ADOPTED ANNUAL OPERATING & CAPITAL BUDGET









FY2015

— City of San Antonio, Texas —

San Antonio
Fiscal Year 2014-2015
Budget Cover Page
September 18, 2014

This Budget will raise more revenue from property taxes than last year's budget by an amount of $22,640,834 which is a 5.57 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is $7,234,740.

Of the $22,640,834 in added property tax revenue, $14,175,886 will be used in the City's General Fund for essential City services such as Police, Fire, Streets, Parks & Recreation and Code Enforcement. The remaining $8,464,948 will be used for debt service payments on debt issued for capital projects.

The City's FY 2015 Adopted Budget does not include a City property tax rate increase.

The members of the San Antonio City Council voted on the Ordinance adopting the City of San Antonio FY 2015 Budget as shown on the *"Agenda Voting Results"* sheets attached to this Budget Cover Page as Attachment I, which is made a part hereof for all purposes.

Property Tax Rate Comparison

	2014-2015	**2013-2014**
Property Tax Rate:	$0.56569/100	$0.56569/100
Effective Tax Rate:	$0.54175/100	$0.54638/100
Effective Maintenance & Operations Tax Rate:	$0.33922/100	$0.34210/100
Rollback Tax Rate:	$0.57786/100	$0.58096/100
Debt Rate:	$0.21150/100	$0.21150/100

Total debt obligation for San Antonio secured by property taxes: $1,494,770,000. In FY 2015, the City will expend the sum of $185,887,718 on principal and interest payments on this indebtedness.

A T T A C H M E N T I

Agenda Item:	**4A**
Date:	09/18/2014
Time:	10:22:25 AM
Vote Type:	Other: SA2020,UTSA, Healthy Fut,Big Bro Big Sis
Description:	An Ordinance adopting the Annual Consolidated Operating and Capital Budget for the City of San Antonio for Fiscal Year 2015; appropriating funds; authorizing personnel complements; approving the FY 2015 - FY 2019 5-Year Infrastructure Management Plan; approving the FY 2015 - FY 2020 6-Year Capital Improvements Program for the City of San Antonio; approving certain contracts; and providing for a one-time annuity increase for retirees and their beneficiaries and a revision to the City's contribution rate in connection with the Texas Municipal Retirement System.
Result:	Passed

Voter	Group	Not Present	Yea	Nay	Abstain	Motion	Second
Ivy R. Taylor	Mayor				x		
Diego Bernal	District 1		x				
Keith Toney	District 2		x				
Rebecca Viagran	District 3		x				x
Rey Saldaña	District 4		x				
Shirley Gonzales	District 5		x				
Ray Lopez	District 6		x				
Mari Aguirre-Rodriguez	District 7		x				
Ron Nirenberg	District 8		x				
Joe Krier	District 9		x			x	
Michael Gallagher	District 10		x				

Agenda Item:	**4A**
Date:	09/18/2014
Time:	10:23:23 AM
Vote Type:	Other: HEB
Description:	An Ordinance adopting the Annual Consolidated Operating and Capital Budget for the City of San Antonio for Fiscal Year 2015; appropriating funds; authorizing personnel complements; approving the FY 2015 - FY 2019 5-Year Infrastructure Management Plan; approving the FY 2015 - FY 2020 6-Year Capital Improvements Program for the City of San Antonio; approving certain contracts; and providing for a one-time annuity increase for retirees and their beneficiaries and a revision to the City's contribution rate in connection with the Texas Municipal Retirement System.
Result:	Passed

Voter	Group	Not Present	Yea	Nay	Abstain	Motion	Second
Ivy R. Taylor	Mayor		x				
Diego Bernal	District 1		x				
Keith Toney	District 2		x				x
Rebecca Viagran	District 3		x				
Rey Saldaña	District 4				x		
Shirley Gonzales	District 5		x				
Ray Lopez	District 6		x				
Mari Aguirre-Rodriguez	District 7	x					
Ron Nirenberg	District 8				x		
Joe Krier	District 9		x			x	
Michael Gallagher	District 10		x				

Agenda Item:	**4A**
Date:	09/18/2014
Time:	10:23:57 AM
Vote Type:	Other: SA Education Partnership
Description:	An Ordinance adopting the Annual Consolidated Operating and Capital Budget for the City of San Antonio for Fiscal Year 2015; appropriating funds; authorizing personnel complements; approving the FY 2015 - FY 2019 5-Year Infrastructure Management Plan; approving the FY 2015 - FY 2020 6-Year Capital Improvements Program for the City of San Antonio; approving certain contracts; and providing for a one-time annuity increase for retirees and their beneficiaries and a revision to the City's contribution rate in connection with the Texas Municipal Retirement System.
Result:	Passed

Voter	Group	Not Present	Yea	Nay	Abstain	Motion	Second
Ivy R. Taylor	Mayor		x				
Diego Bernal	District 1		x				
Keith Toney	District 2		x				
Rebecca Viagran	District 3		x				
Rey Saldaña	District 4				x		
Shirley Gonzales	District 5		x				
Ray Lopez	District 6		x				x
Mari Aguirre-Rodriguez	District 7				x		
Ron Nirenberg	District 8		x				
Joe Krier	District 9		x			x	
Michael Gallagher	District 10		x				

Agenda Item:	**4A**
Date:	09/18/2014
Time:	10:24:35 AM
Vote Type:	Other: Family Service Assn
Description:	An Ordinance adopting the Annual Consolidated Operating and Capital Budget for the City of San Antonio for Fiscal Year 2015; appropriating funds; authorizing personnel complements; approving the FY 2015 - FY 2019 5-Year Infrastructure Management Plan; approving the FY 2015 - FY 2020 6-Year Capital Improvements Program for the City of San Antonio; approving certain contracts; and providing for a one-time annuity increase for retirees and their beneficiaries and a revision to the City's contribution rate in connection with the Texas Municipal Retirement System.
Result:	Passed

Voter	Group	Not Present	Yea	Nay	Abstain	Motion	Second
Ivy R. Taylor	Mayor		x				
Diego Bernal	District 1		x				
Keith Toney	District 2		x				
Rebecca Viagran	District 3		x				
Rey Saldaña	District 4		x				
Shirley Gonzales	District 5				x		
Ray Lopez	District 6		x				x
Mari Aguirre-Rodriguez	District 7				x		
Ron Nirenberg	District 8		x				
Joe Krier	District 9		x			x	
Michael Gallagher	District 10		x				

Agenda Item:	**4A**
Date:	09/18/2014
Time:	10:24:55 AM
Vote Type:	Other: YMCA And SA Housing Trust
Description:	An Ordinance adopting the Annual Consolidated Operating and Capital Budget for the City of San Antonio for Fiscal Year 2015; appropriating funds; authorizing personnel complements; approving the FY 2015 - FY 2019 5-Year Infrastructure Management Plan; approving the FY 2015 - FY 2020 6-Year Capital Improvements Program for the City of San Antonio; approving certain contracts; and providing for a one-time annuity increase for retirees and their beneficiaries and a revision to the City's contribution rate in connection with the Texas Municipal Retirement System.
Result:	Passed

Voter	Group	Not Present	Yea	Nay	Abstain	Motion	Second
Ivy R. Taylor	Mayor		x				
Diego Bernal	District 1		x				
Keith Toney	District 2		x				
Rebecca Viagran	District 3		x				
Rey Saldaña	District 4		x				
Shirley Gonzales	District 5		x				
Ray Lopez	District 6		x				
Mari Aguirre-Rodriguez	District 7				x		
Ron Nirenberg	District 8		x				
Joe Krier	District 9		x			x	
Michael Gallagher	District 10		x				x

Agenda Item:	**4A**
Date:	09/18/2014
Time:	10:25:33 AM
Vote Type:	Other: Civ Comp And Benefits
Description:	An Ordinance adopting the Annual Consolidated Operating and Capital Budget for the City of San Antonio for Fiscal Year 2015; appropriating funds; authorizing personnel complements; approving the FY 2015 - FY 2019 5-Year Infrastructure Management Plan; approving the FY 2015 - FY 2020 6-Year Capital Improvements Program for the City of San Antonio; approving certain contracts; and providing for a one-time annuity increase for retirees and their beneficiaries and a revision to the City's contribution rate in connection with the Texas Municipal Retirement System.
Result:	Passed

Voter	Group	Not Present	Yea	Nay	Abstain	Motion	Second
Ivy R. Taylor	Mayor		x				
Diego Bernal	District 1		x				
Keith Toney	District 2		x				
Rebecca Viagran	District 3				x		
Rey Saldaña	District 4		x				
Shirley Gonzales	District 5		x				
Ray Lopez	District 6		x				
Mari Aguirre-Rodriguez	District 7		x				
Ron Nirenberg	District 8		x				
Joe Krier	District 9		x			x	
Michael Gallagher	District 10		x				x

Agenda Item:	**4A**
Date:	09/18/2014
Time:	10:25:59 AM
Vote Type:	Other: Edgewood
Description:	An Ordinance adopting the Annual Consolidated Operating and Capital Budget for the City of San Antonio for Fiscal Year 2015; appropriating funds; authorizing personnel complements; approving the FY 2015 - FY 2019 5-Year Infrastructure Management Plan; approving the FY 2015 - FY 2020 6-Year Capital Improvements Program for the City of San Antonio; approving certain contracts; and providing for a one-time annuity increase for retirees and their beneficiaries and a revision to the City's contribution rate in connection with the Texas Municipal Retirement System.
Result:	Passed

Voter	Group	Not Present	Yea	Nay	Abstain	Motion	Second
Ivy R. Taylor	Mayor		x				
Diego Bernal	District 1		x				
Keith Toney	District 2		x				
Rebecca Viagran	District 3	x					
Rey Saldaña	District 4		x				
Shirley Gonzales	District 5		x				
Ray Lopez	District 6				x		
Mari Aguirre-Rodriguez	District 7		x				
Ron Nirenberg	District 8		x				
Joe Krier	District 9		x			x	
Michael Gallagher	District 10		x				x

Agenda Item:	**4A**
Date:	09/18/2014
Time:	10:26:31 AM
Vote Type:	Motion to Appr w Cond
Description:	An Ordinance adopting the Annual Consolidated Operating and Capital Budget for the City of San Antonio for Fiscal Year 2015; appropriating funds; authorizing personnel complements; approving the FY 2015 - FY 2019 5-Year Infrastructure Management Plan; approving the FY 2015 - FY 2020 6-Year Capital Improvements Program for the City of San Antonio; approving certain contracts; and providing for a one-time annuity increase for retirees and their beneficiaries and a revision to the City's contribution rate in connection with the Texas Municipal Retirement System.
Result:	Passed

Voter	Group	Not Present	Yea	Nay	Abstain	Motion	Second
Ivy R. Taylor	Mayor		x				
Diego Bernal	District 1		x				
Keith Toney	District 2		x				
Rebecca Viagran	District 3		x				
Rey Saldaña	District 4		x				
Shirley Gonzales	District 5		x				
Ray Lopez	District 6		x				x
Mari Aguirre-Rodriguez	District 7		x				
Ron Nirenberg	District 8		x				
Joe Krier	District 9		x			x	
Michael Gallagher	District 10		x				

Agenda Item:	**4B**
Date:	09/18/2014
Time:	10:26:55 AM
Vote Type:	Motion to Approve
Description:	An Ordinance ratifying the adoption of the FY 2015 budget.
Result:	Passed

Voter	Group	Not Present	Yea	Nay	Abstain	Motion	Second
Ivy R. Taylor	Mayor		x				
Diego Bernal	District 1		x				
Keith Toney	District 2		x				
Rebecca Viagran	District 3		x				
Rey Saldaña	District 4		x				
Shirley Gonzales	District 5		x				
Ray Lopez	District 6		x				x
Mari Aguirre-Rodriguez	District 7		x				
Ron Nirenberg	District 8		x				
Joe Krier	District 9		x			x	
Michael Gallagher	District 10		x				

Agenda Item:	**4C**
Date:	09/18/2014
Time:	10:28:04 AM
Vote Type:	Motion to Approve
Description:	An Ordinance setting the Ad Valorem Tax Rate for Maintenance and Operation (M&O) of the City of San Antonio at 35.419 cents per $100 of taxable valuation for the tax year beginning on January 1, 2014 and ending on December 31, 2014.
Result:	Passed

Voter	Group	Not Present	Yea	Nay	Abstain	Motion	Second
Ivy R. Taylor	Mayor		x				
Diego Bernal	District 1		x				
Keith Toney	District 2		x				
Rebecca Viagran	District 3		x				
Rey Saldaña	District 4		x				x
Shirley Gonzales	District 5		x				
Ray Lopez	District 6		x			x	
Mari Aguirre-Rodriguez	District 7		x				
Ron Nirenberg	District 8		x				
Joe Krier	District 9		x				
Michael Gallagher	District 10		x				

Agenda Item:	**4D**
Date:	09/18/2014
Time:	10:29:02 AM
Vote Type:	Motion to Approve
Description:	An Ordinance setting the Ad Valorem Tax Rate to pay the principal and interest on the funded debt of the City of San Antonio at 21.150 cents per $100 of taxable valuation for the tax year beginning on January 1, 2014 and ending on December 31, 2014.
Result:	Passed

Voter	Group	Not Present	Yea	Nay	Abstain	Motion	Second
Ivy R. Taylor	Mayor		x				
Diego Bernal	District 1		x				
Keith Toney	District 2		x				
Rebecca Viagran	District 3		x				
Rey Saldaña	District 4		x				x
Shirley Gonzales	District 5		x				
Ray Lopez	District 6		x			x	
Mari Aguirre-Rodriguez	District 7		x				
Ron Nirenberg	District 8		x				
Joe Krier	District 9		x				
Michael Gallagher	District 10		x				

Agenda Item:	**4E**
Date:	09/18/2014
Time:	10:29:46 AM
Vote Type:	Motion to Approve
Description:	An Ordinance establishing new fees and amending fees, as included within the Fiscal Year 2015 Budget, within the General Fund and within the restricted funds of Airport Operating & Maintenance, Convention and Sports Facilities, Convention Visitors Bureau, Parking Operating and Maintenance and Solid Waste Operating and Maintenance; and amending the City Code of San Antonio, Texas to reflect such changes.
Result:	Passed

Voter	Group	Not Present	Yea	Nay	Abstain	Motion	Second
Ivy R. Taylor	Mayor		x				
Diego Bernal	District 1		x				
Keith Toney	District 2		x				
Rebecca Viagran	District 3		x				
Rey Saldaña	District 4		x				
Shirley Gonzales	District 5		x				
Ray Lopez	District 6		x				x
Mari Aguirre-Rodriguez	District 7		x				
Ron Nirenberg	District 8		x				
Joe Krier	District 9		x			x	
Michael Gallagher	District 10		x				

Agenda Item:	**4F**
Date:	09/18/2014
Time:	10:30:29 AM
Vote Type:	Motion to Approve
Description:	An Ordinance carrying forward certain Fiscal Year 2014 funds; closing accounting records in certain funds; amending Departments and Funds prior appropriations; and appropriating certain capital project funds in accordance with Generally Accepted Accounting Principles.
Result:	Passed

Voter	Group	Not Present	Yea	Nay	Abstain	Motion	Second
Ivy R. Taylor	Mayor		x				
Diego Bernal	District 1		x				
Keith Toney	District 2		x				
Rebecca Viagran	District 3		x				
Rey Saldaña	District 4		x				
Shirley Gonzales	District 5		x				
Ray Lopez	District 6		x				
Mari Aguirre-Rodriguez	District 7		x				
Ron Nirenberg	District 8		x				
Joe Krier	District 9		x			x	
Michael Gallagher	District 10		x				x

CITY OF SAN ANTONIO
ADOPTED ANNUAL OPERATING AND CAPITAL BUDGET

FISCAL YEAR 2015

CITY MANAGER
SHERYL SCULLEY

PREPARED BY:
OFFICE OF MANAGEMENT AND BUDGET

MARIA D. VILLAGÓMEZ, CPA, DIRECTOR
BRYAN LAYTON, ASSISTANT DIRECTOR
JUSTINA TATE, ASSISTANT DIRECTOR

Tyler Bahr
Camden Bird
Joshua Brannon
Caitlin Buchanan
Josh Chronley
Michael Coon
Guadalupe Curiel
Jose De La Cruz
Akeeba Evans
Phil Laney
Michael Lopez
Michael Maldonado
Kate Mason
Alyssa McMullin
M'kynzi Newbold
Anna Resendez
Audrey Rivera
Robert Rodriguez
Scott Swindler
Edward Tapia
Kenny Teruya
Catherine Tkachyk
Chad Tustison
Ashley Yan


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

City of San Antonio Mayor and City Council
Fiscal Year 2015



Ivy R. Taylor
Mayor



Ron Nirenberg
District 8



Joe Krier
District 9



Mike Gallagher
District 10



Cris Medina
District 7



Diego M. Bernal
District 1



Ray Lopez
District 6



Keith A. Toney
District 2



Shirley Gonzales
District 5



Rey Saldaña
District 4



Rebecca Viagran
District 3

CITY OF SAN ANTONIO

MAYOR AND COUNCIL

Ivy R. Taylor
Mayor

Diego M. Bernal
District 1

Keith A. Toney
District 2

Rebecca Viagran
District 3

Rey Saldaña
District 4

Shirley Gonzales
District 5

Ray Lopez
District 6

Cris Medina
District 7

Ron Nirenberg
District 8

Joe Krier
District 9

Mike Gallagher
District 10

CITY MANAGER'S OFFICE

Sheryl L. Sculley
City Manager

Erik J. Walsh
Deputy City Manager

Peter Zanoni
Deputy City Manager

Gloria Hurtado
Assistant City Manager

Ed Belmares
Assistant City Manager

Carlos Contreras
Assistant City Manager

Ben Gorzell, CPA
Chief Financial Officer

Edward Benavides
Chief of Staff

EXECUTIVE TEAM

Kathy Davis
Animal Care Services

Christopher D. Callanen
Assistant to City Council

Frank R. Miller
Aviation

Jorge Perez
Building & Equipment Services

Lori Houston
Center City Development & Operations

Robert F. Greenblum
City Attorney

Kevin Barthold
City Auditor

Leticia Vacek
City Clerk

Di Galvan
Communications & Public Affairs

Casandra Matej
Convention & Visitors Bureau

Michael Sawaya
Convention & Sports Facilities

Felix Padron
Culture & Creative Development

Roderick Sanchez
Development Services & Code Enforcement

Michael Etienne, PhD.
Office of Eastpoint & Real Estate Services

Rene Dominguez
Economic Development

Troy Elliott, CPA
Finance

Charles N. Hood
Fire Chief

Dr. Thomas Schlenker
Health

Shanon Miller
Historic Preservation

Lori Steward, Interim
Human Resources

Melody Woosley
Human Services

Hugh Miller
Information Technology Services

Jeff Coyle
Intergovernmental Relations/ International Relation/Military Affairs

Ramiro Salazar
Library

Maria D. Villagómez, CPA
Management & Budget

Frederick Garcia, Jr.
Municipal Court

Xavier Urrutia
Parks & Recreation

John Dugan
Planning & Community Development

William McManus
Police Chief

Kathy Bruck
Pre-K 4 SA

David W. McCary
Solid Waste Management

Douglas Melnick
Sustainability

Michael S. Frisbie, P.E.
Transportation and Capital Improvements (TCI)

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CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

CITY OF SAN ANTONIO

MISSION STATEMENT

We deliver quality City services and commit to achieve San Antonio's vision of prosperity for our diverse, vibrant, and historic community.

GOALS

- San Antonio will be a safe and clean community.
- San Antonio will be a city that maximizes its citizens' well-being and human potential while capitalizing on its cultural diversity.
- San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.
- San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.
- San Antonio will promote its unique resources to become a premier visitor and convention destination.
- San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.
- San Antonio will provide the institutional foundation to support government and promote public trust and awareness.

excellence in all **we** do

COREValues

City of San Antonio

Teamwork • Integrity • Innovation • Professionalism

TEAMWORK

We work together to make San Antonio better.

We share goals and hold ourselves and each other accountable.

We take ownership of the team's work and personally commit to finding solutions.

We communicate effectively by sharing information, skills, and knowledge to achieve success.

We reach across teams for better outcomes.

We support the growth and development of all members of the team.

We share and celebrate success by valuing and recognizing each contribution.

INTEGRITY

We model ethical behavior.

We do the right thing, always.

We appropriately question actions inconsistent with our core values.

We make honesty and transparency the foundation for all actions.

We are accountable at all levels.

We avoid the appearance of impropriety.

INNOVATION

We are driven by continuous improvement.

We find new ways to make things better.

We optimize results by working smarter.

We are empowered to take risks, learn and grow.

We learn from our failures and our successes.

PROFESSIONALISM

We are qualified, skilled and committed.

We personally commit to continuous improvement and professional growth.

We take pride in producing high-quality work and delivering exceptional service to internal and external customers.

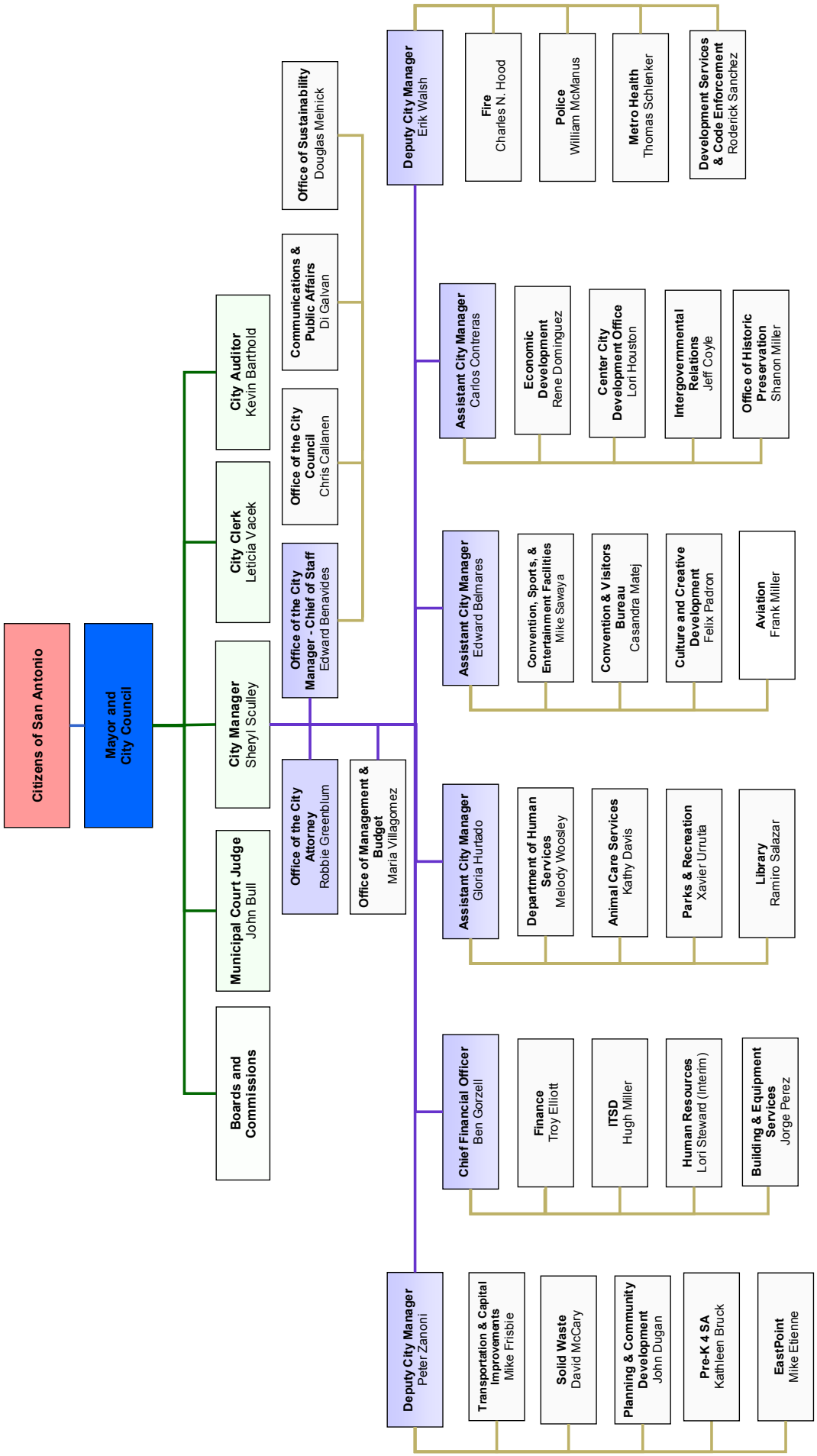
We exhibit pride in professional appearance, language and behavior.

We assume responsibility for a clean and safe work area.

We maintain composure in challenging situations.

We respect others, express sincere appreciation, and positively influence those around us.

We are dedicated ambassadors for the City of San Antonio and the community.


Citizens of San Antonio
Mayor and City Council
City Manager
Sheryl Sculley
City Auditor
Kevin Barthold
City Clerk
Leticia Vacek
Municipal Court Judge
John Bull
Boards and Commissions
Office of the City Manager - Chief of Staff
Edward Benavides
Office of the City Council
Chris Callanen
Communications & Public Affairs
Di Galvan
Office of Sustainability
Douglas Melnick
Office of the City Attorney
Robbie Greenblum
Office of Management & Budget
Maria Villagomez
Deputy City Manager
Erik Walsh
Fire
Charles N. Hood
Police
William McManus
Metro Health
Thomas Schlenker
Development Services & Code Enforcement
Roderick Sanchez
Assistant City Manager
Carlos Contreras
Economic Development
Rene Dominguez
Center City Development Office
Lori Houston
Intergovernmental Relations
Jeff Coyle
Office of Historic Preservation
Sharon Miller
Assistant City Manager
Edward Belmares
Convention, Sports, & Entertainment Facilities
Mike Sawaya
Convention & Visitors Bureau
Casandra Matej
Culture and Creative Development
Felix Padron
Aviation
Frank Miller
Assistant City Manager
Gloria Hurtado
Department of Human Services
Melody Woosley
Animal Care Services
Kathy Davis
Parks & Recreation
Xavier Urrutia
Library
Ramiro Salazar
Chief Financial Officer
Ben Gorzell
Finance
Troy Elliott
ITSD
Hugh Miller
Human Resources
Lori Steward (Interim)
Building & Equipment Services
Jorge Perez
Deputy City Manager
Peter Zanoni
Transportation & Capital Improvements
Mike Frisbie
Solid Waste
David McCary
Planning & Community Development
John Dugan
Pre-K 4 SA
Kathleen Bruck
EastPoint
Mike Etienne



The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of San Antonio for its annual budget for the fiscal year beginning October 1, 2013 and ending September 30, 2014.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

This award is valid for a period of one year only. We believe that our FY 2015 Budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for the Distinguished Budget Presentation Award.

BUDGET GUIDE

Guide to the Budget Document

BUDGET GUIDE

OVERVIEW

This overview is designed to assist the reader in the use and comprehension of the City of San Antonio's Adopted Budget Document. The Annual Operating Budget serves as a policy document, a financial plan, an operations guide, and a communications device for the City. It is the foundation for the City's allocation of resources toward service delivery plans providing quality services, targeted investments, and continued improvements. It also encapsulates incremental changes addressing service requirements and builds upon initiatives funded in prior years, while establishing new direction for programs. The Budget Document is also used to evaluate the effectiveness of City programs and services while providing extensive information on municipal operations.

BUDGET SECTIONS

The Budget Document is arranged in eight sections that are separated by their respective tabs. Below is a brief description of the materials found in each of the sections.

- Budget Guide
- Budget Summary
- Revenue Detail
- Program Changes
- Source & Use of Funds Statements
- City Service Plans
- Capital Improvement Plan
- Appendix

Budget Guide **-** This section is intended to provide the reader a summary of what is contained in the Budget Document. An additional goal of this section is to educate the user on the City of San Antonio's financial and budget policies.

Budget Summary **-** This section contains the City Manager's transmittal letter, budget highlights, budget summary, and community profile. The transmittal letter is the City Manager's message to the Mayor and City Council highlighting significant funding changes in the Adopted Budget. The budget highlights is the document provided to the public that presents a summary of the revenues the City will collect, the funds the City will spend, and program changes that have been adopted for service delivery. The budget summary provides the reader with a synopsis of the Adopted Budget. Finally, the community profile provides an overview of the City's culture and history, local economy, and perspective outlook on the City's future economic growth.

Revenue Detail **-** This section contains a detailed description of the General Fund and Other Funds revenues, specifically the three principal sources: City Sales Tax, CPS Energy payments, and Property Tax. It also details adopted changes to revenues (New or Enhanced Revenues) for the General Fund and Other Funds.

Program Changes **-** This section includes a listing by fund of program changes sorted by Improvements, Mandates, and Reduction/Redirections. A schedule of staffing levels detailing changes in the City and grant funded authorized positions, as well as the City's adopted Holiday Schedule, are also included.

Source & Use of Funds Statements **-** This section is organized by fund and contains a schedule of revenues and appropriations for each City fund. First is the summary overview of all funds. Following these schedules are detailed Fund Schedules arranged by fund type. They are arranged by Tax Supported Funds, Special Revenue Funds, Enterprise Funds, Expendable Trust Funds, Internal Service Funds, Self Insurance Funds, and Debt Service Funds. Finally, a summary schedule of grants is listed.

City Service Plans **-** This section is organized by department and provides the reader a better understanding of the kind of services provided by each department and the sources of funding that support these services. Individual department summaries contain an explanation of the particular functions of each department, their funding levels, personnel counts, and performance measures. For further explanation on this section, see the City Service Plans Overview found immediately following the City Service Plans tab.

Capital Improvement Plan **-** This section consists of the City's six-year Capital Improvement Plan. The six-year program represents the City's long range physical infrastructure development and improvement plan. This section details the types of debt issued by the City which includes General Obligation Bonds, Certificates of Obligation, and Revenue Bonds.

Appendix **-** This section is designed to assist the user in locating information within the document or in obtaining additional information. It contains Statistical Data, a Glossary, Acronyms, and Performance Measure Definitions.


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Financial & Budget Policies

FINANCIAL AND BUDGET POLICIES

INTRODUCTION

Each year, the City of San Antonio develops a balanced budget with guidance from the Mayor and City Council, City departments, and its residents. In accordance with Texas state law, the San Antonio City Charter, and Generally Accepted Accounting Principles, the City of San Antonio adopts a balanced budget for each fiscal year[1]. The Adopted Budget requires that revenues the City has authority to levy must cover expenditures, therefore creating a balanced budget. The budget process includes multiple phases, each of which requires a joint effort by government leaders and City staff. This section explains the City's financial and budget policies, including the budget process, timeline, Budget Document, revenues, and expenditures associated with the budget.

BUDGET PROCESS & TIMELINE

The City of San Antonio's fiscal year begins on October 1, and ends September 30. Each year, the City Manager, following certain required timelines, decides on key dates that will be used for each phase of the budget process. The phases include (1) a Five-Year Financial Forecast, (2) a goal-setting workshop(s) for City Council, (3) a Proposed Budget for the upcoming fiscal year, (4) public hearings on the Proposed Budget and tax rate, and (5) an Adopted Budget for the next fiscal year. Please refer to the Budget Schedule and Process Chart for additional details.

Five-Year Financial Forecast

Approximately four months before budget adoption, the Five-Year Financial Forecast is presented to the City Council. The forecast is intended to provide the City Council and the community with an early financial outlook for the City of San Antonio and to identify significant issues that need to be addressed in the budget development process. Future revenues and expenditures are taken into account in an effort to determine what type of surplus or deficit the City will face during the next five years. This forecast is crucial for government leaders when faced with making financial decisions.

Goal-Setting Workshop

After the financial position of the City is presented to the City Council, Council is asked to identify the strategic goals and service delivery priorities for the next three to five years. These goals and priorities are used as a general guide to develop the plan for the Adopted Budget.

Public and Employee Input

The City's Budget Input Box offers the community and employees the opportunity to submit their suggestions on how the City may increase efficiencies, generate revenues, and make effective changes to service delivery. City staff maintains Budget Input Boxes at various locations and a virtual Budget Input Box on the City's website. Also, prior to developing the Proposed Budget, the City holds five Community Budget Hearings to gather information from residents regarding the upcoming budget priorities. Through these hearings, City Council and City staff are able to better assess the needs and desires of the community. Additionally, the City gathers input from employees through its City's Employee Focus Groups Initiative to be considered during the development of the Proposed Budget.

Proposed Budget

The City Manager presents the Proposed Budget to City Council, demonstrating how the Council's goals and objectives have been addressed. Correspondingly, the Proposed Budget, in accordance with the Texas Local Government Code, must be filed with the municipal clerk 30 days before the tax levy is made for the fiscal year[2].

Public Hearings

After presenting the Proposed Budget to City Council, at least one public hearing must be held. Public notice of the hearing must be given at least 10 days in advance[3]. The first hearing must be held at least 15 days after the Proposed Budget was presented, but before the tax levy[4]. Special notice of the public hearing must also be published in at least one county-circulated newspaper. This newspaper notice should be posted no earlier than 30 days and no later than 10 days before the hearing. The City has traditionally held two or more public hearings concerning the budget process to which all residents are encouraged to participate.

Adopted Budget

Before adopting the budget, City Council may choose to change any aspect of the Proposed Budget, as long as the changes result in a balanced budget. Budget

adoption must take place before September 27 of each fiscal year. The Adopted Budget is then presented and filed with the City Clerk, with sufficient copies provided for City departments, agencies, and civic organizations[5].

BUDGET AMENDMENTS

At any time during the fiscal year, upon written recommendation of the City Manager, the City Council may transfer any unencumbered appropriation balance or any portion within a department, office, or agency to another. The expenditures of the City, by Charter, shall not exceed the total appropriation of the fiscal year.

The City Charter also gives the City Manager the authority to transfer appropriations within funds. The budget may also be amended by submitting an ordinance to the City Council for approval. The ordinance must include substantiated and analyzed reasoning for the amendment.

BUDGET BASIS

The budgets of the General Fund, Special Revenue Funds, Debt Service Funds, and Trust & Agency Funds are prepared and accounted for on the modified accrual basis. Briefly, this means that revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred. In contrast, the budget of the Enterprise Funds and Internal Service Funds are prepared and accounted for using the full accrual basis of accounting. Their revenues are recognized when they are earned, and their expenses are recognized when they are incurred.

Under State Law, the budget must be balanced. A balanced budget is achieved when planned expenditures can be met by current income from taxation and other government receipts such as user fees.

The difference between planned expenditures and revenues is called Fund Balance. For the purposes of this document, two different calculations are utilized. For the General Fund, the unreserved, undesignated portion of fund balance is reported. For other funds, fund balance is reported as current revenues less current expenses less reserves for encumbrances. For non-enterprise funds, sick and vacation accruals are excluded. For multi-year funds, reserves for encumbrances are not excluded.

Gross Ending Balance for non-General Fund entities refers to fund balance before any reserves are taken into account. Net Ending Balance is a fund's final ending balance after reserves.

Financial reserves for non-General Fund funds are determined on a fund-by-fund basis. Some funds calculate reserves as a certain percentage of the budget (e.g., 10% of total revenues) while others calculate reserves in an amount equivalent to 2-3 months of operating budgets.

Major Revenues

Major General Fund Revenues include Property Tax, Sales Tax, and City Public Service (CPS) Energy revenue. Property taxes are levied on both real and personal property according to the property's value and the tax rate. The estimated property tax revenue for FY 2015 is $268 million dollars. Sales taxes are dependent on the local economy and are paid to the City for the sale of certain goods and services. San Antonio's current sales tax rate is 8.250%, of which 1% is dedicated to the General Fund. The estimated sales tax revenue to the General Fund for FY 2015 is $253 million dollars. The remaining portion of the sales tax is dedicated to the State, other City restricted funds, and VIA Metropolitan Transit. The City receives 14% of all CPS gas and electric customer revenues from CPS as a revenue investment. The FY 2015 budgeted CPS revenue is $316 million. These three major revenue sources combined account for 80% of the available General Fund resources.

Major other fund revenues include the Solid Waste Fee, the Hotel Occupancy Tax (HOT), and the Storm Water Fee. The Solid Waste monthly fee for FY 2015 is $20.93, which represents a $1.00 increase from FY 2014. The Storm Water monthly fee is $4.25, which remained the same for FY 2015. The current HOT rate is 16.75% and is levied on every hotel room night charged. The City receives 7% of this tax for tourism-related operations and 2% as a dedicated source of revenue to pay debt service and fund capital improvements for the Henry B. Gonzalez Convention Center Complex. Please refer to the Revenue Detail Section of the Budget Document for additional details.

Major Expenditures

The FY 2015 General Fund budget is $1.05 billion. Public Safety expenses for Police and Fire services total $691 million and encompass 66.0% of the General Fund budget. Street Maintenance and Parks and Recreation expenses account for $112 million of the budget. The other quarter of the budget provides funding for various City departments including Human Services, Library, Municipal Court, Health, Animal

Care, Code Enforcement, and others. Please refer to the *General Fund Available Resources Distributed over Major Spending Areas* in the Revenues Detail section for additional details.

BUDGET CONTROLS

Budgetary compliance is a significant tool for managing and controlling governmental activities, as well as ensuring conformance with the City's budgetary limits and specifications. The objective of budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by City Council. Levels of budgetary controls, that is the level at which expenditures cannot legally exceed appropriated amounts, are established by function and activity within individual funds. The City utilizes an encumbrance system of accounting as one mechanism to accomplish effective budgetary controls. Encumbered amounts lapse at year-end. However, encumbrances generally are appropriated as part of the following year's budget.

ACCOUNTING BASIS

The Comprehensive Annual Financial Report (CAFR) shows the status of the City's finances on a basis of Generally Accepted Accounting Principles (GAAP). In most cases, this conforms to the way the City prepares its budget. All governmental funds are accounted for using the current financial resources measurement focus and the modified accrual basis of accounting. This means that only current assets and current liabilities are generally included on their balance sheets. Revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred. However, compensated absences, debt service expenditures, claims, judgments, and arbitrage are recorded only when the liability is matured.

Proprietary, Pension Trust, Private Purpose Trust, and Retiree Health Care Funds are accounted for using the accrual basis of accounting. Their revenues are recognized when they are earned, and their expenses and related liabilities, including claims, judgments, and compensated absences, are recognized when they are incurred. These funds are accounted for on a cost of services or "economic resources" measurement focus. Consequently, all assets and all liabilities (whether current or noncurrent) associated with their activity are included on their balance sheets. The reported Proprietary Fund net assets are segregated into three components: (1) invested in capital assets, net of related debt, (2) restricted net assets, and (3) unrestricted net assets. Proprietary fund operating statements present increases (revenues) and decreases (expenses) in net assets.

The accounts of the City are organized by fund. Each fund is considered a separate accounting entity with its own set of self-balancing accounts comprised of its assets, liabilities, fund equity, revenues, and expenditures or expenses. Each fund is included in the CAFR; however, certain funds (Grant Funds, Community Service Funds, and Pension Funds) are excluded from the budget process based on operational needs of the City. These funds have (1) their own fiscal year that is different than the City's fiscal year, (2) are held by the City in a trustee capacity, or (3) are held in an agency relationship with individuals, private organizations, other governments, and/or funds.

FUND TYPES

General Fund—The General Fund of the City accounts for all financial resources except those required to be accounted for in another fund.

Special Revenue Funds—Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than expendable trusts and major capital projects) that are legally restricted to expenditures for specified purposes.

Enterprise Funds—Enterprise Funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the cost (expenses, including depreciation) of providing goods or services to the general public on a continuing basis should be financed or recovered primarily through user charges, or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

Expendable Trust Funds—Trust and Agency Funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds.

Internal Service Funds—Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governmental units, on a cost-reimbursement basis. The City's self-insurance programs, data processing

programs, and other internal service programs are accounted for in this fund type.

Debt Service Funds—Debt Service Funds are used to account for the accumulation of resources and the payments of general long-term debt principal, interest, and related costs.

CAPITAL BUDGET

The Adopted FY 2015 through 2020 Capital Budget details the City's physical infrastructure development and improvement plan. Capital projects in the six-year program address general government, public health and safety, recreation and culture, and transportation functions. The first year of the six year plan is the Adopted FY 2015 Capital Budget.

DIRECT AND INDIRECT COST

The City of San Antonio incurs both direct and indirect cost in the performance of its responsibilities. Direct costs are costs that can be readily identified with a specific cost, objective, or program. Indirect costs are costs necessary for the effective and efficient operation of City programs, which cannot be readily identified to a specific cost objective or program without effort disproportionate to results achieved.

The City incorporates two sets of principles into its policies and procedures related to the recovery of costs from funding sources. Principles related to all funding sources are incorporated within Generally Accepted Accounting Principles (GAAP) as recognized by the Governmental Accounting Standards Board (GASB). In addition, principles and procedures, which have been followed for recovery of costs on Federal awards, are presented in U.S. Management and Budget Circular A-87 (OMB A-87), "Cost Principles for State, Local and Indian Tribal Governments".

Indirect Cost Identification

The City recovers indirect costs through the development and application of departmental indirect cost rates. Rates are developed and documented in the City's departmental indirect cost rate proposal. Rates include both City-wide central services costs and departmental administrative and support costs. The identification and allocation of City-wide central service costs is documented in the City's OMB A-87 Central Service Cost Allocation Plan (Plan). The Plan is prepared and documented in accordance with the OMB A-87 policies and procedures. Central Service costs included in FY 2015 rates are documented in the City's Plan based on actual expenditures and data incurred during the fiscal year ended September 30, 2013 with the exception of the Information Technology Assessment. Due to a change in the methodology during the development of the FY 2015 Information Technology Assessment, the Central Service costs were updated to account for this change in methodology.

Department administrative and support costs included in the rate are those costs incurred for the benefit of all programs and activities of a department. Costs are recorded in administrative and support unit cost centers. Administrative and support costs are identified and documented in each department's indirect cost rate proposal. Costs included in FY 2015 rates are actual expenditures incurred during the fiscal year ended September 30, 2013 with the exception of the Information Technology Assessment as noted in the previous paragraph. All costs included in the development of departmental rates have been reconciled to the City's Comprehensive Annual Financial Report for the fiscal year ended September 30, 2013.

Pensions

The City of San Antonio participates in two types of contributory retirement plans. These are funded plans covering full-time employees. The first is the Fire and Police Pension Plan, which is a pension fund and is a single-employer defined benefit retirement plan established in accordance with the laws of the State of Texas. The City provides retirement benefits for all eligible full-time Fire and Police employees through the Pension Fund. The second is the Texas Municipal Retirement System (TMRS). The TMRS is a statewide agent multiple employer public employee retirement system created by law in 1947 to provide retirement and disability benefits to city employees. The plan's provision and contribution requirements are adopted by the governing body of the City within the options available in the state statutes governing TMRS and within the actuarial constraints in the statutes. The City provides benefits for all eligible employees (excluding firefighters and police officers) through a nontraditional, joint contributory, hybrid defined benefits plan in the TMRS.

Self-Insurance

The Self-Insurance Programs are established to account for Self-Insurance Programs including funds for the administration of all tort claims against the City and for the operations of the City's employee benefit programs. Included in the Self-Insurance Programs are the Insurance Reserve Program, Employee Benefits Program, Workers Compensation Program, Unemployment Compensation Program, Extended

Sick Leave Program, and Employee Wellness Program.

PROPERTY TAXES & DEBT LIMIT

The FY 2015 Adopted Budget includes $268 million in maintenance and operations support for the General Fund from property taxes. For FY 2015, the total property tax rate is the same as the FY 2014 tax rate of 56.569 cents per $100 of taxable valuation.

The property tax rate consists of two components: Maintenance & Operations (M&O) and Debt Service. The FY 2015 M&O rate is 35.419 cents per $100 of taxable valuation. Funds from this component of the property tax receipts are deposited in the General Fund and are used to pay for recurring and one-time expenses. The Debt Service component is determined by the City's debt service requirements. The FY 2015 Debt Service rate is 21.150 cents per $100 of taxable valuation. This debt service tax rate is the same tax rate as FY 2014. Property tax revenue from this component is deposited in the Debt Service Fund and is used exclusively to pay the principal and interest on outstanding debt. These two components together provide for a total tax rate for FY 2015 of 56.569 cents per $100 of taxable valuation.

Debt Service

The City issues debt for the purpose of financing long-term infrastructure capital improvements and short-term projects. Some of these projects have multiple sources of funding which include debt financing. Infrastructure, as referred to by the City, means the basic physical and organizational structures and facilities provided by government to support a community's basic human needs, economic activity, safety, education, and quality of life. Types of debt issued by the City include ad valorem tax-supported bonds, tax notes, certificates of obligation, public property finance contractual obligations, and revenue bonds. Tax notes, certificates of obligation, and public property finance contractual obligations are typically secured by a pledge of revenues and/or ad valorem taxes, do not require voter approval, and are issued for programs that support the City's major infrastructure facilities and certain of its revenue-producing facilities. Revenue bonds are utilized to finance long-term capital improvements for proprietary enterprise and self-supporting operations. Currently, revenue bonds provide the financing required for improvements to the City's Airport System and the City's Municipal Drainage Utility System ("Storm Water System").

The long-term infrastructure financing process commences with the identification of major projects throughout the City to be financed with debt. These City-wide projects typically involve health and public safety, street improvements, drainage, flood control, construction and improvements to municipal facilities, as well as quality of life enhancements related to libraries and municipal parks. Major projects that are financed with ad valorem tax-supported bonds are presented to the electorate for approval. Upon voter approval, the City is authorized to issue ad valorem tax-supported bonds to finance the approved projects. Bond elections are held as needs of the community are ascertained. The short-term financing process includes interim financing and various projects. Revenue bonds do not require an election and are sold as needed for construction, expansion, and/or renovation of facilities in amounts that are in compliance with revenue bond covenants. The process for any debt issuance begins with the budget process and planned improvements to be made during the ensuing fiscal year.

Utilization of comprehensive financial analysis and computer modeling in the City's ad valorem Debt Management Plan incorporates numerous variables such as sensitivity to interest rates, changes in assessed values, annexations, current ad valorem tax collection rates, self-supporting debt, and fund balances. The analytical modeling and effective debt management has enabled the City to maximize efficiencies through refundings and debt structuring. Strict adherence to conservative financial management has allowed the City to meet its financing needs while at the same time maintaining its strong ratings. The City is rated "AAA", "Aaa", and "AAA" by Standard & Poor's Ratings Services, a Standard & Poor's Financial Services LLC business ("S&P"), Moody's Investors Service, Inc. ("Moody's"), and Fitch Ratings ("Fitch"), respectively.

Debt Limitations

The amount of ad valorem tax-supported debt that the City may incur is limited by City Charter and by the Constitution of the State of Texas (the "State"). The City Charter establishes a limitation on the general obligation debt supported by ad valorem taxes to an amount not to exceed 10% of the total assessed valuation.

The State Constitution and the City Charter provide that the ad valorem taxes levied by the City for general purposes and for the purpose of paying the principal and interest on the City's indebtedness must not exceed $2.50 for each $100 of assessed valuation of taxable property. There is no constitutional or statutory limitation within the $2.50 rate for interest and sinking fund purposes; however, the Texas Attorney General has adopted an administrative policy that prohibits the issuance of debt by a municipality, such

as the City, if its issuance produces debt service requirements exceeding that which can be paid from $1.50 of the foregoing $2.50 maximum tax rate calculated at 90% collections. In addition, Section 1331.051, Texas Government Code, and the City Charter prohibit the total debt of the City from exceeding 10% of the total assessed valuation of property shown by the last assessment roll, and the City Charter excludes (1) any indebtedness secured in whole or in part by special assessments, (2) the debt of any improvement district, and (3) any indebtedness secured by revenues, other than taxes of the City or of any department or agency thereof.

Long-Term Debt Planning

The City employs a comprehensive multi-year, long-term capital improvement planning program that is updated annually. Debt management is a major component of the financial planning model which incorporates projected financing needs for infrastructure development that is consistent with the City's growth, while at the same time measuring and assessing the cost and timing of each debt issuance.

CAPITALIZATION THRESHOLDS

Individual acquisitions must meet the minimum capitalization threshold in order to be capitalized. For example, a single computer which costs $10,000 would be capitalized and depreciated over its estimated useful life, whereas, five laptop computers purchased for $10,000 would not, as their individual cost ($2,000 each) does not meet the minimum threshold ($5,000 each). The five laptops would be recorded as tracked property. Thresholds and useful lives have been established for each asset class as summarized in the following table.

Asset Class	Useful Life (Years)	Capitalization Threshold
Buildings	15-40	$100,000
Improvements (other than buildings)	20-40	100,000
Infrastructure	15-100	100,000
Intangibles	5-40	100,000
Machinery & Equipment	2-20	5,000
Furniture & Office Equipment	5-10	5,000

[1] Texas Local Government Code Chapter 102, Subsection 002 and San Antonio City Charter Article 7, Section 80.
[2] Texas Local Government Code Chapter 102, Subsection 102.005.
[3] San Antonio City Charter Article 7, Section 82.
[4] Texas Local Government Code Chapter 102, Subsection 102.006.
[5] San Antonio City Charter Article 7, Section 82.

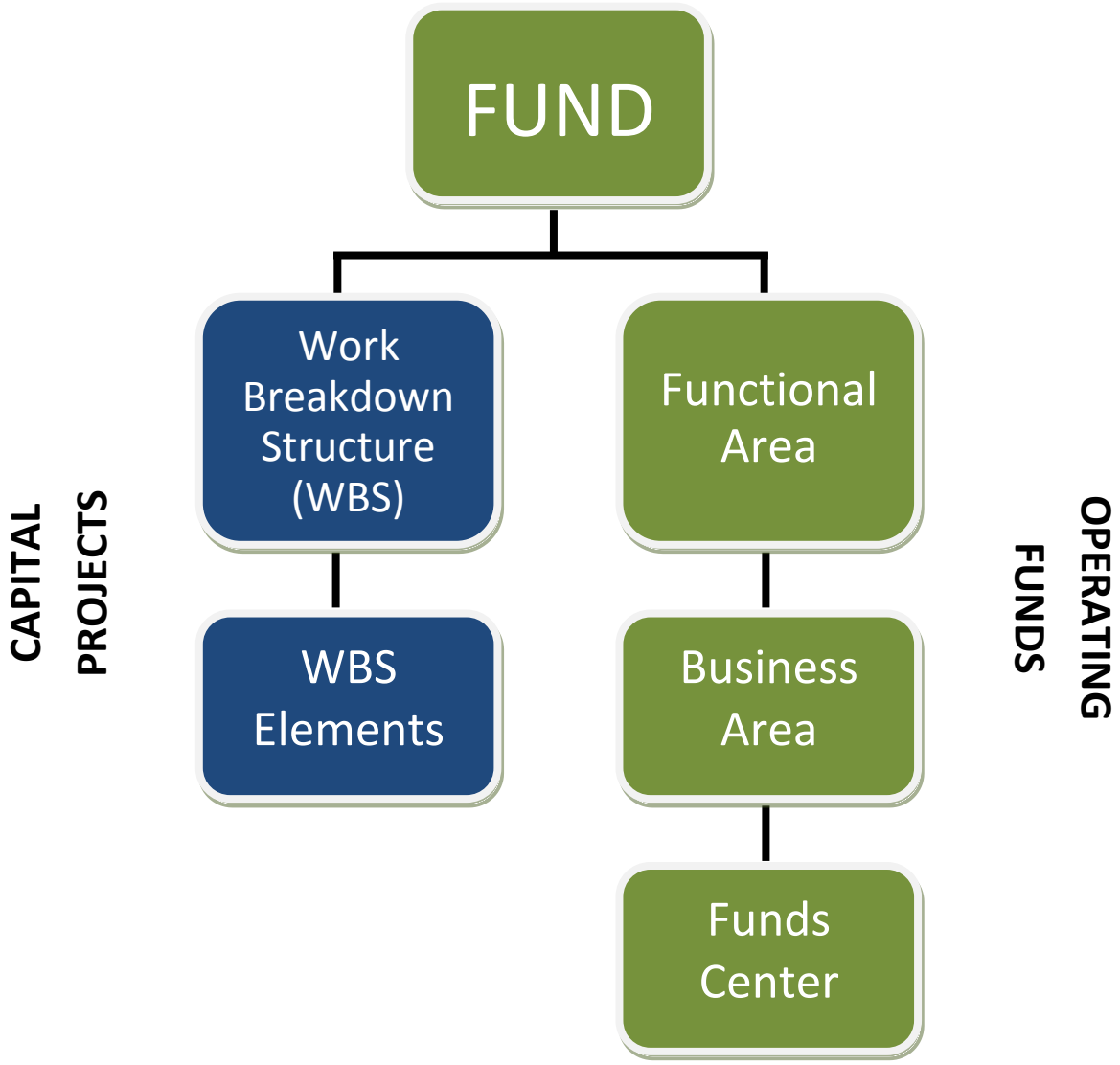
Accounting Structure

Chart of Accounts

The purpose of structuring a financial system is to organize and identify the sources and use of funds, revenues, and expenditures, activities related to each of these, and to allow for the maintenance, retention, and retrieval of this information.

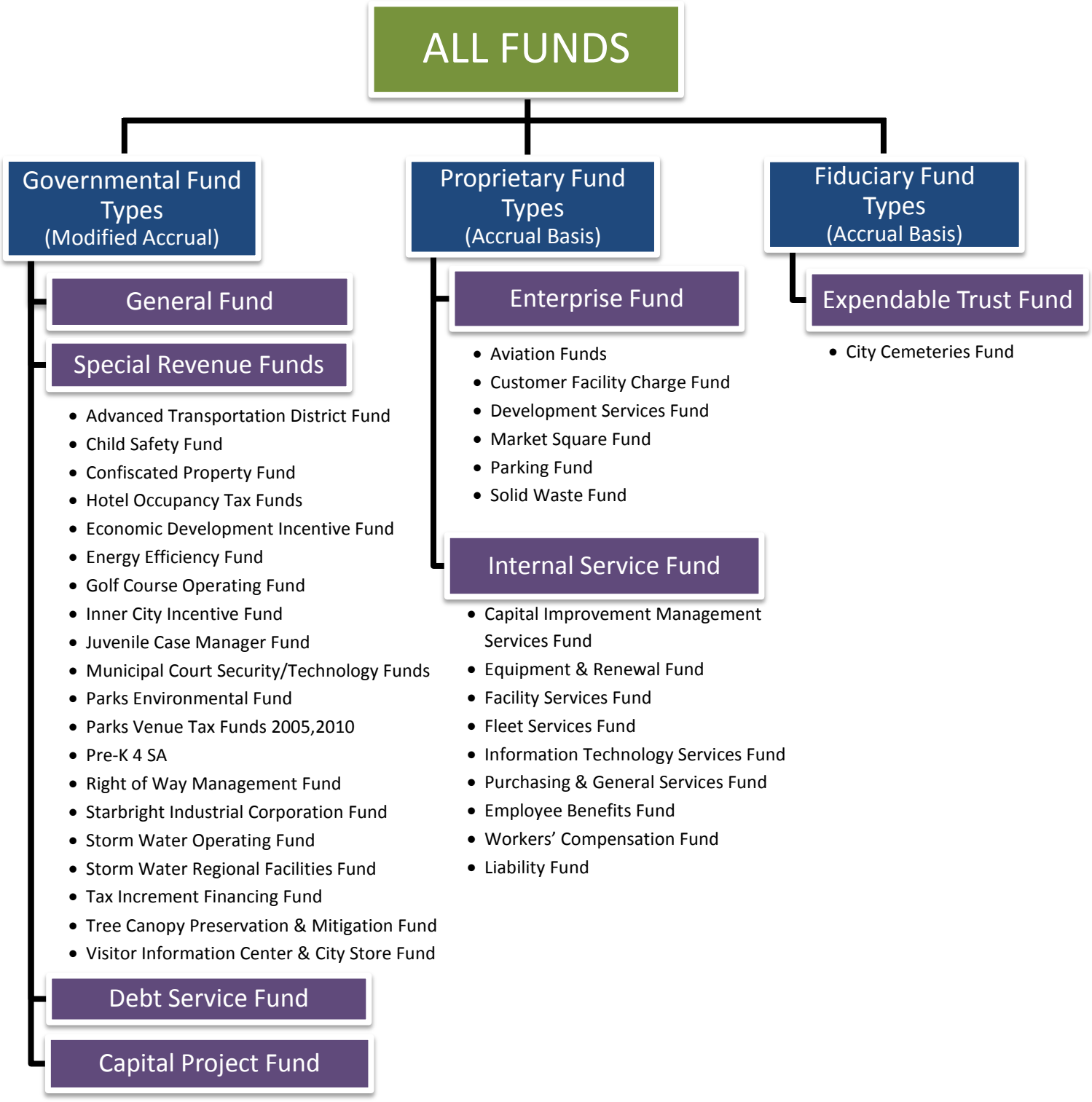
The first step in accessing financial information is identifying the Fund (e.g. General Fund, Airport Fund) which contains the desired data. The next step is identifying the Functional Area (e.g. Administrative Management) or the Work Breakdown Structure (WBS; utilized for capital projects; e.g. Convention Center Exterior Renovation Project).

After identifying the Functional Area or the WBS, access is available to either the WBS Individual Elements (e.g. Design, Engineering, or Construction) or Business Area (e.g. Transportation & Capital Improvements) level. The Department level then provides access to the Funds Center.



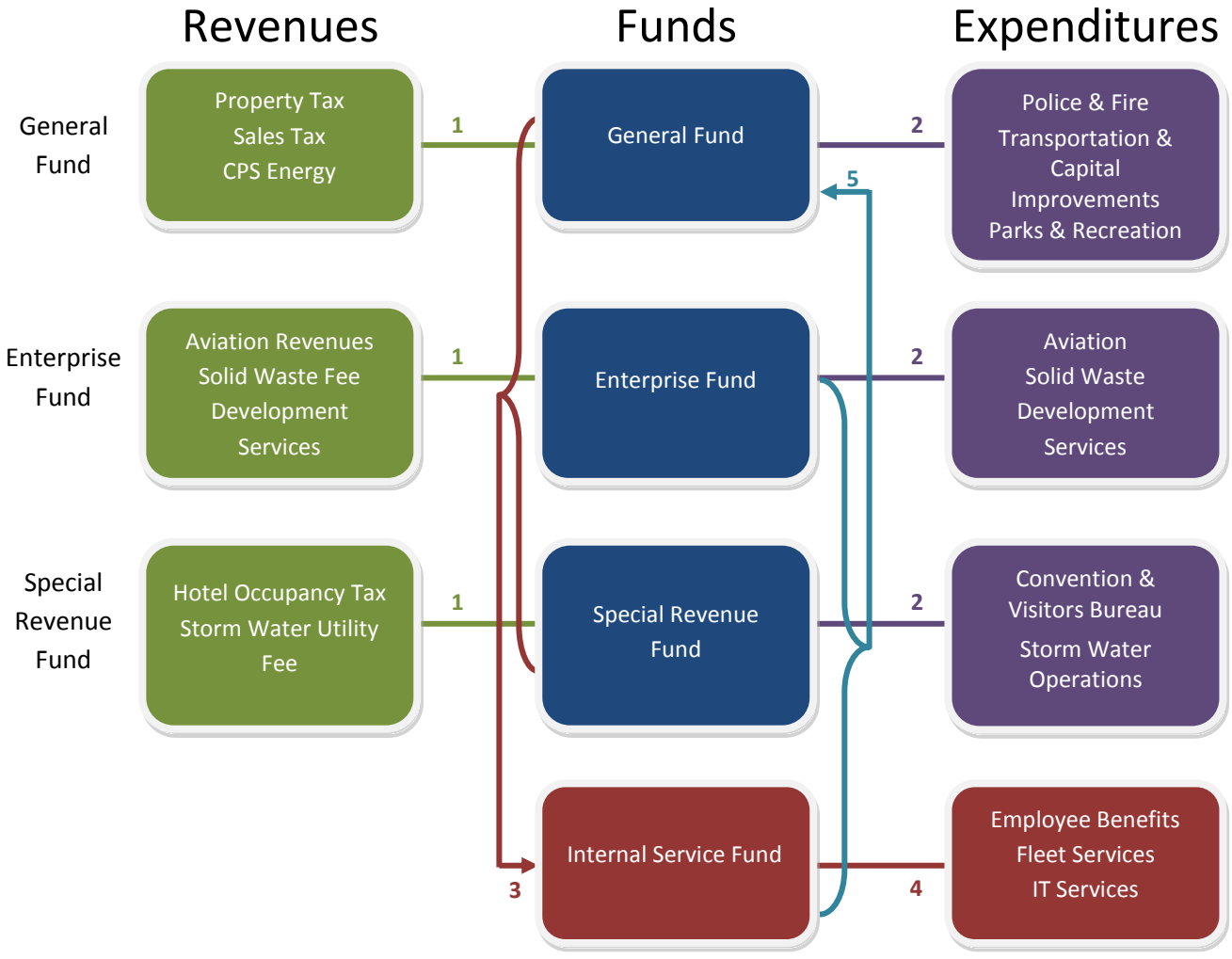
Fund Structure Overview

The chart below represents the various fund types contained within the City of San Antonio's Adopted Budget, including their budgetary basis. The City has additional funds that are audited, but not included in the budget. These funds include certain fiduciary funds, such as special service areas and agency funds and are excluded because assets are held by the City in a trustee capacity for other entities.



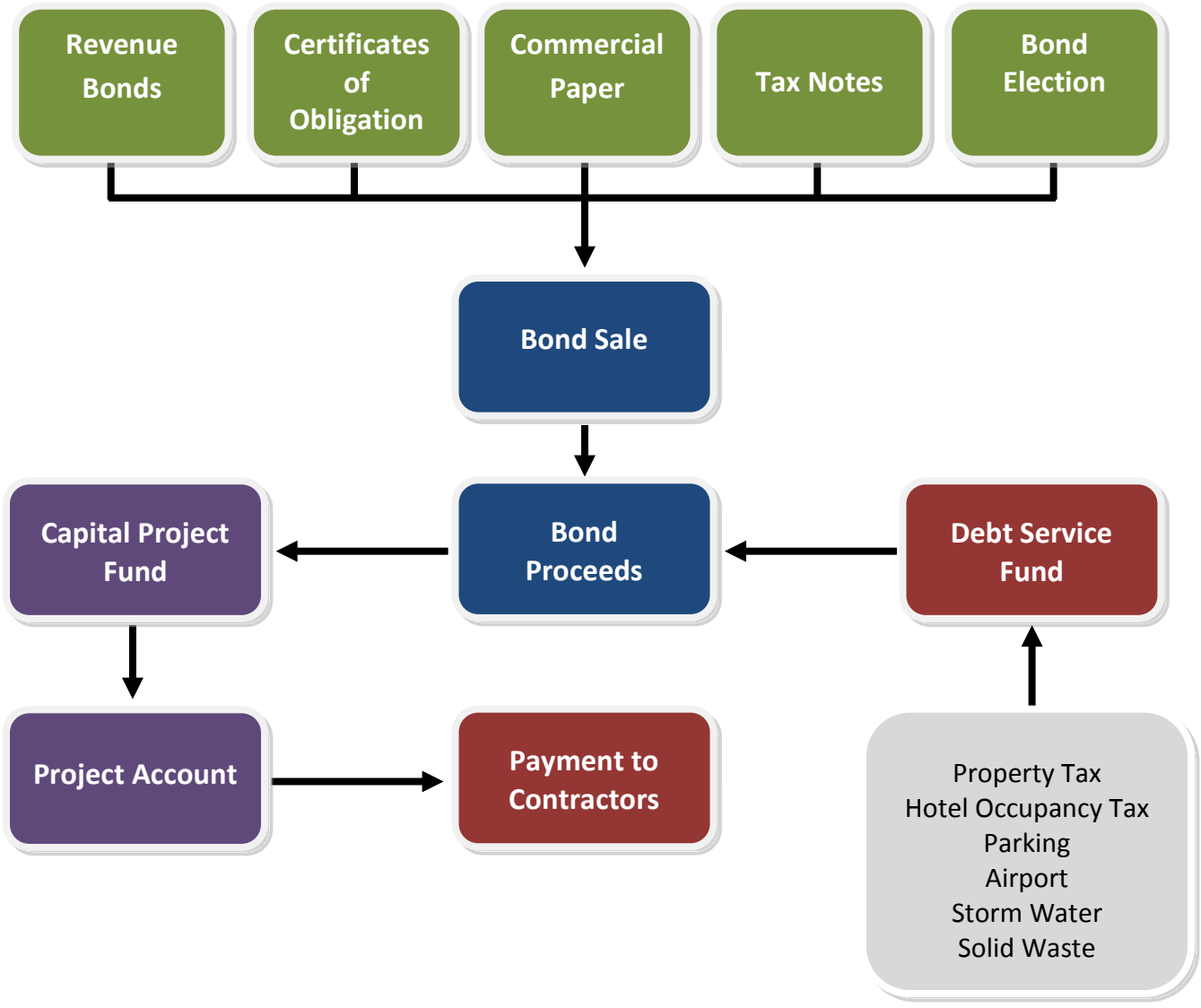
Operating Flow of Funds

1. Revenues are paid into funds, such as the General Fund and Enterprise Funds, as a result of specific activities such as the following:
    a. General Fund Revenues – Property Tax, Sales Tax, CPS Energy Payment, and Fines
    b. Special Revenue Fund Revenues – Hotel Occupancy Tax, Advanced Transportation District Sales Tax Revenue, and Storm Water Utility Fees
    c. Enterprise Fund Revenues – Aviation Revenues, Parking Fees, and Solid Waste Fees
2. Expenditures are made from funds, such as the General Fund and Enterprise Funds, to support activities related to each such as the following:
    a. General Fund Departments – Police, Fire, Transportation & Capital Improvements, and Parks
    b. Special Revenue Funds – Convention Facilities, Advanced Transportation District, and Storm Water Operations
    c. Enterprise Fund Departments – Aviation, Development Services, and Solid Waste Management
3. General Fund, Special Revenue Fund, Enterprise Fund, and other User Departments make payments into Internal Service Funds to support internal City administrative operations
4. Internal Service Funds support specific Departments/Services: Capital Improvement Management Services, Facility Services, Fleet Services, Information Technology Services, and Self-Insurance
5. Non-General Fund funds (Special Revenue, Enterprise, and Internal Service Funds) contribute funds back to the General Fund toward the cost of services provided by the General Fund

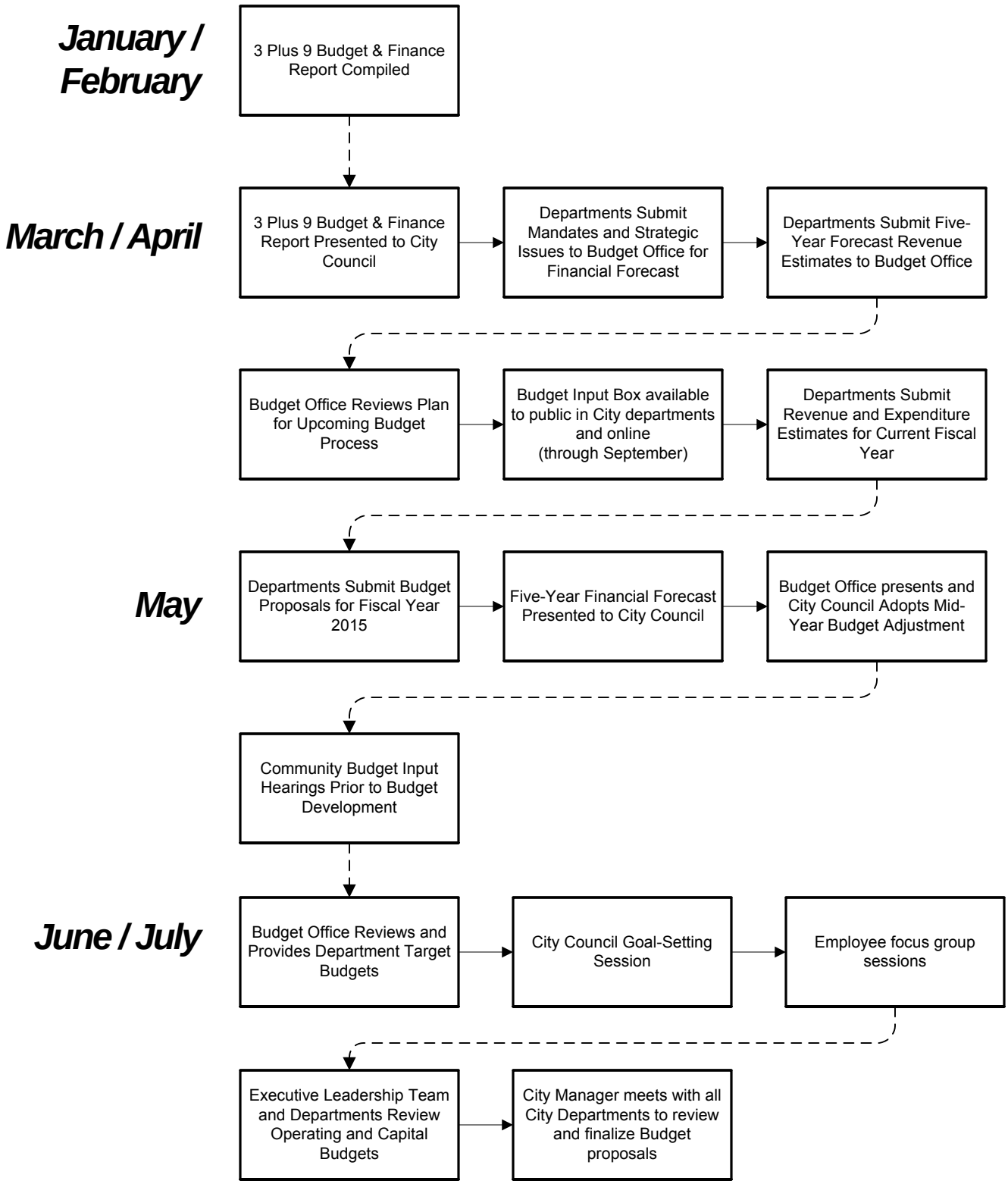


Debt Service Flow of Funds

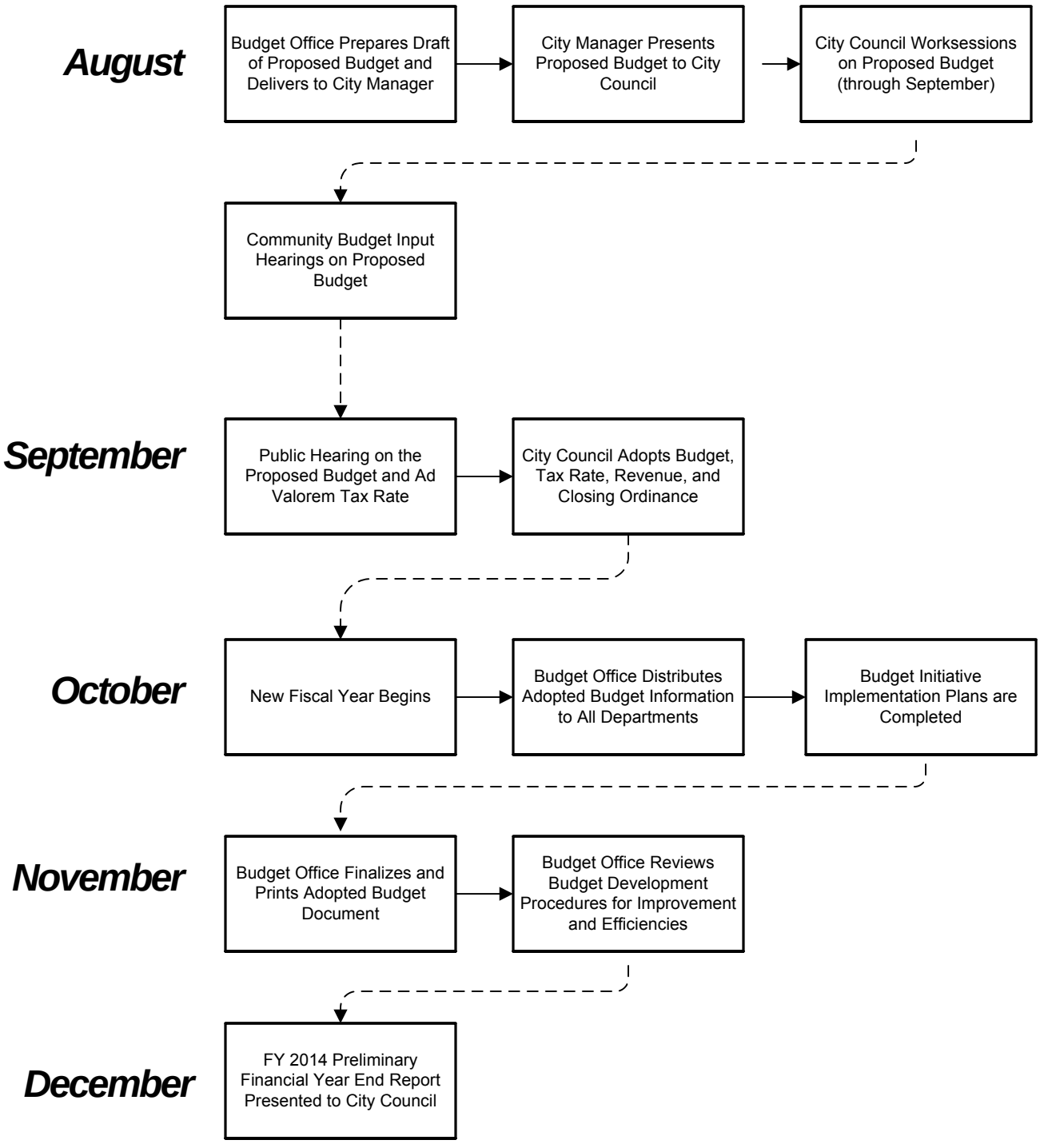
1. The City holds a bond sale after one of the following:
    a. Approval by City Council to issue either Certificates of Obligation or Revenue Bonds
    b. Successful completion of a General Obligation Bond Election
2. The bonds are purchased, and the funds generated from the sale are allocated to Bond Funds to support specific projects
3. Funding is distributed from the Bond Funds to the individual project budgets
4. Payments are made through open project accounts to individual contractors for project work
5. When a project is completed and the project account closed, unused funds can be directed to the debt service obligation
    a. The project account transfers unused funds to the overall bond fund, which in turn transfers the funding into the Debt Service Fund
6. The Debt Service Fund is also supported by other revenue sources
7. The Debt Service fund is used to pay the interest and principal of long-term debts



FY 2015 BUDGET PROCESS



FY 2015 BUDGET PROCESS



Budget Schedule Fiscal Year 2015

The City of San Antonio's budget process provides residents a range of opportunities to be involved in the budget development process. Throughout the process, residents provide input for the budget's development through Budget Input Boxes and Community Budget Hearings. Additionally, a number of City Council budget worksessions and presentations are held on the Proposed Budget. The schedule below represents the schedule for the recently developed FY 2015 Budget:

October-September	The Budget Input Boxes are available at various locations in City departments and online for suggestions on how to make effective changes to the budget
January-February	The Office of Management and Budget (OMB) and the Finance Department compile the Three Plus Nine Budget & Finance Report to present to City Council
March 20	Presentation to City Council of the Three Plus Nine Budget & Finance Report and the FY 2015 Budget Calendar
March-April	Five Year Financial Forecast materials sent to departments. Departments submit mandates and strategic issues to OMB for Financial Forecast
May 14	City Council "B" Session: a) Six Plus Six Financial Report, b) Five Year Financial Forecast, and c) FY 2014 Mid-Year Budget Adjustment Ordinance
May 15	City Council "A" Session: FY 2014 Mid-Year Budget Adjustment Ordinance
May 19-22	Community Budget Input Hearings held throughout the city to obtain community input prior to budget development
May 27	City Council Special Goal Setting Session for the FY 2015 Budget and the FY 2016 Budget Plan. Summary report of issues discussed at the Community Budget Input Hearings presented.
June	Executive Leadership Team members meet with Departments and OMB to review service delivery plans, performance expectations and outcomes, new and increased revenues, mandates, reductions, known potential priorities, and departmental efficiencies
July	Employee focus group sessions to discuss health care plan design, wellness programs, and holiday leave schedule
July	Meetings with City Manager, Executive Leadership Team, and OMB staff to review budget recommendations and service delivery plans utilizing identified City Council Goals and Priorities
August 7	City Manager presents FY 2015 Proposed Operating & Capital Budget to City Council and City Council considers the FY 2015 Proposed Ad Valorem Tax Rate and sets date, time, and place for public hearings. OMB delivers copies of the FY 2015 Proposed Operating and Capital Budget to City Council and City Clerk
August 11-14	Community Budget Input Hearings held throughout the city to obtain community input on the proposed budget

Budget Schedule Fiscal Year 2015

August 12-September 17	City Council Worksessions on the FY 2015 Proposed Budget
August 20	City Council Public Hearing on the FY 2015 Proposed Budget and First Ad Valorem Tax Rate Public Hearing
September 10	City Council Public Hearing on the FY 2015 Proposed Budget and Second Ad Valorem Tax Rate Public Hearing
September 18	City Council adopts the FY 2015 Annual Operating and Capital Budget, the Ad Valorem Tax Rate, Revenue Adjustments, the Operating and Capital Budget Appropriations Ordinance, and the FY 2014 Closing Ordinance
October-November	OMB finalizes the FY 2015 Adopted Operating & Capital Budget documents. OMB coordinates, analyzes, and validates implementation plans for budget initiatives approved within the FY 2015 Budget
November-December	FY 2014 Preliminary Financial Year-end report is presented to City Council. OMB reviews budget development procedures for improvements and efficiencies

BUDGET SUMMARY

CITY OF SAN ANTONIO

October 1, 2014

To the Honorable Mayor and City Council:

I am pleased to transmit the Adopted Budget for the Fiscal Year 2015. The budget is balanced as required by law, and reflects the City Council policy direction provided in May 2014 and input from the community.

The FY 2015 spending plan focuses on streets, drainage, parks, libraries, neighborhoods, and affordable public safety. This budget reflects our commitment to provide high quality services to the public while maintaining a strong financial position and with no increase to the City's property tax rate. The adopted budget includes an allocation of $10,000 for healthcare coverage per uniform employee. The budget does not impose benefit changes to the police and fire uniform employees. There are no layoffs of uniform or civilian employees in the Adopted Budget. The budget adds 118 civilian positions and reduces 87 civilian positions for a net increase of 31 positions.

The Adopted Consolidated Annual Budget, comprised of all funds excluding transfers, totals $2.4 billion. The City's operating budget is $1.78 billion and the Capital Budget is $665 Million. The City's largest operating fund is the General Fund at $1.05 billion.

ADDRESSING CITY COUNCIL AND COMMUNITY PRIORITIES

Streets and Drainage In accordance with the priorities expressed by the public and City Council, the budget adds $15 million for street maintenance and close to $7 million in drainage improvements for a total of $22 million. These funds are in addition to the current Infrastructure Management Program (IMP) of $52 Million.

Parks, Libraries and Adult Education The budget adds operating funds and staff to Parks and Libraries for newly completed capital projects including the Council District 9 Library and Community Parks across the City. The budget addresses technology needs at City branch libraries by adding $500,000 for technology replacement and improvements. Enhanced adult education is also a priority in the budget, with $350,000 invested to enhancing adult literacy programs at four City Libraries.

Animal Care and Code Enforcement Resources are added to maintain the City's 80% live release rate for animal care services. $3 million is included to replace the Code Enforcement mainframe case management system. The updated system will provide more transparency to the public and increase officer efficiency and availability to handle code concerns from the community.

Vacant Building Registration Program Funding in the amount $375,000 is included to implement the recently approved Vacant Building Ordinance. This ordinance takes effect January 2015 and is intended to make unoccupied buildings safer and more attractive for redevelopment. The cost of enforcing and monitoring compliance of the ordinance is anticipated to be offset by an annual fee paid by the owners of the unoccupied structures.

Senior Services The budget adds operating funds for two new senior centers in Council District 5 and Council District 10. These resources will also provide for meals, transportation and activities at the two new centers.

Affordable Public Safety As directed by City Council during the May 27 City Council Goal Setting Session, the FY 2015 Adopted Budget maintains public safety expenditures at 66% of the General Fund. This was accomplished by adopting a City contribution level to uniform healthcare of $10,000 per employee. The Budget does not impose healthcare benefit changes to uniform employees. In the 2014 City of San Antonio Community Survey, 70% of respondents said they support having public safety personnel contribute to the cost of healthcare, such as by paying monthly premiums, as other City employees do.

FINANCIAL POLICIES

At the May 27, 2014 City Council Goal Setting Session, City Council approved a set of financial policies to ensure the City maintains a strong and sustainable financial position in the short and long term. The FY 2015 Adopted Budget reflects the implementation of these policies.

- Increases General Fund budgeted financial reserves from 9% to 10%; and achieves a Two-Year budgeted financial reserve of 3%
- Manages "Crowd-out"—balance between Public Safety and Non Public Safety budgets—within General Fund. Maintains Public Safety budgets at 66% of General Fund
- Manages structural balance in the General Fund
- Maintains moderately conservative revenue projections
- Establishes contingency reserves of $1 million for General Fund and $3 million for capital budget
- Address Internal Service Fund Deficits within 3 to 5 years
- Target an available General Fund Fund Balance of 15%

RESTRICTED FUNDS

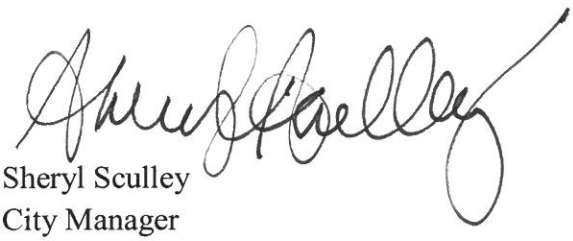
Solid Waste Fund The Solid Waste Operating and Maintenance Fund provides for the operation and management of garbage and recycling pickup, brush collection and other related services. This year's budget continues the City's progress towards attaining the residential 60% recycling rate goal by FY 2025. A Solid Waste Fee increase of $1.00 was approved for FY 2015 that will allow for the continuation of recycling programs and offset increased costs of maintaining the solid waste fleet. The total monthly rate increases to $20.93 effective October 1, 2014. The budget includes funding to begin preparations to introduce variable rate pricing in FY 2016.

Storm Water Operating Fund The City's Storm Water Fund supports drainage and creekway maintenance, flood tunnel operations, river maintenance, street cleaning, engineering, and flood plain management. There is no increase in the monthly Storm Water Fee included in the FY 2015 Budget.

CONCLUSION

The FY 2015 Adopted Budget was carefully prepared to balance the City Council and community priorities with a sustainable and sound financial plan for the City of San Antonio. This budget reflects the City organization core values of Teamwork, Integrity, Innovation, and Professionalism. I am grateful for the policy guidance provided by the City Council and Community input during the budget development process.

Respectfully submitted,



Sheryl Sculley
City Manager


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

City of San Antonio

ADOPTED ANNUAL OPERATING & CAPITAL BUDGET FY2015

The City of San Antonio FY2015 budget is balanced as required by law, and reflects the City Council policy direction and input from the Community. The City's fiscal year begins October 1 and ends September 30.

In accordance with the priorities expressed by the City Council and the community, the FY2015 Adopted Budget adds $15 million for additional street maintenance and close to $7 million in drainage improvements for a total of $22 million. The Budget also adds more funding for Parks, Libraries, Seniors, Code Enforcement and Animal Care.

The Adopted Budget includes the City's contribution to uniform healthcare at $10,000 per employee annually effective Jan. 1 2015. The Budget does not impose healthcare benefit changes for uniform employees.

The Adopted Fiscal Year 2015 Consolidated Annual Budget, comprised of all funds, totals $2.4 billion. The City's operating budget is $1.78 billion and the Capital Budget is $665 million. The City's largest operating fund is the General Fund at $1.05 billion.



WHAT IS THE GENERAL FUND?

The City's largest operating fund is the **General fund**. The services paid for by the General Fund include most basic city services such as Police, Fire, Streets, Parks, Library, Human Services, Health, Animal Care, and Code Enforcement. Police and Fire Services represent **66%** of the General Fund Budget; the remaining 34% is allocated to other important services such as Streets, Parks, Library, Code Enforcement, Health and Human Services.

WHERE THE MONEY COMES FROM?

—CPS ENERGY—
$316 M

—SALES TAX—
$253 M

—PROPERTY TAX—
$268 M

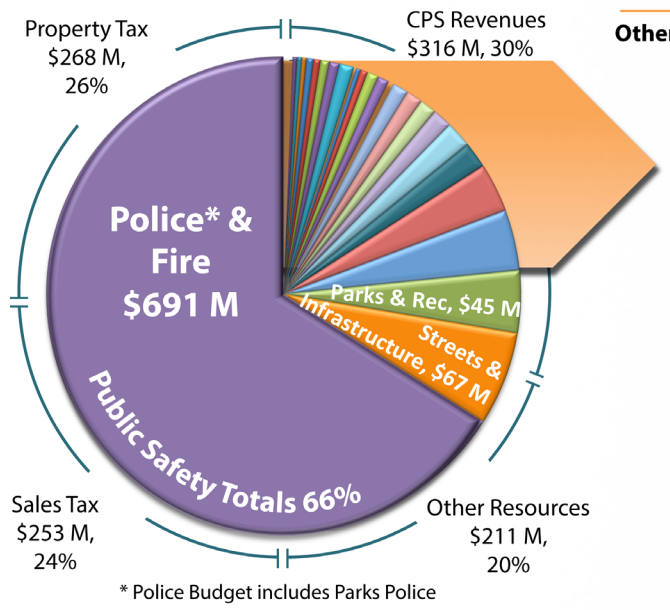
—OTHER REVENUE—
$211 M

Property taxes represent the city's portion of the taxes you pay on your home and business. However, the city's portion of your total property tax bill is less than 25%.

Sales taxes are collected on purchases made throughout the city and are dependent on the local economy. The City's Sales Tax Rate is 8.25%; the State receives the majority of the sales tax collected or 6.25% of the total rate. The General Fund receives 1% of the 8.25% rate.

As the owner of CPS Energy, the City receives an annual financial return from the utility equivalent to 14% of its gross receipts. This payment helps to provide basic and important City services.

WHERE THE MONEY GOES?



* Police Budget includes Parks Police

Other Operating Departments - $245 M
Non Departmental
Human Services & Agencies
Library
Municipal Court
Code Enforcement
Health
Animal Care
Finance
City Attorney & Intergvt Relations
City Auditor/City Clerk & Elections
Transfers
Center City Development
Mayor & Council
Planning, Eastpoint, & Historic Preservation
One-Time Projects
Human Resources
Communications & Public Affairs
Economic Development
Management & Budget
City Manager's Office

Total General Fund Budget: **$1.05 billion**

WHATS NEW IN THE BUDGET FOR 2015?



The Budget adds **$15 million** for more street maintenance and close to **$7 million** in drainage improvements for a total of **$22 million**. This is in addition to the **$52 million** Infrastructure Management Program (IMP).



The Budget adds operating funds and staff for the **new 120 acres and 12 miles of trails in 2015**. Also provides funding for HemisFair Park's Play Escape, also known as Yanaguana Garden.



The Budget adds operating funds and staff for the **new Council District 9 Library**. Also provides $500,000 in funding to address technology needs at City Branch libraries.



The Budget includes **$1.75 million** for City-wide economic incentives, and **$2 million** for inner city development incentives. Also includes **$1.5 million** for Inner City Reinvestment Infill Policy (ICRIP).



The Budget adds **$1 million** for Pedestrian Safety improvements around schools. This improvement will comprehensively study and improve school safety zones by updating traffic signs, installing school flashers, improving pavement markings, and providing education.



The Budget adds resources to maintain the City's **80% live release rate** for animal care services. $3 million is added to update the **Code Enforcement case management system**. This update will provide more transparency, and increase officer efficiency and availability.



The Budget adds operating funds for **two new senior centers in Council District 5 and Council District 10**. These resources will also provide for meals, transportation and activities at the two new centers.



The Budget adds funding to implement the recently approved ***Vacant Building Ordinance***. This ordinance is intended to make unoccupied buildings safer and more attractive for redevelopment.



The Budget includes nearly **$1 million** to mow additional right-of-way for arterial/collector streets at a frequency of 6 cycles per year. This improvement will impact 1,320 miles of streets.



The Budget adds an additional **$1 million** for residential streetlights in FY2015. This improvement will install 1,800 to 2,000 new residential streetlights.

This year's budget continues the City's progress towards attaining the residential **60% recycling rate** goal by FY2025. A Solid Waste Fee increase of $1.00 for garbage collection is included to offset the drop in recycling commodity revenue and increased costs of maintaining the solid waste fleet. The total monthly rate will be $20.93.

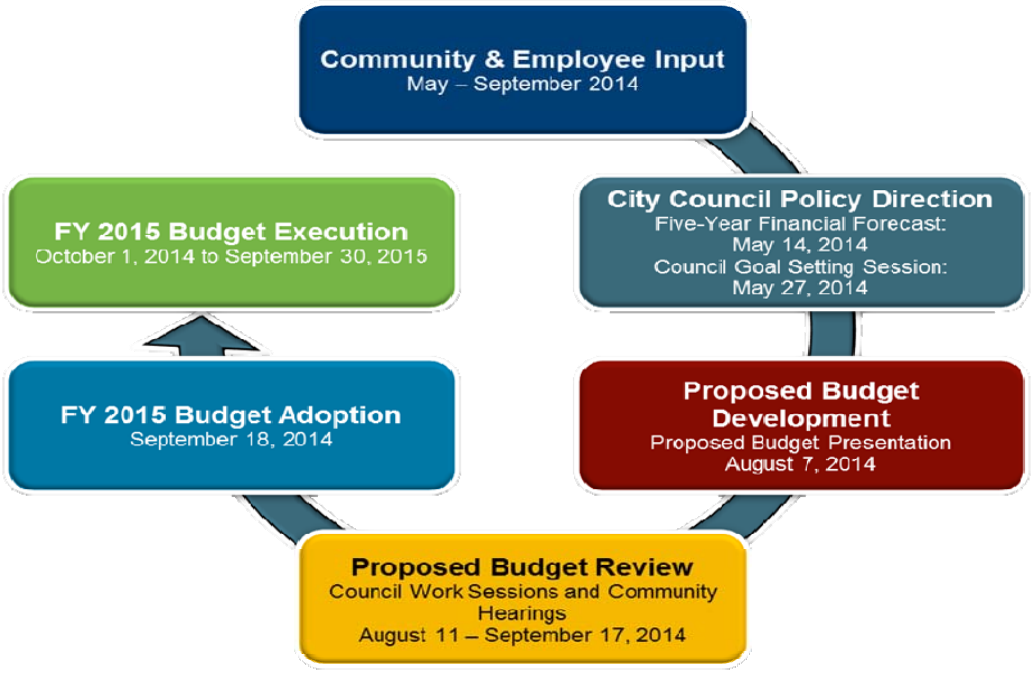

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Budget Summary

Overview

The FY 2015 Adopted Budget is balanced and reflects the City's continued commitment to high quality public services and programs that enhance the quality of life of San Antonio residents. The FY 2015 Budget was developed following the City Council policy direction and community input received in May 2014. The Adopted Budget does not increase the City's property tax rate and focuses on streets, drainage, parks, libraries, animal care, code enforcement and affordable public safety.

The Budget Summary highlights how the City's financial, human, and capital resources are allocated to achieve policy and service delivery goals.



Budget Development Strategy

The process of developing the FY 2015 Adopted Budget is a comprehensive effort that involves input from residents, the Mayor and City Council, outside governmental agencies, private organizations, all City departments and offices, and City employees. There are several major components to the process, including the annual policy and goal-setting work session with the Mayor and City Council, as well as community and employee input.

City Council Policy Direction

On May 27, the City Council Budget Goal Setting Session was held to provide policy direction to the staff in the development of the FY 2015 Budget. At this session the City Council approved the updated financial policies for the City and developed service goals and priorities to be addressed in the development of the FY 2015 Budget. The financial policies approved by the City Council are shown below:

- Increase General Fund budgeted financial reserves from 9% to 10% of General Fund resources.
- Establish a 1% to 3% target for a Two-Year Budget.
- Manage "crowd-out"— the balance between Public Safety and non-Public Safety budgets—within General Fund. Maintain Public Safety budgets at 66% of General Fund.
- Manage structural balance in the General Fund.
- Moderately conservative revenue projections based on current economic conditions and historical trends.
- Establish contingency reserves of $1 million for General Fund and $3 million for capital budget.
- Address Internal Service Fund Deficits within 3 to 5 years.
- Target an available General Fund Fund Balance of 15%.

The City Council established a list of goals and priorities as a guide to develop the FY 2015 Budget as follows:

City Council Goal Setting Session—May 2014

- Increase funding for streets and drainage
- Develop a multi-year plan to improve and acquire more parks
- Enhance City's investment in education, including more library services and adult literacy programs
- Maintain and strengthen public safety without crowding out other services
- Enhance Animal Care, Code Enforcement and other programs to improve neighborhoods
- Keep the economic toolbox equipped to attract new companies and jobs to San Antonio
- Fund and complete a comprehensive plan for the City, including policies related to transportation, water, air quality and public spaces

The FY 2015 goals and priorities as established by the City Council at the Goal setting session are similar to the goals and priorities that were established for FY 2014. Streets and Sidewalks continue to be a top priority of the City Council and Community as well as Parks and Recreation, Animal Care, Neighborhood Revitalization, and Economic Development. In FY 2015 there also is a focus on investments in education, as well as maintaining and strengthening public safety without crowding out other services.

Community Input

The City of San Antonio received input regarding budget priorities through various methods. The Budget Input Box provides residents and employees with the opportunity to offer their suggestions on how the City could increase efficiency and improve service delivery. Budget Input Boxes are distributed to various locations throughout the City, including public libraries, the lobbies of City offices, local Chambers of Commerce, and other venues. A link is also available on the City's website for employees and residents to submit their suggestions electronically.



Budget Community Meetings are a component of the Budget Process that allow residents an opportunity to provide input and feedback during the development of the annual budget. This year, as in past years, five Budget Community Meetings were held to obtain input from the community prior to the development of the City's FY 2015 Budget.



The Community Budget Meetings were held on Monday, May 19 through Thursday, May 22 across the City. At these meetings, residents identified City service delivery priorities, service categories for potential reduction, and potential revenue increases for the upcoming budget. Over 300 residents attended the hearings and provided over 400 comments.

The number one service priority of the community was additional funds for streets and drainage. Residents attending these meetings indicated that they support aligning the healthcare benefits of police and fire uniform employees with healthcare benefits provided to civilian employees as a way of reducing cost in the General Fund.

After the FY 2015 Proposed Budget was presented to the City Council on August 7, 2014, the City conducted five additional City-wide Community Budget Input Meetings from August 11, 2014 to August 14, 2014 and two City-wide Budget Hearings on August 20, 2014 and September 10, 2014. During the area-wide Community Budget Input Hearings, an explanatory video regarding the FY 2015 Proposed Budget was presented and residents were arranged into groups to identify areas supported in the budget, areas to increase funding and areas that could be reduced to maintain a balance budget. Approximately 275 residents attended the meetings and provide 315 comments. Approximately 47% of the feedback received supported recommendations in the Budget to include streets, lighting, drainage, aligning uniform healthcare more closely to civilian healthcare, parks, animal care, and libraries.

Additionally, the City communicated the FY 2015 Proposed Budget to residents and City employees through brochures, newspaper inserts, and budget highlight pamphlets in both English and Spanish.

Employee Focus Groups

In addition to the Budget Input Box, the City conducted a series of focus group sessions regarding options for budgetary savings and operating efficiencies. Employees from several City departments participated and provided a total of 72 suggestions. Some suggestions reflected in the FY 2015 Adopted Budget include:

- Reduce overhead and supervisory levels
- Explore options for 'shared-space' or telecommuting
- Eliminate outdated IT programs and invest in new systems

Amendments to the Proposed Budget

After thorough review of the Proposed Budget, City Council adopted amendments which modified the Proposed Budget. The amendments and budget were adopted on September 18, 2014. The following tables detail the approved General Fund and Other Funds expenditure and revenue amendments.

General Fund

Item No	Resource Adjustments	FY 2015 Budget Impact	FY 2016 Budget Impact
1	Additional FY 2014 General Fund Revenue above FY 2014 Estimate	$1,825,000	$0
2	FY 2014 Expenditure savings in General Fund Departments over the estimates used to develop the FY 2015 Proposed Budget	118,000	$0
	Total General Fund Resource Adjustments	**$1,943,000**	**$0**

Item No	Expenditure Amendments	FY 2015 Budget Impact	FY 2016 Budget Impact
3	Code Enforcement: Adds resources for overgrown yards/four neighborhood Code Sweeps.	$25,000	$25,000
4	Culture & Creative Development: Adds resources for feasibility business plan for Lerma's Building located in CD1 - Esperanza Peace and Justice Center.	25,000	0
5	Health: Adds resources for Neighborhood Health Initiative / Family Partnerships.	68,000	68,000
6	Human Services: Delegate Agencies: Adds funds for Centro Med Frail and Elderly Program ($122,000) and Food Bank Project Hope (additional $125,000 for a total allocation of $500,000).	247,000	247,000
7	Parks: Eliminate proposed $10 increase for Group Swimming Lessons.	4,700	4,700
8	Parks: Adds resources for fitness equipment at Ojeda Park (CD1).	55,000	0
9	Parks: Adds resources for Woodlawn WiFi Room.	25,000	0
10	Planning: Adds resources for Annexation and Comprehensive Plan (2 Planners and Advertising & Marketing).	368,361	264,202
11	Planning: Adds funding for Urban Land Institute East Commerce Study Update.	50,000	0

General Fund expenditure amendments continued on next page

City Council Amendments to the FY 2015 Proposed Budget

General Fund (continued)

Item No	Expenditure Amendments	FY 2015 Budget Impact	FY 2016 Budget Impact
12	Planning: Adds additional funds for Let's Paint Home Improvement Program in CD5 (CDBG Budget currently includes $300,000 for Let's Paint Program in CD5 for a total of $500,000).	200,000	200,000
13	Transportation & Capital Improvements: Adds Pedestrian safety improvements around schools throughout the City - Adds 2 positions (CD9 CCR). Pedestrian Safety improvements totals $1 million with related amendment to capital budget of $838,010.	161,990	156,229
14	Workforce Development: Adds additional funds for Project Quest. Proposed budget includes $1.36 million and $278,000 in FY 2014 Carryforwards for a total of $1.64 million. This amendment would increase the FY 2015 allocation to $1.8 million.	162,949	162,949
15	Workforce Development: Adds funds for Each One Teach One of SA - Adult Literacy Program.	50,000	50,000
	Total General Fund Expenditure Amendments	**$1,443,000**	**$1,178,150**

Storm Water Fund

Item No	Resource Adjustments	FY 2015 Budget Impact	FY 2016 Budget Impact
1	Includes use of FY 2015 Proposed Storm Water fund balance	$994,098	$0
	Total Storm Water Fund Resource Adjustments	$994,098	$0

Item No	Expenditure Amendments	FY 2015 Budget Impact	FY 2016 Budget Impact
2	Adds funding to mow additional right-of-way for Arterial/Collector streets at a frequency of 6 cycles per year. Adds 7 Equipment Operators, 7 Maintenance Workers, and associated equipment.	$994,098	$645,746
	Total Storm Water Fund Expenditure Amendments	**$994,098**	**$645,746**

City Council Amendments to the FY 2015 Proposed Budget

Capital Budget			
Item No	**Resource Adjustments**	**FY 2015 Budget Impact**	**FY 2016 Budget Impact**
1	FY 2014 Reserve for future Capital Projects	$4,812,000	$0
	Total Capital Budget Resource Adjustments	$4,812,000	$0
Item No	**Expenditure Amendments**	**FY 2015 Budget Impact**	**FY 2016 Budget Impact**
2	Adds funding for Street Improvements at Brooks City Base located in CD3 ($3.5 million to be adopted in the Six Year Capital Budget with the approval of the FY 2015 Budget).	$500,000	$3,000,000
3	Adds funding for West Commerce Economic Corridor in CD5 for engineering assessment and master plan for infrastructure improvements and initial design. Master Plan could result in $10 million in infrastructure improvements to be identified in a funding plan as part of the FY 2016 Budget.	1,000,000	0
4	Adds $500,000 for street lights. The proposed budget currently includes $500,000. This amendment will increase the allocation to a total of $1 million.	500,000	0
5	Adds funding for San Pedro Park Irrigation System.	125,000	0
6	Adds funding for pedestrian safety improvements around schools throughout the City (CD9 CCR). Pedestrian Safety improvements total $1 million with related amendment to General Fund budget of $161,990.	838,010	843,701
7	Adds funding for ADA accessibility, plumbing and electrical improvements at the Westside Education and Training Center.	500,000	0
8	Adds funding for Hardberger Park Improvements (complete trail system).	1,000,000	1,000,000
9	Adds funding for Brackenridge Parks Master Plan.	250,000	0
10	Adds resources for Thunderbird Hills Parking Lot Improvement.	30,000	0
	Total Capital Budget Expenditure Amendments	**$4,743,010**	**$4,843,701**

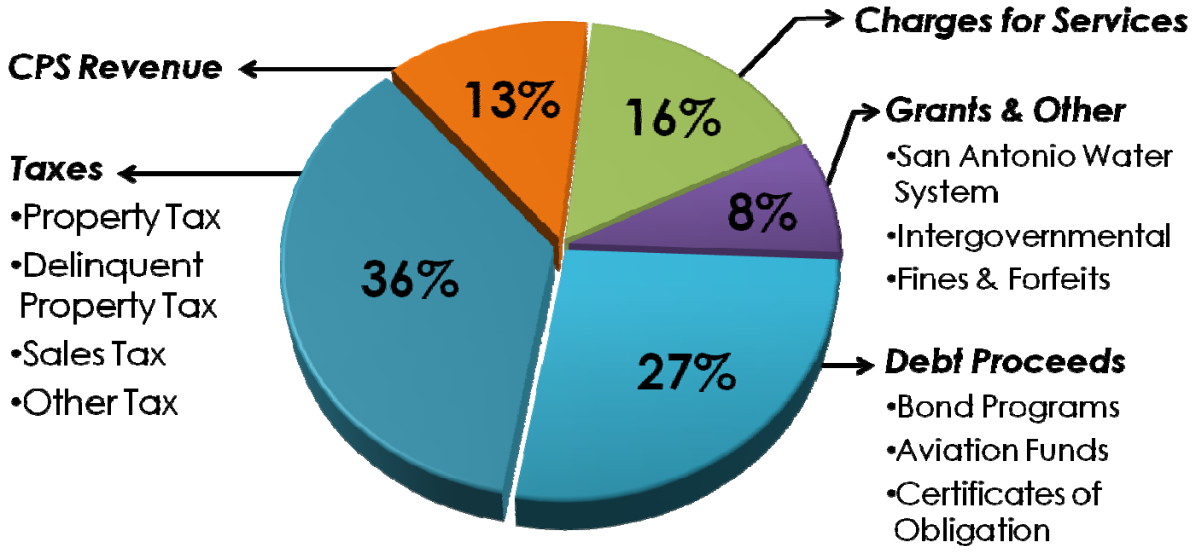
FY 2015 Total City Budget (All Funds)

The Adopted Consolidated Annual Budget, comprised of all funds excluding transfers, totals $2.4 billion. The City's operating budget is $1.78 billion and the Capital Budget is $665 million. The City's largest operating fund is the General Fund at $1.05 billion.

FY 2015 Adopted Consolidated Operating Budget

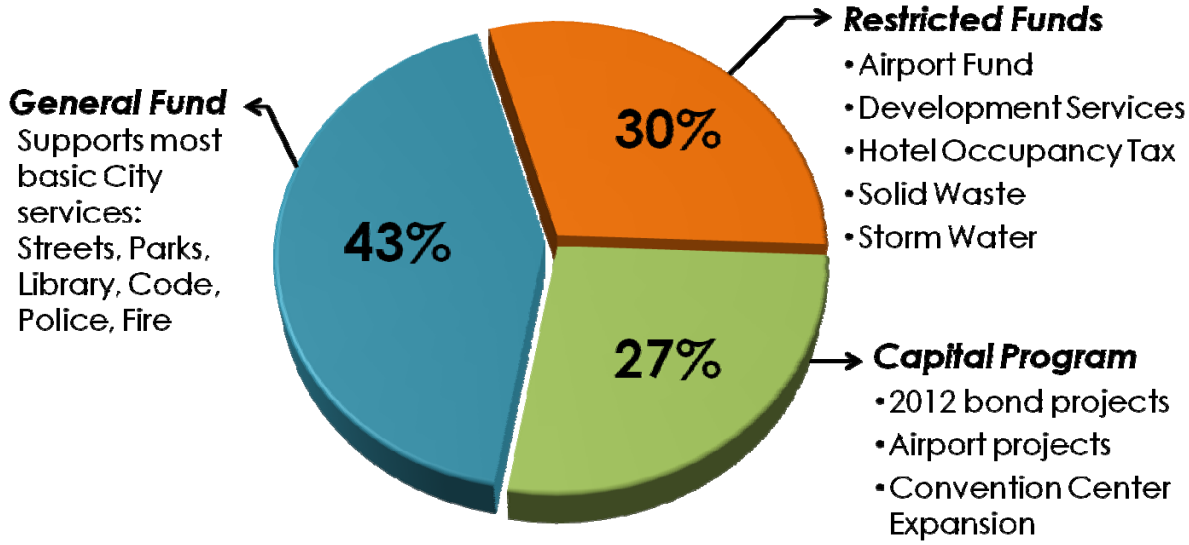
Revenues: $2,445,365,215

(*Where the money comes from*)



Service Delivery Expenditures: $2,445,365,215

(*Where the money goes*)

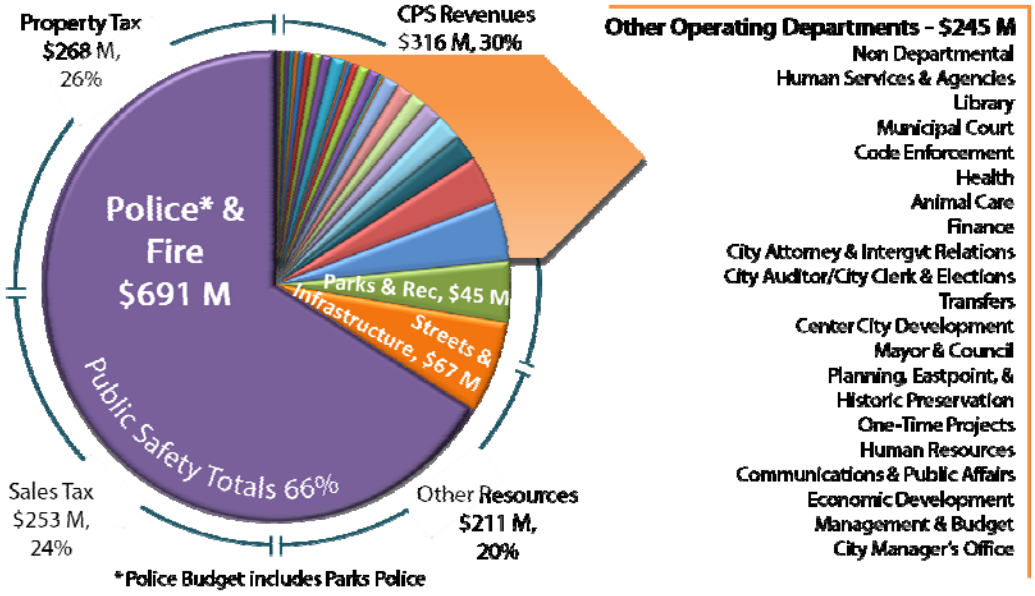


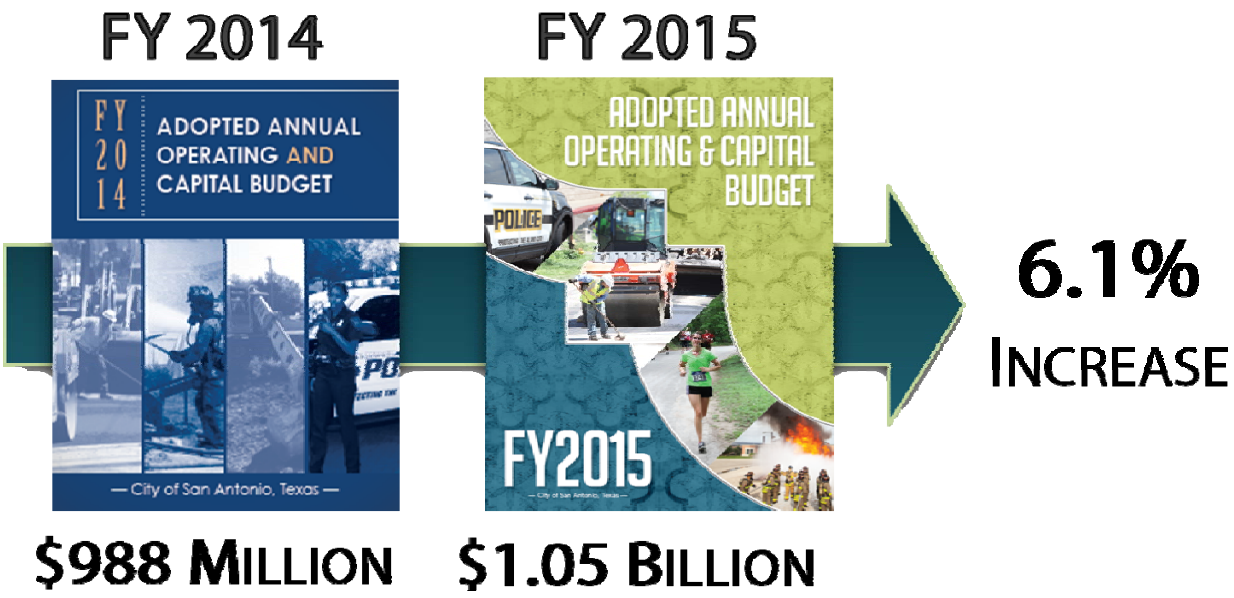
FY 2015 Total General Fund Budget

The General Fund supports the majority of basic City services such as Police, Fire and EMS services. Public Safety expenditures alone represent 66% of the General Fund Budget. Other important City services financed by the General Fund include streets, parks, libraries, human services, health, animal care, and code enforcement. General Fund services are primarily supported by property tax, sales tax, and CPS Energy payments.

The following graphic demonstrates the City's balanced budget approach between anticipated revenues and budgeted expenditures during FY 2015. The outer ring accounts for all available resources in the FY 2015 Adopted Budget while the inner ring accounts for budgeted expenditures.

FY 2015 Adopted General Fund: **$1.05 Billion**





Financial Stewardship

The City of San Antonio holds a 'AAA' general obligation bond rating by the three major bond rating agencies - Standard & Poor's, Fitch, and Moody's - for the fifth time since 2010. The 'AAA' bond rating is the highest credit rating an organization can receive and it allows the City to pay the lowest possible interest rates in the market. San Antonio is the only major city with a population of more than one million to have a 'AAA' bond rating from any one of the major rating agencies.

The FY 2015 Adopted Budget reflects the financial policies approved by City Council in May 2014:

- Increase General Fund budgeted financial reserves from 9% to 10%
- Achieve a Two-Year budgeted financial reserve of 3%
- Manage "crowd-out"—balance between Public Safety and Non Public Safety budgets—within General Fund. Maintains Public Safety budgets at 66% of General Fund
- Manage structural balance in the General Fund
- Maintain moderately conservative revenue projections
- Establish contingency reserves of $1 million for General Fund and $3 million for capital budget
- Address Internal Service Fund Deficits within 3 to 5 years
- Target an available General Fund Fund Balance of 15%

Two-Year Budget Plan

With the adoption of the FY 2007 Budget, the City implemented the practice of maintaining a two-year balanced budget. When City Council adopted the FY 2007 Budget, they also approved recommendations that provided a balanced budget plan for FY 2008. The City continued this practice through the adoption of the FY 2009 Budget. With the adoption of the FY 2010 Budget, the City modified this practice to include a two-year balanced budget with some flexibility in the second year. While progress was made to reduce projected deficits in the second year, the deficits were not completely eliminated at the time of budget adoption. These practices have provided for greater fiscal discipline and allowed the City to better manage its expenditures and service levels over multiple years.

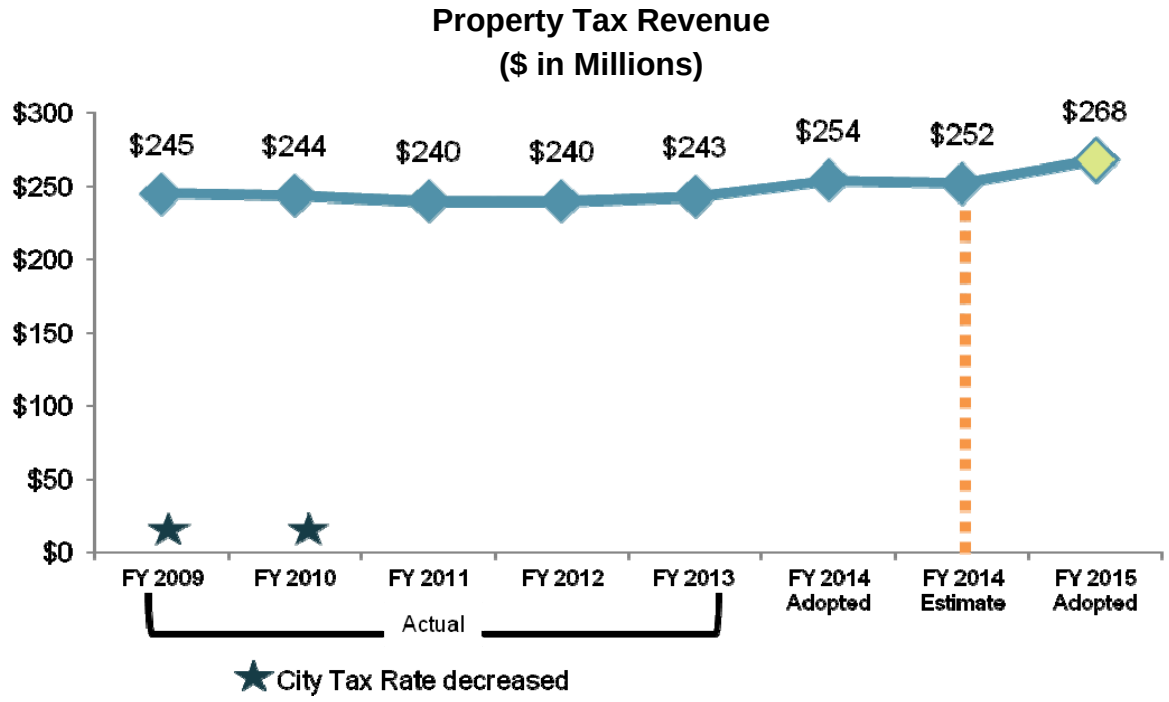
The FY 2015 Adopted Budget sets aside $32.6 million in the General Fund to mitigate projected budget shortfalls in FY 2016.

The following table shows the FY 2015 Adopted Budget and the FY 2016 Budget Plan:

Two-Year General Fund Budget Plan -In Thousands-		
Revenues	**FY 2015 Budget**	**FY 2016 Plan**
Beginning Balance (Excluding Budgeted Reserves)	$ 0	$ 0
Use of Reserve for Two-Year Budget Plan	63,241	32,646
Operating Revenue	1,031,900	1,064,588
Total Revenue	**$ 1,095,141**	**$ 1,097,234**
Expenditures		
Service Delivery Costs	1,048,305	1,070,288
Gross Ending Balance	**$ 46,836**	**$ 26,946**
Budgeted Financial Reserves		
Added Budgeted Financial Reserves	14,190	3,268
Reserve for 2-Year Balanced Budget	32,646	31,938
Net Ending Balance	**$ 0**	**$ (8,260)**
Budgeted Financial Reserves	$ 103,191	$ 106,459
% of General Fund Operating Revenues	***10%***	***10%***
Reserve for 2 Year Balance Budget	32,646	31,938
% of General Fund Operating Revenues	***3%***	***3%***

Major Revenues and Revenue Adjustments

Property tax No increase in the City's property tax rate of 56.569 cents per $100 of valuation is included in the FY 2015 Adopted Budget. The Adopted Budget includes $268 million in maintenance and operations support for the General Fund from property taxes.

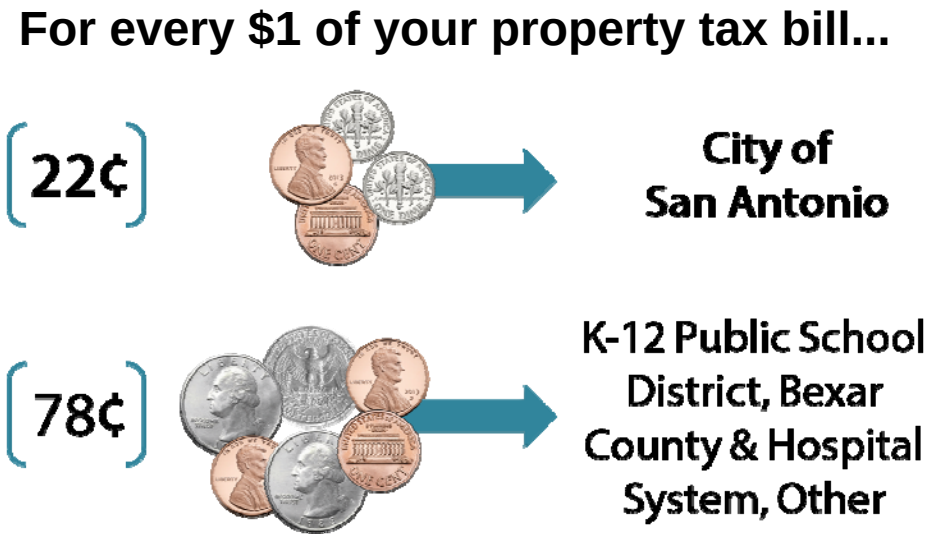


In FY 2015, property values for existing properties increased by 4.38%, while new construction values increased by approximately 1.70%. Budgeted property tax revenue to the City accounts for an increase in net taxable value of 6.08% as reported by the Bexar Appraisal District. The taxable value less new improvements yields the base valuation.

Percent Change in Taxable Property Valuation

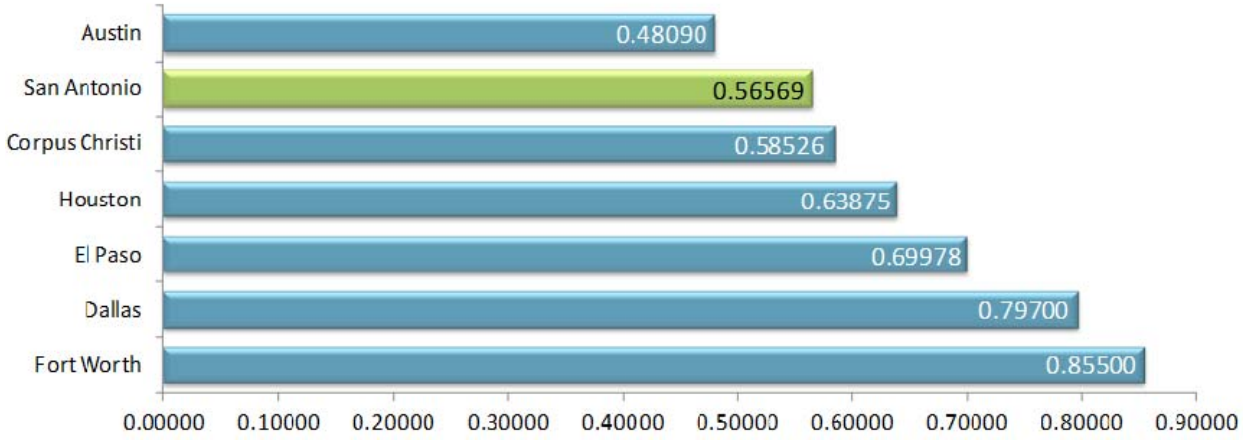
Property Value	FY 2014 Budget	FY 2015 Adopted Budget
Existing Value	3.21%	4.38%
New Value	1.47%	1.70%
Taxable Value	4.68%	6.08%

The City receives less than a quarter of the property tax proceeds that homeowners and commercial property owners pay annually. Nearly half of those proceeds are distributed to school districts, while the remaining amount is divided among Bexar County, Alamo Colleges, University Health System, and San Antonio River Authority.



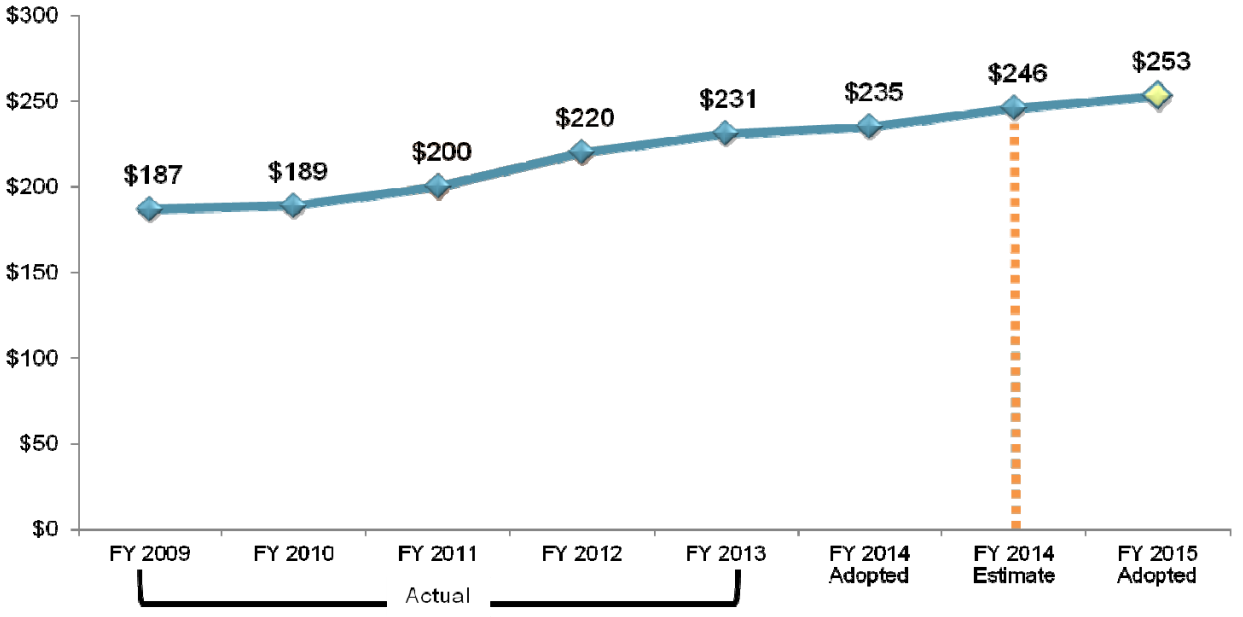
The FY 2015 Adopted Budget reflects the City's continued commitment to provide targeted property tax relief. In FY 2015, the City will forego nearly $34 million in property tax revenue from Senior and Disabled Homestead Exemptions and frozen City tax payments.

FY 2015 Adopted Texas City Property Rate Comparisons
(Per $100 of Taxable Value)



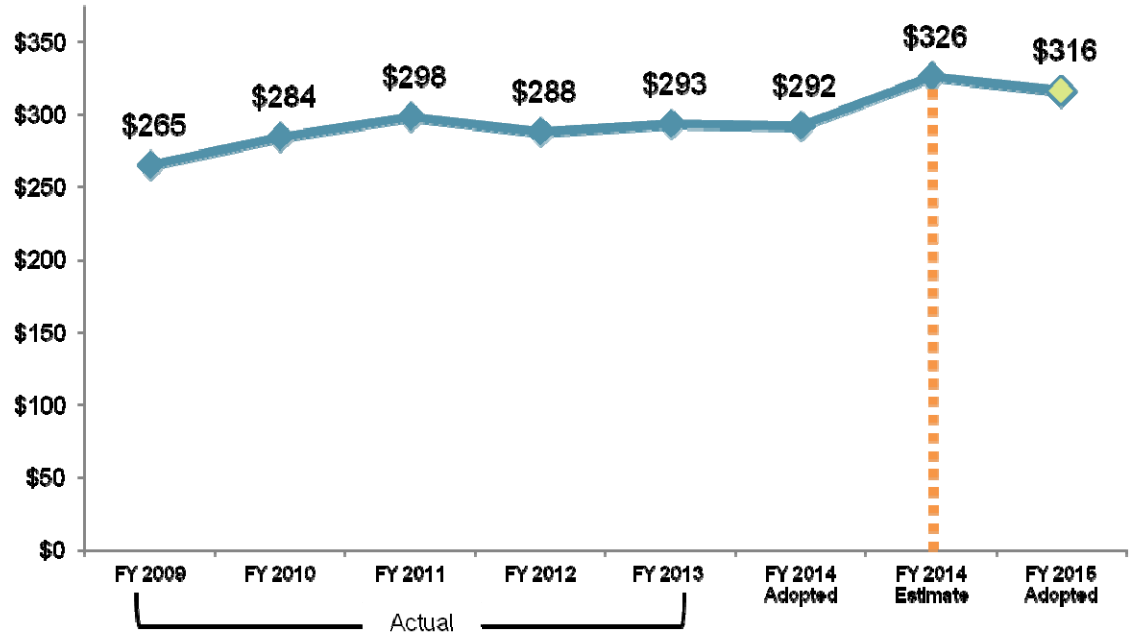
Sales Tax Revenue The FY 2015 Adopted Budget includes sales tax revenue in the amount of $253 million. Sales tax revenue is highly dependent on the condition of the local economy. The FY 2015 Adopted Budget for sales tax revenue is projected to be 2.9% higher than the FY 2014 Estimate and 7.9% over the FY 2014 Adopted Budget.

Sales Tax Revenue
($ in Millions)



CPS Energy Revenue The City of San Antonio is the owner of CPS Energy and CPS' payment to the City in lieu of taxes represents one of the largest sources of revenue to the General Fund. Fourteen percent of all CPS gas and electric customer gross revenue is paid to the City as a return on investment. The FY 2015 Adopted Budget includes CPS revenues in the amount of $316 million, an increase of 8% from FY 2014 Adopted Budget. However, revenues from CPS Energy are one of the most difficult revenues to forecast. Weather, natural gas prices and other variables can significantly impact CPS revenues and the City's payment can fluctuate significantly from year to year.

CPS Revenues
($ in Millions)



Revenue Adjustments

The FY 2015 Adopted General Fund Budget includes increases to some fees and charges for service. These adjustments are expected to generate an additional $2.4 million in revenues to the General Fund. The details of these revenue adjustments are provided under the Revenue Detail section of this document.

The City's budget practice to increase existing user fees based on cost recovery. The City's cost recovery philosophy is to recover some or all of the costs associated with providing City services and programs, while being mindful of the nature of the service provided, populations served, and the intended impact to the community. Included in the budget are adjustments to fees for EMS transport, Parks, Health, Library, Animal Care, City Clerk, and the Vacant Building Registration Program.

Community Focus Areas

Consistent with the policy goals established by the City Council in May 2014 and community input, the FY 2015 Adopted Budget focuses on service priorities critical to the community such as Streets, Drainage, Parks, Libraries, Public Safety, Animal Care and Code Enforcement. Below are summaries of some of the improvements in FY 2015:

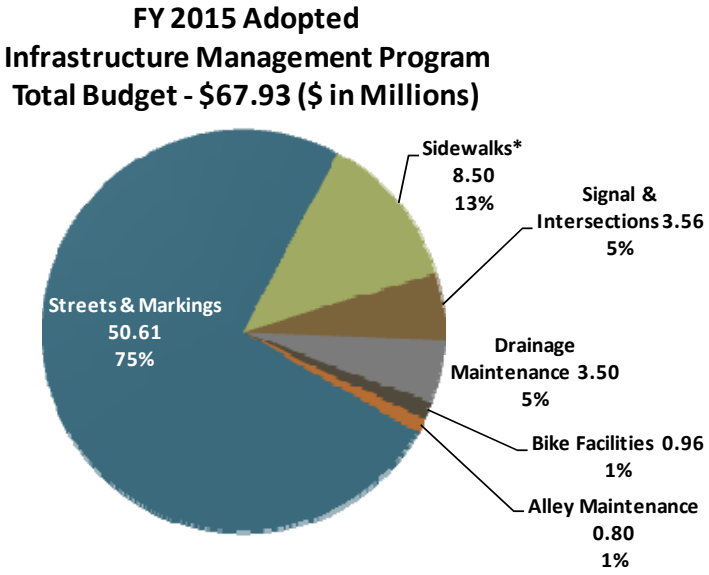
Street Maintenance

The City allocates funding each year for contractual street maintenance services with an emphasis on street resurfacing and rehabilitation. Street maintenance programs are necessary to mitigate pavement stress caused by age, utility cuts, storm water drainage, underlying soil conditions, extreme temperatures, and overloading from heavy trucks and buses.

The FY 2015 Adopted Budget continues the City's commitment to improve mobility, traffic safety, and street surfaces throughout the community. In FY 2015, $15 million is added to street maintenance and $6.8 million to drainage projects for a total of $21.8 million.

The FY 2015 Adopted Budget continues the Neighborhood Access Mobility Program (NAMP) at FY 2014 funding levels. The NAMP program allocates $200,000 in annual funding to each City Council District to be used for specific projects identified by the respective council member. NAMP Funds are utilized to design and construct speed bumps, flashing beacons, sidewalks, curb ramps, and other traffic calming and mobility infrastructure improvements.

City staff follows a five-year Infrastructure Management Program (IMP) to develop and recommend infrastructure priorities to City Council. As detailed in the graph, the FY 2015 Adopted Budget allocates close to $68 million to the IMP for streets, traffic signals, sidewalks, drainage, alley, and other infrastructure improvements. Alley paving and reconstruction funding in FY 2015 will be provided by the Storm Water Operations Fund and the Solid Waste Fund.



* Note: $4.5 million for Sidewalk to School Initiative

Parks

The FY 2015 Budget adds over $1 million in resources for newly completed capital projects and other improvements. Improvements added within the Adopted Budget include:

- **Enhancements to Normoyle Community Center—** Funding in amount of $76,000 to convert operations from open play (limited use) to full service (providing regular structured programming year round). The center will have facility improvements as part of a plan for facility sharing with DHS senior programs.

- **HemisFair Park Play Escape (Yanaguana Garden)—**Funding in the amount of $415,000 which will provide 6 additional personnel for landscaping, clean up, and maintenance on a seven-day week, extended hours schedule.

- **Additional resources for newly completed capital projects—**In FY 2015, approximately 120 new acres, 12 miles of park and greenway trails, and over 100 new amenities will be added to the City's park inventory. These amenities include water fountains, play fields, playgrounds, shade structures, benches, and picnic units at several parks funded by the 2012 Bond. Funding in the amount of $562,000 for additional staff, supplies, and contractual services necessary to support new parks, trails, and amenities at existing parks is included in the FY 2015 Adopted Budget.

- **Funds for new equipment and WiFi—**Funds in the amount of $80,000 are included to provide for new fitness equipment at Ojeda Park and provide WiFi at Woodlawn Park.

- **Extended Pool Season**—Efficiency redirects funding within the Extended Pool Season Program to include opening of pools on Sunday from 1:00pm to 7:00pm during the extended season schedule from the beginning of May through mid-June and then mid-August to the end of September.

Libraries



The City currently maintains and operates 27 libraries, including 25 full-service neighborhood branch libraries, the Library Portal at the Briscoe Western Art Museum and the Central Library.

The FY 2015 Adopted Budget includes operational funding in the amount of $303,000 for the new District 9 Encino Branch Library on East Evans Road at Highway 281. A total of 14 new positions will be allocated to this new 10,000 square foot facility, which is anticipated to open to the public in 2015. The Adopted Budget also allocates $500,000 for the replacement and addition of technology across other branch libraries.

Included in the budget is funding for Adult Education programs in the amount of $343,000. These programs will be available at four branch libraries.

Animal Care Services



Animal Care Services (ACS) continues to be a priority for the community. The FY 2015 Adopted Budget includes $313,000 to maintain a Live Release rate of 80% while enhancing enforcement activities and public awareness. These additional resources will be utilized for spay / neuter surgeries and medical supplies:

- The Budget includes funding to maintain the Trap Neuter and Return (TNR) program currently funded by a grant that expires in April 2015.
- Three additional positions are added to Animal Care Services including two Veterinarians and one full-time Dispatch position to improve efficiency and allow Officers to spend more time in the field responding to customers' concerns.

Code Enforcement



The FY 2015 Adopted Budget includes funding to continue implementation of the Code Enforcement Improvement Plan, emphasizing quicker citizen compliance, proactive enforcement efforts, officer accountability, and targeted enforcement, as well as $3 million to initiate replacement of the Department's mainframe database. The new system will provide citizens the ability to access the status of violations via a web-based portal, while also providing both staff and citizens historical information related to a particular property. The improvement will further improve communication between the Department and residents of San Antonio, increase officer efficiency, and in turn, increase the availability of officers to address additional code enforcement concerns in the community. There are no service reductions for Code Enforcement included in the FY 2015 Adopted Budget.

Vacant Building Registration Program Funding in the amount $375,000 is added to implement the recently approved Vacant Building Ordinance. This ordinance takes effect January 2015 and is intended to make unoccupied buildings safer and more attractive for redevelopment. The cost of enforcing and monitoring compliance of the ordinance is anticipated to be offset by an annual fee paid by the owners of the unoccupied structures.

Senior Services

The Adopted Budget adds operating funds for two new senior centers in Council District 5 and Council District 10. These resources also will provide for meals, transportation and activities at the two new centers.

Economic Development

Economic development initiatives in San Antonio foster job creation and investment in the Targeted Industries outlined in the SA2020 Vision Plan: aerospace, cyber-security and information technology, biosciences and healthcare, and the new energy economy. The City of San Antonio collaborates with the San Antonio Economic Development Foundation, Bexar County, Workforce Solutions Alamo, CPS Energy and other agencies to help Targeted Industries meet their business goals and provide good jobs and opportunities for the community.

The FY 2015 Adopted Budget includes $1.75 million for city-wide incentives to stimulate the creation and retention of jobs and investment in San Antonio in a globally competitive environment. The budget also funds $2 million for downtown and central city neighborhoods to support market rate housing, retail and amenity development projects and to maintain the momentum of Downtown San Antonio's redevelopment and evolution from tourist destination to vibrant San Antonio neighborhood.

$1.75 million for city-wide incentives to stimulate the creation & retention of jobs & investment in San Antonio in a globally competitive environment

Inner City Reinvestment/Infill Policy (ICRIP) In February 2010, the City established the Inner City Reinvestment/Infill Policy (ICRIP) in order to promote growth and development in the city-center and targeted areas. ICRIP facilitates development within the inner-city by promoting policy goals such as increasing new development on vacant lots; redeveloping underused buildings and sites; rehabilitating, upgrading, and reusing existing buildings; improving maintenance at existing building sites; and increasing business recruitment and assistance. Projects certified to meet ICRIP criteria are eligible to have fees related to Development Services waived. The FY 2015 Adopted Budget includes $1.5 million for fee waivers approved under the ICRIP Policy Program.

Affordable Public Safety

As directed by City Council during the May 27 City Council Goal Setting Session, the FY 2015 Adopted Budget maintains public safety expenditures at 66% of the General Fund. This was accomplished by proposing changes to uniform healthcare. With these changes San Antonio uniform employees will continue to have a higher level of healthcare benefits than other peer cities in Texas. These changes to uniform Police and Fire healthcare are anticipated to save about $14 million in FY 2015.

In addition to changes in uniform healthcare, the budget recommends manageable reductions in the Police and Fire departments. There are no uniform or civilian employee layoffs included in the Adopted Budget. The combined savings of healthcare and other reductions in the Police and Fire departments total $19.7 million. With these changes the Police and Fire budgets are maintained at 66% of the General Fund.

Police Department

- Maintain 40 vacant uniform positions – ($3,346,012)

Fire Department

- Reduce Fire Department discretionary overtime – ($452,125)
- Re-deploy 11 uniform positions from administrative functions to operations and reduce overtime ($1,043,989)
- Reduce the FY 2015 EMS class from 49 slots to 40 – ($444,710)
- Eliminate 3 vacant civilian positions – ($165,533)

Employee Compensation and Benefits

Civilian Compensation & Benefits

The FY 2015 Adopted Budget includes funding for increases to civilian compensation including ongoing maintenance of the Step Pay Plan, a 1% cost of living adjustment, and performance pay for Professionals, Managers, and Executives. A cost of living adjustment for civilian retirees equivalent to 1.1% of their annuity consistent with TMRS rules is included.

FY 2015 ADOPTED BUDGET
EMPLOYEE COMPENSATION

Civilian Step Plan	Uniform Step Plan	Civilian Non-Step Employees
1% COLA plus 2% to 4% step increase based on tenure	2% to 3% step increase and/or 3% tenure-based longevity pay for eligible uniforms	1% COLA plus 1% to 3% performance pay

Cost of Living Adjustment The FY 2015 Adopted Budget includes a 1% cost of living pay adjustment for all full-time and part-time civilian employees. To continue the City's commitment to ensure employees earn a living wage, the Adopted Budget increases the minimum hourly rate for all full-time civilian City employees from $11.08 per hour to $11.47 per hour, effective October 2014.

Step Pay Plan Maintenance The Step Pay Plan addresses market-competitiveness ensuring equitable employee pay within each job for non-professional, non-managerial employees. The Step Pay Plan was developed with input from the City's Employee Management Committee (EMC), which is composed of City employees, employee associations including Service Employees International Union (SEIU) and the National Association of Public Employees (NAPE), and City management staff. Employees will move annually through the range and reach the maximum of the pay range after 10 years in a job.

The table below shows the pay increases for each step in the pay range:

	Step 0	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10
Increase	–	4%	4%	4%	4%	3%	3%	3%	2%	2%	2%

Performance Pay The FY 2015 Adopted Budget includes funding for performance pay for Professionals, Managers, and Executives as a method to reward strong performance through base salary increases. Employees hired by April 1, 2014 will be eligible and increases will be based on performance evaluations. A total of 3% of salaries has been allocated for performance pay.

Civilian Employee Benefits As the cost of health care steadily increases, the City continues to offer employees a choice in health plans to best meet their individual needs. The City is self-insured for health benefits, meaning the City and employees share all health care costs.

For the remainder of 2014, employees will continue to have the option of participating in the Consumer Choice Preferred Provider Organization (PPO), New Value PPO, or Premier PPO. Beginning in January 2015, the City will transition from three PPO health plan options to two: Consumer Choice PPO and New Value PPO.

Consumer Choice

- Deductible $1,300/$2,600
- Out-of-Pocket Max: $4,000/$8,000
- Health Savings Account: $500/$1,000

New Value

- Deductible: $1,250/$2,500
- Out-of-Pocket Max: $3,000/$6,000

For those in Consumer Choice, the City will again provide a $500 contribution ($1,000 for family) to an employee's Health Savings Account (HSA). The Consumer Choice plan continues to promote consumerism and encourages employees to take a more active role in managing their health care – placing more of their health care decisions in their hands. The plan will continue to have premiums lower than the other health plan options. The Internal Revenue Service (IRS) approved maintenance drugs under the Consumer Choice plan will continue to be exempt from the deductible.

The FY 2015 Adopted Budget includes premium changes for both plans. There are no recommended plan design changes to either the Consumer Choice or New Value plans except as required by law. The Consumer Choice Plan includes an IRS-mandated increase to Consumer Choice deductibles. The New Value Plan includes co-pays applied to out-of-pocket maximum. There are no plan design changes proposed for the dental or vision plans.

FY 2015 Adopted Monthly Premiums for Active Civilian Employees

Health Plan	Hired Before Jan. 1, 2009	Hired After Jan. 1, 2009
Consumer Choice PPO		
Employee Only	$0	$0
Employee + Child(ren)	$21	$44
Employee + Spouse	$61	$126
Employee + Family	$86	$178
New Value Plan		
Employee Only	$53	$113
Employee + Child(ren)	$139	$265
Employee + Spouse	$259	$421
Employee + Family	$351	$566

Employee Wellness The Employee Wellness Program promotes wellness by targeting high risk health conditions including diabetes, back pain, and high blood pressure. In FY 2015 Employee Wellness continues efforts that target obesity, a leading cause of medical claims by continuing to offer popular programs, such as Virgin Pulse, Weight Watchers, and Onsite Health Coaches, in order to support a culture of wellness.

Retiree Benefits The City remains committed to providing health care insurance for retired City employees. Non-Medicare eligible retirees are eligible for the same health care plan options as active civilian employees, including Consumer Choice PPO with a health savings account and New Value PPO. For eligible retirees, premium increases are included in the budget to offset growing health care costs. Humana administers two fully-insured health plans for Medicare-eligible retirees.

General Fund Reductions and Efficiencies

One key part in developing the City's annual budget is the redirection of resources from lesser priority or inefficient programs to higher priority areas.

The FY 2015 Adopted Budget continues the City's commitment to efficient and prioritized service delivery by leveraging operational improvements, reducing administrative overhead, and reviewing City processes for improvement to generate $2.4 million in non-public safety efficiencies.

Reductions and Efficiencies A complete list of proposals are included under the Program Changes section of this budget document. Below are some of the efficiencies/reductions included within the FY 2015 Adopted Budget:

- **Transfer Girls Fast Pitch Softball Program to Agency—Savings $147,794** The City will transfer the operations for the girls fast pitch softball program to a qualified vendor. The service to the customer will not be eliminated and will be provided at an equal or greater level.

- **Utility Assistance Program Administration Efficiency—Savings $221,647** The Office of Innovation partnered with the Department of Human Services to help improve customer service in the Utility Assistance Program. Time to schedule appointments, applications for assistance and administrative paperwork have all been reduced and streamlined using process improvement methodology. Staff scheduling has also been improved so more staff are available during peak demand times. As a result of these and other improvements, the Department can now serve more clients and provide assistance in days, rather than weeks. Due to the increased productivity of staff from these improvements, the Department is able to reduce four positions and still provide improved customer service to more residents.

- **Reduce Rental of Facilities Budget for Tuberculosis Clinic—Savings $51,908** Reduces expenditures for rental of space for the Tuberculosis Clinic. The clinic is relocating to the Texas Center for Infectious Disease campus to enhance service delivery to constituents.

- **Relocation of Animal Kennel Services—Savings $290,328** Reduces 6 positions through relocation of the City's animal kennels at Brooks City Base to new kennels operated by the Animal Defense League.

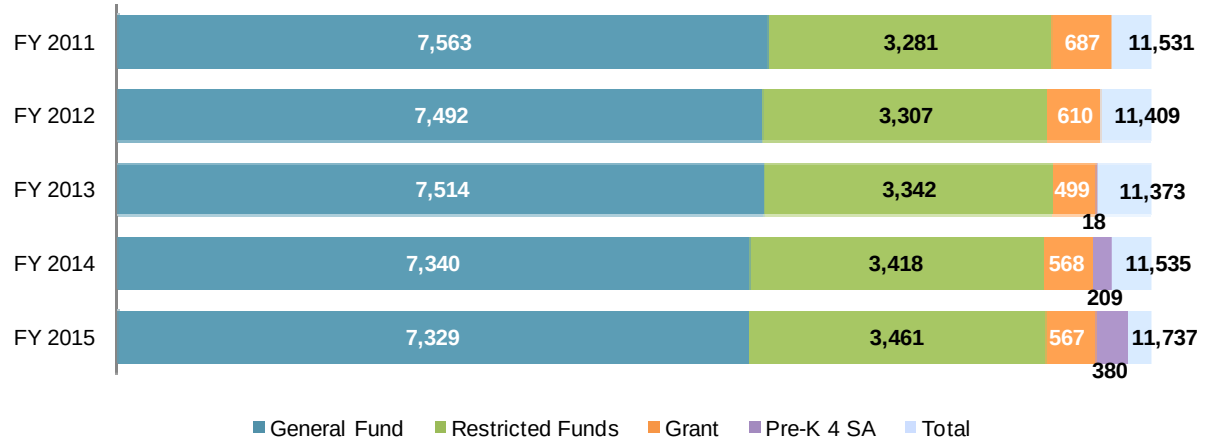
- **Reduction of Executive Positions—Savings $536,434** The Adopted Budget reduces two executive positions. A vacant Public Works Director position and an Assistant City Manager position. This reduction also includes one vacant Executive Assistant Position.

City Personnel Levels

The FY 2015 Adopted Budget includes a total of 11,737 positions in all funds including 380 positions for Pre-K 4 SA and excluding 2,196 temporary positions within the Internal Services/ Alternative Services Employee Fund. The following graph compares the total authorized positions over a five-year period from FY 2011 to FY 2015.

The graph denotes those positions that are authorized within the General Fund, other operating funds, and grant funds.

Five-Year Comparison, All Funds Authorized Positions*



FY 2011 through FY 2014 reflects mid-year adopted personnel count or other City Council action

The FY 2015 Adopted Budget eliminates a total of 87 positions. The Budget adds 118 positions to the General and Restricted Funds through improvements and mandates. The Budget moves one position from grants to the General Fund. These program changes result in a net increase of 31 positions from the FY 2014 Revised Budget to the FY 2015 Adopted Budget. The following table summarizes the changes to personnel levels included in the Adopted Budget.

Changes to the Personnel Count since FY 2014 Adopted Budget					
	General Fund	Restricted Funds	Grants	Pre-K 4 SA	Authorized Positions
FY 2014 Adopted	7,340	3,402	550	158	11,450
FY 2014 Changes[1]	0	16	18	222	256
FY 2014 Revised	7,340	3,418	568	380	11,706
FY 2015 Reductions	(39)	(48)	0	0	(87)
FY 2015 Improvements	39	48	0	0	87
FY 2015 Mandates	31	0	0	0	31
FY 2015 Re-Organizations	(42)	43	(1)	0	0
FY 2015 Adopted	7,329	3,461	567	380	11,737
Net Changes	(11)	43	(1)	0	31

[1]*Includes 16 positions added for Development Services to handle increased requests for permits and plan reviews, 18 added through grant authorizations, and 222 positions added through Pre-K 4 SA FY 2014 Mid-Year Ordinance and FY 2015 Adopted Budget.*

Department Reorganizations

The City is constantly looking for ways to make the organization more efficient and effective and reduce administrative overhead. In continuing this efforts, this budget formalizes three department reorganizations and consolidations that will further streamline operations and enhance service delivery.

Transportation & Capital Improvements Department The first reorganization consolidates Capital Improvements Management Services (CIMS) and Public Works into the Transportation & Capital Improvements Department. This consolidation creates an organizational structure with a heightened focus on street transportation. It elevates Transportation Planning to a major City focus while becoming more proactive and strategic. The combined department unites transportation efforts across the City for improved coordination with external entities such as VIA, MPO, TxDOT, Bexar County and the Alamo Regional Mobility Authority.

Center City Development Office (CCDO) The second reorganization moves the Downtown Operations Department under the Center City Development Office (CCDO). This allows for a closer tie of downtown events, parking, maintenance and leases to the development of downtown San Antonio.

Re-Organization of Solid Waste Management and Building and Equipment Services Included in the FY 2015 Adopted Budget is the reorganization of the operation of four (4) Truck Service Centers (Northeast, Northwest, Callaghan & Southeast) from the Building and Equipment Services Department (BESD) to Solid Waste Management Department (SWMD). This reorganization will transfer ninety-nine positions from BESD to SWMD for the maintenance of all heavy duty vehicles for the City. BESD will maintain the responsibility for maintenance and repair of most light and medium duty vehicles at the Central Shop.

The transition of the Truck Centers to SWMD will provide an integrated and programmatic service delivery approach to the management and maintenance of primarily heavy duty vehicles, by connecting the end user and the maintenance technicians. This will aid the City in maintaining the availability of heavy duty vehicles, including refuse trucks, ensure preventive maintenance is done timely, and decrease repair costs. The reorganization will allow BESD to focus on the maintenance and repair of the light and medium duty vehicles at the Central Shop.

Other Fund Summaries

Development Services Fund

The Development Services Fund was established in FY 2007 to account for revenues and expenditures generated from all development-related activities and to ensure that development fees are used to support the activities associated with supporting the development community. The FY 2015 Adopted Budget for the Development Services Fund is $32.8 million.

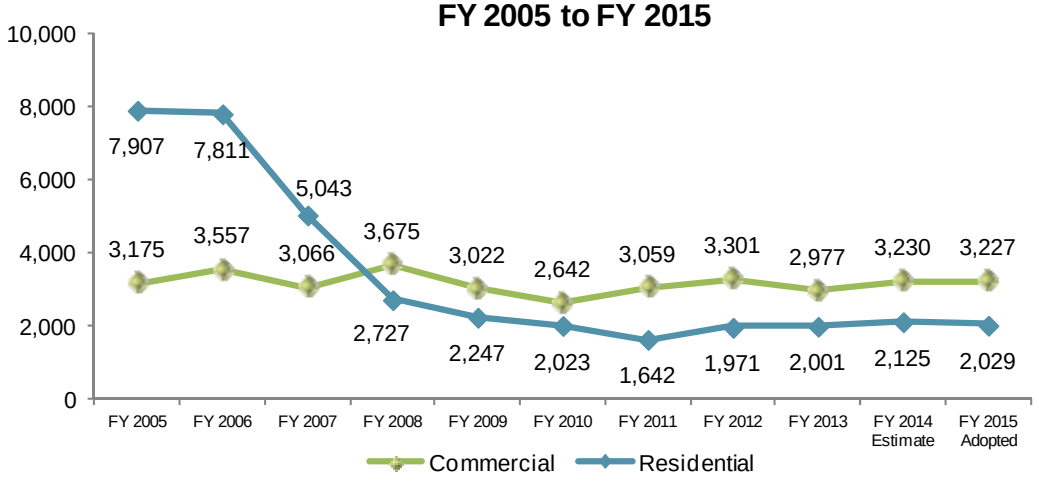
Development Services Department The Development Services Department is responsible for protecting the health, safety, and quality of life of the citizens of San Antonio through regulation of land and building development. In addition, the Department assists customers through the development process by reviewing, permitting, inspecting, and granting authority to develop land and occupy buildings within the City.

Development Services Department—protecting the health, safety, & quality of life of the citizens of San Antonio

The Development Services Department also provides administrative and technical support to boards and commissions that direct and review issues on land development and construction regulations. These boards include the Board of Adjustment, Building & Fire Board of Appeals and Advisory Board, and Zoning and Planning Commissions.

Permitting Activity Residential permitting has stabilized over the past three years, with a similar level of activity expected in FY 2015. This recent level of activity is significantly lower than the 7,907 new residential permits issued in FY 2005, which was followed by large declines in the housing market from FY 2006 through FY 2008. Commercial permit activity over the past decade has experienced less fluctuation.

Residential and Commercial Building Permit Activity
FY 2005 to FY 2015

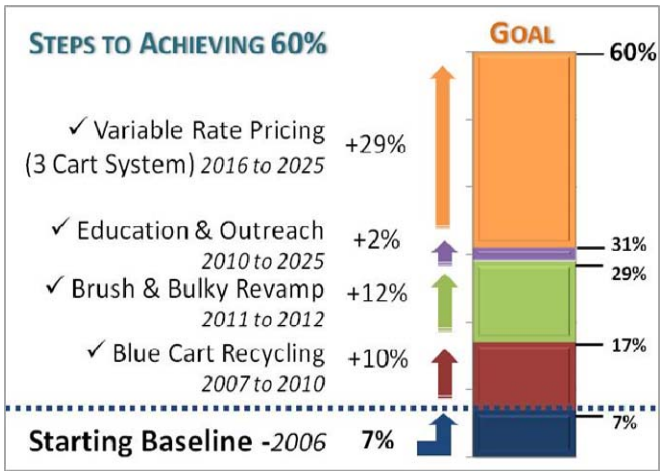


Since 2005, residential permits have decreased 73%, while commercial permits have experienced less fluctuation.

While permit activity remained relatively flat in FY 2014, commercial project valuation—dictated by factors such as project size, scope, and complexity—increased 49% from FY 2013. The FY 2015 Adopted Budget provides funding for Development Services to meet the increased demand resulting from large, complex commercial projects, and—in an effort to improve the consistency of service delivery, cycle times, and facilitation between the City and developers—includes funding for route optimization software, replacement of inspector tablets, and the use of $5.5 million of fund reserves to implement an enhanced electronic permitting and notification system.

Solid Waste Fund

The FY 2015 Adopted Budget for the Solid Waste Operating and Maintenance Fund is $100.9 million. Funding would be used to provide weekly curbside recycling and garbage collection, two annual brush collections, and two annual bulky waste collections to over 340,000 residential customers. Additional services include household hazardous waste disposal, two brush recycling centers, four bulky drop-off centers, and subscription-based organic recycling collection in certain areas.



Recycling Plan Department appropriations are guided by the *Recycling and Resource Recovery Plan* (Recycling Plan) approved by City Council in June 2010. The Recycling Plan sets the strategic goals of ensuring that all single-family and multi-family residents have access to convenient recycling programs, improving recycling opportunities for businesses and schools, and recycling 60% of all single-family residential curbside material collected by SWMD by the year 2025.

Variable Rate Pricing The next step to achieve a 60% recycling rate is to implement Variable Rate Pricing (VRP). Over time, VRP would provide customers with a blue recycling cart, a green organics cart, and a choice between three brown garbage carts (small, medium, large). The larger the brown cart, the greater the monthly rate for the cart. VRP would incentivize customers to use smaller brown carts and place more recyclable material in the blue and green carts. The FY 2015 Adopted Budget provides funding to buy additional carts and waste collection trucks to have available for FY 2016 implementation of VRP.

Solid Waste Monthly Rate The FY 2015 Adopted Budget includes an increase of $1.00 to the monthly Solid Waste Fee to offset $1.9 million in less recycling revenue and a $2.0 million increase in fleet maintenance and repair costs. There is no proposed increase in the Environmental Fee.

Solid Waste Monthly Rate, FY 2010 – FY 2015 (Adopted)

Rate Analysis	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015 Adopted
Solid Waste Fee	$ 17.44	$ 17.44	$ 17.44	$ 17.44	$ 17.69	$ 18.69
Environmental Fee	1.30	1.30	1.99	1.99	2.24	2.24
Total Monthly Fee	**18.74**	**18.74**	**19.43**	**19.43**	**19.93**	**20.93**
Change ($)	**0.00**	**0.00**	**0.69**	**0.00**	**0.50**	**1.00**

Storm Water Fund

The FY 2015 Adopted Budget for the Storm Water Operating Fund is $40.7 million. The Adopted Budget includes $30.9 million for operating expenses including personnel costs and payments to the San Antonio Water System (SAWS) for services related to compliance with the Texas Commission on Environmental Quality permit requirements.

The FY 2015 Adopted Budget includes an amendment to the proposed budget that adds funding to mow additional right-of-way for arterial/collector streets at a frequency of 6 cycles per year. This funding includes the addition of 7 equipment operators, 7 maintenance workers, and associated equipment.

The primary source of revenue for the Storm Water Operating Fund is the Storm Water Utility Fee which was established in FY 1993 to fund storm water operations. Programs supported by the Storm Water Utility Fee include River Maintenance, Vegetation Control, Tunnel Operations, Street Cleaning, Engineering, and Floodplain Management. The fee is assessed to all property platted within the City. The fee has not been increased since 2008.

In the FY 2013 Proposed Budget an increase to the Storm Water Utility Fee was recommended to fund an increase of street sweeping cycles and an increase of mowing cycles. Due to City Council concerns about the current methodology, which assesses fees based on parcel size and land use, the Transportation & Capital Improvements department (TCI) was asked to review the methodology and fee structure before City Council would approve an increase.

In FY 2014, TCI retained a consultant to assist with analysis of the current fee structure and development of a new methodology and fee structure. The FY 2015 Adopted Budget does not include a rate increase for FY 2015. The TCI department will present to City Council the results of the impervious cover methodology analysis and options to phase in the implementation of this methodology. Impervious cover includes rooftops, parking, driveways, and walkways which generate an increase in volume and rate of runoff.

The table below illustrates the residential rate increase in the Storm Water Utility Fee since FY 2000:

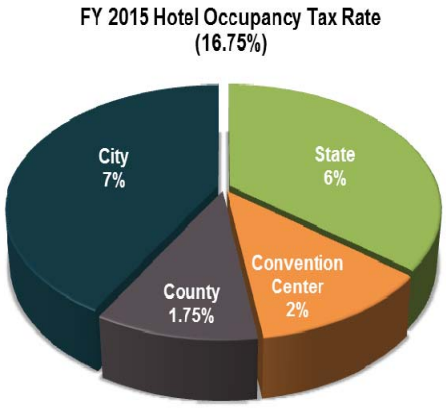
Average Residential Storm Water Utility Fee Rate History

FY 2000	FY 2003	FY 2004	FY 2005	FY 2007	FY 2008
Rate Increase (15%)	Rate Increase (30%)	Rate Increase (3.36%)	Rate Increase (19.5%)	Rate Increase (6.8%)	Rate Increase (8.24%)
$2.29	**$2.98**	**$3.08**	**$3.68**	**$3.93**	**$4.25**

Hotel Occupancy Fund

The Hotel Occupancy Tax Fund (HOT) captures revenues and expenditures associated with Hotel Occupancy Tax collections.

The current HOT rate of 16.75% levied on every room night charge contributes 1.75% to Bexar County, 7% to the City, 6% to the State, and the remaining 2% is a dedicated source of revenue to pay debt service and fund capital improvements for the Henry B. Gonzalez Convention Center Complex. The chart to the right shows the allocation of the HOT rate.



Hotel Occupancy Tax revenue projections are based on an analysis of anticipated lodging demand, projected number of room nights sold, projected average daily rates, estimated hotel/motel room supply, inflation rates and known events. For FY 2015, the City projects HOT collections of $60.5 million. For FY 2015, HOT collections are projected to have growth of 4.7% over the FY 2014 Adopted Budget and 3% over the FY 2014 Estimate.

Historical Hotel Occupancy Revenue
FY 2007 to FY 2015

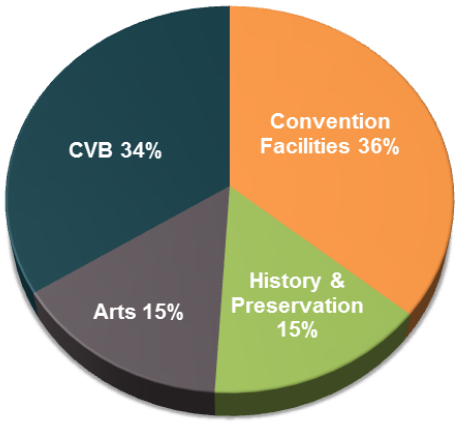


Funding from the HOT is used to support tourism, convention activities, as well as arts and cultural programming across the City. This is done through transfers to the Community & Visitor Facilities Fund and the Convention & Visitors Bureau Fund. These transfers are designed to cover any shortfalls that may exist between the revenues and expenditures of the funds. After the annual debt service payment is made, the remaining net HOT collections are allocated 15% to the Culture & Creative Development Fund and 15% to the General Fund, totaling $8,679,105 for each in FY 2015.

The chart below illustrates the FY 2015 allocation of HOT revenue among Arts and Cultural Programming, History and Preservation, and Tourism.

The FY 2015 Adopted Budget for the Hotel Occupancy Tax Fund will have $60.5 million in appropriations, which encompass the operations of the Convention & Visitors Bureau; Convention & Sports Facilities; and the Department of Culture and Creative Development, as well as a 15% transfer of HOT allocations to the General Fund under History & Preservation.

FY 2015 Hotel Occupancy Tax Revenue Allocation



Community & Visitor Facilities Fund

The Community & Visitor Facilities Fund was established in FY 2004 to account for revenues and expenditures generated from all convention, tourism, sports, and entertainment related facilities and activities. Departments included in the CVF are the Convention & Sports Facilities Department (CSF) and Non-Departmental operations. The Convention & Sports Facilities include the Henry B. Gonzalez Convention Center, Alamodome, Lila Cockrell Theater, and Carver Community Cultural Center.

The primary sources of revenue from operation of the CSF are facility rentals, catering commissions, food and beverage concessions, reimbursable expenses, and various event-related fees. Revenues are estimated based on both scheduled and projected events. Total Convention Center and Alamodome revenue in FY 2015 is budgeted at $22.5 million which is 18% more than the FY 2014 Adopted Budget of approximately $19 million.

Convention and Visitors Bureau Fund

The Convention and Visitors Bureau (CVB) Fund was established in FY 2007 to account for revenues and expenditures generated from the promotion of San Antonio as a premier leisure, business and convention destination. The FY 2015 transfer to the CVB Fund is $19.8 million or 34% of the $57.9 million net HOT Fund appropriations.

Culture and Creative Development Fund

The Culture and Creative Development Fund (Cultural Affairs) Fund was created in FY 2007 to account for expenses generated in support of San Antonio art and cultural programming. The FY 2015 Adopted Budget funds the Culture and Creative Development Fund at 15% of net HOT allocations with a budget of $8.7 million. A portion of this fund's expenditures are directed to non-City owned facility agencies that support the arts. Art program funding is distributed on a competitive basis and is managed by the Department of Culture and Creative Development (DCCD). Applications are reviewed by staff and recommendations are developed in concert with the Cultural Arts Board. Final recommendations for this Arts Funding cycle were presented and adopted by City Council in September.

History & Preservation

The HOT Fund also contributes 15% of its net allocations through a transfer to the General Fund under History and Preservation in order to support various visitor-related activities such as maintenance of the River Walk, HemisFair Park, and La Villita. In the FY 2015 Adopted Budget, the transfer to History & Preservation is projected at $8.7 million.

Advanced Transportation District (ATD) Fund



In FY 2005, the Advanced Transportation District (ATD) Fund was established to account for all revenues and expenditures associated with the administration and project delivery of the ATD Program. The ATD Program delivers projects that increase mobility, reduce traffic congestion, and improve neighborhood connectivity. The FY 2015 Adopted Budget for ATD appropriations totals $19.2 million. Total resources for the ATD Fund in FY 2015 include $14.7 million in collected sales taxes and $4.7 million available from the Fund's beginning balance in prior year capital project savings.

Sidewalk and Street Improvements The FY 2015 Adopted Budget includes $8.5 million for sidewalks, and audible pedestrian signal improvements. A total of $4.5 million in funding is included for the Sidewalks to Schools Initiative, which will address sidewalk gaps near schools and surrounding neighborhoods.

A total of 31 of Sidewalks to Schools projects are planned in the FY 2015 Adopted Budget. The Adopted Budget of $8.5 million will construct almost 18 new miles of new sidewalks and pedestrian ramps, and several new audible pedestrian signals.



Bike Lanes For the fourth consecutive year, $1 million has been budgeted for bike projects, including bicycle lanes, bicycle facilities and new outreach activities. This funding will allow for the construction of 12.3 miles of new bicycle lanes and continued implementation of the Bicycle Master Plan.

Intersection Improvements The FY 2015 Adopted Budget includes $2.0 million to improve traffic flow at street intersections, add video vehicle detection systems at intersections, and make improvements—such as pavement markings—within school zones.

Six-Year Capital Improvements Program

The FY 2015 through FY 2020 Capital Program for the City of San Antonio totals $1.28 billion. The six-year program contains 317 projects and represents the City's long range physical infrastructure development and improvement plan. Items in the six-year scope include new streets and sidewalks, drainage enhancement projects, park and library facility rehabilitation projects, aquifer land acquisition and linear park development, public health and safety enhancement including new fire stations, airport system improvements, technology improvements, flood control projects and municipal facility construction and refurbishment projects. The One-Year Capital Budget for FY 2015 totals $665 million. The following table details the planned expenditures by program area:

FY 2015 – FY 2020 Capital Program by Category
($ in Thousands)

Program Category	FY 2015 Amount	FY 2015 – FY 2020 Amount	Percentage
Streets	$203,022	$345,518	27.0%
Municipal Facilities	189,065	313,005	24.5%
Air Transportation	80,103	260,601	20.4%
Parks	93,841	145,025	11.3%
Drainage	61,420	127,897	10.0%
Information Technology	15,978	54,030	4.2%
Libraries	9,643	13,018	1.0%
Law Enforcement	2,222	2,222	0.2%
Fire Protection	9,282	17,324	1.4%
Total FY 2015 Program	**$664,576**	**$1,278,640**	**100.0%**

The Capital Program is funded by various sources including the 2012 General Obligation Bonds, the Airport Passenger Facility Charge, Certificates of Obligation, Hotel Motel Occupancy Tax Revenue Bonds, and other funding. The table below details the planned revenues by program area for FY 2015 and the total Capital Budget Program from FY 2015 through FY 2020:

FY 2015 – FY 2020 Capital Program by Revenue Source
($ in Thousands)

Revenue Source	FY 2015 Amount	FY 2015 – FY 2020 Amount	Percentage
2007 G.O. Bonds	$30,149	$32,349	2.5%
2012 G.O. Bonds	229,734	429,166	33.5%
Aviation Funding	80,103	260,602	20.4%
Certificates Of Obligation	62,087	183,828	14.4%
Grant Funding	2,200	2,200	0.2%
Hotel Occupancy Tax Fund	149,300	214,260	16.8%
Other	104,694	149,833	11.7%
Storm Water Revenue Bonds	6,309	6,402	0.5%
Total FY 2015 Program	**$664,576**	**$1,278,640**	**100.0%**

The next section lists all the projects included in the Six-Year Capital Improvement Program including project scope, funding source and Council District in which the project is located.

2012 – 2017 Bond Program

On May 12, 2012, the City's residents approved the FY 2012 through FY 2017 General Obligation Bond Program. The Bond Program includes five individual propositions: (1) Streets, Bridges, & Sidewalks Improvements, (2) Drainage & Flood Control Improvements, (3) Parks, Recreation, & Open Space Improvements, (4) Library, Museum, & Cultural Arts Facilities Improvements, and (5) Public Safety Facilities Improvements.

The $596 million program will be comprised of 140 projects and divided among the five propositions as follows:

Proposition	Category	Amount ($ in millions)
1	Streets, Bridges & Sidewalks Improvements	$338
2	Drainage & Flood Control Improvements	128
3	Parks, Recreation, & Open Space Improvements	87
4	Library, Museum, & Cultural Arts Facilities Improvements	29
5	Public Safety Facilities Improvements	14
	Total Bond Program	**$596**

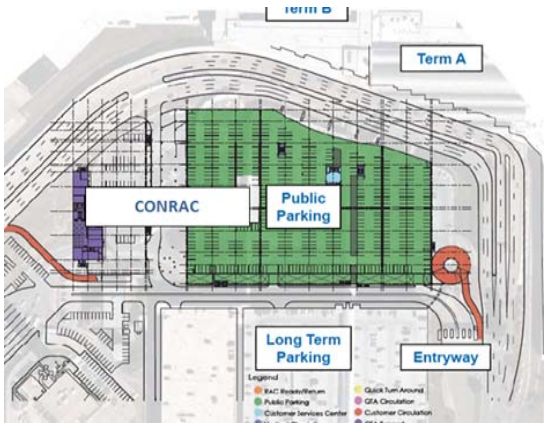
Convention Center Expansion



On May 30, 2012, staff presented to City Council a five-year $325 million proposed financing plan for the Convention Center Expansion Project. The expansion will increase total space by 350,000 square feet to 1.65 million square feet. The expansion will also include the addition and renovation of existing exhibit halls, construction of a new well-defined entrance, renovation of food service facilities, way-finding and complimentary meeting spaces. In addition to meeting the current market demand for space, the Convention Center Expansion Project will allow for the City of San Antonio to position itself as a marketable convention destination well into the future.

Consolidated Rental Car Facility (CONRAC)

The Capital Budget includes funding for the construction of a Consolidated Rental Car Facility at the International Airport to increase convenience for travelers. This project will construct a six-story parking garage to be utilized by rental car facilities. The garage will include pick-up and return car storage parking, maintenance, and fueling facilities. The rental facility will be located directly across from Terminal B, providing convenience to customers by eliminating the need for shuttles to ferry customers to and from the rental car pickup locations.




CITY OF SAN ANTONIO
TEXAS
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Community Profile

City of San Antonio Community Profile



Once a small settlement founded by Spanish missionaries in the early 1700s, San Antonio has grown into one of the country's major metropolitan centers. Its historic roots are the foundation for a city that is rapidly moving forward into the next decade and beyond.

Old and new find common ground in the Alamo City. San Antonio's historical charm and grace are preserved in the Alamo and other Spanish missions, its historic neighborhoods and the colorful River Walk. City leaders and the community carefully plan for growth and economic development with San Antonio's history in mind. A bright economic future is in store, fueled by an innovative use of resources and a unique formula of public and private cooperation.

With a population of more than 1.4 million, San Antonio is the seventh largest city in the United States and the second largest city in Texas. Over the past decade, its population has grown at an annual rate of about 2.4 percent. According to United States Census Bureau estimates, Hispanics make up 63 percent of the population, followed by Anglos at 26.8 percent and an African American population of approximately 6.4 percent. The median age in the San Antonio metropolitan area is approximately 32.7 years.

Geographically, the City of San Antonio Incorporated Area covers more than 467 square miles and is located in Bexar County in south central Texas, one of the fastest growing regions in the state. The City is just a stone's throw from the state capital in Austin and an afternoon drive from Dallas, Houston, the Gulf Coast and Mexico.



The local economy is diverse and vibrant. San Antonio is anchored by several key industries and is targeting other emerging industries to drive the City's economic future:

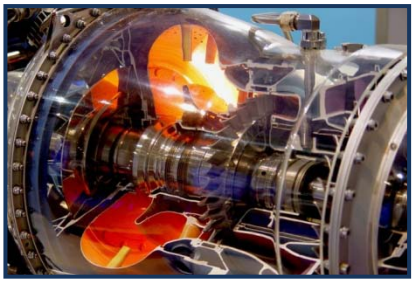
- The health care and biotechnology fields contribute an annual economic impact of over $29.2 billion and have added over 40,000 net new jobs to the San Antonio area over the past decade, making San Antonio a leading research and treatment center for cancer, diabetes, heart disease and other conditions.

- The military has played a major role in San Antonio's history and economy. With an estimated economic impact of $27.7 billion, San Antonio's military installations directly employ over 121,970 civilian and contract personnel. San Antonio-based Department of Defense contractors employ over 45,574 people. The consolidated training of all enlisted combat medical personnel in San Antonio has brought more than 11,000 civilian and military jobs to local bases and provided more than $3.3 billion for military construction projects. Additionally, in 2011, more than 55,000 military retirees lived in San Antonio while receiving a collective $1.5 billion in payments from the Federal government.

- San Antonio is a recognized leader in the information security and technology industry. Over 15,000 employees work in the industry and the economic impact of IT and cyber business already measured $10 billion in 2010, with conservative estimates of growth to $15 billion by 2015. The

Air Intelligence Agency, a Department of Defense center for excellence in information security, calls San Antonio home.

- More than 13,616 San Antonians work in San Antonio's emerging aerospace and aviation industry, which has a $5.4 billion annual economic impact. San Antonio is home to the maintenance, repair, and overhaul operations of some of the world's leading aerospace companies, such as Boeing, Lockheed Martin, and Standard Aero.



- The Toyota Tundra truck assembly plant opened for production in November 2006, with an investment of approximately $850 million and the creation of 2,000 well-paying direct jobs. Moreover, 21 supplier companies have located at the Toyota Supplier Park, invested an additional $300 million and created 2,700 additional jobs. The overall impact of Toyota and companies locating at the Supplier Park exceeds $1.7 billion with the creation of over 5,500 jobs. This investment is a powerful economic stimulus to South Texas that is already revitalizing economic and job markets in the area.

- San Antonio is a top visitor and convention destination, with more than 28 million people choosing the Alamo City as their vacation or meeting site. Tourism employs more than 112,531 people and contributes more than $12 billion annually to the local economy.



- It is widely recognized that a thriving arts economy is a crucial component of a successful city. The creative economy in San Antonio generates over $4.3 billion in economic activity and pays wages of $1.2 billion to support almost 30,000. Since 2006, the output of the creative industry grew by 38%. In addition, City-funded arts and cultural organizations reported hosting over 11,000 events, including classes, performances, exhibits, festivals, and workshops.

- San Antonio is a great place to live. Its cost of living is typically 10% to 15% below the national average and is consistently ranked among the lowest of major U.S. cities, while home prices are among the most affordable in the country. San Antonio's median household income is nearly $45,000. Public, private and parochial schools are available as well as a number of colleges and higher education facilities.



- A subtropical climate offers an average temperature of 70 degrees, and evening temperatures dip below freezing only about 20 days each winter. This comfortable climate invites residents to go outdoors to relax in beautiful municipal parks, play challenging golf courses, visit theme parks, or take advantage of other popular attractions and cultural events such as Fiesta San Antonio each April. San Antonio is also home to the five-time NBA Champion San Antonio Spurs, as well as exciting women's basketball, minor league baseball, and hockey teams.

Community Profile

GENERAL INFORMATION	
Date of Incorporation:	Dec. 14, 1837
Form of Government:	Council - Manager
City Council Members: (Including Mayor)	11
Area of the City:	467 sq. mi.



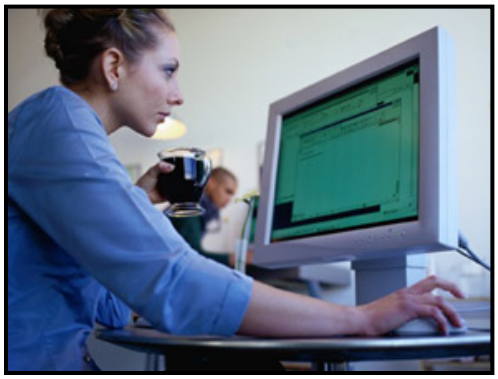
POPULATION[1]	
Population (2013 Estimate)[1]:	1,386,547
Population Growth Rate (2012-2013)[1]:	1.5%
Median Age[2]:	32.7
Composition of Population[2]:	Hispanic – 63.2%
	Anglo – 26.6%
	Black – 6.4%
	Other – 3.8%

EDUCATION (BEXAR COUNTY)	
Independent Public School Districts:	17
Parochial Schools:	Over 50
Private Schools:	Over 95
Accredited Universities:	9
Community Colleges:	6



MAJOR EMPLOYERS	
Public Sector:	Lackland Air Force Base
	Fort Sam Houston
	Northside I.S.D
	Randolph Air Force Base
	City of San Antonio
Private Sector:	H-E-B
	USAA
	Methodist Healthcare System
	AT&T
	Baptist Healthcare System

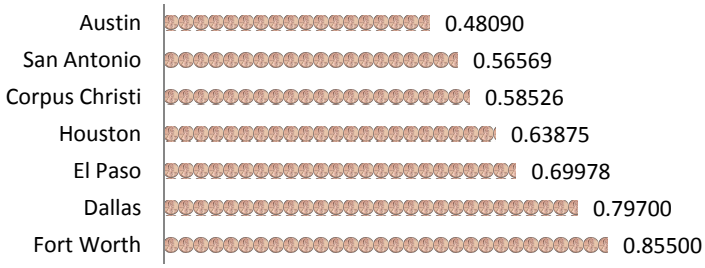




EMPLOYMENT	
Median Household Income[2]:	$45,722
Civilian Labor Force[3]:	650,343
Unemployment[3]:	32,818
Unemployment Rate[3]: (Aug 2014)	5.0%

HOUSING	
Median Home Value[4]: (September 2014)	$154,300
City Property Tax Rate: (per $100 of Valuation)	$0.56569
City Property Tax Comparison:	Second Lowest Among Major Texas Cities

FY 2015 Adopted Property Tax Rate Comparison
(per $100 of taxable value)



[1]*Source: City of San Antonio Planning & Community Development Department*
[2]*Source: U.S. Census Bureau, 2009-2013 American Community Survey, as of December 4, 2014*
[3]*Source: Texas Workforce Commission August 2014, not seasonally adjusted*
[4]*Source: San Antonio Board of Realtors September 2014*

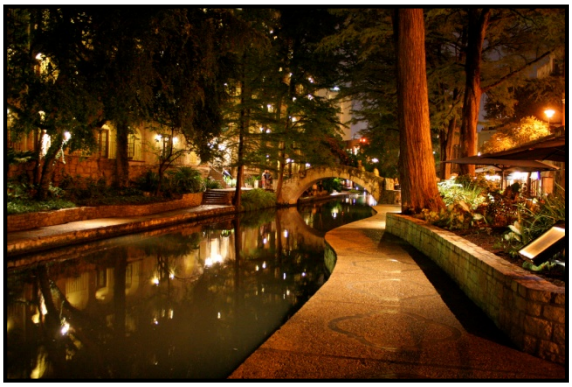
TRANSPORTATION	
Railroad:	Union Pacific – Southern Pacific
City Freeway Loops:	Loop 410 (52.9 mi)
	Loop 1604 (94.3 mi)
U.S. Highways:	5
Interstate Highways:	4
Air Transportation:	San Antonio International Airport
Bus Transportation:	Greyhound, Kerrville, Valley Transit
Public Transportation:	VIA Metropolitan Transit





TOURISM	
Total Annual Visitors:	28 Million
Leisure Travelers:	22.3 Million
Business Travelers:	5.6 Million
Tourism Employment:	112,531
Economic Impact:	$12 Billion

MAJOR ATTRACTIONS	
Alamo	Missions National Historical Park
Sea World of Texas	Tower of the Americas
Paseo del Rio (River Walk)	Six Flags Fiesta Texas
San Antonio Zoo	El Mercado (Mexican Market)
Japanese Tea Gardens	San Antonio Museum of Art




CITY OF SAN ANTONIO
TEXAS
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REVENUE DETAIL

Revenues

OVERVIEW

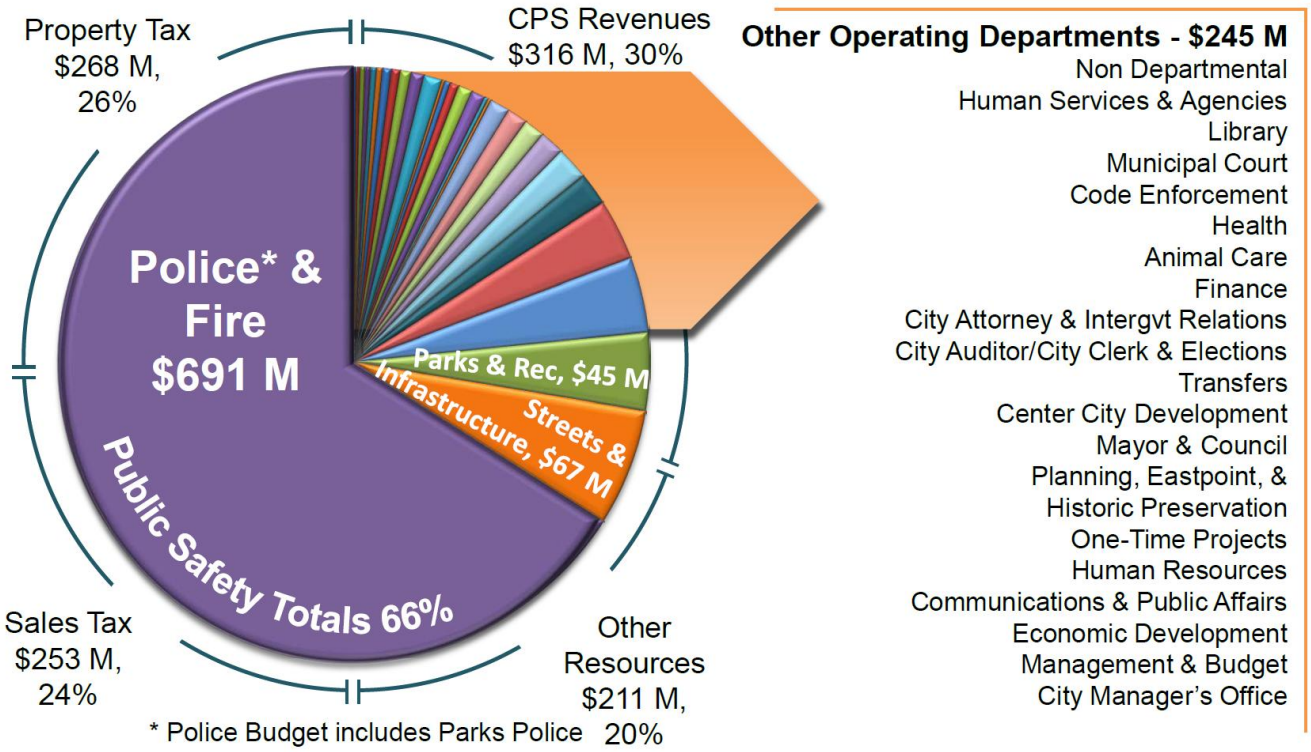
The Revenue Detail Section provides the basis for establishing the FY 2015 revenue projections. Included in this section are the major General Fund revenues of Property Tax, CPS Energy, Sales Tax and other revenues. Also highlighted are revenue projections for the City's Restricted Funds including Solid Waste Fee, Hotel Occupancy Tax, and Storm Water Fee.

The revenue budgets for FY 2015 are based on initial revenue estimate projections included in the May 2014 Five-Year Financial Forecast. The projections are developed by both the Office of Management and Budget and the responsible departments. Most revenue projections are based on historical trends and known policy changes; however, since a single method of projecting revenue is not feasible, each source is considered on its own merit and projected accordingly. For those revenues closely tied to economic conditions such as Sales Tax and the Hotel Occupancy Tax, additional factors including projected inflation, unemployment rates, and economic growth are considered. Projections for the Hotel Occupancy Tax also account for tourist-specific factors and conditions such as hotel/motel room supply and known future events. Regression models and business analyses are utilized to generate these revenue projections.

GENERAL FUND REVENUES

General Fund available resources are projected at **$1.05 billion in FY 2015**. The three principal sources of General Fund revenue are: Property Tax, City Public Service (CPS) Energy payments to the City, and Sales Tax. Combined, these three sources of revenue account for approximately $838 million, or 80%, of total available General Fund resources.

GENERAL FUND AVAILABLE RESOURCES
DISTRIBUTED OVER MAJOR SPENDING AREAS
($ IN MILLIONS)



FY 2015 TOTAL ADOPTED BUDGET $1,048,305,115

Property Tax Revenues – $268.5 Million

The City's property tax rate consists of two components: Maintenance & Operations (M&O) and Debt Service. The total property tax rate is 56.569 cents per $100 valuation, which is the same rate as adopted in FY 2014. Of the total property tax rate, the M&O tax rate is 35.419 cents per $100 of taxable value. Funds from this component of the property tax receipts are deposited in the General Fund and are used to pay for recurring and one-time expenses. The FY 2015 Adopted Budget includes $268.5 million in Maintenance & Operations (M&O) support for the General Fund from property taxes.

Adopted FY 2015 Property Tax Rates
Per $100 Valuation

	FY 2015 Adopted
Maintenance & Operations	35.419
Debt Service	21.150
Total	**56.569**

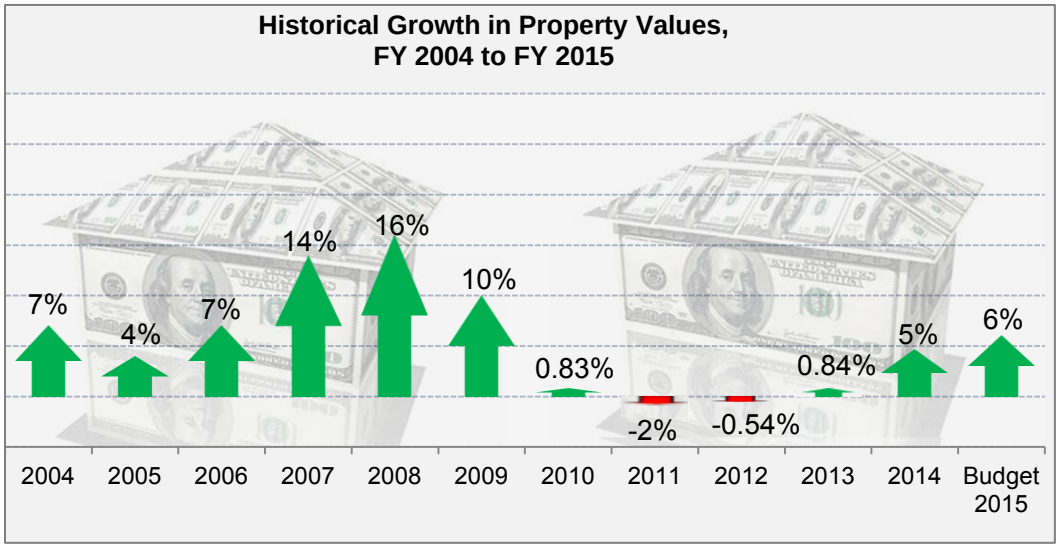
The Debt Service component is determined by the City's debt service requirements. The FY 2015 Debt Service tax rate is 21.150 cents per $100 of taxable value. This tax rate is the same rate adopted for FY 2014. Funds from this component of the property tax receipts are deposited in the Debt Service Fund and are used exclusively to pay the principal and interest on debt. These two tax rate components together provide for a total tax rate for FY 2015 of 56.569 cents per $100 of taxable value. The table illustrates the components of the FY 2015 Adopted Property Tax Rate.

FY 2015 Taxable Values
($ in Billions)

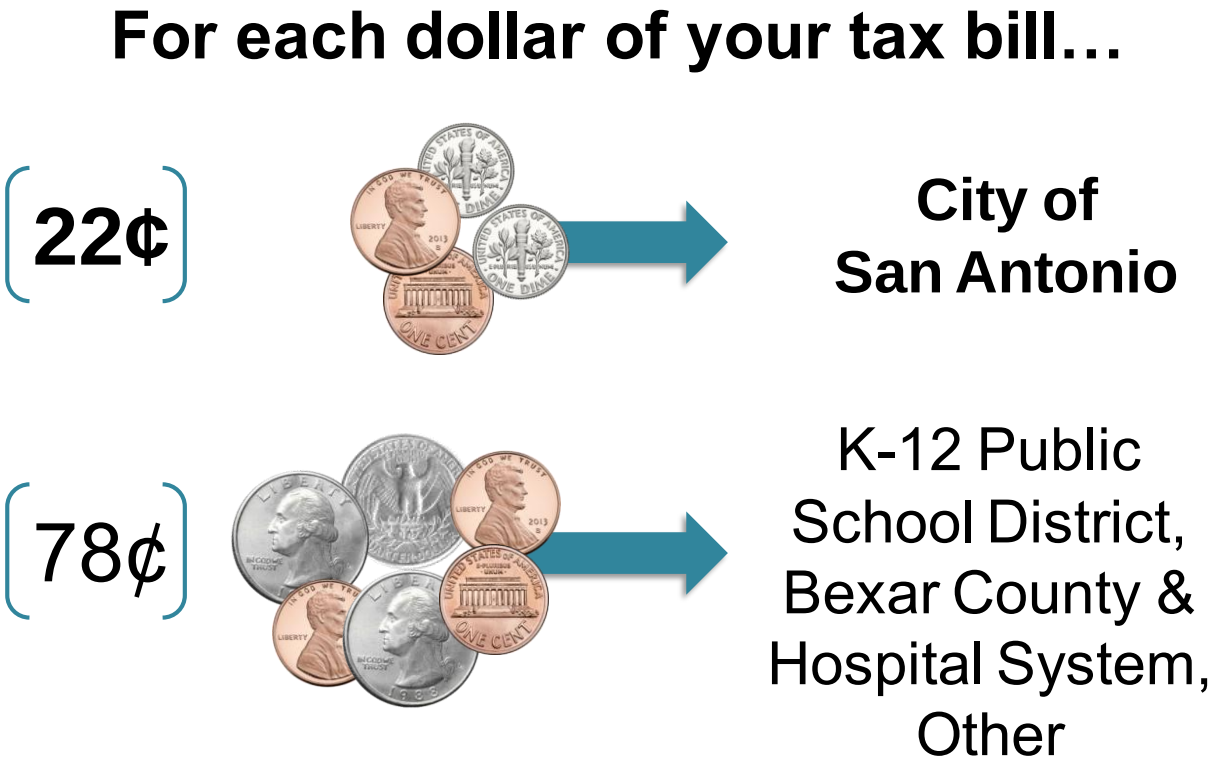
Base Value FY 2014	Increase in Base Value	New Improvements	Total Value FY 2015
$75.199	$3.292	$1.279	$79.770
% Change From FY 2014:	***4.38%***	***1.70%***	***6.08%***

Property values for the City of San Antonio certified by Bexar Appraisal District (BAD) for FY 2015 show an increase in net taxable value of approximately $4.6 billion or an increase of 6.08% from the FY 2014 Adopted Budget. The taxable value less new improvements yields the base valuation. Included is an increase of $1.3 billion for new improvements. The increase in the base valuation from last year was $3.3 billion.

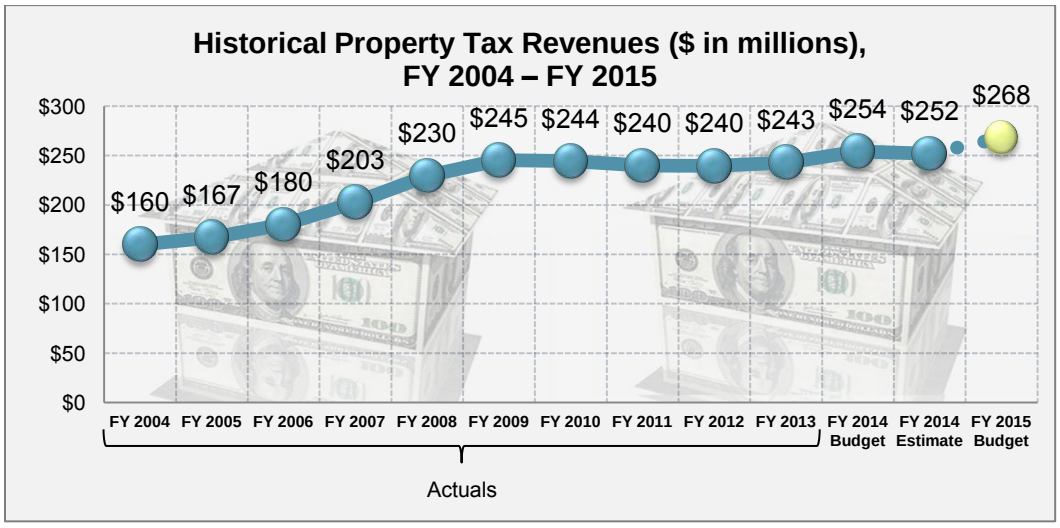
The Chart below provides the City's historical growth in property values since 2003. As shown in this graphic the total property values decreased in FY 2011 and FY 2012. The FY 2015 Budget reflects an increase in property values of 6%.



In the Five-Year Financial Forecast presented in May 2014, current M&O property tax revenue projected for FY 2015 was $262.8 million. This estimate was based upon a preliminary estimate received from the BAD. This estimate has been updated based on the receipt of the certified tax roll from the BAD in late July 2014. The FY 2015 Adopted Budget for M&O property tax revenue is $268.5 million or $5.7 million more than the Five-Year Financial Forecast. In FY 2015, the City will collect $14.2 million more in M&O property tax revenue when compared to the FY 2014 Adopted Budget.

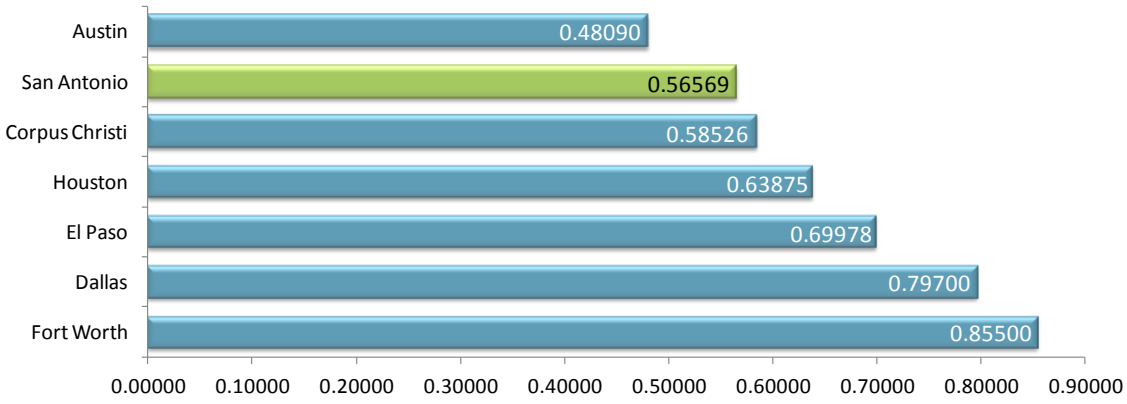


The following chart reflects the 10-year trend in M&O property tax collections and includes the FY 2014 Estimate and FY 2015 Adopted Budget.



The adopted tax rate for FY 2015 of 56.569 cents per $100 taxable valuation makes the San Antonio property tax rate the second lowest of the major cities in Texas. The following chart shows the adopted FY 2015 tax rate for San Antonio as compared to the rates in other major Texas cities.

FY 2015 Adopted Texas City Property Rate Comparisons
(Per $100 of Taxable Value)



San Antonio has second lowest property tax rate of the major cities in Texas

The following is a sample property tax statement that demonstrates the portion of local taxes due to the City of San Antonio. This sample statement compares current tax rates for a home located in the San Antonio Independent School District valued at $135,609 which is the FY 2015 average residence homestead taxable value within the City of San Antonio.

Sample Property Tax Statement
Bexar County, Texas
2014 Tax Year

Tax Unit	2014 Assessed Value	Homestead Exemption	2014 Taxable Value	2014 Tax Rate Per $100 Valuation	2014 Tax Levy	2014 Percent of Total Levy
San Antonio I.S.D.	135,609	15,000	120,609	$1.38260	$1,667.54	48.20%
Alamo Colleges	135,609		135,609	0.149150	202.26	5.84%
Bexar County	135,609		135,609	0.283821	384.89	11.12%
University Health System	135,609		135,609	0.276235	374.60	10.83%
Road & Flood	135,609	3,000	132,609	0.030679	40.68	1.18%
San Antonio River Authority	135,609	5,000	130,609	0.017500	22.86	0.66%
City of San Antonio	135,609		135,609	0.565690	767.13	22.17%
			Totals	$2.71	$3,459.95	100%

The City continues its commitment to provide Tax Relief to seniors and disabled property owners. In FY 2015 the City will forgo nearly $34 million in property tax revenue from senior and disabled homestead exemptions and frozen City Tax Payments. A total of 84,000 senior and nearly 9,500 disabled homestead exemptions are anticipated for FY 2015. Approximately 31,000 senior and disabled homeowners pay zero property taxes.

The City of San Antonio has long recognized the need to provide senior citizens and disabled veterans with property tax relief. The City initially offered an over-65 homestead exemption in the amount of $3,000 in 1974. The over-65 homestead exemption amount has increased on five different occasions to the current exemption amount of $65,000 set in FY 2004. At this level, the City of San Antonio offers one of the highest homestead exemptions among major Texas cities.

The City of San Antonio offers two disabled exemptions. The Disabled Residence Homestead Exemption, set at $12,500, became effective in FY 2006. The City also provides the State-mandated Disabled Veterans Exemption offering eligible veterans an exemption ranging from $5,000 to $12,000 depending on the percentage of service-connected disability. Additionally, effective for tax year 2009, disabled veterans who receive a 100% disability rating from the Department of Veteran Affairs based

on a service-connected disability or have a 100% individual unemployability rating are 100% exempt from paying property taxes on their homestead residence.

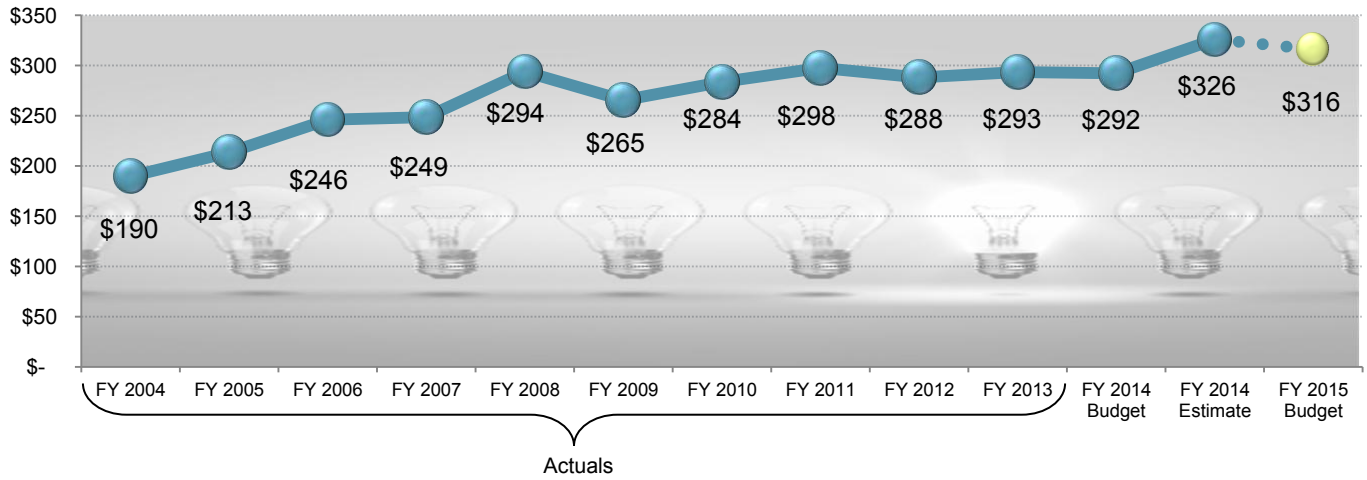
In May 2005, Proposition 3 (Property Tax Levy Freeze) was approved by voters of the City of San Antonio. Proposition 3 freezes the amount of property taxes imposed on residence homesteads owned by persons 65 years of age or older or disabled. City taxes may not increase as long as the residence is maintained as a homestead by the owner and no new improvements are constructed. For senior and disabled homeowners, the FY 2006 City property tax levy became their "frozen" tax levy. If the appraised value of the homestead increased in FY 2015, the senior or disabled homeowner City tax payment would remain the same as the payment in FY 2006.

CPS Energy Revenues – $316.0 Million

The City's payment from CPS Energy represents the largest source (30%) of revenue to the General Fund. Fourteen percent of CPS Energy gas and electric non-exempt customer revenue is paid to the City as a return on investment. The FY 2014 Estimate of $326.4 million is $34.2 million more than the FY 2014 Adopted Budget.

The payment to the City from CPS Energy can fluctuate significantly from year to year. Revenue from CPS Energy is one of the most difficult to project due to a number of variables that can significantly impact CPS Energy revenues and consequently, the City's payment. City staff utilized the CPS Energy forecast as a basis for the development of the adopted amount. CPS Energy's forecasted demand (growth) assumptions were partially discounted and adjustments to forecasted natural gas prices were made. The resulting adopted budget assumes a normalized weather pattern and discounted forecasted demand. The adopted budget was also developed with consideration for a multi-year forecast outlook, managing the City's reliance on revenues from CPS Energy, as well as the current level of reserves within the City's General Fund.

Historical CPS Revenues ($ in millions), FY 2004 to FY 2015

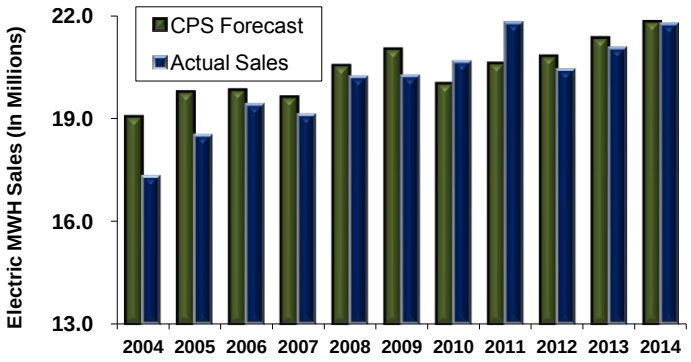


Accurately budgeting the CPS Energy payment revenue is challenged by a number of variables such as the weather, growth of the system, fuel prices, generation mix, and unscheduled maintenance on generation plants. For the past several years, instability in natural gas prices, coupled with fluctuations in demand due to weather, have resulted in significant variances in the City's payment from CPS Energy from year to year.

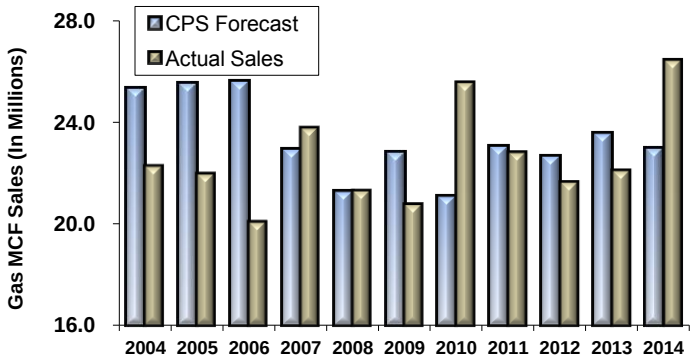
To illustrate the fluctuations in demand, the following graphs reflect CPS Energy's historical electric and gas sales (excluding off-system sales) as compared to the forecast. As the graph illustrates, CPS Energy's electric sales increased steadily from FY 2004 to FY 2006. While the electric system has continued to experience growth, electric sales have fluctuated to a greater degree from FY 2007 to FY

2014 primarily related to the weather. With respect to natural gas sales, actual sales fluctuated significantly over the 10 year period largely dependent on the weather in the winter months and more recently the price of natural gas. Natural gas sales reached 25.6 million MCF (Thousand Cubic Feet) in FY 2010, then declined to 22.8 million MCF in FY 2011, 21.6 million MCF in FY 2012, and 22.1 million MCF in FY 2013. A colder than normal winter increased projections of natural gas sales to 26.5 million MCF in FY 2014.

Electric Sales



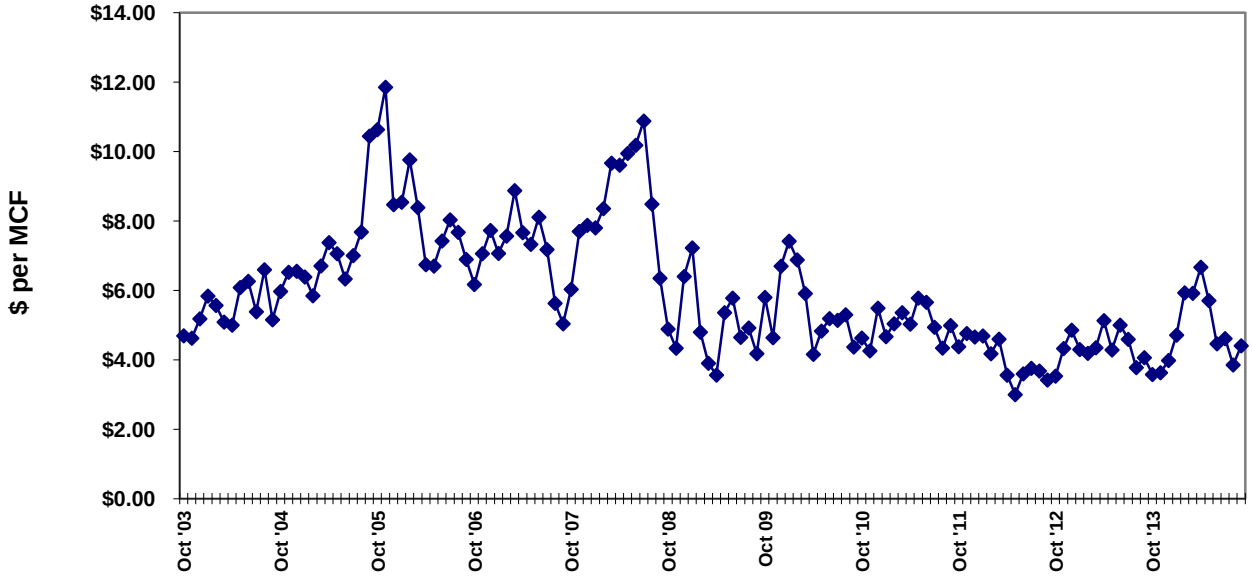
Natural Gas Sales



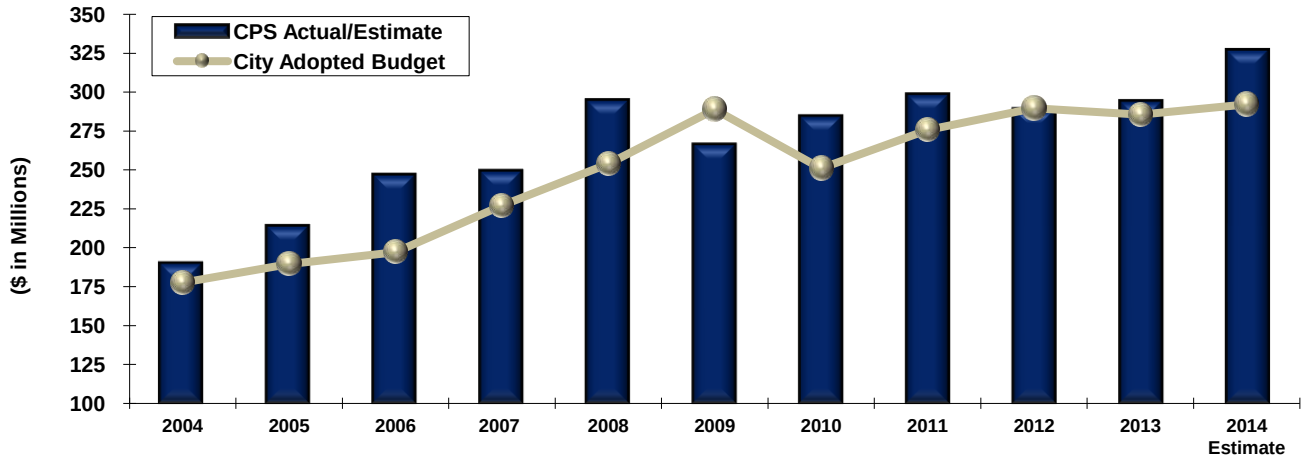
Natural gas costs are a component of CPS Energy's fuel costs which are a pass-through to ratepayers in CPS Energy electric and gas rates and can also significantly affect the City's payment from CPS Energy. The following line graph reflects CPS Energy's historical natural gas prices recovered through its rates as a pass-through.

As illustrated in the graph below, natural gas prices recovered by CPS Energy were $4.69 per MCF (Thousand Cubic Feet) in October 2003 and have fluctuated since that time, reaching a high of $11.85 per MCF in November 2005. In July of 2008, the natural gas costs recovered rose again to $10.88 per MCF and declined to $4.18 per MCF in September 2009. The cost of natural gas recovered by CPS Energy rose to $7.42 in January 2010 but dropped to $4.37 per MCF in September 2010. In FY 2014 the cost of Natural Gas fluctuated between $3.58 per MCF and $6.67 per MCF.

CPS Energy Natural Gas Recovery Costs
(Oct. 2003 - Sept. 2014)



Fluctuations in demand, natural gas costs, and the other aforementioned factors result in the corresponding impacts to the City's total payment from CPS Energy. The graph below reflects the total actual payment from CPS Energy as compared to the adopted budget for the past ten years, including the FY 2014 Estimate.



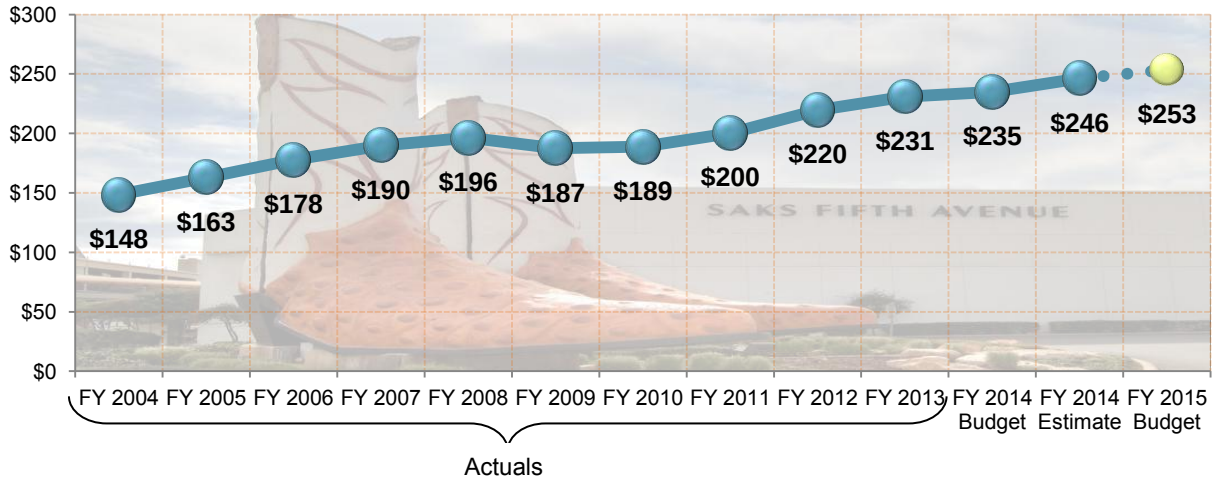
A review of the electric and natural gas sales and natural gas recovery costs graphs in conjunction with the graph on CPS Energy's actual payment to the City demonstrate the correlation between significant fluctuations in the City's payment from CPS Energy and these primary factors.

Sales Tax Revenues– $253.4 million

Sales tax collections have a strong positive correlation to local and national economic conditions. Therefore, current and future years' sales tax revenue projections are based on a regression model utilizing key economic indicators such as local unemployment, consumer price index, San Antonio gross metro product and actual sales subject to tax. Actual sales tax collections for the current year (FY 2015) are projected to be at $253.4 million. The FY 2015 Adopted Budget is projected to be 7.9% higher than the FY 2014 Adopted Budget.

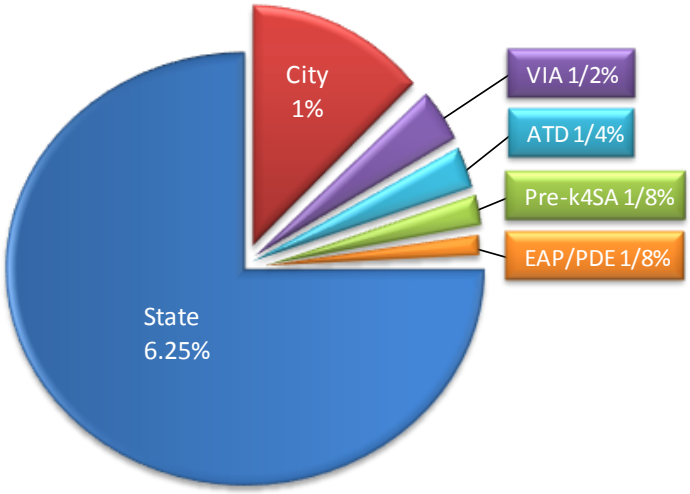
The following chart reflects the 10-year trend in actual collections as compared to the FY 2014 Estimate and FY 2015 Adopted Budget.

Historical Sales Tax Revenues ($ in millions), FY 2004 to FY 2015



The San Antonio Sales tax rate is 8.25%. The adopted General Fund sales tax revenue excludes the sales tax collected by the City for the May 7, 2005 Edwards Aquifer Protection and Parks Development & Expansion venues, Pre-K 4 SA, and the City's share of the Advanced Transportation District. Several entities receive percentages of all sales tax proceeds as summarized in the chart below.

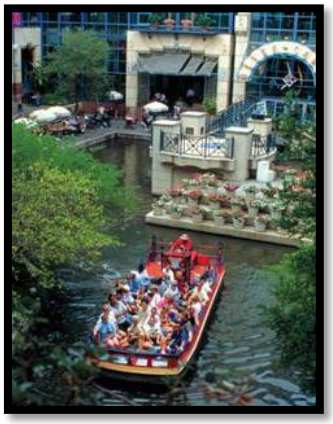
Sales Tax Allocation



ATD: Advanced Transportation District
EAP: Edward Aquifer Protection
PDE: Parks Development & Expansion

Other General Fund Revenues – $210.5 million

Other revenues received by the General Fund include Business and Franchise Tax, payment from the City's Water Utility SAWS, EMS Transport fees, licenses and permits, liquor by the drink and other miscellaneous revenue. The following section highlights some of the major revenues within the Other Revenues category of the General Fund.



Charges for Current Services This category includes revenues related to recreation and culture such as the River Barge and Tower of America revenue contracts. Also included in this category are Library fines and fees, Municipal Court administrative fees; Public Safety related revenues such as those generated by the City's wrecker service contract, EMS Ambulance Service fees, and alarm permit fees. Vital statistics revenues generated by birth and death certificates are also included in this category. The FY 2015 Budget for this revenue category is $63.6 million which represents an 11% increase or $6 million more than the FY 2014 budget. The increase in this category is mainly attributed to an increase in reimbursements for EMS transports from the Ambulance Supplemental Payment Program and an increase in the EMS transport fees.

Business and Franchise Taxes This category is primarily comprised of telecommunication providers' rights-of-ways access line fees and cable television franchise fees. Compensation from telecommunication providers is governed by State Law and is comprised of a monthly fee paid to the City on a quarterly basis for each business line ($4.20) and each residential line ($1.26). These fees change every July 1 and the adjustment is based on ½ of the current CPI. Revenue derived from Certified Telecommunications Providers (CTPs) has been declining based on a decrease in actual line counts as reported by CTPs on a quarterly basis to the Public Utility Commission of Texas. Other Cities throughout Texas, both large and small, are experiencing similar CTP revenue declines. The FY 2015 budget of $31 million is $72,000 more than the FY 2014 Adopted Budget, but $39,000 less than the FY 2014 Revised Budget.

San Antonio Water System (SAWS) The SAWS revenue payment to the City is based on 2.7% of SAWS' total projected revenue for each year of the Forecast period. This payment agreement was initiated in April 1992 when certain City of San Antonio water and waste water systems were consolidated into the San Antonio Water System. The projected revenue for FY 2015 from SAWS is $13.4 million. This is an increase of $1.5 million or 12.3% from the FY 2014 Budget.

Other Resources Other revenues received by the General Fund include delinquent and penalties from property taxes, licenses and permits, fines, liquor by the drink, interest earnings, transfer from other funds, and other miscellaneous revenue. Other resources for the current year are projected to be approximately $86.1 million compared to the FY 2014 Budget of $79.8 million. This $6.3 million increase is largely attributable to an increase in transfer revenues and an increase in the amount collected for the liquor by the drink tax.

The FY 2015 total available resources include $16.4 million from the prior year reserve for a two-year budget plan.

RESTRICTED FUNDS REVENUES

Solid Waste Fund



The Solid Waste Enterprise Fund monitors and records all revenues and expenses associated with the operation and maintenance of the City's Solid Waste and Environmental Services programs. Collected revenues fund various Solid Waste functions including refuse collection, brush and bulky waste collection, recycling programs, collection of household hazardous waste, and environmental programs including the maintenance of closed City landfills. The primary sources of revenue for the Solid Waste Fund are the Solid Waste Fee and Environmental Services Fee. These fees are assessed and billed to the customer monthly within the City Public Service (CPS) Energy billing statement whether serviced by the City or by a contracted hauling company. Collections for FY 2015 for the Solid Waste Fee are projected to be at $78.4 million.

Adopted Solid Waste Monthly Rate To support the adopted program enhancements, and maintain current services SWMD provides, the Solid Waste Fee will increase by $1.00. The Environmental Services Fee will remain unchanged.

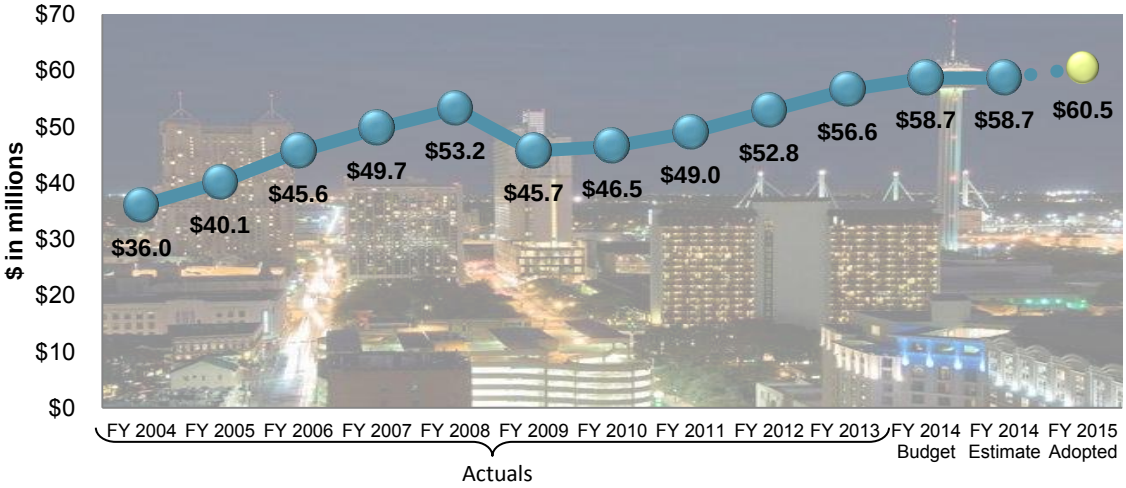
Solid Waste Monthly Rate, FY 2010 – FY 2015 (Adopted)

Rate Analysis	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015 Adopted
Solid Waste Fee	$ 17.44	$ 17.44	$ 17.44	$ 17.44	$ 17.69	$ 18.69
Environmental Fee	1.30	1.30	1.99	1.99	2.24	2.24
Total Monthly Fee	**18.74**	**18.74**	**19.43**	**19.43**	**19.93**	**20.93**
Change ($)	**0.00**	**0.00**	**0.69**	**0.00**	**0.50**	**1.00**

Hotel Occupancy Tax Related Funds

The Hotel Occupancy Tax related Special Revenue funds were established to account for revenues and expenditures generated from all convention, tourism, sports and entertainment related activities. The sources of revenue for this fund include Hotel Occupancy Tax (HOT) and facility rental and service fees from the Henry B. Gonzalez Convention Center and Alamodome.

Historical Hotel Occupancy Tax Revenue, FY 2004 to FY 2015



The current Hotel Occupancy Tax rate of 16.75% levied on every room night charge is broken out at 1.75% for the County, 7% for the City, 6% for the State, and the remaining 2% is a dedicated source of revenue for the Convention Center Expansion Debt Service and future Convention Center projects. Hotel Occupancy Tax revenue projections are based upon an analysis of anticipated lodging demand, projected number of room nights sold, projected average daily room rates, estimated hotel/motel room supply, and the projected rates of inflation.

Actual Hotel Occupancy Tax collections for FY 2014 are estimated to be $58.7 million. HOT tax revenues in FY 2015 are projected to be $60.5 million or 3% higher than the FY 2014 Estimate.

Storm Water Fund

The Storm Water Operating Fund monitors and records all revenues and expenses associated with the operations and maintenance of all City storm water activities. Revenue is generated from a monthly Storm Water Utility Fee initially authorized by City Ordinance in FY 1993. The Storm Water Utility Fee supports City programs and activities responsible for storm water pollution prevention and drainage improvements as federally mandated through the Water Quality Act of 1987. The fee is assessed to all properties platted within the City that receive water service or sanitary sewer service and is structured with customer classifications and tiers based on parcel size and land use. Programs supported by the Storm Water Fee include River Maintenance, Vegetation Control, Tunnel Operations, Street Cleaning, Engineering, and Floodplain Management.

The FY 2015 Adopted Budget for the Storm Water Operating Fund is $40.7 million. The Adopted Budget includes $30.9 million for operating expenses including personnel costs and payments to the San Antonio Water System (SAWS) for services related to compliance with the Texas Commission on Environmental Quality permit requirements.

The Storm Water Fee was established in FY 1993. Since its establishment, the rate for the Storm Water Utility Fee has increased five times. The FY 2015 Adopted Budget does not include a Storm Water Utility Fee increase.

Revenue Enhancements

FY 2015 REVENUE DETAIL REPORT

ALL FUNDS REVENUE ENHANCEMENTS

FUND

Department Revenue Enhancement Descriptions	FY 2014 Rate	FY 2015 Rate	New Revenue Amount
GENERAL FUND			
Animal Care Services			
Livestock Vaccination Services Fee	N/A	$100	$2,500
Animal Exhibit Permit	$100	$200	$2,200
Pet Shop Permit	$150	$200	$2,800
Center City Development & Operations			
SAWS Waivers Program Application Fee	N/A	$100	$6,000
Inner City Incentive Fund (ICIF) Loan/Mixed Use Forgivable Loan Application Fee	N/A	0.1% of ICIF Amount	$3,215
Center City Housing Incentive Policy (CCHIP) Application Fee	N/A	10 year tax rebate: $1,500; 15 year tax rebate: $2,250	$20,250
Inner City Reinvestment Infill Policy (ICRIP) Application Fee	N/A	$100	$25,000
City Clerk			
Shipping & Handling Fee	N/A	Standard Certified Mail with Receipt Requested: $11.20; Overnight Certified Mail with Receipt Requested: $24.25	$52,162
Fire			
EMS Transport Fees	$800	$950	$1,750,050

FY 2015 REVENUE DETAIL REPORT

ALL FUNDS REVENUE ENHANCEMENTS

FUND

Department Revenue Enhancement Descriptions	FY 2014 Rate	FY 2015 Rate	New Revenue Amount
GENERAL FUND			
Health			
Private Insurance Billing	N/A	As a result of the Affordable Care Act, all medical providers are now required to charge fees to private insurance companies for services rendered to patients seen at TB, STD, and Immunization Clinics with private health insurance.	$60,000
New Laboratory Fees	N/A	RPR Screen (Qual): $3.67; RPR Quantitative: $13.97; TPPA: $6.23; CT/GC Combo amplified DNA probe: $30.90; HIV Ag/Ab Combo EIA Screen: $4.56; HIV Western Blot: $46.45; Frozen Dessert Petri Film Aerobic Count: $7.98; T-SPOT: $69.00; Water Bacteriology: $25.00	$25,229
Water Testing Fee	$20	$25	$8,805
Library			
Lost & Damaged Mobile Device Accessories	N/A	$21	$210
Lost & Damaged Mobile Device Case	N/A	$22	$220
Lost & Damaged Mobile Device	N/A	$240	$2,400

FY 2015 REVENUE DETAIL REPORT

ALL FUNDS REVENUE ENHANCEMENTS

FUND

Department Revenue Enhancement Descriptions	FY 2014 Rate	FY 2015 Rate	New Revenue Amount
GENERAL FUND			
Library			
Mobile Device Overdue Fine	N/A	$5 per day	$470
Municipal Court			
Kiosk Convenience Fee	N/A	$4	$15,200
Office of Historic Preservation			
Permit – Commercial Vacant Building Registration Fee	N/A	$750	$300,000
Inspection – Vacant Building Registration	N/A	$.01 per sq. ft., with a $50 minimum	$32,500
Permit – Residential Vacant Building Registration Fee	N/A	$250	$62,500
Parks & Recreation			
Swimming Lesson Fees	Private Lessons $35	Private Lessons $50	$5,000
Water Fitness	$30 per month	$40 per month	$870
Special Event Fee	Attendance 400 or less: $350; Attendance 401-1000: $650; Attendance 1001 or more: $1,000; Non-Profit Rates: Attendance 400 or less: $250; Attendance 401-1000: $500; Attendance 1001 or more: $800	Attendance 400 or less: $450; Attendance 401-1000: $750; Attendance 1001 or more: $1,100; Non-Profit Rates: Attendance 400 or less: $350; Attendance 401-1000: $600; Attendance 1001 or more: $900	$18,700
		GENERAL FUND Total	**$2,396,281**

FY 2015 REVENUE DETAIL REPORT

ALL FUNDS REVENUE ENHANCEMENTS

FUND / *Department* / Revenue Enhancement Descriptions	FY 2014 Rate	FY 2015 Rate	New Revenue Amount
AIRPORT OPERATING & MAINTENANCE FUND			
Aviation			
Lost or Damaged Parking Access Cards	$15	$25	$6,880
		AIRPORT OPERATING & MAINTENANCE FUND Total	**$6,880**

FY 2015 REVENUE DETAIL REPORT

ALL FUNDS REVENUE ENHANCEMENTS

FUND / *Department* / Revenue Enhancement Descriptions	FY 2014 Rate	FY 2015 Rate	New Revenue Amount
HOTEL OCCUPANCY TAX FUND			
Convention & Sports Facilities			
Parking Fee	$10	$15	$586,685
Ticket Service Charge Fee	N/A	$2	$898,770
Facility Renewal & Improvement Fee	$0.50	$1.50	$442,804
Convention & Visitors Bureau			
City Employee Rate for Certified Tourism Ambassador Certification	$40	$25	$4,410
Group Rate for Certified Tourism Ambassador Certification	$25	$10	($2,010)
		HOTEL OCCUPANCY TAX FUND Total	**$1,930,659**

FY 2015 REVENUE DETAIL REPORT

ALL FUNDS REVENUE ENHANCEMENTS

FUND / *Department* / Revenue Enhancement Descriptions	FY 2014 Rate	FY 2015 Rate	New Revenue Amount
PARKING FUND			
Center City Development & Operations			
IH 35 Lots Daily Rate	$2.50	$3.00	$23,220
Dolorosa Lot Flat Rate	$8	$5	$5,000
Houston Nolan Lot Flat Rate	N/A	$5	$9,600
Finesilver Lot Daily Rate	N/A	$1	$5,625
Finesilver Lot Monthly Rate	N/A	$25	$4,500
Houston Nolan Lot Daily Rate	$2.50	$3.00	$25,308
		PARKING FUND Total	**$73,253**

FY 2015 REVENUE DETAIL REPORT

ALL FUNDS REVENUE ENHANCEMENTS

FUND / *Department* / Revenue Enhancement Descriptions	FY 2014 Rate	FY 2015 Rate	New Revenue Amount
SOLID WASTE OPERATING & MAINTENANCE FUND			
Solid Waste Management			
Increase Monthly Solid Waste Fee by $1.00	$17.69 per month	$18.69 per month	$4,193,901
SOLID WASTE OPERATING & MAINTENANCE FUND Total			**$4,193,901**


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

PROGRAM CHANGES

Improvements

FY 2015 ADOPTED PROGRAM CHANGES

GENERAL FUND IMPROVEMENTS

FUND

Department **Improvement Title and Description**	**FY 2015 Amount**	**Recurring Amount**	**Civilian Positions**
GENERAL FUND			
Animal Care Services			
Pet Abandonment Enforcement Initiative Provides funding to implement a Pet Abandonment Enforcement initiative. This initiative allows Animal Care Services to make proactive attempts to collect fees for pet owners who abandon their pet at ACS facilities.	26,824	26,824	0
Maintain 80% Live Release Rate Provides funding for additional spay and neuter surgeries as well as required medical treatment associated with an 80% live release rate.	200,000	200,000	0
Trap Spay/Neuter Release Program Adds 1 Animal Care Specialist to continue a grant-funded program providing more than 3,500 spay/neuter surgeries in the community per year. Grant funding for this program expires in April 2015.	86,569	103,054	1
Restructure Dispatch Services Converts 1.5 full-time equivalents in temporary services to a full-time Dispatcher position. This improvement increases efficiency by eliminating repetitive training of temporary staff. This improvement is tied to a reduction.	0	0	1
Restructure Spay/Neuter Surgery Services Provides funding to hire 2 Veterinarian positions while reducing the use of contract veterinarians. This improvement is tied to a reduction.	0	0	2
Animal Care Services Total	313,393	329,878	4

FY 2015 ADOPTED PROGRAM CHANGES

GENERAL FUND IMPROVEMENTS

FUND

Department **Improvement Title and Description**	FY 2015 Amount	Recurring Amount	Civilian Positions
GENERAL FUND			
Center City Development & Operations			
Add Additional Resources for HemisFair Park Area Redevelopment Corporation (HPARC) Office Adds additional resources for HPARC office, which promotes the revitalization efforts of HemisFair Park and its surrounding area to encourage economic development, business, housing, and commercial activity. This improvement contributes to a total HPARC allocation of $1,426,680.	276,680	316,444	0
Add 1 Contract Coordinator Adds 1 Contract Coordinator position to execute and administer economic development incentive agreements.	56,034	70,741	1
Center City Development & Operations Total	332,714	387,185	1
Code Enforcement Services			
Add Resources for Additional Targeted Neighborhood Code Enforcement Sweeps Adds resources for additional abatement of overgrown lots via targeted neighborhood Code Enforcement sweeps.	25,000	25,000	0
Code Enforcement Services Total	25,000	25,000	0

FY 2015 ADOPTED PROGRAM CHANGES

GENERAL FUND IMPROVEMENTS

FUND

Department **Improvement Title and Description**	**FY 2015 Amount**	**Recurring Amount**	**Civilian Positions**
GENERAL FUND			
Culture & Creative Development			
Add Resources Feasibility Business Plan Provides funding to support the Esperanza Peace and Justice Center's development of a feasible business plan that identifies and details the potential use, services and related operating costs to activate the Lerma Building once it is refurbished.	25,000	0	0
Add 1 Special Activities Coordinator for Mission Marquee Plaza Adds 1 Special Activities Coordinator to support programming activities at Mission Marquee Plaza (formerly Mission Drive-In). This position will support the facility activities, including daily operations and logistics. It is anticipated that 62 events will be held at Mission Marquee Plaza. Events include movie presentations, live performances, and community celebrations.	42,624	51,874	1
Better Utilization of Maverick Plaza and La Villita Adds funding for improved utilization at Maverick Plaza and La Villita between South Alamo Street and the La Villita Historic Arts Village.	200,000	0	0
Culture & Creative Development Total	267,624	51,874	1
Fire			
Add 2 Civilian Positions to Manage Ambulance Supplemental Payment Program Adds 2 positions to manage the department's ambulance supplemental payment program. This improvement is in conjunction with the reduction to eliminate Fire's ambulance supplemental payment program management contract.	229,317	196,381	2
Add 2 Project Managers to the Technical Services Division Adds 2 additional Project Managers to the Technical Services Division. This improvement is in conjunction with the reduction to re-deploy 11 administrative uniform employees to field work.	170,748	155,748	2
Fire Total	400,065	352,129	4

FY 2015 ADOPTED PROGRAM CHANGES

GENERAL FUND IMPROVEMENTS

FUND

Department **Improvement Title and Description**	**FY 2015 Amount**	**Recurring Amount**	**Civilian Positions**
GENERAL FUND			
Health			
Add Resources for Neighborhood Partnerships Adds resources for Neighborhood Partnerships, which is a program to encourage residents to become active in their neighborhoods with the goal of reducing obesity. This will provide funding to complete an assessment of the neighborhood and develop an intervention plan to address obesity. Currently, there are 10 Neighborhood Partnerships strategically situated in San Antonio funded through grants; with this funding there will be a total of 11.	68,000	68,000	0
Air Quality Inspections Adds 1 Inspector and equipment necessary to license and inspect commercial sources of air pollution located in the City. Improvement will allow for handling air pollution complaints associated with these businesses.	108,796	79,796	1
Health Total	176,796	147,796	1
Human Services			
Ambassador Program Provides additional funding to expand the City's Ambassador Program. The Ambassador Program is an internship program for students enrolled in college. The additional funds will provide for 60 additional slots in the program for a total of 120.	209,212	209,212	0
Add Resources to Support Human and Workforce Development Delegate Agencies Reallocates $278,000 in existing resources and adds $459,949 to support Centro Med, San Antonio Food Bank, Project Quest, and Each One Teach One.	459,949	459,949	0
Human Services Total	669,161	669,161	0

FY 2015 ADOPTED PROGRAM CHANGES

GENERAL FUND IMPROVEMENTS

FUND

Department / Improvement Title and Description	FY 2015 Amount	Recurring Amount	Civilian Positions
GENERAL FUND			
Intergovernmental Relations			
Transition Office of Military Affairs to General Fund	147,600	147,600	0
Transitions Office of Military Affairs (OMA) operations to the General Fund. OMA has previously been grant funded by the Department of Defenses' Office of Economic Adjustment, but future grant funding is uncertain.			
Intergovernmental Relations Total	147,600	147,600	0
Library			
Enhanced Adult Education and Literacy Program	342,773	342,773	3
Provides funding for 3 positions to implement an adult learning lab focused on adult basic education, English as a Second Language, and digital literacy. This program also incorporates case management and financial counseling.			
Library Total	342,773	342,773	3
Office of Historic Preservation			
Vacant Building Registration Pilot Program	375,593	293,233	4
Adds resources for the new Vacant Building Registration Pilot Program. The improvement adds 4 positions: 1 Special Projects Manager, 2 Code Enforcement Officers, and 1 Administrative Assistant to implement and enforce the new initiative.			
Office of Historic Preservation Total	375,593	293,233	4

FY 2015 ADOPTED PROGRAM CHANGES

GENERAL FUND IMPROVEMENTS

FUND

Department Improvement Title and Description	FY 2015 Amount	Recurring Amount	Civilian Positions
GENERAL FUND			
Parks & Recreation			
Convert Open Play Center to Full Service Center Provides funding to convert operations at Normoyle Community Center in Council District 5 from an open play center with limited offerings to a full service center which provides regular structured programming year round.	75,743	106,469	2
Adds Funds to Enhance Woodlawn WiFi Room Funds will provide programming, marketing and/or amenities for the Woodlawn Lake Park WiFi room.	25,000	0	0
Extended Pools Season Efficiency Reallocates $130,000 from Spring Break and October operations at four pools including Heritage, Lady Bird Johnson, Southside Lions, and Woodlawn. Funding will allow for the pools to be open on Sunday from 1:00 pm to 7:00 pm during the extended season schedule from the beginning of May through mid-June and mid-August through the end of September.	0	0	0
Add Resources for Ojeda Park Adds resources for outdoor exercise equipment to be installed at Ojeda Park.	55,000	0	0
Parks & Recreation Total	155,743	106,469	2

FY 2015 ADOPTED PROGRAM CHANGES

GENERAL FUND IMPROVEMENTS

FUND

Department **Improvement Title and Description**	**FY 2015 Amount**	**Recurring Amount**	**Civilian Positions**
GENERAL FUND			
Planning & Community Development			
Urban Land Institute East Commerce Study Adds funding to support the ongoing research related to the Urban Land Institute East Commerce Study. The added resources will further allow the City to development a plan that facilitates implementation of redevelopment activities and growth along the East Commerce Street corridor and in St. Paul Square.	50,000	0	0
Add 3 Planner Positions for Comprehensive Plan and Annexation Program Adds 3 Planner positions for the development and implementation of the City's first Comprehensive Plan and Annexation Program. These positions will be responsible for coordinating stakeholder meetings, conducting research, and developing in-house policy recommendations.	417,562	321,303	3
Let's Paint Home Improvement Program Provides funding to support the Let's Paint Home Improvement Program in Council District 5. The Let's Paint District 5 program is a community development program designed to assist home owners with exterior paint and minor exterior repairs for the home.	200,000	200,000	0
Planning & Community Development Total	667,562	521,303	3
Police			
Mobility Team for In-Car Video Support Adds funding for 6 full-time positions to support the Police In-Car Video System. This allows technicians to expedite repairs by traveling to substations instead of requiring officers to travel to Public Safety Headquarters.	300,356	369,606	6
Police Total	300,356	369,606	6

FY 2015 ADOPTED PROGRAM CHANGES

GENERAL FUND IMPROVEMENTS

FUND

Department **Improvement Title and Description**	**FY 2015 Amount**	**Recurring Amount**	**Civilian Positions**
GENERAL FUND			
Transportation & Capital Improvements			
Add Resources for Additional Pedestrian Safety Improvements Adds additional resources for pedestrian safety improvements around schools throughout the City. A total of an additional $1 million is allocated for pedestrian safety improvements, of which $838,010 is in the Capital Improvements Program.	161,990	156,299	2
Increase Street Maintenance Program Adds $10 million to the Street Maintenance Program to complete additional Street Projects and maintain an overall Pavement Condition Index of 70. Timely maintenance of the street rework extends pavement life. A total of an additional $15 million is allocated for the Street Maintenance Program, of which $5 million is in the Capital Improvements Program.	10,000,000	10,000,000	0
Add Alley Maintenance Crew Adds 7 positions for an in-house Alley Maintenance crew. This crew will maintain and pave service alleys utilized by the Solid Waste Management Department to provide garbage and recycling services to the community.	509,302	494,361	7
Transportation Planning Study Provides funding for a Strategic Multi-Modal Transportation Plan to articulate the City's transportation strategy and serve as a tool that can be utilized in subsequent years by the City and policy makers to analyze annual transportation priorities. The plan includes a multi-modal approach to meet future transportation needs and best meet overall community short-term and long-term goals. Multi-modal transportation includes driving, walking, bicycling, and riding transit. The total project cost is $3 million; $2 million is funded by the MPO and the City funds $1 million over two years (FY 2015 and FY 2016).	500,000	500,000	0
Transportation & Capital Improvements Total	11,171,292	11,150,660	9
GENERAL FUND TOTAL	15,345,672	14,894,667	38

FY 2015 ADOPTED PROGRAM CHANGES

RESTRICTED FUNDS IMPROVEMENTS

FUND

Department / Improvement Title and Description	FY 2015 Amount	Recurring Amount	Civilian Positions
ADVANCED TRANSPORTATION DISTRICT FUND			
Transportation & Capital Improvements			
Expansion of Traffic Management Center Hours of Operations	89,249	103,362	2
Provides funding for 2 Senior Electronic Technicians to expand the hours of operation at the Traffic Management Center. This allows the center to expand its operations by 20 hours and provide weekend coverage.			
Transportation & Capital Improvements Total	89,249	103,362	2
ADVANCED TRANSPORTATION DISTRICT FUND TOTAL	89,249	103,362	2

FY 2015 ADOPTED PROGRAM CHANGES

RESTRICTED FUNDS IMPROVEMENTS

FUND

Department Improvement Title and Description	FY 2015 Amount	Recurring Amount	Civilian Positions
AIRPORT OPERATING & MAINTENANCE FUND			
Aviation			
Add Property and Construction Inspector (Senior Construction Inspector) Adds 1 Property and Construction Inspector. This position is responsible for implementing the Aviation Property and Inspection Program for better asset management.	53,244	61,689	1
Facilities and Maintenance Improvement Adds 1 Senior Building Maintenance Mechanic and 1 HVAC II Technician. Both the Mechanic and Technician will fill gaps in the staffing requirements to maintain the 24/7 operation to provide more efficient response time to work orders and efficiency requests.	110,100	90,533	2
Planning and Development Improvement Adds 1 Management Analyst and 1 Principal Planner. The analyst will prepare and monitor annual division budgets as well as capital and non-capital budgets. The planner will manage and coordinate the collection and validation of data, and its submission to the Federal Aviation Administration.	123,168	137,157	2
Operations Improvement Adds 1 Integrated Control Center (ICC) Manager to manage the new ICC which will provide a holistic airport information and response center that supports all aspects of Airport operations. Adds 1 Airport Emergency Manager. The Emergency Manager will be responsible for creating a dedicated focus on improving emergency protocol. Adds 1 Senior Special Projects Manager (SSPM). The SSPM will work directly with the ICC Manager to help implement the solutions for the ICC.	219,879	274,596	3
Aviation Total	506,391	563,975	8
AIRPORT OPERATING & MAINTENANCE FUND TOTAL	506,391	563,975	8

FY 2015 ADOPTED PROGRAM CHANGES

RESTRICTED FUNDS IMPROVEMENTS

FUND

Department **Improvement Title and Description**	**FY 2015 Amount**	**Recurring Amount**	**Civilian Positions**
ENERGY EFFICIENCY FUND			
Office of Sustainability			
Create Sustainability Plan Adds funding for consulting services to develop a sustainability plan for the City and greater San Antonio community in coordination with the development of the City's comprehensive and transportation plans.	200,000	0	0
Office of Sustainability Total	200,000	0	0
ENERGY EFFICIENCY FUND TOTAL	200,000	0	0

FY 2015 ADOPTED PROGRAM CHANGES

RESTRICTED FUNDS IMPROVEMENTS

FUND

Department Improvement Title and Description	FY 2015 Amount	Recurring Amount	Civilian Positions
HOTEL OCCUPANCY TAX FUND			
Convention & Visitors Bureau			
Television/Broadcast Marketing Provides funding for television and broadcast marketing to increase brand awareness and consideration for San Antonio as a travel destination. The investment could increase the number of times an ad is seen by 7.5 to 8.0 million. (Funds are reallocated from FY 2014 savings.)	500,000	500,000	0
Advertising/Marketing to Protect and Expand Geographic Reach Provides funding for advertising and marketing through print, digital, radio and other Texas advertising mediums. Funding is also included to support the branding and awareness of San Antonio outside the State of Texas. (Funds are reallocated from FY 2014 savings.)	200,000	200,000	0
Hosting Obligation Reserve Provides funding for a hosting obligation reserve for future convention/major event opportunities, reducing the need to divert operational resources. (Funds are reallocated from FY 2014 savings.)	200,000	200,000	0
Convention & Visitors Bureau Total	900,000	900,000	0
Culture & Creative Development			
La Villita Marketing Plan Adds funds for consulting, creative design and management services to plan, develop and implement a new La Villita marketing campaign.	170,000	0	0
La Villita Website Development Adds funds for a new dynamic, vibrant website to mirror the new marketing campaign.	70,000	0	0
Culture & Creative Development Total	240,000	0	0
HOTEL OCCUPANCY TAX FUND TOTAL	1,140,000	900,000	0

FY 2015 ADOPTED PROGRAM CHANGES

RESTRICTED FUNDS IMPROVEMENTS

FUND

Department / Improvement Title and Description	FY 2015 Amount	Recurring Amount	Civilian Positions
JUVENILE CASE MANAGER FUND			
Municipal Court			
Uniform Truancy Case Management Program	413,547	413,547	8
Provides funding for 8 positions within the Juvenile Case Manager Program that supervise the court's orders in juvenile cases and provide preventive services to children considered at risk for entering the juvenile justice system. Bexar County and the City of San Antonio have entered into an Interlocal Agreement to provide for a Uniform Truancy Case Management Program to centralize the filing and handling of truancy cases in Bexar County. The County has agreed to provide revenue in their Juvenile Case Manager Fund to the City. Eighty-five percent (85%) of the cost of this improvement is reimbursed by Bexar County. Fifteen percent (15%) of the cost is paid from the City's Juvenile Case Manager Fund.			
Municipal Court Total	413,547	413,547	8
JUVENILE CASE MANAGER FUND TOTAL	413,547	413,547	8

FY 2015 ADOPTED PROGRAM CHANGES

RESTRICTED FUNDS IMPROVEMENTS

FUND

Department **Improvement Title and Description**	**FY 2015 Amount**	**Recurring Amount**	**Civilian Positions**
LIABILITY INSURANCE FUND			
Finance			
Internalize the Handling of Liability Claims	0	0	6
Expands the Claims Administration division to include 6 new safety positions to internalize the handling of liability claims. The cost of this improvement is offset by anticipated liability claims savings. $197,321 is the anticipated net savings in FY 2015.			
Finance Total	0	0	6
LIABILITY INSURANCE FUND TOTAL	0	0	6

FY 2015 ADOPTED PROGRAM CHANGES

RESTRICTED FUNDS IMPROVEMENTS

FUND

Department / Improvement Title and Description	FY 2015 Amount	Recurring Amount	Civilian Positions
MARKET SQUARE FUND			
Culture & Creative Development			
Add 1 Special Activities Coordinator for Market Square	42,624	51,874	1
Adds 1 Special Activities Coordinator to support activities at Market Square and enhance the visitor experience through increased event planning and coordination. This position will also perform contract monitoring, public relations, and project management.			
Upgrade Market Square Bathroom Facilities	450,000	0	0
Adds funding to address drainage and filtration of the Market Square bathroom facilities. Funds were added in FY 2014 to begin renovation design. Funds in FY 2015 will be utilized for construction and project completion.			
Culture & Creative Development Total	492,624	51,874	1
MARKET SQUARE FUND TOTAL	492,624	51,874	1

FY 2015 ADOPTED PROGRAM CHANGES

RESTRICTED FUNDS IMPROVEMENTS

FUND

Department Improvement Title and Description	FY 2015 Amount	Recurring Amount	Civilian Positions
PURCHASING & GENERAL SERVICES FUND			
Finance			
Development of Internal Electronic Catalog System Provides funding for the development of electronic catalogs for the purchase of goods and services. This effort allows City staff to view and purchase available items and services at the contracted price in a uniform format. The cost of this improvement is offset by the reduction of one purchasing position.	94,067	34,067	0
Price Comparison of Procurements Provides funding for conducting a benchmark analysis of the City's contract pricing for specified commodities and categories with other comparable government entities.	100,000	100,000	0
Finance Total	194,067	134,067	0
PURCHASING & GENERAL SERVICES FUND TOTAL	194,067	134,067	0

FY 2015 ADOPTED PROGRAM CHANGES

RESTRICTED FUNDS IMPROVEMENTS

FUND

Department Improvement Title and Description	FY 2015 Amount	Recurring Amount	Civilian Positions
SOLID WASTE OPERATING & MAINTENANCE FUND			
Solid Waste Management			
Variable Rate Pricing	207,633	4,723,872	0
Provides funding to implement Variable Rate Pricing in FY 2016. Includes FY 2015 purchase of trucks and carts to have ready by the beginning of FY 2016. FY 2016 program costs include funding for additional carts, trucks, personnel, and marketing as the program expands to over half of Solid Waste customers by the end of FY 2016.			
Solid Waste Management Total	207,633	4,723,872	0
SOLID WASTE OPERATING & MAINTENANCE FUND TOTAL	207,633	4,723,872	0

FY 2015 ADOPTED PROGRAM CHANGES

RESTRICTED FUNDS IMPROVEMENTS

FUND

Department Improvement Title and Description	FY 2015 Amount	Recurring Amount	Civilian Positions
STORM WATER OPERATING FUND			
Transportation & Capital Improvements			
State Environmental Quality Permit Requirements Provides funding for Texas Commission on Environmental Quality (TCEQ) permit requirements, including outfall mapping and San Antonio water quality ultraviolet (UV) facility maintenance. A position was added to maintain the water quality UV facility at the San Antonio Zoo.	717,882	717,882	1
Increase Mowing Cycles Realigns services to allow for 6 mowing cycles during the growth season and to provide maintenance for completed Capital Improvement Program projects in the right-of-way or drainage channels.	403,917	403,917	3
Storm Water Resource Improvement Adds 14 positions to create a comprehensive right-of-way mowing program, which provides mowing to all arterial streets located along the Major Thoroughfare Plan at a frequency of 6 cycles per year. The improvement costs include funding for additional mowers, trucks, and trailers.	994,098	645,746	14
Adult Education and Outreach Program Adds funds to develop an adult education program to educate residents on proper disposal of waste water, hazardous waste and pesticides as required by the State of Texas.	135,030	135,030	0
Storm Water Utility Fee Management Adds 3 positions to facilitate inquiries and appeals related to the Storm Water Utility Fee.	148,663	148,663	3
Tunnel Maintenance Provides funding to configure software necessary to perform video inspections of the underground storm drain in FY 2016 as required by State of Texas MS4 Permit.	250,000	250,000	0
Transportation & Capital Improvements Total	2,649,590	2,301,238	21
STORM WATER OPERATING FUND TOTAL	2,649,590	2,301,238	21

FY 2015 ADOPTED PROGRAM CHANGES

RESTRICTED FUNDS IMPROVEMENTS

FUND

Department Improvement Title and Description	FY 2015 Amount	Recurring Amount	Civilian Positions
WORKERS' COMPENSATION FUND			
Finance			
City Employee Safety Program Provides funding for the development and implementation of a program aimed at reducing injuries, collisions, and occupational exposures for City employees. The program adds 1 Sr. Safety Coordinator and 1 Safety Coordinator.	140,002	135,682	2
Expanded Drug and Alcohol Testing Expands the Drug and Alcohol Testing Program to improve safety and standardize practices throughout the City of San Antonio organization.	31,607	31,607	0
Department of Transportation Medical Recertification Provides resources necessary to adopt the Department of Transportation federal guidelines that require medical recertification for Commercial Driver's License holders. Planning stages for this program begin in FY 2015 with phased implementation in FY 2016. This expansion improves safety and standardizes practices throughout the City of San Antonio organization.	0	49,425	0
Bloodborne Pathogens Program Provides education and vaccination opportunities to City of San Antonio employees with increased exposure to bloodborne pathogens. This expansion improves safety and standardizes practices throughout the City of San Antonio organization.	58,500	58,500	0
Finance Total	230,109	275,214	2
WORKERS' COMPENSATION FUND TOTAL	230,109	275,214	2


CITY OF SAN ANTONIO
TEXAS
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Mandates

FY 2015 ADOPTED PROGRAM CHANGES

GENERAL FUND MANDATES

FUND

Department **Mandate Title and Description**	**FY 2015 Amount**	**Recurring Amount**	**Civilian Positions**
GENERAL FUND			
Fire			
Collective Bargaining Agreement Provides funding to address ongoing annual costs such as step increases, longevity pay, and retiree health insurance.	654,344	1,901,647	0
Fire Total	654,344	1,901,647	0
Human Services			
District 5 Senior Center Supports the operation and general maintenance of the new 15,652 square foot District 5 Senior Center. The new center is scheduled to open in May 2015. Funds support 4 new positions and a vehicle to be used in transporting seniors to and from the center.	487,392	608,573	4
District 10 Senior Center Supports the operation and general maintenance of the new Northeast Comprehensive Senior Center, a 2012 bond project located in Council District 10. The new center is scheduled to open in September 2015. Funds support 1 full-time position in FY 2015 and 1 additional position in FY 2016 at the center. Funds are needed to support meals and activities due to increased attendance of approximately 270 additional seniors per day.	57,825	314,213	1
Human Services Total	545,217	922,786	5
Library			
District 9 Branch Library Supports the operation and general maintenance of the new 10,000 square foot District 9 Branch Library. The new Branch Library is scheduled to open in FY 2015 with a 56 hour per week schedule. Funds support 14 new positions and funding for books, materials, and equipment to maintain operations.	303,169	835,224	14
Library Total	303,169	835,224	14

FY 2015 ADOPTED PROGRAM CHANGES

GENERAL FUND MANDATES

FUND

Department / Mandate Title and Description	FY 2015 Amount	Recurring Amount	Civilian Positions
GENERAL FUND			
Parks & Recreation			
Linear Greenway Operations & Maintenance	286,768	618,566	3
Adds staff and equipment to support the maintenance of additional miles of greenway and multi-use trails acquired through the Sales Tax Venues. In FY 2015 the City anticipates adding approximately 9.1 miles of greenway with 39 new components added to trail heads and along the greenway.			
Parks Projects Acquisition & Development	274,638	565,874	3
Provides for the maintenance of additional acres, facilities and parks developed through bond issues, grants and other funds. In FY 2015 approximately 50.5 new acres, 4.15 miles of exercise trails, and 82 new components will be added to the park inventory.			
HemisFair Park's Play Escape, also known as Yanaguana Garden	414,960	699,936	6
Supports new improvements associated with HemisFair Park redevelopment and creation of the HemisFair Park's Play Escape, also known as Yanaguana Garden. The new play area will encompass water fountains, splash pad, playground, large planting areas, and other amenities. Funds support the safety, sanitation and maintenance of all features, fountains, water areas, and large play structures.			
Parks & Recreation Total	976,366	1,884,376	12
Police			
Collective Bargaining Agreement	2,229,491	4,199,697	0
Provides funding to address ongoing annual costs such as step increases, longevity pay, and retiree health insurance.			
Parks Police Meet & Confer	109,200	109,200	0
Adds funding to comply with Article 9 of the Meet & Confer Agreement and establishes a $1,280 annual clothing allowance for Park Police.			
Police Total	2,338,691	4,308,897	0

FY 2015 ADOPTED PROGRAM CHANGES

GENERAL FUND MANDATES

FUND

Department / Mandate Title and Description	FY 2015 Amount	Recurring Amount	Civilian Positions
GENERAL FUND			
Transportation & Capital Improvements			
Maintenance of Texas Department of Transportation (TxDOT) Turnback Roads	21,576	26,970	0
Provides funding to maintain 21.8 miles of roads as part of the Texas Department of Transportation (TxDOT) Turnback Proposal as approved on January 30, 2014. The ordinance approved an inter-local agreement between the City and TxDOT wherein the City will assume maintenance responsibility of nine state roadways totaling 21.8 miles.			
Landfill Contract Increase	17,403	15,579	0
Provides funding to dispose of waste materials generated by street maintenance operations under the terms of the City's solid waste disposal contracts. The disposal contracts will increase based on the Consumer Price Index.			
Transportation & Capital Improvements *Total*	38,979	42,549	0
GENERAL FUND TOTAL	4,856,766	9,895,479	31

FY 2015 ADOPTED PROGRAM CHANGES

RESTRICTED FUNDS MANDATES

FUND

Department **Mandate Title and Description**	**FY 2015 Amount**	**Recurring Amount**	**Civilian Positions**
HOTEL OCCUPANCY TAX FUND			
Convention & Visitors Bureau			
CVB Hosting Obligations Provides funding for the annual contractual obligations incurred to support major conventions, meetings, and/or events. Every year the department negotiates with various nationally prominent organizations to successfully ensure the selection of San Antonio as the destination for their annual meetings, conventions, and/or special events.	2,540,380	0	0
Convention & Visitors Bureau Total	2,540,380	0	0
HOTEL OCCUPANCY TAX FUND TOTAL	2,540,380	0	0

FY 2015 ADOPTED PROGRAM CHANGES

RESTRICTED FUNDS MANDATES

FUND *Department* Mandate Title and Description	FY 2015 Amount	Recurring Amount	Civilian Positions
STORM WATER OPERATING FUND			
Transportation & Capital Improvements			
Texas Department of Transportation (TxDOT) Turnback Mowing Contract Provides funding for mowing an additional 87.07 acres of rights-of-way and medians through the TxDOT Turnback agreement.	23,509	1,328	0
Transportation & Capital Improvements Total	23,509	1,328	0
STORM WATER OPERATING FUND TOTAL	23,509	1,328	0


CITY OF SAN ANTONIO
TEXAS
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Reductions

FY 2015 ADOPTED PROGRAM CHANGES

GENERAL FUND REDUCTION/REDIRECTIONS

FUND

Department **Reduction Title and Description**	FY 2015 Amount	Recurring Amount	Civilian Positions
GENERAL FUND			
Animal Care Services			
Restructure Spay/Neuter Surgery Services	14,533	33,708	0
Restructures spay/neuter surgery services offered by Animal Care Services by redirecting the funds used for contract veterinarians to hire 2 staff veterinarians. This reduction is tied to an improvement			
Restructure Dispatch Services	3,378	3,378	0
Redirects funding used for temporary employee services to fund 1 full time Dispatch position. This reduction is tied to an improvement.			
Relocation of Animal Kennel Services	290,328	301,642	6
Reduces 6 positions through relocation of the City's animal kennels at Brooks City Base to new kennels operated by the Animal Defense League. These new kennels will allow the City to maintain its current kennel capacity.			
Eliminate Free Licensing Initiative	70,000	70,000	0
Eliminates the free license program which provides 14,000 free licenses in targeted zip codes. Renewal rates on free licenses are 6%, compared to over 50% for paying customers. Animal Care Services will continue to require that all pet owners register their pet at a cost of $5.00 per license.			
Restructure Contract with High Volume Pet Partners	26,250	26,250	0
Restructures the contract with high volume pet partners to encourage a higher animal placement rate. Currently, the City pays $50 to the partner for each animal it picks up at Animal Care Services. With this restructuring, the City will continue to pay $50 per animal if picked up by a partner within the first 3 days of impoundment and $35 if the pet is picked up after three days.			
Animal Care Services Total	404,489	434,978	6

FY 2015 ADOPTED PROGRAM CHANGES

GENERAL FUND REDUCTION/REDIRECTIONS

FUND

Department / Reduction Title and Description	FY 2015 Amount	Recurring Amount	Civilian Positions
GENERAL FUND			
Center City Development & Operations			
Rental of Office Space Savings	85,485	85,485	0
Reduces the transfer from the General Fund for rent of office space at the St. Mary's Garage Office Building as a result of 5 General Fund positions relocating to the Frost Building.			
Center City Development & Operations Total	85,485	85,485	0
City Clerk			
Reduce Various Line Items	52,125	52,125	0
Reduces various line item budgets to reflect actual expenditures.			
Staffing Efficiency	29,397	29,397	1
Reduces 1 Administrative Associate position as a result of technology efficiencies. A portion of the savings is redirected to other staffing improvements.			
City Clerk Total	81,522	81,522	1
City Manager			
Eliminate 2 Executives and 1 Professional Position	536,434	536,434	3
Eliminates 2 vacant executive positions and 1 vacant professional position. The functions of these positions have been redistributed among existing staff.			
City Manager Total	536,434	536,434	3
Communications & Public Affairs			
Reduce Various Line Items	60,000	60,000	0
Reduces various line items to reflect actual expenditures.			
Communications & Public Affairs Total	60,000	60,000	0

FY 2015 ADOPTED PROGRAM CHANGES

GENERAL FUND REDUCTION/REDIRECTIONS

FUND

Department Reduction Title and Description	FY 2015 Amount	Recurring Amount	Civilian Positions
GENERAL FUND			
Fire			
Reduce Discretionary Overtime	452,125	452,125	0
Eliminates overtime costs associated with backfilling for training and other administrative duties.			
Eliminate 3 Vacant Civilian Positions	165,533	165,533	3
Eliminates 3 civilian vacancies: 1 Senior Personnel Investigator, 1 Emergency Management Specialist, and 1 Senior Management Analyst.			
Ambulance Supplemental Payment Program	0	868,493	0
Eliminates the contract for the management of the Ambulance Supplemental Payment Program at the end of the contract period in FY 2015. 2 civilian positions are added to manage the program in-house. Savings will begin in FY 2016.			
Re-Deploy 11 Uniform Administrative Positions	1,043,989	1,043,989	0
Reduces overtime associated with uniform employees performing administrative detail by re-deploying 11 uniform positions to firefighting duties.			
Reduces 9 slots in FY 2015 EMS Class	444,710	444,710	0
Reduces 9 of 49 slots in the FY 2015 EMS Class.			
Fire Total	2,106,357	2,974,850	3

FY 2015 ADOPTED PROGRAM CHANGES

GENERAL FUND REDUCTION/REDIRECTIONS

FUND

Department Reduction Title and Description	FY 2015 Amount	Recurring Amount	Civilian Positions
GENERAL FUND			
Health			
Reduce Rental of Facilities Budget for Tuberculosis Clinic Reduces expenditures for rental of space for the Tuberculosis (TB) Clinic. The clinic is relocating to the Texas Center for Infectious Diseases campus to enhance service delivery to constituents with TB needs and populations susceptible to TB.	51,908	51,908	0
Reduce Various Line Items Reduces various line item budgets to reflect actual expenditures. Line item reduction includes fees to professional contractors, office supplies, and travel.	86,175	86,175	0
Eliminate Fiscal Analyst Reduces 1 Fiscal Analyst. Duties will be absorbed by the three remaining fiscal staff.	74,428	74,428	1
Eliminate Special Projects Manager Eliminates the Special Projects Manager position within the Health Department's Quality Improvement Team. Duties will be absorbed by the remaining staff.	103,049	103,049	1
Health Total	315,560	315,560	2
Human Services			
Utility Assistance Program Efficiency Realizes savings due to process improvements in the Utility Assistance Program. These improvements have made providing utility assistance faster and easier for residents, and also allows for the reduction of 4 staff.	221,647	221,647	4
Human Services Total	221,647	221,647	4

FY 2015 ADOPTED PROGRAM CHANGES

GENERAL FUND REDUCTION/REDIRECTIONS

FUND

Department Reduction Title and Description	FY 2015 Amount	Recurring Amount	Civilian Positions
GENERAL FUND			
Library			
Operational Efficiencies Reduces 1 Librarian I position and 1 part-time Public Service Associate due to operational efficiencies in the processing and cataloging of materials.	93,927	93,927	2
Library Total	93,927	93,927	2
Mayor & City Council			
Reduce Administrative Costs Eliminates 1 position and reduces various line items.	100,634	100,634	1
Mayor & City Council Total	100,634	100,634	1
Parks & Recreation			
Align Personnel to Work Program Requirements Reduces 3 positions: 1 Administrative Associate, 1 Administrative Assistant I, and 1 Maintenance Crew Leader due to operational efficiencies.	150,308	150,308	3
Transfer Girls Fast Pitch Softball Program to Agency Eliminates 1 full-time Community Services Supervisor position and 13 part-time Recreation Assistants as a result of the transfer of the Girls Fast Pitch Softball program to a qualified contractor. This will not impact service delivery to the community.	147,794	170,721	14
Parks & Recreation Total	298,102	321,029	17
Planning & Community Development			
Reduce Line Item Budget Reduces contractual services line item budget to reflect actual expenditures.	19,945	19,945	0
Planning & Community Development Total	19,945	19,945	0

FY 2015 ADOPTED PROGRAM CHANGES

GENERAL FUND REDUCTION/REDIRECTIONS

FUND

Department **Reduction Title and Description**	**FY 2015 Amount**	**Recurring Amount**	**Civilian Positions**
GENERAL FUND			
Police			
Restructure FY 2015 Police Cadet Class Schedule	3,346,012	3,346,012	0
Restructures the Police Cadet Class Schedule and maintains 40 Uniform positions vacant.			
Police Total	3,346,012	3,346,012	0
GENERAL FUND TOTAL	7,670,114	8,592,023	39

FY 2015 ADOPTED PROGRAM CHANGES

RESTRICTED FUNDS REDUCTION/REDIRECTIONS

FUND

Department **Reduction Title and Description**	**FY 2015 Amount**	**Recurring Amount**	**Civilian Positions**
AIRPORT OPERATING & MAINTENANCE FUND			
Aviation			
Consortium/Custodial Transition	348,468	262,020	22
Eliminates 22 vacant maintenance worker positions consistent with the FY 2012 City Council-approved Aviation Consortium. This continues the transition of in-house janitorial services to contractual services in the terminal building.			
Aviation Total	348,468	262,020	22
AIRPORT OPERATING & MAINTENANCE FUND TOTAL	348,468	262,020	22

FY 2015 ADOPTED PROGRAM CHANGES

RESTRICTED FUNDS REDUCTION/REDIRECTIONS

FUND

Department Reduction Title and Description	FY 2015 Amount	Recurring Amount	Civilian Positions
CAPITAL IMPROVEMENTS MANAGEMENT SERVICES FUND			
Transportation & Capital Improvements			
Reduce 2 Real Estate Positions	145,144	145,144	2
Reduces 2 Real Estate positions by maximizing the capacity of the remaining Real Estate team.			
Reduce 1 Survey Team	122,668	122,668	3
Reduces 2 Surveyor positions and 1 Survey Party Chief position by maximizing the capacity of the remaining survey team.			
Reduce 1 Position in Vertical Division	110,884	110,884	1
Reduces 1 Architect position by maximizing the capacity of the remaining Architect positions and reducing overall work load.			
Reduce 5 Administrative Staff	263,660	263,660	5
Reduces 3 Administrative Associate positions and 2 Administrative Assistant II positions by maximizing the capacity of the remaining administrative staff.			
Reduce 1 Inspections Supervisor	94,741	94,741	1
Reduces 1 Inspections Supervisor position by maximizing the capacity of the remaining Inspectors.			
Reduce 1 Position in Support Services	71,654	71,654	1
Reduces 1 Sr. Management Analyst position by standardizing contract management among remaining staff.			
Reduce 2 Positions in Fiscal	98,613	98,613	2
Reduces 2 Accounting related positions by eliminating redundancies and maximizing the capacity of the remaining fiscal team.			
Transportation & Capital Improvements Total	907,364	907,364	15
CAPITAL IMPROVEMENTS MANAGEMENT SERVICES FUND TOTAL	907,364	907,364	15

FY 2015 ADOPTED PROGRAM CHANGES

RESTRICTED FUNDS REDUCTION/REDIRECTIONS

FUND

Department **Reduction Title and Description**	FY 2015 Amount	Recurring Amount	Civilian Positions
EMPLOYEE BENEFITS FUND			
Human Resources			
Eliminate 1 Senior Human Resources Analyst & Redirect Funding to Third Party Administrator	0	0	1
Eliminates 1 Senior Human Resources Analyst position that serves as Leave Administrator for Family Medical Leave Act (FMLA), Short-Term Disability, Long-Term Disability, and Extended Long-Term Disability and redirects funding to contract with a third party administrator to provide this service.			
Human Resources Total	0	0	1
EMPLOYEE BENEFITS FUND TOTAL	0	0	1

FY 2015 ADOPTED PROGRAM CHANGES

RESTRICTED FUNDS REDUCTION/REDIRECTIONS

FUND

Department **Reduction Title and Description**	**FY 2015 Amount**	**Recurring Amount**	**Civilian Positions**
FACILITY SERVICES FUND			
Building and Equipment Services			
Restructure Trades Division	34,246	34,246	0
Reduces five vehicles from the fleet inventory by restructuring the Trades division which includes decentralizing the staff into zones strategically located throughout the City to improve response times and delivery of services to approximately 150 buildings. Staff will be assigned to specific facilities in their respective zones to provide trade services as required.			
Building and Equipment Services Total	34,246	34,246	0
FACILITY SERVICES FUND TOTAL	34,246	34,246	0

FY 2015 ADOPTED PROGRAM CHANGES

RESTRICTED FUNDS REDUCTION/REDIRECTIONS

FUND

Department Reduction Title and Description	FY 2015 Amount	Recurring Amount	Civilian Positions
FLEET FUND			
Building and Equipment Services			
Automotive Diagnostic Software Licenses & Related Hardware Eliminates costly maintenance agreements for outdated fleet diagnostic tools by purchasing modern diagnostic equipment.	46,751	152,850	0
Fuel Supply Management Efficiencies Decreases the amount of fuel supply monitors purchased annually by recycling and reprogramming existing fuel supply monitors onto new vehicles. Monitors are used to ensure only authorized personnel are purchasing gasoline.	66,859	0	0
Administrative Staff Reduction With this restructure, the duties preformed by the vacant Project Management Manager are to be absorbed by the Assistant to the Director position. The Project Management Manager position will be in-lieued to a Compliance Analyst. This position will ensure that contract requirements are met.	42,991	42,991	0
Fleet Maintenance Worker Reduces 1 Maintenance worker assigned to Police and Central Shops. Duties of this position will be absorbed by staff and would have a minimal impact to service.	39,331	39,331	1
Building and Equipment Services Total	195,932	235,172	1
FLEET FUND TOTAL	195,932	235,172	1

FY 2015 ADOPTED PROGRAM CHANGES

RESTRICTED FUNDS REDUCTION/REDIRECTIONS

FUND

Department Reduction Title and Description	FY 2015 Amount	Recurring Amount	Civilian Positions
LIABILITY INSURANCE FUND			
Finance			
Internalize the Handling of Liability Claims	197,321	197,321	0
Eliminates third party administration of liability claims. The gross savings of this reduction is offset by the addition of 6 positions that administer the program.			
Finance Total	197,321	197,321	0
LIABILITY INSURANCE FUND TOTAL	197,321	197,321	0

FY 2015 ADOPTED PROGRAM CHANGES

RESTRICTED FUNDS REDUCTION/REDIRECTIONS

FUND

Department **Reduction Title and Description**	**FY 2015 Amount**	**Recurring Amount**	**Civilian Positions**
PURCHASING & GENERAL SERVICES FUND			
Finance			
Print Shop Lease & Utilities	45,910	45,910	0
Recognizes lease savings due to relocation of the Central Services Division of Finance to Riverview Towers in March 2014. This reduction reflects the additional lease savings in future years.			
Eliminate Procurement Specialist	0	0	1
Eliminates 1 Procurement Specialist I position. This savings is redirected to improving the City's electronic purchasing system, SAePS. This reduction is tied to an improvement.			
Finance Total	45,910	45,910	1
PURCHASING & GENERAL SERVICES FUND TOTAL	45,910	45,910	1

FY 2015 ADOPTED PROGRAM CHANGES

RESTRICTED FUNDS REDUCTION/REDIRECTIONS

FUND

Department / Reduction Title and Description	FY 2015 Amount	Recurring Amount	Civilian Positions
STORM WATER OPERATING FUND			
Transportation & Capital Improvements			
Street Sweeping Program Efficiency	240,526	240,526	5
Reduces 5 Equipment Operators from the Street Sweeping program as a result of operational efficiencies. There is no change in service as staff will continue to provide four cycles of street sweeping to the City.			
Debris Removal Program Efficiency	42,619	42,619	1
Reduces 1 Equipment Operator from Storm Water's Debris Removal Program as a result of operational efficiencies and realignment of the work force.			
Channel Maintenance - Mowing	61,370	61,370	1
This reduces 1 Operations Lead and realigns existing crews to maintain the City's drainage channels six times per year during the growth season of March through November. As part of this reduction and realignment, TCI will increase the amount of herbicide sprayed in the channels to reduce the amount of invasive weeds. This reduction is tied to an improvement.			
Transportation & Capital Improvements Total	344,515	344,515	7
STORM WATER OPERATING FUND TOTAL	344,515	344,515	7

FY 2015 ADOPTED PROGRAM CHANGES

RESTRICTED FUNDS REDUCTION/REDIRECTIONS

FUND

Department **Reduction Title and Description**	**FY 2015 Amount**	**Recurring Amount**	**Civilian Positions**
TAX INCREMENT FINANCING FUND			
Planning & Community Development			
Eliminate Special Projects Manager Position in TIF Unit	0	0	1
Eliminates 1 position responsible for coordinating with the City Attorney's Office on legal matters associated with Tax Increment Financing Fund. All legal tasks are now managed through the City Attorney's Office.			
Planning & Community Development Total	0	0	1
TAX INCREMENT FINANCING FUND TOTAL	0	0	1


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Personnel Schedule

PERSONNEL SCHEDULE
BY FUND AND DEPARTMENT
FY 2015 ADOPTED BUDGET

GENERAL FUND	FY 2013 AUTHORIZED	FY 2014 AUTHORIZED	FY 2015 ADOPTED	NET CHANGE IN POSITIONS
Animal Care Services	136	130	127	(3)
Center City Development & Operations	55	56	57	1
City Attorney	79	67	66	(1)
City Auditor	22	23	23	0
City Clerk	30	32	31	(1)
City Manager	21	19	17	(2)
Code Enforcement Services	139	139	137	(2)
Communications & Public Affairs	68	63	62	(1)
Delegate Agencies	1	0	0	0
Eastpoint	0	0	16	16
Economic Development	25	27	27	0
Finance	97	96	105	9
Fire	1,780	1,783	1,774	(9)
Health	120	113	112	(1)
Historic Preservation	0	12	17	5
Human Resources	42	41	45	4
Human Services	123	102	99	(3)
Intergovernmental Relations	6	6	7	1
Library	522	517	518	1
Management & Budget	26	26	26	0
Mayor & Council	19	19	18	(1)
Municipal Court	196	180	179	(1)
Non-Departmental/Non-Operating	28	24	23	(1)
Parks & Recreation	527	424	417	(7)
Parks Police	158	157	157	0
Planning & Community Development	0	22	18	(4)
Police	2,966	2,941	2,921	(20)
Transportation & Capital Improvements	328	321	330	9
TOTAL GENERAL FUND	**7,514**	**7,340**	**7,329**	**(11)**

OTHER FUNDS	FY 2013 AUTHORIZED	FY 2014 AUTHORIZED	FY 2015 ADOPTED	NET CHANGE IN POSITIONS
Advanced Transportation District Fund	24	24	24	0
Aviation Fund	480	479	458	(21)
Capital Improvements Management Services Fund	216	205	175	(30)
Child Safety Fund	262	262	262	0
Community & Visitor Facilities Fund	319	319	314	(5)
Convention & Visitors Bureau Fund	129	128	125	(3)
Culture & Creative Development Fund	12	18	18	0
Development Services Fund	261	249	243	(6)
Economic Development Incentive Fund	1	1	1	0
Energy Efficiency Fund	2	4	4	0
Facility Services Fund	119	122	120	(2)
Fleet Services Fund	182	172	165	(7)
Information Technology Services Fund	229	226	344	118
Juvenile Case Manager Fund	10	12	20	8
Market Square Fund	8	8	9	1
Municipal Courts Security Fund	9	8	8	0
Municipal Courts Technology Fund	1	1	0	(1)
Official City Store Fund	10	10	10	0
Parking Facilities Fund	98	95	95	0
Parks Environmental Fund	0	95	95	0
Purchasing and General Services Fund	46	44	39	(5)
Self Insurance Funds	69	68	66	(2)
Solid Waste Fund[1]	554	572	568	(4)
Storm Water Operations Fund	261	253	256	3
Storm Water Regional Facilities Fund	8	12	12	0
Streets Right of Way Management Fund	23	21	20	(1)
TIF Unit Fund	8	8	7	(1)
Tree Mitigation Fund	1	2	3	1
TOTAL OTHER FUNDS	**3,342**	**3,418**	**3,461**	**43**
TOTAL ALL FUNDS[2]	**10,856**	**10,758**	**10,790**	**32**

[1]Includes 4 positions in the Office of Sustainability.

[2]Does not include 380 positions for Pre-K 4 SA.

	FY 2013 AUTHORIZED	FY 2014 AUTHORIZED	FY 2015 ADOPTED	NET CHANGE IN POSITIONS
Internal Services/Alternate Svc. Employee Fund	2,196	2,196	2,196	0

SUMMARY OF ADOPTED 2015 POSITIONS BY TYPE
ALL FUNDS

	All Funds - Less Grants Authorization	Pre-K 4 SA Authorization	Grant Authorization	Total Authorization
Civilian Employees	6,769	380	550	7,699
Uniform Employees				
Police	2,358	0	17	2,375
Fire	1,663	0	0	1,663
Sub-total	4,021	0	17	4,038
TOTAL [1]	**10,790**	**380**	**567**	**11,737**

GRANT FUNDED EMPLOYEES
SUMMARY OF ADOPTED 2015 POSITIONS

	Grants	CDBG/HOME Grants	TOTAL GRANTS
City Attorney	0	2	2
Convention & Sports Facilities	7	0	7
Development Services (Code Enforcement)	0	3	3
Fire	8	0	8
Health	255	0	255
Human Services	223	6	229
Planning & Community Development	0	34	34
Police	29 [2]	0	29
TOTAL	**522**	**45**	**567**

Explanatory Information

[1] Total authorized positions include full-time and part-time positions.

[2] Total Police Department Grant funded employees includes 17 uniform positions and 12 civilian positions.

Holiday Schedule

HOLIDAY SCHEDULE and CITY CLOSURES

The City Council has approved 13 Holidays for FY 2015 which begins on October 1, 2014.

Holiday	Day	Date
Veteran's Day	Tuesday	November 11, 2014
Thanksgiving Day	Thursday	November 27, 2014
Day after Thanksgiving	Friday	November 28, 2014
Christmas Eve	Wednesday	December 24, 2014
Christmas Day	Thursday	December 25, 2014
Winter Holiday	Friday	December 26, 2014
*City Closure (Employee Leave)	Monday	December 29, 2014
*City Closure (Employee Leave)	Tuesday	December 30, 2014
Winter Holiday	Wednesday	December 31, 2014
New Year's Day	Thursday	January 1, 2015
Martin Luther King, Jr. Day	Monday	January 19, 2015
Fiesta San Jacinto Day	Friday	April 24, 2015
Memorial Day	Monday	May 25, 2015
Independence Day (Observed)	Friday	July 3, 2015
Labor Day	Monday	September 7, 2015

**Not an official holiday. Employees may choose to use Personal Leave, Annual Leave, or Voluntary Leave without Pay for these days.*

ADDITIONAL INFORMATION ON HOLIDAYS:

Uniformed Fire Department personnel will accrue a 13th holiday, designated as the September 11th Holiday in compliance with State Law. Since September 11th is not a City Holiday, this accrual shall be used in accordance with Fire Department policy.

Civilian employees may be eligible to receive a Floating Holiday based on attendance for use during Fiscal Year 2014-2015 in accordance with Administrative Directive 4.4. Any Floating Holiday granted to civilian employees during this fiscal year that is not taken by October 1, 2015, will be forfeited.

The value of the Holiday shall be determined based on the employee's work schedule. If the employee works an 8 hour day, the Holiday will be paid or banked at 8 hours. For employees that work a 10 hour schedule, the Holiday will be paid or banked at 10 hours.

Individual departments may develop Alternate Holiday schedules for the fiscal year, to substitute for those listed above, to accommodate for workload demands. These schedules must be submitted to and approved by the Human Resources Department and the City Manager's Office prior to October 1, 2014.


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

SOURCE & USE OF FUNDS STATEMENTS

All Funds
Budget Summary

ALL FUNDS
SUMMARY OF ADOPTED BUDGET REVENUES
PROGRAM CHANGES BY FUND

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	CURRENT SVC. FY 2015	PROGRAM CHANGES	ADOPTED FY 2015
General Fund						
Current Property Tax	$ 243,141,361	$ 252,144,451	$ 251,853,726	$ 268,477,764	$ 0	$ 268,477,764
City Sales Tax	230,970,982	243,626,026	246,250,658	253,371,067	0	253,371,067
CPS Energy	293,310,385	319,327,043	326,372,729	315,962,248	0	315,962,248
Business and Franchise Tax	31,409,497	31,118,031	30,969,177	31,078,597	0	31,078,597
Liquor by the Drink Tax	5,799,302	6,358,135	6,358,135	6,612,460	0	6,612,460
Delinquent Property Tax	2,984,033	2,878,150	3,046,704	2,712,353	0	2,712,353
Penalty and Interest on Delinquent Taxes	1,897,016	1,967,233	1,967,233	2,130,000	0	2,130,000
Licenses and Permits	7,389,010	7,381,871	7,398,065	7,591,740	395,000	7,986,740
San Antonio Water System	11,749,861	12,518,505	12,518,505	13,373,971	0	13,373,971
Other Agencies	8,025,473	8,101,550	8,130,398	8,088,413	0	8,088,413
Charges for Current Services					0	
General Government	5,089,576	4,605,331	4,483,221	4,439,595	61,965	4,501,560
Public Safety	29,686,021	38,463,363	39,064,649	42,870,774	1,750,050	44,620,824
Highways/Streets/Sanitation	655,248	555,214	562,677	572,276	0	572,276
Health	3,014,197	2,834,330	2,871,565	2,699,851	146,196	2,846,047
Recreation and Culture	10,390,850	10,639,774	10,650,177	11,005,987	27,870	11,033,857
Fines	13,601,755	13,235,967	13,285,725	13,433,857	15,200	13,449,057
Miscellaneous Revenue					0	
Sale of Property	3,899,285	3,774,312	3,986,962	4,007,152	0	4,007,152
Use of Money and Property	1,952,061	2,029,956	2,020,211	2,043,375	0	2,043,375
Interest on Time Deposits	551,608	484,883	484,883	549,407	0	549,407
Recovery of Expenditures	3,348,331	1,557,650	2,085,509	1,714,381	0	1,714,381
Miscellaneous	1,064,747	283,015	292,700	382,997	0	382,997
Interfund Charges	1,419,804	1,650,000	1,650,000	1,650,000	0	1,650,000
Transfers	27,150,921	30,432,037	30,678,144	34,735,760	0	34,735,760
TOTAL GENERAL FUND	**$ 938,501,324**	**$ 995,966,827**	**$ 1,006,981,753**	**$ 1,029,504,025**	**$ 2,396,281**	**$ 1,031,900,306**
Special Revenue Funds						
Advanced Transportation District	$ 13,623,805	$ 13,618,953	$ 14,131,099	$ 14,711,643	$ 0	$ 14,711,643
Child Safety	2,170,286	2,169,808	2,113,008	2,222,239	0	2,222,239
Community & Visitor Facilities	35,964,157	37,473,012	37,472,946	38,258,908	1,928,259	40,187,167
Confiscated Property	1,446,905	1,157,387	1,377,507	1,366,188	0	1,366,188
Convention and Visitors Bureau	19,414,446	20,240,398	20,236,595	20,110,109	2,400	20,112,509
Convention Center Lease Payment Fund	79,919,777	23,819,535	25,178,562	23,087,787	0	23,087,787
Convention Facilities State Reimbursement	18,807,508	1,082,576	1,082,576	2,081,919	0	2,081,919
Cultural Affairs	7,512,024	8,532,234	8,507,825	9,233,649	0	9,233,649
E-Rate	480,569	0	0	82,328	0	82,328
Economic Development Incentive Fund	7,838,287	3,750,921	4,179,614	1,771,664	0	1,771,664
Energy Efficiency Fund	899,763	829,431	1,117,944	1,070,576	0	1,070,576
Golf	463,967	461,578	461,578	464,188	0	464,188
Hotel Occupancy Tax	62,216,312	58,971,431	58,937,666	60,601,341	0	60,601,341
Hotel/Motel 2%	16,338,884	16,507,479	16,770,136	17,294,129	0	17,294,129
Inner City Incentive Fund	N/A	N/A	N/A	2,000,000	0	2,000,000
Juvenile Case Manager Fund	785,320	936,624	859,904	1,607,189	0	1,607,189
Municipal Courts Security	492,475	501,061	486,864	486,864	0	486,864
Municipal Courts Technology	662,859	667,359	649,019	649,019	0	649,019
Parks Environmental Fund	N/A	6,636,156	6,636,156	6,718,812	0	6,718,812
Parks Development and Expansion - 2005	70,635	57,257	35,218	44,309	0	44,309
Parks Development and Expansion - 2010	29,109,455	29,401,682	30,661,385	30,681,423	0	30,681,423
Prek4SA	7,399,026	32,021,173	31,445,574	35,027,906	0	35,027,906
Public Education & Government	2,989,305	2,965,144	2,957,750	2,983,522	0	2,983,522
Right of Way	1,500,185	1,715,116	2,618,719	2,573,926	0	2,573,926
Starbright Industrial Development Corporation	1,399,134	732,940	732,940	874,190	0	874,190
Storm Water	38,933,940	39,107,327	39,347,213	39,603,197	0	39,603,197
Storm Water Regional Facilities	3,619,794	3,312,760	4,885,207	4,944,570	0	4,944,570
Tax Increment Financing	652,785	223,500	504,362	554,050	0	554,050
Tree Canopy & Mitigation	498,100	358,406	2,116,139	412,583	0	412,583
Visitor Information Center & City Store	746,762	637,871	638,053	658,942	0	658,942
Total Special Revenue Funds	$ 355,956,465	$ 307,889,120	$ 316,141,559	$ 322,177,172	$ 1,930,659	$ 324,107,830
Enterprise Funds						
Airport	89,108,788	87,556,100	87,303,804	88,037,175	6,880	88,044,055
Customer Facility Charge	9,181,701	9,250,000	9,042,078	9,035,453	0	9,035,453
Passenger Facility Charge	15,984,496	16,654,204	16,475,135	16,656,266	0	16,656,266
Development Services	29,817,446	29,201,765	29,992,347	30,053,250	0	30,053,250
Market Square	2,510,066	2,466,530	2,462,393	2,409,132	0	2,409,132
Parking	9,438,483	9,669,829	9,865,405	10,003,557	73,253	10,076,810
Solid Waste Operating & Maintenance	93,362,085	96,124,993	96,163,875	95,373,151	4,193,901	99,567,052
Total Enterprise Funds	$ 249,403,065	$ 250,923,421	$ 251,305,037	$ 251,567,983	$ 4,274,034	$ 255,842,017
Trust Funds						
San Jose Burial	135,309	209,088	206,088	192,518	0	192,518
Total Trust Funds	$ 135,309	$ 209,088	$ 206,088	$ 192,518	$ 0	$ 192,518
Internal Service Funds						
Capital Improvements Management Services	18,836,730	19,025,773	18,868,121	18,011,011	0	18,011,011
Equipment Renewal & Replacement	29,470,624	34,864,325	34,599,981	38,419,775	0	38,419,775
Facility Services	14,935,054	15,563,821	15,577,376	15,002,537	0	15,002,537
Fleet Services	44,940,647	45,129,306	45,037,972	45,230,983	0	45,230,983
Information Technology Services	41,325,451	42,293,532	42,094,569	52,777,960	0	52,777,960
Purchasing & General Services	5,521,843	5,137,376	5,258,215	5,201,688	0	5,201,688
Self Insurance	131,645,439	137,499,353	139,104,221	153,324,306	0	153,324,306
Total Internal Service Funds	$ 286,675,788	$ 299,513,486	$ 300,540,455	$ 327,968,261	$ 0	$ 327,968,261
Grants	$ 184,577,064	$ 141,970,892	$ 141,970,892	139,135,692	0	139,135,692
Debt Services	291,415,194	205,089,939	285,411,201	232,894,991	0	232,894,991
TOTAL ALL FUNDS	**$ 2,306,664,207**	**$ 2,201,562,774**	**$ 2,302,556,985**	**$ 2,303,440,642**	**$ 8,600,974**	**$ 2,312,041,615**

ALL FUNDS
SUMMARY OF ADOPTED EXPENDITURES

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY2014	ADOPTED FY 2015
Governmental Funds				
General Fund	$ 975,070,058	$ 992,185,389	$ 991,239,771	$ 1,048,305,115
Debt Service	323,365,895	213,690,173	297,945,397	254,939,795
Grants	194,902,640	141,970,892	141,970,892	139,135,692
Advanced Transportation District	15,361,097	16,753,884	15,938,219	19,167,667
Child Safety	2,073,232	2,304,490	2,008,726	2,325,931
Community & Visitor Facilities	35,964,157	37,473,012	37,472,946	38,258,908
Confiscated Property	2,101,012	2,583,150	1,663,001	2,441,284
Convention and Visitors Bureau	19,414,446	20,240,398	20,236,595	20,112,509
Convention Center Lease Payment Fund	69,554,272	2,555,880	5,016,536	2,644,633
Convention Facilities State Reimbursement	10,416,083	1,261,210	1,261,210	2,081,919
Cultural Affairs	7,512,024	8,532,234	8,507,825	9,233,649
E-Rate	117,148	595,315	367,176	283,343
Economic Development Incentive Fund	5,771,198	1,750,000	1,750,000	1,750,000
Energy Efficiency Fund	131,904	1,429,132	1,428,768	1,321,379
Golf	103,967	101,578	101,578	104,188
Hotel Occupancy Tax	73,551,239	58,971,431	59,005,622	60,534,314
Hotel/Motel 2%	16,977,988	16,507,479	16,770,136	17,294,129
Inner City Incentive Fund	N/A	N/A	N/A	2,000,000
Juvenile Case Manager Fund	596,123	835,926	795,007	1,256,723
Municipal Courts Security	541,137	491,688	480,996	494,570
Municipal Courts Technology	972,272	1,042,205	1,040,643	793,253
Parks Development and Expansion - 2005	5,441,476	2,076,200	2,076,200	500,487
Parks Development and Expansion - 2010	10,989,525	31,988,396	32,013,116	40,169,116
Parks Environmental Fund	N/A	6,636,156	6,578,242	6,749,430
PreK4SA	923,613	22,951,174	22,506,885	36,496,103
Public Education & Government	439,249	9,152,199	9,152,199	910,446
Red Berry Mansion		195,244	125,736	70,084
Right of Way	1,651,311	1,700,441	1,700,441	1,790,429
Starbright Industrial Development Corporation	1,399,050	732,940	732,940	874,190
Storm Water	40,369,805	40,933,477	40,817,736	40,731,080
Storm Water Regional Facilities	2,864,187	9,333,180	9,262,055	5,324,517
Tax Increment Financing	405,726	513,767	505,960	566,720
Tree Canopy & Mitigation	465,149	598,946	500,233	1,489,118
Visitor Information Center & City Store	708,474	637,871	609,273	658,942
Total Governmental Funds	$ 1,820,155,458	$ 1,648,725,458	$ 1,731,582,059	$ 1,760,809,664
Enterprise Funds				
Airport	87,940,706	87,455,990	87,274,881	87,763,074
Passenger Facility Charge	15,984,496	16,654,204	16,475,135	16,656,266
Customer Facility Charge	1,186,580	16,710,000	5,244,500	25,335,292
Development Services	26,498,779	26,381,634	26,092,756	32,778,361
Market Square	2,167,232	2,600,241	2,330,360	2,934,248
Parking	8,660,670	9,191,550	8,502,200	8,986,595
Solid Waste Operating & Maintenance	95,062,202	98,576,418	98,366,533	100,923,161
Total Enterprise Funds	$ 237,500,665	$ 257,570,036	$ 244,286,365	$ 275,376,997
Trust Funds				
City Cemetery	89,717	128,502	93,502	128,844
Total Trust Funds	$ 89,717	$ 128,502	$ 93,502	$ 128,844
Internal Service Funds				
Capital Improvements Management Services	18,733,509	19,125,572	19,004,415	18,011,011
Facility Services	13,971,616	15,619,473	15,332,308	15,073,836
Information Technology Services	43,457,344	44,779,566	44,673,133	54,122,054
Purchasing & General Services	4,782,315	5,185,122	5,185,082	5,754,421
Equipment Renewal & Replacement	19,357,377	45,868,309	44,478,789	50,917,075
Fleet Services	44,731,746	44,435,971	44,304,620	44,546,239
Self Insurance	132,913,184	155,796,455	153,806,461	150,087,386
Total Internal Service Funds	$ 277,947,091	$ 330,810,467	$ 326,784,808	$ 338,512,022
TOTAL FUNDS	**$ 2,335,692,931**	**$ 2,237,234,463**	**$ 2,302,746,733**	**$ 2,374,827,527**

FY 2015 ALL FUNDS
BUDGET SUMMARY

	GENERAL FUND	GRANTS	SPECIAL REVENUE FUNDS	DEBT SERVICE FUNDS	TRUST AND AGENCY
General Fund					
Departmental Appropriations					
Animal Care Services	$ 11,654,953	$	$	$	$
Aviation		1,807,400		33,419,063	
Building & Equipment Services					
Center City Development	7,982,723		2,000,000	1,695,257	
City Attorney	7,422,364	196,731			
City Auditor	2,854,706				
City Clerk	3,346,141				
City Manager	3,228,132				
Code Enforcement Services	11,865,325	187,749			
Communications & Public Affairs	5,041,778				
Convention & Sports Facilities		144,975	34,035,824	21,207,750	
Convention & Visitors Bureau			19,846,558		
Culture & Creative Development		48,000	2,742,024		
Development Services					
Eastpoint Office	1,661,335		305,933		
Economic Development	3,358,134		2,624,190		
Finance	10,444,081				
Fire	276,269,449	1,480,723			
Health	11,769,408	30,401,826			
Historic Preservation	1,589,871				
Human Resources	5,045,306				
Human Services	18,978,390	79,481,615			
Information Technology Services					
Intergovernmental Relations	1,554,381				
Library	34,949,204	450,000			
Management & Budget	3,272,316				
Mayor & Council	6,298,686				
Municipal Courts	14,059,776		2,494,209		
Municipal Elections	1,894,293				
Non-Departmental/Non-Operating	42,885,415		4,029,326		
Office of Sustainability		1,166,495	1,321,379		
Parks & Recreation	44,650,789	1,348,769	8,532,386	4,580,250	128,844
Planning & Community Development	2,999,628	15,436,306	566,720		
Police	401,510,559	4,785,103	4,390,965		
Parks Police	12,957,090				
Prek4SA			33,030,215	3,268,112	
Self Insurance					
Solid Waste Management				299,808	
Transportation and Capital Improvements	66,510,312		38,606,167	6,560,231	
Contribution to Other Agencies	18,946,415		5,970,296		
One-Time Projects	5,297,810				
Public Education Gov & Other Funds			853,427		
Debt Service				183,909,324	
Total Net Appropriations	*$ 1,040,298,770*	*$ 136,935,692*	*$ 161,349,620*	*$ 254,939,795*	*$ 128,844*
Transfers	*$ 8,006,345*	*$ 2,200,000*	*$ 157,079,442*	*$ 0*	*$ 0*
TOTAL APPROPRIATIONS	**$ 1,048,305,115**	**$ 139,135,692**	**$ 318,429,062**	**$ 254,939,795**	**$ 128,844**

FY 2015 ALL FUNDS
BUDGET SUMMARY

ENTERPRISE FUNDS	TOTAL OPERATING FUNDS	CAPITAL PROJECTS	TOTAL OPERATING/ CAPITAL	INTERNAL SERVICE FUNDS	
					Departmental Appropriations
$	$ 11,654,953	$	$ 11,654,953	$	Animal Care Services
56,831,236	92,057,699	80,102,989	172,160,688		Aviation
		6,250,000	6,250,000	91,898,931	Building & Equipment Services
6,556,046	18,234,026	1,869,289	20,103,315		Center City Development
	7,619,095		7,619,095		City Attorney
	2,854,706		2,854,706		City Auditor
	3,346,141		3,346,141		City Clerk
	3,228,132		3,228,132		City Manager
	12,053,074		12,053,074		Code Enforcement Services
	5,041,778		5,041,778		Communications & Public Affairs
	55,388,549	152,945,135	208,333,684		Convention & Sports Facilities
	19,846,558		19,846,558		Convention & Visitors Bureau
2,709,270	5,499,294		5,499,294		Culture & Creative Development
23,664,606	23,664,606	8,537,612	32,202,218		Development Services
	1,967,268	27,700,000	29,667,268		Eastpoint Office
	5,982,324		5,982,324		Economic Development
	10,444,081		10,444,081	5,578,805	Finance
	277,750,172		277,750,172		Fire
	42,171,234		42,171,234		Health
	1,589,871		1,589,871		Historic Preservation
	5,045,306		5,045,306		Human Resources
	98,460,005		98,460,005		Human Services
		7,440,000	7,440,000	53,291,432	Information Technology Services
	1,554,381		1,554,381		Intergovernmental Relations
	35,399,204		35,399,204		Library
	3,272,316		3,272,316		Management & Budget
	6,298,686		6,298,686		Mayor & Council
	16,553,985		16,553,985		Municipal Courts
	1,894,293		1,894,293		Municipal Elections
	46,914,741		46,914,741		Non-Departmental/Non-Operating
706,944	3,194,818	250,000	3,444,818		Office of Sustainability
	59,241,038	17,696,368	76,937,406		Parks & Recreation
	19,002,654		19,002,654		Planning & Community Development
	410,686,627		410,686,627		Police
	12,957,090		12,957,090		Parks Police
	36,298,327		36,298,327		Prek4SA
				147,848,483	Self Insurance
96,668,392	96,968,200	2,200,000	99,168,200	16,094,740	Solid Waste Management
	111,676,710	359,584,607	471,261,317	17,321,613	Transportation and Capital Improvements
	24,916,711		24,916,711		Contribution to Other Agencies
	5,297,810		5,297,810		One-Time Projects
	853,427		853,427		Public Education Gov & Other Funds
	183,909,324		183,909,324		Debt Service
$ 187,136,494	*$ 1,780,789,215*	*$ 664,576,000*	*$ 2,445,365,215*	*$ 332,034,004*	*Total Net Appropriations*
$ 88,240,503	*$ 255,526,290*	*$ 0*	*$ 255,526,290*	*$ 6,478,018*	*Transfers*
$ 275,376,997	**$ 2,036,315,505**	**$ 664,576,000**	**$ 2,700,891,505**	**$ 338,512,022**	**TOTAL APPROPRIATIONS**

ADOPTED ANNUAL BUDGET FY 2015
COMBINED BUDGET SUMMARY OF ALL FUND TYPES

	GOVERNMENTAL FUND TYPES		
	GENERAL	**SPECIAL REVENUE**	**DEBT SERVICE**
BEGINNING BALANCE	**$ 63,240,982**	**$ 71,356,497**	**$ 67,786,098**
REVENUES			
Property Tax	$ 268,477,764	$ 0	$ 160,318,042
Delinquent Property Tax	4,842,353	0	2,889,647
Sales Tax	253,371,067	74,856,783	0
Other Tax	37,691,057	80,775,741	0
Licenses and Permits	7,986,740	0	0
Intergovernmental	8,088,413	9,799,297	0
CPS Energy	315,962,248	0	0
San Antonio Water System	13,373,971	0	0
Charges for Services	63,574,564	79,091,618	0
Fines & Forfeits	13,449,057	2,485,340	0
Miscellaneous	10,347,312	1,022,846	4,208,133
Grants	0	0	0
Subtotal Revenues	*$ 997,164,546*	*$ 248,031,626*	*$ 167,415,822*
Transfers from other funds	*$ 34,735,760*	*$ 76,076,204*	*$ 65,479,169*
TOTAL REVENUES	**$ 1,031,900,306**	**$ 324,107,830**	**$ 232,894,991**
TOTAL AVAILABLE FUNDS	**$ 1,095,141,288**	**$ 395,464,327**	**$ 300,681,089**
APPROPRIATIONS			
Administrative & Operational Excellence	$ 69,980,311	$ 0	$ 0
Convention, Tourism & Culture	1,913,091	66,624,028	0
Economic Development & Development Svc	15,937,694	5,190,910	0
Environmental	0	2,798,402	0
Health & Human Services	85,018,417	33,813,558	0
Neighborhood Services	49,230,183	2,800,142	0
Parks & Recreation	44,899,789	7,125,447	0
Public Safety	690,737,098	4,390,965	0
Streets & Infrastructure	82,582,187	38,606,167	0
Debt Service	0	0	254,939,795
Subtotal Appropriations	*$ 1,040,298,770*	*$ 161,349,620*	*$ 254,939,795*
Transfers to other funds	*$ 8,006,345*	*$ 157,079,442*	*$ 0*
TOTAL APPROPRIATIONS	**$ 1,048,305,115**	**$ 318,429,062**	**$ 254,939,795**
Financial Reserves (Incremental Amount)	14,190,339		
Reserve for Two-Year Budget Plan	32,645,834		
GROSS ENDING FUND BALANCE*	**$ 0**	**$ 77,035,265**	**$ 45,741,294**

* Does not include budgeted financial reserves

ADOPTED ANNUAL BUDGET FY 2015
COMBINED BUDGET SUMMARY OF ALL FUND TYPES

PROPRIETARY FUND TYPES	FIDUCIARY FUND TYPES			
ENTERPRISE	TRUST AND AGENCY	GRANTS	TOTAL ALL FUNDS FY 2015	
$ 46,674,371	$ 116,620	$ 0	$ 249,174,568	**BEGINNING BALANCE**
				REVENUES
$ 0	$ 0	$ 0	$ 428,795,806	Property Tax
0	0	0	7,732,000	Delinquent Property Tax
0	0	0	328,227,850	Sales Tax
0	0	0	118,466,798	Other Tax
0	0	0	7,986,740	Licenses and Permits
0	0	0	17,887,710	Intergovernmental
0	0	0	315,962,248	CPS Energy
0	0	0	13,373,971	San Antonio Water System
247,448,481	189,385	0	390,304,048	Charges for Services
0	0	0	15,934,397	Fines & Forfeits
1,886,709	3,133	0	17,468,133	Miscellaneous
0	0	136,935,692	136,935,692	Grants
$ 249,335,190	*$ 192,518*	*$ 136,935,692*	*$ 1,799,075,394*	*Subtotal Revenues*
$ 6,506,828	*$ 0*	*$ 2,200,000*	*$ 184,997,960*	*Transfers from other funds*
$ 255,842,017	**$ 192,518**	**$ 139,135,692**	**$ 1,984,073,354**	**TOTAL REVENUES**
$ 302,516,389	**$ 309,138**	**$ 139,135,692**	**$ 2,233,247,922**	**TOTAL AVAILABLE FUNDS**
				APPROPRIATIONS
$ 0	$ 0	$ 196,731	$ 70,177,042	Administrative & Operational Excellence
2,709,270	128,844	192,975	71,568,208	Convention, Tourism & Culture
78,569,773	0	17,436,490	117,134,867	Economic Development
97,375,336	0	1,166,495	101,340,233	Environmental
0	0	109,690,657	228,522,632	Health & Human Services
0	0	637,749	52,668,074	Neighborhood Services
0	0	1,348,769	53,374,005	Parks & Recreation
8,482,115	0	6,265,826	709,876,004	Public Safety
0	0	0	121,188,354	Streets & Infrastructure
0	0	0	254,939,795	Debt Service
$ 187,136,494	*$ 128,844*	*$ 136,935,692*	*$ 1,780,789,215*	*Subtotal Appropriations*
$ 88,240,503	*$ 0*	*$ 2,200,000*	*$ 255,526,290*	*Transfers to other funds*
$ 275,376,997	**$ 128,844**	**$ 139,135,692**	**$ 2,036,315,505**	**TOTAL APPROPRIATIONS**
$ 27,139,392	**$ 180,294**	**$ 0**	**$ 196,932,418**	**GROSS ENDING FUND BALANCE**

GENERAL FUND
SUMMARY OF ADOPTED CHANGES
PROGRAM CHANGES

	BUDGET FY 2014	ESTIMATE FY 2014	CURRENT SERVICE FY 2015	REDUCTION FY 2015	MANDATES FY 2015
DEPARTMENTAL APPROPRIATIONS					
Animal Care	$ 11,290,315	$ 11,289,065	$ 11,628,396	$ (404,489)	$
Center City Development and Operations	1,401,362	1,401,362	1,456,742		
City Attorney	7,255,077	7,255,077	7,213,572		
City Auditor	2,823,953	2,673,063	2,770,087		
City Clerk	2,919,010	2,902,894	3,433,504	(81,522)	
City Manager	3,339,079	3,339,079	3,430,773	(309,994)	
Code Enforcement Services	11,828,813	11,791,368	11,779,343		
Communication & Public Affairs	4,378,268	4,378,268	5,083,918	(10,000)	
Downtown Operations	6,141,101	6,141,101	6,443,458	(85,485)	
Eastpoint Office					
Economic Development	3,269,266	3,244,828	3,276,397		
Finance	8,166,564	8,154,229	9,470,383		
Fire	264,208,361	264,208,361	283,653,473	(7,878,121)	654,344
Health	11,262,363	11,205,978	11,828,502	(315,560)	
Historic Preservation	1,051,114	1,045,735	1,107,509		
Human Resources	4,101,671	4,077,959	4,583,899		
Human Services	19,658,468	19,431,334	18,596,661	(221,647)	545,217
Intergovernmental Relations	1,106,357	1,042,557	1,385,651		
Library	33,820,270	33,746,295	34,843,726	(93,927)	303,169
Management & Budget	2,803,997	2,745,537	3,183,994		
Mayor & Council	6,064,886	6,064,886	6,238,107	(100,634)	
Municipal Court	13,554,805	13,554,805	13,801,501		
Municipal Elections	85,500	85,500	1,894,293		
Parks & Recreation	43,803,858	43,612,323	43,723,242	(466,102)	976,366
Planning	2,794,771	2,794,607	2,874,781	(19,945)	
Police	385,445,148	385,445,148	412,194,122	(11,857,107)	2,229,491
Parks Police	12,817,573	12,817,573	12,641,191		109,200
Transportation and Capital Improvements	54,399,251	54,399,251	55,234,008	(226,440)	38,979
Agencies	18,651,402	18,651,402	18,486,466		
Non-Departmental/Non-Operating	36,398,365	36,398,365	42,963,144	(50,000)	
One-Time Projects	7,432,562	7,429,962	4,721,130		
Transfers	9,911,859	9,911,859	9,664,380		
TOTAL APPROPRIATIONS	**$ 992,185,389**	**$ 991,239,771**	**$ 1,049,606,353**	**$ (22,120,973)**	**$ 4,856,766**
TOTAL AVAILABLE FUNDS	**$ 1,044,552,702**	**$ 1,055,315,403**			
GROSS ENDING BALANCE	**$ 52,367,313**	**$ 64,075,632**			
LESS: BUDGETED FINANCIAL RESERVES					
Financial Reserves (Incremental Amount)	834,650	834,650			
Reserve for Two-Year Budget Plan	51,532,663	63,240,982			
ENDING BALANCE	**$ 0**	**$ 0**			
BUDGET RESERVES SUMMARY					
Total Annual Budgeted Financial Reserves	**89,000,162**	**89,000,162**			
Annual Budgeted Financial Reserves as a % of Revenues[1]	9%	9%			

1. Beginning in FY 2015 reserves are maintained as a percentage of revenues

GENERAL FUND
SUMMARY OF ADOPTED CHANGES
PROGRAM CHANGES

IMPROVEMENTS FY 2015	RE-ORGANIZATIONS FY 2015	TOTAL PROGRAM CHANGES	ADOPTED FY 2015	
				DEPARTMENTAL APPROPRIATIONS
$ 508,488	$ (77,442)	26,557	$ 11,654,953	Animal Care
93,138	6,432,843	6,525,981	7,982,723	Center City Development and Operations
226,627	(17,835)	208,792	7,422,364	City Attorney
84,619		84,619	2,854,706	City Auditor
62,976	(68,817)	(87,363)	3,346,141	City Clerk
107,353		(202,641)	3,228,132	City Manager
217,063	(131,081)	85,982	11,865,325	Code Enforcement Services
105,238	(137,378)	(42,140)	5,041,778	Communication & Public Affairs
74,870	(6,432,843)	(6,443,458)	0	Downtown Operations
	1,661,335	1,661,335	1,661,335	Eastpoint Office
81,737		81,737	3,358,134	Economic Development
257,081	716,617	973,698	10,444,081	Finance
644,013	(804,260)	(7,384,024)	276,269,449	Fire
409,961	(153,495)	(59,094)	11,769,408	Health
406,571	75,791	482,362	1,589,871	Historic Preservation
133,969	327,438	461,407	5,045,306	Human Resources
420,649	(362,490)	381,729	18,978,390	Human Services
168,730		168,730	1,554,381	Intergovernmental Relations
929,886	(1,033,650)	105,478	34,949,204	Library
88,322		88,322	3,272,316	Management & Budget
161,213		60,579	6,298,686	Mayor & Council
322,600	(64,325)	258,275	14,059,776	Municipal Court
		-	1,894,293	Municipal Elections
635,959	(218,676)	927,547	44,650,789	Parks & Recreation
685,102	(540,310)	124,847	2,999,628	Planning
1,122,600	(2,178,547)	(10,683,563)	401,510,559	Police
206,699		315,899	12,957,090	Parks Police
11,099,315	364,450	11,276,304	66,510,312	Transportation and Capital Improvements
459,949		459,949	18,946,415	Agencies
94,556	(122,285)	(77,729)	42,885,415	Non-Departmental/Non-Operating
576,680		576,680	5,297,810	One-Time Projects
500,000	(2,158,035)	(1,658,035)	8,006,345	Transfers
$ 20,885,964	**$ (4,922,995)**	**(1,301,238)**	**$ 1,048,305,115**	**TOTAL APPROPRIATIONS**

$ 1,095,141,288	**TOTAL AVAILABLE FUNDS**
$ 46,836,173	**GROSS ENDING BALANCE**
	LESS: BUDGETED FINANCIAL RESERVES
14,190,339	Financial Reserves (Incremental Amount)
32,645,834	Reserve for Two-Year Budget Plan
$ 0	**ENDING BALANCE**

	BUDGET RESERVES SUMMARY
103,190,501	**Total Annual Budgeted Financial Reserves**
10%	Annual Budgeted Financial Reserves as a % of Revenues[1]


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Tax Supported Funds

GENERAL FUND
SUMMARY OF ADOPTED BUDGET
AVAILABLE FUNDS

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATE FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance (Excluding Financial Reserves)	$ 8,284,901	$ 41,749,305	$ 41,749,305	$
Use of Reserve for Two-Year Budget Plan	68,890,841	6,836,570	6,836,570	63,240,982
Accounting Adjustment	8,566,443		(252,225)	
Use of Reserve for Federal Stimulus 50 Police Officers	2,250,000			
Net Balance	**$ 87,992,185**	**$ 48,585,875**	**$ 48,333,650**	**$ 63,240,982**
REVENUES				
Current Property Tax	$ 243,141,361	$ 252,144,451	$ 251,853,726	$ 268,477,764
City Sales Tax	230,970,982	243,626,026	246,250,658	253,371,067
CPS Energy	293,310,385	319,327,043	326,372,729	315,962,248
Business & Franchise Tax	31,409,497	31,118,031	30,969,177	31,078,597
Liquor By the Drink Tax	5,799,302	6,358,135	6,358,135	6,612,460
Delinquent Property Tax	2,984,033	2,878,150	3,046,704	2,712,353
Penalty & Interest on Deliquent Taxes	1,897,016	1,967,233	1,967,233	2,130,000
Licenses & Permits	7,389,010	7,381,871	7,398,065	7,986,740
San Antonio Water System	11,749,861	12,518,505	12,518,505	13,373,971
Other Agencies	8,025,473	8,101,550	8,130,398	8,088,413
Charges for Current Services				-
General Government	5,089,576	4,605,331	4,483,221	4,501,560
Public Safety	29,686,021	38,463,363	39,064,649	44,620,824
Highways/Streets/Sanitation	655,248	555,214	562,677	572,276
Health	3,014,197	2,834,330	2,871,565	2,846,047
Recreation & Culture	10,390,850	10,639,774	10,650,177	11,033,857
Fines	13,601,755	13,235,967	13,285,725	13,449,057
Miscellaneous Revenue				-
Sale of Property	3,899,285	3,774,312	3,986,962	4,007,152
Use of Money & Property	1,952,061	2,029,956	2,020,211	2,043,375
Interest on Time Deposits	551,608	484,883	484,883	549,407
Recovery of Expenditures	3,348,331	1,557,650	2,085,509	1,714,381
Miscellaneous	1,064,747	283,015	292,700	382,997
Interfund Charges	1,419,804	1,650,000	1,650,000	1,650,000
Total Revenues	$ 911,350,403	$ 965,534,790	$ 976,303,609	$ 997,164,546
Transfer from Other Funds	$ 27,150,921	$ 30,432,037	$ 30,678,144	$ 34,735,760
Total Revenue & Transfers	**$ 938,501,324**	**$ 995,966,827**	**$ 1,006,981,753**	**$ 1,031,900,306**
Total Available Funds	**$ 1,026,493,509**	**$ 1,044,552,702**	**$ 1,055,315,403**	**$ 1,095,141,288**

GENERAL FUND
SUMMARY OF ADOPTED BUDGET
APPROPRIATIONS

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATE FY 2014	ADOPTED FY 2015
DEPARTMENTAL APPROPRIATIONS				
Animal Care	$ 11,293,006	$ 11,290,315	$ 11,289,065	$ 11,654,953
Center City Development and Operations	1,299,342	1,401,362	1,401,362	7,982,723
City Attorney	7,375,118	7,255,077	7,255,077	7,422,364
City Auditor	2,493,549	2,823,953	2,673,063	2,854,706
City Clerk	2,870,822	2,919,010	2,902,894	3,346,141
City Manager	3,335,059	3,339,079	3,339,079	3,228,132
Code Enforcement Services	10,939,838	11,828,813	11,791,368	11,865,325
Communication & Public Affairs	4,536,425	4,378,268	4,378,268	5,041,778
Downtown Operations	6,177,225	6,141,101	6,141,101	
Eastpoint Office				1,661,335
Economic Development	2,399,877	3,269,266	3,244,828	3,358,134
Finance	7,915,229	8,166,564	8,154,229	10,444,081
Fire	254,558,807	264,208,361	264,208,361	276,269,449
Health	10,905,711	11,262,363	11,205,978	11,769,408
Historic Preservation		1,051,114	1,045,735	1,589,871
Human Resources	3,697,439	4,101,671	4,077,959	5,045,306
Human Services	18,586,625	19,658,468	19,431,334	18,978,390
Intergovernmental Relations	1,149,968	1,106,357	1,042,557	1,554,381
Library	33,963,880	33,820,270	33,746,295	34,949,204
Management & Budget	2,608,289	2,803,997	2,745,537	3,272,316
Mayor & Council	5,710,847	6,064,886	6,064,886	6,298,686
Municipal Court	12,973,818	13,554,805	13,554,805	14,059,776
Municipal Elections	1,727,264	85,500	85,500	1,894,293
Parks & Recreation	45,926,896	43,803,858	43,612,323	44,650,789
Planning		2,794,771	2,794,607	2,999,628
Police	365,285,238	385,445,148	385,445,148	401,510,559
Parks Police	12,287,043	12,817,573	12,817,573	12,957,090
Transportation and Capital Improvements	56,612,297	54,399,251	54,399,251	66,510,312
Agencies	19,619,890	18,651,402	18,651,402	18,946,415
Non-Departmental/Non-Operating	45,535,110	36,398,365	36,398,365	42,885,415
One-Time Projects	5,014,367	7,432,562	7,429,962	5,297,810
Transfers	18,271,079	9,911,859	9,911,859	8,006,345
TOTAL APPROPRIATIONS	**$ 975,070,058**	**$ 992,185,389**	**$ 991,239,771**	**$ 1,048,305,115**
TOTAL AVAILABLE FUNDS	**$ 1,026,493,509**	**$ 1,044,552,702**	**$ 1,055,315,403**	**$ 1,095,141,288**
GROSS ENDING BALANCE	**$ 51,423,451**	**$ 52,367,313**	**$ 64,075,632**	**$ 46,836,173**
LESS: BUDGETED FINANCIAL RESERVES				
Financial Reserves (Incremental Amount)	2,837,576	834,650	834,650	14,190,339
Reserve for Two-Year Budget Plan	48,585,875	51,532,663	63,240,982	32,645,834
ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**
BUDGET RESERVES SUMMARY				
Total Annual Budgeted Financial Reserves	**88,165,512**	**89,000,162**	**89,000,162**	**103,190,501**
Annual Budgeted Financial Reserves as a % of Revenues[1]	9%	9%	9%	10%

1. Beginning in FY 2015 reserves are maintained as a percentage of revenues

CURRENT PROPERTY TAX REVENUE
ALL TAX SUPPORTED FUNDS
SUMMARY OF ADOPTED BUDGET

Description:

The Bexar Appraisal District provides the City with the value, ownership, and taxability of property within the City limits. Property taxes are levied each year by the City on real property, mobile homes, and personal property at 100% of the appraised market value. In addition to providing General Fund operating support, property tax revenue is used to retire tax supported debt.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
ASSESSED VALUATION				
Real Property	$ 73,714,095,517	$ 76,830,449,722	$ 76,760,518,181	$ 82,233,157,709
Personal Property	9,780,227,035	10,246,094,063	10,245,871,383	10,490,595,239
Sub-Total	$ **83,494,322,552**	$ **87,076,543,785**	$ **87,006,389,564**	$ **92,723,752,948**
Less				
Over-65 Exemptions	$ 4,655,092,975	$ 4,713,438,369	$ 4,737,409,280	$ 4,770,109,903
Disabled Veterans Exemptions	184,066,361	183,265,519	184,842,519	179,860,221
Disabled Veterans 100% Exemptions	525,737,105	589,189,197	597,054,534	668,628,048
Disabled Residence Homestead Exemptions	120,850,999	116,615,927	118,184,364	108,580,178
Historic Property Exemptions	81,192,725	80,679,720	80,677,195	95,578,906
Freeport Exemptions	487,667,784	486,234,050	486,234,050	445,142,740
Tax Abatement/Phase-In Exemptions	856,092,688	931,491,316	914,491,316	900,486,805
Residence Homestead 10% Limitations	47,060,327	70,236,165	70,158,132	275,933,445
Agricultural Productivity Loss	509,126,569	492,693,264	492,278,110	474,530,769
Pollution Control Property	62,810,316	62,128,253	62,128,253	72,192,648
Low Income Housing	48,709,371	63,507,971	63,507,971	65,090,928
Energy Exemptions	6,559,094	0		
Absolute Exemptions	4,443,485,492	4,208,557,137	4,208,842,547	4,597,430,892
Community Housing Development Organization		306,582,740	306,582,740	286,768,226
Armed Services Surviving Spouse		-		2,603,028
Personal Property Vehicle		-		2,191,300
Pro-Rated Exemptions	66,915,611	29,152,955	30,856,561	8,963,566
TOTAL TAXABLE VALUE	$ **71,398,955,135**	$ **74,742,771,202**	$ **74,653,141,992**	$ **79,769,661,345**
TAX RATE/$100 VALUATION				
General Fund	$ 0.35419	$ 0.35419	$ 0.35419	$ 0.35419
G.O. Debt Service Fund	0.21150	0.21150	0.21150	0.21150
TOTAL TAX RATE	$ **0.56569**	$ **0.56569**	$ **0.56569**	$ **0.56569**
CURRENT PROPERTY TAX REVENUE				
Current Levy (Gross)	$ 403,896,749	$ 422,812,382	$ 422,305,359	$ 451,248,997
Less Delinquencies	5,406,115	8,373,685	8,363,550	8,904,946
Less TIRZ Tax Increment Collections	6,318,566	7,600,857	7,591,809	7,546,552
Less Over-65 & Disabled Tax Ceiling	3,841,973	4,128,155	4,127,867	6,001,693
CURRENT LEVY (NET)	$ **388,330,095**	$ **402,709,685**	$ **402,222,133**	$ **428,795,806**
PERCENT OF LEVY COLLECTED	**98.65%**	**98.00%**	**98.00%**	**98.00%**
DISTRIBUTION BY FUND				
General Fund	$ 243,141,361	$ 252,144,451	$ 251,853,726	$ 268,477,764
G.O. Debt Service Fund	145,188,734	150,565,234	150,368,407	160,318,042
CURRENT COLLECTIONS	$ **388,330,095**	$ **402,709,685**	$ **402,222,133**	$ **428,795,806**

DELINQUENT PROPERTY TAX REVENUE
ALL TAX SUPPORTED FUNDS
SUMMARY OF ADOPTED BUDGET

Description:

This schedule reflects estimated delinquent property tax revenue. Delinquent property tax collections are net of refunds issued for prior tax years and are dedicated to the support of General Fund operations and required debt service payments.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATE FY 2014	ADOPTED FY 2015
DELINQUENT TAX RECEIVABLE				
Real Property	$ 10,799,768	$ 11,016,000	$ 10,203,768	$ 10,408,000
Personal Property	8,836,173	9,013,000	8,348,537	8,515,000
TOTAL DELINQUENT TAX RECEIVABLE	**$ 19,635,941**	**$ 20,029,000**	**$ 18,552,305**	**$ 18,923,000**
TAX RATE FOR DISTRIBUTION				
General Fund	$ 0.35419	$ 0.35419	$ 0.35419	$ 0.35419
G.O. Debt Service Fund	0.21150	0.21150	0.21150	0.21150
TOTAL TAX RATE	**$ 0.56569**	**$ 0.56569**	**$ 0.56569**	**$ 0.56569**
COLLECTIONS				
Real Property	$ 4,287,847	$ 4,160,895	$ 4,393,000	$ 3,921,000
Personal Property	552,255	535,905	573,000	511,000
Delinquent Tax Attorney Fees	1,167,325	1,250,000	1,250,000	1,250,000
TOTAL COLLECTIONS	**$ 6,007,427**	**$ 5,946,800**	**$ 6,216,000**	**$ 5,682,000**
Less TIRZ Tax Increment Collections	74,192	100,000	100,000	100,000
Less Delinquent Tax Attorney Fees	1,167,325	1,250,000	1,250,000	1,250,000
NET COLLECTIONS	**$ 4,765,910**	**$ 4,596,800**	**$ 4,866,000**	**$ 4,332,000**
PERCENT OF TOTAL DELINQUENT TAXES COLLECTED	23.39%	23.45%	23.42%	23.42%
DISTRIBUTION BY FUND				
General Fund	$ 2,984,033	$ 2,878,150	$ 3,046,704	$ 2,712,353
G.O. Debt Service Fund	1,781,877	1,718,650	1,819,296	1,619,647
TOTAL DISTRIBUTION BY FUND	**$ 4,765,910**	**$ 4,596,800**	**$ 4,866,000**	**$ 4,332,000**


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Special Revenue Funds

SPECIAL REVENUE FUND
ADVANCED TRANSPORTATION DISTRICT FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2005, the Advanced Transportation District (ATD) Fund was established to account for all revenues and expenditures associated with the administration and project delivery of the ATD Program. The ATD Program delivers projects that increase mobility, reduce traffic congestion, improve neighborhood connectivity, leverage resources and provide coordinated planning.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ 8,875,028**	**$ 3,684,594**	**$ 5,440,011**	**$ 4,740,295**
Adjustment for Reserve	(1,697,725)	0	1,107,404	0
Net Balance	**$ 7,177,303**	**$ 3,684,594**	**$ 6,547,415**	**$ 4,740,295**
REVENUES				
Sales Tax Revenue	$ 13,573,069	$ 13,578,885	$ 14,095,616	$ 14,688,108
Interest on Time Deposits	50,736	40,068	33,190	23,535
Recovery of Expenditures	0	0	2,293	0
Total Revenues & Transfers	**$ 13,623,805**	**$ 13,618,953**	**$ 14,131,099**	**$ 14,711,643**
TOTAL AVAILABLE FUNDS	**$ 20,801,108**	**$ 17,303,547**	**$ 20,678,514**	**$ 19,451,938**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 1,615,982	$ 1,669,652	$ 1,719,873	$ 1,731,347
Contractual Services	533,836	650,889	616,839	650,889
Commodities	53,635	72,125	48,824	72,459
Self-Insurance/Other Expenditures	310,276	265,603	256,775	1,927,708
Capital Outlay	34,406	144,315	144,608	12,907
Subtotal Operating	**$ 2,548,135**	**$ 2,802,584**	**$ 2,786,919**	**$ 4,395,310**
Transfers To				
General Fund - Indirect Costs	$ 151,092	$ 151,092	$ 151,092	$ 151,092
Transfer to General Fund for Street Projects	0	3,030,884	3,030,884	3,030,884
Transfer to Solid Waste Fund	136,022	134,324	134,324	135,381
Capital Projects				
Bike Facilities	1,113,922	960,000	960,000	960,000
Intersection Improvements	2,614,810	1,175,000	1,175,000	1,995,000
Sidewalk & Street Improvements	5,767,266	4,000,000	3,700,000	4,000,000
Sidewalks to Schools Initiative	0	4,500,000	4,000,000	4,500,000
Debt Service	3,029,850	0	0	0
Subtotal Transfers	**$ 12,812,962**	**$ 13,951,300**	**$ 13,151,300**	**$ 14,772,357**
TOTAL APPROPRIATIONS	**$ 15,361,097**	**$ 16,753,884**	**$ 15,938,219**	**$ 19,167,667**
ENDING BALANCE	**$ 5,440,011**	**$ 549,663**	**$ 4,740,295**	**$ 284,271**

SPECIAL REVENUE FUND
CHILD SAFETY FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Child Safety Fund was established to account for revenues authorized by the 1991 State Legislature. The revenues, which come from added fees on parking tickets, school zone violations and vehicle registrations, must be used primarily for the school crossing guard program with the remaining funds applied to programs designed to enhance child safety, health or nutrition, child abuse intervention and prevention and drug and alcohol abuse prevention.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ (56,480)**	**$ 205,730**	**$ 40,574**	**$ 144,856**
Net Balance	**$ (56,480)**	**$ 205,730**	**$ 40,574**	**$ 144,856**
REVENUES				
Parking Fines	$ 161,519	$ 158,316	$ 156,545	$ 162,010
Moving Violations	255,598	261,472	251,346	253,303
Bexar County - Vehicle Registrations	1,753,137	1,750,000	1,705,097	1,806,926
Interest on Time Deposits	32	20	20	0
Total Revenues & Transfers	**$ 2,170,286**	**$ 2,169,808**	**$ 2,113,008**	**$ 2,222,239**
TOTAL AVAILABLE FUNDS	**$ 2,113,806**	**$ 2,375,538**	**$ 2,153,582**	**$ 2,367,095**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 1,432,102	$ 1,722,241	$ 1,437,564	$ 1,745,757
Contractual Services	10,093	3,454	14,353	18,454
Commodities	12,710	33,049	13,871	18,049
Self-Insurance/Other Expenditures	618,327	541,706	538,898	543,671
Capital Outlay	0	4,040	4,040	0
Subtotal Operating	**$ 2,073,232**	**$ 2,304,490**	**$ 2,008,726**	**$ 2,325,931**
TOTAL APPROPRIATIONS	**$ 2,073,232**	**$ 2,304,490**	**$ 2,008,726**	**$ 2,325,931**
GROSS ENDING BALANCE	**$ 40,574**	**$ 71,048**	**$ 144,856**	**$ 41,164**

SPECIAL REVENUE FUND
CONFISCATED PROPERTY FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Confiscated Property Fund was established for the deposit and use of confiscated monies seized by the San Antonio Police Department. The revenues will be used for the enhancement of Police operations.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ 1,846,211**	**$ 1,752,968**	**$ 2,603,399**	**$ 2,317,905**
Accounting Adjustment	1,411,295	0	0	0
Net Balance	**$ 3,257,506**	**$ 1,752,968**	**$ 2,603,399**	**$ 2,317,905**
REVENUES				
Car Sales	$ 140,962	$ 89,555	$ 137,935	$ 121,207
Other Sales	757,292	453,290	651,055	623,009
Confiscated Property	478,744	588,224	506,822	612,312
Miscellaneous	752	4,043	0	0
Interest on Time Deposits	10,535	6,577	2,580	3,260
Recovery of Expenditures	58,620	15,698	79,115	6,400
Total Revenues & Transfers	**$ 1,446,905**	**$ 1,157,387**	**$ 1,377,507**	**$ 1,366,188**
TOTAL AVAILABLE FUNDS	**$ 4,704,411**	**$ 2,910,355**	**$ 3,980,906**	**$ 3,684,093**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 326,353	$ 372,805	$ 381,290	$ 321,207
Contractual Services	378,020	1,069,294	371,013	678,631
Commodities	336,957	331,833	191,253	297,272
Self-Insurance/Other Expenditures	227,094	238,826	218,123	273,812
Capital Outlay	454,588	189,892	120,822	494,112
Subtotal Operating	**$ 1,723,012**	**$ 2,202,650**	**$ 1,282,501**	**$ 2,065,034**
Transfers To				
Debt Service	$ 378,000	$ 380,500	$ 380,500	$ 376,250
Subtotal Transfers	**$ 378,000**	**$ 380,500**	**$ 380,500**	**$ 376,250**
TOTAL APPROPRIATIONS	**$ 2,101,012**	**$ 2,583,150**	**$ 1,663,001**	**$ 2,441,284**
GROSS ENDING BALANCE	**$ 2,603,399**	**$ 327,205**	**$ 2,317,905**	**$ 1,242,809**

SPECIAL REVENUE FUND
CONVENTION AND VISITORS BUREAU FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2007, the Convention and Visitors Bureau was established as an independent fund, which separated funds from the Community and Visitor Facilities Fund. The expenditures account for the marketing and promotion of San Antonio.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ 0**	**$ 0**	**$ 0**	**$ 0**
REVENUES				
Miscellaneous Revenue	$ 226,129	$ 248,050	$ 288,376	$ 286,550
Transfer from Hotel Occupancy Tax	19,188,317	19,992,348	19,948,219	19,825,959
Total Revenues & Transfers	**$ 19,414,446**	**$ 20,240,398**	**$ 20,236,595**	**$ 20,112,509**
TOTAL AVAILABLE FUNDS	**$ 19,414,446**	**$ 20,240,398**	**$ 20,236,595**	**$ 20,112,509**
APPROPRIATIONS				
Operating Expenses				
CONVENTION & VISITORS BUREAU				
Personal Services	$ 7,031,808	$ 7,365,949	$ 7,529,667	$ 7,417,674
Contractual Services	10,147,798	10,948,889	10,805,285	10,567,025
Destination San Antonio	250,000	250,000	250,000	250,000
Commodities	222,510	250,529	222,277	288,529
Self Insurance / Other Expenditures	483,080	504,589	504,734	663,451
Capital Outlay	282,320	7,683	14,268	2,000
Subtotal Operating	**$ 18,417,516**	**$ 19,327,639**	**$ 19,326,231**	**$ 19,188,679**
Transfers To				
General Fund	$ 556,388	$ 556,388	$ 556,388	$ 556,388
Visitor Information Center	440,542	356,371	353,976	367,442
Subtotal Transfers	**$ 996,930**	**$ 912,759**	**$ 910,364**	**$ 923,830**
TOTAL APPROPRIATIONS	**$ 19,414,446**	**$ 20,240,398**	**$ 20,236,595**	**$ 20,112,509**
GROSS ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

SPECIAL REVENUE FUND
COMMUNITY AND VISITOR FACILITIES FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Community and Visitor Facilities Fund was established in FY 2004 to account for revenues and expenditures generated from all Convention and Tourism activities relating to the promotion of all City of San Antonio owned facilities to be used for conventions, community and entertainment venues.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ 0**	**$ 0**	**$ 0**	**$ 0**
REVENUES				
CONVENTION & SPORTS FACILITIES				
Convention Center Revenue	$ 12,374,742	$ 13,682,939	$ 13,682,939	$ 12,279,359
Alamodome Revenues	8,059,801	8,556,997	8,719,573	10,187,748
Miscellaneous Revenue	143,883	100,000	136,029	100,000
Transfer from Other Funds	176,535	100,707	100,707	103,327
Transfer from Hotel Occupancy Tax	15,209,196	15,032,369	14,833,698	17,516,733
Total Revenue & Transfers	**$ 35,964,157**	**$ 37,473,012**	**$ 37,472,946**	**$ 40,187,167**
TOTAL AVAILABLE FUNDS	**$ 35,964,157**	**$ 37,473,012**	**$ 37,472,946**	**$ 40,187,167**
APPROPRIATIONS				
Operating Expenses				
CONVENTION & SPORTS FACILITIES				
Personal Services	$ 17,187,523	$ 17,473,159	$ 17,841,218	$ 17,623,645
Contractual Services	4,197,327	4,342,951	4,263,636	4,342,202
Commodities	1,074,326	1,011,620	1,021,928	999,015
Self-Insurance/Other Expenditures	10,743,809	10,819,761	10,505,222	10,813,683
Capital Outlay	58,822	7,885	23,372	1,605
Subtotal Operating	**$ 33,261,807**	**$ 33,655,376**	**$ 33,655,376**	**$ 33,780,150**
FILM COMMISSION[1]	**$ 428,285**	**$ 435,308**	**$ 435,242**	**$ 440,369**
NON-DEPARTMENTAL				
Hosting Obligations	$ 1,579,868	$ 1,993,418	$ 1,993,418	$ 2,540,380
Contractual Services	666,518	1,048,577	1,048,577	1,048,577
Subtotal Operating	**$ 2,246,386**	**$ 3,041,995**	**$ 3,041,995**	**$ 3,588,957**
Total Operating Expenses	**$ 35,936,478**	**$ 37,132,679**	**$ 37,132,613**	**$ 37,809,476**
Transfers To				
Energy Efficiency Fund	$ 0	$ 177,757	$ 177,757	$ 193,758
State Rebate Fund	0	162,576	162,576	255,674
Public Improvement District	24,664	0	0	0
Grants	3,015	0	0	0
Subtotal Transfers	**$ 27,679**	**$ 340,333**	**$ 340,333**	**$ 449,432**
TOTAL APPROPRIATIONS	**$ 35,964,157**	**$ 37,473,012**	**$ 37,472,946**	**$ 38,258,908**
GROSS ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 1,928,259**
RESERVE FOR ALAMODOME CAPITAL PROJECTS	**$ 0**	**$ 0**	**$ 0**	**$ 1,928,259**
NET AVAILABLE ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

[1]Film Commission is managed by the Department of Culture and Creative Development.

SPECIAL REVENUE FUND
CONVENTION & SPORTS FACILITIES STATE REIMBURSEMENT FUND
SUMMARY OF ADOPTED BUDGET

Description:

The 2009 Texas State Legislature approved expanding the State's Sporting Events Trust Fund program to include conventions and other major events. This fund accounts for all revenues and expenses related to capital improvements to the Henry B. Gonzalez Convention Center and Alamodome facilities made in preparation for eligible convention and sporting events as well as certain operational expenses and all reimbursements received from the State of Texas.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ (16,189,649)**	**$ 178,634**	**$ 178,634**	**$ 0**
Adjustment for Reserve	7,976,858			
Net Balance	**$ (8,212,791)**	**$ 178,634**	**$ 178,634**	**$ 0**
REVENUES				
State Events Trust Fund Rebates	$ 6,501,008	$ 920,000	$ 920,000	$ 1,826,245
14% Local Contribution	954,944	0	0	0
Transfer in from HOT I&C Fund	11,351,556	0	0	0
Transfer in from Hotel Occupancy Tax Fund	0	162,576	162,576	255,674
Total Revenue & Transfers	**$ 18,807,508**	**$ 1,082,576**	**$ 1,082,576**	**$ 2,081,919**
TOTAL AVAILABLE FUNDS	**$ 10,594,717**	**$ 1,261,210**	**$ 1,261,210**	**$ 2,081,919**
APPROPRIATIONS				
Local Contribution Matching Funds	$ 954,944	$ 162,576	$ 162,576	$ 255,674
Transfers To				
Capital Projects	$ 552,685	$ 920,000	$ 920,000	$ 1,826,245
Hotel Occupancy Tax Fund	5,487,466	178,634	178,634	0
HOT Capital Facilities Fund	3,249,482	0	0	0
Conv Ctr HQ Hotel Funds	171,506	0	0	0
Subtotal Transfers	**$ 9,461,139**	**$ 1,098,634**	**$ 1,098,634**	**$ 1,826,245**
TOTAL APPROPRIATIONS	**$ 10,416,083**	**$ 1,261,210**	**$ 1,261,210**	**$ 2,081,919**
NET ENDING BALANCE	**$ 178,634**	**$ 0**	**$ 0**	**$ 0**

SPECIAL REVENUE FUND
CULTURE AND CREATIVE DEVELOPMENT FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2007, the Department of Culture and Creative Development was established as a fund, separating from the Community and Visitor Facilities Fund. The expenditures are generated from the leadership, resources and support for arts and cultural organizations.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ 0**	**$ 0**	**$ 0**	**$ 0**
REVENUES				
Transfer from Hotel Occupancy Tax	$ 7,462,024	$ 7,986,279	$ 7,975,316	$ 8,679,105
Capital Administrative Charges	N/A	495,955	482,509	504,544
Transfer from General Fund	50,000	50,000	50,000	50,000
Total Revenue & Transfers	**$ 7,512,024**	**$ 8,532,234**	**$ 8,507,825**	**$ 9,233,649**
TOTAL AVAILABLE FUNDS	**$ 7,512,024**	**$ 8,532,234**	**$ 8,507,825**	**$ 9,233,649**
APPROPRIATIONS				
Operating Expenses				
CULTURE AND CREATIVE DEVELOPMENT				
Personal Services	$ 960,509	$ 980,935	$ 977,827	$ 1,024,960
Contractual Services	897,274	897,885	881,618	897,885
Commodities	7,036	12,546	11,401	12,546
Other Expenditures	87,032	79,397	81,411	126,738
Capital Outlay	1,286	900	900	175,351
Subtotal	**$ 1,953,137**	**$ 1,971,663**	**$ 1,953,157**	**$ 2,237,480**
CONTRIBUTIONS TO CULTURAL AGENCIES	**$ 5,391,019**	**$ 5,269,121**	**$ 5,269,121**	**$ 5,970,296**
PUBLIC ART SAN ANTONIO				
Personal Services	$ N/A	$ 414,207	$ 393,554	$ 421,940
Contractual Services	N/A	45,669	58,703	45,669
Commodities	N/A	9,077	3,250	9,077
Other Expenditures	N/A	23,730	23,730	27,858
Capital Outlay	N/A	3,272	3,272	0
Subtotal	**$ 0**	**$ 495,955**	**$ 482,509**	**$ 504,544**
Transfers To				
General Fund-Other	$ 66,000	$ 66,000	$ 66,000	$ 66,000
General Fund-Indirect Cost	60,100	60,100	67,643	85,934
Other Funds	41,768	41,768	41,768	41,768
Cultural Agencies	0	627,627	627,627	327,627
Subtotal Transfers	**$ 167,868**	**$ 795,495**	**$ 803,038**	**$ 521,329**
TOTAL APPROPRIATIONS	**$ 7,512,024**	**$ 8,532,234**	**$ 8,507,825**	**$ 9,233,649**
GROSS ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

SPECIAL REVENUE FUND
HOTEL OCCUPANCY TAX FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Hotel Occupancy Tax Fund captures revenues generated by the Hotel Occupancy Tax and supports the arts, tourism, and convention activities through transfers to the Community and Visitor Facilities Fund, Convention and Visitors Bureau Fund, and Culture and Creative Development Fund.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATE FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ 13,661,749**	**$ 0**	**$ 158,005**	**$ 0**
Release of Reserve for Grand Hyatt Debt	0	0	2,055,126	2,145,175
Adjustment for Reserve	(113,691)	0	0	0
Net Balance	**$ 13,548,058**	**$ 0**	**$ 2,213,131**	**$ 2,145,175**
REVENUES				
Hotel Occupancy Tax	$ 56,625,430	$ 58,695,476	$ 58,695,476	$ 60,529,453
Transfer From State Events Trust Fund	5,487,466	178,634	178,634	0
Miscellaneous Revenue	103,416	97,321	63,556	71,888
Total Revenue & Transfers	**$ 62,216,312**	**$ 58,971,431**	**$ 58,937,666**	**$ 60,601,341**
TOTAL AVAILABLE FUNDS	**$ 75,764,370**	**$ 58,971,431**	**$ 61,150,797**	**$ 62,746,516**
APPROPRIATIONS				
Transfers To				
Community & Visitor Facilities Fund	$ 15,209,196	$ 15,032,369	$ 14,833,698	$ 17,516,733
Convention & Visitors Bureau Fund	19,188,317	19,992,348	19,948,219	19,825,959
Culture and Creative Development Fund	7,462,024	7,986,279	7,975,316	8,679,105
Support for History and Preservation	7,974,213	7,974,213	7,974,213	8,679,105
General Fund - Indirect Cost	1,919,438	1,919,438	1,764,743	1,991,024
General Fund - Other	714,198	682,484	682,484	717,250
Contractual Obligations	306,597	306,597	306,597	306,597
Transfer to Debt Service Fund [Debt]	0	1,712,763	2,925,994	2,668,751
Transfer to Debt Service Fund [Surplus]	20,777,256	3,364,940	2,594,358	149,790
Subtotal Transfers	**$ 73,551,239**	**$ 58,971,431**	**$ 59,005,622**	**$ 60,534,314**
TOTAL APPROPRIATIONS	**$ 73,551,239**	**$ 58,971,431**	**$ 59,005,622**	**$ 60,534,314**
GROSS ENDING BALANCE	**$ 2,213,131**	**$ 0**	**$ 2,145,175**	**$ 2,212,202**
RESERVE FOR GRAND HYATT DEBT	**$ 2,055,126**	**$ 0**	**$ 2,145,175**	**$ 2,212,202**
NET ENDING BALANCE	**$ 158,005**	**$ 0**	**$ 0**	**$ 0**

NOTE: FY 2015 Adopted Budget for Culture & Creative Development and Support for History and Preservation represent 15% of the Hotel Occupancy Tax Budgeted net of debt service payment as shown below. This calculation is consistent with City Council policy approved September 20, 2012.

Hotel Occupancy Tax	$ 60,529,453
Debt Service Payment	2,668,751
Net Hotel Occupancy Tax Collections	**$ 57,860,702**

SPECIAL REVENUE FUND
HOTEL/MOTEL 2% REVENUE FUND
SUMMARY OF ADOPTED BUDGET

Description:

This fund accounts for the revenues and expenditures relating to the activities of the additional 2% Municipal Hotel Occupancy Tax. The collected revenues are used to pay for the principal and interest of the Convention Center Expansion Project as funded through the Public Facilities Corporation.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ 7,556,058**	**$ 0**	**$ 0**	**$ 0**
Adjustment for Reserve	(6,916,954)	0	0	0
Net Balance	**$ 639,104**	**$ 0**	**$ 0**	**$ 0**
REVENUES				
2% Hotel Occupancy Tax	$ 16,176,130	$ 16,507,479	$ 16,770,136	$ 17,294,129
Interest on Time Deposits	5,243	0	0	0
Other	157,511	0	0	0
Total Revenues & Transfers	**$ 16,338,884**	**$ 16,507,479**	**$ 16,770,136**	**$ 17,294,129**
TOTAL AVAILABLE FUNDS	**$ 16,977,988**	**$ 16,507,479**	**$ 16,770,136**	**$ 17,294,129**
APPROPRIATIONS				
Transfers To				
Hotel Occupancy Tax Fund	$ 176,535	$ 100,707	$ 100,707	$ 103,327
Lease Payment Fund	16,801,453	16,406,772	16,669,429	17,190,802
Subtotal Transfers	**$ 16,977,988**	**$ 16,507,479**	**$ 16,770,136**	**$ 17,294,129**
TOTAL APPROPRIATIONS	**$ 16,977,988**	**$ 16,507,479**	**$ 16,770,136**	**$ 17,294,129**
GROSS ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

SPECIAL REVENUE FUND
CONVENTION CENTER LEASE PAYMENT FUND
SUMMARY OF ADOPTED BUDGET

Description:

This fund accounts for the revenues and expenditures relating to the activities of the Convention Center's Lease Payment. The collected revenues are used to pay for the principal and interest of the Convention Center Expansion Project as funded through the Public Facilities Corporation.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ 0**	**$ 1,863,495**	**$ 1,863,495**	**$ 3,169,400**
Release of Grand Hyatt Debt	0	0	2,351,629	2,422,178
Net Balance	**$ 0**	**$ 1,863,495**	**$ 4,215,124**	**$ 5,591,578**
REVENUES				
From 2% Hotel Occupancy Tax Fund	$ 16,801,453	$ 16,406,772	$ 16,669,429	$ 17,190,802
From Hotel Occupancy Tax Fund	0	1,712,763	2,925,994	2,668,751
From Hotel Occupancy Tax Fund [Surplus]	20,777,256	3,186,306	2,594,358	149,790
From Hotel Capt. Imp. Facilities	21,322,713	0	0	0
From CC Hotel Funds	18,666,726	2,513,694	566,603	583,601
From CC Hotel Funds Reserve	2,351,629	0	2,422,178	2,494,843
Total Revenues & Transfers	**$ 79,919,777**	**$ 23,819,535**	**$ 25,178,562**	**$ 23,087,787**
TOTAL AVAILABLE FUNDS	**$ 79,919,777**	**$ 25,683,030**	**$ 29,393,686**	**$ 28,679,365**
APPROPRIATIONS				
Operating Expenses				
Self Insurance/Other	$ 8,502,010	$ 21,207,750	$ 21,207,750	$ 21,207,750
Subtotal Operating	**$ 8,502,010**	**$ 21,207,750**	**$ 21,207,750**	**$ 21,207,750**
Transfers To				
HOT Contingency Funds	$ 56,555,114	$ 0	$ 0	$ 0
HOT Capital & Redemption Fund [Debt Service]	0	1,712,763	0	0
HOT Capital & Redemption Fund [Surplus]	10,647,529	843,117	2,594,358	149,790
Reserve for Grand Hyatt Debt	2,351,629	0	2,422,178	2,494,843
Subtotal Transfers	**$ 69,554,272**	**$ 2,555,880**	**$ 5,016,536**	**$ 2,644,633**
TOTAL APPROPRIATIONS	**$ 78,056,282**	**$ 23,763,630**	**$ 26,224,286**	**$ 23,852,383**
GROSS ENDING BALANCE	**$ 1,863,495**	**$ 1,919,400**	**$ 3,169,400**	**$ 4,826,982**
RESERVE FOR DEBT RESTRICTIONS	**$ 1,863,495**	**$ 1,919,400**	**$ 3,169,400**	**$ 4,826,982**
NET AVAILABLE ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

SPECIAL REVENUE FUND
ECONOMIC DEVELOPMENT INCENTIVE FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Economic Development Incentive Fund is designed to attract large-scale businesses in targeted industries and other significant investments that will serve as economic generators measured by new job creation, economic impact to the local economy and additional dollars leveraged from other entities.

AVAILABLE FUNDS	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
Beginning Balance	**$ 6,716,964**	**$ 0**	**$ (721,195)**	**$ 0**
Adjustment for Prior Year Commitments	(9,505,248)	(2,000,921)	(1,708,419)	(21,664)
Net Balance	**$ (2,788,284)**	**$ (2,000,921)**	**$ (2,429,614)**	**$ (21,664)**
REVENUES				
Interest Income	$ 38,287	$ 21,720	$ 17,213	$ 21,664
Transfer from General Fund	5,500,000	3,729,201	3,729,201	1,750,000
Transfer from CIED Fund	2,000,000	0	0	0
Recovery	300,000	0	433,200	0
Total Revenues & Transfers	**$ 7,838,287**	**$ 3,750,921**	**$ 4,179,614**	**$ 1,771,664**
TOTAL AVAILABLE FUNDS	**$ 5,050,003**	**$ 1,750,000**	**$ 1,750,000**	**$ 1,750,000**
APPROPRIATIONS				
Operating Expenses				
Economic Development Incentive Projects	$ 5,709,407	$ 1,659,016	$ 1,659,016	$ 1,653,153
Personal Services	58,599	86,723	86,723	90,797
Commodities	0	100	100	100
Self-Insurance/Other Expenditures	3,192	4,161	4,161	5,950
Subtotal Operating	$ **5,771,198**	$ **1,750,000**	$ **1,750,000**	$ **1,750,000**
TOTAL APPROPRIATIONS	**$ 5,771,198**	**$ 1,750,000**	**$ 1,750,000**	**$ 1,750,000**
GROSS ENDING BALANCE	**$ (721,195)**	**$ 0**	**$ 0**	**$ 0**

SPECIAL REVENUE FUND
ENERGY EFFICIENCY FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Energy Efficiency Fund supports energy improvements to City of San Antonio operations. Revenues are captured from the avoided cost of energy resulting from energy improvement projects, utility rebates or other outside incentives. The funds are used to complete additional energy improvement projects and other eligible activities.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	$ **911,335**	$ **599,701**	$ **558,106**	$ **250,803**
Adjustment for Reserve	(1,121,088)	0	3,521	0
Net Balance	**$ (209,753)**	**$ 599,701**	**$ 561,627**	**$ 250,803**
REVENUES				
CPS Energy Rebates	$ 421,891	$ 120,000	$ 404,408	$ 219,134
Transfer from General Fund	366,456	285,541	285,541	382,234
Transfer from HOT/CSF/DCCD	0	228,137	228,137	244,138
Transfer from Facility Services Fund	97,577	182,166	182,166	211,483
Transfer from Fleet Services Fund	7,587	8,785	8,785	8,785
Transfer from Parking Fund	0	4,802	4,802	4,802
Miscellaneous Revenue	0	0	823	0
Interest on Time Deposits	6,252	0	3,282	0
Total Revenues & Transfers	**$ 899,763**	**$ 829,431**	**$ 1,117,944**	**$ 1,070,576**
TOTAL AVAILABLE FUNDS	**$ 690,010**	**$ 1,429,132**	**$ 1,679,571**	**$ 1,321,379**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 42,909	$ 268,510	$ 241,246	$ 302,413
Contractual Services	82,064	1,136,211	1,162,908	997,871
Commodities	180	0	203	0
Self-Insurance/Other Expenditures	6,751	24,411	24,411	21,095
Subtotal Operating	**$ 131,904**	**$ 1,429,132**	**$ 1,428,768**	**$ 1,321,379**
TOTAL APPROPRIATIONS	**$ 131,904**	**$ 1,429,132**	**$ 1,428,768**	**$ 1,321,379**
ENDING BALANCE	**$ 558,106**	**$ 0**	**$ 250,803**	**$ 0**

SPECIAL REVENUE FUND
GOLF COURSE OPERATING AND MAINTENANCE FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Golf Course Revenue Fund was established to record all revenues and expenditures associated with the six existing 18 hole municipal golf courses, the Polo Driving Range, and the San Antonio Driving Range/Par 3. In FY 2008, management of the City's municipal golf courses transitioned to the Municipal Golf Association-San Antonio (MGA-SA), a local non-profit organization.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ (1,788,402)**	**$ (1,428,402)**	**$ (1,428,402)**	**$ (1,068,402)**
Net Balance	**$ (1,788,402)**	**$ (1,428,402)**	**$ (1,428,402)**	**$ (1,068,402)**
REVENUES				
Miscellaneous	$ 253,967	$ 251,578	$ 251,578	$ 254,188
Transfer from General Fund	210,000	210,000	210,000	210,000
Total Revenues & Transfers	**$ 463,967**	**$ 461,578**	**$ 461,578**	**$ 464,188**
TOTAL AVAILABLE FUNDS	**$ (1,324,435)**	**$ (966,824)**	**$ (966,824)**	**$ (604,214)**
APPROPRIATIONS				
Transfers To				
Debt Service	$ 103,967	$ 101,578	$ 101,578	$ 104,188
Subtotal Transfers	**$ 103,967**	**$ 101,578**	**$ 101,578**	**$ 104,188**
TOTAL APPROPRIATIONS	**$ 103,967**	**$ 101,578**	**$ 101,578**	**$ 104,188**
GROSS ENDING BALANCE	**$ (1,428,402)**	**$ (1,068,402)**	**$ (1,068,402)**	**$ (708,402)**
RESTRICTED RESERVE	**$ (1,428,402)**	**$ (1,068,402)**	**$ (1,068,402)**	**$ (708,402)**
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

SPECIAL REVENUE FUND
INNER CITY INCENTIVE FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Inner City Incentive Fund is designed to support economic development projects and stimulate development targeted toward neighborhoods in the inner city. Funds are used to construct necessary public infrastructure, promote infill housing and commercial development, improve facades, support job recruitment and retention, and address traffic and mobility issues.

AVAILABLE FUNDS	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
Beginning Balance	**$ N/A**	**$ N/A**	**$ N/A**	**$ 0**
Net Balance	**$ N/A**	**$ N/A**	**$ N/A**	**$ 0**
REVENUES				
Transfer from General Fund	$ N/A	$ N/A	$ N/A	$ 2,000,000
Total Revenues & Transfers	**$ N/A**	**$ N/A**	**$ N/A**	**$ 2,000,000**
TOTAL AVAILABLE FUNDS	**$ N/A**	**$ N/A**	**$ N/A**	**$ 2,000,000**
APPROPRIATIONS				
Contractual Services	N/A	N/A	N/A	2,000,000
Subtotal Operating	$ **N/A**	$ **N/A**	$ **N/A**	$ **2,000,000**
TOTAL APPROPRIATIONS	**$ N/A**	**$ N/A**	**$ N/A**	**$ 2,000,000**
GROSS ENDING BALANCE	**$ N/A**	**$ N/A**	**$ N/A**	**$ 0**

Note: Prior to FY 2015, funds for Inner City Incentives were reported in the General Fund. Beginning in FY 2015, a separate fund schedule will be utilized to record the activity of the Center City Housing Incentive Program.

SPECIAL REVENUE FUND
JUVENILE CASE MANAGER FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2010, the Juvenile Case Manager Fund was created to account for the juvenile case manager fee collected from defendants convicted of a fine-only misdemeanor. These funds will be used to finance the salary and benefits of juvenile case managers employed by the Municipal Court.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ 553,504**	**$ 701,140**	**$ 742,397**	**$ 807,294**
Adjustment for Reserve	(304)	0	0	0
Net Balance	**$ 553,200**	**$ 701,140**	**$ 742,397**	**$ 807,294**
REVENUES				
Juvenile Case Manager Fee	$ 782,356	$ 935,286	$ 858,198	$ 934,144
Bexar County Fee	0	0	0	671,337
Interest on Time Deposits	2,964	1,338	1,706	1,708
Total Revenues & Transfers	**$ 785,320**	**$ 936,624**	**$ 859,904**	**$ 1,607,189**
TOTAL AVAILABLE FUNDS	**$ 1,338,520**	**$ 1,637,764**	**$ 1,602,301**	**$ 2,414,483**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 561,342	$ 787,322	$ 741,083	$ 1,162,380
Contractual Services	827	2,500	7,820	4,380
Commodities	0	5,000	5,000	7,000
Self-Insurance/Other Expenditures	33,954	41,104	41,104	82,963
Subtotal Operating	**$ 596,123**	**$ 835,926**	**$ 795,007**	**$ 1,256,723**
TOTAL APPROPRIATIONS	**$ 596,123**	**$ 835,926**	**$ 795,007**	**$ 1,256,723**
GROSS ENDING BALANCE	**$ 742,397**	**$ 801,838**	**$ 807,294**	**$ 1,157,760**

SPECIAL REVENUE FUND
MUNICIPAL COURT SECURITY FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2006, the Municipal Court Security Fund was created to account for the security fee collected from defendants convicted of a misdemeanor. These funds will be used to finance the purchase of security enhancements and for providing security services for the Municipal Court.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ 37,727**	**$ 0**	**$ 1,838**	**$ 7,706**
Adjustment for Reserve	12,773	0	0	0
Net Balance	**$ 50,500**	**$ 0**	**$ 1,838**	**$ 7,706**
REVENUES				
Security Fee	$ 492,377	$ 501,056	$ 486,864	$ 486,864
Interest on Time Deposits	98	5	0	0
Total Revenues & Transfers	**$ 492,475**	**$ 501,061**	**$ 486,864**	**$ 486,864**
TOTAL AVAILABLE FUNDS	**$ 542,975**	**$ 501,061**	**$ 488,702**	**$ 494,570**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 460,253	$ 404,564	$ 419,879	$ 415,774
Contractual Services	23,841	28,080	7,314	12,080
Commodities	3,096	8,005	2,764	5,005
Self-Insurance/Other Expenditures	31,306	28,398	28,398	39,070
Subtotal Operating	**$ 518,496**	**$ 469,047**	**$ 458,355**	**$ 471,929**
Transfers To				
General Fund - Indirect Cost	$ 22,641	$ 22,641	$ 22,641	$ 22,641
Subtotal Transfers	**$ 22,641**	**$ 22,641**	**$ 22,641**	**$ 22,641**
TOTAL APPROPRIATIONS	**$ 541,137**	**$ 491,688**	**$ 480,996**	**$ 494,570**
GROSS ENDING BALANCE	**$ 1,838**	**$ 9,373**	**$ 7,706**	**$ 0**

SPECIAL REVENUE FUND
MUNICIPAL COURT TECHNOLOGY FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2006, the Municipal Court Technology Fund was created to account for the technology fee collected from defendants convicted of a misdemeanor. The funds will be used to finance the purchase of or maintain the technological enhancements for the Municipal Court.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	$ **1,231,415**	$ **1,131,393**	$ **1,406,597**	$ **1,014,973**
Adjustment for Reserve	484,595	0	0	0
Net Balance	**$ 1,716,010**	**$ 1,131,393**	**$ 1,406,597**	**$ 1,014,973**
REVENUES				
Technology Fee	$ 655,948	$ 667,359	$ 649,019	$ 649,019
Interest on Time Deposits	6,911	0	0	0
Total Revenues & Transfers	**$ 662,859**	**$ 667,359**	**$ 649,019**	**$ 649,019**
TOTAL AVAILABLE FUNDS	**$ 2,378,869**	**$ 1,798,752**	**$ 2,055,616**	**$ 1,663,992**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 58,818	$ 59,469	$ 59,052	$ 0
Contractual Services	553,602	930,368	928,468	705,368
Commodities	78,319	28,618	10,182	28,618
Self-Insurance/Other Expenditures	19,948	4,845	5,301	29,966
Capital Outlay	138,702	0	18,735	1,605
Subtotal Operating	**$ 849,389**	**$ 1,023,300**	**$ 1,021,738**	**$ 765,557**
Transfers To				
General Fund - Indirect Costs	$ 10,383	$ 18,905	$ 18,905	$ 27,696
IT Portfolio Investment Projects	112,500	0	0	0
Subtotal Transfers	**$ 122,883**	**$ 18,905**	**$ 18,905**	**$ 27,696**
TOTAL APPROPRIATIONS	**$ 972,272**	**$ 1,042,205**	**$ 1,040,643**	**$ 793,253**
GROSS ENDING BALANCE	**$ 1,406,597**	**$ 756,547**	**$ 1,014,973**	**$ 870,739**

SPECIAL REVENUE FUND
PARKS ENVIRONMENTAL FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2014, the Park Environmental Fund was established to account for certain expenditures associated with park mowing, sanitation, litter removal and tree trimming. These activities are funded through a $1 per month Parks Environmental Fee.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**N/A**	**N/A**	**0**	**57,914**
Net Balance	**N/A**	**N/A**	**0**	**57,914**
REVENUES				
Parks Environmental Fee	N/A	6,636,156	6,636,156	6,718,812
Total Revenue & Transfers	**N/A**	**6,636,156**	**6,636,156**	**6,718,812**
TOTAL AVAILABLE FUNDS	**N/A**	**6,636,156**	**6,636,156**	**6,776,726**
APPROPRIATIONS				
Operating Expenses				
Personal Services	N/A	3,949,142	3,904,706	4,070,695
Contractual Services	N/A	1,746,550	1,963,877	2,004,052
Commodities	N/A	421,388	196,701	187,893
Self-Insurance/ Other Expenditures	N/A	519,076	512,958	486,790
Subtotal Operating	**N/A**	**6,636,156**	**6,578,242**	**6,749,430**
TOTAL APPROPRIATIONS	**N/A**	**6,636,156**	**6,578,242**	**6,749,430**
GROSS ENDING BALANCE	**N/A**	**0**	**57,914**	**27,296**
RESTRICTED RESERVE	**N/A**	**0**	**57,914**	**27,296**
ENDING BALANCE	**N/A**	**0**	**0**	**0**

SPECIAL REVENUE FUND
PARKS DEVELOPMENT & EXPANSION - 2005 VENUE PROJECTS
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2006 the Parks Development & Expansion Fund - 2005 Venue Projects was established under Proposition 1 and 2 which increased the sales tax 1/8 of a cent to fund the purchase of land and easements over the Edwards Aquifer as well as the acquisition and improvement of linear parks along Leon and Salado Creek and San Antonio and Medina River.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ 3,037,438**	**$ 321,683**	**$ 2,381,104**	**$ 456,178**
Adjustment for Reserve	4,714,507	2,036,200	116,056	0
Net Balance	**$ 7,751,945**	**$ 2,357,883**	**$ 2,497,160**	**$ 456,178**
REVENUES				
Interest on Time Deposits	$ 70,635	$ 57,257	$ 35,218	$ 44,309
Total Revenues & Transfers	**$ 70,635**	**$ 57,257**	**$ 35,218**	**$ 44,309**
TOTAL AVAILABLE FUNDS	**$ 7,822,580**	**$ 2,415,140**	**$ 2,532,378**	**$ 500,487**
APPROPRIATIONS				
Transfers To				
Proposition 1 - Edwards	$ 1,332,441	$ 0	$ 0	$ 0
Proposition 2 - Leon	192,841	100,000	100,000	140,000
Proposition 2 - Salado	2,924,270	1,736,200	1,736,200	240,487
Proposition 2 - Medina	361,924	40,000	40,000	120,000
Proposition 2 - Linear Greenway	0	200,000	200,000	0
General Fund - Creekway Admin	170,000	0	0	0
General Fund - Creekway O&M	460,000	0	0	0
Subtotal Transfers	**$ 5,441,476**	**$ 2,076,200**	**$ 2,076,200**	**$ 500,487**
TOTAL APPROPRIATIONS	**$ 5,441,476**	**$ 2,076,200**	**$ 2,076,200**	**$ 500,487**
GROSS ENDING BALANCE	**$ 2,381,104**	**$ 338,940**	**$ 456,178**	**$ 0**
RESTRICTED RESERVE	**$ 2,381,104**	**$ 338,940**	**$ 456,178**	**$ 0**
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

SPECIAL REVENUE FUND
PARKS DEVELOPMENT & EXPANSION - 2010 VENUE PROJECTS
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2012, the Parks Development & Expansion Fund - 2010 Venue Projects was established to account for revenues and expenses authorized by Proposition 1 and 2 approved by San Antonio voters in November 2010. Revenues are generated by a dedicated 1/8 cent sales tax and are utilized for purposes of the acquisition and preservation of land around the Edwards Aquifer as well as the continued development of Linear Parks along San Antonio creekways.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ 30,563,404**	**$ 36,429,721**	**$ 41,329,001**	**$ 22,846,201**
Adjustment for Reserve	(7,354,333)	2,700,000	(17,131,069)	0
Net Balance	**$ 23,209,071**	**$ 39,129,721**	**$ 24,197,932**	**$ 22,846,201**
REVENUES				
Sales Tax Revenue	$ 28,901,729	$ 29,357,306	$ 30,593,284	$ 30,593,280
Interest on Time Deposits	198,526	44,376	68,101	88,143
Recovery of PY Expenditures	9,200	0	0	0
Total Revenues & Transfers	**$ 29,109,455**	**$ 29,401,682**	**$ 30,661,385**	**$ 30,681,423**
TOTAL AVAILABLE FUNDS	**$ 52,318,526**	**$ 68,531,403**	**$ 54,859,317**	**$ 53,527,624**
APPROPRIATIONS				
Operating Expenses				
Contractual Services	$ 571,587	$ 587,146	$ 611,866	$ 611,866
Self-Insurance/Other Expenditures	35,798	0	0	0
Subtotal Operating	**$ 607,385**	**$ 587,146**	**$ 611,866**	**$ 611,866**
Transfers To				
Proposition 1 - Edwards Aquifer Land Acquisition	$ 3,317,525	$ 16,075,000	$ 16,075,000	$ 25,000,000
Proposition 2 - Parks Development and Expansion	2,158,901	9,757,000	9,757,000	8,986,000
General Fund - Creekway Admin	213,000	391,000	391,000	391,000
General Fund - Creekway O&M	0	500,000	500,000	500,000
Debt Service	4,592,714	4,578,250	4,578,250	4,580,250
Renovation of Linear Creekway Improvements	100,000	100,000	100,000	100,000
Subtotal Transfers	**$ 10,382,140**	**$ 31,401,250**	**$ 31,401,250**	**$ 39,557,250**
TOTAL APPROPRIATIONS	**$ 10,989,525**	**$ 31,988,396**	**$ 32,013,116**	**$ 40,169,116**
GROSS ENDING BALANCE	**$ 41,329,001**	**$ 36,543,007**	**$ 22,846,201**	**$ 13,358,508**
RESTRICTED RESERVE	**$ 41,329,001**	**$ 36,543,007**	**$ 22,846,201**	**$ 13,358,508**
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

SPECIAL REVENUE FUND
PRE-K 4 SA
SUMMARY OF ADOPTED BUDGET

Description:

In November 2012, voters approved a 1/8 cent sales tax to fund the Pre-K 4 SA initiative to provide high quality pre-k for four year olds throughout San Antonio. The Fiscal Year for Pre-K 4 SA runs from July 1 through June 30.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ 0**	**$ 6,433,535**	**$ 6,475,413**	**$ 15,414,102**
Net Balance	**$ 0**	**$ 6,433,535**	**$ 6,475,413**	**$ 15,414,102**
REVENUES				
Sales Tax	$ 7,261,771	$ 29,399,398	$ 29,399,397	$ 29,575,395
State/Local Match	0	2,016,000	1,511,280	4,017,600
USDA (Food)	0	542,775	215,417	1,175,728
Sliding Scale Tuition	0	63,000	251,689	233,333
Interest/Misc. Revenue	137,255	0	67,791	25,850
Total Revenues & Transfers	**$ 7,399,026**	**$ 32,021,173**	**$ 31,445,574**	**$ 35,027,906**
TOTAL AVAILABLE FUNDS	**$ 7,399,026**	**$ 38,454,708**	**$ 37,920,987**	**$ 50,442,008**
APPROPRIATIONS				
Operating Expenses				
Administration	$ 808,277	$ 1,033,795	$ 1,251,660	$ 1,566,823
Public Relations/Marketing	0	0	420,811	422,810
Sales Tax Collection Fee	0	0	600,744	622,914
Pre-K Education Centers	115,336	10,172,900	10,184,149	21,946,363
Pre-K Facility Leases	0	5,219,877	3,241,985	5,159,826
Transportation	0	472,500	627,168	966,248
Professional Development	0	1,991,547	1,800,366	2,225,515
Program Assessment	0	307,700	316,961	119,716
Subtotal Operating	**$ 923,613**	**$ 19,198,319**	**$ 18,443,844**	**$ 33,030,215**
Transfers				
General Fund-Indirect Cost	$ 0	$ 73,193	$ 73,193	$ 104,727
Transfers to Debt Service	0	0	3,739,848	3,311,161
Transfers to Insurance Reserve	0	0	250,000	50,000
Transfers to Capital Projects	0	3,679,662	0	0
Subtotal Transfers	**$ 0**	**$ 3,752,855**	**$ 4,063,041**	**$ 3,465,888**
TOTAL APPROPRIATIONS	**$ 923,613**	**$ 22,951,174**	**$ 22,506,885**	**$ 36,496,103**
ENDING BALANCE	**$ 6,475,413**	**$ 15,503,534**	**$ 15,414,102**	**$ 13,945,905**

SPECIAL REVENUE FUND
RIGHT OF WAY MANAGEMENT
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2001, the Right of Way Management Fund was established to separately account for the Right of Way Revenues and associated expenditures.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ 262,117**	**$ 195,792**	**$ 96,592**	**$ 1,014,870**
Adjustment for Reserve	(14,399)	0	0	0
Net Balance	**$ 247,718**	**$ 195,792**	**$ 96,592**	**$ 1,014,870**
REVENUES				
Permit Application Fee	$ 125,701	$ 352,150	$ 491,337	$ 496,250
Inspection Fee	1,242,275	1,320,516	2,015,076	2,035,226
Registration Fee	1,330	450	957	450
Non-Compliance ROW Penalties	130,800	42,000	110,829	42,000
Miscellaneous	0	0	520	0
Interest on Time Deposits	42	0	0	0
Recovery of Prior Year Expenditures	37	0	0	0
Total Revenue & Transfers	**$ 1,500,185**	**$ 1,715,116**	**$ 2,618,719**	**$ 2,573,926**
TOTAL AVAILABLE FUNDS	**$ 1,747,903**	**$ 1,910,908**	**$ 2,715,311**	**$ 3,588,796**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 1,237,097	$ 1,257,974	$ 1,257,974	$ 1,221,991
Contractual Services	101,568	105,444	105,444	105,444
Commodities	12,730	21,875	21,875	121,875
Self Insurance/Other Expenditures	293,153	273,148	273,148	297,514
Capital Outlay	6,763	0	0	1,605
Subtotal Operating	**$ 1,651,311**	**$ 1,658,441**	**$ 1,658,441**	**$ 1,748,429**
Transfers To				
Street Repair	$ 0	$ 42,000	$ 42,000	$ 42,000
Subtotal Transfers	**$ 0**	**$ 42,000**	**$ 42,000**	**$ 42,000**
TOTAL APPROPRIATIONS	**$ 1,651,311**	**$ 1,700,441**	**$ 1,700,441**	**$ 1,790,429**
ENDING BALANCE	**$ 96,592**	**$ 210,467**	**$ 1,014,870**	**$ 1,798,367**

SPECIAL REVENUE FUND
STARBRIGHT INDUSTRIAL DEVELOPMENT CORPORATION FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2006, the Starbright Industrial Development Corporation Fund was established to account for the proceeds from City Public Service to be used to repay the debt service associated with the Toyota plant land purchase.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ 649**	**$ 649**	**$ 733**	**$ 733**
Net Balance	**$ 649**	**$ 649**	**$ 733**	**$ 733**
REVENUES				
Interest on Time Deposits	$ 59	$ 0	$ 0	$ 0
Transfer from General Fund	1,399,075	732,940	732,940	874,190
Total Revenues	**$ 1,399,134**	**$ 732,940**	**$ 732,940**	**$ 874,190**
TOTAL AVAILABLE FUNDS	**$ 1,399,783**	**$ 733,589**	**$ 733,673**	**$ 874,923**
APPROPRIATIONS				
Operating Expenses				
Self-Insurance/Other Expenditures	$ 1,399,050	$ 732,940	$ 732,940	$ 874,190
Subtotal Operating	**$ 1,399,050**	**$ 732,940**	**$ 732,940**	**$ 874,190**
TOTAL APPROPRIATIONS	**$ 1,399,050**	**$ 732,940**	**$ 732,940**	**$ 874,190**
GROSS ENDING BALANCE	**$ 733**	**$ 649**	**$ 733**	**$ 733**

SPECIAL REVENUE FUND
STORM WATER OPERATING FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Storm Water Operating Fund was established to account for all revenues and expenditures associated with the operation and maintenance of all City stormwater activities. Revenue is generated from a Storm Water Utility Fee. The Storm Water Fund consists of several City activities that are responsible for the City's infrastructure system of lakes, streams, basins, dams, and stormwater systems.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ 3,760,167**	**$ 3,247,688**	**$ 2,230,716**	**$ 1,675,161**
Adjustment for Reserve	(93,586)	0	914,968	0
Net Balance	**$ 3,666,581**	**$ 3,247,688**	**$ 3,145,684**	**$ 1,675,161**
REVENUES				
Storm Water Revenues	$ 38,847,013	$ 39,076,993	$ 39,199,727	$ 39,591,724
Interest on Time Deposits	14,125	18,861	21,336	0
Recovery of Expenditures	62,957	11,473	126,150	11,473
Miscellaneous Revenue	9,845	0	0	0
Total Revenue & Transfers	**$ 38,933,940**	**$ 39,107,327**	**$ 39,347,213**	**$ 39,603,197**
TOTAL AVAILABLE FUNDS	**$ 42,600,521**	**$ 42,355,015**	**$ 42,492,897**	**$ 41,278,358**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 12,922,724	$ 13,763,469	$ 13,707,759	$ 13,650,442
Contractual Services	3,798,782	4,136,436	4,121,239	4,258,889
SAWS - Reimbursement	4,933,241	4,419,802	4,578,802	4,781,373
Commodities	1,537,282	1,577,835	1,544,610	1,710,466
Self Insurance/Other Expenditures	5,616,815	5,805,642	5,630,076	5,728,310
Capital Outlay	442,826	51,374	56,331	808,431
Subtotal Operating	**$ 29,251,670**	**$ 29,754,558**	**$ 29,638,817**	**$ 30,937,911**
Transfers To				
General Fund-Indirect Cost	$ 1,270,689	$ 1,354,414	$ 1,354,414	$ 1,526,438
General Fund-Other	826,751	966,626	966,626	983,934
Capital Projects	2,874,115	1,726,000	1,726,000	400,000
Debt Service	6,126,580	6,880,121	6,880,121	6,882,797
Grant	20,000	251,758	251,758	0
Subtotal Transfers	**$ 11,118,135**	**$ 11,178,919**	**$ 11,178,919**	**$ 9,793,169**
TOTAL APPROPRIATIONS	**$ 40,369,805**	**$ 40,933,477**	**$ 40,817,736**	**$ 40,731,080**
ENDING BALANCE	**$ 2,230,716**	**$ 1,421,538**	**$ 1,675,161**	**$ 547,278**

SPECIAL REVENUE FUND
STORM WATER REGIONAL FACILITIES FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2000-2001, the Storm Water Regional Facilities Fund was established to separately account for Detention Pond revenues and associated expenditures. Revenues are generated from the Regional Storm Water Detention Pond fee.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ 5,875,359**	**$ 6,408,366**	**$ 6,735,850**	**$ 4,507,780**
Accounting Adjustment	104,884	0	2,148,778	0
Net Balance	**$ 5,980,243**	**$ 6,408,366**	**$ 8,884,628**	**$ 4,507,780**
REVENUES				
Detention Pond Revenues	$ 3,498,014	$ 3,243,055	$ 4,826,651	$ 4,875,928
Floodplain Verification Fee	11,072	30	15,967	16,127
Interest on Time Deposits	110,708	69,655	42,589	52,515
Miscellaneous Revenues	0	20	0	0
Total Revenues & Transfers	**$ 3,619,794**	**$ 3,312,760**	**$ 4,885,207**	**$ 4,944,570**
TOTAL AVAILABLE FUNDS	**$ 9,600,037**	**$ 9,721,126**	**$ 13,769,835**	**$ 9,452,350**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 658,665	$ 893,855	$ 834,453	$ 988,755
Contractual Services	29,515	164,600	166,064	164,600
Commodities	3,146	15,132	7,295	14,732
Self Insurance/Other Expenditures	335,207	339,476	328,186	337,174
Capital Outlay	26,236	8,767	14,707	19,256
Subtotal Operating	**$ 1,052,769**	**$ 1,421,830**	**$ 1,350,705**	**$ 1,524,517**
Transfers To				
Capital Projects	$ 1,811,418	$ 7,911,350	$ 7,911,350	$ 3,800,000
Subtotal Transfers	**$ 1,811,418**	**$ 7,911,350**	**$ 7,911,350**	**$ 3,800,000**
TOTAL APPROPRIATIONS	**$ 2,864,187**	**$ 9,333,180**	**$ 9,262,055**	**$ 5,324,517**
ENDING BALANCE	**$ 6,735,850**	**$ 387,946**	**$ 4,507,780**	**$ 4,127,833**

SPECIAL REVENUE FUND
TAX INCREMENT FINANCING
SUMMARY OF ADOPTED BUDGET

Description:

Tax increment financing is a tool, governed by the Tax Increment Finance Act Chapter 311 of the Texas Tax Code, to publicly finance needed infrastructure improvements and enhancements for residential and commercial developments within a defined area called Tax Increment Reinvestment Zone (TIRZ). In FY 1998, City Council created the Tax Increment Finance Program in accordance with the Community Revitalization Action Group (CRAG) recommendation. Currently, there are 19 TIRZs.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ (232,047)**	**$ 14,268**	**$ 14,268**	**$ 12,670**
Adjustment for Reserve	(744)	0	0	0
Net Balance	**$ (232,791)**	**$ 14,268**	**$ 14,268**	**$ 12,670**
REVENUES				
Administrative Fee	$ 652,687	$ 223,500	$ 504,362	$ 554,050
Interest on Time Deposits	98	0	0	0
Total Revenues & Transfers	**$ 652,785**	**$ 223,500**	**$ 504,362**	**$ 554,050**
TOTAL AVAILABLE FUNDS	**$ 419,994**	**$ 237,768**	**$ 518,630**	**$ 566,720**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 370,672	$ 456,789	$ 461,326	$ 499,208
Contractual Services	7,892	22,500	10,006	20,871
Commodities	70	6,953	7,002	6,953
Self-Insurance/Other Expenditures	27,092	27,525	27,626	38,571
Capital Outlay	0	0	0	1,117
Subtotal Operating	**$ 405,726**	**$ 513,767**	**$ 505,960**	**$ 566,720**
TOTAL APPROPRIATIONS	**$ 405,726**	**$ 513,767**	**$ 505,960**	**$ 566,720**
GROSS ENDING BALANCE	**$ 14,268**	**$ (275,999)**	**$ 12,670**	**$ 0**

SPECIAL REVENUE FUND
TREE CANOPY PRESERVATION & MITIGATION FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Tree Preservation Mitigation Fund was established to account for funds collected from tree mitigation fees and civil penalties. Revenues earned are designated for tree preservation, tree planting and educational activities.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ 445,140**	**$ 399,223**	**$ 391,663**	**$ 2,007,569**
Adjustment for Reserve	(86,428)	0	0	0
Net Balance	**$ 358,712**	**$ 399,223**	**$ 391,663**	**$ 2,007,569**
REVENUES				
Mitigation Fee	$ 263,010	$ 176,148	$ 1,632,170	$ 195,229
Canopy Fee - Residential	65,821	74,211	105,622	77,977
Canopy Fee - Commercial	165,675	104,854	377,644	139,377
Certification Credits	2,093	2,093	0	0
Interest on Time Deposits	1,501	1,100	703	0
Total Revenues & Transfers	**$ 498,100**	**$ 358,406**	**$ 2,116,139**	**$ 412,583**
TOTAL AVAILABLE FUNDS	**$ 856,812**	**$ 757,629**	**$ 2,507,802**	**$ 2,420,152**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 78,034	$ 157,957	$ 97,960	$ 250,250
Contractual Services	115,705	184,106	142,149	202,131
Commodities	197,566	182,214	190,714	952,650
Self-Insurance/Other Expenditures	57,189	58,014	55,490	71,992
Subtotal Operating	**$ 448,494**	**$ 582,291**	**$ 486,313**	**$ 1,477,023**
Transfers To				
General Fund - Indirect Costs	$ 16,655	$ 16,655	$ 13,920	$ 12,095
Subtotal Transfers	**$ 16,655**	**$ 16,655**	**$ 13,920**	**$ 12,095**
TOTAL APPROPRIATIONS	**$ 465,149**	**$ 598,946**	**$ 500,233**	**$ 1,489,118**
GROSS ENDING BALANCE	**$ 391,663**	**$ 158,683**	**$ 2,007,569**	**$ 931,034**
RESTRICTED RESERVE	**$ 391,663**	**$ 158,683**	**$ 2,007,569**	**$ 931,034**
ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

SPECIAL REVENUE FUND
VISITOR INFORMATION CENTER AND CITY STORE FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2001, the Official City Store Fund was created to account for the merchandise sale and operation of the Official City Store. Revenue is generated from the sale of surplus City equipment, licensed City merchandise, and other merchandise.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ (93,487)**	**$ 0**	**$ (28,780)**	**$ 0**
Adjustment for Reserve	26,419	0	0	0
Net Balance	**$ (67,068)**	**$ 0**	**$ (28,780)**	**$ 0**
REVENUES				
City Store Sales	$ 306,220	$ 281,500	$ 284,077	$ 291,500
Transfer from Conv.& Visitor Bureau Fund	440,542	356,371	353,976	367,442
Total Revenues & Transfers	**$ 746,762**	**$ 637,871**	**$ 638,053**	**$ 658,942**
TOTAL AVAILABLE FUNDS	**$ 679,694**	**$ 637,871**	**$ 609,273**	**$ 658,942**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 415,182	$ 413,262	$ 410,799	$ 442,566
Contractual Services	31,501	28,600	27,731	28,600
Commodities	170,576	104,500	104,500	104,500
Self Insurance / Other Expenditures	60,674	60,674	60,710	82,213
Capital Outlay	361	0	1,383	0
Subtotal Operating	**$ 678,294**	**$ 607,036**	**$ 605,123**	**$ 657,879**
Transfers To				
General Fund-Indirect Cost	$ 29,816	$ 29,816	$ 3,131	$ 44
Public Improvement District	364	1,019	1,019	1,019
Subtotal Transfers	**$ 30,180**	**$ 30,835**	**$ 4,150**	**$ 1,063**
TOTAL APPROPRIATIONS	**$ 708,474**	**$ 637,871**	**$ 609,273**	**$ 658,942**
GROSS ENDING BALANCE	**$ (28,780)**	**$ 0**	**$ 0**	**$ 0**

Enterprise Funds

ENTERPRISE FUND
AIRPORT OPERATING AND MAINTENANCE FUND
SUMMARY OF ADOPTED BUDGET

The Airport Operating & Maintenance Fund is an enterprise fund established to record all revenues and expenditures associated with the operations and maintenance of the San Antonio International Airport and Stinson Municipal Airport facilities. Airport user fees provide for operation and maintenance and required debt service for outstanding bonds. Aviation Bond Ordinance prohibits any credit to Airport Capital Improvement Funds which would reduce the Restricted Reserve balance to less than three months of operation and maintenance expenses.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ 12,852,068**	**$ 13,815,842**	**$ 14,020,150**	**$ 14,049,073**
Net Balance	**$ 12,852,068**	**$ 13,815,842**	**$ 14,020,150**	**$ 14,049,073**
REVENUES				
Airline Revenues				
Landing Fees	$ 7,959,455	$ 9,670,718	$ 9,558,000	$ 11,729,850
Terminal Building Rentals	15,979,398	15,878,377	14,846,129	15,347,836
Baggage Handling System Charges	1,547,663	1,598,183	1,279,071	1,653,018
Passenger Loading Bridge Charges	194,997	272,839	376,725	289,788
City Gate Charges	1,221,634	1,325,000	959,397	921,058
RON Fees	885,295	975,000	831,375	833,500
FIS Space Fees	1,926,746	2,083,418	1,827,985	1,827,985
Ramp Fees	2,788,155	2,649,645	2,465,054	2,653,200
Non-Airline Revenues				
Concession Contracts	18,698,313	17,489,458	18,090,102	17,269,970
Parking Fees	20,060,853	20,415,000	21,405,845	21,389,690
Property Leases	7,632,145	7,420,808	7,747,747	8,214,284
Stinson Airport	343,983	331,722	337,399	305,194
General Aviation Fuel	599,487	595,000	606,667	601,734
Interest Income	134,004	67,473	82,203	67,473
Misc. Revenues	1,134,070	720,594	823,986	762,880
Transfer from Airport Contingency Fund	8,002,590	6,062,865	6,066,119	4,176,595
Total Revenues & Transfers	**$ 89,108,788**	**$ 87,556,100**	**$ 87,303,804**	**$ 88,044,055**
TOTAL AVAILABLE FUNDS	**$ 101,960,856**	**$ 101,371,942**	**$ 101,323,954**	**$ 102,093,128**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 28,196,795	$ 30,598,451	$ 30,099,221	$ 30,506,312
Contractual Services	9,414,163	14,285,520	11,969,298	13,961,114
Commodities	1,739,479	2,359,706	1,799,769	1,882,865
Self-Insurance/Other Expenditures	7,146,661	6,911,195	6,906,758	7,815,891
Capital Outlay	1,702,169	2,200,640	2,384,765	2,565,054
Subtotal Operating	**$ 48,199,267**	**$ 56,355,512**	**$ 53,159,811**	**$ 56,731,236**
Transfers To				
General Fund-Indirect Cost	$ 901,977	$ 1,078,183	$ 1,078,183	$ 1,263,610
General Fund-Other	165,264	206,521	227,333	227,621
Airport Capital Improvement Funds	19,732,036	10,993,812	13,987,592	12,775,454
Revenue Bond Debt Service	18,942,162	18,821,962	18,821,962	16,765,153
Subtotal Transfers	**$ 39,741,439**	**$ 31,100,478**	**$ 34,115,070**	**$ 31,031,838**
TOTAL APPROPRIATIONS	**$ 87,940,706**	**$ 87,455,990**	**$ 87,274,881**	**$ 87,763,074**
GROSS ENDING BALANCE	**$ 14,020,150**	**$ 13,915,952**	**$ 14,049,073**	**$ 14,330,054**
RESTRICTED RESERVE	**$ 14,020,150**	**$ 13,915,952**	**$ 14,049,073**	**$ 14,330,054**
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

ENTERPRISE FUND
AIRPORT PASSENGER FACILITY CHARGE AND SUBORDINATE LIEN FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Passenger Facility Charge Revenue (PFC) Fund was established to account for Passenger Facility Charges imposed on each passenger enplaned. The revenues pay for capital expenses and debt service associated with the preservation, enhancement, safety, security, or noise reduction for the San Antonio International Airport. The first priority on the use of the funds is debt service for the PFC bonds. The remaining balance less reserves is transferred to the PFC Capital Improvement Fund for pay as you go Capital Projects.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Net Balance	**$ 0**	**$ 0**	**$ 0**	**$ 0**
REVENUES				
Passenger Facility Charges	$ 15,974,119	$ 16,491,595	$ 15,890,483	$ 16,017,258
Interest on Time Deposits	10,377	24,050	82,350	48,332
Transfer from Capital Improvement Fund	0	138,559	502,302	590,676
Total Revenues & Transfers	**$ 15,984,496**	**$ 16,654,204**	**$ 16,475,135**	**$ 16,656,266**
TOTAL AVAILABLE FUNDS	**$ 15,984,496**	**$ 16,654,204**	**$ 16,475,135**	**$ 16,656,266**
APPROPRIATIONS				
Transfers To				
Debt Service Fund	15,984,496	16,654,204	16,475,135	16,656,266
Subtotal Transfers	**$ 15,984,496**	**$ 16,654,204**	**$ 16,475,135**	**$ 16,656,266**
TOTAL APPROPRIATIONS	**$ 15,984,496**	**$ 16,654,204**	**$ 16,475,135**	**$ 16,656,266**
GROSS ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

ENTERPRISE FUND
CUSTOMER FACILITY CHARGE FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Customer Facility Charge Revenue (CFC) Fund was established to account for Customer Facility Charges imposed on customers renting cars at the San Antonio International Airport. The revenues pay for capital expenses and debt service associated with the design and construction of the Consolidated Rental Car Facility at the Airport.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ 4,507,140**	**$ 7,642,008**	**$ 12,502,261**	**$ 16,299,839**
Net Balance	**$ 4,507,140**	**$ 7,642,008**	**$ 12,502,261**	**$ 16,299,839**
REVENUES				
Customer Facility Charges	$ 9,140,378	$ 9,250,000	$ 8,999,998	$ 9,009,000
Interest on Time Deposits	41,323	0	42,080	26,453
Total Revenues & Transfers	**$ 9,181,701**	**$ 9,250,000**	**$ 9,042,078**	**$ 9,035,453**
TOTAL AVAILABLE FUNDS	**$ 13,688,841**	**$ 16,892,008**	**$ 21,544,339**	**$ 25,335,292**
APPROPRIATIONS				
Contractual Services	$ 33,238	$ 100,000	$ 100,000	$ 100,000
Subtotal	**$ 33,238**	**$ 100,000**	**$ 100,000**	**$ 100,000**
Transfers To				
Transfer to Airport Construction Fund	$ 1,153,342	$ 16,610,000	$ 5,144,500	$ 25,235,292
	$ 1,153,342	**$ 16,610,000**	**$ 5,144,500**	**$ 25,235,292**
TOTAL APPROPRIATIONS	**$ 1,186,580**	**$ 16,710,000**	**$ 5,244,500**	**$ 25,335,292**
GROSS ENDING BALANCE	**$ 12,502,261**	**$ 182,008**	**$ 16,299,839**	**$ 0**
NET ENDING BALANCE	**$ 12,502,261**	**$ 182,008**	**$ 16,299,839**	**$ 0**

ENTERPRISE FUND
DEVELOPMENT SERVICES FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Development Services Fund was established in FY 2007 to account for all revenues & expenditures associated with the operation & maintenance of all City development services activities.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ 5,208,174**	**$ 3,588,572**	**$ 3,653,501**	**$ 145,400**
Accounting Adjustment	0	0	(423,929)	0
Use of Reserve for Capital Projects	0	0	0	5,537,612
Net Balance	**$ 5,208,174**	**$ 3,588,572**	**$ 3,229,572**	**$ 5,683,012**
REVENUES				
Development Services Permits/Fees*	$ 23,130,684	$ 25,470,647	$ 25,816,669	$ 26,449,033
Interest on Time Deposits	55,606	33,083	33,083	30,902
Transfer from General Fund	3,175,260	145,248	145,248	0
Transfer from General Fund - ICRIP	1,498,203	1,500,000	1,900,000	1,500,000
Fire Prevention	1,957,693	2,052,787	2,097,347	2,073,315
Total Revenues & Transfers	**$ 29,817,446**	**$ 29,201,765**	**$ 29,992,347**	**$ 30,053,250**
TOTAL AVAILABLE FUNDS	**$ 35,025,620**	**$ 32,790,337**	**$ 33,221,919**	**$ 35,736,262**
APPROPRIATIONS				
Operating Expenses				
DEVELOPMENT SERVICES				
Personal Services	$ 13,860,332	$ 15,887,482	$ 15,797,547	$ 16,665,816
Contractual Services	996,520	1,129,536	1,140,910	1,602,725
Commodities	252,738	303,075	297,078	311,272
Self-Insurance/Other Expenditures	3,882,602	4,025,906	4,035,248	4,983,159
Capital Outlay	257,407	206,556	225,290	101,634
Subtotal Operating	**$ 19,249,599**	**$ 21,552,555**	**$ 21,496,073**	**$ 23,664,606**
PLANNING & COMMUNITY DEVELOPMENT*				
Subtotal Operating	**$ 2,818,160**	**$ N/A**	**$ N/A**	**$ N/A**
OFFICE OF HISTORIC PRESERVATION*				
Subtotal Operating	**$ 986,984**	**$ N/A**	**$ N/A**	**$ N/A**
TOTAL OPERATING EXPENSES	**$ 23,054,743**	**$ 21,552,555**	**$ 21,496,073**	**$ 23,664,606**
Transfers To				
General Fund - Indirect Cost	$ 1,356,561	$ 1,356,561	$ 1,079,605	$ 1,366,324
General Fund - Three Positions at One Stop	129,782	142,408	142,408	136,504
General Fund - Fire Prevention	1,957,693	2,052,787	2,097,347	2,073,315
General Fund - 25% for DPCD	0	682,323	682,323	0
Capital Projects	0	595,000	595,000	5,537,612
Subtotal Transfers	**$ 3,444,036**	**$ 4,829,079**	**$ 4,596,683**	**$ 9,113,755**
TOTAL APPROPRIATIONS	**$ 26,498,779**	**$ 26,381,634**	**$ 26,092,756**	**$ 32,778,361**
GROSS ENDING BALANCE	**$ 8,526,841**	**$ 6,408,703**	**$ 7,129,163**	**$ 2,957,901**
LESS: BUDGETED FINANCIAL RESERVES				
Reserve for Financial Stabilization (Incremental Amount)	$ 3,373,340	$ 277,558	$ 263,437	$ 542,134
Reserve for Capital Projects (Incremental Amount)	1,500,000	5,985,745	6,720,326	2,415,767
NET ENDING BALANCE	**$ 3,653,501**	**$ 145,400**	**$ 145,400**	**$ 0**
BUDGET RESERVE SUMMARY (CUMULATIVE)				
Budget Financial Reserve	$ 5,110,581	$ 5,388,139	$ 5,374,018	$ 5,916,152
Reserve for Capital Projects	1,500,000	7,485,745	8,220,326	5,098,481

*In FY 2014 the Planning and Community Development Department and Office of Historic Preservation were moved to the General Fund.

ENTERPRISE FUND
MARKET SQUARE FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Market Square Special Revenue Fund will account for all revenues and expenditures associated with the management and operation of the Farmers Market, El Mercado, the Market Square Parking Lot, and Museo Alameda.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ 435,119**	**$ 133,711**	**$ 568,123**	**$ 700,156**
Accounting Adjustment	(209,830)	0	0	0
Net Balance	**$ 225,289**	**$ 133,711**	**$ 568,123**	**$ 700,156**
REVENUES				
El Mercado Leases	$ 609,366	$ 460,727	$ 466,133	$ 494,609
Farmers Market Leases	639,793	713,734	725,536	727,628
Plaza Rentals/ Vendor Fees	384,824	435,517	447,518	407,201
Patio Space/Parking Lease	199,429	164,796	206,121	207,472
Market Square Parking Revenues	673,413	690,606	617,085	572,222
Interest Income	3,241	1,150	0	0
Total Revenue & Transfers	**$ 2,510,066**	**$ 2,466,530**	**$ 2,462,393**	**$ 2,409,132**
TOTAL AVAILABLE FUNDS	**$ 2,735,355**	**$ 2,600,241**	**$ 3,030,516**	**$ 3,109,288**
APPROPRIATIONS				
Operating Expenses				
MARKET SQUARE OPERATIONS				
Personal Services	$ 162,859	$ 185,475	$ 176,948	$ 252,742
Contractual Services	549,070	793,164	784,287	1,133,255
Commodities	32,635	40,399	38,165	40,399
Self-Insurance/Other Expenditures	294,772	297,310	277,818	386,024
Capital Outlay	0	0	7,658	0
Subtotal Operating	**$ 1,039,336**	**$ 1,316,348**	**$ 1,284,876**	**$ 1,812,420**
MARKET SQUARE PARKING				
Personal Services	$ 142,343	$ 158,895	$ 132,211	$ 162,730
Contractual Services	8,995	9,321	10,523	9,321
Commodities	1,072	10,567	5,443	10,567
Self-Insurance/Other Expenditures	28,883	21,845	23,140	31,821
Subtotal Operating	**$ 181,293**	**$ 200,628**	**$ 171,317**	**$ 214,439**
OTHER EXPENSES				
Special Events Expenses	$ 386,000	$ 384,000	$ 384,000	$ 384,000
Museo Utilities	51,095	72,150	45,282	80,611
Museo Alameda	67,978	217,800	202,342	217,800
Subtotal Operating	**$ 505,073**	**$ 673,950**	**$ 631,624**	**$ 682,411**
TOTAL OPERATING EXPENSES	**$ 1,725,702**	**$ 2,190,926**	**$ 2,087,817**	**$ 2,709,270**
Transfers To				
Parking Fund Costs	$ 287,836	$ 281,490	$ 114,718	$ 103,900
General Fund - Other	146,090	59,250	59,250	59,250
Public Improvement District	7,604	18,195	18,195	11,448
Energy Efficiency Fund	0	50,380	50,380	50,380
Subtotal Transfers	**$ 441,530**	**$ 409,315**	**$ 242,543**	**$ 224,978**
TOTAL APPROPRIATIONS	**$ 2,167,232**	**$ 2,600,241**	**$ 2,330,360**	**$ 2,934,248**
GROSS ENDING BALANCE	**$ 568,123**	**$ 0**	**$ 700,156**	**$ 175,040**

ENTERPRISE FUND
PARKING OPERATING AND MAINTENANCE FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Parking Fund was established in FY 1980 to account for revenues and expenditures associated with the operation and maintenance of the City's parking structures and parking areas and required debt service for outstanding bonds. The Department of Center City Development is responsible for the administration of the Parking Operating and Maintenance Fund, which is a self-supporting operation.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ 5,983,188**	**$ 6,188,553**	**$ 6,511,888**	**$ 7,875,093**
Adjustment for Reserve	(249,113)	0	0	0
Net Balance	**$ 5,734,075**	**$ 6,188,553**	**$ 6,511,888**	**$ 7,875,093**
REVENUES				
Parking Garage & Lot Fees	$ 6,975,019	$ 6,592,006	$ 7,151,748	$ 7,418,668
Parking Meter Collections	1,567,362	1,881,113	1,667,979	1,718,229
Retail Space Leases	84,091	112,757	151,695	189,052
Miscellaneous	29,335	43,982	43,982	44,027
Recovery of Expenditures	24,475	23,475	141	0
Interest on Time Deposits	23,904	11,199	11,335	11,982
Transfer from General Fund	446,461	723,807	723,807	590,952
Transfer from Market Square	287,836	281,490	114,718	103,900
Total Revenue & Transfers	**$ 9,438,483**	**$ 9,669,829**	**$ 9,865,405**	**$ 10,076,810**
TOTAL AVAILABLE FUNDS	**$ 15,172,558**	**$ 15,858,382**	**$ 16,377,293**	**$ 17,951,903**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 3,895,844	$ 4,375,943	$ 4,152,164	$ 4,436,141
Contractual Services	1,006,633	1,089,413	1,407,585	1,089,413
Commodities	138,456	205,802	192,662	205,802
Other Expenditures	795,332	829,883	837,110	824,690
Capital Outlay	6,827	88,000	93,076	0
Subtotal Operating	**$ 5,843,092**	**$ 6,589,041**	**$ 6,682,597**	**$ 6,556,046**
Transfers To				
General Fund-Indirect Cost	$ 298,430	$ 298,430	$ 370,212	$ 398,390
General Fund-Other	262,526	268,690	288,903	289,043
Public Improvement District	36,632	43,057	43,057	43,057
General Obligation Debt Service	2,219,990	1,987,530	1,112,629	1,695,257
Energy Efficiency Fund	0	4,802	4,802	4,802
Subtotal Transfers	**$ 2,817,578**	**$ 2,602,509**	**$ 1,819,603**	**$ 2,430,549**
TOTAL APPROPRIATIONS	**$ 8,660,670**	**$ 9,191,550**	**$ 8,502,200**	**$ 8,986,595**
GROSS ENDING BALANCE	**$ 6,511,888**	**$ 6,666,832**	**$ 7,875,093**	**$ 8,965,308**
OPERATING FINANCIAL RESERVE	**$ 6,511,888**	**$ 6,666,832**	**$ 7,875,093**	**$ 8,965,308**
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

ENTERPRISE FUND
SOLID WASTE OPERATING AND MAINTENANCE FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Solid Waste Fund was created to account for all revenues and expenditures associated with the operation and management of solid waste, recycling, brush collection, and other related services.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance (Excluding Reserves)	**$ 7,590,683**	**$ 3,927,738**	**$ 4,200,622**	**$ 2,067,199**
Accounting Adjustment for Commitments	**(1,689,944)**	**0**	**69,235**	**0**
Net Balance	**$ 5,900,739**	**$ 3,927,738**	**$ 4,269,857**	**$ 2,067,199**
REVENUES				
Solid Waste Fee	$ 72,450,974	$ 73,944,758	$ 73,937,172	$ 78,384,002
Environmental Service Fee	13,361,088	15,171,196	15,124,714	15,282,578
Organics Recycling Fee	73,371	377,804	377,804	585,000
Recycling Program	5,142,788	4,367,791	4,408,936	3,212,586
Brush Recycling Fee	737,247	700,000	710,032	688,300
Waste Hauler Permit Fee	958,328	1,048,600	968,316	975,221
Interest on Time Deposits	23,754	28,149	27,509	13,616
Miscellaneous Revenue	451,797	319,722	442,419	290,368
Transfer from Advanced Transportation Fund	136,022	134,324	134,324	135,381
Transfer from CIMS	26,716	32,649	32,649	0
Total Revenues & Transfers	**$ 93,362,085**	**$ 96,124,993**	**$ 96,163,875**	**$ 99,567,052**
TOTAL AVAILABLE FUNDS	**$ 99,262,824**	**$ 100,052,731**	**$ 100,433,732**	**$ 101,634,251**
APPROPRIATIONS				
Operating Expenses				
SOLID WASTE MANAGEMENT				
Personal Services	$ 31,578,619	$ 33,126,552	$ 32,849,336	$ 34,456,027
Contractual Services	26,038,050	27,751,745	28,244,168	28,436,319
Commodities	6,229,766	7,018,676	6,773,889	7,956,690
Self-Insurance/Other Expenditures	24,391,928	25,143,701	25,104,699	25,618,174
Capital Outlay	923,403	844,860	786,654	201,182
Subtotal Operating	**$ 89,161,766**	**$ 93,885,534**	**$ 93,758,746**	**$ 96,668,392**
OFFICE OF SUSTAINABILITY				
Personal Services	$ 418,136	$ 512,238	$ 511,493	$ 523,779
Contractual Services	29,250	142,826	142,870	129,248
Commodities	11,728	19,107	19,149	34,250
Self-Insurance/Other Expenditures	86,982	64,276	64,935	19,667
Capital Outlay	13,902	1,056	1,056	0
Subtotal Operating	**$ 559,998**	**$ 739,503**	**$ 739,503**	**$ 706,944**
TOTAL OPERATING EXPENSES				
Personal Services	*$ 31,996,755*	*$ 33,638,790*	*$ 33,360,829*	*$ 34,979,806*
Contractual Services	*26,067,300*	*27,894,571*	*28,387,038*	*28,565,567*
Commodities	*6,241,494*	*7,037,783*	*6,793,038*	*7,990,940*
Self-Insurance/Other Expenditures	*24,478,910*	*25,207,977*	*25,169,634*	*25,637,841*
Capital Outlay	*937,305*	*845,916*	*787,710*	*201,182*
Total Operating	***$ 89,721,764***	***$ 94,625,037***	***$ 94,498,249***	***$ 97,375,336***
Transfers To				
General Fund - Indirect Cost	$ 1,349,135	$ 1,853,047	$ 1,853,047	$ 2,048,017
General Fund - Street & Alley Maintenance	800,000	800,000	800,000	1,200,000
Capital Projects	3,048,266	1,000,000	1,000,000	0
Debt Service	143,037	298,334	215,237	299,808
Subtotal Transfers	**$ 5,340,438**	**$ 3,951,381**	**$ 3,868,284**	**$ 3,547,825**
TOTAL APPROPRIATIONS	**$ 95,062,202**	**$ 98,576,418**	**$ 98,366,533**	**$ 100,923,161**
GROSS ENDING BALANCE	**$ 4,200,622**	**$ 1,476,313**	**$ 2,067,199**	**$ 711,090**
BUDGETED RESERVES SUMMARY	**$ 4,551,595**	**$ 4,551,595**	**$ 4,551,595**	**$ 4,551,595**
Reserves as a % of Appropriations	4.8%	4.6%	4.6%	4.5%


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Expendable Trust Funds

EXPENDABLE TRUST FUND
CITY CEMETERIES FUND
SUMMARY OF ADOPTED BUDGET

Description:

The San Jose Burial Fund was established to account for the maintenance of the San Jose Burial Park. Effective January 1, 2011, the management of San Jose cemetery was transferred to a private management company. In FY 2012, this fund was renamed City Cemeteries Fund to account for revenues and expenses associated with San Jose Burial Park and the Historic Eastside Cemeteries.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ (16,977)**	**$ 72,654**	**$ 4,034**	**$ 116,620**
Adjustment for Reserve	(24,581)	0	0	0
Net Balance	**$ (41,558)**	**$ 72,654**	**$ 4,034**	**$ 116,620**
REVENUES				
Lease Revenue	$ 135,044	$ 126,978	$ 126,978	$ 116,563
Lease Revenue - Perpetual (sub-fund)	0	75,977	75,977	72,822
Interest on Time Deposits	265	6,133	3,133	3,133
Total Revenue & Transfers	**$ 135,309**	**$ 209,088**	**$ 206,088**	**$ 192,518**
TOTAL AVAILABLE FUNDS	**$ 93,751**	**$ 281,742**	**$ 210,122**	**$ 309,138**
APPROPRIATIONS				
Operating Expenses				
Contractual Services	$ 76,631	$ 112,000	$ 87,000	$ 112,000
Commodities	9,415	15,000	5,000	15,000
Self-Insurance/Other Expenditures	1,408	1,502	1,502	1,844
Capital Outlay	2,263	0	0	0
Subtotal Operating	**$ 89,717**	**$ 128,502**	**$ 93,502**	**$ 128,844**
TOTAL APPROPRIATIONS	**$ 89,717**	**$ 128,502**	**$ 93,502**	**$ 128,844**
GROSS ENDING BALANCE	**$ 4,034**	**$ 153,240**	**$ 116,620**	**$ 180,294**
RESTRICTED RESERVE	**$ 4,034**	**$ 153,240**	**$ 116,620**	**$ 180,294**
ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Internal Service Funds

INTERNAL SERVICE FUND
CAPITAL IMPROVEMENTS MANAGEMENT SERVICES FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2008, the Capital Improvements Management Services Fund was established to account for all the revenues and expenditures associated with the administration and delivery of capital improvement projects. This fund captures the administrative expenditures related to the delivery of projects and will account for the recovery of expenditures from Capital Program revenues such as General Obligation Bonds and Certificates of Obligation.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ 71,497**	**$ 136,294**	**$ 136,294**	**$ 0**
Adjustment for Reserve	(38,424)	0	0	0
Net Balance	**$ 33,073**	**$ 136,294**	**$ 136,294**	**$ 0**
REVENUES				
Capital Administrative Charges	$ 16,748,614	$ 17,301,236	$ 17,628,981	$ 18,006,011
Transfer from General Fund	2,037,632	1,674,509	1,232,750	0
Miscellaneous Revenues	50,456	50,028	6,390	5,000
Interest Income	28	0	0	0
Total Revenues & Transfers	**$ 18,836,730**	**$ 19,025,773**	**$ 18,868,121**	**$ 18,011,011**
TOTAL AVAILABLE FUNDS	**$ 18,869,803**	**$ 19,162,067**	**$ 19,004,415**	**$ 18,011,011**
APPROPRIATIONS				
Operating Expenses				
CAPITAL IMPROVEMENTS MANAGEMENT SERVICES				
Personal Services	$ 15,460,763	$ 15,931,987	$ 15,798,609	$ 14,110,803
Contractual Services	479,819	653,787	677,834	621,125
Commodities	173,015	196,108	203,624	175,266
Self-Insurance/Other	2,090,042	2,253,991	2,229,991	2,385,403
Capital Outlay	60,856	57,050	61,708	29,016
Subtotal Operating	**$ 18,264,495**	**$ 19,092,923**	**$ 18,971,766**	**$ 17,321,613**
PUBLIC ART SAN ANTONIO				
Personal Services	$ 382,885	$ N/A	$ N/A	$ N/A
Contractual Services	36,033	N/A	N/A	N/A
Commodities	554	N/A	N/A	N/A
Self-Insurance/Other	22,826	N/A	N/A	N/A
Subtotal Operating	**$ 442,298**	**$ N/A**	**$ N/A**	**$ N/A**
Transfers To				
General Fund-Indirect Cost	$ 0	$ 0	$ 0	$ 689,398
Solid Waste	26,716	32,649	32,649	0
Subtotal Transfers	**$ 26,716**	**$ 32,649**	**$ 32,649**	**$ 689,398**
TOTAL APPROPRIATIONS	**$ 18,733,509**	**$ 19,125,572**	**$ 19,004,415**	**$ 18,011,011**
GROSS ENDING BALANCE	**$ 136,294**	**$ 36,495**	**$ 0**	**$ 0**

INTERNAL SERVICE FUND
EQUIPMENT RENEWAL AND REPLACEMENT FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Equipment Renewal and Replacement Fund was established to record all revenues and expenditures associated with the replacement function of vehicles and heavy equipment. Revenues are generated from lease payments which are collected from all City departments participating in the replacement program.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ 22,179,754**	**$ 11,250,812**	**$ 22,461,307**	**$ 12,582,499**
Adjustment for Reserve	(9,831,694)	0	0	0
Net Balance	**$ 12,348,060**	**$ 11,250,812**	**$ 22,461,307**	**$ 12,582,499**
REVENUES				
Sale of Vehicles	$ 3,517,591	$ 6,425,417	$ 5,746,369	$ 7,404,892
Interest Income	151,356	144,943	182,192	156,989
Lease of Rolling Equipment	24,637,237	27,987,864	28,354,169	30,630,218
Miscellaneous Revenue	850,157	0	11,250	0
Transfer from Fleet Service Fund	267,083	306,101	306,001	227,676
Wrecked Leased Vehicle Charge	47,200	0	0	0
Total Revenues & Transfers	**$ 29,470,624**	**$ 34,864,325**	**$ 34,599,981**	**$ 38,419,775**
TOTAL AVAILABLE FUNDS	**$ 41,818,684**	**$ 46,115,137**	**$ 57,061,288**	**$ 51,002,274**
APPROPRIATIONS				
Operating Expenses				
Contractual Services	$ 77,905	$ 69,625	$ 46,928	$ 69,625
Commodities	79,022	0	0	0
Self-Insurance/Other Expenditures	1,829,845	252,182	252,182	252,182
Capital Outlay	16,076,012	40,293,323	38,949,870	49,999,172
Subtotal Operating	**$ 18,062,784**	**$ 40,615,130**	**$ 39,248,980**	**$ 50,320,979**
Transfers To				
General Fund	$ 672,834	$ 0	$ 0	$ 0
General Fund - Indirect Cost	67,033	67,033	43,663	17,680
Fleet Services	554,726	488,980	488,980	578,416
Transfers to Capital Projects	0	4,697,166	4,697,166	0
Subtotal Transfers	**$ 1,294,593**	**$ 5,253,179**	**$ 5,229,809**	**$ 596,096**
TOTAL APPROPRIATIONS	**$ 19,357,377**	**$ 45,868,309**	**$ 44,478,789**	**$ 50,917,075**
ENDING BALANCE	**$ 22,461,307**	**$ 246,828**	**$ 12,582,499**	**$ 85,200**
RESERVE FOR FUTURE PURCHASES	**$ 22,461,307**	**$ 246,828**	**$ 12,582,499**	**$ 85,200**
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

INTERNAL SERVICE FUND
FACILITY SERVICES FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Facility Services Fund was established in FY 2005 to account for the maintenance of City facilities for which the Department of Building and Equipment Services is the primary building services provider. This fund records revenues and expenditures associated with the maintenance of various City facilities. Revenues are generated through a charge-back system to other City departments based on square footage.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ 1,881,682**	**$ (325,182)**	**$ 1,017,705**	**$ 1,262,773**
Adjustment for Reserve	(1,827,415)	0	0	0
Net Balance	**$ 54,267**	**$ (325,182)**	**$ 1,017,705**	**$ 1,262,773**
REVENUES				
Facility Services Charge	$ 13,030,517	$ 14,719,525	$ 14,719,525	$ 14,641,767
Interest on Time Deposits	17,351	8,136	19,521	8,136
Miscellaneous Revenue	614	0	2,170	0
Transfer from General Fund	1,886,572	836,160	836,160	352,634
Total Revenues & Transfers	**$ 14,935,054**	**$ 15,563,821**	**$ 15,577,376**	**$ 15,002,537**
TOTAL AVAILABLE FUNDS	**$ 14,989,321**	**$ 15,238,639**	**$ 16,595,081**	**$ 16,265,310**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 6,034,928	$ 6,439,534	$ 6,194,537	$ 6,321,011
Contractual Services	2,261,167	2,665,269	2,759,355	2,909,394
Commodities	968,448	948,753	924,776	1,098,406
Self-Insurance/Other Expenditures	3,861,382	4,589,270	4,455,554	4,138,881
Capital Outlay	30,076	10,577	10,577	0
Subtotal Operating	**$ 13,156,001**	**$ 14,653,403**	**$ 14,344,799**	**$ 14,467,692**
Transfers To				
General Fund-Indirect Costs	$ 289,420	$ 289,420	$ 310,859	$ 394,661
Transfer to Capital Projects	428,618	494,484	494,484	0
Energy Efficiency Fund	97,577	182,166	182,166	211,483
Subtotal Transfers	**$ 815,615**	**$ 966,070**	**$ 987,509**	**$ 606,144**
TOTAL APPROPRIATIONS	**$ 13,971,616**	**$ 15,619,473**	**$ 15,332,308**	**$ 15,073,836**
ENDING BALANCE	**$ 1,017,705**	**$ (380,834)**	**$ 1,262,773**	**$ 1,191,474**

INTERNAL SERVICE FUND
FLEET SERVICES FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2013, the Fleet Services Fund was established to record all revenues and expenditures associated with vehicle repair and maintenance to City departments and other governmental entities. This fund will account for the recovery of expenditures through established rates charged to other City departments and governmental agencies.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ (212,585)**	**$ (521,539)**	**$ (2,142,266)**	**$ (1,408,914)**
Adjustment for Reserve	(2,138,582)	0	0	0
Net Balance	**$ (2,351,167)**	**$ (521,539)**	**$ (2,142,266)**	**$ (1,408,914)**
REVENUES				
Automotive-Fleet Services	$ 24,140,442	$ 25,329,551	$ 26,404,134	$ 26,052,916
Automotive-Fuel	20,197,261	19,213,283	18,105,568	18,557,194
Other Revenue	48,218	97,492	39,290	42,457
Transfer from Equipment & Renewal Fund	554,726	488,980	488,980	578,416
Total Revenue & Transfers	**$ 44,940,647**	**$ 45,129,306**	**$ 45,037,972**	**$ 45,230,983**
TOTAL AVAILABLE FUNDS	**$ 42,589,480**	**$ 44,607,767**	**$ 42,895,706**	**$ 43,822,070**
APPROPRIATIONS				
Operating Expenses				
FLEET MAINTENANCE AND OPERATIONS				
Personal Services	$ 9,414,776	$ 9,765,890	$ 9,069,059	$ 9,255,653
Contractual Services	731,409	711,609	654,827	799,007
Commodities	195,716	210,576	230,184	208,265
Self-Insurance/Other Expenditures	2,087,507	2,553,397	2,381,691	2,232,305
Capital Outlay	28,271	154,880	154,880	226,474
Commodities/Services-Resale	11,401,884	11,034,378	12,947,843	12,541,597
Commodities-Fuel	19,492,735	18,585,577	17,496,181	17,941,699
Subtotal Operating	**$ 43,352,298**	**$ 43,016,307**	**$ 42,934,665**	**$ 43,205,000**
Transfers To				
General Fund-Indirect Cost	$ 1,104,778	$ 1,104,778	$ 1,055,069	$ 1,104,778
Energy Efficiency Fund	7,587	8,785	8,785	8,785
Equipment & Renewal Fund	267,083	306,101	306,101	227,676
Subtotal Transfers	**$ 1,379,448**	**$ 1,419,664**	**$ 1,369,955**	**$ 1,341,239**
TOTAL APPROPRIATIONS	**$ 44,731,746**	**$ 44,435,971**	**$ 44,304,620**	**$ 44,546,239**
GROSS ENDING BALANCE	**$ (2,142,266)**	**$ 171,796**	**$ (1,408,914)**	**$ (724,169)**

INTERNAL SERVICE FUND
INFORMATION TECHNOLOGY SERVICES FUND
SUMMARY OF ADOPTED BUDGET

Description:

This Internal Service Fund is used to record activities related to the Information Technology Services Department. The Information Technology Services Department provides data processing, telephone, and radio services 24 hours a day, 7 days a week to all City departments as well as Data Communications services to the San Antonio Water System and Bexar County in support of the county-wide Criminal Justice Information System.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ 7,489,258**	**$ 2,783,772**	**$ 4,042,058**	**$ 1,463,494**
Adjustment for Prior Year Commitments	(1,315,307)	0	0	0
Net Balance	**$ 6,173,951**	**$ 2,783,772**	**$ 4,042,058**	**$ 1,463,494**
REVENUES				
IT Assessment Fee	$ 37,246,709	$ 38,338,590	$ 38,032,490	$ 48,668,644
Telecommunications Charges	3,229,716	3,176,646	3,167,965	3,420,428
CAD/RMS Outside Billing	706,433	687,423	687,423	665,443
Recovery of Expenditures	6,060	80,987	169,660	0
Interest Income	99,716	0	32,425	19,232
Miscellaneous Revenue	36,817	9,886	4,606	4,213
Total Revenue & Transfers	**$ 41,325,451**	**$ 42,293,532**	**$ 42,094,569**	**$ 52,777,960**
TOTAL AVAILABLE FUNDS	**$ 47,499,402**	**$ 45,077,304**	**$ 46,136,627**	**$ 54,241,454**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 18,808,929	$ 20,254,007	$ 19,500,432	$ 30,171,435
Contractual Services	16,954,170	17,551,294	17,560,958	17,534,944
Commodities	687,503	1,374,221	1,774,646	1,515,571
Other Expenditures	4,734,759	4,769,422	4,714,495	4,069,482
Capital Outlay	453,355	0	291,980	0
Subtotal Operating	**$ 41,638,716**	**$ 43,948,944**	**$ 43,842,511**	**$ 53,291,432**
Transfers To				
General Fund-Indirect Cost	$ 775,443	$ 830,622	$ 830,622	$ 830,622
Transfer to Debt Service	1,040,392	0	0	0
IT Projects	2,793	0	0	0
Subtotal Transfers	**$ 1,818,628**	**$ 830,622**	**$ 830,622**	**$ 830,622**
TOTAL APPROPRIATIONS	**$ 43,457,344**	**$ 44,779,566**	**$ 44,673,133**	**$ 54,122,054**
GROSS ENDING BALANCE	**$ 4,042,058**	**$ 297,738**	**$ 1,463,494**	**$ 119,400**

INTERNAL SERVICE FUND
PURCHASING AND GENERAL SERVICES FUND
SUMMARY OF ADOPTED BUDGET

Description:

Purchasing and General Services Fund was established to record all revenues and expenditures associated with providing goods and services to City departments and other government entities. Goods and support services are provided through a charge-back to other City departments, as well as other governmental agencies. In FY 2013, a separate fund was created for the Fleet Services division.

	ACTUAL FY 2013	ADOPTED FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ 0**	**$ 47,746**	**$ 607,245**	**$ 680,378**
Adjustment for Reserve	(132,283)	0	0	0
Net Balance	**$ (132,283)**	**$ 47,746**	**$ 607,245**	**$ 680,378**
REVENUES				
Central Stores	$ 1,699,452	$ 1,610,455	$ 1,704,143	$ 1,612,387
Procurement	3,503,258	3,422,921	3,422,921	3,450,301
Interest Income	84,857	0	0	0
Other Revenue	234,276	104,000	131,151	139,000
Total Revenues & Transfers	**$ 5,521,843**	**$ 5,137,376**	**$ 5,258,215**	**$ 5,201,688**
TOTAL AVAILABLE FUNDS	**$ 5,389,560**	**$ 5,185,122**	**$ 5,865,460**	**$ 5,882,066**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 2,913,653	$ 3,272,606	$ 3,138,976	$ 2,945,300
Contractual Services	631,148	527,655	654,872	653,145
Commodities	17,047	15,999	20,941	15,999
Self-Insurance/Other Expenditures	359,179	366,369	362,577	1,103,676
Capital Outlay	6,900	11,972	17,195	0
Commodities/Services - Resale	724,552	860,685	860,685	860,685
Subtotal Operating	**$ 4,652,479**	**$ 5,055,286**	**$ 5,055,246**	**$ 5,578,805**
Transfers To				
General Fund-Indirect Costs	$ 129,836	$ 129,836	$ 129,836	$ 175,616
Subtotal Transfers	**$ 129,836**	**$ 129,836**	**$ 129,836**	**$ 175,616**
TOTAL APPROPRIATIONS	**$ 4,782,315**	**$ 5,185,122**	**$ 5,185,082**	**$ 5,754,421**
ENDING BALANCE	**$ 607,245**	**$ 0**	**$ 680,378**	**$ 127,645**

Self Insurance Funds

SELF INSURANCE FUND
EMPLOYEE BENEFITS INSURANCE FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Employee Benefits Insurance Fund consolidates the revenues and expenditures associated with benefits provided to City employees including medical, dental, and vision insurance. The major portion of the funding comes from premiums paid by departments for their employees. Costs include a third party administrator to process health claims, Employee Wellness Clinic, and administrative staff.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ 11,788,423**	**$ (1,677,644)**	**$ 231,312**	**$ (20,351,569)**
OPEB Adjustment	541,474	0	0	0
Net Balance	**$ 12,329,897**	**$ (1,677,644)**	**$ 231,312**	**$ (20,351,569)**
REVENUES				
Department Assessments	$ 87,118,080	$ 95,631,683	$ 95,547,583	$ 108,470,830
CitiMed Employee Premiums	7,093,474	7,123,624	7,678,133	9,095,991
Retiree Premiums	2,033,466	1,854,169	1,836,130	1,794,494
CitiDent Contributions	1,468,737	1,680,324	1,669,152	1,743,477
DHMO Plan Premiums	420,597	487,600	504,309	518,467
Vision Plan Premiums	623,952	624,312	643,743	624,312
Supplemental Life Premiums	1,049,780	1,060,197	1,106,407	1,060,197
Other Insurance Plans	371,268	351,765	417,348	427,346
Extended Sick Leave Assessment	129,568	0	91,897	0
Recovery of Expenditures	94,548	0	116,516	161,298
Interest on Time Deposits	140,952	0	15,670	0
Pharmacy Rebate	0	0	203,000	828,000
Total Revenue & Transfers	**$ 100,544,422**	**$ 108,813,674**	**$ 109,829,888**	**$ 124,724,412**
TOTAL AVAILABLE FUNDS	**$ 112,874,319**	**$ 107,136,030**	**$ 110,061,200**	**$ 104,372,843**
APPROPRIATIONS				
Operating Expenses				
Administration - City[1]	$ 2,815,305	$ 4,297,553	$ 3,913,582	$ 4,426,681
Administration - Contracts	5,373,537	4,923,239	6,242,310	5,860,424
Wellness and Health Savings Account Programs	1,373,107	3,444,631	2,958,631	3,227,601
Medical & Pharmacy Claims	95,207,566	105,737,979	109,567,926	103,144,844
HMO Payments-Retirees	3,084,267	3,002,058	2,651,335	3,002,058
CitiDent Claims	1,457,781	1,680,324	1,636,601	1,743,477
DHMO Plan Payments	610,700	518,467	547,570	518,467
Vision Plan Payments	626,965	624,312	645,842	624,312
Supplemental Life Payments	1,055,907	1,060,197	1,119,599	1,060,197
Subtotal Operating	**$ 111,605,135**	**$ 125,288,760**	**$ 129,283,396**	**$ 123,608,061**
Transfers To				
General Fund-Indirect Cost	1,037,872	1,077,864	1,129,373	1,341,313
Subtotal Transfers	**$ 1,037,872**	**$ 1,077,864**	**$ 1,129,373**	**$ 1,341,313**
TOTAL APPROPRIATIONS	**$ 112,643,007**	**$ 126,366,624**	**$ 130,412,769**	**$ 124,949,374**
GROSS ENDING BALANCE	**$ 231,312**	**$ (19,230,594)**	**$ (20,351,569)**	**$ (20,576,531)**

[1] Administration - City includes Affordable Care Act fees.

SELF INSURANCE FUND
LIABILITY INSURANCE FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Liability Insurance Fund consolidates the City's Liability Insurance Programs. The fund's revenues are collected through charges to City departments and expenditures are made to settle tort claims against the City. The fund includes the administrative cost for Risk Management and Litigation staff, insurance premiums, and third party administrative fees.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ (1,586,869)**	**$ 1,649,887**	**$ 3,181,711**	**$ 4,422,744**
Adjustment for Reserve	383,019	0	(901,204)	0
Net Balance	**$ (1,203,850)**	**$ 1,649,887**	**$ 2,280,507**	**$ 4,422,744**
REVENUES				
Department Assessment	$ 10,834,540	$ 10,724,841	$ 10,760,317	$ 10,724,841
Interest on Time Deposits	107,367	19,389	57,413	19,389
Recovery of Expenditures	28,830	9,041	4,687	5,000
Compensation for Damages	0	1,585	0	0
Total Revenue & Transfers	**$ 10,970,737**	**$ 10,754,856**	**$ 10,822,417**	**$ 10,749,230**
TOTAL AVAILABLE FUNDS	**$ 9,766,887**	**$ 12,404,743**	**$ 13,102,924**	**$ 15,171,974**
APPROPRIATIONS				
Operating Expenses				
Administration - City	$ 1,711,073	$ 2,023,883	$ 1,843,239	$ 2,334,234
Administration - Contracts	820,918	806,548	806,548	305,590
Claims - Insurance	1,345,657	6,410,104	3,987,220	5,207,675
Premiums - Excess Liability	2,275,932	1,959,658	1,607,599	1,627,069
Subtotal Operating	**$ 6,153,580**	**$ 11,200,193**	**$ 8,244,606**	**$ 9,474,568**
Transfers To				
General Fund-Indirect Cost	$ 347,044	$ 347,044	$ 351,022	$ 314,546
Workers' Compensation	84,552	84,552	84,552	84,552
Subtotal Transfers	**$ 431,596**	**$ 431,596**	**$ 435,574**	**$ 399,098**
TOTAL APPROPRIATIONS	**$ 6,585,176**	**$ 11,631,789**	**$ 8,680,180**	**$ 9,873,666**
ENDING BALANCE	**$ 3,181,711**	**$ 772,954**	**$ 4,422,744**	**$ 5,298,308**

SELF INSURANCE FUND
WORKERS' COMPENSATION FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Workers' Compensation Fund consolidates the Workers' Compensation liabilities into one account. Each department is charged a premium based on their own history of claim loss experience. A third party administrator processes Workers' Compensation claims paid from this fund. This fund provides for the costs of the City's Employee Safety Program and the City Attorney's administration of in-suit claims.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ (291,890)**	**$ 753,416**	**$ 6,100,685**	**$ 9,615,560**
Adjustment for Reserve	434,226	0	0	0
Net Balance	**$ 142,336**	**$ 753,416**	**$ 6,100,685**	**$ 9,615,560**
REVENUES				
Department Assessment	$ 18,659,245	$ 17,051,648	$ 17,439,436	$ 17,005,741
Interest on Time Deposits	161,682	0	83,411	0
Recovery of Expenditures	442,104	300,000	384,146	300,000
Other Revenue-Transfers	84,552	84,552	84,552	84,552
Total Revenue & Transfers	**$ 19,347,583**	**$ 17,436,200**	**$ 17,991,545**	**$ 17,390,293**
TOTAL AVAILABLE FUNDS	**$ 19,489,919**	**$ 18,189,616**	**$ 24,092,230**	**$ 27,005,853**
APPROPRIATIONS				
Operating Expenses				
Administration - City	$ 2,441,884	$ 2,551,422	$ 2,533,685	$ 2,380,639
Administration - Contracts	1,050,784	1,151,927	1,089,120	1,185,677
Premiums - Excess Liability	98,728	0	0	0
Claims - Insurance	9,300,954	13,235,967	10,377,393	10,837,696
Subtotal Operating	**$ 12,892,350**	**16,939,316**	**$ 14,000,198**	**$ 14,404,012**
Transfers To				
General Fund-Indirect Cost	$ 496,884	$ 496,884	$ 476,472	$ 498,492
Subtotal Transfers	**$ 496,884**	**$ 496,884**	**$ 476,472**	**$ 498,492**
TOTAL APPROPRIATIONS	**$ 13,389,234**	**$ 17,436,200**	**$ 14,476,670**	**$ 14,902,504**
ENDING BALANCE	**$ 6,100,685**	**$ 753,416**	**$ 9,615,560**	**$ 12,103,349**


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Debt Service Funds

DEBT SERVICE FUND
SUMMARY OF ADOPTED BUDGET

Description:

This schedule reflects the consolidation of the General Obligation Debt Service Fund and the Certificates of Obligation Debt Service Fund. The General Obligation Debt Service Fund was established to account for the accumulation of ad valorem taxes collected for the purpose of paying principal and interest on long term debt. The Certificates of Obligation Debt Service Fund was established to account for the accumulation of ad valorem and pledged revenues collected for the purpose of paying principal and interest on long term certificates of obligation and short term contractual obligation certificates.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ 58,637,285**	**$ 49,483,821**	**$ 50,667,903**	**$ 41,532,859**
REVENUES				
Current Property Tax	$ 145,357,649	$ 151,853,094	$ 150,431,651	$ 160,318,042
Delinquent Property Tax	2,140,200	1,718,650	1,819,296	1,619,647
Interest on Time Deposits	73,893	338,760	259,310	281,993
Penalty & Interest on Delinquent Taxes	1,214,166	1,160,000	1,174,708	1,270,000
Recovery of Prior Year Expenditures	84,326	0	0	0
Bond Proceeds	0	0	67,295,000	0
Premium on Bonds	0	0	9,731,472	0
Direct Subsidy - Build America Bonds	3,665,047	3,492,511	3,549,890	3,549,890
Transfer from Capital Projects	203,621	0	0	0
Transfer from Confiscated Property	378,000	380,500	380,500	376,250
Transfer from Advanced Transportation District	3,029,850	0	0	0
Transfer from Brooks City-Base TIRZ Fund	1,049,724	1,268,328	1,268,328	1,359,726
Transfer from Midtown TIRZ Fund	0	134,367	134,367	136,767
Transfer from Heathers Cove TIRZ Fund	54,108	0	0	0
Transfer from Ridge Stone TIRZ Fund	44,148	0	0	0
Transfer from Golf Course Fund	103,967	101,578	101,578	104,188
Transfer from Information Technology	1,040,392	0	0	0
Transfer from Stormwater Operating Fund	227,975	262,250	262,250	265,125
Transfer from Aquifer Acquisition Fund	4,592,714	0	4,578,050	4,580,050
Transfer from Mission del Lago TIRZ Fund	0	0	0	205,120
Miscellaneous	0	0	0	8,896,772
Total Revenues & Transfers	**$ 163,259,780**	**$ 160,710,038**	**$ 240,986,400**	**$ 182,963,570**
TOTAL AVAILABLE FUNDS	**$ 221,897,065**	**$ 210,193,859**	**$ 291,654,303**	**$ 224,496,429**
APPROPRIATIONS				
Bond Principal	$ 106,580,000	$ 102,740,000	$ 107,095,000	$ 115,775,000
Bond Interest	64,197,310	65,690,285	65,984,472	68,118,824
Payment to Escrow Agent	0	0	76,593,738	0
Issuance and Other Costs	445,049	0	432,734	0
Paying Agent Fees	6,803	15,500	15,500	15,500
TOTAL APPROPRIATIONS	**$ 171,229,162**	**$ 168,445,785**	**$ 250,121,444**	**$ 183,909,324**
GROSS ENDING BALANCE	**$ 50,667,903**	**$ 41,748,074**	**$ 41,532,859**	**$ 40,587,105**

DEBT SERVICE FUND
AIRPORT SYSTEM FORWARD REFUNDING REVENUE BONDS, SERIES 2003
AIRPORT SYSTEM REVENUE REFUNDING BONDS, SERIES 2006
AIRPORT SYSTEM REVENUE IMPROVEMENT BONDS, SERIES 2007
AIRPORT SYSTEM REVENUE IMPROVEMENT AND REFUNDING BONDS, SERIES 2010A
AIRPORT SYSTEM REVENUE REFUNDING BONDS, TAXABLE SERIES 2010B
AIRPORT SYSTEM REVENUE REFUNDING BONDS, SERIES 2012
SUMMARY OF ADOPTED BUDGET

Description:

The Airport System Forward Refunding Revenue Bonds, Series 2003, Airport System Revenue Refunding Bonds, Series 2006, Airport System Revenue Improvement Bonds, Series 2007, Airport System Revenue Improvement and Refunding Bonds, Series 2010A, Airport System Revenue Refunding Bonds, Taxable Series 2010B, and Airport System Revenue Refunding Bonds, Series 2012 Debt Service Funds were created to account for revenues transferred from the Airport System Revenue Fund. These revenues will pay for principal and interest on these bonds and provide for the bond reserve to pay other costs and expenses.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ 16,515,402**	**$ 14,965,503**	**$ 16,747,911**	**$ 15,883,720**
REVENUES				
Contr. from Airport Revenue Fund	$ 18,942,163	$ 18,821,962	$ 18,825,704	$ 16,765,153
Contr. from PFC Revenue Fund	3,626,166	3,812,066	3,630,710	3,808,313
Contr. from Reserve Fund	1,268,872	0	0	0
Contr. from Construction Fund	21,025	0	0	0
Bond Proceeds	0	0	0	0
Premium on Sale of Bonds	0	0	0	0
Recovery of Prior Year Expenditures	28,814	0	0	0
Interest on Time Deposits	6,880	0	0	0
Total Revenues & Transfers	**$ 23,893,920**	**$ 22,634,028**	**$ 22,456,414**	**$ 20,573,466**
TOTAL AVAILABLE FUNDS	**$ 40,409,322**	**$ 37,599,531**	**$ 39,204,325**	**$ 36,457,186**
APPROPRIATIONS				
Bond Principal	$ 13,190,000	$ 13,440,000	$ 13,440,000	$ 11,250,000
Bond Interest	10,465,176	9,874,205	9,874,205	9,315,895
Paying Agent Fees	1,785	1,300	800	800
Payment to Escrow Agent	0	0	0	0
Issuance and Other Costs	0	0	0	0
Arbitrage Consulting and Rebate	4,450	5,600	5,600	5,165
TOTAL APPROPRIATIONS	**$ 23,661,411**	**$ 23,321,105**	**$ 23,320,605**	**$ 20,571,860**
GROSS ENDING BALANCE	**$ 16,747,911**	**$ 14,278,426**	**$ 15,883,720**	**$ 15,885,326**
Bond Reserve Fund	$ 11,156,264	$ 10,711,728	$ 10,711,728	$ 10,341,562
Reserve for Future Payments	5,591,647	3,566,698	5,171,992	5,543,764
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Succeeding Yr. Principal & Interest	$ 23,314,205	$ 20,565,895	$ 20,565,895	$ 20,575,532

DEBT SERVICE FUND
PASSENGER FACILITY CHARGE AND SUBORDINATE LIEN AIRPORT SYSTEM REVENUE IMPROVEMENT BONDS, SERIES 2005
PASSENGER FACILITY CHARGE AND SUBORDINATE LIEN AIRPORT SYSTEM REVENUE IMPROVEMENT BONDS, SERIES 2007
PASSENGER FACILITY CHARGE AND SUBORDINATE LIEN AIRPORT SYSTEM REVENUE IMPROVEMENT AND REFUNDING BONDS, SERIES 2010
PASSENGER FACILITY CHARGE AND SUBORDINATE LIEN AIRPORT SYSTEM REVENUE REFUNDING BONDS, SERIES 2012
SUMMARY OF ADOPTED BUDGET

Description:

The Passenger Facility Charge and Subordinate Lien Airport System Revenue Improvement Bonds, Series 2005 and Series 2007, Passenger Facility Charge and Subordinate Lien Airport System Revenue Improvement and Refunding Bonds, Series 2010, and Passenger Facility Charge and Subordinate Lien Airport System Revenue Refunding Bonds, Series 2012 Debt Service Funds were created to account for revenues transferred from the Passenger Facility Charge Revenue Fund. These revenues will pay for principal and interest on these bonds and provide for the bond reserve to pay other costs and expenses.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ 3,910,838**	**$ 3,178,367**	**$ 3,985,902**	**$ 3,989,639**
REVENUES				
Contr. from PFC Revenue Fund	$ 12,094,298	$ 12,842,138	$ 12,844,425	$ 12,847,953
Contr. from PFC Reserve Fund	659,898	0	0	0
Contr. from PFC Construction Fund	47,608	0	0	0
Bond Proceeds	0	0	0	0
Premium on Sale of Bonds	0	0	0	0
Interest on Time Deposits	4,076	0	0	0
Total Revenues & Transfers	**$ 12,805,880**	**$ 12,842,138**	**$ 12,844,425**	**$ 12,847,953**
TOTAL AVAILABLE FUNDS	**$ 16,716,718**	**$ 16,020,505**	**$ 16,830,327**	**$ 16,837,592**
APPROPRIATIONS				
Bond Principal	$ 4,925,000	$ 5,225,000	$ 5,225,000	$ 5,460,000
Bond Interest	7,804,941	7,609,213	7,609,213	7,380,013
Paying Agent Fees	875	875	875	875
Payment to Escrow Agent	0	0	0	0
Issuance and Other Costs	0	0	0	0
Arbitrage Consulting and Rebate	0	5,600	5,600	6,315
TOTAL APPROPRIATIONS	**$ 12,730,816**	**$ 12,840,688**	**$ 12,840,688**	**$ 12,847,203**
GROSS ENDING BALANCE	**$ 3,985,902**	**$ 3,179,817**	**$ 3,989,639**	**$ 3,990,389**
Bond Reserve Fund	$ 2,042,219	$ 1,898,800	$ 1,898,800	$ 1,743,674
Reserve for Future Payments	1,943,683	1,281,017	2,090,839	2,246,715
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Succeeding Yr. Principal & Interest	$ 12,834,213	$ 12,840,013	$ 12,840,013	$ 12,843,013

DEBT SERVICE FUND
MUNICIPAL DRAINAGE UTILITY SYSTEM REVENUE BONDS, SERIES 2003
MUNICIPAL DRAINAGE UTILITY SYSTEM REVENUE BONDS, SERIES 2005
MUNICIPAL DRAINAGE UTILITY SYSTEM REVENUE REFUNDING BONDS, SERIES 2013
SUMMARY OF ADOPTED BUDGET

Description:

The Municipal Drainage Utility (Stormwater) System Debt Service Fund was established to account for the issuance of Municipal Drainage Utility (Stormwater) System Revenue Bonds, Series 2003 and Series 2005, and Municipal Drainage Utility (Stormwater) System Revenue Refunding Bonds, Series 2013. The principal and interest is paid from revenues generated in the Municipal Drainage Utility (Stormwater) System Revenue Fund and transferred into this Debt Service Fund.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ 3,444,493**	**$ 3,292,786**	**$ 3,311,527**	**$ 3,353,694**
REVENUES				
Contr. from Stormwater Fund	$ 5,898,605	$ 6,617,871	$ 6,599,711	$ 6,617,672
Bond Proceeds	70,685,000	0	0	0
Premium on Sale of Bonds	12,350,162	0	0	0
Interest on Time Deposits	1,355	0	0	0
Total Revenues & Transfers	**$ 88,935,122**	**$ 6,617,871**	**$ 6,599,711**	**$ 6,617,672**
TOTAL AVAILABLE FUNDS	**$ 92,379,615**	**$ 9,910,657**	**$ 9,911,238**	**$ 9,971,366**
APPROPRIATIONS				
Bond Principal	$ 3,200,000	$ 3,245,000	$ 3,245,000	$ 3,390,000
Bond Interest	2,851,151	3,311,969	3,311,969	3,170,031
Paying Agent Fees	375	575	575	200
Payment to Escrow Agent	82,339,161	0	0	0
Issuance and Other Costs	677,401	0	0	0
TOTAL APPROPRIATIONS	**$ 89,068,088**	**$ 6,557,544**	**$ 6,557,544**	**$ 6,560,231**
GROSS ENDING BALANCE	**$ 3,311,527**	**$ 3,353,113**	**$ 3,353,694**	**$ 3,411,135**
Bond Reserve Fund	$ 0	$ 0	$ 0	$ 0
Reserve for Future Payments	3,311,527	3,353,113	3,353,694	3,411,135
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Succeeding Yr. Principal & Interest	$ 6,556,969	$ 6,560,031	$ 6,560,031	$ 6,559,688

DEBT SERVICE FUND
PARKING SYSTEM
TAXABLE GENERAL IMPROVEMENT REFUNDING BONDS, SERIES 2004
TAXABLE GENERAL IMPROVEMENT REFUNDING BONDS, SERIES 2008
SUMMARY OF ADOPTED BUDGET

Description:

This Parking Facilities Debt Service schedule includes Taxable General Improvement Refunding Bonds, Series 2004 and 2008. The principal and interest is paid from revenues generated in the Parking Revenue Fund and transferred into the Debt Service Fund.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ 867,481**	**$ 978,339**	**$ 986,528**	**$ 985,628**
REVENUES				
Contr. from Parking Revenue Fund	$ 2,219,990	$ 1,987,530	$ 1,112,629	$ 1,695,257
Miscellaneous	0	0	1,117,038	
Interest on Time Deposits	551	0	0	0
Total Revenues & Transfers	**$ 2,220,541**	**$ 1,987,530**	**$ 2,229,667**	**$ 1,695,257**
TOTAL AVAILABLE FUNDS	$ **3,088,022**	**$ 2,965,869**	**$ 3,216,195**	**$ 2,680,885**
APPROPRIATIONS				
Bond Principal	$ 1,300,000	$ 1,480,000	$ 1,480,000	$ 1,000,000
Bond Interest	800,694	749,667	749,667	694,357
Paying Agent Fees	800	800	900	900
TOTAL APPROPRIATIONS	**$ 2,101,494**	**$ 2,230,467**	**$ 2,230,567**	**$ 1,695,257**
GROSS ENDING BALANCE	**$ 986,528**	**$ 735,402**	**$ 985,628**	**$ 985,628**
Bond Reserve Fund	$ 0	$ 0	$ 0	$ 0
Reserve for Future Payments	986,528	735,402	985,628	985,628
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Succeeding Yr. Principal & Interest	$ 2,229,667	$ 2,183,107	$ 1,694,357	$ 1,648,357

DEBT SERVICE FUND
SOLID WASTE MANAGEMENT
GENERAL IMPROVEMENT REFUNDING BONDS, SERIES 2010
CERTIFICATES OF OBLIGATION, SERIES 2007
GENERAL IMPROVEMENT AND REFUNDING BONDS, SERIES 2006
CERTIFICATES OF OBLIGATION, SERIES 2006
SUMMARY OF ADOPTED BUDGET

Description:

This Solid Waste Debt Service schedule includes the General Improvement Refunding Bonds, Series 2010, General Improvement and Refunding Bonds, Series 2006, and Certificates of Obligation, Series 2006 and Series 2007. The principal and interest is paid from revenues generated in the Solid Waste Management Fund and transferred into the Debt Service Fund.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ 51,968**	**$ 54,244**	**$ 55,324**	**$ 55,324**
REVENUES				
Contr. from Solid Waste Mgt. Fund	$ 143,037	$ 298,334	$ 215,237	$ 299,808
Miscellaneous	155,234	0	79,347	0
Interest on Time Deposits	92	0	0	0
Total Revenues & Transfers	**$ 298,363**	**$ 298,334**	**$ 294,584**	**$ 299,808**
TOTAL AVAILABLE FUNDS	$ **350,331**	**$ 352,578**	**$ 349,908**	**$ 355,132**
APPROPRIATIONS				
Bond Principal	$ 145,000	$ 150,000	$ 150,000	$ 165,000
Bond Interest	150,007	144,584	144,584	134,808
Paying Agent Fees	0	0	0	0
Arbitrage Consulting and Rebate	0	0	0	0
TOTAL APPROPRIATIONS	**$ 295,007**	**$ 294,584**	**$ 294,584**	**$ 299,808**
GROSS ENDING BALANCE	**$ 55,324**	**$ 57,994**	**$ 55,324**	**$ 55,324**
Bond Reserve Fund	$ 0	$ 0	$ 0	$ 0
Reserve for Future Payments	55,324	57,994	55,324	55,324
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Succeeding Yr. Principal & Interest	$ 294,584	$ 301,959	$ 299,808	$ 292,177

DEBT SERVICE FUND
PRE-K 4 SA EARLY CHILDHOOD EDUCATION PROGRAM
REVENUE NOTES, SERIES 2013A
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2014, the Pre-K 4 SA Early Childhood Education Program Debt Service Fund was established to account for the issuance of revenue notes for the purpose of financing the acquisition, improvement, and equipping of certain facilities for the Pre-K 4 SA Early Childhood Education Program under the November 2012 Proposition. The principal and interest is paid from revenue generated through the sales tax generated from the Pre-K 4 SA Early Childhood Education Program Fund and transferred into this Debt Service Fund.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ 0**	**$ 0**	**$ 0**	**$ 1,985,234**
REVENUES				
Contr. from Pre-K 4 SA Fund	$ 0	$ 0	$ 4,529,136	$ 3,317,015
Contr. From Construction Fund	0	0	36,063	0
Interest on Time Deposits	0	0	0	0
Total Revenues & Transfers	**$ 0**	**$ 0**	**$ 4,565,199**	**$ 3,317,015**
TOTAL AVAILABLE FUNDS	**$ 0**	**$ 0**	**$ 4,565,199**	**$ 5,302,249**
APPROPRIATIONS				
Notes Principal	$ 0	$ 0	$ 2,305,000	$ 2,870,000
Notes Interest	0	0	274,965	398,112
Paying Agent & Other Fees	0	0	0	0
TOTAL APPROPRIATIONS	**$ 0**	**$ 0**	**$ 2,579,965**	**$ 3,268,112**
GROSS ENDING BALANCE	**$ 0**	**$ 0**	**$ 1,985,234**	**$ 2,034,137**
Bond Reserve Fund	$ 0	$ 0	$ 0	$ 0
Reserve for Future Payments	0	0	1,985,234	2,034,137
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Succeeding Yr. Principal & Interest	$ 0	$ 0	$ 3,268,112	$ 3,290,484

DEBT SERVICE FUND
EDWARDS AQUIFER PROTECTION VENUE
TAX NOTES, SERIES 2012
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2012, the Edwards Aquifer Protection Venue Debt Service Fund was established to account for the issuance of tax notes to acquire and preserve land in the aquifer's recharge zones under 2010 Proposition 1. The principal and interest is paid from revenue generated through the continuation of a sales tax generated from the Edwards Aquifer Venue Project Fund and transferred into this Debt Service Fund.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	**$ 0**	**$ 0**	**$ 14,923**	**$ 0**
REVENUES				
Contr. from Aquifer Acquisition Fund	$ 4,592,714	$ 4,578,250	$ 4,563,274	$ 4,580,250
Interest on Time Deposits	339	0	53	0
Total Revenues & Transfers	**$ 4,593,053**	**$ 4,578,250**	**$ 4,563,327**	**$ 4,580,250**
TOTAL AVAILABLE FUNDS	**$ 4,593,053**	**$ 4,578,250**	**$ 4,578,250**	**$ 4,580,250**
APPROPRIATIONS				
Notes Principal	$ 4,305,000	$ 4,355,000	$ 4,355,000	$ 4,445,000
Notes Interest	273,130	223,050	223,050	135,050
Paying Agent & Other Fees	0	200	200	200
TOTAL APPROPRIATIONS	**$ 4,578,130**	**$ 4,578,250**	**$ 4,578,250**	**$ 4,580,250**
GROSS ENDING BALANCE	**$ 14,923**	**$ 0**	**$ 0**	**$ 0**
Bond Reserve Fund	$ 0	$ 0	$ 0	$ 0
Reserve for Future Payments	14,923	0	0	0
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Succeeding Yr. Principal & Interest	$ 4,578,050	$ 9,069,939	$ 4,580,050	$ 4,575,300

Grants Summary

FY 2015 GRANT SUMMARY BY DEPARTMENT

PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2015*	CITY MATCH	FY 2015 POSITIONS	FY 2015 FTEs
Aviation							
TSA Advanced Surveillance Program	1,203,000	0	0	1,203,000	0	0	0.00
TSA Checkpoint Security Program	240,900	0	0	240,900	0	0	0.00
TSA Explosive Detection Canine Team	363,500	0	0	363,500	50,000	0	0.00
Aviation	**$1,807,400**	**$0**	**$0**	**$1,807,400**	**$50,000**	**0**	**0.00**
City Attorney							
CDBG Entitlement Grant Program - Legal Administration	142,934	0	0	142,934	0	2	2.00
Home Investment Partnerships Program Entitlement Grant (HOME) - Legal Administration	53,797	0	0	53,797	0	0	0.00
City Attorney	**$196,731**	**$0**	**$0**	**$196,731**	**$0**	**2**	**2.00**
Convention Sports Entertainment Facilities							
Carver Trust Funding	0	0	144,975	144,975	0	0	0.00
Hotel Occupancy Tax Fund Arts Agency Funding	0	0	0	0	327,627	7	6.50
Convention Sports Entertainment Facilities	**$0**	**$0**	**$144,975**	**$144,975**	**$327,627**	**7**	**6.50**
Cultural & Creative Development							
Texas Commission on the Arts	0	48,000	0	48,000	0	0	0.00
Cultural & Creative Development	**$0**	**$48,000**	**$0**	**$48,000**	**$0**	**0**	**0.00**
Development Services (Code Enforcement)							
CDBG Entitlement Grant Program	187,749	0	0	187,749	0	3	3.00
Development Services (Code Enforcement)	**$187,749**	**$0**	**$0**	**$187,749**	**$0**	**3**	**3.00**
Fire							
Emergency Management Performance Grant - 2015	232,343	0	0	232,343	232,343	3	3.00
State Homeland Security Grant Program - 2013	11,102	0	0	11,102	0	0	0.00
State Homeland Security Grant Program - 2014	437,278	0	0	437,278	0	0	0.00
Urban Area Security Initiative - 2014	800,000	0	0	800,000	0	5	5.00
Fire	**$1,480,723**	**$0**	**$0**	**$1,480,723**	**$232,343**	**8**	**8.00**

*** Note: Amounts reflected within the Grant Summary reflect grants received as of July 2014 and are subject to change.**

FY 2015 GRANT SUMMARY BY DEPARTMENT

PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2015*	CITY MATCH	FY 2015 POSITIONS	FY 2015 FTEs
Health							
Air Monitoring Lake Calaveras	0	52,293	0	52,293	0	0	0.60
Air Monitoring PM 2.5	86,252	0	0	86,252	0	0	0.85
Air Monitoring TCEQ Biowatch	336,881	0	0	336,881	0	5	2.80
BrownFields Concept	150,000	0	0	150,000	0	0	0.00
CPS Lab Response Network - HPP	34,066	0	0	34,066	0	1	1.00
Cure Violence	977,372	0	0	977,372	0	1	1.00
Federal Immunization Program	2,318,877	0	0	2,318,877	0	33	33.00
Head Start Avance	26,250	0	0	26,250	0	0	0.00
Head Start COSA	109,289	0	0	109,289	58,338	0	0.00
Head Start Family Services	49,995	0	0	49,995	0	0	0.00
Head Start PCI	16,800	0	0	16,800	0	0	0.00
Healthy Start Initiative	2,000,000	0	0	2,000,000	0	11	11.00
HIV Prevention	0	300,720	0	300,720	0	4	4.00
HIV Surveillance	0	266,386	0	266,386	0	4	4.00
IDC/Flu Infectious Disease	0	5,000	0	5,000	0	0	0.00
IDCU/FDBN INV Program	88,178	0	0	88,178	0	1	1.00
Inner-City School Immunization Project	0	710,809	20,000	730,809	0	11	11.00
Medicaid Waiver 1115	10,667,810	0	0	10,667,810	0	32	32.00
Milk Sample Lab Test	0	57,417	0	57,417	0	0	0.00
PHEP Bio Terrorism	1,143,661	0	0	1,143,661	99,018	12	12.00
PHEP Cities Readiness Initiative	249,771	0	0	249,771	21,625	3	3.00
PHEP Lab	244,436	0	0	244,436	26,281	2	1.00
Sodium Reduction	240,982	0	0	240,982	0	4	3.35
Special TB Team Project	527,336	0	0	527,336	62,795	6	6.00
STD Staff Support	696,434	0	0	696,434	0	9	9.00
TB Prevention & Control	0	620,309	0	620,309	86,154	5	5.00
TB Waiver	0	1,531,191	0	1,531,191	0	9	8.20
Title V Dental	236,754	0	0	236,754	0	1	1.00
Triple OOO	0	279,082	0	279,082	0	4	3.65
WIC 2014-2015	6,357,475	0	0	6,357,475	0	97	97.00
Health	**$26,558,619**	**$3,823,207**	**$20,000**	**$30,401,826**	**$354,211**	**255**	**251.45**

*** Note: Amounts reflected within the Grant Summary reflect grants received as of July 2014 and are subject to change.**

FY 2015 GRANT SUMMARY BY DEPARTMENT

PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2015*	CITY MATCH	FY 2015 POSITIONS	FY 2015 FTEs
Human Services							
CDBG Entitlement Grant - Fair Housing Program 2015	192,784	0	0	192,784	0	4	4.00
Child Care Services 2015	45,986,271	0	109,000	46,095,271	1,200,000	58	58.00
Community Services Block Grant (CSBG) 2014-2015	1,588,858	0	0	1,588,858	0	22	22.00
Comprehensive Nutrition Project	1,200,000	0	65,000	1,265,000	3,517,616	51	37.00
Emergency Solutions Grant 2015	956,346	0	0	956,346	0	1	1.00
Financial Empowerment Center Grant 2015	0	0	166,000	166,000	0	1	1.00
Head Start Early Childhood Development 2014-2015	21,980,862	0	5,495,216	27,476,078	0	87	87.00
Housing Counseling Grant FY 2014-2015	29,167	0	0	29,167	0	1	1.00
Housing Opportunities for Persons with AIDS 2015	1,212,217	0	0	1,212,217	0	1	1.00
Supportive Housing Program 2014-2015	309,574	0	0	309,574	103,191	0	0.00
Supportive Services for the Elderly Project 2014	190,320	0	0	190,320	80,895	3	2.50
Human Services	**$73,646,399**	**$0**	**$5,835,216**	**$79,481,615**	**$4,901,702**	**229**	**214.50**
Library							
Friends of the SA Public Library - Donation	0	0	100,000	100,000	0	0	0.00
Miscellaneous Gifts	0	0	50,000	50,000	0	0	0.00
SA Public Library Foundation - Donation	0	0	300,000	300,000	0	0	0.00
Library	**$0**	**$0**	**$450,000**	**$450,000**	**$0**	**0**	**0.00**
Office of Sustainability							
Sarbanes I & II	218,251	0	0	218,251	0	0	0.00
TxDOT - B-Cycle Expansion 15 Stations	0	740,215	0	740,215	0	0	0.00
TxDOT - Education Project 8-80 yr olds	0	81,040	0	81,040	0	0	0.00
TxDOT - Same Road Same Rules	0	126,989	0	126,989	0	0	0.00
Office of Sustainability	**$218,251**	**$948,244**	**$0**	**$1,166,495**	**$0**	**0**	**0.00**
Parks and Recreation							
CDBG Entitlement Grant Program	348,979	0	0	348,979	0	0	0.00
Summer Food Service	999,790	0	0	999,790	0	0	0.00
Parks and Recreation	**$1,348,769**	**$0**	**$0**	**$1,348,769**	**$0**	**0**	**0.00**

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FY 2015 GRANT SUMMARY BY DEPARTMENT

PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2015*	CITY MATCH	FY 2015 POSITIONS	FY 2015 FTEs
Planning							
CDBG Entitlement Grant - Public Infrastructure	1,280,000	0	0	1,280,000	0	0	0.00
CDBG Entitlement Grant Program - Administration	2,086,004	0	0	2,086,004	0	15	15.00
CDBG Entitlement Grant Program - Housing Program	758,000	0	0	758,000	0	10	10.00
CDBG Entitlement Grant-Debt Services	4,764,493	0	0	4,764,493	0	0	0.00
CDBG Entitlement Grant-Neighborhood Revitalization	2,944,283	0	0	2,944,283	0	4	4.00
HOME Entitlement Grant Program	4,376,925	0	0	4,376,925	0	0	0.00
HOME Entitlement Grant Program-Administration	426,601	0	0	426,601	0	5	5.00
HUD Lead Hazard Reduction Demonstration Grant	1,000,000	0	0	1,000,000	0	0	0.00
Planning	**$17,636,306**	**$0**	**$0**	**$17,636,306**	**$0**	**34**	**34.00**
Police							
High Intensity Drug Trafficking Area (HIDTA) FY 2014 Award	490,472	0	0	490,472	0	8	8.00
High Intensity Drug Trafficking Area (HIDTA) FY 2015 Award	1,471,419	0	0	1,471,419	0	8	8.00
Justice Assistance Grant FY 2014 Award	126,657	0	0	126,657	0	0	0.00
Justice Assistance Grant FY 2015 Award	132,110	0	0	132,110	0	2	2.00
Regional Auto Crimes Team (ReACT)	0	1,124,685	0	1,124,685	2,534,237	11	11.00
TACT Education - Ticketing Aggressive Cars & Trucks	155,999	0	0	155,999	0	0	0.00
TACT Enforcement - Ticketing Aggressive Cars & Trucks	268,086	0	0	268,086	0	0	0.00
Tobacco Enforcement Program	0	15,675	0	15,675	0	0	0.00
TxDOT DWI Selective Traffic Enforcement Program	0	1,000,000	0	1,000,000	525,355	0	0.00
Police	**$2,644,743**	**$2,140,360**	**$0**	**$4,785,103**	**$3,059,592**	**29**	**29.00**
Grand Total	**$125,725,690**	**$6,959,811**	**$6,450,191**	**$139,135,692**	**$8,925,475**	**567**	**548.45**

*** Note: Amounts reflected within the Grant Summary reflect grants received as of July 2014 and are subject to change.**

CITY SERVICE PLANS

City Service Plans Overview

CITY SERVICE PLANS OVERVIEW

In the following section, individual City departments are alphabetically presented. In the beginning of each department section, a functional organizational chart summarizes the major activities within the department. In addition, each department cover page includes a breakout of all sources of funding and the total number of authorized positions in the department.

Each department's Adopted Budget begins with the department's mission statement, followed by its Goals and Objectives. These Goals and Objectives are intended to help focus the Department's efforts in support of the overall City goals as summarized at the beginning of this document. In addition, Performance Measures are developed and tracked to help align the department's mission and strategy into a comprehensive operating plan.

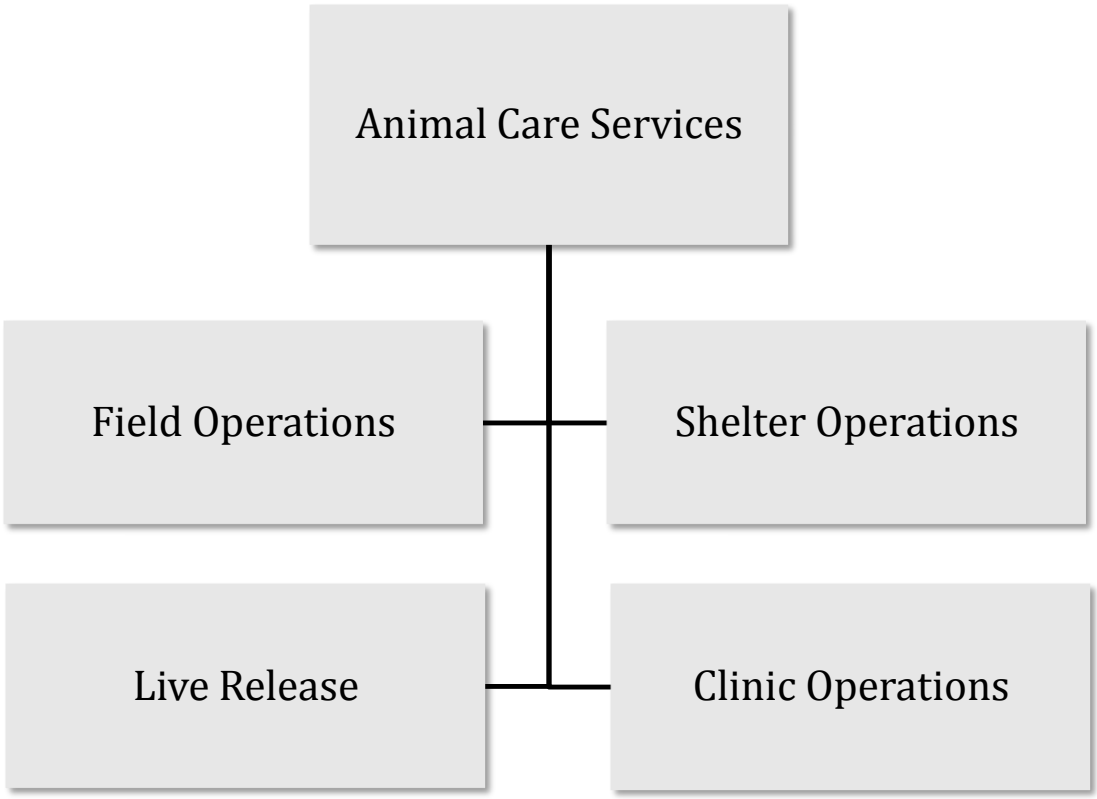
Next, a detailed summary of the department's operating expenditures and staffing levels over a three-year period is illustrated. Included in this table are department actual expenditures for FY 2013, the budget adopted by City Council in FY 2014, a re-estimate of department spending levels in relation to what was budgeted for FY 2014, and an Adopted Budget number which includes all adopted redirection/reductions, improvements, and mandates for FY 2015. For each year, the department's actual expenditures, revised budget, re-estimate and Adopted Budget are compared and tracked in five major spending categories. These categories include: Personal Services, Contractual Services, Commodities, Other Expenditures, and Capital Outlay. In addition, the table also shows the number of authorized positions and full-time equivalents (FTE's) in the department's operating budget.

Finally, when applicable, the departmental appropriations section includes information on grants. A grant summary page will summarize all grants received by the department. Next, each grant information sheet provides a brief synopsis of the grant program, followed by the most current grant total allocation award and City matching requirements. The grant sheet also displays the budget information, FTE's, and any performance measure data over a three-year period.


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Departmental Summaries

ANIMAL CARE SERVICES



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED FY 2015
General Fund	127	$11,654,953
Total Funding	**127**	**$11,654,953**

ANIMAL CARE SERVICES

GENERAL FUND

MISSION STATEMENT

ANIMAL CARE SERVICES' MISSION IS TO ENCOURAGE RESPONSIBLE PET OWNERSHIP BY PROMOTING AND PROTECTING THE HEALTH, SAFETY, AND WELFARE OF THE RESIDENTS AND ANIMALS OF SAN ANTONIO THROUGH EDUCATION, ENFORCEMENT AND COMMUNITY PARTNERSHIPS.

PROGRAM INFORMATION

Animal Care Services is responsible for protecting the health and safety of the citizens and their pets in San Antonio. The Department accomplishes this objective through the following three priorities: (1) enhanced enforcement of existing laws and codes; (2) controlling the stray animal population; (3) increasing the Department's live release rate.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will be a safe and clean community.

- Animal Care Services will enhance enforcement activities.
  - Respond to all call-for-service requests within a timely manner
  - Issue warnings and citations as violations are identified
  - Ensure permits and licenses are issued as directed in local laws and codes
  - Investigate animal cruelty and bite cases

City-Wide Goal: San Antonio neighborhoods will prosper through community's long-term reinvestment and revitalization.

- Animal Care Services will continue to expand its control of the stray animal population.
  - Expand the availability of low/no cost spay/neuter services
  - Increase the number of stray dogs impounded
  - Provide reasonable medical care and treatment for animals under ACS care
  - Provide low/no cost vaccination clinics through collaboration of other agencies
  - Increase the number of animal adoptions

City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.

- Animal Care Services will increase its live release efforts.
  - Increase the number of animals that are returned to owner
  - Increase the number of animal rescue and foster opportunities
  - Educate public of existing laws and codes dealing with the care and treatment of animals

ANIMAL CARE SERVICES

GENERAL FUND

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals & Objectives.

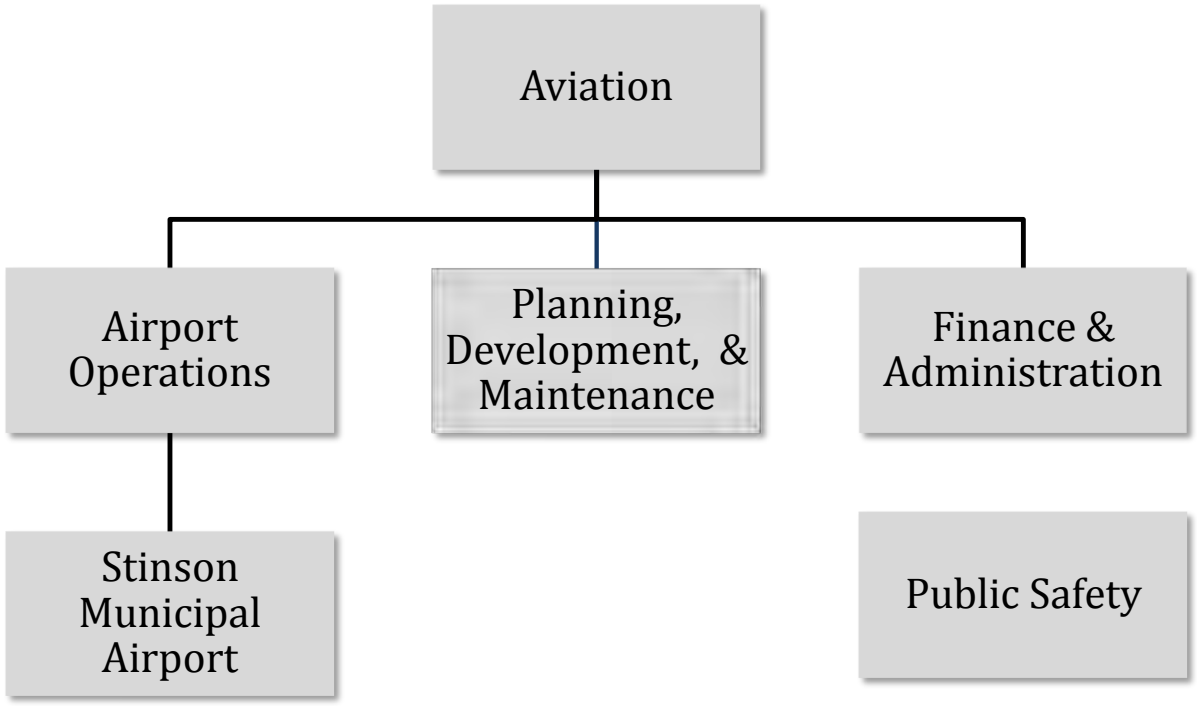
PERFORMANCE MEASURE RESULTS ✓ **Target Met** ⛔ **Target Not Met** ⓘ **Informational**

Performance Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Result	FY 2014 Status	FY 2015 Target
Shelter intakes	29,220	33,500	30,056	⛔	29,000
Live release rate	77%	75%	81%	✓	80%
Live release adoptions	7,165	7,675	6,647	⛔	6,200
Live release rescues	11,900	14,000	13,835	⛔	14,025
Live releases returned to owners	2,046	2,500	2,758	✓	2,400
Spay/neuter surgeries performed	26,144	24,769	26,083	✓	25,800
Licenses issued	22,722	23,000	23,405	✓	28,000

GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$6,621,567	$7,207,523	$6,998,540	$7,316,972
CONTRACTUAL SERVICES	1,992,563	1,585,759	1,811,771	1,477,717
COMMODITIES	846,568	913,496	920,457	960,756
SELF INSURANCE/OTHER	1,828,449	1,580,537	1,555,297	1,899,508
CAPITAL OUTLAY	3,859	3,000	3,000	0
TOTAL EXPENDITURES	**$11,293,006**	**$11,290,315**	**$11,289,065**	**$11,654,953**
Authorized Positions	**136**	**130**	**130**	**127**
Full-Time Equivalents	**135.50**	**129.50**	**129.50**	**126.50**


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA



AVIATION

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED FY 2015
Airport Operating & Maintenance Fund	458	$87,763,074
Customer Facility Charge Fund	0	25,335,292
Passenger Facility Charge Fund	0	16,656,266
Grants	0	1,807,400
Capital Projects	0	80,102,989
Total Funding	**458**	**$211,665,021**

AVIATION

AIRPORT OPERATING & MAINTENANCE FUND

MISSION STATEMENT

TO INNOVATIVELY MANAGE OUR AIRPORTS TO PROVIDE A POSITIVE CUSTOMER EXPERIENCE WHILE SUPPORTING ECONOMIC DEVELOPMENT.

PROGRAM INFORMATION

The Aviation Department operates the City's two airports, San Antonio International Airport and Stinson Municipal Airport, which provide both commercial and general aviation services through an enterprise fund supported entirely by tenant rents and user fees. Departmental responsibilities include airport operations, vehicle and fleet maintenance, planning and development of airport facilities, airport security, fire protection, financial, property and procurement administration, and marketing and community affairs including air service and economic development.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes.

- To provide for the aviation facility and service needs of the community, as well as support economic development, in a financially self-sufficient and safe manner consistent with applicable City, State and Federal regulations, while ensuring the best possible customer experience. To continue implementation of the Airport Capital Improvements Program, including:
  - Providing general enhancements to the Customs facility within Terminal A and initiating the design of the expansion of those facilities at the San Antonio International Airport as well as continued improvements and development at Stinson Municipal Airport.
  - Contracting with a third-party to design and build a general aviation federal inspection station.
    - Facility will house the Customs and Border Protection services for international general aviation aircraft, moving these activities away from the terminal.
  - Enhancing customer service by facilitating activities associated with the design and construction of a Consolidated Rental Car Facility (CONRAC) to accommodate airport car rental patrons.
    - Ensure that customers are minimally impacted during construction of the CONRAC by creatively utilizing existing parking areas.
- To continue implementation of the Residential Acoustical Treatment Program by:
  - Implementing the new Noise Exposure Map approved by the Federal Aviation Administration (FAA) and assigning block grouping prioritization based on FAA guidelines.
  - Working to reduce aircraft noise impacts around the airport through land use planning and noise monitoring. Maintaining or improving on the 97% homeowner satisfaction rate with the Program per exit surveys received.

City-Wide Goal: San Antonio will be a safe and clean community.

- To continue improvements to airfield projects to ensure the safety of our passengers.
  - Facilitating the development and enhancement of airfield taxiways and runways through:
    - Directing and coordinating construction and related activities of terminal area taxiways at SAT and working with the Texas Department of Transportation (TXDOT) on the Runway 14/32 at Stinson.
  - Working with TXDOT on the construction of a new air traffic control tower at Stinson.
- To enhance the overall appearance of the San Antonio Airport System with an emphasis on landscaping, removing errant objects, enhancing curb appeal, and improving the first arrival impression of our customers:
  - Completing landscape improvements through an enhancement of the irrigation system serving the public side of the Airport, removal of dead trees and shrubs, and increased usage of community service personnel to remove road side construction debris and litter.
  - Utilizing contractual services for pressure washing of vertical and horizontal surfaces such as parking garages, sidewalks and terminal fronts.
  - Implementing a night shift composed of community service personnel to improve the appearance and functionality of the outside areas of the airport including roadway curbs, parking deck and lots, walkways, landscaped lawns and various airport grounds.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES (CONTINUED)

- To continue developing an integrated approach to achieving environmental improvements including wildlife management, natural resource management, energy management, and regulatory compliance for the Airport System by:
  - Improving the Airport's storm water pollution prevention plan and activities by encouraging cooperation among all Airport tenants.
  - Reducing the impact of migrating birds on airport operations and appearance.
- Developing formal soil management protocols for the excavation, testing and disposal of soils.
- To continue refinement of the Airport's Safety Management System (SMS) by:
  - Training of all airport employees.
  - Assessing the Department's adherence to SMS Manual guidelines.
  - Sharing the SMS plan and working cooperatively with any tenants that would like to be part of the SAAS/SMS Program.

City-Wide Goal: San Antonio will promote its unique resources to become a premier visitor and convention destination.

- To add domestic non-stop destinations to Miami, Ft. Lauderdale, Kansas City, Boston, Oakland, New Orleans and Washington D.C., as well as international non-stop flights to Canada, Cancun and other Mexican destinations by:
  - Making formal presentations to airline carriers in an effort to increase non-stop flights.
  - Working with the Air Service Taskforce, comprised of business community leaders, who will assist in building support for maintaining current air service and attracting new non-stop flights to unserved destinations.
  - Utilizing the Airport Incentive Program to offer marketing incentives for air carriers that introduce new non-stop service.
  - Continue to leverage San Antonio's geographic regional location and proximity to and relationship with Mexico to attract more domestic and foreign passengers by:
    - Marketing regionally to create awareness of the air service that is available at San Antonio International Airport.
    - Using marketing and public relations tools to promote San Antonio International as the airport of choice for Mexican nationals traveling to the U.S.
    - Increasing passenger numbers will be a catalyst to attracting more non-stop flights and thus facilitate the goals and objectives of the city for improved air service.

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

- Thoroughly monitoring all contracts and ensuring that all leased areas in the terminals are up to date as well as adhere to strict guidelines and standards of appearance and service performance.
  - Ensuring compliance of lease agreement elements.
  - Updating all databases to allow for accurate contract monitoring as well as formalization of guidelines instructing when action dates require preliminary ground work to commence.
  - Ensuring all Accounts Receivable are collected in a timely fashion as well as ensuring that all late fees are assessed.
  - Maximizing non-airline revenue opportunities:
    - Finalize the process for a gas station/convenience store at the airport.
  - Controlling costs and minimizing increases in the Cost per Enplanement (CPE).
  - Amending and/or implementing Airport PFC Impose and Use Application(s) update changes.
  - Ensuring Accounts Payable is paid on time to take advantage of discounts and avoid paying late fees.
  - To continue to develop and improve the San Antonio Airport System by updating and implementing its Strategic Plan.
  - Revise the Airport System's SWOT Analysis and create a defined Customer Value Proposition (CVP) to ensure we are meeting the needs of our customers.
  - Revise the Strategic Goals of our organization and their associated performance measures based on changes to the SWOT and CVP.
  - Ensure the effective implementation of all Strategic Initiatives for FY 2015.

AVIATION

AIRPORT OPERATING & MAINTENANCE FUND

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals & Objectives.

PERFORMANCE MEASURE RESULTS ✓ Target Met ⛔ Target Not Met ⓘ Informational

Performance Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Result	FY 2014 Status	FY 2015 Target
Airport operating cost per enplaned passenger[1]	$11.58	$13.02	$12.55	✓	$13.16
Airline cost per enplaned passenger	$7.73	$8.01	$7.53	✓	$8.13
Parking & concession revenue per enplaned passenger	$9.13	$8.84	$9.23	✓	$8.98
Debt service coverage	$1.88	$1.40	$1.40	✓	$1.40

[1]Figures reflect operating cost of the International Airport only. Stinson Airport is not included.

AIRPORT OPERATIONS & MAINTENANCE FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$28,196,795	$30,598,451	$30,099,221	$30,506,312
CONTRACTUAL SERVICES	9,414,163	14,285,520	11,969,298	13,961,114
COMMODITIES	1,739,479	2,359,706	1,799,769	1,882,865
SELF INSURANCE/OTHER	7,146,661	6,911,195	6,906,758	7,815,891
CAPITAL OUTLAY	1,702,169	2,200,640	2,384,765	2,565,054
TRANSFERS	39,741,439	31,100,478	34,115,070	31,031,838
TOTAL EXPENDITURES	**$87,940,706**	**$87,455,990**	**$87,274,881**	**$87,763,074**
Authorized Positions	**480**	**479**	**479**	**458**
Full-Time Equivalents	**479.50**	**479.00**	**479.00**	**453.00**

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2015	CITY MATCH
TSA-Checkpoint Security Program	$240,900	$0	$0	$240,900	$0
TSA-Explosive Detection Canine	363,500	0	0	363,500	50,000
TSA-Advanced Surveillance Program	1,203,000	0	0	1,203,000	0
TOTAL	**$1,807,400**	**$0**	**$0**	**$1,807,400**	**$50,000**

AVIATION

GRANT NAME: *TSA-Checkpoint Security Program*

PROGRAM INFORMATION

The Checkpoint Security Program consists of the assignment of an Airport Police Officer to each of two passenger screening areas to provide Law Enforcement support to the Transportation Security Administration (TSA) Screening Activity. The City and the TSA signed a Cooperative Agreement (CA) that provides for reimbursement to the Aviation Department by the TSA of up to a maximum of 36 hours per day at the established hourly rate for that fiscal year.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$240,900	$240,900	$240,900
TOTAL FUNDING	**$240,900**	**$240,900**	**$240,900**
EXPENDITURES			
PERSONAL SERVICES	$240,900	$240,900	$240,900
TOTAL EXPENDITURES	**$240,900**	**$240,900**	**$240,900**

GRANT NAME: *TSA-Explosive Detection Canine*

PROGRAM INFORMATION

The grant agreement is with the Transportation Security Administration (TSA) for participation in the Explosives Detection Canine Team Program. The Explosive Detection Canine Team Program is designed to increase security at commercial airports. The teams, comprised of Airport Police Officers, receive specialized training, equipment, and canines fully trained in explosive detection. The position authorizations associated with this grant are carried in the Airport Operating & Maintenance Fund. The grant provides reimbursement of up to a total of $300,500. This program provides canine team utilization at the San Antonio International Airport with a 24-hour per day, 7-day per week response. It is anticipated that the grant agreement will be renewed each year. The effective date is April 1, 2008 and continues in effect until March 31, 2014, subject to yearly TSA renewals.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$408,410	$363,500	$363,500
TOTAL FUNDING	**$408,410**	**$363,500**	**$363,500**
EXPENDITURES			
PERSONAL SERVICES	$376,465	$324,420	$227,970
CONTRACTUAL SERVICES	0	0	1,000
COMMODITIES	9,099	6,800	6,800
OTHER EXPENDITURES	19,118	32,280	32,280
CAPITAL OUTLAY	3,728	0	95,450
TOTAL EXPENDITURES	**$408,410**	**$363,500**	**$363,500**

AVIATION

AIRPORT OPERATING & MAINTENANCE FUND

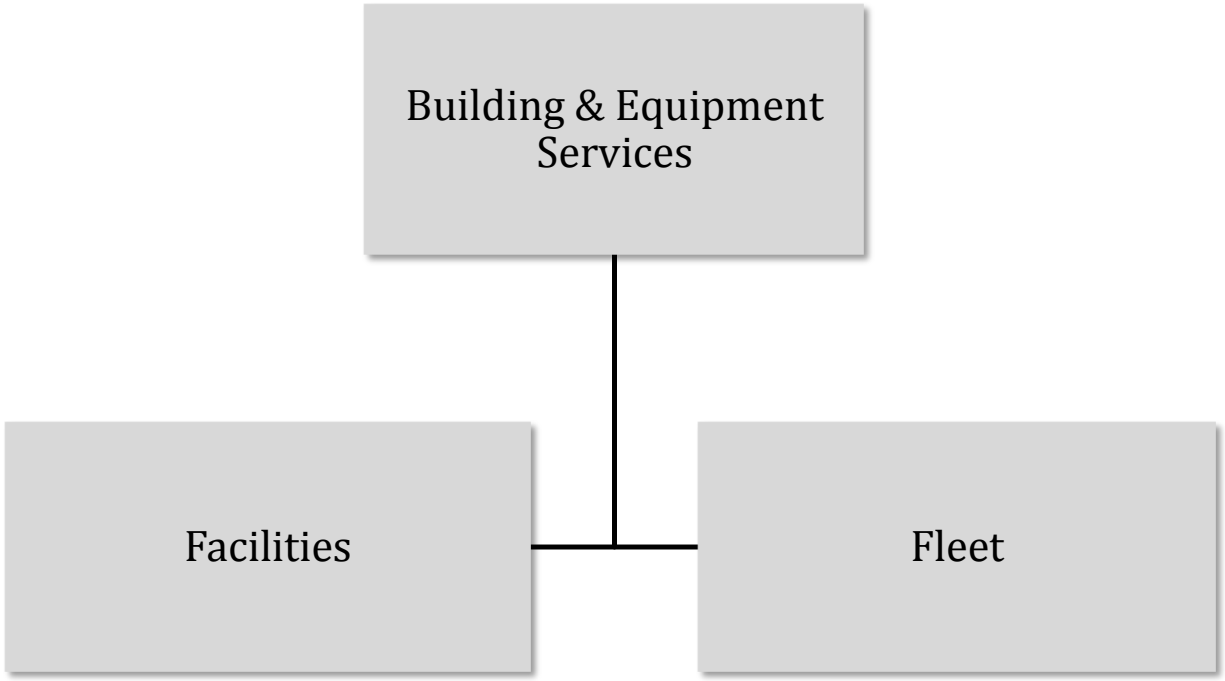
GRANT NAME: *TSA-Advanced Surveillance Program*

PROGRAM INFORMATION

The Advanced Surveillance Program provides greater surveillance of the various San Antonio International Airport locations to include surveillance of Transportation Security Administration areas to enhance security, aid in the speedy resolution of claims, and assist in resolution of law enforcement issues. This agreement will pay for design, installation, and integration of additional closed circuit television (CCTV) cameras into the existing security surveillance system at San Antonio International Airport.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$4,993,515	$1,203,000
TOTAL FUNDING	**$0**	**$4,993,515**	**$1,203,000**
EXPENDITURES			
PERSONAL SERVICES	$0	$4,993,515	$1,203,000
TOTAL EXPENDITURES	**$0**	**$4,993,515**	**$1,203,000**

BUILDING & EQUIPMENT SERVICES



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED FY 2015
Fleet Services Fund	66	$27,788,632
Facility Services Fund	120	15,073,836
Equipment Renewal & Replacement Fund	0	50,917,075
Parking Operating & Maintenance Fund	1	46,085
Capital Projects	0	6,250,000
Total Funding	**187**	**$100,075,628**

BUILDING & EQUIPMENT SERVICES

FLEET SERVICES FUND
FACILITY SERVICES FUND
EQUIPMENT RENEWAL & REPLACEMENT FUND
PARKING OPERATING & MAINTENANCE FUND

MISSION STATEMENT

BUILDING & EQUIPMENT SERVICES WILL ENSURE THE CITY'S FLEET AND FACILITIES ARE ACQUIRED, INVENTORIED, MAINTAINED, AND DISPOSED OF RESPONSIBLY AND OPERATED EFFICIENTLY FOR THE BENEFIT OF EMPLOYEES AND THE CITIZENS OF SAN ANTONIO.

PROGRAM INFORMATION

The Fleet Services Division provides support services on a charge-back basis to other City departments, as well as other governmental agencies. Responsibilities include the maintenance and repair of the City's light duty and administrative fleet assigned to the Police and Central fleet garage to include parts management, acquisition and disposition of City vehicles and equipment, and all fueling and carwash services.

The Facilities Management Division provides skilled trade (plumbing, electrical, carpentry, painting & HVAC) and maintenance services as well as custodial services for most City facilities.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

- Support City Departments by providing quality services and customer satisfaction in an effective and efficient manner.
- Implement facility 5-year Deferred Maintenance Program.
- Implement a 5-year maintenance and operation improvement plan for the City's Program Buildings.
- Optimize the City's Fleet availability for Police and Light Duty vehicles by continuously monitoring productivity.
- Establish a comprehensive Equipment Renewal and Replacement Fund administrative directive.
- Enhance fleet acquisition and disposal process and procedures and communicate them to City Departments.

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals & Objectives.

PERFORMANCE MEASURE RESULTS

✓ **Target Met** ⊖ **Target Not Met** ⓘ **Informational**

Performance Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Result	FY 2014 Status	FY 2015 Target
Percentage of scheduled preventative building maintenance completed on time	96%	95%	95%	✓	95%
Scheduled preventative maintenance on time for police cruisers	98%	95%	99%	✓	95%
Percentage of Police and Light Duty fleet available to users	95%	90%	92%	✓	90%

BUILDING & EQUIPMENT SERVICES

FLEET SERVICES FUND
FACILITY SERVICES FUND
EQUIPMENT RENEWAL & REPLACEMENT FUND
PARKING OPERATING & MAINTENANCE FUND

FLEET SERVICES FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$9,414,776	$9,765,890	$9,069,059	$3,862,421
CONTRACTUAL SERVICES	731,409	711,609	654,827	618,751
COMMODITIES	195,716	210,576	230,184	86,651
SELF INSURANCE/OTHER	2,087,507	2,553,397	2,381,691	725,570
CAPITAL OUTLAY	28,271	154,880	154,880	155,163
COMMODITIES FOR RESALE	30,894,619	29,619,955	30,444,024	21,661,704
TRANSFERS	1,379,448	1,419,664	1,369,955	678,372
TOTAL EXPENDITURES	**$44,731,746**	**$44,435,971**	**$44,304,620**	**$27,788,632**
Authorized Positions	**182**	**172**	**172**	**66**
Full-Time Equivalents	**182.00**	**172.00**	**172.00**	**66.00**

FACILITY SERVICES FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$6,034,928	$6,439,534	$6,194,537	$6,321,011
CONTRACTUAL SERVICES	2,261,167	2,665,269	2,759,355	2,909,394
COMMODITIES	968,448	948,753	924,776	1,098,406
SELF INSURANCE/OTHER	3,861,382	4,589,270	4,455,554	4,138,881
CAPITAL OUTLAY	30,076	10,577	10,577	0
TRANSFERS	815,615	966,070	987,509	606,144
TOTAL EXPENDITURES	**$13,971,616**	**$15,619,473**	**$15,332,308**	**$15,073,836**
Authorized Positions	**119**	**122**	**122**	**120**
Full-Time Equivalents	**119.00**	**122.00**	**122.00**	**120.00**

EQUIPMENT RENEWAL & REPLACEMENT FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
CONTRACTUAL SERVICES	$77,905	$69,625	$46,928	$69,625
COMMODITIES	79,022	0	0	0
SELF INSURANCE/OTHER	1,829,845	252,182	252,182	252,182
CAPITAL OUTLAY	16,076,012	40,293,323	38,949,870	49,999,172
TRANSFERS	1,294,593	5,253,179	5,229,809	596,096
TOTAL EXPENDITURES	**$19,357,377**	**$45,868,309**	**$44,478,789**	**$50,917,075**
Authorized Positions	**0**	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**	**0.00**

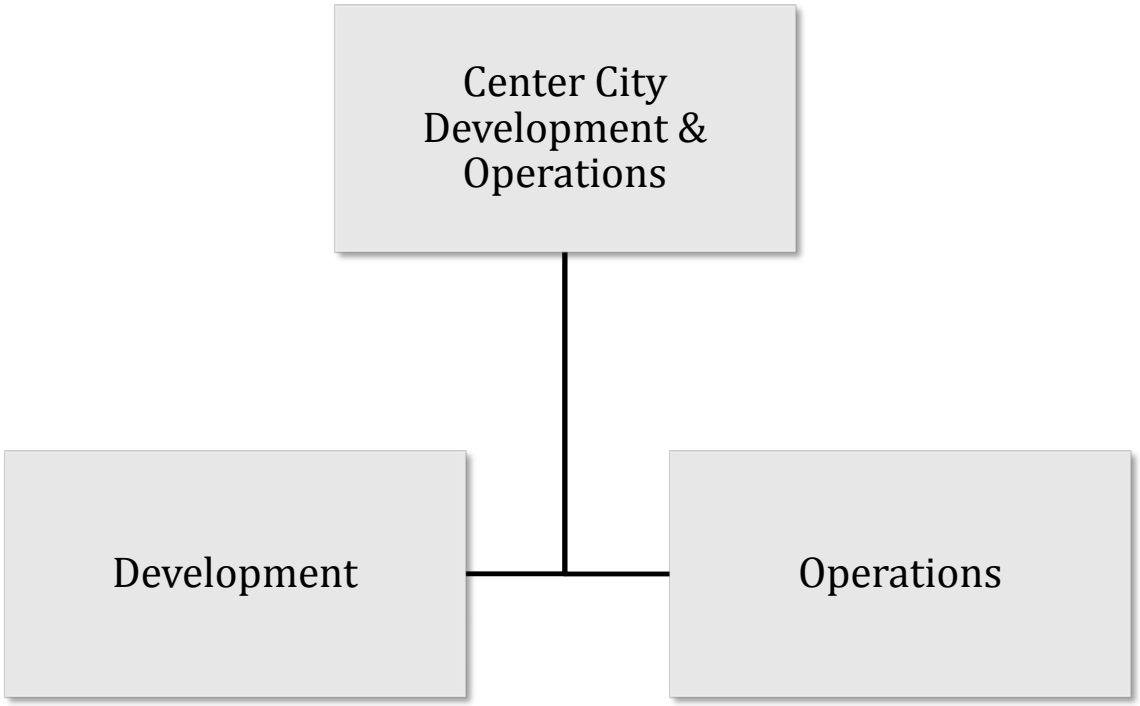
BUILDING & EQUIPMENT SERVICES

FLEET SERVICES FUND
FACILITY SERVICES FUND
EQUIPMENT RENEWAL & REPLACEMENT FUND
PARKING OPERATING & MAINTENANCE FUND

PARKING OPERATING & MAINTENANCE FUND

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$34,588	$58,948	$0	$46,085
SELF INSURANCE/OTHER	3,192	3,262	3,262	0
TOTAL EXPENDITURES	**$37,780**	**$62,210**	**$3,262**	**$46,085**
Authorized Positions	**1**	**1**	**1**	**1**
Full-Time Equivalents	**1.00**	**1.00**	**1.00**	**1.00**

CENTER CITY DEVELOPMENT & OPERATIONS



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED FY 2015
General Fund	57	$9,409,403
Inner City Incentive Fund	0	2,000,000
Parking Operating & Maintenance Fund	94	8,940,510
Capital Projects	0	1,869,289
Total Funding	**151**	**$22,219,202**

CENTER CITY DEVELOPMENT & OPERATIONS

GENERAL FUND
INNER CITY INCENTIVE FUND
PARKING OPERATING & MAINTENANCE FUND

MISSION STATEMENT

THE MISSION OF THE CENTER CITY DEVELOPMENT & OPERATIONS DEPARTMENT IS TO INITIATE AND FACILITATE LIVABILITY, COMMERCE, INFRASTRUCTURE, AND PROSPERITY FOR A VIBRANT CENTER CITY.

PROGRAM INFORMATION

The Center City Development & Operations Department will manage, coordinate, and facilitate development in the downtown area and surrounding neighborhoods, and create and sustain partnerships with numerous City departments, downtown stakeholders, neighborhoods, and businesses engaged in the downtown area. The Development Division responsibilities include: support economic development initiatives through staff facilitation and incentives; partner with Centro Partnership to facilitate development; coordinate the City's land bank efforts through Office of Urban Redevelopment San Antonio (OUR SA); assist the HemisFair Park Area Redevelopment Corporation (HPARC) in the revitalization of the HemisFair area; manage and oversee the Brownfield Redevelopment Program; and support the efforts of San Antonio Growth on the East Side (SAGE) and West Side Development Corporation (WDC). The Operations Division is responsible for maintaining a safe and clean downtown environment for citizens and visitors.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

- Serve as the City's lead department and point of contact for redevelopment initiatives within downtown and the surrounding CRAG area.
  - Refine the CRAG Policy and promote the Center City Implementation Plan to spur additional development.
  - Promote the Center City Housing Incentive Policy and other incentives to facilitate development that is in line with the goals of the Downtown Strategic Framework Plan and Center City Implementation Plan.
  - Facilitate communication between the developer and other City Departments to expedite project reviews and identify solutions to problems.
  - Become a thought leader on the subject of creatively developing and matching incentives targeting the unique needs of redevelopment.
- Create an environment which stimulates economic development and redevelopment within downtown and the surrounding CRAG area.
  - Integrate and align the work of CCDO with that of other departments to maximize the benefit of efforts and investment.
  - Host interactive events designed to increase downtown event participation and facilitate networking and development opportunities.
- Assist in the development of a comprehensive marketing strategy to inform individuals about the positive attributes of downtown and the surrounding ICRIP neighborhoods to attract developers, residents, and corporations to seek out downtown as a destination for development, housing, or corporate relocation.

City-Wide Goal: San Antonio will be a safe and clean community.

- Maintain landscaping and sanitation along the River Walk to ensure a pleasant experience.
- Coordinate with Solid Waste and Centro Partnership for downtown sanitation services.
- Coordinate with Parks and Recreation for downtown parks and plaza maintenance including Alamo Plaza, Travis Park, HemisFair Park, Milam Park, and City Hall.
- Work with Transportation & Capital Improvements, San Antonio River Authority, and SAWS to ensure an effective and efficient draining and cleaning of the river.

CENTER CITY DEVELOPMENT & OPERATIONS

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES (CONTINUED)

- Continue implementation of the River Walk Capital Improvement Project to address aging infrastructure along the historic bend.
- Implement parking capital repair and replacement program in order to improve parking facilities and enhance the customer experience.

City-Wide Goal: San Antonio will be a city that maximizes its citizens' well-being and human potential while capitalizing on its cultural diversity.

- Coordinate and monitor special events produced by the community in the downtown area in order to minimize impact to downtown businesses.
- Manage logistics for special events in coordination with various City departments.

City-Wide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.

- Focus on core services and provide strong coordination of downtown resources with City departments and stakeholders to enhance service delivery.
- Coordinate with Building and Equipment Services and Department for Culture & Creative Development for special use facility maintenance, operations, programming, and promotions at Market Square, La Villita, and Spanish Governor's Palace.
- Coordinate downtown economic development opportunities and municipal parking strategic planning.
- Provide efficient management of municipal parking facilities that support economic development of downtown.

City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

- Provide city-wide enforcement of municipal parking ordinances.

City-Wide Goal: San Antonio will promote its unique resources to become a premier visitor and convention destination.

- Continue to manage and maintain the River Walk as a world-class attraction, taking into account any improvements, linkages, and expansions.
- Coordinate with the Convention and Visitors Bureau, Paseo del Rio Association (PDRA), Centro Partnership, contractors, businesses, and property owners to communicate and address issues that impact downtown visitors, residents, and stakeholders.

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and informational systems.

- Maximize financial efficiencies and ensure contractual compliance.
- Manage contracts and agreements to maximize service delivery and financial return to the City.
- Monitor financial, budget, and performance milestones to ensure fiscal compliance.
- Manage parking facilities, lots, and meters/pay stations by providing exemplary customer service.

CENTER CITY DEVELOPMENT & OPERATIONS

GENERAL FUND
INNER CITY INCENTIVE FUND
PARKING OPERATING & MAINTENANCE FUND

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals & Objectives.

PERFORMANCE MEASURE RESULTS ✓ **Target Met** ⛔ **Target Not Met** ⓘ **Informational**

Performance Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Result	FY 2014 Status	FY 2015 Target
Customer satisfaction rating for River Walk landscaping[1]	97%	97%	93%	⛔	95%
Plants planted on the River Walk	75,871	60,000	80,907	✓	84,000
Cars parked in City-owned parking facilities	1,587,264	1,637,959	1,896,605	✓	1,792,365
Events at Downtown Parks and Plazas	440	335	637	✓	700
Downtown area housing units facilitated through incentives (SA2020 Boundary)	1,050	700	1,187	✓	850
Outreach programs facilitated to educate developers and other ICRIP stakeholders on the development process	6	4	8	✓	4
Forgivable loans dispersed through the First Time Homebuyer Program for Employees (HOPE)[2]	17	10	6	⛔	8

[1] The initial survey was sent to Downtown stakeholders right after the freeze, which resulted in a lower Customer Satisfaction rating

[2] Expect four HOPE loans to close within the first two months of the new fiscal year, which will satisfy 50% of the FY 2015 goal. Closing dates can be delayed due to requirements by financial institutions.

GENERAL FUND CITY CENTER DEVELOPMENT & OPERATING EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$3,482,147	$3,712,744	$3,875,683	$3,949,560
CONTRACTUAL SERVICES	2,050,366	1,993,797	1,838,452	2,197,497
COMMODITIES	300,919	261,733	283,384	261,733
SELF INSURANCE/OTHER	1,345,764	1,270,216	1,240,705	1,351,580
CAPITAL OUTLAY	3,308	0	266	0
TRANSFERS	127,000	139,281	139,281	53,796
TOTAL EXPENDITURES	**$7,309,504**	**$7,377,771**	**$7,377,771**	**$7,814,166**
Authorized Positions	**54**	**55**	**55**	**56**
Full-Time Equivalents	**54.00**	**55.00**	**55.00**	**56.00**

CENTER CITY DEVELOPMENT & OPERATIONS

GENERAL FUND
INNER CITY INCENTIVE FUND
PARKING OPERATING & MAINTENANCE FUND

GENERAL FUND BROWNFIELD PROGRAM EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$62,520	$63,678	$63,678	$66,846
CONTRACTUAL SERVICES	17,131	6,251	7,135	6,251
COMMODITIES	0	1,501	617	1,501
SELF INSURANCE/OTHER	3,192	3,262	3,262	3,959
TOTAL EXPENDITURES	**$82,843**	**$74,692**	**$74,692**	**$78,557**
Authorized Positions	**1**	**1**	**1**	**1**
Full-Time Equivalents	**1.00**	**1.00**	**1.00**	**1.00**

GENERAL FUND LAND BANKING EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
CONTRACTUAL SERVICES	$84,220	$90,000	$90,000	$90,000
TOTAL EXPENDITURES	**$84,220**	**$90,000**	**$90,000**	**$90,000**
Authorized Positions	**0**	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**	**0.00**

GENERAL FUND HEMISFAIR PARK AREA REDEVELOPMENT CORPORATION LOCAL GOVERNMENT CORPORATION EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
CONTRACTUAL SERVICES	$500,000	$1,150,000	$1,150,000	$1,426,680
TOTAL EXPENDITURES	**$500,000**	**$1,150,000**	**$1,150,000**	**$1,426,680**
Authorized Positions	**0**	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**	**0.00**

INNER CITY INCENTIVE FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
CONTRACTUAL SERVICES	$2,289,826	$1,750,000	$1,750,000	$2,000,000
TOTAL EXPENDITURES	**$2,289,826**	**$1,750,000**	**$1,750,000**	**$2,000,000**
Authorized Positions	**0**	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**	**0.00**

CENTER CITY DEVELOPMENT & OPERATIONS

GENERAL FUND
INNER CITY INCENTIVE FUND
PARKING OPERATING & MAINTENANCE FUND

PARKING OPERATING & MAINTENANCE FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$3,861,256	$4,316,995	$4,152,164	$4,390,056
CONTRACTUAL SERVICES	1,006,633	1,089,413	1,407,585	1,089,413
COMMODITIES	138,456	205,802	192,662	205,802
SELF INSURANCE/OTHER	792,140	826,621	833,848	824,690
CAPITAL OUTLAY	6,827	88,000	93,076	0
TRANSFERS	2,817,578	2,602,509	1,819,603	2,430,549
TOTAL EXPENDITURES	**$8,622,890**	**$9,129,340**	**$8,498,938**	**$8,940,510**
Authorized Positions	**97**	**94**	**94**	**94**
Full-Time Equivalents	**89.00**	**85.50**	**85.50**	**85.50**

CITY ATTORNEY



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED FY 2015
General Fund	66	$7,422,364
Self-Insurance Liability Fund	12	1,351,883
Self-Insurance Workers' Compensation Fund	6	654,411
Grants	2	196,731
Total Funding	**86**	**$9,625,389**

CITY ATTORNEY

GENERAL FUND
SELF-INSURANCE LIABILITY FUND
SELF-INSURANCE WORKERS' COMPENSATION FUND

MISSION STATEMENT

THE MISSION AND DUTY OF THE CITY ATTORNEY'S OFFICE IS TO RENDER TO THE CITY OF SAN ANTONIO THE HIGHEST QUALITY LEGAL SERVICE WITH FIDELITY TO PROFESSIONAL STANDARDS AND CONDUCT.

PROGRAM INFORMATION

Article V, Section 53 of the City Charter provides that the City Attorney shall serve as chief legal advisor to the City Council, the City Manager and all city departments, offices and agencies. The City Attorney's Office represents the City in all litigation and administrative proceedings brought against or by the City and its officials and works hand-in-hand with the police and code enforcement officials to prosecute all Class C misdemeanors in the Municipal Courts. Attorneys and support staff in the City Attorney's Office provide all legal services necessary to complete a program or activity initiated by a city department or official. The attorneys research legal issues and advise City officials, boards, and commissions; draft and review ordinances and resolutions considered by the City Council; and negotiate, draft, and review contracts and other documents essential to the successful completion of the myriad of programs and functions of the City of San Antonio. To avoid conflicts or provide additional resources or expertise on a particular matter, the City Attorney may hire and use outside counsel to provide essential legal services.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.

- Aggressively pursue actions to enforce City codes and ordinances to protect public safety, and to recover amounts owed to the City.
- Fully investigate lawsuits against the City and its officials; negotiate a fair and reasonable settlement when appropriate; and aggressively defend against litigation and proceed to trial when necessary.
- Maintain the trust and confidence of City officials that the City receives the highest quality legal services from all attorneys who provide those services.
- Continue to develop a team relationship with City officials by identifying legal issues and providing advice, solutions, and strategies to implement policy and program goals.

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals & Objectives.

PERFORMANCE MEASURE RESULTS ✔ **Target Met** ⛔ **Target Not Met** ⓘ **Informational**

Performance Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Result	FY 2014 Status	FY 2015 Target
Customer satisfaction percentage regarding overall services	94%	92%	92%	✔	92%
Percent action taken on priority nuisance abatement target cases	92%	90%	93%*	✔	90%
Customer satisfaction rating for training for customized Continuing Legal Education	95%	90%	95%	✔	90%
Customer Satisfaction rating for training for City staff (outside committees, boards, and organizations)	94%	92%	95%	✔	92%

*Action was taken on 23 out of 25 cases.

CITY ATTORNEY

GENERAL FUND
SELF-INSURANCE LIABILITY FUND
SELF-INSURANCE WORKERS' COMPENSATION FUND

GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$6,740,628	$6,491,450	$6,491,684	$6,660,034
CONTRACTUAL SERVICES	95,120	207,497	197,342	208,637
COMMODITIES	90,506	106,781	107,322	106,781
SELF INSURANCE/OTHER	447,245	449,349	448,365	446,912
CAPITAL OUTLAY	1,619	0	10,364	0
TOTAL EXPENDITURES	**$7,375,118**	**$7,255,077**	**$7,255,077**	**$7,422,364**
Authorized Positions	**79**	**67**	**67**	**66**
Full-Time Equivalents	**79.00**	**67.00**	**67.00**	**66.00**

SELF-INSURANCE LIABILITY FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$979,726	$1,186,603	$1,038,289	$1,143,032
CONTRACTUAL SERVICES	21,562	35,289	35,210	35,289
COMMODITIES	22,392	25,063	20,063	25,123
SELF INSURANCE/OTHER	111,331	112,571	116,103	148,439
CAPITAL OUTLAY	0	9,967	9,947	0
TOTAL EXPENDITURES	**$1,135,011**	**$1,369,493**	**$1,219,612**	**$1,351,883**
Authorized Positions	**12**	**11**	**11**	**12**
Full-Time Equivalents	**12.00**	**11.00**	**11.00**	**12.00**

SELF-INSURANCE WORKERS COMP FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$651,333	$658,550	$671,249	$567,914
CONTRACTUAL SERVICES	30,382	34,407	32,572	34,094
COMMODITIES	20,535	22,438	22,438	22,438
SELF INSURANCE/OTHER	22,777	24,364	24,436	29,965
CAPITAL OUTLAY	0	5,009	5,265	0
TOTAL EXPENDITURES	**$725,027**	**$744,768**	**$755,960**	**$654,411**
Authorized Positions	**7**	**7**	**7**	**6**
Full-Time Equivalents	**7.00**	**7.00**	**7.00**	**6.00**

CITY ATTORNEY

GENERAL FUND
SELF-INSURANCE LIABILITY FUND
SELF-INSURANCE WORKERS' COMPENSATION FUND

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2015	CITY MATCH
CDBG Entitlement Grant Program	$142,934	$0	$0	$142,934	$0
Home Investment Partnerships Program Entitlement Grant (HOME)	53,797	0	0	53,797	0
TOTAL	**$196,731**	**$0**	**$0**	**$196,731**	**$0**

GRANT NAME: *Community Development Block Grant – Legal & Code Enforcement*

PROGRAM INFORMATION

The City Attorney's Community Development Block Grant (CDBG) Section negotiates and prepares specialized contracts and exhibits required in conjunction with CDBG revitalization and housing activities, loan documents, and long term lease agreements with non-city entities for use of CDBG funded property. Staff also prepares and reviews legal documents related to CDBG and HOME housing-related projects. CDBG funds also support code enforcement and nuisance abatement efforts through prosecutions. CDBG funds support salaries for two Attorneys.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$187,646	$191,331	$196,731
TOTAL FUNDING	**$187,646**	**$191,331**	**$196,731**
EXPENDITURES			
PERSONAL SERVICES	$186,261	$190,061	$195,462
CONTRACTUAL SERVICES	714	1,270	1,269
COMMODITIES	671	0	0
SELF INSURANCE/OTHER	0	0	0
CAPITAL OUTLAY	0	0	0
TOTAL EXPENDITURES	**$187,646**	**$191,331**	**$196,731**
AUTHORIZED POSITIONS	**2**	**2**	**2**
FULL-TIME EQUIVALENTS	**2.00**	**2.00**	**2.00**

CITY AUDITOR



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED FY 2015
General Fund	23	$2,854,706
Total Funding	**23**	**$2,854,706**

CITY AUDITOR

GENERAL FUND

MISSION STATEMENT

THE OFFICE OF THE CITY AUDITOR WILL FACILITATE GOVERNMENT ACCOUNTABILITY TO THE CITIZENS OF SAN ANTONIO THROUGH NON-PARTISAN, FACT-BASED, INDEPENDENT, OBJECTIVE ASSESSMENTS OF CITY PROGRAMS, ACTIVITIES, AND FUNCTIONS.

PROGRAM INFORMATION

The independent Office of the City Auditor supports the City Council, City Manager, and staff by:

- Performing internal audits of programs, activities, and functions.
- Providing advisory services to the City Council and City Management.
- Complying with generally accepted government auditing standards issued by the Government Accountability Office.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

The Office of the City Auditor's goal is to provide an independent, objective audit and attestation activity designed to add value and to improve the City's operations. The department will help the City accomplish its objectives by bringing a systematic, disciplined approach to evaluating and improving the effectiveness of risk management, control, and governance processes.

To accomplish the department's mission, programs, and goals, the following objectives will be continued and/or established for this fiscal year:

- Develop and execute a risk-based annual audit plan.
- Present useful and achievable audit recommendations, such as business process best practices, work simplification, safeguarding of City assets, or identification of duplicate/overlapping job functions.
- Present audit recommendations that focus on management and internal control issues not covered by the external auditors for the City, or other federal or state regulators.
- Complete an appropriate number of audits in a professional, cost effective, and timely manner.
- Follow Generally Accepted Government Auditing Standards (GAGAS, also known as the GAO Yellow Book) issued by the Government Accountability Office for audit and non-audit projects.
- Meet GAGAS for continuing professional education.
- Foster an environment of continued education by supporting staff's pursuit of upper level degrees and certifications.

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals & Objectives.

PERFORMANCE MEASURE RESULTS ✓ **Target Met** ⛔ **Target Not Met** ⓘ **Informational**

Performance Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Result	FY 2014 Status	FY 2015 Target
Audit reports issued	28	30	31	✓	30
Percent of staff with professional certifications	74%	70%	74%	✓	70%
Percent of audit recommendations accepted	99%	95%	100%	✓	95%
Percent Auditor direct time to available time	77%	78%	79%	✓	78%
Percent of actual audit hours to budget hours	95%	100%	104%	ⓘ	100%

CITY AUDITOR

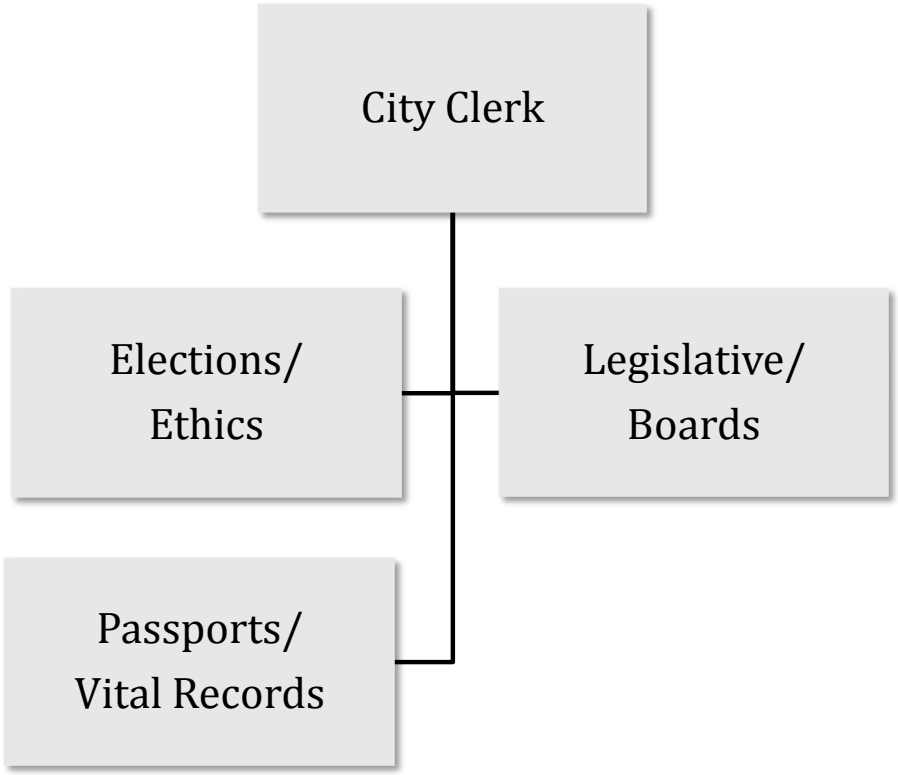
GENERAL FUND

GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$2,115,963	$2,432,598	$2,309,642	$2,471,119
CONTRACTUAL SERVICES	250,240	275,232	272,127	295,872
COMMODITIES	52,787	31,290	10,211	13,790
SELF INSURANCE/OTHER	72,666	81,083	77,962	73,925
CAPITAL OUTLAY	1,893	3,750	3,121	0
TOTAL EXPENDITURES	**$2,493,549**	**$2,823,953**	**$2,673,063**	**$2,854,706**
Authorized Positions	**22**	**23**	**23**	**23**
Full-Time Equivalents	**22.00**	**23.00**	**23.00**	**23.00**


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

CITY CLERK



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED FY 2015
General Fund	31	$3,346,141
Total Funding	**31**	**$3,346,141**

CITY CLERK

GENERAL FUND

MISSION STATEMENT

THE OFFICE OF THE CITY CLERK IS FIRMLY COMMITTED TO EXCELLENCE IN PUBLIC SERVICE BY PROVIDING ELECTED OFFICIALS, THE PUBLIC, AND CITY DEPARTMENTS ACCESSIBLE RECORDS AND ARCHIVES.

PROGRAM INFORMATION

The Office of the City Clerk is responsible for the conduct of Municipal Elections in accordance with the City Charter and State Law. It is the principal office that administers Official Honorariums, Certified Documents, and Board and Commission Appointments. The Office is the filing authority for Financial Disclosure Reports, Lobbyist Registrations, and Campaign Contribution and Expenditure Reports for officeholders and candidates. The Records Management Division facilitates the management, retention, and destruction of records and archives in compliance with the Texas State Library. In 2010, the Office of the City Clerk was designated as an official Passport Acceptance Facility, enabling the acceptance of applications on behalf of the U.S. Department of State. Said initiative has brought in and will continue to provide new revenue to the City of San Antonio. In FY 2012-2013, Vital Records was transferred under the direction of the City Clerk. The Office of the City Clerk oversees the responsibilities and implements technology for Birth and Death Certificate issuance.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.

- Maintain the trust and confidence of City Officials through effective management of Council support services.
- Provide the actions for each City Council Agenda in an electronic format for accessibility by internal and external
- Continue to develop a team relationship among internal and external customers.
- Pursue and implement a web-based lobbyist registration application for the acceptance of lobbyist reporting.
- Review and enhance the Records Management Program.
- Support, analyze, and monitor the Departmental Records Retention Program.
- Research, develop, and review specifications on digitization and imaging equipment.
- Increase the number of digital collections available online.
- Current customers applying for a certified birth certificate wait an average of 45 minutes. Goal is to improve the current turnaround time.
- Implement the use of technology to issue Birth and Death Certificates.
- Utilize the preservation fee collected for birth/death records for its intended use of preservation of historical records.
- Convert from a manual process to electronically affixing of the City of San Antonio Registration File Numbers to each Birth and Death Record.

CITY CLERK

GENERAL FUND

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals & Objectives.

PERFORMANCE MEASURE RESULTS ✓ Target Met ⛔ Target Not Met ⓘ Informational

Performance Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Result	FY 2014 Status	FY 2015 Target
Customer satisfaction with Council support services and general customer service	90%	90%	95%	✓	95%
Customer satisfaction with training and professional growth	90%	90%	99%	✓	99%
Customer satisfaction with web-based service accessibility	90%	90%	100%	✓	100%
Revenue generated from passport acceptance facility	$295,000	$345,000	$401,925	✓	$351,365
Revenue generated from birth certificate sales	$1,425,864	$1,375,000	$1,465,230	✓	$1,281,187
Death certificate sales (number of records)[1]	23,849	22,500	19,500	⛔	18,900
Manually affixing City of San Antonio registration file number to birth records	29,500	29,500	29,500	✓	29,500
Manually affixing City of San Antonio registration file number to death records	13,257	13,000	13,000	✓	13,000
Support provided for legislative meetings (Council meetings - A&B sessions, Council committee meetings, ad hoc meetings)	N/A	N/A	422	ⓘ	400

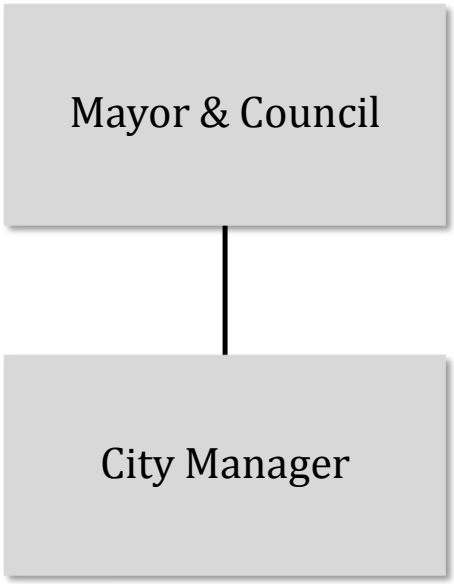
[1] Death certificate sales have declined since FY 2010 due to electronic filing of death certificates directly with the State Health Services.

GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$1,939,159	$2,095,310	$2,079,194	$2,083,274
CONTRACTUAL SERVICES	193,931	221,515	216,001	273,214
COMMODITIES	42,540	88,994	94,508	38,869
SELF INSURANCE/OTHER	504,238	504,691	504,691	950,784
CAPITAL OUTLAY	190,954	8,500	8,500	0
TOTAL EXPENDITURES	**$2,870,822**	**$2,919,010**	**$2,902,894**	**$3,346,141**
Authorized Positions	**30**	**32**	**32**	**31**
Full-Time	**30.00**	**32.00**	**32.00**	**31.00**


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

CITY MANAGER



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED FY 2015
General Fund	17	$3,228,132
Total Funding	**17**	**$3,228,132**

CITY MANAGER

GENERAL FUND

MISSION STATEMENT

THE CITY OF SAN ANTONIO IS COMMITTED TO EXCELLENCE IN ALL THAT WE DO.

PROGRAM INFORMATION

The Office of the City Manager provides centralized direction and leadership for the effective administration and operation of all municipal services for the City of San Antonio as directed by the City Council. The Office of the City Manager prepares and submits to the City Council a balanced plan of municipal services in adherence with the policy goals and objectives established by the City Council while exercising effective leadership and management of the City.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will benefit from a government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

- To manage the efficient delivery of services to the residents of San Antonio.
- To analyze, evaluate, and monitor departmental, as well as community-based program proposals and needs through the efforts of the Executive Leadership Team.
- To develop programs that enhance the quality of employee performance in their effective delivery of services.

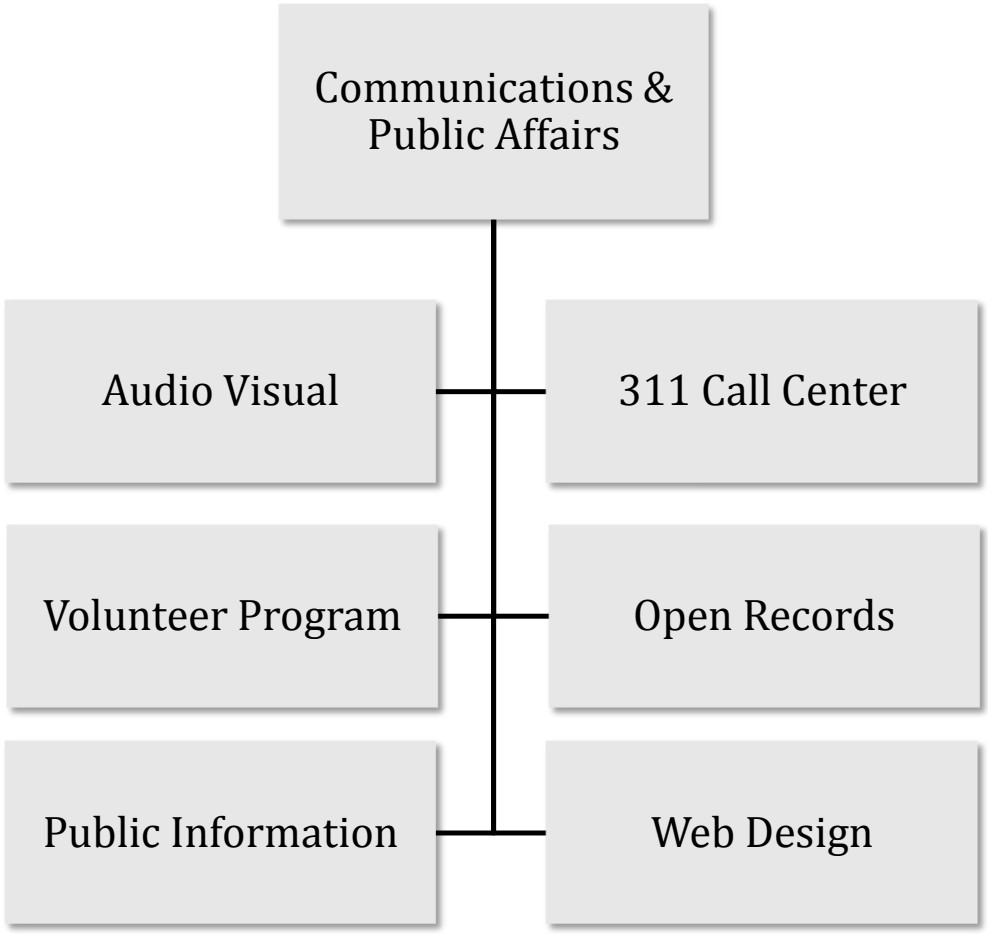
City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.

- To direct the preparation and distribution of the weekly City Council agenda and related materials to the City Council, staff, and residents of San Antonio.
- To coordinate City Council requests for information and support services.
- To ensure that appropriate customer service/community relations mechanisms are implemented to assist residents in the resolution of complaints and requests for service.
- To review and direct the operation of all municipal activities and services in an equitable, efficient, and effective manner.

GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$3,050,951	$3,061,129	$3,047,197	$2,871,574
CONTRACTUAL SERVICES	57,374	42,970	51,310	44,888
COMMODITIES	28,936	33,618	33,618	31,700
SELF INSURANCE/OTHER	197,798	201,362	206,954	279,970
TOTAL EXPENDITURES	**$3,335,059**	**$3,339,079**	**$3,339,079**	**$3,228,132**
Authorized Positions	**21**	**19**	**19**	**17**
Full-Time Equivalents	**21.00**	**19.00**	**19.00**	**17.00**

COMMUNICATIONS & PUBLIC AFFAIRS



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED FY 2015
General Fund	62	$5,041,778
Total Funding	**62**	**$5,041,778**

COMMUNICATIONS & PUBLIC AFFAIRS

GENERAL FUND

MISSION STATEMENT

THE MISSION OF THE COMMUNICATIONS AND PUBLIC AFFAIRS DEPARTMENT IS TO PROVIDE A CLEAR UNDERSTANDING AND AWARENESS OF CITY ISSUES, POLICY DECISIONS AND SERVICES TO CITY EMPLOYEES AND THE GENERAL PUBLIC.

PROGRAM INFORMATION

The Communications and Public Affairs staff is responsible for developing public awareness campaigns regarding City services, programs and events. The department also develops multi-media strategies to carry out City communications initiatives.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial and information systems.

- Support and encourage communications which inform and educate the community and employees about City programs and services through the following objectives:
  - Initiate communication plans and services which support City departments.
  - Create internal communication methods to inform, educate and support City employees.
  - Develop and produce communication tools to inform the public about the City's services and accomplishments.
  - Coordinate media relations efforts for the City of San Antonio.
- Support and promote the City's Volunteer Program.
  - Recruit volunteers to support internal departments.
  - Recognize volunteers for services provided to the City.
- Coordinate content and development creative images for the City's website.
- Develop and implement communications policies for City departments.
- Manage the City's Public, Education and Government access channels.
  - Create and produce television programming to educate and inform the public about City services and events.

City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.

- Process Open Records Requests for the City.
- Provide quality customer services to both external and internal customers through the 311 Call Center.
  - Facilitate services requested by the citizens and provided by internal departments.
  - Maintain well trained, experienced customer focused 311 customer service representatives.
- Manage the City's 311 Call Center which serves as the first point of contact for San Antonio residents.
  - Process calls for Animal Care Services, Development Services/Code Enforcement, Parks and Recreation, Solid Waste Management, and Transportation and Capital Improvements.

COMMUNICATIONS & PUBLIC AFFAIRS

GENERAL FUND

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals & Objectives.

PERFORMANCE MEASURE RESULTS ✓ **Target Met** ⛔ **Target Not Met** ⓘ **Informational**

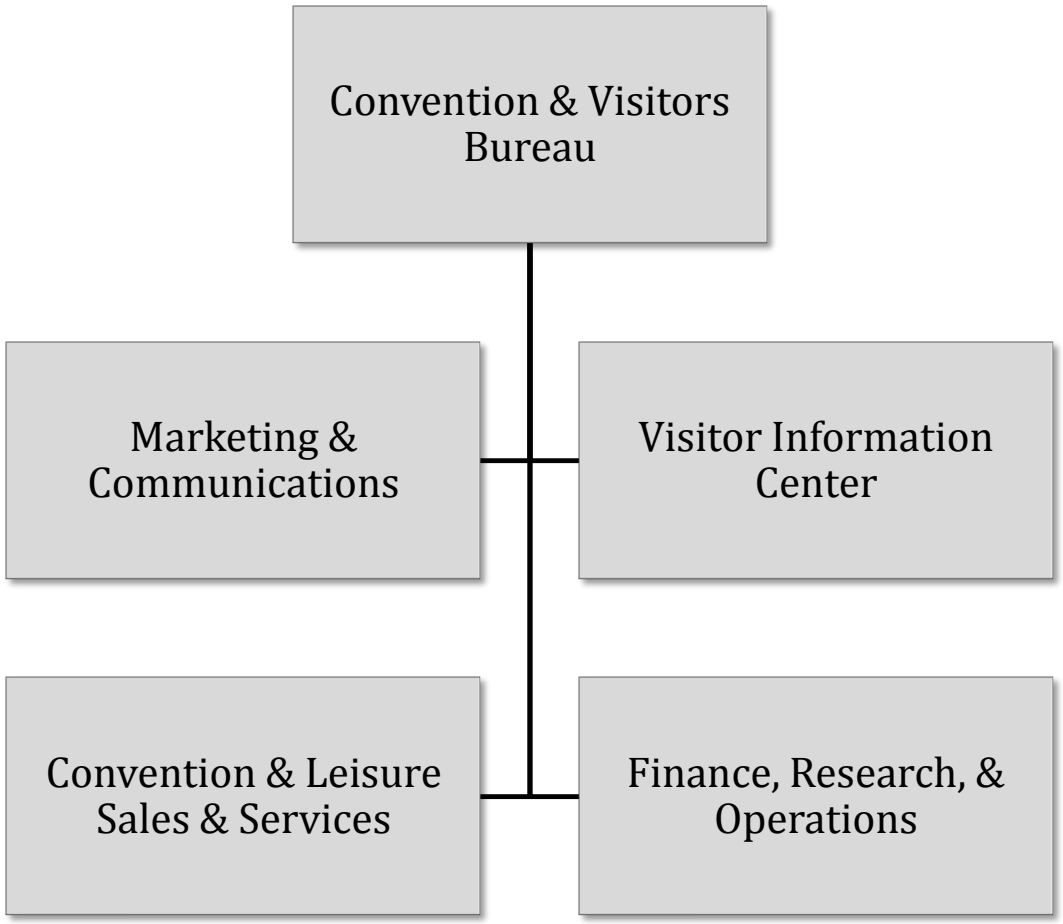
Performance Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Result	FY 2014 Status	FY 2015 Target
News Releases	872	863	967	✓	878
Media Inquiries	2,067	1,214	2,463	✓	2,000
Public Education and Government (PEG) programs	1,007	900	936	✓	936
Customer satisfaction with the courteousness of 311 call takers	N/A	94%	94%	✓	94%

GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$3,807,183	$3,617,173	$3,613,036	$3,736,365
CONTRACTUAL SERVICES	234,885	147,508	146,290	171,011
COMMODITIES	57,363	21,655	21,074	20,826
SELF INSURANCE/OTHER	424,153	591,932	595,252	1,113,576
CAPITAL OUTLAY	12,841	0	2,616	0
TOTAL EXPENDITURES	**$4,536,425**	**$4,378,268**	**$4,378,268**	**$5,041,778**
Authorized Positions	**68**	**63**	**63**	**62**
Full-Time Equivalents	**64.49**	**59.49**	**59.49**	**59.83**


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

CONVENTION & VISITORS BUREAU



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED FY 2015
Convention & Visitors Bureau Fund	125	$19,745,067
Visitor Information Center & City Store Fund	10	658,942[1]
Total Funding	**135**	**$20,404,009**

[1]Total Convention & Visitors Bureau Fund FY 2015 Adopted Budget is $20,112,509, of which $367,442 is transferred to the Visitor Information & City Store Fund.

CONVENTION & VISITORS BUREAU

CONVENTION & VISITORS BUREAU FUND
VISITOR INFORMATION CENTER & CITY STORE FUND

MISSION STATEMENT

TO PROMOTE AND MARKET SAN ANTONIO AS A PREMIER LEISURE VISITOR AND CONVENTION/MEETING DESTINATION FOR THE PURPOSE OF POSITIVELY AFFECTING THE CITY'S ECONOMY.

PROGRAM INFORMATION

The Convention and Visitors Bureau (CVB) promotes and markets San Antonio as a leisure visitor, convention and meeting, and special event destination. This is accomplished through partnerships with the private sector, strategic advertising to the leisure visitor and meeting industry trades, direct solicitation of conventions and corporate meetings, group tours for travel operators, public relations strategies, client support and service programs, market research and other marketing efforts including digital and social media.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will promote its unique resources to become a premier visitor and convention destination.

- ***Selling –*** Maximize the number of visitors, visitor spending, and related economic impact to San Antonio through effective sales and marketing programs in order to grow the Hotel Occupancy Tax.
  - Capture a greater share of larger and more highly profitable group meetings in conjunction with the Convention Center transformation.
  - Create greater awareness of the Convention Center transformation and strengthen San Antonio's position as a destination for larger meetings.
  - Maximize short-term business opportunities.
  - Maximize opportunities through CVB's Synchronicities Three City Partnership (with Anaheim and Baltimore).
- ***Marketing & Communications –*** Enhance and broaden San Antonio's awareness by leveraging a "mix-it-up" strategic approach, balancing inspirational messaging with transactional, drive visitation through earned media, promote reasons to travel through key initiatives and events, and grow awareness in international markets.
- ***Service –*** Maintain and encourage high service at all levels to build attendance and maximize repeat business/ visitation.
- ***Research –*** Utilize research to the fullest extent in order to make fact-based sales, marketing and operational decisions.
- ***Accountability Measures –*** Increase the means through which accountability measures can be associated with San Antonio CVB activities to ensure a maximum return on investment on those activities.
- ***Technology –*** Maximize the integration of technology in all aspects of CVB internal and external operations to ensure maximum operational effectiveness and efficiency.

CONVENTION & VISITORS BUREAU

CONVENTION & VISITORS BUREAU FUND
VISITOR INFORMATION CENTER & CITY STORE FUND

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals & Objectives.

PERFORMANCE MEASURE RESULTS ✓ **Target Met** ⊖ **Target Not Met** ⓘ **Informational**

Performance Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Result	FY 2014 Status	FY 2015 Target
Convention room nights booked	857,206	850,000	859,000	✓	860,000
Convention delegates booked (New)	644,501	680,000	784,000	✓	680,000
Convention delegates actualized	652,260	560,000	660,000	✓	650,000
Media/editorial value for San Antonio ($ in millions)	$26.4	$27.0	$29.0	✓	$29.50
Online engagement	4,727,484	5,170,000	5,620,000	✓	5,407,500
Service delivery ranking (on scale of 1 to 4)	3.8	3.8	3.8	✓	3.8

CONVENTION & VISITORS BUREAU FUND EXPENDITURES BY CLASSIFICATION

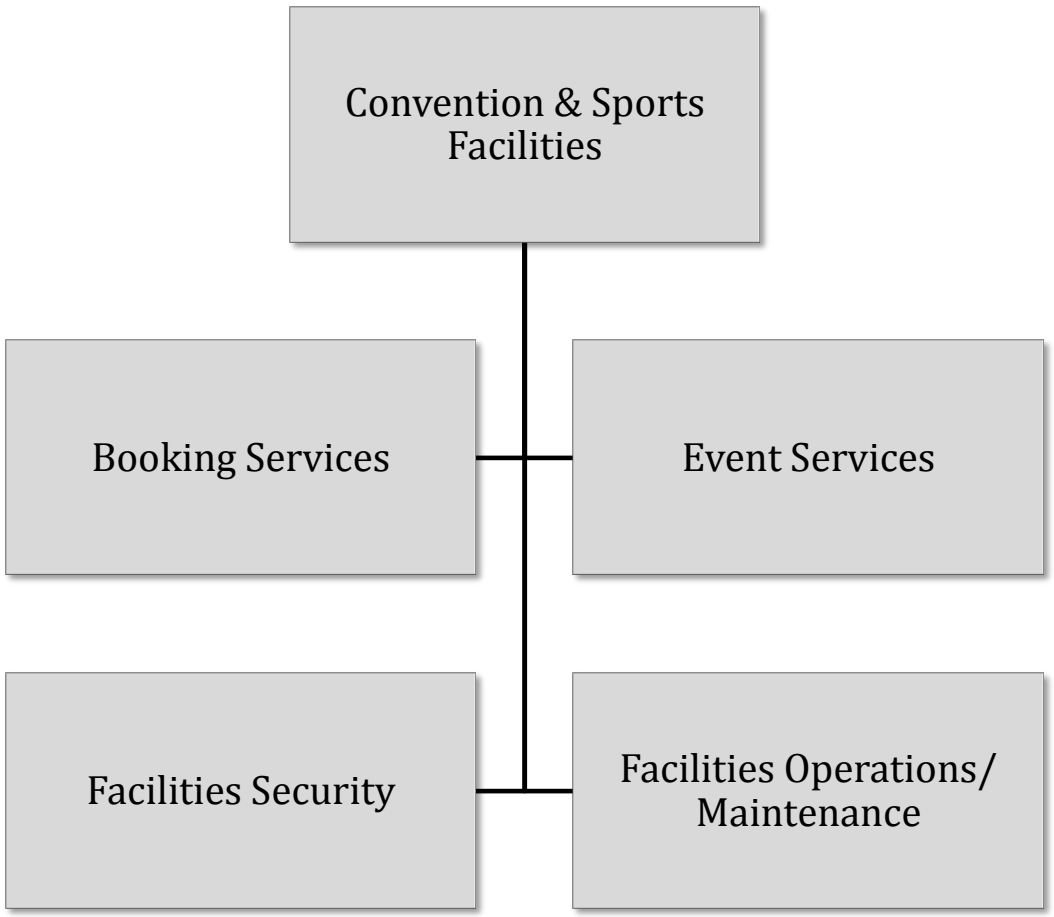
	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$7,031,808	$7,365,949	$7,529,667	$7,417,674
CONTRACTUAL SERVICES	10,147,798	10,948,889	10,805,285	10,567,025
DESTINATION SAN ANTONIO	250,000	250,000	250,000	250,000
COMMODITIES	222,510	250,529	222,277	288,529
SELF INSURANCE/OTHER	483,080	504,589	504,734	663,451
CAPITAL OUTLAY	282,320	7,683	14,268	2,000
TRANSFERS	996,930	912,759	910,364	923,830
TOTAL EXPENDITURES	**$19,414,446**	**$20,240,398**	**$20,236,595**	**$20,112,509**
Authorized Positions	**129**	**128**	**128**	**125**
Full-Time Equivalents	**93.56**	**92.56**	**92.56**	**89.56**

CONVENTION & VISITORS BUREAU

VISITOR INFORMATION CENTER & CITY STORE FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$415,182	$413,262	$410,799	$442,566
CONTRACTUAL SERVICES	31,501	28,600	27,731	28,600
COMMODITIES	170,576	104,500	104,500	104,500
SELF INSURANCE/OTHER	60,674	60,674	60,710	82,213
CAPITAL OUTLAY	361	0	1,383	0
TRANSFERS	30,180	30,835	4,150	1,063
TOTAL EXPENDITURES	**$708,474**	**$637,871**	**$609,273**	**$658,942**
Authorized Positions	**10**	**10**	**10**	**10**
Full-Time Equivalents	**8.00**	**8.00**	**8.00**	**8.00**

CONVENTION & SPORTS FACILITIES



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED FY 2015
Community & Visitor Facilities Fund	312	$34,229,582
Community & Visitor Facilities Fund (Non-Departmental)	0	3,588,957
General Fund (Carver Community Cultural Center)	7	962,789
CSF State Reimbursement Fund	0	2,081,919
Carver Special Revenue Fund [1]	7	327,627
Debt Service Funds	0	21,207,750
Grants (Carver Contribution & Trust Fund)	0	144,975
Capital Projects	0	152,945,135
Total Funding	**326**	**$215,488,734**

[1] Total Carver Community Cultural Center FY 2015 Adopted Budget is $472,602, of which $144,975 is provided by the Carver Contribution and Trust Fund.

CONVENTION & SPORTS FACILITIES

COMMUNITY & VISITOR FACILITIES FUND

MISSION STATEMENT

WE PROUDLY DELIVER EXCELLENT EVENT EXPERIENCES IN PREMIER FACILITIES.

PROGRAM INFORMATION

The Convention and Sports Facilities Department (CSF) oversees the operation and management of the Henry B. Gonzalez Convention Center, the Lila Cockrell Theatre, the Alamodome (includes the Illusions Theatre) and the Carver Community Cultural Center. These multi-purpose facilities are used for conventions, sporting events, corporate meetings, trade shows, consumer shows, performing arts events, and a variety of civic, religious, and private functions. The Office of the Director includes one Director and one Assistant Director, with department administration consisting of a General Manager for each of the facilities. Each facility has functional divisions that include booking, event services, security, maintenance, and operations. City shared services provided for all CSF facilities include Finance & Administration, Information Technology, Capital Project Management, and Human Resources.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

- Promote the San Antonio visitor experience.
  - Seek opportunities for revenue growth, while adding value to the overall customer experience.
  - Demonstrate good fiscal stewardship, including effectively monitoring all department contracts.
  - Explore and implement technological advancements that enhance customer service, and create revenue opportunities, while enhancing our leading-edge reputation.
  - Gather input from customers and stakeholders for facility and programming improvements that add overall value to the customer experience.
  - Identify opportunities communicated in employee surveys through follow up town hall meetings and focus groups that encourage staff to be driven by continuous improvement.

City-Wide Goal: San Antonio will promote its unique resources to become a premier visitor and convention destination.

- Provide capital project management.
  - Continuously improve facilities such as the Carver Community Cultural Center and Lila Cockrell Theatre in a manner that serves to preserve and protect what is unique and special about San Antonio.
  - Identify and prioritize innovations and capital projects that enhance efficiency, customer service, and revenue growth opportunities.
  - Develop and implement product improvement plans that represent consistency in high-quality standards for CSF facilities.
  - Contribute significant operator and customer perspectives to the Convention Center expansion and Alamodome Renovation project.

City-Wide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.

- Provide employees with professional growth opportunities by offering specialized training and continuing education.
  - Continue to manage and enhance the department's sustainability efforts and green initiatives and search for opportunities to recycle, conserve, and promote accomplishments to customers.
  - Engage employees to participate in wellness activities by providing staff with opportunities to get screened, become active, learn about ways to improve their health, and be accountable.
  - Promote a diverse work environment that inspires employees through recognition and open communication.

CONVENTION & SPORTS FACILITIES

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES (CONTINUED)

City-Wide Goal: San Antonio's Core Values of Teamwork, Integrity, Innovation and Professional are principles employees understand, follow, and live.

- Provide a foundation that promotes each Core Value.
  - Identify ideas with Departmental Core Values Task Force for year-round implementation.
  - Leverage available communication tools to enhance employee awareness through email, materials, and staff meetings.
  - Incorporate awareness and emphasis of Core Values into daily activities and job performance.

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals & Objectives.

PERFORMANCE MEASURE RESULTS ✓ **Target Met** ⛔ **Target Not Met** ⓘ **Informational**

Performance Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Result	FY 2014 Status	FY 2015 Target
Revenue per net square foot of convention facility rentable space	$18.75	$17.61	$21.64	✓	$18.59
Revenue per attendee at the Alamodome	$8.27	$7.42	$9.32	✓	$7.65
Alamodome occupancy Event days/move in & move out days	131 / N/A	132 / 91	138 / 106	✓	140 / 96
Convention Center repair/maintenance expense per total gross sq. ft.	$3.17	$3.23	$3.17	✓	$3.17
Alamodome repair/maintenance expense per total gross sq. ft.	$2.46	$2.37	$2.70	⛔	$2.97[1]
Convention Center in the year for the year booking rental	N/A	$250,000	$369,423	✓	$250,000
Facility satisfaction rating	97%	95%	95%	✓	95%

[1]Due to labor & maintenance cost increases

COMMUNITY & VISITOR FACILITIES FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$17,187,523	$17,473,159	$17,841,218	$17,623,645
CONTRACTUAL SERVICES	4,197,327	4,342,951	4,263,636	4,342,202
COMMODITIES	1,074,326	1,011,620	1,021,928	999,015
SELF INSURANCE/OTHER	10,743,809	10,819,761	10,505,222	10,813,683
CAPITAL OUTLAY	58,822	7,885	23,372	1,605
TRANSFERS	27,679	340,333	340,333	449,432
TOTAL EXPENDITURES	**$33,289,486**	**$33,995,709**	**$33,995,709**	**$34,229,582**
Authorized Positions	**317**	**317**	**317**	**312**
Full-Time Equivalents	**314.63**	**314.63**	**314.63**	**309.63**

CONVENTION & SPORTS FACILITIES

COMMUNITY & VISITOR FACILITIES FUND NON-DEPARTMENTAL EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
CONTRACTUAL SERVICES	$666,518	$1,048,577	$1,048,577	$1,048,577
HOSTING OBLIGATIONS	1,579,868	1,993,418	1,993,418	2,540,380
TOTAL EXPENDITURES	**$2,246,386**	**$3,041,995**	**$3,041,995**	**$3,588,957**
Authorized Positions	**0**	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**	**0.00**

GENERAL FUND CARVER COMMUNITY CULTURAL CENTER EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$576,353	$576,900	$588,650	$589,514
CONTRACTUAL SERVICES	241,217	263,879	258,813	263,879
COMMODITIES	16,221	16,345	9,661	16,345
SELF INSURANCE/OTHER	119,564	93,526	93,526	84,130
TRANSFERS	0	8,921	8,921	8,921
TOTAL EXPENDITURES	**$953,355**	**$959,571**	**$959,571**	**$962,789**
Authorized Positions	**7**	**7**	**7**	**7**
Full-Time Equivalents	**7.00**	**7.00**	**7.00**	**7.00**

CARVER SPECIAL REVENUE FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$367,280	$384,418	$384,418	$417,400
CONTRACTUAL SERVICES	49,100	51,000	51,000	24,826
COMMODITIES	50	0	0	0
CAPITAL OUTLAY	37,184	37,184	37,184	30,376
TOTAL EXPENDITURES	**$453,614**	**$472,602**	**$472,602**	**$472,602**
Authorized Positions	**7**	**7**	**7**	**7**
Full-Time Equivalents	**6.50**	**6.50**	**6.50**	**6.50**

CONVENTION & SPORTS FACILITIES

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2015	CITY MATCH
Carver Contribution & Trust Fund	$0	$0	$144,975	$144,975	$327,627
TOTAL	**$0**	**$0**	**$144,975**	**$144,975**	**$327,627**

GRANT NAME: *Carver Contribution & Trust Fund*

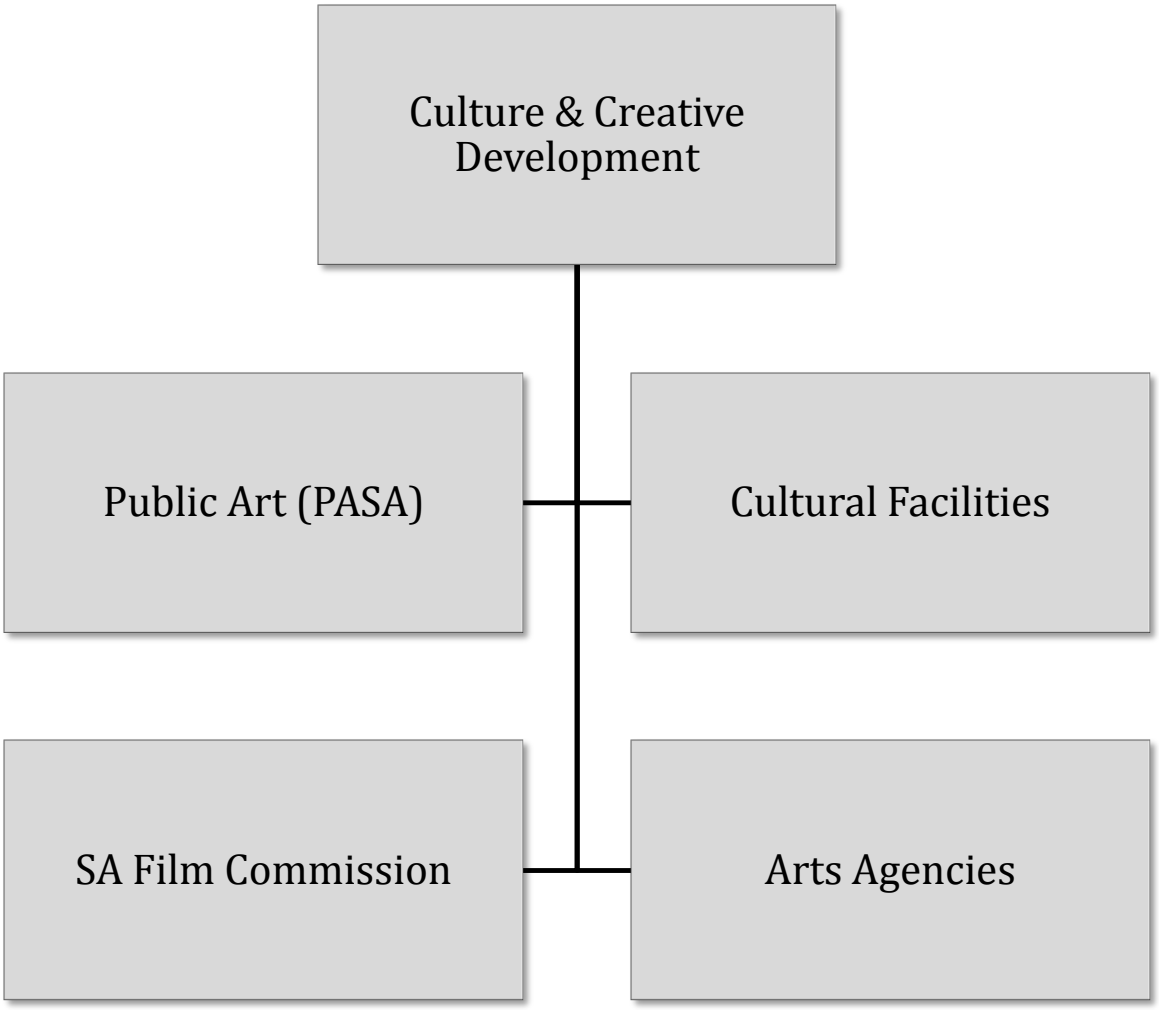
PROGRAM INFORMATION

This funding supports the Carver Community Cultural Center's focus to celebrate the diverse cultures of our world, nation, and community, with emphasis on the African and African-American heritage, by providing challenging artistic presentations, community outreach activities, and educational programs.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
OTHER - Carver Contribution & Trust Fund	$125,987	$144,975	$144,975
CITY - Cash Match	327,627	327,627	327,627
TOTAL FUNDING	**$453,614**	**$472,602**	**$472,602**
EXPENDITURES			
PERSONAL SERVICES	$367,280	$384,418	$417,400
CONTRACTUAL SERVICES	49,100	51,000	24,826
COMMODITIES	50	0	0
SELF INSURANCE/OTHER	0	0	0
CAPITAL OUTLAY	37,184	37,184	30,376
TOTAL EXPENDITURES	**$453,614**	**$472,602**	**$472,602**


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

CULTURE & CREATIVE DEVELOPMENT



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED FY 2015
Culture & Creative Development Fund	12	$9,233,649
General Fund[1]	3	950,302
Market Square Fund	9	2,934,248
Grants	0	48,000
Film Commission (Hotel Occupancy Tax Fund)	2	440,369
Total Funding	**26**	**$13,606,568**

[1]Includes La Villita, Spanish Governor's Palace, & Mission Marquee appropriations.

CULTURE & CREATIVE DEVELOPMENT

MISSION STATEMENT

TO LEAD THE CREATIVE DEVELOPMENT ENVIRONMENT BY SUPPORTING ARTS AND CULTURAL ORGANIZATIONS, INDIVIDUAL ARTISTS, AND EVENTS THAT IMPROVE THE QUALITY OF LIFE OF SAN ANTONIO.

PROGRAM INFORMATION

The Department for Culture and Creative Development (DCCD) supports San Antonio's creative industry through research, financial investment, planning, events, and programs tailored to position the arts as an asset that fuels economic development, cultural tourism, and neighborhood revitalization. DCCD invests in the creative industry through an annual competitive funding process that supports the operations, events, and projects provided by arts and cultural organizations and artists. DCCD also stimulates participation in arts by developing and implementing marketing strategies that give citizens and visitors access to the arts, and positioning San Antonio as an exciting place to live, work, and visit. The Cultural Arts Board (CAB) and the Public Art Board (PAB) are appointed by the Mayor and City Council to advise on policies and procedures for the office.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will promote its unique resources to become a premier visitor and convention destination.

- Coordinate with City Council appointed Cultural Arts Board and the Public Art Board to improve policy development.
- Support the growth and recognition of San Antonio's creative economy to achieve the goals of SA2020 Arts and Culture Vision Area in partnership with community partners.
- Continue to coordinate strategies and track outcomes associated with SA2020 goals.
- Invest in arts and cultural organizations, artists, events, and film makers that provide goods and services which make San Antonio a unique destination.
- Develop and implement marketing strategies that promote the arts in San Antonio and highlight the City's treasures.
- Collaborate with the Convention and Visitors Bureau, Economic Development Department, and other departments to help develop marketing strategies and implement arts and cultural services.

City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

- Invest in arts and cultural events that serve citizens in all City Council Districts.
- Invest in and implement public art projects that beautify neighborhoods through-out the City.
- Partner with city departments, neighborhood groups and the private sector to maximize on arts and cultural investment.
- Monitor and manage currently funded arts and cultural organizations, events, and projects.
- Improve DCCD service delivery to increase effectiveness and efficiency.
- Invest in the creative sector by providing technical and economic development assistance.
- Provide specialized training to DCCD staff to improve job related skills in customer service and professional growth.
- Develop Economic Impact Studies of the creative industry.

CULTURE & CREATIVE DEVELOPMENT

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals & Objectives.

PERFORMANCE MEASURE RESULTS ✓ **Target Met** ⛔ **Target Not Met** ⓘ **Informational**

Performance Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Result	FY 2014 Status	FY 2015 Target
Arts & cultural events promoted	1,525	1,450	1,400	⛔	N/A
Amount of non-city dollars leveraged for arts	$34.2M	$34.5M	$33.4M	⛔	$34.5M
Attendance at cultural events promoted by the Department of Culture and Creative Development	2,439,000	2,500,000	2,565,000	✓	2,500,000

CULTURE & CREATIVE DEVELOPMENT FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$960,509	$980,935	$977,827	$1,024,960
CONTRACTUAL SERVICES	897,274	897,885	881,618	897,885
COMMODITIES	7,036	12,546	11,401	12,546
SELF INSURANCE/OTHER	87,032	79,397	81,411	126,738
CAPITAL OUTLAY	1,286	900	900	175,351
ART AGENCY CONTRIBUTIONS	5,391,019	5,269,121	5,269,121	5,970,296
TRANSFERS	167,868	795,495	803,038	521,329
TOTAL EXPENDITURES	**$7,512,024**	**$8,036,279**	**$8,025,316**	**$8,729,105**
Authorized Positions	**12**	**12**	**12**	**12**
Full-Time Equivalents	**12.00**	**12.00**	**12.00**	**12.00**

PUBLIC ARTS SAN ANTONIO EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	N/A	$414,207	$393,554	$421,940
CONTRACTUAL SERVICES	N/A	45,669	58,703	45,669
COMMODITIES	N/A	9,077	3,250	9,077
SELF INSURANCE/OTHER	N/A	23,730	23,730	27,858
CAPITAL OUTLAY	N/A	3,272	3,272	0
TOTAL EXPENDITURES	**N/A**	**$495,955**	**$482,509**	**$504,544**
Authorized Positions	**N/A**	**6**	**6**	**6**
Full-Time Equivalents	**N/A**	**6.00**	**6.00**	**6.00**

CULTURE & CREATIVE DEVELOPMENT

GENERAL FUND EXPENDITURES BY CLASSIFICATION (LA VILLITA, SPANISH GOVERNOR'S PALACE, & MISSION MARQUEE)

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$137,091	$158,292	$150,080	$199,327
CONTRACTUAL SERVICES	290,371	285,356	368,261	285,356
COMMODITIES	13,651	17,294	23,598	17,294
SELF INSURANCE/OTHER	251,963	436,116	347,175	448,325
CAPITAL OUTLAY	580	0	0	0
TOTAL EXPENDITURES	**$693,656**	**$897,058**	**$889,114**	**$950,302**
Authorized Positions	**2**	**2**	**2**	**3**
Full-Time Equivalents	**2.00**	**2.00**	**2.00**	**3.00**

MARKET SQUARE FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$305,202	$344,370	$309,159	$415,472
CONTRACTUAL SERVICES	558,065	802,485	794,810	1,142,576
COMMODITIES	33,707	50,966	43,608	50,966
SELF INSURANCE/OTHER	323,655	319,155	300,958	417,845
OTHER EXPENSES	505,073	673,950	631,624	682,411
CAPITAL OUTLAY	0	0	7,658	0
TRANSFERS	441,530	409,315	242,543	224,978
TOTAL EXPENDITURES	**$2,167,232**	**$2,600,241**	**$2,330,360**	**$2,934,248**
Authorized Positions	**8**	**8**	**8**	**9**
Full-Time Equivalents	**8.00**	**8.00**	**8.00**	**9.00**

FILM COMMISSION EXPENDITURES BY CLASSIFICATION (HOTEL OCCUPANCY TAX FUND)

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$172,040	$174,751	$174,685	$179,686
CONTRACTUAL SERVICES	250,000	250,000	250,000	250,000
SELF INSURANCE/OTHER	6,245	10,557	10,557	10,683
TOTAL EXPENDITURES	**$428,285**	**$435,308**	**$435,242**	**$440,369**
Authorized Positions	**2**	**2**	**2**	**2**
Full-Time Equivalents	**2.00**	**2.00**	**2.00**	**2.00**

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2015	CITY MATCH
Texas Commission on the Arts - ArtCreate	$0	$14,000	$0	$14,000	$0
Texas Commission on the Arts - Subgranting	0	34,000	0	34,000	0
TOTAL	**$0**	**$48,000**	**$0**	**$48,000**	**$0**

FY 2015 ARTS & CULTURAL AGENCY FUNDING
Funding by Agency Category
FY 2015 Adopted Budget

Program/Agency Name	ADOPTED FY 2015
CULTURAL ARTS OPERATIONAL - LIVE PERFORMANCES	
Alamo City Opera Piccola	$36,892
ARTS San Antonio	236,925
AtticRep	16,575
Ballet San Antonio	80,522
Cactus Pear Music Festival	63,600
Chamber Orchestra of San Antonio	20,842
Children's Chorus of San Antonio	108,799
Children's Fine Arts Series	28,002
Jump Start Performance Company	51,205
San Antonio Chamber Choir	11,275
San Antonio Choral Society	13,200
San Antonio International Piano Competition	12,650
San Antonio Metropolitan Ballet	39,600
SOLI Chamber Ensemble	16,575
Symphony Society of San Antonio	613,852
The Classic Theater of San Antonio	29,575
The Magik Theater	241,875
The Network for Young Artists	37,580
The Playhouse San Antonio	151,443
Woodlawn Theater	90,000
Youth Orchestras of San Antonio	178,475
Total Live Performances	**$2,079,462**
CULTURAL ARTS OPERATIONAL - MUSEUMS	
Artpace, Inc.	$269,500
Contemporary Art for San Antonio	188,000
Guadalupe Cultural Arts Center	332,600
San Antonio Children's Museum	160,000
San Antonio Museum of Art	347,025
Southwest School of Art	316,250
Witte Museum	558,000
Total Museums	**$2,171,375**
CULTURAL ARTS OPERATIONAL - COMMUNITY GROUPS	
American Indians in Texas at the Colonial Missions	$51,300
Bihl Haus Arts, Inc.	90,000
Centro Cultural Aztlan	109,800
Conjunto Heritage Taller	18,742
Dreams Fulfilled Through Music	13,750
Esperanza Peace and Justice Center	271,013
Gemini Ink	114,000
Musical Bridges Around the World, Inc.	66,108
San Anto Cultural Arts, Inc.	102,600
Say Si	218,750
Urban-15 Group	117,700
Total Community Groups	**$1,173,763**
FESTIVALS	
Antonio Granjero	$2,313
Avenida Guadalupe	13,633
Contemporary Art Month (CAM)	1,368
International Accordion Festival	18,090
Kausi Subermaniam	7,260
Puerto Rican Heritage Society	4,900
San Antonio Parks and Foundation	13,600
Texas International Folk Dancers	3,704
The Renaissance Guild	3,000
Total Festivals	**$67,868**

FY 2015 ARTS & CULTURAL AGENCY FUNDING
Funding by Agency Category
FY 2015 Adopted Budget

Program/Agency Name	ADOPTED FY 2015
stART PLACE	
Alamo City Community Marching Band	$4,500
Anna de Luna	8,000
Ballet Latino de San Antonio	6,000
Deborah Keller-Rihn	5,000
Dreamland	2,500
Marlowe/Rodriguez Collaboration	8,000
Martinez Street Women's Center	7,000
Picture Your World Youth Photography Program	4,300
Rick Stemm	6,300
San Antonio Alumnae Chapter of Delta Sigma Theta	4,200
Sistas in Business	2,750
stART Playing Poetricity Workshop Collaborative	6,000
Total stART Place	**$64,550**
ARTIST REGRANTING	
National Association of Latino Arts and Culture	$30,000
San Antonio Artist Foundation	30,000
Total Artist Regranting	**$60,000**
Additional Arts Funding Allocations	
PROGRAM SUPPORT	
Mission Drive In/Travis Park	$83,278
Texas A&M Funding Strategy	150,000
Total Program Support	**$233,278**
Sister City	**$100,000**
Technical Assistance	**$20,000**
Total Additional Arts Agency Funding Allocations	**$353,278**
Total FY 2015 Arts & Cultural Agencies Allocations	**$5,970,296**
Other Staff Funding Recommendations Approved by City Council[1]	
OPERATIONAL SUPPORT	
The Opera of San Antonio	$125,000
National Western Art Foundation (Briscoe Museum)	100,000
Total Other Funding	**$225,000**

[1]Allocations funded by unspent Culture and Creative Development Department FY 2014 appropriations carryforward to FY 2015.

Agency Title: *Alamo City Opera Piccola*
Program Name: *CULTURAL ARTS OPERATIONAL - LIVE PERFORMANCES*
Opera Piccola of San Antonio, a d.b.a. of Alamo City Opera, was founded in February of 2012 with the passionate intent of building a nationally recognized professional opera for San Antonio, specializing in intimate chamber opera. The word "piccola" means small in Italian, lending to the company's vision of producing exciting, high quality productions in intimate settings.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$36,892

Agency Title: *ARTS San Antonio*
Program Name: *Cultural Arts Operational - Live Performances*
ARTS San Antonio's artistic offerings will include some of the world's renowned artists while presenting leading multicultural and interdisciplinary exchanges in genres as diverse as classical ballet from New York, Colorado, New Mexico and Scotland; classical piano from Italy, an award winning Singer Songwriter from New York; a Comedic Classical Music Duo from Russia and Britain; a distinguished theatre troupe from Portland, Oregon; a prominent song and dance group from Ireland; legendary Mariachi from Mexico; an established Jazz orchestra from New York; a renowned jazz trumpeter from New York with a celebrated jazz vocalist from France; the Blind Boys of Alabama and Mavis Staples from Alabama and Chicago; acrobats from China and famous cellists from Croatia.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$236,925

Agency Title: *AtticRep*
Program Name: *Cultural Arts Operational - Live Performances*
AtticRep is a theater company that produces contemporary and classic plays. With these plays, AtticRep creates a unique theater that reflects the topics of the San Antonio community. It is a theater that identifies itself with the social issues of our times and creates a platform for social discourse. Some events include performances of *Who's Afraid of Virginia Woolf?, True West*, and *the Irish Curse*.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$16,575

Agency Title: *Ballet San Antonio*
Program Name: *Cultural Arts Operational - Live Performances*
Ballet San Antonio, resident ballet company of the Tobin Center for the Performing Arts, was founded in 1985 and is the city's professional ballet company. Our professional dancers come to San Antonio from all over the world to make San Antonio their home, and perform for the community in high quality productions. Productions for 2014-2015 include Dracula on October 16-19, 2014, Zertuche's inspired take on Bram Stoker's epic novel; The Nutcracker from November 28 to December 7, created by San Antonio Artists for San Antonio audiences; Romeo & Juliet on February 12-15, 2015, to include legendary choreographer Ben Stevenson, former Artistic Director of Houston Ballet, and current Artistic Director for Texas Ballet Theatre; Balanchine on March 27-29, to include George Balanchine's choreography, founder of New York City Ballet; Ballet in the Park in March of 2015, to make dance accessible to the community, with performances in Travis Park; and Learning That Moves You (LTMY) to provide arts education and outreach.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$80,522

Agency Title: *Cactus Pear Music Festival*
Program Name: *Cultural Arts Operational - Live Performances*
Cactus Pear Music Festival will conduct its 2015 Summer Concert series with four concerts by noted chamber music artists of national and international renowned standards. Cactus Pear Music Festival (CPMF) will also provide one free Young People's concert performed during the Summer Festival season directed to children ages 8 to 18, including children and teens in a local youth orchestra and also including many from underserved local populations. CPMF will also provide four free Young Artist concerts performed in the community targeted to senior citizens and the general public.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$63,600

Agency Title: *Chamber Orchestra of San Antonio*
Program Name: *Cultural Arts Operational - Live Performances*
Chamber Orchestra of San Antonio was founded in 2008 to augment the fine arts in San Antonio and the surrounding areas. The Chamber Orchestra of San Antonio is devoted to cultivating the realm of classical music for new and versed music lovers through education, performances, and festivals that present both rarely experienced and timeless works. As part of the Tobin Center's opening gala week, the Chamber Orchestra of San Antonio, a Tobin Resident Tenant, has the honor of giving the inaugural performance in the Tobin Center's Carlos Alvarez Studio Theater.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$20,842

Agency Title: *Children's Chorus of San Antonio*
Program Name: *Cultural Arts Operational - Live Performances*
The Children's Chorus of San Antonio (CCSA) is comprised of children and youth from San Antonio. They have five core ensembles and serve boys and girls ages 7-18. In addition, group supports Project: SING, an outreach program in the Edgewood and Harlandale communities, and Music Together®, a program that serves infants and toddlers. CCSA will hold community workshops and free community concerts.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$108,799

Agency Title: *Children's Fine Arts Series*
Program Name: *Cultural Arts Operational - Live Performances*
The Children's Fine Arts Series presents performing arts programs for young children, ages 3 to 10 years, and their families. The performing arts programs consist of professional touring companies that perform theatrical events adapted from school-based literature. These programs educate and entertain. The season follows the academic school year and offers day and evening shows.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$28,002

Agency Title: *Jump Start Performance Company*
Program Name: *Cultural Arts Operational - Live Performances*
Jump-Start Performance will produce three different programs during the FY 2014 and 2015 season. The Jump-Start-At-Large program will include company members presenting at least six new, original site-specific performances in various venues throughout the city. The Community Series program will include low-cost, mid-week programming that makes Jump-Start's space and resources accessible to community groups and artists, invites informal neighborhood engagement, and encourages interaction with a variety of constituent communities. This program includes at least six individual visual arts exhibits to be hosted in Jump-Start's lobby/gallery space presenting the work of local visual artists. The Studio Series program offers original productions developed by Jump-Start Performance Company members and is presented as traditional 2-3 week runs in the organization's 50-seat studio space.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$51,205

Agency Title: *San Antonio Chamber Choir*
Program Name: *Cultural Arts Operational - Live Performances*
Since its founding and first public performances in 2005, the San Antonio Chamber Choir has performed over 300 works on 25 programs in 7 cities with a repertoire ranging from the 15th to the 21st centuries. During the 2014-15 season, the San Antonio Chamber Choir will perform 4 concert programs during 7 performances. As one of the 10 resident companies of the Tobin Center for Performing Arts, some of the performances will be held in the Carlos Alvarez Studio Theatre.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$11,275

Agency Title: *San Antonio Choral Society*
Program Name: *Cultural Arts Operational - Live Performances*
The San Antonio Choral Society will present a season offering a mix of musical styles in different venues around the city. The San Antonio Choral offers a contemplative season of music offering popular standards, holiday music and its Annual Pops Concert in the spring.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$13,200

Agency Title: *San Antonio International Piano Competition*
Program Name: *Cultural Arts Operational - Live Performances*
San Antonio International Piano Competition's season includes a classical piano series consisting of several solo piano concerts, piano master classes for students of all ages, a Young People's concert, and a piano recital program in a San Antonio school district.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$12,650

Agency Title: *San Antonio Metropolitan Ballet*
Program Name: *Cultural Arts Operational - Live Performances*
San Antonio Metropolitan Ballet remains the only San Antonio dance company that has attained Regional Dance America (RDA) membership. SA Met Ballet will present two productions for the 2014/15 Season. The first program, Snow White, will be held in November 2014 at the Carver Community Cultural Center. The spring mixed repertory concert, Dance Kaleidoscope, will be presented in May 2015 at The Majestic Theatre.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$39,600

Agency Title: *SOLI Chamber Ensemble*
Program Name: *Cultural Arts Operational - Live Performances*
For two decades, San Antonio based SOLI Chamber Ensemble has upheld its reputation for giving new voice to 20th century classical contemporary music and for its strong commitment to commissioning new works. This season, SOLI will be based at the Carlos Alvarez Studio Theater of the Tobin Center for the Performing Arts as a Resident Ensemble, while continuing its successful performances in the Ruth Taylor Recital Hall on the campus of Trinity University. SOLI's 2014-2015 programming includes three performances throughout the year: *HEAR, DANCE: "Metamorphosis", and SEE.*

	Adopted FY 2015
Hotel Occupancy Tax Fund	$16,575

Agency Title: *Symphony Society of San Antonio*
Program Name: *Cultural Arts Operational - Live Performances*
The 2014-2015 seasons consists of the Classics and Pops Series to be performed and special events. Concerts will feature live symphonic music from classical and popular repertoire in the Tobin Center for the Performing Arts. Guest artists and conductors represent a variety of nationalities and instrumental disciplines, popular music and musicians of San Antonio and South Texas.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$613,852

Agency Title: *The Classic Theatre of San Antonio*
Program Name: *Cultural Arts Operational - Live Performances*
The Classic Theatre of San Antonio was incorporated on May 23, 2008. Their mission is to reinvigorate and create new audiences for the theatre by presenting professional theatre productions of popular classics and forgotten masterpieces for residents of and visitors to San Antonio. Programming for the 2014-2015 season includes *Arms and the Man* by George Bernard Shaw, *Ghosts* by Henrik Ibsen, *The Merchant of Venice* by William Shakespeare, *Vanya & Sonya & Masha & Spike* by Christopher Durang, and *Master Class* by Terrence McNally.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$29,575

Agency Title: *The Magik Children's Theatre, Inc. (The Magik Theater)*
Program Name: *Cultural Arts Operational - Live Performances*
The Magik Theatre is San Antonio's theatre company for children and families whose mission is to nurture understanding of theatre and literature. Magik provides theatre productions of children's literature on their main stage in HemisFair Park. They offer a wide range of theatre arts programs for young people: Acting and Creativity Academy, Spring Break Theatre Camp, and Camp Showbiz Summer Camp. Magik's Academy and camps offer a variety of classes for children ages 5 to 16 years.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$241,875

Agency Title: *The Network for Young Artists*
Program Name: *Cultural Arts Operational - Live Performances*
The Network for Young Artists' (NYA) objective is to develop innate talent and build self–esteem in youth through cultural programs in voice, dance and musical instruments. NYA music education classes and performing opportunities are open to all youth 4-20 years of age. It is inclusive to youth of all ethnic and economic backgrounds and students come from all over San Antonio to participate in weekly vocals, dance, mariachi, and guitar and percussion classes.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$37,580

Agency Title: *The Playhouse San Antonio*
Program Name: *Cultural Arts Operational - Live Performances*
The passion of the Playhouse San Antonio is to connect the San Antonio community to the world at large by telling stories that reveal the truth of the human experience. Since its formation in 1912, The Playhouse has produced hundreds of plays and reached an audience of millions. The Playhouse San Antonio will launch into its 103rd Season in 2015, which will include some of its biggest and most spectacular shows yet. In its 382-seat Russell Hill Rogers Theater, The Playhouse will kick-off a season of heart-warming family favorites with *The Wizard of Oz*, followed by *Fiddler on the Roof, Gypsy, The Mystery of Edwin Drood,* and *Grease*.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$151,443

Agency Title: *Woodlawn Theatre*
Program Name: *Cultural Arts Operational - Live Performances*
The Historic Woodlawn Theatre originally opened in 1946. The legendary John Wayne hosted the premier of his movie *The Alamo* at the theatre in 1960. The funding requested would afford the Woodlawn the opportunity to continue to enhance and expand its production and program offerings. The theatre is also committed to continuing to expand its Performing Arts Academy youth programs, which include voice, dance, and acting classes as well as for themed summer camps.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$90,000

Agency Title: *Youth Orchestras of San Antonio*
Program Name: *Cultural Arts Operational - Live Performances*
Youth Orchestras of San Antonio (YOSA) provides a comprehensive orchestral music program that includes five orchestras at various skill levels. YOSA provides youth development through music education. YOSA provides student musicians an opportunity to study and perform with local professional musicians as well as national guest artists.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$178,475

Agency Title: *Artpace, Inc.*
Program Name: *Cultural Arts Operational - Museums*
Artpace contributes to the City of San Antonio's vibrant cultural life by providing an accessible facility which is open year-round with challenging exhibitions and a diverse array of free, educational programs for students, adults, and artists. In FY 2015, Artpace will invite 3 guest curators each to select 3 artists who will serve in a residency capacity while they complete a project. With each trimester, for 4 months, Artpace will host one international, one US-based, and one Texas artist.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$269,500

Agency Title: *Contemporary Art for San Antonio (Blue Star)*
Program Name: *Cultural Arts Operational - Museums*
Contemporary Art for San Antonio (Blue Star) will provide both exhibition and educational programming that is designed to reflect a progressive and enhanced approach in exhibiting contemporary art while building on our rich heritage and increased community partnerships and providing opportunities to all segments of the population. Blue Star was born out of a grassroots response to a major museum's cancellation of the first exhibition of contemporary local art in 1986. The organizers were offered a space in an empty warehouse along the San Antonio River. The success of the exhibition led to a permanent home and the development of what would become the Blue Star Arts Complex. Blue Star requests support for its contemporary art exhibitions produced both onsite at its home at 116 Blue Star and at satellite locations around the city and their related education and public programs; its MOSAIC after-school education program that extends the impact of its exhibitions and programs into professional and youth development for at-risk teens; and the Art in the Garden exhibition held at the San Antonio Botanical Garden. Blue Star hosts more than 20 exhibitions each year. Featuring local, national, and international talents, the Mosaic after-school education program extends the impact of Blue Star's exhibition and program into professional and youth development for at-risk teens.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$188,000

Agency Title: *Guadalupe Cultural Arts Center*
Program Name: *Cultural Arts Operational - Museums*
Through its artistic, educational, and community programming, the Guadalupe Cultural Arts Center (GCAC) presents and produces a season of multi-disciplinary events, exhibitions, and festivals. Since its founding in 1980, the Guadalupe Cultural Arts Center has been an anchor for San Antonio's Westside neighborhood, preserving and catalyzing the culture of this beloved and historically-rich community. Today, the Center is one of the nation's largest multi-disciplinary arts organizations, with the vision to revolutionize how we imagine the world. Some of the events for FY 2015 include: Theater and musical performances, *Hecho a Mano*, Cinefestival, and exhibits at the Museo Guadalupe and Theater Gallery.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$332,600

Agency Title: *San Antonio Children's Museum*
Program Name: *Cultural Arts Operational - Museums*
The San Antonio Children's Museum (SACM) provides engaging hands-on experiences where children and adults actively learn through creative play. As a miniature cultural and historical replica of San Antonio, the SACM is often a child's first museum experience, as well as his or her initial exposure to the concept of art and culture in an organized setting. Founded in 1995, SACM is the City's only museum exclusively devoted to children under the age of 10 — a developmental span that is particularly impactful in terms of child development and the cultivation of lifelong learning skills. SACM is relocating to a new facility during FY 2015 and is expected to open in June.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$160,000

Agency Title: *San Antonio Museum of Art*
Program Name: *Cultural Arts Operational - Museums*
The San Antonio Museum of Art (SAMA) provides unique visual experiences and educational resources in the development of visual literacy for the San Antonio and South Texas community. SAMA's world-class collections and exhibitions, along with related programming, provide an enhanced quality of life for the people of San Antonio and visitors from around the world. SAMA has exceptionally important permanent collections of Western Antiquities, Asian Art, Latin American Art, and contemporary paintings and sculptures; each created by specialists with strong professional backgrounds.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$347,025

Agency Title: *Southwest School of Art*
Program Name: *Cultural Arts Operational - Museums*
In 2015, the Southwest School of Art will produce an Exhibition Program presenting outstanding work by regional, national, and international contemporary artists in large and small exhibition spaces. Smaller spaces accentuate work by regional artists or community groups, such as Photo Hive. Regional and national writers regularly review the exhibitions, and all major exhibitions are documented, with some including a catalog or publication. The Public Programs include the historic buildings and grounds (the former Ursuline Convent and Academy, listed on the National Register of Historic Preservation) and history museum. Public programs also include the following: free public lectures by visiting artists; symposia, such as the annual McMahon Fiber Arts Symposium; and collaborations with other community groups, such as the San Antonio Book Fair.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$316,250

Agency Title: *Witte Museum*
Program Name: *Cultural Arts Operational - Museums*
The Witte Memorial Museum is a national model as a "magnetic" museum involving the community in partnerships and engaging an ever-wider sphere of participants. The Witte has planned a full schedule of innovative demonstrations, InterActor experiences, exhibits, and programs that ensure meeting the educational and cultural needs of the community and continue to broaden audience engagement. In FY 2015, the Witte requests support for InterActor Interpretative Experiences and Demonstrations and Gallery Theater in Health and STEM (Science, Technology, Engineering, Math), South Texas Heritage and Natural History, as well as collections-based history and art exhibits, Family Days, and a blockbuster exhibition.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$558,000

CULTURE AND CREATIVE DEVELOPMENT ARTS & CULTURAL AGENCIES

Agency Title: *American Indians in Texas at the Colonial Missions*
Program Name: *Cultural Arts Operational - Community Groups*
The American Indians in Texas at the Spanish Colonial Missions' (AIT) focus is to strengthen and expand Native American cultural arts programming in San Antonio. AIT will conduct Community Cultural Education classes on various Native American arts which include beading, drumming and singing, visual arts, murals, storytelling, folk art such as making mascaras (masks), Ojos de Dios (eyes of God), talking staff (spirit sticks) and dream catchers. AIT will also participate in Cultural Community Events to include group visual arts exhibits by local Native American Indian artists, poetry performances by local artists, the annual Four Seasons Indian Market, the 15th Annual Father's Day Fiesta celebration, performances of traditional drumming, flute music, singing and dance by the AIT-SCM Dance Theatre, a Native American film screening with panel discussions, the 18th Annual United San Antonio Pow Wow, the Fiesta Traditions Pow Wow, and the Native San Antonio Celebration at the Land Heritage Institute.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$51,300

Agency Title: *Bihl Haus Arts, Inc.*
Program Name: *Cultural Arts Operational - Community Groups*
Bihl Haus Arts (BHA) employs the arts to promote personal, social and cultural growth and stimulate community pride in the inner-city. Events in 2014-2015 include the 6th annual On & Off Fredericksburg Road Studio Tour, several art exhibits and National Poetry Month readings in April.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$90,000

Agency Title: *Centro Cultural Aztlan*
Program Name: *Cultural Arts Operational - Community Groups*
Centro Cultural Aztlan will present a series of visual art exhibitions, workshops, festivals, and performances designed to engage and stimulate the participation of local audiences and out of town visitors. The series of special community arts projects will provide opportunities for the creation of new works by bringing together established artists with community artists, students, and adult community members to experience a wide range of highly creative cultural activities. The 2014-2015 season will include the annual Dia de los Muertos, Celebracion a La Guadalupe Exhibition, commemoration of the anniversary of the signing of the Treaty of Guadalupe Hidalgo, the 34th Annual Lowrider Festival, and monthly exhibits of varying genres in the Galeria Expresion.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$109,800

Agency Title: *Conjunto Heritage Taller*
Program Name: *Cultural Arts Operational - Community Groups*
The Conjunto Heritage Taller will continue to provide low-cost instruction on the button accordion and bajo sexto to multi-cultural/multi-generational, both male and female students in the traditional Conjunto music genre. In addition to providing lessons several days a week, students perform at city-wide venues as well as at the Conjunto Heritage Taller Studio. All events are held in a family-friendly environment for Conjunto fans. Most performances are free and open to the general public.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$18,742

Agency Title: *Dreams Fulfilled Through Music*
Program Name: *Cultural Arts Operational - Community Groups*
Dreams Fulfilled Through Music is dedicated to developing the personal accomplishment, social growth and self-esteem of persons with special needs through music education, music therapy, recreational music-making and performance opportunities. They provide the individual with disabilities the opportunity to express and utilize their innate talents. Events include summer and Christmas concerts and Fiesta Especial.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$13,750

Agency Title: *Esperanza Peace & Justice Center*
Program Name: *Cultural Arts Operational - Community Groups*
The Esperanza Peace and Justice Center is a 27-year-old multidisciplinary arts and cultural organization, built around a vision of social justice and cross-cultural understanding. As a community-based organization, the Center is committed to serving low-income and marginalized communities, preserving San Antonio's unique cultural heritage, and nurturing local and emerging artists. The Center offers cultural events that feature gallery exhibits, theater presentations, workshops, and film presentations.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$271,013

Agency Title: *Gemini Series, Inc. (Gemini Ink)*
Program Name: *Cultural Arts Operational - Community Groups*
Gemini Ink is a community-based literary arts center that helps people create and share the human story through quality creative writing programs, performances, and events. Autograph Series will present a prizewinning writer or writers of national or international stature to a community-wide audience in a free public reading at a major public venue. Community Writing Classes (CWC) is offered each spring, fall, and summer and offers craft workshops for beginning to advanced writers and literary classes for lifelong learners. WIC sends professional writers into diverse community settings — such as shelters, schools, neighborhood centers, and detention facilities — to work alongside students of all ages, needs, interests and abilities.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$114,000

Agency Title: *Musical Bridges Around the World, Inc.*
Program Name: *Cultural Arts Operational - Community Groups*
Musical Bridges Around the World (MBAW) will produce three free public concert series in downtown San Antonio: *Musical Evenings* at San Fernando Cathedral, *Music Without Borders (MWB)* at the Tobin Center for the Performing Arts, and the summer concert series *Musica Caliente* at the Instituto Cultural Mexicano. Through these programs, MBAW will collectively reach over 20,000 people.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$66,108

Agency Title: *San Anto Cultural Arts, Inc.*
Program Name: *Cultural Arts Operational - Community Groups*
San Anto Cultural Arts (SACA), through its Mural Program, will complete murals/mural restorations/public art pieces; recruit and mobilize youth, adults and elders and educate in all aspects of mural/public art creation and restoration through a community-first model. SACA will produce several issues of El Placazo Community Newspaper and recruit, mobilize and educate community youth, adults, and elders in all aspects of newspaper production.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$102,600

Agency Title: *Say Si*
Program Name: *Cultural Arts Operational - Community Groups*
Say Sí will provide tuition-free arts educational programming to San Antonio students in our national award-winning programs. These programs include comprehensive visual arts programs, media arts, and theatre arts to youth in our community, a majority of which are economically disadvantaged and culturally diverse. Programming runs year round and is long-term and takes place weekday afternoons to early evening and Saturdays with extended hours during the summer months. SAY Sí provides a foundation for urban youth to grow and develop real world skills that will set them on the path to college, provide a footing for navigating a continuously developing world and allows them the ability to make a difference in their community.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$218,750

Agency Title: *Urban-15 Group*
Program Name: *Cultural Arts Operational - Community Groups*
Urban 15 is a multi-disciplinary arts organization devoted to Music, Dance and Media. Urban-15 devotes its energy to creating original works and educational programs for the community with artistic productions that combine traditional culture, modern artistic aesthetics and creative technologies. They provide instruction and dance troupe ensemble performances: Carnival de San Anto, Urban School of Music and Dance, The Cultivation Project (Youth Music/Media program) and the internet streaming Video Lab.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$117,700

Agency Title: *Antonio Granjero*
Program Name: *Festivals & Community Celebrations*
The Entreflamenco Performance Series will offer a series of professional level flamenco dance productions and contemporary flamenco guitar concert. The performances will be open to the public and will offer free admission to children under 12 (restrictions will apply).

	Adopted FY 2015
Hotel Occupancy Tax Fund	$2,313

Agency Title: *Avenida Guadalupe*
Program Name: *Festivals & Community Celebrations*
Avenida Guadalupe Association (AVENIDA) focuses on revitalizing the physical, cultural, and economic conditions of the neighborhoods in the historic Westside of San Antonio. AVENIDA will host the three decade old citywide multicultural extravaganza, the 16 de Septiembre Celebration, consisting of a parade and festival. This Celebration is a major component of the AVENIDA achieving its mission of economic transformation of the neighborhood residents and businesses. Events will be free to the public.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$13,633

Agency Title: *Contemporary Art Month (CAM)*
Program Name: *Festivals & Community Celebrations*
Contemporary Art Month (CAM) works to celebrate and promote contemporary art in San Antonio through the creation of an annual, month-long calendar of art events and exhibitions, and fosters increased awareness and access to the arts.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$1,368

Agency Title: *International Accordion Festival*
Program Name: *Festivals & Community Celebrations*
The International Accordion Festival will present a score of ensembles and individual artists in September 2015 in downtown San Antonio. Performances, workshops, jam sessions and open mics will feature artists from around the world who perform accordion-driven music. The one day festival is free to the public.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$18,090

Agency Title: *Kausi Subermaniam*
Program Name: *Festivals & Community Celebrations*
The Diwali SA Festival was created in 2009 to commemorate the signing of a Sister-City relationship between the City of San Antonio and Chennai, India in 2008. The mission of the Diwali San Antonio "Festival of Lights" is to celebrate Indian culture and traditions by featuring traditional Indian dance, entertainment, food and booths selling goods from various parts of India. Event is free and open to the public.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$7,260

Agency Title: *Puerto Rican Heritage Society*
Program Name: *Festivals & Community Celebrations*
Marking the 14th year of this Festival, the Puerto Rican Heritage Society hosts the largest and oldest Puerto Rican artistic and cultural event in the state of Texas, routinely attracting more than 3,000 people from San Antonio and surrounding cities. It is the only one of its kind here in San Antonio. The festival showcases the unique fiber that Puerto Rican art, crafts, music, cuisine, customs and traditions add to the diverse fabric of the Hispanic culture. Event is open to the public, with a nominal charge.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$4,900

Agency Title: *San Antonio Parks Foundation*
Program Name: *Festivals & Community Celebrations*
San Antonio Parks Foundation will present Jazz'SALive. This event is the largest and longest running Jazz festival in San Antonio. Celebrating 31 years, Jazz'SALive is an annual pilgrimage to the historic and newly renovated Travis Park for most of our community. Event will be free to the public.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$13,600

Agency Title: *Texas International Folk Dancers*
Program Name: *Festivals & Community Celebrations*
The Texas International Folk Dancers' festival celebrates international dance and cultures with presentations of centuries old traditional works, as well as more contemporary. This event is open to the public with a nominal charge.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$3,704

Agency Title: *The Renaissance Guild*
Program Name: *Festivals & Community Celebrations*
The ActOne Festival is a 12 year old project of the Renaissance Guild, a black theater company, which offers a chance for theater artists of any ethnicity to work together to learn and to produce theater.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$3,000

Agency Title: *Alamo City Community Marching Band*
Program Name: *stART PLACE*
The Alamo City Community Marching Band, Inc. is the original San Antonio marching band composed of over 85 volunteer members from all walks of life, who are 18 years and older, and are dedicated to using their musical talents and skills to bring joy and happiness to all.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$4,500

Agency Title: *Anna de Luna*
Program Name: *stART PLACE*
The AIDS Lady is an original, truthful and comedic, one-woman play that grew from the real life experience working as an HIV Educator/Tester in San Antonio. In this project Ms. De Luna plans to do three public performances of *The AIDS Lady*. This is a 50 minute solo performance in which she portrays various men, women and teens infected and affected by HIV. She links these stories by playing herself, sharing the everyday drama of her day job from the unique perspective of an HIV tester.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$8,000

Agency Title: *Ballet Latino de San Antonio*
Program Name: *stART PLACE*
San Antonio Latin Dance Celebration (SALDC) promotes and celebrates San Antonio's vibrant Hispanic and Latin dance culture by collaborating with local dance groups, professional dancers, musicians, artists and other Hispanic and Latino organizations within San Antonio, surrounding communities and beyond. SALDC will take place over a three day period augmenting tourism and business opportunities in the city of San Antonio. As part of the celebration, Ballet Latino de San Antonio will offer an an outdoor event with music, art vendors and dance performances by Ballet Latino de San Antonio and other dance groups. This outdoor event will culminate with an invitation for the public to participate in salsa dancing with professional instruction.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$6,000

Agency Title: *Deborah Keller-Rihn*
Program Name: *stART PLACE*
This project's purpose is to bring attention to the healing function of art and to collectively create an art installation at the Blue Star Arts Complex along the Mission Reach of the San Antonio River. The installation is anticipated to open in March to celebrate Women's Month.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$5,000

Agency Title: *Dreamland*
Program Name: *stART PLACE*
Dreamland Collective will host an event to highlight Domestic Violence Awareness Month, which is observed nationally throughout the month of October. This free, all-ages community event will provide an opportunity for community members to engage with one another through arts and crafts, live art performances, and music. Local artists will display their jewelry, drawings, paintings, and other works.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$2,500

Agency Title: *Marlowe/Rodriguez Collaboration*
Program Name: *stART PLACE*
The Marlowe/Rodriguez Collaboration is a performing artist's collective dedicated to producing original works of theatre and music, and performing with other San Antonio-based artists. The project is a reworking of La Luz de San Anto. The artist's collective will rewrite and expand the existing script to create an hour-long performance that can easily travel to various locations in the city.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$8,000

Agency Title: *Martinez Street Women's Center*
Program Name: *stART PLACE*
As a trusted health and education resource center for women and girls in the East and Southeast sides of San Antonio, the Martinez Street Women's Center transforms communities by providing access to vital health services, quality education, and advocacy.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$7,000

Agency Title: *Picture Your World Youth Photography Program*
Program Name: *stART PLACE*
Since its inception in 2002, the Picture Your World Youth Photography Program has reached over 1,500 youth participants through involvement in weekend workshops, elementary program and nature photo competition. Currently, over one hundred youth participate in the nature photo competition.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$4,300

Agency Title: *Rick Stemm*
Program Name: *stART PLACE*
Heroes Must Die integrates the modern entertainment form of video games with the traditional art form of theater to create a one of a kind experience. Both explore games as art and the concept of heroes. The game and show will both stand alone and tie together, with gameplay influencing the interactive show. The game explores the changing concepts of heroes, and how they are reflected in modern games. The play will continue the story of the game in live theater.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$6,300

Agency Title: *San Antonio Alumnae Chapter of Delta Sigma Theta*
Program Name: *stART PLACE*
Delta Sigma Theta Sorority, Inc. is a private, non-profit organization whose purpose is to provide assistance and support through established programs in local communities throughout the world. It is a sisterhood of more than 200,000 predominately Black college educated women. Founded in 1913 by 22 students at Howard University in Washington D. C., the sorority seeks to promote academic excellence, provide scholarships, to provide support to the underserved, to educate and stimulate participation in public policy, and provide solutions for problems in their communities.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$4,200

Agency Title: *Sistas in Business*
Program Name: *stART PLACE*
Sistas in Business (SIB) is a powerful national business resource for African American women through networking, training, and community involvement. SIB was established in August 2005 for the purpose of building business relationships, sharing ideas and information, conducting business with each other, and serving the community.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$2,750

Agency Title: *stART Playing Poetricity Workshop Collaboration*
Program Name: *stART PLACE*
stART Playing Poetricity Workshop is a year-long program that offers aspiring poets an opportunity to develop their craft through workshops with other poets.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$6,000

Agency Title: *National Association of Latino Arts and Culture*
Program Name: *Artist Re-Granting*
The mission of the National Association of Latino Arts and Cultures (NALAC) is to promote, advance, develop and cultivate the Latino arts field. NALAC envisions a cultural landscape that fully values and integrates the essential contributions of an expanding Latino arts field and its dynamic workforce. Founded and based in San Antonio by prominent Latino artists, NALAC plays an important leadership role in building the professional capacity of Latino artists and organizations as well as promoting policies for cultural equity in partnership with other organizations.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$30,000

Agency Title: *San Antonio Artist Foundation*
Program Name: *Artist Re-Granting*
The mission of the Artist Foundation of San Antonio (AF) is to enrich our city's artistic and economic fabric by providing monetary awards to individual artists, across diverse disciplines, thereby advancing their creative enterprise and the arts in our community.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$30,000

Agency Title: *Mission Drive In/Travis Park*
Program Name: *Program Support*
The Mission Drive-In was restored and completed in FY 2013 and presents an opportunity to showcase arts and cultural events that serve not only District 3 but also the community as a whole. The Department of Culture and Creative Development is responsible for overseeing the management of this facility, including the development of programs that will enhance audience engagement through arts and cultural events and entertainment. The FY 2015 Budget includes a new Special Activities Coordinator to plan and implement cultural programs for the facility, as well as additional funding for programming support at Travis Park.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$83,278

Agency Title: *Texas A&M Funding Strategy*
Program Name: *Program Support*
In FY 2013, the City of San Antonio and Texas A&M University San Antonio entered into a three-year agreement to support the development of a Educational & Cultural Arts Center in the building formally known as the Museo Alameda at Market Square. FY 2015 represents the third year of the agreement. The Center will develop arts and cultural programs and exhibits.

	Adopted FY 2015
	$150,000

Program Name: *Sister City Cultural Exchange*
The City of San Antonio currently has nine sister cities of record. In the last few years, alone, it has added the city of Wuxi in China and Chennai in India to its portfolio, increasing economic and cultural interest and exchange. The Department of Culture and Creative Development will be engaged with other departments including the International Relations Office to foster cultural understanding and relations through the development of art and cultural exchanges between several of our current sister cities.

	Adopted FY 2015
Hotel Occupancy Tax Fund	$100,000

Program Name: *Technical Assistance*
The Technical and Economic Assistance Program is a competitive program designed to assist local not-for-profit arts and cultural organizations and professional artists in paying for specific expenses related to organizational stability, development, and professional growth.

	Adopted FY 2015
	$20,000

Agency Title: *The Opera San Antonio*
Program Name: *Operational Support*
The Opera San Antonio is the only large producing opera company in San Antonio. In FY 2015, the Opera will bring three world-premiere productions to the inaugural season of the Tobin Center for the Performing Arts. The performances include *Fantastic Mr. Fox* in September 2014, *Salome* in January 2015, and *Il Segreto di Susanna La Voix Humaine* in March 2015.

	Adopted FY 2015
	$125,000

Agency Title: *National Western Art Foundation (Briscoe Museum)*
Program Name: *Operational Support*
The National Western Art Foundation (Briscoe Western Art Museum) preserves and interprets the art, history, and culture of the American West through engaging exhibitions, educational programs, and public events reflective of the region's rich traditions and shared heritage. Located in a historic building that was San Antonio's first central library, the Briscoe Museum opened to the public on October 26, 2013. Now fully operational, the Briscoe Museum serves the city of San Antonio as an accessible, centrally-located, cultural and educational institution.

	Adopted FY 2015
	$100,000

CONTRIBUTION TO DELEGATE AGENCIES

The Adopted FY 2015 Budget continues the City's strong commitment to strengthening long term economic viability in San Antonio through investment in human and workforce development. The consolidated funding process aims to direct investments toward providing effective services and positive outcomes and to ensure integration with the City's direct services, as well as to shift the focus away from the funding of agencies and the duplication of services. The City's delegate agency funding priorities support strategies that facilitate the achievement of self-sufficiency, healthy lifestyles, and full community participation among children, families, and seniors. Specifically, the Adopted FY 2015 Budget concentrates funding on strategies in alignment with the SA2020 initiative and City Council priorities including promoting long-term and short-term workforce development, early childhood education and family strengthening, school completion, job training, and adult literacy. In addition, the City will continue to support the community safety net through investment in senior services, basic needs, emergency assistance, family counseling, day care services and services for the homeless. The Department of Human Services and the Economic Development Department each administer a portion of the Delegate Agency Budget.

HUMAN & WORKFORCE DEVELOPMENT SERVICES
CONSOLIDATED FUNDING REPORT
ADOPTED FY 2015 ALLOCATIONS

Agency Name	Program Name	Consolidated Funding Process General Fund	Emergency Solutions Grant (ESG)	Housing Opp. for Persons with AIDS (HOPWA)	Adopted FY 2015
EDUCATION					
After School Challenge					
Edgewood (All Star)	After School Challenge Program	168,750 [1]			168,750
Harlandale (Boys and Girls)	After School Challenge Program	375,000			375,000
East Central ISD	After School Challenge/Tutoring Program	124,200			124,200
Northeast ISD	After School Challenge Program	317,900			317,900
Northside ISD	Learning Tree/Math & Science Initiative	221,000			221,000
San Antonio ISD	After School Challenge Program	1,412,780			1,412,780
South San Antonio ISD	After School Challenge Program	75,000			75,000
Southwest ISD	Inspiring Leaders After School Challenge Program	40,600			40,600
Total After School Challenge		**$2,735,230**	**$0**	**$0**	**$2,735,230**
Early Childhood Support					
Alamo Public Telecommunications (KLRN)	Early On School Readiness	150,000			150,000
AVANCE	Parent-Child Education Program	460,531			460,531
AVANCE	Early Beginnings (Early On)	150,000			150,000
Family Service Association	Family Strengthening and Kindergarten Readiness	221,254			221,254
Northside Independent School District	Family Literacy/Early On Readiness	47,025			47,025
Respite Care	Respite Care Developmental Daycare	121,222			121,222
San Antonio Public Library Foundation	Little Red Wagon Early On	27,638			27,638
YWCA of San Antonio	Early On	58,286			58,286
YWCA of San Antonio	Parents and Children Together (PACT)	22,912			22,912
Total Childhood Support		**$1,258,868**	**$0**	**$0**	**$1,258,868**
Youth Services					
Alamo Community College District	Challenger Center - STEM	40,000			40,000
Boys and Girls Club	College Readiness and Enrollment	51,851			51,851
Catholic Charities	Youth Education Success	58,344			58,344
City Year	Whole School Whole Child	50,000			50,000
Communities in School	Middle School Student Success Program	142,500			142,500
Ella Austin Community Center	Youth Development STAARS Project	56,000			56,000
Family Service Association	Youth Summer Enrichment	78,660			78,660
Family Service Association	Youth College and Career Opportunities	193,848			193,848
Good Samaritan	College and Career Readiness Program	137,459			137,459
Healy Murphy Center	Youth Training Project	318,250			318,250
Joven	Leaders of America	162,450			162,450
Joven	Creando La Vision	95,000			95,000
Martinez Street Women's Center	Girl Zone	32,415			32,415
P16 Plus	College and Career Readiness Program	53,001			53,001
P16 Plus	Destination College	68,750			68,750
P16 Plus	SA Kids Attend to Win	46,999			46,999
P16 Plus	San Antonio Youth Commission	25,000			25,000
Presa Community Center	Southside Kids Involved In Learning Leaderships Skills	47,727			47,727
Salvation Army	Boys and Girls Club Education Project	49,626			49,626
San Antonio Youth Literacy	SAYL's Reading Buddy Program	50,000			50,000
UTSA	Prefreshman Engineering Program	36,947			36,947
YMCA	Out of School Time	90,000			90,000
YMCA	Y Teens	100,000			100,000
Total Youth Services		**$1,984,827**	**$0**	**$0**	**$1,984,827**
FAMILY WELL-BEING					
Basic Needs & Homeless Prevention					
Any Baby Can	Prescription Assistance Program	57,553			57,553
Project Mend	Medical Equipment Reuse Program	85,500			85,500
Respite Care	Davidson Respite House	76,010			76,010
San Antonio Food Bank	Kids café	47,500			47,500
San Antonio Independent Living Services (SAILS)	Gateway to Abilities Program	95,000			95,000
San Antonio Metropolitan Ministries	Rapid Rehousing Program		431,036		431,036
Society of St. Vincent De Paul	Rapid Re-housing		47,500		47,500
St. Peter St. Joseph Children's Home	Project Ayuda ESG Program	47,500	57,542		105,042
Total Basic Needs & Homeless Prevention		**$409,063**	**$536,078**	**$0**	**$945,141**
Homeless Transformation					
Alamo Area Resource Center	Transportation			174,151	174,151
Alamo Area Resource Center	Housing Works			120,222	120,222
Beat AIDS	Case Management			47,500	47,500
Center for Health Care Services	Mental Health Unit	474,217 [2]			474,217
Center for Health Care Services	Prospects Courtyard	1,112,971			1,112,971
Center for Health Care Services	Restoration Center	1,000,000			1,000,000
Haven for Hope	Operations	1,000,000			1,000,000
Haven for Hope	Prospects Courtyard Security	1,103,916			1,103,916
Haven for Hope	Residential and Support Services	922,000			922,000
Family Violence Prevention Services	Community Based Counseling	140,000			140,000
San Antonio AIDS Foundation	Transitional Housing Program			130,915	130,915
San Antonio AIDS Foundation	Long Term Tenant Based Rental Assistance			315,163	315,163
San Antonio AIDS Foundation	Congregate Hot Meal Program for People with HIV/AIDS			95,900	95,900
San Antonio AIDS Foundation	Nursing Facility Based Housing Operations			291,962	291,962
San Antonio Food Bank	Community Kitchen	849,177	208,422		1,057,599
Total Homeless Transformation		**$6,602,281**	**$208,422**	**$1,175,813**	**$7,986,516**

[1] FY 2015 Adopted Funding includes $2,735,230 in designated funding for After School Challenge.

[2] FY 2015 Adopted Funding includes $5,613,104 in designated funding for Haven for Hope. Total General Fund allocation for Haven for Hope and related campus partners is $6,602,281.

HUMAN & WORKFORCE DEVELOPMENT SERVICES
CONSOLIDATED FUNDING REPORT
ADOPTED FY 2015 ALLOCATIONS

Agency Name	Program Name	Consolidated Funding Process General Fund	Emergency Solutions Grant (ESG)	Housing Opp. for Persons with AIDS (HOPWA)	Adopted FY 2015
FAMILY WELL-BEING (CONTINUED)					
VITA/Financial Security					
Catholic Charities	Guadalupe Community Center	15,000			15,000
Family Service Association	VITA Free Tax Preparation and Asset Building	15,000			15,000
YWCA of San Antonio	VITA	30,000			30,000
YWCA of San Antonio	SEED	28,500			28,500
Total VITA/Financial Security		**$88,500**	**$0**	**$0**	**$88,500**
COMMUNITY SAFETY NET					
At-Risk Youth Behavior Prevention					
American Indians	Rites of Passage - Fatherhood Initiative	47,500			47,500
Big Brothers Big Sisters	Inspire U Workplace Youth Mentoring Program	113,349			113,349
Boys and Girls Club	At Risk	461,915			461,915
Boys Town	Community Safety Net	95,000			95,000
Communities in School	XY - Zone Program	101,119			101,119
Family Service Association	Youth Against Gang Activity	109,161			109,161
Girl Scouts of Southwest Texas	Westside Girl Scout Leadership Experience (GSLE)	174,230			174,230
Good Samaritan	At-Risk Behavior Prevention	87,923			87,923
Roy Maas	Safe Beds For Youth	27,600			27,600
San Anto Cultural Arts	Youth Programs	33,585			33,585
San Antonio Fighting Back	Strengthening Youth to Succeed	46,910			46,910
Seton Home	Safe Shelter	49,778			49,778
YWCA of San Antonio	Teen Volunteer Program	39,060			39,060
YWCA of San Antonio	Mi Carrera	44,650			44,650
YWCA of San Antonio	Positive Youth Development	22,563			22,563
Total At-Risk Youth Behavior Prevention		**$1,454,343**	**$0**	**$0**	**$1,454,343**
Reduce Domestic Violence/Child Abuse Prevention					
Alamo Area Rape Crisis Center	Sexual Assault Crisis & Emergency Services	73,356			73,356
Any Baby Can	Case Management	42,322			42,322
Bexar County Family Justice Center Foundation	Victims Empowerment Counseling Program	81,025			81,025
Bexar County Family Justice Center Foundation	Dream Center	58,416			58,416
Child Advocates of San Antonio	COSA & CASA: Creating A Safer Community	50,000			50,000
Child Safe	Client Services	75,000			75,000
Family Endeavors	Fairweather Family Lodge	28,500			28,500
Family Violence Prevention Services	Battered Women and Children's Shelter	200,701			200,701
Seton Home	A Healthy Home	85,431			85,431
Reduce Domestic Violence/Child Abuse Prevention		**$694,751**	**$0**	**$0**	**$694,751**
Senior Services					
Bihl Haus Arts	GO! Arts Program Expansion	42,000			42,000
Centro Med	Activity Center for the Frail and Elderly	122,000			122,000
Christian Senior Services	Senior Companion Program	54,150			54,150
Good Samaritan	Senior Services	33,615			33,615
OASIS	OASIS	90,000			90,000
San Antonio Food Bank	Project Hope	500,000			500,000
Urban 15 Group	The Cultivation Program	33,374			33,374
YMCA	Active Older Adults	292,600			292,600
YWCA of San Antonio	Senior Connection	82,650			82,650
Total Senior Services		**$1,250,389**	**$0**	**$0**	**$1,250,389**
ECONOMIC COMPETITIVENESS					
Long Term Job Training/Short Term Services					
Alamo Community College District	Seguir Adelante Program	204,413			204,413
Chrysalis Ministries	Welcome Home Job Readiness Program	42,000			42,000
Dress for Success	Enhancing Economic Competitiveness	300,000			300,000
Each One Teach One of San Antonio	Adult Literacy and GED Readiness	50,000			50,000
Goodwill Industries	Learn While You Earn	225,000			225,000
Project QUEST, Inc.	Project QUEST	1,521,750 [3]			1,521,750
SA Youth	Youth Build Program	125,000			125,000
Long Term Job Training/Short Term Services		**$2,468,163**	**$0**	**$0**	**$2,468,163**
TOTAL DELEGATE AGENCIES		**$18,946,415**	**$744,500**	**$1,175,813**	**$20,866,728**

[3] Project QUEST, Inc. has a total budget of 1,799,750 which is comprised of $1,521,750 from FY 2015 General Fund resources and $278,000 from FY 2014 unmatched contract funds.

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2015 ADOPTED FUNDING ALLOCATIONS

Agency Title / Program Name / Program Description	FY 2014 Adopted	FY 2014 Estimate	FY 2015 Adopted
Alamo Area Rape Crisis Center *Sexual Assault Crisis & Emergency Services* Provides trained sexual assault advocates to support victims of rape and abuse during their sexual assault forensic exam.	$73,356	$73,356	$73,356
Alamo Area Resource Center *Housing Works* Provides targeted outreach and housing case management to persons living with HIV/AIDS, local non-profits, landlords, owners, and managers of leased housing. This program proposes to educate and enroll these entities in the Greater San Antonio Housing Works Project, identify affordable housing, and provide placement. Also provides assistance in locating safe and affordable housing, provide counseling services through housing specialists, and provide access to landlords who are willing to work with clients.	$120,222	$120,222	$120,222
Alamo Area Resource Center *Transportation Program* Maintains primary transportation program specifically designed for persons living with HIV/AIDS. This program would utilize its current fleet of two vans and one sedan, and continue the employment of a transportation coordinator, and three driver positions to serve its increasing client base.	$150,841	$150,841	$174,151
Alamo Community College District *Seguir Adelante Program* Assists 300 San Antonio residents who are unemployed or underemployed. Services include recruitment, career assessment, job counseling, basic skills training, job placement, and support services such as referrals, transportation, job readiness, and financial literacy training.	$193,334	$193,334	$204,413
Alamo Community College District *Challenger Center - STEM* Provides an interactive, computerized simulator with a Mission Control room patterned after the NASA Johnson Space Center and a simulated orbiting space station that is ready for exploration. Each two-and-a-half hour mission uses space simulation and role-playing strategies to bring students' classroom studies to life and to cultivate the skills they will need for future success.	$0	$0	$40,000

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2015 ADOPTED FUNDING ALLOCATIONS

Agency Title / *Program Name* / Program Description	FY 2014 Adopted	FY 2014 Estimate	FY 2015 Adopted
Alamo Public Telecommunications (KLRN) *Early On School Readiness* Prepares children for success creating a more educated and prosperous city. This program would include play and learn groups, enrichment workshops, Ages & Stages Questionnaire-III (ASQ-III) workshops, community events, Training through Television, and the distribution of school readiness kits. The target population is children ages 0 to 5. The program will serve 1,620 individual participants.	$340,691	$340,691	$150,000
American Indians *Rites of Passage - Fatherhood Initiative* Promotes responsible fatherhood and establishes positive male role models for children by working with fathers to develop healthy relationships with their children. This program serves 100 at-risk male youths ages 12 to 21 who either attend the Por Vida Academy or reside within the inner city on the West or South sides of San Antonio.	$47,500	$47,500	$47,500
Any Baby Can *Prescription Assistance Program* Promotes healthier families and serves as a safety net for individuals, families, and children who do not have insurance coverage and need prescription assistance.	$57,553	$57,553	$57,553
Any Baby Can *Case Management* Assists families who have children with special health care needs, chronic illness and development disabilities. This program provides case management with the purpose of supporting, informing, educating, and advocating for families while they navigate complex and fragmented health and social service systems.	$69,757	$69,757	$42,322
AVANCE *Early Beginnings (Early On)* Provides quality parenting and early childhood education services to parents of children ages 0 to 5. The program would serve parents and caregivers of all ages throughout the City, and teen parents within the Harlandale Independent School District.	$164,539	$164,539	$150,000

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2015 ADOPTED FUNDING ALLOCATIONS

Agency Title / *Program Name* / Program Description	FY 2014 Adopted	FY 2014 Estimate	FY 2015 Adopted
AVANCE	$460,531	$460,531	$460,531
Parent-Child Education Program			
Strengthens and stabilizes families by providing parents with the knowledge, skills, and resources to become their child's first and most important teacher. This program provides parents with the tools to prepare their children to transition successfully to school and to become effective learners.			
Beat AIDS	$47,500	$47,500	$47,500
Case Management			
Primary goal of the project is to support, inform, educate, advocate, and assist in accessing necessary community resources for families who have children with special health care needs, chronic illness, and critical illness.			
Bexar County Family Justice Center Foundation	$58,416	$58,416	$58,416
Dream Center			
Connects victims of domestic violence to on- and off-site partners who can meet their needs to establish short- and long-term stability. Victims receive the education, tools, and support needed to overcome economic obstacles including provision of basic needs, life coaching, and financial literacy. Program participants have access to counseling services provided by the Bexar County Family Justice Center Foundation's Victim Empowerment Counseling Program.			
Bexar County Family Justice Center Foundation	$81,025	$81,025	$81,025
Victim Empowerment Counseling Program			
Provides services to assist victims of domestic violence in establishing short- and long-term stability. Program participants have access to services provided by the Bexar County Family Justice Center Foundation's Dream Center Program.			
Big Brothers Big Sisters	$113,349	$113,349	$113,349
Inspire U Workplace Youth Mentoring Program			
Provides funding for the existing "Inspire U" workplace youth mentoring program to increase the college readiness of 200 at-risk middle and high school students.			

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2015 ADOPTED FUNDING ALLOCATIONS

Agency Title / *Program Name* / Program Description	FY 2014 Adopted	FY 2014 Estimate	FY 2015 Adopted
Bihl Haus Arts	$0	$0	$42,000
GO! Arts Program Expansion			
Increases the GO! Arts program capacity for seniors by adding 4 new sites to the existing 5 sites. The program provides professionally taught art classes to senior citizens.			
Boys and Girls Club	$461,915	$461,915	$461,915
At-Risk			
Provides critical after school, school holiday, and summer services in 6 branch facilities to 3,500 at-risk, primarily minority youth, ages 6 to 18. This program provides the support and guidance necessary to allow for a successful transition from childhood and adolescence to adulthood.			
Boys and Girls Club	$51,851	$51,851	$51,851
College Readiness and Enrollment			
Offers college readiness activities to middle and high school youth in a safe and engaging environment to facilitate college enrollment and attainment of higher education.			
Boys Town	$95,000	$95,000	$95,000
Community Safety Net			
Serves 350 families/750 children to reduce youth crime recidivism. Parents would participate in an interactive learning experience teaching them effective parenting skills and practices.			
Catholic Charities	$0	$0	$58,344
Youth Education Success			
Serves eligible, refugee, school-aged children and their parents. This program partners with Northside Independent School District and North East Independent School District to provide after school tutoring for parents and children to improve academic performance and English language acquisition.			

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2015 ADOPTED FUNDING ALLOCATIONS

Agency Title / Program Name / Program Description	FY 2014 Adopted	FY 2014 Estimate	FY 2015 Adopted
Catholic Charities	$17,100	$17,100	$15,000
Guadalupe Community Center (VITA)			
Assists families with obtaining financial self-sufficiency through preparing free income tax returns, in conjunction with providing a comprehensive array of services designed to increase incomes and build assets of participating families and individuals.			
Center for Health Care Services	$474,217	$474,217	$474,217
Mental Health Unit			
Provides a structured environment for 80 homeless males diagnosed with a mental illness and residing at Prospects Courtyard or a location not meant for human habitation. Services include psychiatric assessments and follow-up, medication stabilization, and monitoring, case management and rehabilitation benefits procurement, and nursing assessments.			
Center for Health Care Services	$1,112,971	$1,112,971	$1,112,971
Prospects Courtyard			
Provides a safe sleeping environment for chronically homeless men and women over the age of 17 who are skeptical of seeking shelter. Meals, hygiene essentials, chapel services, and storage accommodations for clothing would be available in addition to service linkage to other homeless services providers.			
Center for Health Care Services	$1,000,000	$1,000,000	$1,000,000
Restoration Center			
Offers a medically supervised sobering area for the public intoxicant and interrupts the cycle of serial inebriation. Supports law enforcement and Haven for Hope security services by freeing up law enforcement to return to the street quicker. Also provides minor medical care and triage services to injured prisoners brought into the unity by law enforcement to or from the city magistrate or Bexar County Adult Detention Center.			

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2015 ADOPTED FUNDING ALLOCATIONS

Agency Title / *Program Name* / Program Description	FY 2014 Adopted	FY 2014 Estimate	FY 2015 Adopted
Centro Med *Activity Center for the Frail and Elderly* Provides bilingual/bicultural day care for low-income, non-Medicaid eligible seniors who are physically and mentally frail or incapacitated. Seniors engage in socialization, recreation and educational activities that promote social and physical functioning.	$122,550	$122,550	$122,000
Child Advocates of San Antonio *COSA & CASA: Creating A Safer Community* Serves children through volunteer advocacy. Volunteers are educated on the complex workings of the child welfare and judicial systems. Volunteers are required to attend ongoing training sessions that ensure they remain aware of all services available to them and the children to which they are assigned.	$0	$0	$50,000
Child Safe *Client Services* Provides core services to children and supportive, non-offending caregivers affected by child abuse and neglect. Core services include crisis intervention, forensic interviews, short- and long-term counseling, case management/advocacy, and caregiver support.	$75,000	$75,000	$75,000
Christian Senior Services *Senior Companion Program* Provides companionship and minor assistance to disabled adults enabling them to remain independent and in their own homes. Senior companions frequently provide respite to primary caregivers allowing them the opportunity to rest, shop, and/or go to work.	$54,150	$54,150	$54,150
Chrysalis Ministries *Welcome Home Job Readiness Program* Provides job readiness and money management classes to 300 incarcerated individuals in local detention facilities. Job readiness, resume preparation, and job leads would be provided to 350 formerly incarcerated individuals and their family members. The total number of expected participants is 650.	$0	$0	$42,000

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2015 ADOPTED FUNDING ALLOCATIONS

Agency Title / *Program Name* / Program Description	FY 2014 Adopted	FY 2014 Estimate	FY 2015 Adopted
City Year *Whole School Whole Child* Helps students stay in school and on track for high school graduation by measurably improving student attendance, behavior and course performance in core subjects including English and math.	$50,000	$50,000	$50,000
Communities in School *XY - Zone Program* Prepares at-risk high school boys to succeed in school by providing case management and at-risk behavior prevention services. The program guides adolescent boys, helping them succeed in school and life by developing personal responsibility and positive relationships through support groups, mentoring groups, team-building exercises, and service learning projects.	$101,119	$101,119	$101,119
Communities in School *Middle School Student Success Program* Promotes high school graduation and education success by intervening early to address risk factors known to contribute to academic disengagement and dropping out.	$142,500	$142,500	$142,500
Dress for Success *Enhancing Economic Competitiveness* Provides 1,100 San Antonio residents with training and support services to eliminate barriers to employment, including job coaching and retention, job development, and placement, wage improvement, life skills training, and workplace competency training.	$142,500	$142,500	$300,000
Each One Teach One *Adult Literacy and GED Readiness* Provides one on one and small group tutoring to adults 18 years of age or older who function below eighth grade level In reading, writing, or math, and/or are studying to pass the GED Exam.	$0	$0	$50,000

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2015 ADOPTED FUNDING ALLOCATIONS

Agency Title / *Program Name* / Program Description	FY 2014 Adopted	FY 2014 Estimate	FY 2015 Adopted
East Central Independent School District *After School Challenge Program/Tutoring Program* Provides extended school day activities that promote academic instruction, increased school attendance, and grade progression. Participating students are offered homework assistance, tutoring time and recreational activities.	$189,714	$189,714	$124,200
Edgewood (All Star) *After School Challenge Program* Provides a comprehensive, quality extended time program for elementary students in grades kindergarten through fifth grade in the Edgewood School District. The program would emphasize academic experiences including career/college readiness and enrichment activities such as fine arts, nutrition, and physical activities.	$153,768	$153,768	$168,750
Ella Austin Community Center *Youth Development STAARS Project* Provides after school programming to children ages 6 to 14. The program would target third-grade students to ensure they meet the third-grade Success through Active Academic Readiness Skills (STAARS) reading requirement by the State of Texas.	$110,351	$110,351	$56,000
Family Endeavors *Fairweather Family Lodge* Provides direct supportive services to mothers and children to reduce and prevent child neglect and abuse. Mothers and children are referred by Department of Family Protective Services (DFPS) and Child Protective Services (CPS).	$28,500	$28,500	$28,500
Family Service Association *Youth College and Career Opportunities* Provides youth participants with college-readiness training for high-demand occupation needs including high school course selection, college application process, financial aid process, scholarship application process, and building a college resume.	$193,848	$193,848	$193,848

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2015 ADOPTED FUNDING ALLOCATIONS

Agency Title / *Program Name* / Program Description	FY 2014 Adopted	FY 2014 Estimate	FY 2015 Adopted
Family Service Association *Youth Summer Enrichment* Implements an enriching educational summer camp experience for children at risk of school failure. The program would engage youth in educational and enrichment activities enabling them to be successful in school as they transition from grade to grade.	$78,660	$78,660	$78,660
Family Service Association *Youth Against Gang Activity* Fosters resiliency and increases coping and prevention skills in youth. Also engages youth in school support and civic engagement opportunities.	$109,161	$109,161	$109,161
Family Service Association *Family Strengthening and Kindergarten Readiness* Promotes successful educational achievement for children by improving parental involvement in their children's education and strengthening family bonds.	$295,006	$295,006	$221,254
Family Service Association *VITA Free Tax Preparation and Asset Building* Provides on-site Volunteer Income Tax Assistance (VITA) assistance to low-income tax payers as part of the Asset Building program.	$0	$0	$15,000
Family Violence Prevention Services *Community Based Counseling* Provides 2,700 San Antonio homeless adults and children with individual counseling services provided by master-level counselors through on-site partner Community Based Counseling Program.	$140,000	$140,000	$140,000
Family Violence Prevention Services *Battered Women and Children's Shelter (BWCS)* Provides 24-hour crisis intervention services on-site. BWCS manager and client services coordinator would conduct 1,650 intake assessments and provide ongoing case management services to 1,485 victims.	$225,701	$225,701	$200,701

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2015 ADOPTED FUNDING ALLOCATIONS

Agency Title / *Program Name* / Program Description	FY 2014 Adopted	FY 2014 Estimate	FY 2015 Adopted
Girl Scouts of Southwest Texas *Westside Girl Scout Leadership Experience (GSLE)* Increases the number of family and community engagement opportunities to meet the goal of SA2020's child abuse reduction indicator in the community safety category. Decreases the maltreatment of children through primary preventions including public awareness and education, life skills curriculum, family bonding activities, parent education programs, and direct services to girls.	$174,230	$174,230	$174,230
Good Samaritan Community Services *Senior Services* Offers individuals ages 60 and older the opportunity to enhance their physical and mental well-being. The activities and services help clients to continue learning and to overcome the isolation, health issues, and vulnerability associated with aging.	$0	$0	$33,615
Good Samaritan Community Services *At-Risk Behavior Prevention* Assists Youth Development Services Program participants in acquiring the life and academic skills necessary for personal success and high school graduation.	$87,923	$87,923	$87,923
Good Samaritan Community Services *College and Career Readiness Program* Ensures 1,000 middle- and high-school youth are equipped with the skills and resources necessary to successfully transition from high school into post-secondary education.	$137,459	$137,459	$137,459
Goodwill Industries *Learn While You Earn* Provides participants with the opportunity to receive long-term training in high-demand occupations in a workplace training environment. Participants receive case management and supportive services through the program.	$108,768	$108,768	$225,000

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2015 ADOPTED FUNDING ALLOCATIONS

Agency Title *Program Name* Program Description	FY 2014 Adopted	FY 2014 Estimate	FY 2015 Adopted
Harlandale (Boys and Girls) *After School Challenge Program* Provides a comprehensive, quality extended time program for elementary students in grades kindergarten through fifth grade in the Edgewood School District. The program would emphasize academic experiences including career/college readiness and enrichment actives such as fine arts, nutrition, and physical activities.	$375,203	$375,203	$375,000
Haven for Hope *Residential and Support Services* Provides residential services for men, women and families at Haven for Hope. Assists individuals with obtaining employment through education and training opportunities, provides access to existing resources, and assists participants in mobilizing their personal resources.	$922,000	$922,000	$922,000
Haven for Hope *Prospects Courtyard Security* Provides security to Haven for Hope Prospects Courtyard to ensure a safe and secure environment for the members on the campus.	$1,103,916	$1,103,916	$1,103,916
Haven for Hope *Operations* Supports operations and security at Haven for Hope. Haven for Hope of Bexar County is a non-profit organization dedicated to transforming the lives of homeless men, women and children in the San Antonio/Bexar County area by addressing the root causes of homelessness through job training, education, and behavioral health services.	$1,000,000	$1,000,000	$1,000,000
Healy-Murphy Center *Youth Training Project* Assists Bexar County high school students at risk of dropping out early from formal education. Each year, Healy-Murphy serves clients representing every city council district in San Antonio and every school district in Bexar County.	$318,250	$318,250	$318,250

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2015 ADOPTED FUNDING ALLOCATIONS

Agency Title / *Program Name* / Program Description	FY 2014 Adopted	FY 2014 Estimate	FY 2015 Adopted
JOVEN *Creando La Vision* Provides a free innovative after-school program to low-income, at-risk youth ages 4 to 14, who live in Council Districts 3, 4, and 5. JOVEN assists with transportation, allowing children from low-income households to access programming usually unavailable to them.	$95,000	$95,000	$95,000
JOVEN *Leaders of America* Provides services to 162 youth, ages 14 to 16, to develop work experience that addresses high-demand occupations. The program is intended to inspire career aspirations by teaching participants job-readiness skills, workplace expectations, and financial literacy concepts. Youth are paid a stipend and allowed to work up to 120 hours throughout the summer.	$162,450	$162,450	$162,450
Martinez Street Women's Center *Girl Zone* Supports the healthy development of girls, ages 9 to 14, through enhancing academic potential and nurturing high self-esteem in a year-round, out-of-school-time program. This program works in direct partnership with 6 schools and the SAHA/Sutton Oaks Apartments in the East/South East sector of the San Antonio Independent School District.	$0	$0	$32,415
Northeast ISD *After School Challenge Program* Provides after-school services in San Antonio, Harlandale, and Edgewood Independent School Districts focusing on the following service areas: education and career development, character and leadership growth, arts, health, and life skills and recreation.	$262,006	$262,006	$317,900

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2015 ADOPTED FUNDING ALLOCATIONS

Agency Title / *Program Name* / Program Description	FY 2014 Adopted	FY 2014 Estimate	FY 2015 Adopted
Northside Independent School District *Family Literacy/Early On Readiness* The program will help children develop communication, problem solving & life skills important to future school and work success by educating the community, providing workshops/classes (morning, afternoon & evenings) for family and friends and neighbors, non-licensed informal caregivers, babysitters, and parents.	$94,050	$94,050	$47,025
Northside Independent School District *Learning Tree/Math & Science Initiative* Provides after-school services in San Antonio, Harlandale, and Edgewood Independent School Districts focusing on the following service areas: education and career development, character and leadership growth, arts, health, and life skills and recreation.	$223,611	$223,611	$221,000
OASIS *OASIS Program* Encourages the physical and mental well-being of seniors and helps them maintain independent living. OASIS programs include fitness classes, health education classes, Arts and Humanities, consumer interest, and technology classes.	$66,500	$66,500	$90,000
P16Plus *Destination College* Provides project management and coordination among partners for the implementation of enrollment activities and events. This would include fiscal management for the Destination College program to improve college enrollment in San Antonio.	$68,750	$68,750	$68,750
P16Plus *College and Career Readiness Program* Supports the implementation of House Bill 5 in the San Antonio community by providing high quality community education events and materials in coordination with HB5 Stakeholders.	$72,000	$72,000	$53,001

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2015 ADOPTED FUNDING ALLOCATIONS

Agency Title / *Program Name* / Program Description	FY 2014 Adopted	FY 2014 Estimate	FY 2015 Adopted
P16Plus *SA Kids Attend to Win* Provides funding to implement the SA Kids Attend to Win initiative at 40 economically disadvantaged public school campuses in San Antonio. This program improves attendance among chronically absent students through positive interventions.	$28,000	$28,000	$46,999
P16Plus *San Antonio Youth Commission* Supports recruitment of area student youth leaders through nomination by the City Council and the Mayor. The program would develop and implement a youth development curriculum to create community leaders. Students would participate in 4 service learning activities that emphasize leadership, college and career readiness skills, and community priorities.	$25,000	$25,000	$25,000
Presa Community Center *Southside Kids Involved In Learning Leadership Skills* Provides an emotionally, physically, and mentally safe place for children ages 5 to 14. The SKILLS Program at Presa assists children in developing and maintaining third-grade reading skills. There is a significant correlation between reading at grade level by third grade and long-term academic success, including high school graduation.	$47,605	$47,605	$47,727
Project Mend *Medical Equipment Reuse Program* Distributes donated, refurbished medical equipment items to 662 low-income, disabled persons and seniors who reside in all council districts of San Antonio.	$85,500	$85,500	$85,500
Project QUEST, Inc. *Project QUEST* Provides participants with a community-based workforce development program that provides job skills training and develops job placement agreements with local businesses and agencies.	$1,346,042	$1,346,042	$1,799,750

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2015 ADOPTED FUNDING ALLOCATIONS

Agency Title / *Program Name* / Program Description	FY 2014 Adopted	FY 2014 Estimate	FY 2015 Adopted
Respite Care *Respite Care Developmental Daycare* Provides Kindergarten Readiness programs for families of children with developmental disabilities. These community-based and emergency shelter/residential services provide short-term relief to participating parents, often contributing to increased family stability, reduced risk factors for child neglect, and decreased likelihood of costly institutionalization. Respite Daycare provides care and learning opportunities for children 6 weeks to 6 years of age.	$121,222	$121,222	$121,222
Respite Care *Davidson Respite House* Supports families of children with developmental disabilities. The Davidson Respite House (DRH) is the only licensed emergency shelter in Texas dedicated to the care of children with developmental disabilities.	$76,010	$76,010	$76,010
Roy Maas *Safe Beds For Youth* Provides counseling services to reduce negative and dangerous behavior in at-risk youth. This program enhances the ability of parents to provide a safe and positive environment, and provides a safe place for youth in need of time away from their families to prevent child abuse.	$28,500	$28,500	$27,600
SA Youth *YouthBuild Program* Assists 120 participants in alternative education and job training programs for youth and young adults who are high school dropouts, adjudicated youth, youth aging out of foster care, youth with disabilities, and other disadvantaged youth populations. This program provides an alternative education program to assist youth in obtaining a high school diploma or GED and prepares participants for career placement and/or advancement to college.	$0	$0	$125,000

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2015 ADOPTED FUNDING ALLOCATIONS

Agency Title / Program Name / Program Description	FY 2014 Adopted	FY 2014 Estimate	FY 2015 Adopted
Salvation Army	$0	$0	$49,626
Boys and Girls Club Education Project			
Provides technology and precision software to improve and track progress of reading abilities of first-, second- and third-grade students. The reading project provides academic enrichment opportunities through 40-minute sessions, four times each week.			
San Anto Cultural Arts	$0	$0	$33,585
Youth Programs			
Provides cultural arts programs to 230 at-risk youth, ages 9 to 19, who reside on the Westside of San Antonio. The program provides healthy alternatives for youth, operates year-round, and is offered after school, as well as during the school day.			
San Antonio AIDS Foundation	$315,163	$315,163	$315,163
Tenant-Based Rental Assistance			
Provides up to 30 months of continuous rental assistance for persons living with HIV/AIDS who meet criteria and are in need of on-going rental assistance.			
San Antonio AIDS Foundation	$291,962	$291,962	$291,962
Nursing Facility Based Housing Operations			
Provides residential skilled nursing and hospice care with supportive services. Program funding is for the San Antonio AIDS Foundation residential skilled nursing and hospice facility for people with HIV/AIDS.			
San Antonio AIDS Foundation	$130,915	$130,915	$130,915
Transitional Housing Program			
Assists persons living with HIV/AIDS in Bexar, Comal, Guadalupe, and Wilson Counties, who are currently homeless or may become homeless. Participants must have limited or no income. Also participants must be in need of transitional/short-term shelter for up to 3 months at the San Antonio AIDS Foundation's transitional housing facility.			
San Antonio AIDS Foundation	$95,900	$95,900	$95,900
Congregate Hot Meal Program for People with HIV/AIDS			
Provides 3 hot, nutritious meals daily to persons living with HIV/AIDS who are in need of meal assistance.			

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2015 ADOPTED FUNDING ALLOCATIONS

Agency Title *Program Name* Program Description	FY 2014 Adopted	FY 2014 Estimate	FY 2015 Adopted
San Antonio Fighting Back *Strengthening Youth to Succeed* Provides counseling services to middle and high school students, ages 12 to 18, and parents/guardians who have been referred through the court system. Counseling services would consist of four sessions: communication, alcohol and drugs, anger management, and truancy. Participants are required to complete a minimum of 8 community service hours.	$46,910	$46,910	$46,910
San Antonio Food Bank *Project HOPE* Provides groceries and commodities to low-income seniors, ages 62 and up, who attend Senior Nutrition Centers, participate in Healthy Options Program for the Elderly (HOPE), and utilize local food pantries in the San Antonio area.	$426,794	$426,794	$500,000
San Antonio Food Bank *Kids Café* Offers nutritious after-school meals to at-risk school-aged children in areas where there is high participation in free and reduced-price lunches. The program partners with local after-school programs to provide this service.	$47,500	$47,500	$47,500
San Antonio Food Bank *Community Kitchen* Provides more than 80 services to the homeless by collaborating with area non-profits. Services include food, shelter, primary and preventive medical, dental, vision and mental health care at a one-stop center that will transform the lives of the homeless. The Haven for Hope Homeless Support Campus goes beyond the model of simply feeding, clothing, and sheltering the homeless.	$1,056,635	$1,056,635	$1,057,599
San Antonio Independent Living Services (SAILS) *Gateway to Abilities Program* Provides planning and case management and assists residents in applying for Social Security insurance benefits. The program also assists participants with emergency rent, utility assistance, clothing, and bus passes.	$95,000	$95,000	$95,000

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2015 ADOPTED FUNDING ALLOCATIONS

Agency Title / *Program Name* / Program Description	FY 2014 Adopted	FY 2014 Estimate	FY 2015 Adopted
San Antonio Independent School District *After School Challenge Program* Provides after-school services in San Antonio, Harlandale, and Edgewood Independent School Districts focusing on the following service areas: education and career development, character and leadership growth, arts, health, life skills, and recreation.	$1,341,669	$1,341,669	$1,412,780
San Antonio Metropolitan Ministries *Rapid Re-Housing Program* Reduces use of shelter or other temporary housing by providing available rental units to individuals and families that are homeless or at risk of becoming homeless. SAMMinistries Rapid Re-Housing Program is designed to rapidly re-house homeless families and individuals.	$445,717	$445,717	$431,036
San Antonio Public Library Foundation *Little Red Wagon Early On* Improves kindergarten readiness by providing educational workshops and literacy services to parents, informal caregivers, and teachers.	$55,276	$55,276	$27,638
San Antonio Youth Literacy *SAYL's Reading Buddy Program* Provides individual tutoring to 200 second-grade students who are reading below grade level. Community volunteers serve as tutors at over 62 elementary schools in the San Antonio area.	$0	$0	$50,000
Seton Home *Safe Shelter* Provides safe shelter for teen mothers and their children, allowing them to stay together as a family. The program also helps teen mothers develop tools necessary to gain financial self-sufficiency.	$49,778	$49,778	$49,778

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2015 ADOPTED FUNDING ALLOCATIONS

Agency Title / *Program Name* / Program Description	FY 2014 Adopted	FY 2014 Estimate	FY 2015 Adopted
Seton Home *A Healthy Home* Provides shelter to pregnant and parenting teens in a 24-hour licensed residential setting. Services include long-term and short-term emergency care, basic transportation, food and clothing, education services, mental health counseling, and life skills training. Services promote healthy choices including physical activity and reproductive health that support the transition to stable housing.	$85,431	$85,431	$85,431
Society of St. Vincent De Paul *Rapid Re-Housing* Provides rapid re-housing services to 50 individual households and also provides direct welfare assistance. Eligible participants would have an annual income at or below 60% or the area median income, per current HUD guidelines. Assistance includes food, rental, clothing, furniture, utility, medical, or other services as needed to support the homeless and those who are at-risk of becoming homeless in San Antonio.	$47,500	$47,500	$47,500
South San Antonio Independent School District *After-School Challenge Program* Provides after-school services in San Antonio, Harlandale, and Edgewood Independent School Districts focusing on the following service areas: education and career development, character and leadership growth, arts, health and life skills, and recreation.	$80,082	$80,082	$75,000
Southwest Independent School District *Inspiring Leaders After-School Challenge Program* Provides extended school day activities that promote academic instruction, increased school attendance, and grade progression. Participating students are offered homework assistance, tutoring time, and recreational activities. Research based youth development is applied in all service activities as participants are assisted in developing a sense of purpose, a feeling of connection to others and to society, and a belief in their control over the future.	$49,125	$49,125	$40,600

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2015 ADOPTED FUNDING ALLOCATIONS

Agency Title / *Program Name* / Program Description	FY 2014 Adopted	FY 2014 Estimate	FY 2015 Adopted
St. Peter St. Joseph Children's Home *Project Ayuda ESG Program* Prevents homelessness for youth aging out of foster care and eligible, low-income disabled individuals. This program helps participants attain financial self-sufficiency while providing direct assistance, case management services, and Life Skills classes.	$105,042	$105,042	$105,042
Urban 15 Group *The Cultivation Program* Provides service to 100 seniors, ages 60 and up, who have had a life-time desire to dance and/or play percussion.	$33,374	$33,374	$33,374
UTSA *Pre-Freshman Engineering Program (PREP)* Increases the number of students from the San Antonio area who pursue science, technology, engineering, and mathematics (STEM) studies in college and increases the retention and graduation rate of these students. PREP is an academically intense, mathematics-based, summer program conducted on college and university campuses throughout the City.	$36,947	$36,947	$36,947
YMCA *Y Teens* Addresses youth-related crime and violent activities by providing healthy alternatives to middle and high school-age youth. The program will be offered at Davis-Scott, Walzem, and Westside Family YMCAs, Alazan-Apache Courts, and Villa Veramendi San Antonio Housing Authority communities.	$0	$0	$100,000
YMCA *Active Older Adults* Provides year-round, free senior services including strength training, walking clubs, Zumba, social events, nutritional awareness, and aquatics. Services are provided at 12 City of San Antonio Senior Centers and COSA-owned YMCA managed locations.	$292,600	$292,600	$292,600

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2015 ADOPTED FUNDING ALLOCATIONS

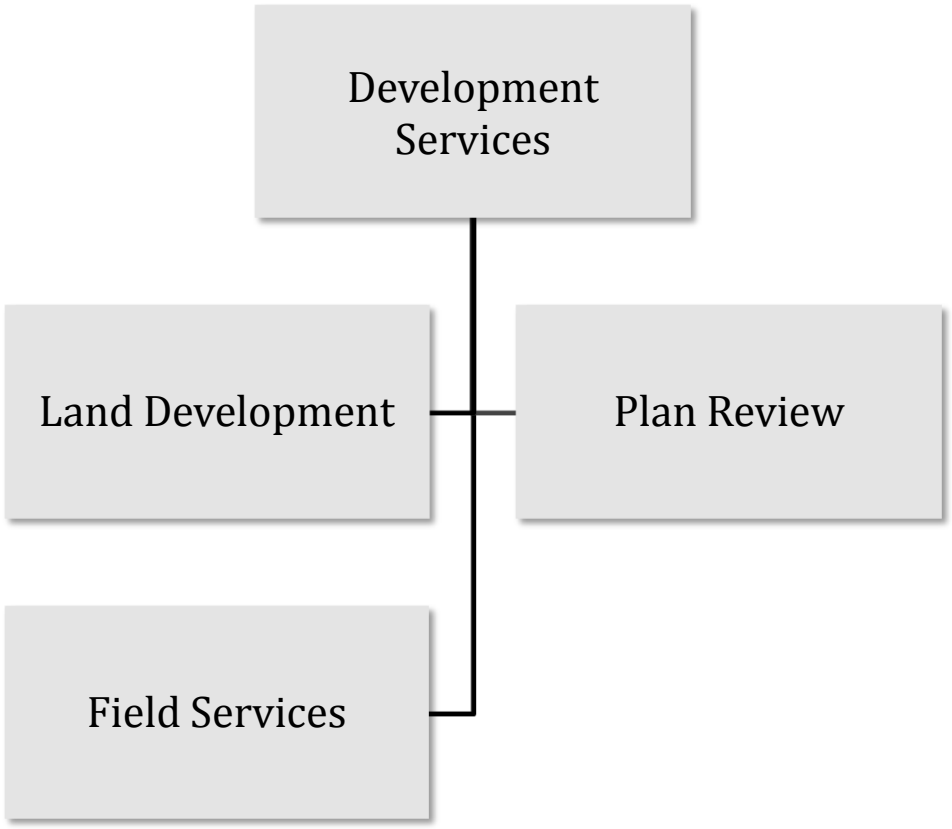
Agency Title / *Program Name* / Program Description	FY 2014 Adopted	FY 2014 Estimate	FY 2015 Adopted
YMCA *Out of School Time* Provides childcare and summer day camp for families throughout San Antonio. Services offered include Y School/Extended Day services during out-of-school hours and Y Day Camp full-day childcare. Summer services are provided at one site for 8 weeks to children during summer vacation.	$355,132	$355,132	$90,000
YWCA of San Antonio *Volunteer Income Tax Assistance (VITA)* Provides free tax preparation services to families and individuals earning less than 60,000 a year, predominantly Hispanic individuals and families living in the southwest and south-central areas of San Antonio.	$55,100	$55,100	$30,000
YWCA of San Antonio *Self Employment for Economic Development (SEED)* Offers lower-income adults a comprehensive entrepreneurship program designed to help participants start new businesses, increase their knowledge of business and finance, and overcome obstacles to success often faced by entrepreneurs.	$28,500	$28,500	$28,500
YWCA of San Antonio *Teen Volunteer Program* Serves teenagers ages 13 to 19 by providing opportunities to experience community service, improve employability by increasing knowledge, job skills, and work experience. This program seeks to increase the potential of teenagers becoming active citizens and leaders.	$39,060	$39,060	$39,060
YWCA of San Antonio *Positive Youth Development* Serves youth ages 4 to 12 by promoting youth development through character traits and life skills training. Volunteer coaches instill character through sportsmanship training.	$22,563	$22,563	$22,563

HUMAN AND WORKFORCE DEVELOPMENT SERVICES
FY 2015 ADOPTED FUNDING ALLOCATIONS

Agency Title / *Program Name* / Program Description	FY 2014 Adopted	FY 2014 Estimate	FY 2015 Adopted
YWCA of San Antonio *Senior Connection* Enhances physical and mental health for seniors. This program enables seniors to increase knowledge of healthy behaviors, improve physical fitness, and develop computer skills to research fitness and health issues on the internet.	$82,650	$82,650	$82,650
YWCA of San Antonio *Early On* Provides Play & Learn training and education services to parents and informal caregivers. Participants receive information and resources on child development, health and safety, parenting, positive guidance and discipline. This program provides center based Play & Learn to early childhood professionals to promotes a positive parent-child interactional and school readiness skills.	$116,572	$116,572	$58,286
YWCA of San Antonio *Parents and Children Together (PACT)* Prepares children for kindergarten by educating parents about the importance of early brain development and emotional nurturing of very young children.	$45,823	$45,823	$22,912
YWCA of San Antonio *Mi Carrera* Assists female students ages 13 to 19 who are at risk of dropping out of school. The program develops self-esteem, educational and occupational motivation, and parenting skills.	$44,650	$44,650	$44,650


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

DEVELOPMENT SERVICES



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED FY 2015
General Fund	137	$11,865,325
Development Services Fund - Operating	243	27,240,749
Development Services Fund - Capital Projects	0	5,537,612
Grants	3	187,749
Capital Projects	0	3,000,000
Total Funding	**383**	**$47,831,435**

DEVELOPMENT SERVICES

DEVELOPMENT SERVICES FUND
GENERAL FUND

MISSION STATEMENT

PARTNERING WITH OUR COMMUNITY TO BUILD AND MAINTAIN A SAFER SAN ANTONIO.

PROGRAM INFORMATION

The Development Services Department is responsible for protecting the health, safety, and quality of life of the citizens of San Antonio through regulation of land and building development and through enforcement of property maintenance and quality of life related codes. The department seeks to facilitate an efficient and effective development process that supports economic development. These processes include granting authority to develop land, construct, and occupy buildings. More specifically, the department is responsible for rights determination, subdivision mapping/parcel addressing, zoning and subdivision administration, building code enforcement, contractor licensing and registration, landscaping, tree preservation, and sign regulation. Since City development involves partnerships with other City departments and outside agencies, the department seeks to facilitate the coordination of these reviews to provide responsive customer service throughout the development process. In addition to facilitating land and building development, the department manages programs to help ensure minimum quality of life standards on areas such as maintenance of property, dangerous structures, and graffiti. These programs are dedicated to results-oriented and community-driven service delivery to help make San Antonio a vibrant and inviting community where people desire to live, work, and play.

The department also provides administrative and technical support to boards and commissions that direct and review issues on land development, construction regulations, and property maintenance. These boards include the Building-Related and Fire Code Board of Appeals and Advisory Board, Board of Adjustment, Zoning Commission, Planning Commission, and Building Standards Board.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will be a safe and clean community.

- Protect the health, safety, and quality of life of the citizens of San Antonio.
  - Adopt the 2015 International Codes, to include updating the City's Energy Code.
  - Update the San Antonio Property Maintenance Code to align with other City-Adopted Codes.
  - Maximize the use of the Administrative Hearing Officer Program with Municipal Courts and create compliance assistance fund program to assist indigent property owners.
  - Add additional code violations to Tier 2 priorities based upon community input (e.g. garage sales and front yard parking).
  - Increase graffiti sites abated while continuing partnership with CPS graffiti abatement.
- Improve cycle time to provide services.
  - Monitor staff deployment to ensure resources meet the demand for Code Enforcement Services.
  - Continue to focus resources on key health, safety, and blight issues.
  - Continue to deliver monthly report cards for individual accountability of cycle time goals for Field Services and Plan Review.
  - Recognize staff when exceeding performance expectations.
  - Continue to focus on construction projects to reduce the total cycle time.
- Ensure consistency and quality of services provided.
  - Expand certification pay program to increase the percentage of staff with non-mandatory certifications.
  - Conduct two San Antonio Building Codes Academy (SABCA) events.
  - Expand quality control program to all technical positions in the department and perform monthly / quarterly quality control audits.

DEVELOPMENT SERVICES

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES (CONTINUED)

- Promote customer service philosophy to facilitate development and maintenance of property.
  - Continue monthly communication with Neighborhood Associations, to include improvements to information distribution and staff follow-up.
  - Conduct quarterly meetings with the Neighborhood Code Enforcement Task Force to partner with community leaders to develop solutions to key code enforcement issues.
  - Conduct regular meetings with key stakeholder groups: Development Process Task Force, Professional Engineers in Private Practice/American Institute of Architects, Greater San Antonio Builders Association, Associated Builders and Contractors, Inc., and Neighborhood Advisory Group.
  - Conduct customer satisfaction survey for Code Enforcement to gather feedback used towards service delivery improvements.
  - Publish two customer newsletters to provide relevant information to development and code enforcement audiences.

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

- Implement route optimization and customer notification of inspector arrival at job site.
- Select "State of the Art" land permitting and property maintenance system.
- Enhance Land Development Systems for Planned Unit Development, Master Development Plans, and Rights Determination.
- Pilot the use of tablets for Code Enforcement Officers in the field for quicker response and compliance.

City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.

- Enhance employee development.
  - Develop calendar of training programs to focus on (1) code knowledge, (2) customer service, (3) public integrity, (4) employee wellness, (5) organizational diversity, and (6) the City's Core Values.
  - Develop plan to institute certification pay program for Code Enforcement officers and investigators.
  - Hold monthly small group meetings with Director as an open forum for employees to identify and discuss any issues to enhance employee satisfaction.
  - Conduct mentorship program for employees.

DEVELOPMENT SERVICES

DEVELOPMENT SERVICES FUND
GENERAL FUND

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals & Objectives.

PERFORMANCE MEASURE RESULTS ✓ **Target Met** ⛔ **Target Not Met** ⓘ **Informational**

Development Services Division Performance Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Result	FY 2014 Status	FY 2015 Target
Calendar days to provide major plats technical review	19	20	20	✓	20
Business days to provide initial residential plan review	1	3	2	✓	3
Calendar days to provide complex commercial plan review	16	18	17	✓	18
Percent of building inspections performed as scheduled	97%	95%	99%	✓	95%

PERFORMANCE MEASURE RESULTS ✓ **Target Met** ⛔ **Target Not Met** ⓘ **Informational**

Code Enforcement Division Performance Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Result	FY 2014 Status	FY 2015 Target
Volunteers recruited annually for community wipeout events	2,142	2,500	2,627	✓	2,500
Turnaround time from initial call to cleanup of all graffiti on the public right-of-way	2	3	1	✓	3
Percent of Tier 1[1] and Tier 2[2] cases proactively identified	65%	50%	69%	✓	50%
Business days to respond to Tier 1 code complaint	2	2	1.4	✓	2
Business days to respond to Tier 2 code complaint	2	6	1.7	✓	6
Percent of Tier 1 and Tier 2 cases that comply within 45 days of initial investigation of code violation	89%	90%	95%	✓	90%

[1]Tier 1 calls for service include key health and safety issues including emergency demolitions, visual obstructions, unsecure vacant structures, overgrown lots and illegal dumping.

[2]Tier 2 calls for service include property uses and building maintenance issues, certificate of occupancy, and work without permit.

DEVELOPMENT SERVICES

DEVELOPMENT SERVICES FUND
GENERAL FUND

DEVELOPMENT SERVICES FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$13,860,332	$15,887,482	$15,797,547	$16,665,816
CONTRACTUAL SERVICES	996,520	1,129,536	1,140,910	1,602,725
COMMODITIES	252,738	303,075	297,078	311,272
SELF INSURANCE/OTHER	3,882,602	4,025,906	4,035,248	4,983,159
CAPITAL OUTLAY	257,407	206,556	225,290	101,634
TRANSFERS	3,444,036	4,829,079	4,596,683	9,113,755
TOTAL EXPENDITURES	**$22,693,635**	**$26,381,634**	**$26,092,756**	**$32,778,361**
Authorized Positions	**218**	**249**	**249**	**243**
Full-Time Equivalents	**218.00**	**249.00**	**249.00**	**243.00**

GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$7,312,906	$8,085,470	$8,063,532	$8,098,915
CONTRACTUAL SERVICES	1,731,852	1,623,315	1,678,174	1,683,391
COMMODITIES	234,312	332,171	264,468	301,416
SELF INSURANCE/OTHER	1,655,599	1,787,857	1,755,965	1,781,603
CAPITAL OUTLAY	5,169	0	29,229	0
TOTAL EXPENDITURES	**$10,939,838**	**$11,828,813**	**$11,791,368**	**$11,865,325**
Authorized Positions	**139**	**139**	**139**	**137**
Full-Time Equivalents	**139.00**	**139.00**	**139.00**	**137.00**

DEVELOPMENT SERVICES

DEVELOPMENT SERVICES FUND
GENERAL FUND

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2015	CITY MATCH
Community Development Block Grant	$187,749	$0	$0	$187,749	$0
TOTAL	**$187,749**	**$0**	**$0**	**$187,749**	**$0**

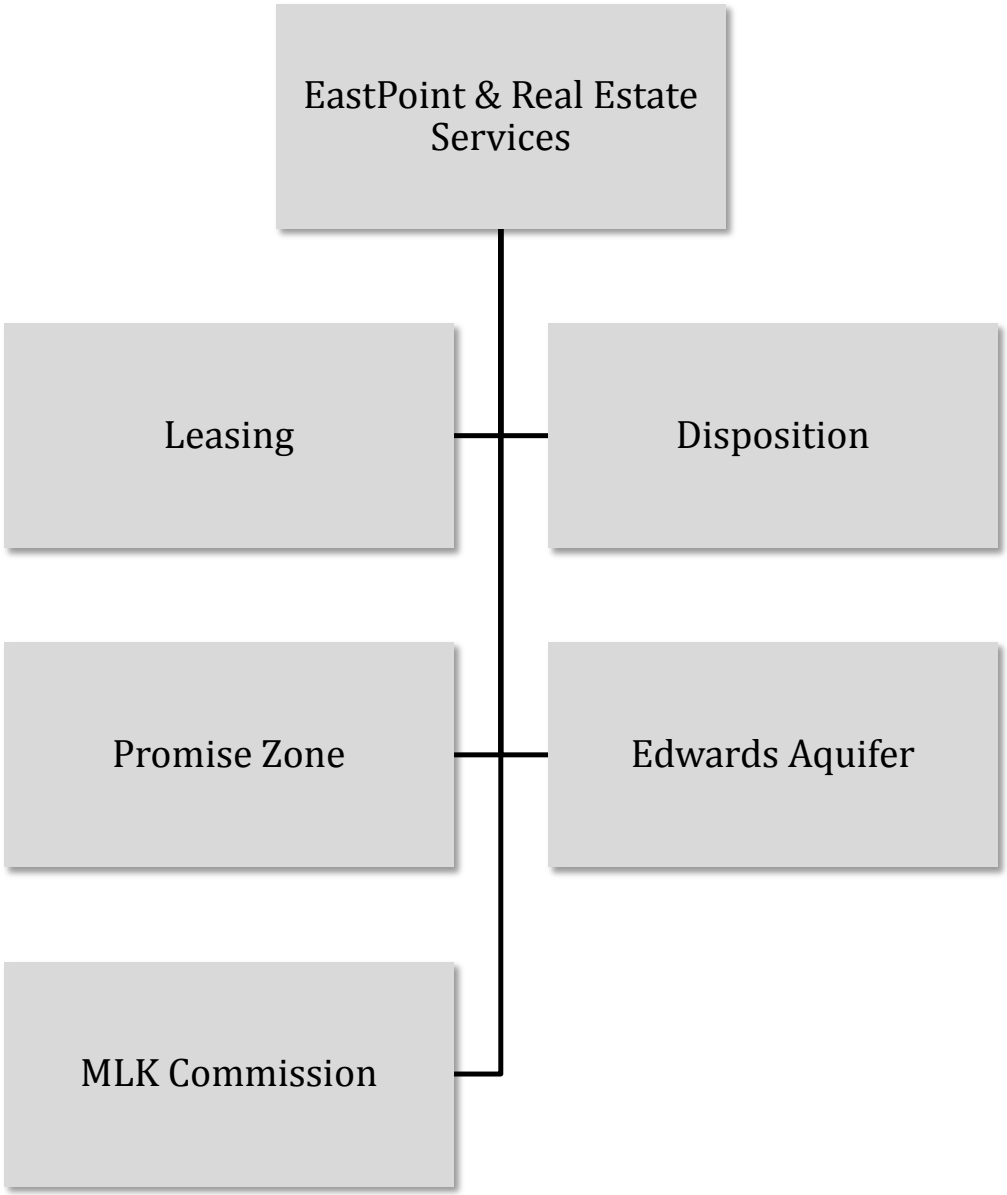
GRANT NAME: *Community Development Block Grant*

PROGRAM INFORMATION

The City of San Antonio was awarded a $187,749 grant in FY 2015 by the U.S. Department of Housing and Urban Development. This grant is for the enforcement of codes regarding vacant lots and premises that have been used for illegal dumping or are overgrown with vegetation creating conditions that are harmful to the health, safety, and welfare of the general public. Grant funds will provide for personnel expenses associated with identifying and addressing code violations in blighted CDBG-eligible neighborhoods.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$129,021	$187,749	$187,749
TOTAL FUNDING	**$129,021**	**$187,749**	**$187,749**
EXPENDITURES			
PERSONAL SERVICES	$129,021	$187,749	$187,749
TOTAL EXPENDITURES	**$129,021**	**$187,749**	**$187,749**
AUTHORIZED POSITIONS	**4**	**3**	**3**
FULL-TIME EQUIVALENTS	**4.00**	**3.00**	**3.00**

OFFICE OF EASTPOINT & REAL ESTATE SERVICES



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED FY 2015
General Fund	16	$1,661,335
Parks Development & Expansion - 2010 Venue Projects	0	305,933
Capital Projects	0	27,700,000
Total Funding	**16**	**$29,667,268**

OFFICE OF EASTPOINT & REAL ESTATE SERVICES

GENERAL FUND

MISSION STATEMENT

TO PROVIDE QUALITY REAL ESTATE SERVICES TO INTERNAL AND EXTERNAL CUSTOMERS AND FACILITATE REVITALIZATION OF THE EASTSIDE.

PROGRAM INFORMATION

The Office of EastPoint & Real Estate Services is responsible for coordinating implementation of the $54 million Choice Neighborhood Initiatives (CNI) managed by the San Antonio Housing Authority, Eastside Promise Neighborhood (EPN) initiative managed by the United Way of San Antonio and Bexar County, and the Promise Zoned designation. The Office of EastPoint and Real Estate Services is also responsible for managing most of the City real estate functions to include property disposition, leasing and asset management, and the Edwards Aquifer Protection Program.

The Office of EastPoint and Real Estate Services is organized into four divisions: Leasing, Disposition, Edwards Aquifer and Promise Zone.

- Leasing
  Utilizing asset management strategies appropriate for a municipal portfolio, the Leasing Division implements a plan of action designed to maximize the efficient use of existing real estate assets and when appropriate, to lease assets surplus to the City's use or acquire leasehold interest in property necessary for the City's operations.
- Dispositions
  The Disposition Division is responsible for declaring properties surplus and disposing of properties in accordance with City and State Local Government Codes. Its activities include disposition of surplus properties, street and alley closures, license agreements, permits, joint use agreements and granting and releasing easements.
- Edwards Aquifer Protection Program
  The Edwards Aquifer Division is charged with managing the Proposition I program by acquiring property interest over the re-charge and contribution zones of the Edwards Aquifer for the protection of the City's water quality and quantity. It is also responsible for monitoring the conservation easements and serves as staff to the City Council appointed Conservation Advisory Board.
- Promise Zone
  The Eastside Promise Zone (EPZ) is a federal initiative managed by the City of San Antonio' s EastPoint/Promise Zone Division, in partnership with the United Way of San Antonio and Bexar County, the San Antonio Housing Authority, San Antonio for Growth on the Eastside (SAGE), and SA2020. Support partners include San Antonio Independent School District (SAISD), Judson Independent School District (JISD), St. Philip's College and private sector businesses, employers and investors. The City, its partners and businesses that invest in the EPZ are eligible for specialized technical assistance on federal grant applications, preference points on City certified federal grant applications, and employer tax incentives/credits for hiring and creating jobs in the EPZ, pending congressional approval.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

- Support City departments and external clients by providing quality services and customer satisfaction in an effective and efficient manner as it related to the managing of the City's lease agreements.
- Generate revenue through the disposition of City-owned real estate assets.
- Create a online database of real owned property for internal and external users.

City-Wide Goal: San Antonio will be a safe and clean community.

- Acquire property interests for the City's voter-supported Proposition One aquifer protection initiative and ensure that at least 85% of the program conservation easements do not have identified easement violations.
- Work with the Parks and Recreation Department to manage and maintain the sales tax funded Edwards Aquifer Protection Program.

OFFICE OF EASTPOINT & REAL ESTATE SERVICES

GENERAL FUND

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES (CONTINUED)

City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

- Collaborate with eastside partners to ensure the success of EastPoint, including meeting the funding commitment of $19.5M to the San Antonio Housing Authority.
- Host community level engagement events related to the six Promise Zone goals of job creation, economic activity, education, private investment, crime, and poverty/housing.
- Collaborate with SAPD, ACS, Code Enforcement and the community to reduce violent crime and improve overall safety for EastPoint and the Promise Zone.

City-Wide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to ensure a sustainable and attractive community.

- Host biannual job readiness workshops, job fairs, lenders workshops, real estate investor seminars and other informational events for Promise Zone residents, community leaders and private investors.

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals & Objectives.

PERFORMANCE MEASURE RESULTS ✓ **Target Met** ⛔ **Target Not Met** ⓘ **Informational**

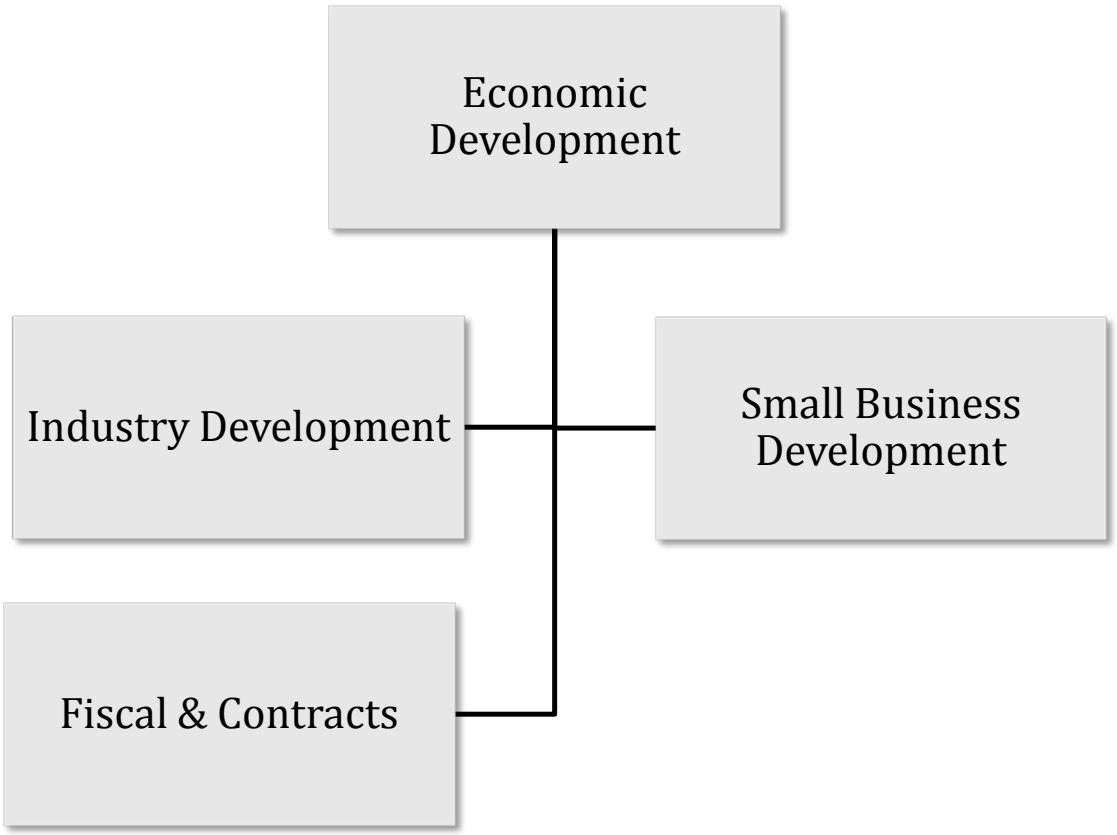
Performance Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Result	FY 2014 Status	FY 2015 Target
Acres protected under Edwards Aquifer Protection Program	12,831	15,000	16,866	✓	10,000

GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	N/A	N/A	N/A	$1,456,552
CONTRACTUAL SERVICES	N/A	N/A	N/A	102,230
COMMODITIES	N/A	N/A	N/A	4,771
SELF INSURANCE/OTHER	N/A	N/A	N/A	96,665
CAPITAL OUTLAY	N/A	N/A	N/A	1,117
TOTAL EXPENDITURES	**$0**	**$0**	**$0**	**$1,661,335**
Authorized Positions	**N/A**	**N/A**	**N/A**	**16**
Full-Time Equivalents	**N/A**	**N/A**	**N/A**	**16.00**


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

ECONOMIC DEVELOPMENT



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED FY 2015
General Fund	27	$3,358,134
Economic Development Incentive Fund	0	1,653,153
Delegate Agencies - Workforce Development	0	2,468,163
Total Funding	**27**	**$7,479,450**

ECONOMIC DEVELOPMENT

GENERAL FUND
ECONOMIC DEVELOPMENT INCENTIVE FUND
STARBRIGHT INDUSTRIAL DEVELOPMENT CORPORATION FUND

MISSION STATEMENT

TO FOSTER ECONOMIC GROWTH, THROUGH COLLABORATION AND INNOVATION, FOR THE CONTINUED PROSPERITY OF OUR COMMUNITIES.

PROGRAM INFORMATION

San Antonio enjoys a diverse industry portfolio that continues to strengthen and build upon the city's historic economic base. Once primarily steeped in military and hospitality industry investment, more diverse industry strengths have emerged in recent years, making San Antonio one of the most recession resistant economies in the country. The Economic Development Department seeks to create a globally competitive and internationally connected environment that supports entrepreneurs and businesses of all sizes toward investment and job creation.

The Economic Development Department focuses on the core functions of industry, international, and small business development.

- The Office of the Director provides overall strategic, administrative, and programmatic direction and oversight.
- Working in partnership with the San Antonio Economic Development Foundation and other economic development stakeholders, the Industry Development Division focuses on domestic and international recruitment, retention, and expansion of targeted industry businesses, as well as strategic equity investments in innovative companies and institutions. The Industry Development Division also coordinates workforce development activities on behalf of the City and facilitates economic research and public policy analysis to provide timely, insightful information to policymakers, businesses, and community leaders.
- The International Business Development Division works to develop and deepen economic relationships between San Antonio and foreign markets. The division works with the Free Trade Alliance to coordinate the San Antonio Export Assistance Team (SEAT), which helps local companies grow by expanding sales of their products internationally. The International Business Division also works with the Economic Development Foundation and other community partners to attract investment into the city from foreign companies. They actively market the city as a prime business location through the international trade missions and one-on-one meetings with companies looking to expand in the U.S.
- The Small Business Office administers the implementation of the Small Business Economic Development Advocacy (SBEDA) Ordinance, which leverages the City's purchasing power to grow small, minority, and women-owned businesses. The Small Business Office assists in identifying City contract opportunities, and works in partnership with the South Central Texas Regional Certification Agency (SCTRCA) in identifying businesses that are eligible for the benefits of the SBEDA Program. The Small Business Office also includes a Small Business Liaison, located at the Development and Business Services Center, who provides business start-up information and assistance with City license and permit requirements.
- The Fiscal and Contracts Division provides comprehensive oversight and support of fiscal, budgetary, and personnel operations. This division also ensures compliance on tax abatement, grant, and delegate agency contracts.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.

- Support the creation and/or retention of quality jobs and capital investment.
  - Develop, implement, and monitor the FY 2015 San Antonio Economic Development Foundation Action Plan to ensure an alignment with SA2020 economic development goals and development of a community-wide strategic plan, the continued execution of a robust business retention and expansion program, and a renewed focus on international business development.

ECONOMIC DEVELOPMENT

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES (CONTINUED)

- Administer and utilize the Economic Development Incentive Fund (EDIF) and other available incentive programs to attract investment and create/retain jobs in targeted industries that not only meet the living wage standard, but create high-wage job opportunities for San Antonio citizens.
- Identify strategic investments in the commercialization of innovation-based economic development projects through the Council-created San Antonio Economic Development Corporation (SAEDC).
- Provide assessment and assistance to San Antonio community businesses and organizations to expand their sales base or reach into foreign markets, leveraging existing relationships.

♦ Facilitate Small Business Development and Growth.

- Implement a one-stop small business resource clearinghouse which emphasizes the development of an entrepreneurial mindset that connects, cultivates, and coordinates available resources for small businesses.
- Provide business counseling to assist individuals who are interested in starting or expanding a business and need assistance with municipal regulatory issues.
- Implement systems and satisfy requirements set forth in the SBEDA Ordinance.
- Educate and provide technical assistance in order to promote small business competition on City contracts.

ECONOMIC DEVELOPMENT

GENERAL FUND
ECONOMIC DEVELOPMENT INCENTIVE FUND
STARBRIGHT INDUSTRIAL DEVELOPMENT CORPORATION FUND

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals & Objectives.

PERFORMANCE MEASURE RESULTS ✓ Target Met ⛔ Target Not Met ⓘ Informational

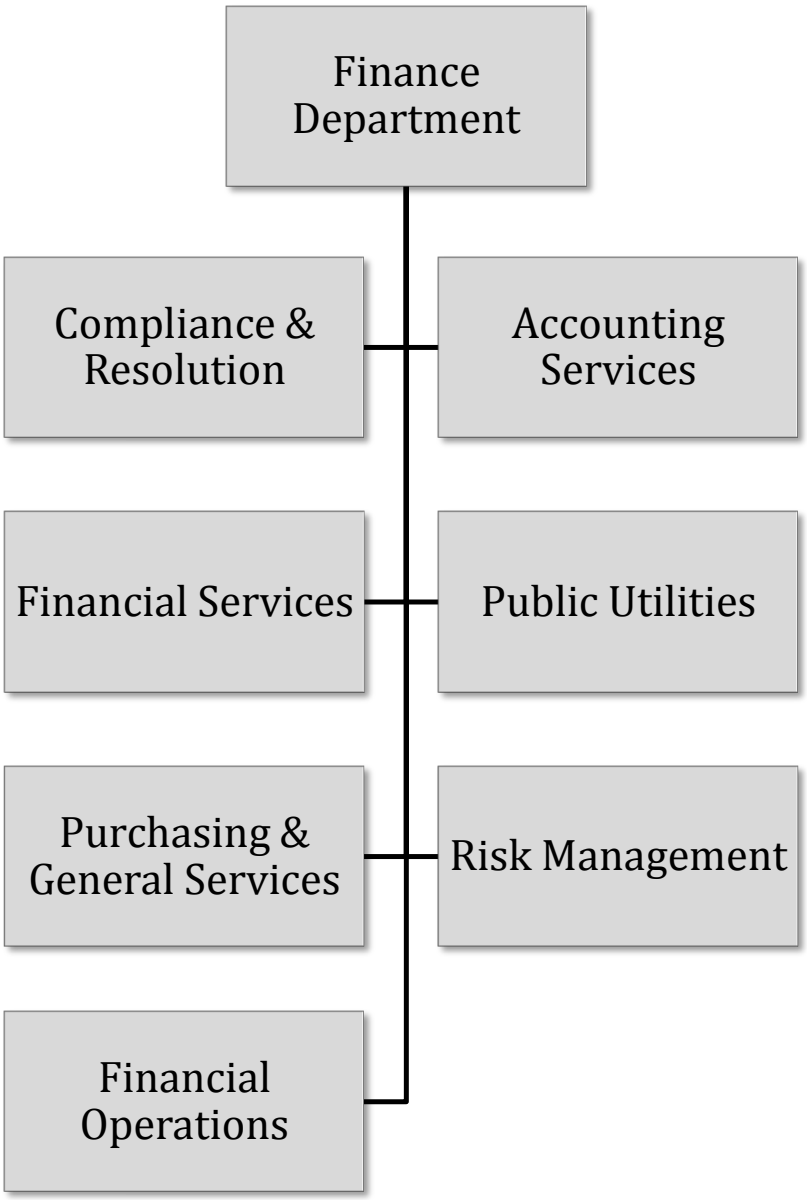
Performance Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Result	FY 2014 Status	FY 2015 Target
Total corporate investment	$302 M	$250 M	$584 M	✓	$250 M
Jobs created and retained by project coordination, economic development incentives, and contracted services by the San Antonio Economic Development Foundation	3,632	3,630	3,709	✓	3,600
Percentage of dollars paid to Minority/Women Owned Businesses within the San Antonio Metropolitan Statistical Area for contracts to which the SBEDA program was applied	28%	25%	27%	✓	25%
Small businesses enrolled in the Bonding Assistance and Mentor Protégé Program	90	115	91	⛔	90

GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$1,909,167	$2,138,442	$2,110,416	$2,307,353
CONTRACTUAL SERVICES	336,459	932,612	932,092	815,612
COMMODITIES	54,665	87,949	86,727	86,349
SELF INSURANCE/OTHER	96,840	108,463	111,262	148,820
CAPITAL OUTLAY	2,746	1,800	4,331	0
TOTAL EXPENDITURES	**$2,399,877**	**$3,269,266**	**$3,244,828**	**$3,358,134**
Authorized Positions	**25**	**27**	**27**	**27**
Full-Time Equivalents	**25.00**	**27.00**	**27.00**	**27.00**

ECONOMIC DEVELOPMENT INCENTIVE FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
CONTRACTUAL SERVICES	$3,925,000	$1,659,016	$1,659,016	$1,653,153
TOTAL EXPENDITURES	**$3,925,000**	**$1,659,016**	**$1,659,016**	**$1,653,153**
Authorized Positions	**0**	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**	**0.00**



FINANCE

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED FY 2015
General Fund	105	$10,444,081
Purchasing & General Services Fund	39	5,754,421
Self-Insurance Liability Fund	11	8,521,783
Self-Insurance Workers' Compensation Fund	12	14,248,093
Total Funding	**167**	**$38,968,378**

FINANCE

GENERAL FUND
PURCHASING & GENERAL SERVICES FUND

MISSION STATEMENT

MANAGING THE CITY'S FINANCIAL RESOURCES TODAY FOR A BETTER TOMORROW.

PROGRAM INFORMATION

The Department of Finance oversees the operational and capital finances of a $2.4 billion municipal corporation and manages the City's financial assets and resources in accordance with the goals established by City Council, the City Manager, and in compliance with applicable laws, principles, rules, and regulations promulgated by regulatory agencies of municipal finance. The Finance Department is also responsible for standardization of processes enterprise wide in areas of finance/budget, procurement, time administration, and safety.

The Department is organized into six areas: Accounting Services, Financial Services, Public Utilities, Compliance & Resolution, Purchasing & General Services, and Risk Management.

- Accounting Services supports all City departments both centrally and through the usage of Shared Services to manage and control time and attendance; payroll; accounts payable; general ledger; grants; capital projects; fixed assets; financial reporting; accounts receivable; self-insurance; and fiscal administration. Accounting Services is also responsible for the development, maintenance, and administration of the City's accounting system, preparation of the City's Comprehensive Annual Financial Report (CAFR), Single Audit Reports and other periodic financial reports as well as the implementation and maintenance of accounting controls over the City's financial resources.
- Financial Services manages the City's debt, banking services, and investment portfolio as well as the City's cash collection activities and ad valorem tax administration. Strict adherence to conservative financial management has allowed the City to meet its financing needs while at the same time maintaining its strong ratings. On its general obligation debt, the City is rated "AAA", "Aaa", and "AAA" by Standard & Poor's Ratings Services, a Standard & Poor's Financial Services LLC business ("S&P"), Moody's Investors Service, Inc. ("Moody's"), and Fitch Ratings ("Fitch"), respectively.
- Public Utilities provides regulatory oversight of the City-owned utilities City Public Service Energy (CPS) and the San Antonio Water System (SAWS) and telecommunications and other utility companies operating within the City of San Antonio. Oversight includes review of debt transactions, rates, and the development of policies relating to CPS and SAWS. Public Utilities monitors compliance with state and federal laws, regulations, and monitors and performs analysis of pertinent state and federal legislation and proposed regulations.
- Compliance & Resolution ensures compliance of the City's Hotel Occupancy Tax (HOT) and licensing, including Credit Access Business Payday & Title loan, liquor and coin stamp licenses. The section also conducts program and progress reviews to improve the City's business operations and delivery of services.
- Purchasing & General Services provides support services to other City departments. Responsibilities include centralized procurement of services; supplies and equipment for all City activities; assistance with preparation of professional service contracts; printing and reproduction services and mail services.
- Risk Management oversees the Workers' Compensation, Liability and Safety Programs. The Workers' Compensation Program ensures the compliance with applicable statutes and regulations dealing with employee injuries or illnesses in the course and scope of employment, monitoring the activities of the Third Party Administrator, and monitoring the Modified Work Assignment Program. The Liability Program investigates and pays third-party claims, handles the subrogation activities for the City and procures commercial insurance to protect the City's assets and provides to departments recommendations to contractually transfer risk to vendors. The Safety Program works to eliminate, reduce or otherwise mitigate the City's exposure to loss resulting from occupational injuries/illnesses, vehicles accidents, third party liability claims and property loss.

FINANCE

GENERAL FUND
PURCHASING & GENERAL SERVICES FUND

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

- Continue comprehensive review, analysis and evaluation of debt management, portfolio investment management and banking services.
  - Evaluate investment and financing opportunities in order to generate revenue, reduce costs and/or refinance existing debt to achieve interest savings.
- Procure products and services with maximum opportunities for small, minority and women-owned businesses, in accordance with City Council policies.
  - Increase opportunities for participation in the Small Business Economic Development Advisory Program and achieve City's goals for awarding contracts to underutilized businesses.
- Support City departments by providing high quality printing and mail services in an efficient, convenient, and cost-effective manner while providing the highest level of customer service.
- Undertake projects and programs to continually improve the Finance Department's technology systems, processes and policies in order to better serve citizens, vendors and other customers as well as other COSA departments.
  - Implement SAP-integrated time collection system (Kaba) to be used across the organization.
  - Implement an Enterprise Point-of-Sales/Reservation-Registration System that enables COSA to deliver services more efficiently to citizens.
  - Implement AP Invoice Modernization efforts for invoice processing improvements including OCR.
  - Support the operations of the San Antonio eProcurement System (SAePS) while continuing to enhance its functionality to better serve vendors and departments.
- Ensure compliance with HOT collections, alcoholic beverage and coin-operated amusement machine license renewals, and permit requirements for all applicable businesses through on-site inspections.
  - Monitor HOT reports and conduct inspections and training of hoteliers as necessary.
  - Monitor alcoholic beverage license renewals and conduct on site inspections and issue warning citations as applicable.
  - Conduct no-notice inspections of coin-operated amusement machines.
- Proactively monitor the financial performance and programs of the Workers' Compensation and Liability Fund.
  - Ensure the City provides compensation for only claims for which it is responsible.
  - Administer Risk Management contracts and ensure delivery of all contracted services.
  - Increase the effectiveness of the Modified Work Assignment Program.
  - Aggressively subrogate and pursue all potential recoveries from negligent third parties.
  - Evaluate contract-related exposures and "transfer" those exposures via recommended insurance requirements to vendor.
- Develop and implement strategies to reduce and/or eliminate conditions which could result in loss or harm to personnel, property and financial resources of the City.
  - Increase safety awareness through various safety related training opportunities.
  - Enhance integration of Safety and Loss Prevention efforts within departments such as, implementation of root cause analysis on accidents.

FINANCE

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES (CONTINUED)

City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.

- Enhance the quality and efficiency by which financial and accounting services are delivered to the citizens, City departments, outside governmental agencies, and vendors.
  - Provide timely and accurate financial reports (CAFR, Single Audits, Continuing Disclosure, Bond Disclosure and Investment Reports).
  - Provide operating departments with accurate and timely financial reporting over operating, capital and grant funding for decision making purposes.
  - Monitor that financial transactions (payroll, disbursements, receivables, revenues, and capital outlay/assets) are accurate, complete and properly presented.
  - Provide timely and consistent training across the city to standardize controls, processes and enforce best practices.
- Exercise regulatory/financial oversight over the City-owned utilities, CPS and SAWS.
  - Review and provide recommendations on proposed rate adjustments.
  - Review and provide recommendations on proposed debt transactions.
  - Coordinate other financial and utility matters.
  - Coordinate the development of policies related to the ownership of the utilities by the City.
- Procure products and services at the best price, value, and quality in a timely fashion in accordance with City Council policies.
  - Review and reengineer procurement and contract processes.
  - Provide training to City staff regarding purchasing and contracting policies.
  - Conduct business review and validation of procurement technology.
  - Promote and foster centralized shared contract services to achieve efficiency and improve consistency and quality in supporting contracting needs of client departments.
- Monitor proposed federal and state legislation and/or agency rule making to include filing written comments and providing oral testimony.
- Ensure Compliance with the Texas Workers' Compensation Act.
  - Continue to train departmental representatives on the requirements, guidelines and benefits of the Texas Workers' Compensation Act.
- Ensure that the City's Third Party Administrator properly investigates and manages liability claims and lawsuits against the City.

FINANCE

GENERAL FUND
PURCHASING & GENERAL SERVICES FUND

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals & Objectives.

PERFORMANCE MEASURE RESULTS ✓ Target Met ⛔ Target Not Met ⓘ Informational

Performance Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Result	FY 2014 Status	FY 2015 Target
Achieve payment to vendors within terms	81%	80%	80%	✓	80%
Average number of days to collect payment	18	30	17	✓	30
Percentage of electronic catalog spent	N/A	N/A	N/A	N/A	72%*

*72% assumes a third party implementing catalogs for 4 months.

GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$7,135,717	$7,547,177	$7,509,744	$8,555,130
CONTRACTUAL SERVICES	194,876	181,980	209,558	193,078
COMMODITIES	36,651	42,407	38,880	34,715
SELF INSURANCE/OTHER	508,146	395,000	395,867	1,661,158
CAPITAL OUTLAY	39,839	0	180	0
TOTAL EXPENDITURES	**$7,915,229**	**$8,166,564**	**$8,154,229**	**$10,444,081**
Authorized Positions	**97**	**96**	**96**	**105**
Full-Time Equivalents	**97.00**	**96.00**	**96.00**	**105.00**

PURCHASING & GENERAL SERVICES FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$2,913,653	$3,272,606	$3,138,976	$2,945,300
CONTRACTUAL SERVICES	631,148	527,655	654,872	653,145
COMMODITIES	17,047	15,999	20,941	15,999
SELF INSURANCE/OTHER	359,179	366,369	362,577	1,103,676
CAPITAL OUTLAY	6,900	11,972	17,195	0
COMMODITIES FOR RESALE	724,552	860,685	860,685	860,685
TRANSFERS	129,836	129,836	129,836	175,616
TOTAL EXPENDITURES	**$4,782,315**	**$5,185,122**	**$5,185,082**	**$5,754,421**
Authorized Positions	**46**	**44**	**44**	**39**
Full-Time Equivalents	**46.00**	**44.00**	**44.00**	**39.00**

FINANCE

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals & Objectives.

PERFORMANCE MEASURE RESULTS ✓ **Target Met** ⛔ **Target Not Met** ⓘ **Informational**

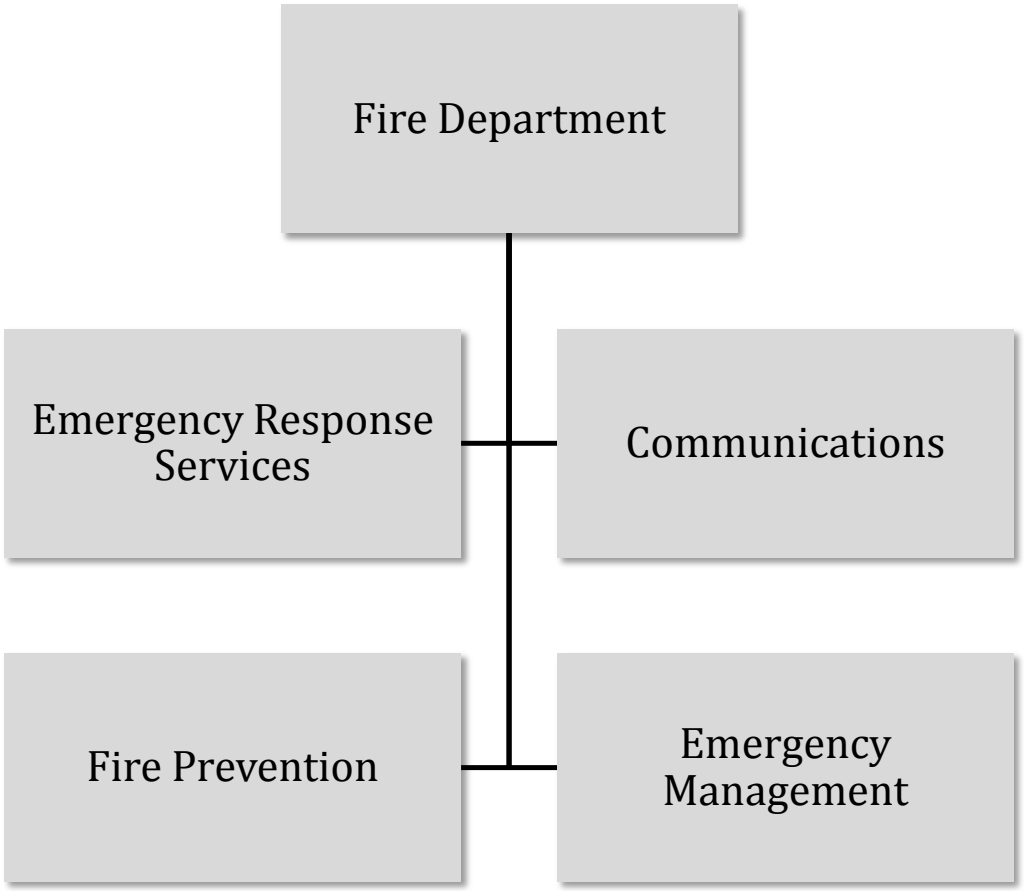
Performance Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Result	FY 2014 Status	FY 2015 Target
Percentage of recovery of City damages	N/A	N/A	N/A	N/A	75%
Average cost of a workers' compensation claim	N/A	N/A	N/A	N/A	4,104
City's incident rate	N/A	N/A	N/A	N/A	11.24
Reduce workers' compensation claims payments	N/A	8,170,258	7,902,911	⛔	N/A

SELF-INSURANCE LIABILITY FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
ADMINISTRATION- CITY	$576,062	$654,390	$623,627	$982,351
ADMINISTRATION- CONTRACTS	820,918	806,548	806,548	305,590
CLAIMS- INSURANCE	1,345,657	6,410,104	3,987,220	5,207,675
PREMIUMS- EXCESS LIABILITY	2,275,932	1,959,658	1,607,599	1,627,069
TRANSFERS	431,596	431,596	435,574	399,098
TOTAL EXPENDITURES	**$5,450,165**	**$10,262,296**	**$7,460,568**	**$8,521,783**
Authorized Positions	**7**	**7**	**7**	**11**
Full-Time Equivalents	**7.00**	**7.00**	**7.00**	**11.00**

SELF-INSURANCE WORKERS COMP FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
ADMINISTRATION- CITY	$1,716,857	$1,806,654	$1,777,725	$1,726,228
ADMINISTRATION- CONTRACTS	1,050,784	1,151,927	1,089,120	1,185,677
PREMIUMS- EXCESS LIABILITY	98,728	0	0	0
CLAIMS- INSURANCE	9,300,954	13,235,967	10,377,393	10,837,696
TRANSFERS	496,884	496,884	476,472	498,492
TOTAL EXPENDITURES	**$12,664,207**	**$16,691,432**	**$13,720,710**	**$14,248,093**
Authorized Positions	**16**	**16**	**16**	**12**
Full-Time Equivalents	**16.00**	**16.00**	**16.00**	**12.00**



FIRE

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED FY 2015
General Fund	1,774	$276,269,449
Grants	8	1,480,723
Total Funding	**1,782**	**$277,750,172**

FIRE

GENERAL FUND

MISSION STATEMENT

TO PROVIDE THE HIGHEST LEVEL OF PROFESSIONAL SERVICE TO THE PUBLIC BY PROTECTING LIVES, PROPERTY, AND THE ENVIRONMENT WHILE PROVIDING LIFE SAFETY COMMUNITY EDUCATION.

PROGRAM INFORMATION

The Fire Department provides fire prevention, fire suppression, emergency medical services, emergency management, and rescue services to the public. The department conducts inspections for building safety, issues permits, investigates fires of suspicious nature, maintains firefighting apparatus and equipment, receives and dispatches calls for fire and medical services, trains departmental personnel, conducts community education, and coordinates the homeland security/emergency preparedness efforts of the City.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will be a safe and clean community.

- To provide for the safety and welfare of all Fire Department Personnel.
  - By implementing a mandatory wellness program that is based upon the International Association of Firefighters/International Association of Fire Chief's Fire Service Joint Labor Management Wellness-Fitness Initiative.
  - By providing a Safety Division responsible for the safety and welfare of personnel both on or off the incident scene.
  - By providing accident and injury trend analysis.
  - By providing state of the art apparatus and equipment.
  - By providing personal, protective clothing and gear to each firefighter.
  - By providing extensive training to Fire Department Personnel, including Firefighters, Paramedics and Dispatchers.
- To ensure appropriate levels of staffing in order to provide for the safety of the community and Firefighters.
  - By maintaining 4-person staffing on all Engines, Ladders, Platforms and Trucks.
  - By providing 10-person staffing at Communications, affording us to actively monitor fire ground tactical channels for safety and provide direct communication with the incident commander.
  - By continuing effective applicant processing in order to fill vacant positions quickly, while maintaining the Department's high standards of selecting applicants during the hiring process.
  - By remaining deeply committed to the maintenance of a highly qualified, motivated and diverse work force that reflects the demographic makeup of the community.
- To provide for the safety and welfare of the community through educational and code enforcement efforts.
  - By inspecting buildings to detect and eliminate fire and safety hazards.
  - By educating the public on fire safety and emergency preparedness.
  - By intervening in the fire-setting behavior of children.
  - By actively participating in community service programs.
  - By promoting and participating in preventive and health-based community outreach programs that include, but are not limited to: bicycle helmet use and safety, stroke awareness, and CPR class sessions for adults and elementary-aged students.
  - By implementing the San Antonio Flood Emergency (SAFE) Program.
- To reduce emergency response times.
  - By adding and strategically locating fire fighting companies and Emergency Medical Service (EMS) units.
  - By using technology and procedural changes to lower call processing, turnout and travel times.
  - By working closely with all City departments to prepare for increased service demands in new and expanding areas.
  - By developing and implementing programs designed to reduce Advance Life Support (ALS) response times and increase ALS availability such as the Fire ALS Program and the Fire Medical Response Program.
  - By evaluating and adjusting Fire Department dispatch and deployment practices.
- To focus on long range planning in order to ensure that the highest possible level of Fire and EMS services are provided to the citizens of our community.
  - By continuing to address the Department's future needs through a Master/Strategic planning process.

FIRE

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES (CONTINUED)

- By continuously progressing towards achieving the Department's vision to be a service-driven nationally recognized

- To provide homeland security response capabilities.
  - By evaluating and enhancing Weapons of Mass Destruction (WMD) response capabilities.
  - By educating, training, and equipping response personnel to respond effectively to isolated and widespread emergencies.
  - By implementing and planning the coordination of homeland security efforts with local, regional, state, and federal agencies.
  - By working with mutual aid partners on a routine basis to develop safe and effective multi-jurisdictional response procedures, communication procedures and operational practices.

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

- To enhance Operational and Service capabilities.
  - By seeking outside resources through grants, foundations, and other governmental agencies.
  - By creating community based programs to deliver quality city/emergency/fire services.
- To enhance the Department's facilities and equipment.
  - By continuing a facility maintenance program that provides for preventive and routine maintenance, as well as station renovation, and station replacement in order to reduce maintenance costs.
  - By replacing and maintaining support vehicles and supplies through the optimization of information management systems.
- To improve department operations by enhancing efficiency and employee performance.
  - By utilizing civilian support staff to optimize productivity of uniform staff.
  - By finding innovative ways to apply new and existing technology.
  - By routinely creating, reviewing, and revising emergency procedures.
  - By providing high quality training to department personnel.
  - By providing consistent high quality supervision, direction and control to department personnel.
  - By establishing performance standards and preparing employees to be successful in attaining and maintaining exceptional performance levels.

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals & Objectives.

PERFORMANCE MEASURE RESULTS ✓ **Target Met** ⛔ **Target Not Met** ⓘ **Informational**

Performance Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Result	FY 2014 Status	FY 2015 Target
Fire response time (medical, fire, and other assistance calls)	7:50	7:42	7:56	⛔	7:55
Structure fires per 1,000 residents	0.62	0.70	0.58	ⓘ	N/A
Medical incidents per 1,000 residents	101.63	95.00	101.77	ⓘ	N/A
Total fire department incidents	167,870	169,500	168,769	ⓘ	170,991
Total unit responses (Fire and EMS combined)	308,496	306,750	308,806	ⓘ	312,487

FIRE

GENERAL FUND

GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$213,847,630	$224,112,788	$224,112,788	$231,800,544
CONTRACTUAL SERVICES	8,015,507	9,399,317	9,399,317	9,681,243
COMMODITIES	6,585,992	5,182,662	5,182,662	5,514,292
SELF INSURANCE/OTHER	25,064,365	25,399,119	25,399,119	27,532,751
CAPITAL OUTLAY	929,196	81,262	81,262	1,706,322
TRANSFERS	116,117	33,213	33,213	34,297
TOTAL EXPENDITURES	**$254,558,807**	**$264,208,361**	**$264,208,361**	**$276,269,449**
Authorized Positions	**1780**	**1783**	**1783**	**1774**
Full-Time Equivalents	**1780.00**	**1783.00**	**1783.00**	**1774.00**

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2015	CITY MATCH
State Homeland Security Grant Program - 2013	$11,102	$0	$0	$11,102	$0
State Homeland Security Grant Program - 2014	437,278	0	0	437,278	0
Urban Area Security Initiative - 2014	800,000	0	0	800,000	0
Emergency Management Performance Grant - 2015	232,343	0	0	232,343	232,343
TOTAL	**$1,480,723**	**$0**	**$0**	**$1,480,723**	**$232,343**

GRANT NAME: *State Homeland Security Program (SHSP) Grant - 2013*

PROGRAM INFORMATION

The State Homeland Security Program (SHSP) grant consists of federal funds administered by the Federal Emergency Management Agency Grant Programs Directorate and the Department of Homeland Security. Funds from this grant will provide first responder equipment supplies, pharmaceuticals and training to several pertinent City departments to participate in National efforts to combat terrorism, in particular, the use of Weapons of Mass Destruction. In 2008, the Law Enforcement Terrorism Protection Program (LETPP) was consolidated with this grant program with the requirement that 25% of the total funding be utilized to support law enforcement activities. The grant period is September 2013 through June 2015.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Emergency Management Agency & the Department of Homeland Security	$29,807	$864,610	$11,102
TOTAL FUNDING	**$29,807**	**$864,610**	**$11,102**
EXPENDITURES			
PERSONAL SERVICES	$29,807	$864,610	$11,102
TOTAL EXPENDITURES	**$29,807**	**$864,610**	**$11,102**

FIRE

GRANT NAME: *State Homeland Security Program (SHSP) Grant - 2014*

PROGRAM INFORMATION

The State Homeland Security Program (SHSP) grant consists of federal funds administered by the Federal Emergency Management Agency Grant Programs Directorate and the Department of Homeland Security. Funds from this grant will provide first responder training to several pertinent City departments to participate in National efforts to combat terrorism, in particular, the use of Weapons of Mass Destruction. The grant period is September 2014 through January 2016.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Emergency Management Agency & the Department of Homeland Security	$0	$0	$437,278
TOTAL FUNDING	**$0**	**$0**	**$437,278**
EXPENDITURES			
PERSONAL SERVICES	$0	$0	$243,783
OTHER EXPENDITURES	0	0	93,495
CAPITAL OUTLAY	0	0	100,000
TOTAL EXPENDITURES	**$0**	**$0**	**$437,278**

GRANT NAME: *Urban Area Security Initiative - 2014*

PROGRAM INFORMATION

The Urban Area Security Initiative (UASI) grant consists of federal funds administered by the Federal Emergency Management Agency Grant Programs Directorate and the Department of Homeland Security. The UASI grant program is designed to provide multi-jurisdictional/multi-discipline funding to support Homeland Security Presidential Directives. This grant will provide funding for emergency management activities to include preparedness, mitigation, response, and recovery. The grant period is September 2012 through June 2016.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$52,773	$800,000
TOTAL FUNDING	**$0**	**$52,773**	**$800,000**
EXPENDITURES			
PERSONAL SERVICES	$0	$35,341	$132,155
CONTRACTUAL SERVICES	0	385	64,600
COMMODITIES	0	5,940	233,845
OTHER EXPENDITURES	0	11,107	3,000
CAPITAL OUTLAY	0	0	366,400
TOTAL EXPENDITURES	**$0**	**$52,773**	**$800,000**
AUTHORIZED POSITIONS	**0**	**0**	**5**
FULL-TIME EQUIVALENTS	**0.00**	**0.00**	**5.00**

FIRE

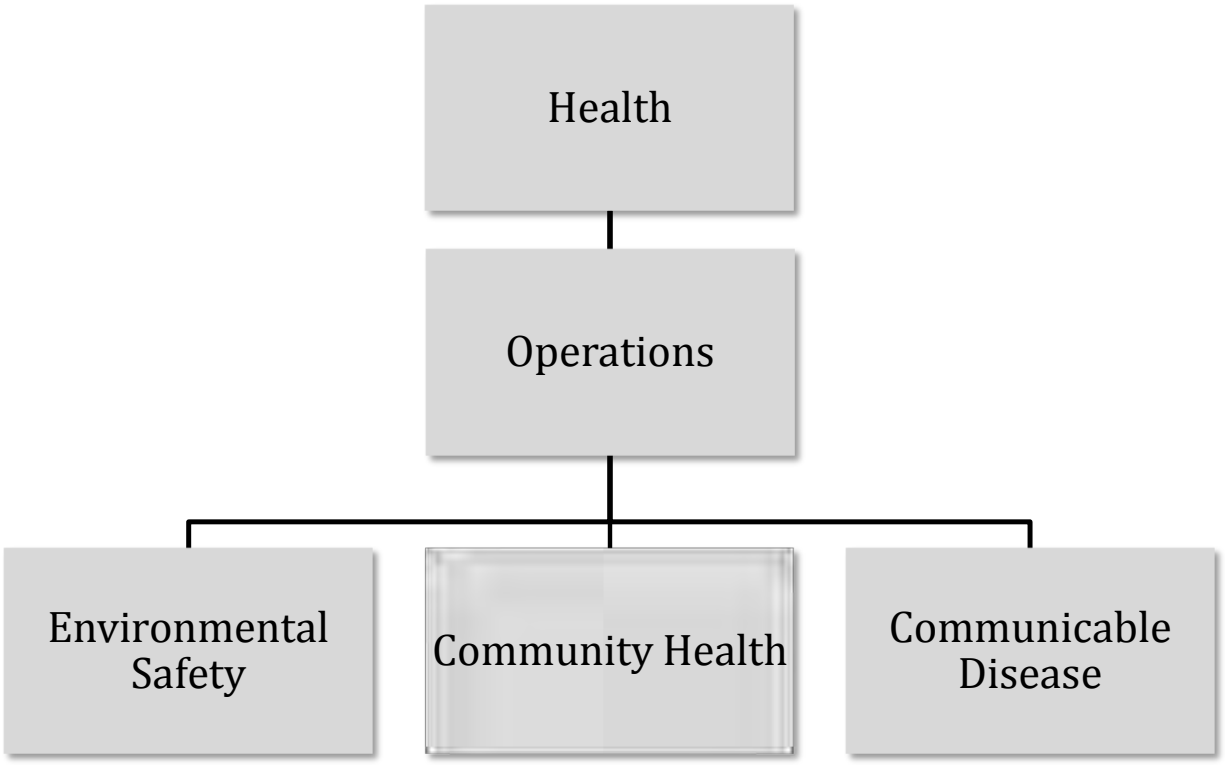
GENERAL FUND

GRANT NAME: *Emergency Management Performance Grant - 2015*

PROGRAM INFORMATION

The Emergency Management Performance Grant is a federal grant administered by the Texas Division of Emergency Management to support operational cost of San Antonio Office of Emergency Management (SAOEM). The SAOEM is responsible for the City's emergency planning efforts, which includes natural, man-made, and technological disasters, and acts of terrorists involving weapons of mass destruction. These planning efforts are accomplished through the development, review and continual updating of twenty-two written functional annexes and one basic emergency response plan. These activities require extensive and ongoing coordination with most City departments, state and federal offices, and outside agencies to provide the expert planning efforts required of a major city. The grant period is October 2014 through September 2015.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Emergency Management Agency & the Department of Homeland Security	$0	$0	$232,343
CITY - City Funding Source	0	0	232,343
TOTAL FUNDING	**$0**	**$0**	**$464,686**
EXPENDITURES			
PERSONAL SERVICES	$0	$0	$464,686
TOTAL EXPENDITURES	**$0**	**$0**	**$464,686**
AUTHORIZED POSITIONS	**0**	**0**	**3**
FULL-TIME EQUIVALENTS	**0.00**	**0.00**	**3.00**



HEALTH

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED FY 2015
General Fund	112	$11,769,408
Grants	255	30,401,826
Total Funding	**367**	**$42,171,234**

HEALTH

GENERAL FUND

MISSION STATEMENT

THE SAN ANTONIO METROPOLITAN HEALTH DISTRICT'S PURPOSE IS TO PROVIDE LEADERSHIP AND SERVICES FOR SAN ANTONIO AND BEXAR COUNTY TO PREVENT ILLNESS AND INJURY, PROMOTE HEALTHY BEHAVIORS, AND PROTECT AGAINST HEALTH HAZARDS. OUR VISION IS FOR OPTIMAL HEALTH FOR OUR COMMUNITIES AND OUR ENVIRONMENT.

PROGRAM INFORMATION

The San Antonio Metropolitan Health District (SAMHD) is the single public agency charged by State Law, City Code, and County Resolution with the responsibility for public health programs in San Antonio and the unincorporated areas of Bexar County. Public Health, as defined by the U.S. Public Health Service, is charged to provide the following services:

- Prevent epidemics and the spread of disease
- Protect against environmental hazards
- Prevent injuries
- Promote and encourage healthy behaviors
- Respond to disasters and assist communities in recovery
- Assure the quality and accessibility of health services

The Health District activities include: preventive health services, health code enforcement, clinical services, environmental monitoring, disease control, health education, dental health, emergency planning and response for natural and manmade disasters, and regulatory functions. Changing needs and emerging trends require the Health District to continually rethink how to best serve the community.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will be a city that maximizes its citizens' well-being and human potential while capitalizing on its cultural diversity.

Metro Health seeks to prevent illness and injury, promote healthy behaviors and protect the health of all residents and visitors. This aim is accomplished through a broad array of public health programs and services, each with specific health improvement goals. Additionally, Metro Health has adopted a strategic plan with the following areas of focus:

- Increase the use of evidence-based teen pregnancy prevention programs with the goal of reducing the Bexar County teen birth rate for females ages 15 to 19 by 25% by December 31, 2015. (Based on 2010 teen birth rate of 50.9).
  - Department will enlist 8 Independent School Districts to use evidence-based curricula.
  - Implement 1115 Medicaid Waiver projects in the areas of teen pregnancy prevention education, medical provider education, teen health services, and teen mother case management services.
  - Implement and evaluate a teen pregnancy prevention social media campaign.
- Use Built Environment for Active Living to increase Bexar County physical activity by 10% by 2015.
  - Increase "active transportation" trips for work and recreation.
  - Host Build Environment conference.
  - Inaugurate two neighborhood Health Hubs.
- Increase participation in Neighbors Engaged in Health and create community asset mapping, action plans and active engagement in 10 neighborhoods.
  - Establish partnerships with those already involved in asset-based community development.
  - Pilot community asset mapping in one neighborhood.
- Effectively combat Blood and Sexually Transmitted Disease with the goal of reducing Congenital Syphilis (CS) by 50% and reverse trends in syphilis incidences by 2015.
  - Engage all birthing hospitals/health systems in historical CS case review.
  - Begin a real-time SAMHD in-depth investigation of all CS cases.
  - Begin a research-oriented outreach.

HEALTH

GENERAL FUND

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals & Objectives.

PERFORMANCE MEASURE RESULTS ✓ Target Met ⛔ Target Not Met ⓘ Informational

Performance Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Result	FY 2014 Status	FY 2015 Target
Secondary school students participating in evidence-based teen pregnancy prevention programs	1,500	4,400	6,000	✓	6,500
Sites improved for public physical activity through Metro Health programs[1]	5	2	0	⛔	2
Metro Health staff trained in Asset-Based Community Development or related community development techniques	25	60	60	✓	100
Percentage of infectious syphilis case assignments interviewed within three working days	94%	95%	95%	✓	95%
Percent of Vaccines for Children (VFC) sites vaccinating 90% of children according to recommended schedule	74%	85%	85%	✓	92%

[1] The improvements to the sites were not completed due to the expiration of the Communities Putting Prevention to Work (CPPW) grant in FY 2013.

GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$7,688,118	$7,852,476	$7,771,673	$7,996,915
CONTRACTUAL SERVICES	1,183,684	1,239,400	1,313,151	1,370,318
COMMODITIES	346,301	480,805	419,452	481,305
SELF INSURANCE/OTHER	1,668,130	1,671,166	1,683,186	1,877,354
CAPITAL OUTLAY	0	9,000	9,000	34,000
TRANSFERS	19,478	9,516	9,516	9,516
TOTAL EXPENDITURES	**$10,905,711**	**$11,262,363**	**$11,205,978**	**$11,769,408**
Authorized Positions	**120**	**113**	**113**	**112**
Full-Time Equivalents	**120.00**	**113.00**	**113.00**	**111.00**

HEALTH

GENERAL FUND

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2015	CITY MATCH
Air Monitoring Lake Calaveras	$0	$52,293	$0	$52,293	$0
Air Monitoring PM 2.5	86,252	0	0	86,252	0
Air Monitoring TCEQ Biowatch	336,881	0	0	336,881	0
BrownFields Concept	150,000	0	0	150,000	0
CPS Lab Response Network - HPP	34,066	0	0	34,066	0
Cure Violence	977,372	0	0	977,372	0
Federal Immunization Program	2,318,877	0	0	2,318,877	0
Head Start AVANCE	26,250	0	0	26,250	0
Head Start COSA	109,289	0	0	109,289	58,338
Head Start Family Services	49,995	0	0	49,995	0
Head Start PCI	16,800	0	0	16,800	0
Healthy Start Initiative	2,000,000	0	0	2,000,000	0
HIV Prevention	0	300,720	0	300,720	0
HIV Surveillance	0	266,386	0	266,386	0
IDC/Flu Infectious Disease	0	5,000	0	5,000	0
IDCU/FDBN INV Program	88,178	0	0	88,178	0
Inner-City School Immunization Project	0	710,809	20,000	730,809	0
Medicaid Waiver 1115	10,667,810	0	0	10,667,810	0
Milk Sample Lab Test	0	57,417	0	57,417	0
PHEP Bio Terrorism	1,143,661	0	0	1,143,661	99,018
PHET Cities Readiness Initiative	249,771	0	0	249,771	21,625
PHEP Lab	244,436	0	0	244,436	26,281
Sodium Reduction	240,982	0	0	240,982	0
Special TB Team Project	527,336	0	0	527,336	62,795
STD Staff Support	696,434	0	0	696,434	0
TB Prevention & Control	0	620,309	0	620,309	86,154
TB Waiver	0	1,531,191	0	1,531,191	0
Title V Dental	236,754	0	0	236,754	0
Triple OOO	0	279,082	0	279,082	0
WIC 2014-2015	6,357,475	0	0	6,357,475	0
TOTAL	**$26,558,619**	**$3,823,207**	**$20,000**	**$30,401,826**	**$354,211**

HEALTH

GENERAL FUND

GRANT NAME: *Air Monitoring Lake Calaveras*

PROGRAM INFORMATION

The Public Center for Environmental Health (PCEH) is a program of the San Antonio Metropolitan Health District funded by the Texas Commission on Environmental Quality (TCEQ) to monitor air quality and address environmental health concerns within Bexar County. The Public Center for Environmental Health also receives funding from TCEQ to maintain continuous air quality stations throughout Bexar County.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
STATE - State Funding Source	$46,788	$52,304	$52,293
TOTAL FUNDING	**$46,788**	**$52,304**	**$52,293**
EXPENDITURES			
PERSONAL SERVICES	$35,664	$39,779	$38,362
CONTRACTUAL SERVICES	3,360	3,678	4,949
COMMODITIES	0	0	450
SELF INSURANCE/OTHER	7,764	8,847	8,532
TOTAL EXPENDITURES	**$46,788**	**$52,304**	**$52,293**
AUTHORIZED POSITIONS	**0**	**0**	**0**
FULL-TIME EQUIVALENTS	**0.60**	**0.60**	**0.60**

GRANT NAME: *Air Monitoring PM 2.5*

PROGRAM INFORMATION

The Public Center for Environmental Health (PCEH) is a program of the San Antonio Metropolitan Health District funded by the Texas Commission on Environmental Quality (TCEQ) to monitor air quality and address environmental health concerns within Bexar County. The Public Center for Environmental Health also receives funding from TCEQ to maintain continuous air quality stations throughout Bexar County.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$84,558	$86,240	$86,252
TOTAL FUNDING	**$84,558**	**$86,240**	**$86,252**
EXPENDITURES			
PERSONAL SERVICES	$62,345	$58,017	$54,468
CONTRACTUAL SERVICES	7,534	9,870	11,970
COMMODITIES	584	1,650	3,500
SELF INSURANCE/OTHER	14,095	16,703	16,314
TOTAL EXPENDITURES	**$84,558**	**$86,240**	**$86,252**
AUTHORIZED POSITIONS	**1**	**1**	**0**
FULL-TIME EQUIVALENTS	**1.00**	**1.00**	**0.00**

HEALTH

GENERAL FUND

GRANT NAME: *Air Monitoring TCEQ Biowatch*

PROGRAM INFORMATION

The Public Center for Environmental Health (PCEH) is a program of the San Antonio Metropolitan Health District funded by the Texas Commission on Environmental Quality (TCEQ) to monitor air quality and address environmental health concerns within Bexar County. The Public Center for Environmental Health also receives funding from TCEQ to maintain continuous air quality stations throughout Bexar County.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$350,861	$341,723	$336,881
TOTAL FUNDING	**$350,861**	**$341,723**	**$336,881**
EXPENDITURES			
PERSONAL SERVICES	$248,099	$225,736	$218,953
CONTRACTUAL SERVICES	28,056	34,233	34,233
COMMODITIES	2,173	7,000	8,500
SELF INSURANCE/OTHER	72,533	74,754	75,195
TOTAL EXPENDITURES	**$350,861**	**$341,723**	**$336,881**
AUTHORIZED POSITIONS	**6**	**5**	**5**
FULL-TIME EQUIVALENTS	**4.80**	**2.85**	**2.80**

GRANT NAME: *BrownFields Concept*

PROGRAM INFORMATION

The Agency for Toxic Substances and Disease Registry (ATSDR) Community Health Projects (CHP) related to contamination at Brownfield/Land Reuse Sites purpose is to increase responsive public health actions by promoting healthy and safe environments and preventing harmful exposures related to contamination at Brownfield/Land Reuse Sites. Brownfield sites, as defined by the U.S. Environmental Protection Agency (EPA), are real property, the expansion, redevelopment, or reuse of which may be complicated by the presence or potential presence of a hazardous substance, pollutant, or contaminant. According to ATSDR, land reuse sites are properties that are being redeveloped from their former use.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$0	$150,000
TOTAL FUNDING	**$0**	**$0**	**$150,000**
EXPENDITURES			
CONTRACTUAL SERVICES	$0	$0	$138,000
COMMODITIES	0	0	8,700
SELF INSURANCE/OTHER	0	0	900
CAPITAL OUTLAY	0	0	2,400
TOTAL EXPENDITURES	**$0**	**$0**	**$150,000**
AUTHORIZED POSITIONS	**0**	**0**	**0**
FULL-TIME EQUIVALENTS	**0.00**	**0.00**	**0.00**

HEALTH

GENERAL FUND

GRANT NAME: *CPS Lab Response Network - HPP*

PROGRAM INFORMATION

This federal grant will be used to enhance the ability of hospitals and health care systems to prepare for and respond to bioterrorism and other public health emergencies.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$20,413	$32,444	$34,066
TOTAL FUNDING	**$20,413**	**$32,444**	**$34,066**
EXPENDITURES			
PERSONAL SERVICES	$18,863	$29,999	$31,621
CONTRACTUAL SERVICES	1,550	1,500	0
COMMODITIES	0	945	2,445
TOTAL EXPENDITURES	**$20,413**	**$32,444**	**$34,066**
AUTHORIZED POSITIONS	**1**	**1**	**1**
FULL-TIME EQUIVALENTS	**0.60**	**0.60**	**0.55**

GRANT NAME: *Cure Violence*

PROGRAM INFORMATION

SAMHD program staff will engage individuals at risk of involvement in a shooting or killing in order to prevent such violence from occurring. To do so, outreach workers become familiar with their assigned neighborhoods and are trained to intervene with high risk individuals. Since those most at risk are less likely to seek assistance from traditional service agencies, outreach workers meet and work with those they assist in non-traditional settings such as parks and street corners during non-traditional hours when local data indicate violence is most likely to occur (evenings into late night hours).

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$0	$977,372
TOTAL FUNDING	**$0**	**$0**	**$977,372**
EXPENDITURES			
PERSONAL SERVICES	$0	$0	$92,722
CONTRACTUAL SERVICES	0	0	851,266
COMMODITIES	0	0	29,377
SELF INSURANCE/OTHER	0	0	2,011
CAPITAL OUTLAY	0	0	1,996
TOTAL EXPENDITURES	**$0**	**$0**	**$977,372**
AUTHORIZED POSITIONS	**0**	**0**	**1**
FULL-TIME EQUIVALENTS	**0.00**	**0.00**	**1.00**

HEALTH

GENERAL FUND

GRANT NAME: *Federal Immunization Program*

PROGRAM INFORMATION

The San Antonio Metropolitan Health District (SAMHD) Immunization Program is responsible for providing vaccines and other immunization services to infants, children, adolescents and adults of Bexar County in accordance with the recommendations of the National Advisory Committee on Immunization Practices (ACIP).

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$2,216,468	$2,266,962	$2,318,877
OTHER - City General Fund	0	10,000	0
TOTAL FUNDING	**$2,216,468**	**$2,276,962**	**$2,318,877**
EXPENDITURES			
PERSONAL SERVICES	$1,631,387	$1,590,610	$1,743,955
CONTRACTUAL SERVICES	195,950	209,603	82,610
COMMODITIES	50,322	30,677	9,735
SELF INSURANCE/OTHER	323,458	356,835	482,577
CAPITAL OUTLAY	15,351	89,237	0
TOTAL EXPENDITURES	**$2,216,468**	**$2,276,962**	**$2,318,877**
AUTHORIZED POSITIONS	**33**	**33**	**33**
FULL-TIME EQUIVALENTS	**33.00**	**33.00**	**33.00**

GRANT NAME: *Head Start AVANCE*

PROGRAM INFORMATION

The San Antonio Head Start Oral Health Program (SA OHP) is a comprehensive program that includes the following key components: assessment (of community resources and deficits, the oral health knowledge, attitudes and beliefs of parents and teachers), prevention, ensuring access to a dental home, education, and program evaluation. Direct services include on-site dental evaluations, application of fluoride varnish, referrals, case management, and oral health education.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$16,800	$26,250
TOTAL FUNDING	**$0**	**$16,800**	**$26,250**
EXPENDITURES			
CONTRACTUAL SERVICES	$0	$8,750	$20,650
COMMODITIES	0	8,050	5,600
TOTAL EXPENDITURES	**$0**	**$16,800**	**$26,250**
AUTHORIZED POSITIONS	**0**	**0**	**0**
FULL-TIME EQUIVALENTS	**0.00**	**0.00**	**0.00**

HEALTH

GENERAL FUND

GRANT NAME: *Head Start COSA*

PROGRAM INFORMATION
The San Antonio Head Start Oral Health Program (SA OHP) is a comprehensive program that includes the following key components: assessment (of community resources and deficits, the oral health knowledge, attitudes and beliefs of parents and teachers), prevention, ensuring access to a dental home, education, and program evaluation. Direct services include on-site dental evaluations, application of fluoride varnish, referrals, case management, and oral health education.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$429,084	$61,750	$109,289
OTHER - City General Fund Match	0	0	58,338
TOTAL FUNDING	**$429,084**	**$61,750**	**$167,627**
EXPENDITURES			
PERSONAL SERVICES	$8,152	$0	$0
CONTRACTUAL SERVICES	381,304	58,450	145,045
COMMODITIES	37,339	3,300	20,542
SELF INSURANCE/OTHER	2,289	0	2,040
TOTAL EXPENDITURES	**$429,084**	**$61,750**	**$167,627**
AUTHORIZED POSITIONS	**1**	**1**	**0**
FULL-TIME EQUIVALENTS	**1.00**	**1.00**	**0.00**

GRANT NAME: *Head Start Family Services*

PROGRAM INFORMATION
The San Antonio Head Start Oral Health Program (SA OHP) is a comprehensive program that includes the following key components: assessment (of community resources and deficits, the oral health knowledge, attitudes and beliefs of parents and teachers), prevention, ensuring access to a dental home, education, and program evaluation. Direct services include on-site dental evaluations, application of fluoride varnish, referrals, case management, and oral health education.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$24,900	$49,995
TOTAL FUNDING	**$0**	**$24,900**	**$49,995**
EXPENDITURES			
CONTRACTUAL SERVICES	$0	$19,500	$40,495
COMMODITIES	0	5,400	9,500
TOTAL EXPENDITURES	**$0**	**$24,900**	**$49,995**
AUTHORIZED POSITIONS	**0**	**0**	**0**
FULL-TIME EQUIVALENTS	**0.00**	**0.00**	**0.00**

HEALTH

GENERAL FUND

GRANT NAME: *Head Start PCI*

PROGRAM INFORMATION

The San Antonio Head Start Oral Health Program (SA OHP) is a comprehensive program that includes the following key components: assessment (of community resources and deficits, the oral health knowledge, attitudes and beliefs of parents and teachers), prevention, ensuring access to a dental home, education, and program evaluation. Direct services include on-site dental evaluations, application of fluoride varnish, referrals, case management, and oral health education.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$10,500	$16,800
TOTAL FUNDING	**$0**	**$10,500**	**$16,800**
EXPENDITURES			
CONTRACTUAL SERVICES	$0	$7,900	$13,300
COMMODITIES	0	2,600	3,500
TOTAL EXPENDITURES	**$0**	**$10,500**	**$16,800**
AUTHORIZED POSITIONS	**0**	**0**	**0**
FULL-TIME EQUIVALENTS	**0.00**	**0.00**	**0.00**

GRANT NAME: *Healthy Start Initiative*

PROGRAM INFORMATION

The goals of the San Antonio Healthy Start Program are to reduce the infant mortality and low birth rates among program participants in the targeted community. To achieve these goals, the following objectives that support reducing infant mortality have been adopted: to increase the number of women receiving prenatal care in the first trimester to 75%, and to reduce the number of infants born weighing less than 2,500 grams to 10%.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$695,384	$907,800	$2,000,000
OTHER - City General Fund	22,397	0	0
TOTAL FUNDING	**$717,781**	**$907,800**	**$2,000,000**
EXPENDITURES			
PERSONAL SERVICES	$475,065	$596,395	$624,649
CONTRACTUAL SERVICES	112,793	125,699	1,082,552
COMMODITIES	15,320	37,401	64,120
SELF INSURANCE/OTHER	114,483	148,305	192,879
EQUIPMENT	0	0	35,800
TOTAL EXPENDITURES	**$717,661**	**$907,800**	**$2,000,000**
AUTHORIZED POSITIONS	**10**	**9**	**11**
FULL-TIME EQUIVALENTS	**10.00**	**9.00**	**11.00**

HEALTH

GENERAL FUND

GRANT NAME: *HIV Prevention*

PROGRAM INFORMATION

Contractor will conduct Human Immunodeficiency Virus (HIV) Prevention activities to ensure HIV Prevention services are provided to persons at greatest risk of acquiring and/or transmitting HIV Infection, as identified through the HIV Prevention community planning process and as directed by the Department of State Health Services (DSHS). Contractor will give particular focus to the target population(s).

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$27,540	$200,600	$300,720
TOTAL FUNDING	**$27,540**	**$200,600**	**$300,720**
EXPENDITURES			
PERSONAL SERVICES	$0	$136,207	$183,274
CONTRACTUAL SERVICES	312	18,465	23,236
COMMODITIES	27,228	34,248	31,690
SELF INSURANCE/OTHER	0	11,680	62,520
TOTAL EXPENDITURES	**$27,540**	**$200,600**	**$300,720**
AUTHORIZED POSITIONS	**3**	**4**	**4**
FULL-TIME EQUIVALENTS	**3.00**	**4.00**	**4.00**

GRANT NAME: *HIV Surveillance*

PROGRAM INFORMATION

This grant funds STD surveillance and intervention activities. These efforts include receiving reports of STDs, recording results in a confidential and secure database, interviewing clients diagnosed with a high priority STD (newly diagnosed HIV, infectious Syphilis, or an STD in pregnancy), identifying and notifying sex partners, and ensuring sex partners receive evaluation and treatment from a medical provider.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
STATE - State Funding Source	$147,109	$221,988	$266,386
TOTAL FUNDING	**$147,109**	**$221,988**	**$266,386**
EXPENDITURES			
PERSONAL SERVICES	$135,233	$211,129	$219,124
CONTRACTUAL SERVICES	11,549	4,188	500
COMMODITIES	327	6,671	46,762
TOTAL EXPENDITURES	**$147,109**	**$221,988**	**$266,386**
AUTHORIZED POSITIONS	**4**	**4**	**4**
FULL-TIME EQUIVALENTS	**4.00**	**4.00**	**4.00**

HEALTH

GENERAL FUND

GRANT NAME: *IDC/Flu Infectious Disease*

PROGRAM INFORMATION

This program provides funds for supplies that allows SAMHD's Lab program to submit clinical specimens through discussions and a mutual agreement with local health departments in the SAMHD's service area. It provides for testing up to two hundred (200) clinical specimens meeting Clinical Laboratory Improvement Act (CLIA'88) and from designated submitters within the Contractor's service area. The agreement also requires SAMHD to perform the Centers for Disease Control and Prevention (CDC) Real Time (RT) Polymerase Chain reaction Method (PCR) for typing of influenza viruses on each specimen.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
STATE - State Funding Source	$4,655	$5,000	$5,000
TOTAL FUNDING	**$4,655**	**$5,000**	**$5,000**
EXPENDITURES			
COMMODITIES	$4,655	$5,000	$5,000
TOTAL EXPENDITURES	**$4,655**	**$5,000**	**$5,000**
AUTHORIZED POSITIONS	**0**	**0**	**0**
FULL-TIME EQUIVALENTS	**0.00**	**0.00**	**0.00**

GRANT NAME: *IDCU/FDBN INV Program*

PROGRAM INFORMATION

IDCU/FDBN INV Program epidemiologist will conduct surveillance for all foodborne and waterborne illnesses as required in Texas Administrative Code RULE §97.3 and conduct telephone interviews of patients with foodborne and waterborne illness who are determined by the Emerging and Acute Infectious Disease Branch (EAID) of the Department of State Health Services (DSHS) to be part of a cluster or outbreak to ascertain possible risk factors. The IDCU/FDBN INV Program epidemiologist may also perform surveillance and epidemiology activities during other major outbreaks and/or disasters.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$30,207	$88,178
TOTAL FUNDING	**$0**	**$30,207**	**$88,178**
EXPENDITURES			
PERSONAL SERVICES	$0	$26,451	$62,414
CONTRACTUAL SERVICES	0	3,006	7,000
COMMODITIES	0	750	1,800
SELF INSURANCE/OTHER	0	0	16,964
TOTAL EXPENDITURES	**$0**	**$30,207**	**$88,178**
AUTHORIZED POSITIONS	**0**	**1**	**1**
FULL-TIME EQUIVALENTS	**0.00**	**1.00**	**1.00**

HEALTH

GENERAL FUND

GRANT NAME: *Inner-City School Immunization Project*

PROGRAM INFORMATION

The San Antonio Metropolitan Health District (SAMHD) Immunization Division maintains basic program operations that include procedures, activities, and events to vaccinate children, adolescents, and adults in accordance with the Centers for Disease Control and Prevention's (CDC) National Immunization Program (NIP) grant guidance as well as the standards that are outlined in the annual contract from Texas State Health Services (TDSHS).

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
STATE - State Funding Source	$567,793	$646,190	$710,809
OTHER - City General Fund	38,952	20,000	20,000
TOTAL FUNDING	**$606,745**	**$666,190**	**$730,809**
EXPENDITURES			
PERSONAL SERVICES	$515,569	$579,312	$600,125
CONTRACTUAL SERVICES	35,940	36,363	14,696
COMMODITIES	14,630	7,766	7,000
SELF INSURANCE/OTHER	40,607	42,749	108,988
TOTAL EXPENDITURES	**$606,746**	**$666,190**	**$730,809**
AUTHORIZED POSITIONS	**11**	**11**	**11**
FULL-TIME EQUIVALENTS	**11.00**	**11.00**	**11.00**

GRANT NAME: *Medicaid Waiver 1115*

PROGRAM INFORMATION

San Antonio Metropolitan Health District (Metro Health) recently submitted six proposals for consideration and possible funding through the new Delivery System Reform Incentive Payment (DSRIP) Program, through the 1115 Healthcare Transformation Waiver. Proposals were submitted to our Regional Healthcare Partnership Anchor entity, University Health System (UHS). Through this program, Metro Health has the opportunity to gain access to up to $43,400,184.00 in federal funds to improve health outcomes by investing in projects that improve quality, health status, patient experience, coordination, and cost-effectiveness.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$383,519	$5,785,071	$10,667,810
TOTAL FUNDING	**$383,519**	**$5,785,071**	**$10,667,810**
EXPENDITURES			
PERSONAL SERVICES	$30,350	$884,385	$2,230,112
CONTRACTUAL SERVICES	234,348	3,770,726	4,710,201
COMMODITIES	4,867	230,726	2,728,396
SELF INSURANCE/OTHER	80,717	465,103	944,101
CAPITAL OUTLAY	33,237	434,602	55,000
TOTAL EXPENDITURES	**$383,519**	**$5,785,542**	**$10,667,810**
AUTHORIZED POSITIONS	**10**	**32**	**32**
FULL-TIME EQUIVALENTS	**9.40**	**27.75**	**27.75**

HEALTH

GENERAL FUND

GRANT NAME: *Milk Sample Lab Test*

PROGRAM INFORMATION

This fee-for-service contract with the Texas Department of State Health Services (DSHS) reimburses the San Antonio Metropolitan Health District for the analysis of milk and dairy samples derived from DSHS Region 8 and 11 dairies and retailers.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
STATE - State Funding Source	$39,261	$57,417	$57,417
TOTAL FUNDING	**$39,261**	**$57,417**	**$57,417**
EXPENDITURES			
CONTRACTUAL SERVICES	$39,261	$57,417	$57,417
TOTAL EXPENDITURES	**$39,261**	**$57,417**	**$57,417**
AUTHORIZED POSITIONS	**0**	**0**	**0**
FULL-TIME EQUIVALENTS	**0.00**	**0.00**	**0.00**

GRANT NAME: *PHEP Bio Terrorism*

PROGRAM INFORMATION

This federal grant will fund the SAMHD Public Health Emergency Preparedness Division. These funds will be used for developing and maintaining initiatives with local, state, and federal response partners in the areas of All-Hazards Preparedness Planning, Epidemiology and Surveillance, redundant communication, public information and emergency risk communications, and training and exercising to effectively respond to public health emergencies.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$988,385	$990,183	$1,044,643
OTHER - City General Fund Match	106,176	99,021	99,018
TOTAL FUNDING	**$1,094,561**	**$1,089,204**	**$1,143,661**
EXPENDITURES			
PERSONAL SERVICES	$684,360	$760,587	$798,109
CONTRACTUAL SERVICES	229,278	199,710	188,564
COMMODITIES	109,780	36,708	25,560
SELF INSURANCE/OTHER	53,705	92,199	131,428
CAPITAL OUTLAY	17,439	0	0
TOTAL EXPENDITURES	**$1,094,562**	**$1,089,204**	**$1,143,661**
AUTHORIZED POSITIONS	**12**	**12**	**12**
FULL-TIME EQUIVALENTS	**11.40**	**11.40**	**10.40**

HEALTH

GENERAL FUND

GRANT NAME: *PHEP Cities Readiness Initiative*

PROGRAM INFORMATION

These funds will be used to develop plans and infrastructure so the targeted Metropolitan Area is prepared to provide medical countermeasures to their identified population within 48 hours after the decision to do so during a large-scale public health emergency such as a bioterrorism attack.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$250,282	$216,252	$228,146
OTHER - City General Fund Match	26,759	21,625	21,625
TOTAL FUNDING	**$277,041**	**$237,877**	**$249,771**
EXPENDITURES			
PERSONAL SERVICES	$206,717	$211,917	$219,880
CONTRACTUAL SERVICES	0	535	1,804
COMMODITIES	22,305	15,701	6,407
SELF INSURANCE/OTHER	46,334	9,724	11,894
CAPITAL OUTLAY	0	0	9,786
TOTAL EXPENDITURES	**$275,356**	**$237,877**	**$249,771**
AUTHORIZED POSITIONS	**3**	**3**	**3**
FULL-TIME EQUIVALENTS	**3.00**	**3.00**	**3.00**

GRANT NAME: *PHEP Lab*

PROGRAM INFORMATION

These funds will be used to perform activities in support of the Centers for Disease Control and prevention Cooperative Agreement Work Plan for Public Health Emergency Preparedness. CDC's agreement is designed to upgrade and integrate state and local public health jurisdictions' preparedness for and response to bioterrorism, outbreaks of infectious disease and other public health threats and emergencies.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$223,250	$211,633	$218,155
OTHER - City General Fund Match	22,515	21,163	26,281
TOTAL FUNDING	**$245,765**	**$232,796**	**$244,436**
EXPENDITURES			
PERSONAL SERVICES	$78,452	$91,634	$121,884
CONTRACTUAL SERVICES	117,933	113,850	90,382
COMMODITIES	22,369	16,843	19,646
SELF INSURANCE/OTHER	11,873	10,469	12,524
CAPITAL OUTLAY	15,127	0	0
TOTAL EXPENDITURES	**$245,754**	**$232,796**	**$244,436**
AUTHORIZED POSITIONS	**2**	**2**	**2**
FULL-TIME EQUIVALENTS	**1.40**	**1.40**	**1.45**

HEALTH

GENERAL FUND

GRANT NAME: *Sodium Reduction*

PROGRAM INFORMATION

The CDC Sodium Reduction in Communities grant supports an effort to reduce the sodium in meals served among three City congregate meal programs and six worksite cafeterias while implementing comprehensive nutrition criteria consistent with the 2010 Dietary Guidelines for Americans. Evaluation activities include the nutritional analysis of menus, identifying core ingredients that contribute to an increase of sodium and a ingredient modification that will significantly reduce the sodium to align with the Dietary Guidelines.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$0	$240,982	$240,982
TOTAL FUNDING	**$0**	**$240,982**	**$240,982**
EXPENDITURES			
PERSONAL SERVICES	$0	$151,111	$167,383
CONTRACTUAL SERVICES	0	32,865	20,600
COMMODITIES	0	12,484	7,504
SELF INSURANCE/OTHER	0	42,997	45,495
CAPITAL OUTLAY	0	1,525	0
TOTAL EXPENDITURES	**$0**	**$240,982**	**$240,982**
AUTHORIZED POSITIONS	**0**	**4**	**4**
FULL-TIME EQUIVALENTS	**0.00**	**3.35**	**3.00**

GRANT NAME: *Special TB Team Project*

PROGRAM INFORMATION

This grant funds tuberculosis preventive and TB treatment activities for Bexar County. The activities include: outreach, investigation, treatment and community surveillance. Outreach activities include administration of anti-tuberculosis medications by direct observation (DOT), and contact investigation of those persons potentially exposed to infectious TB.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$271,307	$313,891	$527,336
OTHER - City General Fund Match	0	62,778	62,795
TOTAL FUNDING	**$271,307**	**$376,669**	**$590,131**
EXPENDITURES			
PERSONAL SERVICES	$222,579	$329,408	$324,167
CONTRACTUAL SERVICES	2,695	18,045	30,454
COMMODITIES	33,654	19,380	19,365
SELF INSURANCE/OTHER	12,379	2,460	216,145
CAPITAL OUTLAY	0	7,376	0
TOTAL EXPENDITURES	**$271,307**	**$376,669**	**$590,131**
AUTHORIZED POSITIONS	**6**	**6**	**6**
FULL-TIME EQUIVALENTS	**6.00**	**6.00**	**6.00**

HEALTH

GENERAL FUND

GRANT NAME: *STD Staff Support*

PROGRAM INFORMATION

This grant funds STD surveillance and intervention activities. These efforts include receiving reports of STDs, recording results in a confidential and secure database, interviewing clients diagnosed with a high priority STD (newly diagnosed HIV, infectious Syphilis, or an STD in pregnancy), identifying and notifying sex partners, and ensuring sex partners receive evaluation and treatment from a medical provider.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$600,972	$547,850	$696,434
OTHER - City General Fund Match	39,980	0	0
TOTAL FUNDING	**$640,952**	**$547,850**	**$696,434**
EXPENDITURES			
PERSONAL SERVICES	$486,807	$487,588	$508,534
CONTRACTUAL SERVICES	43,333	15,526	11,523
COMMODITIES	67,226	15,136	10,293
SELF INSURANCE/OTHER	43,586	20,600	166,084
CAPITAL OUTLAY	0	9,000	0
TOTAL EXPENDITURES	**$640,952**	**$547,850**	**$696,434**
AUTHORIZED POSITIONS	**9**	**9**	**9**
FULL-TIME EQUIVALENTS	**9.00**	**9.00**	**9.00**

GRANT NAME: *TB Prevention & Control*

PROGRAM INFORMATION

This grants funds tuberculosis preventive and TB treatment activities for Bexar County. The activities include: outreach, investigation, treatment and community surveillance. Outreach activities include administration of anti-tuberculosis medications by direct observation (DOT), and contact investigation of those persons potentially exposed to infectious TB.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
STATE - State Funding Source	$304,773	$430,771	$534,155
OTHER - City General Fund Match	5,359	86,153	86,154
TOTAL FUNDING	**$310,132**	**$516,924**	**$620,309**
EXPENDITURES			
PERSONAL SERVICES	$138,067	$354,121	$349,302
CONTRACTUAL SERVICES	124,633	144,344	121,899
COMMODITIES	24,420	16,299	31,664
SELF INSURANCE/OTHER	11,205	2,160	2,160
CAPITAL OUTLAY	11,805	0	115,284
TOTAL EXPENDITURES	**$310,130**	**$516,924**	**$620,309**
AUTHORIZED POSITIONS	**3**	**5**	**5**
FULL-TIME EQUIVALENTS	**3.00**	**5.00**	**5.00**

HEALTH

GENERAL FUND

GRANT NAME: *TB Waiver*

PROGRAM INFORMATION

The TB Medicaid Waiver Project will focus on expanding TB screenings, with a special focus on high risk populations in Bexar County in order to reduce the spread of Tuberculosis. The TB Project will utilize six components that will work in conjunction to support the project goal. Components include increased target testing for latent TB infection, routine testing with interferon gamma release assays (IGRAs), routine treatment with the 3HP—12 dose—12 week regimen, hospitalization facilitation, enhanced strategic partnerships, and enhanced quarantine procedures.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
STATE - State Funding Source	$0	$0	$1,531,191
TOTAL FUNDING	**$0**	**$0**	**$1,531,191**
EXPENDITURES			
PERSONAL SERVICES	$0	$0	$548,465
CONTRACTUAL SERVICES	0	0	405,849
COMMODITIES	0	0	218,140
SELF INSURANCE/OTHER	0	0	149,073
CAPITAL OUTLAY	0	0	209,664
TOTAL EXPENDITURES	**$0**	**$0**	**$1,531,191**
AUTHORIZED POSITIONS	**0**	**0**	**9**
FULL-TIME EQUIVALENTS	**0.00**	**0.00**	**8.20**

GRANT NAME: *Title V Dental*

PROGRAM INFORMATION

This is a fee-for-service program that provides preventative and primary child health and dental services (for children and adolescents) for Title V eligible clients.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$265,000	$252,000	$236,754
TOTAL FUNDING	**$265,000**	**$252,000**	**$236,754**
EXPENDITURES			
CONTRACTUAL SERVICES	$264,245	$224,850	$236,754
COMMODITIES	0	27,150	0
SELF INSURANCE/OTHER	755	0	0
TOTAL EXPENDITURES	**$265,000**	**$252,000**	**$236,754**
AUTHORIZED POSITIONS	**1**	**1**	**1**
FULL-TIME EQUIVALENTS	**1.00**	**1.00**	**1.00**

HEALTH

GENERAL FUND

GRANT NAME: *Triple OOO*

PROGRAM INFORMATION

The goals of the PLHP "000" Local Public Health Support grant are to administer public health services provided for within the Office of the Director of Health, to provide appropriate public health information to the community, to prevent chronic disease including obesity, diabetes and asthma, and to implement the Mobilizing for Action through Planning and Partnerships (MAPP) model.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
STATE - State Funding Source	$274,387	$279,082	$279,082
TOTAL FUNDING	**$274,387**	**$279,082**	**$279,082**
EXPENDITURES			
PERSONAL SERVICES	$213,975	$213,001	$219,040
CONTRACTUAL SERVICES	41,985	52,772	7,016
COMMODITIES	18,427	13,309	0
SELF INSURANCE/OTHER	0	0	53,026
TOTAL EXPENDITURES	**$274,387**	**$279,082**	**$279,082**
AUTHORIZED POSITIONS	**4**	**4**	**4**
FULL-TIME EQUIVALENTS	**4.00**	**3.65**	**3.65**

GRANT NAME: *WIC 2014-2015*

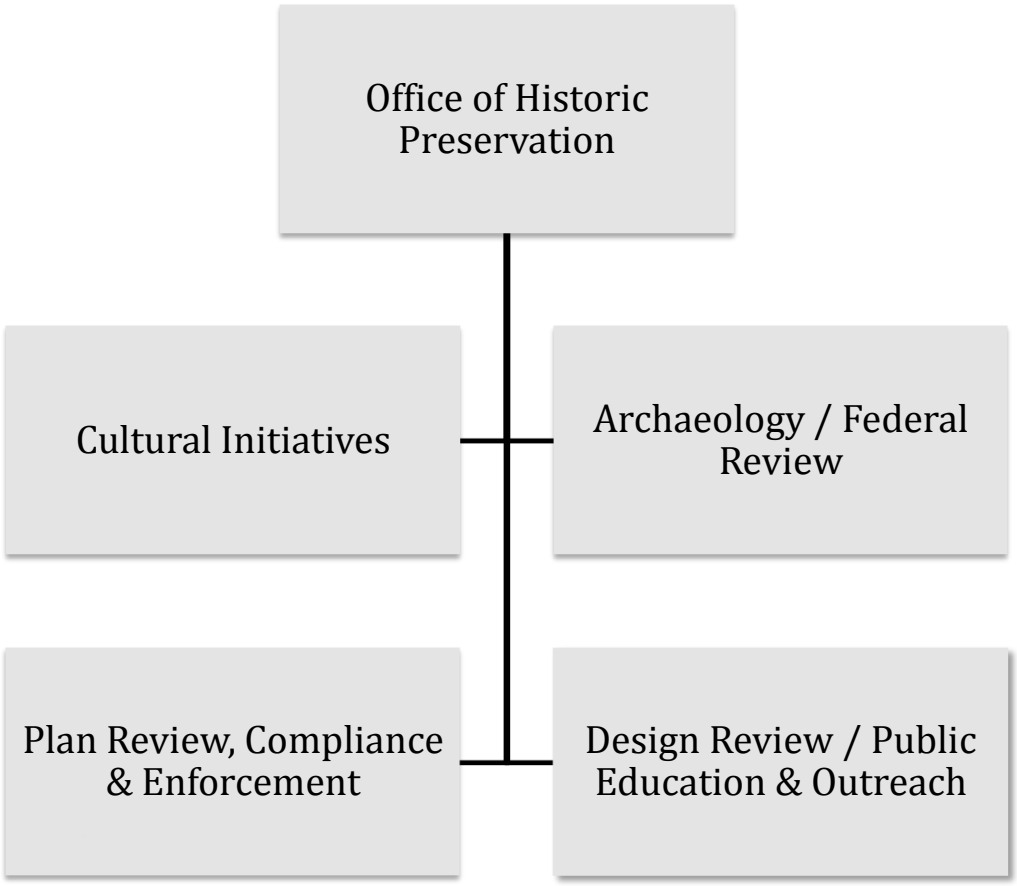
PROGRAM INFORMATION

The Special Supplemental Nutrition Program for Women, Infants, and Children (WIC), provides food vouchers (redeemable at grocery stores for certain nutritious foods), nutrition education and counseling, breastfeeding promotion and support, and health care referrals, at no cost to low-income pregnant, postpartum, and breastfeeding women, infants and children under the age of five, who are determined to be at nutritional risk.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$6,115,883	$6,805,755	$6,357,475
TOTAL FUNDING	**$6,115,883**	**$6,805,755**	**$6,357,475**
EXPENDITURES			
PERSONAL SERVICES	$4,361,063	$4,573,469	$4,573,469
CONTRACTUAL SERVICES	582,587	799,975	575,835
COMMODITIES	227,935	373,845	261,775
SELF INSURANCE/OTHER	936,616	977,862	941,396
CAPITAL OUTLAY	7,682	80,604	5,000
TOTAL EXPENDITURES	**$6,115,883**	**$6,805,755**	**$6,357,475**
AUTHORIZED POSITIONS	**102**	**102**	**97**
FULL-TIME EQUIVALENTS	**102.00**	**102.00**	**97.00**


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

HISTORIC PRESERVATION



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED FY 2015
General Fund	17	$1,589,871
Total Funding	**17**	**$1,589,871**

OFFICE OF HISTORIC PRESERVATION

GENERAL FUND

MISSION STATEMENT

THE OFFICE OF HISTORIC PRESERVATION IS COMMITTED TO THE PRESERVATION, PROTECTION, AND PROMOTION OF SAN ANTONIO'S HISTORIC, CULTURAL, ARCHITECTURAL, AND ARCHAEOLOGICAL RESOURCES THROUGH IMPLEMENTATION OF A REVIEW PROCESS, PROMOTION OF HARMONIOUS DEVELOPMENT, AND PUBLIC EDUCATION.

PROGRAM INFORMATION

The Office of Historic Preservation (OHP) is responsible for the historic preservation program of the City of San Antonio. The department provides support to the Historic and Design Review Commission (HDRC), which includes reviewing applications and making recommendations to the HDRC on Certificate of Appropriateness applications and Findings of Historic Significance. OHP and HDRC review proposed exterior changes in local districts or to local landmarks to ensure the changes are consistent with the overall character of the resource and with the recently adopted Historic Design Guidelines. OHP and HDRC are also responsible for reviewing projects in the River Improvement Overlay districts and all public projects. The department is responsible for public education and outreach related to historic preservation and will be conducting an economic impact study to determine what effect historic preservation has had on our community. The San Antonio Historic Preservation Academy was established in 2009 by City Council to enable OHP to provide preservation-related workshops and training, and in the coming year the Academy will expand its reach to middle and high school students. Furthermore, in addition to protecting the City's significant archaeological resources, OHP is responsible for conducting the ongoing 36-Square Mile Survey as well as other, targeted surveys, such as the Westside Cultural Resource Survey, to identify potential districts and landmarks for designation. OHP is also involved with the creation of Viewshed Overlays to protect San Antonio's historic Missions.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will be a city that maximizes its citizens' well-being and human potential while capitalizing on its cultural diversity.

- Establish planning processes and historic district design guidelines that integrate and preserve historic, archaeological, architectural, and cultural resources with planning for public facilities, infrastructure, transportation, parks, and economic development.
- Launch a city-wide volunteerism program to encourage citizens to be involved in protecting and enhancing their own neighborhoods.

City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

- Encourage the use of vacant and underutilized buildings through implementation of a pilot registration program.
- Encourage property rehabilitation as a first choice and priority through streamlined City initiatives, existing and new financial incentives, and leveraging preservation resources.
- Conduct an Economic Impact Study to document the effects of preservation efforts on the City's economy.

City-Wide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.

- Actively promote to the San Antonio region the value of balanced historic preservation and its link to economic development and environmental sustainability.
- Actively promote to property owners, builders, and developers the numerous preservation resources available in the public and private sectors.

OFFICE OF HISTORIC PRESERVATION

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES (CONTINUED)

City-Wide Goal: San Antonio will promote its unique resources to become a premier visitor and convention destination.

- Strengthen the City of San Antonio's worldwide reputation as a significant place of history and culture.
  - Promote the nomination of the San Antonio's Missions for UNESCO World Heritage status.
  - Establish Mission Protection Overlay districts to protect the iconic vistas of missions south of downtown.

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

- Preserve, protect, and enhance the historic districts, places, structures, buildings, objects, sites, landscapes, archaeology, and culture of San Antonio.
- Compile and maintain a comprehensive historic resource inventory of federal, state, and local landmarks, districts, and archaeological sites, which is accessible to City departments and the public.
- Pursue comprehensive historic designation initiatives to protect properties identified by the historic resources survey as eligible for designation.
- Create Viewshed Overlays for San Antonio's Missions as these historic resources are being considered for UNESCO World Heritage status.

City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.

- Increase community involvement in and awareness of preservation resources and goals through outreach and education.
- Promote partnerships between public agencies and civic organizations to increase the volume, pace, and quality of historic preservation initiatives.
- Provide outreach and educational opportunities to the community through the annual Historic Homeowner Fair, S.T.A.R. (Students Together Achieving Revitalization), Window Restoration Workshops, Realtor Trainings, National Preservation Month activities, Guided Running/Walking Tours, Power of Preservation PROMenade, Historic Preservation Television (HPTV), and monthly OHP newsletter.
- Launch a 7th-12th grade preservation education program to engage new audiences, bring awareness to OHP resources, and encourage civic engagement among the youth of San Antonio.
- Complete a five-year update of the Strategic Historic Preservation Plan.

OFFICE OF HISTORIC PRESERVATION

GENERAL FUND

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals & Objectives.

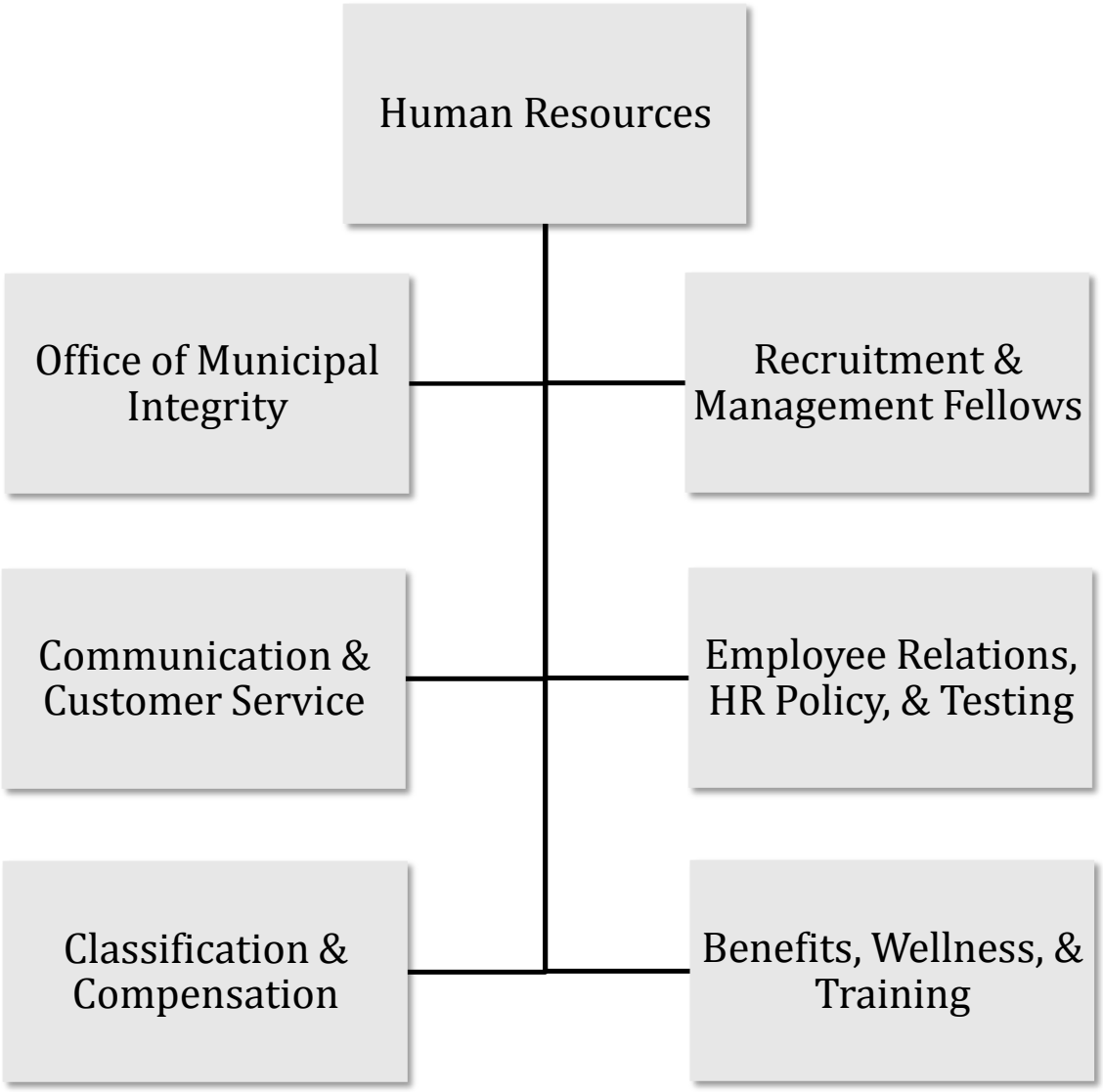
PERFORMANCE MEASURE RESULTS ✓ **Target Met** ⛔ **Target Not Met** ⓘ **Informational**

Performance Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Result	FY 2014 Status	FY 2015 Target
Participants in preservation outreach programs	3,764	4,000	4,469	✓	4,500

GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$872,050	$885,091	$877,175	$1,215,659
CONTRACTUAL SERVICES	36,493	98,352	101,442	180,289
COMMODITIES	7,098	8,430	7,674	14,036
SELF INSURANCE/OTHER	70,684	57,466	57,944	106,387
CAPITAL OUTLAY	659	1,775	1,500	73,500
TOTAL EXPENDITURES	**$986,984**	**$1,051,114**	**$1,045,735**	**$1,589,871**
Authorized Positions	**13**	**12**	**12**	**17**
Full-Time Equivalents	**13.00**	**12.00**	**12.00**	**17.00**

HUMAN RESOURCES



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED FY 2015
General Fund	45	$5,045,306
Employee Benefits Fund	25	124,949,374
Unemployment Fund	0	361,842
Total Funding	**70**	**$130,356,522**

HUMAN RESOURCES

GENERAL FUND

MISSION STATEMENT

THE HUMAN RESOURCES DEPARTMENT PROVIDES THE CITY ORGANIZATION WITH EFFECTIVE HUMAN RESOURCE MANAGEMENT SERVICES THAT FOCUS ON OUR CUSTOMERS' NEEDS. WE SUPPORT THE CITY IN ATTRACTING AND RETAINING A QUALIFIED AND CAPABLE WORKFORCE TO PROVIDE HIGH QUALITY SERVICES TO THE CITIZENS OF SAN ANTONIO.

PROGRAM INFORMATION

Human Resources (HR) seeks to align the efforts of the City's most valuable asset, its employees, with the organizational strategy to serve the citizens of San Antonio. Human Resources partners with departments to provide strategic workforce planning, management strategies, and core human resource services. Workforce planning and management strategies include, but are not limited to: compensation and job content analysis and recommendations; review of City-wide and departmental personnel and HR practices; organizational effectiveness assessments; delivery of training programs; and conflict resolution between management and employees. Human Resources' core functions include: employee benefits and wellness; recruitment and selection; facilitation of employee grievances; Equal Employment Opportunity (EEO) and Municipal Integrity investigations and resolution of internal complaints; coordination of disciplinary hearings for non-uniformed employees appearing before the Municipal Civil Service Commission; coordination of the Consultation Ordinance Commissions and the Affirmative Action Advisory Committee; facilitation of entry and promotional testing and coordination of the grievance and arbitration processes for uniformed employees; development and monitoring of the City's voluntary Affirmative Action Plan; and processing of Human Resources related transactions for departments in the SAP Human Resources Information System (HRIS).

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will be a city that maximizes its citizens' wellbeing and human potential while capitalizing on its cultural diversity.

- Ensure consistent application of processes associated with transactions related to applicant processing, training, personnel records, leave records, and other human resources related initiatives.
- Assist departments in achieving greater effectiveness by providing basic human relations perspectives to individuals or groups which include respect, civility, integrity, teamwork, stress or conflict management.
- Increase communication and understanding of the City's personnel rules, policies and procedures to ensure consistent application within the organization; assist employees and supervisors in dealing with non-uniform labor relation issues at all levels.
- Coordinate and provide administrative support to the Consultation Ordinance Employee-Management Committee.
- Provide competitive starting salaries and benefits in order to attract and retain competent, qualified employees at all levels.
- Utilize automated affirmative action plan software to update the City's voluntary Affirmative Action Plan; provide technical assistance to City Departments regarding their affirmative action objectives; and provide staff support to the Affirmative Action Advisory Committee.
- Ensure that Equal Employment Opportunity (EEO) efforts support the City's policy of extending fair and impartial treatment to all of its current employees and applicants.
- Facilitate the recruitment of qualified, competent individuals through increased and targeted recruitment efforts. These efforts include, but are not limited to, advertising in diverse publications, increasing partnerships with external organizations, and creating programs that increase the pool of diverse applicants.
- Monitor and offer guidance in the administration of the Employee Performance Evaluation, which better links employee performance with organization mission and goals.
- Develop and implement a city-wide internship program that cultivates diversified experienced employees and future leaders.

HUMAN RESOURCES

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES (CONTINUED)

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

- Collaborate with and support customer departments by providing expert consultative services and solutions regarding all aspects of human resources management, including employee relations, recruitment, compensation and benefits, and employee development.
- Coordinate and develop effective employee education and development initiatives, including customized training through the Alamo Community College District (ACCD) Interlocal Agreement, to maintain a highly skilled and competent workforce.
- Develop a leave management program that integrates leave policies and processes and streamlines services.
- Monitor contracts to ensure delivery of services and compliance with performance measures.

City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.

- Train employees, supervisors and managers on fraud prevention and awareness.
- Develop specific leadership initiatives to build upon and improve management and supervisory practices, knowledge and skills through a comprehensive supervisory training program.
- Revise and update Human Resources-related personnel rules and Administrative Directives to maximize organizational flexibility and effectiveness while ensuring compliance with applicable Federal, State and Local laws.
- Facilitate the selection of qualified uniformed personnel by administering contracts for the development and validation of entrance and promotional testing of uniformed personnel, and conducting examinations in accordance with Civil Service requirements and collective bargaining agreements.

HUMAN RESOURCES

GENERAL FUND

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals & Objectives.

PERFORMANCE MEASURE RESULTS ✓ Target Met ⛔ Target Not Met ⓘ Informational

Performance Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Result	FY 2014 Status	FY 2015 Target
Recruitment outreach events	45	N/A	53	ⓘ	45
City-wide employee evaluation completion rate	N/A	100%	100%	✓	100%
Call answer rate	91%	92%	92%	✓	93%
Time to hire (in days)	47	46	48	⛔	46
Voluntary turnover rate	6%	6%	7.3%	⛔	6%
Vacancies filled by internal candidates	N/A	20%	22%	✓	20%

GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$3,369,369	$3,687,591	$3,681,930	$4,191,065
CONTRACTUAL SERVICES	109,417	182,871	183,040	197,369
COMMODITIES	32,423	41,447	41,405	41,947
SELF INSURANCE/OTHER	183,607	189,762	171,584	614,925
CAPITAL OUTLAY	2,623	0	0	0
TOTAL EXPENDITURES	**$3,697,439**	**$4,101,671**	**$4,077,959**	**$5,045,306**
Authorized Positions	**42**	**41**	**41**	**45**
Full-Time Equivalents	**42.00**	**41.00**	**41.00**	**45.00**

HUMAN RESOURCES

EMPLOYEE BENEFITS FUND
UNEMPLOYMENT FUND

PROGRAM INFORMATION

The Employee Benefits staff implements and administers a full range of benefit programs offered to City employees, retirees, the Mayor, City Council members, and eligible family members. The staff is responsible for administration, education and customer service of the following programs: the self-funded indemnity health care plans, vision plan, dental plans, life insurance plan, Texas Municipal Retirement System program, Employee Assistance Program (EAP), extended sick leave program, wellness program, Employee Health & Wellness Center, deferred compensation, and voluntary benefits coverage. The staff organizes, promotes, and facilitates periodic review of the benefit programs available to our employees and retirees.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

- Administer self-funded benefit plans to ensure compliance with State and Federal law.
- Evaluate plan design and implement plan changes to control cost and offer a comprehensive benefit package to attract and retain employees.
- Coordinate the City's disability benefits with benefits received from other disability programs such as the Federal Social Security Act, Texas Municipal Retirement System, Rehabilitative Employment, or any law of similar intent.
- Conduct ongoing educational and outreach services to provide information regarding the health benefits package, retirement and wellness programs.
- Facilitate periodic benefit reviews, surveys, vendor reviews, and requests for proposals to maintain competitive programs.
- Maximize attendance by reducing the average time employees are in short-term disability.
- Provide customer service for all active employees, retirees, and their eligible family members on health benefits and retirement program.
- Provide a comprehensive Wellness Program which includes evidence-based, results-oriented initiatives that focus on awareness, education, lifestyle and behavior change, as well as organizational and environmental support.
- Offer and promote an Employee Assistance Program to address personal and work related issues that affect employee performance.
- Leverage the use of technology to increase efficiency and improve the quality of service provided to customers.
- Monitor contracts to ensure delivery of services and compliance with performance measures.

HUMAN RESOURCES

EMPLOYEE BENEFITS FUND
UNEMPLOYMENT FUND

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals & Objectives.

PERFORMANCE MEASURE RESULTS ✓ **Target Met** ⛔ **Target Not Met** ⓘ **Informational**

Performance Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Result	FY 2014 Status	FY 2015 Target
Information sessions for Open Enrollment	45	N/A	40	ⓘ	40
City Manager 5K Run participation	2,073	2,075	2,263	✓	2,265
Employee participation in Virgin Health Miles program	3,400	3,500	3,880	✓	4,266

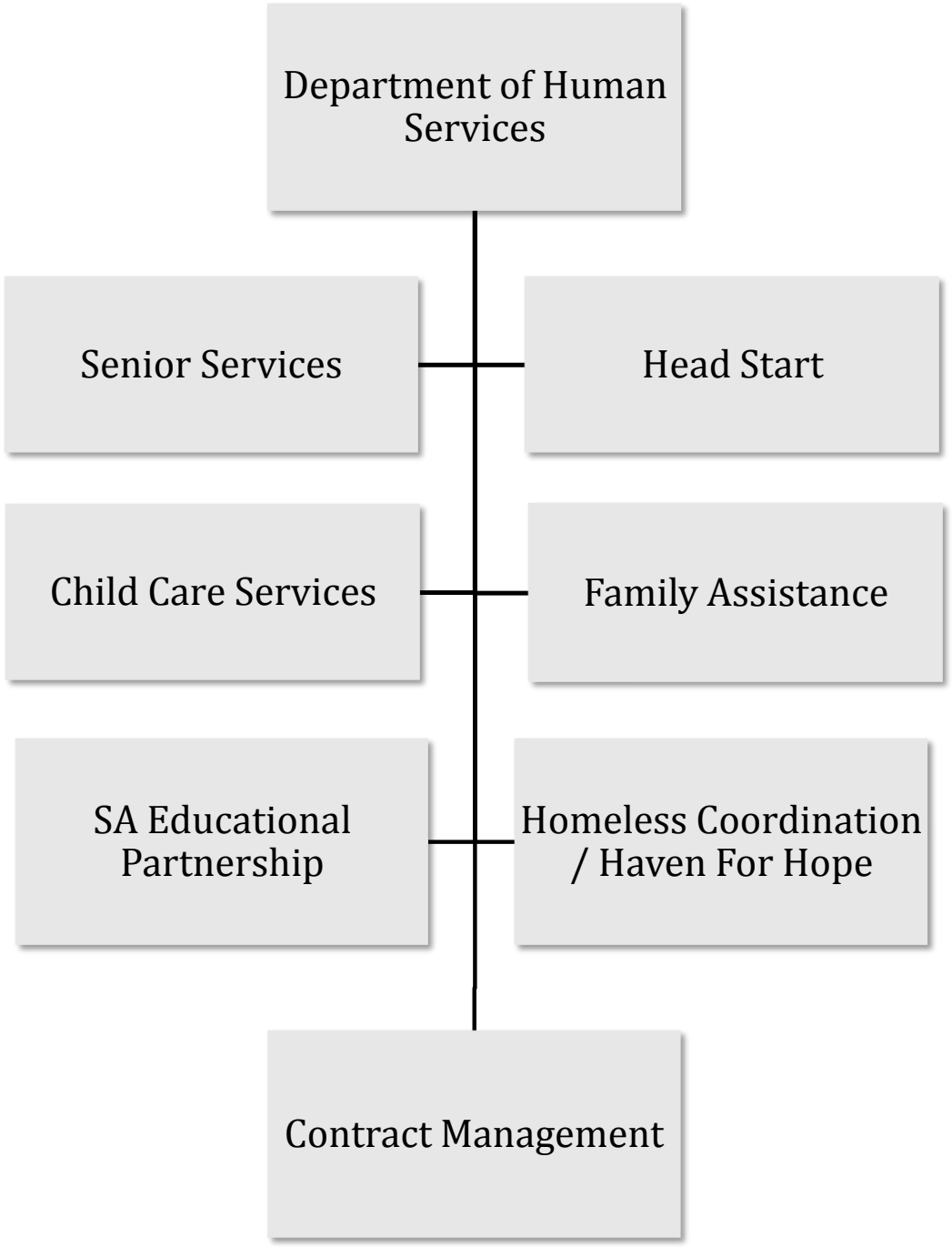
EMPLOYEE BENEFITS FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
ADMINISTRATION- CITY	$4,188,412	$7,742,184	$6,872,213	$7,654,282
ADMINISTRATION- CONTRACTS	5,373,537	4,923,239	6,242,310	5,860,424
CLAIMS	96,665,347	107,418,303	111,204,527	104,888,321
PAYMENTS	5,377,839	5,205,034	4,964,346	5,205,034
TRANSFERS	1,037,872	1,077,864	1,129,373	1,341,313
TOTAL EXPENDITURES	**$112,643,007**	**$126,366,624**	**$130,412,769**	**$124,949,374**
Authorized Positions	**27**	**27**	**27**	**25**
Full-Time Equivalents	**27.00**	**27.00**	**27.00**	**25.00**

UNEMPLOYMENT FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
CLAIMS	$283,925	$350,000	$225,000	$350,000
ADMINISTRATION- CONTRACTS	11,842	11,842	11,842	11,842
TOTAL EXPENDITURES	**$295,767**	**$361,842**	**$236,842**	**$361,842**
Authorized Positions	**0**	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**	**0.00**

HUMAN SERVICES



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED FY 2015
General Fund	99	$18,978,390
Grants	229	79,481,615
Total Funding	**328**	**$98,460,005**

HUMAN SERVICES

GENERAL FUND

MISSION STATEMENT

TO STRENGTHEN THE COMMUNITY THROUGH HUMAN SERVICES INVESTMENTS.

PROGRAM INFORMATION

The Department of Human Services (DHS) develops, coordinates and invests in comprehensive human services strategies that promote the health, welfare and safety of the community. These strategies serve to raise the education and skill level of our workforce and promote family economic success. In this role, DHS serves as a steward of public and private funds, a service provider, a funder, and a facilitator of strategic broad-based and multi-sector partnerships. DHS manages the Head Start Policy Council, Community Action Advisory Board, San Antonio Youth Commission, SA2020 Commission on Strengthening Family Well Being, and the Joint City/County Commission on Elderly Affairs.

DHS coordinates comprehensive services that facilitate family economic success. These services include school readiness, youth development, literacy, higher education scholarships, and work support including childcare and soft skill development. The Family Assistance programs improve quality of life by providing emergency utility assistance, and by assisting residents in becoming informed financial consumers through services such as Volunteer Income Tax Assistance, financial literacy, and anti-predatory lending education. DHS also coordinates safety net services that provide safe, clean and decent shelter for everyone, access to services, and food security. For senior residents, DHS uses congregate meals and Multi-Service Senior Centers to promote their independence, ensure their health and welfare, and engage them in socialization activities.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will be a city that maximizes its citizens' well being and human potential while capitalizing on its cultural diversity.

- DHS has five goals that have been established to align with the City's overarching goals and accomplish the Department's stated mission:
  - Early childhood development and after school academic enrichment through a focus on family strengthening.
  - Promotion of financial stability, financial literacy, and participation in mainstream banking, savings accounts, and free income tax preparation services.
  - Senior services that actively engage residents, 60 years of age and older, in health, nutrition, fitness and case management support.
  - Homelessness prevention to increase housing stability.
  - Community Safety Net to ensure everyone has access to food and shelter through transformation services.

- To support these goals, specific strategic objectives have been developed for the following purposes:
  - Strengthen partnerships with government, foundations and community-based agencies to leverage resources essential to strengthening families, developing human capital and sustaining a community safety net.
  - Enable working people to access free tax assistance and financial education.
  - Promote economic vitality and community well-being by raising the education and skill level of all residents.
  - Ensure all children receive high quality early childhood education through school readiness initiatives, parental involvement and quality early childhood centers.
  - Facilitate access to and completion of post secondary education through Dr. Manuel P. Berriozabal café college, a one-stop college access center.
  - Enable seniors and disabled residents to maintain an independent and healthy quality of life through comprehensive Multi-Service Senior Centers and senior nutrition sites that offer connections to medical services, fitness, social activities, and food security.
  - Provide for basic human needs by ensuring access to shelter, safe sleeping environments, and other services.

HUMAN SERVICES

GENERAL FUND

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals & Objectives.

PERFORMANCE MEASURE RESULTS ✓ **Target Met** ⛔ **Target Not Met** ⓘ **Informational**

Performance Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Result	FY 2014 Status	FY 2015 Target
Café college participants & FAFSA completion	28,571 / 3,459	27,000 / 3,200	30,257 / 3,615	✓	30,000/ 3,400
Prospects Courtyard and Haven for Hope campus graduates	874 / 462	800 / 375	919 / 375	✓	800 / 375
Senior center participants	15,431	16,490	17,845	✓	19,500
Percentage of seniors satisfied with services	90%	92%	94%	✓	92%

GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$6,953,106	$6,910,630	$6,771,091	$6,405,776
CONTRACTUAL SERVICES	5,134,189	6,766,865	6,784,907	5,899,837
COMMODITIES	176,677	257,293	257,885	322,261
SELF INSURANCE/OTHER	1,912,754	1,889,038	1,782,809	2,506,071
CAPITAL OUTLAY	155,061	100,500	100,500	115,000
TRANSFERS	4,254,838	3,734,142	3,734,142	3,729,445
TOTAL EXPENDITURES	**$18,586,625**	**$19,658,468**	**$19,431,334**	**$18,978,390**
Authorized Positions	**123**	**102**	**102**	**99**
Full-Time Equivalents	**122.00**	**101.00**	**101.00**	**98.00**

HUMAN SERVICES

GENERAL FUND

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2015	CITY MATCH
Senior Services					
Senior Nutrition Program	$1,200,000	$0	$65,000	$1,265,000	$3,517,616
Supportive Services for the Elderly Project	190,320	0	0	190,320	80,895
Early Childhood & Youth					
Child Care Services	45,986,271	0	109,000	46,095,271	1,200,000
Head Start Early Childhood Development	21,980,862	0	5,495,216	27,476,078	0
Financial Empowerment					
Financial Empowerment Center Grant	0	0	166,000	166,000	0
Fair Housing Program	192,784	0	0	192,784	0
Housing Counseling	29,167	0	0	29,167	0
Centers for Working Families					
Community Services Block Grant FY 2014-2015	1,588,858	0	0	1,588,858	0
Homeless Services					
Emergency Solutions Grant	956,346	0	0	956,346	0
Housing Opportunities for Persons with Aids	1,212,217	0	0	1,212,217	0
Supportive Housing Program	309,574	0	0	309,574	103,191
TOTAL	**$73,646,399**	**$0**	**$5,835,216**	**$79,481,615**	**$4,901,702**

HUMAN SERVICES

GENERAL FUND

GRANT NAME: *Child Care Services*

PROGRAM INFORMATION

The City of San Antonio is the grantee for the Child Care Services (CCS) program awarded by Workforce Solutions Alamo (WSA). WSA receives CCS funding from the Texas Workforce Commission (TWC) as part of the Child Care Development Block Grant from the Department of Health and Human Services (HHS). CCS provides child care subsidies to qualified families residing in the Workforce Solutions Alamo area which includes the City of San Antonio, Bexar County, and eleven rural surrounding counties. The CCS program is administered by the City of San Antonio Department of Human Services (DHS). DHS provides overall coordination, client services, fiscal management, and vendor management. The program also provides qualified clients with eligibility and certification services, counseling on the selection of quality child care, and referrals to all participating child care facilities from which parents can select their appropriate care needs.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$45,590,888	$44,107,545	$45,986,271
CITY - City Funding Source	1,059,194	1,200,000	1,200,000
OTHER - Other Funding Source	69,018	50,000	109,000
TOTAL FUNDING	**$46,719,100**	**$45,357,545**	**$47,295,271**
EXPENDITURES			
PERSONAL SERVICES	$2,757,060	$2,699,436	$3,079,978
CONTRACTUAL SERVICES	43,889,689	42,604,369	44,156,793
COMMODITIES	33,339	16,581	11,500
SELF INSURANCE/OTHER	39,012	17,159	47,000
EQUIPMENT	0	20,000	0
TOTAL EXPENDITURES	**$46,719,100**	**$45,357,545**	**$47,295,271**
AUTHORIZED POSITIONS	**57**	**58**	**58**
FULL-TIME EQUIVALENTS	**57.00**	**58.00**	**58.00**

HUMAN SERVICES

GENERAL FUND

GRANT NAME: *Community Services Block Grant*

PROGRAM INFORMATION

As the City of San Antonio's designated anti-poverty agency, the Family Assistance Division receives Community Services Block Grant (CSBG) Funds through the Texas Department of Housing and Community Affairs. The CSBG funds staff to provide long-term case management and emergency assistance services at Community Services Program centers. These funds also offset costs related to homeless services and fund the division's administrative section.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$1,612,116	$1,891,554	$1,588,858
TOTAL FUNDING	**$1,612,116**	**$1,891,554**	**$1,588,858**
EXPENDITURES			
PERSONAL SERVICES	$1,157,375	$1,037,905	$1,062,332
CONTRACTUAL SERVICES	31,916	94,687	101,400
COMMODITIES	29,948	24,526	22,321
SELF INSURANCE/OTHER	392,877	734,436	402,805
TOTAL EXPENDITURES	**$1,612,116**	**$1,891,554**	**$1,588,858**
AUTHORIZED POSITIONS	**24**	**25**	**22**
FULL-TIME EQUIVALENTS	**24.00**	**25.00**	**22.00**

HUMAN SERVICES

GENERAL FUND

GRANT NAME: *Senior Nutrition Program*

PROGRAM INFORMATION

The Senior Nutrition Program (SNP) provides senior citizens (60 years and older) with a nutritionally balanced weekday noon meal in either a congregate setting or a home delivered meal service. The 63 congregate centers provide an opportunity for seniors to socialize and participate in extracurricular activities such as health and wellness activities, computer and nutrition education, field trips, and volunteer opportunities. This grant program covers the period October 1, 2014 through September 30, 2015.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$1,885,964	$1,939,020	$1,200,000
CITY - City Funding Source	3,180,622	3,219,661	3,517,616
OTHER - Other Funding Source	60,542	55,660	65,000
TOTAL FUNDING	**$5,127,128**	**$5,214,341**	**$4,782,616**
EXPENDITURES			
PERSONAL SERVICES	$1,258,432	$1,393,128	$1,825,467
CONTRACTUAL SERVICES	513,793	639,039	554,793
COMMODITIES	3,154,627	2,997,265	2,126,824
SELF INSURANCE/OTHER	200,276	184,909	275,532
TOTAL EXPENDITURES	**$5,127,128**	**$5,214,341**	**$4,782,616**
AUTHORIZED POSITIONS	**51**	**51**	**51**
FULL-TIME EQUIVALENTS	**35.00**	**37.00**	**37.00**

HUMAN SERVICES

GENERAL FUND

GRANT NAME: *Emergency Solutions Grant (formerly Emergency Shelter Grant)*

PROGRAM INFORMATION

The Emergency Shelter Grant (ESG) is a two-year formula grant funded through the U.S. Department of Housing and Urban Development. ESG funds are used to improve the quality of existing shelters, meet the cost of operating shelters, and provide supportive services to the homeless as well as homeless prevention activities. The City of San Antonio has executed delegate agency contracts with four community-based human service providers.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$1,145,362	$843,303	$956,346
TOTAL FUNDING	**$1,145,362**	**$843,303**	**$956,346**
EXPENDITURES			
PERSONAL SERVICES	$79,457	$165,009	$99,286
CONTRACTUAL SERVICES	898,086	502,260	744,500
COMMODITIES	0	0	438
SELF INSURANCE/OTHER	167,367	176,034	112,122
EQUIPMENT	452	0	0
TOTAL EXPENDITURES	**$1,145,362**	**$843,303**	**$956,346**
AUTHORIZED POSITIONS	**1**	**1**	**1**
FULL-TIME EQUIVALENTS	**1.00**	**1.00**	**1.00**

HUMAN SERVICES

GENERAL FUND

GRANT NAME: *Fair Housing Program*

PROGRAM INFORMATION

The Fair Housing Administration funding allows staff to investigate and mediate Fair Housing and tenant-landlord complaints. The program monitors housing discrimination practices and seeks to attain voluntary compliance with City, State, and Federal Fair Housing laws. Program staff is also charged with implementing Fair Housing/tenant-landlord education and outreach activities. The Fair Housing Program will continue to partner with the City of San Antonio's Development Services Department and Disability Access Office to inspect plans and new construction on multi-family housing for compliance with Fair Housing and accessibility standards. This grant program covers the period of October 1, 2014 through September 30, 2015.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$175,789	$183,529	$192,784
TOTAL FUNDING	**$175,789**	**$183,529**	**$192,784**
EXPENDITURES			
PERSONAL SERVICES	$172,270	$181,351	$188,888
CONTRACTUAL SERVICES	3,519	2,178	3,896
COMMODITIES	0	0	0
TOTAL EXPENDITURES	**$175,789**	**$183,529**	**$192,784**
AUTHORIZED POSITIONS	**3**	**3**	**4**
FULL-TIME EQUIVALENTS	**3.00**	**3.00**	**4.00**

HUMAN SERVICES

GENERAL FUND

GRANT NAME: *Financial Empowerment Center*

PROGRAM INFORMATION

Financial Empowerment Center Grant program provide assistance to improve the financial stability of households by integrating high quality, one-on-one financial education and counseling into existing public and nonprofit programs and social service delivery systems. The City of San Antonio will serve as the coordinator for Financial Empowerment Center Initiative in San Antonio and will coordinate all efforts between itself and its partners, Family Services Association and United Way.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
OTHER - Other Funding Source	N/A	$166,000	$166,000
TOTAL FUNDING	**N/A**	**$166,000**	**$166,000**
EXPENDITURES			
PERSONAL SERVICES	N/A	$60,803	$72,833
CONTRACTUAL SERVICES	N/A	83,269	81,287
COMMODITIES	N/A	1,030	11,880
CONTRACTUAL	N/A	9,376	0
EQUIPMENT	N/A	11,522	0
TOTAL EXPENDITURES	**N/A**	**$166,000**	**$166,000**
AUTHORIZED POSITIONS	**N/A**	**1**	**1**
FULL-TIME EQUIVALENTS	**N/A**	**1.00**	**1.00**

HUMAN SERVICES

GENERAL FUND

GRANT NAME: *Head Start Early Childhood Development*

PROGRAM INFORMATION

The City of San Antonio (COSA) is grantee of the City of San Antonio Head Start program, funded by US Dept. of Health & Human Services (HHS) and serving 3,020 children within San Antonio ISD and Edgewood ISD. Head Start provides comprehensive services to low income, preschool children (ages 3-5) and their families. Services include education, health, nutrition, social services, and parent involvement. A minimum of 10% of the children served have a type of disability.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$44,739,878	$17,274,514	$21,980,862
OTHER - In-Kind Requirement	11,515,536	6,314,316	5,495,216
TOTAL FUNDING	**$56,255,414**	**$23,588,830**	**$27,476,078**
EXPENDITURES			
PERSONAL SERVICES	$4,075,419	$3,780,573	$4,216,176
CONTRACTUAL	40,314,133	13,219,618	17,342,002
COMMODITIES	122,996	176,432	73,036
SELF INSURANCE/OTHER	153,504	62,873	78,188
OTHER EXPENDITURES	73,826	35,018	271,460
IN-KIND	11,515,536	6,314,316	5,495,216
TOTAL EXPENDITURES	**$56,255,414**	**$23,588,830**	**$27,476,078**
AUTHORIZED POSITIONS	**37**	**66**	**87**
FULL-TIME EQUIVALENTS	**37.00**	**66.00**	**87.00**

GRANT NAME: *Housing Counseling*

PROGRAM INFORMATION

The Housing Counseling program supports the delivery of a wide variety of housing counseling services to homebuyers, homeowners, low to moderate income renters, and the homeless. Counselors provide guidance and advice to help families and individuals improve their conditions and meet the responsibilities of tenancy and home ownership.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$21,119	$16,320	$29,167
TOTAL FUNDING	**$21,119**	**$16,320**	**$29,167**
EXPENDITURES			
PERSONAL SERVICES	$21,119	$16,320	$29,167
TOTAL EXPENDITURES	**$21,119**	**$16,320**	**$29,167**
AUTHORIZED POSITIONS	**1**	**1**	**1**
FULL-TIME EQUIVALENTS	**1.00**	**1.00**	**1.00**

HUMAN SERVICES

GENERAL FUND

GRANT NAME: *Housing Opportunities for Persons with AIDS*

PROGRAM INFORMATION

The Housing Opportunities for Persons With AIDS (HOPWA) Program is the only Federal program dedicated to the housing needs of people living with HIV/AIDS. Under the HOPWA Program, HUD makes grants to local communities, States, and nonprofit organizations for projects that benefit low-income persons living with HIV/AIDS and their families.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$1,185,956	$1,138,748	$1,212,217
TOTAL FUNDING	**$1,185,956**	**$1,138,748**	**$1,212,217**
EXPENDITURES			
PERSONAL SERVICES	$35,636	$33,745	$36,384
CONTRACTUAL SERVICES	1,150,320	1,105,003	1,175,833
TOTAL EXPENDITURES	**$1,185,956**	**$1,138,748**	**$1,212,217**
AUTHORIZED POSITIONS	**1**	**1**	**1**
FULL-TIME EQUIVALENTS	**1.00**	**1.00**	**1.00**

GRANT NAME: *Supportive Housing Program*

PROGRAM INFORMATION

The U.S. Department of Housing and Urban Development awarded 2014 Supportive Housing Program funds to the Department of Human Services, Contracts Management Division (DHS), for two programs, Seamless I and II, utilized for child care support services. The Supportive Housing Program is part of a local Continuum of Care strategy, and promotes the development of supportive housing and support services to assist homeless persons in the transition from homelessness to independent living.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$404,381	$409,184	$309,574
CITY - City Funding Source	98,714	97,404	103,191
TOTAL FUNDING	**$503,095**	**$506,588**	**$412,765**
EXPENDITURES			
PERSONAL SERVICES	$47,800	$53,055	$58,643
CONTRACTUAL SERVICES	454,360	452,530	352,803
COMMODITIES	935	1,003	1,319
TOTAL EXPENDITURES	**$503,095**	**$506,588**	**$412,765**
AUTHORIZED POSITIONS	**1**	**1**	**0**
FULL-TIME EQUIVALENTS	**1.00**	**1.00**	**0.00**

HUMAN SERVICES

GENERAL FUND

GRANT NAME: *Supportive Services for the Elderly Project*

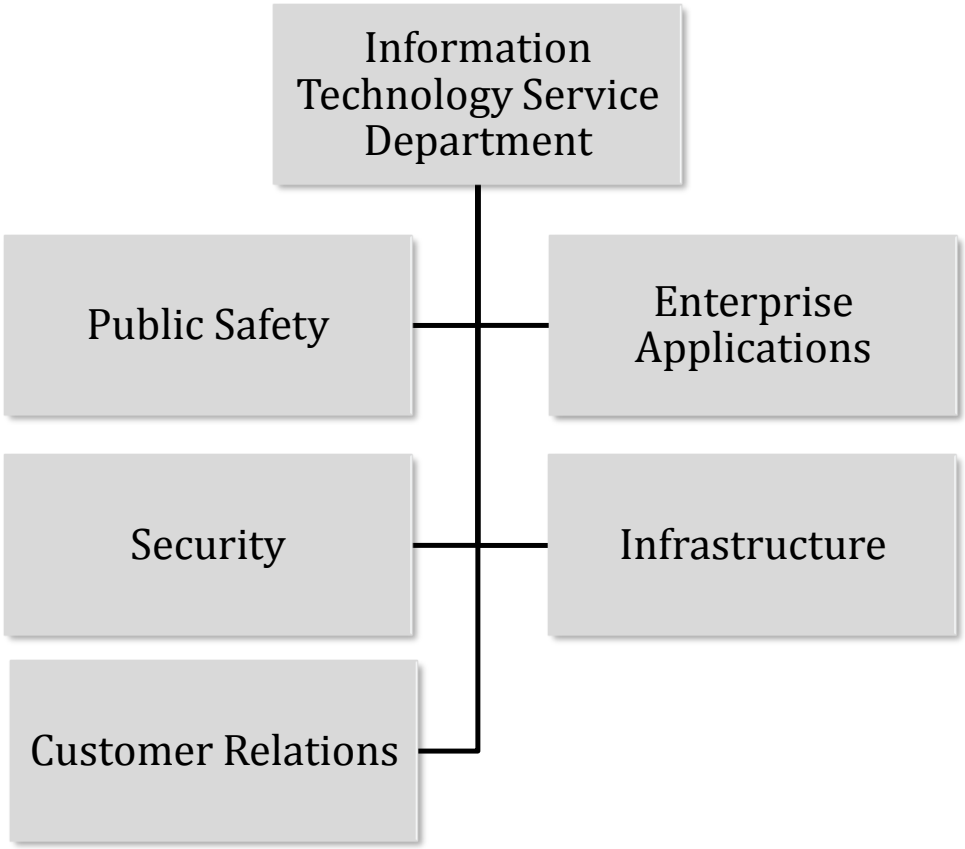
PROGRAM INFORMATION

The Supportive Services for the Elderly Project (SSEP) provides specialized door to door transportation services within San Antonio and Bexar County for persons 60 years and older, primarily for medical appointments. Persons in life-threatening situations, such as kidney dialysis and cancer, receive the highest priority. All other appointments are on a first come, first serve basis. Services are free, but donations from clients are encouraged. This grant program covers the period of October 1, 2014 through September 30, 2015.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$251,098	$138,494	$190,320
CITY - City Funding Source	80,895	13,850	80,895
OTHER - Other Funding Source	2,922	498	0
TOTAL FUNDING	**$334,915**	**$152,842**	**$271,215**
EXPENDITURES			
PERSONAL SERVICES	$251,255	$150,835	$267,654
CONTRACTUAL SERVICES	7,140	1,250	2,218
COMMODITIES	1,707	239	424
SELF INSURANCE/OTHER	74,813	518	919
TOTAL EXPENDITURES	**$334,915**	**$152,842**	**$271,215**
AUTHORIZED POSITIONS	**8**	**3**	**3**
FULL-TIME EQUIVALENTS	**6.50**	**2.50**	**2.50**


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

INFORMATION TECHNOLOGY SERVICES



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED FY 2015
Information Technology Services Fund	344	$54,122,054
Capital Projects	0	7,440,000
Total Funding	**344**	**$61,562,054**

INFORMATION TECHNOLOGY SERVICES

MISSION STATEMENT

THE INFORMATION TECHNOLOGY SERVICES DEPARTMENT IS DEDICATED TO PROVIDING SECURE, RELIABLE, AND RESPONSIVE ENTERPRISE-LEVEL TECHNOLOGY AND BUSINESS SOLUTIONS THAT FACILITATE AND ENHANCE THE CITY'S EFFECTIVENESS IN SERVING THE CITIZENS OF SAN ANTONIO.

PROGRAM INFORMATION

The Information Technology Services Department (ITSD) provides Information Technology (IT) services to all City departments, delegate agencies, various local, state, and federal governmental entities through information and technology sharing agreements.

ITSD is a centralized IT shared services organization that provides governance and support for all technology functions and business systems that facilitate the goals and objectives of the City of San Antonio and are based on IT industry best practices.

The following is a listing of the services provided by ITSD:

- Portfolio and Project Management – Provides oversight on all technology related project management and delivery.
- Technology Governance – Provides intake management and oversight to help manage the intake and delivery of technology requests.
- Enterprise Application Services - Provides assessment, business analysis, testing, development, and support of information systems applications in support of ITSD and City of San Antonio services.
- Business Administration Services - Provides budgetary, financial, contractual, quality assurance, procurement, and disposition service functions in support of inter- and intra-departmental information systems initiatives.
- Business Intelligence Services – Provides processes, technologies, and tools to turn data into information to facilitate business decisions utilizing data warehousing, analytics, and executive dashboard tools.
- Communications Services – Provides converged data, voice, video, and radio services to support City of San Antonio business objectives.
- Computing Infrastructure Services - Provides computing infrastructure platforms such as mainframe and desktop applications, network operating systems, and application topologies in support of City of San Antonio business objectives.
- Integration Services - Provides systematic facilitation to enable the seamless integration of people, processes, and technology.
- Public Safety IT Strategic Planning Services - Provides information technology coordination and management services for public safety agency technology systems and projects.
- Security Services -Support the confidentiality, integrity, and availability of information systems and data.
- Strategic Management Support Services - Provides professional services and strategic advice on matters related to information technology management and strategy, project and portfolio management, business analysis and performance measurement, quality assurance, and change management to achieve the Department's goals and enhance its effectiveness.
- Customer Support Services - Provides support and effective customer service for all users of City of San Antonio information systems.

INFORMATION TECHNOLOGY SERVICES

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

- Enterprise Application Services – To provide technology solutions through business analysis, development, enhancement, maintenance, and support of the various applications utilized by the City of San Antonio's, internal (employees and delegate agencies) and external (citizens, visitors, and businesses) customers.
- Technology Governance – To provide the sequencing of proposed technology requests to best achieve the organization's overall goals, typically expressed in terms of hard economic measures, business or technical strategic goals, while honoring constraints imposed by management or external real-world factors.
- IT Project and Portfolio Management – To provide the oversight and direction for all the items in the project portfolio and to develop a "big picture" view and a deeper understanding of the collection as a whole. This effort will establish costs and benefits and align them with long-term strategies or goals which allow the City to get the value from resources invested.

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals & Objectives.

PERFORMANCE MEASURE RESULTS ✓ **Target Met** ⛔ **Target Not Met** ⓘ **Informational**

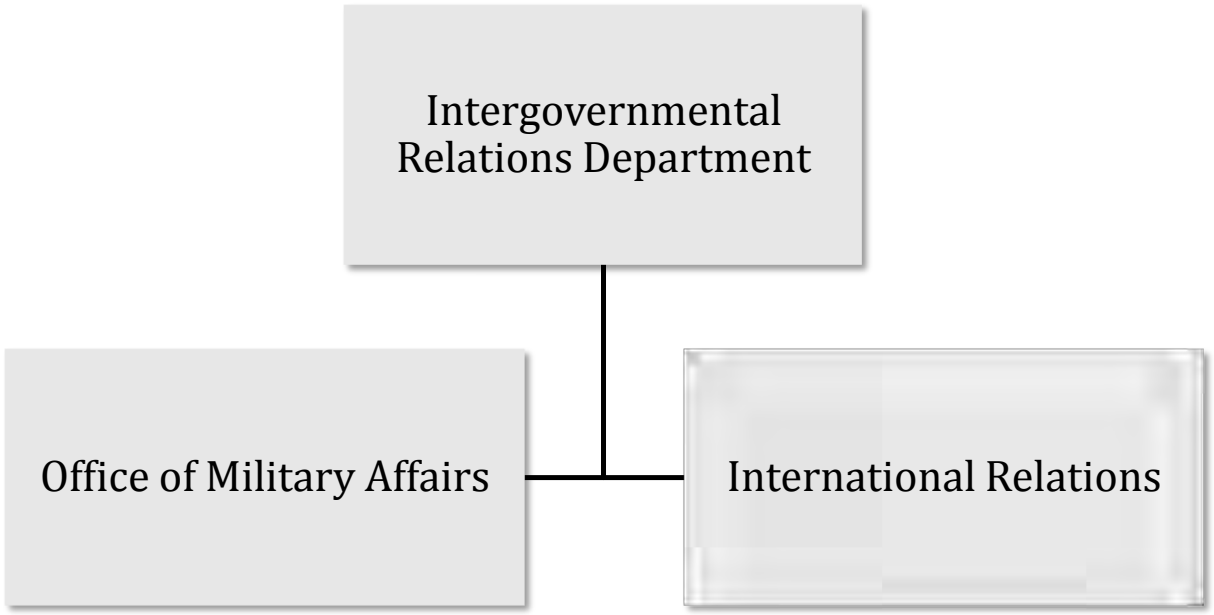
Performance Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Result	FY 2014 Status	FY 2015 Target
Customer satisfaction with ITSD service delivery	94%	94%	93%	⛔	94%
Percentage of IT Governance Board approved IT projects delivered successfully based on ITSD-established project standards	97%	93%	95%	✓	94%

INFORMATION TECHNOLOGY SERVICES FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$18,808,929	$20,254,007	$19,500,432	$30,171,435
CONTRACTUAL SERVICES	16,954,170	17,551,294	17,560,958	17,534,944
COMMODITIES	687,503	1,374,221	1,774,646	1,515,571
SELF INSURANCE/OTHER	4,734,759	4,769,422	4,714,495	4,069,482
CAPITAL OUTLAY	453,355	0	291,980	0
TRANSFERS	1,818,628	830,622	830,622	830,622
TOTAL EXPENDITURES	**$43,457,344**	**$44,779,566**	**$44,673,133**	**$54,122,054**
Authorized Positions	**229**	**226**	**226**	**344**
Full-Time Equivalents	**229.00**	**226.00**	**226.00**	**344.00**


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

INTERGOVERNMENTAL RELATIONS



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED FY 2015
General Fund - Intergovernmental Relations	7	$1,554,381
General Fund - International Relations	0	$153,963
Hotel Occupancy Tax Fund - International Relations	5	$674,527
Total Funding	**12**	**$2,382,871**

INTERGOVERNMENTAL RELATIONS

GENERAL FUND
OFFICE OF MILITARY AFFAIRS FUND

MISSION STATEMENT

THE INTERGOVERNMENTAL RELATIONS DEPARTMENT ADVOCATES ON BEHALF OF THE CITY'S LOCAL, STATE, FEDERAL AND INTERNATIONAL INTERESTS.

PROGRAM INFORMATION

The Intergovernmental Relations Department monitors state and federal government activities, develops legislative programs approved by City Council, manages the City's federal and state consultants, and coordinates legislative and military activities with other local, public, and private-sector entities. The Intergovernmental Relations Department also manages interlocal contracts and agreements and performs other special projects related to intergovernmental cooperation. Furthermore, the Intergovernmental Relations Department is committed to providing leadership, guidance, and technical support in grants management and development.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial and information systems.

- To advocate for the City's state and federal legislative initiatives in coordination with other City departments and community partners to benefit the citizens of San Antonio.
- To secure funding for the City by providing assistance to departments seeking state and federal grants.
- To provide information and analysis to City leadership and departments on issues that may impact the City of San Antonio.

City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.

- To identify and implement agreements with other political subdivisions to increase efficiencies and services to the citizens of San Antonio.
- To develop and strengthen Community-Military Partnerships.
- To perform outreach initiatives to benefit the Civilian and Military Community.

City-Wide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.

- To coordinate with local, regional and international partners to promote Sister Cities Initiatives.

INTERGOVERNMENTAL RELATIONS

GENERAL FUND
OFFICE OF MILITARY AFFAIRS FUND

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals & Objectives.

INTERGOVERNMENTAL RELATIONS AND OFFICE OF MILITARY AFFAIRS

PERFORMANCE MEASURE RESULTS ✓ Target Met ⛔ Target Not Met ⓘ Informational

Performance Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Result	FY 2014 Status	FY 2015 Target
Successfully secure funding in the 113th United States Congress for one of the City's Priority Federal Initiatives	0	1	1	✓	1
Federal funding obtained for City's federal initiatives	$33.4M	$15M	$9.7M	⛔	$15M
New grants identified and referred to City Departments	27	25	28	✓	25
Presentations coordinated to officials in support of City initiatives	6	5	40	✓	20
Passage rate of City Council supported legislation during the Texas Legislative session	67%	N/A	N/A	N/A	70%
Success Rate of defeating potentially harmful legislation to the City during the Texas Legislative session	88%	N/A	N/A	N/A	75%
Joint community-military meetings on major issues of interest or common concern	4	4	4	✓	4
Independent meetings, contacts, and events with both military and civilian parties to help with issues of concern or requests for information or assistance	120	140	170	✓	140

INTERNATIONAL RELATIONS

PERFORMANCE MEASURE RESULTS ✓ Target Met ⛔ Target Not Met ⓘ Informational

Performance Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Estimate	FY 2014 Status	FY 2015 Target
Visitor economic impact of foreign delegations	$1.1M	$0.2M	$0.7M	✓	$0.2M
Number of inbound/outbound trips to and from Sister City delegations	19	3	24	✓	4
Support City interests through presentations to foreign delegations	24	15	32	✓	15
Mexico Foreign Office program presentations to promote City	103	60	90	✓	60

INTERGOVERNMENTAL RELATIONS

GENERAL FUND
OFFICE OF MILITARY AFFAIRS FUND

GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$523,803	$639,946	$576,146	$803,181
CONTRACTUAL SERVICES	575,656	414,910	408,525	675,708
COMMODITIES	10,355	7,221	9,523	9,885
SELF INSURANCE/OTHER	38,703	44,280	48,363	65,607
CAPITAL OUTLAY	1,451	0	0	0
TOTAL EXPENDITURES	**$1,149,968**	**$1,106,357**	**$1,042,557**	**$1,554,381**
Authorized Positions	**6**	**6**	**6**	**7**
Full-Time Equivalents	**6.00**	**6.00**	**6.00**	**7.00**

OFFICE OF ECONOMIC ADJUSTMENT OPERATIONAL SUPPORT GRANT EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$246,051	$381,980	$191,894	$0
CONTRACTUAL SERVICES	88,054	34,620	55,561	0
COMMODITIES	1,081	5,000	2,709	0
TOTAL EXPENDITURES	**$335,186**	**$421,600**	**$250,164**	**$0**
Authorized Positions	**4**	**4**	**3**	**0**
Full-Time Equivalents	**4.00**	**3.00**	**2.00**	**0.00**

FY 2013 and FY 2014 Office of Military Affairs funding provided through the Office of Economic Adjustment Operational Support Grant.

INTERNATIONAL RELATIONS OFFICE

GENERAL FUND
HOTEL OCCUPANCY TAX FUND - INTERNATIONAL RELATIONS

PROGRAM INFORMATION

The International Relations Office is the City of San Antonio's "front door" to the world. The office hosts foreign officials and delegations; coordinates official trips by the Mayor and Council to key international partners; manages the "Casa San Antonio" program – the City's foreign offices in Mexico; and fosters and maintains relationships with its sister cities and alliances in China, Germany, India, Israel, Japan, Korea, Mexico, Spain and Taiwan. The office collaborates with other City departments engaged in international relations as well as local partners.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will promote its unique resources to become the premier visitor and convention destination.

- Support Sister City programs by broadening and deepening our relationships with San Antonio's existing nine Sister Cities and two Friendship Cities in cultural, education and business sectors.
- Interface with local organizations and groups focused on international and sister city engagement initiatives.
- Promote international visibility and services through web portal and improve outreach through social media tools.

City-Wide Goal: San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.

- Continue to maintain long-term relationships with Toyota Motor Manufacturing North America in San Antonio.
- Increase two-way Mexico trade, travel, education and cultural exchanges in cooperation with the multiple city departments and private sector leaders in support of the City's international economic development strategic plans.

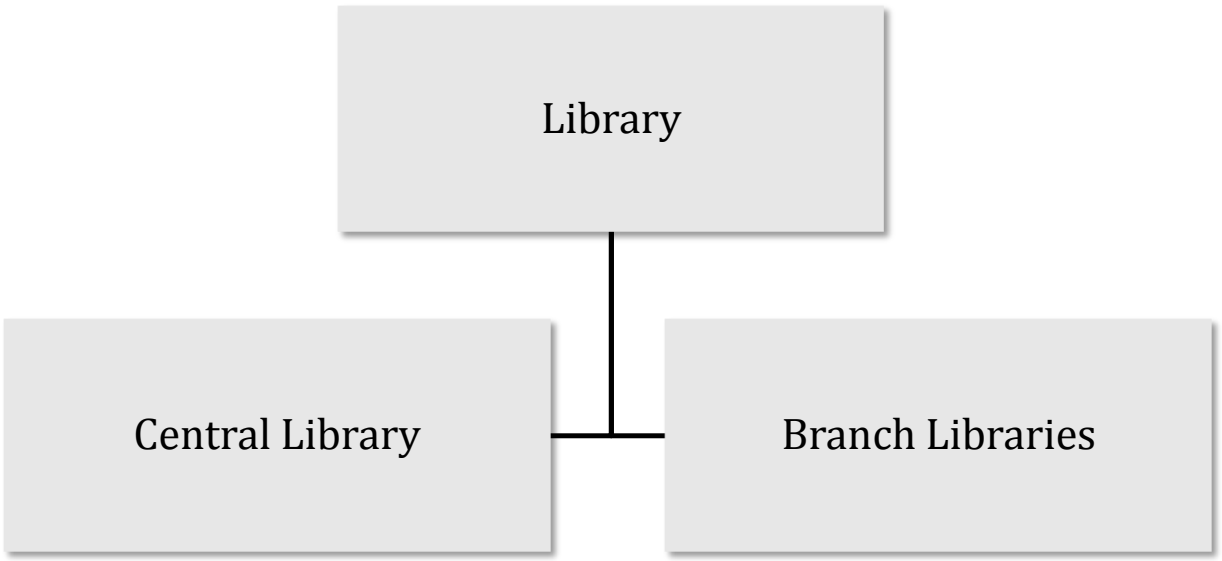
GENERAL FUND - HOT FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$325,560	$373,031	$386,525	$396,899
CONTRACTUAL SERVICES	305,513	344,979	331,843	369,900
COMMODITIES	39,813	45,112	42,484	45,112
SELF INSURANCE/OTHER	29,083	19,757	22,027	16,579
CAPITAL OUTLAY	5,409	0	0	0
TOTAL EXPENDITURES	**$705,378**	**$782,879**	**$782,879**	**$828,490**
Authorized Positions	**5**	**5**	**5**	**5**
Full-Time Equivalents	**5.00**	**5.00**	**5.00**	**5.00**

$674,527 is funded by the HOT Fund, covering 100% of Protocol and 33% of CASA.


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

LIBRARY



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED FY 2015
General Fund	518	$34,949,204
Grants, Gifts, & Contributions	0	450,000
Total Funding	**518**	**$35,399,204**

LIBRARY

GENERAL FUND

MISSION STATEMENT

SAN ANTONIO PUBLIC LIBRARY CHANGES LIVES THROUGH THE TRANSFORMATIVE POWER OF INFORMATION, IMAGINATION, AND IDEAS.

PROGRAM INFORMATION

The San Antonio Public Library offers lifelong learning opportunities to the residents of San Antonio and Bexar County through a Library system of 24 branch libraries, the Library Portal at the Briscoe Western Art Museum and a downtown Central Library. The Pruitt Library offers public library services through a partnership with the North East Independent School District and Roosevelt High School. Library resources include not only the traditional (books, magazines, newspapers, microfilm, compact discs, audio books, and DVDs) but also the digital (downloadable e-books, audiobooks and music) as well as databases containing full professional journals. Other resources include original source materials, reference books, and resources for entrepreneurs and job-seekers. The Library also offers services such as programming for children, teens and adults; readers' advisory; reference services; and special research assistance. Technology services offered by the Library include access to the internet via public computers; laptops and other devices for check-out; wireless access and printing; and free on-line tutoring. Library operations are funded through the City of San Antonio; with other resources coming from limited Federal and State grants, private donations, annual gifts from the San Antonio Public Library Foundation and the Friends of the San Antonio Public Library and Bexar County for the extension of library services by contract to all county residents. The Library generates revenue for the City of San Antonio through non-resident library card fees, copy machine and computer printing charges, the collection of overdue fines, special event space rentals, meeting room use charges and Bexar County's payment to the City's general fund for library services.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City Goal: San Antonio will be a city that maximizes its citizens' well-being and human potential while capitalizing on its cultural diversity.

- Support educational and learning opportunities.
  - Provide program services to children under age five and their parents and caregivers.
  - Work in partnership with local agencies and organizations to provide children, parents, and caregivers with information and activities that support early literacy development, promote reading and encourage library use.
  - Provide quality programming throughout the Library System which appeals to our broad customer base, such as Hispanic Heritage Month, African American History Month and the Mayor's Summer Reading Program.
  - Expand and strengthen the Library's role in supporting early literacy education to promote school readiness.
  - Support self-directed learning by enhancing resources and adapting to emerging technologies.
- Support workforce and economic development.
  - Work with appropriate partners, including other City departments, to assist in creating a more literate workforce and support individuals re-entering the job market.
  - Cooperate with the Department of Human Services provide tax preparation services for low income members of the community and adult learning programs (Learn at SAPL) at four branch libraries.
  - Continue to support the Jobs and Small Business Center at the Central Library.
  - Educate for online readiness, emphasizing basic skills for job searches, applications, resumes, and email.

City Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.

- Foster community connections.
  - Leverage SAPL's deep reach with community to build partnerships and collaborations.
  - Support community efforts to promote health and wellness through Library resources and amenities.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES (CONTINUED)

- Customize service delivery to the unique needs of individual communities as identified in the market segmentation analysis.

- Increase public awareness.
  - Continue to work with community partners to heighten public awareness of the Library's vast resources and services.
  - Continue the voter registration campaign and partner with the Bexar County Elections through the provision of voting sites.
  - Continue to promote available resources for the visually impaired.
  - Promote library resources through proactive outreach in the Community and schools.

City Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

- Provide Library technology resources.
  - Continue to enhance service efforts by implementing available features of the integrated library system.
  - Reinstate a replacement schedule for public computers, software and network equipment.
  - Upgrade Library's IT public computing infrastructure to improve reliability and performance through implementation of the e-rate program.
  - Leverage wireless internet access at all locations to provide innovative services to the community, including laptops and other devices for check-out.
  - Adopt new technologies to increase access to resources that address 21st century literacy (technology, finances, health, English as a Second Language, and adult literacy).
- Improve the organizational health of the Library Department.
  - Continue to examine staffing resources and the best use of existing resources to provide library services.
  - Pursue outside funding opportunities, including grants, gifts and partnerships.
  - Support the efforts of the Library Foundation and the Friends of the Library in their mission to expand awareness and increase resources for the Library.
  - Create a culture of greater accountability and trust.

City Goal: San Antonio will be a safe and clean community.

- Provide Library environments that are welcoming, accessible and safe.
  - Maintain the Library's facilities at a level that will preserve their value for the community.
  - Complete additional work from the Facilities Assessment Study.
  - Partner with the City of San Antonio Capital Improvement Management Services Department to complete all planned work on Bond and other capital projects.
  - Provide adequate security and staffing to make the Library's locations welcoming and safe for all customers.
  - Cooperate with private groups to leverage resources to enhance library facilities.
  - Continue to implement the Library's five year comprehensive facilities plan.

LIBRARY

GENERAL FUND

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals & Objectives.

PERFORMANCE MEASURE RESULTS ✓ Target Met ⛔ Target Not Met ⓘ Informational

Performance Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Result	FY 2014 Status	FY 2015 Target
Customer satisfaction with San Antonio Public Library's service delivery	94%	94%	96%	✓	94%
Annual visits to the Library	5,517,656	5,519,456	5,388,369	⛔	5,390,000
Annual Library circulation	7,396,057	7,422,895	7,177,889	⛔	7,313,500
Hours of Computer/Internet Use	1,583,568	1,588,000	2,201,941	✓	2,202,000

GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$20,946,029	$21,633,140	$21,738,397	$21,288,279
CONTRACTUAL SERVICES	3,949,264	3,734,884	3,578,987	3,863,576
COMMODITIES	4,784,057	4,638,539	4,627,460	4,671,039
SELF INSURANCE/OTHER	3,697,566	3,672,547	3,609,137	4,421,340
CAPITAL OUTLAY	197,940	62,671	113,825	625,400
TRANSFERS	389,024	78,489	78,489	79,570
TOTAL EXPENDITURES	**$33,963,880**	**$33,820,270**	**$33,746,295**	**$34,949,204**
Authorized Positions	**522**	**517**	**517**	**518**
Full-Time Equivalents	**427.50**	**422.50**	**422.50**	**425.50**

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2015	CITY MATCH
Friends of the San Antonio Public Library - Donation	$0	$0	$100,000	$100,000	$0
Miscellaneous Gifts	0	0	50,000	50,000	0
San Antonio Public Library Foundation - Donation	0	0	300,000	300,000	0
TOTAL	**$0**	**$0**	**$450,000**	**$450,000**	**$0**

LIBRARY

GENERAL FUND

GRANT NAME: *Friends of the San Antonio Public Library*

PROGRAM INFORMATION

The funds from the Friends of the San Antonio Public Library will primarily be used to provide public programming throughout the library system and staff development for improved public service.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
OTHER - Other Funding Source	$35,000	$60,000	$100,000
TOTAL FUNDING	**$35,000**	**$60,000**	**$100,000**
EXPENDITURES			
CONTRACTUAL SERVICES	$35,000	$15,000	$0
COMMODITIES	0	45,000	100,000
TOTAL EXPENDITURES	**$35,000**	**$60,000**	**$100,000**

GRANT NAME: *San Antonio Public Library Foundation*

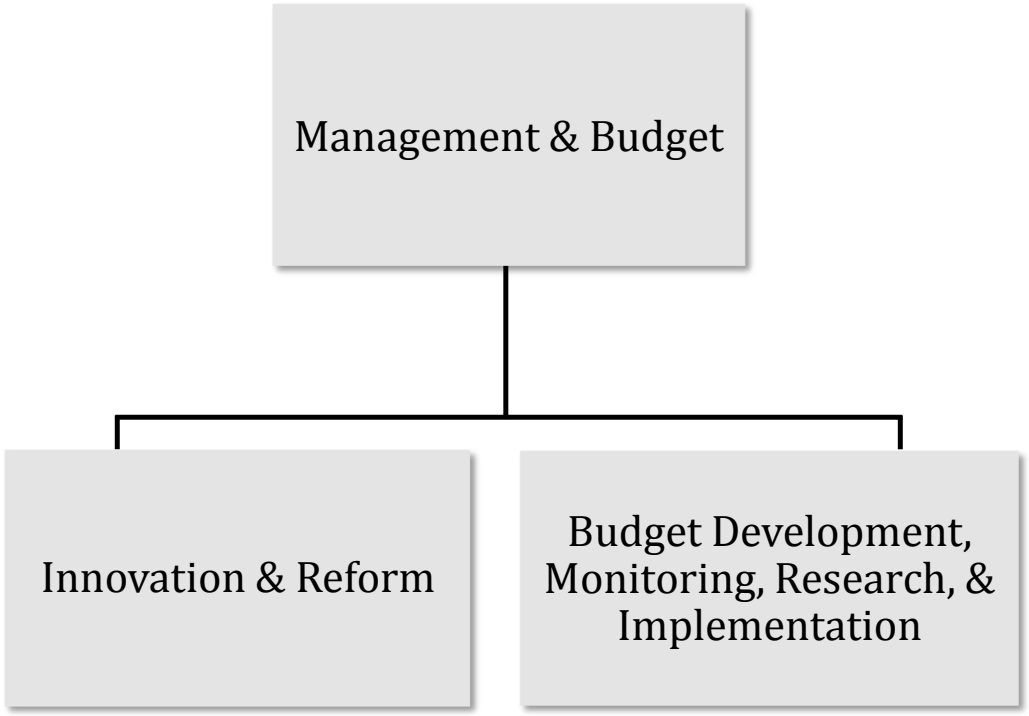
PROGRAM INFORMATION

The funds from The San Antonio Public Library Foundation will be used to enhance Library resources and services as well as to increase awareness through financial support and programmatic efforts.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
OTHER - Other Funding Source	$315,000	$300,000	$300,000
TOTAL FUNDING	**$315,000**	**$300,000**	**$300,000**
EXPENDITURES			
CONTRACTUAL SERVICES	$0	$40,000	$0
COMMODITIES	315,000	260,000	300,000
TOTAL EXPENDITURES	**$315,000**	**$300,000**	**$300,000**


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

MANAGEMENT & BUDGET



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED FY 2015
General Fund	26	$3,272,316
Total Funding	**26**	**$3,272,316**

MANAGEMENT & BUDGET

GENERAL FUND

MISSION STATEMENT

THE OFFICE OF MANAGEMENT & BUDGET WILL PROVIDE CITY DEPARTMENTS WITH FISCAL PLANNING, ANALYSIS, AND MANAGEMENT SERVICES THAT CONTRIBUTE TOWARD THE DEVELOPMENT AND DELIVERY OF CITY SERVICE PLANS ENABLING THE EFFECTIVE AND EFFICIENT DELIVERY OF CITY SERVICES.

PROGRAM INFORMATION

The Office of Management & Budget is responsible for providing City departments with fiscal planning, analysis, and management services to enable the City organization to provide City services and infrastructure improvements to the public in accordance with the policies, goals, and objectives established by the City Council and City Manager. The Department coordinates and prepares Quarterly Financial Reports, Five-Year Financial Forecasts, and Annual Operating and Capital Budgets. The Department provides services toward the completion of organization and management studies. The Department's commitment is to provide professional and quality services to the City.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

- Continue to improve the Annual Budget Development Process by implementing processes and schedules for more effective analysis of key service and policy issues impacting the City's Budget.
- Coordinate with the Finance Department the development of the Monthly Financial Revenue and Expenditure Executive Status Reporting, as well as Quarterly Financial reports to City Council.
- Manage and coordinate the Budget Initiatives Tracking Report detailing work plan and implementation status on all budgeted and service-related mandates and enhancements for all funds.
- Assist with the development of city-wide performance measurement analysis and reporting.
- Support City Council Agenda Process by reviewing all agenda items requiring Management and Budget analysis and approval.

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals & Objectives.

PERFORMANCE MEASURE RESULTS

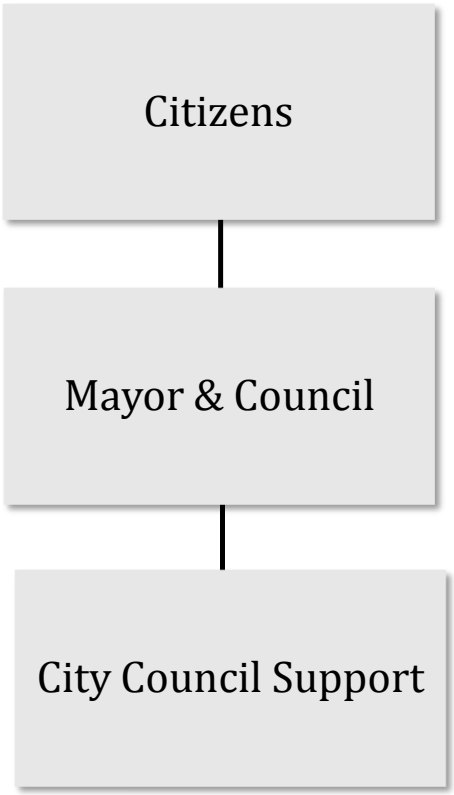
✓ Target Met ⛔ Target Not Met ⓘ Informational

Performance Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Result	FY 2014 Status	FY 2015 Target
General Fund expenditures as percentage of estimate	-0.20%	Between 0% and -1%	-0.10%	✓	Between 0% and -1%
General Fund revenues as percentage of estimate	0.90%	Less than 1%	1.10%	⛔	Less than 1%

GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$2,267,033	$2,376,008	$2,309,488	$2,533,987
CONTRACTUAL SERVICES	82,234	129,386	126,626	129,386
COMMODITIES	16,977	19,285	28,740	19,284
SELF INSURANCE/OTHER	238,922	279,318	280,407	589,659
CAPITAL OUTLAY	3,123	0	276	0
TOTAL EXPENDITURES	**$2,608,289**	**$2,803,997**	**$2,745,537**	**$3,272,316**
Authorized Positions	**26**	**26**	**26**	**26**
Full-Time Equivalents	**26.00**	**26.00**	**26.00**	**26.00**

MAYOR & COUNCIL



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED FY 2015
General Fund	18	$6,298,686
Total Funding	**18**	**$6,298,686**

MAYOR & COUNCIL

GENERAL FUND

MISSION STATEMENT

WE WILL DELIVER QUALITY CITY SERVICES AND COMMIT TO ACHIEVE SAN ANTONIO'S VISION OF PROSPERITY FOR OUR DIVERSE, VIBRANT AND HISTORIC COMMUNITY.

PROGRAM INFORMATION

The Mayor & Council Office is comprised of the Mayor, who is elected at large; 10 City Council members, who are elected from single-member districts; and administrative support staff. The City Council acts as the policy-making and legislative body within the City's government. Operating within the guidelines of the City Charter, the City Council appoints the City Manager, Municipal Court Judges, City Clerk, City Auditor, and members of the City's various boards and commissions. The support staff serves as constituent liaison to all Council members, in addition to responding to incoming calls, scheduling meetings and appointments, and disseminating pertinent information to the citizens of San Antonio.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

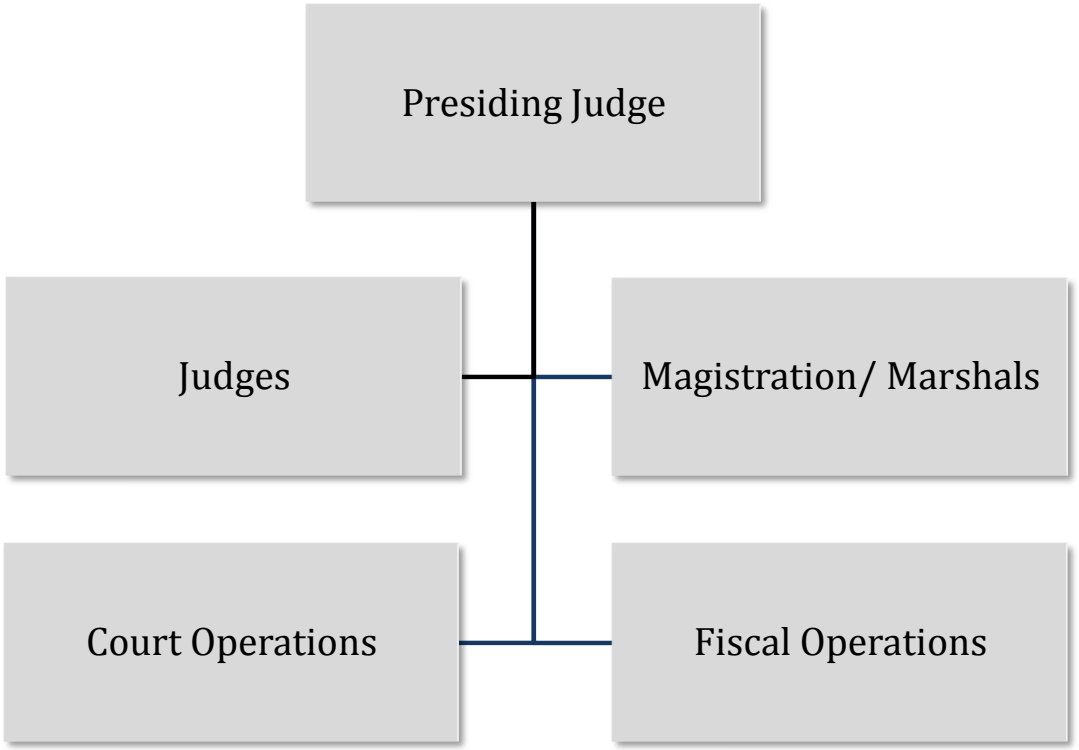
City-Wide Goal: San Antonio will provide the institutional foundation to support government and promote public trust and awareness.

- Promoting public trust by responding to citizen needs in a timely, professional, and caring manner.
  - Promoting public trust by exercising high standards of fairness, conduct and accountability.
- Promoting public awareness by providing readily-accessible representation for citizen input into the functions of municipal government

GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$1,595,733	$1,676,770	$1,671,511	$1,548,941
CONTRACTUAL SERVICES	564,563	675,425	584,994	613,671
COMMODITIES	138,138	175,474	183,578	175,424
SELF INSURANCE/OTHER	3,392,518	3,536,632	3,599,848	3,954,318
CAPITAL OUTLAY	18,720	0	24,370	5,747
TRANSFERS	1,175	585	585	585
TOTAL EXPENDITURES	**$5,710,847**	**$6,064,886**	**$6,064,886**	**$6,298,686**
Authorized Positions	**19**	**19**	**19**	**18**
Full-Time Equivalents	**19.00**	**19.00**	**19.00**	**18.00**

MUNICIPAL COURT



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED FY 2015
General Fund	179	$14,059,776
Municipal Court Security Fund	8	494,570
Municipal Court Technology Fund	0	793,253
Municipal Court Juvenile Case Manager Fund	20	1,256,723
Total Funding	**207**	**$16,604,322**

MUNICIPAL COURT

GENERAL FUND
MUNICIPAL COURT SECURITY FUND
MUNICIPAL COURT TECHNOLOGY FUND
MUNICIPAL COURT JUVENILE CASE MANAGER FUND

MISSION STATEMENT

THE MISSION OF THE COURT IS TO SERVE ALL INDIVIDUALS WITH PRIDE, JUSTICE, AND INTEGRITY BY PROVIDING AN IMPARTIAL FORUM, TRUST, CONFIDENCE, AND EXPEDITIOUS RESOLUTION OF ALL COURT MATTERS.

PROGRAM INFORMATION

The Municipal Court represents the third branch of government for the City of San Antonio. Judicial authority resides in the eight Municipal Courts of Record, which are responsible for the interpretation and adjudication of City ordinances as well as other Class "C" misdemeanors enacted by the Texas Legislature. Court activities include conducting court proceedings, hearing and adjudication of parking citation disputes, and 24-hour detention services for area municipalities and Bexar County. Operations are located within the Frank D. Wing Building, which houses the Office of the Judiciary and the Administrative Services Division of the Court.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial and information systems.

- The Court will seek to enhance the citizen's ability to conduct court business. In addition to using the traditional methods to resolve citations, which include personal appearances and mail communication, the Court will utilize emerging technologies to streamline their experience. The Court's objectives include:
  - Allowing citizens to do an on-line search of their cases. Individuals will be able to request and schedule defensive driving, pay their tickets and request deferred disposition (probation) 24 hours a day.
  - Allowing citizens to seek resolution of their citation remotely using video court kiosks. Using kiosks located throughout San Antonio, individuals will be able to speak live with a municipal court judge and dispose of their citation, including making payments.
- These options will not only give citizens flexibility and save time and money, but will reduce foot traffic and shorten lines at the courthouse, creating more efficiencies.

GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$10,350,805	$10,924,506	$10,766,573	$11,112,851
CONTRACTUAL SERVICES	954,483	755,211	866,656	986,694
COMMODITIES	224,299	155,709	199,953	155,348
SELF INSURANCE/OTHER	1,362,903	1,580,125	1,582,369	1,804,883
CAPITAL OUTLAY	81,328	0	0	0
TRANSFERS	0	139,254	139,254	0
TOTAL EXPENDITURES	**$12,973,818**	**$13,554,805**	**$13,554,805**	**$14,059,776**
Authorized Positions	**196**	**180**	**180**	**179**
Full-Time Equivalents	**185.40**	**169.40**	**169.40**	**168.40**

MUNICIPAL COURT

GENERAL FUND
MUNICIPAL COURT SECURITY FUND
MUNICIPAL COURT TECHNOLOGY FUND
MUNICIPAL COURT JUVENILE CASE MANAGER FUND

MUNICIPAL COURT SECURITY FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$460,253	$404,564	$419,879	$415,774
CONTRACTUAL SERVICES	23,841	28,080	7,314	12,080
COMMODITIES	3,096	8,005	2,764	5,005
SELF INSURANCE/OTHER	31,306	28,398	28,398	39,070
TRANSFERS	22,641	22,641	22,641	22,641
TOTAL EXPENDITURES	**$541,137**	**$491,688**	**$480,996**	**$494,570**
Authorized Positions	**9**	**8**	**8**	**8**
Full-Time Equivalents	**9.00**	**8.00**	**8.00**	**8.00**

MUNICIPAL COURT TECHNOLOGY FUND EXPENDITURES BY CLASSIFICATION

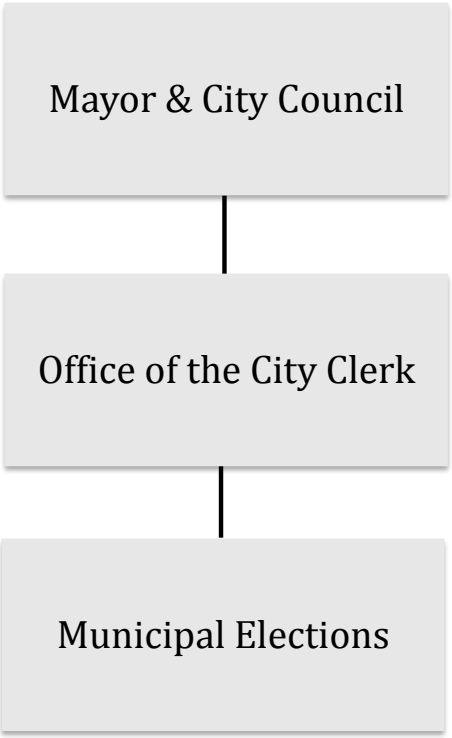
	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$58,818	$59,469	$59,052	$0
CONTRACTUAL SERVICES	553,602	930,368	928,468	705,368
COMMODITIES	78,319	28,618	10,182	28,618
SELF INSURANCE/OTHER	19,948	4,845	5,301	29,966
CAPITAL OUTLAY	138,702	0	18,735	1,605
TRANSFERS	122,883	18,905	18,905	27,696
TOTAL EXPENDITURES	**$972,272**	**$1,042,205**	**$1,040,643**	**$793,253**
Authorized Positions	**1**	**1**	**1**	**0**
Full-Time Equivalents	**1.00**	**1.00**	**1.00**	**0.00**

JUVENILE CASE MANAGER FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$561,342	$787,322	$741,083	$1,162,380
CONTRACTUAL SERVICES	827	2,500	7,820	4,380
COMMODITIES	0	5,000	5,000	7,000
SELF INSURANCE/OTHER	33,954	41,104	41,104	82,963
TOTAL EXPENDITURES	**$596,123**	**$835,926**	**$795,007**	**$1,256,723**
Authorized Positions	**10**	**12**	**12**	**20**
Full-Time Equivalents	**10.00**	**12.00**	**12.00**	**20.00**


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

MUNICIPAL ELECTIONS



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED FY 2015
General Fund	0	$1,894,293
Total Funding	**0**	**$1,894,293**

MUNICIPAL ELECTIONS

GENERAL FUND

MISSION STATEMENT

THE OFFICE OF THE CITY CLERK SHALL ADMINISTER JOINT MAYORAL AND CITY COUNCIL AND SPECIAL MUNICIPAL ELECTIONS TO BE CONDUCTED BY BEXAR COUNTY AND AS PRESCRIBED BY THE CITY CHARTER AND STATE ELECTION CODE.

PROGRAM INFORMATION

Municipal Elections is considered a special purpose division and its functions are administered and staffed by the Office of the City Clerk. Expenditures reflect the cost of planning and implementing municipal elections for the City of San Antonio.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

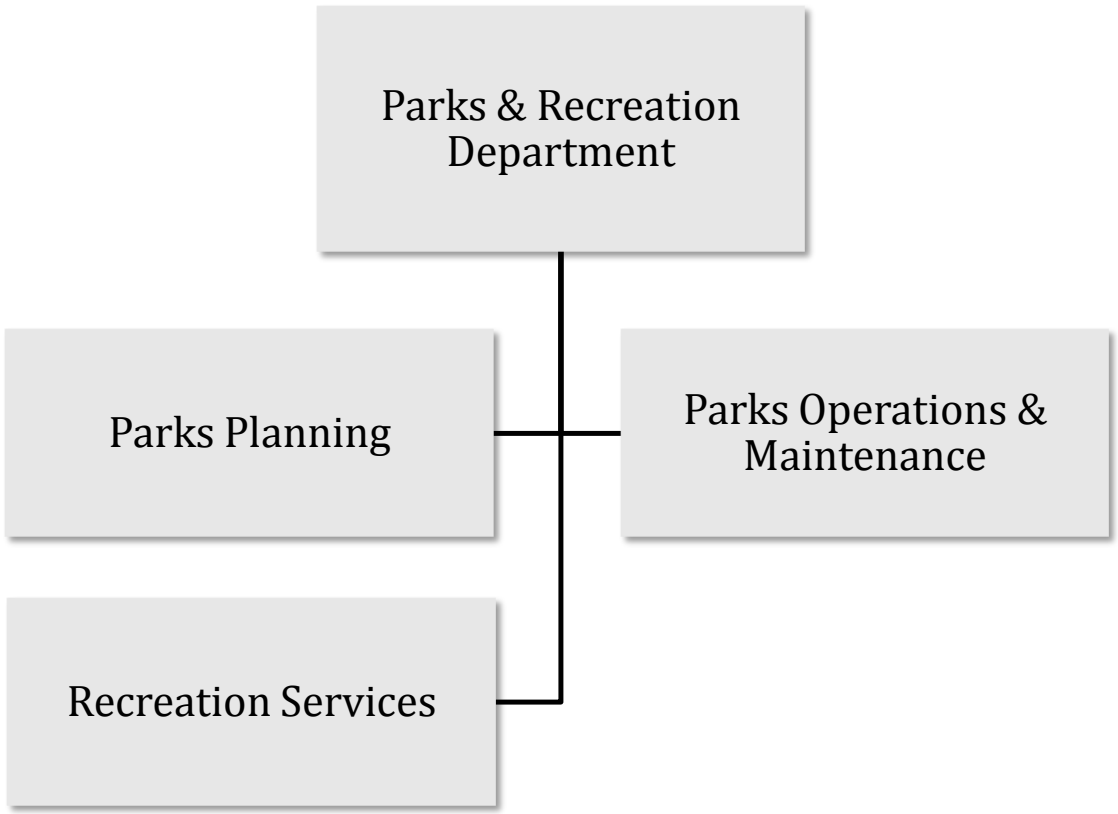
City-Wide Goal: San Antonio will provide the institutional foundation to support the government and promote the public trust and awareness.

- To ensure that registered voters in the City of San Antonio are able to cast ballots for Mayor and City Council and in any Special Election.
- It is incumbent upon the Office of the City Clerk to partake in trainings and meetings administered by the Bexar County Elections Administrator.
- To work with Bexar County to implement the most efficient and cost-effective elections.
- To remain abreast of the Texas Election Code by attending election seminars to ensure that the latest election procedures and forms are implemented.
- To monitor all legislative changes through the Intergovernmental Relations Office affecting the procedures for the conduct of elections and make recommendations relating to Election and Campaign Finance legislation.
- The Office of the City Clerk is the local filing authority for all Campaign Finance Reports and Personal Financial Statements. The Office of the City Clerk will continually improve upon the in-house Campaign Finance Web-based System for filing by candidates and officeholders.

GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$0	$0	$0	$500
CONTRACTUAL SERVICES	1,722,418	78,599	78,599	1,888,099
COMMODITIES	3,998	4,500	4,500	4,500
SELF INSURANCE/OTHER	848	2,401	2,401	1,194
TOTAL EXPENDITURES	**$1,727,264**	**$85,500**	**$85,500**	**$1,894,293**
Authorized Positions	**0**	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**	**0.00**

PARKS & RECREATION



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED FY 2015
General Fund	417	$44,650,789
Parks Environmental Fund	95	6,749,430
City Cemeteries Fund	0	128,844
Tree Canopy Preservation & Mitigation	3	1,489,118
Parks Development & Expansion - 2005 Venue Capital Projects	0	500,487
Parks Development & Expansion - 2010 Venue Operating	0	5,877,183
Parks Development & Expansion - 2010 Venue Capital Projects	0	8,986,000
Grants	0	1,348,769
Capital Projects	0	8,209,881
Total Funding	**515**	**$77,940,501**

PARKS & RECREATION

GENERAL FUND
PARKS ENVIRONMENTAL FUND
CITY CEMETERIES FUND
TREE CANOPY PRESERVATION & MITIGATION

MISSION STATEMENT

THE MISSION OF THE PARKS AND RECREATION DEPARTMENT IS TO PROVIDE EXCEPTIONAL PARKS, FACILITIES, PROGRAMS, AND SERVICES TO IMPROVE THE QUALITY OF LIFE FOR ALL.

PROGRAM INFORMATION

The Parks and Recreation Department operates the City's recreational and cultural programs and develops and maintains City-owned parks, swimming pools, gymnasiums, cemeteries, sports facilities, greenways, recreation centers, and the Botanical Gardens.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will be a safe and clean community.

- Renovate existing facilities and maintain a clean park system through sustainable methods.
  - Continue expansion of park recycling program to reach 1:1 ratio to regular trash receptacles.
  - Increase installation of bike racks in City parks to promote cycling.
  - Modify landscape maintenance practices to improve sustainability and quality.
  - Refine solar operated trash receptacles program to achieve optimum use.
  - Continue water conservation efforts with stakeholders.
- Expand sustainable resources through community partnerships and programs.
  - Continue operation of the Community Service Liaison and Trail Steward programs to enable Park Police to concentrate on law enforcement efforts.
  - Expand tree program to incorporate golf courses, extra-territorial jurisdiction and new community partners.
- Expand sustainable resources for optimum use of recreation facilities by developing partnerships and creating shared use agreements with neighborhood and community groups.
  - Implement transition of Girls Fast Pitch Softball program to the San Antonio Softball Association.
  - Implement shared facility use at Normoyle Community Center by conversion to full service multi-generational center.

City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

- Renovate existing facilities and maintain a clean park system through sustainable methods.
  - Implement neighborhood revitalization effort at West End Park through renovation of the park and offering recreation and fitness programs.
  - Develop maintenance program to sustain new renovations and improvements in HemisFair Park.

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

- Improve department efficiency, effectiveness, and best practices through reorganization.
  - Continue to reorganize the department and divisions as necessary for continuous improvement.
  - Continue mid-manager professional development initiatives.
- Update technology to support the department and promote public trust and awareness.
  - Incorporate wireless technology in additional park facilities.
  - Continue refinement of Customer Resource Management and work order systems to improve response time and enable enhanced resource monitoring.
  - Support implementation of a park reservation and program registration system to enhance customer service and improve reporting and cash handling capabilities.

PARKS & RECREATION

GENERAL FUND
PARKS ENVIRONMENTAL FUND
CITY CEMETERIES FUND
TREE CANOPY PRESERVATION & MITIGATION

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES (CONTINUED)

City-Wide Goal: San Antonio will be a city that maximizes its citizens' well-being and human potential while capitalizing on its cultural diversity

- Educate the community through innovative methods on opportunities for well-being through services provided by Parks and Recreation.
  - Continue fitness program to expand outreach and increase participation through the Mobile Fit program and installation of exercise equipment.
  - Enhance swimming opportunities by adding Sundays to the schedule during extended pool season.
  - Continue the Trail Steward, Trail Watch Volunteers, and Share the Trails Programs to enhance the public's safe use and enjoyment of the greenway trails.
  - Increase public awareness through Public Service Announcement campaigns and social networks.

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals & Objectives.

PERFORMANCE MEASURE RESULTS ✓ **Target Met** ⛔ **Target Not Met** ⓘ **Informational**

Performance Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Result	FY 2014 Status	FY 2015 Target
Recycling receptacles in parks to achieve 1:1 ratio with trash receptacles	1291	1,412	1,563	✓	1,688
Recreational facility attendance	556,177	535,220	548,775	✓	554,263
Parks facility maintenance service level	89%	83%	89%	✓	86%
Complete playground inspections	174	181	192	✓	194

PARKS & RECREATION

GENERAL FUND
PARKS ENVIRONMENTAL FUND
CITY CEMETERIES FUND
TREE CANOPY PRESERVATION & MITIGATION

GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$26,890,067	$24,495,831	$24,265,545	$24,766,563
CONTRACTUAL SERVICES	6,671,143	5,959,470	6,027,293	6,561,555
COMMODITIES	2,764,217	2,745,587	2,783,735	2,913,480
SELF INSURANCE/OTHER	9,172,377	9,020,310	8,944,659	8,590,131
CAPITAL OUTLAY	13,477	38,500	46,931	87,167
TRANSFERS	415,615	1,544,160	1,544,160	1,731,893
TOTAL EXPENDITURES	**$45,926,896**	**$43,803,858**	**$43,612,323**	**$44,650,789**
Authorized Positions	**527**	**424**	**424**	**417**
Full-Time Equivalents	**509.38**	**407.87**	**407.87**	**405.75**

PARKS ENVIRONMENTAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	N/A	$3,949,142	$3,904,706	$4,070,695
CONTRACTUAL SERVICES	N/A	1,746,550	1,963,877	2,004,052
COMMODITIES	N/A	421,388	196,701	187,893
SELF INSURANCE/OTHER	N/A	519,076	512,958	486,790
TOTAL EXPENDITURES	**$0**	**$6,636,156**	**$6,578,242**	**$6,749,430**
Authorized Positions	**0**	**95**	**95**	**95**
Full-Time Equivalents	**0.00**	**95.00**	**95.00**	**95.00**

CITY CEMETERIES FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
CONTRACTUAL SERVICES	$76,631	$112,000	$87,000	$112,000
COMMODITIES	9,415	15,000	5,000	15,000
SELF INSURANCE/OTHER	1,408	1,502	1,502	1,844
CAPITAL OUTLAY	2,263	0	0	0
TOTAL EXPENDITURES	**$89,717**	**$128,502**	**$93,502**	**$128,844**
Authorized Positions	**0**	**0**	**0**	**0**
Full-Time Equivalents	**0.00**	**0.00**	**0.00**	**0.00**

PARKS & RECREATION

GENERAL FUND
PARKS ENVIRONMENTAL FUND
CITY CEMETERIES FUND
TREE CANOPY PRESERVATION & MITIGATION

TREE CANOPY PRESERVATION & MITIGATION FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$78,034	$157,957	$97,960	$250,250
CONTRACTUAL SERVICES	115,705	184,106	142,149	202,131
COMMODITIES	197,566	182,214	190,714	952,650
SELF INSURANCE/OTHER	57,189	58,014	55,490	71,992
TRANSFERS	16,655	16,655	13,920	12,095
TOTAL EXPENDITURES	**$465,149**	**$598,946**	**$500,233**	**$1,489,118**
Authorized Positions	**1**	**2**	**2**	**3**
Full-Time Equivalents	**1.00**	**2.00**	**2.00**	**3.00**

PARKS & RECREATION

GENERAL FUND
PARKS ENVIRONMENTAL FUND
CITY CEMETERIES FUND
TREE CANOPY PRESERVATION & MITIGATION

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2015	CITY MATCH
CDBG Entitlement Grant Program	$348,979	$0	$0	$348,979	$0
Summer Food Service	999,790	0	0	999,790	0
TOTAL	**$1,348,769**	**$0**	**$0**	**$1,348,769**	**$0**

GRANT NAME: *CDBG Entitlement Grant Program*

PROGRAM INFORMATION

The Parks and Recreation Department utilizes Community Development Block Grant funds to provide summer recreation programs in eligible areas. With these funds, community center hours of operation are extended into the evening after normal summer program hours, outdoor pools are able to operate an extra week and support is provided for the Summer Youth Program.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$340,015	$348,979	$348,979
TOTAL FUNDING	**$340,015**	**$348,979**	**$348,979**
EXPENDITURES			
PERSONAL SERVICES	$340,015	$348,979	$348,979
TOTAL EXPENDITURES	**$340,015**	**$348,979**	**$348,979**

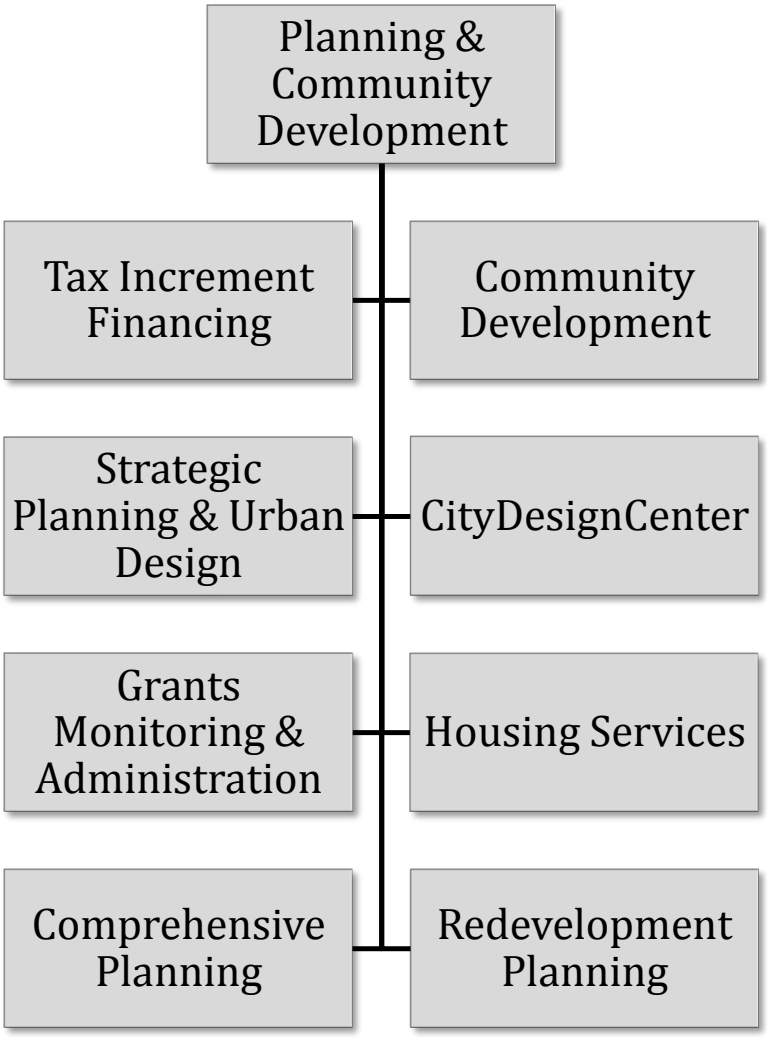
GRANT NAME: *Summer Food Service Grant*

PROGRAM INFORMATION

The Summer Food Service Program grant is a federal grant that is passed through the Texas Department of Human Services. This reimbursement grant provides the funding for a free lunch and snack to be given to children at Parks and Recreation summer sites.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$330,282	$441,186	$999,790
TRANSFER	203,984	186,578	0
TOTAL FUNDING	**$534,266**	**$627,764**	**$999,790**
EXPENDITURES			
PERSONAL SERVICES	$65,799	$118,497	$226,855
CONTRACTUAL SERVICES	4,819	4,298	70,939
COMMODITIES	463,576	504,969	664,989
SELF INSURANCE/OTHER	72	0	29,426
CAPITAL OUTLAY	0	0	7,581
TOTAL EXPENDITURES	**$534,266**	**$627,764**	**$999,790**

PLANNING & COMMUNITY DEVELOPMENT



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED FY 2015
General Fund	18	$2,999,628
Tax Increment Financing Fund	7	566,720
Grants	34	17,636,306
Economic Development Incentive Fund	1	96,847
Total Funding	**60**	**$21,299,501**

PLANNING & COMMUNITY DEVELOPMENT

GENERAL FUND
TAX INCREMENT FINANCING FUND
ECONOMIC DEVELOPMENT INCENTIVE FUND

MISSION STATEMENT

TO IMPROVE THE LIVABILITY, ECONOMIC VITALITY, AND SAFETY OF SAN ANTONIO NEIGHBORHOODS, CORRIDORS, AND SPECIAL DISTRICTS, THROUGH ACTIVE ENGAGEMENT IN STRATEGIC PLANNING, REINVESTMENT INITIATIVES, AND COMMUNITY DEVELOPMENT POLICY.

PROGRAM INFORMATION

The Department of Planning & Community Development has lead responsibility for Comprehensive, Sector, Community, Neighborhood, Redevelopment, and Regional Planning initiatives. Housing and Community Development program responsibilities include rehabilitation of owner-occupied and multi-family rental housing, the Homeownership Incentive Program, Lead-Based Paint abatement, the Green & Healthy Homes services, REnewSA, and Federal Grants Management Administration. The Department is responsible for administration of Tax Increment Reinvestment Zones (TIRZ), implementation of the Strategic Plan for Community Development, and related strategic reinvestment projects. The Department staffs the Strategic Planning and Design Division, which facilitates creation of urban design districts and guidelines and provides city agencies and private sector developers with architectural and design advice. The department also administers the City's annexation-related services. Policy analysis is conducted and recommendations are provided to City Council, Planning Commission, and City Management concerning land use and redevelopment issues. The Grants Monitoring and Administration (GMA) Division has primary responsibility for planning, organizing, implementing and monitoring the City's Community Development Block Grant (CDBG), Home Investment Partnership Grant and Section 108 Guaranteed Loans. GMA staff manages procedural implementation activities of other supporting City departments to ensure City compliance with specific U.S. Department of Housing and Urban Development (HUD) regulations and other federal regulations. Activities are monitored to ensure compliance with the Davis-Bacon Act, Fair Labor Standards Act, Equal Employment Opportunities compliance standards, Affirmative Fair Housing activities, general accounting standards and audit procedures, and Community Development Block Grant (CDBG) project management and monitoring of timely implementation; ensuring the City receives maximum annual funding allocations for which it is entitled.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

- Initiate Comprehensive Plan Phase I and II.
- Initiate annexation priority areas and initiate unilateral annexations.
- Update Strategic Plan for Community Development.
- Implement revitalization strategies REnewSA target areas: Collins Gardens, Edgewood, Harlandale, Northeast Corridor, University Park West/ Blueridge, and Wheatley.
- Designate FY 2016/ FY 2017 REnewSA Target Areas.
- Initiate Water Policy, a long term report on San Antonio's water security for FY 2015 - FY 2060.
- Update Tax Increment Finance (TIF) Investment Policies.
- Designate Northeast Corridor TIRZ.
- Continue to manage development activity within the 19 active TIRZ.
- Manage and improve the Neighborhood Association Registration process.
- Develop CDBG FY 2015 Action Plan and begin FY 2016 - FY 2020 Consolidated Plan.
- Update CDBG/HOME loan underwriting criteria and policies.
- Implement Downtown Design Guide in order to improve the design and attractiveness of the City's downtown area.
- Homeownership Incentive Programs (HIP):
  - 25 loan closings.
  - 200 attendees for First-time Homebuyer classes.
- Homebuyer Assistance Program (HAP):
  - 10 loan closings.
- Homeownership Program for Employees (HOPE):
  - 6 loan closings.

PLANNING & COMMUNITY DEVELOPMENT

GENERAL FUND
TAX INCREMENT FINANCING FUND
ECONOMIC DEVELOPMENT INCENTIVE FUND

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES (CONTINUED)

- Green and Healthy Homes Program:
  - Target Lead Reduction, 194 units; Healthy Homes, 74 units.

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals & Objectives.

PERFORMANCE MEASURE RESULTS ✓ **Target Met** ⛔ **Target Not Met** ⓘ **Informational**

Performance Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Result	FY 2014 Status	FY 2015 Target
Percentage of square miles covered by neighborhood, community, and perimeter plans	93%	93%	93%	✓	93%
Homes participating through the 2011 Lead Hazard Reduction Demonstration Grant (Program began in FY 2012)	25	128	128	✓	128
Homes participating through the Healthy Homes Production Grant (Program began in FY 2012)	36	138	138	✓	138
Residents attending homebuyer classes (Percentage of attendees who will purchase homes in the next 12 months using the City's Home Ownership Program for Employees)	173 (9%)	200 (20%)	200 (3%)	✓	200 (3%)
Operation Facelift storefront revitalization	7	15	7	⛔	20

GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$2,394,598	$1,971,263	$1,969,739	$1,631,987
CONTRACTUAL SERVICES	135,028	611,968	611,929	775,742
COMMODITIES	26,242	32,231	32,231	35,931
SELF INSURANCE/OTHER	241,510	176,612	176,612	546,768
CAPITAL OUTLAY	20,782	2,697	4,096	9,200
TOTAL EXPENDITURES	**$2,818,160**	**$2,794,771**	**$2,794,607**	**$2,999,628**
Authorized Positions	**30**	**22**	**22**	**18**
Full-Time Equivalents	**30.00**	**22.00**	**22.00**	**18.00**

PLANNING & COMMUNITY DEVELOPMENT

GENERAL FUND
TAX INCREMENT FINANCING FUND
ECONOMIC DEVELOPMENT INCENTIVE FUND

TAX INCREMENT FINANCING FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$370,672	$456,789	$461,326	$499,208
CONTRACTUAL SERVICES	7,892	22,500	10,006	20,871
COMMODITIES	70	6,953	7,002	6,953
SELF INSURANCE/OTHER	27,092	27,525	27,626	38,571
CAPITAL OUTLAY	0	0	0	1,117
TOTAL EXPENDITURES	**$405,726**	**$513,767**	**$505,960**	**$566,720**
Authorized Positions	**8**	**8**	**8**	**7**
Full-Time Equivalents	**8.00**	**8.00**	**8.00**	**7.00**

ECONOMIC DEVELOPMENT INCENTIVE FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$58,599	$86,723	$86,723	$90,797
COMMODITIES	0	100	100	100
SELF INSURANCE/OTHER	3,192	4,161	4,161	5,950
TOTAL EXPENDITURES	**$61,791**	**$90,984**	**$90,984**	**$96,847**
Authorized Positions	**1**	**1**	**1**	**1**
Full-Time Equivalents	**1.00**	**1.00**	**1.00**	**1.00**

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2015	CITY MATCH
CDBG Entitlement Grant Program - Administration	$2,086,004	$0	$0	$2,086,004	$0
CDBG Entitlement Grant Program - Housing Program	758,000	0	0	758,000	0
CDBG Entitlement Grant Program - Neighborhood Revitalization	2,944,283	0	0	2,944,283	0
CDBG Entitlement Grant Program - Public Infrastructure	1,280,000	0	0	1,280,000	0
CDBG Entitlement Grant Program - Debt Service	4,764,493	0	0	4,764,493	0
HOME Entitlement Grant Program - Administration	426,601	0	0	426,601	0
HOME Entitlement Grant Program - Other Agencies	4,376,925	0	0	4,376,925	0
HUD Lead Hazard Reduction Demonstration Grant	1,000,000	0	0	1,000,000	0
TOTAL	**$17,636,306**	**$0**	**$0**	**$17,636,306**	**$0**

PLANNING & COMMUNITY DEVELOPMENT

GENERAL FUND
TAX INCREMENT FINANCING FUND
ECONOMIC DEVELOPMENT INCENTIVE FUND

GRANT NAME: *Community Development Block Grant*

PROGRAM INFORMATION
The Planning & Community Development Department utilizes CDBG grant funds to support community development in eligible areas. These funds help provide for the implementation of the Strategic Plan for Community Development.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$4,732,487	$6,481,024	$10,552,780
TOTAL FUNDING	**$4,732,487**	**$6,481,024**	**$10,552,780**
EXPENDITURES			
PERSONAL SERVICES	$1,823,855	$2,100,146	$1,536,269
CONTRACTUAL SERVICES	1,034,573	3,147,962	3,640,968
COMMODITIES	65,517	5,500	8,500
SELF INSURANCE/OTHER	13,000	0	0
CAPITAL OUTLAY	9,000	5,200	4,773,043
SUBGRANTING	1,786,542	1,222,216	594,000
TOTAL EXPENDITURES	**$4,732,487**	**$6,481,024**	**$10,552,780**
AUTHORIZED POSITIONS	**29**	**29**	**29**
FULL-TIME EQUIVALENTS	**29.00**	**29.00**	**29.00**

GRANT NAME: *HOME Grant*

PROGRAM INFORMATION
The Grants Monitoring and Administration (GMA) Division is responsible for planning and oversight of the City's HOME Entitlement Grant Program. All activities result in the renovation or production of housing affordable to low and moderate-income households. This division provides technical assistance to sub-grantees and project sponsors and is responsible for monitoring all project activities to ensure compliance with U.S. Department of Housing and Urban Development (HUD) affordability and regulatory requirements. This grant program covers the period of October 1, 2014 through September 30, 2015.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$4,522,708	$4,240,124	$4,803,526
TOTAL FUNDING	**$4,522,708**	**$4,240,124**	**$4,803,526**
EXPENDITURES			
PERSONAL SERVICES	$380,200	$297,234	$426,601
CONTRACTUAL SERVICES	7,071	2,005,674	4,376,925
SELF INSURANCE/OTHER	0	0	0
SUBGRANTING	4,135,437	1,937,216	0
TOTAL EXPENDITURES	**$4,522,708**	**$4,240,124**	**$4,803,526**
AUTHORIZED POSITIONS	**5**	**5**	**5**
FULL-TIME EQUIVALENTS	**5.00**	**5.00**	**5.00**

PLANNING & COMMUNITY DEVELOPMENT

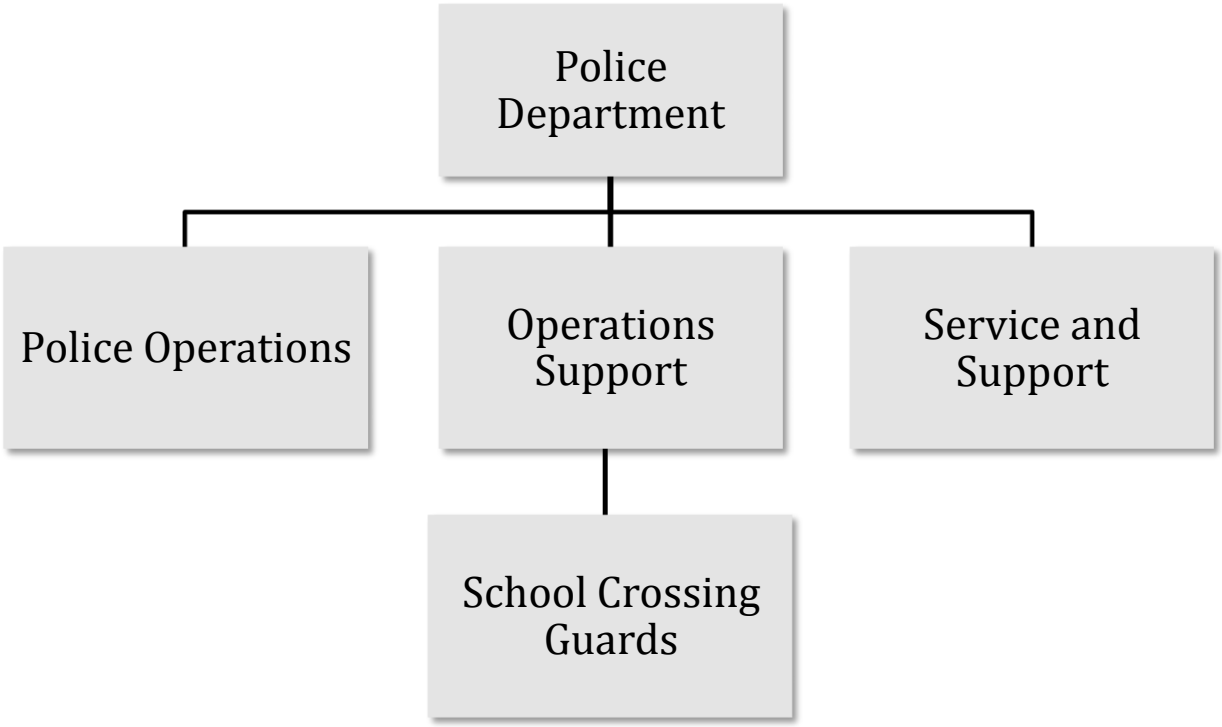
GENERAL FUND
TAX INCREMENT FINANCING FUND
ECONOMIC DEVELOPMENT INCENTIVE FUND

GRANT NAME: *HUD Lead Hazard Reduction Demonstration Grant*

PROGRAM INFORMATION

The City of San Antonio was awarded a $3 million grant by the U.S. Department of Housing and Urban Development, Office of Healthy Homes. The purpose of this grant is to reduce the existing lead hazards in homes where 1) children under age six reside, 2) built before 1978 and 3) located within the San Antonio City limits. Children are prioritized to receive assistance based on the blood lead levels. This grant program covers 36 months beginning October 1, 2013.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	N/A	$3,000,000	$1,000,000
TOTAL FUNDING	**N/A**	**$3,000,000**	**$1,000,000**
EXPENDITURES			
PERSONAL SERVICES	N/A	$113,757	$113,757
CONTRACTUAL SERVICES	N/A	886,243	886,243
TOTAL EXPENDITURES	**N/A**	**$1,000,000**	**$1,000,000**
AUTHORIZED POSITIONS	**N/A**	**0**	**0**
FULL-TIME EQUIVALENTS	**N/A**	**0.00**	**0.00**



POLICE

APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED FY 2015
General Fund	2,921	$401,510,559
General Fund - Park Police	157	12,957,090
Child Safety Fund	262	2,325,931
Confiscated Property Fund	0	2,441,284
Grants	29	4,785,103
Total Funding	**3,369**	**$424,019,967**

POLICE

GENERAL FUND
CHILD SAFETY FUND
CONFISCATED PROPERTY FUND

MISSION STATEMENT

THE SAN ANTONIO POLICE DEPARTMENT IS DEDICATED TO IMPROVING THE QUALITY OF LIFE BY CREATING A SAFE ENVIRONMENT IN PARTNERSHIP WITH THE PEOPLE WE SERVE. WE ACT WITH INTEGRITY TO REDUCE FEAR AND CRIME WHILE TREATING ALL WITH RESPECT, COMPASSION AND FAIRNESS.

PROGRAM INFORMATION

The Police Department's role is to maintain the peace and enforce the law in a fair and consistent manner, operating within both the statutory and judicial limitations of its authority and constitutional rights of all persons. The Department's primary responsibility is creating a safe environment in which the people of San Antonio can live and work without fear of crime. Components include building proactive partnerships to lower the incidence of crime, apprehension of offenders, recovery and return of property, crowd and disaster control, and the movement of traffic within jurisdictional boundaries.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

Operate Within our Guiding Principles:

- INTEGRITY: WE HAVE INTEGRITY. We hold ourselves accountable and demand the highest level of ethical and moral standards from all. We are role models, acting with courage and building trust within the organization and the community we serve.
- RESPECT: WE ARE RESPECTFUL. Mutual respect is the foundation for every interaction. We value diversity and encourage open communication by treating everyone with dignity and fairness.
- COMPASSION: WE ARE COMPASSIONATE. Compassion guides our actions as we care for one another. We treat people with kindness and respect while working for the benefit of all.
- FAIRNESS: WE ARE FAIR. We are committed to consistently treating people in a courteous and impartial manner.

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

- Implement initiatives by seeking best practices, identifying contributing factors, and obtaining stakeholder input to focus on Quality of Life crimes to include:
  - Property Crimes
  - Vehicle Burglaries (Vehicle Burglary Task Force)
  - Graffiti
  - Panhandling
  - Prostitution

City-Wide Goal: San Antonio will be a safe and clean community.

- Incorporate Smart Policing Design and utilize Intelligence-Led Policing, Problem Oriented Policing (POP), and Community Oriented Policing concepts to enhance capacity for proactive policing.
- Continue to focus on violent crimes through innovative policing strategies such as POP and the Robbery Task Force.
- Reduce the incidence of fatal traffic accidents, aggressive drivers and Driving While Intoxicated (DWI) through collaborative efforts between City, State and County
  - Wrong Way Driver - Police radio emergency tone to alert all officers, Transguide broadcasting alerts, data gathering and analysis to identify problematic exit ramps and TXDOT actively testing wrong way driver detection equipment. Initiated the Community/SAPD Team DWI.
  - Reduce incidents of aggressive driving through additional funding from the Ticketing Aggressive Cars and Trucks (TACT) grant.
  - Reduce the incidence of fatal traffic accidents through increased DWI enforcement efforts and increased Traffic Law enforcement.

POLICE

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES (CONTINUED)

- Implement a Highway Interdiction Detail under the Special Enforcement Section to collaborate with SAPD Narcotics, HIDTA, K-9, and other federal, state and local agencies to enhance law enforcement efforts via apprehension of narcotic, currency and weapon traffickers in the San Antonio area.
- San Antonio Regional Intelligence Center (SARIC) - Enhance the Tactical Operations Center (Tac-Ops) within the SARIC. Tac-Ops will monitor police calls and conduct real time research on locations, persons and vehicles involved in police related incidents and provide this information to officers on scene.
- Respond to "life threatening" emergency calls for service within seven minutes and fifteen seconds. Time is calculated from call receipt to arrival on scene.
- Use of Strategic Management for Accelerated Response Time (SMART) to improve officer response times by offering alternative solutions to calls for service. Coordination efforts with Child Protective Services and Animal Care Services on calls that involve their agencies and may not require police response is one of the SMART ways SAPD is improving response times.
- Develop and implement policing strategies that will involve joint efforts with local, county, state, and federal law enforcement agencies. Examples include:
  - The High Intensity Drug Trafficking Area (HIDTA) initiatives.
  - The Regional Auto Crimes Team (ReACT).
  - The Child Welfare Strategic Alliance (funded by Justice Assistance Grant).
- Continue to develop and implement strategies to improve the City's Homeland Security and Bio-Terror threat posture including:
  - Maintain full time Police staffing in the City's Emergency Operations Center.
  - Maintain and implement grants from the Office of Domestic Preparedness for the purchase of equipment, training exercises, and planning related to domestic preparedness resources.
  - Maintain active participation in the Department of State Health Services and the Centers for Disease Control's Strategic National Stockpile Program.
  - Continue to develop interoperable communications and data system with regional agencies.
  - Continue proactive prevention, initiatives and responsive enforcement efforts to citizen's concerns in order to become the safest large city by 2020.

POLICE

GENERAL FUND
CHILD SAFETY FUND
CONFISCATED PROPERTY FUND

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals & Objectives.

PERFORMANCE MEASURE RESULTS ✓ **Target Met** ⛔ **Target Not Met** ⓘ **Informational**

Performance Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Result	FY 2014 Status	FY 2015 Target
Police emergency response time	7:10	7:15	7:07	✓	7:15
Non-Emergency response time	16:11	16:25	15:55	✓	16:25
Violent crime rate per 100,000 residents[1]	639.7	569.5	547.2	ⓘ	559.2
Driving While Intoxicated (DWI) arrest & alcohol-related traffic crashers	6,659 | 1,538	6,725 | 1,522	6,033 | 1,485	✓	5,765 | 1,510
Total calls for police service	1,245,164	1,405,075	1,255,608	ⓘ	1,293,276

[1]Uniform Crime Report data is reported on a calendar year basis; 2014 results are for the period January to July.

GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$311,321,582	$327,967,630	$328,689,476	$338,899,682
CONTRACTUAL SERVICES	11,961,844	12,948,516	12,429,585	12,270,576
COMMODITIES	3,517,092	3,888,500	4,081,110	3,938,009
SELF INSURANCE/OTHER	37,080,898	39,576,984	39,181,658	43,107,843
CAPITAL OUTLAY	518,659	44,260	44,061	1,766,057
TRANSFERS	885,163	1,019,258	1,019,258	1,528,392
TOTAL EXPENDITURES	**$365,285,238**	**$385,445,148**	**$385,445,148**	**$401,510,559**
Authorized Positions	**2,966**	**2,941**	**2,941**	**2,921**
Full-Time Equivalents	**2,966.00**	**2,941.00**	**2,941.00**	**2,921.00**

POLICE

GENERAL FUND
CHILD SAFETY FUND
CONFISCATED PROPERTY FUND

GENERAL FUND PARKS POLICE EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$10,575,835	$11,040,763	$11,155,830	$11,232,959
CONTRACTUAL SERVICES	155,573	175,220	136,685	175,220
COMMODITIES	267,668	344,640	270,571	344,640
SELF INSURANCE/OTHER	1,227,732	1,256,950	1,254,487	1,204,271
CAPITAL OUTLAY	60,235	0	0	
TOTAL EXPENDITURES	**$12,287,043**	**$12,817,573**	**$12,817,573**	**$12,957,090**
Authorized Positions	**158**	**157**	**157**	**157**
Full-Time Equivalents	**158.00**	**157.00**	**157.00**	**157.00**

CHILD SAFETY FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$1,432,102	$1,722,241	$1,437,564	$1,745,757
CONTRACTUAL SERVICES	10,093	3,454	14,353	18,454
COMMODITIES	12,710	33,049	13,871	18,049
SELF INSURANCE/OTHER	618,327	541,706	538,898	543,671
CAPITAL OUTLAY	0	4,040	4,040	0
TOTAL EXPENDITURES	**$2,073,232**	**$2,304,490**	**$2,008,726**	**$2,325,931**
Authorized Positions	**262**	**262**	**262**	**262**
Full-Time Equivalents	**127.32**	**127.32**	**127.32**	**127.32**

CONFISCATED PROPERTY FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$326,353	$372,805	$381,290	$321,207
CONTRACTUAL SERVICES	378,020	1,069,294	371,013	678,631
COMMODITIES	336,957	331,833	191,253	297,272
SELF INSURANCE/OTHER	227,094	238,826	218,123	273,812
CAPITAL OUTLAY	454,588	189,892	120,822	494,112
TRANSFERS	378,000	380,500	380,500	376,250
TOTAL EXPENDITURES	**$2,101,012**	**$2,583,150**	**$1,663,001**	**$2,441,284**

POLICE

GENERAL FUND
CHILD SAFETY FUND
CONFISCATED PROPERTY FUND

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2015	CITY MATCH
HIDTA - Director's Support Element FY 2015	$85,562	$0	$0	$85,562	$0
HIDTA - Director's Support Element FY 2014	28,520	0	0	28,520	0
HIDTA - Multi-Partnership Initiative FY 2015	914,672	0	0	914,672	0
HIDTA - Multi-Partnership Initiative FY 2014	304,891	0	0	304,891	0
HIDTA - South Texas intelligence Center FY 2015	471,185	0	0	471,185	0
HIDTA - South Texas intelligence Center FY 2014	157,061	0	0	157,061	0
Justice Assistance Grant FY 2015	132,110	0	0	132,110	0
Justice Assistance Grant FY 2014	126,657	0	0	126,657	0
Regional Auto Crimes Team (ReACT)	0	1,124,685	0	1,124,685	2,534,237
TACT Education - Ticketing Aggressive Cars & Trucks	155,999	0	0	155,999	0
TACT Enforcement - Ticketing Aggressive Cars & Trucks	268,086	0	0	268,086	0
TxDOT DWI Selective Traffic Enforcement Program	0	1,000,000	0	1,000,000	525,355
Tobacco Enforcement Program	0	15,675	0	15,675	0
TOTAL	**$2,644,743**	**$2,140,360**	**$0**	**$4,785,103**	**$3,059,592**

GRANT NAME: *High Intensity Drug Trafficking Areas (HIDTA) Grant - Director's Support Element FY 2015*

PROGRAM INFORMATION

The South Texas High Intensity Drug Trafficking Area (HIDTA) Director's Administrative Support grant is designed to develop, support, and maintain automation plus programmatic and fiscal administration requirements to respond to the needs of each initiative and or task force budgetary, intelligence, operational, and logistical requirements within the department. The grant period is January 2015 through December 2016.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL- Office of National Drug Control Policy	$0	$0	$85,562
TOTAL FUNDING	**$0**	**$0**	**$85,562**
EXPENDITURES			
CONTRACTUAL SERVICES	$0	$0	$80,285
SELF INSURANCE/OTHER	0	0	5,277
TOTAL EXPENDITURES	**$0**	**$0**	**$85,562**

POLICE

GENERAL FUND
CHILD SAFETY FUND
CONFISCATED PROPERTY FUND

GRANT NAME: *High Intensity Drug Trafficking Areas (HIDTA) Grant - Director's Support Element FY 2014*

PROGRAM INFORMATION
The South Texas High Intensity Drug Trafficking Area (HIDTA) Director's Administrative Support grant is designed to develop, support, and maintain automation plus programmatic and fiscal administration requirements to respond to the needs of each initiative and or task force budgetary, intelligence, operational, and logistical requirements within the department. The grant period is January 2014 through December 2015.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL- Office of National Drug Control Policy	$0	$69,735	$28,520
TOTAL FUNDING	**$0**	**$69,735**	**$28,520**
EXPENDITURES			
CONTRACTUAL SERVICES	$0	$62,639	$26,761
SELF INSURANCE/OTHER	0	7,096	1,759
TOTAL EXPENDITURES	**$0**	**$69,735**	**$28,520**

GRANT NAME: *High Intensity Drug Trafficking Areas (HIDTA) Grant - Multi-Partnership Initiative FY 2015*

PROGRAM INFORMATION
The HIDTA grant enhances the Police Department's narcotics enforcement efforts by allowing the unit to participate in a multi-agency task force that targets narcotics organizations, as well as exercising interdiction activities. This task force provides the capability to cross jurisdictional boundaries by employing law enforcement officers from local, state, and federal levels. This grant targets both organizational and financial aspects of the narcotics organizations by focusing on middle to upper level drug traffickers and on the money laundering and assets obtained with proceeds from the sale of narcotics. This grant application provides funding for six sworn officers and two civilians. The grant period is January 2015 through December 2016.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL- Office of National Drug Control Policy	$0	$0	$914,672
TOTAL FUNDING	**$0**	**$0**	**$914,672**
EXPENDITURES			
PERSONAL SERVICES	$0	$0	$567,036
CONTRACTUAL SERVICES	0	0	313,941
SELF INSURANCE/OTHER	0	0	33,695
TOTAL EXPENDITURES	**$0**	**$0**	**$914,672**
AUTHORIZED POSITIONS	**0**	**0**	**8**
FULL-TIME EQUIVALENTS	**0.00**	**0.00**	**8.00**

POLICE

GENERAL FUND
CHILD SAFETY FUND
CONFISCATED PROPERTY FUND

GRANT NAME: *High Intensity Drug Trafficking Areas (HIDTA) Grant - Multi-Partnership Initiative FY 2014*

PROGRAM INFORMATION

The HIDTA grant enhances the Police Department's narcotics enforcement efforts by allowing the unit to participate in a multi-agency task force that targets narcotics organizations, as well as exercising interdiction activities. This task force provides the capability to cross jurisdictional boundaries by employing law enforcement officers from local, state, and federal levels. This grant targets both organizational and financial aspects of the narcotics organizations by focusing on middle to upper level drug traffickers and on the money laundering and assets obtained with proceeds from the sale of narcotics. This grant application provides funding for six sworn officers and two civilians. The grant period is January 2014 through December 2015.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL- Office of National Drug Control Policy	$0	$1,018,719	$304,891
TOTAL FUNDING	**$0**	**$1,018,719**	**$304,891**
EXPENDITURES			
PERSONAL SERVICES	$0	$661,841	$189,012
CONTRACTUAL SERVICES	0	327,865	104,647
SELF INSURANCE/OTHER	0	29,013	11,232
TOTAL EXPENDITURES	**$0**	**$1,018,719**	**$304,891**
AUTHORIZED POSITIONS	**8**	**8**	**0**
FULL-TIME EQUIVALENTS	**8.00**	**8.00**	**0.00**

POLICE

GENERAL FUND
CHILD SAFETY FUND
CONFISCATED PROPERTY FUND

GRANT NAME: *High Intensity Drug Trafficking Areas (HIDTA) Grant - South Texas Intelligence Center FY 2015*

PROGRAM INFORMATION
The South Texas High Intensity Drug Trafficking Area (HIDTA) Intelligence Center is designed to enhance narcotics enforcement efforts by collecting, analyzing, and disseminating drug trafficking data and information to local, state, and federal law enforcement agencies to ensure officer safety and increase enforcement efficiency. This grant application provides funding for eight civilians. The grant period is January 2015 through December 2016.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL- Office of National Drug Control Policy	$0	$0	$471,185
TOTAL FUNDING	**$0**	**$0**	**$471,185**
EXPENDITURES			
PERSONAL SERVICES	$0	$0	$302,760
CONTRACTUAL SERVICES	0	0	152,749
COMMODITIES	0	0	615
SELF INSURANCE/OTHER	0	0	15,061
TOTAL EXPENDITURES	**$0**	**$0**	**$471,185**
AUTHORIZED POSITIONS	**0**	**0**	**8**
FULL-TIME EQUIVALENTS	**0.00**	**0.00**	**8.00**

GRANT NAME: *High Intensity Drug Trafficking Areas (HIDTA) Grant - South Texas Intelligence Center FY 2014*

PROGRAM INFORMATION
The South Texas High Intensity Drug Trafficking Area (HIDTA) Intelligence Center is designed to enhance narcotics enforcement efforts by collecting, analyzing, and disseminating drug trafficking data and information to local, state, and federal law enforcement agencies to ensure officer safety and increase enforcement efficiency. This grant application provides funding for eight civilians. The grant period is January 2014 through December 2015.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL- Office of National Drug Control Policy	$0	$457,499	$157,061
TOTAL FUNDING	**$0**	**$457,499**	**$157,061**
EXPENDITURES			
PERSONAL SERVICES	$0	$323,635	$100,920
CONTRACTUAL SERVICES	0	122,895	50,916
COMMODITIES	0	10,970	205
SELF INSURANCE/OTHER	0	0	5,020
TOTAL EXPENDITURES	**$0**	**$457,499**	**$157,061**
AUTHORIZED POSITIONS	**8**	**8**	**0**
FULL-TIME EQUIVALENTS	**8.00**	**8.00**	**0.00**

POLICE

GENERAL FUND
CHILD SAFETY FUND
CONFISCATED PROPERTY FUND

GRANT NAME: *Justice Assistance Grant FY 2015*

PROGRAM INFORMATION

The funds for this grant will be used to continue supporting the joint City/County project called the Child Welfare Strategic Alliance Program. The purpose of the project is to conduct joint investigations with the Bexar County Sheriff's Office, the District Attorney's Office, Bexar County Housing and Human Services Department, the Texas Department of Family and Protective Services, Christus Santa Rosa Children's Hospital, and the Alamo Children's Advocacy Center. Additionally, the project will reduce the number of interviews required of a child victim, minimizing the negative impact of the investigation and the re-victimization of the child. The City's portion of the grant will be used to continue to fund two Detective Investigator positions. The Unit working with this grant investigates sexual assault/abuse cases involving children. The grant covers a four year period beginning October 2014 and ending September 2018.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - U.S. Department of Justice	$0	$0	$132,110
TOTAL FUNDING	**$0**	**$0**	**$132,110**
EXPENDITURES			
PERSONAL SERVICES	$0	$0	$130,738
CONTRACTUAL SERVICES	0	0	1,372
COMMODITIES	0	0	0
SELF INSURANCE/OTHER	0	0	0
CAPITAL OUTLAY	0	0	0
TOTAL EXPENDITURES	**$0**	**$0**	**$132,110**
AUTHORIZED POSITIONS	**0**	**0**	**2**
FULL-TIME EQUIVALENTS	**0.00**	**0.00**	**2.00**

POLICE

GENERAL FUND
CHILD SAFETY FUND
CONFISCATED PROPERTY FUND

GRANT NAME: *Justice Assistance Grant FY 2014*

PROGRAM INFORMATION

The funds for this grant will be used to continue supporting the joint City/County project called the Child Welfare Strategic Alliance Program. The purpose of the project is to conduct joint investigations with the Bexar County Sheriff's Office, the District Attorney's Office, Bexar County Housing and Human Services Department, the Texas Department of Family and Protective Services, Christus Santa Rosa Children's Hospital, and the Alamo Children's Advocacy Center. Additionally, the project will reduce the number of interviews required of a child victim, minimizing the negative impact of the investigation and the re-victimization of the child. The City's portion of the grant will be used to continue to fund two Detective Investigator positions. The Unit working with this grant investigates sexual assault/abuse cases involving children. The grant covers a four year period beginning October 2013 and ending September 2017.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - U.S. Department of Justice	$0	$96,713	$126,657
TOTAL FUNDING	**$0**	**$96,713**	**$126,657**
EXPENDITURES			
PERSONAL SERVICES	$0	$96,713	$123,584
CONTRACTUAL SERVICES	0	0	2,870
COMMODITIES	0	0	0
SELF INSURANCE/OTHER	0	0	203
CAPITAL OUTLAY	0	0	0
TOTAL EXPENDITURES	**$0**	**$96,713**	**$126,657**
AUTHORIZED POSITIONS	**2**	**2**	**0**
FULL-TIME EQUIVALENTS	**2.00**	**2.00**	**0.00**

POLICE

GENERAL FUND
CHILD SAFETY FUND
CONFISCATED PROPERTY FUND

GRANT NAME: *Regional Auto Crimes Team (ReACT) Grant*

PROGRAM INFORMATION
ReACT is a multi-jurisdictional, multi-agency effort that allows authorities to focus all of their resources against auto theft and other vehicle related crimes. It eliminates redundancy and increases cooperative efforts to reduce auto crime rates. With an emphasis on pro-active efforts and conducting salvage inspections, this unit works with the Texas Department of Public Safety, and the Bexar County Sheriff's Office, to reduce the market for stolen vehicles and stolen vehicle parts. This grant provides funding for nine sworn officers and two civilians. The grant period is September 2014 to August 2015.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
STATE - Automobile Theft Prevention Authority	$1,124,685	$1,126,621	$1,124,685
CITY - General Fund	528,650	552,242	606,194
CITY - In-Kind Contribution	1,971,867	1,961,421	1,928,043
TOTAL FUNDING	**$3,625,202**	**$3,640,284**	**$3,658,922**
EXPENDITURES			
PERSONAL SERVICES	$3,112,032	$3,194,392	$3,143,780
CONTRACTUAL SERVICES	352,076	307,696	373,475
COMMODITIES	40,364	28,451	11,919
SELF INSURANCE/OTHER	120,732	109,746	129,748
CAPITAL OUTLAY	0	0	0
TOTAL EXPENDITURES	**$3,625,202**	**$3,640,284**	**$3,658,922**
AUTHORIZED POSITIONS	**11**	**11**	**11**
FULL-TIME EQUIVALENTS	**11.00**	**11.00**	**11.00**

GRANT NAME: *TACT Education - Ticketing Aggressive Cars & Trucks*

PROGRAM INFORMATION
This grant program will provide for a public information and education campaign to educate the public on aggressive/dangerous driving involving commercial motor vehicles. The purpose is to reduce the number and severity of crashes and fatalities involving commercial motor vehicles. The grant period is from June 2014 to September 2015.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Motor Carrier Safety Administration (U.S. Dept. of Transportation)	$227,023	$308,939	$155,999
TOTAL FUNDING	**$227,023**	**$308,939**	**$155,999**
EXPENDITURES			
CONTRACTUAL SERVICES	$226,815	$308,939	$155,999
COMMODITIES	208	0	0
CAPITAL OUTLAY	0	0	0
TOTAL EXPENDITURES	**$227,023**	**$308,939**	**$155,999**

POLICE

GENERAL FUND
CHILD SAFETY FUND
CONFISCATED PROPERTY FUND

GRANT NAME: *TACT Enforcement - Ticketing Aggressive Cars & Trucks*

PROGRAM INFORMATION
This grant program aims to reduce the number and severity of crashes and fatalities involving commercial motor vehicles. The enforcement grant provides for overtime for enforcement activities focusing on aggressive/ dangerous driving involving commercial motor vehicles. The grant period is from June 2014 to September 2015.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Motor Carrier Safety Administration (U.S. Dept. of Transportation)	$488,264	$528,402	$268,086
TOTAL FUNDING	**$488,264**	**$528,402**	**$268,086**
EXPENDITURES			
PERSONAL SERVICES	$445,855	$508,456	$221,030
CONTRACTUAL SERVICES	12,554	19,946	9,312
COMMODITIES	852	0	3,273
CAPITAL OUTLAY	29,003	0	34,471
TOTAL EXPENDITURES	**$488,264**	**$528,402**	**$268,086**

GRANT NAME: *TxDOT DWI Selective Traffic Enforcement Program Grant (DWI STEP)*

PROGRAM INFORMATION
This grant program will augment the Police Department's efforts at combating the incidence of DWI, as well as DWI related accidents. This grant will fund the 5th year of the DWI STEP grant. Grant activity will be conducted with existing officers assigned to the program on both regular time and overtime basis. The grant period is from October 2014 through September 2015.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
STATE - Texas Department of Transportation	$425,285	$988,949	$1,000,000
CITY - General Fund	299,654	284,253	300,000
OTHER - In-Kind	164,539	135,200	225,355
TOTAL FUNDING	**$889,477**	**$1,408,402**	**$1,525,355**
EXPENDITURES			
PERSONAL SERVICES	$732,146	$1,204,015	$1,367,989
CONTRACTUAL SERVICES	91,040	88,887	75,820
COMMODITIES	33,218	48,882	43,296
SELF INSURANCE/OTHER	24,332	37,700	38,250
CAPITAL OUTLAY	8,741	28,917	0
TOTAL EXPENDITURES	**$889,477**	**$1,408,402**	**$1,525,355**

POLICE

GENERAL FUND
CHILD SAFETY FUND
CONFISCATED PROPERTY FUND

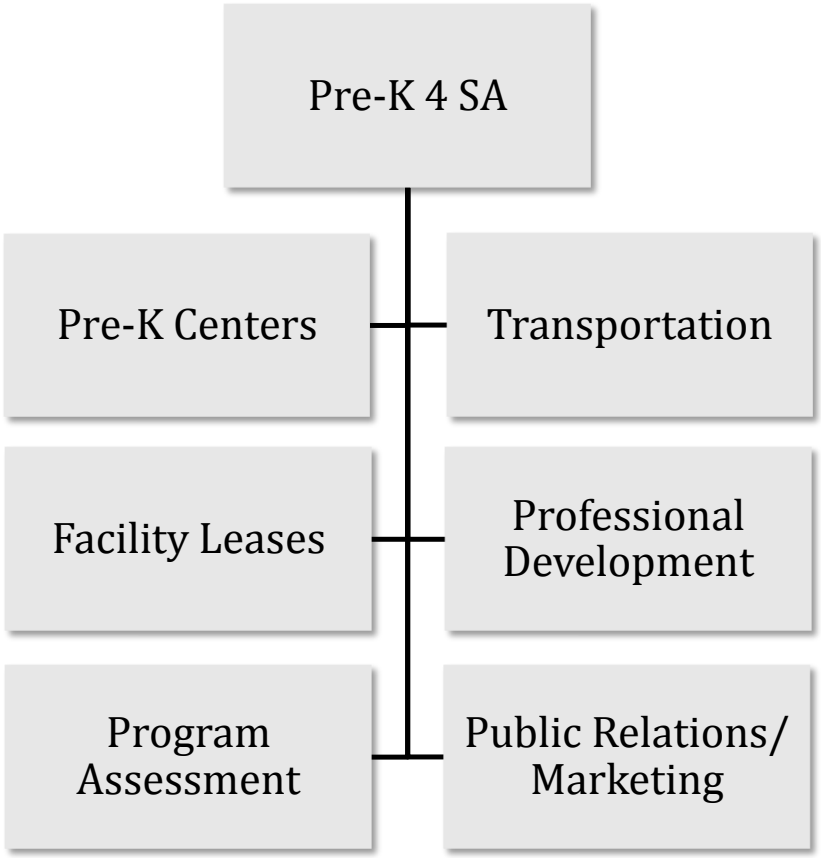
GRANT NAME: *Tobacco Enforcement*

PROGRAM INFORMATION

This grant program is designed to reduce the sale and use of tobacco products by persons less than 18 years of age. The grant will fund overtime for SAPD's Vice Unit to conduct on-site compliance inspections and on-site controlled buys or "stings" of tobacco retail outlets using minors as decoys.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Motor Carrier Safety Administration (U.S. Dept. of Transportation)	$0	$0	$15,675
TOTAL FUNDING	**$0**	**$0**	**$15,675**
EXPENDITURES			
PERSONAL SERVICES	$0	$0	$15,675
TOTAL EXPENDITURES	**$0**	**$0**	**$15,675**

PRE-K 4 SA



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED FY 2015*
Pre-K 4 SA Fund	380	$36,496,103
Total Funding	**380**	**$36,496,103**

*The Fiscal Year for Pre-K 4 SA runs from July 1 to June 30

PRE-K 4 SA

MISSION STATEMENT

THE PRE-K 4 SA INITIATIVE ESTABLISHES A POSITIVE TRAJECTORY FOR EDUCATIONAL ATTAINMENT BY PROVIDING FOUR-YEAR-OLDS WITH A COMPLETE EXPERIENCE THAT ENSURES ACADEMIC EXCELLENCE IN SCHOOL INSPIRING STUDENTS TO DEVELOP GANAS FOR LEARNING AND TO BECOME CONTRIBUTING MEMBERS OF SOCIETY.

PROGRAM INFORMATION

In 2012 citizens approved the Pre-K 4 SA program as an additional means to provide four-year-olds with high-quality prekindergarten education over an eight year period. The program will accomplish this by opening four Education Centers, each serving students with full-day prekindergarten services. At full implementation Pre-K 4 SA will serve 3,700 students by way of the Education Centers and competitive grants awarded to local independent school districts and other education providers. Pre-K 4 SA will also provide professional development opportunities for prekindergarten through Grade 3 educators in San Antonio.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will be a city that maximizes its citizens' well-being and human potential while capitalizing on its cultural diversity.

- Implement the highest quality educational Pre-K program based on developmentally appropriate and culturally sensitive practices to achieve a continuing level of excellence and improvement.
- Deliver valuable support services empowering families' capacity to engage in educational endeavors to include the child's academic, social-emotional, health, and nutritional needs.
- Define and execute a plan to create and implement innovative strategies throughout the program that would be worthy of replication.

City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

- Provide early childhood educators in San Antonio with complementary best teaching skills and practices in Pre-K – 3rd grade in order to exceed state mandated student learning outcomes while focusing on the whole child.
- Identify, develop and strengthen the business relationships with school districts and community partners.

City-Wide Goal: San Antonio will benefit from a city government, which is innovative and proactive and utilizes best practices in its administrative, financial and information systems.

- Adjust and implement enrollment strategies to fill schools to capacity each year and to be responsive to changing needs of geographic areas, income levels and community demographics.
- Effectively implement a comprehensive external and internal communication plan.
- Ensure effective governance and administration by establishing responsive administrative structures and clearly defining and enacting roles and responsibilities.
- Monitor program performance through the use of a third party independent program evaluator.
- Regularly consult with the Early Childhood Education Municipal Development Board of Directors on excellent and innovative practices.

PRE-K 4 SA

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals & Objectives.

PERFORMANCE MEASURE RESULTS ✓ **Target Met** ⛔ **Target Not Met** ⓘ **Informational**

Performance Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Result	FY 2014 Status	FY 2015 Target
Educational cost per student	N/A	$13,670	$14,103	⛔	$15,359
Average daily attendance	N/A	90.0%	93.4%	✓	93.0%

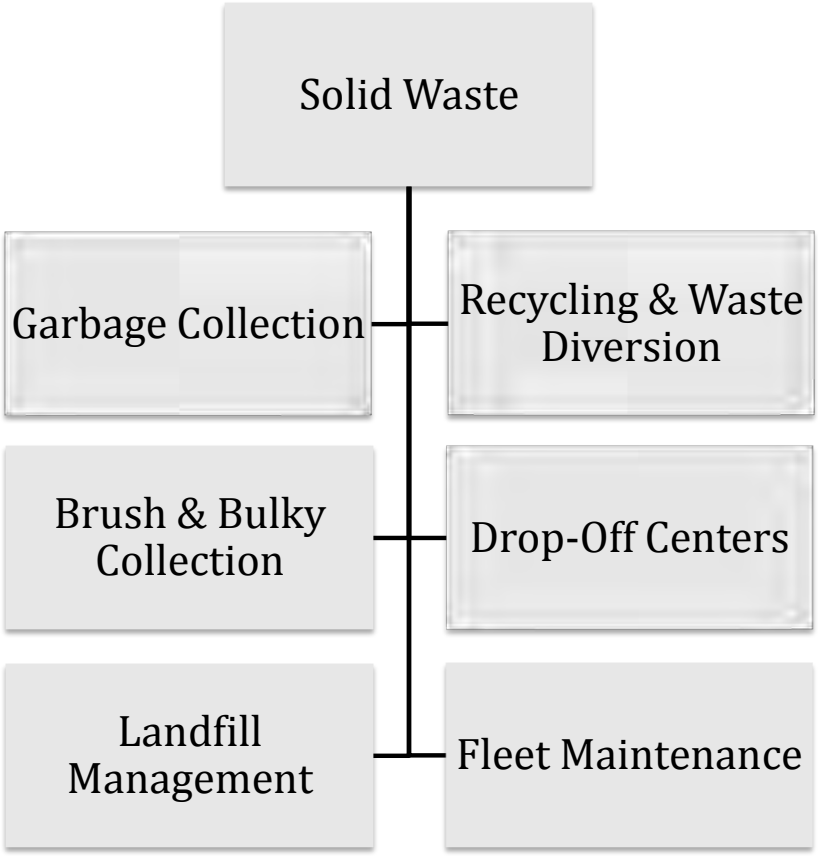
PRE-K 4 SA FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013*	BUDGET FY 2014*	ESTIMATED FY 2014*	ADOPTED FY 2015*
PRE-K 4 SA EDUCATION CENTER SERVICES	$115,336	$10,172,900	$10,184,149	$21,946,363
TRANSPORTATION CONTRACT	0	472,500	627,168	966,248
FACILITIES LEASE CONSTRUCTION & MAINT.	0	5,219,877	3,241,985	5,159,826
PROFESSIONAL DEVELOPMENT	0	1,991,547	1,800,366	2,225,515
PROGRAM ASSESSMENT	0	307,700	316,961	119,716
PR/MARKETING	0	0	420,811	422,810
ADMINISTRATION	808,277	1,033,795	1,251,660	1,566,823
SALES TAX COLLECTION FEE	0	0	600,744	622,914
TRANSFERS	0	3,752,855	4,063,041	3,465,888
TOTAL EXPENDITURES	**$923,613**	**$22,951,174**	**$22,506,885**	**$36,496,103**
Authorized Positions	**18**	**209**	**209**	**380**
Full-Time Equivalents	**18.00**	**194.16**	**194.16**	**345.52**

*The Fiscal Year for Pre-K 4 SA runs from July 1 through June 30


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

SOLID WASTE MANAGEMENT



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED FY 2015
Solid Waste Operating & Maintenance Fund	564	$100,216,217
Fleet Services Fund	99	16,757,607
Capital Projects	0	2,200,000
Total Funding	**663**	**$119,173,824**

SOLID WASTE MANAGEMENT

SOLID WASTE OPERATING & MAINTENANCE FUND
FLEET SERVICES FUND

MISSION STATEMENT

TO PROTECT THE PUBLIC HEALTH AND SAFETY OF THE CITY OF SAN ANTONIO BY PROVIDING QUALITY MUNICIPAL SOLID WASTE AND RECYCLING SERVICES AND OTHER ENVIRONMENTAL PROGRAMS THAT ARE SAFE, EFFICIENT, COST EFFECTIVE, AND ENVIRONMENTALLY RESPONSIBLE.

PROGRAM INFORMATION

The Solid Waste Operating and Maintenance Fund generates a majority of its revenue from the Solid Waste Fee and the Environmental Fee, which are collected by CPS Energy. Additional revenues are collected from Waste Hauler Vehicle Permit Fees, Brush Recycling Fees and the sale of mulch and recyclable materials.

The Solid Waste Management Department (SWMD) is responsible for the collection of municipal solid waste generated by approximately 345,000 homes in the City of San Antonio. The primary collection services provided include weekly curbside collection of residential garbage and recyclables, dead animal collection, downtown night garbage collection, and semi-annual residential collection of brush and bulky items. Other major responsibilities of the Department involve administering the City's Household Hazardous Waste (HHW) Programs, monitoring and maintaining closed City landfills, and operating two Brush Recycling Centers and two Neighborhood Bulky Waste Drop Off Centers.

During FY 2015, the Department will open two additional neighborhood Bulky Waste Drop Off Centers. Additionally, with the adoption of Variable Rate Pricing (VRP), the Organic Subscription Recycling Program will cease expansion in FY 2015 until Variable Rate Pricing begins implementation in FY 2016. Other services include supporting neighborhood associations and civic groups through the weekend Dial-A-Trailer program and sponsorship of Keep San Antonio Beautiful, Inc.

The Department maintains an ongoing public education and outreach program, disseminating recycling information concerning public health and safety and the various services provided to the general community. The Department also provides assistance with various cleanups for special events, weather-related emergencies and illegal dumping. In addition, the Department provides educational presentations to children Pre-K to 12th regarding recycling and proper waste management.

Included in the FY 2015 Adopted Budget is the reorganization of the operation of four (4) Truck Service Centers (Northeast, Northwest, Callaghan & Southeast) from the Building and Equipment Services Department (BESD) to SWMD. This reorganization will transfer ninety-nine positions from BESD to SWMD for the maintenance of all heavy duty vehicles for the City. The transition of the Truck Centers to SWMD will provide an integrated and programmatic service delivery approach to the management and maintenance of primarily heavy duty vehicles and off road equipment, by connecting the end user and the maintenance technicians.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will be a safe and clean community.

- Providing the citizens of San Antonio with cost-effective and environmentally responsible recycling, garbage, brush, and bulky item collection services to ensure that our communities are kept clean and aesthetically pleasing.
- Increasing driver safety and collection performance through improved routing, vehicle location technology, and the continued implementation of a comprehensive safety plan not only ensures the safety of our COSA employees, but also provides a for a safe community while we provide our services to our residents.

SOLID WASTE MANAGEMENT

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES (CONTINUED)

City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

- Continue the City's recycling goal to achieve a 60% residential recycling rate by 2025 (current rate is at 30%). By establishing a more sustainable community through recycling programs, San Antonio continues its commitment to preserve landfill space for generations to come, as well as create the next generation of recyclers.
  - The next step to achieve the 60% recycling rate is to implement Variable Rate Pricing (VRP). Over time, VRP will provide customers with a blue recycling cart, a green organics cart, and a choice between three sizes of the brown garbage carts (small, medium, large). The larger the brown cart, the greater the monthly rate for the cart. VRP will incentivize customers to use smaller brown carts and place more recyclable material in the blue and green carts.
  - Expanding recycling outreach and educational efforts through recycling brochures, website efforts and social media.

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals & Objectives.

PERFORMANCE MEASURE RESULTS ✓ **Target Met** ⛔ **Target Not Met** ⓘ **Informational**

Performance Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Result	FY 2014 Status	FY 2015 Target
Recycling rate as part of total waste stream (includes curbside recyclables, brush, and household hazardous waste)	31.5%	31%	29.1%	⛔	31%
Refuse and recycling collection misses per 10,000 collection opportunities	9.7	9.0	8.7	✓	9.0

SOLID WASTE OPERATING & MAINTENANCE FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$31,578,619	$33,126,552	$32,849,336	$34,456,027
CONTRACTUAL SERVICES	26,038,050	27,751,745	28,244,168	28,436,319
COMMODITIES	6,229,766	7,018,676	6,773,889	7,956,690
SELF INSURANCE/OTHER	24,391,928	25,143,701	25,104,699	25,618,174
CAPITAL OUTLAY	923,403	844,860	786,654	201,182
TRANSFERS	5,340,438	3,951,381	3,868,284	3,547,825
TOTAL EXPENDITURES	**$94,502,204**	**$97,836,915**	**$97,627,030**	**$100,216,217**
Authorized Positions	**549**	**567**	**567**	**564**
Full-Time Equivalents	**549.00**	**567.00**	**567.00**	**564.00**

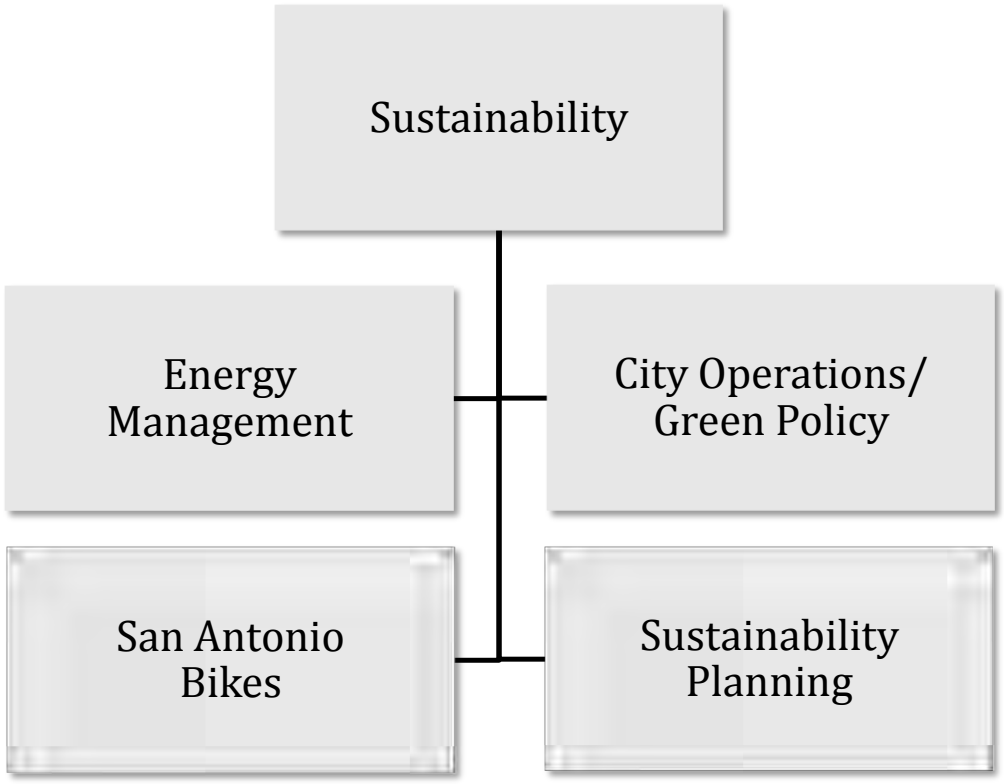
SOLID WASTE MANAGEMENT

FLEET SERVICES FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	N/A	N/A	N/A	$5,393,232
CONTRACTUAL SERVICES	N/A	N/A	N/A	180,256
COMMODITIES	N/A	N/A	N/A	121,614
SELF INSURANCE/OTHER	N/A	N/A	N/A	1,506,735
CAPITAL OUTLAY	N/A	N/A	N/A	71,311
COMMODITIES FOR RESALE	N/A	N/A	N/A	8,821,592
TRANSFERS	N/A	N/A	N/A	662,867
TOTAL EXPENDITURES	**N/A**	**N/A**	**N/A**	**$16,757,607**
Authorized Positions	**N/A**	**N/A**	**N/A**	**99**
Full-Time Equivalents	**N/A**	**N/A**	**N/A**	**99.00**

The FY 2015 Adopted Budget reorganized 99 positions and $16.8 Million from Building and Equipment Services Department (BESD) to Solid Waste Management Department within the Fleet Services Fund. FY 2013 Actuals, FY 2014 Budgets, and FY 2014 Estimates can be seen on the BESD department page.

OFFICE OF SUSTAINABILITY



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED FY 2015
Solid Waste Operating & Maintenance Fund	4	706,944
Energy Efficiency Fund	4	1,321,379
Grants	0	1,166,495
Capital Projects	0	250,000
Total Funding	**8**	**$3,444,818**

OFFICE OF SUSTAINABILITY

SOLID WASTE OPERATING & MAINTENANCE FUND
ENERGY EFFICIENCY FUND

MISSION STATEMENT

ENHANCING THE ENVIRONMENT, QUALITY OF LIFE, AND ECONOMIC VITALITY THROUGH INNOVATIVE PROGRAMS AND POLICIES FOR ALL RESIDENTS, AS WELL AS FUTURE GENERATIONS.

PROGRAM INFORMATION

As our world rapidly changes, it is essential for local governments to adapt to changing social, economic, and environmental conditions in order to provide resources for current and future generations. Municipal efficiency, rising energy costs, air quality, water and food security, weather-related disaster preparedness, equity, and mobility options are important issues for the City of San Antonio. Efforts to address these issues not only improve social and environmental well-being, but make business sense as well. The City of San Antonio's Office of Sustainability provides leadership and support to City departments, residents, the business community, and other public and private agencies to develop and implement plans, programs and sustainability initiatives.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will benefit from a City government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

- Further San Antonio as a leading community in safe, alternative transportation through initiatives such as bicycle-sharing, as well as public education and awareness campaigns for bicyclists and motorists.
- Advance sustainability within City operations through researching best practices and implementing proactive programs to improve municipal efficiency and interdepartmental idea-sharing.
- Research, secure, manage and execute grant funded projects and programs to further City-wide sustainability goals.
- Focus on efficiency in City operations, including: energy efficiency improvements in City facilities, fleet, procurement, and co-benefit analysis for interdepartmental projects.

City-Wide Goal: San Antonio will be a City with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.

- Leverage sustainability concepts and programs to further community and City economic goals by utilizing a triple-bottom line approach to project evaluation and implementation.

City-Wide Goal: San Antonio will be a City that maximizes its citizens' well-being and human potential while capitalizing on its cultural diversity.

- Improve neighborhood sustainability and resilience through a dialogue with community residents and stakeholders to identify opportunities to improve efficiency, cooperation, and innovation.

OFFICE OF SUSTAINABILITY

SOLID WASTE OPERATING & MAINTENANCE FUND
ENERGY EFFICIENCY FUND

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals & Objectives.

PERFORMANCE MEASURE RESULTS ✓ **Target Met** ⛔ **Target Not Met** ⓘ **Informational**

Performance Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Result	FY 2014 Status	FY 2015 Target
Municipal facility retrofit projects completed	94	23	31	✓	20
Grants or in-kind donations awarded	3	1	0	⛔	0
City employee education and outreach opportunities promoting sustainability principles	2	4	15	✓	15
Avoided utility costs associated with new municipal facility retrofit projects completed	$211,000	$175,000	$232,611	✓	$125,000
New bike share stations installed	26	8	2[1]	⛔	9
Bike share miles traveled	220,000 miles	250,000 miles	300,000 miles	ⓘ	325,000 miles

[1]Project delayed due to unanticipated State environmental requirements.

SOLID WASTE OPERATING & MAINTENANCE FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$418,136	$512,238	$511,493	$523,779
CONTRACTUAL SERVICES	29,250	142,826	142,870	129,248
COMMODITIES	11,728	19,107	19,149	34,250
SELF INSURANCE/OTHER	86,982	64,276	64,935	19,667
CAPITAL OUTLAY	13,902	1,056	1,056	0
TOTAL EXPENDITURES	**$559,998**	**$739,503**	**$739,503**	**$706,944**
Authorized Positions	**5**	**5**	**5**	**4**
Full-Time Equivalents	**5.00**	**5.00**	**5.00**	**4.00**

OFFICE OF SUSTAINABILITY

SOLID WASTE OPERATING & MAINTENANCE FUND
ENERGY EFFICIENCY FUND

ENERGY EFFICIENCY FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$42,909	$268,510	$241,246	$302,413
CONTRACTUAL SERVICES	82,064	1,136,211	1,162,908	997,871
COMMODITIES	180	0	203	0
SELF INSURANCE/OTHER	6,751	24,411	24,411	21,095
TOTAL EXPENDITURES	**$131,904**	**$1,429,132**	**$1,428,768**	**$1,321,379**
Authorized Positions	**2**	**4**	**4**	**4**
Full-Time Equivalents	**2.00**	**4.00**	**4.00**	**4.00**

GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2015	CITY MATCH
Sarbanes I & II	$218,251	$0	$0	$218,251	$0
TxDOT – Same Road Same Rules	0	126,989	0	126,989	0
TxDOT – Education Project 8-80 yr olds	0	81,040	0	81,040	0
TxDOT – B-Cycle Expansion 18 Stations	0	740,215	0	740,215	0
TOTAL	**$218,251**	**$948,244**	**$0**	**$1,166,495**	**$0**

GRANT NAME: *Sarbanes I & II*

PROGRAM INFORMATION

Federal grant aimed at providing alternative transportation options in National Parks. San Antonio B-Cycle bike sharing is being expanded from the urban core to the Mission Reach of the San Antonio River and the San Antonio Missions National Historical Park. The effort supports the improvement of air quality, visitor experience, and the conservation of cultural assets.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
FEDERAL - Federal Funding Source	$401,523	$0	$218,251
TOTAL FUNDING	**$401,523**	**$0**	**$218,251**
EXPENDITURES			
CONTRACTUAL SERVICES	$401,523	$0	$218,251
TOTAL EXPENDITURES	**$401,523**	**$0**	**$218,251**

OFFICE OF SUSTAINABILITY

SOLID WASTE OPERATING & MAINTENANCE FUND
ENERGY EFFICIENCY FUND

GRANT NAME: *TxDOT – Same Road Same Rules*

PROGRAM INFORMATION
English and Spanish media campaign to educate cyclists and motorists about the rules of the road and their responsibilities for safe travel in our city. Campaign runs seasonally for three years and is comprised of outdoor, print, radio, and online outlets

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
STATE - State Funding Source	$63,131	$49,598	$126,989
TOTAL FUNDING	**$63,131**	**$49,598**	**$126,989**
EXPENDITURES			
CONTRACTUAL SERVICES	$63,131	$49,598	$126,989
TOTAL EXPENDITURES	**$63,131**	**$49,598**	**$126,989**

GRANT NAME: *TxDOT – Education Project 8-80 yr olds*

PROGRAM INFORMATION
This funding for two outreach projects will encourage cycling for transportation and recreation. Projects include design and printing of 4th Edition Regional Bike Facilities Map in collaboration with the Metropolitan Planning Organization (MPO) and Greenways Companion for school children focusing on trail etiquette and safety in partnership with Parks & Recreation.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
STATE - State Funding Source	N/A	$61,560	$81,040
TOTAL FUNDING	**N/A**	**$61,560**	**$81,040**
EXPENDITURES			
CONTRACTUAL SERVICES	N/A	$61,560	$81,040
TOTAL EXPENDITURES	**N/A**	**$61,560**	**$81,040**

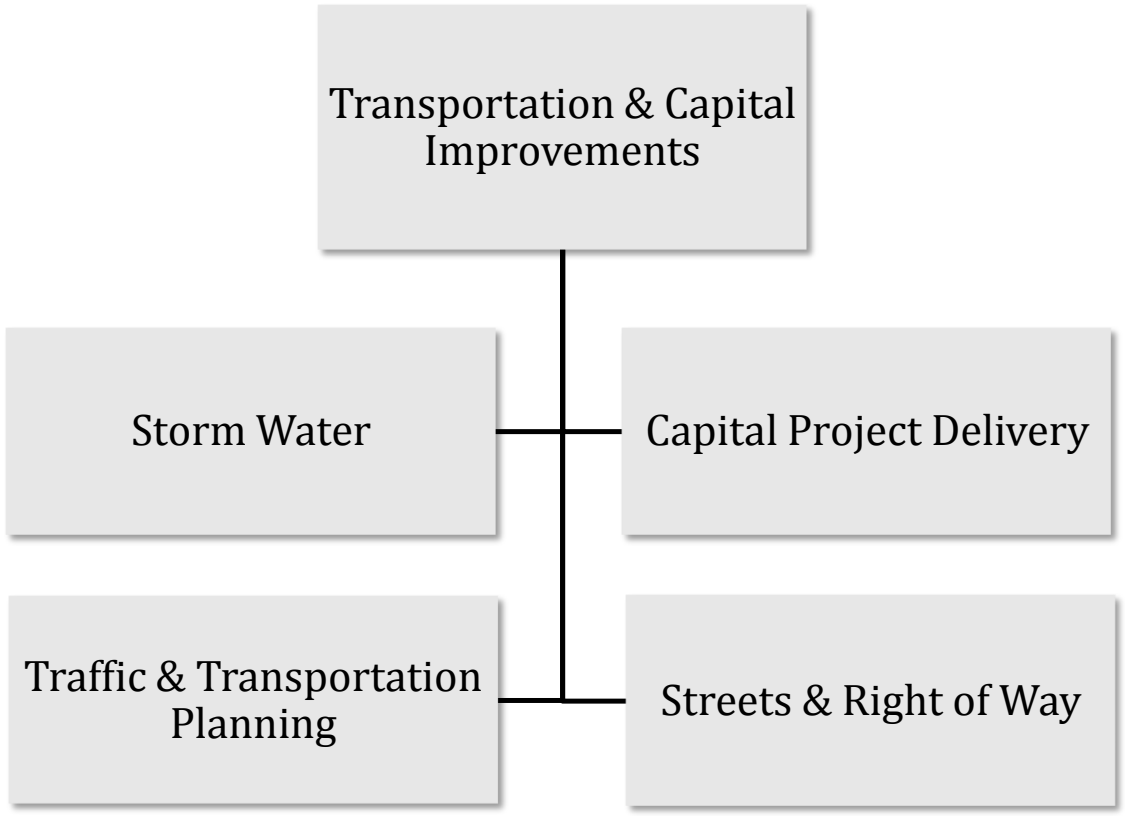
GRANT NAME: *TxDOT – B-Cycle Expansion 18 Stations*

PROGRAM INFORMATION
This funding provides 18 additional B-Cycle bike share stations to round out the current urban system.

	Actual FY 2013	Estimated FY 2014	Adopted FY 2015
FUNDING SOURCES			
STATE - State Funding Source	N/A	$16,304	$740,215
TOTAL FUNDING	**N/A**	**$16,304**	**$740,215**
EXPENDITURES			
COMMODITIES	N/A	$16,304	$740,215
TOTAL EXPENDITURES	**N/A**	**$16,304**	**$740,215**


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

TRANSPORTATION & CAPITAL IMPROVEMENTS



APPROPRIATIONS BY FUND	AUTHORIZED POSITIONS	ADOPTED FY 2015
General Fund	330	$66,510,312
Advanced Transportation District Fund - Operating	24	7,712,667
Advanced Transportation District Fund - Capital Projects	0	11,455,000
Right Of Way Management Fund	20	1,790,429
Storm Water Operating Fund	256	40,731,080
Storm Water Regional Facilities Fund - Operating	12	1,524,517
Storm Water Regional Facilities Fund - Capital Projects	0	3,800,000
Capital Improvements Management Services Fund	175	18,011,011
Capital Projects	0	345,401,607
Total Funding	**817**	**$496,936,623**

TRANSPORTATION & CAPITAL IMPROVEMENTS

GENERAL FUND

MISSION STATEMENT

THROUGH INNOVATION AND DEDICATION, WE BUILD AND MAINTAIN SAN ANTONIO'S INFRASTRUCTURE.

PROGRAM INFORMATION

This Department oversees and directs the development and maintenance of the publicly owned infrastructure of the City. The Department is comprised of several operating divisions within six funds. Areas of responsibility assigned to this department include:

- General Fund
  - Provides oversight and direction for the department.
  - Coordinates policies and facility modifications in compliance with 1973 Rehabilitation Act, the Fair Housing Amendments Act, and the Americans with Disabilities Act (ADA).
  - Plans, designs, constructs, operates and maintains traffic engineering functions, traffic control devices, and transportation engineering.
  - Street resurfacing and rehabilitation; designs and prepares contract street maintenance plans and specifications for the streets maintenance contract, pothole patching, sidewalk construction, bridge repair, railroad crossing monitoring and alley maintenance.
  - Provides for engineering and infrastructure assessment of street and storm water projects.
- Right-of-Way Management Fund
  - Administration, inspection, compliance, enforcement and utility coordination of the right-of-way management ordinance.
- Storm Water Special Revenue Fund
  - Operates and manages the City's storm water infrastructure: river and channel maintenance, vegetation control, street cleaning, tunnel operations and storm water engineering.
- Regional Storm Water Detention Facilities Fund
  - Administers the Regional Storm Water Management Program for the City.
- Advanced Transportation District Fund
  - Advanced Transportation District Program – Oversees and directs the identification, coordination, funding and construction of capital projects designed to reduce traffic congestion, improves neighborhood connectivity, and uses technology for improved transit services.
- Capital Improvements Management Services Fund
  - Manages the City's Capital Improvement Program through all phases of planning, design construction and close-out.
  - Serves as the City's procurement entity for all construction, architectural and engineering services.
  - Serves as the central depository for all official records related to capital improvement projects.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

- Provide high quality services in the design, construction and renovation of streets, drainage, and transportation facilities.
- Improve employee development:
  - Foster an environment for employee growth through educational training and development opportunities such as emergency response readiness training and supervisory training for operating divisions.
  - Encourage staff to be active in making decisions to strengthen our ability to respond promptly to daily events.
  - Emphasize safety to our employees to reduce preventable accidents within the department.

TRANSPORTATION & CAPITAL IMPROVEMENTS

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES (CONTINUED)

- Continue to perform services in a customer first manner to meet the needs of the citizens:
  - Continue communication, delivery of quality services, and providing accurate and timely responses to customer requests.
  - Maintain a positive image and continue to promote public trust through community meetings and timely proactive and positive communication with media.
  - Continue to provide safe and efficient movement of people and goods through a well designed, operated and maintained multi-modal transportation network.
  - Perform preventative maintenance of all traffic signals annually to reduce malfunctions and outages.
- Continue the implementation and improvement of the ADA Curb Ramp/Sidewalk Construction and Maintenance Program for connectivity of paths of travel.
- Continue to evaluate affordability, efficiency, and effectiveness of options for providing street maintenance services.
- Continue to maintain strategic partnerships with governmental agencies, private construction and consulting organizations, and community-based groups to leverage resources essential to improving service delivery and maximizing efficiencies, while maintaining safe work-zone environments.
- Continue to deliver street maintenance projects consistent with the rolling 5-Year Infrastructure Management Program (IMP).
- Continue to implement pavement preservation applications such as crack, slurry, and fog sealants to assist in maintaining pavement conditions across the city.

TRANSPORTATION & CAPITAL IMPROVEMENTS

GENERAL FUND

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals & Objectives.

PERFORMANCE MEASURE RESULTS ✓ Target Met ⛔ Target Not Met ⓘ Informational

Performance Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Result	FY 2014 Status	FY 2015 Target
Miles of street moving from bad to excellent condition	89.0	108.6	97.2	⛔	101.7
Percent of potholes filled within 2 business days	94%	95%	99%	✓	95%
Street maintenance Infrastructure Management Program (IMP) projects completed	784	847	863	✓	808
Alley maintenance and reconstruction	25	30	28	⛔	75

GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$17,997,317	$18,979,135	$18,706,283	$19,825,374
CONTRACTUAL SERVICES	3,842,019	5,175,831	5,453,415	5,212,868
COMMODITIES	6,077,094	6,242,724	6,458,122	6,404,244
SELF INSURANCE/OTHER	7,348,322	7,037,422	6,817,238	7,489,687
CAPITAL OUTLAY	37,894	0	54	114,000
TRANSFERS	21,309,651	16,964,139	16,964,139	27,464,139
TOTAL EXPENDITURES	**$56,612,297**	**$54,399,251**	**$54,399,251**	**$66,510,312**
Authorized Positions	**328**	**321**	**321**	**330**
Full-Time Equivalents	**328.00**	**321.00**	**321.00**	**330.00**

TRANSPORTATION & CAPITAL IMPROVEMENTS

ADVANCED TRANSPORTATION DISTRICT FUND

PROGRAM INFORMATION

The Advanced Transportation District (ATD) Program oversees and directs the identification, coordination and funding of capital projects designed to reduce traffic congestion, enhance sidewalk and pedestrian ramp improvements, improve neighborhood connectivity, use technology for improved traffic management and leverage available resources.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

- Make specialized improvements along major arterial streets throughout the city to enhance connectivity between neighborhood and major roadways.
- Reduce traffic congestion with improved traffic signal timing, new or longer turn lanes, pavement widening and other mobility improvements.
- Add or improve sidewalks with priority given to those on or adjacent to transit corridors.
- Make ADA-compliant improvements to sidewalks, curbs and wheelchair ramps.
- Improve and/or add crosswalks, pedestrian street markers and other facilities.
- Continue the implementation of a City-wide Traffic Signal System Modernization and Synchronization Program (TSSM).

TRANSPORTATION & CAPITAL IMPROVEMENTS

ADVANCED TRANSPORTATION DISTRICT FUND

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals & Objectives.

PERFORMANCE MEASURE RESULTS ✓ Target Met ⛔ Target Not Met ⓘ Informational

Performance Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Result	FY 2014 Status	FY 2015 Target
Improve Sidewalk Connectivity by Constructing a Portion of the Missing 2,505 Miles of Sidewalk Segments	N/A	16.8	16.8	✓	17.5
Evaluate and Improve Traffic Flow in the Top 100 Highly Traveled Corridors	N/A	20%	20%	✓	20%

ADVANCED TRANSPORTATION DISTRICT FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$1,615,982	$1,669,652	$1,719,873	$1,731,347
CONTRACTUAL SERVICES	533,836	650,889	616,839	650,889
COMMODITIES	53,635	72,125	48,824	72,459
SELF INSURANCE/OTHER	310,276	265,603	256,775	1,927,708
CAPITAL OUTLAY	34,406	144,315	144,608	12,907
TRANSFERS	12,812,962	13,951,300	13,151,300	14,772,357
TOTAL EXPENDITURES	**$15,361,097**	**$16,753,884**	**$15,938,219**	**$19,167,667**
Authorized Positions	**24**	**24**	**24**	**24**
Full-Time Equivalents	**24.00**	**24.00**	**24.00**	**24.00**

TRANSPORTATION & CAPITAL IMPROVEMENTS

PROGRAM INFORMATION

The Right of Way Management Division is responsible for managing the use of the City's right of way and maintaining the integrity of the infrastructure through permitting. Included in this process is the standardization of street cutting procedures, ensuring the safety of the public, and monitoring for compliance through inspections and utility coordination.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization

- Perform the functions of planning and coordination, implementation, development, and management of the City's infrastructure system of streets, alleys, and emergency response services in a responsive manner. This is done with a focus on quality, customer needs, and effective protection of public investment in the City's infrastructure.
- Protect the City's infrastructure investment and guarantee proper street repair through improved street restoration standards.
- Reduce public inconvenience and improve utility coordination through increased planning and management of the City's right of way.
- Improve online web applications for right of way through 24-hour access to the Right of Way program permit process.
- Support Governmental Accounting Standards Board (GASB) 34 requirements through the inventory infrastructure using Geographic Information Systems (GIS).
- Provide training to all Right of Way staff to foster an environment for employee growth and learning.
- Educate the public (e.g. Neighborhood Associations) of the Right of Way Ordinance's role in public safety through the protection of the City's infrastructure investment and ensure compliance with traffic control measures.

RIGHT OF WAY MANAGEMENT FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$1,237,097	$1,257,974	$1,257,974	$1,221,991
CONTRACTUAL SERVICES	101,568	105,444	105,444	105,444
COMMODITIES	12,730	21,875	21,875	121,875
SELF INSURANCE/OTHER	293,153	273,148	273,148	297,514
CAPITAL OUTLAY	6,763	0	0	1,605
TRANSFERS	0	42,000	42,000	42,000
TOTAL EXPENDITURES	**$1,651,311**	**$1,700,441**	**$1,700,441**	**$1,790,429**
Authorized Positions	**23**	**21**	**21**	**20**
Full-Time Equivalents	**23.00**	**21.00**	**21.00**	**20.00**

TRANSPORTATION & CAPITAL IMPROVEMENTS

STORM WATER OPERATING FUND
STORM WATER REGIONAL FACILITIES FUND

PROGRAM INFORMATION

The Storm Water Utility of the TCI is funded by the federally authorized Storm Water Utility Fee (user fee) and through fees collected for participation in the Regional Storm Water Management Program such as the fee-in-lieu-of (FILO) on-site detention.

The funds perform the following primary functions:

- Open Waterway Maintenance: concrete and underground storm water, federally mandated channels, natural waterway, de-silting operations, earthen and concrete channels.
- Surface Maintenance: arterial/collector/residential streets cleaning, Central Business District street cleaning, median maintenance, volunteer/restitution program, operation and maintenance of tunnels and dams, High Water Detection System, and underground remote camera survey.
- Capital Projects Review: review all municipal infrastructure improvements.
- Private Development Review: review of all private development proposals within the City and the Extra Territorial Jurisdiction.
- Floodplain Management: in accordance with National Flood Insurance Program (NFIP) rules and regulations, technical review of Floodplain Development Permits, Flood Insurance Rate Map revision coordination, floodplain violation identification, coordination, and prosecution support.
- Regional Storm Water Management Program (RSWMP) Implementation: storm water infrastructure master planning, RSWMP administration, and active technical participation in Bexar Regional Watershed Management.
- Water Quality Program Management: improve water quality in the downtown San Antonio River and implement best practices to enhance the appearance of the river.

The Storm Water Utility ensures compliance with program requirements associated with the City's National Pollutant Discharge Elimination System (NPDES) permit. The Utility also facilitates new development and significant redevelopment within the City of San Antonio Storm Water Management development ordinances and the City's Floodplain ordinance; a requirement for continued participation in the NFIP. It is also tasked with the operation of the Municipal Separate Storm Sewer System. The Utility, in addition to design and review of private storm water infrastructure plans, participates in the master planning effort for the five major watersheds within the region. This includes implementing regional flood control facilities, engineering regional water facilities, and floodplain management and administration.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.

- Perform all services in a customer first manner to meet the needs of citizens.
- Operate and manage the storm water infrastructure through comprehensive watershed management.
  - Implement the operational planned maintenance programs.
  - Continue to implement specific watershed master plans as available data and funding permits.
  - Cooperate in a regional effort to operate and maintain storm water data collection and warning devices.
  - Continue to evaluate, consider, and pursue all available resources for improved management of the regional and local storm water infrastructure.
  - Continue mapping and development procedures for assessment of the storm water infrastructure.
- Continue to facilitate orderly development practices using the drainage ordinances as adopted in the Unified Development Code.
- Establish a performance based schedule for the operation of the City's inventory of streams, basins, dams, tunnels, and storm water systems.
- Continue to execute the tasks required for compliance with the NPDES permit, Storm Water Compliance for Construction Activities Ordinance, and to maintain good standing in the NFIP.

TRANSPORTATION & CAPITAL IMPROVEMENTS

STORM WATER OPERATING FUND
STORM WATER REGIONAL FACILITIES FUND

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES (CONTINUED)

- Continue a holistic watershed approach to planning and implementing regional storm water facilities.
- Perform all functions with a focus on quality, customer needs, customer expectations, and the effective protection of the public's investment in the City's infrastructure.
- Institute best management practices in the maintenance of our natural creekways and earthen channels to ensure water quality, improve wildlife habitat, reduce erosion, and increase conveyance.
- Maintain the requirements of the NPDES Permit through performance based service.

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals & Objectives.

PERFORMANCE MEASURE RESULTS ✓ **Target Met** ⛔ **Target Not Met** ⓘ **Informational**

Performance Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Result	FY 2014 Actual	FY 2015 Target
Channel and Right of Way acres mowed	23,310	20,488	23,925	✓	27,373
Annual Creekway Cleaning and Channel Restoration Projects completed as scheduled	80	101	101	✓	203

STORM WATER OPERATING FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$12,922,724	$13,763,469	$13,707,759	$13,650,442
CONTRACTUAL SERVICES	3,798,782	4,136,436	4,121,239	4,258,889
SAWS- REIMBURSEMENT	4,933,241	4,419,802	4,578,802	4,781,373
COMMODITIES	1,537,282	1,577,835	1,544,610	1,710,466
SELF INSURANCE/OTHER	5,616,815	5,805,642	5,630,076	5,728,310
CAPITAL OUTLAY	442,826	51,374	56,331	808,431
TRANSFERS	11,118,135	11,178,919	11,178,919	9,793,169
TOTAL EXPENDITURES	**$40,369,805**	**$40,933,477**	**$40,817,736**	**$40,731,080**
Authorized Positions	**261**	**253**	**253**	**256**
Full-Time Equivalents	**261.00**	**253.00**	**253.00**	**256.00**

STORM WATER REGIONAL FACILITIES EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$658,665	$893,855	$834,453	$988,755
CONTRACTUAL SERVICES	29,515	164,600	166,064	164,600
COMMODITIES	3,146	15,132	7,295	14,732
SELF INSURANCE/OTHER	335,207	339,476	328,186	337,174
CAPITAL OUTLAY	26,236	8,767	14,707	19,256
TRANSFERS	1,811,418	7,911,350	7,911,350	3,800,000
TOTAL EXPENDITURES	**$2,864,187**	**$9,333,180**	**$9,262,055**	**$5,324,517**
Authorized Positions	**8**	**12**	**12**	**12**
Full-Time Equivalents	**8.00**	**12.00**	**12.00**	**12.00**

TRANSPORTATION & CAPITAL IMPROVEMENTS

PROGRAM INFORMATION

The Capital Improvements Management Services (CIMS) Fund supports 11 divisions that manage the City's Capital Improvement Program through all phases of planning, design construction and close-out. The CIMS funded divisions serve as the City's procurement entity for all construction, architectural and engineering services, and serve as the central depository for all official records related to capital improvement projects.

The divisions supported by the CIMS Fund are organized into two general components: Project Delivery and Support Services. Each component is essential to the delivery of projects and is overseen by an Assistant Director.

- Project Delivery
  - Project Management – Horizontal
    Provides project management of all horizontal projects from scoping through close-out, including streets, drainage, sidewalks, detention facilities and bridges. This division also manages special projects; the on-call consultant engineers; the city-wide bridge program, provides engineering oversight; and maintains the City's Design Guidance Manual, Construction Specifications, and Unit Price List.
  - Construction Management – Horizontal
    Provides construction management of all horizontal projects, including streets, drainage, sidewalks, detention facilities and bridges. This division performs construction inspections of all horizontal capital projects and surveys for Transportation & Capital Improvements projects.
  - Project Management – Vertical
    The Vertical Division of the TCI is managed by the City Architect's office. This division supervises the architectural design and construction of facilities for the City of San Antonio, such as major downtown projects, fire and police stations, libraries, parks and community facilities. This division also manages all Job-Order Contracting (JOC) projects and on-call professional services (i.e. architects and landscape architects, estimating and commissioning).
  - Henry B. Gonzalez Convention Center Expansion
    Manages $325 Million HBGCCE project intended to renovate and expand the existing Convention Center space.
  - Aviation
    Manages $10 Million Customs & Border Patrol Renovation at Terminal A and $163 Million ConRAC facility for Aviation Department. Projects intend to improve customer service and expand public facilities at the San Antonio International Airport.
- Support Services
  - Contract Services
    The Contracts Services Division initiates and administers contracts for architectural, engineering and construction services for the City. This division also coordinates the goal setting activities, outreach efforts, and reporting requirements of the Small/Minority and Woman Owned Business Economic Development Advocacy Program and Disadvantaged Business Enterprises program and utilization of small, minority-, and women-owned businesses in an effort to ensure broad participation in A/E and Construction contracts.
  - Fiscal and Budget Management
    The Fiscal and Budget Management Division administers all financial transactions related to Capital Improvements Program projects including coordinating the development of the Capital Budget; monitoring all Capital Improvement Projects financial transactions for the department; and providing financial reports of the 2012–2017 Bond Program Budget for the Department.

TRANSPORTATION & CAPITAL IMPROVEMENTS

PROGRAM INFORMATION (CONTINUED)

- Scheduling, Reporting and PRIMELink

  CIMS Department uses PRIMELink, a web-based program management tool, to manage capital projects during both design and construction phases. This division manages PRIMELink and Scheduling functions.

  PRIMELink provides:
  - Electronic development and routing of invoices, change orders and select close-out documents.
  - Improved invoicing through electronic routing, elimination of mathematic errors, and reduction of typos due to electronic transfer.
  - Electronic processing of Requests for Information (RFIs), submittals, and punch lists.
  - Increased coordination among Project Managers, utilities, consultants, contractors, etc.
  - Storage of documents (plans, contracts, etc.).
  - Increased Accountability/Visibility and improved Document Control & Standardized Procedures.
- Compliance

  The Compliance Division ensures compliance with federal, state and local laws, rules and regulations. The Compliance Division coordinates all audits.
- Acquisitions

  The Acquisitions Division is responsible for acquiring all right-of-ways and properties for all capital projects. The Division also processes all condemnations/eminent domain for the City in accordance with State Senate Bill 18.
- Environmental Management Services

  The Environmental Management Division (EMD) provides in-house consulting services to include planning, management, and execution of environmental services related to capital improvement projects to ensure environmental compliance with applicable federal, state and local regulations.

INTEGRATION OF DEPARTMENT GOALS WITH CITY OF SAN ANTONIO OBJECTIVES

City-Wide Goal: San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.

- Maintain the effective management of City's Capital Improvement Program construction projects through all phases of planning, design and construction by:
  - Providing citizens with quality projects completed on-time and on-budget.
  - Evaluating projects for efficiencies and cost saving opportunities including value engineering efforts.
  - Continuing efforts to include public input in projects through the use of meetings with consultants.
  - Responding quickly to requests for information regarding the status of current bond projects.
- To serve as the City's procurement entity and effectively manage all construction, architectural and engineering services contracts by:
  - Procuring and administering all contracts timely and in compliance with all applicable regulations.
  - Promoting continuous education of contracting policies.
  - Providing prompt payment.
  - Monitoring all financial project transactions.
  - Providing monthly, quarterly, and annual financial reports.
  - Training staff in contracts and PRIMElink.
  - Ensuring project schedules are loaded and maintained in PRIMElink.
  - Providing timely and accurate project reports.
  - Managing project information released through the Dashboard.
  - Supporting and promoting the Small Business/Economic Development Goals of the City.
  - Acquiring properties for capital projects.
  - Conducting environmental and natural resources assessments for capital projects.
  - Obtaining necessary environmental permitting, clearances, and regulatory compliance in accordance with applicable federal, state and local regulations.

TRANSPORTATION & CAPITAL IMPROVEMENTS

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals & Objectives.

PERFORMANCE MEASURE RESULTS ✓ **Target Met** ⛔ **Target Not Met** ⓘ **Informational**

Performance Measure	FY 2013 Actual	FY 2014 Target	FY 2014 Result	FY 2014 Status	FY 2015 Target
Percentage of 2007 Bond Projects completed or under construction	100%	100%	100%	✓	N/A
Percentage of 2012 Bond Projects on-time	94%	90%	95%	✓	90%
Percentage of 2012 Bond Projects in design or design completed	66%	100%	100%	✓	100%
Percentage of 2012 Bond Projects completed or under construction	6%	45%	31%	⛔	75%

CAPITAL IMPROVEMENTS MANAGEMENT SERVICES FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
PERSONAL SERVICES	$15,843,648	$15,931,987	$15,798,609	$14,110,803
CONTRACTUAL SERVICES	515,852	653,787	677,834	621,125
COMMODITIES	173,569	196,108	203,624	175,266
SELF INSURANCE/OTHER	2,112,868	2,253,991	2,229,991	2,385,403
CAPITAL OUTLAY	60,856	57,050	61,708	29,016
TRANSFERS	26,716	32,649	32,649	689,398
TOTAL EXPENDITURES	**$18,733,509**	**$19,125,572**	**$19,004,415**	**$18,011,011**
Authorized Positions	**216**	**205**	**205**	**175**
Full-Time Equivalents	**216.00**	**205.00**	**205.00**	**175.00**

Non-Departmental Highlights

GENERAL FUND
NON-DEPARTMENTAL/NON-OPERATING HIGHLIGHTS - FY 2015

♦ **$1 Million General Fund Contingency Reserve** **$1,000,000**

This provides funds to establish a contingency reserve to be utilized for unfunded needs that arise during the year. Use of these contingencies is subject to City Council vote through an adopted ordinance.

♦ **Accrued Annual, Personal & Sick Leave** **$854,248**

This amount represents the General Fund portion of FY 2015 estimated liability for payment of accrued annual, personal and sick leave.

♦ **Street Lighting Energy Charges** **$14,567,133**

This provides funding for the energy costs for street lights.

♦ **Traffic Signal Light Energy Charges** **$504,172**

This provides funding for the energy costs for traffic signal lights.

♦ **Traffic Signal Light Replacements** **$1,000,000**

This provides funding for the replacement of LED bulbs in traffic lights.

♦ **Professional Fees & Services** **$2,437,539**

This includes funds for professional studies and third party legal services. Funds are budgeted for other professional services to include City Property Tax Collection and outside auditors used annually in the development of the City's Comprehensive Annual Financial Report (CAFR).

♦ **Sales Tax Collection Expense** **$5,067,421**

This allocates funding for the estimated administrative fee charged by the State Comptroller for collection of the local sales tax. The amount charged is two percent of the revenue collected.

♦ **Police and Fire Promotional Assessment Centers** **$500,415**

Under the terms of the respective 1995 collective bargaining agreements with the San Antonio Police Officers Association and the San Antonio Professional Firefighters Association, validated examinations and assessment centers must be used as part of promotional examinations for certain positions. Under these agreements, the services of outside consultants must be acquired to prepare validated promotional examinations and administer the assessment centers.

♦ **Lease of Office Space** **$2,222,534**

This includes the annual space rental of several General Fund departments, including Police, Finance and Economic Development.

♦ **Association Dues** **$881,528**

This amount provides for the annual membership dues for associations to include the Alamo Area Council of Governments, Texas Municipal League, National League of Cities, Austin-San Antonio Corridor Council, U.S. Conference of Mayors, Free Trade Alliance, Build SA Green, Commuter Rail District, National Forum for Black Public Administrators, the San Antonio Mobility Coalition, and the Downtown Improvement District.

GENERAL FUND
NON-DEPARTMENTAL/NON-OPERATING HIGHLIGHTS - FY 2015

♦ **Palo Alto Pool Maintenance** **$49,000**

This budget provides funding for a contractual agreement with Palo Alto College to provide pool maintenance at the Natatorium on campus.

♦ **Bexar Appraisal District** **$2,449,966**

This budget is the estimated City share of the Bexar Appraisal District annual budget for FY 2014. The cost for a participating entity is based on its pro-rata share of the most recent prior year actual overall tax levy.

♦ **Maintenance and Operations of Carver Center** **$962,789**

This budget represents the General Fund portion of the operations and maintenance of the Carver Center.

♦ **Maintenance and Operations for La Villita and Spanish Governor's Palace** **$870,250**

This budget provides the facility programming and tenant management for La Villita and Spanish Governor's Palace by the Department of Culture and Creative Development.

One-time Project Highlights

GENERAL FUND
ONE-TIME PROJECTS HIGHLIGHTS - FY 2015

♦ **HemisFair Park Area Redevelopment Local Government Corporation** **$1,426,680**

Funding in the amount of $1,426,680 is included for the HemisFair Park Area Redevelopment Corporation to assist in the development and redevelopment of HemisFair Park and its surrounding area by promoting economic development and stimulating business, housing and commercial activity.

♦ **Fitness Initiatives** **$325,000**

Funding supports City-wide fitness initiatives, the Fit Pass SA Program ($175,000) encourages physical activity and healthy living by offering residents rewards for attending interactive fitness events throughout the city, and Siclovia events ($150,000) to be held in FY 2015.

♦ **City Council Project Funds** **$550,000**

The City Council Project Funds, formerly known as the Human Development Services Fund, are to be used at the discretion of the Mayor and City Council to support Education, District/Community Events and Youth/Senior Activities. The Mayor and each Council Member is budgeted $50,000 to be awarded to projects/agencies of their choice, with the exception of awards over $10,000, which must be submitted to the entire City Council for approval.

♦ **SA 2020** **$154,000**

This provides funding for SA2020 to continue its mission of strengthening the City in eleven key vision areas. The funding will support data collection and analysis to track City progress towards SA2020 goals as well as provide SA2020 partner support by connecting partners with volunteers and assisting partners with program design and evaluation.

♦ **BioMed SA** **$100,000**

The budget includes $100,000 to support BioMed SA which is a lead organization in the coordination of efforts to promote the healthcare and bioscience industry in San Antonio.

♦ **San Antonio for Growth on the Eastside (SAGE)** **$258,668**

San Antonio for Growth on the Eastside is a non-profit organization serving as an economic development resource for current business owners and potential businesses moving into the community. This funding will be used to continue to promote, renew, and empower the economic and cultural vitality of San Antonio's Eastside.

♦ **Cyber Security** **$50,000**

Funding is reserved for Cyber Security initiatives to be held in FY 2015.

♦ **Financial Aid Workshop** **$50,000**

Funding is included for the San Antonio Education Partnership to fund a Saturday workshop to provide families with assistance on filling out and applying for college Financial Aid.

GENERAL FUND
ONE-TIME PROJECTS HIGHLIGHTS - FY 2015

♦ **Payment for Public Safety Answering Point** **$1,774,794**

The FY 2015 Budget includes $1,774,794 to fund the debt service for the new Public Safety Answering Point at Brooks City-Base, which opened in FY 2012 and houses fire and police emergency dispatch services.

♦ **Better Utilization of Maverick Plaza and La Villita** **$200,000**

The budget includes funds to better utilize Maverick Plaza and La Villita by removing the barrier between South Alamo Street and La Villita cultural district.

♦ **Book Festival** **$50,000**

Funding will support the annual Book Festival event in San Antonio. This program promotes literature and literacy and offers book-lovers of every age up-close encounters with their favorite national, regional and local authors at presentations, panel discussions and signings.

♦ **Westside Development Corporation** **$258,668**

Funding will support the Westside Development Corporation, which focuses on economic development and redevelopment in the Westside of San Antonio.

♦ **Woodlawn WiFi Room** **$25,000**

Funds will provide programming, marketing and/or amenities for the Woodlawn Lake Park Wi-Fi room.

♦ **Lerma's Feasibility Business Plan** **$25,000**

Funding will support the Esperanza Peace and Justice Center's development of a feasible business plan that identifies and details the potential use, services and related operating costs to activate the Lerma Building once it is refurbished.

♦ **Urban Land Institute East Commerce Study Update** **$50,000**

Funding will support ongoing research related to the Urban Land Institute East Commerce Study. The added resources will further allow the City to develop a plan that facilitates implementation of redevelopment activities and growth along the East Commerce Street corridor and in St. Paul Square.

Transfers

GENERAL FUND
TRANSFERS TO OTHER FUNDS HIGHLIGHTS - FY 2015 ADOPTED

♦ **Starbright Industrial Development Corporation Fund** **$874,190**

The Starbright Industrial Development Corporation Fund was established to account for the proceeds from CPS Energy to be used to repay the debt service associated with the Toyota Plant land purchase. The FY 2015 transfer of $874,190 from the General Fund represents the debt service amount required in FY 2015.

♦ **Martin Luther King, Jr. Celebration** **$100,000**

This appropriation continues support of the Martin Luther King, Jr. Memorial City/County Commission to plan and coordinate a week-long celebration honoring the memory of Martin Luther King, Jr.

♦ **Diez y Seis Celebration** **$50,000**

This appropriation provides support to the Diez y Seis de Septiembre holiday celebrations throughout the community.

♦ **Facility Services Fund** **$352,634**

This transfer provides for maintenance of downtown facilities managed by the Building and Equipment Services Department in the amount of $352,634.

♦ **Parking Operating and Maintenance Fund** **$323,487**

This appropriation represents the General Fund's contribution to the Parking Operating and Maintenance Fund for Municipal Court Lot operations, Downtown Parking Enforcement, and the General Fund allocation of two fiscal position salaries, which total $998,653. However, this amount is reduced by the revenues expected to be generated by the Municipal Court Lot in FY 2015 in the amount of $675,166.

♦ **Economic Development Incentive Fund (EDIF)** **$1,750,000**

This transfer represents the General Fund's contribution to the EDIF for payments related to contracts approved by City Council in FY 2015.

♦ **Inner City Reinvestment/Infill Policy (ICRIP)** **$1,500,000**

This transfer reimburses the Development Service Fund for fees waived under the City Council adopted Inner City Reinvestment/Infill Policy.

♦ **Golf Fund** **$210,000**

This transfer provides funding to assist the Municipal Golf Association-San Antonio (MGA-SA) in achieving its goal of eliminating the Golf Fund deficit balance in five years.

♦ **Luminaria** **$50,000**

This appropriation provides support to the annual Luminaria Arts Festival. Luminaria is a two-day celebration held in the fall that showcases various artists and their art.

♦ **City Wide Parking** **$225,950**

This appropriation provides support to Parking for the City Wide Parking Enforcement program.

GENERAL FUND
TRANSFERS TO OTHER FUNDS HIGHLIGHTS - FY 2015 ADOPTED

♦ **Red Berry Mansion Maintenance** **$70,084**

This appropriation provides ongoing maintenance support for Red Berry Mansion. The appropriation includes funding for security, pool, property, and building maintenance. The City is in the process of establishing a Public Private Partnership (P3) for further development of the property.

♦ **Transportation Plan** **$500,000**

This transfer provides support for the Strategic Multi-Modal Transportation Plan, which will provide an update to the City's Transportation Policy, Major Thoroughfare Plan, and create a project prioritization system to maximize the City's infrastructure investment to best meet overall community goals.

♦ **Inner City Economic Development Incentives** **$2,000,000**

This transfer will support economic development projects and stimulate development targeted toward neighborhoods in the downtown area. Funds will be targeted to constructing necessary public infrastructure, promoting infill housing, improving facades, and addressing traffic and mobility issues.

Outside Agency Contracts

Outside Agency Contracts

The FY 2015 Adopted Budget includes funding for several outside agencies. For each of the following agencies, a performance based contract will be established and executed for FY 2015 in the amounts indicated:

- **BioMed SA**
  General Fund FY 2015 Budget: $100,000

  BioMed SA's general purpose is to facilitate the healthcare and bioscience industry's growth in the region and to heighten awareness in the industry of the unique assets present within San Antonio. The Healthcare and Biosciences Industry is a significant driver in the local economy with 1 in every 7 San Antonio employees working in the industry. BioMed's mission is to further accelerate the growth of the sector as well as enhance San Antonio's reputation as a city of science and health.

- **Solar San Antonio**
  General Fund FY 2015 Budget: $60,000

  Solar San Antonio is a non-profit organization that focuses on making solar energy a major contributor in the creation of the new energy economy. Solar San Antonio strives to decrease energy costs and improve the quality of life in San Antonio. It accomplishes this by bringing together the public and private sectors through education, innovative marketing, and creative financing programs. Further, Solar San Antonio provides direct assistance to homeowners and businesses that want to "go solar."

- **Japan Trade Representative**
  Other Funds FY 2015 Budget: $75,000

  The Japan Trade Representative is a professional advisor that provides consultant services to the City on activities with Japan. The Japan Trade Representative will act as an ambassador for the City in Japan to promote our Sister City relationship and economic development objectives. The City's Representative will promote and maintain the City's visibility and desirability as an industrial site location for Japanese industry and advise the City on Japanese capital investment and joint venture possibilities in the fields of research and development, manufacturing, assembly, warehouse and distribution, education and medicine.

- **San Antonio Zoological Society**
  Other Funds FY 2015 Budget: $306,597

  The San Antonio Zoological Society is a non-profit organization that operates the San Antonio Zoo and its exhibits. It is the mission of the San Antonio Zoological Society to foster appreciation and concern for all living things. The 2015 contract provides funding for marketing and public affairs, as well as membership expenses.

- **Avenida Guadalupe Association (AGA)**
  General Fund FY 2015 Budget: $142,000

  The Avenida Guadalupe Association focuses on revitalizing the physical, cultural, and economic conditions of the neighborhoods in the historic Westside of San Antonio. AGA works to encourage economic and housing development efforts to support urban renewal. AGA will be reimbursed for operating expenses related to maintenance of a City facility as well as promotion and celebration of Hispanic culture in an effort to generate and maintain vitality and development in the neighborhood.

- **Free Trade Alliance**
  General Fund FY 2015 Budget: $180,000

  The Free Trade Alliance is a Texas, non-profit corporation tasked with the purpose of promoting San Antonio as the center for trade in the Americas, to promote San Antonio's economic development objectives in China, and to maximize international business opportunities for San Antonio through the North American Free Trade Agreement (NAFTA). The Free Trade Alliance is comprised of individuals and community organizations headed by the City, the Greater San Antonio Chamber of Commerce, the San Antonio Hispanic Chamber of Commerce, the San Antonio Economic Development Foundation (EDF), San Antonio Water System, Port San Antonio, and Bexar County, and CPS Energy.

- **National League of Cities**
  General Fund FY 2015 Budget: $35,000

  The National League of Cities serves as a resource to advocate for the more than 19,000 cities, villages, and towns it represents. NLC advocates for cities in Washington, D.C. through full-time lobbying, provides programs and services to local leaders, and provides a network for informing leaders of critical issues and communicating with other cities.

- **San Antonio Metropolitan Partnership for Energy (Build San Antonio Green)**
  General Fund FY 2015 Budget: $50,000

  San Antonio Metropolitan Partnership for Energy works with the City, Bexar County, CPS Energy, San Antonio Water System, VIA Metropolitan Transit, Alamo Area Council of Governments, Bexar County Council of Cities, and Solar San Antonio to develop and implement energy and emission reduction policies for air quality improvement, water conservation, energy efficiency and renewable energy. The partnership provides technical workshops on energy efficiency, conservation, renewable energy and green building, while promoting the Build San Antonio Green program and certifying green-built homes in San Antonio.

- **San Antonio Mobility Coalition**
  General Fund FY 2015 Budget: $63,000

  The San Antonio Mobility Coalition was created in 2001 to bring focus to the community's short and long-range transportation funding needs. The group identifies and advocates funding for multi-modal transportation solutions (highway, arterial, transit, freight rail, commuter rail, bicycle and pedestrian improvements) for the San Antonio Metropolitan area. SAMCo identifies and coordinates infrastructure improvements in the area in partnership with the appropriate government and business entities. Once projects are identified, SAMCo coordinates member cities and groups to utilize all available resources toward leveraging additional local, state and federal transportation funds.

- **Texas Municipal League**
  General Fund FY 2015 Budget: $49,972

  The Texas Municipal League (TML) exists to serve the needs and advocate the interests of its member cities in Texas. TML lobbies for its member cities before legislative, administrative and judicial bodies at the state and federal levels. TML also sponsors and conducts conferences, seminars, meetings and workshops for the purpose of studying municipal issues and exchanging information.

- **San Antonio Economic Development Corporation (SAEDC)**
  General Fund FY 2015 Budget: $300,000

  The San Antonio Economic Development Corporation (SAEDC) is a City Council-approved corporation authorized to invest in economic development projects, to receive a return on such investment, and distribute any compensation back to the City.

Memberships and Dues

The FY 2015 Adopted Budget provides funding for the following annual membership fees or dues to the following agencies in the amounts indicated below:

- **Alamo Area Council of Governments (AACOG)**
  General Fund FY 2015 Budget: $95,453

  The Alamo Area Council of Governments' general purpose is to plan for the unified, far-reaching development of the region, eliminate duplication of services, and promote economy and efficiency through coordination. AACOG organizes cooperative projects among local governments and is heavily involved in regional planning for the San Antonio area. AACOG also provides services and technical assistance to member governments in economic development, grant applications, planning, management, and other areas.

- **Airports Council International (ACI)**
  Airport Operating Fund FY 2015 Budget: $80,000

  Airports Council International is the global trade representative of the world's airports. ACI represents airports' interests with governments and international organizations like the International Civil Aviation Organization. ACI develops standards, policies and recommends practices for airports in the areas of safety, security and environmental initiatives. ACI also offers its members information and training opportunities, a customer service benchmarking program, detailed statistical analyses and practical publications.

- **Austin-SA Corridor Council**
  General Fund FY 2015 Budget: $50,000

  The Austin-SA Corridor Council is a private, non-profit corporation which serves as a forum for the discussion of regional issues in the Austin and San Antonio area. The Council aims to promote the region's economic development, as well as the long range planning and implementation of regional infrastructure.

- **Lone Star Rail District (Commuter Rail District)**
  General Fund FY 2015 Budget: $50,000

  The Lone Star Rail District, previously named the Austin-San Antonio Commuter Rail District, is an independent public agency and a political subdivision of the State of Texas. The District was created to develop a regional passenger rail service for the Austin-San Antonio corridor. The District is currently working on engineering and environmental studies for both the freight rail relocation bypass and passenger rail section of this project.

- **United States Green Building Council**
  General Fund FY 2015 Budget: $1,500

  The Washington, D.C.-based U.S. Green Building Council (USGBC) is a non-profit organization committed to promoting cost-efficient and energy-saving green buildings. USGBC supports green building products and services through the LEED Green Building Rating System. The LEED Green Building Certification System is the preeminent program for rating the design, construction and operation of green buildings. USGBC provides educational programs on green design, construction and operations for professionals in the building industry. USGBC also advocates at all levels of government for policies and initiatives that enable and encourage a sustainable built environment.

- **Urban Sustainability Directors Network**
  General Fund FY 2015 Budget: $4,150

  The Urban Sustainability Directors Network (USDN) is a network dedicated to creating a healthier environment, economic prosperity, and increased social equity. The network enables sustainability directors and staff to share best practices and accelerate the application of good ideas across cities.

- **US Conference of Mayors**
  General Fund FY 2015 Budget: $40,235

  The US Conference of Mayors is the official nonpartisan organization of cities with populations of 30,000 or more. The organization promotes the development of effective national urban/suburban policy, strengthens federal-city relationships, ensures that federal policy meets urban needs, and creates a forum in which mayors can share ideas and information. The organization assists mayors and cities directly through information, analysis, training, and technical assistance on city issues.

- **National Forum for Black Public Administrators**
  General Fund FY 2015 Budget: $15,000

  The National Forum for Black Public Administrators is committed to strengthen the position of Blacks within the field of public administration; to increase the number of Blacks appointed to executive positions in public service organizations; and, to groom and prepare younger, aspiring administrators for senior public management posts in the years ahead.

Capital Outlay Expenditures

FY 2015 ADOPTED BUDGET
ALL FUNDS CAPITAL OUTLAY

FUND		
Department		
Capital Outlay Description		FY 2015 Amount
GENERAL FUND		
Eastpoint		
Scheduled replacement of computers and related equipment		1,117
	Eastpoint Total	1,117
Fire		
Scheduled replacement of computers and related equipment		1,472,651
Purchase of computer equipment for two new positions in Fire's administration division		4,000
Purchase of vehicle and computer equipment for two new positions in Fire's fiscal division		27,133
Purchase of Biological Agent Detection Equipment		80,000
Purchase of Gas Chemical Identifier		122,538
	Fire Total	1,706,322
Health		
Purchase of vehicle, equipment, and furniture for new Sanitarian position		34,000
	Health Total	34,000
Human Services		
Purchase of transportation van for the opening of the new District 5 Senior Center		115,000
	Human Services Total	115,000
Library		
Funds to renovate space at the existing libraries for the Adult Literacy program and purchase computer equipment and furniture		125,400
Scheduled replacement of computers and related equipment		500,000
	Library Total	625,400
Mayor & Council		
Replacement of lobby furniture at the City Council offices		5,747
	Mayor & Council Total	5,747

FY 2015 ADOPTED BUDGET
ALL FUNDS CAPITAL OUTLAY

FUND

Department Capital Outlay Description	FY 2015 Amount
Office of Historic Preservation	
Purchase of vehicles, equipment, and furniture for the Vacant Building Registration Pilot Program staff	73,500
Office of Historic Preservation Total	73,500
Parks and Recreation	
Purchase of vehicles and equipment for mandated maintenance of greenways and parks acquisitions and development	87,167
Parks and Recreation Total	87,167
Planning and Community Development	
Purchase of furniture, computer and related equipment for three new Planner positions for the Annexation Program and Comprehensive Plan	9,200
Planning and Community Development Total	9,200
Police	
Purchase of additional servers and storage equipment for the COBAN In-Car Video System	228,274
Scheduled replacement of computers and related equipment	1,506,680
Purchase of computer equipment for six new positions to support the COBAN In-Car Video System	5,100
Purchase of lobby furniture, cabinets, weapon lockers, and chairs	26,003
Police Total	1,766,057
Transportation and Capital Improvements	
Purchase vehicle and equipment for the new alley maintenance crew to maintain and pave service alleys	76,000
Purchase of vehicle, equipment, and furniture for two new positions as part of the Pedestrian and Traffic Safety team	38,000
Transportation and Capital Improvements Total	114,000
GENERAL FUND TOTAL	4,537,510

FY 2015 ADOPTED BUDGET
ALL FUNDS CAPITAL OUTLAY

FUND *Department* Capital Outlay Description	FY 2015 Amount
ADVANCED TRANSPORTATION DISTRICT FUND	
Transportation and Capital Improvements	
Purchase of computer equipment for two new positions at the Traffic Management Center	5,690
Scheduled replacement of computers and related equipment	7,217
Transportation and Capital Improvements Total	12,907
ADVANCED TRANSPORTATION DISTRICT FUND TOTAL	12,907
AIRPORT OPERATING AND MAINTENANCE FUND	
Aviation	
Scheduled replacement of computers and related equipment	1,009,055
Replacement of equipment and furniture for the Security and Operations division	1,006,767
Purchase of new and replacement vehicles for staff in Airport Operations, Facilities, Security, Custodial Services, Parking, and Police	549,232
Aviation Total	2,565,054
AIRPORT OPERATING AND MAINTENANCE FUND TOTAL	2,565,054
CAPITAL IMPROVEMENTS MANAGEMENT SERVICES FUND	
Transportation and Capital Improvements	
Scheduled replacement of computers and related equipment	29,016
Transportation and Capital Improvements Total	29,016
CAPITAL IMPROVEMENTS MANAGEMENT SERVICES FUND TOTAL	29,016

FY 2015 ADOPTED BUDGET
ALL FUNDS CAPITAL OUTLAY

FUND *Department* Capital Outlay Description	FY 2015 Amount
CONFISCATED PROPERTY FUND	
Police	
Replacement of equipment in the photo and forensics labs	21,408
Purchase of body cameras, lockers, and equipment to support the Airport Police	77,704
Purchase of three motorcycles	15,000
Purchase of equipment for a case management system to provide case analytics	380,000
Police Total	494,112
CONFISCATED PROPERTY FUND TOTAL	494,112
DEVELOPMENT SERVICES FUND	
Development Services	
Purchase of computer tablets for field inspectors	91,400
Scheduled replacement of computer equipment	10,234
Development Services Total	101,634
DEVELOPMENT SERVICES FUND TOTAL	101,634
FLEET SERVICES FUND	
Building and Equipment Services	
Purchase of equipment and maintenance cost for the automated car washes	108,087
Purchase of computer equipment for fleet automotive shops	47,076
Building and Equipment Services Total	155,163
Solid Waste	
Purchase of computer equipment for fleet automotive shops	71,311
Solid Waste Total	71,311
FLEET SERVICES FUND TOTAL	226,474

FY 2015 ADOPTED BUDGET
ALL FUNDS CAPITAL OUTLAY

FUND *Department* Capital Outlay Description	FY 2015 Amount
HOTEL OCCUPANCY TAX FUND	
Convention & Sports Facilities	
Scheduled replacement of computers and related equipment	1,605
Convention & Sports Facilities Total	1,605
Convention & Visitors Bureau	
Scheduled replacement of computers and related equipment	2,000
Convention & Visitors Bureau Total	2,000
Culture and Creative Development	
Purchase of computer equipment and furniture for the new office space at Plaza de Armas	172,000
Scheduled replacement of computers and related equipment	3,351
Culture and Creative Development Total	175,351
HOTEL OCCUPANCY TAX FUND TOTAL	178,956
LIABILITY INSURANCE FUND	
Finance	
Purchase of computer equipment for six new positions to support claims administration program	12,960
Scheduled replacement of computers and related equipment	3,210
Finance Total	16,170
LIABILITY INSURANCE FUND TOTAL	16,170

FY 2015 ADOPTED BUDGET
ALL FUNDS CAPITAL OUTLAY

FUND		
Department		
	Capital Outlay Description	**FY 2015 Amount**
PUBLIC EDUCATION AND GOVERNMENT FUND		
Communications & Public Affairs		
	Purchase of a server to program channels, purchase of producer kits to capture aerial footage, and mobile production kits for the field and studio production which includes computer and related equipment for Government and Public access.	300,000
	Architectural and Design for the construction for a new set, installation of sound proofing, electrical and lighting for the Education Channel Studio	100,000
	Communications & Public Affairs Total	400,000
	PUBLIC EDUCATION AND GOVERNMENT FUND TOTAL	400,000
RIGHT OF WAY MANAGEMENT FUND		
Transportation and Capital Improvements		
	Scheduled replacement of computers and related equipment	1,605
	Transportation and Capital Improvements Total	1,605
	RIGHT OF WAY MANAGEMENT FUND TOTAL	1,605
SOLID WASTE OPERATING AND MAINTENANCE FUND		
Solid Waste		
	Purchase handheld devices for electronic field reporting implementation	49,869
	Purchase vehicle to enhance outreach efforts at schools	51,295
	Scheduled replacement of computers and related equipment	64,018
	Purchase of security cameras and safety equipment at City facilities	36,000
	Solid Waste Total	201,182
	SOLID WASTE OPERATING AND MAINTENANCE FUND TOTAL	201,182

FY 2015 ADOPTED BUDGET
ALL FUNDS CAPITAL OUTLAY

FUND		
Department		
	Capital Outlay Description	**FY 2015 Amount**
STORM WATER OPERATING FUND		
Transportation and Capital Improvements		
	Purchase equipment for in-house crew to mow additional rights of way	448,000
	Purchase of vehicles, equipment, and furniture related to Capital Improvement Program maintenance and the Storm Water utility team	249,239
	Purchase of camera and accessories for Storm Water infrastructure televising operations	27,026
	Purchase of audio visual equipment for department training	3,280
	Purchase of computer equipment related to program management team	2,500
	Scheduled replacement of computers and related equipment	78,386
	Transportation and Capital Improvements Total	808,431
	STORM WATER OPERATING FUND TOTAL	808,431
STORM WATER REGIONAL FACILITIES FUND		
Transportation and Capital Improvements		
	Purchase of computers and related equipment for Storm Water plan review	5,680
	Purchase of engineering mapping software to review Storm Water management plans	13,576
	Transportation and Capital Improvements Total	19,256
	STORM WATER REGIONAL FACILITIES FUND TOTAL	19,256
TAX INCREMENT FINANCING FUND		
Planning and Community Development		
	Scheduled replacement of computers and related equipment	1,117
	Planning and Community Development Total	1,117
	TAX INCREMENT FINANCING FUND TOTAL	1,117

FY 2015 ADOPTED BUDGET
ALL FUNDS CAPITAL OUTLAY

FUND / Department / Capital Outlay Description	FY 2015 Amount
TECHNOLOGY FUND	
Municipal Courts	
Scheduled replacement of computers and related equipment	1,605
Municipal Courts Total	1,605
TECHNOLOGY FUND TOTAL	1,605
WORKERS' COMPENSATION FUND	
Finance	
Purchase of computer equipment for two positions related to the new City of San Antonio Safety Program	4,320
Scheduled replacement of computers and related equipment	4,815
Finance Total	9,135
WORKERS' COMPENSATION FUND TOTAL	9,135
TOTAL CAPITAL OUTLAY - ALL FUNDS	9,604,164

24/7 Performance Measures

San Antonio 24/7

Providing Services / Measuring Results

Fiscal Year 2014 • Final Report

Table of Contents

SA 24/7

PROVIDING SERVICES / MEASURING RESULTS

HIGHLIGHTS

POPULATION: **1,327,407**

HIGHEST GROWTH OF 10 MOST POPULOUS CITIES IN THE U.S. @ **16%**

The Police Department responded to 1,254,164 service calls in 2013. That's an average of one service call every 25 seconds.

The City is on track to increase the 162,000 tons of recycled material in 2013 to 360,000 tons in 2025, which is equal to the mass of 75,789 African elephants!

The City provides more than 3,000 meals to seniors each day. That's enough to feed 3 meals per day to 1 person for more than 2.5 years!

There are 244 City-owned parks. You could visit a different park venue every other day and still not see them all in one year!

The City maintains more than 4,000 miles of streets…enough to pave a road from San Antonio to Kauai, HI along with parking!

SA 24/7

PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 1: PUBLIC SAFETY

1. FIRE RESPONSE TIME (NON MEDICAL CALLS)

Target: 7:30

About this measure:

Response time measures the time elapsed from when a call to 9-1-1 is received by Fire Dispatch to when the first Fire Department personnel arrives for non-medical calls.

Why it is important:

Reducing response time means that firefighters are reaching the scene faster, therefore decreasing the potential for fire losses and deaths.

What is being done:

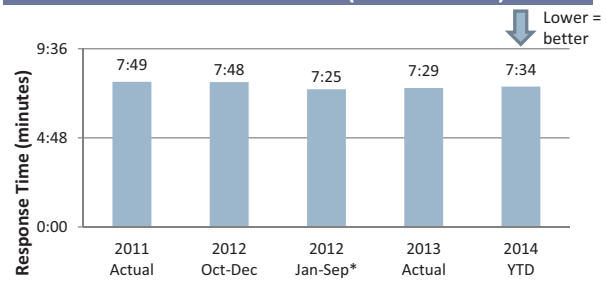
The implementation of Computer Aided Dispatch and Automated Vehicle Locator has decreased the travel time by automatically determining the closest available unit. Call processing procedural changes have also contributed to a reduction in overall response time. The SAFD continues to analyze ways to reduce overall response times through its Strategic Planning Initiative.

Responsible Department: Fire

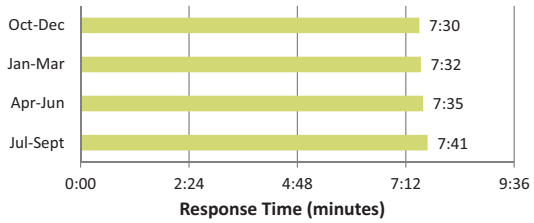


* The Department made a change in the calculation of response time in January 2012. The chart reflects this change.

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO DEEP IN THE HEART.

SA 24/7

PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 1: PUBLIC SAFETY

2. Fire Response Time (Medical Calls)

Target: 8:00

About this measure:

Response time measures the time elapsed from when a medical emergency call is received by Fire Dispatch to when the first Fire Department personnel arrive. This could be an EMS unit or other Fire Department units manned by trained Emergency Medical Technicians and many have Paramedics assigned to them. Fire engines respond to medical calls with a paramedic on board approximately 50% of the time.

Why it is important:

Reducing response time means that Emergency Medical Technicians and paramedics are reaching the patient faster in an emergency.

What is being done:

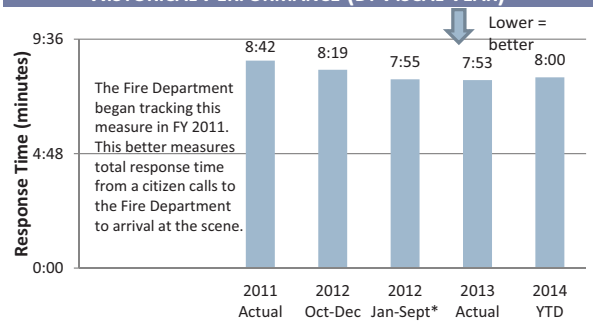
The implementation of Computer Aided Dispatch and Automated Vehicle Locator has decreased response time by automatically determining the closest available unit. An additional Medic Unit was added to the force in April 2012 bringing the total number of full time Medic Units to 33. Up to eight peak Medic Units are also available to provide service during periods of expected high call volume.

Responsible Department: Fire

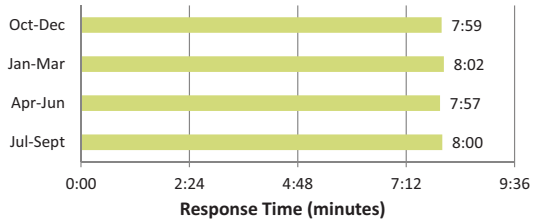


* The Department made a change in the calculation of response time in January 2012. The chart reflects this change.

Historical Performance (By Fiscal Year)



Current Year Performance (By Quarter)



SAN ANTONIO DEEP IN THE HEART.

SA 24/7

PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 1: PUBLIC SAFETY

3. Structure Fires per 1,000 Residents

About this measure:

This measure indicates the number of structural fire incidents responded to by the Fire Department per 1,000 population.

Why it is important:

This measure reflects fire prevention efforts through the Fire Department's outreach and education programs as well as progress made in structural safety through enforcement of the Fire Code.

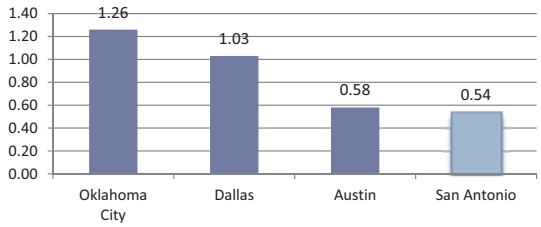
What is being done:

The Fire Prevention Division minimizes potential fire and environmental damage through inspections and enforcement of the Fire Code. The Community Safety and Education Division continues to educate the public through safety fairs, schools visits, commercial fire drills, and home safety checks.

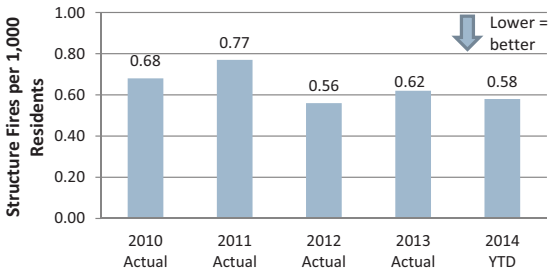
Responsible Department: Fire

Comparative Analysis (ICMA 2012 Data)

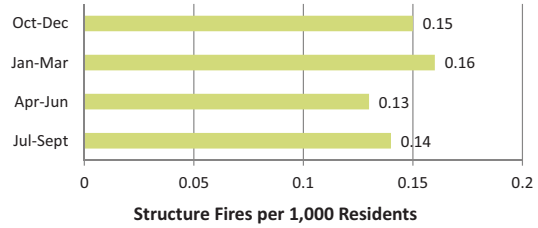
Structure Fires per 1,000 Residents



Historical Performance (By Fiscal Year)



Projected Current Year Performance (By Quarter)



PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 1: PUBLIC SAFETY

4. Medical Incidents per 1,000 Residents

About this measure:

This measure indicates the number of medical incidents responded to when dispatched by the Fire Department (SAFD) per 1,000 population. All SAFD units are manned by trained Emergency Medical Technicians. Fire engines respond to medical calls with a paramedic on board approximately 50% of the time.

Why it is important:

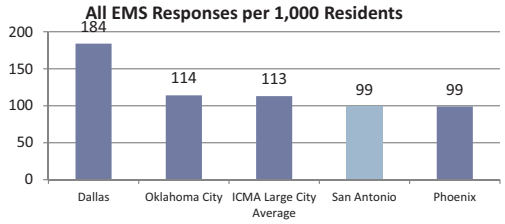
This measure reflects the progress in efforts made towards health and wellness throughout the City. It is also an indication of the workload for the Department.

What is being done:

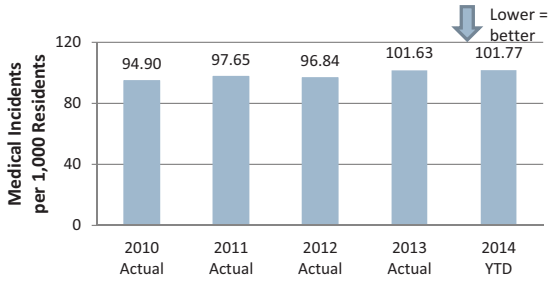
SAFD Emergency Medical Services (EMS) Division is exploring the "Community Paramedic Program" which aims to reduce the number of repeat customers to the EMS system through education, wellness checks, and partnerships with hospitals and healthcare providers.

Responsible Department: Fire

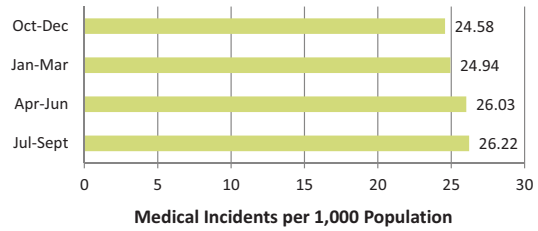
Comparative Analysis (ICMA 2012 Data)



Historical Performance (by Fiscal Year)



Projected Current Year Performance (by Quarter)



PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 1: PUBLIC SAFETY

5. Police Emergency Response Time for Priority Calls

Target: 7:15

About this measure:

This measure calculates the time from receipt of a priority emergency call to the arrival of an officer on scene. Emergency calls include: robbery in progress, Police Officer in trouble, rape in progress, and shooting in progress.

Why it is important:

The San Antonio Police Department (SAPD) covers approximately 453 sq. miles. This measure reflects the department's ability to leverage internal resources to respond to priority calls efficiently, while also ensuring officer safety.

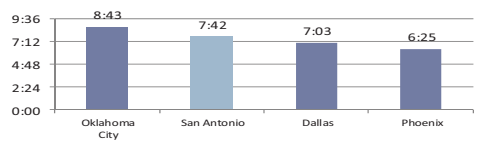
What is being done:

In FY14, the SAPD implemented the Patrol Resource Allocation Model to provide equity of workload to the six police Substations. Other benefits of this realignment include improved response times, enhanced officer safety and standardized process to address population growth.

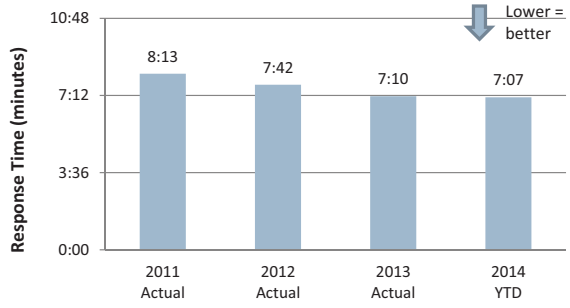
Responsible Department: Police

Comparative Analysis (ICMA 2012 Data)

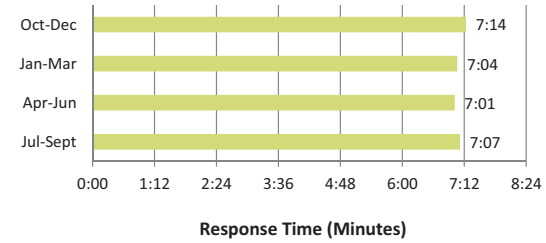
Top Priority Average Time from Receipt to Arrival on Scene



Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



SAN ANTONIO DEEP IN THE HEART.

SA 24/7

PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 1: PUBLIC SAFETY

6. VIOLENT CRIME RATE PER 100,000 RESIDENTS

About this measure:

The FBI's Uniform Crime Reporting (UCR) program's violent crime category is composed of four offenses: murder and non-negligent manslaughter, forcible rape, robbery, and aggravated assault. It is reported as a rate per 100,000 population.

Why it is important:

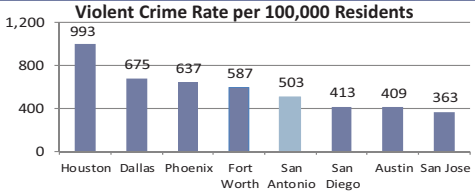
While other cities are listed for informational purposes, violent crime rate measurement is a tool for internal year to year comparison and self assessment. ***As per the FBI, due to differences in reporting methodology, UCR comparisons to other cities may "lead to simplistic and/or incomplete analyses that often create misleading perceptions."***

What is being done:

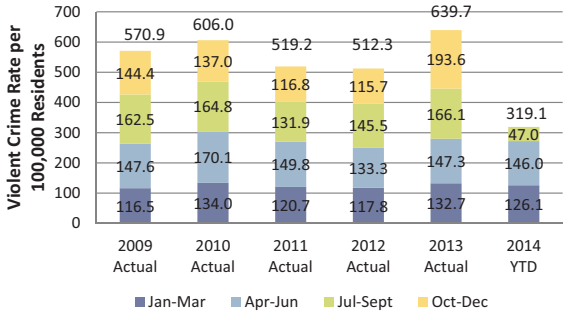
In FY14, the Major Crimes Section developed a Cure Violence program in the City of San Antonio. This program is a public health/behavioral change model that brings law enforcement and social services together to provide a holistic approach to violence prevention.

Responsible Department: Police

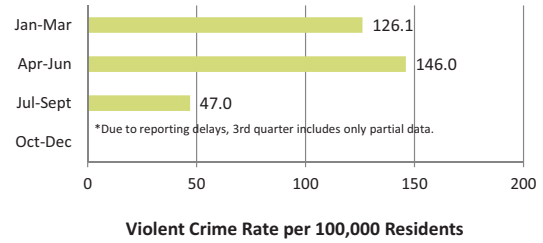
COMPARATIVE ANALYSIS (FBI 2012 DATA)



HISTORICAL PERFORMANCE (BY CALENDAR YEAR)



CURRENT YEAR PERFORMANCE (BY CALENDAR YEAR)



SAN ANTONIO DEEP IN THE HEART.

SA 24/7

PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 1: PUBLIC SAFETY

7. DRIVING WHILE INTOXICATED (DWI) ARRESTS & ALCOHOL-RELATED TRAFFIC ACCIDENTS

Target: 6,450 arrests

About this measure:

This measure reflects the total number of people arrested for driving while intoxicated compared to the number of alcohol-related traffic accidents.

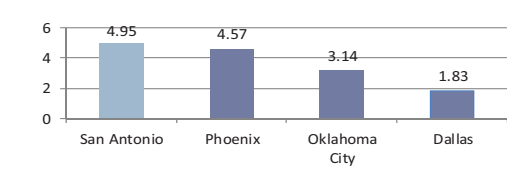
Why it is important:

High numbers of DWI arrests demonstrate the San Antonio Police Department's (SAPD) commitment to safety in our community and emphasize the proactive approach to addressing the issue of drunk driving in the City.

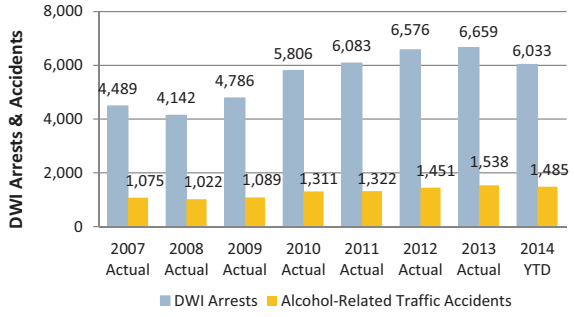
What is being done:

In FY14, the SAPD completed the installation of In-Car Video Cameras and initiated a project to guide officers through the required steps in the DWI process. Implementation of this system is intended to minimize the collection of repetitive information and expedite the DWI arrest process, resulting in officers returning to service sooner.

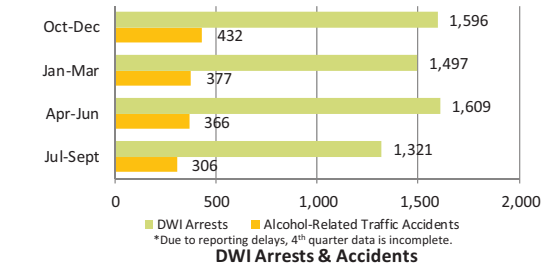
COMPARATIVE ANALYSIS (ICMA 2012 DATA)



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO DEEP IN THE HEART. SA 24/7 PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 1: PUBLIC SAFETY

8. TOTAL CALLS FOR POLICE SERVICE

About this measure:

This measure tracks all calls for service from the San Antonio Police Department (SAPD). In 2013, the Police Department responded to over 1.2 million calls for service. Calls for service have steadily increased yearly, partly due to overall population of the City.

Why it is important:

The majority of police services begin with a call for service which includes reported crimes, traffic accidents, and other requests.

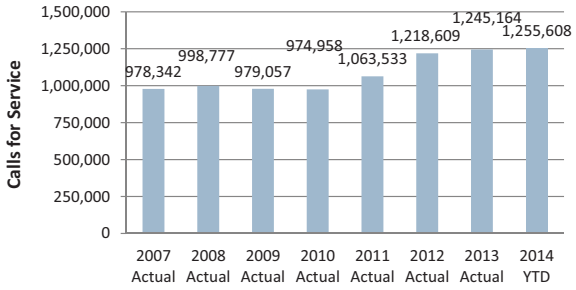
What is being done:

In FY14, the SAPD entered the planning stages of the Computer Aided Dispatch, which will improve communication and inform dispatch staff of alerting failures. In addition, enhancements will determine the most appropriate response area for an incident and a push-to-talk feature will provide instant notification if an officer utilizes a radio's emergency button.

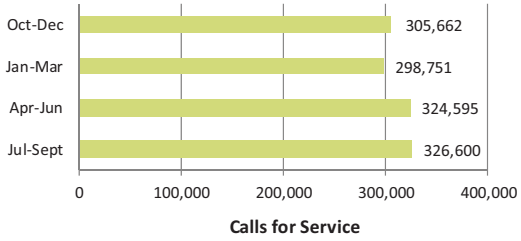
Responsible Department: Police



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO DEEP IN THE HEART. SA 24/7 PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 2: RESIDENT SERVICES

9. LIVE RELEASE RATE

Target: 75%

About this measure:

This measure shows the percentage of live outcomes (animals that are either adopted by a citizen, rescued by a non-profit group, Trapped Neutered and Returned (TNR), or returned to their owner) compared to the total shelter intake.

Why it is important:

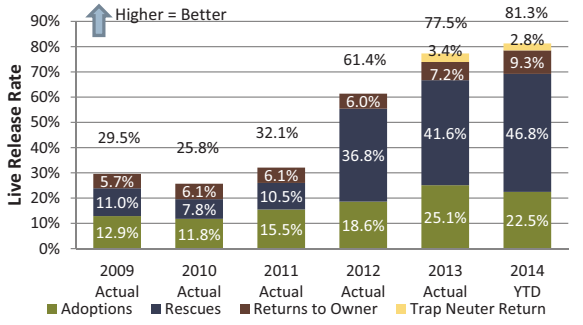
The way a community treats its most vulnerable populations is a reflection of the values of the community. San Antonio made a commitment to increase its live release rate to 75% in 2014.

What is being done:

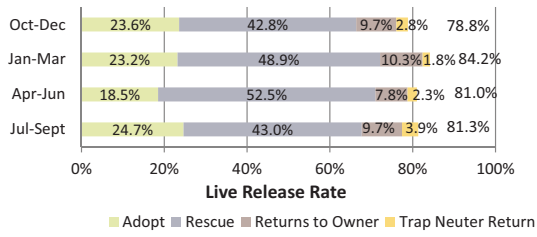
In FY 2014, Animal Care Services continued highly successful partnerships with non-profit organizations who committed to rescuing over 14,000 animals this year, complimenting the work performed at the City shelter to facilitate adoptions. Additionally, the new Paul Jolly Center for Pet Adoptions at Brackenridge Park opened in October 2013 increasing live outcomes by 3,000 pets annually.

Responsible Department: Animal Care Services

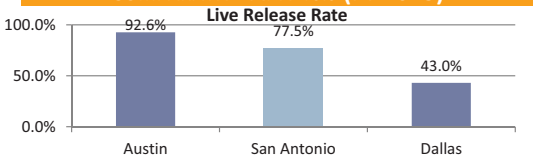
HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



COMPARATIVE ANALYSIS (FY 2013)



PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 2: RESIDENT SERVICES

10. Animal Shelter Intake

Target: 33,500

About this measure:

Animal shelter intake is the number of animals that enter the City's care each year. Animals enter the shelter either as strays picked up by Animal Care Services (ACS) Officers or are surrendered by their owner.

Why it is important:

ACS receives 80,000 to 90,000 calls for service each year. In order to improve public health and safety, the City must be able to respond to these calls and have capacity to impound animals when necessary.

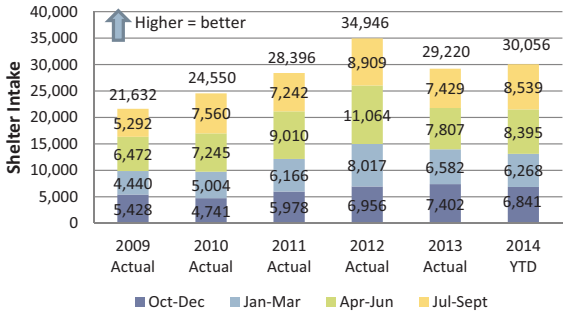
What is being done:

ACS continues to develop innovative solutions to increase kennel capacity including allowing able rescue organizations to rescue stray animals upon intake, implementing of a City-wide Trap Neuter and Return program, and reducing the stray hold period for a pet with an identified live outcome. The City will also partner with Animal Defense League to increase capacity by over 3,000 animals in the fall of 2014.

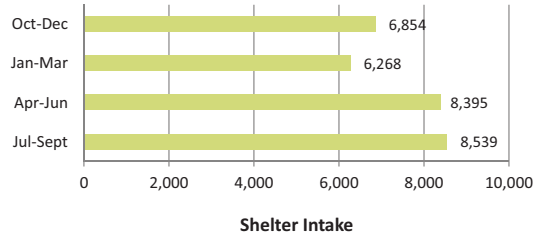
The decrease in pet impoundments during FY 2014 compared to FY 2013 is due to reduced cat intake, reduced over-the-counter pet intake from the public, and fewer pets brought in from the County. Overall shelter impoundments increased just under 3% over FY 2013 and the number of dogs impounded increased over 9%.

Responsible Department: Animal Care Services

Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 2: RESIDENT SERVICES

11. Spay & Neuter Surgeries Performed

Target: 25,868 Surgeries

About this measure:

This measure shows the number of spay and neuter surgeries performed as a direct result of City funding. These surgeries may take place at either the Animal Care Services (ACS) clinic prior to animals being released to adopters, rescue partners and foster, or at one of the City's partner agencies to provide free or low-cost surgeries in targeted areas.

Why it is important:

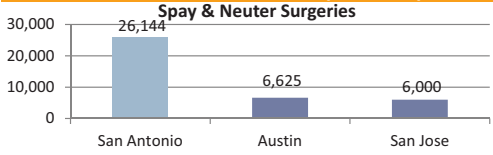
ACS receives between 80,000 to 90,000 calls for service each year and controlling the stray animal population is one of the strategic priorities of ACS. Many of these strays are owned animals allowed to roam free of constraint, or have been abandoned by owners.

What is being done:

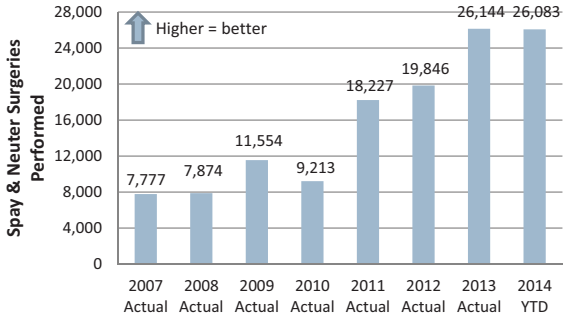
In FY 2013, ACS performed 17,500 surgeries which is a 58% increase compared to the prior year. For the current fiscal year, City Council allocated $500,000 to increase the number of surgeries taking place. These surgeries will be targeted to areas with the greatest volume of calls for service for strays and bites.

Responsible Department: Animal Care Services

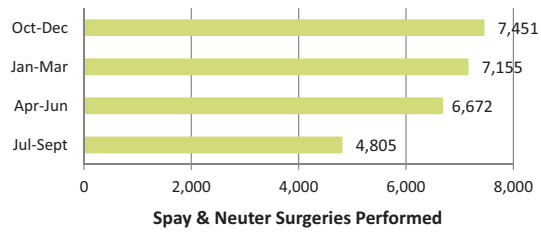
Comparative Analysis (FY 2013)



Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 2: RESIDENT SERVICES

12. Average Response in Days from Initial Code Enforcement Complaint to First Inspection

Target: Tier 1 in 2 business days; Tier 2 in 6 business days

About this measure:

This measure tracks the average number of business days it takes to respond to Tier 1 and 2 code enforcement complaints.

Why it is important:

Responding to cases quickly is an important indication of the level of customer service that is provided to impacted residents.

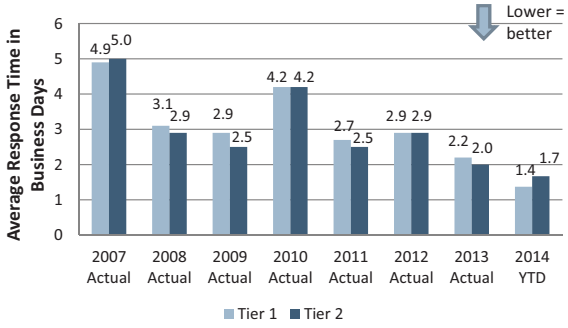
What is being done:

FY 2014 is the second year of the Code Improvement Plan implementation. Additional position resources provided in FY 2013 allowed for the expansion of field units from 7 to 10 in FY 2014. Additional measures have been introduced through a Performance Management Plan.

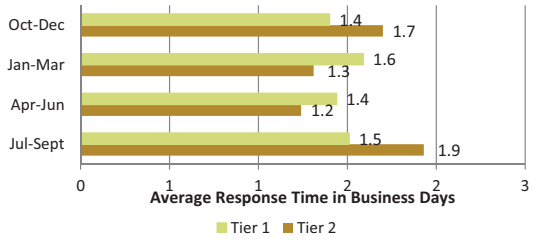
Responsible Department: Development Services/Code Enforcement

Tier 1 Violations Key Health/Safety Issues	Tier 2 Violations Property Uses & Building Maintenance
Visual obstructions	Building maintenance
Unsecure structures	Certificate of Occupancy
Overgrown yards/lots	Work without permit
Illegal dumping	Zoning (improper use of property)
Emergency demolitions	Substandard structures
Broken sewer lines	Graffiti
	Junked vehicles

Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 2: RESIDENT SERVICES

13. Code Enforcement Compliance Rates – Tier 1 & 2

Target: 90% compliance of Tier 1 & 2 violations within 45 calendar days

About this measure:

This measure tracks the percentage of Tier 1 & 2 violations in compliance within 45 days. Compliance is achieved when the violation has been resolved by the owner or the City has abated the nuisance. This does not include zoning or substandard structure violations, which are more complex and take longer to resolve.

Why it is important:

Focusing on the most significant violations will result in quicker compliance for violations most impacting community health and safety.

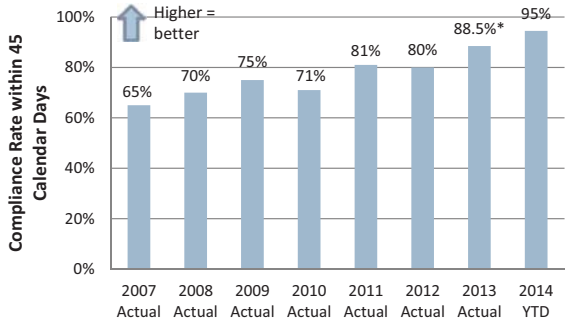
What is being done:

A new Administrative Hearing Officer position has been created to reduce the compliance timeline, and new accountability measures have been introduced to improve the quality of service delivery. In addition, field units have been expanded from 7 to 10 across the city.

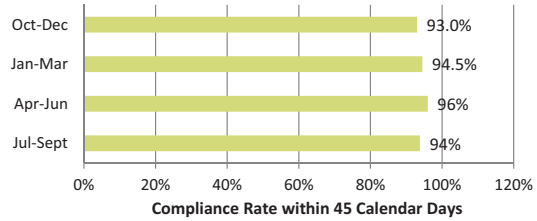
Responsible Department: Development Services/Code Enforcement



Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



* The 2013 measure was calculated using April-September numbers as the implementation of a new code enforcement initiative was done in March.

PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 2: RESIDENT SERVICES

14. Days for Initial Review of Residential Plans

Target: 3 Business Days

About this measure:

This measure tracks the average number of days it takes for initial review of a residential plan by Development Services including review of all new single-family development, single-family additions/renovations and townhome development projects.

Why it is important:

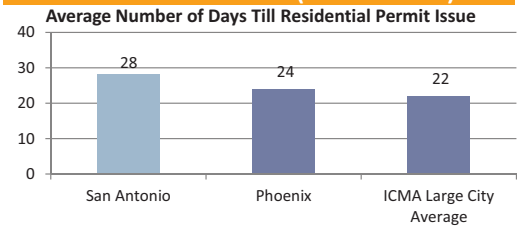
Prompt turnaround time to perform initial review of plans is an important indication of the level of customer service.

What is being done:

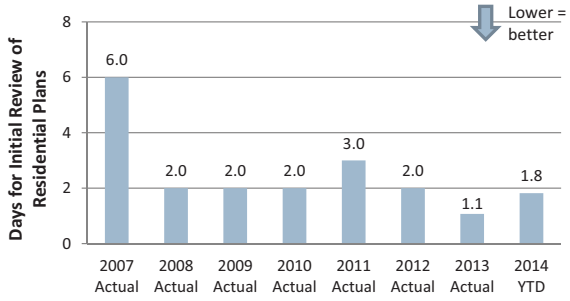
Development Services implemented electronic plan review allowing plans to be reviewed electronically and concurrently. The department is also developing a secure portal to allow designers to submit their plans electronically, improving the submittal process and the overall customer experience.

Responsible Department: Development Services

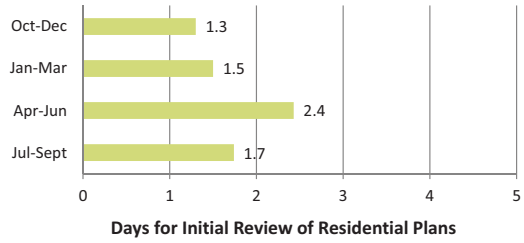
Comparative Analysis (FY 2012 Data)



Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 2: RESIDENT SERVICES

15. Percentage of Building-Related Inspections Performed as Scheduled

Target: 95%

About this measure:

This measure tracks the percentage of building code inspections performed by the scheduled date. These inspections include, electrical, mechanical, and plumbing for residential and commercial buildings.

Why it is important:

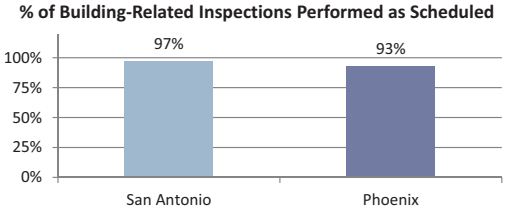
Customers schedule inspections based on construction schedules. Performing inspections as scheduled is important to ensure customers do not encounter delays.

What is being done:

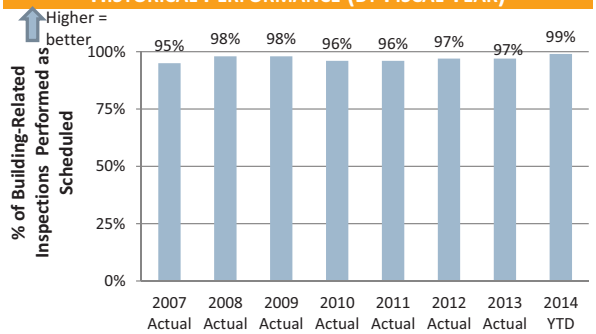
The department is making inspector routes more efficient and to give our customers a more accurate time of arrival, helping the department achieve increased customer service levels.

Responsible Department: Development Services

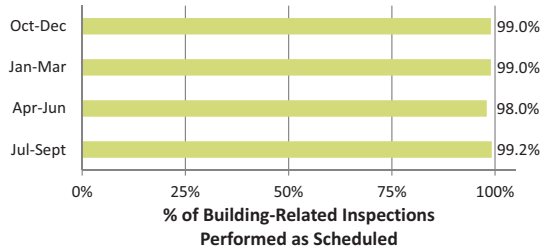
Comparative Analysis (FY 2012 Data)



Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



SA 24/7 PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 2: RESIDENT SERVICES

16. CHILDHOOD IMMUNIZATION COVERAGE RATES

Target: 92%

About this measure:

The measure reflects the percentage of medical sites participating in the Vaccines For Children (VFC) program. Sites participating in the VFC program provide vaccinations regardless of the ability to pay. The program's cumulative coverage percentage fell 6 points below its goal of 92% due to a major vaccine supply issue during FY 2014.

Why it is important:

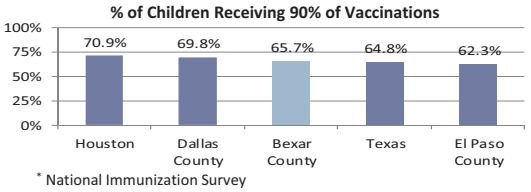
This program has contributed to high immunization rates, reduced delays in immunizations. Subsequently, the risk of serious illness or death from vaccine-preventable diseases has decreased. The VFC Program ensures that all eligible children receive the benefits of newly recommended vaccines, thus strengthening immunity levels.

What is being done:

Site visits are conducted at VFC Program provider offices to assess immunization coverage rates.

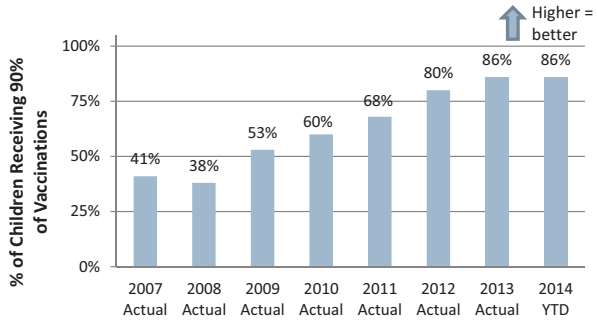
Responsible Department: Health

COMPARATIVE ANALYSIS (2012 NIS* DATA)

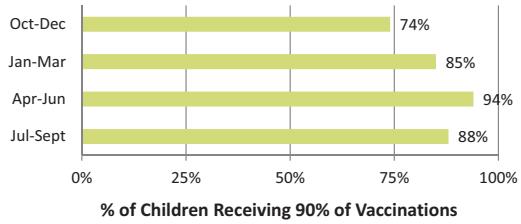


* National Immunization Survey

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SA 24/7 PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 2: RESIDENT SERVICES

17. NUMBER OF PARTICIPANTS IN PRESERVATION OUTREACH PROGRAMS

Target: 4,000 Participants

About this measure:

This is a measure of the total number of participants in Preservation Outreach Programs conducted by the Office of Historic Preservation (OHP) for FY 2014.

Why it is important:

OHP holds a range of events and educational initiatives to promote the value of historic preservation to San Antonio. The OHP also offers hands-on training for skills needed to maintain historic properties.

What is being done:

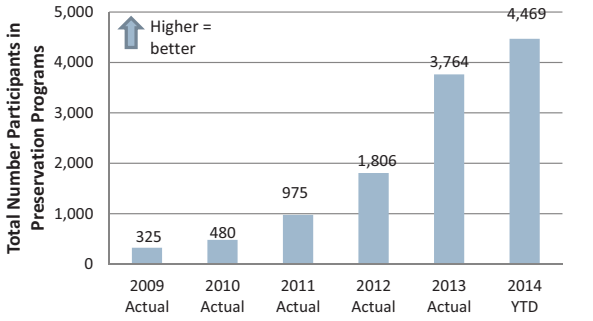
The OHP continually looks for collaboration opportunities with other city departments and local groups such as the Power of Preservation Foundation. Staff also promotes events through the use of social media and a monthly e-newsletter.

Responsible Department: Historic Preservation

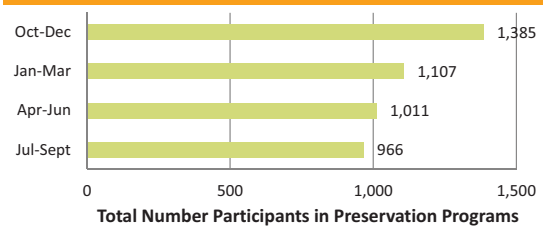




HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE



SA 24/7 PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 2: RESIDENT SERVICES

18. NUMBER OF CAFÉ COLLEGE PARTICIPANTS AND FAFSA COMPLETION

Target: 27,000 participants and 3,200 students assisted in completing a Free Application for Federal Student Aid (FAFSA)

About this measure:

The Department of Human Services contracts with the San Antonio Education Partnership (SAEP) to operate and manage cafécollege, a one-stop facility that increases college awareness and assists in college enrollment. This measure reflects the number of participants who visit cafécollege and complete a FAFSA form.

Why it is important:

cafécollege opened in September 2010 with a goal of increasing the number of San Antonio residents enrolling in college. Although not all cafécollege participants are seeking help with financial aid applications, FAFSA completion is an indication of intention to attend college.

What is being done:

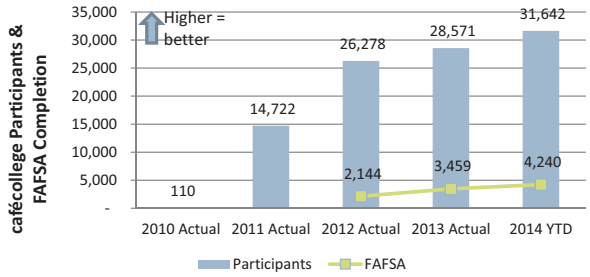
cafécollege collaborates with area schools to create specific programming tailored to the needs of students. Student Aid San Antonio events are held to increase the number of students completing FAFSA forms.

Responsible Department: Human Services

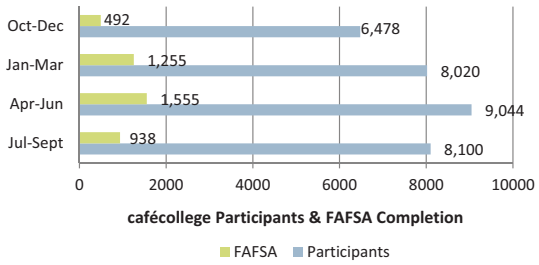


* DHS began tracking FAFSA completion in FY 2012

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SA 24/7 PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 2: RESIDENT SERVICES

19. PROSPECTS COURTYARD AND HAVEN FOR HOPE CAMPUS GRADUATES

Target: 800 Prospects Courtyard,375 Haven for Hope Campus graduates

About this measure:

These measures reflect the number of individuals who are transitioning from Prospects Courtyard, an outdoor safe – sleeping environment, to the Haven for Hope Campus and from the Haven for Hope campus into Permanent Housing. The population includes homeless adult males and females.

Why it is important:

The Haven for Hope Campus provides a range of services to individuals experiencing homelessness in San Antonio and Bexar County. Transformation is achieved through the provision, coordination, and delivery of an efficient system of care. These measures reflect individuals who are beginning a pathway to self-sufficiency.

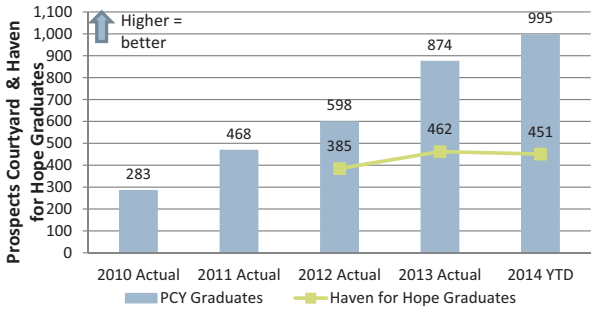
What is being done:

In Fiscal Year 2014, the City invested $6.95 million in Haven for Hope and campus partners to fund operations and security, safe outdoor sleeping and mental health, restoration, community based counseling, residential, food, and other support services.

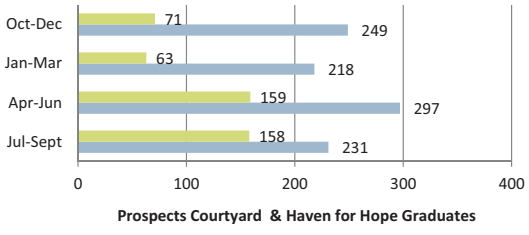
Responsible Department: Human Services

Haven for Hope

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



* DHS began tracking Haven for Hope Campus graduates in FY 2012

PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 2: RESIDENT SERVICES

20. NUMBER OF SENIOR CENTER PARTICIPANTS

Target: 16,490 participants

About this measure:

The Department of Human Services (DHS) provides Seniors with access to various services, Monday through Friday, at various locations throughout the city. This program offers a nutritional safety net for seniors who may be at risk. The measure reflects the number of participants, Seniors 60 and older, who attend Senior Centers.

Why it is important:

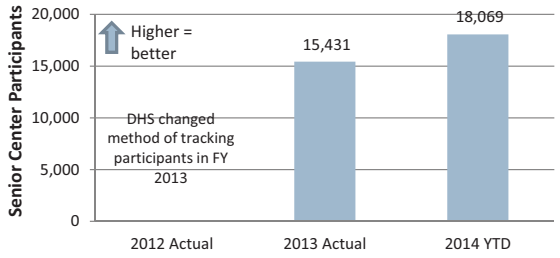
The program an opportunity to inform Seniors of public services/resources available in the community which focus on improving the quality of life for seniors. The centers offer activities which lead to increased socialization, mobility, fitness, and learning opportunities.

What is being done:

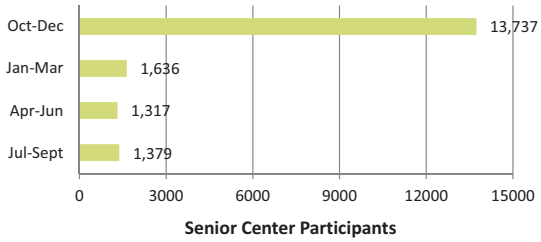
To meet the demands of the growing senior population and increase the number of meals served, DHS is expanding the Senior Nutrition Program in Council District 2, 6 and 7 in FY 2014. Sites have been strategically located to provide services within a 5-mile radius for all City residents.

Responsible Department: Human Services

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 2: RESIDENT SERVICES

21. PERCENTAGE OF SENIORS SATISFIED WITH SERVICES

Target: 92%

About this measure:

The Department of Human Services (DHS) provides Seniors with access to various services, Monday through Friday, at various locations throughout the city. This program offers a nutritional safety net for seniors who may be at risk. The measure reflects the percent of seniors who have indicated that they are satisfied with services offered at the City of San Antonio's 63 Senior Center site locations.

Why it is important:

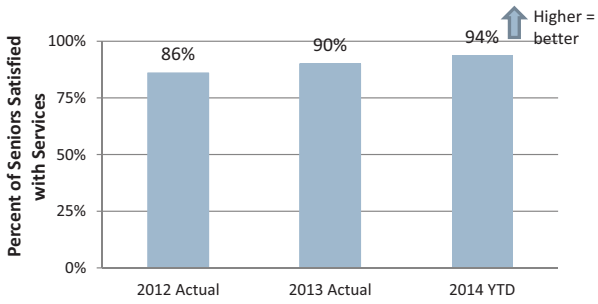
The program an opportunity to inform Seniors of public services/resources available in the community which focus on improving the quality of life for seniors. The centers offer activities which lead to increased socialization, mobility, fitness, and learning opportunities. Through participant input, DHS is able to gauge the successfulness and quality of program services. This input is used to modify programming and services on an annual basis, as needed.

What is being done:

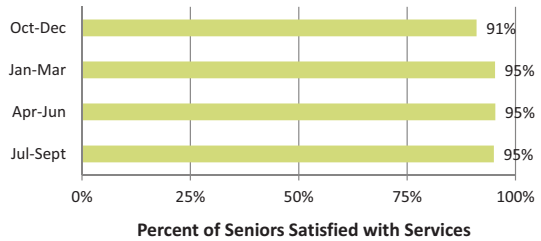
To meet the demands of the growing senior population, DHS is expanding the Senior Nutrition Program in Council District 2, 6 and 7 in FY 2014. Sites have been strategically located to provide services within a 5-mile radius for all City residents.

Responsible Department: Human Services

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 2: RESIDENT SERVICES

22. ANNUAL VISITS TO LIBRARY

Target: 5,519,456 Visits

About this measure:

This measure shows the number of people that visit all library locations to access all available services in person.

Why it is important:

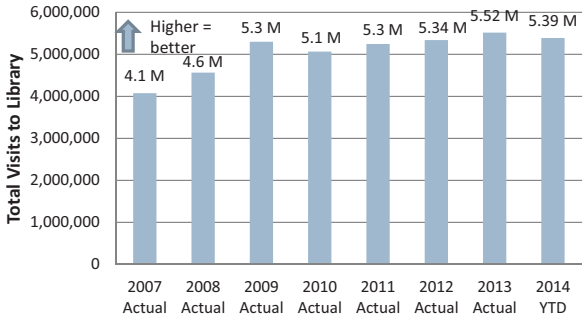
The City's Libraries provide access to books, computers and programs to promote literacy and other educational opportunities throughout the community.

What is being done:

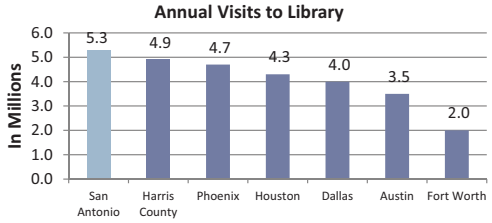
The Library Department's Strategic Plan includes a marketing and branding campaign to increase public awareness. In addition, library services are being tailored by location to community needs to provide a greater incentive for visits.

Responsible Department: Library

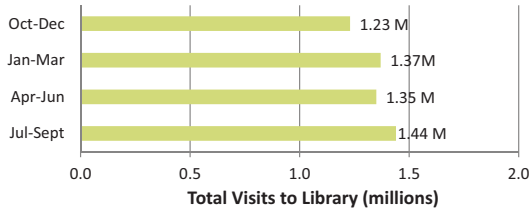
HISTORICAL PERFORMANCE (BY FISCAL YEAR)



COMPARATIVE ANALYSIS (FY 2012 PLDS)



CURRENT YEAR PERFORMANCE (BY QUARTER)



PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 2: RESIDENT SERVICES

23. CUSTOMER SATISFACTION WITH LIBRARY SERVICE DELIVERY

Target: 95%

About this measure:

This measure reflects customers' satisfaction with library services. To meet the standards for the annual ICMA CPM survey the Library has transitioned to using the biennial COSA Community Survey to track quality of public library services.

Why it is important:

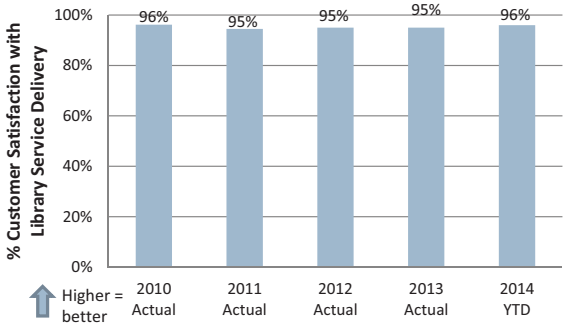
The Library has 27 locations city-wide and strives for the highest level of customer satisfaction.

What is being done:

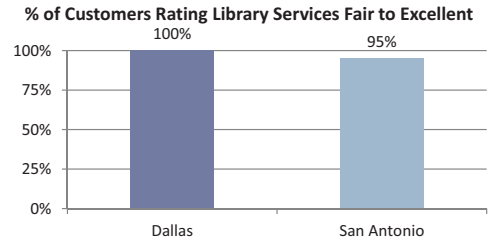
The results from the COSA Community Survey are analyzed along with the library's online customer service survey to address the needs of library patrons.

Responsible Department: Library

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



COMPARATIVE ANALYSIS (FY 2012)



CURRENT YEAR PERFORMANCE



PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 2: RESIDENT SERVICES

24. Annual Library Circulation

Target: 7,422,895 Items

About this measure:

This measure indicates the number of items checked out by customers of the San Antonio Public Library. These resources include books, e-books, magazines, CDs and DVDs.

Why it is important:

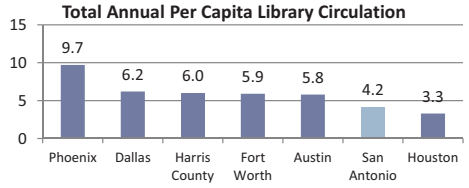
The Circulation performance measure shows customer usage of the Library's collection.

What is being done:

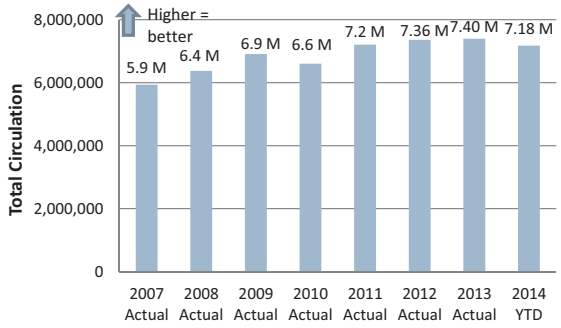
The Library has ramped up its marketing efforts to increase public awareness. The Library conducts an analysis to identify demand for the most popular items which assists in buying and distribution efforts. In FY 2014, 90.4% of circulation was from the physical collection and 9.6% of circulation was from the digital collection. Overall digital circulation increased by 38.3%. The Library continues to analyze and adjust its service strategies to the information needs of patrons.

Responsible Department: Library

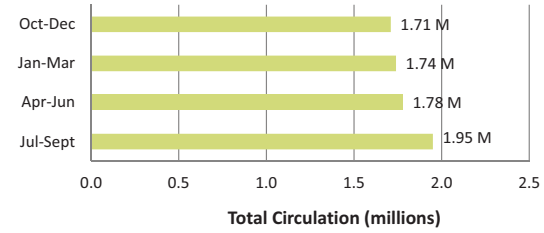
Comparative Analysis (FY 2012 PLDS)



Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 2: RESIDENT SERVICES

25. Number of Public Computer Sessions

Target: 1,411,000 Sessions Annually

About this measure:

This measure reports the number of individuals utilizing the Library's computers at all locations.

Why it is important:

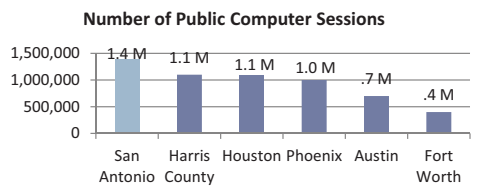
For many customers, library computers are their only access to broadband internet and to various basic software programs.

What is being done:

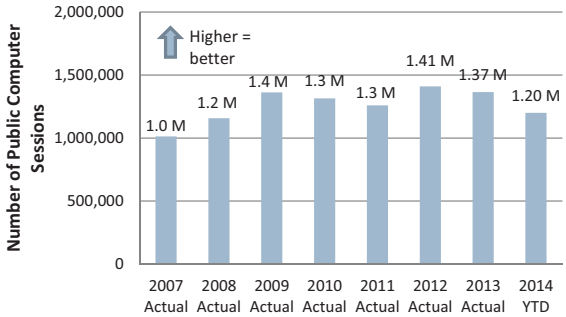
After the 2014 goals had been established, library staff noted new trends in computer usage. These trends indicate that library users are relying more on their personal devices (smartphones, tablets, etc) to access the library's WiFi and that library users using PCs are using them for longer periods of time (total hours of computer/Internet use are up 39% compared to last year). Beginning in FY 2015, the library will replace this measure with hours of computer/Internet use.

Responsible Department: Library

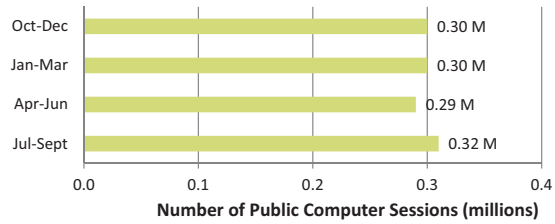
Comparative Analysis (FY 2012)



Historical Performance (by Fiscal Year)



Current Year Performance



PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 2: RESIDENT SERVICES

26. Recreation Facility Attendance

Target: 535,220

About this measure:

The measure reflects the total number visits by adults and youth at City community center facilities.

Why it is important:

The measure is important to recognize how many residents are utilizing community center facilities. The facility attendance is a measure that staff can use when making recommendations for improvements to facility programs and operations.

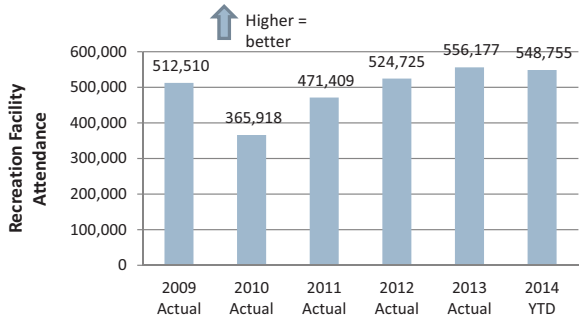
What is being done:

The Department currently uses a variety of methods to promote various programs and events at facilities. The Department uses attendance data to determine the community response to programs and events as well as to analyze facility needs.

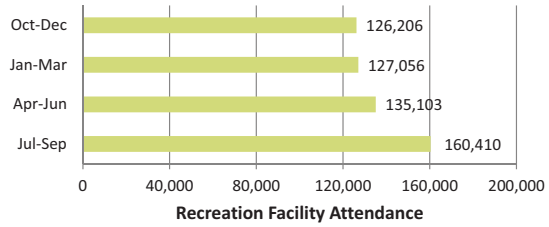
Responsible Department: Parks & Recreation



Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 3: ECONOMIC DEVELOPMENT

27. Downtown area housing units facilitated through incentives (SA2020 Boundary)*

Target: 700 housing units

About this measure:

This measure shows the number of incentivized housing units approved by City Council. The SA2020 goal is to provide an additional 5,000 housing units by 2020.

Why it is important:

All great downtowns are anchored by residential life that provides authenticity and animation. Additional residential life will enhance the visitor-serving industry and lay the foundation for increased employment.

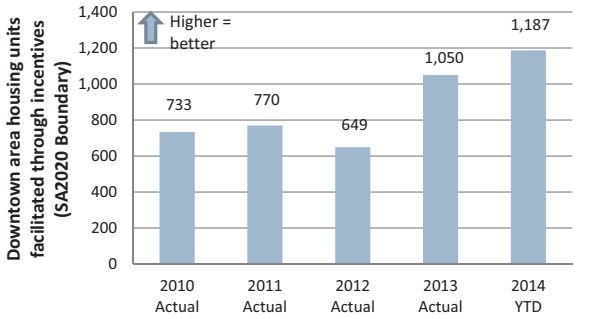
What is being done:

The FY 2014 budget allocated $1.75 million in incentives for downtown redevelopment. This funding will provide incentives resulting from the Center City Housing Incentive Policy as well as fund the brownfields program, Office of Urban Renewal San Antonio, and provide funding for incentives for the West Side Development Corporation (WDC) and San Antonio Growth for the Eastside (SAGE).

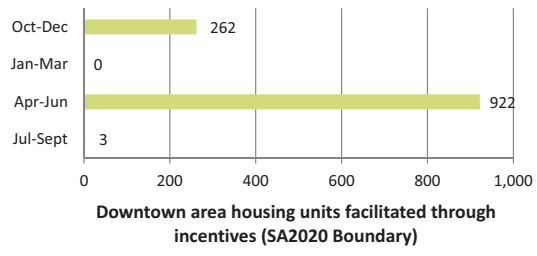
Responsible Department: Center City Development & Operations

*Measure title changed from "Housing Units within the Inner City Reinvestment/Infill Policy Area" to "Downtown area housing units facilitated through incentives (SA2020 Boundary)" as of Q3 2014.

Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 3: ECONOMIC DEVELOPMENT

28. JOBS CREATED/RETAINED THROUGH ECONOMIC DEVELOPMENT ACTIVITIES

Target: 3,630 jobs

About this measure:

This is a measure of all jobs created and retained through economic development incentives provided by the Economic Development Department in partnership with the Economic Development Foundation.

Why it is important:

This measure illustrates San Antonio's economic competitiveness in securing and retaining more and better job opportunities for its citizens. An increase in jobs within San Antonio strengthens the City's economy.

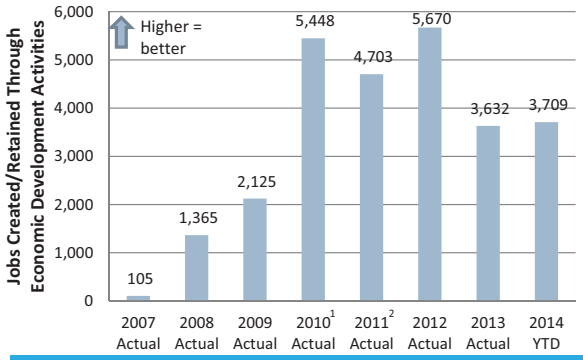
What is being done:

The Economic Development Department utilizes a number of state and local tools and programs to attract and retain jobs. In addition, the department manages a contract with the Economic Development Foundation (EDF) for marketing and business retention/attraction services. The City Council allocated $1.75 million in FY 2014 for economic development grants to assist in the retention, recruitment and attraction of businesses to San Antonio.

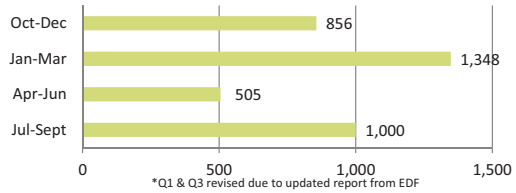
Responsible Department: Economic Development

[1]FY 2010 includes jobs from Nationwide, Kohl's and Toyota
[2]The City entered into a contract with the EDF in FY 2011 to provide coordinated economic development services in an effort to increase the number of jobs created and retained in San Antonio.

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE



PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 3: ECONOMIC DEVELOPMENT

29. TOTAL CORPORATE INVESTMENT

Target: $250 million in New Investment

About this measure:

This measures shows the amount of planned company investment in projects announced through the City's partnership and contractual agreement with the San Antonio Economic Development Foundation. Such projects are a result of both local expansion and the recruitment of new businesses to San Antonio.

Why it is important:

The measure indicates the scale of new capital investment in the community which provides for job creation and business growth.

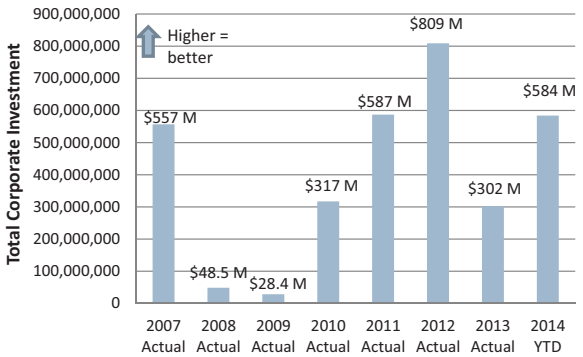
What is being done:

The Economic Development Department manages the City's contract with the Economic Development Foundation for global marketing and business retention/attraction. The City Council allocated $1.75 million in FY 2014 for economic development grants to assist in the retention, recruitment and attraction of businesses to San Antonio.

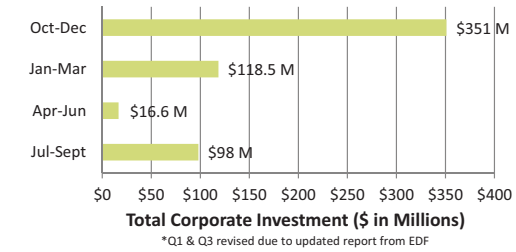
Responsible Department: Economic Development

[1]The increases in FY 2007, FY 2010 and FY 2011 were due to the Microsoft Data Center ($550M), Toyota ($100M), the Chevron Data Center ($335M) and UTHSCSA South Texas Research Facility ($150M) respectively. The increase in FY 2012 was due to Halliburton ($300M) and Maruchan ($318M). The increase in FY 2014 is due to the Microsoft Data Center Expansion Project ($250M).

HISTORICAL PERFORMANCE (BY FISCAL YEAR)[1]



CURRENT YEAR PERFORMANCE



PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 4: INFRASTRUCTURE

30. Percentage of 2012 Bond Projects in Construction or Completed

Target: 45%

About this measure:

In May 2012, residents approved the $596 million 2012-2017 General Obligation Bond Program consisting of 140 projects. This measure shows progress towards fulfilling the Transportation and Capital Improvement Department's commitment to have all 2012 Bond program projects in construction or substantially completed by 2018.

Why it is important:

Completing the 2012 Bond Program in a timely manner fulfills the commitment made to voters and provides much needed street, drainage, park, library and other facility improvements.

What is being done:

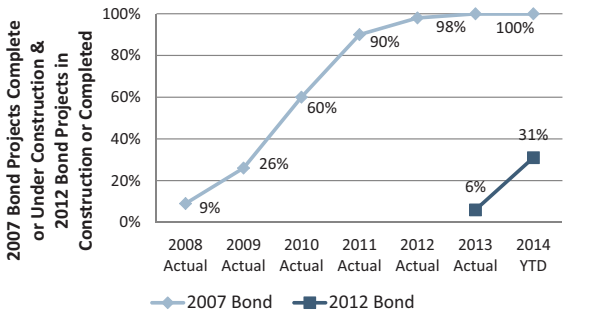
Each project is assigned to a project management team and is carefully tracked through the design, right of way acquisition, environmental review, utility coordination, procurement and construction. Regular meetings are held with the Citizen Bond Oversight Commission to track the schedule, budget and client satisfaction on projects.
Construction was delayed on 14 projects due to design, public input, and scoping.

Responsible Department: Transportation and Capital Improvements

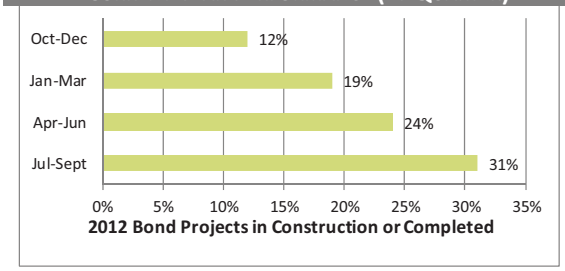
Projects in Design or Completed Design

In FY2013, this measure tracked projects in design or with completed design. In FY2014, the measure was changed to projects under construction or complete to be more consistent with previous measures.

Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 4: INFRASTRUCTURE

31. Percentage of 2012 Bond projects on-time

Target: 90%

About this measure:

This metric measures how closely the current project is to the original timelines for each step in the project. The schedules include all phases of the project including real estate acquisition, environmental review, design, contract execution, utility work coordination and construction.

Why it is important:

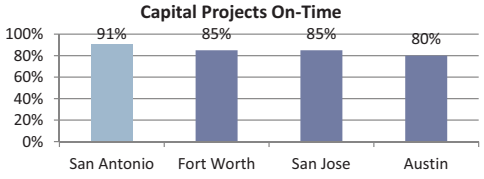
This measure ensures transparency on the current City Bond Program, which is the largest to date. The City made a commitment to voters to keep the Bond Program on-time. This measure shows the City is fulfilling that commitment. It also allows potential problems and solutions to be identified early in projects.

What is being done:

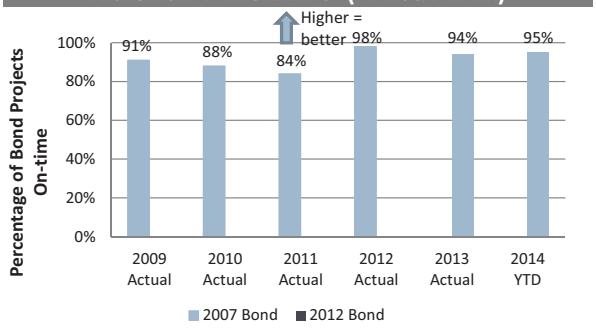
Meetings are held on a monthly basis to review all projects and identify delays and potential solutions. In addition, quarterly meetings are held with all the utilities to ensure progress.

Responsible Department: Transportation and Capital Improvements (TCI)

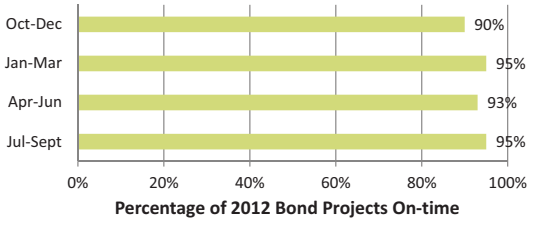
Comparative Analysis (FY 2012)



Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



SA24/7 PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 4: INFRASTRUCTURE

32. Acres Approved by Council and Protected Under Edwards Aquifer Protection Program

Target: 15,000 acres

About this measure:

This measure shows how much property the City has protected through
acquisition or with a conservation easement that is established within the Edwards Aquifer recharge and contributing zones as part of the voter approved Edwards Aquifer Protection initiative. To date there have been three elections related to the Edwards Aquifer Program. This measure tracks all of the programs:

- May 2000: Acquired 6,553 acres
- May 2005: Acquired 90,150 acres
- November 2010: Acquired 29,673 acres

Why it is important:

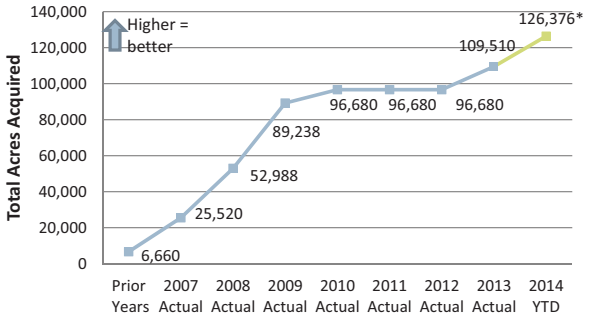
The best way to protect the aquifer is to acquire sensitive and irreplaceable land located over its recharge and contributing zones. The Edwards Aquifer provides San Antonio with a pure source of water vital to the livelihood of a growing population and an expanding economy.

What is being done:

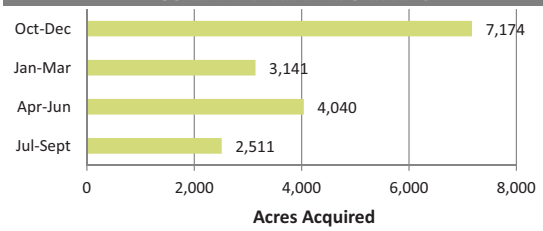
Through a 1/8-of-a-cent sales tax, extended in the November 2010 election, the City is collecting $90 million to acquire and preserve land or land interests in the aquifer's recharge and contributing zones inside Bexar County and two neighboring counties.

Responsible Department: Office of EastPoint & Real Estate

Historical Performance (by Fiscal Year)



Current Year Performance



*Measure shows cumulative acres

SA24/7 PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 4: INFRASTRUCTURE

33. Miles of Streets Moving from Bad to Excellent Condition

Target: 109 miles of streets will be improved

About this measure:

When street pavements are re-surfaced, the pavement condition index score (PCI), a standard measurement of street quality, increases and its categorization changes from bad to excellent. The PCI score ranges from 0 (bad) to 100 (excellent).

Why it is important:

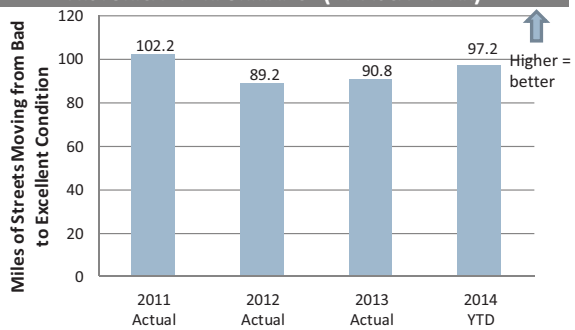
This measure focuses on street rehabilitation and demonstrates the City's efforts in improving the street network. It is the City's goal to increase the percentage of streets having a "good" or better rating while providing desirable standards of safety, appearance, and convenience to residents.

What is being done:

Every year, Public Works develops a five-year plan for the street network through the Infrastructure Management Program and other City funding mechanisms. Projects identified for a rehabilitation application will be improved from bad to excellent. Construction start was delayed for 20 street projects due to weather, contractor availability, utility conflicts or project scopes needing to be redefined as a result of changed field conditions. Projects are anticipated to completed by December 2014.

Responsible Department: Transportation & Capital Improvements

Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



SAN ANTONIO DEEP IN THE HEART.

SA 24/7

PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 4: INFRASTRUCTURE

34. Percentage of Potholes Filled Within 48 Hours

Target: 95%

About this measure:

This measure reports the percentage of potholes filled within 2 business days of receiving notification.

Why it is important:

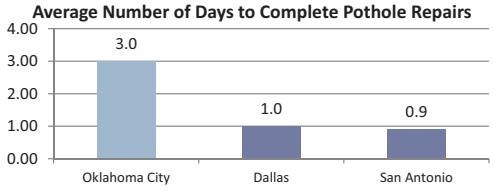
Not only do potholes contribute to the deterioration of the roadway, but they are a nuisance to drivers and a major concern of the community as evidenced in the 2010 and 2012 Community Surveys. The reduction of potholes on streets through a quick response is a major priority for the Transportation & Capital Improvements Department.

What is being done:

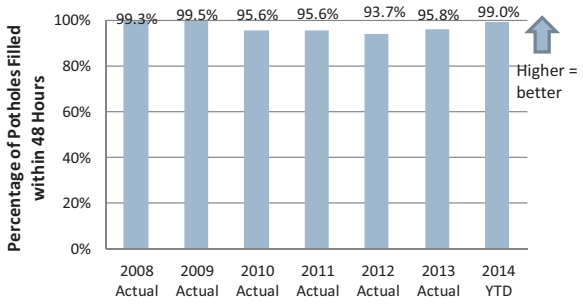
Through a combination of the Street Maintenance Program and pothole patching activities, the City aims to significantly reduce the incidence of potholes on City roadways. Additionally, the Department continues to implement a robust pavement preservation program to lengthen the lifespan of streets.

Responsible Department: Transportation & Capital Improvements

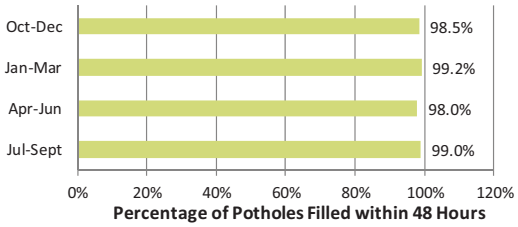
Comparative Analysis (ICMA 2012 DATA)



Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



SAN ANTONIO DEEP IN THE HEART.

SA 24/7

PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 4: INFRASTRUCTURE

35. Fleet Availability

Target: 90% Total Fleet Availability

About this measure:

This measures the performance of fleet maintenance activities by the percentage of time that vehicles and equipment are available for use by departments.*

Why it is important:

This measure reports the amount of time vehicles and equipment are available to City departments who use the equipment to provide core services to the citizens of San Antonio.

What is being done:

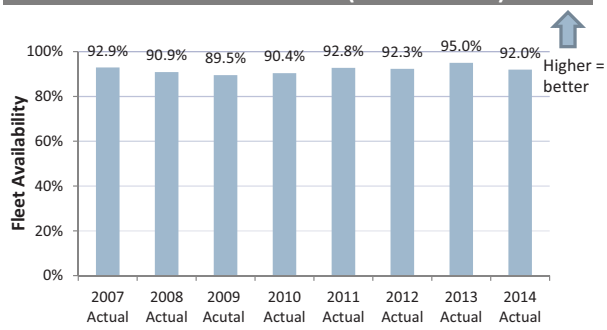
Preventive Maintenance for vehicles and equipment are monitored to ensure vehicles and equipment are operating in good condition. Timeliness of repairs are monitored to minimize the amount of time equipment is not available to departments.

Responsible Department: Building & Equipment Services

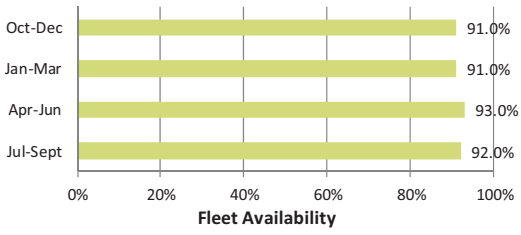
*An error was detected in the automated reporting system used to calculate fleet availability. The error has since been corrected and the actual Q1 performance has been updated.



Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 5: SUSTAINABILITY

36. Municipality Facility Retrofit Projects Completed & Avoided Utility Costs

Target: 23 Projects and $175,000 Avoided Annually

About this measure:

These measures show the number of utility conservation projects completed in municipal facilities and the associated utility costs that will be avoided each year as a result of the new projects.

Why it is important:

The Office of Sustainability implements municipal facility retrofits to reduce the City's environmental impact, save taxpayer funds, conserve our natural resources, and improve the sustainability of City facilities. Staff select projects which generate cost savings greater than the cost of the project.

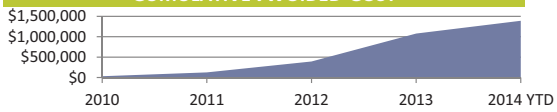
What is being done:

The City has 4 primary municipal facility projects underway for FY2014:
1. Equipment optimization ("retro-commissioning") at 5 key locations
2. Sustainable design for the Convention Center expansion project
3. Large heating and cooling system replacements at 2 locations
4. Pool pump energy conservation upgrades at up to 24 locations

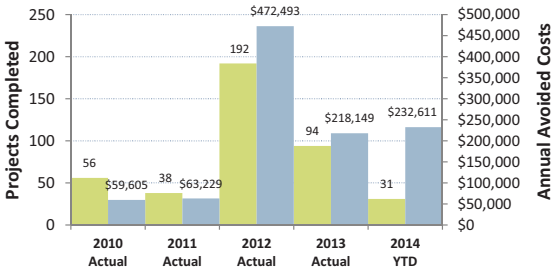
Additional analysis is being conducted on an ongoing basis to identify cost effective projects to implement in the future.

Responsible Department: Office of Sustainability

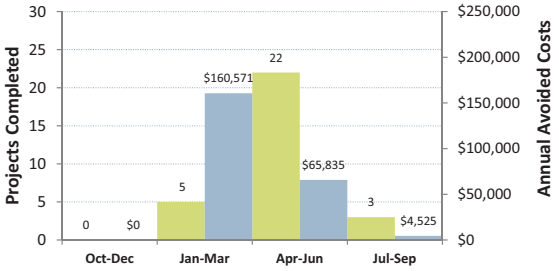
Cumulative Avoided Cost



Historical Performance (by Fiscal Year)



Current Year Performance Target (by Quarter)



PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 5: SUSTAINABILITY

37. Number of Recycling Containers Installed to Achieve 1:1 Ratio with Trash Receptacles

Target: 1,412

About this measure:

This measure reflects the Department's progress in providing the public more opportunities to recycle. In FY 2010, the City implemented a pilot program to initiate recycling efforts in City parks by installing recycling receptacles. The program has been expanded to achieve a 1:1 ratio between recycling containers and trash receptacles in parks.

Why it is important:

The Parks & Recreation recycling program supports the City's (Solid Waste) goal of creating a pathway to zero waste.

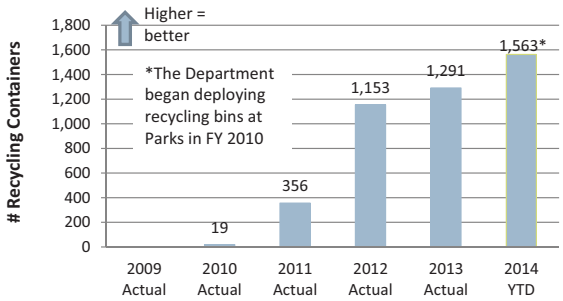
What is being done:

Receptacles have been installed throughout 2014. This measure will reflect an increase in recycling availability to the public.

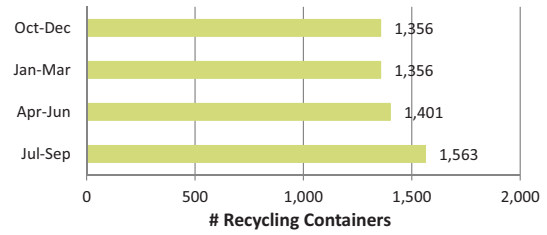
Responsible Department: Parks & Recreation



Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



*Measure shows cumulative recycling containers

PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 5: SUSTAINABILITY

38. Recycling Rate

Target: 30% in FY 2014, 60% by 2025

About this measure:

This measures the percent of solid waste, collected from approximately 344,000 customers, that is recycled. The City's single-family recycling programs include weekly curbside recycling collection, semi-annual curbside brush collection, drop-off brush material sites and subscription-based curbside organics collection.

Why it is important:

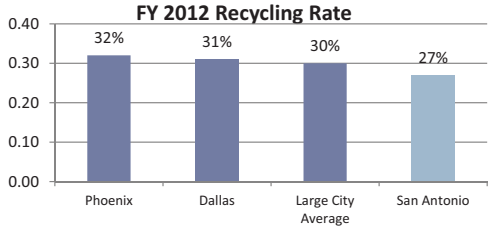
Recycling promotes environmental stewardship and long-term sustainability. It is a cost-effective alternative to burying waste in landfills.

What is being done:

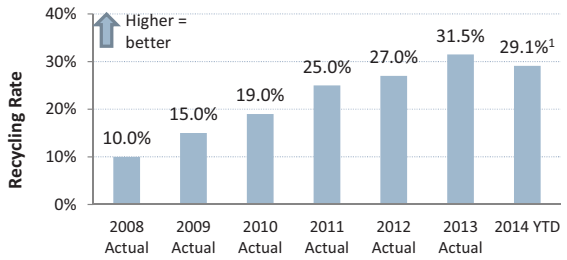
The City suspended expansion of the organics-subscription program at the start of FY 2015 to prepare for a new pricing structure. In October 2015, the city will begin an 18-month rollout of the new pricing structure.

Responsible Department: Solid Waste Management

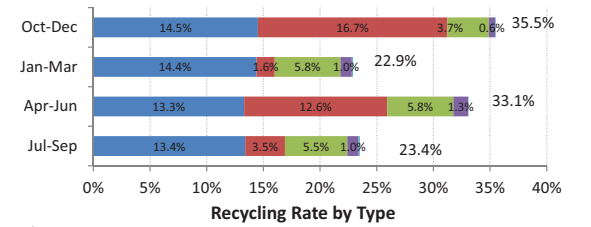
Comparative Analysis (ICMA 2012 DATA)



Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)[1]



[1] Brush recycling is seasonal and causes a variation in the overall recycling rate throughout the year.

PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 5: SUSTAINABILITY

39. Refuse and Recycling Collection Misses per 10,000 Collection Points

Target: 9.00 Missed Collections per 10,000 Collection Points

About this measure:

This measure tracks the percentage of missed collections for all single-family homes serviced by City crews. This includes garbage, recycling and organic recycling collections.

Why it is important:

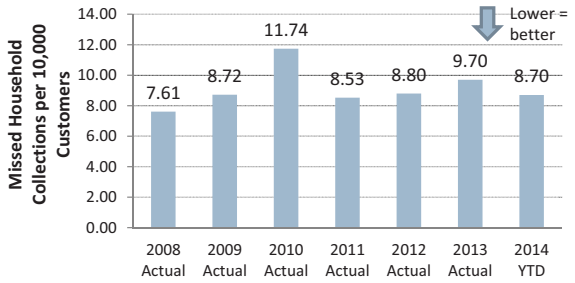
Ensuring all refuse is collected provides for cleaner neighborhoods. If a collection is missed, customers can call 3-1-1 to report the missed collection and the department will respond accordingly.

What is being done:

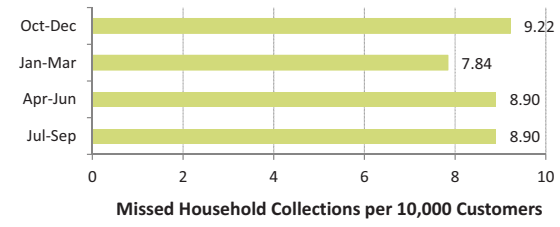
The department provides weekly garbage, recycling, and organics collection services to 344,000 single-family households. To ensure that material is collected on time, route supervisors coach drivers to service routes efficiently and dispatch replacement vehicles during equipment breakdowns.

Responsible Department: Solid Waste Management

Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



SAN ANTONIO — SA24/7 — PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 6: OPEN GOVERNMENT

40. General Fund Expenditures as Percentage of Estimate

Target: Between 0% and -1% Variance

About this measure:

In September the City adopts the Annual Budget for the next fiscal year, running from October 1 – September 30. This measure calculates how close the City is to spending the amount budgeted. It is tracked on a quarterly basis in comparison to an estimate for that quarter. A negative variance means the expenditures are under budget.

Why it is important:

Accurate estimates are key to maintaining a balanced budget and for forecasting next year's budget.

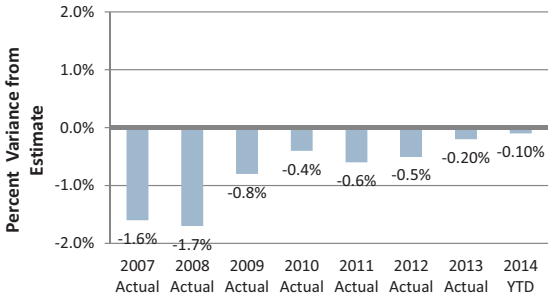
What is being done:

Monthly Reports of expenditures are provided to the City Manager and Quarterly Reports are presented to the City Council (3+9 Financial Report, 6+6 Financial Report, 9+3 Financial Report, and Year End Financial Report).

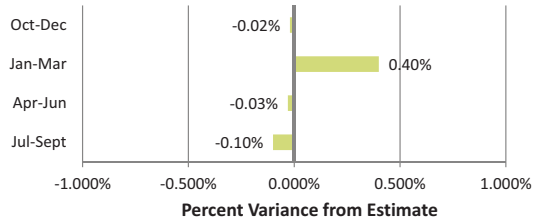
Responsible Departments: Budget, Finance



Historical Performance (by Calendar Year)



Current Year Performance (by Quarter)



SAN ANTONIO — SA24/7 — PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 6: OPEN GOVERNMENT

41. General Fund Revenues as Percentage of Estimate

Target: Less than 1% of Variance

About this measure:

The Budget Office and the Finance Department monitor revenues on a monthly basis to ensure revenues are on track with the adopted budget.

Why it is important:

Monitoring department revenues is crucial to ensure a balanced current year budget. If revenues are not received at the budgeted amounts, the City will take corrective action to ensure a balanced budget by year end.

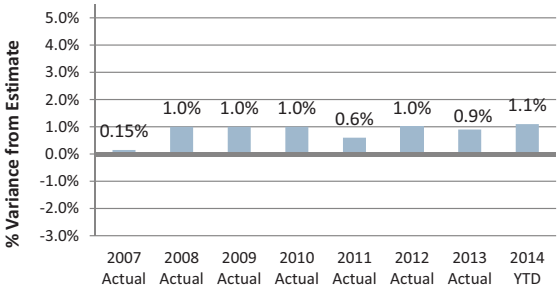
What is being done:

Monthly Reports of revenues are provided to the City Manager and Quarterly Reports are presented to the City Council.

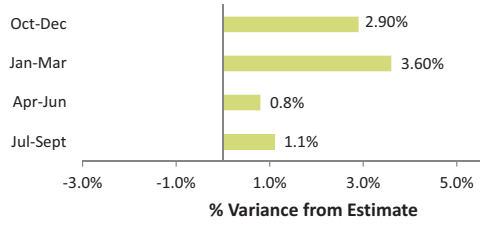
Responsible Department(s): Budget, Finance



Historical Performance (by Calendar Year)



Current Year Performance (by Quarter)



PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 6: OPEN GOVERNMENT

42. Achieve Payment to Vendors within Terms

Target: 80%

About this measure:

This measures the percentage of payments to vendors in a timely manner.

Why it is important:

Prompt payment of goods and services builds good relationships with the City's suppliers. Paying early or on time may allow the City to take advantage of discounts offered by vendors.

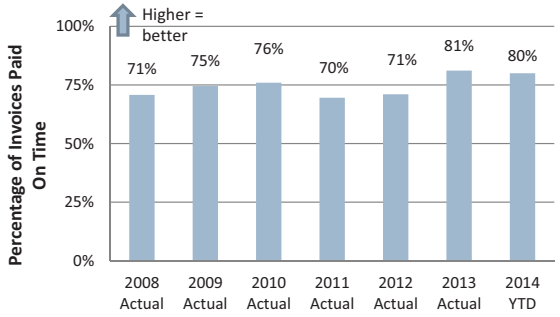
What is being done:

Technology upgrades implemented in 2010 have improved the payment process. Reports are periodically provided to identify payments needing immediate attention.

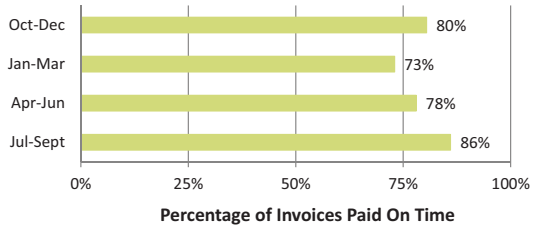
Responsible Department: Finance



Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 6: OPEN GOVERNMENT

43. Average Number of Days to Collect Payment

Target: Under 30 Days

About this measure:

This measure shows the average number of days to collect payment from billed customers, excluding sales tracked outside of SAP. Beginning in 2013, the average monthly accounts receivable has been used to calculate this measure more accurately than simply using quarter-end data.

Why it is important:

A low average number of days is an indication of prompt and timely payment, while a high average number of days indicates slower payment. This is important because the timely collection of fees is essential to allow the City to meet its financial obligations.

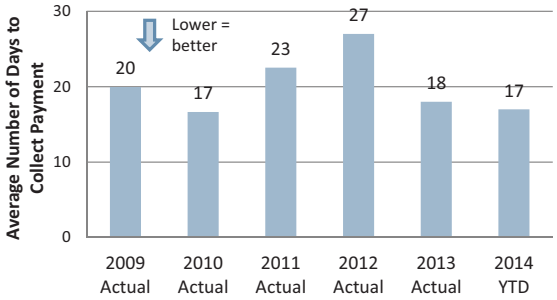
What is being done:

Finance staff tracks amounts owed to the City and provides operating departments with reporting to improve their collection efforts and identify those needing immediate attention.

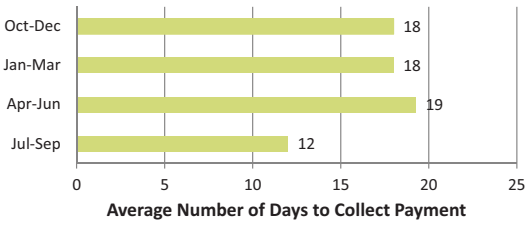
Responsible Department: Finance



Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



SA 24/7 PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 6: OPEN GOVERNMENT

44. TOTAL NUMBER NEWS RELEASES/MEDIA INQUIRIES

Target: 860 News Releases / 1,212 Media Inquiries

About this measure:

This measure indicates the total number of News Releases disseminated and total number of media inquiries received. News Releases are used to provide proactive information to media outlets for release to the public. Media Inquiries are requests for information received from media outlets regarding City services and initiatives.

Why it is important:

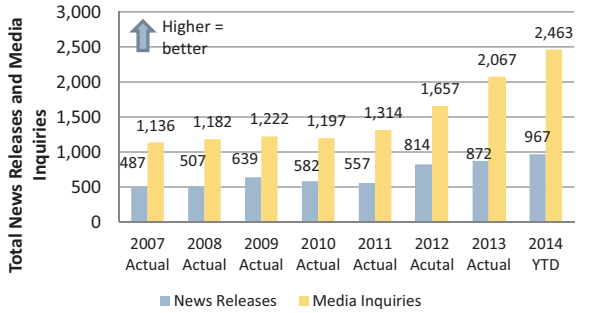
Communications and Public Affairs provides information to media outlets to inform residents about City services including changes, annual Budget information, Board and Commission opportunities, and to generate interest in programs offered by the City.

What is being done:

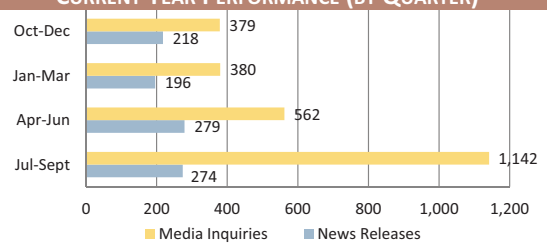
The Communication and Public Affairs Department assists news media on a daily basis with the facilitation of news interviews, news conferences, utilizes social media, conducts Media Open Houses, initiates calls to the media regarding City-related news and information, as well as reaches out to national news media to expand the City's national coverage.

Responsible Department: Communications & Public Affairs

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



Total News Releases and Media Inquiries

SA 24/7 PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 6: OPEN GOVERNMENT

45. VOLUNTARY TURNOVER RATE

Target: 6%

About this measure:

The voluntary turnover rate measures the percentage of full-time, civilian employees who leave the City organization by their own choice. This rate does not include retirements or involuntary separations such as employment terminations.

Why it is important:

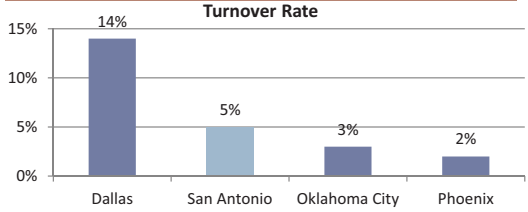
This is a useful measure that shows the organization's progress in becoming an employer of choice. Low voluntary turnover typically reflects a workforce in which employees are satisfied with their current jobs and are not leaving for other employment.

What is being done:

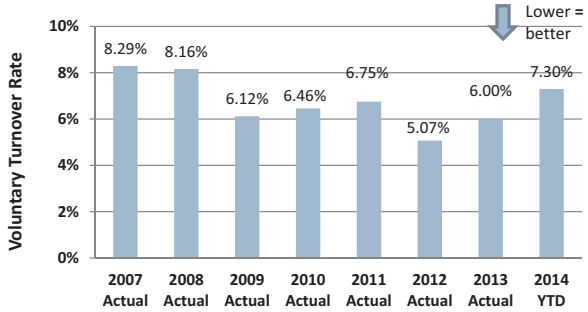
The City strives to increase employee satisfaction throughout the organization by working to provide employees with competitive salaries and a strong benefits package, along with an Employee Wellness Program that rewards healthy behavior.

Responsible Department: Human Resources

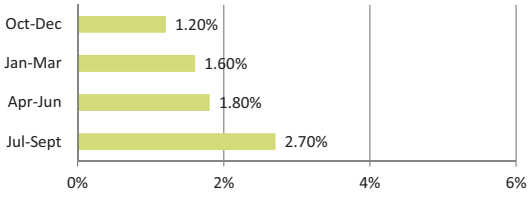
COMPARATIVE ANALYSIS (ICMA 2012 DATA)



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



Voluntary Turnover Rate

SAN ANTONIO — SA24/7 — PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 6: OPEN GOVERNMENT

46. VIRGIN PULSE HEALTHMILES WELLNESS PROGRAM PARTICIPATION

Target: 3,500 Participants

About this measure:

In order to emphasize the importance of maintaining a healthy lifestyle, the Wellness Program provides employees financial rewards for participating in eligible healthy behaviors. As a new budget initiative for 2013, the City implemented the Virgin HealthMiles pedometer-based program. In Fiscal Year 2014, the City continued this initiative now called VirginPulse HealthMiles.

Why it is important:

Employees who maintain healthy habits and behaviors can lead to overall better health. Increasing enrollment in the program assists in maintaining a healthier workforce which results in reduced healthcare costs for both the employees and the City.

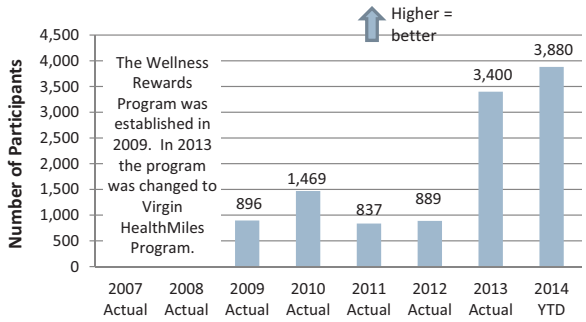
What is being done:

The City's Wellness Program began in Fiscal Year 2006. Employees are provided the opportunity to participate in VirginPulse HealthMiles, wellness fairs, a smoking cessation program, Weight Watchers at Work, and other activities that increase employee health and wellness.

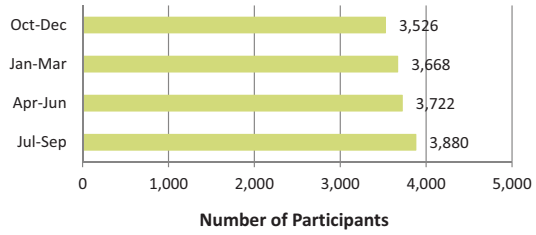
Responsible Department: Human Resources

IT'S ABOUT YOU! Be Informed. Get Active. Live Well.

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO — SA24/7 — PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 6: OPEN GOVERNMENT

47. NUMBER OF BUSINESS DAYS TO FILL A POSITION

Target: 46 Business Days

About this measure:

This metric will measure the average number of business days to fill a civilian positions for all traditional recruitments (non-specialized). This process begins when the department initiates the request to fill the position and concludes when the new employee begins work.

Why it is important:

Ensuring that positions are filled in a timely manner is critical for all departments' operational needs.

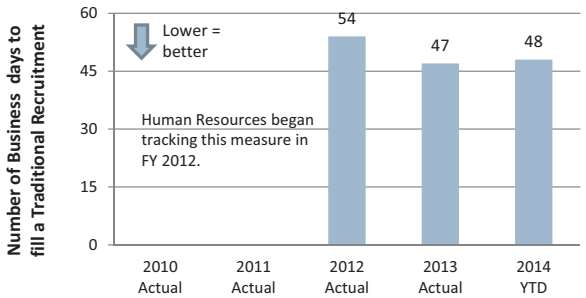
What is being done:

The Human Resources Department has significantly reduced the number of days to fill standard recruitments over the last few years, reducing the average from two to four months down to 48 days. In addition to internal process improvements, the department recently implemented an E-recruitment tool (NEOGOV) to aid in the recruitment process. This online system automates the hiring and selection process and allows hiring departments to more effectively screen candidates with tailored questions, thereby reducing review time. In Fiscal Year 2015 the department will focus on enhanced coordination with departments to further streamline the hiring process, while also improving the quality and diversity of candidate pools.

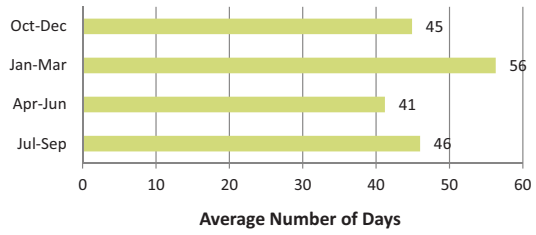
Responsible Department: Human Resources



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO — SA24/7 — PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 6: OPEN GOVERNMENT

48. TOTAL CALLS RECEIVED BY 311

About this measure:

This measure tracks the total number of calls that are received by the San Antonio 311 Call Center.

Why it is important:

311 is the primary access phone number designated for residents inquiring about city services or events. 311 Call Representatives are available to answer questions and register resident issues regarding a wide range of concerns including stray animals, pot holes, garbage collection, overgrown yards, etc.

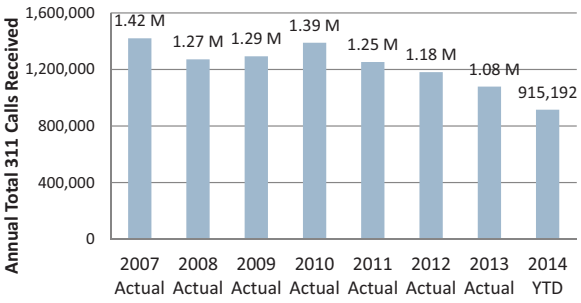
What is being done:

In an effort to provide prompt and efficient service, the department continually analyses call volume and peak times to maintain adequate staffing levels. Citizens are also able to go online to www.sanantonio.gov and submit service requests as well as submit service requests through the FREE Mobile App available through iPhone and Android markets. In November 2013 and January 2014, the Call Center adjusted hours of operations to 8am-5pm weekends and 7am-7pm Monday-Friday, respectively. These adjusted hours allow the call center to continue to address services during peak demand periods. Beginning in Fiscal Year 2015, the department will report the number of calls handled, which is a better representation of the calls processed by the Customer Service Representatives in the 311 Call Center.

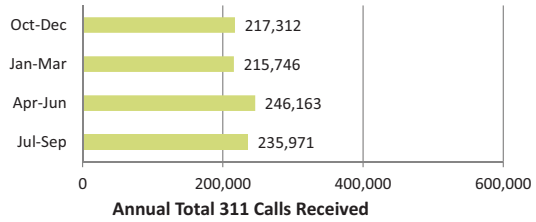
Responsible Department: Communications & Public Affairs



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SAN ANTONIO — SA24/7 — PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 7: CONVENTION, VISITOR & ARTS

49. AIRPORT OVERALL CUSTOMER SATISFACTION

Target: 4.0 (Very Good) out of 5.0 (Excellent)

About this measure:

The Airport Service Quality (ASQ) Survey is the world's leading airport customer satisfaction benchmark program with over 190 airports surveying their passengers monthly. Each quarter, this measure illustrates the overall satisfaction of passengers of the Airport. All airports use the same questionnaire and follow the same methodology.

Why it is important:

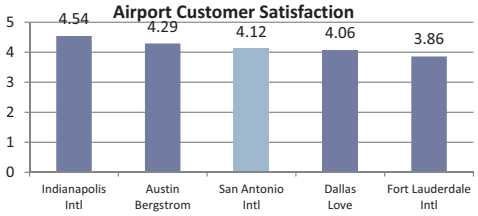
Findings from the ASQ assist the airport in identifying areas for improvement as well as areas where the Airport excels.

What is being done:

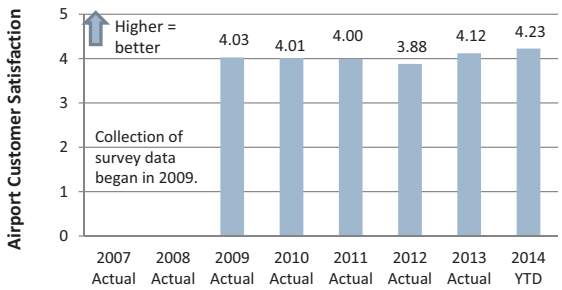
The Terminal A Renovations project was recently completed and has provided Terminal A passengers with renovated bathrooms, as well as updated and upgraded public spaces. The next phase of the renovation will be to upgrade the Customs area in Terminal A and continue to maintain the facility.

Responsible Department: Aviation

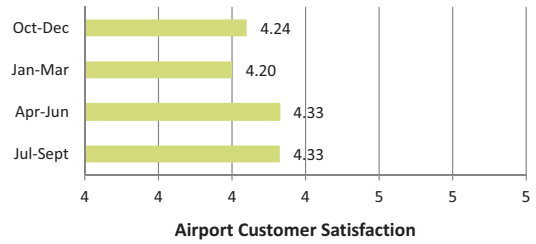
COMPARATIVE ANALYSIS (FY 2013 DATA)



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 7: CONVENTION, VISITOR & ARTS

50. Airport System Operating Cost per Passenger

Target: $13.41

About this measure:

The measure tracks the average operating cost per passenger boarding a flight at San Antonio International Airport. This includes personnel costs, facility operations, fire, and law enforcement costs.

Why it is important:

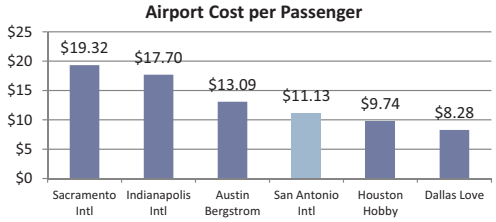
Cost per passenger is a benchmark measure that is used to compare airports. By keeping this amount low, the airport is operating overall more efficiently. The total cost includes both operations at Stinson and San Antonio International airports.

What is being done:

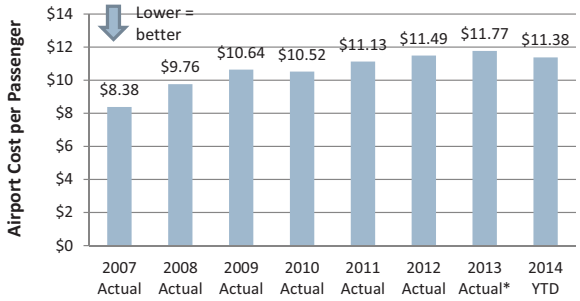
The Airport continues to look for non-airline revenue opportunities year-round. The Airport is scheduled to award a concession agreement for a gas station/convenience store in Fiscal Year 2015.

Responsible Department: Aviation

Comparative Analysis (FY 2013 Data)

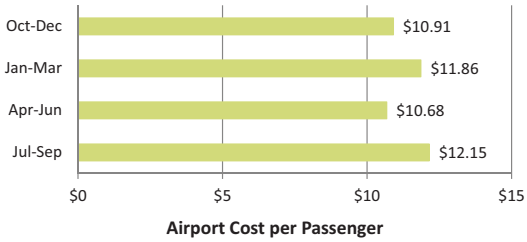


Historical Performance (by Fiscal Year)



*In 2013 this measure was adjusted to remove capital costs from cost per passenger.

Current Year Performance (by Quarter)



PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 7: CONVENTION, VISITOR & ARTS

51. Convention Center Exhibit Hall Occupancy Levels

Target: 70%

About this measure:

This measure is the percentage of available days occupied at each of the four exhibit halls of the Henry B. Gonzalez Convention Center. It has been recognized industry-wide that the "practical" maximum exhibit hall occupancy rate is approximately 70 percent and the "efficient" range is considered to be approximately 50 to 60 percent.

Why it is important:

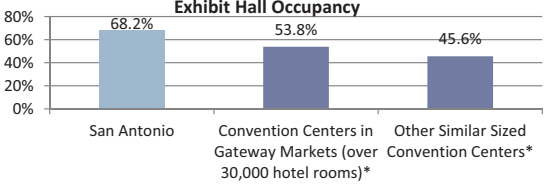
Tracking convention center exhibit hall occupancy helps determine a level of maximum use of the facility, allows city to compare activity to competitive destinations, and determines the success of CVB sales strategies in booking conventions with tradeshows. Maximizing occupancy results in positive economic impact for the local economy.

What is being done:

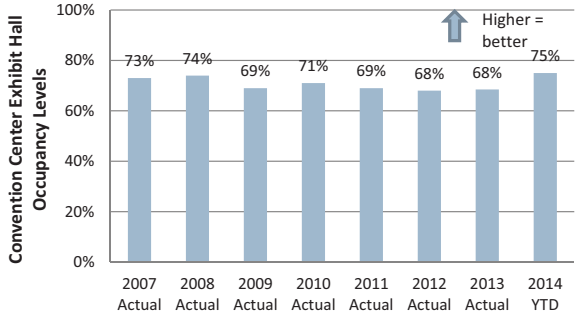
Convention Center booking staff works with the Convention and Visitors Bureau to maximize exhibit hall efficiency and occupancy.

Responsible Department: Convention & Sports Facilities

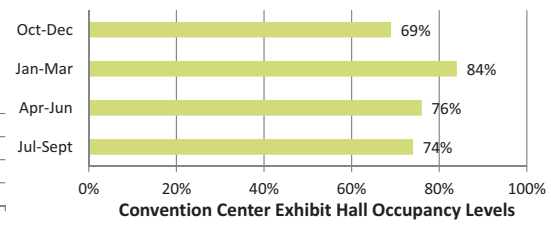
Comparative Analysis (2012)



Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



*Source: PricewaterhouseCoopers (PwC) Convention Centers Report

SAN ANTONIO DEEP IN THE HEART.

SA 24/7

PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 7: CONVENTION, VISITOR & ARTS

52. Event Days at the Alamodome

Target: 132 days

About this measure:

This measure represents the total number of days per year when an event is actually occurring at the Alamodome. This does not include the move in/move out days for events. Each attended event counts as one event day.

Why it is important:

Event days at the Alamodome determine the amount of utility that the facility provides for the community in offering varietal, affordable entertainment. The relationship between event days and revenue generation is important in that the goal is to achieve an overall low net cost of operations. The more events held in the facility, the more that revenue is generated to offset fixed costs.

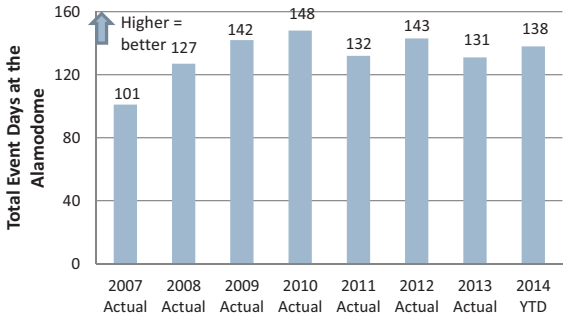
What is being done:

Staff employs a targeted business plan that focuses on maximizing the number of event days at the Alamodome.

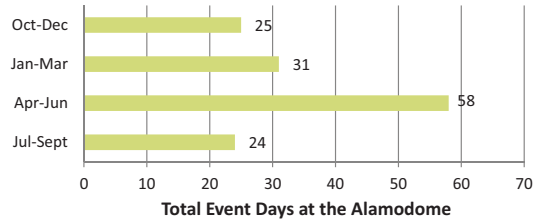
Responsible Department: Convention & Sports Facilities



Historical Performance (by Fiscal Year)



Current Year Performance



SAN ANTONIO DEEP IN THE HEART.

SA 24/7

PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 7: CONVENTION, VISITOR & ARTS

53. Average Revenue per Attendee at the Alamodome

Target: $7.42

About this measure:

This measure represents the amount of revenue generated per attendee at the Alamodome on a yearly basis.

Why it is important:

This measure shows the financial success of the Alamodome events. Increasing revenues helps reduce the net cost of operating the Alamodome.

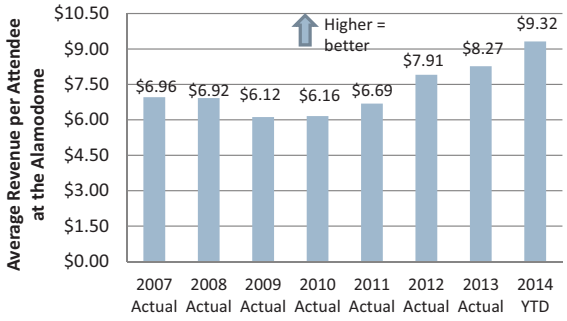
What is being done:

Pursuing a diversified mix of concerts and sporting events as well as effective target marketing all contribute to driving revenues per attendee. In Fiscal Year 2014 the Alamodome continues this approach by hosting the U.S. Women's National Soccer team, the Mexico vs. Korea Republic Men's Soccer game, Major League Baseball's Big League Weekend, multiple boxing events, and the highly anticipated One Direction Concert.

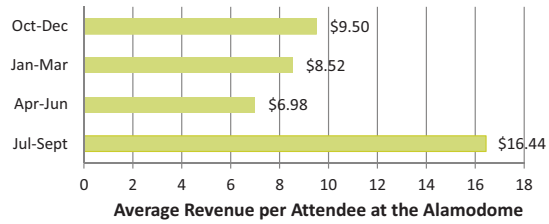
Responsible Department: Convention & Sports Facilities



Historical Performance (by Fiscal Year)



Current Year Performance



SERVICE AREA 7: CONVENTION, VISITOR & ARTS

54. Revenue per Net Square Foot of Convention Facility Rentable Space

Target: $17.61

About this measure:

This measure represents the amount of revenue earned on a per square foot basis of the rentable areas within the Convention Center and Lila Cockrell Theater. It is the total revenue divided by the total rentable square footage of both facilities.

Why it is important:

This measure indicates how well the department is able to convert facility rental opportunities into higher revenues that reduce the net cost of facility operations.

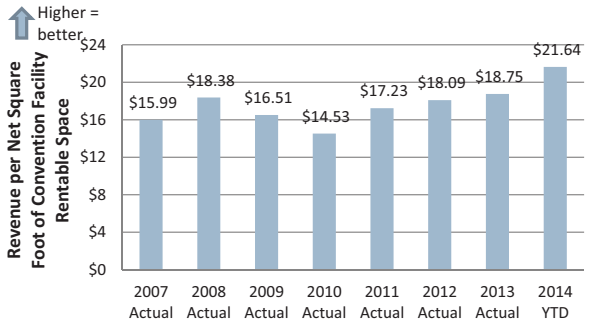
What is being done:

Attractive proposals which satisfy the needs and expectations of new and existing clients are being created in order to increase revenue.

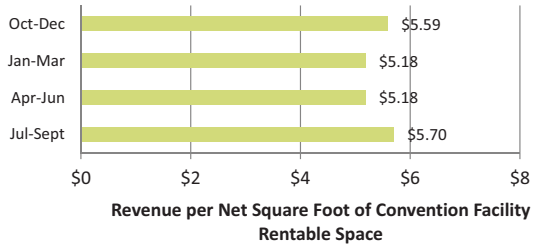
Responsible Department: Convention & Sports Facilities



Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



SERVICE AREA 7: CONVENTION, VISITOR & ARTS

55. Convention Room Nights Booked

Target: 850,000

About this measure:

Room night bookings are considered as the Convention & Visitors Bureau industry standard to measure sales performance. It represents the sum of overall sales efforts that target group and convention business. This measure includes the total room nights booked for meetings taking place at the Convention Center & hotel meeting space.

Why it is important:

Revenue from hotel guest rooms is used to collect funds for the City's Hotel Occupancy Tax. This tax is the primary funding source for the Convention & Visitors Bureau, along with the Henry B. Gonzalez Convention Center. The money from the tax is also set aside to support the local arts community.

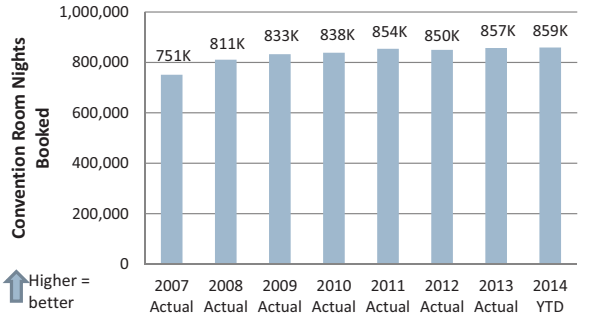
What is being done:

There is an active direct sales program to solicit key accounts. Staff has significantly increased visibility with customers through group events. Group room nights tend to book more sporadically rather than 12-month equal increments however will smooth out over the entire year.

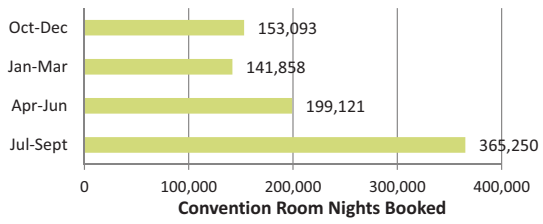
Responsible Department: Convention & Visitors Bureau



Historical Performance (by Fiscal Year)



Current Year Performance (by Quarter)



SAN ANTONIO DEEP IN THE HEART.

SA24/7

PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 7: CONVENTION, VISITOR & ARTS

56. Annual Online Engagement

Target: 5,170,000

About this measure:

The San Antonio Convention & Visitors Bureau (SACVB) measures the annual interaction with visitors through all online customer engagement properties including visitsanantonio.com website visits, Facebook (likes, shares, comments, etc.), Twitter and any other web addresses that carries our branding.

Why it is important:

This measurement is important because it indicates the level of interest in San Antonio and can lead ultimately to travelers visiting the city. In addition, the Convention & Visitors Bureau strives to be a main source of information on the city and events.

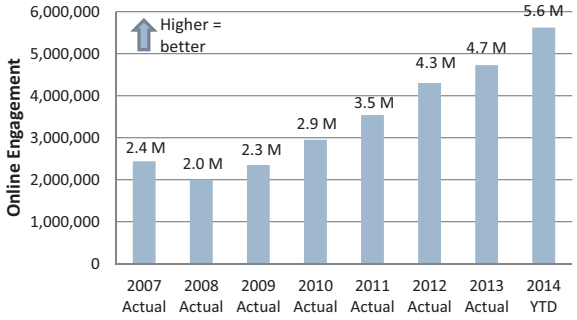
What is being done:

Online engagement interactions are not estimated in 12-month equal increments as they are influenced by seasonality and timing of various campaigns. The Convention & Visitors Bureau recently launched a new website which will evolve to become an even more dynamic communication center.

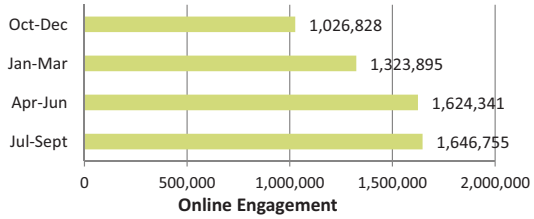
Responsible Department: Convention & Visitors Bureau



Historical Performance (By Fiscal Year)



** Note: The SACVB made a change in online engagement in September 2013. This chart reflects that adjustment.*



SAN ANTONIO DEEP IN THE HEART.

SA24/7

PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 7: CONVENTION, VISITOR & ARTS

57. Number of Arts and Cultural Events Promoted

Target: 1,450

About this measure:

This measure captures arts and cultural events that are produced and promoted by local arts and cultural non-profit organizations and directly supported with funds invested by the Department for Culture and Creative Development (DCCD). It also includes events produced and promoted directly by DCCD. The measure does not capture events produced by the same organizations that are supported with non-city funds.

Why it is important:

This measure shows the City's commitment to providing residents and visitors alike with a wide range of excellent artistic and cultural events and enhancing San Antonio's quality of life.

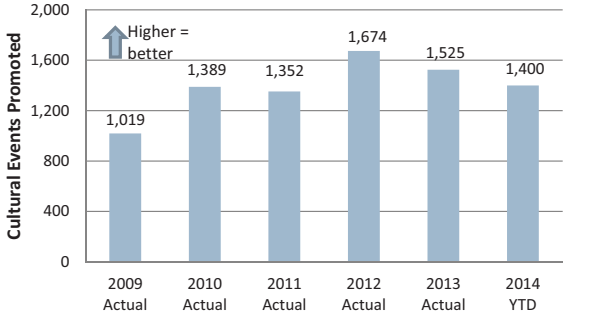
What is being done:

Through a competitive process, DCCD invests in citywide arts and cultural organizations, artists, events and film activities to provide services such as neighborhood arts activities, arts education, festivals (Luminaria, International Accordion Festival, Diwali etc.), concerts, theatrical productions, literary presentations, public art, visual arts exhibits (Museums, and Community Based Spaces) etc. DCCD also manages three facilities where arts and cultural programs are produced and presented all year round. Most of these activities are free to the public. Reduction of staff in Fiscal Year 2014 contributed to fewer events promoted than expected.

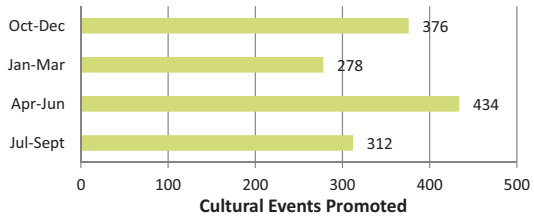
Responsible Department: Culture & Creative Development

SA ARTS
A part of you, Parte de ti

Historical Performance (By Fiscal Year)



Current Year Performance (By Quarter)



SAN ANTONIO DEEP IN THE HEART. SA 24/7 PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 7: CONVENTION, VISITOR & ARTS

58. NON-CITY DOLLARS LEVERAGED FOR ARTS BY FUNDED AGENCIES

Target: $34.5 million

About this measure:

This measure gauges how effective the local arts and cultural non-profit community have been in leveraging the dollars invested by the City.

Why it is important:

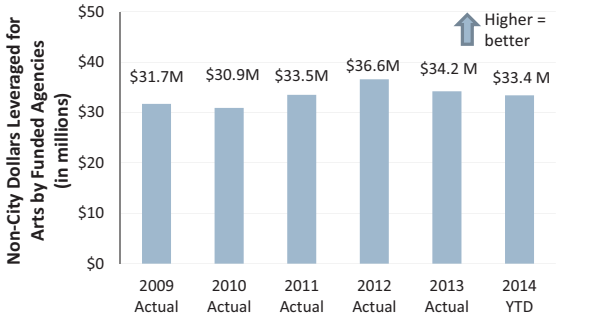
The City's investment in the arts are an important incentive for our arts and cultural partners. It anchors the message that "The Arts are important to San Antonio" and in return it helps organization stimulate support from private and other public foundations as well as individual giving. The city's investment also helps augment and support the costs affiliated with running the operations of organizations and the programs they offer to our residents and visitors.

What is being done:

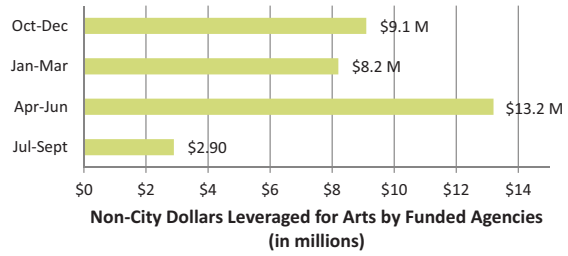
The DCCD monitoring team is responsible for overseeing the financial and programmatic performance of each funded organization and to evaluate the city's investment. DCCD also publishes a Creative Economic Impact Study to monitor economic growth and to help stimulate greater interest in private sector investment. DCCD provides technical and economic development training to agencies and artists. Some agencies were not able to complete all of their arts programming for Fiscal Year 2014, so they did not request all of the City funding awarded to them.

Responsible Department: Culture & Creative Development

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE



SAN ANTONIO DEEP IN THE HEART. SA 24/7 PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 7: CONVENTION, VISITOR & ARTS

59. EVENTS AT DOWNTOWN PARKS AND PLAZAS

Target: 335 events

About this measure:

This measure shows the events held at La Villita, Spanish Governor's Palace, Travis Park, Milam Park, HemisFair Park, Marriage Island and Alamo Plaza. This includes weddings, City-sponsored events, corporate events and private functions. Events such as Lumanaria and NIOSA are also included in this measure.

Why it is important:

Having many different events adds vibrancy to the downtown area. It draws people downtown at different hours and supports retail and commercial establishments.

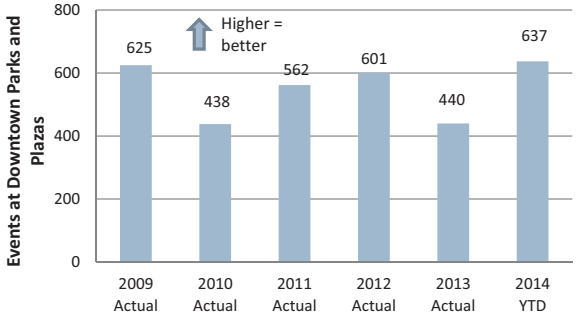
What is being done:

Staff advertises downtown facilities through different media venues including, television, radio, written publications and online. Increased activity occurred in the fourth quarter of Fiscal Year 2014 due to the opening of Travis Park at the end of the second quarter.

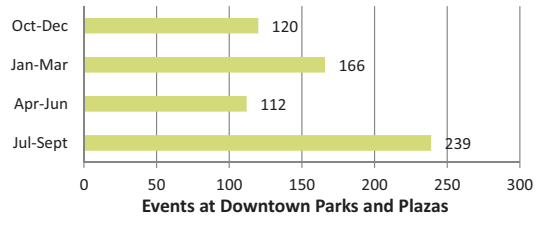
Responsible Department: Center City Development & Operations; Culture & Creative Development



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SA 24/7 PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 7: CONVENTION, VISITOR & ARTS

60. SQUARE FEET OF SIDEWALKS PRESSURE WASHED

Target: 15,600,000 square feet

About this measure:

This measures shows the square footage of sidewalks in the downtown area that are pressure washed throughout the year.

Why it is important:

The appearance of downtown is important to creating an inviting locale for visitors. Having clean sidewalks improves that appearance.

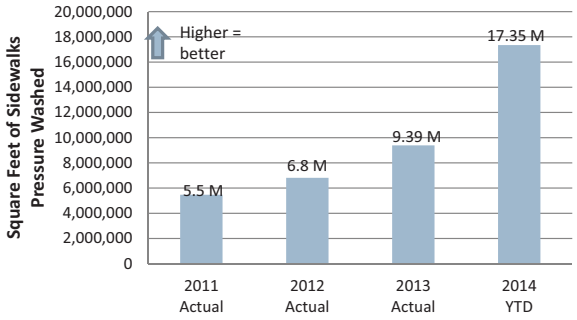
What is being done:

Existing pressure washers have been upgraded with hot water reclaim pressure washers. Downtown Operations staff coordinates with Public Works staff to ensure the sidewalks are cleaned regularly. A new contract was executed in the fourth quarter of Fiscal Year 2013, which accounts for the increased amount of sidewalks pressure washed.

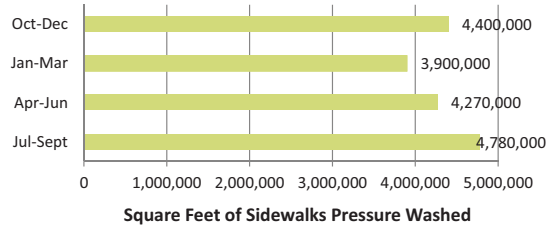
Responsible Department: Center City Development & Operations



HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



SA 24/7 PROVIDING SERVICES / MEASURING RESULTS

SERVICE AREA 7: CONVENTION, VISITOR & ARTS

61. RIVERBOAT CRUISE PASSENGERS

Target: 1,530,000

About this measure:

The City contracts with Rio San Antonio to operate the Riverboat tours on the Riverwalk. This measure notes the number of passengers taking a Riverboat tour.

Why it is important:

While the measure is not directly controlled by the City it provides a good indicator of the number of visitors to the Riverwalk.

What is being done:

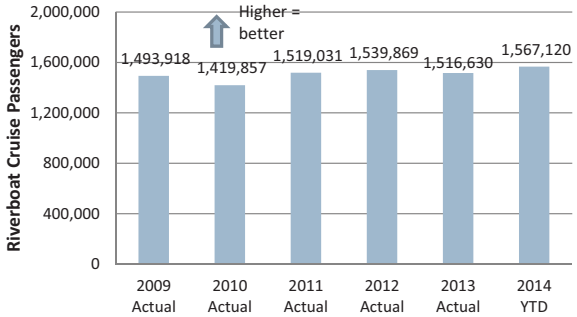
The City's Convention and Visitors Bureau staff advertises San Antonio Riverwalk through various media publications in order to increase tourism.

Responsible Department: Center City Development & Operations

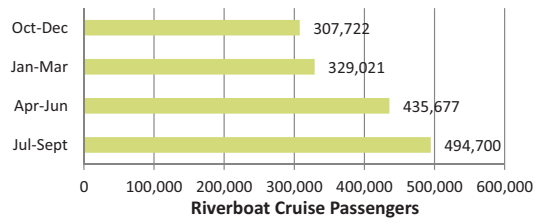


*Riverboat cruise passenger ticket sales vary on a seasonal basis. Lower sales occur in the fall and winter months, while a higher number of passengers is expected during spring and summer months.

HISTORICAL PERFORMANCE (BY FISCAL YEAR)



CURRENT YEAR PERFORMANCE (BY QUARTER)



CAPITAL IMPROVEMENT PLAN

Six-Year Capital Improvement Plan

SIX-YEAR CAPITAL IMPROVEMENTS PROGRAM

The City of San Antonio's FY 2015-2020 Six-Year Capital Improvement Program (CIP) includes 317 projects totaling $1.28 billion. The program represents the City's long-range physical infrastructure development and improvement plan. Projects in the six-year scope include new streets and sidewalks, street improvements, drainage enhancement projects, park and library facility rehabilitation projects, aquifer land acquisition and linear park development, public health and safety enhancements, airport system improvements, flood control projects, and municipal facility construction and refurbishment projects (see Figure1).

Figure 1
Capital Improvements Program Costs by Program Category

($ In Thousands)

Program	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total	Percentage
Streets	203,022	87,603	39,000	5,893	5,000	5,000	345,518	27.0%
Air Transportation	80,103	68,112	50,848	49,328	7,629	4,581	260,601	20.4%
Municipal Facilities	189,056	86,470	36,439	890	150	-	313,005	24.5%
Parks	93,841	38,689	11,145	1,350	-	-	145,025	11.3%
Drainage	61,429	48,192	16,993	1,283	-	-	127,897	10.0%
Information Technology	15,978	13,022	12,515	12,515	-	-	54,030	4.2%
Libraries	9,643	3,111	264	-	-	-	13,018	1.0%
Fire Protection	9,282	7,643	399	-	-	-	17,324	1.4%
Law Enforcement	2,222	-	-	-	-	-	2,222	0.2%
Total	**$664,576**	**$352,842**	**$167,603**	**$71,259**	**$12,779**	**$9,581**	**$1,278,640**	**100.0%**

CAPITAL IMPROVEMENT DEVELOPMENT PROCESS

Each year, projects included within the Six-Year Capital Program are evaluated to reflect changing priorities and current project work progress and cost estimates. During the City's annual budget process, City departments involved in the Capital Program provide the Office of Management & Budget (OMB) with new project requests, updated schedules, and cost information for on-going and planned projects. The OMB, in coordination with the Executive Leadership Team and the Finance Department, reviews the project proposals and the City's Debt Management Plan to ensure that recommended projects meet long-term infrastructure needs, service delivery plans, funding availability, and debt capacities.



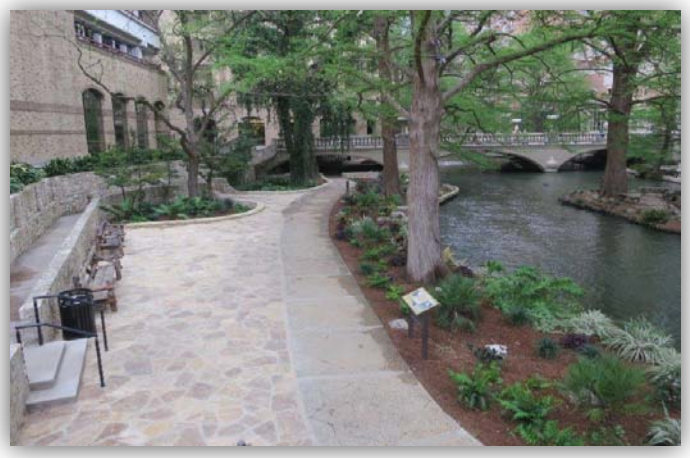
The Capital Budget allocates funding for street improvements.

REVENUES

The Six-Year program is funded by various local, state, and federal revenues which are categorized into eight major revenue sources (see revenue sources in Figures 2 and 3). The 2012 General Obligation Bonds, totaling $429 million or 34% of the Six-Year Plan, represent the largest funding source in the Capital Budget. The $429 million represents the 2012-2017 Bond Program that was voted on and approved in May 2012. Within the $429 million is $241 million in street improvement funds, $105 million of drainage improvement revenues, $54 million in parks and recreations revenues, $17 million of library improvement funds and $12 million in public facility improvements.

The 2007 General Obligation Bonds total $32 million or 3% of the Six-Year Plan. The $32 million represents the remaining balance from the original $550 million program that was voted on and approved in May 2007. Within the $32 million is $28 million in street improvement funds, $4 million of drainage improvement revenues, and $180 thousand in parks and recreations revenues.

Making up 20.4% of the Six-Year Plan is $261 million in Aviation funding. Aviation revenues are comprised of $25 million of Airport Improvement Program Grants, $6 million in Airport Revenue Bonds, $5 million in TSA Surveillance Program Funding, $1 million in Airport 2010 Tax Notes, $2 million of Airport Passenger Facility Charge Bonds, $70 million from the Airport Improvement and Contingency Fund, $122 thousand from the Airport Passenger Facility Charge, $12 million from Customer Facility Charges, $139 million from the Customer Facility Charge Bonds, $2 million from the Stinson Revolving Fund and $50 thousand from Texas Department of Transportation.



The Capital Budget allocates funding for Riverwalk improvements.

The Six-Year Capital Plan includes $184 million in Certificates of Obligation, 14% of the total plan. The composition of the $184 million includes $108 million in Unissued Certificates of Obligation and $77 million in Issued Certificates of Obligation.

Funding 12% of the Six-Year Plan is $150 million of "Other" revenues. Examples of the "Other" revenues include the Advance Transportation District Fund, the Riverwalk Capital Improvement Fund, the Storm Water Facilities Fund, Public Education Government Fund, and Propositions 1 and 2 sales tax initiatives.

Propositions 1 and 2 were voted on and approved in May 2005. Proposition 1 increased the sales tax by 1/8th of a cent to establish a watershed protection project for the Edwards Aquifer at a cost of $90 million. Proposition 2 also increased the sales tax by 1/8th of a cent to provide $45 million for the planning, acquisition, establishment, development, construction, and/or the renovation of open space and linear parks along Leon Creek, Salado Creek, Medina River, and the San Antonio River.

On November 2, 2010, the City held an election to impose a 1/8th of a cent sales and use tax for Proposition 1, the Edward's Aquifer Protection Venue Project, and Proposition 2, the Parks Development and expansion venue project. Propositions 1 and 2 provide for the collection of a 1/8th of a cent sales and use tax, receipts aggregating up to $135 million to be used as follows: $90 million to acquire and preserve land or interests in land in the Edwards Aquifer Recharge Zone and contributing zones both inside and outside Bexar County and $45 million to be used for the acquisition of open space and linear parks along San Antonio's Creekways, including Leon Creek, Salado Creek, Apache Creek, Alazan Creek, Martinez Creek, San Pedro Creek, the Medina River and the San Antonio River. The $45 million is also to be used for improvements and additions to the Municipal Parks and Recreation System. Propositions 1 and 2 for 2005 and 2010 provide $82 million for the Six-Year Capital Plan.

Grant funding, in the amount of $2 million, funds less than 1% of the Six-Year Plan. The $2 million includes Community Development Block Grant (CDBG) funds and Home Investment Partnership Program (HOME) funds.

A total of $6 million in Storm Water Revenue Bonds is included in the Six-Year Capital Program. The $6 million represents less than 1% of the Six-Year Plan total revenues and is made up of $1 million in 2003 Storm Water Revenue Bonds and $5 million of 2005 Storm Water Revenue Bonds. The Hotel Occupancy Tax Fund provides for $214 million, or 16.8%, of the Six-Year Plan.

Figure 2
FY 2015 Through FY 2020 Capital Improvements Program by Revenue Source

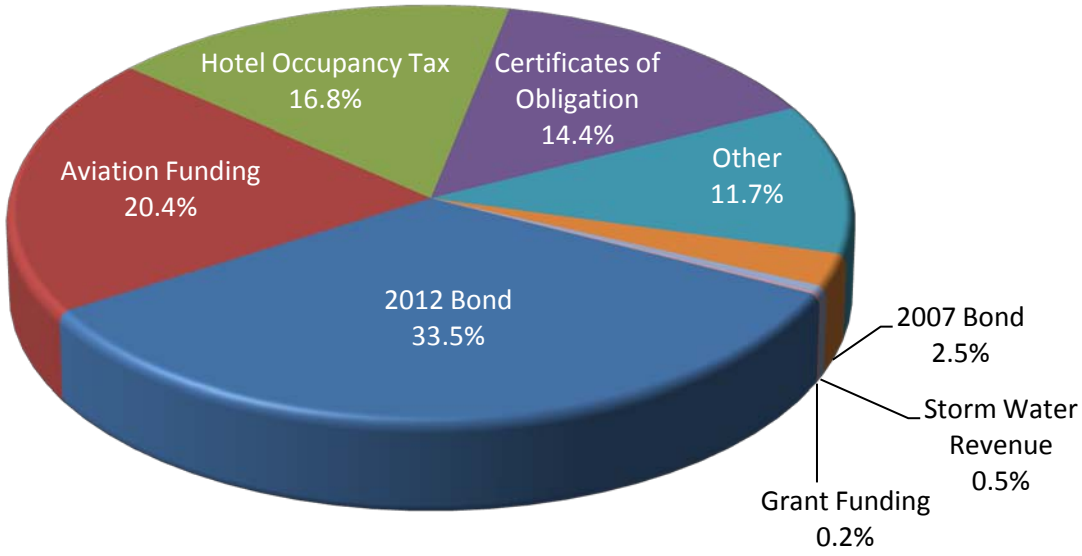


Figure 3
FY 2015 Through FY 2020 Capital Improvements Program by Revenue Source

($ In Thousands)

Program	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total	Percentage
2012 General Obligation Bonds	229,734	145,654	52,160	1,618	-	-	429,166	33.5%
Aviation Funding	80,103	68,113	50,848	49,328	7,629	4,581	260,602	20.4%
Hotel Occupancy Tax Fund	149,300	62,960	2,000	-	-	-	214,260	16.8%
Certificates of Obligation	62,087	44,022	50,204	17,515	5,000	5,000	183,828	14.4%
Other	104,694	29,800	12,391	2,798	150	-	149,833	11.7%
2007 General Obligation Bonds	30,149	2,200	-	-	-	-	32,349	2.5%
Storm Water Revenue Bonds	6,309	93	-	-	-	-	6,402	0.5%
Grant Funding	2,200	-	-	-	-	-	2,200	0.2%
Total	**$664,576**	**$352,842**	**$167,603**	**$71,259**	**$12,779**	**$9,581**	**$1,278,640**	**100.0%**

REVENUE HIGHLIGHTS

The following information provides a brief description of the 2007 and 2012 General Obligation Bond Programs, the Advanced Transportation District, Propositions 1, 2, and 3 Sales Tax Initiatives and selected capital projects as well as analysis relevant to the revenues and/or programs within the four functional categories of the Six-Year Capital Plan. A thorough description for each capital project, as well as its City Council District location(s), can be found in the table titled, Capital Improvements Program by Function, Program and Project with Revenue Source, Scope and Council District.

2007 GENERAL OBLIGATION BONDS

During a May 2007 election, citizens of San Antonio voted for and approved a $550 million General Obligation Bond Program. Of the $550 million, $32 million represents the remaining balance of which $4 million represents drainage improvements, $180 thousand represents parks improvements, and $28 million represents street improvements. The 2007 General Obligation Bond Program is substantially complete.

2012 GENERAL OBLIGATION BONDS

During a May 2012 election, citizens of San Antonio voted for and approved a $596 million General Obligation Bond Program. The 2012 General Obligation Bond Program, a five-year program, is the City's largest bond program in history. The program was developed using a City-wide approach; the propositions and project count within the program are reflected in the following figure (See Figure 4).



Figure 4
2012 General Obligation Program Authorization
140 Projects totaling $596 million-Five (5) Propositions



ADVANCED TRANSPORTATION DISTRICT

On November 2, 2004, San Antonio voters approved the addition of 1/4th of a cent to the sales tax to create an Advanced Transportation District (ATD). The ATD generates approximately $11 million per year for transportation-related capital improvements. The goals of the ATD include construction of infrastructure improvements that result in less traffic congestion, improve sidewalks, make Americans Disabilities Act (ADA) compliant improvements, and improve and/or add crosswalks, pedestrian street markers, and other facilities. The one-year program has $11 million programmed to be spent through FY 2015.



The Capital Budget allocates funding for park improvements.

PROPOSITION 2 – 2005 PARKS DEVELOPMENT AND EXPANSION

Proposition 2 of the May 2005 initiative provides $45 million for the purpose of financing the acquisition of open space and linear parks along Leon Creek, Salado Creek, Medina River, and the San Antonio River. The funds will also be used for some operating and maintenance needs associated with these waterways. The FY 2015 through FY 2020 Capital Program includes $9 million in Proposition 2 funds.

PROPOSITION 1 – 2010 EDWARDS AQUIFER RECHARGE ZONE

In November 2010, City of San Antonio voters approved a sales and use tax at the rate of 1/8th of a cent effective through 2016. Proposition 1 provides $90 million for the purpose to acquire and preserve land or interests in land in the Edwards Aquifer recharge and contributing zones both inside and outside Bexar County. Proposition 1 was originally passed by voters in May 2005 and approved again on November 2, 2010. The FY 2015 through FY 2020 Capital Program includes $38 million in Proposition 1 funds.

PROPOSITION 2 – 2010 PARKS DEVELOPMENT AND EXPANSION

Proposition 2 of the November 2010 initiative approved $45 million for the purpose of the acquisition of open space and linear parks along San Antonio's Creekways, specifically including Leon Creek, Salado Creek, Apache Creek, Alazan Creek, Martinez Creek, San Pedro Creek, the Medina River and the San Antonio River and for improvements and additions to the Municipal Parks and Recreation System. The funds will also be used for some operating, maintenance and renovation needs associated with these waterways. The FY 2015 through FY 2020 Capital Program includes $33 million in Proposition 2 funds.



Proposition 1 & 2 provides funding for land acquisitions to create safe walkable greenways & protect the Edwards Aquifer.

EXPENDITURES

Each capital project in the Six-Year Plan is categorized into one of nine programs. Figures 5 and 6 represent the planned budget activity for each program category in the FY 2014 through FY 2019 Capital Plan. For more detailed information regarding program expenditures in the program, refer to the Highlights section and the following tables.

Figure 5
FY 2015 through FY 2020 Capital Improvements Program by Program Category

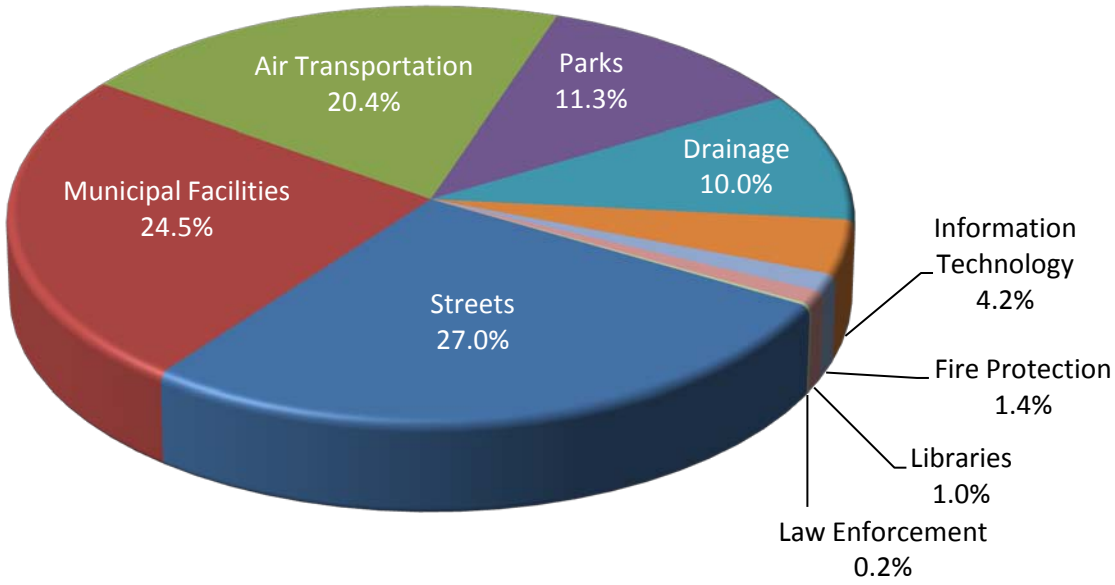


Figure 6
FY 2015 through FY 2020 Capital Improvements Program by Program Category
($ In Thousands)

Program Category	*FY 2015 – FY 2020*	*Percentage*
Streets	345,518	27.0%
Municipal Facilities	313,005	24.5%
Air Transportation	260,601	20.4%
Parks	145,025	11.3%
Drainage	127,897	10.0%
Information Technology	54,030	4.2%
Fire Protection	17,324	1.4%
Libraries	13,018	1.0%
Law Enforcement	2,222	0.2%
Total FY 2015-FY 2020 Program	**$1,278,640**	**100.0%**

GENERAL GOVERNMENT

- INFORMATION TECHNOLOGY

  The Information Technology Program, totaling $54 million and 3 projects in the Six-Year Plan, addresses improvements to new or updated information technologies, or replacement of old IT infrastructure.

- MUNICIPAL/OTHER FACILITIES

  The Municipal/Other Facilities Program includes Recreation and Culture, Municipal owned facilities and other facilities totaling $313 million in the Six-Year Plan. The $313 million in Municipal Facilities is made up of 25 improvement projects such as construction of new bulky waste centers, construction of additional stray animal kennels, the Convention Center Expansion and renovations, additional funding for the Witte Museum, and Alamodome improvements. Of the $313 million in planned expenditures, $218 million is allocated for the Convention Center Expansion and other various Convention Center renovations and upgrades.

PUBLIC HEALTH & SAFETY

- DRAINAGE

  There are 45 drainage and flood control projects worth $128 million programmed in the Six-Year Plan. A majority of these drainage projects are funded through the 2007 and 2012 General Obligation Bond Programs, Storm Water Revenue Bonds, and Certificates of Obligation. Some examples of drainage projects include the Hausman Road (Loop 1604 to IH-10), Indian Creek Channel Phase II, Goliad Road (SE Military to Loop 410), and Seeling Channel Improvements.

- FIRE PROTECTION

  The Six-Year Plan includes $17 million to address fire protection needs. Of the $17 million, $16 million is included for needs-based replacement of fire stations at various locations. This funding will be utilized for land acquisition (where appropriate) and construction. A total of $390,000 is also included in the Six-Year Plan for the purchase of a fire engine vehicle and associated equipment. There are 6 total projects related to Fire Protection.



The Capital Budget allocates funding to Design, renovate and replace fire stations city-wide.

- LAW ENFORCEMENT

  The Capital Budget includes $2 million for two law enforcement capital projects. Projects include $1.6 million for the Police Helicopter Hangar Replacement at Stinson Field and $622,000 for HVAC upgrades at the Police property room facility.

RECREATION AND CULTURE

- LIBRARIES

  Consisting of 12 projects, the Libraries Program in the Six-Year Plan totals $13 million. Of the $13 million in planned expenditures, $7 million is programmed for the completion of three new branch libraries in City Council Districts 2, 6 and 9. Funded primarily by the 2012 General Obligation Bond Program, a total of $6 million is programmed for improvements citywide to branch libraries and cultural centers.

- PARKS

The FY 2015-2020 Capital Budget includes $145 million planned for 86 Parks improvements. The majority of funding for the Parks Program comes from sales tax initiatives Propositions 1 and 2 ($79 million), and the 2012 General Obligation Bond Program ($54 million). Examples of projects in this program include the Edwards Aquifer Protection Program, Linear Park Expansion Program, improvements to San Antonio River and Riverwalk, the development of recreational and multi-use facilities, and neighborhood park improvements. This program also includes various improvements to the Salado and Leon Creeks and the Medina River.



The Capital Budget allocates funding for the development and improvements of parks city-wide.



The Capital Budget allocates funding for Terminal A renovations and refurbishments.

TRANSPORTATION

- AIR TRANSPORTATION

The Air Transportation Program, totaling $261 million over the next six years, includes 63 projects planned or currently under construction at San Antonio International Airport (SAT) and Stinson Municipal Airport. The projects are consistent with the Airport Master Plan and are necessary to accommodate the projected growth in aircraft and passenger activity at SAT and to replace or rehabilitate certain facilities and equipment at SAT and Stinson Municipal Airports.

The major components of the program include Terminal A Renovations and the Consolidated Rental Car Facility. There is $8 million included in the Six-Year Plan for Terminal A Renovations and Refurbishment. There is also $151 million for the Consolidated Rental Car Facility. The Six-Year Plan also includes Stinson Airport improvements totaling $5 million.

- STREETS

Made up of 75 projects, the Streets Program totals $346 million. As the largest funding source of the Six-Year plan, the 2012 General Obligation Bond Program provides $242 million for the plan. Examples of 2012 General Obligation Bond street projects include $39 million for the Street Maintenance Program, $23 million for Downtown Street Reconstruction, and $26 million for the US 281/Loop 1604 Northern Interchange project. The Six-Year Plan also includes Advanced Transportation District funding totaling $11 million.

ADOPTED FY 2015 CAPITAL BUDGET

OVERVIEW

The FY 2015 Adopted Capital Budget totals $665 million and is comprised of 317 projects. Below, Figures 7 and 8 show the major revenues in the Adopted Capital Budget. On the following page, Figures 9 and 10 illustrate the planned expenditures for FY 2015 by program category.

Figure 7
FY 2015 Capital Budget by Revenue Source

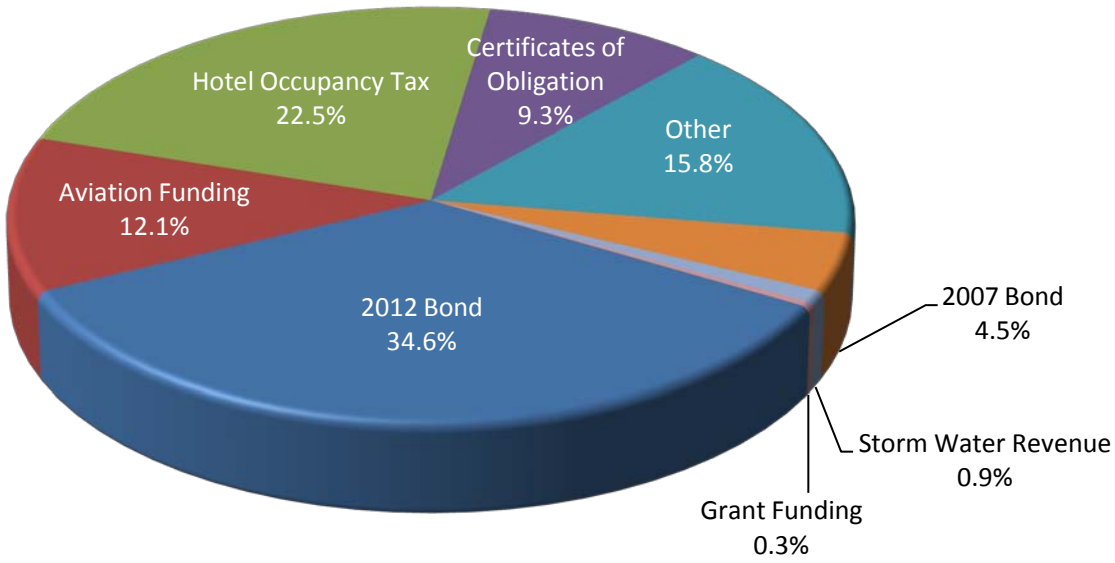


Figure 8
FY 2015 Capital Budget by Revenue Source

($ In Thousands)

Revenue Source	*FY 2015 Budget*	*Percentage*
2012 Bond	229,734	34.6%
Hotel Occupancy Tax	149,300	22.5%
Other	104,694	15.8%
Aviation Funding	80,103	12.1%
Certificates of Obligation	62,087	9.3%
2007 Bond	30,149	4.5%
Storm Water Revenue	6,309	0.9%
Grant Funding	2,200	0.3%
Total FY 2015 Program	**$664,576**	**100.0%**

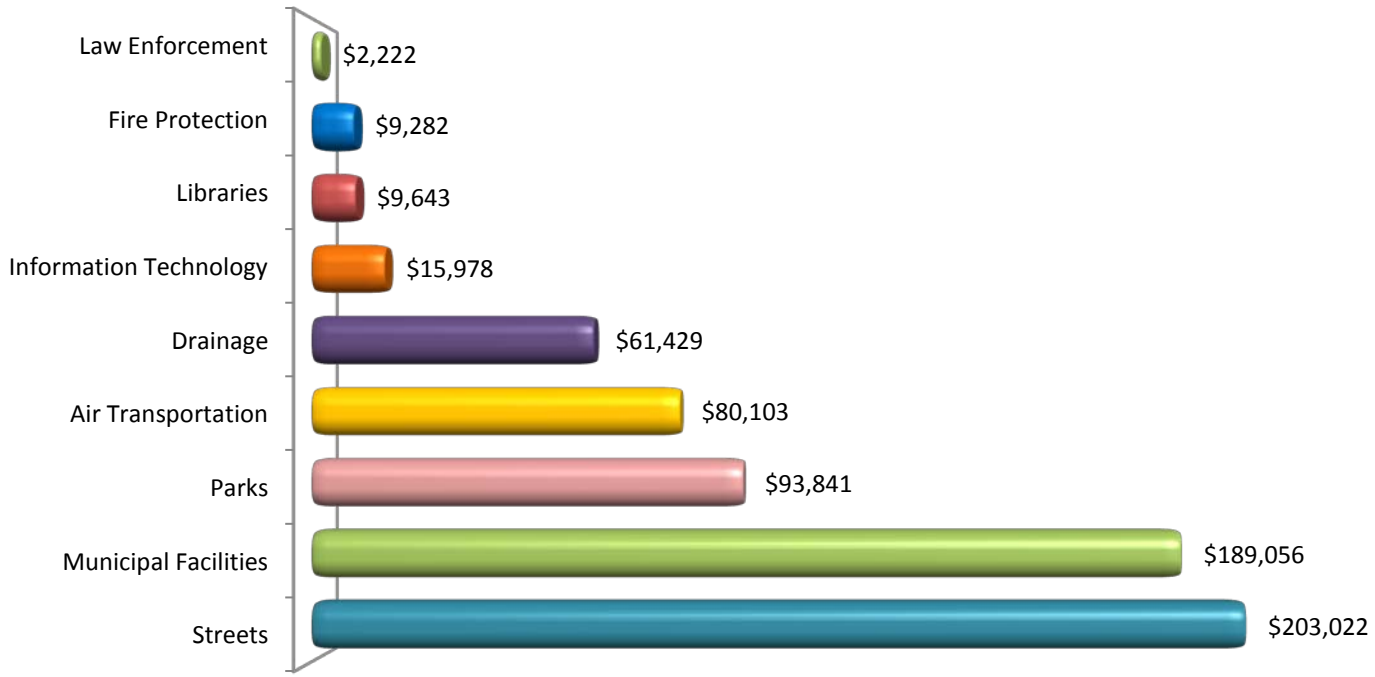
Figure 9
FY 2015 Capital Budget by Program Category

($ In Thousands)

Program Category	*FY 2015 Amount*	*Percentage*
Streets	203,022	30.5%
Municipal Facilities	189,056	28.4%
Air Transportation	80,103	12.1%
Parks	93,841	14.1%
Drainage	61,429	9.2%
Information Technology	15,978	2.4%
Libraries	9,643	1.5%
Fire Protection	9,282	1.4%
Law Enforcement	2,222	0.3%
Total FY 2015 Program	**$664,576**	**100%**

Figure 10
FY 2015 Capital Budget by Program Category

($ In Thousands)



OPERATING & MAINTENANCE IMPACT

The Operating and Maintenance of Capital Projects is reviewed and evaluated as part of the Five-Year Financial Forecast in April. Operating and Maintenance costs for projects scheduled to be completed in the upcoming fiscal year are included in the operating budget. The following section summarizes, by function and program, the fiscal impact that projects scheduled to be completed in FY 2015 will have on the City's operating and maintenance budget.

For FY 2015, $2,750,011 has been budgeted for operating and maintenance costs associated with capital projects included in the FY 2015 Adopted Capital Budget. Planned capital projects often require additional operating and maintenance funds upon completion. Depending on the project, operating and maintenance costs are budgeted in the corresponding operating fund for the purpose of providing operating and/or maintenance services.

Below is the cost included in the 2015 budget to address operating needs of capital projects to be completed during FY 2015.

- LIBRARIES

In FY 2015, $303,169 has been budgeted in the General Fund to address the operation and general maintenance of the new 10,000 square foot District 9 Branch Library.

- MUNICIPAL FACILITIES

In FY 2015, $487,392 has been budgeted in the General Fund to address the operation and general maintenance of the new 15,652 square foot District 5 Senior Center.

In FY 2015, $57,825 has been budgeted in the General Fund to address the operation and general maintenance of the new Northeast Comprehensive Senior Center, a 2012 bond project located in Council District 10.

- PARKS

In FY 2015, $1,773,645 has been budgeted in the General Fund to address maintenance needs at various Parks and Recreation facilities citywide.

The FY 2015 Adopted Budget includes $286,768 as a mandate for maintenance of new greenways and multi-use trails developed through the Sales Tax Venue.

The FY 2015 Adopted Budget also includes $689,598 in resources for the personnel, related equipment and supplies for the maintenance of new facilities and park components.


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Capital Projects Spending Plan Table

The following schedule reflects the projected spending plan for projects approved within the Six-Year FY 2015 to FY 2020 Capital Program

FY 2015 CAPITAL IMPROVEMENTS PROGRAM

CAPITAL IMPROVEMENTS PROGRAM BY FUNCTION, PROGRAM AND PROJECT WITH PROJECTED REVENUE SOURCE(S), SCOPE AND COUNCIL DISTRICT LOCATION(S) For FY 2015 Through FY 2020 (Dollars In Thousands)

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
GENERAL GOVERNMENT							
INFORMATION TECHNOLOGY							
ENTERPRISE LAND MANAGEMENT SYSTEM							
DEVELOPMENT SERVICES FUND	5,538	0	0	0	0	0	5,538
UNISSUED CERTIFICATES OF OBLIGATION	3,000	0	0	0	0	0	3,000
Total	**8,538**	**0**	**0**	**0**	**0**	**0**	**8,538**
Council District(s) CW	Project (09-00065) - This project provides for the modernization of permitting and code enforcement software systems. The new systems will help citizens apply for permits, check the status of a violation, and offer historical information for a particular property.						
IT INFRASTRUCTURE/SERVERS REPLACEMENT							
UNISSUED CERTIFICATES OF OBLIGATION	1,500	0	0	0	0	0	1,500
Total	**1,500**	**0**	**0**	**0**	**0**	**0**	**1,500**
Council District(s) CW	Project (09-00058) - This project replaces existing technology infrastructure.						
RADIO AND SYSTEM REPLACEMENT							
UNISSUED CERTIFICATES OF OBLIGATION	5,940	13,022	12,515	12,515	0	0	43,992
Total	**5,940**	**13,022**	**12,515**	**12,515**	**0**	**0**	**43,992**
Council District(s) CW	Project (09-00051) - This project replaces the existing radio system.						
TOTAL INFORMATION TECHNOLOGY	**15,978**	**13,022**	**12,515**	**12,515**	**0**	**0**	**54,030**

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
GENERAL GOVERNMENT							
MUNICIPAL FACILITIES							
ADA ALAMODOME BLDG IMPROVEMENTS							
ALAMODOME IMPROVEMENT AND CONTINGENCY FUND	250	0	0	0	0	0	250
CSEF STATE REIMBURSEMENT FUND	920	0	0	0	0	0	920
Total	**1,170**	**0**	**0**	**0**	**0**	**0**	**1,170**

Council District(s)

2

Project (45-00028) - Scope of work includes installation of new security cameras, new stanchions and drapes, renovation of lower level restrooms, floor tile replacements in several areas of the facility, repairs to existing seating and purchase of new chairs. Work also includes removal and replacement of specific areas of failed asphalt, complete seal-coat and restriping of parking stalls.

ALAMODOME SEATING AND CONCRETE FLOOR IMPROVEMENTS							
CSEF STATE REIMBURSEMENT FUND	1,354	0	0	0	0	0	1,354
Total	**1,354**	**0**	**0**	**0**	**0**	**0**	**1,354**

Council District(s)

2

Project (45-00027) - Scope of work includes installation of concrete seating resurfacing at plaza level, concrete polishing at club level, existing seating repairs and purchase of new chairs.

BULKY WASTE DROP OFF CENTER # 4							
SOLID WASTE CONTINGENCY FUND	1,100	0	0	0	0	0	1,100
Total	**1,100**	**0**	**0**	**0**	**0**	**0**	**1,100**

Council District(s)

10

Project (55-00026) - This facility will provide residents with a convenient method to dispose of bulky waste free of charge.

BULKY WASTE DROP OFF CENTER #3							
SOLID WASTE CONTINGENCY FUND	1,100	0	0	0	0	0	1,100
Total	**1,100**	**0**	**0**	**0**	**0**	**0**	**1,100**

Council District(s)

10

Project (55-00025) - This facility will provide residents with a convenient method to dispose of bulky waste free of charge.

CASA DE MEXICO AND ALAMEDA THEATER COMPLEX							
2006 CERTIFICATES OF OBLIGATION	95	0	0	0	0	0	95
Total	**95**	**0**	**0**	**0**	**0**	**0**	**95**

Council District(s)

CW

Project (40-00166) - This project will fund the restoration of the Alameda Theater and capital improvements to the Casa de Mexico Building.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
GENERAL GOVERNMENT							
MUNICIPAL FACILITIES							
CITY-WIDE FACILITY NEEDS							
UNISSUED CERTIFICATES OF OBLIGATION	6,500	0	0	0	0	0	6,500
Total	**6,500**	**0**	**0**	**0**	**0**	**0**	**6,500**

Council District(s)

CW

Project (35-00001) - This project will address city-wide deferred maintenance facility needs.

CONVENTION CENTER EXPANSION							
2014B TAX NOTES	4,000	0	0	0	0	0	4,000
HOTEL OCCUPANCY TAX REVENUE BOND	149,300	62,960	2,000	0	0	0	214,260
Total	**153,300**	**62,960**	**2,000**	**0**	**0**	**0**	**218,260**

Council District(s)

1

Project (42-00038) - This project will provide for the programming, design, and construction of the expanded convention center space to the east as well as the demolition of the west portion.

EASTSIDE EDUCATION & WORKFORCE DEV. CTR.							
2010 ISSUED CERTIFICATES OF OBLIGATION	275	0	0	0	0	0	275
Total	**275**	**0**	**0**	**0**	**0**	**0**	**275**

Council District(s)

2

Project (40-00214) - This project will provide funding for the Eastside Education & Workforce Development Center.

EXPANSION ANIMAL CARE FACILITY @ HWY 151							
2012 CERTIFICATES OF OBLIGATION	200	0	0	0	0	0	200
Total	**200**	**0**	**0**	**0**	**0**	**0**	**200**

Council District(s)

CW

Project (40-00266) - This project will design and construct additional kennel space at the Animal Care Facility located at HWY 151.

FY 2015 RESERVE FOR FUTURE CAPITAL PROJECTS							
UNISSUED CERTIFICATES OF OBLIGATION	69	0	0	0	0	0	69
Total	**69**	**0**	**0**	**0**	**0**	**0**	**69**

Council District(s)

CW

Project (40-00445) - This project will provide funding for capital projects identified throughout the fiscal year.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
GENERAL GOVERNMENT							
MUNICIPAL FACILITIES							
INTERNATIONAL CENTER SPACE BUILD-OUT							
INTERNATIONAL CENTER CONTINGENCY FUND	500	0	0	0	0	0	500
Total	**500**	**0**	**0**	**0**	**0**	**0**	**500**

Council District(s)

1

Project (40-00268) - This project will design and renovate space for new tenants at the International Center Building and make capital improvements to building components.

LESLIE ROAD SERVICE CENTER							
SELF SUPPORTING CERTIFICATES OF OBLIGATION	0	20,000	14,550	0	0	0	34,550
Total	**0**	**20,000**	**14,550**	**0**	**0**	**0**	**34,550**

Council District(s)

CW

Project (40-00434) - This project will design and construct a new facility needed to replace the Culebra Road service center.

MUNICIPAL RECORDS FACILITY WAREHOUSE ROOF REPLACEMENT							
UNISSUED CERTIFICATES OF OBLIGATION	340	0	0	0	0	0	340
Total	**340**	**0**	**0**	**0**	**0**	**0**	**340**

Council District(s)

CW

Project (40-00466) - This project will provide for the roof replacement at the Municipal Records facility.

NEW PARKING GARAGE							
SELF SUPPORTING CERTIFICATES OF OBLIGATION	0	0	18,139	0	0	0	18,139
Total	**0**	**0**	**18,139**	**0**	**0**	**0**	**18,139**

Council District(s)

CW

Project (40-00208) - This project will construct a new parking garage to address demand for parking in the central business district.

PARKING FACILITY IMPROVEMENTS							
PARKING IMPROVEMENT AND CONTINGENCY FUND	600	315	1,005	890	150	0	2,960
Total	**600**	**315**	**1,005**	**890**	**150**	**0**	**2,960**

Council District(s)

1

Project (19-00014) - This project will provide parking facility improvements and deferred maintenance for existing garages and lots.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
GENERAL GOVERNMENT							
MUNICIPAL FACILITIES							
PARKING TRAILBLAZING SIGNAGE SYSTEM							
PARKING IMPROVEMENT AND CONTINGENCY FUND	760	0	0	0	0	0	760
Total	**760**	**0**	**0**	**0**	**0**	**0**	**760**

Council District(s)

1

Project (19-00013) - This project will develop and implement a Parking Trailblazing Signage System for the Central Business District, to include public and privately operated garages.

PLAZA DE ARMAS BUILDING IMPROVEMENTS							
2012 CERTIFICATES OF OBLIGATION	273	0	0	0	0	0	273
HOTEL OCCUPANCY TAX OPERATING FUND	494	0	0	0	0	0	494
PUBLIC EDUCATION GOVERNMENT FUND	400	0	0	0	0	0	400
Total	**1,167**	**0**	**0**	**0**	**0**	**0**	**1,167**

Council District(s)

CW

Project (40-00226) - This project provides for the stabilization, restoration, and refurbishment of the Plaza de Armas Building and will include a new Public and Government Access Studios, offices for the Public Information Office and Department for Creative & Cultural Development, a multi- purpose room and lobby, and retail lease space to be used as a restaurant / wellness cafe.

PLAZA DE ARMAS STUDIO EQUIPMENT							
PUBLIC EDUCATION GOVERNMENT FUND	3,702	0	0	0	0	0	3,702
Total	**3,702**	**0**	**0**	**0**	**0**	**0**	**3,702**

Council District(s)

CW

Project (12-00004) - The PEG Production Facility is a 23,000 square feet and part of a larger Plaza De Armas Facility Improvements City project. The Facility is a state-of-the-art digital production center that includes two television studios, two green rooms, two AV control rooms, two audio rooms, a master control room, training room, equipment check-in room, edit bays, conference video screening room, sound booth and prop room. There are also offices for Government and Public Access support employees in the Department of Communications and Public Affairs.

RENOVATION OF CITY OWNED GOLF COURSES							
UNISSUED CERTIFICATES OF OBLIGATION	4,000	0	0	0	0	0	4,000
Total	**4,000**	**0**	**0**	**0**	**0**	**0**	**4,000**

Council District(s)

CW

Project (26-00627) - This project provides funding for improvements across the City's seven golf courses.

SAN ANTONIO MUSEUM OF ART							
2012 GO LIBRARY IMPROVEMENT BOND	846	0	0	0	0	0	846
Total	**846**	**0**	**0**	**0**	**0**	**0**	**846**

Council District(s)

1 CW

Project (40-00412) - This project will leverage funding for the relocation of the San Antonio Museum of Art's central physical plant. Funds are for land acquisition.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
GENERAL GOVERNMENT							
MUNICIPAL FACILITIES							
STRAY ANIMAL KENNELS							
2012 GO PUBLIC SAFETY IMPROVEMENT BOND	1,240	0	0	0	0	0	1,240
Total	**1,240**	**0**	**0**	**0**	**0**	**0**	**1,240**
Council District(s) CW	Project (40-00417) - This project will provide for the construction of animal kennels to increase the capacity to house stray animals.						
UPGRADES TO HBG CONVENTION CENTER							
ALAMODOME IMPROVEMENT AND CONTINGENCY FUND	450	0	0	0	0	0	450
CSEF STATE REIMBURSEMENT FUND	472	0	0	0	0	0	472
Total	**922**	**0**	**0**	**0**	**0**	**0**	**922**
Council District(s) 1	Project (42-00043) - This project includes the renovation of the existing restrooms in Exhibit Halls C and D, replacing the window shades material in Bridge Hall and rooms 209 and 211, and replacement of carpet in the theater lobby corridors and the Lonesome Dove room.						
WESTSIDE EDUCATION & TRAINING CENTER							
UNISSUED CERTIFICATES OF OBLIGATION	500	0	0	0	0	0	500
Total	**500**	**0**	**0**	**0**	**0**	**0**	**500**
Council District(s)	Project (19-00017) - Provide funding for the development of the Westside Education & Training Center.						
WITTE MUSEUM							
2012 GO LIBRARY IMPROVEMENT BOND	1,191	1,195	745	0	0	0	3,131
STATE EVENT TRUST FUND	6,000	0	0	0	0	0	6,000
UNISSUED CERTIFICATES OF OBLIGATION	2,000	2,000	0	0	0	0	4,000
Total	**9,191**	**3,195**	**745**	**0**	**0**	**0**	**13,131**
Council District(s) CW	Project (40-00413) - This project will leverage funding for major renovations and improvements to the Witte Museum complex.						
WOLFF STADIUM PARKING LOT IMPROVEMENTS							
WOLFF STADIUM RENEWAL AND IMPROVEMENT FUND	124	0	0	0	0	0	124
Total	**124**	**0**	**0**	**0**	**0**	**0**	**124**
Council District(s) 6	Project (45-00029) - This project will repair, seal coat and restripe areas within the existing parking lot.						
TOTAL MUNICIPAL FACILITIES	**189,056**	**86,470**	**36,439**	**890**	**150**	**0**	**313,005**
TOTAL GENERAL GOVERNMENT	**205,034**	**99,492**	**48,954**	**13,405**	**150**	**0**	**367,035**

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
PUBLIC HEALTH & SAFETY							
DRAINAGE							
BARBARA DRIVE AREA DRAINAGE							
STORM WATER REGIONAL FACILITIES FUND	704	845	843	558	0	0	2,950
Total	**704**	**845**	**843**	**558**	**0**	**0**	**2,950**

Council District(s)

CW

Project (23-01398) - This project will assist Bexar County Flood Control with funding of the Barbara Drive project. Design, construction, and real estate acquisition funding assistance will be considered.

BELFAST & JANDA SUSAN AREA DRAINAGE							
2012 GO DRAINAGE IMPROVEMENT BOND	1,441	377	0	0	0	0	1,818
Total	**1,441**	**377**	**0**	**0**	**0**	**0**	**1,818**

Council District(s)

1

Project (40-00324) - This project will provide for the construction of a channel and underground storm drain system with street reconstruction to include curbs, sidewalks and driveway approaches as needed, including acquisition of necessary right of way.

BELFORD AREA DRAINAGE							
2012 GO DRAINAGE IMPROVEMENT BOND	2,232	5,246	0	0	0	0	7,478
Total	**2,232**	**5,246**	**0**	**0**	**0**	**0**	**7,478**

Council District(s)

3

Project (40-00423) - This project will provide for drainage improvements in the Belford area. A study will be used to identify which projects will be selected.

BLAKELY AREA DRAINAGE IMPROVEMENT							
2005 STORM WATER REVENUE BOND	235	0	0	0	0	0	235
Total	**235**	**0**	**0**	**0**	**0**	**0**	**235**

Council District(s)

9

Project (23-01432) - This project will provide for drainage improvements in the Bluffknoll area.

BRIARCREST DRIVE CULVERT ADDITION							
STORM WATER OPERATING FUND	150	93	0	0	0	0	243
Total	**150**	**93**	**0**	**0**	**0**	**0**	**243**

Council District(s)

10

Project (23-01223) - This project provides for the addition of a storm drain box culvert under Briarcrest Drive (between Jung and Class) and grading of channel to convey runoff to Stahl Road Tributary.

CULEBRA 58F, PHASE II B (LAVEN TO UPSTREAM OF CULEBRA)							
2007 GO DRAINAGE IMPROVEMENT BOND	1,236	0	0	0	0	0	1,236
Total	**1,236**	**0**	**0**	**0**	**0**	**0**	**1,236**

Council District(s)

7

Project (40-00050) - This project will reconstruct Zarzamora Creek to 100-year flood capacity. This project will be from Laven to 1,600 feet upstream of Culebra and includes upgrading the Culebra Road crossing.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
PUBLIC HEALTH & SAFETY							
DRAINAGE							
DALLAS AND ATLANTA DRAINAGE SYSTEM REPLACEMENT-PH I							
2005 STORM WATER REVENUE BOND	1,100	0	0	0	0	0	1,100
Total	**1,100**	**0**	**0**	**0**	**0**	**0**	**1,100**
Council District(s) 1	Project (23-01434) - This project will provide for drainage improvements along the Dallas and Atlanta Drainage System.						
ELMENDORF LAKE AREA DRAINAGE							
2012 GO DRAINAGE IMPROVEMENT BOND	725	421	0	0	0	0	1,146
Total	**725**	**421**	**0**	**0**	**0**	**0**	**1,146**
Council District(s) 5	Project (40-00325) - This project will reduce erosion and improve water quality in the Elmendorf lake area. This will be a City contribution to a cooperative project with Bexar County and the San Antonio River Authority.						
ELMENDORF LAKE IMPROVEMENTS							
STORM WATER REGIONAL FACILITIES FUND	748	432	0	0	0	0	1,180
Total	**748**	**432**	**0**	**0**	**0**	**0**	**1,180**
Council District(s) 5	Project (23-01301) - This project provides the design and construction of water quality improvement measures around the lake. These measures would include bio-swales, grass filter strips, possible rain gardens, trash collection systems, and other filtration mechanisms. This project will be coordinated with Bexar County and the San Antonio River Authority.						
FALLWORTH DRAINAGE IMPROVEMENT							
2005 STORM WATER REVENUE BOND	179	0	0	0	0	0	179
Total	**179**	**0**	**0**	**0**	**0**	**0**	**179**
Council District(s) 7	Project (23-01435) - This project will improve drainage by reconstructing a cul-de-sac area, and upgrading a grate inlet storm line and driveways.						
FAY AVE RECONSTRUCTION							
2003 STORM WATER REVENUE BOND	520	0	0	0	0	0	520
Total	**520**	**0**	**0**	**0**	**0**	**0**	**520**
Council District(s) 5	Project (23-01436) - This project will improve drainage by installing an underground storm sewer and reconstructing roadways.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
PUBLIC HEALTH & SAFETY							
DRAINAGE							
GOLIAD RD (SE MILITARY DR. TO LOOP 410)							
2012 GO DRAINAGE IMPROVEMENT BOND	7,390	337	0	0	0	0	7,727
Total	**7,390**	**337**	**0**	**0**	**0**	**0**	**7,727**
Council District(s) 3	Project (40-00424) - This project will construct drainage improvements along Goliad and reconstruct the roadway with curbs, sidewalks and driveway approaches as needed, including acquisition of necessary right of way.						
GOLIAD ROAD DRAINAGE (MILITARY TO LP410)							
2007 GO DRAINAGE IMPROVEMENT BOND-A	79	0	0	0	0	0	79
Total	**79**	**0**	**0**	**0**	**0**	**0**	**79**
Council District(s) 3	Project (40-00244) - This project will reconstruct and widen Goliad Road from SE Military to Loop 410 to three lanes with bike lanes, including curbs, sidewalks, driveway approaches, retaining walls, traffic signal improvements and necessary drainage improvements. This project is for design only.						
HAUSMAN ROAD (LOOP 1604 TO IH 10)							
2012 GO DRAINAGE IMPROVEMENT BOND	6,224	2,633	0	0	0	0	8,857
Total	**6,224**	**2,633**	**0**	**0**	**0**	**0**	**8,857**
Council District(s) 8	Project (40-00425) - This project will provide drainage funding to widen and reconstruct Hausman. Drainage improvements will include an underground storm drain system, including acquisition of necessary right-of-way.						
INDIAN CREEK CHANNEL PHASE II							
2012 GO DRAINAGE IMPROVEMENT BOND	4,697	835	0	0	0	0	5,532
Total	**4,697**	**835**	**0**	**0**	**0**	**0**	**5,532**
Council District(s) 4	Project (40-00326) - This project will reconstruct portions of the Indian Creek Channel and upgrade the box culvert bridge at Ray Ellison to improve water conveyance.						
JOSEPHINE TOBIN OUTFALL IMPROVEMENT							
2003 STORM WATER REVENUE BOND	55	0	0	0	0	0	55
Total	**55**	**0**	**0**	**0**	**0**	**0**	**55**
Council District(s) 7	Project (23-01437) - This project will construct concrete barriers along the edge of Josephine Tobin Street at street grade to improve storm water flow to Woodlawn Lake and avoid flooding.						
LORENCE CREEK CHANNEL IMPROVEMENTS							
STORM WATER REGIONAL FACILITIES FUND	191	0	0	0	0	0	191
Total	**191**	**0**	**0**	**0**	**0**	**0**	**191**
Council District(s) 9	Project (23-01340) - This project is located along the Lorence Creek from Thousand Oaks to Jones Maltsberger. The project will remove 24 structures from the FEMA floodplain.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
PUBLIC HEALTH & SAFETY							
DRAINAGE							
LWC #14 SUGAR CREST DRIVE							
2005 STORM WATER REVENUE BOND	195	0	0	0	0	0	195
Total	**195**	**0**	**0**	**0**	**0**	**0**	**195**

Council District(s)

CW

Project (23-01392) - This project provides low water crossing improvements with possible advanced warning signals at Sugar Crest Drive between Parkstone & Happy Hollow. Associated street reconstruction including curbs, sidewalks and driveway approaches will be incorporated into the project.

MCCULLOUGH AVENUE AREA DRAINAGE							
2012 GO DRAINAGE IMPROVEMENT BOND	1,792	3,932	5,928	491	0	0	12,143
Total	**1,792**	**3,932**	**5,928**	**491**	**0**	**0**	**12,143**

Council District(s)

1

Project (40-00327) - This project will design and construct storm drain systems and reconstruct the affected roadways to reduce the storm water runoff to the lower level of IH 35.

MEADOW KNOLL DRAINAGE							
2005 STORM WATER REVENUE BOND	531	0	0	0	0	0	531
Total	**531**	**0**	**0**	**0**	**0**	**0**	**531**

Council District(s)

6

Project (23-01438) - This project will reconstruct channels, replace fences and improve a portion of Meadow Knoll Street including curbs, sidewalks and driveways.

MENGER CREEK DRAINAGE							
2012 GO DRAINAGE IMPROVEMENT BOND	735	5,035	151	0	0	0	5,921
Total	**735**	**5,035**	**151**	**0**	**0**	**0**	**5,921**

Council District(s)

2

Project (40-00328) - This project will construct channel improvements from North Walters to Rio Grande and improve the Rio Grande crossing and the railroad crossing.

MOUNTAIN VIEW ESTATES DRAINAGE IMPROVEMENT							
STORM WATER REGIONAL FACILITIES FUND	422	0	0	0	0	0	422
Total	**422**	**0**	**0**	**0**	**0**	**0**	**422**

Council District(s)

6

Project (23-01231) - This project provides for the construction of an open channel system and an outlet at the downstream end.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
PUBLIC HEALTH & SAFETY							
DRAINAGE							
MOUNTAIN VIEW ESTATES, PH III DRAINAGE							
2012 GO DRAINAGE IMPROVEMENT BOND	1,457	753	0	0	0	0	2,210
2012 GO DRAINAGE IMPROVEMENT BOND-A	600	0	0	0	0	0	600
Total	**2,057**	**753**	**0**	**0**	**0**	**0**	**2,810**
Council District(s) 6	Project (40-00329) - This project installs a drainage system that ties into an existing box culvert system on Rogers and outfalls into a tributary of Culebra Creek to resolve flooding issues in the Mountain View Estates area. This project will complement Phase I and II presently under design. This project may include acquisition of necessary right of way.						
MUD CREEK TRIBUTARY A DRAINAGE							
2012 GO DRAINAGE IMPROVEMENT BOND	1,510	0	0	0	0	0	1,510
Total	**1,510**	**0**	**0**	**0**	**0**	**0**	**1,510**
Council District(s) 10	Project (40-00330) - This project improves the existing channel and drainage to remove properties from the floodplain. This project may include acquisition of necessary right of way.						
OLD CORPUS CHRISTI CULVERT IMPROVEMENTS							
2005 STORM WATER REVENUE BOND	192	0	0	0	0	0	192
Total	**192**	**0**	**0**	**0**	**0**	**0**	**192**
Council District(s) CW	Project (23-01393) - This project will mitigate drainage and erosion problems that have occurred at the culvert crossing on Old Corpus Christi Road located just south of Military Dr.						
OLMOS CREEK ECOSYSTEM RESTORATION							
STORM WATER REGIONAL FACILITIES FUND	500	0	0	0	0	0	500
Total	**500**	**0**	**0**	**0**	**0**	**0**	**500**
Council District(s) 1	Project (23-01440) - This project will provide funding for the Olmos Creek Restoration Plan developed by the U.S. Army Corps of Engineers.						
PUBLIC ART - DRAINAGE							
2012 GO DRAINAGE IMPROVEMENT BOND	489	269	270	234	0	0	1,262
Total	**489**	**269**	**270**	**234**	**0**	**0**	**1,262**
Council District(s) CW	Project (40-00334) - This project allocates funding for the construction, acquisition and installation of public art and design enhancements as related to the drainage projects.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
PUBLIC HEALTH & SAFETY							
DRAINAGE							
QUAIL CREEK TRIBUTARY DRAINAGE							
2012 GO DRAINAGE IMPROVEMENT BOND	1,126	2,414	751	0	0	0	4,291
Total	**1,126**	**2,414**	**751**	**0**	**0**	**0**	**4,291**

Council District(s)

10

Project (40-00331) - This project will improve the drainage in Quail Creek in the vicinity of Loop 410 and northward with channel and bridge improvements. This project may include acquisition of necessary right of way.

REDLAND RD NORTH DRAINAGE (LOOP 1604 TO RIDGEWOOD PARKWAY)							
2012 GO DRAINAGE IMPROVEMENT BOND	1,545	4,856	3,402	0	0	0	9,803
Total	**1,545**	**4,856**	**3,402**	**0**	**0**	**0**	**9,803**

Council District(s)

10

Project (40-00426) - This project provides funding to reconstruct and widen Redland to five lanes with bike lanes, curbs, sidewalks, driveway approaches, traffic-signal improvements and drainage improvements as needed. This project may include acquisition of necessary right of way.

RIDGE MEADOWS DRAINAGE							
2005 STORM WATER REVENUE BOND	355	0	0	0	0	0	355
Total	**355**	**0**	**0**	**0**	**0**	**0**	**355**

Council District(s)

10

Project (23-01235) - This project provides for the installation of an underground system on Ridge Meadows that outfalls to an existing channel. In addition, this project includes street reconstruction.

SALADO CREEK TRIB B RESTORATION							
STORM WATER REGIONAL FACILITIES FUND	50	988	1,256	0	0	0	2,294
Total	**50**	**988**	**1,256**	**0**	**0**	**0**	**2,294**

Council District(s)

CW

Project (23-01394) - This project will replace the existing channel with a new concrete lined channel and widen a section of the channel to help contain the 1% annual chance floodplain.

SAPPHIRE & FLORA MAE (BILLY TO ALFRED DR)							
2012 GO DRAINAGE IMPROVEMENT BOND	2,153	2,262	0	0	0	0	4,415
Total	**2,153**	**2,262**	**0**	**0**	**0**	**0**	**4,415**

Council District(s)

2

Project (40-00332) - This project improves area drainage by installing a storm sewer system and the reconstruction of multiple roadways in the neighborhood with curbs, sidewalks and driveway approaches as needed.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
PUBLIC HEALTH & SAFETY							
DRAINAGE							
SEELING CHANNEL IMPROVEMENTS PHASE I							
STORM WATER REGIONAL FACILITIES FUND	234	0	0	0	0	0	234
Total	**234**	**0**	**0**	**0**	**0**	**0**	**234**

Council District(s)

7

Project (40-00213) - This project will provide improvements to Seeling Channel from Woodlawn Lake to Wilson to reduce flooding along Seeling Channel. This project is working in conjunction with the Woodlawn Lake Park Project. The improvements include converting the existing South Josephine Tobin Drive Bridge, upstream of Woodlawn Lake, into a pedestrian only bridge and constructing a new vehicular bridge 200 feet west of the existing bridge and to include channel improvements. The project also entails incidental roadway construction along Mistletoe and Woodlawn Ave.

SEELING CHANNEL PHASE II DRAINAGE							
2012 GO DRAINAGE IMPROVEMENT BOND	4,833	10,620	4,393	0	0	0	19,846
Total	**4,833**	**10,620**	**4,393**	**0**	**0**	**0**	**19,846**

Council District(s)

7

Project (40-00427) - This project will reconstruct the Seeling Channel to west of St. Cloud and construct a detention pond to improve drainage and minimize flooding. This is a continuation of the Phase I project.

STOREYWOOD ALLEY DRAINAGE							
2005 STORM WATER REVENUE BOND	41	0	0	0	0	0	41
Total	**41**	**0**	**0**	**0**	**0**	**0**	**41**

Council District(s)

1

Project (23-01447) - This project will install an underground pipe to drain water from the flood-prone alley between Storeywood and Basswood streets.

SUNSET HAVEN DR. INTERCEPTOR DRAINAGE EASEMENT							
2003 STORM WATER REVENUE BOND	84	0	0	0	0	0	84
Total	**84**	**0**	**0**	**0**	**0**	**0**	**84**

Council District(s)

8

Project (23-01439) - This project will line the existing drainage easement with concrete to redirect runoff affecting residential properties.

TWIN FALLS CLIFF STABILIZATION							
STORM WATER REGIONAL FACILITIES FUND	2,566	106	0	0	0	0	2,672
Total	**2,566**	**106**	**0**	**0**	**0**	**0**	**2,672**

Council District(s)

CW

Project (23-01396) - This project will provide temporary stabilization from erosion of a cliff along Leon Creek. This project will include a preliminary engineering report, design, construction and stabilization of the cliffside.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
PUBLIC HEALTH & SAFETY							
DRAINAGE							
UPPER LEON CREEK							
2007 GO DRAINAGE IMPROVEMENT BOND	600	2,200	0	0	0	0	2,800
STORM WATER REGIONAL FACILITIES FUND	2,100	0	0	0	0	0	2,100
Total	**2,700**	**2,200**	**0**	**0**	**0**	**0**	**4,900**
Council District(s) 8	Project (23-03730) - This project will acquire properties necessary for the construction of regional detention facilities.						
UPPER WOODLAWN DRAINAGE							
2012 GO DRAINAGE IMPROVEMENT BOND	1,734	0	0	0	0	0	1,734
STORM WATER REGIONAL FACILITIES FUND	1,300	0	0	0	0	0	1,300
Total	**3,034**	**0**	**0**	**0**	**0**	**0**	**3,034**
Council District(s) 7	Project (40-00428) - This project constructs drainage improvements in the Upper Woodlawn Lake area, to include downstream channel modifications at E. Sunshine Drive and approximately 100-ft of storm drain south of Rosemont.						
VILLARET DRAINAGE (HWY 16 TO JENNIFER)							
2007 GO DRAINAGE IMPROVEMENT BOND-A	140	0	0	0	0	0	140
Total	**140**	**0**	**0**	**0**	**0**	**0**	**140**
Council District(s) 4	Project (40-00249) - This project is a City contribution toward storm drainage improvements on Villaret Rd. from S.H. 16 to Jennifer Road based on current development by Palo Alto College.						
W. MILITARY CHANNEL RESTORATION							
2005 STORM WATER REVENUE BOND	165	0	0	0	0	0	165
Total	**165**	**0**	**0**	**0**	**0**	**0**	**165**
Council District(s) 6	Project (23-01446) - This project mitigates severe erosion to the channel along West Military by filling and compacting eroded soil of the existing channel.						
WEST AVENUE LOW WATER CROSSING							
2012 GO DRAINAGE IMPROVEMENT BOND	2,103	3,363	0	0	0	0	5,466
Total	**2,103**	**3,363**	**0**	**0**	**0**	**0**	**5,466**
Council District(s) 9	Project (40-00333) - This project eliminates the low water crossing northeast of Nakoma and reconstructs the roadway as needed. This project may include acquisition of necessary right of way.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
PUBLIC HEALTH & SAFETY							
DRAINAGE							
WESTOVER VALLEY DETENTION POND							
STORM WATER REGIONAL FACILITIES FUND	547	0	0	0	0	0	547
Total	**547**	**0**	**0**	**0**	**0**	**0**	**547**
Council District(s) 6	Project (23-01194) - This project installs an earthen detention pond with concrete outfall structures that will supplement the "emergency channelization" downstream of Impala Summit. This project may include acquisition of necessary right of way.						
WESTOVER VALLEY RELIEF CHANNEL							
STORM WATER REGIONAL FACILITIES FUND	300	174	0	0	0	0	474
Total	**300**	**174**	**0**	**0**	**0**	**0**	**474**
Council District(s) CW	Project (23-01390) - The purpose of this design only project is to alleviate the risk of flooding to the Westover Valley Subdivision. The regrading and concrete-lining of the existing channel to Culebra Creek will capture runoff from upstream properties and convey it through a dedicated drainage easement.						
WESTWOOD VILLAGE, PHASE II							
2012 GO DRAINAGE IMPROVEMENT BOND	3,115	0	0	0	0	0	3,115
Total	**3,115**	**0**	**0**	**0**	**0**	**0**	**3,115**
Council District(s) 6	Project (40-00429) - This project will construct a detention basin west of Pinn adjacent to Westwood Village Creek to improve drainage. This project is a continuation of the Phase I project. This project may include acquisition of necessary right of way.						
TOTAL DRAINAGE	**61,429**	**48,192**	**16,993**	**1,283**	**0**	**0**	**127,897**
PUBLIC HEALTH & SAFETY							
FIRE PROTECTION							
FIRE STATION 18 REPLACEMENT							
2012 GO PUBLIC SAFETY IMPROVEMENT BOND	1,146	3,864	201	0	0	0	5,211
Total	**1,146**	**3,864**	**201**	**0**	**0**	**0**	**5,211**
Council District(s) 2	Project (40-00415) - This project provides construction of a new Fire Station 18 to replace the original Fire Station 18, built in 1957. This project includes land acquisition.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
PUBLIC HEALTH & SAFETY							
FIRE PROTECTION							
FIRE STATION 2 REPLACEMENT							
2011 CERTIFICATES OF OBLIGATION	2,300	0	0	0	0	0	2,300
UNISSUED CERTIFICATES OF OBLIGATION	1,400	0	0	0	0	0	1,400
Total	**3,700**	**0**	**0**	**0**	**0**	**0**	**3,700**

Council District(s)

4

Project (20-00011) - This project will provide funding for land acquisition, design and construction of a replacement facility for Fire Station 2. The Fire Department Renovation Master Plan of 2003 determined that this station needed major space additions, renovations, remodeling and repairs, and that it would be more cost effective to replace the station.

FIRE STATION 30 REPLACEMENT							
2012 GO PUBLIC SAFETY IMPROVEMENT BOND	1,057	3,738	198	0	0	0	4,993
Total	**1,057**	**3,738**	**198**	**0**	**0**	**0**	**4,993**

Council District(s)

2

Project (40-00416) - This project provides funding for the construction of a new Fire Station 30 to replace the original Fire Station 30, built in 1967. This project includes land acquisition.

FIRE STATION 32 REPLACEMENT							
2010 ISSUED CERTIFICATES OF OBLIGATION	150	0	0	0	0	0	150
2011 CERTIFICATES OF OBLIGATION	1,365	0	0	0	0	0	1,365
2013 ISSUED CERTIFICATES OF OBLIGATION	200	0	0	0	0	0	200
2013 TAX NOTES	73	0	0	0	0	0	73
UNISSUED CERTIFICATES OF OBLIGATION	1,100	0	0	0	0	0	1,100
Total	**2,888**	**0**	**0**	**0**	**0**	**0**	**2,888**

Council District(s)

8

Project (20-00015) - This project will provide for land acquisition and design of a replacement facility for Fire Station 32. The Fire Department Renovation Master Plan of 2003 determined that this station needed major space additions, renovations, remodeling and repairs, and that it would be more cost effective to replace the station.

FY 2014 RESERVE FOR FIRE ENGINE COMPANY							
UNISSUED CERTIFICATES OF OBLIGATION	390	0	0	0	0	0	390
Total	**390**	**0**	**0**	**0**	**0**	**0**	**390**

Council District(s)

CW

Project (40-00451) - This project funds the purchase of one fire engine vehicle and associated equipment.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
PUBLIC HEALTH & SAFETY							
FIRE PROTECTION							
PUBLIC ART - PUBLIC SAFETY FACILITIES							
2012 GO PUBLIC SAFETY IMPROVEMENT BOND	101	41	0	0	0	0	142
Total	**101**	**41**	**0**	**0**	**0**	**0**	**142**
Council District(s) CW	Project (40-00418) - This project allocates funding for the construction, acquisition and installation of public art and design enhancements.						
TOTAL FIRE PROTECTION	**9,282**	**7,643**	**399**	**0**	**0**	**0**	**17,324**
PUBLIC HEALTH & SAFETY							
LAW ENFORCEMENT							
POLICE HELICOPTER HANGAR							
2011 CERTIFICATES OF OBLIGATION	1,600	0	0	0	0	0	1,600
Total	**1,600**	**0**	**0**	**0**	**0**	**0**	**1,600**
Council District(s) CW	Project (40-00439) - This project will provide for renovations to a 12,600 square foot building at Stinson Field and construct a contiguous helipad for the San Antonio Police Department Helicopter Detail. The renovated building will provide 9,800 square feet of hanger space and 2,800 square feet of administrative space.						
PROPERTY ROOM HVAC UPGRADE							
GENERAL FUND	622	0	0	0	0	0	622
Total	**622**	**0**	**0**	**0**	**0**	**0**	**622**
Council District(s) CW	Project (40-00436) - This project will provide for HVAC upgrades at the Police Property Room facility.						
TOTAL LAW ENFORCEMENT	**2,222**	**0**	**0**	**0**	**0**	**0**	**2,222**
TOTAL PUBLIC HEALTH & SAFETY	**72,933**	**55,835**	**17,392**	**1,283**	**0**	**0**	**147,443**
RECREATION & CULTURE							
LIBRARIES							
BLUE STAR ARTS COMPLEX							
2012 GO LIBRARY IMPROVEMENT BOND	118	132	0	0	0	0	250
Total	**118**	**132**	**0**	**0**	**0**	**0**	**250**
Council District(s) 1	Project (40-00403) - This project will leverage funding toward the Blue Star Arts Complex capital expansion master plan. This project may include land acquisition.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
RECREATION & CULTURE							
LIBRARIES							
CARVER CULTURAL CENTER							
2012 GO LIBRARY IMPROVEMENT BOND	51	0	0	0	0	0	51
Total	**51**	**0**	**0**	**0**	**0**	**0**	**51**

Council District(s)

2

Project (40-00404) - This project provides improvements including a parking lot expansion.

CARVER-HVAC UPGRADES							
CARVER COMMUNITY CULTURAL CENTER FUND	75	0	0	0	0	0	75
Total	**75**	**0**	**0**	**0**	**0**	**0**	**75**

Council District(s)

2

Project (42-00042) - This project will provide funding to upgrade the HVAC system at the Carver Cultural Center.

CENTRAL LIBRARY							
2012 GO LIBRARY IMPROVEMENT BOND	2,557	0	0	0	0	0	2,557
Total	**2,557**	**0**	**0**	**0**	**0**	**0**	**2,557**

Council District(s)

1 CW

Project (40-00405) - This project will provide renovations, repairs, public service upgrades and space reconfiguration to the Central Library facility.

CHILDREN'S MUSEUM							
2012 GO LIBRARY IMPROVEMENT BOND	633	0	0	0	0	0	633
Total	**633**	**0**	**0**	**0**	**0**	**0**	**633**

Council District(s)

CW

Project (40-00406) - This project will leverage funding for the Children's Museum relocation and expansion to increase its accessibility to San Antonio families and provide additional education programming to young children. This project may include land acquisition.

DISTRICT 2 NEW BRANCH LIBRARY							
2012 GO LIBRARY IMPROVEMENT BOND	2,072	2,542	116	0	0	0	4,730
Total	**2,072**	**2,542**	**116**	**0**	**0**	**0**	**4,730**

Council District(s)

2

Project (40-00407) - This project will provide design and construction of a branch library in Council District 2. Funding for land acquisition is not needed as there is a commitment for the donation of land.

DISTRICT 6 NEW LIBRARY SITE							
2012 GO LIBRARY IMPROVEMENT BOND	1,388	0	0	0	0	0	1,388
Total	**1,388**	**0**	**0**	**0**	**0**	**0**	**1,388**

Council District(s)

6

Project (40-00408) - This project funds the development of a branch library site in Council District 6. This project may include land acquisition.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
RECREATION & CULTURE							
LIBRARIES							
DISTRICT 9 NEW BRANCH LIBRARY							
2012 GO LIBRARY IMPROVEMENT BOND	1,570	163	0	0	0	0	1,733
Total	**1,570**	**163**	**0**	**0**	**0**	**0**	**1,733**
Council District(s) 9	Project (40-00409) - This project funds the development of a branch library in Council District 9. This project also includes acquisition of the land.						
GREAT NORTHWEST LIBRARY ROOF REPLACEMENT							
UNISSUED CERTIFICATES OF OBLIGATION	250	0	0	0	0	0	250
Total	**250**	**0**	**0**	**0**	**0**	**0**	**250**
Council District(s) 6	Project (40-00465) - This project will provide for the roof replacement at the Great Northwest Library.						
GUADALUPE CULTURAL ARTS CENTER							
2012 GO LIBRARY IMPROVEMENT BOND	718	101	0	0	0	0	819
Total	**718**	**101**	**0**	**0**	**0**	**0**	**819**
Council District(s) 5	Project (40-00410) - This project leverages funding for the renovation of the pharmacy building.						
HANGAR 9 MUSEUM							
2012 GO LIBRARY IMPROVEMENT BOND	155	95	0	0	0	0	250
Total	**155**	**95**	**0**	**0**	**0**	**0**	**250**
Council District(s) 2 3	Project (40-00411) - This project leverages funding for the restoration of a historic hanger at Brooks City Base.						
PUBLIC ART-LIBRARY/MUSEUM & CULTURAL ART							
2012 GO LIBRARY IMPROVEMENT BOND	56	78	148	0	0	0	282
Total	**56**	**78**	**148**	**0**	**0**	**0**	**282**
Council District(s) CW	Project (40-00414) - This project provides improvements for Library, Museum and Cultural Arts facilities.						
TOTAL LIBRARIES	**9,643**	**3,111**	**264**	**0**	**0**	**0**	**13,018**

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
RECREATION & CULTURE							
PARKS							
36TH ST. PARK							
2012 GO PARKS IMPROVEMENT BOND	164	0	0	0	0	0	164
Total	**164**	**0**	**0**	**0**	**0**	**0**	**164**
Council District(s) 7	Project (40-00335) - This project provides initial development for a new park along 36th Street Corridor and may include land acquisition.						
ACME PARK							
2012 GO PARKS IMPROVEMENT BOND	61	241	0	0	0	0	302
Total	**61**	**241**	**0**	**0**	**0**	**0**	**302**
Council District(s) 6	Project (40-00336) - This project provides general park rehabilitation and improvements to include walking trail enhancements.						
ALAMO PLAZA PARK							
2012 GO PARKS IMPROVEMENT BOND	411	434	154	0	0	0	999
Total	**411**	**434**	**154**	**0**	**0**	**0**	**999**
Council District(s) CW	Project (40-00337) - This project provides general public plaza improvements.						
ALAZAN CREEK (WOODLAWN LAKE TO LOMBRANO)							
PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION PROJECT	452	0	0	0	0	0	452
Total	**452**	**0**	**0**	**0**	**0**	**0**	**452**
Council District(s) 1 7	Project (26-00598) - This project provides for this design and construction of hike & bike trails and associated improvements along Alazan Creek from Woodlawn Lake to Lombrano.						
APACHE CREEK (19TH ST. TO SAN JACINTO)							
PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION PROJECT	1,204	721	0	0	0	0	1,925
Total	**1,204**	**721**	**0**	**0**	**0**	**0**	**1,925**
Council District(s) 5	Project (26-00601) - This project will widen the concrete path, install signage, and re-surface the parking lot from 19th Street to San Jacinto.						
APACHE CREEK (COMMERCE ST. TO 24TH ST.)							
PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION PROJECT	382	100	0	0	0	0	482
Total	**382**	**100**	**0**	**0**	**0**	**0**	**482**
Council District(s) 5	Project (26-00599) - This project will design and construct hike & bike trails and associated improvements along Apache Creek from Commerce to 24th Street.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
RECREATION & CULTURE							
PARKS							
APACHE CREEK/SAN PEDRO CREEK SOUTH							
PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION PROJECT	2,000	610	0	0	0	0	2,610
Total	**2,000**	**610**	**0**	**0**	**0**	**0**	**2,610**

Council District(s)

1 3

Project (26-00602) - This project will design and construct hike & bike trails and associated improvements along Apache Creek/San Pedro Creek South from San Jacinto to San Antonio River Confluence.

BEACON HILL PARK							
2012 GO PARKS IMPROVEMENT BOND	282	0	0	0	0	0	282
Total	**282**	**0**	**0**	**0**	**0**	**0**	**282**

Council District(s)

1

Project (40-00338) - This project is the Phase II expansion of the linear park development.

BOTANICAL GARDENS							
2012 GO PARKS IMPROVEMENT BOND	1,199	0	0	0	0	0	1,199
Total	**1,199**	**0**	**0**	**0**	**0**	**0**	**1,199**

Council District(s)

2

Project (40-00339) - This project provides funding for a new garden entry, educational facilities and a family Adventure Garden on the expanded Garden footprint, from recent property acquisition.

BRACKENRIDGE PARK							
2012 GO PARKS IMPROVEMENT BOND	359	456	369	0	0	0	1,184
Total	**359**	**456**	**369**	**0**	**0**	**0**	**1,184**

Council District(s)

2 CW

Project (40-00340) - This project will provide for development, improvement and rehabilitation of basic park infrastructure, possibly to include perimeter park identification as well as improvements along the N. St. Mary's Street corridor.

BRACKENRIDGE PARK MASTER PLAN							
UNISSUED CERTIFICATES OF OBLIGATION	250	0	0	0	0	0	250
Total	**250**	**0**	**0**	**0**	**0**	**0**	**250**

Council District(s)

1 2

Project (23-01449) - Development of a revised Master Plan for Brackenridge Park.

CATHEDRAL PARK							
2012 GO PARKS IMPROVEMENT BOND	611	153	0	0	0	0	764
Total	**611**	**153**	**0**	**0**	**0**	**0**	**764**

Council District(s)

6

Project (40-00341) - This project will provide general park improvements for parking, trails, lighting and playground expansions. This project is consistent with the park's Master Plan.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
RECREATION & CULTURE							
PARKS							
CITYWIDE CREEKWAY TRAIL DEVELOPMENT							
PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION PROJECT	0	90	87	0	0	0	177
PROP 2 - FY 2005 PARKS DEVELOPMENT & EXPANSION PROJECT	142	0	0	0	0	0	142
Total	**142**	**90**	**87**	**0**	**0**	**0**	**319**
Council District(s) CW	Project (26-00603) - This project will acquire land, design and construct hike & bike trail projects along San Antonio creekways.						
COLISEUM PARK							
2012 GO PARKS IMPROVEMENT BOND	71	0	0	0	0	0	71
Total	**71**	**0**	**0**	**0**	**0**	**0**	**71**
Council District(s) 2	Project (40-00342) - This project will provide general park improvements to include pavilion and security lighting development.						
COMANCHE LOOKOUT PARK							
2012 GO PARKS IMPROVEMENT BOND	479	0	0	0	0	0	479
Total	**479**	**0**	**0**	**0**	**0**	**0**	**479**
Council District(s) 10	Project (40-00344) - This project will provide general park improvements to include trail rehabilitation and parking addition.						
CREEKWAY PUBLIC ART							
PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION PROJECT	260	100	0	0	0	0	360
Total	**260**	**100**	**0**	**0**	**0**	**0**	**360**
Council District(s) 2 4	Project (26-00625) - This project provides public art at three locations adjacent to San Antonio creekway hike & bike trail projects.						
CUELLAR PARK							
2012 GO PARKS IMPROVEMENT BOND	232	62	0	0	0	0	294
Total	**232**	**62**	**0**	**0**	**0**	**0**	**294**
Council District(s) 6	Project (40-00346) - General park improvements consistent with the park's Master Plan.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
RECREATION & CULTURE							
PARKS							
CULEBRA CREEK (SHAENFIELD TO CULEBRA CREEK PARK)							
PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION PROJECT	700	1,244	0	0	0	0	1,944
Total	**700**	**1,244**	**0**	**0**	**0**	**0**	**1,944**
Council District(s) 6	Project (26-00615) - Purchase Land, Design and Construct hike & bike trail and associated amenities along Culebra Creek from Shaenfield to Culebra Creek Park.						
CULEBRA CREEK GRNWAY (CATHEDRAL ROCK PRK TO GRISSOM RD)							
PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION PROJECT	500	1,100	0	0	0	0	1,600
Total	**500**	**1,100**	**0**	**0**	**0**	**0**	**1,600**
Council District(s) 6	Project (26-00624) - Purchase Land, Design and Construction.						
DISTRICT 10 SENIOR CENTER							
2012 GO PARKS IMPROVEMENT BOND	6,733	656	0	0	0	0	7,389
Total	**6,733**	**656**	**0**	**0**	**0**	**0**	**7,389**
Council District(s) 10	Project (40-00350) - Development of a multi-use Senior Center in Council District 10 to provide for multi- generational programming.						
DISTRICT 3 COMMUNITY CENTER							
2012 GO PARKS IMPROVEMENT BOND	2,490	2,765	0	0	0	0	5,255
Total	**2,490**	**2,765**	**0**	**0**	**0**	**0**	**5,255**
Council District(s) 3	Project (40-00348) - Development of a multi-use Community Center in Council District 3 with the flexibility to partner with outside sources for programming and management. Project may include land acquisition.						
DISTRICT 5 SENIOR CENTER							
2012 GO PARKS IMPROVEMENT BOND	1,215	0	0	0	0	0	1,215
Total	**1,215**	**0**	**0**	**0**	**0**	**0**	**1,215**
Council District(s) 5	Project (40-00349) - Development of a multi-use Senior Center in Council District 5 to provide for multi- generational programming. Project may include land acquisition.						
EDWARDS AQUIFER LAND ACQUISITIONS							
PROP 1 - FY 2010 EDWARDS AQUIFER RECHARGE ZONE	25,000	12,769	0	0	0	0	37,769
Total	**25,000**	**12,769**	**0**	**0**	**0**	**0**	**37,769**
Council District(s) CW	Project (40-00271) - This project will provide for the acquisition of sensitive land over the Edwards Aquifer Recharge Zone.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
RECREATION & CULTURE							
PARKS							
ELMENDORF PARK							
2012 GO PARKS IMPROVEMENT BOND	1,126	621	0	0	0	0	1,747
PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION PROJECT	924	1,326	0	0	0	0	2,250
Total	**2,050**	**1,947**	**0**	**0**	**0**	**0**	**3,997**
Council District(s) 5	Project (40-00351) - General park improvements to include the addition of basic park amenities complementary to City of San Antonio/Bexar County/San Antonio River Authority drainage improvements as well as Westside Creeks Restoration Projects.						
ESPADA CONNECTION							
PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION PROJECT	400	500	2,000	1,249	0	0	4,149
Total	**400**	**500**	**2,000**	**1,249**	**0**	**0**	**4,149**
Council District(s) 3	Project (26-00614) - Purchase land, design and construct hike & bike trails and associated amenities to connect Medina River Greenway to the San Antonio River Mission Reach.						
FRENCH CREEK PARK							
2012 GO PARKS IMPROVEMENT BOND	232	0	0	0	0	0	232
Total	**232**	**0**	**0**	**0**	**0**	**0**	**232**
Council District(s) 7	Project (40-00352) - Phase I development of general park improvements to include trails and parking.						
FT. SAM HOUSTON TRAIL (JOHN JAMES PARK TO JACK WHITE PARK)							
PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION PROJECT	0	1,600	0	0	0	0	1,600
PROP 2 - FY 2005 PARKS DEVELOPMENT & EXPANSION PROJECT	600	1,177	0	0	0	0	1,777
Total	**600**	**2,777**	**0**	**0**	**0**	**0**	**3,377**
Council District(s) 2	Project (26-00612) - Purchase land, design and construct hike & bike trails and associated amenities along Salado Creek through Ft. Sam Houston from John James Park to Jack White Park.						
GILBERT GARZA PARK							
2012 GO PARKS IMPROVEMENT BOND	259	0	0	0	0	0	259
Total	**259**	**0**	**0**	**0**	**0**	**0**	**259**
Council District(s) 7	Project (40-00353) - General park improvements to include development of swimming pool shade canopies.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
RECREATION & CULTURE							
PARKS							
GOLD CANYON PARK							
2012 GO PARKS IMPROVEMENT BOND	529	273	0	0	0	0	802
Total	**529**	**273**	**0**	**0**	**0**	**0**	**802**
Council District(s) 9	Project (40-00354) - Phase I general park improvements.						
GOLDEN COMMUNITY PARK							
2012 GO PARKS IMPROVEMENT BOND	336	0	0	0	0	0	336
Total	**336**	**0**	**0**	**0**	**0**	**0**	**336**
Council District(s) 4	Project (40-00355) - General park rehabilitation and improvements.						
GREATER MISSION RECREATIONAL FACILITY							
2012 GO PARKS IMPROVEMENT BOND	2,494	0	0	0	0	0	2,494
Total	**2,494**	**0**	**0**	**0**	**0**	**0**	**2,494**
Council District(s) 3	Project (40-00356) - Development of multi-use recreational facility with the flexibility to partner with outside sources for programming and management.						
HARDBERGER PARK							
2012 GO PARKS IMPROVEMENT BOND	633	137	0	0	0	0	770
Total	**633**	**137**	**0**	**0**	**0**	**0**	**770**
Council District(s) 8 9	Project (40-00430) - Continued development of the new Urban Ecology Center, based on the park's Master Plan, to possibly include a Gathering Hall, courtyard development, parking expansion and a traffic deceleration lane from N.W. Military Highway.						
HARDBERGER PARK PHASE V TRAILS							
UNISSUED CERTIFICATES OF OBLIGATION	1,000	0	0	0	0	0	1,000
Total	**1,000**	**0**	**0**	**0**	**0**	**0**	**1,000**
Council District(s) 8 9	Project (23-01451) - Continued development of trail improvements in Hardberger Park.						
HEMISFAIR PARK PHASE I							
2012 GO PARKS IMPROVEMENT BOND	1,483	1,509	1,148	0	0	0	4,140
Total	**1,483**	**1,509**	**1,148**	**0**	**0**	**0**	**4,140**
Council District(s) 1	Project (40-00357) - This project funds the restoration of historic buildings, including the Magik Theatre, a civic park and the installation of a play structure, landscaping, and other improvements for an arts plaza / children's square. This project is based on the park's Master Plan.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
RECREATION & CULTURE							
PARKS							
HERITAGE DUCK POND PARK							
2012 GO PARKS IMPROVEMENT BOND	205	88	0	0	0	0	293
Total	**205**	**88**	**0**	**0**	**0**	**0**	**293**
Council District(s) 4	Project (40-00358) - General park rehabilitation and improvements.						
HERRERA PARK							
2012 GO PARKS IMPROVEMENT BOND	73	100	0	0	0	0	173
Total	**73**	**100**	**0**	**0**	**0**	**0**	**173**
Council District(s) 2	Project (40-00359) - General park rehabilitation and improvements.						
HUESTA CREEK (BAMBERGER PARK TO HAUSMAN ROAD)							
PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION PROJECT	1,695	0	0	0	0	0	1,695
Total	**1,695**	**0**	**0**	**0**	**0**	**0**	**1,695**
Council District(s) 8	Project (26-00606) - Design and construct hike & bike trails and associated improvements along Huesta Creek.						
JAPANESE TEA GARDENS							
2012 GO PARKS IMPROVEMENT BOND	426	0	0	0	0	0	426
Total	**426**	**0**	**0**	**0**	**0**	**0**	**426**
Council District(s) 2	Project (40-00361) - General facility improvements to include perimeter fencing and wall stabilization.						
JIM MATTOX PARK							
2012 GO PARKS IMPROVEMENT BOND	142	0	0	0	0	0	142
Total	**142**	**0**	**0**	**0**	**0**	**0**	**142**
Council District(s) 3	Project (40-00362) - Phase II park improvements based on the park's Master Plan.						
JOE WARD PARK							
2012 GO PARKS IMPROVEMENT BOND	258	0	0	0	0	0	258
Total	**258**	**0**	**0**	**0**	**0**	**0**	**258**
Council District(s) 7	Project (40-00363) - General park improvements to include development of a splash pad at the park's swimming facility.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
RECREATION & CULTURE							
PARKS							
LADY BIRD JOHNSON PARK							
2012 GO PARKS IMPROVEMENT BOND	986	239	0	0	0	0	1,225
Total	**986**	**239**	**0**	**0**	**0**	**0**	**1,225**
Council District(s) 10	Project (40-00365) - General park improvements to include renovations to the Fisher Softball Complex, park entry improvements, and parking improvements.						
LAKESIDE PARK							
2012 GO PARKS IMPROVEMENT BOND	189	0	0	0	0	0	189
Total	**189**	**0**	**0**	**0**	**0**	**0**	**189**
Council District(s) 2	Project (40-00366) - General park rehabilitation and improvements.						
LEE'S CREEK PARK							
2012 GO PARKS IMPROVEMENT BOND	92	50	0	0	0	0	142
Total	**92**	**50**	**0**	**0**	**0**	**0**	**142**
Council District(s) 7	Project (40-00367) - General park improvements which may include an outdoor classroom and instructional elements.						
LEON CREEK GREENWAY (BANDERA RD. TO INGRAM RD) + (INGRAM RD TO MILITARY)							
PROP 2 - FY 2005 PARKS DEVELOPMENT & EXPANSION PROJECT	2,083	290	0	0	0	0	2,373
Total	**2,083**	**290**	**0**	**0**	**0**	**0**	**2,373**
Council District(s) 6 7	Project (26-00077) - Design and construct hike & bike trails along the Leon Creek area including all associated trailheads, trails and amenities. Construction consists of two phases; Bandera Rd. to Ingram Rd and Ingram Rd to Military.						
LEON GREENWAY TO SALADO GREENWAY CONNECT							
PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION PROJECT	1,500	1,115	7,000	101	0	0	9,716
Total	**1,500**	**1,115**	**7,000**	**101**	**0**	**0**	**9,716**
Council District(s) 8 9	Project (26-00613) - Purchase land, design and construct approximately 8.6 miles of hike & bike trails and associated amenities along Salado and Leon Creeks to connect the two trail systems.						
LEVI STRAUSS PARK							
2012 GO PARKS IMPROVEMENT BOND	300	29	0	0	0	0	329
Total	**300**	**29**	**0**	**0**	**0**	**0**	**329**
Council District(s) 6	Project (40-00368) - General park rehabilitation and improvements.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
RECREATION & CULTURE							
PARKS							
LINCOLN PARK							
2012 GO PARKS IMPROVEMENT BOND	162	0	0	0	0	0	162
Total	**162**	**0**	**0**	**0**	**0**	**0**	**162**
Council District(s) 2	Project (40-00369) - Development, improvement and rehabilitation of basic park infrastructure to include walking trail development.						
LONE STAR RECREATIONAL FACILITY							
2012 GO PARKS IMPROVEMENT BOND	1,481	361	0	0	0	0	1,842
Total	**1,481**	**361**	**0**	**0**	**0**	**0**	**1,842**
Council District(s) 5	Project (40-00370) - Development of a recreational facility in the Lone Star neighborhood located in District 5 which may include land acquisition.						
LOU KARDON PARK							
2012 GO PARKS IMPROVEMENT BOND	359	0	0	0	0	0	359
Total	**359**	**0**	**0**	**0**	**0**	**0**	**359**
Council District(s) 2	Project (40-00372) - Rehabilitation of the walking trail and development of general park improvements.						
MAIN PLAZA							
2008 ISSUED CERTIFICATES OF OBLIGATION	12	0	0	0	0	0	12
2010 ISSUED CERTIFICATES OF OBLIGATION	250	0	0	0	0	0	250
Total	**262**	**0**	**0**	**0**	**0**	**0**	**262**
Council District(s) 1	Project (40-00999) - This project includes the Main Plaza fountains alternative water supply study and other improvements as identified by the Main Plaza Conservancy.						
MARIO FARIAS PARK							
2012 GO PARKS IMPROVEMENT BOND	89	24	0	0	0	0	113
Total	**89**	**24**	**0**	**0**	**0**	**0**	**113**
Council District(s) 1	Project (40-00373) - General park improvements.						
MARTIN LUTHER KING PARK							
2012 GO PARKS IMPROVEMENT BOND	558	1,163	0	0	0	0	1,721
Total	**558**	**1,163**	**0**	**0**	**0**	**0**	**1,721**
Council District(s) 2	Project (40-00374) - General park rehabilitation and improvements to include site grading, entry and circulation enhancements.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
RECREATION & CULTURE							
PARKS							
MARTINEZ CREEK (FREDERICKSBURG TO CINCINNATI)							
PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION PROJECT	516	0	0	0	0	0	516
Total	**516**	**0**	**0**	**0**	**0**	**0**	**516**
Council District(s) 1 7	Project (26-00608) - Design and construct hike & bike trails and associated improvements along Martinez Creek from Fredericksburg to Cincinnati.						
MCALLISTER PARK							
2012 GO PARKS IMPROVEMENT BOND	673	134	0	0	0	0	807
Total	**673**	**134**	**0**	**0**	**0**	**0**	**807**
Council District(s) 10 CW	Project (40-00375) - General park improvements to include trail system rehabilitation.						
MEDINA RIVER GREENWAY (ACQUISITIONS AND DESIGN)							
PROP 2 - FY 2005 PARKS DEVELOPMENT & EXPANSION PROJECT	199	0	0	0	0	0	199
Total	**199**	**0**	**0**	**0**	**0**	**0**	**199**
Council District(s) 3 4	Project (26-00055) - This project will provide for the acquisition of properties along the Medina River and design of recreational hike & bike trails.						
MEDINA RIVER GREENWAY (MEDINA RIVER CROSSING TO PLEASANTON RD)							
PROP 2 - FY 2005 PARKS DEVELOPMENT & EXPANSION PROJECT	1,988	0	0	0	0	0	1,988
Total	**1,988**	**0**	**0**	**0**	**0**	**0**	**1,988**
Council District(s) 3	Project (26-00568) - Development of recreation hike & bike trails along the Medina River.						
MEDINA RIVER GREENWAY (PLEASANTON RD. TO MISSION DEL LAGO)							
PROP 2 - FY 2005 PARKS DEVELOPMENT & EXPANSION PROJECT	2,000	0	0	0	0	0	2,000
Total	**2,000**	**0**	**0**	**0**	**0**	**0**	**2,000**
Council District(s) 3	Project (26-00569) - Development of recreation hike & bike trails along the Medina River.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
RECREATION & CULTURE							
PARKS							
NANI FALCONE PARK							
2012 GO PARKS IMPROVEMENT BOND	143	0	0	0	0	0	143
Total	**143**	**0**	**0**	**0**	**0**	**0**	**143**
Council District(s) 7	Project (40-00376) - General park improvements to include parking expansion.						
NEW TERRITORIES PARK							
2012 GO PARKS IMPROVEMENT BOND	228	40	0	0	0	0	268
Total	**228**	**40**	**0**	**0**	**0**	**0**	**268**
Council District(s) 6	Project (40-00377) - General park improvements to include trail and security lighting.						
NORMOYLE PARK							
2012 GO PARKS IMPROVEMENT BOND	248	0	0	0	0	0	248
Total	**248**	**0**	**0**	**0**	**0**	**0**	**248**
Council District(s) 5	Project (40-00378) - This project provides general park improvements to include a walking trail and softball field.						
NORTHAMPTON PARK							
2012 GO PARKS IMPROVEMENT BOND	280	5	0	0	0	0	285
Total	**280**	**5**	**0**	**0**	**0**	**0**	**285**
Council District(s) 2	Project (40-00379) - General park improvements to include walking trail development and parking expansion.						
NORTHWEST AREA RECREATIONAL FACILITY							
2012 GO PARKS IMPROVEMENT BOND	2,952	0	0	0	0	0	2,952
Total	**2,952**	**0**	**0**	**0**	**0**	**0**	**2,952**
Council District(s) 6	Project (40-00380) - Potential public/private venture for the development of a recreational facility to service the northwest area of the city.						
OLMOS BASIN PARK							
2012 GO PARKS IMPROVEMENT BOND	264	50	0	0	0	0	314
Total	**264**	**50**	**0**	**0**	**0**	**0**	**314**
Council District(s) 1	Project (40-00381) - General park improvements to include security lighting, trail and parking amenities in proximity to the Jackson-Keller & McCullough Avenue area.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
RECREATION & CULTURE							
PARKS							
OLMOS CREEK (OLMOS PARK TO BASSE RD.)							
PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION PROJECT	494	0	0	0	0	0	494
Total	**494**	**0**	**0**	**0**	**0**	**0**	**494**
Council District(s) 9	Project (26-00609) - Design and construct hike & bike trails and associated improvements along Olmos Creek.						
OSCAR PEREZ PARK							
2012 GO PARKS IMPROVEMENT BOND	219	49	0	0	0	0	268
Total	**219**	**49**	**0**	**0**	**0**	**0**	**268**
Council District(s) 6	Project (40-00382) - General park improvements to include walking trail improvements.						
PANTHER SPRINGS PARK							
2012 GO PARKS IMPROVEMENT BOND	1,220	0	0	0	0	0	1,220
Total	**1,220**	**0**	**0**	**0**	**0**	**0**	**1,220**
Council District(s) 3 9	Project (40-00384) - General park improvements to include the development of a walking trail to the Parman Library.						
PEARSALL PARK (PHASE II)							
2012 GO PARKS IMPROVEMENT BOND	2,684	2,538	0	0	0	0	5,222
Total	**2,684**	**2,538**	**0**	**0**	**0**	**0**	**5,222**
Council District(s) 4	Project (40-00385) - General park improvements consistent with the park's Master Plan.						
PICKWELL PARK							
2012 GO PARKS IMPROVEMENT BOND	200	36	0	0	0	0	236
Total	**200**	**36**	**0**	**0**	**0**	**0**	**236**
Council District(s) 3	Project (40-00386) - General park rehabilitation to include walking trail upgrades and restroom renovations.						
PUBLIC ART - PARKS							
2012 GO PARKS IMPROVEMENT BOND	449	186	187	0	0	0	822
Total	**449**	**186**	**187**	**0**	**0**	**0**	**822**
Council District(s) CW	Project (40-00402) - This bond proposition allocates funding for the construction, acquisition and installation of public art and design enhancements as related to the projects.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
RECREATION & CULTURE							
PARKS							
PYTEL PARK							
2012 GO PARKS IMPROVEMENT BOND	310	31	0	0	0	0	341
Total	**310**	**31**	**0**	**0**	**0**	**0**	**341**
Council District(s) 3	Project (40-00388) - General park rehabilitation and improvements.						
RAINTREE PARK							
2012 GO PARKS IMPROVEMENT BOND	287	0	0	0	0	0	287
Total	**287**	**0**	**0**	**0**	**0**	**0**	**287**
Council District(s) 10	Project (40-00389) - Phase II general park improvements.						
RIVERWALK IMPROVEMENT PROJECTS (HISTORIC RIVER BEND)							
2012 CERTIFICATES OF OBLIGATION	1,691	0	0	0	0	0	1,691
PRIOR DEBT PROCEEDS	1,800	0	0	0	0	0	1,800
RIVERWALK CAPITAL IMPROVEMENT FUND	370	370	0	0	0	0	740
Total	**3,861**	**370**	**0**	**0**	**0**	**0**	**4,231**
Council District(s) 1	Project (40-00170) - The project consists of demolition and site preparation, construction of accessible walkways and landings, as recommended in the 5-year Master Plan. Currently in Phases 3 & 4.						
SALADO CREEK (SOUTHSIDE LIONS PARK TO SE MILITARY DRIVE)							
PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION PROJECT	400	2,256	200	0	0	0	2,856
Total	**400**	**2,256**	**200**	**0**	**0**	**0**	**2,856**
Council District(s) 3	Project (26-00616) - Purchase land, design and construct hike & bike trails and associated amenities along Salado Creek from Southside Lions Park to Southeast Military Drive.						
SALADO CREEK GREENWAY (WALKER RANCH TO MCALLISTER PARK)							
PROP 2 - FY 2005 PARKS DEVELOPMENT & EXPANSION PROJECT	57	0	0	0	0	0	57
Total	**57**	**0**	**0**	**0**	**0**	**0**	**57**
Council District(s) 9	Project (26-00526) - Provide amenities to accompany hike & bike trail constructed in conjunction with Wurzbach Parkway.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
RECREATION & CULTURE							
PARKS							
SAN ANTONIO RIVER IMPROVEMENTS							
2005 STORM WATER REVENUE BOND	2,036	0	0	0	0	0	2,036
PROP 2 - FY 2005 SAN ANTONIO RIVER IMPROVEMENTS	2,600	0	0	0	0	0	2,600
Total	**4,636**	**0**	**0**	**0**	**0**	**0**	**4,636**
Council District(s) CW	Project (23-00946) - Provide amenities for improvements for SA River Channel to create linear park from Hildebrand to Lexington and Alamo to Mission Espada including hike & bike trails, landscaping and lighting.						
SAN PEDRO IRRIGATION SYSTEM							
PRIOR DEBT PROCEEDS	62	0	0	0	0	0	62
UNISSUED CERTIFICATES OF OBLIGATION	63	0	0	0	0	0	63
Total	**125**	**0**	**0**	**0**	**0**	**0**	**125**
Council District(s) 1	Project (26-00634) - This project will fund an irrigation system at San Pedro Park.						
SAN PEDRO SPRINGS PARK							
2012 GO PARKS IMPROVEMENT BOND	637	233	0	0	0	0	870
Total	**637**	**233**	**0**	**0**	**0**	**0**	**870**
Council District(s) 1	Project (40-00391) - Rehabilitation and development of park infrastructure to include walking trails, security and landscape lighting and park amenities.						
SOUTHSIDE LIONS PARK							
2012 GO PARKS IMPROVEMENT BOND	357	356	0	0	0	0	713
Total	**357**	**356**	**0**	**0**	**0**	**0**	**713**
Council District(s) CW	Project (40-00393) - General park improvements to include construction of a dog park.						
STONE OAK PARK							
2012 GO PARKS IMPROVEMENT BOND	378	0	0	0	0	0	378
Total	**378**	**0**	**0**	**0**	**0**	**0**	**378**
Council District(s) 9	Project (40-00395) - General park improvements to include trail development.						
SUNSET HILLS PARK							
2012 GO PARKS IMPROVEMENT BOND	143	0	0	0	0	0	143
Total	**143**	**0**	**0**	**0**	**0**	**0**	**143**
Council District(s) 7	Project (40-00396) - Development of aquatic facility improvements.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
RECREATION & CULTURE							
PARKS							
THUNDERBIRD HILLS PARK							
2012 GO PARKS IMPROVEMENT BOND	68	0	0	0	0	0	68
Total	**68**	**0**	**0**	**0**	**0**	**0**	**68**
Council District(s) 7	Project (40-00397) - Land acquisition and initial development of a new city park in the area of Thunderbird Hills Neighborhood in District 7. Improvements to include walking trail, parking and shade canopy.						
THUNDERBIRD HILLS PARK PLAYGROUND							
2007 GO PARK & RECREATION IMPROVEMENT BOND	180	0	0	0	0	0	180
PARKS OPERATING FUND	75	0	0	0	0	0	75
Total	**255**	**0**	**0**	**0**	**0**	**0**	**255**
Council District(s) 7	Project (40-00462) - Construction of New Playground and Pavilion in Thunderbird Hills Park.						
THUNDERBIRD HILLS PARKING LOT							
PRIOR DEBT PROCEEDS	30	0	0	0	0	0	30
Total	**30**	**0**	**0**	**0**	**0**	**0**	**30**
Council District(s) 7	Project (23-01453) - Further development of the new parking area at Thunderbird Hills Park.						
WEST END PARK							
2012 GO PARKS IMPROVEMENT BOND	261	74	0	0	0	0	335
Total	**261**	**74**	**0**	**0**	**0**	**0**	**335**
Council District(s) 1	Project (40-00400) - General park rehabilitation and improvements.						
WOODLAWN LAKE PARK							
2012 GO PARKS IMPROVEMENT BOND	492	231	0	0	0	0	723
Total	**492**	**231**	**0**	**0**	**0**	**0**	**723**
Council District(s) 7 CW	Project (40-00401) - Development, improvement and rehabilitation of basic park infrastructure to possibly include improvements to the park's walking trail and east side playground area.						
WOODLAWN LAKE PARK PEDESTRIAN BRIDGE							
2010 ISSUED CERTIFICATES OF OBLIGATION	720	0	0	0	0	0	720
Total	**720**	**0**	**0**	**0**	**0**	**0**	**720**
Council District(s) 7	Project (40-00137) - Development of basic park improvements including a pedestrian bridge and playground expansion. Island House playground expansion to include play structure, swings, benches and additional lighting. Pedestrian Bridge component being managed as part of the Seeling Channel Project.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
TOTAL PARKS	**93,841**	**38,689**	**11,145**	**1,350**	**0**	**0**	**145,025**
TOTAL RECREATION & CULTURE	**103,484**	**41,800**	**11,409**	**1,350**	**0**	**0**	**158,043**

TRANSPORTATION

AIR TRANSPORTATION

ABANDONED SITE REHAB

AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	132	0	0	0	0	132
Total	**0**	**132**	**0**	**0**	**0**	**0**	**132**

Council District(s)

CW

Project (33-00076) - This project will dewater and fill a decommissioned wastewater treatment facility built in 1942. Removing the water source will support efforts to reduce attracting wildlife on and near the airport.

AIR OPERATIONS AREA PERIMETER FENCE

AIRPORT IMPROVEMENT & CONTINGENCY FUND	295	1,841	1,575	984	0	0	4,695
Total	**295**	**1,841**	**1,575**	**984**	**0**	**0**	**4,695**

Council District(s)

CW

Project (33-00082) - This project replaces portions of the existing Airport Security Perimeter Fence. Installation of the new fence will be phased and will meet the new design standards.

AIRPORT ELECTRONIC SIGN

AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	563	0	0	563
Total	**0**	**0**	**0**	**563**	**0**	**0**	**563**

Council District(s)

CW

Project (33-00049) - This project will replace the electronic message board at San Antonio International Airport. The new sign will provide an updated, more visible sign that will provide complete messages for Airport patrons and customers.

AIRPORT LIGHTING CONTROL AND MONITORING SYSTEM

AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	0	0	716	716
Total	**0**	**0**	**0**	**0**	**0**	**716**	**716**

Council District(s)

CW

Project (33-00099) - This project designs and replaces the current Airport Lighting Control & Monitoring System which was installed in 2012 and has a five-year lifespan.

AIRPORT OWNED FACILITY REFURBISHMENTS

AIRPORT IMPROVEMENT & CONTINGENCY FUND	200	200	0	0	0	0	400
Total	**200**	**200**	**0**	**0**	**0**	**0**	**400**

Council District(s)

CW

Project (33-00065) - This project will perform building modifications and updates to bring hangars/buildings up to code.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
AIRPORT ROADWAY IMPROVEMENTS							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	400	315	500	350	0	1,565
Total	**0**	**400**	**315**	**500**	**350**	**0**	**1,565**

Council District(s)

CW

Project (33-00071) - This project provides funding for pavement failures on Airport-maintained roadways and parking lots. This work will include evaluation, design and construction.

AIRPORT SECURITY PLAN IMPLEMENTATION							
TSA SURVEILLANCE PROGRAM	603	1,782	1,783	0	0	0	4,168
Total	**603**	**1,782**	**1,783**	**0**	**0**	**0**	**4,168**

Council District(s)

CW

Project (33-00198) - The program designs and installs improvements to the International Airport's landside and airside security. A portion of this project is eligible for reimbursement from an already- awarded Transportation Security Administration Grant.

AIRSIDE SECURITY PROGRAM							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	410	1,900	1,502	3,812
Total	**0**	**0**	**0**	**410**	**1,900**	**1,502**	**3,812**

Council District(s)

CW

Project (33-00080) - This project improves overall security at the San Antonio International Airport. The implementation of Perimeter Intrusion Detection System (PIDS) can range widely from fencing line security to thermal cameras and millimeter wave radar systems. This work will include design, bidding, and implementation.

BADGING OFFICE EXTENSION							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	155	0	0	0	0	0	155
Total	**155**	**0**	**0**	**0**	**0**	**0**	**155**

Council District(s)

CW

Project (33-00083) - This project will design and construct an extension to the currently undersized waiting area for the Badging and ID office for the San Antonio Airport System.

COMMON USE IMPLEMENTATION							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	300	1,836	4,370	0	0	0	6,506
Total	**300**	**1,836**	**4,370**	**0**	**0**	**0**	**6,506**

Council District(s)

CW

Project (33-00066) - This project will implement the IT components for common use system in Terminals A and B. Common Use provides the airport with flexibility for gates and hold rooms.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
CONSOLIDATED RENTAL CAR FACILITY							
CUSTOMER FACILITY CHARGE	12,000	0	0	0	0	0	12,000
CUSTOMER FACILITY CHARGE BONDS	27,060	38,642	38,603	34,246	0	0	138,551
Total	**39,060**	**38,642**	**38,603**	**34,246**	**0**	**0**	**150,551**

Council District(s)

CW

Project (33-00079) - This project designs and constructs a consolidated rental car facility to centralize San Antonio International Airport rental car operators into a single facility. Project includes the demolition of the Hourly Parking Garage and the former Central Utility Plant, & Environmental Services.

CUP BUILDING ADDITION							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	420	0	0	0	0	420
Total	**0**	**420**	**0**	**0**	**0**	**0**	**420**

Council District(s)

CW

Project (33-00084) - This project will design and construct an addition to the new Central Utility Plant (CUP) for work space and a storage area to service the new CUP.

DEMOLITION OF 3 SURPLUS HANGARS							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	212	0	0	0	0	212
Total	**0**	**212**	**0**	**0**	**0**	**0**	**212**

Council District(s)

CW

Project (33-00073) - This project includes environmental and demolition services for three buildings previously declared surplus by City Council. Their removal provides the Airport with additional properties for leasing opportunities.

DISTRIBUTED ANTENNA SYSTEM UPGRADES							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	437	0	0	437
Total	**0**	**0**	**0**	**437**	**0**	**0**	**437**

Council District(s)

CW

Project (33-00067) - This project expands the Distributed Antenna System into Terminal A to match the Terminal B system. It will improve public safety radio coverage. This work will include design, bidding, and implementation.

DRAINAGE MASTER PLAN							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	477	0	0	0	477
Total	**0**	**0**	**477**	**0**	**0**	**0**	**477**

Council District(s)

CW

Project (33-00078) - This project updates the 20 year-old Drainage Master Plan for the San Antonio International Airport. It will evaluate existing conditions and proposed development in compliance with the recently updated drainage Advisory Circular from the FAA. The utility map of the Airport will also be updated.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
ELECTRIFICATION OF GROUND SUPPORT EQUIPMENT FOR EMISSIONS REDUCTION							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	0	139	0	139
Total	**0**	**0**	**0**	**0**	**139**	**0**	**139**

Council District(s)

CW

Project (33-00209) - The project installs two ground support equipment vehicle charging stations in the apron areas of both terminals to reduce ozone emissions.

EXTEND RUNWAY 21 & TAXIWAY "N"							
AIRPORT IMPROVEMENT PROGRAM GRANT	368	0	0	0	0	0	368
AIRPORT PASSENGER FACILITY CHARGE	122	0	0	0	0	0	122
Total	**490**	**0**	**0**	**0**	**0**	**0**	**490**

Council District(s)

CW

Project (33-00160) - This project extends Runway 21 and Taxiway "N" 1,000 feet in support of increased air traffic and to enhance the airport's capacity. Project funding for this phased project is dependent on FAA grant.

FACILITIES MANAGEMENT SOFTWARE PROGRAMS							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	2,091	0	0	0	0	0	2,091
Total	**2,091**	**0**	**0**	**0**	**0**	**0**	**2,091**

Council District(s)

CW

Project (33-00052) - This project will fund the implementation of two software programs. The first enhances the tracking capabilities for critical assets for accurate reporting of maintenance and performance. The second software program is for real estate management.

FORMER MSW REMEDIATION							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	87	968	0	0	1,055
Total	**0**	**0**	**87**	**968**	**0**	**0**	**1,055**

Council District(s)

CW

Project (33-00051) - This project will determine the development possibilities for the area west of the Airport Fire Station following an environmental assessment of airport property that was formally used as a municipal solid waste site.

FREIGHT ELEVATOR, ADDITIONAL							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	115	523	0	638
Total	**0**	**0**	**0**	**115**	**523**	**0**	**638**

Council District(s)

CW

Project (33-00206) - This project designs and constructs a new freight elevator in Terminal A. Project will be done with Terminal A Renovations Phase II project.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
FUEL TANK REPLACEMENT							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	1,030	0	0	0	0	0	1,030
Total	**1,030**	**0**	**0**	**0**	**0**	**0**	**1,030**
Council District(s) CW	Project (33-00224) - This project will assess, design, and replace outdated fuel tanks at San Antonio International Airport.						
GENERAL AVIATION FIS FACILITY, SAT							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	3,959	440	0	0	0	0	4,399
Total	**3,959**	**440**	**0**	**0**	**0**	**0**	**4,399**
Council District(s) CW	Project (33-00050) - This project will design and construct apron and taxiway improvement for a Federal Inspections Services Facility for general aviation at San Antonio International Airport. This facility will be utilized by US Customs.						
IDENTITY MANAGEMENT SOLUTION							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	824	0	0	0	0	0	824
Total	**824**	**0**	**0**	**0**	**0**	**0**	**824**
Council District(s) CW	Project (33-00210) - This project will upgrade the system and process for verification of badge applications and renewals.						
IMPROVEMENTS TO AIRPORT-OWNED PROPERTY							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	1,050	250	250	250	250	250	2,300
Total	**1,050**	**250**	**250**	**250**	**250**	**250**	**2,300**
Council District(s) CW	Project (33-00085) - This project provides funding for improvements such as roof replacements to city-owned facilities.						
INTEGRATED CONTROL CENTER							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	950	950	0	0	0	0	1,900
Total	**950**	**950**	**0**	**0**	**0**	**0**	**1,900**
Council District(s) CW	Project (33-00217) - This project plans, designs and construction of a new Integrated Control Center for the International Airport.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
IT MASTER PLAN							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	200	0	0	0	0	200
Total	**0**	**200**	**0**	**0**	**0**	**0**	**200**
Council District(s): CW	Project (33-00058) - This project will provide IT master planning for IT projects at San Antonio Airport System.						
MAINTENANCE OFFICE RENOVATIONS							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	112	562	0	0	674
Total	**0**	**0**	**112**	**562**	**0**	**0**	**674**
Council District(s): CW	Project (33-00074) - This project renovates a new location for the Maintenance Division, making it closer to the terminal and airfield.						
MUFIDS MODERNIZATION							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	100	700	0	0	0	0	800
Total	**100**	**700**	**0**	**0**	**0**	**0**	**800**
Council District(s): CW	Project (33-00059) - This project provides for the design and implementation of the update of the Multi-User Flight Information Display System (MUFIDS). MUFIDS are the arrival and departure display system at the San Antonio International Airport.						
NORTHSIDE DEVELOPMENT ACCESS							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	100	1,280	0	0	0	0	1,380
Total	**100**	**1,280**	**0**	**0**	**0**	**0**	**1,380**
Council District(s): CW	Project (33-00027) - This project will assist in the development of sites for tenants to lease on the northwest side of San Antonio International Airport.						
OUTSIDE PLANT CAMPUS IT RING							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	507	3,000	1,883	0	5,390
Total	**0**	**0**	**507**	**3,000**	**1,883**	**0**	**5,390**
Council District(s): CW	Project (33-00044) - This project will complete the Outside Plant Communication Ring around the San Antonio International Airport. This work will provide the connectivity to all remaining distribution nodes and will provide redundant ring connectivity. This work will include design, bidding, and implementation.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
PARKING AREA SURVEILLANCE							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	1,000	0	0	0	0	0	1,000
Total	**1,000**	**0**	**0**	**0**	**0**	**0**	**1,000**
Council District(s) CW	Project (33-00041) - This project includes design and installation of additional emergency call boxes and cameras in long-term and hourly parking garages, cell phone lot, employee lot and green lot. Cameras must have ability to view 360º and be monitored and controlled by Communications Center.						
PARKING REVENUE CONTROL SYSTEM							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	400	0	0	0	0	0	400
Total	**400**	**0**	**0**	**0**	**0**	**0**	**400**
Council District(s) CW	Project (33-00196) - This project replaces the existing system with an integrated revenue control system for parking and other ground transportation operations.						
PARKING, BUS AREA & TRANSFER CUT OUT							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	81	0	0	0	0	0	81
Total	**81**	**0**	**0**	**0**	**0**	**0**	**81**
Council District(s) CW	Project (33-00225) - This project designs and constructs a new bus parking transfer area, expanded vehicle parking, and sidewalk at the Parking Administration Building.						
PARKING, COMMAND CENTER REMODEL							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	115	116	0	0	0	0	231
Total	**115**	**116**	**0**	**0**	**0**	**0**	**231**
Council District(s) CW	Project (33-00231) - This project expands the Parking Command Center in the Parking Administration Building.						
PARKING, GARAGE ELEVATORS REPLACEMENT							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	350	350	0	0	0	0	700
Total	**350**	**350**	**0**	**0**	**0**	**0**	**700**
Council District(s) CW	Project (33-00228) - This project will replace the elevators in long term parking garage.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
PARKING, GARAGE SIGNAGE & SPACE IMPROV							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	791	791	0	0	0	0	1,582
Total	**791**	**791**	**0**	**0**	**0**	**0**	**1,582**
Council District(s) CW	Project (33-00229) - This project will provide improvements to parking, garage signage and space improvements.						
PARKING, GREEN LOT CANOPIES							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	51	1,302	0	0	1,353
Total	**0**	**0**	**51**	**1,302**	**0**	**0**	**1,353**
Council District(s) CW	Project (33-00226) - This project designs and constructs canopies for parking spaces in the Green Lot.						
PARKING, GREEN LOT, 4, 8, IMPROVEMENTS							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	300	0	0	2,019	0	0	2,319
Total	**300**	**0**	**0**	**2,019**	**0**	**0**	**2,319**
Council District(s) CW	Project (33-00227) - This project prepares three parking lots to handle the loss of parking during the construction of the Consolidated Rental Car Facility.						
PARKING, UPGRADE WIRING AND SPACE INDICATORS IN LONG TERM PARKING GARAGE							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	1,421	0	0	0	1,421
Total	**0**	**0**	**1,421**	**0**	**0**	**0**	**1,421**
Council District(s) CW	Project (33-00211) - The project upgrades the wiring in the long term parking lot in order to control the lighting program. Later, it will installs space indicator lighting.						
PAVEMENT MAINTENANCE MANAGEMENT PROGRAM							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	386	0	0	0	0	0	386
Total	**386**	**0**	**0**	**0**	**0**	**0**	**386**
Council District(s) CW	Project (33-00086) - The project will update the Pavement Maintenance Management Program, which evaluates the pavement on the runways and taxiways to determine the lifespan of the pavement following Federal Aviation Administration guidelines.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
PERIMETER ROAD RECONSTRUCTION							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	208	0	0	0	0	0	208
AIRPORT IMPROVEMENT PROGRAM GRANT	625	0	0	0	0	0	625
Total	**833**	**0**	**0**	**0**	**0**	**0**	**833**

Council District(s)

CW

Project (33-00024) - This project provides for the design and phased reconstruction of critical areas of the perimeter road.

PHYSICAL SECURITY INFORMATION MANAGEMENT							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	0	0	1,493	1,493
Total	**0**	**0**	**0**	**0**	**0**	**1,493**	**1,493**

Council District(s)

CW

Project (33-00216) - This project includes the assessment, procurement and installation of a Physical Security Information Management software package.

RESIDENTIAL ACOUSTICAL TREATMENT PROGRAM							
2010 PASSENGER FACILITY CHARGE BONDS	1,600	0	0	0	0	0	1,600
AIRPORT IMPROVEMENT & CONTINGENCY FUND	300	0	0	0	0	0	300
AIRPORT IMPROVEMENT PROGRAM GRANT	6,400	0	0	0	0	0	6,400
Total	**8,300**	**0**	**0**	**0**	**0**	**0**	**8,300**

Council District(s)

CW

Project (33-00170) - The Residential Acoustical Treatment Program is a federal program with a City match, whereby residences located within eligible, FAA-determined noise exposure levels will be treated to reduce interior noise.

RUNWAY 12R DECOUPLE & RECONSTRUCTION							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	170	0	0	0	0	0	170
AIRPORT IMPROVEMENT PROGRAM GRANT	510	0	0	0	0	0	510
Total	**680**	**0**	**0**	**0**	**0**	**0**	**680**

Council District(s)

CW

Project (33-00088) - This project funds an airfield assessment in FY 2013. In later fiscal years, it will design and construct a decouple of Runway 12R from Runway 4/22.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
RUNWAY 12R REHABILITATION							
2010 GENERAL AIRPORT REVENUE BONDS	34	0	0	0	0	0	34
AIRPORT IMPROVEMENT & CONTINGENCY FUND	73	0	0	0	0	0	73
AIRPORT IMPROVEMENT PROGRAM GRANT	321	0	0	0	0	0	321
Total	**428**	**0**	**0**	**0**	**0**	**0**	**428**
Council District(s) CW	Project (33-00178) - This project will reconstruct two separate sections of concrete runway pavement of Runway 12R, including the rehabilitation of portions of adjacent taxiways, and replace the runway lighting.						
SECURITY CAMERA UPGRADE							
TSA SURVEILLANCE PROGRAM	600	0	0	0	0	0	600
Total	**600**	**0**	**0**	**0**	**0**	**0**	**600**
Council District(s) CW	Project (33-00072) - This project replaces 90 analog security cameras in various locations in Terminal A, commercial apron and Air Operations Area perimeter with 90 digital cameras and install 10 additional digital cameras in Terminal A north and south concourse.						
STINSON - BUILDING MODIFICATIONS							
STINSON REVOLVING FUND	50	0	0	0	0	0	50
TEXAS DEPARTMENT OF TRANSPORTATION	50	0	0	0	0	0	50
Total	**100**	**0**	**0**	**0**	**0**	**0**	**100**
Council District(s) CW	Project (33-00033) - Texas Department of Transportation administers the Routine Airport Maintenance Program which provides for basic improvements such as hangar repairs, fencing or other airside and landside needs.						
STINSON - COMMANDER'S HOUSE REDEVELOPMENT							
STINSON REVOLVING FUND	0	145	0	0	0	0	145
Total	**0**	**145**	**0**	**0**	**0**	**0**	**145**
Council District(s) CW	Project (33-00089) - This project will replace the current roof and preserve the Commander's house.						
STINSON - MASTER PLAN UPDATE							
STINSON REVOLVING FUND	0	0	0	0	580	0	580
Total	**0**	**0**	**0**	**0**	**580**	**0**	**580**
Council District(s) CW	Project (33-00235) - This project updates the Master Plan for Stinson Municipal Airport and will include a stormwater study. This update will be used as a planning and programming tool for future capital development.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
STINSON - MONUMENT & DIRECTIONAL SIGNAGE							
STINSON REVOLVING FUND	0	545	0	0	0	0	545
Total	**0**	**545**	**0**	**0**	**0**	**0**	**545**
Council District(s) CW	Project (33-00236) - This multi-phased project will design and install new monument and directional signage in area surrounding Stinson Municipal Airport.						
STINSON - PARKING LOT							
STINSON REVOLVING FUND	125	0	0	0	0	0	125
Total	**125**	**0**	**0**	**0**	**0**	**0**	**125**
Council District(s) CW	Project (33-00055) - This project will provide the lighting, bumper stops, and striping for the new parking lot to support the Stinson Municipal Airport Terminal Building.						
STINSON - SECURITY AND IT UPGRADES							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	2,111	704	0	2,815
Total	**0**	**0**	**0**	**2,111**	**704**	**0**	**2,815**
Council District(s) CW	Project (33-00077) - This project will provide upgrades to Information Technology at Stinson Municipal Airport and airfield.						
STINSON - TERMINAL OFFICE SPACE BUILD-OUTS							
STINSON REVOLVING FUND	289	0	0	0	0	0	289
Total	**289**	**0**	**0**	**0**	**0**	**0**	**289**
Council District(s) CW	Project (33-00092) - This project will build-out three office suites in Stinson Municipal Airport to utilize as future tenant space.						
STINSON - TERMINAL ROOF REPLACEMENT							
STINSON REVOLVING FUND	0	50	250	0	0	0	300
Total	**0**	**50**	**250**	**0**	**0**	**0**	**300**
Council District(s) CW	Project (33-00091) - This project will replace areas of the original roof in the Terminal Building of the Stinson Municipal Airport not included in expansion project.						
STORMWATER OUTFALL REPAIRS							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	650	0	0	0	0	0	650
Total	**650**	**0**	**0**	**0**	**0**	**0**	**650**
Council District(s) CW	Project (33-00036) - This project repairs, replaces and installs stormwater system outfall structures at both airports to include velocity dissipation control.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
SYSTEMS INTEGRATION PROJECT (AODB)							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	760	863	0	1,623
Total	**0**	**0**	**0**	**760**	**863**	**0**	**1,623**
Council District(s) CW	Project (33-00232) - This project will integrate key airport systems through an airport operational database (AODB) to improve facility operation and control and assist in reducing revenue losses. This project was recommended in the IT Master Plan.						
TAXI HOLD AREA RESTROOMS							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	206	0	0	0	0	0	206
Total	**206**	**0**	**0**	**0**	**0**	**0**	**206**
Council District(s) CW	Project (33-00233) - This project designs and constructs restrooms in the hold area for taxi drivers serving the San Antonio International Airport.						
TENANT VOIP							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	100	550	0	0	0	650
Total	**0**	**100**	**550**	**0**	**0**	**0**	**650**
Council District(s) CW	Project (33-00069) - Expansion of Tenant Voice over Internet Protocol (VoIP) services to tenants. This work will include design, bidding, and implementation.						
TERMINAL A IT CUTOVER							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	641	0	0	0	0	641
Total	**0**	**641**	**0**	**0**	**0**	**0**	**641**
Council District(s) CW	Project (33-00056) - This project decommissions the communication rooms no longer part of the essential infrastructure for Terminal A and re-cables to the permanent communication rooms that were established under the Terminal A and Campus IT Modernization project.						
TERMINAL A RENOVATIONS AND REFURBISHMENT II							
2007 AIRPORT REVENUE BONDS	2,500	3,460	0	0	0	0	5,960
2010 TAX NOTE GENERAL AIRPORT REVENUE BONDS	0	412	0	0	0	0	412
AIRPORT IMPROVEMENT & CONTINGENCY FUND	730	0	0	0	0	620	1,350
Total	**3,230**	**3,872**	**0**	**0**	**0**	**620**	**7,722**
Council District(s) CW	Project (33-00096) - This project provides for the design and construction for the second phase of work. The project includes the design and expansion of the customs facility in Terminal A which will be constructed in phases.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
TERMINAL AREA TAXIWAYS							
2010 TAX NOTE, AIRPORT	532	0	0	0	0	0	532
AIRPORT IMPROVEMENT & CONTINGENCY FUND	1,901	3,044	0	0	0	0	4,945
AIRPORT IMPROVEMENT PROGRAM GRANT	7,299	9,132	0	0	0	0	16,431
Total	**9,732**	**12,176**	**0**	**0**	**0**	**0**	**21,908**
Council District(s) CW	Project (33-00193) - This project includes the reconstruction of Taxiway G, from Runway 4/22 to Taxiway A, and Taxiway N, from Runway 12R southwest to Runway 4/22; and construction of new parallel taxiways to both Taxiways G and N. The project also includes the development of a Surface Movement Guidance Control System (SMGCS) Plan.						
TERMINAL B BLAST PROTECTION							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	38	289	0	0	0	327
Total	**0**	**38**	**289**	**0**	**0**	**0**	**327**
Council District(s) CW	Project (33-00097) - This project will apply blast protection film and window impact protection anchoring system to Terminal B windows, upper and lower level. It will also install precast panels at level of the Parking Garage for blast protection.						
WIRELESS MESH							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	300	0	206	1,100	437	0	2,043
Total	**300**	**0**	**206**	**1,100**	**437**	**0**	**2,043**
Council District(s) CW	Project (33-00046) - The wireless mesh network will support airfields security and maintenance growth, including video surveillance, perimeter intrusion system, vehicle gates and airfield maintenance.						
TOTAL AIR TRANSPORTATION	**80,103**	**68,112**	**50,848**	**49,327**	**7,629**	**4,581**	**260,601**
TRANSPORTATION							
STREETS							
36TH ST PH III B (BILLY MITCHELL-GEN.HUD)							
2012 GO STREET IMPROVEMENT BOND	1,866	2,032	1,646	0	0	0	5,544
Total	**1,866**	**2,032**	**1,646**	**0**	**0**	**0**	**5,544**
Council District(s) 4	Project (40-00287) - Extend 36th Street through the Port San Antonio from Billy Mitchell to General Hudnell. This project continues earlier projects to create a trade corridor through the Port that will connect Highway 90 to IH 35. This project may include acquisition of necessary right of way.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
TRANSPORTATION							
STREETS							
36TH STREET & BANGOR DRIVE INTERSECTION							
2012 GO STREET IMPROVEMENT BOND	1,100	0	0	0	0	0	1,100
Total	**1,100**	**0**	**0**	**0**	**0**	**0**	**1,100**

Council District(s)

7

Project (40-00286) - Reconstruct intersection at 36th and Bangor to include turn lanes. Install new traffic signal and new curbs and sidewalks along both sides of 36th Street. This project may include acquisition of necessary right of way.

ALAMO (COMMERCE TO CESAR CHAVEZ)							
2007 GO STREET IMPROVEMENT BOND-A	6,242	0	0	0	0	0	6,242
Total	**6,242**	**0**	**0**	**0**	**0**	**0**	**6,242**

Council District(s)

1

Project (40-00263) - This project will provide for streets and drainage improvements associated with HemisFair Park. Alamo and Cesar Chavez will be a complete streets and low impact development project.

ATD - FY 2015 SIDEWALK REPAIR PILOT PROGRAM							
ADVANCED TRANSPORTATION DISTRICT	500	0	0	0	0	0	500
Total	**500**	**0**	**0**	**0**	**0**	**0**	**500**

Council District(s)

CW

Project (23-01441) - This project will provide for the repair of sidewalks based on the assessment made utilizing the sidewalk gap analysis & tracking program.

ATD FY 2015 AUDIBLE PEDESTRIAN SIGNALS							
ADVANCED TRANSPORTATION DISTRICT	100	0	0	0	0	0	100
Total	**100**	**0**	**0**	**0**	**0**	**0**	**100**

Council District(s)

CW

Project (23-01424) - This project will provide voice indication for improved safety of sight-impaired pedestrians at crosswalks. Audibly indicates location of activation button and when the desired crossing has been given a green signal.

ATD FY 2015 BIKE FACILITIES/POSTS/RACKS							
ADVANCED TRANSPORTATION DISTRICT	960	0	0	0	0	0	960
Total	**960**	**0**	**0**	**0**	**0**	**0**	**960**

Council District(s)

CW

Project (23-01425) - This project will improve bicycling safety by adding designated lanes and facilities.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
TRANSPORTATION							
STREETS							
ATD FY 2015 INTERSECTION IMPROVEMENTS							
ADVANCED TRANSPORTATION DISTRICT	1,113	207	0	0	0	0	1,320
Total	**1,113**	**207**	**0**	**0**	**0**	**0**	**1,320**
Council District(s)							
CW	Project (23-01426) - This project will install or modify intersections on city streets to improve transportation mobility, to include turn lanes, deceleration/acceleration lanes, medians, and pavement markings.						
ATD FY 2015 SCHOOL ZONE IMPROVEMENTS							
ADVANCED TRANSPORTATION DISTRICT	100	0	0	0	0	0	100
Total	**100**	**0**	**0**	**0**	**0**	**0**	**100**
Council District(s)							
CW	Project (23-01427) - This project will provide for the installation of repairs of school related improvements.						
ATD FY 2015 SIDEWALKS							
ADVANCED TRANSPORTATION DISTRICT	3,220	180	0	0	0	0	3,400
Total	**3,220**	**180**	**0**	**0**	**0**	**0**	**3,400**
Council District(s)							
CW	Project (23-01428) - This project will provide for the installation or repair of sidewalks based on the assessment made utilizing the sidewalk gap analysis & tracking program.						
ATD FY 2015 SIDEWALKS TO SCHOOLS							
ADVANCED TRANSPORTATION DISTRICT	3,815	685	0	0	0	0	4,500
Total	**3,815**	**685**	**0**	**0**	**0**	**0**	**4,500**
Council District(s)							
CW	Project (23-01429) - This project will provide for the installation or repair of sidewalks based on needs assessments around school zones in San Antonio.						
ATD FY 2015 TRAFFIC SIGNAL DETECTION							
ADVANCED TRANSPORTATION DISTRICT	500	0	0	0	0	0	500
Total	**500**	**0**	**0**	**0**	**0**	**0**	**500**
Council District(s)							
CW	Project (23-01431) - This project will utilize technological equipment at a traffic signal to detect the presence of a vehicle waiting at a red light.						
ATD FY 2015 UNINTERRUPTIBLE POWER SUPPLY							
ADVANCED TRANSPORTATION DISTRICT	75	0	0	0	0	0	75
Total	**75**	**0**	**0**	**0**	**0**	**0**	**75**
Council District(s)							
CW	Project (23-01423) - This project will provide backup battery for traffic signals that is activated if a loss of power occurs, i.e., during severe storm. This keeps the signals operating normally for four to five hours without an external power.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
TRANSPORTATION							
STREETS							
BANDERA RD & ECKHERT ROAD INTERSECTION							
2012 GO STREET IMPROVEMENT BOND	301	0	0	0	0	0	301
Total	**301**	**0**	**0**	**0**	**0**	**0**	**301**
Council District(s) 7	Project (40-00288) - Reconstruct intersection with median modifications to improve left turn movements and extend existing turn lanes as needed.						
BANDERA RD & TEZEL RD INTERSECTION							
2012 GO STREET IMPROVEMENT BOND	139	0	0	0	0	0	139
Total	**139**	**0**	**0**	**0**	**0**	**0**	**139**
Council District(s) 7 8	Project (40-00289) - Reconstruct intersection with dual left turn lanes and traffic lane modifications as needed.						
BLANCO RD PH II (EDISON-EL MONTE & OLMOS)							
2012 GO STREET IMPROVEMENT BOND	4,316	4,608	1,532	0	0	0	10,456
Total	**4,316**	**4,608**	**1,532**	**0**	**0**	**0**	**10,456**
Council District(s) 1	Project (40-00290) - Reconstruct Blanco between Edison and El Monte, and between Olmos Creek and Jackson Keller with curbs, sidewalks, driveway approaches and necessary drainage and traffic signal improvements. This is a continuation of a 2007-2012 bond project in the same area. This project may include acquisition of necessary right of way.						
BRAC INFRASTRUCTURE PROJECTS							
2009 ISSUED TAX NOTES	1,150	0	0	0	0	0	1,150
Total	**1,150**	**0**	**0**	**0**	**0**	**0**	**1,150**
Council District(s) 2 10	Project (40-00206) - This project will support BRAC related capital improvement projects located around Fort Sam Houston. The scope of the project will be executed up to funds available in the project budget. This project may include acquisition of necessary right of way.						
BROOKS CITY BASE INFRASTRUCTURE IMPROVEMENTS							
2006 CERTIFICATES OF OBLIGATION	544	0	0	0	0	0	544
2007 GO STREET IMPROVEMENT BOND	2,109	0	0	0	0	0	2,109
PRIOR DEBT PROCEEDS	348	0	0	0	0	0	348
Total	**3,001**	**0**	**0**	**0**	**0**	**0**	**3,001**
Council District(s) 3	Project (40-00450) - This project will provide infrastructure improvements to facilitate future development.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
TRANSPORTATION							
STREETS							
BROOKS HILL STREET PROJECT							
PRIOR DEBT PROCEEDS	500	0	0	0	0	0	500
Total	**500**	**0**	**0**	**0**	**0**	**0**	**500**

Council District(s)

3

Project (23-01450) - Project will provide for engineering assessment and master plan for infrastructure improvements.

BROOKS-NEW BRAUNFELS EXTENSION							
SELF SUPPORTING CERTIFICATES OF OBLIGATION	4,230	0	0	0	0	0	4,230
Total	**4,230**	**0**	**0**	**0**	**0**	**0**	**4,230**

Council District(s)

3

Project (40-00182) - Continues construction of S. New Braunfels from Research Plaza to southern boundary of Brooks City-Base.

BUENA VISTA CORRIDOR							
2012 GO STREET IMPROVEMENT BOND	0	632	660	0	0	0	1,292
Total	**0**	**632**	**660**	**0**	**0**	**0**	**1,292**

Council District(s)

5

Project (40-00291) - Improve pedestrian connectivity on Buena Vista between Frio and Santa Rosa. Aesthetic and lighting enhancements will be added as appropriate and within available funding. This project may include acquisition of necessary right of way.

BULVERDE RD & CLASSEN RD REALIGNMENT							
2012 GO STREET IMPROVEMENT BOND	1,609	0	0	0	0	0	1,609
Total	**1,609**	**0**	**0**	**0**	**0**	**0**	**1,609**

Council District(s)

10

Project (40-00301) - Widen and realign Bulverde and Classen Roads south of Loop 1604. Road will be two lanes in each direction divided by a raised median, with curbs, sidewalks and bicycle lanes. This is a continuation of the project titled "Bulverde Rd (Loop 1604 to Redland Rd)".

CALLAGHAN RD (IH 410 TO SP 421)							
2012 GO STREET IMPROVEMENT BOND	1,671	1,203	1,200	309	0	0	4,383
Total	**1,671**	**1,203**	**1,200**	**309**	**0**	**0**	**4,383**

Council District(s)

7

Project (40-00292) - Reconstruct and widen Callaghan to four lanes with a continuous left-turn lane in some locations. Curbs, sidewalks, driveway approaches, traffic and drainage improvements added as needed. Cost reflects City of San Antonio contribution to a proposed federally funded project. This project may include acquisition of necessary right of way.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
TRANSPORTATION							
STREETS							
CD7 PARKS & STREETS IMPROVEMENTS							
2006 ISSUED CERTIFICATES OF OBLIGATION	300	0	0	0	0	0	300
Total	**300**	**0**	**0**	**0**	**0**	**0**	**300**
Council District(s) 7	Project (40-00460) - Improvements to CD7 Parks and Streets						
CESAR CHAVEZ CORRIDOR							
2012 GO STREET IMPROVEMENT BOND	0	597	783	0	0	0	1,380
Total	**0**	**597**	**783**	**0**	**0**	**0**	**1,380**
Council District(s) 5	Project (40-00298) - Improve pedestrian connectivity on Cesar Chavez between Frio and Santa Rosa. Aesthetic and lighting enhancements will be added as appropriate and within available funding. This project may include acquisition of necessary right of way.						
CHERRY STREET (DAWSON ST. TO MILAM ST.)							
2012 GO STREET IMPROVEMENT BOND	1,238	445	0	0	0	0	1,683
Total	**1,238**	**445**	**0**	**0**	**0**	**0**	**1,683**
Council District(s) 2	Project (40-00293) - Reconstruct roadway with curbs, sidewalks, driveway approaches and underground drainage as required within available funding.						
CITYWIDE BRIDGE PROGRAM							
2012 GO STREET IMPROVEMENT BOND	8,259	7,356	4,222	0	0	0	19,837
Total	**8,259**	**7,356**	**4,222**	**0**	**0**	**0**	**19,837**
Council District(s) CW	Project (40-00294) - Replace select existing deficient and deteriorated bridges and/or build new bridges within the City limits. City will pay costs associated with larger hydraulic capacity, right-of-way acquisition, utility adjustments, environmental due diligence and construction beyond each bridge. This project may include acquisition of necessary right-of-way.						
CITY-WIDE BRIDGE REPLACEMENT (TXDOT)							
2007 GO STREET IMPROVEMENT BOND	351	0	0	0	0	0	351
Total	**351**	**0**	**0**	**0**	**0**	**0**	**351**
Council District(s) CW	Project (40-00008) - The City Wide Bridge Replacement Project is intended to replace City owned bridge structures rated as deficient either due to compromised structural integrity, insufficient drainage capacity with inadequate traffic provisions, or a combination. Six bridges were elected for the City Wide Bridge Replacement Project: the Houston St. Bridge over Salado Creek, Rittiman Rd. Bridge over Salado Creek, Laredo Bridge over Alazan Creek, W.W. White bridge class culvert at Rosillo Creek, Weidner Bridge class culvert at Beitel Creek and Lookout Bridge class culvert at creek draw.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
TRANSPORTATION							
STREETS							
COMMERCE CORRIDOR							
2012 GO STREET IMPROVEMENT BOND	0	640	845	0	0	0	1,485
Total	**0**	**640**	**845**	**0**	**0**	**0**	**1,485**
Council District(s) 5	Project (40-00299) - Improve pedestrian connectivity on Commerce between Frio and Santa Rosa. Aesthetic and lighting enhancements will be added as appropriate and within available funding. This project may include acquisition of necessary right of way.						
CUPPLES RD (MERIDA ST TO CASTROVILLE RD)							
2012 GO STREET IMPROVEMENT BOND	578	1,756	2,367	0	0	0	4,701
Total	**578**	**1,756**	**2,367**	**0**	**0**	**0**	**4,701**
Council District(s) 5	Project (40-00295) - Reconstruct and widen Cupples to four lanes. Curbs, sidewalks, driveway approaches, traffic and drainage improvements will be added as needed.						
DE ZAVALA - UPRR TO LOCKHILLSELMA							
2007 GO STREET IMPROVEMENT BOND	500	0	0	0	0	0	500
UNISSUED CERTIFICATES OF OBLIGATION	2,000	0	0	0	0	0	2,000
Total	**2,500**	**0**	**0**	**0**	**0**	**0**	**2,500**
Council District(s) 8	Project (40-00461) - De Zavala Preconstruction Services from UPRR to Lockhillselma						
DISTRICT 1 AREA PEDESTRIAN MOBILITY & ST							
2012 GO STREET IMPROVEMENT BOND	3,812	0	0	0	0	0	3,812
Total	**3,812**	**0**	**0**	**0**	**0**	**0**	**3,812**
Council District(s) 1	Project (40-00296) - Construct pedestrian mobility and street improvement projects.						
DISTRICT 4 AREA PEDESTRIAN MOBILITY & ST							
2012 GO STREET IMPROVEMENT BOND	360	286	0	0	0	0	646
Total	**360**	**286**	**0**	**0**	**0**	**0**	**646**
Council District(s) 4	Project (40-00297) - Construct pedestrian mobility and street improvement projects. This project may include acquisition of necessary right of way.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
TRANSPORTATION							
STREETS							
DOWNTOWN STREETS RECONSTRUCTION							
2007 GO STREET IMPROVEMENT BOND	7,983	0	0	0	0	0	7,983
2012 GO STREET IMPROVEMENT BOND	633	9,352	5,488	0	0	0	15,473
Total	**8,616**	**9,352**	**5,488**	**0**	**0**	**0**	**23,456**
Council District(s) CW	Project (40-00300) - Reconstruction and/or realignment of Market Street, Bowie Street, Main Avenue, Soledad Street, Frio Street, Commerce Street, San Pedro Avenue, and Navarro Street to include pedestrian and bicycle connectivity as needed. This project may include acquisition of necessary right of way.						
E. COMMERCE (N. RIO GRANDE TO E. HOUSTON)							
2012 GO STREET IMPROVEMENT BOND	4,350	1,556	0	0	0	0	5,906
Total	**4,350**	**1,556**	**0**	**0**	**0**	**0**	**5,906**
Council District(s) 2	Project (40-00302) - Improve the East Commerce roadway, sidewalks and drainage as appropriate between Rio Grande to Houston.						
EASTSIDE CHOICE NEIGHBORHOOD TRANSFORMATION							
COMMUNITY DEVELOPMENT BLOCK GRANT	1,000	0	0	0	0	0	1,000
HOME INVESTMENT PARTNERSHIP GRANT	1,200	0	0	0	0	0	1,200
SAN ANTONIO WATER SYSTEM	500	0	0	0	0	0	500
Total	**2,700**	**0**	**0**	**0**	**0**	**0**	**2,700**
Council District(s) 2	Project (50-00002) - This project will provide funding for the redevelopment of Wheatley Courts, including street and sidewalk improvements.						
ESPADA RD (LOOP 410 TO E. ASHLEY RD)							
2012 GO STREET IMPROVEMENT BOND	1,313	2,763	1,347	0	0	0	5,423
Total	**1,313**	**2,763**	**1,347**	**0**	**0**	**0**	**5,423**
Council District(s) 3	Project (40-00419) - Reconstruct and widen Espada from Loop 410 to East Ashley to include bike lanes, lighting, aesthetic enhancements and drainage improvements as needed. This project may include acquisition of necessary right of way.						
FM 1560 FROM SH16 TO LP1604							
PRIOR DEBT PROCEEDS	100	0	0	0	0	0	100
Total	**100**	**0**	**0**	**0**	**0**	**0**	**100**
Council District(s) 8	Project (40-00463) - This project will provide for the purchase of the necessary right-of-way (ROW) needed for a Metropolitan Planning Organization's (MPO) funded Texas Department of Transportation (TxDOT) project to expand and construct drainage improvements as needed for FM 1560 from State Highway 16 to Loop 1604						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
TRANSPORTATION							
STREETS							
FRIO CITY RD SIDEWALKS (BRAZOS-W MALONE)							
2012 GO STREET IMPROVEMENT BOND	3,753	189	0	0	0	0	3,942
Total	**3,753**	**189**	**0**	**0**	**0**	**0**	**3,942**
Council District(s) 5	Project (40-00303) - Construct sidewalks and curbs along Frio City as appropriate and make necessary road improvements to support the project.						
FRIO STREET (COMMERCE TO CESAR CHAVEZ)							
2012 GO STREET IMPROVEMENT BOND	1,586	0	0	0	0	0	1,586
Total	**1,586**	**0**	**0**	**0**	**0**	**0**	**1,586**
Council District(s) 5	Project (40-00304) - Improve pedestrian connectivity on Frio Street between Commerce and Cesar Chavez. Aesthetic and lighting enhancements will be added as appropriate and within available funding. This project may include acquisition of necessary right of way.						
FY 2014 ALLEY MAINTENANCE							
SOLID WASTE OPERATING FUND	142	0	0	0	0	0	142
STORM WATER OPERATING FUND	1,000	0	0	0	0	0	1,000
Total	**1,142**	**0**	**0**	**0**	**0**	**0**	**1,142**
Council District(s) CW	Project (23-01401) - This project will provide funding for improvements for 15.7 miles of Alley's during FY 2015.						
FY 2015 STREET MAINTENANCE PROGRAM							
UNISSUED TAX NOTES	5,000	5,000	5,000	5,000	5,000	5,000	30,000
PRIOR DEBT PROCEEDS	8,656	0	0	0	0	0	8,656
Total	**13,656**	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**	**38,656**
Council District(s) CW	Project (23-01412) - FY 2015 Annual Street Maintenance Program.						
HARDY OAK (STONE OAK PKWY-KNIGHTS CROSS)							
2012 GO STREET IMPROVEMENT BOND	4,749	2,223	0	0	0	0	6,972
Total	**4,749**	**2,223**	**0**	**0**	**0**	**0**	**6,972**
Council District(s) 9	Project (40-00305) - Construct a new four lane divided roadway from Stone Oak to Knights Cross with bicycle lanes, curbs, sidewalks, driveway approaches, traffic signal and drainage improvements as needed. This project may include acquisition of necessary right of way.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
TRANSPORTATION							
STREETS							
HARRY WURZBACH (AUSTIN HWY IMPRV)							
UNISSUED CERTIFICATES OF OBLIGATION	700	4,000	0	0	0	0	4,700
Total	**700**	**4,000**	**0**	**0**	**0**	**0**	**4,700**

Council District(s)

2 10

Project (40-00464) - This project provides for improvements to the entrance and exit ramps from Harry Wurzbach to Austin Highway, to include improvements to roadway, bridge, retaining walls, sidewalks, utilities, pavement markings and signage, traffic signals and storm drainage.

HAUSMAN ROAD (LOOP 1604 TO IH 10)							
2012 GO STREET IMPROVEMENT BOND	13,594	5,631	61	61	0	0	19,347
Total	**13,594**	**5,631**	**61**	**61**	**0**	**0**	**19,347**

Council District(s)

8

Project (40-00420) - Widen and reconstruct Hausman with additional travel lanes, curbs, sidewalks, bicycle lanes, traffic signals and drainage improvements as needed. Includes a drainage funding component for an underground storm system. This project may include acquisition of necessary right-of-way.

HEMISFAIR AREA STREET REDEVELOPMENT							
2012 GO STREET IMPROVEMENT BOND	4,889	0	0	0	0	0	4,889
Total	**4,889**	**0**	**0**	**0**	**0**	**0**	**4,889**

Council District(s)

CW

Project (40-00421) - Construct and reconfigure Dakota Street, North Street, South Street, Tower of the Americas Way, Indianola Street, Matagorda Street, Santa Clara Place, and Water Street within the HemisFair Park area. Includes bicycle and pedestrian connectivity as appropriate. This project may include acquisition of necessary right of way.

HIGGINS ROAD & CLASSEN ROAD INTERSECTION							
2012 GO STREET IMPROVEMENT BOND	1,914	195	0	0	0	0	2,109
Total	**1,914**	**195**	**0**	**0**	**0**	**0**	**2,109**

Council District(s)

10

Project (40-00306) - Install left-turn lanes at key intersections between Santa Gertrudis and Corian Springs Drive. This project may include acquisition of necessary right of way.

HOUSTON ST-AT&T PARKWAY E.TO IH10							
2007 GO STREET IMPROVEMENT BOND	607	0	0	0	0	0	607
Total	**607**	**0**	**0**	**0**	**0**	**0**	**607**

Council District(s)

2

Project (40-00212) - This project will reconstruct Houston Street to four lanes, including curbs, sidewalks, and necessary drainage. The project will upgrade traffic signals and reversible lane technology (ITS System) to allow increase traffic flow during major sporting events. This project includes the reconstruction of the Salado Creek Bridge as a part of the Citywide Bridge Replacement Program.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
TRANSPORTATION							
STREETS							
INGRAM ROAD (CULEBRA ROAD TO MABE ROAD)							
2012 GO STREET IMPROVEMENT BOND	3,009	3,864	0	0	0	0	6,873
Total	**3,009**	**3,864**	**0**	**0**	**0**	**0**	**6,873**
Council District(s) 6	Project (40-00307) - Reconstruct and widen Ingram to a four-lane roadway with bicycle facilities. Curbs, sidewalks, driveway approaches, traffic and drainage improvements will be added as needed.						
INSTALLATION OF NEW STREETS LIGHTS							
UNISSUED CERTIFICATES OF OBLIGATION	1,000	0	0	0	0	0	1,000
Total	**1,000**	**0**	**0**	**0**	**0**	**0**	**1,000**
Council District(s) CW	Project (07-00005) - This project will provide the installation or retro-fittings of streetlights City-wide.						
MARBACH ROAD, PHASE II B							
2012 GO STREET IMPROVEMENT BOND	3,265	0	0	0	0	0	3,265
Total	**3,265**	**0**	**0**	**0**	**0**	**0**	**3,265**
Council District(s) 6	Project (40-00308) - Design and reconstruct Marbach from Meadow Way to Loop 410 with curbs, sidewalks, driveway approaches, underground drainage and other improvements as needed. This is the continuation of the 2007-2012 bond project named Marbach Road Phase II-A.						
MEDICAL AT FREDERICKSBURG							
2007 GO STREET IMPROVEMENT BOND	300	0	0	0	0	0	300
Total	**300**	**0**	**0**	**0**	**0**	**0**	**300**
Council District(s) 8	Project (23-00854) - This project will construct grade separation of Medical Dr. under Fredericksburg Rd. Project includes signal modifications, curbs, sidewalks, necessary drainage and access lanes from Medical to Fredericksburg. MPO Program.						
MEDICAL CENTER INTERSECTION AND INFRASTRUCTURE IMPROVEMENTS							
2011 CERTIFICATES OF OBLIGATION	1,155	0	0	0	0	0	1,155
2012 CERTIFICATES OF OBLIGATION	275	0	0	0	0	0	275
Total	**1,430**	**0**	**0**	**0**	**0**	**0**	**1,430**
Council District(s) 8	Project (23-00218) - This project reconstructs intersections and provides for facility improvements within the Medical Center.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
TRANSPORTATION							
STREETS							
MEDICAL CENTER INTERSECTION IMP. PH IX							
2012 GO STREET IMPROVEMENT BOND	3,358	0	0	0	0	0	3,358
Total	**3,358**	**0**	**0**	**0**	**0**	**0**	**3,358**

Council District(s)

7 8

Project (40-00309) - Continue to improve select intersections in the Medical Center Area. This is a continuation of cooperation with the Medical Center Alliance initiated with the 2007-2012 Bond Program.

MISSION TRAILS IV							
2007 GO STREET IMPROVEMENT BOND	300	0	0	0	0	0	300
Total	**300**	**0**	**0**	**0**	**0**	**0**	**300**

Council District(s)

1 3

Project (23-00789) - Construct street and drainage improvements and enhancements on Mission from Mitchell to Roosevelt and on Roosevelt from Mission to St. Marys.

OLD GRISSOM ROAD							
2007 GO STREET IMPROVEMENT BOND-A	1,000	0	0	0	0	0	1,000
Total	**1,000**	**0**	**0**	**0**	**0**	**0**	**1,000**

Council District(s)

6

Project (40-00253) - City contribution toward the developer extending Shaenfield Rd. approximately 2000 feet inside Loop 1604 and constructing a bridge over Helotes Creek.

PEDESTRIAN SAFETY IMPROVEMENTS							
UNISSUED CERTIFICATES OF OBLIGATION	838	0	0	0	0	0	838
Total	**838**	**0**	**0**	**0**	**0**	**0**	**838**

Council District(s)

CW

Project (23-01452) - Project will provide for engineering assessment and master plan for infrastructure improvements.

PEGGY DRIVE EXTENSION							
2012 GO STREET IMPROVEMENT BOND	4,790	0	0	0	0	0	4,790
Total	**4,790**	**0**	**0**	**0**	**0**	**0**	**4,790**

Council District(s)

2

Project (40-00310) - Construct a new roadway with drainage improvements as needed to provide neighborhood access to East Houston.

PRESA RAMPS AT HIGHWAY 90							
2012 GO STREET IMPROVEMENT BOND	2,870	3,133	191	0	0	0	6,194
Total	**2,870**	**3,133**	**191**	**0**	**0**	**0**	**6,194**

Council District(s)

3 5

Project (40-00311) - This project constructs on Highway 90 at Presa an off ramp for eastbound Highway 90 traffic and an on ramp for westbound Highway 90 traffic. Project funding reflects the City of San Antonio's contribution to a federally funded project. This project may include acquisition of necessary right of way.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
TRANSPORTATION							
STREETS							
PUBLIC ART - STREETS							
2012 GO STREET IMPROVEMENT BOND	1,280	688	690	524	0	0	3,182
Total	**1,280**	**688**	**690**	**524**	**0**	**0**	**3,182**
Council District(s) CW	Project (40-00323) - This project allocates funding for the construction, acquisition and development of public art and design enhancements related to the streets projects.						
RAY ELLISON BLVD (410 TO OLD PEARSALL RD)							
2012 GO STREET IMPROVEMENT BOND	5,973	9,782	3,750	0	0	0	19,505
Total	**5,973**	**9,782**	**3,750**	**0**	**0**	**0**	**19,505**
Council District(s) 4	Project (40-00312) - Reconstruct Ray Ellison to four lanes, with curbs, sidewalks, bicycle facilities, driveway approaches, and necessary signal and drainage improvements.						
REDLAND RD NORTH (1604 TO RIDGEWOOD PKWY)							
2012 GO STREET IMPROVEMENT BOND	1,379	4,657	3,131	0	0	0	9,167
Total	**1,379**	**4,657**	**3,131**	**0**	**0**	**0**	**9,167**
Council District(s) 9	Project (40-00314) - Reconstruct and widen Redland with a continuous turn lane in sections with bike lanes, curbs, sidewalks, driveway approaches, traffic signal improvements and drainage improvements as needed. Drainage funding component to reconstruct and widen Redland to five lanes with bike lanes, curbs, sidewalks, driveway approaches, traffic signal improvements and drainage improvements as needed. This project may include acquisition of necessary right of way.						
REDLAND RD SOUTH (1604 TO JONES MALTSBERGER)							
2012 GO STREET IMPROVEMENT BOND	1,519	4,526	2,879	0	0	0	8,924
Total	**1,519**	**4,526**	**2,879**	**0**	**0**	**0**	**8,924**
Council District(s) 10	Project (40-00313) - Reconstruct and widen Redland with a continuous turn lane in sections with bike lanes, curbs, sidewalks, driveway approaches, traffic-signal improvements and drainage improvements as needed. This project may include acquisition of necessary right of way.						
STRATEGIC TRANSPORTATION MULTI-MODAL PLAN							
GENERAL FUND	500	500	0	0	0	0	1,000
Total	**500**	**500**	**0**	**0**	**0**	**0**	**1,000**
Council District(s) CW	Project (40-00459) - This project will provide for a Strategic Multi-Modal Transportation Plan for the City that will articulate the City's long term transportation strategy.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
TRANSPORTATION							
STREETS							
TEZEL ROAD (CULEBRA RD. TO TIMBER PATH)							
2012 GO STREET IMPROVEMENT BOND	2,298	3,732	0	0	0	0	6,030
Total	**2,298**	**3,732**	**0**	**0**	**0**	**0**	**6,030**
Council District(s) 6	Project (40-00315) - Widen Tezel to four lanes with curbs, bike lanes and a continuous two-way left-turn lane. Construct drainage improvements and add or replace sidewalks as needed.						
THEO AVENUE & MALONE AVENUE CORRIDORS							
2012 GO STREET IMPROVEMENT BOND	4,188	4,347	3,209	0	0	0	11,744
Total	**4,188**	**4,347**	**3,209**	**0**	**0**	**0**	**11,744**
Council District(s) 5	Project (40-00316) - This project reconstructs roadways with curbs, sidewalks, driveway approaches, lighting, bicycle lanes, drainage and traffic improvements as needed.						
US 281/LOOP 1604 NORTHERN INTERCHANGE							
2012 GO STREET IMPROVEMENT BOND	26,000	0	0	0	0	0	26,000
Total	**26,000**	**0**	**0**	**0**	**0**	**0**	**26,000**
Council District(s) CW	Project (40-00317) - Contribute funds for the construction of northern connector ramps at the U.S. 281 / Loop 1604 interchange that will complete all-direction connectivity between these roadways. TxDOT will be a partner in this project.						
UTSA BLVD.							
2007 GO STREET IMPROVEMENT BOND	2,811	0	0	0	0	0	2,811
2014B TAX NOTES	2,189	0	0	0	0	0	2,189
Total	**5,000**	**0**	**0**	**0**	**0**	**0**	**5,000**
Council District(s) 8	Project (40-00447) - This project will provide street and drainage improvements on UTSA Blvd. from Ximenez to Babcock.						
W.HUISACHE (ZARZAMORA TO KAMPMANN BLVD)							
2012 GO STREET IMPROVEMENT BOND	2,682	0	0	0	0	0	2,682
Total	**2,682**	**0**	**0**	**0**	**0**	**0**	**2,682**
Council District(s) 7	Project (40-00318) - Reconstruct the existing roadway with new curbs and sidewalks.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
TRANSPORTATION							
STREETS							
W.MAGNOLIA (LAKE BLVD-ZARZAMORA)							
2012 GO STREET IMPROVEMENT BOND	818	0	0	0	0	0	818
Total	**818**	**0**	**0**	**0**	**0**	**0**	**818**
Council District(s) 7	Project (40-00319) - Construct new curbs, sidewalks and pedestrian enhancements.						
W.MISTLETOE (SAN ANTONIO AVE-ZARZAMORA)							
2012 GO STREET IMPROVEMENT BOND	1,325	0	0	0	0	0	1,325
Total	**1,325**	**0**	**0**	**0**	**0**	**0**	**1,325**
Council District(s) 7	Project (40-00320) - Reconstruct the existing roadway with new curbs and sidewalks.						
W.VESTAL PL. (COMMERCIAL AVE-PLEASANTON)							
2003 STORM WATER REVENUE BOND	11	0	0	0	0	0	11
2005 STORM WATER REVENUE BOND	461	0	0	0	0	0	461
2007 GO DRAINAGE IMPROVEMENT BOND	71	0	0	0	0	0	71
2012 GO STREET IMPROVEMENT BOND	2,187	825	0	0	0	0	3,012
Total	**2,730**	**825**	**0**	**0**	**0**	**0**	**3,555**
Council District(s) 3	Project (40-00321) - Reconstruct West Vestal between Commercial and Pleasanton with curbs, sidewalks, driveway approaches and drainage improvements as needed to available funds.						
WEST COMMERCE ECONOMIC CORRIDOR							
UNISSUED CERTIFICATES OF OBLIGATION	1,000	0	0	0	0	0	1,000
Total	**1,000**	**0**	**0**	**0**	**0**	**0**	**1,000**
Council District(s) 5	Project (23-01454) - Project will provide for engineering assessment and master plan for infrastructure improvements.						
WILSON BLVD (CLUB-DONALDSON) & THESPIAN							
2012 GO STREET IMPROVEMENT BOND	759	14	0	0	0	0	773
Total	**759**	**14**	**0**	**0**	**0**	**0**	**773**
Council District(s) 7	Project (40-00322) - Construct new sidewalk and curb on the west side of Wilson and construct center median. Provide intersection improvements at Thespian Island located at Kampmann and Donaldson.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
TRANSPORTATION							
STREETS							
WURZBACH PARKWAY / ARTERIAL CONNECTOR							
2007 GO STREET IMPROVEMENT BOND	5,000	0	0	0	0	0	5,000
Total	**5,000**	**0**	**0**	**0**	**0**	**0**	**5,000**

Council District(s)

CW

Project (40-00043) - This project will improve connectivity between IH 35 and the South Texas Medical Center. Funding will provide for a detailed traffic analysis and requisite operational improvements (e.g., including traffic signal system upgrades, intersection geometric improvements and communication network improvements) and hike and bike amenities. This project is part of the Municipal Planning Organization Program.

ZARZAMORA ROAD INTERSECTION IMPROVEMENTS							
2006 CERTIFICATES OF OBLIGATION	200	0	0	0	0	0	200
2007 GO STREET IMPROVEMENT BOND-A	640	0	0	0	0	0	640
Total	**840**	**0**	**0**	**0**	**0**	**0**	**840**

Council District(s)

5

Project (40-00250) - This project will allow for the upgrade of traffic signals at the intersections at Brady, Cervalo & Guadalupe, and add dedicated turn lanes as necessary. This project includes pedestrian accessibility improvements.

TOTAL STREETS	**203,022**	**87,603**	**39,000**	**5,893**	**5,000**	**5,000**	**345,518**
TOTAL TRANSPORTATION	**283,125**	**155,715**	**89,848**	**55,221**	**12,629**	**9,581**	**606,119**
GRAND TOTAL	**664,576**	**352,842**	**167,603**	**71,259**	**12,779**	**9,581**	**1,278,640**

Debt Management Plan

DEBT MANAGEMENT PLAN

OVERVIEW

The City issues debt for the purpose of financing long-term infrastructure capital improvements and short-term projects. Some of these projects have multiple sources of funding which include debt financing. Infrastructure, as referred to by the City, means economic externalities essentially required to be provided by government to support a community's basic human needs, economic activity, safety, education, and quality of life. Types of debt issued by the City include ad valorem tax-supported bonds, tax notes, certificates of obligation, public property finance contractual obligations, and revenue bonds. Tax notes, certificates of obligation and public property finance contractual obligations are typically secured by a pledge of revenues and/or ad valorem taxes, do not require voter approval, and are issued for programs that support the City's major infrastructure facilities and certain of its revenue-producing facilities. Revenue bonds are utilized to finance long-term capital improvements for proprietary enterprise and self-supporting operations. Currently, revenue bonds provide the financing required for improvements to the City's Airport System and the City's Municipal Drainage Utility System ("Stormwater System").

Types of Debt

- General Obligation Bonds
- Tax Notes
- Certificates of Obligation
- Public Property Finance Contractual Obligations
- Revenue Bonds

The long-term infrastructure financing process commences with the identification of major projects throughout the City to be financed with debt. These City-wide projects typically involve health and public safety, street improvements, drainage, flood control, construction and improvements to municipal facilities, as well as quality of life enhancements related to libraries and municipal parks. Major projects that are financed with ad valorem tax-supported bonds are presented to the electorate for approval. Upon voter approval, the City is authorized to issue ad valorem tax-supported bonds to finance the approved projects. Bond elections are held as needs of the community are ascertained. The short-term financing process includes interim financing and various projects. Revenue bonds do not require an election and are sold as needed for construction, expansion, and/or renovation of facilities in amounts that are in compliance with revenue bond covenants. The process for any debt issuance begins with the budget process and planned improvements to be made during the ensuing fiscal year.

Ad Valorem Tax-Supported Debt

City debt funded by ad valorem tax, such as sales and property tax. An example would be general obligation bonds which are backed by property tax.

Utilization of comprehensive financial analysis and computer modeling in the City's ad valorem Debt Management Plan incorporates numerous variables such as sensitivity to interest rates, changes in assessed values, annexations, current ad valorem tax collection rates, self-supporting debt, and fund balances. The analytical modeling and effective debt management has enabled the City to maximize efficiencies through refundings and debt structuring. Strict adherence to conservative financial management has allowed the City to meet its financing needs while at the same time maintaining its strong ratings. The City is rated "AAA", "Aaa", and "AAA" by Standard & Poor's Ratings Services, a Standard & Poor's Financial Services LLC business ("S&P"), Moody's Investors Service, Inc. ("Moody's"), and Fitch Ratings ("Fitch"), respectively.

DEBT AUTHORIZATION

At September 30, 2014, the City had $2,541 million in outstanding debt. This debt includes all the types of debt, including tax supported debt such as General Obligation Bonds, Certificates of Obligation, and tax notes, as well as other types of debt such as Airport, Stormwater, and other types of Revenue Bonds. See Table 1 below for all of the City's Outstanding Debt as of September 30, 2014.

Table 1
(in millions)

Outstanding Debt As of September 30, 2014	Outstanding Principal
G.O./C.O./Tax Notes/PPFCO (Ad Valorem Debt)	$1,495
Airport / Passenger Facility Charge	343
Stormwater	71
Contract Revenue Bonds – Starbright (Toyota)	21
Lease Revenue Bonds:	
One Stop	6
Police and Fire Emergency Dispatch Center	27
Convention Center Expansion	550
Taxable Revenue Notes	28
Total	**$2,541**

- GENERAL OBLIGATION BONDS

The City is authorized to issue bonds payable from ad valorem taxes pursuant to the City Charter, the general laws of the State, and ordinances adopted by the City Council. Such bonds must be authorized by the voters of the City at elections held within the City. The City had $596,000,000 ad valorem tax-supported debt approved by its voters on May 12, 2012, and $213,925,596 remains unissued. For the fiscal year ended September 30, 2014, the City had $1,155,330,000 general obligation bonds outstanding.

Table 2
(in millions)

2012 General Obligation Bond Program Improvements	Amount Authorized	Debt Issued To Date[1]	Unissued Debt
Streets, Bridges, and Sidewalks[2]	$338	$200	$134
Drainage and Flood Control	128	73	55
Parks, Recreation, and Open Space	87	70	17
Library, Museum, and Cultural Arts Facilities	29	26	3
Public Safety Facilities	14	8	6
Total	**$596**	**$377**	**$214**

[1]Includes, from prior bond issues sold pursuant to the 2012 voted authority, a portion of the net reoffering premium in the amount of $40,862,118.84 allocated against voter authorization.
[2]The City has realized savings with respect to certain projects included within this proposition, which savings total $4,000,000 when compared to original cost projections. As a result, the City will not issue a corresponding amount from the 2012 voted authorization capacity from this proposition.

On July 30, 2014, the City sold $227,275,000 "City of San Antonio, Texas General Improvement Bonds, Series 2014" (the "2014 Bonds"). The 2014 Bonds were issued to (i) finance improvements to streets, bridges, and sidewalks, drainage and flood control, parks, recreation, and open space, library, museum, and cultural arts facilities, and public safety facilities; and (ii) refund certain outstanding City Obligations. The 2014 Bonds represent the third issuance of the 2012 authorization.

- TAX NOTES

The City is authorized to issue short term tax notes, having a maturity not exceeding seven years, pursuant to the general laws of the State and ordinances authorized by the City Council and are payable from ad valorem taxes. For the fiscal year ended September 30, 2014, the City had $38,070,000 tax notes outstanding.

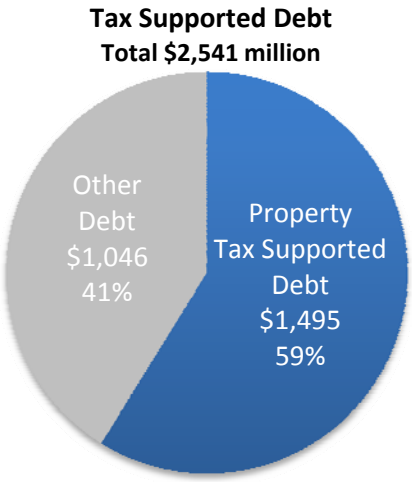
On June 19, 2014, the City sold through private placement $1,400,000 City of San Antonio, Texas Tax Notes, Series 2014 (the "2014 Notes"). The 2014 Notes were issued to finance the reconstruction of street improvements in the Mission del Lago subdivision approved in the Mission del Lago Tax Increment Reinvestment Zone Settlement Agreement approved by City Council on May 1, 2014.

On June 19, 2014, the City sold through private placement $17,740,000 City of San Antonio, Texas Tax Notes, Series 2014A (the "2014A Notes"). The 2014A Notes were issued to finance improvements to public safety facilities, streets, drainage, parks, municipal facilities, and libraries.

On July 30, 2014, the City sold $5,970,000 City of San Antonio, Texas Tax Notes Series 2014B (the "2014B Notes"). The 2014B Notes were issued to finance improvements to streets, sidewalks, and drainage improvements necessary or incidental thereto, and the acquisition of real property for City purposes.

- CERTIFICATES OF OBLIGATION

The City is authorized to issue certificates of obligation pursuant to the City Charter, applicable State laws, and ordinances adopted by the City Council. Certificates of obligation are issued for various purposes to include financing revenue-producing capital improvements and for infrastructure support and development. For the fiscal year ended September 30, 2014, the City had $283,870,000 certificates of obligation outstanding, which comprise 18.99% of the total outstanding ad valorem tax-supported debt.



- PUBLIC PROPERTY FINANCE CONTRACTUAL OBLIGATIONS

The City is authorized to issue public property finance contractual obligations under the provisions of the City Charter, applicable State laws, and ordinances adopted by City Council. The public property finance contractual obligations are payable from ad valorem taxes. For the fiscal year ended September 30, 2014, the City had $17,500,000 public property finance contractual obligations outstanding.

On October 17, 2013, the City sold through private placement $17,500,000 City of San Antonio, Texas Public Property Finance Contractual Obligations, Series 2013 (the "Obligations"). The Obligations were issued to finance the acquisition of personal property and equipment for the Fire Department, Police Department, Libraries, and City vehicles for various departments.

- REVENUE BONDS

The City is authorized to issue revenue bonds under the provisions of the City Charter, applicable State laws, and ordinances adopted by City Council. For the fiscal year ended September 30, 2014, the City's outstanding revenue bonds were: Airport System Revenue Bonds in the aggregate principal amount of $194,215,000; Passenger Facility Charge and Subordinate Lien Airport System Revenue Bonds in the aggregate principal amount of $148,670,000; and Municipal Drainage Utility System Bonds in the aggregate principal amount of $71,210,000.

The airport and stormwater revenue bonds are not secured by ad valorem taxes and are limited obligations of the City, payable solely from the revenues of the airport system and stormwater system, respectively. The Passenger Facility Charge revenue bonds are not secured by ad valorem taxes and are payable solely from the revenues generated by the City's collection of a passenger facility charge, which was approved by the Federal Aviation Administration and the City Council, with collection beginning on November 21, 2001.

- REVENUE NOTES

The City is authorized to issue revenue notes under the provisions of the City Charter, applicable State laws, and ordinances adopted by City Council. The revenue notes are not secured by ad valorem taxes and are limited obligations of the City, payable solely from any lawfully available revenues generated by the City and subject to annual appropriation by the City Council. For the fiscal year ended September 30, 2014, the City had $28,055,000 revenue notes outstanding.

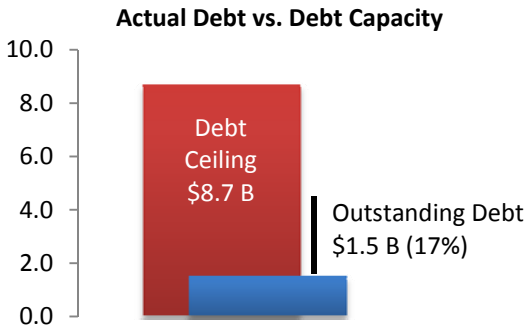
On December 5, 2013, the City sold through private placement $20,900,000 City of San Antonio, Texas Revenue Notes, Taxable Series 2013A (the "2013A Revenue Notes"). The 2013A Revenue Notes were issued to finance the acquisition, improvement, and equipping of certain facilities for the Pre-K 4 SA Early Childhood Education Program.

- REFUNDINGS

The City routinely reviews the possibility of refunding certain of its outstanding debt to effectuate interest cost savings.

DEBT LIMITATIONS

The amount of ad valorem tax-supported debt that the City may incur is limited by City Charter and by the Constitution of the State of Texas (the "State"). The City Charter establishes a limitation on the general obligation debt supported by ad valorem taxes to an amount not to exceed ten percent of the total assessed valuation. The estimated total assessed valuation for the fiscal year 2014 was $87 billion, which provides a debt ceiling of $8.7 billion. As indicated in the graph to the right, as of FY 2015 the City has only utilized 17%, or $1.5 billion, of the City's $8.7 billion dollar capacity.



The State Constitution and the City Charter provide that the ad valorem taxes levied by the City for general purposes and for the purpose of paying the principal of and interest on the City's indebtedness must not exceed $2.50 for each $100 of assessed valuation of taxable property. There is no constitutional or statutory limitation within the $2.50 rate for interest and sinking fund purposes; however, the Texas Attorney General has adopted an administrative policy that prohibits the issuance of debt by a municipality, such as the City, if its issuance produces debt service requirements exceeding that which can be paid from $1.50 of the foregoing $2.50 maximum tax rate calculated at 90% collections. In

addition, Section 1331.051, Texas Government Code, and the City Charter prohibit the total debt of the City from exceeding 10% of the total assessed valuation of property shown by the last assessment roll, and the City Charter excludes (1) any indebtedness secured in whole or in part by special assessments, (2) the debt of any improvement district, and (3) any indebtedness secured by revenues, other than taxes of the City or of any department or agency thereof.

LONG-TERM DEBT PLANNING

The City employs a comprehensive multi-year, long-term capital improvement planning program that is updated annually. Debt management is a major component of the financial planning model which incorporates projected financing needs for infrastructure development that is consistent with the City's growth while at the same time measuring and assessing the cost and timing of each debt issuance.

The assumptions in the FY 2014-2015 Debt Management Plan include: (i) assessed valuation growth at 4.56% in fiscal year 2014, a projected growth rate of 6.85% in fiscal year 2015, 5.00% in fiscal year 2016, 4.00% in fiscal year 2017, 3.50% in fiscal year 2018, and 3.00% in fiscal year 2019, and held constant thereafter; (ii) tax collections at 98.0%; (iii) tax freeze for elderly and disabled; (iv) the adopted debt service tax rate which remains constant at 21.15 cents through fiscal year 2028; and (v) $596,000,000 General Improvement Bonds authorized by the voters in the May 12, 2012 election. The City has realized savings with respect to certain projects included within the 2012 authorization, which savings total $4,000,000 when compared to original cost projections. As a result, the City will not issue a corresponding amount of general obligation bonds from the 2012 voted general obligation bond authorization capacity.

NEW MONEY ISSUES

Ongoing capital improvement needs have required the City to sell certificates of obligation and general obligation bonds to fund capital improvements for various streets, drainage and flood control projects; acquisition, construction and improvements related to park facilities, public safety, municipal facilities and parking structures; and environmental clean-up and land acquisition. Tax notes have been utilized to fund short-term projects and interim financing of seven years or less.

The FY 2014-2015 Debt Management Plan includes the fourth sale of the 2012 voter-authorized bonds. The bonds will be sold to finance improvements to streets, bridges, and sidewalks; drainage and flood control; parks, recreation, and open space; library, museum, and cultural arts facilities; and public safety facilities. The FY 2014-2015 Debt Management Plan also includes the proposed sale of certificates of obligation and tax notes. The certificates of obligations are anticipated to be sold to fund municipal facilities, streets, public safety, IT, parks, and public works, and the tax notes are anticipated to be sold to fund street improvements.

DEBT SERVICE TAX RATE

The combination of successful refundings and low interest rates for bonds and certificates of obligation sales occurring between fiscal years 1992 and 2014 has resulted in a decrease in the projected maximum debt service tax rate of $0.3049 per $100 valuation prior to fiscal year 1992 to a projected maximum debt service tax rate of $0.2115 per $100 through fiscal year 2028.


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

APPENDIX

Statistical Data

City of San Antonio

Demographic Statistics
Last Ten Fiscal Years

Fiscal Year	Population[1]	Per Capita Income[2]	Median Age[2]	Population (age 25+) with a Bachelor's Degree or Greater[2]	Unemployment Rate
2004	1,278,300	18,969	32.2	23.5%	5.2%
2005	1,299,200	19,540	32.4	23.4%	5.2%
2006	1,322,900	20,110	33.2	23.1%	4.4%
2007	1,312,286	19,884	32.6	23.2%	3.9%
2008	1,328,984	20,808	32.8	23.4%	5.0%
2009	1,340,549	21,447	32.6	23.5%	6.1%
2010	1,326,539	21,425	33.0	23.7%	7.6%
2011	1,346,247	21,356	32.7	25.0%	9.1%
2012	1,366,249	22,333	33.2	23.9%	8.1%
2013	1,386,547	22,619	32.7	24.6%	5.0%

[1] City of San Antonio Planning & Community Development Department

[2] U.S. Census Bureau, 2009-2013 American Community Survey as of December 4, 2014

City of San Antonio

Miscellaneous Statistical Data

General Information

Date of Incorporation	December 14, 1837
Date of Adoption of City Charter	October 2, 1951
Form of Government	Council-Manager
Area	486 square miles

Fire Protection and Emergency Medical Services

Number of Fire Stations	51
Number of EMS Units	33
Number of Firefighters and EMS Paramedics	1,663

Police Protection

Number of Stations	7
Number of Police Officers	2,375
Number of School Crossing Guards	261

Parks and Recreation

Parks Acreage	14,866
Number of Parks and Recreation Areas over One Acre	204
Number of Municipal Golf Courses[1]	6
Number of Municipal Swimming Pools	26
Number of Recreation Centers - All Year	30
Number of Recreation Centers – Summer	61

Sewer Service[2]

Miles of Storm Sewers	700
Miles of Sanitary Sewers	5,246
Number of Sewer Customers	421,920

Water Service[2]

Number of Water Customers	372,793

Building Permits

Permits Issued	13,255
Estimated Cost	$3,369,337,554

[1] Golf Courses are under management of Municipal Golf Association-San Antonio.

[2] Water and sewer service provided by San Antonio Water System (SAWS).

City of San Antonio

Miscellaneous Statistical Data

Education[1]

(Seventeen School Districts Wholly or Partly Within San Antonio City Limits)

Number of Schools	453
Number of Teachers	26,697
Number of Students Registered	427,462
Attendance Rate	95.5%

Election[2]

Registered Voters in San Antonio	716,857

Population

Year	Population[3]	Increase
1900	53,321	----------
1910	96,614	81.2%
1920	161,379	67.0%
1930	231,542	43.5%
1940	253,854	9.6%
1950	408,442	60.9%
1960	587,718	43.9%
1970	654,153	11.3%
1980	785,880	20.1%
1990	935,933	19.1%
2000	1,144,646	22.3%
2010	1,326,539	15.9%
2011	1,346,247	1.5%
2012	1,366,249	1.5%
2013	1,386,547	1.5%

[1] Texas Education Agency, 2012-2013 Texas Academic Performance Report

[2] City of San Antonio, Office of the City Clerk (Data only includes City of San Antonio residents)

[3] City of San Antonio Planning & Community Development Department

City of San Antonio

Principal Taxpayers

Taxpayer	Type of Business	Principal Taxpayer Taxable Valuation ($000's)	Percentage To Net Taxable Valuation
H.E. Butt Grocery Company	Retail/Grocery	$1,047,882	1.31%
Wal-Mart Stores, Inc.	Retail/Grocery	491,024	0.62
VHS San Antonio Partners LP	Hospital/Healthcare	489,459	0.61
Methodist Healthcare System	Hospital/Healthcare	463,365	0.58
Toyota Motor Manufacturing Texas, Inc.	Automobile Manufacturing	395,522	0.50
Hyatt Hotels Corporation	Hotel Chain	379,795	0.48
United Services Automobile Association	Insurance/Banking	307,619	0.39
La Cantera Retail LTD Partnership	Shopping Center	280,721	0.35
Frankel Family Trust	Apartments	261,408	0.33
Marriott International, Inc.	Hotel Chain	257,946	0.32
	TOTALS	**$4,374,741**	**5.49%**

Source: Finance Department, City of San Antonio, Texas. Data as reported in the Comprehensive Annual Financial Report (CAFR)

Glossary

Glossary

The Adopted Budget contains specialized and technical terminology that is unique to public finance and budgeting. To assist the reader of the Adopted Budget Document in understanding these terms, a budget glossary has been included in the document.

Accounting Basis: Rules used to prepare, present, and report financial statements for a wide variety of entities that refer to when revenues and expenditures are recognized and reported. The City employs modified accrual basis of accounting. This means that revenues are recognized in the accounting period in which they become available and measurable and expenditures are recognized in the accounting period in which the fund liability is incurred. Accounting records for Proprietary, Pension Trust, Private Purpose Trust and Retiree Health Care Funds are maintained on an accrual basis. Revenues are recognized when they are earned, and expenses are recognized when they are incurred.

Accounting System: The total set of records and procedures which are used to record, classify, and report information on the financial status and operations of an entity.

Accrual Accounting: A basis of accounting in which revenues are recognized in the period in which they are earned and become measurable, and expenses are recognized in the period incurred instead of when cash is actually received or spent. For example, in accrual accounting a revenue that was earned between April 1 and June 30, but for which payment was not received until July 10, is recorded as being received on June 30 rather than July 10.

Activity: A special unit of work or service performed.

Administrative Transfer: See Transfer.

Adopted Budget: See Budget.

Ad Valorem Tax: The tax is based "according to value" of property and is used as the source of revenue to pay general obligation debt and to support the General Fund.

African-American Business Enterprise (AABE): A sole proprietorship, partnership, or corporation owned, operated, and controlled by a minority group member(s) who have at least 51% ownership.

All Funds Summary: The comprehensive summary of all budgeted funds.

Allotment: To allot is to divide an appropriation into amounts that may be encumbered or expended during a time period.

Amended Budget: Represents the original adopted budget plus any amendments passed as of October 1. This figure does not include prior year encumbrances or re-appropriation.

American Recovery Reinvestment Act (ARRA): An economic stimulus package enacted by Congress in February 2009 intended to create jobs and promote investment and consumer spending.

Annual General Aviation Revenue Bond Debt (GARB): see GARB.

Appropriation: A legal authorization granted by the City Council to establish legal authority for city officials to make expenditures/expenses or incur obligations for specific purposes. It does not include prior year encumbrances or re-appropriation. An authorization made by the City Council, which permits officials to incur

obligations against and to make expenditures of governmental resources. Appropriations are usually made for fixed amounts and typically granted for a one-year period.

Assessed Valuation: A value that is established for real or personal property for use as a basis for levying property taxes. An assessed valuation represents the appraised valuation less any exemptions. (Note: Property values are established by the Bexar Appraisal District.)

Assets: Property owned by the City, which has monetary value.

Audit: A comprehensive examination as to the manner in which the government's resources were actually utilized concluding in a written report of its findings. A financial audit is a review of the accounting system and financial information to determine how government funds were spent and whether expenditures were in compliance with the legislative body's appropriations. A performance audit consists of a review of how well the government met its stated goals. An accounting audit is intended to ascertain whether financial statements fairly present financial position and results of operations.

Average Facility Maintenance Cost: Total costs of facility maintained divided by number of square feet of facility maintained.

Bad Debt: In the United States, The National Bank Act defines a bad debt as an unsecured debt on which interest or payment is past due and unpaid for six months (and which is not in process of collection). Some businesses set aside a reserve on their books to offset losses from bad debts.

Balanced Budget: A budget in which planned expenditures can be met by current income from taxation and other government receipts.

Bank Depository Agreement: A contract between a municipality and a depository negotiated and entered into in accordance with the specifications of the Local Government Code, which sets forth the agreements between the parties regarding banking services.

Balance Sheet: A financial statement that discloses the financial position of an entity by disclosing its assets, liabilities, and equity as of a specific date.

Base Budget: On-going expense for personnel, contractual services, and the replacement of supplies and equipment required to maintain current service levels previously authorized by the City Council.

Beginning Balance: The beginning balance is the residual non-restricted funds brought forward from the previous fiscal year (ending balance).

Bond: A debt instrument embodying a written promise to pay a specified sum of money, the face value or principal, at a specific date or dates in the future (maturity date), together with periodic interest at a specified rate. The most common types of bonds are general obligation and revenue bonds. Bonds are typically used for long-term debt to pay for specific capital expenditures, such as buildings, streets, bridges, or utility expansion/repair.

Bond -- General Obligation (G.O.): A bond, which is secured by the full faith and credit of the issuer. G.O. bonds issued by local units of government are secured by a pledge of the issuer's ad valorem taxing power. They are usually issued to pay for general capital improvement projects such as parks and streets. In Texas, G.O. bonds must be authorized by public referenda.

Bond -- Proceeds: Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

Bond -- Revenue: Bonds whose principal and interest are paid from earnings of an enterprise fund.

Bond Program: In 2012, voters approved a $596 million 2012-2017 Bond Program that includes five separate propositions: Streets, Bridges and Sidewalks Improvements; Drainage and Flood Control Improvements; Parks, Recreation, Open Space Improvements; Library, Museum and Cultural Arts Facilities Improvements and Public Safety Facilities Improvements. The program includes 140 projects.

Budget: A budget is a plan of financial operation embodying an estimate of proposed expenditures and the means of financing them. Used without any modifier the term usually indicates a financial plan for a single fiscal year. In practice, the term "budget" is used in two ways. Sometimes it designates the financial plan presented to the appropriating body for adoption, and sometimes it designates the plan finally approved by that body. It is usually necessary to specify whether the budget under consideration is preliminary and tentative (proposed) or whether it has been approved by the appropriating body (adopted).

Budget Adjustment: A legal procedure utilized during the fiscal year by the City staff and City Council to revise a budget appropriation. City staff has the prerogative to adjust expenditures within a department budget.

Budget Amendments: Transfer of unencumbered appropriation balance or any portion within a department office or agency to another. Budget Amendments can be made with authorization from the City Council, City Manager or through an Ordinance submitted to City Council.

Budget Basis: Rules for preparation of budgets, which can include cash, full accrual or modified accrual basis. The budgets of the General Fund, Special Revenue Funds, Debt Service Funds and Trust & Agency Funds are prepared on a modified accrual basis, meaning that revenues are recognized in the accounting period in which they become available and measurable and expenditures are recognized in the accounting period in which the fund liability is incurred. The Budgets of the Enterprise Funds and Internal Service Funds are prepared on a full accrual basis, meaning revenues are recognized when they are earned and expenses are recognized when they are incurred.

Budget Calendar: The schedule of key dates or milestones, which the City departments follow in the preparation, adoption, and administration of the budget.

Budget Controls: Methods to ensure compliance with budget limitations. City employs an encumbrance system to ensure that expenditures not exceed appropriations.

Budget Document: The instrument used by the budget-making authority to present a comprehensive financial program to the City Council. The adopted budget document presents the authorization made by the City Council for City officials to obligate and expend resources.

Budget Message (City Manager's Transmittal Letter): The opening section of the budget that provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and the views and recommendations of the City Manager.

Budget Ordinance: The official enactment by the City Council that establishes the legal authority for the City officials to obligate and expend resources.

Budgetary Control: The control of management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

Budgetary Expenditures: Budgetary expenditures are decreases in net assets. In contrast to conventional expenditures, budgetary expenditures exclude amounts represented by non-current liabilities.

Budgeted Funds: Funds that are planned for certain uses but have not been formally or legally appropriated by the legislative body. The proposed budget document that is submitted for Council approval is composed of budgeted funds.

Capital Assets: Assets of significant value and having a useful life of 10 years or more. Capital assets are also referred to as fixed assets.

Capital Budget: See Capital Improvement Program.

Capital Equipment Budget (Capital Outlay): The portion of the annual operating budget that appropriates funds for the purchase of capital equipment items. These expenditures are often separated from regular operating items such as salaries, utilities, and office supplies. The Capital Outlay Budget includes funds for capital equipment purchases, such as vehicles, furniture, machinery, building improvements, computers, and special tools, which are usually distinguished from operating items according to their value and projected useful life. The dollar value varies according to the policy established by each jurisdiction.

Capital Expenditure: Construction, renovation, purchase or lease of an asset (land, buildings, infrastructure, improvements, machinery and equipment) that has an initial useful life longer than one year and meets the City's capitalization threshold.

Capital Improvement Program (CIP): A plan for capital expenditures to be incurred each year over a period of six future years setting forth each capital project, its scope of work and City Council District location, the amount to be expended in each year, and the method of financing those expenditures, to provide long-lasting physical improvements.

Capital Improvement Program Budget: A Capital Improvement Program (CIP) Budget is a plan separated from the operating budget. Items in the CIP are usually construction projects designed to improve the value of the government assets. Examples of capital improvement projects include new streets, buildings, recreational facilities, and large scale remodeling.

Capital Improvement Project Activity: A capital improvement project activity is one of the following groups:

- *Planning and Engineering*: Inclusive of this group are architectural and engineering professional services, cultural resource surveys, real estate appraisal services, and special studies, which may include cost-benefit analysis, and conceptual design alternatives.

- *Right-of-Way Acquisition*: Inclusive of this group are the purchase or acquisition of easements, land for right-of-way, sites for construction, appraisal costs, relocation costs, and demolition for site clearance.

- *Construction*: Inclusive of this group are costs for construction or reconstruction of capital improvements, such as: buildings, streets, bridges, curbs, sidewalks, storm drainage, flood control facilities, and recreation facilities.

- *Other*: Inclusive of this group are costs for initial capital equipment, such as fire-fighting apparatus, major recreational equipment, and library books normally associated with development of a municipal facility.

Capital Outlay: See Capital Equipment Budget.

Capitalization Threshold: Represents the minimum value established for each piece of office or industrial equipment. This threshold allows for the depreciation of the equipment over the life of the product.

Cash Accounting (Cash Basis): A basis of accounting which recognizes revenues when received and expenditures when paid.

Cash Management: The management of cash necessary to pay for government services while investing temporary cash excesses in order to earn interest revenue. Cash management refers to the activities of forecasting the inflows and outflows of cash, mobilizing cash to improve its availability for investment, establishing and maintaining banking relationships, and investing funds in order to achieve the highest interest and return available for temporary cash balances.

Certificate of Deposit: A negotiable or non-negotiable receipt for monies deposited in a bank or financial institution for a specified period for a specified rate of interest.

Certificate of Obligation (C.O.): Debt instruments secured by the ad valorem taxing power of a city. Short-term or long-term debt (pending on the project) which is authorized by the City Council and does not require prior voter approval.

Character Code: A basis for distinguishing types of expenditures; the five major characters used by the City of San Antonio are: Personal Services--51, Contractual--52, Commodities--53, Other Expenditures--54, Capital Outlay—55. It is comprised of a seven digit account code used to identify line items.

Charts of Accounts: A chart detailing the system of general ledger accounts.

City Council: The current elected officials of the City as set forth in the City's Charter. Unless otherwise stated, the Mayor is considered part of the City Council.

City Manager: The individual appointed by the City Council who is responsible for the administration of the affairs of the City.

CPS Energy: San Antonio municipally-owned electric and gas systems. San Antonio acquired its gas and electric utilities in 1942 from the American Light and Traction Company, which had been ordered by the Federal Government to sell properties under provisions of the Holding Company Act of 1933. The Trust Indenture established management requirements and provides that the complete management and control of electric and gas systems, shall be vested in a Board of Trustees consisting of five citizens of the United States of America permanently residing in Bexar County, Texas, to be known as the "CPS Energy Board of Trustees". The Mayor of the City of San Antonio is a permanent ex officio member. A major revenue source to the General Fund is the City's 14% share of CPS energy revenues, which represent a return to the City of its equity investment in the utility.

Closing Ordinance: A document detailing the closure of all funds and accounts and to provide for necessary adjustments at the Department level at the end of a fiscal budget year.

Code Compliance: This division of the Development Services Department enforces City codes and regulations that result in the protection of the health, safety and welfare of all citizens. The Division is responsible for enforcing the following codes: graffiti, vacant dangerous premises and structures, bandit signs, curb stoning, junked vehicles, weeded vacant lots, zoning (Unified Development Code), illegal dumping, barbed wire and fences, minimum housing including unsanitary premises, front & side yard parking, garage sales, alley and right-of-way violations and vendors, hawkers, and peddlers.

Commercial Paper: A short-term unsecured promissory note, supported by a bank line or letter of credit, which has a maturity of one to 270 days.

Commodities: Items of expenditure (in the operating budget) which, after use, are consumed or show a material change in their physical condition, and which are generally of limited value and are characterized by rapid depreciation. Office supplies and motor fuel are examples of Commodities.

Construction Notices to Proceed: Notice to construction contractors that they may proceed with construction.

Contingency: A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contractual Services: Goods and services acquired under contract the City receives from an internal service fund or an outside company. Professional services, utilities, rentals, and insurance are examples of contractual services.

Competitive Bidding Process: The process following State law requiring that for purchases of $10,000 or more a city must advertise, solicit, and publicly open sealed bids from prospective vendors. After a review period, the Council then awards the bid to the successful bidder.

Cost of Living Adjustment (COLA): An adjustment to salary to compensate for increases in the cost of a certain standard of living.

Council's Goals and Objectives Session: The methods by which a government plans to achieve its service objectives. This session(s) is the basis upon which the annual budget is prepared. Also referred to as Council's Priorities.

Council Priorities: Together with the Financial Forecast serves as the foundation for the development of the Annual Budget.

Current: Designates the operation of the present fiscal period as opposed to past or future periods. It usually means items likely to be used up or converted into cash within one year.

Current Taxes: Taxes that are levied and due within one year.

Debt Limitations: Cap on general obligation debt supported by ad valorem taxes at an amount not to exceed ten percent of the total assessed valuation.

Debt Service Fund: Accounts for the accumulation of ad valorem taxes collected for the purpose of paying principal and interest on long term debt, certificates of obligation and short term contractual obligation certificates.

Debt Services: The City's obligation to pay the principal and interest of all outstanding debt instruments according to a predetermined payment schedule.

Debt Service Rate: See Property Tax Rate.

Debt Services Reserve: The debt service reserve is the fund, which may be used to pay debt services of revenue bonds if the sources of the pledged revenues do not generate sufficient funds to satisfy the debt service requirements. The reserve fund is either funded in whole or in part from the proceeds of the bonds, or is allowed to gradually accumulate over a period of years through required payments from the pledged revenues. If the reserve fund is used in whole or in part to pay the debt service, the issuer usually is required to replenish the reserve fund from the first available funds or revenues. A typical reserve requirement might be the maximum annual debt service requirement for any year remaining until the bonds reach maturity.

Deficit: A deficit is the excess of expenditures over revenues during a single accounting period, in the case of proprietary funds, the excess of expenses over income during an accounting period.

Delinquent Taxes: Taxes remaining unpaid on and after the date on which a penalty for non-payment is imposed.

Department: A major administrative division of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area.

Depreciation: (1) Expiration in the service life of capital assets attributable to wear and tear, deterioration, and inadequacy of obsolescence. (2) That portion of the cost of a capital asset, which is charged as an expense during a particular period.

Development Services Fund: Created in FY 2007 to account for all revenues and expenditures associated with the operation and maintenance of all City development services activities.

Direct Cost: Costs that can be specifically and directly identified with a specific objective or program.

Disadvantaged Business Enterprise (DBE): A corporation, partnership, sole proprietorship, or other legal entity that qualifies as a MBE, WBE, or M/WBE and a Small Business Enterprise.

Disbursement: Payment for goods and services in cash or by check.

Division: An organizational unit within a department's structure representing the major functional divisions of work.

Edwards Aquifer Conservation Easements: A conservation easement is a restriction landowners voluntarily place on specified uses of their property to protect natural, productive, or cultural features. The City of San Antonio uses conservation easements to protect the Edwards Aquifer water supply.

Effective Tax Rate: It is the rate, which will generate the same tax levy next year from the properties on this year's tax roll.

Emergency: An unexpected occurrence, e.g., damaging weather conditions that require the unplanned use of City funds.

Encumbrance: To encumber funds means to set aside or commit funds for a fixture expenditure. Encumbrances include obligations in the form of purchase orders, contracts, or salary commitments, which are chargeable to an appropriation and for which a part of the appropriation is reserved.

Enplaned Passenger: An airline passenger that is departing San Antonio.

Enterprise Fund: A governmental accounting fund used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is to recover the cost of providing goods through user fees. Rate schedules for these services are established to insure that revenues are adequate to meet all necessary expenditures. Enterprise Funds in San Antonio are established for services such as the Airport, Parking System, and Solid Waste Management Services.

Estimated Revenue: The amount of projected revenue to be collected during the fiscal year. It may also be defined as the proposed financing sources estimated to finance the proposed projected expenditures.

Executive Summary: Describes the policies affecting the budget, and presents a synopsis of the revenues the City will collect, the funds the City will spend, and the changes that have occurred from the previous year.

Expendable Trust Fund: Represents the expenditures and other revenues associated with a city owned, interest bearing trust that was set up for a specific, designated purpose.

Expenditure: Decrease in the use of net financial resources for the purpose of acquiring and providing goods and services.

Expenses: Outflows or other using up of assets or incurring of liabilities during a period from delivering or producing goods, rendering services, or carrying out other activities that constitute the entity's ongoing major or central operations, for example depreciation.

Fees: Charges for services (also see User Charges).

Fiduciary Funds: Funds used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governmental units, or other funds. These include Pension Trust and Retiree Health Care Trust.

Financial Reserve: See Reserve.

Fiscal Year: The 12 month time period designated by the City signifying the beginning and ending period for recording financial transactions. The City of San Antonio has specified October 1st to September 30th as its fiscal year.

Five Year Financial Forecast: Financial planning document that is prepared on an annual basis to provide a current and long-range assessment of financial conditions and costs for City service delivery plans. The Forecast serves as the first step in the development of the City's Annual Budget. The primary objective of the Forecast is to provide the City Council and the community with an "early warning system" to identify significant issues that need to be addressed in the subsequent budget process.

Fixed Asset: Assets of a long-term nature that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

Fixed Cost: A fixed cost, such as rent, does not change with increases or decrease in the amount of services provided.

Full Time Equivalent (FTE): Full time, authorized positions, filled or vacant, that equal to 2,080 hours of work annually.

Full Faith and Credit: A pledge of the general taxing power of a government to repay debt obligations (typically used in reference to bonds).

Fund: An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations. Seven major fund types and two account groups are commonly used: general fund, special revenue funds, debt service funds, capital project funds, enterprise funds, trust and agency funds, internal service funds, general fixed asset account group, and general long-term debt account group.

Fund Balance: The difference between a fund's assets and liabilities. For the purposes of this document, two different calculations are utilized. For the General Fund, the unreserved undesignated portion of fund balance is reported. For other funds, fund balance is reported as current assets less current liabilities less reserves for encumbrances. For non-enterprise funds, sick and vacation accruals are excluded. For multi-year funds, reserves for encumbrances are not excluded.

Fund Schedule: A fund schedule is a financial forecasting statement that combines beginning and ending balances, including estimated revenue for any period of time.

Fund Summary: See Fund Schedule.

Funding Source: A funding source is the specifically identified dollars allocated to meet budgeted requirements/expenses.

Fund Statement: Usually pertains to a detailed breakdown of revenue or expenditures such as grants, and other awards.

Generally Accepted Accounting Principles (GAAP): Uniform minimum standards of and guidelines to financial accounting and reporting.

Generally Accepted Accounting Standards: See Generally Accepted Accounting Principles.

Generally Accepted Government Auditing Standards (GAGAS): Also known as the Yellow Book issued by the U.S. Government Accountability Office (GAO), a framework for conducting high quality audits with competence, integrity, objectivity, and independence.

General and Administrative Cost: Cost associated with the administration of City services.

General Aviation Revenue Bonds (GARB): Debt service instrument utilized by Aviation for capital projects and funded by Aviation airline revenues.

General Fund: The largest fund within the City, the General Fund accounts for all financial resources of the government except for those required to be accounted for in another fund. General Fund revenues include property taxes, licenses and permits, local taxes, service charges, and other types of revenue. This fund includes the basic operating services such as fire and police protection, finance, code enforcement, parks and recreation, libraries, public works, and general administration.

General Government: Refers to a group of activities associated with the administrative function of the City such as: Legislative/Administrative, Finance, Budget, Planning, Information Technology Services, Legal, Personnel, and Purchasing.

General Ledger: A file that contains a listing of the various accounts necessary to reflect the financial position and results of operation of the government.

General Obligation Bonds: See Bond -- General Obligation.

Government Finance Officers Association (GFOA): Organization that awards the Distinguished Budget Presentation Award.

Goal: A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless; that is, it is not concerned with a special achievement in a specific time period.

Government Funds: Includes General Fund, Special Revenue Funds (excluding HOME Program, Categorical Grant-In-Aid, HUD 108 Loan Program Community Development Program, American Recovery and Reinvestment Act, and most Community Service Funds), Debt Service Funds, Capital Projects Funds, and Permanent Funds.

Grant: A contribution by one government unit or funding source to another unit. The contribution is usually made to aid in a part of a specified function, but is sometimes also for general purposes.

Grant Match: City cost of in-kind services required to match Federal or State grant and programs.

Gross Ending Balance: Represents the amount of funding remaining after total appropriations have been subtracted from the total available balance.

Hotel Occupancy Tax (HOT): Hotel Occupancy Tax is a tax levied on every hotel room night rented. Use of HOT Revenue is governed by State Law and is limited to those qualifying programs that promote the hotel, convention, and tourism industries. Within these programs, not more than 15% of HOT Revenues may be used for History & Preservation activities, and not more than 15% may be used to support Arts & Cultural Programming.

Indirect Cost: An indirect cost is an expense necessary for the functioning of the organization as a whole that cannot be directly assigned to one service.

Interfund Transfers: Amounts transferred from one fund to another.

Intergovernmental Grant: See Grant.

Intergovernmental Revenue: See Revenue – Intergovernmental.

Internal Service Fund: A fund used to account for the financing of goods or services provided by one department to another department on a cost reimbursement basis; for example, the Information Technology Services, Purchasing, Temporary Services, Equipment Renewal and Replacement, Employee Benefits and Insurance related funds, etc.

Inventory: A detailed listing of property currently held by the City showing quantities, descriptions, and values of the property, and units of measure and unit prices.

Investment: Securities and real estate purchased and held for the production of revenues in the form of interest, dividends, rentals, or base payments.

Invoice: A bill requesting payment for goods or services by a vendor or other government unit.

Levy: To Inventory: A detailed listing of property currently held by the City showing quantities, descriptions and pose taxes, special assessments, or service charges for the support of City activities.

Liability: Debt or other legal obligations arising out of transactions in the past, which must be paid, renewed or refunded at some future date. Note: The term does not include encumbrances.

Line-Item budget: A budget that lists each expenditure category separately along with the dollar amount budgeted for each specified category.

Live Release: The number of impounded animals that exit the shelter through adoptions, returns to owners, or transfers to rescue agencies.

Local Business Enterprise: A corporation, partnership, sole proprietorship, or other legal entity for the purpose of making a profit, which is primarily located within Bexar County for at least one year. For a branch office of a non-local business to qualify as a Local Business Enterprise, the local branch office must be located in Bexar County for at least one year, and must employ a minimum of 10 resident of Bexar County of employ Bexar County residents for at least 25 percent of the entire company workforce for use at the local branch office.

Long-term debt: Debt with a maturity of more than one year after the date of issuance.

Maintenance and Operation Rate: See Property Tax Rate.

Mandate: Is defined as changes to the current level of services, which will be required to comply with Federal, State, and Local laws/Ordinances; a contractual obligation, or the operation and maintenance requirement for a completed capital improvement.

Maturities: The dates on which the principal or stated values of investments or debt obligations mature and may be reclaimed.

Minority Business Enterprise (MBE): A sole proprietorship, partnership, or corporation owned, operated, and controlled by a minority group member(s) who have at least 51% ownership.

Minority Corporation: A legal entity where 51 percent of each class of the shares of stock or other equitable securities is owned by minority group member(s). The minority group member(s) must have operational and managerial control, interest in capital, and earnings commensurate with their percentage of ownership.

Minority Group Member(s): African-Americans, Hispanic Americans, Asian Americans, American Indians and Handicapped Individuals legally residing and are citizens of the United States or its territories.

Minority and Women Business Enterprise (M/WBE): A corporation, or partnership, owned, operated, and controlled by a minority person(s) and women who, when combined, have 51% ownership. The minority person(s) and women must have operational and managerial control, interest in capital, and earnings commensurate with the percentage of minority and women ownership. To qualify as a minority and women business enterprise, the enterprise shall be headquartered in Bexar County for any length of time, or shall be doing business in a locality or localities from which the City regularly solicits, or receives bids on or proposals for, City contracts within the minority and women business enterprise's category of contracting for at least one year.

Modified Accrual Accounting: A basis of accounting in which revenues should be recognized in the accounting period in which they become available and measurable and expenditures are recorded in the period that they are incurred. Since this type of accounting basis is a conservative financial approach, it is recommended as the standard for most governmental funds. The budget is prepared using the modified accrual basis of accounting except for the recognition of encumbrances within the expenditure appropriations.

Net Working Capital: Current Assets less Current Liabilities.

Non-Departmental: Refers to a group of activities, which are not associated with or can be allocated to any particular department. These activities include outside agency contributions; boards, committees, and commissions; intergovernmental contracts; general government contingency; and liability expenses.

Non-Recurring Revenue: Resources recognized by the City that are unique and occur only one time or without pattern.

Objective: Desired output oriented accomplishments, which can be measured and achieved within a given time frame. Achievement of the objective advances the activity and organization toward a corresponding goal.

Official Budget: The budget as adopted by the Council.

Operating Budget: The portion of the budget that pertains to daily operations that provide basic services for the fiscal year. The operating budget contains appropriations for such expenditures as personnel, supplies, utilities, materials, travel, and fuel and the proposed means of financing them.

Operating Expense: Operating expenses are proprietary fund expenses that directly relate to the fund's primary service activities.

Operating Fund: Resources derived from recurring revenue sources used to finance the general fund, enterprise funds, and pay-as-you-go capital improvement projects.

Ordinance: An ordinance is a formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

Other Funds: Any non-General Funds, including Special Revenue Funds, Enterprise Funds, Internal Service Funds, Self Insurance Funds, Debt Service Funds, and Expendable Trust Funds.

Overhead: Overhead is the element of cost necessary in the production of an article or the performance of a service which are of such a nature that the amount applicable to the product or service cannot be determined readily. Usually overhead relates to those objects of expenditures that do not become integral part of the finished product or services such as rent, heat, light, supplies, management, supervision, etc.

Outside Agency: A governmental unit or other organization which requests funding from the City for a specified purpose; for example: AVANCE, Project QUEST, Ella Austin Community Center, Youth Programs, Boys and Girls Club of San Antonio, YMCA/YWCA, Centro del Barrio, and the Battered Women's Shelter.

Partnership: A legal entity where 51 percent of the assets and interest in the partnership is owned by one or more minority group members. For M/WBE purposes, minority group member or women partners must have a proportionate interest in the control, operation, and management of the partnership affairs.

Pension: A form of deferred compensation offered to employees after retirement. The City offers separate pension plans for uniform and non-uniform employees.

Scheduled Preventive Building Maintenance: Planned maintenance done on facility systems such as HVAC in order to ensure efficient and reliable operation of said systems.

Performance Budget: A budget that focuses upon activities rather than line items. Workload and unit cost data are collected in order to assess the efficiency of services. Typical data collected might includes miles of street paved per year, cost of paved streets per mile, tons of garbage collected per man hour, or cost per man hour of garbage collection.

Performance Measures: Specific quantitative and qualitative measures of work performed as an objective of the department.

Personal Services: All cost related to compensating employees of the City including employee benefit costs such as City contributions for retirement, social security, and health and life insurance.

Policy Issues: Refers to the listing of Program Improvements (PI's), Mandates, and Reductions found in the budget document.

Positions Authorized: Full Time and Part Time positions budgeted in the personnel services category and included in the Departmental Position List.

Program: A program is a plan outlining funding for personnel and capital under which action may be taken toward specific goals and objectives.

Program Improvement: A program improvement is the addition of new equipment, personnel, or other expenditures aimed at improving the level of service or expanding services.

Program Budget: A budget that focuses upon the goals and objectives of an agency or jurisdiction rather than upon its organizational budget units or object classes or expenditures.

Property Tax (also known as Ad Valorem tax): Property taxes are levied on both real and personal property according to the property's value and the tax rate. Property values are established by the Bexar County Appraisal District.

Property Tax Rate: The property tax rate consists of two elements. The first is the maintenance and operation rate. Revenues received from this element are deposited in the General Fund and can be used for any public purpose. The maintenance and operation rate is subject to the provisions of state statute and an increase in the effective rate in excess of 8% is subject to a voter initiated rollback election. The second element is the debt service rate. This rate is set based on the City's debt service requirements. Funds received from this rate are deposited in the Debt Service Fund and are used solely to pay the principal and interest on present and projected debt. These two elements added together yield a total property tax rate for the current fiscal year.

Proposed Budget: See Budget.

Proprietary Funds: A proprietary fund is an account that shows actual financial position and operations, such as actual assets, liabilities, reserves, fund balances, revenues, and expenditures, as distinguished from budgetary accounts.

Purchase Order System: A City's system of using documents authorizing the delivery of specified merchandise or services and making a charge for them.

Rating: The creditworthiness of a City as evaluated by an independent agency such as Moody's, Standard and Poor’s, or Fitch.

Re-appropriation: By City Council action, an Operating Budget spending authorization lapses on September 30 of each fiscal year. Any authorization not expended or encumbered is no longer legally allowed to be expended, and the dollars associated with the authorization "fall" to the ending balance. Those items that are deemed important are brought to the City Council to be "re-appropriated" in the new fiscal year.

Reconciliation: A detail analysis of changes of revenue or expenditure balances within a fund.

Redirection: Transfer of dollars within a fund to utilize resources more effectively.

Reduction: To reduce line items due to budgetary constraints.

Refunding: Refunding is a procedure whereby an issuer refinances an outstanding bond issue by issuing new bonds. There are generally two major reasons for refunding: to reduce the issuer's interest cost or to remove a burdensome or restrictive covenant imposed by the terms of the bonds being refinanced. The proceeds of the new bonds are either deposited in escrow to pay the debt service on the outstanding obligations when due, or they are used to immediately retire the outstanding obligations. The new obligations are referred to as the "refunding bonds," and the outstanding obligations being refinanced are referred to as the "refunded bonds," or the "prior issue."

Replacement Cost: The cost of a property, as of a certain date, which can render similar service (but which need not be of the same structural form) as the property to be replaced.

Requisition: A written request from a department to the purchasing office for specified goods or services. This action precedes the authorization of a purchase order.

Reserve: 1) An account used to indicate that a portion of a fund's equity is legally restricted for a specific purpose and is therefore not available for general appropriations (designated). 2) An account used to indicate that a portion of a fund's equity is legally restricted but, not for a specific purpose (undesignated).

Resources: Total dollars available for appropriations including estimated revenues, fund transfers, and beginning fund balances.

Retained Earnings: The equity account reflecting the accumulated earnings of the enterprise funds.

Revenue: 1) Increases in the net current assets of a governmental fund type from other than expenditure refunds and residual equity transfers and increases in net total assets of a proprietary fund type from other than expense refunds, capital contributions and residual equity transfers. Included are such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income. 2) The term designates an increase to a fund's assets which: does not increase a liability (e.g., proceeds from a loan); does not represent a repayment of an expenditure already made; does not represent a cancellation of certain liabilities; and does not represent an increase in contributed capital. 3) (Resources) An increase in assets due to the performance of a service of the sale of goods. Revenues are recognized when earned, measurable, and reasonably assured to be.

Revenue Bonds: When a government issues bonds, which do not pledge the full faith and credit of the jurisdiction, it issues limited liability revenue bonds. Typically, pledges are made to dedicate one specific revenue source to repay these bonds. In San Antonio, revenues are typically derived from rates charged for utilities, airport leases, and parking fees. Revenue bonds are not included in the 10% debt limit set by City Charter and under state law do not require voter approval.

Revenue Estimate: An estimate of how much revenue will be earned from a specific revenue source for some future period; typically, a future fiscal year.

Revenue - Intergovernmental: Revenue received from another government for a specified purpose. In San Antonio these are funds from Bexar County, the State of Texas, and from special districts.

Revenues - Special: Specific revenues that are legally restricted to expenditures for specific purposes.

Risk Management: 1) An organized attempt to protect a governmental entity against accidental loss in the most economical method. 2) The liability, either realized or potential, related to the City's daily operations.

San Antonio Water System (SAWS): In May 1992, the City's Wastewater Management Department, the Alamo Water Reuse and Conservation District and the City Water Board merged to become the new San Antonio Water System (SAWS), a quasi-governmental entity. The bond indenture adopted by the City Council at the time SAWS was created endeavored to establish a business-like relationship between the City and SAWS. Specifically, it provided that SAWS would make a payment to the City not to exceed 5% of gross revenues and that the City would pay water and wastewater charges to SAWS. At the time of the consolidation it was agreed that the fee to the City would be set initially at a rate, which would be "revenue neutral" to the City. That is, SAWS would remit to the City a payment calculated as a percentage of gross SAWS revenues in an amount, which would cover the sewer and water charges the City would pay as well as to reimburse the City for the financial payments previously received from both the City Water Board and the Wastewater Department.

Self Insured: Risk management method utilized by the City in which an amount of money is set aside to compensate for the potential future loss.

Services: Contribution to the welfare of others; a public good that is worthy of taxpayers support. Useful labor performed by the different City departments that produces results (Fire Department, Police Department, Building Inspections, Planning).

Services -- Current Budget Level: Represents the cost of providing service at the present level before mandates, reductions or improvements are considered and without considering increases in population of service demand.

Shelter Intake: The number of animals impounded through field pickup, strays delivered to the shelter, animals surrendered by their owner, on confiscated due to a bite or cruelty investigation.

Sinking Fund: A sinking fund is an account into which a debt issuer makes periodic deposits to ensure the timely availability of sufficient monies for the payment of debt service requirements. The revenues to be deposited into the sinking fund and payments therefore are determined by the terms of the bond contract.

Small Business Enterprise (SBE): A corporation, partnership, sole proprietorship or other legal entity for the purpose of making a profit which is independently owned and operated and which is less than 20 percent of the U.S. Small Business Administration (SBA) size standard for a small business, except in cases where the reduced definition drops below $1 million average gross receipts (as based on three years of sales) or less than 100 employees. All firms meeting these thresholds will be considered a SBE.

Sole Proprietorship: A legal entity that is 100 percent owned, operated and controlled by one or more minority group members. For MBE purposes, minority group member partners must have a proportionate interest in the control, operation, and management of the partnership affairs.

Solid Waste Fund: An Enterprise Fund created to better account for the recording of all revenues and expenditures associated with the operation and maintenance of the Solid Waste and Environmental Management programs.

Source of Revenue: Revenues are classified according to their source or point of origin.

Spay/neuter surgeries: Number of animals that receive spay/neuter surgeries funded by the City performed at the Animal Care Services Shelter or are subsidized at community partner clinics.

Special Revenue Fund: A fund used to account for revenues and expenditures that have been earmarked for specific activities. Examples include the Hotel Occupancy Tax Fund, the Economic Development Incentive Fund, and the Development Services Fund.

Storm Water Revenue: Generated through a Storm Water Fee that is charged to residents on their monthly utility bill from SAWS. Revenue funds several City activities that are responsible for the City's infrastructure system of lakes, streams, basins, dams and other storm water systems.

Surplus: A surplus is the amount by which revenues exceed outlays.

Taxes: Taxes are compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. The term also does not include charges for services rendered only to those paying such charges as sewer service.

Tax Levy: The total amount of funds to be raised by general property taxes for operating and debt service purposes specified in the Annual Tax Ordinance as determined by the Bexar County Appraisal District.

Tax Rate: The amount of tax levied for each $100 of assessed valuation.

Tax Rate Limit: The maximum legal property tax rate at which a municipality may levy a tax. The limit may apply to taxes raised for a particular purpose or for general purpose.

Technician Efficiency: The performance of technicians in conducting factory recommended maintenance of fleet vehicles.

Transfers: Transfers are the authorized exchanges of cash or other resources between funds. The General Funds supports central services for other funds or departments, the reimbursement of these services to the General Fund is an Administrative Transfer.

Trust Funds: Accounting entities used to account for monies held by the City in a trustee capacity for organization, programs, or other funds.

Unencumbered Balance: The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purchases.

Unit Cost: The cost required to produce a specific product or unit of service (i.e., the cost to purify one thousand gallons of water).

User Charges (also known as User Fees or User Based Fees): The payment of a fee for direct receipt of a public service by the party benefiting from the service.

Undesignated Fund Balance: That portion of fund balance that is unencumbered from any obligation of the City.

Variable Rate Pricing: A Solid Waste program where customers choose between different sizes of garbage carts. The larger the garbage cart selected, the larger the monthly fee will be. The program is designed to incentivize customers to recycle more of their waste.

Voucher: A document indicating that a transaction has occurred. It usually contains the accounts related to the transaction.

Women Business Enterprise (WBE): A sole proprietorship, partnership, or corporation, owned, operated, and controlled by women who have 51% ownership. The women must have operational and managerial control, interest in capital, and earnings commensurate with the percentage of women ownership. To qualify as a women business enterprise, the enterprise shall be headquartered in Bexar County for any length of time, or shall be doing business in a locality or localities from which the City regularly solicits, or receives bids on or proposals for, City contracts within the women business enterprise's category of contracting for at least one year.

Work Breakdown Structure (WBS): Financial component of a fund used for managing capital projects.

Yield: The rate earned on a monetary investment.

Acronym Glossary

The FY 2015 Adopted Budget contains references to numerous acronyms. Many of these are related to public sector finance and budgeting, while others are unique to the City of San Antonio budget process. While every attempt is made to define each acronym upon its first use, this glossary provides the reader with a quick reference guide.

A

AACOG - Alamo Area Council of Governments
ACCD - Alamo Community College District
ACI - Airports Council International
ACIP - National Advisory Committee on Immunization Practices
ACS - Animal Care Services Department
ADA - Americans with Disabilities Act
AF - Artist Foundation
AGA - Avenida Guadalupe Association
ALS - Advanced Life Support
AIDS - Auto Immune Deficiency Syndrome
AIT - American Indians in Texas
ASQ - Air Service Quality
ATD - Advanced Transportation District
ATSDR - Agency for Toxic Substances Disease Registry
AVL - Automated Vehicle Locator

B

BAD - Bexar Appraisal District
BESD - Building and Equipment Services Department
BHS - Bihl Haus Arts
BRAC - Base Realignment and Closure
BWCS - Battered Women and Children's Shelter

C

CA - Cooperative Agreement
CAB - Cultural Arts Board
CAD - Computer Aided Dispatch
CAFR - Comprehensive Annual Financial Report
CAM - Contemporary Art Month
CCDO - Center City Development & Operations Department
CCHIP - Center City Housing Incentive Policy
CDBG - Community Development Block Grant
CDC - Centers for Disease Control and Prevention
CCSA - Children's Chorus of San Antonio
CCTV - Closed Circuit Television
CFC - Customer Facility Charge
CHP - Community Health Projects
CIED - Community Infrastructure and Economic Development
CIMS - Capital Improvements Management Services
CIP - Capital Improvement Program
CLIA - Clinical Labor Improvement Act
CNI - Choice Neighborhood Initiative
COLA - Cost of Living Adjustment
CONRAC - Consolidated Rental Car Facility
COSA - City of San Antonio
CPE - Cost per Enplanement
CPI - Consumer Price Index
CPMF - Cactus Pear Music Festival
CPS - Child Protective Services
CPS (Energy) - City Public Service Energy
CPS - Child Protective Services
CRAG - Community Revitalization Action Group
CS - Congenital Syphilis
CSBG - Community Service Block Grant
CSF - Convention and Sports Facilities
CT/GC - Chlamydia Trachomatis/Gonorrhea Chlamydia
CTPs - Certified Telecommunications Providers
CVB - Convention and Visitors Bureau
CVF - Community & Visitor Facilities
CW - City-Wide
CWC - Community Writing Classes

D

DCCD - Department of Culture and Creative Development
DFPS - Department of Family Protective Services
DHMO - Dental Health Maintenance Organization
DHS - Department of Human Services
DOT - Direct Observation Therapy
DPCD - Department of Planning and Community Development
DRH - Davidson Respite House
DSD - Development Services Department
DSHS - Department of State Health Services
DSRIP - Delivery System Reform Incentive Payment
DWI - Driving While Intoxicated

E

EAID - Emerging and Acute Infectious Disease
EAP - Employee Assistance Program
EDF - Economic Development Foundation
EDIF - Economic Development Incentive Fund
EEO - Equal Employment Opportunity
EIA - Environmental Impact Assessment
EMC - Employee Management Committee
EMD - Environmental Management Division
EMS - Emergency Medical Services
EPA - Environmental Protection Agency
EPN - Eastside Promise Neighborhood
EPZ - Eastside Promise Zone
ESG - Emergency Solutions Grant

Acronym Glossary

F

FAA - Federal Aviation Administration
FAFSA - Free Application for Federal Student Aid
FBI - Federal Bureau of Investigation
FILO - Fee In-Lieu of Detention
FIS - Federal Inspection Services
FMLA - Family Medical Leave Act
FTE - Full-time Equivalent
FY - Fiscal Year

G

GAAP - Generally Accepted Accounting Principles
GAGAS - Generally Accepted Government Auditing Standards
GAO - Government Accountability Office
GASB - Governmental Accounting Standards Board
GCAC - Guadalupe Cultural Arts Center
GFOA - Government Finance Officers Association
GIS - Geographic Information Systems
GO - General Obligations
GSLE - Girl Scout Leadership Experience

H

HAP - Homebuyer Assistance Program
HBGCCE - Henry B. Gonzalez Convention Center Expansion
HEB - Howard E. Butt Groceries
HDRC - Historic and Design Review Commission
HHW - Household Hazardous Waste
HIDTA - High Intensity Drug Trafficking Area
HIP - Homeownership Incentive Program
HIV - Human Immunodeficiency Virus
HMO - Health Maintenance Organization
HOME - Home Investment Partnership Grant
HOPE - Healthy Options Program for the Elderly
HOPE - Homeownership Program for Employees
HOT - Hotel Occupancy Tax
HPARC - HemisFair Park Area Redevelopment Corporation
HPP - Hospital Preparedness Program
HPTV - Historic Preservation Television
HQ - Headquarters
HR - Human Resources Department
HRIS - Human Resources Information System
HAS - Health Savings Account
HUD - Housing & Urban Development
HVAC - Heating, Ventilation, and Air-Conditioning

I

I & C - Improvement & Contingency
ICC - Integrated Control Center
ICIF - Inner City Incentive Fund
ICMA - International City/County Management Association
ICRIP - Inner City Reinvestment / Infill Policy
IDC - Infectious Disease Control
IDCU/ FDBN INV - Infectious Disease Control Unit/Foodborne Associated Infectious Interviews
IGRA - Interferon Gamma Release Assays
IMP - Infrastructure Management Program
IRS - Internal Revenue Service
ISD - Independent School District
IT - Information Technology
ITSD - Information Technology Services Department

J

JAG - Justice Assistance Grant
JISD - Judson Independent School District
JOC - Job Order Contract

L

LED - Light-Emitting Diode
LEED - Leadership in Energy and Environmental Design
LETPP - Law Enforcement Terrorism Protection Program
LTMY - Learning That Moves You

M

MAPP - Mobilizing for Action through Planning and Partnership
MBAW - Musical Bridges Around the World
MCF - Thousand Cubic Feet
M & O - Maintenance & Operations
MLK - Martin Luther King Jr.
MS4 - Municipal Separate Storm Sewer System
MGASA - Municipal Golf Association of San Antonio
MPO - Metropolitan Planning Organization
MWB - Music Without Borders

N

NAFTA - North American Free Trade Agreement
NALAC - National Association of Latino Arts and Cultures
NAMP - Neighborhood Accessibility & Mobility Program
NAPE - National Association of Public Employees
NASA - National Aeronautics and Space Agency
NFIP - National Flood Insurance Program
NIP - National Immunization Program
NPDES - National Pollutant Discharge Elimination Systems

O

O & M - Operation & Maintenance
OASIS - Older Adult Services & Information System
OEP - Office of Environmental Policy
OCR - Optical Character Recognition

Acronym Glossary

O

OHP - Office of Historic Preservation
OMA - Office of Military Affairs
OMB - Office of Management and Budget
OSHA - Occupational Safety and Health Administration
OUR SA - Office of Urban Revitalization San Antonio

P

P3 - Public Private Partnership
PACCT - Preparing Adults for College and Career Transitions
PACT - Parents and Children Together
PASA - Public Art San Antonio
PCEH - Public Center for Environmental Health
PCI - Parent/ Child Incorporated
PCR - Public Center for Environmental Health
PDRA - Paseo del Rio Association
PEG - Public Education and Government
PFC - Passenger Facility Charges
PHEP - Public Health Emergency Preparedness
PLHP - Public Local Health Program
PM 2.5 - Particulate Matter 2.5
POP - Problem-Oriented Policing
PPO - Preferred Provider Organization
PRAM - Patrol Resource Allocation Model
Pre-K 4 SA - Prekindergarten for San Antonio
PREP - Pre-Freshman Engineering Program

R

RDA - Regional Dance America
ReACT - Regional Auto Crimes Taskforce
RFI - Request for Information
RT - Real Time
RMS - Records Management System
RON - Return Over Night
RPR - Rapid Plasma Reagents
RSWMP - Regional Storm Water Management Program
ROW - Right of Way

S

SABCA - San Antonio Building Codes Academy
SACA - San Antonio Cultural Arts
SACM - San Antonio's Children's Museum
SAEDC - San Antonio Economic Development Corporation
SAEDF - San Antonio Economic Development Foundation
SAePS - San Antonio eProcurement System
SAFE - San Antonio Flood Emergency Program
SAGE - San Antonio Growth on the East Side
SAHA - San Antonio Housing Authority
SAILS - San Antonio Independent Living Services
SAISD - San Antonio Independent School District
SALDC - San Antonio Latin Dance Celebration
SAMA - San Antonio Museum of Art
SAMCo - San Antonio Mobility Coalition
SAMHD - San Antonio Metropolitan Health District
SAOEM - San Antonio Office of Emergency Management
SAPD - San Antonio Police Department
SAPL - San Antonio Public Library
SARIC - San Antonio Regional Intelligence Center
SAWS - San Antonio Water System
SCM - Spanish Colonial Missions
SBEDA - Small Business Economic Development Advocacy
SCTRCA - South Central Texas Regional Certification Agency
SEAT - San Antonio Export Assistance Team
SEED - Self Employment for Economic Development
SEIU - Service Employees International Union
SHSP - State Homeland Security Program
SIB - Sistas in Business
SMART - Strategic Management for Accelerated Response Time
SMS - Airport's Safety Management System
SNP - Senior Nutrition Program
SSPM - Senior Special Projects Manager
STAAR - State of Texas Assessments of Academic Readiness
STAR - Students Together Achieving Revitalization
STD - Sexually Transmitted Disease
STEM - Science, Technology, Engineering, and Mathematics
STEP - Selective Traffic Enforcement Program
SWMD - Solid Waste Management Department
SA OHP - San Antonio Head Start Oral Health Program
SAAS - San Antonio Airport System

T

Tac-Ops - Tactical Operations
TACT - Ticketing Aggressive Cars and Trucks
TB - Tuberculosis
TCEQ - Texas Commission on Environmental Quality
TCI - Transportation & Capital Improvements Department
TDSHS - Texas Department of State Health Services
TIF - Tax Increment Financing
TIRZ - Tax Increment Reinvestment Zone
TML - Texas Municipal League
TNR - Trap Neuter Release
TMRS - Texas Municipal Retirement System
TPPA - Treponema Pallidum-Particle Agglutination
TSA - Transportation Security Administration
TSSM - Traffic Signal Synchronization/Modernization
TWC - Texas Workforce Commission
TxDOT - Texas Department of Transportation

Acronym Glossary

U

UASI - Urban Area Security Initiative

UCR - Uniform Crime Reporting

UHS - University Health System

UNESCO - United Nations Educational, Scientific and Cultural Organization

USDA - United States Department of Agriculture

USDN - Urban Sustainability Directors Network

USGBC - United States Green Building Council

UTSA - University of Texas at San Antonio

UV - Ultraviolet

V

VFC - Vaccines for Children

VITA - Volunteer Income Tax Assistance

VRP - Variable Rate Pricing

W

WDC - Westside Development Corporation

WIC - Writers in Communities

WIC - Women, Infant and Children

WSA - Workforce Solutions Alamo

WMD - Weapons of Mass Destruction

Y

YMCA - Young Men's Christian Association

YOSA - Youth Orchestras of San Antonio

YWCA - Young Women's Christian Association


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Performance Measure Definitions

DEPARTMENTAL PERFORMANCE MEASURE DEFINITIONS

This list of definitions reflects selected key performance measures for the City of San Antonio's (COSA) departments. It is not a complete list of all measures covered in the City Service Plans Section of this document.

ANIMAL CARE SERVICES

Number of shelter intakes: This measure represents the number of animals to be taken into ACS care in FY 2015.

Number of live release adoptions: This measure represents the number of adoptions planned to be completed in FY 2015.

Number of live release rescues: This measure represents the number of animals sent to rescue organizations to be completed in FY 2015.

Number of live releases returned to owners: This measure represents the number of planned return to owners to be completed in FY 2015.

Number of spay/neuter surgeries performed: This measure reflects the number of spay/neuter surgeries that are performed at ACS or through community partnerships.

Number of licenses issued: This measure represents the number of pet licenses to be issued in FY 2015.

Live release rate: Ratio of number of animals released to adoption, rescue organizations or returned to owners to number of animals taken into ACS care.

AVIATION

Operating cost per enplaned passenger: This measure represents the Airport's operating cost on a per passenger basis by dividing the total operating expenditure budget by the total annual number of enplaned passengers (passengers departing San Antonio).

Airline cost per enplaned passenger: This measure represents the cost for the Airlines to operate at San Antonio International Airport on a per passenger basis. This measure is calculated by dividing the total amount of fees and charges paid by the airlines by the total annual number of enplaned passengers.

Parking & concession revenue per enplaned passenger: This measure represents the amount of revenue earned by the San Antonio International Airport from Parking Fees and Concession Revenues on a per passenger basis. This is calculated by totaling the revenues earned from parking fees and concession operations and dividing by the total annual number of enplaned passengers.

Debt service coverage: This measure represents the ratio of Net Revenues to debt service requirements.

BUILDING AND EQUIPMENT SERVICES

Percentage of scheduled preventative building maintenance completed on time: This measure represents the rate of completion for preventative maintenance that had been scheduled.

Percentage of scheduled preventive maintenance performed on time for Police cruisers: This performance measure provides the percentage of Preventative Maintenance (PMA) completed within the time allotted by industry standards. A PMA includes oil changes, fluid level check, tire inflation and visual inspections.

Percentage of Police and light duty fleet available to users: This performance measure represents the percentage of time units are available for operating hours.

CENTER CITY DEVELOPMENT & OPERATIONS (CCDO)

Customer satisfaction rating for Riverwalk landscaping: This measures the public's satisfaction with the landscaping work conducted by CCDO to include flower plantings and cleanliness along the River Walk. Surveys are conducted using master gardeners and other horticultural experts.

Plants planted on the RiverWalk: This measure tracks and records the number of annual plants that are planted on the Riverwalk.

Cars parked in City-owned parking facilities: This is a vehicle count for the 4 parking garages and 10 lots that are utilized for Parking in the downtown area and are owned by the City. This count includes vehicles who park for free - handicap, veterans, city vehicles - as well as Monthly Parkers and vehicles who pay the city mandated rate.

Events at Downtown parks and plazas: This measure represents the number events held at downtown parks and plazas, including HemisFair Park, Milam Park, Travis Park, Alamo Plaza, and the River Walk.

Downtown housing units created through incentives (SA2020 Boundary): This measure calculates the number of downtown housing units constructed that received incentives through the Center City Housing Incentive Policy.

Outreach programs facilitated to educate developers and other ICRIP stakeholders on the development process: This measure reports on outreach programs designed to educate developers and other center city stakeholders on the development process, infill partners, and available incentives.

Forgivable loans dispersed through the First Time Homebuyer Program (HOPE): This measure calculates the level of participation in the First Time Homebuyer Program (HOPE), which provides forgivable loans to City employees to purchase their first home in San Antonio in the central city.

CITY ATTORNEY (CAO)

Customer satisfaction percentage regarding overall services: This measure represents the average cumulative response from client departments to a CAO survey question requesting a rating of overall CAO services and other specific matters.

Percent action taken on priority nuisance abatement target cases: This measure represents abated priority nuisance properties which have a two-year history of code and/or criminal activity and pose a danger to the public health and safety.

Customer satisfaction rating for customized Continuing Legal Education (CLE): Measures the relevance and usefulness of the information provided from CAO and guest attorneys presented to staff attorneys regarding legal topics specific to municipal law practice**.**

Customer satisfaction rating for training for City staff (outside committees, boards and organizations): Measures the relevance and effectiveness of trainings provided to City staff, boards, committees and organizations by gathering feedback from attendees.

CITY AUDITOR

Number of reports issued: This measure represents the number of Audit reports issued.

Percent of staff with professional certifications: This measure represents the percent of staff with professional certifications such as Certified Public Accountant, Certified Internal Auditor, Certified Information Systems Auditor and Certified Fraud Examiner.

Percent recommendations accepted: Audit recommendations have to be practical and relevant to help City management find solutions to observations disclosed in internal audit reports. This measure calculates the percentage of recommendations Management has accepted and has developed corrective action plans to address the recommendations compared to the total number of recommendations made.

Percent of Auditor direct time to available time: Direct time + indirect time = available time; Direct time includes time spent on audits, follow-up audits, and other engagement(s). Indirect time includes time used for general management, unassigned time, training, and other non-audit activities. Benefit time includes vacation, holiday and sick leave, and other paid leave. The percentage calculation is total staff direct time over total staff direct and indirect time.

Percent of actual audit hours to budgeted audit hours: Budgeted audit hours are assigned to each audit project and approved by the Audit Committee. Actual audit hours worked on projects in total are compared to budgeted hours. Measurement is taken after audit reports are issued.

CITY CLERK

Customer satisfaction with Council support services: This measure represents the support provided to the City Council with Honorariums, Ceremonials, City Council Committees, Board and Commission Appointments, Elections, Archives, and Legislative Actions.

Customer satisfaction with training and professional growth: This measure represents the customer satisfaction with training and support provided by the Office of the City Clerk for the following: Records Management and Archives Training, Municipal Leadership Institute, Campaign Finance, Facility Tours, and Board presentations to various organizations.

Customer satisfaction with web-based customer service accessibility: This measure represents customer satisfaction for the accessibility of the Digital Collections, Historical Archived and Vital Records available through the Office of the City Clerk website, Accessibility to the Citizen Registration, Written Testimony and Election Information.

Revenue generated from Passport Acceptance Facility: This measure represents the revenue collected from passport applications and photos processed and mailed.

Revenue generated from birth certificate sales: This measure represents the revenue collected from birth certificate applications processed and issued; and immunization records requested.

Death certificate sales: This measure represents the number of death certificates processed and issued.

Manually affixing City of San Antonio registration file number to birth records: This measure represents the births registered with the Office of the City Clerk. A birth record is not official until the birth is registered with the Local Registrar and a local file number assigned and transmitted to the Texas Department of State Health Services.

Manually affixing City of San Antonio registration file numbers to death records: This measure represents the deaths registered with the Office of the City Clerk. A death record is not official until the death is registered with the Local Registrar and a local file number assigned and transmitted to the Texas Department of State Health Services.

Support provided for legislative meetings: This measure represents the number of meetings attended by Office of the City Clerk Staff to provide support to the City Council. The meetings include City Council Meetings, Council Committee Meetings, and Ethics Review Board Meetings.

COMMUNICATIONS AND PUBLIC AFFAIRS

Number of news releases: This measure represents the number of news releases published by the Department.

Number of media inquiries: This measure represents the number of media inquiries received and processed by the Department.

Number of Public Education and Government (PEG) programs: This measure represents the number of programs aired on public and government access channels.

Customer Satisfaction with the Courteousness of 311 Call Takers: This measure represents the customer satisfaction and courteousness of 311 Call Center from results received through the City-wide Community Survey.

CONVENTION AND VISITORS BUREAU (CVB)

Convention room nights booked: This measure represents the number of CVB Initiated Convention Room Nights booked and reflects the current production of the CVB group sales staff's efforts for booking meetings in current and future years.

Convention delegates booked: This measure represents the number of CVB initiated convention delegates booked.

Convention delegates actualized: The number of actualized/hosted convention delegates that attend group meetings in the City throughout the year; represents only those meetings booked by the CVB group sales staff.

Media/editorial value for San Antonio: The dollar value of the positive media coverage generated by CVB's communications team. This represents stories/articles in print (magazines and newspapers), TV, radio and online media. The dollar figure aligns what the advertising cost of that coverage would have been had we purchased the exposure.

Online Engagement: Measures the interaction with visitors through online customer engagement properties including visitsanantonio.com website visits and Facebook (post likes, shares, comments, photo, and video views).

Service delivery ranking (on scale of 1 to 4): From a scale of 1 to 4 with 1 being poor and 4 being excellent, the CVB conducts satisfaction surveys that are directed to both the leisure and business visitor. Services and Visitor Information Center staff monitor the experience of the visitor, by administering customer satisfaction surveys throughout the year. Important measurement since customer service experience directly affects visitor stays, visitor spending and return visitation.

CONVENTION AND SPORTS FACILITIES

Revenue per net square foot of Convention Facility rentable space: This measure represents the amount of revenue earned on a per square foot basis of the rentable area within the Henry B. Gonzalez Convention Center. This is calculated by dividing the total facility revenues earned at the Convention Center by the total rentable net square footage of the facility.

Revenue per attendee at the Alamodome: This measure represents the amount of revenue earned by the Alamodome on a per attendee basis. This is calculated by dividing the total facility revenues by the number of people attending events held at the Alamodome.

Total event days at the Alamodome: This measure represents the total number of days per year when an event is taking place at the Alamodome (excluding days used for set-up and tear-down).

Total move in/move out days: This measure represents the total number of days per year when an event is setting up and tearing down at the Alamodome.

Convention Center repair and maintenance expense per total gross square feet: This measure represents the repair and maintenance expense on a per square foot basis at the Henry B. Gonzalez Convention Center. This is calculated by dividing the total repair and maintenance expense at the Convention Center by the total gross square feet of the facility.

Alamodome repair and maintenance expense per total gross square feet: This measure represents the repair and maintenance expense on a per square foot basis at the Alamodome. This is calculated by dividing the total repair and maintenance expense at the Alamodome by the total gross square feet of the facility.

Convention Center in the year for the year booking rental: This represents the rental revenue earned from events that are booked in the same year they occur.

Facility satisfaction rating: This represents the percent of responses rated good and excellent on the Convention Center portion of the City-wide Survey administered by the Convention & Visitors Bureau.

CULTURE & CREATIVE DEVELOPMENT

Number of arts & cultural events promoted: This measure represents the number of arts and cultural events within the San Antonio community that are promoted by arts agencies using City funds as part of their funding agreements.

Amount of non-City dollars leveraged for arts: This measure represents the amount of non-City dollars leveraged for arts programming using City funds.

Attendance at cultural events promoted by the Department of Culture and Creative Development: This measure represents the number of individuals in attendance at cultural events within the San Antonio community that are promoted by DCCD.

DEVELOPMENT SERVICES

Number of days to provide major plats technical review: This measures the average number of days it takes for technical review of Major Plats by Development Services.

Number of days to provide initial residential and complex commercial plan review: This measures the average number of days it takes for a plan (interior finish-out, new residential or new commercial) to complete initial review by Development Services.

Percent of building inspections performed as scheduled: This measure represents the percentage of building and trade inspections performed as scheduled.

Volunteers recruited annually for community wipeout events: This measure represents the number of volunteers recruited for graffiti wipeout events conducted by Code Enforcement Services throughout the year.

Turnaround time from initial call to cleanup of all graffiti on the public right-of-way: This measure represents the average number of days to abate graffiti on the public right-of-way from the day of the initial call requesting service.

Business days to respond to Tier 1 and Tier 2 code complaints: These measures represent the average number of business days to respond to Tier 1 and Tier 2 code complaints, respectively.

Percent of Tier 1 and Tier 2 cases proactively identified: This measure represents the portion of Tier 1 and Tier 2 cases which the Department has identified out of the total number of such cases it addresses, the total being comprised of both those cases identified by the Department and those brought to the Department's attention as requests for service through 311, a Council Office, or other means. Tier 1 calls for service include key health and safety issues including emergency demolitions, visual obstructions, unsecure vacant structures, overgrown lots, and illegal dumping. Tier 2 calls for service include property uses and building maintenance issues, certificate of occupancy, and work without permit.

Percent of Tier 1 and Tier 2 cases that comply within 45 days of initial investigation of code violation: This measure tracks the percent of Tier 1 and Tier 2 violations in compliance within 45 days. Compliance is achieved when the violation has been resolved by the owner or the City has abated the nuisance. This does not include zoning or substandard structure violations, which are more complex and take longer to resolve.

EASTPOINT AND REAL ESTATE SERVICES, OFFICE OF

Acres protected under Edwards Aquifer Protection Program: This measure shows the amount of property acquired or with a conservation easement established within the Edwards Aquifer recharge and contributing zones.

ECONOMIC DEVELOPMENT

Total corporate investment: This measurement ensures that COSA exercises a prudent incentive policy that maximally leverages private investment.

Number of jobs created and retained by project coordination, economic development incentives, and contracted services by the San Antonio Economic Development Foundation: This measure mirrors the job creation measurement required of the Economic Development Foundation service contract with COSA. It ensures that San Antonio is aggressive enough to secure job creation projects annually and is working with partners to effectively promote San Antonio.

Percentage of dollars paid to Minority/Women Owned Business within the San Antonio Metropolitan Statistical Area for contracts to which the SBEDA program was applied: This measure calculates payments made to Minority/Women Owned Business Enterprises against the availability of such Enterprise.

Small businesses enrolled in the Bonding Assistance and Mentor Protégé program: This measure calculates the number of small businesses enrolled in the Bonding Assistance and Mentor Protégé program, which provides classes intended for firms seeking to master business practices, expand business capacity, repair credit scores, and manage business debt.

FINANCE

Achieve payment to vendors within Terms: This measures the percentage of payments to vendors within City payment terms. The percentage should increase as we improve our payment processes; industry standard is 82%.

Average Number of Days to Collect Payment: A low average number of days is an indication of prompt and timely payments made to the City, while a high average number of days indicates slower payment. This is important because the timely collection of fees is essential to sound cash and financial management.

Percentage of Electronic Catalog Spent: This measures the percent value of goods and non-professional services spent utilizing SAePS internal and punch-out catalogs versus the total spend for goods and non-professional services (less formal Purchasing). This does not include ECC transactions for fleet parts, plant maintenance and inventory transactions.

Percentage of Recovery of City Damages: The percentage measurement of the amount recovered from negligent third parties.

Average Cost of a Workers' Compensation Claim: This measures the average cost of all workers' compensation claims city-wide.

City's Incident Rate: These measures track the number of workers' compensation claims per 100 employees.

Reduce Workers' Compensation claims payments: The measurement illustrates workers' compensation claim payments made in a fiscal year. The amount should decrease as our safety and return to work programs are improved.

FIRE

Fire response time (Medical, Fire and other assistance calls): This measures the time elapsed from when a call to 911 for medical, fire or other assistance is received by Fire Dispatch to when the first Fire Department personnel responds.

Structure fires per 1,000 residents: This measure indicates the number of structural fire incidents responded to by the Fire Department per 1,000 population.

Medical incidents per 100,000 residents: This measure indicates the number of medical incidents responded to when dispatched by the Fire Department per 1,000 population.

Total Fire Department incidents: Total number of unique incidents responded to by department personnel.

Total unit responses (Fire and EMS combined): Total number of emergency units dispatched to all calls for service.

HEALTH

Percent of Vaccines for Children (VFC) sites vaccinating 90% of children according to recommended schedule: This measure is tracked through site visits and is controlled by the department through education of vaccine providers. Children are considered up-to-date if they are 24 months old and have received the 4-3-1-3-3-1 immunization series. There are approximately 252 VFC providers tracked by the Health Department.

Percentage of infectious syphilis case assignments interviewed within three working days: Infectious syphilis case assignments (classified as 710,720,730 at time of report) interviewed within 3 days/infectious syphilis case assignments (classified as 710,720,730 at time of report) interviewed.

Number of secondary school students participating in evidence-based teen pregnancy prevention programs: This measures the number of middle and/or high school students participating in pregnancy prevention programs to lower teenage pregnancy rates in San Antonio.

Number of sites improved for public physical activity through Metro Health programs: This measures the total number of streets, parks or other public spaces that have been improved to increase physical activity levels among residents.

Number of Metro Health staff trained in Asset-Based Community Development or related community development techniques: San Antonio Metro Health Department has a goal to train employees in selected positions in Asset-Based Community Development or other community development methods to support community-based health promotion activities. This performance measure will assess the number of employees trained during the year.

HISTORIC PRESERVATION

Participants in preservation outreach programs: This is a measure of the total number of participants in preservation outreach programs conducted by the Office of Historic Preservation (OHP) throughout the year.

HUMAN RESOURCES

Recruitment outreach events: This measure records the number of events held to attract talented and qualified employees to the City of San Antonio.

City-wide employee evaluation completion rate: The percentage of Employee Performance and Development Program evaluations that are completed successfully by the departments.

Call answer rate: The percentage of phone calls answered compared to the total volume of calls and number of abandoned (unanswered) calls.

Time to Hire: The average business days calculated from the submission of requisition to start date for standard recruitments (14 day postings). This calculation excludes recruitments, extended and continuous postings.

Voluntary turnover rate: Voluntary turnover rate measures the percentage of employees that voluntarily leave the City.

Vacancies filled by internal candidates: The percent of COSA job openings that are filled by current qualified City employees.

Information sessions for Open Enrollment: The number of sessions held to educate employees on selecting a health plan during Open Enrollment.

City Manager 5k Run participation: The number of participants in the annual City Manager 5k Run.

Employee Participation in Virgin Health Miles Program: This measurement tracks the number of participants in the Virgin Health Miles Program as of the quarterly/annual report

HUMAN SERVICES

Number of cafécollege Participants Completing FAFSA: This measure represents the number of cafécollege participants who have received assistance with completing a Free Application for Federal Student Aid (FAFSA) by cafécollege staff to promote enrollment in a 2 or 4 year degree program at a qualifying college or university. This measure is tracked and reported monthly.

Percent of Seniors Satisfied with Services: This measure represents the percent of senior center participants who have indicated they are satisfied or very satisfied with senior nutrition program services. Surveys are administered and collected on-site by Senior Services compliance staff at all venues, volunteer and city managed sites, on a quarterly basis. Results are analyzed as surveys are received with results reported quarterly.

Number of Senior Center Participants: This measure represents the number of seniors, ages 60 and older; who participate at City operated and managed senior centers. Seniors have access to a mid-day meal, exercise activities, dance, arts and craft classes through their participation at senior centers.

Haven for Hope Campus Graduates: This measure represents the number of individuals transitioning from the Haven for Hope campus to permanent housing and does not include individuals transitioning from Prospects Courtyard into more stable housing on the campus. To qualify, graduates must have moved to housing that is considered permanent or long-term. This measure is tracked and reported monthly.

INFORMATION TECHNOLOGY SERVICES DEPARTMENT

Customer satisfaction with ITSD service delivery: ITSD offers an automated support survey to City personnel who have requested IT support. ITSD uses this information to determine the level of satisfaction based on the delivery of IT services. The results assist ITSD in addressing areas where service delivery can be improved.

Percentage of all approved IT projects successfully delivered based on ITSD-established project standards: ITSD project standards are outlined by the IT Project Management Office (PMO) through the creation of standardized project management templates, processes, and structures necessary to create a solid foundation for improved project standards.

INTERGOVERNMENTAL RELATIONS

Successfully secure funding for one of the City's priority federal initiatives: City Council adopts a federal legislative program comprised of City priorities. This measure calls for successfully securing funding for at least one City priority.

Federal funding obtained for City's federal initiatives: Receive federal funds related to items in the City's federal program.

New grants identified and referred to City Departments: Number of grant solicitations identified, reviewed and referred to City departments for consideration.

Presentations coordinated to officials in support of City initiatives: Number of State Legislative & Congressional Delegation meetings and presentations of initiatives for which funding and/or legislation are sought.

Passage rate of City Council supported legislation during the Texas Legislative session: City initiatives are defined as proposed legislation for which the City will actively identify sponsors, draft language, coordinate witnesses and advocate. This measure calls for successfully passing 67 percent of those initiatives.

Success rate of defeating potentially harmful legislation to the City during the Texas Legislative session: Proposed legislation the City registers in opposition to and actively advocates against. This measure calls for successfully defeating 75 percent of those bills the City actively opposes.

Joint Community-Military meetings on major issues of interest or common concern: This measure provides support and arranges joint meetings of community and military leaders and managers to resolve issues and keep the channels of communication open.

Independent meetings, contacts, and events with both military and civilian parties to help with issues of concern or requests for information or assistance: As the single point of contact for community-military issues, this measure calculates requests for assistance that are received from both the military and civilian community. OMA assists to resolve issues, provide information, and/or coordination.

INTERNATIONAL RELATIONS OFFICE

Visitor economic impact of foreign delegations: Measures the Economic impact in terms of hotel nights and money spent in San Antonio of foreign delegates processed by IRO.

Number of inbound/outbound trips to and from sister city delegations: Measures the Travel to and from any of San Antonio's nine sister cities in Mexico, Spain, India, Japan, Korea, China and Taiwan.

Support City interests through presentations to foreign delegations: Tracks the Presentations made to foreign delegations about different aspects of San Antonio helping to promote the City as a top US city.

Mexico Foreign Office program presentations to promote City: Tracks the Presentations on San Antonio, focusing on trade and foreign direct investment, given in Mexico City, Monterrey and Guadalajara through the Casa San Antonio program.

LIBRARY

Customer satisfaction with the San Antonio Public Library's service delivery: Library customers can take an online survey to provide feedback, on a Likert Scale, regarding their overall satisfaction of their most recent visit to a San Antonio Public Library location.

Annual visits to the Library: The physical count of the number of visits to a San Antonio Public Library location.

Annual Library circulation: The count of the use of a library item(s), such as but not limited to a book, device or e-book, that is recorded as a transaction through the Library's Integrated Library System (ILS) with a valid library card issued by the San Antonio Public Library.

Number of public computer sessions: The number of sessions by Library patrons on a computer available to the public and managed through a computer management system.

Hours of Computer/Internet Use: The number of internet hours of use by Library patrons on a computer available to the public or by a user owned device accessing the wireless internet connection offered at Library facilities.

MANAGEMENT AND BUDGET

General Fund expenditures as percentage of estimate: This measure calculates how close City expenditures are to the adopted budget. The Budget Office and the Finance Department monitor expenditures on a monthly basis to ensure revenues are on track with the estimate for that month.

General Fund revenues as percentage of estimate: This measure calculates how close City revenues are to the adopted budget. The Budget Office and the Finance Department monitor revenues on a monthly basis to ensure revenues are on track within the estimate for that month.

PARKS AND RECREATION

Recycling receptacles in parks to achieve 1:1 ratio with trash receptacles: Receptacles have been installed at 100% of park locations with availability to the public; however this measure tracks progress toward achieving a 1:1 ratio between recycling containers and trash receptacles in parks with recycling availability.

Recreational facility attendance: This measures how many citizens visit a recreational facility owned by the City. This measure will capture attendance data for adult and youth visitors to the City's Community Center facilities. The Department currently uses a variety of methods to promote various programs and events at facilities and utilizes attendance data to determine the community response to programs and events as well as to analyze facility needs.

Parks Facility Maintenance Service Level: The department developed a Service Level Evaluation policy in order to establish and measure minimum standards regarding parks facility maintenance. An evaluation tool has been created for use by Parks Operations and Contract Services Staff. Evaluations are performed monthly to assess park conditions compared to a minimum passing score. Parks scoring below this threshold are re-evaluated the preceding month to ensure proper follow up of maintenance needs so that a passing score is achieved. All parks are evaluated multiple times during the fiscal year.

Complete Playground Inspections: An annual playground inspection is conducted to ensure that proper maintenance and safety needs are being met. The performance measure indicates whether the annual inspection has been accomplished and the total number of playgrounds is used as the target measurement. Regularly scheduled monitoring throughout the year serves as a follow up for tracking the completion of work order requests generated from the inspection.

PLANNING AND COMMUNITY DEVELOPMENT

Percentage of square miles covered by Neighborhood, Community and Perimeter Plans: Since adoption of the neighborhood planning program in the late 1990s, the Planning and Community Development Department, in conjunction with the citizenry and Planning Commission, has been steadily developing plans, with a goal of eventually covering the entirety of the City. This will measure the percent of land area that is/will be covered by such a plan.

Homes participating through the 2011 Lead Hazard Reduction Demonstration grant: The City was awarded funds from the U.S. Department of Housing and Urban Development, Office of Healthy Homes and Lead Hazard Control to support the implementation of an integrated healthy homes strategy that will address health and safety related issues in houses throughout the City. Eligible homes will receive interventions to address asthma, mold and moisture, safety hazards, asbestos, lead paint, fire prevention and fire safety, energy efficiency, water conservation and general weatherization.

Homes participating through the Healthy Homes Production Grant: This measures the amount of people enrolled in the Healthy Homes Production program, which provides home interventions to address asthma, mold and moisture, safety hazards, lead paint, asbestos, fire prevention and safety, energy efficiency, water conservation and general weatherization.

Residents attending homebuyers' classes and the percentage who subsequently purchase homes within 12 months: The Planning and Community Development Department provides a structured consumer education program covering the entire home buying process. Classes, conducted typically once a month, are a requirement for first time homebuyers utilizing the City's down-payment assistance program but are also open to general public and clients of non-profit affordable housing developers. While classes are held in a group setting, staff will work with families individually to resolve credit and budget issues so that they may be able to qualify for a mortgage at a later date.

Operation Facelift storefront revitalization: This measures the number of commercial façade improvements. The intent of Operation Facelift is to reverse the deterioration of commercial structures, promote consistency in design, and create aesthetically pleasing environments while assisting property owners with the appropriate exterior rehabilitation of their buildings and bring them up to City Code. Tenants or property owners in target areas are encouraged to apply for funds up to $20,000, along with complementary design services.

POLICE

Police emergency response time: This measure is a calculation of time from the receipt of an emergency call in the Police Communications Center, to the arrival of the officer on scene for all calls for service where an officer is dispatched. Types of emergency calls include: robbery in progress, Police Officer in trouble, rape in progress, and shooting in progress.

Non-emergency response time: This measure is a calculation of time from the receipt of a non-emergency call in the Police Communications Center, to the arrival of the officer on scene for all calls for service where an officer is dispatched. Types of non-emergency calls include: property crimes where victims are in no discernible danger, minor traffic crashes, and disturbances etc.

Violent crime rate per 100,000 residents: In the FBI's Uniform Crime Reporting (UCR) Program, violent crime is composed of four offenses: murder and non-negligent manslaughter, forcible rape, robbery, and aggravated assault. In order to have comparable measures, the UCR reports the crime as a rate per 100,000 population.

Driving While Intoxicated (DWI) arrests and alcohol-related traffic crashes: This measures the number of Driving While Intoxicated (DWI) arrests that have been made and traffic crashes where alcohol was determined to be a factor.

Total calls for Police service: This measure tracks all calls dispatched where either uniform personnel or civilian expediters responded. Service has steadily increased yearly, partly due to the City's overall increase in population.

PRE-K 4 SA

Educational Cost per Student: This measures the average cost per student by totaling the costs for all Education Centers, Transportation and Facility Maintenance functions divided by the total number of students.

Average Daily Attendance: This measures the number of students who are in attendance each day of the school year divided by the number of instructional days in the school year.

SOLID WASTE MANAGEMENT (SWMD)

Recycling rate as part of total waste stream (includes curbside recyclables, brush, and household hazardous waste): This measure represents the percent of residential waste that is diverted from the landfill through recycling or waste reduction efforts including curbside recycling, brush recycling, and household hazardous waste processing.

Refuse and recycling collection misses per 10,000 collection opportunities: Effectiveness measurement recording the rate of missed collections of garbage and recycling that did not result in a customer service complaint through the City's 311 call service.

SUSTAINABILITY, OFFICE OF

Number of municipal facility retrofit projects completed: This measure represents the number of energy saving projects implemented in city-owned facilities.

Number of grants or in-kind donations awarded: This measure represents the number of grants or in-kind donations awarded as they relate to sustainable transportation and public outreach initiatives.

Number of city employee education and outreach opportunities promoting sustainability principles: This measure represents the number education and outreach opportunities directed at city employees to promote sustainability principles.

Number of new bike share stations installed: This measure represents the number of new bike share stations installed in San Antonio's municipal bike sharing system.

Number of bike share miles traveled: This measure represents the number of miles traveled by customers using San Antonio's municipal bike sharing system.

Avoided utility costs associated with new municipal facility retrofit projects completed: This measure represents the estimated annual reduction in utility spending that will occur as a result of completed projects. The estimates assume normal weather and facility operation patterns.

TRANSPORTATION & CAPITAL IMPROVEMENTS

Percent of potholes filled within 2 working days: This measures the percent of potholes filled within 2 working days of being reported to the City. The response time starts as soon as citizens contact the City.

Number of Street Maintenance Infrastructure Management Program (IMP) projects completed: This measure represents the number of street maintenance projects completed during FY 2015 as part of the IMP Street Maintenance Program.

Completed Alley Paving and Construction Projects: Measures the number of alleys planned for construction as part of the Alley Maintenance Program.

Improve Sidewalk Connectivity by Constructing a Portion of the Missing 2,644 Miles of Sidewalk Segments: This measure represents the percentage of the gap of missing sidewalk segments that will be addressed as part of the Sidewalk IMP program.

Evaluate and Improve Traffic Flow in the Top 100 Highly Traveled Corridors: This measure will evaluate travel time and stops on identified highly traveled corridors and improve the travel time and flow when possible using a combination of signal timing changes and short term improvements. Approximately 20% of the top 100 highly traveled corridors are evaluated annually.

Channel and Right of Way acres mowed: This measure represents the annual amount of flood channel (mowed six times a year) and right of way acres (mowed six times a year). The FY 2015 Target consists of 3,369 acres mowed for flood channels and 1,163 acres mowed for right of way.

Annual Creekway Cleaning and Channel Restoration Projects Completed as Scheduled: This measures the number of creekway cleaning and channel restoration projects planned to be completed as part of the Drainage IMP.

Percent of 2007 Bond projects completed or under construction: This measure shows the progress made toward fulfilling TCI's commitment to having all 2007 Bond program projects in construction or having construction substantially completed by 2012.

Percent of 2012 Bond projects on-time: This metric measures the progress made toward completing the 2012 Bond program in a timely manner. The metric is based on schedules which include all phases (as applicable) of the project including real estate acquisition, environmental review, design, contract execution, procurement, utility work, and construction.

Percent of 2012 Bond projects in design or design completed: This measure shows the progress made toward fulfilling TCI's commitment to having all 2012 Bond program projects in design or having design completed by the end of 2014.

Percent of 2012 Bond projects completed or under construction: This measure shows the progress made toward fulfilling TCI's commitment to having all 2012 Bond program projects in construction or having construction substantially completed by 2018.