ 11,606,122**
GROSS ENDING BALANCE	**$ 18,173,906**	**$ 0**	**$ 11,405,835**	**$ 251,438**
RESERVE FOR FUTURE CAPITAL PROJECTS	**$ 18,173,906**	**$ 0**	**$ 11,405,835**	**$ 251,438**
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

SPECIAL REVENUE FUND
EDWARDS AQUIFER LAND ACQUISITION - 2015 VENUE PROJECTS
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2015, the Parks Development & Expansion Fund - 2015 Venue Projects was established to account for revenues and expenses authorized by Proposition 2 approved by San Antonio voters in May 2015. Revenues are generated by a dedicated 1/8 cent sales tax and are utilized for purposes to acquire and preserve land or interests in land in the Edwards Aquifer recharge and contributing zones both inside and outside Bexar County.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 0**	**$ 0**	**$ 0**	**$ 1,993,423**
REVENUES				
Sales Tax Revenue	$ 0	$ 11,842,241	$ 11,217,779	$ 19,272,512
Total Revenues & Transfers	**$ 0**	**$ 11,842,241**	**$ 11,217,779**	**$ 19,272,512**
TOTAL AVAILABLE FUNDS	**$ 0**	**$ 11,842,241**	**$ 11,217,779**	**$ 21,265,935**
APPROPRIATIONS				
Operating Expenses				
Contractual Services	$ 0	$ 238,740	$ 224,356	$ 385,450
Subtotal Operating	**$ 0**	**$ 238,740**	**$ 224,356**	**$ 385,450**
Transfers To				
Proposition 1 - Edwards Aquifer Land Acquisition & Recharge Zone	$ 0	$ 9,000,000	$ 9,000,000	$ 15,367,000
General Fund - Edwards Aquifer Admin	0	0	0	312,544
Subtotal Transfers	**$ 0**	**$ 9,000,000**	**$ 9,000,000**	**$ 15,679,544**
TOTAL APPROPRIATIONS	**$ 0**	**$ 9,238,740**	**$ 9,224,356**	**$ 16,064,994**
GROSS ENDING BALANCE	**$ 0**	**$ 2,603,501**	**$ 1,993,423**	**$ 5,200,941**
RESERVE FOR FUTURE CAPITAL PROJECTS	**$ 0**	**$ 2,603,501**	**$ 1,993,423**	**$ 5,200,941**
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

SPECIAL REVENUE FUND
PARKS DEVELOPMENT & EXPANSION - 2015 VENUE PROJECTS
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2015, the Parks Development & Expansion Fund - 2015 Venue Projects was established to account for revenues and expenses authorized by Proposition 2 approved by San Antonio voters in May 2015. Revenues are generated by a dedicated 1/8 cent sales tax and are utilized for the acquisition of open space and development of linear parks along San Antonio's creekways.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 0**	**$ 0**	**$ 0**	**$ 2,893,156**
Net Balance	**$ 0**	**$ 0**	**$ 0**	**$ 2,893,156**
REVENUES				
Sales Tax Revenue	$ 0	$ 9,473,793	$ 8,972,608	$ 15,142,688
Renovation of Linear Creekway Improvements	0	0	0	300,000
Total Revenues & Transfers	**$ 0**	**$ 9,473,793**	**$ 8,972,608**	**$ 15,442,688**
TOTAL AVAILABLE FUNDS	**$ 0**	**$ 9,473,793**	**$ 8,972,608**	**$ 18,335,844**
APPROPRIATIONS				
Operating Expenses				
Contractual Services	$ 0	$ 187,581	$ 179,452	$ 302,854
Subtotal Operating	**$ 0**	**$ 187,581**	**$ 179,452**	**$ 302,854**
Transfers To				
Proposition 2 - Parks Development and Expansion	$ 0	$ 5,900,000	$ 5,900,000	$ 7,180,000
General Fund - Creekway Admin	0	0	0	591,000
General Fund - Creekway O&M	0	0	0	750,000
Renovation of Linear Creekway Improvements	0	0	0	300,000
Subtotal Transfers	**$ 0**	**$ 5,900,000**	**$ 5,900,000**	**$ 8,821,000**
TOTAL APPROPRIATIONS	**$ 0**	**$ 6,087,581**	**$ 6,079,452**	**$ 9,123,854**
GROSS ENDING BALANCE	**$ 0**	**$ 3,386,212**	**$ 2,893,156**	**$ 9,211,990**
RESERVED FOR FUTURE CAPITAL PROJECTS	**$ 0**	**$ 3,386,212**	**$ 2,893,156**	**$ 9,211,990**
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

PRE-K 4 SA
SUMMARY OF ADOPTED BUDGET

Description:

In November 2012, voters approved a 1/8 cent sales tax to fund the Pre-K 4 SA initiative to provide high quality pre-k for four year olds throughout San Antonio. The Fiscal Year for Pre-K 4 SA runs from July 1 through June 30.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 17,556,680**	**$ 18,957,445**	**$ 19,585,654**	**$ 19,510,394**
REVENUES				
Sales Tax	$ 32,137,216	$ 34,033,665	$ 33,068,357	$ 34,101,742
State/Local Match	3,114,667	4,047,360	3,692,615	4,166,400
USDA (Food)	933,609	1,308,012	1,235,906	1,425,416
Sliding Scale Tuition	393,483	374,000	666,182	900,000
Interest/Misc Revenue	437,326	28,244	106,661	24,569
Total Revenues & Transfers	**$ 37,016,301**	**$ 39,791,281**	**$ 38,769,721**	**$ 40,618,127**
TOTAL AVAILABLE FUNDS	**$ 54,572,981**	**$ 58,748,726**	**$ 58,355,375**	**$ 60,128,521**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 18,655,525	$ 21,943,021	$ 22,698,205	$ 25,729,274
Contractual Services	9,547,329	9,765,974	9,845,520	14,815,864
Commodities	1,230,107	1,420,416	1,029,649	1,541,860
Self Insurance/Other Expenditures	2,052,662	2,091,853	1,490,006	1,454,065
Capital Outlay	68,684	53,000	24,228	177,616
Subtotal Operating	**$ 31,554,307**	**$ 35,274,264**	**$ 35,087,608**	**$ 43,718,679**
Transfers To				
General Fund-Indirect Cost	$ 121,859	$ 235,553	$ 423,666	$ 486,370
Transfers to Debt Service	3,311,161	3,335,484	3,333,707	3,354,165
Subtotal Transfers	**$ 3,433,020**	**$ 3,571,037**	**$ 3,757,373**	**$ 3,840,535**
TOTAL APPROPRIATIONS	**$ 34,987,327**	**$ 38,845,301**	**$ 38,844,981**	**$ 47,559,214**
ENDING BALANCE	**$ 19,585,654**	**$ 19,903,425**	**$ 19,510,394**	**$ 12,569,307**

SPECIAL REVENUE FUND
PUBLIC EDUCATION AND GOVERNMENT FUND
SUMMARY OF ADOPTED BUDGET

Description:

This fund accounts for the revenues and expenditures relating to the Public Education and Government (PEG) Channel. Revenue is generated from a 1 percent charge to all local video providers and are used to fund capital projects associated with the PEG Channel.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 3,683,545**	**$ 5,672,245**	**$ 5,656,017**	**$ 6,327,169**
Adjustment for Reserve	3,496,710	0	0	0
Net Balance	**$ 7,180,255**	**$ 5,672,245**	**$ 5,656,017**	**$ 6,327,169**
REVENUES				
Business and Franchise Tax	$ 3,225,381	$ 2,987,289	$ 3,040,148	$ 2,961,622
Interest on Time Deposits	18,576	43,595	27,547	47,698
Miscellaneous	3,590	0	2,130	4,710
Total Revenues & Transfers	**$ 3,247,547**	**$ 3,030,884**	**$ 3,069,825**	**$ 3,014,030**
TOTAL AVAILABLE FUNDS	**$ 10,427,802**	**$ 8,703,129**	**$ 8,725,842**	**$ 9,341,199**
APPROPRIATIONS				
Operating Expenses				
Contractual Services	$ 103,568	$ 150,000	$ 150,000	$ 165,000
Commodities	35,511	0	0	0
Self-Insurance/Other Expenditures	474	0	0	0
Capital Outlay	518,879	2,041,410	2,041,410	1,103,400
Subtotal Operating	**$ 658,432**	**$ 2,191,410**	**$ 2,191,410**	**$ 1,268,400**
Transfers To				
General Fund	$ 10,446	$ 10,446	$ 10,446	$ 10,446
Capital Projects	4,102,907	196,817	196,817	0
Subtotal Transfers	**$ 4,113,353**	**$ 207,263**	**$ 207,263**	**$ 10,446**
TOTAL APPROPRIATIONS	**$ 4,771,785**	**$ 2,398,673**	**$ 2,398,673**	**$ 1,278,846**
ENDING BALANCE	**$ 5,656,017**	**$ 6,304,456**	**$ 6,327,169**	**$ 8,062,353**

SPECIAL REVENUE FUND
RIGHT OF WAY MANAGEMENT FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2001, the Right of Way Management Fund was established to separately account for the Right of Way Revenues and associated expenditures.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 961,346**	**$ 1,518,957**	**$ 1,579,564**	**$ 2,076,152**
Accounting Adjustment	(1,273)	0	0	0
Net Balance	**$ 960,073**	**$ 1,518,957**	**$ 1,579,564**	**$ 2,076,152**
REVENUES				
Permit Application Fee	$ 434,528	$ 458,146	$ 428,842	$ 433,593
Inspection Fee	1,943,515	2,433,060	2,453,482	2,439,180
Registration Fee	945	450	1,105	450
Non-Compliance ROW Penalties	189,000	70,000	102,218	70,000
Interest on Time Deposits	382	0	3,644	3,849
Recovery of Expenditures	0	0	1,484	0
Total Revenues & Transfers	**$ 2,568,370**	**$ 2,961,656**	**$ 2,990,775**	**$ 2,947,072**
TOTAL AVAILABLE FUNDS	**$ 3,528,443**	**$ 4,480,613**	**$ 4,570,339**	**$ 5,023,224**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 1,226,131	$ 1,622,865	$ 1,503,923	$ 2,446,676
Contractual Services	162,267	274,255	97,418	254,056
Commodities	18,648	19,470	19,210	26,670
Self Insurance/Other Expenditures	297,528	281,141	215,895	297,348
Capital Outlay	55,305	293,300	305,523	344,918
Subtotal Operating	**$ 1,759,879**	**$ 2,491,031**	**$ 2,141,969**	**$ 3,369,668**
Transfers To				
Street Repair	$ 189,000	$ 70,000	$ 102,218	$ 70,000
Capital Projects	0	250,000	250,000	0
Subtotal Transfers	**$ 189,000**	**$ 320,000**	**$ 352,218**	**$ 70,000**
TOTAL APPROPRIATIONS	**$ 1,948,879**	**$ 2,811,031**	**$ 2,494,187**	**$ 3,439,668**
ENDING BALANCE	**$ 1,579,564**	**$ 1,669,582**	**$ 2,076,152**	**$ 1,583,556**

SPECIAL REVENUE FUND
STARBRIGHT INDUSTRIAL DEVELOPMENT CORPORATION FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2006, the Starbright Industrial Development Corporation Fund was established to account for the proceeds from City Public Service to be used to repay the debt service associated with the Toyota plant land purchase.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 760**	**$ 760**	**$ 775**	**$ 838**
REVENUES				
Interest on Time Deposits	$ 15	$ 0	$ 63	$ 0
Transfer from the General Fund	856,072	1,578,542	1,578,542	1,662,902
Total Revenues & Transfers	**$ 856,087**	**$ 1,578,542**	**$ 1,578,605**	**$ 1,662,902**
TOTAL AVAILABLE FUNDS	**$ 856,847**	**$ 1,579,302**	**$ 1,579,380**	**$ 1,663,740**
APPROPRIATIONS				
Operating Expenses				
Self-Insurance/Other Expenditures	$ 856,072	$ 1,578,542	$ 1,578,542	$ 1,662,902
Subtotal Operating	**$ 856,072**	**$ 1,578,542**	**$ 1,578,542**	**$ 1,662,902**
TOTAL APPROPRIATIONS	**$ 856,072**	**$ 1,578,542**	**$ 1,578,542**	**$ 1,662,902**
ENDING BALANCE	**$ 775**	**$ 760**	**$ 838**	**$ 838**

SPECIAL REVENUE FUND
STORM WATER OPERATING FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Storm Water Operating Fund was established to account for all revenues and expenditures associated with the operation and maintenance of all City storm water activities. Revenue is generated from a Storm Water Utility Fee. The Storm Water Fund consists of several City activities that are responsible for the City's infrastructure system of lakes, streams, basins, dams, and storm water systems.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 3,961,832**	**$ 4,160,511**	**$ 5,059,443**	**$ 2,535,136**
Accounting Adjustment	(208,096)	0	1,123,443	0
Net Balance	**$ 3,753,736**	**$ 4,160,511**	**$ 6,182,886**	**$ 2,535,136**
REVENUES				
Storm Water Revenues	$ 39,918,700	$ 43,244,335	$ 43,425,005	$ 48,160,795
Interest on Time Deposits	7,611	14,027	22,499	38,518
Recovery of Expenditures	109,673	11,473	87,435	21,533
Total Revenues	**$ 40,035,984**	**$ 43,269,835**	**$ 43,534,939**	**$ 48,220,846**
TOTAL AVAILABLE FUNDS	**$ 43,789,720**	**$ 47,430,346**	**$ 49,717,825**	**$ 50,755,982**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 13,006,615	$ 14,862,715	$ 14,483,140	$ 16,055,127
Contractual Services	3,297,179	3,910,228	4,194,159	4,870,661
SAWS - Reimbursement	4,690,980	4,930,874	4,893,499	5,203,996
Commodities	1,791,799	1,850,938	1,844,046	1,911,742
Self Insurance/Other Expenditures	5,253,453	5,295,394	4,905,635	5,507,948
Capital Outlay	270,889	1,216,506	1,524,665	724,620
Subtotal Operating	**$ 28,310,915**	**$ 32,066,655**	**$ 31,845,144**	**$ 34,274,094**
Transfers To				
General Fund - Indirect Cost	$ 1,526,438	$ 1,746,171	$ 1,746,171	$ 2,085,860
General Fund - Other	1,383,934	1,397,716	1,397,716	1,587,163
Capital Projects	578,648	5,300,000	5,300,000	4,500,000
Debt Service	6,882,628	6,892,525	6,893,658	7,207,304
Grant	47,714	0	0	0
Subtotal Transfers	**$ 10,419,362**	**$ 15,336,412**	**$ 15,337,545**	**$ 15,380,327**
TOTAL APPROPRIATIONS	**$ 38,730,277**	**$ 47,403,067**	**$ 47,182,689**	**$ 49,654,421**
ENDING BALANCE	**$ 5,059,443**	**$ 27,279**	**$ 2,535,136**	**$ 1,101,561**

SPECIAL REVENUE FUND
STORM WATER REGIONAL FACILITIES FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2001, the Storm Water Regional Facilities Fund was established to separately account for Detention Pond revenues and associated expenditures. Revenues are generated from fees in lieu of on-site detention.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 4,473,624**	**$ 2,472,898**	**$ 2,867,391**	**$ 2,384,268**
Accounting Adjustment	1,314,308	0	0	0
Net Balance	**$ 5,787,932**	**$ 2,472,898**	**$ 2,867,391**	**$ 2,384,268**
REVENUES				
Detention Pond Revenues	$ 5,550,416	$ 4,799,496	$ 5,170,557	$ 5,069,611
Floodplain Verification Fee	2,000	7,645	2,536	2,561
Interest on Time Deposits	42,110	77,673	75,756	126,262
Total Revenues & Transfers	**$ 5,594,526**	**$ 4,884,814**	**$ 5,248,849**	**$ 5,198,434**
TOTAL AVAILABLE FUNDS	**$ 11,382,458**	**$ 7,357,712**	**$ 8,116,240**	**$ 7,582,702**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 976,879	$ 1,027,847	$ 1,035,364	$ 1,107,153
Contractual Services	483,220	164,600	147,967	214,600
Commodities	10,071	14,732	6,279	14,732
Self Insurance/Other Expenditures	312,425	185,274	181,164	126,623
Capital Outlay	19,256	5,250	5,250	2,476
Subtotal Operating	**$ 1,801,851**	**$ 1,397,703**	**$ 1,376,024**	**$ 1,465,584**
Transfers To				
Capital Projects	$ 6,713,216	$ 4,355,948	$ 4,355,948	$ 4,800,000
Subtotal Transfers	**$ 6,713,216**	**$ 4,355,948**	**$ 4,355,948**	**$ 4,800,000**
TOTAL APPROPRIATIONS	**$ 8,515,067**	**$ 5,753,651**	**$ 5,731,972**	**$ 6,265,584**
ENDING BALANCE	**$ 2,867,391**	**$ 1,604,061**	**$ 2,384,268**	**$ 1,317,118**

SPECIAL REVENUE FUND
TAX INCREMENT FINANCING
SUMMARY OF ADOPTED BUDGET

Description:

Tax increment financing is a tool, governed by the Tax Increment Finance Act Chapter 311 of the Texas Tax Code, to publicly finance needed infrastructure improvements and enhancements for residential and commercial developments within a defined area called Tax Increment Reinvestment Zone (TIRZ). In FY 1998, City Council created the Tax Increment Finance Program in accordance with the Community Revitalization Action Group (CRAG) recommendation. Currently, there are 20 TIRZs.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 27,614**	**$ 52,680**	**$ 32,050**	**$ 359,838**
Adjustment for Reserve	(199)	0	0	0
Net Balance	**$ 27,415**	**$ 52,680**	**$ 32,050**	**$ 359,838**
REVENUES				
Administrative Fee	$ 489,991	$ 432,906	$ 874,876	$ 792,704
Total Revenues & Transfers	**$ 489,991**	**$ 432,906**	**$ 874,876**	**$ 792,704**
TOTAL AVAILABLE FUNDS	**$ 517,406**	**$ 485,586**	**$ 906,926**	**$ 1,152,542**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 414,070	$ 481,830	$ 482,930	$ 557,896
Contractual Services	32,325	20,871	20,871	20,871
Commodities	402	6,953	4,756	6,953
Self-Insurance/Other Expenditures	37,641	37,434	37,434	39,315
Capital Outlay	918	0	1,097	3,830
Subtotal Operating	**$ 485,356**	**$ 547,088**	**$ 547,088**	**$ 628,865**
Transfers To				
General Fund - Indirect Cost	$ 0	$ 0	$ 0	$ 33,718
Subtotal Transfers	**$ 0**	**$ 0**	**$ 0**	**$ 33,718**
TOTAL APPROPRIATIONS	**$ 485,356**	**$ 547,088**	**$ 547,088**	**$ 662,583**
ENDING BALANCE	**$ 32,050**	**$ (61,502)**	**$ 359,838**	**$ 489,959**

SPECIAL REVENUE FUND
TREE CANOPY PRESERVATION & MITIGATION FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Tree Preservation Mitigation Fund was established to account for funds collected from tree mitigation fees and civil penalties. Revenues earned are designated for tree preservation, tree planting and educational activities.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 3,454,211**	**$ 3,683,043**	**$ 3,535,868**	**$ 1,762,882**
Adjustment for Reserve	(8,516)	0	0	0
Net Balance	**$ 3,445,695**	**$ 3,683,043**	**$ 3,535,868**	**$ 1,762,882**
REVENUES				
Mitigation Fee	$ 965,008	$ 225,000	$ 735,000	$ 742,350
Canopy Fee - Residential	97,600	75,000	75,000	75,750
Canopy Fee - Commercial	223,345	140,000	240,000	242,400
Certification Credits	2,672	800	800	0
Interest on Time Deposits	9,148	9,212	17,639	29,116
Total Revenues & Transfers	**$ 1,297,773**	**$ 450,012**	**$ 1,068,439**	**$ 1,089,616**
TOTAL AVAILABLE FUNDS	**$ 4,743,468**	**$ 4,133,055**	**$ 4,604,307**	**$ 2,852,498**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 198,598	$ 237,268	$ 221,657	$ 249,085
Contractual Services	141,384	1,338,631	1,388,525	1,121,131
Commodities	793,875	436,150	402,616	564,650
Self-Insurance/Other Expenditures	61,648	68,506	61,174	70,809
Capital Outlay	0	0	0	1,038
Subtotal Operating	**$ 1,195,505**	**$ 2,080,555**	**$ 2,073,972**	**$ 2,006,713**
Transfers To				
General Fund - Indirect Costs	$ 12,095	$ 17,453	$ 17,453	$ 17,015
Capital Projects	0	750,000	750,000	300,000
Subtotal Transfers	**$ 12,095**	**$ 767,453**	**$ 767,453**	**$ 317,015**
TOTAL APPROPRIATIONS	**$ 1,207,600**	**$ 2,848,008**	**$ 2,841,425**	**$ 2,323,728**
ENDING BALANCE	**$ 3,535,868**	**$ 1,285,047**	**$ 1,762,882**	**$ 528,770**

SPECIAL REVENUE FUND
VISITOR INFORMATION CENTER AND CITY STORE FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2001, the Official City Store Fund was created to account for the merchandise sale and operation of the Official City Store. Revenue is generated from the sale of surplus City equipment, licensed City merchandise, and other merchandise.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ (12,803)**	**$ 0**	**$ (590)**	**$ 0**
Adjustment for Reserve	51,030	0	0	0
Net Balance	**$ 38,227**	**$ 0**	**$ (590)**	**$ 0**
REVENUES				
City Store Sales	$ 333,734	$ 307,295	$ 330,608	$ 335,639
Interest on Time Deposits	138	0	0	0
Miscellaneous	49	0	0	0
Transfer from Conv.& Visitor Bureau Fund	367,442	379,001	374,310	422,098
Total Revenues & Transfers	**$ 701,363**	**$ 686,296**	**$ 704,918**	**$ 757,737**
TOTAL AVAILABLE FUNDS	**$ 739,590**	**$ 686,296**	**$ 704,328**	**$ 757,737**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 416,636	$ 467,930	$ 450,982	$ 485,683
Contractual Services	34,372	27,600	31,975	27,600
Commodities	205,896	105,500	136,105	105,500
Self Insurance / Other Expenditures	82,213	84,085	84,085	87,463
Capital Outlay	0	0	0	3,888
Subtotal Operating	**$ 739,117**	**$ 685,115**	**$ 703,147**	**$ 710,134**
Transfers To				
General Fund-Indirect Cost	$ 44	$ 162	$ 162	$ 46,584
Public Improvement District	1,019	1,019	1,019	1,019
Subtotal Transfers	**$ 1,063**	**$ 1,181**	**$ 1,181**	**$ 47,603**
TOTAL APPROPRIATIONS	**$ 740,180**	**$ 686,296**	**$ 704,328**	**$ 757,737**
ENDING BALANCE	**$ (590)**	**$ 0**	**$ 0**	**$ 0**

Enterprise Funds

ENTERPRISE FUND
AIRPORT OPERATING AND MAINTENANCE FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Airport Operating & Maintenance Fund is an enterprise fund established to record all revenues and expenditures associated with the operations and maintenance of the San Antonio International Airport and Stinson Municipal Airport facilities. Airport user fees provide for operation and maintenance and required debt service for outstanding bonds. Aviation Bond Ordinance prohibits any credit to Airport Capital Improvement Funds which would reduce the Restricted Reserve balance to less than three months of operation and maintenance expenses.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 14,038,748**	**$ 14,888,477**	**$ 11,008,108**	**$ 16,059,208**
REVENUES				
Airline Revenues				
Landing Fees	$ 8,464,088	$ 10,351,065	$ 8,949,051	$ 12,064,143
Terminal Building Rentals	13,910,067	16,406,580	16,743,483	16,159,334
Baggage Handling System Charges	1,871,192	1,766,796	1,803,605	1,943,285
Passenger Loading Bridge Charges	278,445	290,881	340,720	336,876
City Gate Charges	770,259	1,026,630	1,028,149	917,888
RON Fees	973,345	890,500	847,600	821,875
FIS Space Fees	2,169,404	1,935,323	1,971,915	2,000,297
Ramp Fees	2,214,450	2,699,239	2,606,733	2,583,774
Non-Airline Revenues				
Concession Contracts	19,670,364	18,986,889	19,228,959	18,941,586
Parking Fees	22,351,381	20,878,394	20,609,474	20,328,617
Property Leases	8,420,872	8,441,089	8,535,211	8,703,871
Stinson Airport	312,080	320,405	291,292	336,339
General Aviation Fuel	605,272	609,470	637,212	609,470
Interest Income	73,271	67,473	71,447	264,671
Misc. Revenues	2,183,989	2,805,898	3,082,053	3,199,252
Total Revenues & Transfers	**$ 84,268,479**	**$ 87,476,632**	**$ 86,746,904**	**$ 89,211,278**
Transfer of Airline Credits from Capital Improvement Fund	$ 7,156,269	$ 5,638,919	$ 6,004,266	$ 4,611,456
TOTAL AVAILABLE FUNDS	**$ 105,463,496**	**$ 108,004,028**	**$ 103,759,279**	**$ 109,881,942**
APPROPRIATIONS				
Personal Services	$ 29,390,252	$ 30,987,929	$ 30,441,730	$ 33,454,461
Contractual Services	13,664,078	14,666,884	14,979,654	17,572,322
Commodities	1,647,118	1,927,670	1,514,195	2,068,996
Self-Insurance/Other Expenditures	7,711,907	7,525,695	7,187,391	7,320,411
Capital Outlay	2,293,923	2,589,663	2,113,135	2,217,653
Subtotal Operating	**$ 54,707,278**	**$ 57,697,841**	**$ 56,236,105**	**$ 62,633,843**
Transfers To				
General Fund-Indirect Cost	$ 1,263,610	$ 1,239,990	$ 1,239,990	$ 1,300,314
General Fund-Other	227,620	237,525	237,525	248,071
Airport Capital Improvement Funds	21,494,790	16,497,456	13,214,049	11,171,158
Revenue Bond Debt Service	16,762,090	16,772,401	16,772,401	16,771,685
Subtotal Transfers	**$ 39,748,110**	**$ 34,747,372**	**$ 31,463,965**	**$ 29,491,228**
TOTAL APPROPRIATIONS	**$ 94,455,388**	**$ 92,445,213**	**$ 87,700,070**	**$ 92,125,071**
GROSS ENDING BALANCE	**$ 11,008,108**	**$ 15,558,815**	**$ 16,059,208**	**$ 17,756,871**
RESTRICTED RESERVE	**$ 11,008,108**	**$ 15,558,815**	**$ 16,059,208**	**$ 17,756,871**
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

ENTERPRISE FUND
AIRPORT PASSENGER FACILITY CHARGE AND SUBORDINATE LIEN FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Passenger Facility Charge Revenue (PFC) Fund was established to account for Passenger Facility Charges imposed on each passenger enplaned. The revenues pay for capital expenses and debt service associated with the preservation, enhancement, safety, security, or noise reduction for the San Antonio International Airport. The first priority on the use of the funds is debt service for the PFC bonds. The remaining balance less reserves is transferred to the PFC Capital Improvement Fund for pay as you go Capital Projects .

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 0**	**$ 0**	**$ 0**	**$ 0**
REVENUES				
Passenger Facility Charges	$ 16,582,316	$ 16,017,258	$ 16,515,950	$ 16,766,288
Interest on Time Deposits	2,411	54,843	41,290	41,916
Reserve for Debt Service	590,676	587,453	102,314	0
Total Revenues & Transfers	**$ 17,175,403**	**$ 16,659,554**	**$ 16,659,554**	**$ 16,808,204**
TOTAL AVAILABLE FUNDS	**$ 17,175,403**	**$ 16,659,554**	**$ 16,659,554**	**$ 16,808,204**
APPROPRIATIONS				
Transfers To				
PFC Capital Improvement Fund	$ 522,175	$ 0	$ 0	$ 143,663
Debt Service Fund	16,653,228	16,659,554	16,659,554	16,664,541
Subtotal Transfers	**$ 17,175,403**	**$ 16,659,554**	**$ 16,659,554**	**$ 16,808,204**
TOTAL APPROPRIATIONS	**$ 17,175,403**	**$ 16,659,554**	**$ 16,659,554**	**$ 16,808,204**
ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

ENTERPRISE FUND
CUSTOMER FACILITY CHARGE FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Customer Facility Charge Revenue (CFC) Fund was established to account for Customer Facility Charges imposed on customers renting cars at the San Antonio International Airport. The revenues pay for capital expenses and debt service associated with the design and construction of the Consolidated Rental Car Facility at the Airport.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 18,284,794**	**$ 131,421,722**	**$ 114,674,514**	**$ 97,756,843**
REVENUES				
Customer Facility Charges	$ 9,620,857	$ 10,467,600	$ 10,467,600	$ 10,624,615
Bond Proceeds	114,592,118	0	0	0
Interest on Time Deposits	36,013	12,071	12,071	12,071
Transfer from Other Funds	591	0	0	0
Total Revenues & Transfers	**$ 124,249,579**	**$ 10,479,671**	**$ 10,479,671**	**$ 10,636,686**
TOTAL AVAILABLE FUNDS	**$ 142,534,373**	**$ 141,901,393**	**$ 125,154,185**	**$ 108,393,529**
APPROPRIATIONS				
Operating Expenses				
Contractual Services	$ 0	$ 50,000	$ 50,000	$ 50,000
Administrative Trustee Cost	20,116,396	0	0	0
Subtotal Operating	**$ 20,116,396**	**$ 50,000**	**$ 50,000**	**$ 50,000**
Transfers To				
Transfer to Airport Construction Fund	$ 6,477,565	$ 10,938,200	$ 10,938,200	$ 60,537,000
Transfers for Airport Parking Operations	0	2,500,000	4,150,000	2,271,000
Transfer to Debt Service - CFC	1,101,555	6,293,270	10,467,600	10,723,800
Transfer to Debt Service - GARB	163,843	1,791,542	1,791,542	1,940,250
Transfer to Trustee	500	0	0	0
Subtotal Transfers	**$ 7,743,463**	**$ 21,523,012**	**$ 27,347,342**	**$ 75,472,050**
TOTAL APPROPRIATIONS	**$ 27,859,859**	**$ 21,573,012**	**$ 27,397,342**	**$ 75,522,050**
ENDING BALANCE	**$ 114,674,514**	**$ 120,328,381**	**$ 97,756,843**	**$ 32,871,479**

ENTERPRISE FUND
DEVELOPMENT SERVICES FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Development Services Fund was established in FY 2007 to account for all revenues & expenditures associated with the operation & maintenance of all City development services activities.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 14,479,264**	**$ 1,698,049**	**$ 2,056,221**	**$ 782,047**
Accounting Adjustment	(9,969,783)	0	0	0
Net Balance	**$ 4,509,481**	**$ 1,698,049**	**$ 2,056,221**	**$ 782,047**
REVENUES				
Development Services Permits/Fees	$ 26,140,861	$ 26,116,953	$ 26,018,548	$ 27,508,713
Interest on Time Deposits	51,192	71,566	54,664	162,054
Transfer from General Fund	0	268,602	268,602	316,165
Transfer from General Fund - ICRIP	1,500,000	2,000,000	2,000,000	2,500,000
Fire Prevention	1,966,480	2,095,531	2,186,260	2,213,023
Total Revenues & Transfers	**$ 29,658,533**	**$ 30,552,652**	**$ 30,528,074**	**$ 32,699,955**
TOTAL AVAILABLE FUNDS	**$ 34,168,014**	**$ 32,250,701**	**$ 32,584,295**	**$ 33,482,002**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 16,675,798	$ 18,111,976	$ 17,462,677	$ 20,371,935
Contractual Services	1,916,176	1,558,542	1,586,619	1,888,879
Commodities	281,904	329,986	326,450	324,932
Self-Insurance/Other Expenditures	4,939,812	5,062,820	4,984,550	4,838,389
Capital Outlay	223,197	115,378	279,224	663,280
Subtotal Operating	**$ 24,036,887**	**$ 25,178,702**	**$ 24,639,520**	**$ 28,087,415**
Transfers To				
General Fund - Indirect Cost	$ 1,366,324	$ 1,203,288	$ 1,203,288	$ 1,265,249
General Fund - Three Positions at One Stop	136,504	138,484	138,484	140,464
General Fund - Fire Prevention	1,966,480	2,095,531	2,186,260	2,213,023
Capital Project - Parking Expansion Project	1,163,161	1,816,992	1,816,992	0
Capital Project - Comprehensive Software System	2,473,921	1,817,704	1,817,704	0
Subtotal Transfers	**$ 7,106,390**	**$ 7,071,999**	**$ 7,162,728**	**$ 3,618,736**
TOTAL APPROPRIATIONS	**$ 31,143,277**	**$ 32,250,701**	**$ 31,802,248**	**$ 31,706,151**
GROSS ENDING BALANCE	**$ 3,024,737**	**$ 0**	**$ 782,047**	**$ 1,775,851**
LESS: BUDGETED FINANCIAL RESERVES				
Budgeted Financial Reserves (Incremental Amount)	$ 968,516	$ 0	$ 0	$ 500,000
Reserve for Capital Projects (Incremental Amount)	0	0	0	1,000,000
NET ENDING BALANCE	**$ 2,056,221**	**$ 0**	**$ 782,047**	**$ 275,851**
BUDGET RESERVE SUMMARY (CUMULATIVE)				
Budgeted Financial Reserves	968,516	968,516	968,516	1,468,516
Reserve for Capital Projects	0	0	0	1,000,000

ENTERPRISE FUND
MARKET SQUARE FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Market Square Fund will account for all revenues and expenditures associated with the management and operation of the Farmers Market, El Mercado, the Market Square Parking Lot, and Centro de Artes.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 659,368**	**$ 464,204**	**$ 569,517**	**$ 675,087**
Adjustment for Reserve	(173,243)	0	0	0
Net Balance	**$ 486,125**	**$ 464,204**	**$ 569,517**	**$ 675,087**
REVENUES				
El Mercado Leases	$ 619,921	$ 638,176	$ 535,705	$ 539,097
Farmers Market Leases	738,976	731,816	743,207	748,014
Plaza Rentals/Vendor Fees	372,155	351,754	474,728	409,164
Patio Space/Parking Lease	199,581	232,087	224,387	227,385
Market Square Parking Revenues	737,122	831,070	839,495	883,068
Interest Income	2,772	5,072	5,288	5,288
Total Revenues & Transfers	**$ 2,670,527**	**$ 2,789,975**	**$ 2,822,810**	**$ 2,812,016**
TOTAL AVAILABLE FUNDS	**$ 3,156,652**	**$ 3,254,179**	**$ 3,392,327**	**$ 3,487,102**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 356,061	$ 396,689	$ 332,661	$ 411,444
Contractual Services	1,493,776	1,160,339	1,345,749	1,760,339
Commodities	56,660	49,445	31,600	49,445
Self-Insurance/Other Expenditures	455,047	398,171	447,725	414,014
Capital Outlay	0	135,558	246,952	1,296
Subtotal Operating	**$ 2,361,544**	**$ 2,140,202**	**$ 2,404,687**	**$ 2,636,538**
Transfers To				
Parking Fund Costs	$ 103,900	$ 153,198	$ 153,198	$ 176,491
General Fund - Other	59,250	60,666	60,666	88,198
Capital Projects	613	0	0	0
Public Improvement District	11,448	11,448	11,448	11,448
Energy Efficiency Fund	50,380	87,241	87,241	78,449
Subtotal Transfers	**$ 225,591**	**$ 312,553**	**$ 312,553**	**$ 354,586**
TOTAL APPROPRIATIONS	**$ 2,587,135**	**$ 2,452,755**	**$ 2,717,240**	**$ 2,991,124**
ENDING BALANCE	**$ 569,517**	**$ 801,424**	**$ 675,087**	**$ 495,979**

ENTERPRISE FUND
PARKING OPERATING AND MAINTENANCE FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Parking Fund was established in FY 1980 to account for revenues and expenditures associated with the operation and maintenance of the City's parking structures and parking areas and required debt service for outstanding bonds. The Department of Center City Development is responsible for the administration of the Parking Operating and Maintenance Fund, which is a self-supporting operation.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	$ **7,764,303**	$ **8,881,022**	$ **9,077,541**	$ **11,201,406**
Adjustment for Reserve	375,662	0	0	0
Net Balance	$ **8,139,965**	$ **8,881,022**	$ **9,077,541**	$ **11,201,406**
REVENUES				
Parking Garage & Lot Fees	$ 7,593,247	$ 7,751,538	$ 7,669,170	$ 7,787,127
Parking Meter Collections	1,597,552	1,635,307	1,604,345	1,493,446
Retail Space Leases	58,405	102,884	110,628	110,628
Miscellaneous	22,642	47,054	41,375	47,375
Recovery of Expenditures	12,717	0	7,084	7,000
Interest on Time Deposits	26,206	11,982	33,098	96,115
Transfer from General Fund	590,952	532,866	532,866	584,921
Transfer from Market Square	103,900	153,198	153,198	176,491
Transfer from Houston St. TIRZ	0	0	1,432,708	609,743
Total Revenue & Transfers	$ **10,005,621**	$ **10,234,829**	$ **11,584,472**	$ **10,912,846**
TOTAL AVAILABLE FUNDS	$ **18,145,586**	$ **19,115,851**	$ **20,662,013**	$ **22,114,252**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 4,102,652	$ 4,586,058	$ 4,580,405	$ 4,812,673
Contractual Services	1,628,762	1,089,413	1,074,327	1,089,413
Commodities	135,187	205,802	198,116	205,802
Other Expenditures	725,914	814,122	831,970	784,718
Capital Outlay	52,775	5,250	5,250	876,000
Subtotal Operating	$ **6,645,290**	$ **6,700,645**	$ **6,690,068**	$ **7,768,606**
Transfers To				
General Fund-Indirect Cost	$ 398,390	$ 366,807	$ 366,807	$ 293,149
General Fund-Other	289,043	339,591	339,591	393,883
Public Improvement District	43,057	49,805	49,805	49,805
General Obligation Debt Service	1,687,463	1,649,857	1,649,857	1,761,753
Capital Projects	0	350,000	359,677	0
Energy Efficiency Fund	4,802	4,802	4,802	4,802
Subtotal Transfers	$ **2,422,755**	$ **2,760,862**	$ **2,770,539**	$ **2,503,392**
TOTAL APPROPRIATIONS	$ **9,068,045**	$ **9,461,507**	$ **9,460,607**	$ **10,271,998**
GROSS ENDING BALANCE	$ **9,077,541**	$ **9,654,344**	$ **11,201,406**	$ **11,842,254**
OPERATING FINANCIAL RESERVE	$ **9,077,541**	$ **9,654,344**	$ **11,201,406**	$ **11,842,254**
NET ENDING BALANCE	$ **0**	$ **0**	$ **0**	$ **0**

ENTERPRISE FUND
SOLID WASTE OPERATING AND MAINTENANCE FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Solid Waste Fund was created to account for all revenues and expenditures associated with the operation and management of solid waste, recycling, brush collection and other related services.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 6,439,886**	**$ 9,639,673**	**$ 12,560,833**	**$ 11,172,175**
Adjustment for Reserve	(161,243)	0	1,129,419	0
Net Balance	**$ 6,278,643**	**$ 9,639,673**	**$ 13,690,252**	**$ 11,172,175**
REVENUES				
Solid Waste Fee	$ 78,555,768	$ 79,484,253	$ 79,989,413	$ 83,297,934
Environmental Service Fee	15,394,287	15,454,186	15,604,734	15,762,152
Organics Recycling Fee	609,652	0	24,447	0
Recycling Program	3,500,360	3,285,467	2,948,420	2,771,247
Brush Recycling Fee	883,670	721,613	1,094,474	898,842
Waste Hauler Permit Fee	1,063,594	930,841	1,089,500	998,405
Interest on Time Deposits	34,723	41,739	82,224	123,010
Miscellaneous Revenue	576,370	334,677	358,187	344,192
Transfer from ATD	135,381	119,213	119,213	122,056
Transfer from General Fund	0	115,650	115,650	265,650
Transfer from Fleet -Indirect	0	263,317	263,317	284,651
Total Revenues & Transfers	**$ 100,753,805**	**$ 100,750,956**	**$ 101,689,579**	**$ 104,868,139**
TOTAL AVAILABLE FUNDS	**$ 107,032,448**	**$ 110,390,629**	**$ 115,379,831**	**$ 116,040,314**
APPROPRIATIONS				
OPERATING EXPENSES				
Personal Services	$ 32,984,501	$ 35,406,909	$ 34,847,659	$ 37,950,392
Contractual Services	26,852,591	28,388,686	29,777,708	31,580,747
Commodities	7,177,185	7,300,034	6,532,338	7,198,128
Self-Insurance/Other Expenditures	22,774,606	30,322,105	27,244,431	30,927,414
Capital Outlay	409,801	509,219	572,496	731,360
Total Operating	**$ 90,198,684**	**$ 101,926,953**	**$ 98,974,632**	**$ 108,388,041**
Transfers To				
General Fund-Indirect Cost	$ 2,048,017	$ 2,392,058	$ 2,392,058	$ 2,764,078
General Fund-Street & Alley Maintenance	1,200,000	1,200,000	1,200,000	1,376,000
Capital Projects	0	1,346,124	1,346,124	0
Debt Service	298,323	292,177	294,842	800,943
Equipment Renewal & Replacement Fund	703,346	0	0	0
Transfers to Grants	$ 23,245	$ 0	$ 0	$ 0
Subtotal Transfers	**$ 4,272,931**	**$ 5,230,359**	**$ 5,233,024**	**$ 4,941,021**
TOTAL APPROPRIATIONS	**$ 94,471,615**	**$ 107,157,312**	**$ 104,207,656**	**$ 113,329,062**
GROSS ENDING BALANCE	**$ 12,560,833**	**$ 3,233,317**	**$ 11,172,175**	**$ 2,711,252**
BUDGETED RESERVES SUMMARY	$ 4,551,595	$ 4,551,595	$ 4,551,595	$ 4,551,595
Reserves as a % of Appropriations	4.8%	4.2%	4.4%	4.0%

Expendable Trust Funds

EXPENDABLE TRUST FUND
CITY CEMETERIES FUND
SUMMARY OF ADOPTED BUDGET

Description:

The San Jose Burial Fund was established to account for the maintenance of the San Jose Burial Park. Effective January 1, 2011, the management of San Jose cemetery was transferred to a private management company. In FY 2012, this fund was renamed City Cemeteries Fund to account for revenues and expenses associated with San Jose Burial Park and the Historic Eastside Cemeteries.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 116,445**	**$ 153,601**	**$ 216,725**	**$ 172,553**
Adjustment for Reserve	(1,163)	0	0	0
Net Balance	**$ 115,282**	**$ 153,601**	**$ 216,725**	**$ 172,553**
REVENUES				
Lease Revenue	$ 162,556	$ 150,000	$ 150,000	$ 150,000
Lease Revenue - Perpetual (sub-fund)	95,365	75,000	85,000	85,000
Interest on Time Deposits	7,786	0	1,368	2,036
Total Revenue & Transfers	**$ 265,707**	**$ 225,000**	**$ 236,368**	**$ 237,036**
TOTAL AVAILABLE FUNDS	**$ 380,989**	**$ 378,601**	**$ 453,093**	**$ 409,589**
APPROPRIATIONS				
Operating Expenses				
Personnel Services	$ 0	$ 59,448	$ 62,512	$ 63,450
Contractual Services	66,469	112,000	102,154	112,000
Commodities	586	15,500	12,721	15,500
Self-Insurance/Other Expenditures	1,844	14,528	18,153	6,558
Subtotal Operating	**$ 68,899**	**$ 201,476**	**$ 195,540**	**$ 197,508**
Transfers To				
Perpetual (subfund)	$ 95,365	$ 75,000	$ 85,000	$ 85,000
Subtotal Transfers	**$ 95,365**	**$ 75,000**	**$ 85,000**	**$ 85,000**
TOTAL APPROPRIATIONS	**$ 164,264**	**$ 276,476**	**$ 280,540**	**$ 282,508**
GROSS ENDING BALANCE	**$ 216,725**	**$ 102,125**	**$ 172,553**	**$ 127,081**
RESTRICTED RESERVE	**$ 216,725**	**$ 102,125**	**$ 172,553**	**$ 127,081**
ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

Internal Service Funds

INTERNAL SERVICES FUND
CAPITAL MANAGEMENT SERVICES FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2008, the Capital Management Services Fund was established to account for all the revenues and expenditures associated with the administration and delivery of capital improvement projects. This fund captures the administrative expenditures related to the delivery of projects and will account for the recovery of expenditures from Capital Program revenues such as General Obligation Bonds and Certificates of Obligation.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 1,840,492**	**$ 1,965,663**	**$ 2,465,864**	**$ 0**
Accounting Adjustment	(339,023)	0	(1,465,649)	0
Net Balance	**$ 1,501,469**	**$ 1,965,663**	**$ 1,000,215**	**$ 0**
REVENUES				
Capital Administrative Charges	$ 18,654,251	$ 18,281,502	$ 19,106,862	$ 19,167,132
Miscellaneous Revenues	2,834	5,050	5,050	5,050
Interest Income	2,071	0	5,448	0
Total Revenues	**$ 18,659,156**	**$ 18,286,552**	**$ 19,117,360**	**$ 19,172,182**
TOTAL AVAILABLE FUNDS	**$ 20,160,625**	**$ 20,252,215**	**$ 20,117,575**	**$ 19,172,182**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 13,971,357	$ 14,404,494	$ 14,212,978	$ 14,192,833
Contractual Services	750,140	600,225	652,177	584,450
Commodities	157,640	186,166	223,354	183,895
Self Insurance/Other Expenditures	2,058,028	3,439,205	3,406,941	2,832,073
Capital Outlay	68,198	74,350	74,350	37,016
Subtotal Operating	**$ 17,005,363**	**$ 18,704,440**	**$ 18,569,800**	**$ 17,830,267**
Transfers To				
General Fund - Indirect Cost	$ 689,398	$ 1,047,775	$ 1,047,775	$ 1,341,915
Capital Projects	0	500,000	500,000	0
Subtotal Transfers	**$ 689,398**	**$ 1,547,775**	**$ 1,547,775**	**$ 1,341,915**
TOTAL APPROPRIATIONS	**$ 17,694,761**	**$ 20,252,215**	**$ 20,117,575**	**$ 19,172,182**
ENDING BALANCE	**$ 2,465,864**	**$ 0**	**$ 0**	**$ 0**

INTERNAL SERVICE FUND
EQUIPMENT RENEWAL AND REPLACEMENT FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Equipment Renewal and Replacement Fund was established to record all revenues and expenditures associated with the replacement function of vehicles and heavy equipment. Revenues are generated from lease payments which are collected from all City departments participating in the replacement program.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 14,030,550**	**$ 543,080**	**$ 2,752,156**	**$ 9,167,504**
Adjustment for Reserve	(12,450,721)	0	200,389	0
Net Balance	**$ 1,579,829**	**$ 543,080**	**$ 2,952,545**	**$ 9,167,504**
REVENUES				
Sale of Vehicles	$ 4,043,231	$ 4,903,556	$ 7,058,009	$ 6,986,124
Interest Income	104,533	153,690	238,044	347,017
Lease of Rolling Equipment	30,439,594	38,026,750	38,219,213	36,325,294
Transfer from Fleet Service Fund	227,676	0	0	0
Transfer from Solid Waste	703,346	0	0	0
Wrecked Leased Vehicle Charge	383,428	0	369,872	369,872
Total Revenues & Transfers	**$ 35,901,808**	**$ 43,083,996**	**$ 45,885,138**	**$ 44,028,307**
TOTAL AVAILABLE FUNDS	**$ 37,481,637**	**$ 43,627,076**	**$ 48,837,683**	**$ 53,195,811**
APPROPRIATIONS				
Operating Expenses				
Contractual Services	$ 65,660	$ 69,625	$ 126,832	$ 1,126,832
Self-Insurance/Other Expenditures	252,182	126,685	126,685	724
Capital Outlay	31,148,571	42,182,391	38,893,004	44,611,660
Subtotal Operating	**$ 31,466,413**	**$ 42,378,701**	**$ 39,146,521**	**$ 45,739,216**
Transfers To				
General Fund - Indirect Cost	$ 17,680	$ 19,790	$ 19,790	$ 14,679
Fleet Services	578,416	503,868	503,868	497,990
Transfers to Capital Projects	2,666,972	0	0	0
Subtotal Transfers	**$ 3,263,068**	**$ 523,658**	**$ 523,658**	**$ 512,669**
TOTAL APPROPRIATIONS	**$ 34,729,481**	**$ 42,902,359**	**$ 39,670,179**	**$ 46,251,885**
GROSS ENDING BALANCE	**$ 2,752,156**	**$ 724,717**	**$ 9,167,504**	**$ 6,943,926**
RESERVE FOR FUTURE PURCHASES	**$ 2,752,156**	**$ 724,717**	**$ 9,167,504**	**$ 6,943,926**
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

INTERNAL SERVICE FUND
FACILITY SERVICES FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Facility Services Fund was established in FY 2005 to account for the maintenance of City facilities for which the Department of Building and Equipment Services is the primary building services provider. This fund records revenues and expenditures associated with the maintenance of various City facilities. Revenues are generated through a charge-back system to other City departments based on square footage.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 2,164,760**	**$ 2,041,124**	**$ 2,942,743**	**$ 2,253,977**
Adjustment for Reserve	718,530	0	(155,516)	0
Net Balance	**$ 2,883,290**	**$ 2,041,124**	**$ 2,787,227**	**$ 2,253,977**
REVENUES				
Facility Services Charge	$ 14,641,767	$ 14,208,933	$ 14,097,136	$ 14,389,599
Interest on Time Deposits	12,823	16,476	16,476	37,000
Miscellaneous Revenue	45,411	0	3,859	0
Transfer from General Fund	352,634	304,694	304,694	301,152
Total Revenues & Transfers	**$ 15,052,635**	**$ 14,530,103**	**$ 14,422,165**	**$ 14,727,751**
TOTAL AVAILABLE FUNDS	**$ 17,935,925**	**$ 16,571,227**	**$ 17,209,392**	**$ 16,981,728**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 5,945,983	$ 6,268,346	$ 6,101,699	$ 6,627,127
Contractual Services	2,974,898	3,307,120	3,103,813	3,692,638
Commodities	807,247	867,431	870,115	928,717
Self-Insurance/Other Expenditures	3,949,921	3,783,559	4,132,959	4,130,196
Capital Outlay	8,712	33,959	33,959	197,518
Subtotal Operating	**$ 13,686,761**	**$ 14,260,415**	**$ 14,242,545**	**$ 15,576,196**
Transfers To				
General Fund-Indirect Costs	$ 394,661	$ 457,263	$ 457,263	$ 429,894
Transfer to Capital Projects	700,277	0	0	0
Energy Efficiency Fund	211,483	255,607	255,607	286,007
Subtotal Transfers	**$ 1,306,421**	**$ 712,870**	**$ 712,870**	**$ 715,901**
TOTAL APPROPRIATIONS	**$ 14,993,182**	**$ 14,973,285**	**$ 14,955,415**	**$ 16,292,097**
ENDING BALANCE	**$ 2,942,743**	**$ 1,597,942**	**$ 2,253,977**	**$ 689,631**

INTERNAL SERVICE FUND
FLEET SERVICES FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2013, the Fleet Services Fund was established to record all revenues and expenditures associated with vehicle repair and maintenance to City departments and other governmental entities. This fund will account for the recovery of expenditures through established rates charged to other City departments and governmental agencies.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ (280,138)**	**$ 210,527**	**$ 2,504,709**	**$ 1,141,712**
Adjustment for Reserve	578,832	0	(2,800,000)	0
Net Balance	**$ 298,694**	**$ 210,527**	**$ (295,291)**	**$ 1,141,712**
REVENUES				
Automotive-Fleet Services	$ 25,697,365.3	$ 25,574,990	$ 26,209,053	$ 26,397,302
Automotive-Fuel	12,047,265.0	15,624,407	9,902,527	12,773,463
Interest Income	6,746.0	0	1,727	0
Other Revenue	22,152.1	42,457	9,383	6,066
Transfer from Equipment & Renewal Fund	578,416.0	503,868	503,868	497,990
Total Revenue & Transfers	**$ 38,351,944**	**$ 41,745,722**	**$ 36,626,558**	**$ 39,674,821**
TOTAL AVAILABLE FUNDS	**$ 38,650,638**	**$ 41,956,249**	**$ 36,331,267**	**$ 40,816,533**
APPROPRIATIONS				
Operating Expenses				
FLEET MAINTENANCE & OPERATIONS				
Personal Services	$ 8,537,482	$ 9,724,146	$ 9,599,972	$ 10,555,784
Contractual Services	4,896,608	5,278,598	4,556,446	5,142,977
Commodities	7,831,679	8,126,881	8,086,789	8,122,016
Self-Insurance/Other Expenditures	13,304,808	17,392,907	11,466,014	14,579,646
Capital Outlay	234,113	64,151	110,768	332,818
Subtotal Operating	**$ 34,804,690**	**$ 40,586,683**	**$ 33,819,989**	**$ 38,733,241**
Transfers To				
General Fund-Indirect Cost	$ 1,104,778	$ 1,083,632	$ 1,083,632	$ 1,064,776
Energy Efficiency Fund	8,785	22,617	22,617	12,939
Equipment & Renewal Fund	227,676	0	0	0
Solid Waste Fund	0	263,317	263,317	284,651
Subtotal Transfers	**$ 1,341,239**	**$ 1,369,566**	**$ 1,369,566**	**$ 1,362,366**
TOTAL APPROPRIATIONS	**$ 36,145,929**	**$ 41,956,249**	**$ 35,189,555**	**$ 40,095,607**
ENDING BALANCE	**$ 2,504,709**	**$ 0**	**$ 1,141,712**	**$ 720,926**

INTERNAL SERVICE FUND
INFORMATION TECHNOLOGY SERVICES FUND
SUMMARY OF ADOPTED BUDGET

Description:

This Internal Service Fund is used to record activities related to the Information Technology Services Department. The Information Technology Services Department provides data processing, telephone, and radio services 24 hours a day, 7 days a week to all City departments as well as Data Communications services to the San Antonio Water System and Bexar County in support of the county-wide Criminal Justice Information System.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 2,376,310**	**$ 2,942,179**	**$ 3,502,822**	**$ 1,489,352**
Adjustment for Prior Year Commitments	999,583	0	0	0
Net Balance	**$ 3,375,893**	**$ 2,942,179**	**$ 3,502,822**	**$ 1,489,352**
REVENUES				
IT Assessment Fee	$ 48,588,949	$ 48,980,237	$ 48,894,523	$ 51,467,883
Telecommunications Charges	4,448,876	4,301,108	4,659,086	5,191,556
CAD Outside Billing	634,076	639,264	450,238	450,238
Recovery of Expenditures	188,379	0	28,338	0
Interest Income	20,625	17,513	41,274	96,244
Miscellaneous Revenue	4,327	4,213	1,388	1,388
Total Revenue & Transfers	**$ 53,885,232**	**$ 53,942,335**	**$ 54,074,847**	**$ 57,207,309**
TOTAL AVAILABLE FUNDS	**$ 57,261,125**	**$ 56,884,514**	**$ 57,577,669**	**$ 58,696,661**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 29,108,529	$ 30,945,701	$ 30,548,600	$ 32,233,599
Contractual Services	16,036,700	18,945,885	18,094,094	19,407,697
Commodities	1,789,207	418,652	554,139	293,363
Other Expenditures	4,852,066	4,412,184	4,748,348	5,300,333
Capital Outlay	741,462	869,869	922,830	161,397
Subtotal Operating	**$ 52,527,964**	**$ 55,592,291**	**$ 54,868,011**	**$ 57,396,389**
Transfers To				
General Fund-Indirect Cost	$ 830,622	$ 1,220,307	$ 1,220,307	$ 1,220,307
IT Projects	399,717	0	0	0
Subtotal Transfers	**$ 1,230,339**	**$ 1,220,307**	**$ 1,220,307**	**$ 1,220,307**
TOTAL APPROPRIATIONS	**$ 53,758,303**	**$ 56,812,598**	**$ 56,088,318**	**$ 58,616,696**
ENDING BALANCE	**$ 3,502,822**	**$ 71,916**	**$ 1,489,352**	**$ 79,965**

INTERNAL SERVICE FUND
PURCHASING AND GENERAL SERVICES FUND
SUMMARY OF ADOPTED BUDGET

Description:

Purchasing and General Services Fund was established to record all revenues and expenditures associated with providing goods and services to City departments and other government entities. Goods and support services are provided through a charge-back to other City departments, as well as other governmental agencies.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 1,065,231**	**$ 916,237**	**$ 1,185,963**	**$ 634,467**
Adjustment for Reserve	(41,064)	0	(262,462)	0
Net Balance	**$ 1,024,167**	**$ 916,237**	**$ 923,501**	**$ 634,467**
REVENUES				
Central Stores	$ 2,100,325	$ 1,877,180	$ 2,066,215	$ 2,128,237
Procurement	3,453,741	3,464,349	3,464,349	3,504,271
Interest Income	69	1,491	0	0
Other Revenue	187,591	144,444	212,439	145,888
Total Revenues & Transfers	**$ 5,741,726**	**$ 5,487,464**	**$ 5,743,003**	**$ 5,778,396**
TOTAL AVAILABLE FUNDS	**$ 6,765,893**	**$ 6,403,701**	**$ 6,666,504**	**$ 6,412,863**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 2,779,043	$ 3,021,698	$ 2,911,745	$ 3,156,724
Contractual Services	559,068	669,953	710,267	669,953
Commodities	16,450	15,999	18,168	32,993
Self-Insurance/Other Expenditures	2,014,916	1,783,800	1,851,270	1,859,272
Capital Outlay	34,837	298,115	298,115	11,664
Subtotal Operating	**$ 5,404,314**	**$ 5,789,565**	**$ 5,789,565**	**$ 5,730,606**
Transfers To				
General Fund-Indirect Costs	$ 175,616	$ 242,472	$ 242,472	$ 242,472
Subtotal Transfers	**$ 175,616**	**$ 242,472**	**$ 242,472**	**$ 242,472**
TOTAL APPROPRIATIONS	**$ 5,579,930**	**$ 6,032,037**	**$ 6,032,037**	**$ 5,973,078**
ENDING BALANCE	**$ 1,185,963**	**$ 371,664**	**$ 634,467**	**$ 439,785**

Self Insurance Funds

SELF INSURANCE FUND
EMPLOYEE BENEFITS INSURANCE FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Employee Benefits Insurance Fund consolidates the revenues and expenditures associated with benefits provided to City employees including medical, dental, and vision insurance. The major portion of the funding comes from premiums paid by departments for their employees. Costs include a third party administrator to process health claims, the occupational health center, and administrative staff.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ (22,285,110)**	**$ (22,418,003)**	**$ (19,830,971)**	**$ (18,740,344)**
Adjustment for Reserve	(1,605)	0	0	0
Net Balance	**$ (22,286,715)**	**$ (22,418,003)**	**$ (19,830,971)**	**$ (18,740,344)**
REVENUES				
Department Assessments (Medical and Pharmacy)	$ 123,672,954	$ 133,752,297	$ 134,606,242	$ 141,267,630
Police Uniform Employee Contribution (Medical and Pharmacy)	0	0	0	1,076,681
Civilian Employee Contribution (Medical and Pharmacy)	8,112,332	9,698,088	9,131,234	10,607,576
Civilian Retiree Employee Contribution (Medical and Pharmacy)	1,813,805	1,650,024	1,611,089	1,752,548
Civilian Employee Premium (Dental and Vision)	3,019,633	2,986,744	3,163,429	3,200,000
Supplemental Life Insurance Premiums	1,144,502	1,150,197	1,249,924	1,255,000
Miscellaneous	791,686	471,734	611,625	505,254
Pharmacy Rebate	1,940,183	1,108,614	2,117,613	1,857,829
Total Revenues & Transfers	**$ 140,495,095**	**$ 150,817,698**	**$ 152,491,156**	**$ 161,522,518**
TOTAL AVAILABLE FUNDS	**$ 118,208,380**	**$ 128,399,695**	**$ 132,660,186**	**$ 142,782,174**
APPROPRIATIONS				
Operating Expenses				
Administration - City[1]	$ 3,979,494	$ 3,662,028	$ 3,711,282	$ 3,873,188
Administration - Contracts	5,660,844	5,369,508	5,385,019	5,614,508
Wellness and Health Savings Account Programs	3,697,404	3,952,705	4,733,708	7,771,953
Medical & Pharmacy Claims	116,633,393	128,147,815	129,588,733	136,433,498
HMO Payments-Retirees	2,721,532	3,002,058	2,353,983	2,033,058
Civilian Employee Payments (Dental and Vision)	2,857,132	2,985,477	3,038,132	3,200,000
Supplemental Life Payments	1,148,239	1,150,197	1,248,359	1,255,000
Subtotal Operating	**$ 136,698,038**	**$ 148,269,788**	**$ 150,059,216**	**$ 160,181,205**
Transfers To				
General Fund - Indirect Cost	$ 1,341,313	$ 1,341,313	$ 1,341,314	$ 1,341,313
Subtotal Transfers	**$ 1,341,313**	**$ 1,341,313**	**$ 1,341,314**	**$ 1,341,313**
TOTAL APPROPRIATIONS	**$ 138,039,351**	**$ 149,611,101**	**$ 151,400,530**	**$ 161,522,518**
ENDING BALANCE	**$ (19,830,971)**	**$ (21,211,406)**	**$ (18,740,344)**	**$ (18,740,344)**

[1] Administration - City includes Affordable Care Act fees.

SELF INSURANCE FUND
LIABILITY INSURANCE FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Liability Insurance Fund consolidates the City's Liability Insurance Programs. The fund's revenues are collected through charges to City departments and expenditures are made to settle tort claims against the City. The fund includes the administrative cost for Risk Management and Litigation staff, insurance premiums, and third party administrative fees.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 4,368,536**	**$ 8,202,538**	**$ 8,202,538**	**$ 8,564,376**
Adjustment for Reserve	23,094	0	3,210	0
Net Balance	**$ 4,391,630**	**$ 8,202,538**	**$ 8,205,748**	**$ 8,564,376**
REVENUES				
Department Assessment	$ 10,760,317	$ 9,750,000	$ 9,759,624	$ 9,100,000
Interest on Time Deposits	76,870	110,571	150,581	243,596
Recovery of Expenditures	8,150	5,000	5,000	5,000
Total Revenue & Transfers	**$ 10,845,337**	**$ 9,865,571**	**$ 9,915,205**	**$ 9,348,596**
TOTAL AVAILABLE FUNDS	**$ 15,236,967**	**$ 18,068,109**	**$ 18,120,953**	**$ 17,912,972**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 1,736,179	$ 1,863,450	$ 1,822,821	$ 1,921,483
Contractual Services	354,386	396,782	402,347	298,404
Commodities	12,485	28,109	28,109	28,109
Self-Insurance/Other Expenditures	3,217,805	6,817,850	6,817,850	6,819,748
Capital Outlay	14,476	0	8,594	2,592
Subtotal Operating	**$ 5,335,331**	**$ 9,106,191**	**$ 9,079,721**	**$ 9,070,336**
Transfers To				
General Fund-Indirect Cost	$ 314,546	$ 392,304	$ 392,304	$ 397,533
Workers' Compensation	84,552	84,552	84,552	84,552
Transfer to Northern Hills	1,300,000	0	0	0
Subtotal Transfers	**$ 1,699,098**	**$ 476,856**	**$ 476,856**	**$ 482,085**
TOTAL APPROPRIATIONS	**$ 7,034,429**	**$ 9,583,047**	**$ 9,556,577**	**$ 9,552,421**
ENDING BALANCE	**$ 8,202,538**	**$ 8,485,062**	**$ 8,564,376**	**$ 8,360,551**

SELF INSURANCE FUND
WORKERS' COMPENSATION FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Workers' Compensation Fund consolidates the Workers' Compensation liabilities into one account. Each Department is charged a premium based on their own history of claim loss experience. A third party administrator processes Workers' Compensation claims paid from this fund. This fund provides for the costs of the City's Employee Safety Program and the City Attorney's administration of in-suit claims.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 11,331,849**	**$ 13,145,743**	**$ 13,922,418**	**$ 15,229,262**
Adjustment for Reserve	38,594	0	0	0
Net Balance	**$ 11,370,443**	**$ 13,145,743**	**$ 13,922,418**	**$ 15,229,262**
REVENUES				
Department Assessment	$ 17,850,820	$ 15,636,877	$ 15,636,877	$ 14,498,962
Interest on Time Deposits	125,367	173,689	255,596	404,462
Recovery of Expenditures	385,929	212,176	994,857	387,824
Other Revenue-Transfers	84,552	84,552	84,552	84,552
Total Revenue & Transfers	**$ 18,446,668**	**$ 16,107,294**	**$ 16,971,882**	**$ 15,375,800**
TOTAL AVAILABLE FUNDS	**$ 29,817,111**	**$ 29,253,037**	**$ 30,894,300**	**$ 30,605,062**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 1,429,242	$ 1,633,717	$ 1,490,205	$ 1,667,668
Contractual Services	1,472,273	1,664,849	1,671,017	1,664,849
Commodities	30,391	50,819	50,819	50,819
Self-Insurance/Other Expenditures	12,457,350	11,932,230	11,932,791	11,956,106
Capital Outlay	6,945	2,750	11,403	3,888
Subtotal Operating	**$ 15,396,201**	**$ 15,284,365**	**$ 15,156,235**	**$ 15,343,330**
Transfers To				
General Fund-Indirect Cost	$ 498,492	$ 508,802	$ 508,802	$ 435,293
Subtotal Transfers	**$ 498,492**	**$ 508,802**	**$ 508,802**	**$ 435,293**
TOTAL APPROPRIATIONS	**$ 15,894,693**	**$ 15,793,167**	**$ 15,665,037**	**$ 15,778,623**
ENDING BALANCE	**$ 13,922,418**	**$ 13,459,870**	**$ 15,229,262**	**$ 14,826,439**

Debt Service Funds

DEBT SERVICE FUND
SUMMARY OF ADOPTED BUDGET

Description:

This schedule reflects the consolidation of the General Obligation Debt Service Fund, the Certificates of Obligation Debt Service Fund and Tax Note Debt Service Fund. The General Obligation Debt Service Fund was established to account for the accumulation of ad valorem taxes collected for the purpose of paying principal and interest on long term debt. The Certificates of Obligation Debt Service Fund was established to account for the accumulation of ad valorem and pledged revenues collected for the purpose of paying principal and interest on long term certificates of obligation. The Tax Note Debt Service Fund was established to account for the accumulation of ad valorem and pledged revenues collected for the purpose of paying principal and interest on short term tax notes.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 43,454,573**	**$ 42,161,533**	**$ 42,027,174**	**$ 40,049,264**
REVENUES				
Current Property Tax	$ 160,108,828	$ 179,128,665	$ 178,445,604	$ 193,650,721
Delinquent Property Tax	1,274,564	1,663,526	842,340	925,528
Interest on Time Deposits	45,688	592,779	660,070	999,243
Penalty & Interest on Delinquent Taxes	1,214,994	1,270,000	1,140,000	1,290,000
Recovery of Prior Year Expenditures	0	0	0	0
Bond Proceeds	144,880,000	0	0	0
Premium on Bonds	15,607,061	0	0	0
Direct Subsidy - Build America Bonds	3,546,065	3,546,065	3,565,192	3,565,192
Transfer from Capital Projects	0	0	0	0
Transfer from Confiscated Property	376,250	376,750	374,250	374,250
Transfer from Brooks City-Base TIRZ Fund	1,359,726	1,396,757	1,396,757	1,366,863
Transfer from Midtown TIRZ Fund	168,565	138,967	138,967	123,580
Transfer from Heathers Cove TIRZ Fund	68,108	0	0	0
Transfer from Ridge Stone TIRZ Fund	44,148	0	0	0
Transfer from Golf Course Fund	104,188	638,258	624,643	905,199
Transfer from Stormwater Operating Fund	265,125	261,500	261,500	574,491
Transfer from Aquifer Acquisition Fund	4,580,250	4,575,300	4,575,300	0
Transfer from Mission del Lago TIRZ Fund	375,993	210,250	210,250	211,785
Transfer from Alamodome	0	3,089,158	3,062,462	3,062,496
Transfer from General Fund	0	218,562	216,127	892,511
Transfer from River Barges	0	0	0	102,160
Transfer from HPARC	0	0	0	427,837
Miscellaneous	8,884,446	8,899,660	8,899,660	0
Total Revenues & Transfers	**$ 342,903,999**	**$ 206,006,197**	**$ 204,413,122**	**$ 208,471,856**
TOTAL AVAILABLE FUNDS	**$ 386,358,572**	**$ 248,167,730**	**$ 246,440,296**	**$ 248,521,120**
APPROPRIATIONS				
Bond Principal	$ 116,775,000	$ 134,125,000	$ 134,125,000	$ 139,280,000
Bond Interest	66,765,599	72,253,198	72,250,532	72,447,564
Payment to Escrow Agent	159,590,779	0	0	0
Issuance and Other Costs	1,191,920	0	0	0
Paying Agent Fees	8,100	15,500	15,500	15,500
TOTAL APPROPRIATIONS	**$ 344,331,398**	**$ 206,393,698**	**$ 206,391,032**	**$ 211,743,064**
ENDING BALANCE	**$ 42,027,174**	**$ 41,774,032**	**$ 40,049,264**	**$ 36,778,056**

DEBT SERVICE FUND
AIRPORT SYSTEM FORWARD REFUNDING REVENUE BONDS, SERIES 2003
AIRPORT SYSTEM REVENUE REFUNDING BONDS, SERIES 2006
AIRPORT SYSTEM REVENUE IMPROVEMENT BONDS, SERIES 2007
AIRPORT SYSTEM REVENUE IMPROVEMENT AND REFUNDING BONDS, SERIES 2010A
AIRPORT SYSTEM REVENUE REFUNDING BONDS, TAXABLE SERIES 2010B
AIRPORT SYSTEM REVENUE REFUNDING BONDS, SERIES 2012
AIRPORT SYSTEM REVENUE IMPROVEMENT BONDS, SERIES 2015
SUMMARY OF ADOPTED BUDGET

Description:

The Airport System Revenue Bond Debt Service schedule includes the Airport System Forward Refunding Revenue Bonds, Series 2003, Airport System Revenue Refunding Bonds, Series 2006, Airport System Revenue Improvement Bonds, Series 2007, Airport System Revenue Improvement and Refunding Bonds, Series 2010A, Airport System Revenue Refunding Bonds, Taxable Series 2010B, Airport System Revenue Refunding Bonds, Series 2012, and Airport System Revenue Improvement Bonds, Series 2015 Debt Service Funds. It was created to account for revenues transferred from the Airport System Revenue Fund. These revenues will pay for principal and interest on these bonds and provide for the bond reserve to pay other costs and expenses.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 16,168,497**	**$ 18,870,688**	**$ 19,361,194**	**$ 19,361,221**
REVENUES				
Contr. from Airport Revenue Fund	$ 16,925,933	$ 16,772,401	$ 16,772,401	$ 16,771,685
Contr. from PFC Revenue Fund	3,807,417	3,809,123	3,809,123	3,812,482
Contr. from CFC Reserve Fund	0	1,791,542	1,789,342	1,940,250
Bond Proceeds	2,701,750	0	0	0
Premium on Sale of Bonds	233,177	0	0	0
Interest on Time Deposits	10,675	0	0	0
Total Revenues & Transfers	**$ 23,678,952**	**$ 22,373,066**	**$ 22,370,865**	**$ 22,524,416**
TOTAL AVAILABLE FUNDS	**$ 39,847,449**	**$ 41,243,754**	**$ 41,732,059**	**$ 41,885,637**
APPROPRIATIONS				
Bond Principal	$ 11,250,000	$ 11,695,000	$ 11,695,000	$ 12,220,000
Bond Interest	9,207,054	10,669,874	10,669,874	10,295,887
Paying Agent Fees	800	1,000	800	800
Payment to Escrow Agent	0	0	0	0
Costs of Issuance	25,351	0	0	0
Arbitrage Consulting and Rebate	3,050	8,330	5,165	5,165
TOTAL APPROPRIATIONS	**$ 20,486,255**	**$ 22,374,204**	**$ 22,370,839**	**$ 22,521,852**
GROSS ENDING BALANCE	**$ 19,361,194**	**$ 18,869,550**	**$ 19,361,221**	**$ 19,363,785**
Bond Reserve Fund	$ 14,019,445	$ 13,241,896	$ 16,408,792	$ 16,025,799
Reserve for Future Payments	5,341,749	5,627,654	2,952,429	3,337,986
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Succeeding Yr. Principal & Interest	$ 22,364,874	$ 22,515,887	$ 22,515,887	$ 22,526,144

DEBT SERVICE FUND
PASSENGER FACILITY CHARGE AND SUBORDINATE LIEN AIRPORT SYSTEM REVENUE IMPROVEMENT BONDS, SERIES 2005
PASSENGER FACILITY CHARGE AND SUBORDINATE LIEN AIRPORT SYSTEM REVENUE IMPROVEMENT BONDS, SERIES 2007
PASSENGER FACILITY CHARGE AND SUBORDINATE LIEN AIRPORT SYSTEM REVENUE IMPROVEMENT AND REFUNDING BONDS, SERIES 2010
PASSENGER FACILITY CHARGE AND SUBORDINATE LIEN AIRPORT SYSTEM REVENUE REFUNDING BONDS, SERIES 2012
SUMMARY OF ADOPTED BUDGET

Description:

The Passenger Facility Charge and Subordinate Lien Airport System Revenue Improvement Bonds, Series 2005 and Series 2007, Passenger Facility Charge and Subordinate Lien Airport System Revenue Improvement and Refunding Bonds, Series 2010, and Passenger Facility Charge and Subordinate Lien Airport System Revenue Refunding Bonds, Series 2012 Debt Service Funds were created to account for revenues transferred from the Passenger Facility Charge Revenue Fund. These revenues will pay for principal and interest on these bonds and provide for the bond reserve to pay other costs and expenses.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 4,045,294**	**$ 4,046,044**	**$ 4,112,210**	**$ 4,112,438**
REVENUES				
Contr. from PFC Revenue Fund	$ 12,845,810	$ 12,850,431	$ 12,850,431	$ 12,852,059
Interest on Time Deposits	3,369	0	0	0
Total Revenues & Transfers	**$ 12,849,179**	**$ 12,850,431**	**$ 12,850,431**	**$ 12,852,059**
TOTAL AVAILABLE FUNDS	**$ 16,894,473**	**$ 16,896,475**	**$ 16,962,641**	**$ 16,964,497**
APPROPRIATIONS				
Bond Principal	$ 5,460,000	$ 5,705,000	$ 5,705,000	$ 5,975,000
Bond Interest	7,319,513	7,138,013	7,138,013	6,868,925
Paying Agent Fees	1,350	875	875	875
Arbitrage Consulting and Rebate	1,400	6,315	6,315	6,315
TOTAL APPROPRIATIONS	**$ 12,782,263**	**$ 12,850,203**	**$ 12,850,203**	**$ 12,851,115**
GROSS ENDING BALANCE	**$ 4,112,210**	**$ 4,046,272**	**$ 4,112,438**	**$ 4,113,382**
Bond Reserve Fund	$ 2,045,265	$ 1,575,497	$ 1,575,497	$ 1,392,655
Reserve for Future Payments	2,066,945	2,470,775	2,536,941	2,720,726
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Succeeding Yr. Principal & Interest	$ 12,843,013	$ 12,843,925	$ 12,843,925	$ 12,847,700

DEBT SERVICE FUND
CUSTOMER FACILITY CHARGE REVENUE BONDS, TAXABLE SERIES 2015
SUMMARY OF ADOPTED BUDGET

Description:

The Customer Facility Charge Revenue Bonds, Taxable Series 2015 Debt Service fund was created to account for revenue transferred from the Customer Facility Charge Revenue Fund. These revenues will pay for principal and interest on these bonds and provide for the bond reserves to pay other costs and expenses.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 0**	**$ 12,208,286**	**$ 13,309,841**	**$ 17,484,171**
REVENUES				
Contr. from CFC Revenues	$ 2,441,657	$ 6,293,270	$ 10,467,600	$ 10,723,800
Contr. from CFC Revenue Fund	1,101,555	0	0	0
Bond Proceeds	9,766,629	0	0	0
Total Revenues & Transfers	**$ 13,309,841**	**$ 6,293,270**	**$ 10,467,600**	**$ 10,723,800**
TOTAL AVAILABLE FUNDS	**$ 13,309,841**	**$ 18,501,556**	**$ 23,777,441**	**$ 28,207,971**
APPROPRIATIONS				
Bond Interest	$ 0	$ 6,292,770	$ 6,292,770	6,823,485
Paying Agent Fees	0	500	500	500
Arbitrage Consulting and Rebate	0	0	0	0
TOTAL APPROPRIATIONS	**$ 0**	**$ 6,293,270**	**$ 6,293,270**	**$ 6,823,985**
GROSS ENDING BALANCE	**$ 13,309,841**	**$ 12,208,286**	**$ 17,484,171**	**$ 21,383,986**
Bond Reserve Fund	$ 12,208,286	$ 12,208,286	$ 12,208,286	$ 12,208,286
Reserve for Future Payments	1,101,555	0	5,275,885	9,175,700
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Succeeding Yr. Principal & Interest	$ 6,292,770	$ 6,823,485	$ 6,823,485	$ 6,823,485

DEBT SERVICE FUND
EDWARDS AQUIFER PROTECTION VENUE
TAX NOTES, SERIES 2012
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2012, the Edwards Aquifer Protection Venue Debt Service Fund was established to account for the issuance of tax notes to acquire and preserve land in the aquifer's recharge zones under 2010 Proposition 1. The principal and interest is paid from revenue generated through the continuation of a sales tax generated from the Edwards Aquifer Venue Project Fund and transferred into this Debt Service Fund.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ (199)**	**$ 0**	**$ (171)**	**$ 0**
REVENUES				
Contr. from Aquifer Acquisition Fund	$ 4,580,250	$ 4,575,500	$ 4,575,671	$ 0
Interest on Time Deposits	28	0	0	0
Total Revenues & Transfers	**$ 4,580,278**	**$ 4,575,500**	**$ 4,575,671**	**$ 0**
TOTAL AVAILABLE FUNDS	**$ 4,580,079**	**$ 4,575,500**	**$ 4,575,500**	**$ 0**
APPROPRIATIONS				
Commercial Paper Principal	$ 4,445,000	$ 4,530,000	$ 4,530,000	$ 0
Commercial Paper Interest	135,050	45,300	45,300	0
Paying Agent & Other Fees	200	200	200	0
TOTAL APPROPRIATIONS	**$ 4,580,250**	**$ 4,575,500**	**$ 4,575,500**	**$ 0**
GROSS ENDING BALANCE	**$ (171)**	**$ 0**	**$ 0**	**$ 0**
Bond Reserve Fund	$ 0	$ 0	$ 0	$ 0
Reserve for Future Payments	(171)	0	0	0
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Succeeding Yr. Principal & Interest	$ 4,575,300	$ 0	$ 0	$ 0

DEBT SERVICE FUND
MUNICIPAL DRAINAGE UTILITY SYSTEM REVENUE REFUNDING BONDS, SERIES 2013
SUMMARY OF ADOPTED BUDGET

Description:

The Municipal Drainage Utility (Stormwater) System Debt Service Fund includes the issuance of Municipal Drainage Utility (Stormwater) System Revenue Refunding Bonds, Series 2013. The principal and interest is paid from revenues generated in the Municipal Drainage Utility (Stormwater) System Revenue Fund and transferred into this Debt Service Fund.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 3,353,162**	**$ 3,411,984**	**$ 3,411,092**	**$ 3,483,363**
REVENUES				
Contr. from Stormwater Fund	$ 6,618,817	$ 6,631,025	$ 6,632,158	$ 6,632,813
Interest on Time Deposits	1,434	0	0	0
Total Revenues & Transfers	**$ 6,620,251**	**$ 6,631,025**	**$ 6,632,158**	**$ 6,632,813**
TOTAL AVAILABLE FUNDS	**$ 9,973,413**	**$ 10,043,009**	**$ 10,043,250**	**$ 10,116,176**
APPROPRIATIONS				
Bond Principal	$ 3,390,000	$ 3,515,000	$ 3,515,000	$ 3,645,000
Bond Interest	3,170,031	3,044,688	3,044,688	2,919,063
Paying Agent Fees	200	575	200	200
Issuance and Other Costs	2,090	0	0	0
TOTAL APPROPRIATIONS	**$ 6,562,321**	**$ 6,560,263**	**$ 6,559,888**	**$ 6,564,263**
GROSS ENDING BALANCE	**$ 3,411,092**	**$ 3,482,746**	**$ 3,483,363**	**$ 3,551,913**
Bond Reserve Fund	$ 0	$ 0	$ 0	$ 0
Reserve for Future Payments	3,411,092	3,482,746	3,483,363	3,551,913
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Succeeding Yr. Principal & Interest	$ 6,559,688	$ 6,564,063	$ 6,564,063	$ 6,555,463

DEBT SERVICE FUND
PARKING SYSTEM
TAXABLE GENERAL IMPROVEMENT REFUNDING BONDS, SERIES 2004
TAXABLE GENERAL IMPROVEMENT REFUNDING BONDS, SERIES 2008
SUMMARY OF ADOPTED BUDGET

Description:

This Parking Facilities Debt Service schedule includes Taxable General Improvement Refunding Bonds, Series 2004 and 2008. The principal and interest is paid from revenues generated in the Parking Revenue Fund and transferred into the Debt Service Fund.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ (118,832)**	**$ (118,832)**	**$ (110,896)**	**$ (110,896)**
REVENUES				
Contr. from Parking Revenue Fund	$ 1,696,157	$ 1,649,857	$ 1,633,228	$ 1,761,753
Miscellaneous	0	0	16,629	0
Interest on Time Deposits	94	0	0	0
Total Revenues & Transfers	**$ 1,696,251**	**$ 1,649,857**	**$ 1,649,857**	**$ 1,761,753**
TOTAL AVAILABLE FUNDS	**$ 1,577,419**	**$ 1,531,025**	**$ 1,538,961**	**$ 1,650,857**
APPROPRIATIONS				
Bond Principal	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 1,025,000
Bond Interest	686,815	648,357	648,357	625,107
Paying Agent Fees	1,500	900	1,500	750
TOTAL APPROPRIATIONS	**$ 1,688,315**	**$ 1,649,257**	**$ 1,649,857**	**$ 1,650,857**
GROSS ENDING BALANCE	**$ (110,896)**	**$ (118,232)**	**$ (110,896)**	**$ 0**
Bond Reserve Fund	$ 0	$ 0	$ 0	$ 0
Reserve for Future Payments	0	0	(110,896)	0
NET ENDING BALANCE	**$ (110,896)**	**$ (118,232)**	**$ 0**	**$ 0**
Succeeding Yr. Principal & Interest	$ 1,650,107	$ 1,650,107	$ 1,650,107	$ 1,645,452

DEBT SERVICE FUND
SOLID WASTE MANAGEMENT
GENERAL IMPROVEMENT AND REFUNDING BONDS, SERIES 2015
GENERAL IMPROVEMENT AND REFUNDING BONDS, SERIES 2014
GENERAL IMPROVEMENT REFUNDING BONDS, SERIES 2010
CERTIFICATES OF OBLIGATION, SERIES 2007
GENERAL IMPROVEMENT AND REFUNDING BONDS, SERIES 2006
CERTIFICATES OF OBLIGATION, SERIES 2006
SUMMARY OF ADOPTED BUDGET

Description:

This Solid Waste Debt Service schedule includes the General Improvement and Refunding Bonds, Series 2015, General Improvement and Refunding Bonds, Series 2014, General Improvement Refunding Bonds, Series 2010, General Improvement and Refunding Bonds, Series 2006, and Certificates of Obligation, Series 2006 and Series 2007. The principal and interest is paid from revenues generated in the Solid Waste Management Fund and transferred into the Debt Service Fund.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ (22,286)**	**$ (23,771)**	**$ (23,004)**	**$ (23,004)**
REVENUES				
Contr. from Solid Waste Mgt. Fund	$ 298,323	$ 292,177	$ 294,842	$ 800,943
Interest on Time Deposits	46	0	0	0
Proceeds of Bond Issuance	1,290,000	0	0	0
Premium on Bonds	130,389	0	0	0
Total Revenues & Transfers	**$ 1,718,759**	**$ 292,177**	**$ 294,842**	**$ 800,943**
TOTAL AVAILABLE FUNDS	**$ 1,696,473**	**$ 268,406**	**$ 271,838**	**$ 777,939**
APPROPRIATIONS				
Bond Principal	$ 165,000	$ 165,000	$ 165,000	$ 400,000
Bond Interest	134,087	127,177	129,842	377,939
Payment to Escrow	1,413,755	0	0	0
Issuance and Other Costs	6,633	0	0	0
TOTAL APPROPRIATIONS	**$ 1,719,476**	**$ 292,177**	**$ 294,842**	**$ 777,939**
GROSS ENDING BALANCE	**$ (23,004)**	**$ (23,771)**	**$ (23,004)**	**$ 0**
Reserve for Future Payments	$ 0	$ (23,771)	$ (23,004)	$ 0
NET ENDING BALANCE	**$ (23,004)**	**$ 0**	**$ 0**	**$ 0**
Succeeding Yr. Principal & Interest	$ 294,842	$ 293,927	$ 777,620	$ 2,180,749

DEBT SERVICE FUND
PRE-K 4 SA EARLY CHILDHOOD EDUCATION PROGRAM
REVENUE NOTES, SERIES 2013A
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2014, the Pre-K 4 SA Early Childhood Education Program Debt Service Fund was established to account for the issuance of revenue notes for the purpose of financing the acquisition, improvement, and equipping of certain facilities for the Pre-K 4 SA Early Childhood Education Program under the November 2012 Proposition. The principal and interest is paid from revenue generated through the sales tax generated from the Pre-K 4 SA Early Childhood Education Program Fund and transferred into this Debt Service Fund.

	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	ADOPTED FY 2017
AVAILABLE FUNDS				
Beginning Balance	**$ 1,986,624**	**$ 48,903**	**$ 2,039,187**	**$ 2,087,742**
REVENUES				
Contr. from Pre-K 4 SA Fund	$ 3,317,015	$ 3,339,039	$ 3,339,039	$ 3,358,975
Interest on Time Deposits	3,660	0	0	0
Total Revenues & Transfers	**$ 3,320,675**	**$ 3,339,039**	**$ 3,339,039**	**$ 3,358,975**
TOTAL AVAILABLE FUNDS	**$ 5,307,299**	**$ 3,387,942**	**$ 5,378,226**	**$ 5,446,717**
APPROPRIATIONS				
Notes Principal	$ 2,870,000	$ 2,960,000	$ 2,960,000	$ 3,050,000
Notes Interest	398,112	330,484	330,484	260,768
TOTAL APPROPRIATIONS	**$ 3,268,112**	**$ 3,290,484**	**$ 3,290,484**	**$ 3,310,768**
GROSS ENDING BALANCE	**$ 2,039,187**	**$ 97,458**	**$ 2,087,742**	**$ 2,135,949**
Bond Reserve Fund	$ 0	$ 0	$ 0	$ 0
Reserve for Future Payments	2,039,187	97,458	2,087,742	2,135,949
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Succeeding Yr. Principal & Interest	$ 3,290,484	$ 3,310,768	$ 3,310,768	$ 3,328,964

Grants Summary

FY 2017 GRANT SUMMARY BY DEPARTMENT

PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2017*	CITY MATCH	FY 2017 POSITIONS	FY 2017 FTEs
Arts & Culture							
Texas Commission on the Arts	0	41,000	0	41,000	0	0	0.00
Arts & Culture	**$0**	**$41,000**	**$0**	**$41,000**	**$0**	**0**	**0.00**
City Attorney							
CDBG Entitlement Grant Program - Legal Administration	139,789	0	0	139,789	0	2	2.00
Home Investment Partnerships Program Entitlement Grant (HOME) - Legal Administration	55,050	0	0	55,050	0	0	0.00
City Attorney	**$194,839**	**$0**	**$0**	**$194,839**	**$0**	**2**	**2.00**
Convention & Sports Facilities							
Hotel Occupancy Tax Fund Arts Agency Funding	0	0	139,407	139,407	327,627	7	6.50
Convention & Sports Facilities	**$0**	**$0**	**$139,407**	**$139,407**	**$327,627**	**7**	**6.50**
Development Services & Code							
CDBG Entitlement Grant Program-Code Enforcement Activities	187,749	0	0	187,749	0	3	3.00
Development Services & Code	**$187,749**	**$0**	**$0**	**$187,749**	**$0**	**3**	**3.00**
Fire							
Emergency Management Performance Grant	185,838	0	0	185,838	0	2	2.00
Southwest Texas Regional Advisory Council (STRAC) Grant	0	33,640	0	33,640	0	0	0.00
State Homeland Security Grant Program - 2015	442,654	0	0	442,654	0	0	0.00
State Homeland Security Grant Program - 2016	759,567	0	0	759,567	0	5	5.00
Fire	**$1,388,059**	**$33,640**	**$0**	**$1,421,699**	**$0**	**7**	**7.00**

*** Note: Amounts reflected within the Grant Summary reflect grants received as of July 2016 and are subject to change.**

FY 2017 GRANT SUMMARY BY DEPARTMENT

PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2017*	CITY MATCH	FY 2017 POSITIONS	FY 2017 FTEs
Health							
Air Monitoring Lake Calaveras	0	132,329	0	132,329	0	0	1.50
Air Monitoring TCEQ Biowatch	427,517	0	0	427,517	0	8	4.40
Air Monitoring TCEQ PM 2.5	98,192	0	0	98,192	0	0	1.50
CPS LRN Ebola	0	92,136	0	92,136	0	0	0.00
Cure Violence	223,728	0	0	223,728	0	0	0.00
Early Head Start COSA	0	0	13,000	13,000	3,250	0	0.00
Early Head Start Family Services	0	0	1,500	1,500	300	0	0.00
Early Head Start PCI	0	0	3,000	3,000	600	0	0.00
Early Head Start PCI Childcare	0	0	4,500	4,500	900	0	0.00
Early Head Start PCI Expansion	0	0	3,000	3,000	600	0	0.00
Ebola Epi	0	62,313	0	62,313	0	1	1.00
Federal Immunization Program	2,370,466	0	0	2,370,466	0	34	34.00
Head Start Avance	0	0	31,000	31,000	6,200	0	0.00
Head Start COSA	111,740	0	0	111,740	27,935	0	0.00
Head Start Family Services	0	0	75,000	75,000	15,000	0	0.00
Head Start PCI	0	0	9,000	9,000	1,800	0	0.00
Head Start South San	0	0	15,000	15,000	3,000	0	0.00
Healthy Start Initiative	1,800,000	0	0	1,800,000	0	28	28.00
HIV Prevention	0	250,000	0	250,000	0	4	4.00
HIV Surveillance	0	225,547	0	225,547	0	4	3.75
IDC/Flu Infectious Disease	0	5,000	0	5,000	0	0	0.00
IDCU/FDBN INV Program	0	74,250	0	74,250	0	1	1.00
Inner City School Immunization Project	0	594,495	45,000	639,495	0	9	9.00
Medicaid Waiver 1115	11,292,472	0	0	11,292,472	0	38	34.10
Milk Sample Lab Test	0	57,417	0	57,417	0	0	0.00
PHEP Bio Terrorism	1,002,347	0	0	1,002,347	0	11	10.40
PHEP Citi Readiness Initiative	219,698	0	0	219,698	0	3	3.00
PHEP Lab	244,077	0	0	244,077	0	2	2.00
Special TB Team Project	318,216	0	0	318,216	0	6	6.00
STD Staff Support	672,850	0	0	672,850	0	10	10.00
TB Prevention and Control	0	430,771	5,000	435,771	86,154	5	5.00
TB Waiver Project	0	1,200,085	0	1,200,085	0	8	8.00
Title V Dental	226,951	0	0	226,951	0	1	1.00
Triple OOO	226,056	0	0	226,056	0	5	5.00
WIC	6,447,539	0	0	6,447,539	0	99	99.00

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FY 2017 GRANT SUMMARY BY DEPARTMENT

PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2017*	CITY MATCH	FY 2017 POSITIONS	FY 2017 FTEs
Health							
Health	**$25,681,849**	**$3,124,343**	**$205,000**	**$29,011,192**	**$145,739**	**277**	**271.65**
Human Services							
Bexar Cares	995,868	0	331,956	1,327,824	0	1	1.00
CDBG Entitlement Grant - Financial Education	200,000	0	0	200,000	0	1	1.00
CDBG Entitlement Grant Program - Administration	52,042	0	0	52,042	0	1	1.00
CDBG Entitlement Grant-Fair Housing Program	192,784	0	0	192,784	0	4	3.21
Child Care Services	38,644,173	7,254,622	80,000	45,978,795	3,263,203	62	62.00
Community Services Block Grant (CSBG)	1,879,398	0	0	1,879,398	0	24	24.00
Early Head Start/Child Care Services Partnership	2,252,880	0	553,500	2,806,380	0	19	19.00
Emergency Solutions Grant	1,025,839	0	0	1,025,839	0	1	0.53
Financial Empowerment Center Grant	0	0	62,315	62,315	0	2	2.00
Head Start Early Childhood Development	22,352,680	0	5,588,170	27,940,850	0	93	93.00
Housing Counseling Grant	44,647	0	0	44,647	0	0	0.00
Housing Opportunities for Persons with AIDS	1,216,888	0	0	1,216,888	0	1	0.47
Senior Nutrition Project	1,829,088	46,922	53,000	1,929,010	3,437,111	47	36.00
Human Services	**$70,686,287**	**$7,301,544**	**$6,668,941**	**$84,656,772**	**$6,700,314**	**256**	**243.21**
Library							
Friends of the SA Public Library - Donation	0	0	90,000	90,000	0	0	0.00
Miscellaneous Gifts	0	0	65,000	65,000	0	0	0.00
SA Public Library Foundation - Donation	0	0	500,000	500,000	0	0	0.00
Library	**$0**	**$0**	**$655,000**	**$655,000**	**$0**	**0**	**0.00**
Office of Sustainability							
Sarbanes I & II	59,759	0	0	59,759	0	0	0.00
TxDOT - B-Cycle Expansion 15 stations	0	779,500	0	779,500	0	0	0.00
Office of Sustainability	**$59,759**	**$779,500**	**$0**	**$839,259**	**$0**	**0**	**0.00**
Parks and Recreation							
CDBG Entitlement Grant Program	272,422	0	0	272,422	0	0	0.00
Summer Food Service Program	1,135,266	0	0	1,135,266	0	0	0.00
Parks and Recreation	**$1,407,688**	**$0**	**$0**	**$1,407,688**	**$0**	**0**	**0.00**

*** Note: Amounts reflected within the Grant Summary reflect grants received as of July 2016 and are subject to change.**

FY 2017 GRANT SUMMARY BY DEPARTMENT

PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2017*	CITY MATCH	FY 2017 POSITIONS	FY 2017 FTEs
Planning							
CDBG Entitlement Grant Program - Administration	2,149,653	0	0	2,149,653	0	14	13.50
CDBG Entitlement Grant-Debt Services	4,794,419	0	0	4,794,419	0	0	0.00
CDBG Entitlement Grant-Housing Program	1,357,800	0	0	1,357,800	0	7	7.00
CDBG Entitlement Grant-Neighborhood Revitalization	3,900,760	0	0	3,900,760	0	3	3.00
HOME Entitlement Grant Program	6,771,476	0	0	6,771,476	0	3	3.00
HOME Entitlement Grant Program-Administration	697,336	0	0	697,336	0	6	5.55
Lead Hazard Reduction Demonstration Grant	1,149,074	0	0	1,149,074	0	0	0.00
Planning	**$20,820,518**	**$0**	**$0**	**$20,820,518**	**$0**	**33**	**32.05**
Police							
2016 COPS Hiring Program	139,132	0	0	139,132	260,048	4	4.00
2017 COPS Hiring Program	1,425,355	0	0	1,425,355	1,042,123	25	25.00
Body Worn Camera Pilot Implementation Program	339,879	0	0	339,879	138,760	0	0.00
High Intensity Drug Trafficking Area (HIDTA) FY 2015 Award	25,000	0	0	25,000	0	0	0.00
High Intensity Drug Trafficking Area (HIDTA) FY 2016 Award	1,384,442	0	0	1,384,442	0	0	0.00
High Intensity Drug Trafficking Area (HIDTA) FY 2017 Award	569,532	0	0	569,532	0	17	15.00
Intellectual Property Enforcement Program	115,812	0	0	115,812	0	0	0.00
Justice Assistance Grant FY 2014 Award	1,672	0	0	1,672	0	0	0.00
Justice Assistance Grant FY 2015 Award	2,742	0	0	2,742	0	0	0.00
Justice Assistance Grant FY 2016 Award	96,689	0	0	96,689	2,208	2	2.00
Regional Auto Crimes Team (ReACT)	0	864,211	40,336	904,547	467,711	9	9.00
Texas Anti-Gang (TAG) Program	0	1,124,993	0	1,124,993	0	0	0.00
Tobacco Compliance Grant	0	15,675	0	15,675	0	0	0.00
TxDOT DWI Selective Traffic Enforcement Program	0	1,000,000	0	1,000,000	265,000	0	0.00
United Way Eastside Grant	20,000	0	0	20,000	0	0	0.00
Police	**$4,120,255**	**$3,004,879**	**$40,336**	**$7,165,470**	**$2,175,850**	**57**	**55.00**
Grand Total	**$124,547,003**	**$14,284,906**	**$7,708,684**	**$146,540,593**	**$9,349,530**	**642**	**620.41**

*** Note: Amounts reflected within the Grant Summary reflect grants received as of July 2016 and are subject to change.**

CITY SERVICE PLANS



City Service Plans Overview

CITY SERVICE PLANS OVERVIEW

In the following section, individual City departments are alphabetically presented. In the beginning of each department section, a functional organizational chart summarizes the major activities within the department. In addition, each department cover page includes a breakout of all sources of funding and the total number of authorized positions in the department.

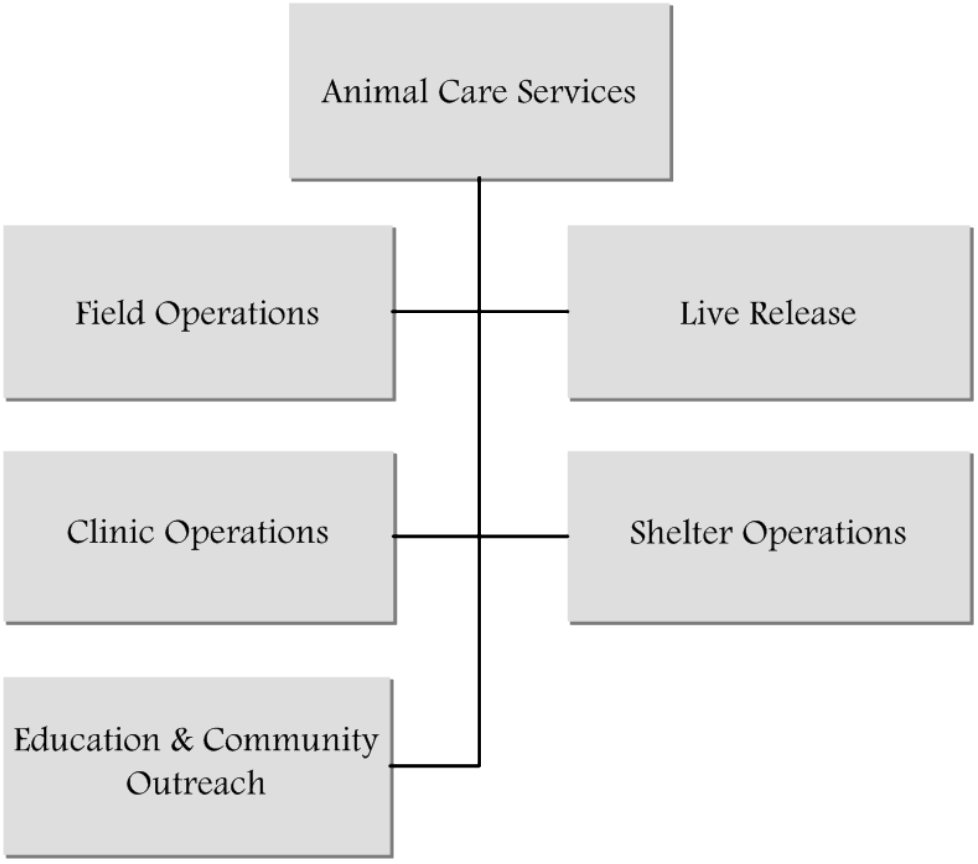
Each department's Adopted Budget begins with the department's mission statement, followed by its Goals and Objectives. These Goals and Objectives are intended to help focus the Department's efforts in support of the overall City goals as summarized at the beginning of this document. In addition, Performance Measures are developed and tracked to help align the department's mission and strategy into a comprehensive operating plan.

Next, a detailed summary of the department's operating expenditures and staffing levels over a three-year period is illustrated. Included in this table are department actual expenditures for FY 2015, the budget adopted by City Council in FY 2016, a re-estimate of department spending levels in relation to what was budgeted for FY 2016, and an Adopted Budget number which includes all adopted redirection/reductions, improvements, and mandates for FY 2017. For each year, the department's actual expenditures, revised budget, re-estimate and Adopted Budget are compared and tracked in five major spending categories. These categories include: Personal Services, Contractual Services, Commodities, Other Expenditures, and Capital Outlay. In addition, the table also shows the number of authorized positions and full-time equivalents (FTE's) in the department's operating budget.

Finally, when applicable, the departmental appropriations section includes information on grants. A grant summary page will summarize all grants received by the department. Next, each grant information sheet provides a brief synopsis of the grant program, followed by the most current grant total allocation award and City matching requirements. The grant sheet also displays the budget information, FTE's, and any performance measure data over a three-year period.

Departmental Summaries

ANIMAL CARE SERVICES



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	135	13,936,260
Total Funding	**135**	**$13,936,260**

MISSION STATEMENT

ANIMAL CARE SERVICES' MISSION IS TO ENCOURAGE RESPONSIBLE PET OWNERSHIP BY PROMOTING AND PROTECTING THE HEALTH, SAFETY, AND WELFARE OF THE RESIDENTS AND PETS OF SAN ANTONIO THROUGH EDUCATION, ENFORCEMENT, AND COMMUNITY PARTNERSHIP.

PROGRAM INFORMATION

Animal Care Services is responsible for protecting the health and safety of the citizens and their pets in San Antonio. The Department accomplishes this objective through the following four priorities: (1) enhanced enforcement of existing laws and codes; (2) controlling the stray animal population; (3) increasing the Department's live release rate; and (4) engaging and educating the community.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will be a safe and clean community.

Animal Care Services will enhance enforcement activities.

- Respond to all call-for-service requests within a timely manner
- Issue warnings and citations as violations are identified
- Ensure permits and licenses are issued as directed in local laws and codes
- Investigate animal cruelty and bite cases

City-Wide Goal: San Antonio neighborhoods will prosper through community's long-term reinvestment and revitalization.

Animal Care Services will continue to expand its control of the stray animal population.

- Expand the availability of low/no cost spay/neuter services
- Reduce the number of strays and roaming animals
- Provide reasonable medical care and treatment for animals under ACS care
- Provide low/no cost vaccination clinics through collaboration with other agencies
- Increase the number of animal adoptions

City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.

Animal Care Services will increase its live release efforts.

- Increase the number of animals that are returned to owner
- Increase the number of animal rescue and foster opportunities
- Educate public of existing laws and codes dealing with the care and treatment of animals

Animal Care Services will provide educational opportunities to promote responsible pet ownership.

- Increase the number of educational and promotional events in the community
- Increase partnership between ACS and local businesses and organizations
- Increase the number of one-on-one discussions with residents regarding responsible pet ownership responsibilities

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

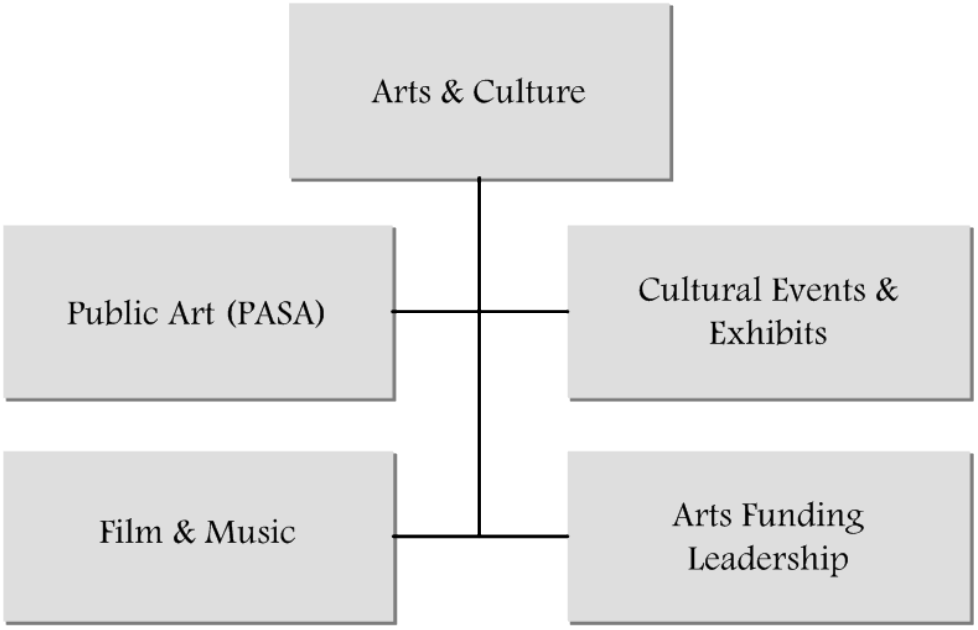
Target Met | Target Not Met | Informational

Performance Measure	FY 2015 Actuals	FY 2016 Target	FY 2016 Result	FY 2016 Status	FY 2017 Target
Shelter Intake	29,727	30,000	31,750	✓	31,000
Live release rate	85%	85%	88%	✓	88%
Live release adoptions	6,673	6,800	7,100	✓	7,300
Live release rescues	13,257	13,850	13,100	✗	12,900
Live releases returned to owners	3,668	3,900	5,600	✓	6,400
Spay/neuter surgeries performed by ACS and through its partners at Brackenridge Facility & Brooks City Base	34,168	34,375	36,300	✓	42,000
Registered microchips	18,055	17,000	22,000	✓	22,000

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	6,984,448	7,637,309	7,412,939	8,293,952
CONTRACTUAL SERVICES	1,774,427	1,864,105	2,028,904	2,427,520
COMMODITIES	1,029,687	1,035,239	1,087,828	1,068,683
SELF INSURANCE/OTHER	1,845,985	1,934,431	1,919,692	2,015,947
CAPITAL OUTLAY	107,790	137,115	157,049	130,158
TRANSFERS	0	210,974	210,974	0
TOTAL EXPENDITURES	**$11,742,337**	**$12,819,173**	**$12,817,386**	**$13,936,260**
Authorized Positions	**130**	**130**	**130**	**135**
Full-Time Equivalents	**130.00**	**130.00**	**130.00**	**135.00**

ARTS & CULTURE



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
Arts & Culture Fund	12	9,693,478
Public Art San Antonio	6	580,954
Film Commission (Hotel Occupancy Tax Fund)	2	519,750
Grants	0	41,000
Total Funding	**20**	**$10,835,182**

MISSION STATEMENT

TO ENRICH QUALITY OF LIFE BY LEADING AND INVESTING IN SAN ANTONIO'S ARTS AND CULTURE.

PROGRAM INFORMATION

The Department of Arts & Culture advocates for the growth of the local creative industry. The Department is funded by the Hotel Occupancy Tax and invests in San Antonio's creative economy by distributing funds through a competitive process that supports San Antonio's arts and cultural institutions, events, programming and local artists. Department curated cultural events and exhibits connect and engage San Antonio residents and visitors with local artists, enriching the quality of life in San Antonio. Public art is facilitated to enhance the visual environment and connects the community through exhibits and presentations. The San Antonio Film Commission provides resources for filmmakers and promotes the business of media productions in San Antonio. The Department's policies and procedures are advised by the San Antonio Arts Commission, whose members are appointed by City Council and the Mayor.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will promote its unique resources to become a premier visitor and convention destination.

- Support and promote sustainable arts agencies in San Antonio.
- Invest in arts and cultural organizations, artists, events, and filmmakers that provide goods and services which make San Antonio a desirable destination.
- Collaborate with other City departments to implement arts and cultural programming to residents and visitors.
- Develop and implement marketing strategies that promote the arts in San Antonio and highlight our unique culture.

City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

- Promote the growth of the creative economy and the impact that it has on San Antonio.
- Invest in arts and cultural events that serve citizens in all City Council Districts.
- Invest in and implement public art projects that beautify neighborhoods throughout the City.
- Partner with City departments, neighborhood groups, and the private sector to maximize arts and cultural investment.
- Invest in the creative sector by providing technical and economic development assistance.

City-Wide Goal: San Antonio will be a city that maximizes its citizens' wellbeing and human potential while capitalizing on its cultural diversity.

- Collaborate with local artists and agencies to create and implement cultural events and exhibits.
- Establish productive people-to-people relationships through global community partnerships
- Improve Arts & Culture service delivery to increase effectiveness and efficiency.
- Invest in arts and cultural programs that deliver excellence, innovation, and engage audiences in the unique experience of San Antonio.

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

Performance Measure	FY 2015 Actuals	FY 2016 Target	FY 2016 Result	FY 2016 Status	FY 2017 Target
Attendance at cultural events promoted by the Department of Culture and Creative Development	4,006,233	3,062,000	3,523,642	✓	3,100,000
Amounts of non-city dollars leveraged for arts ($ in millions)	$34.5	$35.0	$35.0	✓	$40.0

ARTS & CULTURE FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	995,382	1,072,494	1,058,947	1,114,277
CONTRACTUAL SERVICES	1,299,423	1,256,319	1,240,740	1,432,232
COMMODITIES	11,810	12,546	14,041	12,546
SELF INSURANCE/OTHER	129,566	219,201	223,454	168,942
CAPITAL OUTLAY	104,010	3,750	13,750	3,888
ARTS AGENCY CONTRIBUTIONS	5,997,200	5,970,296	5,970,296	6,177,800
TRANSFERS	654,885	845,086	845,086	783,793
TOTAL EXPENDITURES	**$9,192,276**	**$9,379,692**	**$9,366,314**	**$9,693,478**
Authorized Positions	**12**	**12**	**12**	**12**
Full-Time Equivalents	**12.00**	**12.00**	**12.00**	**12.00**

PUBLIC ART SAN ANTONIO
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	413,166	446,153	446,750	461,591
CONTRACTUAL SERVICES	41,302	50,669	46,977	50,669
COMMODITIES	8,052	4,077	5,900	4,077
SELF INSURANCE/OTHER	30,347	62,063	63,335	62,283
CAPITAL OUTLAY	2,365	0	0	2,334
TOTAL EXPENDITURES	**$495,232**	**$562,962**	**$562,962**	**$580,954**
Authorized Positions	**6**	**6**	**6**	**6**
Full-Time Equivalents	**6.00**	**6.00**	**6.00**	**6.00**

FILM COMMISSION (HOTEL OCCUPANCY TAX FUND)
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	310,908	185,626	174,204	188,118
CONTRACTUAL SERVICES	328,791	250,000	253,617	311,600
SELF INSURANCE/OTHER	10,683	20,532	20,532	20,032
TOTAL EXPENDITURES	**$650,382**	**$456,158**	**$448,353**	**$519,750**
Authorized Positions	**2**	**2**	**2**	**2**
Full-Time Equivalents	**2.00**	**2.00**	**2.00**	**2.00**

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2017	CITY MATCH
Texas Commission on the Arts	0	41,000	0	41,000	0
TOTAL	**0**	**41,000**	**0**	**41,000**	**0**

GRANT NAME: *Texas Commission on the Arts*

PROGRAM INFORMATION

The City of San Antonio is the grantee for the funds awarded by Texas Commission on the Arts. Funding is used to subgrant awards to support projects whose services may not meet the HOT Fund tourism impact requirements, enhancing the City's overall attractiveness and engaging new audiences.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
STATE - State Funding Source	$46,000	$41,000	$41,000
TOTAL FUNDING	**$46,000**	**$41,000**	**$41,000**
EXPENDITURES			
CONTRACTUAL SERVICES	$46,000	$41,000	$41,000
TOTAL EXPENDITURES	**$46,000**	**$41,000**	**$41,000**
Authorized Positions	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**

FY 2017 ARTS & CULTURAL AGENCY FUNDING
Funding by Agency Category
FY 2017 Adopted Budget

Program/Agency Name	Adopted FY 2017
CULTURAL ARTS OPERATIONAL - LIVE PERFORMANCES	
Alamo City Opera Piccola	$37,000
ARTS San Antonio	237,000
AtticRep	17,000
Ballet San Antonio	81,000
Cactus Pear Music Festival	64,000
Chamber Orchestra of San Antonio	21,000
Children's Chorus of San Antonio	109,000
Children's Fine Arts Series	28,000
Guadalupe Cultural Arts Center	339,000
Jump-Start Performance Company	51,500
San Antonio Chamber Choir	11,500
San Antonio Choral Society	13,500
San Antonio Dance Theatre (Metropolitan Ballet)	40,000
San Antonio International Piano Competition	13,000
SOLI Chamber Ensemble	17,000
Symphony Society of San Antonio	614,000
The Classic Theatre of San Antonio	30,000
The Magik Children's Theatre	247,000
The Opera San Antonio	125,000
The Playhouse San Antonio	151,500
Woodlawn Theatre	90,000
Youth Orchestras of San Antonio	182,000
Total Live Performances	**$2,519,000**
CULTURAL ARTS OPERATIONAL - MUSEUMS	
Artpace, Inc.	$269,500
Contemporary Art for San Antonio (Blue Star)	188,000
National Western Art Foundation (Briscoe Western Art Museum)	100,000
San Antonio Children's Museum (DoSeum)	200,000
San Antonio Museum of Arts	347,000
Southwest School of Arts	321,000
Witte Museum	567,000
Total Museums	**$1,992,500**
CULTURAL ARTS OPERATIONAL - COMMUNITY GROUPS	
American Indians in Texas-Spanish Colonial Missions	$51,500
Bihl Haus Arts	90,000
Centro Cultural Aztlan	110,000
Conjunto Heritage Taller	19,000
Dreams Fulfilled Through Music	14,000
Esperanza Peace and Justice Center	276,000
Gemini Series - Gemini Ink	114,000
Inspire Community Fine Art Center	41,000
Musical Bridges Around the World, Inc.	66,000
San Anto Cultural Arts, Inc.	103,000
SAY Sí	223,000
The Network of Young Artists	38,000
Urban-15 Group	118,000
Total Community Groups	**$1,263,500**

FY 2017 ARTS & CULTURAL AGENCY FUNDING
Funding by Agency Category
FY 2017 Adopted Budget

Program/Agency Name	Adopted FY 2017
FESTIVALS	
Anuja San Antonio	$8,500
Avenida Guadalupe, Dies y Seis de Septiembre Festival	2,000
SA Film - San Antonio Film Festival	3,000
San Antonio Parks Foundation	18,400
San Antonio Public Library Foundation	46,500
Sociedad Herencia Puertorriqueña	2,400
Texas International Folk Dancers	2,000
Total Festivals	**$82,800**
ARTIST REGRANTING	
National Association of Latino Arts and Culture	$30,000
San Antonio Artist Foundation	30,000
Total Artist Regranting	**$60,000**
Additional Arts Funding Allocations	
Cultural Collaborative / Strategic Plan	$75,000
Organizational Development & Mentoring Program	75,000
Sister City	100,000
Technical Assistance	10,000
Total Additional Arts Agency Funding Allocations	**$260,000**
Total FY 2017 Arts & Cultural Agencies Allocations	**$6,177,800**

ARTS AND CULTURAL AGENCIES
FY 2017 ADOPTED FUNDING ALLOCATIONS

Program/Agency Title Program/Agency Description	FY 2017 Adopted
Live Performances	
Alamo City Opera Piccola Opera Piccola of San Antonio, a d.b.a. of Alamo City Opera, was founded in February of 2012 with the passionate intent of building a nationally recognized professional opera for San Antonio, specializing in intimate chamber opera. The word "piccola" means small in Italian, lending to the company's vision of producing exciting, high quality productions in intimate settings.	$37,000
ARTS San Antonio ARTS San Antonio's artistic offerings will include some of the world's renowned artists while presenting leading multicultural and interdisciplinary exchanges in genres.	$237,000
AtticRep AtticRep is a theater company that produces contemporary and classic plays. With these plays, AtticRep creates a unique theater that reflects the topics of the San Antonio community. It is a theater that identifies itself with the social issues of our times and creates a platform for social discourse.	$17,000
Ballet San Antonio Ballet San Antonio was founded in 1985 and is the resident ballet company of the Tobin Center for the Performing Arts. The professional dancers come to San Antonio from all over the world to make San Antonio their home and perform for the community in high quality productions. Productions include wonderful performances such as The Nutcracker in November and December, a production created by San Antonio Artists for San Antonio audiences. The Ballet San Antonio will make dance accessible to the community with performances in public venues and will provide arts education through the Learning That Moves You Program.	$81,000
Cactus Pear Music Festival Cactus Pear Music Festival will conduct its 2017 Summer Concert series with four concerts by noted chamber music artists of national and international renowned standards. Cactus Pear Music Festival (CPMF) will also provide one free Young People's concert performed during the Summer Festival season directed to children ages 8 to 18, including children and teens in a local youth orchestra as well as many from underserved local populations. CPMF will also provide free Young Artist concerts performed in the community targeted to senior citizens and the general public.	$64,000

ARTS AND CULTURAL AGENCIES
FY 2017 ADOPTED FUNDING ALLOCATIONS

Program/Agency Title Program/Agency Description	FY 2017 Adopted
Live Performances	
Chamber Orchestra of San Antonio Chamber Orchestra of San Antonio was founded in 2008 to augment the fine arts in San Antonio and the surrounding areas. The Chamber Orchestra of San Antonio is devoted to cultivating the realm of classical music for new and versed music lovers through education, performances, and festivals that present both rarely experienced and timeless works.	$21,000
Children's Chorus of San Antonio The Children's Chorus of San Antonio (CCSA) is comprised of children and youth from San Antonio. CCSA has five core ensembles and serve boys and girls ages 7 to 18. In addition, group supports Project: SING, an outreach program in the San Antonio Independent School District and Harlandale communities, and Music Together®, a program that serves infants and toddlers. CCSA will hold community workshops, free community concerts, and will continue to perform at the Tobin Center.	$109,000
Children's Fine Arts Series The Children's Fine Arts Series presents performing arts programs for young children, ages 3 to 10, and their families. The performing arts programs consist of professional touring companies that perform theatrical events adapted from school-based literature as well as original productions. The productions encompass the entire array of performing arts including opera, puppets, dance, plays, and concerts.	$28,000
Guadalupe Cultural Arts Center Through its artistic, educational, and community programming, the Guadalupe Cultural Arts Center presents and produces a season of multi-disciplinary events, exhibitions, and festivals. Since its founding in 1980, the Guadalupe Cultural Arts Center has been an anchor for San Antonio's Westside neighborhood, preserving and catalyzing the culture of this beloved and historically-rich community. Today, the Center is one of the nation's largest multi-disciplinary arts organizations, with the vision to revolutionize how we imagine the world. Some of the events for fiscal year 2017 include: theater and musical performances, Hecho a Mano, Cinefestival, and exhibits at the Museo Guadalupe and Theater Gallery.	$339,000

ARTS AND CULTURAL AGENCIES
FY 2017 ADOPTED FUNDING ALLOCATIONS

Program/Agency Title Program/Agency Description	FY 2017 Adopted
Live Performances	
Jump-Start Performance Company Jump-Start Performance Company Series offers original productions developed by Jump-Start company members and presented in the organization's theater. The Community Series brings visual artists, writers, dancers, and theatre artists from our community into Jump-Start for their exhibits, readings, works-in-progress, and workshop productions. Jump-Start-At-Large includes company members and guest artists presenting original site-specific performances in venues throughout San Antonio.	$51,500
San Antonio Chamber Choir Since its founding and first public performances in 2005, the San Antonio Chamber Choir has performed over 300 works with a repertoire ranging from the 15th to the 21st century. As one of the resident companies of the Tobin Center for Performing Arts, the San Antonio Chamber Choir will perform concert programs at the Carlos Alvarez Studio Theatre.	$11,500
San Antonio Choral Society The San Antonio Choral Society will present a mix of musical styles in different venues around the city. The San Antonio Choral offers a contemplative season of music offering popular standards, holiday music, and its Annual Pops Concert in the spring.	$13,500
San Antonio Dance Theatre (Metropolitan Ballet) San Antonio Metropolitan Ballet (SAMB) remains the only San Antonio dance company that has attained Regional Dance America membership. SAMB will present a public performance, free of charge, in a local outdoor park. This performance provides an opportunity for the public to participate in an interactive dance with company dancers, Dance Kaleidoscope, where Company dancers and guest artists will perform in a mixed repertory concert in a local theatre setting. SAMB Directors and Resident Choreographers will conduct SAMB Junior Camp, a two week, all-day dance camp geared to younger adolescents, which will culminate in a presentation open to the public at a local city park venue.	$40,000
San Antonio International Piano Competition San Antonio International Piano Competition's season includes a classical piano series consisting of several solo piano concerts, piano master classes for students of all ages, a Young People's concert, and a piano recital program in a San Antonio school district.	$13,000

ARTS AND CULTURAL AGENCIES
FY 2017 ADOPTED FUNDING ALLOCATIONS

Program/Agency Title Program/Agency Description	FY 2017 Adopted
Live Performances	
SOLI Chamber Ensemble For two decades, San Antonio based SOLI Chamber Ensemble has upheld its reputation for giving new voice to 20th century classical contemporary music and its strong commitment to commissioning new works. As a resident ensemble, SOLI is based at the Carlos Alvarez Studio Theater of the Tobin Center for the Performing Arts. In addition, SOLI will continue its successful performances in the Ruth Taylor Recital Hall on the campus of Trinity University.	$17,000
Symphony Society of San Antonio The season consists of the Classics and Pops Series and special events. Concerts will feature live symphonic music from classical and popular repertoire in the Tobin Center for the Performing Arts. Guest artists and conductors represent a variety of nationalities and instrumental disciplines, popular music, and musicians of San Antonio and South Texas.	$614,000
The Classic Theatre of San Antonio The Classic Theatre of San Antonio was incorporated on May 23, 2008. Their mission is to reinvigorate and create new audiences for the theatre by presenting professional theatre productions of popular classics and forgotten masterpieces for San Antonio residents and visitors.	$30,000
The Magik Children's Theatre The Magik Theatre is San Antonio's theatre company for children and families whose mission is to nurture understanding of theatre and literature. Magik provides theatre productions of children's literature on the main stage at HemisFair in downtown. They offer a wide range of theatre arts programs for young people and theatre events and performances. They will also be providing events at their satellite venue in north San Antonio - The Magik Performing Arts Center.	$247,000
The Opera San Antonio The Opera San Antonio is the only large producing opera company in San Antonio and will be the resident opera company at the Tobin Center for the Performing Arts. In FY 2017, the Company will be producing semi-staged opera performances in partnership with the San Antonio Symphony.	$125,000
The Playhouse San Antonio The passion of The Playhouse San Antonio is to connect the San Antonio community to the world at large by telling stories that reveal the truth of the human experience. Since its formation in 1912, The Playhouse has produced hundreds of plays and reached an audience of millions.	$151,500

ARTS AND CULTURAL AGENCIES
FY 2017 ADOPTED FUNDING ALLOCATIONS

Program/Agency Title Program/Agency Description	FY 2017 Adopted
Live Performances	
Woodlawn Theatre The historic Woodlawn Theatre originally opened in 1946. The legendary John Wayne hosted the premier of his movie the Alamo at the theatre in 1960. The Woodlawn Theatre continues to enhance and expand its production and program offerings. The theatre is also committed to continuing to expand its Performing Arts Academy youth programs, which include voice, dance, acting classes, and themed summer camps.	$90,000
Youth Orchestras of San Antonio Youth Orchestras of San Antonio (YOSA) provides a comprehensive orchestral music program that includes five orchestras at various skill levels. YOSA provides youth development through music education by providing student musicians an opportunity to study and perform with local professional musicians as well as national guest artists.	$182,000
Live Performances Total	**$2,519,000**
Museums, Visual Arts & Exhibition Institutions	
Artpace, Inc. Artpace contributes to the City of San Antonio's vibrant cultural life by providing an accessible facility, open year-round, with challenging exhibitions and a diverse array of free, educational programs for students, adults, and artists. Artpace invites three guest curators to each select three artists who will serve in a residency capacity while they complete a project. Every four months Artpace hosts one international, one US-based, and one Texas artist.	$269,500
Contemporary Art for San Antonio (Blue Star) Contemporary Art for San Antonio (Blue Star) will provide both exhibition and educational programming that is designed to reflect a progressive and enhanced approach in exhibiting contemporary art while building on a rich heritage, increasing community partnerships, and providing opportunities to all segments of the population. Blue Star supports its contemporary art exhibitions produced both onsite at its home at 116 Blue Star and at satellite locations around the city. Other programs include the MOSAIC after-school education program that extends the impact of its exhibitions and programs into professional and youth development for at-risk teens and the Art in the Garden exhibition held at the San Antonio Botanical Garden. Blue Star hosts more than 20 exhibitions each year featuring local, national, and international talents.	$188,000

ARTS AND CULTURAL AGENCIES
FY 2017 ADOPTED FUNDING ALLOCATIONS

Program/Agency Title Program/Agency Description	FY 2017 Adopted

Museums, Visual Arts & Exhibition Institutions

National Western Art Foundation (Briscoe Western Art Museum) — $100,000

The National Western Art Foundation (Briscoe Western Art Museum) preserves and interprets the art, history, and culture of the American West through engaging exhibitions, educational programs, and public events reflective of the region's rich traditions and shared heritage. Located in a historic building that was San Antonio's first central library, the Briscoe Museum opened to the public on October 26, 2013. Now fully operational, the Briscoe Museum serves San Antonio as an accessible, centrally-located, cultural and educational institution.

San Antonio Children's Museum (DoSeum) — $200,000

The San Antonio Children's Museum (SACM) provides engaging hands-on experiences where children and adults actively learn through creative play. As a miniature cultural and historical replica of San Antonio, the SACM is often a child's first museum experience as well as their initial exposure to the concept of art and culture in an organized setting. Founded in 1995, SACM is the City's only museum exclusively devoted to children under the age of 10 — a developmental span that is particularly impactful in terms of child development and the cultivation of lifelong learning skills. The new DoSeum on Broadway offers a variety of engaging artistic exhibits, the first visible exhibit is the Local Artist Showcase— Sensations Studio-Explorations in Light & Sound. The Art Studio will provide visitors with a wide-array of drawing, paint, and print-making opportunities. The new facility also offers The ArtYard, a new 1,200 square foot exterior space connected to the Art Studio. Additionally, The DoSeum has a theatre space to host dance, music and theater shows.

San Antonio Museum of Art — $347,000

The San Antonio Museum of Art (SAMA) provides unique visual experiences and educational resources in the development of visual literacy for the San Antonio and South Texas community. SAMA's world-class collections and exhibitions, along with related programming, provide an enhanced quality of life for the people of San Antonio and visitors from around the world. SAMA has exceptionally important permanent collections of Western Antiquities, Asian Art, Latin American Art, and contemporary paintings and sculptures; each created by specialists with strong professional backgrounds.

ARTS AND CULTURAL AGENCIES
FY 2017 ADOPTED FUNDING ALLOCATIONS

Program/Agency Title Program/Agency Description	FY 2017 Adopted
Museums, Visual Arts & Exhibition Institutions	
Southwest School of Art The Southwest School of Art will produce an Exhibition Program presenting outstanding work by regional, national, and international contemporary artists in large and small exhibition spaces. Smaller spaces accentuate work by regional artists or community groups. Regional and national writers regularly review the exhibitions and all major exhibitions are documented, with some including a catalog or publication. The Public Programs include the historic buildings and grounds (the former Ursuline Convent and Academy, listed on the National Register of Historic Preservation) and history museum. Public programs also include: free public lectures by visiting artists, hosting national conferences, and collaborations with other community groups, such as the San Antonio Book Fair.	$321,000
Witte Museum The Witte Museum is a national model as a "magnetic" museum involving the community in partnerships and engaging an ever-wider sphere of participants. The Witte has planned a full schedule of innovative demonstrations, InterActor experiences, exhibits, and programs that ensure meeting the educational and cultural needs of the community while continuing to broaden audience engagement. The Witte supports demonstrations of the South Texas Heritage and Natural History, as well as collections-based history and art exhibits, Family Days, and a blockbuster exhibition.	$567,000
Museums, Visual Arts & Exhibition Institutions Total	**$1,992,500**
Community Based Organizations	
American Indians in Texas-Spanish Colonial Missions The American Indians in Texas at the Spanish Colonial Missions' (AIT) focus is to strengthen and expand Native American cultural arts programming in San Antonio. AIT will conduct Community Cultural Education classes on various Native American arts which include beading, drumming and singing, visual arts, murals, storytelling, folk art such as making mascaras (cultural masks), Ojos de Dios (Cultural Art weavings), talking staff (spirit sticks) and dream catchers. AIT will also participate in Cultural Community Events to include group visual arts exhibits by local Native American Indian artists, poetry performances by local artists, the annual Four Seasons Indian Market, its Annual Father's Day Fiesta celebration, performances of traditional drumming, flute music, singing and dance by the AIT-SCM Dance Theatre, a Native American film screening with panel discussions, including AIT's Annual United San Antonio Pow Wow, the festival Traditions Pow Wow, and the Native San Antonio Celebration at the Land Heritage Institute.	$51,500

ARTS AND CULTURAL AGENCIES
FY 2017 ADOPTED FUNDING ALLOCATIONS

Program/Agency Title Program/Agency Description	FY 2017 Adopted

Community Based Organizations

Bihl Haus Arts — $90,000

Bihl Haus Arts employs the arts to promote personal, social and cultural growth while also stimulating community pride within the inner-city. Events include the annual On & Off Fredericksburg Road Studio Tour and several art exhibits & National Poetry Month readings in the Spring.

Centro Cultural Aztlan, Inc. — $110,000

Centro Cultural Aztlan will present a series of visual art exhibitions, workshops, festivals, and performances designed to engage and stimulate the participation of local audiences and out of town visitors. The series of special community arts projects will provide opportunities for the creation of new works by bringing together established artists with community artists, students, and adult community members to experience a wide range of highly creative cultural activities. The season includes the annual Dia de los Muertos, Celebracion a La Virgen de Guadalupe Exhibition, commemoration of the anniversary of the signing of the Treaty of Guadalupe Hidalgo, the Annual Lowrider Festival, and monthly exhibits of varying genres in the Galeria Expresion.

Conjunto Heritage Taller — $19,000

The Conjunto Heritage Taller will continue to provide low-cost instruction of the button accordion and bajo sexto to multi-cultural and multi-generational students in the traditional Conjunto music genre. In addition to providing lessons several days a week, students perform at city-wide venues as well as at the Conjunto Heritage Taller Studio. All events are held in a family-friendly environment for Conjunto fans. Most performances are free and open to the general public.

Dreams Fulfilled Through Music — $14,000

Dreams Fulfilled Through Music is dedicated to developing the personal accomplishment, social growth, and self-esteem of persons with special needs through music education, recreational music-making and performance opportunities. Individuals with disabilities are provided the opportunity to express and utilize their innate talents. Events will include Spring, Summer and Christmas concerts that are open and accessible to the public.

Esperanza Peace and Justice Center — $276,000

The Esperanza Peace and Justice Center is a 28-year-old multidisciplinary arts and cultural organization built around a vision of social justice and cross-cultural understanding. As a community-based organization, the Center is committed to serving low-income and marginalized communities, preserving San Antonio's unique cultural heritage, and nurturing local and emerging artists. The Center offers cultural events that feature gallery exhibits, theater presentations, workshops, and film presentations.

ARTS AND CULTURAL AGENCIES
FY 2017 ADOPTED FUNDING ALLOCATIONS

Program/Agency Title Program/Agency Description	FY 2017 Adopted

Community Based Organizations

Gemini Series – Gemini Ink $114,000

Gemini Ink is a community-based literary arts center that helps people create and share the human story through quality creative writing programs, performances, and events. The Autograph Series will present a prizewinning writer or writers of national or international stature to a community-wide audience in a free public reading at a major public venue. Community Writing Classes is offered each spring, fall, and summer and offers craft workshops for beginning to advanced writers and literary classes for lifelong learners. Writers In Communities sends professional writers into diverse community settings — such as shelters, schools, neighborhood centers, and detention facilities — to work alongside students of all ages, needs, interests and abilities.

Inspire Community Fine Art Center $41,000

The mission of Inspire Community Fine Art Center is to create and celebrate the arts as a force for education and healing across San Antonio's diverse cultural communities. Founded in 2005, Inspire provides opportunities for diverse, often underserved, populations to experience the joy of creativity and artistic expression. In addition to outreach, Inspire provides classes at their campus for children through seniors with quarterly student art shows, one Saturday each month Free Family Art Day welcomes families to discover a variety of art projects based on seasonal themes/children's literature. With Inspire's belief that art can change lives, Inspire also works at community events including the AIDS walk/run and Relay for Life. Additionally, Inspire hosts a juried art show (now in its seventh season) and an annual Arts Festival.

Musical Bridges Around the World $66,000

Musical Bridges Around the World produces a free public concert series in downtown San Antonio, including: Musical Evenings at San Fernando Cathedral, Jazz Invocation, and the International Music festival.

San Anto Cultural Arts, Inc. $103,000

San Anto Cultural Arts (SACA), through its Mural Program, will complete murals/mural restorations/public art pieces; recruit and mobilize youth, adults and elders; and educate in all aspects of mural/public art creation and restoration through a community-first model. SACA will produce several issues of El Placazo Community Newspaper and recruit, mobilize, and educate community youth, adults, and elders in all aspects of newspaper production. Mural dedications, as well as participant art shows, are open and accessible to the public.

ARTS AND CULTURAL AGENCIES
FY 2017 ADOPTED FUNDING ALLOCATIONS

Program/Agency Title Program/Agency Description	FY 2017 Adopted
Community Based Organizations	
SAY Sí SAY Sí will provide tuition-free arts educational programming to San Antonio students in national award-winning programs. These programs include comprehensive visual arts programs, media arts, and theatre arts to youth in the community, a majority of which are economically disadvantaged and culturally diverse. Programming runs year round, is long-term, and takes place weekday afternoons to early evening and Saturdays, with extended hours during the summer months. SAY Sí provides a foundation for urban youth to grow and develop real world skills that will set them on the path to college, provide a footing for navigating a continuously developing world, and allows them the ability to make a difference in their community.	$223,000
The Network for Young Artists The Network for Young Artists' (NYA) objective is to develop innate talent and build self–esteem in youth through cultural programs in voice, dance, and musical instruments. NYA's music education classes and performing opportunities are open to all youth 4 to 20 years of age. The Network for Young Artists provides performances throughout San Antonio that are open to the public. They provide performances of popular music, musical standards, and traditional cultural Latino music.	$38,000
Urban-15 Group Urban-15 is a multi-disciplinary arts organization devoted to music, dance, and media. Urban-15 devotes its energy to creating original works and educational programs for the community with artistic productions that combine traditional culture, modern artistic aesthetics, and creative technologies. They provide instruction and the following dance troupe ensemble performances: Carnival de San Anto, Urban School of Music and Dance, The Cultivation Project (Youth Music/Media program) and the internet streaming Video Lab.	$118,000
Community Based Organizations Total	**$1,263,500**
Festivals & Community Celebrations	
Anuja San Antonio The Diwali SA Festival was created in 2009 to commemorate the signing of a Sister-City relationship between the City of San Antonio and Chennai, India in 2008. The mission of the Diwali San Antonio "Festival of Lights" is to celebrate Indian culture and traditions by featuring traditional Indian dance, entertainment, food, and booths selling goods from various parts of India. The event is free and open to the public.	$8,500

ARTS AND CULTURAL AGENCIES
FY 2017 ADOPTED FUNDING ALLOCATIONS

Program/Agency Title Program/Agency Description	FY 2017 Adopted

Festivals & Community Celebrations

Avenida Guadalupe, Dies y Seis de Septiembre Festival — $2,000

The Diez y Seis de Septiembre Parade and Festival, now in its 35th year, enables the observation of an important date in Mexican American culture. The Diez y Seis de Septiembre Parade is the "Lest We Forget" event for the Mexican American community. The event celebrates the important role Tejanos played in the process of two nations discovering democracy and freedom.

SA FILM – San Antonio Film Festival — $3,000

San Antonio Film Festival is the one of the largest film festivals in South Texas and will be celebrating twenty-two years of screening independent films in 2017. Creating connections and providing opportunities is just a small part of SAFILM's mission. SAFILM is a platform for filmmakers to express their cinematic voices. Aspiring and veteran filmmakers get the opportunity to present their work in a competitive, energizing environment.

San Antonio Parks Foundation — $18,400

San Antonio Parks Foundation will present Jazz SALive. This event is the largest and longest running Jazz festival in San Antonio. Celebrating 33 years, Jazz SALive is an annual pilgrimage to the historic and newly renovated Travis Park for most of our community. The event will be free to the public.

San Antonio Public Library Foundation — $46,500

An exciting, major initiative, the San Antonio Book festival (SABF) is a program of the San Antonio Public Library Foundation and is presented with our founding partners, the Central Library, Southwest School of Art, and Texas Book Festival. SABF is a free, daylong event whose mission is to unite readers and writers in a celebration of ideas, books libraries, and library culture. The event is scheduled for April 2017 at the Central Library and the neighboring Southwest School of Art and Charline McCombs Empire Theatre.

Sociedad Herencia Puertorriqueña — $2,400

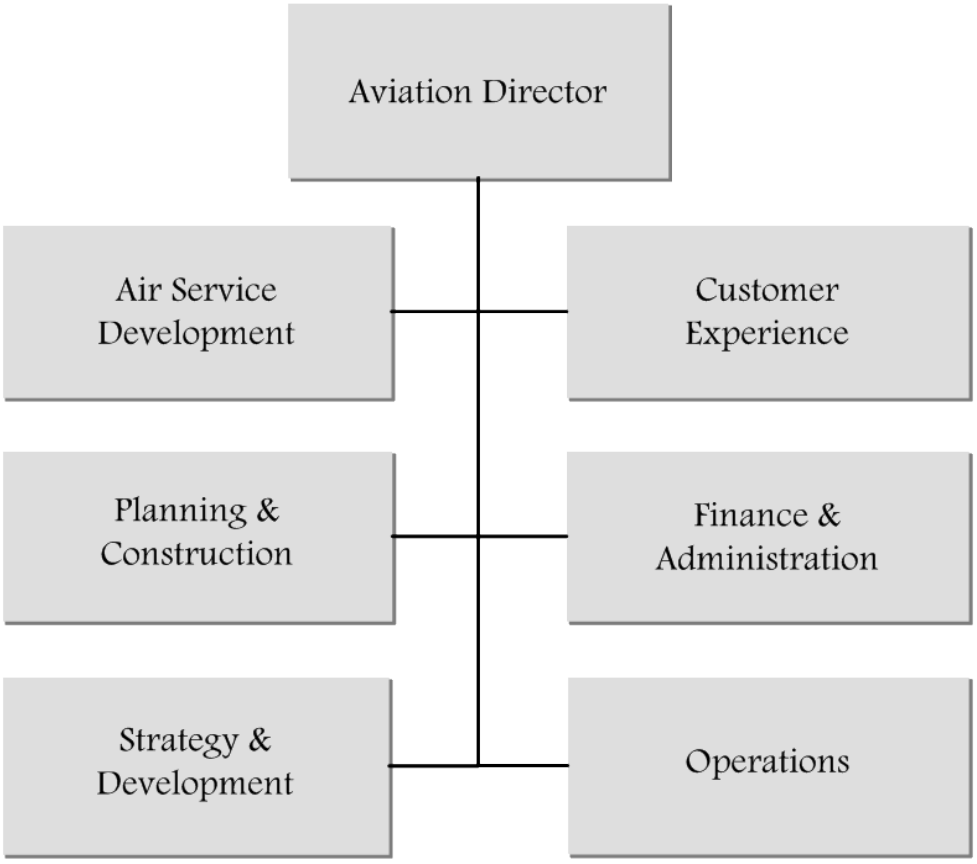
Sociedad Herencia Puertorriqueña Festival celebrates international dance and culture. The Festival program will highlight the art, education, music and folklore of Puerto Rico. A musical program is planned that will include cultural affinity, artistic presence, and various high-quality musical performances. This is family friendly and culturally significant event open to all.

ARTS AND CULTURAL AGENCIES
FY 2017 ADOPTED FUNDING ALLOCATIONS

Program/Agency Title Program/Agency Description	FY 2017 Adopted
Festivals & Community Celebrations	
Texas International Folk Dancers The Texas International Folk Dancers' festival celebrates international dance and cultures with presentations of century-old traditional works, as well as more contemporary pieces. Examples of different cultures will be presented. This is family friendly and culturally significant event open to all.	$2,000
Festivals & Community Celebrations Total	**$82,800**
Artist Re-Granting	
National Association of Latino Arts and Culture The mission of the National Association of Latino Arts and Cultures (NALAC) is to promote, advance, develop, and cultivate the Latino arts field. NALAC envisions a cultural landscape that fully values and integrates the essential contributions of an expanding Latino arts field and its dynamic workforce. Founded and based in San Antonio by prominent Latino artists, NALAC plays an important leadership role in building the professional capacity of Latino artists and organizations, as well as promoting policies for cultural equity in partnership with other organizations.	$30,000
San Antonio Artist Foundation The mission of the Artist Foundation of San Antonio is to enrich the city's artistic and economic fabric by providing monetary awards to individual artists, across diverse disciplines, to advance their creative enterprise and the arts in the community.	$30,000
Artist Re-Granting Total	**$60,000**
Additional Arts Funding Allocations	
Cultural Collaborative/Strategic Plan The Department of Arts and Culture will engage a consultant to update and implement the City's cultural plan, uniting cultural leaders and artists on economic issues ranging from cultural heritage to cultural equity, while attracting new residents and employers to grow our creative economy.	$75,000

ARTS AND CULTURAL AGENCIES
FY 2017 ADOPTED FUNDING ALLOCATIONS

Program/Agency Title Program/Agency Description	FY 2017 Adopted
Additional Arts Funding Allocations	
Organizational Development & Mentoring Program The Department of Arts and Culture will provide assessment, training and mentorship services for arts agencies to increase their organizational capacity and economic sustainability.	$75,000
Sister City The City of San Antonio currently has nine sister cities of record. In the last few years alone, it has added the City of Wuxi and Chennai in India to its portfolio, increasing economic and cultural interest and exchange. The Department of Arts and Culture will be engaged with other departments, including the International Relations Office, to foster cultural understanding and relations through the development of art and cultural exchanges between several of our current sister cities.	$100,000
Technical Assistance The Technical and Economic Assistance Program is a competitive program designed to assist local not-for-profit arts and cultural organizations and professional artist in paying for specific expenses related to organization stability, development, and professional growth.	$10,000
Additional Arts Funding Allocations Total	**$260,000**
Total FY 2017 Adopted Arts and Cultural Agency Allocations	**$6,177,800**



AVIATION

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
Airport Operating & Maintenance Fund	473	92,125,071
Customer Facility Charge Fund	0	75,522,050
Passenger Facility Charge Fund	0	16,808,204
Capital Projects	0	133,906,880
Total Funding	**473**	**$318,362,205**

MISSION STATEMENT

TO INNOVATIVELY MANAGE OUR AIRPORTS TO PROVIDE A POSITIVE CUSTOMER EXPERIENCE WHILE SUPPORTING ECONOMIC DEVELOPMENT.

PROGRAM INFORMATION

The Aviation Department operates the City's two airports, San Antonio International Airport and Stinson Municipal Airport, which provide both commercial and general aviation services through an enterprise fund supported entirely by tenant rents and user fees. Departmental responsibilities include airport operations, vehicle and fleet maintenance, planning and development of airport facilities, airport security, fire protection, financial, property and procurement administration, and marketing and community affairs including air service and economic development.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes.

To provide for the aviation facility and service needs of the community, as well as support economic development, in a financially self-sufficient and safe manner consistent with applicable City, State and Federal regulations, while ensuring the best possible customer experience. To continue implementation of the Airport Capital Improvements Program, including:

- Providing general enhancements to the Customs facility within Terminal A and initiating the design of the expansion of those facilities at the San Antonio International Airport.
- Continue improvements and development at Stinson Municipal Airport.
- Contracting with a third-party to design and build a general aviation federal inspection station.
- Enhancing customer service by facilitating activities associated with the design and construction of a Consolidated Rental Car Facility (CONRAC) to accommodate airport car rental patrons.

To continue implementation of the Residential Acoustical Treatment Program by:

- Implementing the new Noise Exposure Map approved by the Federal Aviation Administration (FAA) and assigning block grouping prioritization based on FAA guidelines.
- Working to reduce aircraft noise impacts around the airport through land use planning and noise monitoring.
- Maintaining or improving on the 97% homeowner satisfaction rate with the Program per exit surveys received.

City-Wide Goal: San Antonio will be a safe and clean community.

To continue improvements to airfield projects to ensure the safety of our passengers.

- Facilitating the development and enhancement of airfield taxiways and runways.
- Working with TXDOT on the construction of a new air traffic control tower at Stinson.

To enhance the overall appearance of the San Antonio Airport System with an emphasis on landscaping, removing errant objects, enhancing curb appeal, and improving the first arrival impression of our customers:

- Completing landscape improvements though an enhancement of the irrigation system serving the public side of the Airport, removal of dead trees and shrubs, and increased usage of community service personnel to remove road side construction debris and litter.
- Implementing a night shift composed of community service personnel to improve the appearance and functionality of the outside areas of the airport including roadway curbs, parking deck and lots, walkways, landscaped lawns and various airport grounds.

To continue developing an integrated approach to achieving environmental improvements including wildlife management, natural resource management, energy management, and regulatory compliance for the Airport System by:

- Improving the Airport's storm water pollution prevention plan and activities by encouraging cooperation among all Airport tenants.
- Reducing the impact of migrating birds on airport operations and appearance.
- Developing formal soil management protocols for the excavation, testing and disposal of soils.

To continue refinement of the Airport's Safety Management System (SMS) by:

- Training of all airport employees.
- Assessing the Department's adherence to SMS Manual guidelines.
- Sharing the SMS plan and working cooperatively with any tenants that would like to be part of the SAAS/SMS Program.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will promote its unique resources to become a premier visitor and convention destination.

Add domestic non-stop destinations such as Boston, Oakland/San Francisco Bay Area, Portland and Washington D.C., as well as expand services to Fort Lauderdale and Philadelphia. In addition, add International non-stop flights to Canada, Mexico, and Latin America. This will be accomplished by:

- Making formal presentations to airline carriers in an effort to increase non-stop flights.
- Working with the Air Service Taskforce, comprised of business community leaders, who will assist in building support for maintaining current air service and attracting new non-stop flights to unserved destinations.
- Utilizing the Airport Incentive Program to offer marketing incentives for air carriers that introduce new non-stop service.
- Continue to leverage San Antonio's geographic regional location and proximity to and relationship with Mexico to attract more domestic and foreign passengers.

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

Thoroughly monitoring all contracts and ensuring that all leased areas in the terminals are up to date as well as adhere to strict guidelines and standards of appearance and service performance.

- Ensuring compliance of lease agreement elements
- Updating all databases to allow for accurate contract monitoring as well as formalization of guidelines instructing when action dates require preliminary ground work to commence.
- Ensuring all Accounts Receivable are collected in a timely fashion as well as ensuring that all late fees are assessed.
- Maximizing non-airline revenue opportunities.
- Controlling costs and minimizing increases in the Cost per Enplanement (CPE).
- Amending and/or implementing Airport PFC Impose and Use Application(s) update changes.
- Ensuring Accounts Payable is paid on time to take advantage of discounts and avoid paying late fees.
- To continue to develop and improve the San Antonio Airport System by updating and implementing its Strategic Plan.
- Revise the Airport System's SWOT Analysis Customer Value Proposition (CVP) to ensure we are meeting the needs of our customers.
- Revise the Strategic Goals of our organization and their associated performance measures based on changes to the SWOT and CVP.
- Ensure the effective implementation of all Strategic Initiatives for FY 2017.

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

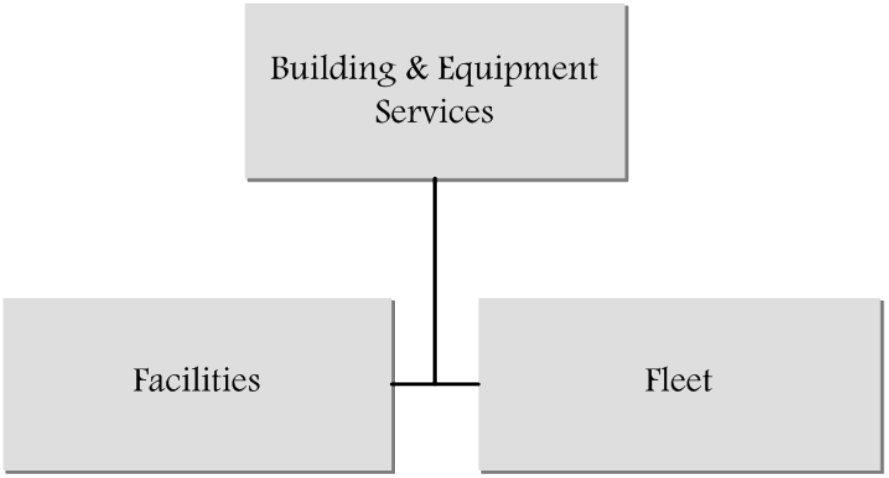
Target Met Target Not Met Informational

Performance Measure	FY 2015 Actuals	FY 2016 Target	FY 2016 Result	FY 2016 Status	FY 2017 Target
Debt service coverage	1.89	1.40x	1.82	✓	1.40x
% of Non Airline Revenues	66%	60%	64%	✓	61%
Parking and concession revenue per enplaned passenger	$9.69	$9.09	$8.90	✗	$8.74
Passenger Airline cost per enplaned passenger	$7.02	$8.40	$7.70	✓	$8.11
Airport operating cost per enplaned passenger	$12.77	$13.65	$12.86	✓	$14.22

AIRPORT OPERATING & MAINTENANCE FUND EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	29,390,252	30,987,929	30,441,730	33,454,461
CONTRACTUAL SERVICES	13,664,078	14,666,884	14,979,654	17,572,322
COMMODITIES	1,647,118	1,927,670	1,514,195	2,068,996
SELF INSURANCE/OTHER	7,711,907	7,525,695	7,187,391	7,320,411
CAPITAL OUTLAY	2,293,923	2,589,663	2,113,135	2,217,653
TRANSFERS - OPERATING	39,748,110	34,747,372	31,463,965	29,491,228
TOTAL EXPENDITURES	**$94,455,388**	**$92,445,213**	**$87,700,070**	**$92,125,071**
Authorized Positions	**458**	**468**	**468**	**473**
Full-Time Equivalents	**458.00**	**468.00**	**468.00**	**473.00**

BUILDING & EQUIPMENT SERVICES



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
Fleet Services Fund	68	21,634,628
Facility Services Fund	117	16,292,097
Equipment Renewal & Replacement Fund	0	45,753,895
Capital Projects	0	5,000,000
Total Funding	**185**	**$88,680,620**

Total Equipment Renewal & Replacement Fund FY 2017 Adopted Budget is $46,251,885 of which $497,990 is transferred to the Fleet Services Fund.

MISSION STATEMENT

BUILDING & EQUIPMENT SERVICES WILL ENSURE THE CITY'S FLEET AND FACILITIES ARE ACQUIRED, INVENTORIED, MAINTAINED, AND DISPOSED OF RESPONSIBLY AND OPERATED EFFICIENTLY FOR THE BENEFIT OF EMPLOYEES AND THE CITIZENS OF SAN ANTONIO.

PROGRAM INFORMATION

The Fleet Services Division provides support services on a charge-back basis to other City departments, as well as other governmental agencies. Responsibilities include the maintenance and repair of the City's light duty and administrative fleet assigned to the Police and Central Fleet Garage to include parts management, acquisition and disposition of City vehicles and equipment, and all fueling and carwash services.

The Facilities Management Division provides skilled trade (plumbing, electrical, carpentry, painting & HVAC) and building maintenance and repairs as well as custodial services for most City facilities.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

- Implement facility 5-year Deferred Maintenance Program.
- Implement a 5-year maintenance and operation improvement plan for the City's Program Buildings.
- Optimize the City's Fleet availability for Police and Light Duty vehicles by continuously monitoring productivity.
- Enhance fleet acquisition and disposal process and procedures and communicate them to City Departments.

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

Performance Measure	FY 2015 Actuals	FY 2016 Target	FY 2016 Result	FY 2016 Status	FY 2017 Target
% of Police and Light Duty fleet available to users	95%	95%	96%	✓	95%
Scheduled preventive maintenance completed within 30 minutes for police cruisers	97%	95%	98%	✓	96%

FLEET SERVICES FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	3,239,209	3,997,129	3,844,160	4,226,891
CONTRACTUAL SERVICES	1,662,605	2,164,339	1,815,595	1,986,557
COMMODITIES	1,702,029	1,962,189	1,986,771	1,956,640
SELF INSURANCE/OTHER	12,142,822	15,920,763	10,009,267	12,916,052
CAPITAL OUTLAY	113,273	6,307	6,307	22,780
TRANSFERS	678,372	456,070	456,070	525,708
TOTAL EXPENDITURES	**$19,538,310**	**$24,506,797**	**$18,118,170**	**$21,634,628**
Authorized Positions	**66**	**68**	**68**	**68**
Full-Time Equivalents	**66.00**	**68.00**	**68.00**	**68.00**

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met Target Not Met Informational

Performance Measure	FY 2015 Actuals	FY 2016 Target	FY 2016 Result	FY 2016 Status	FY 2017 Target
% of scheduled preventive building maintenance completed on time	95%	95%	98%		95%

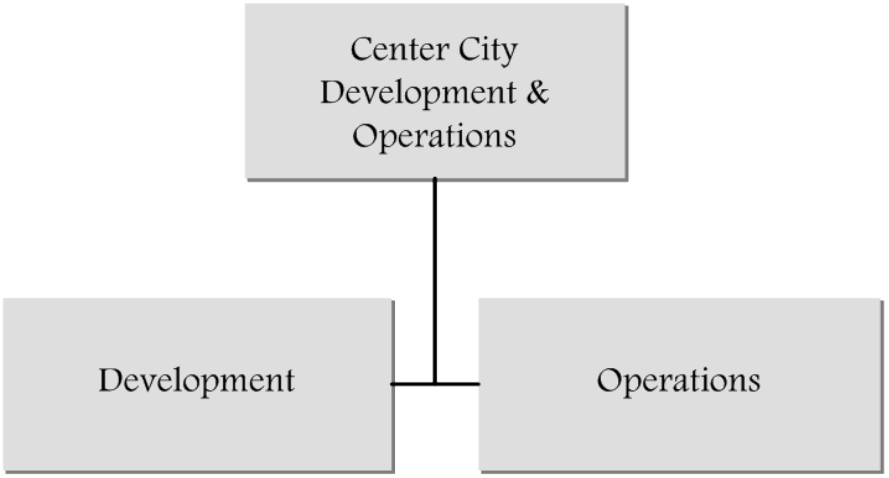
FACILITY SERVICES FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	5,945,983	6,268,346	6,101,699	6,627,127
CONTRACTUAL SERVICES	2,974,898	3,307,120	3,103,813	3,692,638
COMMODITIES	807,247	867,431	870,115	928,717
SELF INSURANCE/OTHER	3,949,921	3,783,559	4,132,959	4,130,196
CAPITAL OUTLAY	8,712	33,959	33,959	197,518
TRANSFERS	1,306,421	712,870	712,870	715,901
TOTAL EXPENDITURES	**$14,993,182**	**$14,973,285**	**$14,955,415**	**$16,292,097**
Authorized Positions	**120**	**116**	**116**	**117**
Full-Time Equivalents	**119.50**	**115.50**	**115.50**	**116.50**

EQUIPMENT RENEWAL & REPLACEMENT FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
CONTRACTUAL SERVICES	65,660	69,625	126,832	1,126,832
SELF INSURANCE/OTHER	252,182	126,685	126,685	724
CAPITAL OUTLAY	31,148,571	42,182,391	38,893,004	44,611,660
TRANSFERS	3,263,068	523,658	523,658	512,669
TOTAL EXPENDITURES	**$34,729,481**	**$42,902,359**	**$39,670,179**	**$46,251,885**
Authorized Positions	**0**	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**	**0.00**

CENTER CITY DEVELOPMENT & OPERATIONS



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	62	13,942,193
General Fund - Brownfield Program	1	90,581
General Fund - Land Banking Expenditures	0	90,000
General Fund - Hemisfair Park Area Redevelopment Corporation Local Gover	0	1,687,000
Inner City Incentive Fund	0	2,000,000
Parking Operating & Maintenance Fund	91	10,271,998
Market Square Fund	7	2,814,633
Capital Projects	0	14,105,000
Total Funding	**161**	**$45,001,405**

Total Market Square Fund FY 2017 Adopted Budget is $2,991,124, of which $176,491 is transferred to the Parking Operating and Maintenance Fund.

CENTER CITY DEVELOPMENT & OPERATIONS

GENERAL FUND
INNER CITY INCENTIVE FUND
PARKING OPERATING & MAINTENANCE FUND
MARKET SQUARE FUND

MISSION STATEMENT

THE MISSION OF THE CENTER CITY DEVELOPMENT & OPERATIONS DEPARTMENT IS TO INITIATE AND FACILITATE LIVABILITY, COMMERCE, INFRASTRUCTURE, AND PROSPERITY FOR A VIBRANT CENTER CITY.

PROGRAM INFORMATION

The Center City Development & Operations Department will facilitate development in the downtown area and surrounding neighborhoods, and create and sustain partnerships with numerous City departments, downtown stakeholders, neighborhoods, and businesses engaged in the downtown area. The Development Division responsibilities include: support economic development initiatives through staff facilitation and incentives; assist the HemisFair Park Area Redevelopment Corporation (HPARC) in the revitalization of the HemisFair area; manage and oversee the Brownfield Redevelopment Program; and support the efforts of San Antonio Growth on the East Side (SAGE) and West Side Development Corporation (WDC). The Operations Division is responsible for maintaining a safe and clean downtown environment for citizens and visitors, to include maintenance of the River Walk, coordination of large downtown events, management of the city's downtown parking assets, and management of La Villita and Market Square.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment

Serve as the City's lead department and point of contact for redevelopment initiatives within downtown and the surrounding CRAG area.

- Refine the CRAG Policy and promote the Center City Implementation Plan to spur additional development.
- Promote the Center City Housing Incentive Policy and other incentives to facilitate development that is in line with the goals of the Downtown Strategic Framework Plan and Center City Implementation Plan.
- Facilitate communication between the developer and other City Departments to expedite project reviews and identify solutions to problems.
- Become a thought leader on the subject of creatively developing and matching incentives targeting the unique needs of redevelopment.

Create an environment which stimulates economic development and redevelopment within downtown and the surrounding CRAG area.

- Integrate and align the work of CCDO with that of other departments to maximize the benefit of efforts and investment.
- Host interactive events designed to increase downtown event participation and facilitate networking and development opportunities.

Assist in the development of a comprehensive marketing strategy to inform individuals about the positive attributes of downtown and the surrounding ICRIP neighborhoods to attract developers, residents, and corporations to seek out downtown as a destination for development, housing, or corporate relocation.

City-Wide Goal: San Antonio will be a safe and clean community.

- Maintain landscaping and sanitation along the River Walk to ensure a pleasant experience.
- Coordinate with Solid Waste and Centro Partnership for downtown sanitation services.
- Coordinate with Parks and Recreation for downtown parks and plaza maintenance including Alamo Plaza, Travis Park, HemisFair Park, Milam Park, and City Hall.
- Implement parking capital repair and replacement program in order to improve parking facilities and enhance the customer experience.

City-Wide Goal: San Antonio will be a city that maximizes its citizens' well-being and human potential while capitalizing on its cultural diversity.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

- Coordinate and monitor special events produced by the community in the downtown area in order to minimize impact to downtown businesses.
- Manage logistics for special events in coordination with various City departments.

City-Wide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.

- Focus on core services and provide strong coordination of downtown resources with City departments and stakeholders to enhance service delivery.
- Coordinate downtown economic development opportunities and municipal parking strategic planning.
- Provide efficient management of municipal parking facilities that support economic development of downtown.

City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

- Provide city-wide enforcement of municipal parking ordinances.

City-Wide Goal: San Antonio will promote its unique resources to become a premier visitor and convention destination

- Continue to manage and maintain the River Walk as a world-class attraction, taking into account any improvements, linkages, and expansions.
- Coordinate with the Convention and Visitors Bureau, Paseo del Rio Association (PDRA), Centro Partnership, contractors, businesses, and property owners to communicate and address issues that impact downtown visitors, residents, and stakeholders.
- Coordinate with Building and Equipment Services and Department of Arts & Culture for special use facility maintenance, operations, programming, and promotions at Market Square and La Villita.

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and informational systems

- Maximize financial efficiencies and ensure contractual compliance.
- Manage contracts and agreements to maximize service delivery and financial return to the City.
- Monitor financial, budget, and performance milestones to ensure fiscal compliance.
- Manage parking facilities, lots, and meters/pay stations by providing exemplary customer service.

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

Performance Measure	FY 2015 Actuals	FY 2016 Target	FY 2016 Result	FY 2016 Status	FY 2017 Target
Forgivable loans dispersed through the First Time Homebuyer Program for Employees (HOPE)	6	8	9	✓	8
Outreach programs facilitated to educate developers and other downtown stakeholders on the development process	7	4	4	✓	4
Customer satisfaction rating for River Walk landscaping	95%	95%	95%	✓	95%
Downtown area housing units facilitated through incentives (SA2020 Boundary)	993	850	850	✓	620
Events at Downtown Parks and Plazas	840	800	800	✓	750
Cars parked in City-owned parking facilities	1,930,377	1,930,377	1,930,377	✓	1,949,680
Plants planted on the River Walk	84,000	85,000	85,000	✓	85,500

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	3,659,307	4,719,875	4,684,423	4,706,096
CONTRACTUAL SERVICES	2,325,293	3,236,521	3,205,816	3,428,776
COMMODITIES	327,771	282,032	363,428	280,878
SELF INSURANCE/OTHER	1,323,676	1,709,839	1,863,429	1,981,958
CAPITAL OUTLAY	1,215	25,276	35,174	23,049
TRANSFERS	53,796	3,114,443	3,114,443	3,521,436
TOTAL EXPENDITURES	**$7,691,058**	**$13,087,986**	**$13,266,713**	**$13,942,193**
Authorized Positions	**56**	**65**	**65**	**62**
Full-Time Equivalents	**56.00**	**65.00**	**65.00**	**62.00**

GENERAL FUND - BROWNFIELD PROGRAM
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	38,018	69,012	65,611	71,529
CONTRACTUAL SERVICES	48	6,251	4,000	6,251
COMMODITIES	1,800	1,501	3,500	1,501
SELF INSURANCE/OTHER	3,959	4,613	4,613	5,031
CAPITAL OUTLAY	0	0	0	6,269
TOTAL EXPENDITURES	**$43,825**	**$81,377**	**$77,724**	**$90,581**
Authorized Positions	**1**	**1**	**1**	**1**
Full-Time Equivalents	**1.00**	**1.00**	**1.00**	**1.00**

GENERAL FUND - LAND BANKING EXPENDITURES
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
CONTRACTUAL SERVICES	90,000	90,000	90,000	90,000
TOTAL EXPENDITURES	**$90,000**	**$90,000**	**$90,000**	**$90,000**
Authorized Positions	**0**	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**	**0.00**

GENERAL FUND - HEMISFAIR PARK AREA REDEVELOPMENT CORPORATION LOCAL GOVERNMENT CORPORATION EXPENDITURES
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
CONTRACTUAL SERVICES	1,687,694	1,687,694	1,687,694	1,687,000
TOTAL EXPENDITURES	**$1,687,694**	**$1,687,694**	**$1,687,694**	**$1,687,000**
Authorized Positions	**0**	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**	**0.00**

INNER CITY INCENTIVE FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
CONTRACTUAL SERVICES	3,676,512	2,000,000	2,000,000	2,000,000
TOTAL EXPENDITURES	**$3,676,512**	**$2,000,000**	**$2,000,000**	**$2,000,000**
Authorized Positions	**0**	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**	**0.00**

PARKING OPERATING & MAINTENANCE FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	4,102,652	4,586,058	4,580,405	4,812,673
CONTRACTUAL SERVICES	1,628,762	1,089,413	1,074,327	1,089,413
COMMODITIES	135,187	205,802	198,116	205,802
SELF INSURANCE/OTHER	725,914	814,122	831,970	784,718
CAPITAL OUTLAY	52,775	5,250	5,250	876,000
TRANSFERS	2,422,755	2,760,862	2,770,539	2,503,392
TOTAL EXPENDITURES	**$9,068,045**	**$9,461,507**	**$9,460,607**	**$10,271,998**
Authorized Positions	**95**	**92**	**92**	**91**
Full-Time Equivalents	**87.00**	**86.00**	**86.00**	**85.00**

The FY 2017 Proposed Budget reflects the reorganization of 1 Electrician III position to the Facilities Services Fund in the Building and Equipment Services Department.

MARKET SQUARE FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	356,061	396,689	332,661	411,444
CONTRACTUAL SERVICES	1,493,776	1,160,339	1,345,749	1,760,339
COMMODITIES	56,660	49,445	31,600	49,445
SELF INSURANCE/OTHER	455,047	398,171	447,725	414,014
CAPITAL OUTLAY	0	135,558	246,952	1,296
TRANSFERS	225,591	312,553	312,553	354,586
TOTAL EXPENDITURES	**$2,587,135**	**$2,452,755**	**$2,717,240**	**$2,991,124**
Authorized Positions	**9**	**7**	**7**	**7**
Full-Time Equivalents	**8.00**	**7.00**	**7.00**	**7.00**

CITY ATTORNEY



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	65	8,467,232
Self-Insurance Liability Fund	12	1,333,970
Self-Insurance Workers' Compensation Fund	6	692,776
Grants	2	194,839
Total Funding	**85**	**$10,688,817**

MISSION STATEMENT

THE MISSION AND DUTY OF THE CITY ATTORNEY'S OFFICE IS TO RENDER TO THE CITY OF SAN ANTONIO THE HIGHEST QUALITY LEGAL SERVICE WITH FIDELITY TO PROFESSIONAL STANDARDS AND CONDUCT.

PROGRAM INFORMATION

Article V, Section 53 of the City Charter provides that the City Attorney shall serve as chief legal advisor to the City Council, the City Manager and all city departments, offices and agencies. The City Attorney's Office represents the City in all litigation and administrative proceedings brought against or by the City and its officials and works hand-in-hand with the police and code enforcement officials to prosecute all Class C misdemeanors in the Municipal Courts. Attorneys and support staff in the City Attorney's Office provide all legal services necessary to complete a program or activity initiated by a city department or official. The attorneys research legal issues and advise City officials, boards, and commissions; draft and review ordinances and resolutions considered by the City Council; and negotiate, draft, and review contracts and other documents essential to the successful completion of the myriad of programs and functions of the City of San Antonio. To avoid conflicts or provide additional resources or expertise on a particular matter, the City Attorney may hire and use outside counsel to provide essential legal services.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.

- Aggressively pursue actions to enforce City codes and ordinances to protect public safety, and to recover amounts owed to the City.
- Fully investigate lawsuits against the City and its officials; negotiate a fair and reasonable settlement when appropriate; and aggressively defend against litigation and proceed to trial when necessary.
- Maintain the trust and confidence of City officials that the City receives the highest quality legal services from all attorneys who provide those services.
- Continue to develop a team relationship with City officials by identifying legal issues and providing advice, solutions, and strategies to implement policy and program goals.

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

Performance Measure	FY 2015 Actuals	FY 2016 Target	FY 2016 Result	FY 2016 Status	FY 2017 Target
Customer satisfaction rating for training City staff	95%	92%	95%	✓	92%
Customer satisfaction % regarding overall services	95%	95%	95%	✓	95%

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	6,356,052	6,696,469	6,679,261	7,231,676
CONTRACTUAL SERVICES	180,229	570,275	584,275	548,975
COMMODITIES	79,502	111,281	111,281	106,781
SELF INSURANCE/OTHER	448,421	539,272	538,880	564,506
CAPITAL OUTLAY	39,520	51,431	55,031	15,294
TOTAL EXPENDITURES	**$7,103,724**	**$7,968,728**	**$7,968,728**	**$8,467,232**
Authorized Positions	**66**	**66**	**66**	**65**
Full-Time Equivalents	**66.00**	**66.00**	**66.00**	**65.00**

SELF-INSURANCE LIABILITY FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	1,136,865	1,186,105	1,207,149	1,232,507
CONTRACTUAL SERVICES	28,829	35,289	35,289	35,289
COMMODITIES	9,225	25,123	25,123	25,123
SELF INSURANCE/OTHER	109,295	37,512	37,512	39,755
CAPITAL OUTLAY	453	0	0	1,296
TOTAL EXPENDITURES	**$1,284,667**	**$1,284,029**	**$1,305,073**	**$1,333,970**
Authorized Positions	**12**	**12**	**12**	**12**
Full-Time Equivalents	**12.00**	**12.00**	**12.00**	**12.00**

SELF-INSURANCE WORKERS' COMPENSATION FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	607,189	598,141	578,028	607,762
CONTRACTUAL SERVICES	17,396	34,094	34,094	34,094
COMMODITIES	11,647	22,438	22,438	22,438
SELF INSURANCE/OTHER	23,684	24,904	24,904	25,890
CAPITAL OUTLAY	1,507	1,500	1,500	2,592
TOTAL EXPENDITURES	**$661,423**	**$681,077**	**$660,964**	**$692,776**
Authorized Positions	**6**	**6**	**6**	**6**
Full-Time Equivalents	**6.00**	**6.00**	**6.00**	**6.00**

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2017	CITY MATCH
CDBG Legal Administration	139,789	0	0	139,789	0
HOME Legal Administration	55,050	0	0	55,050	0
TOTAL	**194,839**	**0**	**0**	**194,839**	**0**

GRANT NAME: *CDBG Legal Administration*

PROGRAM INFORMATION

The City Attorney's Community Development Block Grant (CDBG) and HOME Grant Section negotiates and prepares specialized contracts and exhibits required in conjunction with CDBG revitalization and housing activities, loan documents, and long term lease agreements with non-city entities for use of CDBG funded property. Staff also prepares and reviews legal documents related to CDBG and HOME housing-related projects. CDBG & HOME funds support salaries for two Attorneys.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$141,784	$139,789	$139,789
TOTAL FUNDING	**$141,784**	**$139,789**	**$139,789**
EXPENDITURES			
PERSONAL SERVICES	$139,798	$139,789	$139,789
CONTRACTUAL SERVICES	$1,985	$0	$0
TOTAL EXPENDITURES	**$141,783**	**$139,789**	**$139,789**
Authorized Positions	**2**	**2**	**2**
Full-Time Equivalents	**2.00**	**2.00**	**2.00**

GRANT NAME: *HOME Legal Administration*

PROGRAM INFORMATION

The City Attorney's Community Development Block Grant (CDBG) and HOME Grant Section negotiates and prepares specialized contracts and exhibits required in conjunction with CDBG revitalization and housing activities, loan documents, and long term lease agreements with non-city entities for use of CDBG funded property. Staff also prepares and reviews legal documents related to CDBG and HOME housing-related projects.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$53,173	$52,614	$55,050
TOTAL FUNDING	**$53,173**	**$52,614**	**$55,050**
EXPENDITURES			
PERSONAL SERVICES	$52,034	$49,594	$55,050
CONTRACTUAL SERVICES	$1,139	$3,020	$0
TOTAL EXPENDITURES	**$53,173**	**$52,614**	**$55,050**
Authorized Positions	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**

CITY AUDITOR



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	23	2,995,344
Total Funding	**23**	**$2,995,344**

MISSION STATEMENT

THE OFFICE OF THE CITY AUDITOR WILL FACILITATE GOVERNMENT ACCOUNTABILITY TO THE CITIZENS OF SAN ANTONIO THROUGH NON-PARTISAN, FACT-BASED, INDEPENDENT, OBJECTIVE ASSESSMENTS OF CITY PROGRAMS, ACTIVITIES, AND FUNCTIONS.

PROGRAM INFORMATION

The independent Office of the City Auditor supports the City Council, City Manager, and staff by:

- Performing internal audits of programs, activities, and functions.
- Providing advisory services to the City Council and City Management.
- Complying with generally accepted government auditing standards issued by the Government Accountability Office.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

The Office of the City Auditor's goal is to provide an independent, objective audit and attestation activity designed to add value and to improve the City's operations. The department will help the City accomplish its objectives by bringing a systematic, disciplined approach to evaluating and improving the effectiveness of risk management, control, and governance processes.

To accomplish the department's mission, programs, and goals, the following objectives will be continued and/or established for this fiscal year:

- Develop and execute a risk-based annual audit plan.
- Present useful and achievable audit recommendations, such as business process best practices, work simplification, safeguarding of City assets, or identification of duplicate/overlapping job functions.
- Complete an appropriate number of audits in a professional, cost effective, and timely manner.
- Follow Generally Accepted Government Auditing Standards (GAGAS, also known as the GAO Yellow Book) issued by the Government Accountability Office for audit and non-audit projects.
- Meet GAGAS for continuing professional education.
- Foster an environment of continued education by supporting staff's pursuit of upper level degrees and certifications.

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

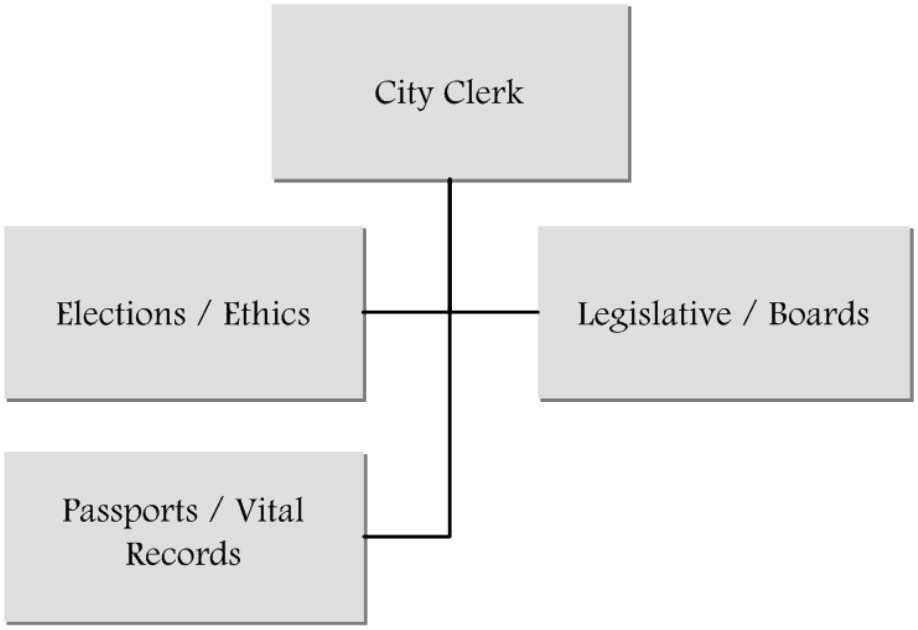
Target Met | Target Not Met | Informational

Performance Measure	FY 2015 Actuals	FY 2016 Target	FY 2016 Result	FY 2016 Status	FY 2017 Target
% Auditor direct time to available time	78%	78%	78%	✓	78%
% of audit recommendations accepted	96%	95%	97%	✓	95%
% of staff with professional certifications	70%	70%	70%	✓	70%
Audit Reports Issued	32	30	30	✓	32

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	2,324,364	2,471,508	2,470,754	2,598,997
CONTRACTUAL SERVICES	252,941	297,582	297,611	300,342
COMMODITIES	4,112	13,790	13,790	13,790
SELF INSURANCE/OTHER	73,865	74,144	74,144	76,825
CAPITAL OUTLAY	0	30,000	30,725	5,390
TOTAL EXPENDITURES	**$2,655,282**	**$2,887,024**	**$2,887,024**	**$2,995,344**
Authorized Positions	**23**	**23**	**23**	**23**
Full-Time Equivalents	**23.00**	**23.00**	**23.00**	**23.00**

CITY CLERK



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	32	3,706,846
Total Funding	**32**	**$3,706,846**

MISSION STATEMENT

THE OFFICE OF THE CITY CLERK IS FIRMLY COMMITTED TO EXCELLENCE IN PUBLIC SERVICE BY PROVIDING ELECTED OFFICIALS, THE PUBLIC, AND CITY DEPARTMENTS ACCESSIBLE OFFICIAL RECORDS AND ARCHIVES.

PROGRAM INFORMATION

The Office of the City Clerk is responsible for the conduct of Municipal Elections in accordance with the City Charter and State Law. It is the principal office that administers Official Statements of Elected and Appointed Officer and Oaths of Office. The City Clerk is the filing authority for Financial Disclosure Reports, Lobbyist Registrations, and Campaign Contribution and Expenditure Reports for Officeholders and Candidates. The Legislative Division accounts for all City Ordinances, Resolutions, Minutes, and Contracts, as well as administers Official Honorariums and provides oversight of Board/Commission Appointments by the City Council. The Records Management and Archives Divisions facilitate the management, retention, and destruction of records as well as the management and preservation of historic documents in compliance with the Texas State Library. In 2010, the Office of the City Clerk was designated as an official Passport Acceptance Facility, enabling that Division to accept applications on behalf of the U.S. Department of State. Said initiative has generated and will continue to provide new revenue to the City of San Antonio. In FY 2012-2013, the Vital Records Division was transferred under the direction of the City Clerk overseeing the responsibilities and implementing technology for Birth and Death Certificate issuance.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.

- Maintain trust and confidence of Mayor/Council through effective management of Council Support Services.
- Provide accessibility to Internal/External Customers of Official City Council Action.
- Foster and develop a team relationship among Internal/External Customers.
- Pursue and implement a web-based lobbyist registration and reporting system.
- Adhere and enhance the City Wide Departmental Records Retention Program and Training for Departments.
- Research, develop, and review specifications on digitization and imaging equipment for continuous improvement.
- Continue to increase the number of digital collections online.
- Re-Engineer processes for customers applying for a birth certificate or passport to continue to reduce wait time and improve the Customer Service Experience.
- Implement the use of technology in Vital Records for efficiency and effectiveness.
- Utilize the preservation fee collected for birth/death records for its intended use of preservation of historical records and upgrade computer technology.
- Seek out an electronic program to affix File Numbers to each Birth and Death Record.
- Provide a foundation that promotes each Core Value of the City.

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

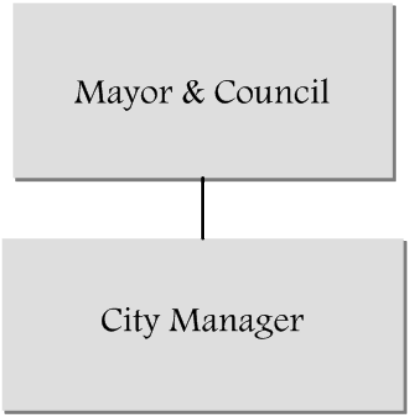
Performance Measure	FY 2015 Actuals	FY 2016 Target	FY 2016 Result	FY 2016 Status	FY 2017 Target
Support provided for legislative meetings (Council Meetings, Council Committees, and Ad Hoc Meetings)	450	490	500	✓	500
COSA records registration for each death record	26,036	22,065	22,140	✓	16,000
COSA records registration for each birth record	34,952	35,125	35,725	✓	35,775
Death Certificate sales (number of records)*	15,906	16,300	12,260	✗	12,250
Revenue generated from Birth Certificate sales	1,532,863	1,511,225	1,511,710	✓	1,482,928
Revenue generated from passport acceptance facility	513,777	515,000	537,240	✓	519,645
Customer service satisfaction (Council Support, Passport Service, Accessibility of Digital Data)	98%	98%	98%	✓	96%

*Death certificate sales have declined since FY 2010 due to electronic filing of death certificates directly with the State Health Services.

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	1,962,112	2,114,289	2,113,314	2,242,914
CONTRACTUAL SERVICES	243,361	261,017	259,687	432,192
COMMODITIES	27,088	631	51,521	52,031
SELF INSURANCE/OTHER	935,128	973,570	973,599	961,823
CAPITAL OUTLAY	9,637	18,700	20,030	17,886
TRANSFERS	2,638	50,000	0	0
TOTAL EXPENDITURES	**$3,179,964**	**$3,418,207**	**$3,418,151**	**$3,706,846**
Authorized Positions	**31**	**32**	**32**	**32**
Full-Time Equivalents	**31.00**	**32.00**	**32.00**	**32.00**

CITY MANAGER



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	17	3,465,296
Total Funding	**17**	**$3,465,296**

MISSION STATEMENT

THE CITY OF SAN ANTONIO IS COMMITTED TO EXCELLENCE IN ALL THAT WE DO.

PROGRAM INFORMATION

The Office of the City Manager provides centralized direction and leadership for the effective administration and operation of all municipal services for the City of San Antonio as directed by the City Council. The Office of the City Manager prepares and submits to the City Council a balanced plan of municipal services in adherence with the policy goals and objectives established by the City Council while exercising effective leadership and management of the City.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will benefit from a government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

- To manage the efficient delivery of services to the residents of San Antonio.
- To analyze, evaluate, and monitor departmental, as well as community-based program proposals and needs through the efforts of the Executive Leadership Team.
- To develop programs that enhance the quality of employee performance in their effective delivery of services.

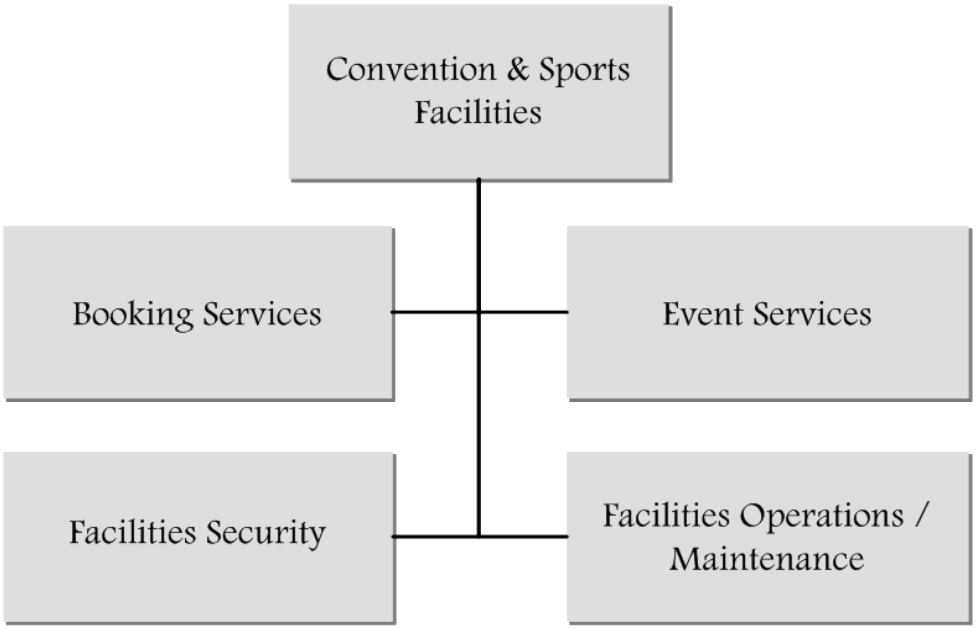
City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.

- To direct the preparation and distribution of the weekly City Council agenda and related materials to the City Council, staff, and residents of San Antonio.
- To coordinate City Council requests for information and support services.
- To ensure that appropriate customer service/community relations mechanisms are implemented to assist residents in the resolution of complaints and requests for service.
- To review and direct the operation of all municipal activities and services in an equitable, efficient, and effective manner.

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	2,801,473	2,805,083	2,802,914	3,093,693
CONTRACTUAL SERVICES	56,373	43,012	48,107	43,012
COMMODITIES	27,671	31,400	26,551	31,400
SELF INSURANCE/OTHER	280,727	282,047	283,881	297,191
CAPITAL OUTLAY	0	8,850	8,939	0
TOTAL EXPENDITURES	**$3,166,244**	**$3,170,392**	**$3,170,392**	**$3,465,296**
Authorized Positions	**17**	**17**	**17**	**17**
Full-Time Equivalents	**17.00**	**17.00**	**17.00**	**17.00**

CONVENTION & SPORTS FACILITIES



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
Community & Visitor Facilities Fund	334	39,199,787
Community & Visitor Facilities Fund (Non-Departmental)	0	3,048,577
General Fund (Carver Community Cultural Center)	7	1,083,726
Carver Special Revenue Fund	7	467,034
Capital Projects	0	6,000,000
Total Funding	**348**	**$49,799,124**

MISSION STATEMENT

WE PROUDLY DELIVER EXCELLENT EVENT EXPERIENCES IN PREMIER FACILITIES.

PROGRAM INFORMATION

The Convention and Sports Facilities Department (CSF) oversees the operation and management of the Henry B. Gonzalez Convention Center, the Lila Cockrell Theatre, the Alamodome (includes the Illusions Theatre) and the Carver Community Cultural Center. These multi-purpose facilities are used for conventions, sporting events, corporate meetings, trade shows, consumer shows, performing arts events, and a variety of civic, religious, and private functions. The Office of the Director includes one Director and one Assistant Director, with department administration consisting of a General Manager for each of the facilities. Each facility has functional divisions that include booking, event services, security, maintenance, and operations. City shared services provided for all CSF facilities include Finance & Administration, Information Technology, Capital Project Management, and Human Resources.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

Promote the San Antonio visitor experience.

- Seek opportunities for revenue growth, while adding value to the overall customer experience.
- Demonstrate good fiscal stewardship, including effectively monitoring all department contracts.
- Explore and implement technological advancements that enhance customer service, and create revenue opportunities, while enhancing our leading-edge reputation.
- Gather input from customers and stakeholders for facility and programming improvements that add overall value to the customer experience.
- Identify opportunities communicated in employee surveys through follow up town hall meetings and focus groups that encourage staff to be driven by continuous improvement.

City-Wide Goal: San Antonio will promote its unique resources to become a premier visitor and convention destination.

Provide capital project management.

- Continuously improve facilities such as the Carver Community Cultural Center and Lila Cockrell Theatre in a manner that serves to preserve and protect what is unique and special about San Antonio.
- Identify and prioritize innovations and capital projects that enhance efficiency, customer service, and revenue growth opportunities.
- Develop and implement product improvement plans that represent consistency in high-quality standards for CSF facilities.
- Contribute significant operator and customer perspectives to the Convention Center expansion and Alamodome Renovation project.

City-Wide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.

Provide employees with professional growth opportunities by offering specialized training and continuing education.

- Continue to manage and enhance the department's sustainability efforts and green initiatives and search for opportunities to recycle, conserve, and promote accomplishments to customers.
- Engage employees to participate in wellness activities by providing staff with opportunities to get screened, become active, learn about ways to improve their health, and be accountable.
- Promote a diverse work environment that inspires employees through recognition and open communication.

City-Wide Goal: San Antonio's Core Values of Teamwork, Integrity, Innovation and Professional are principles employees understand, follow, and live.

Provide a foundation that promotes each Core Value.

- Identify ideas with Departmental Core Values Task Force for year-round implementation.
- Leverage available communication tools to enhance employee awareness through email, materials, and staff

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

meetings.

• Incorporate awareness and emphasis of Core Values into daily activities and job performance.

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

Performance Measure	FY 2015 Actuals	FY 2016 Target	FY 2016 Result	FY 2016 Status	FY 2017 Target
Facility satisfaction rating	94%	94%	94%	✓	96%
Convention Center in the year for the year booking rental	$564,000	$280,505	$333,195	✓	$350,000
Alamodome repair/maintenance expense per total gross sq. ft.	$2.72	$3.29	$3.26	✓	$3.56
Convention Center repair/maintenance expense per total gross sq. ft.	$2.99	$2.70	$2.67	✓	$3.00
Alamodome Event Days	136	121	110	✗	109
Revenue per attendee at the Alamodome	$8.58	$8.00	$8.51	✓	$8.68
Revenue per Net Square Foot of Convention Facility Rentable Space	$21.60	$18.41	$20.37	✓	$20.27

*Alamodome event days were lower due to construction impacting the expected number of in the year for the year bookings.

COMMUNITY & VISITOR FACILITIES FUND EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	17,343,407	18,360,679	18,338,897	19,920,351
CONTRACTUAL SERVICES	4,606,384	5,005,198	4,872,525	5,936,282
COMMODITIES	1,141,938	1,221,329	1,051,328	1,275,289
SELF INSURANCE/OTHER	10,861,777	11,283,913	11,511,666	11,673,215
CAPITAL OUTLAY	282,318	220,927	311,578	218,930
TRANSFERS	449,432	475,720	1,622,681	175,720
TOTAL EXPENDITURES	**$34,685,256**	**$36,567,766**	**$37,708,675**	**$39,199,787**
Authorized Positions	**312**	**333**	**333**	**334**
Full-Time Equivalents	**312.00**	**333.00**	**333.00**	**334.00**

COMMUNITY & VISITOR FACILITIES FUND (NON-DEPARTMENTAL)
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
CONTRACTUAL SERVICES	553,104	1,048,577	765,195	548,577
HOSTING OBLIGATIONS	1,817,509	2,954,475	2,954,475	2,500,000
TRANSFERS	72,900	0	0	0
TOTAL EXPENDITURES	**$2,443,513**	**$4,003,052**	**$3,719,670**	**$3,048,577**
Authorized Positions	**0**	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**	**0.00**

GENERAL FUND (CARVER COMMUNITY CULTURAL CENTER)
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	614,400	605,961	612,311	631,308
CONTRACTUAL SERVICES	265,090	282,588	279,554	296,185
COMMODITIES	14,409	16,565	14,089	16,565
SELF INSURANCE/OTHER	83,468	73,426	79,941	85,897
CAPITAL OUTLAY	369	42,430	42,430	53,771
TOTAL EXPENDITURES	**$977,736**	**$1,020,970**	**$1,028,325**	**$1,083,726**
Authorized Positions	**7**	**7**	**7**	**7**
Full-Time Equivalents	**7.00**	**7.00**	**7.00**	**7.00**

CARVER SPECIAL REVENUE FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	294,601	379,523	372,757	395,356
CONTRACTUAL SERVICES	53,673	70,311	67,922	70,311
SELF INSURANCE/OTHER	0	0	0	71
CAPITAL OUTLAY	18,901	0	2,389	1,296
TOTAL EXPENDITURES	**$367,175**	**$449,834**	**$443,068**	**$467,034**
Authorized Positions	**7**	**7**	**7**	**7**
Full-Time Equivalents	**6.50**	**6.50**	**6.50**	**6.50**

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2017	CITY MATCH
Carver Contribution & Trust Fund - Donation	0	0	139,407	139,407	327,627
TOTAL	**0**	**0**	**139,407**	**139,407**	**327,627**

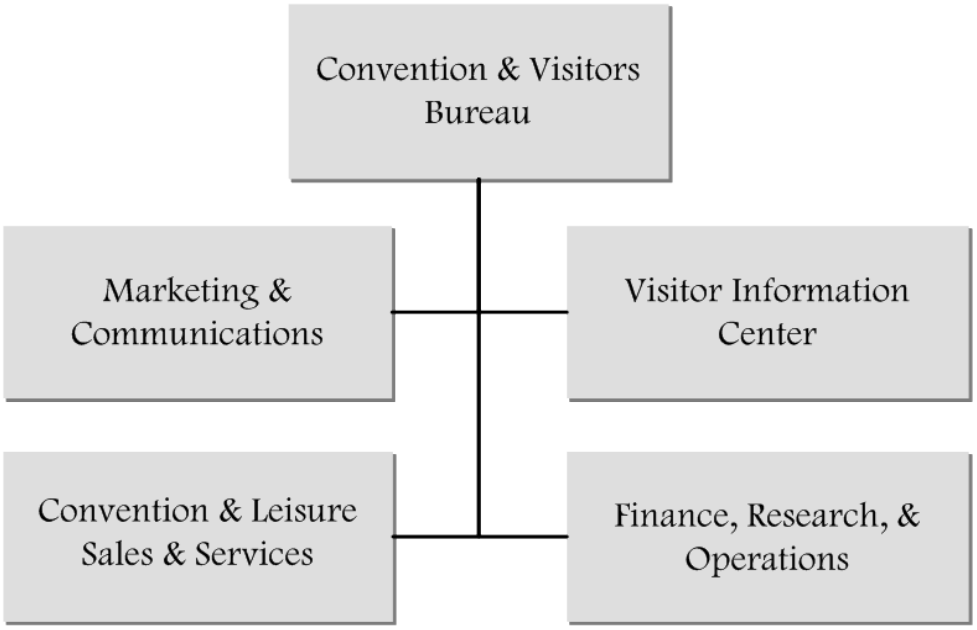
GRANT NAME: *Carver Contribution & Trust Fund - Donation*

PROGRAM INFORMATION

This funding supports the Carver Community Cultural Center's focus to celebrate the diverse cultures of our world, nation, and community, with emphasis on the African and African-American heritage, by providing challenging artistic presentations, community outreach activities, and educational programs.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
OTHER - Carver Contribution & Trust Fund	$39,548	$115,441	$139,407
CITY - Cash Match	$327,627	$327,627	$327,627
TOTAL FUNDING	**$367,175**	**$443,068**	**$467,034**
EXPENDITURES			
Personal Services	$294,601	$372,757	$395,356
Contractual Services	$53,673	$67,922	$70,311
Self-Insurance	$0	$0	$71
Capital Outlay	$18,901	$2,389	$1,296
TOTAL EXPENDITURES	**$367,175**	**$443,068**	**$467,034**
Authorized Positions	**7**	**7**	**7**
Full-Time Equivalents	**6.50**	**6.50**	**6.50**

CONVENTION & VISITORS BUREAU



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
Convention & Visitors Bureau Fund	78	22,423,277
Visitor Information Center & City Store Fund	12	757,737
Total Funding	**90**	**$23,181,014**

Total Convention & Visitors Bureau Fund FY 2017 Adopted Budget is $22,845,375, of which $422,098 is transferred to the Visitor Information and City Store Fund.

MISSION STATEMENT

TO PROMOTE AND MARKET SAN ANTONIO AS A PREMIER LEISURE VISITOR AND CONVENTION/MEETING DESTINATION FOR THE PURPOSE OF POSITIVELY AFFECTING THE CITY'S ECONOMY.

PROGRAM INFORMATION

The Convention and Visitors Bureau (CVB) promotes and markets San Antonio as a leisure visitor, convention and meeting, and special event destination. This is accomplished through partnerships with the private sector, strategic advertising to the leisure visitor and meeting industry trades, direct solicitation of conventions and corporate meetings, group tours for travel operators, public relations strategies, client support and service programs, market research and other marketing efforts including digital and social media.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will promote its unique resources to become a premier visitor and convention destination.

- Selling – Maximize the number of visitors, visitor spending, and related economic impact to San Antonio through effective sales and marketing programs in order to grow the Hotel Occupancy Tax.
    - Capture a greater share of larger and more highly profitable group meetings in conjunction with the Convention Center transformation.
    - Create greater awareness of the Convention Center transformation and strengthen San Antonio's position as a destination for larger meetings.
    - Maximize short-term business opportunities.
    - Maximize opportunities through CVB's Synchronicities Three City Partnership (with Anaheim and Baltimore)
- Marketing & Communications – Enhance and broaden San Antonio's awareness by leveraging a "mix-it-up" strategic approach, drive visitation through earned media, promote reasons to travel through key initiatives and events, grow awareness in international markets, and leverage opportunity promoting the World Heritage Designation.
- Service – Maintain and encourage high service at all levels to build attendance and maximize repeat business/ visitation.
- Research – Utilize research to the fullest extent in order to make fact-based sales, marketing and operational decisions.
- Accountability Measures – Increase the means through which accountability measures can be associated with San Antonio CVB activities to ensure a maximum return on investment on those activities.
- Technology – Maximize the integration of technology in all aspects of CVB internal and external operations to ensure maximum operational effectiveness and efficiency.

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

Performance Measure	FY 2015 Actuals	FY 2016 Target	FY 2016 Result	FY 2016 Status	FY 2017 Target
Convention Room Nights booked	931,539	890,000	911,200	✓	912,000
Online engagement (in millions)	6.53	6.25	6.90	✓	7.20
Media/editorial value for San Antonio ($ in millions)	$32.99	$33.00	$33.00	✓	$33.60
Service delivery ranking (on scale of 1 to 4)	3.9	3.9	3.9	✓	3.9

CONVENTION & VISITORS BUREAU FUND EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	7,771,322	7,861,620	7,986,377	8,256,903
CONTRACTUAL SERVICES	11,482,848	11,760,527	11,617,828	12,580,978
COMMODITIES	242,940	257,400	245,661	219,449
SELF INSURANCE/OTHER	680,039	678,492	676,750	794,265
CAPITAL OUTLAY	7,442	82,500	79,220	15,294
TRANSFERS	923,830	935,389	930,698	978,486
TOTAL EXPENDITURES	**$21,108,421**	**$21,575,928**	**$21,536,534**	**$22,845,375**
Authorized Positions	**125**	**79**	**79**	**78**
Full-Time Equivalents	**89.56**	**79.00**	**79.00**	**78.00**

VISITOR INFORMATION CENTER & CITY STORE FUND EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	416,636	467,930	450,982	485,683
CONTRACTUAL SERVICES	34,372	27,600	31,975	27,600
COMMODITIES	205,896	105,500	136,105	105,500
SELF INSURANCE/OTHER	82,213	84,085	84,085	87,463
CAPITAL OUTLAY	0	0	0	3,888
TRANSFERS	1,063	1,181	1,181	47,603
TOTAL EXPENDITURES	**$740,180**	**$686,296**	**$704,328**	**$757,737**
Authorized Positions	**10**	**12**	**12**	**12**
Full-Time Equivalents	**8.00**	**9.00**	**9.00**	**9.00**

CONTRIBUTION TO DELEGATE AGENCIES

The Adopted FY 2017 Budget continues the City's strong commitment to strengthening long term economic viability in San Antonio through investment in human and workforce development. The consolidated funding process aims to direct investments toward providing effective services and positive outcomes and to ensure integration with the City's direct services, as well as to shift the focus away from the funding of agencies and the duplication of services. The City's delegate agency funding priorities support strategies that facilitate the achievement of self-sufficiency, healthy lifestyles, and full community participation among children, families, and seniors. Specifically, the Adopted FY 2017 Budget concentrates funding on strategies in alignment with City Council priorities including promoting long-term and short-term workforce development, youth services for youth development and at-risk youth behavior prevention, school completion, and senior services. In addition, the City will continue to support the community safety net through investment in basic needs, emergency assistance and homeless prevention, VITA, domestic violence reduction and child abuse prevention, and services for the homeless. The Department of Human Services and the Economic Development Department each administer a portion of the Delegate Agency Budget.

HUMAN & WORKFORCE DEVELOPMENT SERVICES
CONSOLIDATED FUNDING REPORT
ADOPTED FY 2017 ALLOCATIONS

Agency Name	Program Name	Consolidated Funding Process General Fund	Emergency Solutions Grant (ESG)	Housing Opp. for Persons with AIDS (HOPWA)	Adopted FY 2017
CHILDREN AND FAMILY SERVICES					
After School Challenge					
East Central ISD	After School Challenge/Tutoring Program	124,200 [1]			124,200
Edgewood ISD	After School Challenge Program	168,750			168,750
Harlandale ISD	After School Challenge Program	375,000			375,000
Northeast ISD	After School Challenge Program	317,900			317,900
Northside ISD	Learning Tree/Math & Science Initiative	221,000			221,000
San Antonio ISD	After School Challenge Program	1,412,780			1,412,780
South San Antonio ISD	After School Challenge Program	75,000			75,000
Southwest ISD	Inspiring Leaders After School Challenge Program	40,600			40,600
Total After School Challenge		**$2,735,230**	**$0**	**$0**	**$2,735,230**
Early Childhood Support					
Any Baby Can	Case Management Services	42,322			42,322
Any Baby Can	Prescription Assistance	57,553			57,553
AVANCE	Parent-Child Education Program	460,531			460,531
Child Advocates of San Antonio	COSA and CASA: Creating A Safer Community	50,000			50,000
Family Endeavors, Inc.	Fairweather Family Lodge	28,500			28,500
Family Service Association	Family Strengthening & Kindergarten Readiness	134,443			134,443
Respite Care	Developmental Daycare Services	121,222			121,222
San Antonio Youth Literacy	Reading Buddy Program	50,000			50,000
Total Early Childhood Support		**$944,571**	**$0**	**$0**	**$944,571**
Senior Services					
Bihl Haus Arts	GO! Arts Program	50,000			50,000
Christian Senior Services	Senior Companion Program	54,150			54,150
Good Samaritan	Senior Services	33,615			33,615
San Antonio Food Bank	Project Hope	500,000			500,000
San Antonio OASIS	OASIS	100,000			100,000
Urban 15	The Cultivation Program	33,374			33,374
YMCA of San Antonio	Active Older Adults Program	250,000			250,000
YWCA of San Antonio	Senior Connection Program	82,650			82,650
Total Senior Services		**$1,103,789**	**$0**	**$0**	**$1,103,789**
YOUTH SERVICES					
At-Risk Youth Behavior Prevention					
American Indians	Rites of Passage Program	75,000			75,000
American Indians	Fatherhood Campaign	75,000			75,000
Big Brothers Big Sisters	Workplace Mentoring Program	113,349			113,349
Boys & Girls Clubs	At Risk Youth Behavior Prevention Program	500,000			500,000
Boys Town	Community Safety Net Services	95,000			95,000
Communities in School	Middle School Back on Track	175,000			175,000
Ella Austin Community Center	At Risk Youth Behavior Prevention Program	90,000			90,000
Family Service Association	Youth Against Gang Activity (YAGA)	109,161			109,161
Girl Scouts	Girl Scouts Leadership & Westside	174,230			174,230
Good Samaritan	At Risk Youth Case Management Services	69,370			69,370
Joven	Creando La Visión Program	95,000			95,000
Martinez Street Women's Center	Girl Zone	32,415			32,415
P16 Plus	SA Kids Attend to Win	46,999			46,999
Respite Care	Respite House	76,010			76,010
Roy Maas	Counseling & Shelter Services: At-Risk Children & Youth	27,600			27,600
San Antonio Food Bank	Kids Café	47,500			47,500
Seton Home	Pathways to Independence	135,209			135,209
YWCA of San Antonio	Mi Carrera	44,650			44,650
YWCA of San Antonio	Positive Youth Development	22,563			22,563
YWCA of San Antonio	Teen Volunteer Program	39,060			39,060
Total At-Risk Youth Behavior Prevention		**$2,043,116**	**$0**	**$0**	**$2,043,116**
Youth Services					
Boys & Girls Clubs	College & Career Readiness Program	59,579			59,579
Catholic Charities	After School & Summer Youth Program Refugee	39,355			39,355
City Year	Whole School, Whole Child	50,000			50,000
Communities in School	XY - Zone Program	101,119			101,119
Family Service Association	Youth College & Career Opportunities	300,000			300,000
Good Samaritan	College & Career Readiness Program	137,459			137,459
Healy Murphy	Youth Training Program	318,250			318,250
Joven	Leaders of America	186,400			186,400
P16 Plus	My Brother's Keeper San Antonio	170,000			170,000
P16 Plus	College & Career Readiness Program	55,000			55,000
P16 Plus	San Antonio Youth Commission	25,000			25,000
Presa	SKILLS	47,727			47,727
UTSA	PREP	54,885			54,885
YMCA of San Antonio	Y Teens	114,150			114,150
Total Youth Services		**$1,658,924**	**$0**	**$0**	**$1,658,924**

[1] FY 2017 Adopted Funding includes $2,735,230 in designated funding for After School Challenge.

HUMAN & WORKFORCE DEVELOPMENT SERVICES
CONSOLIDATED FUNDING REPORT
ADOPTED FY 2017 ALLOCATIONS

Agency Name	Program Name	Consolidated Funding Process General Fund	Emergency Solutions Grant (ESG)	Housing Opp. for Persons with AIDS (HOPWA)	Adopted FY 2017
COMMUNITY SAFETY NET					
Domestic Violence Reduction & Child Abuse Prevention					
Alamo Area Rape Crisis Center	Sexual Assault Crisis & Emergency Services	73,356			73,356
Bexar County Family Justice Center	Victim's Empowerment Counseling Center	81,025			81,025
Bexar County Family Justice Center	Dream Center	58,416			58,416
Child Safe	Client Services	75,000			75,000
Family Violence Prevention Services, Inc.	Battered Women's & Children's Shelter		200,701		200,701
Total Domestic Violence Reduction & Child Abuse Prevention		**$287,797**	**$200,701**	**$0**	**$488,498**
Basic Needs & Homeless Prevention					
Project MEND	Medical Equipment Reuse Program	55,500			55,500
San Antonio Independent Living Services	Gateway to Abilities Program	65,000			65,000
St. Peter St. Joseph	Project Ayuda Homeless Prevention		47,500		47,500
Total Basic Needs & Homeless Prevention		**$120,500**	**$47,500**	**$0**	**$168,000**
Haven for Hope & Homeless Transformation					
Alamo Area Resource Center	Housing Works			146,938	146,938
Alamo Area Resource Center	Transportation Services			174,151	174,151
Beat AIDS	Case Management			47,500	47,500
Catholic Charities	Guadalupe Home Program	40,000			40,000
Center for Health Care Services	In House Wellness Program	474,217		[2]	474,217
Center for Health Care Services	Prospects Courtyard	1,112,971			1,112,971
Center for Health Care Services	Restoration Center	1,250,000			1,250,000
Family Violence Prevention Services, Inc.	Community Based Counseling	140,000			140,000
Haven for Hope	Operations	1,000,000			1,000,000
Haven for Hope	Prospects Courtyard Security	1,103,916			1,103,916
Haven for Hope	Residential and Support Services	922,000			922,000
San Antonio AIDS Foundation	Residential Special Care Nursing/Hospice			291,962	291,962
San Antonio AIDS Foundation	Long Term Tenant Based Rental Assistance			319,731	319,731
San Antonio AIDS Foundation	Congregate Hot Meals			95,900	95,900
San Antonio AIDS Foundation	Transitional Housing			130,915	130,915
San Antonio Food Bank	Community Kitchen	758,524	299,075		1,057,599
San Antonio Metropolitan Ministries	Rapid Rehousing	244,927	149,724		394,651
St. Vincent De Paul	Rapid Rehousing		47,500		47,500
Total Haven for Hope & Homeless Transformation		**$7,046,555**	**$496,299**	**$1,207,097**	**$8,749,951**
VITA/Financial Security					
Catholic Charities	VITA Guadalupe Program	30,000			30,000
Family Service Association	Financial Empowerment & VITA Program	15,000			15,000
YWCA of San Antonio	VITA Program	15,000			15,000
Total VITA/Financial Security		**$60,000**	**$0**	**$0**	**$60,000**
WORKFORCE DEVELOPMENT					
Long Term Job Training & Short Term Services					
Alamo Area College District	Seguir Adelante Program	204,413			204,413
Chrysalis Ministries	Welcome Home Job Readiness	103,110			103,110
Dress for Success	Enhancing Economic Competitiveness Program	320,000			320,000
Each One Teach One	Adult Literacy and GED Readiness Programs	150,000			150,000
East Side Education & Training Center	East Side Education & Training	100,000			100,000
Goodwill Industries	Learn While You Earn	225,000			225,000
Project QUEST, Inc.	Cloud Academy	200,000	[3]		200,000
Project QUEST, Inc.	Project QUEST	2,000,000			2,000,000
SA Youth	Youth Build Plus Program	62,500			62,500
Total Long Term Job Training & Short Term Services		**$3,365,023**	**$0**	**$0**	**$3,365,023**
TOTAL DELEGATE AGENCIES		**$19,365,505**	**$744,500**	**$1,207,097**	**$21,317,102**

[2] FY 2017 Adopted Funding includes $5,863,104 in designated funding for Haven for Hope. Total General Fund and grant allocation for Haven for Hope and related campus partners is $7,060,703.

[3] FY 2017 Adopted Funding includes $2,200,000 in designated funding for Project QUEST, Inc.

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2017 ADOPTED FUNDING ALLOCATIONS

Agency Title / *Program Name* / Program Description	FY 2016 Adopted	FY 2016 Estimate	FY 2017 Adopted
Alamo Area College District (San Antonio College) *Seguir Adelante* Assists San Antonio residents in need of GED, welfare recipients, homeless, and those in transitional housing by providing, education and supportive services utilizing a one-stop service approach.	$204,413	$204,413	$204,413
Alamo Area Rape Crisis Center *Sexual Assault Crisis & Emergency Services* Provides trained sexual assault advocates supporting victims of rape and abuse during their sexual assault forensic exam.	$73,356	$73,356	$73,356
Alamo Area Resource Center *Housing Works* Provides targeted outreach and housing case management to persons living with HIV/AIDS, local non-profits, landlords, owners, and managers of leased housing. This program proposes to educate and enroll these entities in the Greater San Antonio Housing Works Project, identify affordable housing, and provide placement. Also provides assistance in locating safe and affordable housing, provide counseling services through housing specialists, and provide access to landlords who are willing to work with clients.	$120,222	$120,222	$146,938
Alamo Area Resource Center *Transportation* Maintains primary transportation program specifically designed for persons living with HIV/AIDS. This program would utilize its current fleet of three vans and one sedan, and continue the employment of a transportation coordinator, and four driver positions to serve its increasing client base.	$174,151	$174,151	$174,151
American Indians *Fatherhood Campaign* This program serves males who are fathers or at risk of becoming fathers, ages 16-55 residing in the east, south, and west sides of San Antonio. The program provides a tailored case-management/one-on-one services to promote responsible fatherhood by helping males and fathers of all ages to achieve greater self-esteem and better awareness of their responsibilities to their families and communities.	$0	$0	$75,000

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2017 ADOPTED FUNDING ALLOCATIONS

Agency Title / *Program Name* / Program Description	FY 2016 Adopted	FY 2016 Estimate	FY 2017 Adopted
American Indians	$47,500	$47,500	$75,000
Rites of Passage			
This program serves the at-risk male youth population ages 12 to 21 years old that reside in the west, east, and south sides of San Antonio. The focus of the program is to help youth better understand the social and development responsibilities of manhood in order to strengthen the relationship of young men to self, family, and their community by offering evidence based curriculum.			
Any Baby Can	$42,322	$42,322	$42,322
Case Management			
Assists families who have children with special health care needs, chronic illness and development disabilities. This program provides case management with the purpose of supporting, informing, educating, and advocating for families while they navigate complex and fragmented health and social service systems.			
Any Baby Can	$57,553	$57,553	$57,553
Prescription Assistance			
Promotes healthier families and serves as a safety net for individuals, families, and children who do not have insurance coverage and need prescription assistance. Individuals will have access to the prescription medications that they need to restore and maintain their health; access to medications contributes to healthier individuals who are able to work to provide and maintain a home for themselves and their families.			
AVANCE	$460,531	$460,531	$460,531
Parent-Child Education Program			
Strengthens and stabilizes families by providing parents with the knowledge, skills, and resources to become their child's first and most important teacher. This program provides parents with the tools to prepare their children to transition successfully to school and to become effective learners.			
Beat AIDS	$47,500	$47,500	$47,500
Case Management			
Primary goal of the project is to support, inform, educate, advocate, and assist in accessing necessary community resources for families who have children with special health care needs, chronic illness, and critical illness.			

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2017 ADOPTED FUNDING ALLOCATIONS

Agency Title / *Program Name* / Program Description	FY 2016 Adopted	FY 2016 Estimate	FY 2017 Adopted
Bexar County Family Justice Center Foundation *Dream Center* Connects victims of domestic violence to on and off-site partners who can meet their needs to establish short and long-term stability. Victims receive the education, tools, and support needed to overcome economic obstacles including provision of basic needs, life coaching, and financial literacy with access to counseling services also available.	$58,416	$58,416	$58,416
Bexar County Family Justice Center Foundation *Victim's Empowerment Counseling Center* Provides services to assist victims of domestic violence in establishing short and long-term stability. Program participants have access to services provided by the Bexar County Family Justice Center Foundation's Dream Center Program.	$81,025	$81,025	$81,025
Big Brothers Big Sisters *Workplace Mentoring* Provides a workplace-based, one-on-one mentoring program that pairs students with employees at partnering businesses. The program provides workplace exposure and college and career awareness activities.	$113,349	$113,349	$113,349
Bihl Haus Arts *GO! Arts* The program provides professionally taught art classes for low-income senior citizens at residences and service centers. The goal is to encourage physical and mental well-being through active participation in the program.	$42,000	$42,000	$50,000
Boys & Girls Clubs *At Risk Youth Behavior Prevention Program* Provides critical after school, school holiday, and summer services in 5 branch facilities to at-risk, primarily minority youth, ages 6 to 18. This program provides the support and guidance necessary to allow for a successful transition from childhood and adolescence to adulthood.	$461,915	$461,915	$500,000
Boys & Girls Clubs *College & Career Readiness* Offers college readiness activities to middle and high school youth in a safe and engaging environment to facilitate college enrollment and attainment of higher education.	$51,851	$51,851	$59,579

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2017 ADOPTED FUNDING ALLOCATIONS

Agency Title / *Program Name* / Program Description	FY 2016 Adopted	FY 2016 Estimate	FY 2017 Adopted
Boys Town	$95,000	$95,000	$95,000
Community Safety Net			
Provides early intervention by teaching at-risk parents, even those with multiple risk factors, practical methods to enhance positive interactions with children, combat challenging behaviors, and implement effective discipline. The six or seven session classes allows parents or caretakers opportunities to learn, practice, and demonstrate effective parenting skills.			
Catholic Charities	$39,355	$39,355	$39,355
After School & Summer Youth Program Refugee			
This program operates at the Guadalupe Community Center and provides after school, holiday, and summer services to youth, grades K-12, mainly residing in the 78207 and 78237 zip codes. The program helps students improve academic performance, retain culture, and build character.			
Catholic Charities	$0	$0	$40,000
Guadalupe Home Program			
Guadalupe Home provides supportive services to at risk homeless mothers in a nurturing environment. Services include basic, immediate needs as well as long-term needs and resources such as childbirth and parenting education, nutrition education, life-skills training, counseling, and special activities and groups.			
Catholic Charities	$33,989	$33,989	$30,000
VITA Guadalupe Community Center			
Provides free income tax return preparation assistance to families, in conjunction with a comprehensive array of services to increase incomes and build assets of participating families and individuals.			
Center for Health Care Services	$474,217	$474,217	$474,217
In House Wellness Program			
Provides a structured environment for 80 homeless males diagnosed with a mental illness and residing at Prospects Courtyard or a location not meant for human habitation. Services include: psychiatric assessments and follow-up; medication stabilization and monitoring; case management and rehabilitation benefits procurement; and nursing assessments.			

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2017 ADOPTED FUNDING ALLOCATIONS

Agency Title / *Program Name* / Program Description	FY 2016 Adopted	FY 2016 Estimate	FY 2017 Adopted
Center for Health Care Services *Prospects Courtyard* Provides a safe sleeping environment for chronically homeless men and women over the age of 17 who are skeptical of seeking shelter. Meals, hygiene essentials, chapel services, and storage accommodations for clothing and service linkage to other homeless providers is made available.	$1,112,971	$1,112,971	$1,112,971
Center for Health Care Services *Restoration Center* Offers a medically supervised sobering area for the public intoxicant and interrupts the cycle of serial inebriation. Supports law enforcement and Haven for Hope security services by freeing up law enforcement to return to the street quicker. Also provides minor medical care and triage services to injured prisoners brought into the unity by law enforcement to or from the city magistrate or Bexar County Adult Detention Center.	$1,250,000	$1,250,000	$1,250,000
Child Advocates of San Antonio *COSA & CASA: Creating A Safer Community* CASA serves children (ages 0-21) in Bexar County who have been removed from their homes due to abuse/neglect and are in State protective custody. Advocates/Volunteers are educated on the complex workings of the child welfare and judicial systems and required to attend ongoing training that ensures they remain aware of all services available to them and the assigned children.	$50,000	$50,000	$50,000
Child Safe *Client Services* Provides core services to children and supportive, non-offending caregivers affected by child abuse and neglect. Core services include crisis intervention, forensic interviews, short and long-term counseling, case management/advocacy, and caregiver support.	$75,000	$75,000	$75,000
Christian Senior Services *Senior Companion Program* Provides companionship and minor assistance to disabled adults enabling them to remain independent and in their own homes. Senior companions frequently provide respite to primary caregivers allowing them the opportunity to rest, shop, and/or go to work.	$54,150	$54,150	$54,150

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2017 ADOPTED FUNDING ALLOCATIONS

Agency Title / *Program Name* / Program Description	FY 2016 Adopted	FY 2016 Estimate	FY 2017 Adopted
Chrysalis Ministries *Welcome Home Job Readiness Program* Provides case management services, job readiness, life skills, and money management classes to incarcerated individuals in local detention facilities and formerly incarcerated individuals, and their family members.	$42,000	$42,000	$103,110
City Year *Whole School Whole Child* Helps students stay in school and on track for high school graduation by measurably improving student attendance, behavior and course performance in core subjects including, English and Math.	$50,000	$50,000	$50,000
Communities in School *Middle School Student Success Program* Promotes high school graduation and education success by early intervention to address risk factors known to contribute to academic disengagement and early drop out.	$142,500	$142,500	$175,000
Communities in School *XY - Zone Program* Prepares at-risk high school boys to succeed in school by providing case management and behavior prevention services. The program guides adolescent boys, helping them succeed in school and life by developing personal responsibility and positive relationships through support groups, mentoring, team-building exercises, and service learning projects.	$101,119	$101,119	$101,119
Dress for Success *Enhancing Economic Competitiveness* Provides 1,200 San Antonio residents with training and support services to eliminate barriers to employment, including job coaching and retention, job development, and placement, wage improvement, life skills training, and workplace competency training.	$300,000	$300,000	$320,000
Each One Teach One of San Antonio *Adult Literacy Program* Provides one-on-one and small group tutoring to adults 18 years of age or older who function below eighth grade level in reading, writing, or math, and/or are studying to pass the GED exam.	$50,000	$50,000	$150,000

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2017 ADOPTED FUNDING ALLOCATIONS

Agency Title / *Program Name* / Program Description	FY 2016 Adopted	FY 2016 Estimate	FY 2017 Adopted
East Central ISD *After School Challenge/Tutoring Program* Provides after school activities that promote academic instruction, increased school attendance, and grade progression. Participating students are offered homework assistance, tutoring time, and recreational activities.	$124,200	$124,200	$124,200
East Side Education & Training Center *East Side Education & Training Center* Supports a one-stop education and workforce training center and provides 1,000 Eastside Promise Zone residents with direct access to workforce, education, and supportive services that create pathways to quality jobs and/or higher education opportunities to promote individual empowerment and prosperity.	$0	$0	$100,000
Edgewood ISD *After School Challenge Program* Provides a comprehensive, quality extended time program for elementary students, grades K-5, in the Edgewood School District. The program emphasizes academic experiences including career/college readiness and enrichment activities such as fine arts, nutrition, and physical activities.	$168,750	$168,750	$168,750
Ella Austin Community Center *At Risk Youth Behavior Prevention Program* Provides after school programming at the Ella Austin Community Center to children of the Eastside, grades K-5th. The program offers high quality services in a safe environment where students have the opportunity to thrive, practice healthy behaviors, and improve educational outcomes, and social and emotional success.	$0	$0	$90,000
Family Endeavors, Inc. *Fairweather Family Lodge* Provides direct supportive services to mothers and children to reduce and prevent child neglect and abuse. The program provides stable and safe supportive housing, child care, group and individual counseling, medication management, life skills development as well as employment training and placement assistance.	$28,500	$28,500	$28,500

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2017 ADOPTED FUNDING ALLOCATIONS

Agency Title / *Program Name* / Program Description	FY 2016 Adopted	FY 2016 Estimate	FY 2017 Adopted
Family Service Association *Family Strengthening & Kindergarten Readiness* Promotes successful educational achievement for children by improving parental involvement in their children's education and strengthening family bonds.	$221,254	$221,254	$134,443
Family Service Association *VITA Free Tax Preparation and Asset Building* Provides on-site Volunteer Income Tax Assistance (VITA) assistance to low-income tax payers as part of the Asset Building Program.	$15,000	$15,000	$15,000
Family Service Association *Youth Against Gang Activity* Fosters resiliency and increases coping and prevention skills in youth. Also engages youth in school support and civic engagement opportunities.	$109,161	$109,161	$109,161
Family Service Association *Youth College and Career Opportunities* Provides youth participants with college-readiness training for high-demand occupation needs including high school course selection, college application process, financial aid process, scholarship application process, and building a college resume.	$272,508	$272,508	$300,000
Family Violence Prevention Services, Inc. *Battered Women's and Children's Shelter* Provides 24-hour crisis intervention services on-site. The Manager and Client Services Coordinator conduct 1,600 intake assessments and provide ongoing case management services to victims of domestic violence.	$200,701	$200,701	$200,701
Family Violence Prevention Services, Inc. *Community Based Counseling* Provides San Antonio homeless adults and children residing at Haven for Hope with individual and group counseling services provided by master-level counselors through on-site partner Community Based Counseling Program.	$140,000	$140,000	$140,000

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2017 ADOPTED FUNDING ALLOCATIONS

Agency Title / *Program Name* / Program Description	FY 2016 Adopted	FY 2016 Estimate	FY 2017 Adopted
Girl Scouts *GSLE at the West Side Leadership Center* Increases the number of family and community engagement opportunities in alignment with SA Tomorrow's comprehensive plan, child abuse reduction indicator in the community safety category. Decreases the maltreatment of children through primary preventions including public awareness and education, life skills curriculum, family bonding activities, parent education programs, and direct services to girls.	$174,230	$174,230	$174,230
Good Samaritan *At-Risk Youth Case Management* Assists Youth Development Services Program participants in acquiring the life and academic skills necessary for personal success and high school graduation.	$87,923	$87,923	$69,370
Good Samaritan *College and Career Readiness Program* Ensures middle and high school youth are equipped with the skills and resources necessary to successfully transition from high school into post-secondary education.	$137,459	$137,459	$137,459
Good Samaritan *Senior Services* Offers individuals, ages 60 and older, the opportunity to enhance self-sufficiency, self-efficacy, physical health and mental well-being. The activities and services help clients to continue learning and overcome isolation, health issues, and vulnerability associated with aging.	$33,615	$33,615	$33,615
Goodwill Industries *Learn While You Earn* Provides participants with the opportunity to receive long-term training in high-demand occupations in a workplace training environment. Participants receive case management and supportive services through the program.	$225,000	$225,000	$225,000
Harlandale ISD *After School Challenge Program* Provides a comprehensive, quality extended time program for elementary students, grades K-5, in the Harlandale School District. The program emphasizes academic experiences including career/college readiness and enrichment actives such as fine arts, nutrition, and physical activities.	$375,000	$375,000	$375,000

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2017 ADOPTED FUNDING ALLOCATIONS

Agency Title / *Program Name* / Program Description	FY 2016 Adopted	FY 2016 Estimate	FY 2017 Adopted
Haven for Hope *Operations* Supports operations and security at the Haven for Hope Campus. Haven for Hope of Bexar County is a non-profit organization dedicated to transforming the lives of homeless men, women and children in the San Antonio/Bexar County area by addressing the root causes of homelessness through job training, education, and behavioral health services.	$1,000,000	$1,000,000	$1,000,000
Haven for Hope *Prospects Courtyard Security* Provides security to the Haven for Hope Prospects Courtyard to ensure a safe and secure environment for the members on the campus.	$1,103,916	$1,103,916	$1,103,916
Haven for Hope *Residential and Support Services* Provides residential services for men, women and families at the Haven for Hope Campus. Assists individuals with obtaining employment through education and training opportunities, provides access to existing resources, and assists participants in mobilizing their personal resources.	$922,000	$922,000	$922,000
Healy Murphy Center *Youth Training Project (YTP)* Assists Bexar County high school students at risk of dropping out early from formal education. The YTP enables clients to achieve a high school diploma or GED while having access to job training and employment. Each year, Healy-Murphy serves clients representing every city council district in San Antonio and every school district in Bexar County.	$318,250	$318,250	$318,250
JOVEN *Creando La Vision* Provides a free innovative after-school program to low-income, at-risk youth, who live in Council Districts 3, 4, and 5. JOVEN assists with transportation, allowing children from low-income households to access programming usually unavailable to them.	$95,000	$95,000	$95,000

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2017 ADOPTED FUNDING ALLOCATIONS

Agency Title / *Program Name* / Program Description	FY 2016 Adopted	FY 2016 Estimate	FY 2017 Adopted
JOVEN *Leaders of America* Provides services to youth, ages 14 to 16, to develop work experience that addresses high-demand occupations. The program is intended to inspire career aspirations by teaching job readiness skills and workplace expectations so that they obtain and retain employments and teach teens the value of savings and other financial literacy concepts.	$162,450	$162,450	$186,400
Martinez Street Women's Center *Girl Zone* Supports the healthy development of girls, ages 9 to 14, through enhancing academic potential and nurturing high self- esteem in a year-round, out-of-school-time program. This program works in direct partnership with 6 schools and the SAHA/Sutton Oaks Apartments in the East/South East sector of the San Antonio Independent School District.	$32,415	$32,415	$32,415
Northeast ISD *After School Challenge Program* Provides after-school services in Northeast Independent School District campuses focusing on the following service areas: education and career development, character and leadership growth, arts, health, and life skills and recreation.	$317,900	$317,900	$317,900
Northside ISD *Learning Tree/Math & Science Initiative* A Math and Science initiative provided during the after-school services in Northside Independent School District campuses. Provides personalized, digitalized game-based learning through STRIDE Academy. Adaptive technology diagnoses individual students' strengths and skill gaps in math, science, reading and language arts state standards for individualized learning.	$221,000	$221,000	$221,000
P16 Plus *College and Career Readiness Program* The goal of the initiative is to increase college attainment of Bexar County Latino students by focusing on increasing completion of FAFSA and Apply Texas applications for seniors in five school districts: Harlandale, North East, Northside, San Antonio, and Southwest ISD.	$121,751	$121,751	$55,000

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2017 ADOPTED FUNDING ALLOCATIONS

Agency Title / *Program Name* / Program Description	FY 2016 Adopted	FY 2016 Estimate	FY 2017 Adopted
P16 Plus *My Brother's Keeper of San Antonio* Partners work collectively to eliminate opportunity gaps facing men and young men of color in San Antonio. Individuals will attend and participate in MBKSA symposiums, summits, events, and meetings to receive awareness, information to align resources, and coordinate efforts to address opportunity gaps. *Initiative received $150,000 in one-time funding through a budget amendment outside the consolidated funding process in FY 2016 from the General Fund.	$0	$0	$170,000
P16 Plus *SA Kids Attend to Win* Provides funding to implement the SA Kids Attend to Win initiative at 57 economically disadvantaged public school campuses in San Antonio. This program improves attendance among chronically absent students through positive interventions.	$46,999	$46,999	$46,999
P16 Plus *San Antonio Youth Commission* Supports recruitment of area student youth leaders through nomination by the City Council and the Mayor. The program develops and implements a youth development curriculum to create community leaders. Students participate in five service learning activities that emphasize leadership, college and career readiness skills, and community priorities.	$25,000	$25,000	$25,000
Presa Community Center *Southside Kids Involved In Learning Leaderships Skills* Provides an emotionally, physically, and mentally safe place for children, ages 5 to 14, on the Southside of San Antonio. The program assists children in developing and maintaining third-grade reading skills and making healthy choices.	$47,727	$47,727	$47,727
Project MEND *Medical Equipment Reuse Program* Distributes donated, refurbished medical equipment items to low-income, disabled persons and seniors who reside in all council districts of San Antonio.	$85,500	$85,500	$55,500

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2017 ADOPTED FUNDING ALLOCATIONS

Agency Title / *Program Name* / Program Description	FY 2016 Adopted	FY 2016 Estimate	FY 2017 Adopted
Project QUEST, Inc. *Project QUEST* Provides participants with a community-based workforce development program that provides job skills training and develops job placement agreements with local businesses and agencies. *In FY 2016, Project QUEST received an additional $500,000, for a total of $2,000,000, via a budget amendment from the General Fund.	$1,521,750	$1,521,750	$2,200,000
Respite Care *Davidson Respite House (DRH)* Supports families of children with developmental disabilities. The Davidson Respite House (DRH) is the only licensed emergency shelter in Texas dedicated to the care of children with developmental disabilities.	$76,010	$76,010	$76,010
Respite Care *Respite Care Developmental Daycare* Provides Kindergarten Readiness programs for families of children with developmental disabilities. These community-based and emergency shelter/residential services provide short-term relief to participating parents, often contributing to increased family stability, reduced risk factors for child neglect, and decreased likelihood of costly institutionalization. Respite Daycare provides care and learning opportunities for children 6 weeks to 6 years of age.	$121,222	$121,222	$121,222
Roy Maas *Counseling and Shelter Services At Risk Children & Youth* Provides counseling services to reduce negative and dangerous behavior in at-risk youth. This program enhances the ability of parents to provide a safe and positive environment, and provides a safe place for youth in need of time away from their families to prevent child abuse.	$27,600	$27,600	$27,600
SA Youth *Youth Build Program* Assists participants in alternative education and job training programs for youth and young adults who are high school dropouts, adjudicated youth, youth aging out of foster care, youth with disabilities, and other disadvantaged youth populations. This program provides an alternative education program to assist youth in obtaining a high school diploma or GED and prepares participants for career placement and/or advancement to college.	$125,000	$125,000	$62,500

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2017 ADOPTED FUNDING ALLOCATIONS

Agency Title / *Program Name* / Program Description	FY 2016 Adopted	FY 2016 Estimate	FY 2017 Adopted
San Antonio AIDS Foundation *Congregate Hot Meal Program* Provides three hot and nutritious meals daily to persons living with HIV/AIDS who are in need of meal assistance.	$95,900	$95,900	$95,900
San Antonio AIDS Foundation *Long Term Tenant-Based Rental Assistance* Provides up to 30 months of continuous rental assistance for persons living with HIV/AIDS who meet criteria and are in need of on-going rental assistance.	$319,731	$319,731	$319,731
San Antonio AIDS Foundation *Residential Special Care Nursing/Hospice* Provides residential skilled nursing and hospice care with supportive services. Program funding is for the San Antonio AIDS Foundation residential skilled nursing and hospice facility for people with HIV/AIDS.	$291,962	$291,962	$291,962
San Antonio AIDS Foundation *Transitional Housing Program* Assists persons living with HIV/AIDS in Bexar, Comal, Guadalupe, and Wilson Counties, who are currently homeless or may become homeless. Participants must have limited or no income. Also participants must be in need of transitional/short-term shelter for up to 3 months.	$130,915	$130,915	$130,915
San Antonio Food Bank *Haven for Hope Community Kitchen* Provides more than 80 services to the homeless by collaborating with area non-profits. Services include food, shelter, primary and preventive medical, dental, vision, and mental health care at a one stop center that will transform the lives of the homeless. The Haven for Hope Homeless Support Campus goes beyond the model of simply feeding, clothing, and sheltering the homeless.	$1,057,599	$1,057,599	$1,057,599
San Antonio Food Bank *Kids Café* Offers nutritious after-school meals to at-risk school-aged children in areas where there is high participation in free and reduced-price lunches. The program partners with local after-school programs to provide this service.	$47,500	$47,500	$47,500

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2017 ADOPTED FUNDING ALLOCATIONS

Agency Title / *Program Name* / Program Description	FY 2016 Adopted	FY 2016 Estimate	FY 2017 Adopted
San Antonio Food Bank *Project Hope* Provides groceries and commodities to low-income seniors, ages 60 and up, who attend Senior Nutrition Centers, participate in Healthy Options Program for the Elderly (HOPE), and utilize local food pantries in the San Antonio area.	$500,000	$500,000	$500,000
San Antonio Independent Living Services *Gateway to Abilities Program* Provides planning and case management and assists residents who are homeless and disabled by providing basic needs assistance such as, applying for Social Security insurance benefits, housing and educational workshops and access to resources while awaiting their social security benefits. The program also assists participants with emergency rent, utility assistance, clothing, and bus passes.	$95,000	$95,000	$65,000
San Antonio ISD *After School Challenge Program* Provides after-school services in San Antonio Independent School District campuses focusing on the following service areas: education and career development, character and leadership growth, arts, health, life skills, and recreation.	$1,412,780	$1,412,780	$1,412,780
San Antonio Metropolitan Ministries *Rapid Re-Housing Program* Reduces use of shelter or other temporary housing by providing available rental units to individuals and families that are homeless or at risk of becoming homeless focusing on veterans and those most chronically homeless for services. SAM Ministries Rapid Re-Housing Program is designed to rapidly re-house homeless families and individuals.	$431,036	$431,036	$394,651
San Antonio OASIS *OASIS* Encourages the physical and mental well-being of seniors and helps them maintain independent living. OASIS programs include fitness classes, health education classes, Arts and Humanities, consumer interest, and technology classes.	$90,000	$90,000	$100,000
San Antonio Youth Literacy *SAYL's Reading Buddy Program* Provides individual tutoring to second-grade students who are reading below grade level. Community volunteers serve as tutors at over 46 elementary schools in the San Antonio area.	$50,000	$50,000	$50,000

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2017 ADOPTED FUNDING ALLOCATIONS

Agency Title / *Program Name* / Program Description	FY 2016 Adopted	FY 2016 Estimate	FY 2017 Adopted
Seton Home *Pathways to Independence* Services provided will be safe shelter and basic necessities, trauma-informed counseling, parenting and life skills education, and academic support including an on-site child development center for the children of teen resident mothers so they may continue their education.	$135,209	$135,209	$135,209
Society of St. Vincent De Paul *Rapid Rehousing* Will assist homeless individuals/families with affordable housing, rental deposit, and rent utilities costs and deposit. Case Management services for twelve months to identify support services. Target populations are Homeless veterans and those in the Courtyard at Haven for Hope.	$47,500	$47,500	$47,500
South San Antonio ISD *After School Challenge Program* Provides after-school services in South San Antonio Independent School District campuses focusing on the following service areas: education and career development, character and leadership growth, arts, health and life skills, and recreation.	$75,000	$75,000	$75,000
Southwest ISD *Inspiring Leaders After School Challenge Program* Provides after-school services in Southwest Independent School District campuses focusing on the following service areas: education and career development, character and leadership growth, arts, health and life skills, and recreation.	$40,600	$40,600	$40,600
St. Peter St. Joseph Children's Home *Project Ayuda Homeless Prevention* Prevents homelessness for eligible low-income disabled individuals. This program helps participants attain financial self-sufficiency while providing direct assistance, case management services, and Life Skills classes.	$57,542	$57,542	$47,500
Urban 15 *The Cultivation Program* Provides dance, music, and computer service to 100 seniors, ages 60 and up, who have had a life-time desire to dance and/or play percussion and music ensemble.	$33,374	$33,374	$33,374

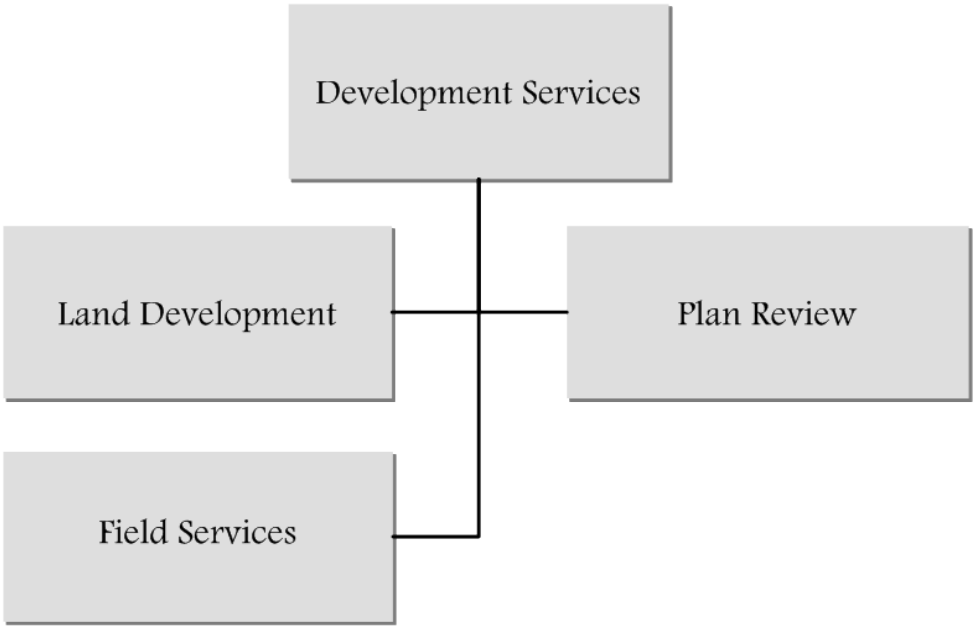
HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2017 ADOPTED FUNDING ALLOCATIONS

Agency Title *Program Name* Program Description	FY 2016 Adopted	FY 2016 Estimate	FY 2017 Adopted
UTSA *Pre-Freshman Engineering Program (PREP)* Increases the number of students from the San Antonio area who pursue science, technology, engineering, and mathematics (STEM) studies in college and increases the retention and graduation rate of these students. PREP is an academically intense, mathematics-based, summer program conducted on college and university campuses throughout the City.	$36,947	$36,947	$54,885
YMCA of San Antonio *Active Older Adults* Provides year-round, free senior services including strength training, walking clubs, Zumba, social events, nutritional awareness, and aquatics. Services are provided at 12 City of San Antonio Senior Centers and COSA-owned YMCA managed locations.	$292,600	$292,600	$250,000
YMCA of San Antonio *Y Teens* Addresses youth-related crime and violent activities by providing healthy alternatives to middle and high school-age youth.	$100,000	$100,000	$114,150
YWCA of San Antonio *Mi Carrera* Assists female students ages 12 to 19 who are at risk of dropping out of school. The program develops self-esteem, educational and occupational motivation, and parenting skills.	$44,650	$44,650	$44,650
YWCA of San Antonio *Positive Youth Development* Serves youth ages 4 to 12 by promoting youth development through character traits and life skills training. Volunteer coaches instill character through sportsmanship training.	$22,563	$22,563	$22,563
YWCA of San Antonio *Senior Connection* Enhances physical and mental health for seniors. This program enables seniors to increase knowledge of healthy behaviors, improve physical fitness, and develop computer skills to research fitness and health issues on the internet.	$82,650	$82,650	$82,650

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2017 ADOPTED FUNDING ALLOCATIONS

Agency Title *Program Name* Program Description	FY 2016 Adopted	FY 2016 Estimate	FY 2017 Adopted
YWCA of San Antonio *Teen Volunteer Program* Serves teenagers ages 13 to 19 by providing opportunities to experience community service, improve employability by increasing knowledge, job skills, and work experience. This program seeks to increase the potential of teenagers becoming active citizens and leaders.	$39,060	$39,060	$39,060
YWCA of San Antonio *VITA Program* Provides free tax preparation services to families and individuals earning less than $60,000 a year, predominantly Hispanic individuals and families living in the southwest and south-central areas of San Antonio.	$30,000	$30,000	$15,000

DEVELOPMENT SERVICES



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund - Code Enforcement	146	14,535,077
Development Services Fund	273	31,706,151
Grants	3	187,749
Total Funding	**422**	**$46,428,977**

Total Code Enforcement FY 2017 Adopted Budget is $14,807,242 of which $272,165 is transferred to the Development Services Fund.

MISSION STATEMENT

PARTNERING WITH OUR COMMUNITY TO BUILD AND MAINTAIN A SAFER SAN ANTONIO.

PROGRAM INFORMATION

The Development Services Department, accredited by International Accreditation Services, is responsible for protecting the health, safety, and quality of life of the citizens of San Antonio through regulation of land and building development and through enforcement of property maintenance and quality of life related codes. The department seeks to facilitate an efficient and effective development process that supports economic development. These processes include granting authority to develop land, construct, and occupy buildings. More specifically, the department is responsible for rights determination, subdivision mapping/parcel addressing, zoning and subdivision administration, building code enforcement, contractor licensing and registration, landscaping, tree preservation, and sign regulation. Since City development involves partnerships with other City departments and outside agencies, the department seeks to facilitate the coordination of these reviews to provide responsive customer service throughout the development process. In addition to facilitating land and building development, the department manages programs to help ensure minimum quality of life standards on areas such as maintenance of property, dangerous structures, and graffiti. These programs are dedicated to results-oriented and community-driven service delivery to help make San Antonio a vibrant and inviting community where people desire to live, work, and play.

The department also provides administrative and technical support to boards and commissions that direct and review issues on land development, construction regulations, and property maintenance. These boards include the Building-Related and Fire Code Board of Appeals and Advisory Board, Board of Adjustment, Zoning Commission, Planning Commission, and Building Standards Board.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will be a safe and clean community.

Protect the health, safety, and quality of life of the citizens of San Antonio.

- Increase participation in the development of building-related codes at the state and national level.
- Update the Unified Development Code (UDC)
- Support other City development-related initiatives.

Improve cycle time to provide services.

- Expand, streamline, and improve code enforcement and graffiti abatement processes.
- Monitor staff deployment to ensure resources meet the demand for Code Enforcement Services.
- Continue to focus resources on key health, safety, and blight issues.
- Deliver monthly report cards for individual accountability of cycle time goals.
- Recognize staff when exceeding performance expectations.
- Continue to focus on construction projects to reduce the total cycle time.

Ensure consistency and quality of services provided.

- Increase the percentage of staff with non-mandatory certifications.
- Conduct two San Antonio Building Codes Academy (SABCA) events.
- Continue to lead meetings with Metro Area Bexar County Officials to develop consistent standards in the enforcement of building codes.

Promote customer service philosophy to facilitate development and maintenance of property.

- Continue monthly communication with Neighborhood Associations, to include improvements to information distribution and staff follow-up.
- Conduct regular meetings with key stakeholder groups: Development Process Task Force, Professional Engineers in Private Practice / American Institute of Architects, Greater San Antonio Builders Association, Associated Builders and Contractors, Inc., and Neighborhood Advisory Group.
- Enhance community outreach through social media.
- Expand One-Stop Parking Lot to provide additional parking for customers.
- Create a training program for customers who are unfamiliar with the City's permitting process.
- Streamline the development process by creating a single building permit that includes the various trade permits such as electrical, mechanical, and plumbing and simplifying the Department's fee structure.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

- Partner with Accela to build a new permitting and property maintenance software system to make doing business with Development Services easier, faster, and more accessible.
- Develop on-line "wizards" to guide customers through the development process and provide the right information at the right time.
- Leverage technology to improve communications with the citizens of San Antonio through email and text notifications and social media.

City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.

Enhance employee development.

- Develop calendar of training programs to focus on (1) code knowledge, (2) customer service, (3) public integrity, and (4) employee wellness.
- Develop plan to institute certification pay program for Code Enforcement officers and investigators.
- Hold monthly small group meetings with Director as an open forum for employees to identify and discuss any issues to enhance employee satisfaction.
- Continue the department's Mentorship Program to enhance employee professional growth.

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

Performance Measure	FY 2015 Actuals	FY 2016 Target	FY 2016 Result	FY 2016 Status	FY 2017 Target
Turnaround time from initial call to cleanup of all graffiti on the public right-of-way	1	3	2	✓	3
% of Tier 1 and Tier 2 cases proactively identified	79%	50%	77%	✓	50%
Business days to respond to Tier 1 code complaint	1.4	2	1.4	✓	2
Business days to respond to Tier 2 code complaint	1.7	6	1.8	✓	6
% of Tier 1 and Tier 2 cases that comply within 45 days of initial investigation of code violation	96%	90%	95%	✓	90%
Number of graffiti sites abated	36,063	40,000	50,000	✓	50,000

GENERAL FUND - CODE ENFORCEMENT
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	8,048,039	8,790,881	8,713,753	9,297,607
CONTRACTUAL SERVICES	1,968,354	2,202,285	2,090,089	2,220,415
COMMODITIES	247,255	281,961	257,217	280,411
SELF INSURANCE/OTHER	1,735,301	2,619,957	2,626,144	2,669,420
CAPITAL OUTLAY	29,458	381,251	381,251	67,224
TRANSFERS	0	268,602	268,602	272,165
TOTAL EXPENDITURES	**$12,028,407**	**$14,544,937**	**$14,337,056**	**$14,807,242**
Authorized Positions	**137**	**146**	**146**	**146**
Full-Time Equivalents	**137.00**	**146.00**	**146.00**	**146.00**

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

 Target Met  Target Not Met  Informational

Performance Measure	FY 2015 Actuals	FY 2016 Target	FY 2016 Result	FY 2016 Status	FY 2017 Target
Calendar days to provide major plats technical review	19	20	20		20
Business days to provide initial residential plan review	2	3	2		3
Calendar days to provide complex commercial plan review	17	18	18		18
% of building inspections performed as scheduled	99%	95%	95%		95%

DEVELOPMENT SERVICES FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	16,675,798	18,111,976	17,462,677	20,371,935
CONTRACTUAL SERVICES	1,916,176	1,558,542	1,586,619	1,888,879
COMMODITIES	281,904	329,986	326,450	324,932
SELF INSURANCE/OTHER	4,939,812	5,062,820	4,984,550	4,838,389
CAPITAL OUTLAY	223,197	115,378	279,224	663,280
TRANSFERS	7,106,390	7,071,999	7,162,728	3,618,736
TOTAL EXPENDITURES	**$31,143,277**	**$32,250,701**	**$31,802,248**	**$31,706,151**
Authorized Positions	**243**	**255**	**255**	**273**
Full-Time Equivalents	**243.00**	**255.00**	**255.00**	**273.00**

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GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2017	CITY MATCH
CDBG Entitlement Grant Program-Code Enforcement Activities	187,749	0	0	187,749	0
TOTAL	**187,749**	**0**	**0**	**187,749**	**0**

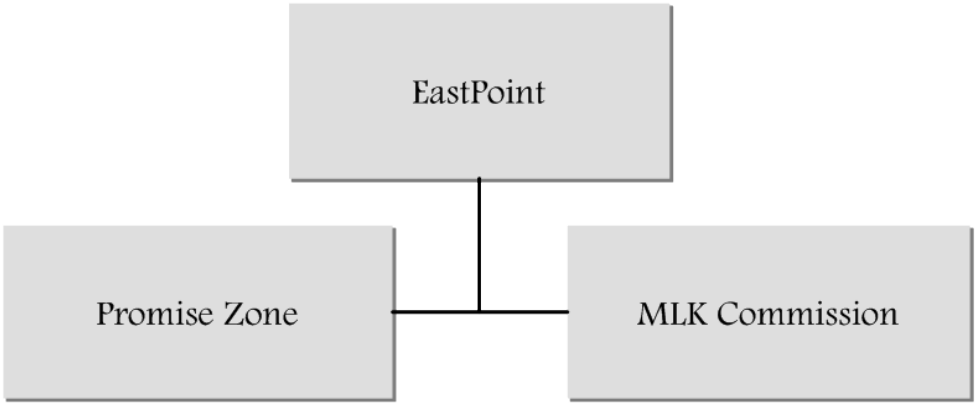
GRANT NAME: *CDBG Entitlement Grant Program-Code Enforcement Activities*

PROGRAM INFORMATION

The City of San Antonio was awarded a $187,749 grant for FY 2016 by the U.S. Department of Housing and Urban Development. This grant is for the enforcement of codes regarding vacant lots and premises that have been used for illegal dumping or are overgrown with vegetation creating conditions that are harmful to the health, safety, and welfare of the general public. Grant funds will provide for personnel expenses associated with identifying and addressing code violations in blighted CDBG-eligible neighborhoods.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$129,195	$109,905	$187,749
TOTAL FUNDING	**$129,195**	**$109,905**	**$187,749**
EXPENDITURES			
PERSONAL SERVICES	$129,195	$109,905	$187,749
TOTAL EXPENDITURES	**$129,195**	**$109,905**	**$187,749**
Authorized Positions	**3**	**3**	**3**
Full-Time Equivalents	**3.00**	**3.00**	**3.00**

OFFICE OF EASTPOINT



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	4	795,474
Capital Projects	0	2,930,000
Total Funding	**4**	**$3,725,474**

MISSION STATEMENT

TO FACILITATE REVITALIZATION OF THE EASTSIDE THROUGH COLLABORATION AND INNOVATION.

PROGRAM INFORMATION

The Office of EastPoint is responsible for coordinating implementation of the $54 million Choice Neighborhood Initiatives (CNI) managed by the San Antonio Housing Authority, Eastside Promise Neighborhood (EPN) initiative managed by the United Way of San Antonio and Bexar County, and the Promise Zone designation.

- Promise Zone

  The Eastside Promise Zone (EPZ) is a federal initiative managed by the City of San Antonio' s EastPoint office, in partnership with the United Way of San Antonio and Bexar County, the San Antonio Housing Authority, San Antonio for Growth on the Eastside (SAGE), San Antonio Independent School District (SAISD) and SA2020. Support partners include Alamo City Colleges, St. Philip's College, private sector businesses, employers, and investors. The City, its partners and businesses that invest in the EPZ are eligible for specialized technical assistance on federal grant applications, preference points on City certified federal grant applications, and employer tax incentives/credits for hiring and creating jobs in the EPZ, pending congressional approval.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

- Collaborate with eastside partners to ensure the success of EastPoint, including meeting the funding commitment of $19.5M to the San Antonio Housing Authority.
- Host community level engagement events related to the six Promise Zone goals of job creation, economic activity, education, private investment, crime, and poverty/housing.
- Collaborate with SAPD, ACS, Code Enforcement and the community to reduce violent crime and improve overall safety for EastPoint and the Promise Zone.
- Collaborate with TCI to improve public infrastructure to include capital projects such as streets and sidewalks.

City-Wide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to ensure a sustainable and attractive community.

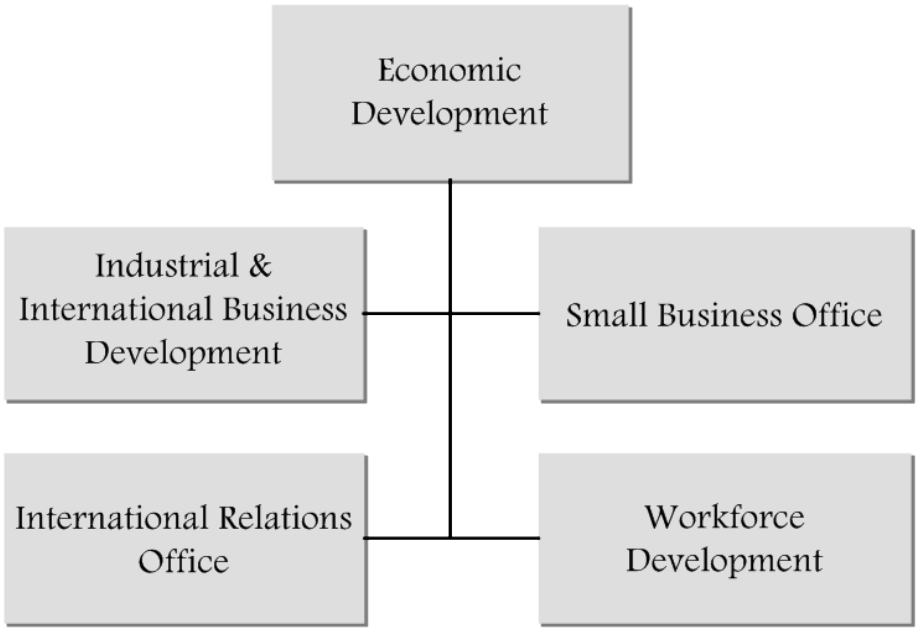
- Host biannual job fairs, lenders workshops, real estate investor seminars and other informational events for Promise Zone residents, community leaders and private investors.
- Coordinate with Alamo City Colleges to open and operate a one-stop Eastside Education and Training center to provide job training opportunities to Eastside residents.

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GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	1,416,696	450,179	450,930	484,062
CONTRACTUAL SERVICES	122,409	202,374	201,659	110,174
COMMODITIES	3,337	1,800	1,764	2,650
SELF INSURANCE/OTHER	96,446	43,873	43,873	48,588
CAPITAL OUTLAY	2,112	6,550	6,550	0
TRANSFERS - OPERATING	0	100,000	100,000	150,000
TOTAL EXPENDITURES	**$1,641,000**	**$804,776**	**$804,776**	**$795,474**
Authorized Positions	**16**	**4**	**4**	**4**
Full-Time Equivalents	**16.00**	**4.00**	**4.00**	**4.00**

ECONOMIC DEVELOPMENT



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	34	6,452,180
Economic Development Incentive Fund	0	2,173,127
Starbright Industrial Development Corporation Fund	0	1,662,902
Delegate Agencies - Workforce Development	0	3,365,023
Capital Projects	0	1,539,960
Total Funding	**34**	**$15,193,192**

Total FY 2017 General Fund appropriations is $10,365,082. Of that amount, $2,250,000 is transferred to the Economic Development Incentive Fund (EDIF) and $1,662,902 is transferred to the Starbright Industrial Development Corporation Fund.

MISSION STATEMENT

TO FOSTER ECONOMIC GROWTH, THROUGH COLLABORATION AND INNOVATION, FOR THE CONTINUED PROSPERITY OF OUR COMMUNITY.

PROGRAM INFORMATION

San Antonio enjoys a diverse industry portfolio that continues to strengthen and build upon the city's historic economic base. Once primarily steeped in military and hospitality, more diverse industry strengths have emerged in recent years, making San Antonio one of the best performing economies in the country. The Economic Development Department seeks to create a globally competitive business environment that supports creation, growth and development of jobs and investment and a coordinated workforce development system that affords opportunity to all citizens of San Antonio.

The Economic Development Department focuses on the core functions of targeted industry, small business, workforce, and international relations development.

- The Office of the Director provides overall strategic, administrative, and programmatic direction and oversight. Through partnership agreements with community economic development stakeholders, the Office of the Director ensures alignment of Department policies, community partnerships, and divisional programs towards implementation of the Economic Competitiveness section of the SA Tomorrow Plan in the areas of foreign and domestic targeted industry recruitment/expansion, entrepreneurial development, and workforce development.
- The Industry Development Division focuses on recruitment, retention, and expansion of targeted industry jobs and investment and works to increase exports and foreign direct investments through program implementation in coordination with community partners.
- The International Relations Division hosts foreign officials and delegations; coordinates official trips by the Mayor and Council to key international partners; manages the "Casa San Antonio" program - the City's foreign offices in Mexico; and fosters and maintains relationships with Sister Cities and alliances in China, Germany, India, Israel, Japan, Korea, Mexico, Spain, and Taiwan.
- The Small Business Office administers the implementation of the Small Business Economic Development Advocacy (SBEDA) Ordinance, which leverages the City's purchasing power to grow small, minority, and women-owned businesses. The Small Business Office assists in identifying City contract opportunities, and works in partnership with the South Central Texas Regional Certification Agency (SCTRCA) in identifying businesses that are eligible for the benefits of the SBEDA Program. The Small Business Office also provides information and assistance with City license and permit requirements through the Small Business Liaison and manages the contract for operation of Café Commerce, the City's small business and entrepreneurship resource center.
- The Fiscal and Contracts Division provides comprehensive oversight and support of fiscal, budgetary, and personnel operations.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.

Support the recruitment and expansion of quality jobs and capital investment in targeted industries.

- Provide coordination with regional leadership, oversight, policy guidance, and technical assistance in order to optimize the economic growth, business competitiveness, and workforce development efforts of the City.
- Develop, implement, and monitor the SA Works Action Plan to coordinate community enrollment, investments, and outcomes to close targeted industry skills gaps, pre-k through 16+ alignment, and connecting the underserved to skills development.
- Annually develop, implement, and monitor the FY 2017 San Antonio Economic Development Foundation Strategic Plan Implementation Agreement, in order to execute a coordinated and robust business retention and expansion program to include targeted industry liaison agreements such as BioMedSA and Cybersecurity San Antonio.
- Administer the Economic Development Incentive Fund (EDIF) and other incentive programs to secure jobs and investment in targeted industries to create high-wage job opportunities for San Antonio citizens.
- Provide technical assistance and project management to the Business Retention and Expansion (BRE) program in order to retain and expand local targeted industry companies and encourage job growth in the local corporate base.
- Implement the 2015 San Antonio Trade and Investment Strategy to increase exports and foreign direct

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

investment to and from targeted countries by providing assistance to local businesses with export promotion, advocacy on trade-related issues, and collaboration with partner organizations.
• Identify strategic investments in the commercialization of innovation-based economic development projects through the Council-created San Antonio Economic Development Corporation (SAEDC).

Facilitate small business development and growth.

• Implement systems and satisfy requirements set forth in the SBEDA Ordinance.
• Maximize City contract spending with small, minority, and women-owned businesses through the implementation of the SBEDA ordinance.
• Provide business counseling to assist individuals who are interested in starting or expanding a business and need assistance with municipal regulatory issues.
• Educate and provide technical assistance in order to promote small business competition on City contracts.
• Encourage entrepreneurial development, in partnership with Café Commerce, the city's small business and entrepreneurship resource center.

City-Wide Goal: San Antonio will promote its unique resources to become the premier visitor and convention destination.

• Support Sister City programs by broadening and deepening our relationships with San Antonio's existing nine Sister Cities and two Friendship Cities in cultural, education, and business sectors.
• Interface with local organizations and groups focused on international and Sister City engagement initiatives.

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met Target Not Met Informational

Performance Measure	FY 2015 Actuals	FY 2016 Target	FY 2016 Result	FY 2016 Status	FY 2017 Target
Small businesses enrolled in the Bonding Assistance and Mentor Protégé program	93	90	98	✓	100
Percentage of contract dollars paid to Small Minority/Women Owned Businesses through the SBEDA	29%	25%	30%	✓	35%
Jobs created and retained by economic development efforts by the City and its partners	5,059	3,600	4,442	✓	4,000
Total corporate investment	$377 M	$350 M	$1.354 B	✓	$385 M

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

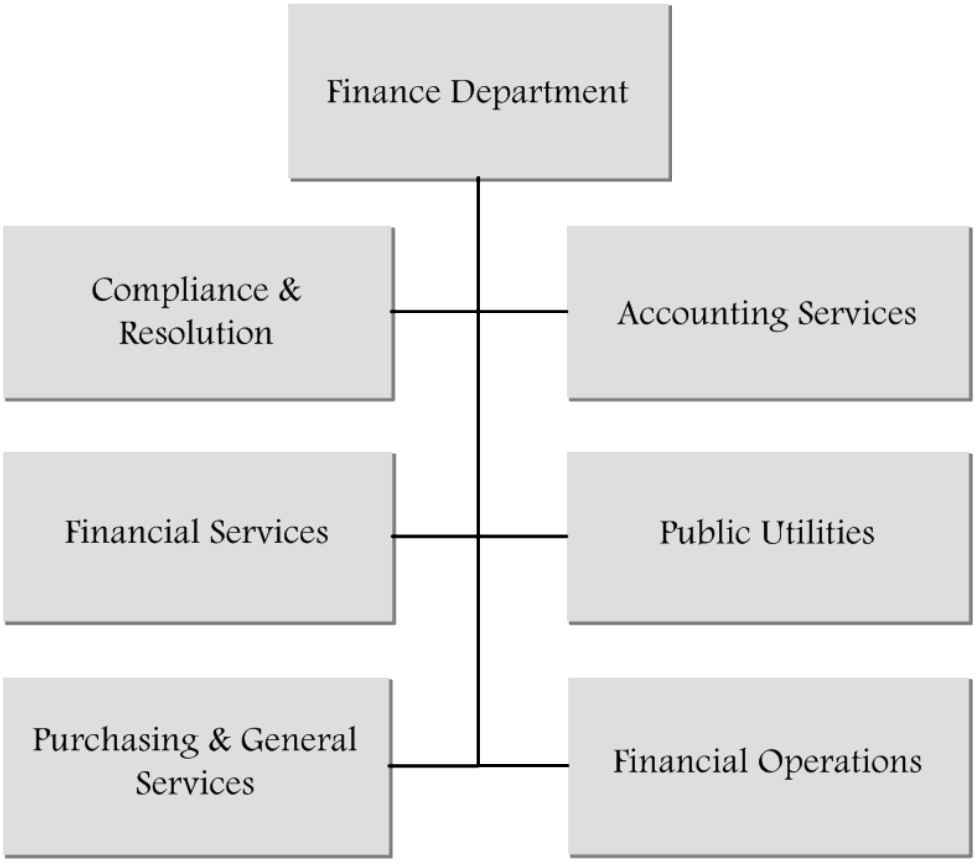
	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	2,177,913	2,821,070	2,702,205	3,093,152
CONTRACTUAL SERVICES	1,014,500	2,356,030	2,431,804	3,028,002
COMMODITIES	93,113	135,707	136,079	135,707
SELF INSURANCE/OTHER	149,139	166,473	206,813	172,899
CAPITAL OUTLAY	2,378	42,157	44,536	22,420
TRANSFERS	0	3,828,542	3,828,542	3,912,902
TOTAL EXPENDITURES	**$3,437,043**	**$9,349,979**	**$9,349,979**	**$10,365,082**
Authorized Positions	**27**	**33**	**33**	**34**
Full-Time Equivalents	**27.00**	**33.00**	**33.00**	**34.00**

ECONOMIC DEVELOPMENT INCENTIVE FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
CONTRACTUAL SERVICES	6,199,742	3,973,127	3,973,127	2,173,127
TOTAL EXPENDITURES	**$6,199,742**	**$3,973,127**	**$3,973,127**	**$2,173,127**
Authorized Positions	**0**	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**	**0.00**

STARBRIGHT INDUSTRIAL DEVELOPMENT CORPORATION FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
SELF INSURANCE/OTHER	856,072	1,578,542	1,578,542	1,662,902
TOTAL EXPENDITURES	**$856,072**	**$1,578,542**	**$1,578,542**	**$1,662,902**
Authorized Positions	**0**	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**	**0.00**



FINANCE

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	103	12,088,387
Purchasing & General Services Fund	40	5,973,078
Capital Projects	0	9,937,935
Total Funding	**143**	**$27,999,400**

MISSION STATEMENT

MANAGING THE CITY'S FINANCIAL RESOURCES TODAY FOR A BETTER TOMORROW.

PROGRAM INFORMATION

The Department of Finance oversees the operational and capital finances of a $2.5 billion municipal corporation and manages the City's financial assets and resources in accordance with the goals established by City Council, the City Manager, and in compliance with applicable laws, principles, rules, and regulations promulgated by regulatory agencies of municipal finance. The Finance Department is also responsible for standardization of processes enterprise wide in areas of finance/budget, procurement, and time administration.

The Department is organized into five areas: Accounting Services, Financial Services, Public Utilities, Compliance & Resolution, and Purchasing & General Services.

- Accounting Services supports all City departments both centrally and through the usage of Shared Services to manage and control time and attendance; payroll; accounts payable; general ledger; grants; capital projects; fixed assets; financial reporting; accounts receivable; self-insurance; and fiscal administration. Accounting Services is also responsible for the development, maintenance, and administration of the City's accounting system, preparation of the City's Comprehensive Annual Financial Report (CAFR), Single Audit Reports and other periodic financial reports as well as the implementation and maintenance of accounting controls over the City's financial resources.
- Financial Services manages the City's debt, banking services, and investment portfolio as well as the City's cash collection activities and ad valorem tax administration. Strict adherence to conservative financial management has allowed the City to meet its financing needs while at the same time maintaining its strong ratings. On its general obligation debt, the City is rated "AAA", "Aaa", and "AAA" by Standard & Poor's Ratings Services, a Standard & Poor's Financial Services LLC business ("S&P"), Moody's Investors Service, Inc. ("Moody's"), and Fitch Ratings ("Fitch"), respectively.
- Public Utilities provide regulatory oversight of the City-owned utilities City Public Service Energy (CPS) and the San Antonio Water System (SAWS) and telecommunications and other utility companies operating within the City of San Antonio. Oversight includes review of debt transactions, rates, and the development of policies relating to CPS and SAWS. Public Utilities monitor compliance with state and federal laws, regulations, and monitors and performs analysis of pertinent state and federal legislation and proposed regulations.
- Compliance & Resolution ensures compliance of the City's Hotel Occupancy Tax (HOT) and licensing, including Credit Access Business Payday & Title loan, liquor and coin stamp licenses. The section also conducts program and progress reviews to improve the City's business operations and delivery of services.
- Purchasing & General Services provides support services to other City departments. Responsibilities include centralized procurement of services; supplies and equipment for all City activities; assistance with preparation of professional service contracts; printing and reproduction services and mail services.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

Continue comprehensive review, analysis and evaluation of debt management, portfolio investment management and banking services.

- Evaluate investment and financing opportunities in order to generate revenue, reduce costs and/or refinance existing debt to achieve interest savings.

Procure products and services with maximum opportunities for small, minority and women-owned businesses, in accordance with City Council policies.

- Increase opportunities for participation in the Small Business Economic Development Advisory Program and achieve City's goals for awarding contracts to underutilized businesses.

Support City departments by providing high quality printing and mail services in an efficient, convenient, and cost-effective manner while providing the highest level of customer service.

Undertake projects and programs to continually improve the Finance Department's technology systems, processes

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

and policies in order to better serve citizens, vendors and other customers as well as other COSA departments.

- Implement SAP-integrated time collection system (Kaba) to be used across the organization.
- Implement an Enterprise Point-of-Sales/Reservation-Registration System that enables COSA to deliver services more efficiently to citizens.
- Implement AP Invoice Modernization efforts for invoice processing improvements including OCR.
- Support the operations of the San Antonio eProcurement System (SAePS) while continuing to enhance its functionality to better serve vendors and departments.

Ensure compliance with HOT collections, alcoholic beverage and coin-operated amusement machine license renewals, and permit requirements for all applicable businesses through on-site inspections.

- Monitor HOT reports and conduct inspections and training of hoteliers as necessary.
- Monitor alcoholic beverage license renewals and conduct on-site inspections and issue warning citations as applicable.

City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.

Enhance the quality and efficiency by which financial and accounting services are delivered to the citizens, City departments, outside governmental agencies, and vendors.

- Provide timely and accurate financial reports (CAFR, Single Audits, Continuing Disclosure, Bond Disclosure and Investment Reports).
- Provide operating departments with accurate and timely financial reporting over operating, capital and grant funding for decision making purposes.
- Monitor that financial transactions (payroll, disbursements, receivables, revenues, and capital outlay/assets) are accurate, complete and properly presented.
- Provide timely and consistent training across the city to standardize controls, processes and enforce best practices.

Exercise regulatory/financial oversight over the City-owned utilities, CPS and SAWS.

- Review and provide recommendations on proposed rate adjustments.
- Review and provide recommendations on proposed debt transactions.
- Coordinate other financial and utility matters.
- Coordinate the development of policies related to the ownership of the utilities by the City.

Procure products and services at the best price, value, and quality in a timely fashion in accordance with City Council policies.

- Review and reengineer procurement and contract processes.
- Provide training to City staff regarding purchasing and contracting policies.
- Conduct business review and validation of procurement technology.
- Promote and foster centralized shared contract services to achieve efficiency and improve consistency and quality in supporting contracting needs of client departments.

Monitor proposed federal and state legislation and/or agency rulemaking to include filing written comments and providing oral testimony.

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

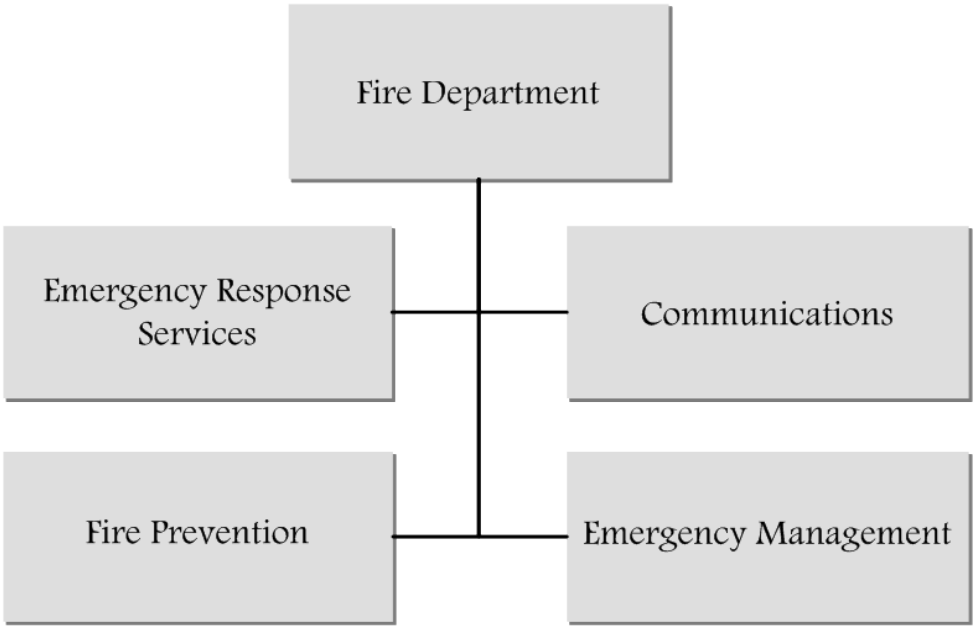
Performance Measure	FY 2015 Actuals	FY 2016 Target	FY 2016 Result	FY 2016 Status	FY 2017 Target
Percentage of electronic catalog spent	58%	75%	70%		75%
Achieve payment to vendors within terms	81%	85%	81%		85%

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	8,228,832	8,364,672	8,230,024	8,979,999
CONTRACTUAL SERVICES	254,059	1,242,963	1,316,113	1,275,618
COMMODITIES	29,449	35,330	27,765	29,675
SELF INSURANCE/OTHER	1,661,447	1,624,307	1,624,307	1,791,167
CAPITAL OUTLAY	864	89,550	97,115	11,928
TOTAL EXPENDITURES	**$10,174,651**	**$11,356,822**	**$11,295,324**	**$12,088,387**
Authorized Positions	**105**	**103**	**103**	**103**
Full-Time Equivalents	**105.00**	**103.00**	**103.00**	**103.00**

PURCHASING & GENERAL SERVICES FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	2,779,043	3,021,698	2,911,745	3,156,724
CONTRACTUAL SERVICES	559,068	669,953	710,267	669,953
COMMODITIES	16,450	15,999	18,168	32,993
SELF INSURANCE/OTHER	2,014,916	1,783,800	1,851,270	1,859,272
CAPITAL OUTLAY	34,837	298,115	298,115	11,664
TRANSFERS	175,616	242,472	242,472	242,472
TOTAL EXPENDITURES	**$5,579,930**	**$6,032,037**	**$6,032,037**	**$5,973,078**
Authorized Positions	**39**	**40**	**40**	**40**
Full-Time Equivalents	**39.00**	**40.00**	**40.00**	**40.00**



FIRE

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	1,797	308,338,935
Grants	7	1,421,699
Capital Projects	0	3,582,000
Total Funding	**1,804**	**$313,342,634**

MISSION STATEMENT

TO PROVIDE THE HIGHEST LEVEL OF PROFESSIONAL SERVICE TO THE PUBLIC BY PROTECTING LIVES, PROPERTY, AND THE ENVIRONMENT WHILE PROVIDING LIFE SAFETY COMMUNITY EDUCATION.

PROGRAM INFORMATION

The Fire Department provides fire prevention, fire suppression, emergency medical services, emergency management, and rescue services to the public. The department conducts inspections for building safety, issues permits, investigates fires of suspicious nature, maintains firefighting apparatus and equipment, receives and dispatches calls for fire and medical services, trains departmental personnel, conducts community education, and coordinates the homeland security/emergency preparedness efforts of the City.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will be a safe and clean community.

To provide for the safety and welfare of all Fire Department Personnel.

- By implementing a mandatory wellness program that is based upon the International Association of Firefighters/International Association of Fire Chief's Fire Service Joint Labor Management Wellness-Fitness Initiative.
- By providing a Safety Division responsible for the safety and welfare of personnel both on or off the incident scene.
- By providing accident and injury trend analysis.
- By providing state of the art apparatus and equipment.
- By providing personal, protective clothing and gear to each firefighter.
- By providing extensive training to Fire Department Personnel, including Firefighters, Paramedics and Dispatchers.

To ensure appropriate levels of staffing in order to provide for the safety of the community and Firefighters.

- By maintaining 4-person staffing on all Engines, Ladders, Platforms and Trucks.
- By providing 11-person staffing at Communications, affording us to actively monitor fire ground tactical channels for safety and provide direct communication with the incident commander.
- By continuing effective applicant processing in order to fill vacant positions quickly, while maintaining the Department's high standards of selecting applicants during the hiring process.
- By remaining deeply committed to the maintenance of a highly qualified, motivated and diverse work force that reflects the demographic makeup of the community.

To provide for the safety and welfare of the community through educational and code enforcement efforts.

- By inspecting buildings to detect and eliminate fire and safety hazards.
- By educating the public on fire safety and emergency preparedness.
- By intervening in the fire-setting behavior of children.
- By actively participating in community service programs.
- By promoting and participating in preventive and health-based community outreach programs that include, but are not limited to: bicycle helmet use and safety, stroke awareness, and CPR class sessions for adults and elementary-aged students.
- By implementing the San Antonio Flood Emergency (SAFE) Program.

To reduce emergency response times.

- By adding and strategically locating fire fighting companies and Emergency Medical Service (EMS) units.
- By using technology and procedural changes to lower call processing, turnout and travel times.
- By working closely with all City departments to prepare for increased service demands in new and expanding areas.
- By developing and implementing programs designed to reduce Advance Life Support (ALS) response times and increase ALS availability such as the Fire ALS Program and the Fire Medical Response Program.
- By evaluating and adjusting Fire Department dispatch and deployment practices.

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

To enhance Operational and Service capabilities.

- By seeking outside resources through grants, foundations, and other governmental agencies.
- By creating community based programs to deliver quality city/emergency/fire services.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

To enhance the Department's facilities and equipment.

- By continuing a facility maintenance program that provides for preventive and routine maintenance, as well as station renovation, and station replacement in order to reduce maintenance costs.
- By replacing and maintaining support vehicles and supplies through the optimization of information management systems.

To improve department operations by enhancing efficiency and employee performance.

- By utilizing civilian support staff to optimize productivity of uniform staff.
- By finding innovative ways to apply new and existing technology.
- By routinely creating, reviewing, and revising emergency procedures.
- By providing high quality training to department personnel.
- By providing consistent high quality supervision, direction and control to department personnel.
- By establishing performance standards and preparing employees to be successful in attaining and maintaining exceptional performance levels.

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

Performance Measure	FY 2015 Actuals	FY 2016 Target	FY 2016 Result	FY 2016 Status	FY 2017 Target
Fire Response Time (medical, fire, and other assistance calls)	7:57	8:00	8:00	✓	8:00
Structure Fires per 1,000 residents	0.74	N/A	0.77	i	N/A
Medical incidents per 1,000 residents	104.78	N/A	106.89	i	N/A
Total Fire Department Incidents	179,809	175,583	175,583	i	175,583
Total Unit Response (Fire and EMS Combined)	329,405	327,345	327,345	i	327,345

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	235,950,272	245,334,639	245,745,122	259,665,930
CONTRACTUAL SERVICES	9,812,666	10,003,596	9,725,634	10,551,451
COMMODITIES	5,838,421	6,003,750	6,590,797	7,365,634
SELF INSURANCE/OTHER	25,736,941	27,151,653	26,470,243	29,576,511
CAPITAL OUTLAY	587,576	2,225,134	2,185,917	1,112,754
TRANSFERS	103,297	42,509	42,509	66,655
TOTAL EXPENDITURES	**$278,029,173**	**$290,761,281**	**$290,760,222**	**$308,338,935**
Authorized Positions	**1,774**	**1,827**	**1,827**	**1,797**
Full-Time Equivalents	**1,774.00**	**1,827.00**	**1,827.00**	**1,797.00**

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2017	CITY MATCH
Emergency Management Performance Grant	185,838	0	0	185,838	0
Southwest Texas Regional Advisory Council (STRAC) Grant	0	33,640	0	33,640	0
State Homeland Security Grant Program - 2015	442,654	0	0	442,654	0
State Homeland Security Grant Program - 2016	759,567	0	0	759,567	0
TOTAL	**1,388,059**	**33,640**	**0**	**1,421,699**	**0**

GRANT NAME: *Emergency Management Performance Grant*

PROGRAM INFORMATION

The Emergency Management Performance Grant (EMPG) is a federal grant administered by the Texas Division of Emergency Management to support operational cost of San Antonio Office of Emergency Management (SAOEM). The SAOEM is responsible for the City's emergency planning efforts, which includes natural, man-made, and technological disasters, and acts of terrorists involving weapons of mass destruction. These planning efforts are accomplished through the development, review and continual updating of twenty-two written functional annexes and one basic emergency response plan. These activities require extensive and ongoing coordination with most City departments, state and federal offices, and outside agencies to provide the expert planning efforts required of a major city. The grant period is October 2016 through September 2017.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$195,945	$185,838	$185,838
TOTAL FUNDING	**$195,945**	**$185,838**	**$185,838**
EXPENDITURES			
PERSONAL SERVICES	$195,945	$185,838	$185,838
TOTAL EXPENDITURES	**$195,945**	**$185,838**	**$185,838**
Authorized Positions	**2**	**2**	**2**
Full-Time Equivalents	**2.00**	**2.00**	**2.00**

GRANT NAME: *Southwest Texas Regional Advisory Council (STRAC) Grant*

PROGRAM INFORMATION

The Southwest Texas Regional Advisory Council (STRAC) grant consists of Texas Department of State Health Services funds administered by the South Texas Regional Advisory Council. This grant will provide equipment and supplies related to patient care. The Emergency Medical Services Division uses the funding to supplement equipment and supplies purchased to be used in the first line care of transported patients and for the improvement of communication abilities between the medic units and dispatch center. The grant period is September 1, 2016 to August 31, 2017.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
STATE - State Funding Source	$34,177	$31,468	$33,640
TOTAL FUNDING	**$34,177**	**$31,468**	**$33,640**
EXPENDITURES			
CONTRACTUAL SERVICES	$8,430	$8,500	$8,600
COMMODITIES	$23,852	$21,068	$23,040
SELF INSURANCE/OTHER	$1,895	$1,900	$2,000
TOTAL EXPENDITURES	**$34,177**	**$31,468**	**$33,640**
Authorized Positions	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**

GRANT NAME: *State Homeland Security Grant Program - 2015*

PROGRAM INFORMATION

The State Homeland Security Program (SHSP) grant consists of federal funds administered by the Federal Emergency Management Agency Grant Programs Directorate and the Department of Homeland Security. Funds from this grant will provide first responder equipment supplies, pharmaceuticals and training for a national effort to combat terrorism. Twenty -five percent of the total funding must be utilized to support law enforcement activities. The grant period is September 2015 through September 2017.

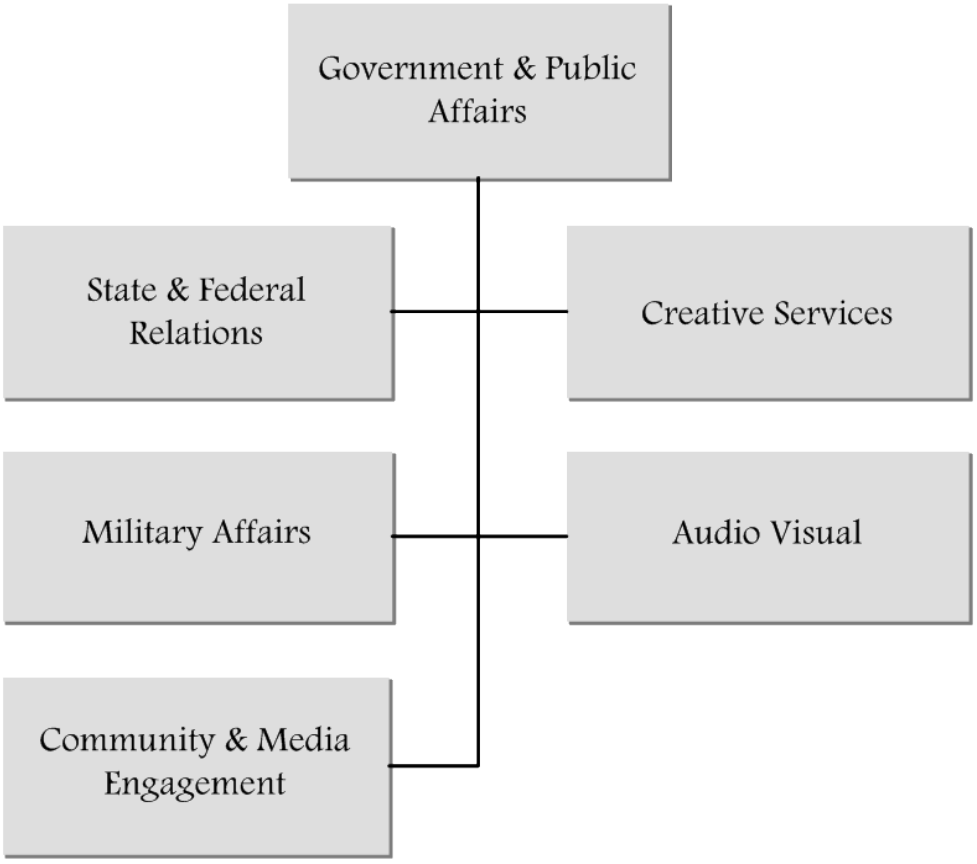
	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$421,012	$442,654
TOTAL FUNDING	**$0**	**$421,012**	**$442,654**
EXPENDITURES			
PERSONAL SERVICES	$0	$287,779	$305,431
CONTRACTUAL SERVICES	$0	$11,723	$15,493
COMMODITIES	$0	$16,773	$12,837
SELF INSURANCE/OTHER	$0	$24,001	$20,026
CAPITAL OUTLAY	$0	$80,735	$88,867
TOTAL EXPENDITURES	**$0**	**$421,011**	**$442,654**
Authorized Positions	**0**	**5**	**0**
Full-Time Equivalents	**0.00**	**5.00**	**0.00**

GRANT NAME: *State Homeland Security Grant Program - 2016*

PROGRAM INFORMATION

The State Homeland Security Program (SHSP) grant consists of federal funds administered by the Federal Emergency Management Agency Grant Programs Directorate and the Department of Homeland Security. Funds from this grant will provide first responder equipment supplies, pharmaceuticals and training for a national effort to combat terrorism. Twenty -five percent of the total funding must be utilized to support law enforcement activities. The grant period is September 2016 through September 2018.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$0	$759,567
TOTAL FUNDING	**$0**	**$0**	**$759,567**
EXPENDITURES			
PERSONAL SERVICES	$0	$0	$524,101
CONTRACTUAL SERVICES	$0	$0	$26,585
COMMODITIES	$0	$0	$30,383
SELF INSURANCE/OTHER	$0	$0	$45,574
CAPITAL OUTLAY	$0	$0	$132,924
TOTAL EXPENDITURES	**$0**	**$0**	**$759,567**
Authorized Positions	**0**	**0**	**5**
Full-Time Equivalents	**0.00**	**0.00**	**5.00**



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	74	7,745,954
Public Education & Government Fund	0	1,278,846
Total Funding	**74**	**$9,024,800**

MISSION STATEMENT

THE GOVERNMENT & PUBLIC AFFAIRS DEPARTMENT EFFECTIVELY COMMUNICATES INFORMATION ABOUT CITY INITIATIVES, POLICIES AND SERVICES AND ADVOCATES FOR THE CITY'S LOCAL, STATE AND FEDERAL INTERESTS BY UTILIZING DIVERSE STRATEGIES TO ADVANCE PUBLIC TRUST AND CULTIVATE A MORE INVESTED AND EMPOWERED COMMUNITY.

PROGRAM INFORMATION

The Government and Public Affairs Department develops strategic multimedia public awareness campaigns regarding City initiatives, policies and services. The Department monitors state and federal government activities, develops legislative programs approved by City Council, manages the City's federal and state consultants and coordinates legislative and military activities with other local, public and private-sector entities. The department also manages interlocal contracts and agreements and provides leadership, guidance and technical support in grants management and development.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial and information systems

- Advocate for the City's state and federal legislative initiatives in coordination with other City departments and community partners to benefit the citizens of San Antonio.
- Secure funding for the City by providing assistance to departments seeking state and federal grants.
- Provide information and analysis to City leadership and departments on issues that may impact the City of San Antonio**.**
- Support and encourage communications which inform and educate the community and employees about City programs and services through the following objectives:
    - Initiate communication plans and services which support City departments.
    - Create internal communication methods to inform, educate and support City employees.
    - Develop and produce communication tools to inform the public about the City's services and accomplishments.
    - Coordinate media relations efforts for the City of San Antonio.
- Support and promote the City's Volunteer Program.
- Coordinate and maintain the City's website.
- Develop and implement communications policies for City departments.
- Manage the City's Public, Education and Government access channels.
    - Create and produce television programming to educate and inform the public about City services and events.

City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness

- Identify and implement agreements with other political subdivisions to increase efficiencies and services to the citizens of San Antonio.
- Develop and strengthen Community-Military Partnerships.
- Perform outreach initiatives to benefit the Civilian and Military community.
- Process Open Records Requests for the City.
- Provide quality customer services to both external and internal customers through the 311 Call Center by facilitating service requests and maintaining customer-focused customer service representatives.

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

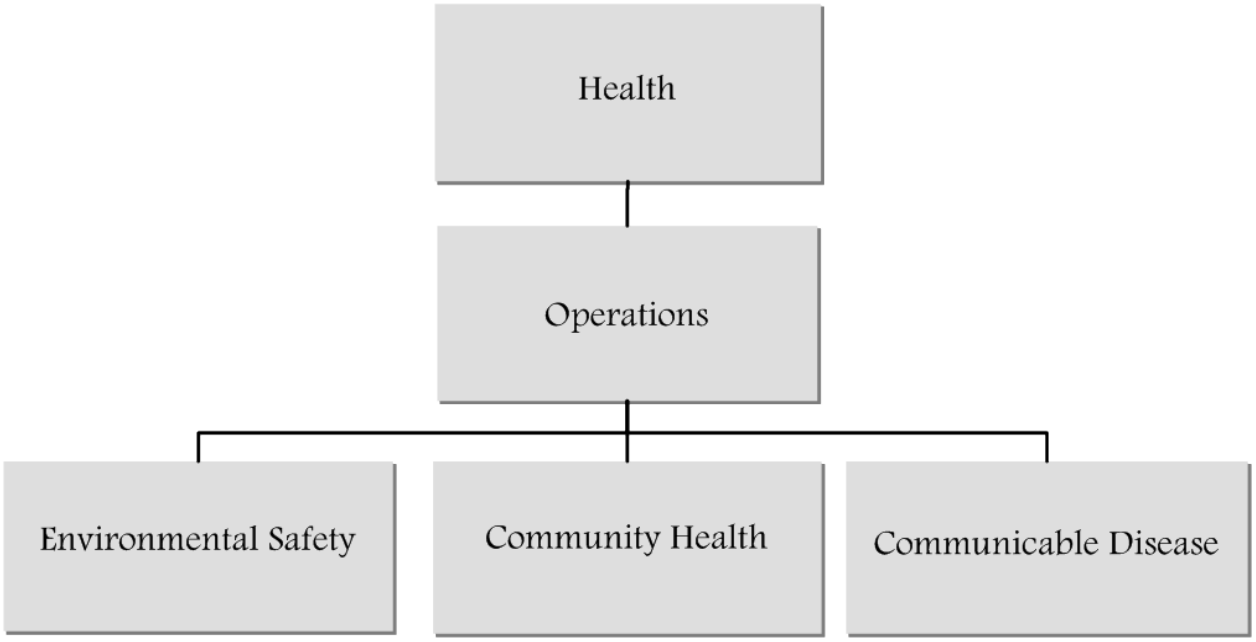
Performance Measure	FY 2015 Actuals	FY 2016 Target	FY 2016 Result	FY 2016 Status	FY 2017 Target
Achieve an overall 90% satisfaction rate on survey for Government & Public Affairs clients and stakeholders	N/A	N/A	N/A	i	90%
Percentage of City-wide news releases and press conferences that result in earned media coverage	N/A	N/A	63%	i	80%
Success rate of City priorities and initiatives during the Texas Legislative Session	N/A	No Session	No Session	i	75%

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	3,468,028	4,950,701	4,817,492	5,309,451
CONTRACTUAL SERVICES	164,960	828,751	914,788	1,224,538
COMMODITIES	15,596	32,540	32,540	32,540
SELF INSURANCE/OTHER	1,115,520	1,096,110	1,097,938	1,145,787
CAPITAL OUTLAY	144	170,400	176,713	33,638
TRANSFERS	0	0	0	0
TOTAL EXPENDITURES	**$4,764,248**	**$7,078,502**	**$7,039,471**	**$7,745,954**
Authorized Positions	**69**	**73**	**73**	**74**
Full-Time Equivalents	**66.83**	**71.50**	**71.50**	**72.50**

PUBLIC EDUCATION & GOVERNMENT FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
CONTRACTUAL SERVICES	103,568	150,000	150,000	165,000
COMMODITIES	35,511	0	0	0
SELF INSURANCE/OTHER	474	0	0	0
CAPITAL OUTLAY	518,879	2,041,410	2,041,410	1,103,400
TRANSFERS	4,113,353	207,263	207,263	10,446
TOTAL EXPENDITURES	**$4,771,785**	**$2,398,673**	**$2,398,673**	**$1,278,846**
Authorized Positions	**0**	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**	**0.00**



HEALTH

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	116	12,965,159
Grants	277	29,011,192
Total Funding	**393**	**$41,976,351**

MISSION STATEMENT

THE SAN ANTONIO METROPOLITAN HEALTH DISTRICT'S PURPOSE IS TO PROVIDE LEADERSHIP AND SERVICES FOR SAN ANTONIO AND BEXAR COUNTY TO PREVENT ILLNESS AND INJURY, PROMOTE HEALTHY BEHAVIORS, AND PROTECT AGAINST HEALTH HAZARDS. OUR VISION IS FOR OPTIMAL HEALTH FOR OUR COMMUNITIES AND OUR ENVIRONMENT.

PROGRAM INFORMATION

The San Antonio Metropolitan Health District (SAMHD) is the single public agency charged by State Law, City Code, and County Resolution with the responsibility for public health programs in San Antonio and the unincorporated areas of Bexar County. Public Health, as defined by the U.S. Public Health Service, is charged to provide the following services:

- Prevent epidemics and the spread of disease
- Protect against environmental hazards
- Prevent injuries
- Promote and encourage healthy behaviors
- Respond to disasters and assist communities in recovery
- Assure the quality and accessibility of health services

The Health District activities include: preventative health services, health code enforcement, clinical services, environmental monitoring, disease control, health education, dental health, emergency planning and response for natural and manmade disasters, and regulatory functions. Changing needs and emerging trends require the Health District to continually rethink how to best serve the community.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will be a city that maximizes its citizens' well-being and human potential while capitalizing on its cultural diversity.

Metro Health seeks to prevent illness and injury, promote healthy behaviors and protect the health of all residents and visitors. This aim is accomplished through a broad array of public health programs and services, each with specific health improvement goals. Additionally, Metro Health has adopted a strategic plan with the following areas of focus:
Increase the use of evidence-based teen pregnancy prevention programs with the goal of reducing the Bexar County teen birth rate for females ages 15 to 19 by 25% by December 31, 2015. (Based on 2010 teen birth rate of 50.9)

- Department will enlist 8 Independent School Districts to use evidence-based curricula.
- Implement 1115 Medicaid Waiver projects in the areas of teen pregnancy prevention education, medical provider education, teen health services, and teen mother case management services.
- Implement and evaluate a teen pregnancy prevention social media campaign.

Use Built Environment for Active Living to increase Bexar County physical activity by 10% by 2015.

- Increase "active transportation" trips for work and recreation.
- Host Build Environment conference.
- Inaugurate two neighborhood Health Hubs.

Increase participation in Neighbors Engaged in Health and create community asset mapping, action plans and active engagement in 10 neighborhoods.

- Establish partnerships with those already involved in asset-based community development.
- Pilot community asset mapping in one neighborhood.

Effectively combat Blood and Sexually Transmitted Disease with the goal of reducing Congenital Syphilis (CS) by 50% and reverse trends in syphilis incidences by 2015.

- Engage all birthing hospitals/health systems in historical CS case review.
- Begin a real-time SAMHD in-depth investigation of all CS cases.
- Begin a research-oriented outreach.

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

Performance Measure	FY 2015 Actuals	FY 2016 Target	FY 2016 Result	FY 2016 Status	FY 2017 Target
% of infectious syphilis case assignments interviewed within three working days	91.3%	94%	94%	✓	94%
Staff trained in Asset-Based Community Development or related community development techniques	58	25	110	✓	30
Number of sites improved for public physical safety through Metro Health programs	3	3	4	✓	1
Secondary school students participating in evidence-based teen pregnancy prevention programs	9,458	5,000	10,404	✓	11,444

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	7,590,685	8,118,312	7,970,822	8,765,345
CONTRACTUAL SERVICES	1,560,111	1,872,777	2,171,032	1,969,152
COMMODITIES	497,230	597,335	447,040	396,450
SELF INSURANCE/OTHER	1,766,388	1,697,821	1,687,001	1,696,434
CAPITAL OUTLAY	81,367	258,375	258,375	128,262
TRANSFERS - OPERATING	11,851	9,516	9,516	9,516
TOTAL EXPENDITURES	**$11,507,632**	**$12,554,136**	**$12,543,786**	**$12,965,159**
Authorized Positions	**112**	**116**	**116**	**116**
Full-Time Equivalents	**111.00**	**116.00**	**116.00**	**116.00**

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2017	CITY MATCH
Air Monitoring Lake Calaveras	0	132,329	0	132,329	0
Air Monitoring TCEQ Bio Watch	427,517	0	0	427,517	0
Air Monitoring TCEQ PM 2.5	98,192	0	0	98,192	0
CPS LRN Ebola	0	92,136	0	92,136	0
Cure Violence	223,728	0	0	223,728	0
Early Head Start COSA	0	0	13,000	13,000	3,250
Early Head Start Family Services	0	0	1,500	1,500	300
Early Head Start PCI	0	0	3,000	3,000	600
Early Head Start PCI Childcare	0	0	4,500	4,500	900
Early Head Start PCI Expansion	0	0	3,000	3,000	600
Ebola EPI Grant	0	62,313	0	62,313	0
Federal Immunizations	2,370,466	0	0	2,370,466	0
Head Start Avance	0	0	31,000	31,000	6,200
Head Start COSA	111,740	0	0	111,740	27,935
Head Start Family Services	0	0	75,000	75,000	15,000
Head Start PCI	0	0	9,000	9,000	1,800
Head Start South San	0	0	15,000	15,000	3,000
Healthy Start Initiative	1,800,000	0	0	1,800,000	0
HIV Prevention	0	250,000	0	250,000	0
HIV Surveillance	0	225,547	0	225,547	0
IDC-Flu Infectious Disease	0	5,000	0	5,000	0
IDCU-FDBN INV Program	0	74,250	0	74,250	0
Inner City Immunization Project	0	594,495	45,000	639,495	0
Medicaid Waiver	11,292,472	0	0	11,292,472	0
Milk Sample Lab Test	0	57,417	0	57,417	0
PHEP Bio Terrorism	1,002,347	0	0	1,002,347	0
PHEP City Readiness Initiative	219,698	0	0	219,698	0
PHEP Lab	244,077	0	0	244,077	0
Special TB	318,216	0	0	318,216	0
STD Staff Support	672,850	0	0	672,850	0
TB Prevention and Control	0	430,771	5,000	435,771	86,154
TB Waiver	0	1,200,085	0	1,200,085	0
Title V Dental	226,951	0	0	226,951	0

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2017	CITY MATCH
Triple O	226,056	0	0	226,056	0
WIC	6,447,539	0	0	6,447,539	0
TOTAL	**25,681,849**	**3,124,343**	**205,000**	**29,011,192**	**145,739**

GRANT NAME: *Air Monitoring Lake Calaveras*

PROGRAM INFORMATION

The Public Center for Environmental Health (PCEH) is a program of the San Antonio Metropolitan Health District (SAMHD) funded by the Texas Commission on Environmental Quality (TCEQ) to monitor air quality and address environmental health concerns within Bexar County. The Public Center for Environmental Health also receives funding from TCEQ to maintain continuous air quality stations throughout Bexar County.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
STATE - State Funding Source	$44,571	$38,647	$132,329
TOTAL FUNDING	**$44,571**	**$38,647**	**$132,329**
EXPENDITURES			
PERSONAL SERVICES	$30,285	$27,438	$96,785
CONTRACTUAL SERVICES	$4,853	$4,232	$6,149
COMMODITIES	$2,556	$860	$3,892
SELF INSURANCE/ OTHER	$6,877	$6,117	$25,503
TOTAL EXPENDITURES	**$44,571**	**$38,647**	**$132,329**
Authorized Positions	**0**	**0**	**0**
Full-Time Equivalents	**0.60**	**0.60**	**1.50**

GRANT NAME: *Air Monitoring TCEQ Bio Watch*

PROGRAM INFORMATION

The Public Center for Environmental Health (PCEH) is a program of the San Antonio Metropolitan Health District funded by the Texas Commission on Environmental Quality (TCEQ) to monitor air quality and address environmental health concerns within Bexar County. The Public Center for Environmental Health also receives funding from TCEQ to maintain continuous air quality stations throughout Bexar County.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$295,500	$303,574	$427,517
TOTAL FUNDING	**$295,500**	**$303,574**	**$427,517**
EXPENDITURES			
PERSONAL SERVICES	$206,027	$203,377	$284,710
CONTRACTUAL SERVICES	$29,345	$29,942	$47,611
COMMODITIES	$3,537	$5,886	$3,500
SELF INSURANCE/ OTHER	$56,591	$64,370	$91,695
TOTAL EXPENDITURES	**$295,500**	**$303,575**	**$427,516**
Authorized Positions	**5**	**5**	**8**
Full-Time Equivalents	**2.85**	**2.80**	**4.40**

GRANT NAME: *Air Monitoring TCEQ PM 2.5*

PROGRAM INFORMATION

The Public Center for Environmental Health (PCEH) is a program of the San Antonio Metropolitan Health District funded by the Texas Commission on Environmental Quality (TCEQ) to monitor air quality and address environmental health concerns within Bexar County. The Public Center for Environmental Health also receives funding from TCEQ to maintain continuous air quality stations throughout Bexar County.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$70,750	$69,772	$98,192
TOTAL FUNDING	**$70,750**	**$69,772**	**$98,192**
EXPENDITURES			
PERSONAL SERVICES	$47,308	$44,719	$62,701
CONTRACTUAL SERVICES	$7,742	$10,433	$13,771
COMMODITIES	$2,380	$1,197	$2,142
SELF INSURANCE/ OTHER	$13,319	$13,424	$19,578
TOTAL EXPENDITURES	**$70,749**	**$69,773**	**$98,192**
Authorized Positions	**0**	**0**	**0**
Full-Time Equivalents	**0.80**	**0.85**	**1.50**

GRANT NAME: *CPS LRN Ebola*

PROGRAM INFORMATION

This Ebola preparedness planning and response supplemental funding seeks to support accelerated local public health preparedness planning and operational readiness for responding to Ebola virus disease.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
STATE - State Funding Source	$0	$0	$92,136
TOTAL FUNDING	**$0**	**$0**	**$92,136**
EXPENDITURES			
CAPITAL OUTLAY	$0	$0	$92,136
TOTAL EXPENDITURES	**$0**	**$0**	**$92,136**
Authorized Positions	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**

GRANT NAME: *Cure Violence*

PROGRAM INFORMATION

SAMHD program staff will engage individuals at risk of involvement in a shooting or killing in order to prevent such violence from occurring. To do so, outreach workers become familiar with their assigned neighborhoods and are trained to intervene with high risk individuals. Since those most at risk are less likely to seek assistance from traditional service agencies, outreach workers meet and work with those they assist in non-traditional settings- parks, street corners, places young people gather-during non-traditional hours when local data indicate violence is most likely to occur-evenings into late night hours and on weekends as well as weekdays.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$932,645	$536,946	$223,728
TOTAL FUNDING	**$932,645**	**$536,946**	**$223,728**
EXPENDITURES			
PERSONAL SERVICES	$87,766	$367,724	$110,914
CONTRACTUAL SERVICES	$784,795	$153,324	$102,216
COMMODITIES	$13,636	$3,300	$2,200
SELF INSURANCE/ OTHER	$46,448	$12,598	$8,398
TOTAL EXPENDITURES	**$932,645**	**$536,946**	**$223,728**
Authorized Positions	**1**	**1**	**0**
Full-Time Equivalents	**1.00**	**1.00**	**0.00**

GRANT NAME: *Early Head Start COSA*

PROGRAM INFORMATION

The San Antonio Head Start Oral Health Program (SA OHP) is a comprehensive program that includes the following key components: assessment (of community resources and deficits, the oral health knowledge, attitudes and beliefs of parents and teachers), prevention, ensuring access to a dental home, education, and program evaluation. Direct services include on-site dental evaluations, application of fluoride varnish, referrals, case management, and oral health education.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
OTHER - City General Fund	$0	$12,000	$13,000
CITY - Cash Match	$0	$3,000	$3,250
TOTAL FUNDING	**$0**	**$15,000**	**$16,250**
EXPENDITURES			
CONTRACTUAL SERVICES	$0	$11,926	$13,000
COMMODITIES	$0	$3,074	$3,250
TOTAL EXPENDITURES	**$0**	**$15,000**	**$16,250**
Authorized Positions	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**

GRANT NAME: *Early Head Start Family Services*

PROGRAM INFORMATION

The San Antonio Early Head Start Oral Health Program (SA OHP) is a comprehensive program that includes the following key components: assessment (of community resources and deficits, the oral health knowledge, attitudes and beliefs of parents and teachers), prevention, ensuring access to a dental home, education, and program evaluation. Direct services include on-site dental evaluations, application of fluoride varnish, referrals, case management, and oral health education.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
OTHER - City General Fund	$0	$1,500	$1,500
CITY - Cash Match	$0	$300	$300
TOTAL FUNDING	**$0**	**$1,800**	**$1,800**
EXPENDITURES			
CONTRACTUAL SERVICES	$0	$1,427	$1,800
COMMODITIES	$0	$373	$0
TOTAL EXPENDITURES	**$0**	**$1,800**	**$1,800**
Authorized Positions	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**

GRANT NAME: *Early Head Start PCI*

PROGRAM INFORMATION

The San Antonio Early Head Start Oral Health Program (SA OHP) is a comprehensive program that includes the following key components: assessment (of community resources and deficits, the oral health knowledge, attitudes and beliefs of parents and teachers), prevention, ensuring access to a dental home, education, and program evaluation. Direct services include on-site dental evaluations, application of fluoride varnish, referrals, case management, and oral health education.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
OTHER - City General Fund	$0	$3,000	$3,000
CITY - Cash Match	$0	$600	$600
TOTAL FUNDING	**$0**	**$3,600**	**$3,600**
EXPENDITURES			
CONTRACTUAL SERVICES	$0	$3,135	$3,135
COMMODITIES	$0	$465	$465
TOTAL EXPENDITURES	**$0**	**$3,600**	**$3,600**
Authorized Positions	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**

GRANT NAME: *Early Head Start PCI Childcare*

PROGRAM INFORMATION

The San Antonio Early Head Start Oral Health Program (SA OHP) is a comprehensive program that includes the following key components: assessment (of community resources and deficits, the oral health knowledge, attitudes and beliefs of parents and teachers), prevention, ensuring access to a dental home, education, and program evaluation. Direct services include on-site dental evaluations, application of fluoride varnish, referrals, case management, and oral health education.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
OTHER - City General Fund	$0	$913	$4,500
CITY - Cash Match	$0	$463	$900
TOTAL FUNDING	**$0**	**$1,376**	**$5,400**
EXPENDITURES			
CONTRACTUAL SERVICES	$0	$1,376	$4,900
COMMODITIES	$0	$0	$500
TOTAL EXPENDITURES	**$0**	**$1,376**	**$5,400**
Authorized Positions	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**

GRANT NAME: *Early Head Start PCI Expansion*

PROGRAM INFORMATION

The San Antonio Early Head Start Oral Health Program (SA OHP) is a comprehensive program that includes the following key components: assessment (of community resources and deficits, the oral health knowledge, attitudes and beliefs of parents and teachers), prevention, ensuring access to a dental home, education, and program evaluation. Direct services include on-site dental evaluations, application of fluoride varnish, referrals, case management, and oral health education.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
OTHER - City General Fund	$0	$434	$3,000
CITY - Cash Match	$0	$0	$600
TOTAL FUNDING	**$0**	**$434**	**$3,600**
EXPENDITURES			
CONTRACTUAL SERVICES	$0	$137	$3,100
COMMODITIES	$0	$297	$500
TOTAL EXPENDITURES	**$0**	**$434**	**$3,600**
Authorized Positions	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**

GRANT NAME: *Ebola EPI Grant*

PROGRAM INFORMATION

Ebola Epi Program epidemiologist will conduct surveillance for infectious diseases and conduct telephone interviews of patients to be part of a cluster or outbreak to ascertain possible risk factors. The epidemiologist may also perform surveillance and epidemiology activities during other major outbreaks and/or disasters.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
STATE - State Funding Source	$0	$62,313	$62,313
TOTAL FUNDING	**$0**	**$62,313**	**$62,313**
EXPENDITURES			
PERSONAL SERVICES	$0	$56,575	$57,417
CONTRACTUAL SERVICES	$0	$1,859	$2,081
COMMODITIES	$0	$2,945	$265
SELF INSURANCE/ OTHER	$0	$934	$1,150
CAPITAL OUTLAY	$0	$0	$1,400
TOTAL EXPENDITURES	**$0**	**$62,313**	**$62,313**
Authorized Positions	**0**	**1**	**1**
Full-Time Equivalents	**0.00**	**1.00**	**1.00**

GRANT NAME: *Federal Immunizations*

PROGRAM INFORMATION

The San Antonio Metropolitan Health District (SAMHD) Immunization Program is responsible for providing vaccines and other immunization services to infants, children, adolescents and adults of Bexar County in accordance with the recommendations of the National Advisory Committee on Immunization Practices (ACIP).

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$1,433,256	$2,403,568	$2,370,466
TOTAL FUNDING	**$1,433,256**	**$2,403,568**	**$2,370,466**
EXPENDITURES			
PERSONAL SERVICES	$1,005,931	$1,915,097	$1,915,000
CONTRACTUAL SERVICES	$153,095	$41,047	$41,000
COMMODITIES	$4,731	$3,816	$3,800
SELF INSURANCE/ OTHER	$269,500	$443,608	$410,666
TOTAL EXPENDITURES	**$1,433,257**	**$2,403,568**	**$2,370,466**
Authorized Positions	**33**	**35**	**34**
Full-Time Equivalents	**33.00**	**34.00**	**34.00**

GRANT NAME: *Head Start Avance*

PROGRAM INFORMATION

The San Antonio Head Start Oral Health Program (SA OHP) is a comprehensive program that includes the following key components: assessment (of community resources and deficits, the oral health knowledge, attitudes and beliefs of parents and teachers), prevention, ensuring access to a dental home, education, and program evaluation. Direct services include on-site dental evaluations, application of fluoride varnish, referrals, case management, and oral health education.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
OTHER - City General Fund	$0	$31,000	$31,000
CITY - Cash Match	$0	$6,200	$6,200
TOTAL FUNDING	**$0**	**$37,200**	**$37,200**
EXPENDITURES			
CONTRACTUAL SERVICES	$0	$31,050	$31,050
COMMODITIES	$0	$6,150	$6,150
TOTAL EXPENDITURES	**$0**	**$37,200**	**$37,200**
Authorized Positions	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**

GRANT NAME: *Head Start COSA*

PROGRAM INFORMATION

The San Antonio Head Start Oral Health Program (SA OHP) is a comprehensive program that includes the following key components: assessment (of community resources and deficits, the oral health knowledge, attitudes and beliefs of parents and teachers), prevention, ensuring access to a dental home, education, and program evaluation. Direct services include on-site dental evaluations, application of fluoride varnish, referrals, case management, and oral health education.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$111,740	$111,740
CITY - Cash Match	$0	$27,900	$27,935
TOTAL FUNDING	**$0**	**$139,640**	**$139,675**
EXPENDITURES			
CONTRACTUAL SERVICES	$0	$122,400	$122,435
COMMODITIES	$0	$17,240	$17,240
TOTAL EXPENDITURES	**$0**	**$139,640**	**$139,675**
Authorized Positions	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**

GRANT NAME: *Head Start Family Services*

PROGRAM INFORMATION

The San Antonio Head Start Oral Health Program (SA OHP) is a comprehensive program that includes the following key components: assessment (of community resources and deficits, the oral health knowledge, attitudes and beliefs of parents and teachers), prevention, ensuring access to a dental home, education, and program evaluation. Direct services include on-site dental evaluations, application of fluoride varnish, referrals, case management, and oral health education.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
OTHER - City General Fund	$0	$75,000	$75,000
CITY - Cash Match	$0	$15,000	$15,000
TOTAL FUNDING	**$0**	**$90,000**	**$90,000**
EXPENDITURES			
CONTRACTUAL SERVICES	$0	$84,000	$84,000
COMMODITIES	$0	$6,000	$6,000
TOTAL EXPENDITURES	**$0**	**$90,000**	**$90,000**
Authorized Positions	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**

GRANT NAME: *Head Start PCI*

PROGRAM INFORMATION

The San Antonio Head Start Oral Health Program (SA OHP) is a comprehensive program that includes the following key components: assessment (of community resources and deficits, the oral health knowledge, attitudes and beliefs of parents and teachers), prevention, ensuring access to a dental home, education, and program evaluation. Direct services include on-site dental evaluations, application of fluoride varnish, referrals, case management, and oral health education.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
OTHER - City General Fund	$0	$9,000	$9,000
CITY - Cash Match	$0	$1,800	$1,800
TOTAL FUNDING	**$0**	**$10,800**	**$10,800**
EXPENDITURES			
CONTRACTUAL SERVICES	$0	$9,050	$9,050
COMMODITIES	$0	$1,750	$1,750
TOTAL EXPENDITURES	**$0**	**$10,800**	**$10,800**
Authorized Positions	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**

GRANT NAME: *Head Start South San*

PROGRAM INFORMATION

The San Antonio Head Start Oral Health Program (SA OHP) is a comprehensive program that includes the following key components: assessment (of community resources and deficits, the oral health knowledge, attitudes and beliefs of parents and teachers), prevention, ensuring access to a dental home, education, and program evaluation. Direct services include on-site dental evaluations, application of fluoride varnish, referrals, case management, and oral health education.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
OTHER - City General Fund	$0	$15,000	$15,000
CITY - Cash Match	$0	$3,000	$3,000
TOTAL FUNDING	**$0**	**$18,000**	**$18,000**
EXPENDITURES			
CONTRACTUAL SERVICES	$0	$17,150	$17,150
COMMODITIES	$0	$850	$850
TOTAL EXPENDITURES	**$0**	**$18,000**	**$18,000**
Authorized Positions	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**

GRANT NAME: *Healthy Start Initiative*

PROGRAM INFORMATION

The goals of the San Antonio Healthy Start Program are to reduce the infant mortality and low birth rates among program participants in the targeted community. To achieve these goals, the following objectives that support reducing infant mortality have been adopted: to increase the number of women receiving prenatal care in the first trimester to 75%, and to reduce the number of infants born weighing less than 2,500 grams to 10%.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$1,048,756	$1,288,891	$1,800,000
TOTAL FUNDING	**$1,048,756**	**$1,288,891**	**$1,800,000**
EXPENDITURES			
PERSONAL SERVICES	$369,834	$505,719	$1,215,944
CONTRACTUAL SERVICES	$344,561	$535,015	$367,641
COMMODITIES	$88,824	$89,026	$95,901
SELF INSURANCE/ OTHER	$115,778	$155,011	$102,014
CAPITAL OUTLAY	$129,760	$4,120	$18,500
TOTAL EXPENDITURES	**$1,048,757**	**$1,288,891**	**$1,800,000**
Authorized Positions	**11**	**11**	**28**
Full-Time Equivalents	**10.80**	**10.80**	**28.00**

GRANT NAME: *HIV Prevention*

PROGRAM INFORMATION

Contractor will conduct Human Immunodeficiency Virus (HIV) Prevention activities to ensure HIV Prevention services are provided to persons at greatest risk of acquiring and/or transmitting HIV Infection, as identified through the HIV Prevention community planning process and as directed by the Department of State Health Services (DSHS). Contractor will give particular focus to the target population(s).

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
STATE - State Funding Source	$221,426	$250,000	$250,000
TOTAL FUNDING	**$221,426**	**$250,000**	**$250,000**
EXPENDITURES			
PERSONAL SERVICES	$169,733	$199,161	$199,161
CONTRACTUAL SERVICES	$16,169	$19,500	$19,500
COMMODITIES	$23,422	$28,339	$28,339
SELF INSURANCE/ OTHER	$12,101	$3,000	$3,000
TOTAL EXPENDITURES	**$221,425**	**$250,000**	**$250,000**
Authorized Positions	**4**	**4**	**4**
Full-Time Equivalents	**4.00**	**4.00**	**4.00**

GRANT NAME: *HIV Surveillance*

PROGRAM INFORMATION

This grant funds STD surveillance and intervention activities. These efforts include receiving reports of STDs, recording results in a confidential and secure database, interviewing clients diagnosed with a high priority STD (newly diagnosed HIV, infectious Syphilis, or an STD in pregnancy), identifying and notifying sex partners, and ensuring sex partners receive evaluation and treatment from a medical provider.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
STATE - State Funding Source	$208,024	$225,547	$225,547
TOTAL FUNDING	**$208,024**	**$225,547**	**$225,547**
EXPENDITURES			
PERSONAL SERVICES	$206,350	$217,650	$213,220
CONTRACTUAL SERVICES	$407	$4,500	$6,000
COMMODITIES	$1,266	$3,397	$6,327
TOTAL EXPENDITURES	**$208,023**	**$225,547**	**$225,547**
Authorized Positions	**4**	**4**	**4**
Full-Time Equivalents	**4.00**	**4.00**	**3.75**

GRANT NAME: *IDC-Flu Infectious Disease*

PROGRAM INFORMATION

This program provides funds for supplies that allows SAMHD's Lab program to submit clinical specimens through discussions and a mutual agreement with local health departments in the SAMHD's service area. It provides for testing up to two hundred (200) clinical specimens meeting Clinical Laboratory Improvement Act (CLIA'88) and from designated submitters within the Contractor's service area. The agreement also requires SAMHD to perform the Centers for Disease Control and Prevention (CDC) Real Time (RT) Polymerase Chain Reaction Method (PCR) for typing of influenza viruses on each specimen.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
STATE - State Funding Source	$4,398	$5,000	$5,000
TOTAL FUNDING	**$4,398**	**$5,000**	**$5,000**
EXPENDITURES			
COMMODITIES	$4,398	$5,000	$5,000
TOTAL EXPENDITURES	**$4,398**	**$5,000**	**$5,000**
Authorized Positions	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**

GRANT NAME: *IDCU-FDBN INV Program*

PROGRAM INFORMATION

IDCU/FDBN INV Program epidemiologist will conduct surveillance for all foodborne and waterborne illnesses as required in Texas Administrative Code RULE §97.3 and conduct telephone interviews of patients with foodborne and waterborne illness who are determined by the Emerging and Acute Infectious Disease Branch (EAID) of the Department of State Health Services (DSHS) to be part of a cluster or outbreak to ascertain possible risk factors. The IDCU/FDBN INV Program epidemiologist may also perform surveillance and epidemiology activities during other major outbreaks and/or disasters.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
STATE - State Funding Source	$69,246	$74,250	$74,250
TOTAL FUNDING	**$69,246**	**$74,250**	**$74,250**
EXPENDITURES			
PERSONAL SERVICES	$56,452	$60,328	$60,363
CONTRACTUAL SERVICES	$5,255	$9,601	$9,601
COMMODITIES	$7,539	$3,421	$3,286
SELF INSURANCE/ OTHER	$0	$900	$1,000
TOTAL EXPENDITURES	**$69,246**	**$74,250**	**$74,250**
Authorized Positions	**1**	**1**	**1**
Full-Time Equivalents	**1.00**	**1.00**	**1.00**

GRANT NAME: *Inner City Immunization Project*

PROGRAM INFORMATION

The San Antonio Metropolitan Health District (SAMHD) Immunization Division maintains basic program operations that include procedures, activities, and events to vaccinate children, adolescents, and adults in accordance with the Centers for Disease Control and Prevention's (CDC) National Immunization Program (NIP) grant guidance as well as the standards that are outlined in the annual contract from Texas State Health Services (TDSHS).

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
STATE - State Funding Source	$581,085	$568,595	$594,495
OTHER - City General Fund	$47,975	$37,071	$45,000
TOTAL FUNDING	**$629,060**	**$605,666**	**$639,495**
EXPENDITURES			
PERSONAL SERVICES	$472,929	$500,270	$527,908
CONTRACTUAL SERVICES	$88,108	$55,989	$41,577
COMMODITIES	$23,755	$11,000	$30,000
SELF INSURANCE/ OTHER	$44,268	$38,408	$40,010
TOTAL EXPENDITURES	**$629,060**	**$605,667**	**$639,495**
Authorized Positions	**11**	**11**	**9**
Full-Time Equivalents	**11.00**	**11.00**	**9.00**

GRANT NAME: *Medicaid Waiver*

PROGRAM INFORMATION

San Antonio Metropolitan Health District (Metro Health) recently submitted six proposals for consideration and possible funding through the new Delivery System Reform Incentive Payment (DSRIP) Program, through the 1115 Healthcare Transformation Waiver. Proposals were submitted to our Regional Healthcare Partnership Anchor entity, University Health System (UHS). Through this program, Metro Health has the opportunity to gain access to up to $43,400,184.00 in federal funds to improve health outcomes by investing in projects that improve quality, health status, patient experience, coordination, and cost-effectiveness.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$6,072,500	$9,721,492	$11,292,472
TOTAL FUNDING	**$6,072,500**	**$9,721,492**	**$11,292,472**
EXPENDITURES			
PERSONAL SERVICES	$1,491,171	$1,219,877	$3,698,032
CONTRACTUAL SERVICES	$3,423,213	$4,927,194	$5,010,164
COMMODITIES	$335,231	$3,029,648	$1,724,843
SELF INSURANCE/ OTHER	$452,081	$341,888	$814,433
CAPITAL OUTLAY	$370,804	$202,886	$45,000
TOTAL EXPENDITURES	**$6,072,500**	**$9,721,493**	**$11,292,472**
Authorized Positions	**36**	**40**	**38**
Full-Time Equivalents	**35.20**	**39.20**	**34.10**

GRANT NAME: *Milk Sample Lab Test*

PROGRAM INFORMATION

This fee-for-service contract with the Texas Department of State Health Services (DSHS) reimburses the San Antonio Metropolitan Health District for the analysis of milk and dairy samples derived from DSHS Region 8 and 11 dairies and retailers.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
STATE - State Funding Source	$42,909	$57,417	$57,417
TOTAL FUNDING	**$42,909**	**$57,417**	**$57,417**
EXPENDITURES			
CONTRACTUAL SERVICES	$42,909	$57,417	$57,417
TOTAL EXPENDITURES	**$42,909**	**$57,417**	**$57,417**
Authorized Positions	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**

GRANT NAME: *PHEP Bio Terrorism*

PROGRAM INFORMATION

This federal grant will fund the SAMHD Public Health Emergency Preparedness Division. These funds will be used for developing and maintaining initiatives with local, state, and federal response partners in the areas of All-Hazards Preparedness Planning, Epidemiology and Surveillance, redundant communication, public information and emergency risk communications, and training and exercising to effectively respond to public health emergencies.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$803,663	$977,132	$1,002,347
TOTAL FUNDING	**$803,663**	**$977,132**	**$1,002,347**
EXPENDITURES			
PERSONAL SERVICES	$626,561	$772,191	$584,882
CONTRACTUAL SERVICES	$196,607	$230,033	$290,695
COMMODITIES	$35,282	$22,229	$14,263
SELF INSURANCE/ OTHER	$36,697	$51,079	$112,507
TOTAL EXPENDITURES	**$895,147**	**$1,075,532**	**$1,002,347**
Authorized Positions	**12**	**11**	**11**
Full-Time Equivalents	**11.40**	**10.40**	**10.40**

GRANT NAME: *PHEP City Readiness Initiative*

PROGRAM INFORMATION

These funds will be used to develop plans and infrastructure so the targeted Metropolitan Area is prepared to provide medical countermeasures to their identified population within 48 hours after the decision to do so during a large-scale public health emergency such as a bioterrorism attack.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$176,949	$134,543	$219,698
TOTAL FUNDING	**$176,949**	**$134,543**	**$219,698**
EXPENDITURES			
PERSONAL SERVICES	$210,524	$144,718	$112,949
CONTRACTUAL SERVICES	$651	$0	$34,972
COMMODITIES	$4,149	$6,986	$9,808
SELF INSURANCE/ OTHER	$815	$0	$61,969
TOTAL EXPENDITURES	**$216,139**	**$151,704**	**$219,698**
Authorized Positions	**3**	**3**	**3**
Full-Time Equivalents	**3.00**	**3.00**	**3.00**

GRANT NAME: *PHEP Lab*

PROGRAM INFORMATION

These funds will be used to perform activities in support of the Centers for Disease Control and prevention Cooperative Agreement Work Plan for Public Health Emergency Preparedness. CDC's agreement is designed to upgrade and integrate state and local public health jurisdictions' preparedness for and response to bioterrorism, outbreaks of infectious disease and other public health threats and emergencies.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$180,894	$224,298	$244,077
TOTAL FUNDING	**$180,894**	**$224,298**	**$244,077**
EXPENDITURES			
PERSONAL SERVICES	$90,853	$87,083	$61,238
CONTRACTUAL SERVICES	$81,567	$106,139	$121,231
COMMODITIES	$18,514	$36,218	$37,200
SELF INSURANCE/ OTHER	$8,995	$28,288	$24,408
TOTAL EXPENDITURES	**$199,929**	**$257,728**	**$244,077**
Authorized Positions	**2**	**2**	**2**
Full-Time Equivalents	**2.00**	**2.00**	**2.00**

GRANT NAME: *Special TB*

PROGRAM INFORMATION

This grant funds tuberculosis preventive and TB treatment activities for Bexar County. The activities include: outreach, investigation, treatment and community surveillance. Outreach activities include administration of anti-tuberculosis medications by direct observation (DOT), and contact investigation of those persons potentially exposed to infectious TB.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$385,227	$318,216	$318,216
TOTAL FUNDING	**$385,227**	**$318,216**	**$318,216**
EXPENDITURES			
PERSONAL SERVICES	$425,196	$274,346	$162,206
CONTRACTUAL SERVICES	$31,569	$24,245	$82,451
COMMODITIES	$18,523	$15,365	$6,504
SELF INSURANCE/ OTHER	$25,979	$67,903	$67,055
TOTAL EXPENDITURES	**$501,267**	**$381,859**	**$318,216**
Authorized Positions	**6**	**6**	**6**
Full-Time Equivalents	**6.00**	**6.00**	**6.00**

GRANT NAME: *STD Staff Support*

PROGRAM INFORMATION

This grant funds STD surveillance and intervention activities. These efforts include receiving reports of STDs, recording results in a confidential and secure database, interviewing clients diagnosed with a high priority STD (newly diagnosed HIV, infectious Syphilis, or an STD in pregnancy), identifying and notifying sex partners, and ensuring sex partners receive evaluation and treatment from a medical provider.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$677,021	$672,850	$672,850
TOTAL FUNDING	**$677,021**	**$672,850**	**$672,850**
EXPENDITURES			
PERSONAL SERVICES	$568,826	$491,573	$491,573
CONTRACTUAL SERVICES	$9,646	$119,862	$119,862
COMMODITIES	$75,516	$18,805	$18,805
SELF INSURANCE/ OTHER	$23,033	$37,110	$37,110
STD Staff Support	$0	$5,500	$5,500
TOTAL EXPENDITURES	**$677,021**	**$672,850**	**$672,850**
Authorized Positions	**9**	**10**	**10**
Full-Time Equivalents	**9.00**	**10.00**	**10.00**

GRANT NAME: *TB Prevention and Control*

PROGRAM INFORMATION

This grant funds tuberculosis preventive and TB treatment activities for Bexar County. The activities include: outreach, investigation, treatment and community surveillance. Outreach activities include administration of anti-tuberculosis medications by direct observation (DOT), and contact investigation of those persons potentially exposed to infectious TB.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
STATE - State Funding Source	$384,112	$430,771	$430,771
OTHER - City General Fund	$0	$0	$5,000
CITY - Cash Match	$94,291	$86,154	$86,154
TOTAL FUNDING	**$478,403**	**$516,925**	**$521,925**
EXPENDITURES			
PERSONAL SERVICES	$337,807	$205,313	$292,402
CONTRACTUAL SERVICES	$114,627	$141,050	$117,164
COMMODITIES	$25,089	$83,408	$20,355
SELF INSURANCE/ OTHER	$880	$87,154	$92,004
TOTAL EXPENDITURES	**$478,403**	**$516,925**	**$521,925**
Authorized Positions	**5**	**5**	**5**
Full-Time Equivalents	**5.00**	**5.00**	**5.00**

GRANT NAME: *TB Waiver*

PROGRAM INFORMATION

The TB Medicaid Waiver Project will focus on expanding TB screenings, with a special focus on high risk populations in Bexar County in order to reduce the spread of Tuberculosis. The TB Project will utilize six components that will work in conjunction to support the project goal. Components include increased target testing for latent TB infection, routine testing with interferon gamma release assays (IGRAs), routine treatment with the 3HP—12 dose—12 week regimen, hospitalization facilitation, enhanced strategic partnerships, and enhanced quarantine procedures.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
STATE - State Funding Source	$178,290	$1,171,776	$1,200,085
TOTAL FUNDING	**$178,290**	**$1,171,776**	**$1,200,085**
EXPENDITURES			
PERSONAL SERVICES	$81,667	$570,346	$580,500
CONTRACTUAL SERVICES	$5,598	$72,862	$73,650
COMMODITIES	$73,383	$188,596	$199,050
SELF INSURANCE/ OTHER	$17,642	$177,817	$346,885
CAPITAL OUTLAY	$0	$162,155	$0
TOTAL EXPENDITURES	**$178,290**	**$1,171,776**	**$1,200,085**
Authorized Positions	**0**	**8**	**8**
Full-Time Equivalents	**0.00**	**8.00**	**8.00**

GRANT NAME: *Title V Dental*

PROGRAM INFORMATION

This is a fee-for-service program that provides preventative and primary child health and dental services (for children and adolescents) for Title V eligible clients.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$232,790	$192,049	$226,951
TOTAL FUNDING	**$232,790**	**$192,049**	**$226,951**
EXPENDITURES			
CONTRACTUAL SERVICES	$216,898	$186,884	$203,239
COMMODITIES	$9,672	$4,346	$23,712
CAPITAL OUTLAY	$6,220	$819	$0
TOTAL EXPENDITURES	**$232,790**	**$192,049**	**$226,951**
Authorized Positions	**1**	**0**	**1**
Full-Time Equivalents	**1.00**	**0.00**	**1.00**

GRANT NAME: *Triple O*

PROGRAM INFORMATION

The goals of the PLHP "000" Local Public Health Support grant are to administer public health services provided for within the Office of the Director of Health, to provide appropriate public health information to the community, to prevent chronic disease including obesity, diabetes and asthma, and to implement the Mobilizing for Action through Planning and Partnerships (MAPP) model.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$206,468	$209,401	$226,056
TOTAL FUNDING	**$206,468**	**$209,401**	**$226,056**
EXPENDITURES			
PERSONAL SERVICES	$177,842	$192,759	$206,662
CONTRACTUAL SERVICES	$23,400	$16,642	$19,394
CAPITAL OUTLAY	$5,227	$0	$0
TOTAL EXPENDITURES	**$206,469**	**$209,401**	**$226,056**
Authorized Positions	**3.65**	**3.65**	**5**
Full-Time Equivalents	**3.65**	**3.65**	**5.00**

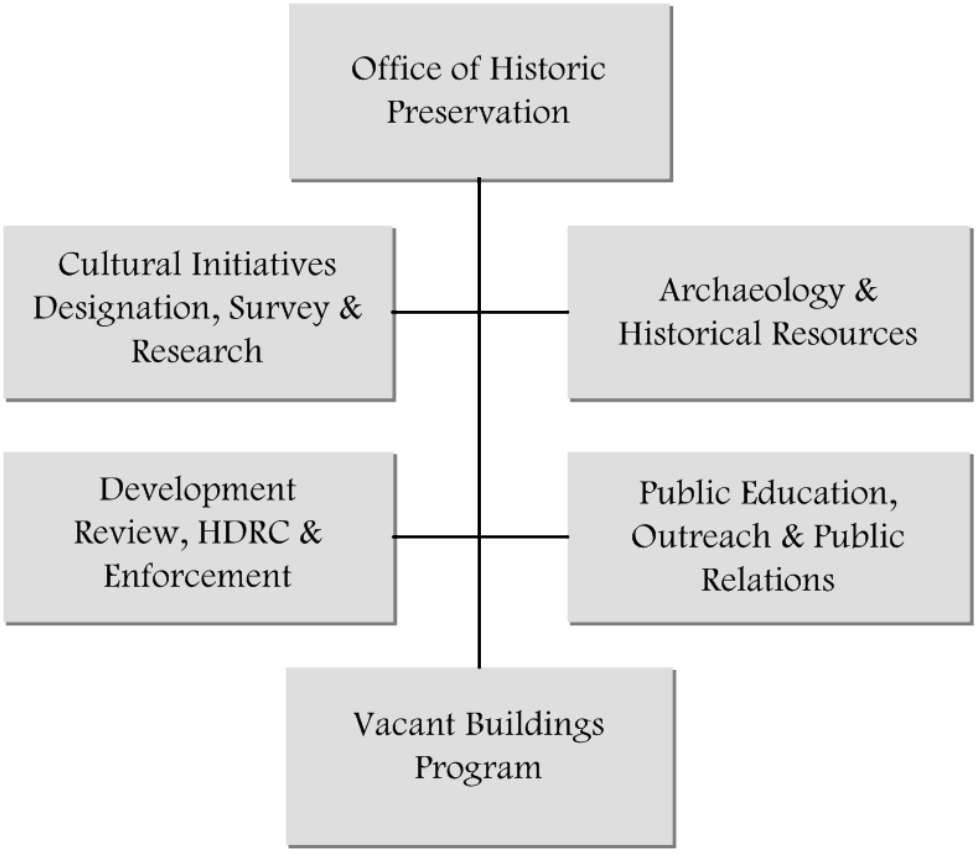
GRANT NAME: *WIC*

PROGRAM INFORMATION

The Special Supplemental Nutrition Program for Women, Infants, and Children (WIC), provides food vouchers (redeemable at grocery stores for certain nutritious foods), nutrition education and counseling, breastfeeding promotion and support, and health care referrals, at no cost to low-income pregnant, postpartum, and breastfeeding women, infants and children under the age of five, who are determined to be at nutritional risk.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$6,114,903	$6,440,539	$6,447,539
TOTAL FUNDING	**$6,114,903**	**$6,440,539**	**$6,447,539**
EXPENDITURES			
PERSONAL SERVICES	$4,123,492	$4,678,577	$4,699,567
CONTRACTUAL SERVICES	$684,059	$503,297	$529,125
COMMODITIES	$235,881	$219,330	$58,340
SELF INSURANCE/ OTHER	$915,887	$1,039,335	$1,160,507
CAPITAL OUTLAY	$155,584	$0	$0
TOTAL EXPENDITURES	**$6,114,903**	**$6,440,539**	**$6,447,539**
Authorized Positions	**102**	**98**	**99**
Full-Time Equivalents	**102.00**	**98.00**	**99.00**

HISTORIC PRESERVATION



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	19	1,795,630
Total Funding	**19**	**$1,795,630**

MISSION STATEMENT

THE OFFICE OF HISTORIC PRESERVATION IS COMMITTED TO THE PRESERVATION, PROTECTION, AND PROMOTION OF SAN ANTONIO'S HISTORIC, CULTURAL, ARCHITECTURAL, AND ARCHAEOLOGICAL RESOURCES.

PROGRAM INFORMATION

The Office of Historic Preservation (OHP) is responsible for the historic preservation program of the City of San Antonio. The department provides support to the Historic and Design Review Commission (HDRC), which includes reviewing applications and making recommendations to the HDRC on Certificate of Appropriateness applications and Findings of Historic Significance. OHP and HDRC review proposed exterior changes in local districts or to local landmarks to ensure the changes are consistent with the overall character of the resource and with the recently adopted Historic Design Guidelines. OHP and HDRC are also responsible for reviewing projects in the River Improvement Overlay districts and all public projects. OHP administers the Vacant Building Registration Program and provides resources to the owners for the development of their historic and aging buildings. The department is also responsible for public education and outreach related to historic preservation and routinely hosts trainings and community-wide events that celebrate our heritage. Most recently, a heritage education program has been created to specifically engage middle school and high school students. Furthermore, in addition to protecting the City's significant archaeological resources, OHP is responsible for conducting the ongoing comprehensive survey and designation initiative to identify potential districts and landmarks for designation. This initiative, called ScoutSA, goes beyond the standard architectural survey to engage the community in exploring, discovering, and celebrating heritage in all forms.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will be a city that maximizes its citizens' well-being and human potential while capitalizing on its cultural diversity.

- Establish planning processes and historic district design guidelines that integrate and preserve historic, archaeological, architectural, and cultural resources with planning for public facilities, infrastructure, transportation, parks, and economic development.

City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

- Administer the City's Vacant and Underutilized Building Initiative including the Vacant Building Registration Pilot Program.
- Encourage property rehabilitation as a first choice and priority through streamlined City initiatives, existing and new financial incentives, and leveraging preservation resources.
- Promote and utilize results of Economic Impact Study documenting the effects of preservation efforts on the City's economy.

City-Wide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.

- Actively promote to the San Antonio region the value of balanced historic preservation and its link to economic development and environmental sustainability.
- Actively promote to property owners, builders, and developers the numerous preservation resources available in the public and private sectors through the Rehabber Club and other initiatives

City-Wide Goal: San Antonio will promote its unique resources to become a premier visitor and convention destination.

- Strengthen the City of San Antonio's worldwide reputation as a significant place of history and culture.
- Actively participate in planning and promotion of the San Antonio Missions World Heritage site.

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

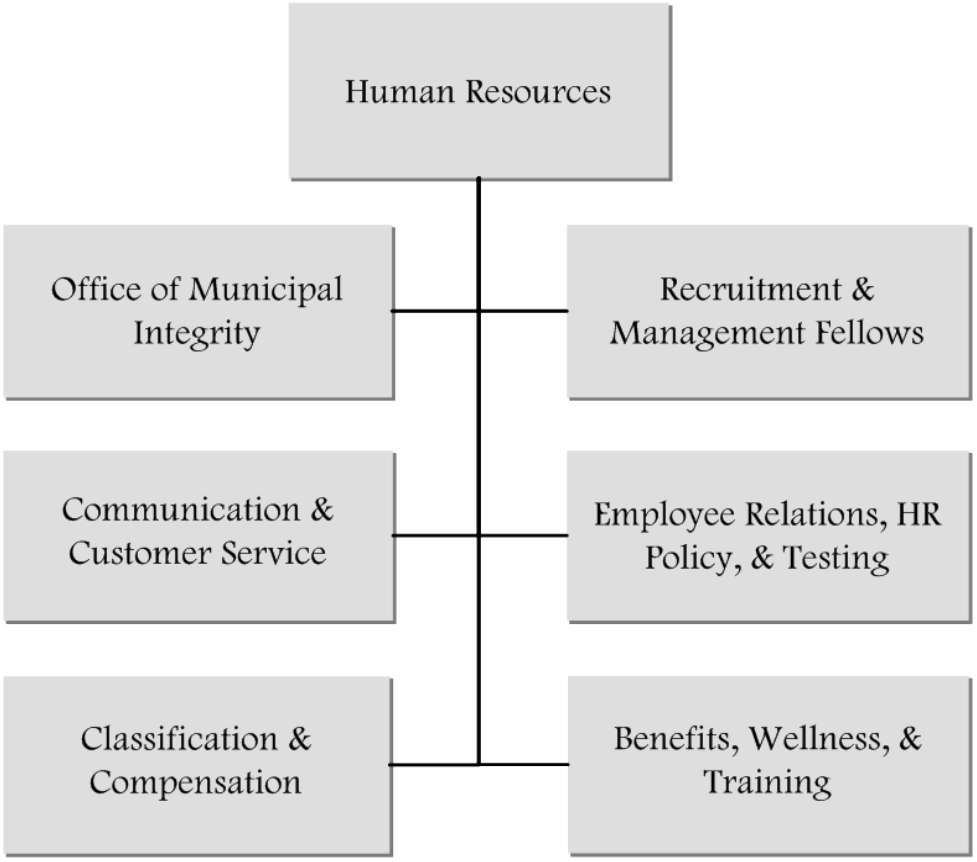
Target Met | Target Not Met | Informational

Performance Measure	FY 2015 Actuals	FY 2016 Target	FY 2016 Result	FY 2016 Status	FY 2017 Target
Participants in outreach programs	5,312	4,700	8,374		5,000

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	1,181,853	1,276,051	1,277,219	1,468,782
CONTRACTUAL SERVICES	154,286	145,419	145,031	157,551
COMMODITIES	16,910	15,806	15,123	20,001
SELF INSURANCE/OTHER	93,351	100,391	97,013	104,044
CAPITAL OUTLAY	9,193	4,300	6,382	45,252
TOTAL EXPENDITURES	**$1,455,593**	**$1,541,967**	**$1,540,768**	**$1,795,630**
Authorized Positions	**17**	**17**	**17**	**19**
Full-Time Equivalents	**17.00**	**17.00**	**17.00**	**19.00**

HUMAN RESOURCES



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	49	6,258,284
Employee Benefits Fund	24	161,522,518
Unemployment Fund	0	235,729
Total Funding	**73**	**$168,016,531**

MISSION STATEMENT

THE HUMAN RESOURCES DEPARTMENT PROVIDES THE CITY ORGANIZATION WITH EFFECTIVE HUMAN RESOURCE MANAGEMENT SERVICES THAT FOCUS ON OUR CUSTOMERS' NEEDS. WE SUPPORT THE CITY IN ATTRACTING AND RETAINING A QUALIFIED AND CAPABLE WORKFORCE TO PROVIDE HIGH QUALITY SERVICES TO THE CITIZENS OF SAN ANTONIO.

PROGRAM INFORMATION

Human Resources (HR) seeks to align the efforts of the City's most valuable asset, its employees, with the organizational strategy to serve the citizens of San Antonio. Human Resources partners with departments to provide strategic workforce planning, management strategies, and core human resource services. Workforce planning and management strategies include, but are not limited to: compensation and job content analysis and recommendations; review of City-wide and departmental personnel and HR practices; organizational effectiveness assessments; delivery of training programs; and conflict resolution between management and employees. Human Resources' core functions include: employee benefits and wellness, recruitment and selection; facilitation of employee grievances; Equal Employment Opportunity (EEO) and Municipal Integrity investigations and resolution of internal complaints; coordination of the Consultation Ordinance Commissions and the Affirmative Action Advisory Committee; facilitation of entry and promotional testing and coordination of the grievance and arbitration process for uniformed employees; development and monitoring of the City's voluntary Affirmative Action Plan; and processing of Human Resources related transactions for departments in the SAP Human Resources Information System (HRIS).

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will be a city that maximizes its citizens' wellbeing and human potential while capitalizing on its cultural diversity.

- Ensure consistent application of processes associated with transactions related to applicant processing, training, personnel records, leave records, and other human resources-related initiatives.
- Assist departments in achieving greater effectiveness by providing basic human relations perspectives to individuals or groups which include respect, civility, integrity, teamwork, stress or conflict management.
- Increase communication and understanding of the City's personnel rules, policies, and procedures to ensure consistent application within the organization; assist employees and supervisors in dealing with non-uniform labor relation contract issues at all levels.
- Coordinate and provide administrative support to the Consultation Ordinance Employee-Management Committee.
- Provide competitive starting salaries and benefits in order to attract and retain competent, qualified employees at all levels.
- Utilize automated affirmative action plan software to update the City's voluntary Affirmation Action Plan; provide technical assistance to City departments regarding their affirmative action objectives; and provide staff support to the Affirmative Action Advisory Committee.
- Ensure that Equal Employment Opportunity (EEO) efforts support the City's policy of extending fair and impartial treatment to all of its current employees and applicants.
- Facilitate the recruitment of qualified, competent individuals through increased and targeted recruitment efforts. These efforts include, but are not limited to, advertising in diverse publications, increasing partnerships with external organizations, and creating programs that increase the pool of diverse applicants.
- Monitor and offer guidance in the administration of the Employee Performance Evaluation, which better links employee performance with organization mission and goals.
- Develop and implement a city-wide internship program that cultivates diversified experienced employees and future leaders.

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

- Collaborate with and support customer departments by providing expert consultative services and solutions regarding all aspects of human resources management, including employee relations, recruitment, compensation and benefits, and employee development.
- Coordinate and develop effective employee education and development initiatives, including customized training

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

through the Alamo Community College District (ACCD) Interlocal Agreement, to maintain a highly skilled and competent workforce.

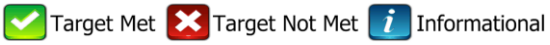
- Develop a leave management program that integrates leave policies and processes and streamlines services.
- Monitor contracts to ensure delivery of services and compliance with performance measures.

City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote trust and awareness.

- Train employees, supervisors and managers on fraud prevention and awareness.
- Develop specific leadership initiatives to build upon and improve management and supervisory practices, knowledge, and skills through a comprehensive supervisory training program.
- Revise and update Human Resources-related personnel rule and Administrative Directives to maximize organizational flexibility and effectiveness while ensuring compliance with applicable Federal, State, and Local laws.
- Facilitate the selection of qualified uniformed personnel by administering contracts for the development and validation of entrance and promotional testing of uniformed personnel, and conducting examinations in accordance with Civil Service requirements and collective bargaining agreements.

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.



Performance Measure	FY 2015 Actuals	FY 2016 Target	FY 2016 Result	FY 2016 Status	FY 2017 Target
Voluntary Turnover Rate	7%	6%	7%	✗	7%
Time to Hire Traditional Recruitments (in business days)	46	46	51	✗	46
Call Answer Rate	93%	93%	93%	✓	93%
City-Wide Employee Evaluation Completion Rate	100%	100%	100%	✓	100%
Recruitment Outreach Events	45	45	55	✓	55

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	3,837,192	4,453,961	4,363,046	4,884,205
CONTRACTUAL SERVICES	169,469	528,964	445,406	651,114
COMMODITIES	23,185	32,652	32,652	32,652
SELF INSURANCE/OTHER	595,939	612,002	612,002	671,185
CAPITAL OUTLAY	570	17,700	18,060	19,128
TOTAL EXPENDITURES	**$4,626,355**	**$5,645,279**	**$5,471,166**	**$6,258,284**
Authorized Positions	**45**	**48**	**48**	**49**
Full-Time Equivalents	**45.00**	**48.00**	**48.00**	**49.00**

PROGRAM INFORMATION

The Employee Benefits staff implements and administers a full range of benefit programs offered to City employees, retirees, the Mayor, City Council members, and eligible family members. The staff is responsible for administration, education, compliance, and customer service of the following programs: the self-funded indemnity health and dental plans, fully funded vision plan, HMO dental plan, life insurance plan, Texas Municipal Retirement System program, Employee Assistance Program (EAP), extended leave program, wellness program, occupational health center, and deferred compensation. The staff organizes, promotes, and facilitates periodic review of the benefit programs available to our employees and retirees.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

- Administer self-funded benefit plans to ensure compliance with State and Federal law.
- Evaluate plan design and implement plan changes to control cost and offer a comprehensive benefit package to attract and retain employees.
- Coordinate the City's disability benefits with benefits received from other disability programs such as the Federal Social Security Act, Texas Municipal Retirement System, Rehabilitative Employment, or any law of similar intent.
- Conduct ongoing educational and outreach services to provide information regarding the health benefits package, retirement, and wellness programs.
- Facilitate periodic benefit reviews, surveys, vendor reviews, and requests for proposals to maintain competitive programs.
- Maximize attendance by reducing the average time employees are on short-term disability.
- Provide customer service for all active employees, retirees, and their eligible family members on health benefits and retirement program.
- Provide a comprehensive Wellness Program which includes evidence-based, results-oriented initiatives that focus on awareness, education, lifestyle, and behavior change, as well as organizational and environmental support.
- Offer and promote an Employee Assistance Program to address personal and work-related issues that affect employee performance.
- Leverage the use of technology to increase efficiency and improve the quality of service provided to customers.
- Monitor contracts to ensure delivery of services and compliance with performance measures.

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

Performance Measure	FY 2015 Actuals	FY 2016 Target	FY 2016 Result	FY 2016 Status	FY 2017 Target
Percent of Employee Participants Engaged in the Virgin Pulse Program (have reached level 2)	36%	36%	36%	✓	36%
City Manager 5K Run Participation	2,705	2,265	3,041	✓	3,042
Percent of Invitees Who Attended Pathway to Retirement	12%	12%	12%	✓	12%
Wellness Educational Sessions	38	36	36	✓	36
Benefits Information Video Library Uses	3,860	4,053	4,053	✓	4,134

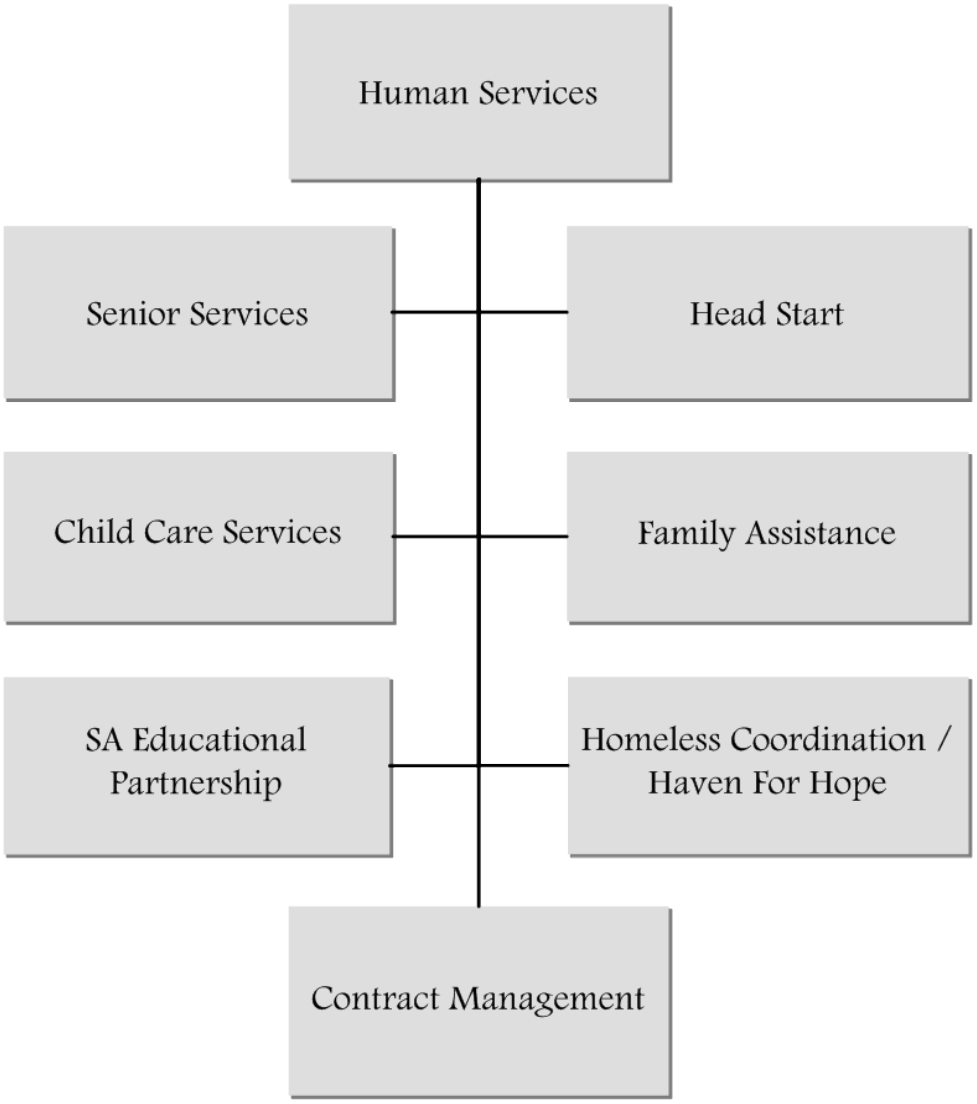
EMPLOYEE BENEFITS FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
ADMINISTRATION - CITY	7,676,898	7,614,733	8,444,990	11,645,141
ADMINISTRATION - CONTRACTS	5,660,844	5,369,508	5,385,019	5,614,508
CLAIMS	116,633,393	128,147,815	129,588,733	136,433,498
PAYMENTS	6,726,903	7,137,732	6,640,474	6,488,058
TRANSFERS	1,341,313	1,341,313	1,341,314	1,341,313
TOTAL EXPENDITURES	**$138,039,351**	**$149,611,101**	**$151,400,530**	**$161,522,518**
Authorized Positions	**25**	**25**	**25**	**24**
Full-Time Equivalents	**25.00**	**25.00**	**25.00**	**24.00**

UNEMPLOYMENT FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
CLAIMS	273,847	250,000	160,000	225,000
ADMINISTRATION - CONTRACTS	9,293	11,842	10,416	10,729
TOTAL EXPENDITURES	**$283,140**	**$261,842**	**$170,416**	**$235,729**
Authorized Positions	**0**	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**	**0.00**

HUMAN SERVICES



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	105	21,754,970
Grants	256	84,656,772
Delegate Agencies - Human Development	0	16,000,482
Total Funding	**361**	**$122,412,224**

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MISSION STATEMENT

TO PROMOTE LIFE-LONG SUCCESS BY PROVIDING HUMAN SERVICES AND CONNECTING PEOPLE TO COMMUNITY RESOURCES.

PROGRAM INFORMATION

The Department of Human Services (DHS) develops, coordinates and invests in comprehensive human services strategies that promote the health, welfare and safety of the community. These strategies serve to raise the education and skill level of our workforce and promote family economic success. In this role, DHS serves as a steward of public and private funds, a service provider, a funder, and a facilitator of strategic broad-based and multi-sector partnerships. DHS manages the Head Start Policy Council, Community Action Advisory Board, San Antonio Youth Commission, SA2020 Commission on Strengthening Family Well Being, and the Joint City/County Commission on Elderly Affairs.

The Department of Human Services provides comprehensive direct and contractual services in the areas of Early Care and Education, Family Assistance, Homeless Initiatives, and Senior Services. Programming includes early education and school readiness, child care assistance for working families, attainment of post-secondary education, emergency assistance, case management, homeless prevention, and senior nutrition and transportation services.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will be a city that maximizes its citizens' well-being and human potential while capitalizing on its cultural diversity.

Human Services has five overarching goals to support the Department's mission and the City's objectives and Core Values:

- Ensure children are prepared for school and life through the provision of high quality education and family support programs.
- Provide opportunities for senior residents to live active, engaged and independent lives.
- Ensure families have access to basic needs including nutrition, health services, electricity and water.
- Continue enhancement of Fair Housing, Housing Counseling and Housing Relocation services to meet the housing needs of low-income and displaced residents.
- Effectively maintain homeless Veteran systems to ensure Veteran homelessness is rare, brief, and non-recurring.
- In collaboration with the South Alamo Regional Alliance for the Homeless (SARAH), focus homeless resources to expand the availability of permanent supportive housing for homeless veterans, chronically homeless and other priority populations.

The Department is focused on four strategic objectives to support these goals:

- Engage our customers and the community in decision making
- Use data to demonstrate results and improve services
- Increase community awareness of DHS resources and services
- Focus on employee development and engagement

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

Performance Measure	FY 2015 Actuals	FY 2016 Target	FY 2016 Result	FY 2016 Status	FY 2017 Target
Percent of seniors satisfied with services	95%	95%	95%	✓	97%
Number of senior center participants	18,576	20,891	31,941	✓	32,000
Haven for Hope campus graduates	504	400	623	✓	550
Prospects Courtyard graduates	1,010	800	1,173	✓	1,200
Number of cafécollege participants completing FAFSA	4,474	3,700	4,316	✓	4,000
Number of cafécollege participants	31,516	30,000	30,000	✓	30,000

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	6,228,989	6,581,870	6,523,511	7,498,724
CONTRACTUAL SERVICES	7,254,619	6,566,040	6,390,662	6,884,753
COMMODITIES	451,957	846,176	970,361	1,198,380
SELF INSURANCE/OTHER	2,283,986	2,033,067	2,034,799	2,335,781
CAPITAL OUTLAY	339,250	231,550	270,638	377,033
TRANSFERS	3,750,306	3,460,299	3,460,299	3,460,299
TOTAL EXPENDITURES	**$20,309,107**	**$19,719,002**	**$19,650,270**	**$21,754,970**
Authorized Positions	**100**	**96**	**96**	**105**
Full-Time Equivalents	**99.00**	**95.00**	**95.00**	**103.50**

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2017	CITY MATCH
Bexar Cares	995,868	0	331,956	1,327,824	0
CDBG Entitlement Grant - Fair Housing Program	192,784	0	0	192,784	0
CDBG Entitlement Grant - Financial Education	200,000	0	0	200,000	0
CDBG Entitlement Grant Program - Administration	52,042	0	0	52,042	0
Child Care Services	38,644,173	7,254,622	80,000	45,978,795	3,263,203
Community Services Block Grant (CSBG)	1,879,398	0	0	1,879,398	0
Early Head Start/Child Care Services Partnership	2,252,880	0	553,500	2,806,380	0
Emergency Solutions Grant	1,025,839	0	0	1,025,839	0
Financial Empowerment Center Grant	0	0	62,315	62,315	0
Head Start Early Childhood Development	22,352,680	0	5,588,170	27,940,850	0
Housing Counseling Grant	44,647	0	0	44,647	0
Housing Opportunities for Persons with AIDS	1,216,888	0	0	1,216,888	0
Senior Nutrition Project	1,829,088	46,922	53,000	1,929,010	3,437,111
TOTAL	**70,686,287**	**7,301,544**	**6,668,941**	**84,656,772**	**6,700,314**

GRANT NAME: *Bexar Cares*

PROGRAM INFORMATION

The Bexar Cares grant assists in expanding the Bexar County's system of care for children with serious emotional disturbance to enable earlier identification of children and expand the number of children able to be served.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$208,994	$738,428	$995,868
OTHER - In-Kind	$73,423	$312,100	$331,956
TOTAL FUNDING	**$282,417**	**$1,050,528**	**$1,327,824**
EXPENDITURES			
PERSONAL SERVICES	$20,813	$80,583	$91,363
CONTRACTUAL SERVICES	$256,555	$967,096	$1,235,421
COMMODITIES	$1,509	$663	$1,040
SELF INSURANCE/OTHER	$0	$490	$0
CAPITAL OUTLAY	$3,540	$1,696	$0
TOTAL EXPENDITURES	**$282,417**	**$1,050,528**	**$1,327,824**
Authorized Positions	**1**	**1**	**1**
Full-Time Equivalents	**1.00**	**1.00**	**1.00**

GRANT NAME: *CDBG Entitlement Grant - Fair Housing Program*

PROGRAM INFORMATION

Fair Housing Administration funding allows staff to investigate and mediate Fair Housing and tenant-landlord complaints. The program monitors housing discrimination practices and seeks to attain voluntary compliance with City, State, and Federal Fair Housing laws. Program staff is also charged with implementing Fair Housing/tenant-landlord education and outreach activities. The Fair Housing Program will continue to partner with the City of San Antonio's Development Services Department and Disability Access Office to inspect plans and new construction on multi-family housing for compliance with Fair Housing and accessibility standards.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$164,342	$164,506	$192,784
TOTAL FUNDING	**$164,342**	**$164,506**	**$192,784**
EXPENDITURES			
PERSONAL SERVICES	$164,342	$159,252	$187,484
CONTRACTUAL SERVICES	$0	$5,254	$5,300
TOTAL EXPENDITURES	**$164,342**	**$164,506**	**$192,784**
Authorized Positions	**4**	**4**	**4**
Full-Time Equivalents	**3.21**	**3.21**	**3.21**

GRANT NAME: *CDBG Entitlement Grant - Financial Education*

PROGRAM INFORMATION

The Financial Empowerment Centers provide residents with free, one-on-one financial counseling to assist participants with achieving basic financial goals. A certified financial counselor can assist clients with services such as reducing debt, building credit, increasing savings, and accessing safe and affordable banking products.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$164,580	$200,000
TOTAL FUNDING	**$0**	**$164,580**	**$200,000**
EXPENDITURES			
PERSONAL SERVICES	$0	$63,383	$100,000
CONTRACTUAL SERVICES	$0	$101,197	$100,000
TOTAL EXPENDITURES	**$0**	**$164,580**	**$200,000**
Authorized Positions	**0**	**1**	**1**
Full-Time Equivalents	**0.00**	**1.00**	**1.00**

GRANT NAME: *CDBG Entitlement Grant Program - Administration*

PROGRAM INFORMATION

Fair Housing Administration funding allows staff to investigate and mediate Fair Housing and tenant-landlord complaints. The program monitors housing discrimination practices and seeks to attain voluntary compliance with City, State, and Federal Fair Housing laws. Program staff is also charged with implementing Fair Housing/tenant-landlord education and outreach activities. The Fair Housing Program will continue to partner with the City of San Antonio's Development Services Department and Disability Access Office to inspect plans and new construction on multi-family housing for compliance with Fair Housing and accessibility standards.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$41,515	$52,042
TOTAL FUNDING	**$0**	**$41,515**	**$52,042**
EXPENDITURES			
PERSONAL SERVICES	$0	$38,380	$49,292
CONTRACTUAL SERVICES	$0	$3,135	$2,750
TOTAL EXPENDITURES	**$0**	**$41,515**	**$52,042**
Authorized Positions	**0**	**1**	**1**
Full-Time Equivalents	**0.00**	**1.00**	**1.00**

GRANT NAME: *Child Care Services*

PROGRAM INFORMATION

The City of San Antonio is the grantee for the Child Care Services (CCS) program awarded by Workforce Solutions Alamo (WSA). WSA receives CCS funding from the Texas Workforce Commission (TWC) as part of the Child Care Development Block Grant from the U.S. Department of Health and Human Services (HHS). CCS provides child care subsidies to qualified families residing in the Workforce Solutions Alamo area which includes the City of San Antonio, Bexar County, and eleven rural surrounding counties. The CCS program is administered by the City of San Antonio Department of Human Services (DHS). DHS provides overall coordination, client services, fiscal management, and vendor management. The program also provides qualified clients with eligibility and certification services, counseling on the selection of quality child care, and referrals to all participating child care facilities from which parents can select their appropriate care needs.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$38,220,298	$38,281,441	$38,644,173
STATE - State Funding Source	$7,872,112	$8,560,284	$7,254,622
OTHER - Other Funding Source	$88,363	$101,126	$80,000
CITY - Cash Match	$1,041,189	$3,263,203	$3,263,203
TOTAL FUNDING	**$47,221,962**	**$50,206,054**	**$49,241,998**
EXPENDITURES			
PERSONAL SERVICES	$2,941,460	$3,486,980	$3,747,529
CONTRACTUAL SERVICES	$44,262,120	$46,670,354	$45,432,258
COMMODITIES	$12,849	$3,220	$16,211
SELF INSURANCE/OTHER	$4,430	$45,500	$46,000
CAPITAL OUTLAY	$1,103	$0	$0
TOTAL EXPENDITURES	**$47,221,962**	**$50,206,054**	**$49,241,998**
Authorized Positions	**60**	**62**	**62**
Full-Time Equivalents	**60.00**	**62.00**	**62.00**

GRANT NAME: *Community Services Block Grant (CSBG)*

PROGRAM INFORMATION

As the City of San Antonio and Bexar County's federally designated anti-poverty agency, the Department of Human Services receives Community Services Block Grant (CSBG) Funds through the Texas Department of Housing and Community Affairs. The CSBG funds staff to provide long-term case management and emergency assistance services at Family Assistance Centers. These funds also offset costs related to homeless services.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$2,063,818	$1,694,223	$1,879,398
TOTAL FUNDING	**$2,063,818**	**$1,694,223**	**$1,879,398**
EXPENDITURES			
PERSONAL SERVICES	$1,187,840	$997,509	$1,413,625
CONTRACTUAL SERVICES	$83,975	$81,349	$69,780
COMMODITIES	$38,233	$36,687	$23,097
SELF INSURANCE/OTHER	$673,793	$559,023	$372,896
CAPITAL OUTLAY	$79,977	$19,655	$0
TOTAL EXPENDITURES	**$2,063,818**	**$1,694,223**	**$1,879,398**
Authorized Positions	**22**	**24**	**24**
Full-Time Equivalents	**22.00**	**24.00**	**24.00**

GRANT NAME: *Early Head Start/Child Care Services Partnership*

PROGRAM INFORMATION

The City of San Antonio (COSA) is grantee of the Early Head Start and Child Care Services Partnership grant funded by US Dept. of Health & Human Services (HHS). The grant serves 216 children who receive child care services within San Antonio ISD and Edgewood ISD. Early Head Start provides comprehensive services to low income children (ages 6 weeks to 3) and their families. Services include education, health, nutrition, social services, and parent involvement. A minimum of 10% of the children served have a type of disability.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$808,233	$2,934,861	$2,252,880
OTHER - Other Funding Source	$18,781	$588,469	$553,500
TOTAL FUNDING	**$827,014**	**$3,523,330**	**$2,806,380**
EXPENDITURES			
PERSONAL SERVICES	$290,339	$1,047,921	$921,880
CONTRACTUAL SERVICES	$517,623	$2,177,607	$1,846,057
COMMODITIES	$5,678	$31,487	$13,300
SELF INSURANCE/OTHER	$975	$7,420	$10,143
CAPITAL OUTLAY	$11,338	$253,531	$2,000
TRANSFERS	$1,061	$5,364	$13,000
TOTAL EXPENDITURES	**$827,014**	**$3,523,330**	**$2,806,380**
Authorized Positions	**17**	**19**	**19**
Full-Time Equivalents	**17.00**	**19.00**	**19.00**

GRANT NAME: *Emergency Solutions Grant*

PROGRAM INFORMATION

The Emergency Solutions Grant (ESG) is a two-year formula grant funded through the U.S. Department of Housing and Urban Development. ESG funds are used to improve the quality of existing shelters, meet the cost of operating shelters, and provide supportive services to the homeless as well as homeless prevention and rapid-rehousing activities. The City of San Antonio has executed delegate agency contracts with five community-based human service providers.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$1,063,598	$1,065,940	$1,025,839
TOTAL FUNDING	**$1,063,598**	**$1,065,940**	**$1,025,839**
EXPENDITURES			
PERSONAL SERVICES	$120,199	$108,352	$108,352
CONTRACTUAL SERVICES	$725,573	$820,149	$813,993
COMMODITIES	$332	$0	$0
SELF INSURANCE/OTHER	$213,068	$137,439	$103,494
CAPITAL OUTLAY	$4,426	$0	$0
TOTAL EXPENDITURES	**$1,063,598**	**$1,065,940**	**$1,025,839**
Authorized Positions	**1**	**1**	**1**
Full-Time Equivalents	**0.53**	**0.53**	**0.53**

GRANT NAME: *Financial Empowerment Center Grant*

PROGRAM INFORMATION

Financial Empowerment Center Grant program provided assistance to improve the financial stability of households by integrating high quality, one-on-one financial education and counseling into existing public and nonprofit programs and social service delivery systems. The City of San Antonio has served as the coordinator for Financial Empowerment Center Initiative in San Antonio. Grant funding ends effective December 31 ,2016.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
OTHER - Other Funding Source	$126,488	$178,562	$62,315
TOTAL FUNDING	**$126,488**	**$178,562**	**$62,315**
EXPENDITURES			
PERSONAL SERVICES	$64,271	$68,570	$24,003
CONTRACTUAL SERVICES	$58,211	$95,937	$33,282
COMMODITIES	$4,006	$3,979	$1,300
SELF INSURANCE/OTHER	$0	$1,489	$454
CAPITAL OUTLAY	$0	$8,587	$3,276
TOTAL EXPENDITURES	**$126,488**	**$178,562**	**$62,315**
Authorized Positions	**1**	**1**	**2**
Full-Time Equivalents	**1.00**	**1.00**	**2.00**

GRANT NAME: *Head Start Early Childhood Development*

PROGRAM INFORMATION

The City of San Antonio (COSA) is grantee of the City of San Antonio Head Start program, funded by US Dept. of Health & Human Services (HHS) and serving 3,020 children within San Antonio ISD and Edgewood ISD. Head Start provides comprehensive services to low income, preschool children (ages 3-5) and their families. Services include education, health, nutrition, social services, and parent involvement. A minimum of 10% of the children served have a type of disability.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$22,686,724	$22,007,608	$22,352,680
OTHER - In-Kind	$4,497,282	$5,422,759	$5,588,170
TOTAL FUNDING	**$27,184,006**	**$27,430,367**	**$27,940,850**
EXPENDITURES			
PERSONAL SERVICES	$4,443,220	$4,790,367	$5,426,706
CONTRACTUAL SERVICES	$22,064,891	$22,304,951	$22,213,938
COMMODITIES	$81,019	$80,273	$85,133
SELF INSURANCE/OTHER	$82,898	$80,114	$78,000
CAPITAL OUTLAY	$390,174	$41,378	$10,400
TRANSFERS	$121,804	$133,284	$126,673
TOTAL EXPENDITURES	**$27,184,006**	**$27,430,367**	**$27,940,850**
Authorized Positions	**91**	**91**	**93**
Full-Time Equivalents	**91.00**	**91.00**	**93.00**

GRANT NAME: *Housing Counseling Grant*

PROGRAM INFORMATION

The Housing Counseling program is funded through a grant from the U.S. Department of Housing and Urban Development. It supports the delivery of a wide variety of housing counseling services to homebuyers, homeowners, low to moderate income renters, and the homeless. Counselors provide guidance and advice to help families and individuals improve their conditions and meet the responsibilities of tenancy and home ownership.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$16,960	$21,716	$44,647
TOTAL FUNDING	**$16,960**	**$21,716**	**$44,647**
EXPENDITURES			
PERSONAL SERVICES	$16,960	$21,716	$44,647
TOTAL EXPENDITURES	**$16,960**	**$21,716**	**$44,647**
Authorized Positions	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**

GRANT NAME: *Housing Opportunities for Persons with AIDS*

PROGRAM INFORMATION

The Housing Opportunities for Persons With AIDS (HOPWA) is a formula grant funded through the U.S. Department of Housing and Urban Development. The program is the only Federal program dedicated to the housing needs of people living with HIV/AIDS. Under the HOPWA Program, HUD makes grants to local communities, States, and nonprofit organizations for projects that benefit low-income persons living with HIV/AIDS and their families. The City of San Antonio has executed delegate agency contracts with three area nonprofit organizations.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$1,426,775	$1,282,230	$1,216,888
TOTAL FUNDING	**$1,426,775**	**$1,282,230**	**$1,216,888**
EXPENDITURES			
PERSONAL SERVICES	$34,974	$37,451	$36,507
CONTRACTUAL SERVICES	$1,391,530	$1,244,776	$1,180,381
COMMODITIES	$59	$3	$0
SELF INSURANCE/OTHER	$212	$0	$0
TOTAL EXPENDITURES	**$1,426,775**	**$1,282,230**	**$1,216,888**
Authorized Positions	**1**	**1**	**1**
Full-Time Equivalents	**0.47**	**0.47**	**0.47**

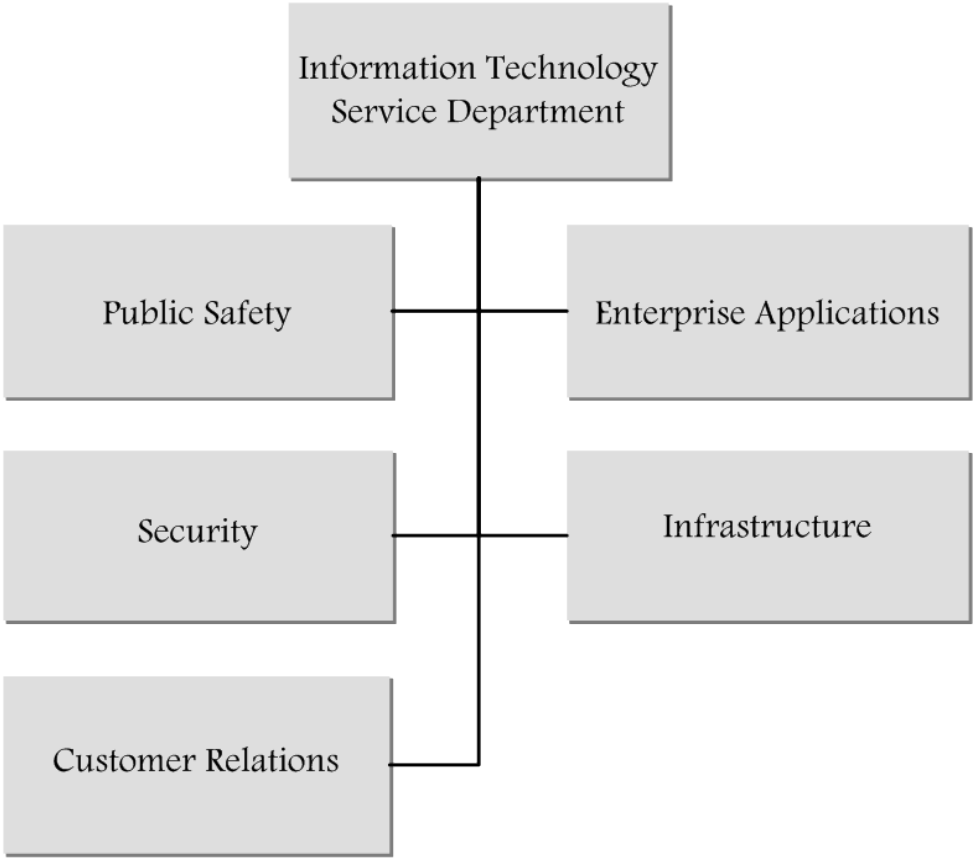
GRANT NAME: *Senior Nutrition Project*

PROGRAM INFORMATION

The Senior Nutrition Program (SNP) is a federal U.S. Department of Health and Human Services grant funded through the Texas Department of Aging and Disability Services. The program provides senior citizens (60 years and older) with a nutritionally balanced weekday noon meal in a congregate setting. The 59 centers provide an opportunity for seniors to socialize and participate in a variety of extracurricular activities such as health and wellness activities, computer and nutrition education, field trips, and volunteer opportunities.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$2,269,282	$1,823,088	$1,829,018
STATE - State Funding Source	$0	$46,992	$46,992
OTHER - Other Funding Source	$46,161	$53,000	$53,000
CITY - Cash Match	$3,258,718	$3,437,111	$3,437,111
TOTAL FUNDING	**$5,574,161**	**$5,360,191**	**$5,366,121**
EXPENDITURES			
PERSONAL SERVICES	$1,578,544	$1,709,955	$1,849,000
CONTRACTUAL SERVICES	$560,450	$605,944	$555,118
COMMODITIES	$3,158,704	$2,646,680	$2,617,713
SELF INSURANCE/OTHER	$251,247	$294,343	$322,290
CAPITAL OUTLAY	$25,216	$103,269	$22,000
TOTAL EXPENDITURES	**$5,574,161**	**$5,360,191**	**$5,366,121**
Authorized Positions	**52**	**47**	**47**
Full-Time Equivalents	**38.50**	**35.50**	**36.00**

INFORMATION TECHNOLOGY SERVICES



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
Information Technology Services Fund	340	58,616,696
Capital Projects	0	39,739,319
Total Funding	**340**	**$98,356,015**

MISSION STATEMENT

THE INFORMATION TECHNOLOGY SERVICES DEPARTMENT IS DEDICATED TO PROVIDING SECURE, RELIABLE, AND RESPONSIVE ENTERPRISE-LEVEL TECHNOLOGY AND BUSINESS SOLUTIONS THAT FACILITATE AND ENHANCE THE CITY'S EFFECTIVENESS IN SERVING THE CITIZENS OF SAN ANTONIO.

PROGRAM INFORMATION

The Information Technology Services Department (ITSD) provides technology (IT) services to all City departments, delegate agencies, various local, state, and federal governmental entities through information and technology sharing agreements.

ITSD is a centralized IT shared services organization that provides governance and support for all technology functions and business systems that facilitate the goals and objectives of the City of San Antonio and are based on IT industry best practices.

The following is a listing of the services provided by ITSD:
• Portfolio and Project Management – Provides oversight on all technology related project management and delivery.
• Technology Governance – Provides intake management and oversight to help manage the intake and delivery of technology requests and bases them on the global strategic direction of the City.
• Enterprise Application Services - Provides assessment, business analysis, testing, development, and support of information systems applications in support of ITSD and City of San Antonio services.
• Business Administration Services - Provides budgetary, financial, contractual, quality assurance, procurement, and disposition service functions in support of inter- and intra-departmental information systems initiatives.
• Business Intelligence Services – Provides processes, technologies, and tools to turn data into information to facilitate business decisions utilizing data warehousing, analytics, and executive dashboard tools.
• Communications Services – Provides converged data, voice, video, and radio services to support City of San Antonio business objectives.
• Computing Infrastructure Services - Provides computing infrastructure platforms such as mainframe and desktop applications, network operating systems, and application topologies in support of City of San Antonio business objectives.
• Integration Services - Provides systematic facilitation to enable the seamless integration of people, processes, and technology.
• Public Safety IT Strategic Planning Services - Provides information technology coordination and management services for public safety agency technology systems and projects.
• Security Services - Policy and compliance to support the confidentiality, integrity, and availability of information systems and data.
• Strategic Management Support Services - Provides professional services and strategic advice on matters related to information technology management and strategy, project and portfolio management, business analysis and performance measurement, quality assurance, and change management to achieve the Department's goals and enhance its effectiveness.
• Customer Support Services - Provides support and effective customer service for all users of City of San Antonio information systems.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

• Enterprise Application Services – To provide technology solutions through business analysis, development, enhancement, maintenance, and support of the various applications utilized by the City of San Antonio's, internal (employee's and delegate agencies) and external customers (citizens, visitors, and businesses).
• Technology Governance – To provide the sequencing of proposed technology requests to best achieve the organization's overall goals - typically expressed in terms of hard economic measures, business or technical strategic goals - while honoring constraints imposed by management or external real-world factors

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

• IT Project and Portfolio Management – To provide the oversight and direction for all the items in the project portfolio and to develop a "big picture" view and a deeper understanding of the collection as a whole. This effort will establish costs and benefits, and align them with long-term strategies or goals which allow the City to get the value from resources invested.

PERFORMANCE MEASURES

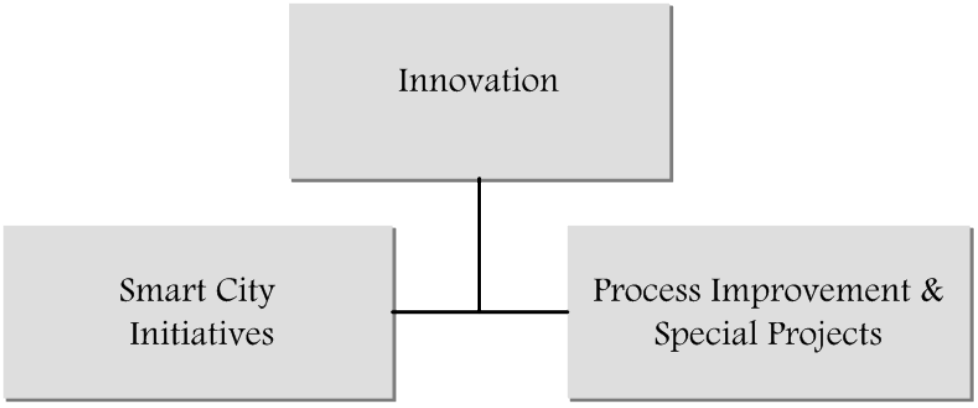
These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

Performance Measure	FY 2015 Actuals	FY 2016 Target	FY 2016 Result	FY 2016 Status	FY 2017 Target
% of IT Governance Board approved IT projects completed successfully meeting ITSD project standards	94%	94%	94%	✓	95%
Customer satisfaction with ITSD service delivery	94%	94%	96%	✓	95%

INFORMATION TECHNOLOGY SERVICES FUND EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	29,108,529	30,945,701	30,548,600	32,233,599
CONTRACTUAL SERVICES	16,036,700	18,945,885	18,094,094	19,407,697
COMMODITIES	1,789,207	418,652	554,139	293,363
SELF INSURANCE/OTHER	4,852,066	4,412,184	4,748,348	5,300,333
CAPITAL OUTLAY	741,462	869,869	922,830	161,397
TRANSFERS	1,230,339	1,220,307	1,220,307	1,220,307
TOTAL EXPENDITURES	**$53,758,303**	**$56,812,598**	**$56,088,318**	**$58,616,696**
Authorized Positions	**344**	**342**	**342**	**340**
Full-Time Equivalents	**344.00**	**342.00**	**342.00**	**340.00**



INNOVATION

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	8	955,074
Total Funding	**8**	**$955,074**

INNOVATION

MISSION STATEMENT

WE PUT THE CITY AT THE FOREFRONT OF INNOVATION BY CHALLENGING THE STATUS QUO, FINDING CREATIVE SOLUTIONS, AND CONTINUOUSLY IMPROVING CITY SERVICES.

PROGRAM INFORMATION

The Office of Innovation was established in 2007 to identify improvements in the efficiency and effectiveness of City services and business processes. The primary functions of the Office are to improve City operations, manage special projects, and lead major initiatives, while promoting a culture of innovation. The team serves as internal consultants to City departments and works closely with senior management to recommend strategies for improved service delivery and decision-making. The Office uses a variety of tools to identify improvements, including:

- Staff Interviews and On-site Observations
- Lean Six Sigma
- Project Management
- Best Practice Research and Surveys
- Strategic Planning and Prioritization
- Process Mapping
- Organizational and Performance Reviews

The Office of Innovation is also responsible for leading the City's Smart City initiative. The Smart City initiative aims to use data and technology to improve the quality of life for San Antonio residents. Projects are focused on solving problems in the areas of transportation, sustainability, and digital connected living. The first phase of projects will be implemented in FY 2017.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

The Office of Innovation aims to provide creative problem-solving, implement effective project management, and promote an innovative ecosystem within the organization. The Office accomplishes these goals by:

- Finding Solutions *(Internal Consultants)*
  - Rapid and effective assessment of business performance
  - Improve processes and infuse with best practices and new ideas
  - Jumpstart achievement of goals by leading performance tracking and change management
- Leading Major Initiatives *(Project Management)*
  - Deploy project management methods to manage high-profile projects that impact the community
  - Provide consistent and clear communication to guide complex implementation
  - Overcome obstacles to ensure City goals are achieved
- Fostering Innovation *(Innovation Ecosystem)*
  - Research best practices and seek opportunities to introduce new ideas to the organization

INNOVATION

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

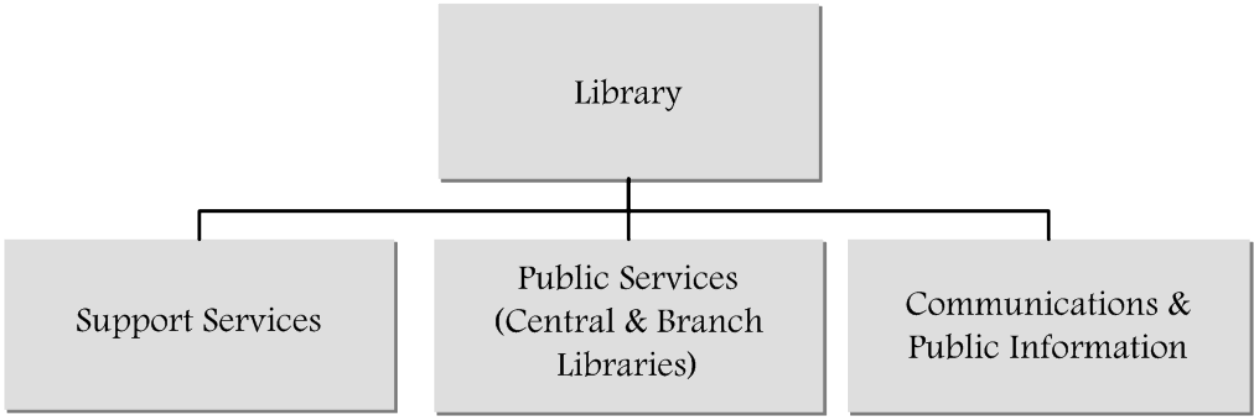
Target Met | Target Not Met | Informational

Performance Measure	FY 2015 Actuals	FY 2016 Target	FY 2016 Result	FY 2016 Status	FY 2017 Target
Return on financial investment	New	New	New	i	1:1
Number of process improvement projects	New	New	New	i	7

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	0	0	0	884,362
CONTRACTUAL SERVICES	0	0	0	66,819
COMMODITIES	0	0	0	3,893
TOTAL EXPENDITURES	**$0**	**$0**	**$0**	**$955,074**
Authorized Positions	**0**	**0**	**0**	**8**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**	**8.00**

In FY 2017, The Office of Innovation was reorganized into a separate office with the City organization.



LIBRARY

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	553	39,810,054
Grants, Gifts & Contributions	0	655,000
Total Funding	**553**	**$40,465,054**

MISSION STATEMENT

SAN ANTONIO PUBLIC LIBRARY CHANGES LIVES THROUGH THE TRANSFORMATIVE POWER OF INFORMATION, IMAGINATION, AND IDEAS.

PROGRAM INFORMATION

The San Antonio Public Library offers lifelong learning opportunities to the residents of San Antonio and Bexar County through a Library system of 28 locations: 25 branch libraries, Pruitt Library, a partnership with the North East Independent School District and Roosevelt High School, the Library Portal at the Briscoe Western Art Museum and a downtown Central Library. Library resources include digital (e.g. e-books, audiobooks, music and streaming movies) and physical materials such as books and DVDs. Other resources include original source materials, reference books, and resources for entrepreneurs and job-seekers. The Library also offers services such as programming for children, teens and adults; readers' advisory (i.e. book recommendations); reference services; and special research assistance. Technology services offered by the Library include broadband access to the internet via public computers; laptops and other devices for check- out; wireless access and printing; and free on-line tutoring. Library operations are funded through the City of San Antonio; private donations, annual gifts from the San Antonio Public Library Foundation and the Friends of the San Antonio Public Library and Bexar County for the extension of library services by contract to all county residents. The Library generates revenue for the City of San Antonio through non-resident library card fees, copy and printing charges, the collection of overdue fines, special event space rentals, meeting room use charges and Bexar County's payment to the City's general fund for library services.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City Goal: San Antonio will be a city that maximizes its citizens' well-being and human potential while capitalizing on its cultural diversity.

Support educational and learning opportunities.

- Provide program services to children, teens and adults.
- Work in partnership with local agencies and organizations to provide children, parents, and caregivers with information and activities that support early literacy development, promote reading and encourage library use.
- Provide quality programming throughout the Library System which appeals to our broad customer base, such as Hispanic Heritage Month, African American History Month and the Mayor's Summer Reading and book clubs.
- Expand and strengthen the Library's role in supporting early literacy education to promote school readiness.
- Offers programs and services to adults age 50+ including dance and fitness classes, Medicare enrollment assistance, one-on-one technology help, and book and movie clubs.
- Support self-directed learning by enhancing resources and adapting to emerging technologies.

Support workforce and economic development.

- Work with appropriate partners, including other City departments, to assist in creating a more literate workforce and support individuals re-entering the job market.
- Cooperate with the Department of Human Services to operate four Learn at SAPL locations and provide tax preparation services for low income members of the community.
- Continue to support the Jobs and Small Business Center at the Central Library.

City Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.

Foster community connections.

- Leverage SAPLs high customer satisfaction rating to build partnerships and collaborations.
- Support community efforts to promote health and wellness through Library resources and amenities.
- Customize service delivery to the unique needs of individual communities as identified by neighborhood demographic and usage data.

Increase public awareness.

- Continue to work with community partners to heighten public awareness of the Library's vast resources and services.
- Continue the voter registration campaign and partner with the Bexar County Elections through the provision of voting sites.
- Continue to promote accessible resources for people with disabilities.
- Promote library resources through proactive outreach in the Community and schools.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

Provide Library technology resources.

- Adopt new technologies to increase access to resources that address 21st century illiteracies (e.g. technology, finances, health, ESOL, and adult literacy).
- Allow patrons to access library materials, resources, and services easily and efficiently – including through mobile and any other internet-enabled devices.
- Ensure that the Library's technology infrastructure (i.e. hardware, software, and network) is sustainable, resilient, and up-to-date.
- Continue to develop and expand the availability of self-service kiosks that deliver quick, convenient access to Library materials.
- Support the Smart Cities initiative through the implementation of library technology and improvements to existing systems to make Library services more effective, sustainable, and responsive to residents.
- Allow patrons to achieve productivity levels comparable to a traditional office setting.

Improve the organizational health of the Library Department.

- Continue to examine staffing resources and the best use of existing resources to provide library services.
- Pursue outside funding opportunities, including grants, gifts and partnerships.
- Create a culture of greater accountability and trust.

City Goal: San Antonio will be a safe and clean community.

Provide Library environments that are welcoming, accessible and safe.

- Maintain the Library's facilities at a level that will preserve their value for the community.
- Partner with the City of San Antonio's Transportation and Capital Improvements Department to complete all planned work on Bond and other capital projects.
- Provide adequate security and staffing to make the Library's locations welcoming and safe for all customers.
- Cooperate with private groups to leverage resources to enhance library facilities.

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

Performance Measure	FY 2015 Actuals	FY 2016 Target	FY 2016 Result	FY 2016 Status	FY 2017 Target
Hours of Computer/ WiFi Use	2,380,982	2,410,000	2,428,266	✓	2,450,000
Annual Library Circulation	7,377,060	7,455,000	7,345,134	✗	7,590,000
Annual Visits to the Library	5,474,125	5,493,000	5,408,000	✗	5,710,000
Customer Satisfaction with Public Library Services	96%	96%	96%	✓	96%

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GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	20,761,233	22,595,470	21,999,174	24,927,974
CONTRACTUAL SERVICES	4,290,529	4,415,116	4,874,603	4,733,763
COMMODITIES	4,709,099	4,660,872	4,687,545	4,727,025
SELF INSURANCE/OTHER	4,233,404	4,034,392	4,035,589	4,074,471
CAPITAL OUTLAY	512,690	1,624,040	1,638,492	1,235,684
TRANSFERS	81,905	111,137	111,137	111,137
TOTAL EXPENDITURES	**$34,588,860**	**$37,441,027**	**$37,346,540**	**$39,810,054**
Authorized Positions	**518**	**553**	**553**	**553**
Full-Time Equivalents	**417.83**	**444.83**	**444.83**	**444.83**

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2017	CITY MATCH
Friends of the SA Public Library - Donation	0	0	90,000	90,000	0
Miscellaneous Gifts	0	0	65,000	65,000	0
SA Public Library Foundation - Donation	0	0	500,000	500,000	0
TOTAL	**0**	**0**	**655,000**	**655,000**	**0**

GRANT NAME: *Friends of the SA Public Library - Donation*

PROGRAM INFORMATION

The funds from the Friends of the San Antonio Public Library will primarily be used to provide public programming throughout the library system and staff development for improved public service.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
OTHER - Other Funding Source	$100,000	$75,000	$90,000
TOTAL FUNDING	**$100,000**	**$75,000**	**$90,000**
EXPENDITURES			
CONTRACTUAL SERVICES	$90,000	$67,500	$45,000
COMMODITIES	$10,000	$7,500	$45,000
TOTAL EXPENDITURES	**$100,000**	**$75,000**	**$90,000**
Authorized Positions	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**

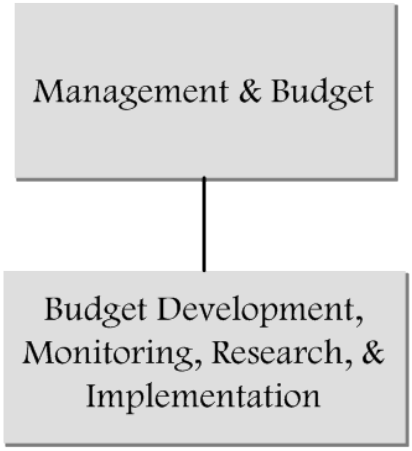
GRANT NAME: *SA Public Library Foundation - Donation*

PROGRAM INFORMATION

The funds from The San Antonio Public Library Foundation will be used to enhance Library resources and services as well as to increase awareness through financial support and programmatic efforts.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
OTHER - Other Funding Source	$300,000	$400,000	$500,000
TOTAL FUNDING	**$300,000**	**$400,000**	**$500,000**
EXPENDITURES			
CONTRACTUAL SERVICES	$99,000	$72,000	$250,000
COMMODITIES	$201,000	$328,000	$250,000
TOTAL EXPENDITURES	**$300,000**	**$400,000**	**$500,000**
Authorized Positions	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**

MANAGEMENT & BUDGET



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	19	2,759,983
Total Funding	**19**	**$2,759,983**

MISSION STATEMENT

THE OFFICE OF MANAGEMENT & BUDGET WILL PROVIDE CITY DEPARTMENTS WITH FISCAL PLANNING, ANALYSIS, AND MANAGEMENT SERVICES THAT CONTRIBUTE TOWARD THE DEVELOPMENT AND DELIVERY OF CITY SERVICE PLANS ENABLING THE EFFECTIVE AND EFFICIENT DELIVERY OF CITY SERVICES.

PROGRAM INFORMATION

The Office of Management & Budget is responsible for providing City departments with fiscal planning, analysis, and management services to enable the City organization to provide City services and infrastructure improvements to the public in accordance with the policies, goals, and objectives established by the City Council and City Manager. The Department coordinates and prepares Quarterly Financial Reports, Five-Year Financial Forecasts, and Annual Operating and Capital Budgets. The Department provides services toward the completion of organization and management studies. The Department's commitment is to provide professional and quality services to the City.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

- Continue to improve the Annual Budget Development Process by implementing processes and schedules for more effective analysis of key service and policy issues impacting the City's Budget.
- Coordinate with the Finance Department the development of the Monthly Financial Revenue and Expenditure Executive Status Reporting, as well as Quarterly Financial reports to City Council.
- Monitor the implementation of programs and initiatives approved in the annual budget and provide quarterly report updates to the Mayor and City Council.
- Assist with the development of city-wide performance measurement analysis and reporting.
- Support City Council Agenda Process by reviewing all agenda items requiring Management and Budget analysis and approval.

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

Performance Measure	FY 2015 Actuals	FY 2016 Target	FY 2016 Result	FY 2016 Status	FY 2017 Target
General Fund revenue variance as percentage of estimate	0.71%	Less than 1%	0.44%	✓	Less than 1%
General Fund expenditure variance as percentage of estimate	-0.57%	Between -1%-0%	-0.14%	✓	Between -1%-0%

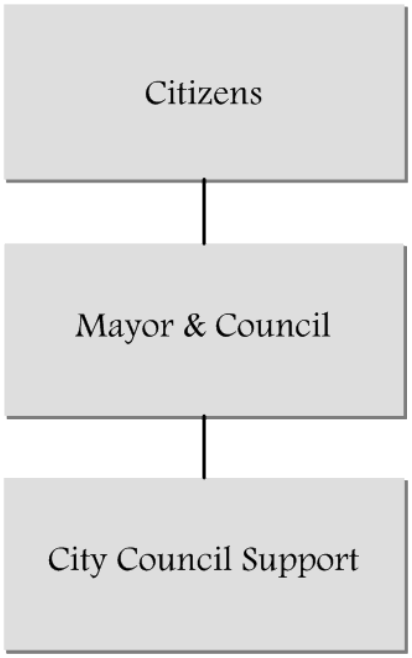
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GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	2,516,695	2,567,907	2,529,945	1,963,796
CONTRACTUAL SERVICES	106,629	219,386	234,004	208,674
COMMODITIES	27,160	19,284	29,600	19,284
SELF INSURANCE/OTHER	590,203	553,227	553,320	556,893
CAPITAL OUTLAY	15	19,000	19,000	11,336
TOTAL EXPENDITURES	**$3,240,702**	**$3,378,804**	**$3,365,869**	**$2,759,983**
Authorized Positions	**26**	**26**	**26**	**19**
Full-Time Equivalents	**26.00**	**26.00**	**26.00**	**19.00**

In FY 2017, the Office of Innovation was reorganized into a separate office within the City organization.

MAYOR & COUNCIL



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	18	8,132,451
Total Funding	**18**	**$8,132,451**

MISSION STATEMENT

WE WILL DELIVER QUALITY CITY SERVICES AND COMMIT TO ACHIEVE SAN ANTONIO'S VISION OF PROSPERITY FOR OUR DIVERSE, VIBRANT AND HISTORIC COMMUNITY.

PROGRAM INFORMATION

The Mayor & Council Office is comprised of the Mayor, who is elected at large; 10 City Council members, who are elected from single-member districts; and administrative support staff. The City Council acts as the policy-making and legislative body within the City's government. Operating within the guidelines of the City Charter, the City Council appoints the City Manager, Municipal Court Judges, City Clerk, City Auditor, and members of the City's various boards and commissions. The support staff serves as constituent liaison to all Council members, in addition to responding to incoming calls, scheduling meetings and appointments, and disseminating pertinent information to the citizens of San Antonio.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

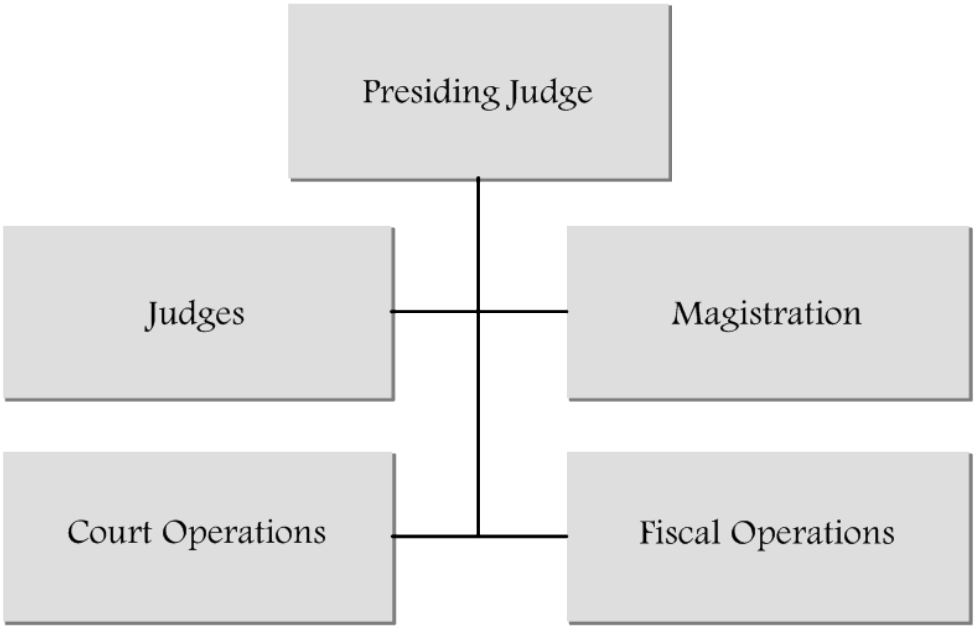
City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.

- Promoting public trust by responding to citizen needs in a timely, professional, and caring manner.
- Promoting public trust by exercising high standards of fairness, conduct and accountability.
- Promoting public awareness by providing readily-accessible representation for citizen input into the functions of municipal.

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	1,551,682	1,497,878	1,506,608	2,126,885
CONTRACTUAL SERVICES	561,563	1,223,946	1,090,899	1,243,946
COMMODITIES	130,046	175,149	263,877	175,149
SELF INSURANCE/OTHER	3,872,261	4,100,423	4,120,569	4,512,552
CAPITAL OUTLAY	59,164	19,400	34,843	72,685
TRANSFERS	585	585	585	1,234
TOTAL EXPENDITURES	**$6,175,301**	**$7,017,381**	**$7,017,381**	**$8,132,451**
Authorized Positions	**18**	**18**	**18**	**18**
Full-Time Equivalents	**18.00**	**18.00**	**18.00**	**18.00**

MUNICIPAL COURT



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	122	11,002,798
Municipal Court Security Fund	8	485,165
Municipal Court Technology Fund	0	726,474
Municipal Court Juvenile Case Manager Fund	20	1,414,910
Total Funding	**150**	**$13,629,347**

MUNICIPAL COURT

GENERAL FUND
MUNICIPAL COURT SECURITY FUND
MUNICIPAL COURT TECHNOLOGY FUND
MUNICIPAL COURT JUVENILE CASE MANAGER FUND

MISSION STATEMENT

THE MISSION OF THE COURT IS TO SERVE ALL INDIVIDUALS WITH PRIDE, JUSTICE, AND INTEGRITY BY PROVIDING AN IMPARTIAL FORUM, TRUST, CONFIDENCE, AND EXPEDITIOUS RESOLUTION OF ALL COURT MATTERS.

PROGRAM INFORMATION

The Municipal Court represents the third branch of government for the City of San Antonio. Judicial authority resides in the eight Municipal Courts of Record, which are responsible for the interpretation and adjudication of City ordinances as well as other Class "C" misdemeanors enacted by the Texas Legislature. Court activities include court proceedings; trials; civil and parking adjudications; juvenile hearings and services. Operations are located within the Frank D. Wing Building, which houses the Office of the Judiciary and the Administrative Services Division of the Court.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial and information systems.

The Court will seek to enhance the citizen's ability to conduct court business. In addition to using the traditional methods to resolve citations, which include personal appearances and mail communication, the Court will utilize emerging technologies to streamline their experience. The Court's objectives include:

- Allowing citizens to do an on-line search of their case. Individuals will be able to request and schedule defensive driving, pay their tickets and request deferred disposition (probation) 24 hours a day/7 days a week.
- Allowing citizens to seek resolution of their citation remotely using video court kiosks. Using kiosks located throughout San Antonio, individuals will be able to speak live with a municipal court judge and dispose of their citation, including making payments.

These options will not only give citizens flexibility and save time and money, but will reduce foot traffic and shorten lines at the courthouse, creating more efficiencies.

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	10,707,366	10,343,480	10,383,108	8,239,762
CONTRACTUAL SERVICES	1,060,127	1,660,601	1,566,183	1,197,462
COMMODITIES	146,802	125,801	129,155	76,002
SELF INSURANCE/OTHER	1,792,636	1,569,568	1,578,769	1,456,592
CAPITAL OUTLAY	36,281	115,750	132,596	32,980
TRANSFERS	266,461	0	0	0
TOTAL EXPENDITURES	**$14,009,673**	**$13,815,200**	**$13,789,811**	**$11,002,798**
Authorized Positions	**179**	**165**	**165**	**122**
Full-Time Equivalents	**168.4**	**155.35**	**155.35**	**112.35**

MUNICIPAL COURT SECURITY FUND EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	370,695	375,541	358,550	353,970
CONTRACTUAL SERVICES	30,439	12,080	63,378	57,220
COMMODITIES	1,758	5,005	2,389	5,005
SELF INSURANCE/OTHER	38,534	39,173	39,173	45,549
CAPITAL OUTLAY	0	1,250	1,250	0
TRANSFERS	22,641	30,145	30,145	23,421
TOTAL EXPENDITURES	**$464,067**	**$463,194**	**$494,885**	**$485,165**
Authorized Positions	**8**	**8**	**8**	**8**
Full-Time Equivalents	**8.00**	**8.00**	**8.00**	**8.00**

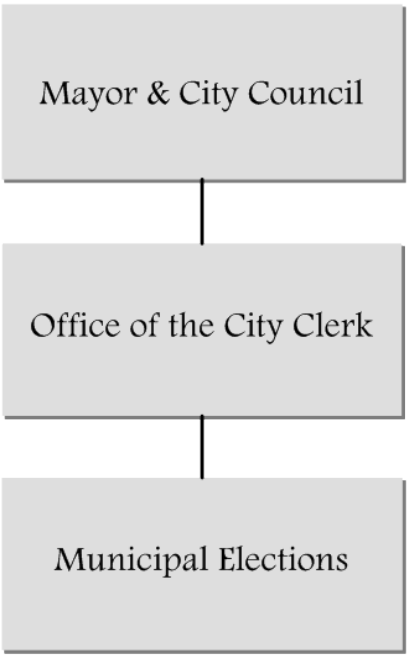
MUNICIPAL COURT TECHNOLOGY FUND EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
CONTRACTUAL SERVICES	723,666	705,368	550,349	705,368
COMMODITIES	182	0	0	0
SELF INSURANCE/OTHER	30,405	16,677	16,611	1,888
CAPITAL OUTLAY	109,264	17,000	27,275	0
TRANSFERS	27,696	28,998	28,998	19,218
TOTAL EXPENDITURES	**$891,213**	**$768,043**	**$623,233**	**$726,474**
Authorized Positions	**0**	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**	**0.00**

MUNICIPAL COURT JUVENILE CASE MANAGER FUND EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	1,104,530	1,227,599	1,132,607	1,296,023
CONTRACTUAL SERVICES	14,636	4,380	57,302	4,380
COMMODITIES	5,555	7,000	7,274	7,000
SELF INSURANCE/OTHER	87,576	90,960	91,401	103,935
CAPITAL OUTLAY	22,533	14,000	14,000	3,572
TOTAL EXPENDITURES	**$1,234,830**	**$1,343,939**	**$1,302,584**	**$1,414,910**
Authorized Positions	**20**	**20**	**20**	**20**
Full-Time Equivalents	**20.00**	**20.00**	**20.00**	**20.00**

MUNICIPAL ELECTIONS



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	0	1,212,865
Total Funding	**0**	**$1,212,865**

MISSION STATEMENT

THE OFFICE OF THE CITY CLERK SHALL ADMINISTER JOINT MAYORAL AND CITY COUNCIL AND SPECIAL MUNICIPAL ELECTIONS TO BE CONDUCTED BY BEXAR COUNTY AND AS PRESCRIBED BY THE CITY CHARTER AND STATE ELECTION CODE.

PROGRAM INFORMATION

Municipal Elections is considered a special purpose division and its functions are administered and staffed by the Office of the City Clerk. Expenditures reflect the cost of planning and implementing municipal elections for the City of San Antonio.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

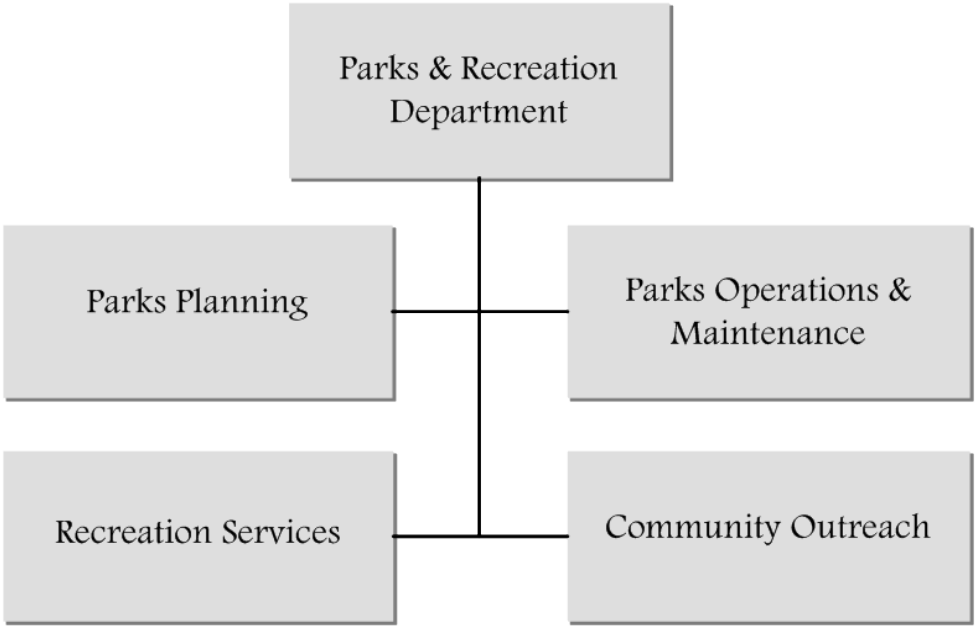
City-Wide Goal: San Antonio will provide the institutional foundation to support the government and promote the public trust and awareness.

- To ensure that registered voters in the City of San Antonio are able to cast ballots for Mayor and City Council and in any Special Election.
- It is incumbent upon the Office of the City Clerk to partake in trainings and meetings administered by the Bexar County Elections Administrator.
- To work with Bexar County to implement the most efficient and cost-effective elections.
- To remain abreast of the Texas Election Code by attending election seminars to ensure that the latest election procedures and forms are implemented.
- To monitor all legislative changes through the Intergovernmental Relations Office affecting the procedures for the conduct of elections and make recommendations relating to Election and Campaign Finance legislation.
- The Office of the City Clerk is the local filing authority for all Campaign Finance Reports and Personal Financial Statements. The Office of the City Clerk will continually improve upon the in-house Campaign Finance Web-based System for filing by candidates and officeholders.

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	0	0	0	500
CONTRACTUAL SERVICES	2,080,615	77,879	77,879	1,205,599
COMMODITIES	2,274	4,500	4,500	4,500
SELF INSURANCE/OTHER	1,558	1,712	1,712	2,266
TOTAL EXPENDITURES	**$2,084,447**	**$84,091**	**$84,091**	**$1,212,865**
Authorized Positions	**0**	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**	**0.00**

PARKS & RECREATION



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	434	49,828,822
Parks Environmental Fund	94	7,055,405
City Cemeteries Fund	1	282,508
Tree Canopy Preservation & Mitigation	3	2,323,728
Parks Development & Expansion - 2015 Venue Operating	0	302,854
Edwards Aquifer Land Acquisition - 2015 Venue Operating	0	385,450
Grants	0	1,407,688
Capital Projects	0	37,108,897
Total Funding	**532**	**$98,695,352**

MISSION STATEMENT

THE MISSION OF THE PARKS AND RECREATION DEPARTMENT IS TO PROVIDE EXCEPTIONAL PARKS, FACILITIES, PROGRAMS, AND SERVICES TO IMPROVE THE QUALITY OF LIFE FOR ALL.

PROGRAM INFORMATION

The Parks and Recreation Department operates the City's recreational and cultural programs and develops and maintains City-owned parks, swimming pools, gymnasiums, City-owned cemeteries, sports facilities, greenways, recreation centers, natural areas, and the Botanical Gardens. The department manages the Edwards Aquifer Protection Program and the Parks Linear Greenway Development Program.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will be a safe and clean community.

Renovate existing facilities and maintain a clean park system through sustainable methods.

- Continue expansion of park recycling program to reach 1:1 ratio to regular trash receptacles.
- Implement new water conservation efforts to include utilizing low impact development design features that capture, cleanse and reduce rapid runoff.

Expand sustainable resources through community partnerships and programs.

- Support opening of new Botanical Garden expansion through partnership with SA Botanical Society.
- Continue operation of the Community Service Liaison, Trail Watch Volunteers and Trail Steward programs to enable Park Police to concentrate on law enforcement efforts.
- Continue expansion of the tree program to golf courses, extra-territorial jurisdiction and new community partners.
- Increase optimum use of recreation facilities by developing partnerships and creating shared use agreements with neighborhood and community groups.

City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

Renovate existing facilities and maintain a clean park system through sustainable methods.

- Implement neighborhood revitalization effort and connection to San Pedro Springs Park through renovation of the park and offering recreation and fitness programs.
- Begin the development of a new Parks System Strategic Plan that builds upon the SA Tomorrow plans.
- Continue to implement deferred maintenance projects in facilities and parks.
- Acquire conservation easements and properties to protect the Edwards Aquifer Recharge Zone.
- Develop additional miles of linear greenway trails with additional neighborhood connections.

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

Improve department efficiency, effectiveness, and best practices through reorganization.

- Continue to reorganize the department and divisions as necessary for continuous improvement.
- Continue mid-manager professional development initiatives.

Update technology to support the department and promote public trust and awareness.

- Incorporate wireless technology in additional park facilities and implement new applications to increase connectivity.
- Continue refinement of Customer Resource Management and work order systems to improve response time and enable enhanced resource monitoring.
- Collaborate on launch of a park reservation and program registration system to enhance customer service and improve reporting and cash handling capabilities.

City-Wide Goal: San Antonio will be a city that maximizes its citizens' well-being and human potential while capitalizing on its cultural diversity.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Educate the community through innovative methods on opportunities for well-being through services provided by Parks and Recreation and the Power of Parks.

- Offer a wide array of programs and activities to serve diverse interests, ages, abilities and locations
- Continue fitness program to expand outreach and increase participation through the Mobile Fit and Fitness in the Park programs and installation of exercise equipment and shade components.
- Increase public awareness through Public Service Announcement campaigns and social networks.

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

Performance Measure	FY 2015 Actuals	FY 2016 Target	FY 2016 Result	FY 2016 Status	FY 2017 Target
Complete playground inspections	196	197	204	✓	204
Parks facility maintenance service level	87%	87%	88%	✓	88%
Recreational facility attendance	551,377	559,806	564,003	✓	565,404
Recycling receptacles in parks to achieve 1:1 ratio with trash receptacles	1,770	1,828	1,863	✓	1,988
Additional acres protected under Edwards Aquifer Protection Program	8,995	10,000	7,224	✗	5,000

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	24,293,468	25,746,801	25,634,645	27,870,124
CONTRACTUAL SERVICES	7,821,173	8,271,392	8,806,804	8,630,224
COMMODITIES	2,877,794	3,056,220	2,798,916	2,940,267
SELF INSURANCE/OTHER	8,068,546	8,193,720	8,006,602	8,286,369
CAPITAL OUTLAY	128,525	385,500	393,986	378,070
TRANSFERS	2,037,119	1,785,764	1,785,764	1,723,768
TOTAL EXPENDITURES	**$45,226,625**	**$47,439,397**	**$47,426,717**	**$49,828,822**
Authorized Positions	**417**	**428**	**428**	**434**
Full-Time Equivalents	**405.75**	**416.75**	**417.75**	**425.75**

PARKS ENVIRONMENTAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	4,055,385	4,147,772	4,109,130	4,366,336
CONTRACTUAL SERVICES	2,049,033	2,083,919	2,095,214	2,083,919
COMMODITIES	108,285	133,893	133,800	133,893
SELF INSURANCE/OTHER	466,436	453,578	448,258	467,369
CAPITAL OUTLAY	0	0	0	3,888
TOTAL EXPENDITURES	**$6,679,139**	**$6,819,162**	**$6,786,402**	**$7,055,405**
Authorized Positions	**95**	**94**	**94**	**94**
Full-Time Equivalents	**95.00**	**94.00**	**94.00**	**94.00**

CITY CEMETERIES FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	0	59,448	62,512	63,450
CONTRACTUAL SERVICES	66,469	112,000	102,154	112,000
COMMODITIES	586	15,500	12,721	15,500
SELF INSURANCE/OTHER	1,844	14,528	18,153	6,558
TRANSFERS - PERPETUAL SUBFUND	95,365	75,000	85,000	85,000
TOTAL EXPENDITURES	**$164,264**	**$276,476**	**$280,540**	**$282,508**
Authorized Positions	**0**	**1**	**1**	**1**
Full-Time Equivalents	**0.00**	**1.00**	**1.00**	**1.00**

TREE CANOPY PRESERVATION & MITIGATION
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	198,598	237,268	221,657	249,085
CONTRACTUAL SERVICES	141,384	1,338,631	1,388,525	1,121,131
COMMODITIES	793,875	436,150	402,616	564,650
SELF INSURANCE/OTHER	61,648	68,506	61,174	70,809
CAPITAL OUTLAY	0	0	0	1,038
TRANSFER - OPERATING	12,095	17,453	17,453	17,015
TRANSFER - CAPITAL PROJECT	0	750,000	750,000	300,000
TOTAL EXPENDITURES	**$1,207,600**	**$2,848,008**	**$2,841,425**	**$2,323,728**
Authorized Positions	**3**	**3**	**3**	**3**
Full-Time Equivalents	**3.00**	**3.00**	**3.00**	**3.00**

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2017	CITY MATCH
CDBG Entitlement Grant Program - Parks	272,422	0	0	272,422	0
Summer Food Service Program	1,135,266	0	0	1,135,266	0
TOTAL	**1,407,688**	**0**	**0**	**1,407,688**	**0**

GRANT NAME: *CDBG Entitlement Grant Program - Parks*

PROGRAM INFORMATION

The Parks and Recreation Department utilizes Community Development Block Grant funds to provide summer recreation programs in eligible areas and extend hours of operations at select community centers past normal summer program hours.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$348,979	$272,422	$272,422
TOTAL FUNDING	**$348,979**	**$272,422**	**$272,422**
EXPENDITURES			
PERSONAL SERVICES	$348,979	$272,422	$272,422
TOTAL EXPENDITURES	**$348,979**	**$272,422**	**$272,422**
Authorized Positions	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**

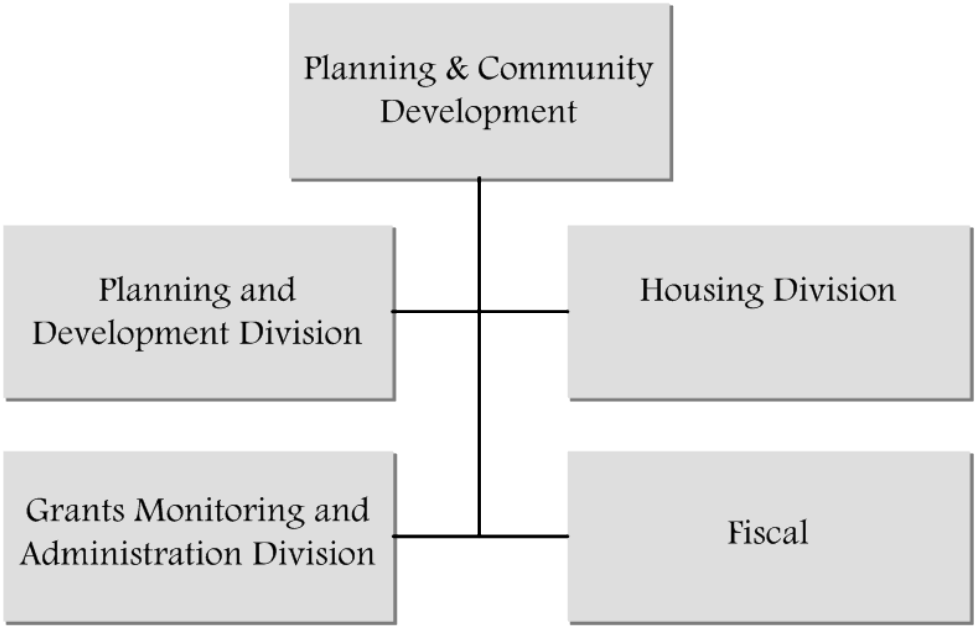
GRANT NAME: *Summer Food Service Program*

PROGRAM INFORMATION

The Summer Food Service Program grant is a federal grant that is passed through the Texas Department of Human Services. This reimbursement grant provides the funding for a free lunch and snack to be given to children at Parks and Recreation summer sites.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$578,228	$1,311,666	$1,135,266
TRANSFER	$34,716	$71,348	$0
TOTAL FUNDING	**$612,944**	**$1,383,014**	**$1,135,266**
EXPENDITURES			
PERSONAL SERVICES	$29,438	$84,648	$84,649
CONTRACTUAL SERVICES	$5,778	$29,493	$16,606
COMMODITIES	$577,728	$1,244,900	$1,013,729
SELF INSURANCE/ OTHER	$0	$12,701	$12,701
CAPITAL OUTLAY	$0	$11,272	$7,581
TOTAL EXPENDITURES	**$612,944**	**$1,383,014**	**$1,135,266**
Authorized Positions	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**

PLANNING & COMMUNITY DEVELOPMENT



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	24	5,288,529
Tax Increment Financing Fund	8	662,583
Economic Development Incentive Fund	1	77,899
Grants	33	20,820,518
Total Funding	**66**	**$26,849,529**

MISSION STATEMENT

TO IMPROVE THE LIVABILITY, ECONOMIC VITALITY, AND SAFETY OF SAN ANTONIO NEIGHBORHOODS, CORRIDORS, AND SPECIAL DISTRICTS, THROUGH ACTIVE ENGAGEMENT IN STRATEGIC PLANNING, REINVESTMENT INITIATIVES, AND COMMUNITY DEVELOPMENT POLICY.

PROGRAM INFORMATION

The Department of Planning & Community Development was reorganized in the summer of 2016 to respond to the needs identified by the SA Tomorrow Comprehensive Plan process and City Management. The Department is comprised of three primary divisions, not including the Director's Office, which are the divisions of Planning and Development, Housing, and Grants Monitoring and Administration (GMA). The Planning and Development Division is responsible for leading the implementation of the SA Tomorrow Comprehensive Plan, land use and design planning for Regional Centers, updating the neighborhood planning model to create Community-scaled plans, corridor planning; and the development of a neighborhood engagement process. The Division also facilitates the creation of urban design districts and guidelines and provides city agencies and private sector developers with technical assistance related to architecture and design. Additionally, the Planning and Development Division oversees the City's Annexation Program and the administration of Tax Increment Reinvestment Zones (TIRZ). The Housing Division is responsible for two principle functions: Housing Policy and Housing Programs and also supports the Housing Commission. Housing Policy initiatives focus on strategies to increase affordable housing while Housing Programs are related to rehabilitation and reconstruction of owner-occupied housing; the Homeownership Incentive Program; Lead Hazard Reduction; and the Green & Healthy Homes services. The Grants Monitoring and Administration Division is responsible for planning, organizing, implementing and monitoring the City's Community Development Block Grant (CDBG), including Section 108, HOME Investment Partnerships Program Grant and the Neighborhood Stabilization Program (NSP). GMA directly manages three HOME activities - Multifamily Rental Housing Development and Substantial Rehabilitation, Single Family Housing New Construction, and Community Housing Development Organization (CHDO) Operating Expense grants - as well as procedural implementation of other programmatic activities managed by other City departments and external partners to ensure City compliance with specific U.S. Department of Housing and Urban Development (HUD) regulations and federal administrative requirements to ensure the City receives maximum annual funding allocations for which it is entitled.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

- Begin implementation of the SA Tomorrow Comprehensive Plan, which includes the development of Regional Center and Community Plans.
- Develop the SA Corridors program and complete a study on land use optimization to support transit supportive development.
- Support and further develop the NE Corridor Program and explore infrastructure projects; facade improvements; utilizing TIRZ funding; etc.
- Identify resources for neighborhood groups and to support the neighborhood planning component of future city planning efforts.
- Operate Catalytic Improvements Program to revitalize targeted neighborhoods through completion of improvement projects such as introduction of curbs, sidewalks, driveway approaches and gateway projects.
- Create an Urban Renewal Plan and prepare for implementation of a possible Neighborhood Improvements Bond.
- Manage the Under 1 Roof Pilot Program in District 1 to provide roof repair for qualified homeowners.
- Oversee the Let's Paint Program in District 5 to assist with exterior paint and minor repairs.
- Provide staff support for the Housing Commission to Preserve Dynamic and Diverse Neighborhoods.
- Provide support for Local Initiatives Support Corporation (LISC) to establish a local office, provide technical assistance to City staff development and area non-profits regarding affordable housing and facilitate public/private investment in community development projects.
- Continue the Homeownership Incentive Program to provide first-time homeowner assistance to area residents.
- Continue the Green and Healthy Homes Initiative to conduct lead hazard reduction.
- Continue the Operation Facelift Façade Improvement Program to provide improvement of business storefronts in targeted reinvestment areas.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

- Create and implement a business façade improvement program for business storefronts along four corridors in District 2.
- Complete annexation of two areas – South San Antonio and 281 North Commercial Corridor.

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

Performance Measure	FY 2015 Actuals	FY 2016 Target	FY 2016 Result	FY 2016 Status	FY 2017 Target
% of attendees who will purchase homes in the next 12 months using the City's Home Ownership Program	3%	3%	3%	✓	3%
Operation Facelift storefront revitalization	8	8	12	✓	11
Residents attending homebuyer classes	245	250	300	✓	275
Homes participating through the 2013 Lead Hazard Reduction Demonstration Grant	25	163	198	✓	200
% of square miles covered by neighborhood, community, and perimeter plans	93%	93%	93%	✓	93%

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	1,557,232	1,730,339	1,570,008	2,151,338
CONTRACTUAL SERVICES	780,338	1,364,926	1,503,023	2,619,238
COMMODITIES	22,924	35,661	53,843	31,134
SELF INSURANCE/OTHER	560,723	487,374	487,256	442,765
CAPITAL OUTLAY	8,832	12,950	13,320	44,054
TOTAL EXPENDITURES	**$2,930,049**	**$3,631,250**	**$3,627,450**	**$5,288,529**
Authorized Positions	**18**	**19**	**19**	**24**
Full-Time Equivalents	**18.00**	**19.00**	**19.00**	**24.00**

TAX INCREMENT FINANCING FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	414,070	481,830	482,930	557,896
CONTRACTUAL SERVICES	32,325	20,871	20,871	20,871
COMMODITIES	402	6,953	4,756	6,953
SELF INSURANCE/OTHER	37,641	37,434	37,434	39,315
CAPITAL OUTLAY	918	0	1,097	3,830
TRANSFERS	0	0	0	33,718
TOTAL EXPENDITURES	**$485,356**	**$547,088**	**$547,088**	**$662,583**
Authorized Positions	**7**	**7**	**7**	**8**
Full-Time Equivalents	**7.00**	**7.00**	**7.00**	**8.00**

ECONOMIC DEVELOPMENT INCENTIVE FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	8,496	71,680	66,589	71,156
CONTRACTUAL SERVICES	0	0	0	0
COMMODITIES	0	100	100	100
SELF INSURANCE/OTHER	5,230	5,093	5,093	5,347
CAPITAL OUTLAY	0	0	0	1,296
TOTAL EXPENDITURES	**$13,726**	**$76,873**	**$71,782**	**$77,899**
Authorized Positions	**1**	**1**	**1**	**1**
Full-Time Equivalents	**1.00**	**1.00**	**1.00**	**1.00**

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2017	CITY MATCH
CDBG Entitlement Grant Program- Administration	2,149,653	0	0	2,149,653	0
CDBG Entitlement Grant-Debt Services	4,794,419	0	0	4,794,419	0
CDBG Entitlement Grant-Housing Program	1,357,800	0	0	1,357,800	0
CDBG Entitlement Grant-Neighborhood Revitalization	3,900,760	0	0	3,900,760	0
Home Entitlement Grant Program	6,771,476	0	0	6,771,476	0
HOME Entitlement Grant Program-Administration	697,336	0	0	697,336	0
Lead Hazard Reduction Demonstration Grant	1,149,074	0	0	1,149,074	0
TOTAL	**20,820,518**	**0**	**0**	**20,820,518**	**0**

GRANT NAME: *CDBG Entitlement Grant*

PROGRAM INFORMATION

The Planning & Community Development Department utilizes CDBG grant funds to support community development in eligible areas in the City. These funds help provide for the implementation of the Strategic Plan for the Community Development Block Grant.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$10,552,780	$10,807,343	$12,202,632
TOTAL FUNDING	**$10,552,780**	**$10,807,343**	**$12,202,632**
EXPENDITURES			
PERSONAL SERVICES	$1,536,269	$1,902,278	$1,902,369
CONTRACTUAL SERVICES	$4,234,968	$1,194,194	$1,834,891
COMMODITIES	$8,500	$8,550	$27,098
SELF INSURANCE/ OTHER	$0	$22,020	$15,924
CAPITAL OUTLAY	$4,773,043	$7,680,301	$8,422,350
TOTAL EXPENDITURES	**$10,552,780**	**$10,807,343**	**$12,202,632**
Authorized Positions	**29**	**25**	**24**
Full-Time Equivalents	**29.00**	**25.00**	**23.50**

GRANT NAME: *HOME Entitlement Grant Program*

PROGRAM INFORMATION

The Department of Planning and Community Development is responsible for planning and oversight of the City's HOME Entitlement Grant Program. All activities result in the renovation or production of housing affordable to low and moderate-income households. This department division provides technical assistance to sub-grantees and project sponsors and is responsible for monitoring all project activities to ensure compliance with U.S. Department of Housing and Urban Development (HUD) affordability and regulatory requirements. This grant program covers the period of October 1, 2016 through September 30, 2017.

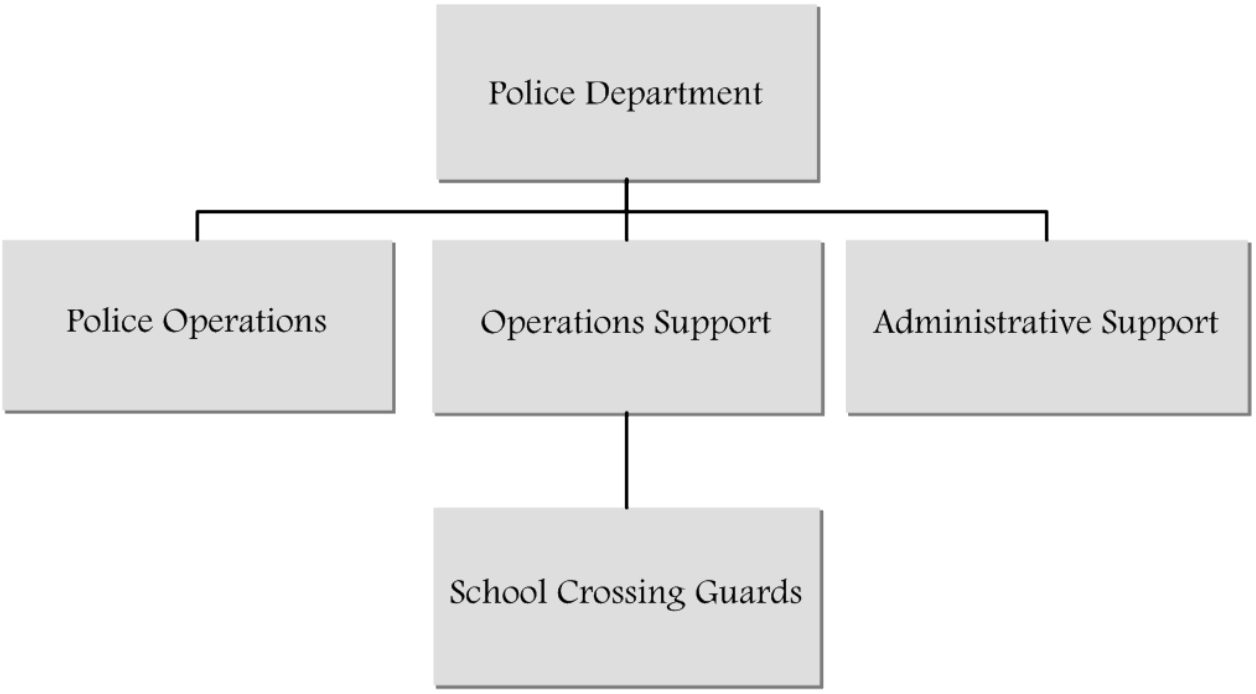
	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$4,803,526	$4,332,302	$7,468,812
TOTAL FUNDING	**$4,803,526**	**$4,332,302**	**$7,468,812**
EXPENDITURES			
PERSONAL SERVICES	$426,601	$385,877	$667,051
CONTRACTUAL SERVICES	$4,376,925	$3,946,425	$6,801,441
COMMODITIES	$0	$0	$320
TOTAL EXPENDITURES	**$4,803,526**	**$4,332,302**	**$7,468,812**
Authorized Positions	**5**	**7**	**9**
Full-Time Equivalents	**5.00**	**7.00**	**8.55**

GRANT NAME: *Lead Hazard Reduction Demonstration Grant*

PROGRAM INFORMATION

The City of San Antonio was awarded a $3.4 million grant by the U.S. Department of Housing and Urban Development, Office of Healthy Homes. The purpose of this grant is to reduce the exiting lead hazards in homes where 1) children under age six reside, 2) built before 1978 and 3) located within the San Antonio City limits. Children are prioritized to receive assistance based on the blood lead levels. This grant program covers 36 months beginning October 1, 2016.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$1,000,000	$750,000	$1,149,074
TOTAL FUNDING	**$1,000,000**	**$750,000**	**$1,149,074**
EXPENDITURES			
PERSONAL SERVICES	$113,757	$99,987	$93,296
CONTRACTUAL SERVICES	$886,243	$650,013	$928,620
COMMODITIES	$0	$0	$2,664
SELF INSURANCE/ OTHER	$0	$0	$123,986
CAPITAL OUTLAY	$0	$0	$508
TOTAL EXPENDITURES	**$1,000,000**	**$750,000**	**$1,149,074**
Authorized Positions	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**



POLICE

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	3,004	427,846,588
General Fund - Park Police	173	15,043,782
Child Safety Fund	262	2,319,180
Confiscated Property Fund	0	1,841,106
Grants	57	7,165,470
Capital Projects	0	2,408,500
Total Funding	**3,496**	**$456,624,626**

MISSION STATEMENT

THE SAN ANTONIO POLICE DEPARTMENT IS DEDICATED TO IMPROVING THE QUALITY OF LIFE BY CREATING A SAFE ENVIRONMENT IN PARTNERSHIP WITH THE PEOPLE WE SERVE. WE ACT WITH INTEGRITY TO REDUCE FEAR AND CRIME WHILE TREATING ALL WITH RESPECT, COMPASSION AND FAIRNESS.

PROGRAM INFORMATION

The Police Department's role is to maintain the peace and enforce the law in a fair and consistent manner, operating within both the statutory and judicial limitations of its authority and constitutional rights of all persons. The Department's primary responsibility is creating a safe environment in which the people of San Antonio can live and work without fear of crime. Components include building proactive partnerships to lower the incidence of crime, apprehension of offenders, recovery and return of property, crowd and disaster control, and the movement of traffic within jurisdictional boundaries.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Operate Within our Guiding Principles:

- INTEGRITY: WE HAVE INTEGRITY. We hold ourselves accountable and demand the highest level of ethical and moral standards from all. We are role models, acting with courage and building trust within the organization and the community we serve.
- RESPECT: WE ARE RESPECTFUL. Mutual respect is the foundation for every interaction. We value diversity and encourage open communication by treating everyone with dignity and fairness.
- COMPASSION: WE ARE COMPASSIONATE. Compassion guides our actions as we care for one another. We treat people with kindness and respect while working for the benefit of all.
- FAIRNESS: WE ARE FAIR. We are committed to consistently treating people in a courteous and impartial manner.

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

- Implement initiatives by seeking best practices, identifying contributing factors, and obtaining stakeholder input to focus on Quality of Life crimes.
- Enhance Community Outreach through initiatives that include:
    - Coffee with the Cops
    - UNIDOS Spanish language outreach
    - Life Skills Academy for youth
    - Facebook en Español
    - NextDoor - a social networking site for neighborhoods
    - Day of Understanding - community leader sessions to address issues and answer frequently asked questions
- Fill existing vacancies through proactive recruiting strategies and support the addition of uniform positions by means of the COPS Hiring Grant.
- Through enhanced staffing levels, provide effective and efficient emergency communication services to the citizens of San Antonio through prompt answering times, reduced wait times and enhanced call answering services.
- Provide police services in annexation areas.
- Assume management and supervision of the Detention Center.
- Continue proactive prevention, initiatives and responsive enforcement efforts to address citizen's concerns in order to support the SA Tomorrow Comprehensive Plan.

City-Wide Goal: San Antonio will be a safe and clean community.

- Focus on the reduction of violent crimes and property crimes in the community.
- Implement the SAFFE Citywide Initiative - The SAPD is undertaking a plan to increase officer training in the areas of Community Policing, Crime Prevention, and Crime Prevention through Environmental Design (CPTED).

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Recognizing that involving the citizenry is a must in order to conduct a successful crime reduction campaign, public education will also be a large component of the initiative. Crime prevention tips and information will be disseminated through interactive and informative links on the SAPD website, through public education campaigns, as well as through social media awareness campaigns.

• Incorporate Smart Policing Design and utilize Intelligence-Led Policing, Problem Oriented Policing (POP), and Community Oriented Policing concepts to enhance capacity for proactive policing.

• Continue to focus on violent crimes through innovative policing strategies using the Street Crimes Unit and the Robbery Task Force.

• Reduce the incidence of fatal traffic accidents, aggressive drivers and Driving While Intoxicated (DWI) through collaborative efforts between City, State and County.

- Wrong Way Driver - Police radio emergency tone to alert all officers, Transguide broadcasting alerts, data gathering and analysis to identify problematic exit ramps and TXDOT actively testing wrong way driver detection equipment. Initiated the Community/SAPD Team DWI.
- Reduce the incidence of fatal traffic accidents through increased DWI enforcement efforts and increased Traffic Law enforcement.
- Continue Fiesta Virtual Ride-Along using social media to reinforce the efforts of the DWI task force.

• Continue the Highway Interdiction Detail under the Traffic Shifts to collaborate with SAPD Narcotics, HIDTA, K-9, and other federal, state and local agencies to enhance law enforcement efforts via apprehension of narcotic, currency and weapon traffickers in the San Antonio area.

• San Antonio Regional Intelligence Center (SARIC) - Enhance the Tactical Operations Center (Tac-Ops) within the SARIC. Tac-Ops will monitor police calls and conduct real time research on locations, persons and vehicles involved in police related incidents and provide this information to officers on scene.

• Respond to "life threatening" emergency calls for service within seven minutes and fifteen seconds. Time is calculated from call receipt to arrival on scene.

• Use of Strategic Management for Accelerated Response Time (SMART) to improve officer response times by offering alternative solutions to calls for service. Coordination efforts with Child Protective Services and Animal Care Services on calls that involve their agencies and may not require police response is one of the SMART ways SAPD is improving response times.

• Develop and implement policing strategies that will involve joint efforts with local, county, state, and federal law enforcement agencies. Examples include:

- The High Intensity Drug Trafficking Area (HIDTA) initiatives.
- The Regional Auto Crimes Team (ReACT).
- The Child Welfare Strategic Alliance (funded by Justice Assistance Grant).

• Continue to develop and implement strategies to improve the City's Homeland Security and Bio-Terror threat posture including:

- Maintain full time Police staffing in the City's Emergency Operations Center.
- Maintain and implement grants from the Office of Domestic Preparedness for the purchase of equipment, training exercises, and planning related to domestic preparedness resources.
- Maintain active participation in the Department of State Health Services and the Centers for Disease Control's Strategic National Stockpile Program.
- Continue to develop interoperable communications and data system with regional agencies.

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

Performance Measure	FY 2015 Actuals	FY 2016 Target	FY 2016 Result	FY 2016 Status	FY 2017 Target
Total Calls for Police Service	1,283,031	1,278,529	1,342,267	i	1,353,897
Alcohol-Related Traffic Accidents	1,533	1,551	1,530	✓	1,538
Driving While Intoxicated (DWI) Arrest	5,470	5,686	4,496	i	4,464
Violent Crime Rate per 100,000 Residents	601.6	600.4	769.4	i	850.2
Non-Emergency Response Time	16:02	16:25	17:32	✗	17:15
Police Emergency Response Time	6:56	7:15	7:23	✗	7:20

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	342,722,835	359,721,480	358,835,546	363,308,763
CONTRACTUAL SERVICES	12,867,017	13,842,075	15,082,608	14,646,982
COMMODITIES	4,028,358	4,585,203	4,402,861	5,329,902
SELF INSURANCE/OTHER	40,452,587	39,083,262	38,499,971	38,854,336
CAPITAL OUTLAY	796,525	1,471,599	1,447,047	1,010,110
TRANSFERS	1,057,332	4,622,373	4,622,373	4,696,495
TOTAL EXPENDITURES	**$401,924,654**	**$423,325,992**	**$422,890,406**	**$427,846,588**
Authorized Positions	**2,921**	**2,973**	**2,973**	**3,004**
Full-Time Equivalents	**2,921.00**	**2,973.00**	**2,973.00**	**3,004.00**

GENERAL FUND - PARK POLICE
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	11,025,235	12,012,969	12,043,581	13,206,888
CONTRACTUAL SERVICES	148,875	206,850	224,244	197,860
COMMODITIES	244,714	368,500	308,169	423,044
SELF INSURANCE/OTHER	1,070,505	1,079,212	1,074,091	1,106,651
CAPITAL OUTLAY	0	84,220	84,220	109,339
TOTAL EXPENDITURES	**$12,489,329**	**$13,751,751**	**$13,734,305**	**$15,043,782**
Authorized Positions	**157**	**164**	**164**	**173**
Full-Time Equivalents	**157.00**	**164.00**	**164.00**	**173.00**

CHILD SAFETY FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	1,531,348	1,976,766	1,524,186	1,688,854
CONTRACTUAL SERVICES	10,564	18,454	11,271	18,454
COMMODITIES	7,793	18,049	8,732	18,049
SELF INSURANCE/OTHER	734,133	385,086	583,198	593,823
TOTAL EXPENDITURES	**$2,283,838**	**$2,398,355**	**$2,127,387**	**$2,319,180**
Authorized Positions	**262**	**262**	**262**	**262**
Full-Time Equivalents	**62.32**	**62.32**	**62.32**	**62.32**

CONFISCATED PROPERTY FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	283,184	349,165	349,131	413,114
CONTRACTUAL SERVICES	366,654	735,143	723,546	310,418
COMMODITIES	176,055	244,701	249,801	524,531
SELF INSURANCE/OTHER	213,684	253,928	190,082	157,893
CAPITAL OUTLAY	465,652	235,387	290,387	60,900
TRANSFERS	374,386	396,750	394,250	374,250
TOTAL EXPENDITURES	**$1,879,615**	**$2,215,074**	**$2,197,197**	**$1,841,106**
Authorized Positions	**0**	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**	**0.00**

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2017	CITY MATCH
Body Worn Camera Pilot Implementation Program	339,879	0	0	339,879	138,760
FY 2016 COPS Hiring Program	139,132	0	0	139,132	260,048
FY 2017 COPS Hiring Program	1,425,355	0	0	1,425,355	1,042,123
High Intensity Drug Trafficking Area (HIDTA) FY 2015	25,000	0	0	25,000	0
High Intensity Drug Trafficking Area (HIDTA) FY 2016	1,384,442	0	0	1,384,442	0
High Intensity Drug Trafficking Area (HIDTA) FY 2017	569,532	0	0	569,532	0
Intellectual Property Enforcement Program	115,812	0	0	115,812	0
Justice Assistance Grant FY 2014 Award	1,672	0	0	1,672	0
Justice Assistance Grant FY 2015 Award	2,742	0	0	2,742	0
Justice Assistance Grant FY 2016 Award	96,689	0	0	96,689	2,208
Regional Auto Crimes Team (ReACT)	0	864,211	40,336	904,547	467,711
Texas Anti-Gang (TAG) Program	0	1,124,993	0	1,124,993	0
Tobacco Compliance Grant	0	15,675	0	15,675	0
TxDOT DWI Selective Traffic Enforcement Program	0	1,000,000	0	1,000,000	265,000
United Way Eastside Grant	20,000	0	0	20,000	0
TOTAL	**4,120,255**	**3,004,879**	**40,336**	**7,165,470**	**2,175,850**

GRANT NAME: *Body Worn Camera Pilot Implementation Program*

PROGRAM INFORMATION

The FY 2015 BWC Pilot Implementation Program (PIP) objective is to support the implementation of the body-worn camera program in law enforcement agencies. The intent of the program is to help develop, implement, and evaluate a BWC program as one tool in a law enforcement comprehensive problem-solving approach to enhance officer interactions with the public and build community trust. This grant is a two year program beginning in or about October 1, 2015 through September 30, 2017.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$629,204	$339,879
OTHER - City General Fund	$0	$143,851	$0
CITY - Cash Match	$0	$218,337	$138,760
TOTAL FUNDING	**$0**	**$991,392**	**$478,639**
EXPENDITURES			
PERSONAL SERVICES	$0	$81,366	$39,283
CONTRACTUAL SERVICES	$0	$847,541	$409,188
COMMODITIES	$0	$2,000	$966
SELF INSURANCE/OTHER	$0	$29,963	$14,466
CAPITAL OUTLAY	$0	$30,522	$14,736
TOTAL EXPENDITURES	**$0**	**$991,392**	**$478,639**
Authorized Positions	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**

GRANT NAME: *FY 2016 COPS Hiring Program*

PROGRAM INFORMATION

The FY 2016 COPS Hiring grant from the U.S. Department of Justice (DOJ), Office of Community Oriented Policing Services (COPS), runs from October 2015 to September 2019, and aids local law enforcement in hiring new police officers. This grant added 4 new police officer positions to the Department in FY 2016. Officers were assigned to the Department's Integrated Mobile Partners Action Care Team (IMPACT).

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$158,138	$139,132
CITY - Cash Match	$0	$35,358	$260,048
TOTAL FUNDING	**$0**	**$193,496**	**$399,180**
EXPENDITURES			
PERSONAL SERVICES	$0	$161,704	$333,594
CONTRACTUAL SERVICES	$0	$280	$578
COMMODITIES	$0	$15,025	$30,996
CAPITAL OUTLAY	$0	$16,487	$34,012
TOTAL EXPENDITURES	**$0**	**$193,496**	**$399,180**
Authorized Positions	**0**	**4**	**4**
Full-Time Equivalents	**0.00**	**4.00**	**4.00**

GRANT NAME: *FY 2017 COPS Hiring Program*

PROGRAM INFORMATION

The FY 2017 COPS Hiring grant from the U.S. Department of Justice (DOJ), Office of Community Oriented Policing Services (COPS), runs from October 2016 to September 2020, and aids local law enforcement in hiring new police officers. This grant will add up to 25 new police officer positions to the Department in FY 2016. Officers will be assigned to the Department's Integrated Mobile Partners Action Care Team (IMPACT).

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$0	$1,425,355
CITY - Cash Match	$0	$0	$1,042,123
TOTAL FUNDING	**$0**	**$0**	**$2,467,478**
EXPENDITURES			
PERSONAL SERVICES	$0	$0	$1,607,145
CONTRACTUAL SERVICES	$0	$0	$26,500
COMMODITIES	$0	$0	$176,719
SELF INSURANCE/OTHER	$0	$0	$97,134
CAPITAL OUTLAY	$0	$0	$559,980
TOTAL EXPENDITURES	**$0**	**$0**	**$2,467,478**
Authorized Positions	**0**	**0**	**25**
Full-Time Equivalents	**0.00**	**0.00**	**25.00**

GRANT NAME: *High Intensity Drug Trafficking Area (HIDTA) FY 2015*

PROGRAM INFORMATION

The HIDTA grant enhances the Police Department's narcotics enforcement efforts by allowing the unit to participate in a multi-agency task force that targets narcotics organizations, as well as exercising interdiction activities. This task force provides the capability to cross jurisdictional boundaries by employing law enforcement officers from local, state, and federal levels. This grant targets both organizational and financial aspects of the narcotics organizations by focusing on middle to upper level drug traffickers and on the money laundering and assets obtained with proceeds from the sale of narcotics. This grant application provides funding for six sworn officers and ten civilians. The grant period is January 2015 through December 2016.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$726,902	$1,332,004	$25,000
TOTAL FUNDING	**$726,902**	**$1,332,004**	**$25,000**
EXPENDITURES			
PERSONAL SERVICES	$540,868	$836,989	$0
CONTRACTUAL SERVICES	$173,425	$449,887	$25,000
COMMODITIES	$3,698	$11,463	$0
SELF INSURANCE/OTHER	$228	$26,666	$0
CAPITAL OUTLAY	$8,683	$6,999	$0
TOTAL EXPENDITURES	**$726,902**	**$1,332,004**	**$25,000**
Authorized Positions	**16**	**0**	**0**
Full-Time Equivalents	**16.00**	**0.00**	**0.00**

GRANT NAME: *High Intensity Drug Trafficking Area (HIDTA) FY 2016*

PROGRAM INFORMATION

The HIDTA grant enhances the Police Department's narcotics enforcement efforts by allowing the unit to participate in a multi-agency task force that targets narcotics organizations, as well as exercising interdiction activities. This task force provides the capability to cross jurisdictional boundaries by employing law enforcement officers from local, state, and federal levels. This grant targets both organizational and financial aspects of the narcotics organizations by focusing on middle to upper level drug traffickers and on the money laundering and assets obtained with proceeds from the sale of narcotics. This grant application provides funding for six sworn officers and eleven civilians. The grant period is January 2016 through December 2017.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$599,619	$1,384,442
TOTAL FUNDING	**$0**	**$599,619**	**$1,384,442**
EXPENDITURES			
PERSONAL SERVICES	$0	$485,037	$775,095
CONTRACTUAL SERVICES	$0	$90,796	$571,378
COMMODITIES	$0	$23,786	$37,969
TOTAL EXPENDITURES	**$0**	**$599,619**	**$1,384,442**
Authorized Positions	**0**	**17**	**0**
Full-Time Equivalents	**0.00**	**17.00**	**0.00**

GRANT NAME: *High Intensity Drug Trafficking Area (HIDTA) FY 2017*

PROGRAM INFORMATION

The HIDTA grant enhances the Police Department's narcotics enforcement efforts by allowing the unit to participate in a multi-agency task force that targets narcotics organizations, as well as exercising interdiction activities. This task force provides the capability to cross jurisdictional boundaries by employing law enforcement officers from local, state, and federal levels. This grant targets both organizational and financial aspects of the narcotics organizations by focusing on middle to upper level drug traffickers and on the money laundering and assets obtained with proceeds from the sale of narcotics. This grant application provides funding for six sworn officers and ten civilians. The grant period is January 2017 through December 2018.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$0	$569,532
TOTAL FUNDING	**$0**	**$0**	**$569,532**
EXPENDITURES			
PERSONAL SERVICES	$0	$0	$360,408
CONTRACTUAL SERVICES	$0	$0	$188,435
COMMODITIES	$0	$0	$20,689
TOTAL EXPENDITURES	**$0**	**$0**	**$569,532**
Authorized Positions	**0**	**0**	**17**
Full-Time Equivalents	**0.00**	**0.00**	**15.00**

GRANT NAME: *Intellectual Property Enforcement Program*

PROGRAM INFORMATION

This grant, from the U.S. Department of Justice (DOJ), Office of Justice Programs (OJP), Bureau of Justice Assistance (BJA), is for an Intellectual Property Enforcement Program (IPEP) for the grant period October 1, 2017 through September 30, 2019. This program offers local governments funding for criminal investigation, prosecution, prevention, and education as it relates to intellectual property enforcement. The goal of this program is to protect intellectual property rights and the public by reducing the number of pirated and counterfeited goods sold or manufactured and prosecuting those parties responsible for distributing, trafficking in, manufacturing or otherwise profiting from these illegal items.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$170,985	$115,812
TOTAL FUNDING	**$0**	**$170,985**	**$115,812**
EXPENDITURES			
PERSONAL SERVICES	$0	$165,541	$112,689
CONTRACTUAL SERVICES	$0	$5,211	$2,989
COMMODITIES	$0	$233	$134
TOTAL EXPENDITURES	**$0**	**$170,985**	**$115,812**
Authorized Positions	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**

GRANT NAME: *Justice Assistance Grant FY 2014 Award*

PROGRAM INFORMATION

The funds for this grant will be used to continue supporting the joint City/County project called the Child Welfare Strategic Alliance Program. The purpose of the project is to conduct joint investigations with the Bexar County Sheriff's Office, the District Attorney's Office, Bexar County Housing and Human Services Department, the Texas Department of Family and Protective Services, Christus Santa Rosa Children's Hospital, and the Alamo Children's Advocacy Center. Additionally, the project will reduce the number of interviews required of a child victim, minimizing the negative impact of the investigation and the re-victimization of the child. The City's portion of the grant will be used to continue to fund two Detective Investigator positions. The Unit working with this grant investigates sexual assault/abuse cases involving children. The grant covers a four year period beginning October 2013 and ending September 2017.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$160,587	$206	$1,672
OTHER - City General Fund	$759	$0	$0
TOTAL FUNDING	**$161,346**	**$206**	**$1,672**
EXPENDITURES			
PERSONAL SERVICES	$159,187	$0	$0
CONTRACTUAL SERVICES	$1,995	$206	$1,672
SELF INSURANCE/OTHER	$164	$0	$0
TOTAL EXPENDITURES	**$161,346**	**$206**	**$1,672**
Authorized Positions	**2**	**0**	**0**
Full-Time Equivalents	**2.00**	**0.00**	**0.00**

GRANT NAME: *Justice Assistance Grant FY 2015 Award*

PROGRAM INFORMATION

The funds for this grant will be used to continue supporting the joint City/County project called the Child Welfare Strategic Alliance Program. The purpose of the project is to conduct joint investigations with the Bexar County Sheriff's Office, the District Attorney's Office, Bexar County Housing and Human Services Department, the Texas Department of Family and Protective Services, Christus Santa Rosa Children's Hospital, and the Alamo Children's Advocacy Center. Additionally, the project will reduce the number of interviews required of a child victim, minimizing the negative impact of the investigation and the re-victimization of the child. The City's portion of the grant will be used to continue to fund two Detective Investigator positions. The Unit working with this grant investigates sexual assault/abuse cases involving children. The grant covers a four year period beginning October 2014 and ending September 2018.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$109,662	$150,794	$2,742
TOTAL FUNDING	**$109,662**	**$150,794**	**$2,742**
EXPENDITURES			
PERSONAL SERVICES	$109,662	$150,794	$0
CONTRACTUAL SERVICES	$0	$0	$2,742
TOTAL EXPENDITURES	**$109,662**	**$150,794**	**$2,742**
Authorized Positions	**0**	**2**	**0**
Full-Time Equivalents	**0.00**	**2.00**	**0.00**

GRANT NAME: *Justice Assistance Grant FY 2016 Award*

PROGRAM INFORMATION

The funds for this grant will be used to continue supporting the joint City/County project called the Child Welfare Strategic Alliance Program. The purpose of the project is to conduct joint investigations with the Bexar County Sheriff's Office, the District Attorney's Office, Bexar County Housing and Human Services Department, the Texas Department of Family and Protective Services, Christus Santa Rosa Children's Hospital, and the Alamo Children's Advocacy Center. Additionally, the project will reduce the number of interviews required of a child victim, minimizing the negative impact of the investigation and the re-victimization of the child. The City's portion of the grant will be used to continue to fund two Detective Investigator positions. The Unit working with this grant investigates sexual assault/abuse cases involving children. The grant covers a four year period beginning October 2015 and ending September 2019.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$118,209	$96,689
CITY - Cash Match	$0	$0	$2,208
TOTAL FUNDING	**$0**	**$118,209**	**$98,897**
EXPENDITURES			
PERSONAL SERVICES	$0	$118,209	$98,897
TOTAL EXPENDITURES	**$0**	**$118,209**	**$98,897**
Authorized Positions	**0**	**0**	**2**
Full-Time Equivalents	**0.00**	**0.00**	**2.00**

GRANT NAME: *Regional Auto Crimes Team (ReACT)*

PROGRAM INFORMATION

ReACT is a multi-jurisdictional, multi-agency effort that allows authorities to focus all of their resources against auto theft and other vehicle related crimes. It eliminates redundancy and increases cooperative efforts to reduce auto crime rates. With an emphasis on pro-active efforts and conducting salvage inspections, this unit works with the Texas Department of Public Safety, and the Bexar County Sheriff's Office, to reduce the market for stolen vehicles and stolen vehicle parts. This grant provides funding for nine sworn officers and two civilians. The grant period is September 2016 to August 2017.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
STATE - State Funding Source	$1,313,421	$640,215	$864,211
OTHER - City General Fund	$1,702,222	$2,682,074	$40,336
CITY - Cash Match	$485,455	$617,497	$467,711
TOTAL FUNDING	**$3,501,098**	**$3,939,786**	**$1,372,258**
EXPENDITURES			
PERSONAL SERVICES	$3,019,993	$3,572,307	$1,091,599
CONTRACTUAL SERVICES	$313,005	$202,133	$202,966
COMMODITIES	$15,975	$35,227	$21,331
SELF INSURANCE/OTHER	$90,790	$85,155	$15,907
CAPITAL OUTLAY	$61,335	$44,964	$40,455
TOTAL EXPENDITURES	**$3,501,098**	**$3,939,786**	**$1,372,258**
Authorized Positions	**9**	**9**	**9**
Full-Time Equivalents	**9.00**	**9.00**	**9.00**

GRANT NAME: *Texas Anti-Gang (TAG) Program*

PROGRAM INFORMATION

This grant, from the Office of the Governor, Criminal Justice Division (CJD), is to initiate and establish a multi-agency task force in San Antonio to combat gang activity in the area. The program would be a working group/task force that includes federal, state and local law enforcement agencies to provide a central point for investigative and operation coordination and de-confliction of investigations of gang activity and increase officer safety by not compromising an active investigation or targeting an undercover officer. The grant is has an initial grant period for six (6) months (April 1, 2016 through August 31, 2016) and with an extension to run from September 1, 2016 through August 31, 2017.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
STATE - State Funding Source	$0	$0	$1,124,993
TOTAL FUNDING	**$0**	**$0**	**$1,124,993**
EXPENDITURES			
CONTRACTUAL SERVICES	$0	$0	$732,668
CAPITAL OUTLAY	$0	$0	$392,325
TOTAL EXPENDITURES	**$0**	**$0**	**$1,124,993**
Authorized Positions	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**

GRANT NAME: *Tobacco Compliance Grant*

PROGRAM INFORMATION

This grant program is designed to reduce the sale and use of tobacco products by persons less than 18 years of age. The grant will fund overtime for SAPD's Vice Unit to conduct on-site compliance inspections and on-site controlled buys or "stings" of tobacco retail outlets using minors as decoys.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
STATE - State Funding Source	$0	$0	$15,675
TOTAL FUNDING	**$0**	**$0**	**$15,675**
EXPENDITURES			
PERSONAL SERVICES	$0	$0	$15,675
TOTAL EXPENDITURES	**$0**	**$0**	**$15,675**
Authorized Positions	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**

GRANT NAME: *TxDOT DWI Selective Traffic Enforcement Program*

PROGRAM INFORMATION

This grant program will augment the Police Department's efforts at combating the incidence of DWI, as well as DWI related accidents. This grant will fund the 5th year of the DWI STEP grant. Grant activity will be conducted with existing officers assigned to the program on both regular time and overtime basis. The grant period is from October 2016 through September 2017.

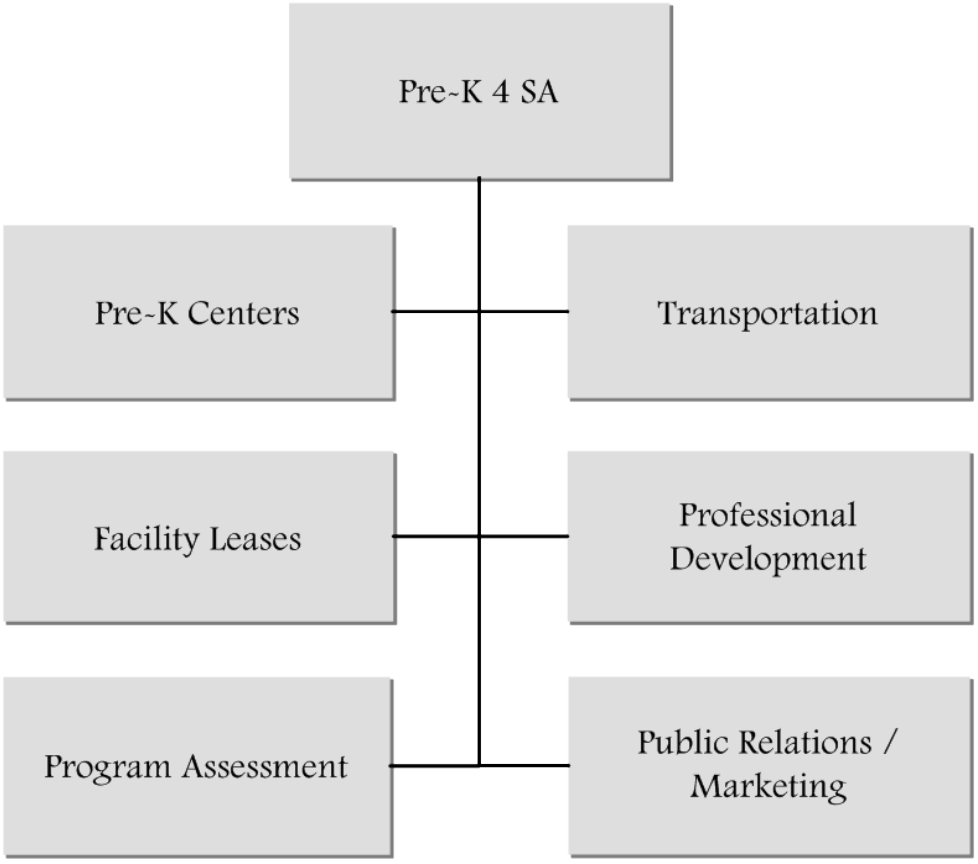
	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
STATE - State Funding Source	$905,453	$1,000,000	$1,000,000
OTHER - City General Fund	$447,031	$143,099	$0
CITY - Cash Match	$0	$267,293	$265,000
TOTAL FUNDING	**$1,352,484**	**$1,410,392**	**$1,265,000**
EXPENDITURES			
PERSONAL SERVICES	$1,078,593	$1,217,566	$1,092,052
CONTRACTUAL SERVICES	$15,083	$5,065	$4,543
COMMODITIES	$26,239	$5,042	$4,522
SELF INSURANCE/OTHER	$767	$328	$294
CAPITAL OUTLAY	$231,802	$0	$0
TRANSFERS	$0	$182,391	$163,589
TOTAL EXPENDITURES	**$1,352,484**	**$1,410,392**	**$1,265,000**
Authorized Positions	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**

GRANT NAME: *United Way Eastside Grant*

PROGRAM INFORMATION

The grant program will be used to fund overtime for officers in areas where there is a need within the Eastside Substation area. The funds were awarded to the United Way. The United Way will work with the Eastside Substation Commander and determine what specific programs will be carried out and what will be the best way to support the goals of the Eastside Promise Neighborhood Program.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$153,163	$60,115	$20,000
TOTAL FUNDING	**$153,163**	**$60,115**	**$20,000**
EXPENDITURES			
PERSONAL SERVICES	$153,163	$60,115	$20,000
TOTAL EXPENDITURES	**$153,163**	**$60,115**	**$20,000**
Authorized Positions	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**



PRE-K 4 SA

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
Pre-K 4 SA Fund	463	47,559,214
Total Funding	**463**	**$47,559,214**

MISSION STATEMENT

THE PRE-K 4 SA INITIATIVE ESTABLISHES A POSITIVE TRAJECTORY FOR EDUCATIONAL ATTAINMENT BY PROVIDING FOUR-YEAR-OLDS WITH A COMPLETE EXPERIENCE THAT ENSURES ACADEMIC EXCELLENCE IN SCHOOL INSPIRING STUDENTS TO DEVELOP GANAS FOR LEARNING AND TO BECOME CONTRIBUTING MEMBERS OF SOCIETY.

PROGRAM INFORMATION

In 2012, citizens voted to invest in San Antonio's youngest learners via the creation of Pre-K 4 SA. The goal of Pre-K 4 SA is to change the educational trajectory of four year olds, inspiring students to develop a love of learning and become engaged, 21st century citizens.

Pre-K 4 SA achieves this goal through various aspects of the program including the operation of four Education Centers serving 2,000 students, and ongoing family outreach and engagement initiatives. Research and Innovation ensure thought leadership and the implementation of best-in-class practices, while Professional Learning opportunities ensure that every child in San Antonio has access to a high-quality early childhood educator. The Competitive Grants program is in place to expand and enhance access to high-quality early education throughout San Antonio, and an ongoing public dialogue ensures that Pre-K 4 SA, our partners, and our stakeholders are responsive to the changing needs of the San Antonio community.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will be a city that maximizes its citizens' well-being and human potential while capitalizing on its cultural diversity.

- Implement the highest quality educational Pre-K program based on developmentally appropriate and culturally sensitive practices to achieve a continuing level of excellence and improvement.
- Deliver valuable support services empowering families' capacity to engage in educational endeavors to include the child's academic, social-emotional, health, and nutritional needs.
- Define and execute a plan to create and implement innovative strategies throughout the program that would be worthy of replication.

City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

- Provide early childhood educators in San Antonio with complementary best teaching skills and practices in Pre-K – 3rd grade in order to exceed state mandated student learning outcomes while focusing on the whole child.
- Identify, develop and strengthen the business relationships with school districts and community partners.

City-Wide Goal: San Antonio will benefit from a city government, which is innovative and proactive and utilizes best practices in its administrative, financial and information systems.

- Adjust and implement enrollment strategies to fill schools to capacity each year and to be responsive to changing needs of geographic areas, income levels and community demographics.
- Effectively implement a comprehensive external and internal communication plan.
- Ensure effective governance and administration by establishing responsive administrative structures and clearly defining and enacting roles and responsibilities.
- Monitor program performance through the use of a third party independent program evaluator.
- Regularly consult with the Early Childhood Education Municipal Development Board of Directors on excellent and innovative practices.

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

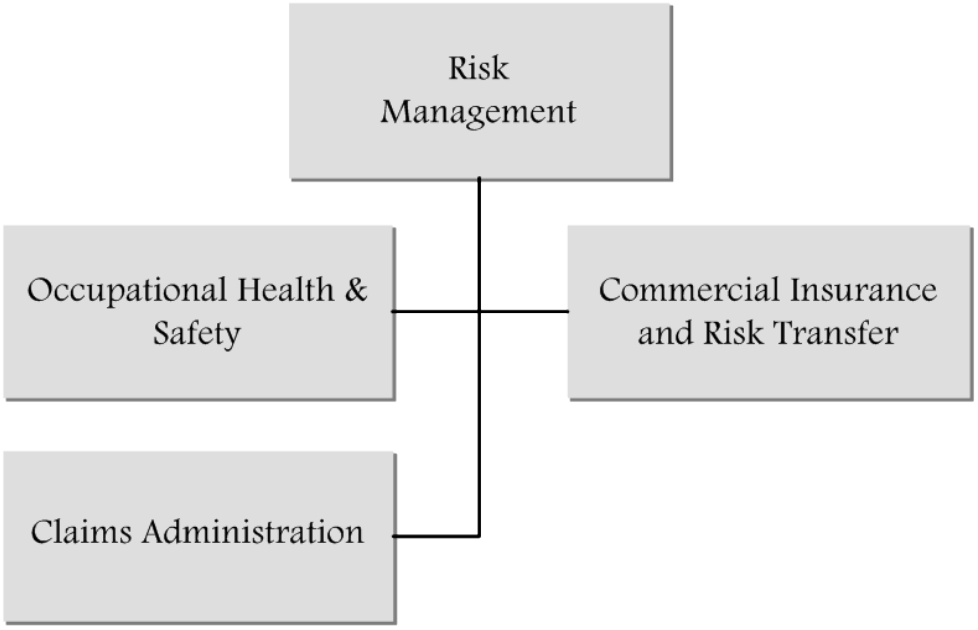
Target Met | Target Not Met | Informational

Performance Measure	FY 2015 Actuals	FY 2016 Target	FY 2016 Result	FY 2016 Status	FY 2017 Target
Average daily attendance	94%	93%	93%		93%
Educational cost per student	$14,072	$14,522	$14,514		$14,069

PRE-K 4 SA FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	18,655,525	21,943,021	22,698,205	25,729,274
CONTRACTUAL SERVICES	9,547,329	9,765,974	9,845,520	14,815,864
COMMODITIES	1,230,107	1,420,416	1,029,649	1,541,860
SELF INSURANCE/OTHER	2,052,662	2,091,853	1,490,006	1,454,065
CAPITAL OUTLAY	68,684	53,000	24,228	177,616
TRANSFERS	3,433,020	3,571,037	3,757,373	3,840,535
TOTAL EXPENDITURES	**$34,987,327**	**$38,845,301**	**$38,844,981**	**$47,559,214**
Authorized Positions	**380**	**407**	**407**	**463**
Full-Time Equivalents	**345.52**	**390.16**	**390.16**	**428.52**

RISK MANAGEMENT



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
Self-Insurance Workers' Compensation Fund	13	15,085,847
Self-Insurance Liability Fund	10	8,218,451
Total Funding	**23**	**$23,304,298**

MISSION STATEMENT

TO DELIVER A QUALITY RISK MANAGEMENT PROGRAM THAT FOCUSES ON THE PREVENTION OF INJURIES, THE PROTECTION OF CITY ASSETS, AND THE DEVELOPMENT AND IMPLEMENTATION OF SOUND SAFETY PROGRAMS FOR ALL OUR EMPLOYEES AND CITIZENS.

PROGRAM INFORMATION

The Risk Management Department is responsible for minimizing financial losses to the City through its commercial insurance acquisition, claims administration and occupational health and safety program.

The Department is organized into three areas: Commercial Insurance and Risk Transfer, Claims Administration and Occupational Health and Safety:

- The Commercial Insurance and Risk Transfer program procures commercial insurance to protect the City's assets and provides to departments recommendations to contractually transfer risk to vendors.
    - The Claims Administration includes Workers' Compensation and Liability Claims.
    - Workers' Compensation ensures the compliance with applicable statutes and regulations dealing with employee injuries or illnesses in the course and scope of employment, monitoring the activities of the Third Party Administrator, and monitoring the Modified Work Assignment Program.
    - investigates and pays third-party claims, handles the subrogation activities for the City
- The Occupational Health and Safety program works to eliminate, reduce or otherwise mitigate the City's exposure to loss resulting from occupational injuries/illnesses, vehicles accidents, third party liability claims and property loss.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

Proactively monitor the financial performance and programs of the Workers' Compensation and Liability Fund.

- Ensure the City provides compensation for only claims for which it is responsible.
- Administer Risk Management contracts and ensure delivery of all contracted services.
- Increase the effectiveness of the Modified Work Assignment Program.
- Aggressively subrogate and pursue all potential recoveries from negligent third parties.
- Evaluate contract-related exposures and "transfer" those exposures via recommended insurance requirements to vendor.

Develop and implement strategies to reduce and/or eliminate conditions which could result in loss or harm to personnel, property and financial resources of the City.

- Increase safety awareness through various safety related training opportunities.
- Enhance integration of Safety and Loss Prevention efforts within departments such as, implementation of citywide Accident and Injury Review Boards and Safety Management Audit System (SMS).

City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.

Ensure Compliance with the Texas Workers' Compensation Act.

- Continue to train departmental representatives on the requirements, guidelines and benefits of the Texas Workers' Compensation Act.

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

Performance Measure	FY 2015 Actuals	FY 2016 Target	FY 2016 Result	FY 2016 Status	FY 2017 Target
City's incident rate	11.71	8.51	9.80		7.08
Average cost of a workers' compensation claim	$4,511	$3,987	$3,155		$3,123
Percentage of recovery of City damages	56%	75%	75%		75%

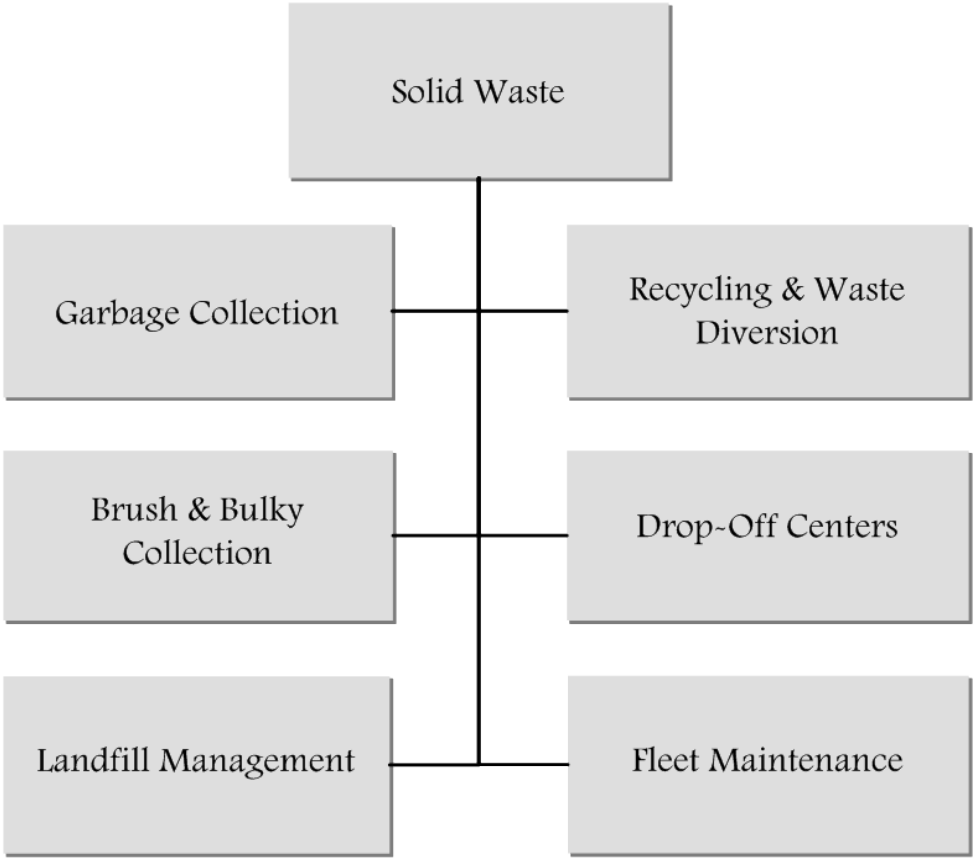
SELF-INSURANCE LIABILITY FUND EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	599,314	677,345	615,672	688,976
CONTRACTUAL SERVICES	325,557	361,493	367,058	263,115
COMMODITIES	3,260	2,986	2,986	2,986
SELF INSURANCE/OTHER	3,108,510	6,780,338	6,780,338	6,779,993
CAPITAL OUTLAY	14,023	0	8,594	1,296
TRANSFERS	1,699,098	476,856	476,856	482,085
TOTAL EXPENDITURES	**$5,749,762**	**$8,299,018**	**$8,251,504**	**$8,218,451**
Authorized Positions	**11**	**10**	**10**	**10**
Full-Time Equivalents	**11.00**	**10.00**	**10.00**	**10.00**

SELF-INSURANCE WORKERS' COMPENSATION FUND EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	822,054	1,035,576	912,177	1,059,906
CONTRACTUAL SERVICES	1,454,877	1,630,755	1,636,923	1,630,755
COMMODITIES	18,744	28,381	28,381	28,381
SELF INSURANCE/OTHER	12,433,666	11,907,326	11,907,887	11,930,216
CAPITAL OUTLAY	5,438	1,250	9,903	1,296
TRANSFERS	498,492	508,802	508,802	435,293
TOTAL EXPENDITURES	**$15,233,271**	**$15,112,090**	**$15,004,073**	**$15,085,847**
Authorized Positions	**12**	**13**	**13**	**13**
Full-Time Equivalents	**12.00**	**13.00**	**13.00**	**13.00**

SOLID WASTE MANAGEMENT



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
Solid Waste Operating & Maintenance Fund	602	112,318,238
Fleet Services Fund	106	18,176,328
Total Funding	**708**	**$130,494,566**

Total Solid Waste Management Fleet Services Fund FY 2017 Adopted Budget is $18,460,979 of which $284,651 is transferred to the Solid Waste Operating Fund.

MISSION STATEMENT

TO PROTECT THE PUBLIC HEALTH AND SAFETY OF THE CITY OF SAN ANTONIO BY PROVIDING QUALITY MUNICIPAL SOLID WASTE AND RECYCLING SERVICES AND OTHER ENVIRONMENTAL PROGRAMS THAT ARE SAFE, EFFICIENT, COST EFFECTIVE, AND ENVIRONMENTALLY RESPONSIBLE.

PROGRAM INFORMATION

The Solid Waste Operating and Maintenance Fund generates a majority of its revenue from the Solid Waste Fee and the Environmental Fee, which are collected by CPS Energy. Additional revenues are collected from Waste Hauler Permit Fees, Brush Recycling Fees and the sale of mulch and recyclable materials.

The Solid Waste Management Department (SWMD) is responsible for the collection of municipal solid waste generated by approximately 350,000 homes in the City of San Antonio. The primary collection services provided include weekly curbside collection of residential garbage and recyclables, dead animal collection, downtown night garbage collection, and semi-annual residential collection of brush and bulky items. Other major responsibilities of the Department involve administering the City's Household Hazardous Waste (HHW) Programs, monitoring and maintaining closed City landfills, and operating two Brush Recycling Centers and four Neighborhood Bulky Waste Drop Off Centers.

During FY 2016, city-wide conversion to Pay As You Throw (PAYT) and Organics Recycling began and will be completed in FY 2017. Other services include supporting neighborhood associations and civic groups through the weekend Dial-A-Trailer program and sponsorship of Keep San Antonio Beautiful, Inc.

The Department maintains an ongoing public education and outreach program, disseminating recycling information concerning public health and safety and the various services provided to the general community. The Department also provides assistance with various cleanups for special events, weather-related emergencies and illegal dumping. In addition, the Department provides educational presentations to children Pre-K to 12th regarding recycling and proper waste management.

The Department also is responsible for the maintenance and repair of heavy equipment for the City. In FY 2015, responsibility for the maintenance of heavy equipment transferred to the Solid Waste Department from the Building Equipment Services Department. The transition has provided an integrated and programmatic service delivery approach to the management and maintenance of primarily heavy duty vehicles and off road equipment, by connecting the end user and the maintenance technicians.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will be a safe and clean community.

- Providing the citizens of San Antonio with cost-effective and environmentally responsible recycling, garbage, brush, and bulky item collection services to ensure that our communities are kept clean and aesthetically pleasing.

- Increasing driver safety and collection performance through improved routing, vehicle location technology, and the continued implementation of a comprehensive safety plan not only ensures the safety of our COSA employees, but also provides a for a safe community while we provide our services to our residents.

City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

- Continue the City's recycling goal to achieve a 60% residential recycling rate by 2025 (current rate is at 33%). By establishing a more sustainable community through recycling programs, San Antonio continues its commitment to preserve landfill space for generations to come, as well as create the next generation of recyclers.
    - The next step to achieve the 60% recycling rate is to implement Pay As You Throw (PAYT). Over time, PAYT will provide customers with a blue recycling cart, a green organics recycling cart, and a choice between three sizes of the brown garbage carts (small, medium, large). The larger the brown cart, the greater the monthly rate for the cart. PAYT will incentivize customers to use smaller brown carts and place more recyclable material in the blue and green carts.
    - Expanding recycling outreach and educational efforts through recycling brochures, website efforts, social media.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

Performance Measure	FY 2015 Actuals	FY 2016 Target	FY 2016 Result	FY 2016 Status	FY 2017 Target
Refuse and recycling collection misses per 10,000 collection opportunities	8.9	9.0	8.6	✓	9.0
Recycling rate as part of total waste stream	30%	32%	33%	✓	38%

SOLID WASTE OPERATING & MAINTENANCE FUND EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	32,518,368	34,939,140	34,381,724	37,466,952
CONTRACTUAL SERVICES	26,722,421	28,143,788	29,535,912	31,160,849
COMMODITIES	7,143,725	7,265,784	6,498,088	7,163,878
SELF INSURANCE/OTHER	22,753,282	30,303,086	27,225,412	30,861,896
CAPITAL OUTLAY	409,801	509,219	569,394	723,642
TRANSFERS - OPERATING	4,272,931	3,884,235	3,886,900	4,941,021
TRANSFERS - CAPITAL PROJECTS	0	1,346,124	1,346,124	0
TOTAL EXPENDITURES	**$93,820,528**	**$106,391,376**	**$103,443,554**	**$112,318,238**
Authorized Positions	**564**	**577**	**577**	**602**
Full-Time Equivalents	**564.00**	**577.00**	**577.00**	**602.00**

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

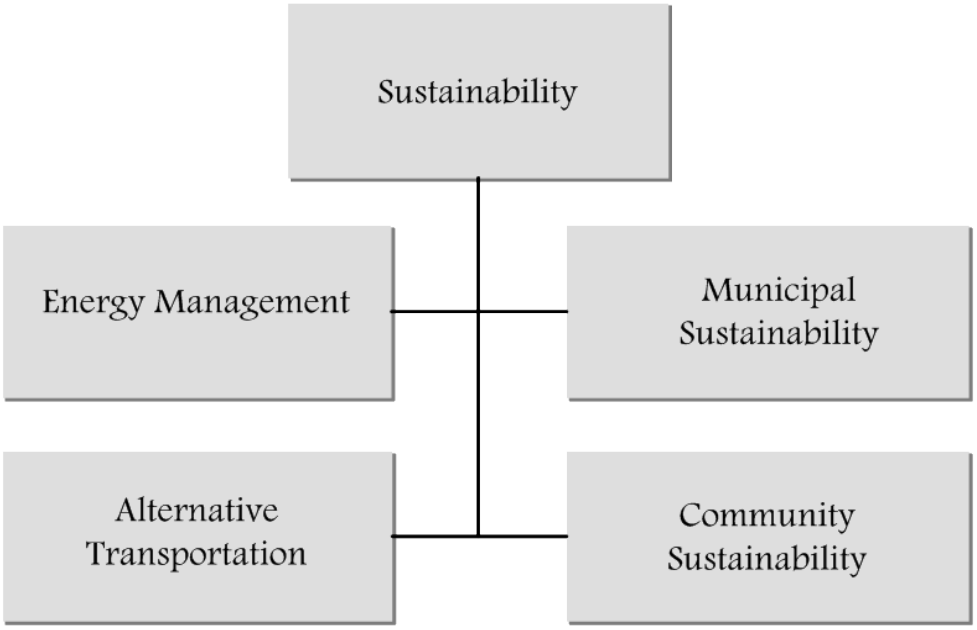
Target Met | Target Not Met | Informational

Performance Measure	FY 2015 Actuals	FY 2016 Target	FY 2016 Result	FY 2016 Status	FY 2017 Target
% of fleet available to users	90%	90%	90%	✓	90%

FLEET SERVICES FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	5,298,273	5,727,017	5,755,812	6,328,893
CONTRACTUAL SERVICES	3,234,003	3,114,259	2,740,851	3,156,420
COMMODITIES	6,129,650	6,164,692	6,100,018	6,165,376
SELF INSURANCE/OTHER	1,161,986	1,472,144	1,456,747	1,663,594
CAPITAL OUTLAY	120,840	57,844	104,461	310,038
TRANSFERS	662,867	913,496	913,496	836,658
TOTAL EXPENDITURES	**$16,607,619**	**$17,449,452**	**$17,071,385**	**$18,460,979**
Authorized Positions	**99**	**99**	**99**	**106**
Full-Time Equivalents	**99.00**	**99.00**	**99.00**	**106.00**

OFFICE OF SUSTAINABILITY



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
Solid Waste Operating & Maintenance Fund	4	1,010,824
Energy Efficiency Fund	4	1,452,296
Grants	0	839,259
Total Funding	**8**	**$3,302,379**

MISSION STATEMENT

ENHANCING THE ENVIRONMENT, QUALITY OF LIFE, AND ECONOMIC VITALITY THROUGH INNOVATIVE PROGRAMS AND POLICIES FOR ALL RESIDENTS, AS WELL AS FUTURE GENERATIONS.

PROGRAM INFORMATION

As our world rapidly changes, it is essential for local governments to adapt to changing social, economic, and environmental conditions in order to provide resources for current and future generations. Municipal efficiency, rising energy costs, air quality, water and food security, weather-related disaster preparedness, equity, and mobility options are important issues for the City of San Antonio. Efforts to address these issues not only improve social and environmental well-being, but make business sense as well. The City of San Antonio's Office of Sustainability provides leadership and support to City departments, residents, the business community, and other public and private agencies, and tracks and reports sustainability metrics to ensure progress and accountability.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will benefit from a City government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

- Further San Antonio as a leading community in safe, alternative transportation through initiatives such as bicycle-sharing, as well as public education and awareness campaigns for bicyclists and motorists.
- Advance sustainability within City operations through researching best practices and implementing proactive programs to improve municipal efficiency and interdepartmental idea-sharing.
- Research, secure, manage and execute grant funded projects and programs to further City-wide sustainability goals.
- Focus on efficiency in City operations, including: energy efficiency improvements in City facilities, fleet, procurement, and co-benefit analysis for interdepartmental projects.

City-Wide Goal: San Antonio will be a City that maximizes its citizens' well-being and human potential while capitalizing on its cultural diversity.

- Improve neighborhood sustainability and resilience through a dialogue with community residents and stakeholders to identify opportunities to improve efficiency, cooperation, and innovation.

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

Performance Measure	FY 2015 Actuals	FY 2016 Target	FY 2016 Result	FY 2016 Status	FY 2017 Target
Bike share miles traveled	300,000	325,000	354,000	✓	383,000
City Employee education and outreach opportunities promoting sustainability principles	25	22	27	✓	27

SOLID WASTE OPERATING & MAINTENANCE FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	466,133	467,769	465,935	483,440
CONTRACTUAL SERVICES	130,170	244,898	241,796	419,898
COMMODITIES	33,460	34,250	34,250	34,250
SELF INSURANCE/OTHER	21,324	19,019	19,019	65,518
CAPITAL OUTLAY	0	0	3,102	7,718
TOTAL EXPENDITURES	**$651,087**	**$765,936**	**$764,102**	**$1,010,824**
Authorized Positions	**4**	**4**	**4**	**4**
Full-Time Equivalents	**4.00**	**4.00**	**4.00**	**4.00**

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met Target Not Met Informational

Performance Measure	FY 2015 Actuals	FY 2016 Target	FY 2016 Result	FY 2016 Status	FY 2017 Target
Avoided utility costs associated with new municipal facility retrofit projects completed	259,000	203,000	203,000		115,000

ENERGY EFFICIENCY FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	291,939	341,914	358,927	361,242
CONTRACTUAL SERVICES	690,852	820,677	786,890	365,625
COMMODITIES	920	0	6,331	0
SELF INSURANCE/OTHER	16,808	21,123	31,566	21,599
CAPITAL OUTLAY	0	0	0	3,830
TRANSFERS TO CAPITAL PROJECTS	20,322	0	0	700,000
TOTAL EXPENDITURES	**$1,020,841**	**$1,183,714**	**$1,183,714**	**$1,452,296**
Authorized Positions	**4**	**4**	**4**	**4**
Full-Time Equivalents	**4.00**	**4.00**	**4.00**	**4.00**

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2017	CITY MATCH
Sarbanes I & II	59,759	0	0	59,759	0
TxDOT - B-Cycle Expansion	0	779,500	0	779,500	0
TOTAL	**59,759**	**779,500**	**0**	**839,259**	**0**

GRANT NAME: *Sarbanes I & II*

PROGRAM INFORMATION

This funding will be used to expand the B-Cycle system to the mission reach section of the San Antonio River and the San Antonio Missions National Historical Park.

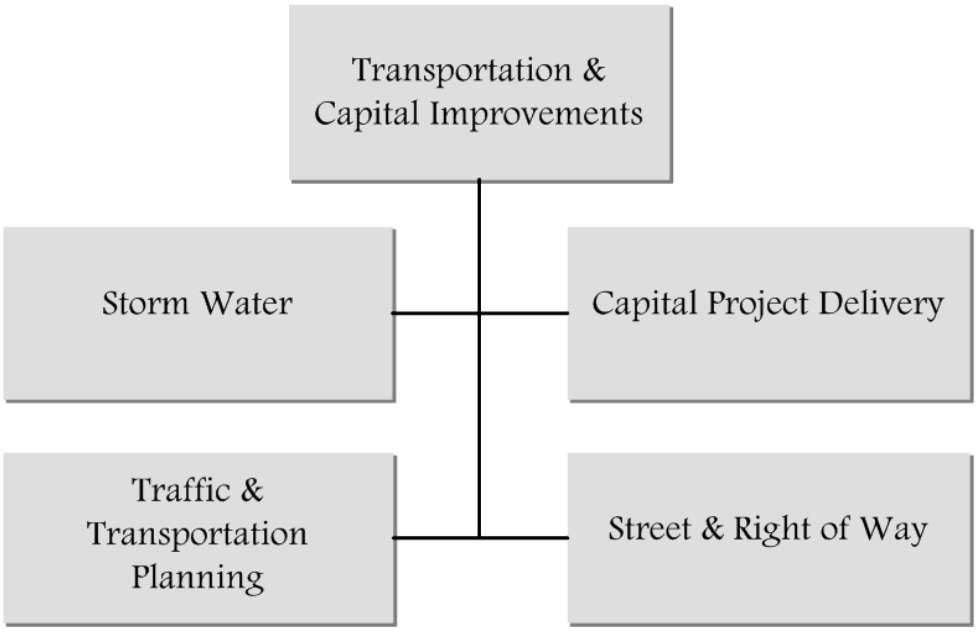
	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$71,010	$45,733	$59,729
TOTAL FUNDING	**$71,010**	**$45,733**	**$59,729**
EXPENDITURES			
CONTRACTUAL SERVICES	$71,010	$45,733	$59,729
TOTAL EXPENDITURES	**$71,010**	**$45,733**	**$59,729**
Authorized Positions	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**

GRANT NAME: *TxDOT - B-Cycle Expansion*

PROGRAM INFORMATION

This funding will be used to expand the B-Cycle system by up to 20 stations within the urban core.

	Actual FY 2015	Estimate FY 2016	Adopted FY 2017
FUNDING SOURCES			
STATE - State Funding Source	$0	$155,279	$779,500
TOTAL FUNDING	**$0**	**$155,279**	**$779,500**
EXPENDITURES			
CONTRACTUAL SERVICES	$0	$194,099	$779,500
TOTAL EXPENDITURES	**$0**	**$194,099**	**$779,500**
Authorized Positions	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	338	89,147,073
Advanced Transportation District Fund	24	17,553,920
Right Of Way Management Fund	40	3,439,668
Storm Water Operating Fund	275	49,654,421
Storm Water Regional Facilities Fund	12	6,265,584
Capital Management Services Fund	164	19,172,182
Capital Projects	0	329,046,911
Total Funding	**853**	**$514,279,759**

TRANSPORTATION & CAPITAL IMPROVEMENTS

GENERAL FUND
ADVANCED TRANSPORTATION DISTRICT FUND
RIGHT OF WAY MANAGEMENT FUND
STORM WATER OPERATING FUND
STORM WATER REGIONAL FACILITIES FUND
CAPITAL MANAGEMENT SERVICES FUND

MISSION STATEMENT

THROUGH INNOVATION AND DEDICATION, WE BUILD AND MAINTAIN SAN ANTONIO'S INFRASTRUCTURE.

PROGRAM INFORMATION

This Department oversees and directs the development and maintenance of the publicly owned infrastructure of the City of San Antonio. The Department is comprised of several operating divisions within six funds. Areas of responsibility assigned to this department include:

General Fund
- Provides oversight and direction for the department
- Coordinates policies and facility modifications in compliance with 1973 Rehabilitation Act, the Fair Housing Amendments Act, and the Americans with Disabilities Act (ADA)
- Plans, designs, constructs, operates, and maintains traffic engineering functions, traffic control devices, and transportation engineering
- Resurfaces and rehabilitates streets including design and preparation of contract street maintenance plans and specifications for the streets maintenance contract, pothole patching, sidewalk construction, bridge repair, railroad crossing monitoring, and alley maintenance
- Provides engineering and infrastructure assessment of street and storm water projects

Right of Way Management Fund
- Provides administration, inspection, compliance, enforcement, and utility coordination for the Right of Way Management Ordinance

Storm Water Operating Fund
- Operates and manages the City's storm water infrastructure including river and channel maintenance, vegetation control, street cleaning, tunnel operations, and storm water engineering

Storm Water Regional Facilities Fund
- Provides administration to the Regional Storm Water Management Program for the City

Advanced Transportation District Fund
- Oversees and directs the identification, coordination, funding, and construction of capital projects designed to reduce traffic congestion, improve neighborhood connectivity, and utilize technology for improved transit services

Capital Improvements Management Services Fund
- Manages the City's Capital Improvement Program through all phases of planning, design construction, and closeout
- Serves as the City's procurement entity for all construction, architectural, and engineering services
- Serves as the central depository for all official records related to capital improvement projects

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

- Provide high quality services in the design, construction, and renovation of streets, drainage, and transportation facilities
- Foster an environment for employee growth through educational training and development opportunities such as emergency response readiness training and supervisory training for operating divisions
- Encourage staff to actively strengthen department's ability to respond promptly to daily events and infrastructure needs
- Emphasize safety to employees and the community to reduce preventable accidents
- Continue to perform services in a customer first manner to meet the needs of citizens
- Continue to communicate effectively, deliver quality services, and provide accurate and timely responses to customer requests

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

- Maintain a positive image in the community and continue to promote public trust through community meetings and timely, proactive, and positive communication with the media
- Provide safe and efficient movement of people and goods through a well-designed, operated, and maintained multi-modal transportation network
- Perform preventative maintenance annually for all traffic signals to reduce malfunctions and outages
- Continue implementation and improvement of the ADA Curb Ramp/Sidewalk Construction and Maintenance program for connectivity of paths of travel
- Continue to evaluate affordability, efficiency, and effectiveness of options for providing street maintenance services
- Maintain strategic partnerships with governmental agencies, private construction and consulting organizations, and community-based groups to leverage resources essential to improving service delivery and maximizing efficiencies, while maintaining safe work-zone environments
- Deliver street maintenance projects consistent with the rolling 5-Year Infrastructure Management Program (IMP)
- Continue to implement pavement preservation applications such as crack, slurry, and fog sealants to assist in maintaining pavement conditions across the City

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met Target Not Met Informational

Performance Measure	FY 2015 Actuals	FY 2016 Target	FY 2016 Result	FY 2016 Status	FY 2017 Target
Alley maintenance and reconstruction	58	62	62	✓	71
Street maintenance Infrastructure Management Program (IMP) projects completed	733	832	832	i	814
Percent of potholes filled within 2 business days	95%	95%	95%	✓	95%
Miles of street moving from bad to excellent condition	82.5	104.4	104.4	✓	98.51

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	19,163,602	21,039,994	20,611,037	22,394,932
CONTRACTUAL SERVICES	5,468,643	7,325,955	7,818,179	6,453,745
COMMODITIES	7,436,308	6,748,096	6,882,852	7,070,478
SELF INSURANCE/OTHER	6,953,033	14,589,150	14,369,228	21,591,192
CAPITAL OUTLAY	330,301	500,126	515,179	55,334
TRANSFERS - CAPITAL PROJECTS	17,871,847	28,952,510	28,952,510	31,581,392
TOTAL EXPENDITURES	**$57,223,734**	**$79,155,831**	**$79,148,985**	**$89,147,073**
Authorized Positions	**330**	**340**	**340**	**338**
Full-Time Equivalents	**330.00**	**340.00**	**340.00**	**338.00**

PROGRAM INFORMATION

The Advanced Transportation District (ATD) Program oversees and directs the identification, coordination, and funding of capital projects designed to reduce traffic congestion, enhance sidewalk and pedestrian ramp improvements, improve neighborhood connectivity, utilize technology for improved traffic management, and leverage available resources.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

- Make specialized improvements along major arterial streets throughout the City to enhance connectivity between neighborhoods and major roadways
- Reduce traffic congestion with improved traffic signal timing, new or longer turn lanes, pavement widening, and other mobility improvements
- Add or improve sidewalks with priority given to those on or adjacent to transit corridors
- Make ADA-compliant improvements to sidewalks, curbs, and wheelchair ramps
- Improve and/or add crosswalks, pedestrian street markers, and other facilities
- Continue the implementation of a City-wide Traffic Signal System Modernization and Synchronization Program (TSSM)

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

Performance Measure	FY 2015 Actuals	FY 2016 Target	FY 2016 Result	FY 2016 Status	FY 2017 Target
Evaluate and improve traffic flow in the top 100 highly traveled corridors	20%	20%	20%	✓	20%
Number of miles constructed to improve sidewalks	17.2	30.5	30.5	i	27.2

ADVANCED TRANSPORTATION DISTRICT FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	1,578,934	1,824,054	1,749,071	1,876,758
CONTRACTUAL SERVICES	820,180	650,889	632,052	650,889
COMMODITIES	28,474	72,459	60,019	72,459
SELF INSURANCE/OTHER	1,906,737	1,911,130	1,905,480	2,029,062
CAPITAL OUTLAY	24,980	16,000	116,000	3,630
TRANSFERS - OPERATING	3,317,357	3,355,889	3,355,889	3,421,122
TRANSFERS - CAPITAL PROJECTS	10,581,680	9,105,000	9,105,000	9,500,000
TOTAL EXPENDITURES	**$18,258,342**	**$16,935,421**	**$16,923,511**	**$17,553,920**
Authorized Positions	**24**	**24**	**24**	**24**
Full-Time Equivalents	**24.00**	**24.00**	**24.00**	**24.00**

PROGRAM INFORMATION

The Right of Way Management Division is responsible for managing the use of the City's rights of way and maintaining the integrity of the infrastructure through permitting. Included in this process is the standardization of street cutting procedures, ensuring the safety of the public, and monitoring for compliance through inspections and utility coordination.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

- Perform the functions of planning and coordination, implementation, development, and management of the City's infrastructure system of streets, alleys, and emergency response services in a timely manner with a focus on quality and meeting customer needs
- Protect the City's infrastructure investment and guarantee proper street repair through improved street restoration standards
- Reduce public inconvenience and improve utility coordination through increased planning and management of the City's right of way
- Improve online web applications for right-of-way services through 24-hour access to the Right of Way program permit process
- Support the Governmental Accounting Standards Board's (GASB) 34 requirements for inventory infrastructure using Geographic Information Systems (GIS)
- Provide training to all Right of Way staff to foster an environment for employee growth and learning
- Educate the public (e.g. Neighborhood Associations) of the Right of Way Ordinance's role in public safety through the protection of the City's infrastructure investment and compliance with traffic control measures

RIGHT OF WAY MANAGEMENT FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	1,226,131	1,622,865	1,503,923	2,446,676
CONTRACTUAL SERVICES	162,267	274,255	97,418	254,056
COMMODITIES	18,648	19,470	19,210	26,670
SELF INSURANCE/OTHER	297,528	281,141	215,895	297,348
CAPITAL OUTLAY	55,305	293,300	305,523	344,918
TRANSFERS - OPERATING	189,000	70,000	102,218	70,000
TRANSFERS - CAPITAL PROJECTS	0	250,000	250,000	0
TOTAL EXPENDITURES	**$1,948,879**	**$2,811,031**	**$2,494,187**	**$3,439,668**
Authorized Positions	**20**	**28**	**28**	**40**
Full-Time Equivalents	**20.00**	**28.00**	**28.00**	**40.00**

PROGRAM INFORMATION

The Storm Water Utility housed within the Transportation & Capital Improvements (TCI) Department is funded by the federally authorized Storm Water Utility Fee (user fee) and through fees collected for participation in the Regional Storm Water Management Program such as the fee-in-lieu-of (FILO) on-site detention.

The funds perform the following primary functions:

- Open Waterway Maintenance: concrete and underground storm water waterway, federally mandated channels, natural waterway, desilting operations, earthen and concrete channels
- Surface Maintenance: arterial/collector/residential street cleaning, Central Business District street cleaning, median maintenance, volunteer/restitution program, operation and maintenance of tunnels and dams, High Water Detection System, and underground remote camera survey
- Capital Projects Review: review all municipal drainage infrastructure improvements
- Private Development Review: review of all private development proposals within the City and the Extra Territorial Jurisdiction
- Floodplain Management: in accordance with National Flood Insurance Program (NFIP) rules and regulations, technical review of Floodplain Development Permits, Flood Insurance Rate Map revision coordination, floodplain violation identification, coordination, and prosecution support
- Regional Storm Water Management Program (RSWMP) Implementation: storm water infrastructure master planning, RSWMP administration, and active technical participation in Bexar Regional Watershed Management
- Water Quality Program Management: improve water quality in the downtown San Antonio River and implement best practices to enhance the appearance of the river

The Storm Water Utility ensures compliance with program requirements associated with the City's National Pollutant Discharge Elimination System (NPDES) permit. The Utility also facilitates new development and significant redevelopment within the City of San Antonio storm water management development ordinances and the City's floodplain ordinance, a requirement for continued participation in the NFIP. It is also tasked with compliance to the Municipal Separate Storm Sewer System (MS4) permit requirements.

The Utility, in addition to design and review of private storm water infrastructure plans, participates in the master planning effort for the five major watersheds within the region. This includes implementing regional flood control

PROGRAM INFORMATION

facilities, engineering regional water facilities, and floodplain management and administration.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

- Perform all services in a customer first manner to meet the needs of citizens
- Operate and manage the storm water infrastructure through comprehensive watershed management
    - Implement the operational planned maintenance programs
    - Implement specific watershed master plans as available data and funding permit
    - Cooperate in regional efforts to operate and maintain storm water data collection and warning devices
    - Evaluate, consider, and pursue all available resources for improved management of the regional and local storm water infrastructure
    - Continue mapping and development procedures for assessment of storm water infrastructure
- Facilitate orderly development practices using the drainage ordinances as adopted in the Unified Development Code
- Establish a performance based schedule for the operation of the City's inventory of streams, basins, dams, tunnels, and storm water systems
- Execute tasks required to comply with the National Pollutant Discharge Elimination System (NPDES) permit and Storm Water Compliance for Construction Activities Ordinance, and to maintain good standing in the National Flood Insurance Program (NFIP)
- Continue a holistic approach to planning and implementing regional storm water facilities
- Perform all functions with a focus on quality, customer needs, customer expectations, and the effective protection of the public's investment in the City's infrastructure
- Institute best management practices in the maintenance of our natural creekways and earthen channels to ensure water quality, improve wildlife habitat, reduce erosion, and increase conveyance
- Maintain the requirements of the NPDES permit through performance based service

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

Performance Measure	FY 2015 Actuals	FY 2016 Target	FY 2016 Result	FY 2016 Status	FY 2017 Target
Annual creekway cleaning and channel restoration projects completed as scheduled	105	97	97	i	73

STORM WATER OPERATING FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	13,006,615	14,862,715	14,483,140	16,055,127
CONTRACTUAL SERVICES	7,988,159	8,841,102	9,087,658	10,074,657
COMMODITIES	1,791,799	1,850,938	1,844,046	1,911,742
SELF INSURANCE/OTHER	5,253,453	5,295,394	4,905,635	5,507,948
CAPITAL OUTLAY	270,889	1,216,506	1,524,665	724,620
TRANSFERS - OPERATING	9,840,714	10,036,412	10,037,545	10,880,327
TRANSFERS - CAPITAL PROJECTS	578,648	5,300,000	5,300,000	4,500,000
TOTAL EXPENDITURES	**$38,730,277**	**$47,403,067**	**$47,182,689**	**$49,654,421**
Authorized Positions	**256**	**267**	**267**	**275**
Full-Time Equivalents	**256.00**	**267.00**	**267.00**	**275.00**

STORM WATER REGIONAL FACILITIES FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	976,879	1,027,847	1,035,364	1,107,153
CONTRACTUAL SERVICES	483,220	164,600	147,967	214,600
COMMODITIES	10,071	14,732	6,279	14,732
SELF INSURANCE/OTHER	312,425	185,274	181,164	126,623
CAPITAL OUTLAY	19,256	5,250	5,250	2,476
TRANSFERS - CAPITAL PROJECTS	6,713,216	4,355,948	4,355,948	4,800,000
TOTAL EXPENDITURES	**$8,515,067**	**$5,753,651**	**$5,731,972**	**$6,265,584**
Authorized Positions	**12**	**12**	**12**	**12**
Full-Time Equivalents	**12.00**	**12.00**	**12.00**	**12.00**

PROGRAM INFORMATION

The Capital Improvements Management Services (CIMS) Fund supports 11 divisions that manage the City of San Antonio's Capital Improvement Program (CIP) through all phases of planning, design, construction, and closeout. The CIMS funded divisions serve as the City's procurement entity for all construction, architectural, and engineering services, and serve as the central depository for all official records related to capital improvement projects.

The divisions supported by the CIMS Fund are organized into two general components: Project Delivery and Support Services. Each component is essential to the delivery of projects and is overseen by an Assistant Director.

Project Delivery

- Project Management (Horizontal)
    - Provides Project Management of all horizontal projects from scoping through closeout, including streets, drainage, sidewalks, detention facilities, and bridges

PROGRAM INFORMATION

- This division also manages special projects, on-call consultant engineers, city-wide bridge program; provides engineering oversight; and maintains the City's Design Guidance Manual, Construction Specifications, and Unit Price List

- Construction Management (Horizontal)
  - Provides construction management of all horizontal projects, including streets, drainage, sidewalks, detention facilities, and bridges
  - This division performs construction inspections of all horizontal capital projects and surveys for Transportation & Capital Improvements projects
- Project Management (Vertical)
  - The Vertical Division of TCI is managed by the City Architect's office. This division supervises the architectural design and construction of facilities for the City of San Antonio, such as major downtown projects, fire and police stations, libraries, parks, and community facilities
  - This division also manages all Job-Order Contracting (JOC) projects and on-call professional services (i.e. architects and landscape architects, estimating and commissioning)
- Henry B. Gonzalez Convention Center Expansion
  - Manages $325 Million HBGCCE project intended to renovate and expand the existing convention center space
- Aviation
  - Manages $10 Million Customs & Border Patrol Renovation at Terminal A and $163 Million ConRAC facility for Aviation Department
  - Projects will improve customer service and expand public facilities at the San Antonio International Airport

Support Services

- Contract Services
  - The Contracts Services Division initiates and administers contracts for architectural, engineering, and construction services for the City
  - This division also coordinates the goal setting activities, outreach efforts, and reporting requirements of the Small Business Economic Development Advocacy Program and Disadvantaged Business Enterprises program and utilization of small, minority-, and women-owned businesses in an effort to ensure broad participation in Architect/Engineer (A/E) and Construction contracts
- Fiscal and Budget Management
  - The Fiscal and Budget Management Division administers all financial transactions related to the Capital Improvements Program projects including coordinating the development of the Capital Budget, monitoring all Capital Improvement Projects financial transactions for the department, and providing financial reports of the 2012-2017 Bond Program Budget for the department
- Scheduling, reporting, and PRIMELink
  - The fund uses PRIMELink, a web-based program management tool, to manage capital projects during both design and construction phases
  - This division manages PRIMELink and scheduling functions
  - PRIMELink provides:
    - Electronic development and routing of invoices, change orders, and select close-out documents
    - Improved invoicing through electronic routing, elimination of mathematical errors, and reduction of typos due to electronic transfer
    - Electronic processing of Requests for Information (RFIs), submittals, and punch lists
    - Increased coordination among Project Managers, utilities, consultants, and contractors
    - Storage of plans and contractual documents
    - Increased accountability/visibility and improved document control and standardized procedures
- Compliance

PROGRAM INFORMATION

- The Compliance Division ensures compliance with federal, state, and local laws, rules, and regulations, and coordinates all audits
- Acquisitions
  - The Acquisitions Division is responsible for acquiring all rights of way and properties for all capital projects
  - The division also processes all condemnations/eminent domain for the City in accordance with State Senate Bill 18
- Environmental Management Services
  - The Environmental Management Division (EMD) provides in-house consulting services to include planning, management, and execution of environmental services related to capital improvements projects to ensure environmental compliance with applicable federal, state, and local regulations

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

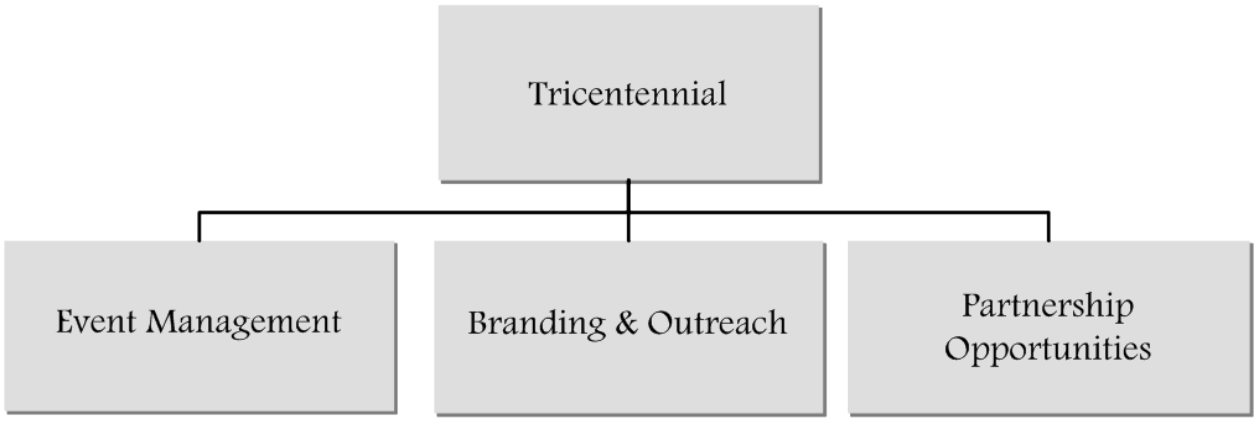
 Target Met  Target Not Met  Informational

Performance Measure	FY 2015 Actuals	FY 2016 Target	FY 2016 Result	FY 2016 Status	FY 2017 Target
Percentage of 2012 Bond Projects on-time	90%	80%	90%		80%
Percentage of 2012 Bond Projects in design or design completed	99%	100%	100%		100%
Percentage of 2012 Bond Projects completed or under construction	75%	95%	95%		99%

CAPITAL MANAGEMENT SERVICES FUND EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	13,971,357	14,404,494	14,212,978	14,192,833
CONTRACTUAL SERVICES	750,140	600,225	652,177	584,450
COMMODITIES	157,640	186,166	223,354	183,895
SELF INSURANCE/OTHER	2,058,028	3,439,205	3,406,941	2,832,073
CAPITAL OUTLAY	68,198	74,350	74,350	37,016
TRANSFERS - OPERATING	689,398	1,047,775	1,047,775	1,341,915
TRANSFERS - CAPITAL PROJECTS	0	500,000	500,000	0
TOTAL EXPENDITURES	**$17,694,761**	**$20,252,215**	**$20,117,575**	**$19,172,182**
Authorized Positions	**175**	**174**	**174**	**164**
Full-Time Equivalents	**175.00**	**174.00**	**174.00**	**164.00**

TRICENTENNIAL



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
Tricentennial Fund	2	2,063,125
Total Funding	**2**	**$2,063,125**

MISSION STATEMENT

SAN ANTONIO'S 300TH ANNIVERSARY IS AN OPPORTUNITY TO DISCOVER OUR CULTURAL HERITAGE, COMMEMORATE OUR STORIED HISTORY, RECOGNIZE OUR PROGRESS, AND COLLABORATE ON OUR BRIGHT FUTURE.

PROGRAM INFORMATION

The Tricentennial Office is seeking to support the Tricentennial Commission in being as inclusive as possible in marking the 300th anniversary of the founding of San Antonio. A variety of initiatives will be explored and identified in alignment with inclusivity and the commemoration of the 300th anniversary reflected within the arts, culture, history, education, military, business, and community service. The Tricentennial Commission has centered itself on four marquee initiatives: History and Education, Arts and Culture, Community Service, and Commemorative Week.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will be a city that maximizes its citizens' wellbeing and human potential while capitalizing on its cultural diversity.

- Create a positive and lasting impact for the City of San Antonio
- Showcase the City's diversity, inclusiveness, and authenticity
- Define the Tricentennial identity
- Identify financial integrity and viability, timeliness, and transparency
- Educate and celebrate our shared history, and further our legacy

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Target Met | Target Not Met | Informational

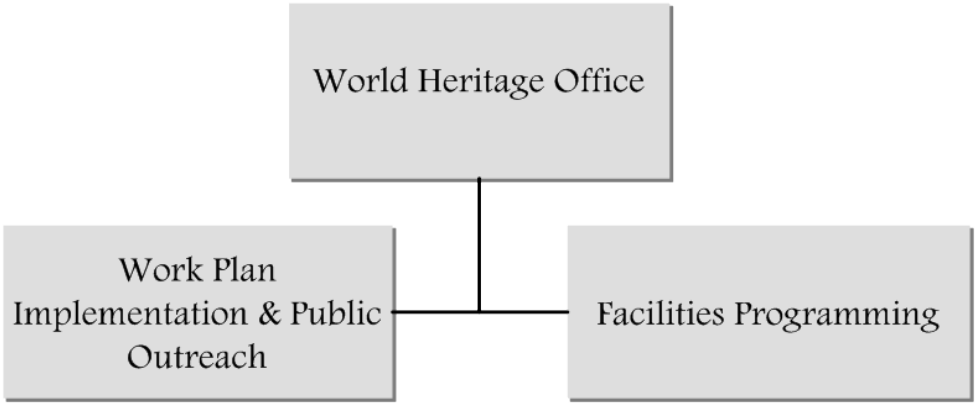
Performance Measure	FY 2015 Actuals	FY 2016 Target	FY 2016 Result	FY 2016 Status	FY 2017 Target
Number of Corporate Sponsors Secured	N/A	N/A	N/A	i	10
Number of Community Partners Sanctioned	N/A	N/A	N/A	i	100

TRICENTENNIAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	0	77,992	398,693	601,303
CONTRACTUAL SERVICES	0	272,000	298,119	363,632
COMMODITIES	0	0	0	4,400
PROGRAM EXPENSES	0	0	0	975,000
SELF INSURANCE/OTHER	0	0	0	11,590
CAPITAL OUTLAY	0	0	8,375	107,200
TOTAL EXPENDITURES	**$0**	**$349,992**	**$705,187**	**$2,063,125**
Authorized Positions	**0**	**2**	**2**	**2**
Full-Time Equivalents	**0.00**	**2.00**	**2.00**	**2.00**

The FY 2017 Proposed Budget re-organized 2 positions from the Arts and Culture Fund to the Tricentennial Fund. FY 2016 information is shown for historical reference.

WORLD HERITAGE



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED BUDGET
General Fund	4	1,104,144
Total Funding	**4**	**$1,104,144**

WORLD HERITAGE

MISSION STATEMENT

THE WORLD HERITAGE OFFICE PROMOTES THE SAN ANTONIO MISSIONS BY MAXIMIZING THE ECONOMIC IMPACT OF THE WORLD HERITAGE STATUS DESIGNATION AND ENHANCING THE EXPERIENCE FOR VISITORS AND RESIDENTS THROUGH THE IMPLEMENTATION OF THE WORLD HERITAGE WORK PLAN AND RELATED PROJECTS WITHIN THE WORLD HERITAGE BUFFER ZONE.

PROGRAM INFORMATION

The World Heritage Designation for the five San Antonio Missions will increase visitation and tourist spending, promote the culture of San Antonio, and create jobs and small business opportunities. To prepare for this increased activity and to maximize benefits, a World Heritage Work Plan has been developed with input from the community. The work plan identifies specific tasks and deliverables for the immediate future and the near future, as well as long-term improvements. The work plan will be coordinated with the Alamo Master Plan effort. The Work Plan is a dynamic document and items may be added to the work plan as a result of additional public input.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.

• Improve and enhance the resident and visitor experience by developing the World Heritage Incentive Fund and Policy to: (1) Preserve legacy businesses; (2) Facilitate small business development and; (3) Incentivize development that supports cultural tourism within the World Heritage Buffer Zone.

City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

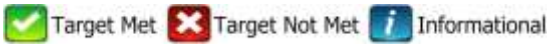
• Implement the World Heritage Work Plan in order to maximize the benefits of designation.
• Connect and develop programming at Mission Marquee and Spanish Governors Palace that provide connections to our other cultural, historical and educational assets in the community.

City-Wide Goal: San Antonio will promote its unique resources to become a premier visitor and convention destination.

• Coordinate the planning and promotion of the San Antonio Missions World Heritage Site with partner agencies and stakeholders.
• Enhance the programming at Mission Marquee and Spanish Governors Palace.

PERFORMANCE MEASURES

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.



Performance Measure	FY 2015 Actuals	FY 2016 Target	FY 2016 Result	FY 2016 Status	FY 2017 Target
Number of Public Outreach Events	N/A	0	7		5
Percentage of Certified Tourism Ambassadors receiving World Heritage Certificate	N/A	N/A	N/A		10%
Number of cultural and community events sponsored at Mission Marquee Plaza	20	32	32		30

WORLD HERITAGE

GENERAL FUND
EXPENDITURES BY CLASSIFICATION

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Adopted FY 2017
PERSONAL SERVICES	0	0	0	424,971
CONTRACTUAL SERVICES	0	500,000	500,000	617,100
COMMODITIES	0	0	0	8,054
SELF INSURANCE/OTHER	0	0	0	7,928
CAPITAL OUTLAY	0	0	0	2,091
TRANSFERS	0	0	0	44,000
TOTAL EXPENDITURES	**$0**	**$500,000**	**$500,000**	**$1,104,144**
Authorized Positions	**0**	**0**	**0**	**4**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**	**4.00**

Non-Departmental Highlights

GENERAL FUND
NON-DEPARTMENTAL/NON-OPERATING HIGHLIGHTS - FY 2017 ADOPTED

♦ **$1 Million General Fund Contingency Reserve** **$1,000,000**

This provides funds to establish a contingency reserve to be utilized for unfunded needs that arise during the year. Use of these contingencies is subject to City Council vote through an adopted ordinance.

♦ **Professional Fees & Services** **$1,684,809**

This includes funds for professional studies and outside counsel as well as the City Property Tax Collection.

♦ **Sales Tax Collection Expense** **$5,520,363**

This allocates funding for the estimated administrative fee charged by the State Comptroller for collection of the local sales tax. The amount charged is two percent of the revenue collected.

♦ **Lease of Office Space** **$1,960,158**

This includes the annual space rental of several General Fund departments, including Finance, Economic Development, and Department of Human Services.

♦ **Association Dues** **$484,015**

This amount provides for the annual membership dues for associations to include the Alamo Area Council of Governments, Texas Municipal League, National League of Cities, U.S. Conference of Mayors, National Forum for Black Public Administrators, and the Downtown Improvement District.

♦ **Bexar Appraisal District** **$2,595,890**

This budget is the estimated City share of the Bexar Appraisal District annual budget for FY 2017. The cost for a participating entity is based on its pro-rata share of the most recent prior year actual overall tax levy.

♦ **Maintenance and Operations of Carver Center** **$1,083,726**

This budget represents the General Fund portion of the operations and maintenance of the Carver Center.

♦ **Diversity and Inclusion**

This budget funds community outreach and enforcement of the Non-Discrimination Ordinance (NDO) in effort to ensure a diverse and inclusive San Antonio.

EXPENDITURE CLASSIFICATION	ADOPTED FY 2017
PERSONAL SERVICES	$166,834
CONTRACTUAL SERVICES	101,480
COMMODITIES	4,500
SELF INSURANCE/OTHER	480
TOTAL EXPENDITURES	**$273,294**

GENERAL FUND
NON-DEPARTMENTAL/NON-OPERATING HIGHLIGHTS - FY 2017 ADOPTED

♦ **Municipal Detention Center**

This budget provides funding for the operations and maintenance of the Municipal Detention Center.

EXPENDITURE CLASSIFICATION	ADOPTED FY 2017
PERSONAL SERVICES	$2,649,666
CONTRACTUAL SERVICES	463,443
COMMODITIES	49,799
SELF INSURANCE/OTHER	275,335
CAPITAL OUTLAY	1,296
TOTAL EXPENDITURES	**$3,439,539**

Transfers

GENERAL FUND
TRANSFERS TO OTHER FUNDS HIGHLIGHTS - FY 2017 ADOPTED

Facility Services Fund **$301,152**

This transfer provides for maintenance of downtown facilities managed by the Building and Equipment Services Department in the amount of $301,152.

Golf Fund **$197,100**

This transfer provides funding to assist the Municipal Golf Association-San Antonio (MGA-SA) in achieving its goal of eliminating the Golf Fund deficit balance in five years.

Payment for Public Safety Answering Point **$1,775,994**

This transfer provides funding for the new Public Safety Answering Point at Brooks City-Base, which opened in FY 2012 and houses fire and police emergency call taking and dispatch services.

Office of Sustainability Memberships **$115,650**

This transfer provides funding for City-wide sustainability memberships including Build SA Green, Solar San Antonio, and the Urban Sustainability Directors Network (USDN).

Office of Sustainability Air Quality **$150,000**

This transfer provides funding to complete a public health study and outreach to address air quality in San Antonio.

Municipal Court Security **$120,000**

This transfer provides funding for security enhancements and other security services for the Municipal Court.

Outside Agency Contracts

OUTSIDE AGENCY CONTRACTS & MEMBERSHIPS HIGHLIGHTS
FY 2017 ADOPTED

Outside Agency Contracts

The FY 2017 Adopted Budget includes funding for several outside agencies. For each of the following agencies, a performance based contract will be established and executed for FY 2017 in the amounts indicated:

- **BioMed SA**
  General Fund FY 2017 Budget: $100,000

  BioMed SA's general purpose is to facilitate the healthcare and bioscience industry's growth in the region and to heighten awareness in the industry of the unique assets present within San Antonio. The Healthcare and Biosciences Industry is a significant driver in the local economy with 1 in every 7 San Antonio employees working in the industry. BioMed's mission is to further accelerate the growth of the sector as well as enhance San Antonio's reputation as a city of science and health.

- **Japan Trade Representative**
  Other Funds FY 2017 Budget: $75,000

  The Japan Trade Representative is a professional advisor that provides consultant services to the City on activities with Japan. The Japan Trade Representative will act as an ambassador for the City in Japan to promote our Sister City relationship and economic development objectives. The City's Representative will promote and maintain the City's visibility and desirability as an industrial site location for Japanese industry and advise the City on Japanese capital investment and joint venture possibilities in the fields of research and development, manufacturing, assembly, warehouse and distribution, education and medicine.

- **San Antonio Zoological Society**
  Other Funds FY 2017 Budget: $306,597

  The San Antonio Zoological Society is a non-profit organization that operates the San Antonio Zoo and its exhibits. It is the mission of the San Antonio Zoological Society to foster appreciation and concern for all living things. The 2016 contract provides funding for marketing and public affairs, as well as membership expenses.

- ***Avenida Guadalupe Association (AGA)***
  General Fund FY 2017 Budget: $142,000

  The Avenida Guadalupe Association focuses on revitalizing the physical, cultural, and economic conditions of the neighborhoods in the historic Westside of San Antonio. AGA works to encourage economic and housing development efforts to support urban renewal. AGA will be reimbursed for operating expenses related to maintenance of a City facility as well as promotion and celebration of Hispanic culture in an effort to generate and maintain vitality and development in the neighborhood.

- **San Antonio Economic Development Corporation (SAEDC)**
  General Fund FY 2017 Budget: $200,000

  The San Antonio Economic Development Corporation (SAEDC) is a City Council-approved corporation authorized to invest in economic development projects, to receive a return on such investment, and distribute any compensation back to the City.

OUTSIDE AGENCY CONTRACTS & MEMBERSHIPS HIGHLIGHTS
FY 2017 ADOPTED

- **HemisFair Park Area Redevelopment Local Government Corporation**
  General Fund FY 2017 Budget: $1,687,000

  Funding in the amount of $1,687,000 is included for the HemisFair Park Area Redevelopment Corporation to assist in the development and redevelopment of HemisFair Park and its surrounding area by promoting economic development and stimulating business, housing and commercial activity.

- **SA 2020**
  General Fund FY 2017 Budget: $167,660

  This provides funding for SA2020 to continue its mission of strengthening the City in eleven key vision areas. The funding will support data collection and analysis to track City progress towards SA2020 goals as well as provide SA2020 partner support by connecting partners with volunteers and assisting partners with program design and evaluation.
  .

- **San Antonio for Growth on the Eastside (SAGE)**
  General Fund FY 2017 Budget: $258,668
  Other Funds FY 2017 Budget: $100,000

  San Antonio for Growth on the Eastside is a non-profit organization serving as an economic development resource for current business owners and potential businesses moving into the community. This funding will be used to continue to promote, renew, and empower the economic and cultural vitality of San Antonio's Eastside.

- **Westside Development Corporation**
  General Fund FY 2017 Budget: $258,668
  Other Funds FY 2017 Budget: $100,000

  Funding will support the Westside Development Corporation, which focuses on economic development and redevelopment in the Westside of San Antonio.

- **Book Festival-San Antonio Library Foundation**
  General Fund FY 2017 Budget: $50,000

  Funding will support the annual Book Festival event in San Antonio. This program promotes literature and literacy and offers book-lovers of every age up-close encounters with their favorite national, regional and local authors at presentations, panel discussions and signings.

Memberships and Dues

The FY 2017 Adopted Budget provides funding for the following annual membership fees or dues to the following agencies in the amounts indicated below:

- **Alamo Area Council of Governments (AACOG)**
  General Fund FY 2017 Budget: $95,453

  The Alamo Area Council of Governments' general purpose is to plan for the unified, far-reaching development of the region, eliminate duplication of services, and promote economy and efficiency

OUTSIDE AGENCY CONTRACTS & MEMBERSHIPS HIGHLIGHTS
FY 2017 ADOPTED

through coordination. AACOG organizes cooperative projects among local governments and is heavily involved in regional planning for the San Antonio area. AACOG also provides services and technical assistance to member governments in economic development, grant applications, planning, management, and other areas.

- **Airports Council International (ACI)**
  Airport Operating Fund FY 2017 Budget: $80,000

  Airports Council International is the global trade representative of the world's airports. ACI represents airports' interests with governments and international organizations like the International Civil Aviation Organization. ACI develops standards, policies and recommends practices for airports in the areas of safety, security and environmental initiatives. ACI also offers its members information and training opportunities, a customer service benchmarking program, detailed statistical analyses and practical publications.

- **Austin-SA Corridor Council**
  General Fund FY 2017 Budget: $50,000

  The Austin-SA Corridor Council is a private, non-profit corporation which serves as a forum for the discussion of regional issues in the Austin and San Antonio area. The Council aims to promote the region's economic development, as well as the long range planning and implementation of regional infrastructure.

- **Lone Star Rail District (Commuter Rail District)**
  General Fund FY 2017 Budget: $50,000

  The Lone Star Rail District, previously named the Austin-San Antonio Commuter Rail District, is an independent public agency and a political subdivision of the State of Texas. The District was created to develop a regional passenger rail service for the Austin-San Antonio corridor. The District is currently working on engineering and environmental studies for both the freight rail relocation bypass and passenger rail section of this project.

- **Free Trade Alliance**
  General Fund FY 2017 Budget: $180,000

  The Free Trade Alliance is a Texas, non-profit corporation tasked with the purpose of promoting San Antonio as the center for trade in the Americas, to promote San Antonio's economic development objectives in China, and to maximize international business opportunities for San Antonio through the North American Free Trade Agreement (NAFTA). The Free Trade Alliance is comprised of individuals and community organizations headed by the City, the Greater San Antonio Chamber of Commerce, the San Antonio Hispanic Chamber of Commerce, the San Antonio Economic Development Foundation (EDF), San Antonio Water System, Port San Antonio, Bexar County, and CPS Energy.

OUTSIDE AGENCY CONTRACTS & MEMBERSHIPS HIGHLIGHTS
FY 2017 ADOPTED

- **National League of Cities**
  General Fund FY 2017 Budget: $35,000

  The National League of Cities (NLC) serves as a resource to advocate for the more than 19,000 cities, villages, and towns it represents. NLC advocates for cities in Washington, D.C. through full-time lobbying, provides programs and services to local leaders, and provides a network for informing leaders of critical issues and communicating with other cities.

- **San Antonio Mobility Coalition**
  General Fund FY 2017 Budget: $63,000

  The San Antonio Mobility Coalition was created in 2001 to bring focus to the community's short and long-range transportation funding needs. The group identifies and advocates funding for multi-modal transportation solutions (highway, arterial, transit, freight rail, commuter rail, bicycle and pedestrian improvements) for the San Antonio Metropolitan area. SAMCo identifies and coordinates infrastructure improvements in the area in partnership with the appropriate government and business entities. Once projects are identified, SAMCo coordinates member cities and groups to utilize all available resources toward leveraging additional local, state and federal transportation funds.

- **Texas Municipal League**
  General Fund FY 2017 Budget: $49,972

  The Texas Municipal League (TML) exists to serve the needs and advocate the interests of its member cities in Texas. TML lobbies for its member cities before legislative, administrative and judicial bodies at the state and federal levels. TML also sponsors and conducts conferences, seminars, meetings and workshops for the purpose of studying municipal issues and exchanging information.

- **San Antonio Metropolitan Partnership for Energy (Build San Antonio Green)**
  Other Funds FY 2017 Budget: $85,000

  The San Antonio Metropolitan Partnership for Energy coordinates with the City of San Antonio, Bexar County, CPS Energy, San Antonio Water System, VIA Metropolitan Transit, Alamo Area Council of Governments, and the Bexar County Council of Cities to develop and implement energy and emission reduction policies for air quality improvement, water conservation, energy efficiency and renewable energy. In 2015, Build San Antonio Green and Solar San Antonio merged to form one organization. The consolidated organization will continue to provide technical workshops on energy efficiency, conservation, renewable energy and green building, promote the Build San Antonio Green program by certifying green-built homes in San Antonio while continuously transforming San Antonio into a leader in renewable energy through actively encouraging the widespread use of solar and other renewable, sustainable energy sources.

- **United States Green Building Council**
  Other Funds FY 2017 Budget: $1,500

  The Washington, D.C.-based U.S. Green Building Council (USGBC) is a non-profit organization committed to promoting cost-efficient and energy-saving green buildings. USGBC supports green building products and services through the LEED Green Building Rating System. The LEED Green

OUTSIDE AGENCY CONTRACTS & MEMBERSHIPS HIGHLIGHTS
FY 2017 ADOPTED

Building Certification System is the preeminent program for rating the design, construction and operation of green buildings. USGBC provides educational programs on green design, construction and operations for professionals in the building industry. USGBC also advocates at all levels of government for policies and initiatives that enable and encourage a sustainable built environment.

- **Urban Sustainability Directors Network**

Other Funds FY 2017 Budget: $4,150

The Urban Sustainability Directors Network (USDN) is a network dedicated to creating a healthier environment, economic prosperity, and increased social equity. The network enables sustainability directors and staff to share best practices and accelerate the application of good ideas across cities.

- **US Conference of Mayors**

General Fund FY 2017 Budget: $40,235

The US Conference of Mayors is the official nonpartisan organization of cities with populations of 30,000 or more. The organization promotes the development of effective national urban/suburban policy, strengthens federal-city relationships, ensures that federal policy meets urban needs, and creates a forum in which mayors can share ideas and information. The organization assists mayors and cities directly through information, analysis, training, and technical assistance on city issues.

- **National Forum for Black Public Administrators**

General Fund FY 2017 Budget: $15,000

The National Forum for Black Public Administrators is committed to strengthening the position of Blacks within the field of public administration; to increase the number of Blacks appointed to executive positions in public service organizations; and, to groom and prepare younger, aspiring administrators for senior public management posts in the years ahead.

Capital Outlay Expenditures

FY 2017 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND *Department* Capital Outlay Description	FY 2017 Amount
GENERAL FUND	
Animal Care Services	
Replace 2 ATV vehicles used for transporting pets.	30,000
Scheduled replacement of computers and related equipment.	33,522
Purchase of vehicles and equipment to support the addition of 2 Animal Care Officers	59,036
Purchase of furniture and equipment to support the Enhanced Animal Intake and Admissions Counseling Program.	7,600
Animal Care Services Total	130,158
Center City Development & Operations	
Scheduled replacement of computers and related equipment.	29,318
Center City Development & Operations Total	29,318
City Attorney	
Scheduled replacement of computers and related equipment.	15,294
City Attorney Total	15,294
City Auditor	
Scheduled replacement of computers and related equipment.	5,390
City Auditor Total	5,390

FY 2017 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND		
Department		
Capital Outlay Description		FY 2017 Amount
GENERAL FUND		
City Clerk		
Scheduled replacement of computers and related equipment.		17,886
	City Clerk Total	17,886
Code Enforcement		
Purchase computers related to BuildSA.		47,120
Scheduled replacement of computers and related equipment.		20,104
	Code Enforcement Total	67,224
Economic Development		
Purchase of computer and equipment for Economic Development Manager.		2,000
Scheduled replacement of computers and related equipment.		20,420
	Economic Development Total	22,420
Finance		
Scheduled replacement of computers and related equipment.		11,928
	Finance Total	11,928

FY 2017 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND / Department / Capital Outlay Description	FY 2017 Amount
GENERAL FUND	
Fire	
Purchase replacement bunker gear.	333,434
Purchase fire station living and dining furniture.	256,960
Purchase fitness equipment for fire stations.	271,544
Scheduled replacement of computers and related equipment.	250,816
Fire Total	1,112,754
Government & Public Affairs	
Scheduled replacement of computers and related equipment.	33,638
Government & Public Affairs Total	33,638
Health	
Purchase computers and furniture for 1 new Office of Health Equity position.	8,262
Scheduled replacement of computers and related equipment.	120,000
Health Total	128,262

FY 2017 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND		
Department		
	Capital Outlay Description	**FY 2017 Amount**
GENERAL FUND		
Human Resources		
	Scheduled replacement of computers and related equipment.	12,128
	Purchase of computers and related equipment to support the digitization of employee records.	7,000
	Human Resources Total	19,128
Human Services		
	Scheduled replacement of computers and related equipment.	131,671
	Purchase of a defibrillator, kitchen equipment, fitness equipment and other materials for the District 3 Senior Center.	37,362
	Replace furniture at Claude Black Community Center.	78,000
	Purchase of a vehicle for Senior transportation.	130,000
	Human Services Total	377,033
Library		
	Installation of staff card access system at six Branch Library locations.	60,000
	Scheduled replacement of computers and related equipment.	715,684
	Installation of security camera systems and four Branch Library locations.	260,000
	Replace furniture at two Branch Library locations and re-upholstery of furniture at Central Library.	200,000
	Library Total	1,235,684

FY 2017 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND *Department* Capital Outlay Description	FY 2017 Amount
GENERAL FUND	
Management & Budget	
Scheduled replacement of computers and related equipment.	11,336
Management & Budget Total	11,336
Mayor & Council	
Purchase executive chairs for City Council Chambers.	28,357
Scheduled replacement of computers and related equipment.	44,328
Mayor & Council Total	72,685
Municipal Court	
Scheduled replacement of computers and related equipment.	21,980
Replacement of signature pads and court room scanners.	11,000
Municipal Court Total	32,980
Municipal Detention Center	
Scheduled replacement of computers and related equipment.	1,296
Municipal Detention Center Total	1,296

FY 2017 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND *Department* Capital Outlay Description	FY 2017 Amount
GENERAL FUND	
Non-Departmental	
Scheduled replacement of computers and related equipment.	5,126
Replacement of stage and theater curtains, backdrops, other stage materials, exterior doors and resurfacing of stage at the Carver Community Cultural Center.	49,941
Non-Departmental Total	55,067
Office of Historic Preservation	
Scheduled replacement of computers and related equipment.	10,252
Purchase computers, office equipment and vehicle for Vacant Buildings Program	35,000
Office of Historic Preservation Total	45,252
Park Police	
Scheduled replacement of computers and related equipment.	30,619
Purchase of vehicles and equipment for mandated outer districts parks improvements and linear creekway security.	78,720
Park Police Total	109,339
Parks & Recreation	
Purchase vehicles and equipment for maintenance of mandated greenways and parks acquisition and development.	236,000
Scheduled replacement of computers and related equipment.	142,070
Parks & Recreation Total	378,070

FY 2017 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND *Department* Capital Outlay Description	FY 2017 Amount
GENERAL FUND	
Planning & Community Development	
Purchase of computers, equipment, and furniture to support the new positions assisting in the implementation of the SA Tomorrow Plan.	20,036
Scheduled replacement of computers and related equipment.	24,018
Planning & Community Development Total	44,054
Police	
Scheduled replacement of computers and related equipment.	473,868
Purchase Police vehicles for the 281 N Annexation area.	48,596
Purchase new and replacement furniture for the Police Department.	374,823
Purchase vehicles, computers, and officer gear for officers in the City South Annexation area.	112,823
Police Total	1,010,110
Transportation & Capital Improvements	
Scheduled replacement of computers and related equipment.	55,334
Transportation & Capital Improvements Total	55,334
World Heritage Office	
Purchase of one computer and related equipment for new Management Analyst position.	2,091
World Heritage Office Total	2,091

FY 2017 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND *Department* Capital Outlay Description	FY 2017 Amount
GENERAL FUND	
GENERAL FUND TOTAL	5,023,731
ADVANCED TRANSPORTATION DISTRICT FUND - OPERATING	
Transportation & Capital Improvements	
Scheduled replacement of computers and related equipment.	3,630
Transportation & Capital Improvements Total	3,630
ADVANCED TRANSPORTATION DISTRICT FUND - OPERATING TOTAL	3,630
AIRPORT OPERATING & MAINTENANCE FUND	
Aviation	
Replacement of vehicles.	292,000
Purchase computers, equipment, and furniture for Airport daily operations.	1,212,221
Scheduled replacement of computers and related equipment.	167,276
Replacement of radios for airport staff and security.	546,156
Aviation Total	2,217,653
AIRPORT OPERATING & MAINTENANCE FUND TOTAL	2,217,653

FY 2017 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND *Department* Capital Outlay Description	FY 2017 Amount
CAPITAL MANAGEMENT SERVICES FUND	
Transportation & Capital Improvements	
Scheduled replacement of computers and related equipment.	37,016
Transportation & Capital Improvements Total	37,016
CAPITAL MANAGEMENT SERVICES FUND TOTAL	37,016
CARVER SPECIAL REVENUE FUND	
Non-Departmental	
Scheduled replacement of computers and related equipment.	1,296
Non-Departmental Total	1,296
CARVER SPECIAL REVENUE FUND TOTAL	1,296

FY 2017 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND *Department* Capital Outlay Description	FY 2017 Amount
DEVELOPMENT SERVICES FUND	
Development Services	
Purchase vehicles, computers and office equipment for 5 positions added as a part of the Tree Improvements	129,000
Purchase computers and office equipment for 7 new positions related to new department enhancements.	35,000
Purchase computers and electronic devices related to BuildSA.	198,170
Purchase computers and furniture to support 2 new Microsoft Team positions.	4,500
Purchase vehicles, computers and office equipment for 5 positions added as a part of the High Rise Inspection Team Improvement	137,500
Scheduled replacement of computers and related equipment.	159,110
Development Services Total	663,280
DEVELOPMENT SERVICES FUND TOTAL	663,280
ECONOMIC DEVELOPMENT INCENTIVE FUND	
Planning & Community Development	
Scheduled replacement of computers and related equipment.	1,296
Planning & Community Development Total	1,296
ECONOMIC DEVELOPMENT INCENTIVE FUND TOTAL	1,296

FY 2017 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND *Department* Capital Outlay Description	FY 2017 Amount
ENERGY EFFICIENCY FUND	
Non-Departmental	
Scheduled replacement of computers and related equipment.	3,830
Non-Departmental Total	3,830
ENERGY EFFICIENCY FUND TOTAL	3,830
EQUIPMENT RENEWAL & REPLACEMENT FUND	
Building & Equipment Services	
Scheduled replacement of citywide equipment and vehicles.	44,611,660
Building & Equipment Services Total	44,611,660
EQUIPMENT RENEWAL & REPLACEMENT FUND TOTAL	44,611,660
FACILITY SERVICES FUND	
Building & Equipment Services	
Purchase of new and replacement security cameras for City Hall, Municipal Plaza Building, and One-Stop Center.	189,800
Scheduled replacement of computers and related equipment.	7,718
Building & Equipment Services Total	197,518
FACILITY SERVICES FUND TOTAL	197,518

FY 2017 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND / Department / Capital Outlay Description	FY 2017 Amount
FLEET SERVICES FUND	
Building & Equipment Services	
Scheduled replacement of computers and related equipment.	22,780
Building & Equipment Services Total	22,780
Solid Waste Management	
Purchase of a van and computer to perform maintenance of vehicle monitoring and tracking systems.	24,342
Scheduled replacement of computers and related equipment.	22,032
Purchase tools and equipment for repair of fleet vehicles.	85,539
Purchase of a mechanic truck and equipment for new mechanics responsible for maintaining new collection trucks added for the Pay As You Throw program.	172,008
Purchase of a computer and workstation for new Management Analyst position.	6,117
Solid Waste Management Total	310,038
FLEET SERVICES FUND TOTAL	332,818

FY 2017 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND *Department* Capital Outlay Description	FY 2017 Amount
HOTEL OCCUPANCY TAX FUND	
Alamodome	
Scheduled replacement of computers and related equipment.	28,254
Alamodome Total	28,254
Arts & Culture	
Scheduled replacement of computers and related equipment.	6,222
Arts & Culture Total	6,222
Convention & Sports Facilities	
Purchase large indoor/outdoor trash and recycling cans and liners for use at larger events at the Convention Center.	54,252
Scheduled replacement of computers and related equipment.	40,956
Purchase stairway for adjustable height riser at the Convention Center.	6,300
Replace 2 Walk Behind Scrubbers at the Convention Center.	25,168
Replace electrical floor boxes in the Convention Center.	64,000
Convention & Sports Facilities Total	190,676
Convention & Visitors Bureau	
Scheduled replacement of computers and related equipment.	15,294
Convention & Visitors Bureau Total	15,294

FY 2017 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND / Department / Capital Outlay Description	FY 2017 Amount
HOTEL OCCUPANCY TAX FUND	
Tricentennial	
Purchase of computers and related equipment for temporary employees.	7,200
Purchase of equipment for the construction of a Sculpture Trail.	100,000
Tricentennial Total	107,200
HOTEL OCCUPANCY TAX FUND TOTAL	347,646
INFORMATION TECHNOLOGY SERVICES FUND	
Information Technology Services	
Purchase of a Credit Card Security Camera to provide vulnerability scanning for core City systems that access or transmit credit card holder data and health information.	14,990
Scheduled replacement of computers and related equipment.	146,407
Information Technology Services Total	161,397
INFORMATION TECHNOLOGY SERVICES FUND TOTAL	161,397
JUVENILE CASE MANAGER FUND	
Municipal Court	
Scheduled replacement of computers and related equipment.	3,572
Municipal Court Total	3,572
JUVENILE CASE MANAGER FUND TOTAL	3,572

FY 2017 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND *Department* Capital Outlay Description	FY 2017 Amount
MARKET SQUARE FUND	
Center City Development & Operations	
Scheduled replacement of computers and related equipment.	1,296
Center City Development & Operations Total	1,296
MARKET SQUARE FUND TOTAL	1,296
OFFICIAL CITY STORE FUND	
Convention & Visitors Bureau	
Scheduled replacement of computers and related equipment.	3,888
Convention & Visitors Bureau Total	3,888
OFFICIAL CITY STORE FUND TOTAL	3,888
PARKING OPERATING & MAINTENANCE FUND	
Center City Development & Operations	
Purchase of digital monitoring equipment for Parking facilities.	876,000
Center City Development & Operations Total	876,000
PARKING OPERATING & MAINTENANCE FUND TOTAL	876,000

FY 2017 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND		
Department		
Capital Outlay Description		FY 2017 Amount
PARKS ENVIRONMENTAL FUND		
Parks & Recreation		
Scheduled replacement of computers and related equipment.		3,888
	Parks & Recreation Total	3,888
	PARKS ENVIRONMENTAL FUND TOTAL	3,888
PRE-K 4 SA FUND		
Pre-K 4 SA		
Purchase vehicle in support of Pre-K West educational site.		12,500
Scheduled replacement of computers and related equipment.		81,948
Purchase computer equipment in support of the Pre-K program.		60,000
Purchase replacement of custodial equipment to include a floor scrubber, floor buffer, pressure washer, and upright vacuums.		23,168
	Pre-K 4 SA Total	177,616
	PRE-K 4 SA FUND TOTAL	177,616

FY 2017 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND *Department* Capital Outlay Description	FY 2017 Amount
PUBLIC EDUCATION AND GOVERNMENT FUND	
Government & Public Affairs	
Enhance voting system used by Councilmembers in Council Chambers A & B rooms.	300,000
Purchase new audio visual equipment for the PEG studio.	553,400
Install new internet network to provide faster internet service for the PEG studio.	150,000
Install network enhancements to enable high-definition live broadcasts.	100,000
Government & Public Affairs Total	1,103,400
PUBLIC EDUCATION AND GOVERNMENT FUND TOTAL	1,103,400
PURCHASING & GENERAL SERVICES FUND	
Finance	
Scheduled replacement of computers and related equipment.	11,664
Finance Total	11,664
PURCHASING & GENERAL SERVICES FUND TOTAL	11,664

FY 2017 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND *Department* Capital Outlay Description	FY 2017 Amount
RIGHT OF WAY MANAGEMENT FUND	
Transportation & Capital Improvements	
Scheduled replacement of computers and related equipment.	7,718
Purchase vehicles, computers, and office furniture for 12 new positions related to Google fiber deployment.	337,200
Transportation & Capital Improvements Total	344,918
RIGHT OF WAY MANAGEMENT FUND TOTAL	344,918
SELF-INSURANCE LIABILITY FUND	
City Attorney	
Scheduled replacement of computers and related equipment.	1,296
City Attorney Total	1,296
Risk Management	
Scheduled replacement of computers and related equipment.	1,296
Risk Management Total	1,296
SELF-INSURANCE LIABILITY FUND TOTAL	2,592

FY 2017 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND		
Department		
Capital Outlay Description		**FY 2017 Amount**
SELF-INSURANCE WORKERS' COMPENSATION FUND		
City Attorney		
Scheduled replacement of computers and related equipment.		2,592
	City Attorney Total	2,592
Risk Management		
Scheduled replacement of computers and related equipment.		1,296
	Risk Management Total	1,296
	SELF-INSURANCE WORKERS' COMPENSATION FUND TOTAL	3,888

FY 2017 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND	
Department	
Capital Outlay Description	**FY 2017 Amount**
SOLID WASTE OPERATING & MAINTENANCE FUND	
Solid Waste Management	
Purchase of 1 refuse collection truck, inspection trucks, and computer equipment for the Pay As You Throw (PAYT) program.	432,488
Replace a trailer used for emergencies and training.	50,000
Purchase cart collection system to install on pickups.	47,750
Purchase right hand drive vehicles to increase cart inspection efficiency.	22,308
Purchase of a truck, computer equipment, and workstations for the enhanced Recycling team.	31,494
Scheduled replacement of computers and related equipment.	39,602
Purchase 50 additional receptacles for downtown garbage and recycling.	100,000
Solid Waste Management Total	723,642
Sustainability	
Scheduled replacement of computers and related equipment.	7,718
Sustainability Total	7,718
SOLID WASTE OPERATING & MAINTENANCE FUND TOTAL	731,360

FY 2017 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND *Department* Capital Outlay Description	FY 2017 Amount
STORM WATER OPERATING FUND	
Transportation & Capital Improvements	
Purchase equipment for 4 new positions for the CIP Maintenance crew.	80,500
Purchase truck for support of Underground storm drainage system.	408,000
Purchase equipment for maintenance of Vegetation Management program.	120,160
Scheduled replacement of computers and related equipment.	25,952
Purchase equipment for maintenance of Tunnel Facilities.	14,769
Purchase equipment for maintenance by High Water Detection crews.	11,880
Purchase equipment for maintenance of water quality ponds.	63,359
Transportation & Capital Improvements Total	724,620
STORM WATER OPERATING FUND TOTAL	724,620
STORM WATER REGIONAL FACILITIES FUND	
Transportation & Capital Improvements	
Scheduled replacement of computers and related equipment.	2,476
Transportation & Capital Improvements Total	2,476
STORM WATER REGIONAL FACILITIES FUND TOTAL	2,476

FY 2017 ADOPTED BUDGET

ALL FUNDS CAPITAL OUTLAY

FUND *Department* Capital Outlay Description	FY 2017 Amount
TAX INCREMENT FINANCING FUND	
Planning & Community Development	
Scheduled replacement of computers and related equipment.	3,830
Planning & Community Development Total	3,830
TAX INCREMENT FINANCING FUND TOTAL	3,830
TREE CANOPY PRESERVATION & MITIGATION	
Parks & Recreation	
Scheduled replacement of computers and related equipment.	1,038
Parks & Recreation Total	1,038
TREE CANOPY PRESERVATION & MITIGATION TOTAL	1,038
TOTAL CAPITAL OUTLAY - ALL FUNDS	57,598,817

24/7 Performance Measures

SAN ANTONIO 24/7

PROVIDING SERVICES/ MEASURING RESULTS

FISCAL YEAR 2016 FINAL REPORT



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SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 1: PUBLIC SAFETY

1. FIRE RESPONSE TIME (NON MEDICAL CALLS)

Target: 7:40

About this measure:

Response time measures the time elapsed from when a call to 9-1-1 is received by the San Antonio Fire Department (SAFD) dispatch center to when the first emergency unit arrives on scene to initiate action to control the incident.

Why it is important:

Reducing response time means that firefighters are reaching the scene faster to minimize injury and loss to people, property and the environment.

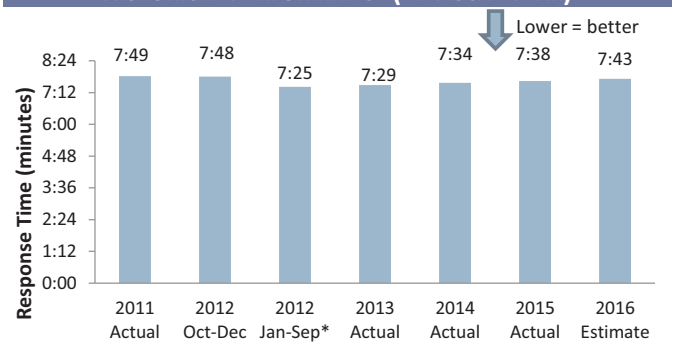
What is being done:

Computer Aided Dispatch (CAD) with Automatic Vehicle Locator (AVL) dispatches the closest available unit. An abnormally high number of water rescues elevated the average response time in 3rd Quarter of FY 2016. The SAFD continues to analyze ways to reduce overall response times through its Strategic Planning Initiative.

Responsible Department: Fire

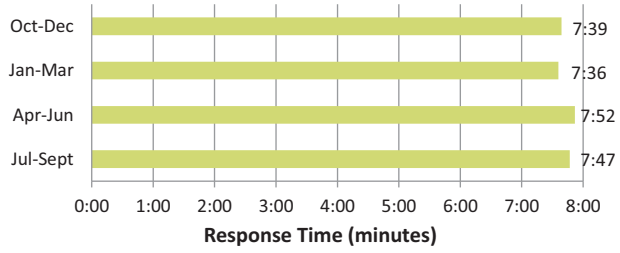


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



* The Department made a change in the calculation of response time in Jan. 2012., reflected in the chart above.

CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 1: PUBLIC SAFETY

2. FIRE RESPONSE TIME (MEDICAL CALLS)

Target: 8:05

About this measure:

Response time measures the time elapsed from when a call to 9-1-1 is received by the Fire Department dispatch center to when the first emergency unit arrives on scene to initiate action to control the incident. This could be an EMS unit staffed with Paramedics, or other Fire Department units manned by trained Emergency Medical Technicians or Paramedics. Approximately 70% of the Fire Department's Engines and Ladder Trucks have EMTs trained to the Paramedic level.

Why it is important:

Reducing response time means that Emergency Medical Technicians and Paramedics are reaching the patient faster in an emergency.

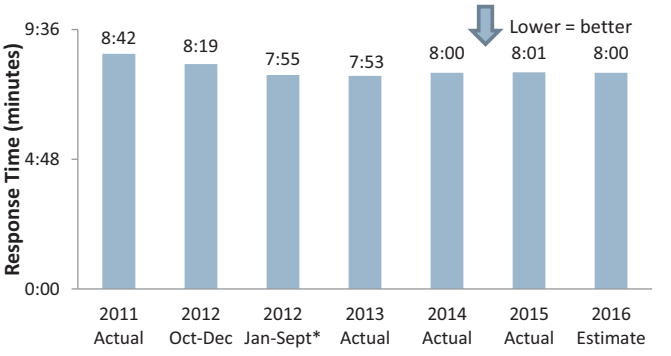
What is being done:

In addition to normal EMS resources, the Fire Department staffs up to an additional eight Peak Medic Units to provide EMS service during periods of expected high call volume. Computer Aided Dispatch (CAD) with Automatic Vehicle Locator (AVL) dispatches the closest available unit. The Fire Department continues to analyze ways to reduce overall response times through its Strategic Planning Initiative.

Responsible Department: Fire

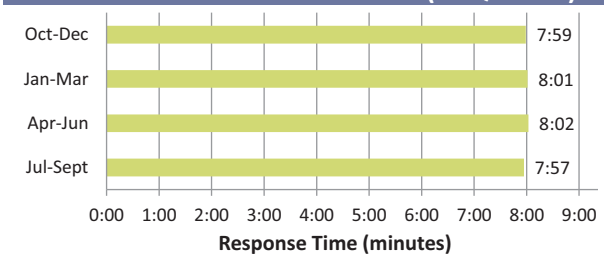


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



* The Department made a change in the calculation of response time in Jan. 2012., reflected in the chart above.

CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 1: PUBLIC SAFETY

3. STRUCTURE FIRES PER 1,000 RESIDENTS

About this measure:

This measure indicates the number of actual structure fires that were responded to by the Fire Department per 1,000 residents.

Why it is important:

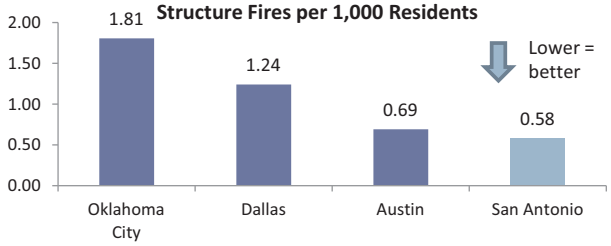
This measure provides a relative indicator of structure fires within a community. The measure reflects the impact that the fire code and the community safety education programs have on the community.

What is being done:

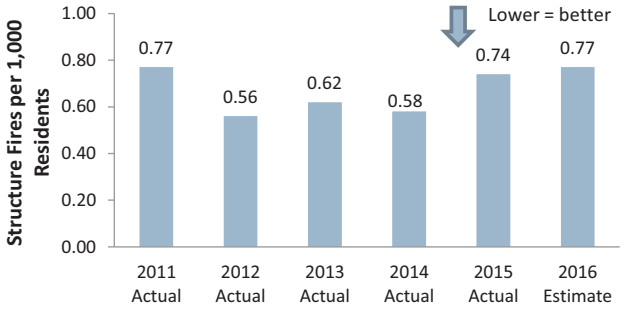
The Fire Prevention Division minimizes potential fire and environmental damage through inspections, investigations, and the development and enforcement of the fire code. The Community Safety and Education Group develops programs where all Fire Department personnel can participate to educate the public through safety fairs, visiting schools in the LIFE school program, holding commercial fire drills and pre-planning, and performing home safety checks.

Responsible Department: Fire

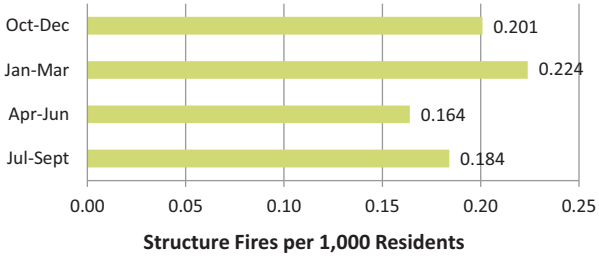
COMPARATIVE ANALYSIS (ICMA 2014 DATA)



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



PROJECTED CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 1: PUBLIC SAFETY

4. MEDICAL INCIDENTS PER 1,000 RESIDENTS

About this measure:

This measure indicates the number of medical incidents per 1,000 residents that were responded to by the San Antonio Fire Department (SAFD).

Why it is important:

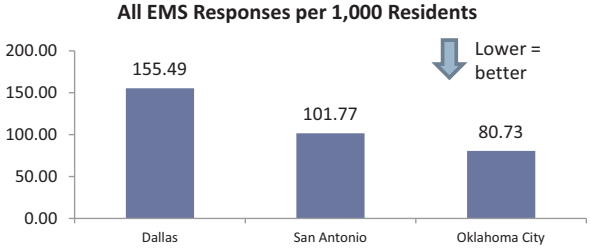
This measure provides a relative indicator of medical incidents within a community. The measure reflects the progress in efforts towards health and wellness throughout the City. It is also an indication of the workload for the Department in terms of medical calls.

What is being done:

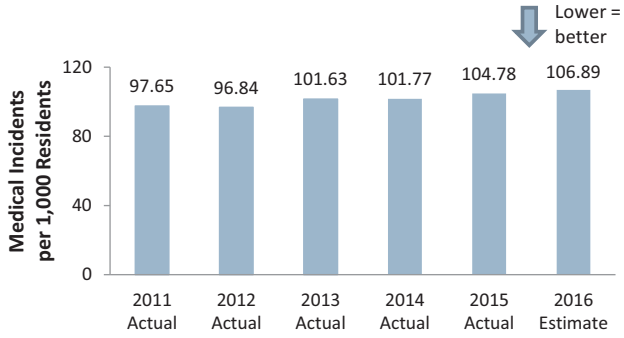
The SAFD Emergency Medical Services Division converted the Mobile Integrated Health pilot program into a full time program this fiscal year to reduce the number of repeat customers to the EMS system through education, wellness checks, and partnerships with hospitals and healthcare providers.

Responsible Department: Fire

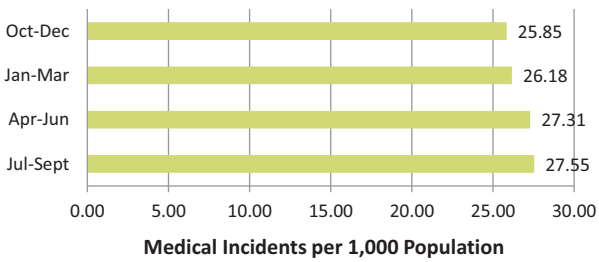
COMPARATIVE ANALYSIS (ICMA 2013 DATA)



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



PROJECTED CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 1: PUBLIC SAFETY

5. POLICE EMERGENCY RESPONSE TIME– PRIORITY CALLS

Target: 7:15

About this measure:

This measure calculates the time from receipt of a priority emergency call to the arrival of an officer on scene. Emergency calls include: robbery in progress, Police Officer in trouble, rape in progress, and shooting in progress.

Why it is important:

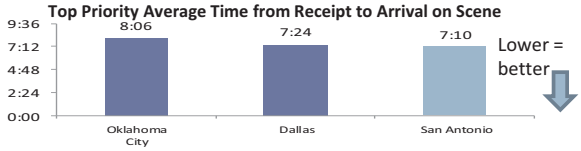
The San Antonio Police Department (SAPD) covers approximately 453 sq. miles. This measure reflects the department's ability to leverage internal resources to respond to priority calls efficiently, while also ensuring officer safety.

What is being done:

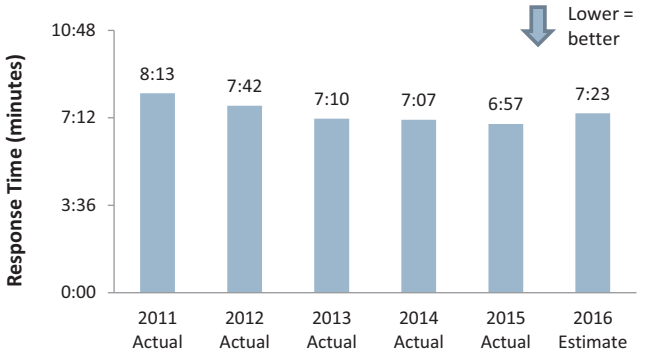
In FY 16 police officers from the former Problem Oriented Policing and Gang units were reallocated to patrol. However, during the year, violent crime increased significantly accompanied by an 11% increase in emergency response calls. SAPD also experienced an unusually large number of retirements and resignations. The Department implemented monetary incentives to stimulate recruitment. Officers have been hired on an overtime basis to fill districts when possible and multiple cadet classes are in progress to fill additional positions.

Responsible Department: Police

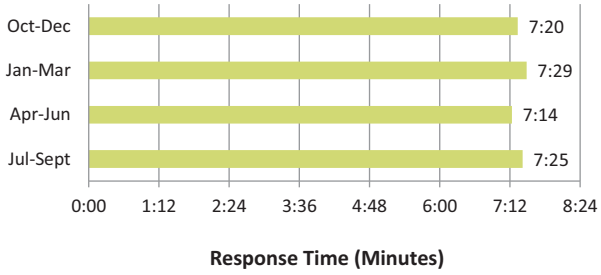
COMPARATIVE ANALYSIS (ICMA 2014 DATA)



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 1: PUBLIC SAFETY

6. VIOLENT CRIME RATE PER 100,000 RESIDENTS

About this measure:

The FBI's Uniform Crime Reporting (UCR) program's violent crime category is composed of four offenses: murder and non-negligent manslaughter, forcible rape, robbery, and aggravated assault. It is reported as a rate per 100,000 population.

Why it is important:

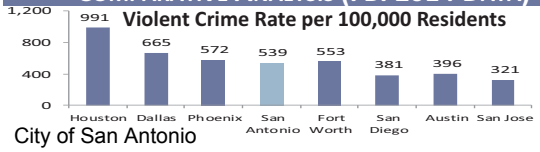
While other cities are listed for informational purposes, violent crime rate measurement is a tool for internal year to year comparison and self assessment. ***As per the FBI, due to differences in reporting methodology, UCR comparisons to other cities may "lead to simplistic and/or incomplete analyses that often create misleading perceptions."***

What is being done:

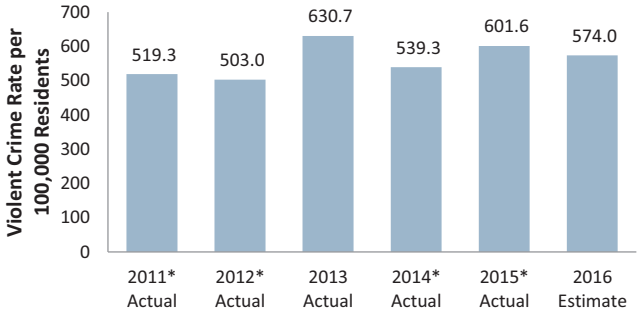
In FY16 the "Cure Violence" program implemented by the Major Crimes Section continued and was expanded to an additional area. Focusing on select areas of violent crime in San Antonio, this program complements the efforts of patrol and investigations to reduce violence and the fear of violence in troubled neighborhoods. In addition, a gunshot detection system was deployed in two areas with the highest concentration of gun violence in the last year. Already deployed in 80 cities nationwide, data analysis reveals as much as a 28% reduction in gunfire rates.

Responsible Department: Police

COMPARATIVE ANALYSIS (FBI 2014 DATA)

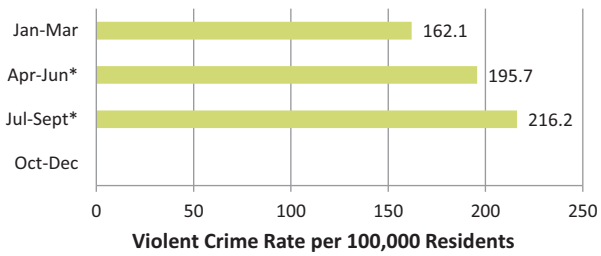


HISTORICAL PERFORMANCE (BY CALENDAR YEAR)



*2011, 2012, 2014 & 2015 figures updated from FY 2016 3 + 9 to reflect revised population count provided by FBI.

CURRENT YEAR PERFORMANCE (BY CALENDAR YEAR)



*2nd Quarter results updated; 3rd Quarter results include estimates for Aug-Sept & will be revised at a later date.

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 1: PUBLIC SAFETY

7. DRIVING WHILE INTOXICATED (DWI) ARRESTS & ALCOHOL-RELATED TRAFFIC ACCIDENTS

Target: 5,686 arrests/1,551 accidents

About this measure:

This measure reflects the total number of people arrested for driving while intoxicated compared to the number of alcohol-related traffic accidents.

Why it is important:

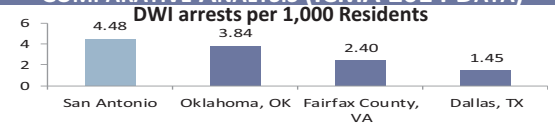
High numbers of DWI arrests demonstrate the San Antonio Police Department's commitment to safety in our community and emphasize the proactive approach to addressing the issue of drunk driving in the City.

What is being done:

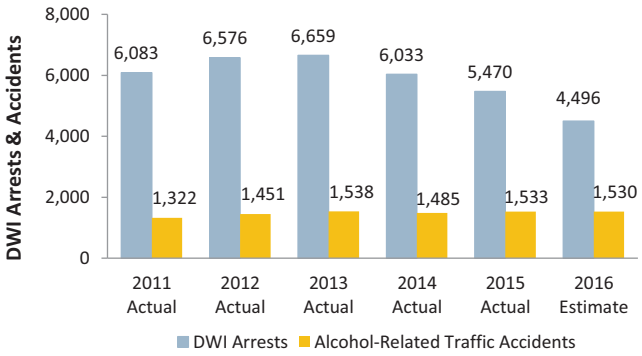
In FY16, the Department maximized the use of the DWI Unit as well as grant-funded DWI STEP officers to deploy resources at peak times during the week and on specific holidays using a data-driven approach. San Antonio Fear Free Environment officers promoted the message of not drinking and driving with community outreach, and social media was used to spread the message and encourage followers to stay sober and plan ahead. Fewer DWI arrests are attributed in part to increased community outreach efforts to spread the message of not drinking and driving.

Responsible Department: Police

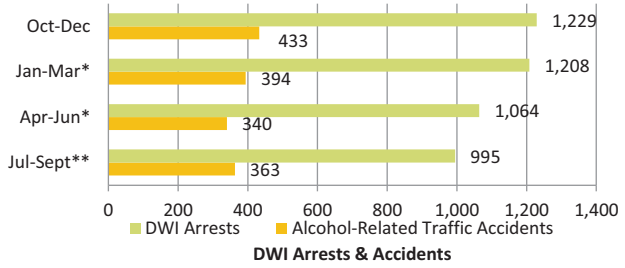
COMPARATIVE ANALYSIS (ICMA 2014 DATA)



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



*Results updated based on revised data.

**4th Quarter results include estimate for September and may be revised at a later date.

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 1: PUBLIC SAFETY

8. TOTAL CALLS FOR POLICE SERVICE

About this measure:

This measure tracks all calls for service from the San Antonio Police Department (SAPD). In 2016, the Police Department responded to more than 1.3 million calls for service. Calls for service have steadily increased yearly, in part due to overall population increase of the City.

Why it is important:

The majority of police services begin with a call for service which includes reported crimes, traffic accidents, and other requests.

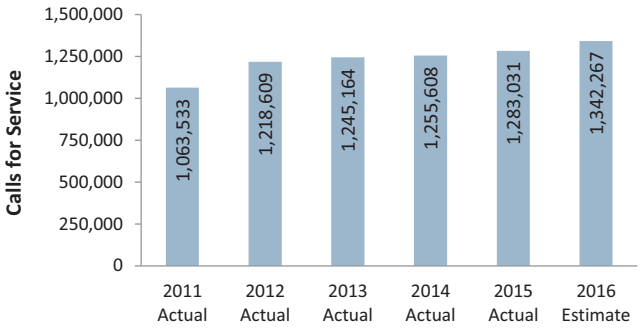
What is being done:

In FY16, enhancements to the Computer Aided Dispatch system improved communication and assisted dispatch staff with determining the most appropriate response to incidents. Implementation of the Patrol Resource Allocation Model in FY14 has also continued to provide for enhanced response to calls.

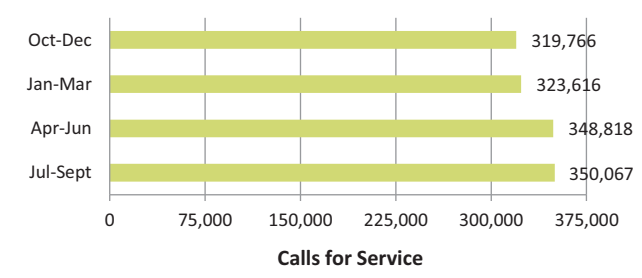
Responsible Department: Police



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 2: INFRASTRUCTURE

9. Percentage of 2012 Bond Projects in Construction or Completed

Target: 95%

About this measure:

In May 2012, residents approved the $596 million 2012-2017 General Obligation Bond Program consisting of 140 projects. This measure shows progress towards fulfilling the Transportation and Capital Improvement Department's commitment to have all 2012 Bond program projects in construction or substantially completed by 2018.

Why it is important:

Completing the 2012 Bond Program in a timely manner fulfills the commitment made to voters and provides much needed street, drainage, park, library and other facility improvements.

What is being done:

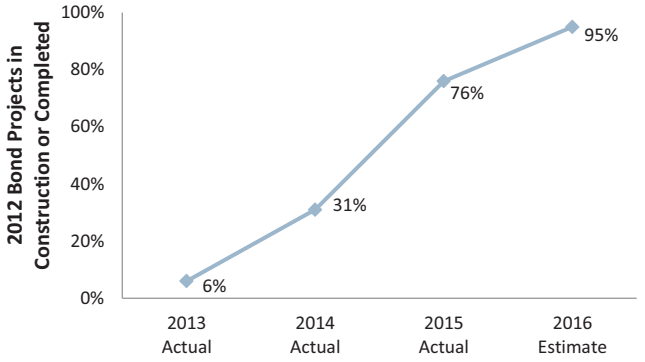
Each project is assigned to a project management team and is carefully tracked through the design, right of way acquisition, environmental review, utility coordination, procurement and construction. Regular meetings are held with the Citizen Bond Oversight Commission to track the schedule, budget and client satisfaction on projects.

Responsible Department: Transportation and Capital Improvements

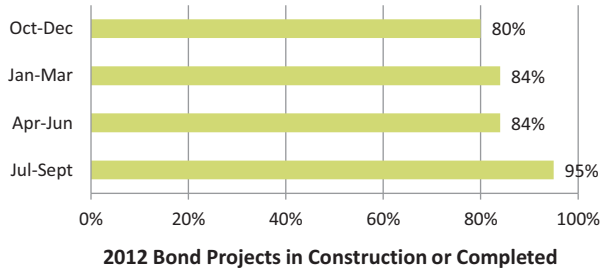




Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 2: INFRASTRUCTURE

10. Percentage of 2012 Bond projects on-time

Target: 80%

About this measure:

This metric measures how closely the current project is to the original timelines for each step in the project. The schedules include all phases of the project including real estate acquisition, environmental review, design, contract execution, utility work coordination and construction.

Why it is important:

This measure ensures transparency on the current City Bond Program, which is the largest to date. The City made a commitment to voters to keep the Bond Program on-time. This measure shows the City is fulfilling that commitment. It also allows potential problems and solutions to be identified early in projects.

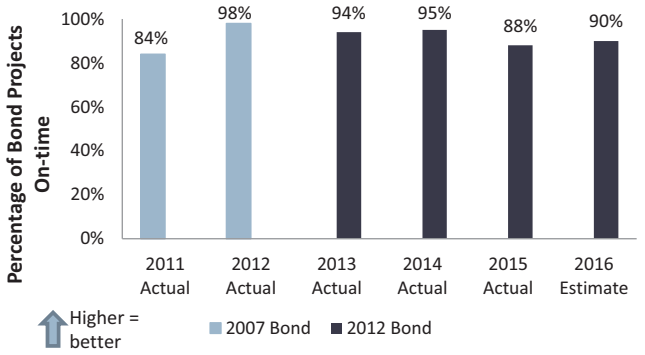
What is being done:

Meetings are held on a monthly basis to review all projects and identify delays and potential solutions. In addition, quarterly meetings are held with all the utilities to ensure progress. Recent project delays are due to flooding and/or construction having to be advertised a second time due to bids coming in higher than expected.

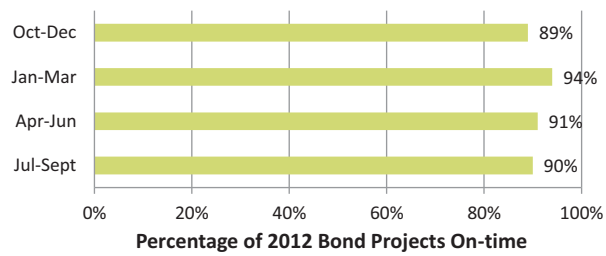
Responsible Department: Transportation and Capital Improvements (TCI)



Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 2: INFRASTRUCTURE

11. Acres Approved by Council and Protected Under Edwards Aquifer Protection Program

Target: 10,000 acres

About this measure:

This measure shows how much acreage the City has protected through acquisition or with a conservation easement that is established within the Edwards Aquifer recharge and contributing zones as part of the voter approved Edwards Aquifer Protection initiative. To date there have been three elections related to the Edwards Aquifer Program. This measure tracks all of the programs:

- May 2000: Acquired 6,553 acres
- May 2005: Acquired 90,150 acres
- November 2010: Acquired 45,732 acres

Why it is important:

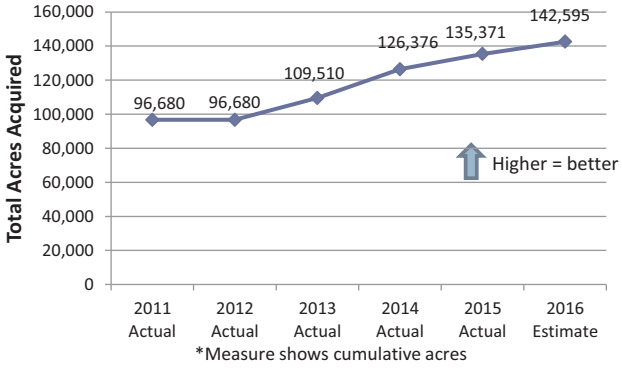
The best way to protect the aquifer is to protect sensitive and irreplaceable land located over its recharge and contributing zones. The Edwards Aquifer provides San Antonio with a pure source of water vital to the livelihood of a growing population and an expanding economy.

What is being done:

Through a 1/8-of-a-cent sales tax, extended in the May 2015 election, the City is collecting $90 million to acquire and preserve land or land interests in the aquifer's recharge and contributing zones inside Bexar County and other nearby counties. Landowners' participation in the program is voluntary.

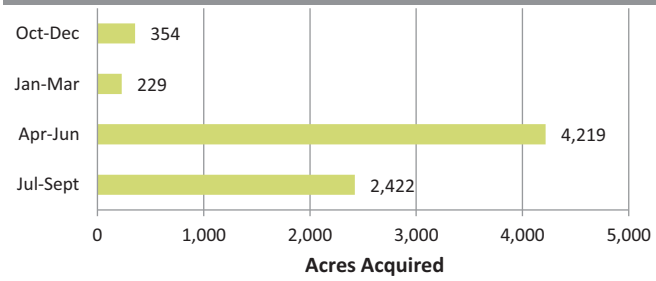
Responsible Department: Parks & Recreation

Historical Performance (by Fiscal Year)*



*Measure shows cumulative acres

Current Year Performance



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 2: INFRASTRUCTURE

12. Miles of Streets Moving from Bad to Excellent Condition

Target: 104.4 miles of streets will be improved

About this measure:

When street pavements are re-surfaced, the pavement condition index score (PCI), a standard measurement of street quality, increases and its categorization changes from bad to excellent. The PCI score ranges from 0 (bad) to 100 (excellent). The initial FY2015 target of 101.7 miles of streets has been adjusted due to budget amendments.

Why it is important:

This measure focuses on street rehabilitation and demonstrates the City's efforts in improving the street network. It is the City's goal to increase the percentage of streets having a "good" or better rating while providing desirable standards of safety, appearance, and convenience to residents.

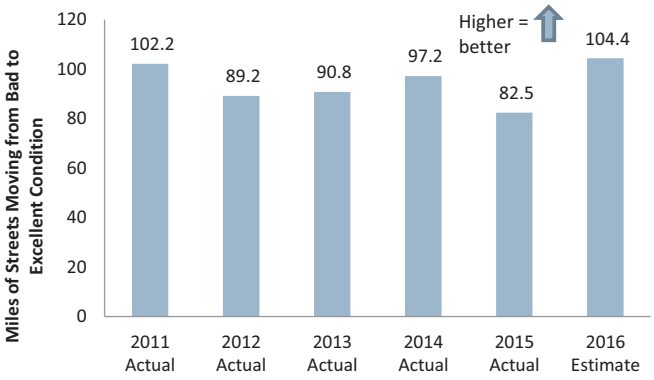
What is being done:

Every year, TCI develops a five-year maintenance plan for the street network through the Infrastructure Management Program and other City funding mechanisms. Projects identified for a rehabilitation application will be improved from bad to excellent. Projects were delayed due to April and May rains.

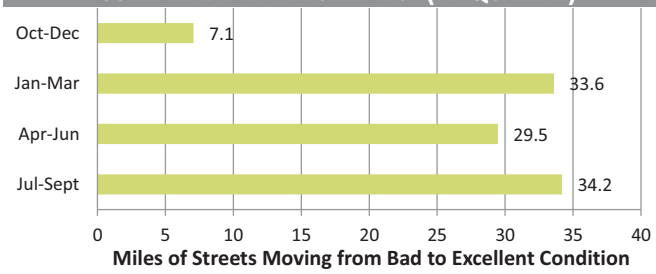
Responsible Department: Transportation & Capital Improvements



Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 2: INFRASTRUCTURE

13. Percentage of Potholes Filled Within 2 Business Days

Target: 95%

About this measure:

This measure reports the percentage of potholes filled within 2 business days of receiving notification.

Why it is important:

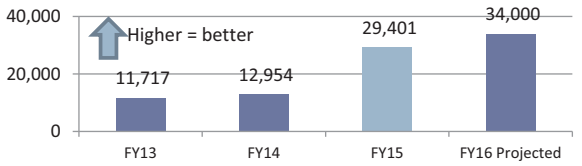
Not only do potholes contribute to the deterioration of the roadway, but they are a nuisance to drivers and a major concern of the community as evidenced in the 2010, 2012 and 2014 Community Surveys. The reduction of potholes through a quick response is a priority for the Transportation & Capital Improvements Department.

What is being done:

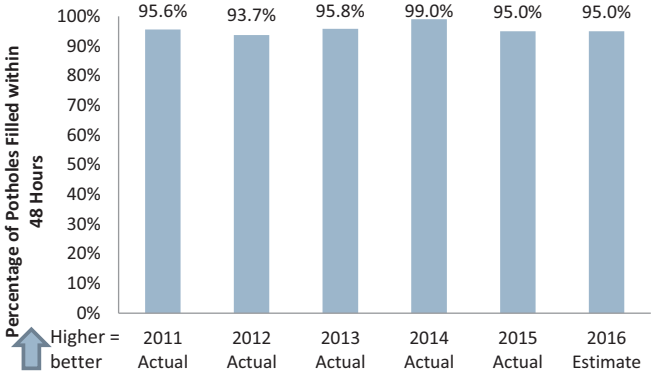
Through a combination of the Street Maintenance Program and pothole patching activities, the City aims to significantly reduce the incidence of potholes on City roadways and improve service delivery by increasing the number of potholes repaired pro-actively. In FY 2016 the Department purchased additional pothole patching equipment to assist in meeting these goals.

Responsible Department: Transportation & Capital Improvements

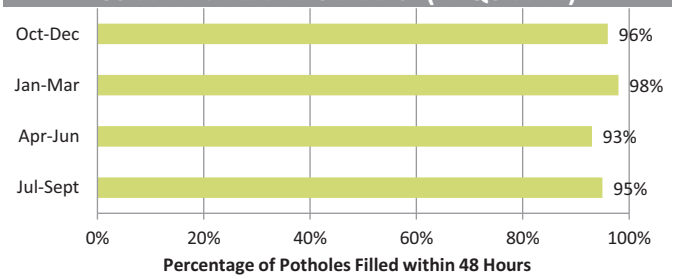
Number of Completed Pothole Repairs



Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 2: INFRASTRUCTURE

14. Fleet Availability

Target: 95% Fleet Availability for Police & Central Shop

About this measure:

This measures the performance of fleet maintenance activities for the Police and Central Shop that provide maintenance and repair services to Police vehicles, as well as a majority of light duty and administrative vehicles for the City.

Why it is important:

This measure reports the amount of time vehicles and equipment are available to City departments who use the equipment to provide core services to the citizens of San Antonio.

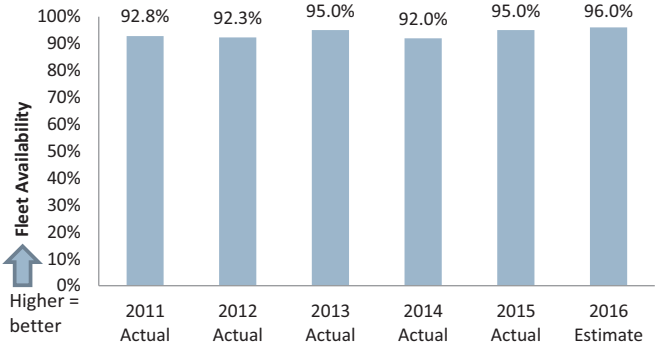
What is being done:

Preventive Maintenance for vehicles and equipment are monitored to ensure vehicles and equipment are operating in good condition. Reduced vehicle repair time in order to minimize the amount of time equipment is not available to departments.

Responsible Department: Building & Equipment Services

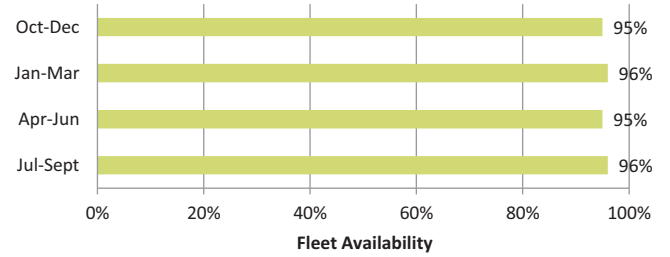


Historical Performance (by Fiscal Year)



Numbers for 2015 reflect availability for police vehicles , light duty and administrative vehicles assigned to Police and Central Shop only. Prior year data reflects performance prior to separation of fleet service centers.

Current Year Performance (by Quarter)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 3: NEIGHBORHOODS

15. Live Release Rate

Target: 88%

About this measure:

This measure shows the percentage of live outcomes (animals that are adopted by a citizen, rescued by a non-profit group, trapped-neutered-returned (TNR), or returned to their owner) compared to the total shelter outcomes.

Why it is important:

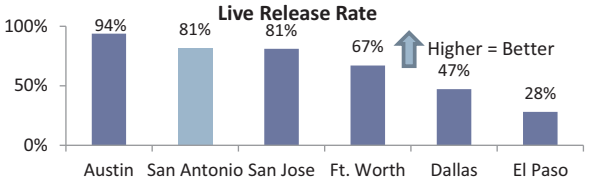
The way a community treats its most vulnerable populations is a reflection of the values of the community. San Antonio made a commitment to maintain its live release rate of 85% in FY 2016.

What is being done:

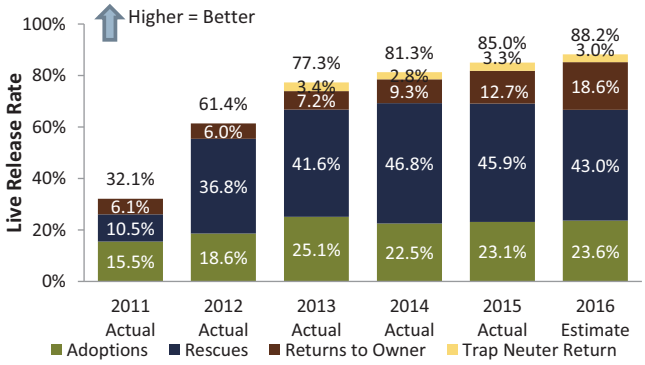
In FY 2016, Animal Care Services continued highly successful partnerships with non-profit organizations who committed to rescuing over 13,000 animals this year; in combination with the Paul Jolly Center for Pet Adoptions at Brackenridge Park and the ACS Stray Kennels on the campus of the Animal Defense League, with 3,000 and 3,100 animals, respectively. Additionally, the department continues to seek out additional avenues to increase live release.

Responsible Department: Animal Care Services

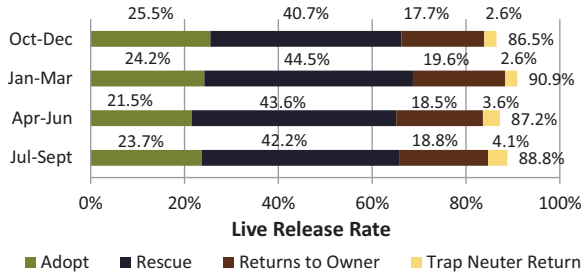
Comparative Analysis (FY 2014)



Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 3: NEIGHBORHOODS

16. Animal Shelter Intake

Target: 30,000

About this measure:

Animal shelter intake is the number of animals that enter the City's care each year. Animals enter the shelter either as strays picked up by Animal Care Services (ACS) Officers, brought in by the public, or are surrendered by their owner.

Why it is important:

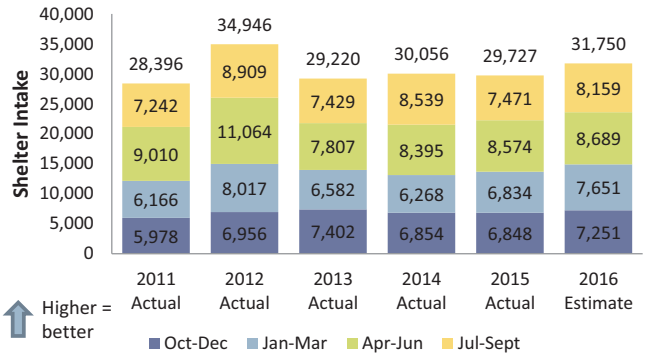
ACS receives nearly 100,000 calls for service annually (citizen-initiated and department-initiated). In order to improve public health and safety, the City must be able to respond to these calls and have capacity to impound animals when necessary.

What is being done:

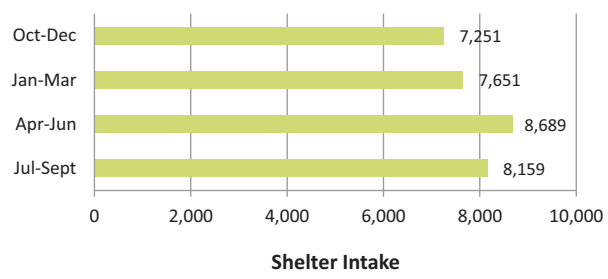
ACS continues to develop innovative solutions to increase kennel capacity including allowing approved rescue organizations to house stray animals upon intake (at the Paul Jolly Adoption Center at Brackenridge Park and the ACS Stray Kennels Animal Defense League campus), implementing a City-wide Trap Neuter Return (TNR) program for cats and reducing the stray hold period for a pet with an identified live outcome. In addition, the creation of the grant-funded Enhanced Intake & Admissions Counseling intake program provides options to citizen caretakers to house stray pets for part of their holding period in a caretaker's home, while being marketed online for potential owner reclaim and allowing ACS to maintain capacity within the shelter. Additionally, the required registered microchip ordinance and increased department focus on reuniting pets with microchips with their owners alleviates shelter capacity and allows the department to bring in additional animals.

Responsible Department: Animal Care Services

Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 3: NEIGHBORHOODS

17. SPAY & NEUTER SURGERIES PERFORMED

Target: 34,375 Surgeries

About this measure:

About this Measure: This measure shows the number of spay and neuter surgeries performed as a direct result of City funding or grant funding awarded to the City. These surgeries may take place at either the Animal Care Services (ACS) clinic prior to animals being released to adopters and rescue partners, or at one of the City's partner agencies.

Why it is important:

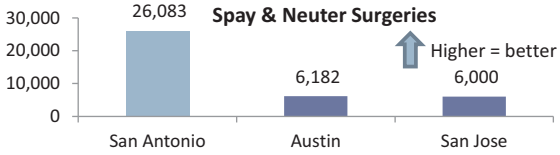
ACS receives nearly 100,000 calls for service annually (citizen-initiated and department-initiated) and impounds nearly 30,000 pets annually. Controlling the stray animal population is one of the strategic priorities of ACS. Many of these strays are owned animals allowed to roam free of restraint or have been abandoned by owners.

What is being done:

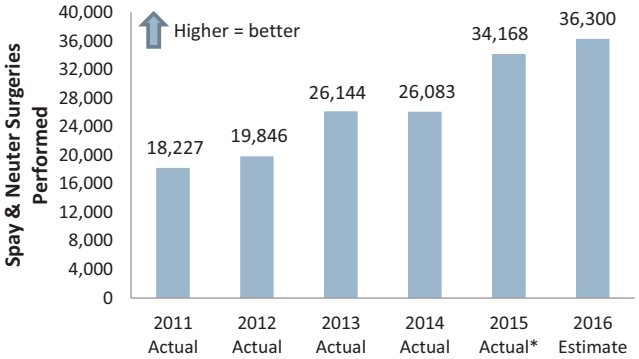
In FY 2016, ACS allocated $665,000 for approximately 11,875 free community spay/neuter surgeries. These surgeries were targeted for areas with the greatest volume of call for service requests and animal impoundments. In FY 2017, ACS will open a new spay & neuter clinic at Brooks City Base and will increase its target to 42,000 surgeries.

Responsible Department: Animal Care Services

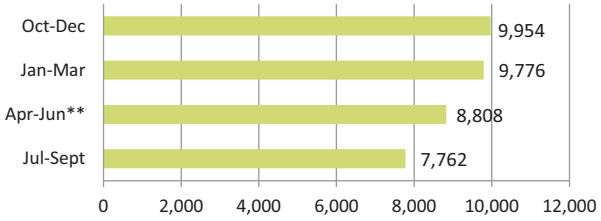
COMPARATIVE ANALYSIS (FY 2014)



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



Spay & Neuter Surgeries Performed

*Beginning in FY15, numbers include all surgeries supported by the City, not only no-cost surgeries

**3rd Quarter results updated based on revised data

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 3: NEIGHBORHOODS

18. AVERAGE RESPONSE IN DAYS FROM INITIAL CODE ENFORCEMENT COMPLAINT TO FIRST INSPECTION

Target: Tier 1 in 2 business days; Tier 2 in 6 business days

About this measure:

This measure tracks the average number of business days it takes to respond to Tier 1 and 2 code enforcement complaints. Violations marked with "*" were escalated to Tier 2 status in FY 2015.

Why it is important:

Responding to cases quickly is an important indication of the level of customer service that is provided to impacted residents.

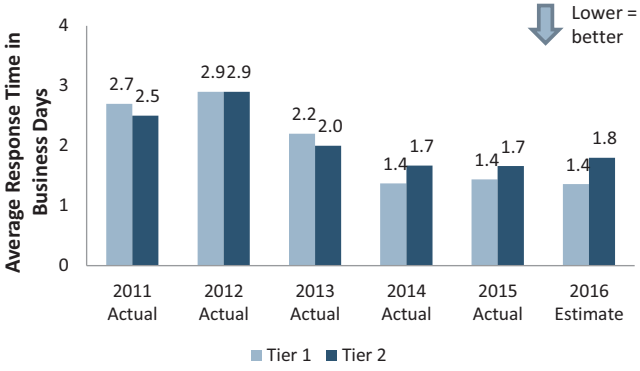
What is being done:

FY 2016 is the fourth year of the Code Improvement Plan implementation. In FY 2013, additional resources expanded Field Units from 7 to 10. Additional measures have been introduced through a Performance Management Plan. In FY 2015, three violations were escalated to Tier 2 to promote quicker compliance.

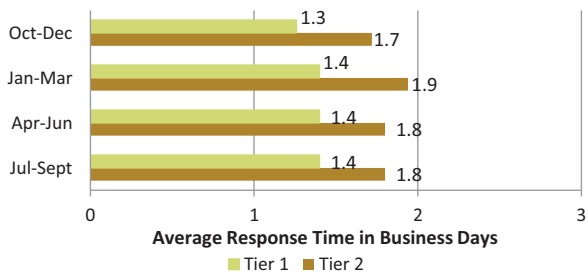
Responsible Department: Development Services/Code Enforcement

Tier 1 Violations Key Health/Safety Issues	Tier 2 Violations Property Uses & Building Maintenance	
• Visual obstructions • Unsecure structures • Overgrown yards/lots • Illegal dumping • Emergency demolitions • Broken sewer lines	• Building maintenance • Certificate of Occupancy • Work without permit • Zoning (improper use of property)	• Substandard structures • Graffiti • Junked vehicles • Garage sales* • Oversized vehicles* • Front/side yard parking*

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 3: NEIGHBORHOODS

19. Code Enforcement Compliance Rates – Tier 1 & 2

Target: 90% compliance of Tier 1 & 2 violations within 45 calendar days

About this measure:

This measure tracks the percentage of Tier 1 & 2 violations in compliance within 45 days. Compliance is achieved when the violation has been resolved by the owner or the City has abated the nuisance. In FY 2015, three additional violation types escalated from Tier 3 to Tier 2: Oversized vehicles, Front/Side Parking and Garage Sale Permits.

Why it is important:

Prioritizing violations for health, safety &quality of life results in quicker compliance, safer communities & greater resident satisfaction.

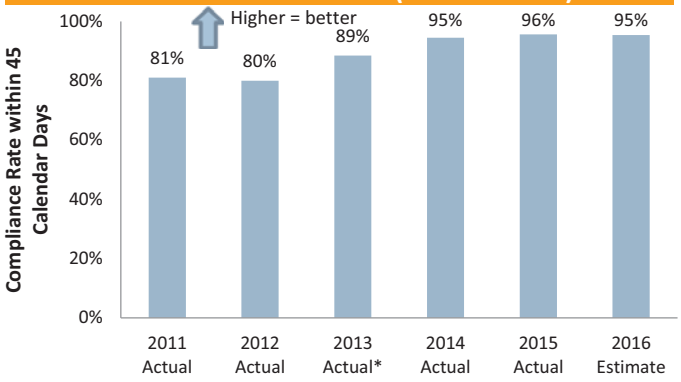
What is being done:

By escalating three violation types to Tier 2, Officers are addressing these complaints on a quicker turnaround. It is anticipated that addressing these items more quickly will increase the satisfaction of residents who identified these issues and the quality of life across communities.

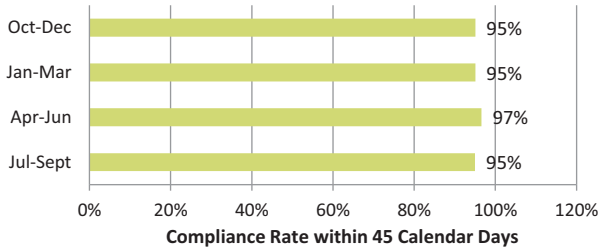
Responsible Department: Development Services/Code Enforcement



Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



* The 2013 measure was calculated using April-September numbers as a new initiative was implemented in March.

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 3: NEIGHBORHOODS

20. Days for Initial Review of Residential Plans

Target: 3 Business Days

About this measure:

This measure tracks the average number of days it takes for initial review of a residential plan by Development Services including review of all new single-family development, single-family additions/renovations and townhome development projects.

Why it is important:

Prompt turnaround time to perform initial review of plans is an important indication of the level of customer service.

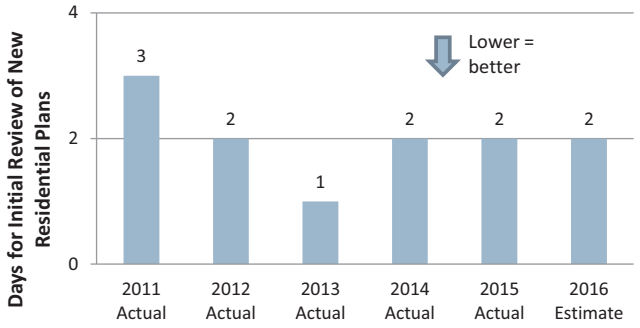
What is being done:

Development Services is implementing new software that will build the bridge between Citizens and the City. The new software will make it easier for customers to apply for permits, submit building plans, and obtain real-time access to information on-line.

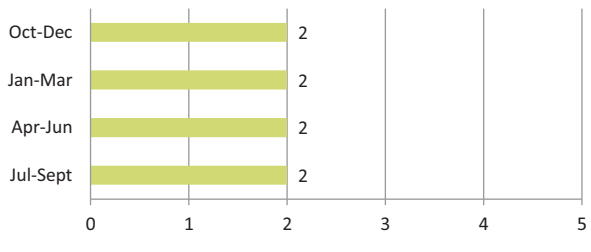
Responsible Department: Development Services



Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 3: NEIGHBORHOODS

21. PERCENTAGE OF BUILDING-RELATED INSPECTIONS PERFORMED AS SCHEDULED

Target: 95%

About this measure:

This measure tracks the percentage of building code inspections performed by the scheduled date. These inspections include, electrical, mechanical, and plumbing for residential and commercial buildings.

Why it is important:

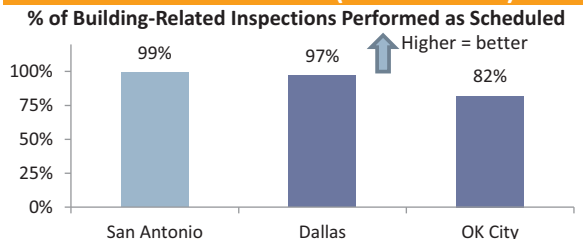
Customers schedule inspections based on construction schedules. Performing inspections as scheduled is important to ensure customers do not encounter delays.

What is being done:

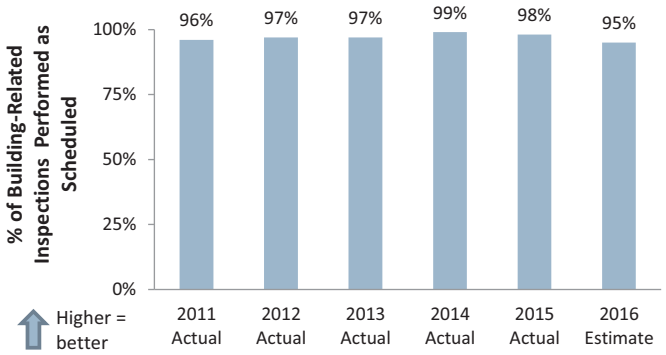
Development Services' customers now have an on-line tool to track when their inspectors will arrive at the job site. In addition, the department is implementing new software with enhanced tools that will make performing field inspections more efficient.

Responsible Department: Development Services

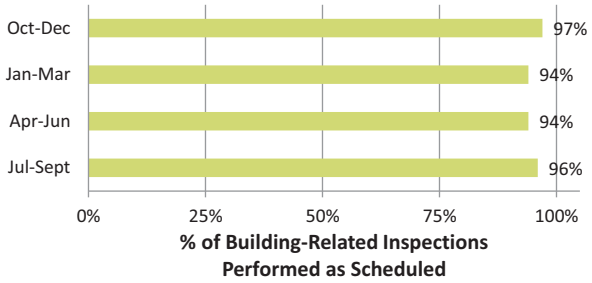
COMPARATIVE ANALYSIS (FY 2014 DATA)



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 3: NEIGHBORHOODS

22. HIGH RISK INSPECTION COMPLETION RATES

Target: 98%

About this measure:

This measures the effectiveness of the Food and Environmental Health Program by showing the rate at which inspections are being conducted at Risk 3 establishments compared to the rate prescribed by the Texas Department of State Health Services.

Why it is important:

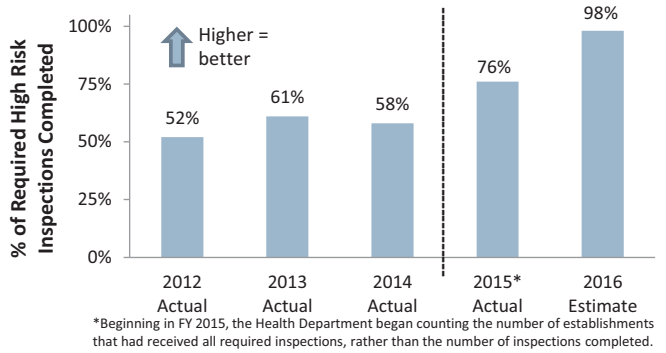
A food establishment's inspection frequency is determined by the risk of foodborne illness based on the types of foods served, preparation techniques, numbers of employees, number of meals served, and the populations served. The higher the risk number, the greater the potential for the establishment to cause illness or injury.

What is being done:

During FY 2015, new performance standards were set for staff to focus on Risk 3 establishments. The new performance standards correlate to the Department of State Health Services requirements and give management a meaningful method to determine the overall effectiveness of the program. Risk 3 establishments receive three (3) routine inspections annually. 3rd Quarter performance reflects increased inspection workload due to Fiesta and swimming pool inspections. The Department restructured staff assignments in order to reach the FY 2016 target.

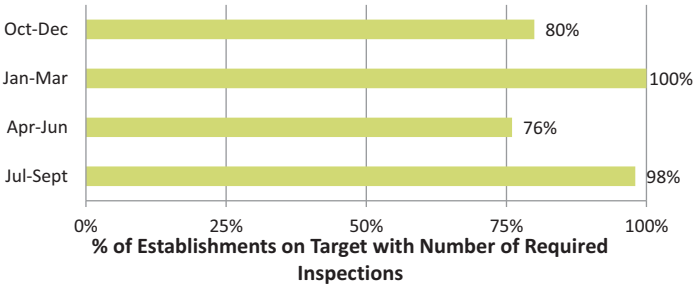
Responsible Department: Health

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*Beginning in FY 2015, the Health Department began counting the number of establishments that had received all required inspections, rather than the number of inspections completed.

CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 3: NEIGHBORHOODS

23. Number of Participants in Preservation Outreach Programs

Target: 4,700 Participants

About this measure:

This is a measure of the total number of participants in Education & Outreach Programs conducted by the Office of Historic Preservation (OHP) for FY 2016.

Why it is important:

OHP holds a range of events and initiatives which provide opportunities that focus on building communities, providing educational opportunities, celebrating heritage, and facilitating neighborhood revitalization.

What is being done:

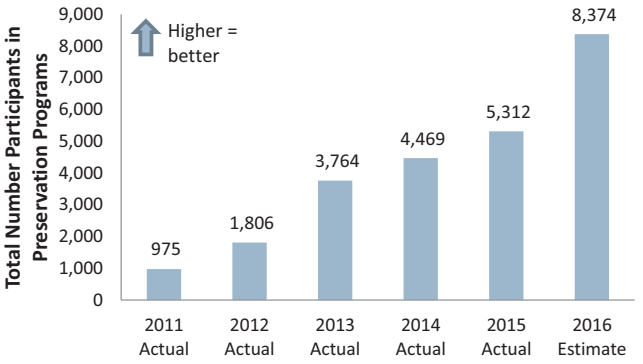
OHP continually looks for collaboration opportunities with other City departments and local groups in order to expand total reach and target new audiences. Staff also promotes events through the use of social media and a regular e-newsletter. OHP maintains a goal to increase Facebook subscribers by 10% each quarter.

Responsible Department: Office of Historic Preservation

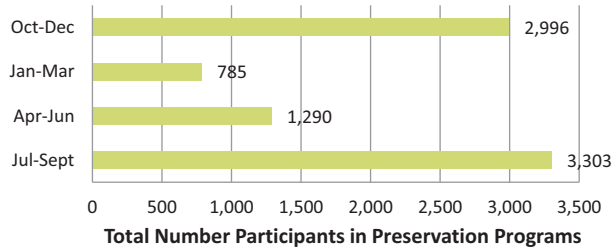


Historic Homeowner Fair, August 27, 2016

Historical Performance (by Fiscal Year)



Current Year Performance



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 3: NEIGHBORHOODS

24. Café College Participants & FAFSA Completion

Target: 30,000 participants and 3,700 students assisted in completing a Free Application for Federal Student Aid (FAFSA)

About this measure:

In an effort to increase college awareness, San Antonio Education Partnership (SAEP) is contracted by the Department of Human Services to operate and manage café college, a one-stop facility that increases college awareness and assists in college enrollment. This measure reflects this number of participants who visit café college and complete a FAFSA form.

Why it is important:

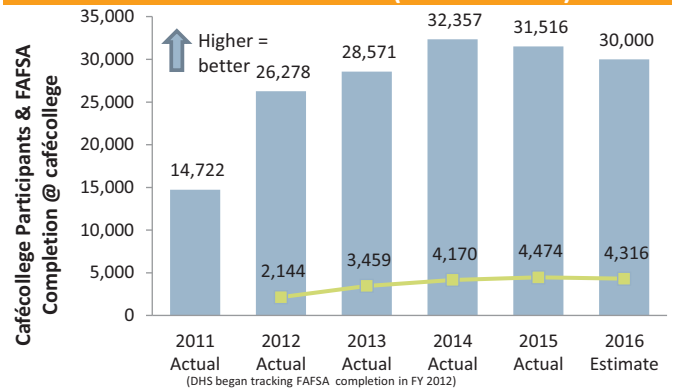
In an effort to increase the number of San Antonio residents that enroll in college, café college opened in September 2010. Although not all café college participants are seeking help with financial aid applications, FAFSA completion is an indication of intention to attend college.

What is being done:

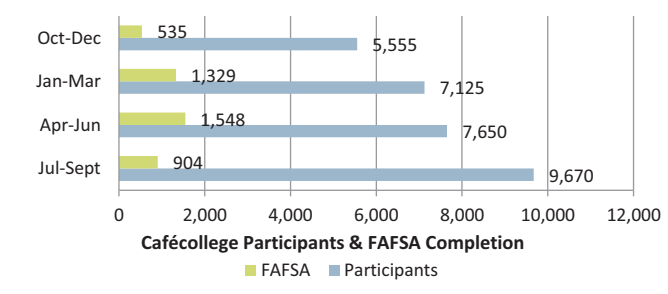
The Department of Human Services in collaboration with the San Antonio Education Partnership (SAEP) revised the agency contract in an effort to expand on collected performance data and focus on outcome based measurements. Café college collaborates with local schools and San Antonio residents of all ages to create programming tailored to the needs of students. Student Aid San Antonio Events are held to increase awareness by providing information on financial aid resources, and assisting with applying for financial aid and scholarships. FAFSA completion rates are cyclical in nature, with an increase towards the end of the fiscal year.

Responsible Department: Human Services

Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 3: NEIGHBORHOODS

25. PROSPECTS COURTYARD & HAVEN FOR HOPE GRADUATES

Target: 800 Prospects CY, 400 Haven for Hope graduates

About this measure:

These measures reflect the number of individuals who are transitioning from Prospects Courtyard, an outdoor safe – sleeping environment, to the Haven for Hope Campus and from the Haven for Hope campus into Permanent Housing.

Why it is important:

The Haven for Hope Campus provides a range of services to individuals, male and females, experiencing homelessness in San Antonio and Bexar County. Transformation is achieved through the provision, coordination, and delivery of an efficient system of care. These measures reflect individuals who are beginning a pathway to self-sufficiency.

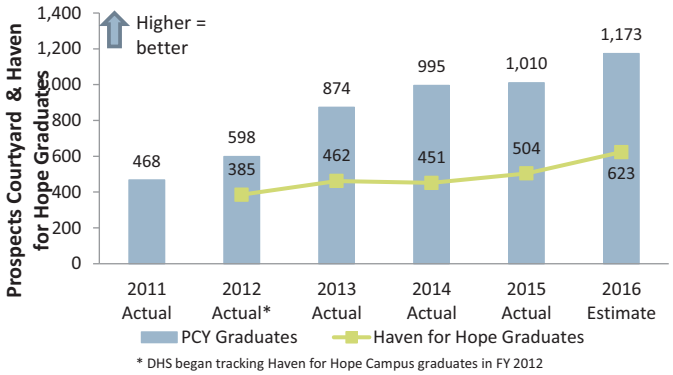
What is being done:

The City invested $6.8 million in Haven for Hope and campus partners to fund operations and security, safe outdoor sleeping and mental health, restoration, community based counseling for FY 2016.

Responsible Department: Human Services

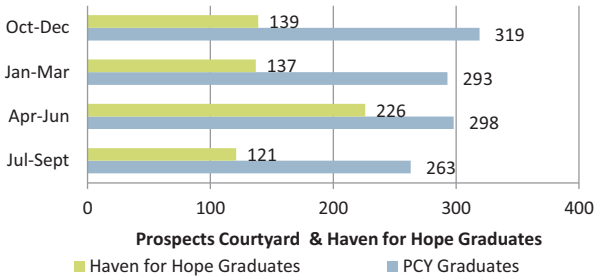


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



* DHS began tracking Haven for Hope Campus graduates in FY 2012

CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 3: NEIGHBORHOODS

26. NUMBER OF SENIOR CENTER PARTICIPANTS

Target: 20,891 participants

About this measure:

The Department of Human Services (DHS) provides nutrition, health, social, and other support services to encourage seniors to lead active and engaged lives in the community. Services are provided at various locations throughout the City, Monday-Friday. The measure reflects the number of participants, aged 60 and older, who attend Senior Centers.

Why it is important:

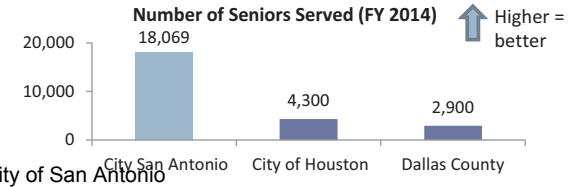
The Program provides an opportunity to inform seniors of available resources and services which focus on improving quality of life for seniors. The centers offer activities which lead to increased socialization, mobility, fitness, and learning opportunities.

What is being done:

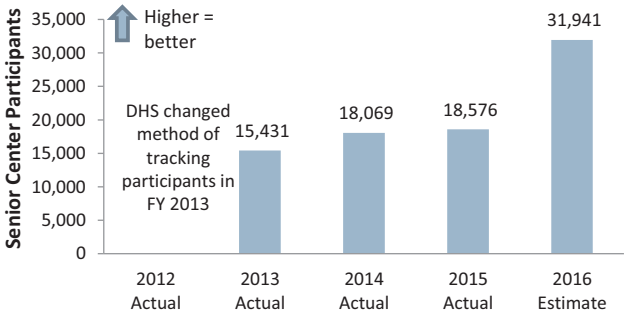
To meet the demands of the growing senior population and increase the number of meals served, DHS expanded the Senior Nutrition Program in Council District 2, 6 and 7 in FY 2015. Sites have been strategically located to provide services within a 5-mile radius for all City residents.

Responsible Department: Human Services

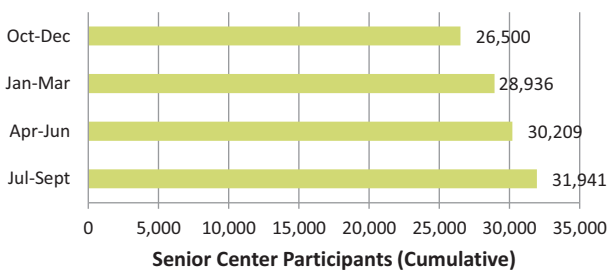
COMPARATIVE ANALYSIS (2014 DATA)



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



*Increases in the number of Senior Participants in 1st Qtr 2016 is attributable to the openings of the new Senior Centers in District 10 (NE Senior Center) and District 5 (Normoyle Senior Center).

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 3: NEIGHBORHOODS

27. Percentage of Seniors Satisfied with Services

Target: 95%

About this measure:

The Department of Human Services (DHS) provides nutrition, health, social, and other support services to encourage seniors to lead active and engaged lives in the community. Services are provided at various locations throughout the City, Monday-Friday. The measure reflects the percent of seniors who have indicated that they are satisfied with services offered at the City of San Antonio's 61 Senior Center locations.

Why it is important:

The centers offer activities which lead to increased socialization, mobility, fitness, and learning opportunities. Through participant input, DHS is able to gauge the successfulness and quality of program services. This input is used to modify programming and services on an annual basis, as needed.

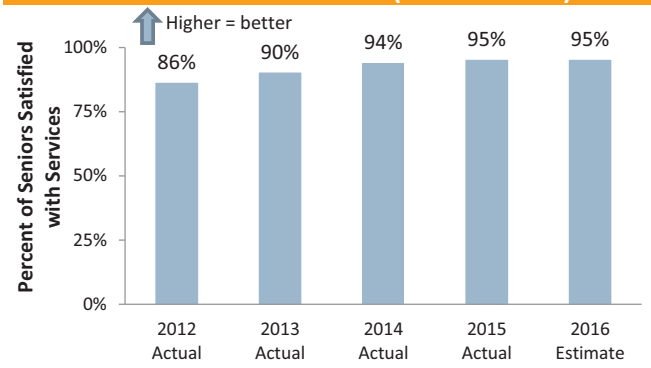
What is being done:

To meet the demands of the growing senior population, DHS expanded the Senior Nutrition Program in Council District 2, 6 and 7 in FY 2015. New Senior Centers in FY 16 and FY 17 will provide an increase in the number of overall senior participants.

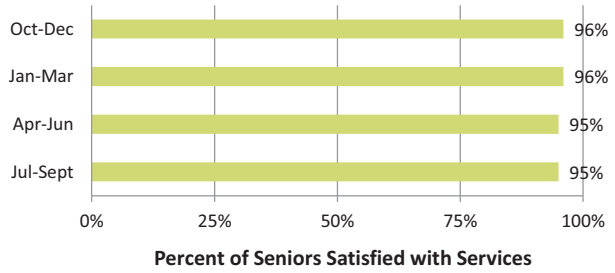
Responsible Department: Human Services



Historical Performance (By Fiscal Year)



Current Year Performance (By Quarter)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 3: NEIGHBORHOODS

28. Annual Visits to Library

Target: 5,493,000 Visits

About this measure:

This measure shows the number of visits to all library locations to access all available services in person.

Why it is important:

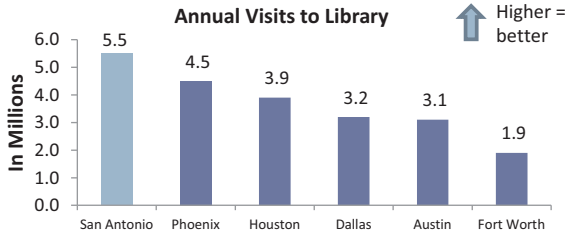
The City's Libraries provide access to books, computers and programs to promote literacy and other educational opportunities throughout the community.

What is being done:

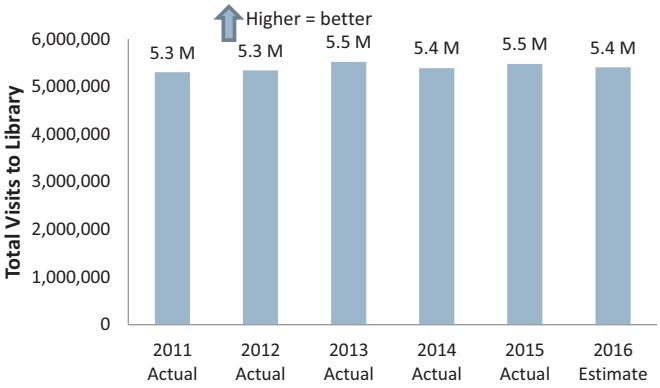
The Library Department's Strategic Plan includes a marketing and branding campaign to increase public awareness. In addition, library services are being tailored by location to community needs to provide a greater incentive for visits. The remodeled and expanded Collins Garden Branch Library re-opened on January 13th.

Responsible Department: Library

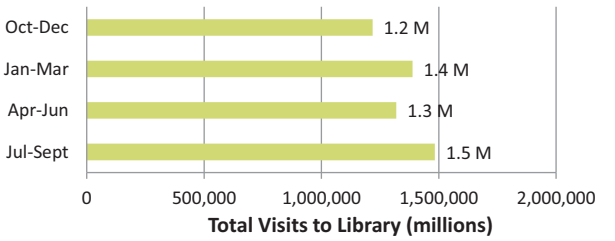
Comparative Analysis (FY 2015 PLDS)



Historical Performance (By Fiscal Year)



Current Year Performance (By Quarter)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 3: NEIGHBORHOODS

29. ANNUAL LIBRARY CIRCULATION

Target: 7,455,000 Items

About this measure:

This measure indicates the number of items checked out by customers of the San Antonio Public Library. These resources include books, e-books, magazines, CDs and DVDs.

Why it is important:

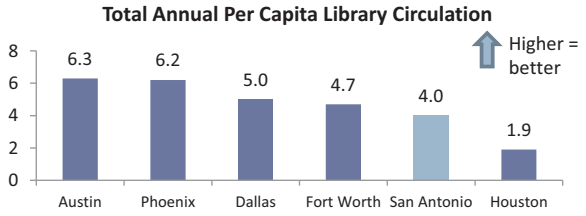
The Circulation performance measure shows customer usage of the Library's collection.

What is being done:

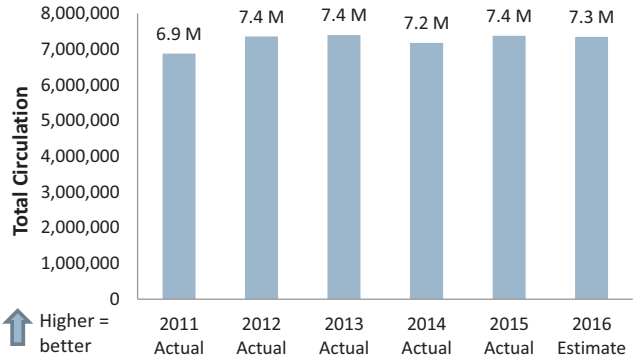
The Library has ramped up its marketing efforts to increase public awareness. The Library conducts an analysis to identify demand for the most popular items which assists in buying and distribution efforts. The Library continues to analyze and adjust its service strategies to the information needs of patrons.

Responsible Department: Library

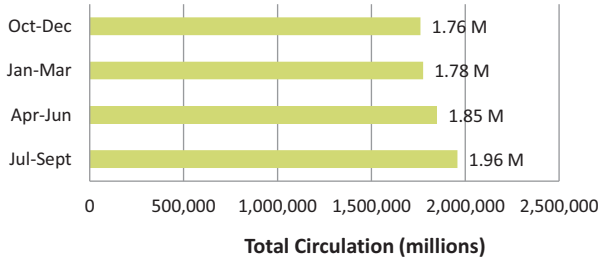
COMPARATIVE ANALYSIS (FY 2015 PLDS)



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 3: NEIGHBORHOODS

30. HOURS OF COMPUTER & WI-FI USAGE

Target: 2,410,000

About this measure:

This measure reports the number of hours that individuals are utilizing the Library's computers & Wi-Fi at all locations.

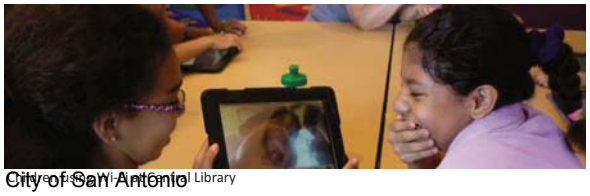
Why it is important:

For many customers, library computers are their only access to broadband internet and to various basic software programs.

What is being done:

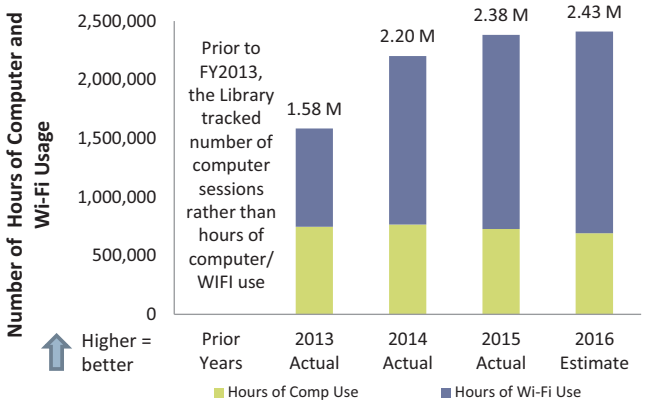
Beginning in 2013, library management noted new trends in public technology usage across the library locations. Library customers continued to rely on library provided public computers, but also were increasing their use of personal devices on the library's free Wi-Fi. In addition, library customers were using library public computers for longer periods of time on average. Beginning in FY 2015, the library began using a new technology performance measure based on hours of library public computer and Wi-Fi use to measure customer usage more accurately and to get better information on how well library technology is serving the community.

Responsible Department: Library

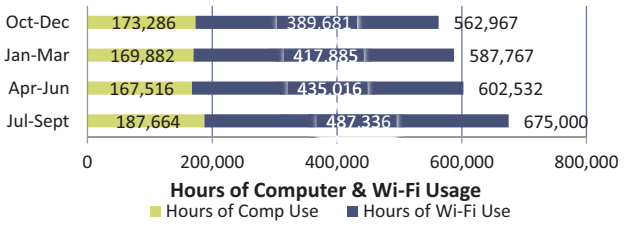


Children using Wi-Fi at Central Library

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 3: NEIGHBORHOODS

31. RECREATION FACILITY ATTENDANCE

Target: 559,806

About this measure:

The measure reflects the total number of visits by adults and youth at City community center facilities.

Why it is important:

The measure is important to recognize how many residents are utilizing community center facilities. The facility attendance is a measure that staff can use when making recommendations for improvements to facility programs and operations.

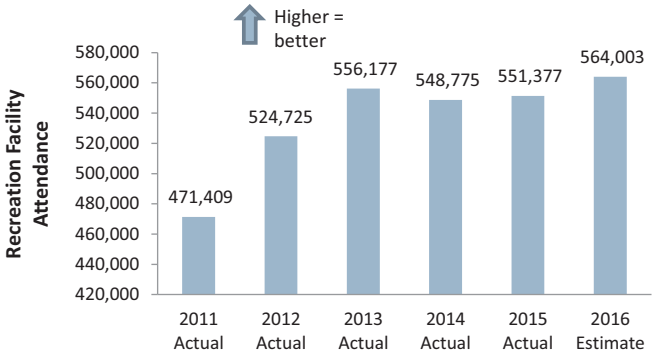
What is being done:

The Department currently uses a variety of methods to promote various programs and events at facilities. The Department uses attendance data to determine the community response to programs and events as well as to analyze facility needs.

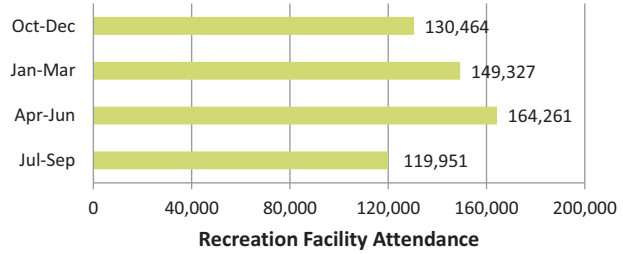
Responsible Department: Parks & Recreation



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 4: SUSTAINABILITY

32. MUNICIPAL FACILITY AVOIDED UTILITY COSTS (SAVINGS)

Target: $203,317 Avoided (Saved) Annually

About this measure:

This measure shows the utility costs that will be avoided (saved) each year as a result of utility conservation projects completed in municipal facilities.

Why it is important:

The Office of Sustainability implements municipal facility retrofits to reduce the City's environmental impact, save taxpayer funds, conserve natural resources, and improve sustainability of City facilities. Staff select projects that generate cost savings greater than the project cost.

What is being done:

During FY 2016 the following municipal energy retrofit projects were completed (note some projects include multiple locations):
1. Lighting Retrofit at 9 locations
2. HVAC Equipment and Controls upgrades at 1 location

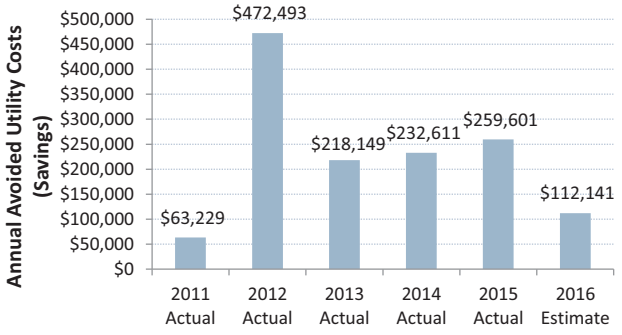
Lighting Retrofit (interior and/or exterior) includes replacing inefficient lamps and ballasts with more efficient LED technology.

HVAC Equipment and Controls Upgrades include replacing or adding energy-efficient equipment and new innovative technologies to reduce energy consumption.

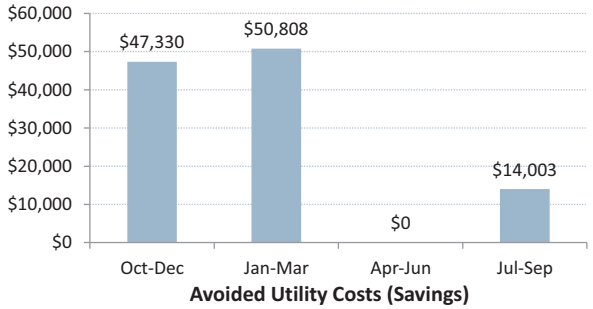
In addition to avoided costs (savings), the City will qualify for CPS Energy Rebates up to $90,000 with these improvements.

Responsible Department: Office of Sustainability

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 4: SUSTAINABILITY

33. NUMBER OF RECYCLING CONTAINERS INSTALLED TO ACHIEVE 1:1 RATIO WITH TRASH RECEPTACLES

Target: 1,828

About this measure:

Since FY 2010, recycling receptacles have been installed at 100% of park locations with availability to the public. The program has been expanded to achieve a 1:1 ratio between recycling containers and trash receptacles in parks.

Why it is important:

The Parks & Recreation recycling program supports the City's goal of creating a pathway to zero waste.

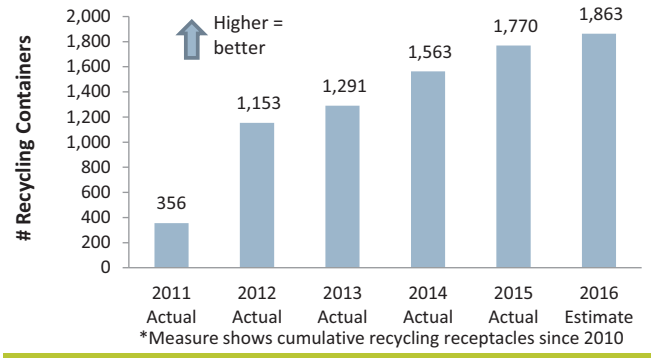
What is being done:

This measure reflects an increase in recycling availability to the public.

Responsible Department: Parks & Recreation

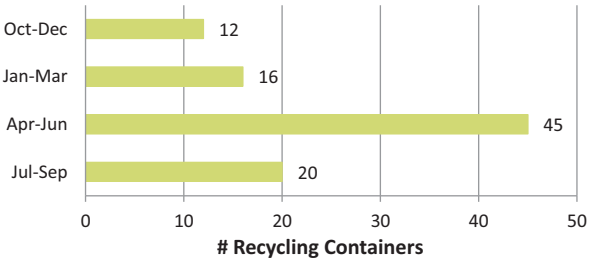


HISTORICAL PERFORMANCE (BY FISCAL YEAR)*



*Measure shows cumulative recycling receptacles since 2010

CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 4: SUSTAINABILITY

34. RECYCLING RATE

Target: 32% in FY 2016, 60% by 2025

About this measure:

This measures the percent of solid waste, collected from approximately 348,000 customers, that is recycled. The City's single-family recycling programs include weekly curbside recycling collection, semi-annual curbside brush collection, drop-off brush material sites and curbside organics collection.

Why it is important:

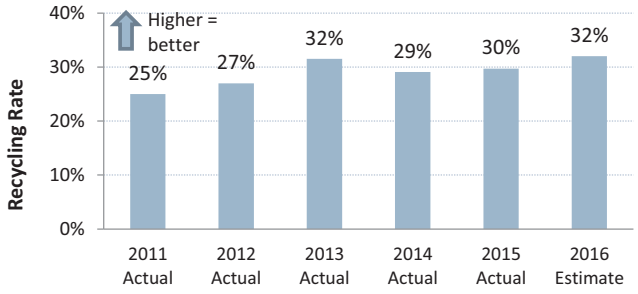
Recycling promotes environmental stewardship and long-term sustainability. It is a cost-effective alternative to burying waste in landfills.

What is being done:

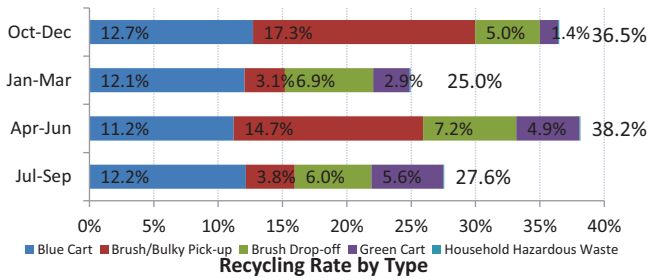
The City suspended expansion of the organics-subscription program at the start of FY 2015 to prepare for a new pricing structure. In October 2015, the City began an 18-month rollout of the new pricing structure and organics services to all households.

Responsible Department: Solid Waste Management

HISTORICAL PERFORMANCE (BY FISCAL YEAR)

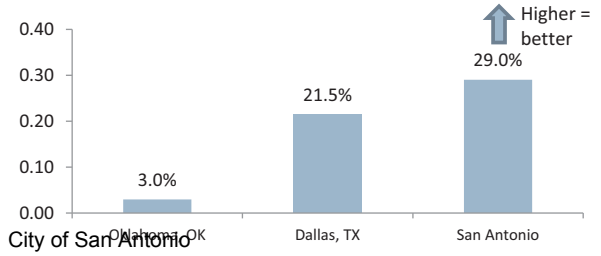


CURRENT YEAR PERFORMANCE (BY QUARTER)[1]



[1] Brush recycling is seasonal and causes a variation in the overall recycling rate throughout the year.

COMPARATIVE ANALYSIS (ICMA 2013 DATA)



FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 4: SUSTAINABILITY

35. Refuse and Recycling Collection Misses per 10,000 Collection Points

Target: 9.00 or Fewer Misses per 10,000 Collection Points

About this measure:

This measure tracks the percentage of missed collections for all single-family homes serviced by City crews. This includes garbage, recycling and organic recycling collections.

Why it is important:

Ensuring all refuse is collected provides for cleaner neighborhoods. If a collection is missed, customers can call 3-1-1 to report the missed collection and the department will respond accordingly.

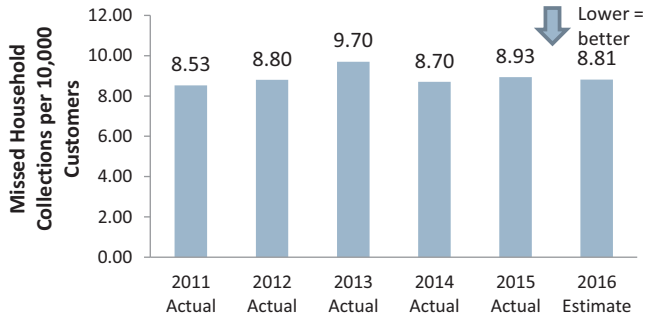
What is being done:

The department provides weekly garbage, recycling, and organics collection services to 350,000 single-family households. To ensure that material is collected on time, route supervisors coach drivers to service routes efficiently and dispatch replacement vehicles during equipment breakdowns.

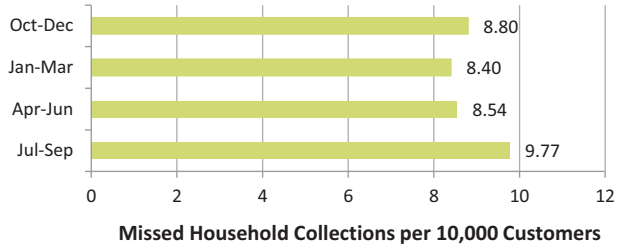
Responsible Department: Solid Waste Management



Historical Performance (By Fiscal Year)



Current Year Performance (By Quarter)



FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 5: ECONOMIC DEVELOPMENT

36. Downtown area housing units facilitated through incentives (SA2020 Boundary)*

Target: 850 housing units

About this measure:

This measure shows the number of incentivized housing units approved by City Council. The SA2020 goal is to provide an additional 7,500 housing units by 2020.

Why it is important:

All great downtowns are anchored by residential life that provides authenticity and animation. Additional residential life will enhance the visitor-serving industry and lay the foundation for increased employment and retail opportunities.

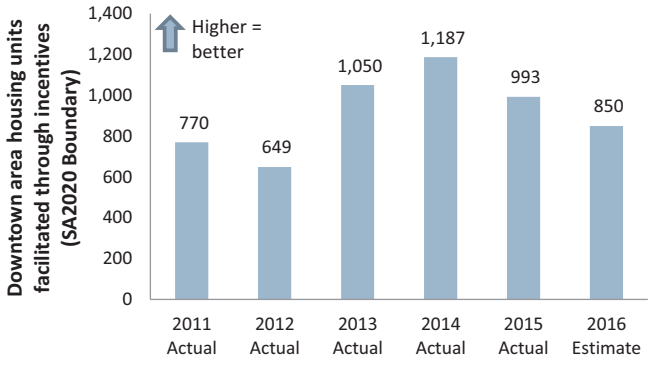
What is being done:

The FY 2016 budget allocated $2 million in incentives for downtown redevelopment. This funding provided incentives resulting from the Center City Housing Incentive Policy as well as fund the Brownfields program, Office of Urban Renewal San Antonio, and provide funding for incentives for the West Side Development Corporation (WDC) and San Antonio Growth for the Eastside (SAGE).

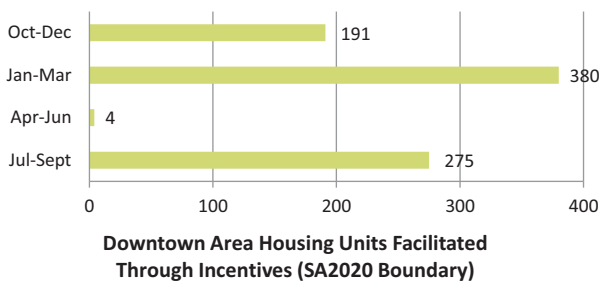
Responsible Department: Center City Development & Operations

*Measure title changed from "Housing Units within the Inner City Reinvestment/Infill Policy Area" to "Downtown area housing units facilitated through incentives (SA2020 Boundary)" as of Q3 2014.

Historical Performance (By Fiscal Year)



Current Year Performance (By Quarter)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 5: ECONOMIC DEVELOPMENT

37. JOBS CREATED/RETAINED THROUGH ECONOMIC DEVELOPMENT ACTIVITIES

Target: 3,600 jobs

About this measure:

This is a measure of all jobs created and retained through economic development incentives provided by the Economic Development Department in partnership with the Economic Development Foundation (EDF).

Why it is important:

This measure illustrates San Antonio's economic competitiveness in securing more and better job opportunities for its citizens. An increase in jobs within San Antonio strengthens the City's economy.

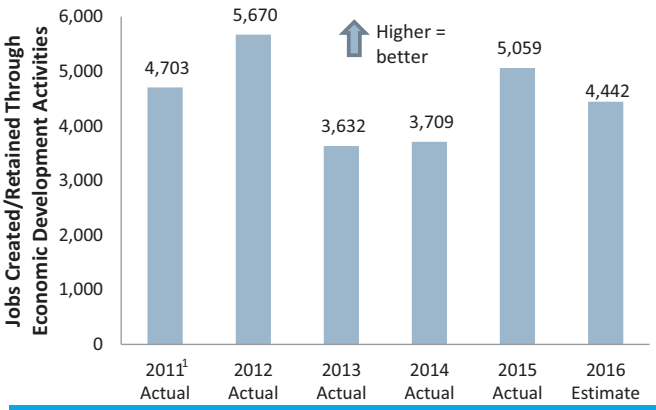
What is being done

The Economic Development Department utilizes a number of state and local tools and programs to attract and retain jobs. In addition, the department manages a contract with the EDF for marketing and business retention expansion (BRE)/attraction services. The City Council allocated $4.05 million in FY 2016 for economic development grants to assist in the retention, recruitment and attraction of businesses to San Antonio.

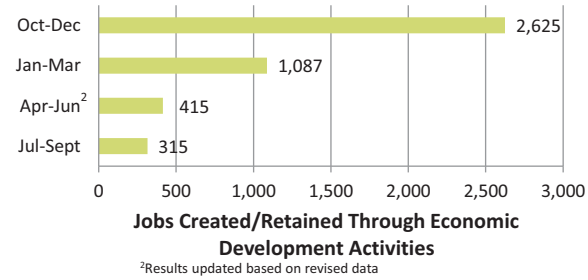
Responsible Department: Economic Development

[1]The City entered into a contract with the EDF in FY 2011 to provide coordinated economic development services in an effort to increase the number of jobs created and retained in San Antonio.

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE



[2]Results updated based on revised data

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 5: ECONOMIC DEVELOPMENT

38. TOTAL CORPORATE INVESTMENT

Target: $350 million in New Investment

About this measure:

This measure shows the amount of planned company investment in projects announced through the City's incentivized programs. Such projects are a result of both local expansion and the recruitment of new businesses to San Antonio.

Why it is important:

The measure indicates the scale of new capital investment in the community which provides for job creation and business growth.

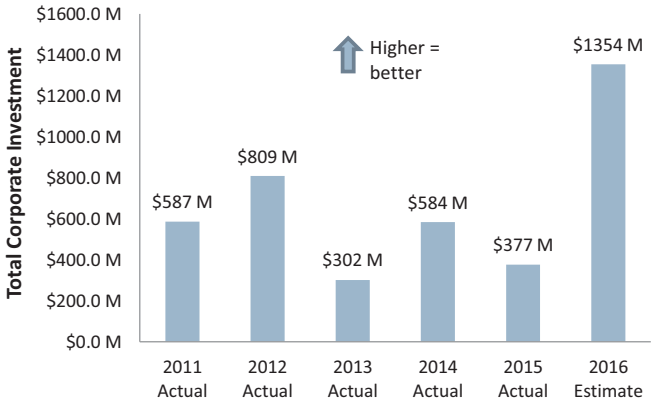
What is being done:

The Economic Development Department manages the City's contract with the Economic Development Foundation for global marketing and business retention/attraction. The City Council allocated $4.05 million in FY 2016 for economic development grants to assist in the retention, recruitment and attraction of businesses to San Antonio.

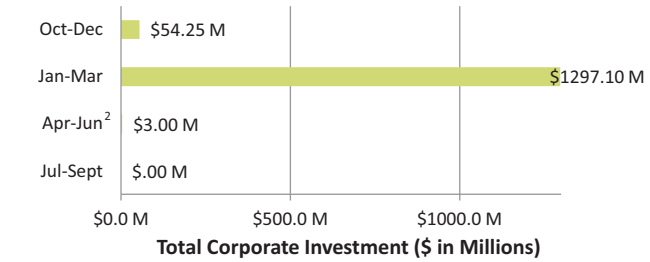
Responsible Department: Economic Development

[1]The increase in FY 2016 includes $1 billion investment in Microsoft Corporation's Project Rafter– a new four phase data center complex.

HISTORICAL PERFORMANCE (BY FISCAL YEAR)[1]



CURRENT YEAR PERFORMANCE



[2]Results updated based on revised data

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 6: CONVENTION, VISITOR & ARTS

39. AIRPORT OVERALL CUSTOMER SATISFACTION

Target: 4.0 (Very Good) out of 5.0 (Excellent)

About this measure:

The Airport Service Quality (ASQ) Survey is the world's leading airport customer satisfaction benchmark program with over 190 airports surveying their passengers monthly. Each quarter, this measure illustrates the overall satisfaction of passengers of the Airport. All airports use the same questionnaire and follow the same methodology.

Why it is important:

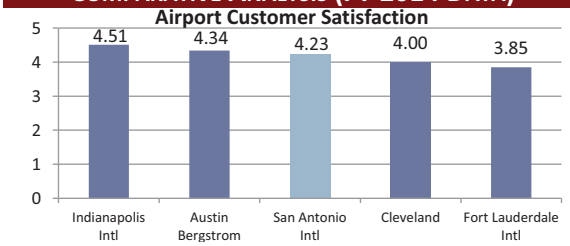
Findings from the ASQ assist the airport in identifying areas for improvement as well as areas where the Airport excels.

What is being done:

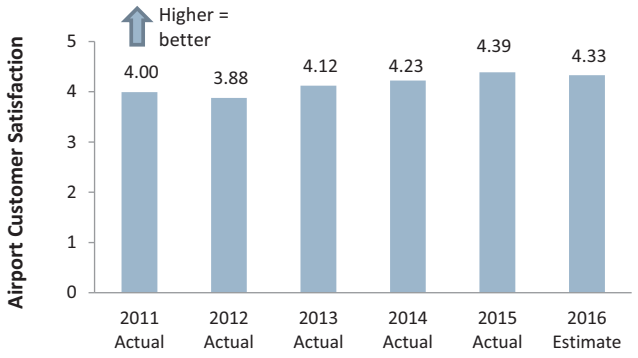
The Aviation Department is focused on improving the customer experience for our passengers. In FY 2016, the Airport installed lactation "pods" for privacy for breastfeeding passengers, on-line real-time Terminal A security line wait time information and increased branding of San Antonio's military, Tricentennial and aviation history.

Responsible Department: Aviation

COMPARATIVE ANALYSIS (FY 2014 DATA)



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 6: CONVENTION, VISITOR & ARTS

40. INTERNATIONAL AIRPORT OPERATING COST PER PASSENGER

Target: $13.65

About this measure:

The measure tracks the average operating cost per passenger boarding a flight at San Antonio International Airport. This includes personnel costs, facility operations, fire, and law enforcement costs.

Why it is important:

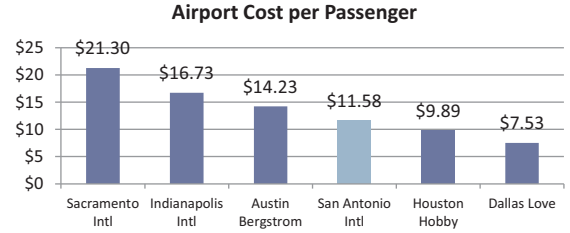
Cost per passenger is a benchmark measure that is commonly used to compare airports. It is an indication of how efficiently the Airport is operating.

What is being done:

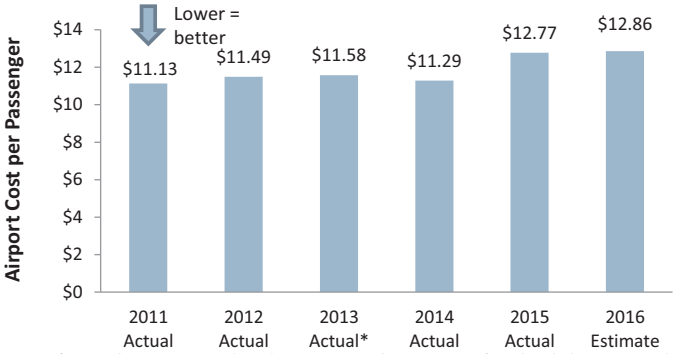
The Airport continues to look for non-airline revenue opportunities year-round. Increases in the cost per passenger are related to costs for improving the customer experience during construction and for parking lot improvements.

Responsible Department: Aviation

COMPARATIVE ANALYSIS (FY 2013 DATA)

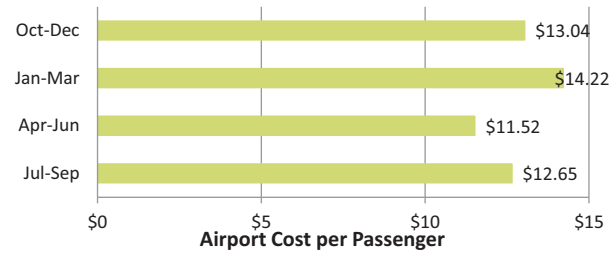


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*In 2013 this measure was adjusted to remove Capital & Stinson costs from the calculation. Historical performance reported beginning in 2013 reflects this change.

CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 6: CONVENTION, VISITOR & ARTS

41. CONVENTION CENTER EXHIBIT HALL OCCUPANCY LEVELS

Target: 70%

About this measure:

This measure is the percentage of available days occupied at the four exhibit halls of the Henry B. Gonzalez Convention Center. The industry standard "practical" maximum occupancy rate is 70% and the "efficient" range is considered to be approximately 50 to 60%.

Why it is important:

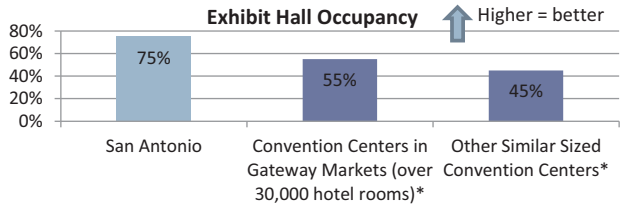
Tracking convention center exhibit hall occupancy helps determine a level of maximum use of the facility, allows the City to compare activity to competitive destinations, and determines the success of CVB sales strategies in booking conventions with tradeshows. Maximizing occupancy results in positive economic impact for the local economy.

What is being done:

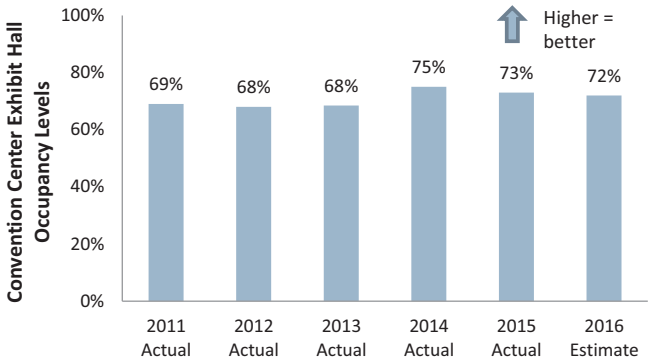
Convention Center booking staff is working with the Convention and Visitors Bureau to maximize exhibit hall efficiency and occupancy and promoting the newly expanded space.

Responsible Department: Convention & Sports Facilities

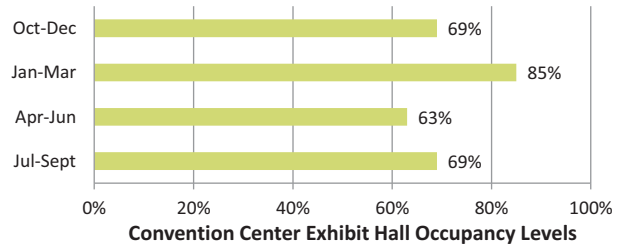
COMPARATIVE ANALYSIS (2014)



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



*Source: PricewaterhouseCoopers (PwC) Convention Centers Report

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 6: CONVENTION, VISITOR & ARTS

42. EVENT DAYS AT THE ALAMODOME

Target: 121 days

About this measure:

This measure represents the total number of days per year when an event is actually occurring at the Alamodome. This does not include the move in/move out days for events.

Why it is important:

Event days at the Alamodome determine the amount of utility that the facility provides the community by offering a variety of entertainment options. The relationship between event days and revenue generation is important in that the goal is to achieve an overall low net cost of operations. The more events held in the facility, the more that revenue is generated to offset fixed costs.

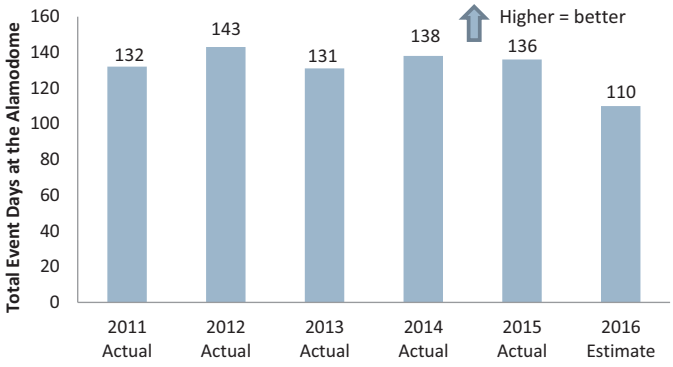
What is being done:

Staff employs a targeted business plan that focuses on maximizing the number of event days at the Alamodome. Staff focused their efforts on bringing in high quality events in FY 2015 versus maximizing the number of event days, which is reflected in increased revenue. This strategy continued in FY16 as the Alamodome underwent construction.

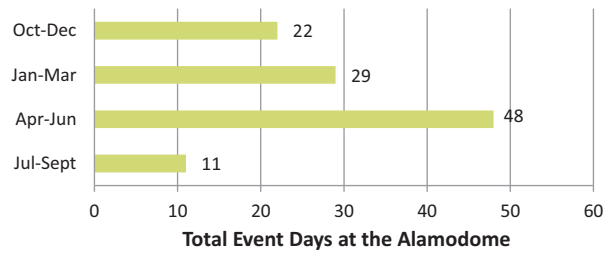
Responsible Department: Convention & Sports Facilities



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 6: CONVENTION, VISITOR & ARTS

43. Average Revenue per Attendee at the Alamodome

Target: $8.00

About this measure:

This measure represents the amount of revenue generated per attendee at the Alamodome on a yearly basis.

Why it is important:

This measure shows the financial success of the Alamodome events. Increasing revenues helps reduce the net cost of operating the Alamodome.

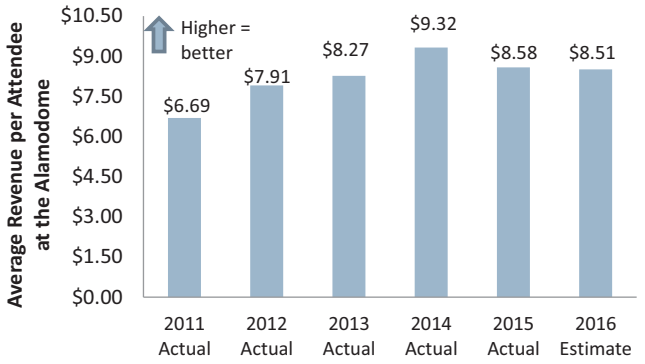
What is being done:

Staff is pursuing a diversified mix of attractive family entertainment and sporting events to increase revenue per attendee. In FY16, the Alamodome hosted feature events such as UIL Basketball tournaments, Big League Weekend: Kansas City Royals vs. Texas Rangers, and Disney on Ice.

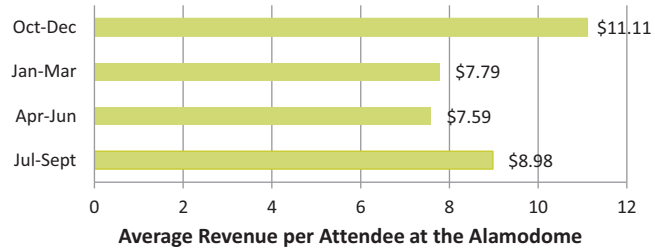
Responsible Department: Convention & Sports Facilities



Historical Performance (by Fiscal Year)



Current Year Performance



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 6: CONVENTION, VISITOR & ARTS

44. Revenue per Net Square Foot of Convention Facility Rentable Space

Target: $18.41

About this measure:

This measure represents the amount of revenue earned on a per square foot basis of the rentable areas within the Convention Center and Lila Cockrell Theatre. It is the total revenue divided by the total rentable square footage.

Why it is important:

This measure indicates how well the department is able to convert facility rental opportunities into higher revenues that reduce the net cost of facility operations.

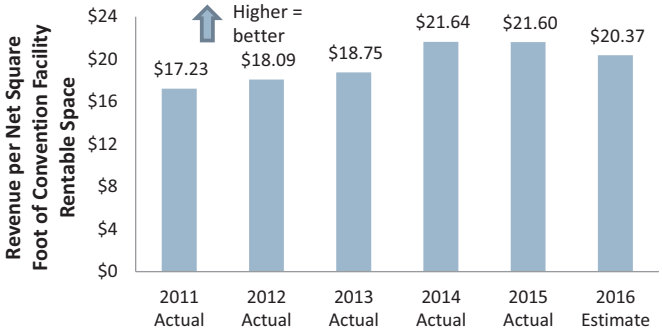
What is being done:

New and existing clients are apprised of the expanded facility's new spaces and features, and packages have been updated for future rental bookings.

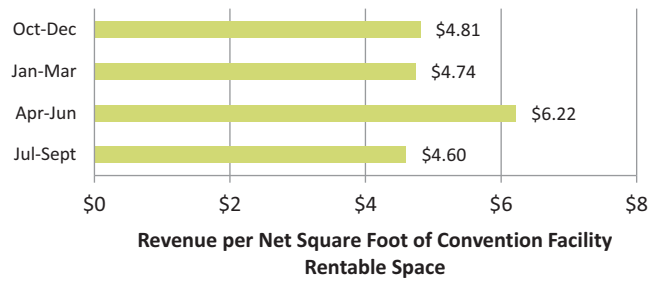
Responsible Department: Convention & Sports Facilities



Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 6: CONVENTION, VISITOR & ARTS

45. CONVENTION ROOM NIGHTS BOOKED

Target: 890,000*

About this measure:

Room night bookings are considered the Convention & Visitors Bureau industry standard to measure group sales performance. It represents the sum of overall sales efforts that target group and convention business. This measure includes the total room nights booked for meetings taking place at the Convention Center & hotel meeting space. Group room nights tend to book more sporadically rather than an even distribution over twelve months. Therefore, some variance is expected, with the rate of bookings increasing towards the end of the fiscal year.

Why it is important:

Revenue from hotel guest rooms is used to collect funds for the City's Hotel Occupancy Tax. This tax is the primary funding source for the Convention & Visitors Bureau, along with the Henry B. Gonzalez Convention Center. The money from the tax is also set aside to support the local arts community.

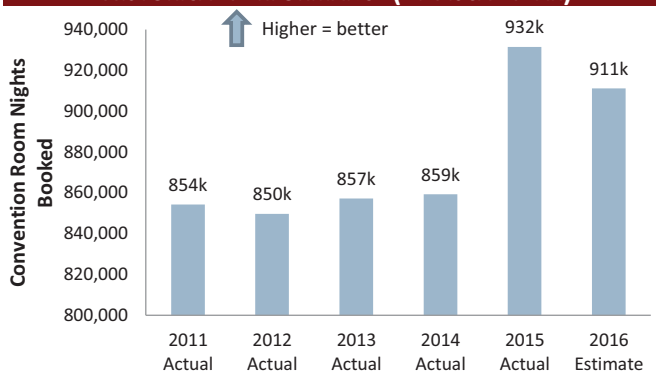
What is being done:

For the 4th quarter of FY16, group room nights are estimated at 330,683. Total estimated FY16 actuals are up 2.4% from the FY16 target of 890,000.

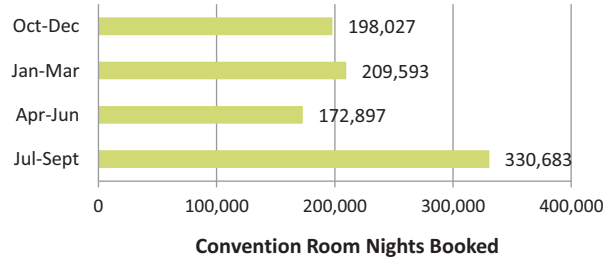
Responsible Department: Convention & Visitors Bureau



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



*Target noted above is consistent with the FY2016 Adopted Budget. Based on analysis of information and data made available since the Budget was adopted, the CVB has increased the target to 910,000.

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 6: CONVENTION, VISITOR & ARTS

46. ANNUAL ONLINE ENGAGEMENT

Target: 6,250,000*

About this measure:

The San Antonio Convention & Visitors Bureau (CVB) measures the annual interaction with visitors through all online customer engagement properties including visitsanantonio.com website visits and Facebook interaction (likes, shares, comments, etc.).

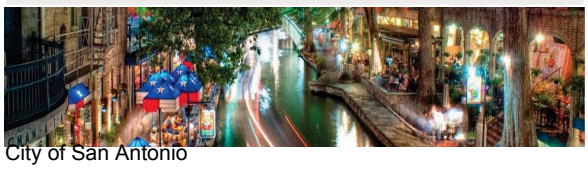
Why it is important:

The Convention & Visitors Bureau is a main source of information on the City and events. It is critical to measure the level of interest in San Antonio that can lead ultimately to travelers choosing San Antonio for their destination. This measurement indicates the effectiveness of CVB marketing strategy by showing that consumers are considering travel to San Antonio and taking direct action to learn more.

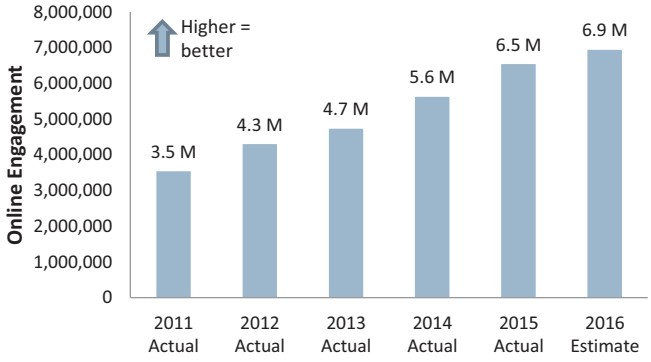
What is being done:

Online engagement interactions are not projected in equal 12-month increments as they are influenced by seasonality and timing of various campaigns. FY16 Q4 estimated lower at 410,469 primarily due to launching the new mobile responsive website which results in an initial and short-term drop in search engine optimization. Overall, estimated online engagement for FY 2016 actuals are up 11.0% from our FY16 Target of 6.25 million.

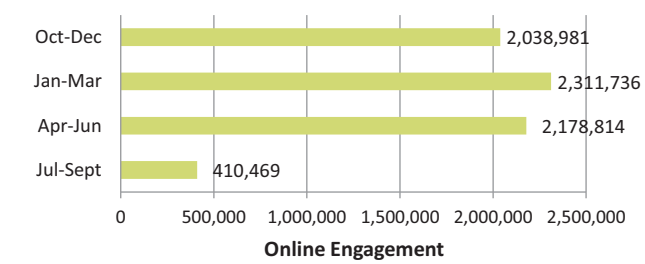
Responsible Department: Convention & Visitors Bureau



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



*Target noted above is consistent with the FY2016 Adopted Budget. Based on analysis of information and data made available since the Budget was adopted, the CVB has increased the target to 6,700,000.

47. Attendance at Cultural Events

Target: 3,062,000

About this measure:

This measure represents the number of individuals in attendance at cultural events within the San Antonio community that are promoted by the Department of Culture & Creative Development.

Why it is important:

Having many different events adds vibrancy to the downtown area. It draws people downtown at different hours and supports retail and commercial establishments.

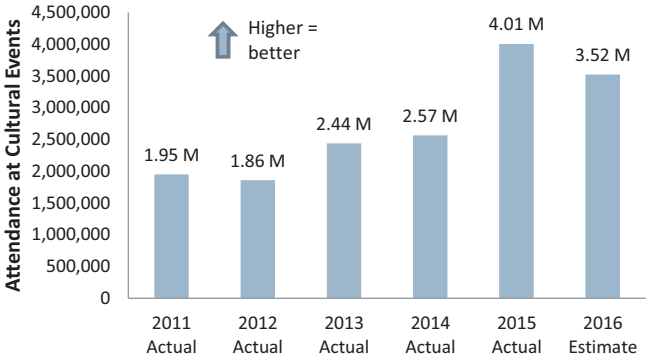
What is being done:

Staff advertises cultural events through different media venues including television, radio, written publications and social media. Attendance generally increases with Fiesta and other summer events in the third and fourth quarters.

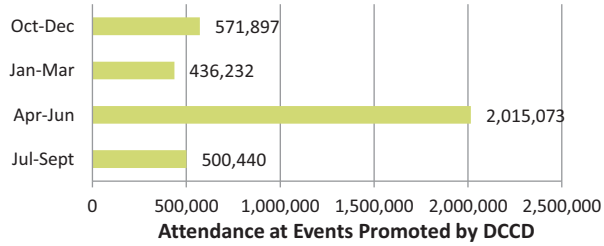
Responsible Department: Culture & Creative Development



Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 6: CONVENTION, VISITOR & ARTS

48. Non-City dollars leveraged for Arts by Funded Agencies

Target: $35 million

About this measure:

This measure gauges how effective the local arts and cultural non-profit community have been in leveraging the dollars invested by the City.

Why it is important:

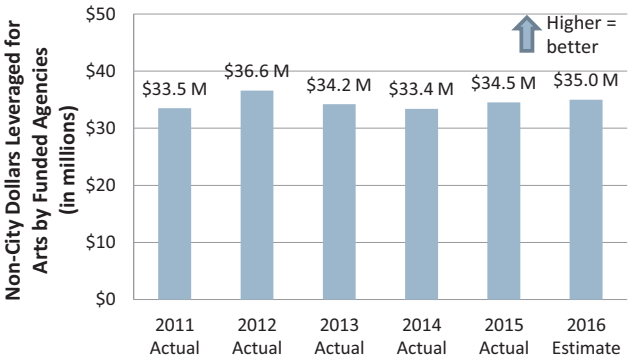
The City's investment in the arts are an important incentive for our arts and cultural partners. It anchors the message that "The Arts are important to San Antonio" and in return it helps organizations stimulate support from private and other public foundations as well as individual giving. The City's investment also helps augment and support the costs affiliated with running the operations of organizations and the programs they offer to our residents and visitors.

What is being done:

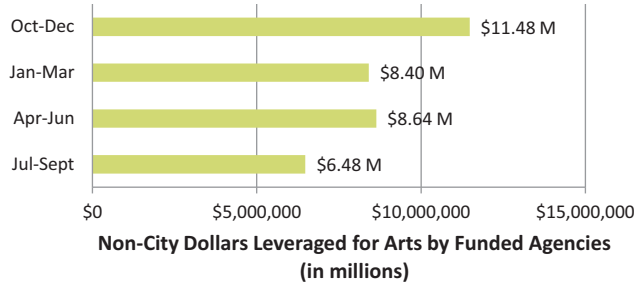
The Department of Culture & Creative Development (DCCD) monitoring team is responsible for overseeing the financial and programmatic performance of each funded organization and to evaluate the City's investment. DCCD also publishes a Creative Economic Impact Study to monitor economic growth and to help stimulate greater interest in private sector investment. DCCD provides technical and economic development training to agencies and artists.

Responsible Department: Culture & Creative Development

Historical Performance (by Fiscal Year)



Current Year Performance



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

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SERVICE AREA 6: CONVENTION, VISITOR & ARTS

49. EVENTS AT DOWNTOWN PARKS AND PLAZAS

Target: 800 events

About this measure:

This measure shows the events held at Travis Park, Milam Park, HemisFair Park, Marriage Island and Alamo Plaza. This includes weddings, City-sponsored events, corporate events and private functions. Events such as Lumanaria and NIOSA are also included in this measure.

Why it is important:

Having many different events adds vibrancy to the downtown area. It draws people downtown at different hours and supports retail and commercial establishments.

What is being done:

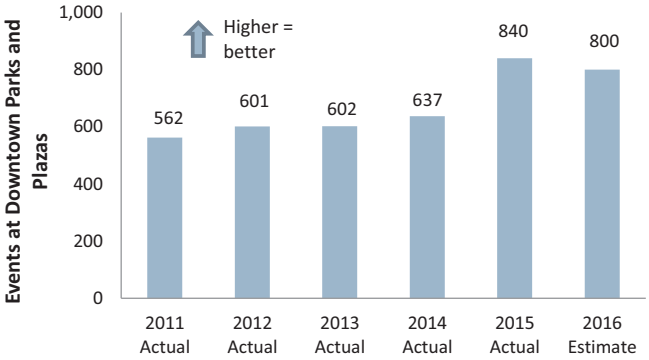
Staff advertises downtown parks and plazas through different media venues including, television, radio, written publications and online. FY16 performance is down because events are not currently being scheduled at Alamo Plaza.

Responsible Department: Center City Development & Operations

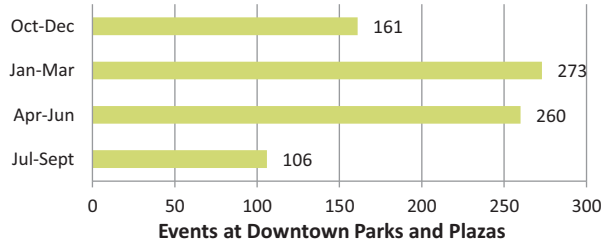




HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 6: CONVENTION, VISITOR & ARTS

50. SQUARE FEET OF SIDEWALKS PRESSURE WASHED

Target: 15,600,000 square feet

About this measure:

This measures shows the square footage of sidewalks in the downtown area that are pressure washed throughout the year.

Why it is important:

The appearance of downtown is important to creating an inviting locale for visitors. Having clean sidewalks improves that appearance.

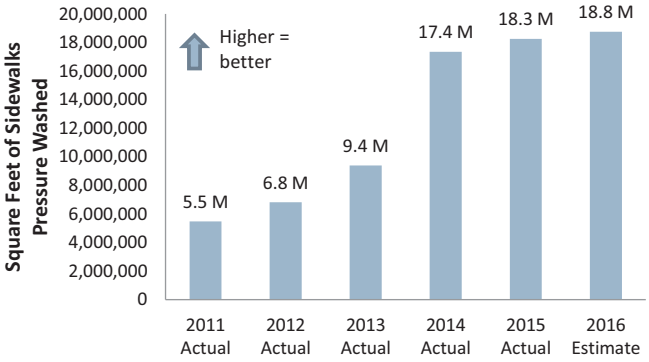
What is being done:

Existing pressure washers have been upgraded with hot water reclaim pressure washers. Downtown Operations staff coordinates with Centro San Antonio staff to ensure the sidewalks are cleaned regularly. A new contract was executed in the fourth quarter of Fiscal Year 2013, which accounts for the increased amount of sidewalks pressure washed.

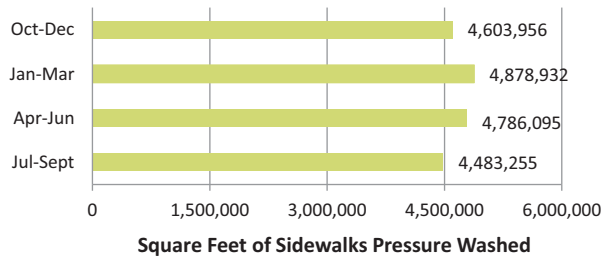
Responsible Department: Center City Development & Operations



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

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SERVICE AREA 6: CONVENTION, VISITOR & ARTS

51. RIVERBOAT CRUISE PASSENGERS

About this measure:

The City contracts with Rio San Antonio to operate the Riverboat tours on the Riverwalk. This measure notes the number of passengers taking a Riverboat tour.

Why it is important:

While the measure is not directly controlled by the City it provides a good indicator of the number of visitors to the Riverwalk and the overall health of the economy.

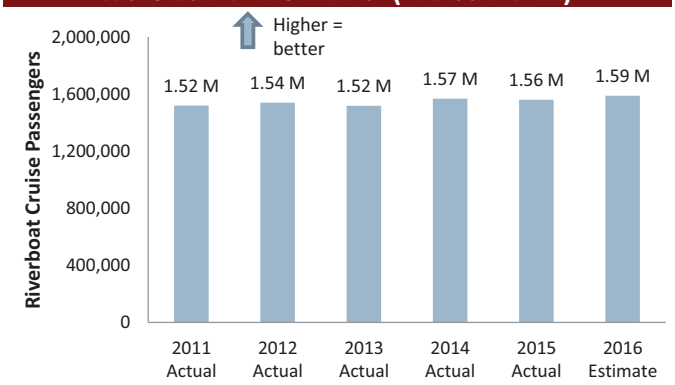
What is being done:

The City's Convention and Visitors Bureau staff advertises San Antonio Riverwalk through various media publications in order to increase tourism. Riverboat cruise passenger ticket sales vary on a seasonal basis. Lower sales occur in the fall and winter months, while a higher number of passengers is expected during spring and summer months.

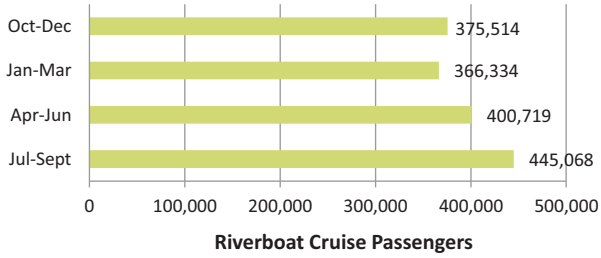
Responsible Department: Center City Development & Operations



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

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SERVICE AREA 7: OPEN GOVERNMENT

52. GENERAL FUND EXPENDITURES AS PERCENTAGE OF ESTIMATE

Target: Between 0% and -1% Variance

About this measure:

In September the City adopts the Annual Budget for the next fiscal year, running from October 1 – September 30. This measure calculates how close the City is to spending the amount budgeted. It is tracked on a quarterly basis in comparison to an estimate for that quarter. A negative variance means the expenditures are under budget.

Why it is important:

Accurate estimates are key to maintaining a balanced budget and for forecasting next year's budget.

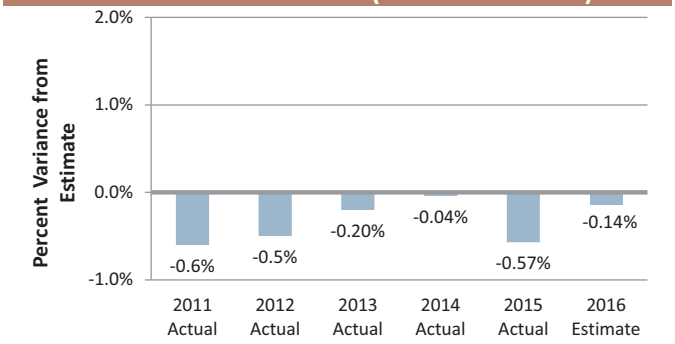
What is being done:

Monthly Reports of expenditures are provided to the City Manager and Quarterly Reports are presented to the City Council (3+9 Financial Report, 6+6 Financial Report, 9+3 Financial Report, and Year End Financial Report).

Responsible Departments: Budget, Finance

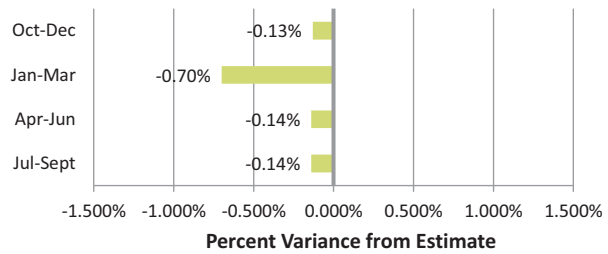


HISTORICAL PERFORMANCE (BY CALENDAR YEAR)



(-) means savings; (+) means spending was more than estimated

CURRENT YEAR PERFORMANCE (BY QUARTER)



FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 7: OPEN GOVERNMENT

53. General Fund Revenues as Percentage of Estimate

Target: Less than 1% of Variance

About this measure:

The Budget Office and the Finance Department monitor revenues on a monthly basis to ensure revenues are on track with the adopted budget.

Why it is important:

Monitoring department revenues is crucial to ensure a balanced current year budget. If revenues are not received at the budgeted amounts, the City will take corrective action to ensure a balanced budget by year end.

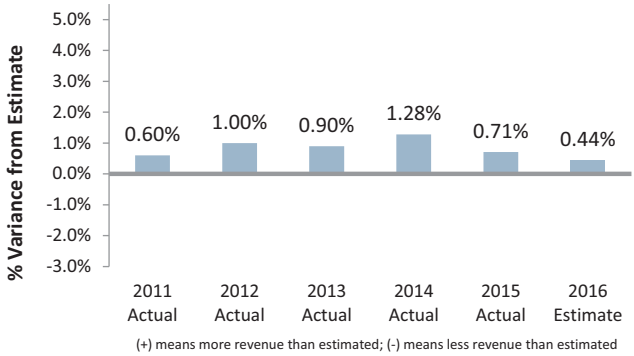
What is being done:

Monthly Reports of revenues are provided to the City Manager and Quarterly Reports are presented to the City Council.

Responsible Department(s): Budget, Finance

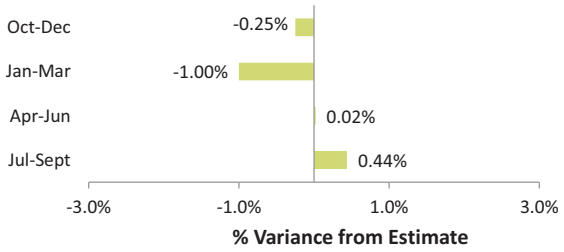


Historical Performance (by Calendar Year)



(+) means more revenue than estimated; (-) means less revenue than estimated

Current Year Performance (by Quarter)



FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 7: OPEN GOVERNMENT

54. Achieve Payment to Vendors within Terms

Target: 85%

About this measure:

Measures the percentage of payments to vendors in a timely manner.

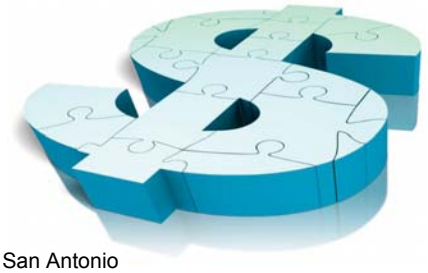
Why it is important:

Prompt payment of goods and services builds good relationships with the City's suppliers. Paying early or on time may allow the City to take advantage of discounts offered by vendors.

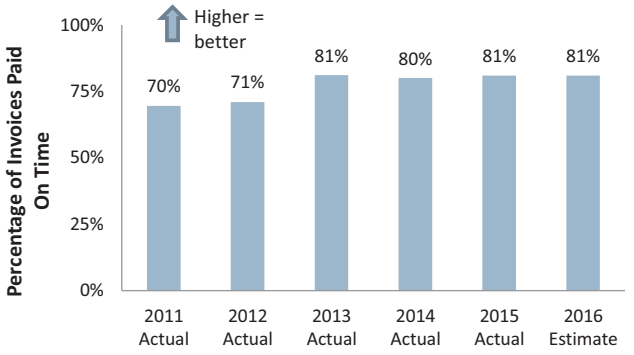
What is being done:

Technology upgrades implemented in 2010 and 2015 have improved the payment process. Reports are periodically provided to identify payments needing immediate attention. Early in FY 2016, a number of invoices were not delivered to Accounts Payable for processing, resulting in a delay during the 1st and 2nd quarters. The issue has since been identified and remedied to prevent such delays in the future.

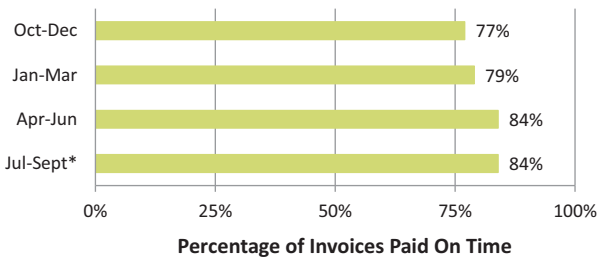
Responsible Department: Finance



Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



*4th Quarter results include July-August & will be revised at a later date.

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 7: OPEN GOVERNMENT

55. AVERAGE NUMBER OF DAYS TO COLLECT PAYMENT

Target: Under 17 Days

About this measure:

This measure shows the average number of days to collect payment from billed customers, excluding sales tracked outside of SAP. Beginning in 2013, the average monthly accounts receivable has been used to calculate this measure more accurately than simply using quarter-end data.

Why it is important:

A low average number of days is an indication of prompt and timely collections, while a high average number of days indicates slower collections. The timely collection of fees is essential to allow the City to have sufficient cash flow to meet its financial obligations.

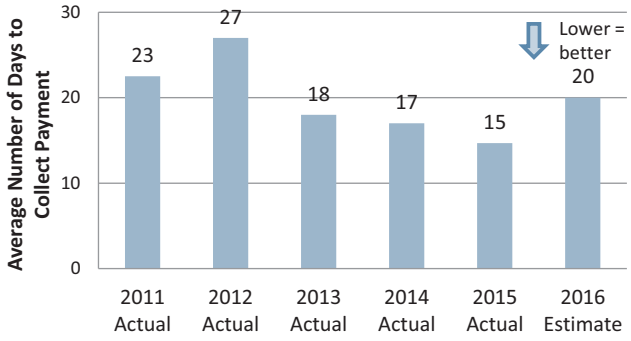
What is being done:

Finance staff tracks amounts owed to the City and provides operating departments with reporting to improve their collection efforts and identify those needing immediate attention. Increase in the number of days to collect payment in FY 2016 is due to a significant swing in the amount of sales. Finance is actively working with departments to manage their aging receivables.

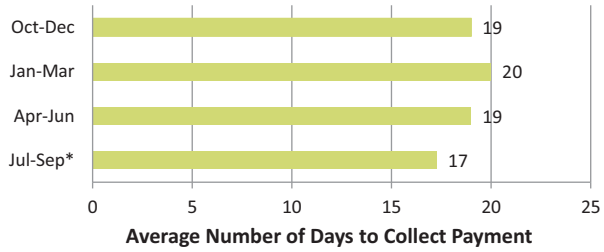
Responsible Department: Finance



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



*4th Quarter results include July-August & will be revised at a later date.

SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 7: OPEN GOVERNMENT

56. TOTAL NUMBER NEWS RELEASES/MEDIA INQUIRIES

Target: 1,078 News Releases / 2,200 Media Inquiries

About this measure:

This measure indicates the total number of News Releases disseminated and total number of media inquiries received. News Releases are used to provide proactive information to media outlets for release to the public. Media Inquiries are requests for information received from media outlets regarding City services and initiatives.

Why it is important:

Government and Public Affairs is responsible for corporate communications and provides information to the community through the news media and internal communications channels which inform residents about City services including annual Budget , Boards and Commissions opportunities, and programs offered by the City.

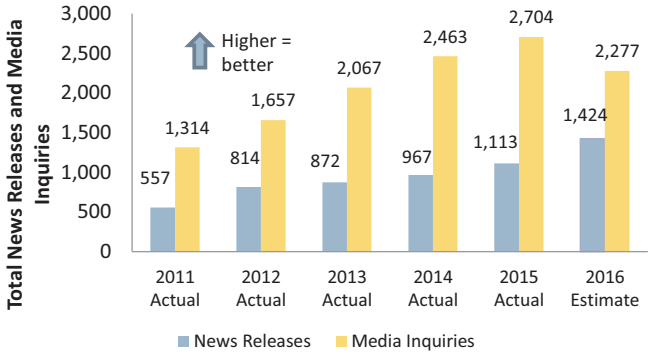
What is being done:

The Government and Public Affairs Department assists news media on a daily basis with news interviews, news conferences, utilization of social media, conducting Media Open Houses, initiating calls to the media regarding City-related news and information, as well as reaching out to national news media to expand the City's national coverage.

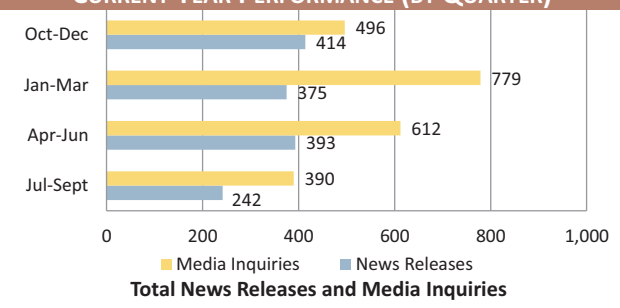
Responsible Department: Government & Public Affairs



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 7: OPEN GOVERNMENT

57. Voluntary Turnover Rate

Target: 6%

About this measure:

The voluntary turnover rate measures the percentage of full-time, civilian employees who leave the City organization by their own choice. This rate does not include retirements or involuntary separations such as employment terminations.

Why it is important:

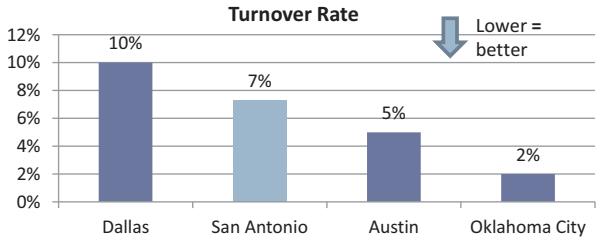
This is a useful measure that shows the organization's progress in becoming an employer of choice. Low voluntary turnover typically reflects a workforce in which employees are satisfied with their current jobs and are not leaving for other employment.

What is being done:

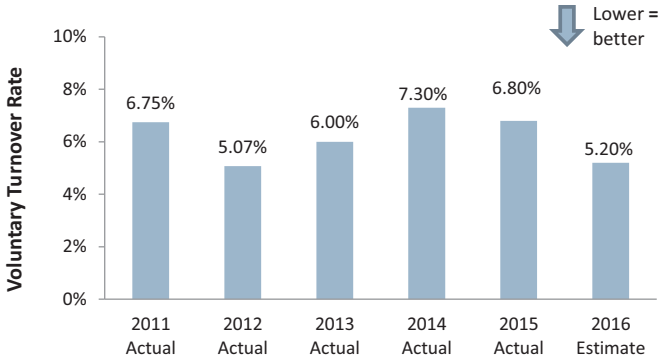
The City strives to increase employee satisfaction throughout the organization by working to provide employees with competitive salaries and a strong benefits package, along with an Employee Wellness Program that rewards healthy behavior.

Responsible Department: Human Resources

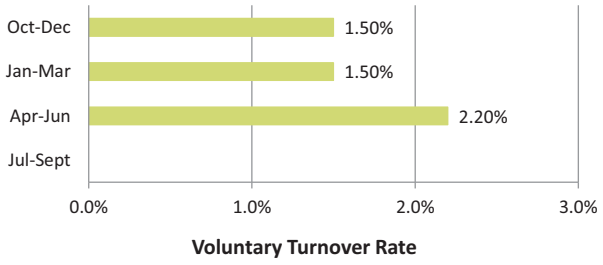
Comparative Analysis (ICMA 2014 Data)



Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 7: OPEN GOVERNMENT

58. Virgin Pulse HealthMiles Wellness Program Participation

Target: 4,266 Participants

About this measure:

In order to emphasize the importance of maintaining a healthy lifestyle, the Wellness Program provides employees financial rewards for participating in eligible healthy behaviors. In 2013, the City implemented the Virgin HealthMiles pedometer-based program. In Fiscal Year 2014, the City continued this initiative now called VirginPulse HealthMiles.

Why it is important:

Employees who maintain healthy habits and behaviors can lead to overall better health. Increasing enrollment in the program assists in maintaining a healthier workforce which results in reduced healthcare costs for both the employees and the City.

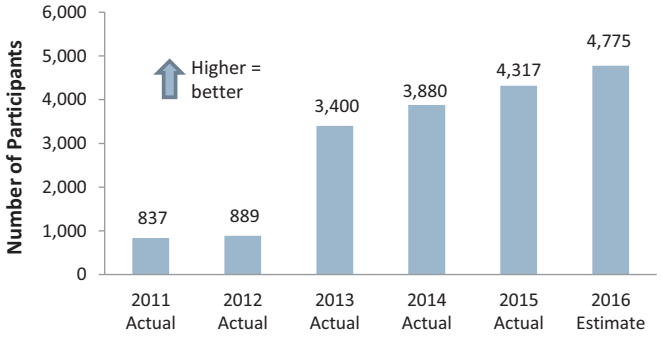
What is being done:

The City's Wellness Program began in Fiscal Year 2006. Employees are provided the opportunity to participate in VirginPulse HealthMiles, wellness fairs, a smoking cessation program, Weight Watchers at Work, and other activities that increase health and wellness.

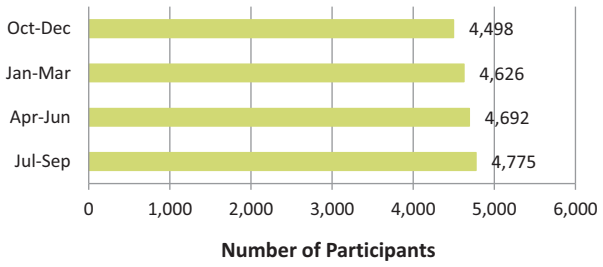
Responsible Department: Human Resources



Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 7: OPEN GOVERNMENT

59. NUMBER OF BUSINESS DAYS TO FILL A POSITION

Target: 46 Business Days

About this measure:

This metric will measure the average number of business days to fill a civilian positions for all traditional recruitments (non-specialized). This process begins when the department initiates the request to fill the position and concludes when the new employee begins work.

Why it is important:

Ensuring that positions are filled in a timely manner is critical for all departments' operational needs.

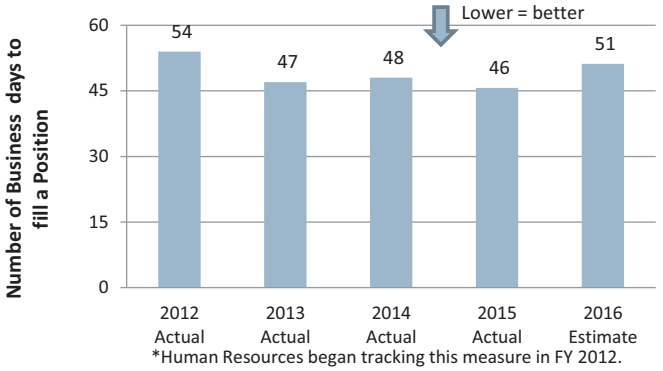
What is being done:

The Human Resources Department has significantly reduced the number of days to fill standard recruitments over the last few years, reducing the average from two to four months down to 46 business days in 2015. In addition to internal process improvements, the department recently implemented an E-recruitment tool (NEOGOV) to aid in the recruitment process. This online system automates the hiring and selection process and allows hiring departments to more effectively screen candidates with tailored questions, thereby reducing review time. In Fiscal Year 2015 the department focused on enhanced coordination with departments to further streamline the hiring process, while also improving the quality and diversity of candidate pools.

Responsible Department: Human Resources

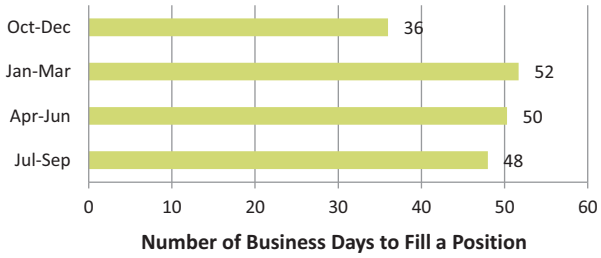


HISTORICAL PERFORMANCE (BY FISCAL YEAR)



*Human Resources began tracking this measure in FY 2012.

CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO 24/7 PROVIDING SERVICES/ MEASURING RESULTS

FY 2016 4th Quarter and Year-end results are estimated and will be updated as final results become available

SERVICE AREA 7: OPEN GOVERNMENT

60. TOTAL CALLS ANSWERED BY 311

Target: 825,000 Calls Answered

About this measure:

This measure tracks the total number of calls answered by the San Antonio 311 Call Center, mobile service requests submitted by citizens and web portal requests received.

Why it is important:

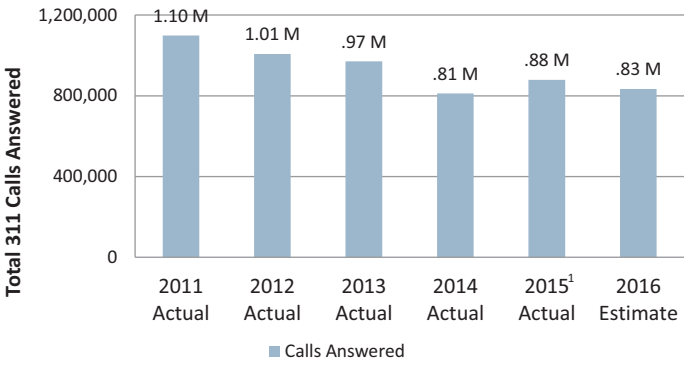
311 is the City's non-emergency phone number designated for residents inquiring about city services or events. 311 call center representatives are available to answer questions and register resident issues regarding a wide range of concerns including stray animals, potholes, garbage collection, overgrown yards, parks, etc.

What is being done:

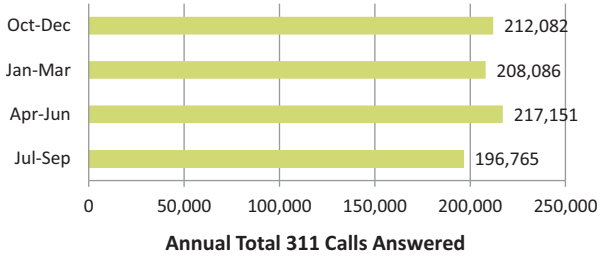
In 2011, the department implemented an improved customer relationship management system, increasing the quality of information provided during an initial call & reducing the number of follow up calls, which explains in part the lower number of calls answered in recent years. Residents are also getting their information through other City resources such as social media & websites. In an effort to provide prompt and efficient service, the department continually analyses call volume & peak times to maintain adequate staffing levels. The City has also created additional opportunities to submit service request online at www.sanantonio.gov/311 as well as the FREE 311 Mobile App available through iPhone and Android markets. These additional channels are integrated with the 311 Call Center which provides information for all City departments including Animal Care Services, Development Services/Code Enforcement, Parks and Recreation, Solid Waste Management, and Transportation and Capital Improvements.

Responsible Department: Government & Public Affairs

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



[1]Beginning in FY 2015, includes web, email and mobile service requests

CAPITAL IMPROVEMENTS PLAN



Six-Year Capital Improvement Plan

SIX-YEAR CAPITAL IMPROVEMENTS PROGRAM

The City of San Antonio's FY 2017-2022 Six-Year Capital Improvement Program (CIP) includes 308 projects totaling $1.29 billion. The program represents the City's long-range physical infrastructure development and improvement plan. Projects in the six-year scope include new streets and sidewalks, street improvements, drainage enhancement projects, park and library facility rehabilitation projects, aquifer land acquisition and linear park development, public health and safety enhancements, airport system improvements, flood control projects, and municipal facility construction and refurbishment projects (see Figure1).

Figure 1
Capital Improvements Program Costs by Program Category

($ In Thousands)

	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Total	Percentage
AIR TRANSPORTATION	$133,906	$111,536	$47,590	$56,638	$59,834	$36,942	$ 446,446	34.6%
STREETS	184,680	36,391	15,000	15,000	15,000	15,000	281,071	21.8%
PARKS	72,512	50,891	33,648	32,851	27,618	8,601	226,121	17.5%
MUNICIPAL FACILITIES	79,148	72,615	1,535	1,250	230	0	154,778	12.0%
INFORMATION TECHNOLOGY	39,739	31,014	5,000	5,000	5,000	5,000	90,753	7.0%
DRAINAGE	59,671	14,726	303	0	0	0	74,700	5.8%
FIRE PROTECTION	13,116	0	0	0	0	0	13,116	1.1%
LAW ENFORCEMENT	1,409	0	0	0	0	0	1,409	0.1%
LIBRARIES	1,124	0	0	0	0	0	1,124	0.1%
Total	**$585,305**	**$317,173**	**$103,076**	**$110,739**	**$107,682**	**$65,543**	**$1,289,518**	**100%**

CAPITAL IMPROVEMENT DEVELOPMENT PROCESS

Each year, projects included within the Six-Year Capital Program are evaluated to reflect changing priorities and current project work progress and cost estimates. During the City's annual budget process, City departments involved in the Capital Program provide the Office of Management & Budget (OMB) with new project requests, updated schedules, and cost information for on-going and planned projects. The OMB, in coordination with the Executive Leadership Team and the Finance Department, reviews the project proposals and the City's Debt Management Plan to ensure that recommended projects meet long-term infrastructure needs, service delivery plans, funding availability, and debt capacities.



The Capital Budget allocates funding for pedestrian improvements.

REVENUES

The Six-Year program is funded by various local, state, and federal revenues which are categorized into eight major revenue sources (see revenue sources in Figures 2 and 3). The 2012 General Obligation Bonds totals $157 million or 12% of the Six-Year Plan. The $157 million represents the 2012-2017 Bond Program that was voted on and approved in May 2012. Within the $157 million is $93 million in street improvement funds, $46 million of drainage improvement revenues, $10 million in parks and recreations revenues, $1 million of library improvement funds and $8 million in public facility improvements.

The 2007 General Obligation Bonds total $11 million or less than 1% of the Six-Year Plan. The $11 million represents the remaining balance from the original $550 million program that was voted on and approved in May 2007. Within the $11 million is $7 million in street improvement funds and $4 million of drainage improvement revenues.

Making up 34.6% of the Six-Year Plan is $438 million in Aviation funding. Aviation revenues are comprised of $57 million of Airport Improvement Program Grants, $178 million in Airport Revenue Bonds, $4 million in TSA Surveillance Program Funding, $16 million of Airport Passenger Facility Charge Bonds, $101 million from the Airport Improvement and Contingency Fund, $1.6 million from the Airport Passenger Facility Charge, $69 million from the Customer Facility Charge Bonds, $3 million from the Stinson Revolving Fund and $3 million from the Federal Aviation Administration for their voluntary airport low emission program.

The Six-Year Capital Plan includes $278 million in Certificates of Obligation, 21.6% of the total plan. The composition of the $278 million includes $232 million in Unissued Certificates of Obligation and $46 million in Issued Certificates of Obligation.

Funding 21.7% of the Six-Year Plan is $280 million of "Other" revenues. Examples of the "Other" revenues include the Advance Transportation District Fund, the Riverwalk Capital Improvement Fund, the Storm Water Facilities Fund, Storm Water Revenue Bonds, Public Education Government Fund, and Propositions 1 and 2 sales tax initiatives for Edwards Aquifer and Linear Creekways.



Future Alamodome Expansion Rendering

On November 2, 2010, the City held an election to impose a 1/8th of a cent sales and use tax for Proposition 1, the Edward's Aquifer Protection Venue Project, and Proposition 2, the Parks Development and expansion venue project. Propositions 1 and 2 provide for the collection of a 1/8th of a cent sales and use tax, receipts aggregating up to $135 million to be used as follows: $90 million to acquire and preserve land or interests in land in the Edwards Aquifer Recharge Zone and contributing zones both inside and outside Bexar County and $45 million to be used for the acquisition of open space and linear parks along San Antonio's Creekways, including Leon Creek, Salado Creek, Apache Creek, Alazan Creek, Martinez Creek, San Pedro Creek, the Medina River and the San Antonio River. The $45 million is also to be used for improvements and additions to the Municipal Parks and Recreation System.

Citizens voted on May 9, 2015 to continue the 1/8th cent sales tax previously approved by the voters in 2000, 2005 and 2010 to provide funds to support aquifer protection and creation of linear creekway parks. Proposition 1 provides $100 million for the continuation of Edwards Aquifer protection initiatives to protect and preserve the primary source of water for San Antonio residents. Of the $100 million, $90 million will continue to be used toward the purchase of conservation easements and land protection over the sensitive recharge and contributing zones of the aquifer, while $10 million is dedicated for aquifer protection projects within urbanized areas exclusively in Bexar County. Proposition 2 provides funding in the amount of $80 million to preserve additional open space and continue the development of hike and bike trails along San Antonio's creekways and tributaries, and includes watershed and water quality protection efforts when developing parks improvements. Propositions 1 and 2 for 2010 and 2015 provide $192 million for the Six-Year Capital Plan.

Grant funding, in the amount of $2.9 million, funds less than 1% of the Six-Year Plan. The $2.9 million includes Community Development Block Grant (CDBG) funds and Home Investment Partnership Program (HOME) funds.

Figure 2
FY 2017 Through FY 2022 Capital Improvements Program by Revenue Source

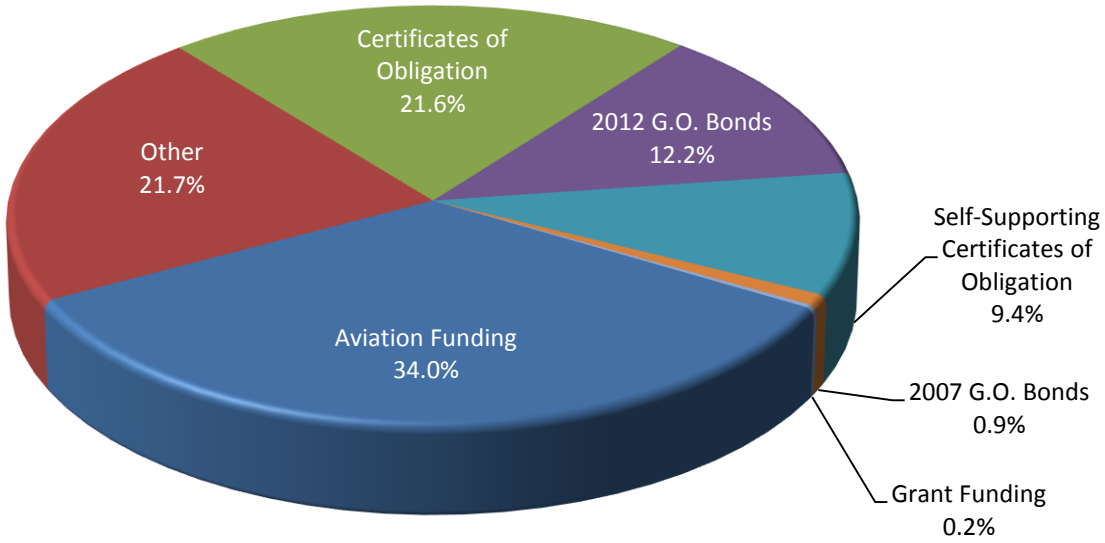


Figure 3
FY 2017 Through FY 2022 Capital Improvements Program by Revenue Source

($ In Thousands)

Program	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Total	Percentage
Aviation Funding	$133,907	$111,535	$47,590	$53,088	$55,089	$36,942	$438,151	34.0%
Other[1]	109,770	56,692	35,131	37,651	32,593	8,601	280,438	21.7%
Certificates of Obligation	120,889	77,340	20,000	20,000	20,000	20,000	278,229	21.6%
2012 General Obligation Bonds	135,931	21,347	0	0	0	0	157,278	12.2%
Self-Supporting Certificates of Obligation	73,177	47,874	355	0	0	0	121,406	9.4%
2007 General Obligation Bonds	8,637	2,385	0	0	0	0	11,022	0.9%
Grant Funding	2,994	0	0	0	0	0	2,994	0.2%
Total	**$585,305**	**$317,173**	**$103,076**	**$110,739**	**$107,682**	**$65,543**	**$1,289,518**	**100 %**

[1]*Includes Convention Center, Edwards Aquifer Program, and Linear Creekway Program.*

REVENUE HIGHLIGHTS

The following information provides a brief description of the 2007 and 2012 General Obligation Bond Programs, the Advanced Transportation District, Propositions 1, 2, and 3 Sales Tax Initiatives and selected capital projects as well as analysis relevant to the revenues and/or programs within the four functional categories of the Six-Year Capital Plan. A thorough description for each capital project, as well as its City Council District location(s), can be found in the table titled, Capital Improvements Program by Function, Program and Project with Revenue Source, Scope and Council District.

2007 GENERAL OBLIGATION BONDS

During a May 2007 election, citizens of San Antonio voted for and approved a $550 million General Obligation Bond Program. Of the $550 million, $16 million represents the remaining balance of which $6 million represents drainage improvements and $10 million represents street improvements. The 2007 General Obligation Bond Program is substantially complete.

2012 GENERAL OBLIGATION BONDS

During a May 2012 election, citizens of San Antonio voted for and approved a $596 million General Obligation Bond Program. The 2012 General Obligation Bond Program, a five-year program, is the City's largest bond program in history. The program was developed using a City-wide approach; the propositions and project count within the program are reflected in the following figure (See Figure 4).



Figure 4
2012 General Obligation Program Authorization
140 Projects totaling $596 million-Five (5) Propositions



ADVANCED TRANSPORTATION DISTRICT

On November 2, 2004, San Antonio voters approved the addition of 1/4th of a cent to the sales tax to create an Advanced Transportation District (ATD). The ATD generates approximately $10 million per year for transportation-related capital improvements. The goals of the ATD include construction of infrastructure improvements that result in less traffic congestion, improve sidewalks, make Americans Disabilities Act (ADA) compliant improvements, and improve and/or add crosswalks, pedestrian street markers, and other facilities. The one-year program has $9.5 million programmed to be spent through FY 2017.



The Capital Budget allocates funding for park improvements.

PROPOSITION 2 – 2005 PARKS DEVELOPMENT AND EXPANSION

Proposition 2 of the May 2005 initiative provides $45 million for the purpose of financing the acquisition of open space and linear parks along Leon Creek, Salado Creek, Medina River, and the San Antonio River. The funds will also be used for some operating and maintenance needs associated with these waterways. The FY 2017 through FY 2022 Capital Program includes $2 million in Proposition 2 funds.

PROPOSITION 1 – 2010 EDWARDS AQUIFER RECHARGE ZONE

In November 2010, City of San Antonio voters approved a sales and use tax at the rate of 1/8th of a cent effective through 2016. Proposition 1 provides $90 million for the purpose to acquire and preserve land or interests in land in the Edwards Aquifer recharge and contributing zones both inside and outside Bexar County. The FY 2017 through FY 2022 Capital Program includes $7.5 million in Proposition 1 funds.

PROPOSITION 2 – 2010 PARKS DEVELOPMENT AND EXPANSION

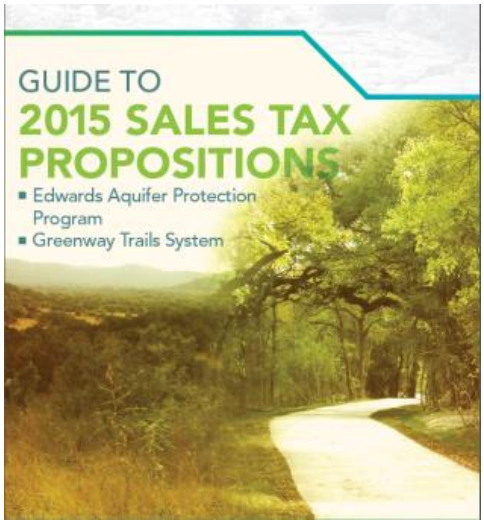
Proposition 2 of the November 2010 initiative approved $45 million for the purpose of the acquisition of open space and linear parks along San Antonio's Creekways, specifically including Leon Creek, Salado Creek, Apache Creek, Alazan Creek, Martinez Creek, San Pedro Creek, the Medina River and the San Antonio River and for improvements and additions to the Municipal Parks and Recreation System. The FY 2017 through FY 2022 Capital Program includes $19 million in Proposition 2 funds.

PROPOSITION 1 – 2015 EDWARDS AQUIFER RECHARGE ZONE

In May 2015, City of San Antonio voters approved a sales and use tax at the rate of 1/8th of a cent effective through 2016. Proposition 1 provides $100 million to acquire and preserve land or interests in land in the Edwards Aquifer recharge and contributing zones. $90 million will continue to be used toward the purchase of conservation easements and land protection, while $10 million is dedicated for aquifer protection projects within urbanized areas exclusively in Bexar County. The FY 2017 through FY 2022 Capital Program includes $93 million in Proposition 1 funds.

PROPOSITION 2 – 2015 PARKS DEVELOPMENT AND EXPANSION

Proposition 2 in the May 2015 initiative approved $80 million for the purpose of the acquisition of open space and linear parks along San Antonio's Creekways. The funds will also be used for some operating, maintenance and renovation needs associated with these renovations and acquisitions. The FY 2017 through FY 2022 Capital Program includes $68 million in Proposition 2 funds.



2015 Proposition 1 & 2 provides funding for land acquisitions to create safe walkable greenways & protect the Edwards Aquifer.

EXPENDITURES

Each capital project in the Six-Year Plan is categorized into one of nine programs. Figures 5 and 6 represent the planned budget activity for each program category in the FY 2017 through FY 2022 Capital Plan. For more detailed information regarding program expenditures in the program, refer to the Highlights section and the following tables.

Figure 5
FY 2017 through FY 2022 Capital Improvements Program by Program Category

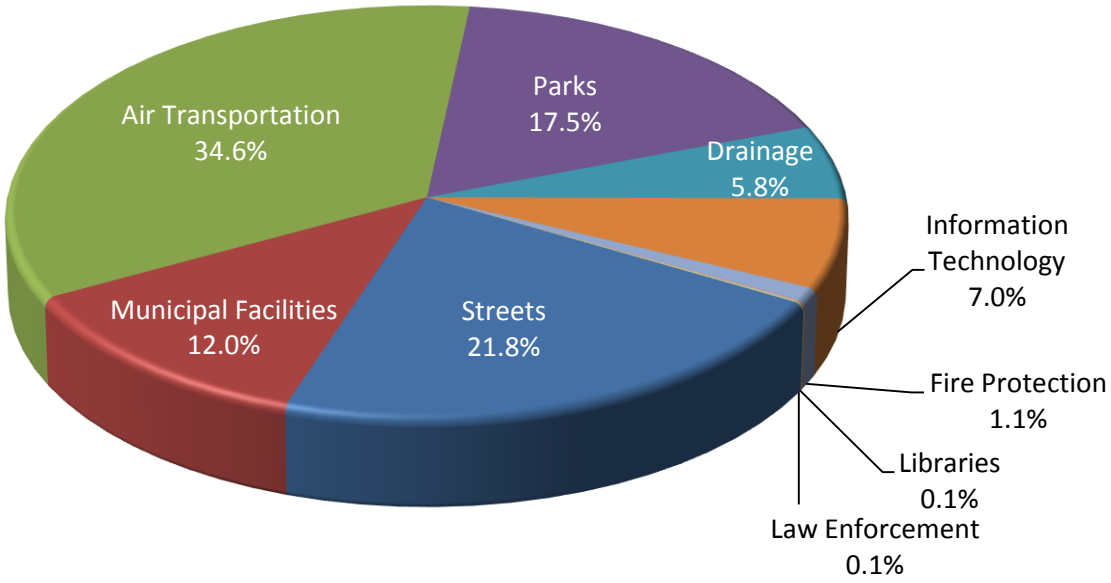


Figure 6
FY 2017 through FY 2022 Capital Improvements Program by Program Category

($ In Thousands)

Program Category	FY 2017 – FY 2022	Percentage
Air Transportation	$446,446	34.6%
Streets	281,071	21.8%
Parks	226,121	17.5%
Municipal Facilities	154,778	12.0%
Information Technology	90,753	7.0%
Drainage	74,700	5.8%
Fire Protection	13,116	1.1%
Law Enforcement	1,409	0.1%
Libraries	1,124	0.1%
Total FY 2017-FY 2022 Program	**$ 1,289,518**	**100%**

GENERAL GOVERNMENT

- INFORMATION TECHNOLOGY

  The Information Technology Program, totaling $90.7 million and 5 projects in the Six-Year Plan, addresses improvements to new or updated information technologies, or replacement of old IT infrastructure.

- MUNICIPAL/OTHER FACILITIES

  The Municipal/Other Facilities Program includes Recreation and Culture, Municipal owned facilities and other facilities totaling $155 million in the Six-Year Plan. The $155 million in Municipal Facilities is made up of 24 improvement projects such as construction of new bulky waste centers, Improvements to Alamo Plaza, the Convention Center expansion and renovations, additional funding for the Witte Museum, and Alamodome improvements. Of the $155 million in planned expenditures, $57 million is allocated for the Southeast & Leslie Road Service Centers construction.

PUBLIC HEALTH & SAFETY

- DRAINAGE

  There are 38 drainage and flood control projects worth $75 million programmed in the Six-Year Plan. A majority of these drainage projects are funded through the 2007 and 2012 General Obligation Bond Programs, Storm Water Revenue Bonds, and Certificates of Obligation. Some examples of drainage projects include the Hausman Road (Loop 1604 to IH-10), Belford and McCullough Avenue Area Drainage, and Seeling Channel Improvements.

- FIRE PROTECTION

  The Six-Year Plan includes $13 million to address fire protection needs. The $13 million is included for needs-based replacement of fire stations at various locations. There are 4 total projects related to Fire Protection.

- LAW ENFORCEMENT

  The Capital Budget includes $1.4 million for one law enforcement capital projects. The funds are included for taser replacements.



Rendering of Fire Station #18. The Capital Budget allocates funding to design, renovate and replace fire stations city-wide.

RECREATION AND CULTURE

- LIBRARIES

  Consisting of 4 projects, the Libraries Program in the Six-Year Plan totals $1.1 million. Of the $1.1 million in planned expenditures, $600,000 is for the Guadalupe Cultural Arts Center.

- PARKS

  The FY 2017-2022 Capital Budget includes $226 million planned for 60 Parks improvements. The majority of funding for the Parks Program comes from sales tax initiatives Propositions 1 and 2 ($190 million). Examples of projects in this program include the Edwards Aquifer Protection Program, Linear Park Expansion Program, improvements to San Antonio River and Riverwalk, the development of recreational and multi-use facilities, and neighborhood park improvements. This program also includes various improvements to the Salado and Leon Creeks and the Medina River.



The Capital Budget allocates funding for the development and improvements of parks city-wide.

TRANSPORTATION

- AIR TRANSPORTATION



The Capital Budget allocates funding for the Consolidated Rental Car Facility (CONRAC)

The Air Transportation Program, totaling $446 million over the next six years, includes 96 projects planned or currently under construction at San Antonio International Airport (SAT) and Stinson Municipal Airport. The projects are consistent with the Airport Master Plan and are necessary to accommodate the projected growth in aircraft and passenger activity at SAT and to replace or rehabilitate certain facilities and equipment at SAT and Stinson Municipal Airports.

The major components of the program include Terminal A Renovations and the Consolidated Rental Car Facility. There is $88 million included in the Six-Year Plan for Terminal A Renovations and Refurbishment. There is also $72 million for the Consolidated Rental Car Facility. The Six-Year Plan also includes Stinson Airport improvements totaling $24 million.

- STREETS

Made up of 76 projects, the Streets Program totals $281 million. As the second largest funding source of the Six-Year plan, the 2012 General Obligation Bond Program provides $93 million for the plan. Examples of 2012 General Obligation Bond street projects include $7 million for Ray Ellison Blvd, $9 million for Presa Ramps at Highway 90, and $5 million for the Hausman Road Loop 1604 to IH 10 area. The Six-Year Plan also includes $118 million in Certificates of Obligations for various projects to include $104 million for the Street Maintenance Program and $15 million for sidewalk improvements.

ADOPTED FY 2017 CAPITAL BUDGET

OVERVIEW

The FY 2017 Adopted Capital Budget totals $585 million and is comprised of 247 projects. Below, Figures 7 and 8 show the major revenues in the Adopted Capital Budget. On the following page, Figures 9 and 10 illustrate the planned expenditures for FY 2017 by program category.

Figure 7
FY 2017 Capital Budget by Revenue Source

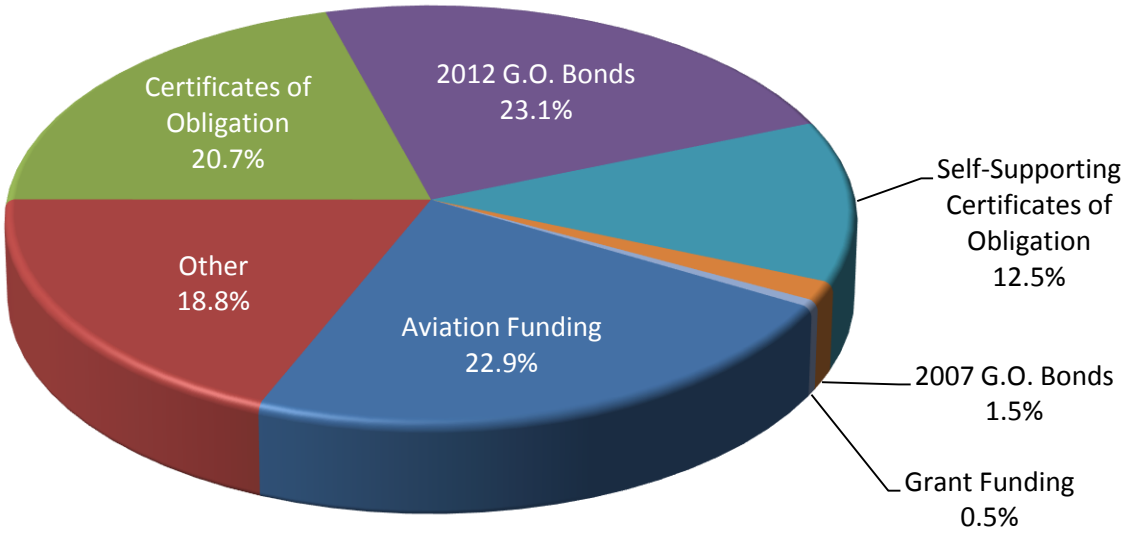


Figure 8
FY 2017 Capital Budget by Revenue Source

($ In Thousands)

Revenue Source	FY 2017 Budget	Percentage
2007 General Obligation Bonds	$8,637	1.5%
2012 General Obligation Bonds	135,931	23.1%
Aviation Funding	133,907	22.9%
Certificates of Obligation	120,889	20.7%
Grant Funding	2,994	0.5%
Other[1]	109,770	18.8%
Self-Support Certificates of Obligation	73,177	12.5%
Total FY 2017 Revenues	**$585,305**	**100%**

[1]Includes Convention Center, Edwards Aquifer Program, and Linear Creekway Program.

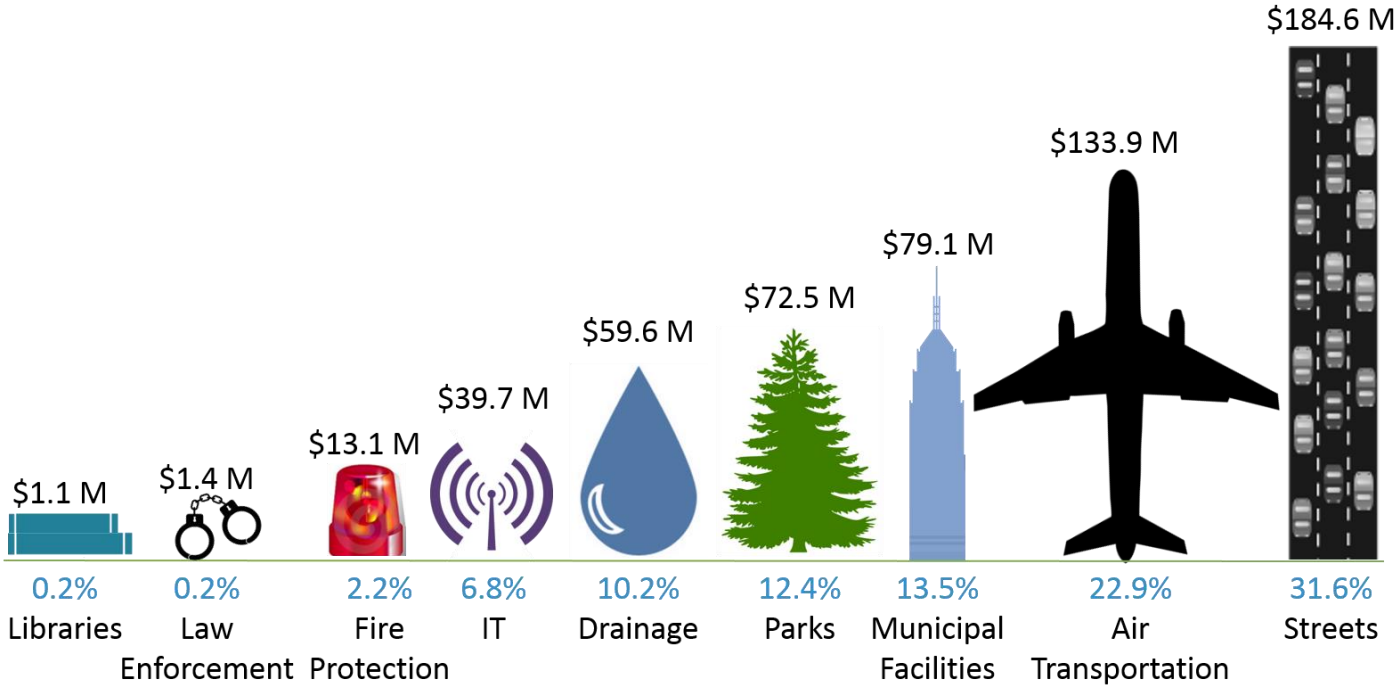
Figure 9
FY 2017 Capital Budget by Program Category

($ In Thousands)

Program Category	FY 2017 Amount	Percentage
Streets	$184,680	31.6%
Air Transportation	133,906	22.9%
Municipal Facilities	79,148	13.5%
Parks	72,512	12.4%
Drainage	59,671	10.2%
Information Technology	39,739	6.8%
Fire Protection	13,116	2.2%
Law Enforcement	1,409	0.2%
Libraries	1,124	0.2%
Total FY 2017 Program	**$585,305**	**100%**

Figure 10
FY 2017 Capital Budget by Program Category

($ In Thousands)



OPERATING & MAINTENANCE IMPACT

The Operating and Maintenance of Capital Projects is reviewed and evaluated as part of the Five-Year Financial Forecast in April. Operating and Maintenance costs for projects scheduled to be completed in the upcoming fiscal year are included in the operating budget. The following section summarizes, by function and program, the fiscal impact that projects scheduled to be completed in FY 2017 will have on the City's operating and maintenance budget.

For FY 2017, $2,722,030 has been budgeted for operating and maintenance costs associated with capital projects included in the FY 2017 Adopted Capital Budget. Planned capital projects often require additional operating and maintenance funds upon completion. Depending on the project, operating and maintenance costs are budgeted in the corresponding operating fund for the purpose of providing operating and/or maintenance services.

Below is the cost included in the FY 2017 Adopted Budget to address operating needs of capital projects to be completed during FY 2017.

- PARKS LINEAR GREENWAY PROGRAM

In FY 2017, $343,320 provides for the maintenance and security of new creek way and multi-use trails acquired through the Sales Tax Venues. During FY 2017 the City anticipates development of 2.4 miles of additional greenway trails and acquisition of approximately 5 new acres and 8 new components, including bridges, signage, parking areas, water fountains, and lighting at various locations throughout the City.

- PARKS ACQUISITION AND DEVELOPMENT

In FY 2017, $531,673 provides for maintenance and security of new facilities and park components. During FY 2017 the City anticipates acquiring about 94 new components in approximately 19 parks, will be added to the park inventory. Park components include fitness stations, picnic units, playground, dog park and basketball court.

- 2012 BOND PROGRAM PROJECTS

In FY 2017, $543,672 provides for operations and maintenance for a new District 3 Senior Center. The Senior Center will be located in South Side Lions Park, is anticipated to open in January 2017. The center is expected to serve about 2,000 senior citizens.

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Capital Projects Spending Plan Table

The following schedule follows the projected spending plan for projects approved within the Six-Year FY 2017 to FY 2022 Capital Program

FY 2017 - FY 2022 CAPITAL IMPROVEMENT PROGRAM

CAPITAL IMPROVEMENTS PROGRAM BY FUNCTION, PROGRAM AND PROJECT WITH PROJECTED REVENUE SOURCE(S), SCOPE AND COUNCIL DISTRICT LOCATION(S) For FY 2017 Through FY 2022 (Dollars In Thousands)

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
GENERAL GOVERNMENT							
INFORMATION TECHNOLOGY							
ENTERPRISE LAND MANAGEMENT SYSTEM							
2015 CERTIFICATES OF OBLIGATION	2,761	0	0	0	0	0	2,761
DEVELOPMENT SERVICES FUND	8,998	306	0	0	0	0	9,304
Total	**11,759**	**306**	**0**	**0**	**0**	**0**	**12,065**
Council District(s): CW	Project (09-00065) - This project provides for the modernization of permitting and code enforcement software systems. The new systems will help citizens apply for permits, check the status of a violation, and offer historical information for a particular property.						
IT INFRASTRUCTURE/SERVERS REPLACEMENT							
UNISSUED TAX NOTES	5,000	5,000	5,000	5,000	5,000	5,000	30,000
Total	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**	**30,000**
Council District(s): CW	Project (09-00058) - This project will fund $5 million each year to replace existing technology infrastructure.						
NEW TECHNOLOGY PROJECTS							
UNISSUED CERTIFICATES OF OBLIGATION	5,000	0	0	0	0	0	5,000
Total	**5,000**	**0**	**0**	**0**	**0**	**0**	**5,000**
Council District(s): CW	Project (09-00061) - This project allocates $5 million for New Technology Projects.						
RADIO AND SYSTEM REPLACEMENT							
2016 CERTIFICATES OF OBLIGATION	4,055	0	0	0	0	0	4,055
UNISSUED CERTIFICATES OF OBLIGATION	5,945	25,708	0	0	0	0	31,653
Total	**10,000**	**25,708**	**0**	**0**	**0**	**0**	**35,708**
Council District(s): CW	Project (09-00051) - This project replaces the existing radio system.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
GENERAL GOVERNMENT							
INFORMATION TECHNOLOGY							
SMART CITIES PROJECTS							
UNISSUED CERTIFICATES OF OBLIGATION	7,980	0	0	0	0	0	7,980
Total	**7,980**	**0**	**0**	**0**	**0**	**0**	**7,980**

Council District(s)

CW

Project (11-00001) - This project will be used to implement smart city technologies.

TOTAL INFORMATION TECHNOLOGY	**39,739**	**31,014**	**5,000**	**5,000**	**5,000**	**5,000**	**90,753**
GENERAL GOVERNMENT							
MUNICIPAL FACILITIES							
ADA ALAMODOME BLDG IMPROVEMENTS							
ALAMODOME IMPROVEMENT AND CONTINGENCY FUND	144	0	0	0	0	0	144
Total	**144**	**0**	**0**	**0**	**0**	**0**	**144**

Council District(s)

2

Project (45-00028) - This project provides for the partial replacement of the Fire System piping at the Alamodome.

ALAMEDA THEATER RESTORATION							
UNISSUED SELF SUPPORTING CERTIFICATES OF OBLIGATION	6,000	0	0	0	0	0	6,000
Total	**6,000**	**0**	**0**	**0**	**0**	**0**	**6,000**

Council District(s)

1

Project (23-01541) - This project provides funds for renovations to the theater that will provide a multi-use space, repurpose the stage house to accommodate a 200 seat black box theater, provide approximately 70,500 square feet of office and studio space. Additionally, this program will provide funds for programs mural opportunities.

ALAMO PLAZA							
2016 CERTIFICATES OF OBLIGATION	7,000	0	0	0	0	0	7,000
UNISSUED CERTIFICATES OF OBLIGATION	0	10,000	0	0	0	0	10,000
Total	**7,000**	**10,000**	**0**	**0**	**0**	**0**	**17,000**

Council District(s)

CW

Project (23-01496) - This project will provide funding for the Alamo Plaza.

ALAMODOME FIRE SECURITY SYSTEMS							
ALAMODOME IMPROVEMENT AND CONTINGENCY FUND	200	0	0	0	0	0	200
Total	**200**	**0**	**0**	**0**	**0**	**0**	**200**

Council District(s)

2

Project (45-00031) - This project will remove the existing fire pump controllers and replace with new soft start fire pump controllers at the Alamodome.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
GENERAL GOVERNMENT							
MUNICIPAL FACILITIES							
ALAMODOME RENOVATION							
2015 SELF SUPPORTING TAXABLE CERTIFICATES OF OBLIGATION	15,548	1,000	0	0	0	0	16,548
ENERGY EFFICIENCY FUND	700	0	0	0	0	0	700
Total	**16,248**	**1,000**	**0**	**0**	**0**	**0**	**17,248**
Council District(s) 2	Project (45-00030) - Major renovations to the Alamodome to accommodate the needs for NCAA final 4 basketball tournament.						
CHILD SAFE HEADQUARTERS BUILDING							
UNISSUED CERTIFICATES OF OBLIGATION	1,000	0	0	0	0	0	1,000
Total	**1,000**	**0**	**0**	**0**	**0**	**0**	**1,000**
Council District(s) 1	Project (17-00037) - This project will provide funding for construction of a Child Safe headquarters building.						
CITYWIDE FACILITY NEEDS							
UNISSUED CERTIFICATES OF OBLIGATION	5,000	0	0	0	0	0	5,000
Total	**5,000**	**0**	**0**	**0**	**0**	**0**	**5,000**
Council District(s) CW	Project (35-00001) - This project will address citywide deferred maintenance facility needs.						
CONVENTION CENTER EXPANSION							
TEXAS PUBLIC FACILITY CORPORATION	6,000	0	0	0	0	0	6,000
Total	**6,000**	**0**	**0**	**0**	**0**	**0**	**6,000**
Council District(s) 1	Project (42-00038) - This project will provide for the programming, design, and construction of the expanded Convention Center space to the east as well as the demolition of the west portion.						
EASTSIDE EDUCATION & WORKFORCE DEV. CTR.							
2010 ISSUED CERTIFICATES OF OBLIGATION	656	111	0	0	0	0	767
Total	**656**	**111**	**0**	**0**	**0**	**0**	**767**
Council District(s) 2	Project (40-00214) - This project will provide funding for the Eastside Education & Workforce Development Center.						
GOOD SAMARITAN VETERANS OUTREACH AND TRANSITION CENTER							
2016 CERTIFICATES OF OBLIGATION	450	0	0	0	0	0	450
Total	**450**	**0**	**0**	**0**	**0**	**0**	**450**
Council District(s) 2	Project (19-00020) - This project provides funding for the Good Samaritan Veterans Outreach and Transition Center.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
GENERAL GOVERNMENT							
MUNICIPAL FACILITIES							
INDIAN CREEK CENTROMED CLINIC							
2016 CERTIFICATES OF OBLIGATION	450	0	0	0	0	0	450
Total	**450**	**0**	**0**	**0**	**0**	**0**	**450**

Council District(s)

4

Project (23-01514) - This project funds the construction of a community health center, expanding access to primary and specialty medical, dental, and mental health care and wellness resources for low-income and uninsured residents.

LESLIE ROAD SERVICE CENTER							
UNISSUED SELF SUPPORTING CERTIFICATES OF OBLIGATION	7,000	17,550	0	0	0	0	24,550
Total	**7,000**	**17,550**	**0**	**0**	**0**	**0**	**24,550**

Council District(s)

CW

Project (40-00434) - This project will design and construct a new facility needed to replace the Culebra Road service center.

NEW PARKING GARAGE							
UNISSUED SELF SUPPORTING CERTIFICATES OF OBLIGATION	5,000	13,139	0	0	0	0	18,139
Total	**5,000**	**13,139**	**0**	**0**	**0**	**0**	**18,139**

Council District(s)

CW

Project (40-00208) - This project will construct a new parking garage to address demand for parking in the central business district.

PARKING FACILITY IMPROVEMENTS							
PARKING IMPROVEMENT AND CONTINGENCY FUND	750	630	1,180	1,250	230	0	4,040
Total	**750**	**630**	**1,180**	**1,250**	**230**	**0**	**4,040**

Council District(s)

1

Project (19-00014) - This project will provide parking facility improvements and deferred maintenance for existing garages and lots.

PARKING TRAILBLAZING SIGNAGE SYSTEM							
PARKING IMPROVEMENT AND CONTINGENCY FUND	150	0	0	0	0	0	150
Total	**150**	**0**	**0**	**0**	**0**	**0**	**150**

Council District(s)

1

Project (19-00013) - This project will develop and implement a Parking Trailblazing Signage System for the Central Business District, to include public and privately operated garages.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
GENERAL GOVERNMENT							
MUNICIPAL FACILITIES							
PERRIN BEITEL HOMESTEAD (SWAN'S LANDING)							
UNISSUED CERTIFICATES OF OBLIGATION	1,000	0	0	0	0	0	1,000
Total	**1,000**	**0**	**0**	**0**	**0**	**0**	**1,000**

Council District(s)

10

Project (23-01546) - Property acquisition and renovation of the Perrin Homestead (6.76 acre parcel) property for community use.

PORT SA SITE DEVELOPMENT							
UNISSUED CERTIFICATES OF OBLIGATION	1,540	0	0	0	0	0	1,540
Total	**1,540**	**0**	**0**	**0**	**0**	**0**	**1,540**

Council District(s)

4 9

Project (16-00014) - This project funds infrastructure preparation for future site development.

RENOVATION OF CITY OWNED GOLF COURSES							
2015 SELF SUPPORTING CERTIFICATES OF OBLIGATION	724	0	0	0	0	0	724
2016 SELF SUPPORTING CERTIFICATES OF OBLIGATION	1,460	2,185	355	0	0	0	4,000
Total	**2,184**	**2,185**	**355**	**0**	**0**	**0**	**4,724**

Council District(s)

CW

Project (26-00627) - This project provides funding for improvements across the Citys seven golf courses.

RIVER BARGE DESIGN AND CONSTRUCTION							
2016 SELF SUPPORTING TAXABLE CERTIFICATES OF OBLIGATION	6,500	0	0	0	0	0	6,500
Total	**6,500**	**0**	**0**	**0**	**0**	**0**	**6,500**

Council District(s)

1

Project (19-00021) - Provide funding for the design of a new river barge fleet and construction of a prototype barge.

SAN ANTONIO MUSEUM OF ART							
2012 GO LIBRARY IMPROVEMENT BOND	800	0	0	0	0	0	800
Total	**800**	**0**	**0**	**0**	**0**	**0**	**800**

Council District(s)

1 CW

Project (40-00412) - This project will leverage funding for the relocation of the San Antonio Museum of Art's central physical plant.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
GENERAL GOVERNMENT							
MUNICIPAL FACILITIES							
SOUTHEAST SERVICE CENTER							
UNISSUED CERTIFICATES OF OBLIGATION	2,500	14,000	0	0	0	0	16,500
UNISSUED SELF SUPPORTING CERTIFICATES OF OBLIGATION	2,500	14,000	0	0	0	0	16,500
Total	**5,000**	**28,000**	**0**	**0**	**0**	**0**	**33,000**
Council District(s) CW	Project (23-01501) - This project will fund the relocation of the Southeast Service Center to include land acquisition and preliminary design.						
TIMBER RANCH (TEZEL RD) PROP ACQUISITION							
UNISSUED CERTIFICATES OF OBLIGATION	625	0	0	0	0	0	625
Total	**625**	**0**	**0**	**0**	**0**	**0**	**625**
Council District(s) 6	Project (23-01547) - Property acquisition of 1.546 acre tract of land located at Tezel Road and Timber Ranch for community use.						
TOBIN GARAGE							
PARKING OPERATING FUND	5,000	0	0	0	0	0	5,000
Total	**5,000**	**0**	**0**	**0**	**0**	**0**	**5,000**
Council District(s) 1	Project (19-00016) - This project allows for a development agreement between the City of San Antonio and The Bexar County Performing Arts Center Foundation to provide funding to facilitate the construction of a parking facility to serve the Tobin Performing Arts Center.						
WESTSIDE EDUCATION & TRAINING CENTER							
2015 CERTIFICATES OF OBLIGATION	450	0	0	0	0	0	450
Total	**450**	**0**	**0**	**0**	**0**	**0**	**450**
Council District(s) 6	Project (19-00017) - Provide funding for the development of the Westside Education & Training Center.						
TOTAL MUNICIPAL FACILITIES	**79,148**	**72,615**	**1,535**	**1,250**	**230**	**0**	**154,778**
TOTAL GENERAL GOVERNMENT	**118,887**	**103,629**	**6,535**	**6,250**	**5,230**	**5,000**	**245,531**
PUBLIC HEALTH & SAFETY							
DRAINAGE							
BARBARA DRIVE AREA DRAINAGE							
STORM WATER REGIONAL FACILITIES FUND	4,800	0	0	0	0	0	4,800
Total	**4,800**	**0**	**0**	**0**	**0**	**0**	**4,800**
Council District(s) 1	Project (23-01398) - This project will assist Bexar County Flood Control with funding of the Barbara Drive project.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
PUBLIC HEALTH & SAFETY							
DRAINAGE							
BELFAST & JANDA SUSAN AREA DRAINAGE							
2012 GO DRAINAGE IMPROVEMENT BOND	658	0	0	0	0	0	658
Total	**658**	**0**	**0**	**0**	**0**	**0**	**658**

Council District(s)

1

Project (40-00324) - This project will provide for the construction of a channel and underground storm drain system with street reconstruction to include curbs, sidewalks and driveway approaches as needed, including acquisition of necessary right of way.

BELFORD AREA DRAINAGE							
2012 GO DRAINAGE IMPROVEMENT BOND	3,981	0	0	0	0	0	3,981
Total	**3,981**	**0**	**0**	**0**	**0**	**0**	**3,981**

Council District(s)

3

Project (40-00423) - This project will provide for drainage improvements in the Belford area. A study will be used to identify which projects will be selected.

BRICKEN CIRCLE PHASE 2 DRAINAGE IMPROVEMENT							
STORM WATER OPERATING FUND	148	0	0	0	0	0	148
Total	**148**	**0**	**0**	**0**	**0**	**0**	**148**

Council District(s)

10

Project (23-01483) - This project constructs an earthen channel and slotted curb along Gilder Blvd needed to alleviate flooding issues along Pomeroy Circle. Construction will also include driveways, mailboxes, and safety-end treatments.

BROOKS NORTH CAMPUS DRAINAGE							
2015 SELF SUPPORTING CERTIFICATES OF OBLIGATION	155	0	0	0	0	0	155
Total	**155**	**0**	**0**	**0**	**0**	**0**	**155**

Council District(s)

3

Project (23-01465) - The Brooks North Campus Drainage project (along S. New Braunfels) will make infrastructure improvements to facilitate the development of a planned, mixed-use town center. Funding also includes utility relocation and development.

CASTLERIDGE/SLICK RANCH FLOOD PLAIN IMPROVEMENT							
STORM WATER REGIONAL FACILITIES FUND	0	1,553	303	0	0	0	1,856
STORM WATER REVENUE BONDS	1,842	289	0	0	0	0	2,131
Total	**1,842**	**1,842**	**303**	**0**	**0**	**0**	**3,987**

Council District(s)

6

Project (23-01484) - Includes design and environmental phase of 3,100 linear foot section of Slick Ranch Creek. Project will deepen and widen earthen channel in order to remove approximately 395 properties from the 100-year floodplain.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
PUBLIC HEALTH & SAFETY							
DRAINAGE							
COYOL ST. DRAINAGE IMPROVEMENTS							
STORM WATER OPERATING FUND	104	0	0	0	0	0	104
Total	**104**	**0**	**0**	**0**	**0**	**0**	**104**
Council District(s) 5	Project (23-01485) - Installs underground drainage system needed to alleviate flooding along Coyol St. New system will tie into an existing system at the intersection of SW38th St and Coyol St.						
DALLAS AND ATLANTA DRAINAGE SYSTEM REPLACEMENT-PH I							
2005 STORM WATER REVENUE BOND	258	0	0	0	0	0	258
Total	**258**	**0**	**0**	**0**	**0**	**0**	**258**
Council District(s) 1	Project (23-01434) - This project will provide for drainage improvements along the Dallas and Atlanta Drainage System.						
EAST RECTOR STORM WATER REHABILITATION							
STORM WATER OPERATING FUND	100	0	0	0	0	0	100
Total	**100**	**0**	**0**	**0**	**0**	**0**	**100**
Council District(s) 1	Project (23-01494) - This project rehabilitates failing underground corrugated metal pipes located under E. Rector from Jones Maltsberger Rd to the Airport Tributary. Rehabilitation work will consist of slip lining the existing pipe so as to avoid any street work or utility adjustments.						
ELMENDORF LAKE IMPROVEMENTS							
STORM WATER REGIONAL FACILITIES FUND	187	0	0	0	0	0	187
Total	**187**	**0**	**0**	**0**	**0**	**0**	**187**
Council District(s) 5	Project (23-01301) - This project provides the design and construction of water quality improvement measures around the lake. These measures would include bio-swales, grass filter strips, possible rain gardens, trash collection systems, and other filtration mechanisms. This project will be coordinated with Bexar County and the San Antonio River Authority.						
FAY AVE RECONSTRUCTION							
2003 STORM WATER REVENUE BOND	107	0	0	0	0	0	107
Total	**107**	**0**	**0**	**0**	**0**	**0**	**107**
Council District(s) 5	Project (23-01436) - This project will improve drainage by installing an underground storm sewer and reconstructing roadways.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
PUBLIC HEALTH & SAFETY							
DRAINAGE							
GILLETTE BLVD RECONSTRUCTION & DRAINAGE IMPROVEMENTS							
STORM WATER OPERATING FUND	1,689	0	0	0	0	0	1,689
Total	**1,689**	**0**	**0**	**0**	**0**	**0**	**1,689**
Council District(s) 3	Project (23-01486) - This project installs underground drainage system needed to alleviate flooding along Gillette Blvd. and tie into an existing system on Moursund Blvd. The project will also include reconstructing Gillette Blvd. from Garnett Ave to Moursund Blvd.						
GOLIAD RD (SE MILITARY DR. TO LOOP 410)							
2012 GO DRAINAGE IMPROVEMENT BOND	465	0	0	0	0	0	465
Total	**465**	**0**	**0**	**0**	**0**	**0**	**465**
Council District(s) 3	Project (40-00424) - This project will construct drainage improvements along Goliad and reconstruct the roadway with curbs, sidewalks and driveway approaches as needed, including acquisition of necessary right of way.						
HAUSMAN ROAD (LOOP 1604 TO IH 10)							
2012 GO DRAINAGE IMPROVEMENT BOND	293	0	0	0	0	0	293
Total	**293**	**0**	**0**	**0**	**0**	**0**	**293**
Council District(s) 8	Project (40-00425) - This project will provide drainage funding to widen and reconstruct Hausman Rd. Drainage improvements will include an underground storm drain system, including acquisition of necessary right-of-way.						
INDIAN CREEK CHANNEL PHASE II							
2012 GO DRAINAGE IMPROVEMENT BOND	2,542	0	0	0	0	0	2,542
Total	**2,542**	**0**	**0**	**0**	**0**	**0**	**2,542**
Council District(s) 4	Project (40-00326) - This project will reconstruct portions of the Indian Creek Channel and upgrade the box culvert bridge at Ray Ellison to improve water conveyance.						
MCCULLOUGH AVENUE AREA DRAINAGE							
2012 GO DRAINAGE IMPROVEMENT BOND	8,405	1,230	0	0	0	0	9,635
Total	**8,405**	**1,230**	**0**	**0**	**0**	**0**	**9,635**
Council District(s) 1	Project (40-00327) - This project will design and construct storm drain systems and reconstruct the affected roadways to reduce the storm water runoff to the lower level of IH 35.						
MENGER CREEK DRAINAGE							
2012 GO DRAINAGE IMPROVEMENT BOND	3,736	0	0	0	0	0	3,736
Total	**3,736**	**0**	**0**	**0**	**0**	**0**	**3,736**
Council District(s) 2	Project (40-00328) - This project will construct channel improvements from North Walters to Rio Grande and improve the Rio Grande crossing and the railroad crossing.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
PUBLIC HEALTH & SAFETY							
DRAINAGE							
MOURSUND STORM DRAIN RECONSTRUCTION							
STORM WATER OPERATING FUND	1,200	0	0	0	0	0	1,200
Total	**1,200**	**0**	**0**	**0**	**0**	**0**	**1,200**

Council District(s)

3

Project (23-01549) - The project will replace an existing dual 60" Corrugated Metal Pipe (CMP) stream with an 8'X6' concrete box culvert from W. Ansley Blvd. to Dorsey Dr. The dual 60" CMP has caused repeated failures to the street surface. Storm Water Operations has repaired this system many times. This project will insure the drainage system is operating at an optimum level for the safety of the public. This project will also include reconstruction of Moursund Blvd. for the length of the project. However, the cost estimate includes pavement reconstruction only; sidewalks, curbs and driveway approaches will not be included as they are in good condition.

MUD CREEK TRIBUTARY A DRAINAGE							
2012 GO DRAINAGE IMPROVEMENT BOND	300	0	0	0	0	0	300
Total	**300**	**0**	**0**	**0**	**0**	**0**	**300**

Council District(s)

10

Project (40-00330) - This project improves the existing channel and drainage to remove properties from the floodplain. This project may include acquisition of necessary right of way.

OLMOS CREEK ECOSYSTEM RESTORATION							
STORM WATER REGIONAL FACILITIES FUND	347	0	0	0	0	0	347
TREE PRESERVATION FUND	300	0	0	0	0	0	300
Total	**647**	**0**	**0**	**0**	**0**	**0**	**647**

Council District(s)

1

Project (23-01440) - This project will provide funding for the Olmos Creek Restoration Plan developed by the U.S. Army Corps of Engineers.

PORT AUTHORITY JET ENGINE TEST CELL FACILITY							
2006 CERTIFICATES OF OBLIGATION	462	0	0	0	0	0	462
2006 ISSUED TAX NOTES	500	0	0	0	0	0	500
Total	**962**	**0**	**0**	**0**	**0**	**0**	**962**

Council District(s)

1

Project (23-01478) - This project funds drainage improvements to address overall flooding at Port San Antonio.

PUBLIC ART - DRAINAGE							
2012 GO DRAINAGE IMPROVEMENT BOND	352	29	0	0	0	0	381
Total	**352**	**29**	**0**	**0**	**0**	**0**	**381**

Council District(s)

CW

Project (40-00334) - This project allocates funding for the construction, acquisition and installation of public art and design enhancements as related to the drainage projects.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
PUBLIC HEALTH & SAFETY							
DRAINAGE							
QUAIL CREEK TRIBUTARY DRAINAGE							
2012 GO DRAINAGE IMPROVEMENT BOND	1,565	0	0	0	0	0	1,565
Total	**1,565**	**0**	**0**	**0**	**0**	**0**	**1,565**
Council District(s) 10	Project (40-00331) - This project will improve the drainage in Quail Creek in the vicinity of Loop 410 and northward with channel and bridge improvements. This project may include acquisition of necessary right of way.						
REDLAND RD NORTH DRAINAGE (LOOP 1604 TO RIDGEWOOD PARKWAY)							
2012 GO DRAINAGE IMPROVEMENT BOND	4,000	4,522	0	0	0	0	8,522
Total	**4,000**	**4,522**	**0**	**0**	**0**	**0**	**8,522**
Council District(s) 10	Project (40-00426) - This project provides funding to reconstruct and widen Redland to five lanes which will include bike lanes, curbs, sidewalks, driveway approaches, traffic signal improvements and drainage improvements as needed. This project may include acquisition of necessary right of way.						
SALADO CREEK TRIBUTARY B RESTORATION							
STORM WATER REGIONAL FACILITIES FUND	1,259	218	0	0	0	0	1,477
Total	**1,259**	**218**	**0**	**0**	**0**	**0**	**1,477**
Council District(s) CW	Project (23-01394) - This project will replace the existing channel with a new concrete lined channel. Funding will also widen a section of the channel and may include acquisition of necessary right of way.						
SAPPHIRE & FLORA MAE (BILLY TO ALFRED DR)							
2012 GO DRAINAGE IMPROVEMENT BOND	500	0	0	0	0	0	500
Total	**500**	**0**	**0**	**0**	**0**	**0**	**500**
Council District(s) 2	Project (40-00332) - This project improves area drainage by installing a storm sewer system and the reconstruction of multiple roadways in the neighborhood with curbs, sidewalks and driveway approaches as needed.						
SEELING CHANNEL PHASE II DRAINAGE							
2012 GO DRAINAGE IMPROVEMENT BOND	6,441	4,073	0	0	0	0	10,514
Total	**6,441**	**4,073**	**0**	**0**	**0**	**0**	**10,514**
Council District(s) 7	Project (40-00427) - Reconstruct Seeling Channel, from Wilson to Morning Glory, to improve drainage and minimize flooding. This is a continuation of the Phase I project funded from the 2007-2012 Bond Program.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
PUBLIC HEALTH & SAFETY							
DRAINAGE							
TALLULAH & JUDIVAN ALLEY DRAINAGE							
STORM WATER OPERATING FUND	350	0	0	0	0	0	350
Total	**350**	**0**	**0**	**0**	**0**	**0**	**350**
Council District(s) 2	Project (23-01489) - Reconstructs alley located in between Tallulah Dr and Judivan from Kingston to Molokai. Project needed to alleviate flooding along the alleyway.						
TOPEKA BLVD RECONSTRUCTION & DRAINAGE IMPROVEMENTS							
STORM WATER OPERATING FUND	659	200	0	0	0	0	859
Total	**659**	**200**	**0**	**0**	**0**	**0**	**859**
Council District(s) 3	Project (23-01490) - Reconstructs Topeka Blvd from S Presa St to S Hackberry St. Project needed to alleviate flooding issues along the roadway.						
TWIN FALLS CLIFF STABILIZATION							
STORM WATER REGIONAL FACILITIES FUND	1,236	0	0	0	0	0	1,236
Total	**1,236**	**0**	**0**	**0**	**0**	**0**	**1,236**
Council District(s) CW	Project (23-01396) - This project will provide temporary stabilization from erosion of a cliff along Leon Creek. This project will include a preliminary engineering report, design, construction and stabilization of the cliffside.						
UPPER LEON CREEK							
2007 GO DRAINAGE IMPROVEMENT BOND	1,628	0	0	0	0	0	1,628
STORM WATER REGIONAL FACILITIES FUND	903	1,597	0	0	0	0	2,500
Total	**2,531**	**1,597**	**0**	**0**	**0**	**0**	**4,128**
Council District(s) 8	Project (23-03730) - This project will acquire properties necessary for the construction of regional detention facilities.						
UPPER LEON CREEK RSWF							
2007 GO DRAINAGE IMPROVEMENT BOND	1,663	286	0	0	0	0	1,949
Total	**1,663**	**286**	**0**	**0**	**0**	**0**	**1,949**
Council District(s) 8	Project (40-00065) - This project will acquire properties necessary for the construction of regional stormwater facilities (RSWF).						
UPPER WOODLAWN DRAINAGE							
STORM WATER REGIONAL FACILITIES FUND	929	0	0	0	0	0	929
Total	**929**	**0**	**0**	**0**	**0**	**0**	**929**
Council District(s) 7	Project (40-00428) - This project constructs drainage improvements in the Upper Woodlawn Lake area, to include downstream channel modifications at E. Sunshine Drive and approximately 100-ft of storm drain south of Rosemont.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
PUBLIC HEALTH & SAFETY							
DRAINAGE							
UTEX BOULEVARD IMPROVEMENTS							
BEXAR COUNTY FUNDING	165	0	0	0	0	0	165
Total	**165**	**0**	**0**	**0**	**0**	**0**	**165**

Council District(s)

8

Project (23-01504) - This project provides for engineering and construction-related costs pertaining to the Regional Drainage and Water Quality Public Infrastructure Improvements associated with the development of the SSFCU Headquarters.

WEST AVENUE LOW WATER CROSSING							
2012 GO DRAINAGE IMPROVEMENT BOND	2,874	0	0	0	0	0	2,874
Total	**2,874**	**0**	**0**	**0**	**0**	**0**	**2,874**

Council District(s)

9

Project (40-00333) - This project eliminates the low water crossing northeast of Nakoma and reconstructs the roadway as needed. This project may include acquisition of necessary right of way.

WESTOVER VALLEY RELIEF CHANNEL							
STORM WATER REGIONAL FACILITIES FUND	100	0	0	0	0	0	100
Total	**100**	**0**	**0**	**0**	**0**	**0**	**100**

Council District(s)

CW

Project (23-01390) - The purpose of this design only project is to alleviate the risk of flooding to the Westover Valley Subdivision. The re-grading and concrete lining of the existing channel to Culebra Creek will capture runoff from upstream properties and convey it through a dedicated drainage easement.

WESTOVER VALLEY RELIEF CHANNEL - CONSTRUCTION							
STORM WATER REGIONAL FACILITIES FUND	1,970	530	0	0	0	0	2,500
Total	**1,970**	**530**	**0**	**0**	**0**	**0**	**2,500**

Council District(s)

6

Project (23-01492) - Consists of construction phase of widening and deepening an existing channel located directly behind houses along Sable Arrow and Gemsbuck Chase from Impala street to Bushbuck Way. Project needed to alleviate flooding issues along this channel.

WOODLAWN-NEULON AREA DRAINAGE IMPROVEMENT							
STORM WATER OPERATING FUND	498	200	0	0	0	0	698
Total	**498**	**200**	**0**	**0**	**0**	**0**	**698**

Council District(s)

7

Project (23-01493) - Constructs an earthen channel located west of Neulon Drive to intercept runoff inundating Neulon Dr and homes along the roadway. Also includes reconstructing Neulon Dr from W Woodlawn to the deadend.

TOTAL DRAINAGE	**59,671**	**14,726**	**303**	**0**	**0**	**0**	**74,700**
PUBLIC HEALTH & SAFETY							
FIRE PROTECTION							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
PUBLIC HEALTH & SAFETY							
FIRE PROTECTION							
FIRE STATION 18 REPLACEMENT							
2012 GO PUBLIC SAFETY IMPROVEMENT BOND	2,979	0	0	0	0	0	2,979
2016 CERTIFICATES OF OBLIGATION	1,968	0	0	0	0	0	1,968
Total	**4,947**	**0**	**0**	**0**	**0**	**0**	**4,947**
Council District(s) 2	Project (40-00415) - This project provides construction of a new Fire Station 18 to replace the original Fire Station 18, built in 1957. This project includes land acquisition.						
FIRE STATION 2 REPLACEMENT							
2015 CERTIFICATES OF OBLIGATION	2,857	0	0	0	0	0	2,857
Total	**2,857**	**0**	**0**	**0**	**0**	**0**	**2,857**
Council District(s) 4	Project (20-00011) - This project will provide funding for land acquisition, design and construction of a replacement facility for Fire Station 2. The Fire Department Renovation Master Plan of 2003 determined that this station needed major space additions, renovations, remodeling and repairs, and that it would be more cost effective to replace the station.						
FIRE STATION 30 REPLACEMENT							
2012 GO PUBLIC SAFETY IMPROVEMENT BOND	2,771	0	0	0	0	0	2,771
2016 CERTIFICATES OF OBLIGATION	1,815	0	0	0	0	0	1,815
Total	**4,586**	**0**	**0**	**0**	**0**	**0**	**4,586**
Council District(s) 2	Project (40-00416) - This project provides funding for the construction of a new Fire Station 30 to replace the original Fire Station 30, built in 1967. This project includes land acquisition.						
FIRE STATION 32 REPLACEMENT							
2015 CERTIFICATES OF OBLIGATION	725	0	0	0	0	0	725
Total	**725**	**0**	**0**	**0**	**0**	**0**	**725**
Council District(s) 8	Project (20-00015) - This project will provide for land acquisition and design of a replacement facility for Fire Station 32. The Fire Department Renovation Master Plan of 2003 determined that this station needed major space additions, renovations, remodeling and repairs, and that it would be more cost effective to replace the station.						
TOTAL FIRE PROTECTION	**13,116**	**0**	**0**	**0**	**0**	**0**	**13,116**
PUBLIC HEALTH & SAFETY							
LAW ENFORCEMENT							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
PUBLIC HEALTH & SAFETY							
LAW ENFORCEMENT							
POLICE TASER REPLACEMENT							
2016 TAX NOTES	1,409	0	0	0	0	0	1,409
Total	**1,409**	**0**	**0**	**0**	**0**	**0**	**1,409**
Council District(s) CW	Project (17-00035) - This project will provide funding for taser replacements for the Police Dept.						
TOTAL LAW ENFORCEMENT	**1,409**	**0**	**0**	**0**	**0**	**0**	**1,409**
TOTAL PUBLIC HEALTH & SAFETY	**74,196**	**14,726**	**303**	**0**	**0**	**0**	**89,225**
RECREATION & CULTURE							
LIBRARIES							
BLUE STAR ARTS COMPLEX							
2012 GO LIBRARY IMPROVEMENT BOND	204	0	0	0	0	0	204
Total	**204**	**0**	**0**	**0**	**0**	**0**	**204**
Council District(s) 1	Project (40-00403) - This project will leverage funding toward the Blue Star Arts Complex capital expansion master plan. This project may include land acquisition.						
CENTRAL LIBRARY							
2012 GO LIBRARY IMPROVEMENT BOND	195	0	0	0	0	0	195
Total	**195**	**0**	**0**	**0**	**0**	**0**	**195**
Council District(s) 1	Project (40-00405) - This project will provide renovations, repairs, public service upgrades and space reconfiguration to the Central Library facility.						
GUADALUPE CULTURAL ARTS CENTER							
2012 GO LIBRARY IMPROVEMENT BOND	574	0	0	0	0	0	574
Total	**574**	**0**	**0**	**0**	**0**	**0**	**574**
Council District(s) 5	Project (40-00410) - This project leverages funding for the renovation of the pharmacy building.						
PUBLIC ART-LIBRARY/MUSEUM & CULTURAL ART							
2012 GO LIBRARY IMPROVEMENT BOND	150	0	0	0	0	0	150
Total	**150**	**0**	**0**	**0**	**0**	**0**	**150**
Council District(s) CW	Project (40-00414) - This project provides improvements for Library, Museum and Cultural Arts facilities.						
TOTAL LIBRARIES	**1,124**	**0**	**0**	**0**	**0**	**0**	**1,124**
RECREATION & CULTURE							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
RECREATION & CULTURE							
PARKS							
ALAMO PLAZA PARK							
2012 GO PARKS IMPROVEMENT BOND	563	127	0	0	0	0	690
Total	**563**	**127**	**0**	**0**	**0**	**0**	**690**

Council District(s)

CW

Project (40-00337) - This project provides general public plaza improvements.

ALAZAN (LOMBRANO TO APACHE CONFLUENCE)							
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	1,110	1,000	3,396	0	0	0	5,506
Total	**1,110**	**1,000**	**3,396**	**0**	**0**	**0**	**5,506**

Council District(s)

1 5

Project (26-00657) - Provide for the development of a hike and bike trail project along Alazan Creek from Lombrano to the Confluence with Apache Creek

APACHE CREEK (19TH ST. TO SAN JACINTO)							
PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION VENUE	500	748	0	0	0	0	1,248
Total	**500**	**748**	**0**	**0**	**0**	**0**	**1,248**

Council District(s)

5

Project (26-00601) - This project will widen the concrete path, install signage, and re-surface the parking lot from 19th Street to San Jacinto.

BEITEL CREEK (SALADO TO BRIARGLEN)							
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	0	100	400	1,000	0	0	1,500
Total	**0**	**100**	**400**	**1,000**	**0**	**0**	**1,500**

Council District(s)

2 10

Project (26-00661) - Provide for the development of a hike and bike trail project along Beitel Creek from the Salado Creek Greenway to Briar Glen.

BOTANICAL GARDENS							
2012 GO PARKS IMPROVEMENT BOND	735	0	0	0	0	0	735
Total	**735**	**0**	**0**	**0**	**0**	**0**	**735**

Council District(s)

2

Project (40-00339) - This project provides funding for a new garden entry, educational facilities and a family Adventure Garden on the expanded garden footprint, from recent property acquisition.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
RECREATION & CULTURE							
PARKS							
BOTANICAL SOCIETY (FAMILY ADVENTURE GARDEN)							
SA BOTANICAL GARDEN	900	0	0	0	0	0	900
TEXAS PARKS AND WILDLIFE GRANT	900	0	0	0	0	0	900
Total	**1,800**	**0**	**0**	**0**	**0**	**0**	**1,800**
Council District(s) 2	Project (26-00637) - This project provides funding for the development of the Family Adventure Garden.						
BRACKENRIDGE PARK							
2012 GO PARKS IMPROVEMENT BOND	742	0	0	0	0	0	742
Total	**742**	**0**	**0**	**0**	**0**	**0**	**742**
Council District(s) 2	Project (40-00340) - This project will provide for development, improvement and rehabilitation of basic park infrastructure. The project may include perimeter park identification as well as improvements along the N. St. Mary's Street corridor.						
CD 7 PARK IMPROVEMENTS							
UNISSUED CERTIFICATES OF OBLIGATION	175	0	0	0	0	0	175
Total	**175**	**0**	**0**	**0**	**0**	**0**	**175**
Council District(s) 7	Project (26-00680) - This project will provide funding for general park improvements in Council District 7 parks.						
CITYWIDE CREEKWAY TRAIL DEVELOPMENT							
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	500	400	400	400	350	238	2,288
Total	**500**	**400**	**400**	**400**	**350**	**238**	**2,288**
Council District(s) CW	Project (26-00603) - This project will acquire land to design and construct hike & bike trails along San Antonio creekways.						
COLUMBUS PARK							
2016 CERTIFICATES OF OBLIGATION	150	0	0	0	0	0	150
Total	**150**	**0**	**0**	**0**	**0**	**0**	**150**
Council District(s) 1	Project (23-01497) - This project will provide utility improvements to Columbus Park.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
RECREATION & CULTURE							
PARKS							
CONFLUENCE PARK							
PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION VENUE	437	0	0	0	0	0	437
TREE PRESERVATION FUND	750	0	0	0	0	0	750
Total	**1,187**	**0**	**0**	**0**	**0**	**0**	**1,187**
Council District(s) 3	Project (26-00639) - This project will provide funding to the San Antonio River Foundation to complete improvements in Confluence Park including a parking area with lighting and the installation of trees.						
CONNECTION FROM MISSION TO STINSON AIRPORT							
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	1,000	760	0	0	0	0	1,760
Total	**1,000**	**760**	**0**	**0**	**0**	**0**	**1,760**
Council District(s) 3	Project (26-00648) - This project will fund the development of a hike and bike trail between the San Antonio Mission Reach and the Stinson.						
CREEKWAY LOW IMPACT DEVELOPMENT PROJECT							
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	500	900	900	900	900	900	5,000
Total	**500**	**900**	**900**	**900**	**900**	**900**	**5,000**
Council District(s) CW	Project (26-00653) - This project will incorporate Low Impact Development features into trail projects where feasible.						
CREEKWAY PUBLIC ART							
PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION VENUE	110	0	0	0	0	0	110
Total	**110**	**0**	**0**	**0**	**0**	**0**	**110**
Council District(s) CW	Project (26-00625) - This project provides public art at three locations adjacent to San Antonio creekway hike and bike trail projects.						
CULEBRA CREEK - GRISSOM ROAD TO HELOTES CREEK (LAND ACQUISITIONS AND DESIGN)							
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	0	0	0	250	250	500	1,000
Total	**0**	**0**	**0**	**250**	**250**	**500**	**1,000**
Council District(s) 6	Project (26-00667) - Performs land acquisitions and/or a design for a future hike and bike trail project along Culebra Creek from Grissom Rd to Helotes Creek.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
RECREATION & CULTURE							
PARKS							
CULEBRA CREEK GRNWAY (CATHEDRAL ROCK PRK TO GRISSOM RD)							
PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION VENUE	800	805	0	0	0	0	1,605
Total	**800**	**805**	**0**	**0**	**0**	**0**	**1,605**
Council District(s) 6	Project (26-00624) - This project will purchase land to design and construct the Culebra Creek Greenway from Cathedral Rock Park to Grisson Rd.						
CULEBRA TRIBUTARY (CATHEDRAL ROCK TO TEZEL RD)							
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	0	600	1,000	2,000	600	0	4,200
Total	**0**	**600**	**1,000**	**2,000**	**600**	**0**	**4,200**
Council District(s) 6	Project (26-00668) - Provides funds for the development of a hike and bike trail project along a Culebra Creek tributary from Cathedral Rock Park to Tezel Rd.						
DAFOSTE PARK TO SALADO CONNECTION (JUST NORTH OF I-10)							
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	398	0	0	0	0	0	398
Total	**398**	**0**	**0**	**0**	**0**	**0**	**398**
Council District(s) 2	Project (26-00658) - This project provides a hike and bike trail connection between Dafoste Park and the Salado Creek Greenway.						
DISTRICT 3 COMMUNITY CENTER							
2012 GO PARKS IMPROVEMENT BOND	3,304	0	0	0	0	0	3,304
Total	**3,304**	**0**	**0**	**0**	**0**	**0**	**3,304**
Council District(s) 3	Project (40-00348) - This project develops a multi use Community Center in Council District 3 with the flexibility to partner with outside sources for programming and management. Project may include land acquisition.						
EDWARDS AQUIFER LAND ACQUISITIONS							
2012 TAX NOTES - EDWARDS AQUIFER	386	0	0	0	0	0	386
PROP 1 - FY 2010 EDWARDS AQUIFER RECHARGE ZONE	5,582	2,000	0	0	0	0	7,582
PROP 2 - 2005 PARKS DEVELOPMENT & EXPANSION PROJECT	400	0	0	0	0	0	400
Total	**6,368**	**2,000**	**0**	**0**	**0**	**0**	**8,368**
Council District(s) CW	Project (40-00271) - This project will provide for the acquisition of sensitive land over the Edwards Aquifer Recharge Zone.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
RECREATION & CULTURE							
PARKS							
EDWARDS AQUIFER PROTECTION PROGRAM							
PROP 1 - FY 2015 EDWARDS AQUIFER RECHARGE ZONE	15,367	25,175	19,175	19,175	14,178	0	93,070
Total	**15,367**	**25,175**	**19,175**	**19,175**	**14,178**	**0**	**93,070**
Council District(s)	Project (26-00638) - This project provides for the acquisition of sensitive land over the Edwards Aquifer Recharge Zone as well as provide funding for low impact development projects.						
CW							
ELMENDORF PARK							
2012 GO PARKS IMPROVEMENT BOND	117	0	0	0	0	0	117
Total	**117**	**0**	**0**	**0**	**0**	**0**	**117**
Council District(s)	Project (40-00351) - This project provides funds for general park improvements to include the addition of basic park amenities complementary to City of San Antonio/Bexar County/San Antonio River Authority drainage improvements as well as Westside Creeks Restoration Projects.						
5							
ESPADA CONNECTION							
PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION VENUE	1,500	2,033	0	0	0	0	3,533
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	0	427	0	0	0	0	427
Total	**1,500**	**2,460**	**0**	**0**	**0**	**0**	**3,960**
Council District(s)	Project (26-00614) - This project provides funds to purchase land to design and construct hike & bike trails and associated amenities which connect Medina River Greenway to the San Antonio River Mission Reach..						
3							
FRENCH CREEK - (LEON CREEK GREENWAY TO NANI FALCONE PARK)							
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	0	0	0	500	1,200	1,256	2,956
Total	**0**	**0**	**0**	**500**	**1,200**	**1,256**	**2,956**
Council District(s)	Project (26-00669) - Provides funds for the development of a hike and bike trail project along French Creek from Leon Creek Greenway to Nani Falcone Park.						
7							
FT. SAM HOUSTON TRAIL (JOHN JAMES PARK TO JACK WHITE PARK)							
PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION VENUE	1,000	2,943	0	0	0	0	3,943
Total	**1,000**	**2,943**	**0**	**0**	**0**	**0**	**3,943**
Council District(s)	Project (26-00612) - Purchase land to design and construct hike & bike trails and associated amenities along Salado Creek through Ft. Sam Houston from John James Park to Jack White Park.						
2							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
RECREATION & CULTURE							
PARKS							
GREATER MISSION RECREATIONAL FACILITY							
2012 GO PARKS IMPROVEMENT BOND	1,281	0	0	0	0	0	1,281
Total	**1,281**	**0**	**0**	**0**	**0**	**0**	**1,281**
Council District(s) 3	Project (40-00356) - Development of multi-use recreational facility with the flexibility to partner with outside sources for programming and management.						
HARDBERGER PARK							
2012 GO PARKS IMPROVEMENT BOND	100	0	0	0	0	0	100
Total	**100**	**0**	**0**	**0**	**0**	**0**	**100**
Council District(s) 8 9	Project (40-00430) - Continued development of the new Urban Ecology Center, based on the park's Master Plan, to possibly include a Gathering Hall, courtyard development, parking expansion and a traffic deceleration lane from N.W. Military Highway.						
HARDBERGER PARK (FORMERLY VOELCKER PARK)							
2011 CERTIFICATES OF OBLIGATION	200	0	0	0	0	0	200
Total	**200**	**0**	**0**	**0**	**0**	**0**	**200**
Council District(s) CW	Project (40-00134) - This project provides improvements to Hardberger Park based on the approved master plan.						
HARDBERGER PARK PHASE V TRAILS							
2016 CERTIFICATES OF OBLIGATION	546	0	0	0	0	0	546
Total	**546**	**0**	**0**	**0**	**0**	**0**	**546**
Council District(s) 8 9	Project (23-01451) - This project funds continued development of park improvements in Hardberger Park.						
HEMISFAIR PARK PHASE I							
2012 GO PARKS IMPROVEMENT BOND	242	0	0	0	0	0	242
2016 SELF SUPPORTING TAXABLE CERTIFICATES OF OBLIGATION	18,100	0	0	0	0	0	18,100
Total	**18,342**	**0**	**0**	**0**	**0**	**0**	**18,342**
Council District(s) 1	Project (40-00357) - This project funds the restoration of historic buildings, including the Magik Theatre, a civic park and the installation of a play structure, landscaping, and other improvements for an arts plaza / children's square. This project is based on the park's master plan.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
RECREATION & CULTURE							
PARKS							
HUESTA CREEK (BAMBERGER PARK TO HAUSMAN ROAD)							
PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION VENUE	190	0	0	0	0	0	190
Total	**190**	**0**	**0**	**0**	**0**	**0**	**190**

Council District(s)

8

Project (26-00606) - This project provides funds to design and construct hike & bike trails and associated improvements along Huesta Creek.

LADY BIRD JOHNSON PARK							
2012 GO PARKS IMPROVEMENT BOND	178	0	0	0	0	0	178
Total	**178**	**0**	**0**	**0**	**0**	**0**	**178**

Council District(s)

10

Project (40-00365) - This project provides funds for general park improvements including renovations to the Fisher Softball Complex, park entry improvements, and parking improvements.

LEON CREEK (LEVI STRAUSS PARK TO LACKLAND CORRIDOR MONUMENT SITE)							
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	50	450	740	1,250	1,250	0	3,740
Total	**50**	**450**	**740**	**1,250**	**1,250**	**0**	**3,740**

Council District(s)

4

Project (26-00664) - This project provides funds for the development of a hike and bike trail project from Levi Strauss Park to the Lackland Corridor Monument site.

LEON CREEK (QUINTANA RD TO I-35)							
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	0	200	300	680	1,500	1,000	3,680
Total	**0**	**200**	**300**	**680**	**1,500**	**1,000**	**3,680**

Council District(s)

4

Project (26-00665) - This project provides funds for the development of a hike and bike trail project along Leon Creek from Quintana Rd to I-35.

LEON CREEK (THE RIM TO RAYMOND RUSSELL PARK)							
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	0	0	0	570	1,500	1,500	3,570
Total	**0**	**0**	**0**	**570**	**1,500**	**1,500**	**3,570**

Council District(s)

8

Project (26-00671) - This project provides funds for the development of a hike and bike trail project along Leon Creek from the Rim to Raymond Russell County Park.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
RECREATION & CULTURE							
PARKS							
LEON CREEK TRAILHEAD PARKING AT PRUE ROAD							
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	100	410	0	0	0	0	510
Total	**100**	**410**	**0**	**0**	**0**	**0**	**510**

Council District(s)

8

Project (26-00670) - This project provides funds for the development of a parking area on Prue Rd for the Leon Creek Greenway.

LEON GREENWAY TO SALADO GREENWAY CONNECT							
PROP 2 - 2005 PARKS DEVELOPMENT & EXPANSION PROJECT	1,503	0	0	0	0	0	1,503
PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION VENUE	1,997	3,942	0	0	0	0	5,939
Total	**3,500**	**3,942**	**0**	**0**	**0**	**0**	**7,442**

Council District(s)

CW

Project (26-00613) - Provision of funds to purchase land to design and construct approximately 8.6 miles of hike & bike trail and associated amenities along Salado and Leon Creeks to connect the two trail systems.

LONE STAR RECREATIONAL FACILITY							
2012 GO PARKS IMPROVEMENT BOND	525	0	0	0	0	0	525
Total	**525**	**0**	**0**	**0**	**0**	**0**	**525**

Council District(s)

5

Project (40-00370) - This project provides funds for the development of a recreational facility in the Lone Star neighborhood located in District 5 which may include land acquisition.

LORENCE CREEK - MCALLISTER TO BLOSSOM PARK							
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	0	200	200	632	2,000	2,128	5,160
Total	**0**	**200**	**200**	**632**	**2,000**	**2,128**	**5,160**

Council District(s)

9 10

Project (26-00674) - The project provides for the development of a hike and bike trail along the Lorence Creek from McAllister Park to Blossom Park.

MARTIN LUTHER KING PARK							
2012 GO PARKS IMPROVEMENT BOND	1,317	357	0	0	0	0	1,674
Total	**1,317**	**357**	**0**	**0**	**0**	**0**	**1,674**

Council District(s)

2

Project (40-00374) - This project provides general park rehabilitation and improvements including site grading, entry and circulation enhancements.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
RECREATION & CULTURE							
PARKS							
MARTIN LUTHER KING PARK ENTRANCE IMPROVEMENTS							
2016 CERTIFICATES OF OBLIGATION	220	0	0	0	0	0	220
Total	**220**	**0**	**0**	**0**	**0**	**0**	**220**

Council District(s)

2

Project (23-01516) - This project will fund improvements to the entrance of the Martin Luther King Park.

MARTINEZ CREEK (CINCINNATI TO ALAZAN CONFLUENCE)							
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	650	1,500	1,133	0	0	0	3,283
Total	**650**	**1,500**	**1,133**	**0**	**0**	**0**	**3,283**

Council District(s)

1

Project (26-00654) - This project will provide for the development of a hike and bike trail project along Martinez Creek from Cincinnati to the Confluence with Alazan Creek.

MAVERICK CREEK (BAMBERGER PARK TO UTSA CAMPUS)							
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	0	0	0	500	500	879	1,879
Total	**0**	**0**	**0**	**500**	**500**	**879**	**1,879**

Council District(s)

8

Project (26-00672) - This project will provide for the development of a hike and bike trail project along Maverick Creek from Bamberger Park to the UTSA Campus.

MEDINA RIVER GREENWAY (MEDINA RIVER CROSSING TO PLEASANTON RD)							
PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION VENUE	188	0	0	0	0	0	188
Total	**188**	**0**	**0**	**0**	**0**	**0**	**188**

Council District(s)

3

Project (26-00568) - Development of recreation hike and bike trails along the Medina River to Pleasanton rd.

MEDINA RIVER GREENWAY (PLEASANTON RD. TO MISSION DEL LAGO)							
PROP 2 - FY 2005 PARKS DEVELOPMENT & EXPANSION PROJECT	100	0	0	0	0	0	100
Total	**100**	**0**	**0**	**0**	**0**	**0**	**100**

Council District(s)

3

Project (26-00569) - Development of recreation hike and bike trails along the Medina River from Pleasanton rd to Mission del Lago.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
RECREATION & CULTURE							
PARKS							
MISSION REACH TO CONFLUENCE PARK CONNECT							
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	303	0	0	0	0	0	303
Total	**303**	**0**	**0**	**0**	**0**	**0**	**303**
Council District(s) 3	Project (26-00662) - Provide a connection between the Mission Trails and Confluence Park.						
NORTHWEST AREA RECREATIONAL FACILITY							
UNISSUED CERTIFICATES OF OBLIGATION	438	438	0	0	0	0	876
Total	**438**	**438**	**0**	**0**	**0**	**0**	**876**
Council District(s) 6	Project (40-00380) - Potential public/private venture for the development of a recreational facility to service the northwest area of the city.						
OLMOS BASIN PARKING AND DRIVEWAY RECONSTRUCTION							
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	150	0	0	0	0	0	150
Total	**150**	**0**	**0**	**0**	**0**	**0**	**150**
Council District(s) 1	Project (26-00655) - Reconstruction of the driveway and parking at Olmos Basin Park.						
PUBLIC ART - PARKS							
2012 GO PARKS IMPROVEMENT BOND	117	20	0	0	0	0	137
Total	**117**	**20**	**0**	**0**	**0**	**0**	**137**
Council District(s) CW	Project (40-00402) - This bond proposition allocates funding for the construction, acquisition and installation of public art and design enhancements as related to the projects.						
RIVERWALK IMPROVEMENT PROJECTS (HISTORIC RIVER BEND)							
PRIOR DEBT PROCEEDS	961	0	0	0	0	0	961
RIVERWALK CAPITAL IMPROVEMENT FUND	420	0	0	0	0	0	420
STORM WATER OPERATING FUND	800	0	0	0	0	0	800
Total	**2,181**	**0**	**0**	**0**	**0**	**0**	**2,181**
Council District(s) 1	Project (40-00170) - The project consists of demolition and site preparation, construction of accessible walkways and landings, as recommended in the 5-year Master Plan. Currently in Phases 3 & 4.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
RECREATION & CULTURE							
PARKS							
ROSEDALE PARK IMPROVEMENTS - TPWD							
2016 CERTIFICATES OF OBLIGATION	200	0	0	0	0	0	200
TEXAS PARKS AND WILDLIFE GRANT	202	0	0	0	0	0	202
Total	**402**	**0**	**0**	**0**	**0**	**0**	**402**
Council District(s) 5	Project (26-00652) - This project provides funds to improve lighting, irrigation and other park amenities.						
SALADO CREEK - PARK, LANDSCAPE AND URBAN							
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	100	500	500	500	200	200	2,000
Total	**100**	**500**	**500**	**500**	**200**	**200**	**2,000**
Council District(s) 3	Project (26-00660) - This project provides funds to design and build enhancements to the existing Salado Creek Greenway trail system within District 2.						
SALADO CREEK (SE MILITARY TO I-37)							
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	0	200	580	2,000	1,800	0	4,580
Total	**0**	**200**	**580**	**2,000**	**1,800**	**0**	**4,580**
Council District(s) 3	Project (26-00663) - This project provides funds for the development of a hike and bike trail project along Salado Creek from SE Military to IH-37.						
SALADO CREEK (SOUTHSIDE LIONS PARK TO SE MILITARY DRIVE)							
PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION VENUE	2,000	550	0	0	0	0	2,550
Total	**2,000**	**550**	**0**	**0**	**0**	**0**	**2,550**
Council District(s) 3	Project (26-00616) - This project provides funds to purchase land for the design and construct hike & bike trails and associated amenities along Salado Creek from Southside Lions Park to Southeast Military Drive.						
SALADO NORTH (1604 TO EISENHOWER PARK)							
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	400	2,300	2,780	0	0	0	5,480
Total	**400**	**2,300**	**2,780**	**0**	**0**	**0**	**5,480**
Council District(s) 9	Project (26-00673) - This project will provide for the development of a hike and bike trail project along Salado Creek from Loop 1604 to Eisenhower Park.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
RECREATION & CULTURE							
PARKS							
SALADO TRAILHEAD AT E. COMMERCE							
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	500	224	0	0	0	0	724
Total	**500**	**224**	**0**	**0**	**0**	**0**	**724**
Council District(s) 2	Project (26-00659) - This project provides funds for the development of a parking area on E. Commerce for the Salado Creek Greenway.						
SAN PEDRO CREEK IMPROVEMENTS PROJECT (PHASE 3)							
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	0	650	1,500	1,150	0	0	3,300
Total	**0**	**650**	**1,500**	**1,150**	**0**	**0**	**3,300**
Council District(s) 1 5	Project (26-00656) - This project provides funding for trail development on Phase Three of the San Pedro Improvements Project.						
STONE OAK PARK							
2012 GO PARKS IMPROVEMENT BOND	163	0	0	0	0	0	163
Total	**163**	**0**	**0**	**0**	**0**	**0**	**163**
Council District(s) 9	Project (40-00395) - This project provides funds for general park improvements and trail development.						
TRAIL CONNECTIONS, PARKING AND OTHER ENHANCEMENTS							
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	344	344	344	344	344	0	1,720
Total	**344**	**344**	**344**	**344**	**344**	**0**	**1,720**
Council District(s) CW	Project (26-00675) - Provides funds for trail connections, parking and other minor enhancements to existing hike and bike trail systems in various council districts.						
ZARZAMORA CREEK (GENERAL MCMULLEN TO ALDERETE PARK)							
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	0	589	300	1,000	1,046	0	2,935
Total	**0**	**589**	**300**	**1,000**	**1,046**	**0**	**2,935**
Council District(s) 5	Project (26-00666) - Provides funds for the development of a hike and bike trail project along Zarzamora Creek from General McMullen to Alderete Park.						
TOTAL PARKS	**72,512**	**50,891**	**33,648**	**32,851**	**27,618**	**8,601**	**226,121**
TOTAL RECREATION & CULTURE	**73,636**	**50,891**	**33,648**	**32,851**	**27,618**	**8,601**	**227,245**
TRANSPORTATION							
AIR TRANSPORTATION							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
706.3 KW SOLAR COVER							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	168	2,503	0	2,671
Total	**0**	**0**	**0**	**168**	**2,503**	**0**	**2,671**
Council District(s) CW	Project (33-00270) - This project provides funding to cover 215 Parking Spaces in the Taxi Parking Lot (or comparable area) with SunPower Solar Modules.						
A/C DUCT REPLACEMENT AT BLDG 1039							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	517	0	0	0	0	0	517
Total	**517**	**0**	**0**	**0**	**0**	**0**	**517**
Council District(s) CW	Project (33-00257) - This project provides funds to repair air conditioning ductwork at office building 1039.						
AIR CONDITIONING CONDENSATE CAPTURE AND REUSE							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	253	108	0	0	361
Total	**0**	**0**	**253**	**108**	**0**	**0**	**361**
Council District(s) CW	Project (33-00098) - This project provides funds to design and construct a new condensate, capture and re- use system. SAWS provides up to 50% reimbursement of fees. An assessment will be completed prior to initiation of project.						
AIR OPERATIONS AREA PERIMETER FENCE							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	211	566	0	0	0	0	777
UNISSUED AIRPORT BONDS	0	0	2,056	2,131	2,188	2,244	8,619
Total	**211**	**566**	**2,056**	**2,131**	**2,188**	**2,244**	**9,396**
Council District(s) CW	Project (33-00082) - This project replaces portions of the existing Airport Security Perimeter Fence.						
AIRCRAFT DOCKING/GUIDANCE SYSTEM							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	824	0	0	0	0	0	824
Total	**824**	**0**	**0**	**0**	**0**	**0**	**824**
Council District(s) CW	Project (33-00255) - This project implements an aircraft docking system which enables increased flight information and security.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
AIRPLANE DISPLAY							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	506	0	0	0	0	506
Total	**0**	**506**	**0**	**0**	**0**	**0**	**506**
Council District(s) CW	Project (33-00248) - This project provides funds for the public display of historic aircraft at the airport.						
AIRPORT ELECTRONIC SIGN							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	620	0	0	620
Total	**0**	**0**	**0**	**620**	**0**	**0**	**620**
Council District(s) CW	Project (33-00049) - This project will replace and update an electronic message board at San Antonio International Airport.						
AIRPORT INTEGRATED CONTROL CENTER							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	125	0	0	0	0	0	125
UNISSUED AIRPORT BONDS	1,749	14,100	0	0	0	0	15,849
Total	**1,874**	**14,100**	**0**	**0**	**0**	**0**	**15,974**
Council District(s) CW	Project (33-00217) - This project provides funds to plan, design and construct a new Integrated Control Center for the International Airport.						
AIRPORT LIGHTING CONTROL AND MONITORING SYSTEM							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	275	92	0	367
Total	**0**	**0**	**0**	**275**	**92**	**0**	**367**
Council District(s) CW	Project (33-00099) - This project provides purchase and installation of a new lighting control and monitoring system to replace the previous system□s end of life will be in 2020.						
AIRPORT ROADWAY IMPROVEMENTS							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	436	356	580	417	1,789
Total	**0**	**0**	**436**	**356**	**580**	**417**	**1,789**
Council District(s) CW	Project (33-00071) - This project provides funding to evaluate and repair pavement failures.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
AIRPORT SECURITY PLAN IMPLEMENTATION							
TSA SURVEILLANCE PROGRAM	1,370	2,755	0	0	0	0	4,125
Total	**1,370**	**2,755**	**0**	**0**	**0**	**0**	**4,125**
Council District(s)							
CW	Project (33-00198) - This program provides funding to design and install improvements to the International Airport's landside and airside security. A portion of this project is eligible for reimbursement from an awarded Transportation Security Administration Grant.						
AIRPORT STREET IMPROVEMENTS STUDY							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	384	0	0	0	0	384
Total	**0**	**384**	**0**	**0**	**0**	**0**	**384**
Council District(s)							
CW	Project (33-00263) - This project provides funds for an assessment and design recommendations for the airport streetscapes including drainage, sidewalks, landscaping, and lighting.						
AIRSIDE SECURITY PROGRAM							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	314	314	4,217	1,807	6,652
Total	**0**	**0**	**314**	**314**	**4,217**	**1,807**	**6,652**
Council District(s)							
CW	Project (33-00080) - This project provides funds to improve the overall security at the San Antonio International Airport by implementing a Perimeter Intrusion Detection System (PIDS). Implementation may include fencing line security, thermal cameras and millimeter wave radar systems.						
ARFF VEHICLE 3000 GAL							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	848	0	0	0	848
Total	**0**	**0**	**848**	**0**	**0**	**0**	**848**
Council District(s)							
CW	Project (33-00246) - This project replaces SAT's Airport Rescue and Firefighting (ARFF) R2 vehicle with an equal 3,000 gallon vehicle.						
BADGE AND ID EXPANSION							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	131	131	0	0	262
Total	**0**	**0**	**131**	**131**	**0**	**0**	**262**
Council District(s)							
CW	Project (33-00258) - This project expands the space allotted for the Badge and ID office providing additional room for applicant processing and applicant testing and a staff conference room.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
CCTV/ACS SYSTEM REPLACEMENT							
UNISSUED AIRPORT BONDS	0	0	0	1,808	1,808	0	3,616
Total	**0**	**0**	**0**	**1,808**	**1,808**	**0**	**3,616**
Council District(s)							
CW	Project (33-00250) - This project provides the funds to replace the Access Control System ("ACS") and Closed Circuit Television ("CCTV") system replacement at SAT which was last replaced in 2010. The project also includes the addition of up to 50 additional cameras and 15 additional access control doors.						
CENTRAL DELIVERY INFRASTRUCTURE							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	249	0	0	0	0	249
Total	**0**	**249**	**0**	**0**	**0**	**0**	**249**
Council District(s)							
CW	Project (33-00087) - This project provides a centralized location for concession deliveries to be inspected and then transported.						
COMMON USE IMPLEMENTATION							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	2,318	0	0	0	0	0	2,318
UNISSUED AIRPORT BONDS	0	0	0	2,567	0	0	2,567
Total	**2,318**	**0**	**0**	**2,567**	**0**	**0**	**4,885**
Council District(s)							
CW	Project (33-00066) - This project will implement the IT components for common use system in Terminals A and B which provides the airport with flexibility for gates and hold rooms.						
CONSOLIDATED RENTAL CAR FACILITY							
AIRPORT CAPITAL IMPROVEMENT FUND	1,300	2,230	0	0	0	0	3,530
CUSTOMER FACILITY CHARGE BONDS	59,237	10,174	0	0	0	0	69,411
Total	**60,537**	**12,404**	**0**	**0**	**0**	**0**	**72,941**
Council District(s)							
CW	Project (33-00079) - This project designs and constructs a consolidated rental car facility to centralize San Antonio International Airport rental car operators into a single facility. Project includes the demolition of the Hourly Parking Garage and the former Central Utility Plant & Environmental Services.						
CUP BUILDING ADDITION							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	555	0	0	0	555
Total	**0**	**0**	**555**	**0**	**0**	**0**	**555**
Council District(s)							
CW	Project (33-00084) - This project will design and construct an addition to the new Central Utility Plant (CUP) for work space and a storage area.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
DISTRIBUTED ANTENNA SYSTEM UPGRADES							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	52	407	0	0	0	0	459
Total	**52**	**407**	**0**	**0**	**0**	**0**	**459**
Council District(s) CW	Project (33-00067) - This project expands the Distributed Antenna System into Terminal A to match the Terminal B system improving public safety radio coverage.						
EAST RELOCATION							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	329	0	0	0	0	0	329
Total	**329**	**0**	**0**	**0**	**0**	**0**	**329**
Council District(s) CW	Project (33-00241) - This project proposes to move Signature East into DHLs vacated location as the DHL lease expires in February 2017.						
ELECTRIFICATION OF GROUND SUPPORT EQUIPMENT FOR EMISSIONS REDUCTION							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	367	2,485	0	0	2,852
FAA - VOLUNTARY AIRPORT LOW EMISSION PROGRAM	0	0	0	3,037	0	0	3,037
Total	**0**	**0**	**367**	**5,522**	**0**	**0**	**5,889**
Council District(s) CW	Project (33-00209) - To reduce diesel GSE off of airport, this project will install (60) Ground Support Equipment (GSE) vehicle charging stations in the apron areas of TA and TB to reduce ozone emissions.						
EMERGENCY ACCESS TO SALADO CREEK							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	307	4,563	0	4,870
Total	**0**	**0**	**0**	**307**	**4,563**	**0**	**4,870**
Council District(s) CW	Project (33-00260) - This project will build a low water crossing or bridge over Salado Creek at the departure end or Runway 4 for emergency vehicle access.						
EQUIPMENT STORAGE HANGAR FACILITY							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	154	1,143	1,143	2,440
Total	**0**	**0**	**0**	**154**	**1,143**	**1,143**	**2,440**
Council District(s) CW	Project (33-00259) - This project builds a new storage facility for emergency equipment, spill kits, snow removal supplies and critical maintenance equipment.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
FACILITIES MANAGEMENT SOFTWARE PROGRAMS							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	826	0	0	0	0	0	826
Total	**826**	**0**	**0**	**0**	**0**	**0**	**826**
Council District(s) CW	Project (33-00052) - This project will fund the implementation of two software programs. The first enhances the tracking capabilities for critical assets for accurate reporting of maintenance and performance. The second software program is for real estate management.						
FIRE ALARM SYSTEM UPGRADES							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	906	0	0	0	0	0	906
UNISSUED AIRPORT BONDS	0	1,328	218	2,091	0	0	3,637
Total	**906**	**1,328**	**218**	**2,091**	**0**	**0**	**4,543**
Council District(s) CW	Project (33-00251) - This project implements improvements and upgrades to the Fire Alarm system at SAT to include Replacing 10 zone fire panels, remove all smoke detector devices, and remove and replace a portion of the fire sprinkler system.						
FORMER MSW REMEDIATION							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	95	1,094	0	0	1,189
Total	**0**	**0**	**95**	**1,094**	**0**	**0**	**1,189**
Council District(s) CW	Project (33-00051) - This project will determine the development possibilities for the area west of the Airport Fire Station following an environmental assessment.						
GIS IMPLEMENTATION							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	262	299	196	100	857
Total	**0**	**0**	**262**	**299**	**196**	**100**	**857**
Council District(s) CW	Project (33-00261) - This project provides funding for the development of GIS capabilities at the San Antonio Airport System to provide increased efficiencies, support ongoing and future capital programs, maintain compliance with FAA requirements for GIS data submittal and facilitate development and sharing of a common set of data.						
IDENTITY MANAGEMENT SOLUTION							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	1,010	0	0	0	0	0	1,010
Total	**1,010**	**0**	**0**	**0**	**0**	**0**	**1,010**
Council District(s) CW	Project (33-00210) - This project will upgrade the system and process for verification of badge applications and renewals.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
IMPROVEMENTS TO AIRPORT-OWNED PROPERTY							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	258	265	273	283	290	298	1,667
UNISSUED AIRPORT BONDS	927	0	0	0	0	0	927
Total	**1,185**	**265**	**273**	**283**	**290**	**298**	**2,594**
Council District(s) CW	Project (33-00085) - This project provides funding for improvements, such as roof replacements, to city owned facilities.						
IMPROVEMENTS, NORTHERN AND AIRPORT BLVD							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	350	0	0	0	0	0	350
Total	**350**	**0**	**0**	**0**	**0**	**0**	**350**
Council District(s) CW	Project (33-00264) - This project provides funds for signal/intersection modification at the intersection of Northern and Airport Blvd Gate 20 Access Modification.						
IT MASTER PLAN							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	218	0	0	0	218
Total	**0**	**0**	**218**	**0**	**0**	**0**	**218**
Council District(s) CW	Project (33-00058) - This project will provide IT master planning for technology projects at San Antonio Airport System.						
MAINTENANCE OFFICE RENOVATIONS							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	272	815	0	0	1,087
Total	**0**	**0**	**272**	**815**	**0**	**0**	**1,087**
Council District(s) CW	Project (33-00074) - This project renovates a new location for the Maintenance Division, making it closer to the terminal and airfield.						
MASTER PLAN UPDATE, SAT							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	2,719	2,225	106	0	0	0	5,050
AIRPORT IMPROVEMENT PROGRAM GRANT	0	0	424	0	0	0	424
Total	**2,719**	**2,225**	**530**	**0**	**0**	**0**	**5,474**
Council District(s) CW	Project (33-00032) - This project updates the Master Plan for the San Antonio International Airport. This update will be used as a planning and programming tool for future capital development.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
MUFIDS MODERNIZATION							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	412	424	0	565	565	0	1,966
Total	**412**	**424**	**0**	**565**	**565**	**0**	**1,966**
Council District(s)							
CW	Project (33-00059) - This project provides for the design and implementation of the update of the Multi-User Flight Information Display System (MUFIDS). MUFIDS are the arrival and departure display system at the San Antonio International Airport.						
NETWORK INFRASTRUCTURE REPLACEMENT							
UNISSUED AIRPORT BONDS	846	1,034	0	0	0	0	1,880
Total	**846**	**1,034**	**0**	**0**	**0**	**0**	**1,880**
Council District(s)							
CW	Project (33-00245) - Network equipment replacement for a large portion of network switches to include the core switches in the terminals, ARFF, Parking Garage, W. Cargo, etc. with installation dates prior to 2012.						
NORTHSIDE DEVELOPMENT ACCESS							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	139	2,071	0	0	0	2,210
Total	**0**	**139**	**2,071**	**0**	**0**	**0**	**2,210**
Council District(s)							
CW	Project (33-00027) - This project will assist in the development of sites for tenants to lease on the northwest side of San Antonio International Airport.						
OUTSIDE PLANT CAMPUS IT RING							
UNISSUED AIRPORT BONDS	0	0	335	1,119	1,119	1,119	3,692
Total	**0**	**0**	**335**	**1,119**	**1,119**	**1,119**	**3,692**
Council District(s)							
CW	Project (33-00044) - This project will complete the Outside Plant Communication Ring around the San Antonio International Airport. This work will provide the connectivity to all remaining distribution nodes						
PAGING MODERNIZATION							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	191	1,379	0	0	1,570
Total	**0**	**0**	**191**	**1,379**	**0**	**0**	**1,570**
Council District(s)							
CW	Project (33-00068) - This project upgrades the Terminal A paging system to be consistent with Terminal B. Work will include design, bidding, and implementation.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
PARKING, CCTV FOR ECON AND CELL LOTS							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	184	2,766	0	0	2,950
Total	**0**	**0**	**184**	**2,766**	**0**	**0**	**2,950**
Council District(s) CW	Project (33-00268) - This project adds CCTV for Econ and Cell lots including the current cell lot, and the green lot in all areas except taxi hold area.						
PARKING, COMMAND CENTER REMODEL							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	126	0	0	0	126
Total	**0**	**0**	**126**	**0**	**0**	**0**	**126**
Council District(s) CW	Project (33-00231) - This project expands the Parking Command Center in the Parking Administration Building.						
PARKING, GARAGE ELEVATORS REPLACEMENT							
UNISSUED AIRPORT BONDS	724	3,628	1,209	0	0	0	5,561
Total	**724**	**3,628**	**1,209**	**0**	**0**	**0**	**5,561**
Council District(s) CW	Project (33-00276) - This project will replace the elevators in long term parking garage.						
PARKING, GARAGE SIGNAGE & SPACE IMPROVEMENTS							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	129	386	0	0	0	0	515
Total	**129**	**386**	**0**	**0**	**0**	**0**	**515**
Council District(s) CW	Project (33-00229) - This project will provide improvements to parking, garage signage and space improvements.						
PARKING, GREEN LOT CANOPIES							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	330	3,052	0	0	0	0	3,382
Total	**330**	**3,052**	**0**	**0**	**0**	**0**	**3,382**
Council District(s) CW	Project (33-00226) - This project designs and constructs canopies for 250 parking spaces in the Green Lot.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
PARKING, INSTALL CANOPIES AT SURFACE LOTS ENTRIES AND EXIT							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	516	0	0	0	0	0	516
Total	**516**	**0**	**0**	**0**	**0**	**0**	**516**

Council District(s)

CW

Project (33-00242) - This project will install fixed canopies in the added public parking areas where the newly installed Parking Revenue Control System is located at the entry and exit positions.

PARKING, LONG TERM PARKING GARAGE STRUCTURAL REPAIRS							
UNISSUED AIRPORT BONDS	309	1,008	1,008	1,008	0	0	3,333
Total	**309**	**1,008**	**1,008**	**1,008**	**0**	**0**	**3,333**

Council District(s)

CW

Project (33-00239) - This project will complete the proposed maintenance and repair schedule provided by structural engineer in FY15 to ensure that garage is a viable and safe structure for the remainder of its expected life cycle.

PARKING, NEW GARAGE ELEVATORS (SE BANK)							
UNISSUED AIRPORT BONDS	0	359	5,346	0	0	0	5,705
Total	**0**	**359**	**5,346**	**0**	**0**	**0**	**5,705**

Council District(s)

CW

Project (33-00269) - This project installs a new bank of elevators on southwest side of the long term parking garage The project will also support safety and emergency access requirements.

PARKING, RENOVATE PLAZAS ENTRY/EXIT							
UNISSUED AIRPORT BONDS	0	0	185	76	933	0	1,194
Total	**0**	**0**	**185**	**76**	**933**	**0**	**1,194**

Council District(s)

CW

Project (33-00271) - This project is intended to redesign and modernize the entrance and exits of the main parking areas.

PARKING, UPGRADE WIRING AND SPACE INDICATORS IN LONG TERM PARKING GARAGE							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	4,905	0	0	1,044	0	0	5,949
Total	**4,905**	**0**	**0**	**1,044**	**0**	**0**	**5,949**

Council District(s)

CW

Project (33-00211) - This project provides funding to install parking indicators and motion/light sensors in the existing garages to match what is being done in the CONRAC.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
PASSENGER BOARDING BRIDGES							
UNISSUED AIRPORT PASSENGER FACILITY CHARGE BONDS	0	0	622	1,866	0	0	2,488
Total	**0**	**0**	**622**	**1,866**	**0**	**0**	**2,488**

Council District(s)

CW

Project (33-00043) - This project provides funds for passenger boarding bridges, preconditioned air units, 400 Hz units, baggage chutes and potable water to replace the two loading bridges.

PAVEMENT MAINTENANCE MANAGEMENT PLAN, LANDSIDE ROADS							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	212	0	0	0	0	212
Total	**0**	**212**	**0**	**0**	**0**	**0**	**212**

Council District(s)

CW

Project (33-00265) - This project will provide a new Pavement Maintenance Management Plan for the landside roadway system. This plan will evaluate the pavement on the roadways leading up to and in front of the terminals to determine the condition and lifespan of the pavement, and recommend a maintenance management plan.

PAVEMENT MAINTENANCE MANAGEMENT PROGRAM							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	436	0	0	0	436
Total	**0**	**0**	**436**	**0**	**0**	**0**	**436**

Council District(s)

CW

Project (33-00086) - This project will update the Pavement Maintenance Management Program, which evaluates the pavement on the runways and taxiways to determine the lifespan of the pavement following Federal Aviation Administration guidelines.

PERIMETER ROAD RECONSTRUCTION							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	205	0	0	0	0	0	205
AIRPORT IMPROVEMENT PROGRAM GRANT	615	317	317	676	0	0	1,925
AIRPORT PASSENGER FACILITY CHARGE	0	106	106	225	0	0	437
Total	**820**	**423**	**423**	**901**	**0**	**0**	**2,567**

Council District(s)

CW

Project (33-00024) - This project provides for the design and phased reconstruction of critical areas of the perimeter road.

PERMANENT VMS SIGNS							
UNISSUED AIRPORT BONDS	0	3,313	0	0	0	0	3,313
Total	**0**	**3,313**	**0**	**0**	**0**	**0**	**3,313**

Council District(s)

CW

Project (33-00266) - This project provides funds for 10 new signs, replacing existing signs with Variable Message Signs, and purchasing Venus 1500 software to manipulate new signage.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
PHYSICAL SECURITY INFORMATION MANAGEMENT							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	0	1,212	520	1,732
Total	**0**	**0**	**0**	**0**	**1,212**	**520**	**1,732**

Council District(s)

CW

Project (33-00216) - This project integrates technology between the systems used by Security, Operations, and Safety. Integration elements may include video, access control, Perimeter Intrusion Detection Systems, Standard Operating Procedures (SOP), and the fire alarm system.

PM/PROJECT CONTROLS SOFTWARE							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	95	286	0	0	381
Total	**0**	**0**	**95**	**286**	**0**	**0**	**381**

Council District(s)

CW

Project (33-00262) - This project provides funds for a more robust system to better manage the projects, associated contracts, and especially the funding sources that are tied to these projects and contracts.

REHABILITATE WEST CARGO FACILITIES							
UNISSUED AIRPORT BONDS	0	0	271	4,081	0	0	4,352
Total	**0**	**0**	**271**	**4,081**	**0**	**0**	**4,352**

Council District(s)

CW

Project (33-00075) - This project rehabilitates the West Cargo Facilities as identified by the Master Plan.

RESIDENTIAL ACOUSTICAL TREATMENT PROGRAM							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	150	0	0	0	0	0	150
AIRPORT IMPROVEMENT PROGRAM GRANT	11,040	6,400	0	0	0	0	17,440
UNISSUED AIRPORT PASSENGER FACILITY CHARGE BONDS	2,760	1,600	0	0	0	0	4,360
Total	**13,950**	**8,000**	**0**	**0**	**0**	**0**	**21,950**

Council District(s)

CW

Project (33-00170) - This program provides funds to match the Residential Acoustical Treatment Program a federal program whereby residences located within eligible, FAA determined noise exposure levels will be treated to reduce interior noise.

RING ROAD BRIDGE BEND REPAIR							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	600	0	0	0	0	0	600
Total	**600**	**0**	**0**	**0**	**0**	**0**	**600**

Council District(s)

CW

Project (33-00267) - This project repairs concrete bent cracks in the upper level terminal roadway.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
RINGDOWN SYSTEM REPLACEMENT							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	350	0	0	350
Total	**0**	**0**	**0**	**350**	**0**	**0**	**350**
Council District(s)							
CW	Project (33-00247) - This project provides funds to perform a Ringdown system ("crash phone") replacement at SAT. The system was installed in 2008 and should be upgraded to the most current system.						
RUNWAY 12L IMPROVEMENTS							
AIRPORT IMPROVEMENT PROGRAM GRANT	0	0	0	1,125	750	750	2,625
UNISSUED AIRPORT BONDS	0	0	0	375	250	250	875
Total	**0**	**0**	**0**	**1,500**	**1,000**	**1,000**	**3,500**
Council District(s)							
CW	Project (33-00029) - This project will rehabilitate the General Aviation Runway 12L and sections of adjacent Taxiways A and D.						
RUNWAY 12R REHABILITATION							
2010 PASSENGER FACILITY CHARGE BONDS	0	599	599	0	0	0	1,198
AIRPORT IMPROVEMENT & CONTINGENCY FUND	725	725	0	0	0	0	1,450
AIRPORT IMPROVEMENT PROGRAM GRANT	843	3,726	2,884	3,549	7,619	0	18,621
UNISSUED AIRPORT PASSENGER FACILITY CHARGE BONDS	0	0	0	1,183	2,540	3,043	6,766
Total	**1,568**	**5,050**	**3,483**	**4,732**	**10,159**	**3,043**	**28,035**
Council District(s)							
CW	Project (33-00178) - This project will reconstruct two separate sections of concrete runway pavement of Runway 12R, including the rehabilitation of portions of adjacent taxiways, and replace the runway lighting.						
STINSON - BUILDING MODIFICATIONS							
STINSON REVOLVING FUND	50	50	50	50	50	50	300
TEXAS DEPARTMENT OF TRANSPORTATION	50	50	50	50	50	50	300
Total	**100**	**100**	**100**	**100**	**100**	**100**	**600**
Council District(s)							
CW	Project (33-00033) - This project provides funds for the Texas Department of Transportation to administer the Routine Airport Maintenance Program which provides for basic improvements such as hangar repairs, fencing or other airside and landside needs.						
STINSON - COMMANDER'S HOUSE REDEVELOPMENT							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	466	0	0	0	0	466
Total	**0**	**466**	**0**	**0**	**0**	**0**	**466**
Council District(s)							
CW	Project (33-00089) - This project provides funds to replace the current roof and preserve the Commander's house.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
STINSON - LAND PREP							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	1,937	463	0	0	0	0	2,400
Total	**1,937**	**463**	**0**	**0**	**0**	**0**	**2,400**
Council District(s)							
CW	Project (33-00234) - This project prepares land for T hangars and corporate hangars at Stinson Municipal Airport. Project includes utilities, apron inlets to the sites, and land preparation assessments of other development areas.						
STINSON - MASTER PLAN UPDATE							
STINSON REVOLVING FUND	0	0	0	655	0	0	655
Total	**0**	**0**	**0**	**655**	**0**	**0**	**655**
Council District(s)							
CW	Project (33-00235) - This project updates the Master Plan for Stinson Municipal Airport and will include a stormwater study. This update will be used as a planning and programming tool for future capital development.						
STINSON - MONUMENT & DIRECTIONAL SIGNAGE							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	240	0	0	0	0	0	240
STINSON REVOLVING FUND	650	0	0	0	0	0	650
Total	**890**	**0**	**0**	**0**	**0**	**0**	**890**
Council District(s)							
CW	Project (33-00236) - This multi-phase project will design and install new monument and directional signage in the area surrounding the Stinson Municipal Airport. This project will be in conjunction with the World Heritage Foundation efforts.						
STINSON - PARKING LOT							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	350	0	0	0	0	0	350
Total	**350**	**0**	**0**	**0**	**0**	**0**	**350**
Council District(s)							
CW	Project (33-00055) - This project will provide the lighting, bumper stops, and striping for the new parking lot at the Stinson Municipal Airport Terminal Building.						
STINSON - ROOSEVELT ACCESS PARKWAY							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	851	3,836	0	0	0	0	4,687
Total	**851**	**3,836**	**0**	**0**	**0**	**0**	**4,687**
Council District(s)							
CW	Project (33-00237) - This multi-phase project will design and construct a new continuous road linking Roosevelt Avenue to Mission Road. The first phase includes constructing a new intersection at 96th Street and Roosevelt Avenue.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
STINSON - SECURITY AND IT UPGRADES							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	2,386	795	0	3,181
Total	**0**	**0**	**0**	**2,386**	**795**	**0**	**3,181**
Council District(s) CW	Project (33-00077) - This project will provide upgrades to Information Technology at Stinson Municipal Airport and Airfield.						
STINSON - TAXIWAY D UPGRADE							
STINSON REVOLVING FUND	0	0	0	57	527	0	584
TEXAS DEPARTMENT OF TRANSPORTATION	0	0	0	514	4,745	0	5,259
Total	**0**	**0**	**0**	**571**	**5,272**	**0**	**5,843**
Council District(s) CW	Project (33-00238) - This project will design and construct a separation between Runway 9/27 and Taxiway D to bring Runway 9/27 to a B-II standard. TxDOT will administer the project.						
STINSON - TERMINAL ROOF REPLACEMENT							
STINSON REVOLVING FUND	0	0	470	0	0	0	470
Total	**0**	**0**	**470**	**0**	**0**	**0**	**470**
Council District(s) CW	Project (33-00091) - This project will replace areas of the original roof in the Terminal Building of the Stinson Municipal Airport not included in expansion project.						
STINSON AERONAUTICAL SURVEY							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	321	0	0	0	0	0	321
Total	**321**	**0**	**0**	**0**	**0**	**0**	**321**
Council District(s) CW	Project (33-00274) - This project will conduct an aeronautical survey for SSF in accordance with FAA Advisory Circulars 150/5300 16A, 150/5300 17C, and 150/5300 18B to obtain high quality obstacle data.						
STINSON DRAINAGE PLAN							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	0	0	345	345
Total	**0**	**0**	**0**	**0**	**0**	**345**	**345**
Council District(s) CW	Project (33-00275) - This project proposes to update the Stinson Master Plan to include a drainage study.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
STINSON HIKE & BIKE							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	1,803	0	0	0	0	0	1,803
Total	**1,803**	**0**	**0**	**0**	**0**	**0**	**1,803**
Council District(s)							
CW	Project (33-00273) - Project (26-00648) - This project funds the development of a hike and bike trail between San Antonio Mission Reach and the Stinson Airport.						
STINSON LAND ACQ. RW 14/32 RPZ							
STINSON REVOLVING FUND	15	0	273	0	0	0	288
TEXAS DEPARTMENT OF TRANSPORTATION	139	0	2,453	0	0	0	2,592
Total	**154**	**0**	**2,726**	**0**	**0**	**0**	**2,880**
Council District(s)							
CW	Project (33-00272) - This project will include Environmental and archeological surveys for the land acquisition in 2017 and then the actual land acquisition in 2019. The project will be managed by the Texas Department of Transportation.						
STORMWATER OUTFALL REPAIRS							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	386	0	0	0	0	0	386
Total	**386**	**0**	**0**	**0**	**0**	**0**	**386**
Council District(s)							
CW	Project (33-00036) - This project repairs, replaces and installs stormwater system outfall structures at both airports to include velocity dissipation control.						
SUPPORT SERVICES BUILDING							
UNISSUED AIRPORT BONDS	0	0	0	2,156	18,118	18,118	38,392
Total	**0**	**0**	**0**	**2,156**	**18,118**	**18,118**	**38,392**
Council District(s)							
CW	Project (33-00053) - This project provides for the construction of a new building to centralize Airport personnel , IT functions and a control center to support airport operations.						
SYSTEMS INTEGRATION PROJECT (AODB)							
UNISSUED AIRPORT BONDS	0	0	283	1,541	0	0	1,824
Total	**0**	**0**	**283**	**1,541**	**0**	**0**	**1,824**
Council District(s)							
CW	Project (33-00232) - This project will integrate key airport systems through an airport operational database (AODB) to improve facility operation and control and assist in reducing revenue losses.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
TAXIWAY E RECONSTRUCTION							
AIRPORT IMPROVEMENT PROGRAM GRANT	0	0	0	3,178	0	0	3,178
UNISSUED AIRPORT PASSENGER FACILITY CHARGE BONDS	0	0	0	1,059	0	0	1,059
Total	**0**	**0**	**0**	**4,237**	**0**	**0**	**4,237**
Council District(s)	Project (33-00194) - This project will reconstruct Taxiway E in a new location, including associated grading, lighting, signage and markings.						
CW							
TAXIWAY H RECONSTRUCTION							
AIRPORT IMPROVEMENT PROGRAM GRANT	0	0	0	0	0	4,793	4,793
UNISSUED AIRPORT PASSENGER FACILITY CHARGE BONDS	0	0	0	0	0	1,598	1,598
Total	**0**	**0**	**0**	**0**	**0**	**6,391**	**6,391**
Council District(s)	Project (33-00094) - This project will design and reconstruct a portion of Taxiway H which has been identified in the Pavement Management Study as in need of reconstruction.						
CW							
TENANT VOIP							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	155	0	0	565	0	0	720
Total	**155**	**0**	**0**	**565**	**0**	**0**	**720**
Council District(s)	Project (33-00069) - This project will provide the expansion of Tenant Voice over Internet Protocol (VoIP) services to tenants. This work will include design, bidding, and implementation.						
CW							
TERMINAL A ELECTRICAL SYSTEM EXPANSION							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	86	1,286	0	1,372
Total	**0**	**0**	**0**	**86**	**1,286**	**0**	**1,372**
Council District(s)	Project (33-00253) - This project will install redundant systems so that SAT can perform preventative maintenance without shutting down the Terminal building this will include replacement of 400Hz motor generators which have been in service for 16 years, add jetbridges and BHS to emergency backup circuits, install new conductors, and upsize the current emergency power generator/or additional generator.						
CW							
TERMINAL A GREASE TRAP RELOCATION							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	188	0	0	0	0	0	188
Total	**188**	**0**	**0**	**0**	**0**	**0**	**188**
Council District(s)	Project (33-00256) - This project relocates TA Terminal A grease traps from mechanical rooms to outside encasing units to mirror the grease traps at Terminal B.						
CW							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
TERMINAL A IT CUTOVER							
UNISSUED AIRPORT BONDS	206	0	473	1,144	1,398	0	3,221
Total	**206**	**0**	**473**	**1,144**	**1,398**	**0**	**3,221**

Council District(s)

CW

Project (33-00056) - This project decommissions the communication rooms no longer part of the essential infrastructure for Terminal A and re-cables to the permanent communication rooms that were established under the Terminal A and Campus IT Modernization project.

TERMINAL A RENOVATIONS AND REFURBISHMENT I							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	260	0	0	0	0	0	260
Total	**260**	**0**	**0**	**0**	**0**	**0**	**260**

Council District(s)

CW

Project (33-00061) - This project includes interior updates for Terminal A, including renovating public restrooms, replacing finishes and upgrading lighting.

TERMINAL A RENOVATIONS AND REFURBISHMENT II							
2007 AIRPORT REVENUE BONDS	3,960	0	0	0	0	0	3,960
AIRPORT IMPROVEMENT & CONTINGENCY FUND	5,087	6,176	0	0	0	0	11,263
Total	**9,047**	**6,176**	**0**	**0**	**0**	**0**	**15,223**

Council District(s)

CW

Project (33-00096) - The project includes the design and expansion of the customs facility in Terminal A which is the second phase of work for this project.

TERMINAL A RENOVATIONS III							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	200	0	0	0	0	0	200
UNISSUED AIRPORT BONDS	2,543	5,043	3,800	0	0	0	11,386
Total	**2,743**	**5,043**	**3,800**	**0**	**0**	**0**	**11,586**

Council District(s)

CW

Project (33-00219) - This project provides for the design and construction for the third phase of work on building infrastructure needs including HVAC replacement, improvements to the vaulted ceiling, installation of curbside canopies, sidewalk re-finishing, and window re-sealing.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
TERMINAL A SECURITY CHECKPOINT EXPANSION							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	1,238	0	0	0	0	0	1,238
UNISSUED AIRPORT BONDS	8,002	28,365	16,706	1,856	0	0	54,929
Total	**9,240**	**28,365**	**16,706**	**1,856**	**0**	**0**	**56,167**
Council District(s) CW	Project (33-00221) - This project designs and constructs the expansion of the Terminal A Security Checkpoint to allow for additional security lines. The project will include the construction of a connector between Terminals A and B to improve checkpoint congestion and provide passengers with access to both terminals.						
TERMINAL A TRASH COMPACTOR RECON							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	126	0	0	0	0	0	126
Total	**126**	**0**	**0**	**0**	**0**	**0**	**126**
Council District(s) CW	Project (33-00254) - This project will improve/reconstruct the Terminal A trash compactor area to include repairing/replacing floor drains, improving drainage in the compactor area and improve spaces/access/amenities for cleaning, maintenance and custodial work in the compactor area.						
TERMINAL ANTI-VEHICLE BARRIERS							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	146	0	0	0	0	0	146
Total	**146**	**0**	**0**	**0**	**0**	**0**	**146**
Council District(s) CW	Project (33-00249) - This project will install anti-vehicle barrier system (e.g. bollards) along the terminal frontage and access points (glass doors) leading into both Terminals (A & B) from the passenger curbside. This project will include both the upper and lower roadways.						
TERMINAL AREA TAXIWAYS							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	853	853	0	0	0	0	1,706
AIRPORT IMPROVEMENT PROGRAM GRANT	4,016	4,016	0	0	0	0	8,032
Total	**4,869**	**4,869**	**0**	**0**	**0**	**0**	**9,738**
Council District(s) CW	Project (33-00193) - This project includes the reconstruction of Taxiway G, from Runway 4/22 to Taxiway A, and Taxiway N, from Runway 12R southwest to Runway 4/22; and construction of new parallel taxiways to both Taxiways G and N. The project also includes the development of a Surface Movement Guidance Control System (SMGCS) Plan.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
TERMINAL B, DUMPSTER STORMWATER, RECYCLING AND SANITARY IMPROVEMENTS							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	109	327	0	0	436
Total	**0**	**0**	**109**	**327**	**0**	**0**	**436**
Council District(s) CW	Project (33-00244) - This project is to redesign and correct a stormwater drainage area located near Terminal B containing a dumpster, compactor, and recycle unit.						
TRITURATOR FACILITY IMPROVEMENTS							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	111	0	0	0	111
Total	**0**	**0**	**111**	**0**	**0**	**0**	**111**
Council District(s) CW	Project (33-00057) - This project will provide an improved triturator facility, including larger pipes, pit modifications, new manholes, IT/access control improvements, and repairs to adjacent apron and retaining wall.						
WIRELESS MESH							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	298	298	298	894
Total	**0**	**0**	**0**	**298**	**298**	**298**	**894**
Council District(s) CW	Project (33-00046) - The wireless mesh network will support airfields security and maintenance growth, including video surveillance, perimeter intrusion system, vehicle gates and airfield maintenance.						
TOTAL AIR TRANSPORTATION	**133,906**	**111,536**	**47,590**	**56,638**	**59,834**	**36,942**	**446,446**
TRANSPORTATION							
STREETS							
36TH ST PH III B (BILLY MITCHELL-GEN.HUD)							
2012 GO STREET IMPROVEMENT BOND	3,957	947	0	0	0	0	4,904
Total	**3,957**	**947**	**0**	**0**	**0**	**0**	**4,904**
Council District(s) 4	Project (40-00287) - This project will reconstruct the intersection at 36th and Bangor to include turn lanes, install new traffic signal, new curbs and new sidewalks along both sides of 36th Street. This project may include acquisition of necessary right of way.						
36TH STREET & BANGOR DRIVE INTERSECTION							
2012 GO STREET IMPROVEMENT BOND	1,006	0	0	0	0	0	1,006
Total	**1,006**	**0**	**0**	**0**	**0**	**0**	**1,006**
Council District(s) 7	Project (40-00286) - Reconstruct intersection at 36th and Bangor to include turn lanes. Install new traffic signal and new curbs and sidewalks along both sides of 36th Street. This project may include acquisition of necessary right of way.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
TRANSPORTATION							
STREETS							
AEROMEDICAL DRIVE							
2015 SELF SUPPORTING CERTIFICATES OF OBLIGATION	252	0	0	0	0	0	252
Total	**252**	**0**	**0**	**0**	**0**	**0**	**252**

Council District(s)

3

Project (23-01464) - This project funds the realignment and extension of Aeromedical Drive, a three-lane, undivided roadway extending 540 feet south from Sidney Brooks to Junkin Dr. The project will include street, drainage and utility infrastructure.

ALAMO (COMMERCE TO CESAR CHAVEZ)							
2007 GO STREET IMPROVEMENT BOND-A	2,145	2,100	0	0	0	0	4,245
Total	**2,145**	**2,100**	**0**	**0**	**0**	**0**	**4,245**

Council District(s)

1

Project (40-00263) - This project will provide for streets and drainage improvements associated with Hemisfair Park. Alamo and Cesar Chavez will be a complete streets and low impact development project.

ATD FY 2017 BIKE FACILITIES							
ADVANCED TRANSPORTATION DISTRICT	1,000	0	0	0	0	0	1,000
Total	**1,000**	**0**	**0**	**0**	**0**	**0**	**1,000**

Council District(s)

CW

Project (23-01538) - This project will improve bicycling safety by adding designated lanes and facilities.

ATD FY 2017 DOWNTOWN TRAFFIC MANAGEMENT SYSTEM							
ADVANCED TRANSPORTATION DISTRICT	500	0	0	0	0	0	500
Total	**500**	**0**	**0**	**0**	**0**	**0**	**500**

Council District(s)

CW

Project (23-01550) - Provide for traffic management enhancements to include but not limited to: improved communication controls, signal improvements, smart message boards and signs to help reduce and redirect vehicular, pedestrian and transit traffic associated with activities at the Alamodome and the Convention Center.

ATD FY 2017 INTERSECTION SAFETY IMPROVEMENTS							
ADVANCED TRANSPORTATION DISTRICT	1,000	0	0	0	0	0	1,000
Total	**1,000**	**0**	**0**	**0**	**0**	**0**	**1,000**

Council District(s)

CW

Project (23-01539) - This project will install or modify intersections on city streets to improve transportation mobility, to include turn lanes, deceleration/acceleration lanes, medians, and pavement markings.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
TRANSPORTATION							
STREETS							
ATD FY 2017 SIDEWALKS							
ADVANCED TRANSPORTATION DISTRICT	5,000	0	0	0	0	0	5,000
UNISSUED CERTIFICATES OF OBLIGATION	10,000	0	0	0	0	0	10,000
Total	**15,000**	**0**	**0**	**0**	**0**	**0**	**15,000**

Council District(s)

CW

Project (23-01534) - This project will provide for the installation or repair of sidewalks based on needs assessments around San Antonio.

ATD FY 2017 TRAFFIC SIGNAL COMMUNICATION							
ADVANCED TRANSPORTATION DISTRICT	2,000	0	0	0	0	0	2,000
Total	**2,000**	**0**	**0**	**0**	**0**	**0**	**2,000**

Council District(s)

CW

Project (23-01540) - This project is a continuation of a five year plan consisting of additional to data circuits at intersections to allow communication to the Traffic Management Center (TMC), maintenance of the new wireless communication and to begin fiber installation at intersection closest to City facilities (underground or aerial).

BLANCO RD PH II (EDISON-EL MONTE & OLMOS)							
2012 GO STREET IMPROVEMENT BOND	5,080	0	0	0	0	0	5,080
Total	**5,080**	**0**	**0**	**0**	**0**	**0**	**5,080**

Council District(s)

1

Project (40-00290) - Reconstruct Blanco between Edison and El Monte, and between Olmos Creek and Jackson Keller with curbs, sidewalks, driveway approaches and necessary drainage and traffic signal improvements. This is a continuation of a 2007-2012 bond project in the same area. This project may include acquisition of necessary right of way.

BRAC INFRASTRUCTURE PROJECTS							
2009 ISSUED TAX NOTES	720	118	0	0	0	0	838
Total	**720**	**118**	**0**	**0**	**0**	**0**	**838**

Council District(s)

2 10

Project (40-00206) - This project will support BRAC related capital improvement projects located around Fort Sam Houston. The scope of the project will be executed up to funds available in the project budget. This project may include acquisition of necessary right of way.

BROOKS CITY BASE INFRASTRUCTURE IMPROVEMENTS							
2007 GO STREET IMPROVEMENT BOND	1,200	0	0	0	0	0	1,200
PRIOR DEBT PROCEEDS	347	0	0	0	0	0	347
Total	**1,547**	**0**	**0**	**0**	**0**	**0**	**1,547**

Council District(s)

3

Project (40-00450) - This project will provide infrastructure improvements to facilitate future development.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
TRANSPORTATION							
STREETS							
BROOKS HILL STREET PROJECT							
2016 CERTIFICATES OF OBLIGATION	892	0	0	0	0	0	892
Total	**892**	**0**	**0**	**0**	**0**	**0**	**892**
Council District(s) 3	Project (23-01450) - This project will provide for engineering assessment and master plan for infrastructure improvements.						
BROOKS-S NEW BRAUNFELS (LYSTER LOOP 410)							
UNISSUED CERTIFICATES OF OBLIGATION	2,000	0	0	0	0	0	2,000
Total	**2,000**	**0**	**0**	**0**	**0**	**0**	**2,000**
Council District(s) 3	Project (23-03747) - This project will provide funding for the design, engineering, planning, right-of-way acquistiion, environmental studies and utility requirements for the extension of South New Braunfels from Lyster Road to Loop 410 South.						
BUENA VISTA CORRIDOR							
2012 GO STREET IMPROVEMENT BOND	1,184	0	0	0	0	0	1,184
Total	**1,184**	**0**	**0**	**0**	**0**	**0**	**1,184**
Council District(s) 5	Project (40-00291) - Improve pedestrian connectivity on Buena Vista between Frio and Santa Rosa. Aesthetic and lighting enhancements will be added as appropriate and within available funding. This project may include acquisition of necessary right of way.						
BULVERDE RD & CLASSEN RD REALIGNMENT							
2012 GO STREET IMPROVEMENT BOND	500	0	0	0	0	0	500
Total	**500**	**0**	**0**	**0**	**0**	**0**	**500**
Council District(s) 10	Project (40-00301) - Widen and realign Bulverde and Classen Roads south of Loop 1604. Road will be two lanes in each direction divided by a raised median, with curbs, sidewalks and bicycle lanes. This is a continuation of the project titled "Bulverde Rd (Loop 1604 to Redland Rd)".						
CALLAGHAN RD (IH 410 TO SP 421)							
2012 GO STREET IMPROVEMENT BOND	2,971	1,482	0	0	0	0	4,453
Total	**2,971**	**1,482**	**0**	**0**	**0**	**0**	**4,453**
Council District(s) 7	Project (40-00292) - Reconstruct and widen Callaghan to four lanes with a continuous left-turn lane from Bandera Road to Loop 410. Curbs, sidewalks, a shared use path, driveways, traffic signal and drainage improvements Cost reflects City of San Antonio contribution to a proposed federally funded project. This project includes acquisition of necessary right of way.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
TRANSPORTATION							
STREETS							
CESAR CHAVEZ CORRIDOR							
2012 GO STREET IMPROVEMENT BOND	944	158	0	0	0	0	1,102
Total	**944**	**158**	**0**	**0**	**0**	**0**	**1,102**

Council District(s)

5

Project (40-00298) - Improve pedestrian connectivity on Cesar Chavez between Frio and Santa Rosa. Aesthetic and lighting enhancements will be added as appropriate and within available funding. This project may include acquisition of necessary right of way.

CHERRY STREET (DAWSON ST. TO MILAM ST.)							
2012 GO STREET IMPROVEMENT BOND	846	0	0	0	0	0	846
Total	**846**	**0**	**0**	**0**	**0**	**0**	**846**

Council District(s)

2

Project (40-00293) - Reconstruct roadway with curbs, sidewalks, driveway approaches and underground drainage as required within available funding.

CITYWIDE BRIDGE PROGRAM							
2012 GO STREET IMPROVEMENT BOND	7,275	551	0	0	0	0	7,826
Total	**7,275**	**551**	**0**	**0**	**0**	**0**	**7,826**

Council District(s)

CW

Project (40-00294) - Replace existing deficient and deteriorated bridges and/or build new bridges within the City limits. City will pay costs associated with larger hydraulic capacity, right of way acquisition, utility adjustments, environmental due diligence and construction beyond each bridge. This project may include acquisition of necessary right of way.

COLLINS GARDENS AREA STREETS							
COMMUNITY DEVELOPMENT BLOCK GRANT	131	0	0	0	0	0	131
Total	**131**	**0**	**0**	**0**	**0**	**0**	**131**

Council District(s)

5

Project (23-01457) - Project scope includes, but is not limited to, construction of sidewalks, curbs, driveway approaches, and street repairs

COMMERCE CORRIDOR							
2012 GO STREET IMPROVEMENT BOND	1,011	170	0	0	0	0	1,181
Total	**1,011**	**170**	**0**	**0**	**0**	**0**	**1,181**

Council District(s)

5

Project (40-00299) - Improve pedestrian connectivity on Commerce between Frio and Santa Rosa. Aesthetic and lighting enhancements will be added as appropriate and within available funding. This project may include acquisition of necessary right of way.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
TRANSPORTATION							
STREETS							
COUNCIL DISTRICT 2 INFRASTRUCTURE IMPROVEMENTS							
2013 TAX NOTES	119	0	0	0	0	0	119
Total	**119**	**0**	**0**	**0**	**0**	**0**	**119**
Council District(s) 2	Project (40-00267) - This project will support infrastructure improvements throughout Council District 2. This project may include acquisition of necessary right of way.						
COUNCIL DISTRICT 8 INFRASTRUCTURE IMPROVEMENTS							
2013 TAX NOTES	141	0	0	0	0	0	141
Total	**141**	**0**	**0**	**0**	**0**	**0**	**141**
Council District(s) 8	Project (40-00279) - This project will support infrastructure improvements throughout Council District 8. This project may include acquisition of necessary right of way.						
CUPPLES RD (MERIDA ST TO CASTROVILLE RD)							
2012 GO STREET IMPROVEMENT BOND	2,494	596	0	0	0	0	3,090
Total	**2,494**	**596**	**0**	**0**	**0**	**0**	**3,090**
Council District(s) 5	Project (40-00295) - Reconstruct and widen Cupples to four lanes including curbs, sidewalks, driveway approaches, and traffic and drainage improvements as needed.						
DE ZAVALA - UPRR TO LOCKHILLSELMA							
2015 CERTIFICATES OF OBLIGATION	975	0	0	0	0	0	975
Total	**975**	**0**	**0**	**0**	**0**	**0**	**975**
Council District(s) 8	Project (40-00461) - This project provides De Zavala Preconstruction Services from UPRR to Lockhill Selma.						
DISTRICT 1 AREA PEDESTRIAN MOBILITY & STREET							
2012 GO STREET IMPROVEMENT BOND	500	0	0	0	0	0	500
Total	**500**	**0**	**0**	**0**	**0**	**0**	**500**
Council District(s) 1	Project (40-00296) - Provides funding to construct pedestrian mobility and street improvement projects.						
DISTRICT 4 AREA PEDESTRIAN MOBILITY & ST							
2012 GO STREET IMPROVEMENT BOND	275	0	0	0	0	0	275
Total	**275**	**0**	**0**	**0**	**0**	**0**	**275**
Council District(s) 4	Project (40-00297) - This project provides funds to construct pedestrian mobility and street improvement projects. This project may include acquisition of necessary right of way.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
TRANSPORTATION							
STREETS							
DOWNTOWN PEDESTRIAN WAYFINDING							
UNISSUED CERTIFICATES OF OBLIGATION	630	0	0	0	0	0	630
Total	**630**	**0**	**0**	**0**	**0**	**0**	**630**
Council District(s) CW	Project (19-00022) - This project will allow for the necessary updates to the existing outdated Downtown Pedestrian Wayfinding Signage inventory.						
DOWNTOWN STREETS RECONSTRUCTION							
2012 GO STREET IMPROVEMENT BOND	5,484	770	0	0	0	0	6,254
Total	**5,484**	**770**	**0**	**0**	**0**	**0**	**6,254**
Council District(s) CW	Project (40-00300) - This project provides funds for reconstruction and/or realignment of Market Street, Bowie Street, Main Avenue, Soledad Street, Frio Street, Commerce Street, San Pedro Avenue, and Navarro Street to include pedestrian and bicycle connectivity as needed. This project may include acquisition of necessary right of way.						
E. COMMERCE (N. RIO GRANDE TO E. HOUSTON)							
2012 GO STREET IMPROVEMENT BOND	500	0	0	0	0	0	500
Total	**500**	**0**	**0**	**0**	**0**	**0**	**500**
Council District(s) 2	Project (40-00302) - This project provides funds to improve the East Commerce roadway, sidewalks and drainage as appropriate between Rio Grande to Houston.						
EASTSIDE CHOICE NEIGHBORHOOD TRANSFORMATION							
COMMUNITY DEVELOPMENT BLOCK GRANT	2,630	0	0	0	0	0	2,630
TAX INCREMENT REINVESTMENT ZONE (TIRZ)	300	0	0	0	0	0	300
Total	**2,930**	**0**	**0**	**0**	**0**	**0**	**2,930**
Council District(s) 2	Project (50-00002) - This project will provide funding for the redevelopment of Wheatley Courts, including street and sidewalk improvements.						
EDGEWOOD AREA PUBLIC IMPROVEMENTS							
COMMUNITY DEVELOPMENT BLOCK GRANT	104	0	0	0	0	0	104
Total	**104**	**0**	**0**	**0**	**0**	**0**	**104**
Council District(s) 6	Project (23-01458) - This project scope includes, but is not limited to, the construction of sidewalks, curbs, driveway approaches, and street repairs.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
TRANSPORTATION							
STREETS							
ENCINO LEDGE ROAD EXTENSION							
UNISSUED CERTIFICATES OF OBLIGATION	360	0	0	0	0	0	360
Total	**360**	**0**	**0**	**0**	**0**	**0**	**360**

Council District(s)

9

Project (23-01543) - The extension of Encino Ledge will connect Evans Road to Encino Rio intended to relieve traffic from Hwy 281. This project includes construction of a four-lane roadway with curbs, sidewalks, and multiple box culverts at two drainage crossings. This project will be a funding agreement, which the City will share 30% of the cost and developer will pay 70% of the cost.

ESPADA INFRASTRUCTURE IMPROVEMENTS							
2012 CERTIFICATES OF OBLIGATION	112	0	0	0	0	0	112
Total	**112**	**0**	**0**	**0**	**0**	**0**	**112**

Council District(s)

3

Project (40-00246) - This project will reconstruct and widen Espada Road from IH 410 to Ashley Road including sidewalks, driveway approaches, bike lanes and drainage improvements. Current funding is for design only.

ESPADA RD (LOOP 410 TO E. ASHLEY RD)							
2012 GO STREET IMPROVEMENT BOND	3,465	989	0	0	0	0	4,454
Total	**3,465**	**989**	**0**	**0**	**0**	**0**	**4,454**

Council District(s)

3

Project (40-00419) - This project provides funds to reconstruct and widen Espada from Loop 410 to East Ashley to include bike lanes, lighting, aesthetic enhancements and drainage improvements as needed. This project may include acquisition of necessary right of way.

FRIO STREET (COMMERCE TO CESAR CHAVEZ)							
2012 GO STREET IMPROVEMENT BOND	1,228	0	0	0	0	0	1,228
Total	**1,228**	**0**	**0**	**0**	**0**	**0**	**1,228**

Council District(s)

5

Project (40-00304) - This project will improve pedestrian connectivity on Frio Street between Commerce and Cesar Chavez. Aesthetic and lighting enhancements will be added as appropriate and within available funding. This project may include acquisition of necessary right of way.

FY 2017 PEDESTRAIN SAFETY VISION ZERO IMPROVEMENT							
UNISSUED CERTIFICATES OF OBLIGATION	1,000	0	0	0	0	0	1,000
Total	**1,000**	**0**	**0**	**0**	**0**	**0**	**1,000**

Council District(s)

CW

Project (23-01544) - Anticipated pedestrian safety enhancements may include but are not limited to the following: Pedestrian Crossings, Z-Crossing with Rectangular Rapid Flash Beacon (RRFB); Mid-blocks crossing; Marked crosswalk at an intersection; Pedestrian refuge islands; Missing sidewalks in school areas; Routes that provide access to parks and recreational facilities; Transit stop Improvements; and Automated Pedestrian Signals and Intersection Cameras

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
TRANSPORTATION							
STREETS							
FY 2017 SCHOOL PEDESTRIAN SAFETY							
UNISSUED CERTIFICATES OF OBLIGATION	1,000	0	0	0	0	0	1,000
Total	**1,000**	**0**	**0**	**0**	**0**	**0**	**1,000**
Council District(s): CW	Project (23-01533) - This project will provide for the installation or repair of Audible Pedestrian Signals, School Zone Markings, ITSD Traffic Signal Communication Replacement and Pedestrian Safety in San Antonio.						
HARDY OAK (STONE OAK PKWY-KNIGHTS CROSS)							
2012 GO STREET IMPROVEMENT BOND	599	0	0	0	0	0	599
Total	**599**	**0**	**0**	**0**	**0**	**0**	**599**
Council District(s): 9	Project (40-00305) - This project constructs a new four lane divided roadway from Stone Oak to Knights Cross with bicycle lanes, curbs, sidewalks, driveway approaches, traffic signal and drainage improvements as needed. This project may include acquisition of necessary right of way.						
HARDY OAK ROAD EXTENSION							
2015 CERTIFICATES OF OBLIGATION	565	0	0	0	0	0	565
2016 CERTIFICATES OF OBLIGATION	435	0	0	0	0	0	435
Total	**1,000**	**0**	**0**	**0**	**0**	**0**	**1,000**
Council District(s): 9	Project (23-01512) - This project provides funding for a developer agreement for the design and construction of an extension at Hardy Oak Road.						
HARRY WURZBACH (AUSTIN HWY IMPRV)							
TEXAS DEPARTMENT OF TRANSPORTATION	6,947	0	0	0	0	0	6,947
UNISSUED CERTIFICATES OF OBLIGATION	1,404	1,285	0	0	0	0	2,689
Total	**8,351**	**1,285**	**0**	**0**	**0**	**0**	**9,636**
Council District(s): 2 10	Project (40-00464) - This project provides for improvements to the entrance and exit ramps from Harry Wurzbach to Austin Highway, to include improvements to roadway, bridge, retaining walls, sidewalks, utilities, pavement markings and signage, traffic signals and storm drainage.						
HAUSMAN ROAD (LOOP 1604 TO IH 10)							
2012 GO STREET IMPROVEMENT BOND	5,686	0	0	0	0	0	5,686
Total	**5,686**	**0**	**0**	**0**	**0**	**0**	**5,686**
Council District(s): 8	Project (40-00420) - This project provides funds to widen and reconstruct Hausman with additional travel lanes, curbs, sidewalks, bicycle lanes, traffic signals and drainage improvements as needed. The project includes a drainage funding component for an underground storm system. This project may include acquisition of necessary right of way.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
TRANSPORTATION							
STREETS							
HEMISFAIR AREA STREET REDEVELOPMENT							
2012 GO STREET IMPROVEMENT BOND	1,125	0	0	0	0	0	1,125
Total	**1,125**	**0**	**0**	**0**	**0**	**0**	**1,125**
Council District(s) CW	Project (40-00421) - This project will construct and reconfigure Dakota Street, North Street, South Street, Tower of the Americas Way, Indianola Street, Matagorda Street, Santa Clara Place, and Water Street within the HemisFair Park area to include bicycle and pedestrian connectivity as appropriate. This project may include acquisition of necessary right of way.						
HILLCREST DRIVE (BANDERA TO BABCOCK)							
2016 CERTIFICATES OF OBLIGATION	199	0	0	0	0	0	199
Total	**199**	**0**	**0**	**0**	**0**	**0**	**199**
Council District(s) 7	Project (23-01513) - This project will provide funding for a traffic management plan on Hillcrest Drive from Bandera to Babcock.						
HILLSIDE ACRES							
2016 CERTIFICATES OF OBLIGATION	1,475	0	0	0	0	0	1,475
Total	**1,475**	**0**	**0**	**0**	**0**	**0**	**1,475**
Council District(s) 4	Project (23-01498) - This project will fund segments of street reconstruction located at Gavilan Dr., Hayden Dr. and Hillburn Dr.						
HOUSTON STREET LIGHTING							
TAX INCREMENT REINVESTMENT ZONE (TIRZ)	165	0	0	0	0	0	165
Total	**165**	**0**	**0**	**0**	**0**	**0**	**165**
Council District(s) 1	Project (23-01499) - This project will provide funding for lighting upgrades to the existing Houston St. pedestrian pole top fixtures located between Santa Rosa St. and Alamo Street, including demolition of 75 existing fixtures and replacing with Riverside Cast Frame or equal, reflectors, and 125 watt LED lamps.						
INGRAM ROAD (CULEBRA ROAD TO MABE ROAD)							
2012 GO STREET IMPROVEMENT BOND	899	0	0	0	0	0	899
Total	**899**	**0**	**0**	**0**	**0**	**0**	**899**
Council District(s) 6	Project (40-00307) - This project will reconstruct and widen Ingram to a four lane roadway with bicycle facilities. Curbs, sidewalks, driveway approaches, traffic and drainage improvements will be added as needed.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
TRANSPORTATION							
STREETS							
LA CANTERA PARKWAY							
UNISSUED CERTIFICATES OF OBLIGATION	600	0	0	0	0	0	600
Total	**600**	**0**	**0**	**0**	**0**	**0**	**600**

Council District(s)

8

Project (23-01553) - Road improvements from 1604 to I-10 Project provides for improvements from Loop 1604 Freeway to Interstate Highway 10. Improvements include pavement rehabilitation by Mill & Overlay, with pavement markings and signs.

LACKLAND CORRIDOR							
GENERAL FUND	925	0	0	0	0	0	925
PROP 2 - 2015 PARKS DEVELOPMENT AND EXPANSION VENUE	1,075	945	0	0	0	0	2,020
STORM WATER OPERATING FUND	2,500	0	0	0	0	0	2,500
Total	**4,500**	**945**	**0**	**0**	**0**	**0**	**5,445**

Council District(s)

4

Project (23-01455) - This project funds the design and construction of a monument at the corner of HWY 90 and Southwest Military. Funding also includes the demolition of an existing drainage structure, relocation of existing utilities in the TxDOT ROW, development of the LID filtration basin and installation of basic utility infrastructure around and adjacent to the Phase I gateway monument.

MARBACH ROAD, PHASE II B							
2012 GO STREET IMPROVEMENT BOND	225	0	0	0	0	0	225
Total	**225**	**0**	**0**	**0**	**0**	**0**	**225**

Council District(s)

6

Project (40-00308) - This project designs and reconstructs Marbach from Meadow Way to Loop 410 with curbs, sidewalks, driveway approaches, underground drainage and other improvements as needed. This is the continuation of the 2007-2012 bond project named Marbach Road Phase II A.

MEDICAL CENTER INTERSECTION AND INFRASTRUCTURE IMPROVEMENTS							
2011 CERTIFICATES OF OBLIGATION	592	0	0	0	0	0	592
2012 CERTIFICATES OF OBLIGATION	900	68	0	0	0	0	968
TEXAS DEPARTMENT OF TRANSPORTATION	2,498	274	0	0	0	0	2,772
Total	**3,990**	**342**	**0**	**0**	**0**	**0**	**4,332**

Council District(s)

8

Project (23-00218) - This project reconstructs intersections and provides for facility improvements within the Medical Center.

OLD GRISSOM ROAD							
2007 GO STREET IMPROVEMENT BOND-A	629	0	0	0	0	0	629
Total	**629**	**0**	**0**	**0**	**0**	**0**	**629**

Council District(s)

6

Project (40-00253) - This project accounts for the city contribution toward the developer extending Shaenfield Rd. approximately 2000 feet inside Loop 1604 and constructing a bridge over Helotes Creek.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
TRANSPORTATION							
STREETS							
PEDESTRIAN SAFETY IMPROVEMENTS							
2016 CERTIFICATES OF OBLIGATION	450	0	0	0	0	0	450
Total	**450**	**0**	**0**	**0**	**0**	**0**	**450**

Council District(s)

CW

Project (23-01452) - This project will provide an engineering assessment and provide a master plan for infrastructure improvements.

PEGGY DRIVE EXTENSION							
2012 GO STREET IMPROVEMENT BOND	1,000	0	0	0	0	0	1,000
Total	**1,000**	**0**	**0**	**0**	**0**	**0**	**1,000**

Council District(s)

2

Project (40-00310) - This project will construct a new roadway with drainage improvements as needed to provide neighborhood access to East Houston.

PRESA RAMPS AT HIGHWAY 90							
2012 GO STREET IMPROVEMENT BOND	9,375	1,031	0	0	0	0	10,406
Total	**9,375**	**1,031**	**0**	**0**	**0**	**0**	**10,406**

Council District(s)

3 5

Project (40-00311) - This project constructs an off ramp for eastbound Highway 90 traffic and an on ramp for westbound Highway 90 traffic. Project funding reflects the City of San Antonio's contribution to a federally funded project. This project may include acquisition of necessary right of way.

PUBLIC ART - STREETS							
2012 GO STREET IMPROVEMENT BOND	1,864	0	0	0	0	0	1,864
Total	**1,864**	**0**	**0**	**0**	**0**	**0**	**1,864**

Council District(s)

CW

Project (40-00323) - This project allocates funding for the construction, acquisition and development of public art and design enhancements related to the streets projects.

PUBLIC SUB-FREEWAY PARKING							
PARKING OPERATING FUND	175	0	0	0	0	0	175
Total	**175**	**0**	**0**	**0**	**0**	**0**	**175**

Council District(s)

1 2

Project (19-00019) - This project provides funding for the development of sub-freeway parking under US 281 from Brooklyn to 9th street.

RAY ELLISON BLVD (410 TO OLD PEARSALL RD)							
2012 GO STREET IMPROVEMENT BOND	7,487	0	0	0	0	0	7,487
Total	**7,487**	**0**	**0**	**0**	**0**	**0**	**7,487**

Council District(s)

4

Project (40-00312) - This project provides funds to reconstruct Ray Ellison to four lanes, with curbs, sidewalks, bicycle facilities, driveway approaches, and necessary signal and drainage improvements.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
TRANSPORTATION							
STREETS							
REDLAND RD NORTH (1604 TO RIDGEWOOD PKWY)							
2012 GO STREET IMPROVEMENT BOND	4,712	2,680	0	0	0	0	7,392
Total	**4,712**	**2,680**	**0**	**0**	**0**	**0**	**7,392**
Council District(s) 9	Project (40-00314) - This project provides funds to reconstruct and widen Redland with a continuous turn lane in sections with bike lanes, curbs, sidewalks, driveway approaches, traffic signal improvements and drainage improvements as needed. Drainage funding component to reconstruct and widen Redland to five lanes with bike lanes, curbs, sidewalks, driveway approaches, traffic signal improvements and drainage improvements as needed. This project may include acquisition of necessary right of way.						
REDLAND RD SOUTH (1604 TO JONES MALTSBERGER)							
2012 GO STREET IMPROVEMENT BOND	5,575	1,615	0	0	0	0	7,190
Total	**5,575**	**1,615**	**0**	**0**	**0**	**0**	**7,190**
Council District(s) 10	Project (40-00313) - This project provides the funds to reconstruct and widen Redland with a continuous turn lane in sections with bike lanes, curbs, sidewalks, driveway approaches, traffic signal improvements and drainage improvements as needed. This project may include acquisition of necessary right of way.						
RESIDENTIAL STREETLIGHT RETROFIT							
2016 SELF SUPPORTING CERTIFICATES OF OBLIGATION	9,938	0	0	0	0	0	9,938
Total	**9,938**	**0**	**0**	**0**	**0**	**0**	**9,938**
Council District(s) CW	Project (07-00008) - Project will allow for the replacement of approximately 30,212 100W HPS residential streetlights with LED streetlights.						
S MEDINA ST EXT (COLIMA-VERA CRUZ)							
UNISSUED CERTIFICATES OF OBLIGATION	650	0	0	0	0	0	650
Total	**650**	**0**	**0**	**0**	**0**	**0**	**650**
Council District(s) 5	Project (23-01531) - S. Medina St. Extension (Colima to Vera Cruz). Property acquisition and engineering work associated with street extension.						
SPRINGVALE STREET							
2007 GO STREET IMPROVEMENT BOND	180	0	0	0	0	0	180
Total	**180**	**0**	**0**	**0**	**0**	**0**	**180**
Council District(s) 8	Project (23-01462) - This project will provide for the construction of a new concrete road and the right-of-way necessary along Springvale Drive (US 90 to Eaglerock Drive) to accommodate the construction of the Lackland AFB Airman Training Center (ATC) West Campus.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
TRANSPORTATION							
STREETS							
STRATEGIC TRANSPORTATION MULTI-MODAL PLAN							
TEXAS DEPARTMENT OF TRANSPORTATION	390	0	0	0	0	0	390
Total	**390**	**0**	**0**	**0**	**0**	**0**	**390**
Council District(s)							
CW	Project (40-00459) - This project will provide for a Strategic Multi-Modal Transportation Plan for the City that will articulate the City's long term transportation strategy.						
STREET LIGHT IMPROVEMENTS							
2016 CERTIFICATES OF OBLIGATION	1,000	0	0	0	0	0	1,000
Total	**1,000**	**0**	**0**	**0**	**0**	**0**	**1,000**
Council District(s)							
5	Project (23-01500) - This project will provide street light improvements in Council District 5.						
STREET MAINTENANCE PROGRAM							
UNISSUED CERTIFICATES OF OBLIGATION	9,908	4,092	0	0	0	0	14,000
UNISSUED TAX NOTES	15,000	15,000	15,000	15,000	15,000	15,000	90,000
Total	**24,908**	**19,092**	**15,000**	**15,000**	**15,000**	**15,000**	**104,000**
Council District(s)							
CW	Project (23-01480) - This project will provide funds for the Annual Street Maintenance Program.						
TEZEL ROAD (CULEBRA RD. TO TIMBER PATH)							
2012 GO STREET IMPROVEMENT BOND	675	0	0	0	0	0	675
Total	**675**	**0**	**0**	**0**	**0**	**0**	**675**
Council District(s)							
6	Project (40-00315) - This project will provide funds to widen Tezel rd to four lanes with curbs, bike lanes and a continuous two way left turn lane. Construct drainage improvements and add or replace sidewalks as needed.						
THEO AVENUE & MALONE AVENUE CORRIDORS							
2012 GO STREET IMPROVEMENT BOND	4,679	0	0	0	0	0	4,679
Total	**4,679**	**0**	**0**	**0**	**0**	**0**	**4,679**
Council District(s)							
5	Project (40-00316) - This project reconstructs roadways with curbs, sidewalks, driveway approaches, lighting, bicycle lanes, drainage and traffic improvements as needed.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
TRANSPORTATION							
STREETS							
UNIVERSITY PARK/BLUERIDGE AREA PUBLIC IMPROVEMENTS							
COMMUNITY DEVELOPMENT BLOCK GRANT	129	0	0	0	0	0	129
Total	**129**	**0**	**0**	**0**	**0**	**0**	**129**
Council District(s) 7	Project (23-01460) - Project scope includes, but is not limited to, construction of sidewalks, curbs, driveway approaches, and street repairs						
UTSA BLVD.							
2007 GO STREET IMPROVEMENT BOND	1,193	0	0	0	0	0	1,193
2014A TAX NOTES	2,601	1,414	0	0	0	0	4,015
TEXAS DEPARTMENT OF TRANSPORTATION	1,142	0	0	0	0	0	1,142
Total	**4,936**	**1,414**	**0**	**0**	**0**	**0**	**6,350**
Council District(s) 8	Project (40-00447) - This project will provide street and drainage improvements on UTSA Blvd. from Ximenez to Babcock.						
W.VESTAL PL. (COMMERCIAL AVE-PLEASANTON)							
2012 GO STREET IMPROVEMENT BOND	137	0	0	0	0	0	137
Total	**137**	**0**	**0**	**0**	**0**	**0**	**137**
Council District(s) 3	Project (40-00321) - This project will provide funds to reconstruct West Vestal between Commercial and Pleasanton with curbs, sidewalks, driveway approaches and drainage improvements as needed to available funds.						
WEST COMMERCE ECONOMIC CORRIDOR							
2015 CERTIFICATES OF OBLIGATION	137	0	0	0	0	0	137
Total	**137**	**0**	**0**	**0**	**0**	**0**	**137**
Council District(s) 5	Project (23-01454) - This project will provide for engineering assessment and a master plan for infrastructure improvements.						
WORLD HERITAGE STREETS & SIDEWALKS							
UNISSUED CERTIFICATES OF OBLIGATION	2,800	0	0	0	0	0	2,800
Total	**2,800**	**0**	**0**	**0**	**0**	**0**	**2,800**
Council District(s) CW	Project (23-01548) - Street and Sidewalk Improvements in District 5						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	TOTAL
TRANSPORTATION							
STREETS							
WURZBACH I-10 OPERATIONAL IMPROVEMENT							
2016 CERTIFICATES OF OBLIGATION	640	105	0	0	0	0	745
Total	**640**	**105**	**0**	**0**	**0**	**0**	**745**

Council District(s)

8

Project (23-01502) - Provides funding to match a Metropolitan Planning Organization's (MPO) proposed improvements at Wurzbach and I-10, to include extension of u-turn and addition of a right turn lane.

ZARZAMORA, FRIO CITY, RAILROAD INTERSECTION							
2016 CERTIFICATES OF OBLIGATION	121	0	0	0	0	0	121
Total	**121**	**0**	**0**	**0**	**0**	**0**	**121**

Council District(s)

5

Project (23-01503) - This project provides funds for Preliminary Engineering Report to be completed at the railroad intersection at Zarzamora and Frio City.

TOTAL STREETS	**184,680**	**36,391**	**15,000**	**15,000**	**15,000**	**15,000**	**281,071**
TOTAL TRANSPORTATION	**318,587**	**147,926**	**62,590**	**71,638**	**74,834**	**51,942**	**727,517**
GRAND TOTAL	**585,305**	**317,173**	**103,076**	**110,739**	**107,682**	**65,542**	**1,289,518**

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DEBT MANAGEMENT PLAN

OVERVIEW

The City issues debt for the purpose of financing long-term infrastructure capital improvements and short-term projects. Some of these projects have multiple sources of funding which include debt financing. Infrastructure, as referred to by the City, means economic externalities essentially required to be provided by government to support a community's basic human needs, economic activity, safety, education, and quality of life. Types of debt issued by the City include ad valorem tax-supported bonds, tax notes, certificates of obligation, and revenue bonds. Tax notes and certificates of obligation are typically secured by a pledge of revenues and/or ad valorem taxes, do not require voter approval, and are issued for programs that support the City's major infrastructure facilities and certain of its revenue-producing facilities. Revenue bonds are utilized to finance long-term capital improvements for proprietary enterprise and self-supporting operations. Currently, revenue bonds provide the financing required for improvements to the City's Airport System and the City's Municipal Drainage Utility System ("Stormwater System").

Types of Debt

- General Obligation Bonds
- Tax Notes
- Certificates of Obligation
- Revenue Bonds

The long-term infrastructure financing process commences with the identification of major projects throughout the City to be financed with debt. These City-wide projects typically involve health and public safety, street improvements, drainage, flood control, construction and improvements to municipal facilities, as well as quality of life enhancements related to libraries and municipal parks. Major projects that are financed with ad valorem tax-supported bonds are presented to the electorate for approval. Upon voter approval, the City is authorized to issue ad valorem tax-supported bonds to finance the approved projects. Bond elections are held as needs of the community are ascertained. The short-term financing process includes interim financing and various projects. Revenue bonds do not require an election and are sold as needed for construction, expansion, and/or renovation of facilities in amounts that are in compliance with revenue bond covenants. The process for any debt issuance begins with the budget process and planned improvements to be made during the ensuing fiscal year.

Ad Valorem Tax-Supported Debt

City debt funded by property taxes. An example would be general obligation bonds.

Utilization of comprehensive financial analysis and computer modeling in the City's ad valorem Debt Management Plan incorporates numerous variables such as sensitivity to interest rates, changes in assessed values, annexations, current ad valorem tax collection rates, self-supporting debt, and fund balances. The analytical modeling and effective debt management has enabled the City to maximize efficiencies through refundings and debt structuring. Strict adherence to conservative financial management has allowed the City to meet its financing needs while at the same time maintaining its strong ratings. The City is rated "AAA", "Aaa", and "AAA" by S&P Global Ratings, a Standard & Poor's Financial Services LLC business ("S&P"), Moody's Investors Service, Inc. ("Moody's"), and Fitch Ratings ("Fitch"), respectively.

DEBT AUTHORIZATION

At September 30, 2016, the City had $2,779 million in outstanding debt. This debt includes all the types of debt, including tax supported debt such as general obligation bonds, certificates of obligation, and tax notes, as well as other types of debt such as airport, stormwater, and other types of revenue bonds. See Table 1 for all of the City's Outstanding Debt as of September 30, 2016.

Table 1
(in millions)

Outstanding Debt As of September 30, 2016	Outstanding Principal
G.O./C.O./Tax Notes (Ad Valorem Debt)	$1,624
Airport	210
Airport - Passenger Facility Charge	138
Airport – ConRAC	124
Stormwater	64
Contract Revenue Bonds – Starbright (Toyota)	20
Lease Revenue Bonds:	
One Stop	4
Police and Fire Emergency Dispatch Center	26
Convention Center Expansion	550
Taxable Revenue Notes	13
Private Placement Loan – Frost Tower	6
Total	**$2,779**

- GENERAL OBLIGATION BONDS

The City is authorized to issue bonds payable from ad valorem taxes pursuant to the City Charter, the general laws of the State, and ordinances adopted by the City Council. Such bonds must be authorized by the voters of the City at elections held within the City. The City had $596,000,000 ad valorem tax-supported debt approved by its voters on May 12, 2012, and none remains unissued. For the fiscal year ended September 30, 2016, the City had $1,277,810,000 general obligation bonds outstanding.

[*The remainder of this page is intentionally left blank.*]

Table 2
(in millions)

2012 General Obligation Bond Program Improvements	Amount Authorized	Debt Issued To Date[1]	Unissued Debt
Streets, Bridges, and Sidewalks[2]	$338	$334	$0
Drainage and Flood Control	128	128	0
Parks, Recreation, and Open Space	87	87	0
Library, Museum, and Cultural Arts Facilities	29	29	0
Public Safety Facilities	14	14	0
Total	**$596**	**$592**	**$0**

[1]Includes, from prior bond issues sold pursuant to the 2012 voted authority, a portion of the net reoffering premium in the amount of $67,747,713.98 allocated against voter authorization.
[2]The City has realized savings with respect to certain projects included within this proposition, which savings total $4,000,000 when compared to original cost projections. As a result, the City will not issue a corresponding amount from the 2012 voted authorization capacity from this proposition.

On August 2, 2016, the City sold $194,175,000 "City of San Antonio, Texas General Improvement and Refunding Bonds, Series 2016" (the "2016 Bonds"). The 2016 Bonds were issued to (i) finance improvements to streets, bridges, and sidewalks; drainage and flood control; parks, recreation, and open spaces; library, museum, and cultural arts facilities; and public safety facilities; and (ii) refund certain outstanding City Obligations for interest cost savings. The 2016 Bonds represent the fifth and final issuance of the 2012 authorization.

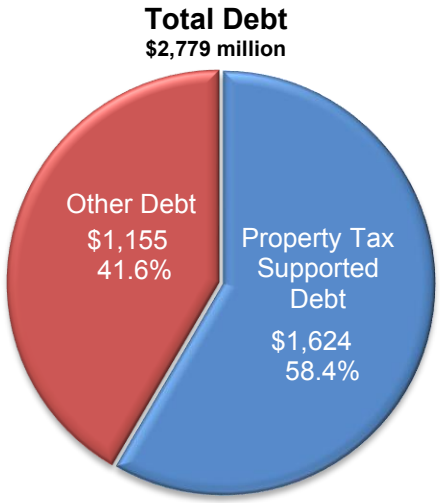
- TAX NOTES

The City is authorized to issue short term tax notes, having a maturity not exceeding seven years, pursuant to the general laws of the State and ordinances authorized by the City Council and are payable from ad valorem taxes. For the fiscal year ended September 30, 2016, the City had $36,050,000 tax notes outstanding.

On August 2, 2016, the City sold $27,410,000 City of San Antonio, Texas, Tax Notes Series 2016 (the "2016 Notes"). The 2016 Notes were issued to finance improvements to streets, sidewalks, and drainage; public safety; information technology; and municipal facilities.

- CERTIFICATES OF OBLIGATION

The City is authorized to issue certificates of obligation pursuant to the City Charter, applicable State laws, and ordinances adopted by the City Council. Certificates of obligation are issued for various purposes to include financing revenue-producing capital improvements and for infrastructure support and development. For the fiscal year ended September 30, 2016, the City had $310,240,000 certificates of obligation outstanding, which comprise 19.10% of the total outstanding ad valorem tax-supported debt.



On August 2, 2016, the City sold $84,855,000 City of San Antonio, Texas Combination Tax and Revenue Certificates of Obligation, Series 2016 (the "2016 Certificates") and $24,830,000 City of San Antonio, Texas Combination Tax and Revenue Certificates of Obligation, Taxable Series 2016 (the "2016 Taxable Certificates"). The 2016 Certificates were issued to finance street lighting improvements, including the streetlights program; City facilities and infrastructure; parks and recreation facilities; public safety facilities; street improvements; and information technology systems. The 2016 Taxable Certificates were issued to finance Hemisfair Park improvements and acquisition of river barges for the Riverwalk.

- REVENUE BONDS

The City is authorized to issue revenue bonds under the provisions of the City Charter, applicable State laws, and ordinances adopted by City Council. For the fiscal year ended September 30, 2016, the City's outstanding revenue bonds were: Airport System Revenue Bonds in the aggregate principal amount of $210,075,000; Passenger Facility Charge and Subordinate Lien Airport System Revenue Bonds in the aggregate principal amount of $137,505,000; Customer Facility Charge Revenue Bonds in the principal amount of $123,900,000; and Municipal Drainage Utility System Bonds in the aggregate principal amount of $64,305,000.

The airport and stormwater revenue bonds are not secured by ad valorem taxes and are limited obligations of the City, payable solely from the revenues of the airport system and stormwater system, respectively. The Passenger Facility Charge revenue bonds are not secured by ad valorem taxes and are payable solely from the revenues generated by the City's collection of a passenger facility charge, which was approved by the Federal Aviation Administration and the City Council, with collection beginning on November 1, 2001. The Customer Facility Charge revenue bonds are not secured by ad valorem taxes and are payable solely from the revenues generated by the City's collection of a customer facility charge, which was approved by the City Council, with collection beginning April 1, 2012.

- REVENUE NOTES

The City is authorized to issue revenue notes under the provisions of the City Charter, applicable State laws, and ordinances adopted by City Council. The revenue notes are not secured by ad valorem taxes and are limited obligations of the City, payable solely from any lawfully available revenues generated by the City and subject to annual appropriation by the City Council. For the fiscal year ended September 30, 2016, the City had $12,765,000 revenue notes outstanding.

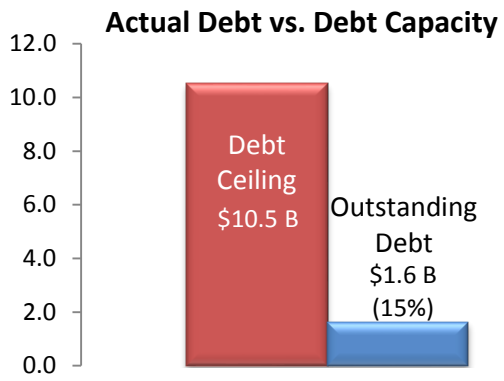
- REFUNDINGS

The City routinely reviews the possibility of refunding certain of its outstanding debt to effectuate interest cost savings.

- PRIVATE PLACEMENT LOAN

On June 25, 2015, the City engaged in a privately placed loan agreement in the amount of $6,100,000 to finance certain costs related to the acquisition of the Frost Tower including the initial purchase price payment for the acquisition of the Frost Bank Tower included in the Comprehensive Development Agreement between the City, Weston Urban, LLC, and Frost Bank. For the fiscal year ended September 30, 2016, the City had $6,100,000 outstanding.

DEBT LIMITATIONS



The amount of ad valorem tax-supported debt that the City may incur is limited by City Charter and by the Constitution of the State of Texas (the "State"). The City Charter establishes a limitation on the general obligation debt supported by ad valorem taxes to an amount not to exceed ten percent of the total assessed valuation. The estimated total assessed valuation for the fiscal year 2016 was $105 billion, which provides a debt ceiling of $10.5 billion. As indicated in the graph to the right, as of FY 2017 the City has only utilized 15%, or $1.6 billion, of the City's $10.5 billion dollar capacity.

The State Constitution and the City Charter provide that the ad valorem taxes levied by the City for general purposes and for the purpose of paying the principal of and interest on the City's indebtedness must not exceed $2.50 for each $100 of assessed valuation of taxable property. There is no constitutional or statutory limitation within the $2.50 rate for interest and sinking fund purposes; however, the Texas Attorney General has adopted an administrative policy that prohibits the issuance of debt by a municipality, such as the City, if its issuance produces debt service requirements exceeding that which can be paid from $1.50 of the foregoing $2.50 maximum tax rate calculated at 90% collections. In addition, Section 1331.051, Texas Government Code, and the City Charter prohibit the total debt of the City from exceeding 10% of the total assessed valuation of property shown by the last assessment roll, and the City Charter excludes (1) any indebtedness secured in whole or in part by special assessments, (2) the debt of any improvement district, and (3) any indebtedness secured by revenues, other than taxes of the City or of any department or agency thereof.

LONG-TERM DEBT PLANNING

The City employs a comprehensive multi-year, long-term capital improvement planning program that is updated annually. Debt management is a major component of the financial planning model which incorporates projected financing needs for infrastructure development that is consistent with the City's growth while at the same time measuring and assessing the cost and timing of each debt issuance.

The assumptions in the FY 2016-2017 Debt Management Plan include: (i) assessed valuation growth at 12.84% in FY 2016, a growth rate of 11.01% in FY 2017, 5.00% in FY 2018, 3.00% in FY 2019 and thereafter; (ii) tax collections at 98.0%; (iii) tax freeze for elderly and disabled; (iv) the adopted debt service tax rate which remains constant at 21.15 cents through FY 2031; and (v) authorizations in 2017 and 2022, each in the amount of $850,000,000.

NEW MONEY ISSUES

Ongoing capital improvement needs have required the City to sell certificates of obligation and general obligation bonds to fund capital improvements for various streets, drainage and flood control projects; acquisition, construction and improvements related to park facilities, public safety, municipal facilities and parking structures; and environmental clean-up and land acquisition. Tax notes have been utilized to fund short-term projects and interim financing of seven years or less.

The City anticipates seeking additional authorization from City voters in May 2017 in the amount of $850,000,000. The FY 2016-2017 Debt Management Plan also includes the proposed sale of certificates of obligation and tax notes. The certificates of obligation are anticipated to be sold to fund municipal facilities, streets, IT, and parks and recreation, and the tax notes are anticipated to be sold to fund street improvements and IT.

DEBT SERVICE TAX RATE

The combination of successful refundings and low interest rates for bonds and certificates of obligation sales occurring between FY 1992 and FY 2016 has resulted in a decrease in the projected maximum debt service tax rate of $0.3049 per $100 valuation prior to FY 1992 to a projected maximum debt service tax rate of $0.2115 per $100 through FY 2031.

APPENDIX



Statistical Data

City of San Antonio

Demographic Statistics
Last Ten Fiscal Years

Fiscal Year	Population[1]	Per Capita Income[1]	Median Age[1]	Population (age 25+) with a Bachelor's Degree or Greater[1]	Unemployment Rate
2006	1,322,900	20,110	33.2	23.1%	4.4%
2007	1,312,286	19,884	32.6	23.2%	3.9%
2008	1,328,984	20,808	32.8	23.4%	5.0%
2009	1,340,549	21,447	32.6	23.5%	6.1%
2010	1,333,953	21,425	33.0	23.7%	7.6%
2011	1,359,461	21,356	32.7	25.0%	9.1%
2012	1,386,305	22,333	33.2	23.9%	8.1%
2013	1,412,979	22,619	32.7	24.6%	5.0%
2014	1,440,309	22,784	32.9	24.9%	3.9%
2015	1,469,845	22,784*	32.9*	24.9%*	3.7%[2]

[1] U.S. Census Bureau, 2010-2015 American Community Survey 5-Year Estimates as of July 1; *FY 2015 data is not yet available for Per Capita Income, Median Age, or Population (age 25+) with a Bachelor's Degree or Greater—used FY 2014 data as FY 2015 estimate. FY 2006-FY2009 population data provided by City of San Antonio Planning and Community Development Department.

[2] U.S. Department of Labor, Bureau of Labor Statistics.

City of San Antonio

Miscellaneous Statistical Data

General Information

Date of Incorporation	December 14, 1837
Date of Adoption of City Charter	October 2, 1951
Form of Government	Council-Manager
Area	490 square miles

Fire Protection and Emergency Medical Services

Number of Fire Stations[1]	53
Number of EMS Units[1]	34
Number of Firefighters and EMS Paramedics	1,714

Police Protection

Number of Stations	7
Number of Police Officers	2,417
Number of School Crossing Guards	256

Parks and Recreation

Parks Acreage	15,572
Number of Parks and Recreation Areas over One Acre	209
Number of Municipal Golf Courses[2]	7
Number of Municipal Swimming Pools	25
Number of Recreation Centers - All Year	30
Number of Recreation Centers – Summer	62

Sewer Service[3]

Miles of Storm Sewers	700
Miles of Sanitary Sewers	5,322
Number of Sewer Customers	427,602

Water Service[3]

Number of Water Customers	479,750

Building Permits[4]

Permits Issued	15,184
Estimated Cost	$2,767,046,547

[1] Fire Stations No. 52 and 53 are expected to begin service provision December 2016.
[2] Golf Courses are under management of Municipal Golf Association-San Antonio.
[3] Water and sewer service provided by San Antonio Water System (SAWS).
[4] Figures reported are from FY 2015.

City of San Antonio

Miscellaneous Statistical Data

Education[1]

(Seventeen School Districts Wholly or Partly Within San Antonio City Limits)

Number of Schools	453
Number of Teachers	28,369
Number of Students Registered	440,411
Attendance Rate	95.6%

Election[2]

Registered Voters in San Antonio	750,825

Population

Year	Population[3]	Increase
1900	53,321	----------
1910	96,614	81.2%
1920	161,379	67.0%
1930	231,542	43.5%
1940	253,854	9.6%
1950	408,442	60.9%
1960	587,718	43.9%
1970	654,153	11.3%
1980	785,880	20.1%
1990	935,933	19.1%
2000	1,144,646	22.3%
2010	1,333,953	15.9%
2011	1,359,461	1.5%
2012	1,386,305	1.5%
2013	1,412,979	1.5%
2014	1,440,309	1.5%
2015	1,469,845	2.1%

[1] Texas Education Agency, 2014-2015 Texas Academic Performance Report.

[2] City of San Antonio, Office of the City Clerk (Data only includes City of San Antonio residents).

[3] U.S. Census Bureau, 2010-2015 American Community Survey 5-Year Estimates as of July 1; Population data for 1900-2000 provided by City of San Antonio Planning and Community Development Department.

City of San Antonio

Principal Taxpayers

Taxpayer	Type of Business	Principal Taxpayer Taxable Valuation ($000's)	Percentage To Net Taxable Valuation
H.E.Butt Grocery Company	Retail/Grocery	$1,047,882	1.32%
Wal-Mart Stores, Inc.	Retail/Grocery	491,024	0.62%
VHS San Antonio Partners LP	Hospital/Healthcare	489,459	0.62%
Methodist Healthcare System	Hospital/Healthcare	463,365	0.58%
Toyota Motor Manufacturing Texas	Automobile Manufacturing	395,522	0.50%
Hyatt Regency Hotels	Hotel Chain	379,795	0.48%
United Services Automobile Association	Insurance/Banking	307,619	0.39%
La Cantera Retail LTD Partnership	Shopping Center	280,721	0.35%
Frankel Family Trust	Apartments	261,408	0.33%
Marriott International, Inc.	Hotel Chain	257,946	0.33%
	TOTALS	**$4,374,741**	**5.52%**

Source: Finance Department, City of San Antonio, Texas. Data as reported in the FY 2015 Comprehensive Annual Financial Report (CAFR).

Glossary

Glossary

The Adopted Budget contains specialized and technical terminology that is unique to public finance and budgeting. To assist the reader of the Adopted Budget Document in understanding these terms, a budget glossary has been included in the document.

Accounting Basis: Rules used to prepare, present, and report financial statements for a wide variety of entities that refer to when revenues and expenditures are recognized and reported. The City employs modified accrual basis of accounting. This means that revenues are recognized in the accounting period in which they become available and measurable and expenditures are recognized in the accounting period in which the fund liability is incurred. Accounting records for Proprietary, Pension Trust, Private Purpose Trust and Retiree Health Care Funds are maintained on an accrual basis. Revenues are recognized when they are earned, and expenses are recognized when they are incurred.

Accounting System: The total set of records and procedures which are used to record, classify, and report information on the financial status and operations of an entity.

Accrual Accounting: A basis of accounting in which revenues are recognized in the period in which they are earned and become measurable, and expenses are recognized in the period incurred instead of when cash is actually received or spent. For example, in accrual accounting a revenue that was earned between April 1 and June 30, but for which payment was not received until July 10, is recorded as being received on June 30 rather than July 10.

Ad Valorem Tax: The tax is based "according to value" of property and is used as the source of revenue to pay general obligation debt and to support the General Fund.

African-American Business Enterprise (AABE): A sole proprietorship, partnership, or corporation owned, operated, and controlled by a minority group member(s) who have at least 51% ownership.

All Funds Summary: The comprehensive summary of all budgeted funds.

Allotment: Divides an appropriation into amounts that may be encumbered or expended during a time period.

Amended Budget: Represents the original adopted budget plus any amendments passed as of October 1. This figure does not include prior year encumbrances or re-appropriation.

Appropriation: A legal authorization granted by the City Council to establish legal authority for city officials to make expenditures/expenses or incur obligations for specific purposes. It does not include prior year encumbrances or re-appropriation. An authorization made by the City Council, which permits officials to incur obligations against and to make expenditures of governmental resources. Appropriations are usually made for fixed amounts and typically granted for a one-year period.

Assessed Valuation: A value that is established for real or personal property for use as a basis for levying property taxes. An assessed valuation represents the appraised valuation less any exemptions. (Note: Property values are established by the Bexar Appraisal District.)

Assets: Property owned by the City, which has monetary value.

Audit: A comprehensive examination as to the manner in which the government's resources were actually utilized concluding in a written report of its findings. A financial audit is a review of the accounting system and financial information to determine how government funds were spent and whether expenditures were in compliance with the legislative body's appropriations. A performance audit consists of a review of how well the

government met its stated goals. An accounting audit is intended to ascertain whether financial statements fairly present financial position and results of operations.

Bad Debt: In the United States, The National Bank Act defines a bad debt as an unsecured debt on which interest or payment is past due and unpaid for six months (and which is not in process of collection). Some businesses set aside a reserve on their books to offset losses from bad debts.

Balanced Budget: A budget in which planned expenditures can be met by current income from taxation and other government receipts.

Bank Depository Agreement: A contract between a municipality and a depository negotiated and entered into in accordance with the specifications of the Local Government Code, which sets forth the agreements between the parties regarding banking services.

Balance Sheet: A financial statement that discloses the financial position of an entity by disclosing its assets, liabilities, and equity as of a specific date.

Base Budget: On-going expense for personnel, contractual services, and the replacement of supplies and equipment required to maintain current service levels previously authorized by the City Council.

Beginning Balance: The beginning balance is the residual non-restricted funds brought forward from the previous fiscal year (ending balance).

Bond: A debt instrument embodying a written promise to pay a specified sum of money, the face value or principal, at a specific date or dates in the future (maturity date), together with periodic interest at a specified rate. The most common types of bonds are general obligation and revenue bonds. Bonds are typically used for long-term debt to pay for specific capital expenditures, such as buildings, streets, bridges, or utility expansion/repair.

Bond -- General Obligation (G.O.): A bond, which is secured by the full faith and credit of the issuer. G.O. bonds issued by local units of government are secured by a pledge of the issuer's ad valorem taxing power. They are usually issued to pay for general capital improvement projects such as parks and streets. In Texas, G.O. bonds must be authorized by public referenda.

Bond -- Proceeds: Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

Bond -- Revenue: Bonds whose principal and interest are paid from earnings of an enterprise fund.

Budget: A budget is a plan of financial operation embodying an estimate of proposed expenditures and the means of financing them. Used without any modifier the term usually indicates a financial plan for a single fiscal year. In practice, the term "budget" is used in two ways. Sometimes it designates the financial plan presented to the appropriating body for adoption, and sometimes it designates the plan finally approved by that body. It is usually necessary to specify whether the budget under consideration is preliminary and tentative (proposed) or whether it has been approved by the appropriating body (adopted).

Budget Adjustment: A legal procedure utilized during the fiscal year by the City staff and City Council to revise a budget appropriation. City staff has the prerogative to adjust expenditures within a department budget.

Budget Amendments: Transfer of unencumbered appropriation balance or any portion within a department office or agency to another. Budget Amendments can be made with authorization from the City Council, City Manager or through an Ordinance submitted to City Council.

Budget Basis: Rules for preparation of budgets, which can include cash, full accrual or modified accrual basis. The budgets of the General Fund, Special Revenue Funds, Debt Service Funds and Trust & Agency Funds are

prepared on a modified accrual basis, meaning that revenues are recognized in the accounting period in which they become available and measurable and expenditures are recognized in the accounting period in which the fund liability is incurred. The Budgets of the Enterprise Funds and Internal Service Funds are prepared on a full accrual basis, meaning revenues are recognized when they are earned and expenses are recognized when they are incurred.

Budget Calendar: The schedule of key dates or milestones, which the City departments follow in the preparation, adoption, and administration of the budget.

Budget Controls: Methods to ensure compliance with budget limitations. City employs an encumbrance system to ensure that expenditures not exceed appropriations.

Budget Document: The instrument used by the budget-making authority to present a comprehensive financial program to the City Council. The adopted budget document presents the authorization made by the City Council for City officials to obligate and expend resources.

Budget Message (City Manager's Transmittal Letter): The opening section of the budget that provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and the views and recommendations of the City Manager.

Budget Ordinance: The official enactment by the City Council that establishes the legal authority for the City officials to obligate and expend resources.

Budgetary Control: The control of management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

Budgetary Expenditures: Budgetary expenditures are decreases in net assets. In contrast to conventional expenditures, budgetary expenditures exclude amounts represented by non-current liabilities.

Budgeted Funds: Funds that are planned for certain uses but have not been formally or legally appropriated by the legislative body. The proposed budget document that is submitted for Council approval is composed of budgeted funds.

Capital Assets: Assets of significant value and having a useful life of 10 years or more. Capital assets are also referred to as fixed assets.

Capital Equipment Budget (Capital Outlay): The portion of the annual operating budget that appropriates funds for the purchase of capital equipment items. These expenditures are often separated from regular operating items such as salaries, utilities, and office supplies. The Capital Outlay Budget includes funds for capital equipment purchases, such as vehicles, furniture, machinery, building improvements, computers, and special tools, which are usually distinguished from operating items according to their value and projected useful life. The dollar value varies according to the policy established by each jurisdiction.

Capital Expenditure: Construction, renovation, purchase or lease of an asset (land, buildings, infrastructure, improvements, machinery and equipment) that has an initial useful life longer than one year and meets the City's capitalization threshold.

Capital Improvement Program (CIP): A plan for capital expenditures to be incurred each year over a period of six future years setting forth each capital project, its scope of work and City Council District location, the amount to be expended in each year, and the method of financing those expenditures, to provide long-lasting physical improvements.

Capital Improvement Program Budget: A Capital Improvement Program (CIP) Budget is a plan separated from the operating budget. Items in the CIP are usually construction projects designed to improve the value of the

government assets. Examples of capital improvement projects include new streets, buildings, recreational facilities, and large scale remodeling.

Capital Improvement Project Activity: A capital improvement project activity is one of the following groups:

- *Planning and Engineering*: Inclusive of this group are architectural and engineering professional services, cultural resource surveys, real estate appraisal services, and special studies, which may include cost-benefit analysis, and conceptual design alternatives.

- *Right-of-Way Acquisition*: Inclusive of this group are the purchase or acquisition of easements, land for right-of-way, sites for construction, appraisal costs, relocation costs, and demolition for site clearance.

- *Construction*: Inclusive of this group are costs for construction or reconstruction of capital improvements, such as: buildings, streets, bridges, curbs, sidewalks, storm drainage, flood control facilities, and recreation facilities.

- *Other*: Inclusive of this group are costs for initial capital equipment, such as fire-fighting apparatus, major recreational equipment, and library books normally associated with development of a municipal facility.

Capital Outlay: See Capital Equipment Budget.

Capitalization Threshold: Represents the minimum value established for each piece of office or industrial equipment. This threshold allows for the depreciation of the equipment over the life of the product.

Cash Accounting (Cash Basis): A basis of accounting which recognizes revenues when received and expenditures when paid.

Cash Management: The management of cash necessary to pay for government services while investing temporary cash excesses in order to earn interest revenue. Cash management refers to the activities of forecasting the inflows and outflows of cash, mobilizing cash to improve its availability for investment, establishing and maintaining banking relationships, and investing funds in order to achieve the highest interest and return available for temporary cash balances.

Certificate of Deposit: A negotiable or non-negotiable receipt for monies deposited in a bank or financial institution for a specified period for a specified rate of interest.

Certificate of Obligation (C.O.): Debt instruments secured by the ad valorem taxing power of a city. Short-term or long-term debt (pending on the project) which is authorized by the City Council and does not require prior voter approval.

Character Code: A basis for distinguishing types of expenditures; the five major characters used by the City of San Antonio are: Personal Services--51, Contractual--52, Commodities--53, Other Expenditures--54, Capital Outlay—55. It is comprised of a seven digit account code used to identify line items.

Charts of Accounts: A chart detailing the system of general ledger accounts.

City Council: The current elected officials of the City as set forth in the City's Charter. Unless otherwise stated, the Mayor is considered part of the City Council.

City Manager: The individual appointed by the City Council who is responsible for the administration of the affairs of the City.

CPS Energy: San Antonio municipally-owned electric and gas systems. San Antonio acquired its gas and electric utilities in 1942 from the American Light and Traction Company, which had been ordered by the Federal Government to sell properties under provisions of the Holding Company Act of 1933. The Trust Indenture established management requirements and provides that the complete management and control of electric and

gas systems, shall be vested in a Board of Trustees consisting of five citizens of the United States of America permanently residing in Bexar County, Texas, to be known as the "CPS Energy Board of Trustees". The Mayor of the City of San Antonio is a permanent ex officio member. A major revenue source to the General Fund is the City's 14% share of CPS energy revenues, which represent a return to the City of its equity investment in the utility.

Closing Ordinance: A document detailing the closure of all funds and accounts and to provide for necessary adjustments at the Department level at the end of a fiscal budget year.

Code Enforcement: This division of the Development Services Department enforces City codes and regulations that result in the protection of the health, safety and welfare of all citizens. The Division is responsible for enforcing the following codes: graffiti, vacant dangerous premises and structures, bandit signs, curb stoning, junked vehicles, weeded vacant lots, zoning (Unified Development Code), illegal dumping, barbed wire and fences, minimum housing including unsanitary premises, front & side yard parking, garage sales, alley and right-of-way violations and vendors, hawkers, and peddlers.

Commercial Paper: A short-term unsecured promissory note, supported by a bank line or letter of credit, which has a maturity of one to 270 days.

Commodities: Items of expenditure (in the operating budget) which, after use, are consumed or show a material change in their physical condition, and which are generally of limited value and are characterized by rapid depreciation. Office supplies and motor fuel are examples of Commodities.

Contingency: A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contractual Services: Goods and services acquired under contract the City receives from an internal service fund or an outside company. Professional services, utilities, rentals, and insurance are examples of contractual services.

Competitive Bidding Process: The process following State law requiring that for purchases of $10,000 or more a city must advertise, solicit, and publicly open sealed bids from prospective vendors. After a review period, the Council then awards the bid to the successful bidder.

Cost of Living Adjustment (COLA): An adjustment to salary to compensate for increases in the cost of a certain standard of living.

Council's Goals and Objectives Session: The methods by which a government plans to achieve its service objectives. This session(s) is the basis upon which the annual budget is prepared. Also referred to as Council's Priorities.

Current Taxes: Taxes that are levied and due within one year.

Debt Limitations: Cap on general obligation debt supported by ad valorem taxes at an amount not to exceed ten percent of the total assessed valuation.

Debt Service Fund: Accounts for the accumulation of ad valorem taxes collected for the purpose of paying principal and interest on long term debt, certificates of obligation and short term contractual obligation certificates.

Debt Services: The City's obligation to pay the principal and interest of all outstanding debt instruments according to a predetermined payment schedule.

Debt Service Rate: See Property Tax Rate.

Debt Services Reserve: The debt service reserve is the fund, which may be used to pay debt services of revenue bonds if the sources of the pledged revenues do not generate sufficient funds to satisfy the debt service

requirements. The reserve fund is either funded in whole or in part from the proceeds of the bonds, or is allowed to gradually accumulate over a period of years through required payments from the pledged revenues. If the reserve fund is used in whole or in part to pay the debt service, the issuer usually is required to replenish the reserve fund from the first available funds or revenues. A typical reserve requirement might be the maximum annual debt service requirement for any year remaining until the bonds reach maturity.

Deficit: A deficit is the excess of expenditures over revenues during a single accounting period, in the case of proprietary funds, the excess of expenses over income during an accounting period.

Delinquent Taxes: Taxes remaining unpaid on and after the date on which a penalty for non-payment is imposed.

Department: A major administrative division of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area.

Depreciation: (1) Expiration in the service life of capital assets attributable to wear and tear, deterioration, and inadequacy of obsolescence. (2) That portion of the cost of a capital asset, which is charged as an expense during a particular period.

Development Services Fund: Created in FY 2007 to account for all revenues and expenditures associated with the operation and maintenance of all City development services activities.

Direct Cost: Costs that can be specifically and directly identified with a specific objective or program.

Disadvantaged Business Enterprise (DBE): A corporation, partnership, sole proprietorship, or other legal entity that qualifies as a MBE, WBE, or M/WBE and a Small Business Enterprise.

Disbursement: Payment for goods and services in cash or by check.

Division: An organizational unit within a department's structure representing the major functional divisions of work.

Eastside Promise Zone: A 22 square mile geographic area on the Eastside of San Antonio designated as part of a national initiative to receive federal support aimed at encouraging investment and promoting economic prosperity in focused areas by partnering with local communities and businesses to create jobs, increase economic security, reduce poverty, expand educational opportunities, increase access to quality, affordable housing, and improve public safety.

Conservation Easements: A conservation easement is a restriction landowners voluntarily place on specified uses of their property to protect natural, productive, or cultural features. The City of San Antonio uses conservation easements to protect the Edwards Aquifer water supply.

Effective Tax Rate: It is the rate, which will generate the same tax levy next year from the properties on this year's tax roll.

Emergency: An unexpected occurrence, e.g., damaging weather conditions that require the unplanned use of City funds.

Encumbrance: To encumber funds means to set aside or commit funds for a fixture expenditure. Encumbrances include obligations in the form of purchase orders, contracts, or salary commitments, which are chargeable to an appropriation and for which a part of the appropriation is reserved.

Enplaned Passenger: An airline passenger that is departing San Antonio.

Enterprise Fund: A governmental accounting fund used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is to recover the cost of providing goods through user fees. Rate schedules for these services are established to insure that revenues are adequate to meet all necessary expenditures. Enterprise Funds in San Antonio are established for services such as the Airport, Parking System, and Solid Waste Management Services.

Estimated Revenue: The amount of projected revenue to be collected during the fiscal year. It may also be defined as the proposed financing sources estimated to finance the proposed projected expenditures.

Executive Summary: Describes the policies affecting the budget, and presents a synopsis of the revenues the City will collect, the funds the City will spend, and the changes that have occurred from the previous year.

Expendable Trust Fund: Represents the expenditures and other revenues associated with a city owned, interest bearing trust that was set up for a specific, designated purpose.

Expenditure: Decrease in the use of net financial resources for the purpose of acquiring and providing goods and services.

Expenses: Outflows or other using up of assets or incurring of liabilities during a period from delivering or producing goods, rendering services, or carrying out other activities that constitute the entity's ongoing major or central operations, for example depreciation.

Fees: Charges for services (also see User Charges).

Fiduciary Funds: Funds used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governmental units, or other funds. These include Pension Trust and Retiree Health Care Trust.

Fiscal Year: The 12 month time period designated by the City signifying the beginning and ending period for recording financial transactions. The City of San Antonio has specified October 1st to September 30th as its fiscal year.

Five Year Financial Forecast: Financial planning document that is prepared on an annual basis to provide a current and long-range assessment of financial conditions and costs for City service delivery plans. The Forecast serves as the first step in the development of the City's Annual Budget. The primary objective of the Forecast is to provide the City Council and the community with an "early warning system" to identify significant issues that need to be addressed in the subsequent budget process.

Fixed Asset: Assets of a long-term nature that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

Fixed Cost: A fixed cost, such as rent, does not change with increases or decrease in the amount of services provided.

Full Time Equivalent (FTE): Full time, authorized positions, filled or vacant, that equal to 2,080 hours of work annually.

Full Faith and Credit: A pledge of the general taxing power of a government to repay debt obligations (typically used in reference to bonds).

Fund: An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations. Seven major fund types and two account groups are commonly used: general fund, special revenue funds, debt service funds, capital project funds, enterprise funds, trust and agency funds, internal service funds, general fixed asset account group, and general long-term debt account group.

Fund Balance: The difference between a fund's assets and liabilities. For the purposes of this document, two different calculations are utilized. For the General Fund, the unreserved undesignated portion of fund balance is reported. For other funds, fund balance is reported as current assets less current liabilities less reserves for encumbrances. For non-enterprise funds, sick and vacation accruals are excluded. For multi-year funds, reserves for encumbrances are not excluded.

Fund Schedule: A fund schedule is a financial forecasting statement that combines beginning and ending balances, including estimated revenue for any period of time.

Funding Source: A funding source is the specifically identified dollars allocated to meet budgeted requirements/expenses.

Fund Statement: Usually pertains to a detailed breakdown of revenue or expenditures such as grants, and other awards.

Generally Accepted Accounting Principles (GAAP): Uniform minimum standards of and guidelines to financial accounting and reporting.

Generally Accepted Government Auditing Standards (GAGAS): Also known as the Yellow Book issued by the U.S. Government Accountability Office (GAO), a framework for conducting high quality audits with competence, integrity, objectivity, and independence.

General and Administrative Cost: Cost associated with the administration of City services.

General Aviation Revenue Bonds (GARB): Debt service instrument utilized by Aviation for capital projects and funded by Aviation airline revenues.

General Fund: The largest fund within the City, the General Fund accounts for all financial resources of the government except for those required to be accounted for in another fund. General Fund revenues include property taxes, licenses and permits, local taxes, service charges, and other types of revenue. This fund includes the basic operating services such as fire and police protection, finance, code enforcement, parks and recreation, libraries, public works, and general administration.

General Government: Refers to a group of activities associated with the administrative function of the City such as: Legislative/Administrative, Finance, Budget, Planning, Information Technology Services, Legal, Personnel, and Purchasing.

General Ledger: A file that contains a listing of the various accounts necessary to reflect the financial position and results of operation of the government.

Government Finance Officers Association (GFOA): Organization that awards the Distinguished Budget Presentation Award.

Goal: A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless; that is, it is not concerned with a special achievement in a specific time period.

Government Funds: Includes General Fund, Special Revenue Funds (excluding HOME Program, Categorical Grant-In-Aid, HUD 108 Loan Program Community Development Program, American Recovery and Reinvestment Act, and most Community Service Funds), Debt Service Funds, Capital Projects Funds, and Permanent Funds.

Grant: A contribution by one government unit or funding source to another unit. The contribution is usually made to aid in a part of a specified function, but is sometimes also for general purposes.

Grant Match: City cost of in-kind services required to match Federal or State grant and programs.

Gross Ending Balance: Represents the amount of funding remaining after total appropriations have been subtracted from the total available balance.

Hotel Occupancy Tax (HOT): Hotel Occupancy Tax is a tax levied on every hotel room night rented. Use of HOT Revenue is governed by State Law and is limited to those qualifying programs that promote the hotel, convention,

and tourism industries. Within these programs, not more than 15% of HOT Revenues may be used for History & Preservation activities, and not more than 15% may be used to support Arts & Cultural Programming.

Indirect Cost: An indirect cost is an expense necessary for the functioning of the organization as a whole that cannot be directly assigned to one service.

Interfund Transfers: Amounts transferred from one fund to another.

Internal Service Fund: A fund used to account for the financing of goods or services provided by one department to another department on a cost reimbursement basis; for example, the Information Technology Services, Purchasing, Temporary Services, Equipment Renewal and Replacement, Employee Benefits and Insurance related funds, etc.

Inventory: A detailed listing of property currently held by the City showing quantities, descriptions, and values of the property, and units of measure and unit prices.

Investment: Securities and real estate purchased and held for the production of revenues in the form of interest, dividends, rentals, or base payments.

Invoice: A bill requesting payment for goods or services by a vendor or other government unit.

Levy: To Inventory: A detailed listing of property currently held by the City showing quantities, descriptions and pose taxes, special assessments, or service charges for the support of City activities.

Liability: Debt or other legal obligations arising out of transactions in the past, which must be paid, renewed or refunded at some future date. Note: The term does not include encumbrances.

Line-Item Budget: A budget that lists each expenditure category separately along with the dollar amount budgeted for each specified category.

Live Release: The number of impounded animals that exit the shelter through adoptions, returns to owners, or transfers to rescue agencies.

Local Business Enterprise: A corporation, partnership, sole proprietorship, or other legal entity for the purpose of making a profit, which is primarily located within Bexar County for at least one year. For a branch office of a non-local business to qualify as a Local Business Enterprise, the local branch office must be located in Bexar County for at least one year, and must employ a minimum of 10 resident of Bexar County of employ Bexar County residents for at least 25 percent of the entire company workforce for use at the local branch office.

Long-term debt: Debt with a maturity of more than one year after the date of issuance.

Maintenance and Operation Rate: See Property Tax Rate.

Mandate: Is defined as changes to the current level of services, which will be required to comply with Federal, State, and Local laws/Ordinances; a contractual obligation, or the operation and maintenance requirement for a completed capital improvement.

Maturities: The dates on which the principal or stated values of investments or debt obligations mature and may be reclaimed.

Minority Business Enterprise (MBE): A sole proprietorship, partnership, or corporation owned, operated, and controlled by a minority group member(s) who have at least 51% ownership.

Minority Corporation: A legal entity where 51% of each class of the shares of stock or other equitable securities is owned by minority group member(s). The minority group member(s) must have operational and managerial control, interest in capital, and earnings commensurate with their percentage of ownership.

Minority Group Member(s): African-Americans, Hispanic Americans, Asian Americans, American Indians and Handicapped Individuals legally residing and are citizens of the United States or its territories.

Minority and Women Business Enterprise (M/WBE): A corporation, or partnership, owned, operated, and controlled by a minority person(s) and women who, when combined, have 51% ownership. The minority person(s) and women must have operational and managerial control, interest in capital, and earnings commensurate with the percentage of minority and women ownership. To qualify as a minority and women business enterprise, the enterprise shall be headquartered in Bexar County for any length of time, or shall be doing business in a locality or localities from which the City regularly solicits, or receives bids on or proposals for, City contracts within the minority and women business enterprise's category of contracting for at least one year.

Modified Accrual Accounting: A basis of accounting in which revenues should be recognized in the accounting period in which they become available and measurable and expenditures are recorded in the period that they are incurred. Since this type of accounting basis is a conservative financial approach, it is recommended as the standard for most governmental funds. The budget is prepared using the modified accrual basis of accounting except for the recognition of encumbrances within the expenditure appropriations.

Net Working Capital: Current Assets less Current Liabilities.

Non-Departmental: Refers to a group of activities, which are not associated with or can be allocated to any particular department. These activities include outside agency contributions; boards, committees, and commissions; intergovernmental contracts; general government contingency; and liability expenses.

Non-Recurring Revenue: Resources recognized by the City that are unique and occur only one time or without pattern.

Operating Budget: The portion of the budget that pertains to daily operations that provide basic services for the fiscal year. The operating budget contains appropriations for such expenditures as personnel, supplies, utilities, materials, travel, and fuel and the proposed means of financing them.

Operating Expense: Operating expenses are proprietary fund expenses that directly relate to the fund's primary service activities.

Operating Fund: Resources derived from recurring revenue sources used to finance the general fund, enterprise funds, and pay-as-you-go capital improvement projects.

Ordinance: An ordinance is a formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

Other Funds: Any non-General Funds, including Special Revenue Funds, Enterprise Funds, Internal Service Funds, Self Insurance Funds, Debt Service Funds, and Expendable Trust Funds.

Overhead: Overhead is the element of cost necessary in the production of an article or the performance of a service which are of such a nature that the amount applicable to the product or service cannot be determined readily. Usually overhead relates to those objects of expenditures that do not become integral part of the finished product or services such as rent, heat, light, supplies, management, supervision, etc.

Outside Agency (Delegate Agency): A governmental unit or other organization which requests funding from the City for a specified purpose. Examples include AVANCE, P16 Plus, Project QUEST, Inc., Ella Austin Community Center, YMCA/YWCA, and the Battered Women's and Children's Shelter.

Partnership: A legal entity where 51% of the assets and interest in the partnership is owned by one or more minority group members. For M/WBE purposes, minority group member or women partners must have a proportionate interest in the control, operation, and management of the partnership affairs.

Pension: A form of deferred compensation offered to employees after retirement. The City offers separate pension plans for uniform and non-uniform employees.

Scheduled Preventive Building Maintenance: Planned maintenance done on facility systems such as HVAC in order to ensure efficient and reliable operation of said systems.

Performance Budget: A budget that focuses upon activities rather than line items. Workload and unit cost data are collected in order to assess the efficiency of services. Typical data collected might include miles of street paved per year, cost of paved streets per mile, tons of garbage collected per man hour, or cost per man hour of garbage collection.

Performance Measures: Specific quantitative and qualitative measures of work performed as an objective of the department.

Personal Services: All cost related to compensating employees of the City including employee benefit costs such as City contributions for retirement, social security, and health and life insurance.

Policy Issues: Refers to the listing of Program Improvements, Mandates, and Reductions found in the budget document.

Positions Authorized: Full Time and Part Time positions budgeted in the personnel services category and included in the Departmental Position List.

Program: A program is a plan outlining funding for personnel and capital under which action may be taken toward specific goals and objectives.

Program Improvement: A program improvement is the addition of new equipment, personnel, or other expenditures aimed at improving the level of service or expanding services.

Program Budget: A budget that focuses upon the goals and objectives of an agency or jurisdiction rather than upon its organizational budget units or object classes or expenditures.

Property Tax (also known as Ad Valorem tax): Property taxes are levied on both real and personal property according to the property's value and the tax rate. Property values are established by the Bexar County Appraisal District.

Property Tax Rate: The property tax rate consists of two elements. The first is the maintenance and operation rate. Revenues received from this element are deposited in the General Fund and can be used for any public purpose. The maintenance and operation rate is subject to the provisions of state statute and an increase in the effective rate in excess of 8% is subject to a voter initiated rollback election. The second element is the debt service rate. This rate is set based on the City's debt service requirements. Funds received from this rate are deposited in the Debt Service Fund and are used solely to pay the principal and interest on present and projected debt. These two elements added together yield a total property tax rate for the current fiscal year.

Proprietary Funds: A proprietary fund is an account that shows actual financial position and operations, such as actual assets, liabilities, reserves, fund balances, revenues, and expenditures, as distinguished from budgetary accounts.

Purchase Order System: A City's system of using documents authorizing the delivery of specified merchandise or services and making a charge for them.

Credit Rating: The creditworthiness of a City as evaluated by an independent agency such as Moody's, Standard and Poor's, or Fitch.

Re-appropriation: By City Council action, Operating Budget spending authorization lapses on September 30 of each fiscal year. Any authorization not expended or encumbered is no longer legally allowed to be expended, and the dollars associated with the authorization "fall" to the ending balance. Those items that are deemed important are brought to the City Council to be "re-appropriated" in the new fiscal year.

Reconciliation: A detail analysis of changes of revenue or expenditure balances within a fund.

Redirection: Transfer of dollars within a fund to utilize resources more effectively.

Reduction: To reduce line items due to budgetary constraints.

Refunding: Refunding is a procedure whereby an issuer refinances an outstanding bond issue by issuing new bonds. There are generally two major reasons for refunding: to reduce the issuer's interest cost or to remove a burdensome or restrictive covenant imposed by the terms of the bonds being refinanced. The proceeds of the new bonds are either deposited in escrow to pay the debt service on the outstanding obligations when due, or they are used to immediately retire the outstanding obligations. The new obligations are referred to as the "refunding bonds," and the outstanding obligations being refinanced are referred to as the "refunded bonds," or the "prior issue."

Replacement Cost: The cost of a property, as of a certain date, which can render similar service (but which need not be of the same structural form) as the property to be replaced.

Requisition: A written request from a department to the purchasing office for specified goods or services. This action precedes the authorization of a purchase order.

Reserve: 1) An account used to indicate that a portion of a fund's equity is legally restricted for a specific purpose and is therefore not available for general appropriations (designated). 2) An account used to indicate that a portion of a fund's equity is legally restricted but, not for a specific purpose (undesignated).

Resources: Total dollars available for appropriations including estimated revenues, fund transfers, and beginning fund balances.

Retained Earnings: The equity account reflecting the accumulated earnings of the enterprise funds.

Revenue: 1) Increases in the net current assets of a governmental fund type from other than expenditure refunds and residual equity transfers and increases in net total assets of a proprietary fund type from other than expense refunds, capital contributions and residual equity transfers. Included are such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income. 2) The term designates an increase to a fund's assets which: does not increase a liability (e.g., proceeds from a loan); does not represent a repayment of an expenditure already made; does not represent a cancellation of certain liabilities; and does not represent an increase in contributed capital. 3) (Resources) An increase in assets due to the performance of a service of the sale of goods. Revenues are recognized when earned, measurable, and reasonably assured to be.

Revenue Bonds: When a government issues bonds, which do not pledge the full faith and credit of the jurisdiction, it issues limited liability revenue bonds. Typically, pledges are made to dedicate one specific revenue source to repay these bonds. In San Antonio, revenues are typically derived from rates charged for utilities, airport leases, and parking fees. Revenue bonds are not included in the 10% debt limit set by City Charter and under state law do not require voter approval.

Revenue Estimate: An estimate of how much revenue will be earned from a specific revenue source for some future period; typically, a future fiscal year.

Revenue - Intergovernmental: Revenue received from another government for a specified purpose. In San Antonio these are funds from Bexar County, the State of Texas, and from special districts.

Revenues - Special: Specific revenues that are legally restricted to expenditures for specific purposes.

Risk Management: 1) An organized attempt to protect a governmental entity against accidental loss in the most economical method. 2) The liability, either realized or potential, related to the City's daily operations.

San Antonio Water System (SAWS): In May 1992, the City's Wastewater Management Department, the Alamo Water Reuse and Conservation District and the City Water Board merged to become the new San Antonio Water System (SAWS), a quasi-governmental entity. The bond indenture adopted by the City Council at the time SAWS was created endeavored to establish a business-like relationship between the City and SAWS. Specifically, it provided that SAWS would make a payment to the City not to exceed 5% of gross revenues and that the City would pay water and wastewater charges to SAWS. At the time of the consolidation it was agreed that the fee to the City would be set initially at a rate, which would be "revenue neutral" to the City. That is, SAWS would remit to the City a payment calculated as a percentage of gross SAWS revenues in an amount, which would cover the sewer and water charges the City would pay as well as to reimburse the City for the financial payments previously received from both the City Water Board and the Wastewater Department.

Self Insured: Risk management method utilized by the City in which an amount of money is set aside to compensate for the potential future loss.

Services -- Current Budget Level: Represents the cost of providing service at the present level before mandates, reductions or improvements are considered and without considering increases in population of service demand.

Shelter Intake: The number of animals impounded through field pickup, strays delivered to the shelter, animals surrendered by their owner, on confiscated due to a bite or cruelty investigation.

Sinking Fund: A sinking fund is an account into which a debt issuer makes periodic deposits to ensure the timely availability of sufficient monies for the payment of debt service requirements. The revenues to be deposited into the sinking fund and payments therefore are determined by the terms of the bond contract.

Small Business Enterprise (SBE): A corporation, partnership, sole proprietorship or other legal entity for the purpose of making a profit which is independently owned and operated and which is less than 20 percent of the U.S. Small Business Administration (SBA) size standard for a small business, except in cases where the reduced definition drops below $1 million average gross receipts (as based on three years of sales) or less than 100 employees. All firms meeting these thresholds will be considered a SBE.

Sole Proprietorship: A legal entity that is 100 percent owned, operated and controlled by one or more minority group members. For MBE purposes, minority group member partners must have a proportionate interest in the control, operation, and management of the partnership affairs.

Solid Waste Fund: An Enterprise Fund created to better account for the recording of all revenues and expenditures associated with the operation and maintenance of the Solid Waste and Environmental Management programs.

Source of Revenue: Revenues are classified according to their source or point of origin.

Spay/Neuter Surgeries: Number of animals that receive spay/neuter surgeries funded by the City performed at the Animal Care Services Shelter or are subsidized at community partner clinics.

Special Revenue Fund: A fund used to account for revenues and expenditures that have been earmarked for specific activities. Examples include the Hotel Occupancy Tax Fund, the Economic Development Incentive Fund, and the Development Services Fund.

Storm Water Utility Fee: A user fee that is charged to residents on their monthly utility bill from SAWS. Revenue from this fee funds several City activities that are responsible for the City's infrastructure system of lakes, streams, basins, dams and other storm water systems.

Surplus: A surplus is the amount by which revenues exceed outlays.

Taxes: Taxes are compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. The term also does not include charges for services rendered only to those paying such charges as sewer service.

Tax Levy: The total amount of funds to be raised by general property taxes for operating and debt service purposes specified in the Annual Tax Ordinance as determined by the Bexar County Appraisal District.

Tax Rate: The amount of tax levied for each $100 of assessed valuation.

Tax Rate Limit: The maximum legal property tax rate at which a municipality may levy a tax. The limit may apply to taxes raised for a particular purpose or for general purpose.

Transfers: Transfers are the authorized exchanges of cash or other resources between funds. The General Funds supports central services for other funds or departments, the reimbursement of these services to the General Fund is an Administrative Transfer.

Trust Funds: Accounting entities used to account for monies held by the City in a trustee capacity for organization, programs, or other funds.

Unencumbered Balance: The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purchases.

Unit Cost: The cost required to produce a specific product or unit of service (i.e., the cost to purify one thousand gallons of water).

User Charges (also known as User Fees or User Based Fees): The payment of a fee for direct receipt of a public service by the party benefiting from the service.

Undesignated Fund Balance: That portion of fund balance that is unencumbered from any obligation of the City.

Variable Rate Pricing: A Solid Waste program where customers choose between different sizes of garbage carts. The larger the garbage cart selected, the larger the monthly fee will be. The program is designed to incentivize customers to recycle more of their waste.

Voucher: A document indicating that a transaction has occurred. It usually contains the accounts related to the transaction.

Women Business Enterprise (WBE): A sole proprietorship, partnership, or corporation, owned, operated, and controlled by women who have 51% ownership. The women must have operational and managerial control, interest in capital, and earnings commensurate with the percentage of women ownership. To qualify as a women business enterprise, the enterprise shall be headquartered in Bexar County for any length of time, or shall be doing business in a locality or localities from which the City regularly solicits, or receives bids on or proposals for, City contracts within the women business enterprise's category of contracting for at least one year.

Work Breakdown Structure (WBS): Financial component of a fund used for managing capital projects.

Yield: The rate earned on a monetary investment.

Acronym Glossary

The FY 2017 Adopted Budget contains references to numerous acronyms. Many of these are related to public sector finance and budgeting, while others are unique to the City of San Antonio budget process. While every attempt is made to define each acronym upon its first use, this glossary provides the reader with a quick reference guide.

A

AACOG - Alamo Area Council of Governments
ACCD - Alamo Community College District
ACI - Airports Council International
ACIP - National Advisory Committee on Immunization Practices
ACS - Animal Care Services Department
ADA - Americans with Disabilities Act
AF - Artist Foundation
AGA - Avenida Guadalupe Association
ALS - Advanced Life Support
AIDS - Auto Immune Deficiency Syndrome
AIT - American Indians in Texas
ASQ - Air Service Quality
ATD - Advanced Transportation District
AVL - Automated Vehicle Locator

B

BAD - Bexar Appraisal District
BESD - Building and Equipment Services Department
BHS - Bihl Haus Arts
BRAC - Base Realignment and Closure
BWCS - Battered Women and Children's Shelter

C

CA - Cooperative Agreement
CAB - Cultural Arts Board
CAD - Computer Aided Dispatch
CAFR - Comprehensive Annual Financial Report
CAM - Contemporary Art Month
CCDO - Center City Development & Operations Department
CCHIP - Center City Housing Incentive Policy
CDBG - Community Development Block Grant
CDC - Centers for Disease Control and Prevention
CCSA - Children's Chorus of San Antonio
CCTV - Closed Circuit Television
CFC - Customer Facility Charge
CHP - Community Health Projects
CIED - Community Infrastructure and Economic Development
CIMS - Capital Improvements Management Services
CIP - Capital Improvement Program
CLIA - Clinical Labor Improvement Act
CNI - Choice Neighborhood Initiative
COLA - Cost of Living Adjustment
CONRAC - Consolidated Rental Car Facility
COSA - City of San Antonio
CPE - Cost per Enplanement
CPI - Consumer Price Index
CPMF - Cactus Pear Music Festival
CPS - Child Protective Services
CPS (Energy) - City Public Service Energy
CPS - Child Protective Services
CRAG - Community Revitalization Action Group
CS - Congenital Syphilis
CSBG - Community Service Block Grant
CSF - Convention and Sports Facilities
CT/GC - Chlamydia Trachomatis/Gonorrhea Chlamydia
CTPs - Certified Telecommunications Providers
CVB - Convention and Visitors Bureau
CVF - Community & Visitor Facilities
CW - City-Wide
CWC - Community Writing Classes

D

DCCD - Department of Culture and Creative Development
DFPS - Department of Family Protective Services
DHMO - Dental Health Maintenance Organization
DHS - Department of Human Services
DPCD - Department of Planning and Community Development
DRH - Davidson Respite House
DSD - Development Services Department
DSHS - Department of State Health Services
DSRIP - Delivery System Reform Incentive Payment
DWI - Driving While Intoxicated

E

EAID - Emerging and Acute Infectious Disease
EAP - Employee Assistance Program
EDF - Economic Development Foundation
EDIF - Economic Development Incentive Fund
EEO - Equal Employment Opportunity
EMC - Employee Management Committee
EMD - Environmental Management Division
EMS - Emergency Medical Services
EPA - Environmental Protection Agency
EPN - Eastside Promise Neighborhood
EPZ - Eastside Promise Zone
ESG - Emergency Solutions Grant

Acronym Glossary

F

FAA - Federal Aviation Administration
FAFSA - Free Application for Federal Student Aid
FBI - Federal Bureau of Investigation
FILO - Fee In-Lieu of Detention
FIS - Federal Inspection Services
FMLA - Family Medical Leave Act
FTE - Full-time Equivalent
FY - Fiscal Year

G

GAAP - Generally Accepted Accounting Principles
GAGAS - Generally Accepted Government Auditing Standards
GAO - Government Accountability Office
GASB - Governmental Accounting Standards Board
GCAC - Guadalupe Cultural Arts Center
GFOA - Government Finance Officers Association
GIS - Geographic Information Systems
GO - General Obligations
GSLE - Girl Scout Leadership Experience

H

HBGCCE - Henry B. Gonzalez Convention Center Expansion
HDRC - Historic and Design Review Commission
HHW - Household Hazardous Waste
HIDTA - High Intensity Drug Trafficking Area
HIP - Homeownership Incentive Program
HIV - Human Immunodeficiency Virus
HMO - Health Maintenance Organization
HOME - Home Investment Partnership Grant
HOPE - Healthy Options Program for the Elderly
HOPE - Homeownership Program for Employees
HOT - Hotel Occupancy Tax
HPARC - HemisFair Park Area Redevelopment Corporation
HPP - Hospital Preparedness Program
HPTV - Historic Preservation Television
HQ - Headquarters
HR - Human Resources Department
HRIS - Human Resources Information System
HAS - Health Savings Account
HUD - Housing & Urban Development
HVAC - Heating, Ventilation, and Air-Conditioning

I

ICC - Integrated Control Center
ICIF - Inner City Incentive Fund
ICMA - International City/County Management Association
ICRIP - Inner City Reinvestment / Infill Policy
IDC - Infectious Disease Control
IDCU/ FDBN INV - Infectious Disease Control Unit/Foodborne Associated Infectious Interviews
IGRA - Interferon Gamma Release Assays
IMP - Infrastructure Management Program
IRS - Internal Revenue Service
ISD - Independent School District
IT - Information Technology
ITSD - Information Technology Services Department

J

JAG - Justice Assistance Grant
JISD - Judson Independent School District
JOC - Job Order Contract

L

LED - Light-Emitting Diode
LEED - Leadership in Energy and Environmental Design
LETPP - Law Enforcement Terrorism Protection Program
LTMY - Learning That Moves You

M

MAPP - Mobilizing for Action through Planning and Partnership
MBAW - Musical Bridges Around the World
MCF - Thousand Cubic Feet
M & O - Maintenance & Operations
MLK - Martin Luther King Jr.
MS4 - Municipal Separate Storm Sewer System
MPO - Metropolitan Planning Organization
MWB - Music Without Borders

N

NAFTA - North American Free Trade Agreement
NALAC - National Association of Latino Arts and Cultures
NAMP - Neighborhood Accessibility & Mobility Program
NAPE - National Association of Public Employees
NASA - National Aeronautics and Space Agency
NFIP - National Flood Insurance Program
NIP - National Immunization Program
NPDES - National Pollutant Discharge Elimination Systems

O

O & M - Operation & Maintenance
OASIS - Older Adult Services & Information System
OEP - Office of Environmental Policy
OCR - Optical Character Recognition

Acronym Glossary

O

OHP - Office of Historic Preservation
OMA - Office of Military Affairs
OMB - Office of Management and Budget
OUR SA - Office of Urban Revitalization San Antonio

P

P3 - Public Private Partnership
PACT - Parents and Children Together
PASA - Public Art San Antonio
PCEH - Public Center for Environmental Health
PCI - Parent/ Child Incorporated
PCR - Public Center for Environmental Health
PDRA - Paseo del Rio Association
PEG - Public Education and Government
PFC - Passenger Facility Charges
PHEP - Public Health Emergency Preparedness
PLHP - Public Local Health Program
PM 2.5 - Particulate Matter 2.5
POP - Problem-Oriented Policing
PPO - Preferred Provider Organization
Pre-K 4 SA - Prekindergarten for San Antonio
PREP - Pre-Freshman Engineering Program

R

RDA - Regional Dance America
ReACT - Regional Auto Crimes Taskforce
RFI - Request for Information
RT - Real Time
RMS - Records Management System
RON - Return Over Night
RPR - Rapid Plasma Reagents
RSWMP - Regional Storm Water Management Program
ROW - Right of Way

S

SABCA - San Antonio Building Codes Academy
SACA - San Antonio Cultural Arts
SACM - San Antonio's Children's Museum
SAEDC - San Antonio Economic Development Corporation
SAEDF - San Antonio Economic Development Foundation
SAePS - San Antonio eProcurement System
SAFE - San Antonio Flood Emergency Program
SAGE - San Antonio Growth on the East Side
SAHA - San Antonio Housing Authority
SAILS - San Antonio Independent Living Services
SAISD - San Antonio Independent School District
SALDC - San Antonio Latin Dance Celebration
SAMA - San Antonio Museum of Art
SAMCo - San Antonio Mobility Coalition
SAMHD - San Antonio Metropolitan Health District
SAOEM - San Antonio Office of Emergency Management
SAPD - San Antonio Police Department
SAPL - San Antonio Public Library
SARIC - San Antonio Regional Intelligence Center
SAWS - San Antonio Water System
SCM - Spanish Colonial Missions
SBEDA - Small Business Economic Development Advocacy
SCTRCA - South Central Texas Regional Certification Agency
SEAT - San Antonio Export Assistance Team
SEED - Self Employment for Economic Development
SEIU - Service Employees International Union
SHSP - State Homeland Security Program
SIB - Sistas in Business
SMART - Strategic Management for Accelerated Response Time
SMS - Airport's Safety Management System
SNP - Senior Nutrition Program
SSPM - Senior Special Projects Manager
STAAR - State of Texas Assessments of Academic Readiness
STAR - Students Together Achieving Revitalization
STD - Sexually Transmitted Disease
STEM - Science, Technology, Engineering, and Mathematics
STEP - Selective Traffic Enforcement Program
SWMD - Solid Waste Management Department
SA OHP - San Antonio Head Start Oral Health Program
SAAS - San Antonio Airport System

T

Tac-Ops - Tactical Operations
TACT - Ticketing Aggressive Cars and Trucks
TB - Tuberculosis
TCEQ - Texas Commission on Environmental Quality
TCI - Transportation & Capital Improvements Department
TDSHS - Texas Department of State Health Services
TIF - Tax Increment Financing
TIRZ - Tax Increment Reinvestment Zone
TML - Texas Municipal League
TNR - Trap Neuter Release
TMRS - Texas Municipal Retirement System
TSA - Transportation Security Administration
TSSM - Traffic Signal Synchronization/Modernization
TWC - Texas Workforce Commission
TxDOT - Texas Department of Transportation

Acronym Glossary

U

UASI - Urban Area Security Initiative

UCR - Uniform Crime Reporting

UHS - University Health System

UNESCO - United Nations Educational, Scientific and Cultural Organization

USDA - United States Department of Agriculture

USDN - Urban Sustainability Directors Network

USGBC - United States Green Building Council

UTSA - University of Texas at San Antonio

UV - Ultraviolet

V

VFC - Vaccines for Children

VITA - Volunteer Income Tax Assistance

VRP - Variable Rate Pricing

W

WDC - Westside Development Corporation

WIC - Writers in Communities

WIC - Women, Infant and Children

WSA - Workforce Solutions Alamo

Y

YMCA - Young Men's Christian Association

YOSA - Youth Orchestras of San Antonio

YWCA - Young Women's Christian Association

Performance Measure Definitions

DEPARTMENTAL PERFORMANCE MEASURE DEFINITIONS

This list of definitions reflects selected key performance measures for the City of San Antonio's (COSA) departments. It is not a complete list of all measures covered in the City Service Plans Section of this document.

ANIMAL CARE SERVICES	
Live release adoptions:	This measure represents the number of adoptions completed in FY 2017.
Live release rate:	This measure represents the percentage of pets with positive placement including returned to owner, adoption, transfer to rescue, and trap-neuter-return to total number of pet outcomes at ACS.
Live release rescues:	This measure represents the number of animals transferred to ACS rescue partners in FY 2017.
Live release return to owners:	This measure represents the number of pets returned to their owners in FY 2017.
Registered microchips:	This measure represents the number of registered microchips issued by ACS in FY 2017.
Shelter intakes:	This measure represents the number of animals taken into ACS care in FY 2017.
Spay/neuter surgeries performed:	This measure represents the number of spay/neuter surgeries that are performed at ACS or through city-funded community partnerships.
ARTS & CULTURE	
Amount of non-City dollars leveraged for arts:	This measure represents the amount of non-City dollars leveraged for arts programming using City funds.
Attendance at cultural events promoted by the Department of Culture and Creative Development:	This measure represents the number of individuals in attendance at cultural events within the San Antonio community that are promoted by DCCD.
Number of arts and cultural events promoted:	This measure represents the number of arts and cultural events within the San Antonio community that are promoted by arts agencies using City funds as part of their funding agreements.
AVIATION	
Airline cost per enplaned passenger:	This measure represents the cost for the Airlines to operate at San Antonio International Airport on a per passenger basis. This measure is calculated by dividing the total amount of fees and charges paid by the airlines by the total annual number of enplaned passengers.
Debt service coverage:	This measure represents the ratio of Net Revenues to debt service requirements.

Operating cost per enplaned passenger:	This measure represents the Airport's operating cost on a per passenger basis by dividing the total operating expenditure budget for the San Antonio International Airport by the total annual number of enplaned passengers (passengers departing San Antonio).
Parking and concession revenue per enplaned passenger:	This measure represents the amount of revenue earned by the San Antonio International Airport from Parking Fees and Concession Revenues on a per passenger basis. This is calculated by totaling the revenues earned from parking fees and concession operations and dividing by the total annual number of enplaned passengers.
Percentage of non-airline revenues:	This measures the percent of total revenues from parking, concessions, property leases and other sources not paid by the airlines.
BUILDING & EQUIPMENT SERVICES	
Percentage of Police and light duty fleet available to users:	This performance measure represents the percentage of time units are available for operating hours.
Percentage of scheduled preventative building maintenance completed on time:	This measure represents the rate of completion for facility preventative maintenance that had been scheduled.
Percentage of scheduled preventive maintenance completed within 30 minutes for Police Cruisers:	This performance measures provides the percentage of Preventive Maintenance (PMA) completed within 30 minutes for Police Cruisers. A PMA includes oil change, fluid level check, and tire and safety visual inspections.
CENTER CITY DEVELOPMENT & OPERATIONS	
Cars parked in City-owned parking facilities:	This is a vehicle count for the 4 parking garages and 10 lots that are utilized for Parking in the downtown area and are owned by the City. This count includes vehicles who park for free - handicap, veterans, city vehicles - as well as Monthly Parkers and vehicles who pay the city mandated rate.
Customer satisfaction rating for Riverwalk landscaping:	This measures the public's satisfaction with the landscape beatification program conducted by CCDO to include annual / perennial plantings and cleanliness along the River Walk.
Downtown housing units created through incentives (SA2020 Boundary):	This measure calculates the number of downtown housing units constructed that received incentives through the Center City Housing Incentive Policy.
Events at Downtown parks and plazas:	This measure represents the number events held at downtown parks and plazas, including HemisFair Park, Milam Park, Travis Park, Alamo Plaza, and the River Walk.
Forgivable loans dispersed through the First Time Homebuyer Program (HOPE):	This measure calculates the level of participation in the First Time Homebuyer Program (HOPE), which provides forgivable loans to City employees to purchase their first home in San Antonio in the central city.
Outreach programs facilitated to educate developers and other ICRIP stakeholders on the development process:	This measure reports on outreach programs designed to educate developers and other center city stakeholders on the development process, infill partners, and available incentives.

Plants planted on the RiverWalk:	This measure tracks and records the number of annual / perennial plantings along the River Walk.
CITY ATTORNEY	
Customer satisfaction percentage regarding overall services:	This measure represents the average cumulative response from client departments to a CAO survey question requesting a rating of overall CAO services and other specific matters.
Customer satisfaction rating for customized Continuing Legal Education (CLE):	This measures the relevance and usefulness of the information provided from CAO and guest attorneys presented to staff attorneys regarding legal topics specific to municipal law practice.
Customer satisfaction rating for training for City staff (outside committees, boards and organizations):	This measures the relevance and effectiveness of trainings provided to City staff, boards, committees and organizations by gathering feedback from attendees.
Percent action taken on priority nuisance abatement target cases:	This measure represents abated priority nuisance properties which have a two-year history of code and/or criminal activity and pose a danger to the public health and safety.
CITY AUDITOR	
Number of reports issued:	This measure represents the number of Audit reports issued.
Percent of Auditor direct time to available time:	Direct time + indirect time = available time; Direct time includes time spent on audits, follow-up audits, and other engagement(s). Indirect time includes time used for general management, unassigned time, training, and other non-audit activities. Benefit time is a component of indirect time and includes vacation, holiday and sick leave, and other paid leave. The percentage calculation is total staff direct time over total staff direct and indirect time.
Percent of staff with professional certifications:	This measure represents the percent of staff with professional certifications such as Certified Public Accountant, Certified Internal Auditor, Certified Information Systems Auditor and Certified Fraud Examiner.
Percent recommendations accepted:	Audit recommendations have to be practical and relevant to help City management find solutions to observations disclosed in internal audit reports. This measure calculates the percentage of recommendations Management has accepted and has developed corrective action plans to address the recommendations compared to the total number of recommendations made.
CITY CLERK	
COSA records registration for each birth record:	This measure represents the births registered with the Office of the City Clerk. A birth record is not official until the birth is registered with the Local Registrar and a local file number assigned and transmitted to the Texas Department of State Health Services.
COSA records registration for each death record:	This measure represents the deaths registered with the Office of the City Clerk. A death record is not official until the death is registered with the Local Registrar and a local file number assigned and transmitted to the Texas Department of State Health Services.

Customer Service Satisfaction (Council Support, Passport Services, Accessibility of Digital Data):	This measure represents customer satisfaction with the following: support provided to the City Council with Honorariums, Ceremonials, City Council Committees, Board and Commission Appointments, Elections, Archives, and Legislative Actions; Records Management and Archives Training, Municipal Leadership Institute, Campaign Finance, Facility Tours, and Board presentations to various organizations; and accessibility of the Digital Collections, Historical Archived and Vital Records available through the Office of the City Clerk website, Accessibility to the Citizen Registration, Written Testimony and Election Information.
Death certificate sales:	This measure represents the number of death certificates processed and issued.
Revenue generated from birth certificate sales:	This measure represents the revenue collected from birth certificate applications processed and issued; and immunization records requested.
Revenue generated from Passport Acceptance Facility:	This measure represents the revenue collected from passport applications and photos processed and mailed.
Support provided for legislative meetings (Council Meetings - A&B Sessions, Council Committees, and Ad Hoc Meetings):	This measure represents the number of meetings attended by Office of the City Clerk Staff to provide support to the City Council. The meetings include City Council Meetings, Council Committee Meetings, and Ethics Review Board Meetings.
CONVENTION & SPORTS FACILITIES	
Alamodome repair and maintenance expense per total gross square feet:	This measure represents the repair and maintenance expense on a per square foot basis at the Alamodome. This is calculated by dividing the total repair and maintenance expense at the Alamodome by the total gross square feet of the facility.
Convention Center in the year for the year booking rental:	This represents the rental revenue earned from events that are booked in the same year they occur.
Convention Center repair and maintenance expense per total gross square feet:	This measure represents the repair and maintenance expense on a per square foot basis at the Henry B. Gonzalez Convention Center. This is calculated by dividing the total repair and maintenance expense at the Convention Center by the total gross square feet of the facility.
Facility satisfaction rating:	This represents the percent of responses rated good and excellent on the Convention Center portion of the City-wide Survey administered by the Convention & Visitors Bureau.
Revenue per attendee at the Alamodome:	This measure represents the amount of revenue earned by the Alamodome on a per attendee basis. This is calculated by dividing the total facility revenues by the number of people attending events held at the Alamodome.
Revenue per net square foot of Convention Facility rentable space:	This measure represents the amount of revenue earned on a per square foot basis of the rentable area within the Henry B. Gonzalez Convention Center. This is calculated by dividing the total facility revenues earned at the Convention Center by the total rentable net square footage of the facility.
Total event days at the Alamodome:	This measure represents the total number of days per year when an event is taking place at the Alamodome (excluding days used for set-up and tear-down).

CONVENTION & VISITORS BUREAU	
Convention room nights booked:	This measure represents the number of CVB Initiated Convention Room Nights booked and reflects the current production of the CVB group sales staff's efforts for booking meetings in current and future years.
Media/editorial value for San Antonio:	This measures the dollar value of the positive media coverage generated by CVB's communications team. This represents stories/articles in print (magazines and newspapers), TV, radio and online media. The dollar figure aligns what the advertising cost of that coverage would have been had we purchased the exposure.
Online engagement:	This measures the interaction with visitors through online customer engagement properties including visitsanantonio.com website visits and Facebook (post likes, shares, comments, photo, and video views).
Service delivery ranking (on scale of 1 to 4):	From a scale of 1 to 4 with 1 being poor and 4 being excellent, the CVB conducts satisfaction surveys that are directed to both the leisure and business visitor. Services and Visitor Information Center staff monitor the experience of the visitor, by administering customer satisfaction surveys throughout the year. This is an important measurement since customer service experience directly affects visitor stays, visitor spending and return visitation.
DEVELOPMENT SERVICES	
Business days to provide initial residential plan review:	This measures the average number of days it takes for a new commercial plan to complete initial review by Development Services.
Business days to respond to Tier 1 code complaints:	This measure represents the average number of business days to respond to Tier 1 code complaints. Tier 1 calls for service include key health and safety issues including emergency demolitions, visual obstructions, unsecure vacant structures, overgrown lots, and illegal dumping.
Business days to respond to Tier 2 code complaints:	This measure represents the average number of business days to respond to Tier 2 code complaints. Tier 2 calls for service include property uses and building maintenance issues, certificate of occupancy, work without permit, front yard parking, garage sale permits, and oversized vehicles.
Calendar days to provide complex commercial plan review:	This measures the average number of days it takes for a new commercial plan to complete initial review by Development Services.
Calendar days to provide major plats technical review:	This measures the average number of days it takes for technical review of Major Plats by Development Services.
Number of graffiti sites abated :	This measure represents the number of locations where graffiti is abated throughout the City.
Percent of building inspections performed as scheduled:	This measure represents the percentage of building and trade inspections performed as scheduled.

Percent of Tier 1 and Tier 2 cases proactively identified:	This measure represents the portion of Tier 1 and Tier 2 cases which the Department has identified out of the total number of cases it addresses. The total number consists of (a) cases identified by the Department and (b) cases reported as requests for service through 311, a Council Office, or other means.
Percent of Tier 1 and Tier 2 cases that comply within 45 days of initial investigation of code violation:	This measure tracks the percent of Tier 1 and Tier 2 violations in compliance within 45 days. Compliance is achieved when the violation has been resolved by the owner or the City has abated the nuisance. This does not include zoning or substandard structure violations, which are more complex and take longer to resolve.
Turnaround time from initial call to cleanup of all graffiti on the public right-of-way:	This measure represents the average number of days to abate graffiti on the public right-of-way from the day of the initial call requesting service.
ECONOMIC DEVELOPMENT	
Hotel occupancy impact:	This measures hotel occupancy impact by international delegations interfacing with IRO directly or indirectly during their time in San Antonio in alignment with same measures used by the CVB.
Number of jobs created and retained by economic development efforts by the City and its partners:	This measure mirrors the job creation measurement required of the Economic Development Foundation service contract with COSA. It ensures that San Antonio is aggressive enough to secure job creation projects annually and is working with partners to effectively promote San Antonio.
Number of small businesses enrolled in the Bonding Assistance and Mentor Protégé program:	This measure calculates the number of small businesses enrolled in the Bonding Assistance and Mentor Protégé program, which provides classes intended for firms seeking to master business practices, expand business capacity, repair credit scores, and manage business debt.
Percentage of contract dollars paid to Small Minority/Women Owned Businesses through the SBEDA program:	This measure calculates payments made to Minority/Women Owned Business Enterprises against the availability of such Enterprise.
Total corporate investment:	This measurement ensures that COSA exercises a prudent incentive policy that maximally leverages private investment.
FINANCE	
Achieve payment to vendors within Terms:	This measures the percentage of payments to vendors within City payment terms. The percentage should increase as we improve our payment processes; industry standard is 82%.
Number of ACH payments vs paper checks:	This measures tracks the number of payments made by accounts payable in the form of ACH payments compared with those made via paper checks.
Percentage of electronic catalog spent:	This measures the percent value of goods and non-professional services spent utilizing SAePS internal and punch-out catalogs versus the total spend for goods and non-professional services (less formal Purchasing). This does not include ECC transactions for fleet parts, plant maintenance and inventory transactions.

FIRE	
Fire response time (Medical, Fire and other assistance calls):	This measures the time elapsed from when a call to 9-1-1 for medical, fire, or other assistance is received by the Fire Department dispatch center to when the first emergency unit arrives on scene to initiate action to control the incident.
Medical incidents per 1,000 residents:	This measure indicates the number of medical incidents that were responded to by the Fire Department per 1,000 residents.
Structure fires per 1,000 residents:	This measure indicates the number of actual structural fires that were responded to by the Fire Department per 1,000 residents.
Total Fire Department incidents:	This measures the total number of unique incidents responded to by department personnel.
Total unit responses (Fire and EMS combined):	This measures total number of emergency units dispatched to all calls for service.
GOVERNMENT & PUBLIC AFFAIRS	
Achieve an overall 90% satisfaction rate on survey for Government & Public Affairs clients and stakeholders (media, military affairs, state & federal partners, internal City departments):	The Government & Public Affairs Department will conduct a feedback survey of clients and stakeholders to gain a better understanding of the department's customer service and performance across all department functions.
Percentage of City news releases and press conferences that result in earned media coverage:	This measures the effectiveness of media relations strategy by measuring the percentage of City news releases and press conference that result in TV, print or online media coverage.
Success rate of City priorities and initiatives during the Texas Legislative Session:	This measures the success rate of legislative priorities and initiatives included in the City of San Antonio State Legislative Program.
HEALTH	
Number of Metro Health staff trained in Asset-Based Community Development or related community development techniques:	San Antonio Metro Health Department has a goal to train employees in selected positions in Asset-Based Community Development or other community development methods to support community-based health promotion activities. This performance measure will assess the number of employees trained during the year.
Number of secondary school students participating in evidence-based teen pregnancy prevention programs:	This measures the number of middle and/or high school students participating in pregnancy prevention programs to lower teenage pregnancy rates in San Antonio.
Number of sites improved for public physical activity through Metro Health programs:	This measures the total number of streets, parks or other public spaces that have been improved to increase physical activity levels among residents.
Percentage of infectious syphilis case assignments interviewed within three working days:	This measures infectious syphilis case assignments (classified as 710,720,730 at time of report) interviewed within 3 days/infectious syphilis case assignments (classified as 710,720,730 at time of report) interviewed.

HISTORIC PRESERVATION	
Participants in preservation outreach programs:	This is a measure of the total number of participants in preservation outreach programs conducted by the Office of Historic Preservation (OHP) throughout the year.
HUMAN RESOURCES	
Benefits Information Video Library Uses:	This measures the number of times an employee uses the Benefits Information Video Library.
Call answer rate:	This measures the percentage of phone calls answered compared to the total volume of calls and number of abandoned (unanswered) calls.
City Manager 5k Run participation:	This measures the number of participants in the annual City Manager 5k Run.
City-wide employee evaluation completion rate:	This measures the percentage of Employee Performance and Development Program evaluations that are completed successfully by the departments.
Percent of Employee participants engaged in Virgin Pulse program (have reached Level 2):	This measurement tracks the percentage of participants in the Virgin Health Miles Program who have reached level 2, as of the quarterly/annual report.
Percent of invitees who attended Pathway to Retirements Sessions:	This measures the number of employees eligible to retire who attended the Pathway to Retiree Sessions, compared to the number of employees eligible to retire who were invited.
Recruitment outreach events:	This measure records the number of events held to attract talented and qualified employees to the City of San Antonio.
Time to Hire traditional recruitments (in business days):	This measures the average business days calculated from the submission of requisition to start date for standard recruitments (14 day postings). This calculation excludes extended and continuous postings.
Voluntary turnover rate:	This measures voluntary turnover rate measures the percentage of employees that voluntarily leave the City.
Wellness Educational Sessions:	This measures the number of wellness-related education sessions open to all City Employees at various City locations held to educate employees on a variety of well-being topics.
HUMAN SERVICES	
Average Number of Days Homeless Veterans Placed into Permanent Housing:	This measure represents the average number of days from identification to permanent housing placement for homeless veterans transitioning from encampments, emergency shelters, transitional housing locations and the Prospects Courtyard. This measure is tracked and reported monthly.
Number of cafécollege participants completing FAFSA:	This measure represents the number of cafécollege participants who have received assistance with completing a Free Application for Federal Student Aid (FAFSA) by cafécollege staff to promote enrollment in a 2 or 4 year degree program at a qualifying college or university. This measure is tracked and reported monthly.

Number of homeless veterans permanently housed:	This measure represents the number of homeless veterans transitioning from encampments, emergency shelters, transitional housing locations and the Prospects Courtyard into permanent housing. This measure is tracked and reported monthly.
Number of senior center participants :	This measure represents the number of seniors, ages 60 and older, who participate at City operated and managed senior centers and vendor/volunteer sites. Through their participation at the center, seniors have access to a mid-day meal, exercise activities, dance, and arts and craft classes.
Percentage of seniors satisfied with services:	This measure represents the percent of senior center participants who have indicated they are satisfied or very satisfied with services provided at the centers, including available services (nutrition program, exercises, arts and crafts, and computer classes), facility cleanliness, transportation vehicles and service, and professionalism of staff. Surveys are administered and collected on-site at all venues, volunteer and city managed sites, on a quarterly basis. Results are analyzed as surveys are received with results reported quarterly.
Prospects Courtyard and Haven for Hope campus graduates:	These measures reflect the number of individuals transitioning from Prospects Courtyard, an outdoor safe - sleeping environment, to Haven for Hope Campus, and from the Haven for Hope campus into Permanent Housing. To qualify as a Haven for Hope Campus Graduate, individuals must have moved from the campus to housing that is considered permanent or long-term. These measures are tracked and reported monthly.
INFORMATION TECHNOLOGY SERVICES	
Customer satisfaction with ITSD service delivery:	ITSD offers an automated support survey to City personnel who have requested IT support. ITSD uses this information to determine the level of satisfaction based on the delivery of IT services. The results assist ITSD in addressing areas where service delivery can be improved.
Percent of IT Governance Board approved IT projects completed successfully meeting ITSD project standards:	ITSD project standards are outlined by the IT Project Management Office (PMO) through the creation of standardized project management templates, processes, and structures necessary to create a solid foundation for improved project standards.
INNOVATION	
Percent of work plan completed:	At the start of each fiscal year, the Office of Innovation presents a work plan to the City Manager's Office. This measure indicates the percentage of Innovation's prepared work plan completed. The results of this measure may exceed 100% as additional projects are added to Innovation's work load throughout the year.
Return on Investment:	This measure is used to identify the benefit received by the City compared to the cost of the Office of Innovation.
LIBRARY	

Annual Library circulation:	This measures the count of the use of a library item(s), such as but not limited to a book, device or e-book, that is recorded as a transaction through the library's Integrated Library System (ILS) or through one of the library's digital providers and accessed with a valid library card issued by the San Antonio Public Library.
Annual visits to the Library:	This measures the physical count of the number of visits to a San Antonio Public Library location.
Customer satisfaction with the San Antonio Public Library's service delivery:	This measures customer satisfaction based on the City of San Antonio Biennial Community Survey and based on respondents answer to the question of satisfaction with library services and librarians in their neighborhood.
Hours of computer/Wi-Fi use:	This measures the number of hours of use by Library patrons on a computer with internet access that is available to the public or on a personal device accessing the wireless internet connection offered at Library facilities.
MANAGEMENT & BUDGET	
General Fund expenditures as percentage of estimate:	This measure calculates how close City expenditures are to the adopted budget. The Budget Office and the Finance Department monitor expenditures on a monthly basis to ensure revenues are on track with the estimate for that month.
General Fund revenues as percentage of estimate:	This measure calculates how close City revenues are to the adopted budget. The Budget Office and the Finance Department monitor revenues on a monthly basis to ensure revenues are on track within the estimate for that month.
PARKS & RECREATION	
Additional acres protected under Edwards Aquifer Protection Program:	This measure shows the additional acres protected by acquisition or by conservation easement within the Edwards Aquifer recharge and contributing zones.
Complete playground inspections:	An annual playground inspection is conducted to ensure that proper maintenance and safety needs are being met. The performance measure indicates whether the annual inspection has been accomplished and the total number of playgrounds is used as the target measurement.
Parks facility maintenance service level:	The department developed a Service Level Evaluation program in order to establish and measure minimum standards regarding parks facility maintenance. An evaluation tool has been created for use by Parks Operations and Contract Services Staff. Evaluations are performed monthly to assess park conditions compared to a minimum passing score. Parks scoring below this threshold are re-evaluated the successive month to ensure proper follow up of maintenance needs so that a passing score is achieved. All parks are evaluated multiple times during the fiscal year.

Recreational facility attendance:	This measures how many citizens visit a recreational facility owned by the City. This measure will capture attendance data for adult and youth visitors to the City's Community Center facilities. The Department currently uses a variety of methods to promote various programs and events at facilities and utilizes attendance data to determine the community response to programs and events as well as to analyze facility needs.
Recycling receptacles in parks to achieve 1:1 ratio with trash receptacles:	Recycling receptacles have been installed at 100% of park locations with availability to the public; however this measure tracks progress toward achieving a 1:1 ratio between recycling containers and trash receptacles in parks with recycling availability.
PLANNING & COMMUNITY DEVELOPMENT	
Homes participating through the 2013 Lead Hazard Reduction Demonstration grant:	The City was awarded funds from the U.S. Department of Housing and Urban Development, Office of Healthy Homes and Lead Hazard Control to support the implementation of an integrated healthy homes strategy that will address health and safety related issues in houses throughout the City. Eligible homes will receive interventions to address lead paint.
Operation Facelift storefront revitalization:	This measures the number of commercial façade improvements. The intent of Operation Facelift is to reverse the deterioration of commercial structures, promote consistency in design, and create aesthetically pleasing environments while assisting property owners with the appropriate exterior rehabilitation of their buildings and bring them up to City Code. Tenants or property owners in target areas are encouraged to apply for funds up to $20,000, along with complementary design services.
Percentage of square miles covered by Neighborhood, Community and Perimeter Plans:	Since adoption of the neighborhood planning program in the late 1990s, the Planning and Community Development Department, in conjunction with the citizenry and Planning Commission, has been steadily developing plans, with a goal of eventually covering the entirety of the City. This will measure the percent of land area that is/will be covered by such a plan.
Residents attending homebuyers' classes and the percentage who subsequently purchase homes within 12 months:	The Planning and Community Development Department provides a structured consumer education program covering the entire home buying process. Classes, conducted typically once a month, are a requirement for first time homebuyers utilizing the City's down-payment assistance program but are also open to general public and clients of non-profit affordable housing developers. While classes are held in a group setting, staff will work with families individually to resolve credit and budget issues so that they may be able to qualify for a mortgage at a later date.
POLICE	
Driving While Intoxicated (DWI) arrests and alcohol-related traffic crashes:	This measures the number of Driving While Intoxicated (DWI) arrests that have been made and traffic crashes where alcohol was determined to be a factor.

Non-emergency response time:	This measure is a calculation of time from the receipt of a non-emergency call in the Police Communications Center, to the arrival of the officer on scene for all non-emergency calls for service where an officer is dispatched. Types of non-emergency calls include: property crimes where victims are in no discernible danger, minor traffic crashes, and disturbances etc.
Police emergency response time:	This measure is a calculation of time from the receipt of an emergency call in the Police Communications Center, to the arrival of the officer on scene for all emergency calls for service where an officer is dispatched. Types of emergency calls include: robbery in progress, Police Officer in trouble, rape in progress, and shooting in progress.
Total calls for Police service:	This measure tracks all calls dispatched where either uniform personnel or civilian expediters responded. Service has steadily increased yearly, partly due to the City's overall increase in population.
Violent crime rate per 100,000 residents:	In the FBI's Uniform Crime Reporting (UCR) Program, violent crime is composed of four offenses: murder and non-negligent manslaughter, forcible rape, robbery, and aggravated assault. In order to have comparable measures, the UCR reports the crime as a rate per 100,000 population.
PRE-K 4 SA	
Average daily attendance:	This measures the number of students who are in attendance each day of the school year divided by the number of instructional days in the school year.
Educational cost per student:	This measures the average cost per student by totaling the costs for all Education Centers, Transportation and Facility Maintenance functions divided by the total number of students.
RISK MANAGEMENT	
Average cost of a Workers' Compensation claim:	This measures the average cost of all workers' compensation claims city-wide.
City's incident rate:	These measures track the number of workers' compensation claims per 100 employees.
Percentage of recovery of City damages:	This measures the percentage recovered from negligent third parties.
SOLID WASTE MANAGEMENT	
Heavy equipment fleet availability (includes only SWMD maintenance shops):	This is a measure of the percentage of time during work hours that equipment is available for use by the departmental owner.
Recycling rate as part of total waste stream :	This measure represents the percent of Residential waste that is diverted from the landfill through recycling programs offered at the curb and through drop-off options. This includes curbside recycling, curbside organics recycling, curbside brush recycling, and recycling through brush and household hazardous waste drop-offs.

Refuse and recycling collection misses per 10,000 collection opportunities:	This measures the rate of non-collectable carts (garbage, recycling, organics) as reported by residents. This includes carts that were missed, intentionally left behind, and obstructed for collection.
SUSTAINABILITY	
Avoided utility costs associated with new municipal facility retrofit projects completed:	This measure represents the estimated annual reduction in utility spending that will occur as a result of completed projects. The estimates assume normal weather and facility operation patterns.
Number of bike share miles traveled:	This measure represents the number of miles traveled by customers using San Antonio's municipal bike sharing system.
Number of city employee education and outreach opportunities promoting sustainability principles:	This measure represents the number education and outreach opportunities directed at city employees to promote sustainability principles.
TRANSPORTATION & CAPITAL IMPROVEMENTS	
Alley maintenance and reconstruction Infrastructure Management Program (IMP) projects completed:	This measures the number of alleys planned for construction as part of the Alley Maintenance Program.
Channels, rights-of-way, and median vegetation acres maintained:	This measure represents the annual amount of flood channel (mowed six times a year) and right of way acres (mowed six times a year).
Drainage maintenance Infrastructure Management Program (IMP) projects completed:	This measures the number of creekway cleaning and channel restoration projects planned to be completed as part of the Drainage IMP.
Evaluate and improve traffic flow for 20% of the top 100 major corridors:	This measure will evaluate travel time and stops on identified highly traveled corridors and improve the travel time and flow when possible using a combination of signal timing changes and short term improvements. Approximately 20% of the top 100 highly traveled corridors are evaluated annually.
Miles of Streets moving from bad to excellent condition:	This measure focuses on street rehabilitation and demonstrates the City's efforts to improve the street network. The City's goal is to increase the percentage of streets having a "good" or better rating while providing desirable standards of safety, appearance, and convenience to residents.
Number of miles constructed to improve sidewalk connectivity:	This measure represents the percentage of the gap of missing sidewalk segments that will be addressed as part of the Sidewalk IMP program.
Percent of potholes filled within 2 working days:	This measures the percent of potholes filled within 2 working days of being reported to the City. The response time starts as soon as citizens contact the City.
Percentage of 2012 Bond Projects completed or under construction:	This measure shows the progress made toward fulfilling TCI's commitment to having all 2012 Bond program projects in construction or having construction substantially completed by 2018.

Percentage of 2012 Bond Projects in design or design completed:	This measure shows the progress made toward fulfilling TCI's commitment to having all 2012 Bond program projects in design or having design completed by the end of 2014.
Percentage of 2012 Bond Projects on-time:	This metric measures the progress made toward completing the 2012 Bond program in a timely manner. The metric is based on schedules which include all phases (as applicable) of the project including real estate acquisition, environmental review, design, contract execution, procurement, utility work, and construction.
Street maintenance Infrastructure Management Program (IMP) projects completed:	This measure represents the number of street maintenance projects completed during FY 2016 as part of the IMP Street Maintenance Program.
TRICENTENNIAL	
Number of community partners sanctioned:	This measure represents the amount of organizations that have applied and were selected by the San Antonio Tricentennial Celebration Commission to be official Community Partners.
Number of corporate sponsors secured:	This measure represents the amount of corporate sponsors that will be secured by the San Antonio Tricentennial Celebration Commission to help fund activities during the 2018 Tricentennial Celebration.
WORLD HERITAGE	
Number of cultural and community events sponsored at Mission Marquee Plaza:	This measure represents the number of arts and cultural events that occur at Mission Marquee Plaza and are promoted by the World Heritage Office.
Number of public outreach events:	This measure represents the number of large scale public outreach events that create awareness of our World Heritage and engage the community.
Percentage of Certified Tourism Ambassadors receiving World Heritage Certificate:	This number represents the percentage of Certified Tourism Ambassadors that complete the special World Heritage Certification process.