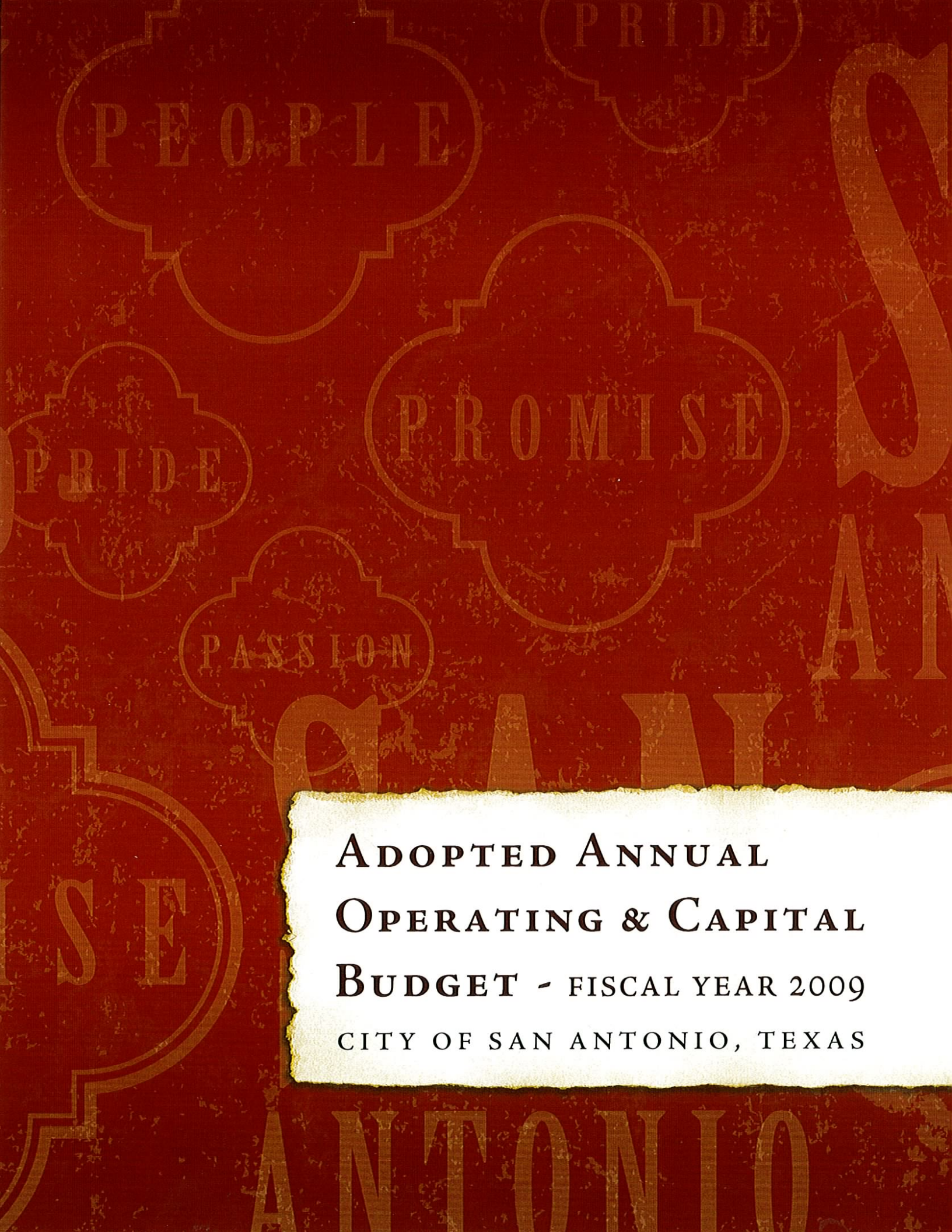

Adopted Annual Operating & Capital Budget - fiscal year 2009

CITY OF SAN ANTONIO, TEXAS

SAN ANTONIO
DEEP. IN THE HEART.

ABOUT THE COVER: The New Brand of Our Destination

The Quatrefoil

The essence of the San Antonio brand is expressed in a new logo, based on the "quatrefoil," generally, a four-lobed geometric shape. Its origins combine world lore, legend and legacy in much the same way as San Antonio itself. Historically, structurally, symbolically, spiritually and artistically, the shape carries significance and meaning. It is most recognized as the shape of the four-leaf clover. According to legend, each leaflet of the four-leaf clover represents a specific area of good fortune for the finder: hope, faith, love and luck. By adopting the quatrefoil as the shape of the San Antonio brand, we honor the four specific pillars of the brand: People, Pride, Passion and Promise.

- The people of San Antonio embody the power and spirit of the city.
- Drawn from a deep-rooted history and fueled by the progress of tomorrow, pride prevails.
- Whether artist, server, chef, valet, restaurateur, golf pro or merchant, the people of San Antonio show passion for what they do and the roles they play in the city. What lies beyond each bend of the river?
- What lies just over the graceful arch of a bridge? What lies past a courtyard gate, through a carved Mission door? Everywhere, there is a promise of adventure, of knowledge, of welcome, of intrigue and, ultimately, great reward.

Even the color tells the San Antonio story. The primary logo color, "Corazon," represents the unbridled passion and heart that's inherent in all citizens of San Antonio. Other branding colors are reflective of the colors of the land, the architecture and of the vibrant cultures that are indigenous to San Antonio.

CITY OF SAN ANTONIO
ADOPTED ANNUAL OPERATING AND CAPITAL BUDGET

FISCAL YEAR 2009

CITY MANAGER
SHERYL SCULLEY

PREPARED BY:
OFFICE OF MANAGEMENT AND BUDGET

PETER HILL ZANONI, MANAGEMENT & BUDGET DIRECTOR
MARIA D. VILLAGOMEZ, CPA, MANAGEMENT & BUDGET ASSISTANT DIRECTOR

TISHA BALDERRAMA
ANA BRADSHAW
VALERIE CAMPBELL
RUBEN FLORES
MARCUS HAMMER
MATTHEW HOBSON
JOEL JENKS
ZACHERY KUENTZ
BRYAN LAYTON
ROBERT PEREZ
LAUREN QUINLAN
JESSICA TREVIÑO
ROSE MARY TRISTAN
CHAD TUSTISON
TAD WILLE

WITH ASSISTANCE FROM:

NADIA CHANDLER
JENNIFER RAMIREZ

City of San Antonio

Mayor and City Council

Phil Hardberger
Mayor

Mary Alice P. Cisneros
District 1

Sheila D. McNeil
District 2

Jennifer V. Ramos
District 3

Philip A. Cortez
District 4

Lourdes Galvan
District 5

Delicia Herrera
District 6

Justin Rodriguez
District 7

Diane G. Cibrian
District 8

Louis E. Rowe
District 9

John G. Clamp
District 10

City Manager's Office

Sheryl L. Sculley
City Manager

Pat DiGiovanni
Deputy City Manager

A. J. Rodriguez
Deputy City Manager

Frances A. Gonzalez
Assistant City Manager

Erik J. Walsh
Assistant City Manager

Penny Postoak-Ferguson
Assistant City Manager

T.C. Broadnax
Assistant City Manager

Sharon De La Garza
Assistant City Manager

Richard Varn
Chief Information Officer

Edward Benavides
Executive Assistant to the City Manager

Department

Vincent Medley, Interim Director
Animal Care Services

Michael Sawaya, Interim Director
Aviation

Michael S. Frisbie
Capital Improvements Management Services

Michael D. Bernard
City Attorney's Office

Park E. Pearson, CPA, Interim Director
City Auditor

Leticia Vacek
City Clerk

Diane Galvan
Communications & Public Affairs

Dennis Campa
Community Initiatives

Scott White
Convention and Visitors Bureau

Jim Mery, Interim Director
Convention, Sports & Entertainment Facilities

Felix Padron
Cultural Affairs

Tony Bosmans
Customer Services/311

Paula X. Stallcup
Downtown Operations

Robert Peche
Economic Development

Laurence Doxsey
Environmental Policy

Ben Gorzell, CPA
Finance

Charles N. Hood
Fire Chief

Florencio Peña
Fleet Maintenance and Operations

Andrew Cameron
Grants Monitoring & Administration

Dr. Fernando Guerra
Health

Shannon Wasielewski
Historic Preservation

David D. Garza
Housing & Neighborhood Services

Nikki Ramos, Interim Director
Human Resources

Hugh Miller
Chief Technology Officer/Director

Andrew Smith
Intergovernmental Relations

Beth Costello
International Affairs

Ramiro Salazar
Library

Peter Zanoni
Management & Budget

Chris Callanen
Mayor & Council

Frederick Garcia, Jr.
Municipal Courts

Robert Murdock
Military Affairs

Xavier Urrutia, Interim Director
Parks & Recreation

Roderick Sanchez
Planning & Development Services

William McManus
Police Chief

Majed A. Al-Ghafry
Public Works

Janie Cantu
Purchasing & General Services

David W. McCary
Solid Waste Management

CITY OF SAN ANTONIO

MISSION STATEMENT

We deliver quality City services and commit to achieve San Antonio's vision of prosperity for our diverse vibrant and historic community.

GOALS

- San Antonio will be a safe and clean community.
- San Antonio will be a city that maximizes its citizens' well-being and human potential while capitalizing on its cultural diversity.
- San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.
- San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.
- San Antonio will promote its unique resources to become the premier visitor and convention destination.
- San Antonio will benefit from a city government, which is innovative and proactive and utilizes best practices in its administrative, financial and information systems.
- San Antonio will provide the institutional foundation to support government and promote public trust and awareness.

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of San Antonio

Texas

For the Fiscal Year Beginning

October 1, 2007

President

Executive Director

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SAN ANTONIO

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Guide to the Budget Document

BUDGET GUIDE

OVERVIEW

This overview is designed to assist the reader in the use and comprehension of the City of San Antonio's Adopted Budget Document. The Annual Operating Budget serves as a policy document, a financial plan, an operations guide and a communications device for the City. It is the foundation for the City's allocation of resources toward service delivery plans providing quality services, targeted investments, and continued improvements. It also encapsulates incremental changes addressing service requirements and builds upon initiatives funded in prior years while establishing new direction for program. The Budget Document is also used to evaluate the effectiveness of City programs and services while providing extensive information on municipal operations.

BUDGET SECTIONS

The budget is arranged in eight sections that are separated by the following respective tabs. Below is a brief description of the materials found in each of the sections.

- Budget Guide
- Budget Summary
- Revenue Detail
- Program Changes
- Source & Use of Funds Statements
- City Service Plans
- Capital Improvement Plan
- Appendix

Budget Guide **-** This section is intended to provide the reader a summary of what is contained in the budget document. An additional goal of this section is to educate the user on the City of San Antonio's financial and budget policies.

Budget Summary **-** This section contains the City Manager's transmittal letter, executive summary, community profile, and budget summary. The transmittal letter is the City Manager's message to the Mayor and City Council highlighting significant funding changes in the Adopted Budget. The executive summary describes the policies affecting the budget, and presents a summary of the revenues the City will collect, the funds the City will spend, and program changes that have been Adopted for service delivery. The community profile provides an overview of the City's culture and history, local economy, and perspective outlook on the City's future economic growth. Finally, the budget summary provides the reader with a synopsis of the Adopted Budget.

Revenue Detail **-** This section contains a detailed description of the General Fund and Other Funds revenues, specifically the three principal sources; City Sales Tax, CPS Energy payments, and Property Tax. It also details Adopted changes to revenues (New or Enhanced Revenues) for the General Fund and Other Funds.

Program Changes **-** This section includes a discussion about Personnel Compensation policy issues, the City's Adopted Holiday Schedule and staffing levels that detail the changes in City and grant-funded authorized positions. It also includes a listing by fund of program changes sorted by Improvements, Mandates and Redirections /Reductions.

Source & Use of Funds Statements **-** This section is organized by fund and contains a schedule of revenues and appropriations for each City fund. First is the summary overview of all funds. Following these schedules are detailed Fund Schedules arranged by fund type. They are arranged by Tax Supported Funds, Special Revenue Funds, Enterprise Funds, Expendable Trust Funds and Internal Service Funds. Finally, a summary schedule of categorical grants is listed.

City Service Plans **-** This section is organized by Department within a City Service and provides the reader a better understanding of the kind of services provided by each department and the sources of funding that support these services. Individual department summaries contain an explanation of the particular functions of each department, their funding levels, personnel counts, performance measures, and descriptions of program changes. For further explanation on this section, see the City Service Plans Overview found immediately following the City Service Plans tab.

Capital Improvement Plan - This section consists of the City's six-year Capital Improvement Plan. The six-year program represents the City's long range physical infrastructure development and improvement plan. This section details the types of debt issued by the City which includes General Obligation Bonds, Certificates of Obligation, and Revenue Bonds.

Appendix **-** This section is designed to assist the user in locating information within the document or in obtaining additional information. It contains Statistical Data, a Glossary, Acronyms, and Performance Measure Definitions.

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Financial & Budget Policies

FINANCIAL AND BUDGET POLICIES

INTRODUCTION

Each year, the City of San Antonio develops a Balanced Budget with guidance from the Mayor and City Council, City Departments, and its citizens. In accordance with Texas state law, the San Antonio City Charter, and generally accepted accounting standards, the City of San Antonio adopts a balanced budget for each fiscal year[1]. The Adopted Budget is required to cover only those expenditures with revenue for which the City has authority to levy therefore creating a Balanced Budget. The Budget process includes multiples phases, each of which requires a joint effort by government leaders and City staff. This section will explain the City's financial and budget policies, including the budget process, timeline, Budget Document, revenues, and expenditures associated with the budget.

BUDGET PROCESS & TIMELINE

The City of San Antonio operates in a fiscal year beginning on October 1, and ending on September 30. Each year, the City Manager, following certain required timelines, decides on key dates that will be used for each phase of the budget process. The phases include (1) a Five-Year Financial Forecast, (2) a goal-setting workshop(s) for City Council, (3) a proposed budget for the upcoming fiscal year, (4) public hearings on the proposed budget and tax rate, and (5) a final adopted budget for the next fiscal year.

Five-Year Financial Forecast

Approximately four months before budget adoption, the Five-Year Financial Forecast is presented to the City Council. The forecast is intended to provide the City Council and the community with an early financial outlook for the City of San Antonio and to identify significant issues that need to be addressed in the budget development process. Future revenues and expenditures are taken into account in an effort to determine what type of surplus or deficit the City will face during the next five years. This forecast is crucial for Government leaders when faced with making financial decisions.

Goal-Setting Workshop

Once the City Council understands the financial situation of the City, they are asked to identify goals and priorities that the upcoming budget should address. Goals are based on the types of services offered by the City, then prioritized according to the Council's requests. After the Council's goals and priorities are identified, City staff can begin the process of formulating a budget that will address the Council's desires.

Proposed Budget

The City Manager presents the proposed budget to City Council, demonstrating how the Council's goals and objectives have been addressed. Correspondingly, the proposed budget, according to the Texas Local Government Code, must be filed with the municipal clerk 30 days before the tax levy is made for the fiscal year[2].

Public Hearings

After presenting the proposed budget to City Council, at least one public hearing must be held. Public notice of the hearing must be given at least 10 days in advance[3]. The first hearing must be held at least 15 days after the proposed budget was presented, but before the tax levy. Special notice of the public hearing must also be published in at least one county-circulated newspaper. This newspaper notice should be posted within no earlier than 30 days and no later than 10 days before the hearing.[4] The City has traditionally held two or more public hearings concerning the budget process to which all citizens are encouraged to participate. Through these hearings, City Council and City staff are able to better assess the needs and desires of the community.

Adopted Budget

Before adopting a final budget, City Council may choose to change any aspect of the proposed budget, as long as the changes result in a balanced budget. The budget adoption must take place before September 27 of each fiscal year. The adopted budget is then presented and filed with the City Clerk, with sufficient copies provided for City departments, agencies, and civic organizations [5]

BUDGET AMENDMENTS

At any time during the fiscal year, upon written recommendation of the City Manager, the City Council may transfer any unencumbered appropriation balance or any portion within a department office or agency to another. The

expenditures of the City, by Charter, shall not exceed the total appropriation of the fiscal year.

The City Charter also gives the City Manager the authority to transfer appropriations within funds. The budget may also be amended by submitting an ordinance to the City Council for approval. The ordinance must include substantiated and analyzed reasoning for the amendment.

BUDGET BASIS

The budgets of the General Fund, Special Revenue Funds, Debt Service Funds, and Trust & Agency Funds are prepared and accounted for on the modified accrual basis. Briefly, this means that revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred. In contrast, the budget of the Enterprise Funds and Internal Service Funds are prepared and accounted for using the full accrual basis of accounting. Their revenues are recognized when they are earned, and their expenses are recognized when they are incurred.

BUDGET CONTROLS

Budgetary compliance is a significant tool for managing and controlling governmental activities, as well as ensuring conformance with the City's budgetary limits and specifications. The objective of budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by City Council. Levels of budgetary controls, that is the level at which expenditures cannot legally exceed appropriated amounts, are established by function and activity within individual funds. The City utilizes an encumbrance system of accounting as one mechanism to accomplish effective budgetary controls. Encumbered amounts lapse at year-end, however, encumbrances generally are appropriated as part of the following year's budget.

ACCOUNTING BASIS

The Comprehensive Annual Financial Report (CAFR) shows the status of the City's finances on a basis of generally accepted accounting principles GAAP). In most cases, this conforms to the way the City prepares its budget. All governmental funds are accounted for using the current financial resources measurement focus and the modified accrual basis of accounting. This means that only current assets and current liabilities are generally included on their balance sheets. Revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred. However, compensated absences, debt service expenditures, claims and judgments and arbitrage are recorded only when the liability is matured.

Proprietary, Pension Trust, Private Purpose Trust, and Retiree Health Care Funds are accounted for using the accrual basis of accounting. Their revenues are recognized when they are earned, and their expenses and related liabilities, including claims, judgments, and compensated absences, are recognized when they are incurred. These funds are accounted for on a cost of services or "economic resources" measurement focus. Consequently, all assets and all liabilities (whether current or noncurrent) associated with their activity are included on their balance sheets. The reported Proprietary Fund net assets are segregated into three components: (1) invested in capital assets, net of related debt, (2) restricted net assets, and (3) unrestricted net assets. Proprietary fund type operating statements present increases (revenues) and decreases (expenses) in net assets.

The accounts of the City are organized by fund. Each fund is considered a separate accounting entity with its own set of self-balancing accounts that comprise of its assets, liabilities, fund equity, revenues and expenditures or expenses. Each fund is included in the CAFR; however, certain funds (Grant Funds, Community Service Funds, and Pension Funds) are excluded from the budget process based on operational needs of the City. These funds have 1) their own fiscal year that is different than the City's fiscal year, 2) are held by the City in a trustee capacity, or 3) are held in an agency relationship with individuals, private organizations, other governments and/or funds.

FUND TYPES

General Fund—The General Fund of the City accounts for all financial resources except those required to be accounted for in another fund.

Special Revenue Funds—Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than expendable trusts and

major capital projects) that are legally restricted to expenditures for specified purposes.

Enterprise Funds—Enterprise Funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the cost (expenses, including depreciation) of providing good or services to the general public on a continuing basis should be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

Expendable Trust Funds—Trust and Agency Funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds.

Internal Service Funds—Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governmental units, on a cost-reimbursement basis. The City's self-insurance programs, data processing programs, and other internal service programs are accounted for in this fund type.

Debt Service Funds—Debt Service Funds are used to account for the accumulation of resources and the payments of, general long-term debt principal, interest, and related costs.

CAPITAL BUDGET

The Adopted FY 2009 through 2014 Capital Budget details the City's physical infrastructure development and improvement plan. Capital projects in the six year program addresses general government, public health and safety, recreation and culture, and transportation functions. The first year of the six year plan is the Adopted FY 2009 Capital Budget.

DIRECT AND INDIRECT COST

The City of San Antonio incurs both direct and indirect cost in the performance of its responsibilities. Direct costs are costs that can be specifically or readily identified with a specific cost, objective or program. Indirect costs are costs necessary for the effective, efficient, operation of City programs, which cannot be readily identified to a specific cost objective or program without effort disproportionate to results achieved.

The City incorporates two sets of principles into its policies and procedures related to the recovery of costs from funding sources. Principles related to all funding sources are incorporated within generally accepted accounting principles (GAAP) as recognized by the Government Accounting Standards Board (GASB). In addition, principles and procedures, which have been followed for recovery of costs on Federal awards are presented in U.S. Management and Budget Circular A-87 (OMB A-87), "Cost Principles for State, Local and Indian Tribal Governments".

Indirect Cost Identification

The City recovers indirect costs through the development and application of departmental indirect cost rates. Rates are developed and documented in the City's departmental indirect cost rate proposal. Rates include both City-wide central services costs and departmental administrative and support costs. The identification and allocation of City-wide central service costs is documented in the City's OMB A-87 Central Service Cost Allocation Plan (Plan). The Plan is prepared and documented in accordance with the OMB A-87 policies and procedures. Central Service costs included in FY 2009 rates are documented in the City's Plan based on actual expenditures and data incurred during the fiscal year ended September 30, 2007.

Department administrative and support costs included in the rate are those costs incurred for the benefit of all programs and activities of a department. Costs are recorded in administrative and support unit cost centers. Administrative and support costs are identified and documented in each department's indirect cost rate proposal. Costs included in FY 2009 rates are actual expenditures incurred during the fiscal year ended September 30, 2007. All costs included in the development of departmental rates have been reconciled to the City's Comprehensive Annual Financial Report for the fiscal year ended September 30, 2007.

Pensions

The City of San Antonio participates in two types of contributory retirement plans. These are funded plans covering full-time employees. The first is the Fire and Police Pension Plan, which is a pension fund and is a single-employer defined benefit

retirement plan established in accordance with the laws of the State of Texas. The City provides retirement benefits for all eligible full-time Fire and Police employees through the Pension Fund. The second is the Texas Municipal Retirement System (TMRS). The TMRS is a statewide agent multiple employer public employee retirement system created by law in 1947 to provide retirement and disability benefits to city employees. The plan provisions and contributions requirements are adopted by the governing body of the City within the options available in the state statutes governing TMRS and within the actuarial constraints in the statutes. The City provides benefits for all eligible employees (excluding firefighters and police officers) through a nontraditional, joint, and contributory, hybrid defined benefits plan in the TMRS.

Self Insurance

The Self Insurance Programs are established to account for Self Insurance Programs including funds for the administration of all tort claims against the City and for the operations of the City's employee benefit programs. Included in the Self Insurance Programs are the Insurance Reserve Program, Employee Benefits Program, Workers Compensation Program, Unemployment Compensation Program, Extended Sick Leave Program, and Employee Wellness Program.

PROPERTY TAXES & DEBT LIMIT

The FY 2009 Adopted Budget includes $245.3 million in maintenance and operations support for the General Fund from property taxes. For FY 2009, the property tax rate is projected to be reduced by approximately ½ cent (0.516 cents). This reflects a prior commitment with the City and the County University Health System to consolidate clinical preventative health services. The FY 2008 City Tax rate per $100 of valuation was 57.230 cents. In FY 2009, the City tax rate per $100 of valuation is reduced to 56.714. FY 2009 will be the second time in as many years that the City has reduced its property tax rate. In FY 2008, the Property Tax rate was reduced from FY 2007 by 6/10ths of a cent. The two year impact of tax rate reductions (FY 2008 and FY 2009) equates to a reduction of 1.140 cents.

The property tax rate consists of two components. The first component of the tax rate is the amount for maintenance and operations (M&O) contributed to the General Fund. The current M&O rate for FY 2009 is 35.564 cents for $100 of taxable value.

The second component is the debt service component that is determined by the City's debt service requirement. The current debt service rate for FY 2009 is 21.150 cents per $100 of taxable value. Funds from this component of the property tax receipts are deposited in the Debt Service Fund and are used exclusively to pay the principal and interest on debt. These two components taken together provided for a total tax rate for FY 2009 of 56.714 cents per $100 of taxable value.

Debt Service

The City issues debt for the purpose of financing long-term infrastructure capital improvements. Some of these projects have multiple sources of funding which include debt financing. Infrastructure, as referred to by the City, means economic externalities essentially required to be provided by government to support a community's basic human needs, economic activity, safety, education, and quality of life. Types of debt issued by the City include ad valorem tax-supported bonds and certificates of obligation. Certificates of obligation are typically secured by a pledge of revenues and ad valorem taxes, do not require voter approval, and are issued for smaller programs that support the City's major infrastructure facilities and certain of its revenue-producing facilities. Revenue bonds are utilized to finance long-term capital improvements for proprietary enterprise and self-supporting operations. Currently, revenue bonds have provided the financing required for improvements to the City's Airport System, the City's Parking System, the City's Municipal Drainage Utility System (Stormwater System), and the Henry B. Gonzalez Convention Center.

The long-term infrastructure financing process commences with the identification of major projects throughout the City to be financed with ad valorem tax-supported bonds or certificates of obligation. These City-wide projects typically involve public safety, street improvements, drainage, flood control, construction and improvements to municipal facilities, as well as quality of life enhancements related to municipal parks. Major projects that are financed with ad valorem tax-supported bonds are presented to the electorate for approval. Upon voter approval, the City is authorized to issue ad valorem tax-supported bonds to finance the approved projects. Bond elections are held as needs of the community are ascertained. Revenue bonds do not require an election and are sold as needed for construction, expansion, and/or renovation of

facilities in amounts that are in compliance with revenue bond covenants. The process for any debt issuance begins with the budget process and planned improvements to be made during the ensuing fiscal year.

Utilization of comprehensive financial analysis and computer modeling in the debt management plan incorporates numerous variables such as sensitivity to interest rates, changes in assessed values, annexations, current ad valorem tax collection rates, self-supporting debt, and fund balances. The analytical modeling and effective debt management has enabled the City to maximize efficiencies through refundings and debt structuring. Strict adherence to conservative financial management has allowed the City to meet its financing needs while at the same time maintaining its 'Aa1', and 'AA+' bond rating by Moody's Investors Service, Inc. ("Moody's"), and Fitch Ratings ("Fitch"), respectively. In October 2008 Standard & Poor's Ratings Group, a Division of the McGraw-Hill Corporation ("S&P"), upgraded the City's bond rating from 'AA+' to 'AAA'. This is the first time that San Antonio has been rated 'AAA'. Standard & Poor's based the upgrade on the City's "maintenance of strong financial reserves and continued diversification of the local economy".

Debt Limitations

The amount of ad valorem tax-supported debt that the City may incur is limited by City Charter and by the Constitution of the State of Texas. The City Charter establishes a limitation on the general obligation debt supported by ad valorem taxes to an amount not to exceed ten percent of the total assessed valuation. The Constitution of the State of Texas provides that the ad valorem taxes levied by the City for debt service and maintenance and operation purposes shall not exceed $2.50 for each one hundred dollars of assessed valuation of taxable property. There is no limitation within the $2.50 rate for interest and sinking fund purposes; however, it is the policy of the Attorney General of the State of Texas to prohibit the issuance of debt by a city if such issuance produces debt service requirements that exceed the amount that can be paid from $1.50 tax rate calculated at 90% collections.

Long-Term Debt Planning

The City employs a comprehensive multi-year, long-term capital improvement planning program that is updated annually. Debt management is a major component of the financial planning model which incorporates projected financing needs for infrastructure development that is consistent with the City's growth while at the same time measuring and assessing the cost and timing of each debt issuance.

[1] Texas Local Government Code Chapter 102, Subsection 002 and San Antonio City Charter Article 7, Section 80.
[2] Texas Local Government Code Chapter 102, Subsection 102.005.
[3] San Antonio City Charter Article 7, Section 82.
[4] Texas Local Government Code Chapter 102, Subsection 102.006.
[5] San Antonio City Charter Article 7, Section 82.

CITY OF SAN ANTONIO
TEXAS
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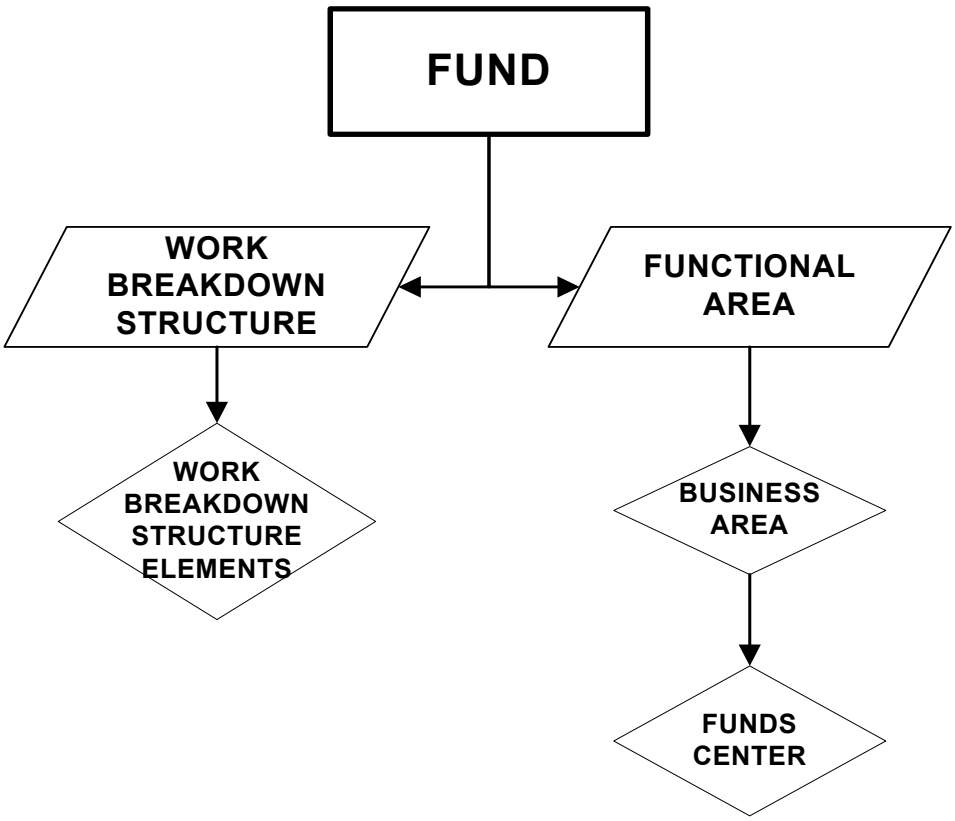
Accounting Structure

Chart of Accounts

The purpose of structuring a financial system is to organize and identify the sources and use of funds, revenues and expenditures, activities related to each of these, and to allow for the maintenance, retention, and retrieval of this information.

The first step in accessing financial information is identifying the FUND (e.g., General Fund, Airport Funds) which contains the desired data. The next step is the Functional Area (i.e. Administrative Management) or the Work Breakdown Structure.

After the Functional Area or the Work Breakdown Structure, access is available to either the Work Breakdown Structure (e.g., Park Facilities Roof Repair Project) or Business Area (e.g., Public Works) level. The department level then provides access to the Funds Center.



Operating Flow of Funds

Detail

1. Revenues are paid into funds, such as the General Fund and Enterprise Funds as a result of specific activities. For example.

   General Fund
   - General Fund Revenues - Property Tax, Sales Tax, CPS Proceeds, Licenses & Permits

   Enterprise Funds
   - Enterprise Fund Revenues - User Rates, User Fees, Leases, Intergovernmental Contracts

2. Expenditures are made from funds, such as the General Fund and Enterprise Funds, to support activities related to each. For example:

   General Fund
   - General Fund Departments - Police, Fire, Public Works, Library

   Enterprise Funds
   - Enterprise Fund Departments - Aviation, Environmental Services

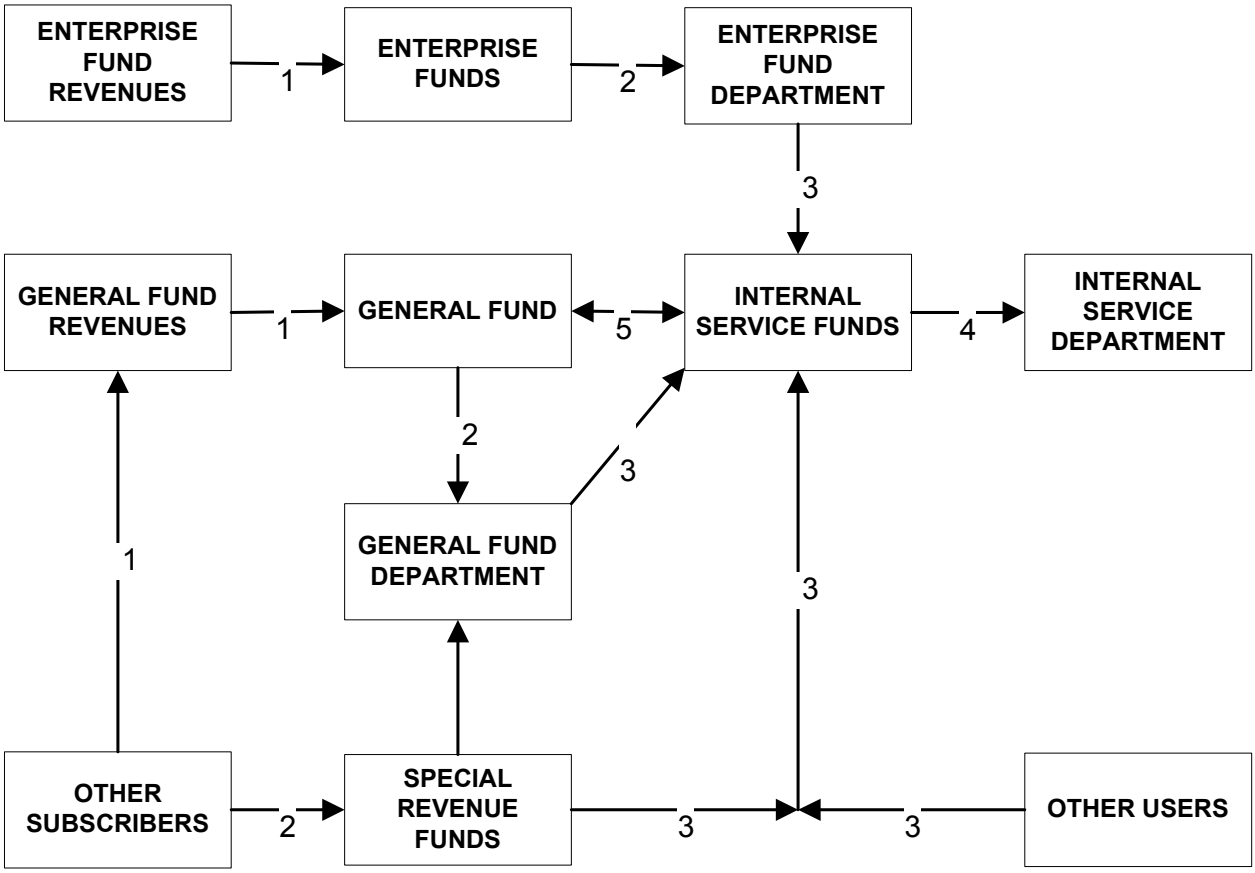
3. General Fund, Enterprise Fund, Special Revenue Funds, and other User departments all make payments into Internal Service Funds to support administrative functions which are internal City operations.

4. Internal Service Funds support specific departments. For example; Purchasing and Information Technology Services.

5. Internal Services Funds contribute towards the cost of the General Fund overhead.

Operating Flow of Funds

Exhibit



Debt Service Flow of Funds

Detail

1. The City holds a Bond Sale after one of the following:
    a. Approval by City Council to issue either Certificates of Obligation or Revenue Bonds.
    b. Successful completion of a General Obligation Bond Election.

2. The Bonds are purchased and the funds generated from the sale are allocated to Bonds Funds to support specific projects.

3. The Bond Funds distribute moneys to the individual project budgets.

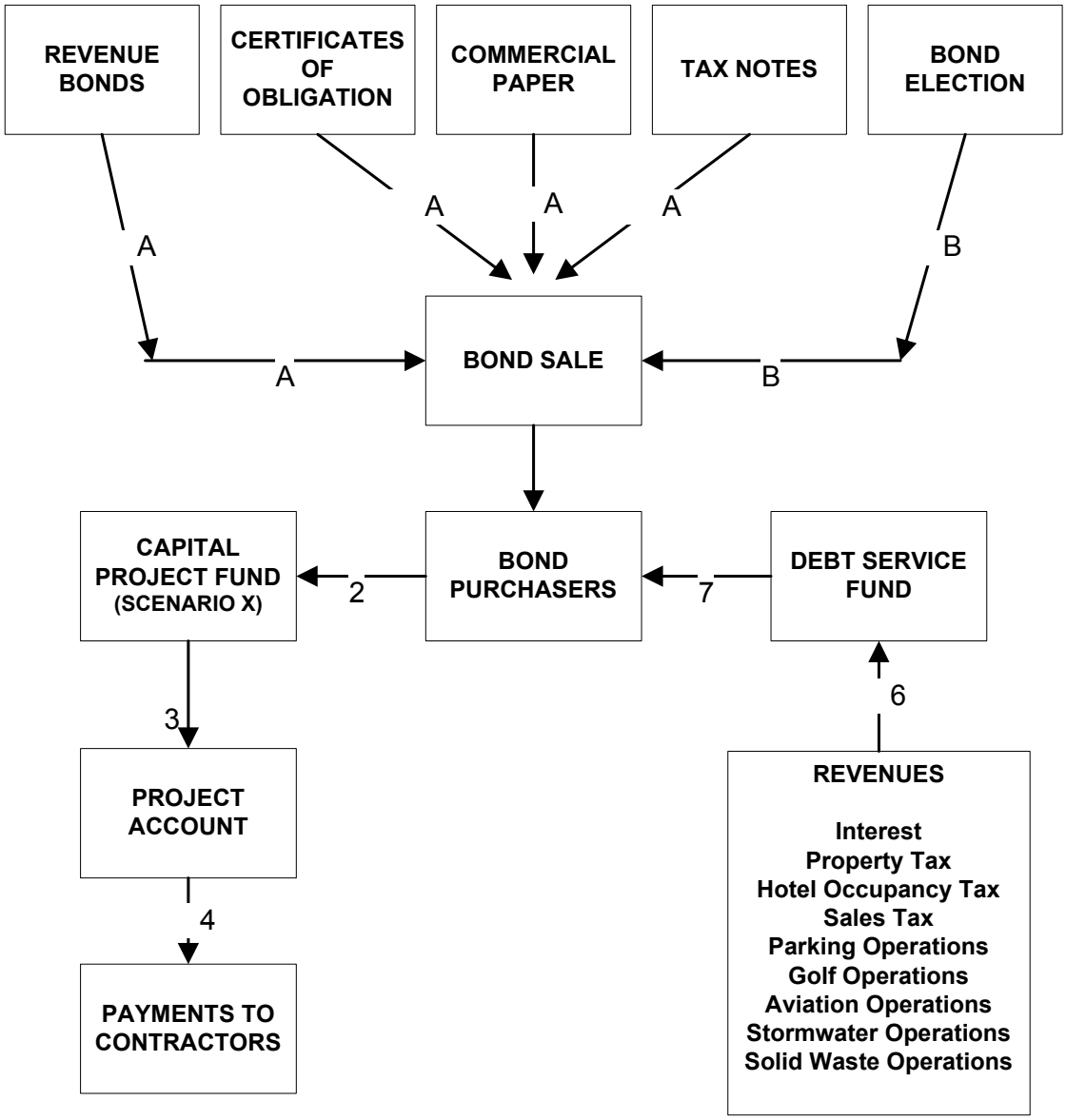
4. Open project accounts channel payments for project work to individual contractors (Scenario X).

5. When a project is completed and the project account closed, unused funds can be directed to the debt service obligation. The project account transfers unused funds to the overall bond fund, which in turn transfers the moneys into the Debt Service Fund (Scenario Y).

6. The Debt Service Fund is also supported by other revenue sources.

Debt Service Flow of Funds

Exhibit



CITY OF SAN ANTONIO
TEXAS
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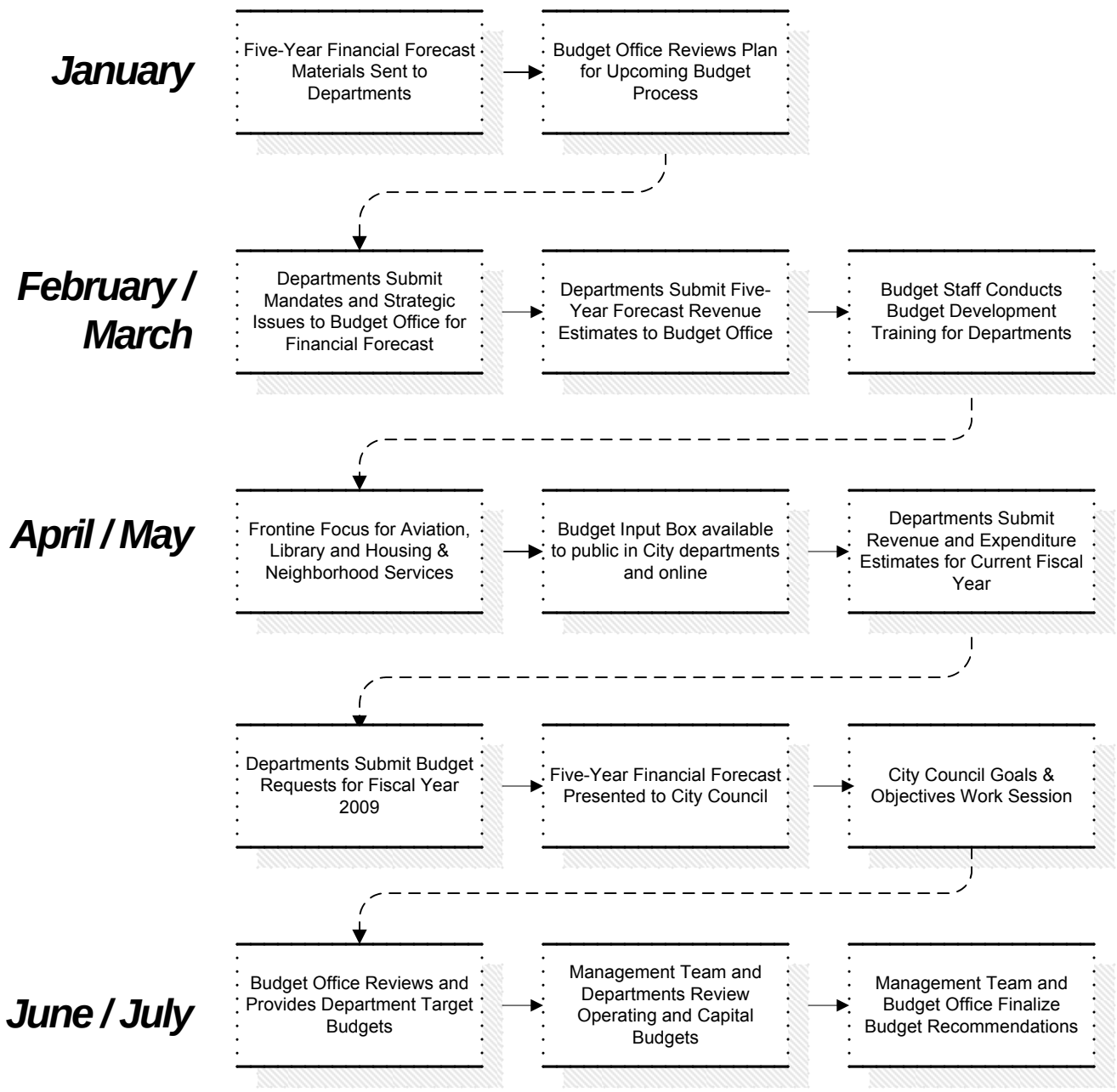
Budget Schedule Fiscal Year 2009

The City of San Antonio's budget process consists of a range of Budget Worksessions, Presentations, and Public Hearings. The FY 2009 budget process dates are as follows:

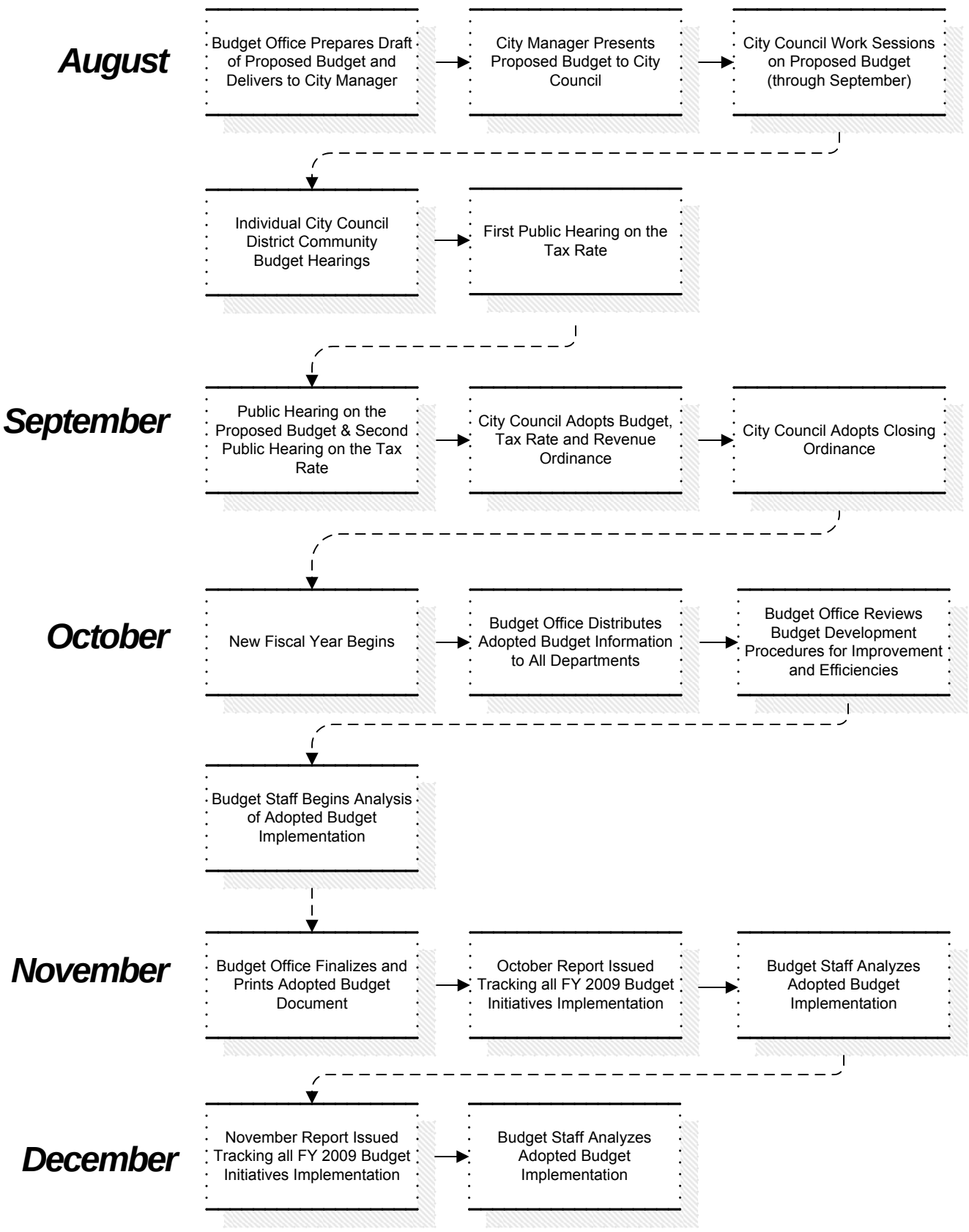
January-February	Five Year Financial Forecast materials sent to departments. Departments submit mandates and strategic issues to the Office of Management & Budget for Financial Forecast
March-April	Budget Staff conducts budget development training for departmental counterparts and conducts Management Team Goals & Objectives meetings with departments
March-July	The Budget Input Box is available, in various locations in City departments and online, for suggestions on how to make effective changes to the budget.
April-May	Frontline Focus with Aviation, Housing & Neighborhood Services and the Library Department employees
May	Individual Management Team members meet with Departments and OMB to review FY 2009 Service Delivery Plans, Performance Expectations & Outcomes, New & Increased Revenues, Mandates, Reductions, known potential priorities, and departmental efficiencies
April 30	City Council "B" Session: 1) Six Plus Six Financial Report 2) FY 2009-FY 2013 Financial Forecast and 3) City Services Ballot for Ranking Services for Policy Direction
May 1	Mid-Year Budget Adjustment Ordinance
May 13	City Council Budget Policy and Service Delivery Priority Setting for the FY 2009 Budget and FY 2010 Budget Plan
June 18	FY 2009 Preliminary Budget Proposals Presentation
July	Meetings with City Manager, Management Team and Office of Management & Budget staff to review budget recommendations and service delivery plans utilizing identified City Council Goals and Priorities
August 14	City Manager presents FY 2009 Proposed Operating & Capital Budget to City Council and City Council considers the FY 2009 Proposed Ad Valorem Tax Rate and sets date, time and place for public hearings and adoption of tax rate. Office of Management & Budget delivers copies of the FY 2009 Proposed Operating and Capital Budget to City Council and City Clerk.
August 19-August 28	City Council District Community Budget Hearings
August 19-September 10	City Council Worksessions on the FY 2009 Proposed Budget
August 26	First FY 2009 Ad Valorem Tax Rate Public Hearing, 6:00PM
September 3	City Council Public Hearing on the FY 2009 Proposed Budget, 6:00 PM, preceded by staff summary report of issues discussed at individual City Council District Community Budget Hearings

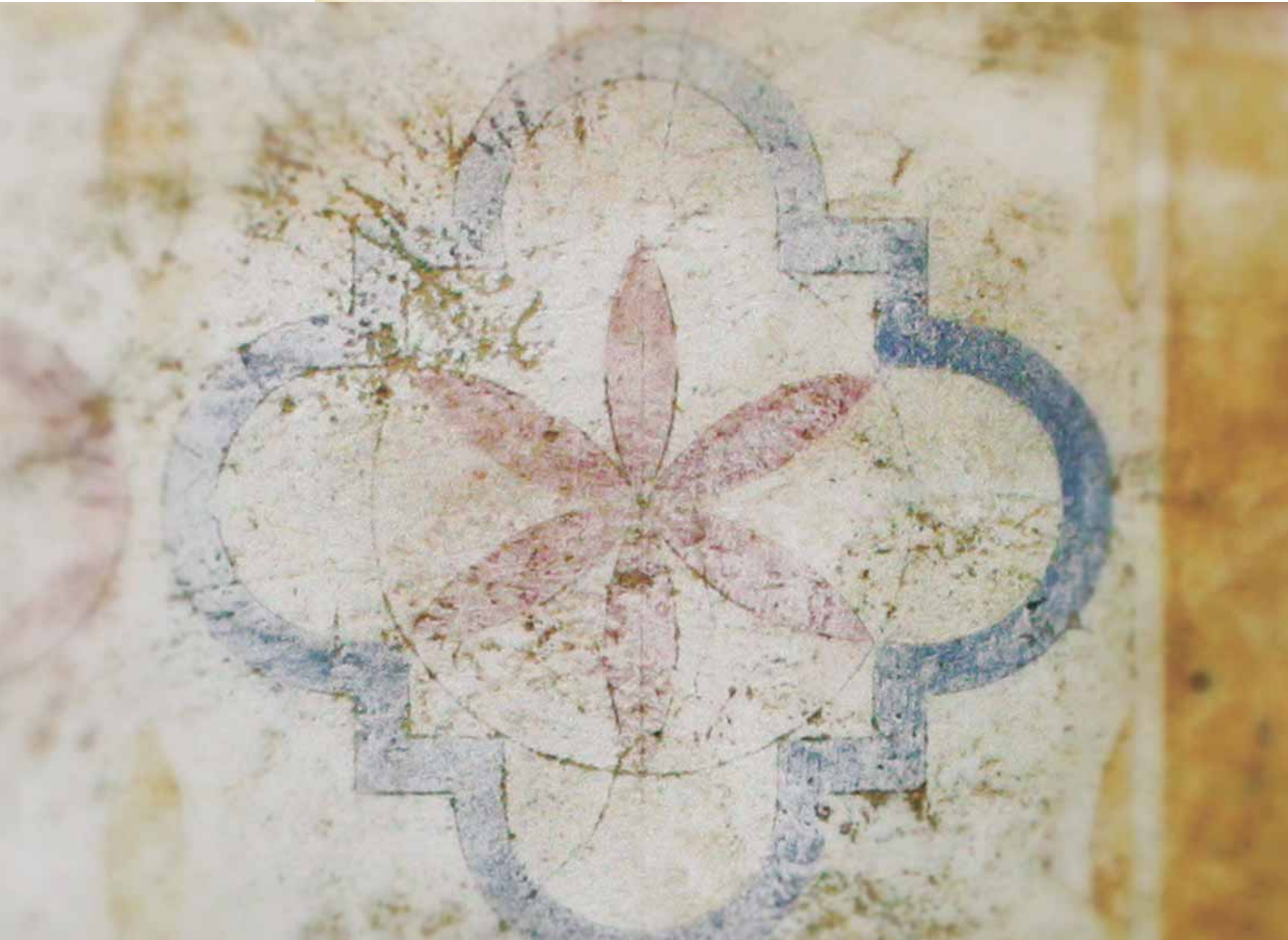
September 4	Second FY 2009 Ad Valorem Tax Rate Public Hearing, 6:00PM
September 11	City Council adopts the FY 2009 Annual Operating and Capital Budget, the Ad Valorem Tax Rate, Revenue Adjustments, and the Operating and Capital Budget Appropriations Ordinance, 9:00 AM
September 18	City Council approves FY 2008 Closing Ordinance
October	Office of Management & Budget finalizes the FY 2009 Adopted Operating & Capital Budget documents. OMB distributes, analyzes, and validates the FY 2009 implementation process.
November-December	Office of Management & Budget reviews budget development procedures for improvements and efficiencies

FY 2009 BUDGET PROCESS



FY 2009 BUDGET PROCESS





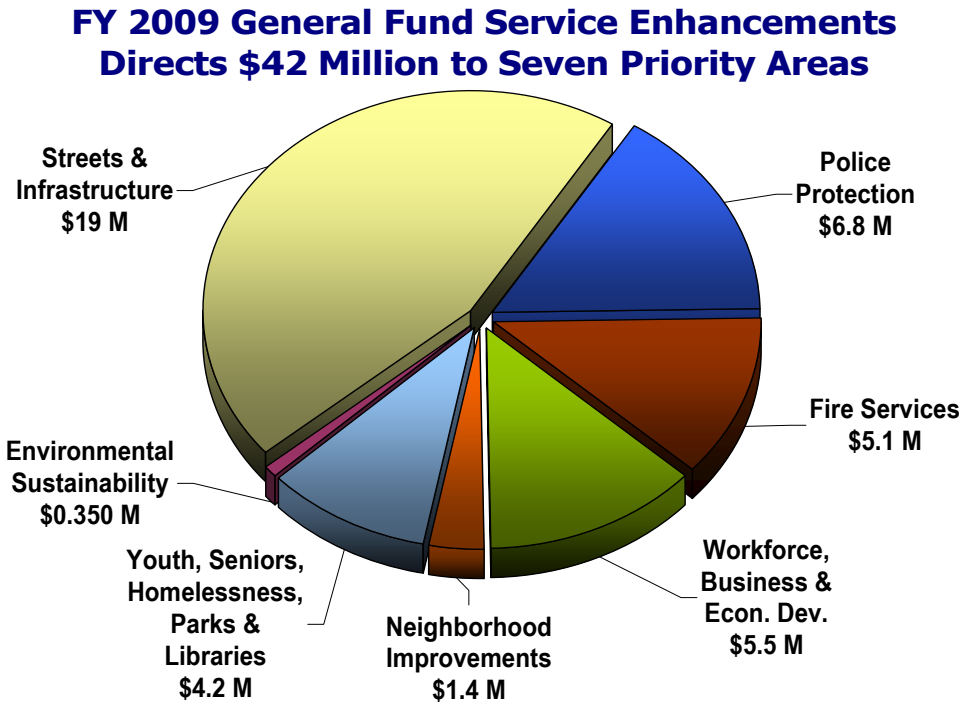
CITY OF SAN ANTONIO

P. O. BOX 839966
SAN ANTONIO TEXAS 78283-3966

To the Honorable Mayor and City Council:

It is with pleasure that I transmit to you the balanced FY 2009 Adopted Budget for the City of San Antonio. The Adopted Budget addresses City Council Budget Priorities and community needs while maintaining financial stability. The Adopted Consolidated Annual Budget, comprised of all funds, excluding transfers, totals $2.3 billion with operating expenditures totaling $1.54 billion and the FY 2009 capital program totaling $772.5 million. Within the operating expenditures, General Fund expenditures total $929.9 million.

Consistent with City Council budget priorities, the budget is balanced for two years--in FY 2009 and in the FY 2010 budget-plan forecast. The budget reduces the City's property tax rate by over one-half cent reflecting the Health Clinic Consolidation effort with the County Health System. The two year impact of the City's Property Tax rate reductions (FY 2008 and FY 2009) lowers the tax rate by over one cent. The Budget includes $3.8 million in reductions allowing resources to be redirected to higher service priorities. A total of $12.6 million in lesser priority and inefficient programs have been cut from the Budget over three years. The Budget increases General Fund Budgeted Financial Reserves reaching nine percent of General Fund appropriations. Finally, the budget includes over $42 Million in Service Enhancements (as depicted in the graph below) addressing top City Council Priorities while focusing on a continued commitment to improve City services.



In addition to addressing City Council priorities, the Adopted Budget includes $10 million in a Utility Transfer Rebate that will help keep monthly solid waste bills low. An additional $1 million is being added to the Residential Energy Assistance Program (REAP) allowing $1.8 million to be available to provide utility assistance to an estimated 10,000 qualifying households. Also $1 million is programmed in the Solid Waste Fund to assist eligible households with the monthly solid waste fee increase programmed for FY 2009.

INVESTING IN STREETS AND INFRASTRUCTURE

Maintenance of existing infrastructure remains one of the top priorities for City Council and the community. The Adopted Budget adds a total of $14 million to street maintenance. The total Street Maintenance budget will increase by 10% over the FY 2008 budget to a total of $67.2 million. At the FY 2009 funding levels, the street maintenance budget has nearly doubled over the past five years. Projects currently identified in the Five Year Infrastructure Management Program (IMP) will be accelerated from FY 2010 into FY 2009 with this additional funding. The FY 2009 Adopted Budget includes $4 million for the Neighborhood Access and Mobility Program (NAMP).

Included in the Adopted Budget is $1.5 million for the implementation of a three-year Pavement Markings Program. This funding will provide resources to upgrade all city street markings using a durable thermoplastic materia.

The budget adds funding for infrastructure programs to improve disability access and to comply with Americans with Disabilities Act (ADA) standards. Through City Advanced Transportation District Funding, the FY 2009 Adopted Budget also allocates $8 million to new sidewalk construction doubling the amount of resources to this program over FY 2008 funding levels.

ENHANCING PUBLIC SAFETY BY FUNDING 100 NEW POLICE OFFICERS

Resources in the amount of $6.8 million are included in the FY 2009 Adopted Budget for improvements to enhance Police Services. The Adopted Budget adds 100 new Police Officers to enhance Police Operations and re-directs seven Police Officers (Sergeants) from administrative duties to operations and applicant processing. Over the past three budget years, the City has added more police Officers than it has added in the prior decade.

Sixty-three of the 100 new positions will be used to create a “power shift.” This shift will allow overlapping police protection between the afternoon and late night shifts. The new initiative will allow for more police officers to be available to answer service calls during peak times.

The Adopted Budget enhances the capacity of the Police Training Academy by using 15 of the new uniformed positions, one redirected Sergeant Position and three new civilian positions. This enhancement will improve applicant processing, will meet recruiting and training needs of the Police Academy and will provide a sufficient number of cadet classes to offset anticipated retirements and added Police Officers.

Funding is also included to add resources to combat domestic violence, to enhance the department’s Driving Under the Influence (DUI) prevention operations, and to enhance Community Policing. Other improvements include additional civilian positions that would improve professional standards, assistance in the implementation of the Police Executive Research Forum (PERF) recommendations, and improvement in the Department’s Uniform Crime Reports (UCR) reporting, timeliness, and accuracy.

ENHANCING PUBLIC SAFETY BY FUNDING FIRE SERVICES ENHANCEMENTS

The FY 2009 Adopted Budget invests $5 million in Fire-related Services and adds 60 new Firefighters positions. These added improvements seek to enhance delivery of emergency services, to expand fire prevention, to increase training and and community outreach. The Adopted Budget achieves the City's goal of staffing all engine companies with four persons to promote Firefighter safety and to enhance incident management.

Included in the Adopted Budget are resources for one full-time EMS unit. A Deployment Committee will make recommendations to the Fire Chief regarding the location of EMS units. Funding for Basic Life Support (BLS) Transport units is also included. This improvement will create BLS Transport Units to be staffed on an overtime basis with two Fire Emergency Medical Technicians during peak periods. The Adopted Budget also adds one District Chief for enhanced fire personnel recruitment.

The budget includes funding for an enhanced Emergency Response Notification System for all fire stations. The new system will allow firefighters to be dispatched more efficiently and effectively decreasing overall response times. Funding is added to improve fire prevention, fire building safety inspections, community outreach and improved flood emergency notification.

ADDRESSING NEIGHBORHOOD RELATED IMPROVEMENTS

Additional free and low-cost Spay/Neuter services are addressed in the Adopted Budget. Resources in the amount of $750,000 will provide for additional surgeries. The enhancement includes funding for a mobile unit that will be operated by existing veterinarians. This enhancement will allow for an additional 19,000 spay/neuter procedures to be performed annually and will result in the Department providing three times as many procedures in FY 2009 as were provided in FY 2008. Included in the Adopted Budget is funding for two additional Animal Care Officers that will assist to enforce animal control ordinances and regulations including issuing warning notices and citations and working with the public when apprehending stray, diseased, or dangerous animals for delivery to the City Animal Care Facility.

Over $560,000 in additional funding has been included in the FY 2009 Budget to enhance the City's continued strategy to combat graffiti across the City. Five additional Graffiti Abatement staff will be added to the City's Graffiti Unit for a total of 17 dedicated positions. Resources are also included to improve the City's Graffiti Abatement Volunteer Initiative.

YOUTH, SENIOR, AND HOMELESSNESS SERVICES AND PARKS & LIBRARY SERVICES

Funding to double the number of youth employees in the Summer Youth Employment Programs is included in the Adopted Budget. Resources of $500,000 are included to expand the Summer Youth Employment Programs capacity to 500 youth participants. The FY 2009 Adopted Budget also adds $660,000 in start-up costs for four new Senior Centers in City Council Districts 3, 4, 5 and 10. An additional $750,000 is in the budget for more food and shelter services for homeless individuals at the new Haven for Hope campus.

The Adopted Budget allocates $525,000 for the first year of a Five Year Parks Playground Equipment and Replacement Program. Playgrounds identified in the Five Year Program are those that have a playground of an older design.

Included in the Adopted Budget are improvements in the amount of $5.3 million for Library Capital Improvement projects and operating enhancements. Capital improvements total $3.7 million and provide for $2.3 million in new funding for the Central Library Weatherization Project and $1.4 million to address roof and HVAC system replacements for branch libraries and elevator repairs at the Central Library.

Operating improvements include $500,000 for books which represent a 5.5% increase to the book budget and technology enhancements including new patron computers.

WORKFORCE DEVELOPMENT, ECONOMIC DEVELOPMENT FUND, AND DOWNTOWN DEVELOPMENT UNIT

The budget allocates more than $800,000 in additional funds for workforce development. This would be in addition to the $1.7 million City Council allocated early in 2008 as part of the Human Development Services Funding process. This maintains City funding for Project Quest at $2 million, as well as maintains funding for other workforce development agencies that performed well in FY 2008 and scored high in the application process for FY 2009. The Adopted Budget includes $4 million for the Economic Development Fund, $300,000 for the Downtown Development Unit, and a grant match of $313,000 for the Regional Habitat Conservation Plan to enhance the lands and infrastructure around Camp Bullis.

The FY 2009 Adopted Budget also includes appropriations from the Community Infrastructure & Economic Development (CIED) Fund totaling $2.4 million for the undergrounding of overhead utility line projects and $2 million for Base Realignment and Closure (BRAC) infrastructure development.

Funding of $350,000 is included to add two positions to the Office of Environmental Policy and for a Revolving Energy Fund. These resources will be dedicated to assist in expanding existing and developing new sustainability programs.

BUDGETED FINANCIAL RESERVES

The FY 2009 Adopted Budget allocates funding to achieve a 9% reserve goal of the General Fund Expenditures. The policy goal of reaching 10% in reserves is planned in 2010 as additional funds are programmed within the two-year balanced budget.

OTHER FUNDS

Solid Waste Fund

The FY 2009 Adopted Budget for the Solid Waste Fund is $100.2 million and encompasses the operations and maintenance of the City's Solid Waste, Recycling, Brush Collection, and Environmental Management programs. In FY 2009, the Solid Waste Management Department will begin year three of the implementation plan to automate solid waste and recycling collection. An additional 100,000 homes will be converted by the end of the fiscal year. To help defray the overall cost of the capital investment needed for automation and expanded recycling service, the Adopted Budget includes a $10 million Residential Utility Transfer from the General Fund to the Solid Waste Fund. This Utility Transfer Rebate will also help defray rising costs of labor and other operating costs. As a result, the adopted total monthly rate increase for FY 2009 is $0.75, which is less than the $1.60 rate increase presented in the April 2008 Five Year Financial Forecast. Other significant enhancements include the addition of five brush crews, an additional garbage route to maintain current customer service levels and projected growth levels, and enhanced Household Hazardous Waste collection efforts.

Storm Water Revenue Fund

The FY 2009 Adopted Budget includes an enhancement of $2.5 million for the San Antonio River Water Quality & Clarity Program to improve water quality, appearance, and aquatic life in the San Antonio River. An additional enhancement of $500,000 will address six of 31 low water crossings across the City and develop plans for future low water crossing improvements. The budget continues funding of FY 2008 program enhancements including bi-annual cleaning of Salado/Leon Creeks and maintenance of other creeks within a rotating schedule.

Hotel Occupancy Tax Related Funds

The Hotel Occupancy Tax (HOT) collections are projected to increase to $56.5 million in FY 2009—a 6.4% increase over the FY 2008 Budget. The Adopted Budget continues funding History and Preservation at 15% of HOT revenues and Arts funding at 15% of HOT revenues. The balance, or 70%, of the total HOT revenues are used to fund the City's Convention and Visitors Bureau, the Convention Center and Alamodome.

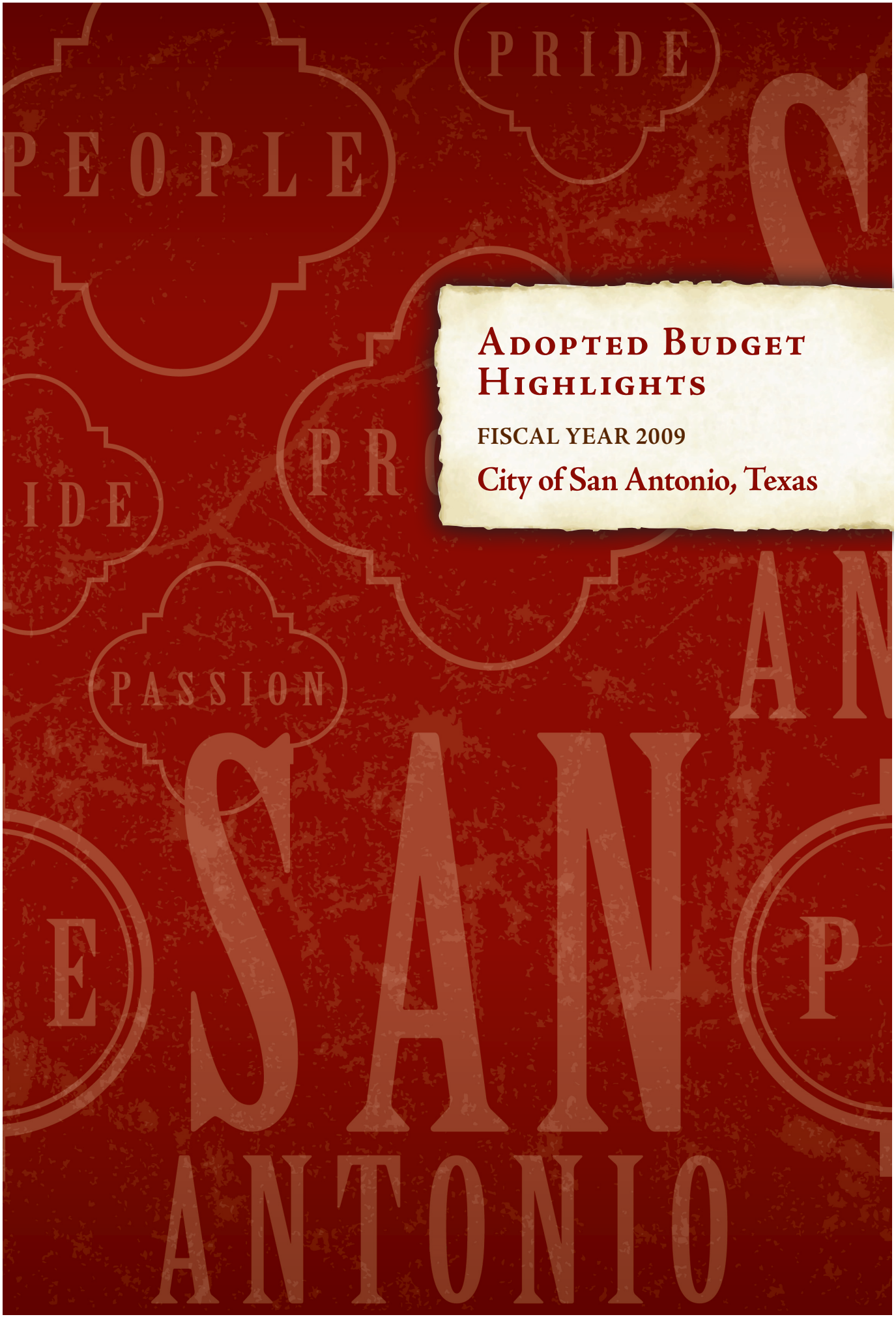
The Adopted Budget addresses facilities improvements by allocating $24 million, primarily from HOT Revenue Bonds, for the full renovation of the Lila Cockrell Theater to include structural and technology enhancements. An improvement for the Convention & Visitors Bureau would fund two additional sales manager positions to focus on convention group business negotiating and tourism group sales.

CONCLUSION

I would like to express my sincere appreciation to the City Council for providing valuable policy guidance during the Budget Worksession on May 13, 2008. I would also like to thank the Management Team for their dedication and commitment to excellence in budgeting, each Department Director, and all of the city staff members who participated in the preparation of the Adopted Budget. Lastly, special recognition is in order for the Office of Management and Budget who were at the center of the development and production of this FY 2009 Adopted Budget.

Respectfully submitted,

Sheryl Sculley
City Manager



Adopted Budget Highlights

FISCAL YEAR 2009

City of San Antonio, Texas

The 2009 Budget...

focuses on local streets, police and fire services, and neighborhood related service improvements.

The fiscal year 2009 Adopted Operating and Capital Budgets for the City of San Antonio total $2.3 billion. Within the operating budget, General Fund expenditures total $929.9 million. The budget is for the fiscal year that runs from October 1, 2008 to September 30, 2009. The budget focuses on the City's continuous commitment to improve City services. It increases funding for the City's street maintenance programs, adds resources for more sidewalks, and continues to improve the City's traffic signal system. The budget adds 100 new Police Officer positions and 60 new Firefighter positions. For a third year, the budget includes using General Fund CPS revenues to provide a Residential Utility Rebate Transfer to the Solid Waste Fund to help keep monthly garbage and recycling collection fees low. The 2009 budget includes $3.8 million in General Fund reductions and efficiencies allowing resources to be redirected to higher service priorities. The budget also reduces the City's property tax rate by over one-half cent to reflect the consolidation of clinical health services with the County University Health System. When combined with the property tax rate cut included in the FY 2008 Budget, the City will have reduced its property tax rate by more than one cent over a two year period. The budget is balanced—for two years (FY 2009 and FY 2010)—and continues the goal of increasing financial reserves to improve the City's financial stability and save money in financing voter approved Bond Programs.

The General Fund

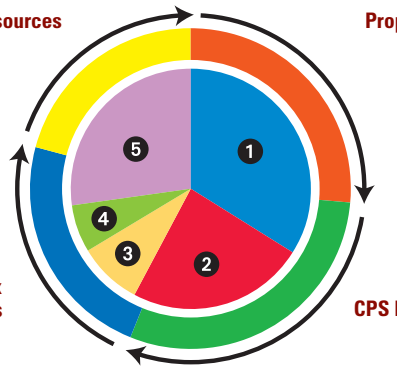
This fund supports the majority of basic City services including streets and infrastructure, public safety services, fire and emergency medical services, parks and recreational programs, public health and the San Antonio Library system. The City's four most important and basic services comprise 72 percent the entire General Fund Budget. These services are Police, Fire, Public Works (including Street Maintenance) and Parks. Public Safety services alone represent 57 percent of the General Fund Budget. Other important high priority City Services include Library, Health, Animal Care and Housing & Neighborhood Services.

For FY 2009, these services would be primarily supported by $245.3 million in local property tax revenue, $202.8 million in local sales tax revenue, $288.9 million in CPS payment revenues, and $193.0 million in other resources.

Property tax revenue is based on taxable property value. Values remain strong for existing properties and new construction as determined by the Bexar Appraisal District. 77 percent of the increase in taxable value in tax year 2008 is from commercial accounts and new residential accounts. The remaining 23 percent of the value increase is from existing residential accounts.

CPS Energy continues to offer among the lowest utility rates in the country even as the cost of energy continues to outpace historical trends. As the owner of CPS Energy, the City receives annual financial return from the utility. This payment helps to provide basic and important City services.

FY 2009 Adopted General Fund Available Resources Distributed Over Major Spending Areas ($ in millions)



Total: $929,961,935

($ in millions)

1. **Police: $313.4**
2. **Fire: $218.9**
3. **Public Works: $79.2**
4. **Parks & Rec: $58.8**
5. **Other Expenditures: $259.7**

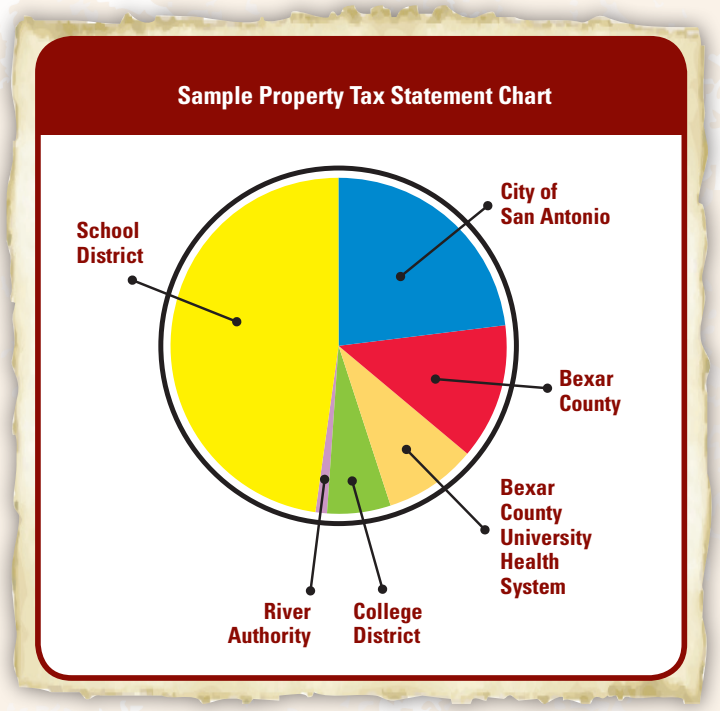
Community Initiatives with Delegate Agencies	$30.4
Library	$29.9
Health	$14.6
Neighborhood Services	$11.2
Municipal Courts	$10.7
Downtown Operations	$9.8
Animal Care	$8.0
Customer Service/311	$3.7
Economic Development	$2.8
Other Services	$127.6
Utility Rebate & Assistance	$11.0

Sales tax is dependent on the condition of the local economy which continues to be favorable for San Antonio. Sales tax revenues in the 2009 budget are projected to be close to 3.5 percent more than the amount budgeted in 2008.

Other resources that support General Fund services include licenses and permit fees, business and franchise taxes, and user fees and charges.

Property Tax Rate Reduction & Targeted Relief

The City currently receives less than a quarter of the property tax proceeds homeowners and commercial property owners pay annually. Approximately half of those proceeds are distributed to school districts while the rest is divided among Bexar County, the Alamo Community College District and the San Antonio River Authority.

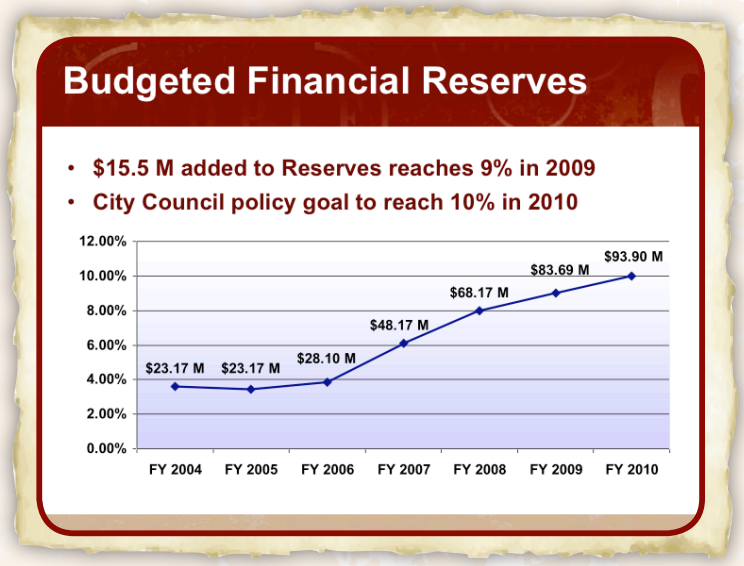


The City's Property Tax rate for FY 2009 is 56.714 cents per $100 of assessed value. This is 0.516 cents less than the FY 2008 City Property Tax rate. The FY 2009 Property Tax rate reduction reflects the prior approved consolidation efficiency of the City's health clinics with the County University Health System.

The 2009 budget reflects the City's continued commitment to providing targeted property tax relief. In 2009, the City will forego over $32 million in property tax revenue from Senior and Disabled Homestead Exemptions and Frozen City Tax Payments.

Financial Reserves

The establishment and maintenance of appropriate budgeted financial reserves within the General Fund is critical to prudent financial management. Reserves are integral to the City's financial health because they can provide options to pay for basic services during economic hardships or to support critical services following an unusual or catastrophic event.



Consistent with City Council direction, the FY 2009 budget sets aside an additional $15.5 million for reserves to reach nine percent of General Fund expenditures. The policy goal of reaching 10 percent in reserves is planned in 2010 as additional funds are programmed within the two-year balanced budget.

Reductions/Redirections

An important part of developing the City's budget is redirecting resources from lesser priority and inefficient programs to higher priority areas. Over the past two budget years, the City has cut over $9 million from the budget. The 2009 budget adds to this by reducing an additional $3.8 million from the General Fund. A total of 39 positions are eliminated in the General Fund Budget of which 33 are vacant. For the filled positions that are being eliminated, employees will be given the opportunity to fill a vacant position with the City.

$12.6 million in lesser priority and inefficient programs have been cut from the Budget over three years.

Examples of efficiency reductions include saving $195,000 in nursing service contracts resulting from the City and Bexar County partnering to provide certain aspects of Municipal Court services. Competitive contract practices will allow the Library system to save $100,000 annually in mailing notifications of overdue books and library fines. Finally, the 2009 budget directs resources from lesser to higher priority areas. In the Police Department, 11 vacant civilian positions are being directed in the budget to provide Police Cadet applicant processing, crime statistics reporting, and contract monitoring including the City's towing contracts.

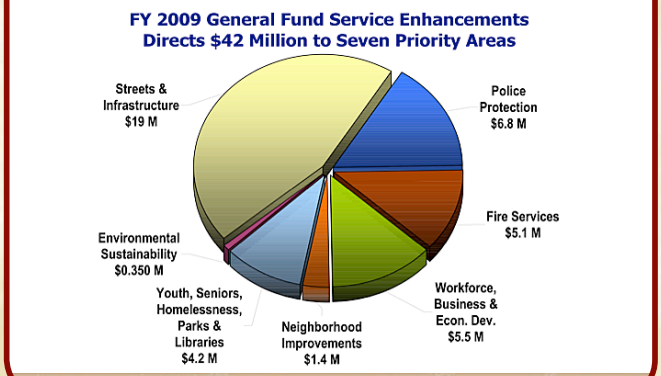
Competitive contract practices will allow the Library system to save $100,000 annually in mailing notifications of overdue books and library fines.

General Fund Improvements

STREETS, SIDEWALKS AND TRAFFIC SIGNALS

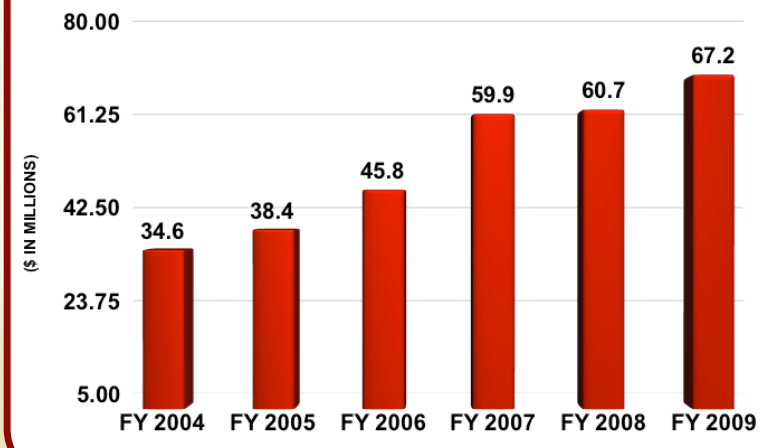
- For FY 2009, the Streets Maintenance budget will increase over 10 percent. $14 million in funds is added to the City's contractual street maintenance programs. This funding will maintain FY 2008 program levels and support additional lane miles of street maintenance accelerating projects in the rolling five-year infrastructure management program.

Adopted Budget General Fund Enhancements



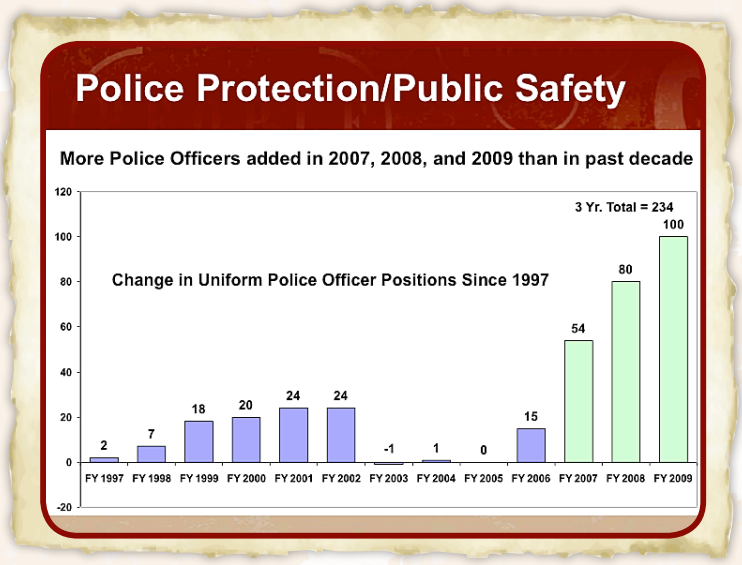
- At the FY 2009 funding levels, the Street Maintenance budget has nearly doubled over the past five years.
- The budget continues the initiative of upgrading and modernizing city traffic signals throughout the community. Over 26 locations will be enhanced with the funding in the 2009 budget and 21 locations will be completed in 2008.
- $2 million in added resources is included in the budget for the Neighborhood Access and Mobility Program (NAMP) and brings this program's funding level to $4 million in 2009.
- $1.5 million is in the budget for the new pavement marking program. This funding provides first-year resources for a three-year plan to upgrade all city street markings using a durable thermoplastic material.
- The budget adds funding for infrastructure programs to improve disability access and to comply with Americans with Disabilities Act (ADA) standards.
- Through City Advanced Transportation District Funding, the FY 2009 budget allocates $8 million to new sidewalk construction doubling the amount of resources to this program over FY 2008 funding levels.
- The 2009 budget provides continued funding for alley maintenance at $1 million.
- The 2009 budget also adds funds to increase and to enhance downtown sidewalk and River Walk cleaning using History and Preservation resources from Hotel Occupancy Taxes.

Street Maintenance Budget has nearly doubled over the past 5 years



POLICE PROTECTION

- The 2009 budget adds 100 new uniformed police officers to the Police Department. An additional seven police officers will be redirected from administrative duties to operational duties and applicant processing as part of the FY 2009 budget. Over the past three budget years, the City has added more police officers than has been added in the prior decade.
- Sixty-three of the 100 new positions will be used to create a "power shift." This shift will allow overlapping police protection between the afternoon and late night shifts. The new initiative will allow for more police officers to be available to answer service calls during peak times.
- The budget includes resources to enhance capacity at the City's police training academy by adding an additional cadet class in 2009. This will allow the department to maintain high staffing levels.
- More resources will be added to combat domestic violence. Six new teams will be added with six uniform and six civilian positions. These new teams will be placed at each police substation throughout the City.
- Grant matching funds are included in the budget allowing for 10 new police officers to be added to the SAFFE Community Policing Unit. This will increase the total number of SAFFE officers from 104 to 114.



- Six of the new uniformed police officers will be assigned to the department's DUI prevention operations.

FIRE PROTECTION AND EMERGENCY MEDICAL SERVICES (EMS)

- The 2009 budget invests over $5 million in fire-related improvements and adds a total of 60 new firefighter positions.
- 30 new firefighters will begin training in FY 2009 to staff an additional fire station scheduled to open in 2010.
- One new EMS Unit with 12 Paramedics will begin service in April 2009. A Deployment Committee will make recommendations to the Fire Chief regarding the location of EMS Units.
- The budget includes resources to support a new basic life unit initiative. This initiative will allow the department to fully leverage available paramedic skills during medical service calls thereby improving response time and patient care. The units will be staffed with existing fire personnel.
- The budget includes funding for an enhanced Emergency Response Notification System for all fire stations. The new system will allow firefighters to be dispatched more efficiently and effectively decreasing overall response times.
- Resources are included in the budget for nine new firefighter positions to implement the final phase of four-person staffing on all fire engine trucks.
- Funds are allocated in the 2009 budget for one new civilian position to coordinate the San Antonio Flood Emergency (SAFE) Program.
- Funding is added to improve fire prevention, fire building safety inspections, community outreach and improved flood emergency notification.
- The FY 2009 budget includes resources to add one District Chief for enhanced fire personnel recruitment. Funding is also included to increase training and to add an Assistant Medical Director.

NEIGHBORHOODS

- The FY 2009 budget continues investments in Animal Care Services and Graffiti prevention and abatement services.
- Over $560,000 in additional funding has been included in the 2009 budget to enhance the City's continued approach to combating graffiti across the city. Five additional Graffiti Abatement staff will be added to the City's Graffiti Unit for a total of 17 dedicated positions. Resources are included to improve the City's Graffiti Abatement Volunteer Initiative.
- The City will continue its strategic plan for Animal Care Services (ACS) in 2009. Two additional Animal Care Officers positions are included in the budget. The budget also adds $750,000 in new funding for additional free and low-cost spay and neuter surgeries which will include the use of a mobile unit at various targeted areas. This enhanced funding will allow ACS to perform three times as many spay/neuter procedures than were provided in FY 2008.
- Since FY 2007, the City has added 38 new positions to Animal Care Service to improve field operations as well as to sufficiently staff the new Animal Care Services Facility.

The budget expands the youth summer employment program by doubling the number of teens enrolled.

YOUTH, SENIOR, HOMELESSNESS SERVICES AND PARKS & LIBRARY SERVICES

- The budget expands the youth summer employment program by doubling the number of teens enrolled. Up to 500 high school students between the ages of 14 and 16 will be able to participate in a five to six week program which provides career exploration services and employment experience as well as encourages financial responsibility.
- New resources are included to pilot an Evening Team Club program at Southside Lions Park and a Recreation Overnight program.
- Advisor and scholarship funding for two additional schools is added in the 2009 budget for the San Antonio Education Partnership (SAEP). This brings the total number participating high schools to 26 and a total City budget for SAEP of $2.6 million.
- The budget adds $660,000 in start-up costs for four new Senior Centers in City Council Districts 3, 4, 5 and 10.
- An additional $750,000 is in the budget for more food and shelter services for homeless individuals at the new Haven for Hope campus.
- The budget adds funds to complete the first year of a five-year Parks Department plan to replace older designed playground equipment.
- Over $5 million in new resources are included in the budget for the library system. $4 million in new and additional funding is allocated in the Capital budget for facility maintenance needs at the Central and branch libraries.
- The budget includes resources to increase the library book budget by 5.5 percent allocating additional funding of $500,000.
- Added resources are in the budget to improve technology services at the libraries including more computers for library patrons.

WORKFORCE, BUSINESS AND ECONOMIC DEVELOPMENT

- The budget allocates more than $800,000 in additional funds for workforce development. This would be in addition to the $1.7 million City Council allocated early in 2008 as part of the Human Development Services Funding process.
- $4 million is added in the budget to support specific economic development initiatives. These efforts will assist in the expansion of jobs and stimulate development investment in target areas such as downtown and the City's east and west sides.
- The budget includes resources for a grant match that will be utilized for regional habitat conservation plans in the Camp Bullis area.

ENVIRONMENTAL SUSTAINABILITY

- To improve the City's environmental sustainability efforts, the budget adds $350,000 in resources to the City's Office of Environmental Policy for two additional positions and for a Revolving Energy Fund.
- The budget also funds an automated fuel management system and continues the initiative to acquire more fuel efficient and environmentally friendly vehicles.
- Household Hazardous Waste Collection Efforts are also enhanced in 2009 budget.

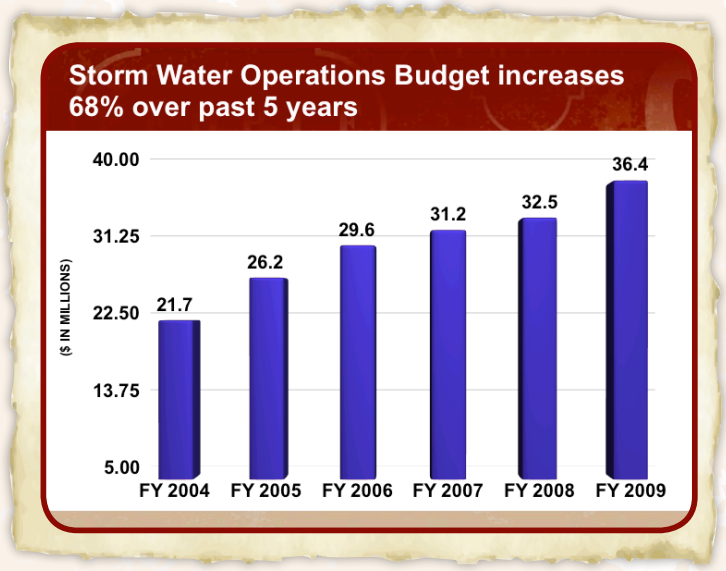
RESIDENTIAL ENERGY ASSISTANCE PROGRAM (REAP)

- The 2009 budget adds funding of $1 million for REAP. With this enhancement, total REAP funds are projected to be $1.8 million for FY 2009 and will provide assistance to more than 10,000 qualifying households with their utility bills.

Other Funds

STORM WATER FUND

- This Fund is supported by a fee collected through commercial and residential water bills. The Fund provides resources for drainage and creek way maintenance, flood tunnel operations, river maintenance, street cleaning, and floodplain management.
- The 2009 budget allocates funds to the Storm Water Fund to address six low water crossing areas across the city and to develop plans for future low water crossing improvements.
- There is no increase to the monthly Storm Water fee for FY 2009.



SOLID WASTE MANAGEMENT FUND

- Solid waste collection services are supported by a monthly user fee.
- FY 2009 is the third year of conversion to a two-cart automated collection system. In 2008, automated service is being provided to 175,000 homes. 81 percent of City customers will have automated service by September 30, 2009.
- A General Fund utility transfer rebate of $10 million to the City's solid waste operations will help keep residential monthly rates low. The utility rebate value to the 340,000 customers is over $29. The transfer rebate reduces the programmed $1.60 monthly fee increase down to $0.75 in FY 2009. The total monthly solid waste fee for FY 2009 is $18.74. Over the past two budgets, solid waste collection rates have been kept low by utilizing $15 million in transfer rebates from the General Fund.
- In a recent service satisfaction survey, 85 percent of customers were very satisfied with automated service. The City has seen a 100 percent increase in recycling tonnage since implementation of automated service.

Budget Facts
FY 2009 Adopted Budget

FY 2009 Budget	
All Funds with FY 2009 Capital Budget	**$2,315,842,680**
FY 2009 Operating Budget All Funds	1,543,338,680
FY 2009 Capital Budget	772,504,000
FY 2009 General Fund Budget	**$ 929,961,935**

MAJOR SPECIAL REVENUE FUNDS FY 2009 BUDGET

Advanced Transportation District Fund	$ 18,948,654
Animal Care Services Fund	9,029,095
Community & Visitor Facilities Fund	34,895,294
Convention & Visitors Bureau Fund	20,637,158
Cultural Affairs Fund	8,466,286
Municipal Courts Security Fund	564,821
Municipal Courts Technology Fund	1,384,663
Planning & Development Services Fund	25,530,358
Storm Water Operating Fund	36,370,435
Street Maintenance & Improvement Fund	67,196,529
Street Right of Way Management Fund	1,239,038
Tree Canopy Investment Fund	200,000
Tree Preservation Mitigation Fund	1,381,042
Westside Development Corporation Fund	306,082

ENTERPRISE FUNDS

Airport Operating & Maintenance Fund	$ 70,117,288
Environmental Services Fund (Solid Waste Services)	100,196,577
Parking Operating & Maintenance Fund	11,425,472

INTERNAL SERVICE FUNDS

Facility Services Fund	$ 15,357,984
Information Technology Services Fund	41,179,090
Purchasing & General Services Fund	50,536,364
Equipment Renewal & Replacement Fund	29,864,474
Employee Benefits Insurance Fund	99,351,989
Liability Insurance Fund	11,398,606
Workers' Compensation Fund	13,652,463

Federal and State Grant Funding (Operating Services)	$ 159,643,859

AUTHORIZED CITY POSITIONS

Total General Fund Positions	7,848
Total Other Fund Positions (Excluding Grants)	5,613
Authorized Positions All Funds (Excluding Grants)	**13,461**

UNIFORM POSITIONS (INCLUDING GRANTS)

Police Uniform Positions	2,302
Fire Uniform Positions	1,624

Community Profile

City of San Antonio Community Profile

Once a small settlement founded by Spanish missionaries in the early 1700s, San Antonio has grown into one of the country's major metropolitan centers. Its historic roots are the foundation for a city that today is rapidly moving forward in the 21st Century.

Old and new find common ground in the Alamo City. San Antonio's historical charm and grace are preserved in the Alamo and other Spanish missions, in its historic neighborhoods and in the colorful River Walk. Today, City leaders and the community carefully plan growth and economic development with San Antonio's history in mind. A bright economic future is in store, fueled by an innovative use of resources and a unique formula of public and private cooperation.

San Antonio, with a population of more than 1.31 million, is the seventh largest city in the United States and the second largest city in Texas. Over the past decade, its population has grown at an annual rate of about 1.83 percent and is expected to continue at that rate. According to the 2000 Census, Hispanics make up 58.7 percent of the population, followed by Anglos at 32.5 percent and an African American population of almost 7 percent. The median age in the San Antonio metropolitan area is just under 33 years old.

Geographically, the City of San Antonio Incorporated Area covers more than 504 square miles and is located in Bexar County in south central Texas, one of the fastest growing regions in the state. The city is just a stone's throw from the state capital in Austin and an afternoon drive from Dallas, Houston, the Gulf Coast and Mexico.

One word describes the local economy—diverse. San Antonio is anchored by several key industries and is targeting other emerging industries to drive the city's economic future:

- The health care and biotechnology fields have an annual economic impact of $15.3 billion and employ more than 112,762 citizens. San Antonio has become a leading research and treatment center for cancer, diabetes, heart disease and other conditions thanks to the renowned South Texas Medical Center and more than 30 other medical facilities.

- The Military is an important part of the San Antonio community employing over 89,000 and providing a $5.2 billion economic impact. As part of the 2005 Base Realignment and Closure (BRAC) actions, San Antonio will receive over 4,800 new personnel and their familes, 9,000 additional students per year, and $2.1 billion in new construction projects as becomes the site of the home of military medicine by 2011.

- San Antonio is a recognized leader in the information security and technology industry. 11,283 employees work in the industry and register an economic impact of $5.3 billion. The Air Intelligence Agency, a Department of Defense center for excellence in information security, calls San Antonio home.

- More than 9,535 San Antonians work in San Antonio's emerging aerospace and aviation industry, which has a $3.3 billion annual economic impact. San Antonio is home to the maintenance, repair, and overhaul operations of some of the world's leading aerospace companies, such as Boeing, Lockheed Martin, and Standard Aero.

- The Toyota Tundra truck assembly plant opened for production in November 2006, with an investment of approximately $ 850 million and the creation of 2,000 well-paying direct jobs. Moreover, 21 supplier companies will locate at the Toyota Supplier Park, invest an additional $300 million and create 2,100 additional jobs. The overall impact of Toyota and companies locating at the Supplier Park exceeds $1 billion with the creation of over 4,100 jobs. This investment is a powerful economic stimulus to South Texas that is already revitalizing economic and job markets in the area.

- It is widely recognized that a thriving arts economy is a crucial component of a successful city. The creative economy in San Antonio generates $3.38 billion in economic activity and pays wages of $1 billion to support 26,744 jobs. Between 2000 and 2006 the economic impact of the creative industry grew by 33%. It is important to note that the creative industry also supports numerous small business and self employed workers - over 4,200 self employed persons in 2006 were supported by the creative economy. In addition, City-funded arts and cultural organizations reported hosting over 18,000 events; including classes, performances, exhibits, festivals, and workshops that impacted 4 million people.

- Led by the insurance and banking sectors, the finance industry in San Antonio registers the largest annual economic impact at $20.5 billion and pays an average wage of $52,612 per year. The industry employs over 50,000 people who are paid total wages of $2.7 billion annually.

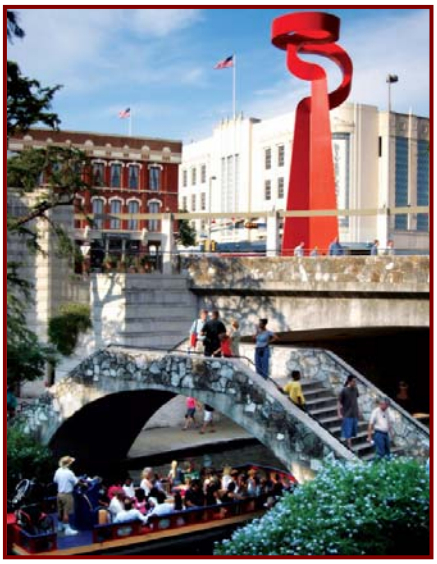
- San Antonio is a top visitor and convention destination, with more than 26 million people choosing the Alamo City as their vacation or meeting site. Tourism employs more than 100,294 and contributes more than $10.5 billion annually to the local economy.

San Antonio is a great place to live. Its cost of living is typically 10% to 15% below the national average and is consistently ranked among the lowest of major U.S. cities while home prices are among the most affordable in the country. San Antonio's median household income is just over $41,000. Public, private and parochial schools are available as well as a number of colleges and higher education facilities.

A subtropical climate offers an average temperature of 70 degrees and evening temperatures dip below freezing only about 20 days each winter. This comfortable climate invites residents to get out and relax in beautiful municipal parks, play challenging golf courses, visit theme parks, or take advantage of other popular attractions and cultural events such as Fiesta San Antonio each April. San Antonio also is home to the four-time NBA Champion San Antonio Spurs as well as exciting women's basketball, minor league baseball, and hockey teams.

Community Profile

GENERAL INFORMATION	
Date of Incorporation:	Dec. 14, 1837
Form of Government:	Council - Manager
City Council Members: (Including Mayor)	11
Area of the City:	504 sq. mi.



POPULATION	
Population (2007):	1,312,286
Population Growth Rate (2007):	1.81%
Median Age:	33
Composition of Population: (2000 Census)	Hispanic - 59%
	Anglo - 33%
	Black - 7%
	Other - 2%

EDUCATION (BEXAR COUNTY)	
Independent Public School Districts:	16
Parochial Schools:	Over 50
Private Schools:	Over 100
Accredited Universities:	8
Community Colleges:	4

MAJOR EMPLOYERS

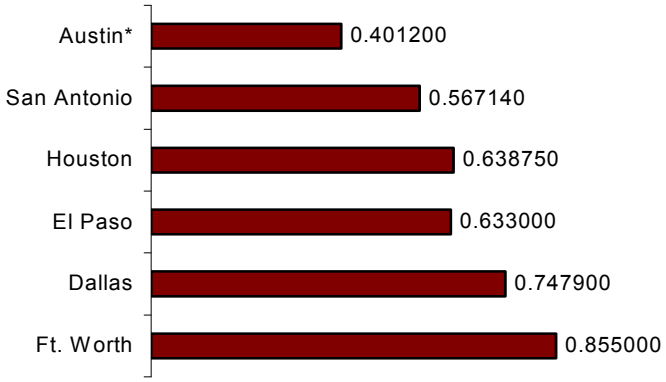
Public Sector:	Lackland Air Force Base
	Fort Sam Houston
	Randolph Air Force Base
	City of San Antonio
	Northside I.S.D.
Private Sector:	Valero Energy Cooperation
	H.E.B. Grocery Company
	USAA
	AT&T
	Zachry Group

EMPLOYMENT

Median Household Income:	$41,593
Civilian Labor Force (June 2008):	950,500
Unemployment (June 2008):	44,100
Unemployment Rate (June 2008):	4.2%

HOUSING

Median Home Value:	$178,071
City Property Tax Rate: (per $100 of Valuation)	$0.56714
City Property Tax Comparison	Second Lowest Among Major Texas Cities



TRANSPORTATION

Railroad:	Union Pacific – Southern Pacific
City Freeway Loops:	Loop 410 (52.9 mi)
	Loop 1604 (94.3 mi)
U.S. Highways:	5
Interstate Highways:	4
Air Transportation:	San Antonio International Airport
Bus Transportation:	Greyhound, Kerrville, Valley Transit
Public Transportation:	VIA Metropolitan Transit

TOURISM

Total Annual Visitors:	26.0 Million
Leisure Travelers:	20.7 Million
Business Travelers:	5.3 Million
Tourism Employment:	100,294
Economic Impact:	$10.5 Billion

MAJOR ATTRACTIONS

Alamo	Missions National Historical Park
Sea World of Texas	The River Walk
Paseo del Rio (River Walk)	Tower of the Americas
San Antonio Zoo	Six Flags Fiesta Texas
Japanese Gardens	El Mercado (Mexican Market)

Budget Summary

Budget Summary
Fiscal Year 2009 Adopted Budget

OVERVIEW

The **FY 2009 Annual Adopted Operating and Capital Budget** for the fiscal year starting October 1, 2008 and ending September 30, 2009 has been developed to ensure strategic financial reserves and to provide funding for targeted investments, quality city services, and continued infrastructure improvement projects. The annual budget development process serves as the foundation for the City's allocation of resources for City services. This Budget Summary of the Annual Budget serves to highlight how the allocation of city financial, human, and capital resources are directed to achieve policy and service delivery goals. The Budget Summary is organized in the following manner:

Budget Summary Outline

Section Title	Page
• BUDGET DEVELOPMENT STRATEGY	23
• FY 2009 TOTAL CITY BUDGET (ALL FUNDS)	28
• MAJOR REVENUE & REVENUE ADJUSTMENTS	29
• TWO YEAR BALANCED BUDGET	31
• FINANCIAL RESERVES AND UTILITY TRANSFER REBATES TO SOLID WASTE OPERATIONS	31
• ADDRESSING CITY COUNCIL POLICY GOALS & SERVICE DELIVERY PRIORITIES	33
• GENERAL FUND ENHANCEMENTS	33
• GENERAL FUND REDUCTIONS/REDIRECTIONS	45
• CITY PERSONNEL LEVELS	46
• OTHER FUNDS SUMMARIES	48
• SIX-YEAR CAPITAL IMPROVEMENT PLAN SUMMARY	56

BUDGET DEVELOPMENT STRATEGY

The process of developing the FY 2009 Adopted Budget is a comprehensive effort that involves input from citizens, the Mayor and City Council, outside governmental and private agencies and organizations, all city departments and offices, and city employees. There are several major components to the process including the annual policy and goal setting worksessions with the Mayor and City Council and a review of revenues and City services for enhancement or redirection of funds to more critical City services.

This year's budget process allowed participation by citizens and employees through two different initiatives. Starting in March 2008, the Budget Input Box gave citizens and employees the opportunity to offer their suggestions on how the City could increase efficiencies, generate revenues, and make effective changes to service delivery. Budget staff distributed 170 Budget Input Boxes to various locations in the City, including public libraries, the lobbies of City offices, local Chambers of Commerce and other venues. A link was also available on the City website for employees and citizens to submit their suggestions electronically. Information and access for this budget initiative was provided in English and Spanish.

Of the 609 Budget Input Box Suggestions through July 2008, 418 were submitted electronically and 191 were submitted via paper forms. The following table represents significant suggestions currently implemented in departmental operations along with ideas that will be implemented within the FY 2009 Adopted Budget.

Sample Budget Input Box Suggestions

Department Service	Budget Input Box Suggestions
Animal Care Services	Enhance Spay/Neuter services throughout the City.
Planing and Development Services	Increase water/sewer fee.
Downtown Operations	Provide more frequent sidewalk cleaning in the downtown area.
Library	Increase library resource funding for books, periodicals and multi-media items such as: CDs, DVDs and audio books.
Parks & Recreation	Increase Park Police Patrol at Travis Park.
Police	Fund additional community policing (SAFFE) Police Officers

In addition to the Budget Input Box, the 2009 Frontline Focus provided departments with an opportunity to identify process improvements that could be considered during the development of the FY 2009 Adopted Budget. The goal of the initiative was to help identify ways that departments could (1) gain overall efficiencies, (2) generate new/additional revenues, and (3) make effective changes in service delivery. Three departments participated in the 2009 Frontline Focus: Housing and Neighborhood Services, Aviation and Library. The Frontline Focus sessions were conducted between April 2nd and 15th, 2008 and were coordinated by the Office of Management and Budget with assistance from the Department Directors and the Department of Human Resources.

The following table presents an overview of 2009 Frontline Focus results:

Department	Number of Sessions	Number of Participants	Number of Ideas Generated
Housing & Neighborhood Services	2	50	57
Aviation	2	75	77
Library	2	50	101
Total	*6*	*175*	*235*

Many ideas developed in the FY 2009 Frontline Focus process were recognized by the department as essential implementations. As such, these ideas were implemented in FY 2008. Other ideas that were larger in scope and identified as quantifiable are being implemented in the FY 2009 budget process. The following tables represent significant ideas from the Frontline Focus implemented in the departmental operations and ideas that will be implemented in the FY 2009 Adopted Budget.

Sample Frontline Focus Suggestions Implemented in FY 2008

Department	Participant Suggestions Currently Being Implemented
Housing & Neighborhood Services (HNS)	• Recruit onsite resource counselor for those residents who do not qualify for the programs at HNS • Go paperless; as notices can be printed and mailed as needed • Update website, technology, computers and software for the Tax Increment Financing (TIF) Unit
Aviation	• Apply charge backs for tenants who utilize City services at Stinson Airport • Charge increased fee to International airlines using the U.S. Customs gate • Improve signage in the terminals at San Antonio International Airport
Library	• Have coffee and sandwich shops in libraries • Streamline truck deliveries to branches by not delivering during peak patron hours • Survey residents who do not have library cards and create services to offer them

Sample Frontline Focus Suggestions in Adopted Budget

Department	Participant Suggestions Included in the FY 2009 Adopted Budget
Housing & Neighborhood Services	• Collaborate with SAPD on graffiti issues • Allow vehicles to be tinted to help with the heat of the summer months • Collaborate with Animal Care Services to assist Code Enforcement Officers with vicious animals on properties
Aviation	• Install a private room designated for nursing mothers • Replace paper towel dispensers with automated hand dryers • Improve lighting in terminals, offices and in outside spaces, using energy efficient bulbs whenever possible • Design, build and rent corporate hangars at Stinson Airport
Library	• Rotate selected staff to different branch libraries, allowing them to get to know other branches and address issues with a different perspective • Expand use of security cameras to reduce theft and vandalism • Investigate expanding e-mail notifications to patrons reminding them to renew their library card or pay outstanding fines

Public Input on Budget Priorities After the FY 2009 Budget was proposed on August 14, 2008, the City held District Community Budget Hearings in all 10 City Council Districts between August 19 and August 28, 2008. In each community hearing, an explanatory video regarding the FY 2009 Proposed Budget was shown and citizens were given the opportunity to direct questions to their City Council Representative and City Officials. These District Community Budget Hearings were attended by over 750 individuals and over 200 community comments were heard. The City also held a Budget Public Hearing in which citizens and various groups provided input. Additionally, two Tax Rate Public Hearings and eight Work Sessions for City Council were held. The Public Hearings and Work Sessions resulted in the City Council being aware of issues important to citizens and community groups, while the District Community Budget Hearings allowed City Council to hear feedback from the citizens on the FY 2009 Proposed Budget.

Fiscal Year 2009 Adopted Budget After receipt of the proposed budget, the City Council held eight work sessions to review the proposed service program details and discuss potential City Council budget amendments. The budget work sessions provided a forum for public discourse on significant policy issues as well as an opportunity to review departmental service plans highlighting proposed program enhancements, reductions, efficiencies, redirections, and revenue adjustments. After considering all the recommendations and receiving input from citizens at a public hearing on September 3, 2008, City Council adopted a balanced budget on September 11, 2008. The Adopted Budget includes amendments added by the City Council. These amendments and their fiscal impact can be found in the following paragraphs and tables.

General Fund Expenditure/Supporting Source Amendments The following tables detail the approved 19 General Fund expenditure amendments totaling $3,409,000 in FY 2009 and five (5) General Fund revenue amendments totaling $3,409,000. These amendments and their supporting resources were approved by City Council on September 11, 2008 with the adoption of the Budget.

FY 2009 AMENDMENTS TO THE PROPOSED FY 2009 BUDGET

Item No.	Expenditure Amendment Items	FY 2009 Budget Impact	FY 2010 Budget Impact
1	Use $1 Million for NAMP from $6 M in FY 2009 added Street Maintenance Improvement (total NAMP would be $4 M or $400K per District)	0	0
2	1 New EMS Unit with 12 additional Paramedics to begin service beginning in April 2009 (Deployment Committee to make recommendations to Fire Chief)	600,000	1,877,397
3	Add Police Storefront in City Council District 4	30,000	30,000
4	Add 2 Animal Care Officers	114,000	86,000
5	Add 5 Graffiti Abatement Staff	225,000	200,000
6	Revise FY 2009 Proposed Economic Development Fund ($4M) recommended guidelines to include BRAC Infrastructure Development and Commercial/Residential redevelopment efforts	0	0
7	2 Additional Schools to San Antonio Education Partnership--Marshall & Taft Schools--Advisors Services for FY 2009; Scholarships beginning in FY 2010	80,000	240,000
8	Add resources for Mayor & City Council Human Development Services Funds (increases allocation from $41,818 to $61,818)	220,000	220,000
9	Add $40,000 for **Community In Schools** Human Development Services Agency to adjust Proposed funding Recommendation to FY 2008 level	40,000	40,000
10	Add $25,000 for **Seton Home** Human Development Services Agency for new programming dollars to house teen mothers and their children	25,000	25,000
11	Add $40,000 for **Boys & Girls Clubs of S.A.** Human Development Services Agency to adjust Proposed funding Recommendation to FY 2008 level	40,000	40,000
12	Add $80,000 for **Dress For Success** Agency Funding to adjust Proposed funding Recommendation (with required Financial Management Plan)	80,000	80,000
13	Add Senior Center in Council District 3 partnering with WellMed	60,000	60,000
14	Add Senior Center start-up costs in Council Districts 4, 5, and 10--$200,000 per location for facility rental, meals, and activities funded for five months in FY 2009 and 12 months in FY 2010	600,000	1,200,000
15	Haven for Hope--Expanded Capacity for five months in FY 2009 and 12 months in FY 2010 (Food and Shelter Services)(FY 2009 Proposed Budget includes $1.2 Million in funding)	750,000	2,338,000
16	Evening Teen Club Activities Pilot Program at Southside Lions Community Center	20,000	20,000
17	Recreation Center Overnight Pilot Program (1 location)	125,000	125,000
18	Southside Lions Lake Area Restroom Addition	150,000	0
19	Consulting and Other Services for Sustainability Efforts (Office of Environmental Policy)	75,000	0
20	Revolving Energy Fund for Investments in Sustainability Projects (projects pay for themselves with utility savings)	175,000	0
	Total Expenditure Amendments	***$3,409,000***	***$6,581,397***

Item No.	General Fund Resource Amendment Items	FY 2009 Budget Impact	FY 2010 Budget Impact
1	Eliminate General Fund funding proposed for FY 2009 for Overhead Utility Line Conversion CIED Fund Program	2,000,000	0
2	Eliminate General Fund funding proposed for FY 2009 for Minor Home Repair Pilot Program	1,000,000	0
3	Eliminate $159,000 of $500,000 in General Fund funding proposed for FY 2009 for Graffiti Abatement initiative leaving $341,000 for Initiative	159,000	0
4	Add increased Property Tax Revenue realized in FY 2008 above Re-Estimate because of better-than projected collections rate	200,000	0
5	Add new added revenue from proposed increase in False Alarm Fines for Commercial Accounts	50,000	50,000
	Total Resource Amendments	***$3,409,000***	***$50,000***

Other Funds Expenditure/Supporting Source Amendments The following tables detail the approved Other Fund expenditure and revenue amendments. These amendments and their supporting resources were also approved by City Council on September 11, 2008 with the adoption of the Budget.

Item No.	Community Infrastructure & Economic Development (CIED) Fund	FY 2009 Budget Impact	FY 2010 Budget Impact
1	Allocate $2.4 Million in CIED fund balance to undergrounding overhead utility lines	2,400,000	0
2	Allocate $2.0 Million in CIED fund balance to BRAC Infrastructure Development and Commercial/Residential redevelopment efforts	2,000,000	0
	Total CIED Fund Amendments	***$4,400,000***	***$0***

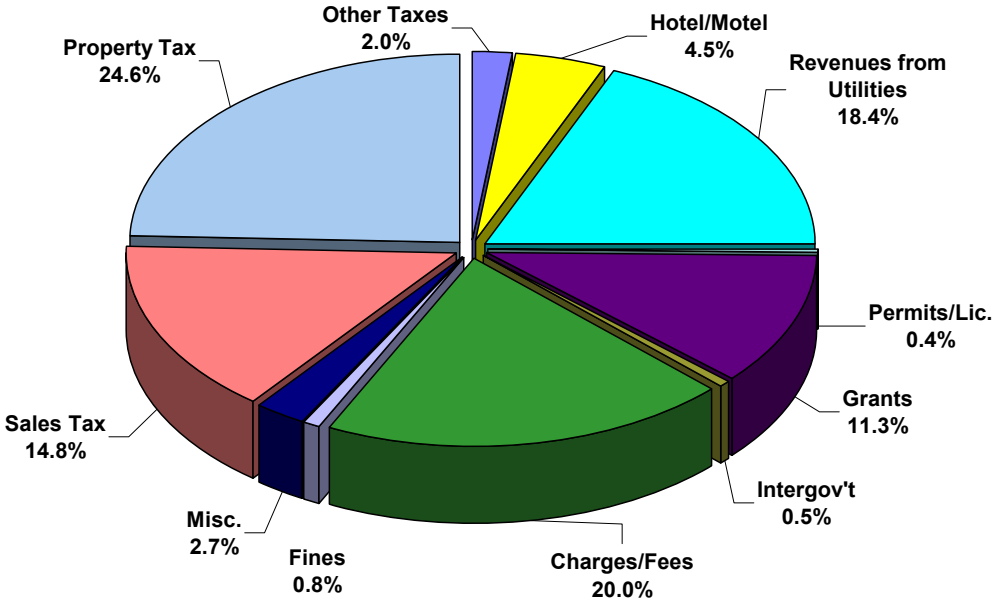
Item No.	Six Year Capital Improvements Budget Item	FY 2009 Budget Impact	FY 2010 Budget Impact
1	Redirect Certificates of Obligation (totaling $2,668,000) from Spanish Governor's Palace to Voelcker Park Development	0	0
	Total Capital Budget Amendments	***$0***	***$0***

FY 2009 Total City Budget (All Funds) Summary

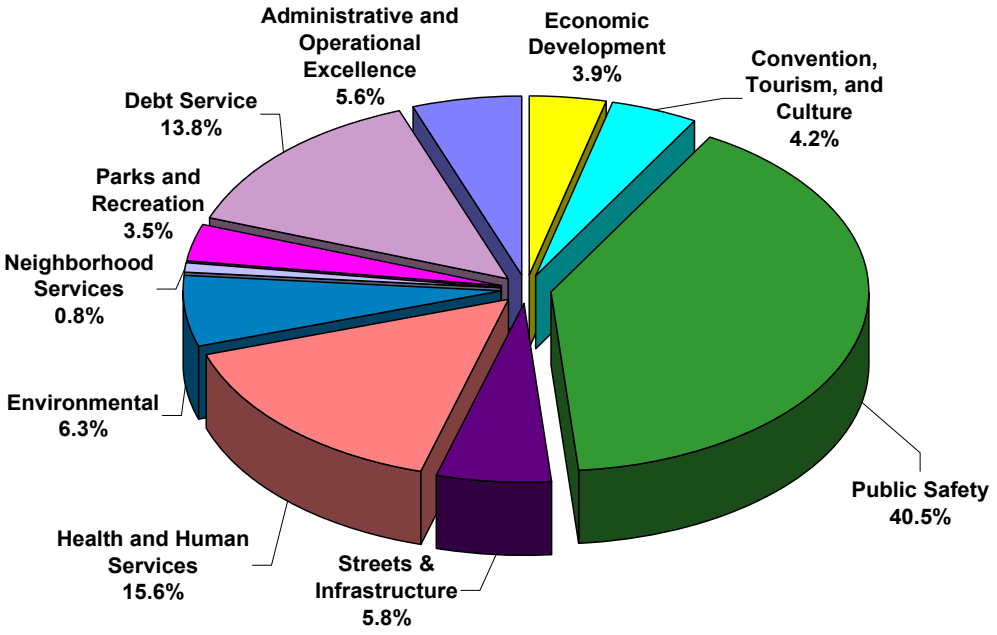
The FY 2009 Adopted Balanced Budget appropriation for **All Funds is $2.3 billion**, excluding transfers of **$387.4 million**. This amount includes **total operating expenses of $1.5 billion and $772.5 million in capital expenditures**. The following charts show projected operating revenues and adopted appropriations for all funds for FY 2009. These charts are followed by the General Fund chart that layers operating expenditures over major revenue categories.

FY 2009 Adopted Consolidated Operating Budget

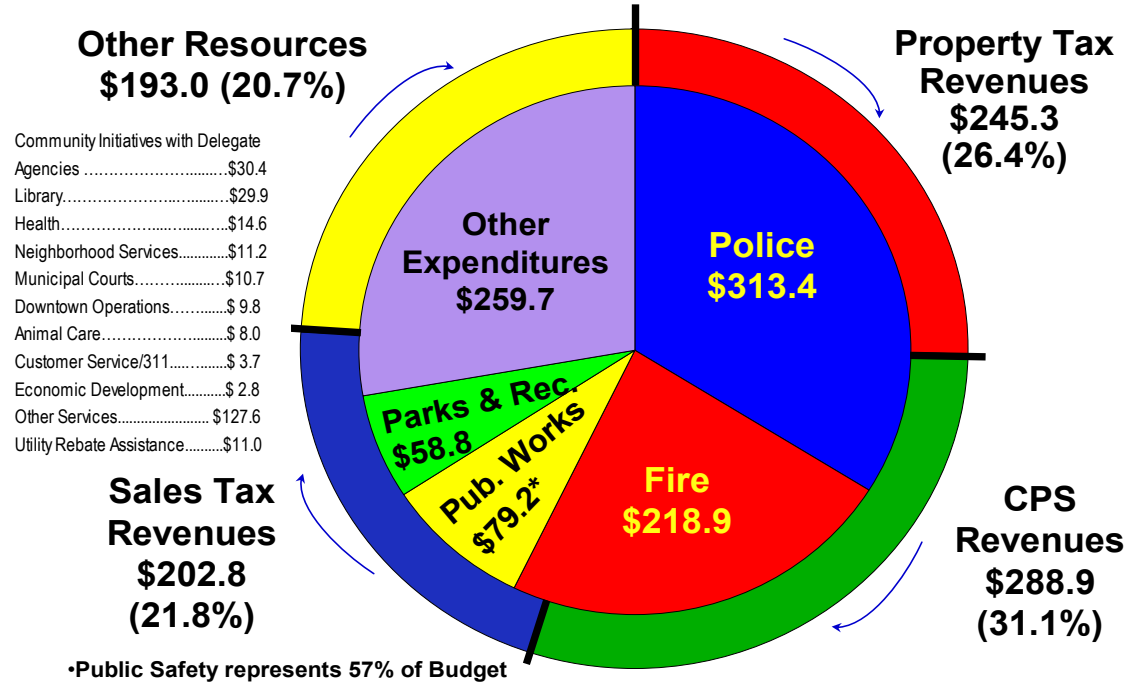
Revenues: $1,543,338,680



Service Delivery Expenditures: $1,543,388,680



FY 2009 ADOPTED GENERAL FUND AVAILABLE RESOURCES DISTRIBUTED OVER MAJOR SPENDING AREAS ($ in millions)



•Public Safety represents 57% of Budget
***Includes transfer to Street Maintenance Fund**

TOTAL: $929,961,935

MAJOR REVENUES & REVENUE ADJUSTMENTS

Property Tax The FY 2009 Adopted Budget includes $245.3 million in maintenance and operations support for the General Fund from property taxes. For FY 2009, the property tax rate is reduced by approximately ½ cent (0.516 cents). This reflects a prior commitment with the City and the County University Health System to consolidate clinical preventative health services. The FY 2008 City Tax rate per $100 of valuation is 57.230 cents. In FY 2009, the City tax rate per $100 of valuation will be reduced to 56.714. FY 2009 will be the second time in as many years that the City has reduced its property tax rate. In FY 2008, the Property Tax rate was reduced from FY 2007 by 6/10ths of a cent. The two year impact of tax rate reductions (FY 2008 and FY 2009) equates to a reduction of 1.140 cents.

Property value growth for existing properties and new construction are continuing to increase in FY 2009. Values for the City of San Antonio recently reported by Bexar Appraisal District (BAD) for FY 2009 show an increase in total net taxable value of approximately $6.9 Billion, or 10.49% above last year. Included in the total are $2.1 billion for new improvements. The taxable value less new improvements yield the base valuation. The increase in the base valuation from last year is $4.8 billion.

CPS Energy Revenue The City's payment from City Public Service (CPS) Energy represents the largest source of revenue to the General Fund. Fourteen percent of all CPS gas and electric customer revenue is paid to the City as a return on investment. The FY 2009 Adopted Budget includes CPS revenues in the amount of $288.9 million. Revenues from CPS are one of the most difficult revenues to project due to a number of variables which can significantly impact CPS revenues and consequently the City's payment. As such, the payment to the City from CPS can fluctuate significantly from year to year.

Sales Tax Revenue Sales tax collections have a strong correlation to national and economic conditions. Local economic conditions, such as the San Antonio unemployment rate and Gross Metro Product, are projected to outpace national economic indicators over the next few years. Actual sales tax collections for

the current year (FY 2008) are projected to be at $197.3 million. This amount is $1.1 million, or 0.56%, more than the $196.2 million budgeted in FY 2008 for sales tax revenue. Sales tax revenues adopted in FY 2009 are projected to increase from the FY 2008 Re-Estimate by 2.75% to $202.8 million. Beyond FY 2009, as the economy strengthens, revenue levels from this source are expected to steadily increase.

Revenue Adjustments The FY 2009 Adopted Budget includes increases to several existing fees and creates new fees and charges for service. These new and adjusted revenue items total $1.7 million. The revenue adjustments are summarized below. More detail on those revenues is provided in the ***Program Change*** section of the Adopted Budget.

The policy direction for the FY 2009 budget process regarding revenue enhancements focused revenue changes that impact those who benefit from service (User Fees) as well as service areas that had not been adjusted in recent past. The concept of cost recovery is to recover some or all of the costs associated with providing city services and programs at varying levels depending on factors such as the nature of the service provided, the population served, and the intended impact to the community. There are seven categories of cost recovery and user fees that were evaluated: Security System Fees/Permits, Fire/EMS Fees, Vehicle Permit Fees, Health Inspection/Permits, Recreation and Culture Participation/Facility Rental Fees, Parking Permit/Street Sign Fees, and Rental of Downtown Facilities. The following table shows the Adopted revenue adjustments and their respective dollar values.

Revenue Changes by Cost Recovery Category

Cost Recovery Category	***Revenue Generated***
Security System Fees/Permits	$ 1,106,281
Fire/EMS Fees	303,775
Vehicle Permit Fees	74,300
Health Inspection/Permits	72,030
Recreation and Culture/Facility Rental Fees	71,683
Parking Permit/Street Sign Fees	40,140
Rental of Downtown Facilities	33,855
Total	***$ 1,702,064***

TWO YEAR BALANCED BUDGET

Consistent with City Council budget priorities, the budget is balanced for two years—In FY 2009 and in FY2010 budget-plan forecast. The Budget increases General Fund Financial reserves reaching 9 percent of the General Fund Appropriations in FY 2009. The City's goal of 10 percent in reserves is planned in 2010 as additional funds are programmed within the two-year balanced budget. The table below shows the Adopted FY 2009 Budget and the FY 2010 Plan Budget.

Two Year General Fund Balanced Budget Plan

	FY 2009 Budget	FY 2010 Plan
Revenues		
Beginning Balance (Exluding Budgeted Financial Reserves)	$ 63,547	$ 0
Use of Reserve for Two Year Balanced Budget Plan	22,709	28,267
Operating Revenue	887,502	914,858
Total Revenue	**$ 973,758**	**$ 943,125**
Expenditures		
Service Delivery Costs	$ 929,962	$ 939,019
Total Expenditures	**$ 929,962**	**$ 939,019**
Gross Ending Balance	**$ 43,796**	**$ 4,106**
Less Budgeted Reserves		
Budgeted Financial Reserves (Incremental Amount)	$ 15,529	$ 4,106
Reserve for FY 2010 Balanced Budget Plan	28,267	-
Net Ending Balance	**$ 0**	**$ 0**
Financial Reserves Summary		
Total Budgeted Financial Reserves	*$ 83,697*	*$ 87,804*
% of General Fund Appropriations	*9.0%*	*9.4%*

FINANCIAL RESERVES AND UTILITY TRANSFER REBATES TO SOLID WASTE OPERATIONS

Budgeted Financial Reserves The establishment and maintenance of appropriate budgeted financial reserves within the General Fund is critical to prudent financial management. Financial reserves provide budgetary flexibility for unexpected events, to withstand financial emergencies, and to protect the City from the usual unevenness in revenue-expenditure patterns.

The Budgeted Financial Reserve Fund will be utilized to meet one or more of the following events:

- Unforeseen operational or capital requirements which arise during the course of the fiscal year
- An unforeseen or extraordinary occurrence such as a natural disaster, catastrophic change in the City's financial position, or the occurrence of a similar event
- To assist the City in managing fluctuations in available General Fund resources from year to year and stabilizing the budget

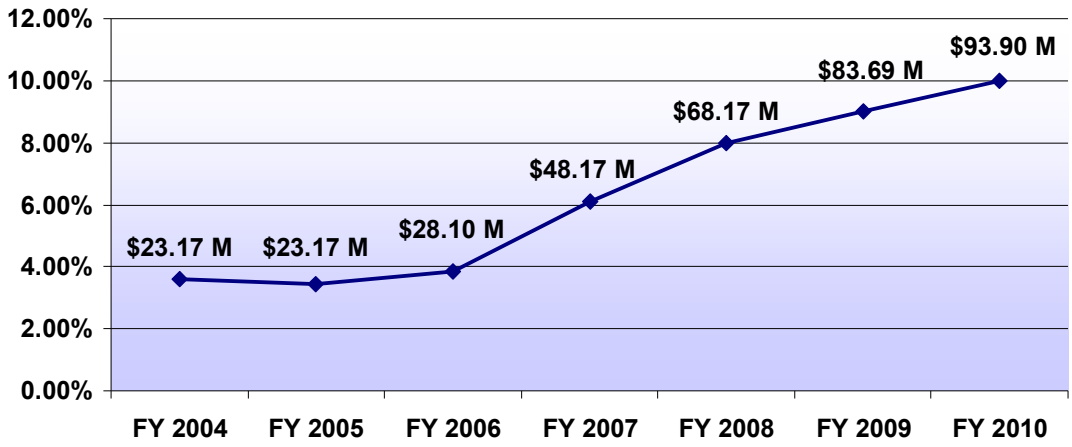
The use of these funds will be authorized only after an analysis has been prepared by the City Manager and presented to the City Council that outlines the cost associated with the use of the financial reserve fund.

Consistent with City Council direction, the FY 2009 Adopted Budget achieves the 9% reserve goal of the General Fund Expenditures. It also establishes a goal of 10% of Appropriations as a target for Budgeted Financial Reserves.

Budgeted Financial Reserve Fund
FY 2002 - FY 2010
($ In Millions)

Fiscal Year	Reserve Amount	Appropriations	Percentage of Total	Annual Reserve Funding
FY 2010	$93.90	$939.01	10.00%	$10.21
FY 2009	$83.70	$929.96	9.00%	$15.53
FY 2008	$68.17	$852.54	8.00%	$20.05
FY 2007	$48.17	$788.09	6.11%	$20.00
FY 2006	$28.10	$728.12	3.86%	$ 5.00
FY 2005	$23.17	$673.17	3.44%	$ 0.00
FY 2004	$23.17	$639.44	3.62%	$ 0.00
FY 2003	$23.17	$601.39	3.85%	$ 0.00
FY 2002	$23.17	$601.11	3.85%	$ 0.00

Financial Reserves
Percentage of Total Appropriations



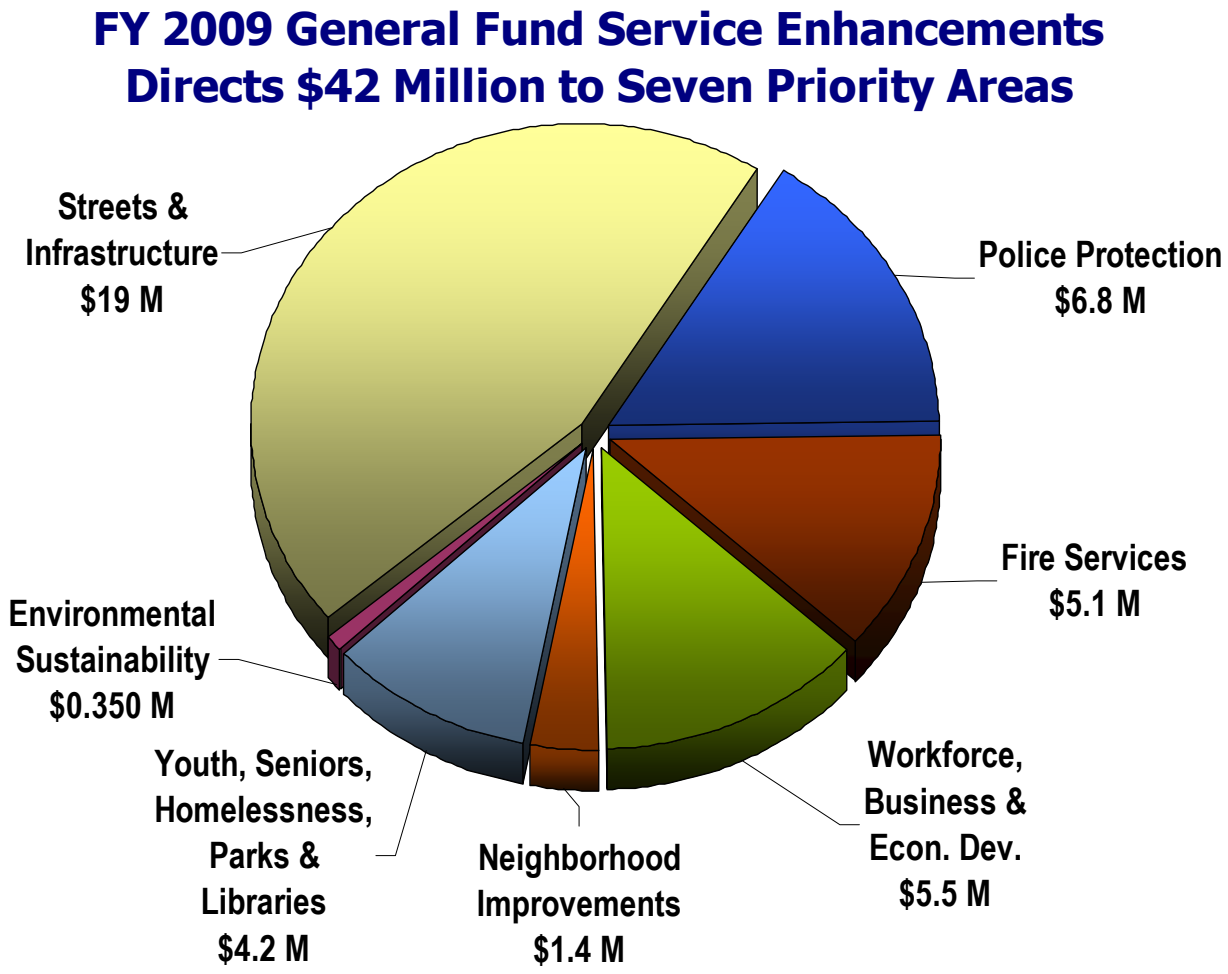
Utility Transfer Rebates to Solid Waste Operations and Residential Utility Assistance To help defray the overall cost within the Solid Waste Operations and keep residential monthly rates low, the Adopted Budget directs $10 million in General Fund one-time CPS Energy revenue to the Solid Waste Fund. The ultimate financial benefit is realized by the City's Solid Waste customer. The residential utility resale value to the 340,000 solid waste customers is over $29.00. Over the past two City budgets, Solid Waste collection rates have been kept low by utilizing $15 million in transfer rebates from the General Fund.

Additionally, the FY 2009 Adopted Budget directs $1 million to the Residential Energy Assistance Program (REAP) using CPS one-time revenues. This allows for a total of $1.8 million being available to provide utility assistance to an estimated 10,000 qualifying households. Assistance credits are used to avoid disruption of gas and electrical service and to aid in the reconnection of services for eligible households. REAP targets families with young children, seniors, and disabled persons.

ADDRESSING CITY COUNCIL POLICY GOALS & SERVICE DELIVERY PRIORITIES

Program enhancements included in the FY 2009 Adopted Budget are consistent with City Council priorities outlined during the May 13, 2008 City Council policy goals and service delivery priorities worksession. All General Fund resources available for enhancements are allocated to seven key City Council priorities, including Streets & Infrastructure, Police Protection, Fire Services, Youth, Seniors, Homelessness, Parks and Libraries, Neighborhood-related improvements, Workforce, Business & Economic Development, and Environmental Sustainability.

The following section of the Budget Summary focuses on significant City Service funding changes included within the FY 2009 Adopted Budget. For a complete listing of all City Service changes for all funds that have been included as part of the FY 2009 Adopted Budget, refer to the Program Changes section of this Adopted Budget document. Listed within that section are each of the adopted improvements, redirections/reductions, and mandate policy issues along with their associated costs and savings. The chart below provides a summary of the enhancements included in the FY 2009 Adopted Budget.



Streets & Infrastructure

Street Maintenance—Contractual and City Forces The City annually allocates funding for contractual street maintenance services with an emphasis on street resurfacing and rehabilitation. Street maintenance programs are necessary to mitigate pavement stress caused from age, utility cuts, poor drainage, underlying soil conditions, extreme temperatures, and overloading from heavy trucks and buses. The objectives of the street maintenance program include the following:

Street Maintenance Objectives
▪ Provide smooth vehicular pavement surfaces
▪ Extend the life of existing streets
▪ Improve skid resistance for safety
▪ Reduce water ponding conditions
▪ Eliminate potholes
▪ Reduce long-term street repair costs
▪ Respond to public demand for quality streets

In the FY 2008 Adopted Budget, the City included $9 million in one-time funds to enhance the Contractual Street Maintenance Program. The improvement increased the Contractual Street Maintenance program in the FY 2008 Budget to $30.7 million and the total Streets Maintenance program to $60.7 million.

Consistent with the City Council City Services Rating results in which Infrastructure Maintenance was rated as the highest priority, the FY 2009 Adopted Budget adds $14 million in one-time funding for additional contractual street maintenance. Of the $14 million, $9 million will be used to maintain FY 2008 funding levels. This additional funding will accelerate projects in the Rolling 5-Year Infrastructure Management Program (IMP) beyond those scheduled for FY 2009 which equates to an additional 104.1 lane miles of street maintenance.

As depicted in the following table, the overall Street Maintenance Program budget increase is 10.6% over the FY 2008 Budget. The overall City Forces & Materials budget includes all the programs provided by the Streets Division such as Street Maintenance, the Neighborhood Access and Mobility Program (NAMP) and Pothole repair.

Total Street Maintenance Program Budget

Funding Source	FY 2006	FY 2007	FY 2008	FY 2009
City Forces & Materials (Including Alley Maintenance)	$28,024,843	$30,263,045	$29,001,019	$29,462,210
Contractual Street Maintenance (Recurring)	16,734,319	21,734,319	21,734,319	21,734,319
Contractual Street Maintenance (One-Time)	0	5,000,000	9,000,000	14,000,000
Contractual NAMP (Using One-Time)	1,000,000	1,000,000	1,000,000	2,000,000
FY 07 Enhancement Contractual Sidewalk (One-Time)	0	2,000,000	0	0
Total Funding	***$45,759,162***	***$59,997,364***	***$60,735,338***	***67,196,529***
Percent Change Year-Over-Year	***19.0%***	***31.1%***	***1.2%***	***10.6%***

Contractual NAMP Enhancement The Neighborhood Access Mobility Program (NAMP) allocates annual funding to each City Council District to be used for specific projects identified by the respective council member. The NAMP includes projects such as small street repairs and medians, sidewalk and pedestrian walks, speed humps, street lights, traffic signals, and school flashing beacons. The FY 2009 Adopted Budget includes a one-time enhancement of $2.0 million to the $2.0 million annual allocation for the NAMP. This improvement will allow an allocation of $400,000 per council district. The Adopted Budget also outlines a new process to complete NAMP projects. Projects will be selected using two delivery rounds. The first selection round began in July 2008, with project construction scheduled to begin November 2008. The second project selection round begins January 2009. For each round, the first 6 projects per district will be cost estimated by the Public Works Program Management Division at no cost. Cost estimating for additional projects will be completed by a consultant. All projects will be delivered by outside contractors. Benefits of this strategy include cost savings through in-house cost estimating and design.

Pavement Marking Program The FY 2009 Adopted Budget adds funding in the amount of $1.5 million for the Pavement Marking Program. This enhancement will strengthen the City's Pavement Marking Program by utilizing thermoplastic rather than water-based paint. Thermoplastic markings have a life lasting up to two years rather than water-based paint markings which have a lifespan of six months. This funding will provide the first year funding of a three-year plan to address 500 center lane miles between FY 2009 and FY 2011.

Americans with Disabilities Act (ADA) Program In order to address ADA needs within the City's Street Maintenance Program, the FY 2009 Adopted Budget redirects $540,627 in funding from the Streets Rehabilitation Crew to fund materials, related equipment and two four-person crews for an ADA streets improvement program. It is estimated that these crews will install 202 ADA ramps in FY 2009. This redirection will not decrease the level of street maintenance programming.

Traffic Signals Consistent with the City Council Traffic Signal Funding Policy adopted in May 2007, (which outlines that identified warranted traffic signals should be funded within two budget years), the FY 2009 Adopted Budget includes $300,000 in new one-time funding to install two additional warranted traffic

signals. The Rolling 5-Year Infrastructure Management Program has a base budget of $1,010,000 programmed for FY 2009.

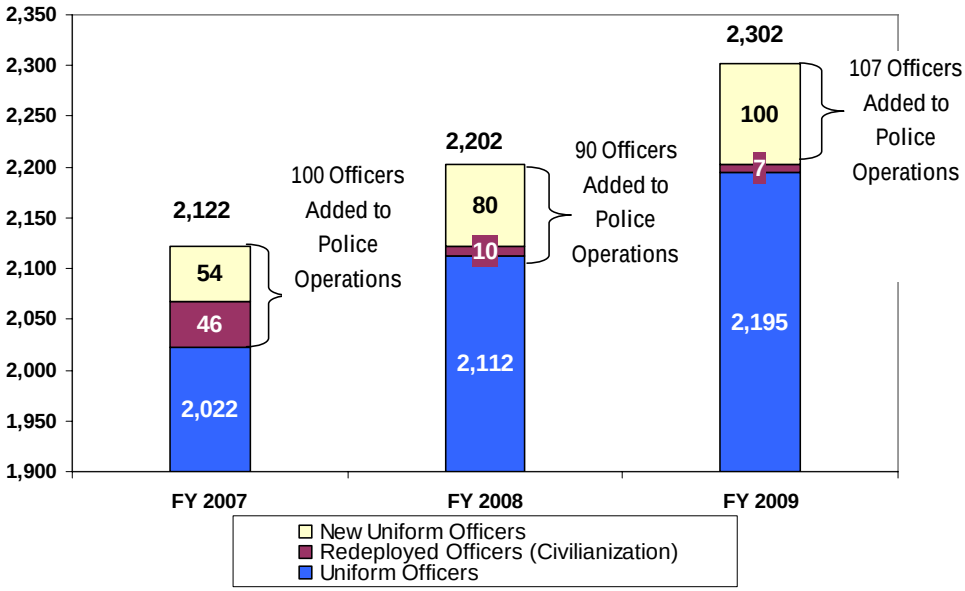
Sidewalk & River Walk Cleaning The FY 2009 Adopted Budget increases funding for cleaning and sanitation services on downtown sidewalks and the River Walk through a one-time enhancement of $625,000. Along with additional contractual sidewalk pressure cleaning, this improvement will provide funds for the purchase of equipment used clean and maintain Downtown. This funding is complemented with a recently enacted collaborative effort between the City, the Downtown Alliance, and VIA to determine the most effective means of keeping downtown sidewalks and bus stops clean. These improvements will benefit tourism and enhance the downtown area for visitors and residents alike. As such, the added cleaning and maintenance of the downtown area is funded primarily by Hotel Occupancy Tax History & Preservation resources.

Falconer in Central Business District The FY 2009 Adopted Budget provides funding of $75,000 to hire a professional falconer to develop and execute a plan to relocate the Grackle population out of the Central Business District. This improvement will move the birds back to their natural nesting grounds outside Downtown. The City will ensure all federal and other regulations are met to complete this initiative.

Police Protection / Public Safety

100 New Police Officers The San Antonio Police Department received nearly one million calls for service last year. To keep up with the demand for service, the FY 2009 Budget invests $6.8 million in police protection. In total, 100 new Police Officers will be added to address needed Police Department Operations enhancements. In addition, seven police officers will be redirected from administrative duties to operational duties. Over the past three budgets, the City has added more Police Officers than has been added over the past decade. This year's budget continues the commitment to public safety by adding 100 new Police Officers.

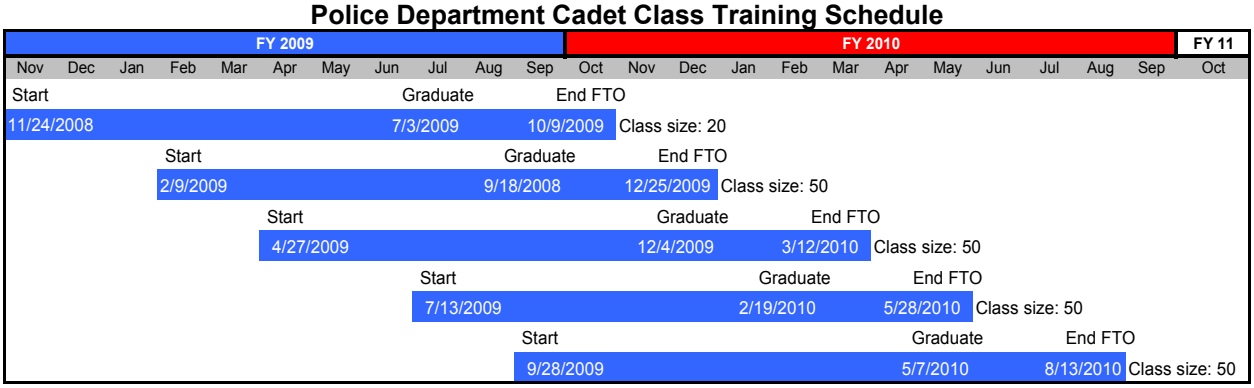
Total Number of SAPD Officers



The new Police Officers will enter training at the Police Academy in four separate classes. The first 27 of 100 new officers entered cadet class in September 2008 and will graduate in April 2009. The second group of 15 officers will enter Cadet Class in November 2008 and graduate in July 2009. The third group of 12 Cadets will begin training in February 2009 and graduate in September 2009. The fourth group will begin training in April 2009 and graduate in December 2009 and the remaining 18 new Cadets will begin the Academy in July 2009 and graduate in February 2010.

The following is a chart of the Police Department's Cadet Class training schedule for FY 2009 and FY 2010.

Police Department Cadet Class Training Schedule



Creation of New "Power Shift" The FY 2009 Budget directs $3.2 million towards the creation of a "Power Shift" by using 63 of the 100 new Officers and redirecting six existing Sergeants. The Power Shift will provide an overlapping shift between the afternoon and late night Police Department shifts. As part of this improvement, which includes 20 police vehicles to support the initiative, three civilian Police Services Supervisors will be added to complete the civilianization of the Youth Crimes Unit allowing three Sergeants to be redirected to the Power Shift. Three other Sergeants will be redirected from other units within the department.

Police Compensation The FY 2009 Adopted Budget includes $9.4 million to address the increase for the last year of the current Collective Bargaining Agreement with the San Antonio Police Officers Association. Under this agreement, Uniform Police personnel will receive a 4% salary increase effective October 1, 2008. This funding also provides the required additional pay for tenure as part of the Collective Bargaining Agreement.

Enhanced Training Academy Capacity This enhancement adds $1.5 million to increase capacity for additional Police Academy Cadet Classes to include the addition of 15 uniform positions. Due to the high number of projected SAPD retirements in the coming years and new uniform positions being added to the department, the need for additional Cadet Classes has been identified. To address the increased training needs, this improvement will add five Police Officers and two Administrative Associates to the Training Academy, eight Detective Investigators for applicant processing, two Police Officers for recruiting, and one Psychologist for the Psychological Services staff.

Domestic Violence Services In order to provide more resources to combating domestic violence, the FY 2009 Budget adds six new Crisis Response Teams (CRTs) or one for each SAPD substation. Currently, each substation has one or two Crisis Response Teams. These 12 new positions, including six Police Officers and six Community Service Specialists will provide follow-up on domestic violence cases.

Enhanced Community Policing The FY 2009 Adopted Budget adds 10 new Police Officers through the 2008 Universal Hiring Program Grant. The 2008 Universal Hiring Program Grant provides federal dollars in the amount of $75,000 per Officer in total over a three-year period. The grant award will be determined in the Fall of 2008. If the City does not receive the grant, the funding will be used to fund new Police Officers in an amount that could be funded within this enhancement. This grant match, totaling $368,492 in FY 2009, will increase the total number of SAFFE (San Antonio Fear Free Environment) Officers from 104 to 114.

Driving Under the Influence (DUI) Shift This enhancement provides funds in the amount of $291,090 to add six new Police Officers to enhance the department's DUI prevention operations. Currently, 18 Police Officers are assigned to the DWI shift. This enhancement increases the workforce on the DWI shift by 33 percent.

Quality Assurance Unit This improvement adds three Senior Management Analysts and one Administrative Assistant positions for staff inspection initiatives. The improvement will also continue the department's national accreditation effort as well as the implementation of the Police Executive Research Forum recommendations. This improvement totals $350,156 in FY 2009.

Uniform Crime Reports (UCR) & Contract Compliance The FY 2009 Adopted Budget redirects a total of 11 positions from lesser priority areas. Nine civilian positions will be redirected to establish a unit to monitor and improve the department's UCR reporting, timeliness, and accuracy. The Uniform Crime Reporting (UCR) Program is administered by the Federal Bureau of Investigation with its goal to collect and publish reliable and uniform crime statistics nationwide. The positions include one Management Analyst, one Administrative Assistant II and seven Crime Analyst positions. This enhancement will redirect one uniform position to Applicant Processing services and three Sergeants to the Power Shift improvement. The Adopted Budget also redirects funds to create one Management Analyst and one Administrative Associate to enhance monitoring and reporting with requirements associated with the various contracts managed by the Police Department to include the City's towing contracts. The total cost of this enhancement is $429,997 in FY 2009.

Police Storefront (Westside and Southside) The FY 2009 Adopted Budget adds one-time funding of $30,000 for the finish-out associated with a new Police storefront in City Council District 5 to increase Police presence on the City's Westside. Working in cooperation with the Westside Development Corporation, the finish-out will include office remodeling, painting, carpet replacement, and installation of data and phone lines. The Police Storefront in Council District 4 includes $30,000 to increase Police presence on the City's southside.

Expand No Hand-Held Phone Use in School Zones Pilot Program This enhancement adds $13,440 in one-time funding to install "No Hand-Held Phone Use" signs in an additional 32 elementary school zones. This pilot program is being initiated for the 2008-2009 school year.

Fire Protection & Emergency Medical Services

The FY 2009 Budget invests $5.1 million in Fire Services and adds 60 new Fires Fighters using recurring and one-time General Fund resources. These added improvements seek to enhance delivery of emergency services, increase training, continuing education, and officer development, and expand fire prevention and community safety.

Firefighter Emergency Response Notification System This improvement, totaling $1.0 million in one-time funds, incorporates automated Station Alerting capabilities within the new Computer Aided Dispatch system. This component eliminates call-stacking, dispatches Fire and EMS Units more effectively, decreases overall response times, and allows dispatchers to better monitor and manage radio traffic and incidents. Station Alerting also reduces stress on emergency responders when alerted to a call, and only alerts those units needed and provides redundant alerting methods.

Firefighters for New Fire Station The FY 2009 Adopted Budget adds 30 Firefighter positions to begin training in FY 2009. These positions will staff the truck companies stationed at the new Fire Station #51 (servicing IH-10/De Zavala area) which is scheduled for completion in FY 2010. This improvement totals $93,350 in FY 2009.

Airport Firefighter Enhancement This enhancement, fully funded by the Aviation Department, adds three new Firefighter positions to increase the Aircraft Rescue Fire Fighting (AARF) staffing at the San Antonio International Airport. This improvement also adds one civilian Safety Training Officer to increase consistency and frequency of ARFF training at the San Antonio International Airport and the fire stations that support Stinson Airport.

Additional Emergency Medical Services (EMS) Unit This enhancement, totaling $600,000 in FY 2009, adds funding for one full-time EMS unit. This unit will service areas typically addressed with Peak Period

units, enabling the redirection of current Peak Period units and funding to other areas of high demand. This inititiatve includes 12 Fire Apparatus Operators and has a second year total cost of $1.9 million.

Basic Life Support (BLS) Transport Units This enhancement, totaling $1.3 million in FY 2009, creates Basic Life Support Transport Units to be staffed on an overtime basis with two Fire Emergency Medical Technicians during peak periods. The utilization of a flexible deployment model will provide an additional 13,140 service hours during peak times. A service hour equals one hour of two EMT's on a BLS unit.

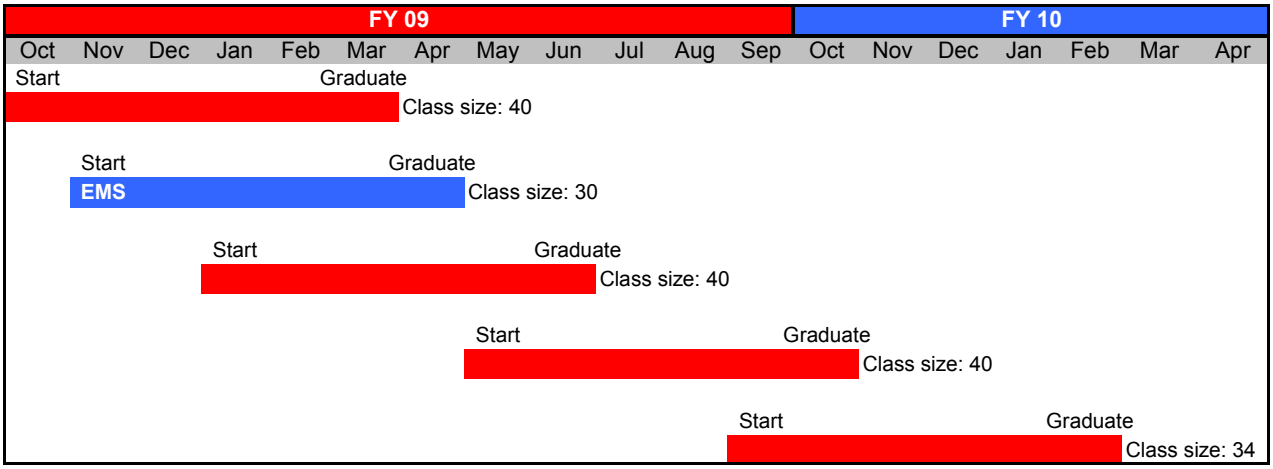
Four-Person Staffing In FY 2007, the Fire Department implemented a three-year plan to staff all fire pumper trucks with four firefighters. Four-person staffing promotes firefighter safety at the incident and allows the fire company to begin engaging in firefighting operations in rapid manner. The additional personnel fighting a fire will help ensure less property loss to residents and businesses. In addition, the increase in staffing allows for better control of the incident and enhances uniform personnel safety. The first two years of this plan required nine Firefighter positions added each year along with overtime funding. The FY 2009 Adopted Budget includes $113,533 for nine Firefighter positions to implement the final phase of four-person staffing on all fire engine trucks.

Four-Person Staffing Implementation Schedule

Fiscal Year	No. of Pumpers with 4-Person Staffing	No. of Firefighters Added	Overtime to Allow Staffing
2007	45 of 49	9	Yes
2008	49 of 49	9	Yes
2009	49 of 49	9	No

Fire Department Training Schedule In order to minimize the number of vacancies, the Fire Department must carefully monitor retirement activity and staffing needs to determine the number and size of cadet classes held each year. The following chart is a timeline of the projected Fire Department Academy and training schedule.

Fire Academy & Training Schedule



Citizen & Employee Automated Emergency Notification System The Emergency Notification System places calls to City employees and residents to notify them of emergencies and other catastrophic events. Additional funding in the amount of $200,000 will enhance the program by expanding the coverage area and the methods of communication that can be used to notify individuals of emergencies to include e-mail, web portal and text messaging.

Firefighter Breathing Apparatus Maintenance This improvement, totaling $168,000 in FY 2009, adds

funding to improve the testing, quality and maintenance of the breathing apparatus system used by Firefighters by adding new equipment and replacing existing equipment.

Fire Prevention & Community Safety The FY 2009 Adopted Budget includes $382,705 in additional resources for three uniform fire inspectors to address special event and night club inspections. It is anticipated that the cost associated with this improvement will be offset by revenues and fees associated with these inspections.

UTHSC Agreement The FY 2009 Adopted Budget adds $146,373 for an Assistant Medical Director under the University of Texas Health Science Center (UTHSC) contract currently in place between the City and UTHSC.

Departmental Training & Education The FY 2009 Adopted Budget adds $353,967 in FY 2009 for one Fire Lieutenant and one Fire Apparatus Operator (FAO) which will increase the amount of driver training as well as the number of external training hours received by Fire personnel. Additionally, web-based continuing education in the amount of $51,635 is included in the Adopted Budget.

Fleet and Services Support Enhancement This enhancement, totaling $197,001 in FY 2009, adds two Stock Clerks and one Fleet Maintenance & Equipment Services Advisor. The Stock Clerks will streamline inventory control for the department while the Fleet Maintenance & Equipment Services Advisor will address issues concerning the various vehicles maintained by the Fire Department.

Community Outreach This program totaling $103,766 adds two civilian positions, including one Public Information Officer and one Administrative Assistant I. These civilian positions will support the Fire Marshal and provide educational outreach primarily focused towards children through the development of school education programs.

Firefighter Recruitment This enhancement in the amount of $161,627 adds a District Chief position and other resources to enhance recruitment and applicant processing for Firefighters in order to address projected vacancies in FY 2009 due to retirements.

Emergency Management San Antonio Flood Emergency (SAFE) Program This enhancement, in the amount of $156,968, funds the expansion of the SAFE Program including the addition of one civilian Senior Project Management Specialist. This enhancement will also fund the marketing materials and the development of educational programs.

Neighborhood-Related Improvements

Graffiti Abatement Since FY 2007, the City has invested over $600,000 in additional funding to combat graffiti throughout the City. Additionally, the FY 2007 Budget consolidated the City's fractured graffiti abatement service, combining all the City's resources dedicated to graffiti abatement together from multiple departments into the Graffiti Abatement Unit. Out of the 12 positions currently allocated for graffiti, eight positions have been added to the Graffiti Abatement Unit over the last two fiscal years. The FY 2009 Adopted Budget continues to enhance the Graffiti Abatement program by directing $566,000 in additional funding to enhance the City's continued strategy to combat graffiti. Five additional Graffiti Abatement staff will be added to the City's Graffiti Unit for a total of 17 dedicated positions. Resources are also included to improve the City's Graffiti Abatement Volunteer Initiative.

Spay/Neuter Services The FY 2009 Adopted Budget directs one-time funds of $750,000 toward additional free and low-cost Spay/Neuter Services to include surgeries as well as an additional education component. The enhancement includes funding for a mobile unit that will be operated by existing veterinarians and other department staff. This service will be directed at targeted areas of the City (using the mobile spay/neuter unit), at the Animal Care Services Facility, and through contractual services. This enhancement will allow for an additional 19,000 procedures annually – more than three times as many procedures provided currently.

The budget also includes funding in the amount of $114,000 for two additional Animal Care Officers to enforce animal control ordinances and regulations, including issuing warning notices and citations, and working with the public when apprehending stray, diseased, or dangerous animals for delivery to the City Animal Care Facility.

Youth, Senior, Homelessness Services, Parks & Library Services

Youth Employment Programs The Summer Youth Employment Program, administered by the City's Department of Community Initiatives, provides a five to six week career exploration and employment experience for youth between the ages of 14 and 16. The FY 2009 Budget doubles the amount included in the FY 2008 Budget to $500,000 and brings the capacity of youth participants to 500. Youth must apply for these positions and complete 15 hours of job readiness training prior to employment. Youth will receive a weekly stipend based on the number of hours worked. Some of the possible job occupations include office and clerical duties, customer service and participation in educational and summer camp programs.

Recreation Center Overnight Pilot Program This enhancement provides funding in the amount of $125,000 for an after-hour, monitored recreational opportunities pilot program for youth as an alternative to other unsafe and illegal late-night activities.

Evening Teen Club Activities Pilot Program This enhancement provides funding in the amount of $20,000 for a pilot program to offer extended hours at city recreation centers. The program provides recreational and cultural activities designed to engage youth to help them make positive life decisions. The program is also intended to provide homework assistance and help participants develop life skills and explore college opportunities.

Senior Centers The FY 2009 Budget provides funding in the amount of $660,000 for senior center start-up costs in Council Districts 3, 4, 5, and 10. Start-up costs include facility rental, meals, and activities. The full year cost in FY 2010 will be $1.2 million.

Haven for Hope Expanded Capacity This enhancement of $750,000 adds funding for expanded capacity at the Haven for Hope Campus to include food and shelter services for homeless individuals. With this improvement, total Haven for Hope funding in the FY 2009 budget amounts to $1.95 million.

Southside Lions Lake area Restroom Addition The FY 2009 Budget also provides funding in the amount of $150,000 for a new public use restroom to replace the older facility at the Southside Lions Park.

Five Year Parks Playground Equipment Replacement Program The adopted Five Year Parks Playground Equipment Replacement Program, to be initiated in FY 2009 will replace playgrounds of older design. Funding in the amount of $525,000 is included in the FY 2009 Budget.

Library Enhancements The San Antonio Library System provides San Antonio and Bexar County residents with multiple types of materials, including books, periodicals, databases, and multi-media such as DVD's, CD's, and Audio books. As the City and County continue to grow, the use of the Library System continues to increase. The FY 2009 Adopted Budget allocates $5.3 million in new capital and operating resources for the libraries.

Library Capital Improvement Projects The Capital Budget allocates $2.3 million in additional funding for the Central Library Weatherization Project. This project will provide for the recoating of the Central Library, the replacement of the roof and skylight, and repair of exterior leaks. Additional new funding of $1.4 million for capital improvements to the Branch roofs and HVAC systems has also been included in the FY 2009 Capital Budget.

Library Resources The FY 2009 Adopted Budget provides one-time funding of $500,000 to the Library's materials budget. This improvement will expedite the purchase of new items and replace warn or lost items. This improvement represents a 5.5% increase in the Library's material budget.

Library Maintenance & Facilities Study This improvement allocates $250,000 in one-time funding for the development of a plan that includes an evaluation of all Library facilities and provide a replacement and preventative maintenance schedule.

Library Technology & Facilities The FY 2009 Adopted Budget redirects resources within the Library Department's budget as well as adds new resources to high priority areas, including enhanced technology and improved aesthetics to the premises. Utilizing two existing Library II positions, a newly created Digital Services Division will manage all of the San Antonio Public Library's digital services to include the public catalog, check-out system, website, databases, and downloadable media. This improvement, totaling $212,331, also includes the replacement of computers for patrons at the Central Library and all other branch libraries.

The Adopted Budget also redirects five circulation attendants (two part-time, three full-time), to two part-time Library Assistants and three full-time Maintenance Workers. This improvement will have an immediate and visible impact on the appearance and overall maintenance of the Library's facilities.

Education, Workforce, Business & Economic Development

San Antonio Education Partnership Additional Schools The FY 2009 Adopted Budget Provides funding of $80,000 for scholarships and advisor services for two additional schools (Marshall and Taft Schools) as part of the San Antonio Education Partnership (SAEP). This brings the total number of participating high schools to 26 and a total City budget for SAEP of $2.6 million.

Workforce Development As part of the two-year Human Development Services Funding process, the City Council prioritizes services and allocates resources to various agencies for the development of a strong and vibrant workforce. The 2009 budget allocates more than $800,000 in additional funds for workforce development. This would be in addition to the $1.7 million City Council allocated early in 2008 as part of the Human Development Services Funding process. This additional funding will increase Project Quest's total City funding to $2.0 million in FY 2009, which is the amount Project Quest received in FY 2008. In addition to maintaining Project Quest's funding, other workforce development agencies are also being recommended to receive the same funding level in FY 2009 as they were awarded in FY 2008. The selected agencies for this funding were in the City's recommended base funding, performed well in FY 2008, and scored high in the application process for FY 2009 funding.

Economic Development Fund In FY 2009, the Adopted Budget directs $4.0 million to the Economic Development Fund to provide incentives to support specific economic development projects to assist in the attraction, expansion, and retention of companies in targeted industries and to facilitate commercial development, the expansion of jobs, and stimulate development and investment in targeted areas such as downtown and the City's west and east sides.

Some of the potential uses of the Economic Development Fund may include grants and/or low interest loans, public-private partnerships to generate a return to the City, acquisition of land for donation or lease, investment in supporting public infrastructure and the establishment of a low-interest load fund. In order to be eligible for funding, the entity must support a targeted industry and/or be located in a targeted area of the City, must create or retain a certain level of jobs or result in a substantial capital investment, and all jobs created must meet the City's tax abatement wage requirements. Additionally, the potential project must not be over the Edwards Aquifer Recharge Zone or its Contributing Zone.

Utility Undergrounding & BRAC Infrastructure The FY 2009 Adopted Budget includes City Council policy direction to allocate $4.4 million in funds within the Community Infrastructure & Economic Development (CIED) fund. Of this balance, $2.4 million in one-time funds will be allocated toward a program for the undergrounding of overhead utility lines. After Potential conversions are nominated by City Council, a cost/benefit analysis will be provided and compared to competing projects. At a maximum of $1 million for any one project, the cost will be divided by 1/3 between the CIED Fund, neighborhood property owners, and the telecommunication companies.

Additionally, $2.0 million in one-time funds will be directed toward Base Realignment and Closure (BRAC) infrastructure improvements as well as residential and commercial redevelopment efforts.

Downtown Development Office This enhancement provides $300,000 for the Center City Development Office which was added as part of the FY 2008 Adopted Budget. This improvement will provide funds for appraisal and consultant services for downtown strategies, neighborhood plans, economic impact studies, and to implement recommendations supporting downtown revitalization provided to the City by the International Downtown Association (IDA).

Regional Habitat Conservation Plan This one-time enhancement of $313,000 provides the City's share (Bexar County to also participate) of 25% match to secure a $2.5 million grant from the U.S. Fish and Wildlife Service. This grant will be utilized to fund several initiatives to enhance the lands and infrastructure around and leading to Camp Bullis (used for Army field training).

Employee Compensation and Benefits

The City of San Antonio strives to provide a competitive compensation and benefits plan to attract, retain and motivate our workforce. The City has continuously valued employee contributions by identifying employee compensation and benefits as a budget priority, maintaining a Living Wage and reserving funding to address employee compensation issues.

Employee Wages

Cost of Living Adjustment The Adopted budget includes a Cost of Living adjustment in the amount of 3% for full-time and part-time employees, effective October 1, 2008. Funding for Cost of Living adjustments totals $8.9 million in all funds, which includes $4.4 million in the General Fund.

Living Wage To continue the City's commitment to ensure that employees earn a Living Wage, the minimum hourly rate for all full-time City positions is adopted to increase from $9.93 per hour to $10.19 per hour, effective October 1, 2008.

Performance Pay Funding in the amount of $2.7 million in all funds (includes $1.3 million in the General Fund) is applied to provide performance pay increases to professional, managerial, and executive employees.

Shift Differential The Adopted Budget provides an increase to the differentials paid to employees working evening and night shifts, increasing from $0.20 and $0.40 per hour to $0.50 and $1.00 per hour respectively.

Holiday Pay All civilian, non-exempt employees with a schedule that includes work on a City-recognized holiday will now be compensated at one and a half times their base salary rate.

Pay Plans and Step Plan Phase II The FY 2008 Adopted Budget included funding to implement a significantly revised Pay Plan that addressed market-competitiveness for all employees and employee compression issues for non-professional and non-managerial employees. The adopted Pay Plan was designed with input from the Employee Management Committee and additional employee focus groups.

The Step Plan for non-professional, non-managerial jobs consists of five separate pay structures based on EEO category, and rewards employees for the time they have served in their current jobs. The system is being implemented in phases over four years, with the most tenured employees receiving step-based increases first. In FY 2009, the City will implement Phase II of the Step Plan. All employees in Pay Plan A and B with 5 to 9.99 years will be brought to midpoint of the range (Step 4 of 10) of the pay structure. Additional salary adjustments will be made in FY 2010 and FY 2011.

The redesigned Pay Plan established five separate pay structures, based on EEO Categories, allowing

each component of the Pay Plan to be designed with different attributes as follows:

	Pay Plan A	Pay Plan B	Pay Plan C	Pay Plan D	Pay Plan E
Pay Plan Type	**Step Plan**		**Open-Range**	**Broadband**	
EEO Categories	Skilled Craft, Service Maintenance	Office Clerical, Para-Professional, Technicians, Protective Svcs.	Professional	Managerial	Executive

	Pay Plan Group	Market Adjustment/Performance Pay Increase (Effective Date)	Pay Plan Implementation	Implementation Date
FY 2009	A & B	3% COLA (10/08)	Employees with 5 to 9.99 years brought to market of range	1-Jan-2009
	C-E	3% COLA (10/08) Performance Pay (1/09)	N/A	

Employee Benefits

The adopted health care plan options for employees include the existing three PPO medical plans which offer employees a choice of deductible, co-insurance and co-payment levels along with a new Exclusive Provider Organization (EPO) plan which features a premium and co-pay only payment structure. A $0 premium plan continues to be available to employees under the Value PPO employee-only medical plan option. The adopted benefit plan options become effective on January 1, 2009.

Cost-sharing for all medical plan options are split 82% / 18% for employees hired before January 1, 2009, while employees hired after January 1, 2009 will be subsidized on a basis of 70% paid by the City.

Health Care Plans and Premiums

- **Standard PPO Plan:** Offers mid-range premiums for standard benefit levels with a combination of co-payments, deductibles and co-insurance levels.

- **Premier PPO Plan:** Offers employees higher level of benefits for a higher premium cost.

- **Value PPO Plan:** Offers a slightly lower level of coverage for a lower employee premium cost. The Value PPO employee-only option is offered at no premium cost to employees.

- **EPO Plan:** Offers a new medical plan option designed for employees willing to pay increased premiums in exchange for limiting out-of-pocket costs limited to copay amounts only paid at point of service.

FY 2009 Adopted Monthly Premiums for Active Civilians

	Value PPO	Standard PPO	Premier PPO	EPO
Coverage Level	***Monthly Premiums for Employees Hired Prior to January 1, 2009***			
Employee Only	$0	$23	$72	$111
Employee + Child(ren)	$18	$58	$144	$212
Employee + Spouse	$72	$117	$216	$294
Employee + Spouse & Child(ren)	$92	$154	$289	$396
Coverage Level	***Monthly Premiums for Employees Hired After to January 1, 2009***			
Employee Only	$0	$45	$94	$133
Employee + Child(ren)	$83	$111	$197	$265
Employee + Spouse	$192	$225	$323	$401
Employee + Spouse & Child(ren)	$250	$295	$430	$537

Employee Wellness Program
The City has developed a comprehensive Employee Wellness Program Strategic Plan designed to address rising healthcare costs, while improving the health, morale and productivity of the City Workforce. The FY 2009 Adopted Budget supports the strategic plan by expanding wellness benefits including:

- An expanded disease management program, targeting employees at high risk of complications related to Coronary Artery Disease, Diabetes, and Congestive Heart Failure.
- Introduction of a Wellness Incentive Program designed to move employees toward health milestones through incentives (e.g., contributions to Flexible Spending Accounts).
- Install ten health station kiosks in City work locations, where employees can monitor health biometrics which can individually be uploaded to the member's United Healthcare online health record.
- Add clinical nutrition counseling as a covered benefit for all civilian medical plans.
- Add limited pharmacy dispensing services at the new Employee Health and Wellness Center.

GENERAL FUND REDUCTIONS / REDIRECTIONS SUMMARY

General Fund Reductions Within the FY 2009 General Fund budget are reductions/efficiencies, totaling over $3.8 million. Included in this figure is the reduction of 39 positions, 33 of which are vacant and six of which are filled. If filled, each of these employees will be given the opportunity to fill a vacant position within the City.

All adopted General Fund reductions are the result of either operational efficiencies or decreases in services with little or no impact.

Efficiencies in the FY 2009 Adopted Budget allow for more service delivery at a reduced cost including redirecting resources from personal services to contractual services or consolidating services across different departments. Below is a sample of operational efficiencies and decreases in services with little or no impact that comprise a portion of the projected savings for FY 2009. A more detailed listing of all FY 2009 adopted budget reductions can be found in the Program Changes section of this document.

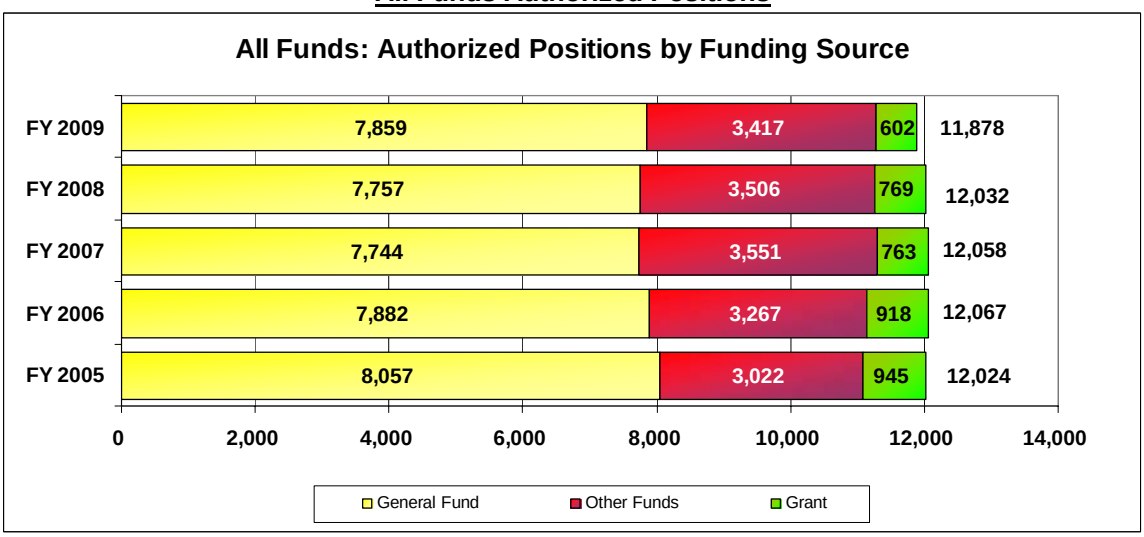
- **Parks & Recreation Department** A more efficient approach to using temporary services will result in a reduction of six vacant positions. This reduction, with a net savings totaling $136,216 in FY 2009 is not anticipated to affect service delivery.

- **Health Department** Efficiencies will result in the reduction of four positions in the Health Department, including one Public Health Nurse, one Public Health Nurse Supervisor, one Dental Assistant, and one Administrative Associate – a savings of $218,226. The three former positions are the result of operational efficiencies and the increase use of contractual services.
- **Municipal Courts** Reduces six vacant Deputy Court Clerk I positions. In November 2007, Bexar County District Clerk's Office assumes 24-hour magistration duties from the City. The transfer of duties allowed Municipal Courts to reassign clerk positions to other areas of the department. Through operational efficiencies, adequate staffing levels have been achieved through the court. This reductions result in a net savings of $228,727.
- **Library Department** This efficiency results from the Library entering into a contract for fines collection services to include over-due notifications which are currently mailed by the department. The new contractor will now be responsible for notifying patrons of overdue fines, resulting in a savings of $100,000.
- **Community Initiatives** This reduction, achieved through operational efficiencies, reduces funding for youth school readiness efforts provided through agency contracts for the transition into kindergarten. The reduction can be absorbed by other programs that have received added funding to perform similar functions.
- **Housing & Neighborhood Services** Reduces four Citizen Action Officer (CAO) positions serving as liaisons between the community and the Code Enforcement staff. These positions were added before the City initiated its 311 Call Center and Community Link Centers. The 311 Call Center and Link Centers, as well as Council Action Team staff, will be able to provide similar or better service levels to residents. This reduction results in a savings of $235,271.

CITY PERSONNEL LEVELS

The FY 2009 Adopted Budget includes a total of 11,878 positions in all funds excluding the 2,196 temporary positions within the Internal Services/Alternative Services Employee Fund. The following graph compares the total authorized positions over a five-year period from FY 2005 to FY 2009. The graph denotes those positions that are authorized within the General Fund, other Operating Funds, and Grant Funds.

Five-Year Comparison
All Funds Authorized Positions



The following table shows the number of uniform and civilian positions authorized in the General Fund (and the Aviation Fund which includes 31 Fire uniform positions) for FY 2009. Uniform positions are sworn positions within the San Antonio Police Department and San Antonio Fire Department. The

FY 2009 Adopted General Fund Budget includes an additional 100 uniformed Police and 57 uniformed Fire/EMS positions. The Airport Fund will also add three uniformed Fire positions in FY 2009.

FY 2009 General Fund Authorized Civilian and Uniform Positions Including Aviation

Civilian Positions	Uniform Positions Police	Uniform Positions Fire/EMS
3,981	2,285	1,624

In FY 2009, the total number of positions for all funds decreased by 154 positions from 12,032 in FY 2008 to 11,878 in FY 2009. The decrease of 154 positions is the net effect of adopted improvements, mandates, reductions/redirections, baseline changes and a significant decrease in the number of grant funded positions. As seen in the graph below, significant changes will take place in FY 2009 as a result of the reductions and improvements of personnel for certain services from the General Fund and Other Funds. Specifically, 116 new positions will be added to the Police Department of which 100 are uniform positions. The Fire Department will also be adding 64 new positions in FY 2009 including 57 uniform positions. Conversely, 45 positions within the Golf Fund are scheduled to be reduced in FY 2009 as part of the transfer of golf operations from the City to the Municipal Golf Association of San Antonio. Additionally, 24 positions from the Solid Waste Department will be eliminated in FY 2009 as the Department continues the conversion to a two-cart automated collection system.

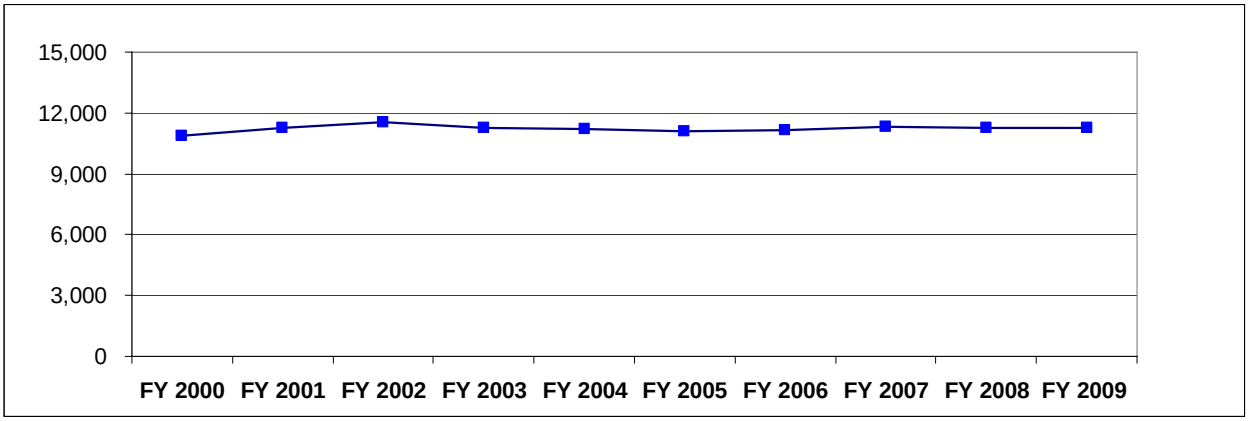
As indicated above, program changes within the budget will impact the personnel counts in FY 2009. The following table summarizes the changes to personnel levels by detailing the net added positions from Mandates and Improvements as well as the net reduced positions from Reductions and Redirections. The table includes changes resulting from base-line target adjustments in the FY 2009 Adopted Budget.

Impact of FY 2009 Program Changes on Personnel Count
Excluding Internal Services/Alternative Svc. Employee Fund and Grant Positions

	Improvements	Mandates	Reductions	Re-Organizations	Target Adjustments	Total Change
General Fund	209	35	(39)	17	(23)	199
Other Funds	28	0	(81)	(17)	(12)	(82)
Total All Funds	237	35	(120)	0	(35)	117

The graph below details the trend in the number of authorized positions (both civilian and uniform) over a ten-year period for All Funds excluding Grant Funds. Over the past ten years, authorized personnel counts have increased on an annual average basis of 0.42%. From FY 2000 to FY 2009, there has been a 3.68% growth rate in authorized positions.

Ten Year Authorized Position Trend
Excludes Internal Service/Alternate Svc. Employee Fund and Grant Positions



OTHER FUND SUMMARIES

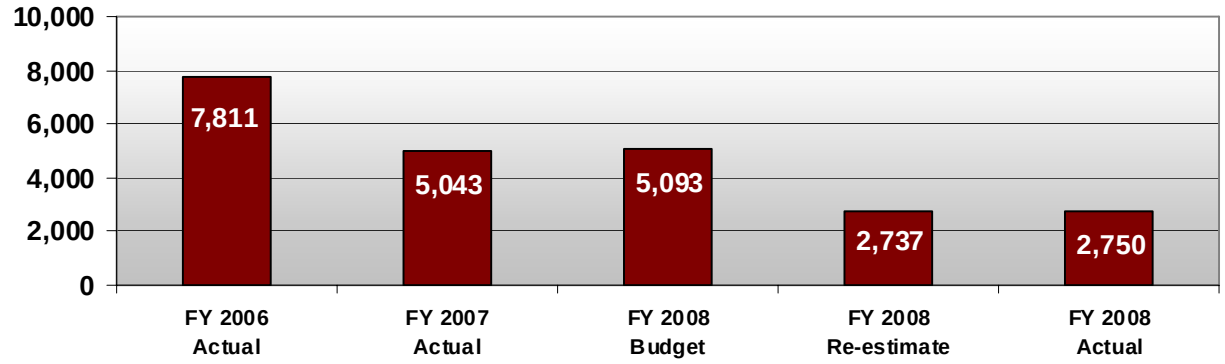
Planning & Development Services Fund

The FY 2009 Adopted Budget includes the consolidation of the Development Services and Planning & Community Development Departments. The objective of this new department, Planning & Development Services, is to more cohesively serve the planning and development needs of the community while at the same time instituting a more focused effort on historic preservation. The consolidation of the two departments was recommended as a part of the 2007 Workflow Study recommendations and will result in no loss of jobs and minimal movement amongst existing staff.

The Development Services Department and the Planning & Community Development Department are responsible for protecting the health, safety, and quality of life of the citizens of San Antonio through regulation of land development, building development and planning. In addition, the Departments seek to provide an efficient and effective development process that supports City growth and economic development. These processes include consulting, educating, reviewing, permitting, inspecting, and granting authority to develop land and occupy buildings within the City. More specifically, the Departments are responsible for master development plans, vested rights, subdivision mapping/parcel addressing, zoning administration, subdivision administration, building plan review and inspections, landscaping, tree preservation, sign regulation, development review of streets and traffic, comprehensive and neighborhood planning, historic preservation, annexation, and community development.

Deficit Reduction Strategy Due to a decline in the housing market, Development Services has experienced a significant decrease in the number of new residential building permits issued in FY 2008. The following graph illustrates this decline in permits.

New Residential Building Permits



As a result of the continued decline in revenue, the department implemented a Deficit Reduction Strategy in January 2008 aimed at reducing operating expenditures to eliminate the projected deficit by the conclusion of FY 2009. The first phase of the strategy included the immediate freezing of 37 vacant positions for the duration of FY 2008 and all of FY 2009, as well as the reduction of other operating expenditures. Additional revenue shortfalls throughout the course of FY 2008 have made it necessary to freeze an addititional 11 positions to further reduce expenditures.

Consistent with the first phase of the Deficit Reduction Strategy in FY 2008, the FY 2009 Budget proposes to reduce 29 of the 48 existing vacant, frozen positions. The remaining 19 positions will remain frozen for the duration of FY 2009. Continued implementation of the Deficit Reduction Strategy in FY 2009 is expected to generate $2.5 million in savings for the fund.

FY 2009 Adopted Revenue Enhancements In order to respond to current economic trends and to work towards fund financial stability, a series of revenue enhancements have been adopted for FY 2009. If development trends remain constant, these new and increased fees are projected to generate an

additional $799,000 in revenue for FY 2009. Coupled with decreases in expenditures as a result of the Deficit Reduction Strategy, it is projected that by the end of FY 2009 the Planning & Development Services Fund will have a positive ending fund balance of just over $1.5 million.

Creation of Historic Preservation Office As part of the departmental consolidation is the creation of a separate Historic Preservation Office. Currently all historic preservation operations reside within the Planning & Community Development Department. This new office will report directly to the City Manager's Office and will be responsible for coordinating historic preservation efforts across the City.

To support the creation of the Historic Preservation Office, FY 2009 Adopted Budget provides $70,000 in one-time funding to secure a professional services contract to develop a Strategic Historic Preservation Plan for the City's historic districts and individual landmarks. This plan will identify concrete strategies with short, mid, and long-term implementation steps that will improve the City's preservation program over the next 5 to 15 years.

2010 Census Complete Count Initiative The FY 2009 Adopted Budget adds funding in the amount of $150,000 in FY 2009 to secure consulting services to develop a plan of action to promote and encourage participation in the 2010 Census and procure of promotional materials. It is vital for the City to ensure an accurate Census count because federal funding will be determined by Census results. An undercount can result in federal under-funding for a decade. This initiative is funded completely through a transfer from the General Fund.

Solid Waste Fund

The FY 2009 Adopted Budget for the Solid Waste Fund is $100.2 million and encompasses the operations and maintenance of the City's Solid Waste, Recycling, Brush Collection, and Environmental Management programs.

Adopted FY 2009 Rate Adjustments Due to the rising costs of fuel, labor, and other operating costs, fee increases are necessary for the Solid Waste Fund to maintain financial stability. The chart below displays the adopted increase in the Solid Waste Fee. The total monthly rate increase for FY 2009 is $0.75 which is $0.85 less than the FY 2009 rate increase presented in the FY 2009 – FY 2013 Forecast ($1.60). This decrease in the rate is due to a $10 million Residential Utility Rebate Transfer from the General Fund to the Solid Waste Fund.

Monthly Fees	FY 2008 Actual	FY 2009 Adopted	FY 2010 Projected
Solid Waste Fee	$12.66	$13.41	$15.66
Brush Fee	2.53	2.53	2.53
Environmental Fee	1.30	1.30	1.30
Conversion Fee	1.50	1.50	0.00
Total Monthly Fees	**$17.99**	**$18.74**	**$19.49**
Net Increase Over Previous Year	**$2.00**	**$0.75**	**$0.75**

Solid Waste & Recycling Automated Collection Beginning in FY 2007, the Solid Waste Management Department initiated a conversion from manual to automated collection services. The chart below illustrates the progress made during the first two years of the automated conversion process.

Automated Conversion	FY 2007 Actual	FY 2008 Actual	FY 2009 Adopted
Total Homes Converted	75,000	175,000	275,000
Total Carts Purchased	179,500	389,500	609,500
Total Trucks Purchased	31	97	148
Diesel Trucks	*31*	*82*	*113*
Compressed Natural Gas Trucks	*0*	*15*	*35*

The effects of the automated solid waste and recycling collection system provide many benefits to the City and its employees. Under the manual collection system, the Solid Waste Management Department had the highest injury rate within the City's civilian workforce. Since FY 2007, the first full year of implementation, the move to an automated collection system has reduced employee injuries by 55%. In addition, participation in the recycling program, which was expanded in FY 2007 to accept more recyclable paper items such as flattened cardboard, junk mail, magazines and paperboard, has resulted in a 100% increase in the amount of recyclables collected. As automated conversion progresses, the department anticipates a continued decline in the number of worker injuries as well as an increase in the amount of recyclables collected.

In FY 2009, the Solid Waste Management Department will continue the automation process by converting an additional 100,000 homes to the two-cart, twice weekly collection by the end of the fiscal year. As a part of the conversion, the Department will purchase an additional 220,000 carts in order to provide customers slated for conversion with two 96-gallon carts (one cart for garbage and one for recycling). In addition to the 96-gallon carts, the Department will continue to provide smaller capacity carts to customers who qualify. It is anticipated that by the end of FY 2009 approximately 80% of all homes served by the Solid Waste Management Department (275,000 homes) will have automated solid waste and recycling collection.

Staffing Conversion As part of the staffing conversion under the automated solid waste collection system, a reduction of 24 vacant Solid Waste Collector positions is adopted. By the conclusion of FY 2009, the Department will eliminate an additional 20 vacant Solid Waste Collector positions as it continues the automation process.

Presently, numerous former Solid Waste Collectors have completed training in order to qualify for a Commercial Driver's License (CDL) and have become eligible to be promoted to Automated Collection Drivers. The Solid Waste Management Department anticipates that by the end of FY 2008, 46 Solid Waste Collectors will have participated in CDL training and become eligible for promotion.

Five Additional Brush Crews and an Additional Garbage Route & Crew This improvement totaling $606,139 in FY 2009 will provide funding to cover growth in residential areas. To account for city growth as well as city growth projections, it is necessary to add five additional brush crews and an additional garbage route to maintain current customer service levels. The Department projects an annual growth rate of 1.2%, which is an additional 3,500 households in FY 2009. No additional personnel will be added as the department will utilize vacant positions as a result of the automated conversion to address this service increase.

Household Hazardous Waste Program Enhancement The FY 2009 Adopted Budget adds funding in the amount of $366,689 to augment current Household Hazardous Waste (HHW) services. The City currently operates a HHW drop-off center located at 7030 Culebra Road. This site is open Fridays and Saturdays and it allows citizens to dispose of materials such as paint, cleaners, oil, batteries, and compact fluorescent light bulbs. This site generates all paint used by the City's Graffiti Abatement Program.

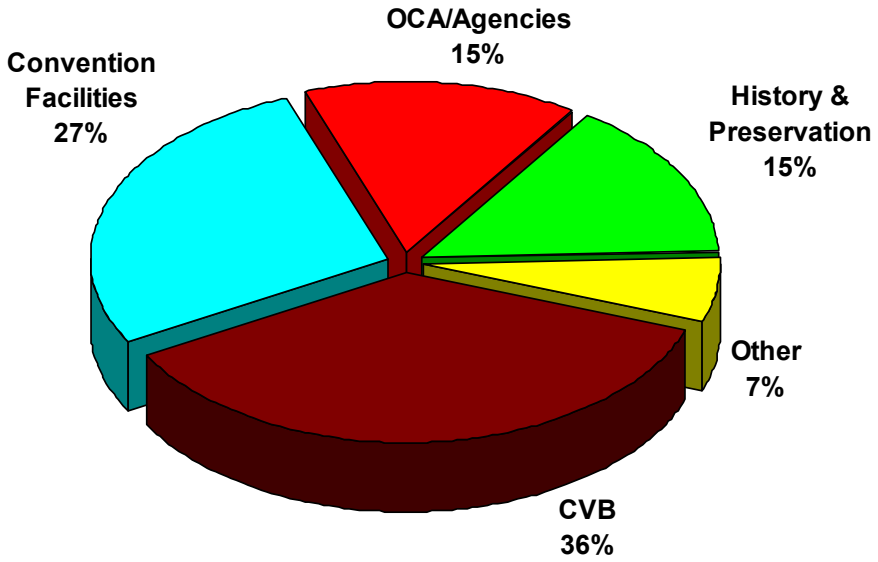
The funding added in FY 2009 will allow the Solid Waste Services Department to conduct community collection events in all quadrants of the City (SE, SW, NW, NE) in order to allow for easier and greater citizen participation.

Mandates The Adopted Budget includes three Solid Waste mandates for increases in Collection, Disposal and Billing Contracts. The total incremental cost for Solid Waste mandates in FY 2008 is $609,190. The total annual disposal contract budget for FY 2009 is approximately $10.7 million.

Hotel Occupancy Tax Fund

The Hotel Occupancy Tax Fund (HOT) captures revenues and expenditures associated with Hotel Occupancy Tax collections. Funding from the HOT is used to support tourism, convention activities, as well as arts and cultural programming across the City. This is done through transfers to the Community & Visitor Facilities Fund, the Convention & Visitors Bureau Fund, and the Cultural Affairs Fund. These transfers are designed to cover any perceived shortfalls that may exist between the revenues and expenditures of the three funds. The HOT Fund also contributes a portion of revenues through a transfer to the General Fund under History and Preservation in order to support various visitor related activities such as maintenance of the Riverwalk, HemisFair Park and La Villita. The yearly contribution to the General Fund comes from HOT collections and is a total of 15% of the taxes to be collected which, for FY 2009, equals $8,467,893. The chart below shows how HOT revenue is allocated among Arts and Cultural Programming, History and Preservation (H&P) and Tourism. It also shows the FY 2009 adopted allocation amounts.

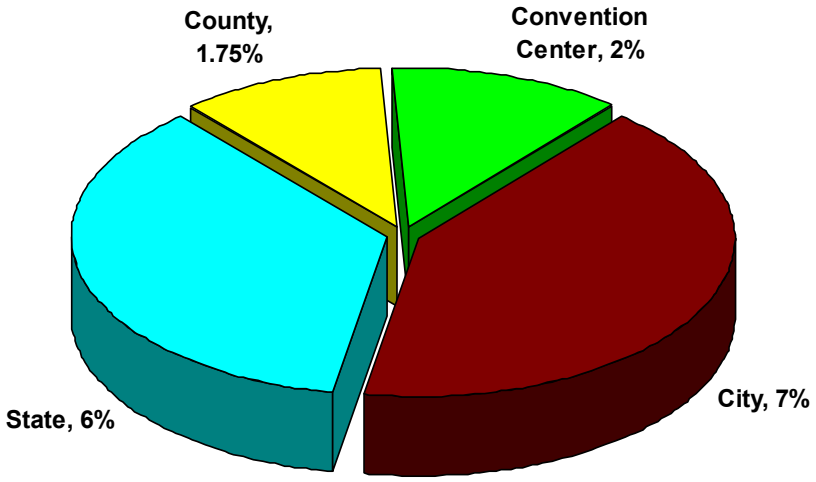
Adopted FY 2009 HOT Fund Allocation



Hotel Occupancy Tax revenue projections are based upon an analysis of anticipated lodging demand, projected number of room nights sold, projected average daily rates, estimated hotel/motel room supply, inflation rates and known events. For FY 2008, the City projected HOT collections of $53.1 million. However, the FY 2008 Re-estimate is projected at $53.9 million, 2% higher than the FY 2008 Adopted Budget. For FY 2009, HOT collections are projected at $56.5 million, 4.6% higher than last FY 2008 Re-estimate. The Adopted Budget for the Hotel Occupancy Tax Fund will have $61 million in appropriations which includes a $3.0 million Renewal and Improvement transfer as well as a $4.0 million Reserve for a Two-Year Balanced Budget. The ending balance for the Hotel Occupancy Tax Fund when Convention Center, Alamodome and other revenue sources are taken in to account will be $357,144.

The current HOT rate of 16.75% levied on every single room night charge is broken out to 1.75% for Bexar County, 7% for the City, 6% for the State and the remaining 2% is a dedicated source of revenue to pay debt service and fund capital improvements and/or maintenance of the Henry B. Gonzalez Convention Center Complex. The following chart shows the allocation of the HOT rate.

Adopted FY 2009 Hotel Occupancy Tax Rate



Community & Visitor Facilities Fund

The Community and Visitor Facilities Fund (CVF) was established in FY 2004 to account for revenues and expenditures generated from all convention, tourism, sports, and entertainment related facilities and activities. Departments included in the CVF are the Convention, Sports & Entertainment Facilities Department (CSEF), International Affairs and Non-Departmental.

The primary sources of revenue from operation of the CSEF are facility rentals, catering commissions, food and beverage concessions, reimbursable expenses and various event-related fees. Revenues are estimated based on both scheduled and projected events. Total CSEF facility revenue in FY 2008 is estimated at $18.1 million which is 8.4%, or $1.4 million more than the $16.7 million FY 2008 Adopted Budget. In the FY 2009 Adopted Budget, facility revenues are projected to be $16.6 million.

Convention & Visitors Bureau Fund

The Convention and Visitors Bureau (CVB) Fund was established in FY 2007 to account for revenues and expenditures generated from the promotion of San Antonio as a premier leisure, business and convention destination. The Adopted FY 2009 Budget provides for an additional $116,114 to fund two additional sales manager positions. These positions will focus on convention group business negotiating and tourism group sales.

Cultural Affairs Fund

The Cultural Affairs Fund was created in FY 2007 to account for expenses generated in support of San Antonio art and cultural programming. In order to maintain a funding level of 15% of Hotel Occupancy Tax (HOT) collections, an incremental $498,000 is added to Arts & Cultural Programming in FY 2009.

Parking Facilities Fund

The FY 2009 Adopted Budget for the Parking Facilities Fund totals $11.4 million and maintains a restricted three-month operating reserve of $1.9 million. Included in the budget is a transfer to cover Parking Facility & General Obligation debt service. The fund is expected to earn revenues totaling $11.5 million in FY 2009.

Golf Fund

On May 31, 2007, City Council approved a management agreement with Municipal Golf Association-San Antonio (MGA-SA), Inc., for the operation of the six City-owned Golf Courses and San Pedro Driving Range through a transition to be completed by the end of FY 2009.

In FY 2009, the three remaining courses will be transitioned including Riverside (October 1, 2008), Mission Del Lago (March 1, 2008) and Willow Springs (March 1, 2008). The terms of the management agreement between MGA-SA and the City of San Antonio include a ten (10) year term with two additional five (5) year term renewal options.

Storm Water Fund

The FY 2009 Adopted Budget for the Storm Water Operating Fund is $36.3 million. The Adopted Budget includes $24.9 million for the fund's operating expenses including personnel costs and payments to the San Antonio Water System (SAWS) for billing and other services. The primary revenue sources for the Storm Water Fund is the Storm Water Fee which is assessed to all property platted within the City that receives water service or sanitary sewer service. Programs supported by the Storm Water Fee include River Maintenance, Vegetation Control, Tunnel Operations, Street Cleaning, Engineering, and Floodplain Management.

The Storm Water Fee was established in FY 1993. Since its establishment, the rate for the Storm Water Fee has increased five times. The FY 2009 Adopted Budget does not include a Storm Water Fee increase.

The table below illustrates the increase in the Storm Water Rate since FY 2000.

Average Residential Storm Water Rate History with FY 2008 Adjustment

FY 2000	FY 2003	FY 2004	FY 2005	FY 2007	FY 2008	FY 2009
Rate Increase (15%)	Rate Increase (30%)	Rate Increase (3.36%)	Rate Increase (19.5%)	Rate Increase (6.8%)	Rate Increase (8.14%)	**No Increase**
$2.29	**$2.98**	**$3.08**	**$3.68**	**$3.93**	**$4.25**	**$4.25**

The rate was first increased by 15% as part of the FY 2000 Budget in order to replenish the Storm Water Fund after having been depleted by needed repairs as a result of the October 1998 floods. Following the first increase, the rate was increased by 30% in FY 2003 to generate $46 million in bonds for Storm Water Revenue Bond projects. This increase also funded a natural waterway crew and a concrete maintenance crew. In FY 2004, the fee was increased by 3.36% to fund one additional natural waterway maintenance crew. The fee was increased again in FY 2005 by 19.5% across all customer classifications and tiers. The increase was estimated to generate additional revenues of $1.4 million and secured $61 million in resources programmed and approved for Regional Storm Water Projects. In FY 2007 the fee increase generated additional revenues in the amount of $1.5 million. The FY 2008 adopted average rate increase of 8.24% generated $5.3 million in additional revenues which provided funding for additional

enhancements. These enhancements added in FY 2008, including natural creekway maintenance, bridge vegetation maintenance and additional contractual mowing, will continue through FY 2009.

Low Water Crossings An enhancement of $500,000 is adopted to secure contractual services to provide remediation for 31 prioritized low water crossings maintained by the City over the next five years. Remediation, as part of this improvement, include installation of gates, drop down detour signs, and high water detection systems for six low water crossings as the first phase of this initiative.

San Antonio River Water Quality & Clarity Program The FY 2009 Adopted Budget includes funds to improve water quality, appearance, and aquatic life in the San Antonio River Loop and Extension, also known as the Museum Reach. This improvement in FY 2009 focuses on sediment removal using one-time funds for contractual services and pipe installation. This enhancement totals $2.5 million.

Advanced Transportation District (ATD) Fund

In FY 2005, the Advanced Transportation District (ATD) Fund was established to account for all revenues and expenditures associated with the administration and project delivery of the ATD Program. The ATD Program delivers projects that increase mobility, reduce traffic congestions, improve neighborhood connectivity, leverage resources and provide coordinated planning. The FY 2009 Adopted Budget totals $18.9 million with $17.1 million dedicated to capital projects.

New Sidewalk Construction The FY 2009 ATD Budget allocates $8.0 million for new city-wide sidewalk construction. The FY 2009 Sidewalk Program will be bid out through a two-year contract to secure quality bids and lock-in prices. This improvement will provide for the installation or repair of sidewalks based on the assessment made utilizing the Sidewalk Gap Analysis & Tracking program.

Flashing Beacon Challenge Match Program This enhancement of $250,000 will provide 50% of matching funds to school districts for the installation of roadside mounted flashing beacons at eligible school zones or to upgrade to mast arm mounted beacons at warranted locations. This program will be directed at schools which currently have no funding mechanism.

Traffic Signal Modernization & Synchronization Program The FY 2009 Adopted Budget includes funding for the second year of a $33 million five-year city-wide Traffic Signal Modernization & Synchronization Program. The goal of this program is to facilitate the (1) maximization of traffic flow; (2) reduction in traffic delays; and (3) reduction of fuel consumption contributing to air quality improvements. The initiative is funded with $24 million in ATD Certificates of Obligation, $6.5 million in annual ATD revenue funds and $2.3 million in U.S. Department of Transportation - Federal Highway Administration funds.

The adopted Traffic Signal Synchronization Program includes three related initiatives that are being implemented concurrently. One initiative includes the implementation of a comprehensive communications network utilizing the existing fiber optic system available to the City which will serve as the secondary network. This initiative will link all traffic signal devices enabling centralized control of the City's traffic signal system. This networking capability is critical to achieve fully coordinated traffic signal timing and automated monitoring of equipment.

Another initiative includes the upgrading of the existing traffic signal control system. Traffic signal hardware and software will be updated to provide the flexibility necessary to implement complex traffic signal timing plans and to monitor the traffic signal system's operation. The new equipment will also include the capacity to fully integrate other traffic control devices in the future.

The third initiative will coordinate traffic signals throughout the City, resulting in the efficient movement of vehicles on arterial streets with minimum delay. This will be accomplished by timing each of the City's nearly 1,200 traffic signals over the five-year implementation period, followed by a recurring five-year signal retiming process to keep the entire system operating at peak efficiency.

FY 2008 (year one) consisted of an initial deployment effort that included the implementation of all three initiatives throughout 21 corridors for a total of 250 signal locations. FY 2009 (year two) will address an additional 250 signal locations throughout 26 corridors. FY 2009 and FY 2010 (year three) will include the continued installation of signal upgrade equipment, data collection, analysis and signal timings, and linking of individual traffic signals to the City-wide comprehensive communications network. FY 2011 (year four) and FY 2012 (year five) will include the final implementation for a fully integrated traffic signal system.

Aviation

The FY 2009 Adopted Budget for the Aviation Fund is $70.1 million. In FY 2009, the Fund proposes to continue to maintain a three month operational reserve of $10.8 million. The following summarizes the FY 2009 Adopted program changes that address increased safety measures for San Antonio International Airport, as well as increasing operational efficiencies.

Additional Firefighter Positions The FY 2009 Adopted Budget recommends the addition of three uniformed firefighters to their Aircraft Rescue Fire Fighter staff at San Antonio International Airport Fire Station 23. This improvement totaling $12,627 in FY 2009 will help to better provide immediate assistance for a major emergency at the airport and accommodate its complex needs due to the high occupancy of the facilities and hazards present. The additional manpower will also address minimum staffing needs, the 2-in-2-out policy for interior rescue and fire fighting operations, and reduce overtime costs. This improvement also includes $69,512 for a Civilian Safety Training Officer improvement that will increase and enhance Aircraft Rescue Fire Fighter staff training by providing greater consistency and frequent training of Federal Aviation Administration standards.

Access Control Initiative This enhancement adds $65,000 for an Access Control Initiative that will convert 20 Terminal 1 Access Control portals from magnetic swipe access to biometric control access and procurement enrollment stations. This project will enhance security efforts at San Antonio International Airport by ensuring proper identification credentials to secure areas.

Information Technology Other enhancements for the Aviation Department include $280,000 for an Information Technology Master Plan which will allow for the improvement and efficient airport use of technology by focusing on consolidating and improving systems, processes, services, and increasing the security of the Aviation Department's computing and networking capabilities. In addition, $50,000 will also be added to enhance Aviation's website to increase customer awareness of airport services, events, and the impacts of construction projects to better serve the customers of San Antonio International Airport.

Six-Year Capital Improvement Plan Summary

The FY 2009 through FY 2014 Capital Plan for the City of San Antonio totals $1.6 billion. The One-Year Capital Budget for FY 2009 totals $772.5 million. The following table details the planned expenditures by program area.

FY 2009-FY2014 Capital Plan by Program Category
($ in Thousands)

Program Category	FY 2009 Amount	FY 2009 – FY 2014 Amount	Percentage
Air Transportation	$255,548	$483,860	29.8%
Streets	145,184	435,458	26.8%
Parks	150,646	178,200	11.0%
Drainage	65,173	189,987	11.7%
Municipal/Other Facilities	86,742	120,738	7.4%
Law Enforcement	34,249	135,876	8.4%
Libraries	19,058	25,310	1.6%
Fire Protection	15,191	53,415	3.3%
Community Initiatives	714	714	0.04%
Total FY 2009 Program	**$772,504**	**$1,623,557**	**100.0%**

The six-year program contains 359 projects and represents the City's long range physical infrastructure development and improvement plan. Items in the six year scope include new streets and sidewalks, streets improvements, drainage enhancement projects, park and library facility rehabilitation projects, aquifer land acquisition and linear park development, public health and safety enhancements including new fire stations, airport system improvements, technology improvements, flood control projects and municipal facility construction and refurbishment projects.

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Revenues

OVERVIEW

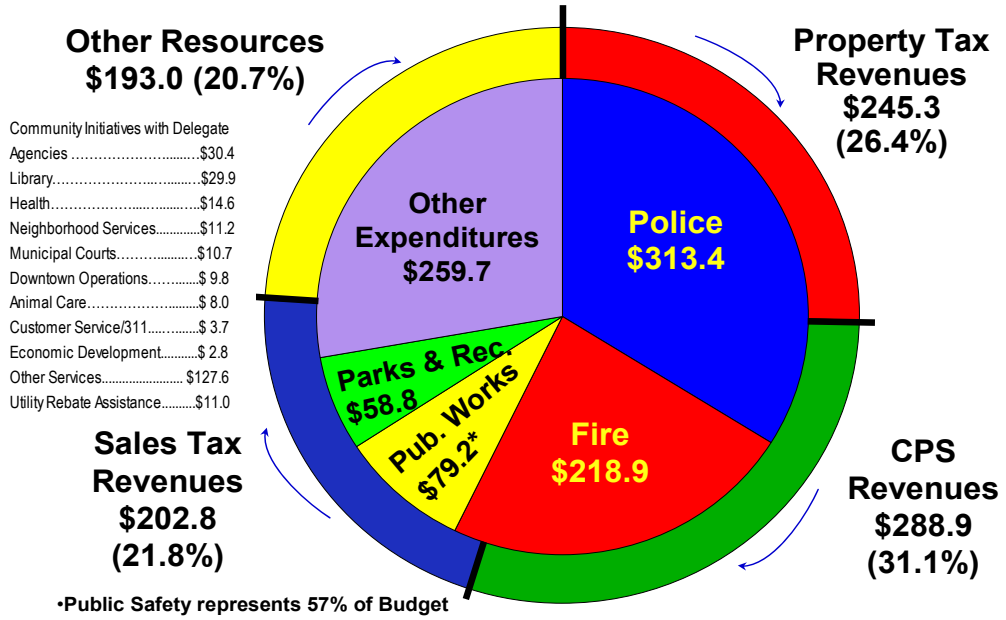
The Revenue Detail section includes a discussion of major General Fund revenues–Property Tax, CPS Energy payments to the City, and Sales Tax–including details on the basis for establishing the FY 2009 budgets and related policy issues. Also discussed are significant Other Fund revenues including the Solid Waste Management monthly charges, Hotel Occupancy Taxes, and the Storm Water Fee. A detailed report on changes to existing revenues and new revenues for FY 2009 is also included.

The revenue budgets for FY 2009 are based on initial revenue estimate projections included in the May 2008 Five-Year Financial Forecast. The projections are developed by both the Office of Management and Budget and the responsible departments. Most revenue projections are based on historical trends and known policy changes; however, since a single method of projecting revenue is not feasible, each source is considered on its own merit and projected accordingly. For those revenues closely tied to economic conditions such as Sales Tax and the Hotel Occupancy Tax, additional factors including projected inflation, unemployment rates, and economic growth are considered. Projections for the Hotel Occupancy Tax are also dependent on tourist-specific factors and conditions such as hotel/motel room supply and known future events. Regression models and business analyses are utilized to generate these revenue projections.

GENERAL FUND REVENUES

General Fund available resources are anticipated to be **$929.9 million**. The three principal sources of General Fund revenue are: Current Property Tax, City Public Service (CPS) Energy payments to the City, and Sales Tax. Combined, these three sources of revenue account for approximately $737 million, or 79.3%, of total available General Fund resources.

FY 2009 ADOPTED GENERAL FUND AVAILABLE RESOURCES DISTRIBUTED OVER MAJOR SPENDING AREAS ($ in millions)



•Public Safety represents 57% of Budget
*Includes transfer to Street Maintenance Fund

TOTAL: $929,961,935

- **Current Property Tax – $245.3 Million**

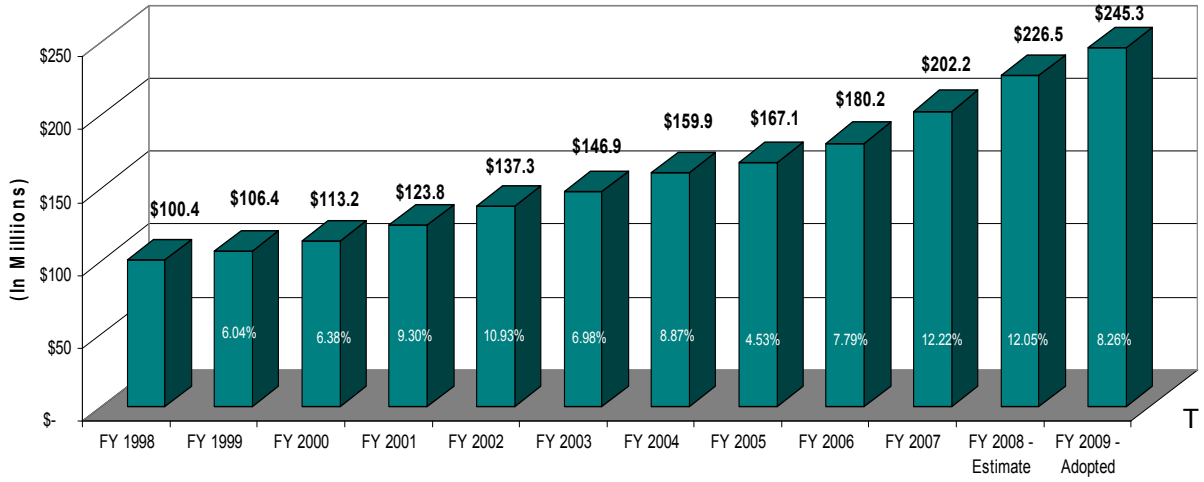
The FY 2009 Adopted Budget includes $245.3 million in maintenance and operations support for the General Fund from property taxes. For FY 2009, the property tax rate is reduced by approximately ½

cent (0.516 cents). This reflects a prior commitment with the City and the County University Health System to consolidate clinical preventative health services. The FY 2008 City Tax rate per $100 of valuation is 57.230 cents. In FY 2009, the City tax rate per $100 of valuation will be reduced to 56.714. FY 2009 will be the second time in as many years that the City has reduced its property tax rate. In FY 2008, the Property Tax rate was reduced from FY 2007 by 6/10ths of a cent. The two year impact of tax rate reductions (FY 2008 and FY 2009) equates to a reduction of 1.140 cents.

In the Five-Year Financial Forecast presented in May 2008, the current property tax revenue projected for FY 2009 was $237.6 million. The estimate assumed no change to the property tax rate and was based on added revenue coming from increases in base property values, anticipated growth in new property value improvements as well as values attributable to annexation. The assumed increase in base property values and new property values were based upon preliminary estimates from the Bexar Appraisal District (BAD). The Forecast projection has been modified based on the receipt of the certified tax roll from the BAD in late July 2008. The new FY 2009 projection is $245.3 million or $7.7 million above the $237.6 million projected at the time of the Five-Year Financial Forecast.

The chart below reflects the 10-year trend in actual property tax collections as compared to the FY 2008 Re-estimate and FY 2009 Adopted Budget.

10 Year History – General Fund Current M&O Property Tax Revenue
-$ in Millions-



The property tax rate consists of two components: Maintenance & Operations (M&O) and Debt Service. The FY 2009 M&O rate is 35.564 cents per $100 of taxable value. Funds from this component of the property tax receipts are deposited in the General Fund and are used to pay for recurring and one-time expenses. The Debt Service component is determined by the City's debt service requirements. The FY 2009 Debt Service rate is 21.150 cents per $100 of taxable value. This rate is the same rate assessed for FY 2008. Funds from this component of the property tax receipts are deposited in the Debt Service Fund and are used exclusively to pay the principal and interest on debt. These two components taken together provide for a total tax rate for FY 2009 of 56.714 cents per $100 of taxable value.

Property value growth for existing properties and new construction are continuing to increase in FY 2009. Values for the City of San Antonio recently reported by Bexar Appraisal District (BAD) for FY 2009 show an increase in total net taxable value of approximately $6.9 Billion, or 10.49% above last year. Included in the total are $2.1 billion for new improvements. The taxable value less new improvements yield the base valuation. The increase in the base valuation from last year is $4.8 billion.

FY 2009 Taxable Values
-$ in Billions-

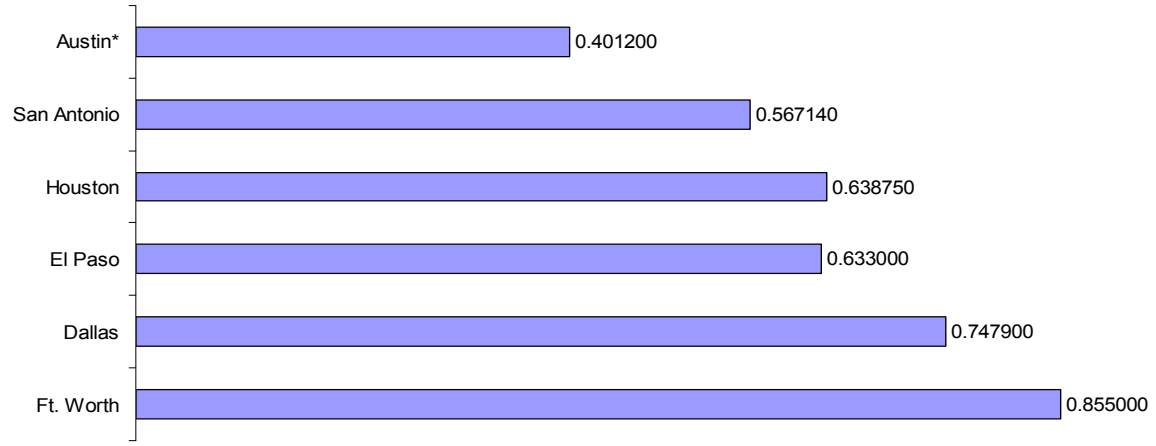
Base Value FY 2008	Increase in Base Value	Annexation	New Improvements	Total Value FY 2008
$62.808	**$4.803**	**$0**	**$2.133**	**$72.891**
% Change Over FY 2008:	***7.28%***	***0%***	***3.24%***	***10.52%***

State property tax law requires taxing units to calculate the M&O portion of the tax rate to yield the same amount of operating revenue from year to year based on base valuations. This calculation of the M&O tax rate results in determination of the *"effective M&O tax rate."* As indicated above, base valuation increased from last year by $4.803 billion or 7.28%. Consequently, for FY 2009 to generate the same amount of operating revenue as in FY 2008, the *"effective M&O tax rate"* is calculated at 33.283 cents per $100 of taxable valuation, a decrease from the FY 2008 adopted M&O tax rate (36.080) of 2.797 cents or 7.75%.

To meet the requirements of the program of General Fund services recommended in the City Manager's Proposed Budget, the FY 2009 M&O tax rate is calculated at 35.564 cents per $100 of taxable valuation which is a reduction of 0.516 cents from the FY 2008 adopted M&O tax rate of 36.080 cents. The FY 2009 M&O tax rate is 2.281 cents, or 6.85% above the *"effective M&O tax rate"* and is the maximum M&O tax rate which may be adopted without the possibility of qualified City voters submitting a petition and requiring the City to hold a tax rate rollback election.

The adopted tax rate for FY 2009 of 56.714 cents per $100 taxable valuation makes the San Antonio property tax rate the second lowest of the major cities in Texas. The following chart shows the adopted FY 2009 tax rate for San Antonio as compared to the rates in other major Texas cities.

Major Texas Cities Tax Rate Comparison
-Per $100 of Valuation-



Below is a sample property tax statement that demonstrates the portion of local taxes due to the City of San Antonio. This sample statement compares current tax rates for a home located in the San Antonio Independent School District valued at $132,750 which is the FY 2009 average residence homestead value within the City of San Antonio. City taxes represent $752.88 or 23.49% of the total taxes due.

SAMPLE STATEMENT
PROPERTY TAXES
BEXAR COUNTY, TEXAS

Taxing Unit	2009 Assessed Value	Homestead Exemption	Taxable Value	Tax Rate Per $100 Value	Tax Levy	% of Total Levy
San Antonio I.S.D.	132,750	15,000	117,750	$ 1.249700	$ 1,471.52	45.92%
City of San Antonio	132,750		132,750	0.567140	752.88	23.49%
Bexar County	132,750		132,750	0.289399	384.18	11.99%
University Health System	132,750		132,750	0.261022	346.51	10.81%
Alamo Comm. College District	132,750		132,750	0.135855	180.35	5.63%
San Antonio River Authority	132,750	5,000	127,750	0.015951	20.38	0.64%
County Road & Flood	132,750	3,000	129,750	0.037467	48.61	1.52%
Totals				**$ 2.556534**	**$ 3,204.42**	**100.00%**

The City of San Antonio has long recognized the need to provide senior citizens and disabled veterans with property tax relief. The City initially offered an over-65 homestead exemption in the amount of $3,000 in FY 1974. The over-65 homestead exemption amount has increased on five different occasions to the current exemption amount of $65,000 set in FY 2004. At this level, the City of San Antonio offers one of the highest homestead exemptions among major Texas cities.

The City of San Antonio offers two disabled exemptions. The Disabled Resident Homestead (DRH) Exemption, set at $12,500, became effective in FY 2006. The City also provides the State-mandated Disabled Veterans Exemption (DAV) offering eligible tax payers a homestead exemption ranging from $5,000 to $12,000 depending on the veteran's percentage of service-connected disability.

In May 2005, Proposition 3 (Property Tax Levy Freeze) was approved by voters of the City of San Antonio. Proposition 3 freezes the amount of property taxes imposed on residence homesteads owned by persons 65 years of age or older or disabled. City taxes may not increase as long as the residence is maintained as a homestead by the owner and no new improvements are constructed. For senior and disabled homeowners, the FY 2006 City property tax levy became their “frozen” tax levy. If the appraised value of the homestead increased in FY 2009, the senior or disabled homeowner City tax payment would remain the same as the payment in FY 2006.

- **CPS Energy Payment to the City – $288.86 Million**

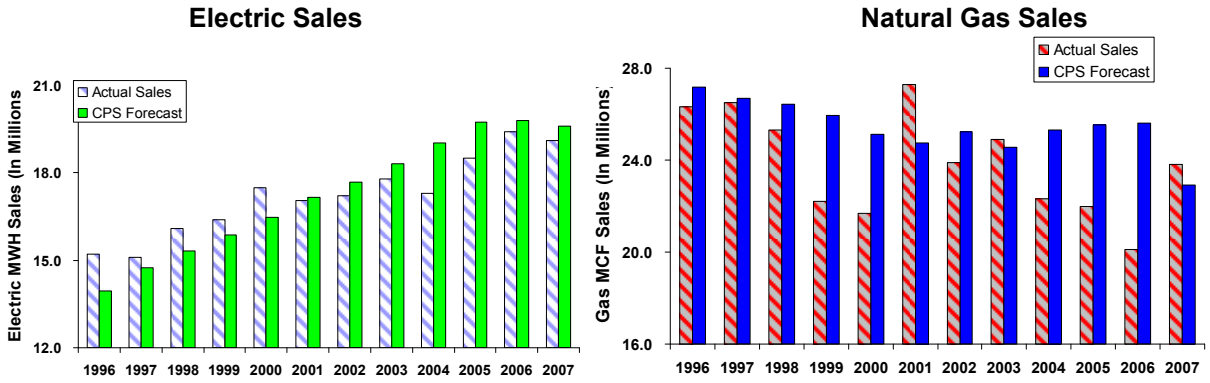
The City’s payment from CPS Energy represents the largest source (33%) of revenue to the General Fund. Fourteen percent of CPS Energy gas and electric non-exempt customer revenue is paid to the City as a return on investment. The estimated revenue of $288.7 million for FY 2008 is $34.69 million or 13.7% above budgeted levels. The FY 2009 adopted budget of $288.86 million is $206,385 or 0.07% higher than the FY 2008 Re-estimate.

The payment to the City from CPS Energy can fluctuate significantly from year to year. Revenue from CPS Energy is one of the most difficult to project due to a number of variables that can significantly impact CPS Energy revenues and consequently, the City’s payment. City staff utilized the CPS Energy forecast as a basis for the development of the adopted amount. CPS Energy’s forecasted demand (growth) assumptions were partially discounted and adjustments to forecasted natural gas prices were made. The resulting adopted budget assumes a normalized weather pattern and discounted forecasted demand. The adopted budget was also developed with consideration for a multi-year forecast outlook, managing the City’s reliance on revenues from CPS Energy, as well as the current level of reserves within the City’s General Fund.

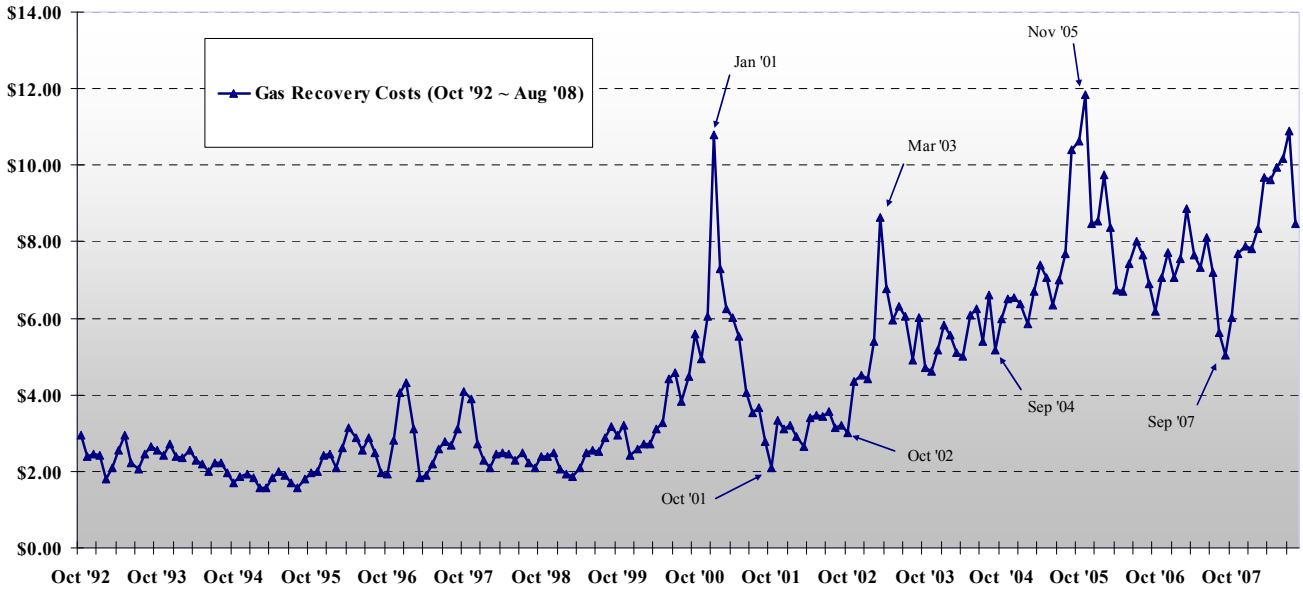
Accurately budgeting the CPS Energy payment revenue is challenged by a number of variables such as the weather, growth of the system, fuel prices, generation mix, and unscheduled maintenance on generation plants. For the past several years, instability in natural gas prices, coupled with fluctuations in

demand due to weather, have resulted in significant variances in the City's payment from CPS Energy from year to year.

To illustrate the fluctuations in demand, the graphs below reflect CPS Energy's historical electric and gas sales (excluding off-system sales) as compared to the forecast. As the graph illustrates, CPS Energy's electric sales increased steadily from FY 1995 to FY 2001. While the electric system has continued to experience growth, electric sales have fluctuated to a greater degree from FY 2002 to FY 2005 primarily related to the weather. With respect to natural gas sales, actual sales fluctuate significantly over the 10 year period largely dependent on the weather in the winter months.



Natural gas costs are a component of CPS Energy fuel costs which are a pass-through to ratepayers in CPS Energy electric and gas rates and can also significantly affect the City's payment from CPS Energy. The line graph on the following page reflects CPS Energy historical natural gas prices recovered through its rates as a pass-through.

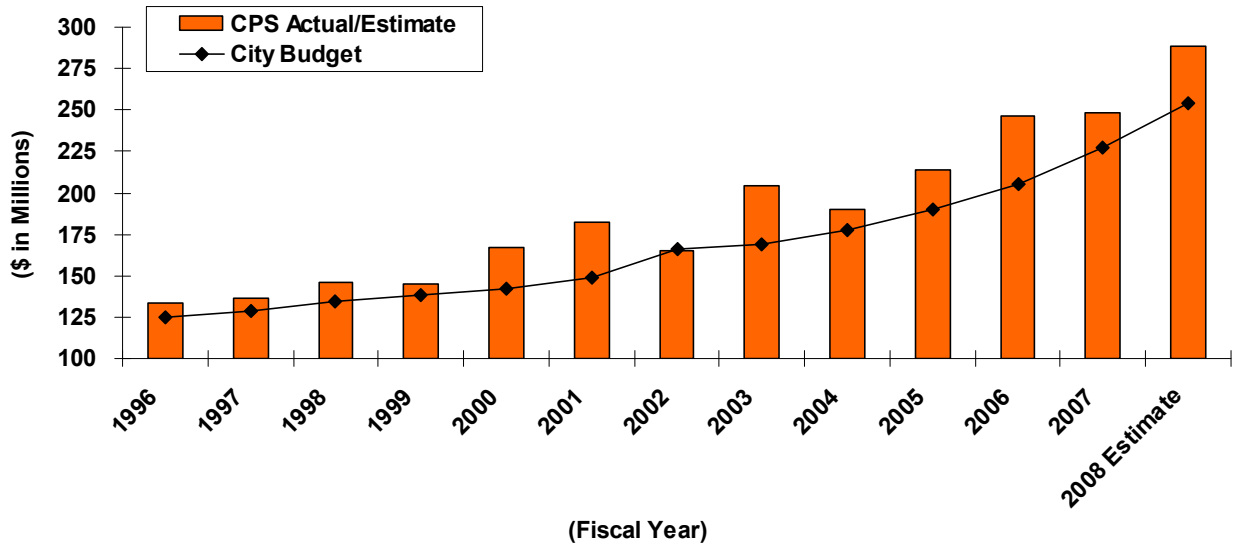


As illustrated in the graph above, natural gas prices have become much more volatile since June 2000. Natural gas costs recovered by CPS Energy increased in June 2000 to $4.41 per MCF (Thousand Cubic Feet) and continued to rise reaching a high of $10.78 per MCF in January 2001. Subsequently, nine months later natural gas costs recovered fell to a low of $2.08 per MCF in October 2001 and remained under $4.00 per MCF until November 2002. Natural gas prices recovered by CPS Energy rose again to a

high of $8.64 per MCF in March 2003 falling back to $4.63 in November 2003 and have continued to fluctuate since that time, reaching a high of $11.85 per MCF in November 2005.

Fluctuations in demand, natural gas costs, and the other aforementioned factors result in the corresponding impacts to the City's total payment from CPS Energy. The graph below reflects the total actual payment from CPS Energy as compared to the adopted budget for the past ten years, including the FY 2008 Re-estimate.

CPS Energy Actual Payment Compared to Adopted Budgets and FY 2007 Re-estimate
($ in Millions)



A review of the electric and natural gas sales and natural gas costs graphs in conjunction with the graph on CPS Energy's actual payment to the City demonstrate the correlation between significant fluctuations in the City's payment from CPS Energy and these primary factors.

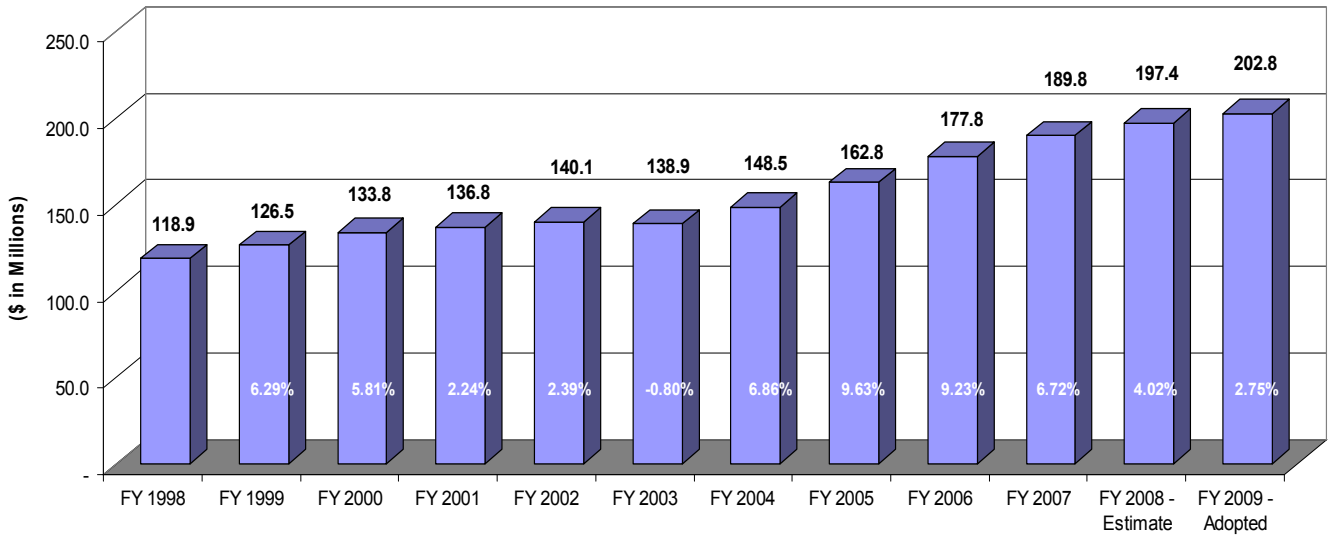
- **Sales Tax – $202.8 million**

Sales tax collections have a strong positive correlation to local and national economic conditions. Therefore, current and future years' sales tax revenue projections are based on a regression model utilizing key economic indicators such as local unemployment, consumer price index, San Antonio gross metro product and actual sales subject to tax. While both the local and national economy continue to show signs of improvement, local economic indicators such as the unemployment rate and economic production are projected to outpace national trends over the next few years.

Actual sales tax collections for the current year (FY 2008) are projected to be at $197.4 million. This amount is $1.1 million, or 0.56%, more than the $196.2 million budgeted in FY 2008 for sales tax revenue. Sales tax revenues in FY 2009 are projected to increase from the FY 2008 Re-Estimate by 2.75% to $202.8 million. Beyond FY 2009, as the economy strengthens, revenue levels from this source are expected to steadily increase.

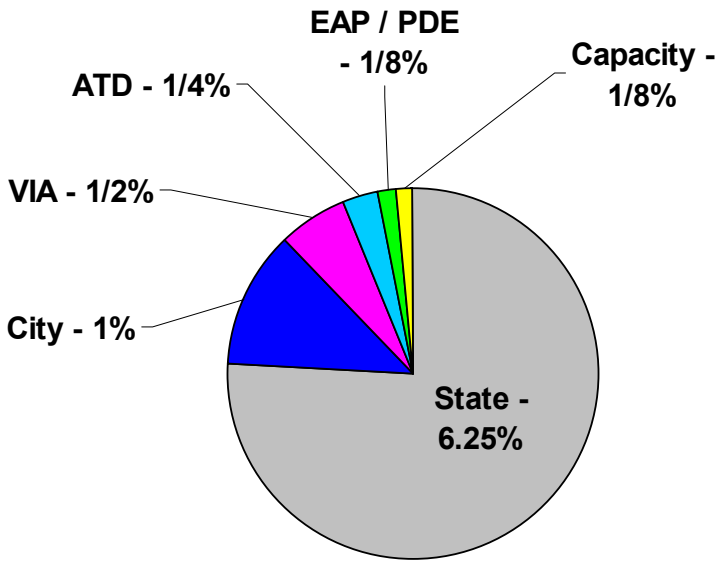
The chart below reflects the 10-year trend in actual collections as compared to the FY 2008 Re-estimate and FY 2009 Adopted Budget.

10 Year History – General Fund Sales Tax Revenue
-$ in Millions-



San Antonio's current sales tax rate is 8.125%. The adopted General Fund sales tax revenue excludes the sales tax collected by the City for the May 7, 2005 Edwards Aquifer Protection and Parks Development & Expansion venues, and the City's share of the Advanced Transportation District. Several entities receive percentages of all sales tax proceeds as summarized in the chart on the following page. Currently, one-eighth of a cent remains available before the State mandated cap of 8.25% is reached.

Sales Tax Allocation



ATD - Advanced Transportation District
EAP - Edwards Aquifer Protection
PDE - Parks Development & Expansion

OTHER FUND REVENUES

Solid Waste Fund

The Solid Waste Enterprise Fund monitors and records all revenues and expenses associated with the operation and maintenance of the City's Solid Waste and Environmental Services programs. Collected revenues fund various Solid Waste functions including refuse collection, brush collection, recycling programs and collection of household hazardous materials and Environmental programs including maintenance of closed City landfills. The primary sources of revenue for the Solid Wate Fund are the Solid Waste Fee, Brush Collection Fee, Environmental Services Fee, and the Conversion Fee. These fees are assessed and billed to the customer monthly within the City Public Service (CPS) Energy statement whether serviced by the City or by a contracted hauling company. The Solid Waste Fee represents 54% of total available resources in FY 2008. This fee covers the cost of residential garbage and recycling collection. The Brush Collection Fee, which represents 10% of total available resources, is assessed to each residential household in the City for the collection of brush and bulky items. The Environmental Service Fee, which represents 8% of total available resources, is assessed to each residential household and all commercial entities serviced by CPS. The Conversion Fee, which represents 6% of total available resources is required to help support the substantial capital investment required for the accelerated conversion of automated solid waste and the enhancement of automated recycling collection.

Actual Solid Waste Fee collections for FY 2008 are projected to be at $51.1 million. This amount is $69,705, or 0.14%, less than the $51.16 million budgeted in FY 2008. Solid Waste Fee revenues in FY 2009 are projected to increase from the FY 2008 Re-Estimate by 6.9% to $54.6 million. This increase is due to the $0.75 increase in the FY 2009 adopted Solid Waste Fee which is projected to generate an additional $3 million. This rate adjustment is required in order to cover the increased cost of disposal, maintenance and repairs, fuel, and capital equipment.

In FY 2009, CPS revenues in the form of a utility rebate of $10 million from the General Fund will be transferred to the Solid Waste Fund to defray the overall cost of the needed capital investment and thus reduce the monthly customer fees. The following table details the changes to monthly rates from FY 2008 to FY 2009.

FY 2009 Adopted Monthly Rate Changes

Monthly Fees	FY 2008 Rates	FY 2009 Rate Increases	FY 2009 Total Rates with Increases
Solid Waste Fee	$12.66	$0.75	$13.41
Brush Collection Fee	2.53	No Increase	2.53
Environmental Services Fee	1.30	No Increase	1.30
Conversion Fee	1.50	No Increase	1.50
Total	**$17.99**	**$0.75**	**$18.74**

Over the next five years, additional adjustments to the Solid Waste Fee and new Conversion Fee are planned. The table below summarizes these planned incremental adjustments as currently forecasted and the resulting new total monthly bill.

FY 2009 Adopted Rates with Current Planned Incremental Rate Adjustments

Monthly Fees	FY 2009 Adopted Rates	FY 2010 Projected Rate Adjustment	FY 2011 Projected Rate Adjustment	FY 2012 Projected Rate Adjustment	FY 2013 Projected Rate Adjustment
Solid Waste Fee	$13.41	$2.05	$0.67	$0.48	$0.25
Brush Collection Fee	2.53	0.00	0.00	0.00	0.00
Environmental Services Fee	1.30	0.00	0.00	0.00	0.00
Conversion Fee	1.50	(1.50)	0.00	0.00	0.00
Total Adjustments	**N/A**	**$0.75**	**$0.67**	**$0.48**	**$0.25**
Total Monthly Bill	**$18.74**	**$19.49**	**$20.16**	**$20.64**	**$20.89**

As the table above indicates, the Conversion Fee is planned to be phased out in FY 2010; however, as daily operational costs continue to increase, the Solid Waste Fee component of residents' monthly bill is projected to continue to increase through FY 2013.

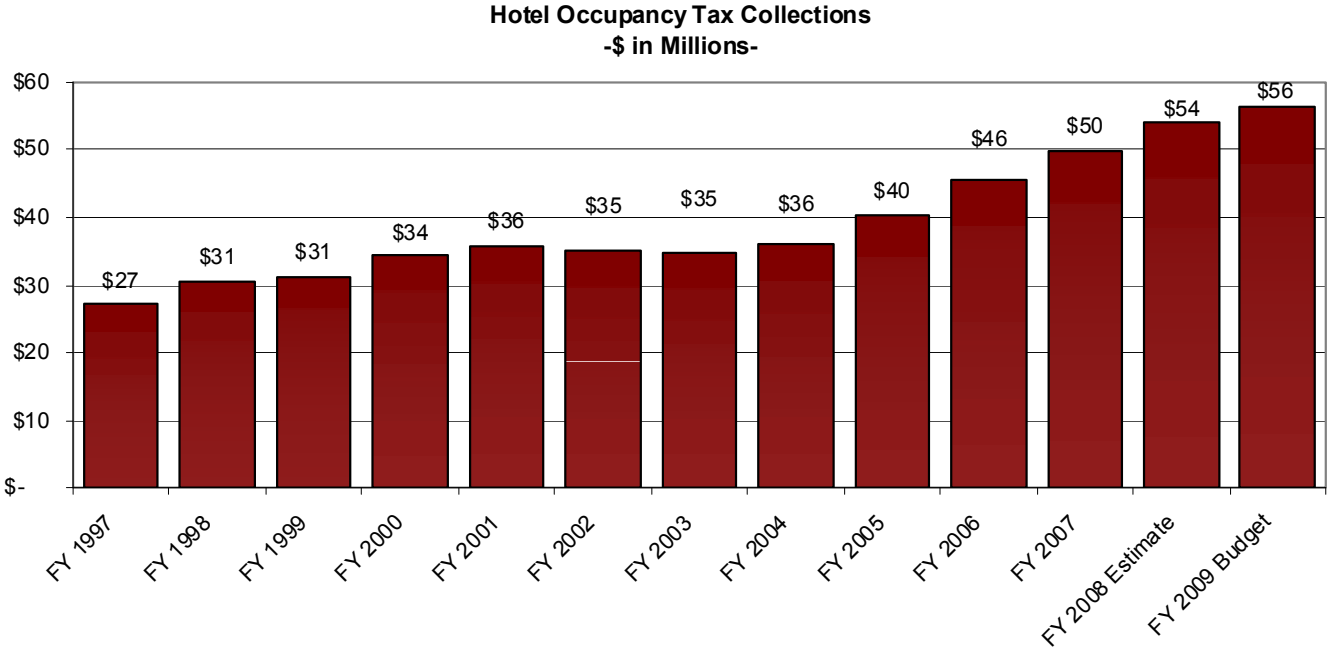
Hotel Occupancy Tax Related Funds

The Hotel Occupancy Tax related Special Revenue funds were established to account for revenues and expenditures generated from all convention, tourism, sports and entertainment related activities. The sources of revenue for this fund include Hotel Occupancy Tax (HOT) and facility rental and service fees from the Convention Center, and the Alamodome.

The current Hotel Occupancy Tax rate of 16.75% levied on every room night charge is broken out at 1.75% for the County, 7% for the City, 6% for the State, and the remaining 2% is a dedicated source of revenue for the Convention Center Expansion Debt Service and future Convention Center projects. Hotel Occupancy Tax revenue projections are based upon an analysis of anticipated lodging demand, projected number of room nights sold, projected average daily room rates, estimated hotel/motel room supply, and the projected rates of inflation.

Actual Hotel Occupancy Tax collections for FY 2008 are projected to come in at $53.9 million. This amount is $838 thousand, 2% higher than the FY 2008 Adopted Budget. HOT tax revenues in FY 2009 are projected to increase from the FY 2008 Re-Estimate by 4.6% to $54.6 million.

The chart below reflects the 10-year trend in actual collections as compared to the FY 2008 Re-estimate and FY 2009 Adopted Budget.



Storm Water Fund

The Storm Water Special Revenue Fund is designated to monitor and record all revenues and expenses associated with the operation and maintenance of all City storm water activities. The primary source of revenue is generated from a monthly Storm Water Fee initially authorized by City ordinance in FY 1993. The Storm Water Fee supports City activities responsible for storm water pollution prevention and drainage improvements as federally mandated through the Water Quality Act of 1987. The Storm Water Fee is assessed to all properties platted within the City that receive water service or sanitary sewer service and are structured with customer classifications and tiers.

The FY 2009 Adopted Budget for the Storm Water Operating Fund is $36.4 million. The Adopted Budget includes $24.9 million for the fund's operating expenses including personnel costs and payments to the San Antonio Water System (SAWS) for billing services. The primary revenue sources for the Storm Water Fund is the Storm Water Fee which is assessed to all property platted within the City that receives water service or sanitary sewer service. Programs supported by the Storm Water Fee include River Maintenance, Vegetation Control, Tunnel Operations, Street Cleaning, Engineering, and Floodplain Management.

The Storm Water Fee was established in FY 1993. Since its establishment, the rate for the Storm Water Fee has increased five times. The FY 2009 Adopted Budget does not include a Storm Water Fee increase.

Revenue Enhancements

ALL FUNDS REVENUE ENHANCEMENTS

FUND

Department / Revenue Enhancement Description	FY 2008 Rate	FY 2009 Rate	New Revenue Amount
GENERAL FUND			
Downtown Operations			
Revise Rental of City Plazas Fees	Maverick - <500 People - $700.00, >500 People - $1,400; Plaza Juarez - <150 people - $380.00, >150 - $560.00; Plaza Nacional - $350.00 for 150 people	Maverick - Non-Commercial rate - $1,000.00, Commercial rate - $2,000.00; Plaza Juarez - $700.00 flat rate; Plaza Nacional - $500.00 flat rate	$16,440
Revise La Villita Building Rental Fees	Cos House - $300.00 for 100 people; McAllister Bldg - $150-$350.00, no damage deposit; Arneson- $250-$600.00 based on hourly use	Cos House - $500.00 flat rate; McAllister Bldg - $300.00 flat rate; $500.00 damage deposit; Arneson - Non-Commercial rate - $250.00/hr, $50.00/addtl hr - Commercial rate - $500.00/hr for 1st 3 hrs, then $100.00/addtl hr	$15,195
Establish a Major Special Event fee for Alamo Plaza	N/A	$2,000.00 non-profit agencies/ organizations; $5,000.00 commercial agencies/ organizations	$7,000
Increase HemisFair Park Special Evnt Rates	$1,500.00 fee major special events by non-profit agencies/organizations; Non-Commercial rate - $200.00 for 3 hrs and $100.00 for each additional hr; Commercial rate - $500.00 for 3 hrs and $100.00 for ea additional hr	$2,000.00 for major special events by non-profits; Non-Commercial rate - $300.00 for first 3 hrs and $100.00 for each additional hour, Commercial rate -$600.00 for first 3 hrs and $100.00 for each additional hr	$6,000
Revise City Space for River Walk Weddings	$400.00 daily rate; $300.00 for first 3-hr; $40.00 for each additional hr	$200.00 each 30 minutes	$2,400
Establish Use Fee for Wedding Ceremonies in Alamo Plaza, HemisFair Park, and Milam Park Gazebos	N/A	Alamo Plaza -$250.00 first hour and $50.00 each additional hour; HemisFair Park and Milam Park - $200.00 first hour and $50.00 each additional hour	$1,500
Establish Set-up fee for La Villita Tables and Chairs	N/A	Set-up charge: $1.00 per item	$1,000
Revise Spanish Governors Palace City Space for Special Events	$100.00 per hour, with two hour minimum and $50.00 for each additional hour	Non-commercial rate - $250.00; Commercial rate - $500.00	$1,000
Revise Rental Fee for Tables/Chairs	La Villita tables/chairs- $40.00/day	$8.00/table, $2.00/chair	$200
Increase Rental Fee for Work Barge	$40.00 per hr	$60.00 per hr	$120

ALL FUNDS REVENUE ENHANCEMENTS

FUND

Department Revenue Enhancement Description	FY 2008 Rate	FY 2009 Rate	New Revenue Amount
GENERAL FUND			
Downtown Operations			
Establish Damage Deposit	N/A	Damage and Clean-up deposit: $2,000.00 non-profit; $5,000.00 commercial agencies/ organizations for Alamo Plaza	$0
Establish Damage Deposit	N/A	$200.00 deposit per contract for equipment rental	$0
Eliminate La Villita Catering Commissions	15% of food value/non-alcoholic bevs, 25% of alcoholic bevs	$0.00	($17,000)
Fire/EMS			
Increase Basic Life Support Transport (BLS) Fee, Advanced Life Support Level 1 (ALS1) Transport, and Advanced Life Support Level 2 (ALS2) Transport Fees (Emergency Medical Service Fees)	$388.00 - BLS transport; $416.00 - ALS1; $562.00 - ALS2	$405.00 - BLS transport; $435.00 - ALS1; $587.00- ALS2	$247,775
Increase Aid Only Fee (Emergency Medical Service Fee)	$50.00	$65.00	$90,000
Increase Hazardous Material Fees	$315.00 - any retail service station; $65.00 - from 101 lbs to 999 lbs; $125.00 - from 1,000 lbs to 4,900 lbs; $220.00 - from 5,000 lbs to 9,999 lbs; $315.00 - from 10,000 lbs to 49,999 lbs; $470.00 - from 50,000 lbs to 99,999 lbs; $625.00 - from 100,000 lbs to 499,999 lbs; $940.00 - from 500,000 lbs to 999,999 lbs; $1,250.00 - from 1,000,000 lbs to 4,999,999 lbs; $1,565.00 - from 5,000,000 lbs to 9,999,999 lbs; $1,875.00 - from 10,000,000 lbs to 49,999,999 lbs; $2,500.00 - from 50,000,000 lbs to 99,999,999 lbs; $3,125.00 - 100,000,000 lbs and above	$335.00 any retail service station; $70.00 - from 101 lbs to 999 lbs; $135.00 - from 1,000 lbs to 4,900 lbs; $235.00 - from 5,000 lbs to 9,999 lbs; $335.00 - from 10,000 lbs to 49,999 lbs; $500.00- from 50,000 lbs to 99,999 lbs; $665.00 - from 100,000 lbs to 499,999 lbs; $1000.00 - from 500,000 lbs to 999,999 lbs; $1,330.00 - from 1,000,000 lbs to 4,999,999 lbs; $1,665.00 - from 5,000,000 lbs to 9,999,999 lbs; $1,995.00 - from 10,000,000 lbs to 49,999,999 lbs; $2,660.00 - from 50,000,000 lbs to 99,999,999 lbs; $3,320.00 - 100,000,000 lbs and above	$30,000
Establish New Analgesic (pain reliever) Drug Charge	N/A	$10.00	$10,000

ALL FUNDS REVENUE ENHANCEMENTS

FUND

Department Revenue Enhancement Description	FY 2008 Rate	FY 2009 Rate	New Revenue Amount
GENERAL FUND			
Fire/EMS			
Increase Hazmat Late Fees	1% fee that starts being assessed first day of March	5% fee that starts being assessed when payment is due (30 calendar days from invoice)	$4,000
Revise Training Academy Rental Fees	$61.00 per hour per instructor (2 instructors min) - Live Fire Training Class A only or Natural Gas only- Instructor Fee; $50.00 per burn $100 min - Live Fire Training Class A only or Natural Gas only- Materials Fee; $10.00 per student $100 min - Live Fire Training Class A only or Natural Gas only- Student Fee; $10.00 per hour - Live Fire Training Class A only or Natural Gas only- Classroom Fee; $61.00 per hour per instructor (2 instructors min) - Live Fire Training Class A & Natural Gas- Instructor Fee; $75.00 per burn $150.00 min - Live Fire Training Class A & Natural Gas- Materials Fee; $15.00 per student $150.00 min - Live Fire Training Class A & Natural Gas- Student Fee; $10.00 per hour - Live Fire Training Class A & Natural Gas- Classroom Fee; $61.00 per hour per instructor - Classroom & Drill Field Use Only - Instructor Fee	$65.00 per hour per instructor - Classroom & Drill Field Use Only - Instructor Fee; $65.00 per hour per instructor (2 instructors min) - Live Fire Training - Instructor Fee; $100.00 per day - Live Fire Training - Natural Gas Burn; $75.00 per day - Live Fire Training - Class A Burn; $10.00 per student (10 student min) - Live Fire Training - Student Fee; $10.00 per hour - Live Fire Training - Classroom Fee; $50.00 per class per student - stand-alone specialty classes; $25.00 per person - CPAT testing concurrent with SAFD; $400.00 per hr, 4 hr min - Out of Cycle CPAT	$2,000
Eliminate First Responder Fee	$15.00	$0.00	($80,000)
Health			
Increase License Swimming Pools	$180.00	$207.00	$33,480
Increase Mobile Home Park OP Fee	$30.00 per space	$35.00 per space	$30,798
Increase Air Pollution Inspection Fee	$400.00	$448.00	$7,488
Rendering Material Collector's License	$40.00 per transport vehicle	$48.00 per transport vehicle	$144
Increase Rendering Establishment License	$300.00	$360.00	$60
Increase Rendering materials storage facility license	$75.00	$90.00	$60

ALL FUNDS REVENUE ENHANCEMENTS

FUND

Department / Revenue Enhancement Description	FY 2008 Rate	FY 2009 Rate	New Revenue Amount
GENERAL FUND			
International Affairs			
Establish Fee for Hosting of 4 Int'l Trade Lectures/Speakers	N/A	$2,500.00 per event	$10,000
Library			
Increase Branch Meeting Room Fees	$10.00 per hour	$20.00 per hour	$14,014
Increase Out of District Fees	$60.00 per year	$100.00 per year, or $30.00 for 3 months	$6,888
Establish Tiered Rental Rate Structure for Igo Auditorium Meeting Facility	N/A	Entire Auditorium -- Commercial Use Rates - $80.00 (1-2 hours), $140.00 (3-4 hours), $260.00 (5+hours); Non Commercial Use Rate - $30.00 (1-2 hours), $60.00 (3-4 hours), $120.00 (5+hours); Half Auditorium --Commercial Use Rates - $40.00 (1-2 hours), $70.00 (3-4 hours), $130.00 (5+hours); Non Commercial Use Rate - $15.00 (1-2 hours), $30.00 (3-4 hours), $60.00 (5+hours)	$5,000
Establish Grounds and Pavilion Rental at Landa Branch	N/A	Commercial Use Rates - $250.00 (1-2 hours), $450.00 (3-4 hours), $800.00 (5+hours); Non Commercial Use Rate - $125.00 (1-2 hours), $225.00 (3-4 hours), $600.00 (5+hours)	$4,500
Establish Terrace Rental at Landa Branch	N/A	$40.00 per hour for all users	$600
Establish Late Fine for Laptop Usage	N/A	$25.00 per hour	$500
Establish Late Fine for Book Club Kits	N/A	$2.00 per day	$100
Parks & Recreation			
Community Event Facility Rental	$75.00	$125.00	$8,025
Increase Football, Soccer, Rugby Field Rental	$10.00 - per hour before 5:00 p.m.;$14 - per hour after 5:00 p.m.; $150 - all day up to 12 hrs with $20.00 for each additional hour	$12.00 - per hour before 5:00 p.m.; $16 - per hour after 5:00 p.m.; $155 - all day up to 12 hrs with $20.00 for each additional hour;	$7,820
Increase Athletic Participation Fee	$10.00	$11.00	$7,800

ALL FUNDS REVENUE ENHANCEMENTS

FUND

Department Revenue Enhancement Description	FY 2008 Rate	FY 2009 Rate	New Revenue Amount
GENERAL FUND			
Parks & Recreation			
Increase Baseball Field Rental	$10.00 - per hour before 5:00 p.m; $14.00- per hour after 5:00 p.m.; $150.00 - all day up to 12 hrs with $20.00 for each additional hour	$12.00 - per hour before 5:00 p.m.; $16.00 - per hour after 5:00 p.m.; $155.00 - all day up to 12 hrs with $20.00 for each additional hour	$4,536
Increase Splash Party Rental	$100.00 -Outdoor Pools (1 to 50 persons); $125.00 - Outdoor Pools (51 to 100 persons); $150.00 - Outdoor Pools (101 to 150 persons); $175.00 - Outdoor Pools (151 to 200 persons); $200.00 - Outdoor Pools (201 to 250 persons); $150.00 - Indoor Pools (1 to 50 persons); $175.00 - Indoor Pools (51 to 100 persons); $200.00 - Indoor Pools (101 to 150 persons); $225.00- Indoor Pools (151 to 200 persons); $250.00 - Indoor Pools (201 to 250 persons)	$110.00 - Outdoor Pools (1 to 50 persons); $135.00 - Outdoor Pools (51 to 100 persons); $160.00 - Outdoor Pools (101 to 150 persons); $185 .00- Outdoor Pools (151 to 200 persons); $160.00 - Indoor Pools (1 to 50 persons); $185.00 - Indoor Pools (51 to 100 persons); $210.00 - Indoor Pools (101 to 150 persons); $235.00 - Indoor Pools (151 to 200 persons); $260.00 - Indoor Pools (201 to 250 persons)	$1,300
Increase Graff Pavilion Fee	$125.00 - organized special event; $50.00 - youth, senior, or school group	$135.00 - organized special event ; $55.00 - youth, senior, or school group	$500
Increase Application Fee for City Park Vending	$175.00	$185.00	$100
Police			
Increase Fee for Renewing Security System Permit	$25.00 -Residential; $50.00 - Commercial	$35.00 -Residential; $70.00 - Commercial	$523,305
Increase Fee for Unregistered Security Systems	$25.00 -Residential; $25.00 - Commercial	$75.00 - Residential; $125.00 - Commercial	$400,226
Increase Fee for New Security System Permit	$25.00 -Residential; $50.00 - Commercial	$35.00 -Residential; $70.00 - Commercial	$132,750
Increase Taxicab Operations Permit	$400.00	$440.00	$58,244
Increase Fee for False Alarm Fines for Commercial Accounts	Call 2 - $100; Call 3 - $100; Call 4 or More - $250	all 2 - $150; Call 3 - $150; Call 4 or More - $300	$50,000
Increase Permit Fee for Limousines	$400.00	$440.00	$8,657
Increase Permit Fee for Charter Vehicles	$400.00	$440.00	$4,082
Increase Permit Fees for Taxi Drivers	$10.00 - permit fee; $15.00 replacement fee	$11.00 - permit fee; $17.00 replacement fee	$1,361

ALL FUNDS REVENUE ENHANCEMENTS

FUND

Department / Revenue Enhancement Description	FY 2008 Rate	FY 2009 Rate	New Revenue Amount
GENERAL FUND			
Police			
Increase Taxicab Application Fee	$100.00	$110.00	$1,062
Increase Permit Fee for Tour Vehicles	$500.00	$550.00	$338
Increase Reinspection Fee for Permitted Vehicles	$25.00	$28.00	$236
Increase Late Fee for Taxicab Permits Obtained after End Date	$25.00	$28.00	$176
Increase Taxicab Permit Transfer	$25.00	$28.00	$80
Increase Inspection Fee for Taxicabs and Horse Carriages	$25.00	$28.00	$64
Public Works			
Increase Parking Permit Fees	$10.00 taxable, per equivalent meter space per day	$20.00 taxable, per equivalent meter space a day.	$35,390
Redundant Signage Installation/Replacement	N/A	$150.00 per new sign installation; $100.00 per replacement sign	$4,750
		GENERAL FUND TOTAL	**$1,702,064**

ALL FUNDS REVENUE ENHANCEMENTS

FUND

Department Revenue Enhancement Description	FY 2008 Rate	FY 2009 Rate	New Revenue Amount
AIRPORT OPERATING & MAINTENANCE FUND			
Aviation			
Increase the All-Day Rate at the Airport Economy Lot from $5/day to $6/day.	$5.00	$6.00	$100,000
Establish Operations & Maintenance Fee	N/A	25% of rent rate	$74,400
Increase Use of City Gate, Ramp, and Loading Bridge Fee	$200.00	$238.00	$52,800
Increase Fee for SAT ID Badge.	$15.00	$25.00	$50,000
Establish Operations & Maintenance Fee	N/A	25% of rent rate	$36,240
Increase Fee for Criminal History Record Check (CHRC) fingerprints.	$40.00	$50.00	$36,000
Establish Fee for Administering Airport Operations Area (AOA) Drivers Training movement course	N/A	$20.00	$21,600
Establish Aircraft Escorting Fee on Airport Operations Area (AOA) areas	N/A	$20.00	$15,000
Establish Fee for Administering Airport Operations Area (AOA) Drivers Training non-movement course	N/A	$15.00	$12,000
Establish Premium Parking Program Annual Fee	N/A	$200.00	$10,000
Establish Limousine Late Fee; Hotel/Motel Late Fee	N/A	$25.00	$5,700
Establish Premium Parking Program Daily Fee	N/A	$22.00	$5,000
Increase Non-returned Badge Fee	$25.00	$75.00	$4,000
Establish Taxicab Reinstatement Fee	N/A	$10.00	$2,300
Establish Replacement Airfield Driver's License fee	N/A	$10.00	$1,800
Increase Security Violation Reactivation Fees for 1st, 2nd, 3rd offense.	$30/$40/$50	$25/$50/$75	$500
		AIRPORT OPERATING & MAINTENANCE FUND TOTAL	**$427,340**

ALL FUNDS REVENUE ENHANCEMENTS

FUND

Department Revenue Enhancement Description	FY 2008 Rate	FY 2009 Rate	New Revenue Amount
ANIMAL CARE SERVICES FUND			
Animal Care			
Enhanced License-Microchip to be Included in Adoption Fee	$7.00	$15.00	$111,360
Establish Animal Care Surrender Fee	N/A	$10.00	$91,920
Establish Metal/Plastic Tags for Animal Collars	N/A	$5.00	$4,430
Establish Permit Issuance Site Re-Inspection Fee	N/A	$25.00	$1,875
		ANIMAL CARE SERVICES FUND TOTAL	**$209,585**

ALL FUNDS REVENUE ENHANCEMENTS

FUND

Department

Revenue Enhancement Description	FY 2008 Rate	FY 2009 Rate
COMMUNITY & VISITOR FACILITIES FUND		
Convention, Sports & Entertainment Facilities		
Increase Rental Rate for Municipal Auditorium	Class I (For-Profit Organizations/Public Events): Entire Theatre (Min Daily Charge): $4,500 Entire Theatre (Max Daily Charge): $5,700 1st Floor Only (Min Charge): $3,500 1st Floor Only (Max Charge): $4,500 Lower Level (Min Charge): $1,200 Lower Level (Max Charge): $1,800 Exhibit Space (per Sq. Ft): $0.22/Sq. Ft Exhibit Space (Min Charge): $1,200 Exhibit Space (Max Charge): $1,800 Per Hour Rate: $100/Hr	Class I (For-Profit Organizations/Public Events): Entire Theatre (Min Daily Charge): $5,000 Entire Theatre (Max Daily Charge): $6,200 1st Floor Only (Min Charge): $4,000 1st Floor Only (Max Charge): $5,000 Move-In/Out: $1,300 Lower Level (Min Charge): $ 1,500 Lower Level (Max Charge): $2,100 Exhibit Space (per Sq. Ft): $0.26/Sq. Ft Exhibit Space (Min Charge): $1,500 Exhibit Space (Max Charge): $2,100 Per Hour Rate: $300/Hr;
	Class II (Non-Profit Organizations): Entire Theatre (Min Daily Charge): $3,500 Entire Theatre (Max Daily Charge): $4,500 Entire Theatre (Flat Rate Charge): $4,200 1st Floor Only (Min Charge): $3,000 1st Floor Only (Max Charge): $3,800 1st Floor Only (Flat Rate Charge): $3,300 Lower Level (Min Charge): $1,000 Rental of Space for Social Events: $1,200 Exhibit Space (per Sq. Ft): $0.15/Sq. Ft Exhibit Space (Min Charge): $1,000 Exhibit Space (Max Charge): $1,600 Move-In/Out: $700 Per Hour Rate: $100/Hr;	Class II (Non-Profit Organizations): Entire Theatre (Min Daily Charge): $4,000 Entire Theatre (Max Daily Charge): $5,000 Entire Theatre (Flat Rate Charge): $4,700 1st Floor Only (Min Charge): $3,300 1st Floor Only (Max Charge): $4,100 1st Floor Flat Rate Charge: $3,600 Lower Level (Min Charge): $1,300 Rental of Space for Social Events: $1,500 Exhibit Space (per Sq. Ft): $0.18/Sq. Ft Exhibit Space (Min Charge): $1,300 Exhibit Space (Max Charge): $1,900 Move-In/Out: $1,000 Per Hour Rate: $300/Hr;
	Class III (Meetings & Conventions) Entire Theatre (Daily Charge): $2,000 1st Floor Only: $1,500 Move In/Out: $600 Lower Level: $900 Exhibit Space (Per Sq. Ft): $0.15/Sq. Ft Per Hour Rate: $100/Hr	Class III (Meetings & Conventions) Entire Theatre (Daily Charge): $2,500 1st Floor Only: $2,000 Move In/Out: $900 Lower Level: $1,200 Exhibit Space (Per Sq. Ft): $0.18/Sq. Ft Per Hour Rate: $300/Hr
Increase Equipment Rental Rates	Compactor Pull Fee: $400 Orchestra Pit Removal Fee: $750	Compactor Pull Fee: $500 Orchestra Pit Removal Fee: $850

ALL FUNDS REVENUE ENHANCEMENTS

FUND

Department

Revenue Enhancement Description	FY 2008 Rate	FY 2009 Rate
COMMUNITY & VISITOR FACILITIES FUND		
Convention, Sports & Entertainment Facilities		
Increase Rental Rate for Convention Center Meeting Rooms	Large Meeting Rooms River Room #1:Class II (Non-Profit Organizations) Entire Room: $1,000 Each Section: $700 Class III (Convention & Meeting Space): Entire Room: $700 Each Section: $500; Mission Room: Class II (Non-Profit Organizations): Entire Room: $1,000 Each Section: $700 Class III (Convention & Meeting Space): Entire Room: $700 Each Section: $500; Park View Room #214 Class II (Non-Profit Organizations): Entire Room: $1,200 Each Section: $350 Class III (Convention & Meeting Space): Entire Room: $1,000 Each Section: $300; Tower View Room #217 Class II (Non-Profit Organizations): Entire Room: $1,300 Each Section: $375 Class III (Convention & Meeting Space): Entire Room: $1,100 Each Section: $325; River Level Rooms #006 & #007 Class II (Non-Profit Organizations): Entire Room: $1,000˜ Each Section: $300 Class III (Convention & Meeting Space): Entire Room: $800 Each Section: $250; Small Meeting Rooms Room #002/#003 Entire Room: $150 Each Section: $75; Room #008 Entire Room: $500 Each Section: $250; Room #101/102 Entire Room: $400 Each Section: $200; Room #201˜ Entire Room: $200; Room #202 Entire Room: $350 Each Section: $200; Room #203 Entire	Large Meeting Rooms River Room #1: Class II (Non-Profit Organizations):Entire Room: $1,200 Each Section: $680 Class III (Convention & Meeting Space): Entire Room: $1,000 Each Section: $570; Mission Room: Class II (Non-Profit Organizations): Entire Room: $1,500 Each Section: $850 Class III (Convention & Meeting Space): Entire Room: $1,250 Each Section: $710; Park View Room #214 Class II (Non-Profit Organizations): Entire Room: $2,010 Each Section: $570 Class III (Convention & Meeting Space): Entire Room: $1,675 Each Section: $475; Tower View Room #217 Class II (Non-Profit Organizations): Entire Room: $2,310 Each Section: $660 Class III (Convention & Meeting Space): Entire Room: $1,930 Each Section: $550; River Level Rooms #006 & #007 Class II (Non-Profit Organizations): Entire Room: $1,350 Each Section: $385 Class III (Convention & Meeting Space): Entire Room: $1,125 Each Section: $325; Small Meeting Rooms Room #002/#003 Entire Room: $280 Each Section: $140; Room #008 Entire Room: $630 Each Section: $315; Room #101/102 Entire Room: $520 Each Section: $260; Room #201 Entire Room: $400; Room #202˜ Entire Room: $550 Each Section: $275; Room

ALL FUNDS REVENUE ENHANCEMENTS

FUND

Department

Revenue Enhancement Description	FY 2008 Rate	FY 2009 Rate
COMMUNITY & VISITOR FACILITIES FUND		
Convention, Sports & Entertainment Facilities		
	Room: $350 Each Section: $200; Room #204 Entire Room: $600 Each Section: $300; Room #205 Entire Room: $250; Room #206 Entire Room: $200 Each Section: $100; Room #207 Entire Room: $200 Each Section: $100; Room #208 Entire Room: $100; Room #209 Entire Room: $100; Room #210 Entire Room: $300 Each Section: $150; Room #211 Entire Room: $100; Room #212/213˜ Entire Room: $300 Each Section: $150; Room #215 Entire Room: $200; Room #216 Entire Room: $300˜Ea ch Section: $150; Room #218 Entire Room: $200	#203˜ Entire Room: $490 Each Section: $250; Room #204 Entire Room: $680 Each Section: $340; Room #205 Entire Room: $580; Room #206 Entire Room: $680 Each Section: $340; Room #207 Entire Room: $635 Each Section: $320; Room #208 Entire Room: $215; Room #209 Entire Room: $275; Room #210 Entire Room: $450 Each Section: $225; Room #211 Entire Room: $275; Room #212/213 Entire Room: $445 Each Section: $225; Room #215 Entire Room: $250; Room #216 Entire Room: $415 Each Section: $210; Room #218 Entire Room: $225
Increase Rental Rate for Lila Cockrell Theatre	Class I (For-Profit Organizations/Public Events): Move In/Out: $1,000 Per Hour Rate: $100/Hr	Class I (For-Profit Organizations/Public Events):Move In/Out: $1,300 Per Hour Rate: $300/Hr
	Class II (Non-Profit Organizations): Move In/Out: $700 Per Hour Rate: $100/Hr	Class II (Non-Profit Organizations): Move In/Out: $1,000 Per Hour Rate: $300/Hr
	Class III (Meetings & Conventions): Move-In/Out $600 Per Hour Rate: $100/Hr	Class III (Meetings & Conventions): Move In/Out: $900 Per Hour Rate: $300/Hr

ALL FUNDS REVENUE ENHANCEMENTS

FUND

Department

Revenue Enhancement Description	FY 2008 Rate	FY 2009 Rate
COMMUNITY & VISITOR FACILITIES FUND		
Convention, Sports & Entertainment Facilities		
Increase Rental Rate for Convention Center Ballroom "C"	Class I (For-Profit Organizations/Public Events): Flat Charge: $5,200 (Move In/Out: $2,600) Min Daily Charge: $4,500 Max Daily Charge: $5,700 (Move In/Out: $2,250) Per Section Rate: $2,500 (Move In/Out:$1,250), $0.22/Net Sq Ft. of Space	Class I (For-Profit Organizations/Public Events): Flat Charge: $6,500 (Move In/Out: $3,250) Min Daily Charge: $5,625 Max Daily Charge: $7,125 (Move In/Out: $2,813) Per Section Rate: $3,125 (Move In/Out:$1,250), $0.26/Net Sq Ft. of Space
	Class II (Non-Profit Organizations): Flat Charge: $4,200 (Move In/Out: $2,100) Min Daily Charge: $3,500 Max Daily Charge: $4,500 (Move In/Out: $1,750) Per Section Rate: $2,000 (Move In/Out: $1,000), $0.15/Net Sq Ft. of Space	Class II (Non-Profit Organizations): Flat Charge: $5,250 (Move In/Out: $2,625) Min Daily Charge: $4,375 Max Daily Charge: $5,625 (Move In/Out: $2,188) Per Section Rate: $2,500 (Move In/Out: $1,250), $0.18/Net Sq Ft. of Space
	Class III (Meetings & Conventions) Flat Charge: $3,200 (Move In/Out: $1,600) Per Section Rate: $1,200 (Move In/Out: $600)	Class III (Meetings & Conventions) Flat Charge: $4,000 (Move In/Out: $2,000) Per Section Rate: $1,500 (Move In/Out: $750)
Increase Rental Rate for Convention Center Ballroom "B"	Class I (For-Profit Organizations/Public Events): Flat Charge: $2,200 (Move In/Out: $1,100) Min Daily Charge: $2,000 Max Daily Charge: $2,500 (Move In/Out: $1,000), $0.22/Net Sq Ft. of Space	Class I (For-Profit Organizations/Public Events): Flat Charge: $2,750 (Move In/Out: $1,375) Min Daily Charge: $2,500 Max Daily Charge: $3,125 (Move In/Out: $1,250), $0.26/Net Sq Ft. of Space
	Class II (Non-Profit Organizations): Flat Charge: $1,600 (Move In/Out:$800) Min Daily Charge: $1,600 Max Daily Charge: $3,000, $0.15/Net Sq Ft. of Space	Class II (Non-Profit Organizations): Flat Charge: $2,000 (Move In/Out:$1,000) Min Daily Charge: $2,000 Max Daily Charge: $3,750, $0.18/Net Sq Ft. of Space
	Class III (Meetings & Conventions) Flat Charge: $1,200 (Move In/Out: $600)	Class III (Meetings & Conventions) Flat Charge: $1,500 (Move In/Out: $750)

ALL FUNDS REVENUE ENHANCEMENTS

FUND

Department

Revenue Enhancement Description	FY 2008 Rate	FY 2009 Rate
COMMUNITY & VISITOR FACILITIES FUND		
Convention, Sports & Entertainment Facilities		
Increase Rental Rate for Convention Center Ballroom "A"	Class I (For-Profit Organizations/Public Events): Flat Charge: $3,200 (Move In/Out: $1,600) Min Daily Charge: $3,000 Max Daily Charge: $4,500 (Move In/Out: $1,500), $0.22/Net Sq Ft. of Space	Class I (For-Profit Organizations/Public Events): Flat Charge: $4,000 (Move In/Out: $2,000) Min Daily Charge: $3,750 Max Daily Charge: $5,625 (Move In/Out: $1,875), $0.26/Net Sq Ft. of Space
	Class II (Non-Profit Organizations): Flat Charge: $2,200 (Move In/Out: $1,100) Min Daily Charge: $2,000 Max Daily Charge: $3,300 (Move In/Out: $1,000), $0.15/Net Sq Ft. of Space	Class II (Non-Profit Organizations): Flat Charge: $2,750 (Move In/Out: $1,375) Min Daily Charge: $2,500 Max Daily Charge: $4,125 (Move In/Out: $1,250), $0.18/Net Sq Ft. of Space
	Class III (Meetings & Conventions) Flat Charge: $1,400 (Move In/Out: $700)	Class III (Meetings & Conventions) Flat Charge: $1,750 (Move In/Out: $875)
Increase After-Midnight Move-In/Move-Out	$100/Hr.	$300/Hr.
Increase Rental Rates for Use of Exhibit Hall Space for General Session	Flat Rate Charge: $5,500 Move-In/Move-Out: $2,750	Flat Rate Charge: $6,600 Move-In/Move-Out: $3,300

ALL FUNDS REVENUE ENHANCEMENTS

FUND

Department

Revenue Enhancement Description	FY 2008 Rate	FY 2009 Rate
COMMUNITY & VISITOR FACILITIES FUND		
Convention, Sports & Entertainment Facilities		
Increase Rental Rates for Convention Center Bridge Hall/Gallery	Class I (For-Profit Organizations/Public Events): $0.22/Net Sq Ft. of Space Min Daily Charge: $1,400 Max Daily Charge: $2,100 Move-In/Move-Out: $700	Class I (For-Profit Organizations/Public Events): $0.26/Net Sq Ft. of Space Min Daily Charge: $1,680 Max Daily Charge: $2,520 Move-In/Move-Out: $840
	Class II (Non-Profit Organizations): $0.15/Net Sq. Ft of Space Min Daily Charge: $1,000 Max Daily Charge: $1,600 Flat Charge for Non-Exhibit Events: $1,000 Move-In/Move-Out: $500	Class II (Non-Profit Organizations): $0.18/Net Sq. Ft of Space Min Daily Charge: $1,200 Max Daily Charge: $1,920 Flat Charge for Non-Exhibit Events: $1,200 Move-In/Move-Out: $600
	Class III (Meetings & Conventions) $0.15/Net Sq. Ft of Space Min Daily Charge: $800 Max Daily Charge: $1,400 Move-In/Move-Out: $400	Class III (Meetings & Conventions) $0.18/Net Sq. Ft of Space Min Daily Charge: $960 Max Daily Charge: $1,680 Move-In/Move-Out: $480
Increase Rental Rates for Convention Center Exhibit Hall "C"	Class I (For-Profit Organizations/Public Events): $0.22/Net Sq Ft. of Space Min Daily Charge: $10,000 Max Daily Charge: $15,000 Move-In/Move-Out:$5,000	Class I (For-Profit Organizations/Public Events): $0.26/Net Sq Ft. of Space Min Daily Charge: $12,000 Max Daily Charge: $18,000 Move-In/Move-Out: $6,000
	Class II (Non-Profit Organizations): $0.15/Net Sq. Ft of Space Min Daily Charge: $8,000 Max Daily Charge: $12,000 Flat Charge for Non-Exhibit Events: $8,000 Move-In/Move-Out: $4,000	Class II (Non-Profit Organizations): $0.18/Net Sq. Ft of Space Min Daily Charge: $9,600 Max Daily Charge: $14,400 Flat Charge for Non-Exhibit Events: $9,600 Move-In/Move-Out: $4,800
	Class III (Meetings & Conventions) $0.15/Net Sq. Ft of Space Min Daily Charge: $6,000 Max Daily Charge: $12,000 Move-In/Move-Out: $3,000	Class III (Meetings & Conventions) $0.18/Net Sq. Ft of Space Min Daily Charge: $7,200 Max Daily Charge: $14,400 Move-In/Move-Out: $3,600

ALL FUNDS REVENUE ENHANCEMENTS

FUND

Department

Revenue Enhancement Description	FY 2008 Rate	FY 2009 Rate
COMMUNITY & VISITOR FACILITIES FUND		
Convention, Sports & Entertainment Facilities		
Increase Rental Rates for Convention Center Exhibit Hall "B"	Class I (For-Profit Organizations/Public Events): $0.22/Net Sq Ft. of Space Min Daily Charge: $6,000˜Ma x Daily Charge: $9,000 Move-In/Move-Out: $3,000	Class I (For-Profit Organizations/Public Events): $0.26/Net Sq Ft. of Space Min Daily Charge: $7,200 Max Daily Charge: $10,800 Move-In/Move-Out:$3,600
	Class II (Non-Profit Organizations): $0.15/Net Sq. Ft of Space Min Daily Charge: $4,750 Max Daily Charge: $7,000 Flat Charge for Non-Exhibit Events: $4,750 Move-In/Move-Out: $2,375	Class II (Non-Profit Organizations): $0.18/Net Sq. Ft of Space Min Daily Charge: $5,700 Max Daily Charge: $8,400 Flat Charge for Non-Exhibit Events: $5,700 Move-In/Move-Out: $2,850
	Class III (Meetings & Conventions) $0.15/Net Sq. Ft of Space Min Daily Charge: $3,500 Max Daily Charge: $6,500 Move-In/Move-Out: $1,750	Class III (Meetings & Conventions) $0.18/Net Sq. Ft of Space Min Daily Charge: $4,200 Max Daily Charge: $7,800 Move-In/Move-Out: $2,100
Increase Rental Rates for Convention Center Exhibit Halls "A" & "D"	Class I (For-Profit Organizations/Public Events): $0.22/Net Sq Ft. of Space Min Daily Charge: $7,500 Max Daily Charge: $12,000 Move-In/Move-Out:$3,750	Class I (For-Profit Organizations/Public Events): $0.26/Net Sq Ft. of Space Min Daily Charge: $9,000 Max Daily Charge: $14,400 Move-In/Move-Out:$4,500
	Class II (Non-Profit Organizations): $0.15/Net Sq. Ft of Space Min Daily Charge: $6,000 Max Daily Charge: $10,000 Flat Charge for Non-Exhibit Events: $6,000 Move-In/Move-Out: $3,000	Class II (Non-Profit Organizations): $0.18/Net Sq. Ft of Space Min Daily Charge: $7,200 Max Daily Charge: $12,000 Flat Charge for Non-Exhibit Events: $7,200 Move-In/Move-Out: $3,600
	Class III (Meetings & Conventions) $0.15/Net Sq. Ft of Space Min Daily Charge: $4,500 Max Daily Charge: $9,000 Move-In/Move-Out: $2,250	Class III (Meetings & Conventions) $0.18/Net Sq. Ft of Space Min Daily Charge: $5,400 Max Daily Charge: $10,800 Move-In/Move-Out: $2,700

ALL FUNDS REVENUE ENHANCEMENTS

FUND

Department / Revenue Enhancement Description	FY 2008 Rate	FY 2009 Rate	New Revenue Amount
COMMUNITY & VISITOR FACILITIES FUND			
International Affairs			
Establish Official COSA Merchandise Sales Fee	N/A	$60/tie or scarf	$5,000
		COMMUNITY & VISITOR FACILITIES FUND TOTAL	**$5,000**

ALL FUNDS REVENUE ENHANCEMENTS

FUND

Department Revenue Enhancement Description	FY 2008 Rate	FY 2009 Rate	New Revenue Amount
PLANNING AND DEVELOPMENT SERVICES FUND			
Fire Prevention			
Establish New Special Events Inspection Fee	N/A	$425.00 for events of 5,000 sq. ft. or more	$154,275
Increase After Hours Inspections	$60.00 per hour	$70.00 per hour	$59,000
Establish New Night Club Inspection Fee	N/A	$175.00 for occupant loads under 300	$35,000
Establish New Night Club Inspection Fee	N/A	$275.00 for occupant loads of 300 or more	$13,750
Increase Technology Assessment Fee	3% select fees	3% all fees processed through Hansen	$11,000
Establish New Special Events Inspection Fee	N/A	$275.00 for events less than 5,000 sq. ft.	$5,088
Revise Sprinkler Modification Fees	$12.50/head (first 9 heads); $125.00 (10-25 heads); $150 (26 - 200 heads); $200.00 (1st 200 +); $0.75 (additional head); $2,000.00 (Max); $20.00 (Each Add. Floor)	$12.50/head (first 9 heads); $150.00 (10-20 heads); $200.00 (21-200 heads); $200.00 (1st 200 +); $0.75 (additional head); $2,000.00 (Max per floor); $50.00 (Each Add.Floor)	$1,000
Revise Fire Alarm Remodel Permit Fees	$12.50/head (1st 9 device modifications); $125.00 (10 - 25 dev. Mod); $150.00 (26 - 200 dev. Mod); $200.00 (1st 200 dev.mod); $0.75 per device (Additional Devices); $2,000.00 (Max); $20.00 (Each Add. Floor)	$12.50/head (1st 9 device modifications); $150.00 (10-20 device mods); $200.00 (21-200 device mods); $200.00 (1st 200 +); $0.75 (additional device mod); 2,000.00 (Max per floor); $50.00 (Each Add. Floor)	$600

ALL FUNDS REVENUE ENHANCEMENTS

FUND

Department / Revenue Enhancement Description	FY 2008 Rate	FY 2009 Rate	New Revenue Amount
PLANNING AND DEVELOPMENT SERVICES FUND			
Planning & Development Services			
Increase Plumbing Inspection Fee	$50.00 base fee; $5.95 - water heater (gas/electric) / water heater/vent; $14.85 - water softener unit; $4.60 - plumbing fixtures, roof drains, reverse osmosis; $10.00 - 0-500 gal grease traps, oil separators, sand traps, lint traps, neutralization tanks or a tank receiving discharge of liquid waste from fixtures, drains, appurtenances and appliances; $15.00 - 501+ grease traps, oil separators, sand traps, lint traps, neutralization tanks or a tank receiving discharge of liquid waste from fixtures, drains, appurtenances and appliances; $4.60 - 0 to 100 ft; $4.60 - 101 to 250 ft; $4.60 - 251 to 500 ft; $4.60 - 501 to 1000 ft; $4.60 - 1001 to 2000 ft; $4.60 - 2001 to 3000 ft; $4.60 - Over 3001 ft	$50.00 base fee; $8.00 - water heater (gas/electric) / water heater/vent; $17 - water softener unit; $7.00 - plumbing fixtures, roof drains, reverse osmosis; $12.00 - 0-500 gal grease traps, oil separators, sand traps, lint traps, neutralization tanks or a tank receiving discharge of liquid waste from fixtures, drains, appurtenances and appliances; $17.00 -501+ grease traps, oil separators, sand traps, lint traps, neutralization tanks or a tank receiving discharge of liquid waste from fixtures, drains, appurtenances and appliances; Underground Waterlin - $10.00 - 0 to 100 ft ; $15.00 - 101 to 250 ft; $25.00 - 251 to 500 ft; $45.00 - 501 to 1000 ft; $75.00 - 1001 to 2000 ft; $100.00 - 2001 to 3000 ft; $125.00 - Over 3001 ft - plus additional $25.00 for each 200 ft or part thereof over 3001 ft.	$314,819
Establish Document Management Fee	N/A	Cost, plus 10% handling charge	$130,464
Restructure Electrical Fees - Service Rating	0 – 60 amps $1.60; 61 – 200 amps $3.25; 201 – 400 amps $4.85; 401 – 600 amps $6.50; >600 amps $8.65	0-200 amps - $3.25; 201-600 amps - $6.50; 601-1000 amps - $8.65; 1001-2500 amps - $10.80; Over 2,500 amps - $12.50	$40,111
Increase Sewer Inspection Fee	$50 base fee; $4.60 - 0 to 60 feet; $15.00 - 61-150 feet; $28.00 - 151 to 300 feet; $43.00 - 301 to 500 feet; $58.00 - 501 to 750 feet; $75.00 - 751 to 1000 feet; $100.00 - Over 1000 feet	$50 base fee; $10.00 - 0 to 60 feet; $20.00 - 61-150 feet; $35.00 - 151 to 300 feet; $50.00 - 301 to 500 feet; $70.00 - 501 to 750 feet; $110.00 - 751 to 1000 feet; $125.00 - Over 1000 feet (plus $20 for each additional 150 ft or part thereof over 1000 ft)	$21,000
Increase Recordation Handling Fee	$30.00	$50.00	$10,262

ALL FUNDS REVENUE ENHANCEMENTS

FUND

Department / Revenue Enhancement Description	FY 2008 Rate	FY 2009 Rate	New Revenue Amount
PLANNING AND DEVELOPMENT SERVICES FUND			
Planning & Development Services			
Enhance Commercial Fence & Re-roof Permit fee	50	Based upon Building Valuation	$10,000
Increase ETJ Certificates of Determination Fee	$150.00	$200.00	$10,000
Increase Gas Inspection Fee	$50.00 base fee; $8.00 - 1- 5 gas opening; $2.85 - 1-5 openings (each additional); $5.95 -Gas test, extension with 1 opening, replace gas line, split meter, move meter, butane conversion	$50.00 base fee; $10.00 - 1- 5 gas opening; $3.00 - 1-5 openings (each additional); $8.00 - Gas test, extension with 1 opening, replace gas line, split meter, move meter, butane conversion	$8,566
Restructure Electrical Fees - Gear Items	Switchboards: 1-4 handles - $8.65, >4 handles - $1.60 each; Panelboards/Loadcenters - 1 - 24 circuits - $1.60, >24 circuits - $3.25; Transformers - up to 7.5 kva - $1.60, 7.5 -25 kva - $2.70, 25 -49 kva - $4.30, over 49 kva - $9.70, safe sw/cir brker - $1.10	Switchboards - 1-4 handles - $10.25, >4 handles - $1.60 each; Panelboards/Loadcenters - $4.85; Transformers- 1-50 kva - $4.30, over 50 fva - $9.70; Safe sw or cir brker 30 amps & up - $1.10	$8,409
Restructure Electrical Fees - Miscellaneous Items	$1.60	$1.60	$5,288
Establish Registration Fee for Water Treatment Contractors	N/A	$85.00	$1,700
Increase Emergency Add-On Fee	$500.00	$550.00	$1,650
Increase Medical Gas Inspection Fee	$50.00 base fee; $10.50 - Medical gas 1 - 5 openings; $2.50 - Medical gas additional openings (over 5)	$50.00 base fee; $13.00 - Medical gas 1 - 5 openings; $3.00 - Medical gas additional openings (over 5)	$1,498
Establish Tree Warranty Fee	N/A	$270.00 base fee plus $75 for each tree	$1,380
Establish Residential Plan Retrieval Fee	N/A	$100.00	$1,200
Establish Permit Extension Fee	N/A	50% of permit (plus cost of permit)	$1,200

ALL FUNDS REVENUE ENHANCEMENTS

FUND

Department / Revenue Enhancement Description	FY 2008 Rate	FY 2009 Rate	New Revenue Amount
PLANNING AND DEVELOPMENT SERVICES FUND			
Planning & Development Services			
Establish Rental of Facility Fees	N/A	$125/hour (Daily Minimum Fee of $250; Maximum Fee of $1000); Security Personnel - $15/hour/staff (with 1 hour minimum); DSD Staff - $30/hour/staff (with 1 hour minimum); Custodian Service - $15/hour (with 2 hour minimum)	$500
Establish Legal Description Assignment Fee	N/A	$5.00/Lot	$500
Establish Open Permit Review Fee	N/A	$3.00/Permit	$300
Increase Board of Adjustment Admin Refund	$75.00	$100.00	$175
Increase Zoning Admin Refund	$75.00	$100.00	$150
Increase Platting Refund	$75.00	$100.00	$150
Restructure Electrical Fees - Motors	Fractional h.p. $1.10; 1 – 7 ½ h.p. $2.15	1-7.5 hp $2.15; 7.5-25 hp $3.25; 25-50 hp $8.10; Over 50 hp $10.80	$0
Restructure Electrical Fees - UPS/Generator/ Distributors Generation/ Storage Batteries	Motors: 1-7 h.p. $1.10; 1 – 7 ½ h.p. $2.15	1-5 kw - $1.60; 5-50 kw - $3.25; 51-300 kw - $4.85; over 301-kw -$6.50	$0
Restructure Electrical Fees - Temporary Wiring	Outlets: 1-10 $0.26; >$0.16	Power and lights (per every 10 outlets) - $3.25; Festival Booths - $5.00; Carnival Rides - $5.00	$0
Restructure Electrical Fees - Special Occupancies	Any class 1, 2, 3, 4 of Art. 500 NEC - $1.00; X-Ray Machine - $3.25; Paint Spray Booth - $2.15	$1.00	$0
Restructure Electrical Fees - Service Rating	$2.15	$2.15	$0
Restructure Electrical Fees	$50.00	$50.00	$0
Restructure Electrical Fees - Commercial/Industrial Repair	$3.25	$9.75	$0
Restructure Electrical Fees - Dedicated Equipment/Appliances	Electric Range - $2.70; Appliance outlet (no range or water heater) - $1.10; Storage battery rooms over 50v - $1.60; Motor Generator - $1.60	$1.50	($4,000)

ALL FUNDS REVENUE ENHANCEMENTS

FUND

Department Revenue Enhancement Description	FY 2008 Rate	FY 2009 Rate	New Revenue Amount
PLANNING AND DEVELOPMENT SERVICES FUND			
Planning & Development Services			
Restructure Electrical Fees - General Purpose Outlets	1-10 $0.26; >$0.16	$0.16	($21,500)
Restructure Electrical Fees - Light Fixtures	HID fixtures/Ceiling Fans - $1.60; Flur. Fix & Ballast retrofits - $0.26; Sign circuit - $1.10	HID fixtures/Ceiling Fans - $1.60; Flur. Fix & Ballast retrofits - $0.16; Sign circuit - $1.10	($24,750)
	PLANNING AND DEVELOPMENT SERVICES FUND TOTAL		**$798,785**

ALL FUNDS REVENUE ENHANCEMENTS

FUND

Department Revenue Enhancement Description	FY 2008 Rate	FY 2009 Rate	New Revenue Amount
SOLID WASTE FUND			
Solid Waste Management Department			
Increase Solid Waste Fee	$17.99 per month	$18.74 per month	$3,053,466
		SOLID WASTE FUND TOTAL	**$3,053,466**

ALL FUNDS REVENUE ENHANCEMENTS

FUND

Department / Revenue Enhancement Description	FY 2008 Rate	FY 2009 Rate	New Revenue Amount
PURCHASING & CONTRACT SERVICES FUND			
Purchasing & Contract Services			
Increase Administrative Fees of Contract Preparation for Outside Agencies	50.00 per hour	100.00 per hour	$11,961
		PURCHASING & CONTRACT SERVICES FUND TOTAL	**$11,961**

FY 2009 REVENUE DETAIL REPORT

ALL FUNDS REVENUE ENHANCEMENTS

FUND / *Department* / Revenue Enhancement Description	FY 2008 Rate	FY 2009 Rate	New Revenue Amount
SECURITY TRUST FUND			
Fire Prevention			
Increase Fire Watch Fee	$57.50 per hour	$67.50 per hour	$25,000
		SECURITY TRUST FUND TOTAL	**$25,000**

ALL FUNDS REVENUE ENHANCEMENTS

FUND

Department Revenue Enhancement Description	FY 2008 Rate	FY 2009 Rate	New Revenue Amount
STREETS RIGHT OF WAY FUND			
Public Works			
Increase Inspection Fee	$200.00	$240.00	$134,918
Increase Permit Application Fee	$30.00	$50.00	$103,872
Increase Non-Compliance ROW Penalties	$500.00 ($40/70 Penalty & Overtime Fee)	$600.00 ($50/85 Penalty & Overtime Fee)	$7,000
Increase Registration Fee	$35.00	$45.00	$100
		STREETS RIGHT OF WAY FUND TOTAL	**$245,890**

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Improvements

GENERAL FUND IMPROVEMENTS

POLICY CATEGORY Program Change Title and Description	First Year Total Amount	Non-recurring One-time Amount	New Civilian Positions	New Uniform Positions
BUDGETED RESERVES & UTILITY ASSISTANCE				
BUDGETED FINANCIAL RESERVES				
Reserve Additional Funds for Improved Financial Stability	15,528,628	15,528,628		
Budget to achieve reserves at 9% of the General Fund expenditures in FY 2009. The Two-Year Balanced Budget strategy includes funding Budgeted Reserves at 10% in FY 2010.				
BUDGETED FINANCIAL RESERVES TOTAL	**15,528,628**	**15,528,628**		
UTILITY REBATE TRANSFER & CUSTOMER ASSISTANCE				
CPS Utility Rebate Transfer to Solid Waste Customers from One-Time CPS Revenues	10,000,000	10,000,000		
Uses one-time CPS Energy revenue to provide a utility rebate to Solid Waste customers in FY 2009. Using this rebate will help lower customer's monthly Solid Waste bill from a projected $19.59 to $18.74. The $10 million rebate transfer equates to over a $29.00 annual utility credit-value to 340,000 residential customers.				
Increase Funds to City Utility Assistance Programs	1,000,000	1,000,000		
Provides added funds for Residential Energy Assistance Program (REAP) using CPS one-time revenues. REAP targets families with young children, seniors, and disabled persons. Assistance credits are used to avoid disruption of gas/electrical service and to aid in the reconnection of services for eligible households. With the $1 million enhancement, total REAP funds are projected to be $1.4 million, serving over 8,000 households.				
UTILITY REBATE TRANSFER & CUSTOMER ASSISTANCE TOTAL	**11,000,000**	**11,000,000**		
BUDGETED RESERVES & UTILITY ASSISTANCE TOTAL	***26,528,628***	***26,528,628***		

GENERAL FUND IMPROVEMENTS

POLICY CATEGORY Program Change Title and Description	First Year Total Amount	Non-recurring One-time Amount	New Civilian Positions	New Uniform Positions
IMPROVEMENTS				
STREETS & INFRASTRUCTURE				
Increase Contractual Street Maintenance (Maintain and Enhance Maintenance Levels)	14,000,000	14,000,000	0	0
Provides $14 million in one-time funding for contractual street maintenance. Of the $14 million, $9 million will be used to maintain FY 2008 funding levels. The budget enhances the maintenance program by adding an additional $5 million for a total of $35.7 million in contractual street maintenance in FY 2009. This additional funding will accelerate projects in the Rolling 5-Year Infrastructure Management Program (IMP) beyond those scheduled for FY 2009 which equates to an additional 104.1 lane miles of street maintenance. Spending of funds will be programmed throughout the fiscal year to ensure one-time resources are available.				
Maintain FY 2008 Funding and Expand Funding for FY 2009 Contractual Neighborhood Access Mobility Program (NAMP)	2,000,000	2,000,000	0	0
Maintains the FY 2008 funding level and adds additional funding for the contractual program. Each Council District's NAMP allocation will be $400,000 for FY 2009.				
Increase Pavement Marking Program	1,500,000	1,500,000	0	0
Adds funding in the amount of $1.5 million for the Pavement Marking Program. This funding will provide the first year funding of a three-year plan to address 500 center lane miles between FY 2009 and FY 2011.				
Increase Funding for Americans with Disabilities Act (ADA) Improvement Programs	540,627	78,000	0	0
Redirects funding from Streets Reclamation Crew to fund materials and related equipment. Eight vacant positions from the Street Reclamation Crew will be realigned to form (2) new four-person crews to address ADA needs within the City's Street Maintenance Program. It is estimated that these crews will install 202 ADA ramps in FY 2009. This redirection will not decrease the level of street maintenance programming.				
Add Funding for 2 New Traffic Signals Recently Determined to be Warranted	300,000	300,000	0	0
Provides funding to install two recently warranted additional traffic signals. These two new traffic signals will be added to the existing budget of $1,010,000 programmed for the traffic signal program in the Rolling Five-Year Infrastructure Management Program (IMP) in FY 2009.				
Enhance Sidewalk and Riverwalk Cleaning	625,000	625,000	0	0
Provides funds for contractual services to enhance current funding levels budgeted for sidewalk and Riverwalk cleaning. Resources in this enhancement would also allow for the purchase of equipment used to better maintain sidewalks and other downtown infrastructure.				

GENERAL FUND IMPROVEMENTS

POLICY CATEGORY Program Change Title and Description	First Year Total Amount	Non-recurring One-time Amount	New Civilian Positions	New Uniform Positions
IMPROVEMENTS				
STREETS & INFRASTRUCTURE				
Add Funding for Falconer in Central Business District	75,000	75,000	0	0
Adds funding for the relocation of the Grackle bird population in the central business district. Funding will provide for consulting and relocation services from a licensed professional.				
Adds Funds for 1 Special Projects Manager, 1 Grants Management Officer for Sustainability Projects, a Revolving Energy Fund, and Consulting and Other Services Funds for Sustainability Efforts	350,000	255,894	2	0
Provides funding within the Office of Environmental Policy to add 1 Special Projects Manager and 1 Grants Management Officer position to provide assistance and facilitation to City departments with the goal of expanding existing and developing new sustainability programs. These positions will assist with the preparation of proposals and sustainable business development activities and lead and direct cross-functional teams to deliver projects for the City. In addition, provides funds for a revolving energy fund for investments in sustainability projects that will pay for themselves with utility saving. Funds also included for consulting and other services for sustainability efforts.				
STREETS & INFRASTRUCTURE TOTAL	**19,390,627**	**18,833,894**	**2**	**0**
POLICE PROTECTION / PUBLIC SAFETY				
Create a "Power Shift" - Add 63 New Uniform Positions, 3 Civilian Positions, and Redirect 6 Existing Sergeants	3,157,995	1,541,589	3	63
Adds funding to create 63 (57 Police Officers and 6 Sergeants) new uniform positions in the San Antonio Police Department (SAPD) and redirects 6 existing Sergeants to create a "Power Shift." A Power Shift is an overlapping shift between the afternoon and late night SAPD shifts. With the Power Shift in place, more Police Officers will be available to answer service calls during the busier times of the day. As part of this improvement which includes 30 police vehicles to support the initiative, 3 civilian Police Services Supervisors will be added to complete the civilianization of Youth Crimes and redirect 3 of the Sergeants for the Power Shift. The other 3 Sergeants will be redirected from other units within the department.				
Add Police Storefront in City Council District 4	30,000	0	0	0
Adds funding for a new Police storefront in City Council District 4 to increase Police presence on the City's southside.				

GENERAL FUND IMPROVEMENTS

POLICY CATEGORY Program Change Title and Description	First Year Total Amount	Non-recurring One-time Amount	New Civilian Positions	New Uniform Positions
IMPROVEMENTS				
POLICE PROTECTION / PUBLIC SAFETY				
Enhance Training Academy Capacity for Cadet Classes	1,466,566	531,202	3	15
Adds funding to increase capacity for additional Police Academy Cadet Classes to include the addition of 15 new uniform positions. Due to the high number of projected SAPD retirements in the coming years and new uniform positions being added to the department, the need for additional Cadet Classes has been identified. To address the increased training needs, this improvement of 15 new uniform and 3 new civilian positions will add 5 Police Officers and 2 Administrative Associates to the Training Academy, 8 Detective Investigator positions for Applicant Processing, 2 Police Officers for Recruiting, and 1 Psychologist for the Psychological Services staff. Additionally, 1 Sergeant position will be redirected from the Uniform Crime Reports (UCR) Unit to Applicant Processing.				
Enhance Domestic Violence Services - Adds 6 Additional Two-Person Teams (Add 6 New Uniform and 6 Civilian Positions)	526,514	126,969	6	6
Adds funding to create 6 new Crisis Response Teams (1 for each SAPD substation) to provide follow-up on domestic violence cases. Currently, each substation has one or two CRT teams. The added positions include 6 Police Officers and 6 Community Services Specialists.				
Enhance Community Policing Programs - Add 10 New Police Officer Positions through 2008 Universal Hiring Grant	368,492	140,920	0	10
Provides the grant match for 10 new SAFFE (San Antonio Fear Free Environment) Police Officers. The 2008 Universal Hiring Grant provides federal dollars in the amount of $75,000 per Officer over a three-year period. The grant award will be determined in the Fall. If the City doesn't receive the grant, this funding will be used to fund new Police Officers in an amount that could be funded within this enhancement. This improvement will increase the total number of SAFFE Officers from 104 to 114.				
Enhance Driving Under the Influence (DUI) Shift - Add 6 New Police Officers	291,090	119,131	0	6
Provides funds to add 6 new Police Officers to enhance the department's DUI prevention operations. There are currently 18 Police Officers assigned to the DUI shift.				
Quality Assurance Unit and Implement the Police Executive Research Forum (PERF) Report - Add 4 New Civilian Positions	350,156	58,320	4	0
Adds 3 Sr. Management Analyst and 1 Administrative Assistant positions to create a Quality Assurance Unit. The primary function of this unit will be to provide staff professional enhancement, to assist in the department's national accreditation, and to continue to implement the PERF recommendations.				

GENERAL FUND IMPROVEMENTS

POLICY CATEGORY Program Change Title and Description	First Year Total Amount	Non-recurring One-time Amount	New Civilian Positions	New Uniform Positions
IMPROVEMENTS				
POLICE PROTECTION / PUBLIC SAFETY				
Enhance Uniform Crime Reports (UCR) Unit - Redirect 9 Civilian Positions to Unit from Lesser Priority Areas	350,615	37,305	0	0
Redirects 9 civilian positions from lesser priority areas and areas recently privatized to establish a unit to monitor and improve the department's UCR reporting, timeliness, and accuracy. The positions include 1 Management Analyst, 1 Administrative Assistant II, and 7 Crime Analyst positions. In this enhancement, 4 uniform positions will be redirected to other police duties of Applicant Processing and the Power Shift improvement.				
Adds 2 New Civilian Positions to Contract Compliance Division from 2 Eliminated Positions from Lesser Priority Areas of the Department	79,382	8,290	0	0
Redirects funds to create 1 Management Analyst and 1 Administrative Associate to enhance monitoring and reporting with requirements associated with the various contracts managed by SAPD to include the City's towing contracts.				
Finish-Out Westside Police Storefront	30,000	30,000	0	0
Adds one-time funding for the finish-out associated with a new Police storefront in City Council District 5 to increase Police presence on the City's westside. Working in cooperation with the Westside Development Corporation, the finish-out will include office remodeling, painting, carpet replacement, and installation of data and phone lines.				
Expand No Hand-Held Phone Use in School Zones Pilot Program	13,440	13,440	0	0
Adds one-time funding to install "No Hand-Held Phone Use" signs in an additional 32 elementary school zones. This pilot program is being initiated for the 2008-2009 school year.				
Continue Public Inebriate Program	166,000	166,000	0	0
Provides funding to continue the support of the comprehensive public inebriate improvement initiated as part of the FY 2008 Adopted Budget.				
POLICE PROTECTION / PUBLIC SAFETY TOTAL	**6,830,250**	**2,773,166**	**16**	**100**

GENERAL FUND IMPROVEMENTS

POLICY CATEGORY Program Change Title and Description	First Year Total Amount	Non-recurring One-time Amount	New Civilian Positions	New Uniform Positions
IMPROVEMENTS				
FIRE PROTECTION & EMERGENCY MEDICAL SERVICES				
Firefighter Emergency Response Notification System	1,000,000	1,000,000	0	0
Adds funding to incorporate automated Station Alerting capabilities within the new Computer Aided Dispatch system. This component eliminates call-stacking, dispatches Fire and EMS Units more effectively, decreases overall response times, and allows dispatchers to better monitor and manage radio traffic and incidents. Station Alerting also reduces stress on emergency responders when alerted to a call by only alerting those units needed and provides redundant alerting methods.				
Fire Cadet Class - Add 30 Uniform Positions	93,350	48,790	0	30
Adds funding for 1 additional Fire Department cadet class. This improvement adds 30 Firefighter positions to begin training in FY 2009 to staff the firefighter companies assigned to the new Fire Station #51 (Servicing IH-10/De Zavala area) which is scheduled for completion in FY 2010.				
Airport Fire Enhancement - Add 3 Uniform Positions for Aircraft Rescue Fire Fighting (ARFF) & 1 Civilian Safety Training Officer within the Airport Fund	0	0	1	3
Adds 3 new Firefighters to increase ARFF staffing at the San Antonio International Airport. Fully funded by the Aviation Department, this improvement will address the 2-in-2-out policy. This improvement will also add 1 civilian Safety Training Officer to increase consistency and frequency of ARFF training at the San Antonio International Airport and the fire stations that support Stinson Airport.				
Create Basic Life Support (BLS) Transport Units	1,336,167	192,000	0	0
Adds funding for Basic Life Support Transport Units to be staffed on an overtime basis with 2 Fire Emergency Medical Technicians (EMT's) during peak periods. Based upon the department's flexible deployment model to provide BLS transportation, this improvement will provide an additional 13,140 hours of service during peak times.				
Implement Final Phase of Four-Person Staffing - Add 9 Uniform Positions	113,533	23,540	0	9
Adds funds for the final phase of the department's four-person staffing initiative. This improvement will add 9 Firefighter positions to the department and reduce the use of overtime to staff 4 Fire personnel on each of the department's engine trucks.				
Add 1 New EMS Unit	600,000	0	0	12
Adds funding for one full-time EMS unit (12 uniform positions) to service areas typically addressed with Peak Period units, enabling the redirection of current Peak Period units and funding to other areas of high demand.				

GENERAL FUND IMPROVEMENTS

POLICY CATEGORY Program Change Title and Description	First Year Total Amount	Non-recurring One-time Amount	New Civilian Positions	New Uniform Positions
IMPROVEMENTS				
FIRE PROTECTION & EMERGENCY MEDICAL SERVICES				
Enhanced Departmental Training - Adds 2 Uniform Positions Adds funds to create 1 Fire Lieutenant and 1 Fire Apparatus Operator (FAO) to increase the amount of driver training as well as the number of external training hours received by Fire personnel.	353,967	80,766	0	2
Firefighter Breathing Apparatus Maintenance Enhancement Adds funding to improve the testing, quality, and maintenance of the breathing apparatus system used by Firefighters by adding new equipment and replacing existing equipment.	168,000	168,000	0	0
Enhance Fire Prevention and Community Safety - Add 3 Uniform Positions Adds 3 uniform fire inspectors to address special event and night club inspections. The cost of this improvement is offset by revenues associated with these inspections.	382,705	266,347	0	3
Assistant Medical Director - Adds Contractual Funding Adds funding for an Assistant Medical Director under the University of Texas Health Science Center (UTHSC) contract currently in place between the City and UTHSC.	146,373	0	0	0
Enhance Community Outreach and Public Safety Education - Add 2 Civilian Positions Adds funds to add 2 civilian positions to the Fire Department to include 1 Public Information Officer and 1 Administrative Assistant I position. These civilian positions will support the Fire Marshal and provide educational outreach primarily focused towards children through the development of school education programs.	103,766	17,433	2	0
Citizen and Employee Automated Emergency Notification System Adds funding to expand the current 911 District funded system that calls residents to notify them of emergency events. The enhanced program will expand the coverage area and the methods of communication that can be used to notify individuals of emergencies to include e-mail, web portal, and text messaging.	200,000	200,000	0	0
Fleet and Services Support Enhancement - Add 3 Civilian Positions Adds 2 Stock Clerks and 1 Fleet Maintenance and Equipment Services Advisor. The Stock Clerks will streamline inventory control for the department while the Fleet Maintenance and Equipment Services Advisor will address issues concerning the various vehicles maintained by the Fire Department.	197,001	56,081	3	0

GENERAL FUND IMPROVEMENTS

POLICY CATEGORY Program Change Title and Description	First Year Total Amount	Non-recurring One-time Amount	New Civilian Positions	New Uniform Positions
IMPROVEMENTS				
FIRE PROTECTION & EMERGENCY MEDICAL SERVICES				
Enhance Firefighter Recruitment, Applicant Processing, and Public Safety Academy - Add 1 District Chief Position	161,627	0	0	1
Adds 1 new District Chief to enhance recruitment and applicant processing for Firefighters. Due to projected retirements within the department for FY 2009 and beyond, recruitment efforts must be increased to fill the projected vacancies to maintain adequate staffing levels.				
Emergency Management San Antonio Flood Emergency (SAFE) Enhancement	156,968	76,512	1	0
Provides funds to add 1 civilian Training Officer to coordinate the San Antonio Flood Emergency (SAFE) Program. This improvement will also fund the marketing materials and the development of educational programs.				
Web-Based Continuing Education	51,635	0	0	0
Provides funds to redirect 1.5 FTE's from continuing education to other training efforts within the department. This improvement also adds funding for web-based continuing education for Fire personnel.				
FIRE PROTECTION & EMERGENCY MEDICAL SERVICES TOTAL	**5,065,092**	**2,129,469**	**7**	**60**
NEIGHBORHOOD RELATED ENHANCEMENTS				
Increase Free and Low-Cost Spay/Neuter Services to Include Purchasing a Mobile Spay/Neuter Operating Center for 19,000 Additional Procedures	750,000	750,000	0	0
Adds funding for additional free and low-cost spay/neuter surgeries and education. The enhancement includes funding for a mobile unit that will be operated by existing veterinarians and other department staff. This service will be provided at various targeted areas of the City (using mobile spay/neuter unit), at the Animal Care Services Facility, and through contractual services. The addition will allow for an additional 19,000 procedures annually which is more than three times as many procedures provided today.				
Add 2 Animal Care Officers	114,000	31,000	2	0
Adds funding for two additional Animal Care Officers to enforce animal control ordinances and regulations, including issuing warning notices and citations and working with the public when apprehending stray, diseased, or dangerous animals for delivery to the City Animal Care Facility.				
Graffiti Abatement Volunteer Initiative	341,000	341,000	0	0
Adds funds to increase graffiti abatement in targeted areas city-wide. This improvement would result in an additional 225,000 square feet of abated property using a volunteer initiative and contractual graffiti abatement services.				

GENERAL FUND IMPROVEMENTS

POLICY CATEGORY Program Change Title and Description	First Year Total Amount	Non-recurring One-time Amount	New Civilian Positions	New Uniform Positions
IMPROVEMENTS				
NEIGHBORHOOD RELATED ENHANCEMENTS				
Add 5 Graffiti Abatement Staff	225,000	25,000	5	0
Adds funding for one Graffiti Supervisor and 4 Graffiti Maintenance Workers to abate graffiti in problem areas City-wide.				
NEIGHBORHOOD RELATED ENHANCEMENTS TOTAL	**1,430,000**	**1,147,000**	**7**	**0**
YOUTH, SENIOR & HOMELESSNESS SERVICES, AND PARKS & LIBRARY SERVICES				
Add Funding for Southside Lions Lake area Restroom Addition	150,000	150,000	0	0
Provides funding for a new public use restroom to replace the older facility at the Southside Lions Park.				
Double the Number of Youth Participating in Summer Youth Employment Programs	500,000	500,000	0	0
Provides for the continuation and expansion of the summer employment program initiated in the FY 2008 Budget. Up to 250 high school youth between the ages of 14 and 16 will be able to participate in a five to six-week career exploration and employment experience. Youth must apply for these positions and complete 15 hours of job readiness training prior to employment. Youth will receive a weekly stipend based on the number of hours worked.				
Add Funding for Seton Home	25,000	0	0	0
Provides programming dollars to house teen mothers and their children at the Seton Home.				
Add Funding for Boys & Girls Clubs of San Antonio	40,000	0	0	0
Adds funding for Boys & Girls Clubs Youth Recreation programming to bring the total funding level to $346,439.				
Add Senior Center in Council District 3	60,000	0	0	0
Provides funding for a new Senior Center in Council District 3 in partnership with WellMed.				
Add Senior Center Start-up Costs in Council Districts 4, 5, and 10	600,000	0	18	0
Provides funding for Senior Center start-up costs in Council Districts 4, 5, and 10. Allocates $200,000 per location for facility rental, meals, and activities funded for five months in FY 2009 and 12 months in FY 2010.				
Haven for Hope Expanded Capacity	750,000	0	4	0
Adds funding for Haven for Hope for expanded capacity for five months in FY 2009 and 12 months in FY 2010 (Food and Shelter Services). With additional funding, total Haven for Hope funding in the FY 2009 budget amounts to $1.95 million.				

GENERAL FUND IMPROVEMENTS

POLICY CATEGORY Program Change Title and Description	First Year Total Amount	Non-recurring One-time Amount	New Civilian Positions	New Uniform Positions
IMPROVEMENTS				
YOUTH, SENIOR & HOMELESSNESS SERVICES, AND PARKS & LIBRARY SERVICES				
Add Funding for Evening Teen Club Activities Pilot Program Adds funding for a pilot program to offer extended hours at city recreation centers. The program provides recreational and cultural activities designed to engage youth to help them make positive life decisions. The program will provide homework assistance and will help participants develop life skills and explore college opportunities.	20,000	0	0	0
Add Funding for Recreation Center Overnight Pilot Program Provides funding for after-hour, monitored recreational opportunities pilot program for youth as an alternative to other unsafe and illegal late-night activities.	125,000	0	0	0
Parks Playground Equipment 5-Year Replacement Plan Adds funding to complete the first year of a Parks Playground Equipment 5-Year Replacement Plan. The replacement plan will address playgrounds of an older design which may still be functional but not as up to date as recommended national standards.	525,000	525,000	0	0
Add Library Resource Funding Adds funding to the Library's materials budget, which will expedite the purchase of new items and replace worn or lost items. The materials budget is used to acquire new and replacement books, periodicals, databases, and multi-media items such as DVD's, CD's, and audio books. This improvement will represent a 5.5% increase in the Library materials budget.	500,000	500,000	0	0
Library Maintenance and Replacement Facilities Study Provides one-time funding for the development of a plan that would entail an evaluation of all Library facilities and provide a replacement and preventative maintenance schedule.	250,000	250,000	0	0
Add 2 New Part-Time Library Assistants and 3 New Full-Time Maintenance Positions from 5 Vacant Redirected Department Positions Redirects funding from 2 part-time and 3 full-time Circulation Attendants to 2 part-time Library Assistants and 3 full-time Maintenance positions. This improvement will have an immediate and visible impact on the appearance and overall maintenance of library facilities.	128,585	0	0	0
Add Library Technology Enhancements and Redirect 2 Librarian Positions to Create a Digital Services Division Adds Library technology enhancements to include the replacement of computers for patrons at the Central Library and all other branch libraries. Also, utilizing 2 redirected Librarian positions, the new Digital Services Division will manage all of the San Antonio Public Library's digital services, including the public catalog, check-out system, Web site, databases, and downloadable media.	212,331	100,000	0	0

GENERAL FUND IMPROVEMENTS

POLICY CATEGORY Program Change Title and Description	First Year Total Amount	Non-recurring One-time Amount	New Civilian Positions	New Uniform Positions
IMPROVEMENTS				
YOUTH, SENIOR & HOMELESSNESS SERVICES, AND PARKS & LIBRARY SERVICES				
Additional Schools to San Antonio Education Partnership	80,000	0	0	0
Provides for funding for scholarships and advisor services for two additional schools (Marshall and Taft Schools) as a part of the San Antonio Education Partnership.				
Add Resources for Mayor & City Council Human Development Services Funds	220,000	0	0	0
Adds resources and increases allocation from $41,818 to $61,818 for Mayor & City Council Human Development Services Funds.				
Add Funding for Community In Schools	40,000	0	0	0
Provides additional $40,000 for Communities in Schools-San Antonio Stay-In-School program bringing total program funding to $150,000.				
YOUTH, SENIOR & HOMELESSNESS SERVICES, AND PARKS & LIBRARY SERVICES TOTAL	**4,225,916**	**2,025,000**	**22**	**0**
WORKFORCE, BUSINESS & ECONOMIC DEVELOPMENT				
Add Funds for Workforce Development (To Include Project Quest)	800,596	800,596	0	0
Provides additional funds above the $1.7 million in Workforce Development funding allocated within the City Council prioritization efforts completed earlier this year as part of the Human Development Services Funding process. The additional $800,596 will allow Project Quest to be allocated $2.0 million in FY 2009, which is the amount of funding Project Quest received in FY 2008. In addition to maintaining Project Quest's funding, other workforce development agencies are also being recommended to receive the same funding level in FY 2009 as they were awarded in FY 2008. The selected agencies for this funding were in the City's recommended base funding, performed well in FY 2008, and scored high in the application process for FY 2009 funding. A portion of the $800,596 will address this recommendation.				
Add Funding in Economic Development Fund	4,000,000	4,000,000	0	0
Adds funds to the Economic Development Fund to provide incentives such as grants and low interest loans to support specific economic development projects to assist in the attraction, expansion, and retention of companies in targeted industries and facilitate commercial development, the expansion of jobs, and stimulate development and investment in targeted areas such as downtown and the City's west and east sides.				

GENERAL FUND IMPROVEMENTS

POLICY CATEGORY Program Change Title and Description	First Year Total Amount	Non-recurring One-time Amount	New Civilian Positions	New Uniform Positions
IMPROVEMENTS				
WORKFORCE, BUSINESS & ECONOMIC DEVELOPMENT				
Downtown Development Unit Enhancement	300,000	0	0	0
Provides funding for the Center City Development Office which was added as part of the FY 2008 Adopted Budget. This improvement will provide funds for appraisal and consultant services for downtown strategies, neighborhood plans, economic impact studies, and to implement recommendations supporting downtown revitalization provided to the City by the International Downtown Association (IDA).				
Regional Habitat Conservation Plan for Camp Bullis Area	313,000	313,000	0	0
Provides City's (Bexar County to also participate) share of 25% match to secure a $2.5 million grant from the U.S. Fish and Wildlife Service. This grant will be utilized to fund several initiatives to enhance the lands and infrastructure around and leading to Camp Bullis (used for Army field training).				
Add Agency Funding for Dress for Success	80,000	0	0	0
Adds agency funding for Dress for Success to promote the economic independence of disadvantaged women by providing professional clothing and career development tools to help women thrive in work and in life.				
WORKFORCE, BUSINESS & ECONOMIC DEVELOPMENT TOTAL	**5,493,596**	**5,113,596**	**0**	**0**
COMPENSATION (CIVILIAN EMPLOYEES)				
Compensation Program	8,987,786	0	0	0
Provides funding for changes to non-uniform employee compensation in FY 2009. Funding includes a 3% Cost of Living Adjustment for all non-uniform employees; continued implementation of a tenure-based step pay play plan for Skilled Craft, Service Maintenance, Office Clerical, Para Professional, and Technical positions and a performance pay program for Professional, Managerial, and Executive positions. Also included in this improvement is funding for Meet and Confer, an adjustment to civilian shift differential, and overtime pay for holidays worked by civilian personnel.				
COMPENSATION (CIVILIAN EMPLOYEES) TOTAL	**8,987,786**	**0**	**0**	**0**
IMPROVEMENTS TOTAL	***51,423,267***	***32,022,125***	***54***	***160***
GENERAL FUND TOTAL	**77,951,895**	**58,550,753**	**54**	**160**

FUND

Department Program Change Title and Description	First Year Total Amount	Non-recurring One-time Amount	Number of New Positions
AIRPORT OPERATING & MAINTENANCE FUND			
Aviation			
Information Technology (IT) Master Plan	280,000	280,000	0
Provides funding for an Information Technology (IT) Master Plan for the San Antonio International Airport. It is anticipated this plan will provide a strategic framework for enterprise information management. An IT plan will support the Airport Master Plan for improved and efficient airport use of technology. Areas of focus will include consolidating and improving systems, processes, and services and increasing the security of the airport's computing and networking capabilities.			
Aircraft Rescue Fire Fighting (ARFF) - Add 1 Civilian Safety Training Officer	69,512	9,659	1
Add 1 civilian Safety Training Officer to enhance training by providing greater consistency and frequency of training for the ARFF team at the San Antonio International Airport and the fire stations that support Stinson Airport.			
Access Control Initiative	65,000	60,000	0
Adds funding for conversion of 20 Terminal 1 access control portals from magnetic swipe access to biometric (fingerprint and eye scanning identification) control access and procurement of two biometric enrollment stations. This initiative will enhance security efforts by ensuring proper identification credentials to secure areas.			
Enhance Aviation Website	50,000	50,000	0
Adds resources to update the Airport website to reflect the department's new logo and color schemes and incorporate flash and streaming video functionality. It is anticipated that this improvement will increase customer awareness of airport services, events, and construction progress.			
Aircraft Rescue Fire Fighting (ARFF) Team - Add 3 Firefighters	12,627	0	3
Provides funding to add 3 Firefighters to increase ARFF staffing. The additional uniform positions will address ARFF's minimum staffing needs and reduce overtime costs.			
Aviation Total	*477,139*	*399,659*	*4*
AIRPORT OPERATING & MAINTENANCE FUND TOTAL	**477,139**	**399,659**	**4**

FUND

Department Program Change Title and Description	First Year Total Amount	Non-recurring One-time Amount	Number of New Positions
CAPITAL IMPROVEMENTS MANAGEMENT SERVICES FUND			
Capital Improvements Management Services			
Enhance Capital Improvements Management Services (CIMS)	779,294	35,955	12
Adds 12 positions to the Capital Improvements Management Services (CIMS) Department to include 3 Sr. Management Analysts, 2 Management Analysts, 1 Department Systems Specialist, 1 Accountant II, 1 Administrative Assistant I, 1 Architect Assistant, 1 Compliance Resolution Manager, 1 Real Estate Manager, and 1 Environmental Services Quality Specialist. The CIMS Department was created as part of the FY 2008 Adopted Budget to implement the 2007-2012 Bond Program. After evaluating operational needs during this last fiscal year, these positions have been identified as what is needed for the department to reach adequate staffing levels. Eleven of the positions are 100% bond-funded and one will be reimbursed 100% by the San Antonio Water System (SAWS).			
Capital Improvements Management Services Total	*779,294*	*35,955*	*12*
Economic Development			
Add 4 Positions for Small Business Economic Development Advocacy (SBEDA)	193,171	9,788	4
Adds 4 Economic Development Specialists positions for the City's Small Business Economic Development Advocacy (SBEDA) Program. These positions will help local businesses develop and increase City contract competition in the 2007-2012 Bond Program and in other areas. The positions will also promote utilization of minority and women-owned businesses through contracting which reduces disparity. Finally, the added staff will assist in the implementation of Diversity Management, a module of the City's new contract management technology system.			
Economic Development Total	*193,171*	*9,788*	*4*
CAPITAL IMPROVEMENTS MANAGEMENT SERVICES FUND TOTAL	**972,465**	**45,743**	**16**

FUND

Department Program Change Title and Description	First Year Total Amount	Non-recurring One-time Amount	Number of New Positions
COMMUNITY & VISITOR FACILITIES FUND			
Convention Facilities			
Add Funds to Convention Facilities Renewal and Improvement Fund	3,000,000	1,500,000	0
Provides the annual funding necessary to maintain and/or replace facility infrastructure and systems. This allocation will be used to replace carpet throughout the Convention Center.			
Add Funding for Convention Facility Capital Outlay	134,500	134,500	0
Adds funding for the purchase of equipment to support the operations of the Convention Center.			
Convention Facilities Total	*3,134,500*	*1,634,500*	*0*
COMMUNITY & VISITOR FACILITIES FUND TOTAL	**3,134,500**	**1,634,500**	**0**

OTHER FUNDS IMPROVEMENTS

FUND

Department Program Change Title and Description	First Year Total Amount	Non-recurring One-time Amount	Number of New Positions
CONVENTION & VISITORS BUREAU FUND			
Convention & Visitors Bureau			
Add 2 Sales Manager Positions at the Convention and Visitors Bureau	116,114	0	2
Provides funding for 2 Sales Manager positions which will recruit group business, corporate and group tourism conventions, and book hotel room nights in San Antonio.			
Convention & Visitors Bureau Total	*116,114*	*0*	*2*
CONVENTION & VISITORS BUREAU FUND TOTAL	**116,114**	**0**	**2**

FUND

Department Program Change Title and Description	First Year Total Amount	Non-recurring One-time Amount	Number of New Positions
EMPLOYEE BENEFITS FUND			
Human Resources			
Enhance City Employee Wellness Programs	1,090,750	0	1
Provides funding to add 1 Employee Benefits Analyst Position that will be dedicated to assisting civilian health plan participants resolve medical, dental, and vision claims issues as well as assist management in responding to customer concerns and/or inquiries related to health plan claims administration. Funding in this improvement will also implement design changes to the FY 2009 Benefits Plan, address the most common diseases, and highly-utilized prescription drugs. Programs include the Wellness Incentive Program which offers incentive contributions through member Flex Spending Accounts for employees who reach health milestones; the Pharmacy Benefits Program that provides limited on-site pharmacy benefits at the City's Health & Wellness Center; the Health Stations at City Work Sites initiative in which employees can measure biometrics and track individual health data; the Clinical Nutrition Counseling Program that adds clinical nutrition counseling to covered medical plan benefits; and the Disease Management Programs that support personal health goals for individuals with Coronary Artery Disease, Diabetes, and Congestive Heart Failure.			
Human Resources Total	*1,090,750*	*0*	*1*
EMPLOYEE BENEFITS FUND TOTAL	**1,090,750**	**0**	**1**

OTHER FUNDS IMPROVEMENTS

FUND

Department Program Change Title and Description	First Year Total Amount	Non-recurring One-time Amount	Number of New Positions
LIABILITY INSURANCE FUND			
Human Resources			
Add 1 Administrative Assistant II	34,132	0	1
Adds 1 Administrative Assistant II position to assist current staff with employee random background checks and drug testing required for those employees handling City cash and who hold a commercial drivers license.			
Human Resources Total	*34,132*	*0*	*1*
LIABILITY INSURANCE FUND TOTAL	**34,132**	**0**	**1**

FUND

Department Program Change Title and Description	First Year Total Amount	Non-recurring One-time Amount	Number of New Positions
PLANNING & DEVELOPMENT SERVICES FUND			
Development Services			
Fund 2010 Census Complete Count Initiative	150,000	150,000	0
Add funding to secure consulting services to develop a plan of action to promote and encourage participation in the 2010 Census and procurement of promotional materials. It is important for the City to ensure an accurate Census count because federal funding will be determined by the Census. An undercount can result in federal under funding for a decade. This initiative will be funded through a transfer from the General Fund.			
Fund Historic Planning Study	70,000	70,000	0
Provides one-time funding to secure a professional services contract to develop a Strategic Historic Preservation Plan for the City's historic districts and individual landmarks. The plan will identify concrete strategies with short, mid, and long-term implementation steps that will improve the City's preservation program over the next 5 to 15 years.			
Development Services Total	*220,000*	*220,000*	*0*
PLANNING & DEVELOPMENT SERVICES FUND TOTAL	**220,000**	**220,000**	**0**

FUND

Department Program Change Title and Description	First Year Total Amount	Non-recurring One-time Amount	Number of New Positions
PURCHASING & GENERAL SERVICES FUND			
Fleet Maintenance & Operations			
Automated Fueling System	1,545,510	1,545,510	0
Provides funds for the replacement of the current Fuel Card Reader System with a new Automated Fueling Management System (AFMS). The AFMS, using radio frequency, will allow only vehicles that are pre-programmed by the department to refuel at City fuel dispensers. This system will offer better controls of inventory resulting in cost savings for the City as well as more auditing and security features above the current system. The new system will also allow for real-time accurate data exchange between the vehicle's onboard computer and the island kiosk through a local wireless transmission. This exchange will alert the department of vehicle performance issues allowing them to be corrected before becoming a costly issue. Through a cost-benefit analysis, it is projected that savings in fuel dispensing and in vehicle maintenance will recover the cost of the system within four years.			
Fleet Maintenance & Operations Total	*1,545,510*	*1,545,510*	*0*
PURCHASING & GENERAL SERVICES FUND TOTAL	**1,545,510**	**1,545,510**	**0**

FUND

Department Program Change Title and Description	First Year Total Amount	Non-recurring One-time Amount	Number of New Positions
SOLID WASTE FUND			
Solid Waste Department			
Fleet Expansion and Maintenance	1,659,264	0	0
Increases the department's maintenance and repair budget for the increased number of automated trucks within its fleet. The automated fleet requires service of the hydraulic arm and other advanced features as well as preventive maintenance service.			
Utility Rate Assistance Program	1,000,000	1,000,000	0
Continues the Rate Assistance Program for eligible households to mitigate the financial impact of the solid waste fee increase. This program provides one-time assistance in FY 2009 for seniors, the disabled, and low income families to offset the impact of the $9.00 annual increase in the Solid Waste Fee. The FY 2008 Budget funded the Rate Assistance Program at $1.5 million. Approximately $1 million is projected to be used for the program in FY 2008 leaving $500,000 available to be carried forward for the FY 2009 program that would have a total allocation of $1 million.			
Resources for Service Contract Extensions	795,654	0	0
Adds funds for the renewal of two collections contracts for service of the Heritage and Longs Creek areas. The contracts for these two areas are set to expire on December 31, 2008.			
Capital Outlay for 5 New Brush Crews	472,579	0	0
Provides funds to purchase 5 grappler trucks and 10 brush truck/trailer combos to collect brush City-wide. This improvement does not include personnel costs as existing personnel budgeted within the department would be used to create the new crews.			
Add 2 Positions for New Household Hazardous Waste Drop-Off Site	366,689	220,000	2
Adds funding to allow the Solid Waste Services Department to conduct community collection events in all quadrants of the City (SE, SW, NW, NE) in order to allow for easier and greater citizen participation.			
Add 1 Automated Collection Crew	133,560	0	0
Add 1 additional Automated Collection Crew to address projected increases in customer accounts. This improvement will add funding to purchase an automated truck. The 1 Automated Collection Driver would be redirected from a position that would be eliminated as a result of the Automated Collection Efficiencies.			
Solid Waste Department Total	*4,427,746*	*1,220,000*	*2*
SOLID WASTE FUND TOTAL	**4,427,746**	**1,220,000**	**2**

FUND

Department Program Change Title and Description	First Year Total Amount	Non-recurring One-time Amount	Number of New Positions
STORM WATER FUND			
Public Works			
Adds Funding to Support the San Antonio River Water Quality & Clarity Program Provides funding to initiate a pilot program to improve the water quality, appearance, and aquatic life in the San Antonio River Loop and River Loop Extension.	2,500,000	2,500,000	0
Low Water Crossing Initiative Adds funding to secure contractual services to prioritize 147 low water crossings maintained by the City. This enhancement will address 31 low water crossings requiring remediation over the next five years. Remediation, as part of this improvement, would include installation of gates, drop down detour signs, and high water detection systems for six low water crossings as the first phase of this initiative.	500,000	0	0
Public Works Total	*3,000,000*	*2,500,000*	*0*
STORM WATER FUND TOTAL	**3,000,000**	**2,500,000**	**0**

Mandates

GENERAL FUND MANDATES

FUND

Department Program Change Title and Description	First Year Total Amount	Non-recurring One-time Amount	Number of New Positions
GENERAL FUND			
Fire			
Fire Collective Bargaining Agreement	8,033,932	0	0
Funds the contractual salary increase for uniform employees as included in the last year of the current Collective Bargaining Agreement with the San Antonio Firefighters Association. Under this agreement, uniform Fire personnel will receive a 5% salary increase effective October 1, 2008.			
Fire Longevity Pay	346,776	0	0
Provides the required additional pay for tenure based on the current Collective Bargaining Agreement with the San Antonio Firefighters Association.			
Fire Total	*8,380,708*	*0*	*0*
Health			
Diabetes Registry Pilot Program	190,000	190,000	0
Funds the second phase of a two-year initiative to develop a registry of non-identifying records of diabetes test results. Information from the registry would be used to direct prevention and intervention programs for the San Antonio community and also to determine regional and state policy and practices. With this funding, it is anticipated that the registry will be populated with data for 50,000 patients by October 2009.			
Health Total	*190,000*	*190,000*	*0*
Library			
Roosevelt Branch Library	377,045	125,000	0
Funds the Library Department's portion of the operating and maintenance cost of a new cooperative branch library with North East Independent School District located at Roosevelt High School. The Library is scheduled to open in August 2009.			
Library Software Maintenance	21,000	0	0
Adds necessary funding for software maintenance and licenses for Early Literacy Stations as well as maintenance for the Library's automated systems.			
Library Total	*398,045*	*125,000*	*0*
Non-Departmental/Non-Operating			
Retirement Program	671,061	0	0
Provides the required funding to the Texas Municipal Retirement System (TMRS) for the City's civilian retirement program. This increase addresses year one of an eight year phase-in in City contribution levels as recently required by the TMRS system.			
Non-Departmental/Non-Operating Total	*671,061*	*0*	*0*

GENERAL FUND MANDATES

FUND

Department Program Change Title and Description	First Year Total Amount	Non-recurring One-time Amount	Number of New Positions
GENERAL FUND			
Parks & Recreation			
Voelcker Park Security & Maintenance	790,034	224,650	15
Provides funding for 4 new Park Police Officers and 11 park support positions to operate and maintain Voelcker Park. The 2007 Bond Program allowed for the acquisition and development of the Voelcker property which includes over 300 acres of parkland and will include nearly 8 miles of trails once the project has been completed. Initial portions of the park will open in January 2009.			
Security and Maintenance for Park Acquisition & Development	649,882	134,500	10
Adds funding for 5 new Park Police Officers, 4 Maintenance Workers, and 1 Maintenance Crew Leader for the maintenance and security of park acquisitions and park infrastructure improvements for more than 160 acres and over 50 park improvements. Most of the newly acquired parks and development of parks are part of the 2007 Bond Program.			
Riverwalk Security - North Reach	372,655	47,000	7
Adds funding for 6 new Park Police Officers and 1 Park Police Sergeant to provide security of the major expansion of the developed portion of the Riverwalk northward from Lexington Avenue approximately 1.3 miles to Josephine Street. This mandate addresses the North Museum Reach Urban segment of the Riverwalk.			
Security and Maintenance for Sales Tax Venue Land Acquisition	207,182	70,500	2
Adds funds for 2 new Park Police Officers for the security and contractual maintenance associated with the voter-approved May 2005 Proposition 1 and 2 land acquisition initiating maintenance over the Edwards Aquifer and along Leon Creek, Salado Creek, and the Medina River. Utilizing Proposition 1 and 2 funds, it is projected that 1,000 acres of undeveloped property will be acquired between FY 2008 and FY 2012.			
Japanese Tea Gardens	139,795	19,800	1
Adds 1 Gardener and contractual maintenance to address the general operations associated with the upgrades at the Japanese Tea Gardens as part of the 2007 Bond Program.			
Parks & Recreation Total	*2,159,548*	*496,450*	*35*
Police			
Police Collective Bargaining Agreement	9,065,431	0	0
Provides funding to address the increase for the last year of the current Collective Bargaining Agreement with the San Antonio Police Officers Association. Under this agreement, Uniform Police personnel will receive a 4% salary increase effective October 1, 2008.			
Medical Examiners Office Services	398,024	0	0
Provides funds for the minimum guaranteed amount of an interlocal agreement with Bexar County in which Bexar County provides the City with forensic science services.			

GENERAL FUND MANDATES

FUND

Department Program Change Title and Description	First Year Total Amount	Non-recurring One-time Amount	Number of New Positions
GENERAL FUND			
Police			
Police Longevity Pay	372,303	0	0
Provides the required additional pay for tenure based on the current Collective Bargaining Agreement with the San Antonio Police Officers Association.			
ReACT Grant Match (Auto Crimes Prevention)	56,021	0	0
Funds the additional cash match to acquire grant funds through the Regional Auto Crimes Team (ReACT) Program. The ReACT Program was established to perform proactive programs such as conducting salvage inspections, surveillance of high auto theft and recovery locations, and holding auto theft prevention seminars with civil groups.			
Driving While Intoxicated (DWI) STEP Grant Match	16,215	0	0
Provides the cash match to secure an $800,000 Texas Department of Transportation (TxDOT) DWI Selective Traffic Enforcement Program (STEP) grant, which would assist in the increase of the San Antonio Police Department's DWI enforcement through overtime efforts of traffic officers.			
Police Total	*9,907,994*	*0*	*0*
Public Works - Street Maintenance			
Increase Landfill Disposal Fee Funding	14,660	0	0
Provides for the increased cost of disposing of waste materials generated by Street Maintenance Operations under the terms of the City's solid waste disposal contract.			
Public Works - Street Maintenance Total	*14,660*	*0*	*0*
GENERAL FUND TOTAL	**21,722,016**	**811,450**	**35**

CITY OF SAN ANTONIO
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Reductions/ Redirections

FUND

Department Program Change Title and Description	First Year Total Amount	Number of Vacant Positions	Number of Filled Positions
GENERAL FUND			
City Attorney			
Reduce 1 Filled Administrative Associate Reduces 1 filled Administrative Associate which was originally created in FY 2004 to assist in centralizing and creating electronic records of all incoming mail correspondence in the department. Due to operational efficiencies, the duties of this position will be absorbed by existing staff.	49,647	0	1
City Attorney Total	*49,647*	*0*	*1*
City Manager			
National Urban Fellow Program - Suspend for One Year Suspends funding for the National Urban Fellow Program that allows the City to host an intern through the Fellow Program. The City Manager's Office will continue the Management Intern Program that was initiated in FY 2008.	63,000	0	0
City Manager Total	*63,000*	*0*	*0*
Communications & Public Affairs			
Reduce Printing Budget Reduces the departmental printing budget as the department will rely more upon electronic mediums to produce communications material.	3,000	0	0
Communications & Public Affairs Total	*3,000*	*0*	*0*
Community Initiatives			
Reduce School Readiness Funding Reduces funding for youth school readiness efforts provided through agency contracts for the transition into kindergarten. The reduction of services can be absorbed by other programs that have received added funding to perform similar functions.	240,000	0	0
Reduce 4 Vacant Project Management Specialist Positions Reduces 4 Project Management Specialist positions associated with the San Antonio Education Partnership. Recent acquisition of other funding has allowed school districts to directly hire the necessary counselors which have absorbed the functions of these four positions.	179,028	4	0

FUND

Department Program Change Title and Description	First Year Total Amount	Number of Vacant Positions	Number of Filled Positions
GENERAL FUND			
Community Initiatives			
Reduce 1 Vacant Community Services Supervisor	58,011	1	0
Reduces 1 vacant Community Services Supervisor which is no longer necessary as position duties have already been consolidated through other staffing resources.			
Community Initiatives Total	*477,039*	*5*	*0*
Customer Service & 311 System			
Redirect 1 Vacant Full-Time 311 Service Representative to 1 Part-Time 311 Service Representative	25,473	0	0
Redirects 1 full-time 311 Service Representative to a part-time 311 Customer Service Representative. Through operational efficiencies, the redirection of this full-time position will be absorbed by a part-time position.			
Reduction of Various Line Items	10,000	0	0
Reduces various operating expenditure line items within the department. This reduction is possible due to operational efficiencies and streamlining of business processes.			
Customer Service & 311 System Total	*35,473*	*0*	*0*
Economic Development			
Reduction of Various Operating Expenses	6,000	0	0
Reduces various operating expenses across the department. These reductions are consistent with spending trends and department's effort to reduce operating costs.			
Economic Development Total	*6,000*	*0*	*0*
Finance			
Reduce Various Operational Line Items	20,000	0	0
Reduces various operating expenses within the department. Consistent with previous spending trends, this reduction will have no affect on the department's service-delivery abilities.			
Finance Total	*20,000*	*0*	*0*

FUND

Department Program Change Title and Description	First Year Total Amount	Number of Vacant Positions	Number of Filled Positions
GENERAL FUND			
Health			
Redirect 1 Vacant Dental Assistant	67,756	1	0
Redirects funding for 1 vacant Dental Assistant position in the Health Department and associated line items to contractual dental service initiatives. This reduction will not have a significant impact as the Health Department has been transferring dental health services to contract services.			
Reduce 1 Vacant Administrative Associate in Vital Statistics	36,023	1	0
Reduces 1 vacant Administrative Associate in the Vital Statistics Section of the Health Department. Effective September 2008, all funeral homes and medical certifiers should use a new system to record all death certificate information on-line directly to the State. It is anticipated that this mandate will result in lower sales of death certificates through the Health Department. Due to the anticipated reduction in sales, this position can be reduced and its functions absorbed by other staff.			
Lab Reduction	41,000	0	0
Reduces several commodities line items related to the transfer of services to the University Health System (UHS). There is no anticipation of negative impact to the City through this reduction.			
Reduce 1 Vacant Public Health Nurse Supervisor in Nursing Section	61,939	1	0
Reduces 1 vacant Public Health Nurse Supervisor position in the Nursing Section. Due to operational efficiencies, the functions of this position can be absorbed by existing staff.			
Reduce 1 Vacant Public Health Nurse in Environmental Section	52,508	1	0
Reduces 1 vacant Public Health Nurse in the Environmental Section of the department. The functions of this position are currently being absorbed by existing staff.			
Health Total	*259,226*	*4*	*0*

FUND

Department Program Change Title and Description	First Year Total Amount	Number of Vacant Positions	Number of Filled Positions
GENERAL FUND			
Housing & Neighborhood Services			
Reduce 4 Filled Citizen Action Officer Positions	235,271	0	4
Reduces 4 Citizen Action Officer (CAO) positions serving as liaisons between the community and the Code Enforcement staff. These positions were added before the City initiated its 311 Call Center and Community Link Centers. The 311 Call Center and Link Centers, as well as Council Action Team member staff, will be able to provide similar or better service levels to residents.			
Housing & Neighborhood Services Total	*235,271*	*0*	*4*
Human Resources			
Reduce Various Operational Line Items	15,000	0	0
Reduces various expenditure line items where savings have consistently occurred within the department. This reduction is possible due to the department realizing operational efficiencies within its divisions.			
Human Resources Total	*15,000*	*0*	*0*
Intergovernmental Relations			
State Lobbyist Contract	20,000	0	0
Reduces the funding associated with a state lobbyist contract which recently expired and is no longer needed by the department.			
Intergovernmental Relations Total	*20,000*	*0*	*0*
Library			
Redirect Resources from 5 Vacant Circulation Attendants for 2 New Vacant Part-Time Library Assistants and 3 New Vacant Full-Time Maintenance Positions	124,483	0	0
Redirects resources from 2 part-time and 3 full-time vacant Circulation Attendant positions in various branch library facilities. This efficiency is made possible by the well-received and highly-utilized patron self-checkout system in various library facilities.			

ALL FUNDS REDUCTIONS/REDIRECTIONS

FUND *Department* Program Change Title and Description	First Year Total Amount	Number of Vacant Positions	Number of Filled Positions
GENERAL FUND			
Library			
Reduce Postage Budget	100,000	0	0
This efficiency results from the Library entering into a contract for fines collection services to include over-due notifications which are currently mailed by the department. The new contractor will now be responsible for notifying patrons of overdue fines which will allow the department to reduce its use of postage.			
Redirect 2 Vacant Librarian Positions in Government Documents Unit	127,565	0	0
Redirects 2 vacant Librarian positions from the Government Documents Unit. The 2 vacant positions will be redirected to create a Digital Services Unit within the San Antonio Public Library.			
Library Total	*352,048*	*0*	*0*
Management & Budget			
Reduce Various Operational Line Items	10,000	0	0
Reduces multiple line items within the department. This reduction is consistent with historical spending trends.			
Management & Budget Total	*10,000*	*0*	*0*
Municipal Courts			
Reduce 2 Vacant Administrative Positions	85,721	2	0
Reduces 2 vacant Senior Office Assistant positions. Due to reorganizations within the Courts, the functions of these positions have been absorbed by existing staff.			
Reduce Contractual Nursing Services at the City Detention Facility	195,706	0	0
Reduces the Municipal Court's contracted costs for providing nursing services at the City Detention Facility. In FY 2008, the City partnered with Bexar County to share in the cost of providing these services at the detention center. In FY 2009, Bexar County will contract with University Health System and assume providing nursing services at the facility. The City will reimburse the County for 50% of the contract.			

FUND

Department Program Change Title and Description	First Year Total Amount	Number of Vacant Positions	Number of Filled Positions
GENERAL FUND			
Municipal Courts			
Reduce 6 Vacant Deputy Court Clerk I Positions	228,727	6	0
Reduces 6 vacant Deputy Court Clerk I positions. In November 2007, Bexar County District Clerk's Office assumed 24-hour magistration duties from the City. The transfer of duties allowed Municipal Courts to reassign clerk positions to other areas of the department. Through operational efficiencies, adequate staffing levels have been achieved throughout the court.			
Municipal Courts Total	*510,154*	*8*	*0*
Parks & Recreation			
Reduce Contractual Surveying Services	50,000	0	0
Redirects the cost of land evaluation surveys from the General Fund to appropriate capital improvement projects on an as-needed basis.			
Maintenance Crew Consolidation - Reduce 1 Vacant and 1 Filled Maintenance Position	86,681	1	1
Reduces 1 vacant Maintenance Worker and 1 filled Maintenance Crew Leader by consolidating the traveling maintenance program and utilizing current staff to provide maintenance services.			
Reduce 1 Vacant Maintenance Worker from Horticultural Programs	114,068	1	0
Reduces the traveling mowing crew, which has been used for emergency mowing/trimming operations and park preparation for special events. This reduction also includes budget savings from contractual mowing and trimming of park areas.			
Reduce Sports Field Agronomy Program	58,000	0	0
Reduces contractual fertilization and aeration on sports fields as in-house workforce is available to absorb these duties.			
Reduce 6 Departmental Vacancies	136,216	6	0
Reduces 6 vacant positions within various divisions of the department. These positions have been vacant due operational efficiencies and more effective use of temporary services.			

FUND

Department Program Change Title and Description	First Year Total Amount	Number of Vacant Positions	Number of Filled Positions
GENERAL FUND			
Parks & Recreation			
Youth Program Redirection	199,782	0	0
Redirects funds from under utilized youth programs having a very high participant cost to programs with higher youth utilization rates.			
Parks & Recreation Total	*644,747*	*8*	*1*
Police			
Vehicle Storage Unit Staff - Eliminate 2 Filled Equipment Operator Positions and Redirects 1 Vacant Equipment Operator Position	125,481	0	0
Eliminates 2 filled and redirects 1 vacant Equipment Operator positions. These positions were originally retained for vehicle auctions as part of the plan to civilianize the Vehicle Storage Facility. However, as the Vehicle Storage Facility contractor has assumed the vehicle auction responsibilities, these positions are no longer required and will be redirected.			
Redirect 7 Vacant Civilian Positions to Police Department Budget Improvements	303,265	0	0
Redirects 7 vacant civilian positions to other units within the department. The functions associated with these positions will be absorbed by existing staff.			
Redirect 1 Vacant Homicide Community Service Supervisor to Police Department Budget Improvements	55,971	0	0
Redirects 1 vacant Community Services Supervisor position in Homicide. Originally created to provide coordination over the contract with the Bexar County Medical Examiners Office for forensic testing, the position is now vacant and responsibility for the contract will be assumed by the department's contract administration staff.			
Police Total	*484,717*	*0*	*0*
Public Works			
Eliminate 3 Vacant Pavement Marking Positions	111,559	3	0
Reduces a pavement marking crew from a 7-person to a 4-person crew. The associated savings will be directed toward a comprehensive pavement markings program that will address all pavement markings.			
Public Works Total	*111,559*	*3*	*0*

ALL FUNDS REDUCTIONS/REDIRECTIONS

FUND

Department Program Change Title and Description	First Year Total Amount	Number of Vacant Positions	Number of Filled Positions
GENERAL FUND			
Public Works - Street Maintenance			
Eliminate 5 Vacant Positions within Streets Reclamation Crews	464,063	5	0
Eliminate 5 vacant positions and associated equipment from one of four existing reclamation crews within the Street Maintenance Fund. The remaining 8 positions in this crew will be redirected to form (2) new four-person crews for the enhanced American with Disabilities Act (ADA) initiative in the FY 2009 Adopted Budget.			
Public Works - Street Maintenance Total	*464,063*	*5*	*0*
GENERAL FUND TOTAL	**3,760,944**	**33**	**6**

ALL FUNDS REDUCTIONS/REDIRECTIONS

FUND *Department* Program Change Title and Description	First Year Total Amount	Number of Vacant Positions	Number of Filled Positions
GOLF FUND			
Golf Operations			
Reduce 45 Positions from Golf Operations	1,375,215	6	39
Reduces 45 positions from Golf Operations as part of the transition of all municipal golf courses to the Municipal Golf Association of San Antonio (MGA-SA). All municipal golf courses will be operated by MGA-SA by the end of FY 2009.			
Golf Operations Total	*1,375,215*	*6*	*39*
GOLF FUND TOTAL	**1,375,215**	**6**	**39**

FUND

Department Program Change Title and Description	First Year Total Amount	Number of Vacant Positions	Number of Filled Positions
INFORMATION TECHNOLOGY SERVICES FUND			
Information Technology Services Department			
Reduce 4 Filled Positions in Mainframe Applications Support	179,147	0	4
Reduces 1 Production and Quality Control Specialist, 1 Programming Control Clerk, and 2 Administrative Associate positions. Due to IT investments in newer technologies, the need for mainframe applications support has decreased.			
Information Technology Services Department Total	*179,147*	*0*	*4*
INFORMATION TECHNOLOGY SERVICES FUND TOTAL	**179,147**	**0**	**4**

ALL FUNDS REDUCTIONS/REDIRECTIONS

FUND *Department* Program Change Title and Description	First Year Total Amount	Number of Vacant Positions	Number of Filled Positions
PLANNING & DEVELOPMENT SERVICES FUND			
Development Services			
Reduce Funding for 18 Vacant Positions	905,068	0	0
Reduces funding for 18 vacant positions in various divisions within the department. Positions are currently frozen as part of the department's Deficit Reduction Strategy. No impact to services is expected as the department has experienced a decrease in permitting activity.			
Reduce 29 Vacant Positions	1,628,564	29	0
Reduces 29 vacant positions in various divisions across the department. Positions are currently frozen as a part of the department's Deficit Reduction Strategy. No impact to service delivery is expected as the department has experienced a decrease in permitting activity.			
Development Services Total	*2,533,632*	*29*	*0*
Planning & Community Development			
Reduce 1 Vacant Director Position	146,290	1	0
Reduces the vacant Planning and Community Development Director position as part of the consolidation of the Development Services Department and the Planning and Community Development Department. The duties of the reduced position will be assumed by the Development Services Director.			
Planning & Community Development Total	*146,290*	*1*	*0*
PLANNING & DEVELOPMENT SERVICES FUND TOTAL	**2,679,922**	**30**	**0**

FUND

Department Program Change Title and Description	First Year Total Amount	Number of Vacant Positions	Number of Filled Positions
SOLID WASTE FUND			
Solid Waste Department			
Compressed Natural Gas (CNG) Fuel Efficiency	210,018	0	0
In an effort to find more efficient sources of fuel, the Solid Waste Department constructed a compressed natural gas (CNG) fueling station. This reduction projects the net fuel savings resulting from the completion of the CNG fueling station and the operation of 15 CNG trucks.			
Reduce 24 Vacant Positions through Automated Conversion Efficiency	2,332,738	24	0
Reduces 24 vacant positions in the Solid Waste Department. As the department continues to increase the number of automated garbage collection routes as part of the automation schedule, operational efficiencies are realized and fewer positions are needed.			
Solid Waste Department Total	*2,542,756*	*24*	*0*
SOLID WASTE FUND TOTAL	**2,542,756**	**24**	**0**

FUND

Department Program Change Title and Description	First Year Total Amount	Number of Vacant Positions	Number of Filled Positions
STREETS RIGHT OF WAY FUND			
Public Works			
Reduce 2 Vacant and 1 Filled Position in Right of Way (ROW) Management Reduces 2 vacant and 1 filled Right of Way position including an 1 filled Engineering Technician, 1 vacant GIS Analyst, and 1 vacant Utility Coordinator. As departmental staffing will allow for the duties of these positions to be absorbed, no impact to service delivery is expected.	178,815	2	1
Public Works Total	*178,815*	*2*	*1*
STREETS RIGHT OF WAY FUND TOTAL	**178,815**	**2**	**1**

CITY OF SAN ANTONIO
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Personnel Schedule

PERSONNEL SCHEDULE
BY FUND AND DEPARTMENT
FY 2009 ADOPTED BUDGET

GENERAL FUND	FY 2007 AUTHORIZED	FY 2008 AUTHORIZED	FY 2009 ADOPTED	NET CHANGE IN POSITIONS
Animal Care Fund	102	122	124	2
Asset Management[1]	13	12	0	(12)
City Attorney	71	86	85	(1)
City Auditor	25	25	25	0
City Clerk	24	25	25	0
City Manager	20	20	20	0
Communications & Public Affairs	11	12	12	0
Community Initiatives	224	213	210	(3)
Contract Services	16	0	0	0
Customer Service & 311 System	66	70	70	0
Downtown Development	0	0	4	4
Downtown Operations	75	90	87	(3)
Economic Development	25	29	26	(3)
Emergency Medical Services	402	0	0	0
Finance	96	100	101	1
Fire	1,220	1,670	1,734	64
Health	263	180	176	(4)
Housing & Neighborhood Services	130	141	141	0
Human Resources	39	53	53	0
Intergovernmental Relations	5	5	5	0
International Affairs	5	5	5	0
Library	540	565	565	0
Management & Budget	17	18	18	0
Mayor & Council	18	18	18	0
Municipal Courts	211	198	190	(8)
Non-Departmental/Non-Operating	22	10	8	(2)
Parks & Recreation	855	800	863	63
Police	2,712	2,792	2,908	116
Public Works[1]	252	145	136	(9)
Streets Maint. & Improvement	285	256	250	(6)
TOTAL GENERAL FUND	**7,744**	**7,660**	**7,859**	**199**

OTHER FUNDS	FY 2007 AUTHORIZED	FY 2008 AUTHORIZED	FY 2009 ADOPTED	NET CHANGE IN POSITIONS
Advanced Transportation District Fund	13	23	23	0
Aviation Fund	474	510	514	4
Capital Improvements Management Services Fund[1]	0	152	188	36
Child Safety Fund	262	262	262	0
Community & Visitor Facilities Fund	343	338	338	0
Convention & Visitors Bureau Fund	125	131	133	2
Cultural Affairs Fund	11	12	12	0
Expendable Trust (San Jose Burial)	9	9	9	0
Facility Services Fund[1 2]	113	112	117	5
Golf Revenue Fund[3]	98	46	26	(20)
Information Technology Services Fund	244	244	240	(4)
Internal Services/Alternate Svc. Employee Fund	2,196	2,196	2,196	0
International Center Fund[1 2]	9	8	2	(6)
Municipal Courts Security Fund	0	8	8	0
Municipal Courts Technology Fund	1	1	1	0
Official City Store Fund	9	10	10	0
Parking Facilities Fund	130	130	130	0
Planning and Development Services Fund	316	316	287	(29)
Public Health Support Fund	18	0	0	0
Purchasing and General Services Fund	213	226	226	0
Recreation Athletic Fund	49	49	0	(49)
Self Insurance Funds	66	63	65	2
Solid Waste Fund[4]	559	531	511	(20)
South Texas Business Fund	8	8	8	0
Storm Water Operations Fund	259	258	258	0
Storm Water Regional Facilities Fund	20	20	20	0
Streets Right of Way Management Fund[1]	20	20	17	(3)
TIF Unit Fund	8	8	8	0
Tree Mitigation Fund	2	2	2	0
Westside Development Corporation Fund	2	2	2	0
TOTAL OTHER FUNDS	**5,577**	**5,695**	**5,613**	**(82)**
TOTAL ALL FUNDS	**13,321**	**13,355**	**13,472**	**117**

[1] Positions reorganized to Capital Improvements Management Services Department

[2] Six positions from the International Center will be reorganized to the Facilities Services Fund

[3] Positions will be reduced throughout FY 2009

[4] Includes 5 positions from the Office of Environmental Policy

SUMMARY OF ADOPTED 2008-2009 POSITIONS BY TYPE
ALL FUNDS

	All Funds - Less Grants Authorization	Grant Authorization	Total Authorization
Civilian Employees	9,563	585	10,148
Uniform Employee			
Police	2,285	17	2,302
Fire	1,624	0	1,624
Sub-total	3,909	17	3,926
TOTAL [1]	**13,472**	**602**	**14,074**

Explanatory Information

[1] Total authorized positions include full-time, part-time, and alternate employee positions.

GRANT FUNDED EMPLOYEES
SUMMARY OF ADOPTED 2008-2009 POSITIONS

	Categorical Grants	CDBG/HOME Grants	TOTAL GRANTS
City Attorney	0	5	5
City Clerk	1	0	1
Community Initiatives	217	5	222
Economic Development	4	1	5
Finance	0	1	1
Fire	4	0	4
Grants Monitoring & Administration	0	27	27
Health	260	0	260
Housing & Neighborhood Services	1	35	36
Library	11	0	11
Office of Military Affairs	3	0	3
Parks & Recreation	1	0	1
Planning & Development Services	0	5	5
Police	21	0	21
TOTAL	**523**	**79**	**602**

Holiday Schedule

FY 2009 HOLIDAY SCHEDULE

The City Council has approved 13 holidays,12 scheduled and one floating holiday for FY 2008-2009 which begins on October 1, 2008.

Holiday	Day	Date
Veteran's Day	Tuesday	November 11, 2008
Thanksgiving Day	Thursday	November 27, 2008
Day after Thanksgiving	Friday	November 28, 2008
Christmas Eve	Wednesday	December 24, 2008
Christmas Day	Thursday	December 25, 2008
New Year's Day	Thursday	January 1, 2009
Martin Luther King	Monday	January 19, 2009
President's Day	Monday	February 16, 2009
Fiesta San Jacinto Day	Friday	April 24, 2009
Memorial Day	Monday	May 25, 2009
Independence Day (Independence Day Saturday, July 4, 2009)	Friday	July 3, 2009
Labor Day	Monday	September 7, 2009

FLOATING HOLIDAY:
In addition to the 12 scheduled Holidays listed above, employees may choose one additional day of their choice to serve as a Floating Holiday. Any Floating Holiday granted during this fiscal year that is not taken by October 1, 2009 will be forfeited. Employees may be eligible to receive an additional Floating Holiday for use during Fiscal Year 2008-2009 in accordance with Administrative Directive 4.4.

The value of the Holiday shall be determined based on the employee's work schedule. If the employee works an 8 hour day, the Holiday will be paid or banked at 8 hours. For employees that work a 10 hour schedule, the Holiday will be paid or banked at 10 hours.

Individual departments may develop Alternate Holiday schedules for the fiscal year to substitute for those listed above or to accommodate for workload demands. These schedules must be submitted to and approved by the Human Resources Department and the City Manager's Office prior to October 5, 2008.

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

All Funds
Budget Summary

ALL FUNDS
SUMMARY OF ADOPTED BUDGET REVENUES
PROGRAM CHANGES BY FUND

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	RE-ESTIMATED FY 2007-2008	CURRENT SVC. FY 2008-2009	PROGRAM CHANGES	ADOPTED FY 2008-2009
GENERAL FUND						
Revenue						
Current Property Tax	$ 202,183,428	$ 226,095,647	$ 226,547,911	$ 245,250,281	$ 0	$ 245,250,281
City Sales Tax	189,752,760	196,242,533	197,381,527	202,809,519	0	202,809,519
CPS Energy	248,539,890	253,962,706	288,654,706	288,861,091	0	288,861,091
Business and Franchise Tax	30,238,440	27,127,386	28,131,819	27,228,894	71,733	27,300,627
Liquor by the Drink Tax	5,307,873	5,200,000	5,400,000	5,356,000	0	5,356,000
Delinquent Property Tax	196,952	2,693,037	2,940,874	2,622,664	0	2,622,664
Penalty and Interest on Delinquent Taxes	2,277,610	2,045,202	1,950,000	2,000,000	0	2,000,000
Licenses and Permits	5,375,788	5,778,367	5,702,401	5,529,590	599,528	6,129,118
San Antonio Water System	9,147,334	9,425,230	9,786,927	9,880,665	0	9,880,665
Other Agencies	4,074,941	6,063,214	6,151,128	5,959,635	0	5,959,635
Charges for Current Services					0	
General Government	3,213,304	3,483,992	3,600,006	3,634,002	11,206	3,645,208
Public Safety	8,423,571	21,698,116	22,132,061	20,040,201	878,441	20,918,642
Highways/Streets/Sanitation	1,978,501	1,496,725	1,634,403	1,634,013	4,750	1,638,763
Health	3,381,473	4,165,704	4,162,385	3,717,458	40,968	3,758,426
Recreation and Culture	10,667,503	12,648,068	10,718,805	11,617,272	95,438	11,712,710
Fines	15,177,367	10,956,705	12,166,058	12,166,379		12,166,379
Miscellaneous Revenue						
Sale of Property	3,535,172	3,376,735	3,657,675	4,041,689	0	4,041,689
Use of Money and Property	7,101,123	6,889,573	6,170,466	5,767,108	0	5,767,108
Recovery of Expenditures	969,871	978,912	3,443,133	1,025,235	0	1,025,235
Miscellaneous	879,366	301,320	493,044	296,455	0	296,455
Interfund Charges	1,320,404	522,037	674,941	529,171		529,171
TOTAL GENERAL FUND	**$ 753,742,671**	**$ 801,151,209**	**$ 841,500,270**	**$ 859,967,322**	**$ 1,702,064**	**$ 861,669,386**
OTHER FUNDS						
Advanced Transportation District	$ 11,520,815	$ 11,485,400	$ 11,763,144	$ 12,021,417	$ 0	$ 12,021,417
Animal Care	6,119,811	7,375,302	7,343,008	8,845,512	209,585	9,055,097
Aviation	54,043,325	61,242,051	63,351,441	70,858,371	427,340	71,285,711
Better Jobs	20,517	95,429	20,167	N/A	0	N/A
Capital Improvements Management Services	N/A	10,700,701	10,596,443	14,844,714	0	14,844,714
Child Safety	1,952,258	2,072,358	1,963,757	1,963,757	0	1,963,757
Community & Visitor Facilities	32,031,252	35,583,133	34,794,591	34,890,295	5,000	34,895,295
Confiscated Property	948,547	852,621	2,520,026	801,743	0	801,743
Convention and Visitors Bureau	16,510,289	19,231,081	19,348,577	20,637,158	0	20,637,158
Cultural Affairs	6,518,419	7,968,344	7,941,111	8,466,286	0	8,466,286
Economic Development Incentive Fund	270,664	522,612	689,478	5,132,137	0	5,132,137
Emergency Medical Services	N/A	N/A	N/A	N/A	0	N/A
Equipment Renewal & Replacement	22,881,171	26,134,759	24,066,156	26,449,769	0	26,449,769
Facility Services	9,986,092	10,411,951	12,403,550	13,147,464	0	13,147,464
Facility Services Improvement & Contingency	5,492,236	1,865,866	1,687,758	N/A	0	N/A
Golf	5,906,494	5,017,204	4,345,285	1,027,290	0	1,027,290
Hotel/Motel 2%	14,379,592	15,223,752	15,499,118	16,209,785	0	16,209,785
Hotel Occupancy Tax	51,392,824	54,235,857	55,039,944	57,397,223	0	57,397,223
Information Technology Services	35,196,810	40,125,408	39,062,878	41,156,920	0	41,156,920
International Center	1,210,186	1,372,264	1,321,945	1,369,537	0	1,369,537
Municipal Courts Security	369,433	498,043	526,419	561,720	0	561,720
Municipal Courts Technology	503,075	510,019	547,659	547,659	0	547,659
Parking	10,386,200	11,681,621	10,786,448	11,521,665	0	11,521,665
Parks Development and Expansion - 2000	2,346,428	993,366	591,163	463,207	0	463,207
Parks Development and Expansion - 2005	29,921,023	52,010,498	32,114,289	46,373,527	0	46,373,527
Passenger Facility Charge	11,475,172	17,096,120	16,182,171	17,542,164	0	17,542,164
Planning & Development Services	25,462,568	30,150,089	29,079,250	28,919,377	798,785	29,718,162
Public Health Support	N/A	N/A	N/A	N/A	0	N/A
Purchasing & General Services	35,045,034	39,740,392	43,740,001	50,823,383	11,961	50,835,344
Recreation Athletic	424,404	661,709	708,739	N/A	0	N/A
San Jose Burial	471,298	473,406	448,705	515,161	0	515,161
Self Insurance	137,627,905	131,945,009	117,928,516	124,924,925	0	124,924,925
Solid Waste Operating & Maintenance	80,100,571	83,861,602	86,606,605	91,601,410	3,053,466	94,654,876
South Texas Business	805,395	601,692	637,141	648,747	0	648,747
Starbright Industrial Development Corporation	1,669,012	1,661,871	1,661,871	1,662,682	0	1,662,682
Storm Water	30,028,507	34,958,291	33,539,879	34,399,063	0	34,399,063
Storm Water Regional Facilities	7,366,656	7,134,418	6,130,726	5,793,192	0	5,793,192
Streets Endownment Fund	N/A	0	71,528	72,700	0	72,700
Streets Maintenance & Improvement	66,833,741	60,780,338	60,750,407	67,205,529	0	67,205,529
Streets Right of Way	1,126,224	1,155,621	1,109,121	999,820	245,890	1,245,710
Tax Increment Financing	223,206	442,928	712,984	629,478	0	629,478
Tree Canopy Investment	140,384	N/A	199,235	199,419	0	199,419
Tree Preservation Mitigation	1,050,243	619,996	577,997	567,809	0	567,809
Visitor Information Center & City Store	497,820	543,304	436,252	497,246	0	497,246
Westside Development Corporation	0	0	0	110,000	0	110,000
TOTAL OTHER FUNDS	**$ 720,255,601**	**$ 789,036,426**	**$ 758,845,483**	**$ 821,799,261**	**$ 4,752,027**	**$ 826,551,288**
TOTAL ALL FUNDS	**$ 1,473,998,272**	**$ 1,590,187,635**	**$ 1,600,345,753**	**$ 1,681,766,583**	**$ 6,454,091**	**$ 1,688,220,674**

FY 2008-2009 ALL FUNDS
BUDGET SUMMARY

ORGANIZATIONS	GENERAL FUND	COMMUNITY DEV. BLOCK GRANT/HOME	CATEGORICAL GRANTS	SPECIAL REVENUE FUNDS	DEBT SERVICE FUNDS	TRUST AND AGENCY
Departmental Appropriations						
Animal Care Services	$	$	$	$ 9,029,095	$	$
Asset Management				981,304		
Aviation			692,385		32,877,701	
Capital Improvements Management Services				14,369,589		
City Attorney	7,201,653	341,838				
City Auditor	3,045,753					
City Clerk	2,260,568		52,000			
City Manager	2,598,223					
Communications & Public Affair	1,037,725					
Community Initiatives	23,019,918	211,733	114,190,120			
Convention, Sports, and Entertainment Facilities				32,240,166		
Convention & Visitors Bureau				20,397,223		
Cultural Affairs			157,324	1,948,976		
Customer Service & 311 System	3,715,139					
Downtown Operations	9,757,769				2,080,443	
Economic Development	2,799,762	75,233	937,608	1,400,145		
Finance	7,532,846	65,700		1,662,682		
Fire	218,949,840		8,532,173			
Fleet Maintenance Operations						
Grants Monitoring & Administration		7,556,921				
Health	14,578,344		18,210,499			
Housing & Neighborhood Services	11,167,695	6,674,363	2,683,333	486,599		
Human Resources	4,782,738					
Information Technology Services						
Intergovernmental Relations	1,215,008					
International Affairs	583,836			1,087,976		
Library	29,885,833		1,635,766			
Management & Budget	1,718,789					
Mayor & Council	4,606,427					
Municipal Courts	10,707,611			1,949,484		
Municipal Elections	2,800,000					
Non-Departmental/Non-Operating	55,012,484			3,441,929	15,901,090	
Parks & Recreation	58,843,340		1,015,225	2,356,778	2,227,808	539,249
Planning & Development Services		324,523		21,425,896		
Police	313,371,197		14,259,810	4,357,929		
Public Works	14,152,938	19,750		59,008,647	7,301,638	
Purchasing & Contract Services						
Self Insurance						
Solid Waste Management						
Contribution to Other Agencies	7,395,046	6,231,693		6,351,644		
One-Time Projects	4,545,217					
Debt Service					153,165,916	
Total Net Appropriations	*$ 817,285,700*	*$ 21,501,754*	*$ 162,366,243*	*$ 182,496,062*	*$ 213,554,596*	*$ 539,249*
Transfers	*$ 112,676,235*	*$ 0*	*$ 0*	*$ 221,083,524*	*$ 0*	*$ 0*
TOTAL APPROPRIATIONS	**$ 929,961,935**	**$ 21,501,754**	**$ 162,366,243**	**$ 403,579,586**	**$ 213,554,596**	**$ 539,249**

ENTERPRISE FUNDS	TOTAL OPERATING FUNDS	CAPITAL PROJECTS	TOTAL OPERATING/ CAPITAL	INTERNAL SERVICE FUNDS	ORGANIZATIONS
					Departmental Appropriations
$	$ 9,029,095	$ 1,046,000	$ 10,075,095	$	Animal Care Services
	981,304		981,304	14,864,493	Asset Management
43,438,152	77,008,238	255,548,000	332,556,238		Aviation
	14,369,589	312,393,000	326,762,589		Capital Improvements Management Services
	7,543,491		7,543,491		City Attorney
	3,045,753		3,045,753		City Auditor
	2,312,568		2,312,568		City Clerk
	2,598,223		2,598,223		City Manager
	1,037,725		1,037,725		Communications & Public Affair
	137,421,771	5,714,000	143,135,771		Community Initiatives
	32,240,166	33,998,000	66,238,166		Convention, Sports, and Entertainment Facilities
	20,397,223		20,397,223		Convention & Visitors Bureau
	2,106,300		2,106,300		Cultural Affairs
	3,715,139		3,715,139		Customer Service & 311 System
6,823,733	18,661,945		18,661,945		Downtown Operations
	5,212,748	420,000	5,632,748		Economic Development
	9,261,228	4,620,000	13,881,228		Finance
	227,482,013	15,191,000	242,673,013		Fire
	0		0	74,626,764	Fleet Maintenance Operations
	7,556,921		7,556,921		Grants Monitoring & Administration
	32,788,843		32,788,843		Health
	21,011,990	7,955,000	28,966,990		Housing & Neighborhood Services
	4,782,738		4,782,738		Human Resources
	0	25,992,000	25,992,000	40,478,699	Information Technology Services
	1,215,008		1,215,008		Intergovernmental Relations
	1,671,812		1,671,812		International Affairs
	31,521,599	19,058,000	50,579,599		Library
	1,718,789		1,718,789		Management & Budget
	4,606,427		4,606,427		Mayor & Council
	12,657,095		12,657,095		Municipal Courts
	2,800,000		2,800,000		Municipal Elections
807,475	75,162,978		75,162,978		Non-Departmental/Non-Operating
	64,982,400	29,184,000	94,166,400		Parks & Recreation
	21,750,419		21,750,419		Planning & Development Services
	331,988,936	19,099,000	351,087,936		Police
	80,482,973	40,476,000	120,958,973		Public Works
	0		0	4,524,026	Purchasing & Contract Services
	0		0	120,488,411	Self Insurance
94,525,717	94,525,717	1,810,000	96,335,717		Solid Waste Management
	19,978,383		19,978,383		Contribution to Other Agencies
	4,545,217		4,545,217		One-Time Projects
	153,165,916		153,165,916		Debt Service
$ 145,595,075	*$ 1,543,338,680*	*$ 772,504,000*	*$ 2,315,842,680*	*$ 254,982,393*	*Total Net Appropriations*
$ 53,700,432	$ 387,460,191	*$ 0*	$ 387,460,191	*$ 7,565,954*	*Transfers*
$ 199,295,507	**$ 1,930,798,871**	**$ 772,504,000**	**$ 2,703,302,871**	**$ 262,548,347**	**TOTAL APPROPRIATIONS**

ADOPTED ANNUAL BUDGET FY 2008-2009
COMBINED BUDGET SUMMARY OF ALL FUND TYPES

	GOVERNMENTAL FUND TYPES		
	GENERAL	**SPECIAL REVENUE**	**DEBT SERVICE**
BEGINNING BALANCE	**$ 86,255,937**	**$ 77,998,120**	**$ 134,277,223**
REVENUES			
Property Tax	$ 249,872,945	$ 0	$ 148,560,751
Sales Tax	202,809,519	36,812,552	0
Other Tax	32,656,627	72,581,940	0
Licenses and Permits	6,129,118	0	0
Intergovernmental	5,959,635	2,403,781	0
CPS Energy	288,861,091	0	0
San Antonio Water System	9,880,665	0	0
Charges for Services	41,673,749	100,009,859	0
Fines & Forfeits	12,166,379	1,419,298	0
Miscellaneous	11,659,658	26,439,469	3,638,478
Grants	0	0	0
Subtotal Revenues	*$ 861,669,386*	*$ 239,666,899*	*$ 152,199,229*
Transfers from other funds	*$ 25,832,769*	*$ 134,850,389*	*$ 61,619,001*
TOTAL REVENUES	**$ 887,502,155**	**$ 374,517,288**	**$ 213,818,230**
TOTAL AVAILABLE FUNDS	**$ 973,758,092**	**$ 452,515,408**	**$ 348,095,453**
APPROPRIATIONS			
Administrative & Operational Excellence	$ 86,474,994	$ 0	$ 0
Convention, Tourism & Culture	574,389	63,509,808	0
Economic Development	16,056,586	3,758,589	0
Environmental	0	1,376,453	0
Health & Human Services	74,504,752	9,029,095	0
Neighborhood Services	11,167,695	888,514	0
Parks & Recreation	49,987,746	2,346,932	0
Public Safety	563,491,492	27,733,309	0
Streets & Infrastructure	15,028,046	73,853,361	0
Debt Service	0	0	213,554,596
Subtotal Appropriations	*$ 817,285,700*	*$ 182,496,062*	*$ 213,554,596*
Transfers to other funds	*$ 112,676,235*	*$ 221,083,524*	*$ 0*
TOTAL APPROPRIATIONS	**$ 929,961,935**	**$ 403,579,586**	**$ 213,554,596**
GROSS ENDING FUND BALANCE	**$ 43,796,156**	**$ 48,935,822**	**$ 134,540,857**

ADPOTED ANNUAL BUDGET FY 2008-2009
COMBINED BUDGET SUMMARY OF ALL FUND TYPES

PROPRIETARY FUND TYPES ENTERPRISE	FIDUCIARY FUND TYPES TRUST AND AGENCY	CATEGORICAL GRANTS	TOTAL ALL FUNDS FY 2008-2009	
$ 20,162,234	**$ 27,743**	**$ 0**	**$ 318,721,257**	**BEGINNING BALANCE**
				REVENUES
$ 0	$ 0	$ 0	$ 398,433,696	Property Tax
0	0	0	239,622,071	Sales Tax
0	0	0	105,238,567	Other Tax
0	0	0	6,129,118	Licenses and Permits
100,000	0	0	8,463,416	Intergovernmental
0	0	0	288,861,091	CPS Energy
0	0	0	9,880,665	San Antonio Water System
182,886,074	377,597	0	324,947,279	Charges for Services
0	0	0	13,585,677	Fines & Forfeits
1,668,342	62,564	0	43,468,511	Miscellaneous
0	0	183,867,998	183,867,998	Grants
$ 184,654,416	*$ 440,161*	*$ 183,867,998*	*$ 1,622,498,089*	*Subtotal Revenues*
$ 10,350,000	*$ 75,000*	*$ 0*	*$ 232,727,159*	*Transfers from other funds*
$ 195,004,416	**$ 515,161**	**$ 183,867,998**	**$ 1,855,225,248**	**TOTAL REVENUES**
$ 215,166,650	**$ 542,904**	**$ 183,867,998**	**$ 2,173,946,505**	**TOTAL AVAILABLE FUNDS**
				APPROPRIATIONS
$ 0	$ 0	$ 52,000	$ 86,526,994	Administrative & Operational Excellence
0	539,249	425,963	65,049,409	Convention, Tourism & Culture
40,537,924	0	937,608	61,290,707	Economic Development
95,333,191	0	0	96,709,644	Environmental
0	0	157,952,834	241,486,681	Health & Human Services
0	0	0	12,056,209	Neighborhood Services
0	0	1,015,225	53,349,903	Parks & Recreation
9,723,960	0	23,484,368	624,433,129	Public Safety
0	0	0	88,881,407	Streets & Infrastructure
0	0	0	213,554,596	Debt Service
$ 145,595,075	*$ 539,249*	*$ 183,867,998*	*$ 1,543,338,680*	*Subtotal Appropriations*
$ 53,700,432	*$ 0*	*$ 0*	*$ 387,460,191*	*Transfers to other funds*
$ 199,295,507	**$ 539,249**	**$ 183,867,998**	**$ 1,930,798,871**	**TOTAL APPROPRIATIONS**
$ 15,871,143	**$ 3,655**	**$ 0**	**$ 243,147,635**	**GROSS ENDING FUND BALANCE**

GENERAL FUND
SUMMARY OF ADOPTED BUDGET APPROPRIATIONS
PROGRAM CHANGES BY DEPARTMENT

	BUDGET FY 2007-2008	RE-ESTIMATE FY 2007-2008	CURRENT SERVICE FY 2008-2009	MANDATES FY 2008-2009
DEPARTMENTAL APPROPRIATIONS				
Asset Management	$ 1,454,128	$ 1,391,955	$ 1,092,384	$ 0
City Attorney	7,086,703	6,909,860	7,251,300	0
City Auditor	2,884,466	2,828,166	2,932,306	0
City Clerk	1,975,742	1,921,298	2,260,568	0
City Manager	2,548,442	2,517,505	2,661,223	0
Communication & Public Affairs	1,041,685	906,318	1,040,725	0
Community Initiatives	23,342,324	22,226,831	21,340,957	0
Contract Services	0	0	0	0
Customer Service & 311 System	3,647,705	3,556,590	3,750,612	0
Downtown Operations	8,235,921	8,103,529	9,057,769	0
Economic Development	2,741,493	2,603,534	2,867,125	0
Finance	7,311,946	7,169,421	7,468,411	0
Fire	204,608,185	201,805,162	205,504,040	8,380,708
Health	18,196,167	17,851,558	14,647,570	190,000
Housing & Neighborhood Services	10,652,574	10,451,919	10,893,154	0
Human Resources	4,521,599	4,429,553	4,797,738	0
Intergovernmental Relations	1,223,078	1,172,082	1,235,008	0
International Affairs	592,395	585,364	583,836	0
Library	28,575,547	28,065,932	28,748,920	398,045
Management & Budget	1,696,453	1,654,657	1,728,789	0
Mayor and Council	4,396,400	4,357,734	4,606,427	0
Municipal Courts	11,409,083	11,036,426	11,217,765	0
Municipal Elections	35,000	33,534	2,800,000	0
Parks and Recreation	55,596,946	54,489,226	55,995,680	2,159,548
Police	291,735,012	287,365,671	297,255,906	9,835,758
Public Works	12,360,755	12,162,387	12,754,824	0
Agencies	8,329,465	8,196,919	6,409,450	0
Non-Departmental/Non-Operating	41,475,878	41,575,878	44,877,157	671,061
One-Time Projects	3,459,998	3,459,998	3,325,217	0
Transfers				
Streets Maintenance & Improvement	59,582,574	58,674,796	49,019,330	14,660
Animal Care	6,217,158	6,197,408	7,130,069	0
Other Transfers	27,037,369	27,689,792	22,384,170	72,236
TOTAL APPROPRIATIONS	**$ 853,972,191**	**$ 841,391,003**	**$ 847,638,430**	**$ 21,722,016**
TOTAL AVAILABLE FUNDS	**$ 896,731,292**	**$ 947,696,886**	**$ 969,835,921**	
GROSS ENDING BALANCE	**$ 42,759,100**	**$ 106,305,883**	**$ 122,197,491**	
LESS: BUDGETED FINANCIAL RESERVES				
Financial Reserves (Incremental Amount)	**$ 20,049,946**	**$ 20,049,946**		
Reserve for Two Year Balanced Budget Plan	**22,709,154**	**22,709,154**		
ENDING BALANCE	**$ 0**	**$ 63,546,783**		
BUDGETED RESERVES SUMMARY				
Total Annual Budgeted Financial Reserves	**68,167,946**	**68,167,946**		
Annual Budgeted Financial Reserves as a % of Appropriations	8%	8%		

GENERAL FUND
SUMMARY OF ADOPTED BUDGET APPROPRIATIONS
PROGRAM CHANGES BY DEPARTMENT

IMPROVEMENTS FY 2008-2009	RE-ORGANIZATIONS FY 2008-2009	REDUCTION/REDIRECTION FY 2008-2009	TOTAL PROGRAM CHANGES	ADOPTED FY 2008-2009	
					DEPARTMENTAL APPROPRIATIONS
$ 0	$ (1,092,384)	$ 0	$ (1,092,384)	$ 0	Asset Management
0	0	(49,647)	(49,647)	7,201,653	City Attorney
113,447	0	0	113,447	3,045,753	City Auditor
0	0	0	0	2,260,568	City Clerk
0	0	(63,000)	(63,000)	2,598,223	City Manager
0	0	(3,000)	(3,000)	1,037,725	Communication & Public Affairs
2,156,000	0	(477,039)	1,678,961	23,019,918	Community Initiatives
0	0	0	0	0	Contract Services
0	0	(35,473)	(35,473)	3,715,139	Customer Service & 311 System
700,000	0	0	700,000	9,757,769	Downtown Operations
313,000	(374,363)	(6,000)	(67,363)	2,799,762	Economic Development
0	84,435	(20,000)	64,435	7,532,846	Finance
5,065,092	0	0	13,445,800	218,949,840	Fire
0	0	(259,226)	(69,226)	14,578,344	Health
566,000	(56,188)	(235,271)	274,541	11,167,695	Neighborhood Services
0	0	(15,000)	(15,000)	4,782,738	Human Resources
0	0	(20,000)	(20,000)	1,215,008	Intergovernmental Relations
0	0	0	0	583,836	International Affairs
1,090,916	0	(352,048)	1,136,913	29,885,833	Library
0	0	(10,000)	(10,000)	1,718,789	Management & Budget
0	0	0	0	4,606,427	Mayor and Council
0	0	(510,154)	(510,154)	10,707,611	Municipal Courts
0	0	0	0	2,800,000	Municipal Elections
720,000	612,859	(644,747)	2,847,660	58,843,340	Parks and Recreation
6,764,250	0	(484,717)	16,115,291	313,371,197	Police
1,800,000	(290,327)	(111,559)	1,398,114	14,152,938	Public Works
985,596	0	0	985,596	7,395,046	Agencies
9,174,339	289,928	0	10,135,328	55,012,485	Non-Departmental/Non-Operating
1,220,000	0	0	1,220,000	4,545,217	One-Time Projects
					Transfers
16,540,627	(44,214)	(464,063)	16,047,010	65,066,340	Streets Maintenance & Improvement
864,000	0	0	864,000	7,994,069	Animal Care
14,350,000	2,809,420	0	17,231,656	39,615,826	Other Transfers
$ 62,423,267	**$ 1,939,166**	**$ (3,760,944)**	**$ 82,323,505**	**$ 929,961,935**	**TOTAL APPROPRIATIONS**

$ 973,758,092	**TOTAL AVAILABLE FUNDS**
$ 43,796,156	**GROSS ENDING BALANCE**
	LESS: BUDGETED FINANCIAL RESERVES
$ 15,528,628	Budgeted Financial Reserves (Incremental)
28,267,528	Reserve for Two Year Balanced Budget Plan
$ 0	**ENDING BALANCE**

BUDGETED RESERVES SUMMARY

83,696,574	**Total Annual Budgeted Financial Reserves**
9%	Annual Budgeted Financial Reserves as a % of Appropriations

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Tax Supported Funds

GENERAL FUND
SUMMARY OF ADOPTED BUDGET
AVAILABLE FUNDS

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	RE-ESTIMATE FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance (Excluding Financial Reserves)	**$ 101,673,087**	**$ 68,006,682**	**$ 80,297,789**	**$ 63,546,783**
Use of Reserve for Two Year Balanced Budget Plan	0	0	0	22,709,154
Mid Year Budget Adjustment	0	1,838,832	0	0
Net Balance	**$ 101,673,087**	**$ 69,845,514**	**$ 80,297,789**	**$ 86,255,937**
REVENUES				
Current Property Tax	$ 202,183,428	226,095,647	$ 226,547,911	$ 245,250,281
City Sales Tax	189,752,760	$ 196,242,533	197,381,527	202,809,519
CPS Energy	248,539,890	253,962,706	288,654,706	288,861,091
Business and Franchise Tax	30,238,440	27,127,386	28,131,819	27,300,627
Liquor by the Drink Tax	5,307,873	5,200,000	5,400,000	5,356,000
Delinquent Property Tax	196,952	2,693,037	2,940,874	2,622,664
Penalty and Interest on Delinquent Taxes	2,277,610	2,045,202	1,950,000	2,000,000
Licenses and Permits	5,375,788	5,778,367	5,702,401	6,129,118
San Antonio Water System	9,147,334	9,425,230	9,786,927	9,880,665
Other Agencies	4,074,941	6,063,214	6,151,128	5,959,635
Charges for Current Services				0
General Government	3,213,304	3,483,992	3,600,006	3,645,208
Public Safety	8,423,571	21,698,116	22,132,061	20,918,642
Highways/Streets/Sanitation	1,978,501	1,496,725	1,634,403	1,638,763
Health	3,381,473	4,165,704	4,162,385	3,758,426
Recreation and Culture	10,667,503	12,648,068	10,718,805	11,712,710
Fines	15,177,367	10,956,705	12,166,058	12,166,379
Miscellaneous Revenue				0
Sale of Property	3,535,172	3,376,735	3,657,675	4,041,689
Use of Money and Property	7,101,123	6,889,573	6,170,466	5,767,108
Recovery of Expenditures	969,871	978,912	3,443,133	1,025,235
Miscellaneous	879,366	301,320	493,044	296,455
Interfund Charges	1,320,404	522,037	674,941	529,171
Total Revenues	**$ 753,742,671**	**$ 801,151,209**	**$ 841,500,270**	**$ 861,669,386**
Transfers from Other Funds	$ 23,762,739	$ 25,734,568	$ 25,898,827	$ 25,832,769
Total Revenue and Transfers	**$ 777,505,410**	**$ 826,885,777**	**$ 867,399,097**	**$ 887,502,155**
Total Available Funds	**$ 879,178,497**	**$ 896,731,292**	**$ 947,696,886**	**$ 973,758,092**

GENERAL FUND
SUMMARY OF ADOPTED BUDGET
APPROPRIATIONS

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	RE-ESTIMATE FY 2007-2008	ADOPTED FY 2008-2009
DEPARTMENTAL APPROPRIATIONS				
Asset Management	$ 1,407,977	$ 1,454,128	$ 1,391,955	$ 0
City Attorney	6,216,498	7,086,703	6,909,860	7,201,653
City Auditor	2,267,806	2,884,466	2,828,166	3,045,753
City Clerk	2,232,924	1,975,742	1,921,298	2,260,568
City Manager	2,359,712	2,548,442	2,517,505	2,598,223
Communication & Public Affairs	1,256,834	1,041,685	906,318	1,037,725
Community Initiatives	17,895,696	23,342,324	22,226,831	23,019,918
Contract Services	1,040,273	0	0	0
Customer Service & 311 System	3,372,457	3,647,705	3,556,590	3,715,139
Downtown Operations	6,425,497	8,235,921	8,103,529	9,757,769
Economic Development	2,648,857	2,741,493	2,603,534	2,799,762
Finance	9,304,808	7,311,946	7,169,421	7,532,846
Fire	140,310,675	204,608,185	201,805,162	218,949,840
Health	16,045,671	18,196,167	17,851,558	14,578,344
Housing & Neighborhood Services	9,438,941	10,652,574	10,451,919	11,167,695
Human Resources	3,322,345	4,521,599	4,429,553	4,782,738
Intergovernmental Relations	1,143,191	1,223,078	1,172,082	1,215,008
International Affairs	572,317	592,395	585,364	583,836
Library	24,139,199	28,575,547	28,065,932	29,885,833
Management & Budget	1,458,847	1,696,453	1,654,657	1,718,789
Mayor and Council	3,801,585	4,396,400	4,357,734	4,606,427
Municipal Courts	12,346,432	11,409,083	11,036,426	10,707,611
Municipal Elections	825,927	35,000	33,534	2,800,000
Parks and Recreation	51,835,872	55,596,946	54,489,226	58,843,340
Police	279,068,896	291,735,012	287,365,671	313,371,197
Public Works	14,508,381	12,360,755	12,162,387	14,152,938
Agencies	8,305,854	8,329,465	8,196,919	7,395,046
Non-Departmental/Non-Operating	24,973,604	41,475,878	41,575,878	55,012,485
One-Time Projects	7,143,363	3,459,998	3,459,998	4,545,217
Transfers				0
Emergency Medical Services	37,055,546	0	0	0
Streets Maintenance & Improvement	55,132,042	59,582,574	58,674,796	65,066,340
Animal Care	5,322,666	6,217,158	6,197,408	7,994,069
Other Transfers	26,110,175	27,037,369	27,689,792	39,615,826
TOTAL APPROPRIATIONS	**$ 779,290,868**	**$ 853,972,191**	**$ 841,391,003**	**$ 929,961,935**
TOTAL AVAILABLE FUNDS	**$ 879,178,497**	**$ 896,731,292**	**$ 947,696,886**	**$ 973,758,092**
GROSS ENDING BALANCE	**$ 99,887,629**	**$ 42,759,100**	**$ 106,305,883**	**$ 43,796,156**
LESS: BUDGETED FINANCIAL RESERVES				
Financial Reserves (Incremental Amount)	**$ 19,589,840**	**$ 20,049,946**	**$ 20,049,946**	**$ 15,528,628**
Reserve for Two Year Balanced Budget Plan		**22,709,154**	**22,709,154**	**28,267,528**
ENDING BALANCE	**$ 80,297,789**	**$ 0**	**$ 63,546,783**	**$ 0**
BUDGETED RESERVES SUMMARY				
Total Annual Budgeted Financial Reserves	**48,118,000**	**68,167,946**	**68,167,946**	**83,696,574**
Annual Budgeted Financial Reserves as a % of Appropriations	6.17%	8%	8%	9%

CURRENT PROPERTY TAX REVENUE
ALL TAX SUPPORTED FUNDS
SUMMARY OF ADOPTED BUDGET

Description:

The Bexar Appraisal District provides the City with the value, ownership, and taxability of property within the City limits. Property taxes levied each year by the City on real property, mobile homes, and personal property at 100% of the appraised market value. In addition to providing General Fund operating support, property tax revenue is used to retire tax supported debt.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATE FY 2007-2008	ADOPTED FY 2008-2009
ASSESSED VALUATION				
Real Property	$ 57,265,110,702	$ 67,147,283,125	$ 67,288,367,374	$ 74,214,041,091
Personal Property	7,768,515,542	9,122,328,260	9,170,299,090	9,695,268,266
Sub-Total	**$ 65,033,626,244**	**$ 76,269,611,385**	**$ 76,458,666,464**	**$ 83,909,309,357**
Less				
Over-65 Exemptions	4,110,067,258	4,134,993,420	4,280,506,661	4,307,883,346
Disabled Veterans Exemptions	189,172,020	187,319,906	193,915,796	193,111,133
Disabled Residence Homestead Exemptions	126,244,040	121,197,697	131,077,156	125,061,885
Historic Property Exemptions	49,916,153	33,109,969	37,071,769	56,852,542
Freeport Exemptions	385,837,970	517,163,083	519,912,323	549,400,457
Tax Abatement/Phase-In Exemptions	411,961,519	464,620,243	507,946,373	658,359,163
Residence Homestead 10% Limitations	609,240,240	950,082,037	943,538,066	579,086,313
Agricultural Productivity Loss	346,926,222	515,959,868	539,674,719	561,434,064
Pollution Control Property	9,903,790	62,760,278	62,760,278	73,402,289
Low Income Housing	42,779,850	50,497,511	61,899,641	33,376,657
Energy Exemptions	32,610,802	35,452,234	11,864,658	13,259,344
Absolute Exemptions	1,924,485,214	3,193,016,866	3,165,254,260	3,847,975,271
Pro-Rated Exemptions	26,779,464	7,606,203	32,760,344	18,289,630
TOTAL TAXABLE VALUE	**$ 56,767,701,702**	**$ 65,995,832,070**	**$ 65,970,484,420**	**$ 72,891,817,263**
TAX RATE/$100 VALUATION				
General Fund	$ 0.36704	$ 0.36080	$ 0.36080	$ 0.35564
G.O. Debt Service Fund	0.21150	0.21150	0.21150	0.21150
TOTAL TAX RATE	**$ 0.57854**	**$ 0.57230**	**$ 0.57230**	**$ 0.56714**
CURRENT PROPERTY TAX REVENUE				
Current Levy (Gross)	$ 328,423,861	$ 377,694,147	$ 377,549,082	$ 413,398,652
Less Delinquencies	5,156,255	9,442,354	8,390,443	10,175,274
Less TIRZ Projected Tax Increment	2,482,258	4,778,584	5,485,667	5,734,462
Less Over-65 & Disabled Tax Ceiling	2,097,466	4,840,895	4,640,518	6,387,678
CURRENT LEVY (NET)	**$ 318,687,882**	**$ 358,632,314**	**$ 359,032,454**	**$ 391,101,238**
PERCENT OF LEVY COLLECTED	98.43%	97.50%	97.75%	97.50%
DISTRIBUTION BY FUND				
General Fund	$ 202,183,428	$ 226,095,647	$ 226,347,911	$ 245,250,281
G.O. Debt Service Fund	116,504,454	132,536,667	132,684,543	145,850,957
CURRENT COLLECTIONS	**$ 318,687,882**	**$ 358,632,314**	**$ 359,032,454**	**$ 391,101,238**

DELINQUENT PROPERTY TAX REVENUE
ALL TAX SUPPORTED FUNDS
SUMMARY OF ADOPTED BUDGET

Description:

This schedule reflects estimated delinquent property tax revenue. Delinquent property tax revenues are dedicated to the support of General Fund operations and required debt service payments.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATE FY 2007-2008	ADOPTED FY 2008-2009
DELINQUENT TAX RECEIVABLE				
Real Property	$ 9,189,999	$ 13,984,630	$ 7,977,373	$ 9,008,000
Personal Property	9,884,965	12,966,750	6,660,678	7,520,500
TOTAL DELINQUENT TAX RECEIVABLE	**$ 19,074,964**	**$ 26,951,380**	**$ 14,638,051**	**$ 16,528,500**
TAX RATE FOR DISTRIBUTION				
General Fund	$ 0.36704	$ 0.36704	$ 0.36704	$ 0.36080
G.O. Debt Service Fund	0.21150	0.21150	0.21150	0.21150
TOTAL TAX RATE	**$ 0.57854**	**$ 0.57854**	**$ 0.57854**	**$ 0.57230**
COLLECTIONS				
Real Property	$ 3,671,962	$ 4,205,115	$ 4,241,482	$ 3,786,000
Personal Property	363,161	376,620	394,017	374,000
Recapture Tax Phase-In Agreement [1]	-	-	823,758	-
TOTAL COLLECTIONS	**$ 4,035,123**	**$ 4,581,735**	**$ 5,459,257**	**$ 4,160,000**
PERCENT OF DELINQUENT TAXES COLLECTED	21.15%	17.00%	37.29%	25.17%
DISTRIBUTION BY FUND				
General Fund	$ 2,559,981	$ 2,906,765	$ 3,463,487	$ 2,622,624
G.O. Debt Service Fund	1,475,142	1,674,970	1,995,770	1,537,376
TOTAL DISTRIBUTION BY FUND	**$ 4,035,123**	**$ 4,581,735**	**$ 5,459,257**	**$ 4,160,000**

[1] Oberthur Gaming Technologies

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Special Revenue Funds

SPECIAL REVENUE FUND
ADVANCED TRANSPORTATION DISTRICT (ATD)
SUMMARY OF ADOPTED BUDGET

Description:

The Advanced Transportation District Fund was established to account for all revenues and expenditures associated with the administration and project delivery of the ATD program. The ATD Program will deliver projects that will increase mobility, reduce traffic congestion, improve neighborhood connectivity, leverage resources and provide coordinated planning.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	**$ 10,115,087**	**$ 6,788,076**	**$ 9,761,540**	**$ 7,390,812**
Adjustment for Reserve	(4,372,952)	0	0	0
Net Balance	**$ 5,742,135**	**$ 6,788,076**	**$ 9,761,540**	**$ 7,390,812**
REVENUES				
Sales Tax Revenues	$ 11,007,798	$ 11,137,008	$ 11,237,300	$ 11,546,326
Interest on Time Deposits	513,017	348,392	525,844	475,091
Recovery of Expenditures	0	0	0	0
Total Revenue & Transfers	**$ 11,520,815**	**$ 11,485,400**	**$ 11,763,144**	**$ 12,021,417**
TOTAL AVAILABLE FUNDS	**$ 17,262,950**	**$ 18,273,476**	**$ 21,524,684**	**$ 19,412,229**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 609,641	$ 1,076,917	$ 1,008,262	$ 1,378,087
Contractual Services	276,341	52,081	114,819	111,733
Commodities	18,428	35,745	36,915	70,745
Self Insurance/Other Expenditures	80,531	97,344	188,441	293,737
Capital Outlay	230,196	310,836	310,836	0
Subtotal Operating	**$ 1,215,137**	**$ 1,572,923**	**$ 1,659,273**	**$ 1,854,302**
Transfers To				
Employee Benefits	$ 2,536	$ 0	$ 0	$ 0
Debt Service	0	3,547,717	3,270,108	3,030,767
General Fund - Indirect Cost	0	6,373	6,373	17,390
Transfer to Capital Projects	79,375	0	0	0
Audible Countdown Pedestrian Signals	45,595	40,000	47,113	42,000
Bike Facilities/Posts/Racks	44,891	60,000	74,916	165,000
Bus Pads	1,400,000	1,200,000	1,200,000	600,000
CBD Signal Study & Implementation	63,127	0	0	0
Downtown Traffic Simulation Model	102,870	50,000	186,797	50,000
ITS Integrations/Deployment	59,127	11,516	103,076	0
Pedestrian Signals & Buttons	19,008	0	9,966	110,000
School Zone Pavement Marking Upgrade	114,289	100,000	116,278	170,000
Sidewalk Gap Analysis & Tracking PGM	145,808	30,000	30,000	15,000
Traffic & Pedestrian Mobility Improvement	3,851,580	0	793	0
School Cosswalk Beacon Challenge Ma	0	0	0	250,000
Sidewalk Projects	0	4,700,000	4,700,000	8,000,000
Intersection Improvements	0	600,000	600,000	3,944,695
Traffic Signal Emger. Vehicle Preemption	180	0	0	80,000
Traffic Signal Retiming	336,638	0	3,208	0
Traffic Signal Systems Modernization	0	0	0	0
ITS Project	0	1,977,661	1,409,000	512,000
Earmarks	0	787,661	569,472	0
Transit/Special Event Upgrades	21,250	27,500	27,500	27,500
Video Imaging Video Detection System	0	120,000	120,000	80,000
Subtotal Transfers	**$ 6,286,273**	**$ 13,258,428**	**$ 12,474,599**	**$ 17,094,352**
TOTAL APPROPRIATIONS	**$ 7,501,410**	**$ 14,831,351**	**$ 14,133,872**	**$ 18,948,654**
GROSS ENDING BALANCE	**$ 9,761,540**	**$ 3,442,125**	**$ 7,390,812**	**$ 463,575**
RESTRICTED RESERVE	**0**	**0**	**0**	**463,575**
NET ENDING BALANCE	**0**	**0**	**0**	**0**

SPECIAL REVENUE FUND
ANIMAL CARE SERVICES
SUMMARY OF ADOPTED BUDGET

Description:

In FY 06 the Animal Care Services Fund was established to account for revenues and expenditures incurred by Animal Care Services. This program is supervised by the City of San Antonio's Animal Care Services and is responsible for patrolling the San Antonio and unincorporated Bexar County area in order to impound stray dogs and injured and unwanted animals. The Bexar Country Rabies Control Fund, Animal Care divison of the Public Health Support Fund and the Animal Control Division from the General Fund have merged to create the Animal Care Services Fund.

	ACTUAL FY 2006 - 2007	BUDGET FY 2007 - 2008	ESTIMATED FY 2007 - 2008	ADOPTED FY 2008 - 2009
AVAILABLE FUNDS				
Beginning Balance	**$ 0**	**$ 86,690**	**$ (58,950)**	**$ 13,439**
Accounting Adjustment	**(6,259)**	0	0	0
Net Balance	**$ (6,259)**	**$ 86,690**	**$ (58,950)**	**$ 13,439**
REVENUES				
Animal Control Fees	$ 408,887	$ 725,133	$ 501,330	$ 448,815
Contribution from Other Agencies	364,241	433,011	623,912	605,002
Miscellaneous Revenue	0	0	20,358	7,211
Interest on Time Deposits	24,017	0	0	0
Transfer from General Fund	5,322,666	6,217,158	6,197,408	7,994,069
Total Revenues & Transfers	**$ 6,119,811**	**$ 7,375,302**	**$ 7,343,008**	**$ 9,055,097**
TOTAL AVAILABLE FUNDS	**$ 6,113,552**	**$ 7,461,992**	**$ 7,284,058**	**$ 9,068,536**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 4,067,155	$ 5,016,140	$ 4,742,364	$ 5,337,555
Contractual Services	534,600	600,366	639,126	1,357,237
Commodities	564,415	602,439	749,062	611,431
Self-Insurance/Other Expenditures	777,592	1,072,599	1,011,698	1,675,838
Capital Outlay	46,523	147,060	128,371	47,034
Subtotal Operating	$ **5,990,285**	$ **7,438,604**	$ **7,270,621**	$ **9,029,095**
Transfers to				
Equipment Renewal & Replacement	$ 182,218	$ 0	$ 0	$ 0
Subtotal Transfers	**$ 182,218**	**$ 0**	**$ 0**	**$ 0**
TOTAL APPROPRIATIONS	**$ 6,172,503**	**$ 7,438,604**	**$ 7,270,621**	**$ 9,029,095**
GROSS ENDING BALANCE	**$ (58,951)**	**$ 23,388**	**$ 13,438**	**$ 39,440**

SPECIAL REVENUE FUND
BETTER JOBS FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2000-2001, this fund was established with $4.5 million from the City's proceeds from the lease-lease back transaction involving City Public Service. The fund's resources have been expended on, and dedicated to, job training and support programs over a ten year period. This fund will be closed at the end of FY 2008.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	**$ 2,027,885**	**$ 620,324**	**$ 548,402**	**$ N/A**
Net Balance	**$ 2,027,885**	**$ 620,324**	**$ 548,402**	**$ N/A**
REVENUES				
Interest on Time Deposits	$ 20,517	$ 95,429	$ 20,167	$ N/A
Total Revenues & Transfers	**$ 20,517**	**$ 95,429**	**$ 20,167**	**$ N/A**
TOTAL AVAILABLE FUNDS	**$ 2,048,402**	**$ 715,753**	**$ 568,569**	**$ N/A**
APPROPRIATIONS				
Transfers To				
General Fund	$ 500,000	$ 715,753	$ 568,569	$ N/A
Streets Maintenance	1,000,000	0	0	N/A
Subtotal Transfers	**$ 1,500,000**	**$ 715,753**	**$ 568,569**	**$ N/A**
TOTAL APPROPRIATIONS	**$ 1,500,000**	**$ 715,753**	**$ 568,569**	**$ N/A**
GROSS ENDING BALANCE	**$ 548,402**	**$ 0**	**$ 0**	**$ N/A**

SPECIAL REVENUE FUND
CAPITAL IMPROVEMENTS MANAGEMENT SERVICES FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2007-2008, the Capital Improvements Management Services Fund was established to account for all the revenues and expenditures associated with the administration and delivery of capital improvement projects. The Capital Improvements Management Services Department will manage and administer the delivery of capital projects including streets and sidewalks, drainage, parks, libraries and other municipal facilities. This fund will capture the administrative expenditures related to the delivery of projects and will account for the recovery of expenditures from Capital Program revenues such as General Obligation Bonds and Certificates of Obligation.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	**$ N/A**	**$ 0**	**$ 0**	**$ 0**
Net Balance	**$ N/A**	**$ 0**	**$ 0**	**$ 0**
REVENUES				
Capital Administrative Charges	$ N/A	$ 5,171,455	$ 4,996,852	$ 10,020,527
Transfer from General Fund	N/A	4,674,561	4,674,561	4,737,945
Transfer from Streets Maintenance	N/A	459,337	459,337	0
Transfer from Environmental Services	N/A	395,348	395,348	0
Penalty Charges	N/A	0	70,345	24,000
Transfer from Aviation	N/A	0	0	31,121
Transfer from Hotel Occupancy Tax Fund	N/A	0	0	31,121
Total Revenues & Transfers	**$ N/A**	**$ 10,700,701**	**$ 10,596,443**	**$ 14,844,714**
TOTAL AVAILABLE FUNDS	**$ N/A**	**$ 10,700,701**	**$ 10,596,443**	**$ 14,844,714**
APPROPRIATIONS				
CAPITAL IMPROVEMENTS MANAGEMENT SERVICES				
Personal Services	$ N/A	$ 8,972,366	$ 8,851,987	$ 12,034,051
Contractual Services	N/A	380,600	382,899	565,536
Commodities	N/A	92,311	91,818	131,663
Self-Insurance/Other Expenditures	N/A	945,405	972,460	1,567,735
Capital Outlay	N/A	109,000	150,338	70,604
Subtotal Operating	**$ N/A**	**$ 10,499,682**	**$ 10,449,502**	**$ 14,369,589**
ECONOMIC DEVELOPMENT				
Personal Services	$ N/A	$ 115,144	$ 66,657	$ 306,970
Contractual Services	N/A	63,000	60,048	80,500
Commodities	N/A	4,500	690	5,000
Self-Insurance/Other Expenditures	N/A	9,375	9,372	72,867
Capital Outlay	N/A	9,000	10,174	9,788
Subtotal Operating	**$ N/A**	**$ 201,019**	**$ 146,941**	**$ 475,125**
TOTAL OPERATING EXPENSES				
Personal Services	*$ N/A*	*$ 9,087,510*	*$ 8,918,644*	*$ 12,341,021*
Contractual Services	*N/A*	*443,600*	*442,947*	*646,036*
Commodities	*N/A*	*96,811*	*92,508*	*136,663*
Self-Insurance/Other Expenditures	*N/A*	*954,780*	*981,832*	*1,640,602*
Capital Outlay	*N/A*	*118,000*	*160,512*	*80,392*
Total Operating	***$ N/A***	***$ 10,700,701***	***$ 10,596,443***	***$ 14,844,714***
TOTAL APPROPRIATIONS	**$ N/A**	**$ 10,700,701**	**$ 10,596,443**	**$ 14,844,714**
GROSS ENDING BALANCE	**$ N/A**	**$ 0**	**$ 0**	**$ 0**

SPECIAL REVENUE FUND
CHILD SAFETY FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Child Safety Fund was established to account for revenues authorized by the 1991 State Legislature. The revenues, which come from added fees on parking tickets, school zone violations and vehicle registrations, must be used primarily for the school crossing guard program with the remaining funds applied to programs designed to enhance child safety, health or nutrition, child abuse intervention/prevention and drug and alcohol abuse prevention.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	$ **0**	$ **0**	$ **0**	$ **333,380**
Net Balance	**$ 0**	**$ 0**	**$ 0**	**$ 333,380**
REVENUES				
Parking Fines	$ 234,240	$ 242,405	$ 232,257	$ 232,257
Moving Violations	176,059	183,304	228,082	228,082
Bexar County - Vehicle Registration	1,542,199	1,646,649	1,503,077	1,503,077
Recovery of Prior Year Expenditures	0	0	341	341
Interest on Time Deposits	(240)	0	0	0
Total Revenues & Transfers	**$ 1,952,258**	**$ 2,072,358**	**$ 1,963,757**	**$ 1,963,757**
TOTAL AVAILABLE FUNDS	**$ 1,952,258**	**$ 2,072,358**	**$ 1,963,757**	**$ 2,297,137**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 1,135,056	$ 1,638,827	$ 1,238,302	$ 1,773,057
Contractual Services	12,823	3,473	11,891	3,471
Commodities	16,501	33,049	19,103	33,049
Self-Insurance/Other Expenditures	573,864	363,549	317,821	327,501
Capital Outlay	0	0	9,800	0
Subtotal Operating	**$ 1,738,243**	**$ 2,038,898**	**$ 1,596,917**	**$ 2,137,078**
Transfers To				
General Fund	$ 214,015	$ 33,460	$ 33,460	$ 160,059
Subtotal Transfers	**$ 214,015**	**$ 33,460**	**$ 33,460**	**$ 160,059**
TOTAL APPROPRIATIONS	**$ 1,952,258**	**$ 2,072,358**	**$ 1,630,377**	**$ 2,297,137**
GROSS ENDING BALANCE	**$ 0**	**$ 0**	**$ 333,380**	**$ 0**

SPECIAL REVENUE FUND
HOTEL OCCUPANCY TAX FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Hotel Occupancy Tax Fund captures revenues generated by the Hotel Occupancy Tax and supports the arts, tourism, and convention activities through transfers to the Community and Visitor Facilities Fund, Convention and Visitors Bureau Fund, and Cultural Affairs Fund.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	$ 10,955,987	$ 7,343,955	$ 8,562,927	$ 7,733,822
Adjustment for Reserve	(80,484)	0	0	0
Net Balance	**$ 10,875,503**	**$ 7,343,955**	**$ 8,562,927**	**$ 7,733,822**
REVENUES				
Hotel Occupancy Tax	$ 49,710,737	$ 53,132,658	$ 53,970,000	$ 56,452,620
Interest on Time Deposits	1,596,012	1,103,199	995,886	864,257
Miscellaneous Revenue	86,075	0	74,058	80,346
Total Revenue & Transfers	**$ 51,392,824**	**$ 54,235,857**	**$ 55,039,944**	**$ 57,397,223**
TOTAL AVAILABLE FUNDS	**$ 62,268,327**	**$ 61,579,812**	**$ 63,602,870**	**$ 65,131,045**
APPROPRIATIONS				
Transfers To				
Convention & Visitors Bureau Fund	$ 16,417,776	$ 19,104,081	$ 19,104,081	$ 20,507,158
Community & Visitor Facilities Fund	13,575,815	18,286,250	16,099,656	17,737,798
Cultural Affairs Fund (Arts)	6,518,419	7,968,344	7,941,111	8,466,286
Facility Improvement & Contingency	6,800,000	1,000,000	2,000,000	3,000,000
Support for History and Preservation	7,573,200	7,969,899	8,095,500	8,467,893
General Fund - Indirect Cost	1,331,392	1,403,601	1,403,601	1,734,268
General Fund - Other	152,865	93,922	93,922	93,536
Public Improvement District	22,785	23,241	23,241	23,706
C. O. Debt Service	382,515	367,200	367,200	0
Retired Employees Health Insurance	145,118	149,472	149,472	151,991
Contractual Obligations	785,515	591,265	591,265	591,265
Subtotal Transfers	***$ 53,705,400***	***$ 56,957,275***	***$ 55,869,048***	***$ 60,773,901***
TOTAL APPROPRIATIONS	**$ 53,705,400**	**$ 56,957,275**	**$ 55,869,048**	**$ 60,773,901**
GROSS ENDING BALANCE	**$ 8,562,927**	**$ 4,622,537**	**$ 7,733,822**	**$ 4,357,144**
RESERVE FOR TWO-YEAR BALANCED BUDGET	**$ 2,400,000**	**$ 4,400,000**	**$ 4,400,000**	**$ 4,000,000**
NET ENDING BALANCE	**$ 6,162,927**	**$ 222,537**	**$ 3,333,822**	**$ 357,144**

SPECIAL REVENUE FUND
COMMUNITY AND VISITOR FACILITIES FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Community and Visitor Facilities Fund was established in FY 2004 to account for revenues and expenditures generated from all Convention and Tourism activities relating to the promotion of all City of San Antonio owned facilities to be used for conventions, community and entertainment venues.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Net Balance	**$ 0**	**$ 0**	**$ 0**	$ **0**
REVENUES				
Convention Sports and Entertainment Facilities				
Convention Center Revenue	$ 10,599,581	$ 10,218,236	$ 11,546,953	$ 10,563,877
Municipal Auditorium Revenue	526,162	479,522	521,200	499,900
Alamodome Revenues	6,793,535	6,026,564	6,052,621	5,554,074
Wolff Stadium Rental	33,211	0	0	0
Interest on Time Deposits	0	0	0	0
Transfer from Other Funds	144,671	214,242	214,242	168,953
International Affairs				
Miscellaneous Revenue	3,970	5,000	6,600	6,800
General Fund Contribution-CASA	354,307	353,319	353,319	363,893
Transfer from Hotel Occupancy Tax	13,575,815	18,286,250	16,099,656	17,737,798
Total Revenue & Transfers	**$ 32,031,252**	**$ 35,583,133**	**$ 34,794,591**	**$ 34,895,295**
TOTAL AVAILABLE FUNDS	**$ 32,031,252**	**$ 35,583,133**	**$ 34,794,591**	**$ 34,895,295**
APPROPRIATIONS				
Operating Expenses				
CONVENTION, SPORTS, & ENTERTAINMENT FACILITIES				
Personal Services	$ 14,295,672	$ 15,191,965	$ 14,597,064	$ 15,913,336
Contractual Services	3,455,994	4,066,993	4,069,988	3,634,347
Commodities	1,009,273	1,126,575	1,212,895	1,077,932
Self-Insurance/Other Expenditures	10,719,277	11,567,873	11,436,734	11,472,041
Capital Outlay	249,704	389,960	397,839	142,510
Subtotal Operating	**$ 29,729,920**	**$ 32,343,366**	**$ 31,714,520**	**$ 32,240,166**
INTERNATIONAL AFFAIRS				
Personal Services	$ 453,545	$ 543,417	$ 528,253	$ 558,077
Contractual Services	371,510	384,274	373,078	384,274
Commodities	51,328	51,093	53,865	51,093
Self-Insurance/Other Expenditures	72,335	56,625	68,359	81,247
Capital Outlay	680	500	500	13,285
Subtotal Operating	**$ 949,398**	**$ 1,035,909**	**$ 1,024,055**	**$ 1,087,976**
NON-DEPARTMENTAL				
Personal Services	$ 297,985	$ 313,761	$ 314,648	$ 278,806
Contractual Services	835,828	1,782,970	1,634,727	1,190,046
Commodities	35	2,450	155	2,450
Self-Insurance/Other Expenditures	26,112	21,349	23,157	12,522
Capital Outlay	58,034	0	0	0
Subtotal Operating	**$ 1,217,994**	**$ 2,120,530**	**$ 1,972,687**	**$ 1,483,824**

SPECIAL REVENUE FUND
COMMUNITY AND VISITOR FACILITIES FUND
SUMMARY OF ADOPTED BUDGET
CONTINUATION

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
TOTAL OPERATING EXPENSES				
Personal Services	$ *15,047,202*	$ *16,049,143*	$ *15,439,964*	$ *16,750,218*
Contractual Services	*4,663,332*	*6,234,237*	*6,077,793*	*5,208,667*
Commodities	*1,060,636*	*1,180,118*	*1,266,915*	*1,131,475*
Self-Insurance/Other Expenditures	*10,817,724*	*11,645,847*	*11,528,250*	*11,565,810*
Capital Outlay	*308,418*	*390,460*	*398,339*	*155,795*
Total Operating	*$* ***31,897,312***	***$ 35,499,805***	***$ 34,711,262***	***$*** **34,811,966**
Transfers To				
International Center	$ 76,975	$ 83,328	$ 83,328	$ 83,328
Employee Benefits	56,965	0	0	0
Subtotal Transfers	**$ 133,940**	**$ 83,328**	**$ 83,328**	**$ 83,328**
TOTAL APPROPRIATIONS	**$ 32,031,252**	**$ 35,583,133**	**$ 34,794,591**	**$ 34,895,295**
GROSS ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

SPECIAL REVENUE FUND
CONVENTION AND VISITORS BUREAU FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2006 - 2007, the Convention and Visitors Bureau was established as an independent fund, separating from the Community and Visitor Facilities Fund. The expenditures account for the marketing and promotion of San Antonio.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	$ 0	$ 0	$ 0	$ 0
Adjustment for Reserve	0	0	0	0
Net Balance	**$ 0**	**$ 0**	**$ 0**	**$ 0**
REVENUES				
Miscellaneous Revenue	$ 92,513	$ 127,000	$ 244,496	$ 130,000
Transfer from Hotel Occupancy Tax	16,417,776	19,104,081	19,104,081	20,507,158
Total Revenue & Transfers	**$ 16,510,289**	**$ 19,231,081**	**$ 19,348,577**	**$ 20,637,158**
TOTAL AVAILABLE FUNDS	**$ 16,510,289**	**$ 19,231,081**	**$ 19,348,577**	**$ 20,637,158**
APPROPRIATIONS				
Operating Expenses				
CONVENTION & VISITORS BUREAU				
Personal Services	$ 5,097,178	$ 6,005,352	$ 6,041,776	$ 6,721,693
Contractual Services	8,977,209	11,054,736	11,063,265	11,730,534
Destination San Antonio	1,000,000	500,000	500,000	500,000
Commodities	180,392	193,965	210,515	230,582
Self-Insurance/ Other Expenditures	533,771	543,477	551,386	601,118
Capital Outlay	40,632	46,015	94,099	54,695
Subtotal Operating	***$ 15,829,182***	***$ 18,343,545***	***$ 18,461,041***	**$ 19,838,622**
Transfers To				
International Center	**$** 506,721	**$** 548,536	**$** 548,536	**$** 548,536
Employee Benefits	24,386	0	0	0
Other Transfers	150,000	339,000	339,000	250,000
Subtotal Transfers	**$ 681,107**	**$ 887,536**	**$ 887,536**	**$ 798,536**
TOTAL APPROPRIATIONS	**$ 16,510,289**	**$ 19,231,081**	**$ 19,348,577**	**$ 20,637,158**
GROSS ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

SPECIAL REVENUE FUND
CULTURAL AFFAIRS FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2006 - 2007, the Office of Cultural Affairs was established as a fund, separating from the Community and Visitor Facilities Fund. The expenditures are generated from the leadership, resources and support for arts and cultural organizations.

	ACTUAL FY 2006-2007	BUDGET FY 2009-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	$ 0	$ 0	$ 0	$ 0
Net Balance	**$ 0**	$ **0**	$ **0**	$ **0**
REVENUES				
Transfer from Hotel Occupancy Tax	**$** 6,518,419	**$** 7,968,344	**$** 7,941,111	**$** 8,466,286
Total Revenue & Transfers	**$ 6,518,419**	**$ 7,968,344**	**$ 7,941,111**	**$ 8,466,286**
TOTAL AVAILABLE FUNDS	**$ 6,518,419**	**$ 7,968,344**	**$ 7,941,111**	**$ 8,466,286**
APPROPRIATIONS				
Operating Expenses				
CULTURAL AFFAIRS				
Personal Services	$ 683,185	$ 811,273	$ 796,001	$ 877,209
Contractual Services	454,536	988,412	977,194	1,013,412
Commodities	9,324	12,546	8,536	12,546
Other Expenditures	33,918	39,225	40,330	45,809
Capital Outlay	0	0	2,162	0
Subtotal	*$* **1,180,962**	$ **1,851,456**	$ **1,824,223**	$ **1,948,976**
CONTRIBUTIONS TO CULTURAL AGENCIES	$ **5,335,311**	$ **5,961,355**	$ **5,961,355**	$ **6,351,644**
Transfers To				
General Fund-Other	$ 0	$ 102,673	$ 102,673	$ 96,643
General Fund-Indirect Cost	0	52,860	52,860	69,023
Employee Benefits	2,146	0	0	0
Subtotal Transfers	$ **2,146**	$ **155,533**	$ **155,533**	$ **165,666**
TOTAL APPROPRIATIONS	**$ 6,518,419**	**$ 7,968,344**	**$ 7,941,111**	**$ 8,466,286**
GROSS ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

SPECIAL REVENUE FUND
HOTEL/MOTEL 2% REVENUE FUND
SUMMARY OF ADOPTED BUDGET

Description:

This fund accounts for the revenues and expenditures relating to the activities of the additional 2% Municipal Hotel Occupancy Tax. The collected revenues are transferred to the Convention Center Expansion Debt Service Fund to pay for the principal and interest of the Convention Center Expansion Project.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	**$ 4,323,093**	**$ 4,423,265**	**$ 6,111,896**	**$ 8,264,826**
Adjustment for Reserve	(113,435)	0	0	0
Net Balance	**$ 4,209,658**	**$ 4,423,265**	**$ 6,111,896**	**$ 8,264,826**
REVENUES				
Hotel Occupancy 2% Tax	$ 14,181,798	$ 15,180,159	$ 15,420,000	$ 16,129,320
Interest on Time Deposits	173,208	36,608	58,491	59,145
Other	24,586	6,985	20,627	21,320
Total Revenues & Transfers	**$ 14,379,592**	**$ 15,223,752**	**$ 15,499,118**	**$ 16,209,785**
TOTAL AVAILABLE FUNDS	**$ 18,589,250**	**$ 19,647,017**	**$ 21,611,014**	**$ 24,474,611**
APPROPRIATIONS				
Operating Expenses				
Contractual Services	$ 3,000,000	$ 0	$ 0	$ 0
Subtotal Operating	**$ 3,000,000**	**$ 0**	**$ 0**	**$ 0**
Transfers To				
Debt Service	$ 9,332,683	10,768,711	13,195,946	13,399,351
Hotel Occupancy Tax Fund	144,671	150,242	150,242	168,953
Subtotal Transfers	**$ 9,477,354**	**$ 10,918,953**	**$ 13,346,188**	**$ 13,568,304**
TOTAL APPROPRIATIONS	**$ 12,477,354**	**$ 10,918,953**	**$ 13,346,188**	**$ 13,568,304**
GROSS ENDING BALANCE	**$ 6,111,896**	**$ 8,728,064**	**$ 8,264,826**	**$ 10,906,306**

SPECIAL REVENUE FUND
VISITOR INFORMATION CENTER AND CITY STORE FUND
SUMMARY OF ADOPTED BUDGET

Description

In FY 2000-2001 , the Official City Store Fund was created to account for the merchandise sale and operation of the Official City Store. Revenue is generated from the sale of surplus City equipment, licensed City merchandise, and other merchandise

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	**$ 77,119**	**$ 81,405**	**$ 92,976**	**$ 81,477**
Adjustment for Reserve	24	0	0	0
Net Balance	**$ 77,143**	**$ 81,405**	**$ 92,976**	**$ 81,477**
REVENUES				
City Store Sales	$ 343,578	$ 339,566	$ 231,537	$ 243,000
Interest on Time Deposits	4,242	3,738	4,715	4,246
Recovery of Prior Year Expenditures	0	0	0	0
Transfer from Conv.& Visitor Bureau Fund	150,000	200,000	200,000	250,000
Total Revenues & Transfers	**$ 497,820**	**$ 543,304**	**$ 436,252**	**$ 497,246**
TOTAL AVAILABLE FUNDS	**$ 574,963**	**$ 624,709**	**$ 529,228**	**$ 578,723**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 213,266	$ 293,484	$ 237,582	$ 316,349
Contractual Services	30,408	55,898	38,522	46,000
Commodities	205,243	196,305	101,555	108,805
Self Insurance / Other Expenditures	31,770	60,066	59,751	87,447
Capital Outlay	0	0	0	0
Subtotal Operating	**$ 480,687**	**$ 605,753**	**$ 437,410**	**$ 558,601**
Transfers To				
General Fund-Indirect Cost	$ 0	$ 9,607	$ 9,607	$ 9,039
Employee Benefits	585	0	0	0
Retired Employees Health Insurance	444	457	457	465
Public Improvement District	271	277	277	282
Subtotal Transfers	**$ 1,300**	**$ 10,341**	**$ 10,341**	**$ 9,785**
TOTAL APPROPRIATIONS	**$ 481,987**	**$ 616,094**	**$ 447,751**	**$ 568,386**
GROSS ENDING BALANCE	**$ 92,976**	**$ 8,615**	**$ 81,477**	**$ 10,337**

SPECIAL REVENUE FUND
CONFISCATED PROPERTY FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Confiscated Property Fund was established for the deposit and use of confiscated monies seized by the San Antonio Police Department. The revenues will be used for the enhancement of Police operations.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	**$ 2,231,661**	**$ 1,535,489**	**$ 2,005,667**	**$ 2,929,148**
Adjustment for Reserve	17,403	0	0	0
Net Balance	**$ 2,249,064**	**$ 1,535,489**	**$ 2,005,667**	**$ 2,929,148**
REVENUES				
Car Sales	$ 159,513	$ 45,438	$ 131,318	$ 107,308
Other Sales	253,214	137,261	80,518	121,560
Confiscated Property	430,292	559,665	2,185,377	483,781
Interest on Time Deposits	105,527	110,257	122,813	89,094
Total Revenues & Transfers	**$ 948,547**	**$ 852,621**	**$ 2,520,026**	**$ 801,743**
TOTAL AVAILABLE FUNDS	**$ 3,197,611**	**$ 2,388,110**	**$ 4,525,693**	**$ 3,730,891**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 155,401	$ 363,496	$ 254,148	$ 292,538
Contractual Services	406,487	513,112	362,069	718,812
Commodities	321,298	496,348	457,892	423,598
Self-Insurance/Other Expenditures	180,400	291,597	80,981	231,237
Capital Outlay	116,801	324,750	56,638	554,666
Subtotal Operating	**$ 1,180,387**	**$ 1,989,303**	**$ 1,211,728**	**$ 2,220,851**
Transfers To				
Debt Service	$ 0	$ 382,437	$ 384,817	$ 379,433
Capital Projects	11,556	0	0	0
Subtotal Transfers	**$ 11,556**	**$ 382,437**	**$ 384,817**	**$ 379,433**
TOTAL APPROPRIATIONS	**$ 1,191,943**	**$ 2,371,740**	**$ 1,596,545**	**$ 2,600,284**
GROSS ENDING BALANCE	**$ 2,005,667**	**$ 16,370**	**$ 2,929,148**	**$ 1,130,607**

SPECIAL REVENUE FUND
ECONOMIC DEVELOPMENT INCENTIVE FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Economic Development Incentive Fund was established to account for Economic Development activities. The fund is designed to attract large-scale businesses in targeted industries and other significant investments that will serve as economic generators measured by new job creation, economic impact to the local economy and additional dollars leveraged from other entities.

AVAILABLE FUNDS	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
Beginning Balance	**$ 173,986**	**$ 5,901,900**	**$ (1,909,550)**	**$ (3,331,258)**
Adjustment for Reserve	(1,303,746)	0	0	4,351,040
Net Balance	**$ (1,129,760)**	**$ 5,901,900**	**$ (1,909,550)**	**$ 1,019,782**
REVENUES				
Interest on Time Deposits	$ 270,664	$ 0	$ 166,866	$ 132,137
Transfer from General Fund	0	522,612	522,612	5,000,000
Total Revenues & Transfers	**$ 270,664**	**$ 522,612**	**$ 689,478**	**$ 5,132,137**
TOTAL AVAILABLE FUNDS	**$ (859,096)**	**$ 6,424,512**	**$ (1,220,072)**	**$ 6,151,919**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 0	$ 0	$ 0	$ 0
Contractual Services	1,346,840	4,722,280	2,111,186	0
Commodities	0	0	0	0
Self-Insurance/Other Expenditures	100,080	0	0	0
Capital Outlay	0	0	0	0
Subtotal Operating	$ **1,446,920**	$ **4,722,280**	$ **2,111,186**	$ **0**
Transfers To				
Capital Projects-Main Plaza Redevelopment	$ (396,466)	$ 0	$ 0	$ 0
Subtotal Transfers	**$ (396,466)**	**$ 0**	**$ 0**	**$ 0**
TOTAL APPROPRIATIONS	**$ 1,050,454**	**$ 4,722,280**	**$ 2,111,186**	**$ 0**
GROSS ENDING BALANCE	**$ (1,909,550)**	**$ 1,702,232**	**$ (3,331,258)**	**$ 6,151,919**

SPECIAL REVENUE FUND
GOLF COURSE OPERATING AND MAINTENANCE FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2002-2003, the Golf Enterprise Fund was transferred and recorded as a Special Revenue Fund. The Golf Course Revenue Fund was established to record all revenues and expenditures associated with the six existing 18 hole municipal golf courses, the Polo Driving Range, and the San Antonio Driving Range/Par 3.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	RE-ESTIMATE FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	**$ (1,034,423)**	**$ (1,728,717)**	**$ (1,325,752)**	**$ (1,798,814)**
Accounting Adjustment	**111,435**	**0**	**0**	**0**
Net Balance	**$ (922,988)**	**$ (1,728,717)**	**$ (1,325,752)**	**$ (1,798,814)**
REVENUES				
Brackenridge Golf Course	$ 978,935	$ 364,120	$ 240,484	$ 0
Riverside Golf Course	599,971	726,086	712,638	0
Willow Springs Golf Course	864,725	1,033,512	1,011,799	458,000
Olmos Golf Course	854,128	1,171,717	359,248	0
Mission Del Lago Golf Course	561,919	682,578	650,959	197,200
Cedar Creek Golf Course	1,188,387	0	0	0
Polo Field Driving Range	12,692	16,859	16	0
San Pedro Driving Range/Par 3	322,811	84,618	129,476	0
Tobin Land Lease	31,000	0	31,000	15,500
Miscellaneous	440,449	15,120	294,992	356,590
City Concession	51,477	13,891	5,970	0
Transfer from Equipment & Renewal	0	908,703	908,703	0
Total Revenues & Transfers	**$ 5,906,494**	**$ 5,017,204**	**$ 4,345,285**	**$ 1,027,290**
TOTAL AVAILABLE FUNDS	**$ 4,983,506**	**$ 3,288,487**	**$ 3,019,533**	**$ (771,524)**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 3,543,616	$ 2,304,747	$ 2,394,134	$ 531,505
Contractual Services	517,726	532,917	537,516	175,977
Commodities	840,652	541,685	383,729	119,441
Self Insurance/Other Expenditures	1,391,545	1,122,733	1,313,330	539,684
Capital Outlay	13,275	180,000	187,120	0
Subtotal Operating	**$ 6,306,814**	**$ 4,682,082**	**$ 4,815,829**	**$ 1,366,607**
Transfers To				
General Fund-Indirect Cost	$ 0	$ 0	$ 0	$ 0
General Fund-Other	0	0	0	0
Retired Employees Health Insurance	2,444	2,518	2,518	2,560
Subtotal Transfers	**$ 2,444**	**$ 2,518**	**$ 2,518**	**$ 2,560**
TOTAL APPROPRIATIONS	**$ 6,309,258**	**$ 4,684,600**	**$ 4,818,347**	**$ 1,369,167**
GROSS ENDING BALANCE	**$ (1,325,752)**	**$ (1,396,113)**	**$ (1,798,814)**	**$ (2,140,690)**

SPECIAL REVENUE FUND
INTERNATIONAL CENTER FUND
SUMMARY OF ADOPTED BUDGET

Description:

The International Center Fund was created to account for revnues and the general maintenance of the International Center. Revenue is generated from charges for rent, common area maintenance of the facility, and a contribution from the General Fund to fun

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	$ 70,387	$ 89,257	$ 106,888	$ 81,609
Adjustment for Reserve	26,412	0	0	0
Net Balance	**$ 96,799**	**$ 89,257**	**$ 106,888**	**$ 81,609**
REVENUES				
Rental of Facility	$ 962,044	$ 1,082,717	$ 1,018,073	$ 1,082,717
Maintenance of Facility	238,733	274,673	272,679	274,673
Recovery of Prior Year Expenditures	0	0	18,395	0
Interest on Time Deposits	9,409	14,874	12,798	12,147
Total Revenues and Transfers	**$ 1,210,186**	**$ 1,372,264**	**$ 1,321,945**	$ **1,369,537**
TOTAL AVAILABLE FUNDS	**$ 1,306,985**	**$ 1,461,521**	**$ 1,428,833**	**$ 1,451,146**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 378,677	$ 363,341	$ 337,474	$ 126,100
Contractual Services	281,435	219,181	212,104	163,821
Commodities	63,924	91,769	91,423	25,650
Self Insurance/Other Expenditures	354,161	279,558	273,979	664,573
Capital Outlay	0	0	10,100	1,160
Subtotal Operating	**$ 1,078,197**	**$ 953,849**	**$ 925,080**	**$ 981,304**
Transfers to				
General Fund-Indirect Costs	$ 33,844	$ 37,375	$ 37,375	$ 9,336
Public Improvement District	12,748	13,003	12,748	13,263
Improvement & Contingency	69,559	369,153	367,908	359,054
Retired Employee Health Insurance	3,993	4,113	4,113	4,182
Facility Services Fund	0	0	0	0
Employee Benefits	1,756	0	0	0
Subtotal Operating	**$ 121,900**	**$ 423,644**	**$ 422,144**	**$ 385,836**
TOTAL APPROPRIATIONS	**$ 1,200,097**	**$ 1,377,493**	**$ 1,347,224**	**$ 1,367,140**
GROSS ENDING BALANCE	**$ 106,888**	**$ 84,028**	**$ 81,609**	**$ 84,007**
OPERATING RESERVE	**$ 106,888**	**$ 84,028**	**$ 81,609**	**$ 84,007**
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

SPECIAL REVENUE FUND
MUNICIPAL COURTS SECURITY FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2005-2006, the Municipal Courts Security Fund was created to account for the security fee colelcted from defendants convicted of a misdemeanor. The funds will be used to finance the purchase of security enhancements and for providing security services for Municipal Courts.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	**$ (16,090)**	**$ 43,953**	**$ 35,128**	**$ 154,341**
Adjustment for Reserve	1,100	0	0	0
Net Balance	**$ (14,990)**	**$ 43,953**	**$ 35,128**	**$ 154,341**
REVENUES				
Security Fee	$ 367,462	$ 382,924	$ 411,300	$ 411,300
Interest on Time Deposits	1,971	0	0	0
Transfer from General Fund	0	115,119	115,119	150,420
Total Revenues & Transfers	**$ 369,433**	**$ 498,043**	**$ 526,419**	**$ 561,720**
TOTAL AVAILABLE FUNDS	**$ 354,443**	**$ 541,996**	**$ 561,547**	**$ 716,061**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 0	$ 249,272	$ 108,731	$ 339,662
Contractual Services	319,315	153,420	297,125	190,331
Commodities	0	7,500	1,350	7,500
Self-Insurance/Other Expenditures	0	0	0	27,328
Capital Outlay	0	29,466	0	0
Subtotal Operating	**$ 319,315**	**$ 439,658**	**$ 407,206**	**$ 564,821**
TOTAL APPROPRIATIONS	**$ 319,315**	**$ 439,658**	**$ 407,206**	**$ 564,821**
GROSS ENDING BALANCE	**$ 35,128**	**$ 102,338**	**$ 154,341**	**$ 151,240**

SPECIAL REVENUE FUND
MUNICIPAL COURTS TECHNOLOGY FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2005-2006, the Municipal Courts Technology Fund was created to account for the technology fee collected from defendants convicted of a misdemeanor. The funds will be used to finance the purchase of or maintain the technological enhancements for Municipal Courts.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	$ 108,100	$ 71,726	$ **532,367**	$ **999,961**
Adjustment for Reserve	433	0	0	0
Net Balance	$ **108,533**	$ **71,726**	$ **532,367**	$ **999,961**
REVENUES				
Technology Fee	$ 488,771	$ 510,019	$ 547,659	$ 547,659
Interest on Time Deposits	14,304	0	0	0
Total Revenues & Transfers	$ **503,075**	$ **510,019**	$ **547,659**	$ **547,659**
TOTAL AVAILABLE FUNDS	$ **611,609**	$ **581,745**	$ **1,080,026**	$ **1,547,620**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 46,032	$ 56,943	$ 67,512	$ 70,007
Contractual Services	3,870	310,980	48	1,310,975
Commodities	5	0	0	0
Self-Insurance/Other Expenditures	202	293	441	3,681
Capital Outlay	28,938	0	12,064	0
Subtotal Operating	$ **79,047**	$ **368,216**	$ **80,065**	$ **1,384,663**
Transfers				
Employee Benefits	195	0	0	0
Subtotal Transfers	$ **195**	$ **0**	$ **0**	$ **0**
TOTAL APPROPRIATIONS	$ **79,242**	$ **368,216**	$ **80,065**	$ **1,384,663**
GROSS ENDING BALANCE	$ **532,367**	$ **213,529**	$ **999,961**	$ **162,957**

SPECIAL REVENUE FUND
PARKS DEVELOPMENT & EXPANSION FUND - 2000 VENUE PROJECTS
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2000-2001, the Parks Development & Expansion Fund was established under Proposition 3 which increased the sales tax to fund the purchase of new parkland in the Edwards Aquifer zones as well as linear parks along Leon Creek and Salado Creek.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	**$ 16,254,912**	**$ 15,553,707**	**$ 12,215,973**	**$ 6,898,704**
Accounting Adjustment	(1,515,070)	0	0	0
Net Balance	**$ 14,739,842**	**$ 15,553,707**	**$ 12,215,973**	**$ 6,898,704**
REVENUES				
Miscellaneous Revenue	858,292	0	0	0
Transfer In	569,283	0	0	0
Interest on Time Deposits	918,853	993,366	591,163	463,207
Total Revenue & Transfers	**$ 2,346,428**	**$ 993,366**	**$ 591,163**	**$ 463,207**
TOTAL AVAILABLE FUNDS	**$ 17,086,270**	**$ 16,547,073**	**$ 12,807,136**	**$ 7,361,911**
APPROPRIATIONS				
Operating Expenses				
Contractual Services	45,542	275,000	0	275,000
Comodities	4,290	0	21,600	0
Self-Insurance/Other Expenditures	42,147	0	26,320	0
Subtotal	**$ 91,979**	**$ 275,000**	**$ 47,920**	**$ 275,000**
Transfers To				
General Fund - Indirect Cost	$ 8,540	$ 0	$ 0	$ 0
Capital Projects	0	3,661,000	5,796,451	3,904,000
Parks 2005 Venue	887,954	0	0	0
Leon & Salado Creekways Acquisition	3,881,824	6,595,074	64,061	964,000
General Fund - O & M	0	0	0	500,000
Subtotal Transfers	**$ 4,778,318**	**$ 10,256,074**	**$ 5,860,512**	**$ 5,368,000**
TOTAL APPROPRIATIONS	**$ 4,870,297**	**$ 10,531,074**	**$ 5,908,432**	**$ 5,643,000**
ENDING BALANCE FOR 2000 PROJECTS	**$ 12,215,973**	**$ 6,015,999**	**$ 6,898,704**	**$ 1,718,911**

SPECIAL REVENUE FUND
PARKS DEVELOPMENT & EXPANSION FUND - 2005 VENUE PROJECTS
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2005-2006 the Parks Development & Expansion Fund - 2005 Venue Projects was established under Proposition 1 and 2 which increased the sales tax one-eighth of a cent to fund the purchase of land and easements over the Edwards Aquifer as well as the acquisition and improvement of linear parks along Leon and Salado Creek and San Antonio and Medina River.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	**$ 19,291,089**	**$ 23,844,048**	**$ 29,448,593**	**$ 24,369,878**
Adjustment for Reserve	179,266	0	0	0
Net Balance	**$ 19,470,355**	**$ 23,844,048**	**$ 29,448,593**	**$ 24,369,878**
REVENUES				
Sales Tax Revenue	$ 23,719,249	$ 24,827,120	$ 24,672,691	$ 25,266,226
Commercial Paper	4,000,000	26,805,000	6,500,000	20,305,000
Transfer In	887,954	0	0	0
Interest on Time Deposits	1,313,820	378,378	941,598	802,301
Total Revenue & Transfers	**$ 29,921,023**	**$ 52,010,498**	**$ 32,114,289**	**$ 46,373,527**
TOTAL AVAILABLE FUNDS	**$ 49,391,378**	**$ 75,854,546**	**$ 61,562,882**	**$ 70,743,405**
APPROPRIATIONS				
Operating Expenses				
Contractual Svcs.-Sales Tax Coll. Exp.	469,705	496,542	493,454	505,325
Subtotal	**$ 469,705**	**$ 496,542**	**$ 493,454**	**$ 505,325**
Transfers To				
General Fund - Indirect Cost	$ 0	97,683	$ 97,683	$ 90,298
Debt Service	8,614	819,956	249,019	2,227,808
Proposition 1 - Edwards	19,464,466	$ 51,585,254	31,109,448	36,252,821
Proposition 2 - Leon	0	2,180,000	0	7,243,000
Proposition 2 - Salado	0	3,346,000	50,400	7,255,000
Proposition 2 - Medina	0	1,300,000	1,693,000	2,909,000
Proposition 2 - SA River	0	6,000,000	3,000,000	3,000,000
General Fund - Creekway O&M	0	500,000	500,000	0
Subtotal Transfers	**$ 19,473,080**	**$ 65,828,893**	**$ 36,699,550**	**$ 58,977,927**
TOTAL APPROPRIATIONS	**$ 19,942,785**	**$ 66,325,435**	**$ 37,193,004**	**$ 59,483,252**
ENDING BALANCE FOR 2005 PROJECTS	**$ 29,448,593**	**$ 9,529,111**	**$ 24,369,878**	**$ 11,260,154**

SPECIAL REVENUE FUND
PLANNING & DEVELOPMENT SERVICES FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Planning & Development Services Fund was established in FY 2006-2007 to account for all revenues and expenditures associated with the operation and maintenance of all City development service activities.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	**$ 0**	**$ (3,708,481)**	**$ (3,106,383)**	**$ (1,122,683)**
Adjustment for Reserve	(188,914)	0	0	0
Net Balance	**$ (188,914)**	**$ (3,708,481)**	**$ (3,106,383)**	**$ (1,122,683)**
REVENUES				
Planning & Development Services				
Building Permits	$ 12,971,680	$ 16,251,233	$ 15,594,907	$ 15,488,001
Certificate of Occupancy	461,589	899,819	608,451	590,197
Licenses and Registration	297,933	302,421	382,350	372,579
Other Fees and Charges	985,117	599,094	759,679	950,361
Plan Review	3,799,794	4,280,079	5,019,026	4,869,656
Platting	2,788,303	3,396,178	2,090,121	2,047,829
Sign Permits	400,015	414,761	537,194	521,077
Tree Permits	771,209	664,579	582,486	566,392
Zoning	477,734	687,056	680,480	660,392
Other Planning Revenues	53,353	43,914	59,641	0
Interest on Time Deposits	56,134	0	0	0
Transfer from General Fund	1,115,348	1,074,384	1,074,384	1,668,258
Office of Historic Preservation				
Historic Preservation Revenues	17,600	17,686	6,850	9,000
Fire				
Fire Prevention	1,266,759	1,518,885	1,683,681	1,974,420
Total Revenues & Transfers	**$ 25,462,568**	**$ 30,150,089**	**$ 29,079,250**	**$ 29,718,162**
TOTAL AVAILABLE FUNDS	**$ 25,273,654**	**$ 26,441,608**	**$ 25,972,867**	**$ 28,595,479**
APPROPRIATIONS				
Operating Expenses				
PLANNING & DEVELOPMENT SERVICES				
Personal Services	$ 14,098,329	$ 14,555,277	$ 13,751,893	$ 15,784,180
Contractual Services	629,282	486,696	474,958	878,279
Commodities	246,932	324,153	215,178	367,295
Self-Insurance/Other Expenditures	3,892,444	3,824,209	3,688,152	4,368,937
Capital Outlay	396,060	60,500	67,285	27,205
Subtotal Operating	**$ 19,263,047**	**$ 19,250,835**	**$ 18,197,466**	**$ 21,425,896**
PLANNING & COMMUNITY DEVELOPMENT				
Personal Services	$ 2,098,093	$ 2,512,436	$ 2,304,033	$ N/A
Contractual Services	103,477	127,216	133,075	N/A
Commodities	115,812	74,277	135,104	N/A
Self-Insurance/Other Expenditures	477,194	490,182	501,474	N/A
Capital Outlay	44,366	59,362	57,446	N/A
Subtotal Operating	**$ 2,838,942**	**$ 3,263,473**	**$ 3,131,132**	**$ N/A**
OFFICE OF HISTORIC PRESERVATION				
Personal Services	$ N/A	$ N/A	$ N/A	$ 533,186
Contractual Services	N/A	N/A	N/A	12,439
Commodities	N/A	N/A	N/A	7,035
Self-Insurance/Other Expenditures	N/A	N/A	N/A	38,838
Capital Outlay	N/A	N/A	N/A	0
Subtotal Operating	**$ N/A**	**$ N/A**	**$ N/A**	**$ 591,498**

SPECIAL REVENUE FUND
PLANNING & DEVELOPMENT SERVICES FUND
SUMMARY OF ADOPTED BUDGET
CONTINUATION

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
TOTAL OPERATING EXPENSES				
Personal Services	$ *16,196,422*	$ *17,067,713*	$ *16,055,926*	$ *16,317,366*
Contractual Services	*732,759*	*613,912*	*608,033*	*890,718*
Commodities	*362,744*	*398,430*	*350,282*	*374,330*
Self-Insurance/Other Expenditures	*4,369,638*	*4,314,391*	*4,189,626*	*4,407,775*
Capital Outlay	*440,426*	*119,862*	*124,731*	*27,205*
Total Operating	***$ 22,101,989***	***$ 22,514,308***	***$ 21,328,598***	***$ 22,017,394***
Transfers To				
General Fund - Indirect Cost DS	$ 691,219	$ 657,850	$ 657,850	$ 509,450
General Fund - Indirect Cost Planning	196,381	171,098	171,098	0
General Fund - Hansen Software Debt	992,217	995,204	995,204	999,794
General Fund - Other	4,214,016	3,822,235	3,822,235	1,881,123
Aviation	5,515	0	0	0
Employee Benefits	61,647	0	0	0
Retired Employees Health Insurance	117,053	120,565	120,565	122,597
Subtotal Transfers	**$ 6,278,048**	**$ 5,766,952**	**$ 5,766,952**	**$ 3,512,964**
TOTAL APPROPRIATIONS	**$ 28,380,037**	**$ 28,281,260**	**$ 27,095,550**	**$ 25,530,358**
GROSS ENDING BALANCE	**$ (3,106,383)**	**$ (1,839,652)**	**$ (1,122,683)**	**$ 3,065,122**
RESERVE FOR STABILIZATION	**$ 0**	**$ 0**	**$ 0**	**$ 1,500,000**
NET ENDING BALANCE	**$ (3,106,383)**	**$ (1,839,652)**	**$ (1,122,683)**	**$ 1,565,122**

SPECIAL REVENUE FUND
RECREATION ATHLETIC FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Recreation Athletic Fund was established to record revenues and expenditures associated with athletic programs hosted by the Parks and Recreation Department, such as softball, basketball, flag football, volleyball, boxing, and competitive swimming. *In FY 2008-FY 2009, the Recreation Athletic Fund will merge with the General Fund.*

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	**$ 36,980**	**$ (12,452)**	**$ (63,501)**	**$ N/A**
Adjustment for Reserve	0	0	0	N/A
Net Balance	**$ 36,980**	**$ (12,452)**	**$ (63,501)**	**$ N/A**
REVENUES				
League Entry Fees	$ 381,508	$ 380,110	$ 373,635	$ N/A
Miscellaneous Revenues	42,896	123,175	121,500	N/A
Interest on Time Deposits	0	5,265	0	N/A
Transfer from General Fund	0	153,159	213,604	N/A
Total Revenues & Transfers	**$ 424,404**	**$ 661,709**	**$ 708,739**	**$ N/A**
TOTAL AVAILABLE FUNDS	**$ 461,384**	**$ 649,257**	**$ 645,238**	**$ N/A**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 209,315	$ 218,510	$ 211,037	$ N/A
Contractual Services	208,219	202,696	208,777	N/A
Commodities	38,047	38,140	38,154	N/A
Self-Insurance/Other Expenditures	13,145	153,189	153,263	N/A
Subtotal Operating	**$ 468,725**	**$ 612,535**	**$ 611,231**	**$ N/A**
Transfers To				
General Fund-Indirect Cost	$ 56,160	$ 34,007	$ 34,007	$ N/A
Subtotal Transfers	**$ 56,160**	**$ 34,007**	**$ 34,007**	**$ N/A**
TOTAL APPROPRIATIONS	**$ 524,885**	**$ 646,542**	**$ 645,238**	**$ N/A**
GROSS ENDING BALANCE	**$ (63,501)**	**$ 2,715**	**$ 0**	**$ N/A**

SPECIAL REVENUE FUND
SOUTH TEXAS BUSINESS FUND
SUMMARY OF ADOPTED BUDGET

Description:

The South Texas Business Fund (STBF) is a Certified Development Corporation which is authorized to administer SBA 502, SBA 504, and EDA Revolving Loan Fund loan programs. The primary objective for these programs is to create and retain jobs and increase the tax base of the City by providing industrial and commercial loans to assist small businesses. This fund was created to finance the activities of staff supporting the STBF.

AVAILABLE FUNDS	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
Beginning Balance	**$ (41,190)**	**$ 0**	**$ 74,114**	**$ 108,687**
Net Balance	**$ (41,190)**	**$ 0**	**$ 74,114**	**$ 108,687**
REVENUES				
STBF Loan Programs (SBA and EDA)	$ 805,395	$ 601,692	$ 636,026	$ 648,747
Recovery of Expenditures - Microloan	0	0	1,115	0
Total Revenues & Transfers	**$ 805,395**	**$ 601,692**	**$ 637,141**	**$ 648,747**
TOTAL AVAILABLE FUNDS	**$ 764,205**	**$ 601,692**	**$ 711,255**	**$ 757,434**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 584,186	$ 538,040	$ 557,046	$ 554,678
Contractual Services	14,315	23,124	6,357	23,122
Commodities	1,556	6,372	3,370	6,372
Self-Insurance/Other Expenditures	26,300	29,067	29,136	31,286
Capital Outlay	17,398	0	1,570	3,480
Subtotal Operating	$ **643,755**	$ **596,603**	$ **597,479**	$ **618,938**
Transfers To				
General Fund-Other	$ 44,775	$ 5,089	$ 5,089	$ 13,109
Employee Benefits	1,561	0	0	0
Subtotal Transfers	**$ 46,336**	**$ 5,089**	**$ 5,089**	**$ 13,109**
TOTAL APPROPRIATIONS	**$ 690,091**	**$ 601,692**	**$ 602,568**	**$ 632,047**
GROSS ENDING BALANCE	**$ 74,114**	**$ 0**	**$ 108,687**	**$ 125,387**

SPECIAL REVENUE FUND
STARBRIGHT INDUSTRIAL DEVELOPMENT CORPORATION FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2005-2006, the Starbright Industrial Development Corporation Fund was established to account for the proceeds from City Public Service to be used to repay the debt service associated with the Toyota plant land purchase.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	**$ 44,914**	**$ 795,047**	**$ 80,521**	**$ 80,521**
Net Balance	**$ 44,914**	**$ 795,047**	**$ 80,521**	**$ 80,521**
REVENUES				
CPS Energy	$ 0	$ 0	$ 0	$ 0
Interest on Time Deposits	6,145	0	0	0
Transfer from General Fund	1,662,867	1,661,871	1,661,871	1,662,682
Total Revenues	**$ 1,669,012**	**$ 1,661,871**	**$ 1,661,871**	**$ 1,662,682**
TOTAL AVAILABLE FUNDS	**$ 1,713,926**	**$ 2,456,918**	**$ 1,742,392**	**$ 1,743,203**
APPROPRIATIONS				
Operating Expenses				
Self-Insurance/Other Expenditures	$ 1,633,405	$ 1,661,871	$ 1,661,871	$ 1,662,682
Subtotal Operating	**$ 1,633,405**	**$ 1,661,871**	**$ 1,661,871**	**$ 1,662,682**
TOTAL APPROPRIATIONS	**$ 1,633,405**	**$ 1,661,871**	**$ 1,661,871**	**$ 1,662,682**
GROSS ENDING BALANCE	**$ 80,521**	**$ 795,047**	**$ 80,521**	**$ 80,521**

SPECIAL REVENUE FUND
STORM WATER OPERATING FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Storm Water Fund was established to account for all revenues and expenditures associated with the operation and maintenance of all City Stormwater activities. Revenue is generated from a Stormwater fee. The Stormwater Fund consists of several City activities that are responsible for the City's infrastructure system of lakes, streams, basins, dams, and stormwater systems.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	**$ 2,794,920**	**$ 987,609**	**$ 3,820,814**	**$ 5,213,276**
Adjustment for Reserve	**423,197**	0	0	0
Net Balance	**$ 3,218,117**	**$ 987,609**	**$ 3,820,814**	**$ 5,213,276**
REVENUES				
Stormwater Revenues	$ 29,404,581	$ 34,807,822	$ 33,419,842	$ 34,304,406
Interest on Time Deposits	135,000	150,469	108,208	94,657
Transfer from Equipment and Renewal	24,560	0	0	0
Recovery of Expenditures	464,366	0	11,829	0
Total Revenue & Transfers	**$ 30,028,507**	**$ 34,958,291**	**$ 33,539,879**	**$ 34,399,063**
TOTAL AVAILABLE FUNDS	**$ 33,246,624**	**$ 35,945,900**	**$ 37,360,693**	**$ 39,612,339**
APPROPRIATIONS				
Operating Expenses				
PUBLIC WORKS				
Personal Services	$ 9,965,805	$ 10,744,146	$ 9,977,861	$ 10,992,685
Contractual Services	1,963,486	3,887,097	3,678,797	4,200,097
SAWS - Reimbursement	3,061,167	3,358,241	3,358,241	3,358,241
Commodities	995,642	991,348	1,283,375	991,348
Self Insurance/Other Expenditures	4,248,156	4,632,819	4,731,032	5,314,043
Capital Outlay	170,588	0	6,919	5,165
Total Operating	**$ 20,404,844**	**$ 23,613,651**	**$ 23,036,225**	**$ 24,861,579**
Transfers To				
General Fund-Indirect Cost	$ 760,080	$ 874,197	$ 874,197	$ 813,631
General Fund-Other	758,088	782,073	782,073	737,075
Employee Benefits	51,502	0	0	0
Transfer to Capital Projects	0	0	0	2,500,000
Transfer to Debt Service	7,354,994	7,165,169	7,355,731	7,357,288
Retired Employees Health Insurance	96,302	99,191	99,191	100,862
Subtotal Transfers	**$ 9,020,966**	**$ 8,920,630**	**$ 9,111,192**	**$ 11,508,856**
TOTAL APPROPRIATIONS	**$ 29,425,810**	**$ 32,534,281**	**$ 32,147,417**	**$ 36,370,435**
GROSS ENDING BALANCE	**$ 3,820,814**	**$ 3,411,619**	**$ 5,213,276**	**$ 3,241,904**

SPECIAL REVENUE FUND
STORM WATER REGIONAL FACILITIES FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2000-2001, the Stormwater Regional Facilities Fund was established to separately account for Detention Pond revenues and associated expenditures. Revenues are generated from the Regional Stormwater Detention Pond fee.

	ACTUAL FY 2006 -2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	**$ 20,238,989**	**$ 15,527,439**	**$ 20,696,662**	**$ 12,851,197**
Accounting Adjustment	700,880	0	0	0
Net Balance	**$ 20,939,869**	**$ 15,527,439**	**$ 20,696,662**	**$ 12,851,197**
REVENUES				
Detention Pond Revenues	$ 6,030,369	$ 5,909,276	$ 5,198,932	$ 5,022,423
Floodplain Verification Fee	115,070	30	0	30
Interest on Time Deposits	1,221,217	1,225,092	931,794	770,719
Miscellaneous Revenues	0	20	0	20
Recovery of Prior Year Expenditures	0	0	217	0
Total Revenue & Transfers	**$ 7,366,656**	**$ 7,134,418**	**$ 6,130,726**	**$ 5,793,192**
TOTAL AVAILABLE FUNDS	**$ 28,306,525**	**$ 22,661,857**	**$ 26,827,388**	**$ 18,644,389**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 870,622	$ 1,337,280	$ 1,285,674	$ 1,453,941
Contractual Services	799,328	307,161	1,571,064	21,153
Commodities	71,369	14,132	23,007	14,132
Self Insurance/Other Expenditures	346,073	133,864	125,990	140,287
Capital Outlay	78,710	60,000	60,000	4,005
Subtotal Operating	**$ 2,166,102**	**$ 1,852,437**	**$ 3,065,735**	**$ 1,633,518**
Transfers To				
General Fund-Indirect Costs	$ 0	$ 0	$ 0	$ 0
Employee Benefits	1,951	0	0	0
Drainage Phase I	30,924	0	0	0
Environmental	507,874	0	508,126	0
Culebra Creek RSWF	85,616	3,000,000	3,075,000	2,500,000
Dam Repairs	0	0	0	0
Upgrades and Repairs	4,801	1,500,000	0	750,000
Map Project	0	0	1,641,018	0
Planning	0	500,000	500,000	500,000
Creek	49	0	0	0
(Wildwood to El	87,946	0	0	0
Development &	0	0	205,000	0
Storm Water Facility	4,115,600	0	0	0
Land Use Database	0	0	0	0
Military Ditch #65	69,000	0	342,353	0
Midcrest Detention	0	0	0	4,000,000
Storm Water Facility	0	4,000,000	0	0
San Antonio River	0	250,000	0	250,000
Rigsby	0	0	269,134	0
Rosillo Creek	349,000	0	0	0
Regional Storm Water	0	0	3,854,825	0
Upper Leon Creek	0	2,500,000	0	2,500,000
Westover Valley	0	0	324,000	0
Phase I, Part II	191,000	0	191,000	0
	$ 5,443,761	**$ 11,750,000**	**$ 10,910,456**	**$ 10,500,000**
TOTAL APPROPRIATIONS	**$ 7,609,863**	**$ 13,602,437**	**$ 13,976,191**	**$ 12,133,518**
GROSS ENDING BALANCE	**$ 20,696,662**	**$ 9,059,420**	**$ 12,851,197**	**$ 6,510,871**

SPECIAL REVENUE FUND
STREET MAINTENANCE AND IMPROVEMENT FUND
SUMMARY OF ADOPTED BUDGET

Description:

Beginning in FY 1997-1998, the Street Maintenance and Improvement Fund became a centralizing mechanism for the various sources that fund maintenance and improvements of street infrastructure. Most revenue is generated from a transfer from the General Fund and street resurfacing charges.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	$ (1,071,884)	$ 385,788	$ 2,641,186	$ 12,000
Adjustment for Reserve	(12,903,520)	0	(2,600,000)	0
Net Balance	**$ (13,975,404)**	**$ 385,788**	**$ 41,186**	**$ 12,000**
REVENUES				
Interest on Time Deposits	1,161,539	315,264	1,167,523	1,050,698
Recovery of Current Year Expenditures	3,309,464	0	0	0
Recovery of Prior Year Expenditures	373,127	0	25,182	0
Contribution from VIA	276,790	282,500	282,500	288,491
Contribution from General Fund	55,132,042	59,582,574	58,674,796	65,066,340
Contribution from Other Agencies	445,284	0	0	0
Transfer from Certificates of Obligation	3,245,680	0	0	0
Transfer from Better Jobs Fund	1,000,000	0	0	0
Transfer from Equipment and Renewal	488,562	0	0	0
Transfer from Environmental Services	0	600,000	600,000	800,000
Misc. Revenues	1,253	0	406	0
Transfer from Advanced Transportation District	1,400,000	0	0	0
Total Revenue & Transfers	**$ 66,833,741**	**$ 60,780,338**	**$ 60,750,407**	**$ 67,205,529**
TOTAL AVAILABLE FUNDS	**$ 52,858,337**	**$ 61,166,126**	**$ 60,791,593**	**$ 67,217,529**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 12,203,348	$ 11,426,890	$ 10,814,456	$ 11,372,083
Contractual Services	2,166,514	3,206,302	2,694,519	3,048,959
Commodities	8,118,586	7,115,657	8,691,336	7,648,774
Self Insurance/Other Expenditures	6,080,892	6,792,833	6,315,971	7,314,394
Capital Outlay	127,382	45,000	69,655	78,000
Subtotal Operating	**$ 28,696,722**	**$ 28,586,682**	**$ 28,585,937**	**$ 29,462,210**
Transfers To				
Contractual Street Repair - Current Year	$ 0	$ 30,734,319	$ 30,734,319	$ 35,734,319
Contractual Street Repair - Prior Year	21,520,429	0	0	0
Contractual Street Repair - ATD	0	0	0	0
Contractual NAMP	0	1,000,000	1,000,000	2,000,000
Capital Improvement Management Services	0	459,337	459,337	0
Subtotal Transfers	**$ 21,520,429**	**$ 32,193,656**	**$ 32,193,656**	**$ 37,734,319**
TOTAL APPROPRIATIONS	**$ 50,217,151**	**$ 60,780,338**	**$ 60,779,593**	**$ 67,196,529**
GROSS ENDING BALANCE	**$ 2,641,186**	**$ 385,788**	**$ 12,000**	**$ 21,000**

SPECIAL REVENUE FUND
STREETS ENDOWNMENT FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Streets Endownment Fund was created in FY 2008 to account for interest earnings generated by dedicating $2 million within the General Fund's Budgeted Financial Reserves. The interest income generated by this fund is restricted to be invested in Street Maintenance Projects and the principal will remain as part of the budgeted financial reserves.The Endownment Fund is designed to provide street improvment resources for future generations.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	$ N/A	$ **0**	$ **0**	$ **71,528**
Net Balance	$ **N/A**	$ **0**	$ **0**	$ **71,528**
REVENUES				
Interest on Time Deposits	N/A	0	71,528	72,700
Total Revenue	$ **N/A**	$ **0**	$ **71,528**	$ **72,700**
TOTAL AVAILABLE FUNDS	$ **N/A**	$ **0**	$ **71,528**	$ **144,228**
APPROPRIATIONS				
Street Repair Projects	$ N/A	$ 0	$ 0	$
TOTAL APPROPRIATIONS	$ **N/A**	$ **0**	$ **0**	$ **0**
GROSS ENDING BALANCE	$ **N/A**	$ **0**	$ **71,528**	$ **144,228**
RESERVE FOR FUTURE STREETS PROJECTS	$ **N/A**	$ **0**	$ **71,528**	$ **144,228**
NET ENDING BALANCE	$ **N/A**	$ **0**	$ **0**	$ **0**

SPECIAL REVENUE FUND
RIGHT OF WAY MANAGEMENT
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2000-2001, the Right of Way Management Fund was established to separately account for the Right of Way revenues and associated expenditures.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	**$1,071,884**	**415,684**	**514,830**	**20,232**
Adjustment for Reserve	($179,021)	0	0	0
Net Balance	**$892,863**	**415,684**	**514,830**	**20,232**
REVENUES				
Permit Application Fee	$235,220	265,678	221,715	393,342
Inspection Fee	$700,505	832,827	674,000	809,918
Registration Fee	$665	350	500	450
Non-Compliance ROW Penalties	$146,500	35,000	212,000	42,000
Interest on Time Deposits	$43,334	21,766	0	0
Recover of Prior Year Expenditures	$0	0	906	0
Total Revenue & Transfers	**$1,126,224**	**1,155,621**	**1,109,121**	**1,245,710**
TOTAL AVAILABLE FUNDS	**$2,019,087**	**1,571,305**	**1,623,951**	**1,265,942**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$958,380	1,001,994	995,884	854,390
Contractual Services	$340,960	249,313	182,121	73,869
Commodities	$38,249	48,287	21,723	48,287
Other Expenditures	$162,766	201,102	191,991	214,277
Capital Outlay	$0	0	0	6,215
Subtotal Operating	**$1,500,355**	**1,500,696**	**1,391,719**	**1,197,038**
Transfers To				
Street Repair	$0	35,000	212,000	42,000
Employee Benefits	$3,902	0	0	0
Subtotal Transfers	**$3,902**	**35,000**	**212,000**	**42,000**
TOTAL APPROPRIATIONS	**$1,504,257**	**1,535,696**	**1,603,719**	**1,239,038**
GROSS ENDING BALANCE	**514,830**	**35,609**	**20,232**	**26,904**

SPECIAL REVENUE FUND
RIVER WALK MAINTENANCE & IMPROVEMENT FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2008-2009, the River Walk Fund was established through City Council policy direction to account for and record all revenues and expenditures associated with the Operation & Maintenance of the River Walk. This includes all horticultural, water clarity and purity, and sanitary maintenance services performed along the Main Channel and River Loop. The fund excludes the impact that will result from current Riverwalk expansion projects.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	**$ N/A**	**$ N/A**	**$ N/A**	**$ 0**
Net Balance	**$ N/A**	**$ N/A**	**$ N/A**	**$ 0**
REVENUES				
River Barge/River Taxi Sales Commissions	$ N/A	$ N/A	$ N/A	$ 4,957,605
River Walk Licenses/Permits	N/A	N/A	N/A	30,692
Miscellaneous Revenues	N/A	N/A	N/A	84,369
River Walk Patio Space Leases	N/A	N/A	N/A	399,013
Transfer In- Storm Water Fund	N/A	N/A	N/A	1,274,696
Transfer In- HOT Fund (History & Preservation)	$ N/A	$ N/A	$ N/A	$ 876,098
Total Revenues and Transfers	**$ N/A**	**$ N/A**	**$ N/A**	**$ 7,622,473**
TOTAL AVAILABLE FUNDS	**$ N/A**	**$ N/A**	**$ N/A**	$ 7,622,473
APPROPRIATIONS				
Operating Expenses				
OFFICE OF DOWNTOWN OPERATIONS				
Personal Services	$ N/A	$ N/A	$ N/A	$ 1,468,922
Contractual Services	N/A	N/A	N/A	577,919
Commodities	N/A	N/A	N/A	219,859
Self-Insurance/Other Expenditures	N/A	N/A	N/A	458,108
Capital Outlay	N/A	N/A	N/A	0
Subtotal Operating	**$ N/A**	**$ N/A**	**$ N/A**	**$ 2,724,807**
PARKS & RECREATION DEPARTMENT (PARK POLICE)				
Personal Services	$ N/A	$ N/A	$ N/A	$ 2,766,315
Contractual Services	N/A	N/A	N/A	7,650
Commodities	N/A	N/A	N/A	61,915
Self-Insurance/Other Expenditures	N/A	N/A	N/A	388,077
Capital Outlay	N/A	N/A	N/A	0
Subtotal Operating	**$ N/A**	**$ N/A**	**$ N/A**	**$ 3,223,956**
PUBLIC WORKS DEPARTMENT (STORM WATER)				
Personal Services	$ N/A	$ N/A	$ N/A	$ 650,378
Contractual Services	N/A	N/A	N/A	341,871
Commodities	N/A	N/A	N/A	282,447
Self-Insurance/Other Expenditures	N/A	N/A	N/A	0
Capital Outlay	N/A	N/A	N/A	0
Subtotal Operating	**$ N/A**	**$ N/A**	**$ N/A**	**$ 1,274,696**
TOTAL OPERATING EXPENSES				
Personal Services	N/A	N/A	N/A	4,885,614
Contractual Services	N/A	N/A	N/A	927,440
Commodities	N/A	N/A	N/A	564,221
Self-Insurance/Other Expenditures	N/A	N/A	N/A	846,184
Capital Outlay	N/A	N/A	N/A	0
Total Operating	**$ N/A**	**$ N/A**	**$ N/A**	**$ 7,223,460**
Transfers To				
River Walk Capital Improvements Fund	N/A	N/A	N/A	399,013
Subtotal Transfers	**$ N/A**	**$ N/A**	**$ N/A**	**$ 399,013**
TOTAL APPROPRIATIONS	**$ N/A**	**$ N/A**	**$ N/A**	**$ 7,622,473**
GROSS ENDING BALANCE	**$ N/A**	**$ N/A**	**$ N/A**	**$ 0**

SPECIAL REVENUE FUND
TAX INCREMENT FINANCING
SUMMARY OF ADOPTED BUDGET

Description:

Tax increment financing is a tool, governed by the Tax Increment Finance Act Chapter 311 of the Texas Tax Code, to publicly finance needed infrastructure improvements and enhancements for residential and commercial developments within a defined area called Tax Increment Reinvestment Zone (TIRZ). In FY 1997-1998, City Council created the Tax Increment Finance Program in accordance with the Community Revitalization Action Group (CRAG) recommendation. The primary geographic targeted TIF areas, selected by City Council, are Empowerment Zones and Enterprise Zones within the City limits.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	**$ (30,611)**	**$ 0**	**$ (103,747)**	**$ 310,760**
Accounting Adjustment	0	0	0	0
Net Balance	**$ (30,611)**	**$ 0**	**$ (103,747)**	**$ 310,760**
REVENUES				
Application Fee	$ 0	$ 0	$ 0	$ 62,000
Processing Fee	0	56,000	0	60,000
Administrative Fee	223,206	386,928	712,984	507,478
Utilities: Saws	0	0	0	0
Total Revenues & Transfers	**$ 223,206**	**$ 442,928**	**$ 712,984**	**$ 629,478**
TOTAL AVAILABLE FUNDS	**$ 192,595**	**$ 442,928**	**$ 609,237**	**$ 940,238**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 258,273	$ 285,226	$ 270,248	$ 420,113
Contractual Services	3,372	7,995	332	25,009
Commodities	1,895	6,953	1,500	6,953
Other Expenditures	20,919	30,845	26,397	34,524
Subtotal Operating	**$ 284,459**	**$ 331,019**	**$ 298,477**	**$ 486,599**
Transfers To				
Employee Benefits	$ 1,561	$ 0	$ 0	$ 0
General Fund	10,321	0	0	0
Subtotal Transfers	$ **11,882**	$ **0**	$ **0**	$ **0**
TOTAL APPROPRIATIONS	**$ 296,341**	**$ 331,019**	**$ 298,477**	**$ 486,599**
GROSS ENDING BALANCE	**$ (103,747)**	**$ 111,909**	**$ 310,760**	**$ 453,639**

SPECIAL REVENUE FUND
TREE CANOPY INVESTMENT FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Tree Canopy Investment Fund was established to account for funds collected from tree canopy fees and civil penalties. Revenues are utilized to pay for the planting and maintenance of trees to proactively enhance the city's tree canopy area.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	**$ 0**	**$ N/A**	**$ 140,090**	**$ 339,325**
Adjustment for Reserve	0	N/A	0	0
Net Balance	**$ 0**	**$ N/A**	**$ 140,090**	**$ 339,325**
REVENUES				
Canopy Fee - Residential	$ 71,025	$ N/A	$ 68,216	$ 68,216
Canopy Fee - Commercial	67,525	N/A	123,960	123,960
Interest on Time Deposits	1,834	N/A	7,059	7,243
Total Revenues & Transfers	**$ 140,384**	**$ N/A**	**$ 199,235**	**$ 199,419**
TOTAL AVAILABLE FUNDS	**$ 140,384**	**$ N/A**	**$ 339,325**	**$ 538,744**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 0	$ N/A	$ 0	$ 0
Contractual Services	294	N/A	0	0
Commodities	0	N/A	0	200,000
Self-Insurance/Other Expenditures	0	N/A	0	0
Capital Outlay	0	N/A	0	0
Subtotal Operating	**$ 294**	**$ N/A**	**$ 0**	**$ 200,000**
TOTAL APPROPRIATIONS	**$ 294**	**$ N/A**	**$ 0**	**$ 200,000**
GROSS ENDING BALANCE	**$ 140,090**	**$ N/A**	**$ 339,325**	**$ 338,744**

SPECIAL REVENUE FUND
TREE PRESERVATION MITIGATION FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Tree Preservation Mitigation Fund was established to account for funds collected from tree mitigation fees and civil penalties. Revenues earned are designated for tree preservation, tree planting and educational activities.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	**$ 1,536,293**	**$ 1,773,705**	**$ 2,174,190**	**$ 1,442,349**
Adjustment for Reserve	22,969	0	0	0
Net Balance	**$ 1,559,262**	**$ 1,773,705**	**$ 2,174,190**	**$ 1,442,349**
REVENUES				
Mitigation Fee	$ 952,959	$ 544,222	$ 494,830	$ 494,830
Interest on Time Deposits	97,284	75,774	83,167	72,979
Total Revenues & Transfers	**$ 1,050,243**	**$ 619,996**	**$ 577,997**	**$ 567,809**
TOTAL AVAILABLE FUNDS	**$ 2,609,504**	**$ 2,393,701**	**$ 2,752,187**	**$ 2,010,158**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 73,746	$ 138,253	$ 140,550	$ 145,598
Contractual Services	148,646	1,202,865	887,516	997,438
Commodities	209,908	146,900	257,773	216,945
Self-Insurance/Other Expenditures	3,014	13,526	14,526	16,472
Capital Outlay	0	0	5,100	0
Subtotal Operating	**$ 435,315**	**$ 1,501,544**	**$ 1,305,465**	**$ 1,376,453**
Transfers To				
General Fund - Indirect Cost	$ 0	$ 4,373	$ 4,373	$ 4,589
Subtotal Transfers	**$ 0**	**$ 4,373**	**$ 4,373**	**$ 4,589**
TOTAL APPROPRIATIONS	**$ 435,315**	**$ 1,505,917**	**$ 1,309,838**	**$ 1,381,042**
GROSS ENDING BALANCE	**$ 2,174,190**	**$ 887,784**	**$ 1,442,349**	**$ 629,115**

SPECIAL REVENUE FUND
WESTSIDE DEVELOPMENT CORPORATION
SUMMARY OF ADOPTED BUDGET

Description:

The Westside Development Corporation Fund (WDC) was established in FY 2005-2006 to focus on economic development and redevelopment opportunities in an area which has had less public investment and fewer economic development incentives than other areas of the City. The WDC will function as a land development corporation which has the power to buy, sell, and accept land as non-profit without restrictions placed on a municipality, thus facilitating development initiatives involving the public and private sectors.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	**$ 595,964**	**$ 445,708**	**$ 467,426**	**$ 198,563**
Adjustment for Reserve	0	0	0	0
Net Balance	**$ 595,964**	**$ 445,708**	**$ 467,426**	**$ 198,563**
REVENUES				
Transfer from Job Training 29077	$ 0	$ 0	$ 0	$ 0
Transfer from General Fund	0	0	0	110,000
Total Revenues & Transfers	**$ 0**	**$ 0**	**$ 0**	**$ 110,000**
TOTAL AVAILABLE FUNDS	**$ 595,964**	**$ 445,708**	**$ 467,426**	**$ 308,563**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 20,247	$ 127,724	$ 71,293	$ 149,717
Contractual Services	99,592	143,182	186,127	143,182
Commodities	4,297	2,500	2,616	2,500
Self-Insurance/Other Expenditures	1,289	10,102	7,227	10,683
Capital Outlay	3,112	0	1,600	0
Subtotal Operating	$ **128,537**	$ **283,508**	$ **268,863**	$ **306,082**
TOTAL APPROPRIATIONS	**$ 128,537**	**$ 283,508**	**$ 268,863**	**$ 306,082**
GROSS ENDING BALANCE	**$ 467,426**	**$ 162,200**	**$ 198,563**	**$ 2,481**

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Enterprise Funds

ENTERPRISE FUND
AIRPORT OPERATING AND MAINTENANCE FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Airport Revenue Fund is an enterprise fund established to record all revenues and expenditures associated with the operations and maintenance of the San Antonio International and Stinson Field airport facilities. Airport user fees provide for operation and maintenance and required debt service for outstanding bonds. Aviation Bond ordinance prohibits any credit to Improvement and Contingency Reserve Fund which would reduce the Restricted Reserve balance less than three months of operation and maintenance expenses.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	**$ 8,467,511**	**$ 8,321,461**	**$ 9,817,337**	**$ 9,690,192**
Net Balance	**$ 8,467,511**	**$ 8,321,461**	**$ 9,817,337**	**$ 9,690,192**
REVENUES				
Airline Revenues				
Scheduled Carrier Landing Fees	$ 5,749,818	$ 5,857,125	$ 6,253,529	$ 6,566,205
Non-Scheduled Carrier Landing Fees	1,159,531	1,033,610	1,104,305	1,137,434
Terminal Building Rentals	5,265,310	10,291,521	11,929,562	16,991,654
FIS Space Fees	894,503	672,545	1,023,187	1,087,834
Ramp Fees	407,500	465,000	516,525	532,020
Non-Airline Revenues				
Concession Contracts	**$** 15,787,104	**$** 16,530,352	**$** 16,471,900	**$** 17,124,415
Parking Fees	16,738,326	17,330,690	17,396,294	18,371,030
Property Leases	6,603,443	7,433,546	7,119,774	7,912,463
Stinson Airport	209,485	291,795	214,953	390,463
Interest Income	782,251	589,869	613,243	509,153
Misc. Revenues	427,223	707,278	348,991	596,194
Ground Transporation Fees	0	0	0	8,000
Transfer from Hotel/Motel Tax Fund	0	0	300,000	0
Transfer from Development Services	5,515	0	0	0
Total Revenues & Transfers	**$ 54,030,009**	**$ 61,203,331**	**$ 63,292,263**	**$ 71,226,865**
TOTAL AVAILABLE FUNDS	**$ 62,497,520**	**$ 69,524,792**	**$ 73,109,600**	**$ 80,917,057**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 22,317,645	$ 24,358,351	$ 23,857,250	$ 26,723,028
Contractual Services	3,508,356	6,008,986	5,815,439	6,085,888
Commodities	1,468,077	1,881,805	1,722,688	2,174,156
Self-Insurance/Other Expenditures	5,080,724	6,689,789	6,334,980	7,072,209
Capital Outlay	208,894	831,175	958,301	1,368,865
Subtotal Operating	**$ 32,583,696**	**$ 39,770,106**	**$ 38,688,658**	**$ 43,424,146**
Transfers To				
General Fund-Indirect Cost	$ 691,702	$ 796,146	$ 796,146	$ 904,673
General Fund-Other	71,040	68,800	68,800	70,864
Capital Improvement Management Services Fund	0	0	0	31,121
Improvements & Contingency Fund	1,597,402	3,879,783	11,001,298	5,896,958
Employee Benefits	80,570	0	0	0
Revenue Bond Debt Service	17,495,122	15,727,149	12,456,940	19,621,267
Retired Employees Health Insurance	160,651	165,471	165,471	168,259
ARFF Vehicle Replacement Project	0	42,094	42,094	0
Airport Capital Improvement Fund	0	200,000	200,000	0
Subtotal Transfers	**$ 20,096,487**	**$ 20,879,443**	**$ 24,730,749**	**$ 26,693,142**
TOTAL APPROPRIATIONS	**$ 52,680,183**	**$ 60,649,549**	**$ 63,419,407**	**$ 70,117,288**
GROSS ENDING BALANCE	**$ 9,817,337**	**$ 8,875,243**	**$ 9,690,192**	**$ 10,799,770**
RESTRICTED RESERVE	**$ 9,817,337**	**$ 8,875,243**	**$ 9,690,192**	**$ 10,799,770**
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

ENTERPRISE FUND
AIRPORT CONFISCATED PROPERTY FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Airport Confiscated Property Fund was established for the deposit and use of confiscated monies by the Airport Security Police. Revenue will be used for the purchase of equipment and material for the enhancement of the Airport Security Police.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	$ **286,424**	$ **268,707**	$ **259,677**	$ **286,199**
Net Balance	$ **286,424**	$ **268,707**	$ **259,677**	$ **286,199**
REVENUES				
Confiscated Property	$ 0	$ 25,000	$ 50,000	$ 51,500
Interest on Time Deposits	13,316	13,720	9,178	7,346
Total Revenues & Transfers	$ **13,316**	$ **38,720**	$ **59,178**	$ **58,846**
TOTAL AVAILABLE FUNDS	$ **299,740**	$ **307,427**	$ **318,855**	$ **345,045**
APPROPRIATIONS				
Transfers To				
Contractual Services	$ 6	$ 3,007	$ 3,008	$ 3,006
Commodities	23,376	11,000	18,648	11,000
Capital Outlay	16,681	11,000	11,000	0
Subtotal Operating	$ **40,063**	$ **25,007**	$ **32,656**	$ **14,006**
TOTAL APPROPRIATIONS	$ **40,063**	$ **25,007**	$ **32,656**	$ **14,006**
GROSS ENDING BALANCE	$ **259,677**	$ **282,420**	$ **286,199**	$ **331,039**
RESTRICTED RESERVE	$ **259,677**	$ **282,420**	$ **286,199**	$ **331,039**
NET ENDING BALANCE	$ **0**	$ **0**	$ **0**	$ **0**

ENTERPRISE FUND
AIRPORT PASSENGER FACILITY CHARGE AND SUBORDINATE LIEN FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Passenger Facility Charge Revenue (PFC) Fund was established to account for Passenger Facility Charges imposed on each passenger enplaned. The revenues pay for capital expenses and debt service associated with the preservation, enhancement, safety, security, or noise reduction for the San Antonio International Airport. The first priority on the use of the funds is debt service for the PFC bonds. The remaining balance less reserves is transfered to the PFC Capital Improvement and Contingency Fund for pay as you go Capital Projects.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Net Balance	**$ 0**	**$ 0**	**$ 0**	**$ 0**
REVENUES				
Passenger Facility Charges	$ 11,370,684	$ 17,018,316	$ 16,164,776	$ 17,528,865
Interest on Time Deposits	104,488	77,804	17,395	13,299
Total Revenues & Transfers	**$ 11,475,172**	**$ 17,096,120**	**$ 16,182,171**	**$ 17,542,164**
TOTAL AVAILABLE FUNDS	**$ 11,475,172**	**$ 17,096,120**	**$ 16,182,171**	**$ 17,542,164**
APPROPRIATIONS				
Transfers To				
PFC Capital Improvement Fund	$ 6,049,542	$ 11,994,965	$ 5,265,619	$ 6,785,739
Debt Service Fund	5,425,630	5,101,155	10,916,552	10,756,425
Subtotal Transfers	**$ 11,475,172**	**$ 17,096,120**	**$ 16,182,171**	**$ 17,542,164**
TOTAL APPROPRIATIONS	**$ 11,475,172**	**$ 17,096,120**	**$ 16,182,171**	**$ 17,542,164**
GROSS ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

ENTERPRISE FUND
PARKING OPERATING AND MAINTENANCE FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Parking Fund was established in FY 1979-80 to account for revenues and expenditures associated with the operation and maintenance of the City's parking structures and parking areas and required debt service for outstanding bonds. The Office of Downtown Operations is responsible for the administration of the Parking Facilities Fund, which is a self-supporting operation.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	**$ 1,693,634**	**$ 1,668,602**	**$ 1,668,602**	**$ 1,781,339**
Adjustment for Reserve	0	0	0	0
Net Balance	**$ 1,693,634**	**$ 1,668,602**	**$ 1,668,602**	**$ 1,781,339**
REVENUES				
Parking Garage & Lot Fees	$ 8,547,422	$ 8,303,641	$ 8,923,046	$ 9,905,038
Parking Meter Collections	1,223,819	1,201,779	1,212,066	1,210,701
Retail Space Leases	333,760	341,010	342,054	343,699
Employee Bus Fare/Carpool	86,660	84,620	52,500	0
Miscellaneous	44,118	45,523	45,523	45,523
Recovery of Expenditures	27,265	12,106	12,706	12,406
Interest on Time Deposits	123,156	12,201	198,553	4,598
Contribution from Parking Facilities Fund	0	1,680,741	0	0
Total Revenue & Transfers	**$ 10,386,200**	**$ 11,681,621**	**$ 10,786,448**	**$ 11,521,965**
TOTAL AVAILABLE FUNDS	**$ 12,079,834**	**$ 13,350,223**	**$ 12,455,050**	**$ 13,303,304**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 4,307,654	$ 4,501,792	$ 4,518,637	$ 4,665,209
Contractual Services	910,871	663,032	542,845	662,229
Commodities	159,020	265,843	187,936	265,843
Self-Insurance/Other Expenditures	769,329	1,186,765	1,160,036	1,210,732
Capital Outlay	2,199	0	119	19,720
Subtotal Operating	**$ 6,149,073**	**$ 6,617,432**	**$ 6,409,572**	**$ 6,823,733**
Transfers To				
General Fund-Indirect Cost	$ 329,599	$ 365,337	$ 365,337	$ 355,679
General Fund-Other	150,548	153,875	153,875	259,045
Transfer to Other Funds	0	25,000	25,000	0
Public Improvement District	28,490	29,060	29,060	29,641
Facility Services I & C -Mkt Square	100,000	100,000	100,000	0
Parking Facility Debt Service	1,916,273	1,893,658	1,949,884	1,989,884
General Obligation debt Service	0	2,290,048	1,498,015	1,434,595
Parking Facilities Fund	1,675,298	0	100,458	489,669
Employee Benefits	20,679	0	0	0
Retired Employees Health Insurance	41,272	42,510	42,510	43,226
Subtotal Transfers	**$ 4,262,159**	**$ 4,899,488**	**$ 4,264,139**	**$ 4,601,740**
TOTAL APPROPRIATIONS	**$ 10,411,232**	**$ 11,516,920**	**$ 10,673,711**	**$ 11,425,473**
GROSS ENDING BALANCE	**$ 1,668,602**	**$ 1,833,303**	**$ 1,781,339**	**$ 1,877,831**
RESTRICTED RESERVE	**$ 1,668,602**	**$ 1,833,303**	**$ 1,781,339**	**$ 1,877,831**
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

ENTERPRISE FUND
SOLID WASTE OPERATING AND MAINTENANCE FUNC
SUMMARY OF ADOPTED BUDGET

Description:

The Solid Waste Fund was created to better account for the recording of all revenues and expenditures associated with the operation and maintenance of the Solid Waste and Environmental Management Programs.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	**$ (1,370,213)**	**$ 4,551,538**	**$ 5,205,543**	**$ 6,694,233**
Net Balance	**$ (1,370,213)**	**$ 4,551,538**	**$ 5,205,543**	**$ 6,694,233**
REVENUES				
Solid Waste Processing Fee	$ 45,599,213	$ 51,160,000	$ 51,090,295	$ 54,596,036
Environmental Service Fee	8,227,873	8,311,000	8,340,604	8,410,540
Brush Collection Fee	10,120,571	10,224,000	10,242,724	10,332,038
Automated Conversion Fee	2,957,078	6,062,000	6,060,517	6,106,939
Commercial Collection Fee	97,381	100,000	95,850	95,000
Commercial Brush Fee	245,555	200,000	263,619	250,000
Special Request Pickup	165,039	108,000	146,335	142,500
Recycling Program	1,738,878	1,500,000	2,773,224	3,000,000
Franchise Fee	864,758	600,000	856,276	800,000
Northeast Transfer Station Lease	100,000	100,000	100,000	100,000
Interest on Time Deposits	195,273	0	420,663	427,823
Miscellaneous Revenue	483,240	90,352	43,482	44,000
Recovery of Prior Year Expenditures	0	0	661,286	0
Recovery of Current Year Expenditures	723,058	0	105,479	0
Sale of Fixed Assets	0	0	0	0
Transfer from Construction Fund	165,115	0	0	0
Transfer from Improvement & Contingency	0	0	0	0
Transfer from General Fund	8,417,539	5,406,250	5,406,250	10,350,000
Transfer from Certificates of Obligation	0	0	0	0
Transfer from Equipment & Renewal	0	0	0	0
Total Revenues & Transfers	**$ 80,100,571**	**$ 83,861,602**	**$ 86,606,605**	**$ 94,654,876**
TOTAL AVAILABLE FUNDS	**$ 78,730,358**	**$ 88,413,140**	**$ 91,812,148**	**$ 101,349,109**
APPROPRIATIONS				
Operating Expenses				
SOLID WASTE MANAGEMENT				
Personal Services	$ 26,681,549	$ 26,168,505	$ 28,575,575	$ 27,391,397
Contractual Services	21,546,860	28,476,719	24,028,267	27,794,895
Commodities	6,934,358	7,168,905	8,681,058	15,265,296
Self-Insurance/Other Expenditures	12,837,993	17,835,530	17,235,712	23,574,188
Capital Outlay	305,092	250,000	245,550	499,940
Subtotal Operating	**$ 68,305,852**	**$ 79,899,659**	**$ 78,766,162**	**$ 94,525,717**
OFFICE OF ENVIRONMENTAL POLICY				
Personal Services	$ N/A	$ 189,997	$ 112,653	$ 271,576
Contractual Services	N/A	103,000	53,902	503,212
Commodities	N/A	5,400	761	5,400
Self-Insurance/Other Expenditures	N/A	23,745	11,440	21,393
Capital Outlay	N/A	8,500	6,673	5,894
Subtotal Operating	**$ N/A**	**$ 330,642**	**$ 185,429**	**$ 807,475**
TOTAL OPERATING EXPENSES				
Personal Services	*$ 26,681,549*	*$ 26,358,502*	*$ 28,688,228*	*$ 27,662,973*
Contractual Services	*21,546,860*	*28,579,719*	*24,082,169*	*28,298,107*
Commodities	*6,934,358*	*7,174,305*	*8,681,819*	*15,270,696*
Self-Insurance/Other Expenditures	*12,837,993*	*17,859,275*	*17,247,152*	*23,595,581*
Capital Outlay	*305,092*	*258,500*	*252,223*	*505,834*
Total Operating	***$ 68,305,852***	***$ 80,230,301***	***$ 78,951,591***	***$ 95,333,191***

ENTERPRISE FUND
SOLID WASTE OPERATING AND MAINTENANCE FUND
SUMMARY OF ADOPTED BUDGET
CONTINUATION

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
Transfers To				
General Fund - Indirect Cost	$ 1,873,733	$ 1,983,569	$ 1,983,569	$ 2,537,023
General Fund - Other	704,029	117,965	117,965	121,940
Capital Improvements Management Services	0	349,514	395,348	0
Street Maintenance	0	600,000	600,000	800,000
Improvement & Contingency	0	869,316	869,316	869,316
Debt Service	134,326	322,003	304,396	299,918
Retired Employees Health Insurance	224,555	231,292	231,292	235,189
Employee Benefits	107,882	0	0	0
Subtotal Transfers	**$ 3,044,525**	**$ 4,473,659**	**$ 4,501,886**	**$ 4,863,386**
TOTAL APPROPRIATIONS	**$ 71,350,377**	**$ 84,703,960**	**$ 83,453,477**	**$ 100,196,577**
GROSS ENDING BALANCE	**$ 7,379,981**	**$ 3,709,180**	**$ 8,358,671**	**$ 1,152,531**
INCREMENTAL RESERVE FOR STABILIZATION	**$ 2,174,438**	**$ 3,324,438**	**$ 1,664,438**	**$ 500,000**
NET ENDING BALANCE	**$ 5,205,543**	**$ 384,742**	**$ 6,694,233**	**$ 652,531**
BUDGETED RESERVES SUMMARY	**$ 2,174,438**	**$ 3,324,438**	**$ 3,838,876**	**$ 4,338,876**
Annual Budgeted Financial Reserves as a % of Appropriations	3%	4%	5%	4%

Expendable Trust Funds

EXPENDABLE TRUST FUND
SAN JOSE BURIAL FUND
SUMMARY OF ADOPTED BUDGET

Description:

The San Jose Burial Fund was established to account for the maintenance of the San Jose Burial Park. This park is supervised by the City of San Antonio Parks and Recreation Department.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	**$ 142,627**	**$ 101,687**	**$ 124,645**	**$ 27,743**
Adjustment for Reserve	30,461	0	0	0
Net Balance	**$ 173,088**	**$ 101,687**	**$ 124,645**	**$ 27,743**
REVENUES				
Sale of Lots	$ 157,663	$ 174,925	$ 148,017	$ 150,237
Interments	196,525	179,025	206,200	209,293
Special Labor Charges	12,850	11,150	17,800	18,067
Interest on Time Deposits	104,260	108,306	76,688	62,564
Transfer from General Fund	0	0	0	75,000
Total Revenue & Transfers	**$ 471,298**	**$ 473,406**	**$ 448,705**	**$ 515,161**
TOTAL AVAILABLE FUNDS	**$ 644,386**	**$ 575,093**	**$ 573,350**	**$ 542,904**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 362,618	$ 371,047	$ 366,058	$ 399,333
Contractual Services	26,924	11,402	26,883	11,387
Commodities	10,588	12,064	8,196	12,064
Self-Insurance/Other Expenditures	77,971	109,666	101,420	116,465
Capital Outlay	5,589	0	0	0
Subtotal Operating	**$ 483,690**	**$ 504,179**	**$ 502,557**	$ **539,249**
Transfers To				
General Fund-Indirect Cost	$ 34,295	$ 43,050	$ 43,050	$ 0
Employee Benefits	1,756	0	0	0
Subtotal Transfers	$ **36,051**	$ **43,050**	$ **43,050**	$ **0**
TOTAL APPROPRIATIONS	**$ 519,741**	**$ 547,229**	**$ 545,607**	**$ 539,249**
GROSS ENDING BALANCE	**$ 124,645**	**$ 27,864**	**$ 27,743**	**$ 3,655**

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Internal Service Funds

INTERNAL SERVICE FUND
FACILITY SERVICES FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Facility Services Fund was established in FY 2000-01 to separately account for the maintenance of City facilities for which the Facility Services Division of the Department of Asset Management is the primary building services provider. This fund records revenues and expenditures associated with the maintenance of various City facilities. Revenues are generated through a charge-back system to other City departments based on square footage and internal hourly trade services

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007 - 2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	**$ (287,860)**	**$ 39,226**	**$ 451,088**	**$ 2,563,245**
Net Balance	**$** (287,860)	**$** 39,226	**$** 451,088	**$** 2,563,245
REVENUES				
Facility Services Charge	$ 7,979,482	$ 8,802,353	$ 9,332,329	$ 11,393,724
Facility Trade Service Charge	949,796	1,156,608	943,955	0
Inventory Management Fee	46,122	45,000	32,113	0
Interest on Time Deposits	26,626	0	38,750	36,704
Net Increase in Fair Value of Investments	86	0	0	0
Recovery of Current Year Expenditures	758,980	407,990	225,162	0
Transfer from Facility Services I&C Fund	225,000	0	1,831,241	0
Transfer from General Fund	0	0	0	1,717,036
Total Revenues & Transfers	**$ 9,986,092**	**$ 10,411,951**	**$ 12,403,550**	**$ 13,147,464**
TOTAL AVAILABLE FUNDS	**$ 9,698,232**	**$ 10,451,177**	**$ 12,854,638**	**15,710,709**
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 4,622,298	$ 4,873,145	$ 4,313,881	$ 5,148,597
Contractual Services	1,263,447	1,192,870	2,018,292	5,197,782
Commodities	525,347	586,988	887,550	614,397
Self-Insurance/Other Expenditures	2,427,087	2,979,885	2,621,791	3,409,366
Capital Outlay	6,951	0	39,323	494,351
Subtotal Operating	**$ 8,845,131**	**$ 9,632,888**	**$ 9,880,837**	**$ 14,864,493**
Transfers To				
General Fund-Indirect Costs	$ 349,646	$ 356,619	$ 356,619	$ 438,644
` Retired Employee Health Insurance	52,367	53,938	53,938	54,847
Subtotal Transfers	**$ 402,013**	**$ 410,557**	**$ 410,557**	**$ 493,491**
TOTAL APPROPRIATIONS	**$ 9,247,144**	**$ 10,043,445**	**$ 10,291,394**	**$ 15,357,984**
GROSS ENDING BALANCE	**$ $451,088**	**$ 407,732**	**$ 2,563,245**	**$ 352,725**

INTERNAL SERVICE FUND
FACILITY SERVICES IMPROVEMENT & CONTINGENCY FUND
SUMMARY OF ADOPTED BUDGET

Description:
The Facility Services Improvement & Contingency Fund was established to separately account for the capital improvements and maintenance of City facilities. This consolidates the closing balance of the Capital Improvements Reserve Fund.

	ACTUAL FY 2006-FY 2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	$ (127)	$ 2,857,484	$ 4,263,446	$ N/A
Net Balance	**$ (127)**	**$ 2,857,484**	**$ 4,263,446**	**$ N/A**
REVENUES				
Sale of Surplus Land	$ 953,657	$ 450,000	$ 707,827	$ N/A
License Agreements	437,828	372,353	386,851	N/A
Vending Machine Commission	256,781	188,164	157,183	N/A
Cell Tower Leases	129,067	139,333	149,645	N/A
ATM Leases	51,713	56,500	50,077	N/A
Sale of Fixed Assets	0	272,520	0	N/A
Net Increase in Fair Value of Investments	24	0	0	N/A
Transfer from General Fund	580,540	0	0	N/A
Transfer from Capital Improvement Reserve	2,974,785	0	0	N/A
Transfer from Parking - Market Square Lot	100,000	100,000	100,000	N/A
Interest on Time Deposits	7,842	286,996	136,175	N/A
Total Revenues & Transfers	**$ 5,492,236**	**$ 1,865,866**	**$ 1,687,758**	**$ N/A**
TOTAL AVAILABLE FUNDS	**$ 5,492,109**	**$ 4,723,350**	**$ 5,951,204**	**$ N/A**
APPROPRIATIONS				
Operating Expenses:				
Personal Services	0	0	1,108	N/A
Contractual Services	$ 506,761	$ 1,215,105	$ 3,307,504	$ N/A
Commodities	55,537	0	37,142	N/A
Self-Insurance/Other Expenditures	110,438	0	44,096	N/A
Capital Outlay	230,927	0	74,168	N/A
Subtotal Operating	**$ 903,663**	**$ 1,215,105**	**$ 3,464,018**	**$ N/A**
Transfers to:				
Environmental Contingency	$ 0	$ 100,000	$ 100,000	$ N/A
Market Square Parking Improvments	100,000	100,000	100,000	N/A
Mira Flores Park & Bridge	0	455,945	455,945	N/A
Growden Pound	0	0	0	N/A
Police Training Academy Roof	0	400,000	0	N/A
Facility Services Fund	225,000	0	1,831,241	N/A
Subtotal Transfers	**$ 325,000**	**$ 1,055,945**	**$ 2,487,186**	**$ N/A**
TOTAL APPROPRIATIONS	**$ 1,228,663**	**$ 2,271,050**	**$ 5,951,204**	**$ N/A**
GROSS ENDING BALANCE	**$ 4,263,446**	**$ 2,452,300**	**$ 0**	**$ N/A**

INTERNAL SERVICE FUND
INFORMATION TECHNOLOGY SERVICES FUND
SUMMARY OF ADOPTED BUDGET

Description:

This Internal Service Fund is used to record activities related to the Information Technology Services Department. The Information Technology Services Department provides data processing, telephone, and radio services 24 hours a day, 7 days a week to all City departments as well as Data Communications services to the San Antonio Water System and Bexar County in support of the county-wide Criminal Justice Information System.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	$ **1,003,547**	$ **17,463**	$ **2,086,215**	$ **1,150,604**
Accounting Adjustment			**-1,004,549**	
Net Balance	$ **1,003,547**	$ **17,463**	$ **1,081,666**	$ **1,150,604**
REVENUES				
City of San Antonio Billings				
ADP	$ 14,111,224	$ 0	$ 0	$ 0
ADP - SAP	9,394,057	0	0	0
ADP - Hansen	891,478	0	0	0
ADP - Outside Agency Billings	63,933	71,162	22,372	31,501
IT Assessment Fee	0	33,861,884	33,956,856	37,207,247
Telecommunications Charges	1,402,256	0	34,550	35,587
Telecommunications Cost Recovery	4,391,751	984,349	1,095,181	0
Pager Cost Recovery	143,538	184,394	165,800	88,200
Cellular Cost Recovery	1,064,751	1,005,311	1,054,283	1,085,912
Radio Shop Cost Recovery	2,762,268	2,305,883	971,524	1,000,895
Radio Shop Outside Agency Billings	242,629	164,440	164,440	152,014
Wireless Surchage	293,711	1,263,734	1,263,734	1,450,000
PC Lease Program	197,321	0	0	0
Miscellaneous Revenue	46,685	10,635	8,736	10,609
Net Increase in Fair Value of Investments	392	0	0	0
Recovery of Expenditures	50,000	0	38,021	32,921
Interest on Time Deposits	140,815	73,616	87,381	62,034
Transfer from General Fund	0	200,000	200,000	0
Total Revenue	$ **35,196,810**	$ **40,125,408**	$ **39,062,878**	$ **41,156,920**
TOTAL AVAILABLE FUNDS	$ **36,200,357**	$ **40,142,871**	$ **40,144,544**	$ **42,307,525**
APPROPRIATIONS				
Operating Expenses				
INFORMATION SERVICES				
Personal Services	$ 16,247,187	$ 18,615,164	$ 15,256,560	$ 19,806,508
Contractual Services	9,396,533	8,680,231	9,940,214	9,455,686
Commodities	359,145	4,633,099	5,555,829	5,045,000
Self-Insurance/Other Expenditures	6,488,380	7,320,845	7,537,720	6,066,946
Capital Outlay	1,113,955	88,100	88,100	104,559
Subtotal Operating	$ **33,605,200**	$ **39,337,439**	$ **38,378,423**	$ **40,478,699**
Transfers To				
General Fund-Indirect Cost	$ 442,374	$ 546,952	546,952	630,671
Retired Employees Health Insurance	66,568	68,565	68,565	69,720
Subtotal Transfers	$ **508,942**	$ **615,517**	$ **615,517**	$ **700,391**
TOTAL APPROPRIATIONS	$ **34,114,142**	$ **39,952,956**	$ **38,993,940**	$ **41,179,090**
GROSS ENDING BALANCE	$ **2,086,215**	$ **189,915**	$ **1,150,604**	$ **1,128,435**

INTERNAL SERVICE FUND
PURCHASING AND GENERAL SERVICES FUND
SUMMARY OF ADOPTED BUDGET

Description:

Purchasing and General Services Fund was established to record all revenues and expenditures associated with provision of goods and services to City departments and other government entities. The Purchasing Department provides goods and support services on a charge-back basis to other City departments, as well as other governmental agencies.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	**$ (1,347,247)**	**$ (27,399)**	**$ (480,125)**	**$ 905,420**
Net Balance	**$ (1,347,247)**	**$ (27,399)**	**$ (480,125)**	**$ 905,420**
REVENUES				
Central Stores	$ 1,694,760	$ 1,618,867	$ 1,690,528	$ 1,931,801
Procurement	908,217	1,030,400	1,262,712	1,262,712
Automotive-Fleet Services	18,051,109	18,666,431	19,180,030	18,984,041
Automotive-Fuel	13,932,909	16,719,057	19,876,603	26,888,331
Interest on Time Deposits	0	0	8,623	10,271
Other Revenue	115,498	82,900	98,768	107,429
Fund Work Effort Correction Prior FY04	12,482	0	0	0
Transfer from General Fund	0	1,175,575	1,175,575	1,175,575
Transfer from Equipment & Renewal	330,058	447,162	447,162	475,184
Total Revenue & Transfers	**$ 35,045,034**	**$ 39,740,392**	**$ 43,740,001**	**$ 50,835,344**
TOTAL AVAILABLE FUNDS	**$ 33,697,787**	**$ 39,712,993**	**$ 43,259,876**	**$ 51,740,764**
APPROPRIATIONS				
Operating Expenses				
FLEET MAINTENANCE OPERATIONS				
Personal Services	$ N/A	$ 8,276,514	$ 7,961,502	$ 8,555,089
Contractual Services	N/A	420,210	539,545	449,709
Commodities	N/A	214,376	290,278	250,034
Self-Insurance/Other Expenditures	N/A	1,411,585	1,429,746	1,806,634
Capital Outlay	N/A	46,561	124,210	501,576
Commodities/Services-Resale	N/A	7,427,000	7,836,694	7,915,474
Commodities-Fuel	N/A	15,804,393	19,010,776	25,893,958
Subtotal Operating	**$ N/A**	**$ 33,600,639**	**$ 37,192,751**	**$ 45,372,474**
PURCHASING AND CONTRACT SERVICES				
Personal Services	$ N/A	$ 2,563,384	$ 2,496,922	$ 2,873,221
Contractual Services	N/A	229,680	273,520	529,168
Commodities	N/A	45,404	42,958	46,799
Self Insurance/Other Expenditures	N/A	501,893	508,944	224,838
Capital Outlay	N/A	0	15,610	0
Commodities/Services-Resale	N/A	850,000	1,216,327	850,000
Subtotal Operating	**$ N/A**	**$ 4,190,361**	**$ 4,554,281**	**$ 4,524,026**
TOTAL OPERATING EXPENSES				
Personal Services	$ 9,302,474	$ 10,839,898	$ 10,458,424	$ 11,428,309
Contractual Services	599,965	649,890	813,065	978,877
Commodities	197,320	259,780	333,236	296,833
Self Insurance/Other Expenditures	2,355,430	1,913,478	1,938,690	2,031,472
Capital Outlay	24,268	46,561	139,820	501,576
Commodities/Services-Resale	7,946,287	8,277,000	9,053,021	8,765,474
Commodities-Fuel	13,149,534	15,804,393	19,010,776	25,893,958
Subtotal Operating	**$ 33,575,278**	**$ 37,791,000**	**$ 41,747,032**	**$ 49,896,500**
Transfers To				
General Fund-Indirect Cost	$ 469,377	514,175	$ 514,175	545,044
General Fund-Other:	0	0	0	0
Retired Employees Health Insurance	90,533	93,249	93,249	94,820
Employee Benefits	42,724	0	0	0
Subtotal Transfers	**$ 602,634**	**$ 607,424**	**$ 607,424**	**$ 639,864**
TOTAL APPROPRIATIONS	**$ 34,177,912**	**$ 38,398,424**	**$ 42,354,456**	**$ 50,536,364**
GROSS ENDING BALANCE	**$ (480,125)**	**$ 1,314,569**	**$ 905,420**	**$ 1,204,399**

INTERNAL SERVICE FUND
EQUIPMENT RENEWAL AND REPLACEMENT FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Equipment Renewal and Replacement Fund was established to record all revenues and expenditures associated with the replacement function of vehicles and heavy equipment. Revenues are generated from lease payments which are collected from all City departments participating in the replacement program.

	ACTUAL FY 2006-2007	BUDGET FY 2007 - 2008	ESTIMATED FY 2007 - 2008	ADOPTED FY 2008- 2009
AVAILABLE FUNDS				
Beginning Balance	**$ 18,322,792**	**$ 20,852,962**	**$ 22,280,678**	**$ 22,281,339**
Net Balance	**$ 18,322,792**	**$ 20,852,962**	**$ 22,280,678**	**$ 22,281,339**
REVENUES				
Sale of Vehicles	$ 3,264,603	$ 4,575,620	$ 4,279,476	$ 4,685,200
Interest on Time Deposits	939,795	1,070,355	919,681	796,608
Lease of Rolling Equipment	18,304,370	20,244,600	18,550,092	20,716,451
Miscellaneous	175,065	244,184	316,907	251,510
Net Increase in Fair Value of Investments	2,639	0	0	0
Fund Work Effort Correction Prior FY04	12,482	0	0	0
Transfer from Animal Care Services	182,218	0	0	0
Total Revenues & Transfers	**$ 22,881,171**	**$ 26,134,759**	**$ 24,066,156**	**$ 26,449,769**
TOTAL AVAILABLE FUNDS	**$ 41,203,964**	**$ 46,987,721**	**$ 46,346,834**	**$ 48,731,108**
APPROPRIATIONS				
Operating Expenses				
Contractual Services	$ 470,112	$ 479,490	$ 527,175	$ 427,433
Commodities	7,300	0	0	0
Capital Outlay	17,602,694	28,690,547	22,182,455	28,826,857
Subtotal Operating	**$ 18,080,105**	**$ 29,170,037**	**$ 22,709,630**	**$ 29,254,290**
Transfers To				
Streets Fund	$ 488,562	$ 0	$ 0	$ 0
Purchasing	330,058	447,162	447,162	475,184
Golf	0	908,703	908,703	0
Fire	0	0	0	135,000
Stormwater	24,560	0	0	0
Subtotal Transfers	**$ 843,180**	**$ 1,355,865**	**$ 1,355,865**	**$ 610,184**
TOTAL APPROPRIATIONS	**$ 18,923,285**	**$ 30,525,902**	**$ 24,065,495**	**$ 29,864,474**
GROSS ENDING BALANCE	**$ 22,280,678**	**$ 16,461,819**	**$ 22,281,339**	**$ 18,866,634**
RESERVE FOR FUTURE PURCHASES	**$ 22,280,678**	**$ 16,461,819**	**$ 22,281,339**	**$ 18,866,634**
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Self Insurance Funds

SELF INSURANCE FUND
EMPLOYEE BENEFITS INSURANCE FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Employee Benefits Insurance Fund consolidates the revenues and expenditures associated with benefits provided to City employees including medical, dental, and vision insurance. The major portion of the funding comes from premiums paid by departments for their employees. Costs include a third party administrator to process health claims, Health Department's Employee Wellness Clinic, and administrative staff.

	ACTUAL FY 2006 - 2007	BUDGET FY 2007 - 2008	ESTIMATED FY 2007 - 2008	ADOPTED FY 2008 - 2009
AVAILABLE FUNDS				
Beginning Balance	**$ (11,822,534)**	**$ 2,331,886**	**$ 8,013,160**	**$ 7,394,023**
Net Balance	**$ (11,822,534)**	**$ 2,331,886**	**$ 8,013,160**	**$ 7,394,023**
REVENUES				
Department Assessments	$ 86,752,889	$ 85,631,760	$ 73,303,019	$ 79,106,412
CitiMed Employee Premiums	5,900,579	6,252,249	5,931,133	6,828,952
Department Assessments-Retirees	3,831,430	3,946,374	3,946,375	4,010,080
Retiree Premiums	3,125,925	3,645,245	2,960,866	3,887,262
CitiDent Contributions	840,819	875,137	1,094,344	1,199,545
DHMO Plan Premiums	608,964	628,668	555,056	523,759
Vision Plan Premiums	497,736	510,911	557,984	576,858
Supplemental Life Premiums	734,147	747,846	679,431	770,281
Other Insurance Plans	157,090	159,858	193,595	192,550
Unemployment Dept Assessment	0	0	0	167,976
Extended Sick Leave Assessment	0	0	0	15,000
Medicare Prescription Reimbursement	0	1,000,000	312,410	0
Recovery of Expenditures	666,740	341,103	865,975	337,746
Interest on Time Deposits	559,942	15,862	1,033,304	1,010,062
Transfers from Other Funds	1,983,000	0	0	1,357,377
Total Revenue & Transfers	**$ 105,659,261**	**$ 103,755,013**	**$ 91,433,492**	**$ 99,983,860**
TOTAL AVAILABLE FUNDS	**$ 93,836,727**	**$ 106,086,899**	**$ 99,446,652**	**$ 107,377,883**
APPROPRIATIONS				
Operating				
Administration - City	$ 1,512,047	$ 1,779,604	$ 1,614,242	$ 4,013,302
Administration - Contracts	2,110,350	3,264,097	3,809,207	3,906,704
CitiMed PPO Claims	54,101,198	84,080,118	80,091,067	84,575,887
CitiMed HMO Claims	24,532,912	0	0	0
HMO Payments-Retirees	439,223	592,398	467,517	592,398
CitiDent Claims	813,046	847,589	964,705	1,051,528
DHMO Plan Payments	614,527	628,668	536,976	523,759
Vision Plan Payments	503,713	510,911	556,139	576,858
Supplemental Life Payments	732,893	747,846	646,948	770,281
Other Insurance Payments-TriCare	166,321	171,640	41,471	0
Unemployment Compensation Claims	0	0	0	300,000
Subtotal Operating	**$ 85,526,230**	**$ 92,622,871**	**$ 88,728,272**	**$ 96,310,717**
Transfers				
Employee Wellness Program	$ 297,005	$ 897,005	$ 897,005	$ 0
Premium Adjustment	332	0	0	0
Transfer to the General Fund	0	1,880,459	1,880,459	1,376,095
General Fund-Indirect Cost	0	546,893	546,893	1,665,177
Subtotal Transfers	**$ 297,337**	**$ 3,324,357**	**$ 3,324,357**	**$ 3,041,272**
TOTAL APPROPRIATIONS	**$ 85,823,567**	**$ 95,947,228**	**$ 92,052,629**	**$ 99,351,989**
GROSS ENDING BALANCE	**$ 8,013,160**	**$ 10,139,671**	**$ 7,394,023**	**$ 8,025,894**
OPERATING RESERVE	**$ 0**	**$ 7,995,602**	**$ 7,394,023**	**$ 8,025,893**
NET ENDING BALANCE	**$ 8,013,160**	**$ 2,144,068**	**$ 0**	**$ 0**

SELF INSURANCE FUND
EXTENDED SICK LEAVE PROGRAM FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Internal Service Fund for the Extended Sick Leave Program provides a single account for settlement of claims associated with the City's Employee Long Term Disability Plan. Claims are administered by City staff and departments are assessed premiums to cover expenditures.

	ACTUAL FY 2006-2007	ADOPTED FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	**$ 7,841**	**$ 7,841**	**$ 8,054**	**$ 8,054**
Net Balance	**$ 7,841**	**$ 7,841**	**$ 8,054**	**$ 8,054**
REVENUES				
Department Assessments	$ 15,413	$ 15,000	$ 13,833	$ 0
Interest on Time Deposits	213	0	0	0
Total Revenue & Transfers	**$ 15,626**	**$ 15,000**	**$ 13,833**	**$ 0**
TOTAL AVAILABLE FUNDS	**$ 23,467**	**$ 22,841**	**$ 21,887**	**$ 8,054**
APPROPRIATIONS				
Operating Expenses:				
Personal Services	$ 15,413	$ 15,000	$ 13,833	$ 0
Subtotal Operating	**$ 15,413**	**$ 15,000**	**$ 13,833**	**$ 0**
Transfers				
Transfer to Employee Benefits	$ 0	$ 0	$ 0	$ 8,054
	$ 0	**$ 0**	**$ 0**	**$ 8,054**
TOTAL APPROPRIATIONS	**$ 15,413**	**$ 15,000**	**$ 13,833**	**$ 8,054**
GROSS ENDING BALANCE	**$ 8,054**	**$ 7,841**	**$ 8,054**	**$ 0**

SELF INSURANCE FUND
LIABILITY INSURANCE FUND
SUMMARY OF ADOPTED BUDGET

Description:

This fund consolidates the City's Liability Insurance Programs. The fund's revenues are collected through charges to City departments and expenditures are made to settle tort claims against the City. The fund includes the administrative cost for Risk Management and Litigation staff, insurance premiums, and the third party administrative fees.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	**$ 3,870,030**	**$ 4,484,155**	**$ 3,658,447**	**$ 4,852,530**
Net Balance	**$ 3,870,030**	**$ 4,484,155**	**$ 3,658,447**	**$ 4,852,530**
REVENUES				
Department Assessment	$ 9,460,950	$ 10,365,158	$ 10,365,158	$ 10,365,158
Interest on Time Deposits	1,050,581	1,067,349	828,822	681,492
Recovery of Expenditures	43,235	20,000	205,492	15,000
Compensation for Damages	281,940	225,000	261,737	225,000
Total Revenue & Transfers	**$ 10,836,706**	**$ 11,677,507**	**$ 11,661,209**	**$ 11,286,650**
TOTAL AVAILABLE FUNDS	**$ 14,706,736**	**$ 16,161,662**	**$ 15,319,657**	**$ 16,139,180**
APPROPRIATIONS				
Operating				
Administration - City	$ 1,209,258	$ 1,397,481	$ 1,189,842	$ 1,672,558
Administration - Contracts	687,536	745,000	719,557	778,095
Claims - Insurance	6,844,704	5,757,912	6,297,313	6,427,731
Premiums - Excess Liability	1,973,067	2,194,797	2,088,842	2,268,585
Subtotal Operating	**$ 10,714,565**	**$ 10,095,190**	**$ 10,295,554**	**$ 11,146,969**
Transfers				
General Fund-Indirect Cost	$ 241,323	$ 82,067	$ 82,067	$ 159,184
Retired Employee Health Insurance	7,544	7,770	7,770	7,901
Workers' Compensation	81,736	81,736	81,736	84,552
Premium Adjustment	3,121	0	0	0
Subtotal Transfers	**$ 333,724**	**$ 171,573**	**$ 171,573**	**$ 251,637**
TOTAL APPROPRIATIONS	**$ 11,048,289**	**$ 10,266,763**	**$ 10,467,127**	**$ 11,398,606**
GROSS ENDING BALANCE	**$ 3,658,447**	**$ 5,894,899**	**$ 4,852,530**	**$ 4,740,574**

SELF INSURANCE FUND
OCCUPATIONAL HEALTH PROGRAM
SUMMARY OF ADOPTED BUDGET

Description:

This Self Insurance Fund includes revenues and expenditures of the City Employee Health Clinic operated by the San Antonio Metropolitan Health District and the Employee Assistance Program operated by the Human Resources Department. These operations are supported by transfers from the Workers' Compensation and the Employee Benefits Insurance Fund.

	ACTUAL FY 2006-2007	ADOPTED FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	**$ 341,536**	**$ 478,521**	**$ 485,152**	**$ 386,417**
Net Balance	**$ 341,536**	**$ 478,521**	**$ 485,152**	**$ 386,417**
REVENUES				
Transfer from Workers' Compensation Fund	$ 550,000	$ 150,000	$ 150,000	$ 0
Transfer from Employee Benefits Ins. Fund	297,005	897,005	897,005	0
Interest on Time Deposits	25,678	21,449	25,324	0
Total Revenues & Transfers	**$ 872,683**	**$ 1,068,454**	**$ 1,072,329**	**$ 0**
TOTAL AVAILABLE FUNDS	**$ 1,214,219**	**$ 1,546,975**	**$ 1,557,481**	**$ 386,417**
APPROPRIATIONS				
Operating Expenses				
HEALTH				
Personal Services	$ 372,772	$ 190,622	$ 264,987	$ 0
Contractual Services	145,727	93,841	95,304	0
Commodities	15,610	26,328	20,302	0
Self-Insurance/Other Expenditures	31,792	26,841	25,416	0
Capital Outlay	0	0	0	0
Subtotal	**$ 565,901**	**$ 337,632**	**$ 406,009**	**$ 0**
HUMAN RESOURCES				
Personal Services	$ 53,000	$ 107,164	$ 105,140	$ 0
Contractual Services	99,392	1,045,626	646,389	0
Commodities	301	338	344	0
Self-Insurance/Other Expenditures	6,639	10,946	10,439	0
Capital Outlay	0	0	0	0
Subtotal	**$ 159,332**	**$ 1,164,074**	**$ 762,312**	**$ 0**
TOTAL OPERATING EXPENSES				
Personal Services	$ 425,772	$ 297,786	$ 370,127	$ 0
Contractual Services	245,119	1,139,467	741,693	0
Commodities	15,911	26,666	20,646	0
Self-Insurance/Other Expenditures	38,431	37,787	35,855	0
Capital Outlay	0	0	0	0
Total Operating	**$ 725,233**	**$ 1,501,706**	**$ 1,168,321**	**$ 0**
Transfers To				
Retired Employees Health Insurance	$ 2,663	$ 2,743	$ 2,743	$ 0
Employee Benefits	1,171	0	0	386,417
Subtotal Transfers	**$ 3,834**	**$ 2,743**	**$ 2,743**	**$ 386,417**
TOTAL APPROPRIATIONS	**$ 729,067**	**$ 1,504,449**	**$ 1,171,064**	**$ 386,417**
GROSS ENDING BALANCE	**$ 485,152**	**$ 42,526**	**$ 386,417**	**$ 0**

SELF INSURANCE FUND
UNEMPLOYMENT COMPENSATION PROGRAM
SUMMARY OF ADOPTED BUDGET

Description:

This Self Insurance Fund for the Unemployment Compensation Program provides a central account for resolving unemployment compensation claims. Claims are administered by a third party administrator and paid through the central account.

	ACTUAL FY 2006-2007	ADOPTED FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	**$ 740,269**	**$ 813,058**	**$ 868,987**	**$ 812,906**
Net Balance	**$ 740,269**	**$ 813,058**	**$ 868,987**	**$ 812,906**
REVENUES				
Department Assessments	$ 345,000	$ 162,500	$ 162,500	$ 0
Interest on Time Deposits	39,177	34,376	31,729	0
Total Revenues & Transfers	**$ 384,177**	**$ 196,876**	**$ 194,229**	**$ 0**
TOTAL AVAILABLE FUNDS	**$ 1,124,446**	**$ 1,009,934**	**$ 1,063,216**	**$ 812,906**
APPROPRIATIONS				
Operating Expense				
Unemployment Compensation Claims	$ 249,959	$ 325,000	$ 244,810	$ 0
Contractual Services	5,500	5,500	5,500	0
Subtotal Operating	**$ 255,459**	**$ 330,500**	**$ 250,310**	**$ 0**
Transfers				
Transfer to Employee Benefits	$ 0	$ 0	$ 0	$ 812,906
	$ 0	**$ 0**	**$ 0**	**$ 812,906**
TOTAL APPROPRIATIONS	**$ 255,459**	**$ 330,500**	**$ 250,310**	**$ 812,906**
GROSS ENDING BALANCE	**$ 868,987**	**$ 679,434**	**$ 812,906**	**$ 0**

SELF INSURANCE FUND
WORKERS' COMPENSATION FUND
SUMMARY OF ADOPTED BUDGET

Description:

This fund consolidates the Workers' Compensation liabilities into one account. Each department is charged a premium based on their own history of claim loss experience. A third party administrator processes Workers' Compensation claims paid from this fund. This fund provides for the costs of the City's Employee Safety Program, the City Attorney's administration of in-suit claims, and the Health Department's Occupational Health Clinic.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	**$ (1,263,978)**	**$ 3,454,971**	**$ 6,186,864**	**$ 6,253,136**
Net Balance	**$ (1,263,978)**	**$ 3,454,971**	**$ 6,186,864**	**$ 6,253,136**
REVENUES				
Department Assessment	$ 17,541,374	$ 13,975,281	$ 12,147,817	$ 12,518,418
Interest on Time Deposits	1,148,386	884,518	1,012,630	876,445
Recovery of Expenditures	577,133	175,000	311,241	175,000
Other Revenue-Transfers	81,736	81,736	81,736	84,552
Total Revenue & Transfers	**$ 19,348,629**	**$ 15,116,535**	**$ 13,553,424**	**$ 13,654,415**
TOTAL AVAILABLE FUNDS	**$ 18,084,651**	**$ 18,571,506**	**$ 19,740,288**	**$ 19,907,551**
APPROPRIATIONS				
Operating				
Administration - City	$ 1,914,834	$ 2,268,748	$ 2,248,690	$ 2,212,099
Administration - Contracts	846,802	1,032,818	1,008,686	1,014,850
Premiums - Excess Liability	241,167	258,037	316,499	327,165
Claims - Insurance	8,274,710	10,641,928	9,711,964	9,476,611
Subtotal Operating	**$ 11,277,513**	**$ 14,201,531**	**$ 13,285,839**	**$ 13,030,725**
Transfers				
General Fund-Indirect Cost	$ 54,552	$ 40,343	$ 40,343	460,583
Retired Employee Health Insurance	10,650	10,970	10,970	11,155
Employee Assistance Program	150,000	150,000	150,000	150,000
Employee Wellness Program	400,000	0	0	0
Premium Adjustment	5,072	$ 0	0	0
Subtotal Transfers	**$ 620,274**	**$ 201,313**	**$ 201,313**	**$ 621,738**
TOTAL APPROPRIATIONS	**$ 11,897,787**	**$ 14,402,844**	**$ 13,487,152**	**$ 13,652,463**
GROSS ENDING BALANCE	**$ 6,186,864**	**$ 4,168,662**	**$ 6,253,136**	**$ 6,255,088**

Debt Service Funds

DEBT SERVICE FUND
SUMMARY OF ADOPTED BUDGET

Description:

This schedule reflects the consolidation of the General Obligation Debt Service Fund and the Certificates of Obligation Debt Service Fund. The General Obligation Debt Service Fund was established to account for the accumulation of ad valorem taxes collected for the purpose of paying principal and interest on long term debt. The Certificates of Obligation Debt Service Fund was established to account for the accumulation of ad valorem and pledged revenues collected for the purpose of paying principal and interest on long term certificates of obligation and short term contractual obligation certificates.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	**$ 65,512,560**	**$ 74,012,349**	**$ 76,098,090**	**$ 75,432,103**
REVENUES				
Current Property Tax	$ 116,663,904	$ 132,536,667	$ 132,684,543	$ 145,850,957
Delinquent Property Tax	1,449,232	1,674,970	1,995,770	1,537,399
Interest on Time Deposits	6,020,377	6,059,911	4,606,009	3,638,478
Penalty & Interest on Delinquent Taxes	1,312,431	1,214,430	1,123,651	1,172,395
Proceeds of Bond Issuances	140,833,121	0	61,628,782	0
Transfer from General Fund - SA River	760,000	0	0	0
Transfer from Confiscated Property	0	382,437	321,550	379,600
Transfer from Hotel/Motel Tax Fund	382,515	367,200	367,200	0
Transfer from Advanced Transportation District	0	3,492,971	2,764,925	3,031,100
Transfer from Environmental Services	134,325	256,213	266,220	300,834
Transfer from Houston Street TIRZ Fund	2,399,181	587,160	587,160	587,410
Transfer from Brooks City-Base TIRZ Fund	0	0	0	311,129
Transfer from Parking Fund	0	2,290,048	1,498,015	1,434,595
Total Revenues & Transfers	**$ 269,955,086**	**$ 148,862,007**	**$ 207,843,825**	**$ 158,243,897**
TOTAL AVAILABLE FUNDS	**$ 335,467,646**	**$ 222,874,356**	**$ 283,941,915**	**$ 233,676,000**
APPROPRIATIONS				
Bond Principal	$ 74,620,000	$ 95,265,000	$ 95,895,000	$ 97,155,000
Bond Interest	43,513,473	52,909,687	50,922,613	56,010,916
Payment to Escrow Agent	139,747,637	0	61,262,619	0
Issuance and Other Costs	1,488,446	0	429,580	0
TOTAL APPROPRIATIONS	**$ 259,369,556**	**$ 148,174,687**	**$ 208,509,812**	**$ 153,165,916**
GROSS ENDING BALANCE	**$ 76,098,090**	**$ 74,699,669**	**$ 75,432,103**	**$ 80,510,084**

DEBT SERVICE FUND
AIRPORT SYSTEM REVENUE IMPROVEMENT BONDS, SERIES 2001 AND 2002
AIRPORT SYSTEM FORWARD REFUNDING REVENUE BONDS, SERIES 2003
AIRPORT SYSTEM REFUNDING REVENUE BONDS, SERIES 2003-B
AIRPORT SYSTEM REFUNDING REVENUE BONDS, SERIES 2006
AIRPORT SYSTEM REVENUE IMPROVEMENT BONDS, SERIES 2007
SUMMARY OF ADOPTED BUDGET

Description:

The Airport Revenue Refunding Bond Series 2001 and 2002, Airport System Forward Refunding Bonds, Series 2003, and Airport System Revenue Refunding Bonds, Series 2003B, 2006, and 2007 Debt Service Funds were created to account for revenues transferred from the Airport System Revenue Fund. These revenues will pay for principal and interest on these bonds and provide for the bond reserve to pay other costs and expenses.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	**$ 21,471,887**	**$ 21,456,898**	**$ 23,510,516**	**$ 23,091,142**
REVENUES				
Contr. from Airport Revenue Fund	$ 17,495,122	$ 15,727,149	$ 12,456,940	$ 19,621,267
Premium on Sale of Bonds	27,173	0	0	0
Recovery of Prior Year Expenses	253,416	0	0	0
Interest on Time Deposits	1,375,540	1,442,340	0	0
Capitalized Interest	0	0	6,331,926	0
Accrued Interest	0	0	567,585	0
Total Revenues & Transfers	**$ 19,151,251**	**$ 17,169,489**	**$ 19,356,451**	**$ 19,621,267**
TOTAL AVAILABLE FUNDS	**$ 40,623,138**	**$ 38,626,387**	**$ 42,866,967**	**$ 42,712,409**
APPROPRIATIONS				
Bond Principal	$ 8,245,000	$ 8,310,000	$ 8,310,000	$ 9,665,000
Bond Interest	8,867,622	8,627,899	11,465,825	12,456,151
TOTAL APPROPRIATIONS	**$ 17,112,622**	**$ 16,937,899**	**$ 19,775,825**	**$ 22,121,151**
GROSS ENDING BALANCE	**$ 23,510,516**	**$ 21,688,488**	**$ 23,091,142**	**$ 20,591,258**
Bond Reserve Fund	$ 12,801,585	$ 9,266,973	$ 14,736,440	$ 14,441,453
Reserve for Future Payments	10,708,931	12,421,515	8,354,702	6,149,805
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Succeeding Yr. Principal & Interest	$ 19,775,825	$ 17,864,261	$ 22,121,151	$ 24,111,064

DEBT SERVICE FUND
PASSENGER FACILITY CHARGE AND SUBORDINATE LIEN AIRPORT SYSTEM REVENUE IMPROVEMENT BONDS, SERIES 2002
PASSENGER FACILITY CHARGE AND SUBORDINATE LIEN AIRPORT SYSTEM REVENUE IMPROVEMENT BONDS, SERIES 2005
PASSENGER FACILITY CHARGE AND SUBORDINATE LIEN AIRPORT SYSTEM REVENUE IMPROVEMENT BONDS, SERIES 2007
SUMMARY OF ADOPTED BUDGET

Description:

The Passenger Facility Charge and Subordinate Lien Airport Revenue Bond, Series 2002, Series 2005, and Series 2007 Debt Service Funds were created to account for revenues transferred from the Passenger Facility Charge Revenue Fund. These revenues will pay for principal and interest on these bonds and provide for the bond reserve to pay other costs and expenses.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	**$ 4,438,509**	**$ 4,438,259**	**$ 4,722,198**	**$ 6,055,115**
REVENUES				
Contr. from PFC Revenue Fund	$ 5,425,630	$ 5,101,155	$ 10,916,552	$ 10,756,425
Interest on Time Deposits	266,190	323,728	0	0
Accrued Interest	0	0	509,688	0
Total Revenues & Transfers	**$ 5,691,820**	**$ 5,424,883**	**$ 11,426,240**	**$ 10,756,425**
TOTAL AVAILABLE FUNDS	**$ 10,130,329**	**$ 9,863,142**	**$ 16,148,438**	**$ 16,811,540**
APPROPRIATIONS				
Bond Principal	$ 1,775,000	$ 1,845,000	$ 3,965,000	$ 3,535,000
Bond Interest	3,633,131	3,579,881	6,128,323	7,221,550
TOTAL APPROPRIATIONS	**$ 5,408,131**	**$ 5,424,881**	**$ 10,093,323**	**$ 10,756,550**
GROSS ENDING BALANCE	**$ 4,722,198**	**$ 4,438,261**	**$ 6,055,115**	**$ 6,054,990**
Bond Reserve Fund	$ 3,112,865	$ 2,388,781	$ 2,918,442	$ 2,884,745
Reserve for Future Payments	1,609,333	2,049,480	3,136,673	3,170,245
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Succeeding Yr. Principal & Interest	$ 10,093,323	$ 5,424,888	$ 10,756,550	$ 10,756,050

DEBT SERVICE FUND
CONVENTION CENTER EXPANSION REVENUE BOND SERIES 1996
HOTEL OCCUPANCY TAX SUBORDINATE LIEN REFUNDING REVENUE BONDS, SERIES 2004-A
HOTEL OCCUPANCY TAX SUBORDINATE LIEN REVENUE AND REFUNDING BONDS, SERIES 2004-B
HOTEL OCCUPANCY TAX SUBORDINATE LIEN REVENUE REFUNDING BONDS, SERIES 2006
HOTEL OCCUPANCY TAX SURPLUS REVENUE TAX NOTES, SERIES 2007
HOTEL OCCUPANCY TAX SUBORDINATE LIEN VARIABLE RATE DEMAND REVENUE AND REFUNDING BONDS, SERIES 2008
SUMMARY OF ADOPTED BUDGET

Description:

The Convention Center Expansion Debt Service Fund was established to account for the issuance of bonds to fund the Convention Center Expansion Project. The principal and interest is paid from revenues generated through 2% of Hotel/Motel Tax Collections and transferred into this Debt Service Fund.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	**$ 23,845,528**	**$ 24,245,812**	**$ 22,943,189**	**$ 24,545,890**
REVENUES				
Contr. from CCE Rev. Fund	$ 9,332,683	$ 10,768,711	$ 13,195,946	$ 13,399,351
Contr. from CCE Fac. Fund	0	264,919	264,919	222,310
Bond Proceeds	72,235,258	0	106,440,000	0
Interest on Time Deposits	1,729,384	1,470,857	0	0
Total Revenues & Transfers	**$ 83,297,325**	**$ 12,504,487**	**$ 119,900,865**	**$ 13,621,661**
TOTAL AVAILABLE FUNDS	**$ 107,142,853**	**$ 36,750,299**	**$ 142,844,054**	**$ 38,167,551**
APPROPRIATIONS				
Bond Principal	$ 3,100,000	$ 3,145,000	$ 245,000	$ 4,255,000
Bond Interest	8,865,188	9,284,224	6,615,374	11,646,090
Payment to Escrow Agent	70,895,885	0	109,474,689	0
Issuance and Other Costs	1,338,591	0	639,194	0
Transfer to Reserve Fund	0	0	1,323,907	0
Arbitrage	0	4,525	0	0
TOTAL APPROPRIATIONS	**$ 84,199,664**	**$ 12,433,749**	**$ 118,298,164**	**$ 15,901,090**
GROSS ENDING BALANCE	**$ 22,943,189**	**$ 24,316,550**	**$ 24,545,890**	**$ 22,266,461**
Bond Reserve Fund	$ 18,024,385	$ 17,798,978	$ 20,331,244	$ 20,331,244
Reserve for Future Payments	4,918,804	6,517,572	4,214,646	1,935,217
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Succeeding Yr. Principal & Interest	$ 6,595,455	$ 12,808,590	$ 15,678,780	$ 12,299,205

DEBT SERVICE FUND
PARKING SYSTEM REVENUE BONDS, SERIES 2000
SUMMARY OF ADOPTED BUDGET

Description:

This Parking Facility Debt Service schedule includes Parking System Revenue Bonds, Series 2000. The principal and interest is paid from revenues generated in the Parking Revenue Fund and transferred into the Debt Service Fund.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	**$ 1,788,816**	**$ 1,790,315**	**$ 1,795,483**	**$ 1,821,594**
REVENUES				
Contr. from Parking Revenue Fund	$ 1,916,273	$ 1,893,658	$ 1,949,884	$ 1,989,884
Interest on Time Deposits	0	56,226	0	0
Total Revenues & Transfers	**$ 1,916,273**	**$ 1,949,884**	**$ 1,949,884**	**$ 1,989,884**
TOTAL AVAILABLE FUNDS	$ **3,705,089**	**$ 3,740,199**	**$ 3,745,367**	**$ 3,811,478**
APPROPRIATIONS				
Bond Principal	$ 620,000	$ 660,000	$ 660,000	$ 850,000
Bond Interest	1,289,606	1,263,773	1,263,773	1,230,443
Contribution to Debt Service	0	0	0	0
TOTAL APPROPRIATIONS	**$ 1,909,606**	**$ 1,923,773**	**$ 1,923,773**	**$ 2,080,443**
GROSS ENDING BALANCE	**$ 1,795,483**	**$ 1,816,426**	**$ 1,821,594**	**$ 1,731,035**
Bond Reserve Fund	$ 0	$ 0	$ 0	$ 0
Reserve for Future Payments	1,795,483	1,816,426	1,821,594	1,731,035
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Succeeding Yr. Principal & Interest	$ 1,923,773	$ 2,080,443	$ 2,080,443	$ 1,537,093

DEBT SERVICE FUND
MUNICIPAL DRAINAGE UTILITY SYSTEM REVENUE BONDS, SERIES 2003
MUNICIPAL DRAINAGE UTILITY SYSTEM REVENUE BONDS, SERIES 2005
SUMMARY OF ADOPTED BUDGET

Description:

The Municipal Drainage Utility (Storm Water) System Debt Service Fund was established to account for the issuance of Municipal Drainage Utility (Storm Water) System Revenue Bonds, Series 2003 and Series 2005. The principal and interest is paid from revenues generated in the Municipal Drainage Utility System Revenue Fund and transferred into this Debt Service Fund.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	**$ 3,084,809**	**$ 3,134,228**	**$ 3,284,273**	**$ 3,331,379**
REVENUES				
Contr. from Stormwater Fund	$ 7,354,994	$ 7,165,169	$ 7,355,731	$ 7,357,288
Interest on Time Deposits	150,045	190,563	0	0
Total Revenues & Transfers	**$ 7,505,039**	**$ 7,355,732**	**$ 7,355,731**	**$ 7,357,288**
TOTAL AVAILABLE FUNDS	**$ 10,589,848**	**$ 10,489,960**	**$ 10,640,004**	**$ 10,688,667**
APPROPRIATIONS				
Bond Principal	$ 2,495,000	$ 2,590,000	$ 2,590,000	$ 2,685,000
Bond Interest	4,810,575	4,718,625	4,718,625	4,616,638
TOTAL APPROPRIATIONS	**$ 7,305,575**	**$ 7,308,625**	**$ 7,308,625**	**$ 7,301,638**
GROSS ENDING BALANCE	**$ 3,284,273**	**$ 3,181,335**	**$ 3,331,379**	**$ 3,387,029**
Bond Reserve Fund	$ 0	$ 0	$ 0	$ 0
Reserve for Future Payments	3,284,273	3,181,335	3,331,379	3,387,029
NET ENDING BALANCE	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Succeeding Yr. Principal & Interest	$ 7,308,625	$ 7,301,638	$ 7,301,638	$ 7,302,038

DEBT SERVICE FUND
EDWARDS AQUIFER PROTECTION VENUE COMMERCIAL PAPER NOTES, SERIES A
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2006-2007, the Edwards Aquifer Protection Venue Debt Service Fund was established to account for the issuance of commercial paper notes to acquire and preserve land in the aquifer's recharge zones under Proposition 1. The principal and interest is paid from revenue generated through a sales tax increase generated from the Edwards Aquifer Venue Project Fund and transferred into this Debt Service Fund.

	ACTUAL FY 2006-2007	BUDGET FY 2007-2008	ESTIMATED FY 2007-2008	ADOPTED FY 2008-2009
AVAILABLE FUNDS				
Beginning Balance	**$ 0**	**$ 0**	**$ (19,039)**	**$ 0**
REVENUES				
Contr. from Aquifer Acquisition Fund	$ 8,614	$ 819,956	$ 249,019	$ 2,227,808
Total Revenues & Transfers	**$ 8,614**	**$ 819,956**	**$ 249,019**	**$ 2,227,808**
TOTAL AVAILABLE FUNDS	**$ 8,614**	**$ 819,956**	**$ 229,980**	**$ 2,227,808**
APPROPRIATIONS				
Bond Principal	$ 0	$ 0	$ 0	$ 1,000,000
Bond Interest	416	819,956	87,093	1,018,518
Commercial Paper Note Fees	27,237	0	142,887	209,290
TOTAL APPROPRIATIONS	**$ 27,653**	**$ 819,956**	**$ 229,980**	**$ 2,227,808**
GROSS ENDING BALANCE	**$ (19,039)**	**$ 0**	**$ 0**	**$ 0**
Bond Reserve Fund	$ 0	$ 0	$ 0	$ 0
Reserve for Future Payments	(19,039)	0	0	0
NET ENDING BALANCE	**$**	**$ 0**	**$ 0**	**$ 0**
Succeeding Yr. Principal & Interest	$ 87,093	$ 0	$ 2,018,518	$ 9,929,425

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Categorical Grants

FY 2009 CATEGORICAL GRANT SUMMARY BY DEPARTMENT

PROGRAM	FEDERAL	STATE	CITY	OTHER	Adopted FY 2009	FY 2009 POSITIONS	FY 2009 FTE'S
Aviation							
Checkpoint Security Program	$ 386,185	$ -	$ 46,200	$ -	$ 432,385	-	-
Explosive Detection Canine Team	250,000		10,000		260,000		
Aviation Total	***$ 636,185***	***$ -***	***$ 56,200***	***$ -***	***$ 692,385***	***-***	***-***
City Clerk							
San Antonio Archival Records Program	$ 52,000	$ -	$ -	$ -	$ 52,000	1	1.00
City Clerk	***$ 52,000***	***$ -***	***$ -***	***$ -***	***$ 52,000***	***1***	***1.00***
Community Initiatives							
Carver Community Cultural Center	$ -	$ -	$ 268,639	$ -	$ 268,639	5	4.00
Child Care Delivery System	37,661,447		1,346,000	50,000	39,057,447	47	47.00
Community Services Block Grant	1,726,883				1,726,883	56	56.00
Comprehensive Nutrition Project	1,672,500		2,705,152	235,500	4,613,152	55	35.00
City Public Service Energy (Affordability Program)				175,000	175,000		
English Literacy/Civics Education Program		102,000			102,000	1	1.00
Emergency Food & Shelter Program	100,000				100,000		
Emergency Shelter Grant 07-09	320,127			320,127	640,254	2	2.00
Emergency Shelter Grant 08-10	319,507			319,507	639,014		
Fair Housing Initiatives Program	100,000				100,000	2	2.00
Fair Housing Program	212,639				212,639	3	2.50
Head Start Early Childhood Development	46,579,863			11,644,966	58,224,829	12	9.80
Housing Counseling Program	100,000				100,000	2	2.00
Housing Opportunities for Person with AIDS 06-09	323,667				323,667		
Housing Opportunities for Person with AIDS 07-10	324,000				324,000	1	1.00
Housing Opportunities for Person with AIDS 08-11	324,000				324,000		
Individual Development Account 3	60,000		20,000	60,000	140,000		
Individual Development Account 4	100,000			100,000	200,000		
Individual Development Account 5	50,000			50,000	100,000		
San Antonio Water System				120,341	120,341	3	3.00
Supportive Services for the Elderly Project	275,250		140,987	5,000	421,237	12	9.00
2005 Supportive Housing Program	1,745,083				1,745,083		
2006 Supportive Housing Program	1,746,490				1,746,490	9	9.00
2007 Supporting Housing Program	2,432,082				2,432,082		
Local Management Entity	168,727				168,727	7	7.00
Alamo Area Comm Info Systems (AACIS)				184,637	184,637		
Community Initiatives Total	***$ 96,342,264***	***$ 102,000***	***$ 4,480,778***	***$ 13,265,078***	***$ 114,190,120***	***217***	***190.30***
Cultural Affairs							
Texas Commission on the Arts - Decentralization	$ -	$ 39,331	$ -	$ 117,993	$ 157,324	-	-
Cultural Affairs Total	***$ -***	***$ 39,331***	***$ -***	***$ 117,993***	***$ 157,324***	***-***	***-***
Economic Development							
Procurement Technical Assistance	$ 216,308	$ -	$ 238,582	$ -	$ 454,890	4	4.00
Economic Development Total	***$ 216,308***	***$ -***	***$ 238,582***	***$ -***	***$ 454,890***	***4***	***4.00***
Fire							
Emergency Management Performance	$ -	$ 140,366	$ -	$ -	$ 140,366	-	-
Metropolitan Medical Response System (MMRS)	258,145				258,145		
State Homeland Security (SHSP) Grant	743,830				743,830		
Urban Area Security Initiative (UASI)	4,517,775				4,517,775	4	4.00
Law Enforcement Terrorism Prevention Program	486,557				486,557		
Public Safety Interoperable Communications	2,133,500				2,133,500		
Hurricane Prep Grant		252,000			252,000		
Fire Total	***$ 8,139,807***	***$ 392,366***	***$ -***	***$ -***	***$ 8,532,173***	***4***	***4.00***
Grants Monitoring & Administration - Administration							
CDBG Entitlement Grant Program	$ 1,869,830	$ -	$ -	$ -	$ 1,869,830	22	22.00
HOME Entitlement Grant Program	637,091				637,091	5	5.00
Grants Monitoring & Administration Total	***$ 2,506,921***	***$ -***	***$ -***	***$ -***	***$ 2,506,921***	***27***	***27.00***
Grants Monitoring & Administration - City Depts & Other Agencies							
CDBG Entitlement Grant Program	$ 13,215,103	$ -	$ -	$ -	$ 13,215,103	52	51.50
Home Entitlement Grant Program	5,779,730			-	5,779,730		
Grants Monitoring & Administration Total	***$ 18,994,833***	***$ -***	***$ -***	***$ -***	***$ 18,994,833***	***52***	***51.50***
Health							
ATSDR-Environmental Health and Wellness	$ 421,505	$ -	$ -	$ -	$ 421,505	3	3.00
Bio-Terrorism/PHEP Lab	1,265,455				1,265,455	20	17.50
Family Focused Diabetes Pilot Project		80,000			80,000	1	1.00
Federal HIV/AIDS Surveillance		158,068			158,068	3	3.00
Federal Immunization Program	2,651,296				2,651,296	44	44.00
Federal STD Intervention & Surveillance	428,483				428,483	7	7.00
Federal & State TB Program	333,087	195,553			528,640	9	9.00
GlaxoSmithKline-Havrix 231				347,100	347,100		

FY 2009 CATEGORICAL GRANT SUMMARY BY DEPARTMENT

PROGRAM	FEDERAL	STATE	CITY	OTHER	Adopted FY 2009	FY 2009 POSITIONS	FY 2009 FTE'S
Health (continued)							
GlaxoSmithKline-Havrix HPV-024 Study Phase II	$ -	$ -	$ -	$ 48,169	$ 48,169	-	-
GlaxoSmithKline-MMRV-054				126,480	126,480		
Health Education Project		270,982			270,982	4	4.00
Healthy Start	750,000				750,000	12	12.00
Human Papillomavirus (HPV) Study Phase II				48,169	48,169		
Inner-City School Immunization Project		616,461			616,461	11	11.00
Lead Poison Prevention Program	100,000				100,000	3	3.00
Milk Sample Lab Tests		35,396			35,396		
Parent & Child, Inc.- Dental				207,600	207,600	1	1.00
Public Center for Environmental Health (PCEH)	675,214	431,098			1,106,312	9	9.00
Sanofi Pasteur-Vaccine MTA37				96,000	96,000	2	2.00
Steps to a Healthier San Antonio Initiative	1,463,556				1,463,556	5	4.50
Title V -Dental		37,973			37,973	1	1.00
Title V Population Based	185,694				185,694	2	2.00
Tobacco Prevention and Control		825,336			825,336	4	4.00
Cities Readiness Initiative	287,838				287,838	3	2.00
WIC	6,123,986				6,123,986	116	112.00
Health Total	***$ 14,686,114***	***$ 2,650,867***	***$ -***	***$ 873,518***	***$ 18,210,499***	***260***	***252.00***
Housing & Neighborhood Services							
Lead Hazard Reduction Demonstration Grant	$ 1,333,333	$ -	$ -	$ -	$ 1,333,333	1	1.00
Texas Department of Housing and Community Affairs		250,000			250,000		
Federal Home Loan Bank of Dallas				350,000	350,000		
San Antonio Housing Authority	750,000				750,000		
Housing & Neighborhood Services	***$ 2,083,333***	***$ 250,000***	***$ -***	***$ 350,000***	***$ 2,683,333***	***1***	***1.00***
Library							
Interlibrary Loan Services	$ 332,267	$ -	$ -	$ -	$ 332,267	6	5.00
Library Systems Operations	379,629				379,629	5	5.00
Technical Assistance Negotiated Grant	72,870				72,870		
Loan Star Libraries Grant		186,000			186,000		
SA Public Library Foundation - donation				500,000	500,000		
Friends of the SA Public Library-donation				90,000	90,000		
Miscellaneous gifts				75,000	75,000		
Library Total	***$ 784,766***	***$ 186,000***	***$ -***	***$ 665,000***	***$ 1,635,766***	***11***	***10.00***
Office of Military Affairs							
Economic Adjustment	$ 482,718	$ -	$ -	$ -	$ 482,718	3	3.00
Office of Military Affairs	***$ 482,718***	***$ -***	***$ -***	***$ -***	***$ 482,718***	***3***	***3.00***
Parks & Recreation							
Botanical Garden Society	$ -	$ -	$ -	$ 20,000	$ 20,000	-	-
Center for Plant Conservation				2,000	2,000	1	0.25
Summer Food Services Program		993,225			993,225		
Parks & Recreation Total	***$ -***	***$ 993,225***	***$ -***	***$ 22,000***	***$ 1,015,225***	***1***	***0.25***
Police							
COPS Technology	$ 6,000,000	$ -	$ -	$ 2,000,000	$ 8,000,000	1	1.00
HIDTA	1,211,359				1,211,359	8	8.00
HIDTA - South Texas Intelligence Center	627,935				627,935	8	8.00
Justice Assistance Grant	358,900				358,900	2	2.00
Project Ease		112,654		28,164	140,818	1	1.00
Regional Auto Crimes Team (ReACT)		993,972	534,433	1,503,463	3,031,868	11	11.00
TxDOT DWI Selective Traffic Enforcement Prog.		800,000	16,215	72,715	888,930		
Police Total	***$ 8,198,194***	***$ 1,906,626***	***$ 550,648***	***$ 3,604,342***	***$ 14,259,810***	***31***	***31.00***
Subtotal: Operating/Programmatic	**$ 153,123,444**	**$ 6,520,415**	**$ 5,326,208**	**$ 18,897,931**	**$ 183,867,998**	**612**	**575.05**
Aviation							
Airport Improvement Program	$ 21,254,555	$ -	$ 13,132,083	$ -	$ 34,386,638	-	-
TxDOT Airport Improvement		3,900,000	390,000		4,290,000		
Aviation Total	***$ 21,254,555***	***$ 3,900,000***	***$ 13,522,083***	***$ -***	***$ 38,676,638***	***-***	***-***
Subtotal: Capital Projects	**$ 21,254,555**	**$ 3,900,000**	**$ 13,522,083**	**$ -**	**$ 38,676,638**	**0**	**0.00**
Grand Total	**$ 174,377,999**	**$ 10,420,415**	**$ 18,848,291**	**$ 18,897,931**	**$ 222,544,636**	**612**	**575.05**

City Service Plans Overview

CITY SERVICE PLANS OVERVIEW

In the following section, individual City departments are alphabetically presented. In the beginning of each department section, a functional organizational chart summarizes the major activities within the department. In addition, each department cover page includes a breakout of all sources of funding and the total number of full-time equivalent (FTE) positions in the department.

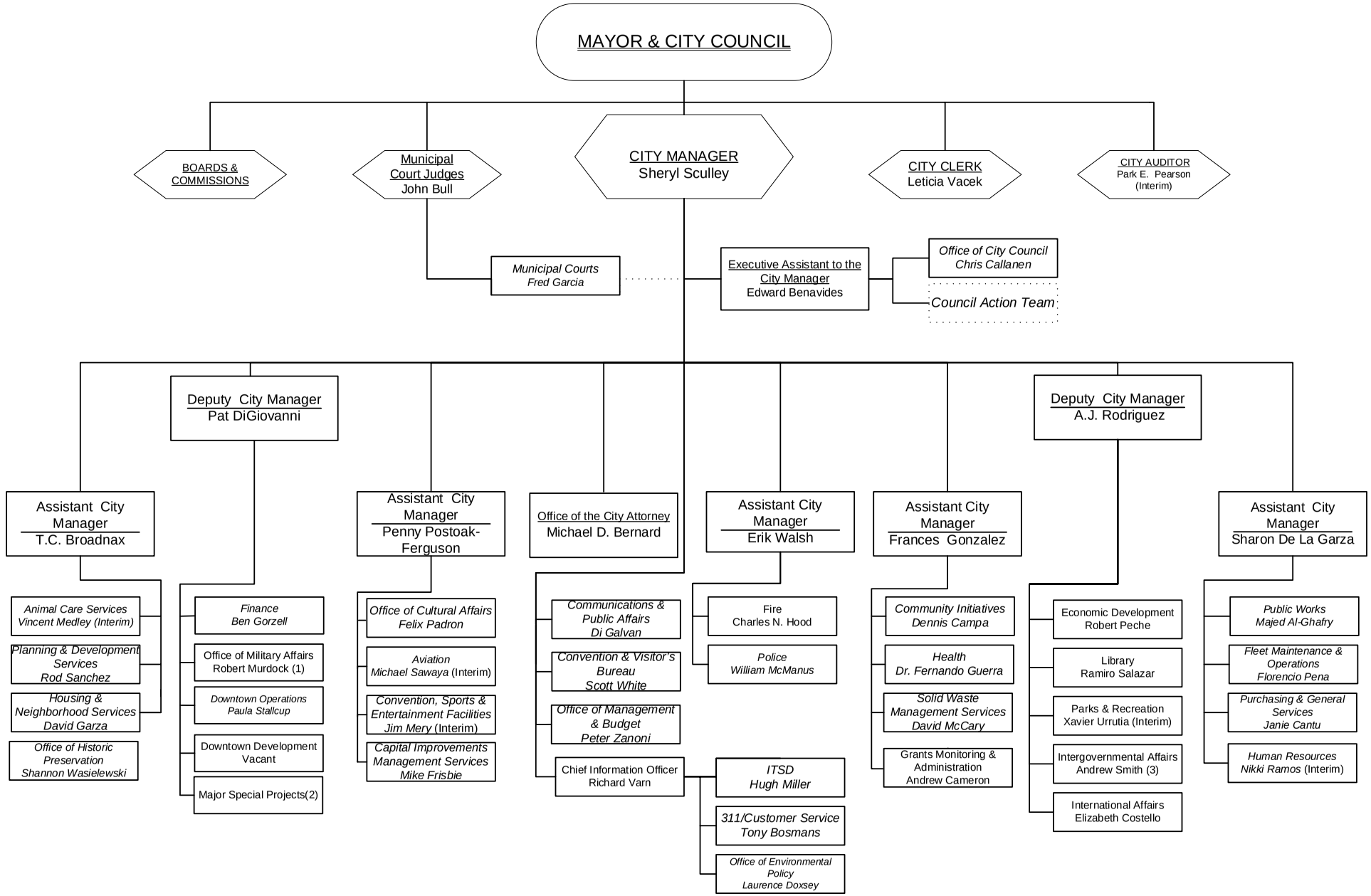
Each department's Adopted Budget begins with the department's mission statement. Goals and Objectives are developed for the next fiscal year, followed by a Balanced Scorecard. The Balanced Scorecard is a strategic planning document that aligns the department's mission and strategy into a comprehensive set of performance measures.

Next, a detailed summary of the department's operating expenditures and staffing levels over a three-year period is illustrated. Included in this table are department actual expenditures for FY 2007, the budget adopted by City Council in FY 2008, a re-estimate of department spending levels in relation to what was budgeted for FY 2008 and an Adopted Budget number which includes all adopted redirection/reductions, improvements, and mandates for FY 2009. For each year, the department's actual expenditures, revised budget, re-estimate and Adopted Budget are compared and tracked in five major spending categories. These categories include: Personal Services, Contractual Services, Commodities, Other Expenditures and Capital Outlay. In addition, the table also shows the number of authorized positions and full-time equivalents (FTE's) in the department's operating budget.

Finally, when applicable, the departmental appropriations section includes information on grants. A grant summary page will summarize all grants received by the department. Next, each grant information sheet lists the most current grant total allocation award and City matching requirements. In addition, the grant sheet displays its budget information, FTE's and performance measure data for a three-year period.

City-Wide Organizational Chart

CITIZENS OF SAN ANTONIO



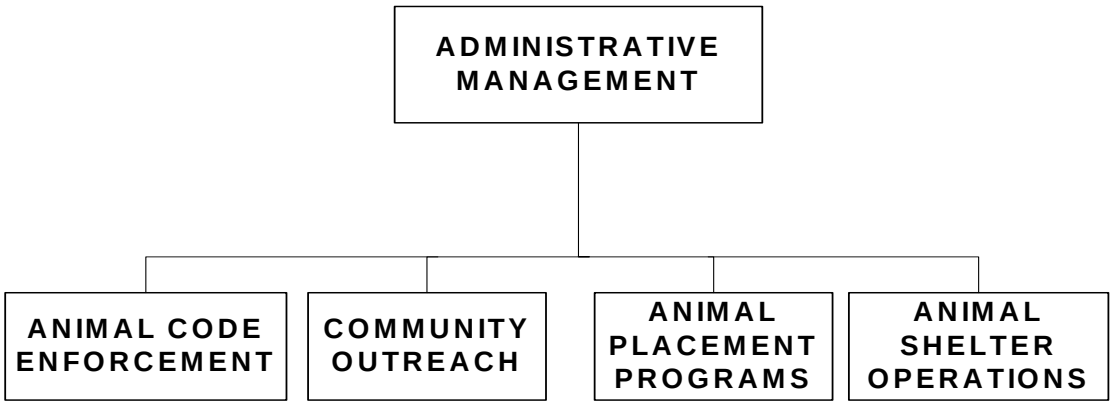
(1) BRAC Plan Development
(2) Special Projects include: Federal Court, Police/Fire Headquarters, City Hall Leasing, Downtown Parking and River North
(3) Legislative Program

Elected Officials | Appointed Officials | Departments | Function

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Departmental Summaries

ANIMAL CARE SERVICES



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2009
Animal Care Services Fund	124.00	$9,029,095
Capital Projects	0.00	1,046,000
Total Funding	**124.00**	**$10,075,095**

ANIMAL CARE SERVICES

ANIMAL CARE SERVICES FUND

MISSION STATEMENT

Animal Care Services' mission is to encourage responsible pet ownership by promoting and protecting the health, safety and welfare of the residents and animals of Bexar County through education, enforcement and community partnership.

PROGRAM INFORMATION

Animal Care Services is responsible for the enforcement of Chapter 5 of the City's Animal Code to ensure public health and safety, while meeting the community's expectations. In order to do so, the Department offers various valuable services to promote responsible pet ownership through community outreach, animal placement programs, legislation and enforcement. In FY 2005-2006 the Bexar Country Rabies Control Fund, Animal Control Division of the General Fund and the Animal Care Division of the Public Health Support Fund merged to create a new Animal Care Services Fund. This fund monitors all expenditures and revenues associated with the operations at the Animal Care Services facility.

GOALS & OBJECTIVES

- Animal Care Services has established the following goals to accomplish the Department's mission:
  - Increase Animal Placements
  - Community Outreach and Public Education
  - Increase Spay/Neuter Services
  - Increase Owner Retention
- The following objectives have been developed to support these goals:
  - Increase the number of adoption events.
  - Provide a collar and microchip to all adopted animals to facilitate owner reclaims.
  - Develop partnerships with other agencies to increase the number of animals saved via adoption, rescue, foster, etc.
  - Implement facets of marketing campaign to further educational initiatives.
  - Establish community based methods of disseminating information to encompass services provided by the Department, responsible pet ownership, spay/neuter, etc.
  - Expand the availability of spay/neuter services and vaccination clinics through collaboration with other agencies.

BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Customer	**To promote and protect human and animal welfare**					
	Enforce Chapter 5 (Animal) of the City's Code to ensure public health and safety	No. of Animals Impounded[1]	41,974	37,790	38,171	37,981
		-Percentage of Animals Brought in by Animal Care Officers	59%	71%	58%	65%
		-Percentage of Animals Received from Citizens	41%	29%	42%	35%
		Investigate all Bite and Scratch Incidents Reported Involving Animals[2] -No. of Animals Placed in Quarantine	1,484	1,310	1,140	1,225
		Placement of Animals in Nurturing Environments and Minimize Number Euthanized[3] -Percentage Increase of Animals Saved Via Adoption Initiatives	15%	25%	59%	13%
	Educate the community on proper human/animal relationships	Promote Responsible Pet Ownership by Increasing the Number of Animals Spayed/Neutered[4] -No. of Animals Spayed/Neutered	7,777	12,275	7,874	38,085
		Inform the Community on Adoption Opportunities, Owner Surrender Options, Stray and Lost Animals, City Animal Ownership Rules and Regulations -No. of Presentations Given	54	75	212	300

BALANCED SCORECARD CONTINUED

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Financial	**Provide Accountability to the Public**					
	Manage and operate the facility effectively by maximizing the use of available resources	Percentage of Budget Utilized for Expenses Related to Servicing the Animals and the Public	83%	85%	93%	88%
		Percentage of Budget Allocation Expended for Administrative Costs	17%	15%	7%	12%
		No. of Volunteer Hours and Amount of Salary Equivalent	N/A	4,596 $42,994	5,412 $53,741	6,500 $66,235
Internal Process	**Innovative & Proactive City Government – Improve Organizational Support**					
	Resourcefulness in extending service and maintain high level of accountability	No. of Cruelty Investigations	6,568	6,550	8,226	7,388
		No. of Instances Where Animal Care Officer Interviewed/Interfaced with Owner in the Field	2,808	2,948	14,684	16,887
		No. of Animals Reunited in Field by Animal Care Officer	47	51	202	444
Employee Learning & Growth	**Improve Services to Animals and Community**					
	Provide training to maintain and acquire employees' certification	No. of employees Certified	N/A	N/A	N/A	42
		Number of Training Hours Completed	N/A	N/A	N/A	460
	Provide training to ensure a competent workforce[6]	No. of Participants in Qualified Training Programs	104	116	98	124

EXPLANATORY INFORMATION

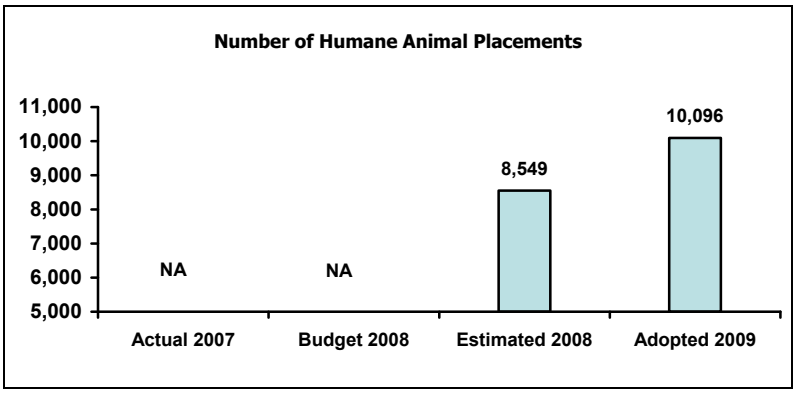
1. The intent of impounding animals is to provide a temporary place where the animals are sheltered or quarantined to protect the community from communicable diseases. The intent is to maximize the number of animals placed into homes, minimizing the number euthanized.
   The anticipated decrease in the number of animals impounded for FY Year 2008 will support the pro-active efforts to encourage the community to assume the responsibility that comes with pet ownership. Efforts include education and further promotion of the spay-neuter program.
2. Animal Care Services staff is charged with locating, catching and placing animals that have bitten/scratched citizens of the community. Animals are quarantined and held for observation. An investigation to review all pertinent information relating to the animal and the incident is performed by an Animal Care employee. If a dangerous animal hearing is conducted the investigation findings are provided to the panel, established in accordance with Chapter 5 Section 146. The victim and the owner of the animal may provide supporting documentation to the panel for review. The findings are then sent to both parties via certified mail. If the animal does not present a danger to the community, the owner may elect to reclaim the animal.
3. The goal of Animal Care Services detailed in the strategic plan accessible at www.sanantonio.gov/animalcare is to place all adoptable animals and minimize the number of animals euthanized.
4. The spay/neuter program was provided an enhancement of $750,000 in FY09, which will account for approximately 19,000 surgeries. This will be largely achieved through contracted services and the purchase of a mobile spay/neuter clinic. The count reflects number of animals spayed/neutered based on the level of City investment.
5. Volunteers are being utilized for bathing and grooming, walking the animals, socialization time, and adoption counseling. The department has personnel who work to increase the enlistment of Volunteers through solicitations at neighborhood based organizations and via other avenues.
6. Employees are madated to maintain continuing education hours. Accordingly, they are offered the opportunity to extend their skills through the attendance of seminars, certification training, etc.
   The Department is sensitive to the employees' emotional well being and therefore enrolls staff in training such as Compassion Fatigue.

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Animal Care Services Department (ACS) for FY 2009.

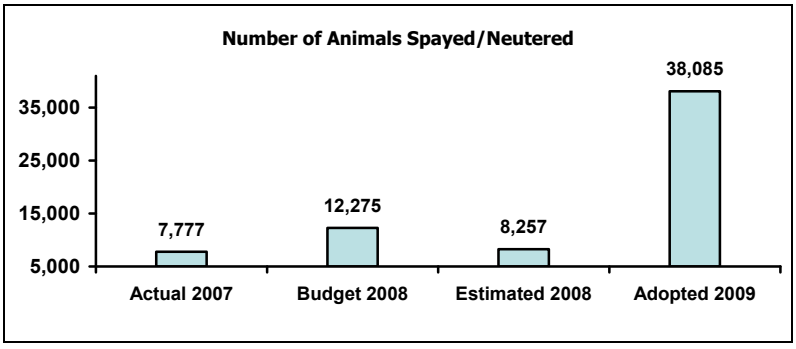
Number of Humane Animal Placements

The Department will pursue all placement initiatives in an effort to decrease euthanasia. These initiatives will include, but not be limited to, increased adoption events and locations, continued development of new pet community partnerships for the purpose of general awareness and increased rescue-transfers, and collaboration with current agencies to leverage existing resources for increased access to various placement initiatives.



Number of Animals Spayed/Neutered

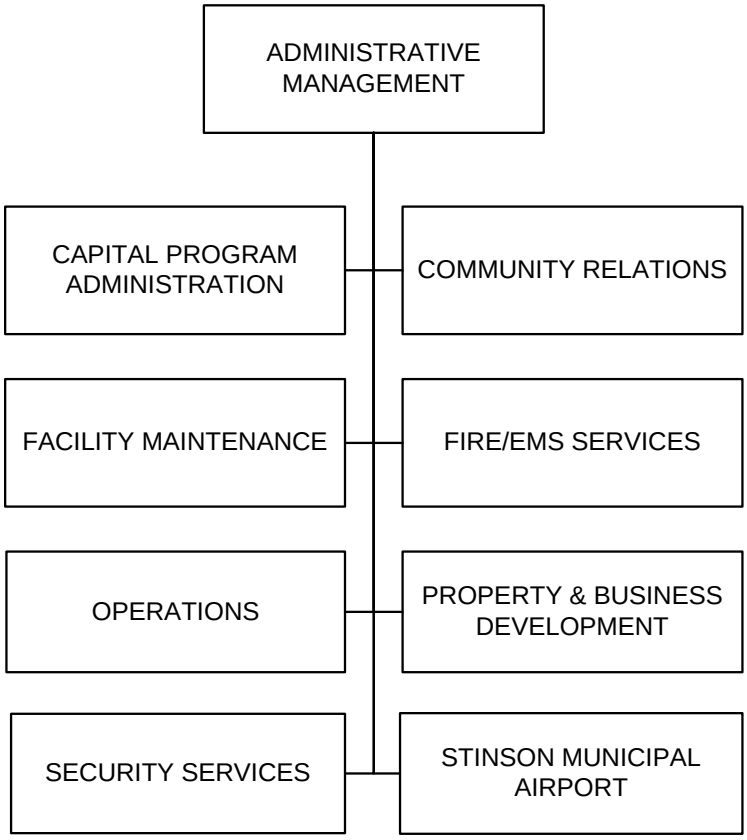
The Department will continue to increase the number of spay/neuter surgeries in FY09 by increasing access at multiple sites and events throughout the year and investing directly in this service through competitive procurement to ensure the maximum return. The Department will also pursue other ways to expand this service such as through a voucher program.



ANIMAL CARE SERVICES FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$4,067,155	$5,016,140	$4,742,364	$5,337,555
CONTRACTUAL SERVICES	534,600	600,366	639,126	1,357,237
COMMODITIES	564,415	602,439	749,062	611,431
SELF INSURANCE/OTHER	777,592	1,072,599	1,011,698	1,675,838
CAPITAL OUTLAY	46,523	147,060	128,371	47,034
TOTAL EXPENDITURES	**$5,990,285**	**$7,438,604**	**$7,270,621**	**$9,029,095**
AUTHORIZED POSITIONS	**102**	**122**	**122**	**124**
FULL-TIME EQUIVALENTS	**102.00**	**122.00**	**122.00**	**124.00**

AVIATION



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2009
Airport Revenue Fund	516.56	$ 70,117,288
Passenger Facility Charge Fund	0.00	17,542,164
Debt Service Funds	0.00	32,877,701
Confiscated Property Fund	0.00	14,006
Categorical Grants	0.00	692,385
Capital Projects	0.00	255,548,000
Total Funding	**516.56**	**$376,791,544**

MISSION STATEMENT

To deliver airport services that reflect community values in exceptionally clean and well maintained facilities, to exceed the expectations of our internal and external customers, to inspire our employees through recognition and open communications, to support an environment dedicated to the personal professional growth of employees, and to produce superior financial results for the City of San Antonio.

PROGRAM INFORMATION

The Aviation Department operates the City's two airports, International and Stinson, which provide general and commercial aviation services through an enterprise fund. Departmental responsibilities include airport operations, financial and property administration, economic development, domestic and international air service development, vehicle and facility maintenance, airport security, fire protection, and public relations.

GOALS & OBJECTIVES

To provide for the aviation facility and service needs of the community, as well as stimulating economic development, all in a financially self-sufficient and safe manner consistent with applicable City, State and Federal regulations, while ensuring the best possible customer experience.

- To enhance the overall appearance of the Airport System with an emphasis on landscaping, removal of errant objects, enhancing curb appeal, improving the appeal of public restrooms and improving the first arrival impression of our customers.
- To improve direction-finding throughout the Airport through the use of additional maps, signage, Airport Ambassadors.
- Demonstrate good fiscal stewardship by thoroughly monitoring all contracts, ensuring that all leased areas in the terminals adhere to strict guidelines and standards of appearance and service performance.
- To ensure a smooth transition of Airport Police to SAPD command.
- To increase the number of domestic non-stop flights to Seattle, Miami, New York, Boston, Oakland, and Washington D.C., as well as international non-stop flights to Monterrey, Guadalajara and Toronto.
- To continue to explore the development and possible inclusion in the Capital Improvement Plan of facilities such as a Low-Cost Passenger Facility, an International General Aviation Facility and a Consolidated Car Rental Facility.
- To increase two-way Mexico trade, travel, educational and cultural exchanges in cooperation with multiple city departments and private sector leaders through implementation of the "San Antonio-Mexico Strategic Marketing Program".
- To continue implementation of the Airport Expansion Program, including the construction of new terminal facilities.
- To implement the final phase of the Acoustical Treatment Program
- To continue developing an integrated approach to achieving environmental improvements including wildlife management, natural resource management, energy management, and regulatory compliance for the Airport System.
- To create an IT Master Plan that will identify security weaknesses, formulate a plan of action, consolidate servers and prioritize systems for business continuity/disaster recovery.

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Customer	**Premier Visitor, Convention & Business Destination – Strengthen Convention/Tourism Industry**					
	To improve Aviation facilities and services through terminal roadway & parking improvements	Passenger Approval Rating[1]	87%	93%	91%	93%
	To increase the selection of the City as a business & visitor destination through improved air service	Number of top 20 Domestic Destinations with Direct Flight Availability from San Antonio[2]	18	19	19	19
	To increase the number of airport passengers to facilitate the growth of the economy	No. of Enplaned Passengers	4,008,063	4,213,706	4,180,296	4,167,000
Customer	**Revitalization of Neighborhoods – Improve Environmental Efforts**					
	To improve the quality of life in neighborhoods surrounding San Antonio International Airport with the communication and implementation of aircraft noise abatement measures	No. of Single Family Homes/Apartment Units Acoustically Treated	151	120	144	100
		No. of Apartment/ Multi Family Units Acoustically Treated	0	217	216	67
Financial	**Citizen Wellbeing & Human Potential – Provide Economic Development Opportunities**					
	To support implementation of the Aviation Industry Strategic Plan with the goal of promoting and enhancing economic development of San Antonio's Aviation Facilities	No. of Private and Federal Sector Jobs[3]	6,150	6,250	6,875	7,000
Financial	**Innovative & Proactive City Government – Provide Accountability to Public**					
	To continue to provide efficient and low-cost Airport operations and facilities	Operating Cost Per Enplaned Passenger	$8.13	$8.68	$9.26	$10.42
		Airline Cost Per Enplaned Passenger	$3.36	$4.35	$4.98	$6.32
		Revenue Per Enplaned Passenger	$14.14	$14.41	$15.78	$17.73

BALANCED SCORECARD CONTINUED

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Internal Processes	**Innovative & Proactive City Government – Improve Organizational Support**					
	To improve convenience and efficiency for the airport passenger by the use of self-service devices	% of Customers' Usage of Self Service Devices	14.4%	14.0%	12.5%	14.3%
	To utilize employee team building programs to achieve improvements in customer service & cost efficiency	% of Team Customer Service Targets (Rating) Achieved[4]	83%	85%	85%	90%
	To maximize revenues through effective contract monitoring and compliance	No. of Contract Compliance/monitoring Reviews Conducted[5]	28	45	47	45

EXPLANATORY INFORMATION

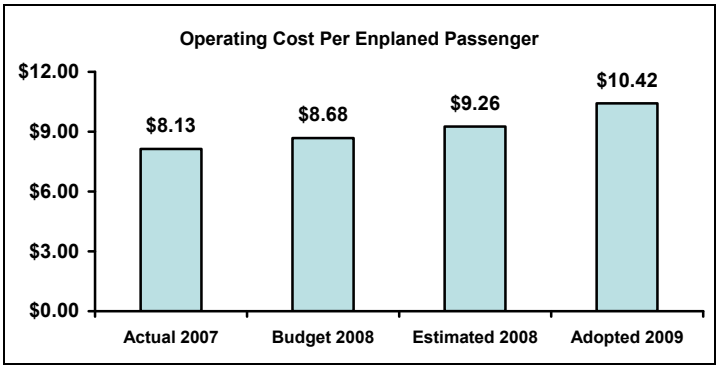
1 Passenger approval rating is obtained through an annual survey that is administered to airport passengers.
2 Source: US DOT data based on calendar year.
3 Excludes airline commuters starting FY08 Re-estimates.
4 Customer service rating is obtained through an annual survey of airport passengers and tenants
5 Contract Compliance Unit initiated January 2006.

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Aviation Department for FY 2009.

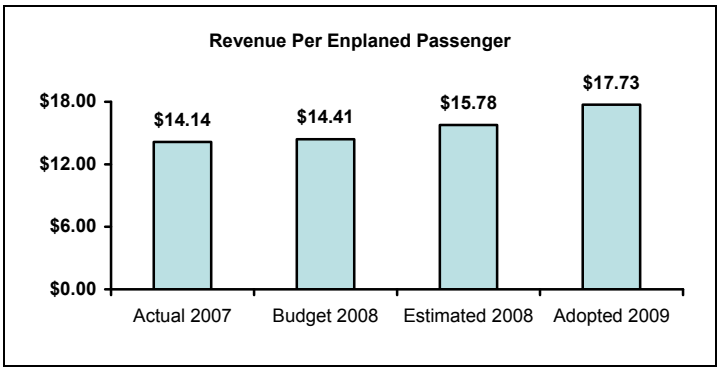
Cost per Passenger

This performance measure represents the operating cost per enplaned passenger and includes personnel, equipment, supplies, utilities, and other direct operating costs together with airport service contracts divided by the number of enplaned passengers.



Revenue per Passenger

Revenue per enplaned passenger includes landing fees, ground and building rental, concessions, parking fees and ground transportation fees divided by the number of enplaned passengers.



AIRPORT REVENUE FUND EXPENDITURE BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$22,317,645	$24,358,351	$23,857,250	$26,723,028
CONTRACTUAL SERVICES	3,508,356	6,008,986	5,815,439	6,085,888
COMMODITIES	1,468,077	1,881,805	1,722,688	2,174,156
SELF INSURANCE/ OTHER	5,080,724	6,689,789	6,334,980	7,072,209
CAPITAL OUTLAY	208,894	831,175	958,301	1,368,865
TRANSFERS	20,096,487	20,879,443	24,730,749	26,693,142
TOTAL EXPENDITURES	**$52,680,183**	**$60,649,549**	**$63,419,407**	**$70,117,288**
AUTHORIZED POSITIONS	**474**	**510**	**510**	**514**
FULL-TIME EQUIVALENTS	**481.31**	**506.71**	**514.31**	**516.56**

The Aviation Department anticipates receiving federal and state grant funds totaling $25,790,740 for FY 2009, which combined with Airport matching funds, provides $39,369,023 in program funding.

Below are listed the grants the Aviation Department expects to receive in FY 2009. Details on each grant program can be found on the following pages.

TITLE OF PROGRAM	FEDERAL	STATE	CITY	OTHER	ADOPTED FY 2009
Airport Improvement Program	$21,254,555	$0	$13,132,083	$0	$34,386,638
Checkpoint Security Program	386,185	0	46,200	0	432,385
Explosive Detection Canine Team	250,000	0	10,000	0	260,000
TxDOT Airport Improvements	0	3,900,000	390,000	0	4,290,000
TOTAL	**$21,890,740**	**$3,900,000**	**$13,578,283**	**$0**	**$39,369,023**

PROGRAM INFORMATION

The Airport Improvement Program is an FAA sponsored Grant program designed to assist airport owners in planning, constructing and maintaining the basic airfield infrastructure at airports nationwide. Grants consist of both entitlements and discretionary funding. The grant program covers the period of October 1, 2008 through September 30, 2009.

PERFORMANCE MEASURES

	Actual 2007	Estimated 2008	Adopted 2009
Input:1			
Noise Mitigation	$6,094,446	$5,000,000	$8,000,000
Sky Place Drainage Improvements	2,334,556	2,347,500	4,990,710
Terminal Apron Expansion	3,882,600	0	0
Airfield Safety (RSAT) Improvements	1,925,668	0	0
Extend Runway 21 & Taxiway N	0	2,805,330	8,263,845
Master Plan Update	0	2,000,000	0
Extend Taxiway R - Ph2	270,000	1,450,000	0
SMS Pilot Study	200,000	0	0
Airfield Pavement Repairs	0	363,000	0
Total	**$14,707,270**	**$13,965,830**	**$21,254,555**

FUNDING BY SOURCE & EXPENDITURES BY CHARACTER

	Actual 2007	Estimated 2008	Adopted 2009
FUNDING SOURCES*			
CITY	$3,005,130	$2,988,610	$4,418,185
FEDERAL	9,015,391	8,965,830	13,254,555
TOTAL FUNDING	**$12,020,521**	**$11,954,440**	**$17,672,740**
EXPENDITURES*			
CONTRACTUAL SERVICES	$4,861,380	$6,264,729	$7,151,734
CAPITAL OUTLAY	7,159,141	5,689,711	10,521,006
TOTAL EXPENDITURES	**$12,020,521**	**$11,954,440**	**$17,672,740**
AUTHORIZED POSITIONS	**0**	**0**	**0**
FULL-TIME EQUIVALENT	**0.00**	**0.00**	**0.00**

*** EXPLANATORY INFORMATION**

Noise Mitigation is not included in the amounts - This Contractual Services/Capital Outlay is not on Airport grounds

PROGRAM INFORMATION

The Checkpoint Security Program consists of the assignment of an Airport Police officer to each of two passenger screening areas to provide Law Enforcement support to the Transportation Security Administration (TSA) Screening Activity. The City and the TSA signed a Reimbursement Agreement (RA) that provides for reimbursement to the Aviation Department by the TSA of up to a maximum of 36 hours per day at the established hourly rate for that fiscal year. The effective date of the RA is October 1, 2004 and continues in effect until September 30, 2008, subject to yearly TSA renewals.

PERFORMANCE MEASURES

	Actual 2007	Estimated 2008	Adopted 2009
Input:			
Law Enforcement Hours[1]	13,140	13,140	13,140
Output:			
No. Passengers Screened	3,825,120	4,000,000	4,000,000

EXPLANATORY INFORMATION[1]

Prior to 9/11, Airport Police provided the passenger screening checkpoints law enforcement support under the 5-minute "flexible response" FAA rule. Since 9/11, the TSA (under the RA) requires the posting of an Airport Police Officer at each checkpoint during the entire time the checkpoints are in operation. The RA was cancelled by TSA on May 31, 2003, but reinstated October 1, 2004 under a new RA.

FUNDING BY SOURCE & EXPENDITURES BY CHARACTER

	Actual 2007	Estimated 2008	Adopted 2009
FUNDING SOURCES			
FEDERAL	$396,902	$386,185	$386,185
CITY	$0	$46,205	$46,205
TOTAL FUNDING	**$396,902**	**$432,390**	**$432,390**
EXPENDITURES			
PERSONAL SERVICES	$396,902	$432,390	$432,390
CONTRACTUAL SERVICES	0	0	0
COMMODITIES	0	0	0
OTHER EXPENDITURES	0	0	0
CAPITAL OUTLAY	0	0	0
SUBGRANTING	0	0	0
TOTAL EXPENDITURES	**$396,902**	**$432,390**	**$432,390**
AUTHORIZED POSITIONS	**0**	**0**	**0**
FULL-TIME EQUIVALENT	**0.00**	**0.00**	**0.00**

PROGRAM INFORMATION

The grant agreement is with the Transportation Security Administration (TSA) for participation in the Explosives Detection Canine Team Program. The Explosive Detection Canine Team Program is designed to increase security at commercial airports. The teams receive specialized training, equipment and canines fully trained in explosive detection. Five Airport Police Officers are assigned to the program. The position authorizations are carried in the Airport Operating Fund. The grant provides reimbursement of up to a total of $250,000. This program provides canine team utilization at the San Antonio International Airport with a 24-hour per day, 7-day per week response. It is anticipated that the grant agreement will be renewed each year.

FUNDING BY SOURCE & EXPENDITURES BY CHARACTER

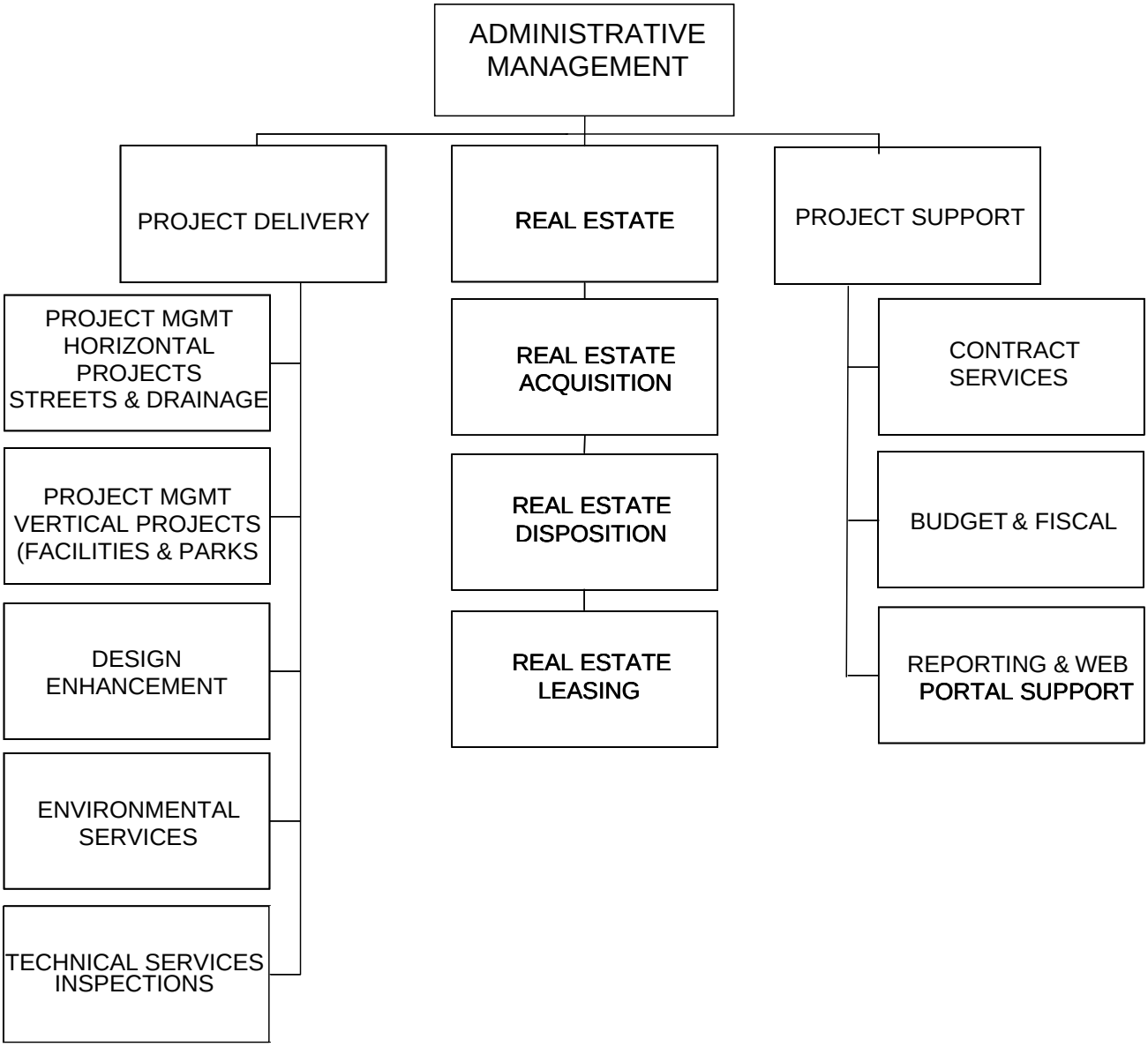
	Actual 2007	Estimated 2008	Adopted 2009
FUNDING SOURCES			
FEDERAL	$250,000	$250,500	$250,500
CITY	0	10,000	10,000
TOTAL FUNDING	**$250,000**	**$260,500**	**$260,500**
EXPENDITURES			
PERSONAL SERVICES	$135,103	$184,635	$210,000
CONTRACTUAL SERVICES	189	8,665	10,000
COMMODITIES	2,503	13,450	10,000
OTHER EXPENDITURES	22,206	6,450	10,000
CAPITAL OUTLAY	0	36,800	10,000
TOTAL EXPENDITURES	**$160,000**	**$250,000**	**$250,000**
AUTHORIZED POSITIONS	**0**	**0**	**0**
FULL-TIME EQUIVALENT	**0.00**	**0.00**	**0.00**

PROGRAM INFORMATION:

The FAA provides a block grant to the State of Texas for its general aviation airports. The funds are utilized for airport infrastructure improvements. The State awards grants based on demonstrated need. This grant program covers the period of October 1, 2008 through September 30, 2009. A local match is required for all capital projects.

FUNDING BY SOURCE & EXPENDITURES BY CHARACTER

	Actual 2007	Estimated 2008	Adopted 2009
FUNDING SOURCES			
CITY	$0	$0	$ 110,000
STATE	0	0	3,572,600
TOTAL FUNDING	**$0**	**$0**	**$3,682,600**
EXPENDITURES			
CONTRACTUAL SERVICES	$0	$0	$ 552,390
CAPITAL OUTLAY	0	0	3,130,210
TOTAL EXPENDITURES	**$0**	**$0**	**$3,682,600**
AUTHORIZED POSITIONS	**0**	**0**	**0**
FULL-TIME EQUIVALENT	**0.00**	**0.00**	**0.00**



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2009
Capital Improvement Management Services Fund	181.00	$ 14,369,589
International Center	2.00	1,367,140
Capital Projects	0.00	312,393,000
Total Funding	**183.00**	**$328,129,729**

CAPITAL IMPROVEMENTS MANAGEMENT SERVICES
CAPITAL IMPROVEMENT MANAGEMENT SERVICES FUND

MISSION STATEMENT

Together, Dedicated to Our Community…Building a Great San Antonio

PROGRAM INFORMATION

The Department of Capital Improvements Management Services (CIMS) manages the City's Capital Improvement Program to include the 2007 Bond Program through all phases of design, construction, and inspection; coordinates the consultation selection and project delivery for all capital improvements construction projects; serves as the City's procurement entity for all construction, architectural, and engineering services; and serves as the central depository for all official records related to capital improvement projects.

The CIMS Department is organized into two general components: project support and project delivery. Each component is essential to the delivery of projects and is overseen by an Assistant Director.

Project Delivery

Program Management – Horizontal

The purpose of the Horizontal Projects Division is to provide professional development and management of all horizontal projects, including streets, drainage, sidewalks, detention facilities and bridges. The division provides oversight of all horizontal projects from scoping through construction.

Program Management –Vertical

The Vertical Division of the Capital Improvements Management Services Department (CIMS) is managed by the City Architect's office (CAO). The CAO supervises the architectural design and construction of facilities for the City of San Antonio, such as major downtown projects, fire and police stations, libraries, parks and community facilities.

Design Enhancement

The Public Art and Design Enhancement Division supports a public process for incorporating artist services and artworks into the design of civic spaces and capital improvement projects. Examples may include murals, wayfinding and signage, monumental sculpture, video/audio works, and artist-designed amenities, such as lighting and seating.

Environmental Services

The Environmental Management Division (EMD) serves as an in-house environmental review and consulting source for any projects within CIMS and other City departments.

Technical Services

The Technical Services Division performs construction inspections of capital improvement projects, street maintenance projects, and sidewalk construction; surveying for Public Works projects, boundary description of proposed annexation areas, field notes and plats for special projects; in-house design team design of street maintenance projects, special projects; manage on-call consultant engineers; city-wide bridge program; review and provide technical engineering advice; and maintain up-dates on the Design Guidance Manual and Specifications

Project Support

Contract Services

The Contracts Services Division initiates and administers contracts for architectural, engineering and construction services for the City and ensures compliance with state and local laws, rules and regulations. The Division includes the sections of Wage and Hour, Disadvantaged Business Enterprise and Plans and Records. The Division also coordinates with the Small Business Program.

Fiscal and Budget Management
This Fiscal and Budget Management Division administers all financial transactions relative to Capital Improvements Program projects including coordinating the development of the Capital Budget; monitoring all Capital Improvement Projects financial transactions for the department; and providing financial reports of the 2007 – 2012 Bond Program Budget for the Department.

Reporting and Web Portal
CIMS Department uses the Web Portal, a web-based program management tool, to manage capital projects during both design and construction phases. The Reporting and Web Portal Division manages the Web Portal and Scheduling functions.
The Web Portal provides:

- Electronic development and routing of invoices, change orders and select close-out documents.
- Improved invoicing through electronic routing, elimination of mathematic errors, and reduction of typos due to electronic transfer.
- Electronic processing of Requests for Information (RFIs), submittals, and punch lists.
- Increased coordination among Project Managers, utilities, consultants, contractors, etc.
- Storage of documents (plans, contracts, etc.).
- Increased Accountability/Visibility.
- Improved Document Control & Standardized Procedures.

GOALS & OBJECTIVES

Project Delivery

- Provide citizens with quality projects completed on-time and on-budget
- Evaluate projects for efficiencies and cost saving opportunities including value engineering efforts
- Continue efforts to include public input in projects through the use of meetings with consultants
- Enhance the use of Public Art in creating public spaces that enrich the lives of the people who use them
- Respond quickly to requests for information regarding the status of current Bond projects
- Complete projects from previous Bond Programs

Project Support

- Improve customer service
- Increase Wage & Hour Compliance
- Promote continuous education of contracting policies
- Provide prompt payment
- Monitor all financial transactions
- Provide monthly, quarterly, and annual financial reports
- Load contracts and projects into the Portal
- Train staff in contracts and the Portal
- Ensure project schedules are loaded and maintained in the Portal
- Provide timely and accurate project reports

BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 07[1]	Budget FY 08[1]	Estimated FY 08	Adopted FY 09
Customer	**Provide For Safety and Welfare of San Antonio**					
	Ensure construction workers on City projects are paid the prevailing wage	% of contracts reviewed for wage violations	10%	10%	30%	80%
		Amount of penalties collected	N/A	$0	$70,345	$24,000
	Complete capital projects in a timely manner[2]	Projects from the 2003 Bond Program[3] completed	12	N/A	10	2
		Projects from the 2007 Bond Program[4] completed	0	N/A	4	16
Financial	**Provide Accountability to Public**					
	Ensure that contracts are executed and payments to vendors made in a timely manner	Number of Active Contracts[5]	N/A	N/A	500	400
	Improve the condition of streets and drainage throughout the City	Funding for Streets and Drainage Projects (in Millions)	$166	$136	$136	$185
Internal Processes	**Innovative & Proactive City Government**					
	Improve data storage	Percent of project files converted to electronic database	N/A	N/A	50%	75%
	Create efficiencies through joint ventures	Percentage of eligible projects that have begun construction advertised through joint bid	N/A	N/A	60%	67%
Employee Learning & Growth	**Improve Customer Service**					
	Provide a trained and competent workforce	Number of trainings in contract administration and/or web portal provided to department employees	N/A	N/A	50[6]	30
		Number of Staff Utilizing Training Opportunities and/or Continued Education	N/A	N/A	152	152

EXPLANATORY INFORMATION

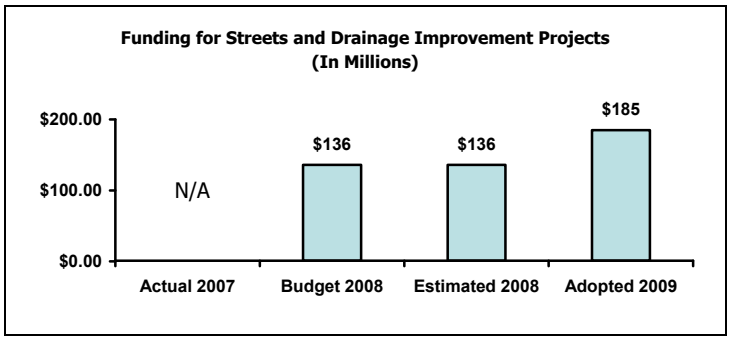
[1] Actual FY 07 and Budget FY 08 numbers are not available for a number of performance measure due to the creation of CIMS during the FY 2008 Budget Process.
[2] Project is considered complete on the date it is put into service.
[3] As of October 1, 2007 19 2003 Bond Program projects were not complete.
[4] As of October 1, 2007 151 2007 Bond Program projects were not complete.
[5] Number of contracts expected to decrease as old projects are completed and closed-out.
[6] FY 2008 was high due to the implementation of new procedures that required additional training.

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the CIMS Department for FY 2009.

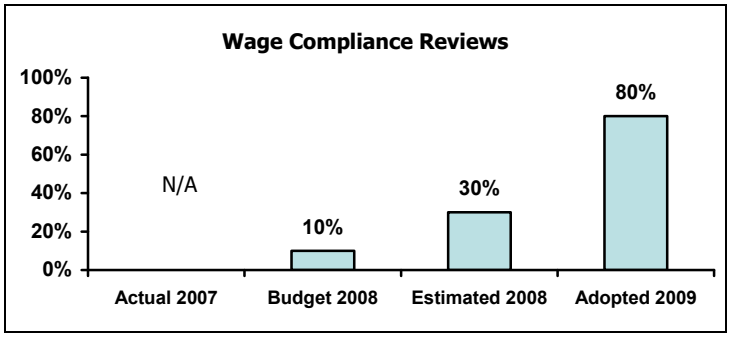
Street/Drainage Improvement Projects

A key goal of the street improvement projects is to make permanent improvements to streets, bridges, and sidewalks, as well as other improvements necessary or related. Drainage improvement projects provide drainage improvements and facilities to be used for the removal of and protection from harmful excesses of water.



Wage Compliance Reviews

Federal, State and Local law requires contractors receiving public funding to pay prevailing wages for all construction work classifications. It is the responsibility of the CIMS Department to monitor contracts to ensure compliance. This is the percentage of contracts reviewed for wage violations.



CAPITAL IMPROVEMENT MANAGEMENT SERVICES FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	N/A	$8,972,366	$8,851,987	$12,034,051
CONTRACTUAL SERVICES	N/A	380,600	382,899	565,536
COMMODITIES	N/A	92,311	91,818	131,663
SELF INSURANCE/OTHER	N/A	945,405	972,460	1,567,735
CAPITAL OUTLAY	N/A	109,000	150,338	70,604
TOTAL EXPENDITURES	**N/A**	**$10,499,682**	**10,449,502**	**$14,369,589**
AUTHORIZED POSITIONS	**N/A**	**149**	**149**	**181**
FULL-TIME EQUIVALENTS	**N/A**	**149.00**	**149.00**	**181.00**

CAPITAL IMPROVEMENTS MANAGEMENT SERVICES
INTERNATIONAL CENTER FUND

PROGRAM INFORMATION

The Department of Capital Improvement Management Services is responsible for the management of the International Center. The Department negotiates and monitors the leases in addition to providing a high level of customer and facility service to the tenants. The International Center was developed as a multi-purpose facility promoting the City of San Antonio as a center for international trade and business. The International Conference Center (ICC) is a major attraction of the facility, and its primary purpose provides for group business presentations and social functions which promote the facility as a center for international trade and development.

GOALS & OBJECTIVES

- Maximize revenue through competitive leasing of building and International Conference Center space to promote the International Center as a focal point of international commerce and business development.
- Achieve a 30% increase in the number of revenue-generating events in the International Conference Center and gallery over the FY 2007-2008 Budget amount.
- Continue to provide International Center tenants with outstanding customer service and maintain an Annual Tenant Survey Approval Rating of at least 90%.
- Collect revenue to achieve at least 28% above operating costs (total revenue, less operating expenses, divided by the total revenue).
- Collect 90% of revenue generated from functions in the International Conference Center by the 45th day following the function in FY 2009.
- Achieve an approval rating of at least 90% on event customer surveys.

BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 07[1]	Budget FY 08[1]	Estimated FY 08	Adopted FY 09
Customer	**Improve Customer Service**					
	Continue to provide International Center tenants with outstanding customer service, thereby ensuring tenant retention and satisfaction	No. of revenue-generating events	96	140	87	113
		No. of leases negotiated/renewed	5	0	2	2
		Event Customer Service Survey Approval Rating	99%	97%	95%	95%
Financial	**Provide Accountability to Public**					
	Maximize the revenue generated by the International Center including the conference center	% of Revenue above Operating Costs[1]	16%	28%	28%	29%
		Total Revenue Collected (in Thousands)	$1,210	$1,357	$1,290	$1,357
		Average revenue per revenue-generating event	$1,553	$1,428	$1,629	$1,280
Internal Processes	**Innovative & Proactive City Government**					
	Ensure that the International Center adheres to the City of San Antonio's revenue collections and deposit policy and procedures	Annual Tenant Customer Service Survey Approval Rating	82%	90%	90%	90%
		% of revenue collected by the 45th day following the event	90%	90%	90%	90%
Employee Learning & Growth	**Improve Customer Service**					
	Provide specialized employee training to enhance job enrichment and customer service skills	No. of Employees Completing Job Enhancement Training	5	6	0	0

EXPLANATORY INFORMATION

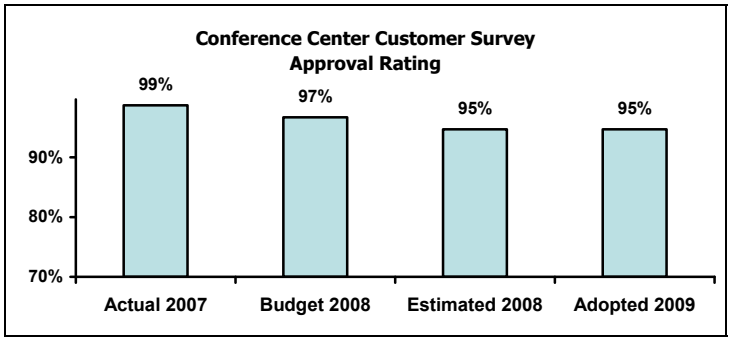
[1] Calculation reflects the total revenue, less operating expenses, divided by the total revenue.

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the International Center Fund for FY 2009.

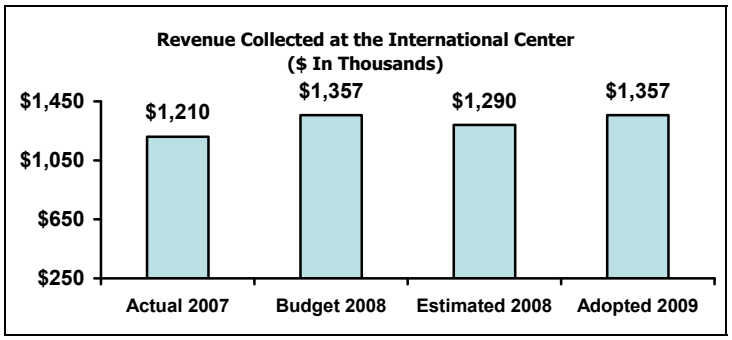
Conference Center Customer Survey

The Conference Center surveys its users after each function to measure customer satisfaction with the facility. Survey results enable staff to understand ways to measure and improve their performance.



International Center Revenue

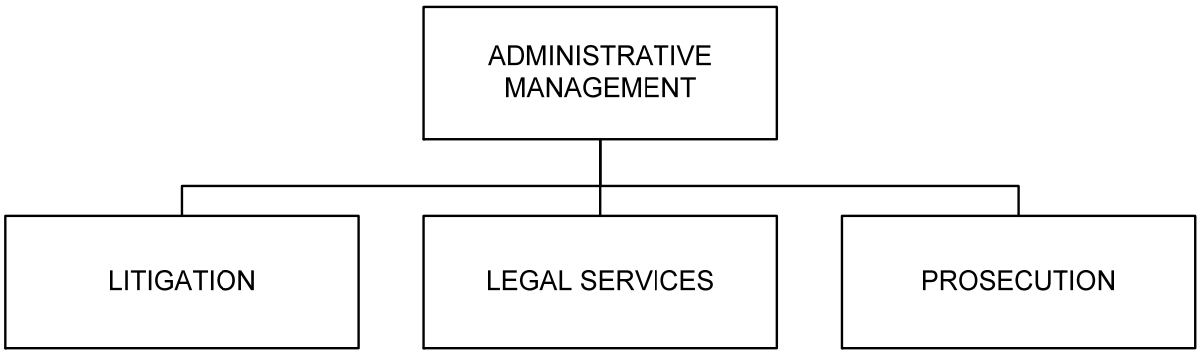
The International Center collects revenue from lease agreements with building tenants, as well as from the use of the conference center for conferences, banquets and wedding receptions.



INTERNATIONAL CENTER FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$378,677	$363,341	$337,474	$126,100
CONTRACTUAL SERVICES	281,435	219,181	212,104	163,821
COMMODITIES	63,924	91,769	91,423	25,650
SELF INSURANCE/OTHER	354,161	279,558	273,979	664,573
CAPITAL OUTLAY	0	0	10,100	1,160
TRANSFERS	121,900	423,644	422,144	385,836
TOTAL EXPENDITURES	**$1,200,097**	**$1,377,493**	**$1,347,224**	**$1,367,140**
AUTHORIZED POSITIONS	**9**	**8**	**8**	**2**
FULL-TIME EQUIVALENTS	**9.00**	**8.00**	**8.00**	**2.00**

CITY ATTORNEY



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2009
General Fund	85.00	$7,201,653
Self-Insurance Liability Fund	12.00	*
Self-Insurance Workers' Compensation Fund	7.00	*
Community Development Block Grant	4.00	341,838
Total Funding	**108.00**	**$7,543,491**

***** Appropriation totals for these positions appear in their respective funds.

MISSION STATEMENT

The mission and duty of the City Attorney's Office is to render to the City of San Antonio the highest quality legal service with fidelity to professional standards and conduct.

PROGRAM INFORMATION

Article V, Section 53 of the City Charter provides that the City Attorney shall serve as chief legal advisor to the City Council, the City Manager and all city departments, offices and agencies. The City Attorney's Office represents the City in all litigation and administrative proceedings brought against or by the city and its officials and works hand-in-hand with the police and code enforcement officials to prosecute all Class C misdemeanors in the Municipal Courts. Attorneys and support staff in the City Attorney's Office provide all legal services necessary to complete a program or activity initiated by a city department or official. The attorneys research legal issues and advise city officials, boards, and commissions; draft and review ordinances and resolutions considered by the City Council; and negotiate, draft, and review contracts and other documents essential to the successful completion of the myriad of programs and functions of the City of San Antonio. To avoid conflicts or provide additional resources or expertise on a particular matter, the City Attorney may hire and use outside counsel to provide essential legal services.

GOALS & OBJECTIVES

- Maintain the trust and confidence of city officials that the City receives the highest quality legal services from all attorneys who provide those services.
- Continue to develop a team relationship with city officials by identifying legal issues and providing advice, solutions, and strategies to implement policy and program goals.
- Aggressively pursue actions to enforce city codes and ordinances to protect public safety, and to recover amounts owed to the City by those who breach City contracts.
- Fully investigate every claim and lawsuit against the City and its officials; negotiate a fair and reasonable settlement when appropriate; and aggressively defend against litigation and proceed to trial when necessary.

BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Customer	**Public Trust & Awareness**					
	Represent and promote the legal interests of the City of San Antonio by delivering prompt and effective legal services	No. of Formal Legal Opinions Issued	739	1,075	2,279	1,509
		No. of Responses to Open Records Requests Prepared	2,064	2,389	3,618	2,800
Financial	**Provide Accountability to the Public**					
	Fully investigate every claim and lawsuit; negotiate fair and reasonable settlements when applicable; and aggressively proceed to trial when necessary	% of Convictions – All Cases Filed at Municipal Courts	81%	82%	77%	79%
		% of Lawsuits Tried With Favorable Disposition [1]	94.4%	95%	94.8%	95%
	Innovative & Proactive City Government					
	Continue to seek outside legal expertise on complex or unique matters	Ratio of New Cases (Outside Counsel/Total)	32/129	23/146	21/133	26/131
		% of New Cases Using Outside Counsel	25%	16%	16%	20.5%
Employee Learning & Growth	**Innovative & Proactive City Government**					
	Have attorneys obtain and/or maintain professional certifications/licenses by attending State-approved continuing legal education (CLE) courses	Hours Beyond Minimum CLE Requirements	450	350	640	545

EXPLANATORY INFORMATION

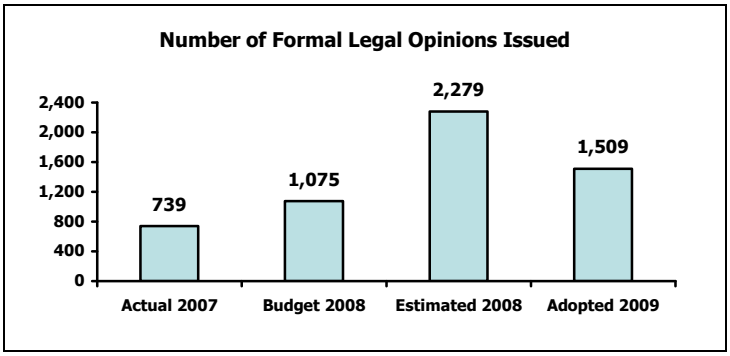
[1] In a Favorable Disposition, Motion for Summary Judgement is granted to the City, Motion to Dismiss is granted for the City, or a verdict is rendered for the City.

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the City Attorney's Office for FY 2009.

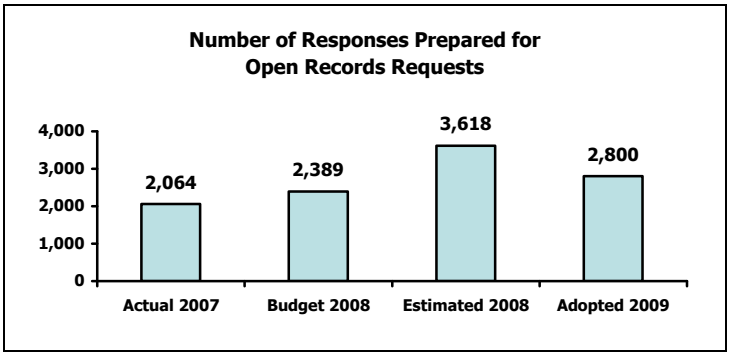
Number of Formal Legal Opinions Issued

Number of formal legal opinions issued by the City Attorney's Office. A major function of the Department is to represent and promote the legal interests of the City by delivering prompt and effective legal services.



Number of Responses Prepared for Open Records Requests

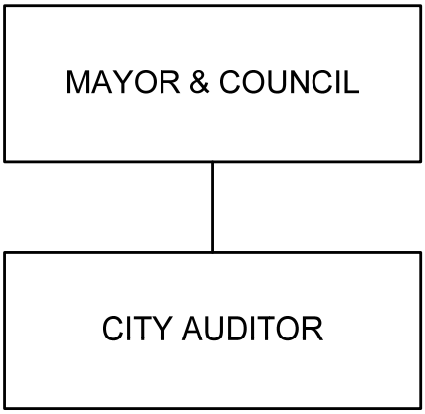
Number of responses prepared by the City Attorney's Office for open records requests. The City Attorney's Office continues to develop team relationships with the City Council, City Manager, and City Departments on many legal issues such as requests for open records.



GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$5,394,935	$6,201,754	$5,981,006	$6,332,945
CONTRACTUAL SERVICES	269,240	247,965	271,946	256,140
COMMODITIES	104,605	86,249	120,261	122,951
SELF INSURANCE/OTHER	447,718	546,735	532,647	489,617
CAPITAL OUTLAY	0	4,000	4,000	0
TOTAL EXPENDITURES	**$6,216,498**	**$7,086,703**	**$6,909,860**	**$7,201,653**
AUTHORIZED POSITIONS	**71**	**86**	**86**	**85**
FULL-TIME EQUIVALENTS	**71.00**	**86.00**	**86.00**	**85.00**

CITY AUDITOR



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2009
General Fund	25.00	$3,045,753
Total Funding	**25.00**	**$3,045,753**

MISSION STATEMENT

The City Internal Audit Department will champion an atmosphere of continuous improvement, integrity, honesty, accountability and mutual trust through independent appraisal of City programs, activities and functions.

PROGRAM INFORMATION

The independent Department of the City Auditor supports the City Council, the City Manager and Staff by:

- Perform internal audits of programs, activities, and functions.
- Provide advisory services to the City Council, and City Manager.
- Participate in peer review services, as required by the Government Accountability Office (GAO) auditing standards, with the Association of Local Government Auditors.

GOALS & OBJECTIVES

The Internal Auditing Department's goal is to provide an independent, objective assurance and consulting activity designed to add value and to improve the City's operations. The Department will help the City accomplish its objectives by bringing a systematic, disciplined approach to evaluating and improving the effectiveness of risk management, control, and governance processes.

To accomplish the Department's mission, programs, and goals, the following objectives will be continued and/or established for this fiscal year:

- Develop a comprehensive audit universe and risk based annual audit plan.
- Present useful and achievable audit recommendations, such as business process best practices, work simplification, safeguarding of City assets, or identification of duplicate/overlapping job functions.
- Present audit recommendations that focus on management and internal control issues not covered by the external auditors for the City, or other federal or state regulators.
- Complete an appropriate number of audits in a professional, cost effective, and timely manner.
- Follow generally accepted government auditing standards (GAGAS, also known as the GAO Yellow Book) issued by the Government Accountability Office for audit and non-audit projects.
- Meet GAGAS for continuing professional education.
- Foster an environment of continued education by supporting staff's pursuit of upper level degrees and certifications.

PERFORMANCE MEASURES

Direct Time to Available Time*	FY 2009 Goal	Actual FY 2007	FY 2008 Estimate
Percent Direct Time to Available Time	71% - Threshold 78% - Target	68%	74%

*The computation used is Direct Time + Indirect Time = Available Time

- Annual total time per auditor equals 2,080 hours.
- For purposes of this computation audit time includes direct audit time. (This includes time spent on audits, follow-up audits, and other engagements).
- Indirect time includes time used for general management, unassigned time, training and other non-audit activities.
- Benefit Time includes vacation, holiday and sick leave, and other paid leave.

Audit Recommendations Accepted	FY 2009 Goal	Actual FY 2007	FY 2008 Estimate
Percent Recommendations Accepted	75% - Threshold 95% - Target	99%	97%

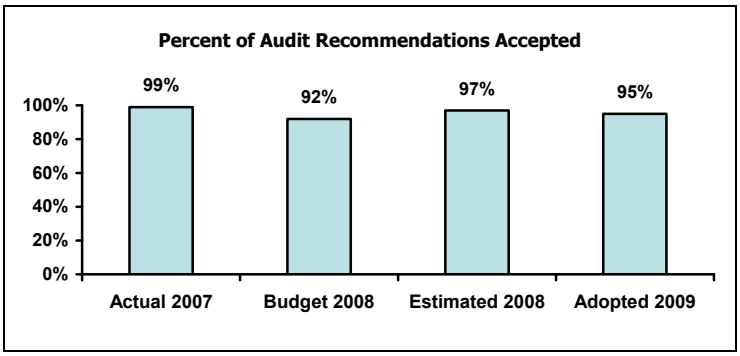
Audit Reports Issued	FY 2009 Goal	Actual FY 2007	FY 2008 Estimate
14- Threshold 16- Target	15	11	14- Threshold 16- Target

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the City Auditor's Office for FY 2009.

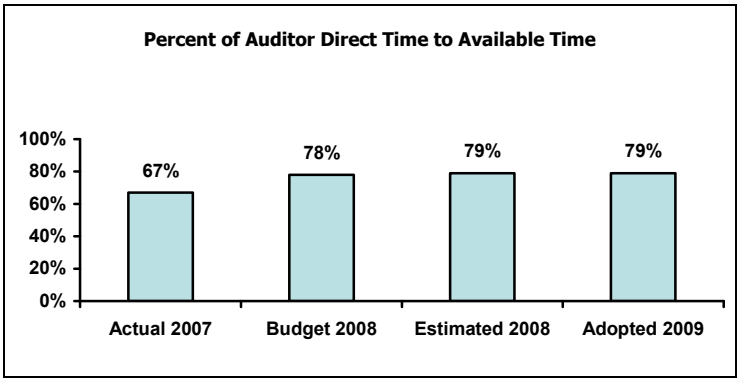
Percent of Audit Recommendations Accepted

Audit recommendations have to be practical and relevant to help City Management find solutions to observations disclosed in internal audit reports. The 2006 Association of Local Government Auditors survey of large offices averaged audit report recommendations acceptance at 92 percent.



Percent of Auditor Direct Time to Available Time

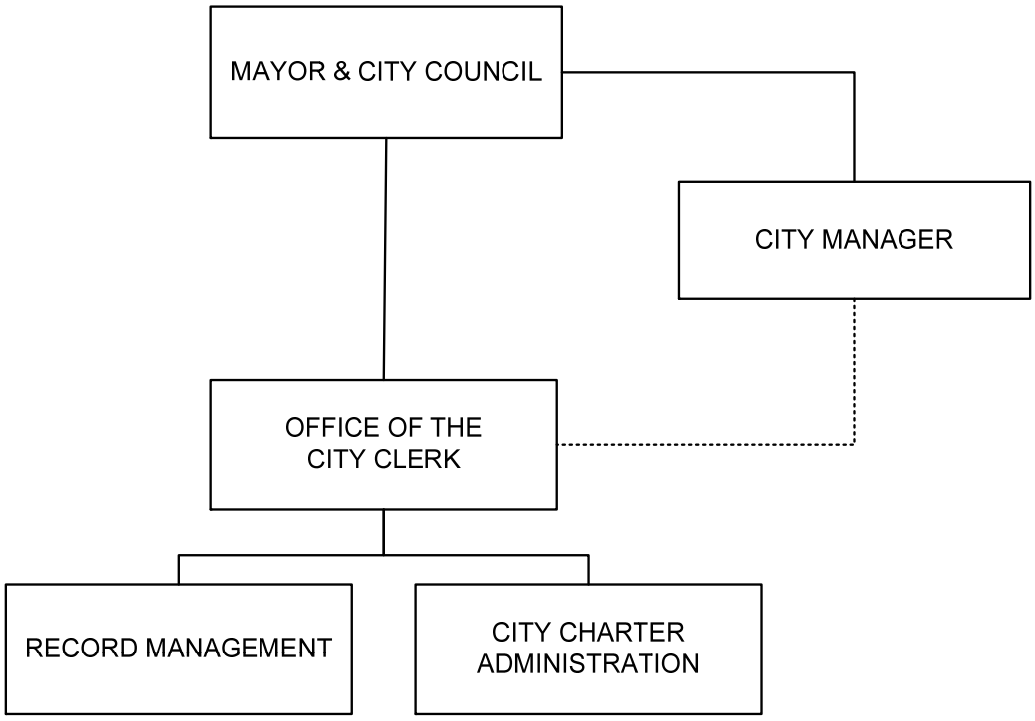
Auditors manage their time between focusing on assurance and consulting services for the City, and indirect activities such as training and general management. The 2006 Association of Local Government Auditors survey of large offices averaged direct time to available time at 78 percent.



GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$1,766,460	$2,449,795	$2,388,918	$2,602,564
CONTRACTUAL SERVICES	246,328	275,851	294,333	298,403
COMMODITIES	16,185	48,665	35,845	29,865
SELF INSURANCE/OTHER	159,734	107,655	106,670	114,921
CAPITAL OUTLAY	79,099	2,500	2,400	0
TOTAL EXPENDITURES	**$2,267,806**	**$2,884,466**	**$2,828,166**	**$3,045,753**
AUTHORIZED POSITIONS	**25**	**25**	**25**	**25**
FULL-TIME EQUIVALENTS	**25.00**	**25.00**	**25.00**	**25.00**

CITY CLERK



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2009
General Fund	25.00	$2,260,568
Total Funding	**25.00**	**$2,260,568**

MISSION STATEMENT

The mission of the Office of the City Clerk is to provide the public, all City departments and entities accessible records, both current and archival. The Office also provides resources on municipal government and the City Council official actions, in addition to efficiently administering the elections for the City of San Antonio.

PROGRAM INFORMATION

The Office of the City Clerk is the official custodian of records for the City of San Antonio. The City Clerk conducts City Council meetings, records the official minutes, and maintains municipal records for the City of San Antonio. In addition, the Office of the City Clerk oversees and coordinates the financial disclosure requirements and lobbyist registration in accordance with the Ethics Code; serve as filing authority for campaign finance reports in accordance with State and Municipal Law. The Office of the City Clerk is the principal office that administers municipal elections, coordinates Bid/RFP procedures, processes claims, legal notice advertisements, official honorariums, and board and commission appointments. The Records Management Division receives/stores, microfilms, scans, protects, and retrieves the official documents of the City, in accordance with the Texas Local Government Records Act and the City's Records Management Policies and Procedures. The Records Facility Manager implements the Automated Records Management program (ARM) and oversees the disposition of official records as mandated by State Statutes.

GOALS & OBJECTIVES

- To provide accessible municipal government records information as well as necessary services to the community and departments; to preserve and protect mandated official records; to intensify efforts to maximize use of the Municipal Records Facility, and to administer Municipal Elections by:
  - Enhancing the Customer Service program through continuous training to provide an efficient means to facilitate the bid/RFP process, claims process, legal notice advertisements, the Open Records process, ceremonial certificates/public relations component, board and commission appointment coordination, the proficiency of records retention, preservation and archival of all City records, Ethics Code compliance requirements, and Municipal Campaign Finance reporting compliance.
  - Processing, preserving, protecting, and restoring permanent municipal records and archival materials, such documents include ordinances, resolutions, minutes and contracts.
  - Administering the storage and retrieval function and maintaining a working interdepartmental records liaison program by providing training to Records Liaison Officers (RLOs) to maintain municipal records in accordance with automated records management procedures.
  - Continuing to implement and update the provisions of the Records Management Policies and Procedures Manual, including automated records management, to address electronic records through the Document Management/Records Management program to provide comprehensive networking for a shared ordinance and contract public access library linking all the City Departments by personal computer network, as well as providing the public access.
  - Continuing the implementation of the microfilming/scanning process to ultimately include all City contracts in concert with the Citywide Electronic Contract Management System (ECMS) program.

BALANCED SCORECARD

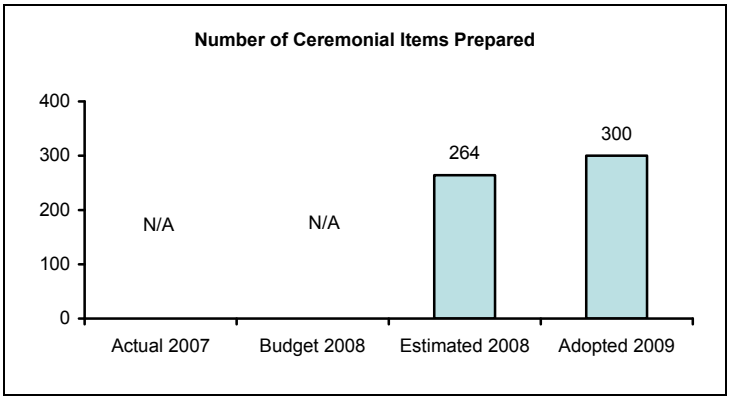
	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Customer	**Public Trust and Awareness**					
	Continue to provide and enhance the Customer First program by facilitating the bid/RFP process, legal notice advertisements, ceremonial/public relations component, boards and commissions appointment coordination, claims process, the proficiency of records retention, preservation and archival of all City records, Ethics Code compliance requirements, Campaign Finance filings.	No. of ceremonial items prepared	N/A	N/A	264	300
		No. of Boards and Commissions Appointments Administered	N/A	N/A	236	250
		No. of walk-in Customers served - annually	N/A	N/A	9,000	9,000
Internal Processes	**Provide Accountability to the Public**					
	Processing, preserving, protecting, and as needed, restoring permanent municipal records and archival materials.	No. of Cubic Feet of incoming City Records Stored	N/A	N/A	8,800	8,800
	Processing, preserving, protecting, and as needed, restoring permanent municipal records and archival materials.	No. of Municipal Records Microfilmed per Week	28,500	30,000	28,750	30,000
		% of City Council Minutes Completed within Two Weeks[3]	100%	100%	100%	100%
Employee Learning & Growth	**Improve Information Technology Service Delivery**					
	Implementing the microfilming/scanning process of all City contracts in concert with the establishment of the City-wide business contract management program.	No. of Contracts Scanned per Year	2,500	2,600	2,675	2,700

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Office of the City Clerk for FY 2009.

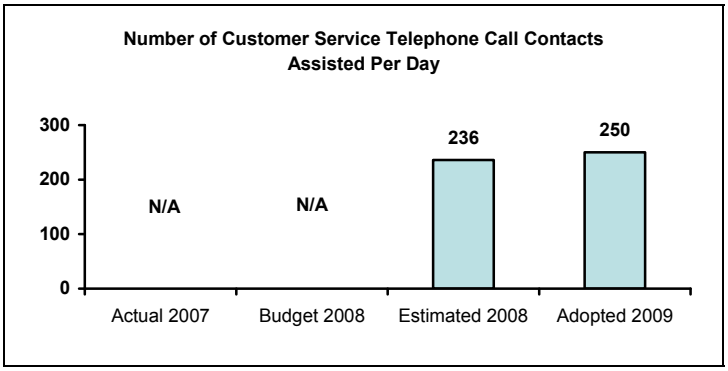
Number of Ceremonial Items Prepared

The Office of the City Clerk is responsible for the preparation and scheduling of all ceremonial/proclamation items for presentation by the Mayor and members of the City Council. The graph depicts the number of ceremonial items prepared.



Number of Boards and Commissions Appointments Administered

The Boards and Commissions process is one of the key components of the Office of the City Clerk. The graph depicts the number of appointments to boards and commissions overseen by the department.



GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$1,227,295	$1,390,752	$1,326,070	$1,455,315
CONTRACTUAL SERVICES	357,407	111,282	111,757	113,669
COMMODITIES	16,242	16,547	15,783	16,547
SELF INSURANCE / OTHER	483,432	428,060	428,879	675,037
CAPITAL OUTLAY	148,548	29,100	38,809	0
TOTAL EXPENDITURES	**$2,232,924**	**$1,975,741**	**$1,921,298**	**$2,260,568**
AUTHORIZED POSITIONS	**24**	**25**	**25**	**25**
FULL-TIME EQUIVALENTS	**24.00**	**25.00**	**25.00**	**25.00**

Below is a comprehensive listing of the grants that The Office of the City Clerk expects to receive in FY 2009. The Office of the City Clerk anticipates receiving federal funds totaling $52,000 for FY 2009.

Details on the grant program can be found on the following page.

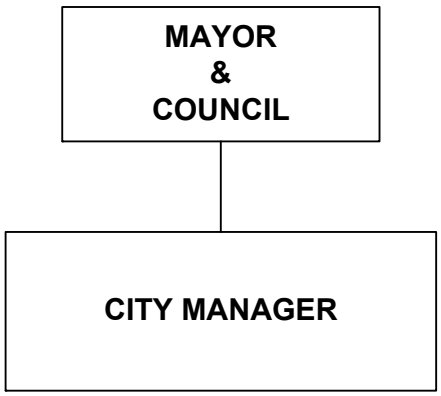
TITLE OF PROGRAM	FEDERAL	STATE	CITY	OTHER	ADOPTED FY 2009
Procurement Technical Assistance	$ 52,000	$ -	$ -	$ -	$ 52,000
TOTAL	**$52,000**	**$ -**	**$ -**	**$ -**	**$52,000**

PROGRAM INFORMATION
Assist the City Archivist to identify City historic records to be restored, reproduced, and preserved.

FUNDING BY SOURCE & EXPENDITURES BY CHARACTER

	Actual FY 2007	Estimated FY 2008	Adopted FY 2009
FUNDING SOURCES			
CITY	$0	$0	$0
STATE	0	0	0
FEDERAL	0	97,452	52,000
TOTAL FUNDING	**$0**	**$97,452**	**$52,000**
EXPENDITURES			
PERSONAL SERVICES	$0	$50,570	$52,000
CONTRACTUAL SERVICES	0	5,936	0
COMMODITIES	0	40,946	0
SELF INSURANCE/OTHER	0	0	0
CAPITAL OUTLAY	0	0	0
TOTAL EXPENDITURES	**$0**	**$97,452**	**$52,000**
AUTHORIZED POSITIONS	**0**	**1**	**1**
FULL-TIME EQUIVALENT	**0.00**	**1.00**	**1.00**

CITY MANAGER



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2009
General Fund	20.00	$2,598,223
Total Funding	**20.00**	**$2,598,223**

MISSION STATEMENT

We deliver quality city services and commit to achieve San Antonio's vision of prosperity for our diverse, vibrant and historic community.

PROGRAM INFORMATION

The City Manager's Office provides centralized direction and leadership for the effective administration and operation of all municipal services for the City of San Antonio as directed by the City Council and serves as the focal point for the management of the City's staff agencies. The City Manager's Office prepares and submits to the City Council a balanced plan of municipal services in adherence with the policy goals and objectives established by the City Council while employing such managerial techniques as needed to assure efficient and effective utilization of the City's resources.

GOALS & OBJECTIVES

- To manage the efficient delivery of services to the citizens of San Antonio.
- To direct the preparation and distribution of the weekly City Council agenda and related materials to the City Council, staff and the citizens of San Antonio.
- To analyze, evaluate and monitor departmental, as well as community-based program proposals and needs through the efforts of the Management Team.
- To coordinate City Council requests for information and support services.
- To ensure that appropriate customer service/community relations mechanisms are implemented to assist citizens in the resolution of complaints and requests for service.
- To review and direct the operation of all municipal activities and services in an equitable, efficient and effective manner.
- To develop programs that enhances the quality of employee performance in their effective delivery of services.

GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$2,118,698	$2,322,405	$2,292,704	$2,289,489
CONTRACTUAL SERVICES	60,405	64,758	57,484	75,270
COMMODITIES	25,259	23,618	24,336	33,618
SELF INSURANCE/OTHER	155,350	137,661	141,380	199,846
CAPITAL OUTLAY	0	0	1,601	0
TOTAL EXPENDITURES	**$2,359,712**	**$2,548,442**	**$2,517,505**	**$2,598,223**
AUTHORIZED POSITIONS	**20**	**20**	**20**	**20**
FULL-TIME EQUIVALENTS	**20.00**	**20.00**	**20.00**	**20.00**

COMMUNICATIONS & PUBLIC AFFAIRS

COMMUNICATIONS & PUBLIC AFFAIRS

APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2009
General Fund	9.75	$1,037,725
Total Funding	**9.75**	**$1,037,725**

COMMUNICATIONS AND PUBLIC AFFAIRS

GENERAL FUND

MISSION STATEMENT

The mission of the Communications and Public Affairs Department is to provide a clear channel of communication to City of San Antonio personnel, the general public and the media so they can understand and be aware of City issues, policy decisions and services.

PROGRAM INFORMATION

The Communications Staff is responsible for developing public awareness campaigns on City programs and events. The Division disseminates public information to employees, the general public and the media for the purpose of assisting the public in understanding City services.

GOALS & OBJECTIVES

- To support and encourage communications which inform and educate the community and employees about City programs and services.
  - Initiate communication plans and services which support City departments.
  - Create internal communication methods to inform, educate and support City employees.
  - Develop and produce communication tools to inform the public about the City's services and accomplishments.
  - Coordinate media relations' efforts for the City of San Antonio.
  - Manage the City's government access cable television station.

BALANCED SCORECARD

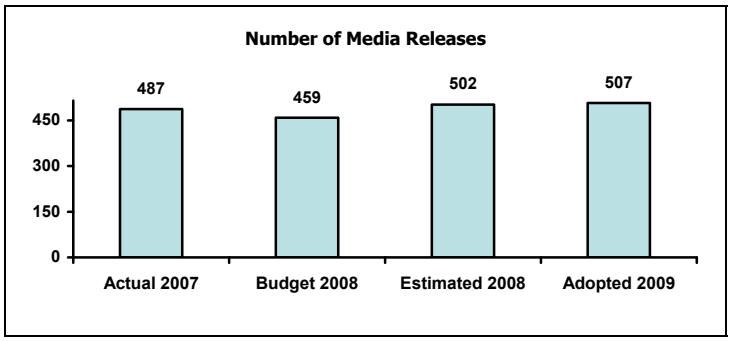
	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Customer	**Improve Customer Service**					
	To support and encourage communications which inform and educate the community and employees about City programs and services	No. of Media Releases	487	459	502	507
		No. of TVSA Programs	183	193	218	203
Internal Processes	**Provide Accountability to the Public**					
	To initiate communication plans and services which support City departments	Total No. of Media Inquiries/ Contacts	1,136	1,170	1,170	1,182
Employee Learning & Growth	**Improve Information Technology Service Delivery**					
	To create internal communication methods to inform, educate and support City employees	No. of Training Hours Received by Department Employees Attending Professional Development Training Sessions	112	113	113	114
		No. of Persons Attending Communications Training Sessions Provided by the Communications Staff	114	51	144	115

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Communications and Public Affairs Department for FY 2009.

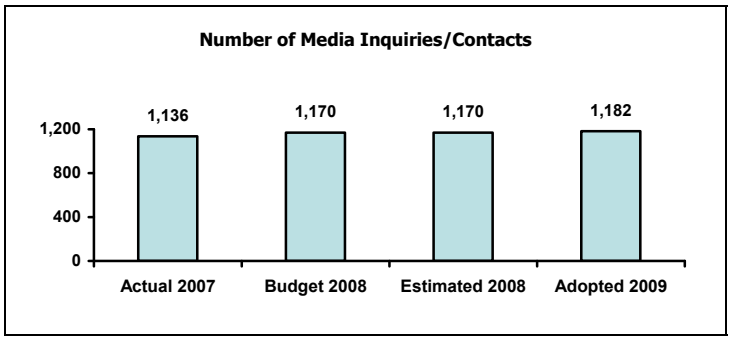
Number of Media Releases

This measure represents the number of media releases issued by the Office of Communications and Public Affairs. The purpose of media releases is to provide information to representatives of the media so they can provide a balanced representation of City issues and/or policy decisions.



Number of Media Inquiries/Contacts

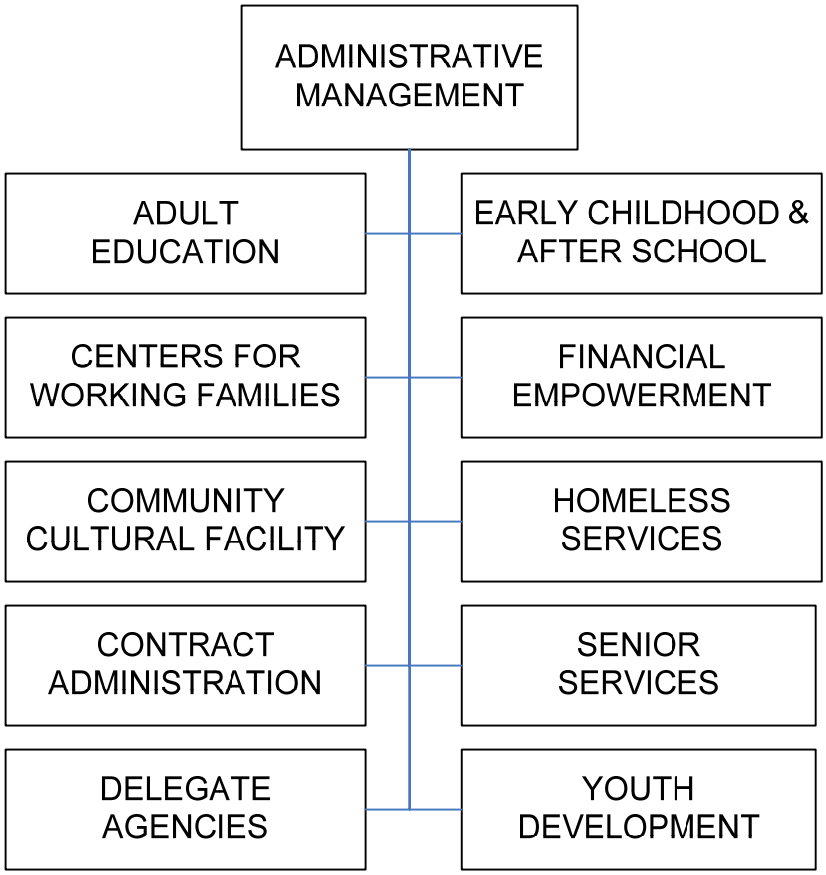
This measure represents the number of media contacts/inquiries issued by the Office of Communications and Public Affairs. This activity provides media contacts/calls to both initiate media coverage and respond to media inquires on City issues ranging from budget issues to Council Agenda items.



GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$565,599	$724,349	$641,565	$647,792
CONTRACTUAL SERVICES	94,050	256,185	147,262	308,885
COMMODITIES	9,281	6,404	37,408	9,904
SELF INSURANCE/OTHER	26,476	38,607	41,470	71,144
CAPITAL OUTLAY	561,428	16,140	38,613	0
TOTAL EXPENDITURES	**$1,256,834**	**$1,041,685**	**$906,318**	**$1,037,725**
AUTHORIZED POSITIONS	**11**	**12**	**12**	**12**
FULL-TIME EQUIVALENTS	**8.75**	**9.75**	**9.75**	**9.75**

COMMUNITY INITIATIVES



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2009
General Fund	206.3	$23,019,918
Categorical Grants	213.5	117,587,695
Community Development Block Grant	4.5	212,639
Capital Projects	0.0	5,714,000
Delegate Agencies	0.0	4,807,579
Total Funding	**424.3**	**$151,341,831**

MISSION STATEMENT

The mission of the Department of Community Initiatives is to strengthen the community through human services investments, resources, and partnerships that benefits everyone.

PROGRAM INFORMATION

The Department of Community Initiatives (DCI) develops, coordinates and invests in comprehensive family strengthening and human development strategies that improve the quality of life in the community. These strategies serve to raise the education and skill level of San Antonio's workforce and promote family economic success. In this role, DCI serves as a steward of public and private funds, a service provider, a funder, and a facilitator of comprehensive and coordinated human services. DCI collaborates with both internal and external organizations and establishes strategic partnerships that further the City's human development goals.

DCI coordinates comprehensive services that facilitate family economic success. These services include school readiness, youth development, literacy, higher education scholarships, targeted industry job training and work supports including childcare and soft skill development. The Family Economic Success Program improves the quality of life by assisting residents to become informed financial consumers through services that include the Volunteer Income Tax Assistance, financial literacy, the Individual Development Account asset building program, banking services and anti-predatory lending education. DCI also coordinates safety net services that strive to provide a safe, clean and decent home for everyone, access to services and food security. For senior residents, DCI uses congregate meals and supportive services as primary strategies to promote their independence and engage them in reweaving the social fabric of their neighborhoods. DCI staffs the Community Action Advisory Board; Commission for Children and Families; Literacy Commission; Youth Commission; and the Joint City/County Commission for the Elderly. The Department also staffs the Office of Elderly Affairs and conducts planning, coordination and policy development on matters affecting the quality of life for the elderly.

GOALS & OBJECTIVES

The DCI has five overarching goals that have been established to accomplish the Department's stated mission.

- Family Strengthening (including early childhood education and family economic success)
- Youth Development
- Elderly and Disabled Services
- Education and Skills Development
- Community Safety Net (including hunger and homeless)

To support these goals, specific strategic objectives have been developed for the following purposes:

- Create strategic partnerships with governmental and community-based agencies to leverage resources essential to strengthening families, developing human capital and sustaining a community safety net.
- Establish and monitor Family Strengthening, Human Development and Safety Net benchmarks, performance standards and outcomes for the community and report on these indicators semi-annually.
- Enable working people to access free tax and other financial services and encourage personal asset building through individual development accounts.
- Promote economic vitality and community well being by raising and sustaining the education and skill level of San Antonians.
- Ensure all children receive high quality early childhood education through school readiness initiatives, parental involvement and quality early childhood centers.
- Promote youth development through early intervention, higher education scholarships and job training.
- Enable seniors and disabled to maintain an independent and healthy quality of life through the provision of nutrition, personal care, transportation and community engagement.
- Provide for basic human needs by ensuring access to shelter, safe places to sleep and receive services.
- Ensure everyone can access food and multiple federal, state and local benefits.

BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Customer	**Enhance Workforce Development System**					
	Transition families to a livable income by raising their education and skill level	DCI participants obtaining or maintaining employment at or above City Established Minimum Wage	387	450	492	522
		DCI participants obtaining or maintaining transitional employment below City Established Minimum Wage	239	490	427	462
		Number of DCI participants entering or completing higher education, skill or long-term job training	3,626	3,591	3,286	3,295
	Ensure families are economically secure	Number of Active Individual Development Account (IDA) Participants	348	367	170	275
		Number of Taxpayers Assisted through Volunteer Income Tax Assistance (VITA)	25,516	40,000	43,800	50,000
		Number of DCI Participants Receiving Financial Literacy Training	6,729	5,776	6,530	7,055
	Promote access to high quality early childhood education and school readiness	Average Monthly Children in Care	16,972	16,200	16,400	16,839
		Number of Early Childhood Teachers receiving training	1,441	1,500	2,448	2,400
		Number of Early Childhood Teachers receiving their CDA Certification	142	225	107	150
	Promote youth development through early intervention, character traits/life skills development, education, and job training opportunities	Percentage of Youth participants completing character development/life skills training	84%	74%	59%	58%
		Percentage of San Antonio Education Partnership (SAEP) Seniors graduating High School	89%	92%	92%	93%

BALANCED SCORECARD CONTINUED

Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Improve Customer Service					
Invest in existing community organizations for the provision of human development services	Percentage of Operations Managed through Contracts with Other Agencies/Organizations	77%	85%	84%	85%
Expand Recreation and Cultural Services					
Increase the number of individuals participating in cultural offerings	No. of Individuals (Duplicated) Participating in Carver Community Cultural Center Events/Activities	14,395	27,850	27,809	27,850
Provide for the Safety and Welfare of San Antonio					
Enable seniors to retain an independent and healthy quality of life through provision of nutrition, personal care, transportation, and community engagement	No. of Meals Served	939,767	949,750	949,800	1,042,000
Enable seniors to retain an independent and healthy quality of life through provision of, personal care, nutrition, transportation, and community engagement	Percentage of Seniors Assisted Through DCI Programs to Maintain an Independent Life	26%	24%	23%	18%
Promote self-sufficiency and stable housing for the homeless and those at risk for homelessness and reduce the impact of hunger in our community	No. of Homeless Persons Enrolled in Housing Programs	2,457	2,160	4,275	4,285
	No. of Homeless Persons Transitioning to Permanent Housing	634	635	2,300	2,315
	Percentage of eligible persons in Bexar county receiving food stamps	67%	67%	67%	67%
Provide a safety net of services to meet the temporary emergency needs of all members of the San Antonio community	Number of families receiving emergency services	17,841	18,000	18,083	18,505
	Percentage children in poverty 0-5 receiving child care assistance via the City	42%	42%	39%	40%

BALANCED SCORECARD CONTINUED

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Internal Processes	**Leverage Other Funding Sources**					
	Leverage funded programs to create additional community value	Dollar Value/Hours of Youth and Senior leveraged via DCI Programs	$2,359,383	$2,412,054	$2,405,216	$2,244,752
		Dollars Into Community Through VITA (in Millions)	$53.50	$77.50	$61.40	$87.50
		Tax Preparation Fees Saved and Returned to Community (in Millions)	$7.00	$8.90	$10.90	$12.50
		Percentage of Budget from Outside Funding Sources	83%	78%	78%	77%
	Provide Accountability to the Public					
	Ensure progress toward identified performance and budget targets	No. of Contracts and Vendor Agreements Managed and Monitored	2,850	2,512	1,500	1,500
		No. of Compliance Reviews Conducted	51	53	51	49

EXPLANATORY INFORMATION

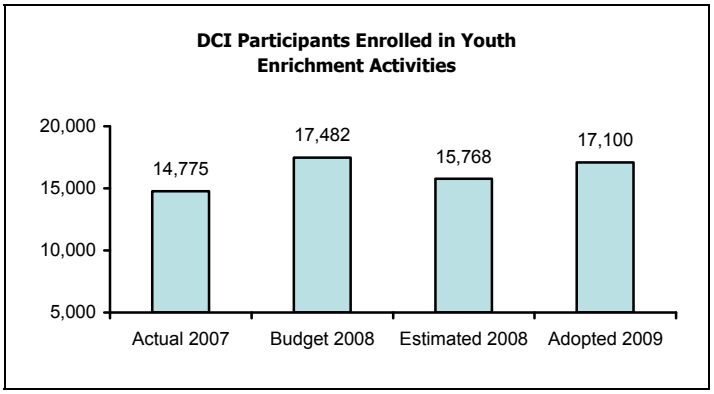
[1] In FY 2008, the State of Texas mandated relative providers in the Child Care Delivery System to provide information for background checks before children could be placed in care. Many of these providers declined, resulting in a large reduction of vendor agreements.

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Community Initiatives Department for FY 2009.

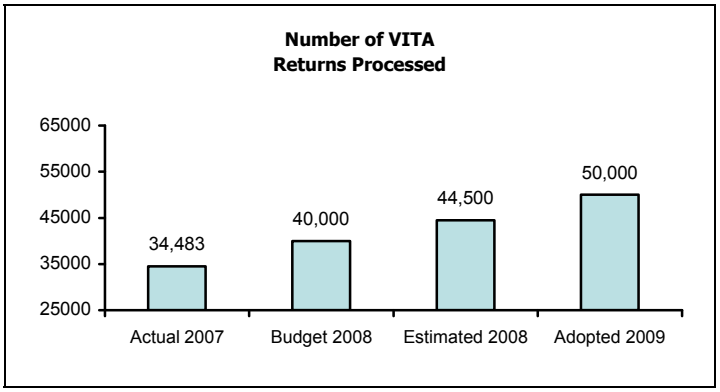
Investing in Youth Enrichment

This measure represents participation in multiple Youth Enrichment Programs to include After School Challenge, Summer Youth, and Summer Youth Employment. These programs provide services that advance participants academic knowledge and life skills. In FY 2008, waiting lists were eliminated and positive program modifications occurred. Adopted FY 2009 further enhances program components.



Volunteer Income Tax Assistance (VITA)

VITA is an Internal Revenue Service nationally sponsored program that offers free tax filing assistance to increase participation in Earned Income, Child Tax, and other credits. In FY 2007, $93 million was returned to the community, which created economic independence opportunities. San Antonio ranked 2nd in the nation for annual VITA tax returns filed for FY 2008.



GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$9,234,919	$12,442,364	$10,457,850	$12,091,273
CONTRACTUAL SERVICES	5,438,468	7,606,871	8,816,666	7,770,286
COMMODITIES	299,976	338,605	265,544	337,992
SELF INSURANCE/OTHER	2,873,756	2,950,484	2,603,466	2,820,367
CAPITAL OUTLAY	48,577	4,000	83,305	0
TOTAL EXPENDITURES	**$17,895,696**	**$23,342,324**	**$22,226,831**	**$23,019,918**
AUTHORIZED POSITIONS	**224**	**213**	**213**	**210**
FULL-TIME EQUIVALENTS	**223.40**	**211.9**	**211.9**	**206.3**

COMMUNITY INITIATIVES

GRANT SUMMARY

Below is a comprehensive listing of grants expected by the Department of Community Initiatives in FY 2009.

TITLE OF PROGRAM	FEDERAL	STATE	CITY	OTHER	ADOPTED 2009
Community Cultural Facility					
Carver Community Cultural Center			$223,060	$59,500	$282,560
Elderly & Disabled Services					
Comprehensive Nutrition Project	$1,865,912		$3,095,152	$235,500	$5,196,564
Supportive Services for the Elderly Project	$275,250		$140,987	$5,000	$421,237
Early Childhood					
Child Care Delivery System	$42,710,274		$1,200,000		$43,910,274
Head Start	$46,579,863			$11,644,966	$58,224,829
Financial Empowerment					
Fair Housing Initiatives	$100,000				$100,000
Fair Housing Program	$212,639				$212,639
Housing Counseling	$100,000				$100,000
Individual Development Account-Families Save 3	$60,000		$12,000	$48,000	$120,000
Individual Development Account-Families Save 4	$100,000			$100,000	$200,000
Individual Development Account-Families Save 5	$50,000			$50,000	$100,000
Local Management Entity				$116,000	$116,000
Centers for Working Families					
Community Services Block Grant	$1,726,883				$1,726,883
CPS Energy				$1,010,000	$1,010,000
San Antonio Water System				$220,341	$220,341
Homeless Services					
Emergency Shelter Grant	$639,014			$639,014	$1,278,028
Housing Opportunities for Person with AIDS	$972,000				$972,000
2006 Supportive Housing Program	$1,746,490				$1,746,490
2007 Supportive Housing Program	$1,746,489				$1,746,489
Adult Education					
Community Technology Centers				$14,000	$14,000
English Literacy / Civics Education.		$102,000			$102,000
TOTAL	**$98,884,814**	**$102,000**	**$4,671,199**	**$14,142,321**	**$117,800,334**

PROGRAM INFORMATION

The Carver Center is an arts presenting organization that offers season productions and exhibits for cultural edification. The organizational support grant provides general overall support of the Carver Center and its programs. This grant program covers the period of October 1, 2008 through September 30, 2009.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2007	Authorized 2008	Adopted 2009
FUNDING SOURCES			
CITY – Transfers required as a cash match	$266,951	$211,639	$223,060
OTHER – This includes requirements of the City In-Kind	0	57,000	59,500
TOTAL FUNDING	**$266,951**	**$268,639**	**$282,560**
EXPENDITURES			
INTERFUND TRANSFER OUT	$98,646	$0	$0
PERSONAL	166,840	214,748	221,110
CONTRACTUAL	690	52,391	59,950
COMMODITIES	227	1,500	1,500
OTHER	548	0	0
TOTAL EXPENDITURES	**$266,951**	**$268,639**	**$282,560**
AUTHORIZED POSITIONS	**5**	**5**	**5**
FULL-TIME EQUIVALENTS	**5.0**	**5.0**	**5.0**

PROGRAM INFORMATION

The Comprehensive Nutrition Project (CNP) provides elderly persons, 60 years and older and their spouses, with a nutritionally balanced noon meal in either a congregate setting or a homebound delivery service five days a week. The 76 congregate centers provide an opportunity for seniors to socialize and participate in extracurricular activities such as nutrition education, field trips, dances, exercise classes and volunteer opportunities. This grant program covers the period of October 1, 2008 through September 30, 2009.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2007	Authorized 2008	Adopted 2009
FUNDING SOURCES			
CITY – General Fund	$3,974,280	$2,705,152	$3,095,152
FEDERAL – AACOG Title III	2,133,814	1,672,500	1,865,912
OTHER – Program Income	216,429	235,500	235,500
TOTAL FUNDING	**$6,324,523**	**$4,613,152**	**$5,196,564**
EXPENDITURES			
PERSONAL	$2,728,042	$1,010,485	$1,358,434
CONTRACTUAL	1,093,083	1,058,842	985,530
COMMODITIES	2,435,340	2,469,275	2,796,050
OTHER	65,298	74,550	56,550
CAPITAL OUTLAY	2,717	0	0
TOTAL EXPENDITURES	**$6,324,480**	**$4,613,152**	**$5,196,564**
AUTHORIZED POSITIONS	**54**	**55**	**55**
FULL-TIME EQUIVALENTS	**34.0**	**35.0**	**35.0**

COMMUNITY INITIATIVES
SUPPORTIVE SERVICES FOR THE ELDERLY PROJECT

PROGRAM INFORMATION

The Supportive Services for the Elderly Project (SSEP) provides specialized door to door transportation services to persons, 60 years and older within San Antonio and Bexar County, to medical, Social Security, food stamp and legal assistance appointments, to grocery stores and to the bank. Persons in life-threatening situations, such as kidney dialysis and cancer, receive the highest priority. All other appointments are on a first come, first serve basis. Services are free, but donations from clients are encouraged. There is a contribution from the City's General Fund to support the program. This grant program covers the period of October 1, 2008 through September 30, 2009.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2007	Authorized 2008	Adopted 2009
FUNDING SOURCES			
CITY – General Fund	$183,681	$140,987	$140,987
FEDERAL – AACOG	275,405	275,250	275,250
OTHER – Program Income	3,995	5,000	5,000
TOTAL FUNDING	**$463,081**	**$421,237**	**$421,237**
EXPENDITURES			
PERSONAL	$274,555	$315,337	$287,301
CONTRACTUAL	42,475	22,750	26,246
COMMODITIES	11,874	8,850	2,600
OTHER	134,177	74,300	105,090
TOTAL EXPENDITURES	**$463,081**	**$421,237**	**$421,237**
AUTHORIZED POSITIONS	**12**	**12**	**12**
FULL-TIME EQUIVALENTS	**9.5**	**9.5**	**9.5**

PROGRAM INFORMATION

The Child Care Delivery System (CCDS) program provides child care subsidies to qualified families residing in the Alamo Workforce Development Area, which includes the City of San Antonio, Bexar County, and eleven rural surrounding counties. DCI provides overall coordination, client services, fiscal management, and vendor management. The program also provides qualified clients with eligibility and certification services, counseling on the selection of quality childcare, and referrals to all participating childcare facilities from which parents can select their appropriate care needs.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2007	Authorized 2008	Adopted 2009
FUNDING SOURCES			
CITY – Transfers required as a cash match	$1,202,299	$1,200,000	$1,200,000
FEDERAL – Alamo Work Source	41,113,090	43,455,584	42,710,274
TOTAL FUNDING	**$42,315,389**	**$44,655,584**	**$43,910,274**
EXPENDITURES			
PERSONAL	$3,282,657	$3,269,415	$2,382,082
CONTRACTUAL	37,740,286	40,323,344	40,777,552
COMMODITIES	51,472	42,184	20,495
OTHER	83,003	30,510	28,086
CAPITAL OUTLAY	0	138,281	0
SUBGRANTING	735,222	615,012	612,470
INDIRECT COSTS	422,749	236,838	89,589
TOTAL EXPENDITURES	**$42,315,389**	**$44,655,584**	**$43,910,274**
AUTHORIZED POSITIONS	**144**	**144**	**66**
FULL-TIME EQUIVALENTS	**142.0**	**142.0**	**66.0**

PROGRAM INFORMATION

The City of San Antonio is the grantee for the San Antonio/Bexar County Head Start program funded by the U.S. Department of Health and Human Services. The Head Start program provides services to low-income, pre-school children (ages 3 to mandatory school age), and their families. A minimum of ten percent of the children served has some type of disability. The program provides comprehensive services to children and their families including childcare, education, health, nutrition, social services, and parent involvement for the children and their families. The program year is August through July. The Head Start funding cycle and fiscal year is February to January. The program is currently funded to provide services for 6,789 slots in the 2008 Head Start program year of February 1, 2008 to January 31, 2009.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2007	Authorized 2008	Adopted 2009
FUNDING SOURCES			
FEDERAL – Dept. of Health Human Services	$46,081,418	$46,579,863	$46,579,863
OTHER – This includes requirements of the City In-Kind	11,645,591	11,644,966	11,644,966
TOTAL FUNDING	**$57,727,009**	**$58,224,829**	**$58,224,829**
EXPENDITURES			
PERSONAL	$362,969	$748,300	$748,300
CONTRACTUAL	54,215	20,700	20,700
COMMODITIES	4,420	8,500	8,500
OTHER	4,723	3,000	3,000
CAPITAL OUTLAY	24,256	9,500	9,500
SUBGRANTING	45,630,835	45,789,863	45,789,863
IN KIND	11,645,591	11,644,966	11,644,966
TOTAL EXPENDITURES	**$57,727,009**	**$58,224,829**	**$58,224,829**
AUTHORIZED POSITIONS	**16**	**19**	**19**
FULL-TIME EQUIVALENTS	**13.0**	**15.0**	**15.0**

PROGRAM INFORMATION

The City of San Antonio, through the Department of Community Initiatives' Family Economic Success Program (FESP), is contracted by the U. S. Department of Health and Human Services (HHS) to operate the Individual Development Account (IDA) Program 3. The IDA program is a directed, matched savings program for low income working individuals and families who live in Bexar County. Participants must be at or below HHS 200% poverty guidelines. Participants enter into a Savings Plan Agreement with the City of San Antonio that establishes a schedule and goal of savings from earned income, to be matched at a four to one rate. Matched savings may be expended for either (1) the purchase of a principal residence by a first-time homebuyer, (2) the capitalization of a business, or (3) expenses of post-secondary education. All participants must attend six hours of Financial Literacy, Asset Training Classes and if purchasing a home must attend a Homeowners Class. The grant period for this program is from September 30, 2004, to September 30, 2009.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION	Actual 2007	Authorized 2008	Adopted 2009
FUNDING SOURCES			
Local Match	34,033	$48,000	$48,000
CITY – Transfers required as a cash match	8,508	12,000	12,000
FEDERAL – Dept. of Health Human Services	42,541	60,000	60,000
TOTAL FUNDING	**$85,082**	**$120,000**	**$120,000**
EXPENDITURES			
PERSONAL	0	$100	$100
CONTRACTUAL	105	5,890	5,890
COMMODITIES	931	2,500	2,500
OTHER	84,046	111,000	111,000
CAPITAL OUTLAY	0	510	510
TOTAL EXPENDITURES	**$85,082**	**$120,000**	**$120,000**
AUTHORIZED POSITIONS	**0**	**0**	**0**
FULL-TIME EQUIVALENTS	**0**	**0**	**0**

PROGRAM INFORMATION

As the City of San Antonio's designated anti-poverty agency, the Community Action Division receives Community Services Block Grant (CSBG) Funds through the Texas Department of Housing and Community Affairs. The CSBG funds staff that provides long-term case management and emergency assistance services at Community Services Program centers and the Dwyer Avenue Center. These funds also offset costs related to homeless services and fund the Division's Administrative section. CSBG also funded two diverse delegate agencies that provided a host of social services in Bexar County during the grant program period of January 1, 2009 through December 31, 2009.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2007	Authorized 2008	Adopted 2009
FUNDING SOURCES			
FEDERAL – Texas Department of Housing & Community Affairs	$1,726,883	$1,777,581	$1,726,883
TOTAL FUNDING	**$1,726,883**	**$1,777,581**	**$1,726,883**
EXPENDITURES			
PERSONAL	$1,405,094	$1,225,077	$1,225,077
CONTRACTUAL	89,870	173,746	123,048
COMMODITIES	8,802	47,500	47,500
OTHER	223,117	331,258	331,258
TOTAL EXPENDITURES	**$1,726,883**	**$1,777,581**	**$1,726,883**
AUTHORIZED POSITIONS	**54**	**54**	**54**
FULL-TIME EQUIVALENTS	**54.0**	**54.0**	**54.0**

PROGRAM INFORMATION

The City operates two grant programs in conjunction with CPS Energy. Project Winter Assistance Relief Mobilization (WARM) is a utility program that is available year-round to low-income CPS Energy ratepayers. The program was established in 1982 by City Council and is funded entirely by interest earned from the Project WARM Trust. The Wagner and Brown Partnership of Midland created this trust in 1985 and contributed to the trust for ten years by donating a portion of its royalty interests in natural gas reserves to CPS Energy. Residential Energy Assistance Partnership (REAP) is a non-profit organization incorporated in 2002 whose primary purpose is to provide utility assistance to low-income CPS Energy ratepayers in San Antonio. REAP is financed by donations from CPS ratepayers and interest income. This grant program covers the period of January 1, 2009 through December 31, 2009.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2007	Authorized 2008	Adopted 2009
FUNDING SOURCES			
OTHER – In-Kind: Interest from Project WARM Trust	$286,931	$251,253	$200,000
OTHER – In-Kind: CPS Donation to REAP, Inc.	767,805	477,200	810,000
TOTAL FUNDING	**$1,054,736**	**$728,453**	**$1,010,000**
EXPENDITURES			
OTHER	$1,054,736	$728,453	$1,010,000
TOTAL EXPENDITURES	**$1,054,736**	**$728,453**	**$1,010,000**
AUTHORIZED POSITIONS	**0**	**0**	**0**
FULL-TIME EQUIVALENTS	**0**	**0**	**0**

PROGRAM INFORMATION

The Emergency Shelter Grant (ESG) is a two-year formula allocated grant funded through the U.S. Department of Housing and Urban Development. ESG funds are used to improve the quality of existing shelters, build additional shelter for the homeless, meet the cost of operating shelters, and provide supportive services to the homeless as well as homeless prevention activities. The City of San Antonio has executed delegate agency contracts with four community-based human service providers.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2007	Authorized 2008	Adopted 2009
FUNDING SOURCES			
FEDERAL – Federal fund source	$634,008	$640,254	$639,014
OTHER – This includes requirements of the City In-Kind	634,008	640,254	639,014
TOTAL FUNDING	**$1,268,016**	**$1,280,508**	**$1,278,028**
EXPENDITURES			
PERSONAL	$159,757	$171,864	$171,864
CONTRACTUAL	135,915	88,154	88,154
COMMODITIES	32,250	22,118	22,118
OTHER	104,774	109,356	109,356
CAPITAL OUTLAY	2,500	3,276	3,276
SUBGRANTING	198,812	245,486	244,246
IN KIND	634,008	640,254	639,014
TOTAL EXPENDITURES	**$1,268,016**	**$1,280,508**	**$1,278,028**
AUTHORIZED POSITIONS	**6**	**6**	**6**
FULL-TIME EQUIVALENTS	**6.0**	**6.0**	**6.0**

PROGRAM INFORMATION

The U.S. Department of Housing and Urban Development's (HUD) Fair Housing Initiatives Program provides funds to support comprehensive housing counseling services to the citizens of San Antonio, at no cost to the consumer. These funds will be utilized to enhance fair housing education and outreach services currently available through Family Economic Success Program of the Department of Community Initiatives. These services include educating tenants and landlords of their rights, providing community education presentations, and training and educating housing providers on accessibility requirements of the Fair Housing Act. This grant program covers the period of October 1, 2008, through September 30, 2009

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2007	Authorized 2008	Adopted 2009
FUNDING SOURCES			
FEDERAL – Federal fund source	N/A	$100,000	$100,000
TOTAL FUNDING	**N/A**	**$100,000**	**$100,000**
EXPENDITURES			
PERSONAL	N/A	$99,408	$100,000
CONTRACTUAL	N/A	592	0
COMMODITIES	N/A	0	0
TOTAL EXPENDITURES	**N/A**	**$100,000**	**$100,000**
AUTHORIZED POSITIONS	**N/A**	**2**	**2**
FULL-TIME EQUIVALENTS	**N/A**	**2.0**	**2.0**

PROGRAM INFORMATION

The Fair Housing Administration funding allows staff to investigate and mediate Fair Housing and tenant-landlord complaints. The program monitors housing discrimination practices, seeks to attain voluntary compliance to City, State, and Federal Fair Housing laws. Program staff is also charged with implementing Fair Housing/tenant-landlord education and outreach activities. The Fair Housing Program will continue to partner with the City of San Antonio's Development Services Department and Disability Access Office, checking plans and inspecting new construction on multi-family housing for compliance with the Fair Housing Amendments Act of 1988 and Section 504 of the Rehabilitation Act of 1973 accessibility standards. This grant program covers the period of October 1, 2008, through September 30, 2009**.**

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2007	Authorized 2008	Adopted 2009
FUNDING SOURCES			
FEDERAL – Federal fund source	$197,168	$212,639	$212,639
TOTAL FUNDING	**$197,168**	**$212,639**	**$212,639**
EXPENDITURES			
PERSONAL	$192,262	$210,885	$210,885
CONTRACTUAL	3,906	1,254	1,254
COMMODITIES	1,000	500	500
OTHER	0	0	0
TOTAL EXPENDITURES	**$197,262**	**$212,639**	**$212,639**
AUTHORIZED POSITIONS	**3**	**3**	**3**
FULL-TIME EQUIVALENTS	**2.5**	**2.5**	**2.5**

PROGRAM INFORMATION

The U.S. Department of Housing and Urban Development's (HUD) Housing Counseling Program provides funds to support comprehensive housing counseling services to the citizens of San Antonio, at no cost to the consumer. These services include pre-and post-occupancy/purchase counseling, HECM (reverse mortgage) counseling, predatory lending education, tenant/landlord mediation, default mortgage counseling, and placement. Additionally, the program partners homeless prevention funds with default mortgage counseling to provide assistance for low to moderate-income homeowners experiencing difficulty with their mortgage payments. This grant program covers the period of October 1, 2008, through September 30, 2009.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2007	Authorized 2008	Adopted 2009
FUNDING SOURCES			
FEDERAL – Federal fund source	$67,363	$70,616	$100,000
TOTAL FUNDING	**$67,363**	**$70,616**	**$100,000**
EXPENDITURES			
PERSONAL	$67,363	$70,616	$100,000
TOTAL EXPENDITURES	**$67,363**	**$70,616**	**$100,000**
AUTHORIZED POSITIONS	**2**	**2**	**2**
FULL-TIME EQUIVALENTS	**2.0**	**2.0**	**2.0**

COMMUNITY INITIATIVES
HOUSING OPPORTUNITIES FOR PERSONS WIH AIDS

PROGRAM INFORMATION

Housing Opportunities for Persons with AIDS (HOPWA) is a three-year entitlement grant administered by the U.S. Department of Housing and Urban Development. HOPWA funds provide housing and supportive services to persons with HIV/AIDS and their family. The Community Action Division works closely with two delegate agencies to enhance the continuum of care and service delivery system for this target population. The entitlement area, also known as the Eligible Metropolitan Statistical Area (EMSA), for this grant includes Bexar, Comal, Guadalupe and Wilson counties.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2007	Authorized 2008	Adopted 2009
FUNDING SOURCES			
FEDERAL – Federal fund source	$971,001	$972,000	$972,000
TOTAL FUNDING	**$971,001**	**$972,000**	**$972,000**
EXPENDITURES			
PERSONAL	$29,160	$29,160	$29,160
SUBGRANTING	941,841	942,840	942,840
TOTAL EXPENDITURES	**$971,001**	**$972,000**	**$972,000**
AUTHORIZED POSITIONS	**1**	**1**	**1**
FULL-TIME EQUIVALENTS	**1.0**	**1.0**	**1.0**

PROGRAM INFORMATION

The City operates four programs in conjunction with The San Antonio Water System (SAWS) as follows: Affordability Discount Program (ADP) Inter-jurisdictional Agreement between the City and SAWS to provide a sliding scale discount on the monthly water meter charge to low-income SAWS ratepayers whose total household income is at or below 125% of the current Federal Poverty Level. Level of discount has progressed to discounts from $3.15 to $8.40 based on the level of poverty. Once certified, eligible ratepayers continue to receive the monthly discount for the remainder of the calendar year. Project AGUA is a utility assistance program developed in collaboration with SAWS to assist their ratepayers with utility assistance credits. The Project AGUA trust account is funded by SAWS through private and corporate donations. Plumbers to People is a program designed to conserve water by providing assistance to SAWS ratepayers with incomes at or below 125% of the Federal Poverty Level guidelines, and lack funds to repair or replace leaking or wasteful plumbing fixtures and/or water lines in their home.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2007	Authorized 2008	Adopted 2009
FUNDING SOURCES			
OTHER - San Antonio Water System ADP	$120,341	$120,341	$120,341
OTHER - In-Kind: AGUA Trust	85,000	100,000	100,000
TOTAL FUNDING	**$205,341**	**$220,341**	**$220,341**
EXPENDITURES			
San Antonio Water System ADP	$120,341	$120,341	$120,341
Project AGUA	85,000	100,000	100,000
TOTAL EXPENDITURES	**$205,341**	**$220,341**	**$220,341**
AUTHORIZED POSITIONS	**3**	**3**	**3**
FULL-TIME EQUIVALENTS	**3.0**	**3.0**	**3.0**

2005 SUPPORTIVE HOUSING PROGRAM

PROGRAM INFORMATION

The U. S. Department of Housing and Urban Development awarded the 2005 Supportive Housing Program to the Department of Community Initiatives, Homeless Services Division, in the amount of an eighteen month period. Twenty-four programs, operated by twelve local agencies, were funded by the program and administered by the HSD. The Supportive Housing Program is designed to promote, as a part of a local Continuum of Care strategy, the development of supportive housing and support services to assist homeless persons in the transition from homelessness and to enable them to live as independently as possible. Services are designed to assist homeless individuals to move toward independence and self support.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2007	Authorized 2008	Adopted 2009
FUNDING SOURCES			
FEDERAL – Federal fund source	$641,136	$1,745,083	N/A
TOTAL FUNDING	**$641,136**	**$1,745,083**	**N/A**
EXPENDITURES			
PERSONAL	$28,603	$161,147	N/A
CONTRACTUAL	49,925	255,635	N/A
COMMODITIES	710	11,559	N/A
OTHER	112	1,583	N/A
CAPITAL	0	667	N/A
SUBGRANTING	561,786	1,314,492	N/A
TOTAL EXPENDITURES	**$641,136**	**$1,745,083**	**N/A**
AUTHORIZED POSITIONS	**1**	**5.0**	**N/A**
FULL-TIME EQUIVALENTS	**1.0**	**5.0**	**N/A**

PROGRAM INFORMATION

The U. S. Department of Housing and Urban Development awarded the 2006 Supportive Housing Program to the Department of Community Initiatives, Homeless Services Division, in the amount of $5,239,470 over an eighteen month period. Twenty-five programs, operated by thirteen local agencies, were funded by the program and administered by the HSD. The Supportive Housing Program is designed to promote, as a part of a local Continuum of Care strategy, the development of supportive housing and support services to assist homeless persons in the transition from homelessness and to enable them to live as independently as possible. Services are designed to assist homeless individuals to move toward independence and self-support.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2007	Authorized 2008	Adopted 2009
FUNDING SOURCES			
FEDERAL – Federal fund source	1,657,384	$1,746,490	$1,746,490
TOTAL FUNDING	**1,657,384**	**$1,746,490**	**$1,746,490**
EXPENDITURES			
PERSONAL	$255,092	$125,519	$63,850
CONTRACTUAL	398,356	113,180	113,180
COMMODITIES	228	1,245	1,245
OTHER	10,172	6,960	6,960
SUBGRANTING	935,846	1,450,865	1,561,255
TOTAL EXPENDITURES	**1,599,536**	**$1,697,769**	**$1,746,490**
AUTHORIZED POSITIONS	**8**	**4**	**2**
FULL-TIME EQUIVALENTS	**8.0**	**4.0**	**2.0**

2007 SUPPORTIVE HOUSING PROGRAM

PROGRAM INFORMATION

The U. S. Department of Housing and Urban Development awarded the 2007 Supportive Housing Program to the Department of Community Initiatives, Homeless Services Division, in the amount of $5,239,467 over an eighteen month period. Twenty-five programs, operated by thirteen local agencies, were funded by the program and administered by the HSD. The Supportive Housing Program is designed to promote, as a part of a local Continuum of Care strategy, the development of supportive housing and support services to assist homeless persons in the transition from homelessness and to enable them to live as independently as possible. Services are designed to assist homeless individuals to move toward independence and self-support.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2007	Authorized 2008	Adopted 2009
FUNDING SOURCES			
FEDERAL – Federal fund source	N/A	N/A	$1,746,489
TOTAL FUNDING	**N/A**	**N/A**	**$1,746,489**
EXPENDITURES			
PERSONAL	N/A	N/A	$245,690
CONTRACTUAL	N/A	N/A	113,180
COMMODITIES	N/A	N/A	1,245
OTHER	N/A	N/A	6,960
SUBGRANTING	N/A	N/A	1,379,415
TOTAL EXPENDITURES	**N/A**	**N/A**	**$1,746,490**
AUTHORIZED POSITIONS	**N/A**	**N/A**	**7**
FULL-TIME EQUIVALENTS	**N/A**	**N/A**	**7.0**

PROGRAM INFORMATION

Continuation grant from Alamo Area Community Information System (AACIS) to provide computer literacy instruction at Albert Benavides, Columbia Heights, Margarita Huantes, Willie Velazques, and Victor Ferrari Community Family Resource and Learning Division (CFRLD) Community Technology Centers (CTC's). The grant period for this program is from October 1, 2008 to September 30, 2009.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2007	Authorized 2008	Adopted 2009
FUNDING SOURCES			
OTHER – United Way	N/A	$31,750	$14,000
OTHER – This includes requirements of the City In-Kind	N/A	152,887	0
TOTAL FUNDING	**N/A**	**$184,637**	**$14,000**
EXPENDITURES			
PERSONAL	N/A	$0	$0
CONTRACTUAL	N/A	31,750	14,000
OTHER	N/A	0	0
IN-KIND	N/A	152,887	0
TOTAL EXPENDITURES	**N/A**	**$184,637**	**$14,000**
AUTHORIZED POSITIONS	**N/A**	**0**	**0**
FULL-TIME EQUIVALENTS	**N/A**	**0**	**0**

PROGRAM INFORMATION

The City of San Antonio, through the Department of Community Initiatives' Family Economic Success Program (FESP), is contracted by the U. S. Department of Health and Human Services (HHS) to operate the Individual Development Account (IDA) Program 4. The IDA program is a directed, matched savings program for low income working individuals and families who live in Bexar County. Participants must be at or below HHS 200% poverty guidelines. Participants enter into a Savings Plan Agreement with the City of San Antonio that establishes a schedule and goal of savings from earned income, to be matched at a four to one rate. Matched savings may be expended for either (1) the purchase of a principal residence by a first-time homebuyer, (2) the capitalization of a business, or (3) expenses of post-secondary education. All participants must attend six hours of Financial Literacy, Asset Training Classes and if purchasing a home must attend a Homeowners Class. The grant period for this program is from September 30, 2005 to September 30, 2010.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION	Actual 2007	Authorized 2008	Adopted 2009
FUNDING SOURCES			
FEDERAL – Dept. of Health Human Services	N/A	$100,000	$100,000
OTHER – Local Match	N/A	100,000	100,000
TOTAL FUNDING	**N/A**	**$200,000**	**$200,000**
EXPENDITURES			
PERSONAL	N/A	$26,093	$26,093
CONTRACTUAL	N/A	790	790
COMMODITIES	N/A	255	255
OTHER	N/A	172,862	172,862
TOTAL EXPENDITURES	**N/A**	**$200,000**	**$200,000**
AUTHORIZED POSITIONS	**N/A**	**0**	**0**
FULL-TIME EQUIVALENTS	**N/A**	**0**	**0**

PROGRAM INFORMATION

A The City of San Antonio, through the Department of Community Initiatives' Family Economic Success Program (FESP), is contracted by the U. S. Department of Health and Human Services (HHS) to operate the Individual Development Account (IDA) Program 5. The IDA program is a directed, matched savings program for low income working individuals and families who live in Bexar County. Participants must be at or below HHS 200% poverty guidelines. Participants enter into a Savings Plan Agreement with the City of San Antonio that establishes a schedule and goal of savings from earned income, to be matched at a four to one rate. Matched savings may be expended for either (1) the purchase of a principal residence by a first-time homebuyer, (2) the capitalization of a business, or (3) expenses of post-secondary education. All participants must attend six hours of Financial Literacy, Asset Training Classes and if purchasing a home must attend a Homeowners Class. The grant period for this program is from July 1, 2008 to June 30, 2013.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2007	Authorized 2008	Adopted 2009
FUNDING SOURCES			
FEDERAL – Dept. of Health Human Services	N/A	$50,000	$50,000
OTHER – Local Match	N/A	50,000	50,000
TOTAL FUNDING	**N/A**	**$100,000**	**$100,000**
EXPENDITURES			
PERSONAL	N/A	$12,821	$12,821
CONTRACTUAL	N/A	395	395
COMMODITIES	N/A	128	128
OTHER	N/A	86,656	86,656
TOTAL EXPENDITURES	**N/A**	**$100,000**	**$100,000**
AUTHORIZED POSITIONS	**N/A**	**0**	**0**
FULL-TIME EQUIVALENTS	**N/A**	**0**	**0**

PROGRAM INFORMATION

Continuation Grant from the Texas Education Agency (TEA) for the provision of EL/Civics Ed Classes held at Willie Velasquez and Margarita Huantes Community Family Resource and Learning Center. The EL/Civics Program emphasizes contextualized instruction on the rights and responsibilities of citizenship, naturalization procedures, civic participation, U.S. history and government to help students acquire the skills and knowledge to become active and informed parents, workers and community members. Program period is from July 1, 2008 to June 30, 2009.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2007	Authorized 2008	Adopted 2009
FUNDING SOURCES			
STATE	$98,500	$114,000	$102,000
TOTAL FUNDING	**$98,500**	**$114,000**	**$102,000**
EXPENDITURES			
PERSONAL SERVICES	$39,953	$51,188	$65,989
CONTRACTUAL SERVICES	44,650	57,023	34,745
COMMODITIES	8,837	3,859	1,000
OTHER EXPENSES	1,198	280	266
CAPITAL OUTLAY	3,862	1,650	0
TOTAL EXPENDITURES	**$98,500**	**$114,000**	**$102,000**
AUTHORIZED POSITIONS	**1**	**1**	**1**
FULL-TIME EQUIVALENTS	**1.0**	**1.0**	**1.0**

PROGRAM INFORMATION

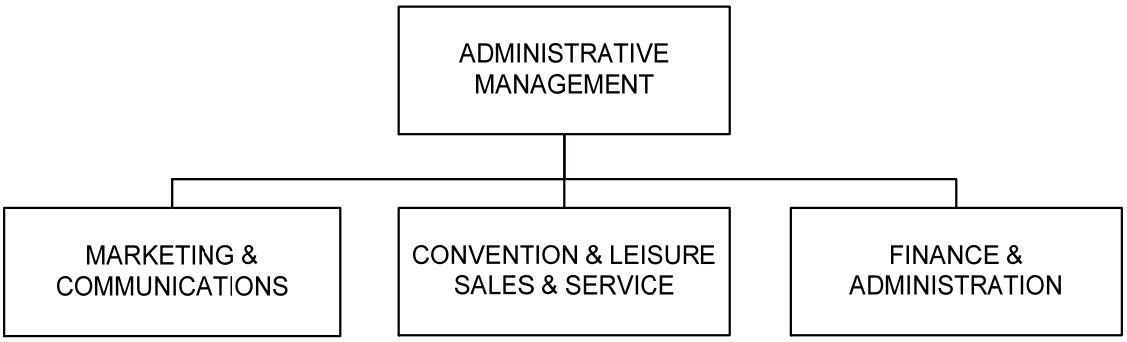
The City of San Antonio, through the Department of Community Initiatives' through a grant from the Annie E. Casey Foundation (AECF) as the lead organization a Local Management Entity (LME). The LME manages the AECF's Making Connections - San Antonio (MC-SA) initiative concentrating efforts in the west side, especially in the Edgewood Independent School District. The LME aims to close gaps in the following three areas: Work and Earnings, Asset Development, and Children are Healthy and Prepared to Succeed in School (CHAPSS). This agreement with the AECF is for the period of April 1, 2008 to December 31, 2008.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2007	Authorized 2008	Adopted 2009
FUNDING SOURCES			
OTHER	N/A	$348,000	$116,000
TOTAL FUNDING	**N/A**	**$348,000**	**$116,000**
EXPENDITURES			
PERSONAL	N/A	$211,711	$70,570
CONTRACTUAL	N/A	39,539	13,180
COMMODITIES	N/A	3,750	1,250
OTHER	N/A	93,000	31,000
TOTAL EXPENDITURES	**N/A**	**$348,000**	**$116,000**
AUTHORIZED POSITIONS	**N/A**	**7**	**7**
FULL-TIME EQUIVALENTS	**N/A**	**7.0**	**7.0**

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

CONVENTION & VISITORS BUREAU



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2009
Convention and Visitors Bureau Fund	97.56	$20,637,158
Official City Store Fund	8.00	568,386
Total Funding	**105.56**	**$21,205,544**

CONVENTION & VISITORS BUREAU
CONVENTION AND VISITORS BUREAU FUND

MISSION STATEMENT

To promote and market San Antonio as a premier leisure visitor and convention/meeting destination for the purpose of positively affecting the City's economy.

PROGRAM INFORMATION

The Convention and Visitors Bureau (CVB) promotes and markets San Antonio as a leisure visitor, convention and meeting, special event, and film location destination. This is accomplished through partnerships with the private sector, meeting industry trade and leisure visitor advertising strategies, the direct solicitation of conventions and corporate meetings, group tour and travel operators and film clients, public relations strategies, client support and service programs, market research and other marketing efforts including internet. The primary operational areas of the Bureau are: Convention and Leisure Sales & Services, Marketing and Communications, and Finance & Administration.

GOALS & OBJECTIVES

- ***Selling -*** Maximize the number of visitors, visitor spending and related economic impact to San Antonio through effective sales and marketing programs in order to grow the Hotel Occupancy Tax.
  - To maintain and strengthen the City's position as a premier sports, Tourism, and convention/corporate meeting destination by maximizing delegate attendance and utilization of hotel room nights via the successful booking of the Convention Facilities and the Alamodome.
  - To increase consumer awareness (worldwide) of San Antonio as a preferred visitor destination through advertising strategies and editorial placement of print and electronic media.
  - To continually develop and maximize Internet marketing strategies and opportunities.
  - To continue to enhance San Antonio's reputation as a premier location for film, television, commercial, and print media production.
- ***Strategic Partnerships -*** Improve communication and collaboration with strategic partners in order to expand the reach of destination marketing efforts and enhance public and private resources.
- ***Brand Champions –*** Lead the efforts to strategically brand San Antonio as well as to protect developed brand/sub brands with goal to grow economic impact by a minimum of $1.5 billion over the next five years.
- ***Human Resource Development*** – Invest in training/professional development, incentives, cross-training, and enhanced intradepartmental SACVB communication and collaboration to ensure maximum efficiency and effectiveness in our destination marketing efforts.
- ***Service*** - Maintain and encourage high service at all levels to maximize repeat business/visitation.
- ***Research*** - Utilize research to the fullest extent in order to make fact-based sales, marketing and operational decisions.
- ***Accountability Measures -*** Increase the means through which accountability measures can be associated with SACVB activities to ensure a maximum return on investment on all those activities.
- ***Technology -*** Maximize the integration of technology in all aspects of SACVB internal and external operations to ensure maximum operational effectiveness and efficiency.

BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Customer	**Strengthen Convention/Tourist Industry**					
	Maximize the number of visitors, visitor spending and economic impact to San Antonio	No. of Room Nights Consumed (City) [1]	7,648,069	7,906,000	7,662,287	8,045,000
Financial	**Provide Economic Development Opportunities**					
	Maximize the number of visitors, visitor spending economic impact to San Antonio	Total of 7% Hotel Occupancy Tax Collections (In Millions) [1]	$49.8	$53.1	$53.9	$56.4
	Maximize the number of visitors, visitor spending economic impact to San Antonio	Direct Exp. For CVB Initiated Convention Delegates Booked (In Millions) [2]	$565.5	N/A	$571.6	$699.0
Internal Processes	**Strengthen Convention/Tourist Industry**					
	To maintain & strengthen the City's position as a premier convention/corporate meeting destination	No. of CVB Initiated Convention Hotel Room Nights Booked	751,291	800,000	802,000	830,000
		No. of CVB Initiated Convention Room Nights Hosted	700,562	712,000	656,783	713,000
		No. of CVB Initiated Convention Delegates Booked	543,489	N/A	549,461	588,000
		No. of CVB Initiated Convention Delegates Hosted	451,179	462,000	489,386	490,000
	Refine strategic plans targeting future industry trends through continued analysis of marketing results	No. of Print and Online Travel & Leisure Requests	224,980	N/A	283,069	311,400
	To continually develop & maximize internet marketing strategies & opportunities	No. of Website Visits	2,436,428	2,560,000	1,901,480	2,091,600
		Average Time on Website	3.58	N/A	5.36	6.43
		Percentage Bounceback	N/A	N/A	33%	28%

BALANCED SCORECARD CONTINUED

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Employee Learning & Growth	**Innovative and Proactive City Government**					
	Develop and train staff through continuing education in service and sales techniques	% of CVB Staff Participating in Continuing Education/Training	100%	100%	100%	100%

EXPLANATORY INFORMATION

1 Room Nights Consumed and Hotel Collections are barometers of the local industry and are influenced by many factors including CVB Sales and Marketing efforts, local hotels and attractions sales and marketing efforts, special events, and strength in the economy.

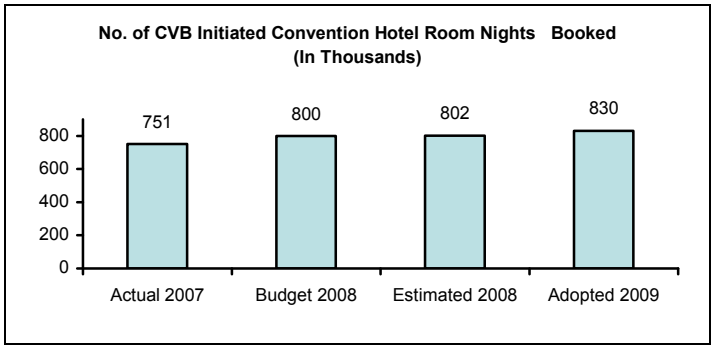
2 Based on $1,039.20 per delegate expenditure for fiscal years 2007-2008. Fiscal year 2009 was based on $1,188.05 per delegate expenditure.

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Convention and Visitors Bureau (CVB) Department for FY 2009.

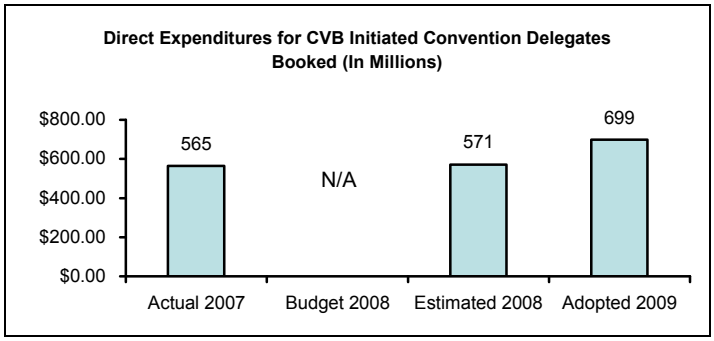
Number of CVB Initiated Convention Hotel Room Nights Booked

The number of CVB Initiated Convention Hotel Room Nights Booked reflects the current production of the CVB group sales staff's efforts for booking meetings in future years and has increased by 10.5% from Actual FY 2007 to Adopted FY 2009.



Number of CVB Initiated Convention Delegates Booked

Direct Expenditures for CVB Initiated Convention Delegates Booked, increasing by 23.7% from Actual FY 2007 to Proposed FY 2009 (Based on an increased amount per delegate expenditure for Proposed FY 2009).



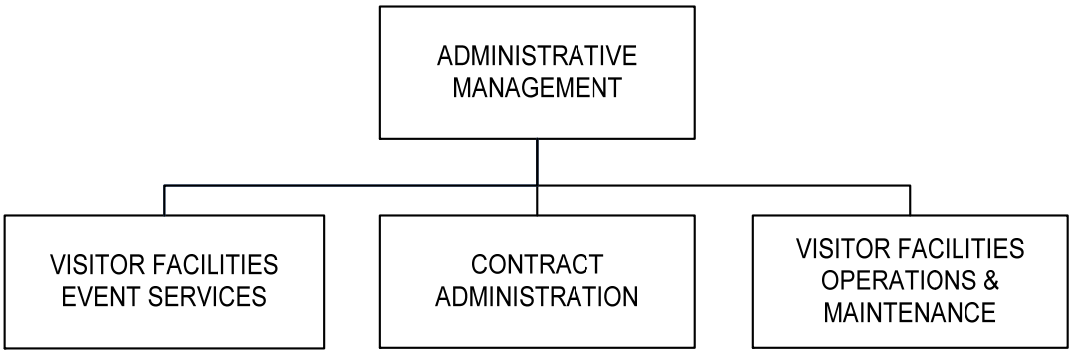
CONVENTION & VISITORS BUREAU FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$5,097,178	$6,005,352	$6,041,776	$6,721,693
CONTRACTUAL SERVICES	8,977,209	11,054,736	11,063,265	11,730,534
MARKETING RESERVE	1,000,000	500,000	500,000	500,000
COMMODITIES	180,392	193,965	210,515	230,582
SELF INSURANCE/OTHER	533,771	543,477	551,386	601,118
CAPITAL OUTLAY	40,632	46,015	94,099	54,695
TRANSFERS	681,107	887,536	887,536	798,536
TOTAL EXPENDITURES	**$16,510,289**	**$19,231,081**	**$19,348,577**	**$20,637,158**
AUTHORIZED POSITIONS	**131**	**131**	**131**	**133**
FULL-TIME EQUIVALENTS	**95.56**	**95.56**	**95.56**	**97.56**

VISITOR INFORMATION CENTER AND CITY STORE FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$213,266	$293,484	$237,582	$316,349
CONTRACTUAL SERVICES	30,408	55,898	38,522	46,000
COMMODITIES	205,243	196,305	101,555	108,805
SELF INSURANCE/OTHER	31,770	60,066	59,751	87,447
CAPITAL OUTLAY	0	0	0	0
TRANSFERS	1,300	10,341	10,341	9,785
TOTAL EXPENDITURES	**$481,987**	**$616,094**	**$447,751**	**$568,386**
AUTHORIZED POSITIONS	**9**	**10**	**10**	**10**
FULL-TIME EQUIVALENTS	**7.09**	**8.00**	**8.00**	**8.00**

CONVENTION FACILITIES



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2009
Community & Visitor Facilities Fund	327.63	$32,240,166
Capital Projects	0.00	33,998,000
Total Funding	**327.63**	**$66,238,166**

CONVENTION, SPORTS & ENTERTAINMENT FACILITIES
COMMUNITY & VISITOR FACILITIES FUND

MISSION STATEMENT

The Mission of the San Antonio Convention, Sports, and Entertainment Facilities Department is to deliver exceptional events in all our City-owned facilities, to exceed the expectations of our internal and external customers, to inspire our employees through recognition and open-communication, to deliver high-quality service and value in well-maintained facilities, and to support an environment dedicated to the personal and professional growth of employees.

PROGRAM INFORMATION

The department oversees operation and management of the Henry B. Gonzalez Convention Center, Alamodome, Lila Cockrell Theatre, and Municipal Auditorium. These multi-purpose facilities are used for conventions, sporting events, corporate meetings, trade shows, consumer shows, performing arts events, and a variety of civic, religious and private functions. The department is composed of a total of eight functional areas, including the Office of the Director, Finance, Booking, Event Services, Sports and Entertainment, Operations and Technical Systems, Guest Services and Loss Prevention, and Capital Projects Management.

GOALS AND OBJECTIVES

Promote the San Antonio Visitor Experience
- Continue to improve facilities in a manner that serves to preserve and protect what is unique and special about San Antonio.
- Seek opportunities for revenue growth while adding value to the overall customer experience.
- Demonstrate good fiscal stewardship by thoroughly monitoring all department contracts.
- Explore and implement technological advancements that create revenue opportunities and enhance our reputation as a leading-edge convention destination.

Capital Project Management
- Identify and prioritize innovations and capital projects that enhance efficiency, customer service, and revenue growth opportunities.
- Ensure that capital projects are completed on time, within budget, and with adherence to the agreed upon specifications.
- Monitor Convention Center Headquarter Hotel ground lease to ensure compliance with all provisions.
- Work in conjunction with the Design Builder for the Alteza Condominium project located on the top floors of the Grand Hyatt to minimize the negative impact on Convention Center customers.
- Manage the process for renovation of the Lila Cockrell Theatre with a goal of beginning construction by the end of Summer 2009

Continued Facility and Employee Innovation
- Provide professional growth opportunities to employees by offering specialized training and continuing education.
- Continue to manage the department's existing "green initiatives" and search for opportunities to recycle, conserve, and promote accomplishments to customers as a means of maintaining a leading edge philosophy
- Promote a work environment that inspires employees through recognition and open communication
- Conduct business plan review for the Alamodome and implement recommended changes to maximize usage and overall economic impact
- Perform additional local due diligence on recommended convention center expansion plan and bring forward a recommendation for proceeding with future development

BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Customer	**Strengthen Convention/Tourist Industry**					
	Continue to develop and implement comprehensive customer service strategies to make it easy, cost effective, and pleasant for customers to conduct business with us	Total Event Days- Alamodome	101	134	128	146
		Occupancy Rate- Exhibit Halls[1]	73%	70%	74%	72%
Financial	**Provide Accountability to the Public**					
	Practice good fiscal stewardship by seeking opportunities for revenue growth, and operational efficiencies.	Revenue per square foot- Convention Facilities[2]	$12.47	$11.99	$13.53	$12.75
		Average Operating Revenue per Attendee- Alamodome	$6.96	$7.10	$6.54	$6.09
Internal Processes	**Innovative and Proactive City Government**					
	Continually focus on new services and technologies, managing and enhancing assets, and active participation in industry advocacy activities	Capital Projects Monitored[3]	6	8	13	8
		Increases from Revenue Enhancements (in thousands)[4]	$264	$200	$170	$649
Employee Learning & Growth	**Strengthen Convention/Tourist Industry**					
	Recruit and retain employees by promoting personal development and professional growth through specialized training and recognition	Misc Hours of Training Provided to Staff	3,501	2,500	2,520	2,700
		Hours of Certification Training Provided to Staff[5]	0	202.5	162	121.5

EXPLANATORY INFORMATION

[1] Calculated using move-in, move-out and show days.

[2] Calculated using combined square footage and total revenue of Convention Center, Lila Cockrell Theatre, and Municipal Auditorium.

[3] FY08 re-est CC Admin Renovation, UNAM Roof, 1st & 2nd Phase CC Roof, Payroll/Timeclock Sys, Dome 14 Suites, CC Interior Improv, CC Security Sys Upgrade, Dome Audio Renovation, Dome NCAA Upgrades, Dome Interior Improv, CC Exterior Renov, Technology Improv; FY09- Dome Paver Repair, Dome Turf System, CC Carpet Replacement, LCT Renovation and ongoing 2nd Phase CC Roof, CC Interior Improv, CC Exterior Improv, and Dome Interior Improvements

[4] FY07 Café El Puente & Pour Favor (Concessions) and SAWS Parking, FY08 Clear Channel Advertising Program, FY09 Telecom Signing bonus, Preferred AV, Dome Catering, Rental Rates

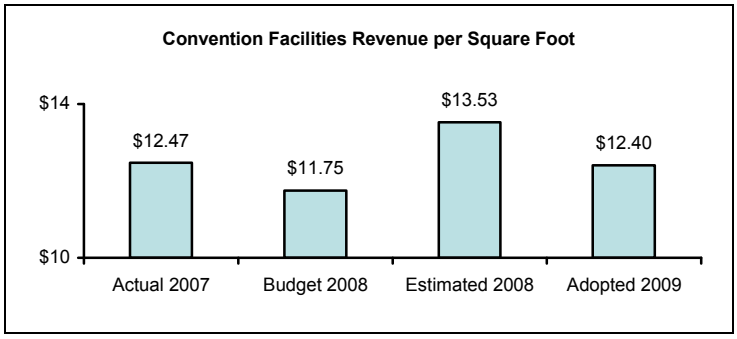
[5] Training hours for the Certified Meeting Professionals program, anticipated participants for FY07 unable to attend, FY08 one candidate did not qualify.

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Convention, Sports, and Entertainment Facilities Department for FY 2009.

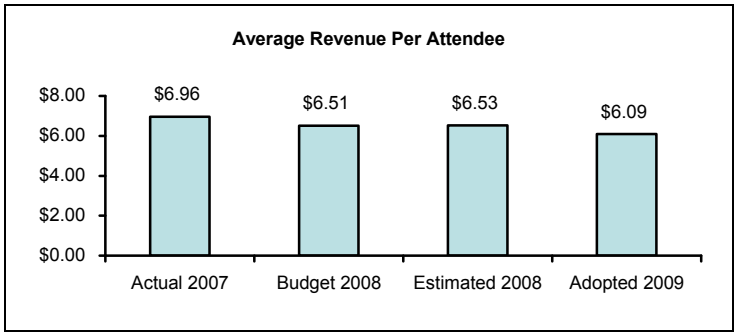
Convention Facilities Revenue Per Square Foot

This figure represents the average amount of revenue earned by the Convention Center and Municipal Auditorium per square foot. Proposed FY 2009 reflects an increase of 3.4% over Budget 2008. This is due to an anticipated increase in Audio Visual Services commission and the Telecommunication contract signing bonus.



Alamodome Average Operating Revenue Per Attendee

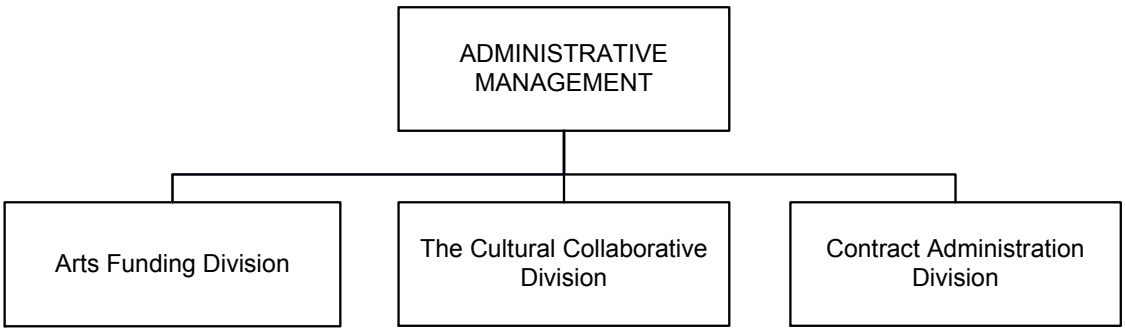
This figure represents the average amount of revenue earned by the Alamodome per attendee. The FY 2009 Adopted amount is 14.2% lower than the 2008 Budget amount of $7.10. This is due to the FY 2009 Event Mix including events with greater projected attendance than FY 2008.



COMMUNITY & VISITOR FACILITIES FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$14,295,672	$15,191,965	$14,597,064	$15,913,336
CONTRACTUAL SERVICES	3,455,994	4,066,993	4,069,988	3,634,347
COMMODITIES	1,009,273	1,126,575	1,212,895	1,077,932
SELF INSURANCE/OTHER	10,719,277	11,567,873	11,436,734	11,472,041
CAPITAL OUTLAY	249,704	389,960	397,839	142,420
TOTAL EXPENDITURES	**$29,729,920**	**$32,343,366**	**$31,714,520**	**$32,240,166**
AUTHORIZED POSITIONS	**331**	**330**	**330**	**330**
FULL-TIME EQUIVALENTS	**328.63**	**327.63**	**327.63**	**327.63**

CULTURAL AFFAIRS



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2009
Cultural Affairs Fund	12.00	$2,114,642
Categorical Grants	0.00	157,324
Arts Agencies	0.00	6,351,644
Total Funding	**12.00**	**$8,623,610**

MISSION STATEMENT

To provide leadership, resources and support for arts and cultural organizations and individual artists, thereby enhancing the quality of life for San Antonio citizens and visitors.

PROGRAM INFORMATION

The Office of Cultural Affairs (OCA) supports the creative community through programs tailored to help arts and cultural organizations, individual artists, community groups and the tourism industry. Technical assistance and a competitive funding process for operational and project grants assists organizations with obtaining essential funding, and helps community groups place arts and cultural projects directly in their neighborhoods and in commercial revitalization zones. Helping to make San Antonio an exciting place to live and visit, OCA promotes participation in arts and cultural activities by developing and marketing a wide range of activities and events. Through these and other research and planning programs, OCA advocates for the growth and recognition of San Antonio's creative industry. OCA's policies and procedures are advised by the Cultural Arts Board (CAB), whose members are appointed by City council and the Mayor.

GOALS & OBJECTIVES

The Office of Cultural Affairs supports the creative needs of the community by providing services that:

- **Foster Citizen and Visitor Participation:**
  - Continue to work with the Cultural Arts Board to improve communication and policy development.
  - Continue implementing the strategies of *The Cultural Collaborative: A Plan for San Antonio's Creative Economy*, to support the growth and recognition of San Antonio's creative economy in partnership with the Mayor's TCC Implementation Committee and other partners.
  - To implement the arts funding division to support the operations and projects of agencies, neighborhood events, and incubation program.
  - Continue to implement the communications and marketing (SAHEARTS/Part of You) campaign to promote the arts in San Antonio including a Cultural and Heritage Tourism Program that will highlight the neighborhood Discovery Tours and cultural web.
- **Foster Neighborhood Revitalization and Economic Development**
  - To support arts and cultural programs that serve citizens in all City Council Districts.
  - To host arts and cultural projects affiliated with the Sister City Program's.
  - To continue to monitor and manage currently funded arts and cultural organizations and projects.
  - To continue to collaborate with the Public Art Program, the Convention and Visitors Bureau, Neighborhood Action Department, Economic Development Department and other departments to help develop and implement arts and cultural services.
  - Continue to improve OCA's effectiveness and efficiencies of services.
  - Continue to provide specialized training to OCA Staff to improve job related skills in customer service and professional growth.

BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Customer	**Expand Recreational & Cultural Services**					
	To increase programs that promote quality arts and cultural programs that foster participation	% of City Council Districts Served[1]	100%	100%	100%	100%
		No. of Participants in Arts and Cultural Events[1]	3,197,000	3,100,000	3,125,000	3,438,000
	Strengthen Convention/Tourist Industry					
	To continue to provide arts and cultural services such as tours and website promotion	No. of Arts and Cultural Events Promoted	750	785	750	785
Financial	**Provide Economic Development Opportunities**					
	To develop and implement programs that connect art and culture to economic development	No. of TCC Strategies (38 total) & Art and Cultural Programs in Implementation [2]	32	32	35	35
		No. of TCC Strategies & Programs Completed	17	17	19	19
	Leverage Other Funding Sources					
	To continue to monitor the ratio of non-city dollars leveraged	Amount of Non-City Dollars Leveraged for Arts (In Millions) [1]	$21.9	$31.7	$21.8	$22.8
		Ratio of City Dollars to Non-City Dollars Spent	$1:$4.64	$1:$5.64	$1:$4.62	$1:$3.77
Internal Processes	**Increase Neighborhood Planning**					
	To support arts and cultural programs that serve citizens in all City Council districts	No. of Staff Hours Spent Supporting Technical Assistance and Site Visits	725	750	820	850
Employee Learning &Growth	**Improve Employee Services**					
	To provide specialized training to improve job-related skills in customer service and professional growth	Avg. Number of Staff Training and Professional Development Hours Per Person	70	75	75	75

EXPLANATORY INFORMATION

[1] Information provided by organizations that participate in the Neighborhood Arts Program, Cultural Tourism Partnership, and Arts Funding Programs.

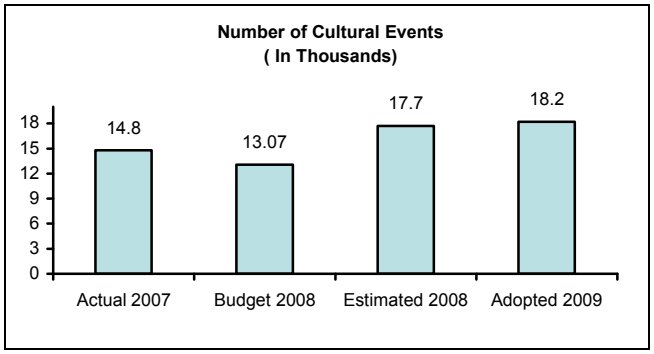
[2] Actual FY 2007 includes the following programs: The Cultural Collaborative; Fall Art Festivals; Cultural Web; and OCA Grants Programs, including Agency Operational Awards, Neighborhood Arts Program, Neighborhood Heritage Initiative, and Graffiti Abatement Program.

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Cultural Affairs Department for FY 2009.

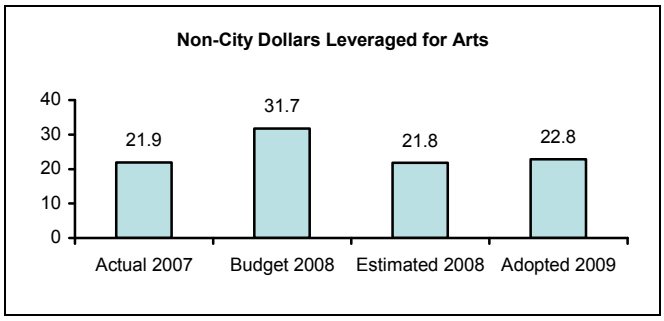
Arts and Cultural Events

The number of Arts and Cultural Events contracted for the second year (Adopted FY 2008) of the two-year cycle is 13,070. However the Estimated FY 2008 reflects an increase in events which are 5,000 more events than originally projected from arts and cultural agencies.



Non-City Dollars Leveraged for Arts

The amount of Non-City dollars leveraged for the Arts remained consistent from Actual 2007 to Estimated 2008. The Adopted FY 2009 Non-City dollar amount is estimated from projections given in OCA's application process.



CULTURAL AFFAIRS FUND EXPENDITURES BY CLASSIFICATION

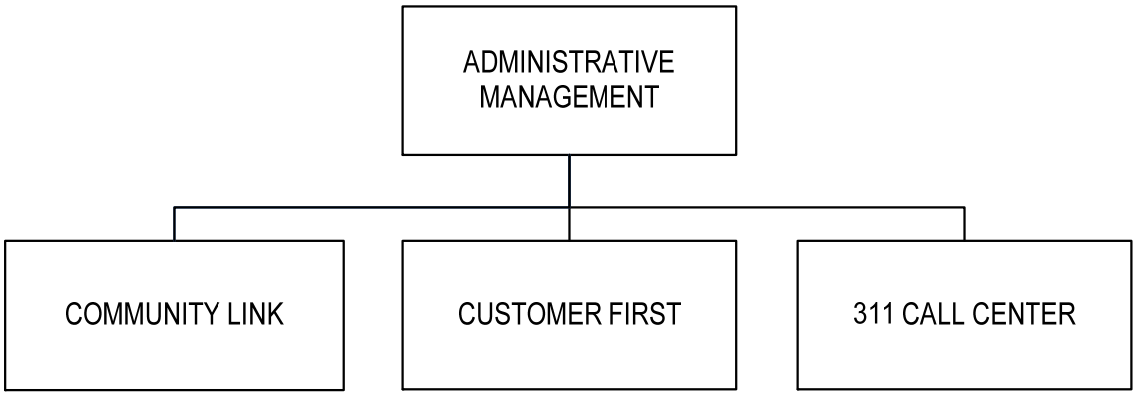
	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$683,185	$811,273	$796,001	$877,209
CONTRACTUAL SERVICES	454,536	988,412	977,194	1,013,412
COMMODITIES	9,324	12,546	8,536	12,546
SELF INSURANCE/OTHER	33,918	39,225	40,330	45,809
CAPITAL OUTLAY	0	0	2,162	0
ART AGENCY CONTRIBUTIONS	5,335,311	5,961,355	5,961,355	6,351,644
TRANSFERS	2,146	155,533	155,533	165,666
TOTAL EXPENDITURES	**$6,518,419**	**$7,968,344**	**7,941,111**	**$8,466,286**
AUTHORIZED POSITIONS	**11**	**12**	**12**	**12**
FULL-TIME EQUIVALENTS	**11.00**	**12.00**	**12.00**	**12.00**

Below is a comprehensive listing of the grants of the Cultural Affairs Department in FY 2009.

TITLE OF PROGRAM	FEDERAL	STATE	CITY	OTHER	ADOPTED FY 2009
Texas Commission on the Arts - Decentralization	$ -	$39,331	$ -	$117,993	$157,324
TOTAL	**$ -**	**$39,331**	**$ -**	**$ 117,993**	**$157,324**

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

CUSTOMER SERVICE & 311 SYSTEM



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2009
General Fund	67.00	$3,715,139
Total Funding	**67.00**	**$3,715,139**

MISSION STATEMENT

The mission of the Office of Customer Service/311 System is to enhance the delivery of customer service through the City's Customer First initiative and provide convenient access to services through the 311 Customer Service Call Center and the Community Link Service Centers.

PROGRAM INFORMATION

The Office of Customer Service/311 System is responsible for promoting the City's Customer First initiative and delivering direct customer services through the use of the Community Link Service Centers and a 24 hour, 7 days a week 311 Customer Service Call Center.

GOALS & OBJECTIVES

- To promote and deliver quality customer services and programs to both external and internal customers.
- To provide access to City services and information through a 24 hour, 7-day-a-week 311 Customer Call Center.
- To initiate close-loop customer service using the COSA Executive Dashboard Monitoring System
- To deliver convenient and accessible customer services through the use of Community Link Service Centers.
- To coordinate and provide Department Specific Customer First Targeted Customer Service Training sessions to enhance employee awareness and service delivery.

BALANCED SCORECARD

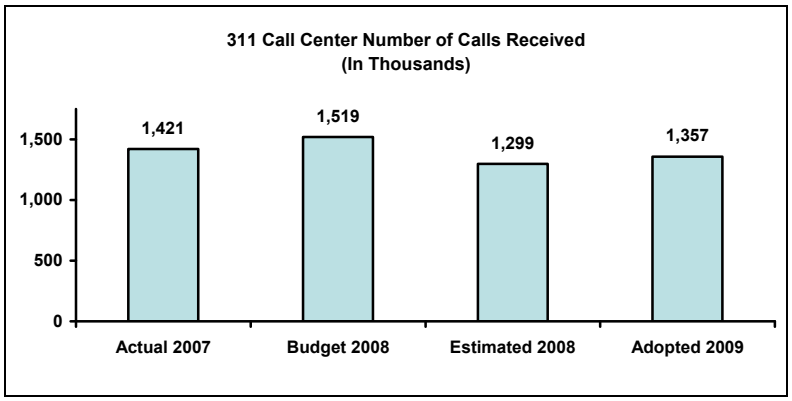
	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Customer	**Improve Customer Service**					
	Provide access to City services and information through a 24/7 311 Call Center	Annual No. of Calls Received by 311 Call Center	1,420,636	1,519,056	1,298,675	1,357,115
		Annual No. of Calls Answered by 311 Call Center	1,163,501	1,286,643	1,168,807	1,239,046
		% of 311 Calls Abandoned	18.1%	15%	10%	8.7%
	Deliver convenient and accessible customer services through the use of Community Link Service Centers	Annual No. of Customers Served by Community Link Service Centers	170,847	200,00	184,421	187,187
	Provide Accountability to Public					
Financial	Deliver convenient and accessible customer services through the use of Community Link Service Centers	Annual Amount of Revenue Collected by Community Link Centers (In Millions)	$7.5	$8.4	$6.6	$7.3
	Maintain Existing Infrastructure					
Internal Process	Deliver convenient and accessible customer services through the use of Community Link Service Centers	Annual No. of Transactions Processed by Community Link Service Centers	191,963	242,861	180,108	181,583
	Improve Customer Service					
Employee Learning & Growth	Coordinate the City's Customer First Initiative to enhance employee awareness and service delivery	Number of Customer First Targeted Training Sessions	7	5	6	6

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Customer Service/311 System Department for FY 2009.

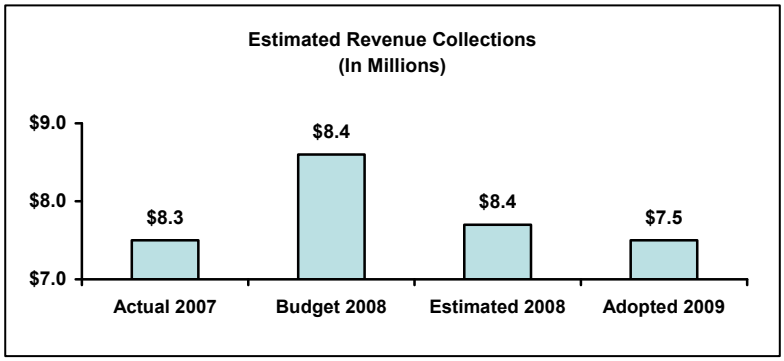
Customer Service/311 Link Centers

Through the 24/7 call center, the Customer Service/311 System offers the public access to information regarding city services. This graph represents the number of calls received by the Customer Service/311 System. The number of calls received is projected to increase by 4% in FY 2009 due to continued citizen familiarity of the 311 System since its implementation six years ago and the implementation of key City initiatives such as Automated Garbage Pick-up which is scheduled to continue in FY 2009.



Revenue Collected in Link Centers

This graph represents the amount of estimated revenue collected by the Customer Service/311 System. A slight decrease in revenue is projected due to an overall decrease in building trade permits and escrow deposits processed by the Community Link Centers.



GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$2,661,831	$2,940,242	$2,800,155	$3,008,708
CONTRACTUAL SERVICES	208,078	342,160	291,964	342,087
COMMODITIES	25,026	37,879	31,112	37,879
SELF INSURANCE / OTHER	468,809	312,424	303,142	326,465
CAPITAL OUTLAY	8,713	15,000	130,217	0
TOTAL EXPENDITURES	**$3,372,457**	**$3,647,705**	**$3,556,590**	**$3,715,139**
AUTHORIZED POSITIONS	**66**	**70**	**70**	**70**
FULL-TIME EQUIVALENTS	**63.00**	**66.00**	**67.00**	**67.00**

CONTRIBUTION TO GENERAL FUND DELEGATE AGENCIES

The Adopted Budget for FY 2009 continues the City's strong commitment to strengthening long-term economic viability in San Antonio through investment in human development. The consolidated funding process aims to direct investments toward the purchase of services and outcomes, to shift focus away from the funding of agencies and the potential duplication of services, and to ensure integration with the City's direct services. The City of San Antonio's delegate agency funding priorities support strategies that facilitate children, families, and seniors achieving economic self-sufficiency, healthy lifestyles, and full community participation. Specifically, the Adopted FY 2009 Budget concentrates funding on those strategies that promote long-term workforce development through early childhood education and family strengthening, school completion, job training and adult literacy. In addition, the City will continue to support the community safety net through investment in senior services, basic needs, emergency assistance, family counseling, day care services and services for the homeless. The Department of Community Initiatives, the Economic Development Department, and the Grants Monitoring & Administration Department, each administer portions of the delegate agency budget.

HUMAN DEVELOPMENT SERVICES
DETAILED FUNDING SOURCES
ADOPTED FY 2009

Agency Name	Program Name	Consolidated Process General Fund	Community Initiatives General Fund	CCDS Grant Match	CDBG	HOPWA	ESG	ADOPTED FY 2009
CITY SERVICE: Family Strengthening - Early Childhood Education								
Alamo Public Telecom. Council (KLRN)	Early on School Readiness	128,987	100,000	176,013				405,000
Avance SA	Parent Child Education Program	379,770						379,770
Avance SA	School Based Program	105,000						105,000
Avance SA	Early on School Readiness	169,600		4,000				173,600
Boys Town Texas	Common Sense Parenting & Children's Enrich.	20,000						20,000
Daughters of Charity Services of SA	De Paul Child Development Center	20,000						20,000
Ella Austin Community Center	Early Childhood Development			49,360				49,360
Family Service Association of SA	Smart Start Corporate Collaborative	109,000	200,000	15,000				324,000
Family Service Association of SA	FAST	122,535						122,535
Family Service Association of SA	Early on Kindergarten Readiness			100,000				100,000
Madonna Neighborhood Center, Inc	Child Development Program			25,000				25,000
Madonna Neighborhood Center, Inc	Human Development Program	18,000						18,000
Mexican American Unity Council	Strengthening Families Through Education	110,000						110,000
Northside Independent School District	Family Literacy/School Readiness			110,000				110,000
Positive Beginnings	Early on School Readiness		70,000	110,000				180,000
Positive Beginnings	Pre-School Enhancement			25,000				25,000
Respite Care of San Antonio, Inc	Respite Care Daycare			141,780				141,780
SA Urban Ministries	After School Kare Program Director	116,621		10,000				126,621
San Antonio Fighting Back	Strengthening Parents to Succeed	49,379						49,379
San Antonio Public Library Foundation	Little Read Wagon	58,185						58,185
Seton Home	Infant Care for Teens			26,742				26,742
St. Lutheran Child Development Center	NAEYC Accreditation			20,000				20,000
UTSA	Community Partnership for School Readiness		80,000					80,000
YMCA of Greater SA	Y Preschool			170,000				170,000
YMCA of Greater SA	YMCA Preschool Enhancement			115,000				115,000
YWCA of SA	Parents & Children Together (PACT)	48,235						48,235
YWCA of SA	Early On			140,785				140,785
Total Family Strengthening - Early Childhood Education		**$ 1,455,312**	**$ 450,000**	**$ 1,238,680**	**$ -**	**$ -**	**$ -**	**$ 3,143,992**
CITY SERVICE: Family Strengthening - Financial Security								
Antioch CTN	Volunteer Income Tax Assistance (VITA)	28,000						28,000
Catholic Charities	Volunteer Income Tax Assistance (VITA)	194,118						194,118
Guadalupe Community Center	Volunteer Income Tax Assistance (VITA)	3,000	15,000					18,000
Presa Community Service Center	Comprehensive Financial Literacy Program	28,000						28,000
YWCA of SA	Volunteer Income Tax Assistance (VITA)	58,000						58,000
Total Family Strengthening - Financial Security		**$311,118**	**$15,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$326,118**
CITY SERVICE: Youth Development - After School & Summer Care								
Boys & Girls Clubs of S.A.	After School		21,000					21,000
Boys & Girls Clubs of S.A.	Yr. Round & Summer Youth Recreation Prog		193,561					193,561
East Central ISD	After School		120,092					120,092
Edgewood ISD (interlocal)	Math & Science Initiative LBJ		24,500					24,500
Family Service Association of SA	Summer Youth Enhancement Services		82,800					82,800
Madonna Neighborhood Center	Youth Development Program		15,000					15,000
Methodist Healthcare Ministries South TX	Wesley Youth Development Program		38,100					38,100
North East ISD	After School		182,892					182,892
Northside Independent School District	After School		177,949					177,949
Northside Independent School District	Northside Learning Tree		24,500					24,500
Positive Beginnings	Pos Beg In Youth Afterschool Program EISD		133,341					133,341
Positive Beginnings	Pos Beg In Youth Afterschool Program HISD		303,028					303,028
San Antonio ISD	After School		1,399,396					1,399,396
South San Antonio ISD	After School		250,589					250,589
Southwest ISD	After School		50,000					50,000
YMCA of Greater SA	Y Strong Kids	325,118	79,058					404,176
Total Youth Development - After School & Summer Care		**$ 325,118**	**$ 3,095,806**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 3,420,924**
CITY SERVICE: Youth Development - Youth Services								
Boys & Girls Clubs of S.A.	Youth Recreation Programs	346,439						346,439
Brooks Aerospace Foundation	Challenger Learning Center of SA-Youth Dev	35,892						35,892
Child Advocates San Antonio (CASA)	Transitioning Youth Initiative	25,000						25,000
Communities in School of San Antonio	Stay-In-School & Succeed in Life	150,000						150,000
Family Service Association of SA	Youth Against Gang Activities	114,906						114,906
Good Samaritan Center of SA	MODELO Program	86,428						86,428
Healy Murphy Center	Youth Training Program	335,000						335,000
Hispanas Unidas	Escuelitas Program	67,090						67,090
JOVEN, Inc	Creando La Vision (Creating the Vision)	72,130						72,130
Presa Community Center	SKILLS	50,110						50,110
UTSA	SA Pre-Freshman Engineering Program	38,892						38,892
YWCA	Positive Youth Development	23,750						23,750
YWCA	Mi Carrera	40,000						40,000
YWCA	Teen Volunteers Program	41,116						41,116
Goodwill	Summer Youth Employment		200,000					200,000
Family Service Association of SA	Summer Youth Employment		175,000					175,000
JOVEN, Inc	Summer Youth Employment		125,000					125,000
Total Youth Development - Youth Services		**$1,426,753**	**$500,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$1,926,753**

HUMAN DEVELOPMENT SERVICES
DETAILED FUNDING SOURCES
ADOPTED FY 2009

Agency Name	Program Name	Consolidated Process General Fund	Community Initiatives General Fund	CCDS Grant Match	CDBG	HOPWA	ESG	ADOPTED FY 2009
CITY SERVICE: Workforce Development								
ACCD/SAC Women's Center	Seguir Adelante	203,509						203,509
Alamo Labor Properties	Power of Potential	159,956						159,956
Dress for Success	Workforce Develop/Job Training	80,000						80,000
Goodwill Industries of San Antonio	Learn While You Earn	114,493						114,493
Project QUEST, Inc.	Project QUEST	2,000,000						2,000,000
San Antonio Youth Centers Inc	Alamo City Youth Built	29,509						29,509
Total Workforce Development		**$2,587,467**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$2,587,467**
CITY SERVICE: Community Safety Net - Senior Services								
Antioch CTN	Senior Fitness & Activity Program				51,816			51,816
Catholic Charities	Foster Grandparent Program				36,749			36,749
Catholic Charities	Retired & Senior Volunteer Program				72,184			72,184
Christian Senior Services	Senior Companion Program				50,000			50,000
El Centro del Barrio dba Centro Med	Activity Center for the Frail & Elderly				120,000			120,000
Family Services Assoc.	Senior Enrichment Services				73,853			73,853
Project MEND	Durable Medical Equipment Program				90,000			90,000
San Antonio Food Bank	Food Security Initiative	182,521	17,479		330,000			530,000
San Antonio OASIS	OASIS				35,000			35,000
Suppt. Lending for Emotional Well Being	Assist.for Low Inc. Disabled Women w/ Cancer				100,000			100,000
YMCA of Greater SA	Active Older Adults	231,000	67,831					298,831
YWCA of SA	Senior Connection				83,000			83,000
Total Community Safety Net - Senior Services		**$413,521**	**$85,310**	**$ -**	**$1,042,602**	**$ -**	**$ -**	**$1,541,433**
CITY SERVICE: Community Safety Net - Basic Needs								
Alamo Area Rape Crisis	Sex Assault Crisis Interven/Emerg Service		77,217					77,217
Antioch Comm Transformation Network	Each One Teach One Adult Literacy		67,771					67,771
Any Baby Can of SA	Prescription Assistance Program				60,582			60,582
Any Baby Can of SA	Case Management				73,428			73,428
Hispanic Relig. Partnership-Comm. Health	Hunger Relief				62,754			62,754
SAILS	Gateway to Abilities Program				100,000			100,000
San Antonio Aids Foundation	Dining for People with HIV/AIDS		6,414		74,293			80,707
San Antonio Food Bank	Food Security Initiative				70,000			70,000
San Antonio Urban Ministries	Fairweather Lodge				30,000			30,000
St. Peter - St. Joseph Children's Home	Project Ayuda				67,900			67,900
YWCA of SA	SEED				30,000			30,000
Total Community Safety Net - Basic Needs		**$0**	**$151,402**	**$ -**	**$568,957**	**$ -**	**$ -**	**$720,359**
CITY SERVICE: Community Safety Net - Homeless Services								
Alamo Area Resource Center	Greater SA Housing Works					114,176		114,176
Alamo Area Resource Center	Transportation Program					144,861		144,861
Alcoholic Rehabilitation Center	Lifetime Recovery Operations		100,000					100,000
American GI Forum	Homeless Outreach		135,000					135,000
Beat AIDS Coalition Trust	Women's Life Resource Center-Housing					75,000		75,000
Center for Healthcare Services	Nueva Vida		280,901					280,901
Christian Assistance Ministry	CAM Day Center/Homeless	63,173						63,173
Corazon Ministries	Basic Services: Food Security				39,473			39,473
Corazon Ministries	Day Center Prospects Courtyard	248,428	555,450					803,878
Family Violence Prevention Services, Inc	Battered Women's Shelter	171,163	64,353				8,812	244,328
Respite Care of San Antonio, Inc.	Davidson Respite House	78,000						78,000
Roy Maas Youth Alternatives	The Bridge: Youth Safety Net Emerg Shelter		25,120					25,120
Salvation Army, A Georgia Corporation	Homeless Outreach	50,000						50,000
San Antonio AIDS Foundation	HOPWA Operations					296,206		296,206
San Antonio AIDS Foundation	Long Term TBRA					364,007		364,007
San Antonio Food Bank	Community Kitchen		240,000				90,000	330,000
San Antonio Housing Authority	Rapid Re-Housing		239,478					239,478
San Antonio Metropolitan Ministry	Homeless Emergency Shelter		125,000				100,000	225,000
San Antonio Metropolitan Ministry	Housing First		55,000					55,000
Seton Home	Safe Shelter for Homeless Teens	25,000						25,000
Total Community Safety Net - Homeless Services		**$635,764**	**$1,820,302**	**$ -**	**$39,473**	**$994,250**	**$198,812**	**$3,688,601**
Total Delegate Agencies		**$7,155,053**	**$6,117,820**	**$1,238,680**	**$1,651,032**	**$994,250**	**$198,812**	**$17,355,647**
CITY SERVICE: Other Contracts								
Avenida Guadalupe	Avenida Guadalupe	20,000						20,000
Avenida Guadalupe Assoc Com Dev	Avenida Guadalupe Assoc Com Dev	75,000						75,000
Neighborhood Housing Services	Low Income Lending	106,705						106,705
San Antonio Zoo	San Antonio Zoo	38,288						38,288
COSA-Parks & Recreation Dept	Summer Teen Programs				199,782			199,782
COSA-Parks & Recreation Dept	Summer Outdoor Pool				76,557			76,557
COSA-Parks & Recreation Dept	Comm. Ctr. Summer Ext. Hours				72,640			72,640
COSA-Housing & Neighborhood Services	Code Compliance				157,861			157,861
Total Other Agencies		**$239,993**	**$ -**	**$ -**	**$506,840**	**$ -**	**$ -**	**$746,833**
		Consolidated Process General Fund	**Community Initiatives General Fund**	**CCDS Grant Match**	**CDBG**	**HOPWA**	**ESG**	**Adopted FY 2009**
Total Budget Amount		**$7,395,046**	**$6,117,820**	**$1,238,680**	**$2,157,872**	**$994,250**	**$198,812**	**$18,102,480**

Agency Title: *Alamo Area Rape Crisis Center*
Program Name: *Sexual Assault Crisis Intervention Emergency Services*

Supports advocacy services for survivors of sexual assault; provides emergency counseling to victims and their family members at the hospital; offers supportive assistance with police and medical procedures and ongoing support to the victim throughout the readjustment process according to the specific needs of the victim and family members. Additionally, the program operates a 24-hour crisis line for victims of sexual assault and sexual abuse.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$77,217	$77,217	N/A
Community Initiatives General Fund	N/A	N/A	$77,217

Agency Title: *Alamo Area Resource Center*
Program Name: *Greater San Antonio Housing Works*

Provides a housing resource database, housing locator service, and intensive housing case management assisting individuals and families with HIV/AIDS in locating and maintaining safe, affordable, and appropriate housing.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
HOPWA – Housing Opportunities for Persons with AIDS	$102,374	$103,026	$114,176

Agency Title: *Alamo Area Resource Center*
Program Name: *Transportation Program*

Van Transportation Program ensures accessibility to supportive services for HIV/AIDS infected/affected individuals and family members in the eligible metropolitan statistical area.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
HOPWA – Housing Opportunities for Persons with AIDS	$152,001	$133,640	$144,861

Agency Title: *Alamo Community College District/San Antonio College Women's Center*
Program Name: *Seguir Adelante*

Provides services to low-income San Antonio residents, predominantly Hispanic females, who are unemployed or underemployed; services include recruitment, assessments and counseling, basic skills upgrading, training, job placements, and support services such as referrals, transportation, job readiness, and financial literacy training.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$203,509	$203,509	$203,509

Agency Title: *Alamo Labor Properties, Inc.*
Program Name: *Power of Potential*

Coordinates with publicly and privately owned assisted housing properties to promote independent living from public assistance by developing, sponsoring and offering educational training and social assistance programs to increase participants successful employment and job retention.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	N/A	$159,956	$159,956

Agency Title: *Alamo Public Telecommunications Council (KLRN)*
Program Name: *Early On School Readiness Program*

Early On School Readiness agencies will form collaborations in designated council districts with health and human service agencies to promote access to all family support services including basic health care. Agencies will also collaborate through the community family resource and learning centers (CFRLC) for childcare, adult education, utilities assistance, food stamps, campaign for VITA and enlist business community support. Agencies will provide workshops or classes for parents and family, friends and neighbors (FFN) caregivers and will distribute packets of school readiness-activities. KLRN's Media Campaign includes TV, radio, print and billboard coverage citywide to promote school readiness and literacy awareness.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$40,000	$40,000	$128,987
Community Initiatives General Fund	N/A	$100,000	$100,000
CCDS – Child Care Delivery System Grant Match	$286,108	$286,108	$176,013

Agency Title: *Alcoholic Rehabilitation Center*
Program Name: *Lifetime Recovery Operations*

Individual treatment and service delivery plans targeting homeless medically indigent alcohol and/or chemically dependent men. A residential program consisting of a 90-day regimen combining cognitive, motivational, and 12-step techniques to help clients restructure their lives and return to a healthy, productive lifestyle without drugs or alcohol. Clients receive one hour of individual therapy weekly to address personal issues and also participate in daily group therapy sessions targeting anger management, depression, etc. Individual and group drug therapy/education sessions conducted weekly.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Community Initiatives General Fund	N/A	N/A	$100,000

Agency Title: *American GI Forum*
Program Name: *Haven for Hope Outreach*

Referral assistance to homeless individuals living in streets and temporary shelters allowing them to obtain case management; treatment for physical, mental health and/or substance abuse; and aid with daily living. In addition, the program provides outreach services as prevention measures to special populations that include the elderly, children, and disabled that are in jeopardy of becoming homeless.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Community Initiatives General Fund	N/A	N/A	$135,000

Agency Title: *Antioch Community Transformation Network (ACTN)*
Program Name: *Each One Teach One Program*

An adult literacy program, collaborating with Project Learn to Read to provide literacy services to individuals 15 years and older who function at 0-5th grade level and/or have learning disabilities on the east side of San Antonio. Through trained volunteers, computer software, and focused curriculum the program also provides assistance for participants to obtain their GED, job readiness skills, and many other services that will aid them in becoming more stable and successful.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$67,771	$67,771	N/A
Community Initiatives General Fund	N/A	N/A	$67,771

Agency Title: *Antioch Community Transformation Network*
Program Name: *Senior Fitness Activity Program*

Provides floor exercise, social and educational activities, computer classes and nutritional support to seniors age 60 and over.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
CDBG – Community Development Block Grant	N/A	N/A	$51,816

Agency Title: *Antioch Community Transformation Network (ACTN)*
Program Name: *Volunteer Income Tax Assistance (VITA) Program*

The Antioch Community Transformation Network (ACTN) is funded for its third year as an east side site for the VITA program. The ACTN provides free income tax preparation services to low income families. The features of the program are: 1) insuring that eligible families take advantage of tax credits to maximize their refunds; 2) offering electronic filing for faster refunds; 3) saving qualified taxpayers an average of $200 in preparation and refund anticipation loan fees; and 4) referring individuals to other supportive services related to financial literacy.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$14,957	$30,000	$28,000

Agency Title: *Any Baby Can of San Antonio, Inc.*
Program Name: *Case Management*

Any Baby Can provides short-term crisis intervention services and direct assistance to families with infants or children ages birth to 12 years who are medically fragile, chronically ill, developmentally delayed, or disabled. The program provides case management to ensure client's needs are met directly or by referrals to appropriate agencies in securing early intervention assistance. Social services professionals who help family's access community resources that meet their special health care needs coordinate support services.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$73,428	$73,428	N/A
CDBG – Community Development Block Grant	N/A	N/A	$73,428

Agency Title: *Any Baby Can of San Antonio, Inc.*
Program Name: *Prescription Assistance Program*

Any Baby Can Inc.'s goal is to promote healthier families and to serve as a safety net for individuals, families, and children who do not have insurance coverage for brand name prescription drugs, by assessing pharmaceutical company's medication assistance programs to promote better health.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$60,582	$60,582	N/A
CDBG – Community Development Block Grant	N/A	N/A	$60,582

Agency Title: *Avance - San Antonio, Inc.*
Program Name: *Early On School Readiness Program*

Early On School Readiness agencies will form collaborations in designated council districts with health and human service agencies to promote access to all family support services including basic health care. Agencies will also collaborate through the community family resource and learning centers (CFRLC) for childcare, adult education, utilities assistance, food stamps, campaign for VITA and enlist business community support. Agencies will provide workshops or classes for parents and family, friends and neighbors (FFN) caregivers and will distribute packets of school readiness-activities.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	N/A	N/A	$169,600
CCDS – Child Care Delivery System Grant Match	$174,600	$174,600	$4,000

Agency Title: *Avance - San Antonio, Inc.*
Program Name: *Parent Child Education Program*

The Parent Child Education Program educates both the parent and the child in order to strengthen families living in the Westside and Southside of San Antonio. Parents assume the role of a child's first teacher through participation in two-program phases, the nine-month Parent Child Education curriculum and Personal Growth and development. These two program phases provide educational opportunities and promote career readiness. Childcare and transportation are also provided at Carmen Cortez (Avance Family Center) 1103 S. San Jacinto; Mirasol Family Center 4222 El Paso; and Raul Jimenez (Southside) 114 W. Vestal.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$362,104	$362,104	$379,770
CCDS – Child Care Delivery System Grant Match	$22,666	$22,666	N/A

Agency Title: *Avance - San Antonio, Inc.*
Program Name: *School Based Program*

Harlandale Independent School District (HISD) based program educates both the parent and the child in order to strengthen families who live in the School District. Parents assume the role as the child's first teacher through participation in two program phases, the nine-month Parent-Child Education curriculum and Personal Growth and Development, providing educational opportunities and promoting career readiness. Childcare and transportation are also provided. Services are provided at Flanders Elementary School, located at 934 Flanders.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$88,887	$88,887	$105,000
CCDS – Child Care Delivery System Grant Match	$10,000	$10,000	N/A

Agency Title: *Avenida Guadalupe*
Program Name: *Avenida Guadalupe*

Avenida Guadalupe Association is a Community-Based Organization (CBO) incorporated in 1979 to promote revitalization and economic development for the near west-side of San Antonio. Funds will be used for a portion of salary and benefits for one full-time maintenance employee who oversees the plaza facilities located at 1327 Guadalupe, building maintenance costs and fees to professionals.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$34,804	$34,804	$20,000

Agency Title: *Avenida Guadalupe*
Program Name: *Avenida Guadalupe Association Community Development*

Avenida Guadalupe Association is a Community-Based Organization (CBO) incorporated in 1979 to promote revitalization and economic development for the near west-side of San Antonio. Funds will be used for a portion of salary and benefits for two full-time employees and for fees to professionals.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$106,713	$106,713	$75,000

Agency Title: *BEAT-AIDS Coalition Trust, Inc.*
Program Name: *Women's Life Resource Center - Housing*

Assists women recently released from prison, homeless, substance abusers, or HIV positive. The program will provide the following services; transitional housing, social detoxification, and emergency shelter. This program is proposed to open in Feb. 2009.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
HOPWA – Housing Opportunities for Persons with AIDS	N/A	N/A	$75,000

Agency Title: *Boys & Girls Clubs of San Antonio.*
Program Name: *After School*

Funding provides after school site based services in San Antonio Independent and Edgewood Independent School Districts. The Program focuses on the following service areas: education and career development; character and leadership growth; arts; health and life skills; and sports, fitness, and recreation.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Community Initiatives General Fund	N/A	$21,000	$21,000

Agency Title: *Boys & Girls Clubs of San Antonio.*
Program Name: *Year Round & Summer Recreation*

Program provides year round services in four branch facilities. The Program focuses on the following service areas: education and career development; character and leadership growth; arts; health and life skills; and sports, fitness, and recreation. In addition, the program will also contain supplemental elements designed to expose participants to a variety of leadership, community service, and cultural enhancement activities.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Community Initiatives General Fund	N/A	N/A	$193,561

Agency Title: *Boys & Girls Clubs of San Antonio.*
Program Name: *Youth Recreation Programs*

The program targets at-risk, primarily minority youth, ages 10-14 years old, living in neighborhoods and environments that hinder success in personal and academic achievements. Funding helps youth succeed in science, mathematics, and literacy while using state of the art technology to explore the world's natural resources.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	N/A	N/A	$346,439

Agency Title: *Boys Town Texas*
Program Name: *Common Sense Parenting and Children's Enrichment*

Practical, skill based parenting program designed to teach logical techniques and strategies to address everyday issues of communication, guidance, decision making, relationships and self control.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	N/A	N/A	$20,000

Agency Title: *Brooks Aerospace Foundation*
Program Name: *Challenger Learning Center*

The primary goal of the Challenger Learning Center of San Antonio is to inspire enthusiasm for math, science, and technology among students of all ages, particularly in those who are in sixth through eighth grade by providing them with an interactive space flight simulation.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	35,892	$35,892	$35,892

Agency Title: *Catholic Charities, Archdiocese of San Antonio, Inc.*
Program Name: *Foster Grandparent Program*

The Foster Grandparent Program serves the dual purpose of engaging persons 60 years of age and older with limited incomes in volunteer service. In partnership with the Children's Shelter, seniors are provided a meaningful experience that meets a critical community need by providing direct caretaker services to abused, neglected or homeless children. The volunteers primarily work in the infant and toddler room that cares for children ages 2-5 years of age.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$29,939	$30,412	N/A
CDBG – Community Development Block Grant	N/A	N/A	$36,749

Agency Title: *Catholic Charities, Archdiocese of San Antonio, Inc.*
Program Name: *Retired Senior Volunteer Program*

This program recruits and places retired persons, in the San Antonio area who are 55 years and older, in volunteer assignments that address social and economic issues faced by the city. R.S.V.P. provides approximately 3,000 volunteers per year to non-profit charitable or governmental agencies and groups. The direct service is beneficial and useful to both senior citizens and the organizations served.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$64,599	$66,744	N/A
CDBG – Community Development Block Grant	N/A	N/A	$72,184

Agency Title: *Catholic Charities, Archdiocese of San Antonio, Inc.*
Program Name: *Volunteer Income Tax Assistance*

As part of the San Antonio Coalition for Family Economic Progress (SACFEP), Catholic Charities manages and coordinates volunteer recruitment and outreach for the SACFEP's VITA sites during the designated Earned Income Tax Credit (EITC) and VITA campaign season. Catholic Charities intends to conduct these two components of this initiative in order to contribute to the overarching goal of providing free tax preparation services to approximately 30,000 people in San Antonio.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$106,426	$108,885	$194,118

Agency Title: *Center for Health Care Services*
Program Name: *Nueva Vida*

Residential detoxification and outpatient treatment provided to individuals who have persistent substance abuse conditions and are involved with the criminal justice system and/or are homeless.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Community Initiatives General Fund	N/A	N/A	$280,901

Agency Title: *Child Advocates San Antonio (CASA)*
Program Name: *Transitioning Youth Initiative*

Program provides life skill and job readiness training to abused and neglected San Antonio youth, ages 16-21, under the permanent care of the Department of Family Protective Services.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	N/A	N/A	$25,000

Agency Title: *Christian Assistance Ministry*
Program Name: *CAM Day Center*

Christian Assistance Ministries (CAM), a cooperative ministry, operates a day center for the homeless at 212 N. Alamo. The target population is chronically homeless individuals who are in need of a safe place to stay during the day as well as a location to access referrals and supportive services. The Day Center provides shelter from the weather, ID recovery, laundry, showers, phone and voicemail messaging (for employers, emergency and referrals), mail services, TB testing, reading rooms, TV rooms, quiet rooms, storage rooms for belongings, social services on site: legal services, mental illness evaluations, community based counseling, employment placement, education assistance, medical referrals and access to a CAM case worker.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$126,346	$126,346	$63,173

Agency Title: *Christian Senior Services*
Program Name: *Senior Companion Program*

Help isolated seniors maintain their health, well-being, and independence by receiving companionship and minor assistance from a fellow senior or to provide respite to family member caregivers and 2) to help low income, active seniors maintain their independence by providing stipends and meaningful service activities that enhance their dignity and self-worth.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$33,064	$50,000	N/A
CDBG – Community Development Block Grant	N/A	N/A	$50,000

Agency Title: *Communities in Schools of San Antonio*
Program Name: *CIS-SA Stay In School Program*

The program connects schools with community resources in order to help young people successfully learn, stay in school, and prepare for life. CIS-SA is a community facilitator bringing a wide range of resources into the school to provide urgently needed support and connections to free or low-cost services and goods.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$150,000	$150,000	$150,000

Agency Title: *Corazon Ministries, Inc.*
Program Name: *Basic Services: Food Security*

Provides meals to individuals who otherwise would not access food kitchens. In addition, feeding programs are used as a mechanism to connect to these marginalized populations and address existing social, health, and mental health issues.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$39,473	$39,473	N/A
CDBG – Community Development Block Grant	N/A	N/A	$39,473

Agency Title: *Corazon Ministries, Inc.*
Program Name: *Day Center / Haven for Hope Prospects Courtyard*

Corazon Ministry, a non-profit entity of Travis Park United Methodist Church, operates a day center for the homeless at 230 E. Travis. The center offers the homeless a place to retreat from the elements, showers, laundry facility, clothing, lunch, identification recovery, AA counseling, employment counseling and an opportunity to network with other agencies.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$248,358	$248,428	$248,428
Community Initiatives General Fund	N/A	N/A	$555,450

Agency Title: *COSA – Housing and Neighborhood Services*
Program Name: *Neighborhood Clean-up*

The Community Block Grant (CDBG) funds will support the neighborhood clean-up operations. The program is designed to enhance the appearance of the neighborhoods and encourage long-term property maintenance.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
CDBG – Community Development Block Grant	$164,312	$164,312	$157,861

Agency Title: *COSA – Parks and Recreation Department*
Program Name: *Community Center Summer Extended Hours*

The Community Block Grant (CDBG) funds will be used for temporary personnel services for staff at twenty-two (22) community centers. This summer recreation program targets low-income high-risk children and represents the summer expansion of the Roving Leader Outreach Program (Cool It Program).

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
CDBG – Community Development Block Grant	$75,609	$75,609	$72,640

Agency Title: *COSA – Parks and Recreation Department*
Program Name: *Summer Outdoor Pool*

The Community Block Grant (CDBG) funds will support the operation of fifteen (15) City swimming pools. The days of operation will extend from five days to six days per week. These changes will take into effect during the summer months of June through August.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
CDBG – Community Development Block Grant	$79,686	$79,686	$76,557

Agency Title: *COSA – Parks and Recreation Department*
Program Name: *Summer Teen Programs*

The Community Block Grant (CDBG) funds will be used for temporary personnel services to staff Teen Connection. Program objectives are to provide professional supervision and instruction and provide youth opportunity to participate in positive and structured athletic and sport activities.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
CDBG – Community Development Block Grant	$39,685	$39,685	$199,782

Agency Title: *Daughters of Charity Services of SA*
Program Name: *De Paul Child Development Center*

Provides quality early childhood services to primarily low income families. Operating year-round, the program provides services to children ages 6 weeks to 12 years old.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	N/A	N/A	$20,000

Agency Title: *Dress for Success*
Program Name: *Workforce Development / Job Retention*

Dress for Success provides supportive services which eliminates barriers to employment including, job coaching/retention, job development and placement, wage improvement, life skills training and workplace competency training (such as interviewing skills, appropriates workplace attire, resume writing, successful work habits, etc.)

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	N/A	$40,000	$80,000

Agency Title: *East Central ISD*
Program Name: *After School*

Program provides extended school day activities that promote academic instruction, increased school attendance, and grade progression. Participating students are offered homework assistance, tutoring time, and recreational activities.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Community Initiatives General Fund	N/A	$128,736	$120,092

Agency Title: *Edgewood ISD*
Program Name: *Math & Science Initiative LBJ*

In addition to regular after school extended day activities, this program provides targeted hands on activities that focus on Math and Science for fourth and fifth graders.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Community Initiatives General Fund	N/A	N/A	$24,500

Agency Title: *El Centro Del Barrio*
Program Name: *Activity Center for the Frail and Elderly*

This program provides a bilingual/bicultural elderly day care in which low-income non-Medicaid eligible elderly persons 60 years or older, who are physically and mentally frail or incapacitated, engage in supervised socialization, recreation and educational activities that promote social and physical functioning and emotional well being. Clients are provided a noontime meal through the City's Comprehensive Nutrition Program

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$49,100	$49,100	N/A
CDBG – Community Development Block Grant	N/A	N/A	$120,000

Agency Title: *Ella Austin Community Center*
Program Name: *Early Childhood Development Program*

Services will include scholarships for childcare to low income families, educational age appropriate toys for children and staff training and education for teachers to assist them in obtaining their Child Development Accreditation (CDA). Services are aimed at enhancing the Center for the National Association for the Education of Young Children (NAEYC) accreditation.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$53,360	$53,360	N/A
CCDS – Child Care Delivery System Grant Match	N/A	N/A	$49,360

Agency Title: *Family Services Association of San Antonio, Inc.*
Program Name: *Early On Kindergarten Readiness*

Family Service Association will provide intensive training within childcare centers throughout the Council Districts as part of the Early On School Readiness Project.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
CCDS – Child Care Delivery System Grant Match	$201,328	$201,328	$100,000

Agency Title: *Family Services Association of San Antonio, Inc.*
Program Name: *Families and Schools Together (FAST)*

In collaboration with school districts, PCI Head Start officials and others will work with preschool aged children and their parents to help young children succeed at home and in school. The FAST program provides families with on-going prevention strategies to battle the initiation of substance abuse, delinquency, and school failure by youth. FAST has three major components, including a 10-week multi-family program, monthly follow-up (FASTWORKS) and intervention counseling.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$123,686	$123,686	$122,535

Agency Title: *Family Services Association of San Antonio, Inc.*
Program Name: *Senior Enrichment Services*

Senior enrichment services, including: geriatric assessments; development of leadership and social networks; and senior case management. This program operates in 19 senior nutrition centers located throughout the City.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
CDBG – Community Development Block Grant	N/A	N/A	$73,853

Agency Title: *Family Services Association of San Antonio, Inc.*
Program Name: *Smart Start*

SMART START will increase the quality of early care and education and link families to important resources and quality childcare options through the program's three components. The first will fund the Child Development Associates Assessment fee for those teachers who have the CDA credentials. The second will maintain the existing 65-SMART telephone number for a parent resource line to link families to quality child resources and provide businesses with dependent care resources for their employees. The third will create ten "model classrooms" at ten childcare sites by providing strategic training, mentoring and equipment.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$100,000	$100,000	$109,000
Community Initiatives General Fund	N/A	$110,000	$200,000
CCDS – Child Care Delivery System Grant Match	N/A	N/A	$15,000

Agency Title: *Family Services Association of San Antonio, Inc.*
Program Name: *Summer Youth Employment*

Program provides at risk youth with summer intern employment opportunities. Experience gained from internships is designed to counteract the barriers that these youth would otherwise face in gaining job readiness skills.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Community Initiatives General Fund	N/A	$83,600	$175,000

Agency Title: *Family Services Association of San Antonio, Inc.*
Program Name: *Summer Youth Enhancement Services*

Program provides comprehensive and educational interactive experiences for youth. Components of the program include, life skills training and math and reading tutoring. Participants are also made aware of the dangers of substance abuse, school dropout, and gang involvement.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Community Initiatives General Fund	N/A	N/A	$82,800

Agency Title: *Family Services Association of San Antonio, Inc.*
Program Name: *Youth Against Gang Activity (YAGA)*

The program is designed to build youth character, life skills, resist substance abuse and gang involvement, and develop positive and healthy attitudes through alternative activities, community service projects and prevention education.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidate General Fund	$40,439	$119,906	$114,906
Community Initiatives General Fund	N/A	$82,800	N/A

Agency Title: *Family Violence Prevention Services, Inc.*
Program Name: *Battered Women's Shelter*

The Battered Women's Shelter of Bexar County provides temporary shelter, counseling, and case management services to women and children who have been victims of physical, emotional, or sexual abuse.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$137,095	$137,095	$171,163
Community Initiatives General Fund	N/A	N/A	$64,353
ESG – Emergency Shelter Grant	$8,812	$8,812	$8,812

Agency Title: *Good Samaritan Center*
Program Name: *MODELO – Youth Development Program*

The MODELO program is a college preparation, career exploration program for low-income, high-achieving youth that do not meet the eligibility requirements of Alamo Workforce Development. Because the targeted youth are excellent role models, some of their time in the program will be spent tutoring and mentoring at-risk youth, ages six to twelve who exhibit anti-social or pre-delinquent behavior.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$201,390	$205,167	$86,428

Agency Title: *Goodwill Industries of San Antonio*
Program Name: *Learn While You Earn*

The Learn While You Earn Project serves participants who are persons with disabilities or who have other barriers to employment. There are two components of the Project: 1) transitional job training and support services whose activities are designed to support movement from welfare to jobs earning less than $8.75 per hour. Services in this component include job readiness, life skills and workplace competency training, transportation, uniforms, and childcare; 2) skilled job training and support services using an Enhancement Module to support employment in positions earning more than $8.75 per hour. Services in this component include case management to identify skills/education and necessary support services.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$114,493	$114,493	$114,493

Agency Title: *Goodwill Industries of San Antonio*
Program Name: *Summer Youth Employment*

Career exploration opportunities to youth ages 14-16. Program components include, job readiness training, job shadowing, and a subsidized work experience.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Community Initiatives General Fund	N/A	$123,400	$200,000

Agency Title: *Guadalupe Community Center*
Program Name: *Volunteer Income Tax Assistance (VITA)*

Assists families with obtaining financial self-sufficiency through preparing free income tax returns.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	N/A	N/A	$3,000
Community Initiatives General Fund	N/A	N/A	$15,000

Agency Title: *Healy Murphy Center, Inc.*
Program Name: *Youth Training Program*

This program is designed to assist high school students, who have dropped out, or are no longer, accepted in the public school system, complete their graduation requirements. The program provides students with academic and/or vocational training to enable them to return to the public school system or to enter the labor market. The program targets high school non-graduates, ages 14 to 20, who are high-risk, pregnant, inner-city residents.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$370,715	$376,500	$335,000

Agency Title: *Hispanas Unidas*
Program Name: *Escuelita Project*

The Escuelita Project is an early intervention, educational program for young Latinas. The project is aimed at preventing teen pregnancy. The key elements of the after school sessions include; 1) culturally sensitive curriculum designed to reinforce basic reading, writing, and math skills to develop self-esteem, and to promote personal development; 2) a pool of over 60 Hispanic women (from various professions) as mentors/role models; and 3) direct ties to the public school system, creating a model that may be replicated locally, statewide and nationally.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$68,119	$72,090	$67,090

Agency Title: *Hispanic Religious Partnership for Community Health, Inc.*
Program Name: *Hunger Relief*

This agency collaborates with five churches to provide food, food stamp outreach, and referrals for other needed services to food insecure residents of the City.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$62,754	$62,754	N/A
CDBG – Community Development Block Grant	N/A	N/A	$62,754

Agency Title: *JOVEN*
Program Name: *Creando La Vision*

JOVEN's Creando La Vision Project promotes academic achievement and character development to 1,600 at-risk youth between the ages of 4-17 attending elementary school at Johnson, DeZavala, Bellaire, Brackenridge, John Glenn, Carroll, Washington, and at Anson Jones, Tafolla, and Poe Middle Schools. JOVEN's goal is to promote educational success of at-risk children by diminishing risk factors that lead to delinquency and substance abuse.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$12,870	N/A	$72,130
CDBG – Community Development Block Grant	$77,130	$77,130	N/A

Agency Title: *JOVEN*
Program Name: *Summer Youth Employment*

This career exploration program places youth participants in summer internships within high priority occupations. In addition to gaining valuable work experience, participants also learn job readiness and financial literacy skills.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Community Initiatives General Fund	N/A	$75,000	$125,000

Agency Title: *Madonna Neighborhood Center*
Program Name: *Child Development Program*

The Childcare Program provides an environment where a child achieves developmental milestones and is prepared to learn upon entering school or participates in creative after school activities. The program provides quality childcare to children two months to thirteen years, so parents have the opportunity to improve their life skills through education and employment, thus maintaining family self-sufficiency. The program will provide scholarships to working parents that do not qualify for state subsidy. Children residing in the Edgewood Independent School District benefit from the Childcare Center Program.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$32,485	$32,485	N/A
CCDS – Child Care Delivery System Grant Match	N/A	N/A	$25,000

Agency Title: *Madonna Neighborhood Center*
Program Name: *Human Development Program*

Madonna Neighborhood Center through a Memorandum of Understanding with the Edgewood Independent School District will provide free counseling services to at-risk children in 1st and 2nd grades. Counseling will be provided by a Licensed Professional Counselor (LPC) in "Magic Circles" (6 to 8 children per group). The Human Development Curriculum is used to impact positive behavior in the classroom and to have each student improve in at least one of three areas: behavior, participation and grades.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$10,000	$10,000	$18,000

Agency Title: *Madonna Neighborhood Center*
Program Name: *Youth Development Program*

The Extended Day Collaborative Program is based on components (centers) identified as necessary support services for young children and their families in the community and the educational system. The components are designed to foster the development of appropriate academic, social, physical, and emotional skills in young students. The program assists participants in appropriate skills' development and serves as intervention for those participants identified as at-risk.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$21,000	$21,000	N/A
Community Initiatives General Fund	N/A	N/A	$15,000

Agency Title: *Methodist Healthcare Ministries of South Texas, Inc.*
Program Name: *Wesley Community Center*

The Program serves children and youth between the ages of 6-18 residing in the South Side of San Antonio. The services provided include a daily snack, sessions that address the problems with gangs and substance abuse, and other services addressing educational needs. The program is comprised of three components Mid-High, Drop In, and Summer Recreation.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$35,954	$38,100	N/A
Community Initiatives General Fund	N/A	N/A	$38,100

Agency Title: *Mexican American Unity Council*
Program Name: *Strengthening Families Through Education*

Provides classes that focus on increasing parents' ability to serve as their child's advocate by developing opportunities for them to participate in their children's education and enhance their knowledge.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	N/A	N/A	$110,000

Agency Title: *Neighborhood Housing Services*
Program Name: *Low-income Lending*

The Neighborhood Housing Services (NHS) of San Antonio is a non-profit affordable housing provider of full cycle mortgage lending services to very low, low, and moderate-income family's primarily in Council Districts one through seven. These administrative funds support: 1) the implementation and management of HOME (CHDO) funded First-Time Homebuyers Program and Second Mortgage Program; 2) the completion of a loan sale to further leverage City funding and provide significant non-City and federal funding for additional lending; and 3) the provision of a loan servicing for NHS clients and other local non-profit affordable lending organizations (i.e. San Antonio Housing Trust, Avenida Guadalupe, U.U. Housing Corporation, and Our Casas).

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$185,233	$185,233	$106,705

Agency Title: *North East ISD*
Program Name: *After School*

Program provides extended school day activities that promote academic instruction, increased school attendance, and grade progression. Participating students are offered homework assistance, tutoring time, and recreational activities.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Community Initiatives General Fund	N/A	$207,392	$182,892

Agency Title: *Northside Independent School District*
Program Name: *After School*

Program provides extended school day activities that promote academic instruction, increased school attendance, and grade progression. Participating students are offered homework assistance, tutoring time, and recreational activities.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Community Initiatives General Fund	N/A	$202,449	$177,949

Agency Title: *Northside Independent School District*
Program Name: *Even Start Family Literacy Program*

The Northside ISD Even Start Family Literacy Program helps parents become full partners in their child's education, helps children reach their full potential as learners, and provides literacy training for the parents.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
CCDS – Child Care Delivery System Grant Match	$116,400	$116,400	$110,000

Agency Title: *Northside Independent School District*
Program Name: *Learning Tree*

This program offers expanded learning opportunities for children and youth in Northside Independent School District Elementary schools. Services are offered to participating children and their families and include academic enrichment activities, outdoor games, and tutoring assistance.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Community Initiatives General Fund	N/A	N/A	$24,500

Agency Title: *Positive Beginnings, Inc.*
Program Name: *Early On School Readiness Program*

Early On School Readiness agencies will form collaborations in designated council districts with health and human service agencies to promote access to all family support services including basic health care. Agencies will also collaborate through the community family resource and learning centers (CFRLC) for childcare, adult education, utilities assistance, food stamps, campaign for VITA and enlist business community support. Agencies will provide workshops or classes for parents and family, friends and neighbors (FFN) caregivers and will distribute packets of school readiness-activities.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Community Initiatives General Fund	N/A	$60,000	$70,000
CCDS – Child Care Delivery System Grant Match	$116,400	$116,400	$110,000

Agency Title: *Positive Beginnings, Inc.*
Program Name: *After School EISD*

Program provides extended school day activities that promote academic instruction, increased school attendance, and grade progression. Participating students are offered homework assistance, tutoring time, and recreational activities. The program will also promote the implementation of a new curriculum that enables students to develop a microcosm of the real world within the classroom.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Community Initiatives General Fund	N/A	$141,341	$133,341

Agency Title: *Positive Beginnings, Inc.*
Program Name: *After School HISD*

Program provides extended school day activities that promote academic instruction, increased school attendance, and grade progression. Participating students are offered homework assistance, tutoring time, and recreational activities. The program will also promote the implementation of a new curriculum that enables students to develop a microcosm of the real world within the classroom.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Community Initiatives General Fund	N/A	$360,028	$303,028

Agency Title: *Positive Beginnings, Inc.*
Program Name: *Pre-School Enhancement*

The program offers childcare that focuses on meeting the developmental needs of children. Curriculum is planned to meet the requirements of each child's specific emotional, social, cognitive and physical needs.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
CCDS – Child Care Delivery System Grant Match	N/A	N/A	$25,000

Agency Title: *Presa Community Service Center*
Program Name: *Comprehensive Financial Literacy Program*

The Family Strengthening Financial Literacy Program will have components to include: Volunteer Income Tax Assistance, Money Smart courses throughout the year, Home Buyer Education Learning Program, Consumer Credit Counseling, and Community Fairs throughout the year.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$28,735	$15,000	$28,000

Agency Title: *Presa Community Service Center*
Program Name: *SKILLS*

This program provides supervised, recreational, and counseling activities for community youth, ages six to sixteen, for preventing delinquency and substance abuse.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$55,091	$55,100	$50,110

Agency Title: *Project MEND, Inc.*
Program Name: *Durable Medical Equipment*

Project Mend helps low-income, disabled individuals achieve greater mobility and self-sufficiency by lending them medical equipment as well as providing repair services. Having access to medical equipment allows participants to engage in the daily activities of life such as walking, cooking, and bathing. Ninety percent of participants report an increase in mobility and self-sufficiency.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$70,000	$70,000	N/A
CDBG – Community Development Block Grant	N/A	N/A	$90,000

Agency Title: *Project Quest, Inc.*
Program Name: *Workforce Development*

Project QUEST is a community-based workforce development program, which demonstrates the social and economic benefits of long-term training for eligible applicants by providing them with skills required for long-term employment and higher incomes. Support services are provided to participants while they are in training. The project develops job placement agreements with local businesses and agencies prior to training participants for those jobs.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$1,598,413	$2,000,000	$2,000,000

Agency Title: *Respite Care of San Antonio*
Program Name: *Davidson House*

The Community Block Grant (CDBG) funding will support personnel staffing, specifically for the positions of the Shelter Director and Direct Care Provides for the Davidson Respite House (DRH) located at 605 Belknap Place, which is operated by Respite Care of San Antonio (RCSA). Respite Care of San Antonio provides support for families of children with developmental disabilities. The DRH is the first and only licensed emergency shelter in the state of Texas dedicated to the care of children with developmental disabilities.

The DRH offers emergency respite and shelter care to individuals with disabilities, 24 hours per day, 365 days per year. The DRH cares for children between the ages of birth and 17 years of age. The average length of stay for children placed privately by their parents is 3-5 days, while the average stay for children placed by Texas of Department of Protective and Regulatory Services due to abuse and neglect is 90 days.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$11,154	$11,154	$78,000
CDBG – Community Development Block Grant	$66,846	$66,846	N/A

Agency Title: *Respite Care of San Antonio*
Program Name: *Respite Care Daycare*

The Community Development Block Grant (CDBG) supports staffing for the Daycare Program at Christ Episcopal Church located at 301 W. Russell Place. A Pediatric Nurse Practitioner or a Registered Nurse is on site at the Daycare to provide skilled nursing care for all program participants, enabling Respite Care of San Antonio to accept children with complex medical conditions. Respite Care provides short-term care and emergency shelter for children six weeks to six years old with severe developmental disabilities and also to their siblings in the same age group. Service is offered to school age participants on scheduled holidays. Full-time daycare is offered Monday through Friday, 7:30 a.m. to 6:00 p.m.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$18,448	$18,448	N/A
CCDS – Child Care Delivery System Grant Match	N/A	N/A	$141,780
CDBG – Community Development Block Grant	$110,552	$110,552	N/A

Agency Title: *Roy Maas' Youth Alternatives*
Program Name: *The Bridge: Youth Emergency Shelter*

The Bridge Emergency Shelter is an emergency shelter for children and youth who are experiencing a crisis in their young lives and need a safe place to stay for a short period of time. A co-ed facility that serves children between 5-17 years old, offers a structured daily program, and provides educational services through the San Antonio School District

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$24,064	$25,120	N/A
Community Initiatives General Fund	N/A	N/A	$25,120

Agency Title: *SAILS –San Antonio Independent Living Services*
Program Name: *Gateway to Abilities*

SAILS will provide planning, case management, and assist residents to receive Social Security Insurance (SSI) benefits. In addition, supportive services such as emergency rent, utility assistance, clothing, bus passes, and other services will be provided.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	N/A	$48,000	N/A
Community Initiatives General Fund	N/A	$52,000	N/A
CDBG – Community Development Block Grant	N/A	N/A	$100,000

Agency Title: *Salvation Army, A Georgia Corporation*
Program Name: *Relocation Assistance*

Program provides emergency relocation and case management assistance to individuals and families that may be residing in housing establishments deemed insufficient for living or condemned. Services would move impacted individuals and their belongings to a suitable living arrangement such as emergency shelter or other permanent housing.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	N/A	N/A	$50,000

Agency Title: *San Antonio AIDS Foundation (SAAF)*
Program Name: *Dining for People with HIV/AIDS*

Program provides 3 hot, nutritious meals daily to anyone who is HIV infected and in need of meals. Nutritious meals are the centerpiece of any wellness/medical recovery program, including HIV/AIDS. Hot meal program menus are developed in consultation with a registered dietitian from the University Health System (UHS) with an expertise in HIV/AIDS.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Community Initiatives General Fund	N/A	N/A	$6,414
CDBG – Community Development Block Grant	N/A	N/A	$74,293

Agency Title: *San Antonio AIDS Foundation (SAAF)*
Program Name: *HOPWA Operations*

San Antonio AIDS Foundation operates a skilled nursing/hospice facility at 818 E. Grayson. The facility offers 24-hour care to individuals with HIV/AIDS who are not able to care for themselves or who do not have other resources for such care.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
HOPWA – Housing Opportunities for Persons with AIDS	$222,215	$285,056	$296,206

Agency Title: *San Antonio AIDS Foundation (SAAF)*
Program Name: *Tenant Based Rental Assistance*

SAAF provides long-term housing subsidy to individuals and families with HIV/AIDS.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
HOPWA – Housing Opportunities for Persons with AIDS	$352,325	$352,856	$364,007

Agency Title: *San Antonio Fighting Back*
Program Name: *Strengthening Parents to Succeed*

Program provides training to traditional and non-traditional caregivers to increase parent involvement in child development. Key program components include training in, capacity building, substance abuse awareness, and understanding of the importance of parental involvement in early childhood education.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	N/A	N/A	$49,379

Agency Title: *San Antonio Food Bank*
Program Name: *Community Kitchen/Haven for Hope, Food Stamp Outreach, Kid's Café, and Project Hope (Food Security)*

San Antonio Food Bank (SAFB) operates a community kitchen for the homeless at the Dwyer Avenue Shelter. The kitchen offers the homeless, meals three times a day, as well as, providing a culinary arts training program for job preparedness. The Food Stamp Outreach program educates low income residents on nutrition, food stamp service, and referrals for other needed services. It is estimated that 200,000 individuals are potentially eligible for food stamps, but are not accessing this service. Kid's Café sites offer nutritional meals to school-age children of families that are of low-income. Through its Project HOPE program, The San Antonio Food Bank acquires and distributes nutritious food and related products to low-income seniors, which promote the health, safety and welfare of all seniors residing in the City. The City's Comprehensive Nutrition Project locations serve as sole distribution sites. Food from Project HOPE is also distributed to homebound seniors.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$500,000	$500,000	$182,521
Community Initiatives General Fund	N/A	N/A	$257,479
CDBG – Community Development Block Grant	N/A	N/A	$400,000
ESG – Emergency Shelter Grant	N/A	$90,000	$90,000

Agency Title: *San Antonio Housing Authority*
Program Name: *Rapid Re-Housing*

Funding provides rental units to homeless residents. Participants also receive case management services that are intended to facilitate self sufficiency and the development of stable permanent housing.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Community Initiatives General Fund	N/A	N/A	$239,478

Agency Title: *San Antonio ISD*
Program Name: *After School*

Program provides extended school day activities that promote academic instruction, increased school attendance, and grade progression. Participating students are offered homework assistance, tutoring time, and recreational activities.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Community Initiatives General Fund	N/A	$1,353,896	$1,399,396

Agency Title: *San Antonio Metropolitan Ministries, Inc.*
Program Name: *Homeless Emergency Shelter/Haven for Hope*

SAMMinistries provides emergency shelter and case management to homeless individuals and families. The location of the shelter is 910 W. Commerce.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Community Initiatives General Fund	N/A	N/A	$125,000
ESG – Emergency Shelter Grant	$100,000	$100,000	$100,000

Agency Title: *San Antonio Metropolitan Ministries, Inc.*
Program Name: *Housing First*

Program provides housing and comprehensive case management services to families exiting emergency shelters and/or transitional housing.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Community Initiatives General Fund	N/A	N/A	$55,000

Agency Title: *San Antonio Older Adult Services & Information Systems (OASIS)*
Program Name: *OASIS*

OASIS provides services to older adults by offering programs in the arts, humanities, wellness, and volunteer services enabling them to continue their personal growth and service to the community. OASIS also services an intergenerational tutoring component that provides reading skills assistance to children in grades one through three. OASIS membership is free to anyone 50 years of age or older.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$35,000	$35,000	N/A
CDBG – Community Development Block Grant	N/A	N/A	$35,000

Agency Title: *San Antonio Public Library Foundation*
Program Name: *Little Read Wagon*

The Little Read Wagon is an Early Childhood Literacy Initiative aimed at providing resources and enhancing learning opportunities for children. Emphasis is placed on early literacy skills, brain and language development, enhanced storytelling skills, and preparing San Antonian's gain tools for success in the 21st century.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	N/A	$40,000	$58,185

Agency Title: *San Antonio Urban Ministries, Inc.*
Program Name: *After School Kare*

Funding provides families an affordable, safe, and enriched after school program option for children ages 5-11. Children are involved in organized activities that promote educational improvement, cultivate creativity, and encourage the development of a positive self-image.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$21,129	N/A	$116,621
CCDS – Child Care Delivery System Grant Match	N/A	N/A	$10,000
CDBG – Community Development Block Grant	$126,621	$126,621	N/A

Agency Title: *San Antonio Urban Ministries, Inc.*
Program Name: *Fairweather Lodge*

The Fairweather Lodge, a national psychosocial rehabilitation program provides employment/vocational training, rehabilitation services and independent living skill training to persons who suffer from clinical, mental illness and homelessness. This program operates five transitional living facilities for adults with mental illness. The members are responsible for the maintenance and operation of the Lodge. The Community Development Block Grant (CDBG) funds provide $25,710 to this program.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$4,290	$4,290	N/A
CDBG – Community Development Block Grant	25,710	$25,710	$30,000

Agency Title: *San Antonio Youth Centers, Inc.*
Program Name: *Alamo City YouthBuild (ACYB)*

Alamo City YouthBuild is a comprehensive education, leadership development, job training, counseling, case management and support program for young adults ages 16-24 who are seeking a transformation in their lives. San Antonio Youth Centers recently joined YouthBuild USA as an affiliated organization.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$29,509	$29,509	$29,509

Agency Title: *Seton Home*
Program Name: *Infant Care for Teens*

Seton Home provides on-site, quality, child day care for children of homeless teens to enable them to attend school or job training program or complete other educational objectives designed to prepare them for independent living.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$26,742	$26,742	N/A
CCDS – Child Care Delivery System Grant Match	N/A	N/A	$26,742

Agency Title: *Seton Home*
Program Name: *Safe Shelter for Homeless Teens*

Funding provides safe shelter for teen mothers with their children, allowing them to stay together as a family. The program also provides assistance to the mothers to enable them to develop tools necessary to gain financial self-sufficiency for themselves and their families.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Community Initiatives General Fund	N/A	N/A	$25,000

Agency Title: *South San ISD*
Program Name: *After School*

Program provides extended school day activities that promote academic instruction, increased school attendance, and grade progression. Participating students are offered homework assistance, tutoring time, and recreational activities.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Community Initiatives General Fund	N/A	$275,089	$250,589

Agency Title: *Southwest ISD*
Program Name: *After School*

Program provides extended school day activities that promote academic instruction, increased school attendance, and grade progression. Participating students are offered homework assistance, tutoring time, and recreational activities.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Community Initiatives General Fund	N/A	$46,744	$50,000

Agency Title: *St. Paul Lutheran Child Development Center*
Program Name: *NAEYC Accreditation*

Funding provides partial salary and tuition reimbursement for Associate and Bachelor Degree courses for childcare staff. Funding also provides new educational classroom materials and playground supplies to remain in compliance with accreditation standards and criteria.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
CCDS – Child Care Delivery System Grant Match	N/A	N/A	$20,000

Agency Title: *St. Peter – St. Joseph Children's Home*
Program Name: *Project Ayuda*

Project Ayuda provides low-income families in crisis with emergency assistance allowing them to empower themselves and regain control over their lives while strengthening their families. By assessing family skills and identifying new skills, which promote the growth necessary to achieve change, the program helps participants create the most functional and independent lifestyle possible.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$65,887	$67,900	N/A
CDBG – Community Development Block Grant	N/A	N/A	$67,900

Agency Title: *Supportive Lending for Emotional Well Being*
Program Name: *Assistance for Low Income Disabled Women with Cancer*

The program offers free after-care services to uninsured, underinsured, and low income women in San Antonio to include: mental health, nutritional, case management, therapy and benefits counseling services.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
CDBG – Community Development Block Grant	N/A	N/A	$100,000

Agency Title: *University of Texas at San Antonio (UTSA)*
Program Name: *Community Partnership for School Readiness*

The project examines the impact of the School Readiness Program components using quantitative and qualitative research methods. Reports are submitted with an overall evaluation and recommendations based upon scientific analysis of data collected and services rendered.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$100,609	$100,609	N/A
Community Initiatives General Fund	N/A	$100,000	$80,000
CCDS – Child Care Delivery System Grant Match	$49,391	$49,391	N/A

Agency Title: *University of Texas at San Antonio (UTSA)*
Program Name: *PREP*

The UTSA Pre-freshmen Engineering Program (PREP) is an intense, mathematics-based, summer program conducted at college and university campuses throughout the City of San Antonio. During the eight-week summer academic enrichment program, efforts are directed toward the reinforcement of mathematics and college level topics not offered in high school or middle school. A major objective is to strengthen the participants' abstract reasoning and problem-solving skills. The program identifies high achieving middle and high school students with the potential to become scientists or engineers, and reinforces them in the pursuit of these fields.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$38,892	$38,892	$38,892

Agency Title: *YMCA of Greater San Antonio*
Program Name: *Active Older Adults*

Provides senior services, including, but not limited to strength training to help prevent osteoporosis, chair aerobics for participants restricted to a wheelchair and swimming programs to approximately 310 Active Older Adults. Services are provided at the Davis Scott YMCA and the Westside YMCA.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$27,946	$27,946	$231,000
Community Initiatives General Fund	N/A	N/A	$67,831
CDBG – Community Development Block Grant	$167,476	$167,476	N/A

Agency Title: *YMCA of Greater San Antonio*
Program Name: *Y Preschool*

Funding provides for year-round infant, toddler, and preschool child care for low income families throughout San Antonio. Participants learn through play by experiencing a variety of developmentally appropriate activities.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
CCDS – Child Care Delivery System Grant Match	N/A	N/A	$170,000

Agency Title: *YMCA of Greater San Antonio*
Program Name: *Y Strong Kids*

Provides youth services including, but not limited to, baseball, basketball, soccer and swimming to 1,000 disadvantaged youth from 4-15 years of age. Services are provided at the Davis Scott YMCA, Southwestern Bell YMCA, and Westside YMCA.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$15,720	$15,720	$325,118
Community Initiatives General Fund	N/A	N/A	$79,058
CDBG – Community Development Block Grant	$59,280	$59,280	N/A

Agency Title: *YMCA of Greater San Antonio*
Program Name: *YMCA Preschool Enhancement*

Funding provides for the expansion and improvement of year-round infant, toddler, and preschool child care for low income families in San Antonio.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
CCDS – Child Care Delivery System Grant Match	N/A	N/A	$115,000

Agency Title: *YWCA of San Antonio*
Program Name: *Early On*

Early On School Readiness agencies will form collaborations in designated council districts with health and human service agencies to promote access to all family support services including basic health care. Agencies will also collaborate through the community family resource and learning centers (CFRLC) for childcare, adult education, utilities assistance, food stamps, campaign for VITA and enlist business community support. Agencies will provide workshops or classes for parents and family, friends and neighbors (FFN) caregivers and will distribute packets of school readiness-activities.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
CCDS – Child Care Delivery System Grant Match	$140,785	$140,785	$140,785

Agency Title: *YWCA of San Antonio*
Program Name: *Mi Carrera*

The program works with female students ages 13 to 19 who are at risk of dropping out of school. The Program aims at increasing self-esteem, educational and occupational motivation, and parenting skills.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$42,000	$42,000	$40,000

Agency Title: *YWCA of San Antonio*
Program Name: *Parents and Children Together (PACT)*

The program teaches parents and caregivers to interact with their children, using early brain development techniques, in order to increase school readiness and the likelihood of school success. PACT strengthens families by empowering parents to become a child's first teacher by developing the skills necessary to foster healthy, intellectual, emotional, and physical development. Geographic targeted areas in Council Districts 1, 5 and 7.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$50,235	$50,235	$48,235

Agency Title: *YWCA of San Antonio*
Program Name: *Positive Youth Development*

The Positive Youth Development Program serves youth ages four to twelve by promoting youth development through character traits and life skills training. Volunteer coaches instill character through sportsmanship training.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$26,750	$26,750	$23,750

Agency Title: *YWCA of San Antonio*
Program Name: *SEED Program – Self-employment for Economic Development*

SEED Program strengthens families by assisting low-income adults living at or below the federal poverty guidelines in developing micro-enterprises that can become viable sources of income for themselves and their families. SEED provides training in business development, computer skills, financial literacy, budgeting, and credit management.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$30,000	$30,000	N/A
CDBG – Community Development Block Grant	N/A	N/A	$30,000

Agency Title: *YWCA of San Antonio*
Program Name: *Senior Connection*

The program goal is to enhance physical and mental health for seniors. Program objectives are for seniors to show an improvement in their understanding of healthy behaviors, increased physical fitness, and demonstrate a basic knowledge of computer skills and ability to research fitness and health issues on the internet

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$59,989	$59,989	N/A
CDBG – Community Development Block Grant	N/A	N/A	$83,000

Agency Title: *YWCA of San Antonio*
Program Name: *Teen Volunteer Program*

The Teen Volunteer program serves teens ages 13 to 19 by providing pre-employment training as well as placement in various organizations and work environments throughout San Antonio. In order to ensure participants are provided a beneficial and productive placement, training is also provided to employers.

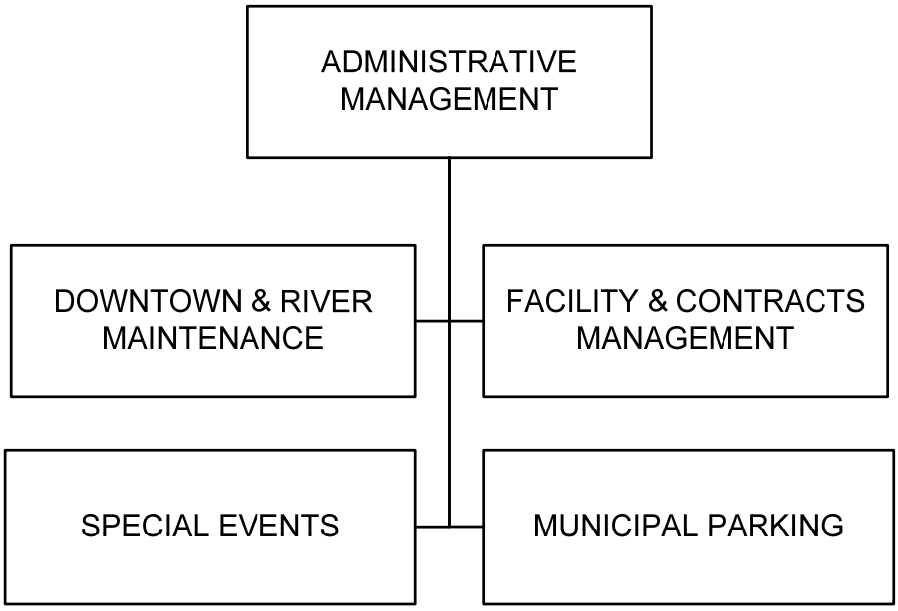
	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$45,361	$46,116	$41,116

Agency Title: *YWCA of San Antonio*
Program Name: *Volunteer Income Tax Assistance (VITA)*

The goal of the YWCA's VITA program is to reduce poverty by providing a free tax preparation service in connection with a comprehensive array of services designed to increase incomes and build assets of participating families and individuals.

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
Consolidated General Fund	$41,712	$45,000	$58,000
Community Initiatives General Fund	N/A	$15,000	N/A

DOWNTOWN OPERATIONS



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2009
General Fund	86.00	$ 9,757,769
Parking Fund	117.50	11,425,473
Total Funding	**203.50**	**$21,182,942**

MISSION STATEMENT

To preserve and enhance downtown San Antonio by providing centralized services that enrich the quality of life for those who live, work, and visit this historic and cultural center.

PROGRAM INFORMATION

The Downtown Operations Department includes programs which create and sustain partnerships with various City departments, downtown alliances, neighborhoods and businesses engaged in the downtown area. There are five divisions which include Administrative and Fiscal Management, Downtown Operations responsible for downtown and River Walk maintenenace; Contracts and Facility Management responsible for all downtown leases, contracts and facilities including La Villita, Market Square, Spanish Governor's Palace, and Hemisfair; Parking Operations which includes management of municipal parking garages and surface lots; Special Events which includes coordination and implementation of city-sponsored events including Houston Street Fair and Market, Fiesta, etc. All of these programs and functions are dedicated to the improvement of downtown.

GOALS & OBJECTIVES

- Enhance the City's prominence as a major visitor destination.
  - Continue to manage and maintain the River Walk as a world-class attraction, taking into account any improvements, linkages and expansions. Coordinate with the Convention and Visitors Bureau, Paseo del Rio Association, Centro San Antonio, contractors, businesses and property owners.
  - Promote and improve departmental tourist/cultural facilities, i.e., La Villita, HemisFair Park, Spanish Governor's Palace and Market Square, through program, interpretive and concession enhancements.
- Enhance River Walk maintenance.
  - Coordinate operations of the San Antonio River Capital Improvement Project to enusre implementation of improvements to include maintenance, river operations, security, utilities, contracts, etc.
  - Work with Public Works Department, San Antonio River Authority, San Antonio Water System and other agencies to improve the water quality on the River Walk.
- Maximize financial efficiencies and ensure contractual compliance.
  - Prepare Requests for Proposals (RFP's), contracts, and intergovernmental agreements to maximize service delivery and financial return to the City.
  - Through organizational enhancements, improve monitoring of financial and performance milestones as stipulated in these contractual and permit obligations.
  - Coordinate the negotiation and re-negotiation of essential department contracts with the City Attorney's Office and the Contract Services Department.
- Provide efficient management of municipal parking facilities that support the economic development of downtown.
  - Implement parking programs and services in an efficient manner.
  - Work with the parking consultant to complete study and implementation plan for recommendations.

BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Customer	**Strengthen Convention/Tourist Industry**					
	To enhance the City's prominence as a major tourist destination through the promotion of downtown cultural facilities.	Revenue from City owned visitor destinations/facilities[1]	$5,668,520	5,268,194	$5,234,461	$5,235,000
		Ticketed attendance for visitor destinations.[2]	1,785,725	1,947,061	2,009,248	2,009,000
		Number of Licensed Event days for special events within downtown facilities.	126	122	122	122
		Downtown parks and plaza rentals.	806	660	600	600
Internal Processes	**Maintain Existing Infrastructure**					
	To ensure the rehabilitation and maintenance of the River Walk	River Walk Capital Improvement Project Expenditures[3]	$352,356	$73,734	$36,477	$3,200,000
		Number of Annuals Planted on the River Walk and in Downtown Parks, Plazas and Facilities	73,144	80,960	88,123	85,000
		Sq. feet of landscaped River Walk maintained	490,000	490,000	490,000	490,000
		Miles of River Walk and sidewalk maintained	6.1	6.1	6.1	6.1
Employee Learning & Growth	**Improve Employee Services**					
	Assist staff to improve self through professional development training	No. of staff receiving financial literacy or professional development training	139	120	150	120

EXPLANATORY INFORMATION

1 Revenue from City owned facilities including Spanish Governor's Palace, Tower of Americas, and river barge.

2 Departmental Tourist Facilities where tickets are sold include Tower of Americas, Spanish Governor's Palace and river barge.

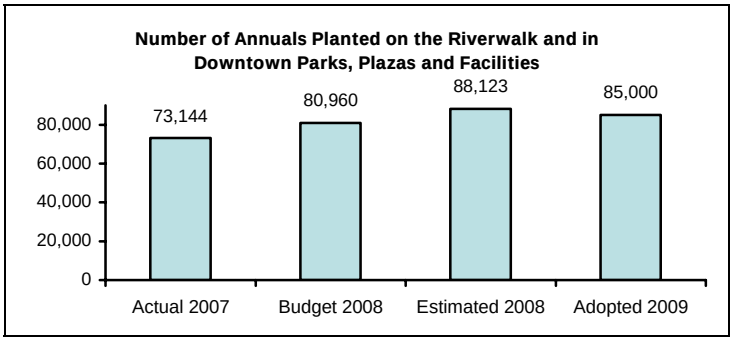
3 Adopted 2009 Figure includes Phase I of the River Walk Capital Improvements Plan

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights for the Downtown Operations Department for FY 2009.

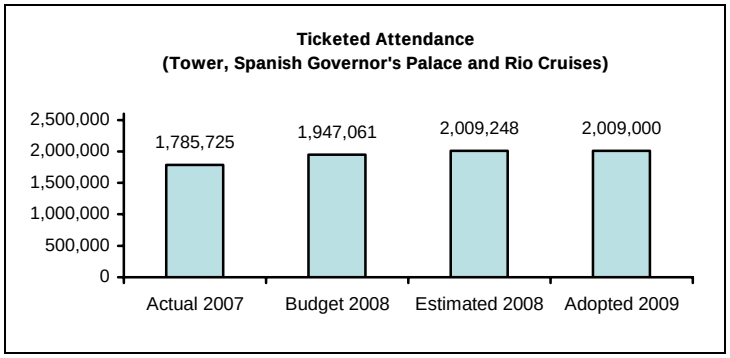
Enhancing the beautification of the downtown San Antonio landscape

This measure represents the total number of annuals planted along the River Walk and throughout the downtown facilities which remain prominent tourist attractions. Beautification and landscape requires year round maintenance throughout the River Walk, Parks (Travis, Milam, Alamo Plaza, Hemisfair), Market Square, La Villita, and Spanish Governor's Palace.



Providing Attractions for locals and visitors in downtown San Antonio

This measure represents the total number of visitors that have paid for admission to the Tower of the Americas, Spanish Governor's Palace or Rio Cruises.



GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$3,065,480	$3,858,331	$3,969,378	$4,082,429
CONTRACTUAL SERVICES	1,260,442	2,092,453	2,165,160	2,852,835
COMMODITIES	532,982	506,590	492,120	506,590
SELF INSURANCE/OTHER	1,474,915	1,679,055	1,420,334	2,210,055
CAPITAL OUTLAY	91,678	99,492	56,537	105,860
TOTAL EXPENDITURES	**$6,425,497**	**$8,235,921**	**$8,103,529**	**$9,757,769**
AUTHORIZED POSITIONS	**90**	**90**	**90**	**87**
FULL-TIME EQUIVALENTS	**89.00**	**89.00**	**89.00**	**86.00**

PROGRAM INFORMATION

The Parking Division manages over 8,000 parking spaces through the operation and maintenance of five parking garages, 15 surface lots and over 2,000 parking meters within the downtown area. The division is also responsible for the enforcement of parking regulations and the issuance of commercial and residential parking decals. The division operates within an enterprise fund that is responsible for covering all operating costs and debt service with revenue collected from the lease and operation of the parking facilities.

GOALS & OBJECTIVES

To provide parking services in a manner that supports the economic development and vitality of the downtown area.

- Implement parking consultant recommendations related to the purchase of updated parking control equipment, adoption of best management practices and establishment of new parking rates.
- Perform random cash handling audits at parking facilities to ensure adherence to established policies and procedures.
- Evaluate expanding the pay and display parking meter pilot program throughout the downtown area.

BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Customer	**Improve Customer Service**					
	Provide the public with convenient, safe and affordable parking in the downtown area and promote a "Customer First" atmosphere through staff training opportunities	No. of Garage Spaces Available	3,307	3,307	3,307	3,307
		No. of Surface lot Spaces[1]	3,165	2,745	2,745	2,745
		No. of Meters Available[2]	1,987	1,987	2,013	2,013
Financial	**Public Trust and Awareness of Citizens**					
	Generate revenues sufficient to recover the cost of operations and maintenance	Garage and Lot Revenue per Space [3]	$1,313	$1,372	$1,474	$1,637
		Parking Meter Revenue per Metered Space	$624	$605	$602	$601
Internal Processes	**Innovative and Proactive Government**					
	Perform random cash handling audits at parking facilities to ensure adherence to established policies and procedures	No. of Cash Handling Audits Performed	504	475	475	475
Employee Learning & Growth	**Improve Employee Services**					
	Provide specialized employee training to enhance job enrichment and customer service skills	No. of Employees completing job enhancement training	106	116	110	110

EXPLANATORY INFORMATION

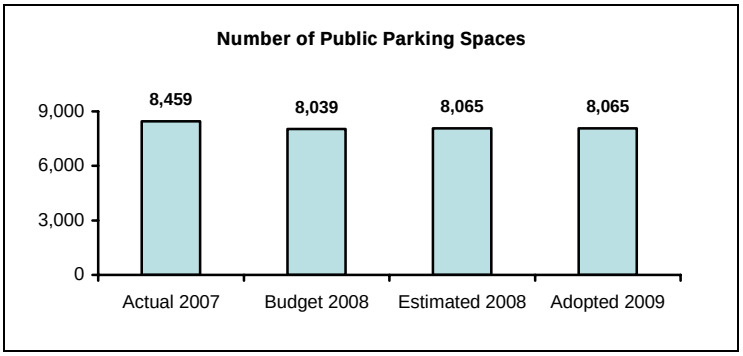
1 FY08 decrease due to loss of spaces in connection with the Pearl Parkway redevelopment.
2 Gained 11 meters on Market Street and 15 meters on Hoefgen Street
3 Includes Rate Adjustment that became effective July 1, 2008

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Parking Operating and Maintenance Fund for FY 2009.

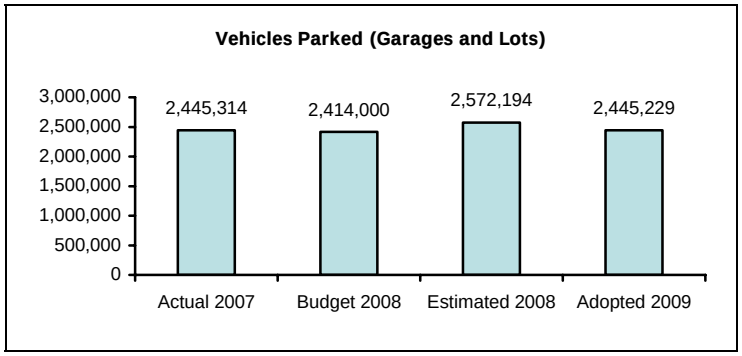
Number of Public Parking Spaces (Garages, Lots and Meters)

This measures the amount of public parking spaces managed by the Parking Operations and Maintenance Fund in five parking garages (Marina, RiverBend, Houston Street, Library and St. Mary's Street) and sixteen lots and parking meters in the downtown area.



Providing parking for locals and visitors in downtown San Antonio

This measure represents the total number of vehicles parked in the City's parking facilities, including garages and lots located throughout the central business district.



PARKING OPERATING AND MAINTENANCE FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$4,307,654	$4,501,792	$4,518,636	$4,665,209
CONTRACTUAL SERVICES	910,871	663,032	542,845	662,229
COMMODITIES	159,020	265,843	187,936	265,843
SELF INSURANCE/OTHER	769,329	1,186,765	1,160,036	1,210,732
CAPITAL OUTLAY	2,199	0	119	19,720
TRANSFERS	4,262,159	4,899,488	4,264,139	4,601,740
TOTAL EXPENDITURES	**$10,411,232**	**$11,516,920**	**$10,673,711**	**$11,425,473**
AUTHORIZED POSITIONS	**130**	**130**	**130**	**130**
FULL-TIME EQUIVALENTS	**117.50**	**117.50**	**117.50**	**117.50**

CITY OF SAN ANTONIO
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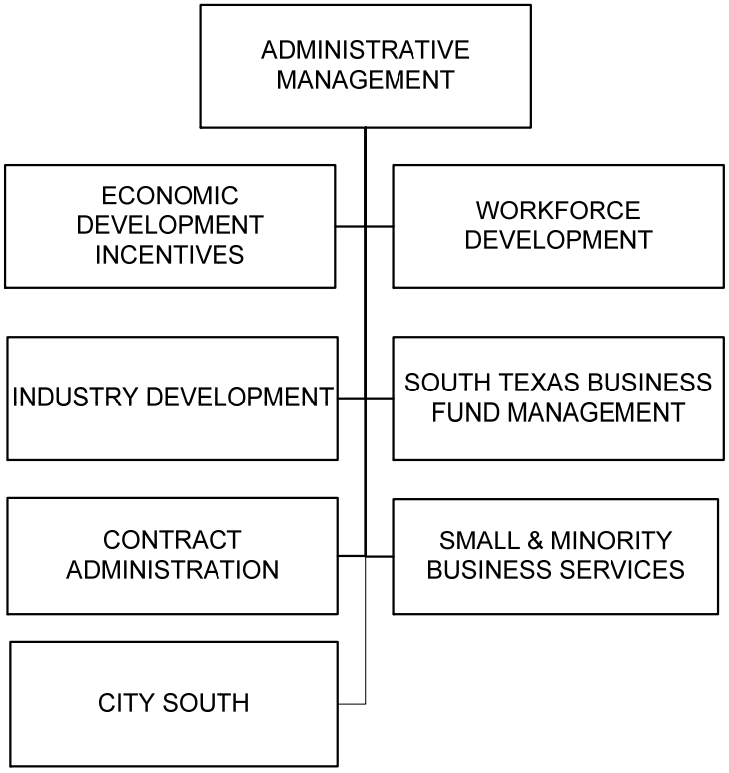
ECONOMIC DEVELOPMENT



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2009
General Fund	26.00	$2,799,762
Categorical Grants	4.00	454,890
Captial Improvements Management Services	7.00	475,125
South Texas Business Fund	8.00	632,047
Westside Development Corporation Fund	2.00	306,082
Capital Projects	0.00	420,000
Delegate Agencies – Workforce Development	0.00	2,587,467
Total Funding	**47.00**	**$7,675,373**

MISSION STATEMENT

To lead the community's efforts in developing a high performance economy focused on job growth in targeted industries, capital investment, equitable opportunity, a sustainable workforce and quality of life.

PROGRAM INFORMATION

The Economic Development Department (EDD) seeks to enhance the overall economic well-being of the community through responsible economic development, while protecting San Antonio's quality of life. Through successful collaborative efforts, the Department oversees implementation of the City's Economic Development Strategic Plan to achieve local goals and growth. The Department is aligned to focus on these Strategic Plan goals in the following functional areas:

The Office of the Director provides overall strategic, administrative and programmatic oversight.

The Operations and Monitoring division provides comprehensive oversight and support of fiscal, budgetary and personnel operations, as well as key contractual matters for the department.

The Economic Analysis and Coordination Division conducts economic research and public policy analysis. The research provided by the division supports the efforts of other EDD divisions and other City Departments, as well as provides timely, insightful information to policymakers, business and community leaders. Through San Antonio, Inc., this division coordinates the activities of the Department with its partners to facilitate the development of the targeted industry clusters.

The Industry Development division actively works with numerous economic development organizations to stimulate job growth and targeted investment by businesses in the following industries: aerospace, manufacturing distribution, trade, military missions, biotechnology, telecommunications, information technology and high-end business services.

The Development and Workforce Initiatives division coordinates activities to encourage development and redevelopment within targeted areas. This includes oversight of the Incentive Scorecard System designed to expedite the award of certain incentives to investors and developers. This division also administers the federal Empowerment Zone activities and informational services to businesses. Staff of this division also coordinates education and workforce development activities, on behalf of the City.

The Small Business Development division, housed in the Development and Business Services Center, encompasses programs such as the Small Business Economic Development Advocacy program, which assists with government contracting opportunities to historically underutilized business communities. It also includes the First Point Business Information Office, which supplies business start-up information, technical assistance, site development and assistance with regulatory processes for new and expanding businesses.

In addition, the South Texas Business Fund, a division of the Department, provides small business financing and assistance to support the capital needs of new and expanding businesses.

GOALS & OBJECTIVES

- Foster a favorable climate for economic growth by supporting existing industries and nurturing high-wage, substantial skill "targeted" industries.
- Facilitate new business development and small business growth.
- Promote redevelopment in downtown and targeted areas.
- Coordinate the activities of local economic development entities and agencies to effectively achieve community goals and maximize resources.
- Provide specialized training to improve job-related skills and workforce development.

BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Customer	**Citizens' Well Being & Human Potential**					
	Foster a favorable climate for economic growth	Total No. of Jobs Created/Retained through EDD Programs[1]	4,225	2,650	3,524	2,600
	Support existing industries and nurture high-wage substantial skill "targeted" industries	Mean Hourly Wage of Jobs Created through EDD Incentive Programs[2]	$23.79	$21.50	$16.65	$21.50
Financial	**Provide Economic Development Opportunities**					
	Facilitate new business development and small business growth	No. of Loans Made by South Texas Business Fund	43	50	45	50
		Total Contracting Dollars Awarded to MBE/WBE Contractors (In Millions)[3]	$84.50	$127.80	$100.80	$108.40
		Total Contracting Dollars Awarded to SBE Contractors (In Millions)	$119.70	$220.80	$157.70	$169.50
Internal Processes	**Improve Customer Service**					
	Promote EDD incentive outreach efforts	Total No. of Clients Receiving Business Start Up Information[4]	2,419	1,680	1,497	1,497
		% of MBE/WBE City-Wide Benchmarks Achieved[4]	110%	100%	116%	100%
Employee Learning & Growth	**Improve Customer Service**					
	Provide opportunities for specialized training	% of Employees Completing Minimum Training & Professional Development Courses[5]	95%	97%	95%	97%

EXPLANATORY INFORMATION

1 This includes all jobs in which EDD has been directly involved in recruitment, retention, or expansion of local companies. Such EDD efforts include meetings with company representatives to present information on City incentive programs, facilitating meetings with other economic development partners, or assisting in resolution of development issues.

2 Revised, Estimated, and Adopted figures are calculated based on a variety of sources, such as contracts, information provided on tax phase-in applications, and other information provided by companies. The average wage rate is trending higher than expected due to specific job gains in the successful recruitment and retention of Information Technology and Aerospace Industry companies in the current fiscal year.

3 Dollars fluctuate year to year depending on the City's overall contracting activity. Includes contracting dollars for Professional Services and Construction Contracts. Does not include Procurement activity processed through the City's Purchasing Department.

4 Fiscal year 2008 reflects the closing of the Bexar County's Assumed Names Department from Economic Development's First Point Business Center. Clients will continue to receive information from EDD in the form of counseling, telephone contact etc.

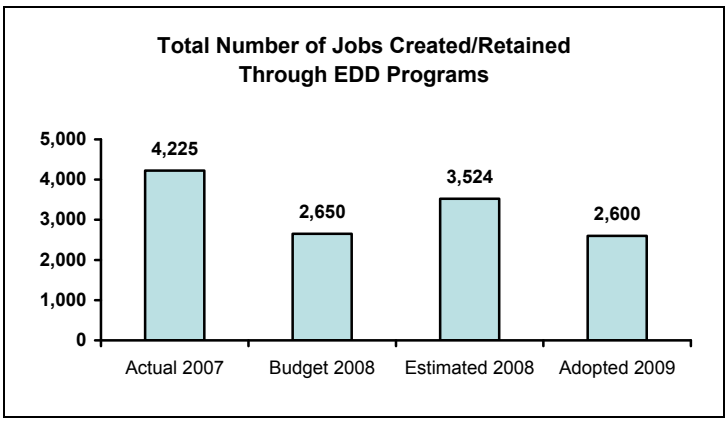
5 Minimum of two courses per fiscal year.

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Economic Development Department for FY 2009.

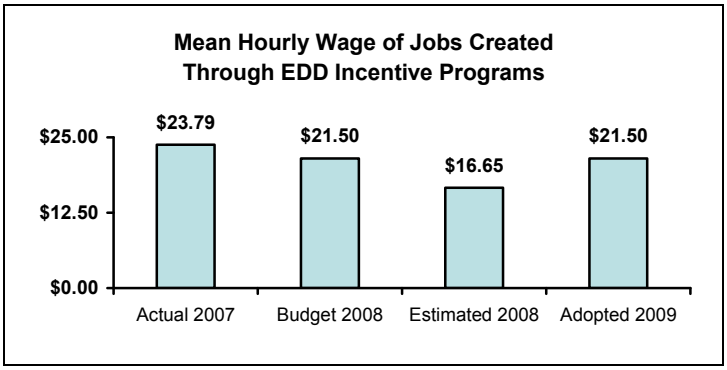
Jobs Created by EDD

This performance measure reflects all jobs in which EDD has been directly involved in recruitment, retention, or expansion of local companies. Such efforts include meeting with company representatives to present information on City incentive programs, facilitating meetings with other economic development partners, or assisting in resolution of development issues.



Hourly Wages of Jobs Created by EDD

Revised, Estimated and Adopted Figures are calculated based on a variety of sources, such as contracts, information provided on tax phase-in applications, and other information provided by companies. The average wage rate is trending higher than expected in the current fiscal year due to specific job gains in the successful recruitment and retention of Information Technology and Aerospace Industry companies.



GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$1,827,814	$2,176,259	$2,025,154	$1,974,821
CONTRACTUAL SERVICES	106,997	340,459	269,671	602,394
COMMODITIES	37,894	71,144	75,777	71,494
SELF INSURANCE/ OTHER	671,998	149,561	230,520	151,053
CAPITAL OUTLAY	4,154	4,070	2,412	0
TOTAL EXPENDITURES	**$2,648,857**	**$2,741,493**	**$2,603,534**	**$2,799,762**
AUTHORIZED POSITIONS	**25**	**29**	**29**	**26**
FULL-TIME EQUIVALENTS	**25.00**	**29.00**	**29.00**	**26.00**

Below is a comprehensive listing of the grants that the Economic Development Department expects to receive in FY 2009.

TITLE OF PROGRAM	FEDERAL	STATE	CITY	OTHER	ADOPTED FY 2009
Procurement Technical Assistance	$ 216,308	$ -	$ 238,582	$ -	$ 454,890
TOTAL	**$216,308**	**$ -**	**$238,582**	**$ -**	**$454,890**

PROGRAM INFORMATION:

The Procurement Technical Assistance Center (PTAC) promotes economic development and business retention by assisting small business to competitively obtain government procurement contracts. The PTAC administers the City's cooperative agreement with the U.S. Department of Defense (DoD) to provide services in the San Antonio area and twelve surrounding counties. The program assists businesses to develop contracts with all federal, state, and local government agencies. This activity helps to stimulate job creation, increase the tax base, and also supports the City's small, minority, and women-owned procurement goals. This grant program covers the period of January 1, 2009 through December 31, 2009 for four staff members.

FUNDING BY SOURCE & EXPENDITURES BY CHARACTER

	Actual 2007	Authorized 2008	Adopted 2009
FUNDING SOURCES			
FEDERAL – Federal Fund Source	$216,308	$216,308	$216,308
OTHER - (City In-Kind)	239,540	238,582	238,582
TOTAL FUNDING	**455,848**	**$454,890**	**$454,890**
EXPENDITURES			
PERSONAL SERVICES	$342,827	$380,594	$380,594
CONTRACTUAL SERVICES	46,689	43,090	43,090
COMMODITIES	45,213	10,989	10,989
OTHER	14,206	20,217	20,217
CAPITAL OUTLAY	6,913	0	0
TOTAL EXPENDITURES	**$455,848**	**$454,890**	**$454,890**

CITY OF SAN ANTONIO
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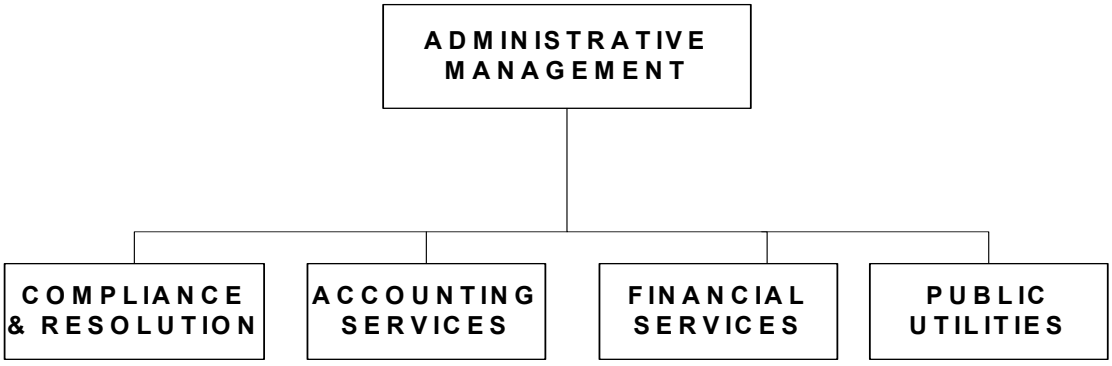
FINANCE



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2009
General Fund	101.00	$7,532,846
Self-Insurance Workers' Compensation	3.00	*
Community Development Block Grant	1.00	65,700
Total Funding	**105.00**	**$7,598,546**

* Appropriation totals for these positions appear in their respective funds

MISSION STATEMENT

The Department of Finance has the fiduciary responsibility to safeguard the City's financial assets and manage its financial resources in accordance with the goals of the City Council, City Manager and in compliance with applicable laws and generally accepted accounting and financial principles.

PROGRAM INFORMATION

The Department of Finance oversees the operational and capital finances of a $2.0 billion municipal corporation and manages the City's financial assets and resources in accordance with the goals established by City Council, the City Manager, and in compliance with applicable laws, principles, rules, and regulations promulgated by regulatory agencies of municipal finance.

The Department is organized into four areas: Accounting Services, Financial Services, Public Utilities, and Compliance and Resolution Services.

- Accounting Services supports all City departments by managing and controlling financial transactions, payroll, accounts receivables and payables, grants accounts, as well as ensuring conformance with the City's budgetary limits and specifications. Accounting Services also prepares the City's financial statements, Comprehensive Annual Financial Report, and Single Audit Reports and has financial oversight of the City's Liability Program, Workers' Compensation Program, and Employee Benefits Programs.
- Financial Services manages the City's Debt Management Plan, and banking and investment strategies as well as manages the City's cash collection activities and ad valorem tax administration. Strict adherence to conservative financial management has allowed the City to meet its financial needs while at the same time maintaining its "Aa1", "AA+" and "AA+" bond rating by Moody's Investors Service, Inc., Standard & Poor's Public Ratings Services, a division of McGraw-Hill Corporation, and Fitch Ratings, Inc., respectively. The positive trend in the City's credit strength is evidenced by the Moody's rating upgrade from "Aa2" to its current "Aa1" in 2007.
- Public Utilities provides regulatory oversight of the City-owned utilities CPS Energy (CPS) and the San Antonio Water System (SAWS) and telecommunications companies operating within the City of San Antonio. Oversight includes review of debt transactions, rates, and the development of policies relating to CPS and SAWS. The Office monitors compliance with state and federal laws, regulations, and monitors and performs analysis of pertinent state and federal legislation and proposed regulations.
- Compliance and Resolution Services ensures compliance of the City's Hotel Occupancy Tax (HOT) and licensing collections as well as conducts program reviews to improve the City's business operations and delivery of services.

GOALS & OBJECTIVES

- Provide timely reports (CAFR, Single Audits, Capital Projects Fund Balance Report, Bond Disclosure and Investment Reports) and enhance the quality and efficiency by which financial services are delivered to the citizens, City departments, outside governmental agencies, and vendors.
- Continue comprehensive review, analysis and evaluation of debt management, portfolio investment management and banking services. Evaluate investment and financing opportunities in order to generate revenue, reduce costs and/or refinance existing debt to achieve interest savings.
- Exercise regulatory/financial oversight over the City-owned utilities, CPS Energy (CPS), and San Antonio Water System (SAWS) to include: review and provide recommendations on proposed rate adjustments, review and provide recommendations on proposed debt transactions, coordinate other financial and utility matters, and coordinate the development of policies related to the ownership of the utilities by the City.
- Monitor proposed federal and state legislation and/or agency rule making to include filing written comments and providing oral testimony.
- Ensure compliance with HOT collections, alcoholic beverage and coin-operated amusement machine license, and permit requirements for all applicable businesses through on-site inspections.

BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Customer	**Provide Accountability to the Public**					
	Produce accurate and detailed financial reports. Ensure conformity with budgetary limits. Demonstrate financial accountability of public funds	Percent of Accounts Payable Invoices Paid Within Vendor's Terms	59.38%	70.0%	64%	68%
		No. of Checks Issued (excluding payroll)	73,751	78,000	70,000	65,000
		No. of Electronic Payments (ACH/Wire)	N/A	N/A	2,775	8,000
Financial	**Responsible Financial Management**					
	Continue comprehensive review, analysis and evaluation of debt management, portfolio investments and banking services	Value of Investment Trade-Cost Basis (billions)	$2.48	$2.68	$3.10	$3.65
		Avg. Life of General Bonded Indebtedness at FYE(years) [1]	6.82	7.20	7.38	7.64
		Avg. Cost of Financing General Obligation Debt at FYE[2]	4.10%	4.41%	4.09%	4.35%
		% of Certificates of Obligation[3]	23.10%	28.59%	28.33%	31.51%
Internal Processes	**Provide Oversight of Public Utilities**					
	Continue to exercise regulatory and financial oversight over Public Utilities	No. of Public Utility Contracts Monitored/Administered	10	9	10	12
		No. of Public Utility/Agreements/Rate Packages Reviewed	9	11	11	12
Employee Learning & Growth	**Compliance of City Regulations**					
	Ensure compliance with the City's HOT, alcoholic beverages, and coin-operated amusement machine license and permit requirements	Compliance Review of Hotels	59	35	100	75
		Resolution of uncollected HOT revenues[4]	$397,002	$100,000	$405,000	$10,000

EXPLANATORY INFORMATION

1 Measures average aggregate life of all outstanding general obligation bonds and certificates of obligation at fiscal year end

2 Measures average rate of interest on all outstanding general obligation bonds and certificates of obligation at fiscal year end

3 Percent of Certificates of Obligation principal outstanding verses total General Obligation debt principal outstanding as of fiscal year end

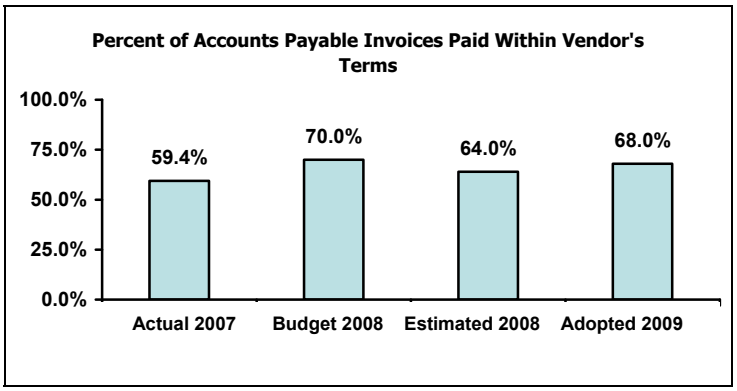
4 Hotel occupancy taxes, penalties and interest collected as a result of compliance reviews of hotels

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Finance Department for FY 2009.

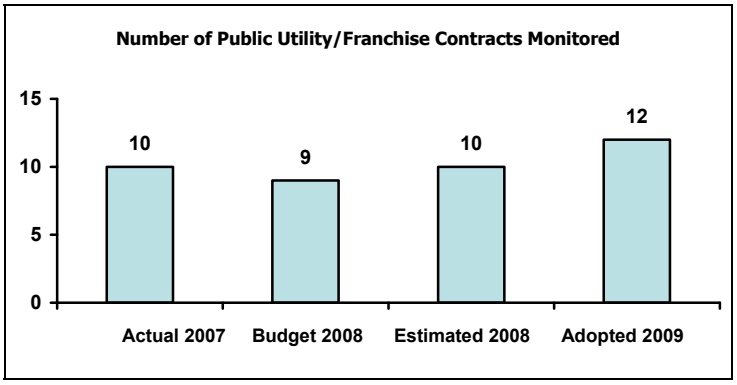
Percent of Accounts Payable Invoices Paid Within Vendor's Terms

Measures the percent of accounts payable invoices paid within the vendor's terms. Vendor terms typically require payment within thirty (30) days of receipt of invoice.



Contract Monitoring

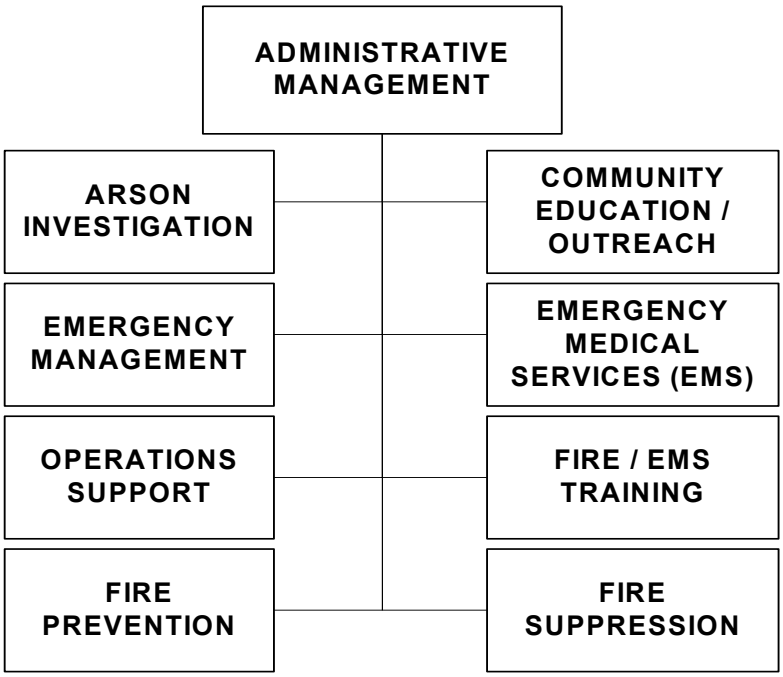
Besides negotiating contracts, the Public Utilities Office also monitors cable franchise agreements, license agreements, and other utility contracts. By monitoring these types of contracts and agreements, the Public Utilities Office is able to exercise regulatory and financial oversight over Public Utilities.



GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$5,205,525	$6,507,338	$6,344,460	$6,706,142
CONTRACTUAL SERVICES	1,194,583	357,780	386,275	367,634
COMMODITIES	45,163	68,782	46,864	63,782
SELF INSURANCE/OTHER	2,856,512	368,862	379,550	395,288
CAPITAL OUTLAY	3,025	9,184	12,272	0
TOTAL EXPENDITURES	**$9,304,808**	**$7,311,946**	**$7,169,421**	**$7,532,846**
AUTHORIZED POSITIONS	**99**	**100**	**100**	**101**
FULL-TIME EQUIVALENTS	**99.00**	**100.00**	**100.00**	**101.00**

FIRE



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2009
General Fund	1,733.00	$218,949,840
Categorical Grants	4.00	8,532,173
Capital Projects	0.00	15,191,000
Total Funding	**1,737.00**	**$242,673,013**

MISSION STATEMENT

To provide the highest level of professional service to the public by protecting lives, property, and the environment while providing life safety community education.

PROGRAM INFORMATION

The Fire Department provides fire prevention, fire suppression, emergency medical service, emergency management, and rescue services to the public. The department conducts inspections for building safety, issues permits, investigates fires of suspicious nature, maintains firefighting apparatus and equipment, receives and dispatches calls for fire and medical services, trains departmental personnel, conducts community education, and coordinates the homeland security/emergency preparedness efforts of the City.

GOALS & OBJECTIVES

- To provide for the safety and welfare of all Fire Department Personnel. By providing personal, protective clothing and gear to each firefighter.
  - By implementing safety and wellness programs.
  - By providing state of the art apparatus and equipment.
  - By providing extensive training to Fire Department Personnel, including Firefighters, Paramedics and Dispatchers.
- To ensure appropriate levels of staffing in order to provide for the safety of the community and firefighters.
  - By providing 4-person manning for 49 of the City's 49 pumper companies.
  - By providing 10-person manning at Communications, affording us to actively monitor fire ground tactical channels for safety and provide direct communication with the incident commander.
  - By continuing effective applicant processing in order to fill vacant positions quickly, while maintaining the Department's high standards of selecting applicants during the hiring process.
  - By remaining deeply committed to the maintenance of a highly qualified, motivated and diverse work force that reflects the demographic makeup of the community.
- To provide for the safety and welfare of the community through educational and code enforcement efforts.
  - By inspecting buildings to detect and eliminate fire and safety hazards.
  - By educating the public on fire safety and emergency preparedness.
  - By intervening in the fire-setting behavior of children.
  - By actively participating in community service programs.
  - By promoting and participating in preventive and health-based community outreach programs that include, but are not limited to: bicycle helmet use and safety, stroke awareness, and CPR class sessions for adults and elementary-aged students.
  - By implementing the San Antonio Flood Emergency (SAFE) Program.
- To reduce emergency response times.
  - By adding and strategically locating fire fighting companies and Emergency Medical Service (EMS) units.
  - By working closely with all City departments on new and expanding areas.
  - By maintaining a Fire Advanced Life Support (ALS) program and achieving a City average ALS response time of 8.00 minutes or less.
  - By evaluating and adjusting Fire Department dispatch and deployment practices.
- To focus on long range planning in order to ensure that the highest possible level of Fire and EMS services are provided to the citizens of our community.
  - By continuing to address the Department's future needs through a Master/Strategic planning process.
  - By continuously progressing towards achieving the Department's vision to be a service-driven nationally recognized leader in providing emergency services with exceptional leadership, open communication, state of the art resources, and a healthy, highly trained, motivated workforce.
- To provide homeland security response capabilities.
  - By evaluating and enhancing Weapons of Mass Destruction (WMD) response capabilities.

GOALS & OBJECTIVES CONTINUED

- By educating, training, and equipping response personnel to respond effectively to isolated and widespread emergencies.
- By implementing and planning the coordination of homeland security efforts with local, regional, state, and federal agencies.

♦ To enhance Operational and Service capabilities.
- By seeking outside resources through grants, foundations, and other governmental agencies.
- By creating community based programs to deliver quality city/emergency/fire services.

♦ To enhance the Department's facilities and equipment.
- By continuing a facility maintenance program that provides for preventive and routine maintenance, as well as station renovation, and station replacement in order to reduce maintenance costs.
- By replacing and maintaining support vehicles and supplies through the optimization of information management systems.

♦ To improve department operations by enhancing efficiency and employee performance.
- By utilizing civilian support staff to optimize productivity of uniform staff.
- By finding innovative ways to apply new and existing technology.
- By routinely creating, reviewing, and revising emergency procedures.
- By providing high quality training, supervision, direction and control to department personnel.
- By establishing performance standards and preparing employees to be successful in attaining and maintaining exceptional performance levels.

BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Customer	**Provide for the Safety and Welfare of San Antonio**					
	To reduce emergency response times	% of Total Emergency Medical Calls with a Response Time of 8 Minutes and Under from Call Entry at Dispatch to Arrival Time at Scene	74.50%	70.21%	79.20%	79.80%
		No. of Fire ALS Responses	N/A	18,240	24,180	26,598
	Maintain a City average ALS response time of 8.00 minutes or less	Avg. Reported to Arrival Time for ALS Units Within the City	8.39	8.56	7.92	7.62
	Improve Customer Service					
	Maximize the number of people contacted about fire safety	No. of Persons Receiving Fire Safety Education	117,822	77,188	123,822	126,918
Financial	**Provide Accountability to Public**					
	Maximize alternative sources of funding	Grant Funds, Foundation Funds, and Other Sources of Funding Leveraged/Awarded	$3,502,990	$3,490,349	$6,146,673	$5,962,273
	Maximize net revenue from ambulance services by implementing policies that improve the quality and quantity of patient information obtained by paramedics for billing purposes	No. of Billable Records per Year	93,961	105,396	91,391	88,891
		Net Ambulances Service Revenue Collections	$14,656,634	$15,494,052	$14,840,249	$13,731,627
	Maintain Existing Infrastructure					
	Enhance the Department's facilities and equipment to reduce injuries and maintenance costs	Avg. Age of Pumpers	5.87	6.87	6.87	6.47
		Avg. Age of Ladders	5.04	6.04	6.04	6.50
		No. of Facility Repair Follow-up Inspections/ Investigations per Year	229	250	348	350

BALANCED SCORECARD CONTINUED

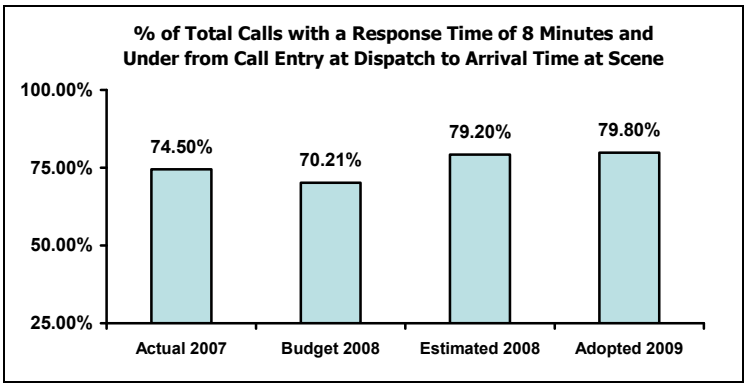
	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Employee Learning & Growth	**Innovative & Proactive City Government – Improve Employee Services**					
	Enhance employee performance	Total Number of Training Hours Received by Uniformed Fire Personnel	49,040	48,212	48,212	48,709
		Total Number of Training Class Hours Received by Uniformed EMS Personnel	24,388	28,400	28,400	30,030

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Fire Department for FY 2009.

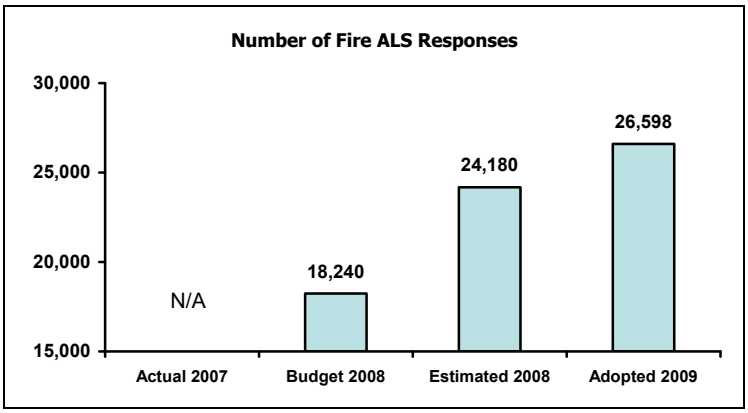
Response Time

A response time of eight minutes and under is a national standard and defines methods for strategically locating Advanced Life Support units to optimize coverage area providing improved medical services.



Number of Fire ALS Responses

This graph displays the number of Fire units projected to be deployed to Advanced Life Support (ALS) calls that would have previously required response from an EMS unit. Beginning in FY 2008, 49 pumper trucks and 19 ladder trucks were equipped with advanced life support equipment. With this equipment, on-duty paramedics assigned to the Fire division can provide ALS services each time they respond to an ALS emergency.



GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$121,070,697	$170,805,078	$169,089,940	$181,972,692
CONTRACTUAL SERVICES	1,854,322	6,985,208	6,584,992	7,681,549
COMMODITIES	2,246,759	3,610,064	4,274,378	3,611,441
SELF INSURANCE/OTHER	14,794,887	22,133,232	20,948,619	24,046,687
CAPITAL OUTLAY	344,010	1,074,603	907,233	1,637,471
TOTAL EXPENDITURES	**$140,310,675**	**$204,608,185**	**$201,805,162**	**$218,949,840**
AUTHORIZED POSITIONS	**1,220**	**1,670**	**1,670**	**1,733**
FULL-TIME EQUIVALENTS	**1,220.00**	**1,670.00**	**1,670.00**	**1,733.00**

Below is a comprehensive listing of the grants the Fire Department expects to receive in FY 2009.

TITLE OF PROGRAM	FEDERAL	STATE	CITY	OTHER	ADOPTED FY 2009
Emergency Management Performance	$0	$140,366	$0	$0	$140,366
Metropolitan Medical Response System (MMRS)	258,145	0	0	0	258,145
State Homeland Security (SHSP) Grant	743,830	0	0	0	743,830
Urban Area Security Initiative (UASI)	4,517,775	0	0	0	4,517,775
Law Enforcement Terrorism Prevention Program	486,557	0	0	0	486,557
Public Safety Interoperable Communications	2,133,500	0	0	0	2,133,500
Hurricane Prep Grant	0	252,000	0	0	252,000
TOTAL	**$8,139,807**	**$392,366**	**$0**	**$0**	**$8,532,173**

PROGRAM INFORMATION:

The Texas Department of Public Safety, Division of Emergency Management provides up to one-half of the administrative cost of the City's Fire Department Emergency Management Office. The Emergency Management Office is responsible for the City's emergency planning efforts, which includes natural, man-made, and technological disasters, and acts of terrorists involving Weapons of Mass Destruction (WMD). These planning efforts are accomplished through the development, review and continual updating of written plans. These planning efforts require extensive and ongoing coordination with most City departments, state and federal offices, and outside agencies to provide the expert planning efforts required of a major city. The COSA Office of Emergency Management, under the Mayor's authority, is responsible for submitting all Disaster Declarations to the Governor's office and is responsible for requesting for all State and Federal assets required to respond to and recover from a disaster.

PERFORMANCE MEASURES

	Actual 2007	Re-estimate 2008	Adopted 2009
Output:			
No. of Emergency Management Preparedness Exercises per Year	3	4	4
No. of Emergency Activations per Year	16	11	13
No. of Planning Documents per Year	26	26	26

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2007	Re-estimate 2008	Adopted 2009
FUNDING SOURCES			
STATE – Funding Provided by the State	$140,366	$140,366	$140,336
TOTAL FUNDING	**$140,366**	**$140,366**	**$140,366**
EXPENDITURES			
PERSONAL SERVICES	$130,904	$130,904	$131,157
CONTRACTUAL SERVICES	2,000	2,000	1,940
COMMODITIES	2,314	2,314	2,245
SELF INSURANCE/OTHER EXPENDITURES	5,148	5,148	4,994
TOTAL EXPENDITURES	**$140,366**	**$140,366**	**$140,366**

PROGRAM INFORMATION:

The Department of Homeland Security is providing funds that will assist the Office of Emergency Management in identifying sustainment needs and continue the planning efforts required to maintain the development of the Metropolitan Medical Response System (MMRS) currently in effect. The MMRS project will include developing a plan encompassing continued emergency planning and preparedness, maintenance of pharmaceuticals/ equipment and supplies caches, ongoing training and exercise efforts.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2007	Re-estimate 2008	Adopted 2009
FUNDING SOURCES			
FEDERAL – Federal Funding Source $232,3	30	$258,145	$258,145
TOTAL FUNDING	**$232,330**	**$258,145**	**$258,145**
EXPENDITURES			
PERSONAL SERVICES	$80,330	$30,000	$36,844
CONTRACTUAL SERVICES	12,812	14,000	13,580
COMMODITIES 7,500		166,258	161,270
SELF INSURANCE/OTHER EXPENDITURES	65,574	5,002	4,852
CAPITAL OUTLAY	66,114	42,885	41,598
TOTAL EXPENDITURES	**$232,330**	**$258,145**	**$258,145**

PROGRAM INFORMATION:

The State Homeland Security Program Grant consists of Federal funds administered by the Office of Domestic Preparedness and the Department of Homeland Security State Domestic Preparedness. This grant will provide first responder equipment supplies, pharmaceuticals and training to several pertinent City of San Antonio departments /divisions to participate in national efforts to combat terrorism, in particular, the use of a Weapon of Mass Destruction.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2007	Re-estimate 2008	Adopted 2009
FUNDING SOURCES			
FEDERAL – Federal Fund Source	$122,247	$743,830	$743,830
TOTAL FUNDING	**$122,247**	**$743,830**	**$743,830**
EXPENDITURES			
PERSONAL SERVICES	$0	$205,000	$221,165
CONTRACTUAL SERVICES	7,886	18,000	17,460
COMMODITIES	102,561	520,830	505,205
SELF INSURANCE/OTHER EXPENDITURES	0	0	0
CAPITAL OUTLAY	11,800	0	0
TOTAL EXPENDITURES	**$122,247**	**$743,830**	**$743,830**

PROGRAM INFORMATION:

The Urban Area Security Initiative Grant is designed to assist the San Antonio Fire Department's Homeland Security readiness for the next three to five years. The grant will provide funding for planning, training and equipment as outlined in the San Antonio Urban Area Strategy Plan. Critical mission areas within the plan include intelligence and warning, protecting critical infrastructure, and emergency preparedness, mitigation, response and recovery.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2007	Re-estimate 2008	Adopted 2009
FUNDING SOURCES			
FEDERAL – Federal Fund Source	$2,862,824	$4,517,775	$4,517,775
TOTAL FUNDING	**$2,862,824**	**$4,517,775**	**$4,517,775**
EXPENDITURES			
PERSONAL SERVICES	$500,000	$673,000	$788,343
CONTRACTUAL SERVICES	857,000	51,000	49,470
COMMODITIES	255,198	1,700,775	1,649,752
SELF INSURANCE/OTHER EXPENDITURES	47,700	5,000	4,850
CAPITAL OUTLAY	1,202,926	2,088,000	2,025,360
TOTAL EXPENDITURES	**$2,862,824**	**$4,517,775**	**$4,517,775**
AUTHORIZED POSITIONS	0	4	4
FULL-TIME EQUIVALENTS	0.00	4.00	4.00

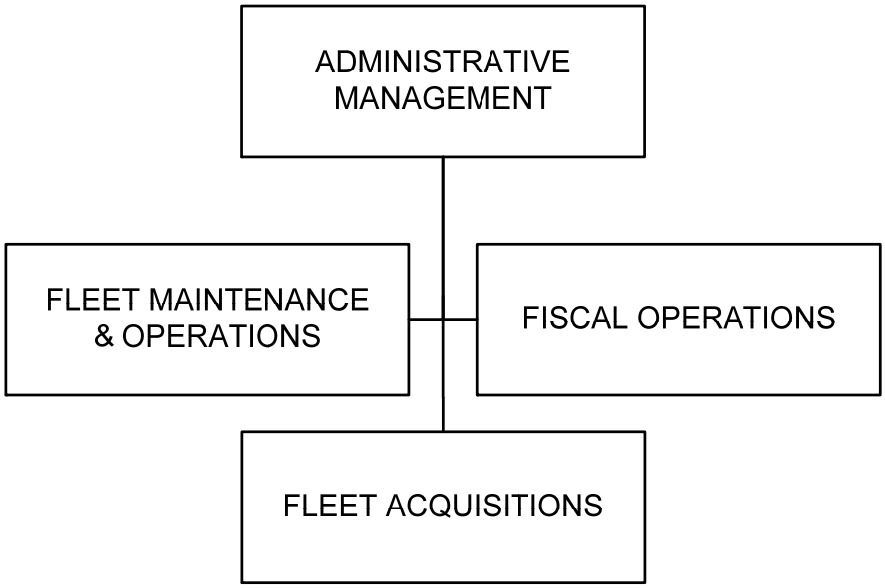
PROGRAM INFORMATION:

The Law Enforcement Terrorism Prevention Program Grant consists of Federal funds administered by the Office of Domestic Preparedness and the Department of Homeland Security State Domestic Preparedness. This grant focuses on the prevention of terrorist attacks and provides public safety/law enforcement personnel with funds for intelligence gathering, information sharing, hardening facilities, planning, interoperable communications and training.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2007	Re-estimate 2008	Adopted 2009
FUNDING SOURCES			
FEDERAL – Federal Funding Source	$145,223	$486,557	$486,557
TOTAL FUNDING	**$145,223**	**$486,557**	**$486,557**
EXPENDITURES			
PERSONAL SERVICES	$0	$0	$0
CONTRACTUAL SERVICES	8,000	0	0
COMMODITIES	90,223	132,557	128,580
SELF INSURANCE/OTHER EXPENDITURES	32,000	129,000	139,727
CAPITAL OUTLAY	15,000	225,000	218,250
TOTAL EXPENDITURES	**$145,223**	**$486,557**	**$486,557**

FLEET MAINTENANCE & OPERATIONS



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2009
Purchasing & General Services Fund	185.00	$45,372,474
Equipment Replacement & Renewal Fund	0.00	29,864,474
Total Funding	**185.00**	**$75,236,948**

FLEET MAINTENANCE & OPERATIONS
PURCHASING & GENERAL SERVICES FUND

MISSION STATEMENT

To provide customer satisfaction through courteous, loyal, safe and professional services while protecting the environment.

PROGRAM INFORMATION

The Fleet Maintenance & Operations Department provides support services on a charge-back basis to other City departments, as well as other governmental agencies. Responsibilities include the management of departmental fiscal operations; acquisition, replacement, and maintenance of the City's vehicle and heavy equipment fleet; fuel and parts operations and management of a centralized motor pool.

GOALS & OBJECTIVES

- Support City departments by providing quality fleet services and customer satisfaction while addressing air quality and environmental issues.
  - Provide City departments with vehicle maintenance and repairs at the lowest possible cost and best quality.
  - Maximize Fleet Technician/Service Center productivity.
  - Pursue and implement air quality and environmental mandates and initiatives.
  - Participate in development of a Public Service Facility Plan.
  - Research, develop and review specifications on vehicles and equipment in order to utilize more efficient automotive technology to reduce maintenance repair costs.
  - Increase the number of professional certifications for all staff members.
  - Review Fleet Maintenance & Operations contracts to ensure vendor compliance and maximize service delivery from outside contractors.
- Support, analyze, and monitor departmental operations.
  - Review and revise as necessary vehicle replacement parameters.
  - Continue to develop strategies for cost-saving measures.
  - Continue to review vehicle replacement program and departmental rate structures.
  - Measure overall satisfaction through a customer service survey.

BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Customer	**Improve Customer Service**					
	Support City Departments by providing maximum repair and maintenance service at the lowest possible cost and best quality.	Quality of Service - % Auto. Maintenance Rated Good or Excellent[1]	93.2%	93.9%	94.1%	94.8%
Financial	**Improve Environmental Efforts**					
	Expand the use of alternative fueled & hybrid vehicles	% of Alternative Fueled and Hybrid Vehicles	24.29%	24.25%	26.39%	30.28%
	Continue the air quality inspection and maintenance programs	Emissions Testing Performed on City Vehicles[2]	1,997	2,090	1,965	2,090
	Provide Accountability to the Public					
	Provide City departments with vehicle maintenance at the lowest possible cost	Avg. Cost of Car/Light Truck Oil Change[3]	$20.12	$22.63	$24.33	$25.05
		Avg. Maintenance Cost per Mile – Police Cars (ICMA measure)[4]	$0.22	$0.20	$0.23	$0.24
Internal Processes	**Innovative and Proactive City Government**					
	Support City departments by providing quality fleet service and customer satisfaction while addressing air quality and environmental issues.	Avg. Age of Fleet in Replacement Program-Police Vehicles (months)	20.3	20	25	27
		Avg. Age of Fleet in Replacement Program-Other Vehicles (months)	69	57	52	55
		Fleet Availability	92.94%	96.0%	95.0%	96.0%
		% of City Fleet in Replacement Program	73.4%	73.5%	73.5%	73.5%
Employee Learning & Growth	**Improve Information Technology Service Delivery**					
	Continue to provide positive incentives for technicians that obtain automotive service excellence (ASE) certifications and/or fleet maintenance training	No. of Technicians with ASE Certifications[5]	19	45	26	35
		% of Technicians with ASE Certifications	20.0%	49.0%	27.0%	36.0%
		No. of Master Technicians (minimum of eight ASE certifications required)	5	8	3	7

EXPLANATORY INFORMATION

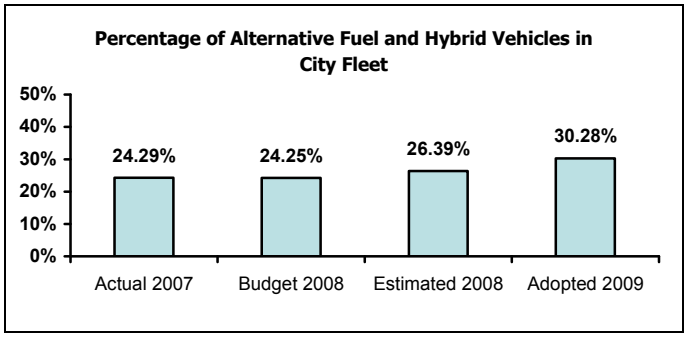
[1] Customer service questionnaires completed in June 2008.
[2] There are three types of emissions tests – four gas, five gas and Opacity (opacity tests for all diesel engines).
[3] The City's charge for this service remains below the local vendor's average cost of $31.15.
[4] Reported ICMA average for FY 2004 is $0.23 per mile. Mileage parameter increment from 60k to 65k miles in FY 2008.
[5] A total of 88 certifications are currently held by technicians.

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Fleet Maintenance & Operations Department for FY 2009.

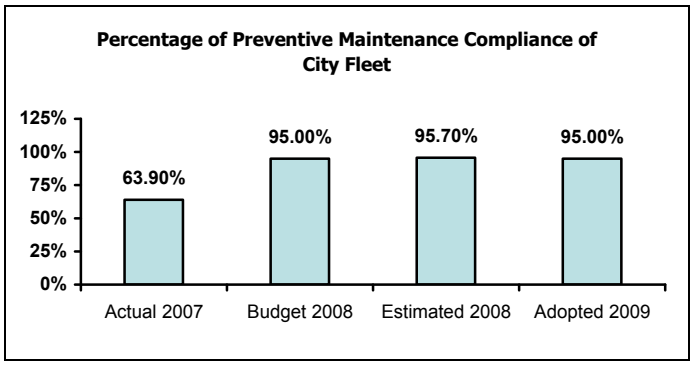
Alternative Fuel & Hybrid Vehicles

The Fleet Operations Department is pursuing efforts to "green its fleet" by soliciting alternative fuel options in the replacement purchases of City vehicles where available. There are currently 4,877 vehicles and equipment in the City fleet of which approximately 3,032 are eligible for alternative fuel or hybrid vehicles in the near future. Alternative fuels to be utilized are Propane and CNG along with Hybrid (gas/electric) vehicles. Ethanol utilization is pending infrastructure and operational performance evaluations.



Preventive Maintenance Compliance

Preventive Maintenance Compliance measures the rate of performing pre-established maintenance as prescribed by the manufacturer of vehicles and equipment. Fleet's rate of performance has increased from 63.9% in 2007 to 95% in 2008. This represents a 20% improvement. The primary reason for the improvement is the creation of an additional shift at four service centers.



FLEET SERVICES FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	N/A	$8,276,514	$7,961,502	$8,555,089
CONTRACTUAL SERVICES	N/A	420,210	539,545	449,709
COMMODITIES	N/A	214,376	290,278	250,034
SELF INSURANCE/OTHER	N/A	1,411,585	1,429,746	1,806,634
CAPITAL OUTLAY	N/A	46,561	124,210	501,576
COMMODITIES FOR RESALE	N/A	23,231,393	26,847,470	33,809,432
TOTAL EXPENDITURES	N/A	**$33,600,639**	**$37,192,751**	**$45,372,474**
AUTHORIZED POSITIONS	N/A	**185**	**185**	**185**
FULL-TIME EQUIVALENTS	N/A	**185.00**	**185.00**	**185.00**

GOLF OPERATIONS

GOLF COURSE ADMINISTRATION

APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2009
Golf Special Revenue Fund	24.70	$1,369,167
Total Funding	**24.70**	**$1,369,167**

MISSION STATEMENT

The mission of Golf Operations is to serve the maximum number of golf patrons and maintain golf courses to the highest possible standards, with programs and a fee structure commensurate with local market competition while allowing for a margin of profitability.

PROGRAM INFORMATION

The Golf Course Special Revenue Fund is responsible for the operation of three of the City's 18-hole golf courses, and a golf ranges. Golf Operations will act as a liaison between the City of San Antonio and Municipal Golf Association, San Antonio (MGA-SA). In addition to maintaining and operating facilities, golf staff is responsible for the maintenance and procurement of golf course equipment, golf carts, and Pro-shop merchandise.

GOALS & OBJECTIVES

Serve the maximum number of golf patrons, with due consideration given to recreational and tournament golf. Maintain all golf facilities at the highest standards, based on best practices strategies, within a reasonable fee-based revenue system.

- Completion of transition from City of San Antonio Golf management to MGA-SA management.
- Completion of capital improvements Brackenridge, San Pedro, Cedar Creek and Olmos Basin golf facilities.
- Initiate and completion of capital improvements Riverside, Mission De Lago, and Willow Springs.
- Transition of COSA Golf Operations and Management of Brackenridge Golf Course, Riverside, Mission De Lago and Willow Springs to MGA-SA Management in FY 2009.
- Continue to support the Convention and Visitor's Bureau in making San Antonio a premier golf destination.
- Strengthen the short and long-term financial conditions of the Golf Special Revenue Fund.
- Ensure that municipal golf course facilities are safe for all users.
- Replace maintenance equipment on a regular basis.
- Enhance an aggressive golf promotional program with Internet web site, hotels, convention business, and local golf tournaments.
- Continue the implementation of the use of recycled water for irrigation at golf facilities.
- Work within the market of regional public and private courses.
- Strive for maximum utilization of pro shop merchandise sales and services.
- Support Food & Beverage Concessionaire through sales.

BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Customer	**Strengthen Convention/Tourist Industry**					
	To continue to support the Convention and Visitor's Bureau in making San Antonio a premier golf destination	Avg. Annual Ranking of Municipal Golf Courses by Golf Digest[1]	3.50	3.50	3.50	3.50
		No. of Regulation Rounds Played[2]	214,178	167,000	117,095	35,000
Financial	**Provide Accountability to Public**					
	To strengthen the financial condition, short and long term, of the Golf Special Revenue Fund	Total Revenue per round	$27.35	$30.04	$29.45	$29.52
		Total Expenses per round[3]	$29.33	$28.11	$41.48	$27.92
Internal Processes	**Safe & Clean Community for San Antonio**					
	To ensure that municipal golf course facilities are safe for all users	No. of Safety Inspections Performed at Golf Course Facilities[4]	100	80	65	25
Employee Learning & Growth	**Improve Employee Services**					
	To increase the number of employees with professional certifications	No. of Golf Employees with Professional Licenses and Certifications	21	18	18	7
	To increase the number of employees participating in quality management programs	% of Employees Participating in Quality Management Programs	82%	85%	85%	75%

EXPLANATORY INFORMATION

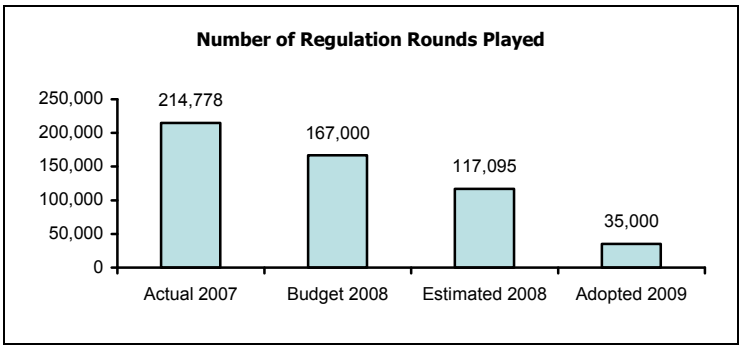
[1] Golf Digest ratings scale of 1 (Poor) – 5 (Excellent).
[2] The number of Golf Rounds has decreased due to the Transition of Management of Riverside, Olmos Basin and San Pedro Golf Courses to MGA-SA Management and the closure of Brackenridge for renovations of Golf Course.
[3] The increase in expenses per round is due to the closure of Brackenridge Golf Course for renovation and the early transition of Olmos Basin Golf Courses to MGA-SA Management.
[4] The number of Safety Inspection and Golf Employees with Professional licenses will decrease due to the reduction of employees and facilities managed by Golf Operation.

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Golf Special Revenue Fund for FY 2009.

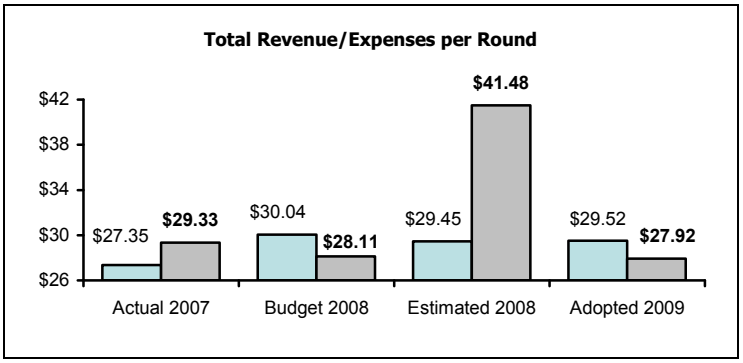
Number of Regulation Rounds Played

Golf Operations continues to support the visitor industry through golf promotional programs with hotels, convention business, and local golf tournaments. Expedited transition of golf courses from COSA to MGA-SA management has caused a decrease number of rounds for FY 2009



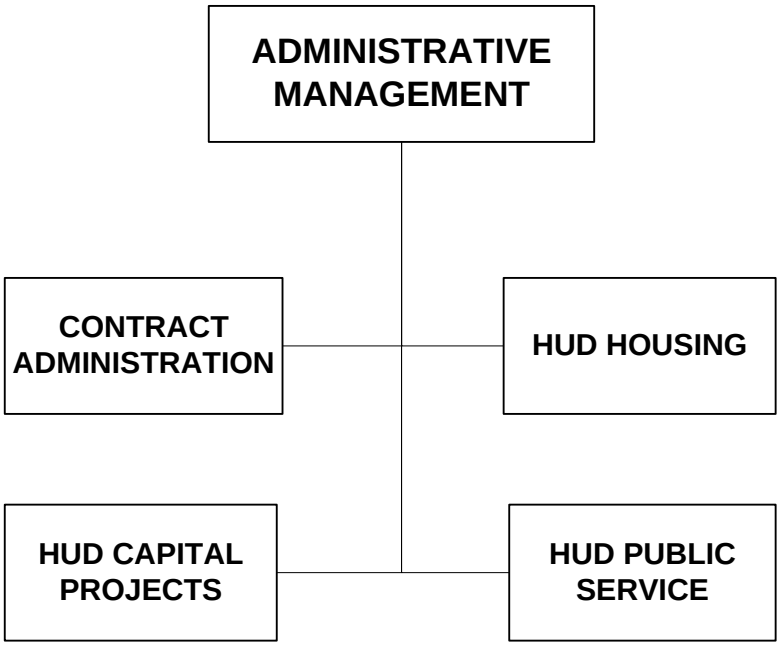
Revenue/Expenses per Round of Golf

While revenue per round has increased, expenses per round have also increased due to course improvements and an increase in personnel and commodities. The Golf Fund attempts to offset the expenses through operational efficiencies and fees. .



GOLF FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$3,543,616	$2,304,747	$2,394,134	$531,505
CONTRACTUAL SERVICES	517,726	532,917	537,516	175,977
COMMODITIES	840,652	541,685	383,729	119,441
SELF INSURANCE/OTHER	1,391,545	1,122,733	1,313,330	539,684
CAPITAL OUTLAY	13,275	180,000	187,120	0
TRANSFERS	2,444	2,518	2,518	2,560
TOTAL EXPENDITURES	**$6,309,258**	**$4,684,600**	**$4,818,347**	**$1,369,167**
AUTHORIZED POSITIONS	**98**	**53**	**46**	**26**
FULL-TIME EQUIVALENTS	**93.80**	**48.80**	**43.90**	**24.70**



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2009
Community Development Block Grant	26.00	$1,869,830
HOME Grant	5.00	637,091
Total Funding	**31.00**	**$2,506,921**

GRANTS MONITORING & ADMINISTRATION
COMMUNITY DEVELOPMENT BLOCK GRANT
HOME GRANT

MISSION STATEMENT

To develop a community development budget consistent with city approved revitalization goals and to provide quality fiscal oversight and program monitoring to ensure compliance with federal, state and local regulations and guidelines.

PROGRAM INFORMATION

The Grants Monitoring and Administration Department (GMA) has the primary responsibility for planning, organizing, implementing and monitoring the City's Community Development Block Grant (CDBG), Home Investment Partnership Grant (HOME), American Dream Downpayment Initiative (ADDI), and Section 108 Guaranteed Loan. GMA staff manages the procedural implementation activities of other supporting City departments to ensure City compliance with specific U. S. Department of Housing and Urban Development (HUD) and other federal regulations. Also, activities are monitored to ensure acceptable annual performance reviews of City activities to comply with the Davis-Bacon Act, Fair Labor Standards Act, Equal Employment Opportunities (EEO) compliance standards, Affirmative Fair Housing activities, accepted standard general accounting and audit procedures, Capital Projects Administration, and CDBG project management and monitoring of timely implementation and fund draw downs. These activities ensure that the City receives the maximum annual funding allocations for which it is entitled.

In addition to the administration of the CDBG and HOME Programs, Grants Monitoring and Administration Department staff are responsible for the identification, development, implementation, oversight and administration of additional program resources supporting the City Council's neighborhood revitalization and housing goals. The Department is also responsible for the development of the City's Five-Year Consolidated Plan, Annual Consolidated Plan/Budget, and Consolidated Plan Annual Performance Report, as well as the review and certification of compliance with the approved Consolidated Plan strategies for all project proposals submitted to HUD for funding support of local implementation.

GOALS & OBJECTIVES

- Continue to support funding for affordable, safe, and decent housing opportunities for low and moderate-income residents and provide for adequate and safe public infrastructure including streets, drainage, sidewalks, public facilities and park improvements.
- Continue to support funding for programs directed toward improving the community's public services and/or facilities including those concerned with employment, crime prevention, and projects directed toward youth, health care and the elderly.
- Leverage additional services or enhance programs with existing funding such as implementing a Tax Credit Financing Lease/Purchase program for a single-family housing construction and assessing fees to Tax-Exempt Bond Financing to support an unrestricted City Neighborhood Revitalization Fund.
- Continue to identify other resources to help finance projects that support the City's revitalization efforts and increase the City's HOME match by identifying additional resources available for affordable housing production and rehabilitation from foundation grants and private sector partnerships.
- Continue to expand the Housing Summit into a Statewide Housing Workshop to include training and professional certifications.
- Continue to conduct Technical Assistance (TA) workshops to assure compliance with HUD and City policies, procedures and regulations. Hold at least one session with the City Attorney in order to explain the Operational Guidelines, Federal Compliance Manual, Insurance and Auditing requirements of the programs.
- Continue to work in collaboration with the Department of Community Initiative in administering the Consolidated Human Development Funding Pool process.

BALANCED SCORECARD

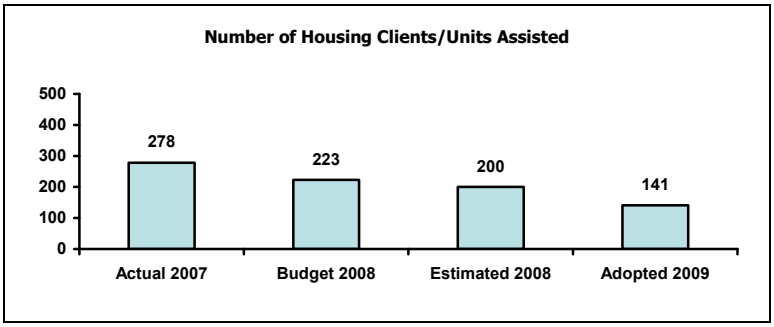
	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Customer	**Revitalization of Neighborhoods for San Antonio**					
	Provide affordable, safe, and decent housing opportunities for low and moderate income residents	No. of Housing Client/Units Assisted	278	223	200	141
	Implement Human Development Clients					
	Provide programs directed toward improving the community's public services and/or facilities including those concerned with employment, crime prevention, and projects directed toward youth, healthcare and the elderly	No. of Human Development Clients	257,559	100,00	259,077	259,827
Financial	**Innovative and Proactive City Government**					
	Provide for timely expenditure of program funds by reducing available fund balance to less than or equal to 1.5 times the current entitlement	Timeliness of Expenditures (Spending Ratio)	1.2	1.0	1.0	1.3
	Leverage additional services or enhance programs with existing funding	Ratio of HOME Funds to Private Sector Leverage	$1:$15	$1:$5	$1:$10	$1:$12
Internal Processes	**Improve Customer Service**					
	Provide effective program implementation by planning, organizing and monitoring the City Community Development Block Grant (CDBG) and HOME Funds	No. of Monitoring Visits Conducted (Monitoring Unit)	27	44	16	35
		No. of Site Visits Conducted (Analysts)	118	66	125	128
Employee Learning & Growth	**Public Trust and Awareness of Citizens**					
	Provide continued professional development and training for employees	No. of Staff Receiving Professional Licenses or Certificates	6	2	4	4

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Grants Monitoring & Administration for FY 2009.

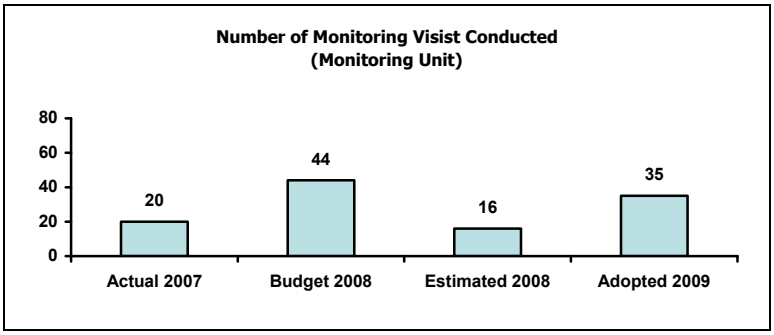
Number of Housing Clients/Units Assisted

This measure provides affordable safe decent housing opportunities to low and moderate income residents. This includes multi-family housing units. Reduction in funding levels and maximum limits were increased allowing fewer clients to be served.



Number of Monitoring Visits Conducted

This measure provides effective program implementation by planning, organizing and monitoring HOME funds. It is within standard operating procedures to effectively monitor programs by conducting appropriate field reviews and desk documentation reviews.



COMMUNITY DEVELOPMENT BLOCK GRANT EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$1,057,685	$1,546,759	$1,546,759	$1,533,314
CONTRACTUAL SERVICES	121,984	319,834	319,834	317,817
COMMODITIES	7,942	30,519	30,519	18,699
CAPITAL OUTLAY	0	0	0	0
TOTAL EXPENDITURES	**$1,187,611**	**$1,897,112**	**$1,897,112**	**$1,869,830**
AUTHORIZED POSITIONS	**21**	**24**	**24**	**26**
FULL-TIME EQUIVALENTS	**21.00**	**24.00**	**24.00**	**26.00**

GRANTS MONITORING & ADMINISTRATION
COMMUNITY DEVELOPMENT BLOCK GRANT
HOME GRANT

HOME GRANT EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$412,168	$262,306	$262,306	$325,210
CONTRACTUAL SERVICES	268,032	376,228	376,228	301,181
COMMODITIES	13,800	13,511	13,511	10,700
CAPITAL OUTLAY	5,000	3,719	3,719	0
TOTAL EXPENDITURES	**$699,000**	**$655,764**	**$655,764**	**$637,091**
AUTHORIZED POSITIONS	**5**	**5**	**5**	**5**
FULL-TIME EQUIVALENTS	**5.00**	**5.00**	**5.00**	**5.00**

GRANTS MONITORING & ADMINISTRATION
COMMUNITY DEVELOPMENT BLOCK GRANT
HOME GRANT

Below is a comprehensive listing of the grants expected by the Department of Housing & Community Development in FY 2009. Details on each grant program can be found on the following pages.

TITLE OF PROGRAM	FEDERAL	STATE	CITY	OTHER	ADOPTED FY 2009
COMMUNITY DEVELOPMENT BLOCK GRANT	$15,084,933	$ -	$ -	$ -	$ 15,084,933
HOME ENTITLEMENT GRANT	$6,416,821	$ -	$ -	$ -	$6,416,821
TOTAL	**$21,501,754**	$ -	$ -	**$**	**$ 21,501,754**

GRANTS MONITORING & ADMINISTRATION
COMMUNITY DEVELOPMENT BLOCK GRANT

PROGRAM INFORMATION:

The Grants Monitoring & Administration Department is responsible for supporting the City Council and the City Manager in the financial planning, allocation, implementation, and monitoring of the City's Community Development Block Grant (CDBG) and HOME Entitlement grants, and the Enterprise Community Program Funds. In addition, the Department researches, secures funding and administers additional program resources supporting the City Council's neighborhood revitalization and housing goals. Primary program responsibilities include CDBG, HOME, and Enterprise Community programs, the development, administrative and compliance associated with City's HUD Five-Year Consolidated plan, Annual Consolidated Plan/Budget, and Consolidated Annual Performance Report. Monitoring and technical assistance is provided to program sub-grantees, as well as completion of financial and program management analysis to ensure continued compliance with all application regulations and policies. This grant program covers the period of 10/1/07 – 9/30/08.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2007	Estimated 2008	Adopted 2009
FUNDING SOURCES			
FEDERAL – Federal fund source	$14,519,558	$14,830,969	$15,084,933
TOTAL FUNDING	**$14,519,558**	**$14,830,969**	**$15,084,933**
EXPENDITURES			
PERSONAL SERVICES	$1,057,685	$1,546,759	$1,533,314
CONTRACTUAL SERVICES	115,894	319,834	317,817
COMMODITIES	7,942	30,519	18,699
CAPITAL OUTLAY	0	0	0
SUBGRANTING	13,338,037	12,933,857	13,215,103
TOTAL EXPENDITURES	**$14,519,558**	**$14,830,969**	**$15,084,933**
AUTHORIZED POSITIONS	**26**	**24**	**22**
FULL-TIME EQUIVALENT	**26.00**	**24.00**	**22.00**

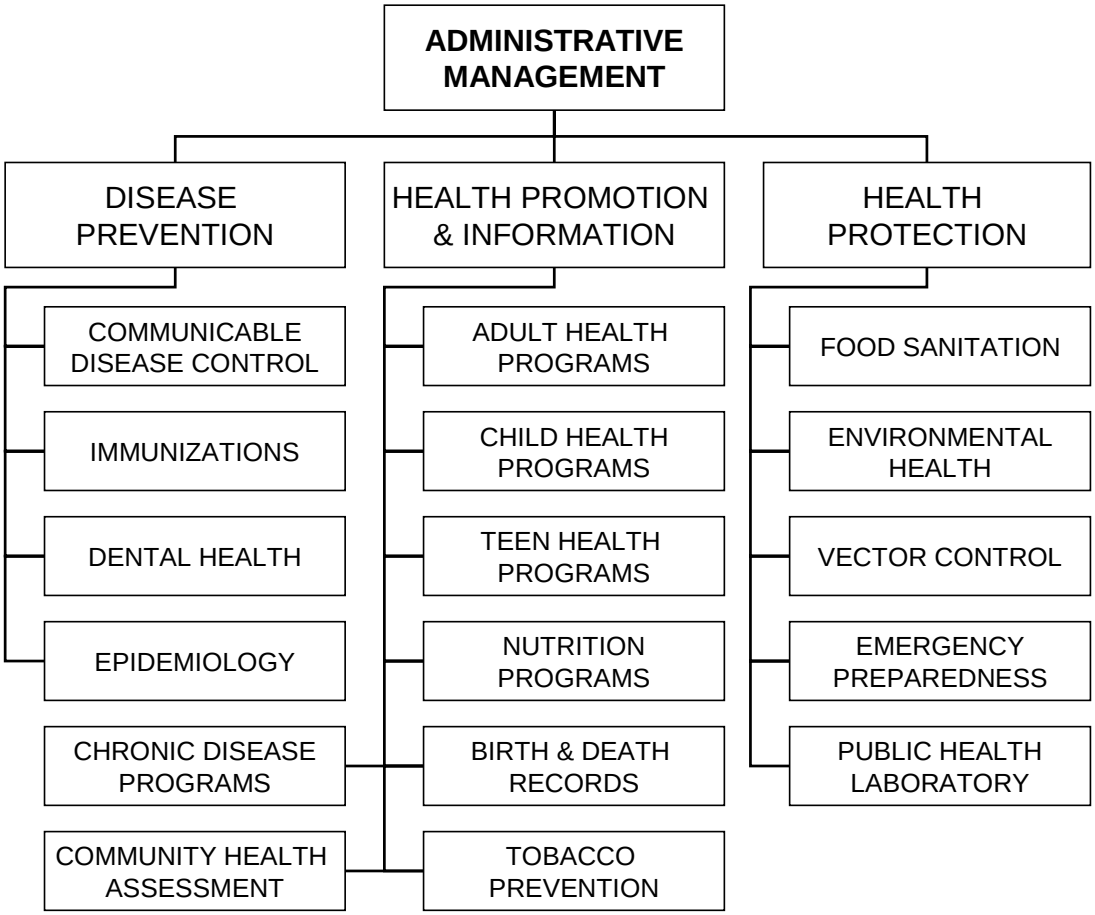
PROGRAM INFORMATION:

The HOME Division of the Grants Monitoring & Administration Department is responsible for the planning and oversight of the City's HOME Entitlement Grant program. All activities result in the renovation or production of housing affordable to low and moderate-income households. This division provides technical assistance to sub-grantees and project sponsors and is responsible for monitoring all project activities to ensure compliance with U.S. Department of Housing and Urban Development (HUD) affordability and regulatory requirements. This grant program covers the period of October 1, 2008 through September 30, 2009.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2007	Estimated 2008	Adopted 2009
FUNDING SOURCES			
FEDERAL – Federal fund source	$7,000,703	$6,670,354	$6,416,821
TOTAL FUNDING	**$7,000,703**	**$6,670,354**	**$6,416,821**
EXPENDITURES			
PERSONAL SERVICES	$412,168	$262,306	$325,210
CONTRACTUAL SERVICES	268,032	376,228	301,181
COMMODITIES	13,800	13,511	10,700
CAPITAL OUTLAY	5,000	3,719	0
SUBGRANTING	6,301,703	6,014,590	5,779,730
TOTAL EXPENDITURES	**$7,000,703**	**$6,670,354**	**$6,416,821**
AUTHORIZED POSITIONS	**5**	**5**	**5**
FULL-TIME EQUIVALENT	**5.00**	**5.00**	**5.00**

HEALTH



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2009
General Fund	171.5	$14,578,344
Categorical Grants	252.0	18,210,499
Total Funding	**423.5**	**$32,788,843**

MISSION STATEMENT

The San Antonio Metropolitan Health District's purpose is to provide leadership and services for San Antonio and Bexar County to prevent illness and injury, promote healthy behaviors, and protect against health hazards. Our vision is for optimal health for our communities and our environment.

PROGRAM INFORMATION

The San Antonio Metropolitan Health District (SAMHD) is the single public agency charged by State Law, City Code, and County Resolution with the responsibility for public health programs in San Antonio and the unincorporated areas of Bexar County. Public Health, as defined by the US Public Health Service, is charged to provide the following services:

- Prevent epidemics and the spread of disease;
- Protect against environmental hazards;
- Prevent Injuries;
- Promote and encourage healthy behaviors;
- Respond to disasters and assist communities in recovery; and
- Assure the quality and accessibility of health services.

The Health District activities include: preventive health services; health code enforcement; clinical services; environmental monitoring; disease control; health education; dental health; maintenance and sale of birth and death certificates; emergency planning and response for natural and manmade disasters; and regulatory functions. Changing needs and emerging trends require the Health District to continually rethink how to best serve the community.

GOALS & OBJECTIVES

- **Prevent Epidemics and the Spread of Disease**
  - Improve community readiness in meeting the threat of pandemic influenza.
  - Enhance influenza surveillance and identification for the region by participation in the Sentinel Provider Surveillance Network as a regional laboratory.
  - Improve the specificity and convenience of tuberculosis screening efforts by evaluating the efficacy of the T-Spot tuberculosis testing assay for screening sub-groups of TB exposures to known contacts.
  - Conduct immunization assessments of kindergarten children at specified child care facilities and schools to determine immunization coverage and exemption rates for children in these facilities.
- **Protect against Environmental Hazards**
  - Improve food and environmental health inspections and reporting through the implementation of the Digital Health Department computer system.
  - Increase efficiency in the Food and Environmental Health Division by cross-training all sanitarians to provide both food and environmental health inspections and consolidate staff into four service districts.
  - Improve standardization of all inspection processes through enhanced training and documentation of procedures.
  - Improve educational opportunities for Vector Control staff.
  - Utilize GIS mapping applications for the Vector Control program through the Digital Health Department applications.
  - Provide health education to residents living in the community surrounding the former Kelly AFB. This includes conducting home assessments using the Healthy Homes approach.
  - Increase the number of children screened for lead poisoning in Bexar County.
  - Study the rates of liver cancer in various parts of San Antonio and determine if these amounts are different than comparable communities in the United States.
  - Increase number of air quality monitoring stations to strengthen the air quality monitoring network in Bexar County.
  - Increase the amount of real-time air quality data collected and available to the public.

GOALS & OBJECTIVES CONTINUED

- Continue to ensure the accuracy and validity of collected air quality data before public release.
- Collaborate with other agencies to determine the correlation between air quality (particulate matter and ozone) and asthma rates within Bexar County.
- Determine the source(s) of contamination within Leon Creek.
- Plug six additional abandoned wells located over the former Kelly AFB plume to alleviate health and safety concerns.

♦ **Prevent Injuries**
- Collaborate with the Police Department on a communications and outreach plan to reduce the number of accidents caused by driving under the influence.
- Reduce gun injuries through the promotion of safe storage of firearms.
- Initiatie an effort to educate seniors about trip hazards and other risks around the home.

♦ **Promote and encourage healthy behaviors**
- Develop and release Behavioral Risk Factor Surveillance System (BRFSS) information and annual Health Profiles.
- Seek local, state and federal funding to implement or expand key strategic initiatives in the areas of chronic disease prevention, alcohol and other drug abuse prevention, tobacco use prevention and cessation, obesity reduction, diabetes prevention, physical activity and healthy nutrition promotion, reduction of infant mortality, increased prenatal care, violence and abuse prevention, teen pregnancy prevention, and injury prevention.
- Advocate strengthening policy at the local, state, and federal levels to promote healthy environments, systems and behaviors.
- Enhance and develop on-going, effective partnerships and collaborations with community members, other Metro Health Divisions, other City of San Antonio Departments, and with a wide range of local, state and national organizations that have an overarching goal of improving the public health status of the community.
- Continue to coordinate and enhance population-based initiatives including Project WORTH, Healthy Start, Title V Prenatal Education, the Health Education Project, Steps to a Healthier San Antonio, the Tobacco Prevention & Control Coalition, Families Preventing Diabetes, WIC, the Diabetes Registry, the School Nurse Liaison, Resource Development, and Community Health Assessment.
- Continue to provide nutrition education and breastfeeding education/support to 48,000+ SAMHD WIC participants
- Continue addressing the obesity rates of WIC children by providing high-risk nutrition counseling and expanding high-risk nutrition classes to more WIC clinics.

♦ **Respond to disasters and assist communities in recovery**
- Ensure that all department staff has the appropriate training in the Incident Command System.
- Organize and execute staff training exercises to maintain readiness to address natural and man-made disasters.
- Continue to recruit and train medical and non-medical volunteers to staff shelters and dispensing points.
- Improve call down capability and notification systems.
- Update and maintain an emergency response annex with the University Health System to ensure close collaboration in response efforts.

♦ **Assure the Quality and Accessibility of Health Services**
- Expand SAMHD dental services to raise awareness of the importance of oral health and provide quality dental care to underserved populations through SAMHD dental clinic operations and community outreach programs.
    - Continue to enhance available dental services for all Head Start enrollees including diagnostic and preventive care offered on site in all Head Start locations. Follow up treatment or case management services will be offered by SAMHD as indicated.
    - Expand the SAMHD school-linked or community-linked sealant program for economically disadvantaged second grade students.

GOALS & OBJECTIVES CONTINUED

  - Implement SAMHD First Dental Home Initiative in WIC Centers to provide early diagnostic and preventive dental care for children ages 6-35.
  - Continue to enhance collaborative efforts with the University Health System Texas Diabetes Institute to offer non-surgical periodontal therapy for diabetic patients in Metro Health Dental Clinics.
- Continue to work collaboratively with the University Health System to provide clinical preventive health services.
  - Complete the transition of clinical preventive health services including the transfer of five (5) city facilities, approval of long-term facility use agreements, and tax rate adjustments by January 1, 2009.
  - Monitor and assess the quality and accessibility of transferred clinical preventive health services through December 31, 2008.
- Design, develop and implement a Diabetes (A1C) Registry model as a pilot program for the purposes of studying the prevalence and management of diabetes mellitus (House Bill 2132).
  - Determine to what degree Bexar County diabetics are controlling or managing their disease by collecting, storing and analyzing A1C test results from the 4 major laboratories over a period of time.
  - Assess the management of diabetes at a population level to identify specific high risk groups and recommend specific interventions.
  - Support a legislative initiative to make the Diabetes (A1C) registry a statewide requirement in Texas to make diabetes mellitus a reportable disease to state health officials.
- Foster relationships between Metro Health and the school districts and child care facilities of Bexar County to achieve positive health outcomes among students, families and staff.
  - Facilitate linkage between Metro Health, school districts, child care facilities and local Community Based Organizations to address public health issues.

♦ **Performance Improvement and Organizational Capacity to Meet Public Health Needs**

- Establish a departmental action plan to prepare Metro Health for national public health accreditation, anticipated for 2011.
- Develop and implement a comprehensive employee training and professional development program to enhance service delivery and staff retention.
- Launch a department wide public relations plan to promote community awareness of health issues.
- Establish partnerships with schools, businesses, and other entities outside the health arena to identify shared goals and develop initiatives to promote community health.
- Increase the use of evidenced-based practices among all divisions and programs when planning new health initiatives.
- Establish a central health assessment and epidemiology unit to improve monitoring of community health issues.
- Improve customer service in all areas that interact with the public.
  - Complete capital project improvements on remaining clinics.
  - Enhance the aesthetics of the Vital Statistics Division through installation of new, outside location signs and improved bulletin boards.

BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Customer	**Provide for Safety and Welfare**					
	Prevent epidemics and the spread of disease	Tuberculosis case contacts investigated	N/A	N/A	2,500	2,600
		Immunizations given by Vaccines for Children (VFC) program providers	473,848	358,000	480,000	548,000
	Protect against environmental hazards	Environmental samples analyzed for contaminants	N/A	N/A	4015	4400
		Food and environmental health inspections conducted	N/A	N/A	12,000[1]	13,000
	Promote and encourage healthy behaviors	Teen pregnancy prevention presentations	N/A	N/A	380	380[2]
		Percentage of infants in WIC program that are breastfed	N/A	N/A	51.5%	53.5%
	Respond to disasters and assist communities in recovery	Medical and non-medical volunteers prepared to respond to an emergency	N/A	N/A	7,000	10,000
		Percentage of Metro Health staff who completed Incident Command System (ICS) training and are prepared to respond to emergencies	86%	86%	86%	95%
	Assure the quality and accessibility of health services	Average number of infants, children and women served monthly by the WIC supplemental nutrition program	N/A	N/A	48,000	50,000
		WIC vouchers redeemed by participants annually	N/A	N/A	12,046	12,286
	Improve Customer Service					
	Support and encourage communications which inform and educate the community about programs and services	Media releases	N/A	N/A	51	60
		Media inquiries responded to by Public Relations Manager	N/A	N/A	170	180
	Provide services in accessible community settings	Fluoride Varnish Applications Provided in non-traditional settings, including Head Start	N/A	N/A	12,000	13,000

BALANCED SCORECARD CONTINUED

Financial	**Leverage Other Funding Sources**					
	Leverage General Fund expenditures through the pursuit of grant opportunities	Grant funds received per dollar of General Fund budget	$1.35	$1.07[3]	$1.09	$1.24
	Maximize revenues through the collection of approved fees	Licenses, permits and other fees collected for Food and Environmental Health Services (in thousands)	$3,020	$3,270	$3,627	$3,508[4]
	Increase services available to the public through leveraging in-kind services	Estimated annual value of dental services provided to the public through Metro Health clinics (in thousands)	N/A	N/A	$519[5]	$570[5]
	Provide Accountability to the Public					
	To provide services in a timely and efficient manner	Average number of WIC participants served per day	N/A	N/A	2,208	2,299
		Food & environmental health inspections/contacts per day per sanitarian	10.1	8.6[1]	8.7[1]	8.0[1]
Employee Learning & Growth	**Innovative and Proactive City Government**					
	To ensure a trained and competent work force	Percentage of employees trained in customer service	N/A	N/A	100	100
		Continuing education units earned by Sanitarians	480	550	589	600

EXPLANATORY INFORMATION

1 Sanitarian productivity levels have fluctuated during FY 2008 due to staff turnover and the implementation of the new automated Digital Health Department software

2 Due to staffing changes Project WORTH does not expect to be able to support an increase in the number of presentations for FY 2009

3 The total Health General Fund budget increased in FY 2008 with the incorporation of the Public Health Support Fund budget

4 Decrease in expected revenues for food and environmental health for FY 2009 due to fee revisions occurring in FY 2008 and decreased demand for mobile home park inspections

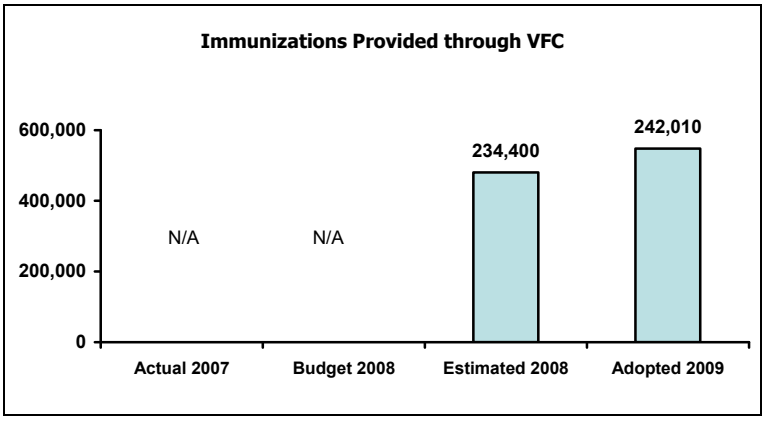
5 Dental health in-kind service values estimated based on the current Medicaid fee schedule

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the San Antonio Metro Health District (SAMHD) for FY 2009.

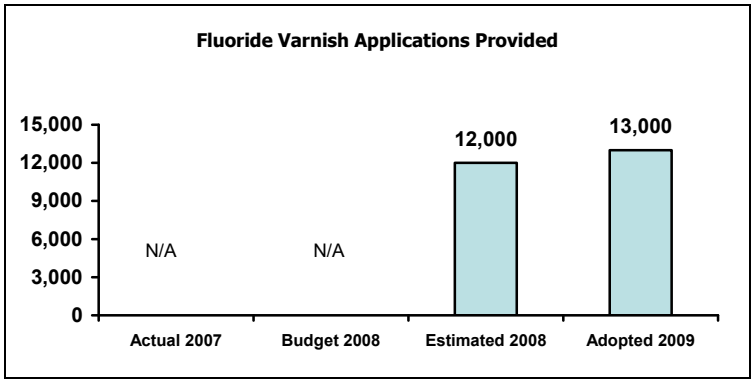
Immunizations Provided Through the Vaccines for Children Program (VFC)

The San Antonio Metropolitan Health District provides coordination, training, and vaccine supply to community healthcare providers through the federal Vaccines for Children (VFC) program. Over the past two years the number of immunizations provided has increased from 473,848 to an estimated 480,000. The VFC program remains an important part of Metro Health's strategy to assuring high vaccination rates for children throughout San Antonio and Bexar County.



Fluoride Varnish Applications Provided

The San Antonio Metropolitan Health District's Dental Health program provides fluoride varnish treatments in non-traditional health settings including schools and Head Start centers. The use of fluoride varnish treatments is an evidence-based practice to prevent and control dental cavities in children. Over the two years for which data was collected, the number of applications increased from 10,358 in FY 2007 to an estimated 12,000 in FY 2008.



GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$11,963,885	$10,622,885	$10,024,543	$9,073,422
CONTRACTUAL SERVICES	1,361,109	4,523,307	4,656,789	2,832,110
COMMODITIES	603,351	878,622	951,484	988,024
SELF INSURANCE/OTHER	2,073,478	2,126,735	2,097,901	1,684,788
CAPITAL OUTLAY	43,848	44,618	120,841	0
TOTAL EXPENDITURES	**$16,045,671**	**$18,196,167**	**$17,851,558**	**$14,578,344**
AUTHORIZED POSITIONS	**278**	**180**	**180**	**176**
FULL-TIME EQUIVALENTS	**275.5**	**175.5**	**175.5**	**171.5**

Below is a comprehensive listing of the grants expected by the Health District in FY 2009.

TITLE OF PROGRAM	FEDERAL	STATE	CITY	OTHER	ADOPTED FY 2009
ATSDR-Environmental Health and Wellness	$421,505	$-	$-	$-	$421,505
Bio-Terrorism/PHEP Lab	1,265,455	-	-	-	1,265,455
Cities Readiness Initiative	287,838	-	-	-	287,838
Family Focused Diabetes Pilot Project	-	80,000	-	-	80,000
Federal HIV/AIDS Surveillance	-	158,068	-	-	158,068
Federal Immunization Program	2,651,296	-	-	-	2,651,296
Federal STD Intervention & Surveillance	428,483	-	-	-	428,483
Federal & State TB Program	333,087	195,553	-	-	528,640
GlaxoSmithKline-Harvix 231	-	-	-	347,100	347,100
GlaxoSmithKline-Harvix HPV-024 Study Phase II	-	-	-	48,169	48,169
GlaxoSmithKline-MMRV-054	-	-	-	126,480	126,480
Healthy Education Project	-	270,982	-	-	270,982
Healthy Start	750,000	-	-	-	750,000
Human Papillomarvirus (HPV) Study Phase II	-	-	-	48,169	48,169
Inner-City School Immunization Project	-	616,461	-	-	616,461
Lead Poison Prevention Program	100,000	-	-	-	100,000
Milk Sample Lab Tests	-	35,396	-	-	35,396
Parent & Child, Inc.-Dental	-	-	-	207,600	207,600
Public Center for Environmental Health (PCEH)	675,214		-	-	675,214
Texas Commission on Environmental Policy		431,098			431,098
SanofiPasteur-Vaccine MTA37	-	-	-	96,000	96,000
Steps to a Healthier San Antonio Initiative	1,463,556	-	-	-	1,463,556
Title V-Dental	-	37,973	-	-	37,973
Title V Population Based	185,694	-	-	-	185,694
Tobacco Prevention and Control	-	825,336	-	-	825,336
WIC	6,123,986	-	-	-	6,123,986
TOTAL	**$14,686,114**	**$2,650,867**	**$ -**	**$873,518**	**$18,210,499**

PROGRAM INFORMATION:

The Federal Agency for Toxic Substances and Disease Registry (ATSDR) provides funds to the San Antonio Metropolitan Health District to address health concerns in the community surrounding the former Kelly Air Force Base. In order to improve the health of residents living in the Kelly community, Metro Health will use these funds to implement a health education program in the Kelly community that focuses on risk reduction, healthy lifestyles, and prevention and management of chronic disease. The program will consist of weekly classes with pre- and post- health risk appraisals; and screenings for cholesterol, glucose, body mass index, and blood pressure. Additional tests will include environmental home assessments using the Healthy Homes Initiative, and increasing lead screenings for children living in the area. Funds will also be used to conduct a liver cancer trend analysis for Bexar County.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2006-2007	Estimated 2007-2008	Adopted 2008-2009
FUNDING SOURCES			
FEDERAL	$175,774	$336,226	$421,505
OTHER – (carry-forward)	0	289,337	0
TOTAL FUNDING	**$175,774**	**$625,563**	**$421,505**
EXPENDITURES			
PERSONAL SERVICES	$101,597	$260,588	$182,651
CONTRACTUAL SERVICES	51,935	283,941	71,603
COMMODITIES 11,912		48,712	114,546
SELF INSURANCE/OTHER	7,700	32,322	43,985
CAPITAL OUTLAY	2,630	0	8,720
TOTAL EXPENDITURES	**$175,774**	**$625,563**	**$421,505**
AUTHORIZED POSITIONS	**2**	**2**	**3**
FULL-TIME EQUIVALENTS	**1.00**	**1.00**	**3.00**

PROGRAM INFORMATION:

This federal grant will fund the SAMHD Public Health Emergency Preparedness Division and the Biosafety Level 3 (BSL-3) Laboratory Division. These funds will be used for developing and maintaining initiatives with local, state, and federal response partners in the areas of All-Hazards Preparedness Planning, Epidemiology and Surveillance, Laboratory Capacity, redundant communication, public information and emergency risk communications, and training and exercising to effectively respond to public health emergencies.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2006-2007	Estimated 2007-2008	Adopted 2008-2009
FUNDING SOURCES			
FEDERAL	$3,432,938	$2,040,340	$1,265,455
TOTAL FUNDING	**$3,432,938**	**$2,040,340**	**$1,265,455**
EXPENDITURES			
PERSONAL SERVICES	1,494,798	$870,000	$927,179
CONTRACTUAL SERVICES	581,829	300,000	0
COMMODITIES	455,913	200,000	$85,261
SELF INSURANCE/OTHER	572,634	400,000	$253,015
CAPITAL OUTLAY	327,764	270,340	0
TOTAL EXPENDITURES	**$3,432,938**	**$2,040,340**	**$1,265,455**
AUTHORIZED POSITIONS	**22**	**20**	**15**
FULL-TIME EQUIVALENTS	**22.00**	**19.40**	**13.90**

CITIES READINESS INITIATIVES GRANT

PROGRAM INFORMATION:

This federal grant will provide additional emergency preparedness funding to the SAMHD Public Health Emergency Preparedness (PHEP) Division and the surrounding seven counties included in the San Antonio Metropolitan Statistical Area (SA-MSA). These funds are to be used specifically to enhance the development of the Strategic National Stockpile (SNS) Plan for a more rapid deployment of services. Where possible, sections in the SNS Plan should be standardized and coordinate with each MSA County to maximize the overall response throughout the MSA.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2006-2007	Estimated 2007-2008	Adopted 2008-2009
FUNDING SOURCES			
FEDERAL – Federal fund source	$317,647	$298,000	$287,838
TOTAL FUNDING	**$317,647**	**$298,000**	**$287,838**
EXPENDITURES			
PERSONAL SERVICES	$12,865	$97,976	$194,028
CONTRACTUAL SERVICES	110,667	45,000	0
COMMODITIES	55,501	0	$23,314
SELF INSURANCE/OTHER	26,017	155,024	$70,496
CAPITAL OUTLAY	112,597	0	0
TOTAL EXPENDITURES	**$317,647**	**$298,000**	**$298,000**
AUTHORIZED POSITIONS	**2**	**2**	**3**
FULL-TIME EQUIVALENTS	**2.00**	**2.00**	**3.00**

FAMILY FOCUSED DIABETES PILOT PROJECT

PROGRAM INFORMATION:

The Family Focused Diabetes Project funded through the Texas Department of State Health Services and the Texas Diabetes Council is a collaborative project between the Texas Diabetes Institute, the House of Neighborly Services, Antioch Community Transformation Network, and the San Antonio Metropolitan Health District. It is a project first operated in west San Antonio and now in east San Antonio to determine effective measures in reaching families whose members have Type II Diabetes or who are at high risk for developing diabetes. The project includes health risk assessment, educational classes, and referrals to community agencies.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2006-2007	Estimated 2007-2008	Adopted 2008-2009
FUNDING SOURCES			
STATE – Funding provided by DSHS	$80,720	$79,930	$80,000
TOTAL FUNDING	**$80,720**	**$79,930**	**$80,000**
EXPENDITURES			
PERSONAL SERVICES	$48,557	$51,027	$63,725
CONTRACTUAL SERVICES	24,462	19,465	6,325
COMMODITIES	2,242	3,922	506
SELF INSURANCE/OTHER	5,459	5,516	9,444
CAPITAL OUTLAY	**0**	**0**	**0**
TOTAL EXPENDITURES	**$80,720**	**$79,930**	**$80,000**

FEDERAL STD INTERVENTION & SURVEILLANCE

PROGRAM INFORMATION:

This grant funds STD surveillance and intervention activites. These efforts include receiving reports of STDs, recording results in a confindential and secure database, interviewing clients diagnosed with a high priority STD (newly diagnosed HIV, infectious Syphilis, or an STD in pregnancy), identifying and notifying sex partners, and ensuring sex partners receive evaluation and treatment from a medical provider

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2006-2007	Estimated 2007-2008	Adopted 2008-2009
FUNDING SOURCES			
FEDERAL	$373,003	$388,483	$428,483
TOTAL FUNDING	**$373,003**	**$388,483**	**$428,483**
EXPENDITURES			
PERSONAL SERVICES	$291,128	$334,839	$355,230
CONTRACTUAL SERVICES	6,333	17,176	28,200
COMMODITIES	35,617	4,397	9,053
SELF INSURANCE/OTHER	29,518	32,071	36,000
CAPITAL OUTLAY	10,407	0	0
TOTAL EXPENDITURES	**$373,003**	**$388,483**	**$428,483**
AUTHORIZED POSITIONS	**7**	**7**	**7**
FULL-TIME EQUIVALENTS	**7.00**	**7.00**	**7.00**

FEDERAL IMMUNIZATION PROGRAM

PROGRAM INFORMATION:

The San Antonio Metropolitan Health District (SAMHD) Immunization Program is responsible for providing vaccines and other immunization services to infants, children, adolescents and adults of Bexar County in accordance with the recommendations of the National Advisory Committee on Immunization Practices (ACIP). The Immunization Program strives to meet the needs of the residents of Bexar County through direct service delivery and by equipping other providers in the community with the vaccine and training needed to provide immunizations to unfunded children (Vaccines for Children Program). This project also supports the staff and equipment needed to maintain the City Automated Immunization Record System for all patients that are vaccinated in public health clinics or by private providers enrolled in the Vaccines for Children (VFC) program. The grant cycle follows the calendar year. Due to the UHS transition, the number of doses administered by Immunization Staff decreased and, the number of doses administered by VFC providers increased.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2006-2007	Estimated 2007-2008	Adopted 2008-2009
FUNDING SOURCES			
FEDERAL	$2,474,724	$2,339,146	$2,651,296
TOTAL FUNDING	**$2,474,724**	**$2,339,146**	**$2,651,296**
EXPENDITURES			
PERSONAL SERVICES	2,064,058	$1,987,299	$2,163,669
CONTRACTUAL SERVICES	125,076	169,094	113,338
COMMODITIES	70,670	79,581	28,786
SELF INSURANCE/OTHER	70,727	76,172	345,503
CAPITAL OUTLAY	11,573	27,000	0
SUBGRANTING (In kind Personnel)	132,620	NA	NA
TOTAL EXPENDITURES	**$2,474,724**	**$2,339,146**	**$2,651,296**
AUTHORIZED POSITIONS	**47**	**47**	**44**
FULL-TIME EQUIVALENTS	**45.00**	**45.00**	**42.00**

FEDERAL STD INTERVENTION & SURVEILLANCE

PROGRAM INFORMATION:

This grant fu nds STD surveillance an d intervention activites. These efforts include receiving repo rts of STDs, recording results in a confi ndential and secure database, interviewing clients diagnosed with a high prio rity STD (newly diagnosed HIV, infectious Syphilis, or an STD in pregnancy), identifying and notifying sex pa rtners, and ensuring sex partners receive evaluation and treatment from a medical provider

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2006-2007	Estimated 2007-2008	Adopted 2008-2009
FUNDING SOURCES			
FEDERAL	$373,003	$388,483	428,483
TOTAL FUNDING	**$373,003**	**$388,483**	**428,483**
EXPENDITURES			
PERSONAL SERVICES	$291,128	$334,839	$355,230
CONTRACTUAL SERVICES	6,333	17,176	28,200
COMMODITIES 35,617		4,397	9,053
SELF INSURANCE/OTHER	29,518	32,071	36,000
CAPITAL OUTLAY	10,407	0	0
TOTAL EXPENDITURES	**$373,003**	**$388,483**	**$428,483**
AUTHORIZED POSITIONS	**7**	**7**	**7**
FULL-TIME EQUIVALENTS	**7.00**	**7.00**	**7.00**

PROGRAM INFORMATION:

These grants fund tuberculosis preventive and TB treatment activities for Bexar County. The activities include: outreach, investigation, treatment and community surveillance. Outreach activities include administration of anit-tuberculosis medications by direct observation (DOT), and contact investigation of those persons potentially exposed to infectious TB. DOT can be administered at a patient's home, work, school or other location agreed upon by the patient. Contact investigation includes interviewing people suspected of TB disease, and actively locating and informing those who may have been exposed to TB. Contacts are encouraged to seek evaluation at an SAMHD facility, and take preventative therapy. Preventive medication and medical care associated with TB exposure and prevention is provided at the TB Clinic. Surveillance ins the active monitoring, tracing and ongoing epidemiological reviews of cases and exposures. Surveillance activities are routinely conducted at homeless shelters, substance abuse treatment facilities, detention facilities, community organizations, and other settings where TB treatment may be deemed likely.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2006-2007	Estimated 2007-2008	Adopted 2008-2009
FUNDING SOURCES			
FEDERAL - CDC	$309,489	$346,966	$332,000
STATE – FUNDING PROVIDED BY DSHS	200,576	210,862	195,000
OTHER – CO-PAYMENTS	2,728	5,000	5,000
TOTAL FUNDING	**$512,793**	**$562,828**	**$532,000**
EXPENDITURES			
PERSONAL SERVICES	$392,516	$452,415	$455,560
CONTRACTUAL SERVICES	69,696	58,903	43,500
COMMODITIES	13,196	12,513	10,300
SELF INSURANCE/OTHER	37,384	38,997	22,640
TOTAL EXPENDITURES	**$512,793**	**$562,828**	**$532,000**
AUTHORIZED POSITIONS	**10**	**10**	**9**
FULL-TIME EQUIVALENTS	**10.00**	**9.50**	**9.00**

PROGRAM INFORMATION:

This program operates under an agreement between the City of San Antonio and GlaxoSmithKline for the San Antonio Metropolitan Health District to participate in a clinical trial to evaluate the safety, tolerability, and effectiveness of Havrix, a vaccine to immunize children against Hepatitis A. This was an open, randomized, multi-center study in which health children were targeted to be enrolled at 12 months of age and vaccinated with Havrix at 15 months of age.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2006-2007	Estimated 2007-2008	Adopted 2008-2009
FUNDING SOURCES			
OTHER	$47,880	$191,520	$347,100
TOTAL FUNDING	**$47,880**	**$191,520**	**$347,100**
EXPENDITURES			
PERSONAL SERVICES	$32,3558	$142,523	$259,852
CONTRACTUAL SERVICES	4,500	19,000	33,200
COMMODITIES	0	0	16,953
SELF INSURANCE/OTHER	10,822	29,997	31,095
CAPITAL	0	0	6,000
TOTAL EXPENDITURES	**$47,880**	**$191,520**	**$347,100**
AUTHORIZED POSITIONS	**1**	**2**	**2**
FULL-TIME EQUIVALENTS	**1.00**	**2.00**	**2.00**

GLAXOSMITHKLINE – HARVIX SPV-024 STUDY PHASE II

PROGRAM INFORMATION:

This program is an agreement between the City of San Antonio and GlaxoSmithKline for the San Antonio Metropolitan Health District to Participate in a clinical trial to assess the immunogenicity and consistency evaluation of 3-Hib-MenCY-TT vaccine lots and single-blinded and controlled for the evaluation of safety and immuiogenicity of GSK Biologicals' Haemophilus influenza type b and Neisseria meningitides serogroups C and Y-tetanus toxiod conjugate vaccine combined (Hib-MenCY-TT) compared to monovalent Hib vaccine in healthy infants at 2, 4, 6 and 12 to 15 months of age.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2006-2007	Estimated 2007-2008	Adopted 2008-2009
FUNDING SOURCES			
OTHER	$0	$48,169	$48,169
TOTAL FUNDING	**$0**	**$48,169**	**$48,169**
EXPENDITURES			
PERSONAL SERVICES	$0	$32,636	$32,636
CONTRACTUAL SERVICES	0	6,100	6,100
COMMODITIES	0	3,300	3,300
SELF INSURANCE/OTHER	0	5,833	5,833
CAPITAL	0	300	300
TOTAL EXPENDITURES	**$0**	**$48,169**	**$48,169**
AUTHORIZED POSITIONS	**N/A**	**1**	**1**
FULL-TIME EQUIVALENTS	**N/A**	**1.0**	**1.0**

GLAXOSMITHKLINE-MMRV-054

PROGRAM INFORMATION:

This program is an agreement between the City of San Antonio and GlaxoSmithKline for the San Antonio Metropolitan Health District to Participate in a clinical trial to assess the immunogenicity of GlaxoSmithKline Biologicals' MMRV vaccine vs. ProQuad®, when co-administered with hepatitis A and pneumococcal conjugate vaccines to children 12-14 months of age.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2006-2007	Estimated 2007-2008	Adopted 2008-2009
FUNDING SOURCES			
OTHER	N/A	$128,663	$126,480
TOTAL FUNDING	**N/A**	**$128,663**	**$126,480**
EXPENDITURES			
PERSONAL SERVICES	N/A	$100,922	$100,922
CONTRACTUAL SERVICES	N/A	12,700	10,517
COMMODITIES	N/A	5,000	5,000
SELF INSURANCE/OTHER	N/A	9,541	9,541
CAPITAL		500	500
TOTAL EXPENDITURES	**N/A**	**$128,663**	**$126,480**
AUTHORIZED POSITIONS	**N/A**	**2**	**2**
FULL-TIME EQUIVALENTS	**N/A**	**2.00**	**2.00**

PROGRAM INFORMATION:

The goals of the PLHP "000" Local Public Health Support grant are:

1. Administration of public health services provided for within the Office of the Director of Health
2. Provision of appropriate public health information to the community
3. Prevention of chronic disease including obesity, diabetes and asthma
4. Implementation of the Mobilizing for Action through Planning and Partnerships (MAPP) model

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2006-2007	Estimated 2007-2008	Adopted 2008-2009
FUNDING SOURCES			
STATE – Funding provided by DSHS	$271,315	$279,082	$270,982
TOTAL FUNDING	**$271,315**	**$279,082**	**$270,982**
EXPENDITURES			
PERSONAL SERVICES	$198,406	$279,082	$257,860
CONTRACTUAL SERVICES	45,635	0	11,522
COMMODITIES	13,791	0	8,000
SELF INSURANCE/OTHER	4,442	0	1,700
CAPITAL OUTLAY	9,041	0	0
TOTAL EXPENDITURES	**$271,315**	**$279,082**	**$279,082**
AUTHORIZED POSITIONS	**5**	**5**	**5**
FULL-TIME EQUIVALENTS	**5.00**	**5.00**	**5.00**

PROGRAM INFORMATION:

The goals of the San Antonio Healthy Start Program are to reduce the infant mortality and low birth rates among program participants in the targeted community. To achieve these goals the following objectives that support reducing infant mortality have been adopted.

1. Increase # of women receiving prenatal care in the first trimester to 75%.
2. Reduction of infants born weighing less than 2500 grams to 10%.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2006-2007	Estimated 2007-2008	Adopted 2008-2009
FUNDING SOURCES			
FEDERAL – HRSA	$510,284	$844,120	$750,000
TOTAL FUNDING	**$510,284**	**$844,120**	**$750,000**
EXPENDITURES			
PERSONAL SERVICES	350,280	510,597	580,718
CONTRACTUAL SERVICES	36,025	74,340	53,305
COMMODITIES	4,894	15,268	4,961
SELF INSURANCE/OTHER	119,085	96,017	111,016
CAPITAL OUTLAY	0	0	0
TOTAL EXPENDITURES	**$ 510,284**	**$696,222**	**$750,000**
AUTHORIZED POSITIONS	**12**	**11**	**10**
FULL-TIME EQUIVALENTS	**12.00**	**10.25**	**10.00**

PROGRAM INFORMATION:

The San Antonio Metropolitan Health District (SAMHD) Immunization Division maintains basic program operations that include procedures, activities, and events to vaccinate children, adolescents, and adults in accordance with the Centers for Disease Control and Prevention's (CDC) National Immunization Program (NIP) grant guidance as well as the standards that are outlined in the annual contract from Texas State Health Services (TDSHS). The SAMHD Immunization Division is contracted to investigate, monitor, and report the incidence of vaccine-preventable diseases (VPD), inform the public and private immunization stakeholders about immunizations and VPDs, and conduct provider assessments on private providers, daycares, schools and public clinics.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2006-2007	Estimated 2007-2008	Adopted 2008-2009
FUNDING SOURCES			
STATE – Funding provided by the DSHS	$577,106	$587,106	$616,461
Program Income	42,424	10,000	0
TOTAL FUNDING	**$619,530**	**$597,106**	**$616,461**
EXPENDITURES			
PERSONAL SERVICES	$461,376	$589,406	$550,332
CONTRACTUAL SERVICES	1,200	4,882	16,500
COMMODITIES	51,278	3,600	13,023
SELF INSURANCE/OTHER	91,960	6,218	36,606
CAPITAL OUTLAY	13,716	0	0
TOTAL EXPENDITURES	**$619,530**	**$604,106**	**$616,461**
AUTHORIZED POSITIONS	**13**	**13**	**11**
FULL-TIME EQUIVALENTS	**13.00**	**13.00**	**11.00**

PROGRAM INFORMATION:

The Childhood Lead Poisoning Prevention Program identifies households with children less than 6 years of age that potentially face problems associated with lead toxicity. Activities include providing nursing case management and follow-up services for children with elevated blood lead levels, referring families to the Lead Based Paint Hazard Control Program, outreach and education in the community and to providers, co-facilitation of the Lead Task Force, and conducting environmental lead assessments. Pathways of exposure include lead-based paint, contaminated soil and dust, products containing lead such as ceramic pottery and home remedy medication, and parental occupation and or hobbies using lead.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2006-2007	Estimated 2007-2008	Adopted 2008-2009
FUNDING SOURCES			
OTHER	$49,800	$104,368	$100,000
TOTAL FUNDING	**$49,800**	**$104,368**	**$100,000**
EXPENDITURES			
PERSONAL SERVICES	$40,572	$87,018	$92,777
CONTRACTUAL SERVICES	3,996	1,098	0
COMMODITIES	42	1,032	1,733
SELF INSURANCE/OTHER	5,190	11,087	5,490
CAPITAL OUTLAY	0	4,133	0
TOTAL EXPENDITURES	**$49,800**	**$104,368**	**$100,000**
AUTHORIZED POSITIONS	**2**	**2**	**3**
FULL-TIME EQUIVALENTS	**2.00**	**2.00**	**2.50**

MILK SAMPLE LAB TESTS

PROGRAM INFORMATION:

This fee-for-service contract with the Texas Department of Sate Health Services (DSHS) reimburses the San Antonio Metropolitan Health District for the analysis of milk and dairy samples derived from DSHS Region 8 and 11 dairies and retailers.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2006-2007	Estimated 2007-2008	Adopted 2008-2009
FUNDING SOURCES			
STATE – Funding provided by the DSHS	$34,006	$40,600	$35,396
TOTAL FUNDING	**$34,006**	**$40,600**	**$35,396**
EXPENDITURES			
CONTRACTUAL SERVICES	$34,006	$40,600	$35,396
TOTAL EXPENDITURES	**$34,006**	**$40,600**	**$35,396**
AUTHORIZED POSITIONS	**NA**	**NA**	**NA**
FULL-TIME EQUIVALENTS	**NA**	**NA**	**NA**

PARENT & CHILD INCORPORATED

PROGRAM INFORMATION:

This is a fee-for-service contract with Parent & Child Incorporated (PCI), a Head Start program, to provide dental care for enrollees. Federal guidelines require each Head Start require each child be evaluated for dental disease within 90 days of enrollment. In addition, each enrollee may participate in the Fluoride Varnish Prevention Program, whereby each child is administered two treatments throughout the year on-site at the Head Start Centers. SAMHD provides follow-up clinical care and case management for children in need of specialty care with local pediatric dentists.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2006-2007	Estimated 2007-2008	Adopted 2008-2009
FUNDING SOURCES			
OTHER – PCI MEDICAL	$134,784	$205,500	$0
OTHER – PCI Dental	0	138,628	50,900
OTHER – PCI MEDICAID COLLECTIONS	76,378	0	156,700
TOTAL FUNDING	**$211,317**	**$344,128**	**$207,600**
EXPENDITURES			
PERSONAL SERVICES	$280,983	$161,900	$73,068
CONTRACTUAL SERVICES	92,753	131,128	74,000
COMMODITIES	12,339	50,600	59,092
SELF INSURANCE/OTHER	1,965	500	1,440
TOTAL EXPENDITURES	**$388,040**	**$344,128**	**$207,600**
AUTHORIZED POSITIONS	**5**	**5**	**1**
FULL-TIME EQUIVALENTS	**5.00**	**5.00**	**1.00**

PROGRAM INFORMATION:

The Public Center for Environmental Health (PCEH) is a program of the San Antonio Metropolitan Health District funded by the Department of Defense and the Texas Commission on Environmental Quality (TCEQ)to monitor air quality and address environmental health concerns within Bexar County. The Public Center for Environmental Health has a cooperative agreement with the United States Air Force to investigate environmental health concerns related to potential exposures in the community from the former Kelly Air Force Base. PCEH also receives funding from TCEQ to maintain continuous air quality stations throughout Bexar County.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2006-2007	Estimated 2007-2008	Adopted 2008-2009
FUNDING SOURCES			
STATE – Funding provided by DSHS	$320,695	$414,500	$431,100
FEDERAL	390,547	793,000	675,214
TOTAL FUNDING	**$711,242**	**$1,207,500**	**$1,106,314**
EXPENDITURES			
PERSONAL SERVICES	$483,655	$571,720	$600,931
CONTRACTUAL SERVICES	168,931	535,899	384,754
COMMODITIES	9,984	24,800	23,073
SELF INSURANCE/OTHER	46,289	68,414	94,606
CAPITAL OUTLAY	2,383	6,667	2,950
TOTAL EXPENDITURES	**$711,242**	**$1,207,500**	**$1,106,314**
AUTHORIZED POSITIONS	**7**	**9**	**9**
FULL-TIME EQUIVALENTS	**7.00**	**9.00**	**9.00**

SANOFI PASTEUR – MTA37 VACCINE STUDY

PROGRAM INFORMATION:

This program is an agreement between the City of San Antonio and Sanofi Pasteur for the San Antonio Metropolitan Health District to participate in a clinical trial to evaluate the safety and effectiveness of routine vaccines administered at 12 months of age when administered concomitantly with Menactra vaccine and when administered by themselves (without Menactra).

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2006-2007	Estimated 2007-2008	Adopted 2008-2009
FUNDING SOURCES			
OTHER	$2,101	$96,000	$96,000
TOTAL FUNDING	**$2,101**	**$96,000**	**$96,000**
EXPENDITURES			
PERSONAL SERVICES	$0	$72,568	$72,568
CONTRACTUAL SERVICES	2,101	5,150	5,150
COMMODITIES	0	4,200	4,200
SELF INSURANCE/OTHER	0	11,285	11,285
CAPITAL	0	2,797	2,797
TOTAL EXPENDITURES	**$2,101**	**$96,000**	**$96,000**
AUTHORIZED POSITIONS	**N/A**	**1**	**1**
FULL-TIME EQUIVALENTS	**N/A**	**1.00**	**1.00**

STEPS TO A HEALTHIER SAN ANTONIO

PROGRAM INFORMATION:

The purpose of the Steps to a Healthier San Antonio (Steps-SA) initiative is to reduce obesity, diabetes, and asthma and address three related risk behaviors: physical inactivity, poor nutrition, and tobacco use among residents, students, employers and employees with the geographic boundaries of the San Antonio Independent School District (SAISD) by promoting and supporting the adoption of healthy lifestyles.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2006-2007	Estimated 2007-2008	Adopted 2008-2009
FUNDING SOURCES			
FEDERAL	$1,631,782	$1,426,049	$1,463,556
TOTAL FUNDING	**$1,631,782**	**$1,426,049**	**$1,463,556**
EXPENDITURES			
PERSONAL SERVICES	$208,498	$273,857	$316,141
CONTRACTUAL SERVICES	1,160,482	1,084,575	949,820
COMMODITIES	188,802	42,805	156,679
SELF INSURANCE/OTHER	74,000	24,812	40,916
TOTAL EXPENDITURES	**$1,631,782**	**$1,426,049**	**$1,463,556**
AUTHORIZED POSITIONS	**5**	**5**	**5**
FULL-TIME EQUIVALENTS	**4.50**	**4.50**	**5.00**

PROGRAM INFORMATION:

The Title V Population-based program is a community-based effort to improve pregnancy outcomes and decrease teen pregnancy rates in targeted areas of Bexar County. The program works in conjunction with the gederally funded Healthy Start Initiative and the city funded Project WORTH. The population-based program provides health education presentations and other community-based health promotion activities, including responding to public requests for information and educational services.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2006-2007	Estimated 2007-2008	Adopted 2008-2009
FUNDING SOURCES			
STATE – Funding provided by DSHS	$207,183	$207,183	$185,694
TOTAL FUNDING	**$207,183**	**$207,183**	**$185,694**
EXPENDITURES			
PERSONAL SERVICES	$67,410	$82,000	$105,336
CONTRACTUAL SERVICES	126,356	97,683	49,478
COMMODITIES	2,475	15,000	13,247
SELF INSURANCE/OTHER	8,374	2,500	17,633
TOTAL EXPENDITURES	**$204,615**	**$197,183**	**$185,694**
AUTHORIZED POSITIONS	**1**	**1**	**1**
FULL-TIME EQUIVALENTS	**1.00**	**1.00**	**1.00**

PROGRAM INFORMATION:

Funding from the DSHS is provided in Texas for six locations. The SAMHD is one of the six locations to receive funding for Tobacco Prevention and Control through a grant. Money from this grant is associated with six goals These goals include: prevent tobacco use among young people, ensure compliance with state and local tobacco laws with adequate enforcement, increase cessation among young people and adults, eliminate exposure to secondhand smoke, reduce tobacco use among populations with the highest burden of tobacco-related health disparities and develop and maintain statewide capacity for comprehensive tobacco prevention and control. The progress of measuring the attainment of these goals will occur through a set of performance measures. Performance measures will be altered each year depending on need and the previous year's success.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2006-2007	Estimated 2007-2008	Adopted 2008-2009
FUNDING SOURCES			
STATE - DSHS	N/A	$339,844	$825,336
TOTAL FUNDING	**N/A**	**$339,844**	**$825,336**
EXPENDITURES			
PERSONAL SERVICES	N/A	$149,577	$265,993
CONTRACTUAL SERVICES	N/A	134,896	490,168
COMMODITIES	N/A	9,641	6,800
SELF INSURANCE/OTHER	N/A	29,885	62,375
CAPITAL	N/A	15,845	0
TOTAL EXPENDITURES	**N/A**	**$339,844**	**$825,336**
AUTHORIZED POSITIONS	**N/A**	**4**	**4**
FULL-TIME EQUIVALENTS	**N/A**	**4.00**	**4.00**

PROGRAM INFORMATION:

The Special Supplemental Nutrition Program for Women, Infants, and Children (WIC), provides food vouchers (redeemable at grocery stores for certain nutritious foods), nutrition education and counseling, breastfeeding promotion and support, and health care referrals, at no cost to low income pregnant, postpartum, and breastfeeding women, infants and children under the age of five, who are determined to be at nutritional risk.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2006-2007	Estimated 2007-2008	Adopted 2008-2009
FUNDING SOURCES			
FEDERAL – Dept of Agriculture	$5,680,935	$6,074,750	$6,123,986
TOTAL FUNDING	**$5,680,935**	**$6,074,750**	**$6,123,986**
EXPENDITURES			
PERSONAL SERVICES	$4,426,379	$4,912,980	$4,729,395
CONTRACTUAL SERVICES	625,534	649,800	568,149
COMMODITIES	127,504	141,352	98,832
SELF INSURANCE/OTHER	6,766	9,500	3,000
INDIRECT COSTS	494,752	361,118	724,610
TOTAL EXPENDITURES	**$5,680,935**	**$6,074,750**	**$6,123,986**
AUTHORIZED POSITIONS	**135**	**129**	**116**
FULL-TIME EQUIVALENTS	**125.00**	**123.00**	**112.00**

CITY OF SAN ANTONIO
TEXAS
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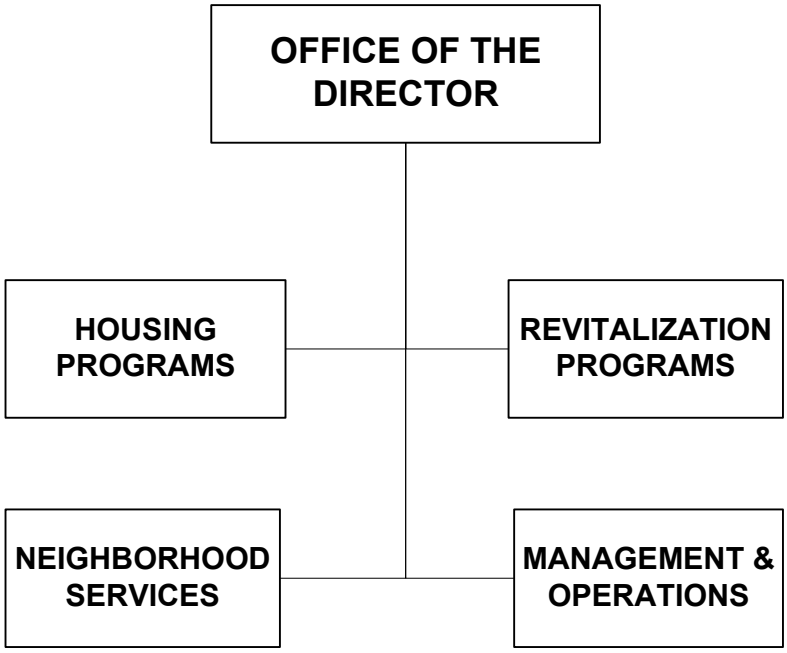


APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2009
General Fund	141.00	$11,167,695
Community Development Block Grant	35.00	4,968,454
Tax Increment Financing	8.00	486,599
Categorical Grants	1.00	2,683,333
Capital Projects	0.00	7,955,000
Total Funding	**185.00**	**$27,261,081**

HOUSING & NEIGHBORHOOD SERVICES GENERAL FUND

MISSION STATEMENT

The mission of the Housing & Neighborhood Services Department is to strategically enhance the quality of life in San Antonio neighborhoods through leveraged partnerships which assist in the development and delivery of revitalization programs, proactive and responsive code enforcement, and dynamic and quality neighborhood services which promote health, safety and general welfare of the citizens of San Antonio.

PROGRAM INFORMATION

The Housing & Neighborhood Services Department (HNSD) includes programs which create and sustain partnerships with various City departments, profit/non-profit agencies, and neighborhoods engaged in community revitalization. There are four divisions which include Housing Programs, Revitalization Programs, Neighborhood Services, and the Office of Management & Operations. The Housing Program division includes Owner-Occupied Rehabilitation, Owner-Occupied Reconstruction, Rental Rehabilitation, Lead Based Paint, Loan Processing and Graffiti Abatement. The Revitalization Program division includes Tax Increment Finance, Affordable Showcase of Homes/Historic Gardens, Neighborhood Commercial Revitalization, Home Buyers Club & Down Payment Assistance, Neighborhood Sweeps, and Neighborhood Improvement Districts. The Neighborhood Services division includes Sector Teams, Abatement Unit, CLEAN Team, Historic Building Enforcement, and Dangerous Premises. The Office of Management & Operations division includes the Management Office, Information Technologies, Loan Servicing, Code Notification Support, and Training & Community Education Outreach. All of these programs and functions are dedicated to result-oriented and community-driven service delivery in an effort to provide opportunities for housing and neighborhood revitalization and preservation.

GOALS & OBJECTIVES

- Promote Neighborhood Revitalization Programs through Enhanced Services.
  - Revitalize neighborhoods for San Antonio by creating safe, decent, and affordable housing.
  - Assist in revitalization and in-fill efforts in neighborhoods through the implementation of various housing programs.
  - Encourage economic revitalization and development throughout the city through leveraging of private investment in inner city corridors.
  - To promote revitalization and neighborhood empowerment by utilizing Neighborhood Improvement Districts as a financing option for additional infrastructure and or enhanced services and amenities.
- Create Affordable Housing Opportunities in San Antonio.
  - Create and cultivate partnerships with profit and non-profit agencies focused on increasing the number of affordable housing units.
  - Restore and preserve existing housing stock.
  - Educate and assist the community in the home buying process.
  - Encourage homeownership and the expansion of both affordable and market-rate housing opportunities throughout the City.
- Maintain Code Enforcement Efforts and Community Outreach.
  - Maximize code enforcement services by creating partnerships with outside organizations including neighborhoods in order to facilitate the upkeep and revitalization of communities.
  - Expedite enforcement and abatement actions through the issuance of citations and timely follow-up documentation for all service requests.
  - Eradicate graffiti through the implementation of public awareness campaign and proactive coordinated volunteer opportunities.
- Pursue Efficiencies and Maintain Operational Excellence.
  - Pursue grant and financial opportunities to further support departmental programs, initiatives and services.
  - Ensure a trained, competent and professional workforce by providing and supporting appropriate training opportunities.

BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Customer	**Improve Customer Service**					
	Provide education and assistance to the community concerning the home buying process	No. of Home-Buyers' Club Participants	524	575	450	450
	To promote revitalization and neighborhood empowerment	Cumulative Property Owners Served by Sweeps[1]	21,083	23,928	23,937	24,928
	Expedite enforcement and abatement actions through the issuance of citations and timely follow-up documentation for all service requests	No of vacant lots cleaned	5,870	6,542	5,423	5,532
		No. of vacant structures repaired, secured or demolished	5,508	5,713	5,834	5,951
		No. of Junked Vehicles Abated, Repaired or Removed after notice given	11,932	12,958	12,045	12,286
		Total Service Requests Initiated	191,774	191,142	193,434	195,302
		Total Cases (Citations) Filed in Court	11,027	13,552	11,394	11,622
	Effectively and efficiently satisfy all service requests in a timely manner	% of Complaints Responded to Within Service Level Agreement	92.5%	97%	97%	98%
		Avg. number of days from initial investigation to closing of case (all complaint types)	27 Days	26 Days	24 Days	24 Days
	Revitalize neighborhoods for San Antonio by creating safe, decent, and affordable housing	No. of Units Completed Through All Housing Programs[2]	1,142	1,344	760	1,135
	Eradicate graffiti	No. of square feet of graffiti eradicated on public and private property	1,474,012	2,560,000	2,580,168	2,780,168

BALANCED SCORECARD CONTINUED

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Financial	**Leverage Funding Sources**					
	Restore and preserve existing housing stock	Avg. Public Cost for Owner-Occupied Single-Family Dwelling Unit Rehabilitated/ Reconstructed	$70,684	$72,000	$77,029	$74,217
Internal Processes	**Increase Neighborhood Planning**					
	Foster effective communication with residents requesting services provided by local government through administration of neighborhood sweeps	Avg. Cost for Target Sweeps	$75,926	$129,208	$123,056	$133,521
Employee Learning & Growth	**Innovative and Proactive City Government**					
	Provide continued professional development in housing and neighborhood revitalization efforts and employee training in information technology	No. of Training Opportunities in Neighborhood/Housing/ Community Development	168	175	237	240

EXPLANATORY INFORMATION

[1] The proposed number of properties per average sweeps is 2,000 to 2,200 (10 Extreme Sweeps completed per year).

[2] Includes large multi-family complex that will be completed during each fiscal year.

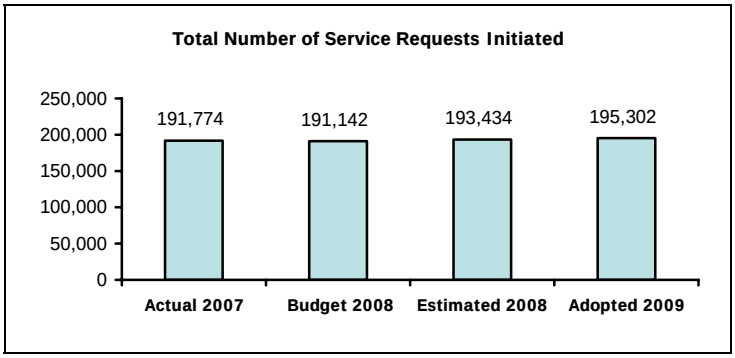
[3] CLEAN Team redeployed into regular Code Enforcement activities.

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Housing & Neighborhood Services Department for FY 2009.

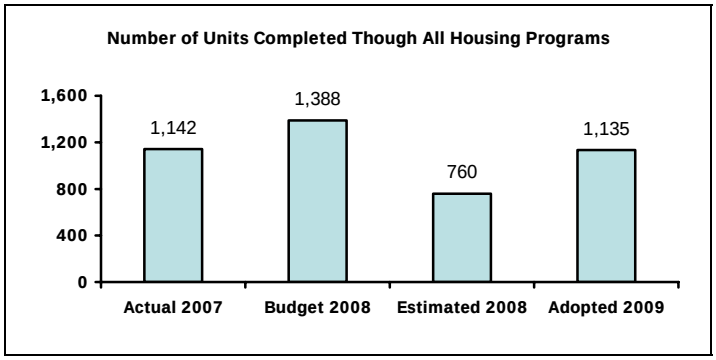
Code Compliance Enforcement

The goals and objectives for Code Enforcement are geared toward reducing environmental and structural violations through proactive and reactive neighborhood based enforcement, public awareness, citizen outreach and participation, and neighborhood collaborations.



Revitalization of San Antonio Neighborhoods

This measure represents the number of dwelling units completed through all housing programs including Owner-occupied Housing Rehabilitation Program, Affordable Showcase of Homes Program, Multi-family Rental Rehabilitation Program, Lead Base Paint Hazard Control Program, Tax Increment Financing, and the Minor Housing Repair Program.



GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$6,179,410	$6,951,029	$6,742,079	$6,944,245
CONTRACTUAL SERVICES	1,306,964	1,898,352	1,881,806	2,316,229
COMMODITIES	215,866	301,575	241,755	312,197
SELF INSURANCE/OTHER	1,523,620	1,323,618	1,308,436	1,550,024
CAPITAL OUTLAY	213,081	178,000	277,843	45,000
TOTAL EXPENDITURES	**$9,438,941**	**$10,652,574**	**$10,451,919**	**$11,167,695**
AUTHORIZED POSITIONS	**130**	**141**	**141**	**141**
FULL-TIME EQUIVALENTS	**130.00**	**141.00**	**141.00**	**141.00**

HOUSING & NEIGHBORHOOD SERVICES

GRANT SUMMARY

Below is a comprehensive listing of the grants the Housing & Neighborhood Services Department expects to receive in FY 2009.

TITLE OF PROGRAM	FEDERAL	STATE	CITY	OTHER	ADOPTED FY 2009
Lead Hazard Reduction Demonstration Grant	$1,333,333				$1,333,333
Texas Department of Housing and Community Affairs		$250,000			$ 250,000
San Antonio Housing Authority	$ 750,000				$ 750,000
Federal Home Loan Bank of Dallas				$350,000	$ 350,000
TOTAL	**$2,083,333**	**$250,000**	**$ -**	**$350,000**	**$2,683,333**

HOUSING & NEIGHBORHOOD SERVICES
LEAD HAZARD REDUCTION DEMONSTRATION GRANT

PROGRAM INFORMATION

The City of San Antonio was awarded a grant by the U.S. Department of Housing and Urban Development, Office of Healthy Homes. The purpose of this grant is to reduce the existing lead hazards in homes where 1) children under age six reside, 2) built before 1978 and 3) located within the San Antonio City limits. Children are prioritized to receive assistance based on the blood lead levels. This grant program covers 36 months beginning October 1, 2007.

PERFORMANCE MEASURES

	Actual 2007	Estimated 2008	Adopted 2009
Input:			
Total No of Units Identified for Program	N/A	45	89
Output:			
No. of Lead Hazard Housing Units Addressed	N/A	50	70
Marketing and Outreach Activities	N/A	20	24
Efficiency:			
Avg. Cost of Lead Reduction Work	N/A	$8,500	$8,500
Avg. Time of Completion	N/A	2-3 weeks	2-3 weeks
Effectiveness:			
% of HUD Funds Expended	N/A	8%	38%

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2007	Authorized 2008	Adopted 2009
FUNDING SOURCES			
FEDERAL – Federal fund source	N/A	$1,333,333	$1,333,333
TOTAL FUNDING	**N/A**	$1,333,333	$1,333,333
EXPENDITURES			
PERSONAL SERVICES	N/A	$42,355	$42,355
CONTRACTUAL SERVICES	N/A	1,000,021	1,000,021
COMMODITIES	N/A	0	0
SELF INSURANCE/OTHER	N/A	0	0
CAPITAL OUTLAY	N/A	0	0
TOTAL EXPENDITURES	**N/A**	**$1,042,376**	**$1,042,376**
AUTHORIZED POSITIONS	**N/A**	**1**	**1**
FULL-TIME EQUIVALENT	**N/A**	**1.00**	**1.00**

HOUSING & NEIGHBORHOOD SERVICES
TEXAS DEPARTMENT OF HOUSING AND COMMUNITY AFFAIRS

PROGRAM INFORMATION

The City of San Antonio was awarded a grant in the amount of $250,000 by the Texas Department of Housing and Community Affairs called the 2007 Texas Veterans Housing Support Program. The purpose of this grant is to assist veterans who are first time home buyers with down payment and closing costs. The veteran's household income has to be at or below 80% of the area median family income (AMFI) level for the City of San Antonio. The veteran can receive up to $15,000 forgivable over 5 years or 10 years depending on income level. Home needs to be located in the City limits of San Antonio. Also these funds can assist the veteran, if disabled with some repairs to the home for accessibility. This contract will expire December 31, 2009.

PERFORMANCE MEASURES

	Actual 2007	Estimated 2008	Adopted 2009
Input:			
$15,000/ per unit	N/A	N/A	16
Output:			
$15,000/ per unit	N/A	N/A	16
Efficiency:			
Avg. assistance per unit	N/A	N/A	$15,000
Time to process a file for closing	N/A	N/A	7–10 days
Effectiveness:			
% of funds expended	N/A	N/A	100%

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2007	Authorized 2008	Adopted 2009
FUNDING SOURCES			
STATE – State fund source	N/A	N/A	$250,000
TOTAL FUNDING	**N/A**	**N/A**	$250,000
EXPENDITURES			
PERSONAL SERVICES	N/A	N/A	$0
CONTRACTUAL SERVICES	N/A	N/A	$250,000
COMMODITIES	N/A	N/A	$0
SELF INSURANCE/OTHER	N/A	N/A	$0
CAPITAL OUTLAY	N/A	N/A	$0
TOTAL EXPENDITURES	**N/A**	**N/A**	**$250,000**
AUTHORIZED POSITIONS	N/A	N/A	**N/A**
FULL-TIME EQUIVALENT	**N/A**	**N/A**	**N/A**

PROGRAM INFORMATION

The City of San Antonio entered into a Memorandum of Understanding (MOU) with the San Antonio Housing Authority (SAHA) to accept $750,000 to provide down payment assistance to first time homebuyers. This MOU will assist 37 families with down payment and closing costs up to $20,000, forgivable over 5 years. The household income has to be at or below 80% of the area median family income (AMFI) level for the City of San Antonio. SAHA will be the administrator of the funds. The Housing and Neighborhood Services Department (HNSD) will service the loan. The home needs to be located in the City limits of San Antonio. This MOU will expire September 30, 2008.

PERFORMANCE MEASURES

	Actual 2007	Estimated 2008	Adopted 2009
Input:			
Total number of units	N/A	37	N/A
Output:			
Total number of units	N/A	37	N/A
Efficiency:			
Avg. amount of assistance per unit	N/A	$20,000	N/A
Effectiveness:			
% of funds expended	N/A	100%	N/A

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2007	Authorized 2008	Adopted 2009
FUNDING SOURCES			
FEDERAL – Federal fund source	N/A	$750,000	$0
TOTAL FUNDING	**N/A**	**$750,000**	**$0.00**[1]
EXPENDITURES			
PERSONAL SERVICES	N/A	N/A	$0.00
CONTRACTUAL SERVICES	N/A	$750,000	$0.00
COMMODITIES	N/A	N/A	$0.00
SELF INSURANCE/OTHER	N/A	N/A	$0.00
CAPITAL OUTLAY	N/A	N/A	$0.00
TOTAL EXPENDITURES	**N/A**	**$750,000**	**$0.00**
AUTHORIZED POSITIONS	N/A	N/A	N/A
FULL-TIME EQUIVALENT	**N/A**	**N/A**	**N/A**

[1] All funds will be spent by the end of FY 2008. The Department does not anticipate additional funding from this source.

PROGRAM INFORMATION

The City of San Antonio applied for to the Federal Home Loan Bank of Dallas, though Frost Bank of San Antonio, for a grant to administer a Minor Repair Program in September 2008. The amount of $350,000 will be able to assist homeowners at or below 50% of the Area Median Income with minor repairs to their homes up to $6,000 per unit.

PERFORMANCE MEASURES

	Actual 2007	Estimated 2008	Adopted 2009
Input:			
Total Units Identified	N/A	N/A	83
Output:			
Total Units Completed	N/A	N/A	83
Efficiency:			
Average Cost per Unit	N/A	N/A	$6,000
Effectiveness:			
% of Funds Expended	N/A	N/A	100%

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2007	Authorized 2008	Adopted 2009
FUNDING SOURCES			
Other – Other fund source	N/A	N/A	$350,000
TOTAL FUNDING	**N/A**	**N/A**	**$350,000**
EXPENDITURES			
PERSONAL SERVICES	N/A	N/A	0
CONTRACTUAL SERVICES	N/A	N/A	350,000
COMMODITIES	N/A	N/A	0
SELF INSURANCE/OTHER	N/A	N/A	0
CAPITAL OUTLAY	N/A	N/A	0
TOTAL EXPENDITURES	**N/A**	**N/A**	**$350,000**
AUTHORIZED POSITIONS	N/A	N/A	N/A
FULL-TIME EQUIVALENT	**N/A**	**N/A**	**N/A**

PROGRAM INFORMATION

The Tax Increment Financing Fund is a financing tool used to attract development or redevelopment to areas that are currently not benefiting from private-sector investment. The area in which TIF is being used is known as a Tax Increment Reinvestment Zone (TIRZ). The City of San Antonio's highest priority use of TIF is the revitalization of inner-city neighborhoods and commercial districts, particularly in Empowerment Zones and Enterprise Zones within the City limits. Tax Increment Reinvestment Zones act as economic stimuli to surrounding areas. By leveraging private investment for certain types of development within a targeted area, TIF can be used to finance new and/or enhanced public improvements and infrastructure. These improvements and infrastructure, in turn, attract additional private investment in surrounding areas.

GOALS AND OBJECTIVES

Goals and objectives and related performance measures for the Tax Increment Financing Fund have been accounted for in the Housing & Neighborhood Services Department's overall General Fund summary.

TAX INCREMENT FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$258,273	$285,226	$270,248	$420,113
CONTRACTUAL SERVICES	3,372	7,995	332	25,009
COMMODITIES	1,895	6,953	1,500	6,953
SELF INSURANCE/OTHER	20,919	30,845	26,397	34,524
TRANSFERS	0	0	0	0
TOTAL EXPENDITURES	**284,459**	**$331,019**	**$298,477**	**$486,599**
AUTHORIZED POSITIONS	**8**	**8**	**8**	**8**
FULL-TIME EQUIVALENTS	**8.00**	**8.00**	**8.00**	**8.00**

CITY OF SAN ANTONIO
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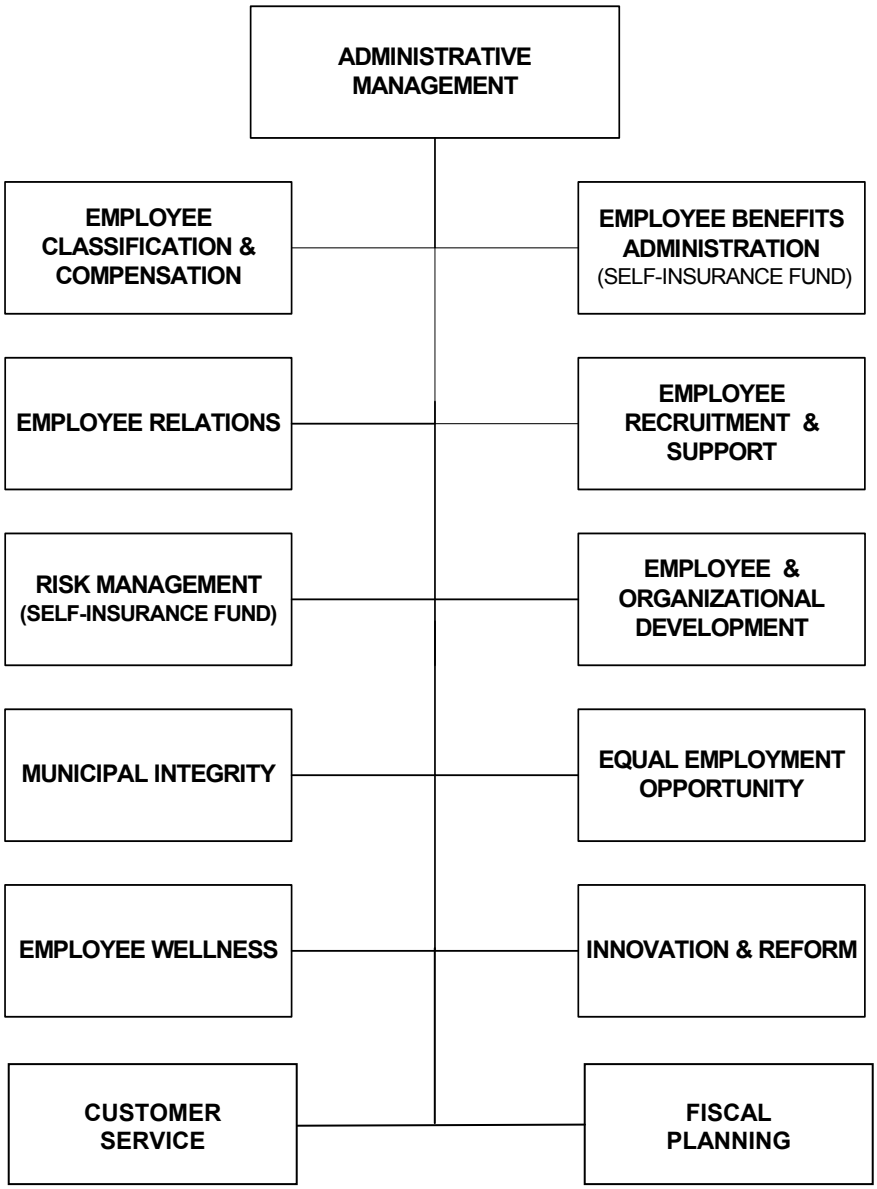
HUMAN RESOURCES



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2009
General Fund	53.00	$ 4,782,738
Employee Benefits Fund	22.00	96,310,717
Workers' Compensation Fund	13.00	13,030,725
Liability Fund	8.00	11,146,969
Total Funding	**96.00**	**$125,271,149**

MISSION STATEMENT

The Human Resources Department provides the City of San Antonio organization with effective human resource management services that focus on our customers' needs. We support the City in attracting and retaining a qualified and capable workforce to provide high quality services to the citizens of San Antonio.

PROGRAM INFORMATION

Human Resources (HR) seeks to align the efforts of the City's most valuable asset, its employees, with the organizational strategy to serve the citizens of San Antonio. Human Resources partners with departments to provide strategic workforce planning and management strategies and core human resource services. Workforce planning and management strategies include but are not limited to: compensation and job content analysis and recommendations; review of citywide and departmental personnel and HR practices; organizational effectiveness assessments; employee development assessment and delivery of training programs; and conflict resolution between management and employees. Human Resources' core functions include: employee benefits and wellness risk management administration; recruitment and selection, with direct hire into specified positions; facilitation of employee grievances; Equal Employment Opportunity (EEO) and Municipal Integrity investigations and resolution of internal complaints; coordination of disciplinary hearings for non-uniformed employees appearing before the Municipal Civil Service Commission; coordination of the Consultation Ordinance Employee-Management Committee; staffing of the Municipal Civil Service and Fire and Police Civil Service Commissions and the Affirmative Action Advisory Committee; facilitation of entry and promotional testing, and coordination of the grievance and arbitration processes for uniformed employees; development and monitoring of the City's voluntary Affirmation Action Plan; and processing of Human Resources related transactions for departments in the SAP Human Resources Information System (HRIS). The Innovation & Reform Division provides internal support to other City Departments through quality internal and external reviews, while challenging the organization to improve accountability and service delivery to citizens.

GOALS & OBJECTIVES

- Collaborate with and support customer departments by providing expert consultative services and solutions regarding all aspects of human resources management, including employee relations, recruitment, compensation and benefits, employee development and workplace safety through the HR Generalist concept.
- Ensure consistent application of processes associated with transactions related to applicant processing, training, personnel records, leave records, and other human resources related initiatives through the HR Specialist concept.
- Coordinate and develop effective employee education and development initiatives, including customized training through the Alamo Community College District (ACCD) Interlocal Agreement and internal trainer efforts, to maintain a highly skilled and competent workforce.
- Develop specific leadership initiatives to build upon and improve management and supervisory practices, knowledge and skills through a comprehensive supervisory training program.
- Assist departments in achieving greater effectiveness by providing basic human relations perspectives to individuals or groups which include respect, civility, integrity, teamwork, stress or conflict management, etc.
- Identify and facilitate a comprehensive change management strategy for the improvement of organizational effectiveness.
- Increase communication and understanding of the City's personnel rules, policies and procedures to ensure consistent application within the organization; assist employees and supervisors in dealing with non-uniform labor relation issues at all levels.
- Develop a leave management program that integrates leave policies and processes and streamlines services.
- Coordinate and provide administrative support to the Consultation Ordinance Employee-Management Committee.

GOALS & OBJECTIVES CONTINUED

- Revise and update Human Resources-related personnel rules and Administrative Directives to maximize organizational flexibility and effectiveness while ensuring compliance with applicable Federal, State and Local laws.
- Provide competitive starting salaries and benefits in order to attract and retain competent, qualified employees at all levels.
- Utilize automated affirmative action plan software to update the City's voluntary Affirmative Action Plan; provide technical assistance to City Departments regarding their affirmative action objectives; and provide staff support to the Affirmative Action Advisory Committee.
- Support the EEO in their efforts to ensure the City maintains a policy of extending fair and impartial treatment to all of its current and former employees and applicants.
- Facilitate the recruitment of qualified, competent individuals through coordination with educational institutions, job fairs, searches, direct hiring opportunities and other specialized venues; provide effective recruitment and support services to City Departments utilizing SAP HRIS.
- Monitor and offer guidance in the administration of the Employee Performance and Development Plan System, which better links employee performance with organization mission and goals.
- Facilitate the selection of qualified uniformed personnel by administering contracts for the development and validation of entrance and promotional testing of uniformed personnel, and conducting examinations in accordance with Civil Service requirements and collective bargaining agreements.
- Partner with client departments to provide consulting services to the City through assessment, implementation and evaluation of best practices through public and private sector innovations.
- Implement and manage city-wide strategic planning process.
- Manage and oversee the Management Intern Program.
- Train employees, supervisors and managers on fraud prevention and awareness.
- Develop and implement a city-wide internship program that cultivates diversified experienced employees and future leaders

BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Customer	**Improve Customer Service**					
	Maintain and enhance a proactive recruiting program	Total No. of Applications Processed	96,979	160,787	108,929	119,010
		-Fulltime	90,206	113,816	97,425	102,298
		-Other[1]	6,773	46,971	11,504	16,712
		No. of Non-uniformed New Employees Hired and Promotions[2]	2,492	4,813	2,868	2,908
		-Fulltime	1,404	1,654	1,343	1,370
		-Other	1,088	3,159	1,525	1,538
		Fire and Police Entry Applications	7,023	7,845	7,300	7,500
		Workdays to Establish Eligibility List (classified positions)[3]	4	7	3	4
	Start and complete investigations in a timely manner	% of EEO Investigations Completed within Estimated Completion Date[4]	100%	95%	95%	95%
Financial	**Provide Accountability to the Public**					
	Provide a total compensation package that attracts and retains competent, qualified employees at all levels[5]	Total Compensation as a % of Operating Budget[5]	19%	21%	20%	19%
		Average Total Compensation per Employee[5]	$56,319	$52,717	$64,967	$68,538
		Benefits as a % of Compensation[5]	28%	36%	28%	24%

BALANCED SCORECARD CONTINUED

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Internal Processes	**Provide for the Safety and Welfare of San Antonio**					
	Administer examinations in accordance with Civil Service requirements and collective bargaining agreements	No. of Fire/Police Examinations Administered	12	30[6]	15	20
		No. Hired from Fire/Police Entry-Level Eligibility Lists[7]	220	237	225	230
		No. Hired from Fire/Police Promotional Eligibility List[8]	115	188	110	120
	Innovative & Proactive City Government					
	Resolve EEO complaints internally	% of EEO Complaints Resolved Internally	89%	95%	95%	95%
	Resolve EEO sex based allegations	% of EEO Allegations which are Sex Based[9]	43%	N/A	45%	45%
	Public Trust & Awareness of Citizens					
	Investigate Complaints and Allegations of non-uniformed Employee misconduct	No. of Municipal Integrity Investigations Resolved	142	75[10]	75	80
		% of Fraud-Related Municipal Integrity Investigations	44%	32%	60%	62%

BALANCED SCORECARD CONTINUED

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Employee Learning & Growth	**Improve Employee Services**					
	Maintain a civilian classification and compensation system that reflects internal alignment	No. of In-Lieu-Of/Reclassification Job Studies requested	500	272	510	520
		No. of In-Lieu-Of/Reclassification Requests Approved	488	248	486	487
		No. of Regrade Job Studies Requested and Initiated (Job Class)	9	13	33	35
	Retain competent, qualified employees	% of Selections Resulting in Internal Civilian Full-time Promotions	34%	45%	34%	34%
		Avg. Tenure of Full-time Non-Uniformed Employees	9.2	7.9	9.2	9.2
	Maintain and monitor a turnover rate less then comparable Texas cities	% of Employees Voluntarily Leaving the Organization[12]	8.3%	8.9%	8.3%	8.9%
	Continue coordination and development of City-sponsored training programs for all City employees	No. of Participants in City Sponsored Training Programs	11,403	14,584	9,035	5,010
		No. of Employees Attending Training Through the ACCD Interlocal Agreement[13]	641	2,820	770	885
		% of Employees Attending ACCD Training Courses who Feel the Course Objectives Were Met	96%	95%	95%	96%
		% of Supervisors Rating EPDP Training as Satisfactory	92%	96%	98%	95%
		No. of Municipal Integrity Training Hours Provided[14]	60	65	96	70
		No. of Employees Trained on Fraud Prevention and Awareness[14]	N/A	N/A	1,600	700

EXPLANATORY INFORMATION

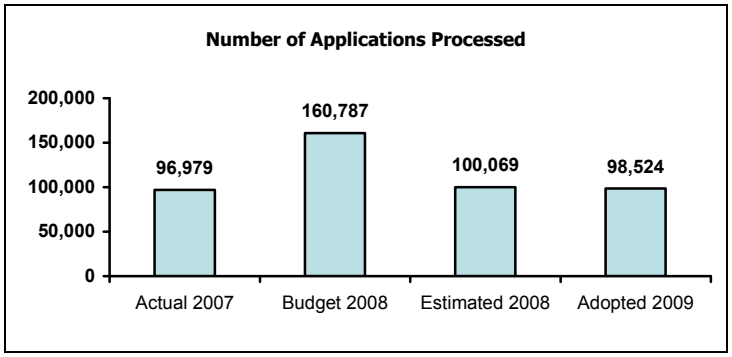
[1] Other includes part time and temporary applications processed.
[2] The number of new employees hired and promotions includes: full-time, part-time, and temporary employees.
[3] Average number of working days to establish eligibility is calculated from the time position closes to the time eligibility list is forwarded to department.
[4] Estimated Completion Date for EEO cases is based on a 90-calendar day timeframe from the date the case was filed.
[5] This data is only provided for full-time civilian employees, and includes a change in methodology.
[6] New Collective Bargaining Agreement requires administration of additional tests.
[7] Increase in projected new hires in FY 2008 is primarily affected by the Police and Fire Departments' expected retirements and the increase of the number of authorized positions.
[8] Higher projected number of promotions in FY 2008 is based on the Police and Fire Departments' expected retirements within the various ranks.
[9] Sex based EEO allegation cases include Sex Discrimination, Sexual Harassment, or Sexual Orientation.
[10] Reduction due to fewer complaints filed.
[11] Decrease is due to the job studies and structure changes accomplished with the Pay Plan Redesign.
[12] The turnover rate is calculated by dividing actual voluntary separations by the average number of employees. Voluntary separations do not include retirements or deaths.
[13] FY08 increase due to expanded citywide outreach and marketing resulting in an increase in department requests for customized training. Expanded offerings include Certified Purchasing Manager, Business Writing, Dealing with Difficult People, Time Management, Conflict Resolution, Computer Control and Diesel Engine Performance courses. Expected classes did not take effect due to funding requirements.
[14] Change in training hours is due to initiatives directed towards heightened awareness of Fraud Prevention. Training is offered on a two-year cycle and is presented to employees in identified job classes with a possible risk for fraud.

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Human Resource Department for FY 2009.

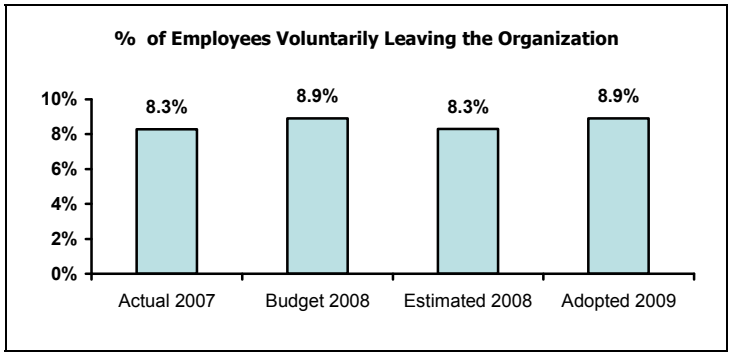
Number of Applications Processed

Measures the total number of City and Non-City Employment Applications processed.



Percent of Civilian Employees Voluntarily Leaving the Organization

The turnover rate is calculated by dividing actual voluntary separations by the average number of employees.



GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$2,561,308	$3,596,210	$3,454,466	$3,825,866
CONTRACTUAL SERVICES	171,464	311,123	351,711	302,566
COMMODITIES	36,758	55,866	55,627	55,866
SELF INSURANCE/OTHER	534,848	552,045	557,099	598,440
CAPITAL OUTLAY	17,967	6,355	10,650	0
TOTAL EXPENDITURES	**$3,322,345**	**$4,521,599**	**$4,429,553**	**$4,782,738**
AUTHORIZED POSITIONS	**53**	**53**	**53**	**53**
FULL-TIME EQUIVALENTS	**53.00**	**53.00**	**53.00**	**53.00**

PROGRAM INFORMATION

The **Employee Benefits** staff implements and administers a full range of benefit programs offered to City employees, retirees, the Mayor, City Council members, and eligible family members. The staff is responsible for administration, education and customer service of the following programs: the self-funded indemnity health care plans, Vision Plan, Dental Plans, Life Insurance plan, Texas Municipal Retirement Program, Employee Assistance Program (EAP), Unemployment Compensation (UC), Extended Sick Leave Program, Wellness Program, Employee Health & Wellness Center, Deferred Compensation and voluntary benefits coverage. The staff organizes, promotes and facilitates periodic review of the benefit programs available to our employees and retirees.

GOALS & OBJECTIVES

- Administer self-funded benefit plans to ensure compliance with state and federal law.
- Administer benefits for qualified unemployment claims
- Coordinate the City's disability benefits with benefits received from other disability programs such as the Federal Social Security Act, Texas Municipal Retirement System, Rehabilitative Employment, Worker's Compensation or any law of similar intent.
- Provide customer service for all active employees, retirees and their eligible family members on health benefits and retirement program.
- Provide a comprehensive Wellness Program which includes evidence-based, results-oriented initiatives that focus on awareness, education, lifestyle and behavior change, as well as organizational and environmental support.
- Offer and promote an Employee Assistance Program to address personal and work related issues that affect employee performance.
- Monitor contracts to ensure delivery of services and compliance with performance measures.
- Perform medical bill audits and utilization review to contain claims cost while coordinating patient care.
- Evaluate plan design and implement plan changes to control cost and offer a comprehensive benefit package to attract and retain employees.
- Track unemployment claims to identify potential problem areas, determine appropriate solutions, and protest questionable claims to control cost.
- Conduct ongoing educational and outreach services to provide information regarding the health benefits package, retirement and wellness programs.
- Facilitate periodic benefit reviews, surveys, vendor reviews and request for proposals to maintain competitive programs.
- Maximize attendance by reducing the average time employees are in short-term disability and facilitating employee's return to regular or light duty work status.
- Leverage the use of technology to increase efficiency and improve the quality of service provided to customers.

BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Customer	**Improve Community Outreach**					
	Administer benefits for qualified unemployment claims	No. of Unemployment Compensation Claim Notifications	236	251	213	220
	Administer benefits to qualified applicants under the Extended Sick Leave Program	No. of Participants in the Short Term Disability Program – Supplement, Sick Leave, Maternity	521	561	505	511
	Engage City employees in City-sponsored health and wellness programs and events	No. of Participants in City-sponsored Health and Wellness Programs and Events	N/A	N/A[1]	2,900	3,600
	Provide confidential Employee Assistance Program (EAP) for eligible Employee/Family	% of Employee/Family Utilization of Employee Assistance Program (EAP) Services	12.7%	12.0%	13.3%	13.5%
Financial	**Provide Accountability to the Public**					
	Offer and promote a comprehensive array of competitive basic and optional benefits programs at a reasonable cost	Total CitiMed Claims (millions)[2]	$78.20	$84.08	$80.10	$84.58
		Avg. Citimed Cost per Employee/Retiree[2]	$7,321	$7,817	$7,422	$7,837
		Total Health Maintenance Organization (HMO) Plan Cost (millions)[2]	$24.53	N/A	N/A	N/A
		Avg. Health Maintenance Organization (HMO) Plan Cost per Employee/Retiree[2]	$8,970	N/A	N/A	N/A
	Protest disputable UC claims to control cost of program	Total Cost of Unemployment Compensation Claims Paid	$249,959	$325,000	$244,810	$300,000

BALANCED SCORECARD CONTINUED

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Internal Processes	**Innovative and Proactive City Government**					
	Coordinate annual internal audits of Third Party Administrator (TPA) to ensure contract compliance and quality customer service	Avg. No. of Claims Processed per Week by TPA[3]	5,694	5,934	4,775	5,205
		Avg. No. of Claims Pended per Week[4,5]	6	10	30	0
		Avg. No. of Claims Paid per Week[6]	4,705	4,935	4,775	5,205
		Avg. Turnaround Time for Claims Paid (days)[7]	7	10	21	21
	Track unemployment claims and identify potential problem areas and determine appropriate solutions	No. of Claims Protested by the City	81	93	79	80
		No. Favorable Unemployment Compensation Decisions	62	73	61	61
		% Favorable Unemployment Compensation Decisions	81%	80%	80%	80%
Employee Learning & Growth	**Improve Information Technology Service Delivery**					
	Conduct Open Enrollment briefings to educate employees, retirees, and their eligible family members on the annual benefits program options	No. of Employees/Retirees Enrolled in Citimed	10,774	10,756	10,792	10,892
		No. of Employees/Retirees Enrolled in Health Maintenace Organization (HMO) Plan	2,658	N/A[8]	N/A	N/A
		% of Employees Completing Annual Enrollment Online	80%	95%	90%	95%
	Provide orientation to managers, supervisors, and City Employees on employee wellness programs, initiatives, and resources.	No. of Employees Trained on EAP services[7]	875	244	1,986	3,500

EXPLANATORY INFORMATION

[1] Strategic wellness plan established in the FY 2009 Adopted Budget
[2] Adopted FY 2008 Preferred Provider Organization (PPO) enrollment and claims are projected higher due to the elimination of the HMO medical plans, with the exception of Aetna Golden Medicare HMO (Fully-Insured).
[3] The number of claims presented for payment.
[4] Pended claims are claims submitted, which are set aside until missing documentation is received.
[5] FY 2009 Proposed pending claims are zero because the current TPA does not pend claims.
[6] The number of claims processed to a conclusion during a work week.
[7] The number of business days it takes the TPA to process claims from the date a claim is presented for payment until the claim is paid, pended or denied. The increase from FY 2007 to FY 2008 is attributed to selection of a new TPA that does not pend claims.
[8] HMO Medical plan options eliminated for active and retiree health benefits program
[9] Actual FY 2007 based on employee participation in New Employee Orientation.

EMPLOYEE BENEFITS FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
ADMINISTRATION – CITY	$ 1,512,047	$ 1,779,604	$ 1,614,242	$ 4,013,302
ADMINISTRATION – CONTRACTS	2,110,350	3,264,097	3,809,207	3,906,704
CLAIMS	79,447,156	84,927,707	81,055,772	85,927,415
PAYMENTS	2,456,677	2,651,463	2,249,051	2,463,296
TRANSFERS	297,337	3,324,357	3,324,357	3,041,272
TOTAL EXPENDITURES	**$85,823,567**	**$95,947,228**	**$92,052,629**	**$99,351,989**
AUTHORIZED POSITIONS	**18**	**19**	**19**	**22**
FULL-TIME EQUIVALENTS	**18.00**	**19.00**	**19.00**	**22.00**

PROGRAM INFORMATION

The **Workers' Compensation Program's** function is to ensure the City's compliance with applicable federal, state and local statutes and regulations dealing with employee injuries or illnesses in the course and scope of employment and monitoring the activities of the Third Party Administrator. The Texas Workers' Compensation Act is the primary regulatory statute in this regard. The Safety program's function is to eliminate, reduce or otherwise mitigate the City's exposure to loss resulting from occupational injuries/illnesses, vehicle accidents, third party liability claims and property loss.

GOALS & OBJECTIVES

- Ensure compliance with the Texas Workers' Compensation Act.
  - Continue to train departmental representatives on the requirements, guidelines and benefits of the Texas Workers' Compensation Act.
  - Have staff members obtain and/or maintain professional certifications/licenses by providing professional development opportunities.
- Improve the overall financial status of the Workers' Compensation Fund.
  - Identify and communicate to the City's executive staff members the Cost of Risk for the Self-Insured Workers' Compensation Program.
  - Administer Risk Management contracts and ensure delivery of all contracted services.
  - Increase the effectiveness of the Modified Duty Program.
  - Reduce the severity and rate of injury to City employees.
  - Aggressively pursue all potential recoveries from negligent third parties.
- Perform on-site inspections and consultations to promote compliance with accepted guidelines such as: Occupational Health and Safety Administration (OSHA) Standards, Uniform Fire Code, National Electrical Code, National Fire Protection Association Life Safety Code, Federal, State, and local Regulations, Department of Transportation Standards for Commercial Drivers, and Hazard Communication Act.
- Evaluate methods to enhance integration of Safety and Loss Prevention efforts within departments and through departmental Safety Coordinators and Risk Management.
- Provide quality safety and health education programs, both in formal classroom environments and within the work areas.

BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Customer	**Public Trust & Awareness**					
	Reduce the rate of injury to City employees	Injury Rate per 100 Employees (200,000 hours worked)	14.2	14.9	11.72	13.0
		Lost Time Injury Claims per 100 Employees (200,000 hours worked)	5.57	5.64	4.86	5.0
		Avg. Cost Per Claim	$4,231	$2,131	$2,172	$2,350
Financial	**Provide Accountability to the Public**					
	Pursue all potential recoveries from negligent third parties	% of Value Recovered from Negligent Third Parties[1]	60%	80%	61%	70%
		Amount Recovered from Negligent Third Parties	$160,552	$178,565	$118,768	$130,000
		Potential Amount to Recover	$267,999	$223,206	$194,698	$185,000
Internal Processes	**Innovative and Proactive City Government**					
	Increase the effectiveness of the Modified Duty Program	No. of Employees Placed on Modified Duty	119	115	145	155
		No. of Modified Duty Released to Full Duty Within Six Months	102	70	106	116
		% of Modified Duty Within Six Months	86%	61%	73%	75%

EXPLANATORY INFORMATION

[1] Includes recovery from insurance companies and civil awards.

SELF-INSURANCE WORKERS' COMPENSATION FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
ADMINISTRATION – CITY	$ 1,914,834	$ 2,268,748	$ 2,248,690	$ 2,212,099
ADMINISTRATION - CONTRACTS	846,802	1,032,818	1,008,686	1,014,850
PREMIUMS – EXCESS LIABILITY	241,167	258,037	316,499	327,165
CLAIMS – INSURANCE	8,274,710	10,641,928	9,711,964	9,476,611
TRANSFERS	620,274	201,313	201,313	621,738
TOTAL EXPENDITURES	**$11,897,787**	**$14,402,844**	**$13,487,152**	**$13,652,463**
AUTHORIZED POSITIONS	**16**	**16**	**16**	**13**
FULL-TIME EQUIVALENTS	**16.00**	**16.00**	**16.00**	**13.00**

PROGRAM INFORMATION

The **Liability Program** administers the City's Self-Insured Liability Program. This includes assisting the City's Claims Board and facilitating a litigation management process. The Liability Section also recovers damages to City personnel, property or equipment from liable third parties; maintains placement of insurance coverage; maintains current property listings for insurance policies; and provides services to all departments including, but not limited to: responding to department insurance inquiries, reviewing and approving certificates of insurance; reviewing departmental insurance requirements for contracts, Requests For Proposals (RFP's), Requests For Qualifications (RFQ's), and monitoring activities of Third Party Administrators.

GOALS & OBJECTIVES

- Improve the overall financial status of the Liability Fund.
  - Identify and communicate to the City's executive staff members the Cost of Risk for a Self-Insured Liability Program.
  - Ensure the City provides compensation for only claims for which it is responsible.
  - Aggressively subrogate and pursue all potential recoveries from negligent third parties.
  - Educate and assist City Departments on methods to identify and control risk exposures and control risks of financial, physical or bodily injury loss to employees or the public.
  - Identify, report, and obtain all recoveries due from excess insurance carriers.
  - Reduce the frequency of motor vehicle accidents and other damage to City property through interaction and training with City departments.
- Ensure that the City's investigation and defense costs are minimized to ensure fiscal responsibility.
  - Coordinate a litigation management program with the City Attorney with the advice and direction of the Claims Board.
  - Reduce the frequency of litigated claims and the associated cost to settle claims.
  - Assist the City's Claims Board in their duties and responsibilities.
- Ensure the City's risks are properly identified, evaluated and addressed.
  - Continue to administer Risk Management contracts and ensure delivery of all contracted services.
  - Provide timely and relevant guidance to City departments regarding contractual insurance and indemnification requirements.
- Assist staff members to obtain and/or maintain professional certifications/licenses by identifying and offering professional development opportunities.

BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Financial	**Provide Accountability to the Public**					
	Identify and pursue all potential recovery from negligent third parties	% of Value Recovered from Negligent Third Parties[1]	97%	85%	97%	85%
		Amount Recovered From Negligent Third Parties	$119,953	$263,356	$540,000	$312,000
Internal Processes	**Innovative and Proactive City Government**					
	Reduce frequency of litigated claims and the associated cost to settle claims	% of Claims Closed by the TPA within 12 Months	83%	81%	78%	80%
		No. of Cases Resolved at Claims Board[2]	12	15	12	12
	Ensure the City's risks are properly identified, evaluated and addressed	No. of Investigation Hours[3]	N/A	375	445	400
		No. of Driver Evaluations Processed	3,531	4,000	3,205	3,700
Employee Learning & Growth	**Improve Employee Services**					
	Reduce frequency of motor vehicle accidents involving City owned vehicles; Provide interaction and training with City departments	Vehicle Accident Rate per 1,000,000 miles[4]	12.50	9.3	10.40	10.50

EXPLANATORY INFORMATION

1 Includes recovery from insurance companies, civil awards, and criminal restitution.

2 Claim settlements greater than $15,000 require approval by appointed Board pursuant to City Ordinance. The Board hears all claims and determines if authorization for settlement will be approved. Claims in excess of $50,000 go to City Council for approval through Executive Session.

3 Figure includes all types of investigations by Safety staff as it pertains to liability exposures and accidents.

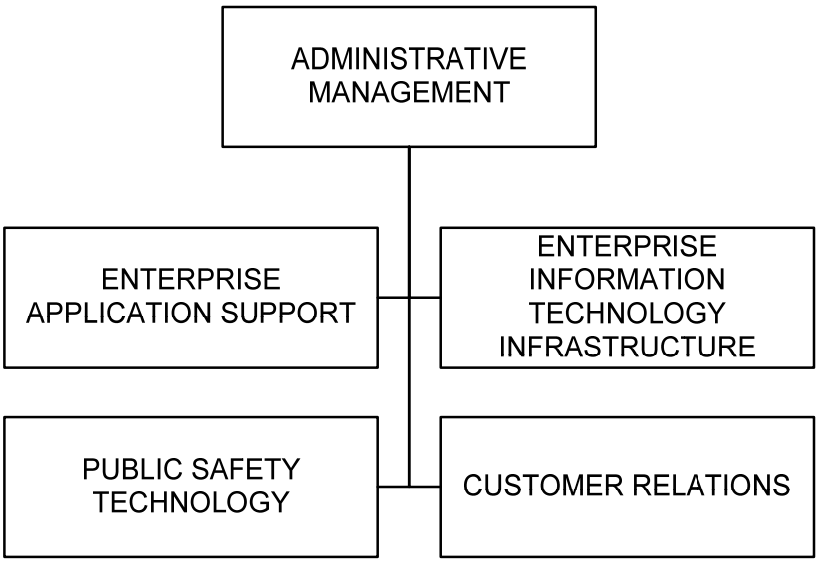
4 Figure is calculated by dividing the number of vehicle accidents by miles driven and multiplying by 1,000,000 miles.

SELF-INSURANCE LIABILITY FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
ADMINISTRATION – CITY	$ 1,209,258	$ 1,397,481	$ 1,189,842	$ 1,672,558
ADMINISTRATION – CONTRACTS	687,536	745,000	719,557	778,095
CLAIMS – INSURANCE	6,844,704	5,757,912	6,297,313	6,427,731
PREMIUMS – EXCESS LIABILITY	1,973,067	2,194,797	2,088,842	2,268,585
TRANSFERS	333,724	171,573	171,573	251,637
TOTAL EXPENDITURES	**$11,048,289**	**$10,266,763**	**$10,467,127**	**$11,398,606**
AUTHORIZED POSITIONS	**4**	**4**	**4**	**8**
FULL-TIME EQUIVALENTS	**4.00**	**4.00**	**4.00**	**8.00**

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

INFORMATION TECHNOLOGY SERVICES



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2009
Information Technology Services Fund	240.00	$41,179,090
Capital Projects	0.00	25,992,000
Total Funding	**240.00**	**$67,171,090**

INFORMATION TECHNOLOGY SERVICES
INFORMATION TECHNOLOGY SERVICES FUND

MISSION STATEMENT

The mission of the Information Technology Services Department is to provide business solutions to the departments and agencies of the City of San Antonio so that they can achieve their strategic initiatives and surpass the expectations of the citizens and customers we serve..

PROGRAM INFORMATION

The Information Technology Services Department (ITSD) provides information technology (IT) services, 24 hours a day, seven days a week to all City departments, delegate agencies, various local, state, and federal governmental entities through information and technology sharing agreements.

ITSD is structured as a centralized IT shared services organization that provides governance and support for all technology functions and builds information systems around IT industry best practices that facilitate the goals and objectives of the City of San Antonio.

The following is a listing of the services provided by ITSD:

- Enterprise Application Services - Provides assessment, business analysis, testing, development, and support of information systems applications in support of ITSD and City of San Antonio services.
- Business Administration Services - Provides budgetary, financial, contractual, quality assurance, procurement, and disposition service functions in support of inter- and intra-Departmental information systems initiatives.
- Business Intelligence Services - Provides processes, technologies, and tools to turn data into information to facilitate business decisions utilizing data warehousing, analytics, and executive dashboard tools.
- Communications Services – Provides converged data, voice, and radio services to support City of San Antonio business objectives.
- Computing Infrastructure Services - Provides computing infrastructure platforms such as mainframe and desktop applications, network operating systems, and application topologies in support of City of San Antonio business objectives.
- Integration Services - Provides systematic facilitation to enable the seamless integration of people, processes, and technology.
- Public Safety IT Strategic Planning Services - Provides information technology coordination and management services for City public safety agency projects.
- Security Services - Policy and compliance to support the confidentiality, integrity, and availability of information systems and data.
- Strategic Management Support Services - Provides professional services and strategic advice on matters related to information technology management and strategy, project and portfolio management, business analysis and performance measurement, quality assurance, and change management to achieve the Department's goals and enhance its effectiveness.
- Customer Support Services - Provides support and effective customer service for all users of City of San Antonio information systems.

GOALS & OBJECTIVES

- *Enterprise Application Services* – To provide technology solutions through business analysis, development, enhancement, maintenance, and support of the various applications utilized by the City of San Antonio, and replacing older system applications with new technologies, such as E-Forms, Enterprise Content Management, E-Procurement, Plant Maintenance and E-Recruitment, etc., thereby providing quality services to internal (employee's and delegate agencies) and external customers (citizens, visitors, and businesses.
- *Business Administration Services* – To provide business support services for a viable, responsible, and proactive strategic and operational budgetary, fiscal, contractual, and procurement administration. This will enable ITSD to provide the City of San Antonio with a financially sound methodological vehicle that will promote equitable cost allocation, fiscally sound polices and procedures, and efficient oversight of IT equipment and service procurements for all City departments. This will result in a healthy fund balance, network infrastructure standardization, and compliance with ITSD's computing standards.
- *Business Intelligence Services* – To provide the support and tools for internal users to assess, enhance, and optimize the City of San Antonio's services' performance and operation by providing decision tools that enable real-time, interactive access, analysis and manipulation of mission-critical information. This will allow users insight into key operating information to quickly identify business challenges and opportunities.
- *Communications Services* – To continue to operate and expand the City's Regional Radio Communications system which provides interoperability radio communications between the City of San Antonio and other governmental entities in support of the City's growing mobile radio communications needs. This is facilitated by utilizing the latest hardware and software mobile radio systems technology, which will enable effective, efficient, and reliable mobile radio communications solutions to the City of San Antonio and the surrounding region.
- *Computing Infrastructure Services* – To provide reliable, effective, and efficient information processing platforms for the City's enterprise; identify emerging technologies, and evaluate selected ones to determine potential benefits to the City's enterprise; replace aging infrastructure equipment; build critical system redundancies; and consolidate computing platforms and reduce operating costs by eliminating duplication. This will assist ITSD in providing effective and efficient enterprise services that focus on meeting business requirements.
- *Integration Services* – To provide City departments with core Inter and Intra City connecting services which provides a basis for interoperability between City departments, and provide economies of scale for services widely used by the City of San Antonio. This ensures that the City's Enterprise application systems are appropriately supported to assure delivery of system functions critical to the efficient operation of City government.
- *Public Safety IT Strategic Planning Services* – To provide oversight and support of the 911 communications center, major deployments and/or modifications of public safety systems, and all public safety information technology staff; to coordinate and implement a citywide security plan for all City facilities; and complete, implement and monitor an IT Strategic Plan for City Public Safety agencies.
- *Security Services* – Maintain reliable, secure, confidential, and continuous enterprise operations through policies, procedures, monitoring, risk assessment/planning/mitigation, recovery planning, and periodic testing. This will provide high availability of enterprise information technology resources through protection from and prevention of cyber incidents, as well as business continuity efforts.
- *Strategic Management Support Services* – Implement operational best practices to provide improved availability, reliability and performance of ITSD services. The benefits of Operational Excellence will be improved quality of ITSD operations services, improved communication and planning resulting in more effective solutions to the City's business needs, a better managed operational environment leading to better cost control, and improved relationships between ITSD and its customers.
- *Customer Support Services* – To provide an improved single point of contact for IT Support 24-hours a day, 7-days a week that will improve the business processes for customer service, asset management, inventory, change management and incident management. The Service Desk provides two separate and distinct functions: (1) logging, tracking, resolution, and elevation of problems; and (2) coordination of all data and voice service requests for adds, moves, and changes.

BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Customer	**Provide for Safety & Welfare of San Antonio**					
	Public Safety Radio System	% of County-Wide Radio Coverage	98%	99.9%	99.9%	99.9%
		Total No. of Radios Supported	5,000	6,616	7,412	8,177
		No. of Outside Agency Radios on the System[1]	256	265	546	765
	Customer Service Initiative	No. of Customers Supported (City)	14,083	14,552	16,802	16,950
		% of City Staff Using Computing Services	71.9%	71.94%	78.54%	79.54%
		% of City Staff Using Communication Services	90%	90%	90%	90%
	Geographic Information Systems (GIS/Mapping)	Internet Mapping Services	11	11	19	20
	Improve Customer Service					
	San Antonio Community Portal	No. of City Web Pages Browsed (millions)	42	42.5	42.4	42.5
		No. of E-Payment Transactions	35,000	34,600	44,438	44,500
	Help Desk Services	Help Desk Calls Processed	46,000	51,800	57,108	61,676
		% of Calls Completed Within One Hour	63%	67%	68%	73%
		% of Calls Completed Within Four Hours	65%	75%	69%	78%
Financial	**Provide Accountability to the Public**					
	Customer Service Initiative	No. of Dollars Collected, E-Payment Transactions (in millions)	$4.5	$4.30	$6.2	$6.3
		Avg. No. of Mainframe Transactions per day (in Millions)	1.6	1.5	1.9	2.0
		Avg. No. of SAP Transactions per Day	211,000	215,000	211,000	215,000
		Avg. No. of HANSEN Transactions per day	450,000	792,429	894,100	983,510
	Revenues collected for services provided to outside agencies	Total Revenue Collected for Agencies Utilizing ADP Services[2]	$37,992	$37,875	$34,589	$31,500
		Total Revenue Collected for Agencies Utilizing the Radio System[3]	$286,972	$306,749	$346,960	$348,000
		Total Revenue Collected for Radio Tower Leases	$81,500	$79,913	$66,334	$68,324

BALANCED SCORECARD CONTINUED

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Internal Processes	**Innovative and Proactive City Government**					
	Customer Service Initiative	Total No. of Servers Supported[4]	389	448	290	240
		Total Storage Space Supported (Tarabytes)	30	55.7	97	160
		Total No. of Active Network Ports Supported	11,528	11,300	11,400	11,500
		No. of E-mail Accounts Supported	10,500	9,707	9,700	10,000
		Total No. of Mobile Devices Supported	6,550	7,650	8,030	8,430
		No. of E-mail Messages Sent/Received per month (in Millions)	3.9	3.9	4.8	5.6
		Total New PC's Installed	2,500	2,100	1,992	2,000
		Total New Printers Installed	420	310	537	450
	Improve Information Technology					
	Knowledge & info. mgmt. support	No. of Business Warehouse (BW) Information Cubes	11	11	11	20
	% of time computing services available	% Network – Total Uptime	99.9%	99.9%	99.5%	99.9%
		% SAP – Total Uptime	99.86%	99.5%	99.5%	99.5%
		% HANSEN – Total Uptime	98.9%	99.9%	99.7%	99.8%

EXPLANATORY INFORMATION

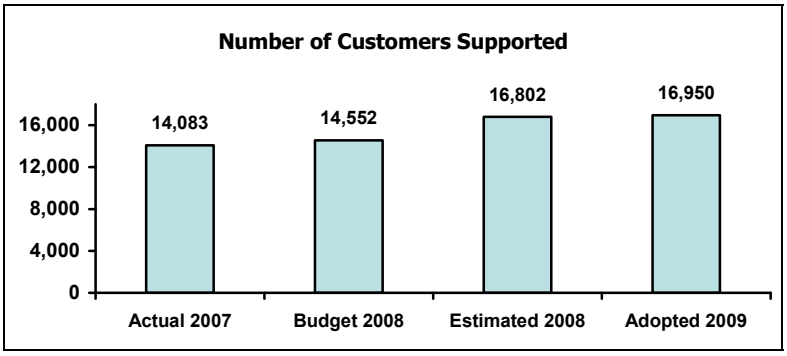
1 Proposed radio rate reduction occurred in FY 2008, which increased outside agency participation.
2 ITSD ceased supporting Bexar County Mobile Data Terminals at the end of FY 2006, and other agencies have reduced their use of ADP services.
3 ITSD implemented a server virtualization project in FY 2008 which reduced the number of physical servers.
4 Disk-based storage increased due to migration from tape-based backups to virtual tape library technology
5 ITSD no longer conducts training classes – these are all scheduled through Human Resources

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Information Technology Services Department for FY 2009.

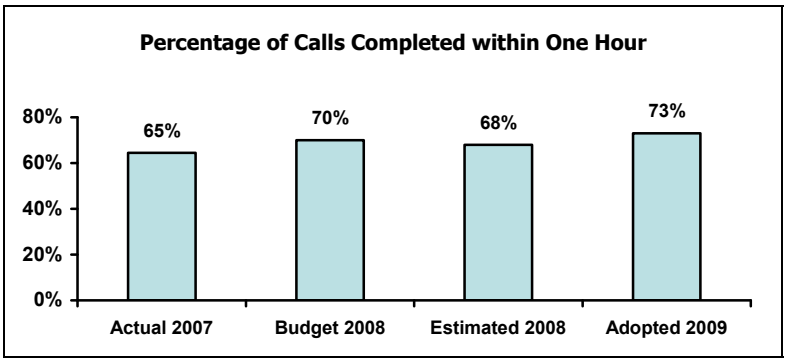
Information Technology Customers

As the City of San Antonio continues to grow, the customer base that the Information Technology Services Department (ITSD) serves continues to increase. ITSD offers maintenance, installation, technical assistance, and work order support to all of its customers.



Help Desk Services

The Information Technology Services Department (ITSD) provides help desk support functions for all City personnel and external customers. The ITSD Help Desk Services includes support for desktop computers, telephones, email accounts, mobile devices, SAP and other business applications and devices that the City uses to enhance its services to the citizens.



INFORMATION TECHNOLOGY SERVICES FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$16,247,187	$18,615,164	$15,256,560	$19,806,508
CONTRACTUAL SERVICES	9,396,533	8,680,231	9,940,214	9,455,686
COMMODITIES	359,145	4,633,099	5,555,829	5,045,000
SELF INSURANCE/OTHER	6,488,380	7,320,845	7,537,720	6,066,946
CAPITAL OUTLAY	1,113,955	88,100	88,100	104,559
TRANSFERS	508,942	615,517	615,517	700,391
TOTAL EXPENDITURES	**$34,114,142**	**$39,952,956**	**$38,993,940**	**$41,179,090**
AUTHORIZED POSITIONS	**244**	**244**	**244**	**240**
FULL-TIME EQUIVALENTS	**244.00**	**244.00**	**244.00**	**240.00**

INTERGOVERNMENTAL RELATIONS

APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2009
General Fund	5.00	$1,215,008
Total Funding	**5.00**	**$1,215,008**

MISSION STATEMENT

The Intergovernmental Relations Department is responsible for developing and implementing the City's federal and state legislative agendas, coordinating regulatory issues with administrative agencies, and acting as a liaison between the City, the Texas Legislature, U.S. Congress, state and federal agencies, and regional governmental entities. The goals of the Intergovernmental Relations Department are to promote and protect the City's legislative and regulatory interests, provide leadership and resources to maximize grants development city-wide, and administer and evaluate cooperative agreements with other governmental entities.

PROGRAM INFORMATION

The Intergovernmental Relations Department monitors state and federal government activities, develops legislative programs approved by City Council, manages the City's federal and state consultants, and coordinates legislative activities with other local, public and private-sector entities. The Intergovernmental Relations Department also manages inter-local contracts and agreements and performs other special projects related to intergovernmental cooperation. Furthermore, the Intergovernmental Relations Department is committed to providing leadership, guidance and technical support in grants management and development.

GOALS & OBJECTIVES

- To manage the processes of legislative and regulatory government at the state and federal levels in coordination with other City departments to benefit the City.
  - Examine federal and state legislation and determine its impact to the City.
  - Promote legislative and regulatory initiatives that will benefit the City.
  - Identify and defeat legislation that will negatively impact the City.
  - Engage San Antonio legislative and congressional delegations on issues affecting the City.
- To identify and implement agreements with other political subdivisions to increase efficiency and service to the citizens of San Antonio.
  - Analyze all current inter-local agreements in an effort to determine their fiscal impact.
  - Assess potential interlocal agreements in cooperation with other government entities.
  - Negotiate fair and equitable agreements in a professional and timely manner.
  - Strengthen communications and working relationships with area political subdivisions.
  - Facilitate the integration of City and County services, where applicable, as a means to increase efficiency and customer service.
- To increase the submission of new grant proposals.
  - Identify, refer and assist in the submission of new grants for which the City is eligible.
- To promote professional development for identified grant writers and project managers.
  - Identify and coordinate professional development training sessions for identified grant writers and project managers.

BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Financial	**Leverage Other Funding Sources**					
	To analyze all current inter-local agreements to determine their fiscal impact	Avg. Monthly Revenue Received from Interlocal Agreements (In Thousands)[1]	$391	$420	$442	$442
		Number of Interlocal Agreements Negotiated and Implemented	N/A	N/A	N/A	5
	To promote legislation and regulatory initiatives which will benefit the City	Federal Funds Received Related to the Federal Program (In Millions)	$10	$10	$10	$10
Internal Processes	**Provide Accountability to the Public**					
	To promote legislation and regulatory initiatives which will benefit the City	% of State Legislative Program Enacted[2]	78%	N/A	N/A	66%
	Identify and maximize city-wide grant awards to maintain and increase the services the City provides to the public.	Number of New Grants Awarded to the City related to the IGR Grant Program	N/A	N/A	N/A	10
Employee Learning & Growth	**Improve Employee Services**					
	Provide specialized training to improve job-related skills and development	Hours of Technical Training Received Per employee	N/A	N/A	N/A	25

EXPLANATORY INFORMATION

[1] Congress adjourned Friday, Oct 3rd leaving all but three appropriations bills unfinished and passing a Continuing Resolution. This stopgap bill was necessary to keep the federal government from shutting down at the end of the 2008 fiscal year and the Continuing Resolution funds the government at fiscal year 2008 levels until March 6, 2009. Of the funding requests submitted by San Antonio, currently there is $10 million for the River Improvements Project in the Senate and $1.4 million in the House. The remaining requests are still pending and will be completed in a lame duck session or in early 2009.

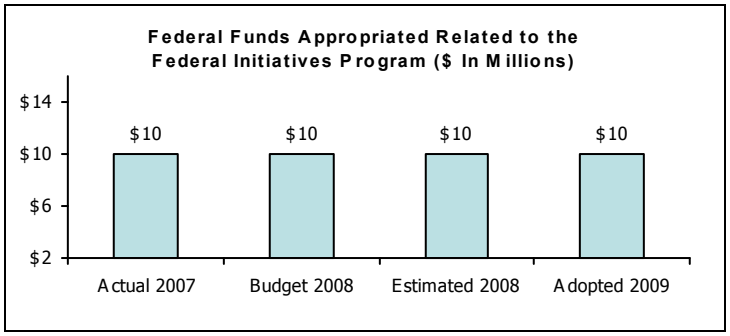
[2]The figures for FY 2008 are not applicable because the Texas Legislature is only in session in odd numbered years.

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Intergovernmental Relations Department for FY 2009.

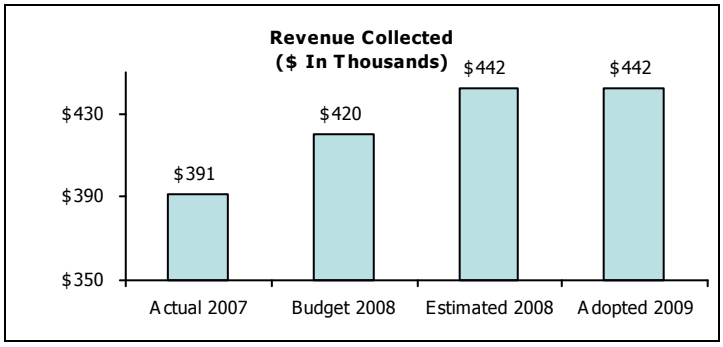
Federal Funds Appropriated Related to the Federal Initiatives Program

In preparation for Congressional Sessions, the City identifies legislative and regulatory San Antonio-specific issues to be included in its Federal Program. These issues are identified in cooperation with the City's federal Consultants, City Manager's Office, and representatives for City Departments.



Average Monthly Revenue Received from Interlocal Agreements

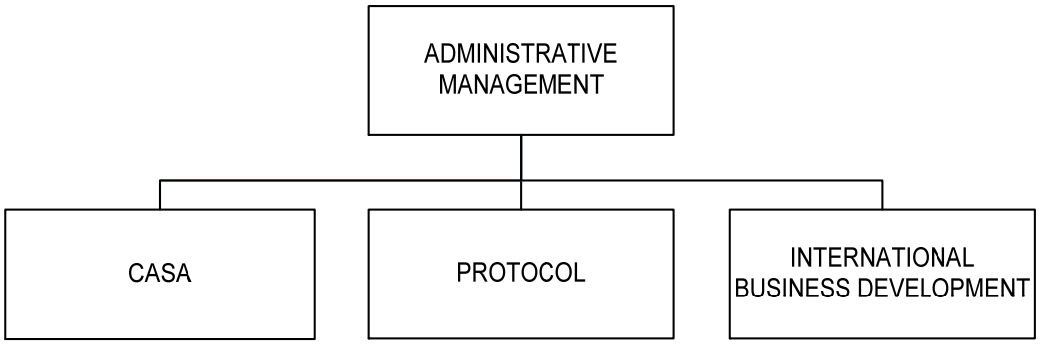
Fiscal impact of Inter-local agreements is measured by the average monthly revenue received. The Intergovernmental Relations Department identifies and implements agreements with other political subdivisions to increase efficiency and service to citizens.



GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$358,144	$391,535	$392,543	$407,783
CONTRACTUAL SERVICES	727,934	785,938	739,078	775,111
COMMODITIES	5,630	7,553	6,885	7,553
SELF INSURANCE/OTHER	47,751	28,894	26,679	24,561
CAPITAL OUTLAY	3,732	9,158	6,897	0
TOTAL EXPENDITURES	**$1,143,191**	**$1,223,078**	**$1,172,082**	**$1,215,008**
AUTHORIZED POSITIONS	**5**	**5**	**5**	**5**
FULL-TIME EQUIVALENTS	**5.00**	**5.00**	**5.00**	**5.00**

INTERNATIONAL AFFAIRS



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2009
General Fund	5.00	$583,836
Community & Visitor Facilities Fund	7.00	1,087,976
Total Funding	**12.00**	**$1,671,812**

MISSION STATEMENT

The International Affairs Department develops and maintains foreign relations for the City of San Antonio by fostering international trade, foreign investment and global partnerships.

PROGRAM INFORMATION

Created to provide a clear entrance or "front door" that establishes San Antonio as the "Center of International Excellence", the International Affairs Department attracts and promotes global trade, foreign investment and protocol counseling to the San Antonio community. These functions are carried out through programs, services and collaborations supported by the City of San Antonio's award winning foreign trade efforts in Japan and Mexico – "The Casa San Antonio" program; the Export Leaders Programs and vigorous promotion of San Antonio's industry clusters throughout the world. This is achieved by hosting official international dignitaries, nurturing long-term relationships worldwide, presentations to prospective businesses, international business counseling, match-making, trade missions, conferences and seminars.

San Antonio fosters economic global ties with its sister cities in Mexico, Japan, Korea, Spain, Taiwan and India among other strategic alliances. The International Affairs Department provides official interfaces with local partners such as the Free Trade Alliance San Antonio, North American Development Bank, Mexican Consulate, US Department of Commerce/Foreign Commercial Service; UNAM, Instituto de México, the World Affairs Council, UTSA International Trade Center, Bexar County, local chambers of commerce and industry and several other foreign commercial entities.

GOALS & OBJECTIVES

International Business and Economic Development

- Position San Antonio as the "Center of International Excellence" by hosting meetings, seminars, and conferences on best practices by foreign governments and international markets.
- Increase international business by fostering global trade and promotion by utilizing the CASA San Antonio Program in Mexico and our trade representative in Japan, exploring new markets in India,China and Europe and identifying other global trade opportunities for our targeted industries.
- Develop international partnerships for San Antonio's driver industries in Biotechnology & Healthcare, Aerospace & Aviation, Tourism, Logistics & Transportation and Information Technology Security in conjunction with local partners including City departments such as Economic Development, Convention & Visitors Bureau, Cultural Affairs and San Antonio International Airport and the Free Trade Alliance San Antonio, SATAI, Brooks City-Base, San Antonio Economic Development Foundation, U.S. Department of Commerce Export Assistance Center, UTSA International Trade Center, Port San Antonio, Lackland AFB, chambers of commerce, and the Greater Austin-San Antonio Corridor Council.
- Conduct the San Antonio Export Leaders Program, a highly effective course providing exporting tools and training to expand local businesses internationally and lead two trips to Mexico for one-on-one business meetings.
- Utilize global technology through a new departmental web portal to serve and provide faster and accurate information to assist local companies in today's business climates.
- Continue to facilitate the needs of Toyota Motor Manufacturing North America in San Antonio.
- Increase two-way Mexico trade, travel, educational and cultural exchanges in cooperation with multiple city departments and private sector leaders through implementation of the San Antonio-Mexico Strategic Marketing Program.

GOALS & OBJECTIVES CONTINUED

Foster Foreign Relations Development & International Understanding

- Develop foreign relations for San Antonio by conducting outreach at all levels with international entities. This goal is accomplished by acting as the City's official interface with foreign dignitaries and governments including the U.S. Department of State; foreign governments; U. N. Missions; Consular Corps in Washington, D.C. and Texas, Mexican Trade Offices and Sister Cities International. Local organizations include: The World Affairs Council; San Antonio International Visitors Alliance; San Antonio-Mexico Friendship Council; San Antonio-Mexico Foundation for Education; Federation of Mexican Communities in San Antonio; research facilities; ethnic groups; universities; community colleges; arts & cultural and civic organizations.
- Continue to provide award-winning Sister City programs by broadening and deepening our relationships with San Antonio's eight Sister Cities in cultural, education and business sectors.
- Create a non-profit 501c (3) organization that serves as an umbrella for all local sister cities groups.
- Foster youth participation in global affairs by providing non-financial assistance to the Model United Nations program for local and international high school students to learn global issues through the International School of the Americas.
- Provide specialized training to improve job related skills and development of staff.

BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Customer Service	**Provide Economic Development Opportunities**					
	Develop foreign relations	No. of International Protocol Delegations	62	80	50	80
	Promote San Antonio as the *Center of Excellence* for trade	No. of Business Delegations	40	100	60	100
		No. of Business Clients Served	716	800	600	800
		No. of inquiries for International Trade	1,115	1,200	1,150	1,200
	Outreach	No. of Presentations, Site visits, Speeches, Networking	1,115	900	816	900
		Media Impact	245,601	600,000	500,000	600,000
		No. of persons attending Bi-lateral Seminars	N/A	N/A	N/A	900
Financial	**Leverage Other Funding Sources**					
	Sponsor International events	Direct Expenditures by Official Guests to San Antonio (In Millions)[1]	$1.05	$1.7	$1.5	$1.7
	Provide Accountability to the Public					
	Continue to attract and promote trade with San Antonio	Dollar Value of Business Generated by CASA Program (In Millions)	$15.3	$40	$60	$40
		Rate of Return per $1 Invested in the CASA Program [2]	$27.73	$80	$65	$80
		Public Relations Media Value (in millions of dollar)	$.18	$.25	$.20	$.25
Employee Learning & Growth	**Improve Employee Services**					
	Provide specialized training to improve job-related skills and development	Hours of Technical Training Received Per Employee	200	400	325	400

EXPLANATORY INFORMATION

[1] Direct Protocol expenditures are based on a per delegate expenditure of $1,039.20 as reflected by a 2004-2008 Deloitte and Touche study, International Association of Convention and Visitors Bureaus.

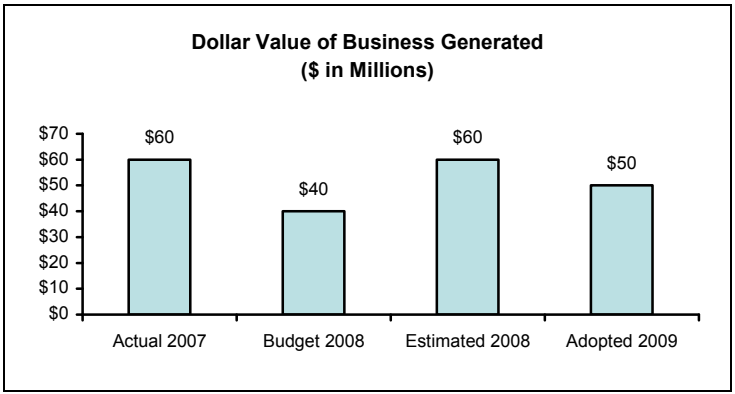
[2] Yearly survey is given to all Casa San Antonio Program clients from the previous year and all Export Leaders participants from all previous years.

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the International Affairs Department for FY 2009.

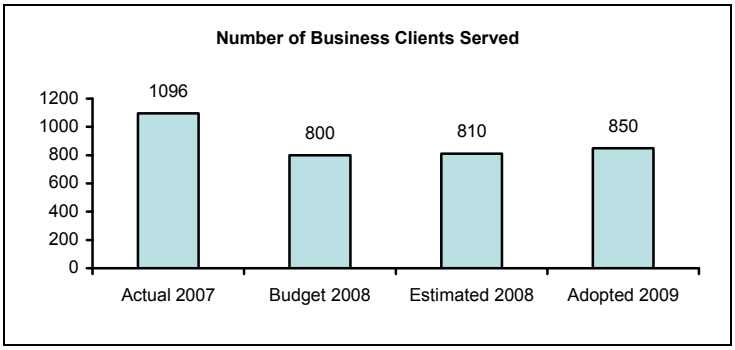
Dollar Value of business generated by the International Affairs - Casa San Antonio Program

Based on the annual survey results, the Department continues to attract and promote trade with San Antonio.



Number of Business Clients Served

Promote San Antonio as the Center of Excellence for global trade and foreign direct investment.



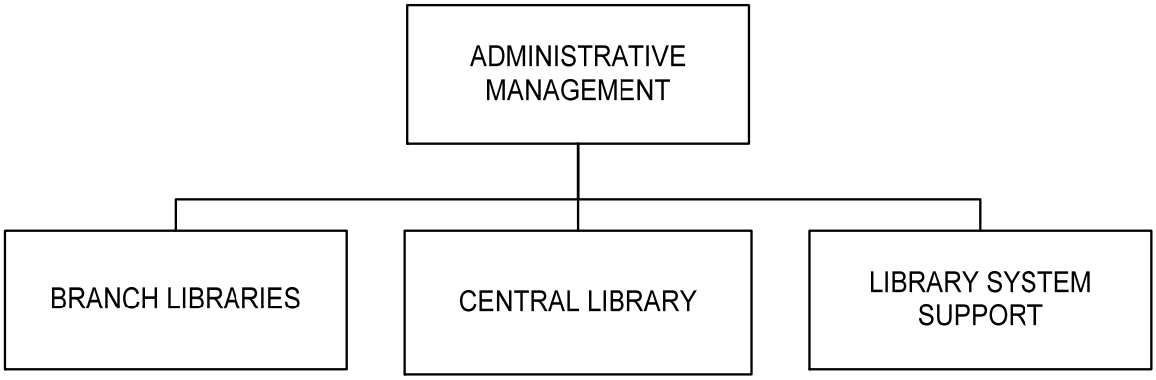
GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$390,030	$413,565	$402,657	$403,658
CONTRACTUAL SERVICES	159,704	156,473	155,128	156,400
COMMODITIES	3,257	3,675	4,253	3,675
SELF INSURANCE/OTHER	18,888	18,682	23,326	20,103
CAPITAL OUTLAY	438	0	0	0
TOTAL EXPENDITURES	**$572,317**	**$592,395**	**$585,364**	**$583,836**
AUTHORIZED POSITIONS	**5**	**5**	**5**	**5**
FULL-TIME EQUIVALENTS	**5.00**	**5.00**	**5.00**	**5.00**

COMMUNITY & VISITOR FACILITIES FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$453,545	$543,417	$528,253	$558,077
CONTRACTUAL SERVICES	371,510	384,274	373,078	384,274
COMMODITIES	51,328	51,093	53,865	51,093
SELF INSURANCE/OTHER	72,335	56,625	68,359	81,247
CAPITAL OUTLAY	680	500	500	13,285
TOTAL EXPENDITURES	**$949,398**	**$1,035,909**	**$1,024,055**	**$1,087,976**
AUTHORIZED POSITIONS	**7**	**7**	**7**	**7**
FULL-TIME EQUIVALENTS	**7.00**	**7.00**	**7.00**	**7.00**

LIBRARY



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2009
General Fund	460.00	$29,885,833
Categorical Grants	10.00	1,625,532
Capital Projects	0.00	19,058,000
Total Funding	**470.00**	**$50,569,365**

MISSION STATEMENT

The San Antonio Public Library provides equal and open access to books, information and technology resources to promote a lifetime of reading and learning, and contributes to the enjoyment, enlightenment, and economic vitality of our diverse and dynamic community.

PROGRAM INFORMATION

The Public Library provides lifelong learning materials and services to the citizens of San Antonio and Bexar County through a system of 22 branch libraries, the Central Library, two bookmobiles and a partnership agreement with the North East Independent School District at Reagan High School for the Bannwolf Library. Materials and services include books, magazines, newspapers, microfilm, compact disks, audio books, videotapes, DVDs, electronic databases, access to the Internet (including wireless access and laptops for check-out) and software, reference services and child, teen and adult programming. In addition to City funding, other funding sources include the Library Foundation, the Friends of the Library organization, Federal and State grants and Bexar County. The Library generates revenue for the City of San Antonio through non-resident card fees, copy machine charges, the collection of overdue fines, meeting room use charges and Bexar County's contribution to the City's general fund.

GOALS & OBJECTIVES

- To provide resources and services to children, teens and adults that enhance their efforts to succeed.
  - Provide program services to children under age five and their parents and caregivers.
  - Work in partnership with local agencies and organizations to provide children, parents, and caregivers with information and activities that support early literacy development, promote reading and encourage library use.
  - Provide quality programming throughout the Library System which appeals to our broad customer base, such as Hispanic Heritage Month, African American History Month and the Summer Reading Program.
- To broaden community awareness of the wide range of services and resources available from the San Antonio Public Library System.
  - Continue to promote available resources for the visually impaired.
  - Continue to work with community partners to maximize impact of public awareness efforts.
  - Continue the voter registration campaign and partner with the Bexar County Elections through the provision of voting sites.
  - Expand the number of library cardholders through the county-wide library card campaign.
  - Promote library resources through proactive outreach in the Community and schools.
- To support economic development efforts and the goal of a literate and educated workforce.
  - Work with appropriate partners, including other City departments, to assist in creating a more literate workforce and support individuals re-entering the job market.
  - Continue to offer the community computer training programs at the Central and Branch Libraries through the Department of Community Initiatives (DCI.)
  - Cooperate with DCI to provide tax preparation services for low income members of the community.
  - Partner with the Library Foundation to administer the Instititute of Library and Museum Services Federal Grant to train the next generation of librarians through financial assistance in master degree programs.
  - Participate as a key stakeholder in the P-16 Plus Council on Education.
- To maximize the resources of the Library, enhance service efforts and create support opportunities for the future.
  - Continue to examine staffing resources and the best use of existing resources to provide library service.
  - Pursue outside funding opportunities, including grants, gifts and partnerships.
  - Support the efforts of the Library Foundation and the Friends of the Library in their mission to expand awareness and increase resources for the Library.

GOALS & OBJECTIVES CONTINUED

- To provide Library technology resources.
  - Continue to enhance service efforts by implementing available features of the integrated library automation system.
  - Implement a replacement schedule for public computers, software and network equipment.
  - Upgrade Library's IT infrastructure to improve reliability and performance.
  - Complete installation of radio frequency identification technology to improve inventory control, security and customer service.
  - Leverage wireless internet access at all locations to provide innovative services to the Community, including laptops for check-out.
- To provide Library environments that are welcoming, accessible and safe.
  - Maintain the Library's facilities at a level that will preserve their value for the community.
  - Partner with the City of San Antonio Capital Improvement Management Services Department to complete all planned work on 2007 Bond and other capital projects.
  - Provide adequate security and staffing to make the Library's locations welcoming and safe for all customers.
  - Cooperate with private groups to leverage resources to enhance library facilities..

BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Customer Satisfaction	**Enhance Customer Service**					
	Library customers will be satisfied with the San Antonio Public Library's service delivery	Percent of customer satisfaction with the San Antonio Public Library's service delivery	N/A	N/A	N/A	85%
Access	**Support Community Life Long Learning**					
	The library will provide access to information	Percent of customer satisfaction with access to information provided by the San Antonio Public Library	N/A	N/A	N/A	85%
		No. of Children and Caregivers Using Early Learning Resources[1]	25,796	50,000	27,852	28,409
		No. of Items Borrowed	5,935,818	6,140,000	6,148,488	6,271,458
		No. of Materials Reservations Filled	636,311	599,479	694,491	729,215
		No. of Public Computer Sessions	994,379	1,154,122	1,097,078	1,119,020
		No. of Visits by Library Customers	4,076,965	4,140,000	4,435,895	4,524,613
		Materials Budget Per Capita	$2.17	$2.12	$2.14	$2.20
Assistance	**Improve the Quality of Life of the Community**					
	The library will provide assistance in accessing all of the Library's resources	Percent of customer satisfaction with the assistance in accessing all of the library's resources.	N/A	N/A	N/A	85%
		No. of Reference Questions Answered	1,076,153	1,063,320	1,173,854	1,197,331

BALANCED SCORECARD CONTINUED

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Programs	**Provide Enrichment Opportunities**					
	The library will provide programs to meet the needs of library customers	Percent of customer satisfaction with the programs offered by the San Antonio Public Library meeting the needs of library customers	N/A	N/A	N/A	85%
		Attendance at Children's Programs	134,689	141,196	172,002	175,442
		Attendance at Teen Programs	19,066	18,782	22,035	22,476
		Attendance at Adult Programs	20,121	25,845	24,830	25,327
		Attendance at Computer Classes	3,823	3,389	3,374	3,441
		Summer Reading Program Registration (Children & Teens)	22,348	21,500	23,961	25,159
Facilities	**Maintain and Improve Existing Infrastructure**					
	Library Customers will be satisfied with facilities and equipment	Percent of customer satisfaction of library customers who are satisfied with facilities and equipment	N/A	N/A	N/A	85%

EXPLANATORY INFORMATION

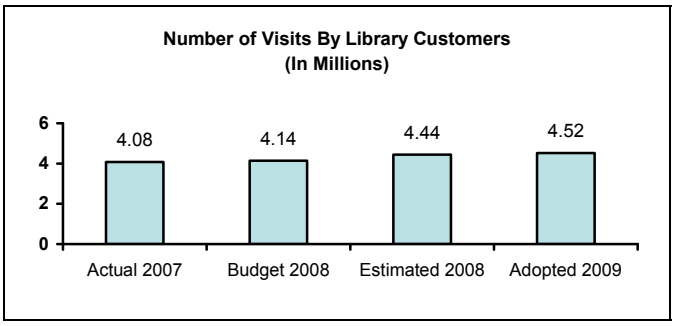
1. The focus of this program has changed to serving children directly. Consequently, the number of adult participants has declined.

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Library Department for FY 2009.

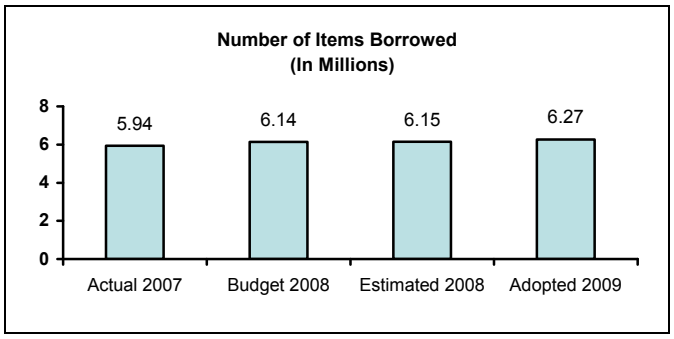
Library Customer Visits

The San Antonio Public Library provides lifelong learning materials and services to the citizens of San Antonio and Bexar County. As the City and County continue to grow, library use and demand is projected to increase.



Access to Materials

Children, teens, and adults using the San Antonio Public Library have access to resources and services that support and enhance their efforts to succeed.



GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$16,964,084	$18,992,751	$18,238,752	$19,642,835
CONTRACTUAL SERVICES	1,406,600	1,629,852	1,846,930	2,051,150
COMMODITIES	3,272,824	3,711,543	3,755,006	3,986,543
SELF INSURANCE/OTHER	2,383,499	3,805,145	3,788,988	4,105,305
CAPITAL OUTLAY	112,192	436,256	436,256	100,000
TOTAL EXPENDITURES	**$24,139,199**	**$28,575,547**	**$28,065,932**	**$29,885,833**
AUTHORIZED POSITIONS	**540**	**565**	**565**	**565**
FULL-TIME EQUIVALENTS	**435.50**	**460.00**	**460.00**	**460.00**

Below is a comprehensive listing of the grants and gifts expected by the Library Department in FY 2009.

TITLE OF PROGRAM	FEDERAL	STATE	CITY	OTHER	ADOPTED FY 2009
Interlibrary Loan Services – Alamo Area Library System	$322,033	$ -	$ -	$ -	$322,033
Library Systems Operation – Alamo Area Library System	379,629	-	-	-	379,629
Technical Assistance Negotiated Grant – Alamo Area Library System	72,870	-	-	-	72,870
Loan Star Libraries	-	186,000	-	-	186,000
San Antonio Public Library Foundation (Various Restricted Donations)	-	-	-	500,000	500,000
Friends of the San Antonio Public Library (Various Restricted Donations)				90,000	90,000
Miscellaneous Gifts (Various Restricted Donations)				75,000	75,000
TOTAL	**$774,532**	**$186,000**	**$ -**	**$665,000**	**$1,625,532**

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
FUNDING SOURCES			
FEDERAL – Institute of Museum and Library Services	$269,099	$312,966	$322,033
TOTAL FUNDING	**$269,099**	**$312,966**	**$322,033**
EXPENDITURES			
PERSONAL SERVICES	$196,583	$216,608	$225,202
CONTRACTUAL SERVICES	37,930	60,055	59,724
COMMODITIES	7,500	10,000	10,000
OTHER EXPENDITURES	27,086	26,303	27,107
CAPITAL OUTLAY	0	0	0
TOTAL EXPENDITURES	**$269,099**	**$312,966**	**$322,033**
AUTHORIZED POSITIONS	**6**	**6**	**6**
FULL-TIME EQUIVALENT	**5**	**5**	**5**

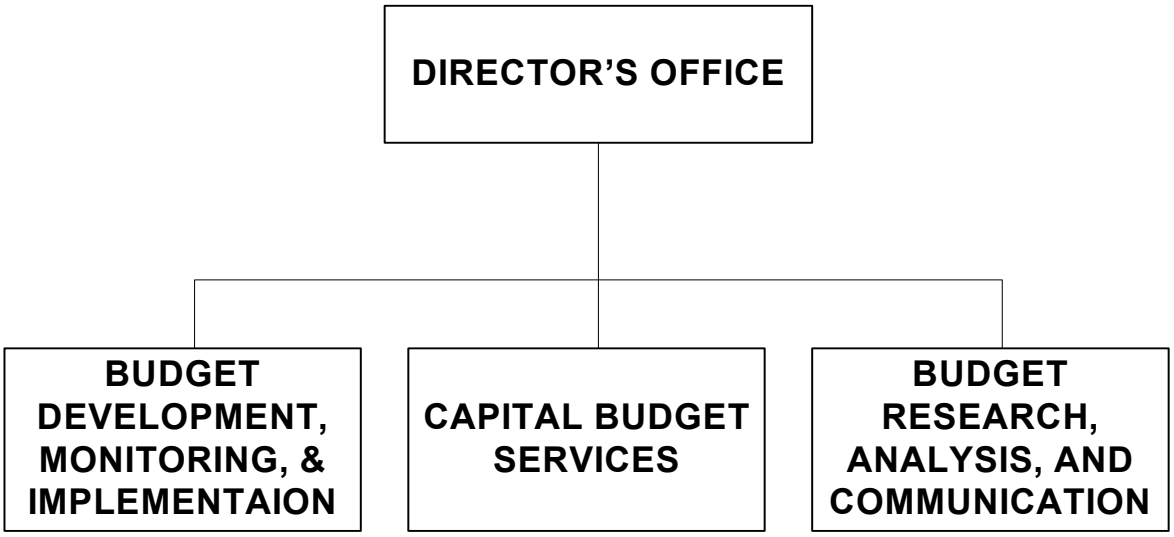
FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
FUNDING SOURCES			
STATE	$143,475	$ 0	$ 0
FEDERAL	573,899	486,264	379,629
TOTAL FUNDING	**$717,374**	**$486,264**	**$379,629**
EXPENDITURES			
PERSONAL SERVICES	$282,885	$313,590	$278,994
CONTRACTUAL SERVICES	252,181	117,976	47,473
COMMODITIES	124,440	6,900	14,873
OTHER EXPENDITURES	51,918	42,048	38,289
CAPITAL OUTLAY	5,950	5,750	0
TOTAL EXPENDITURES	**$717,374**	**$486,264**	**$379,629**
AUTHORIZED POSITIONS	**5**	**5**	**5**
FULL-TIME EQUIVALENT	**5**	**5**	**5**

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual FY 2007	Authorized FY 2008	Adopted FY 2009
FUNDING SOURCES			
FEDERAL	$70,600	$57,600	$72,870
TOTAL FUNDING	**$70,600**	**$57,600**	**$72,870**
EXPENDITURES			
PERSONAL SERVICES			
CONTRACTUAL SERVICES	$69,982	$57,600	$72,870
TOTAL EXPENDITURES	**$69,982**	**$57,600**	**$72,870**

MANAGEMENT & BUDGET



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2009
General Fund	18.00	$1,718,789
Total Funding	**18.00**	**$1,718,789**

MISSION STATEMENT

The Office of Management & Budget will provide City departments with fiscal planning, analysis, and management services that contribute toward the development and delivery of City Service plans enabling the effective and efficient delivery of City Services.

PROGRAM INFORMATION

The Office of Management & Budget is responsible for providing City departments with the fiscal planning, analysis, and management services to enable the City organization to provide City services and infrastructure improvements to the public in accordance with the policies, goals and objectives established by the City Manager and the City Council. The Department coordinates and prepares the Five-Year Financial Forecast and Annual Operating and Capital Budgets. The Department provides services toward the completion of organization and management studies. The Department also provides assistance with the development of the Three-Year Annexation Plan and the City's annual cost allocation plan. The Department's commitment is to provide professional and quality services to the City.

GOALS & OBJECTIVES

- Revise the Annual Budget Development Process by developing a process and schedule which more evenly distributes work efforts allowing for more effective analysis of key service and policy issues impacting the City's Budget.
- Implement Strategic Program and Service Analysis Initiative for enhanced budget recommendation proposals in the FY 2010 Budget Process.
- Assist the Finance Department with the development of the Monthly Financial Revenue and Expenditure Executive Status Reporting.
- Manage and coordinate the Budget Initiatives Tracking Report detailing work plan and implementation status on all budgeted and service-related mandates and enhancements for all funds.
- Assist with the development of city-wide performance measurement analysis and reporting.
- Develop and implement plan for the City's Revenue Rate and Fee Structure through identification of revenues that can be increased for the purpose of moving toward a full cost recovery of service.
- Develop and conduct Management Studies or Management Reviews throughout the fiscal year.
- Support City Council Agenda Process by reviewing all agenda items requiring Management and Budget analysis and approval.

BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Customer	**Innovative and Proactive City Government**					
	Provide revenue and expenditure analysis assistance to departmental counterparts	No. of Departmental Users Assisted	137	140	142	145
	Perform consulting services on projects in conjunction with other City departments	No. of Consulting Projects Performed	19	20	21	30
Financial	**Provide Accountability to the Public**					
	Provide financial analysis and reporting of key service and policy issues impacting the City's Budget	No. of Financial Reports Provided	12	12	12	12
	Identify revenues that can be adjusted for the purpose of moving toward a full cost recovery of service	No. of Revenues Adjusted[1]	197	90	138	100
Internal Processes	**Innovative and Proactive City Government**					
	Manage and coordinate the Six-Year Capital Program	No. of Capital Projects Coordinated	484	430	432	359
Employee Learning & Growth	**Improve Information Service Delivery**					
	Provide information to the public through Community Outreach efforts	No. of Community Outreach Efforts[2]	43	26	28	30

EXPLANATORY INFORMATION

[1] The large number of revenue adjustments made in Actual FY 2007 was due to adjustments made the Development Services Department's fees and fines in order to mitigate the downturn in the housing market.

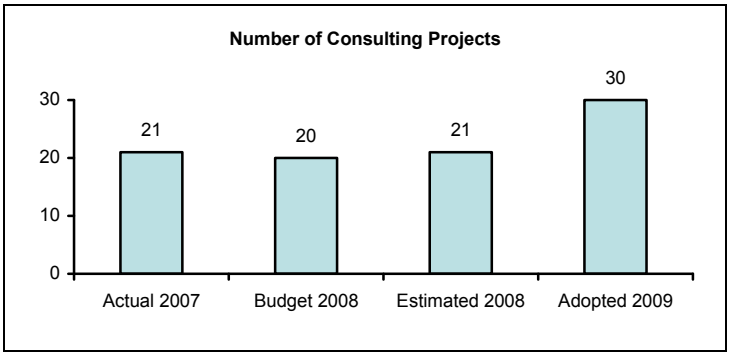
[2] The large increase in Actual FY 2007 was due to participation in a large number of Bond Committee hearings and public presentations on the Bond Program.

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Office of Management & Budget for FY 2009.

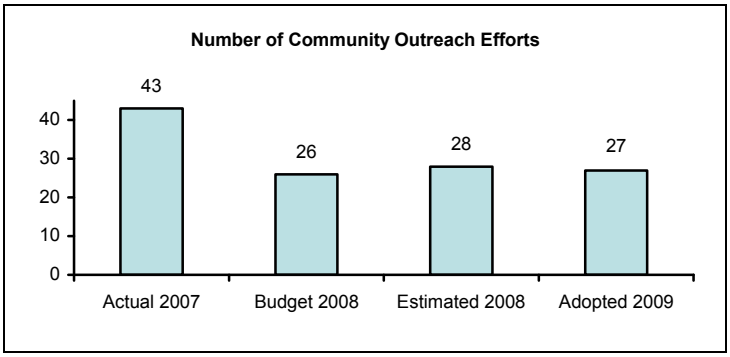
Departmental Consulting Projects

This measure represents the number of consulting projects that have been performed by staff in conjunction with other City departments.



Community Outreach

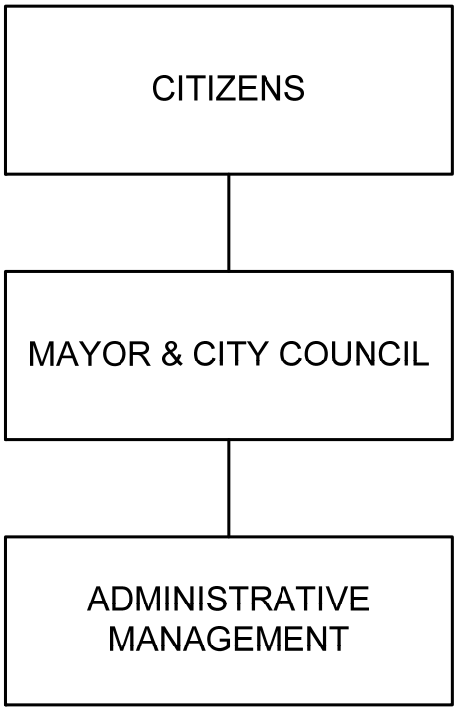
This measure represents the number of community outreach efforts in which the department has been a participant. Community outreach efforts include City Council Community Public Hearings, Town Hall and neighborhood association meetings, and educational site visits to local universities and colleges. The large actual increase in FY 2007 was due to participation in a large number of Bond Committee hearings and public presentations on the Bond Program.



GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$1,197,444	$1,376,290	$1,351,486	$1,393,946
CONTRACTUAL SERVICES	86,089	173,886	$156,921	163,886
COMMODITIES	11,433	12,859	$12,859	12,859
SELF INSURANCE/OTHER	162,848	130,418	126,391	148,098
CAPITAL OUTLAY	1,033	3,000	7,000	0
TOTAL EXPENDITURES	**$1,458,847**	**$1,696,453**	**$1,654,657**	**$1,718,789**
AUTHORIZED POSITIONS	**17**	**18**	**18**	**18**
FULL-TIME EQUIVALENTS	**17.00**	**18.00**	**18.00**	**18.00**

MAYOR & COUNCIL



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2009
General Fund	18.00	$4,606,427
Total Funding	**18.00**	**$4,606,427**

MISSION STATEMENT

We will deliver quality city services and commit to achieve San Antonio's vision of prosperity for our diverse, vibrant, and historic community.

PROGRAM INFORMATION

The Mayor & Council Office is comprised of the Mayor, who is elected at large, ten City Council members, who are elected from single-member districts, and administrative support staff. The City Council acts as the policy-making and legislative body within the City's government. Operating within the guidelines of the City Charter, the City Council appoints the City Manager, Municipal Court Judges, City Clerk, City Auditor and members of the City's various boards and commissions. The support staff serves as constituent liaison to all Council members, in addition to responding to incoming calls, scheduling meetings and appointments, and disseminating pertinent information to the citizens of San Antonio.

GOALS & OBJECTIVES

- To respond to citizen needs in a timely, professional and caring manner.
  - By exercising high standards of fairness, conduct and accountability.
- To provide readily-accessible representation for citizen input into the functions of municipal government.

GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$1,175,264	$1,168,854	$1,225,886	$1,198,228
CONTRACTUAL SERVICES	398,739	643,235	684,292	479,691
COMMODITIES	102,568	155,208	127,080	106,350
SELF INSURANCE / OTHER	2,100,556	2,429,103	2,301,785	2,694,008
CAPITAL OUTLAY	24,458	0	18,691	128,150
TOTAL EXPENDITURES	**$3,801,585**	**$4,396,400**	**$4,357,734**	**$4,606,427**
AUTHORIZED POSITIONS	**18**	**18**	**18**	**18**
FULL-TIME EQUIVALENTS	**18.00**	**18.00**	**18.00**	**18.00**

MILITARY AFFAIRS

OFFICE OF MILITARY AFFAIRS
ADMINISTRATION

APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2009
Categorical Grants	3.00	$482,719
Total Funding	**3.00**	**$482,719**

OFFICE OF MILITARY AFFAIRS DEPARTMENT OF DEFENSE OFFICE OF ECONOMIC ADJUSTMENT GRANT

MISSION STATEMENT

The mission of the Office of Military Affairs is to prepare the community for challenges and opportunities associated with BRAC-related growth, to work with the military to sustain and enhance mission readiness, and to develop and institutionalize relationships between the community and the military on issues of common concern.

PROGRAM INFORMATION

The Office of Military Affairs (OMA) was established in January 2007 from a two-year grant from the US Department of Defense's Office of Economic Adjustment. This grant allowed the City to hire three staff members to undertake work in support of the community to examine the impact and to take advantage of and negate the adverse impact of the Base Realignment and Closure (BRAC) 2005 actions in San Antonio.

While OMA is focused on that effort, we have also been called upon to do a number of other projects in support of the civilian and military communities in San Antonio. These additional activities have demonstrated the importance and need for such an office within the City. With an annual economic impact of $13 billion and direct and indirect employment at over 190,000 (the largest employer), the military is a very important part of the community. OMA serves as the primary point of contact for the military and we interface with them regularly on a wide variety of issues such as transportation, infrastructure, protocol, economic development, encroachment, zoning, and other issues.

Below are projects and initiatives OMA will be undertaking in FY2009.

- Joint Land Use Studies—The Camp Bullis Joint Land Use Study is being coordinated by OMA and OMA will implement the recommendations from the study in the second half of FY 2009. Furthermore, Joint Land Use Studies will be undertaken for Lackland and Randolph Air Force bases and OMA will provide strategic oversight and coordination of those two studies.
- Fort Sam Houston Growth Management Plan—The study portion of this project will conclude in mid-September and OMA will move into follow-on studies and implementation of the recommendations. OMA has already been identified as the lead entity within the City to implement the recommendations from the Plan and successful execution of the recommendations will require coordination among a variety of City and County departments as well as with State and Federal authorities. Implementation of the recommendations from the Growth Management Plan is critical to ensure that the military and civilian community can avoid any potential problems and take advantage of the opportunities associated with BRAC-related growth. COSA funding is also essential because the Office of Economic Adjustment does not fund implementation projects.
- Economic Development—OMA will also be coordinating additional BRAC contracting fairs to assist local businesses with BRAC-related contracting opportunities.
- Growth Management Plan-Lackland AFB—In addition to the BRAC-related growth at Fort Sam Houston, Lackland AFB will also face growth due to BRAC. OMA will seek funding for from the Office of Economic Adjustment for a study to examine the potential impact of BRAC 2005 at Lackland and its potential impact on the community. This study be conducted and coordinated by OMA.
- Association of Defense Communities—OMA will serve as the host for the Association of Defense Communities Winter Forum in 2009. This prestigious event brings over 700 people representing communities and government entities from across the country to discuss community and military related issues. OMA's role will include developing off-site trips, hosting events, and assisting with hospitality for the delegates.
- Other initiatives OMA will be involved in for FY 2009 include:
    - 100^{th} Anniversary of the 1^{st} military flight in San Antonio

- Association of Defense Community Board of Director Meetings—Bob Murdock, Director, has been appointed to the Board
- Executive Integration and Oversight Board—Medical and Joint Basing meetings for BRAC implementation in San Antonio
- Celebrate America's Military Week
- Media Inquiries
- Military-Community Council meetings
- Zoning Issues as they affect the community and military

In addition to the planned work for FY 2009, OMA has either led or participated in projects to assist the community that are not related to the Growth Management Plan and the grant scope of work.

GOALS & OBJECTIVES

- Assist local businesses with US Department of Defense contracts due to Base Realignment and Closure (BRAC) and DoD procurement activities through Contract Match-Making Fairs, partnering with PTAC, Bexar County, San Antonio Greater Chamber, UTSA Small Business and U.S. Army Corp of Engineers.
- Perform outreach initiatives to the Civilian and Military Community to include presentations, briefings, zoning, and land-use notifications, military mission relocation outreach efforts, study preparations and findings, and a 2009 Community Input Session.

BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Community/ Military	**Perform Community Outreach Initiatives**					
	Prepare community for challenges and opportunities associated with BRAC-related growth	Total No. of outreach initiatives performed	N/A	N/A	70	75
Financial	**Provide Economic Development Opportunities**					
	Coordinate BRAC contracting fairs to assist local businesses with BRAC-related contractingopportunities.	No. of Businesses participating in DoD contracting fairs.	N/A	N/A	300	310
Employees	**Professional Development**					
	Provide opportunities for specialized training	% of Employees Completing Minimum Training & Professional Development Courses[1]	N/A	N/A	100%	100%

EXPLANATORY INFORMATION

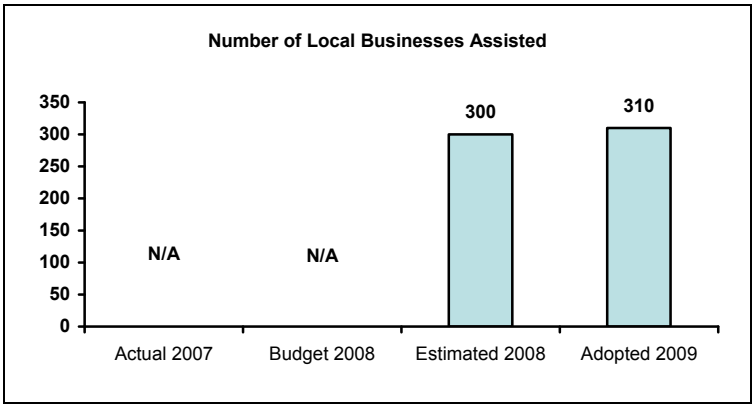
[1] This includes all jobs in which EDD has been directly involved in recruitment, retention, or expansion of local companies. Such EDD efforts include meetings with company representatives to present information on City incentive programs, facilitating meetings with other economic development partners, or assisting in resolution of development issues.

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Office of Military Affairs for FY 2009.

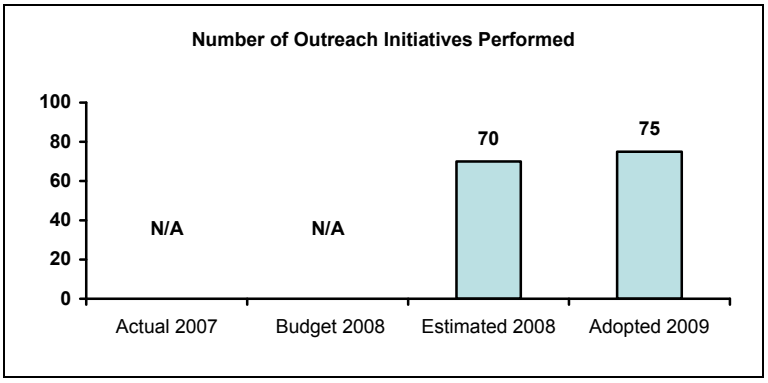
Number of Local Businesses Assisted

This graph shows the number local businesses assisted with US Department of Defense contracts due to Base Realignment and Closure (BRAC) and DOD procurement activities.



Number of Outreach Initiatives Performed

This graph shows the number of outreach initiatives performed to the Civilian and Military Community to include presentations, briefings, zoning, and land-use notifications, military mission relocation outreach efforts and study preparations and findings.



OFFICE OF MILITARY AFFAIRS EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$131,708	$334,060	$303,444	$291,889
CONTRACTUAL SERVICES	36,842	470,040	436,051	178,480
COMMODITIES	2,072	7,125	2,523	4,500
SELF INSURANCE / OTHER	0	9,064	1,509	7,850
CAPITAL OUTLAY	3,105	2,756	7,554	0
TOTAL EXPENDITURES	**$173,727**	**$823,045**	**$751,081**	**$482,719**
AUTHORIZED POSITIONS	**3**	**3**	**3**	**3**
FULL-TIME EQUIVALENTS	**3.00**	**3.00**	**3.00**	**3.00**

OFFICE OF MILITARY AFFAIRS DEPARTMENT OF DEFENSE
OFFICE OF ECONOMIC ADJUSTMENT GRANT

Below is a comprehensive listing of the grants that the Office of Military Affairs expects to receive in FY 2009.

TITLE OF PROGRAM	FEDERAL	STATE	CITY	OTHER	ADOPTED FY 2009
Office of Economic Adjustment Grant	$482,718	$ -	$ -	$ -	$482,718
TOTAL	**$482,718**	**$ -**	**$ -**	**$ -**	**$482,718**

OFFICE OF MILITARY AFFAIRS DEPARTMENT OF DEFENSE
OFFICE OF ECONOMIC ADJUSTMENT GRANT

PROGRAM INFORMATION

The Office of Military Affairs (OMA) was established in January 2007 from a two-year grant from the US Department of Defense's Office of Economic Adjustment. This grant allowed the City to hire three staff members and to hire a consultant to undertake a Growth Management Plan (GMP) study. This plan is to examine the impact on the community and to take advantage of and negate the adverse impact of the Base Realignment and Closure (BRAC) 2005 actions in San Antonio. Additonal grant funding was received in 2008 in support of the Camp Bullis Joint Land Use Study (JLUS) by hiring one additional staff member and a consultant to undertake the JLUS. In 2008, OMA will appy for an implementation planning grant to fund the office from January 1, 2009 to September 30, 2010 to begin implementing the GMP recommendations

FUNDING BY SOURCE & EXPENDITURES BY CHARACTER

	Actual 2007	Authorized 2008	Adopted 2009
FUNDING SOURCES			
FEDERAL – Federal Fund Source	$449,110	$823,045[1]	$823,045[1]
OTHER - (City In-Kind)	49,910	91,439[2]	91,439[2]
TOTAL FUNDING	**$499,020**	**$914,484**	**$914,484**
EXPENDITURES			
PERSONAL SERVICES	$131,708	$339,251[3]	$339,251[3]
CONTRACTUAL SERVICES	36,843	453,091[4]	453,091[4]
COMMODITIES	2,073	36,534[5]	36,534[5]
TOTAL EXPENDITURES	**$170,624**	**$828,876**	**$455,848**

EXPANATORY INFORMATION

[1] Includes additional grant funds in the amount of $340,446 ($482,599 original amount) awarded in 2008 in support of Camp Bullis Joint Land Use Study (JLUS)

[2] Includes $37,827 ($53,612 original amount) of in-kind contributions in support of the Camp Bullis Joint Land Use Study (JLUS)

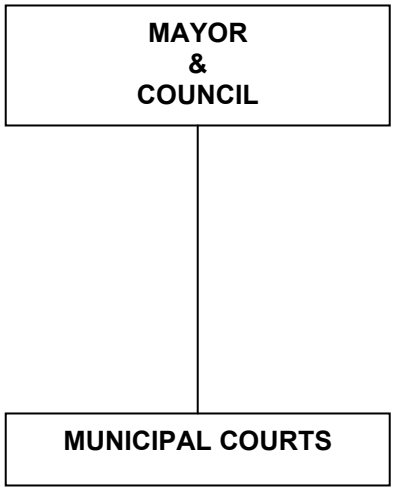
[3] Includes $69,376 for one additional staff person to support the Camp Bullis Joint Land Use Study (JLUS)

[4] Includes $262,173 funds in support of the Camp Bullis Joint Land Use Study (JLUS)

[5] Includes $8,897 funds in support of the Camp Bullis Joint Land Use Study (JLUS)

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

MUNICIPAL COURTS



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2009
General Fund	181.10	10,707,611
Municipal Courts Technology Fund	1.00	1,384,663
Municipal Court Security Fund	8.00	564,821
Total Funding	**190.10**	**$12,657,095**

MISSION STATEMENT

The mission of the Courts is to serve all individuals with pride, justice and integrity by providing an impartial forum; trust and confidence; and expeditious resolution of all Court matters.

PROGRAM INFORMATION

Municipal Court represents the third branch of government for the City of San Antonio. Judicial authority resides in the eight (8) Municipal Courts of Record, which are responsible for the interpretation and adjudication of City ordinances as well as other Class "C" misdemeanors enacted by the Texas Legislature. Court activities include conducting court proceedings, the hearing and adjudication of parking citation disputes, and 24-hour Magistrate and Detention services for area municipalities and Bexar County. Operations are located within the Frank D. Wing Building, which houses the Office of the Judiciary and the Administrative Services Division of the Court.

GOALS & OBJECTIVES

The Court will investigate, pilot, and implement a court case management system that will enhance the efficiency of the Court. The Court has studied its business process to prepare for the application of an information technology system. The Court's primary goal is to use these new technologies to maximize efficiencies in the creation, processing, adjudication, collection, and reporting of cases. Additional objectives include:

- the simplification of the case financial system, the proper recording and application of judicial orders and the accurate allocation of monies to state court costs, fees and fines. Collections will interface directly with SAP, the city's financial system
- Improving citizen experience with this new technology and increasing the efficiency of case movement throughout the Court
- Providing information regarding cases online for citizens
- Partnering with San Antonio Police Department to electronically create and file cases thereby allowing citizens faster access to their cases and less probability of errors
- Improve through new technology required reporting to the Texas State Comptrollers Office, the Texas Department of Public Safety, and the Office of Court Administration

BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Customer	**Provide for Safety and Welfare of San Antonio**					
	Increase the efficiency of the magistration and detention process for the expeditious movement and processing of defendants	Average Daily Detention Population in Custody	214	205	219	200
		Number of City Arrested Persons Committed to County Jail per Month	282	175	33	25
		Number of Public Intoxication Arrests Processed[1]	6,606	3,650	6,736	3,650
Financial	**Provide Accountability to Public**					
	The Court will adjudicate cases and collect fines, fees, and court costs on citations in a timely and accurate manner	No. of Traffic Cases Filed	203,251	205,000	233,418	215,000
		No. of Traffic Cases Disposed Of	190,421	184,500	219,369	193,500
		No. of Parking Cases Filed	94,775	95,000	110,595	100,000
		No. of Parking Cases Disposed Of	74,665	74,100	89,568	85,000
Internal Processes	**Innovative and Proactive City Government**					
	Maintenance and support of all court cases through records management and customer service	No. of Documents Imaged	2,696,746	2,900,000	2,887,067	2,950,000
Employee Learning & Growth	**Innovative and Proactive City Government**					
	Provide specialized training to improve job-related skills and development	No. of Training Hours[2]	1,861	1,900	2,347	2,000

EXPLANATORY INFORMATION

[1] Measure represents the average daily number of persons in custody within the City Detention Center. FY 2008 Estimate is higher than Adopted FY 2008 measure due to the operations of the new Detoxiification Facility beginning later than originally projected.

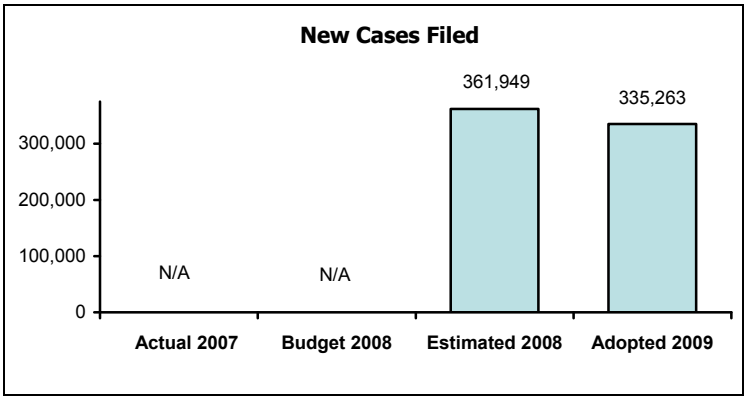
[2] Measure reflects all training hours earned by Municipal Court employees including court clerk training earned through the Texas Municipal Courts Education Center and law enforcement training received from the Alamo Area Council of Governments and San Antonio College.

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Municipal Courts Department for FY 2009.

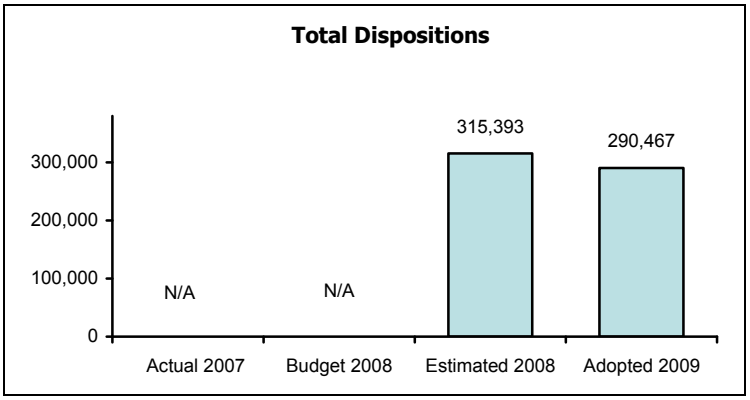
Cases Filed

This graph displays the number of new cases filed for the fiscal year. New cases filed include "class c" traffic and non-traffic misdemeanors. Cases filed at the San Antonio Municipal Court includes traffic, parking, juvenile, state law and city ordinances violations.



Total Dispositions

This graph displays the the number of total dispositions which includes trials and pleas before a judge and jury trials. It also includes court dismissals for completion of driver safety course or deferred disposition and compliance dismissals.



GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$8,895,761	$9,012,901	$8,618,009	$8,974,026
CONTRACTUAL SERVICES	908,783	862,687	804,087	693,704
COMMODITIES	158,685	132,631	180,608	132,631
SELF INSURANCE/OTHER	2,164,015	1,362,494	1,389,288	907,250
CAPITAL OUTLAY	219,188	38,370	44,434	0
TOTAL EXPENDITURES	**$12,346,432**	**$11,409,083**	**$11,036,426**	**$10,707,611**
AUTHORIZED POSITIONS	**211**	**198**	**198**	**190**
FULL-TIME EQUIVALENTS	**202.10**	**189.10**	**189.10**	**181.10**

MUNICIPAL COURTS TECHNOLOGY FUND EXPENDITURES BY CLASSIFICATION

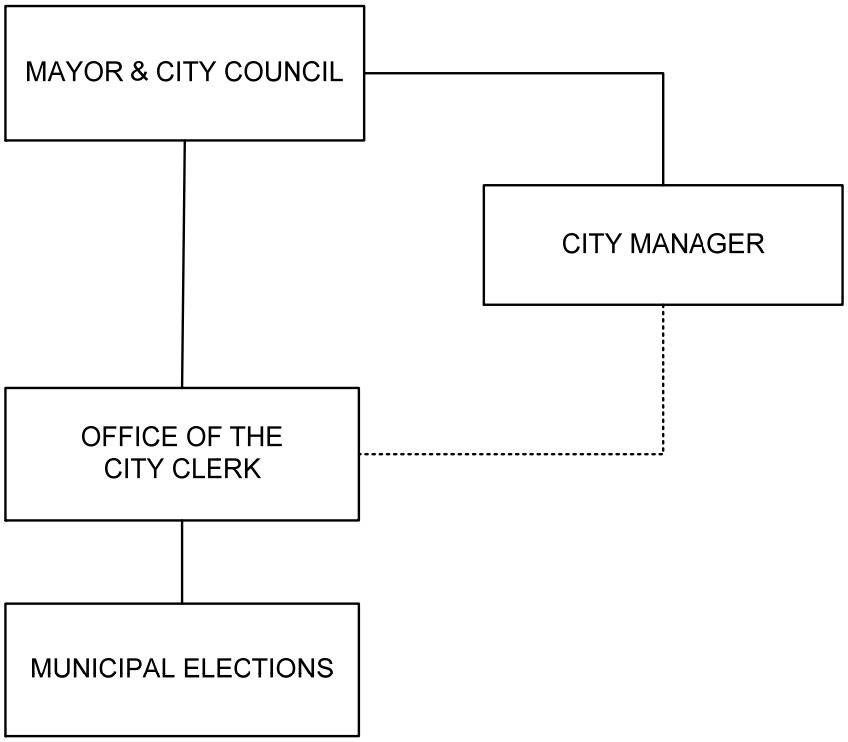
	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$46,032	$56,943	$67,512	$70,007
CONTRACTUAL SERVICES	3,870	310,980	48	1,310,975
COMMODITIES	5	0	0	0
SELF INSURANCE/OTHER	202	293	441	3,681
CAPITAL OUTLAY	28,938	0	12,064	0
TRANSFERS	195	0	0	0
TOTAL EXPENDITURES	**$79,242**	**$368,216**	**$80,065**	**$1,384,663**
AUTHORIZED POSITIONS	**1**	**1**	**1**	**1**
FULL-TIME EQUIVALENTS	**1.00**	**1.00**	**1.00**	**1.00**

MUNICIPAL COURTS SECURITY FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$0	$249,272	$108,731	$339,662
CONTRACTUAL SERVICES	319,315	153,420	297,125	190,331
COMMODITIES	0	7,500	1,350	7,500
SELF INSURANCE/OTHER	0	0	0	27,328
CAPITAL OUTLAY	0	29,466	0	0
TRANSFERS	0	0	0	0
TOTAL EXPENDITURES	**$319,315**	**$439,658**	**$407,206**	**$564,821**
AUTHORIZED POSITIONS	**0**	**8**	**8**	**8**
FULL-TIME EQUIVALENTS	**0.00**	**8.00**	**8.00**	**8.00**

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

MUNICIPAL ELECTIONS



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2009
General Fund	0.00	$2,800,000
Total Funding	**0.00**	**$2,800,000**

MISSION STATEMENT

The Office of the City Clerk will administer all City elections including bond, city charter, referendum, initiative, and the Mayoral and City Council elections and coordinate joint elections with various entities, whenever possible, to provide its citizens with the most efficient and cost effective elections.

PROGRAM INFORMATION

Municipal Elections is considered a special purpose division because its function is administered and staffed by the Office of the City Clerk. Expenditures reflect the cost of planning and implementing municipal elections for the City of San Antonio. Costs include personnel expenditures for overtime and temporary election workers including Presiding and Alternate Judges, Election Clerks, and other specialized full and part-time workers who provide administrative support during the electoral process. The costs also include such fees as rental of facilities to be used as polling sites for early voting and election day, rental of the touch screen voting system (Ivotronic™) equipment and associated transportation and programming costs, postage and supplies for voting by mail, and publication of election notices.

GOALS & OBJECTIVES

- To ensure to the fullest extent, the right of every lawfully registered voter in the City of San Antonio to cast ballots for municipal government positions of legislative authority and other measures as prescribed by the City Charter and State law.
- To work closely with the Bexar County Elections Administrator, various school districts, and other entities in a cooperative effort to present the most efficient and cost-effective election.
- To work with Bexar County to implement improvements or changes to the electoral process in order to expedite the processing of voters at the polling sites.
- To remain abreast of the Texas Election Code through the Secretary of State of the legal requirements to conduct lawful elections for the City of San Antonio including attendance at election seminars whenever possible to ensure implementation of the latest election procedures and forms.
- To monitor all legislative changes affecting the procedures for the conduct of elections; and work closely with Intergovernmental Relations staff in developing Legislative initiatives and proposing recommendations relating Election and Campaign Finance bills.

BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Customer	**Public Trust & Awareness of Citizens**					
	To make available to the public Campaign Finance reports submitted electronically in a timely manner	Turnaround Time for Posting of Campaign and Expenditure Reports to the Web[1]	5 minutes	5 minutes	5 minutes	5 minutes
Financial	**Leverage Other Funding Sources**					
	To work closely with other governmental entities to present the most efficient and cost-effective elections	Election Contract Costs per Year	$825,927 (One Election)	$35,000 (No Elections)	$33,534 (No Elections)	$2,800,000 (Three Elections)
Internal Processes	**Provide Accountability to the Public**					
	To ensure to the fullest extent the right of every lawfully registered voter in the City of San Antonio to cast ballots	No. of Votes Cast and Tabulated	96,098 (One Election)	0 (No Elections)	0 (No Elections)	450,000 (Three Elections)

EXPLANATORY INFORMATION

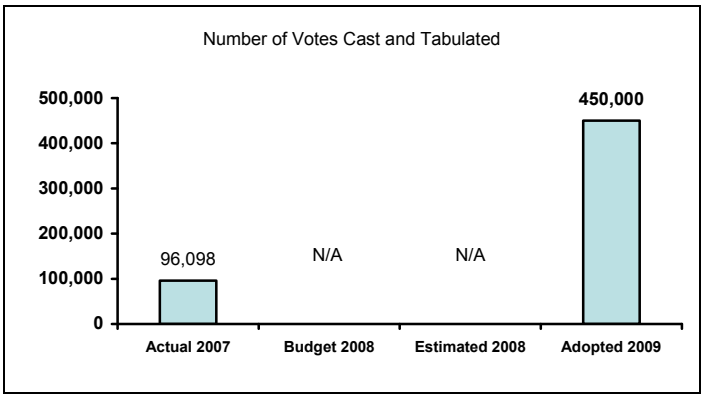
[1] Turn around time is based on when staff receives e-mail verification regarding completion of report and subsequently posts report to web.

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Municipal Elections Department for FY 2009.

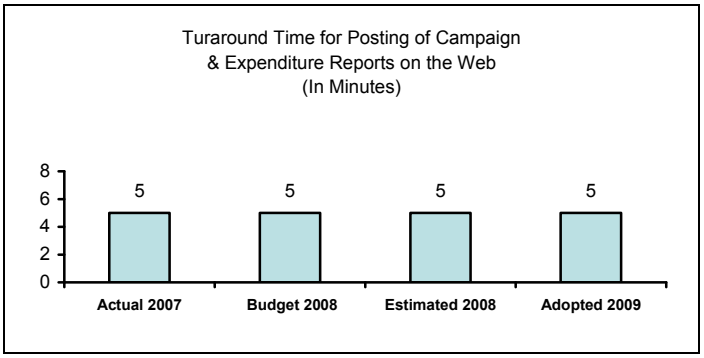
Voter Turnout

The City did not have an election in FY 2008. The Office of the City Clerk is scheduled to coordinate (3) three Municipal Elections in FY 2009. It is estimated that 450,000 votes will be cast for these three elections combined.



Online Posting of Campaign Reports

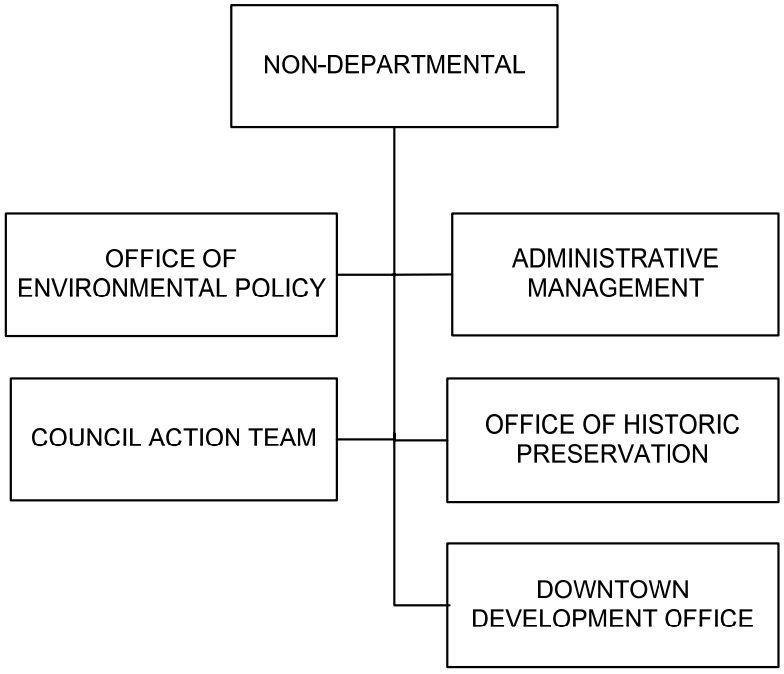
The electronic posting of campaign finance reports to the City's web-site is a new performance measure. Turn around time (in minutes) is based on when staff receives e-mail verification regarding completion of reports and subsequently posts reports on the web.



GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$891	$0	$0	$500
CONTRACTUAL SERVICES	803,496	30,500	27,413	2,730,000
COMMODITIES	668	4,500	5,896	69,500
SELF INSURANCE / OTHER	20,872	0	225	0
CAPITAL OUTLAY	0	0	0	0
TOTAL EXPENDITURES	**$825,927**	**$35,000**	**$33,534**	**$2,800,000**
AUTHORIZED POSITIONS	**0**	**0**	**0**	**0**
FULL-TIME EQUIVALENTS	**0.00**	**0.00**	**0.00**	**0.00**

NON-DEPARTMENTAL



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2009
General Fund	5.00	$438,194
Capital Improvement Management Services Fund	4.00	757,973
Community & Visitor Facilities Fund	1.00	1,483,824
Planning & Development Services Fund	9.00	591,498
Solid Waste Fund	5.00	807,475
Total Funding	**24.00**	**$4,078,964**

MISSION STATEMENT

The mission of the Council Action Team is to provide an accountable point of contact to the Council members and community to better address priority service delivery issues by facilitating communications with Council members and city departments and by proactively resolving neighborhood concerns.

PROGRAM INFORMATION

The Council Action Team is made up of five individuals each assigned to two council districts. The team works with the City Council members and staff to effectively and efficiently provide complete service delivery resolution. The team members respond to calls received from citizens, attend neighborhood association meetings and take proactive steps to anticipate and resolve problems. The Council Action Team reports to the Executive Assistant to the City Manager.

GOALS & OBJECTIVES

- Provide an accountable point of contact for the Council and community to better address priority service delivery issues.
- Facilitate communication between the Council members and City Departments.
- Proactively identify, address and resolve community and neighborhood issues and concerns.
- Enhance existing service delivery systems.

BALANCED SCORECARD

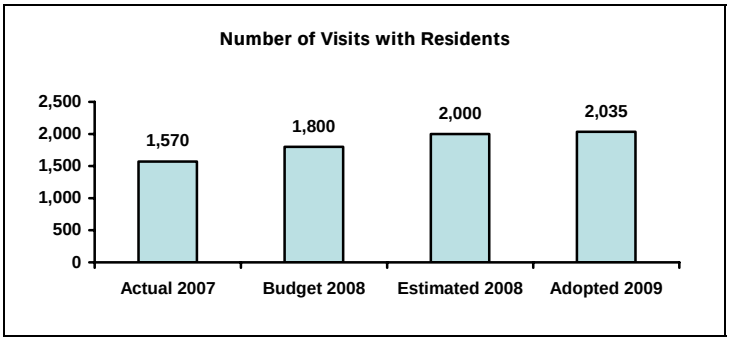
	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Actual FY 08	Adopted FY 09
Customer	**Improve Customer Service**					
	Provide an accountable point of contact for the City Council and community to better address priority service delivery issues	No. of Visits with Residents	1,570	1,800	2,441	2,035
		% of Issues Addressed	88%	90%	87%	90%
Internal Processes	**Innovative and Proactive City Government**					
	Provide an accountable point of contact for the City Council and community to better address priority service delivery issues	No. of Issues Investigated	2515	3,800	4,387	3,860
	Proactively identify, address and resolve community and neighborhood issues and concerns	Proactive Requests Identified in the Field	7,835	9,500	11,714	11,176
Employee Learning & Growth	**Improve Employee Services**					
	Enhance existing service delivery systems	No. of Training Hours Attended	98	100	97	102

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Council Action Team for FY 2009.

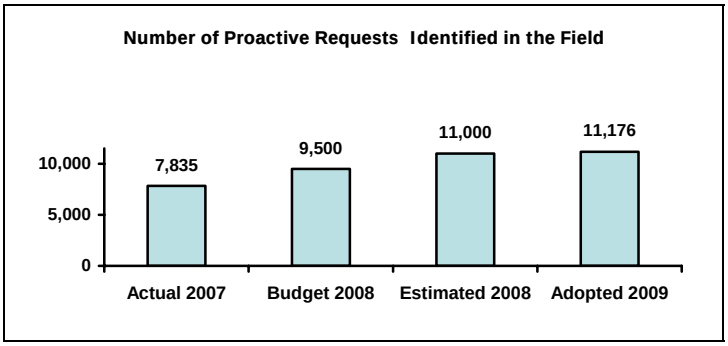
Number of Visits with Residents

One of the Council Action Team's major objectives is to provide point-of-contact accountability for the Council and community to better address priority service delivery issues.



Number of Proactive Requests Identified in the Field

The Council Action Team proactively identifies, addresses and resolves community and neighborhood issues.



GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$382,706	$376,876	$386,743	$372,710
CONTRACTUAL SERVICES	4,563	3,493	2,521	3,493
COMMODITIES	1,203	4,686	1,136	4,686
SELF INSURANCE/OTHER	28,068	43,716	43,818	62,905
CAPITAL OUTLAY	0	0	0	0
TOTAL EXPENDITURES	**$416,540**	**$428,771**	**$434,218**	**$443,794**
AUTHORIZED POSITIONS	**5**	**5**	**5**	**5**
FULL-TIME EQUIVALENTS	**5.00**	**5.00**	**5.00**	**5.00**

NON-DEPARTMENTAL
DOWNTOWN DEVELOPMENT OFFICE

GENERAL FUND
CAPTIAL IMPROVEMENT MANAGEMENT SERVICES FUND
COMMUNITY DEVELOPMENT BLOCK GRANT

MISSION STATEMENT

The mission of the Downtown Development Office is to foster a downtown environment that will be an asset to our city as well as the entire region through the promotion of the development, redevelopment, and retention of commercial, retail, residential, and cultural opportunities in San Antonio's Downtown and surrounding central city neighborhoods.

PROGRAM INFORMATION

The Downtown Development Office will manage, coordinate, and facilitate development in the downtown area. Department responsibilities includes: support the Downtown Advisory Board, support the Empowerment Zone Board and manage its Programs, Manage and facilitate Downtown development deals, and management, integration and execution of Downtown Plans.

GOALS & OBJECTIVES

- Develop a refined vision for downtown that reflects a clear and concrete message to all individuals in and outside San Antonio.
- Serve as City of San Antonio's lead department and point of contact for economic development initiatives within the downtown area.
- Create an environment which stimulates economic development and redevelopment within the downtown area through relevant functions, programs, and advocacy efforts.
- Create a comprehensive Downtown marketing strategy that will highlight and educate all individuals on all aspects of downtown.
- Ensure compliance with and advocate for the implementation of the downtown goals and objectives outlined in the planning documents listed below. Participate in the review of these documents.
- Serve as staff support and liaisons for following Boards/Commissions and organizations whose focus is Center City and on targeted bordering sectors of downtown.

NON-DEPARTMENTAL
DOWNTOWN DEVELOPMENT OFFICE

GENERAL FUND
CAPTIAL IMPROVEMENT MANAGEMENT SERVICES FUND
COMMUNITY DEVELOPMENT BLOCK GRANT

GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	N/A	N/A	N/A	$350,483
CONTRACTUAL SERVICES	N/A	N/A	N/A	300,571
COMMODITIES	N/A	N/A	N/A	9,246
SELF INSURANCE / OTHER	N/A	N/A	N/A	23,673
CAPITAL OUTLAY	N/A	N/A	N/A	74,000
TOTAL EXPENDITURES	**N/A**	**N/A**	**N/A**	**$757,973**
AUTHORIZED POSITIONS	**N/A**	**N/A**	**N/A**	**4**
FULL-TIME EQUIVALENTS	**N/A**	**N/A**	**N/A**	**4.00**

CAPITAL IMPROVEMENTS MANAGEMENT SERVICES FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	N/A	N/A	N/A	$81,103
CONTRACTUAL SERVICES	N/A	N/A	N/A	N/A
COMMODITIES	N/A	N/A	N/A	250
SELF INSURANCE / OTHER	N/A	N/A	N/A	4,416
CAPITAL OUTLAY	N/A	N/A	N/A	2,869
TOTAL EXPENDITURES	**N/A**	**N/A**	**N/A**	**$88,638**
AUTHORIZED POSITIONS	**N/A**	**N/A**	**N/A**	**1**
FULL-TIME EQUIVALENTS	**N/A**	**N/A**	**N/A**	**1.00**

COMMUNITY DEVELOPMENT BLOCK GRANT EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	N/A	N/A	N/A	$67,957
CONTRACTUAL SERVICES	N/A	N/A	N/A	5,250
COMMODITIES	N/A	N/A	N/A	500
SELF INSURANCE / OTHER	N/A	N/A	N/A	1,526
CAPITAL OUTLAY	N/A	N/A	N/A	N/A
TOTAL EXPENDITURES	**N/A**	**N/A**	**N/A**	**$75,233**
AUTHORIZED POSITIONS	**N/A**	**N/A**	**N/A**	**1**
FULL-TIME EQUIVALENTS	**N/A**	**N/A**	**N/A**	**1.00**

EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$297,985	$313,761	$314,648	$278,806
CONTRACTUAL SERVICES	835,828	1,782,970	1,635,034	1,190,046
COMMODITIES	35	2,450	155	2,450
SELF INSURANCE / OTHER	26,112	21,349	23,157	12,522
CAPITAL OUTLAY	58,034	0	0	0
TOTAL EXPENDITURES	**$1,217,994**	**$2,120,530**	**$1,972,688**	**$1,483,824**
AUTHORIZED POSITIONS	**1**	**1**	**1**	**1**
FULL-TIME EQUIVALENTS	**1.00**	**1.00**	**1.00**	**1.00**

NON-DEPARTMENTAL/NON-OPERATING

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
ADMINISTRATION—PERSONNEL SERVICES	$297,985	$313,761	$314,648	$278,806
ADMINISTRATION—CONTRACTUAL	427,276	600,870	452,091	474,571
HOSTING OBLIGATIONS	408,552	1,182,100	1,182,100	715,475
ADMINISTRATION—COMMODITIES	35	2,450	155	2,450
ADMINISTRATION – SELF INSURANCE / OTHER	26,112	21,349	23,157	12,522
CAPITAL	58,034	0	0	0
TOTAL EXPENDITURES	**$1,217,994**	**$2,120,530**	**$1,972,688**	**$1,483,824**

NON-DEPARTMENTAL
OFFICE OF HISTORIC PRESERVATION
PLANNING & DEVELOPMENT SERVICES FUND

MISSION STATEMENT

The Office of Historic Preservation is committed to the preservation, protection, and promotion of San Antonio's historic, cultural, architectural, and archaeological resources through implementation of a review process, promotion of harmonious development, and public education.

PROGRAM INFORMATION

The City of San Antonio is internationally known for its beauty, friendliness, cultural diversity, and historical significance. San Antonio's unique qualities have proven increasingly attractive to residents, business interests, and tourists. The Office of Historic Preservation (OHP) seeks to preserve, enhance, and perpetuate the aspects of the city and San Antonio River having historical, cultural, architectural, and archaeological merit. Such preservation promotes and enhances the health, safety, prosperity, education, comfort, and general welfare of the people living in and visiting San Antonio.

GOALS & OBJECTIVES

- Preserve, protect, and enhance the City's historic, cultural, architectural and archaeological resources through continual inventory, evaluation, and designation.
- Develop innovative strategies, guidelines, and procedures for the appropriate preservation and development of important historic and cultural resources, including the San Antonio River and Riverwalk.
- Promote economic prosperity and welfare of the community by conserving the value of cultural resources, the river walk, plus property and art owned by the City of San Antonio.
- Provide outreach and education to the community.
- Conduct and implement a Strategic Historic Preservation Plan
- Recognize, protect, and strengthen the unique design character of individual historic districts and individual areas of the city.
- Ensure the highest urban design standards for public property.

BALANCED SCORECARD

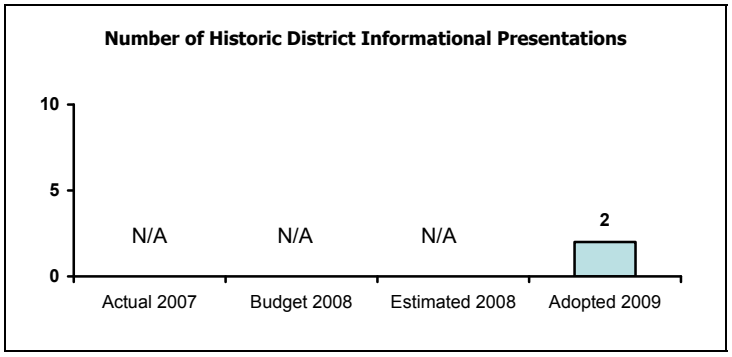
	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Customer	**Public Trust & Awareness of Citizens**					
	Increase public awareness of preservation issues	Implement 36-Square Mile Survey database	N/A	N/A	N/A	500
	Strategic Historic Preservation Plan	No. of public meetings to obtain public input in regards to the 10 year plan for historic preservation	N/A	N/A	N/A	2
	Increase participation in the local historic district designation process	No. of public educational meetings to communities interested in becoming local historic districts	N/A	N/A	N/A	2
Financial	**Leverage Other Funding Sources**					
	Increase funding for and recognition of historic resources	No. of grants applied for to further preservation	N/A	N/A	N/A	2
	Proactively work with owners to secure financial incentives for preservation projects	Assist with and coordinate applications for Historic Tax Exemptions for substantial rehabilitation and historic districts	N/A	N/A	N/A	5
Internal Processes	**Innovative and Proactive City Government**					
	Provide excellent customer service to the public and other departments	Development project reviews to be completed before time limits established by UDC	N/A	N/A	N/A	50 days
	Coordinate cultural resources projects for other city departments and private developers	Reviews and compliance oversight provided to other city departments and private developers	N/A	N/A	N/A	100
Employee Learning & Growth	**Encourage Employee Development**					
	Provide enhanced professional development and employee training	No. of Training Sessions Attended by Staff	N/A	N/A	N/A	3

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Office of Historic Preservation for FY 2009.

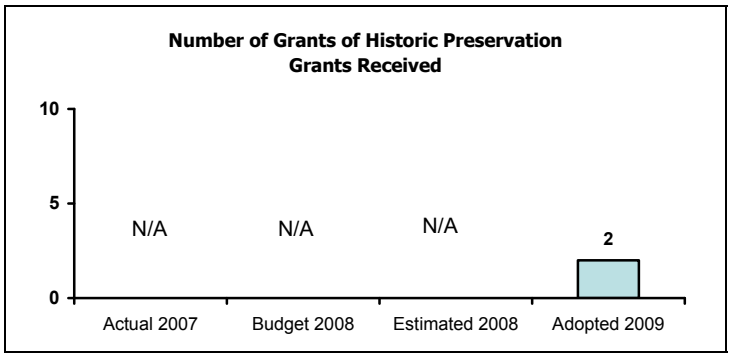
Historical District Informational Presentations

OHP staff will provide a minimum of 2 presentations to communities interested in becoming local historic districts.



Historic Preservation Grants

OHP staff will work to obtain a minimum of 2 grants to further historic preservation in the City of San Antonio.



GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	N/A	N/A	N/A	$533,186
CONTRACTUAL SERVICES	N/A	N/A	N/A	12,439
COMMODITIES	N/A	N/A	N/A	7,035
SELF INSURANCE/OTHER	N/A	N/A	N/A	38,838
CAPITAL OUTLAY	N/A	N/A	N/A	0
TOTAL EXPENDITURES	**N/A**	**N/A**	**N/A**	**$591,498**
AUTHORIZED POSITIONS	N/A	N/A	N/A	**9**
FULL-TIME EQUIVALENTS	N/A	N/A	N/A	**9.00**

NON-DEPARTMENTAL
OFFICE OF ENVIRONMENTAL POLICY

SOLID WASTE FUND

MISSION STATEMENT

The Office of Environmental Policy is committed to developing innovative, practical and wide-ranging environmental programs, city policies and regulations sustaining community-wide quality of life and economic growth.

PROGRAM INFORMATION

Rising energy costs and increasing concerns about the long term impact of current levels of energy consumption are important issues for the City of San Antonio. Efforts to improve environmental quality and reduce consumption make sense, both social and economically. The Office of Environmental Policy (OEP) for the City of San Antonio provides staff support to City departments, the business community and other public agencies to develop and implement sustainability initiatives.

GOALS & OBJECTIVES

- Coordinate existing sustainable practices between city departments CPS and SAWS.
- Identify environmental priorities – fleet, buildings, purchasing and contracts.
- Develop incentives for environmental programs, in partnership with other departments and agencies.
- Coordinate green building and air quality initiatives with the business community.
- Create a long term Sustainability plan for improving environmental quality.

BALANCED SCORECARD

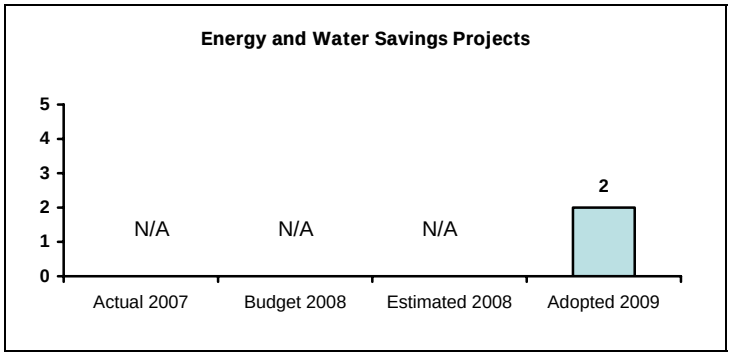
	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Customer	**Public Trust & Awareness of Citizens**					
	Increase public awareness of environmental issues	Satisfaction rate from participant evaluations of OEP-sponsored training and educational events	N/A	N/A	N/A	80%
	Provide planning that supports sustainability	No. of completed planning documents related to sustainability	N/A	N/A	N/A	3
Financial	**Innovative and Proactive City Government**					
	Leverage resources for sustainibility improvements	No. of awarded grants, partnerships, or in-kind donations	N/A	N/A	N/A	3
Internal Processes	**Innovative and Proactive City Government**					
	Improve City Sustainability Operations and Policies	No. of implemented projects providing water and enegy savings	N/A	N/A	N/A	2
Employee Learning & Growth	**Encourage Employee Development**					
	Provide enhanced professional development and employee training	No. of Training Sessions Attended by Staff	N/A	6	6	6

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Office of Environmental Policy for FY 2009.

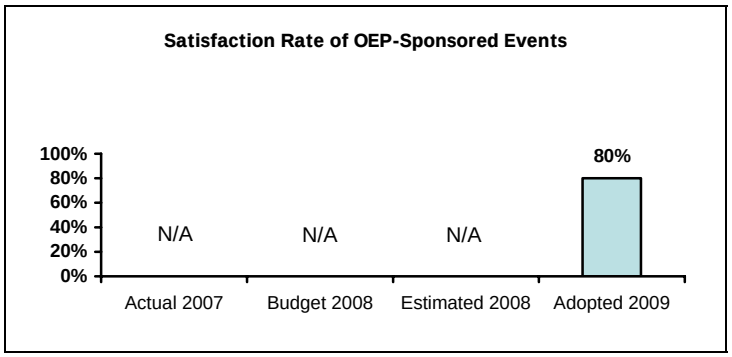
Energy and Water Savings Projects

OEP will reduce energy and water use in City facilities by completing an inventory and analysis of energy and water savings opportunities of all City facilities and implement two projects providing energy and/or water savings



Increase Sustainability Awareness

Achieve an 80% satisfaction rate from participant evaluations of OEP sponsored trainings and educational events.



GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	N/A	$189,997	$112,653	$271,576
CONTRACTUAL SERVICES	N/A	103,000	53,902	503,212
COMMODITIES	N/A	5,400	761	5,400
SELF INSURANCE/OTHER	N/A	23,745	11,440	21,393
CAPITAL OUTLAY	N/A	8,500	6,673	5,894
TOTAL EXPENDITURES	**N/A**	**$330,642**	**$185,430**	**$807,475**
AUTHORIZED POSITIONS	N/A	**3**	**3**	**5**
FULL-TIME EQUIVALENTS	N/A	**3.00**	**3.00**	**5.00**

NON-DEPARTMENTAL/NON-OPERATING HIGHLIGHTS - FY 2009

♦ **Accrued Annual, Personal & Sick Leave** **$854,247**

This amount represents the General Fund portion of FY 2008 estimated liability for payment of accrued annual, personal and sick leave.

♦ **Street Lighting Energy Charges** **$11.614,348**

♦ **Traffic Signal Light Energy Charges** **$775,728**

These budgets provide for the energy costs of the traffic signals and the energy costs and equipment amortization of street lighting.

♦ **Professional Fees & Services** **$7,772,124**

This budget provides resrources for professional studies and third partly legal services. The budget also includes resources to be distributed to General Fund Department for Capital Outlay replacement and acquisition. Funds are budgeted for other professional services to include Cit Property Tax Collection and outside auditors used annually in the development of the City's Comprehensive Financial Annual Report.

♦ **Sales Tax Collection Expense** **$4,056,190**

This budget contains the estimated administrative fee charged by the State Comptroller for collection of the local sales tax. The amount charged is two percent of the revenue collected.

♦ **Reserve for Fringe Benefits Adjustments** **$138,991**

This budget includes the annual requirement under state law for the City to fund annual cost-of-living increases for pre-1971 retired police officers and firefighters. A reserve amount is also included to offset potential additional liabilities for unemployment compensation.

♦ **Police and Fire Promotional Assessment Centers** **$630,250**

Under the terms of the respective 1995 collective bargaining agreements with the San Antonio Police Officers Association and the San Antonio Professional Firefighters Association, validated examinations and assessment centers must be used as part of promotional examinations for certain positions. Under these agreements, the services of outside consultants must be acquired to prepare validated promotional examinations and administer the assessment centers.

♦ **Reserve for Personnel Compensation Programs** **$19,664,339**

This amount represents the funds available to address Civilian General Fund compensation enhancements to include reclassification and regrade costs, certification pay program, and civilian compensation package. Funds are also budgeted here to pay for Uniform Police and Fire Retirement Payouts.

♦ **Lease of Office Space** **$2,055,692**

This budget consolidates the annual space rental of several General Fund departments, including Police, Health, Community Initiatives, Finance, and Economic Development.

♦ **Association Dues** **$855,138**

This amount provides for the annual membership dues for associations to include the Alamo Area Council of Governments, Texas Municipal League, National League of Cities, Austin-San Antonio Corridor Council, Public Technology, Inc., the Free Trade Alliance, the TEX-21 collaborative and the San Antonio Mobility Coalition as well as dues for the Downtown Improvements District.

NON-DEPARTMENTAL/NON-OPERATING HIGHLIGHTS - FY 2008

♦ **San Antonio Housing Authority Lighting** **$6,480**

This amount will finance the monthly charges assessed by City Public Service for street lighting at four San Antonio Housing Authority (SAHA) projects. These expenditures will be reimbursed by SAHA as per the City's agreement with SAHA.

♦ **Council Chamber Operations & Maintenance** **$309,267**

This budget represents the non-personal services costs of supporting the operation of the City Council Chamber and associated equipment. Recurring costs for operating the telephones, fax machines, public address system and copying machines associated with the Council Chamber are included.

$49,000

♦ **Palo Alto Pool Maintenance**

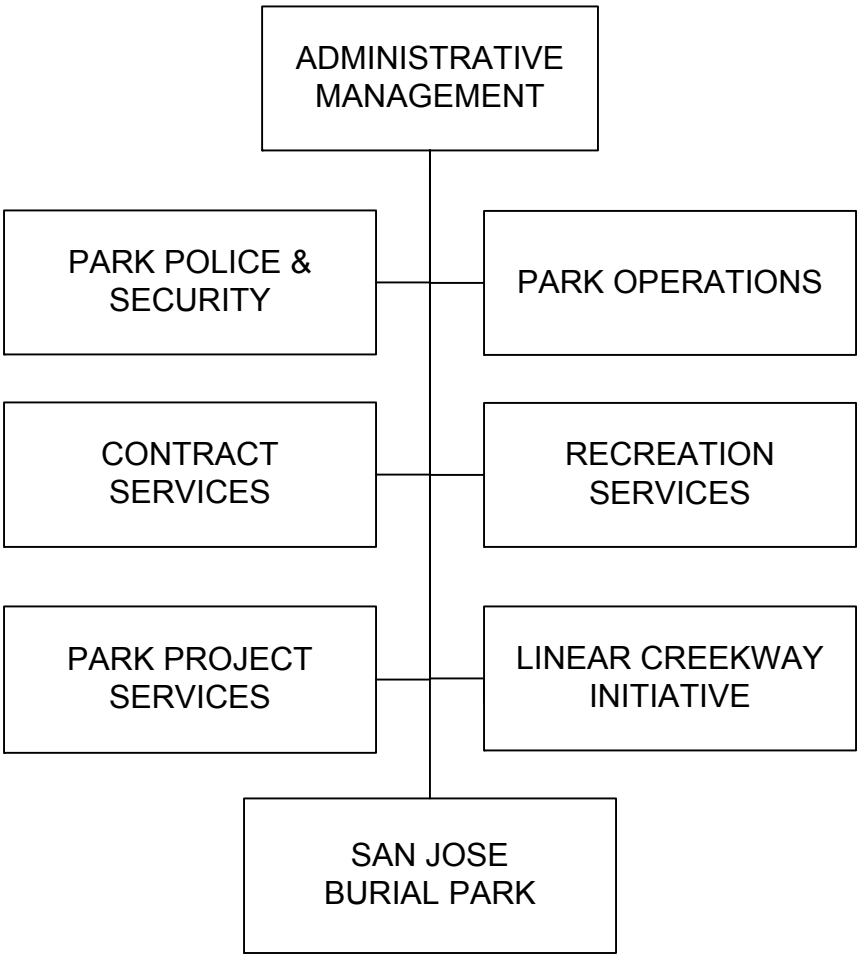
This budget provides funding for a contractual agreement with Palo Alto College to provide pool maintenance at the Natatorium on campus.

♦ **Bexar Appraisal District** **$2,476,292**

This budget is the estimated City share of the Bexar Appraisal District annual budget for FY 2008. The cost for a participating entity is based on its pro-rata share of the most recent prior year actual overall tax levy.

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

PARKS & RECREATION



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2009
General Fund	751.55	$58,843,340
San Jose Burial Park Trust Fund	9.00	539,249
Categorical Grants	.25	837,144
Parks Expansion 2000 Special Revenue Fund	0	5,643,000
Parks Expansion 2005 Special Revenue Fund	0	59,483,252
Capital Projects	0	29,184,000
	760.80	**$154,529,985**

MISSION STATEMENT

The mission of the Parks and Recreation Department is to develop and maintain at the highest level a balanced, safe and easily accessible system of outstanding parks, recreational facilities and programs.

PROGRAM INFORMATION

The Parks and Recreation Department operates the City's recreational and cultural programs and develops and maintains City-owned parks, swimming pools, gymnasiums, cemeteries, sports facilities, greenways, recreation centers, and the Botanical Gardens.

GOALS & OBJECTIVES

- Plan, develop, and sustain a diversified, balanced, and well-conditioned citywide system of public parks and recreation facilities.
  - Continue implementation of the Parks and Recreation Strategic System Plan through the public input process, especially in underserved areas.
  - Renovate, acquire, and develop park and recreation facilities through bond programs, CDBG, donations, grants, sales tax initiatives, and parkland dedications.
  - Coordinate with other public and private entities in the acquisition, development and shared use of existing and/or new park and recreation facilities when in the public's best interest. Continue enhancement of partnerships with school districts for joint school/park programs. Maximize multi-purpose use of floodplains for storm water and park/open space applications. Accomplish capital improvement projects and program partnerships with local school districts, Alamo Community College District, San Antonio River Authority, San Antonio Water System, Texas Parks and Wildlife, Parks Foundation, etc.
  - Complete the Parks Improvement Bond Program to include coordination and partnerships with other City departments, i.e., Capital Improvement Management Services, Library, Public Works, and Downtown Operations.
  - Coordinate completion of the Sales Tax and Park Bond initiatives to acquire land along the Salado and Leon Creeks, Medina River, and other creek-based linear parks and appropriately develop, maintain, and secure these sites. This will create a unique interconnected linear park system encircling the entire City, with the San Antonio River as its central core.
  - Develop urban, neighborhood, and cultural parks adjacent to and connecting with the San Antonio River Creekways, as a means for citizens to easily access the San Antonio River, Creekways, and individual neighborhood centers.
  - Link sites such as Government Canyon State Natural Area, Windgate Ranch, Rancho Diana, Friedrich Park, and any future properties into an urban open space system.
  - Effectively utilize and monitor the Unified Development Code Parkland Dedication Ordinance to ensure the availability of neighborhood parks where development is occurring.
  - Enhance automated systems in order to quantify and qualify job tasks and specific job costs.
  - Improve the efficiency and level of park maintenance through internal improvement, competition, and community partnerships with individuals, corporations, and government agencies.
  - Improve the appearance of urban areas with the increased usage of public art, reforestation, and enhanced landscape planting and maintenance.
- Ensure equitable access and maximize usage of park and recreation facilities.
  - Assure a city-wide park system that is accessible to everyone regardless of location, physical ability, or income level, specifically addressing underserved areas.
  - Maximize appropriate usage of existing properties and develop multiple use facilities in order to increase efficiency and usage. (Natural areas, golf courses, quarries, Creekways, undeveloped parks, etc.)

GOALS & OBJECTIVES CONTINUED

- Rehabilitate and upgrade existing facilities that do not comply with current Americans with Disabilities Act (ADA) standards to ensure accessibility to all citizens.
- Enhance recreation programs for special populations, including youth, seniors, and the disabled.
- Enhance marketing efforts by providing easily accessible information to the public regarding the facilities and programs offered.
- Enhance the reservation system to facilitate customer access and maximize facility usage.
- Develop an annual customer survey for parks and recreational facilities and programs to determine community needs.

♦ Provide quality recreation and cultural program opportunities for all users.
- Cooperate with public and private agencies to encourage shared use of recreational facilities owned by the City, school districts, institutions and other public agencies to reduce duplication and maximize resources.
- Provide increased opportunities for youth and adults to participate in our athletic, aquatic, golf, cultural and other recreational programs, especially in regard to improving youth physical fitness.
- Modify or establish programs to meet particular community/neighborhood needs by utilizing demographic, crime, and health data, surveys, and program evaluations.
- Implement quality enhancements to the Summer Recreation Program in regard to Texas Department of Protective and Regulatory Services (TDPRS) standards.
- Expand the Therapeutic Recreation Program to offer activities for youth with disabilities and implement a more diverse program to include tennis, aquatics, golf, and wheel chair sports.
- Ensure that municipal parks and recreation facilities are safe for all users.
- Coordinate Park Police presence needed to enforce existing ordinances such as Park Curfew, Park Alcohol Restrictions and ensure safety in City Parks.
- Coordinate the increase the number of Officers to adequately patrol newly acquired park acreage and facilities.
- Address crime at parks and recreation facilities through coordinated security measures with other local law enforcement entities and citizen awareness and partnership programs.
- Determine deterrent strategies such as lighting, signage, landscaping, design, etc. at facilities in order to reduce graffiti and vandalism.

♦ Maximize financial efficiencies and ensure contractual compliance.
- Prepare Requests for Proposals (RFP's), contracts, and intergovernmental agreements to maximize service delivery and financial return to the City.
- Through organizational enhancements, improve monitoring of financial and performance milestones as stipulated in these contractual and permit obligations.
- Coordinate the negotiation and re-negotiation of essential department contracts with the City Attorney's Office.

♦ Enhance the City's prominence as a major visitor destination.
- Coordinate operations of the San Antonio River Improvement Project as those improvements are made during the next several years, to include maintenance, security, utilities, contracts, etc.
- Working with the Botanical Society, develop a comprehensive plan for future development, expansion, programming and increased attendance for the Botanical Gardens.
- Develop and promote eco-tourism opportunities at natural areas and creeks, in conjunction with other agencies, i.e., Audubon Society, Texas Parks and Wildlife Department, San Antonio River Authority, Convention and Visitors Bureau, etc.

BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Customer	**Improve Customer Service**					
	To provide easily accessible information to the public regarding the programs offered by the Department	Avg. Number of Electronic Access Uses & Home Page Hits[1]	1,834,789	1,926,528	2,169,524	2,278,000
	Expand Recreational and Cultural Services					
	To plan, develop and sustain a diversified, balanced, well-conditioned and accessible city-wide system of public parks and recreation facilities	No. of Parks/Facilities	212/75	229/80	215/79	220/81
		Total Park Acreage[2]	18,384	19,981	19,407	19,852
	To enhance the summer youth recreation program by increasing capacity	No. of youth enrolled in summer recreation programs	7,600	8,678	6,822	6,997
	Improve Environmental Efforts					
	To coordinate Sales Tax and Park Bond initiatives to acquire/manage land over the Edwards Aquifer and along Creekways	Edwards Aquifer Acreage Maintained/Acres Maintained per Field Employee[3]	5,425/ 679	6,012/ 601	5,945/ 594	6,012/ 601
		Creekway Miles/Miles per Field Employee[4]	24/2.40	18/1.29	36/3.0	40/3.33
Financial	**Provide Accountability to the Public**					
	To continue to ensure the financial and operational compliance of contractual obligations	No. of Contracts Monitored[5]	168	185	194	135
	Complete the Capital Improvements Projects (CIP) Program	No. of Projects Monitored per Project Manager	22	19	21	16
	Leverage Other Funding Sources					
	To increase park maintenance through community partnerships with individuals, corporations and government agencies	Dollar Value of Restitution/Volunteer Program (in millions)[6]	$2.06	$2.21	$2.41	$2.47
Internal Processes	**Maintain Existing Infrastructure**					
	To enhance automated systems in order to quantify and qualify job tasks and specific job costs	No. of High Priority Work Orders Generated/ % Completed on Schedule[7]	18,333/ 91.4%	15,500/ 90%	14,951/ 89.7%	16,000/ 90%
	To abate graffiti from department facilities.	Square Footage of Graffiti Abated[8]	313,089	322,373	290,390	350,000

BALANCED SCORECARD CONTINUED

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Employee Learning & Growth	**Improve Employee Services**					
	To ensure a trained and competent workforce	% of Eligible Employees Receiving Certification Pay	42%	44%	42%	5%

EXPLANATORY INFORMATION

1 Increase in website hits is due to increased marketing of City's website and an increase in the number of Internet users relying on the website for departmental information.

2 Includes Edwards acreage of 6,539 and Linear Creekways acreage of 634 in Actual FY 2006; Edwards acreage of 7,108 and Linear Creekways acreage of 789 in Estimated FY 2007; and Edwards acreage of 7,175 and Linear Creekways acreage of 282 in Actual 2008. Estimated 145 acres for FY09.

3 Edwards Aquifer acreage maintained is less than total Edwards Aquifer acreage acquired due to the exclusion of conservation easement acreage not being maintained by staff.

4 Includes Leon Creek, Salado Creek and Medina River; additional Medina River creekway mileage not attained in FY 07.

5 Decrease reflects planned lease of San Jose Cemetery and transfer of 73 cemetery lot payment contracts to the tenant.

6 Actual FY 2007-2008=168,710 estimated hours worked at $14.26/hr (includes fringe benefits); Adopted FY 2008-09=173,771.29 hours worked at $14.26/hr (includes benefites). The adopted projection for 08-09 is a 3% increase over 07-08. Increase in program is due to increaed corporate participation in the Volunteer Program. In addition, Court referrals have once again increased participation.

7 Priority I situations affecting public safety, public health, facility security, and interruption of departmental programs (response within 24 hours), and Priority II situations which are non-public safety and public health situations that compromise our ability to perform the facility's primary function (response within 5 work days). Increase in work orders generated is due to the inclusion of Horticultural Services, landscaping and tree trimming into the work order system. Reduction in the number of work orders generated for Adopted FY 2008 is due to the outsourcing of functions to contractors.

8 Decrease in square footage of graffiti abated is due to the transition of the Graffiti Corridor Program to the Neighborhood Services Department in FY 2007. Graffiti removal in city park property was 290,930 sq ft FY 07-08. Graffiti removal in city parks by the Volunteer Services Division will transition to the Park Maintenance division. Park Maintenance will continue to remove graffiti from park properties.

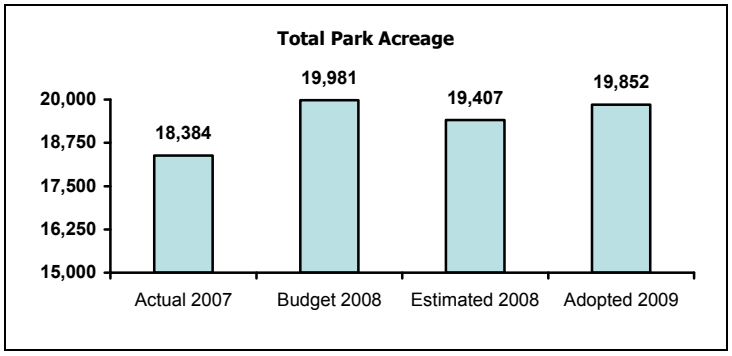
9 Decrease with the transition of Park Police to San Antonio Police Department.

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Parks and Recreation Department for FY 2009.

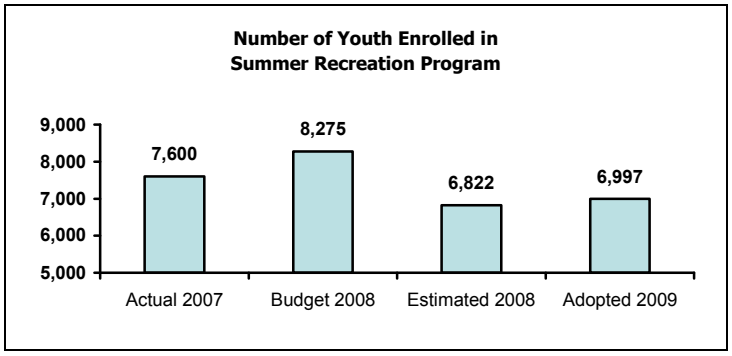
Increase Total Park Acreage

Park acreage includes land acquired through bond programs, sales tax initiatives, CDBG, donations, grants, and parkland dedications. Much of the acreage includes land over the Edwards Aquifer as well as Linear Creekways acquired through the 2000 and 2005 Sales Tax Initiatives. In FY 2009, the City is projected to hold 19,852 total acres of parkland.



Summer Youth Recreation Program

The Summer Youth Recreation Program provides day-long structured programs for children 6-14 years of age over an eight week period. Recreational and educational activities are offered at 25 community centers (Play Zone) and 59 school sites (Summer Youth Recreation Program). An enhancement to the program was authorized by City Council in 2008, resulting in an increase of youth enrolled.



GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$33,999,279	$34,382,950	$33,518,734	$35,900,052
CONTRACTUAL SERVICES	5,184,403	6,372,117	7,046,967	7,107,697
COMMODITIES	3,349,537	3,227,470	3,020,629	3,932,552
SELF INSURANCE/OTHER	9,018,876	11,222,092	10,492,646	11,406,589
CAPITAL OUTLAY	283,777	392,317	410,250	496,450
TOTAL EXPENDITURES	**$51,835,872**	**$55,596,946**	**$54,489,226**	**$58,843,340**
AUTHORIZED POSITIONS	**855**	**800**	**800**	**863**
FULL-TIME EQUIVALENTS	**801.05**	**735.55**	**735.55**	**751.55**

PROGRAM INFORMATION

The San Jose Burial Park Fund was established to account for the maintenance of the San Jose Burial Park. This park provides a perpetual resting place for many San Antonio citizens. The Parks and Recreation Department staff maintains the daily operation of this fund.

GOALS AND OBJECTIVES

Goals and objectives and related performance measures for the San Jose Burial Park Fund have been accounted for in the Parks and Recreation Department's overall General Fund summary.

SAN JOSE BURIAL TRUST FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$362,618	$371,047	$366,058	$399,333
CONTRACTUAL SERVICES	26,924	11,402	26,883	11,387
COMMODITIES	10,588	12,064	8,196	12,064
SELF INSURANCE/OTHER	77,971	109,666	101,420	116,465
CAPITAL OUTLAY	5,589	0	0	0
TRANSFERS	36,051	43,050	43,050	0
TOTAL EXPENDITURES	**$519,741**	**$547,229**	**$545,607**	**$539,249**
AUTHORIZED POSITIONS	**9**	**9**	**9**	**9**
FULL-TIME EQUIVALENTS	**9.00**	**9.00**	**9.00**	**9.00**

Below is a comprehensive listing of the grants the Parks & Recreation Department expects to receive in FY 2009.

TITLE OF PROGRAM	FEDERAL	STATE	CITY	OTHER	ADOPTED FY 2009
Botanical Garden Society	$ -	$ -	$ -	$20,000	$20,000
Center for Plant Conservation	-	-	-	2,000	2,000
Summer Food Services Program	-	815,144	-	-	815,144
TOTAL	**$ -**	**$815,144**	**$ -**	**$22,000**	**$837,144**

PROGRAM INFORMATION:

In order to attract and retain a qualified manager of the Botanical Garden, to include management of daily operations, long-range planning, fundraising and the City/Society liaison role, the Botanical Garden Society has provided the City annual funding of $20,000 to enhance the current budgeted salary for the Botanical Garden Manager. Agreement is effective for a period of one year from the date of hire by the Parks and Recreation Department, to be renewed automatically annually upon receipt and appropriation of the grant funds.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual FY 2007	Estimated FY 2008	Adopted FY 2009
FUNDING SOURCES			
PRIVATE—Botanical Garden Society	$20,000	$20,000	$20,000
TOTAL FUNDING	**$20,000**	**$20,000**	**$20,000**
EXPENDITURES			
PERSONAL SERVICES/OTHER EXPENDITURES (BENEFITS)	$20,000	$20,000	$20,000
TOTAL EXPENDITURES	**$20,000**	**$20,000**	**$20,000**

SUMMER FOOD SERVICE PROGRAM

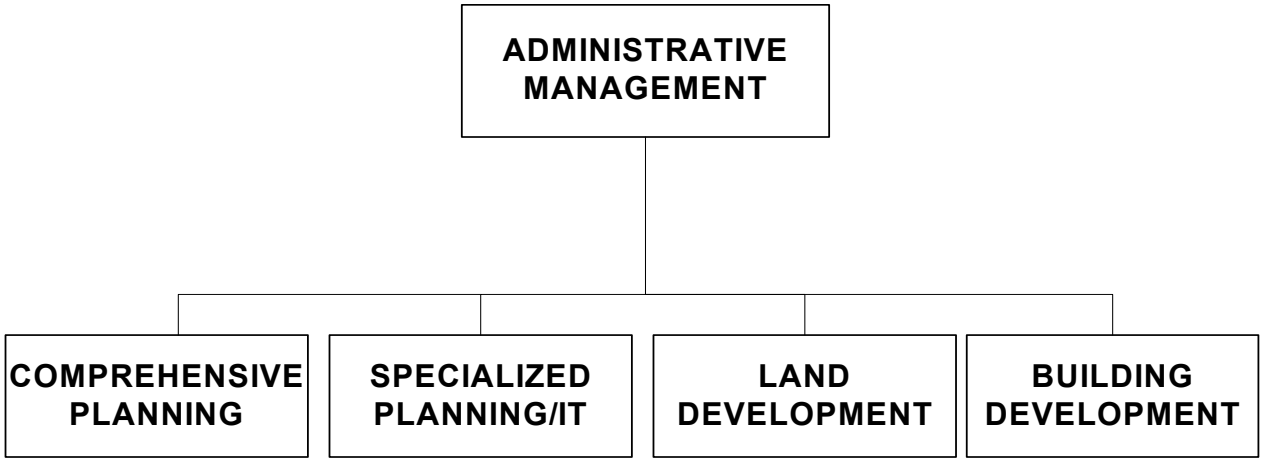
PROGRAM INFORMATION:

The Summer Food Service Program Grant is a federal grant that is passed through the Texas Department of Human Services. This reimbursement grant provides the funding for free lunch and snack to be provided for children between the ages of 1-18 years. It is offered at Parks and Recreation Department facilities and local area agencies in San Antonio.

FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual FY 2007	Estimated FY 2008	Adopted FY 2009
FUNDING SOURCES			
FEDERAL – Federal fund source	$655,020	$615,838	$660,261
TRANSFER IN	$167,328	$191,467	$154,883
TOTAL FUNDING	**$822,348**	**$807,305**	**$815,144**
EXPENDITURES			
PERSONAL SERVICES	$38,691	$39,222	$62,749
CONTRACTUAL SERVICES	$592,190	$613,200	$752,395
TRANSFER OUT	$191,467	$154,883	
TOTAL EXPENDITURES	**$822,348**	**$807,305**	**$815,144**

PLANNING & DEVELOPMENT SERVICES



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2009
Planning & Development Services Fund	278.00	$24,938,860
Community Development Block Grant	5.00	324,523
Total Funding	**283.00**	**$25,263,383**

PLANNING & DEVELOPMENT SERVICES
PLANNING & DEVELOPMENT SERVICES FUND

MISSION STATEMENT

To facilitate the orderly and safe development of our City through responsive customer service.

PROGRAM INFORMATION

The Planning and Development Services Department is responsible for orderly development of our City and for protecting the health, safety, and quality of life of the citizens of San Antonio through implementation of the City's Master Plan Policies and regulation of land and building development. In addition, the department seeks to facilitate an efficient and effective development process that supports the Master Plan Policies, growth, and economic development. These processes include comprehensive, neighborhood, regional, and community planning, and granting authority to develop land, construct, and occupy buildings. More specifically, the department is responsible for all components of the City's Master Plan, annexation, neighborhood capacity building, rights determination, subdivision mapping/parcel addressing, zoning and subdivision administration, building codes enforcement, contractor licensing and registration, landscaping, tree preservation, sign regulation, and traffic impact analysis. Since City development involves partnerships with other City departments and outside agencies, the department seeks to facilitate the coordination of these reviews to provide responsive customer service throughout the development process and to produce neighborhood and community plans that include goals and action steps for land use, housing, economic development, community facilities, and transportation networks.

The Department also provides administrative and technical support to boards and commissions that direct and review issues on land development and construction regulations. These boards include the Board of Adjustment, Building and Fire Codes Board of Appeals, Plumbing Appeals and Advisory Board, Mechanical Appeals and Advisory Boards, Electrical Supervisory Board, Zoning Commission, and the Planning Commission.

GOALS & OBJECTIVES

- Promote Master Plan Policies.
  - Ensure consistency with Master Plan Polices in implementing development policies.
  - Work with a subcommittee of the Planning Commission to review the application or use of Master Plan Policies.
  - Educate the public on Master Plan Policies.
- Plan for orderly growth and development.
- Help to facilitate the development of a viable urban community through strengthened partnerships among all levels of government and the private sector.
  - Assist in providing an understanding of community changes and identify opportunities for growth and development.
  - Update the three-year Community Development Strategic Plan.
  - Assess current real estate conditions and determine absorption rates through City-wide real estate market analysis.
- Assist in the development of regional transportation systems.
  - Amend the Major Thoroughfare Plan to reflect new growth and development.
  - Partner with MPO to address various transportation issues: bicycle and pedestrian projects, rail transportation study, micro-simulation transportation modeling studies, and commuter rail study.
- Develop urban design policies and standards that preserve neighborhoods and improve the design and attractiveness of the City's neighborhoods.
  - Continue timely reviews of Certificate of Compliance applications within adopted Corridor Overlay Districts and Neighborhood Districts and provide assistance to applicants.
  - Implement the Neighborhood Conservation District Program by developing zoning ordinances to ensure future development is compatible with existing neighborhood character.
  - Research and implement new urban design applications.

GOALS & OBJECTIVES CONTINUED

- Protect the health, safety, and quality of life of the citizens of San Antonio.
  - Participate in the development of codes at a national level.
  - Adopt and update the latest building and land development codes.
  - Continue to operate the Special Inspection Program.
  - Support other City development-related initiatives.
- Improve cycle time for permits.
  - Develop pilot program for electronic plan review.
  - Continue community outreach to educate customers regarding the development process and to identify opportunities to improve cycle time.
  - Implement individual accountability system for staff.
  - Continue completeness review process to help eliminate re-submittals and ensure proper assignment of reviews.
  - Explore expedited plan review process.
- Ensure consistency and quality of services provided.
  - Increase the number of staff with certification.
  - Increase the number of hours of staff training.
  - Continue to increase cross-training to improve staff's knowledge of the overall development process from planning to issuing a certificate of occupancy.
  - Complete final phase of integrating all City departments and outside agencies involved in the development process in the same land development software to eliminate silo software systems.
- Promote customer service philosophy to facilitate the development process.
  - Continue to operate San Antonio Building Codes Academy for customers and staff.
  - Create UDC training course for customers and staff.
  - Expand on-line training of the development process using the latest technology.
  - Expand on-going communication plan (both internal and external) to provide valuable information to expedite plans through the development process.
  - Continue Secret Shopper Program.
  - Finalize new technology to improve inspections by deploying "smart phones" to inspectors.

BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Customer	**Provide for Safety and Welfare of San Antonio**					
	Administer development codes through plan review	Total No. of Plans Reviewed – Residential	5,043	6,810	2,810	2,726
		Total No. of Plans Reviewed – Commercial	3,066	4,097	3,426	3,915
		No. of Inspections:				
		Building	43,148	41,471	32,224	31,257
		Electrical	59,739	61,471	45,892	44,515
		Mechanical	33,518	33,914	28,585	27,727
		Plumbing	82,874	86,545	59,500	57,715
		Sign	8,304	7,568	4,542	4,406
		Environ. (Tree/Landscape)	14,078	7,741	10,060	9,758
		Construction (Subdivision)	26,020	22,675	15,931	15,453
		Flatwork	4,504	2,637	2,052	1,991
		TOTAL	272,185	264,022	198,786	192,823
	Administer development construction codes through zoning cases processed and acres platted	Total No. of Zoning Cases Processed	319	341	284	275
		Total No. of Acres Platted	5,240	6,900	4,837	3,000
		Total No. of Minor Plats	417	433	394	390
		Total No. of Major Plats	329	325	175	103
	Improve Customer Service					
	To establish outreach and disseminate information regarding the development process	Professional Engineers in Private Practice Meetings	12	10	12	12
		Number of Newsletters Published	5	5	8	6
		No. of Lunch and Learn Programs Held	12	11	10	11
		No. of Training Hours Generated from San Antonio Building Codes Academy	2,856	1,500	5,160	3,000
		No. of Real Estate Council Meetings Held	12	12	12	12

BALANCED SCORECARD CONTINUED

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Financial	**Provide Economic Development Opportunities**					
	Continue to improve the quality and efficiency of the development process	Avg. Days for Initial Plan Review[1]				
		Complex Commercial	24	18	21	18
		Residential	6	3	2	3
		Avg. Days for Plat Approval				
		Minor Plat[2]				
		Completeness Review	1	1	2	1
		Technical Review	8	8	6	8
		Major Plat[3]				
		Completeness Review	1	1	2	1
		Technical Review	47	35	23	34
		Inspections Performed As Scheduled	95%	95%	98%	96%
Internal Processes	**Increase Neighborhood Planning**					
	Develop and implement Neighborhood and Community Plans	Percent of cumulative City square miles included in plans approved by City Council[4]	43%	55%	55%	60%
		Number of neighborhood groups registered with the City[5]	380	392	392	404
	Prepare Strategic Revitalization plans addressed by recent Urban Land Institute Reports, neighborhood Commercial Revitalization (NCR) areas, proposed Urban Renewal plans and other potential commercial corridors	Number of Urban Design Plans	9	8	3	3
	Implement the Neighborhood conservation District Program	Percent of cumulative square miles of neighborhood conservation districts approved by City Council	18%	27%	23%	27%

BALANCED SCORECARD CONTINUED

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Internal Processes	**Increase Neighborhood Planning**					
	Develop and implement reinvestment plans in the community that implement the goals of the Community Development Strategic Plan[6]	Number of reinvestment plans approved by City Council	N/A	5	0	3
	Rezoning property to implement the Revised Unified Development Code	Initiated Proactive Zoning Cases (Parcels)	876	5,000	2,264	2,000
	Coordinate with departments to enforce development and construction codes	Participate in Dangerous Assessment Response Team Programs	3	120	27	35
		No. of Investigations	7,850	7,976	11,415	11,070
Employee Learning & Growth	**Improve Employee Services**					
	Provide a trained and competent workforce	% of Plan Reviewers, Inspectors, Planners and Engineers who are Certified or Professionally Licensed	32%	40%	66%	70%
		% of Staff Utilizing Continuing Education	92%	95%	98%	95%

EXPLANATORY INFORMATION

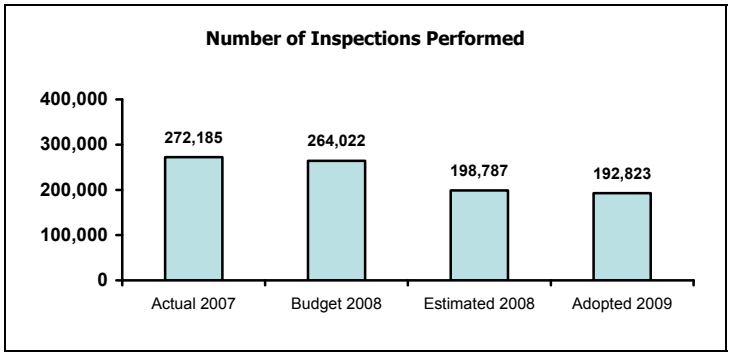
[1] Plan Review Performance Goals: Complex Commercial – 18 days; New Residential Construction – 3 days
[2] Minor Plat Review Performance Goals: Completeness Review – 3 days; Technical Review – 9 days
[3] Major Plat Review Performance Goals: Completeness Review – 5 days; Technical Review – 35 days
[4] Includes three-year annexation areas and disannexation of Timberwood Park limited purpose annexation.
[5] Includes disannexation of Area 5 and boundary adjustments for City of Converse and Culebra/1604 area.
[6] Reinvestment Plans will coordinate existing and new public and private resources in geographically defined areas for a specified period of time. Five Reinvestment Plans will be completed each year.

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Planning & Development Services Department for FY 2009.

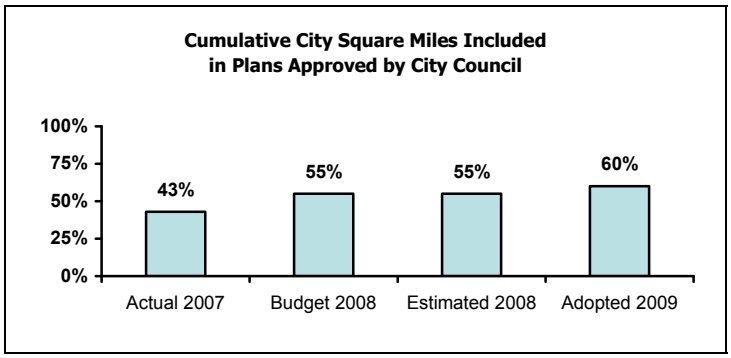
Inspections Performed

Total number of inspections performed to protect the health, safety and welfare of citizens of San Antonio. This number includes inspections performed by inspectors representing the building, electrical, mechanical, plumbing, sign, tree, landscape, and construction trades.



City Square Miles Included in Plans Approved by City Council

Percent of total number of City square miles covered by Neighborhood, Community and Perimeter Plans approved by City Council.

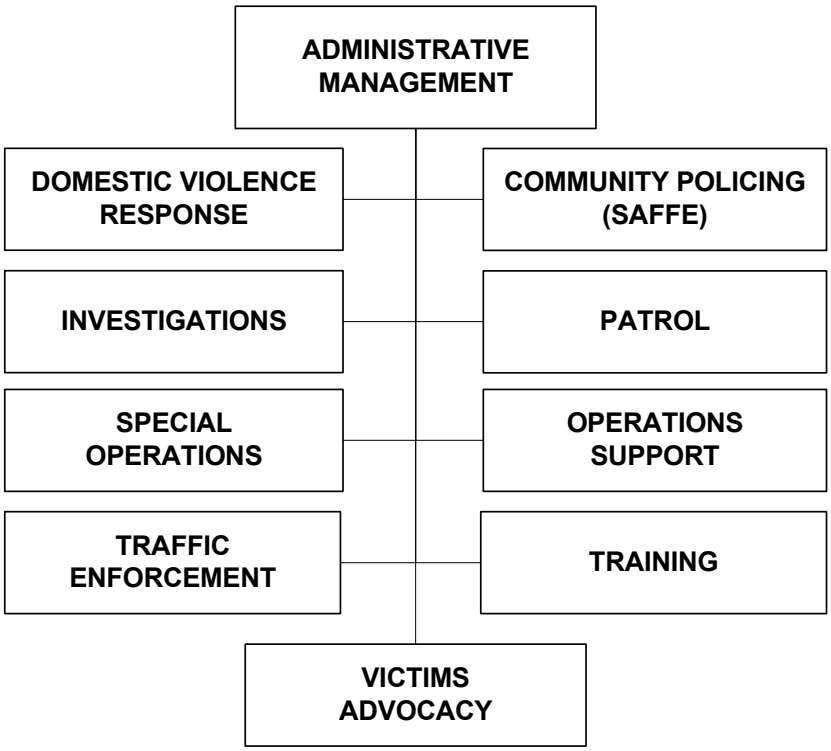


PLANNING & DEVELOPMENT SERVICES FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$16,196,422	$17,067,713	$16,055,926	$15,784,180
CONTRACTUAL SERVICES	732,759	613,912	608,033	878,279
COMMODITIES	362,744	398,430	350,282	367,295
SELF INSURANCE/OTHER	4,369,638	4,314,391	4,189,626	4,368,937
CAPITAL OUTLAY	440,426	119,862	124,731	27,205
TRANSFERS	6,278,048	5,766,952	5,766,952	3,512,964
TOTAL EXPENDITURES	**$28,101,989**	**$28,281,260**	**$27,095,550**	**$24,938,860**
AUTHORIZED POSITIONS	**316**	**316**	**316**	**278**
FULL-TIME EQUIVALENTS	**316.00**	**316.00**	**316.00**	**278.00**

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

POLICE



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2009
General Fund	2,908.00	$313,371,197
Categorical Grants	31.00	14,259,810
Confiscated Property Fund	0.00	2,600,284
Child Safety Fund	127.32	2,297,137
Capital Projects	10.00	19,099,000
Total Funding	**3,076.32**	**$351,627,428**

MISSION STATEMENT

The San Antonio Police Department provides quality community-oriented services, while building problem-solving partnerships with our citizens to prevent crime, reduce fear, and enhance the quality of life throughout our community, always treating people with dignity, fairness, and respect.

PROGRAM INFORMATION

The Police Department's role is to enforce the law in a fair and consistent manner, recognizing both the statutory and judicial limitations of its authority and the constitutional rights of all persons. The Department's primary responsibility is to uphold the law, deter crime, and protect the public. Components include crowd and disaster control, apprehension of offenders, recovery, and return of property and the movement of traffic within jurisdictional boundaries.

GOALS & OBJECTIVES

- Continue to improve the relationship between the police and the community's neighborhoods by enhancing communication and customer satisfaction.
- Continue to provide and improve citizens' convenient access to information and investigative services at the Police Substations and on the Department's website.
- Reduce the incidence of fatal traffic accidents through increased Driving While Intoxicated (DWI) enforcement efforts and increased Traffic Law enforcement.
- Respond to "life threatening" emergency calls for service within five minutes.
- Use the Strategic Management for Accelerated Response Time (SMART) Initiative to improve emergency response times and increase officers' efficiency.
- Continue employee-training practices in technology enhancements and to maintain compliance with changing law enforcement practices.
- Develop and implement policing strategies that will involve joint efforts with local, county, state, and federal law enforcement agencies. Examples include:
  - The High Intensity Drug Trafficking Area (HIDTA) initiatives.
  - The Regional Auto Crimes Team (ReACT).
  - Child Welfare Strategic Alliance (funded by Justice Assistance Grant).
  - Child Protective Services (CPS) in Substations.
- Continue to develop and implement strategies to improve the City's Homeland Security and Bio-Terror threat posture including:
  - Maintain full time Police staffing in the City's Emergency Operations Center.
  - Maintain and implement grants from the Office of Domestic Preparedness for the purchase of equipment, training exercises, and planning related to domestic preparedness resources.
  - Maintain active participation in the Joint Terrorism Task Force.
- Develop interoperable communications and data system with regional agencies.
- Continue to focus on violent and property crimes through innovative policing strategies such as the Tactical Response Unit (TRU), and Power Shift scheduling which provides additional officers during peak hours of crime and shift change.
- Improve quality of service and reduce risks through accreditation with the Commission on Accreditation for Law Enforcement Agencies (CALEA), and the Police Executive Research Forum (PERF).

BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Customer	**Provide for Safety and Welfare of San Antonio**					
	Enhance crime prevention strategies by strengthening relationships between police and the community's neighborhoods.	No. of Citizens Police Academy Graduates	122	160	200	160
		No. of Citizens Participating in Cellular On Patrol[1]	702	720	741	720
	Reduce incidence of fatal traffic accidents through increased DWI enforcement & traffic law enforcement.	No. of DWI Arrests[2]	4,481	4,701	3,853	4,167
	Respond to Emergency Calls within 5 minutes.	Code 3 Response Time	5.18	5.00	5.30	5.00
	Maintain or increase number of expedited calls	No. of calls expedited[3]	75,764	42,396	48,560	89,043
	Monitor and respond to Violent Crime	Murder, Rape, Robbery & Aggravated Assault Cases[4]	7,697	9,174	8,563	7,475
	Maintain or increase Violent Crime Clearance Rate	Murder, Rape, Robbery & Aggravated Assault Cases Cleared	33.4%	27.9%	32.8%	32.8%
	Monitor and respond to Property Crime	Burglary, Theft, Motor Vehicle Theft Cases	81,996	80,589	86,130	85,841
	Maintain or increase Property Crime Clearance Rate	Burglary, Theft, Motor Vehicle Theft Cases Cleared	12.3%	12.4%	11.5%	11.5%
Financial	**Leverage Other Funding Sources**					
	Maximize use of volunteers to reduce workload & personnel requirements.	Avg. No. of FTE's for Volunteers Program[5]	N/A	23.1	23.0	23.0
Internal Processes	**Provide for Safety and Welfare of San Antonio**					
	Actively address formal complaints.	No. of Formal Complaints Processed	274	219	252	263
Employee Learning & Growth	**Improve Employee**					
	Continue employee training practices to insure compliance with changing technology and law enforcement practices	Total number of Officers with Associate Degree or greater	960	979	983	1,002

EXPLANATORY INFORMATION

[1] Cellular on Patrol goals are based on 1 class of 30 participants per quarter per substation. With four classes of 30 per substation that equates to 120 participants. With six substations that equates to 720.

[2] Funding for this performance measure added another factor for speeding. This factor competes with the officer's time to perform arrests. The effect has caused an unfavorable decline in DWI arrests.

[3] The decline in FY08 is the result of pulling civilian call expediters to work as call takers during the first nine months of FY08. Additional call takers were trained, and the call expediters returned to their duties. This action will allow the staff to handle an increase number of calls for FY09.

[4] All Violent and Property crime data is based on the Uniform Crime Reports (UCR). This data shows a 10% increase from FY07 to FY08, however, a 12% decrease is estimated for FY09. This fluctuation is mostly due to aggravated assaults.

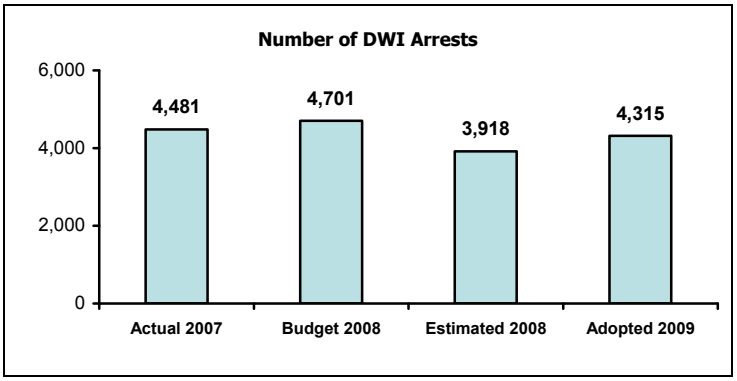
[5] All data on volunteer hours was lost due to a crash of the database used to track such activities. Based on a historical analysis, the Department receives approximately 20 to 24 FTE-equivalents in volunteer hours a year. A new database is being developed to track volunteer hours.

PERFORMNANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Police Department for FY 2009.

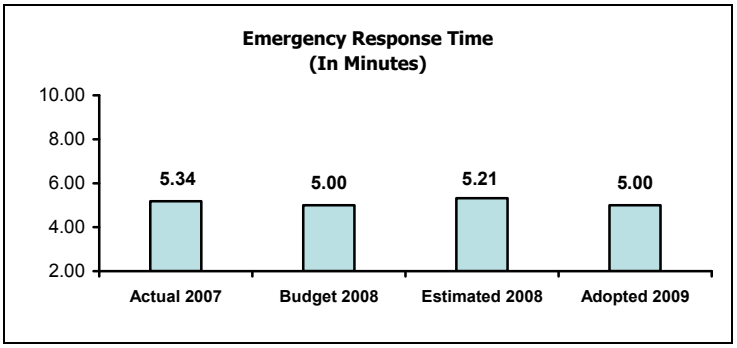
DWI Arrests

This graph shows the number of DWI arrests made by the San Antonio Police Department. Projections include arrests made under the Texas Department of Transportation DWI Selective Traffic Enforcement Program (STEP).



Emergency Response Time

This measures the Department's response time to "Top Priority Calls" which are defined as any call involving an officer in trouble, a robbery in progress, and/or a shooting in progress. The Department's goal is to respond to all such calls in five minutes or less.



GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$222,893,188	$247,508,813	$243,090,126	$261,745,983
CONTRACTUAL SERVICES	8,673,083	9,295,025	9,536,143	11,286,077
COMMODITIES	2,735,230	3,147,724	3,161,125	3,832,774
SELF INSURANCE/OTHER	25,987,697	30,350,423	30,193,250	34,281,825
CAPITAL OUTLAY	311,291	1,433,027	1,385,027	2,224,538
TOTAL EXPENDITURES	**$260,600,489**	**$291,735,012**	**$287,365,671**	**$313,371,197**
AUTHORIZED POSITIONS	**2,615**	**2,712**	**2,712**	**2,908**
FULL-TIME EQUIVALENTS	**2,614.00**	**2,712.00**	**2,712.00**	**2,908.00**

CHILD SAFETY FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$1,135,056	$1,638,827	$1,238,302	$1,773,057
CONTRACTUAL SERVICES	12,823	3,473	11,891	3,471
COMMODITIES	16,501	33,049	19,103	33,049
SELF INSURANCE/OTHER	573,864	363,549	317,821	327,501
CAPITAL OUTLAY	0	0	9,800	0
TRANSFERS	214,015	33,460	33,460	160,059
TOTAL EXPENDITURES	**$1,952,259**	**$2,072,358**	**$1,630,377**	**$2,297,137**
AUTHORIZED POSITIONS	**262**	**262**	**262**	**262**
FULL-TIME EQUIVALENTS	**127.32**	**127.32**	**127.32**	**127.32**

Below is a comprehensive listing of the grants expected to be received by the Police Department in FY 2009. Details on each grant can be found on the following pages.

TITLE OF PROGRAM	FEDERAL	STATE	CITY	OTHER	ADOPTED FY 2009
COPS TECHNOLOGY PROGRAM	$6,000,000			$2,000,000	$8,000,000
JUSTICE ASSISTANCE GRANT	358,900				358,900
MULTI-PARTNERSHIP INITIATIVE (HIDTA)	1,211,359				1,211,359
PROJECT EASE		112,654		28,164	140,818
REGIONAL AUTO CRIMES TEAM (ReACT)		993,972	534,433	1,503,463	3,031,868
SOUTH TEXAS INTELLIGENCE CENTER (HIDTA)	627,935				627,935
TXDOT DWI SELECTIVE TRAFFIC ENFORCEMENT PROGRAM		800,000	16,215	72,715	888,930
TOTAL	**$8,198,194**	**$1,906,626**	**$550,648**	**$3,604,342**	**$14,259,810**

PROGRAM INFORMATION

This is a U.S. Dept. of Justice, Office of Community Oriented Policing Services (COPS) Technology Program grant. In an effort to improve interoperability among all public safety agencies within Bexar and adjacent counties, Bexar Metro 911, Bexar County, and the City are in the planning stages of implementing a Regional Emergency Communications (REC), Information sharing, and Mobile Data System. The grant provides funds for the acquisition and implementation of a new Computer Aided Dispatch (CAD) system, information sharing infrastructure, and a mobile data network linked by a wide-area fiber optic network connecting all participating agencies. City Ordinance No. 2007-06-28-0793 authorized acceptance of this grant. The grant period is September 1, 2007 through August 31, 2010.

FUNDING BY SOURCE AND EXPENDITURES BY CLASSIFICATION

	Actual FY 2007	Estimated FY 2008	Adopted FY 2009
FUNDING SOURCES			
FEDERAL – U.S. Dept. of Justice COPS	$0	$6,000,000	$6,000,000
OTHER – Bexar Metro 911	0	2,000,000	2,000,000
TOTAL FUNDING	**$0**	**$8,000,000**	**$8,000,000**
EXPENDITURES			
PERSONAL SERVICES	$0	$0	$96,400
CONTRACTUAL SERVICES	0	17,478	964,000
COMMODITIES	0	0	3,229,400
CAPITAL OUTLAY	0	0	530,200
TOTAL EXPENDITURES	**$0**	**$17,478**	**$4,820,000**
AUTHORIZED POSITIONS	**0**	**1**	**1**
FULL-TIME EQUIVALENTS	**0.00**	**1.00**	**1.00**

PROGRAM INFORMATION

The funds for this grant will be used to continue supporting the joint City/County project called the Child Welfare Strategic Alliance Program. The purpose of the project is to conduct joint investigations with the Bexar County Sheriff's Office, the District Attorney's Office, Bexar County Housing and Human Services Department, the Texas Department of Family and Protective Services, Christus Santa Rosa Children's Hospital, and the Alamo Children's Advocacy Center. Additionally, the project will reduce the number of interviews required of a child victim, minimizing the negative impact of the investigation and the re-victimization of the child. The City's portion of the grant will be used to continue to fund two Detective Investigator positions. These Detective Investigators will investigate sexual assault/abuse cases involving children. The grant is for a four year period beginning October 1, 2008 and ending September 30, 2012. City Ordinance 2008-08-21-0725 authorized the submission of this grant application.

FUNDING BY SOURCE AND EXPENDITURES BY CLASSIFICATION

	Actual FY 2007	Estimated FY 2008	Adopted FY 2009
FUNDING SOURCES			
FEDERAL – U.S. Department of Justice	$255,537	$358,900	$358,900
TOTAL FUNDING	**$255,537**	**$358,900**	**$358,900**
EXPENDITURES			
PERSONAL SERVICES	$0	$0	$358,900
CONTRACTUAL SERVICES	0	0	0
COMMODITIES	0	0	0
OTHER EXPENDITURES	0	0	0
CAPITAL OUTLAY	0	0	0
TOTAL EXPENDITURES	**$0**	**$0**	**$358,900**
AUTHORIZED POSITIONS	**2**	**2**	**2**
FULL-TIME EQUIVALENTS	**2.00**	**2.00**	**2.00**

PROGRAM INFORMATION

The High Intensity Drug Trafficking Area (HIDTA) grant is designed to enhance the Police Department's narcotics enforcement efforts by allowing the unit to utilize the task force concept to target narcotics organizations and interdiction efforts. A task force provides the capability to cross jurisdictional boundaries by employing law enforcement officers from local, state, and federal levels. This grant targets both organizational and financial aspects of the narcotics organizations by focusing on middle to upper level drug traffickers and on the money laundering and assets obtained with proceeds from the sale of narcotics. This grant provides funding for six sworn officers and two civilians. The grant period is January 1, 2009 through December 31, 2009.

FUNDING BY SOURCE AND EXPENDITURES BY CLASSIFICATION

	Actual FY 2007	Estimated FY 2008	Adopted FY 2009
FUNDING SOURCES			
FEDERAL – Office of National Drug Control Policy	$1,210,152	$1,211,359	$1,211,359
OTHER – Asset Seizure	285,038	385,185	654,088
TOTAL FUNDING	**$1,495,190**	**$1,596,544**	**$1,865,447**
EXPENDITURES			
PERSONAL SERVICES	$774,203	$905,288	$930,488
CONTRACTUAL SERVICES	503,710	499,504	606,814
COMMODITIES	16,098	13,758	15,500
OTHER COMMODITIES	192,167	172,036	257,645
CAPITAL OUTLAY	9,012	5,958	55,000
TOTAL EXPENDITURES	**$1,495,190**	**$1,596,544**	**$1,865,447**
AUTHORIZED POSITIONS	8	8	8
FULL-TIME EQUIVALENTS	8.00	8.00	8.00

PROGRAM INFORMATION

Project Educate, Assess, Serve and Empower (EASE) uses professional contractors to provide services to victims of crimes who are deaf. Also, grant funds are used for professional translation services and the purchase of office and project supplies to allow each substation and personnel assigned at Police Headquarters to provide web based translation services in the field when needed. The grant period is July 1, 2008 through June 30, 2009.

FUNDING BY SOURCE AND EXPENDITURES BY CLASSIFICATION

	Actual FY 2007	Estimated FY 2008	Adopted FY 2009
FUNDING SOURCES			
STATE – Office of the Governor, CJ Division	$77,033	$112,654	$112,654
OTHER – In- Kind Match	19,259	28,164	28,164
TOTAL FUNDING	**$96,292**	**$140,818**	**$140,818**
EXPENDITURES			
PERSONAL SERVICES	$31,825	$51,568	$109,938
CONTRACTUAL SERVICES	17,274	15,210	27,280
COMMODITIES	1,015	1,661	3,600
OTHER EXPENDITURES	718	690	0
CAPITAL OUTLAY	2,840	1,500	0
TOTAL EXPENDITURES	**$53,672**	**$70,629**	**$140,818**
AUTHORIZED POSITIONS	**1**	**1**	**1**
FULL-TIME EQUIVALENTS	**1.00**	**1.00**	**1.00**

PROGRAM INFORMATION

The Regional Auto Crimes Team (ReACT) is a multi-jurisdictional, multi-agency effort that allows authorities to focus all of their resources against auto theft and other vehicle related crimes. It eliminates redundancy and increases cooperative efforts to reduce auto crime rates. With an emphasis on pro-active efforts and conducting salvage inspections, this unit works with the Texas Department of Public Safety (DPS), and the Bexar County Sheriff's Office (BCSO), to reduce the market for stolen vehicles and stolen vehicle parts. This grant provides funding for nine sworn officers and two civilians. The grant period is September 1, 2009 to August 31, 2010.

FUNDING BY SOURCE AND EXPENDITURES BY CLASSIFICATION

	Actual FY 2007	Estimated FY 2008	Adopted FY 2009
FUNDING SOURCES			
STATE - Automobile Theft Prevention Authority (ATPA)	$1,021,498	$993,972	$993,972
CITY - City General Fund Cash Match	522,762	534,433	534,433
OTHER – In-Kind Contribution (City)	1,382,665	1,322,373	1,267,176
OTHER - In-Kind Contribution (DPS, BCSO)	350,405	181,090	236,287
TOTAL FUNDING	**$3,277,330**	**$3,031,868**	**$3,031,868**
EXPENDITURES			
PERSONAL SERVICES	$2,759,915	$2,596,682	$2,596,847
CONTRACTUAL SERVICES	204,280	292,565	225,892
COMMODITIES	29,559	10,348	12,075
OTHER EXPENDITURES	118,659	132,273	197,054
CAPITAL OUTLAY	164,917	0	0
TOTAL EXPENDITURES	**$3,277,330**	**$3,031,868**	**$3,031,868**
AUTHORIZED POSITIONS	11	11	11
FULL-TIME EQUIVALENTS	11.00	11.00	11.00

PROGRAM INFORMATION

The South Texas High Intensity Drug Trafficking Area (HIDTA) Intelligence Center is designed to enhance narcotics enforcement efforts by collecting, analyzing, and disseminating drug trafficking data and information to local, state, and federal law enforcement agencies to ensure officer safety and increase enforcement efficiency. This grant provides funding for 8 civilians. The grant period is January 1, 2009 through December 31, 2009.

FUNDING BY SOURCE AND EXPENDITURES BY CLASSIFICATION

	Actual FY 2007	Estimated FY 2008	Adopted FY 2009
FUNDING SOURCES			
FEDERAL – Office of National Drug Control Policy	$622,378	$622,796	$627,935
TOTAL FUNDING	**$622,378**	**$622,796**	**$627,935**
EXPENDITURES			
PERSONAL SERVICES	$309,641	$334,358	$337,224
CONTRACTUAL SERVICES	159,253	180,820	233,009
COMMODITIES	48,768	56,368	9,000
OTHER COMMODITIES	54,716	51,250	48,702
CAPITAL OUTLAY	50,000	0	0
TOTAL EXPENDITURES	**$622,378**	**$622,796**	**$627,935**
AUTHORIZED POSITIONS	8	8	8
FULL-TIME EQUIVALENTS	8.00	8.00	8.00

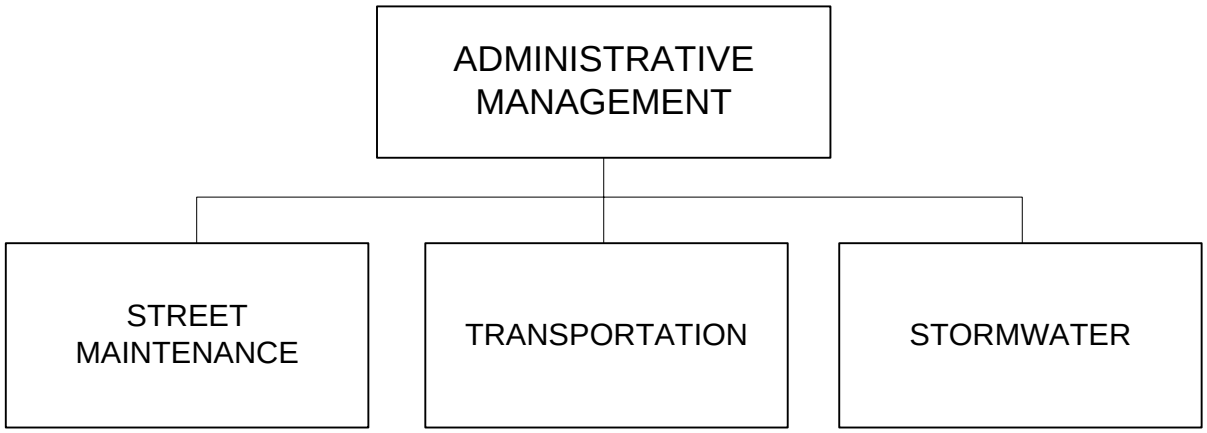
PROGRAM INFORMATION

This grant is currently in its fifth year. The grant application will provide funding to continue the DWI STEP, and expand the grant program to include a speed enforcement component This expanded program will augment the Police Department's efforts at combating the incidence of DWI, as well as DWI and speed related accidents. Activity will be conducted with existing officers assigned to the program on an overtime basis and will be funded by the grant. The sixth year in-kind match ($72,715) will fund overtime costs of officers making court appearances for grant related cases. The cash match ($16,215) will fund officer overtime salaries for grant enforcement activity in the program.

FUNDING BY SOURCE AND EXPENDITURES BY CLASSIFICATION

	Actual FY 2007	Estimated FY 2008	Adopted FY 2009
FUNDING SOURCES			
STATE – Texas Department of Transportation	$500,000	$800,000	$ 800,000
OTHER - In-Kind Match	253,011	258,619	72,715
CITY – Cash Match	16,215	16,215	16,215
TOTAL FUNDING	**$769,226**	**$1,074,834**	**$888,930**
EXPENDITURES			
PERSONAL SERVICES	$769,226	$1,074,834	$888,930
TOTAL EXPENDITURES	**$769,226**	**$1,074,834**	**$888,930**

PUBLIC WORKS



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2009
General Fund	136.00	$ 14,152,938
Street Maintenance & Improvement Fund	250.00	67,196,529
Street Right-Of-Way Management Fund	17.00	1,239,038
Advanced Transportation District Fund	23.00	18,948,654
Stormwater Operating Fund	258.00	36,370,435
Stormwater Regional Facilities Fund	20.00	12,133,518
Capital Projects	0.00	40,476,000
Debt Service Funds	0.00	0
Total Funding	**704.00**	**$190,517,112**

MISSION STATEMENT

We are dedicated to excellence in developing and maintaining an advanced infrastructure to meet the needs of our growing community.

PROGRAM INFORMATION

This Department oversees and directs the development and maintenance of the publicly owned infrastructure of the City. The Department has operating divisions in six funds. Areas of responsibility assigned to this department include:

- General Fund
  - Office of Director - Provides oversight and direction for the Department.
  - ADA Compliance Office – Coordinates policies and facility modifications in compliance with 1973 Rehabilitation Act, the Fair Housing Amendments Act, and the Americans with Disabilities Act.
  - Transportation Group – Plan, design, construct, operate and maintain traffic engineering functions, traffic control devices, transportation engineering, and multi-modal intelligent transportation systems.
- Street Maintenance Special Revenue Fund
  - Street Maintenance - Street resurfacing and rehabilitation, designing and preparing contract street maintenance plans and specifications for the streets maintenance contract, pothole patching, sidewalk construction, bridge repair, railroad crossing monitoring, and alley maintenance.
- Right-of-Way Management Fund
  - Administration, inspection, compliance, enforcement, and utility coordination of the right-of-way management ordinance.
- Project Management
  - Engineering and infrastructure assessment of street and stormwater projects.
- Storm Water Special Revenue Fund
  - Storm Water Management – Operate and manage the City's storm water infrastructure: river and channel maintenance, vegetation control, street cleaning, tunnel operations, and storm water engineering.
- Regional Storm Water Detention Facilities Fund
  - Detention Pond Program – Administer the Regional Storm Water Management Program for the City.
- Advanced Transportation District Fund
  - Advanced Transportation District Program – Responsible for overseeing and directing the identification, coordination, funding and construction of capital projects designed to reduce traffic congestion, improve neighborhood connectivity, use technology for improved transit services and leverage available resources.

GOALS & OBJECTIVES

- To provide high quality services for the design, construction, and renovation of streets, drainage, and transportation facilities; operate traffic network safely, efficiently, and economically in a timely manner with fundamentally sound, pragmatic, and economical solutions.
- To Improve Employee Development:
  - Foster an environment for employee growth through educational training and development opportunities such as emergency response readiness training and supervisory training for operating divisions.
  - Encourage staff to be active in making decisions to strengthen our ability to respond promptly to daily events.
  - Implement strategic human resource planning to identify current capabilities, resources needed, and opportunities for advancement.
  - Emphasize safety to our employees to reduce preventable accidents within the department.

GOALS & OBJECTIVES CONTINUED

- To continue to perform services in a "Customer First" manner to meet the needs of the citizens:
  - Continue communication, delivery of quality services, and continue to formulate accurate and timely responses to customer requests.
  - Maintain a positive image and continue to promote public trust through a community outreach education program, community meetings and timely proactive and positive communication with media.
- To continue to provide safe and efficient movement of people and goods through a well designed, operated and maintained, multi-modal transportation network:
  - Perform preventative maintenance of all traffic signals annually to reduce malfunctions and outages.
  - Maintain a two-week completion average for all non-emergency sign maintenance and installations, and pavement markings customer service requests.
  - Enhance connectivity between neighborhoods and major roadways.
  - To provide for thermoplastic pavement markings for the entire collector and arterial City street network over the next three fiscal years.

BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Customer	**Improve Customer Service**					
	Increase communication, interaction, and delivery of service to all stakeholders and continue to formulate accurate and timely responses to requests	No. of Community Meetings Held with Outside Stakeholders[1]	125	140	90	80
		% of Service Requests Meeting Service Level Agreements with Customers	94%	96%	96%	97%
Internal Processes	**Innovative & Proactive City Government**					
	To perform preventive maintenance of all traffic signals annually to reduce malfunctions and outages	Cabinet Preventive Maintenance (Intersections)	1,170	1,184	1,197	1,220
	Utilize the employee incentive program to reduce preventable accidents within the Public Works department	No. of Accidents Occurring for Motor Vehicles and Personal Injury Resulting in a Claim	48	58	55	50

EXPLANATORY INFORMATION

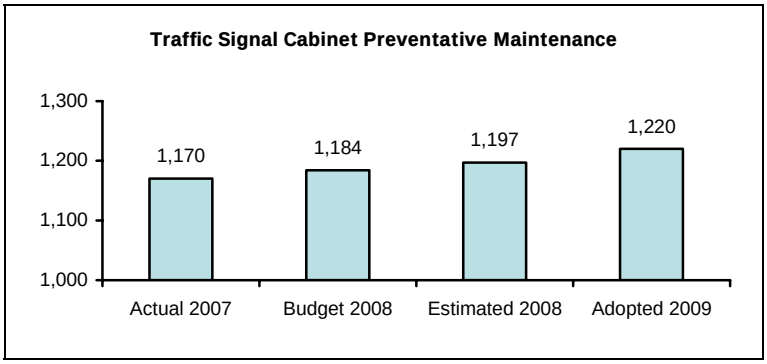
[1] It is anticipated that community meetings will decrease in FY 2009 due to the 2007 Bond Projects being handled by the newly created Capital Improvement Mangement Systems (CIMS).

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Public Works Department for FY 2009.

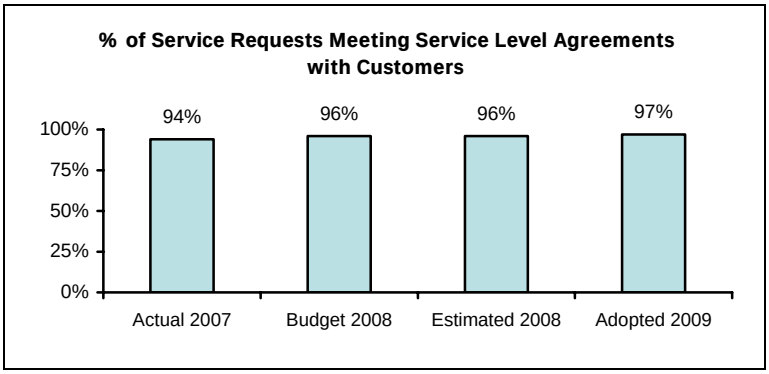
Traffic Signal Cabinet Preventative Maintenance

Public Works annually performs preventative maintenance on traffic signals throughout the City to reduce malfunctions and outages.



Percent of Service Requests Meeting Service Level Agreements with Customers

The departmental goal is to increase the percentage of Service Level Agreements with Customers. The department has maintained this percentage largely due to the weather conditions in FY 2008. Last fiscal year, after the Public Works Department reviewed its Service Level Agreement processes, the anticipated result is an increased percentage goal for FY 2009.



GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$10,130,535	$ 7,639,858	$ 7,338,796	$ 7,416,716
CONTRACTUAL SERVICES	700,089	1,747,815	1,576,666	3,163,168
COMMODITIES	1,170,291	1,034,161	1,207,426	1,412,311
SELF INSURANCE/OTHER	2,444,171	1,859,946	1,904,313	2,160,743
CAPITAL OUTLAY	63,295	78,975	135,186	0
TOTAL EXPENDITURES	**$14,508,381**	**$12,360,755**	**$12,162,387**	**$14,152,938**
AUTHORIZED POSITIONS	**252**	**145**	**145**	**136**
FULL-TIME EQUIVALENTS	**254.00**	**145.00**	**145.00**	**136.00**

PROGRAM INFORMATION

The Street Maintenance Division of Public Works is responsible for the overall planning and coordination of the City's street maintenance. Tasks of the Street Maintenance Division include street resurfacing and rehabilitation, designing and preparing contract street maintenance plans and specifications for the streets maintenance contract, pothole patching, sidewalk construction, bridge repair, railroad crossing monitoring, and alley maintenance.

The Right-of-Way Management Division is responsible for managing the use of the City's right of way and maintaining the integrity of the infrastructure through permitting. Included in this process, is the standardization of the street cutting procedures, ensuring for the safety of the public, and monitoring for compliance through inspections and utility coordination.

GOALS & OBJECTIVES

To perform the functions of planning and coordination, implementation, development, and management of the City's infrastructure system of streets, alleys, and emergency response services in a responsive manner, with a focus on quality, customer needs, and effective protection of public investment in the City's infrastructure.

STREET MAINTENANCE

- To perform all services in a "Customer First" manner to meet the needs of the citizens.
- To continue the implementation and improvement of the Americans with Disabilities Act (ADA) Curb Ramp/Sidewalk Construction and Maintenance Program for connectivity of paths of travel.
- To continue to evaluate affordability, efficiency, and effectiveness of options for providing streets maintenance services
- Enhance Computer Training and provide technology to enhance real time customer service responses and to improve quality and internal control of Street Division projects including street maintenance, sidewalk construction, emergency operations and customer service.
- Support the Accelerated Response Crew (ARC) and associated professional development to respond to time-sensitive and special requests.
- To continue to maintain strategic partnerships with governmental agencies, private construction and consulting organizations, and community-based groups to leverage resources essential to improving service delivery and maximizing efficiencies, while maintaining safe work-zone environments.
- To assist in the development, implementation and maintenance of the Pavement Management System.
- To continue to deliver street maintenance projects consistent with the 5 Year Rolling Infrastructure Maintenance Program (IMP).
- To continue to implement pavement preservation applications such as crack, slurry, and fog sealants, which will assist in maintaining pavement conditions across the city.

RIGHT OF WAY MANAGEMENT

- To protect the City's $7.69 billion infrastructure investment and guarantee proper street repair through improved street restoration standards.
- To reduce public inconvenience and improve utility coordination through increased planning and management of the City's right of way.
- To improve on-line web applications for Right-of-Way through 24 hour access to the ROW program permit process.
- To support GASB 34 requirements through the inventory of infrastructure using GIS.
- To provide training to all ROW staff to foster an environment for employee growth and learning.

GOALS & OBJECTIVES CONTINUED

- To educate the public (e.g. Neighborhood Associations) of the Right-of-Way Ordinance's role in public safety through the protection of the City's infrastructure investment and ensure compliance with traffic control measures

BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Customer	**Public Trust and Awareness of Citizens – Improve Customer Service**					
	Respond promptly to all requests for service in accord with available resources and capabilities	% of Potholes Repaired within 48 hours (2 Workdays) [1]	93.00%	98.00%	99.00%	98.00%
	Compliance with the Right of Way Ordinance	No. of Penalties Assessed	293	90	304	70
		Dollar Amount Collected from Penalties	$146,500	$35,000	$192,500	$42,000
Internal Processes	**Public Trust and Awareness of Citizens – Maintain Existing Infrastructure**					
	To continue to evaluate affordability, efficiency, and effectiveness of options for improved performance of San Antonio's infrastructure	Street Inventory Pavement Condition Index (PCI) – All Functional Classes[2]	70.20	81.52	83.83	81.52
		PCI - Arterial Streets[2]	71.35	83.68	86.12	83.68
		PCI - Collector Streets[2]	69.61	82.81	85.78	82.81
		PCI - Local Streets[2]	70.07	81.08	83.31	81.08
		Lane Miles Receiving Maintenance[3]	451	396	440	436
	Improve on-line web applications for Right-of-Way through 24 hour access to the ROW program permit process	% of Applications Received Using the 24-Hour Permit System Online	99%	99%	99%	99%
		No. of Permit Applications	14,382	16,000	13,891	14,000

BALANCED SCORECARD CONTINUED

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Internal Processes	**Public Trust and Awareness of Citizens – Maintain Existing Infrastructure**					
	Improve the City's Street Infrastructure by administering street maintenance construction contracts[4].	No. of Lane Miles	73	65	80	104

EXPLANATORY INFORMATION

[1] FY 2007 was marked by inclement wet, freezing and cold weather. These conditions created uncommon stresses on the City's Street infrastructure resulting in more requests for pothole patching within a narrow period. Wet weather conditions also made it more challenging to perform maintenance.

[2] In FY 2006, an outside consultant reviewed one-third of the street network to assess its Pavement Condition Index. In FY 2007 through FY 2008, the same consultant reviewed the remaining two-thirds of the street network. An RFP is in process to seek review of the original one-third that was reviewed in FY 2006, but a modification of procedure is being sought to use automated condition assessment technology.

[3] Lane miles receiving maintenance includes City Forces and Outside Contractual Maintenance. Budget FY 2007 includes $5M improvement. Adopted FY 2008 included a $9M improvement and Adopted FY 2009 includes a $14M improvement.

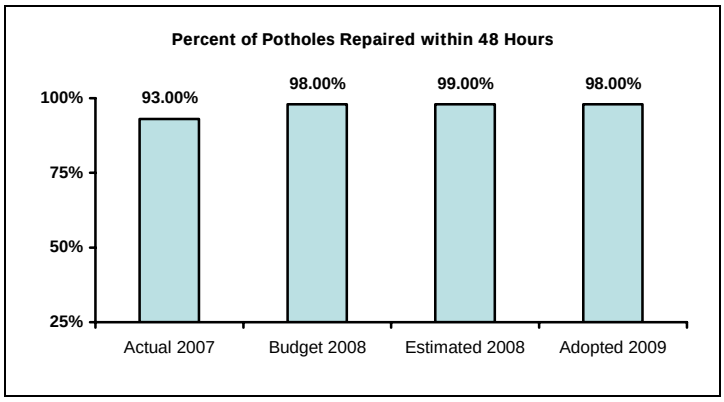
[4] Reflects number of lane miles receiving maintenance as part of additional enhancements (above base funding) to contractual Street Maintenance Program. Adopted FY 2009 includes a $14M enhancement in addition to a $21.7M base budget for contractual Street Maintenance Program.

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Street Maintenance and Right of Way Management Funds for FY 2009.

Percent of Potholes Repaired within 48 Hours

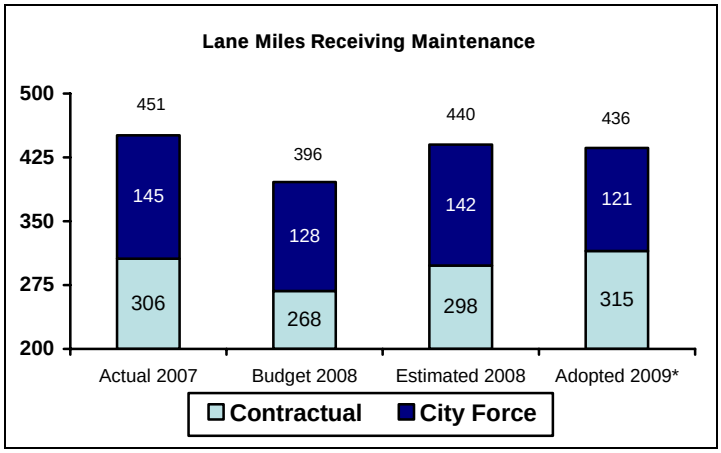
The percentage of potholes repaired within 48 hours (2 workdays) has fluctuated slightly since FY 2007. FY 2008 has been relatively dry as opposed to FY 2007. FY 2007 brought heavy rains and ice therefore causing uncommon stresses on the City's street infrastructure resulting in more requests for pothole patching within a narrow period. Wet weather conditions also make it more challenging to perform maintenance.



Lane Miles Receiving Maintenance

This measure represents the total number of lane miles being maintained by both City Forces and through Contractual Street Maintenance. The FY 2009 Adopted Budget includes an additional $14 million enhancement (adding approximately 104 lane miles of maintenance), bringing the total Contractual Street Maintenance Program to $35.7 million.

*The Adopted FY 2009 includes ADA ramps that the previous years did not include.



STREET MAINTENANCE FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$12,203,348	$11,426,890	$10,814,456	$11,372,083
CONTRACTUAL SERVICES	2,166,514	2,420,594	2,694,519	3,048,959
COMMODITIES	8,118,586	7,115,657	8,691,336	7,648,774
SELF INSURANCE/OTHER	6,080,892	6,792,833	6,315,971	7,314,394
CAPITAL OUTLAY	127,382	45,000	69,655	78,000
TRANSFERS	21,520,429	32,979,364	32,193,656	37,734,319
TOTAL EXPENDITURES	**$50,217,151**	**$60,780,338**	**$60,779,593**	**$67,196,529**
AUTHORIZED POSITIONS	**285**	**256**	**256**	**250**
FULL-TIME EQUIVALENTS	**285.00**	**256.00**	**256.00**	**250.00**

RIGHT OF WAY MANAGEMENT FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$ 958,380	$1,001,994	$ 995,884	$ 854,390
CONTRACTUAL SERVICES	340,960	249,313	182,121	73,869
COMMODITIES	38,249	48,287	21,723	48,287
SELF INSURANCE/OTHER	162,766	201,102	191,991	214,277
CAPITAL OUTLAY	0	0	0	6,215
TRANSFERS	3,902	35,000	212,000	42,000
TOTAL EXPENDITURES	**$1,504,257**	**$1,535,696**	**$1,603,719**	**$1,239,038**
AUTHORIZED POSITIONS	**20**	**20**	**20**	**17**
FULL-TIME EQUIVALENTS	**20.00**	**20.00**	**20.00**	**17.00**

PROGRAM INFORMATION

The Advanced Transportation District (ATD) Program oversees and directs the identification, coordination and funding of capital projects designed to reduce traffic congestion, enhance sidewalk and pedestrian ramp improvements, improve neighborhood connectivity, use technology for improved transit services and leverage available resources.

GOALS & OBJECTIVES

The ATD Program will make specialized improvements along major arterial streets throughout the city to enhance connectivity between neighborhood and major roadways.

- Reduce traffic congestion with improved traffic signal timing, new or longer turn lanes, pavement widenings and other mobility improvements.
- Add or improve sidewalks with priority given to those on or adjacent to transit corridors.
- Make ADA-compliant improvements to sidewalks, curbs, and wheelchair ramps.
- Improve and/or add crosswalks, pedestrian street markers and other facilities.
- Continue the implementation of a City-wide Traffic Signal System Modernization and Synchronization Program.

BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Customer	**Provide For Safety and Welfare of San Antonio**					
	Complete capital projects that improve public safety and transportation mobility	Project Categories Approved for ATD Funding	N/A	18	16	18
		Dollar Value of Projects Approved for ATD Funding (In Millions)	$6.28	$13.25	$13.69	$14.04
Financial	**Provide Accountability to Public**					
	Leverage funding through City programs, federal grants and Metropolitan Planning Organization projects using ATD resources	Funding leveraged using ATD resources (In Millions)[1]	$3.8	$6.7	$9.0	$4.1
		Total Number of Project Categories Leveraged[1]	4	3	4	2
Internal Processes	**Innovative & Proactive City Government**					
	Improve neighborhood connectivity	ATD Funding for Traffic and Pedestrian Mobility Projects (In Millions)	$3.85	$6.5	$8.5	$12.2
	Improve bicycle and pedestrian facilities	Miles of Bicycle and Shared Use Facilities Created or Upgraded	5.71	11.0	9.73	20.00
Employee Learning & Growth	**Improve Customer Service**					
	Provide a trained and competent workforce	% of Staff Utilizing Training Opportunities and/or Continued Education	50%	75%	75%	75%

EXPLANATORY INFORMATION

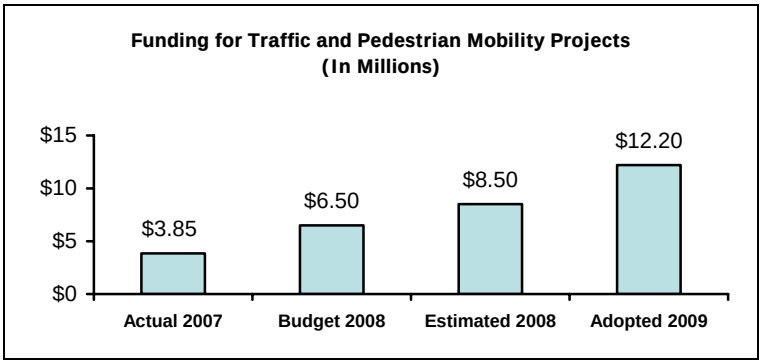
[1] Includes projects in which ATD resources are used as matching funds or to supplement funds approved for other programs.

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Advanced Transportation District Fund for FY 2009.

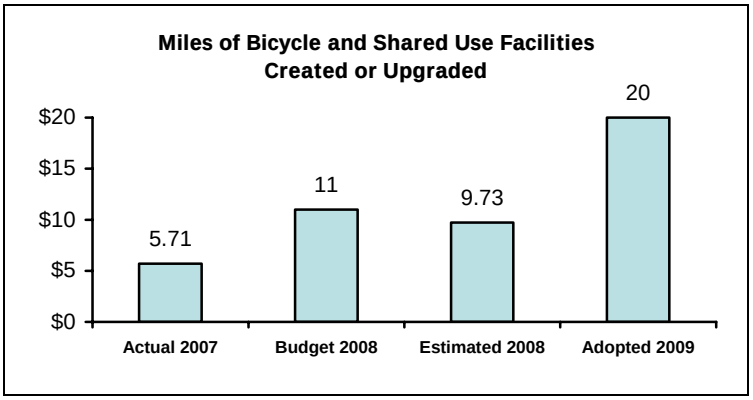
Funding for Traffic and Pedestrian Mobility Projects

This measure represents the amount of funding for sidewalk and intersection improvement projects within the ATD Fund. The FY 2009 proposed budget increase is due to the addition of $3 million one-time dollars to the sidewalks improvements projects and $2.6 million one-time dollars to the intersection improvements projects.



Miles of Bicycle and Shared Use Facilities

The goal of the Advanced Transportation program is to provide multi-modal networks for transportation while promoting recreational activities. This measure represents the amount of bicycle lanes created or upgraded, per mile, each fiscal year.



ADVANCED TRANSPORTATION DISTRICT FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$ 609,641	$ 1,076,917	$ 1,008,262	$ 1,378,087
CONTRACTUAL SERVICES	276,341	52,081	114,819	111,733
COMMODITIES	18,428	35,745	36,915	70,745
SELF INSURANCE/OTHER	80,531	97,344	188,441	293,737
CAPITAL OUTLAY	230,196	310,836	310,836	0
TRANSFERS	6,286,273	13,258,428	12,474,599	17,094,352
TOTAL EXPENDITURES	**$7,501,410**	**$14,831,351**	**$14,133,872**	**$18,948,654**
AUTHORIZED POSITIONS	**13**	**23**	**23**	**23**
FULL-TIME EQUIVALENTS	**13.00**	**23.00**	**23.00**	**23.00**

PROGRAM INFORMATION

The Storm Water Utility of Public Works, which is funded by the Federally authorized Storm Water Fee (user fee) and through participation in the Regional Storm Water Management Program with a fee in lieu of on-site detention (development fee), performs the following primary functions:

- Administration – Direction and planning, fiscal and human resources.
- Open Waterway Maintenance – Concrete and underground storm water, federally mandated channels, natural waterway, lake de-silting operations, earthen and concrete channels.
- Surface Maintenance – Arterial/collector/residential streets cleaning and Central Business District cleaning, median maintenance, and volunteer/restitution program; operation and maintenance of tunnels, dams, High Water Detection System, and underground remote camera survey.
- Capital Projects Review – Review all municipal infrastructure improvements.
- Floodplain Management in accordance with National Flood Insurance Program rules and regulations. Technical review of Floodplain Development Permits; Flood Insurance Rate Map revisions; identify, notify and help prosecute floodplain violators; storm water management review for new development and significant redevelopment.
- Regional Storm Water Management Program (RSWMP) Implementation – Administer RSWMP an active technical partner in the Bexar Regional Watershed Management program.
- Accelerated Response Crew (ARC) – support associated professional development to respond to time-sensitive and special requests.
- Improve water quality in the Downtown San Antonio River and implement best practices to enhance the appearance of the river.

The Storm Water Utility ensures compliance with the eleven program requirements associated with the City's National Pollutant Discharge Elimination System (NPDES) permit. The Utility also facilitates new development and significant redevelopment within the City of San Antonio Storm Water Management development ordinances and the City's Floodplain ordinance; a requirement for continued participation in the National Flood Insurance Program. It is also tasked with the operation of the Municipal Separate Storm Sewer System (MS4). The Utility, in addition to design and review of public and private storm water infrastructure plans, participates in the master planning effort for the five major watersheds within the region. This includes implementing regional flood control facilities, engineering regional storm water facilities and floodplain management and administration.

GOALS & OBJECTIVES

- To perform all services in a "Customer First" manner to meet the needs of the citizens.
- To operate and manage the storm water infrastructure through comprehensive watershed management:
  - Implement the operational planned maintenance programs.
  - Continue to implement specific watershed master plans as available data and funding permits.
  - Cooperate in a regional effort to operate and maintain storm water data collection and warning devices.
  - Continue to evaluate, consider and pursue all available resources for improved management of the regional and local storm water infrastructure.
  - Continue mapping and development procedures for assessment of the storm water infrastructure.
  - Continue to facilitate orderly development using the drainage ordinances as adopted in the Unified Development Code.
- To establish a performance based schedule for the operation of the City's inventory of lakes, streams, basins, dams, tunnels, and storm water systems.
- To continue to execute the tasks required for compliance with the NPDES permit, Storm Water Compliance for Construction Activities Ordinance, and to maintain good standing in the National Flood Insurance Program.

GOALS & OBJECTIVES CONTINUED

- To continue a holistic watershed approach to planning and implementing regional storm water facilities.
- To perform all functions with a focus on quality; customer needs and expectations; and the effective protection of the public's investment in the City's infrastructure.
- Institute best management practices in the maintenance of our natural creek ways and earthen channels to insure water quality, improve wildlife habitat, reduce erosion, and increase conveyance.
- To maintain the requirements of the NPDES Permit through performance based services.

BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Customer	**Public Trust and Awareness – Continue Downtown Improvements**					
	To operate and manage the storm water infrastructure through comprehensive watershed management	San Antonio River Channel Improvement Program - % Maintained[1]	76%	53%	98%	98%
	Public Trust and Awareness of Citizens – Improve Customer Service					
	Provide floodplain information to citizens on request	No. of Floodplain Location Checks Provided	2,499	3,000	2,500	3,000
	Citizens' Well-being and Human Potential – Provide Accountability to Public					
	Provide storm water reviews for municipal infrastructure capital improvements	No. of Municipal Infrastructure Capital Improvement Project Reviews Performed by Storm Water Engineer Watershed Teams[2]	114	135	151	200
Internal Processes	**Sustainable and Attractive Community – Maintain Existing Infrastructure**					
	Maintain the requirements of the Texas Pollutant Discharge Elimination System Permit through performance-based services	Street Cleaning - Tons Collected per Gutter Mile	0.28	0.32	0.30	0.29
	To operate and manage the storm water infrastructure through comprehensive watershed management	River Channel and Parkway Acres Maintained[3]	15,721	25,941	16,375	17,010
Internal Processes	**Sustainable & Attractive Community – Improve Human Development Programs**					
	Provide for orderly development and redevelopment through holistic watershed management	No. of Hours Spent on Floodplain Management and Regional Storm Water Management Program Implementation Performed by Storm Water Engineering Watershed Teams[4]	23,040	47,616	33,227	47,616

EXPLANATORY INFORMATION

1 Estimated FY 2008 takes into account improved maintenance schedule to include the mowing the entire San Antonio Channel Improvement Program (SACIP) and current ongoing in house restoration projects.

2 In 2006 and 2007 the capital projects were reviewed at 45% and 95% complete due to staffing shortages.

3 FY 2008 mowing increase was due to warm weather conditions and the change in mowing schedules from three times a year to four times a year.

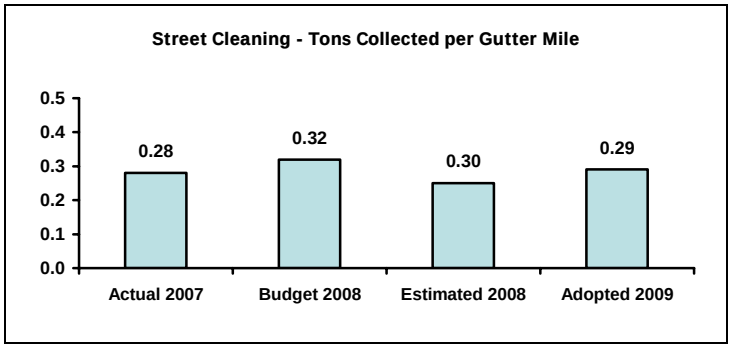
4 This measure includes FY 2008 staff augmentation for plan review only. FY 2009 assumes full staff and one or two staff augmentation for plan review.

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Storm Water Operating and Regional Facilities Funds for FY 2009.

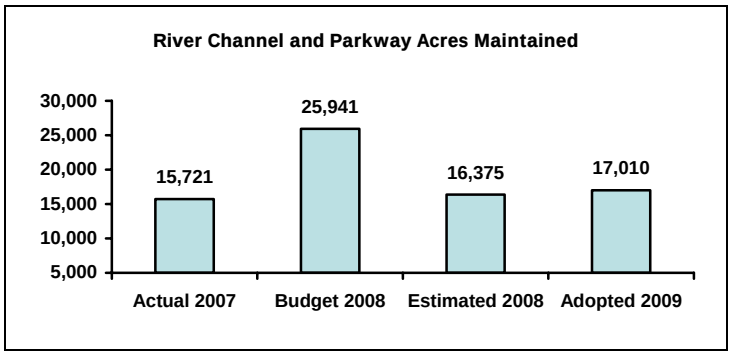
Street Cleaning – Tons Collected / Gutter Mile

The FY 2008 Adopted Budget included a street cleaning efficiency in which fewer numbers of larger pieces of street cleaning equipment were purchased. Although inventory was reduced, the department maintained current service levels. Street cleaning operations help maintain the requirements of the Texas Pollutant Discharge Elimination System Permit through performance-based services.



River Channel and Parkway Acres Maintained

The estimated number of acres maintained for FY 2008 increased due to the change in mowing schedules from three times a year to four times a year. The number of acres maintained in FY 2009 is expected to rise as City forces and contract crews devote additional resources to park and river channel and right-of-way maintenance.



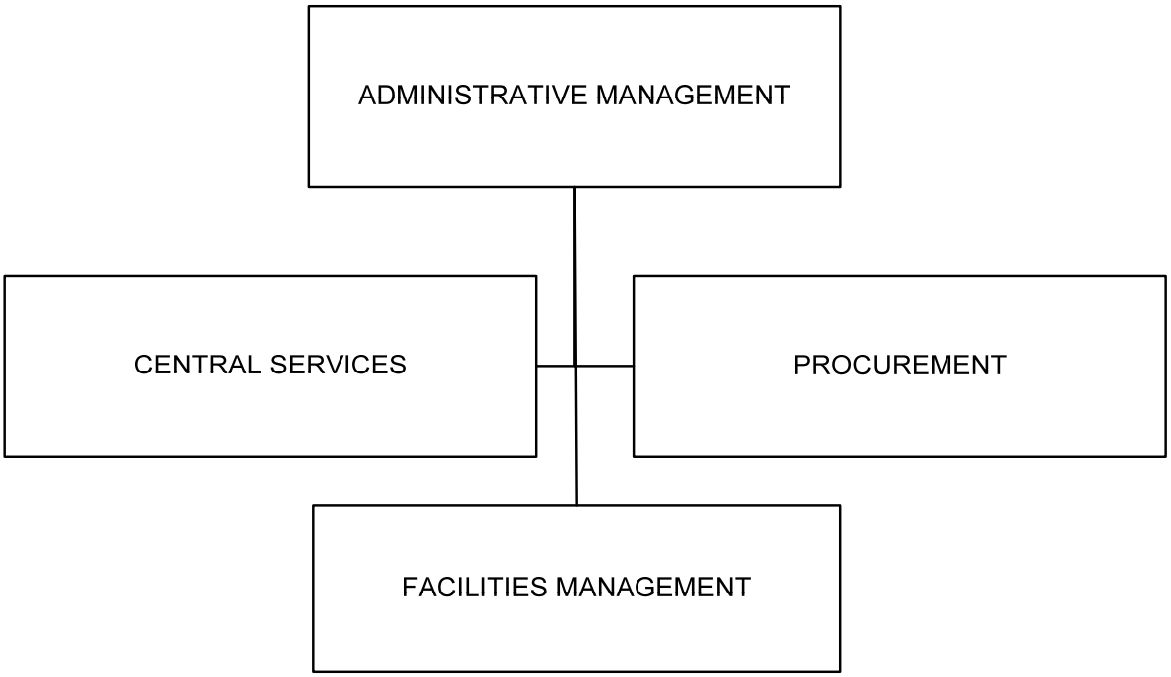
STORM WATER OPERATING FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$ 9,965,805	$10,744,146	$ 9,977,861	$10,992,685
CONTRACTUAL SERVICES	5,024,653	7,245,338	7,037,038	7,558,338
COMMODITIES	995,642	991,348	1,283,375	991,348
SELF INSURANCE/OTHER	4,248,156	4,632,819	4,731,032	5,314,043
CAPITAL OUTLAY	170,588	0	6,919	5,165
TRANSFERS	9,020,966	8,920,630	9,111,192	11,508,856
TOTAL EXPENDITURES	**$29,425,810**	**$32,534,281**	**$32,147,417**	**$36,370,435**
AUTHORIZED POSITIONS	**259**	**258**	**258**	**258**
FULL-TIME EQUIVALENTS	**259.00**	**258.00**	**258.00**	**258.00**

STORM WATER REGIONAL FACILITIES FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$ 870,622	$ 1,337,280	$ 1,285,674	$ 1,453,941
CONTRACTUAL SERVICES	799,328	307,161	1,571,064	21,153
COMMODITIES	71,369	14,132	23,007	14,132
SELF INSURANCE/OTHER	346,073	133,864	125,990	140,287
CAPITAL OUTLAY	78,710	60,000	60,000	4,005
TRANSFERS	5,443,761	11,750,000	10,910,456	10,500,000
TOTAL EXPENDITURES	**$7,609,863**	**$13,602,437**	**$13,976,191**	**$12,133,518**
AUTHORIZED POSITIONS	**10**	**20**	**20**	**20**
FULL-TIME EQUIVALENTS	**10.00**	**20.00**	**20.00**	**20.00**

PURCHASING & GENERAL SERVICES



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2009
Purchasing & General Services Fund	41.00	$ 4,524,026
Facility Services Fund	117.00	15,357,984
Total Funding	**158.00**	**$19,882,010**

PURCHASING & GENERAL SERVICES
PURCHASING & GENERAL SERVICES FUND

MISSION STATEMENT

The mission of the Purchasing and General Services Department; is to leverage information and technology in order to deliver goods and services that provide the best value, highest quality and timely delivery; and provide quality maintenance and services to City facilities.

PROGRAM INFORMATION

The Purchasing and General Services Department provides support services to other City departments. Responsibilities include the management of departmental fiscal and administrative operations; centralized procurement of services, supplies and equipment for all City activities; assistance with preparation of professional service contracts; printing and reproduction services; and mail services.

GOALS & OBJECTIVES

- Procure products and services at the best price, best value, and quality in a timely fashion with maximum opportunities for Small, Minority- and Women-owned businesses, in accordance with City Council policies.
  - Increase opportunities for participation in the Small Business Economic Advisory Program and achieve departmental goals for awarding contracts to underutilized businesses.
  - Review and reengineer procurement and contract processes.
  - Pursue E-Commerce opportunities in the procurement and contract process.
  - Provide training to City staff regarding purchasing and contracting policies.
  - Conduct business review and validation of procurement technology.
  - Provide centralized contract services support to departments.
  - Develop an Environmental Purchasing Policy.
- Support City departments by providing printing, mail services, and office supply management in an efficient, convenient, and cost-effective manner.
  - Seek greater efficiency in mail processing and provide mail piece design training in an effort to reduce cost.
  - Streamline, consolidate and market printing operations for greater efficiencies.
  - Continue the implementation process of the Multi-Functional Device Program providing departments increased efficiencies at a reduced cost.
  - Update and enhance printing equipment.
- Support, manage, and monitor departmental operations.
  - Monitor and manage departmental performance measures.
  - Continue to develop strategies for cost-saving measures.
  - Measure customer satisfaction through customer service surveys.

BALANCED SCORECARD

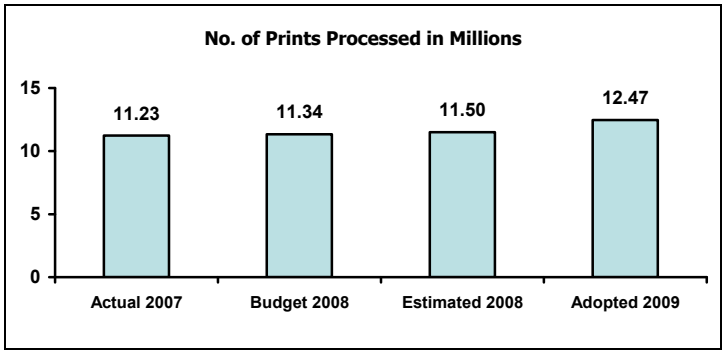
	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Customer	**Improve Customer Service**					
	Procure products and services at the best price, best value, and quality in a timely fashion	Total No. of Contracts Awarded	1,105	1,100	1,019	1,050
	Support City Departments by providing printing, mail services, and office supply management in an efficient, convenient, and cost-effective manner	No. of Prints Processed by Central Stores (in millions)	11.23	11.34	11.5	12.47

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Purchasing and General Services Fund for FY 2009.

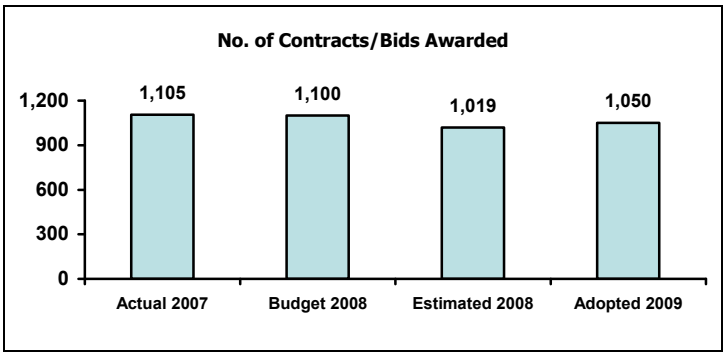
Print Shop Efficiency

The Purchasing Department supports City departments by providing a full service print shop that is efficient, convenient, and cost-effective to internal and external customers. With its high volume printers, the Print Shop is able to provide high quality printed documents and services with short turnaround times as required by City Departments and outside governmental agencies.



Contracts/Bids Awarded

The Purchasing and General Services Department awards Annual Contracts, Formal and Informal bids through centralized, competitive procurement processes. This ensures that the City's procurement process follows all state and local statutes and departments receive the best value for services and products purchased.



PURCHASING & CONTRACT SERVICES FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	N/A	$2,563,384	$2,496,922	$2,873,221
CONTRACTUAL SERVICES	N/A	229,680	273,520	529,168
COMMODITIES	N/A	45,404	42,958	46,799
SELF INSURANCE/OTHER	N/A	501,893	508,944	224,838
CAPITAL OUTLAY	N/A	0	15,610	0
COMMODITIES FOR RESALE	N/A	850,000	1,216,327	850,000
TOTAL EXPENDITURES	**N/A**	**$4,190,361**	**$4,554,281**	**$4,524,026**
AUTHORIZED POSITIONS	N/A	**41**	**41**	**41**
FULL-TIME EQUIVALENTS	N/A	**41.00**	**41.00**	**41.00**

PROGRAM INFORMATION

The Facilities Management Division provides skilled trade (plumbing, electrical, carpentry, painting & HVAC) and maintenance services in over 270 facilities and provides custodial services to over 1.2 million square feet of municipal office space.

GOALS & OBJECTIVES

To provide the highest quality skilled trade, maintenance, custodial, and supply services to our internal customers in an effective and efficient manner.

- Manage and maintain City facilities.
  - Maintain an average total operating cost per square foot at or below the Building Operators and Managers Association (BOMA) annual average for government facilities.
  - Develop and implement a preventative maintenance program to offset the amount of future repair and replacement costs.
  - Increase custodial services levels.
  - Establish contracts to better service facilities farther away from the downtown area.
  - Perform aesthetic upgrades to City Hall and Municipal Plaza interiors.
- Manage Projects Plan
  - Facilitate improvement projects to lengthen service life and reduce operating costs at each facility.
  - Implement Plant Maintenance Module for tracking and accountability.
  - Establish a plan to retrofit building with systems that promote sustainability and energy efficiency.
  - Develop a comprehensive recycling solution for core City facilities.
- Provide the highest level of customer service to our internal customers.
  - Maintain a customer service survey approval rating of at least 90%.

BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 07	Adopted FY 08	Estimated FY 08	Adopted FY 09
Customer	**Improve Customer Service**					
	Promote a "Customer First" atmosphere through staff training opportunities and utilize processes and surveys and enhance and measure customer service.	Customer Service Survey Approval Rating	93%	93%	94%	93%
Financial	**Public Trust and Awareness of Citizens**					
	Maintain total operating expenses at or below BOMA reported cost/square foot	Avg. Total Operating Cost per Square Foot, Per Year[1]	$6.35	$6.53	$7.08	$7.90
Internal Processes	**Innovative and Proactive Government**					
	Provide quality trade and maintenance services at a competitive hourly rate	No. of Trade and Maint. Work Orders Completed[2]	4,862	5,500	6,257	6,500
Employee Learning & Growth	**Improve Employee Services**					
	Provide specialized employee training to enhance job enrichment and customer service skills	No. of Employees Completing Job Enhancement Training[3]	32	25	98	25

EXPLANATORY INFORMATION

[1] Building Operators and Managers Association (BOMA) reported the 2007 national average for total operating expenses per square foot per year to be $11.05 in government facilities for compariable services (excludes capital improvement contribution and other transfers).

[2] Work orders vary by duration and difficulty. The increase of completed work orders can be attributed to a greater emphases on performing routine maintenance and outsourcing larger complex facility work to general contractors; and better documentation practices.

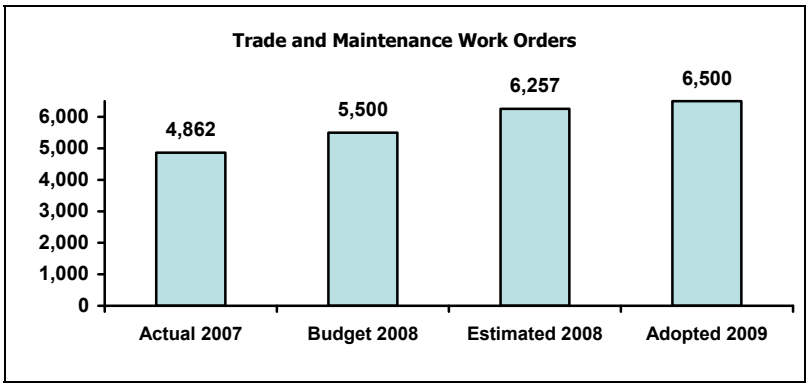
[3] All employees attended customer service training in addition to State required training for trade licenses held by staff electricians and plumbers.

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Facility Services Fund for FY 2009.

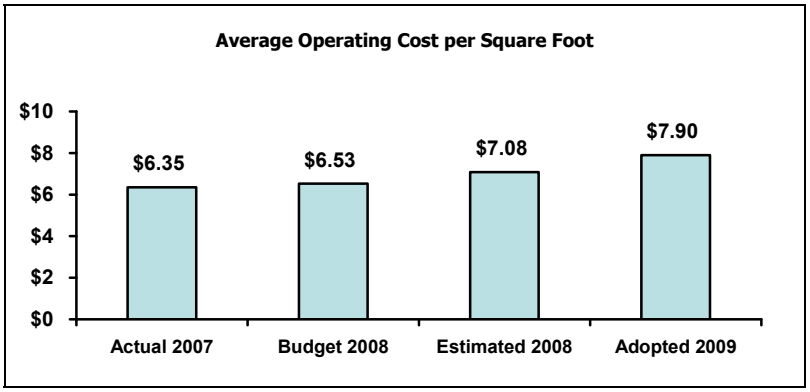
Trade and Maintenance Work Orders

The Facilities Management Division monitors performance through a centralized work order system. Listed here are the numbers of Trade and Maintenance work orders completed.



Avg. Operating Cost per Square Foot

The Facilties Management Divison strives to maintain its operating costs to be competitive with local lease rates.

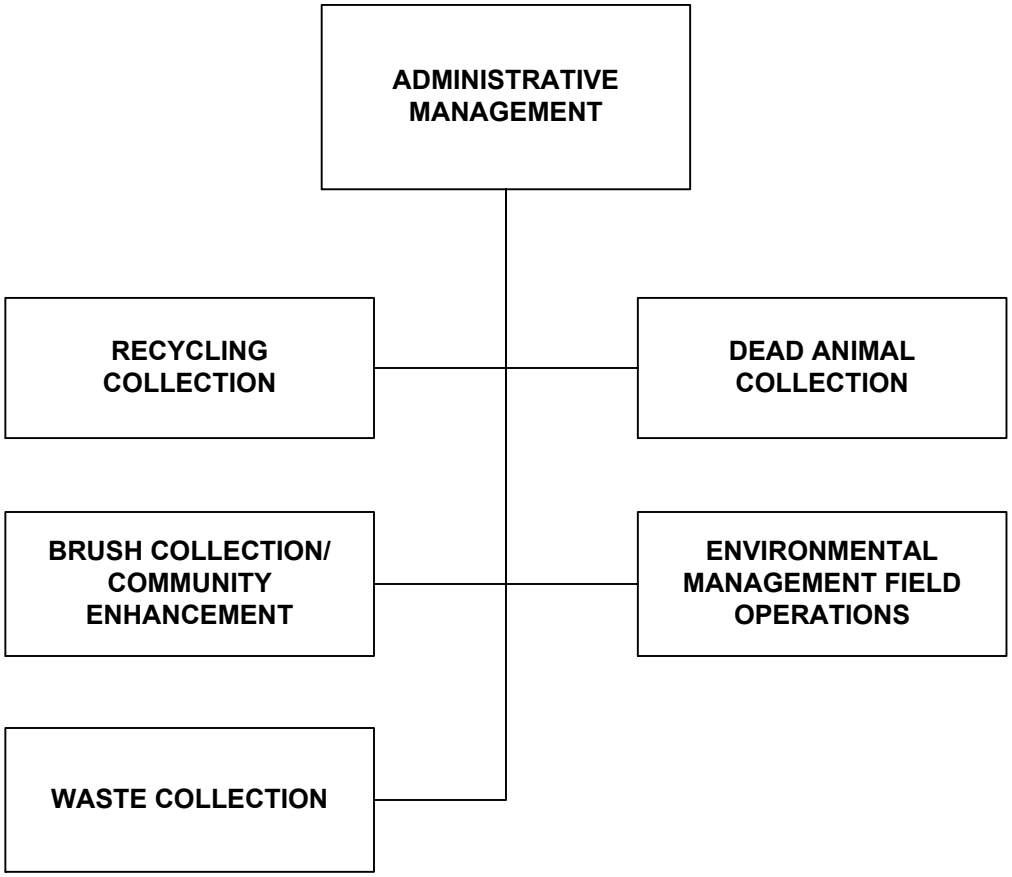


FACILITY SERVICES FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$4,622,298	$4,873,145	$4,313,881	$5,148,597
CONTRACTUAL SERVICES	1,263,447	1,192,870	2,018,292	5,197,782
COMMODITIES	525,347	586,988	887,550	614,397
SELF INSURANCE/OTHER	2,427,087	2,979,885	2,621,791	3,409,366
CAPITAL OUTLAY	6,951	0	39,323	494,351
TRANSFERS	402,013	410,557	410,557	493,491
TOTAL EXPENDITURES	**$9,247,143**	**$10,043,445**	**$10,291,394**	**$15,357,984**
AUTHORIZED POSITIONS	**113**	**112**	**112**	**117**
FULL-TIME EQUIVALENTS	**113.00**	**112.00**	**112.00**	**117.00**

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

SOLID WASTE MANAGEMENT



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2009
Solid Waste Fund	506.84	$100,196,577
Total Funding	**506.84**	**$100,196,577**

SOLID WASTE MANAGEMENT

SOLID WASTE FUND

MISSION STATEMENT

The Solid Waste Management Department is committed to enhancing the City's health, safety, and welfare by providing the highest quality of solid waste and environmental services that are equitable, consistent and dependable. Our team of dedicated and proactive employees will strive to provide efficient, effective, and accountable customer service.

PROGRAM INFORMATION

The Environmental Services Revenue Fund receives most revenues from the Garbage Fee, the Brush Fee, and the Environmental Fee as collected by CPS Energy. A conversion fee was instituted in FY 2007 to support the substantial capital investment required to implement automated collection. This conversion fee will continue for the next two years and then will be eliminated. Additional revenues to this fund are generated from Waste Hauler Vehicle Permit Fees, sales of Mulch and Brush Recycling Fees, and sale of recyclable materials.

The Solid Waste Management Department is responsible for collection of municipal solid waste generated by over 347,700 homes within the City of San Antonio. The primary services provided includes weekly curbside collection of residential garbage and residential recyclables, dead animal collection, downtown night garbage and litter collection in the Central Business District, and the bi-annual collection of residential brush and bulky items. The new Automated Collection Program is now underway to enhance the solid waste collection process. During the next two and a half years, the City will continue to be converted to an automated system for both garbage and recycling collection. Each household will be provided with two wheeled carts one for garbage and one for recycling. Bi-weekly solid waste collection will continue with one day for garbage and one day for recycling. The Department also incorporates a single-stream recycling program for increased efficiencies and cost control. Other services include supporting neighborhood associations and civic groups through the weekend Dial-A-Trailer program, and sponsorship of Keep San Antonio Beautiful Inc. The Department maintains an on-going public outreach program, disseminating information concerning public health and safety and the various services provided to the general community. Also provided are cleanups for special events, weather-related emergencies, and oversight of contractors for collection of approximately 14,100 homes and other high priority waste management needs of the City.

Other major responsibilities of the Department involve administering the City's Household Hazardous Waste (HHW) Programs, monitoring and maintaining closed City landfills, operating the Bitters Brush Recycling Center and overseeing or performing asbestos surveys/abatements.

GOALS & OBJECTIVES

To provide the citizens of San Antonio with the highest quality of equitable solid waste, brush/bulky waste and recycling services in a cost effective manner through planning, developing, implementing and coordinating all programs associated with the City's infrastructure system for collection, recycling and disposal of municipal solid waste.

- Improve the Solid Waste Division's quality of service and cost effectiveness by continuing the implementation of the automated collection system for garbage and recycling.
- Identify and evaluate equipment and processes for the continuation of waste collection in alleys for implementation in FY 2010.
- Improve the City's recycling program by continuing to refine the single stream collection method.
- Continue to monitor the cost/benefit of the various contracted areas and internalize those areas that prove beneficial.
- Continue to evaluate working conditions at departmental facilities in terms of safety and efficiency.
- Evaluate collection efficiencies for possible improvements through the use of other potential operational systems.

GOALS & OBJECTIVES CONTINUED

- Continue to raise public awareness of the importance of recycling through community outreach.
- Seek grant funding opportunities to promote recycling and landfill waste diversion.
- Develop a long-term plan for the enhancement and efficient operation of the Household Hazardous Waste program including such items as additional drop-off sites and/or facility improvements.

BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Customer	**Provide For Safety and Welfare of San Antonio**					
	Provide safe and convenient disposal for household hazardous waste	No. of Tons of Household Hazardous Waste Received	308	365	360	660
		Attendance	8,646	8,600	10,795	17,000
	Provide a free alternate waste disposal method with Free Landfill Disposal Days	No. of Tons Collected	3,548	3,909	3,980	4,179
		No. of Vehicles Counted	4,700	5,396	4,879	5,123
	Implement automated garbage and recycling collection	No. of Homes (total)	340,261	344,000	344,246	347,700
		No. of Homes Converted to Automated Per Year	75,000	100,000	100,000	100,000
	Recycling Outreach	Delivery of Recycling Information [1]	100,000	113,000	110,840	117,303
Financial	**Provide Accountability to the Public**					
	Provide cost efficient household hazardous waste management	Disposal/Processing Cost for Household Hazardous Waste	$425,872	$455,000	$544,865	$1,279,000
	Control landfill disposal costs by promoting increased brush and paper recycling	% of Waste Diverted from the Landfill	8.4%	9.0%	8.6%	9.0%
Internal Processes	**Provide the Best Service Possible**					
	Increase the collection of recyclable materials	Annual Tons Collected of Recyclable Materials [2]	45,101	56,557	62,300	73,000
	Continue the Brush and Bulky Item Program to meet the needs of the citizens	No. of Brush Notification Tags Delivered to Citizens	680,522	688,000	688,492	695,400
	Maintain environmental compliance for all City facilities and projects	Total Environmental Investigations and Corrective Actions [3]	456	225	285	300
	Reduce personal injury accident rate	% of FTEs injured while on duty	27%	32%	22%	25%

BALANCED SCORECARD CONTINUED

	Strategic Objectives	Performance Measures	Actual FY 07	Budget FY 08	Estimated FY 08	Adopted FY 09
Employee Learning & Growth	**Improve Employee Development Training**					
	Provide continued professional development and employee training	Total No. of Training Session Opportunities	285	285	285	285

EXPLANATORY INFORMATION

1 Recycling Education - Delivery of recycling bins, automated carts, Keep San Antonio Beautiful (KSAB) outreach, media campaigns, and community presentations.

2 City will increase recyclable tonnage through the conversion to the automated collection system and through the expansion of acceptable materials.

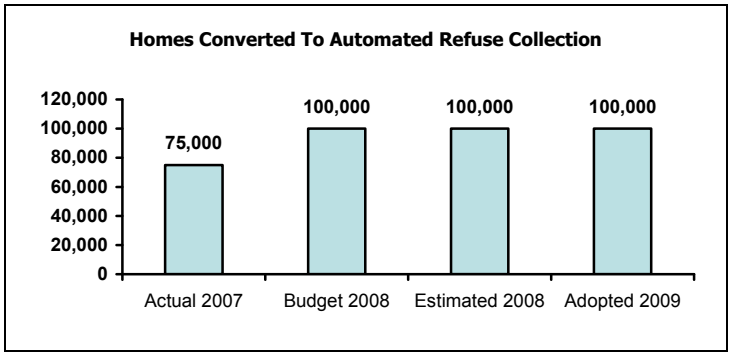
3 Beginning in FY 2008 other environmental activites are now handled by the Capital Improvements Management Services Department

PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Solid Waste Management Department for FY 2009.

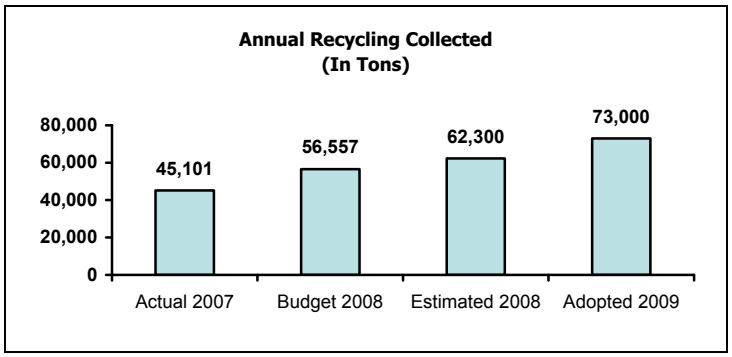
Homes Converted

The FY 2007 Adopted Budget approved the implementation of automated garbage and recycling system city-wide over a three and a half year period. FY 2009 reflects the third year of the automated conversion schedule.



Recycling Program

The City will increase collection of recyclable materials through the three and a half year implementation of the automated collection system and the expansion of acceptable materials.



SOLID WASTE FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2007	BUDGET FY 2008	ESTIMATED FY 2008	ADOPTED FY 2009
PERSONAL SERVICES	$26,681,549	$26,358,502	$28,688,228	$27,662,973
CONTRACTUAL SERVICES	21,546,860	28,579,719	24,082,169	28,298,107
COMMODITIES	6,934,358	7,174,305	8,681,818	15,270,696
SELF INSURANCE/OTHER	12,837,993	17,859,275	17,247,152	23,595,581
CAPITAL OUTLAY	305,092	258,500	252,223	505,834
TRANFERS	3,044,525	4,473,659	4,501,866	4,863,386
TOTAL EXPENDITURES	**$71,350,377**	**$84,703,960**	**$83,453,478**	**$100,196,577**
AUTHORIZED POSITIONS	**559**	**531**	**531**	**511**
FULL-TIME EQUIVALENTS	**557.84**	**526.84**	**526.84**	**506.84**

Transfers

TRANSFERS TO OTHER FUNDS HIGHLIGHTS - FY 2009

♦ **CIP Traffic Signal Installation** **$1,136,250**

This transfer to Capital Projects provides funding for traffic signal installation as recommended and approved within the Rolling Five Year Infrastructure Management Program.

♦ **CIP Traffic Signal Maintenance** **$350,000**

This transfer to Capital Projects provides funding for annual Traffic Signal Maintenance.

♦ **Capital Improvements Management Services Fund** **$4,737,945**

This transfer provides General Fund support for services provided by the newly created Capital Improvements Management Services Department which are primarily the administration and delivery of capital improvement projects.

♦ **Animal Care Services Fund** **$7,994,069**

This transfer provides the estimated General Fund subsidy required to support operations of the Animal Care Services Fund.

♦ **Streets Maintenance and Improvement Fund** **$65,066,340**

This transfer provides the estimated General Fund requirement necessary to support the Streets Maintenance and Improvement Fund.

♦ **Planning & Development Services Fund** **$1,668,258**

This transfer from the General Fund to the Development & Planning Services Fund represents the General Fund's contribution for the Planning Department which is partially funded by the General Fund and the Development & Planning Services Fund.

♦ **Purchasing & General Services Fund** **$1,175,575**

This transfer of General Fund resources provides financial support for Contract and Administrative Services that are a General Fund function benefiting General Fund Departments—among others Funds and Departments. This function was in the General Fund in FY 2007.

♦ **CASA San Antonio Program** **$363,893**

This transfer is the General Fund contribution for the funding of the CASA San Antonio Program which currently provides staff support for offices located in Mexico City, Guadalajara, and Monterrey. These offices are responsible for promoting economic development and tourism for San Antonio. In addition to the General Fund contribution, support for this program also comes from the Community & Visitor Facilities Fund.

♦ **Environmental Services Fund—Utility Rebate** **$10,350,000**

This transfer to the Solid Waste Operating and Maintenance Fund represents a utility rebate to Solid Waste customers to offset the costs associated with the automated garbage and recycling conversion. This General Fund transfer rebates $10,350,000 in extraordinary CPS Energy revenues to Solid Waste customers through a reduced conversion fee.

♦ **Retired Employees Health Insurance Program** **$2,942,306**

This transfer to the Employee Benefits Fund is required to fund the costs of providing medical benefits to civilian retirees.

TRANSFERS TO OTHER FUNDS HIGHLIGHTS - FY 2009

♦ **Starbright Industrial Development Corporation Fund** **$1,662,682**

The Starbright Industrial Development Corporation Fund was established to account for the proceeds from CPS Energy to be used to repay the debt service associated with the Toyota plan land purchase. The FY 2008 transfer of $1,661,871 from the General Fund represents the debt service amount required in FY 2008.

♦ **Municipal Courts Security Fund—Bailiffs Enhancement** **$150,420**

This General Fund transfer provides 40% of the funding for the enhancement of adding eight (8) bailiff positions within the Municipal Courts. The Municipal Courts Security Fund will provide the remaining 60% of funding in FY 2008.

♦ **Grant Funding Transfer** **$2,400,000**

This represents the first of up to a five-year schedule of funds to be used in reconciling financial issues within various Grant programs within the City.

♦ **Texas Bio-Agro Defense Consortium** **$900,00**

This transfer will assist the Texas Bio-Agro Defense Consortium in its efforts to compete for the National Bio-Agro Defense Facility to be located in San Antonio.

♦ **Martin Luther King, Jr. Celebration** **$50,000**

This appropriation continues the support of the Martin Luther King, Jr. Memorial City/County Commission to plan and coordinate a week-long celebration honoring the memory of Martin Luther King, Jr.

♦ **Diez y Seis Celebration** **$50,000**

This appropriation provides support to the Diez y Seis de Septiembre holiday celebrations throughout the community.

♦ **Economic Development Fund** **$4,000,000**

This appropriation provides funds to provide incentives such as grants and low interest loans to support specific economic development projects to assist in the attraction, expansion and retention of companies in targeted industries and facilitate commercial development and investment in targeted areas such as downtown and the City's west and east sides.

TRANSFERS TO OTHER FUNDS HIGHLIGHTS - FY 2009

♦ **Firefighters Grant** **$177,153**

This transfer represents the General Fund contribution for the Assistance to Firefighters Grant received through the Department of Homeland Security's Office of State and Local Government Coordination and Preparedness in cooperation with the United States Fire Administration. The San Antonio Fire Department will utilize these grant funds to provide enhanced training for communication inside fire structures, improving accountability at emergency incidents, and certifying Fire and EMS officers to nationally recognized standards for Fire Officers and Incident Management.

♦ **Arson Information Reward Program** **$500**

This transfer budget was established by City Ordinance # 77174 as an arson information reward account with a minimum of $250 for information leading to the conviction of any person(s) who commit arson in the City. The additional $250 added to the original amount is to comply with the State requirements that arson reward programs be funded at a minimum of $500.

♦ **ReACT Automobile Theft Prevention** **$590,454**

This transfer represents the General Fund contribution for the Regional Auto Crimes Team (ReACT) Automobile Theft Prevention Grant program administered by the state. The ReACT program was established to perform proactive auto theft prevention programs such as conducting salvage inspections, surveillance of high auto theft and recovery areas, and conducting seminars to civil groups on auto theft prevention.

♦ **Human Development Services Grants** **$4,441,152**

The amount shown here represents three General Fund-funded grant matches for three Human Development Services grants. First, the budget includes a $2.7 million grant match to the Comprehensive Nutrition Program. Second, the budget amount includes a $1.3 million match to the Child Care Support. Finally, the budget includes $140,987 in grant match to the Supportive Services for the Elderly Program.

♦ **TxDOT Police Grant** **$16,215**

This transfer represents the General Fund contribution for the Texas Department of Transportation grant program which expands the Police Department's efforts at combating the incidence of DWI, as well as DWI-related accidents. Activity will be conducted with existing officers assigned to the program on an overtime basis and will be funded by the grant.

♦ **Families Save Program** **$20,000**

This transfer leverages a $1 for $1 match from the U. S. Department of Health and Human Services, Individual Development Account (IDA) initiative. The program encourages low to moderate households to save for higher education, micro-enterprise**,** or first-time homeownership by matching their savings.

ONE-TIME PROJECTS HIGHLIGHTS - FY 2009

♦ **Mayor and City Council District Human Development Services Funds** **$679,998**

The FY 2009 Budget includes funds to be used at the discretion of the Mayor and City Council Member to support human development programs such as senior services, childcare, youth services, scholarships, and job training programs. (Use of the Human Development Services Funds are guided by City Council approved policy included within Ordinance No. 100192, amended by Ordinance No. 2007-01-11-0057). The FY 2008 Budget also permitted these Funds to be used for Cellular on Patrol Gas Cards. The Mayor and each Council Member is budgeted $61,818 in Human Development Services Funds.

♦ **San Antonio Technology Accelerator Initiative (SATAI)** **$300,000**

SATAI is a targeted economic development initiative focused on developing the regional advanced technology-based entrepreneurial economy in San Antonio. The City of San Antonio has been the primary funding source for SATAI in the organization's seven year history. The $300,000 budgeted in the FY 2009 Budget represents the second year of a four year transition plan that will provide for an orderly transition from City funding of a portion of its operations to exclusive private sector support and lead to an end in funding from the City by FY 2012. The transition plan includes $200,000 in FY 2010, $100,000 in FY 2011, and $0 in FY 2012.

♦ **Diabetes Prevention Programs** **$100,000**

This budget contains $100,000 to support Diabetes Prevention Programs.

♦ **BioMed SA** **$100,000**

This budget includes $100,000 to support BioMed SA which is a lead organization in the coordination of efforts to promote the healthcare and bioscience industry in San Antonio.

♦ **Jewish Community Center Senior Games** **$50,000**

The FY 2009 Budget includes $50,000 to support the Jewish Community Center efforts to establish the "Sports for Life" initiative. This project, requiring a community-wide collaborative effort, is designed to enhance the health and well-being of adults over the age of 50.

♦ **Project REAP (Residential Energy Assistance Program)** **$1,000,000**

The FY 2009 Budget includes $1 million to support Project REAP. With this transfer, total REAP funds are projected to be $1.8 million for the FY 2009 and will provide assistance to more than 10,000 qualifying households with their utility bills.

♦ **Toyota Starbright Agreement** **$2,315,219**

The FY 2009 Budget includes funds for the last payment to Toyota Motor Manufacturing as required within the prior City Council approved Project Starbright Agreement.

Houston Street District
Paseo de la Calle Houston
HARD ROCK CAFE
SELECTED SHORTS
Theat

Six-Year Capital Improvement Plan

SIX-YEAR CAPITAL IMPROVEMENTS PROGRAM

OVERVIEW

The City of San Antonio's FY 2009-2014 Six-Year Capital Improvement Program (CIP) includes 359 projects totaling $1.6 billion. The program represents the City's long-range physical infrastructure development and improvement plan. Projects in the six-year scope include new streets and sidewalks, street improvements, drainage enhancement projects, park and library facility rehabilitation projects, aquifer land acquisition and linear park development, public health and safety enhancements, airport system improvements, flood control projects, and municipal facility construction and refurbishment projects.

The Capital Budget allocates additional funding for the Central Library Weatherization Project and improvements to various branch libraries.

Each year, projects included within the Six-Year Capital Program are evaluated to reflect changing priorities and current project work progress and cost estimates. During the City's annual budget process, City departments involved in the Capital Program provide the Office of Management & Budget (OMB) with new project requests, updated schedules, and cost information for on-going and planned projects. The OMB, in coordination with the Management Team and the Finance Department, reviews the project proposals and the City's Debt Management Plan to ensure that recommended projects meet long-term infrastructure needs, service delivery plans, funding availability, and debt capacities.

REVENUES

The Six-Year program is funded by 54 various federal, state and local revenues which are categorized into ten larger revenue sources (See revenue sources in Figures 1 and 2 on following pages). 2007 General Obligation Bonds, totaling $497.5 million or 30.6% of the six-year plan, represent the largest funding source in the Capital Budget. The $497.5 million represents the remaining balance from the original $550 million program that was voted on and approved in May 2007. Within the $497.5 million is $298.4 million in street improvement funds, $150.4 million of drainage improvement revenues, $39.1 million in parks and recreations revenues, $9.5 million of library improvement funds, and $125 thousand of public health improvement revenues.

The Edwards Aquifer Protection Program provides for the acquisition of sensitive land over the Edwards Aquifer Recharge Zone.

Making up 29.4% of the Six-Year Plan is $476.7 million in Aviation funding. Aviation revenues are comprised of $101.4 million of Airport Improvement Program Grants, $155.4 million in Airport Revenue Bonds, $163.9 million of Airport Passenger Facility Charge Bonds, $38.4 million from the Airport Improvement and Contingency Fund, $15.1 million from the Airport Passenger Facility Charge, and $2.7 million funded from the Stinson Revolving Fund.

The Six-Year Capital Plan includes $395.6 million in Certificates of Obligation, 24.4% of the total plan. The composition of the $395.6 million includes $254.9 million in Unissued Certificates of Obligation and $140.7 million in Issued Certificates of Obligation.

Funding 10.7% of the Six-Year Plan is $173.6 million of "Other" revenues. Examples of the "Other" revenues include the Advance Transportation District Fund, the Riverwalk Capital Improvement Fund, the Storm Water Facilities Fund, and Propositions 1, 2, and 3 sales tax initiatives. Propositions 1 and 2 were voted on and approved in May 2005. Proposition 1 increased the sales tax by 1/8 of 1% to establish a watershed protection project for the Edwards Aquifer at a cost of $90.0 million. Proposition 2 also increased the sales tax by 1/8 of 1% to provide $40.0 million for the planning, acquisition, establishment, development, construction, and/or the renovation of open space and linear parks along Leon Creek, Salado Creek, Medina River, and the San Antonio River. The Proposition 3 sales tax initiative, which was approved by voters in May 2000, authorized the temporary use of a 1/8 of a cent sales tax to fund $65.0 million of Parks Development and Expansion projects. Propositions 1, 2, and 3 provide $76.3 million for the Six-Year Capital Plan.

The Airport's new parking facility; an authorized Airport Revenue Bond Project.

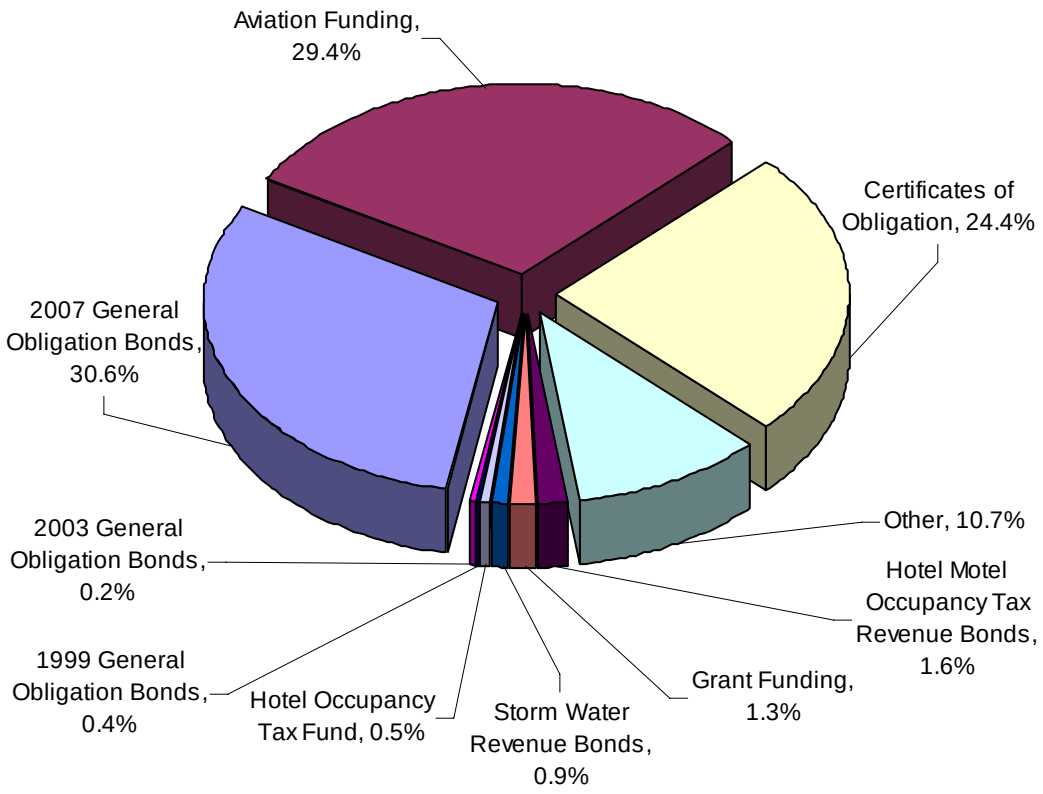
Grant funding, in the amount of $21 million, funds 1.3% of the Six-Year Plan. Of the $21 million, $20 million comes from the Housing & Urban Development 108 Loan Program and $987 thousand comes through Community Development Block Grants (CDBG).

A total of $14.8 million in Storm Water Revenue Bonds is included in the Six-Year Capital Program. The $14.8 million represents 0.9% of the Six-Year Plan total revenues and is made up of $13.5 million in 2005 Storm Water Revenue Bonds and $1.2 million of 2003 Storm Water Revenue Bonds. Hotel Occupancy Tax Revenue Bonds support $25.5 million or 1.6% of the six-year plan and the Hotel Occupancy Tax Fund provides for $8.5 million or 0.5% of the Six-Year Plan. Consisting of $6.5 million, 1999 General Obligation Bonds account for 0.4% of the Six-Year Plan. Finally, 2003 General Obligation Bonds make up $3.8 million or 0.2% of projects programmed.

Figure 1
FY 2009 Through FY 2014 Capital Improvements Program by Revenue Source

Revenue Source	*Amount (000s)*	*Percentage*
2007 General Obligation Bonds	$497,507	30.6%
Aviation Funding	476,742	29.4%
Certificates of Obligation	395,633	24.4%
Other	173,595	10.7%
Hotel Occupancy Tax Revenue Bonds	25,500	1.6%
Grant Funding	21,017	1.3%
Storm Water Revenue Bonds	14,774	0.9%
Hotel Occupancy Tax Fund	8,498	0.5%
1999 General Obligation Bonds	6,492	0.4%
2003 General Obligation Bonds	3,800	0.2%
Total Revenues	*$1,623,557*	*100.0%*

Figure 2
FY 2009 Through FY 2014 Capital Improvements Program by Revenue Source



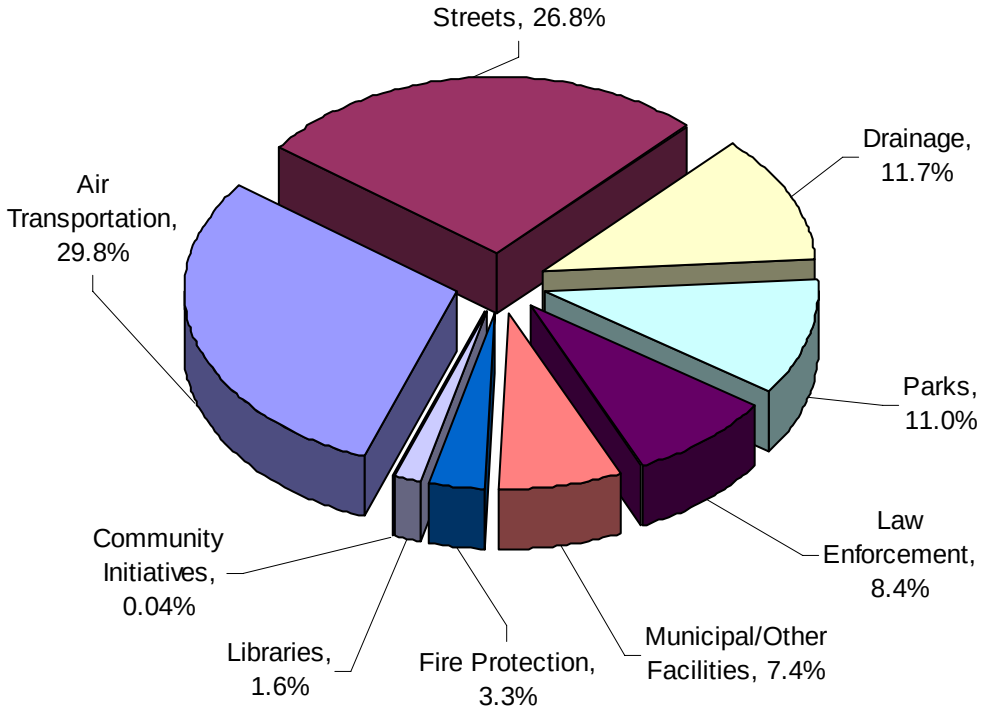
EXPENDITURES

Each capital project in the Six-Year Plan is categorized into one of nine programs. Figures 3 and 4 represent the planned budget activity for each program category in the FY 2009 through FY 2014 Capital Plan. For more detailed information regarding program expenditures in the program, refer to the *Highlights* section and the following tables.

Figure 3
FY 2009 Through FY 2014 Capital Improvements Program by Program Category

Program Category	*Amount (000s)*	*Percentage*
Air Transportation	$483,860	29.8%
Streets	435,458	26.8%
Drainage	189,987	11.7%
Parks	178,200	11.0%
Law Enforcement	135,876	8.4%
Municipal/Other Facilities	120,738	7.4%
Fire Protection	53,415	3.3%
Libraries	25,310	1.6%
Community Initiatives	714	0.04%
Total Expenditures	*$1,623,557*	*100.0%*

Figure 4
FY 2009 Through FY 2014 Capital Improvements Program by Program Category



HIGHLIGHTS

The following information provides a brief description of the 2007 General Obligation Bond Program, the Advanced Transportation District, the Housing and Urban Development (HUD) 108 Loan Program, Propositions 1, 2, and 3 Sales Tax Initiatives and selected capital projects as well as analysis relevant to the revenues and/or programs within the four functional categories of the Six-Year Capital Plan. A thorough description for each capital project, as well as its City Council District location(s), can be found in the table titled, *Capital Improvements Program by Function, Program and Project with Revenue Source, Scope and Council District*.

REVENUES

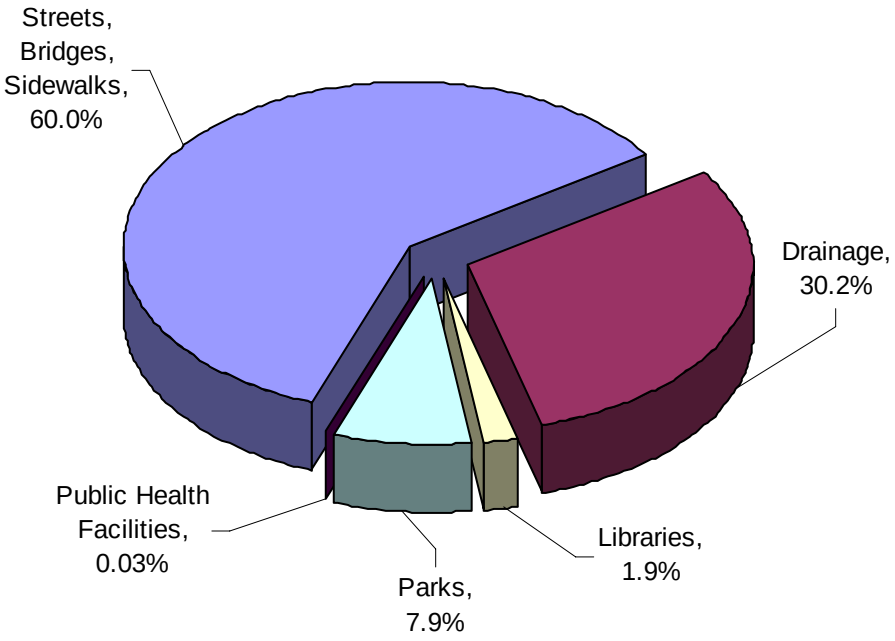
2007 GENERAL OBLIGATION BONDS

During a May 12, 2007 election, citizens of San Antonio voted for and approved a $550 million General Obligation Bond Program. The 2007 G.O. Bond Program, a five-year program, is the City's largest bond program in history. The program was developed using a City-wide approach; the propositions within the program consisted of the following:

Proposition 1: Streets, Bridges, and Sidewalks Improvements	$307.0M
Proposition 2: Drainage Improvements	$152.1M
Proposition 3: Parks, Recreation, Open Space, and Athletics Improvements	$79.1M
Proposition 4: Library Improvements	$11.0M
Proposition 5: Public Health Facilities Improvements	$0.8M
	$550.0M

Of the original $550 million 2007 Bond authorization, $497.5 million is programmed in the FY 2009 - FY 2014 Capital Improvement Plan. Included in the $497.5 million is $298.4 million for streets, bridges, and sidewalks improvements, $150.4 million for drainage improvements, $39.1 million for parks, recreation, open space, and athletics improvements, $9.5 million for library improvements, and $125 thousand for public health facilities improvements.

Figure 5
Balance of 2007 G.O. Bonds Programmed in Six-Year Program ($497.5M)



ADVANCED TRANSPORTATION DISTRICT

On November 2, 2004, San Antonio voters approved the addition of ¼ cent to the sales tax to create an Advanced Transportation District (ATD). The ATD generates approximately $11 million per year for transportation-related capital improvements. The goals of the ATD include construction of infrastructure improvements that result in less traffic congestion, improve sidewalks, make ADA-compliant improvements, and improve and/or add crosswalks, pedestrian street markers, and other facilities. The six-year program has $55.2 million programmed to be spent through FY 2014.

HOUSING & URBAN DEVELOPMENT (HUD) 108 PROGRAM

The HUD 108 Loan is a debt instrument that was designed by the federal government to give municipalities the opportunity to leverage dollars in an amount sufficient to finance large HUD-eligible capital projects without having to fund them in multiple phases through annual Community Development Block Grant (CDBG) entitlements. The program allows municipalities to leverage up to five times their annual CDBG entitlement in the form of a loan that is repaid over a twenty-year term. The six-year program includes $20 million of Housing & Urban Development (HUD) 108 Loan Program funds for critical capital projects that would otherwise not have been funded or would have been funded in phases over several years.

PROPOSITION 1 – EDWARDS AQUIFER RECHARGE ZONE

In May 2005, City of San Antonio voters approved a sales and use tax rate increase of one-eighth of one percent (1/8 of 1%) effective through 2011 to establish a watershed protection and preservation project to acquire and preserve land or interests in land in the Edwards Aquifer Recharge and Contributing Zones both inside and outside Bexar County. A total of $36.3 million in Proposition 1 revenues are planned in the Six-Year Plan.

PROPOSITION 2 – PARKS DEVELOPMENT AND EXPANSION

In May 2005, City of San Antonio voters approved a sales and use tax at the rate of one-eighth of one percent (1/8 of 1%) effective through 2011 for the purpose of financing the acquisition of open space and linear parks along Leon Creek, Salado Creek, Medina River, and the San Antonio River. The funds will also be used for some operating and maintenance needs associated with these waterways. The FY 2009 through FY 2014 Capital Program includes $34.6 million in Proposition 2 funds.

PROPOSITION 3 – PARKS DEVELOPMENT AND EXPANSION

In May 2000, San Antonio voters approved one of four propositions as part of the "Better Future San Antonio" initiative. Proposition 3 provided for $65 million worth of Parks Development and Expansion projects for additional open space, parks, and recreational resources for the citizens of San Antonio. This initiative provided for a temporary increase of a 1/8 of one cent in the city's sales tax to be used for the acquisition of open space parks over the Edwards Aquifer Recharge Zone and the acquisition and development of linear parks along Leon Creek and Salado Creek. The sales tax increase began on October 1, 2000 and ended on July 1, 2004. The six-year program includes $5.5 million in Proposition 3 revenues scheduled to be utilized by the end of FY 2010.

EXPENDITURES

GENERAL GOVERNMENT

- MUNICIPAL/OTHER FACILITIES

  The Municipal/Other Facilities Program, totaling $83.6 million in the Six-Year Plan, addresses improvements to City-owned buildings and infrastructure. Some of the municipal facility projects include improvements for Haven for Hope, a City homeless campus, restoration work for the Alameda Theater and improvements to downtown bridges. Funds for the construction of accessible walkways and landings along the Riverwalk are also included in this program.

PUBLIC HEALTH & SAFETY

- DRAINAGE

  There are 38 drainage and flood control projects worth $190 million programmed in the Six-Year Program. A majority of these drainage projects are funded through the 2007 General Obligation Bond Program, Storm Water Revenue Bonds, and Certificates of Obligation. Some examples of drainage projects include the Midcrest Detention project, the Zarzamora Drainage #39, Phase I project, and the W.W. White Area Streets, Phase II project. Drainage improvements along the San Antonio River and Leon Creek are also included in this program.

- FIRE PROTECTION

  The Six-Year Plan includes $53.4 million to address fire protection needs. Of the $53.4 million, $26.5 million is included for needs-based replacement of fire stations at various locations. This funding will be utilized for land acquisition (where appropriate) and construction. Within the fire protection program, funds are also programmed for three new Fire Stations: #50, #51 and #52. A total of $3.5 million is also included in the Six-Year Plan to provide for fire station renovations, including roof repairs and HVAC replacements.

- LAW ENFORCEMENT

  The Capital Budget includes $135.9 million for five law enforcement capital projects, including $9.1 million for police substations. The largest portion of the $135.9 million is $100 million programmed for a Public Safety Headquarters to serve as a downtown headquarters for both the Fire and Police Departments. Also included in the Six-Year Plan is $17.9 million for the Regional Interoperability System & CAD project.

- MUNICIPAL FACILITIES

  The Municipal Facilities program, categorized under Public Health and Safety, includes $1.3 million in improvements for the Barrio Family Health Center located at 1102 Barclay and capital outlay for the Emergency Operations Center. Additionally, $1.8 million is programmed to address a slope failure at the Pearsall Landfill.

RECREATION AND CULTURE

- COMMUNITY INITIATIVES

  This program includes improvements for service learning centers and community centers. Funding for these projects totals $714 thousand through the six-year Capital Budget. The six projects in this program are funded by either the Housing and Urban Development 108 Loan Program or through the Community Development Block Grant (CDBG). Examples of these projects include $168 thousand for ADA renovations to the West Park Senior Center, $334 thousand for expansion of the literacy center and HVAC replacement at the Willie Velasquez Literacy Center, and improvements to the Columbia Heights Center Facility.

- LIBRARIES

  Consisting of 17 projects, the Libraries Program in the Six-Year Plan totals $25.3 million. Of the $25.3 million in planned expenditures, $13.4 million is programmed for the completion of two new branch libraries in City Council Districts 3 and 9. Funded primarily by the 2007 G.O. Bond Program, a total of $3.9 million is programmed for improvements to eleven branch libraries, including McCreless, Westfall, Las Palmas, and Thousand Oaks. Additionally, Tax Notes and Certificates of Obligation will provide $6 million for the Central Library Weatherization Project. This project will provide for the recoating of the Central Library, roof and skylight replacement, and repair of other exterior leaks.

- MUNICIPAL FACILITIES

  Municipal Facilities, under Recreation and Culture, includes $34 million for seven improvement projects at the Lila Cockrell Theater, Convention Center, and Alamodome. The majority of the $34 million is programmed for a full renovation of the Lila Cockrell Theater at $24 million. In the Six-Year Plan, $500 thousand will fund an updated turf system to the Alamodome, which will assist with conversions. At the Convention Center, $9.5 million is included in the CIP for exterior renovations, roof and carpet replacement, and interior improvements.

- PARKS

  The FY 2009-2014 Capital Budget includes $178.2 million planned for 91 Parks improvements. The majority of funding for the Parks Program comes from sales tax initiatives Propositions 1, 2, and 3 ($76.2 million), the 2007 G.O. Bond Program ($39.1 million), and Unissued Certificates of Obligation ($17 million). Examples of projects in this program include the Edwards Aquifer Protection Program, improvements at Hemisfair Park, the Japanese Tea Gardens, and neighborhood park improvements to parks such as the M.L. King Park and McAllister. This program also includes various improvements to the Salado and Leon Creeks and the Medina River.

A hike and bike trail under construction along Salado Creek.

TRANSPORTATION

- AIR TRANSPORTATION

The Air Transportation Program, totaling $483.9 million over the next six years, involves 64 projects planned or currently under construction at San Antonio International Airport (SAT) and Stinson Municipal Airport. The projects are consistent with the Airport Master Plan and are necessary to accommodate the projected growth in aircraft and passenger activity at SAT and to replace or rehabilitate certain facilities and equipment at SAT and Stinson Municipal Airports.

The major components of the program include projects in the New Terminal Expansion (NTE) Project. There are ten NTE projects included in the Six-Year Plan that total $289.9 million. The NTE projects will provide for the demolition and construction of buildings and infrastructure to support the completion of the new Terminal B and replacement of the existing Terminal 2 at SAT. The Six-Year Plan also includes 19 Stinson Airport improvements totaling $9.8 million.

- STREETS

Made up of 98 projects, the Streets Program totals $435.5 million. As the largest funding source of the Six-Year plan, the 2007 G.O. Bond Program provides $298.4 million for the plan. Examples of 2007 G.O. Bond street projects include $10.3 million for Downtown Transportation Infrastructure Improvements, $12.6 million for the Wurzbach Parkway/Arterial Connector project, and $29.9 million for Bulverde Road from Loop 1604 to Evans Road. The Advanced Transportation District will provide $3.5 million of $20.5 million for Traffic Signal System Modernization/Synchronization (TSSM). The TSSM project will optimize traffic flow by coordinating signals along arterials which will facilitate movement of the greatest number of vehicles through each group of signals with minimum delay. The Streets Program also includes $14.5 million for Medical Center Intersection Improvements.

Prue Road Extension under construction; a 2007 G.O. Bond Project.

ADOPTED FY 2009 CAPITAL BUDGET

OVERVIEW

The FY 2009 Adopted Capital Budget totals $772.5 million and is comprised of 329 projects. Below, Figures 6 and 7 show the major revenues in the Adopted Capital Budget. On the following page, Figures 8 and 9 illustrate the planned expenditures for FY 2009 by program category.

Divided among five mandates and one improvement, Operating and Maintenance (O&M) costs will total $2,909,548 in FY 2009. A detailed description of Operating and Maintenance costs to be incurred in FY 2009 can be found in the section following Figure 9.

Figure 6
FY 2009 Capital Budget by Revenue Source

Revenue Source	*Amount (000s)*	*Percentage*
Aviation Funding	$251,975	32.6%
Certificates of Obligation	212,666	27.5%
2007 General Obligation Bonds	132,950	17.2%
Other	107,275	13.9%
Hotel Motel Occupancy Tax Revenue Bonds	25,500	3.3%
Grant Funding	16,687	2.2%
Storm Water Revenue Bonds	9,400	1.2%
Hotel Occupancy Tax Fund	8,498	1.1%
1999 General Obligation Bonds	4,683	0.6%
2003 General Obligation Bonds	2,872	0.4%
Total Revenues	*$772,504*	*100.0%*

Figure 7
FY 2009 Capital Budget by Revenue Source

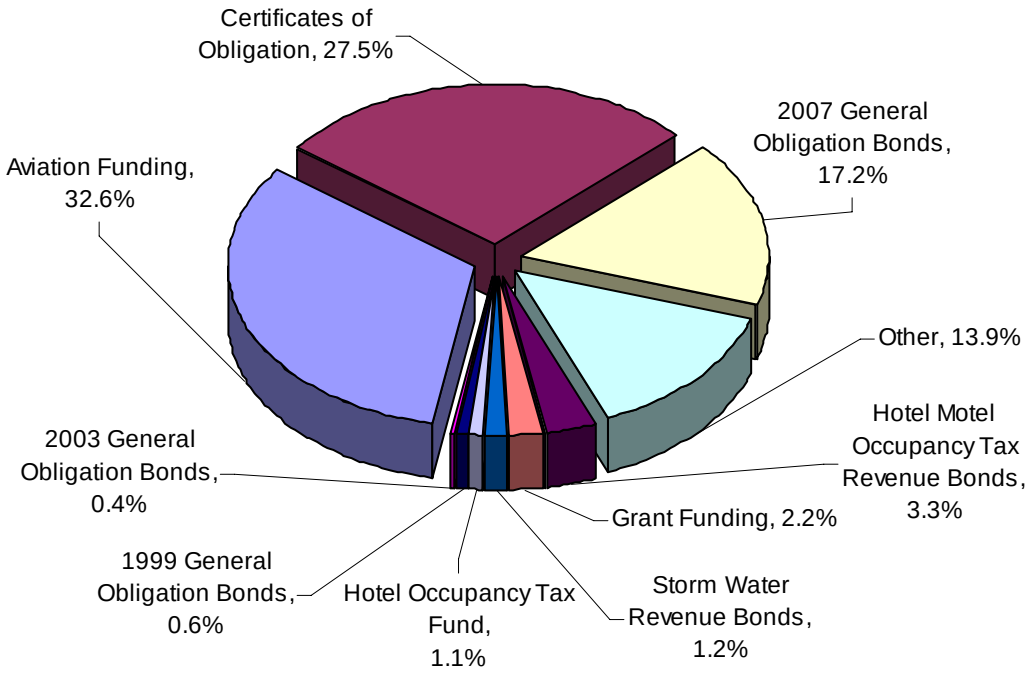
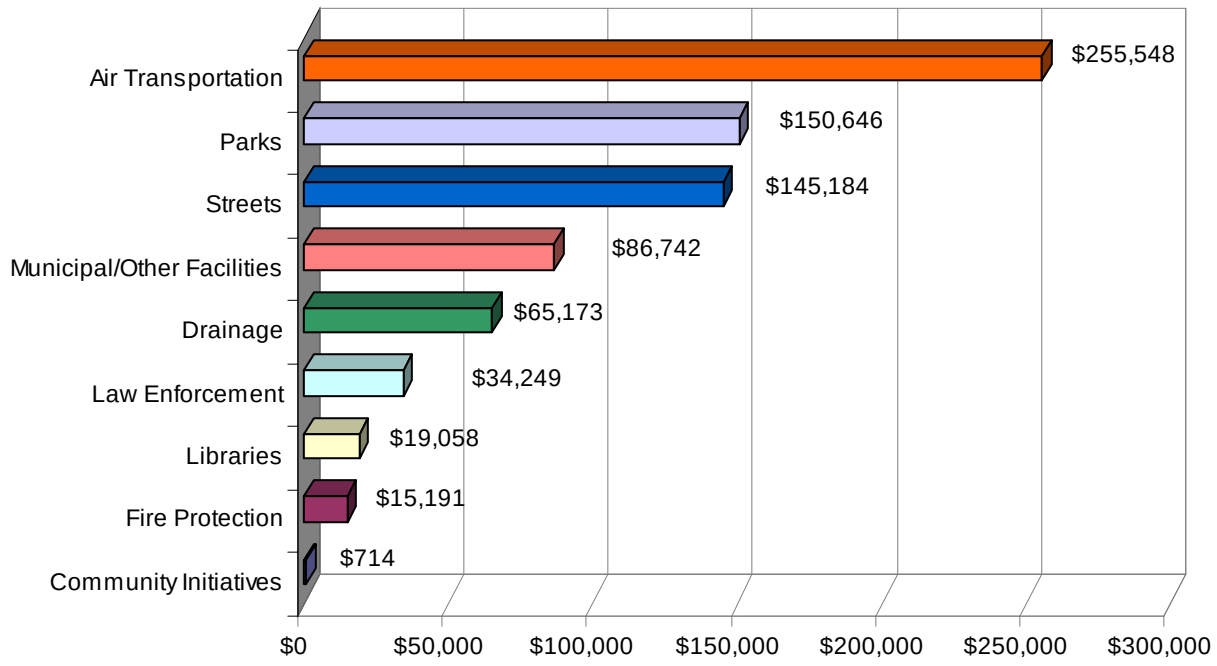


Figure 8
FY 2009 Capital Budget by Program Category

Program Category	*Amount (000s)*	*Percentage*
Air Transportation	$255,548	33.1%
Parks	150,646	19.5%
Streets	145,184	18.8%
Municipal/Other Facilities	86,742	11.2%
Drainage	65,173	8.4%
Law Enforcement	34,249	4.4%
Libraries	19,058	2.5%
Fire Protection	15,191	2.0%
Community Initiatives	714	0.1%
Total Expenditures	*$772,504*	*100%*

Figure 9
FY 2009 Capital Budget by Program Category (Amount in 000's)



OPERATING & MAINTENANCE IMPACT

For FY 2009, $2,909,548 has been budgeted for operating and maintenance costs associated with capital projects included in the FY 2009 Adopted Capital Budget. Planned capital projects often require additional operating and maintenance funds upon completion. As capital projects near completion, operating and maintenance needs are budgeted as mandates or improvements in the year the project will come on-line. For instance, $750,000 was budgeted for operating and maintenance costs associated with the new Haven for Hope campus as part of the FY 2009 Adopted Operating Budget. The following section summarizes, by function and program, the fiscal impact that FY 2009 capital projects will have on the City's operating and maintenance budget. Depending on the project, operating and maintenance costs are budgeted in the corresponding operating fund for the purpose of providing operating and/or maintenance services.

PUBLIC HEALTH AND SAFETY

- MUNICIPAL FACILITIES

Funds in the amount of $750,000 are budgeted in FY 2009 for operating and maintenance costs for the new Haven for Hope campus. These dollars will provide for additional food and shelter services for homeless individuals at the new homeless campus, a comprehensive one-stop location designed to provide the homeless with the resources, skills and assistance needed to achieve self sufficiency.

RECREATION AND CULTURE

- PARKS

The Adopted FY 2009 Budget includes $790,034 as a mandate for maintenance and operations costs for Voelcker Park. Four new Park Police Officers and eleven park support positions will be added to provide security, operate and maintain Voelcker Park. The 2007 Bond Program allowed for the acquisition and development of the Voelcker property which includes over 300 acres of parkland and will include nearly 8 miles of trails once the project has been completed.

For FY 2009, mandated funds totaling $649,882 are included to support the maintenance and security of park acquisitions and park infrastructure improvements for more than 160 acres an over 50 park improvements. Funds will go toward adding five new Park Police Officers, four Maintenance Workers, and one Maintenance Crew Leader. Most of the newly acquired parks and development of parks are part of the 2007 Bond Program.

To address general operating and maintenance needs associated with the Japanese Tea Gardens, a 2007 Bond Program project, the FY 2009 Adopted Budget includes mandated funds of $139,795. One Gardener and funding for contractual maintenance will be supported through this mandate.

Utilizing Proposition 1 and 2 funds, over 1,000 acres of undeveloped property are projected to be acquired by FY 2012. In support of this, the FY 2009 Adopted Budget includes $207,182 in mandated funding for two new Park Police Officers and funds for contractual maintenance for land acquisitions over the Edwards Aquifer and along Leon Creek, Salado Creek, and the Medina River.

To support the North Museum Reach urban segment of the Riverwalk, mandated funds totaling $372,655 are included in the FY 2009 Adopted Budget. These mandated dollars will fund six new Park Police Officers and one Park Police Sergeant to provide security along the major expansion of the developed portion of the Riverwalk northward from Lexington Avenue to Josephine Street.

ADOPTED CAPITAL PLAN BY FUNCTION, PROGRAM, AND PROJECT WITH PROJECT REVENUE SOURCE(S), SCOPE AND COUNCIL DISTRICT LOCATION(S)

For FY 2009 Through FY 2014

(Dollars In Thousands)

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
GENERAL GOVERNMENT							
MUNICIPAL FACILITIES							
ANIMAL CARE ADOPTION/SPAY AND NEUTER FACILITY							
2007 ISSUED CERTIFICATES OF OBLIGATION	130	0	0	0	0	0	*130*
TOTAL	***130***	***0***	***0***	***0***	***0***	***0***	***130***
Council District(s): CW	Project Number (40-00151) - This project will provide for an adoption/spay and neuter facility. The total project cost is $1,050,000 with contributions from outside agencies of $700,000 and a contribution of $350,000 from COSA.						
ANIMAL CARE CREMATORIUM							
2007 ISSUED CERTIFICATES OF OBLIGATION	250	0	0	0	0	0	*250*
TOTAL	***250***	***0***	***0***	***0***	***0***	***0***	***250***
Council District(s): CW	Project Number (40-00152) - This project provides for the procurement of a gas/fire crematory installation and necessary permitting. This crematorium will be installed at the newly constructed Animal Care Facility.						
ANIMAL CARE EXISTING FACILITY DEMOLITION							
2007 ISSUED CERTIFICATES OF OBLIGATION	366	0	0	0	0	0	*366*
UNISSUED CERTIFICATES OF OBLIGATION	300	0	0	0	0	0	*300*
TOTAL	***666***	***0***	***0***	***0***	***0***	***0***	***666***
Council District(s): CW	Project Number (40-00153) - Includes demolition of current facility, necessary environmental work, and parking lot construction.						
BUSINESS INTELLIGENCE							
2007 ISSUED TAX NOTES	1,841	0	0	0	0	0	*1,841*
TOTAL	***1,841***	***0***	***0***	***0***	***0***	***0***	***1,841***
Council District(s): CW	Project Number (09-00019) - Provides funding which will allow the City to formalize a Business Intelligence strategy to maximize the current tools in SAP Warehouse.						
CITY FACILITIES RESTORATION/CONSTRUCTION							
UNISSUED CERTIFICATES OF OBLIGATION	2,000	7,000	7,000	0	0	0	*16,000*
TOTAL	***2,000***	***7,000***	***7,000***	***0***	***0***	***0***	***16,000***
Council District(s): CW	Project Number (40-00162) - This project provides funding for the restoration and or construction of City facilities to include City Service Centers.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
GENERAL GOVERNMENT							
MUNICIPAL FACILITIES							
CITY HALL ANNEX							
UNISSUED CERTIFICATES OF OBLIGATION	4,000	0	0	0	0	0	*4,000*
TOTAL	***4,000***	***0***	***0***	***0***	***0***	***0***	***4,000***

Council District(s): CW

Project Number (40-00155) - This project provides for the demolition of the City Hall Annex and will supplement the parking lot around City Hall as part of the Spanish Governor's Palace Historic Civic Center Master Plan.

EMERGENCY/CITIZEN NOTIFICATION SYSTEM							
2007 ISSUED TAX NOTES	250	0	0	0	0	0	*250*
TOTAL	***250***	***0***	***0***	***0***	***0***	***0***	***250***

Council District(s): CW

Project Number (09-00016) - Procures a system or service to notify personnel and/or citizens in the event of a crisis.

ENTERPRISE CONTENT MANAGEMENT (ECM)							
2007 ISSUED TAX NOTES	1,096	0	0	0	0	0	*1,096*
TOTAL	***1,096***	***0***	***0***	***0***	***0***	***0***	***1,096***

Council District(s): CW

Project Number (09-00013) - Provides funding for software technology that will enable the City to capture digital content.

E-PROCUREMENT APPLICATION							
2007 ISSUED TAX NOTES	3,372	0	0	0	0	0	*3,372*
TOTAL	***3,372***	***0***	***0***	***0***	***0***	***0***	***3,372***

Council District(s): CW

Project Number (09-00012) - Provides funding which will allow for a centralized method for obtaining goods and services through one application.

E-RECRUITMENT APPLICATION							
2007 ISSUED TAX NOTES	910	0	0	0	0	0	*910*
TOTAL	***910***	***0***	***0***	***0***	***0***	***0***	***910***

Council District(s): CW

Project Number (09-00014) - Provides funds to replace the current e-recruitment tool.

HAVEN FOR HOPE							
2007 ISSUED CERTIFICATES OF OBLIGATION	3,500	0	0	0	0	0	*3,500*
2007 ISSUED TAX NOTES	1,500	0	0	0	0	0	*1,500*
TOTAL	***5,000***	***0***	***0***	***0***	***0***	***0***	***5,000***

Council District(s): 5

Project Number (38-00011) - City of San Antonio Homeless Campus Development.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
GENERAL GOVERNMENT							
MUNICIPAL FACILITIES							
HEALTH FACILITIES IMPROVEMENTS							
2006 ISSUED CERTIFICATES OF OBLIGATION	617	0	0	0	0	0	*617*
UNISSUED CERTIFICATES OF OBLIGATION	902	0	0	0	0	0	*902*
TOTAL	***1,519***	***0***	***0***	***0***	***0***	***0***	***1,519***
Council District(s): CW	Project Number (40-00158) - This project will provide funds for roof repairs, HVAC replacement, parking lot repairs, interior upgrades, wall and floor repairs, restroom and waiting area upgrades, ADA issues, and HIPAA compliance.						
INFORMATION TECHNOLOGY UPGRADES							
UNISSUED TAX NOTES	15,000	10,000	5,000	0	0	0	*30,000*
TOTAL	***15,000***	***10,000***	***5,000***	***0***	***0***	***0***	***30,000***
Council District(s): CW	Project Number (09-00004) - This project will provide for Information Technology Infrastructure Improvements.						
LEARNING CENTER REPAIRS							
2007 ISSUED CERTIFICATES OF OBLIGATION	63	0	0	0	0	0	*63*
UNISSUED CERTIFICATES OF OBLIGATION	120	120	120	120	0	0	*480*
TOTAL	***183***	***120***	***120***	***120***	***0***	***0***	***543***
Council District(s): CW	Project Number (40-00160) - This project will provide general repairs to 12 Community Family Resource Learning Centers such as the Willie C. Velasquez and Barbara Jordan Learning Centers.						
MUNICIPAL FACILITIES DEFERRED MAINTENANCE							
2007 ISSUED CERTIFICATES OF OBLIGATION	100	0	0	0	0	0	*100*
UNISSUED CERTIFICATES OF OBLIGATION	4,292	0	0	0	0	0	*4,292*
TOTAL	***4,392***	***0***	***0***	***0***	***0***	***0***	***4,392***
Council District(s): CW	Project Number (40-00161) - This project provides funding to address deferred maintenance of municipal facilities.						
MUNICIPAL RECORDS FACILITY ROOF REPAIR/REPLACEMENT							
2007 ISSUED CERTIFICATES OF OBLIGATION	126	0	0	0	0	0	*126*
TOTAL	***126***	***0***	***0***	***0***	***0***	***0***	***126***
Council District(s): CW	Project Number (40-09999) -This project will provide for the repair of the roof and exterior leaks at the Municipal Records Facility.						
NETWORK MONITORING AND EMERGENCY RESPONSE SYSTEM							
2007 ISSUED TAX NOTES	2,000	0	0	0	0	0	*2,000*
TOTAL	***2,000***	***0***	***0***	***0***	***0***	***0***	***2,000***
Council District(s): CW	Project Number (09-00018) - Provides funds for a system function to prevent, detect, and respond to network outages, attacks, and events.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
GENERAL GOVERNMENT							
MUNICIPAL FACILITIES							
PLANT MAINTENANCE (WORK ORDER MANAGEMENT)							
2007 ISSUED TAX NOTES	1,141	0	0	0	0	0	*1,141*
TOTAL	***1,141***	***0***	***0***	***0***	***0***	***0***	***1,141***

Council District(s): CW

Project Number (09-00015) - Provides funds for a comprehensive software solution for all maintenance activities that are performed within a company.

SEGREGATION OF DUTIES SOFTWARE IMPROVEMENT							
2007 ISSUED TAX NOTES	382	0	0	0	0	0	*382*
TOTAL	***382***	***0***	***0***	***0***	***0***	***0***	***382***

Council District(s): CW

Project Number (09-00010) - Provides funds to procure tools to monitor SAP roles and identify conflicts and further safeguard City funds and other sensitive information.

TIME ADMINISTRATION							
2007 ISSUED TAX NOTES	800	0	0	0	0	0	*800*
UNISSUED TAX NOTES	800	0	0	0	0	0	*800*
TOTAL	***1,600***	***0***	***0***	***0***	***0***	***0***	***1,600***

Council District(s): CW

Project Number (07-00002) - This project will provide for the procurement of a Time & Labor Data Collection Solution (Time Clock) that will integrate with the SAP Time Management module.

WEST END PARK/FRANK GARRETT							
2007 ISSUED CERTIFICATES OF OBLIGATION	610	0	0	0	0	0	*610*
UNISSUED CERTIFICATES OF OBLIGATION	1,220	0	0	0	0	0	*1,220*
TOTAL	***1,830***	***0***	***0***	***0***	***0***	***0***	***1,830***

Council District(s): 1

Project Number (40-00165) - West End: Will repair roof, fix foundation deficiencies, improve drainage and renovate the kitchen. Frank Garrett: replace flooring throughout, HVAC, replace intercom/communications system, implement a security system.

TOTAL MUNICIPAL FACILITIES	***47,688***	***17,120***	***12,120***	***120***	***0***	***0***	***77,048***
OTHER FACILITIES							
ALAMEDA THEATER							
PRIOR ISSUED CERTIFICATES OF OBLIGATION	0	2,147	0	0	0	0	*2,147*
TOTAL	***0***	***2,147***	***0***	***0***	***0***	***0***	***2,147***

Council District(s): 1

Project Number (40-00166) - This project will provide for restoration work for the Alameda Theater.

DOWNTOWN BRIDGE REHABILITATION							
PRIOR ISSUED CERTIFICATES OF OBLIGATION	400	0	0	0	0	0	*400*
TOTAL	***400***	***0***	***0***	***0***	***0***	***0***	***400***

Council District(s): 1

Project Number (40-00167) - Provides funding for re-coating and maintenance of five (5) Downtown Vehicular/Pedestrian Bridges. The improvements will include safe remediation of lead-based paint removal and treatment of corrosion.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
GENERAL GOVERNMENT							
OTHER FACILITIES							
RIVERWALK IMPROVEMENT PROJECTS							
2007 ISSUED CERTIFICATES OF OBLIGATION	725	0	0	0	0	0	*725*
RIVERWALK CAPITAL IMPROVEMENT FUND	300	300	300	300	300	300	*1,800*
UNISSUED CERTIFICATES OF OBLIGATION	486	989	0	0	0	0	*1,475*
TOTAL	***1,511***	***1,289***	***300***	***300***	***300***	***300***	***4,000***

Council District(s): 1

Project Number (40-00170) - The project would consist of demolition and site preparation, construction of accessible walkways and landings and consulting fees.

TOTAL OTHER FACILITIES	***1,911***	***3,436***	***300***	***300***	***300***	***300***	***6,547***
TOTAL GENERAL GOVERNMENT	***49,599***	***20,556***	***12,420***	***420***	***300***	***300***	***83,595***
PUBLIC HEALTH & SAFETY							
DRAINAGE							
ALAMO FARMSTEAD AREA DRAINAGE							
2007 GO DRAINAGE IMPROVEMENT BOND	314	783	941	0	0	0	*2,038*
TOTAL	***314***	***783***	***941***	***0***	***0***	***0***	***2,038***

Council District(s): 7

Project Number (40-00045) - Construct an underground drainage system and reconstruct Rochelle, without curbs. Project will be designed and constructed with available funds.

ANSLEY PHASE 1 (COMMERCIAL TO MOURSUND)							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	1,597	0	0	0	0	0	*1,597*
TOTAL	***1,597***	***0***	***0***	***0***	***0***	***0***	***1,597***

Council District(s): 3

Project Number (23-00200) - Reconstructs street with new curbs, sidewalks, driveway approaches and necessary drainage improvements.

AVE MARIA OUTFALL (AVE MARIA TO BURWOOD)							
2007 GO DRAINAGE IMPROVEMENT BOND	119	158	752	0	0	0	*1,029*
TOTAL	***119***	***158***	***752***	***0***	***0***	***0***	***1,029***

Council District(s): 1

Project Number (40-00046) - Improve drainage channel outfall from Ave Maria to Burwood and upgrade the culvert at Burwood.

BROADWAY CORRIDOR, PHASE III A (CARNAHAN)							
2007 GO DRAINAGE IMPROVEMENT BOND	891	895	4,080	3,089	0	0	*8,955*
TOTAL	***891***	***895***	***4,080***	***3,089***	***0***	***0***	***8,955***

Council District(s): 9

Project Number (40-00047) - Provide a drainage system that is designed to convey a 100-year storm event across Broadway, improving the Broadway corridor beginning at Carnahan and terminating at Davis Court.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
PUBLIC HEALTH & SAFETY							
DRAINAGE							
CATALPA - PERSHING BRIDGE MODIFICATIONS							
2007 GO DRAINAGE IMPROVEMENT BOND	650	2,320	2	0	0	0	*2,972*
TOTAL	***650***	***2,320***	***2***	***0***	***0***	***0***	***2,972***

Council District(s): 1 9

Project Number (40-00048) - Provide bridge upgrades to Mulberry and Millrace crossings to accommodate a 100-year flood event.

COMMERCIAL TRIBUTARY TO 6 MILE CREEK PHASE I							
2005 STORM WATER REVENUE BOND	1,500	1,045	0	0	0	0	*2,545*
TOTAL	***1,500***	***1,045***	***0***	***0***	***0***	***0***	***2,545***

Council District(s): 3 4

Project Number (23-00170) - Channel improvements from Six Mile Creek to N of Petaluma and drainage improvements including 2 bridge class structures at Ansley and Petaluma.

COMMERICAL TRIBUTARY PHASE II (PETALUMA TO IH 35)							
2007 GO DRAINAGE IMPROVEMENT BOND	1,752	3,886	6,245	3,255	0	0	*15,138*
TOTAL	***1,752***	***3,886***	***6,245***	***3,255***	***0***	***0***	***15,138***

Council District(s): 3 4

Project Number (40-00049) -Design and construct drainage channel and related drainage structures along Commercial Tributary at cross streets from Petaluma to IH-35.

CULEBRA 58F, PHASE II B (LAVEN TO UPSTREAM OF CULEBRA)							
2007 GO DRAINAGE IMPROVEMENT BOND	1,073	1,097	4,857	3,607	0	0	*10,634*
TOTAL	***1,073***	***1,097***	***4,857***	***3,607***	***0***	***0***	***10,634***

Council District(s): 7

Project Number (40-00050) - Reconstruct Zarzamora Creek from Laven to 1,600 feet upstream of Culebra to 100-year flood capacity. Project includes upgrading the Culebra Road crossing.

CULEBRA CREEK REGIONAL STORM WATER FACILITY (RSWF)							
2007 GO DRAINAGE IMPROVEMENT BOND	4,388	684	2	0	0	0	*5,074*
STORM WATER FACILITIES FUND	2,500	500	0	0	0	0	*3,000*
TOTAL	***6,888***	***1,184***	***2***	***0***	***0***	***0***	***8,074***

Council District(s): 6

Project Number (40-00051) - This project will design and construct a regional storm water facility (RSWF) in the vicinity of Culebra Creek.

DAM STRUCTURES: UPGRADES AND REPAIRS							
STORM WATER FACILITIES FUND	750	750	0	0	0	0	*1,500*
TOTAL	***750***	***750***	***0***	***0***	***0***	***0***	***1,500***

Council District(s): CW

Project Number (23-00125) - This project provides funding for physical upgrades and repairs at Elmendorf, Olmos, and 19th Street Dams from the analysis provided in the Dam Structures and Repair report.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
PUBLIC HEALTH & SAFETY							
DRAINAGE							
EMERGENCY ACTION PLANNING							
STORM WATER FACILITIES FUND	500	0	0	0	0	0	*500*
TOTAL	***500***	***0***	***0***	***0***	***0***	***0***	***500***
Council District(s): CW	Project Number (23-00215) - This project provides funding for development of emergency action plans for Elmendorf, Olmos, and 19th Street Dams.						
FLOOD CONTROL COMMUNICATIONS UPGRADE							
2007 ISSUED CERTIFICATES OF OBLIGATION	1,176	0	0	0	0	0	*1,176*
UNISSUED CERTIFICATES OF OBLIGATION	294	0	0	0	0	0	*294*
TOTAL	***1,470***	***0***	***0***	***0***	***0***	***0***	***1,470***
Council District(s): CW	Project Number (23-01106) - This project would upgrade the flood control communication system by replacing existing hardware/software that is currently in place to operate the SA River Tunnel, San Pedro Creek Tunnel, and downtown flood control gates.						
FORT SAM HOUSTON DRAINAGE							
2007 GO DRAINAGE IMPROVEMENT BOND	652	676	3,049	1,852	0	0	*6,229*
TOTAL	***652***	***676***	***3,049***	***1,852***	***0***	***0***	***6,229***
Council District(s): 2	Project Number (40-00052) - Address drainage needs for Fort Sam Houston including a bridge crossing at Salado Creek.						
GOLIAD RD: PECAN VALLEY - MILITARY PH II							
2007 GO DRAINAGE IMPROVEMENT BOND	5,474	6,468	5	0	0	0	*11,947*
TOTAL	***5,474***	***6,468***	***5***	***0***	***0***	***0***	***11,947***
Council District(s): 3	Project Number (40-00053) - Continue Goliad Rd project from Lasses to Pecan Valley. Provides for 4 lanes, with sidewalks, curbs, and driveway approaches and an underground storm system.						
GOLIAD/I37 OUTFALL (CHANNEL FROM GOLIAD TO ACROSS IH-37)							
2003 STORM WATER REVENUE BOND	1,090	0	0	0	0	0	*1,090*
2007 GO DRAINAGE IMPROVEMENT BOND	778	778	3,203	3,026	0	0	*7,785*
TOTAL	***1,868***	***778***	***3,203***	***3,026***	***0***	***0***	***8,875***
Council District(s): 3	Project Number (40-00054) - Expand channel and add additional culverts under IH-37 to increase drainage capacity.						
GUILBEAU ROAD DRAINAGE IMPROVEMENTS PHASE II							
2007 GO DRAINAGE IMPROVEMENT BOND	1,100	99	0	0	0	0	*1,199*
TOTAL	***1,100***	***99***	***0***	***0***	***0***	***0***	***1,199***
Council District(s): 7	Project Number (40-00055) - This project will provide a storm drain system along Guilbeau Road from Mystic Park to 800 feet east of Mystic Park. This project includes the installation of curbs and lights.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
PUBLIC HEALTH & SAFETY							
DRAINAGE							
HIGH WATER DETECTION/EARLY FLOOD WARNING SYSTEM EXPANSION							
2007 GO DRAINAGE IMPROVEMENT BOND	888	96	0	0	0	0	*984*
TOTAL	***888***	***96***	***0***	***0***	***0***	***0***	***984***
Council District(s): CW	Project Number (40-00056) - Add additional locations to the City's High Water Detection/Early Flooding Warning System Expansion Program.						
INDIAN CREEK CHANNEL IMPROVEMENTS							
2007 GO DRAINAGE IMPROVEMENT BOND	534	1,113	8	0	0	0	*1,655*
TOTAL	***534***	***1,113***	***8***	***0***	***0***	***0***	***1,655***
Council District(s): 4	Project Number (40-00057) - Improve existing channel on Indian Creek from 5 Palms to Godek and tie into War Cloud Project. Properties currently shown to be in regulatory floodplain will be out of floodplain due to drainage improvements.						
KENTWOOD MANOR AREA DRAINAGE, PHASE I							
2007 GO DRAINAGE IMPROVEMENT BOND	834	834	2,321	985	0	0	*4,974*
TOTAL	***834***	***834***	***2,321***	***985***	***0***	***0***	***4,974***
Council District(s): 9	Project Number (40-00058) - This project will construct ditches along streets with culvert crossings to reduce flooding.						
LOOP 410 AT NACOGDOCHES DRAINAGE IMPROVEMENTS							
PRIOR ISSUED CERTIFICATES OF OBLIGATION	326	0	0	0	0	0	*326*
TOTAL	***326***	***0***	***0***	***0***	***0***	***0***	***326***
Council District(s): 9 10	Project Number (23-00938) - This project will provide for drainage improvements from Loop 410 to Haskins including reconstruction of bridges at Nacogdoches and Haskins. TxDOT project.						
MARBACH DRAINAGE, PH II A (MILITARY TO WEST OF RAWHIDE)							
2007 GO DRAINAGE IMPROVEMENT BOND	812	1,172	2,026	396	0	0	*4,406*
TOTAL	***812***	***1,172***	***2,026***	***396***	***0***	***0***	***4,406***
Council District(s): 6	Project Number (40-00059) - Design Marbach from Military to Loop 410 and reconstruct Marbach from Military to Rawhide to accommodate for drainage improvements.						
MIDCREST DETENTION							
2007 GO DRAINAGE IMPROVEMENT BOND	2,484	3,114	1,913	0	0	0	*7,511*
STORM WATER FACILITIES FUND	4,000	0	0	0	0	0	*4,000*
TOTAL	***6,484***	***3,114***	***1,913***	***0***	***0***	***0***	***11,511***
Council District(s): 7	Project Number (40-00060) - Construction of a detention pond to reduce downstream flooding.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
PUBLIC HEALTH & SAFETY							
DRAINAGE							
OAK GLEN/HASKIN LOW WATER CROSSING, PHASE I							
2007 GO DRAINAGE IMPROVEMENT BOND	400	705	704	0	0	0	*1,809*
TOTAL	***400***	***705***	***704***	***0***	***0***	***0***	***1,809***
Council District(s) 10	Project Number (40-00061) - This project will reconstruct and provide drainage improvements to Haskin from Cave Land to Oak Glen.						
OCTAVIA #63, PHASE II							
2007 GO DRAINAGE IMPROVEMENT BOND	1,797	2,671	2,657	73	0	0	*7,198*
TOTAL	***1,797***	***2,671***	***2,657***	***73***	***0***	***0***	***7,198***
Council District(s) 5	Project Number (40-00184) - Reconstruct streets, with new underground drainage systems, curbs, sidewalks and driveway approaches in area bounded by South Flores, West Hart Avenue/Weinberg/Chalmers Ave, IH-35 South and Gladstone Street/Tommins Ave.						
RANDOLPH/WEIDNER DRAINAGE (SHERI ANN -RANDOLPH TO WEIDNER)							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	1,186	1,186	0	0	0	0	*2,371*
TOTAL	***1,186***	***1,186***	***0***	***0***	***0***	***0***	***2,371***
Council District(s) 10	Project Number (23-00224) - This project will provide channel improvements.						
RIP RAP #69 PHASE II C PART 4 (COMMERCIAL TO MARNEY)							
1999 GO DRAINAGE IMPROVEMENT BOND	722	0	0	0	0	0	*722*
2004 ISSUED CERTIFICATES OF OBLIGATION	98	0	0	0	0	0	*98*
2007 GO DRAINAGE IMPROVEMENT BOND	185	1,000	4,000	2,330	0	0	*7,515*
TOTAL	***1,005***	***1,000***	***4,000***	***2,330***	***0***	***0***	***8,335***
Council District(s) 3	Project Number (40-00062) - Reconstruct from Commercial to Marney and constructs curbs, sidewalks, driveway approaches and necessary drainage improvements. Reconstructs 3 roads with new same improvements from above.						
RIP RAP #69 PHASE II D (CANAVAN, BRUNSWICK, FITCH)							
2005 STORM WATER REVENUE BOND	2,881	2,881	0	0	0	0	*5,761*
2007 GO DRAINAGE IMPROVEMENT BOND	3,031	3,031	0	0	0	0	*6,062*
TOTAL	***5,912***	***5,912***	***0***	***0***	***0***	***0***	***11,823***
Council District(s) 3	Project Number (23-00599) - Provide channel improvements from IH-35 east to the box culvert system at Marney Plaza.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
PUBLIC HEALTH & SAFETY							
DRAINAGE							
SALADO CREEK HIKE AND BIKE PHASE I							
1999 GO FLOOD CONTROL WITH PARK IMPROVEMENT BOND	204	227	0	0	0	0	*431*
2006 ISSUED CERTIFICATES OF OBLIGATION	870	0	0	0	0	0	*870*
PROP 3 - FY 2000 LEON CREEK AND SALADO CREEK LINEAR PARK	58	42	0	0	0	0	*100*
UNISSUED CERTIFICATES OF OBLIGATION	53	38	0	0	0	0	*91*
TOTAL	***1,185***	***307***	***0***	***0***	***0***	***0***	***1,492***

Council District(s): 2 CW

Project Number (23-00904) - This project will construct a hike and bike trail along Salado Creek from Comanche Park to Willow Springs Golf Course.

SAN ANTONIO RIVER WATER QUALITY/CLARITY IMPROVEMENT PROJECT							
STORM WATER FACILITIES FUND	250	0	0	0	0	0	*250*
STORM WATER OPERATING FUND	2,500	0	0	0	0	0	*2,500*
TOTAL	***2,750***	***0***	***0***	***0***	***0***	***0***	***2,750***

Council District(s): CW

Project Number (23-00089) - This project will provide for structural and non-structural best management practices to be implemented in the San Antonio River between gates 3 and 4 to improve water quality and clarity in the San Antonio River.

SAN ANTONIO RIVER WATER TREATMENT PROJECT							
2005 STORM WATER REVENUE BOND	1,000	500	0	0	0	0	*1,500*
2006 ISSUED CERTIFICATES OF OBLIGATION	701	0	0	0	0	0	*701*
TOTAL	***1,701***	***500***	***0***	***0***	***0***	***0***	***2,201***

Council District(s): 1

Project Number (26-00519) - This project will provide for the development of water treatment systems for water emanating from the San Antonio Zoo into the San Antonio River in Brackenridge Park.

SARIP -EAGLELAND RIVER WALK/PEDESTRIAN PROJECT							
2006 ISSUED CERTIFICATES OF OBLIGATION	640	0	0	0	0	0	*640*
2007 ISSUED CERTIFICATES OF OBLIGATION	613	0	0	0	0	0	*613*
UNISSUED CERTIFICATES OF OBLIGATION	296	456	0	0	0	0	*752*
TOTAL	***1,549***	***456***	***0***	***0***	***0***	***0***	***2,005***

Council District(s): 5

Project Number (23-00504) - Construct pedestrian walkway along and within the San Antonio River Channel from just south of Alamo Street to connect with the Riverwalk just north of Guenther Street.

SKYLINE NEIGHBORHOOD IMPROVEMENTS PHASE I							
2003 GO DRAINAGE IMPROVEMENT BOND	150	0	0	0	0	0	*150*
2007 GO DRAINAGE IMPROVEMENT BOND	501	520	2,763	2,284	0	0	*6,068*
TOTAL	***651***	***520***	***2,763***	***2,284***	***0***	***0***	***6,218***

Council District(s): 10

Project Number (40-00064) - Design and construct, to available funds, Cisco, Middle and Skyline Streets from Bell to the dead end. Installs inlets and pipes at dead end of Skyline and ties improvements into existing drainage system.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
PUBLIC HEALTH & SAFETY							
DRAINAGE							
UPPER LEON CREEK RSWF							
2005 STORM WATER REVENUE BOND	250	0	0	0	0	0	*250*
2007 GO DRAINAGE IMPROVEMENT BOND	2,501	655	0	0	0	0	*3,156*
STORM WATER FACILITIES FUND	2,500	0	0	0	0	0	*2,500*
TOTAL	***5,251***	***655***	***0***	***0***	***0***	***0***	***5,906***

Council District(s): 8

Project Number (23-03730) - This project will acquire properties necessary for the construction of regional detention facilities.

VALLEY FORGE DRAINAGE SYSTEM							
2007 GO DRAINAGE IMPROVEMENT BOND	190	190	718	24	0	0	*1,122*
TOTAL	***190***	***190***	***718***	***24***	***0***	***0***	***1,122***

Council District(s): 10

Project Number (40-00066) - Design and construct a reinforced concrete pipe drainage system from Crown Point along Valley Forge to an existing drainage channel.

W.W. WHITE AREA STREETS, PHASE II							
2007 GO DRAINAGE IMPROVEMENT BOND	1,228	3,164	4,640	0	0	0	*9,032*
TOTAL	***1,228***	***3,164***	***4,640***	***0***	***0***	***0***	***9,032***

Council District(s): 2

Project Number (40-00067) -Construct storm system along Holmgreen (underground system and open channel). Reconstructs Brusk (Rice - Goodell), Goodell (Brusk - Schumacher), Schumacher (Rice - Holmgreen), and Holmgreen (W.W. White to W of My Lane).

WESTWOOD VILLAGE DRAINAGE							
2007 GO DRAINAGE IMPROVEMENT BOND	374	370	1,701	617	0	0	*3,062*
TOTAL	***374***	***370***	***1,701***	***617***	***0***	***0***	***3,062***

Council District(s): 6

Project Number (40-00068) - Improve the existing box culvert system at Old Highway 90 and the drainage channel from Old Highway 90 to Pinn Road (in Westwood Village neighborhood between Orr and Marcum Roads).

ZARZAMORA DRAINAGE #39, PHASE I							
2007 GO DRAINAGE IMPROVEMENT BOND	1,240	1,240	5,640	4,757	0	0	*12,877*
TOTAL	***1,240***	***1,240***	***5,640***	***4,757***	***0***	***0***	***12,877***

Council District(s): 5

Project Number (40-00069) - Provide complete street reconstruction of Zarzamora from W. Winnipeg Avenue to Humble Avenue and W. Winnipeg Ave. from Zarzamora to Jennings with underground drainage.

ZARZAMORA DRAINAGE PROJECT #83A PHASE I							
2005 STORM WATER REVENUE BOND	2,278	949	0	0	0	0	*3,227*
TOTAL	***2,278***	***949***	***0***	***0***	***0***	***0***	***3,227***

Council District(s): 4

Project Number (23-00178) - This project will provide for the upgrade of the existing drainage channels from the end of the Ansley Blvd Drainage #1091 project to Zarzamora.

TOTAL DRAINAGE	***65,173***	***46,292***	***52,227***	***26,295***	***0***	***0***	***189,987***

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
PUBLIC HEALTH & SAFETY							
FIRE PROTECTION							
FIRE STATION #50 PERMANENT							
2006 ISSUED CERTIFICATES OF OBLIGATION	1,892	1,607	0	0	0	0	*3,499*
TOTAL	***1,892***	***1,607***	***0***	***0***	***0***	***0***	***3,499***

Council District(s)
3

Project Number (20-00110) - This project will provide permanent facilities to house fire department resources in the newly annexed area on the south side of San Antonio.

FIRE STATION #51 PERMANENT							
2006 ISSUED CERTIFICATES OF OBLIGATION	2,196	1,851	0	0	0	0	*4,047*
TOTAL	***2,196***	***1,851***	***0***	***0***	***0***	***0***	***4,047***

Council District(s)
8

Project Number (20-00113) - This project will provide permanent facilities to house fire department resources in the IH10 De Zavala area to address response time.

FIRE STATION #52							
UNISSUED CERTIFICATES OF OBLIGATION	0	1,761	2,297	1,937	0	0	*5,995*
TOTAL	***0***	***1,761***	***2,297***	***1,937***	***0***	***0***	***5,995***

Council District(s)
CW

Project Number (40-00171) - Provides funding for a new fire station.

FIRE STATION RENOVATIONS							
2005 ISSUED CERTIFICATES OF OBLIGATION	515	51	0	0	0	0	*566*
2006 ISSUED CERTIFICATES OF OBLIGATION	244	0	0	0	0	0	*244*
2007 ISSUED CERTIFICATES OF OBLIGATION	1,587	0	0	0	0	0	*1,587*
UNISSUED CERTIFICATES OF OBLIGATION	0	808	333	0	0	0	*1,141*
TOTAL	***2,346***	***859***	***333***	***0***	***0***	***0***	***3,538***

Council District(s)
CW

Project Number (20-00122) - Fire Stations will receive roofing, HVAC replacement and other repair/improvements.

FIRE STATION REPLACEMENT							
2006 ISSUED CERTIFICATES OF OBLIGATION	2,535	0	0	0	0	0	*2,535*
UNISSUED CERTIFICATES OF OBLIGATION	1,880	7,247	6,811	6,502	1,571	0	*24,011*
TOTAL	***4,415***	***7,247***	***6,811***	***6,502***	***1,571***	***0***	***26,546***

Council District(s)
CW

Project Number (20-00115) - This project will provide for land acquisition and the construction of new facilities as needed.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
PUBLIC HEALTH & SAFETY							
FIRE PROTECTION							
REPLACE FIRE STATIONS 1 AND 3							
PRIOR ISSUED CERTIFICATES OF OBLIGATION	361	0	0	0	0	0	*361*
UNISSUED CERTIFICATES OF OBLIGATION	1,929	1,929	0	0	0	0	*3,858*
TOTAL	***2,290***	***1,929***	***0***	***0***	***0***	***0***	***4,219***

Council District(s): 2

Project Number (20-00006) - Provides funding to combine Fire Stations 1 and 3 into one facility to be located in the area of Cherry and Nolan.

SERVICES FACILITY- FIRE							
2006 ISSUED CERTIFICATES OF OBLIGATION	1,881	1,319	0	0	0	0	*3,200*
2006 ISSUED TAX NOTES	171	0	0	0	0	0	*171*
UNISSUED CERTIFICATES OF OBLIGATION	0	1,200	0	0	0	0	*1,200*
TOTAL	***2,052***	***2,519***	***0***	***0***	***0***	***0***	***4,571***

Council District(s): 5

Project Number (20-00123) - This project will provide for a new Services Facility including additional bays, expansion of the breathing apparatus shop, and increased administrative and storage areas.

WATER RESCUE PROP							
UNISSUED CERTIFICATES OF OBLIGATION	0	1,000	0	0	0	0	*1,000*
TOTAL	***0***	***1,000***	***0***	***0***	***0***	***0***	***1,000***

Council District(s): 6 CW

Project Number (20-00009) - This project will provide a prop for training Firefighters in water rescue techniques utilized during flooding events. This is part of the San Antonio Flood Emergency (SAFE) program.

TOTAL FIRE PROTECTION	***15,191***	***18,773***	***9,441***	***8,439***	***1,571***	***0***	***53,415***
LAW ENFORCEMENT							
POLICE FACILITY IMPROVEMENTS							
UNISSUED CERTIFICATES OF OBLIGATION	5,050	1,661	0	0	0	0	*6,711*
TOTAL	***5,050***	***1,661***	***0***	***0***	***0***	***0***	***6,711***

Council District(s): CW

Project Number (40-00174) - This project will provide funding for improvements to Police facilities.

POLICE SATELLITE SUBSTATIONS							
UNISSUED CERTIFICATES OF OBLIGATION	1,100	4,000	4,000	0	0	0	*9,100*
TOTAL	***1,100***	***4,000***	***4,000***	***0***	***0***	***0***	***9,100***

Council District(s): CW

Project Number (40-00172) - Provides funding for the construction of multiple satellite police substations.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
PUBLIC HEALTH & SAFETY							
LAW ENFORCEMENT							
PROPERTY ROOM/ASSET SEIZURE FACILITIES							
2007 ISSUED TAX NOTES	2,175	0	0	0	0	0	*2,175*
TOTAL	***2,175***	***0***	***0***	***0***	***0***	***0***	***2,175***

Council District(s): 5

Project Number (24-00014) - SAPD is purchasing a building at 555 Academic Court which will house the property room, asset seizure and other units. This project provides repairs and improvements for 30,000 square feet.

PUBLIC SAFETY HEADQUARTERS							
2007 ISSUED CERTIFICATES OF OBLIGATION	300	10,000	4,950	0	0	0	*15,250*
UNISSUED CERTIFICATES OF OBLIGATION	14,850	29,875	40,025	0	0	0	*84,750*
TOTAL	***15,150***	***39,875***	***44,975***	***0***	***0***	***0***	***100,000***

Council District(s): CW

Project Number (40-00176) - This project will provide for the construction of a Public Safety HeadQuarters in the downtown area.

REGIONAL INTEROPERABILITY SYSTEM & CAD							
1999 GO PUBLIC SAFETY IMPROVEMENT BOND	2,186	1,458	0	0	0	0	*3,644*
2007 ISSUED CERTIFICATES OF OBLIGATION	1,130	740	0	0	0	0	*1,870*
BEX CO FIRE MARSHAL'S OFFICE FIRE CODE FUND CONTRIB	150	100	0	0	0	0	*250*
BEX CO SHERIFF'S OFFICE CAD ENHANCEMENT CONTRIB	88	58	0	0	0	0	*146*
BEXAR METRO 911 DISTRICT CONTRIBUTION	2,400	1,600	0	0	0	0	*4,000*
COPS TECH GRANT	4,820	3,160	0	0	0	0	*7,980*
TOTAL	***10,774***	***7,116***	***0***	***0***	***0***	***0***	***17,890***

Council District(s): CW

Project Number (17-00032) - Funds will be allocated to procure application software for Automated Field Reporting (AFR) and a tightly integrated Report Management System (RMS) that is scalable for future regional expansion.

TOTAL LAW ENFORCEMENT	***34,249***	***52,652***	***48,975***	***0***	***0***	***0***	***135,876***
MUNICIPAL FACILITIES							
COMMUNICARE HEALTH CENTER							
2007 GO PUBLIC HEALTH IMPROVEMENT BOND	125	0	0	0	0	0	*125*
TOTAL	***125***	***0***	***0***	***0***	***0***	***0***	***125***

Council District(s): 4

Project Number (40-00149) - Facility renovations at the Barrio Family Health Center located at 1102 Barclay. The total cost for this project is currently estimated to be $3.5 million, with the City's share expected to equal approximately 7% of it's total.

EMERGENCY OPERATIONS CENTER							
2003 GO PUBLIC HEALTH AND SAFETY IMPROVEMENT BOND	1,210	0	0	0	0	0	*1,210*
TOTAL	***1,210***	***0***	***0***	***0***	***0***	***0***	***1,210***

Council District(s): CW

Project Number (23-02036) - These funds will provide for capital outlay.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
PUBLIC HEALTH & SAFETY							
MUNICIPAL FACILITIES							
TOTAL MUNICIPAL FACILITIES	***1,335***	***0***	***0***	***0***	***0***	***0***	***1,335***
OTHER FACILITIES							
LANDFILL SLOPE REPAIR							
2006 ISSUED TAX NOTES	310	0	0	0	0	0	*310*
2007 ISSUED CERTIFICATES OF OBLIGATION	1,500	0	0	0	0	0	*1,500*
TOTAL	***1,810***	***0***	***0***	***0***	***0***	***0***	***1,810***

Council District(s): CW

Project Number (55-00008) - This project will repair a slope failure at the Pearsall Landfill.

TOTAL OTHER FACILITIES	***1,810***	***0***	***0***	***0***	***0***	***0***	***1,810***
TOTAL PUBLIC HEALTH & SAFETY	***117,758***	***117,717***	***110,643***	***34,734***	***1,571***	***0***	***382,423***
RECREATION & CULTURE							
COMMUNITY INITIATIVES							
BILLA LEARNING CENTER FACILITY IMPROVEMENTS							
COMMUNITY DEVELOPMENT BLOCK GRANT	105	0	0	0	0	0	*105*
TOTAL	***105***	***0***	***0***	***0***	***0***	***0***	***105***

Council District(s): 3

Project Number (38-00010) - This project includes facility improvements to the Billa Learning and Leadership Center. These facility improvements include: foundation leveling and sidewalk replacement.

COLUMBIA HEIGHTS CENTER FACILITY IMPROVEMENTS							
COMMUNITY DEVELOPMENT BLOCK GRANT	25	0	0	0	0	0	*25*
TOTAL	***25***	***0***	***0***	***0***	***0***	***0***	***25***

Council District(s): 4

Project Number (38-00008) - This project includes facility improvements to the Columbia Heights Learning and Leadership Center. These facility improvements include: parking lot leveling, related landscaping for drainage, and a new marquee.

MARGARITA HUANTES LITERACY LEARNING DEVELOPMENT CENTER							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	22	0	0	0	0	0	*22*
TOTAL	***22***	***0***	***0***	***0***	***0***	***0***	***22***

Council District(s): 5

Project Number (38-00005) - This project will replace the HVAC system in the Margarita Huantes Literacy Learning Development Center.

ST. MARY'S CENTER FACILITY IMPROVEMENTS							
COMMUNITY DEVELOPMENT BLOCK GRANT	60	0	0	0	0	0	*60*
TOTAL	***60***	***0***	***0***	***0***	***0***	***0***	***60***

Council District(s): 7

Project Number (38-00009) - This project includes facility improvements to the St Mary's Center. These facility improvements include foundation leveling and flooring replacement.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
RECREATION & CULTURE							
COMMUNITY INITIATIVES							
WEST END PARK SENIOR CENTER							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	168	0	0	0	0	0	*168*
TOTAL	***168***	***0***	***0***	***0***	***0***	***0***	***168***
Council District(s) 1	Project Number (38-00006) - This project will refurbish and rearrange restrooms and add a unisex restroom for ADA accessibility at the West End Park Senior Nutrition Center. This Center serves citizens from Council Districts 1, 5, and 7.						
WILLIE VELASQUEZ LITERACY LEARNING DEVELOPMENT CENTER							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	334	0	0	0	0	0	*334*
TOTAL	***334***	***0***	***0***	***0***	***0***	***0***	***334***
Council District(s) 1	Project Number (38-00007) - This project will expand the floor space at the literacy center and will replace the HVAC system at the center.						
TOTAL COMMUNITY INITIATIVES	***714***	***0***	***0***	***0***	***0***	***0***	***714***
LIBRARIES							
BAZAN BRANCH LIBRARY							
2007 GO LIBRARY IMPROVEMENT BOND	218	0	0	0	0	0	*218*
TOTAL	***218***	***0***	***0***	***0***	***0***	***0***	***218***
Council District(s) 5	Project Number (40-00138) - Repairs and renovations to branch library facilities.						
CENTRAL LIBRARY ELEVATOR							
2006 ISSUED CERTIFICATES OF OBLIGATION	125	0	0	0	0	0	*125*
TOTAL	***125***	***0***	***0***	***0***	***0***	***0***	***125***
Council District(s) 1	Project Number (40-00188) - This project will provide funds for the replacement certain elevator components at the Central Library Branch.						
CENTRAL LIBRARY WEATHERIZATION PROJECT							
2006 ISSUED CERTIFICATES OF OBLIGATION	2,450	0	0	0	0	0	*2,450*
2006 ISSUED TAX NOTES	150	0	0	0	0	0	*150*
2007 ISSUED CERTIFICATES OF OBLIGATION	2,300	0	0	0	0	0	*2,300*
UNISSUED CERTIFICATES OF OBLIGATION	1,100	0	0	0	0	0	*1,100*
TOTAL	***6,000***	***0***	***0***	***0***	***0***	***0***	***6,000***
Council District(s) 1	Project Number (04-00108) - This project will provide for the recoating of the Central Library, replacement of roof, skylight and repair of exterior leaks.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
RECREATION & CULTURE							
LIBRARIES							
CODY BRANCH LIBRARY							
COMMUNITY DEVELOPMENT BLOCK GRANT	500	0	0	0	0	0	*500*
TOTAL	***500***	***0***	***0***	***0***	***0***	***0***	***500***

Council District(s): 5

Project Number (40-00191) - Repairs and renovations to branch library facilities.

COLLINS GARDENS BRANCH LIBRARY							
2007 GO LIBRARY IMPROVEMENT BOND	299	0	0	0	0	0	*299*
TOTAL	***299***	***0***	***0***	***0***	***0***	***0***	***299***

Council District(s): 5

Project Number (40-00139) - Repairs and renovations to branch library facilities.

CORTEZ BRANCH LIBRARY							
2007 GO LIBRARY IMPROVEMENT BOND	197	2	0	0	0	0	*199*
COMMUNITY DEVELOPMENT BLOCK GRANT	100	0	0	0	0	0	*100*
TOTAL	***297***	***2***	***0***	***0***	***0***	***0***	***299***

Council District(s): 4

Project Number (40-00140) - Expansion of the meeting and repairs and renovations to branch library facility.

DISTRICT 3 NEW BRANCH LIBRARY							
2007 GO LIBRARY IMPROVEMENT BOND	4,637	0	0	0	0	0	*4,637*
UNISSUED CERTIFICATES OF OBLIGATION	1,725	0	0	0	0	0	*1,725*
TOTAL	***6,362***	***0***	***0***	***0***	***0***	***0***	***6,362***

Council District(s): 3

Project Number (40-00141) - Design, construction and furnishing of a new branch library.

DISTRICT 9 NEW BRANCH LIBRARY							
2007 GO LIBRARY IMPROVEMENT BOND	375	2,625	0	0	0	0	*3,000*
UNISSUED CERTIFICATES OF OBLIGATION	375	3,127	498	0	0	0	*4,000*
TOTAL	***750***	***5,752***	***498***	***0***	***0***	***0***	***7,000***

Council District(s): 9

Project Number (40-00142) - Design, construction and furnishing of a new branch library.

HERTZBERG LIBRARY MASTER PLAN AND STABILIZATION PROJECT							
2003 GO LIBRARY IMPROVEMENT BOND	426	0	0	0	0	0	*426*
TOTAL	***426***	***0***	***0***	***0***	***0***	***0***	***426***

Council District(s): 1

Project Number (04-00112) - This project provided architectural and engineering service to stabilize the structure. The balance of the remaining funds to be transferred to the National Western Art Foundation for finish-out of the History Center Portal.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
RECREATION & CULTURE							
LIBRARIES							
JOHNSTON BRANCH LIBRARY							
2007 GO LIBRARY IMPROVEMENT BOND	248	0	0	0	0	0	*248*
COMMUNITY DEVELOPMENT BLOCK GRANT	150	0	0	0	0	0	*150*
TOTAL	***398***	***0***	***0***	***0***	***0***	***0***	***398***
Council District(s) 4	Project Number (40-00144) - Repairs and renovations to branch library facilities.						
LAS PALMAS BRANCH ROOF REPLACEMENT							
2006 ISSUED CERTIFICATES OF OBLIGATION	480	0	0	0	0	0	*480*
TOTAL	***480***	***0***	***0***	***0***	***0***	***0***	***480***
Council District(s) 1	Project Number (40-00189) - This project will provide funds for the replacement of the roof.						
MCCRELESS BRANCH LIBRARY							
2007 GO LIBRARY IMPROVEMENT BOND	399	0	0	0	0	0	*399*
TOTAL	***399***	***0***	***0***	***0***	***0***	***0***	***399***
Council District(s) 3	Project Number (40-00145) - Repairs and renovations to branch library facilities. Possible expansion of parking.						
MEMORIAL BRANCH LIBRARY							
2007 GO LIBRARY IMPROVEMENT BOND	264	0	0	0	0	0	*264*
TOTAL	***264***	***0***	***0***	***0***	***0***	***0***	***264***
Council District(s) 5	Project Number (40-00146) - Repairs and renovations to branch library facilities.						
PAN AMERICAN BRANCH LIBRARY							
2007 GO LIBRARY IMPROVEMENT BOND	199	0	0	0	0	0	*199*
TOTAL	***199***	***0***	***0***	***0***	***0***	***0***	***199***
Council District(s) 4	Project Number (40-00147) - Repairs and renovations to branch library facilities.						
THOUSAND OAKS BRANCH LIBRARY- HVAC							
2006 ISSUED CERTIFICATES OF OBLIGATION	240	0	0	0	0	0	*240*
TOTAL	***240***	***0***	***0***	***0***	***0***	***0***	***240***
Council District(s) 1	Project Number (40-00190) - This project will provide funds for the replacement of air conditioning, heating and ventilating system.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
RECREATION & CULTURE							
LIBRARIES							
WESTERN ART HISTORY PORTAL							
2007 ISSUED CERTIFICATES OF OBLIGATION	750	0	0	0	0	0	*750*
UNISSUED CERTIFICATES OF OBLIGATION	750	0	0	0	0	0	*750*
TOTAL	***1,500***	***0***	***0***	***0***	***0***	***0***	***1,500***

Council District(s): 1

Project Number (40-00177) - Provides funding to convert up to 5,000 sq. ft. of the Briscoe Art Museum to a History Center Portal. History Center Portal will be operated by the San Antonio Public Library.

WESTFALL BRANCH LIBRARY- HVAC/ROOF REPLACEMENT							
2006 ISSUED CERTIFICATES OF OBLIGATION	600	0	0	0	0	0	*600*
TOTAL	***600***	***0***	***0***	***0***	***0***	***0***	***600***

Council District(s): 1

Project Number (40-00187) - This project will provide funds for the replacement of air conditioning, heating, ventilating system and roof replacement.

TOTAL LIBRARIES	***19,058***	***5,754***	***498***	***0***	***0***	***0***	***25,310***
MUNICIPAL FACILITIES							
ALAMODOME ROCKNROLL MARATHON FACILITY IMPROVEMENT							
HOTEL RENEWAL IMPROVEMENT CONTINGENCY FUND	330	0	0	0	0	0	*330*
TOTAL	***330***	***0***	***0***	***0***	***0***	***0***	***330***

Council District(s): 1

Project Number (45-00014) - This project will provide funds to complete a number of enhancements to the Alamodome facility in preparation for San Antonio's hosting of the RockNRoll Marathon.

ALAMODOME TURF SYSTEM							
HOTEL RENEWAL IMPROVEMENT CONTINGENCY FUND	500	0	0	0	0	0	*500*
TOTAL	***500***	***0***	***0***	***0***	***0***	***0***	***500***

Council District(s): 2 CW

Project Number (45-00013) - This project will provide and update turf system to the Alamodome based on new technology which will improve operations and assist with conversions.

CONVENTION CENTER CARPET REPLACEMENT							
HOTEL RENEWAL IMPROVEMENT CONTINGENCY FUND	2,670	0	0	0	0	0	*2,670*
TOTAL	***2,670***	***0***	***0***	***0***	***0***	***0***	***2,670***

Council District(s): 1

Project Number (42-00020) - Provides for replacement of the carpet within the Convention Center.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
RECREATION & CULTURE							
MUNICIPAL FACILITIES							
CONVENTION CENTER EXTERIOR RENOVATION							
HOTEL OCCUPANCY TAX REVENUE BOND	1,500	0	0	0	0	0	*1,500*
HOTEL RENEWAL IMPROVEMENT CONTINGENCY FUND	1,500	0	0	0	0	0	*1,500*
TOTAL	***3,000***	***0***	***0***	***0***	***0***	***0***	***3,000***
Council District(s) 1	Project Number (42-00009) - This project would provide for exterior upgrades including grand entrance to the Convention Center, exterior finishes, lighting and landscaping enhancements.						
CONVENTION CENTER INTERIOR IMPROVEMENTS							
HOTEL RENEWAL IMPROVEMENT CONTINGENCY FUND	515	0	0	0	0	0	*515*
TOTAL	***515***	***0***	***0***	***0***	***0***	***0***	***515***
Council District(s) 1	Project Number (42-00016) - Would provide for additional furniture in public seating areas, enhance concession outlets, and develop the grotto as a preferred catering venue.						
CONVENTION CENTER ROOF REPLACEMENT							
HOTEL RENEWAL IMPROVEMENT CONTINGENCY FUND	2,983	0	0	0	0	0	*2,983*
TOTAL	***2,983***	***0***	***0***	***0***	***0***	***0***	***2,983***
Council District(s) 1	Project Number (42-00018) - Would replace the existing roof at the convention center.						
LILA COCKRELL THEATER RENOVATION							
HOTEL OCCUPANCY TAX REVENUE BOND	24,000	0	0	0	0	0	*24,000*
TOTAL	***24,000***	***0***	***0***	***0***	***0***	***0***	***24,000***
Council District(s) 1	Project Number (42-00021) - Would provide for a full renovation of the Lila Cockrell Theater.						
TOTAL MUNICIPAL FACILITIES	***33,998***	***0***	***0***	***0***	***0***	***0***	***33,998***
PARKS							
APACHE PARK - PAVILION							
2007 GO PARK & RECREATION IMPROVEMENT BOND	131	0	0	0	0	0	*131*
TOTAL	***131***	***0***	***0***	***0***	***0***	***0***	***131***
Council District(s) 5	Project Number (40-00070) - Development of a park pavilion.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
RECREATION & CULTURE							
PARKS							
ARNOLD PARK							
2007 GO PARK & RECREATION IMPROVEMENT BOND	484	0	0	0	0	0	*484*
TOTAL	***484***	***0***	***0***	***0***	***0***	***0***	***484***
Council District(s) 4	Project Number (40-00071) - Basic park improvements.						
AVENIDA GUADALUPE COMPLEX							
2007 GO PARK & RECREATION IMPROVEMENT BOND	150	0	0	0	0	0	*150*
TOTAL	***150***	***0***	***0***	***0***	***0***	***0***	***150***
Council District(s) 5	Project Number (40-00072) - Renovate existing facilities and improve infrastructure.						
BROOKS PARK IMPROVEMENTS							
BROOKSIDE TIRZ DEVELOPMENT FUND	300	0	0	0	0	0	*300*
TOTAL	***300***	***0***	***0***	***0***	***0***	***0***	***300***
Council District(s) 3	Project Number (26-00087) - Provides for the Development of a Neighborhood Park.						
CLAUDE BLACK COMMUNITY CENTER							
2007 GO PARK & RECREATION IMPROVEMENT BOND	147	0	0	0	0	0	*147*
TOTAL	***147***	***0***	***0***	***0***	***0***	***0***	***147***
Council District(s) 2	Project Number (40-00074) - Facility improvements and mechanical repairs.						
COLLINS GARDENS PARK-LIGHTING/AMENITIES							
2007 GO PARK & RECREATION IMPROVEMENT BOND	60	0	0	215	0	0	*275*
TOTAL	***60***	***0***	***0***	***215***	***0***	***0***	***275***
Council District(s) 5	Project Number (40-00075) - Development of lighting and basic park improvements.						
CONCEPCION PARK POOL							
2007 GO PARK & RECREATION IMPROVEMENT BOND	50	264	0	0	0	0	*314*
UDC FEE IN-LIEU-OF-FUNDS	3	0	0	0	0	0	*3*
TOTAL	***53***	***264***	***0***	***0***	***0***	***0***	***317***
Council District(s) 3	Project Number (40-00076) - Rehabilitate the pool facility to include ADA modifications.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
RECREATION & CULTURE							
PARKS							
CULEBRA CREEK PARK LAND/ACQUISITION							
2007 GO PARK & RECREATION IMPROVEMENT BOND	1,043	0	0	0	0	0	*1,043*
UDC FEE IN-LIEU-OF-FUNDS	73	0	0	0	0	0	*73*
TOTAL	***1,116***	***0***	***0***	***0***	***0***	***0***	***1,116***
Council District(s): 6	Project Number (40-00077) - Acquire park property and/or develop general park improvements.						
DENMAN (LAND ACQUISITION / PARK DEVELOPMENT CD 8 / CD 9)							
2007 ISSUED CERTIFICATES OF OBLIGATION	600	0	0	0	0	0	*600*
TOTAL	***600***	***0***	***0***	***0***	***0***	***0***	***600***
Council District(s): 8 9	Project Number (40-00150) - Acquisition of park land and/or general park improvements.						
EDWARDS AQUIFER PROTECTION PROGRAM							
PROP 1 - EDWARDS AQUIFER RECHARGE ZONE	36,253	0	0	0	0	0	*36,253*
TOTAL	***36,253***	***0***	***0***	***0***	***0***	***0***	***36,253***
Council District(s): CW	Project Number (24-00013) - This project will provide for the acquisition of sensitive land over the Edwards Aquifer Recharge Zone.						
ELLA AUSTIN COMMUNITY CENTER							
2007 GO PARK & RECREATION IMPROVEMENT BOND	150	50	0	0	0	0	*200*
TOTAL	***150***	***50***	***0***	***0***	***0***	***0***	***200***
Council District(s): 2	Project Number (40-00079) - General facility rehabilitation.						
ELMENDORF LAKE PARK							
2007 GO PARK & RECREATION IMPROVEMENT BOND	109	370	0	0	0	0	*479*
TOTAL	***109***	***370***	***0***	***0***	***0***	***0***	***479***
Council District(s): 5	Project Number (40-00080) - Park rehabilitation, including stage and boat dock structure, ball field lighting, and ADA modifications.						
FAIRCHILD PARK POOL FACILITY							
2007 GO PARK & RECREATION IMPROVEMENT BOND	80	375	0	0	0	0	*455*
TOTAL	***80***	***375***	***0***	***0***	***0***	***0***	***455***
Council District(s): 2	Project Number (40-00081) - Rehabilitation of the pool facility, including ADA modifications.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
RECREATION & CULTURE							
PARKS							
FIRST TEE PROGRAM AT POLO FIELD							
2007 ISSUED CERTIFICATES OF OBLIGATION	220	0	0	0	0	0	*220*
TOTAL	***220***	***0***	***0***	***0***	***0***	***0***	***220***

Council District(s): 9

Project Number (40-00179) - Contribution of $250,000 for the development of 6,600 SF Learning Center for The First Tee program in partnership with Golf San Antonio (GSA). This project represents the second phase of the GSA capital improvement plan.

FLORES PARK POOL							
2007 GO PARK & RECREATION IMPROVEMENT BOND	80	375	0	0	0	0	*455*
TOTAL	***80***	***375***	***0***	***0***	***0***	***0***	***455***

Council District(s): 4

Project Number (40-00082) - Rehabilitation of the pool facility, including ADA modifications.

GATEWAY TERRACE PARK							
2007 GO PARK & RECREATION IMPROVEMENT BOND	84	0	0	0	0	0	*84*
TOTAL	***84***	***0***	***0***	***0***	***0***	***0***	***84***

Council District(s): 4

Project Number (40-00084) - Development of general park improvements.

GEORGE GERVIN ACADEMY WELLNESS							
2007 GO PARK & RECREATION IMPROVEMENT BOND	250	200	50	0	0	0	*500*
TOTAL	***250***	***200***	***50***	***0***	***0***	***0***	***500***

Council District(s): 2

Project Number (40-00085) - Partner with a non-profit entity to construct a gym to be available for public use. The total cost for this project is currently estimated to be $3.5 million, with the city's share estimated at 500K.

GOLDEN COMMUNITY							
2007 GO PARK & RECREATION IMPROVEMENT BOND	131	0	0	0	0	0	*131*
TOTAL	***131***	***0***	***0***	***0***	***0***	***0***	***131***

Council District(s): 4

Project Number (40-00086) - Development of park improvements.

GUADALUPE THEATER							
2007 GO PARK & RECREATION IMPROVEMENT BOND	500	0	0	0	0	0	*500*
TOTAL	***500***	***0***	***0***	***0***	***0***	***0***	***500***

Council District(s): 5

Project Number (40-00087) - General rehabilitation of facility.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
RECREATION & CULTURE							
PARKS							
HARLANDALE PARK GROUP PAVILION							
2007 GO PARK & RECREATION IMPROVEMENT BOND	38	0	0	0	0	0	*38*
5 YR PARK FACILITIES PARK RENOVATION	300	0	0	0	0	0	*300*
TOTAL	***338***	***0***	***0***	***0***	***0***	***0***	***338***
Council District(s) 3	Project Number (40-00088) - Development of a park pavilion.						
HAUSMAN PARK							
2007 GO PARK & RECREATION IMPROVEMENT BOND	340	0	0	0	0	0	*340*
UDC FEE IN-LIEU-OF-FUNDS	79	0	0	0	0	0	*79*
TOTAL	***419***	***0***	***0***	***0***	***0***	***0***	***419***
Council District(s) 8	Project Number (40-00089) - Development of park improvements adjacent to John Igo Branch Library.						
HEMISFAIR PARK							
2007 GO PARK & RECREATION IMPROVEMENT BOND	2,000	0	0	0	0	0	*2,000*
UNISSUED CERTIFICATES OF OBLIGATION	1,300	0	0	0	0	0	*1,300*
TOTAL	***3,300***	***0***	***0***	***0***	***0***	***0***	***3,300***
Council District(s) 1	Project Number (40-00090) - Provides funding to rehabilitate historic structures, provide infrastructure for outdoor events, upgrade restrooms, plumb and refurbish all water features in the park, enhance landscaping and irrigation, etc.						
HERITAGE NEIGHBORHOOD POOL							
2007 GO PARK & RECREATION IMPROVEMENT BOND	909	0	0	0	0	0	*909*
UDC FEE IN-LIEU-OF-FUNDS	16	0	0	0	0	0	*16*
TOTAL	***925***	***0***	***0***	***0***	***0***	***0***	***925***
Council District(s) 4	Project Number (40-00091) - Rehabilitation and renovation of an existing facility including ADA modifications for use by the general public (contingent on Heritage Neighborhood Association deeding more than 2 acres, including pool, to the City).						
HILLSIDE ACRES COMMUNITY GARDENS							
2007 GO PARK & RECREATION IMPROVEMENT BOND	174	0	0	0	0	0	*174*
UDC FEE IN-LIEU-OF-FUNDS	23	0	0	0	0	0	*23*
TOTAL	***197***	***0***	***0***	***0***	***0***	***0***	***197***
Council District(s) 4	Project Number (40-00092) - Development of park and facility improvements.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
RECREATION & CULTURE							
PARKS							
INGRAM HILLS PARK							
2007 GO PARK & RECREATION IMPROVEMENT BOND	4	96	0	0	0	0	*100*
UDC FEE IN-LIEU-OF-FUNDS	18	0	0	0	0	0	*18*
TOTAL	***22***	***96***	***0***	***0***	***0***	***0***	***118***
Council District(s) 7	Project Number (40-00093) - Development of lighting and basic park improvements.						
JAPANESE TEA GARDENS							
2007 GO PARK & RECREATION IMPROVEMENT BOND	465	0	0	0	0	0	*465*
TOTAL	***465***	***0***	***0***	***0***	***0***	***0***	***465***
Council District(s) 9	Project Number (40-00094) - Renovation of facility infrastructure and ADA modifications.						
JOE WARD PARK							
2007 GO PARK & RECREATION IMPROVEMENT BOND	314	0	0	0	0	0	*314*
TOTAL	***314***	***0***	***0***	***0***	***0***	***0***	***314***
Council District(s) 7	Project Number (40-00095) - Development of a pool bathhouse and ADA modification.						
KINGSBOROUGH SCHOOL WALKING TRACK LIGHTING							
2007 GO PARK & RECREATION IMPROVEMENT BOND	174	0	0	0	0	0	*174*
TOTAL	***174***	***0***	***0***	***0***	***0***	***0***	***174***
Council District(s) 3	Project Number (40-00096) - Development of lighting improvements.						
LA VILLITA RESTORATION							
2007 ISSUED CERTIFICATES OF OBLIGATION	500	0	0	0	0	0	*500*
UNISSUED CERTIFICATES OF OBLIGATION	500	700	73	0	0	0	*1,273*
TOTAL	***1,000***	***700***	***73***	***0***	***0***	***0***	***1,773***
Council District(s) 1	Project Number (40-00168) - Provides funding to replace existing electrical panels, replace pavers, replace HVAC units, upgrade public restrooms, repair roofs in several historic buildings, and replace trees in Maverick Plaza.						
LACKLAND TERRACE PARK/ SKATE FACILITY							
2007 GO PARK & RECREATION IMPROVEMENT BOND	309	0	0	0	0	0	*309*
TOTAL	***309***	***0***	***0***	***0***	***0***	***0***	***309***
Council District(s) 4	Project Number (40-00097) - Development of general park improvements including a skate park.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
RECREATION & CULTURE							
PARKS							
LEON CK GREENWAY (ACQ. PROP 3)							
PROP 3 - FY 2000 LEON CREEK AND SALADO CREEK LINEAR PARK	724	0	0	0	0	0	*724*
TOTAL	***724***	***0***	***0***	***0***	***0***	***0***	***724***

Council District(s): CW

Project Number (26-00060) - Purchase property along Leon Creek for the Linear Creekway Parks Development Project.

LEON CREEK GREENWAY (BANDERA RD TO LOOP 410)							
PROP 2 - FY 2005 LEON CREEK AND SALADO CREEK LINEAR	6,864	0	0	0	0	0	*6,864*
TOTAL	***6,864***	***0***	***0***	***0***	***0***	***0***	***6,864***

Council District(s): 6 7

Project Number (26-00077) - Designs and constructs hike and bike trails along the Leon Creek area including all associated trailheads, trails and amenities for a stretch of creek approximately 5.3 miles in length.

LEON CREEK GREENWAY (LOOP 1604 TO BANDERA ROAD)							
PROP 2 - FY 2005 LEON CREEK AND SALADO CREEK LINEAR	924	0	0	0	0	0	*924*
PROP 3 - FY 2000 LEON CREEK AND SALADO CREEK LINEAR PARK	4,048	0	0	0	0	0	*4,048*
TOTAL	***4,972***	***0***	***0***	***0***	***0***	***0***	***4,972***

Council District(s): 7 8

Project Number (26-00079) - Designs and constructs hike and bike trails along the Leon Creek area including all associated trailheads, trails and amenities for a stretch of creek approximately 7 miles in length.

LEON CREEK GREENWAY (LOOP TRAIL AT LEVI STRAUSS PARK)							
PROP 2 - FY 2005 LEON CREEK AND SALADO CREEK LINEAR	420	2,456	0	0	0	0	*2,876*
TOTAL	***420***	***2,456***	***0***	***0***	***0***	***0***	***2,876***

Council District(s): 6

Project Number (26-00078) - Designs and constructs hike and bike trails along the Leon Creek area including all associated trailheads, trails and amenities for a stretch of creek approximately 2.7 miles in length.

LEON CREEK GREENWAY (PEARSALL PARK TO QUINTANA ROAD)							
PROP 2 - FY 2005 LEON CREEK AND SALADO CREEK LINEAR	0	420	2,228	0	0	0	*2,648*
TOTAL	***0***	***420***	***2,228***	***0***	***0***	***0***	***2,648***

Council District(s): 4

Project Number (26-00076) - Designs and constructs hike and bike trails along the Leon Creek area including all associated trailheads, trails and amenities for a stretch of creek approximately 2 miles in length.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
RECREATION & CULTURE							
PARKS							
LOCKWOOD PARK GYM							
2007 GO PARK & RECREATION IMPROVEMENT BOND	40	0	0	0	0	0	*40*
2007 ISSUED CERTIFICATES OF OBLIGATION	300	0	0	0	0	0	*300*
TOTAL	***340***	***0***	***0***	***0***	***0***	***0***	***340***
Council District(s) 2	Project Number (26-00529) - Provides funding to demolish the existing gym. A covered basketball court would be built on the site.						
M.L. KING PARK							
2007 GO PARK & RECREATION IMPROVEMENT BOND	220	0	0	0	0	0	*220*
UDC FEE IN-LIEU-OF-FUNDS	6	0	0	0	0	0	*6*
TOTAL	***226***	***0***	***0***	***0***	***0***	***0***	***226***
Council District(s) 2	Project Number (26-00470) - Development of the park north of Salado Creek to include a group pavilion and parking lot.						
MAGIK CHILDREN'S THEATER							
2007 GO PARK & RECREATION IMPROVEMENT BOND	100	0	0	0	0	0	*100*
TOTAL	***100***	***0***	***0***	***0***	***0***	***0***	***100***
Council District(s) 1	Project Number (40-00100) - General rehabilitation to theater.						
MAIN PLAZA							
2006 ISSUED CERTIFICATES OF OBLIGATION	250	0	0	0	0	0	*250*
TOTAL	***250***	***0***	***0***	***0***	***0***	***0***	***250***
Council District(s) 1	Project Number (40-00999) - This project will provide funding to finish out improvements at Main Plaza.						
MARKET SQUARE							
2007 GO PARK & RECREATION IMPROVEMENT BOND	140	900	100	0	0	0	*1,140*
UNISSUED CERTIFICATES OF OBLIGATION	1,860	0	0	0	0	0	*1,860*
TOTAL	***2,000***	***900***	***100***	***0***	***0***	***0***	***3,000***
Council District(s) 1	Project Number (40-00101) - Improvements to public plazas.						
MARKET SQUARE EL MERCADO BUILDING							
2007 GO PARK & RECREATION IMPROVEMENT BOND	650	197	0	0	0	0	*847*
UNISSUED CERTIFICATES OF OBLIGATION	0	278	47	0	0	0	*325*
TOTAL	***650***	***475***	***47***	***0***	***0***	***0***	***1,172***
Council District(s) 1	Project Number (40-00102) -Provides funding to improve underground utility work to manage stormwater, install new pavers and curb ramps, exterior lighting, and improve landscape in public plazas.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
RECREATION & CULTURE							
PARKS							
MCALLISTER PARK							
2007 GO PARK & RECREATION IMPROVEMENT BOND	90	0	0	0	0	0	*90*
TOTAL	***90***	***0***	***0***	***0***	***0***	***0***	***90***
Council District(s) 9	Project Number (40-00103) - Rehabilitation of Park Trails.						
MEDINA BASE ROAD PARK							
2007 GO PARK & RECREATION IMPROVEMENT BOND	173	0	0	0	0	0	*173*
UDC FEE IN-LIEU-OF-FUNDS	15	0	0	0	0	0	*15*
TOTAL	***188***	***0***	***0***	***0***	***0***	***0***	***188***
Council District(s) 4	Project Number (40-00104) - Basic park improvements.						
MEDINA RIVER GREENWAY (MEDINA RIVER PARK TO OLD APPLEWHITE RD)							
PROP 2 - FY 2005 MEDINA RIVER IMPROVEMENTS	220	0	0	0	0	0	*220*
TOTAL	***220***	***0***	***0***	***0***	***0***	***0***	***220***
Council District(s) 3 4	Project Number (26-00055) - This project will provide for the acquisition and development of properties along the Medina River and design/development of recreational hike and bike trails.						
MEDINA RIVER GREENWAY (OLD APPLEWHITE RD TO MEDINA RIVER CROSSING)							
PROP 2 - FY 2005 MEDINA RIVER IMPROVEMENTS	3,089	5,047	0	0	0	0	*8,136*
TOTAL	***3,089***	***5,047***	***0***	***0***	***0***	***0***	***8,136***
Council District(s) 3 4	Project Number (26-00549) - This project will provide for the acquisition and development of properties along the Medina River and design/development of recreational hike and bike trails.						
MILLER'S POND PARK							
2007 GO PARK & RECREATION IMPROVEMENT BOND	81	0	0	0	0	0	*81*
UDC FEE IN-LIEU-OF-FUNDS	5	0	0	0	0	0	*5*
TOTAL	***86***	***0***	***0***	***0***	***0***	***0***	***86***
Council District(s) 4	Project Number (40-00105) - Basic park improvements.						
MIRAFLORES BRACKENRIDGE PARK IMPROVEMENT							
FACILITY SERVICES IMPROVEMENT & CONTINGENCY FUND	562	0	0	0	0	0	*562*
TOTAL	***562***	***0***	***0***	***0***	***0***	***0***	***562***
Council District(s) 9	Project Number (26-00089) - Development of a master plan and design/construction of a bridge access from the park, ADA modifications, facility general renovations to include lighting electrical, irrigation, landscape, artwork restoration and stabilization						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
RECREATION & CULTURE							
PARKS							
MISSION DEL LAGO AREA PARK DEVELOPMENT							
2007 GO PARK & RECREATION IMPROVEMENT BOND	40	0	0	130	0	0	*170*
TOTAL	***40***	***0***	***0***	***130***	***0***	***0***	***170***

Council District(s): 3

Project Number (40-00106) - Development of general park improvements, including sport courts, on park land adjacent to the Mission Del Lago Golf Course.

MITCHELL LAKE WETLANDS CONSERVATION							
2007 GO PARK & RECREATION IMPROVEMENT BOND	94	0	0	0	0	0	*94*
TOTAL	***94***	***0***	***0***	***0***	***0***	***0***	***94***

Council District(s): 3

Project Number (40-00107) - Expansion of the center's parking, pavilion, and restroom facilities. The total cost for this project is currently estimated to be $250,000, with the City's share expected to equal approximately 50% of this total.

MONTERREY PARK							
2007 GO PARK & RECREATION IMPROVEMENT BOND	75	0	0	0	0	0	*75*
TOTAL	***75***	***0***	***0***	***0***	***0***	***0***	***75***

Council District(s): 5 7

Project Number (40-00108) - Development of parking lot lighting.

MUNICIPAL GOLF COURSES IMPROVEMENTS							
UNISSUED CERTIFICATES OF OBLIGATION	2,800	0	0	0	0	0	*2,800*
TOTAL	***2,800***	***0***	***0***	***0***	***0***	***0***	***2,800***

Council District(s): CW

Project Number (26-00090) - This project will provide enhancements at multiple municipal golf courses. The enhancements associated with this project, along with increased advertising, are expected to increase volume of play and yield additional revenue.

NANI FALCONE SKATE PARK							
2007 GO PARK & RECREATION IMPROVEMENT BOND	354	0	0	0	0	0	*354*
UDC FEE IN-LIEU-OF-FUNDS	24	0	0	0	0	0	*24*
TOTAL	***378***	***0***	***0***	***0***	***0***	***0***	***378***

Council District(s): 7

Project Number (40-00109) - Development of a skate park.

NEIGHBORHOOD PARK ACQUISITION AND DEVELOPMENT							
UDC FEE IN-LIEU-OF-FUNDS	250	200	200	200	200	200	*1,250*
TOTAL	***250***	***200***	***200***	***200***	***200***	***200***	***1,250***

Council District(s): CW

Project Number (26-00056) - This project will provide for the acquisition and development of neighborhood park land through fees collected by U.D.C. fee-in-lieu requirements.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
RECREATION & CULTURE							
PARKS							
NORTHAMPTON PARK							
2007 GO PARK & RECREATION IMPROVEMENT BOND	264	0	0	0	0	0	*264*
TOTAL	***264***	***0***	***0***	***0***	***0***	***0***	***264***

Council District(s): 2

Project Number (40-00110) - Development of basic park improvements.

NORTHEAST AREA RECREATIONAL FACILITY							
2007 GO PARK & RECREATION IMPROVEMENT BOND	4,000	0	0	0	0	0	*4,000*
TOTAL	***4,000***	***0***	***0***	***0***	***0***	***0***	***4,000***

Council District(s): 2

Project Number (40-00111) - Public recreational facility (to include multi-purpose rooms and gymnasium).

OFFICER JOHN R. WHEELER PARK (CHESTNUT SPRINGS PARK)							
2007 GO PARK & RECREATION IMPROVEMENT BOND	435	0	0	0	0	0	*435*
TOTAL	***435***	***0***	***0***	***0***	***0***	***0***	***435***

Council District(s): 6

Project Number (40-00112) - Development of basic park improvements.

OSCAR PEREZ PARK							
2007 GO PARK & RECREATION IMPROVEMENT BOND	300	0	0	0	0	0	*300*
TOTAL	***300***	***0***	***0***	***0***	***0***	***0***	***300***

Council District(s): 6

Project Number (40-00113) - Development of trail lighting and a playground expansion.

PALO ALTO COLLEGE SOCCER FIELD							
2007 GO PARK & RECREATION IMPROVEMENT BOND	200	0	0	0	0	0	*200*
TOTAL	***200***	***0***	***0***	***0***	***0***	***0***	***200***

Council District(s): 4

Project Number (40-00114) - Soccer field development at Palo Alto College. The total cost for this project is currently estimated to be $400,000, with the City's share expected to equal approximately 50% of this total.

PALO ALTO TERRACE PARK							
2007 GO PARK & RECREATION IMPROVEMENT BOND	0	0	0	70	0	0	*70*
TOTAL	***0***	***0***	***0***	***70***	***0***	***0***	***70***

Council District(s): 4

Project Number (40-00115) - Development of basic park improvements.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
RECREATION & CULTURE							
PARKS							
PEARSALL PARK							
2007 GO PARK & RECREATION IMPROVEMENT BOND	150	845	0	0	0	0	*995*
TOTAL	***150***	***845***	***0***	***0***	***0***	***0***	***995***
Council District(s) 4	Project Number (40-00116) - Development of the northern portion of the park.						
PERSHING PARK							
2007 GO PARK & RECREATION IMPROVEMENT BOND	80	0	0	0	0	0	*80*
TOTAL	***80***	***0***	***0***	***0***	***0***	***0***	***80***
Council District(s) 2	Project Number (40-00117) - Development of basic park improvements.						
RAINBOW HILLS PARK							
2007 GO PARK & RECREATION IMPROVEMENT BOND	489	0	0	0	0	0	*489*
TOTAL	***489***	***0***	***0***	***0***	***0***	***0***	***489***
Council District(s) 4	Project Number (40-00118) - Rehabilitation of basic park facilities to include the trails and park amenities.						
REGIONAL SPORTSPLEX / SPECIAL NEEDS PARK							
2007 GO PARK & RECREATION IMPROVEMENT BOND	6,200	0	0	0	0	0	*6,200*
TOTAL	***6,200***	***0***	***0***	***0***	***0***	***0***	***6,200***
Council District(s) 10	Project Number (40-00119) - Development of a soccer field complex and a special needs park. The total cost for this project is currently estimated to be $14 million, with the City's share equal to approximately 44% of this total.						
RIVERWALK							
2007 GO PARK & RECREATION IMPROVEMENT BOND	500	0	0	0	0	0	*500*
TOTAL	***500***	***0***	***0***	***0***	***0***	***0***	***500***
Council District(s) 1	Project Number (40-00120) - Rehabilitation of the historic River Bend including ADA improvements.						
ROOSEVELT PARK PLAYGROUND							
2007 GO PARK & RECREATION IMPROVEMENT BOND	184	0	0	0	0	0	*184*
TOTAL	***184***	***0***	***0***	***0***	***0***	***0***	***184***
Council District(s) 5	Project Number (40-00121) - Development of basic park improvements to include an additional playground and shade cover.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
RECREATION & CULTURE							
PARKS							
ROSEDALE PARK - SKATE PARK AND OTHER							
2007 GO PARK & RECREATION IMPROVEMENT BOND	355	0	0	0	0	0	*355*
UDC FEE IN-LIEU-OF-FUNDS	26	0	0	0	0	0	*26*
TOTAL	***381***	***0***	***0***	***0***	***0***	***0***	***381***

Council District(s): 5

Project Number (40-00122) - Development of basic park improvements to include a skate park and electrical upgrades.

SALADO CREEK GREENWAY							
PROP 3 - FY 2000 LEON CREEK AND SALADO CREEK LINEAR PARK	240	0	0	0	0	0	*240*
TOTAL	***240***	***0***	***0***	***0***	***0***	***0***	***240***

Council District(s): CW

Project Number (26-00064) - Purchase property along Salado Creek for the Linear Creekway Parks Development Project.

SALADO CREEK GREENWAY (BLANCO RD TO WALKER RANCH PARK)							
PROP 2 - FY 2005 LEON CREEK AND SALADO CREEK LINEAR	0	300	1,088	0	0	0	*1,388*
TOTAL	***0***	***300***	***1,088***	***0***	***0***	***0***	***1,388***

Council District(s): 9

Project Number (26-00080) - Designs and constructs hike and bike trails along the Salado Creek area including all associated trailheads, trails and amenities for a stretch of creek approximately 1.2 miles in length.

SALADO CREEK GREENWAY (JOHN JAMES TO FORT SAM)							
PROP 2 - FY 2005 LEON CREEK AND SALADO CREEK LINEAR	0	0	0	942	0	0	*942*
TOTAL	***0***	***0***	***0***	***942***	***0***	***0***	***942***

Council District(s): 2

Project Number (26-00525) - Construct .6 miles of hike & bike paths and/or bike lanes along Holbrook Road (including wayfinding/interpretive signage).

SALADO CREEK GREENWAY (MCALLISTER PARK TO LOOP 410)							
PROP 2 - FY 2005 LEON CREEK AND SALADO CREEK LINEAR	4,794	0	0	0	0	0	*4,794*
TOTAL	***4,794***	***0***	***0***	***0***	***0***	***0***	***4,794***

Council District(s): 9 10

Project Number (26-00083) - Designs and constructs hike and bike trails along the Salado Creek area including all associated trailheads, trails and amenities for a stretch of creek approximately 5.5 miles in length.

SALADO CREEK GREENWAY (RIGSBY RD TO S.S. LIONS PARK)							
PROP 2 - FY 2005 LEON CREEK AND SALADO CREEK LINEAR	2,461	0	0	0	0	0	*2,461*
TOTAL	***2,461***	***0***	***0***	***0***	***0***	***0***	***2,461***

Council District(s): 2 3

Project Number (26-00081) - Designs and constructs hike and bike trails along the Salado Creek area including all associated trailheads, trails and amenities for a stretch of creek approximately 1.4 miles in length.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
RECREATION & CULTURE							
PARKS							
SALADO CREEK GREENWAY (WALKER RANCH TO MCALLISTER)							
PROP 2 - FY 2005 LEON CREEK AND SALADO CREEK LINEAR	0	0	0	300	0	0	*300*
TOTAL	***0***	***0***	***0***	***300***	***0***	***0***	***300***

Council District(s): 9

Project Number (26-00526) - Provide wayfinding/interpretive signage to accompany hike & bike trail constructed in conjunction with Wurzbach Parkway.

SALADO CREEK HIKE AND BIKE PHASE II							
2006 ISSUED CERTIFICATES OF OBLIGATION	990	0	0	0	0	0	*990*
PROP 3 - FY 2000 LEON CREEK AND SALADO CREEK LINEAR PARK	207	147	0	0	0	0	*354*
UNISSUED CERTIFICATES OF OBLIGATION	137	97	0	0	0	0	*234*
TOTAL	***1,334***	***244***	***0***	***0***	***0***	***0***	***1,578***

Council District(s): 2

Project Number (23-00181) - This project will construct a hike and bike trail along the Salado Creek from Willow Springs Golf Course to Binz-Engelman Road.

SAN ANTONIO RIVER IMPROVEMENTS							
2003 STORM WATER REVENUE BOND	146	0	0	0	0	0	*146*
2007 ISSUED CERTIFICATES OF OBLIGATION	29,835	0	0	0	0	0	*29,835*
PROP 2 - FY 2005 SAN ANTONIO RIVER IMPROVEMENTS	3,000	0	0	0	0	0	*3,000*
TEXAS DEPARTMENT OF TRANSPORTATION	1,540	0	0	0	0	0	*1,540*
UNISSUED CERTIFICATES OF OBLIGATION	5,000	0	0	0	0	0	*5,000*
TOTAL	***39,521***	***0***	***0***	***0***	***0***	***0***	***39,521***

Council District(s): CW

Project Number (23-00946) - Provide amenities for improvements for SA River Channel to create linear park from Hildebrand to Lexington and Alamo to Mission Espada including hike and bike trails, landscaping, lighting, etc. Managed by SA River Authority.

SOUTHSIDE LIONS PARK DAM AND SPILLWAY							
2005 STORM WATER REVENUE BOND	255	0	0	0	0	0	*255*
2007 ISSUED CERTIFICATES OF OBLIGATION	500	0	0	0	0	0	*500*
COMMUNITY DEVELOPMENT BLOCK GRANT	47	0	0	0	0	0	*47*
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	1,174	0	0	0	0	0	*1,174*
UDC FEE IN-LIEU-OF-FUNDS	45	0	0	0	0	0	*45*
TOTAL	***2,021***	***0***	***0***	***0***	***0***	***0***	***2,021***

Council District(s): 3

Project Number (26-00256) - This project will repair the Southside Lions Park Lake Dam and Spillway.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
RECREATION & CULTURE							
PARKS							
SOUTHSIDE LIONS PARK LAKE AREA							
2007 GO PARK & RECREATION IMPROVEMENT BOND	0	0	63	412	0	0	*475*
TOTAL	***0***	***0***	***63***	***412***	***0***	***0***	***475***

Council District(s): 3

Project Number (40-00123) - Rehabilitation of general park facilities around the lake to include playgrounds, trails, lighting, and other park facilities.

SPANISH GOVERNOR'S PALACE							
2007 GO PARK & RECREATION IMPROVEMENT BOND	775	0	0	0	0	0	*775*
TOTAL	***775***	***0***	***0***	***0***	***0***	***0***	***775***

Council District(s): 1

Project Number (40-00124) - Provides for the design and construction of Spanish Governor's Palace into a municipal plaza as a continuation of the westward path from the river walk to the Mercado.

SPICEWOOD PARK							
2007 GO PARK & RECREATION IMPROVEMENT BOND	72	0	0	0	0	0	*72*
TOTAL	***72***	***0***	***0***	***0***	***0***	***0***	***72***

Council District(s): 4

Project Number (40-00125) - Development of basic park improvements.

STABLEWOOD PARK							
2007 GO PARK & RECREATION IMPROVEMENT BOND	219	0	0	0	0	0	*219*
TOTAL	***219***	***0***	***0***	***0***	***0***	***0***	***219***

Council District(s): 4

Project Number (40-00126) - Development of basic park improvements.

SUNRISE PARK							
2007 GO PARK & RECREATION IMPROVEMENT BOND	170	0	0	0	0	0	*170*
TOTAL	***170***	***0***	***0***	***0***	***0***	***0***	***170***

Council District(s): 6

Project Number (40-00127) - Development of basic park improvements to include a playground.

SUNSET HILLS BASKETBALL COURT							
2007 GO PARK & RECREATION IMPROVEMENT BOND	25	144	0	0	0	0	*169*
TOTAL	***25***	***144***	***0***	***0***	***0***	***0***	***169***

Council District(s): 6

Project Number (40-00128) - Renovate the existing basketball court.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
RECREATION & CULTURE							
PARKS							
SWIMMING FACILITIES IMPROVEMENTS CD 7							
2007 GO PARK & RECREATION IMPROVEMENT BOND	1,499	0	0	0	0	0	*1,499*
UDC FEE IN-LIEU-OF-FUNDS	6	0	0	0	0	0	*6*
TOTAL	***1,505***	***0***	***0***	***0***	***0***	***0***	***1,505***
Council District(s): 6	Project Number (40-00129) - Rehabilitation of existing pool facilities at Sunset Hills, Garza, Woodlawn Lake and Joe Ward Pools including ADA modifications.						
TOM SLICK PARK							
2007 GO PARK & RECREATION IMPROVEMENT BOND	0	0	0	532	0	0	*532*
TOTAL	***0***	***0***	***0***	***532***	***0***	***0***	***532***
Council District(s): 6	Project Number (40-00130) - Development of basic park improvements.						
UNIVERSITY OF TEXAS AT SAN ANTONIO ATHLETICS FACILITIES							
2007 GO PARK & RECREATION IMPROVEMENT BOND	0	0	1,000	4,550	0	0	*5,550*
TOTAL	***0***	***0***	***1,000***	***4,550***	***0***	***0***	***5,550***
Council District(s): 8	Project Number (40-00131) - Collaboration with other entities to develop venues for youth tournaments and competitions, including baseball, softball, track, soccer, tennis, and various practice fields. Leveraged funds.						
VILLA CORONADO PARK AND COMMUNITY CENTER							
2007 GO PARK & RECREATION IMPROVEMENT BOND	224	0	0	0	0	0	*224*
UDC FEE IN-LIEU-OF-FUNDS	256	0	0	0	0	0	*256*
TOTAL	***480***	***0***	***0***	***0***	***0***	***0***	***480***
Council District(s): 3	Project Number (40-00132) - Development of a walking trail and general rehabilitation of the community center.						
VISTA VERDE PARK							
2007 GO PARK & RECREATION IMPROVEMENT BOND	210	0	0	0	0	0	*210*
TOTAL	***210***	***0***	***0***	***0***	***0***	***0***	***210***
Council District(s): 5	Project Number (40-00133) - General park improvements.						
VOELCKER PROPERTY PARK ACQUISITION AND DEVELOPMENT							
2007 GO PARK & RECREATION IMPROVEMENT BOND	818	0	0	0	0	0	*818*
2007 ISSUED CERTIFICATES OF OBLIGATION	5,000	168	0	0	0	0	*5,168*
UNISSUED CERTIFICATES OF OBLIGATION	1,225	1,275	0	0	0	0	*2,500*
TOTAL	***7,043***	***1,443***	***0***	***0***	***0***	***0***	***8,486***
Council District(s): CW	Project Number (26-00075) - Acquisition of 107 acres of park land in area located between Blanco Road and N.W. Military Highway at Wurzbach Parkway. Acquisition of 204 acres of land for use as an urban park including Phase I development.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
RECREATION & CULTURE							
PARKS							
WESTSIDE YMCA BUILDING RENOVATIONS							
2007 GO PARK & RECREATION IMPROVEMENT BOND	419	0	0	0	0	0	*419*
2007 ISSUED CERTIFICATES OF OBLIGATION	1,200	0	0	0	0	0	*1,200*
TOTAL	***1,619***	***0***	***0***	***0***	***0***	***0***	***1,619***
Council District(s) 5	Project Number (40-00135) - Design and construction of general facility rehabilitation.						
WITTE MUSEUM/BRACKENRIDGE PARKING GARAGE							
UNISSUED CERTIFICATES OF OBLIGATION	1,700	0	0	0	0	0	*1,700*
TOTAL	***1,700***	***0***	***0***	***0***	***0***	***0***	***1,700***
Council District(s) 9	Project Number (40-00180) - General improvements to museum, possibly including parking improvements.						
WOODLAWN LAKE PARK PEDESTRIAN BRIDGE							
2007 GO PARK & RECREATION IMPROVEMENT BOND	346	0	0	0	0	0	*346*
TOTAL	***346***	***0***	***0***	***0***	***0***	***0***	***346***
Council District(s) 6	Project Number (40-00137) - Development of basic park improvements including a pedestrian bridge and playground expansion.						
YMCA FACILITIES IN CD 2 AND CD 5							
2007 ISSUED CERTIFICATES OF OBLIGATION	150	25	25	0	0	0	*200*
TOTAL	***150***	***25***	***25***	***0***	***0***	***0***	***200***
Council District(s) 2 5	Project Number (40-00181) - Provides structural review of YMCA facilities in City Council Districts 2 and 5.						
TOTAL PARKS	***150,646***	***14,929***	***4,874***	***7,351***	***200***	***200***	***178,200***
TOTAL RECREATION & CULTURE	***204,416***	***20,683***	***5,372***	***7,351***	***200***	***200***	***238,222***
TRANSPORTATION							
AIR TRANSPORTATION							
3DI NEW TERMINAL EXPANSION							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	280	0	0	0	0	0	*280*
AIRPORT IMPROVEMENT PROGRAM GRANT	1,947	0	0	0	0	0	*1,947*
AIRPORT PASSENGER FACILITY CHARGE BOND	5,505	4,586	0	0	0	0	*10,091*
AIRPORT REVENUE BOND	530	0	0	0	0	0	*530*
AIRPORT REVENUE BOND	6,842	2,280	0	0	0	0	*9,122*
TOTAL	***15,104***	***6,866***	***0***	***0***	***0***	***0***	***21,970***
Council District(s) 9	Project Number (33-00103) - Provides for architectural, engineering/planning services for the Terminal Expansion Program at Int'l Airport to include Concourse B & C, elevated roadway system, utility infrastructure, central plant upgrade & airside aprons.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
AVIATION PROJECT MANAGEMENT							
AIRPORT REVENUE BOND	8,551	4,349	0	0	0	0	*12,900*
TOTAL	***8,551***	***4,349***	***0***	***0***	***0***	***0***	***12,900***

Council District(s): 9

Project Number (33-00101) - This work consists of program and construction management of the ongoing Expansion Program at International Airport.

BUILDING EVALUATION & RENOVATIONS							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	150	150	150	150	150	0	*750*
TOTAL	***150***	***150***	***150***	***150***	***150***	***0***	***750***

Council District(s): 3 9

Project Number (33-00106) - The project provides for the inspection of City-owned tenant occupied facilities on airport grounds to insure they meet code requirements and are suitable for leasing. Renovations will be performed where and when necessary.

BUILDING UPGRADES AND IMPROVEMENTS							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	500	500	500	500	500	0	*2,500*
TOTAL	***500***	***500***	***500***	***500***	***500***	***0***	***2,500***

Council District(s): 9

Project Number (33-00111) - The project includes building modifications and capital improvements to City-owned facilities throughout airport property.

CAPITAL PROJECTS - SURVEYING AND PLATTING FEES							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	220	220	220	220	220	0	*1,100*
TOTAL	***220***	***220***	***220***	***220***	***220***	***0***	***1,100***

Council District(s): 3 9

Project Number (33-00125) - This project provides for surveying services, participation in the "Fee-In-Lieu Of" Onsite Detention Pond Policy, and other platting fees.

EMPLOYEE SCREENING							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	456	0	0	0	0	0	*456*
TOTAL	***456***	***0***	***0***	***0***	***0***	***0***	***456***

Council District(s): 9

Project Number (33-00026) - This project will install employee screening lanes in both Terminals 1 & 2, including building modifications and installation of magnetometers and standard operating equipment currently in use by the TSA at passenger screening.

ENVIRONMENTAL ASSESSMENT /CLEANUP							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	200	200	200	200	200	0	*1,000*
TOTAL	***200***	***200***	***200***	***200***	***200***	***0***	***1,000***

Council District(s): 3 9

Project Number (33-00121) - This project provides for the assessment and remediation of any soil and/or groundwater contamination, asbestos, lead-based paint, or any other environmental concerns located at either International or Stinson Airport.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
EXTEND RUNWAY 21 & TAXIWAY "N"							
AIRPORT IMPROVEMENT PROGRAM GRANT	2,755	4,397	0	0	0	0	*7,152*
AIRPORT PASSENGER FACILITY CHARGE BOND	8,264	13,190	0	0	0	0	*21,454*
TOTAL	***11,019***	***17,587***	***0***	***0***	***0***	***0***	***28,606***
Council District(s) 9	Project Number (33-00160) - This project extends Runway 21 and Taxiway "N" a distance of 1,000 feet in support of increased air traffic and will enhance the airport's capacity.						
EXTENDED TAXIWAY R - PHASE II							
AIRPORT IMPROVEMENT PROGRAM GRANT	1,625	0	0	0	0	0	*1,625*
AIRPORT REVENUE BOND	542	0	0	0	0	0	*542*
TOTAL	***2,167***	***0***	***0***	***0***	***0***	***0***	***2,167***
Council District(s) 9	Project Number (33-00022) - Taxiway Romeo will be further extended to the northwest by approximately 1200 LF to provide airside access to planned development along Nakoma from U.S. Hwy 281 to Jones Maltsberger.						
FINANCIAL MANAGEMENT SYSTEM							
AIRPORT REVENUE BOND	1,000	0	0	0	0	0	*1,000*
TOTAL	***1,000***	***0***	***0***	***0***	***0***	***0***	***1,000***
Council District(s) 3 9	Project Number (33-00162) - This project will provide & install software for the complex accounting needs inherent to the aviation industry & include the additional software required to interface with SAP.						
HOURLY GARAGE STRUCTURAL REPAIRS							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	360	0	0	0	0	0	*360*
TOTAL	***360***	***0***	***0***	***0***	***0***	***0***	***360***
Council District(s) 9	Project Number (33-00035) - This project will provide structural repairs to the hourly-parking garage at the International Airport. The analysis of the faculty for the repairs will also conduct a benefit-cost analysis to evaluate repairs vs. replacement.						
MASTER PLAN UPDATE AT SAN ANTONIO INTERNATIONAL AIRPORT							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	667	0	0	0	0	0	*667*
TOTAL	***667***	***0***	***0***	***0***	***0***	***0***	***667***
Council District(s) 9	Project Number (33-00146) - This project updates the 1998 Airport Master Plan for San Antonio International Airport. This update will be used as a planning and programming tool for future capital development.						
NEW NORTHWEST ACCESS ROADS							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	987	1,814	0	0	0	0	*2,801*
TOTAL	***987***	***1,814***	***0***	***0***	***0***	***0***	***2,801***
Council District(s) 9	Project Number (33-00027) - This project will provide access roads to tenant sites currently under development on the northwest side of San Antonio International Airport.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
NEW PARKING FACILITY							
AIRPORT REVENUE BOND	139	0	0	0	0	0	*139*
TOTAL	***139***	***0***	***0***	***0***	***0***	***0***	***139***

Council District(s)
9

Project Number (33-00100) - This project provides construction of a new parking garage in order to accommodate increases in parking demand consistent with the master plan.

NEW TERMINAL EXPANSION - PROJECT 5 - TERMINAL C							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	2,259	1,917	0	0	0	0	*4,176*
AIRPORT PASSENGER FACILITY CHARGE	443	376	0	0	0	0	*819*
AIRPORT PASSENGER FACILITY CHARGE BOND	23,714	20,127	0	0	0	0	*43,841*
AIRPORT REVENUE BOND	40,593	34,454	0	0	0	0	*75,047*
TOTAL	***67,009***	***56,874***	***0***	***0***	***0***	***0***	***123,883***

Council District(s)
9

Project Number (33-00154) - This project includes construction of a new five-gate terminal to be integrated with Terminal B. The construction is consistent with the master plan and is the second phase of the Terminal Expansion project.

NEW TERMINAL EXPANSION - PROJECT 6 ROADWAYS & PERMEMENT UTILITIES							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	5,401	0	0	0	0	0	*5,401*
AIRPORT PASSENGER FACILITY CHARGE BOND	1,193	0	0	0	0	0	*1,193*
TOTAL	***6,594***	***0***	***0***	***0***	***0***	***0***	***6,594***

Council District(s)
9

Project Number (33-00153) - This project includes construction of a bi-level roadway system to serve the upper and lower levels of terminals B & C. It also includes construction of a utility corridor located primarily within the roadway alignment.

NEW TERMINAL EXPANSION - PROJECT 7 - TERMINAL 2 DEMOLITION							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	3,526	0	0	0	0	*3,526*
TOTAL	***0***	***3,526***	***0***	***0***	***0***	***0***	***3,526***

Council District(s)
9

Project Number (33-00204) - This project is the demolition of Terminal 2 upon the completion of Terminal B. This demolition will permit the construction of Terminal C and the phased construction of the aircraft parking apron.

NEW TERMINAL EXPANSION - PROJ 8 - AIRSIDE APRON & UTILITIES							
AIRPORT IMPROVEMENT PROGRAM GRANT	3,737	4,248	12,880	0	0	0	*20,865*
AIRPORT PASSENGER FACILITY CHARGE	1,245	1,416	4,293	0	0	0	*6,954*
TOTAL	***4,982***	***5,664***	***17,173***	***0***	***0***	***0***	***27,819***

Council District(s)
9

Project Number (33-00004) - This multi-phased project includes construction of aircraft parking apron supporting the new Terminals B & C and demolition and relocation of utilities located underneath the existing apron pavement.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
NEW TERMINAL EXPANSION - PROJ 9 - CENTRAL PLANT MODIFICATION							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	498	0	0	0	0	0	*498*
AIRPORT PASSENGER FACILITY CHARGE	1,449	0	0	0	0	0	*1,449*
AIRPORT REVENUE BOND	14	0	0	0	0	0	*14*
TOTAL	***1,961***	***0***	***0***	***0***	***0***	***0***	***1,961***

Council District(s): 9

Project Number (33-00156) - This project includes the installation of a new chiller & associated equipment to serve the new Terminals B & C. Modifications/upgrades to existing equipment will also be performed to increase capacity & meet code requirements.

NEW TERMINAL EXPANSION - PROJECT 11 - WAYFINDING & SIGNAGE							
AIRPORT PASSENGER FACILITY CHARGE	0	660	0	0	0	0	*660*
TOTAL	***0***	***660***	***0***	***0***	***0***	***0***	***660***

Council District(s): 9

Project Number (33-00147) - This project is an airport-wide conversion of all wayfinding and signage in support of the opening of Terminal B, and subsequent renaming of Terminal 1 to Terminal A.

NEW TERMINAL EXPANSION - PROJECT 12-TERMINAL 1 MODIFICATIONS							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	713	0	0	0	0	0	*713*
AIRPORT PASSENGER FACILITY CHARGE	3,741	1,452	0	0	0	0	*5,193*
AIRPORT REVENUE BOND	0	8,360	0	0	0	0	*8,360*
TOTAL	***4,454***	***9,812***	***0***	***0***	***0***	***0***	***14,266***

Council District(s): 9

Project Number (33-00152) - This project will expand the check-point security area to provide an additional service lane & modify the existing baggage handling system to allow the removal of the large security equipment.

NEW TERMINAL EXPANSION - PROJECT 4 - TERMINAL B							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	0	0	0	*0*
AIRPORT PASSENGER FACILITY CHARGE BOND	66,050	1,615	0	0	0	0	*67,665*
AIRPORT REVENUE BOND	24,429	592	0	0	0	0	*25,021*
TOTAL	***90,479***	***2,207***	***0***	***0***	***0***	***0***	***92,686***

Council District(s): 9

Project Number (33-00151) - This project includes construction of a new seven-gate terminal, integral with and west of Terminal 1. The construction is consistent with the master plan and is the first of a multi- phase terminal expansion program.

NEW TERMINAL EXPANSION PROJECT 14 - SUPPORTING PROJECTS							
AIRPORT PASSENGER FACILITY CHARGE BOND	0	5,304	0	0	0	0	*5,304*
AIRPORT REVENUE BOND	867	5,304	0	0	0	0	*6,171*
TOTAL	***867***	***10,608***	***0***	***0***	***0***	***0***	***11,475***

Council District(s): 9

Project Number (33-00042) -This project includes supporting projects for the terminal expansion program which includes sidewalks & landscaping, replacement facilities & additional roadway signage & overhead signage for the newly expanded roadway system.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
NEW TERMINAL EXPANSION PROJECT 15 - PASSENGER BOARDING BRIDGES							
AIRPORT REVENUE BOND	7,000	0	0	0	0	0	*7,000*
TOTAL	***7,000***	***0***	***0***	***0***	***0***	***0***	***7,000***
Council District(s) 9	Project Number (33-00043) -This this project provides for passenger boarding bridges for concourse c. the bridges are custom made with a long lead time for assembly processing. Includes pre-conditioned air, 400 HZ and potable water.						
NORTH LOOP SERVICE CENTER SITE REDEVELOPMENT							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	500	0	2,000	0	0	*2,500*
TOTAL	***0***	***500***	***0***	***2,000***	***0***	***0***	***2,500***
Council District(s) 9	Project Number (33-00166) - This project provides for the infrastructure development in support of the redevelopment of the North Loop Service Center.						
PARKING AREA SURVEILLANCE							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	605	0	0	0	0	0	*605*
TOTAL	***605***	***0***	***0***	***0***	***0***	***0***	***605***
Council District(s) 9	Project Number (33-00041) - This project includes the fourth expansion to the East Air Cargo Facility at the International Airport. This continues the policy of providing adequate cargo handling facilities.						
PARKING REVENUE CONTROL SYSTEM							
AIRPORT REVENUE BOND	4,564	0	0	0	0	0	*4,564*
TOTAL	***4,564***	***0***	***0***	***0***	***0***	***0***	***4,564***
Council District(s) 9	Project Number (33-00196) - This project replaces the existing system with an integrated revenue control system for parking and other ground transportation operations.						
PAY ON FOOT CAMERAS							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	15	0	0	0	0	0	*15*
TOTAL	***15***	***0***	***0***	***0***	***0***	***0***	***15***
Council District(s) 9	Project Number (33-00177) - This project includes the installation of security cameras for surveillance of the parking pay on foot facilities.						
PERIMETER ROAD RECONSTRUCTION AT SAIA							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	0	533	0	*533*
AIRPORT IMPROVEMENT PROGRAM GRANT	0	0	0	0	1,600	0	*1,600*
TOTAL	***0***	***0***	***0***	***0***	***2,133***	***0***	***2,133***
Council District(s) 9	Project Number (33-00005) - This project includes the reconstruction of approximately 5,500 feet of perimeter road with concrete pavement.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
RECONSTRUCT SKY PLACE BLVD							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	192	1,994	0	0	0	0	*2,186*
TOTAL	***192***	***1,994***	***0***	***0***	***0***	***0***	***2,186***

Council District(s): 9

Project Number (33-00025) - Reconstruct approximately 2,200 LF of existing Sky Place Blvd. between Jones Maltsberger Road and the Aviation Department ARFF Station.

RECONSTRUCT TAXIWAY E							
AIRPORT IMPROVEMENT PROGRAM GRANT	0	0	0	375	1,125	0	*1,500*
AIRPORT PASSENGER FACILITY CHARGE BOND	0	0	0	125	375	0	*500*
TOTAL	***0***	***0***	***0***	***500***	***1,500***	***0***	***2,000***

Council District(s): 9

Project Number (33-00194) - This project includes the reconstruction of a portion of Taxiway E, located east of Runway 3/21.

RESIDENTIAL ACOUSTICAL TREATMENT PROGRAM							
AIRPORT IMPROVEMENT PROGRAM GRANT	8,000	8,000	8,000	6,000	0	0	*30,000*
AIRPORT PASSENGER FACILITY CHARGE BOND	2,000	2,000	2,000	1,500	0	0	*7,500*
TOTAL	***10,000***	***10,000***	***10,000***	***7,500***	***0***	***0***	***37,500***

Council District(s): 9 10

Project Number (33-00170) - This project is the ongoing construction for the Residential Acoustical Treatment Program whereby residences located within eligible noise exposure levels will be renovated to reduce interior noise.

RUNWAY 12R REHABILITATION							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	0	2,233	2,233	*4,466*
AIRPORT IMPROVEMENT PROGRAM GRANT	0	0	0	0	6,700	6,700	*13,400*
TOTAL	***0***	***0***	***0***	***0***	***8,933***	***8,933***	***17,866***

Council District(s): 9

Project Number (33-00178) - This project provides for the rehabilitation to primary Runway 12R resulting from life cycle analysis. Portions of this runway are approaching 30 years old.

SKY PLACE DRAINAGE IMPROVEMENTS							
AIRPORT IMPROVEMENT PROGRAM GRANT	3,001	0	0	0	0	0	*3,001*
AIRPORT REVENUE BOND	3,653	0	0	0	0	0	*3,653*
TOTAL	***6,654***	***0***	***0***	***0***	***0***	***0***	***6,654***

Council District(s): 9

Project Number (33-00119) - This project includes the construction of a box culvert system in order to enclose the open ditch along Sky Place Blvd. This will open this area to new development of corporate hangars and FBO tenants.

SKY PLACE SITE IMPROVEMENTS							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	300	0	0	0	0	0	*300*
TOTAL	***300***	***0***	***0***	***0***	***0***	***0***	***300***

Council District(s): 9

Project Number (33-00182) - This project provides infrastructure improvements in support of new tenant construction on the Northwest side of the Airport. A portion of this project is contingent upon completion of the Sky Place Box Culvert project.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
STINSON (SSF) HANGER 7 RENOVATION							
STINSON REVOLVING FUND	0	0	0	500	0	0	*500*
TOTAL	***0***	***0***	***0***	***500***	***0***	***0***	***500***

Council District(s): 3

Project Number (33-00008) - This project will provide for the renovation of the historically recognized Hanger 7 at Stinson Airport.

STINSON (SSF) HANGERS 1 AND 2 PAINTING							
STINSON REVOLVING FUND	30	0	0	0	0	0	*30*
TEXAS DEPARTMENT OF TRANSPORTATION	30	0	0	0	0	0	*30*
TOTAL	***60***	***0***	***0***	***0***	***0***	***0***	***60***

Council District(s): 3

Project Number (33-00007) - This project will provide for the replacement of rotten wood end gables and painting of Hangers 1 and 2 at Stinson Airport.

STINSON (SSF) NEW ENTRANCE AND DIRECTIONAL SIGNAGE							
TEXAS DEPARTMENT OF TRANSPORTATION	50	0	0	0	0	0	*50*
TOTAL	***50***	***0***	***0***	***0***	***0***	***0***	***50***

Council District(s): 3

Project Number (33-00011) - This project includes the installation of landside entrance and directional signs at Stinson Airport.

STINSON (SSF) PAPIS (APPROACH NAVIGATIONAL AIDES)							
TEXAS DEPARTMENT OF TRANSPORTATION	164	0	0	0	0	0	*164*
TOTAL	***164***	***0***	***0***	***0***	***0***	***0***	***164***

Council District(s): 3

Project Number (33-00185) - This project includes the installation of PAPIs (approach navigational aids) on both runways to replace the old VASI systems.

STINSON (SSF) PCC JOINT REPLACEMENT							
STINSON REVOLVING FUND	0	0	0	30	0	0	*30*
TEXAS DEPARTMENT OF TRANSPORTATION	0	0	0	30	0	0	*30*
TOTAL	***0***	***0***	***0***	***60***	***0***	***0***	***60***

Council District(s): 3

Project Number (33-00013) - This project will provide for the routine maintenance of concrete pavement at Stinson Airport by replacing the joint materials and extending the pavement's useful life.

STINSON (SSF) PILOT LOUNGE WEATHER EQUIPMENT							
STINSON REVOLVING FUND	30	0	0	0	0	0	*30*
TEXAS DEPARTMENT OF TRANSPORTATION	30	0	0	0	0	0	*30*
TOTAL	***60***	***0***	***0***	***0***	***0***	***0***	***60***

Council District(s): 3

Project Number (33-00014) - This project will provide for grant-eligible equipment to be used by pilots for weather planning.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
STINSON (SSF) RUNWAY 14 REILS (APPROACH NAVIGATIONAL AIDES)							
TEXAS DEPARTMENT OF TRANSPORTATION	47	0	0	0	0	0	*47*
TOTAL	***47***	***0***	***0***	***0***	***0***	***0***	***47***

Council District(s): 3

Project Number (33-00186) - This project includes the replacement of REILS (Approach Navigational Aides) on Runway 14 at Stinson Airport.

STINSON (SSF) RUNWAY 32 RUNUP PAD							
TEXAS DEPARTMENT OF TRANSPORTATION	111	0	0	0	0	0	*111*
TOTAL	***111***	***0***	***0***	***0***	***0***	***0***	***111***

Council District(s): 3

Project Number (33-00187) - This project includes the construction of a runup pad at the end of Runway 32 at Stinson to promote more efficient airfield operations and minimize delays.

STINSON (SSF) RUNWAY 9/27 OVERLAY AND EXTENSION							
TEXAS DEPARTMENT OF TRANSPORTATION	1,772	0	0	0	0	0	*1,772*
TOTAL	***1,772***	***0***	***0***	***0***	***0***	***0***	***1,772***

Council District(s): 3

Project Number (33-00188) - This project includes extending Runway 9/27 at Stinson approximately 200 feet in order to increase the total length to 5,000 feet. This project also includes the overlay of the runway and the replacement of runway edge lights.

STINSON (SSF) SECURITY CAMERAS							
STINSON REVOLVING FUND	0	150	0	0	0	0	*150*
TOTAL	***0***	***150***	***0***	***0***	***0***	***0***	***150***

Council District(s): 3

Project Number (33-00016) - This project includes the installation of security cameras at Stinson Airport to be monitored by the communications center at International Airport.

STINSON (SSF) TAXIWAY A RECONSTRUCTION							
TEXAS DEPARTMENT OF TRANSPORTATION	260	0	0	0	0	0	*260*
TOTAL	***260***	***0***	***0***	***0***	***0***	***0***	***260***

Council District(s): 3

Project Number (33-00191) - This project includes the reconstruction of Taxiway A at Stinson together with the replacement of the taxiway edge lights.

STINSON (SSF) TAXIWAYS D, D1 & D2 EXTENSIONS							
TEXAS DEPARTMENT OF TRANSPORTATION	659	0	0	0	0	0	*659*
TOTAL	***659***	***0***	***0***	***0***	***0***	***0***	***659***

Council District(s): 3

Project Number (33-00192) - This project includes the extension of taxiways at Stinson to improve operational logistics and to improve airfield access.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
STINSON (SSF) WEST APRON IMPROVEMENTS							
STINSON REVOLVING FUND	0	16	0	0	0	0	*16*
TEXAS DEPARTMENT OF TRANSPORTATION	0	150	0	0	0	0	*150*
TOTAL	***0***	***166***	***0***	***0***	***0***	***0***	***166***
Council District(s): 3	Project Number (33-00020) - This project will provide for the completion of a portion of the aircraft ramp that was left unpaved due to utilities directly below the surface. The utilities (sewer lines) will be removed by SAWS in 2007.						
STINSON (SSF)STRUCTURAL OVERLAY RW 14/32							
STINSON REVOLVING FUND	0	0	0	120	0	0	*120*
TEXAS DEPARTMENT OF TRANSPORTATION	0	0	0	1,080	0	0	*1,080*
TOTAL	***0***	***0***	***0***	***1,200***	***0***	***0***	***1,200***
Council District(s): 3	Project Number (33-00018) - This project will provide for an overlay to Runway 14/32, which will extend its useful life. Ramp and taxiway pavements will also receive an overlay to facilitate aircraft movement to and from the runways.						
STINSON AIRSPACE TRAFFIC PROCEDURES ANALYSIS							
TEXAS DEPARTMENT OF TRANSPORTATION	0	50	0	0	0	0	*50*
TOTAL	***0***	***50***	***0***	***0***	***0***	***0***	***50***
Council District(s): 3	Project Number (33-00036) - This study will evaluate the air traffic flow into & out of Stinson Municipal Airport.						
STINSON BUILDING AND RAMP MODIFICATIONS							
TEXAS DEPARTMENT OF TRANSPORTATION	0	595	0	0	0	0	*595*
TOTAL	***0***	***595***	***0***	***0***	***0***	***0***	***595***
Council District(s): 3	Project Number (33-00033) - This project will add helicopter parking apron and a hangar door to the Cadmus building located at Stinson Municipal Airport. The building will be used by the SAPD Blue Eagles as their new location on Stinson Airport.						
STINSON MASTER PLAN UPDATE							
TEXAS DEPARTMENT OF TRANSPORTATION	0	200	0	0	0	0	*200*
TOTAL	***0***	***200***	***0***	***0***	***0***	***0***	***200***
Council District(s): 3	Project Number (33-00034) - This project updates the 2001 Airport Master Plan for Stinson Municipal Airport. This update will be used as a planning and programming tool for future capital development.						
STINSON PERIMETER INTRUSION DETECTION SYSTEM (PIDS)							
STINSON REVOLVING FUND	0	0	0	145	1,426	0	*1,571*
TOTAL	***0***	***0***	***0***	***145***	***1,426***	***0***	***1,571***
Council District(s): 3	Project Number (33-00030) - Install a Perimeter Intrusion Detection System (PIDS) at Stinson Municipal Airport to prevent and detect the intrusion of unauthorized persons into the secured areas on airport property.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
STINSON(SSF) NEW AIR TRAFFIC CONTROL TOWER							
STINSON REVOLVING FUND	50	160	0	0	0	0	*210*
TEXAS DEPARTMENT OF TRANSPORTATION	450	1,440	0	0	0	0	*1,890*
TOTAL	***500***	***1,600***	***0***	***0***	***0***	***0***	***2,100***
Council District(s) 3	Project Number (33-00010) - This project includes the site selection, design, & construction of a new air traffic control tower (ATCT) at Stinson Airport. A new ATCT will eliminate anticipated line-of-sight issues that will occur with future development.						
TAXIWAY G RECONSTRUCTION							
AIRPORT IMPROVEMENT PROGRAM GRANT	0	0	525	10,275	0	0	*10,800*
AIRPORT PASSENGER FACILITY CHARGE BOND	0	0	175	3,425	0	0	*3,600*
TOTAL	***0***	***0***	***700***	***13,700***	***0***	***0***	***14,400***
Council District(s) 9	Project Number (33-00193) - This project includes the reconstruction of Taxiway G from Taxiway L to the approach of Runway 12R. Portions of Taxiway G are over 25 years old and are approaching the end of their useful life cycle.						
TAXIWAY Q EXTENSION							
AIRPORT IMPROVEMENT PROGRAM GRANT	0	981	7,188	0	0	0	*8,169*
AIRPORT PASSENGER FACILITY CHARGE BOND	0	327	2,396	0	0	0	*2,723*
TOTAL	***0***	***1,308***	***9,584***	***0***	***0***	***0***	***10,892***
Council District(s) 9	Project Number (33-00195) - This project will extend Taxiway Q approximately 1,000 feet to provide access from the east side of Runway 21. This project is in support of the Runway 21 Extension project.						
TERMINAL & AIRFIELD SECURITY							
AIRPORT IMPROVEMENT PROGRAM GRANT	1,335	0	0	0	0	0	*1,335*
TOTAL	***1,335***	***0***	***0***	***0***	***0***	***0***	***1,335***
Council District(s) 9	Project Number (33-00205) - This project includes the evaluation & upgrade of terminal & airfield security access & related transportation security administration (TSA) mandates as a result of nationwide increased security requirements.						
TERMINAL 1 AUTOMATIC DOORS							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	525	0	0	0	0	*525*
TOTAL	***0***	***525***	***0***	***0***	***0***	***0***	***525***
Council District(s) 9	Project Number (33-00199) - This project includes the replacement of the automatic doors in Terminal 1.						
TERMINAL 1 ELEVATORS REPLACEMENT							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	150	300	0	0	0	0	*450*
TOTAL	***150***	***300***	***0***	***0***	***0***	***0***	***450***
Council District(s) 9	Project Number (33-00201) - This project includes the replacement of all public elevators in Terminal 1.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
TERMINAL 1 ESCALATORS REPLACEMENT							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	1,084	690	0	0	0	0	*1,774*
TOTAL	***1,084***	***690***	***0***	***0***	***0***	***0***	***1,774***
Council District(s) 9	Project Number (33-00029) - This project includes the replacement of all escalators in Terminal 1.						
TERMINAL 1 IN-BOUND BAGGAGE SYSTEM REPLACEMENT							
AIRPORT REVENUE BOND	300	0	0	0	0	0	*300*
TOTAL	***300***	***0***	***0***	***0***	***0***	***0***	***300***
Council District(s) 9	Project Number (33-00200) - This project includes the procurement and installation of new baggage conveyors for Terminal 1.						
TERMINAL 1 PANEL JOINT SEALING							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	600	0	0	0	0	0	*600*
TOTAL	***600***	***0***	***0***	***0***	***0***	***0***	***600***
Council District(s) 9	Project Number (33-00202) - This project includes the re-sealing of the exterior metal panel on Terminal 1.						
TERMINAL 1 ROOF							
AIRPORT REVENUE BOND	1,000	0	0	0	0	0	*1,000*
TOTAL	***1,000***	***0***	***0***	***0***	***0***	***0***	***1,000***
Council District(s) 9	Project Number (33-00203) - This project includes the replacement of the Terminal 1 roof at the International Airport.						
TERMINAL AREA FORECAST UPDATE 2006							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	200	0	0	0	0	0	*200*
TOTAL	***200***	***0***	***0***	***0***	***0***	***0***	***200***
Council District(s) 9	Project Number (33-00190) - Validation of the FAA's 2006 Terminal Area Forecast to insure that the data and collection methodology are correct.						
TOTAL AIR TRANSPORTATION	***255,548***	***139,115***	***38,527***	***26,675***	***15,062***	***8,933***	***483,860***
STREETS							
36TH STREET EXTENSION THROUGH KELLY USA							
2007 GO STREET IMPROVEMENT BOND	25	25	1,391	2,552	0	0	*3,993*
TOTAL	***25***	***25***	***1,391***	***2,552***	***0***	***0***	***3,993***
Council District(s) 4	Project Number (40-00001) -Extension of 36th St 1.9 miles to link Kelly USA to major thoroughfares, providing ingress and egress to and from Kelly USA. Leveraged funds.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
TRANSPORTATION							
STREETS							
36TH STREET RECONSTRUCTION (US 90 TO KELLY AFB ENTRANCE)							
PRIOR ISSUED CERTIFICATES OF OBLIGATION	333	285	0	0	0	0	*618*
UNISSUED CERTIFICATES OF OBLIGATION	1,463	0	0	0	0	0	*1,463*
TOTAL	***1,796***	***285***	***0***	***0***	***0***	***0***	***2,081***

Council District(s): 4 5

Project Number (23-00839) - This project will provide the City's share to widen the primary access roadway to Port Authority of San Antonio with curbs, sidewalks, drainage and includes engineering, right-of- way, and utility relocation. MPO/FDP Program.

ARENA RD (IH-35 TO HOUSTON ST) AND/ OR ARTERIAL CONNECTOR ST							
2007 GO STREET IMPROVEMENT BOND	1,400	700	700	195	0	0	*2,995*
TOTAL	***1,400***	***700***	***700***	***195***	***0***	***0***	***2,995***

Council District(s): 2

Project Number (40-00002) - Construct a new road, including curbs and necessary drainage. The total cost for this project is currently estimated to be $9.3 million, with the City's share expected to equal approximately 32% of this total.

ATD-AUDIBLE COUNTDOWN PEDESTRIAN SIGNALS							
ADVANCED TRANSPORTATION DISTRICT	42	71	42	70	70	70	*365*
TOTAL	***42***	***71***	***42***	***70***	***70***	***70***	***365***

Council District(s): CW

Project Number (23-00083) - This project will provide voice indication for improved safety of sight-impaired pedestrians at crosswalks. Audibly indicates location of activation button and when the desired crossing has been given a green signal.

ATD-BIKE FACILITIES/POSTS/RACKS							
ADVANCED TRANSPORTATION DISTRICT	165	60	50	56	50	50	*431*
TOTAL	***165***	***60***	***50***	***56***	***50***	***50***	***431***

Council District(s): CW

Project Number (23-00005) - This project will improve bicycling safety by adding designated lanes and facilities.

ATD-BUS PADS							
ADVANCED TRANSPORTATION DISTRICT	600	600	600	600	600	600	*3,600*
TOTAL	***600***	***600***	***600***	***600***	***600***	***600***	***3,600***

Council District(s): CW

Project Number (23-00079) - This project will provide for the installation of concrete reinforcement at or beneath the street surface for deceleration/acceleration at VIA bus stops & routes to prevent pavement damage.

ATD-DOWNTOWN TRAFFIC SIMULATION MODEL							
ADVANCED TRANSPORTATION DISTRICT	50	50	50	50	50	50	*300*
TOTAL	***50***	***50***	***50***	***50***	***50***	***50***	***300***

Council District(s): CW

Project Number (23-00085) - This project will produce a flexible, scalable visual simulation model of traffic and related variables within the Central Business District for use in traffic control planning.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
TRANSPORTATION							
STREETS							
ATD-INTERSECTION IMPROVEMENTS							
ADVANCED TRANSPORTATION DISTRICT	3,945	700	300	1,200	1,500	1,500	*9,145*
TOTAL	***3,945***	***700***	***300***	***1,200***	***1,500***	***1,500***	***9,145***

Council District(s): CW

Project Number (23-00990) - This project will install or modify intersections on city streets to improve transportation mobility, to include turn lanes, deceleration/acceleration lanes, medians and pavement markings.

ATD-PEDESTRIAN SIGNALS & BUTTONS							
ADVANCED TRANSPORTATION DISTRICT	110	100	100	100	100	100	*610*
TOTAL	***110***	***100***	***100***	***100***	***100***	***100***	***610***

Council District(s): CW

Project Number (23-00086) - This project will provide dedicated signal indicators for improved pedestrian safety at crosswalks, including pedestrian operated activation buttons to minimize unnecessary disruption of vehicle traffic movement.

ATD-SCHOOL CROSSWALK BEACONS							
ADVANCED TRANSPORTATION DISTRICT	250	0	0	0	0	0	*250*
TOTAL	***250***	***0***	***0***	***0***	***0***	***0***	***250***

Council District(s): CW

Project Number (23-01121) - This project will match programs with ISD's to fund 50% for school flashers at existing zones or to upgrade the mast arm mounted at warranted locations and/or install flashing beacons.

ATD-SCHOOL ZONE PAVEMENT MARKING UPGRADE							
ADVANCED TRANSPORTATION DISTRICT	170	200	200	200	200	200	*1,170*
TOTAL	***170***	***200***	***200***	***200***	***200***	***200***	***1,170***

Council District(s): CW

Project Number (23-00080) - This project will replace current water-base painted pavement markings, which have a short life span, with more durable and visible thermoplastic markings.

ATD-SIDEWALK GAP ANALYSIS & TRACKING PGM							
ADVANCED TRANSPORTATION DISTRICT	15	15	15	15	15	15	*90*
TOTAL	***15***	***15***	***15***	***15***	***15***	***15***	***90***

Council District(s): CW

Project Number (23-00075) - This project will assess sidewalk condition and identify gaps in sidewalks and capture results in a maintainable database.

ATD-SIDEWALKS							
ADVANCED TRANSPORTATION DISTRICT	8,000	5,000	6,500	4,500	4,500	4,500	*33,000*
TOTAL	***8,000***	***5,000***	***6,500***	***4,500***	***4,500***	***4,500***	***33,000***

Council District(s): CW

Project Number (23-01086) - This project will provide for the installation or repair of sidewalks based on the assessment made utilizing the sidewalk gap analysis & tracking program.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
TRANSPORTATION							
STREETS							
ATD-TRAFFIC SIGNAL EMERGENCY VEHICLE PREEMPTION							
ADVANCED TRANSPORTATION DISTRICT	80	80	96	80	80	80	*496*
TOTAL	***80***	***80***	***96***	***80***	***80***	***80***	***496***

Council District(s): CW

Project Number (23-00078) - This project will provide Fire and EMS vehicles with the ability to trigger a green signal indication in their direction of travel in order to clear intersections of traffic before passing through them.

ATD-TRANSIT/SPECIAL EVENT UPGRADES							
ADVANCED TRANSPORTATION DISTRICT	28	28	28	28	28	28	*165*
TOTAL	***28***	***28***	***28***	***28***	***28***	***28***	***165***

Council District(s): 1 2

Project Number (23-00077) - This project will provide equipment to monitor downtown traffic and pedestrian movement during highly attended events, to enable more informed real-time decisions by SAPD and SAFD/EMS on traffic control and emergency response.

ATD-UNINTERRUPTIBLE POWER SUPPLIES							
ADVANCED TRANSPORTATION DISTRICT	0	0	100	300	300	300	*1,000*
TOTAL	***0***	***0***	***100***	***300***	***300***	***300***	***1,000***

Council District(s): CW

Project Number (23-00081) - This project will provide backup battery for traffic signals that is activated if a loss of power occurs, i.e., during a severe storm. This keeps the signals operating normally for four to five hours without an external power.

ATD-VIDEO IMAGING VIDEO DETECTION SYSTEM							
ADVANCED TRANSPORTATION DISTRICT	80	120	200	250	200	200	*1,050*
TOTAL	***80***	***120***	***200***	***250***	***200***	***200***	***1,050***

Council District(s): CW

Project Number (23-00082) - This project will utilize camera systems at a traffic signal to detect the presence of a vehicle waiting at a red light.

AVENUE B (SOUTH) BIKELANE							
UNISSUED CERTIFICATES OF OBLIGATION	45	0	0	0	0	0	*45*
TOTAL	***45***	***0***	***0***	***0***	***0***	***0***	***45***

Council District(s): 1 2

Project Number (23-00929) - The Ave B (South) Project will provide bicycle facility along Ave B from Lions Field to Millrace and Millrace to Josephine St.

BABCOCK RD (PRUE RD TO HOLLYHOCK)							
2007 GO STREET IMPROVEMENT BOND	611	1,790	1,707	0	0	0	*4,108*
TOTAL	***611***	***1,790***	***1,707***	***0***	***0***	***0***	***4,108***

Council District(s): 7 8

Project Number (40-00003) - Reconstructs street with sidewalks, drainage, driveway approaches and necessary traffic signal modifications.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
TRANSPORTATION							
STREETS							
BLANCO RD (HILDEBRAND TO JACKSON KELLER)							
2007 GO STREET IMPROVEMENT BOND	2,867	4,097	10,870	3,870	0	0	*21,704*
TOTAL	***2,867***	***4,097***	***10,870***	***3,870***	***0***	***0***	***21,704***
Council District(s) 1	Project Number (40-00004) - Reconstructs and widens road, with curbs, sidewalks, driveway approaches, turn lanes at major intersections, and necessary drainage and traffic signal improvements. Leveraged funds.						
BROOKS							
2007 ISSUED TAX NOTES	420	0	0	0	0	0	*420*
TOTAL	***420***	***0***	***0***	***0***	***0***	***0***	***420***
Council District(s) 3	Project Number (16-00011) - This project will provide for sewage system improvements.						
BROOKS-NEW BRAUNFELS EXTENSION							
2007 ISSUED CERTIFICATES OF OBLIGATION	2,113	0	0	0	0	0	*2,113*
2007 ISSUED CERTIFICATES OF OBLIGATION	387	0	0	0	0	0	*387*
TOTAL	***2,500***	***0***	***0***	***0***	***0***	***0***	***2,500***
Council District(s) 3	Project Number (40-00182) - Continues construction of S. New Braunfels from Research Plaza to southern boundary of Brooks City-Base. This is a funds transfer project, Brooks City-Base will manage design and construction.						
BULVERDE RD (LOOP 1604 TO EVANS RD)							
2007 GO STREET IMPROVEMENT BOND	4,890	6,557	11,411	6,993	0	0	*29,851*
TOTAL	***4,890***	***6,557***	***11,411***	***6,993***	***0***	***0***	***29,851***
Council District(s) 9 10	Project Number (40-00005) - This project reconstructs and widens Bulverde with curbs, sidewalks, driveway approaches, necessary signal modifications/improvements and necessary drainage. The project includes the installation of bike facilities.						
CALLAGHAN (BANDERA TO INGRAM)							
2004 ISSUED CERTIFICATES OF OBLIGATION	369	0	0	0	0	0	*369*
2006 ISSUED CERTIFICATES OF OBLIGATION	292	170	0	0	0	0	*462*
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	538	314	0	0	0	0	*852*
PRIOR ISSUED CERTIFICATES OF OBLIGATION	54	0	0	0	0	0	*54*
UNISSUED CERTIFICATES OF OBLIGATION	919	0	0	0	0	0	*919*
TOTAL	***2,172***	***484***	***0***	***0***	***0***	***0***	***2,656***
Council District(s) 7	Project Number (23-03251) - Reconstructs and widens road to 4 lanes with continuous left turn lanes. Included are new curbs, driveway approaches and sidewalks, drainage improvements and roundabout at Thunder Dr. Leveraged funds.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
TRANSPORTATION							
STREETS							
CALLAGHAN RD (CULEBRA TO COMMERCE)							
2007 GO STREET IMPROVEMENT BOND	2,593	5,504	11,345	0	0	0	*19,442*
TOTAL	***2,593***	***5,504***	***11,345***	***0***	***0***	***0***	***19,442***
Council District(s): 6 7 — Project Number (40-00007) - Reconstructs and widens Callaghan Road with curbs, sidewalks, driveway approaches, and necessary traffic signal improvements.							
CAROLINA AREA STREETS PHASE I							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	53	0	0	0	0	0	*53*
TOTAL	***53***	***0***	***0***	***0***	***0***	***0***	***53***
Council District(s): 1 — Project Number (23-00196) - This project will reconstruct the roadway to a street width of 28' including curbs, sidewalks, and necessary drainage improvements.							
CITY-WIDE BRIDGE REPLACEMENT (TXDOT)							
2007 GO STREET IMPROVEMENT BOND	2,000	6,000	6,000	5,091	0	0	*19,091*
TOTAL	***2,000***	***6,000***	***6,000***	***5,091***	***0***	***0***	***19,091***
Council District(s): CW — Project Number (40-00008) - Replace existing deficient bridges within City limits (do not meet traffic load requirements). City pays for specific items. Leveraged funds.							
DEZAVALA, PHASE I (BABCOCK TO COGBURN)							
2007 GO STREET IMPROVEMENT BOND	1,542	1,596	5,896	6,653	0	0	*15,687*
TOTAL	***1,542***	***1,596***	***5,896***	***6,653***	***0***	***0***	***15,687***
Council District(s): 8 — Project Number (40-00009) - Reconstructs and widens DeZavala Road from two to five lanes, along with the construction of curbs, sidewalks, driveway approaches, and necessary drainage and traffic signal improvements.							
DISTRICT 1 ACCESS AND MOBILITY PROGRAM							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	133	0	0	0	0	0	*133*
TOTAL	***133***	***0***	***0***	***0***	***0***	***0***	***133***
Council District(s): 1 — Project Number (23-00195) - This project will provide sidewalks in various parts of this council district in areas that are eligible for CDBG funding.							
DISTRICT 10 ACCESS AND MOBILITY PROGRAM							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	260	259	0	0	0	0	*519*
TOTAL	***260***	***259***	***0***	***0***	***0***	***0***	***519***
Council District(s): 10 — Project Number (23-00223) - This project will provide sidewalks in various parts of this council district in areas that are eligible for CDBG funding.							

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
TRANSPORTATION							
STREETS							
DISTRICT 2 ACCESS AND MOBILITY PROGRAM							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	143	0	0	0	0	0	*143*
TOTAL	***143***	***0***	***0***	***0***	***0***	***0***	***143***
Council District(s) 2	Project Number (23-00197) - This project will provide sidewalks in various parts of this council district in areas that are eligible for CDBG funding.						
DISTRICT 3 ACCESS AND MOBILITY PROGRAM							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	733	0	0	0	0	0	*733*
TOTAL	***733***	***0***	***0***	***0***	***0***	***0***	***733***
Council District(s) 3	Project Number (23-00199) - This project will provide sidewalks in various parts of this council district in areas that are eligible for CDBG funding.						
DISTRICT 4 ACCESS AND MOBILITY PROGRAM							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	2,411	0	0	0	0	0	*2,411*
TOTAL	***2,411***	***0***	***0***	***0***	***0***	***0***	***2,411***
Council District(s) 4	Project Number (23-00202) - This project will provide sidewalks in various parts of this council district in areas that are eligible for CDBG funding.						
DISTRICT 4 AREA PEDESTRIAN MOBILITY PROGRAM							
2007 GO STREET IMPROVEMENT BOND	177	267	0	0	0	0	*444*
TOTAL	***177***	***267***	***0***	***0***	***0***	***0***	***444***
Council District(s) 4	Project Number (40-00010) - This project provides for pedestrian mobility and traffic calming projects.						
DISTRICT 5 ACCESS AND MOBILITY PROGRAM							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	296	0	0	0	0	0	*296*
TOTAL	***296***	***0***	***0***	***0***	***0***	***0***	***296***
Council District(s) 5	Project Number (23-00206) - This project will provide sidewalks in various parts of this council district in areas that are eligible for CDBG funding.						
DISTRICT 6 AREA PEDESTRIAN MOBILITY PROGRAM							
2007 GO STREET IMPROVEMENT BOND	257	439	0	0	0	0	*696*
TOTAL	***257***	***439***	***0***	***0***	***0***	***0***	***696***
Council District(s) 6	Project Number (40-00011) - This project provides for pedestrian mobility and traffic calming projects.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
TRANSPORTATION							
STREETS							
DISTRICT 7 ACCESS AND MOBILITY PROGRAM							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	288	0	0	0	0	0	*288*
TOTAL	***288***	***0***	***0***	***0***	***0***	***0***	***288***
Council District(s): 7	Project Number (23-00213) - This project will provide sidewalks in various parts of this council district in areas that are eligible for CDBG funding.						
DISTRICT 7 AREA PEDESTRIAN MOBILITY PRG							
2007 GO STREET IMPROVEMENT BOND	111	126	0	0	0	0	*237*
TOTAL	***111***	***126***	***0***	***0***	***0***	***0***	***237***
Council District(s): 7	Project Number (40-00012) - This project provides for pedestrian mobility and traffic calming projects.						
DISTRICT 9 ACCESS AND MOBILITY PROGRAM							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	215	215	0	0	0	0	*430*
TOTAL	***215***	***215***	***0***	***0***	***0***	***0***	***430***
Council District(s): 9	Project Number (23-00220) - This project will provide sidewalks in various parts of this council district in areas that are eligible for CDBG funding.						
DOWNTOWN TRANSPORTATION INFRASTRUCTURE IMPROVEMENTS							
2007 GO STREET IMPROVEMENT BOND	3,000	4,710	2,582	0	0	0	*10,292*
TOTAL	***3,000***	***4,710***	***2,582***	***0***	***0***	***0***	***10,292***
Council District(s): CW	Project Number (40-00013) - Candidate projects include: new or reconstructed sidewalks, driveway approaches, curbs and wheelchair ramps; repair street brick pavers; and other pedestrian, street and traffic signal improvements as needed.						
DURANGO (TRINITY - NAVIDAD)							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	145	0	0	0	0	0	*145*
TOTAL	***145***	***0***	***0***	***0***	***0***	***0***	***145***
Council District(s): 5	Project Number (23-00207) - This project will reconstruct the street with curbs, sidewalks, driveway approaches and necessary drainage.						
EAST LUBBOCK ST (S.FLORES TO SAN PEDRO CREEK)							
2007 GO STREET IMPROVEMENT BOND	224	521	203	0	0	0	*948*
TOTAL	***224***	***521***	***203***	***0***	***0***	***0***	***948***
Council District(s): 5	Project Number (40-00014) - Reconstruct E. Lubbock from S. Flores to San Pedro Creek, along with curbs, sidewalks, driveway approaches, and necessary drainage improvements.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
TRANSPORTATION							
STREETS							
EDWARDS (NOGALITOS - IH10)							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	705	0	0	0	0	0	*705*
TOTAL	***705***	***0***	***0***	***0***	***0***	***0***	***705***

Council District(s): 5

Project Number (23-03270) - This project will provide for a new street, curbs and sidewalks on Edwards Street from Nogalitos to IH 10.

EL MONTE PHASE I AND III (BLANCO TO SAN PEDRO)							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	200	0	0	0	0	0	*200*
TOTAL	***200***	***0***	***0***	***0***	***0***	***0***	***200***

Council District(s): 1

Project Number (23-01012) - Reconstruct El Monte Street from San Pedro to N. Flores (Phase I) and N. Flores to Blanco (Phase III) including curbs, sidewalks, wheelchair ramps, driveway approaches and drainage system.

FINTON (DART - IH35)							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	101	0	0	0	0	0	*101*
TOTAL	***101***	***0***	***0***	***0***	***0***	***0***	***101***

Council District(s): 5

Project Number (23-03263) - This project will provide for a new street, curbs and sidewalks on Finton Street from Dart to IH 35.

FORT SAM TRANSPORTATION PROJECTS							
2007 GO STREET IMPROVEMENT BOND	323	810	1,960	879	0	0	*3,972*
TOTAL	***323***	***810***	***1,960***	***879***	***0***	***0***	***3,972***

Council District(s): 2 9

Project Number (40-00015) - Several candidate projects being considered in coordination with Fort Sam Houston to address traffic issues.

FREDERICKSBURG RD CONGESTION MITIGATION							
2007 GO STREET IMPROVEMENT BOND	1,013	1,851	3,822	3,267	0	0	*9,953*
TOTAL	***1,013***	***1,851***	***3,822***	***3,267***	***0***	***0***	***9,953***

Council District(s): CW

Project Number (40-00016) - Addresses congestion between downtown business district and Medical Center through detailed traffic analysis and requisite operational improvements and hike and bike amenities. Leveraged funds.

GIFFORD ST.							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	56	0	0	0	0	0	*56*
TOTAL	***56***	***0***	***0***	***0***	***0***	***0***	***56***

Council District(s): 5

Project Number (23-03269) - This project will provide for a new street, curbs and sidewalks on Gifford Street from Southcross to Gerald.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
TRANSPORTATION							
STREETS							
GREEN ST, PHASE I (NOGALITOS TO IH 35)							
2007 GO STREET IMPROVEMENT BOND	251	475	67	0	0	0	*793*
TOTAL	***251***	***475***	***67***	***0***	***0***	***0***	***793***

Council District(s): 5

Project Number (40-00017) - Design and construct Green Street to available funds, from Nogalitos to IH-35. Project is expected to include widening of the roadway and providing curbs, sidewalks, driveway approaches, and necessary drainage.

HAYS STREET BRIDGE REHABILITATION							
2002 ISSUED CERTIFICATES OF OBLIGATION	27	0	0	0	0	0	*27*
2004 ISSUED CERTIFICATES OF OBLIGATION	65	0	0	0	0	0	*65*
PRIOR ISSUED CERTIFICATES OF OBLIGATION	63	0	0	0	0	0	*63*
UNISSUED CERTIFICATES OF OBLIGATION	652	0	0	0	0	0	*652*
TOTAL	***807***	***0***	***0***	***0***	***0***	***0***	***807***

Council District(s): 2

Project Number (50-00108) - Rehabilitation and conversion of abandoned bridge, including approaches, to a pedestrian and biking bridge over UP railroad tracks.

HOUSTON (BOWIE TO PINE)							
2006 ISSUED CERTIFICATES OF OBLIGATION	70	0	0	0	0	0	*70*
TOTAL	***70***	***0***	***0***	***0***	***0***	***0***	***70***

Council District(s): 2

Project Number (23-00724) - This project will provide for sidewalk, landscaping, and design enhancements in conjunction with TXDOT funded design enhancements under IH-37. (To be combined with matching funds from TXDOT and Rotary).

HUNT LANE (INGRAM TO POTRANCO)							
2007 GO STREET IMPROVEMENT BOND	963	971	4,542	3,374	0	0	*9,850*
TOTAL	***963***	***971***	***4,542***	***3,374***	***0***	***0***	***9,850***

Council District(s): 4 6

Project Number (40-00018) - Reconstruct and widen Hunt Lane to four lanes, with sidewalks, curbs, driveway approaches, and necessary drainage and traffic signal improvements.

JONES MALTSBERGER (REDLAND TO THOUSAND OAKS)							
2007 GO STREET IMPROVEMENT BOND	1,671	1,691	7,179	6,738	0	0	*17,279*
TOTAL	***1,671***	***1,691***	***7,179***	***6,738***	***0***	***0***	***17,279***

Council District(s): 10

Project Number (40-00019) - Reconstruct and widen Jones Maltsberger to five lanes with curbs, sidewalks, driveway approaches, and necessary drainage. Project includes construction of a bridge to eliminate a low water crossing.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
TRANSPORTATION							
STREETS							
JONES MALTSBERGER (US HWY. 281 TO U.P.R.R.)							
1999 GO STREET & PEDESTRIAN IMPROVEMENT BOND	307	0	0	0	0	0	*307*
2006 ISSUED CERTIFICATES OF OBLIGATION	129	0	0	0	0	0	*129*
2007 ISSUED CERTIFICATES OF OBLIGATION	130	0	0	0	0	0	*130*
PRIOR ISSUED CERTIFICATES OF OBLIGATION	43	0	0	0	0	0	*43*
UNISSUED CERTIFICATES OF OBLIGATION	243	0	0	0	0	0	*243*
TOTAL	***852***	***0***	***0***	***0***	***0***	***0***	***852***

Council District(s): 9

Project Number (23-00840) - This project will provide the City's share for the reconstruction and widening of Jones Maltsberger to four lanes from US 281 to Basse. MPO/STP MM Program.

KELLY USA							
2003 GO STREETS AND PEDESTRIAN IMPROVEMENT BOND	1,086	928	0	0	0	0	*2,014*
TOTAL	***1,086***	***928***	***0***	***0***	***0***	***0***	***2,014***

Council District(s): 4 5

Project Number (23-00184) - This project will provide for infrastructure improvements in accordance with Kelly USA Master Plan.

LA MANDA (WEST AVENUE TO BUCKEYE)							
2006 ISSUED CERTIFICATES OF OBLIGATION	18	0	0	0	0	0	*18*
TOTAL	***18***	***0***	***0***	***0***	***0***	***0***	***18***

Council District(s): 1

Project Number (23-00138) - This project will reconstruct street with curbs, sidewalks and driveway approaches and limited drainage.

MAHNCKE PARK AREA STREETS							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	234	234	0	0	0	0	*469*
TOTAL	***234***	***234***	***0***	***0***	***0***	***0***	***469***

Council District(s): 9

Project Number (23-00222) - This project will reconstruct the streets to include curbs, sidewalks, driveway approaches and necessary drainage.

MARBACH DRAINAGE, PH II A (MILITARY TO WEST OF RAWHIDE)							
2007 GO STREET IMPROVEMENT BOND	1,143	1,999	4,125	812	0	0	*8,079*
TOTAL	***1,143***	***1,999***	***4,125***	***812***	***0***	***0***	***8,079***

Council District(s): 6

Project Number (40-00020) - Design Marbach from Military to Loop 410 and reconstruct Marbach from Military to Rawhide to accommodate for drainage improvements.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
TRANSPORTATION							
STREETS							
MEDICAL AT FREDERICKSBURG							
1999 GO STREET & PEDESTRIAN IMPROVEMENT BOND	455	0	0	0	0	0	*455*
2004 ISSUED CERTIFICATES OF OBLIGATION	800	0	0	0	0	0	*800*
2007 GO STREET IMPROVEMENT BOND	12,160	0	0	0	0	0	*12,160*
TOTAL	***13,415***	***0***	***0***	***0***	***0***	***0***	***13,415***

Council District(s): CW

Project Number (23-00854) - This project will construct grade separation of Medical Dr under Fredericksburg Rd. Project includes signal modifications, curbs, sidewalks, necessary drainage and access lanes from Medical to Fredericksburg. Leveraged funds.

MEDICAL CENTER INFRASTRUCTURE AND FACILITIES							
UNISSUED CERTIFICATES OF OBLIGATION	1,100	1,100	1,500	1,100	0	0	*4,800*
TOTAL	***1,100***	***1,100***	***1,500***	***1,100***	***0***	***0***	***4,800***

Council District(s): 8

Project Number (23-00218) -Reconstructs intersections and provides for facility improvements within Medical Center. City has allocated, at a minimum, $1.1 M annual in funding to match any contributions made by Medical Center Alliance.

MEDICAL CENTER INTERSECTION IMPROVEMENTS							
2007 GO STREET IMPROVEMENT BOND	8,000	3,000	3,485	0	0	0	*14,485*
TOTAL	***8,000***	***3,000***	***3,485***	***0***	***0***	***0***	***14,485***

Council District(s): CW

Project Number (40-00022) - Improve intersections at 4 locations in Medical Center. Leveraged funds.

MEDINA BASE RD, PHASE I (LOOP 410)							
2007 GO STREET IMPROVEMENT BOND	1,144	1,964	3,281	653	0	0	*7,042*
TOTAL	***1,144***	***1,964***	***3,281***	***653***	***0***	***0***	***7,042***

Council District(s): 4

Project Number (40-00023) - Design and construct to available funds road from 410 to 1,900 ft W of 5 Palms. Design for widening of roadway, curbs, sidewalks, driveway approaches, bike facilities, necessary drainage and traffic signal improvements.

MISSION TRAILS IV							
PRIOR ISSUED CERTIFICATES OF OBLIGATION	169	168	0	0	0	0	*337*
UNISSUED CERTIFICATES OF OBLIGATION	426	425	0	0	0	0	*851*
TOTAL	***595***	***593***	***0***	***0***	***0***	***0***	***1,188***

Council District(s): 1 3

Project Number (23-00789) - Construct street and drainage improvements and enhancements on Mission from Mitchell to Roosevelt and on Roosevelt from Mission to St. Marys. Also enhancements on Alamo from Durango to Alamo Plaza. Leveraged funds.

MISSION TRAILS V							
PRIOR ISSUED CERTIFICATES OF OBLIGATION	50	22	0	0	0	0	*72*
UNISSUED CERTIFICATES OF OBLIGATION	107	46	0	0	0	0	*153*
TOTAL	***157***	***68***	***0***	***0***	***0***	***0***	***225***

Council District(s): 1 3

Project Number (23-00790) - Provides for signage and delineation features for the entire length of the Mission Trails Projects from the Alamo to Mission Espada.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
TRANSPORTATION							
STREETS							
MONTEZUMA ST, PHASE I (ZARAZAMORA TO SAN JACINTO)							
2007 GO STREET IMPROVEMENT BOND	193	231	143	0	0	0	*567*
TOTAL	***193***	***231***	***143***	***0***	***0***	***0***	***567***

Council District(s): 5

Project Number (40-00024) - Design and construct to available funds Montezuma Street from Zarzamora to San Jacinto. Project design allows for widening of the roadway and providing curbs.

N. HEIN (W.W. WHITE-W. HEIN) AND W. HEIN							
2007 GO STREET IMPROVEMENT BOND	870	2,195	3,030	0	0	0	*6,095*
TOTAL	***870***	***2,195***	***3,030***	***0***	***0***	***0***	***6,095***

Council District(s): 2

Project Number (40-00025) - Reconstruct N. Hein from W. W. White to W. Hein and W. Hein from Rice to N. Hein, with curbs, sidewalks, driveway approaches and necessary drainage improvements.

NACOGDOCHES (LOOP 410 TO DANBURY)							
PRIOR ISSUED CERTIFICATES OF OBLIGATION	834	150	0	0	0	0	*984*
TOTAL	***834***	***150***	***0***	***0***	***0***	***0***	***984***

Council District(s): 10

Project Number (23-00850) - Widens roadway to 4 lanes with concrete median, left turns, new curbs, sidewalks, driveway approaches and drainage improvements. Leveraged funds.

NEW BRAUNFELS INFRASTRUCTURE PROJECT, PHASE I THROUGH V							
UNISSUED CERTIFICATES OF OBLIGATION	7,955	0	0	0	0	0	*7,955*
TOTAL	***7,955***	***0***	***0***	***0***	***0***	***0***	***7,955***

Council District(s): 3

Project Number (61-00100) - This is a five phase project which will extend South New Braunfels from Southeast Military Drive to Loop 410 through Brooks City Base.

NEW BRAUNFELS/NACOGDOCHES INTERSECTION							
2007 GO STREET IMPROVEMENT BOND	264	266	1,511	375	0	0	*2,416*
TOTAL	***264***	***266***	***1,511***	***375***	***0***	***0***	***2,416***

Council District(s): 9 10

Project Number (40-00026) - Reconstruct the intersection at N. New Braunfels and Nacogdoches. The project includes the widening of N. New Braunfels, with curbs, sidewalks, and driveway approaches to align with existing street.

NORTH CENTRAL ARTERIAL STREET IMPROVEMENTS							
2007 ISSUED CERTIFICATES OF OBLIGATION	1,500	0	0	0	0	0	*1,500*
TOTAL	***1,500***	***0***	***0***	***0***	***0***	***0***	***1,500***

Council District(s): 9

Project Number (23-01109) - This projects will provide for streets and pedestrian enhancements in Arterial Streets in the North Central Area.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
TRANSPORTATION							
STREETS							
NORTH NEW BRAUNFELS SIDEWALKS							
2007 GO STREET IMPROVEMENT BOND	94	284	232	0	0	0	*610*
TOTAL	***94***	***284***	***232***	***0***	***0***	***0***	***610***

Council District(s): 10

Project Number (40-00027) - Install sidewalks along North New Braunfels (where appropriate and within available funding).

OCTAVIA #63, PHASE II							
2007 GO STREET IMPROVEMENT BOND	1,194	1,762	1,566	55	0	0	*4,577*
TOTAL	***1,194***	***1,762***	***1,566***	***55***	***0***	***0***	***4,577***

Council District(s): 5

Project Number (40-00028) - Reconstruct streets, with new underground drainage systems, curbs, sidewalks and driveway approaches in area bounded by South Flores, West Hart Avenue/Weinberg/Chalmers Ave, IH-35 South and Gladstone Street/Tommins Ave.

ORCHARD (W.W. WHITE TO W. HEIN)							
2007 GO STREET IMPROVEMENT BOND	520	1,205	1,984	0	0	0	*3,709*
TOTAL	***520***	***1,205***	***1,984***	***0***	***0***	***0***	***3,709***

Council District(s): 2

Project Number (40-00029) - Reconstruct Orchard from W.W. White to W. Hein with curbs, sidewalks, driveway approaches and necessary drainage improvements.

PARLIAMENT (BLANCO TO SIR WINSTON)							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	352	352	0	0	0	0	*705*
TOTAL	***352***	***352***	***0***	***0***	***0***	***0***	***705***

Council District(s): 9

Project Number (23-00221) - This project will reconstruct the roadway to a street width of 30' (2 lanes) including curbs, sidewalks, and necessary drainage improvements.

PASO HONDO							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	587	0	0	0	0	0	*587*
TOTAL	***587***	***0***	***0***	***0***	***0***	***0***	***587***

Council District(s): 2

Project Number (23-00736) - Reconstructs Paso Hondo from Gevers to Walters including new curbs, sidewalks, driveway approaches and necessary drainage improvements.

PRUE RD (COUNTRY DAWN TO AUTUMN BLUFF)							
2007 GO STREET IMPROVEMENT BOND	955	955	4,249	3,997	0	0	*10,156*
TOTAL	***955***	***955***	***4,249***	***3,997***	***0***	***0***	***10,156***

Council District(s): 7 8

Project Number (40-00030) - Widen Prue Road to four lanes with a raised median. Project includes installation of an additional bridge for crossing at Leon Creek.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
TRANSPORTATION							
STREETS							
PRUE ROAD EXTENSION (PRUE TO HUEBNER)							
1999 GO STREET & PEDESTRIAN IMPROVEMENT BOND	316	0	0	0	0	0	*316*
2007 ISSUED CERTIFICATES OF OBLIGATION	16	0	0	0	0	0	*16*
PRIOR ISSUED CERTIFICATES OF OBLIGATION	146	0	0	0	0	0	*146*
UNISSUED CERTIFICATES OF OBLIGATION	398	0	0	0	0	0	*398*
TOTAL	***876***	***0***	***0***	***0***	***0***	***0***	***876***

Council District(s): 8

Project Number (23-00857) - This project provides the City match to extend roadway on new alignment with 4 lanes, a center turn lane, curbs, 6 ft. sidewalks and drainage. MPO/STP MM Program.

REDLAND RD (HWY.281 TO 3600 FT. EAST OF HWY.281)							
2007 GO STREET IMPROVEMENT BOND	798	0	0	0	0	0	*798*
TOTAL	***798***	***0***	***0***	***0***	***0***	***0***	***798***

Council District(s): 9

Project Number (40-00031) - Reconstruct and widen street to 4 lanes with turn lanes, driveway approaches, curbs, sidewalks and necessary drainage. Leveraged funds.

REED RD (CULEBRA TO MILITARY)							
2007 GO STREET IMPROVEMENT BOND	1,272	2,677	5,774	1,088	0	0	*10,811*
TOTAL	***1,272***	***2,677***	***5,774***	***1,088***	***0***	***0***	***10,811***

Council District(s): 6

Project Number (40-00032) - Reconstruct and widen roadway to three lanes, with bicycle lanes, curbs, sidewalks, driveway approaches, and necessary drainage and traffic signal improvements.

RIVAS (GEN. MCMULLEN TO ROSABELL)							
2007 GO STREET IMPROVEMENT BOND	1,071	2,122	4,447	837	0	0	*8,477*
TOTAL	***1,071***	***2,122***	***4,447***	***837***	***0***	***0***	***8,477***

Council District(s): 5

Project Number (40-00033) - Reconstruct Rivas from Gen. McMullen to Rosabell, with curbs, sidewalks, driveway approaches, and necessary drainage and signal improvements.

RIVERDALE (MAIDEN TO HILLCREST)							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	1,370	1,370	0	0	0	0	*2,739*
TOTAL	***1,370***	***1,370***	***0***	***0***	***0***	***0***	***2,739***

Council District(s): 7

Project Number (23-00214) - This project will reconstruct the street with curbs, sidewalks, driveway approaches, and necessary drainage. Ponding currently occurs within area streets.

SALADO CREEK BICYCLE PATHS							
2004 ISSUED CERTIFICATES OF OBLIGATION	174	35	0	0	0	0	*209*
TOTAL	***174***	***35***	***0***	***0***	***0***	***0***	***209***

Council District(s): 9

Project Number (23-00943) - This project will construct bike paths from Wetmore to Blanco Road. MPO/STP MM Program.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
TRANSPORTATION							
STREETS							
SAN JACINTO (EL PASO - SAN FERNANDO)							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	38	0	0	0	0	0	*38*
TOTAL	***38***	***0***	***0***	***0***	***0***	***0***	***38***

Council District(s): 5

Project Number (23-03264) - This project will provide for new sidewalks and curbs to both sides of the street.

ST. CLOUD PEDESTRIAN IMPROVEMENT (WOODLAWN TO BABCOCK)							
2007 GO STREET IMPROVEMENT BOND	355	1,082	0	0	0	0	*1,437*
TOTAL	***355***	***1,082***	***0***	***0***	***0***	***0***	***1,437***

Council District(s): 7

Project Number (40-00035) - Construct sidewalks on one side of street, with existing street and curbs to remain.

STAHL AT O'CONNOR AND JUDSON RECONSTRUCTION							
1999 GO STREET & PEDESTRIAN IMPROVEMENT BOND	195	0	0	0	0	0	*195*
2006 ISSUED CERTIFICATES OF OBLIGATION	79	0	0	0	0	0	*79*
2007 ISSUED CERTIFICATES OF OBLIGATION	670	10	0	0	0	0	*680*
TOTAL	***944***	***10***	***0***	***0***	***0***	***0***	***954***

Council District(s): 10

Project Number (23-00844) - Reconstructs intersection improvements at Stahl/O'Connor and Stahl/Judson. Leveraged funds

SUMMIT (SAN PEDRO - BREEDEN)							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	238	0	0	0	0	0	*238*
TOTAL	***238***	***0***	***0***	***0***	***0***	***0***	***238***

Council District(s): 1

Project Number (23-03732) - This project will provide for sidewalks, curbs and drainage as needed.

TESLA (CULEBRA TO MAYBERRY)							
2007 GO STREET IMPROVEMENT BOND	514	1,224	2,036	0	0	0	*3,774*
TOTAL	***514***	***1,224***	***2,036***	***0***	***0***	***0***	***3,774***

Council District(s): 5

Project Number (40-00038) - Reconstruct Tesla from Culebra to Mayberry, with curbs, sidewalks, driveway approaches and necessary drainage improvements.

TEXAS A&M CAMPUS INFRASTRUCTURE							
UNISSUED CERTIFICATES OF OBLIGATION	14,500	0	0	0	0	0	*14,500*
TOTAL	***14,500***	***0***	***0***	***0***	***0***	***0***	***14,500***

Council District(s): 3

Project Number (40-00164) - This project will provide for street improvements necessary for the Texas A&M Campus located in southern San Antonio.

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
TRANSPORTATION							
STREETS							
TRAFFIC SYSTEM MODERNIZATION/SYNCHRONIZATION							
2007 ISSUED CERTIFICATES OF OBLIGATION	10,152	4,808	0	0	0	0	*14,960*
ADVANCED TRANSPORTATION DISTRICT	512	1,000	1,000	1,000	0	0	*3,512*
FEDERAL ITS DEPLOYMENT PROG - U.S. DEPT. OF TRANSPORTATION	2,048	0	0	0	0	0	*2,048*
TOTAL	***12,712***	***5,808***	***1,000***	***1,000***	***0***	***0***	***20,520***
Council District(s): CW	Project Number (23-01085) - Comprehensive Communications Network - Provides a City-wide communications network using fiber optic and wireless communications to link all traffic signal devices.						
W. MILITARY (MARBACH TO WESTFIELD)							
2007 GO STREET IMPROVEMENT BOND	217	741	0	0	0	0	*958*
TOTAL	***217***	***741***	***0***	***0***	***0***	***0***	***958***
Council District(s): 6	Project Number (40-00039) - Construct sidewalks and curbs along W. Military from Marbach to Westfield (where appropriate and within available funding).						
WALLACE (26TH TO INCA)							
2007 GO STREET IMPROVEMENT BOND	331	787	1,252	0	0	0	*2,370*
TOTAL	***331***	***787***	***1,252***	***0***	***0***	***0***	***2,370***
Council District(s): 5	Project Number (40-00040) - Reconstruct Wallace Street, with curbs, sidewalks, driveway approaches, and necessary drainage.						
WALTERS ST (E. HOUSTON TO PASO HONDO)							
2007 GO STREET IMPROVEMENT BOND	370	1,227	844	0	0	0	*2,441*
TOTAL	***370***	***1,227***	***844***	***0***	***0***	***0***	***2,441***
Council District(s): 2	Project Number (40-00041) - Reconstruct Walters Street from E. Houston to Paso Hondo, with curbs, sidewalks, and retaining walls.						
WALTERS ST IH-35 N TO FORT SAM MAIN GATE							
2007 GO STREET IMPROVEMENT BOND	1,826	1,179	969	0	0	0	*3,974*
TOTAL	***1,826***	***1,179***	***969***	***0***	***0***	***0***	***3,974***
Council District(s): 2	Project Number (40-00042) - Reconstruct and widen existing roadway to a proposed six-lane roadway, with sidewalks, driveway approaches, bike lanes, turn lanes at major intersections, a raised median, and necessary drainage and traffic signal improvements.						
WAR CLOUD							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	772	0	0	0	0	0	*772*
TOTAL	***772***	***0***	***0***	***0***	***0***	***0***	***772***
Council District(s): 4	Project Number (23-03265) - This project will eliminate a low water crossing at Indian Creek and provide for street reconstruction, new sidewalks and curbs from Running Horse to Rain Dance.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	TOTAL
TRANSPORTATION							
STREETS							
WOODLAWN AVENUE (BANDERA TO MAIDEN)							
1999 GO STREET & PEDESTRIAN IMPROVEMENT BOND	298	124	0	0	0	0	*422*
2004 ISSUED CERTIFICATES OF OBLIGATION	494	206	0	0	0	0	*700*
2006 ISSUED CERTIFICATES OF OBLIGATION	335	140	0	0	0	0	*475*
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	250	0	0	0	0	0	*250*
PRIOR ISSUED CERTIFICATES OF OBLIGATION	56	24	0	0	0	0	*80*
TOTAL	***1,433***	***494***	***0***	***0***	***0***	***0***	***1,927***

Council District(s): 7

Project Number (23-00969) - Reconstructs 2 lanes of Woodlawn from Duke to Maiden with left turn lane at an intersection, curbs, sidewalks, bike facility. Installs underground storm water system and asphalt overlay several streets. Leveraged funds.

WURZBACH PARKWAY							
2002 ISSUED CERTIFICATES OF OBLIGATION	1,219	0	0	0	0	0	*1,219*
2005 ISSUED CERTIFICATES OF OBLIGATION	270	0	0	0	0	0	*270*
2006 ISSUED CERTIFICATES OF OBLIGATION	2,297	0	0	0	0	0	*2,297*
TOTAL	***3,786***	***0***	***0***	***0***	***0***	***0***	***3,786***

Council District(s): CW

Project Number (23-01043) - This project will purchase right-of-way in order for TxDOT/MPO to construct a four lane divided roadway with limited access from Military Highway to Wetmore Road. MPO Program

WURZBACH PARKWAY / ARTERIAL CONNECTOR							
2007 GO STREET IMPROVEMENT BOND	1,500	4,000	6,000	1,055	0	0	*12,555*
TOTAL	***1,500***	***4,000***	***6,000***	***1,055***	***0***	***0***	***12,555***

Council District(s): CW

Project Number (40-00043) - Improve connectivity between IH-35 and Medical Center. Funding will provide for a detailed traffic analysis and requisite operational improvements and hike and bike amenities. Leveraged funds.

ZARZAMORA DRAINAGE PROJECT #83A PH II (HUTCHINS TO ANSLEY)							
2007 GO STREET IMPROVEMENT BOND	4,922	4,634	0	0	0	0	*9,556*
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	1,100	400	0	0	0	0	*1,500*
TOTAL	***6,022***	***5,034***	***0***	***0***	***0***	***0***	***11,056***

Council District(s): 4

Project Number (40-00044) - Rebuilds 5 lanes, with bikelanes, curbs, sidewalks and driveway approaches. Constructs improvements of Hunter from Zarzamora to Janice Lavon and 2 drainage ditches.

TOTAL STREETS	***145,184***	***91,473***	***125,383***	***58,033***	***7,693***	***7,693***	***435,458***
TOTAL TRANSPORTATION	***400,732***	***230,588***	***163,910***	***84,708***	***22,755***	***16,626***	***919,318***
GRAND TOTAL	***772,504***	***389,545***	***292,344***	***127,213***	***24,826***	***17,126***	***1,623,557***

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Debt Management Plan

DEBT MANAGEMENT PLAN

OVERVIEW

The City issues debt for the purpose of financing long-term infrastructure capital improvements. Some of these projects have multiple sources of funding which include debt financing. Infrastructure, as referred to by the City, means economic externalities essentially required to be provided by government to support a community's basic human needs, economic activity, safety, education, and quality of life. Types of debt issued by the City include ad valorem tax-supported bonds and certificates of obligation. Certificates of obligation are typically secured by a pledge of revenues and ad valorem taxes, do not require voter approval, and are issued for programs that support the City's major infrastructure facilities and certain of its revenue-producing facilities. Revenue bonds are utilized to finance long-term capital improvements for proprietary enterprise and self-supporting operations. Currently, revenue bonds have provided the financing required for improvements to the City's Airport System, the City's Parking System, the City's Municipal Drainage Utility System (Stormwater System), and the Henry B. Gonzalez Convention Center.

The long-term infrastructure financing process commences with the identification of major projects throughout the City to be financed with ad valorem tax-supported bonds or certificates of obligation. These City-wide projects typically involve health and public safety, street improvements, drainage, flood control, construction and improvements to municipal facilities, as well as quality of life enhancements related to libraries and municipal parks. Major projects that are financed with ad valorem tax-supported bonds are presented to the electorate for approval. Upon voter approval, the City is authorized to issue ad valorem tax-supported bonds to finance the approved projects. Bond elections are held as needs of the community are ascertained. Revenue bonds do not require an election and are sold as needed for construction, expansion, and/or renovation of facilities in amounts that are in compliance with revenue bond covenants. The process for any debt issuance begins with the budget process and planned improvements to be made during the ensuing fiscal year.

Utilization of comprehensive financial analysis and computer modeling in the debt management plan incorporates numerous variables such as sensitivity to interest rates, changes in assessed values, annexations, current ad valorem tax collection rates, self-supporting debt, and fund balances. The analytical modeling and effective debt management has enabled the City to maximize efficiencies through refundings and debt structuring. Strict adherence to conservative financial management has allowed the City to meet its financing needs while at the same time maintaining its 'Aa1', and 'AA+' bond rating by Moody's Investors Service, Inc. ("Moody's"), and Fitch Ratings ("Fitch"), respectively. In October 2008 Standard & Poor's Ratings Group, a Division of the McGraw-Hill Corporation ("S&P"), upgraded the City's bond rating from 'AA+' to 'AAA'. This is the first time that San Antonio has been rated 'AAA'. Standard & Poor's based the upgrade on the City's "maintenance of strong financial reserves and continued diversification of the local economy".

DEBT AUTHORIZATION

- GENERAL OBLIGATION BONDS

The City is authorized to issue bonds payable from ad valorem taxes pursuant to the City Charter, the general laws of the State, and ordinances adopted by the City Council. Such bonds must be authorized by the voters of the City at elections held within the City. The City currently has $550,000,000 ad valorem tax-supported debt previously approved by its voters on May 12, 2007 and $440,652,472 remains unissued. For the fiscal year to end September 30, 2008, the City will have $726,770,000 general obligation bonds outstanding.

Table 1

Authorized But Unissued Ad Valorem Tax Bonds

Date of Authorization	Improvements	Amount Authorized	Bonds Issued To Date*	Bonds Authorized but Unissued
5/12/2007	Streets, Bridges, & Sidewalks	$306,997,413	$27,641,000	$279,356,413
5/12/2007	Drainage	152,051,818	16,692,528	135,359,290
5/12/2007	Parks, Recreation, Open Space, & Athletics	79,125,293	59,251,000	19,874,293
5/12/2007	Library	11,025,476	5,088,000	5,937,476
5/12/2007	Public Health Facilities	800,000	675,000	125,000
		$550,000,000	$109,347,528	$440,652,472

*The $60,000,000, City of San Antonio, Texas Tax Notes, Series 2007, included $43,500,000 which was applicable to the 2007 General Obligation Bond Authorization. The allocation by proposition is subject to change.

On November 29, 2007, the City sold $121,220,000 "City of San Antonio, Texas General Improvement and Refunding Bonds, Series 2007," (the "2007 Bonds"). The 2007 Bonds were issued to provide funds (1) to finance the construction of general improvements to the City, including (a) streets, bridges and sidewalks; (b) drainage improvements; (c) parks, recreation, open space and athletics; (d) library improvements; and (e) public health facilities; (2) refund the City's Tax Notes, Series 2007 in the principal amount of $60,000,000; and (3) pay costs of issuance of the 2007 Bonds. The 2007 Bonds represent the first installment of the $550,000,000 bonds approved at an election held in the City on May 12, 2007.

- TAX NOTES

On November 29, 2007, the City sold $21,270,000 "City of San Antonio, Texas Tax Notes, Series 2007A" (the "2007A Notes"). The 2007A Notes were issued to provide funds to (1) finance the costs of technology improvements to various City-owned systems (including, but not limited to, timekeeping administration, communications, business reporting, fiber optics, emergency citizen notification and response, procurement, recruiting, information, and data storage) and improvements to the City's sanitary sewage system; and (2) pay the costs of issuance. For the fiscal year to end September 30, 2008, the City will have $17,925,000 Tax Notes outstanding.

- CERTIFICATES OF OBLIGATION

The City is authorized to issue certificates of obligation pursuant to the City Charter, applicable State laws, and ordinances adopted by the City Council. Certificates of Obligations are issued for various purposes to include financing revenue producing capital improvements and for infrastructure support and development. For the fiscal year to end September 30, 2008, the City will have $294,410,000 certificates of obligation outstanding, which comprises 28.33% of the total outstanding ad valorem tax-supported debt.

On November 29, 2007, the City sold $106,755,000 "City of San Antonio, Texas Combination Tax and Revenue Certificates of Obligation, Series 2007," (the "2007 Certificates"). The 2007 Certificates were issued for the purpose of providing funds for the payment of contractual obligations to be incurred for making permanent public improvements and for other public purposes as follows: (1) constructing,

renovating, and improving municipal facilities including the animal care facility and community family resource learning centers; (2) constructing the new Haven for Hope Homeless Campus; (3) acquiring, constructing, improving, and renovating park facilities, including the West End Park/Frank Garrett Park, La Villita historic buildings and Maverick Park, the Spanish Governor's Palace, Southside Lions Park, Voelcker Park, West Side YMCA, and Lockwood Park; (4) acquiring Mission Drive In Theatre land for open space; (5) constructing and renovating Environmental Services facilities including a compress natural gas fueling facility at the Northeast Service Center and the Pearsall Landfill; (6) acquiring, constructing, and renovating library facilities including converting the Hertzberg Library building into a western art museum; (7) constructing improvements for flood control including dams and bridge improvements, communications equipment, landscaping, accessible walkways and landings, and amenities along the San Antonio River; (8) constructing and improving municipal golf courses including a learning center for the "First Tee" program at Brackenridge Park polo field; (9) constructing parking facilities at the Witte Museum and the Zoo area; (10) acquiring, constructing, and improving public safety facilities, including a public safety headquarters, other police and fire station facilities, and software for automated field police reporting and integrated report management system; (11) constructing street improvements and drainage incidental thereto, including Bulverde Road from Evans to Marshall, 36th Street (US 90 to KellyUSA entrance), Jones Maltsberger from US 281 to Basse Road, streets within the Medical Center, Prue Road extension to Huebner, Stahl Road at O'Connor and Judson, and infrastructure in connection with the Texas A&M University campus; (12) purchasing material, supplies, equipment, machinery, land, and rights-of-way for authorized needs and purposes relating to public safety, drainage, flood control, streets, libraries, utility infrastructure, and public works purposes; and (13) the payment of professional services related to the construction and financing of the aforementioned projects.

- REVENUE BONDS

The City is authorized to issue revenue bonds under the provisions of the City Charter, applicable State laws, and ordinances adopted by City Council. At fiscal year ending September 30, 2008, the City's outstanding revenue bonds will be: Airport System Revenue Bonds in the aggregate principal amount of $232,930,000, Passenger Facility Charge and Subordinate Lien Airport System Revenue Bonds in the aggregate principal amount of $140,650,000; Parking System Revenue Bonds in the aggregate principal amount of $22,115,000; Municipal Drainage Utility System (Stormwater System) Bonds in the aggregate principal amount of $95,615,000; and Henry B. Gonzalez Convention Center Expansion Project Revenue Bonds aggregating to $222,465,000.

The airport, parking, drainage, and convention center revenue bonds are not secured by ad valorem taxes and are limited obligations of the City, payable solely from the revenues of the airport system, parking system, municipal drainage utility system, and hotel occupancy tax collections, respectively. The Passenger Facility Bonds are not secured by ad valorem taxes and are payable solely from the revenues generated by the City's collection of a passenger facility charge, which was approved by the Federal Aviation Administration and the City Council, with collection beginning on November 21, 2001.

On July 9, 2008, the City sold $135,000,000 "City of San Antonio, Texas Hotel Occupancy Tax Subordinate Lien Variable Rate Demand Revenue Refunding Bonds, Series 2008" (the "Series 2008 HOT Bonds"). The Series 2008 HOT Bonds were sold for the purpose of (i) refunding its outstanding "City of San Antonio, Texas Hotel Occupancy Tax Subordinate Lien Revenue and Refunding Bonds, Series 2004B"; (ii) constructing renovations and making improvements to the Lila Cockrell Theatre, including Americans with Disabilities Act compliance improvements, asbestos abatement, renovation of all interior finishes and mechanical, electrical, and plumbing upgrades, as well as other expansion related improvements; and (iii) paying costs of issuance of the Bonds.

On November 29, 2007, the City sold $82,400,000 "City of San Antonio, Texas Airport System Revenue Improvement Bonds, Series 2007" (Alternative Minimum Tax Bonds) (the "GAR Bonds"). The GAR Bonds were sold for the purpose of paying costs related to constructing, improving, renovating, enlarging and equipping the Airport including (i) construction of renovations and improvements to existing terminals

and airport maintenance facilities; (ii) construction of two new terminals (Concourse B and Concourse C), parking structures, cargo facilities, holding aprons, and an elevated terminal roadway; (iii) construction of drainage improvements; (iv) construction of infrastructure, roadway and utility improvements related to the redevelopment of the former Northside Service Center site located near the west entrance of the Airport; (v) acquisition and installation of equipment related to such projects, (vi) acquisition and installation of terminal road signage, (vii) engineering, architectural and other professional services related to such projects, (viii) funding capitalized interest and a debt service reserve fund, and (ix) costs of issuance of the GAR Bonds.

On November 29, 2007, the City sold $74,860,000 "City of San Antonio, Texas Passenger Facility Charge and Subordinate Lien Airport System Revenue Improvement Bonds, Series 2007" (Alternative Minimum Tax Bonds) (the "PFC Bonds"). The PFC Bonds were sold for the purpose of paying costs related to constructing, improving, renovating, enlarging and equipping the Airport, which improvements and projects qualify, and have been approved by the Secretary of the U.S. Department of Transportation, as "eligible airport-related projects" under 49 USC §40117, including (i) construction of renovations and improvements to existing terminals, (ii) construction of two new terminals (Concourse B and Concourse C), and (iii) construction of an elevated terminal roadway, upgrades to the central plant, apron replacement, and new utilities. Proceeds of the PFC Bonds also will be used to fund a debt service reserve fund and pay costs of issuance of the PFC Bonds.

- REFUNDINGS

The City routinely reviews the possibility of refunding certain of its outstanding debt to effectuate interest cost savings.

- 1/8 CENT SALES TAX REVENUE COMMERCIAL PAPER PROGRAM

On May 7, 2005, the voters of the City approved a 1/8 cent sales and use tax for the purpose of collecting an aggregate of $90,000,000 to be used to acquire property for a conservation easement or open-space preservation program intended to protect water in the Edwards Aquifer which took effect October 1, 2005. Passage of the Aquifer Protection Proposition will enable the City to help protect the Edwards Aquifer water supply from pollution by acquiring land over the Edwards Aquifer Recharge Zone. It is expected that the land acquisition over the Edwards Aquifer will occur over a 60-month period. An accelerated land acquisition program will be financed through the implementation and issuance of Sales Tax Revenue Commercial Paper Notes. The commercial paper program was authorized by the City Council on May 10, 2007, for $50,000,000 in Sales Tax Revenue Commercial Paper Notes (the "Notes"). Funds collected in accordance with the Aquifer Protection Proposition, in addition to being available to pay the Notes, will be used to pay costs and expenses incurred in relation to eligible projects, including, without limitation, acquisition costs of land, interests in land, rights-of-way and easements, engineering and legal costs, and real estate sales commissions and closing costs. For the fiscal year to end September 30, 2008, the City will have $10,500,000 commercial paper notes outstanding.

DEBT LIMITATIONS

The amount of ad valorem tax-supported debt that the City may incur is limited by City Charter and by the Constitution of the State of Texas. The City Charter establishes a limitation on the general obligation debt supported by ad valorem taxes to an amount not to exceed ten percent of the total assessed valuation.

The Constitution of the State of Texas provides that the ad valorem taxes levied by the City for debt service and maintenance and operation purposes shall not exceed $2.50 for each one hundred dollars of assessed valuation of taxable property. There is no limitation within the $2.50 rate for interest and sinking fund purposes; however, it is the policy of the Attorney General of the State of Texas to prohibit the issuance of debt by a city if such issuance produces debt service requirements that exceed the amount that can be paid from $1.50 tax rate calculated at 90% collections.

LONG-TERM DEBT PLANNING

The City employs a comprehensive multi-year, long-term capital improvement planning program that is updated annually. Debt management is a major component of the financial planning model which incorporates projected financing needs for infrastructure development that is consistent with the City's growth while at the same time measuring and assessing the cost and timing of each debt issuance.

The assumptions utilized in the FY 2008-2009 Debt Plan include: (i) assessed valuation growth at 10.49% in fiscal year 2009, decreasing to 5.00% in fiscal year 2010, decreasing to 3.00% in fiscal years 2011 through fiscal year 2013, decreasing 0.50% per year beginning in fiscal year 2014 and continuing until fiscal year 2016, when a growth rate of 1.50% is reached and held constant through fiscal year 2021; (ii) tax collections at 97.5%; (iii) tax freeze for elderly and disabled (proposition 3); (iv) the adopted debt service tax rate which remains constant at 21.15 cents in fiscal years 2009 through 2024 and decreases annually from fiscal years 2025 through 2041; and (v) $550,000,000 General Improvement Bonds authorized by the voters in the May 12, 2007 election of which $109,347,528 has been previously issued, with issuances anticipated to be sold as follows: $76,095,000 in FY 2009, $115,827,000 in FY 2010, $168,042,000 in FY 2011, and $80,688,000 in FY 2012. Based on these assumptions and the projected maximum debt service tax rate of 21.15 cents, additional estimated bond authorizations in the Fall of 2012 and the Fall of 2017 are approximately $596,000,000 million and $550,000,000 million respectively. In addition, the FY 2008-2009 Debt Plan includes the issuance of Certificates of Obligation, which are scheduled to be sold as follows: approximately $222,555,000 for fiscal years 2009 through 2012, approximately $57,575,000 for fiscal years 2013 through 2017, and approximately $45,000,000 for fiscal years 2018 through 2022 for: fire station improvements, Metropolitan Planning Organization ("MPO") streets and other street projects, drainage projects, land acquisition, parks and recreation projects, municipal facility improvements, environmental services improvements, economic development, library improvements, health, public safety improvements, and San Antonio River improvements. Additionally, the FY 2008-2009 Debt Plan includes the issuance of approximately $9,655,000 self-supporting Certificates of Obligation to be sold in fiscal year 2009 and $30,800,000 in short-term Tax Notes to be sold from fiscal years 2009 through 2011.

NEW MONEY ISSUES

On-going capital improvement needs have required the City to sell certificates of obligation and general obligation bonds to fund capital improvements for various streets, drainage and flood control projects; acquisition, construction and improvements related to park facilities, public safety, municipal facilities, parking structures; environmental clean-up and land acquisition.

The FY 2008-2009 debt plan includes the sale of $76,095,000 of the 2007 authorized bonds. The bonds will be sold to finance improvements to streets, bridges and sidewalk, drainage, libraries, parks, recreation, open space and athletics, and public health facilities. The FY 2008-2009 debt plan also includes the sale of approximately $85,055,000 of certificates of obligation and $15,800,000 in short-term Tax Notes. The certificates of obligation and Tax Notes will be sold to fund fire station improvements, MPO streets and other street projects, environmental services improvements, municipal facilities, parks and recreation improvements, economic development, library improvements, drainage projects, and health, and information technology improvements. These issuances are anticipated to occur in November 2008.

DEBT SERVICE TAX RATE

The combination of successful refundings and low interest rates for bonds and certificates of obligation sales has resulted in a decrease in the projected maximum debt service tax rate of $0.3049 per $100 valuation prior to 1992, 1993, 1996, 1998, 2001, 2002, 2003, 2004, 2005, 2006, 2007, and 2008 refundings to a projected maximum debt service tax rate of $0.2115 per $100 through fiscal year 2024.

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Statistical Data

City of San Antonio

Demographic Statistics
Last Ten Fiscal Years

Fiscal Year	Population[1]	Per Capita Income[1]	Median Age[1]	Population (age 25+) with a Bachelor's Degree or Greater[2]	School Enrollment[1]	Unemployment Rate[1]
1998	1,162,600	19,500	32.1	20.8%	245,946	4.3%
1999	1,187,600	19,770	32.2	21.2%	247,471	3.8%
2000	1,207,500	19,950	32.5	21.6%	262,567	4.0%
2001	1,226,250	20,200	31.8	N/A	267,184	4.1%
2002	1,241,100	19,300	32.0	20.8%	270,025	5.1%
2003	1,262,800	19,960	32.2	22.9%	275,796	5.5%
2004	1,278,300	18,969	32.2	23.5%	273,560	5.2%
2005	1,299,200	19,540	32.4	23.4%	279,756	5.2%
2006	1,322,900	20,110	33.2	23.1%	283,393	4.4%
2007	1,312,286	19,884	32.6	23.2%	291,873	3.9%

[1] 2007 Comprehensive Annual Financial Report, City of San Antonio, Texas.
[2] Planning Department, City of San Antonio, Texas.

City of San Antonio

Miscellaneous Statistical Data

General Information

Date of Incorporation	December 14, 1837
Date of Adoption of City Charter	October 2, 1951
Form of Government	Council-Manager
Area	504 square miles

Fire Protection and Emergency Medical Services

Number of Fire Stations	50
Number of EMS Units	31
Number of EMS Paramedics	383
Number of Firefighters	1,181

Police Protection

Number of Stations	6
Number of Police Officers	2,302
Number of School Crossing Guards	256

Parks and Recreation

Parks Acreage	19,852
Number of Parks and Recreation Areas over One Acre	201
Number of Municipal Golf Courses	3
Number of Municipal Swimming Pools	24
Number of Recreation Centers - All Year	31
Number of Recreation Centers – Summer	91

Sewer Service[1]

Miles of Storm Sewers	498
Miles of Sanitary Sewers	4,739
Number of Sewer Customers	379,962

Water Service[1]

Number of Water Customers	344,168

Building Permits

Permits Issued	15,029
Estimated Cost	$3,138,500,380

[1] Water and sewer service provided by San Antonio Water System (SAWS).

City of San Antonio

Miscellaneous Statistical Data

Education[1]

(Twelve School Districts Wholly or Partly Within San Antonio City Limits)

Number of Schools	400
Number of Teachers	18,565
Number of Students Registered	286,105
Average Daily Attendance	272,260

Election[2]

Registered Voters in San Antonio	731,905

Population[3]

Year	Population	Increase
1900	53,321	---------
1910	96,614	81.2%
1920	161,379	67.0%
1930	231,543	43.5%
1940	253,854	9.6%
1950	408,442	60.9%
1960	587,718	43.9%
1970	654,153	11.3%
1980	786,023	20.2%
1990	938,900	19.4%
2000	1,207,500	28.6%
2007	1,312,286	8.7%

[1] Texas Education Agency, 2008 AEIS Report.
[2] Bexar County Board of Elections (Data only includes City of San Antonio residents).
[3] Planning Department, City of San Antonio, Texas.

City of San Antonio

Principal Taxpayers

Taxpayer	Type of Business	Principal Taxpayer Taxable Valuation	Percentage To Net Taxable Valuation
HEB Grocery Company, LP	Retail/Grocery	$710,396,234	1.25%
AT&T	Telecommunications	396,192,795	0.70%
United Services Automobile Association	Insurance/Banking/Real Estate	339,801,974	0.60%
Wal-Mart Stores, Inc.	Retail/Grocery	324,560,403	0.57%
Marriott Corporation	Hotel/Hospitality	246,927,160	0.44%
Humana/Methodist Healthcare System	Hospital/Healthcare	194,412,588	0.33%
Valero Energy Corporation	Oil Refinery/Retail Gas Stations	162,263,022	0.26%
Hyatt Regency Hotels	Hotel/Hospitality	158,944,490	0.28%
Alamo Stonecrest Holdings	Shopping Center	144,909,548	0.26%
La Cantera Retail LTD Partnership	Shopping Center	141,498,920	0.25%
	TOTALS	**$2,819,907,134**	**4.98%**

Glossary

Glossary

The Adopted Budget contains specialized and technical terminology that is unique to public finance and budgeting. To assist the reader of the Proposed Budget Document in understanding these terms, a budget glossary has been included in the document.

Accounting Basis: Rules used to prepare, present, and report financial statements for a wide variety of entities that refer to when revenues and expenditures are recognized and reported. The City employs modified accrual basis of accounting. This means that revenues are recognized in the accounting period in which they become available and measurable and expenditures are recognized in the accounting period in which the fund liability is incurred. Accounting records for Proprietary, Pension Trust, Private Purpose Trust and Retiree Health Care Funds are maintained on an accrual basis. Revenues are recognized when they are earned, and expenses are recognized when they are incurred.

Accounting System: The total set of records and procedures, which are used to record, classify, and report information on the financial status and operations of an entity.

Accrual Accounting: A basis of accounting in which revenues are recognized in the period in which they are earned and became measurable, and expenses are recognized in the period incurred instead of when cash is actually received or spent. For example, in accrual accounting a revenue that was earned between April 1 and June 30, but for which payment was not received until July 10, is recorded as being received on June 30 rather than July 10.

Activity: A special unit of work or service performed.

Administrative Transfer: See Transfer.

Adopted Budget: See Budget.

Ad Valorem Tax: The tax is based "according to value" of property and is used as the source of revenue to pay general obligation debt and to support the General Fund.

African-American Business Enterprise (AABE): A sole proprietorship, partnership, or corporation owned, operated, and controlled by a minority group member(s) who have at least 51% ownership.

All Funds Summary: The comprehensive summary of all budgeted funds.

Allotment: To allot is to divide an appropriation into amounts that may be encumbered or expended during a time period.

Amended Budget: Represents the original adopted budget plus any amendments passed as of October 1. This figure does not include prior year encumbrances or re-appropriation.

Appropriation: A legal authorization granted by the City Council to establish legal authority for city officials to make expenditures/expenses or incur obligations for specific purposes. It does not include prior year encumbrances or re-appropriation. An authorization made by the City Council, which permits officials to incur obligations against and to make expenditures of governmental resources. Appropriations are usually made for fixed amounts and typically granted for a one-year period.

Approved Budget: As used in fund summaries and department summaries within the budget document, it represents the budget as originally adopted by the City Council. It does not include prior year encumbrances or re-appropriation.

Assessed Valuation: A value that is established for real or personal property for use as a basis for levying property taxes. An assessed valuation represents the appraised valuation less any exemptions. (Note: Property values are established by the Bexar Appraisal District.)

Assets: Property owned by the City, which has monetary value.

Audit: A comprehensive examination as to the manner in which the government's resources were actually utilized concluding in a written report of its findings. A financial audit is a review of the accounting system and financial information to determine how government funds were spent and whether expenditures were in compliance with the legislative body's appropriations. A performance audit consists of a review of how well the government met its stated goals. An accounting audit is intended to ascertain whether financial statements fairly present financial position and results of operations.

Bad Debt: In the United States, The National Bank Act defines a bad debt as an unsecured debt on which interest or payment is past due and unpaid for six months (and which is not in process of collection). Some businesses set aside a reserve on their books to offset losses from bad debts.

Balanced Budget: A budget in which planned expenditures can be met by current income from taxation and other government receipts.

Balanced Scorecard: Helps to translate an organization's mission and strategy into a comprehensive set of performance measures that provide the framework for a strategic measurement and management system.

Bank Depository Agreement: A contract between a municipality and a depository, negotiated and entered into in accordance with the specifications of the Local Government Code, which sets forth the agreements between the parties regarding banking services.

Balance Sheet: A financial statement that discloses the financial position of an entity by disclosing its assets, liabilities, and equity as of a specific date.

Base Budget: On-going expense for personnel, contractual services, and the replacement of supplies and equipment required to maintain current service levels previously authorized by the City Council.

Beginning Balance: The beginning balance is the residual non-restricted funds brought forward from the previous fiscal year (ending balance).

Bond: A debt instrument embodying a written promise to pay a specified sum of money, the face value or principal, at a specific date or dates in the future (maturity date), together with periodic interest at a specified rate. The most common types of bonds are general obligation and revenue bonds. Bonds are typically used for long-term debt to pay for specific capital expenditures, such as buildings, streets, and bridges, or utility expansion/repair.

Bond -- General Obligation (G.O.): A bond, which is secured by the full faith and credit of the issuer. G. O. bonds issued by local units of government are secured by a pledge of the issuer's ad valorem taxing power. They are usually issued to pay for general capital improvement projects such as parks and streets. In Texas, G.O. bonds must be authorized by public referenda.

Bond -- Proceeds: Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

Bond -- Revenue: Bonds whose principal and interest are paid from earnings of an enterprise fund.

Bond Program: In 2007, voters approved a $550 Million 2007-2012 Bond Program that includes five separate propositions: Streets, Bridges and Sidewalks Improvements; Drainage Improvements; Parks, Recreation, Open Space, and Athletics Improvements; Library Improvements and Public Health Facilities Improvements. The program includes 151 projects.

Budget: A budget is a plan of financial operation embodying an estimate of proposed expenditures and the means of financing them. Used without any modifier the term usually indicates a financial plan for a single fiscal year. In practice, the term "budget" is used in two ways. Sometimes it designates the financial plan presented to the appropriating body for adoption, and sometimes it designates the plan finally approved by that body. It is usually necessary to specify whether the budget under consideration is preliminary and tentative (proposed) or whether it has been approved by the appropriating body (adopted).

Budget Adjustment: A legal procedure utilized during the fiscal year by the City staff and City Council to revise a budget appropriation. City staff has the prerogative to adjust expenditures within a department budget.

Budget Amendments: Transfer of unencumbered appropriation balance or any portion within a department office or agency to another. Budget Amendments can be made with authorization from the City Council, City Manager or through an Ordinance submitted to City Council.

Budget Basis: Rules for preparation of budgets. Can include cash, full accrual and modified accrual basis. The budgets of the General Fund, Special Revenue Funds, Debt Service Funds and Trust & Agency Funds are prepared on a modified accrual basis, meaning that revenues are recognized in the accounting period in which they become available and measurable and expenditures are recognized in the accounting period in which the fund liability is incurred. The Budgets of the Enterprise Funds and Internal Service Funds are prepared on a full accrual basis, meaning revenues are recognized when they are earned and expenses are recognized when they are incurred.

Budget Calendar: The schedule of key dates or milestones, which the City departments follow in the preparation, adoption, and administration of the budget.

Budget Controls: Methods to ensure compliance with budget limitations. City employs an encumbrance system to ensure that expenditures not exceed appropriations.

Budget Document: The instrument used by the budget-making authority to present a comprehensive financial program to the City Council. The adopted budget document presents the authorization made by the City Council for City officials to obligate and expend resources.

Budget Message (City Manager's Transmittal Letter): The opening section of the budget that provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and the views and recommendations of the City Manager.

Budget Ordinance: The official enactment by the City Council established the legal authority for the City officials to obligate and expend resources.

Budgetary Control: The control of management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

Budgetary Expenditures: Budgetary expenditures are decreases in net assets. In contrast to conventional expenditures, budgetary expenditures exclude amounts represented by non-current liabilities.

Budgeted Funds: Funds that are planned for certain uses but have not been formally or legally appropriated by the legislative body. The proposed budget document that is submitted for Council approval is composed of budgeted funds.

Capital Assets: Assets of significant value and having a useful life of 10 years or more. Capital assets are also referred to as fixed assets.

Capital Budget: See Capital Improvement Program.

Capital Equipment Budget (Capital Outlay): The portion of the annual operating budget that appropriates funds for the purchase of capital equipment items. These expenditures are often separated from regular operating items such as salaries, utilities, and office supplies. The Capital Outlay Budget includes funds for capital equipment purchases, such as typewriters, vehicles, furniture, machinery, building improvements, computers, and special tools, which are usually distinguished from operating items according to their value and projected useful life. The dollar value varies according to the policy established by each jurisdiction.

Capital Expenditure: Construction, renovation, purchase or lease of an asset (land, buildings, infrastructure, improvements, machinery and equipment) that has an initial useful life longer than one year and meets the City's capitalization threshold.

Capital Improvement Program (CIP): A plan for capital expenditures to be incurred each year over a period of six future years setting forth each capital project, its scope of work and City Council District location, the amount to be expended in each year, and the method of financing those expenditures, to provide long-lasting physical improvements.

Capital Improvement Program Budget: A Capital Improvement Program (CIP) Budget is a plan separated from the operating budget. Items in the CIP are usually construction projects designed to improve the value of the government assets. Examples of capital improvement projects includes new streets, buildings, recreational facilities, and large scale remodeling.

Capital Improvement Project Activity: A capital improvement project activity is one of the following groups:

- *Planning and Engineering*: Inclusive of this group are architectural and engineering professional services, cultural resource surveys, real estate appraisal services, and special studies, which may include cost-benefit analysis, and conceptual design alternatives

- *Right-of-Way Acquisition*: Inclusive of this group is the purchase or acquisition of easements, land for right-of-way, sites for construction, appraisal costs, relocation costs, and demolition for site clearance.

- *Construction*; Inclusive of this group are costs for construction or reconstruction of capital improvements, such as: buildings, streets, bridges, curbs, sidewalks, storm drainage, flood control facilities, and recreation facilities.

- *Other*: Inclusive of this group are costs for initial capital equipment, such as fire-fighting apparatus, major recreational equipment, and library books normally associated with development of a municipal facility.

Capital Outlay: See Capital Equipment Budget.

Capitalization Threshold: The dollar amount that the City elects to capitalize costs as assets.

Cash Accounting (Cash Basis): A basis of accounting, which recognizes revenues when received and expenditures when paid.

Cash Management: The management of cash necessary to pay for government services while investing temporary cash excesses in order to earn interest revenue. Cash management refers to the activities of forecasting the inflows and outflows of cash, mobilizing cash to improve its availability for investment, establishing and maintaining banking relationships, and investing funds in order to achieve the highest interest and return available for temporary cash balances.

Certificate of Deposit: A negotiable or non-negotiable receipt for monies deposited in a bank or financial institution for a specified period for a specified rate of interest.

Certificate of Obligation (C.O.): Debt instruments secured by the ad valorem taxing power of a city. Short-term or long-term debt (pending on the project) which is authorized by the City Council and does not require prior voter approval.

Character Code: A basis for distinguishing types of expenditures; the five major characters used by the City of San Antonio are: Personal Services--51, Contractual--52, Commodities--53, Other Expenditures--54, Capital Outlay—55. It is comprised of a seven digit account code used to identify line items.

Charts of Accounts: A chart detailing the system of general ledger accounts.

City Council: The current elected officials of the City as set forth in the City's Charter. Unless otherwise stated, the Mayor is considered part of the City Council.

City Manager: The individual appointed by the City Council who is responsible for the administration of the affairs of the City.

City Public Service (CPS): San Antonio municipally-owned electric and gas systems. San Antonio acquired its gas and electric utilities in 1942 from the American Light and Traction Company, which had been ordered by the Federal Government to sell properties under provisions of the Holding Company Act of 1933. The Trust Indenture established management requirements and provides that the complete management and control of electric and gas systems, shall be vested in a Board of Trustees consisting of five citizens of the United States of America permanently residing in Bexar County, Texas, to be known as the "City Public Service Board of San Antonio". The Mayor of the City of San Antonio is a permanent ex officio member. A major revenue source to the General Fund is the City's 14% share of City Public Service (CPS) revenues, which represent a return to the City of its equity investment in the utility.

Closing Ordinance: A document detailing the closure of all funds and accounts and to provide for necessary adjustments at the Department level at the end of a fiscal budget year.

Code Compliance: This division of the Housing and Neighborhood Services Department enforces City codes and regulations that result in the protection of the health, safety and welfare of all citizens. The Division is responsible for enforcing the following codes: graffiti, vacant dangerous premises and structures, bandit signs, curb stoning, junked vehicles, weeded vacant lots, zoning (Unified Development Code), illegal dumping, barbed wire and fences, minimum housing including unsanitary premises, front & side yard parking, garage sales, alley and right-of-way violations and vendors, hawkers and peddlers.

Commercial Paper: A short-term unsecured promissory note, supported by a bank line or letter of credit, which has a maturity of one to 270 days.

Commodities: Items of expenditure (in the operating budget) which, after use, are consumed or show a material change in their physical condition, and which are generally of limited value and are characterized by rapid depreciation. Office supplies and motor fuel are examples of Commodities.

Contingency: A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contractual Services: Goods and services acquired under contract the City receives from an internal service fund or an outside company. Professional services, utilities, rentals, and insurance are examples of contractual services.

Competitive Bidding Process: The process following State law requiring that for purchases of $10,000 or more a city must advertise, solicit, and publicly open sealed bids from prospective vendors. After a review period, the Council then awards the bid to the successful bidder.

Council's Goals and Objectives Session: The methods by which a government plans to achieve its service objectives. This session(s) is the basis upon which the annual budget is prepared. Also referred to as Council's Priorities

Council Priorities: Together with the Financial Forecast serves as the foundation for the development of the Annual Budget.

CPS: See City Public Service.

Current: Designates the operation of the present fiscal period as opposed to past or future periods. It usually means items likely to be used up or converted into cash within one year.

Current Taxes: Taxes that are levied and due within one year.

Debt Limitations: Cap on general obligation debt supported by ad valorem taxes at an amount not to exceed ten percent of the total assessed valuation.

Debt Service Fund: Accounts for the accumulation of ad valorem taxes collected for the purpose of paying principal and interest on long term debt, certificates of obligation and short term contractual obligation certificates.

Debt Services: The City's obligation to pay the principal and interest of all outstanding debt instruments according to a predetermined payment schedule.

Debt Service Rate: See Property Tax Rate.

Debt Services Reserve: The debt service reserve is the fund, which may be used to pay debt services of revenue bonds if the sources of the pledged revenues do not generate sufficient funds to satisfy the debt service requirements. The reserve fund is either funded in whole or in part from the proceeds of the bonds, or is allowed to gradually accumulate over a period of years through required payments from the pledged revenues. If the reserve fund is used in whole or in part to pay the debt service, the issuer usually is required to replenish the reserve fund from the first available funds or revenues. A typical reserve requirement might be the maximum annual debt service requirement for any year remaining until the bonds reach maturity.

Deficit: A deficit is the excess of expenditures over revenues during a single accounting period, in the case of proprietary funds, the excess of expenses over income during an accounting period.

Delinquent Taxes: Taxes remaining unpaid on and after the date on which a penalty for non-payment is imposed.

Department: A major administrative division of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area.

Depreciation: (1) Expiration in the service life of capital assets attributable to wear and tear, deterioration, and inadequacy of obsolescence. (2) That portion of the cost of a capital asset, which is charged as an expense during a particular period.

Direct Cost: Costs that can be specifically and directly identified with a specific objective or program.

Disadvantaged Business Enterprise (DBE): A corporation, partnership, sole proprietorship, or other legal entity that qualifies as both a MBE, WBE, or M/WBE and a Small Business Enterprise.

Disbursement: Payment for goods and services in cash or by check.

Division: An organizational unit within a department's structure representing the major functional divisions of work.

Effective Tax Rate: It is the rate, which will generate the same tax levy next year from the properties on this year's tax roll.

Emergency: An unexpected occurrence, i.e., damaging weather conditions that require the unplanned use of City funds.

Encumbrance: To encumber funds means to set aside or commit funds for a fixture expenditure. Encumbrances include obligations in the form of purchase orders, contracts or salary commitments, which are chargeable to an appropriation and for which a part of the appropriation is reserved.

Enterprise Fund: A governmental accounting fund used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is to recover the cost of providing goods through user fees. Rate schedules for these services are established to insure that revenues are adequate to meet all necessary expenditures. Enterprise funds in San Antonio are established for services such as the Airport, Parking facilities, and Environmental Services.

Estimated Revenue: The amount of projected revenue to be collected during the fiscal year. It may also be defined as the proposed financing sources estimated to finance the proposed projected expenditures.

Executive Summary: Describes the policies affecting the budget, and presents a synopsis of the revenues the City will collect, the funds the City will spend, and the changes that have occurred from the previous year.

Expendable Trust Fund: Represents the expenditures and other revenues associated with a city owned, interest bearing trust that was set up for a specific, designated purpose.

Expenditure: Decrease in the use of net financial resources for the purpose of acquiring and providing goods and services.

Expenses: Outflows or other using up of assets or incurring of liabilities during a period from delivering or producing goods, rendering services or carrying out other activities that constitute the entity's ongoing major or central operations, for example depreciation.

Fees: Charges for services (also see User Charges).

Financial Reserve: See Reserve.

Fiscal Year: The 12 month time period designated by the City signifying the beginning and ending period for recording financial transactions. The City of San Antonio has specified October 1st to September 30th as its fiscal year.

Five Year Financial Forecast: Financial planning document that is prepared on an annual basis to provide a current and long-range assessment of financial conditions and costs for City service delivery plans. The Forecast serves as the first step in the development of the City's Annual Budget. The primary objective of the Forecast is to provide the City Council and the community with an "early warning system" to identify significant issues that need to be addressed in the subsequent budget process.

Fixed Asset: Assets of a long-term nature that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

Fixed Cost: A fixed cost, such as rent, does not change with increases or decrease in the amount of services provided.

Full Time Equivalent (FTE): Full time, authorized positions, filled or vacant, that equal to 2,080 hours of work annually.

Full Faith and Credit: A pledge of the general taxing power of a government to repay debt obligations (typically used in reference to bonds).

Fund: An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations. Seven major fund types and two account groups are commonly used: general fund, special revenue funds, debt service funds, capital project funds, enterprise funds, trust and agency funds, internal service funds, general fixed asset account group and general long-term debt account group.

Fund Balance: The difference between a fund's assets and liabilities. For the purposes of this document, two different calculations are utilized. For the General Fund, the unreserved undesignated portion of fund balance is reported. For other funds, fund balance is reported as current assets less current liabilities less reserves for encumbrances. For non-enterprise funds, sick and vacation accruals are excluded. For multi-year funds, reserves for encumbrances are not excluded.

Fund Schedule: A fund schedule is a financial forecasting statement that combines beginning and ending balances, including estimated revenue for any period of time.

Fund Summary: See Fund Schedule.

Funding Source: A funding source is the specifically identified dollars allocated to meet budgeted requirements/expenses.

Fund Statement: Usually pertains to a detailed breakdown of revenue or expenditures such as grants, and other awards.

Generally Accepted Accounting Principles (GAAP): Uniform minimum standards of and guidelines to financial accounting and reporting.

Generally Accepted Accounting Standards: See Generally Accepted Accounting Principles.

General and Administrative Cost: Cost associated with the administration of City services.

General Fund: The largest fund within the City, the General Fund accounts for all financial resources of the government except for those required to be accounted for in another fund. General Fund revenues include property taxes, licenses and permits, local taxes, service charges, and other types of revenue. This fund includes the basic operating services such as fire and police protection, finance, code enforcement, parks and recreation, libraries, public works, and general administration.

General Government: Refers to a group of activities associated with the administrative function of the City such as: Legislative/Administrative, Finance, Budget and Research, Planning, Computer Services, Legal, Personnel, and Purchasing.

General Ledger: A file that contains a listing of the various accounts necessary to reflect the financial position and results of operation of the government.

General Obligation Bonds: See Bond -- General Obligation.

Government Finance Officers Association (GFOA): **O**rganization that awards the Distinguished Budget Presentation Award.

Goal: A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless; that is, it is not concerned with a special achievement in a specific time period.

Grant: A contribution by one government unit or funding source to another unit. The contribution is usually made to aid in a part of a specified function, but is sometimes also for general purposes.

Grant Match: City cost of in-kind services required to match Federal or State grant and programs.

Hotel Occupancy Tax Fund (HOT): Captures revenues generated by the Hotel Occupancy Tax and supports the arts, tourism and convention activities through transfers to the Community and Visitor Facilities Fund, Convention and Visitors Bureau Fund and Cultural Affairs Fund.

Indirect Cost: An indirect cost is an expense necessary for the functioning of the organization as a whole that cannot be directly assigned to one service.

Interfund Transfers: Amounts transferred from one fund to another.

Intergovernmental Grant: See Grant.

Intergovernmental Revenue: See Revenue – Intergovernmental.

Internal Service Fund: A fund used to account for the financing of goods or services provided by one department to another department on a cost reimbursement basis; for example, the Information Technology Services, Purchasing, Temporary Services, Equipment Renewal and Replacement, Employee Benefits and Insurance related funds, etc.

Inventory: A detailed listing of property currently held by the City showing quantities, descriptions and values of the property, and units of measure and unit prices.

Investment: Securities and real estate purchased and held for the production of revenues in the form of interest, dividends, rentals or base payments.

Invoice: A bill requesting payment for goods or services by a vendor or other government unit.

Levy: To Inventory: A detailed listing of property currently held by the City showing quantities, descriptions and pose taxes, special assessments, or service charges for the support of City activities.

Liability: Debt or other legal obligations arising out of transactions in the past, which must be paid, renewed or refunded at some future date. Note: The term does not include encumbrances.

Line-Item budget: A budget that lists each expenditure category separately along with the dollar amount budgeted for each specified category.

Local Business Enterprise: A corporation, partnership, sole proprietorship, or other legal entity for the purpose of making a profit, which is primarily located within Bexar County for at least one year. For a branch office of a non-local business to qualify as a Local Business Enterprise, the local branch office must be located in Bexar County for at least one year, and must employ a minimum of 10 resident of Bexar County of employ Bexar County residents for at least 25 percent of the entire company workforce for use at the local branch office.

Long-term debt: Debt with a maturity of more than one year after the date of issuance.

Maintenance and Operation Rate: See Property Tax Rate.

Mandate: Is defined as changes to the current level of services, which will be required to comply with Federal, State and Local laws/Ordinances; a contractual obligation, or the operation and maintenance requirement for a completed capital improvement.

Maturities: The dates on which the principal or stated values of investments or debt obligations mature and may be reclaimed.

Minority Business Enterprise (MBE): A sole proprietorship, partnership, or corporation owned, operated, and controlled by a minority group member(s) who have at least 51% ownership.

Minority Corporation: A legal entity where 51 percent of each class of the shares of stock or other equitable securities is owned by minority group member(s). The minority group member(s) must have operational and managerial control, interest in capital, and earnings commensurate with their percentage of ownership.

Minority Group Member(s): African-Americans, Hispanic Americans, Asian Americans, American Indians and Handicapped Individuals legally residing and are citizens of the United States or its territories.

Minority and Women Business Enterprise (M/WBE): A corporation, or partnership, owned, operated, and controlled by a minority person(s) and women who, when combined, have 51% ownership. The minority person(s) and women must have operational and managerial control, interest in capital, and earnings commensurate with the percentage of minority and women ownership. To qualify as a minority and women business enterprise, the enterprise shall be headquartered in Bexar County for any length of time, or shall be doing business in a locality or localities from which the City regularly solicits, or receives bids on or proposals for, City contracts within the minority and women business enterprise's category of contracting for at least one year.

Modified Accrual Accounting: A basis of accounting in which revenues should be recognized in the accounting period in which they become available and measurable and expenditures are recorded in the period that they are incurred. Since this type of accounting basis is a conservative financial approach, it is recommended as the standard for most governmental funds. The budget is prepared using the modified accrual basis of accounting except for the recognition of encumbrances within the expenditure appropriations.

Net Working Capital: Current Assets less Current Liabilities.

Non-Departmental: Refers to a group of activities, which are not associated with or can be allocated to any particular department. These activities include outside agency contributions; boards, committees and commissions; intergovernmental contracts; general government contingency and liability expenses.

Non-Recurring Revenue: Resources recognized by the City that are unique and occur only one time or without pattern.

Objective: Desired output oriented accomplishments, which can be measured and achieved within a given time frame. Achievement of the objective advances the activity and organization toward a corresponding goal.

Official Budget: The budget as adopted by the Council.

Operating Budget: The portion of the budget that pertains to daily operations that provide basic services for the fiscal year. The operating budget contains appropriations for such expenditures as personnel, supplies, utilities, materials, travel, and fuel and the proposed means of financing them.

Operating Expense: Operating expenses are proprietary fund expenses that directly relate to the fund's primary service activities.

Operating Fund: Resources derived from recurring revenue sources used to finance the general fund, enterprise funds, and pay-as-you-go capital improvement projects.

Ordinance: An ordinance is a formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

Other Funds: Any non-General Funds, including Special Revenue Funds, Enterprise Funds, Internal Service Funds, Self Insurance Funds, Debt Service Funds, and Expendable Trust Funds.

Overhead: Overhead is the element of cost necessary in the production of an article or the performance of a service which are of such a nature that the amount applicable to the product or service cannot be determined readily. Usually overhead relates to those objects of expenditures that do not become integral part of the finished product or services such as rent, heat, light, supplies, management, supervision, etc.

Outside Agency: A governmental unit or other organization which requests funding from the City for a specified purpose; for example: AVANCE, Project QUEST; Ella Austin Community Center; Youth Programs; Boys and Girls Club of San Antonio, YMCA/YWCA; Centro del Barrio, and the Battered Women's Shelter.

Partnership: A legal entity where 51 percent of the assets and interest in the partnership is owned by one or more minority group members. For M/WBE purposes, minority group member or women partners must have a proportionate interest in the control, operation, and management of the partnership affairs.

Pension: A form of deferred compensation offered to employees after retirement. The City offers separate pension plans for uniform and non-uniform employees.

Performance Budget: A budget that focuses upon activities rather than line items. Workload and unit cost data are collected in order to assess the efficiency of services. Typical data collected might includes miles of street paved per year, cost of paved streets per mile, tons of garbage collected per man hour, or cost per man hour of garbage collection.

Performance Measures: Specific quantitative and qualitative measures of work performed as an objective of the department.

Personal Services: All cost related to compensating employees of the City including employee benefit costs such as City contributions for retirement, social security, and health and life insurance.

Planning and Development Services Fund: Created in FY 2007 to account for all revenues and expenditures associated with the operation and maintenance of all City development service activities.

Policy Issues: Refers to the listing of Program Improvements (PCB's), Mandates, and Reductions found in the budget document.

Positions Authorized: Full Time and Part Time positions budgeted in the personnel services category and included in the Departmental Position List.

Program: A program is a plan outlining funding for personnel and capital under which action may be taken toward specific goals and objectives.

Program Improvement: A program improvement is the addition of new equipment, personnel, or other expenditures aimed at improving the level of service or expanding services.

Program Budget: A budget that focuses upon the goals and objectives of an agency or jurisdiction rather than upon its organizational budget units or object classes or expenditures.

Property Tax (also known as Ad Valorem tax): Property taxes are levied on both real and personal property according to the property's value and the tax rate. Property values are established by the Bexar County Appraisal District.

Property Tax Rate: The property tax rate consists of two elements. The first is the maintenance and operation rate. Revenues received from this element are deposited in the General Fund and can be used for any public purpose. The maintenance and operation rate is subject to the provisions of state statute and an increase in the

effective rate in excess of 8% is subject to a voter initiated rollback election. The second element is the debt service rate. This rate is set based on the City's debt service requirements. Funds received from this rate are deposited in the Debt Service Fund and are used solely to pay the principal and interest on present and projected debt. These two elements added together yield a total property tax rate for the current fiscal year.

Proposed Budget: See Budget.

Proprietary Funds: A proprietary fund is an account that shows actual financial position and operations, such as actual assets, liabilities, reserves, fund balances, revenues, and expenditures, as distinguished from budgetary accounts.

Purchase Order System: A City's system of using documents authorizing the delivery of specified merchandise or services and making a charge for them.

Rating: The creditworthiness of a City as evaluated by an independent agency such as Moody's or Standard and Poor's.

Re-appropriation: By City Council action, an Operating Budget spending authorization lapses on September 30 of each fiscal year. Any authorization not expended or encumbered is no longer legally allowed to be expended, and the dollars associated with the authorization "fall" to the ending balance. Those items that are deemed important are brought to the City Council to be "re-appropriated" in the new fiscal year.

Reconciliation: A detail analysis of changes of revenue or expenditure balances within a fund.

Redirection: Transfer of dollars within a fund to utilize resources more effectively.

Reduction: To reduce line items due to budgetary constraints.

Refunding: Refunding is a procedure whereby an issuer refinances an outstanding bond issue by issuing new bonds. There are generally two major reasons for refunding: to reduce the issuer's interest cost or to remove a burdensome or restrictive covenant imposed by the terms of the bonds being refinanced. The proceeds of the new bonds are either deposited in escrow to pay the debt service on the outstanding obligations when due, or they are used to immediately retire the outstanding obligations. The new obligations are referred to as the "refunding bonds," and the outstanding obligations being refinanced are referred to as the "refunded bonds," or the "prior issue."

Replacement Cost: The cost of a property, as of a certain date, which can render similar service (but which need not be of the same structural form) as the property to be replaced.

Requisition: A written request from a department to the purchasing office for specified goods or services. This action precedes the authorization of a purchase order.

Reserve: 1) An account used to indicate that a portion of a fund's equity is legally restricted for a specific purpose and is therefore not available for general appropriations (designated). 2) An account used to indicate a portion of a fund's equity is legally restricted but, not for a specific purpose (undesignated).

Resources: Total dollars available for appropriations including estimated revenues, fund transfers, and beginning fund balances.

Retained Earnings: The equity account reflecting the accumulated earnings of the enterprise funds.

Revenue: 1) Increases in the net current assets of a governmental fund type from other than expenditure refunds and residual equity transfers and increases in net total assets of a proprietary fund type from other than expense refunds, capital contributions and residual equity transfers. Included are such items as tax payments,

fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income.

2) The term designates an increase to a fund's assets which:
   . does not increase a liability (e.g., proceeds from a loan);
   . does not represent a repayment of an expenditure already made;
   . does not represent a cancellation of certain liabilities; and
   . does not represent an increase in contributed capital.
3) (Resources) An increase in assets due to the performance of a service of the sale of goods. Revenues are recognized when earned, measurable, and reasonably assured to be.

Revenue Bonds: When a government issues bonds, which do not pledge the full faith and credit of the jurisdiction, it issues limited liability revenue bonds. Typically, pledges are made to dedicate one specific revenue source to repay these bonds. In San Antonio, revenues are typically derived from rates charged for utilities, airport leases and parking fees. Revenue bonds are not included in the 10% debt limit set by City Charter and under state law do not require voter approval.

Revenue Estimate: An estimate of how much revenue will be earned from a specific revenue source for some future period; typically, a future fiscal year.

Revenue - Intergovernmental: Revenue received from another government for a specified purpose. In San Antonio these are funds from Bexar County, the State of Texas, and from special districts.

Revenues - Special: Specific revenues that are legally restricted to expenditures for specific purposes.

Risk Management: 1) An organized attempt to protect a governmental entity against accidental loss in the most economical method. 2) The liability, either realized or potential, related to the City's daily operations.

San Antonio Water System (SAWS): In May 1992, the City's Wastewater Management Department, the Alamo Water Reuse and Conservation District and the City Water Board merged to become the new San Antonio Water System (SAWS), a quasi-governmental entity. The bond indenture adopted by the City Council at the time SAWS was created endeavored to establish a business-like relationship between the City and SAWS. Specifically, it provided that SAWS would make a payment to the City not to exceed 5% of gross revenues and that the City would pay water and wastewater charges to SAWS. At the time of the consolidation it was agreed that the fee to the City would be set initially at a rate, which would be "revenue neutral" to the City. That is, SAWS would remit to the City a payment calculated as a percentage of gross SAWS revenues in an amount, which would cover the sewer and water charges the City would pay as well as to reimburse the City for the financial payments previously received from both the City Water Board and the Wastewater Department.

Self Insured: Risk management method utilized by the City in which an amount of money is set aside to compensate for the potential future loss.

Services: Contribution to the welfare of others; a public good that is worthy of taxpayers support. Useful labor performed by the different City departments that produces results (Fire Department, Police Department, Building Inspections, Planning).

Services -- Current Budget Level: Represents the cost of providing service at the present level before mandates, reductions or improvements are considered and without considering increases in population of service demand.

Sinking Fund: A sinking fund is an account into which a debt issuer makes periodic deposits to ensure the timely availability of sufficient monies for the payment of debt service requirements. The revenues to be deposited into the sinking fund and payments therefore are determined by the terms of the bond contract.

Small Business Enterprise (SBE): A corporation, partnership, sole proprietorship or other legal entity for the purpose of making a profit which is independently owned and operated and which is less than 20 percent of the

U.S. Small Business Administration (SBA) size standard for a small business, except in cases where the reduced definition drops below $1 million average gross receipts (as based on three years of sales) or less than 100 employees. All firms meeting these thresholds will be considered a SBE.

Sole Proprietorship: A legal entity that is 100 percent owned, operated and controlled by one or more minority group members. For MBE purposes, minority group member partners must have a proportionate interest in the control, operation, and management of the partnership affairs.

Solid Waste Fund: Created to better account for the recording of all revenues and expenditures associated with the operation and maintenance of the Solid Waste and Environmental Management programs.

Source of Revenue: Revenues are classified according to their source or point of origin.

Special Revenue Fund: A fund used to account for revenues and expenditures that have been earmarked for specific activities. Examples include the Hotel Occupancy Tax Fund, the Street Maintenance and Improvement Fund and the Planning and Development Services Fund.

Storm Water Revenue: Generated through a Storm Water Fee that is charged to residents on their monthly utility bill from CPS. Revenue funds several City activities that are responsible for the City's infrastructure system of lakes, streams, basins, dams and other storm water systems.

Surplus: A surplus is the amount by which revenues exceed outlays.

Taxes: Taxes are compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. The term also does not include charges for services rendered only to those paying such charges as sewer service.

Tax Levy: The total amount of funds to be raised by general property taxes for operating and debt service purposes specified in the Annual Tax Ordinance as determined by the Bexar County Appraisal District.

Tax Rate: The amount of tax levied for each $100 of assessed valuation.

Tax Rate Limit: The maximum legal property tax rate at which a municipality may levy a tax. The limit may apply to taxes raised for a particular purpose or for general purpose.

Transfers: 1) Transfers are the authorized exchanges of cash or other resources between funds. 2) The General Funds supports central services for other funds or departments, the reimbursement of these services to the General Fund is an Administrative Transfer.

Trust Funds: Accounting entities used to account for monies held by the City in a trustee capacity for organization, programs, or other funds.

Unencumbered Balance: The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purchases.

Unit Cost: The cost required to produce a specific product or unit of service (i.e., the cost to purify one thousand gallons of water).

User Charges (also known as User Fees or User Based Fees): The payment of a fee for direct receipt of a public service by the party benefiting from the service.

Undesignated Fund Balance: That portion of fund balance that is unencumbered from any obligation of the City.

Voucher: A document indicating that a transaction has occurred. It usually contains the accounts related to the transaction.

Women Business Enterprise (WBE): A sole proprietorship, partnership, or corporation, owned, operated, and controlled by women who have 51% ownership. The women must have operational and managerial control, interest in capital, and earnings commensurate with the percentage of women ownership. To qualify as a women business enterprise, the enterprise shall be headquartered in Bexar County for any length of time, or shall be doing business in a locality or localities from which the City regularly solicits, or receives bids on or proposals for, City contracts within the women business enterprise's category of contracting for at least one year.

Work Breakdown Structure (WBS): Financial component of a fund used for managing capital projects.

Yield: The rate earned on a monetary investment.

Acronym Glossary

The FY 2009 Adopted Budget contains references to numerous acronyms. Many of these are related to public sector finance and budgeting, while others are unique to the City of San Antonio budget process. While every attempt is made to define each acronym upon its first use, this glossary provides the reader with a quick reference guide.

ACRONYM	DEFINITION
ACCD	Alamo Community College District
ACS	Animal Care Services Department
ADA	Americans with Disabilities Act
ADDI	American Dream Down payment Initiative
ADP	Automatic Data Processing
AFR	Automated Field Reporting
AIA	American Institute of Architects
AICP	American Institute of Certified Planners
ALS	Advanced Life Support
ARC	Accelerated Response Crew
ARFF	Aircraft Rescue and Fire Fighting
ARM	Automated Records Management
ASE	Automotive Service Excellence
ATCT	Air Traffic Control Tower
ATD	Advanced Transportation District
ATPA	Automobile Theft Prevention Authority
BAD	Bexar Appraisal District
BCSO	Bexar County Sheriff's Office
BDA	Brooks Development Authority
BOMA	Building Owner and Managers Association
BRAC	Base Realignment and Closure
BW	Business Warehouse
CAB	Cultural Arts Board
CAD	Computer Assisted Drawing
CAD	Computer Aided Dispatch
CAFR	Comprehensive Annual Financial Report
CALEA	Commission for Accreditation of Law Enforcement Agencies
CAT	Council Action Team
CATA	Crisis Assistance Team Administration
c-BID	Community Budget Input Dropbox
CBOC	Citizen Bond Oversight Commission
CCDS	Child Care Delivery System
CDA	Child Development Associates
CDAT	Community Development Action Team
CDBG	Community Development Block Grant
CDL	Commercial Driver's License
CFLRC's	Community Family and Research Learning Centers
CHIP	Chronic Illness Peer Support Program
CIMS	Capital Improvements Managements Services Department
CIP	Capital Improvement Program
CLE	Continuing Legal Education
CLEAN	Community Lead Enforcement Activity in Neighborhoods
CNG	Compressed Natural Gas
C.O.	Certificate of Obligation

ACRONYM	DEFINITION
COLA	Cost of Living Adjustment
COPS	Community Oriented Policing Services
COSA	City of San Antonio
CPI	Consumer Price Index
CPC	Center for Plant Conservation
CPS	CPS Energy
CPS	Child Protective Services
CRAG	Community Revitalization Action Group
CSBG	Community Services Block Grant
CSEF	Convertion, Sports and Entertainment Facilities
CSF	Child Safety Fund
CVB	Convention Visitor's Bureau
CVF	Community & Visitor Facilities
DCI	Department of Community Initiatives
DMAI	Destination Marketing Association International
DPS	Department of Public Safety
EAP	Employee Assistance Program
EASE	Educate, Assess, Serve, Empower
EBI	Euthanasia by Injection
e-BID	Employee Budget Input Dropbox
ECE	Early Childhood Education
ECM	Enterprise Content Management
EDA	Economic Development Association
EDD	Economic Development Department
EEO	Equal Employment Opportunity
EMPG	Emergency Management Performance Gramt
EMS	Emergency Medical Services
EOC	Emergency Operations Center
EPDP	Employee Performance & Development Program
ERDMS	Electronic Records and Document Management Systems
ERM	Enterprise Resource Management
ETJ	Extraterritorial Jurisdiction
FAA	Federal Aviation Administration
FAO	Fire Apparatus Operator
FSA	Flexible Spending Accounts
FTE	Full-time Equivalent
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GAGAS	Generally Accepted Government Auditing Standards
GAO	Government Accountability Office
GASB	General Accounting Standards Board
GIS	Geographic Information Systems
GMA	Grants Monitoring and Administration
G.O.	General Obligations

ACRONYM	DEFINITION
GPRS	General Packet Radio Service
G.O.	General Obligations
GPRS	General Packet Radio Service
HHW	Household Hazardous Waste
HIDTA	High Intensity Drug Trafficking Area
HIP	Homeownership Incentive Program
HIPAA	Health Insurance Portability and Accountability Act
HMO	Health Maintenance Organization
HNSD	Housing & Neighborhood Services Department
HOME	Home Investment Partnership Grant
HOPE	Healthy Options Program for the Elderly
HOPWA	Housing Opportunities for Persons with AIDS
HOT	Hotel Occupancy Tax
HRIS	Human Resource Information System
HUD	Housing & Urban Development
HVAC	Heating, Ventilation, Air-Conditioning
I & C	Improvement & Contingency
ICC	International Conference Center
ICMA	International City/County Management Assocation
ICS	Incident Command System
IDA	Individual Development Accounts
IMP	Infrastructure Management Program
ISO	Insurance Services Office
IT	Information Technology
ITS	Intelligent Transportation System
ITSD	Information Technology Services Department
JAG	Justice Assistance Grant
KSAB	Keep San Antonio Beautiful
LETPP	Law Enforcement Terrorism Prevention Program
LMDT	Laptop Mobile Data Terminal
M & O	Maintenance & Operations
MAPP	Mobilizing through Action for Planning and Partnerships
MBE	Minority Business Enterprise
MGA-SA	Municipal Golf Association – San Antonio
MDP	Master Development Plans
MEND	Medical Equipment Network for the Disabled
MMRS	Metropolitan Medical Response System
MOU	Memorandum of Understanding
MPO	Metropolitan Planning Organization
MS4	Municipal Separate Storm Sewer System
MTTF	Military Transformation Task Force
NAMP	Neighborhood Accessibility & Mobility Program
NCAA	National Collegiate Athletic Association
NCR	Neighborhood Commercial Revitalization Program
NICB	National Insurance Crime Bureau
NID	Neighborhood Improvement Districts
NFPA	National Fire Protection Association
NPDES	National Pollutant Discharge Elimination System
NTE	New Terminal Expansion
O & M	Operation & Maintenance
OASIS	Older Adult Services & Information System

ACRONYM	DEFINITION
OCA	Office of Cultural Affairs
OEP	Office of Environmental Policy
OMB	Office of Management and Budget
OSHA	Occupational Safety and Health Administration
PAPI	Precision Approach Path Indicators
PCEH	Public Center for Environmental Health
PCI	Pavement Condition Index
PFC	Passenger Facility Charges
PID	Public Improvement District
PIDS	Perimeter Intrusion Detection System
POST	Police Officer Standards & Training
PPO	Preferred Provider Organization
PTAC	Procurement Technical Assistant Center
R & I	Renewal & Improvement
RA	Reimbursement Agreement
ReACT	Regional Auto Crimes Taskforce
REC	Regional Emergency Communications
REILS	Runway End Identifier Lights
RFID	Radio Frequency Identification
RFP	Request for Proposal
RFQ	Request for Qualifications
RLO	Records Liaison Officers
RMS	Report Management System
ROW	Right of Way
RSAT	Runway Safety Action Team
RSWF	Regional Storm Water Facility
RSWMP	Regional Storm Water Management Program
SAC	San Antonio College
SACIP	San Antonio Channel Improvement Program
SADA	San Antonio Development Agency
SAEP	San Antonio Education Partnership
SAFB	San Antonio Food Bank
SAFD	San Antonio Fire Department
SAHA	San Antonio Housing Authority
SAIA	San Antonio International Airport
SAMHD	San Antonio Metropolitan Health District
SAPD	San Antonio Police Department
SAPOA	San Antonio Police Officer's Association
SARIP	San Antonio River Improvements Project
SATAI	San Antonio Technology Accelerator Initiative
SAWS	San Antonio Water System
SBA	Small Business Administration
SBE	Small Business Enterprise
SBEDA	Small Business Economic Development Advocacy
SCBA	Self-Contained Breathing Apparatus
SEED	Self-Employment for Economic Development
SHSP	State Homeland Security Grant
SSF	Stinson Airport
STBF	South Texas Business Fund
STEP	Selective Traffic Enforcement Program
SWBTP	Southwest Business & Technology Park

ACRONYM	DEFINITION
SWPPP	Storm Water Pollution Prevention Plan
TA	Technical Assistance
TCC	The Cultural Collaborative
TCLEOSE	Texas Commission on Law Enforcement Officer Standards & Education
TDPRS	Texas Department of Protective and Regulatory Services
TIF	Tax Increment Financing
TIRZ	Tax Increment Reinvestment Zone
TMRS	Texas Municipal Retirement System
TNR	Trap Neuter and Return
TNT	Truth-In-Taxation
TRU	Tactical Response Unit
TPA	Third Party Administration
TSA	Transportation Security Administration

ACRONYM	DEFINITION
TWICES	Texas Web-Based Integrated Client Encounter System
TxDOT	Texas Department of Transportation
UASI	Urban Area Security Initiative
UDC	Unified Development Code
UC	Unemployed Compensation
UHS	University Health Systems
UNAM	Universidad Nacional Autonoma de Mexico
VFC	Vaccines for Children
VITA	Volunteer Income Tax Assistance
WARM	Winter Assistance Relief Mobilization
WBE	Women Business Enterprise
WDC	Westside Development Corporation
WMD	Weapons of Mass Destruction

Performance Measure Definitions

DEPARTMENTAL PERFORMANCE MEASURE DEFINITIONS

This list of definitions reflects selected key performance measures for City departments. It is not a complete list of all measures covered in the City Service Plans Section of this document.

AVIATION

Airline Costs per Enplaned Passenger: Includes landing fees, terminal building rental, loading bridges fees and other fees and charges divided by enplaned passengers.

Airport Operating Cost Per Enplaned Passenger: Includes personnel, equipment, supplies, utilities and other direct operating costs together with airport service contracts divided by the number of enplaned passengers. Costs associated with capital outlays, depreciation and debt service are not included as operating expenses.

Airport Operating Revenue per Enplaned Passenger: Includes landing fees, ground rental (i.e., fuel farm, air cargo ramps, Fixed Base Operator), building rental, concessions, parking fees, ground transportation fees (i.e., taxi, shuttle, limo, etc.) divided by the number of enplaned passengers. Excluded from operating revenues are the passenger facility charge (PFC) collections and grant funds.

CITY ATTORNEY

Texas CLE Requirement: Every active member of the State Bar must complete a minimum of 15 hours of accredited continuing legal education (CLE) during each Mandatory Continuing Legal Education (MCLE) compliance year.

Percent of Lawsuits Tried with Favorable Disposition: In a favorable disposition, Motion for Summary Judgement is granted to the City, Motion to Dismiss is granted for the City, or a verdict is rendered for the City.

COMMUNICATIONS AND PUBLIC AFFAIRS

Number of TVSA Programs: TVSA (cable channel 21) helps the public better understand San Antonio municipal governance. TVSA programs cover a wide variety of issues such as live City Council meetings, Bexar County Commissioners' Court meetings, City Council member programs, etc. The channel also provides bulletins for information on upcoming events as well as tips on how to utilize City services.

COMMUNITY INITIATIVES (DCI)

Average Monthly Children in Care: The average number of children of any age receiving childcare each month via any program of the Children's Resource Division.

DCI Participants Obtaining Transitional Employment at or Above $9.75 per Hour: The number of participants placed into employment as a result of a DCI service activity.

DCI Participants Obtaining Transitional Employment Below $9.75 per Hour: The number of participants placed into first or transitional employment as a result of a DCI service activity.

DCI Participants in Higher Education, Skill or Long-Term Job Training: The number of participants who enter higher education, skill training or long-term occupational training as a result of a DCI service activity.

Dollars into Community through Volunteer Income Tax Assistance: The net total dollars refunded to participants as reflected on the tax returns prepared through VITA.

Dollar Value of Youth Community Service Hours: The estimated value (at $6.50 per hour) of all volunteer hours contributed by youth for all community service programs.

Dollar Value of Elderly Community Service Hours to the Community: The estimated value (at $8.75 per hour) of all elderly volunteer hours contributed by adults for all community service programs.

Number of Contracts and Vendor Agreements Managed and Monitored: The total number of individual contracts executed by or on behalf of DCI that are managed and monitored by the Department.

Number of Families Receiving Emergency Services: The number of families and individuals receiving financial emergency services for short-term assistance including utility bills, rent or mortgage payments, food, temporary housing or similar type services.

Number of Individual Development Account (IDA) Participants: The number of individuals successfully participating in the IDA program by contributing regularly to an asset building IDA account with a potential 4 to 1 dollar match upon withdrawal.

Number of DCI Participants Receiving Financial Literacy Training: The annual number of all individuals who receive services from a DCI program who complete a course on financial literacy.

Number of Individuals (Duplicated) Participating in Carver Community Cultural Center Events/Activities: The total number of individuals who attend an event or activity sponsored by the Carver Community Cultural Center.

Number of Taxpayers Assisted through Volunteer Income Tax Assistance (VITA): The number of individuals who have their federal tax return prepared via the VITA program.

Percentage of Budget from Outside Funding Sources: The percentage of the total annual operating budget of the Department that is not funded by the General Fund.

Percentage of Children in Poverty (0-5 years) Receiving Child Care Assistance through the City: The number of children in poverty aged (0 to 5) years who receive childcare compared with the total number of children in poverty aged (0 – 5 years) in Bexar County.

Number of Compliance Reviews Conducted: Monitors and measures contract administration effectiveness.

Percentage of Operations Funding Managed through Contracts with other Agencies/Organizations (in millions): The percentage of all annual operating budgets of DCI that is contracted to delegate agencies or sub-recipients for actual delivery of service.

Percentage of San Antonio Education Partnership Seniors Graduating High School: The percentage of all seniors at the 15 participating schools who executed an SAEP Commitment form and graduated.

Percentage of Senior Population Participating in DCI Programs: The percentage of all unduplicated seniors participating in any program offered for the elderly or disabled, as compared to the number of elderly and disabled in the City of Bexar County (per Census 2000, as updated for growth).

Percentage of Staff Demonstrating Computer Literacy: The percentage of all DCI full-time regular employees who regularly use a computer to perform work assignments who demonstrate literacy in areas relevant to their job duties and responsibilities.

Tax Preparation Fees Saved and Returned to the Community: The total value of tax return preparation fees saved by individuals whose tax return was prepared by the VITA program.

Total Number of Staff Receiving Financial Literacy or Professional Development Training: The annual number of all DCI full-time regular employees who complete the Department's course on financial literacy.

Total Number and Percentage of CCDS Vendors that are Texas Rising Star Certified: Of all eligible CCDS childcare providers, the number (and resulting percentage) that meets Texas Rising Star certification requirements for being a high quality early care and education center.

Total Number and Percentage of Youth Services Participants Completing Character Development/Life Skills Training: Of the total number of participants in the Diversion, Juvenile Restitution, Urban smARTS, NCC, START, Project WORTH, Teen Court, delegate agencies and the Youth Opportunity Program, the number completing training in character development or life skills type training.

CONVENTION, SPORTS AND ENTERTAINMENT FACILITIES

Occupancy Rate: Calculated by using move-in/move-out and show days.

Average Operating Revenue per Attendee: Calculated by dividing the revenues collected by the total attendance. Operating revenue does not include supplemental rental or revenue from reimbursable expenses.

Total Event Days: Number of days the Alamodome is utilized for an actual performance, sporting event, or tradeshow. Does not include move-in or move-out days.

CONVENTION AND VISITORS BUREAU (CVB)

Average Time on Website: Designed to gauge the interest in San Antonio by potential visitors by recording the amount of time spent by visitors to the CVB Website.

Direct Expenditures for CVB Initiated Convention Delegates Booked: Indicates how much the average CVB-booked convention attendee spends during their time in San Antonio. This is designed to be a gauge of the economic impact that convention goers have on the City by calculating the average expenditures per delegate times the number of CVB-booked room nights.

Number of CVB Initiated Convention Hotel Room Nights Booked: Number of definite hotel room nights booked by Bureau sales staff for future business.

Number of CVB Initiated Convention Hotel Room Nights Hosted: This number indicates total hotel room nights occupied by convention delegates meeting in San Antonio during the specified time period that were previously booked by CVB.

Number of CVB Initiated Convention Delegates Hosted: This number indicates total attendance at conventions held in San Antonio during the specified time period.

Number of Print and Online Travel and Leisure Requests: Designed to gauge the interest in San Antonio by potential visitors by recording the amount of literature requested about San Antonio.

CULTURAL AFFAIRS

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Amount of Non-City Dollars Leveraged for Arts in Millions: Total private, state and federal dollars raised to support the total production costs of City-funded arts and cultural events. These leveraged funds satisfy the City's matching requirements and do not include in-kind contributions.

Number of Arts and Cultural Events Promoted: Denotes programs or events intended to foster the development of stronger relationships between local arts/cultural agencies and the tourism and hospitality industries in ways that increase tourism and audiences. The cultural tourist is an individual who visits a destination to specifically experience the arts/culture, heritage and special character of the place.

Ratio of City Dollars to Non-City Dollars Spent: Calculated by dividing the amount of non-City dollars by the amount of City dollars for any given project.

CUSTOMER SERVICE/311

Annual Number of Calls Received by 311 Call Center: Total number of calls received by 311 Call Center within the fiscal year.

Annual Number of Calls Received by 311 Call Center: Total number of calls actually answered by 311 Representatives within the fiscal year.

Annual Number of Customers Served by Community Link Service Centers: Total number of customers that received services at the Community Link Service Centers within the fiscal year.

Annual Number of Transactions Processed by Community Link Service Centers: Total number of financial transactions processed by Community Link Service Centers within the fiscal year. Examples of transactions are birth certificates, immunization records, small trade permits, park reservations, police reports and municipal court fines.

DOWNTOWN OPERATIONS

Revenue from Visitor industry associated facilities: Total revenue generated from city-owned facilities or agreements located in the downtown area including Rio San Antonio Cruises, Spanish Governor's Palace and Tower of the Americas.

Departmental visitor facilities ticketed attendance: Total number of admission tickets purchased for the Tower of Americas, Rio San Antonio Cruises, and for Spanish Governor's Palace.

Number of Licensed Event days: Number of licensed event days which have been used for special events at various facilities including La Villita, HemisFair, and Market Square.

Downtown Parks/Plaza rentals: Number of rentals for downtown parks or plazas.

River Walk Capital Improvement Project Expenditure: Capital improvement projects on or along the River Walk in the downtown area.

Number of Annuals Planted on the River Walk and in Downtown Parks, Plazas and Facilities: The total number of annuals planted along the River Walk and throughout downtown facilities and Parks. Annual are changed out two to four times per year.

Square feet of landscaped River Walk maintained: The overall measure of square footage of landscaping that is maintained throughout the year including pruning, mulching, fertilizing and renovating of existing beds throughout River Walk.

Miles of River Walk and sidewalk maintained: Linear measurement of sidewalks pressure washed daily.

No. of Garage Spaces Available: Total number of parking spaces maintained in the parking garages operated by the Parking Division.

No. of Lot Spaces Available: Total number of parking spaces maintained in surface lots operated by the Parking Division.

No. of Meters Available: Total number of parking meters managed and operated by the Parking Division.

Garage and Lot Revenue per Space: Total parking revenue from all garage and lots (less sales tax) divided by the number of total spaces.

Parking Meter Revenue per Metered Space: Total revenue of parking meters (less sales tax) divided by the number of total metered spaces.

Revenue per leased square foot in parking garages: Total lease revenue divided by the total square foot of area leased.

No. of Cash Handling Audits Performed: Number of audits conducted by supervisor or management personnel on parking attendants.

ECONOMIC DEVELOPMENT

Total Number of Jobs Created or Retained through Economic Development Department Programs: All jobs in which the Economic Development Department has been directly involved in recruitment, retention, or expansion of local companies. Efforts include meetings with company representatives to present information on City incentive programs, facilitating meetings with other economic development partners, or assisting in resolution of development issues.

Mean Hourly Wages of Jobs Created through Economic Development Department Incentive Programs: An hourly wage which is calculated based on a variety of sources, such as contracts, information provided on tax phase-in applications and other information provided by companies wishing to participate in the City's incentive programs.

FACILITY SERVICES

Number of Employees Completing Job Enhancement Training: Total number of employees who received training relevant to work functions.

Average Total Operating Cost per Square Foot, per Year: Average of all variable costs incurred by Facility Services in maintaining all municipal facilities.

FINANCE

Compliance Review of Hotels: Ensure hotel occupancy taxes are being remitted in compliance with the City Code by performing periodic and/or random on-site inspection.

Percent of Accounts Payable Invoices Paid Within Vendor's Terms: Percentage of accounts payable invoices paid by the vendor's due date.

Percent of Certificates of Obligation: Percent of Certificates of Obligation principal outstanding verses total General Obligation debt principal outstanding as of fiscal year end.
Value of Investments – Trade-Cost Basis (billions): Value of the City's investment portfolio based on the cost of the securities acquired, as of fiscal year end.

FIRE

Number of Fire Advanced Life Support (ALS) Responses: This graph displays the number of Fire units projected to be deployed to Advanced Life Support (ALS) calls that would have previously required response from an EMS unit. For FY 2008, ALS equipment has been added on 68 Fire Department ladder and pumper trucks to allow more personnel to respond to ALS service calls.

Average Reported to Arrival Time for ALS Units Within the City: This measure captures the average number of minutes taken from the time an ALS emergency is reported to dispatch to arrival time of an ALS unit at the scene. The Department strives to maintain a City average ALS response time of 8.00 minutes.

Percent of Total Fire Calls with a Response Time of 8 Minutes and Under From Call Entry to Arrival: This measure represents the percentage of the total fire calls that remain under a national standard benchmark of 8 minutes from the time a call enters the dispatch center to scene arrival.

FLEET MAINTENANCE AND OPERATIONS

Average Cost of Car/Light Truck Oil Change: Measure of the average cost to City departments for automobile and light duty truck oil changes. The Police Department's Crown Victoria is the most common vehicle in use by the City and is used in the cost calculation for automobiles. The Ford ½ ton pickup truck is used for the calculation of the cost for light duty trucks.

Alternative Fueled and Hybrid Vehicles: The cumulative number of alternative fueled (propane, natural gas, etc.) and hybrid vehicles purchased and utilized within the City's fleet annually.

Emissions Testing Performed on City Vehicles: Total number of four-gas, five- gas, and opacity tests performed on the City's fleet annually. These tests help monitor vehicle emissions for irregularities.

GOLF OPERATIONS

Number of Regulation Rounds Played: Total number of rounds played if the rounds were played in full. Two 9-hole rounds are equivalent to one 18-hole round.

Total Revenue per Round: Total revenue divided by total number of rounds played per year.

Total Expenses per Round: All expenses including transfers divided by total number of rounds played per year.

GRANTS MONITORING AND ADMINISTRATION

Percent of Timeliness Expenditures: Percentage of available grant funds expended by July 30th of each year compared to the current annual CDBG Entitlement grant allocation.

HEALTH

Number of Doses Provided by VFC Providers: Total number of immunizations administered by Vaccines for Children Providers.

Food & Environmental Inspections/Contacts per Day per Sanitarian: Routine inspections and Contacts are applicable to permanent food establishments (not including mobile vending, temporary establishments or other vending operations).

Percent Disease Investigations Initiated within 10 Days for TB and 3 Days for State-reported and Other Important Diseases: The number of disease investigations initiated in the timeframe recommended by the Centers for Disease Control and Prevention (e.g. within 10 days for tuberculosis cases and 3 days for most other significant communicable diseases) divided by the total number of disease investigations conducted.

HOUSING AND NEIGHBORHOOD SERVICES

Average Cost per Sweep: Number represents cost of service delivery from all departments contributing to sweep activities.

Total Cases (Citations) Filed in Court: All categories including vacant lots, dangerous premises, junked vehicles, alleys and right of ways, but excluding minimum housing (unsanitary premises).

Total Number of Vacant Lots Cleaned: Includes vacant lots cleaned by the property owner and by the City.

Average Number of Days from Initial Investigation to Closing of Case: Average number of days it takes for a complaint to be received and entered into the computer system by a Complaint Intake Officer until a Code Compliance Investigator arrives to conduct the first inspection.

Total Service Requests Initiated: Equals the number of service requests or cases initiated directly by department personnel.

HUMAN RESOURCES

Alamo Community College District Interlocal Agreement: Examples of training initiatives developed through the Alamo Community College District's Interlocal Agreement include: Automotive Diesel Mechanics, Plumbing, Computer Assisted Drawing (CAD), GIS, Contemporary Management Skills, Workforce Supervision, Administrative Management, Multidisciplinary Leadership Skills, Train the Trainer, Anger Management, Leadership Development Program. The fiscal year for ACCD Interlocal Agreement is from April through March.

Number of Driver Evaluations Processed: All City employees authorized to drive a City vehicle are required to take a driver's education course provided by the Risk Management division staff.

Number of Employees Placed on Modified Duty: Employees injured on the job are placed on restricted duties.

Percent Favorable Unemployment Compensation Decisions: The percentage of Unemployment Compensation Decisions that ruled in the City's favor based on the number of unemployment claims protested.

Percent of Equal Employment Opportunity (EEO) Allegations which are Sex Based: The percentage of cases which are based on Sex Discrimination, Sexual Harassment, or Sexual Orientation.

Percent of Selection Resulting in Internal Full-time Promotions: The percentage of selections resulting in internal full-time promotions is calculated by dividing the number of full-time positions filled by internal candidates by the total number of all full-time positions filled.

Percent of Supervisors Rating Employee Performance & Development Plan Training as Satisfactory: The percentage of supervisors rating EPDP training as satisfactory is calculated by dividing the number of supervisors surveyed rating EPDP training as satisfactory or better by the total number of supervisors surveyed.

Workdays to Establish Eligibility list (classified positions): Average number of workdays to establish eligibility list is calculated from the time position closes to the time eligibility list is forwarded to department.

INFORMATION TECHNOLOGY SERVICE DEPARTMENT

Number of E-Payment Transactions: Accepting payments for City services provided over the World Wide Web (i.e. municipal court fines, developmental services permit & inspection fees, and aviation parking passes).

Number of Help Desk Calls Processed: Calls placed by City employees to the COSA Help Line (207-8888) for problems related to technology (i.e. telephone problems, desktop and laptop computers, and network connection problems).

Number of Business Warehouse (BW) Information Cubes: A BW information cube is a specific data warehouse orientated to reporting and keeping data on COSA-provided services (i.e. pothole repairs, service level agreements, stray animal pickups, and accounting transactions).

Number of City Personnel Provided Information Technology Training (internal & external): Total number of City personnel provided training to include Enterprise Resource Management software training.

INTERGOVERNMENTAL RELATIONS

Average Monthly Revenue Received from Interlocal Agreements: Average monthly revenue for all interlocal contracts with the City.

Federal Funds Received Related to Federal Initiatives Program: Appropriations requests are a significant component of the City's Federal Initiatives program. This is a measure of the success of obtaining federal funding through the appropriations process.

Percent of State Legislative Program Initiatives Enacted: The Texas Legislature is only in session in odd-numbers years. Thus, this performance measure is only implemented when the Legislature is in session.

INTERNATIONAL AFFAIRS

Direct Expenditures by Official Guests to San Antonio (in millions): Direct Protocol expenditures are based on a per delegate expenditure of $1,039.20 as reflected by a 2004-2008 Deloitte and Touche study, International Association of Convention and Visitors Bureaus.

Dollar Value of Business Generated by CASA Program: Based on yearly survey of CASA clients. This dollar value is the total value of verifiable bilateral trade.

Out-reach Media Impact: Refers to the approximate number of people reached through media, radio, television or printed materials**.**

Public Relation Media Value: Refers to dollar value on public relations efforts through media advertisement, radio, television or printed materials.

Rate of Return per $1 Invested in CASA Program: Rate of return from each dollar invested by the City in the CASA San Antonio program.

LIBRARY

Materials Budget per Capita (General Fund): This number is an indication of the amount of City funds budgeted per person for library materials in Bexar County (print and non-print). This calculation is made by dividing the budget amount for print and non-print library materials by the population of Bexar County.

Number of Items Borrowed: Total annual number of items "circulated" (i.e. borrowed for use outside the library facilities) to the public during the current fiscal year. This figure is recorded monthly from the Millennium circulation report from the Library's automation system.

Number of Children and Caregivers Using Children's Department Resources: The Children's Department takes emergent literacy training directly out into the community where it is most needed. Children's Librarians and trainers take to the road in two bright red vans to visit childcare centers, parent training programs, schools, Head Start centers, branch libraries – wherever parents and caregivers of young children can be reached. They make adults aware of the importance of frequent verbal interaction with children and knowledgeable about how to read with children to foster future reading skills that lead to success in school and life.

MUNICIPAL COURTS

Average Daily Detention Population in Custody: This measure represents the average daily number of persons in custody within the City Detention Center.

Number of Documents Imaged: This measure represents the total number of internal and external documents that are electronically imaged to support all court cases at Municipal Court.

Number of Training Hours: This measure represents the number of all training hours earned by Municipal Courts' employees.

MUNICIPAL ELECTIONS

Turnaround Time for Release of Election Results: The total amount of time calculated from the close of the polls until the results of election are released to the media by the Office of the City Clerk.

NON-DEPARTMENTAL (COUNCIL ACTION TEAM)

Value of Volunteer Hours: Volunteer hours include service projects such as house painting, graffiti clean-up and alley clean-up. The number of volunteers and the number of hours are tracked, and the value is calculated using a wage rate of $8.75.

NON-DEPARTMENTAL (OFFICE OF ENVIRONMENTAL POLICY)

Number of Public Presentations and Outreach to Residents: In these presentations, City Staff will have an opportunity to educate residents and the business community on sustainability measures adopted by the City.

Number of Energy Audits and Conservation Projects: City Staff will partner with CPS Energy and the San Antonio Water System to reduce energy and water consumption through a series of projects.

OFFICE OF MANAGEMENT AND BUDGET

Number of Consulting Projects Performed: Consulting projects performed by staff in conjunction with other City departments.

Number of Community Outreach Efforts: Number of Community outreach efforts in which the department has been a participant. Community outreach efforts include City Council Community Public Hearings, Town Hall and Neighborhood Association meetings, and educational site visits to local universities and colleges.

PARKS AND RECREATION

Dollar Value of Restitution/Volunteer Program: The dollar value of all hours worked for the benefit of the Parks and Recreation Department without cost to the City. For those participating in the Restitution Program, individuals are assigned to work community service hours through the Municipal Courts and County Courts systems. The individuals serve their time by maintaining park property. Volunteers also donate time for this program.

Creekway miles per Field Employee: Total number of creekway miles divided by the number of field employees.

Percent of Eligible Employees Receiving Certification Pay: Percent of employees in eligible job classifications who are receiving certification pay.

PLANNING AND DEVELEOPMENT SERVICES

Average Number of Days for Initial Plan Review: Average number of calendar days it takes for a plan (interior finish-out, new residential or new commercial) to complete initial review by the City of San Antonio. City departments involved in the plan review process include Development Services, Public Works, Planning, Health, and Aviation Departments. San Antonio Water System also is involved in the plan review process. The Unified Development Code requires initial review of new commercial plans to be completed within 35 days.

Cumulative City Square Miles Included in Plans Approved by City Council: Illustrates total number of City square miles covered by Neighborhood, Community, and Perimeter Plans.

Cumulative City Population Included in Plans Approved by City Council: Illustrates total population included in all completed Neighborhood, Community, and Perimeter Plans.

Cumulative Square Miles for Neighborhood Conservation District Approved by City Council: Cumulative percentage of city square miles within a Neighborhood Conservation Overlay Zoning District.
Number of Investigations: Number of investigations performed by field inspectors to ensure proper building and trade permits are obtained for construction projects.

Number of Urban Design Plans: Illustrates requested services by other departments and agencies for site and development plans with urban design component.

Percent of Buildings Surveyed: Illustrates number of buildings surveyed as part of the Historic Survey of structures within the City's original 36 square miles.

Percent of Planning Staff Certified: Illustrates total number of Planning Department staff who receive their certification from the American Institute of Certified Planners (AICP).

Total Number of Community Meetings: Illustrates total number of community meetings held for the development, review, and approval of neighborhood, community, and perimeter plans in order to maintain community involvement in the planning process.
Total Numbers of Neighborhood Groups Registered with the City: Cumulative number that gives an idea of potential and actual demand placed on this division.

Total Number of Staff Attending Training Classes Provided: Illustrates total number of department staff receiving training on the use of Geographic Information Systems (GIS) applications.

POLICE

Code 3 Response Time: Combination of average number of minutes to dispatch and average number of minutes to arrive at scene.

Number of Formal Complaints Processed: Formal complaint is one that warrants a full investigation by the Department's Professional Standards Unit.

Number of Calls Expedited: This measure represents the number of non-emergency calls taken by call expediters.

PUBLIC WORKS - GENERAL FUND

Number of Meetings Held with Outside Stakeholders: Total number of meetings held with in the community to discuss infrastructure projects.

Percent of Service Requests Meeting Service Level Agreements with Customers: Percentage of requests met within Service Level Agreements between the City and its customers.

PUBLIC WORKS - STREET MAINTENANCE

Percent of Potholes Repaired Within 48 Hours: Percentage of all requests placed to Public Works regarding pothole repair, which are resolved within 48 hours (2 Workdays) of the request. Resolution includes survey of the site and action to conclude the situation.

Lane Miles Receiving Maintenance: Number of lane miles receiving maintenance from both City crews and outside contractual services.

PURCHASING AND GENERAL SERVICES

Number of Contracts Awarded: Reflects the total number of contracts for goods and non-professional services bids and awarded by the Central Purchasing & Contract Services Department.

Number of Prints Processed: Reflects the number of copies printed by the City's Central Print Shop

SOLID WASTE MANAGEMENT

Percent of Waste Diverted From Landfill: Total tons of recyclable materials (paper, plastics, metals, glass, household waste) collected divided by total tons of waste (garbage, brush, recyclables) collected.

Percentage of Employees Receiving Safety Incentives: Total number of employees receiving a safety award (presented three times a year) divided by three divided by authorized FTE's.

Waste Tons Collected per Crew per Week: Average twice a week collection of waste tonnage by City Crews.

CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA