

City of San Antonio

FY 2021 ACTION PLAN

HUD PY 2020



Community Development Block Grant (CDBG)
Home Investment Partnerships Program (HOME)
HEARTH Emergency Solutions Grant (HESG)
Housing Opportunities for Persons with AIDS (HOPWA)

Council Action August 13, 2020



FY 2021 ACTION PLAN
(HUD Program Year 2020)
(October 1, 2020-September 30, 2021)

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Respectfully submitted to the Citizens of San Antonio and to the:

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San Antonio Field Office, Region VI
Office of Community Planning and Development
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615 East Houston Street, Suite 347
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Submitted by:

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Neighborhood and Housing Services Department
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Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

The City of San Antonio (the City) anticipates receiving approximately \$21.7 million in federal entitlements awarded through the U.S. Department of Housing and Urban Development (HUD). These grants include the Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME) Program, HEARTH Emergency Solutions Grant (HESG), and Housing Opportunities for Persons with AIDS (HOPWA) Program. Additionally, this Action Plan includes an estimated \$600,000 in program income for a total FY 2021 (PY 2020) Action Plan budget of \$22.3 million.

Due to the impacts of the COVID-19 pandemic, the City has decided to delay submission of a new Five-Year Consolidated Plan (Federal FY 2021 – 2025) until August 2021. All funds in the FY 2021 (PY 2020) Action Plan are being directed toward activities consistent with the strategic goals outlined in the City's current Five-Year Consolidated Plan and to respond to the COVID-19 pandemic.

San Antonio is the seventh largest city in the United States and is growing both in terms of population and geographic area. By 2040, San Antonio is expected to receive over 1 million additional people. San Antonio's Housing Policy Framework, adopted by City Council in September 2018, reports that more than half of renters and one in five homeowners are cost burdened – defined by HUD as paying more than 30% of monthly household income on housing costs. These data trends suggest that San Antonio's large population of low-income residents will face increasing housing cost burdens for years to come. Providing safe, decent, affordable housing is therefore at the center of this plan.

The Housing Policy Framework has identified the following five key actions to address San Antonio's affordable housing challenges:

1. Develop a Coordinated Housing System
2. Increase City Investment in Housing with a 10-Year Funding Plan
3. Increase Affordable Housing Production, Rehabilitation and Preservation
4. Protect and Promote Neighborhoods
5. Ensure Accountability to the Public

In FY 2021, the City will address the goals of this framework through the following initiatives:

- The City will continue to work with over 100 community organizations and stakeholders to develop a strategy for creating a coordinated housing system.

- The City will continue to work on developing a One-Stop Housing Center that will be available both physically and digitally. A model of one-stop centers for both housing stability and financial empowerment is being implemented as part of the city's COVID-19 response.
- The City will continue to work with the San Antonio Housing Trust, to continue implementation of the recommendations from the comprehensive assessment of the Housing Trust.
- The City will continue to work with mission-oriented organizations to create new affordable housing.
- City leadership is proposing a \$23.1 million dollar housing budget to increase affordable housing production, rehabilitation, and preservation. This includes \$9.3 million in general funds, and \$13.7 million in CDBG, HOME, and NSP funds.
- The City will continue to fund the Emergency Housing Assistance Program in response to the COVID-19 pandemic utilizing general funds, CDBG funds and CARES Act funding to prevent evictions during and immediately following the pandemic.
- The City will continue court interventions designed to prevent evictions during and following the COVID-19 pandemic using CARES Act funding.
- The committee created to remove barriers to affordable housing development within the Unified Development Code (UDC) will continue to evaluate tools to encourage and increase affordable housing development and propose amendments, if feasible.
- The City will continue to re-evaluate and recalibrate the affordable housing need in San Antonio.

The Housing Policy Framework along with the Homeless Strategic Plan conducted in FY 2020 and the public input received through community input sessions largely informed this year's Action Plan. In FY 2021, the City will finalize and begin to implement programs and processes to address the key priorities of the Homeless Strategic Plan. Community needs arising from COVID-19 were also factors considered in development of the Action Plan and the City will continue to take actions to respond to the pandemic.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The Five-Year Consolidated Plan is built on five key priorities that were identified through a needs assessment and community engagement process of the Consolidated Plan process.

- Priority # 1: Provide decent, safe, affordable housing
- Priority # 2: Neighborhood revitalization
- Priority # 3: Provide for special needs populations
- Priority # 4: Housing and supportive services for the homeless
- Priority # 5: Economic development

Each of the four major grants programs, CDBG, HOME, HESG and HOPWA, have specific goals that connect to the overarching priorities enumerated above.

- CDBG Goals: Rehabilitate existing housing stock; Further fair housing; Create mixed-income neighborhoods; Enhance neighborhood connectivity; Invest in public infrastructure; Remediate environmental hazards and blight; Enhance consumer financial capability.
- HOME Goals: Rehabilitate existing housing stock; Build new single family homes; Provide homebuyer assistance; Develop new rental housing.
- HESG Goals: Provide services and housing for the homeless; Provide prevention services to people at risk of homelessness.
- HOPWA Goals: Provide services and housing for persons with HIV/ AIDS.

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

The Neighborhood and Housing Services Department is responsible for overseeing the affordable housing and community development programs, implementation of the neighborhood improvements bond, overseeing the tax increment financing program, developing a formal neighborhood engagement component and implementation of the Housing Policy Framework.

The following are San Antonio Housing Policy Framework initiatives completed in FY 2020:

The City launched its pilot program partnering with Mission Oriented Organizations interested in developing affordable housing on their land. The City originally had a budget of \$300,000 for this program. Most of the funding was redirected in response to the COVID-19 pandemic.

In FY 2020, the City allocated \$9.6 million in general funds to affordable housing initiatives to address priorities of the Housing Policy Framework. Funds were allocated for an Owner-Occupied Rehabilitation Program, Homebuyer Assistance Program, Risk Mitigation Anti-Displacement Program, Under 1 Roof Program and Coordinated Housing System.

To respond to the COVID-19 pandemic, the City allocated more than \$13 million in CDBG funds including \$7.7 million in CDBG CARES Act funding and \$5.7 million in CDBG reprogrammed funds

to the Emergency Housing Assistance Program to assist more than 4,000 families with rent and mortgage assistance.

Recently, the City created a committee to remove barriers to affordable housing development within the Unified Development Code (UDC) and evaluate tools, such as by-right zoning, to encourage and increase affordable housing development. The 10-member committee consists of housing professionals and community stakeholders. This work, which was paused during the COVID-19 pandemic, is scheduled to continue in FY 2021.

In FY 2020, the City utilized a consultant to conduct a comprehensive assessment of the San Antonio Housing Trust organization. The report outlined several recommendations that will continue to be implemented through FY 2021. The search and hiring of a new Executive Director, a key recommendation, was completed in FY 2020.

The Department of Human Services was the lead department in the development of the Homeless Strategic Plan. Based on the community input received through this planning process, needs for street outreach were a key priority and recommendation. The plan identified San Antonio as having a strong collaborative spirit and beneficial partnerships among nonprofit agencies and within the City organization. The Strategic Plan recommends building on those partnerships to develop street outreach and promote innovative rehousing practices.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

On April 9, 2020, the U.S. Department of Housing and Urban Development issued waivers and alternative requirements, as provided for in The Coronavirus Aid, Relief and Economic Security Act (CARES Act), that provided grantees with flexibilities to prevent, prepare for, and respond to the coronavirus for HUD PY 2019 and PY 2020. As part of these waivers, grantees may amend Citizen Participation Plans and public hearing requirements for Consolidated Plans (including Action Plans) and Substantial Amendments.

In FY 2020, the City utilized the following waivers and alternative requirements to amend its Citizen Participation Plan for Consolidated Plan, Action Plans, and Substantial Amendments:

- Allows grantees to amend citizen participation plans to establish expedited procedures to draft, propose, or amend consolidated plans including Action Plans. Expedited procedures must include notice and reasonable opportunity to comment of no less than 5 days. The 5-day period can run concurrently for comments on the action plan amendment and amended citizen participation plans.
- In person public hearings are not required. Grantees may meet public hearing requirements with virtual public hearings if: 1) national/local health authorities recommend social distancing and limiting public gatherings for public health reasons; and 2) virtual hearings provide reasonable notification and access for citizens in accordance with the grantee's

certifications, timely responses from local officials to all citizen questions and issues, and public access to all questions and responses.

The amended Citizen Participation Plan states that one public hearing shall be required once a proposed Annual Action Plan summary is released for a minimum 5-day public comment period. Public notices of all public hearings shall be published in a single newspaper of general circulation not less than five (5) days prior to the date of the hearing. The notice shall include the time, day and date of the hearing, its location, a general statement regarding its purpose and any other more specific information required by Consolidated Plan, Annual Action Plan, Substantial Amendment or the Consolidated Annual Performance Report. Virtual public hearings may be held if local health authorities recommend social distancing and limiting public gatherings for public health reasons.

The public notice must provide the locations where the documents may be reviewed, which at a minimum must include the City's Neighborhood and Housing Services Department and online at www.sanantonio.gov/gma. As 64% of the population of San Antonio is Hispanic, the City recognizes the need to ensure an inclusive citizen participation effort is exercised; Public Notices are also posted in Spanish and Spanish language translation accommodations have been and will be provided at public hearings. The City provides accommodations to other translation needs when requested.

FY 2021 (PY 2021) Action Plan

The City issued a public notice on July 12, 2020 announcing the availability of the proposed FY 2021 (PY 2020) Action Plan budget; commencing the public comment period; and announcing two virtual public hearings on Tuesday, July 28, 2020 and Wednesday, August 12, 2020. A second public notice was published on the City's website on August 6, 2020 and in the newspaper on August 8, 2020. All public notices were posted in the San Antonio Express News in English and Spanish and on the City's website at www.sanantonio.gov/gma and included information on how to access the plan summary for review and comment. Both public hearings were held via videoconference in accordance with City requirements for public meetings. Comments were accepted through August 12, 2020, the date of the second public hearing.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

All public comments for the Five-Year Consolidated Plan are summarized in the Citizen Participation section of the Consolidated Plan. No comments were received for the FY 2020 Amendment to the Citizen Participation Plan.

The City received the following comments on the proposed FY 2021 (HUD PY 2020) Action Plan:

- July 28, 2020 - During the first virtual public hearing held by the Neighborhood and Housing Services Department, there were approximately 30 persons on the video conference call and 9 citizens provided public comment on the FY 2021 Action Plan. Eight persons spoke about the need for affordable housing and one person advocated for

support of Boys and Girls Clubs Learning Pod Program. A detailed summary of all comments is attached.

- August 12, 2020 - At the second virtual public hearing presided by City Council, 7 citizens provided public comment on the FY 2021 Action Plan. Four persons spoke in support of funding for homeownership housing development and specifically for funding to support homeownership housing developed by Habitat for Humanity of San Antonio including Michael Taylor, Vice President of Habitat for Humanity, who also advocated for increased funding for funding to support affordable homeownership housing development and CHDO Operating Expense funding; and Natalie Griffith, President and CEO, who also advocated for increased funding for funding to support affordable homeownership housing development and CHDO Operating Expense funding and for a less adversarial underwriting process for projects. One citizen advocated for more funding for homeownership housing rehabilitation and Under One Roof (roof replacement program). One citizen advocated for more affordable housing and one citizen spoke on the need for affordable rental housing.
- Written Comments – The City received three written comments through the City’s website. One comment was in support of programs that fund home repair, especially on the west side of San Antonio. One comment was in support of programs that assist people with food, rent, and affordable housing. And the third comment recommended that funds be redirected from San Antonio Police Department budget to be utilized for safe, functional housing.
- The FY 2021 Action Plan and Budget was approved by City Council on August 13, 2020.

6. Summary of comments or views not accepted and the reasons for not accepting them

The City accepted all comments.

7. Summary

The City's FY 2021 (HUD PY 2020) Action Plan is in line with the five priorities outlined in the Five-Year Consolidated Plan.

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	SAN ANTONIO	Neighborhood and Housing Services Department
HOPWA Administrator	SAN ANTONIO	Department of Human Services
HOME Administrator	SAN ANTONIO	Neighborhood and Housing Services Department
ESG Administrator	SAN ANTONIO	Department of Human Services
HOPWA-C Administrator	SAN ANTONIO	Department of Human Services

Table 1 – Responsible Agencies

Narrative (optional)

The City's Neighborhood and Housing Services Department has the lead role in developing the Five Year Consolidated Plan, each of the annual action plans, certifying officer responsibilities, and overseeing the CDBG and HOME funding. The City's Department of Human Services oversees HOPWA and HESG funding.

Consolidated Plan Public Contact Information

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AP-10 Consultation – 91.100, 91.200(b), 91.215(l)

1. Introduction

The City continues to consult with other public and private agencies that provide assisted housing, health services, and social services (including those focusing on services to children, elderly persons, persons with disabilities, persons with HIV/AIDS and their families, homeless persons), community-based and regionally-based organizations that represent protected class members, and organizations that enforce fair housing laws as described below.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l))

The Housing Commission serves as a public oversight board to guide the implementation of the Housing Policy Framework recommendations. This also includes an annual report of the implementation progress made for the Affordable Housing programs and projects included in the City's annual budget as well as other affordable housing issues and policies in the City's Affordable Housing Work Plan. The commission is composed of nine members, five of whom are to be filled by at-large community members with a history of neighborhood engagement. The remaining four (4) members are filled by the CEO/Executive Director of the following organizations: San Antonio Housing Authority; San Antonio Housing Trust; San Antonio Economic Development Foundation; and VIA Metropolitan Transit. The City's Neighborhood and Housing Services Department (NHSD) coordinates the Housing Commission meetings.

The City began working with churches and other mission-oriented developments that are interested in using their underutilized land to build affordable housing. The City is currently working with 7 mission-oriented groups.

NHSD is working with the San Antonio Housing Trust, San Antonio Housing Authority, Housing Commission members, community members and advocates to recalibrate the housing production and rehabilitation goals. These groups are working to understand the need of the community and the appropriate goal of housing units by income level as well as where in the city the need is greatest. Each of the groups are also working to understand which income levels they are best equipped to serve. NHSD is also working with SARA- the local Continuum of Care in coordinating homelessness prevention services and eviction prevention strategies.

Additionally, the Department of Human Services coordinates with service agencies by providing delegate agency funding to approximately 60 organizations citywide to support four key long-term outcomes of the Department of Human Services: 1) Children and youth are safe, healthy, resilient and ready to succeed in school and life; 2) Individuals and families are financially secure and in stable housing; 3) Homelessness is rare, brief and non-recurring; and 4) Seniors are healthy, engaged and independent. Investments are directed to 16 funding priorities within these long-term outcomes. This process is described further in section NA-50 Non-Housing Community Development Needs of the Five-Year Consolidated Plan. Within each of these long-term outcome areas, agencies working on addressing those needs convene quarterly with the Department of

Human Services to engage in “learning collaboratives” to share best practices, receive technical assistance updates, discuss overall goals, and hear from the City organization on how the community agencies can best work together to collaborate on achieving goals. In addition, DHS participates in several workgroups convened by SARA, the homeless continuum of care. Finally, the Homeless Strategic Plan development engaged a Steering Committee to provide advice and input from community leaders, government directors, persons with lived experience of homelessness, and service providers.

Coordination with Housing Authorities-

Although the City fulfilled its five-year \$20 million commitment to the Eastpoint Neighborhood Initiative in FY 2018, the City continues to collaborate with SAHA on ongoing Eastpoint Neighborhood initiatives.

In PY 2020, the City allocated \$1.5 million in CDBG funds to support a SAHA sponsored new construction rental development project in San Antonio’s westside with 80 affordable housing units.

SAHA also plays a key role in meeting the affordable housing unit production goals outlined in the Housing Policy Framework and SAHA’s President serves as a member of the Housing Commission.

The City and San Antonio Housing Authority are also working together on a joint Assessment of Fair Housing (Analysis of Impediments) to identify fair housing priorities and goals for San Antonio. The AFH will be submitted with the next Five Year Consolidated Plan.

Coordination with Other Assisted Housing Providers-

In addition to the Housing Commission coordination efforts, the NHSD staff maintains contact with HOME and CDBG sub-recipients/developers throughout the application, funding, and administration cycles. NHSD also participates in monthly meetings with the affordable housing non-profit developers that service San Antonio in order to keep the lines of communication open.

As part of the Housing Policy Framework, NHSD is the lead organization in the establishment of a coordinated housing system. This system will leverage new funding for housing production, home rehabilitation, and affordable housing preservation; align the efforts of the public and private sectors so services, regulations, and funding requirements are more uniform when possible; distribute information effectively and efficiently to members of the coordinated system so resources and capacity can be leveraged; and keep the City and its partners accountable for investment and production targets.

To better understand the needs of San Antonio residents, both in terms of income level and area of the city, NHSD has been leading meetings with public and private organizations to quantify these needs.

Coordination with Private and Governmental Health, Mental Health, and Service Agencies-

The City coordinates with private and governmental health and mental health providers through contractual partnerships with the Center for Healthcare Services (CHCS), the Bexar County Mental Health Authority to provide mental health and substance use residential treatment and detox to homeless individuals. The City also coordinates with hospitals to assist with Emergency Detainments (ED) of individuals decompensating due to mental health and substance use concerns, and actively participates on the Southwest Texas Regional Advisory Council (STRAC), which helps to coordinate and address the needs of Emergency Department high utilizers. Additionally, the City coordinates with local Independent School Districts, Universities, Bexar County Family Justice Center, CHCS, and non-profit partners through contractual partnerships to provide trauma informed programs that have incorporated an awareness for Adverse Childhood Experiences (ACEs) or focus on domestic violence and child abuse prevention to address factors that often lead to or result from mental health concerns and homelessness. The City also co-manages programs to address mental health, including the contracting of CHCS clinical staff to support the work of the Police Department's Mental Health Unit. And the City participated in the Steering Committee for the Community Health Improvement Plan authored by the local healthcare authority.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The City serves on the Executive Board and as an active member of the South Alamo Regional Alliance for the Homeless (SARAH), the Dept. of Housing and Urban Development (HUD) designated Homeless Continuum of Care (CoC) lead agency. The City's involvement includes serving as the chairperson for the Veteran Homeless workgroups; attending bi-monthly board and general membership meetings; participating in workgroups which include Chronic Homeless, Youth Homeless, Housing Standards, Coordinated Entry and Homeless Management Information System (HMIS). In addition, the City provides funding via contract to SARAH to support administrative operations which include coordinated entry, point in time (PIT) count (annual assessment of homelessness) and ID Recovery services. The City's participation allows for a collaborative and coordinated approach to address homelessness on a system-wide level.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

CoC performance standards for HEARTH Emergency Solutions Grant (ESG) funded programs fosters collaboration between ESG recipients and the Continuum of Care through the planning, funding, implementation and evaluation of ESG programs. Performance standards were adopted by the SARAH Board in September 2013 and the standards were incorporated into the City of San Antonio's Delegate Agency contracts beginning in FY2015.

The allocation of ESG funds is included in the City's consolidated funding process, which is a two year funding cycle. Organizations interested in providing Emergency Shelter, Homeless

Prevention, Rapid Re-Housing and Outreach are invited to submit a proposal for consideration. RFP priorities were identified through Agency Input Sessions which included SARAH, agencies within the Continuum of Care and throughout the City. The input session gave providers an opportunity to collectively partner with the City to identify service gaps, current resources and strategies to help “turn the curve” in homelessness (Youth, Veteran, Family and Chronic Homelessness). Moreover, the information collected assisted with the construction of the Delegate Agency Request for Proposal (RFP) document to ensure that funding provided through the Consolidated Funding process is directly focused on the needs of the community. The final recommendations for HESG funding were aligned with CoC and HUD guidance which emphasized street outreach, Homeless Prevention, Rapid Re-Housing and Permanent Supportive Housing. The Consolidated Funding RFP Evaluation Panel consisted of subject matter experts from the City, SARAH and community partners. Each proposal was reviewed and ranked according to its alignment with the identified priorities, scope of services, budget and past performance.

To monitor the performance and outcomes of funded ESG projects, the City has a contract management team to review contract performance monitoring reports (CPMRs) on a monthly basis. In addition, the City works closely with SARAH to evaluate the performance of individual projects and the entire system through the Homeless Management Information System (HMIS). Data quality standards developed by HMIS and SARAH are also used to conduct quarterly reviews of Continuum of Care programs to assess performance. At the end of each grant year, HUD populates data from HMIS to generate the Annual Performance Report (APR) which provides an overall review of the homeless system during the reporting period. The City will continue to work collaboratively with SARAH as a board member and HMIS workgroup member to develop an HMIS governance structure and monitoring policy. In addition, the City held a joint solicitation for ESG-CV funds this year, and a representative of the City sat on the review committee for the state’s allocation of annual ESG funds competitively bid through SARAH.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction’s consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	Alamo Community Group
	Agency/Group/Organization Type	Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment
		Market Analysis Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	<p>Alamo Community Group (ACG) is a private, nonprofit, 501(c)3 organization that was founded in 1990 to serve families in San Antonio and Bexar County. Its mission is to develop, own and manage quality affordable housing in a community environment that promotes resident education, self-sufficiency, leadership and volunteerism through successful partnerships.</p> <p>This agency participated in meetings. Affordable Housing Developers such as this one inform the process through continual dialogue in our planning process. This includes a semi-monthly meeting with affordable housing developers to discuss barriers to affordable housing, funding opportunities and policy updates. In addition, Jennifer Gonzalez, Executive Director, is the Chair of the Housing Commission. As a result of the consultation we have determined there is more need for affordable housing.</p>
2	Agency/Group/Organization	Bexar County - Community Resources
	Agency/Group/Organization Type	Services - Housing Services-Persons with HIV/AIDS Services-Health Other government - Local
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Needs - Veterans
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Bexar County Department of Community Resources is responsible for assisting citizens with a variety of issues including energy, veteran's assistance, housing rehabilitation, public health, and construction of infrastructure and public facilities. This agency participated in Consolidated Plan meeting. As a result of this consultation we have determined there is more need for affordable housing, homeless services, funding for persons with HIV/ AIDS, and homeless funding for veterans.
3	Agency/Group/Organization	Broadway Bank
	Agency/Group/Organization Type	Business and Civic Leaders Private Sector Banking / Financing
	What section of the Plan was addressed by Consultation?	Market Analysis

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Broadway Bank is deeply committed to enriching its customers and communities with premier financial services of great value and its staff with a positive work environment and opportunity for growth and achievement. Employees are very involved in serving our communities. This agency participated in Consolidated Plan meeting to provide market analysis. As a result of this consultation we have determined there is an opportunity for improved coordination with this organization to refer clients to programs such as the Homebuyer Down Payment Assistance Program.
4	Agency/Group/Organization	Cafe Commerce
	Agency/Group/Organization Type	Business Leaders
	What section of the Plan was addressed by Consultation?	Market Analysis Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Cafe Commerce connects a network of partner organizations to help increase economic opportunities and educate entrepreneurs about partnership and collaboration in the San Antonio area. This agency participated in Consolidated Plan meeting to provide market analysis background. As a result of this consultation we have determined there is an opportunity for improved coordination with this organization to refer individuals to our programs such as Section 3.
5	Agency/Group/Organization	Catholic Charities of San Antonio
	Agency/Group/Organization Type	Services-Children Services-Elderly Persons Services-Health Services-Education Services - Victims
	What section of the Plan was addressed by Consultation?	Market Analysis Economic Development

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Catholic Charities of San Antonio work with the local communities to provide support for those in need so that individuals can enhance their own lives. This agency participated in Consolidated Plan meeting. As a result of this consultation we have determined there is more need for services for low income families such as public services for youth and elderly and affordable housing.
6	Agency/Group/Organization	Chrysalis Ministries
	Agency/Group/Organization Type	Civic Leaders
	What section of the Plan was addressed by Consultation?	Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Chrysalis Ministries provides counseling and services to incarcerated individuals in Bexar County. This agency participated in Consolidated Plan meeting. As a result of this consultation we have determined there is a need for services and programs for those persons exiting the criminal justice system.
7	Agency/Group/Organization	City of San Antonio - Department of Economic Development
	Agency/Group/Organization Type	Planning organization
	What section of the Plan was addressed by Consultation?	Market Analysis Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Economic Development Department fosters growth and development in San Antonio by working with partner agencies for business infrastructure needs, incentives, and quality workforce training programs. This agency participated in Consolidated Plan meeting. As a result of this consultation we have determined there is an opportunity to collaborate with this department on Section 3 activities.
8	Agency/Group/Organization	City of San Antonio, Department of Human Services
	Agency/Group/Organization Type	Services-Children Services-Elderly Persons Other government - Local
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children

9	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Department of Human Services works to strengthen the community through human services investments, resources, and partnerships. They primarily focus on early education and child care assistance, education, financial and emergency assistance, homeless assistance, and senior services. This agency participated in meetings. Agencies such as this one inform the process through continual dialogue in our planning process. This includes regular meetings and e-mail communication to discuss community needs, funding opportunities and policy updates. As a result of the consultation we have determined there is more need for affordable housing and public services.
	Agency/Group/Organization	City of San Antonio - Neighborhood and Housing Services Department
	Agency/Group/Organization Type	Other government - Local Planning organization
	What section of the Plan was addressed by Consultation?	Market Analysis Economic Development
10	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Neighborhood and Housing Services Department works to improve the livability, economic vitality, and safety in San Antonio. This agency participated in meetings. Agencies such as this one inform the process through continual dialogue in our planning process. This includes regular meetings and e-mail communication to discuss community needs, funding opportunities and policy updates. As a result of the consultation we have determined there is more need for affordable housing and infrastructure.
	Agency/Group/Organization	City of San Antonio - Development Services Department
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Market Analysis Economic Development

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Development Services Department is responsible for protecting the health, safety, and quality of life of the city of San Antonio through regulating the land and building development. This agency participated in Consolidated Plan meeting. As a result of this consultation we have determined that there is a need for funding for targeted code enforcement services.
11	Agency/Group/Organization	City of San Antonio - Library Department
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The San Antonio Public Library changes lives through the transformative power of information, imagination, and ideas. In addition to library services, other services offered at various locations include a job and career center, vital records, online software tutorials, and public computers. This agency participated in Consolidated Plan meeting. As a result of this consultation we have determined there is an opportunity for improved coordination with this department to provide information to the public about available programs and services.
12	Agency/Group/Organization	City of San Antonio - Office of Eastpoint and Real Estate
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Market Analysis Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Office of Eastpoint & Real Estate is responsible for implementation of the \$54 million Choice Neighborhood Initiatives. This agency participated in meetings. Agencies such as this one inform the process through continual dialogue in our planning process. This includes regular communication to discuss community needs, barriers to affordable housing, funding opportunities and policy updates. As a result of the consultation we have determined there is more need for affordable housing.
13	Agency/Group/Organization	City of San Antonio - Office of Historic Preservation
	Agency/Group/Organization Type	Other government - Local

	What section of the Plan was addressed by Consultation?	Market Analysis Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Office of Historic Preservation protects the historical, cultural, architectural, and archaeological resources of San Antonio. They are also committed to historic preservation outreach and education. This agency participated in Consolidated Plan meeting. As a result of this consultation we have determined there is an opportunity for improved coordination with this department for our housing programs.
14	Agency/Group/Organization	City of San Antonio - Parks and Recreation
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Parks and Recreation Department operates the city's recreational and cultural programs; they also maintain walking trails, biking trails, hiking trails, and park land. This agency participated in meetings. Agencies such as this one inform the process through continual dialogue in our planning process. This includes regular meetings and e-mail communication to discuss community needs, funding opportunities and policy updates. As a result of the consultation we have determined there is more need for public services.
15	Agency/Group/Organization	City of San Antonio - Transportation and Capital Improvement
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Market Analysis

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Transportation & Capital Improvements Department assists in building and maintaining the infrastructure of San Antonio. This agency participated in meetings. Agencies such as this one inform the process through continual dialogue in our planning process. This includes regular meetings and e-mail communication to discuss community needs, funding opportunities and policy updates. As a result of the consultation we have determined there is more need for public infrastructure services.
16	Agency/Group/Organization	Esperanza Peace and Justice Center
	Agency/Group/Organization Type	Civic Leaders
	What section of the Plan was addressed by Consultation?	Market Analysis Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Esperanza Peace and Justice Center works to preserve and promote artistic and cultural expression of and among diverse communities. This agency participated in Consolidated Plan meeting. As a result of this consultation we have determined there is an opportunity for improved coordination for referrals to programs.
17	Agency/Group/Organization	Excel Learning Center
	Agency/Group/Organization Type	Services-Education
	What section of the Plan was addressed by Consultation?	Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Excel Learning Center offers career and education programs to help students gain employment. . As a result of this consultation we have determined there is an opportunity for improved coordination for referrals to programs.
18	Agency/Group/Organization	Family Services Association
	Agency/Group/Organization Type	Services-Children Services-Elderly Persons
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Family Services Association works to build strong families through counseling and providing services for families, children, and the elderly. This agency participated in Consolidated Plan meeting. As a result of this consultation we have determined there is a need for public services for low income families.
19	Agency/Group/Organization	Family Violence and Prevention Services, Inc
	Agency/Group/Organization Type	Services-Victims of Domestic Violence
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Family Violence and Prevention Services works to break the cycle of violence and strengthen families by providing an emergency shelter, transitional housing, education, effective parenting education, and early intervention with children and youth. This agency participated in Consolidated Plan meeting. . As a result of this consultation we have determined there is a need for services and housing for victims of family violence.
20	Agency/Group/Organization	Federal Deposit Insurance Corporation (FDIC)
	Agency/Group/Organization Type	Civic Leaders Private Sector Banking / Financing
	What section of the Plan was addressed by Consultation?	Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The FDIC is an independent agency created by Congress to maintain stability and public confidence in the financial system by insuring deposits, examining and supervising financial institutions, and managing receivership. This agency participated in Consolidated Plan meeting to provide market analysis background.
21	Agency/Group/Organization	Frost Bank
	Agency/Group/Organization Type	Business and Civic Leaders Private Sector Banking / Financing
	What section of the Plan was addressed by Consultation?	Market Analysis Economic Development

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Frost Financial is dedicated to the community and it is embedded in its core values. Frost Financial supports education, economic development, civic activities, health and human services, culture and nonprofits focused on the arts. This agency participated in Consolidated Plan meeting to provide market analysis background. As a result of this consultation we have determined there is an opportunity for improved coordination with this organization to refer clients to programs such as the Homebuyer Down Payment Assistance Program.
22	Agency/Group/Organization	George Gervin Youth Center
	Agency/Group/Organization Type	Services-Education
	What section of the Plan was addressed by Consultation?	Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The George Gervin Youth Center provides free public charter education for students in pre-kindergarten through high school, as well as educational assistance for a variety of residents in the area. This agency participated in Consolidated Plan meeting. As a result of this consultation we have determined there is a need for additional funding for public services.
23	Agency/Group/Organization	Greater San Antonio Builders Association
	Agency/Group/Organization Type	Business Leaders
	What section of the Plan was addressed by Consultation?	Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The GSABA is a trade association that highlights the work of builders within the region. This agency participated in Consolidated Plan meeting to provide market analysis background.
24	Agency/Group/Organization	Greenboro Homes Inc
	Agency/Group/Organization Type	Business Leaders
	What section of the Plan was addressed by Consultation?	Market Analysis Economic Development

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Greenboro Homes Inc has been building homes in the area and have over 100 years of combined experience. This agency participated in Consolidated Plan meeting to provide market analysis background.
25	Agency/Group/Organization	Habitat for Humanity of San Antonio
	Agency/Group/Organization Type	Housing Services - Housing
	What section of the Plan was addressed by Consultation?	Public Housing Needs Homeless Needs - Families with children
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Habitat for Humanity works with low-income families who would not otherwise be able to afford a home. This agency participated in meetings. Affordable Housing Developers such as this one inform the process through continual dialogue in our planning process. This includes a semi-monthly meeting with affordable housing developers to discuss barriers to affordable housing, funding opportunities and policy updates. As a result of the consultation we have determined there is more need for affordable housing.
26	Agency/Group/Organization	HAVEN FOR HOPE
	Agency/Group/Organization Type	Services - Housing
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Haven for Hope assists homeless individuals in Bexar County by addressing the root causes of homelessness and providing a stable place to sleep and receive resources. This agency participated in Consolidated Plan meeting. As a result of this consultation we have determined that there is a need for additional funding for homeless services.
27	Agency/Group/Organization	HOUSING AND COMMUNITY SERVICES INC.
	Agency/Group/Organization Type	Services - Housing
	What section of the Plan was addressed by Consultation?	Public Housing Needs

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Housing and Community Services acquires multifamily communities that are at risk of being removed from affordable housing markets and rehabilitate the property as needed to maintain its availability to low-income families. This agency participated in meetings. Affordable Housing Developers such as this one inform the process through continual dialogue in our planning process. This includes a semi-monthly meeting with affordable housing developers to discuss barriers to affordable housing, funding opportunities and policy updates. As a result of the consultation we have determined there is more need for affordable housing.
28	Agency/Group/Organization	Jefferson Bank
	Agency/Group/Organization Type	Business Leaders
	What section of the Plan was addressed by Consultation?	Public Housing Needs Market Analysis Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Jefferson Bank is a family-owned bank serving communities in San Antonio and surrounding areas in the Texas Hill Country. Workers volunteer their time and talents to help organizations that protect, care for, and educate our children; provide healthcare; support small business and reach out to the less fortunate. As a result of this consultation we have determined there is an opportunity for improved coordination with this organization to refer clients to programs such as the Homebuyer Down Payment Assistance Program.
29	Agency/Group/Organization	Merced Housing Texas
	Agency/Group/Organization Type	Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Merced Housing Texas works to strengthen communities by providing housing for low-income individuals. This agency participated in meetings. Affordable Housing Developers such as this one inform the process through continual dialogue in our planning process. This includes a semi-monthly meeting with affordable housing developers to discuss barriers to affordable housing, funding opportunities and policy updates. As a result of the consultation we have determined there is more need for affordable housing.
30	Agency/Group/Organization	NEIGHBORHOOD HOUSING SERVICE OF SAN ANTONIO
	Agency/Group/Organization Type	Services - Housing Services-Education
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Neighborhood Housing Services of San Antonio works to educate homeowners and provide lending assistance for future homeowners. This agency participated in meetings. Affordable Housing Developers such as this one inform the process through continual dialogue in our planning process. This includes a semi-monthly meeting with affordable housing developers to discuss barriers to affordable housing, funding opportunities and policy updates. As a result of the consultation we have determined there is more need for affordable housing.
31	Agency/Group/Organization	Project Quest
	Agency/Group/Organization Type	Services-Education
	What section of the Plan was addressed by Consultation?	Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Project Quest works with the local community to provide skill-based education to increase employment in the area. This agency participated in Consolidated Plan meeting. As a result of this consultation we have determined there is more need for public services.
32	Agency/Group/Organization	SAMMinistries
	Agency/Group/Organization Type	Housing

	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	SAMMinistries helps the homeless and those at risk of being homeless attain self-sufficiency through shelters, housing, and other services. This agency participated in Consolidated Plan meeting. As a result of this consultation we have determined there is more need for funding and services for the homeless.
33	Agency/Group/Organization	SAN ANTONIO AIDS FOUNDATION
	Agency/Group/Organization Type	Services-Persons with HIV/AIDS
	What section of the Plan was addressed by Consultation?	Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The San Antonio AIDS Foundation works to provide medical care and social services for people with HIV and AIDS, and to prevent the spread of HIV through education, counseling, and testing. This agency participated in Consolidated Plan meeting. As a result of this consultation we have determined there is need for funding and services for persons with HIV/AIDS.
34	Agency/Group/Organization	SAN ANTONIO ALTERNATIVE HOUSING CORPORATION (SAAHC)
	Agency/Group/Organization Type	Housing Services - Housing Service-Fair Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	San Antonio Alternative Housing Corporation works to provide housing and support for low and moderate income communities in the area. This agency participated in meetings. Affordable Housing Developers such as this one inform the process through continual dialogue in our planning process. This includes a semi-monthly meeting with affordable housing developers to discuss barriers to affordable housing, funding opportunities and policy updates. As a result of the consultation we have determined there is more need for affordable housing.

35	Agency/Group/Organization	SAN ANTONIO FOOD BANK
	Agency/Group/Organization Type	Services-Children Services-Health Services-Education
	What section of the Plan was addressed by Consultation?	Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	San Antonio Food Bank fights hunger in the region through food distribution, support services programs, education, and advocacy. This agency participated in Consolidated Plan meeting. As a result of this consultation we have determined that there is need for more public services for low income families.
36	Agency/Group/Organization	San Antonio for Growth on the Eastside
	Agency/Group/Organization Type	Planning organization
	What section of the Plan was addressed by Consultation?	Market Analysis Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	San Antonio for Growth on the Eastside works for development that benefits the quality of life for individuals, families, neighborhoods, and businesses on San Antonio's Eastside. This agency participated in Consolidated Plan meeting. As a result of this consultation we have determined that there is an opportunity for improved coordination on programs and services that can benefit residents of the Eastside.
37	Agency/Group/Organization	San Antonio Housing Authority
	Agency/Group/Organization Type	Housing Services - Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The San Antonio Housing Authority provides quality housing that is well integrated into the neighborhood. This agency participated in meetings. The City consults regularly with SAHA to inform our planning process. The City has committed more than \$20 million dollars over a five year period to the Wheatley Choice Neighborhood Initiative. Collaboration with SAHA is ongoing.

38	Agency/Group/Organization	San Antonio Housing Trust
	Agency/Group/Organization Type	Housing Services - Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The San Antonio Housing Trust Fund works to provide decent and affordable housing to people in the community. This agency participated in meetings. Affordable Housing Developers such as this one inform the process through continual dialogue in our planning process. This includes a semi-monthly meeting with affordable housing developers to discuss barriers to affordable housing, funding opportunities and policy updates. As a result of the consultation we have determined there is more need for affordable housing.
39	Agency/Group/Organization	San Antonio Independent School District
	Agency/Group/Organization Type	Services-Education
	What section of the Plan was addressed by Consultation?	Market Analysis Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The San Antonio Independent School District seeks to provide quality education driven by a determination for all students to graduate and move on to higher education. This agency participated in Consolidated Plan meeting to provide market analysis and needs assessment background.
40	Agency/Group/Organization	Seton Home San Antonio
	Agency/Group/Organization Type	Services - Housing Services-Children
	What section of the Plan was addressed by Consultation?	Homelessness Needs - Unaccompanied youth
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Seton Home provides housing and services for teens ages 12-17 that have been placed in Child Protective Services and are also pregnant and/or parenting. This agency participated in Consolidated Plan meeting. As a result of this consultation we have determined there is more need for housing and homeless services for unaccompanied youth.
41	Agency/Group/Organization	St. Jude's Ranch
	Agency/Group/Organization Type	Services-Children Services-Victims of Domestic Violence
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	St. Jude's Ranch for Children cares for abused, abandoned, and neglected children. This agency participated in Consolidated Plan meeting. As a result of this consultation we have determined there is more need for services and programs for special populations.
42	Agency/Group/Organization	St. PJ's Children's Home
	Agency/Group/Organization Type	Services-Children Services-Victims of Domestic Violence
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	St PJ's serves the needs of children and families by providing a community to heal the body, mind and spirit, and break the cycle of abuse and neglect. This agency participated in Consolidated Plan meeting. As a result of this consultation we have determined there is more need for public services.
43	Agency/Group/Organization	U.S. Department of Veteran Affairs - Healthcare for Homeless
	Agency/Group/Organization Type	Other government - Federal
	What section of the Plan was addressed by Consultation?	Homelessness Needs - Veterans
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Healthcare for Homeless Veterans works to provide community-based residential treatment for veterans in the community. This agency participated in Consolidated Plan meeting to provide needs assessment input on homeless veterans. As a result of this consultation we have determined there is more need for services and housing for homeless veterans.
44	Agency/Group/Organization	University Health System
	Agency/Group/Organization Type	Services-Health
	What section of the Plan was addressed by Consultation?	Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	University Health System is a nationally recognized teaching hospital and a network of outpatient centers owned by the people of Bexar County. This agency participated in Consolidated Plan meeting to provide needs assessment input.

45	Agency/Group/Organization	University of the Incarnate Word
	Agency/Group/Organization Type	Services-Education
	What section of the Plan was addressed by Consultation?	Market Analysis Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The University of the Incarnate Word is a Catholic institution that welcomes to its community persons of diverse backgrounds, in the belief that their respectful interaction advances the discovery of truth, mutual understanding, self-realization, and the common good. This agency participated in Consolidated Plan meeting to provide needs assessment input.
46	Agency/Group/Organization	US Dept. of the Treasury - Office of the Comptroller of Currency
	Agency/Group/Organization Type	Other government - Federal
	What section of the Plan was addressed by Consultation?	Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The OCC charters, regulates, and supervises all national banks and federal savings associations as well as federal branches and agencies of foreign banks. This agency participated in Consolidated Plan meeting to provide market analysis background.
47	Agency/Group/Organization	VIA Metropolitan Transit
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	VIA is committed to promoting positive relations and outreach in the community. A number of programs are offered to engage the community in public transportation and create partnerships with those they serve. This agency participated in Consolidated Plan meeting to provide needs assessment input.
48	Agency/Group/Organization	Wallis Bank
	Agency/Group/Organization Type	Business Leaders Private Sector Banking / Financing
	What section of the Plan was addressed by Consultation?	Market Analysis Economic Development

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Wallis State Bank is a full service community bank with the ability to serve the smallest rural customers to the largest international customers while still maintaining the highest level of personal service. This agency participated in Consolidated Plan meeting to provide market analysis background. As a result of this consultation we have determined there is an opportunity for improved coordination with this organization to refer clients to programs such as the Homebuyer Down Payment Assistance Program.
49	Agency/Group/Organization	Wells Fargo
	Agency/Group/Organization Type	Civic Leaders Private Sector Banking / Financing
	What section of the Plan was addressed by Consultation?	Market Analysis Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Wells Fargo is a national bank with a local community presence in San Antonio. Wells Fargo invests in community nonprofit organizations, team members volunteer hours, and have national partnerships with human rights, social services, and environmental organizations. This agency participated in Consolidated Plan meeting to provide market analysis background. As a result of this consultation we have determined there is an opportunity for improved coordination with this organization to refer clients to programs such as the Homebuyer Down Payment Assistance Program.
50	Agency/Group/Organization	Westside Development Corporation
	Agency/Group/Organization Type	Regional organization
	What section of the Plan was addressed by Consultation?	Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Westside Development Corporation fosters economic development in the area to create viable urban communities. This agency participated in Consolidated Plan meeting to provide market analysis background.
51	Agency/Group/Organization	Workforce Solutions Alamo
	Agency/Group/Organization Type	Regional organization Civic Leaders

	What section of the Plan was addressed by Consultation?	Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Workforce Solutions Alamo helps build a workforce to meet the demands through investments that support economic growth. This agency participated in Consolidated Plan meeting to provide market analysis background. As a result of this consultation we have determined that there is an opportunity for improved coordination on services and programs.

Identify any Agency Types not consulted and provide rationale for not consulting

The City makes a strong effort to include a wide array of community stakeholder agencies from workforce development to affordable housing developers. The City will continue to maintain a registry of community and neighborhood organizations for future outreach efforts.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	South Alamo Regional Alliance for the Homeless (SARAH)	<p>The City of San Antonio works closely with the South Alamo Regional Alliance for the Homeless (SARAH), the HUD-designated Continuum of Care (CoC) that serves the San Antonio/Bexar County geographic area. The City is a member on the SARAH Board, serves as the workgroup chair for the Veteran Homeless workgroups, actively participates in board, membership and workgroup meetings, and assists with the annual Homeless Point in Time (PIT) count.</p> <p>The City's active engagement in SARAH's meetings and discussions concerning homelessness allows for both parties to collaborate and strategically plan ensuring homelessness is rare, brief and nonrecurring. Information discussed in these meetings is incorporated into homeless planning and housing standards policies developed by the City to address the needs of homeless persons. Data from the Point in Time Count, Housing Inventory Count, and HMIS is also incorporated into homeless strategic planning.</p> <p>Data from the Point in Time Count, Housing Inventory Count, and HMIS was solicited and incorporated into this consolidated plan.</p>

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
SA Tomorrow Comprehensive Plan	The City of San Antonio Planning Department	<p>SA Tomorrow Comprehensive Plan is the City's 25-year framework that guides future growth and development. Adopted by City Council in August 2016, the Comprehensive Plan addresses land use, urban design, and municipal policy to coordinate City resources and incentive programs to pro-actively accommodate projected growth and provide more choices for current and future residents. It identifies regional centers (employment centers) where San Antonio can focus growth through investments and infrastructure strategies to plan and prepare for the over one million new residents projected to be living in San Antonio by 2040.</p> <p>NHSD uses this plan to prioritize target areas for affordable rental and homeownership housing development.</p>
Housing Policy Framework	The City of San Antonio	<p>San Antonio's Housing Policy Framework was adopted by City Council in September 2018. It is a comprehensive and compassionate policy framework to address San Antonio's pressing affordable housing challenges. The key action steps of the plan include: develop a coordinated housing system; increase City investment in housing with a 10-Year funding plan; increase affordable housing production, rehabilitation and preservation; protect and promote neighborhoods; and ensure accountability to the public.</p> <p>The goals of the Consolidated Plan and Annual Action Plan align closely to the Housing Policy Framework. Priority #1 of the Consolidated Plan is to provide decent, safe, affordable housing.</p>

Table 3 – Other local / regional / federal planning efforts

Narrative (optional)

The City is in the process of developing a coordinated housing system comprised of a diverse network of public and private organizations to provide San Antonio's residents with safe, affordable, and stable housing. Led by the Neighborhood and Housing Services Department, the system will:

- Leverage new funding for housing production, home rehabilitation, and affordable housing preservation;
- Align the efforts of the public and private sectors so services, regulations, and funding requirements are more uniform when possible;
- Distribute information effectively and efficiently to members of the coordinated system so resources and capacity can be leveraged;
- Bridge the digital divide to provide equitable resources across San Antonio; and
- Keep the City and its partners accountable for investment and production targets.

Goals for FY 2021 include increasing affordable housing supply and access to supporting services, creating an online dashboard, and increasing resources for service providers.

In FY 2020, the City launched development of a Homeless Strategic Plan to guide community efforts to address homelessness for the next five to ten years. This effort is led by the Department of Human Services. The City hired consultant HomeBase to guide the process. Over a series of three phases, HomeBase has facilitated a series of stakeholder meetings, community summits and focus groups. HomeBase produced an analysis of the City of San Antonio Homeless Response System; identified gaps/barriers to care, best practices, and system mapping; created a marketing plan; and is constructing a 5-10 year homeless strategic plan.

- Phase 1 (Oct 2019 - Feb 2020) - Building an understanding of current system functioning, needs and opportunities.
- Phase 2 (Feb 2020 - April 2020)- Identifying strategies for action, building support and submitting the strategic plan
- Phase 3 (April - Sept 2020; Delayed due to COVID-19) - Implementation Phase- to provide technical assistance on the implementation plan for the remainder of the contract period through September 30, 2020.

AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation

Summarize citizen participation process and how it impacted goal-setting

During the development of the Consolidated Plan, the City conducted a Consolidated Plan Community Needs survey, in both English and Spanish, online, and paper format during the months of February and March in 2015. The survey was accessible to all San Antonio residents. A hard copy of the survey, in English and Spanish, was made available for distribution to local non-profits and in other locations such as all 26 public library and city agencies. The survey questions were divided into the following categories:

- Demographic information
- Community needs assessment
- Funding priorities for 2015-2019
- Fair Housing and Discrimination Issues
- An open-ended question to address concerns and/or community needs that were not asked in the survey. Over 830 electronic surveys were received via internet and over 820 residents responded to the survey in paper format. The City worked with the University of Texas at San Antonio, Center for Urban and Regional Planning Research (CURPR) and the National Association for Latino Community Asset Builders (NALCAB) to assist with data entry of the handwritten/paper format surveys and overall survey analysis.

FY 2021 (PY 2020) Action Plan

The City utilized newspaper advertisements in English and Spanish, the City's websites and stakeholder communications to notify citizens of the public hearings and comment period for the FY 2021 proposed Action Plan. The City conducted two public hearings on July 28, 2020 and August 12, 2020 to receive input on the proposed FY 2021 (PY 2020) Action Plan and Budget. Both public hearings were held via videoconference. A total of 30 citizens attended the July 28th public hearing and 9 persons provided comments, primarily in support of funding for affordable housing activities. The second public hearing was held on August 12, 2020 and was conducted by City Council. A total of 7 persons provided comment on the Action Plan. In addition, the City accepted written comments from July 13 – August 12, 2020 via mail to the Neighborhood and Housing Services Department; by e-mail at communitydevelopment@sanantonio.gov; and through a comment card at www.sanantonio.gov/gma. Citizens were encouraged to

provide input, in English and Spanish, on the proposed FY 2021 Action Plan. A total of three comments were received through e-mail communication.

Homeless Strategic Plan

As part of the Homeless Strategic Plan development process, from Nov. 2019 – Feb. 2020, consultant Homebase conducted site visits and attended and facilitated over 50 distinct meetings with hundreds of stakeholders in San Antonio, including:

- o Homeless service providers
- o Clients and persons with lived experience
- o South Alamo Regional Alliance for the Homeless (SARAH)
- o San Antonio City Departments
- o Bexar County
- o City councilmembers
- o Outreach workers
- o Domestic violence service providers
- o Representatives from the criminal justice system
- o Faith-based organizations
- o Local business sectors, including the Hotel and Tourism industry
- o Representatives of local hospital systems and medical service providers
- o Representatives of the corrections and judicial systems
- o Neighbors and citizens

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public Notice SA Express News and Internet	Non-English Speaking - Specify other language: Spanish Persons with disabilities Non-targeted/broad community	<p>For the FY 2021 Action Plan and Budget, the City initiated a public comment period from July 13, 2020 through August 12, 2020. Public notices were advertised in the San Antonio Express News in English and Spanish on July 12, 2020 for both public hearings held on July 28, 2020 and August 12, 2020 and the methods of providing written comment including mail, e-mail, and electronic comment card through the City's website at www.sanantonio.gov/gmainaction. This information was also published on the City's website on July 12, 2020.</p> <p>A second public notice was published on the City's website in English and Spanish on August 6, 2020 and on August 8, 2020 in the San Antonio Express News.</p>	N/A	N/A	www.sanantonio.gov/GMA/GMAinAction

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
2	Public Hearing	<p>Non-English Speaking - Specify other language: Spanish</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p>	<p>For the FY 2021 Action Plan and Budget, a total of two public hearings were held during the public comment period July 13 – August 12, 2020. A total of 16 persons provided comments at the public hearings.</p> <p>The first Public Hearing was held via videoconference on July 28, 2020 at 2 p.m. The meeting was hosted by the Neighborhood and Housing Services Department. A total of 30 persons attended the meeting and 9 persons provided comments at the hearing.</p> <p>The second public hearing was held via videoconference on August 12, 2020 at 5 p.m. The meeting was conducted by City Council. A total of 7 persons provided comment on the FY 2021 Action Plan and Budget.</p> <p>Citizens could also provide input through mail, e-mail, and electronic comment card on the City's website. The City received 3 written comments.</p> <p>The Affidavits of Publication for the public hearing notices are found in the attachments of AD-26.</p>	A complete summary of all comments received is included as an attachment to this Action Plan.	All comments were accepted.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
3	Public Meeting	Non-targeted/broad community	Six community input sessions on the Homeless strategic plan were held in various areas of the community. Meetings were advertised online, in newspapers, and on TV news.	A complete summary of all comments received is included as an attachment to this Action Plan.	All comments were accepted.	

Table 4 – Citizen Participation Outreach

AP-15 Expected Resources – 91.220(c) (1, 2)

Introduction

Due to the impacts of the COVID-19 pandemic, the City has delayed submission of the next Five-Year Consolidated Plan until August 2021. The PY 2021 (PY 2020) Action Plan is being included in the City's current FY 2016 – 2020 (PY 2015-2019) Five-Year Consolidated Plan, for a sixth year.

The City anticipates receiving approximately \$21.7M in federal entitlements awarded through the U.S. Department of Housing and Urban Development (HUD). These grants include the Community Development Block Grant (CDBG), Home Investment Partnerships (HOME) Program, HEARTH Emergency Solutions Grant (HESG), and Housing Opportunities for Persons with AIDS (HOPWA) Program. Additionally, this Action Plan anticipates \$250,000 in estimated CDBG program income and \$350,000 in HOME program income. Collectively, the new entitlements and estimated program income will provide approximately \$22.3M for the FY 2021 (PY 2020) Action Plan. All funds are being directed toward activities consistent with the strategic goals outlined in the PY 2015- 2019 Five-Year Consolidated Plan.

Priority Table

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 6				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	13,101,216	250,000	0	13,351,216	0	

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 6				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	5,473,415	350,000	0	5,823,415	0	
HOPWA	public - federal	Permanent housing in facilities Permanent housing placement Short term or transitional housing facilities STRMU Supportive services TBRA	2,043,971	0	0	2,043,971	0	

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 6				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	1,131,767	0	0	1,131,767	0	

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

As a large municipality, the City has a tremendous need for affordable housing and community improvements which require a diverse array of public and private investment. Given the range of competing needs, the City must invest ever declining resources in the most beneficial manner impacting the most for our citizens. As a general principal, the City will attempt to allocate federal funds in ways which leverage the commitment of other private and public resources whenever practicable. The City incorporates scoring preferences for leveraging and matching in all requests for funding applications.

The City generally exceeds the 25% match requirement through multi-family rental housing development and CHDO single family new construction development activities.

City General Fund in the amount of \$757,599 is provided to the San Antonio Food Bank as matching funds for food services at the Haven for Hope Campus. Additionally, each service provider funded through delegate agency contracts is required to submit match

for the ESG funds awarded.

If appropriate, describe publicly owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

The City doesn't anticipate utilizing City owned property to address needs identified in the plan.

Discussion

All the funding in the FY 2021 (HUD PY 2020) Action Plan is being directed toward activities consistent with the strategic goals outlined in the Five-Year Consolidated Plan.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	1A: Rehabilitate Existing Housing Stock	2015	2020	Affordable Housing	NA	Provide Decent Affordable Housing	CDBG: \$3,201,216 HOME: \$2,533,415	Homeowner Housing Rehabilitated: 95 Household Housing Unit
2	1B: Development of New Housing for Ownership	2015	2020	Affordable Housing	NA	Provide Decent Affordable Housing	CDBG: \$1,625,000 HOME: \$1,550,000	Homeowner Housing Added: 57 Household Housing Unit
3	1D: Develop New Affordable Rental Housing	2015	2020	Affordable Housing	NA	Provide Decent Affordable Housing	CDBG: \$3,250,000 HOME: \$1,250,000	Rental units constructed: 83 Household Housing Unit
4	1E: Further Fair Housing Opportunities	2015	2020	Affordable Housing Homeless	NA	Provide Decent Affordable Housing	CDBG: \$350,000	Public service activities other than Low/Moderate Income Housing Benefit: 400 Persons Assisted
5	2D: Eliminate Environmental Hazards & Blight	2015	2020	Non-Housing Community Development	NA	Provide Neighborhood Revitalization Efforts	CDBG: \$725,000	Housing Code Enforcement/Foreclosed Property Care: 1000 Household Housing Unit Brownfield Acres Remediated: 28 Acres

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
6	4B: Provide Services to Prevent Homelessness	2015	2020	Non-Homeless Special Needs	NA	Provide for Special Needs Populations	CDBG: \$1,000,000	Public service activities other than Low/Moderate Income Housing Benefit: 333 Persons Assisted
7	4B: Provide Services to Prevent Homelessness	2015	2020	Homeless	NA	Provide for Special Needs Populations	CDBG: \$400,000	Homeless Prevention: 205 Persons Assisted
8	5A: Provide Financial Literacy Training	2015	2020	Non-Housing Community Development	NA	Provide Economic and Workforce Development	CDBG: \$200,000	Public service activities other than Low/Moderate Income Housing Benefit: 400 Persons Assisted
9	3A: Provide Housing and Services for HOPWA	2015	2020	Non-Homeless Special Needs	NA	Provide for Special Needs Populations	HOPWA: \$2,043,971	Housing for People with HIV/AIDS added: 111 Household Housing Unit Overnight/Emergency Shelter/Transitional Housing Beds added: 75 Beds Other: 956 Persons Assisted
10	4A: Provide Housing & Services for Homeless	2015	2020	Homeless	NA	Address Housing Services for Homeless Population	ESG: \$1,077,709	Homeless Person Overnight Shelter: 3,000 Persons Assisted Tenant Based Rental Assistance/ Rapid Rehousing: 83 Homeless Outreach: 120 Individuals

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	1A: Rehabilitate Existing Housing Stock
	Goal Description	This goal includes outcomes from the Owner Occupied Rehabilitation and Reconstruction Program, Minor Repair Program, Green and Healthy Homes Program and Program Delivery.
2	Goal Name	1B: Develop Affordable Housing for Homeownership
	Goal Description	This goal includes outcomes from the Homeownership Housing Development, CHDO Operating Expense Awards, and Support of Affordable Housing Activities.
3	Goal Name	1D: Develop Affordable Rental Housing
	Goal Description	This goal includes outcomes from Rental Housing Development and Support of Affordable Housing Activities.
4	Goal Name	1E: Further Fair Housing Opportunities
	Goal Description	This goal includes outcomes from Fair Housing Activities.
5	Goal Name	2D: Eliminate Environmental Hazards & Blight
	Goal Description	This goal includes outcomes from Code Enforcement Activities and Zarzamora Service Center Environmental Remediation Activity.
6	Goal Name	4B: Provide Services to Prevent Homelessness (Non-Homeless)
	Goal Description	This goal includes outcomes from the Emergency Housing Assistance Program.
7	Goal Name	4B: Provide Services to Prevent Homelessness
	Goal Description	This goal includes outcomes from CDBG Public Service activities aimed at homeless prevention services.
8	Goal Name	5A: Provide Financial Literacy Training
	Goal Description	This goal includes outcomes from the Financial Education Program.
9	Goal Name	3A: Provide Housing and Services for HOPWA
	Goal Description	This goal includes outcomes from the HOPWA Program.

10	Goal Name	4A: Provide Housing & Services for Homeless
	Goal Description	This goal includes outcomes from the HESG Program aimed at assisting homeless households.

Table 7 – Goal Descriptions

Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.215(b):

Below are an estimated number of extremely low-income, low-income and moderate-income families the City will be assisting:

- 81 households at or below 60% of area median income and 2 households at or below 50% of area median income with affordable rental housing.
- 57 households at or below 80% of area median income with affordable housing for ownership.
- 56 households at or below 80% of area median income with owner occupied rehabilitation or reconstruction.

AP-35 Projects – 91.220(d)

Introduction

This section provides details on the planned projects under the FY 2021 (HUD PY 2020) Action Plan. All of these projects are in line with the Five Year Consolidated Plan.

#	Project Name
1	CDBG: Grant Administration and Planning
2	CDBG: Housing Delivery
3	CDBG: Fair Housing Activities
4	CDBG: Single Family Rehabilitation Activities
5	CDBG: Minor Repair Activities
6	CDBG: Activities in Support of Affordable Rental Housing Development
7	CDBG: Activities in Support of Affordable Homeownership Housing Development
8	CDBG: Green and Healthy Homes Match
9	CDBG: Code Enforcement Activities
10	CDBG: Environmental Remediation
11	CDBG: Public Service Activities – Housing Support Services
12	CDBG: Financial Education Program
13	HOME: Grant Administration
14	HOME: Single Family Rehabilitation and Reconstruction
15	HOME: Rental Housing Development
16	HOME: Homeownership Housing Development
17	HOME: CHDO Operating Expense
18	HOPWA: Housing and Supportive Services
19	HESG: Program and Services

Table 8 – Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

The Housing Policy Framework was adopted in 2018 to address the pressing housing challenges facing the City. The key priorities of the Housing Policy Framework are:

- (1) Develop and preserve housing for stable, equitable, and resilient neighborhoods;
- (2) Remove barriers to housing affordability and supply;
- (3) Create a transparent, coordinated housing system;
- (4) Create and promote housing for all, including special/vulnerable populations; and
- (5) Identify new housing funds and finance mechanisms for housing affordability and supply.

When investing HUD entitlement funding, the City will seek to prioritize investments that align with the Housing Policy Framework, the SA Tomorrow Comprehensive Plan and address the needs of the most vulnerable populations, including those with special needs and those that are homeless.

Projects

AP-38 Projects Summary

Project Summary Information

Table 9 – Project Summary

1	Project Name	CDBG: Administration and Planning
	Target Area	NA
	Goals Supported	NA
	Needs Addressed	NA
	Funding	CDBG: \$2,600,000
	Description	CDBG funds will be utilized to partially or fully fund 24 positions in the Neighborhood and Housing Services Department (NHSD), Finance Shared-Services (FSS), and the City Attorney's Office (CAO). This project is subject to the CDBG 20% administrative cap. This includes administrative costs and planning activities.
	Target Date	9/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	NA
	Location Description	NA
	Planned Activities	NA
2	Project Name	CDBG: Housing Delivery
	Target Area	NA
	Goals Supported	NA
	Needs Addressed	NA
	Funding	CDBG: \$551,990
	Description	CDBG funds will be used to fully fund the administrative costs of seven positions that support the delivery of the City's Green and Healthy Homes Initiative and the Owner Occupied Rehabilitation/Reconstruction Program.
	Target Date	9/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	NA
	Location Description	NA
	Planned Activities	NA
3	Project Name	CDBG: Fair Housing Activities
	Target Area	NA
	Goals Supported	1E: Further Fair Housing Opportunities
	Needs Addressed	Provide Decent Affordable Housing
	Funding	CDBG: \$350,000

	Description	CDBG funds will be utilized for personnel and administrative costs for five positions that deliver the City's Fair Housing Program. This program promotes activities on asset retention by addressing unique problems of tenant/landlord mediation issues to include lease disputes such as illegal eviction, lockout, utility shut off, and improper seizure of property. The program offers information and education, especially to the disabled and elderly community, through outreach presentations and classes. In addition, this program assists with Housing Counseling services to address mortgage delinquency and avoid homelessness through rental evictions. The program will continue to assist in natural disaster situations by providing housing placement referrals for displaced families in an effort to avoid housing discrimination. On an individual level, staff will provide case management to assist displaced residents with housing options.
	Target Date	09/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	This program will assist 400 people whose income is below 80% of area median income.
	Location Description	City-Wide
	Planned Activities	This program promotes activities on asset retention by addressing unique problems of tenant/landlord mediation issues to include lease disputes such as illegal eviction, lockout, utility shut off, and improper seizure of property. The program offers information and education, especially to the disabled and elderly community, through outreach presentations and classes. In addition, this program assists with Housing Counseling services to address mortgage delinquency and avoid homelessness through rental evictions. The program will continue to assist in natural disaster situations by providing housing placement referrals for displaced families in an effort to avoid housing discrimination. On an individual level, staff will provide case management to assist displaced residents with housing options.
4	Project Name	CDBG: Single Family Rehabilitation Activities
	Target Area	City-Wide
	Goals Supported	1A: Rehabilitate Existing Housing Stock
	Needs Addressed	Provide Decent Affordable Housing
	Funding	CDBG: \$1,799,226
	Description	The City will utilize CDBG funds to fund the Owner Occupied Rehabilitation Program.
	Target Date	9/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	This program will assist 17 households whose income is below 80% of area median income.
	Location Description	City-Wide
	Planned Activities	In an effort to preserve our inner city neighborhoods, the City will utilize CDBG funds to assist low to moderate income homeowners that are in need of rehabilitating. Funds available may assist with all aspects of rehabilitation including weatherization, lead based paint abatement, and clearance activities.
5	Project Name	CDBG: Minor Repair Activities
	Target Area	NA
	Goals Supported	1A: Rehabilitate Existing Housing Stock
	Needs Addressed	Provide Decent Affordable Housing
	Funding	CDBG: \$500,000
	Description	The City or a subrecipient will utilize CDBG funds to fund Minor Home Repair activities.
	Target Date	9/30/2021

	Estimate the number and type of families that will benefit from the proposed activities	This activity will assist 16 households whose income is at or below 80% of area median income.
	Location Description	City-Wide
	Planned Activities	CDBG funds in the amount of \$500,000 will be utilized to assist low to moderate income homeowners that need minor home repairs. Funds available may assist with all aspects of rehabilitation, lead based paint abatement, and clearance activities.
6	Project Name	CDBG: Activities in Support of Affordable Rental Housing Development
	Target Area	City-Wide
	Goals Supported	1D: Develop New Affordable Rental Housing
	Needs Addressed	Provide Decent Affordable Housing
	Funding	CDBG: \$3,250,000
	Description	In an effort to create and preserve affordable housing, the City will utilize CDBG funds to support affordable housing development through acquisition, rehabilitation, clearance, site improvements and neighborhood infrastructure. This funding will supplement rental housing development through the HOME Program. Outcomes will include acquisition rehabilitation or new construction rental housing.
	Target Date	9/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	It is anticipated that there will be approximately 75 units for this type of activity that will include rental housing development. Rental housing development units will be available to households whose income does not exceed 60% of area median income.
	Location Description	City-Wide
7	Project Name	CDBG: Activities in Support of Affordable Homeownership Housing Development
	Target Area	City-Wide
	Goals Supported	1B: Development of New Housing for Homeownership
	Needs Addressed	Provide Decent Affordable Housing
	Funding	CDBG: \$1,625,000
	Description	In an effort to create and preserve affordable housing, the City will utilize CDBG funds to support affordable housing development through acquisition, rehabilitation, clearance, site improvements and neighborhood infrastructure. This funding will supplement homeownership housing development through the HOME Program. Outcomes will include acquisition, rehabilitation, resale or new construction homeownership housing.
	Target Date	9/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	It is anticipated that there will be approximately 32 units for this type of activity that will include single family homes. Single family units for homeownership will be sold to first time homebuyers whose income does not exceed 80% of area median income.
	Location Description	City-Wide
	Planned Activities	In an effort to create and preserve affordable housing, the City will utilize CDBG funds to support affordable housing development through acquisition, rehabilitation, clearance, site improvements and neighborhood infrastructure. This funding will supplement homeownership housing development through the HOME Program. Outcomes will include acquisition, rehabilitation, resale or new construction homeownership housing.

8	Project Name	CDBG: Green and Healthy Homes Match
	Target Area	City-Wide
	Goals Supported	1A: Rehabilitate Existing Housing Stock
	Needs Addressed	Provide Decent Affordable Housing
	Funding	CDBG: \$350,000
	Description	CDBG funds will be used as a match for the Lead Hazard Reduction Demonstration (LHRD) grant funds to assist low to moderate income families address health and environmental safety issues in their homes across San Antonio.
	Target Date	9/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	This program will assist 39 households whose income is at or below 80% of area median income.
	Location Description	City-Wide
	Planned Activities	CDBG funds will be used as a match for the Lead Hazard Reduction Demonstration (LHRD) grant funds to assist low to moderate income families address health and environmental safety issues across San Antonio.
9	Project Name	CDBG: Code Enforcement Activities
	Target Area	NA
	Goals Supported	2D: Eliminate Environmental Hazards & Blight
	Needs Addressed	Provide Neighborhood Revitalization Efforts
	Funding	CDBG: \$125,000
	Description	CDBG funds will be used to support two Code Enforcement positions that provide code enforcement in deteriorated areas designated as CDBG eligible. The City allocates additional local resources in support of other code enforcement costs that are not CDBG eligible, such as abatements and demolitions. This budget does not provide for the cost of correcting code violations.
	Target Date	9/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 1,000 homes will be assisted by the correction of Code violations with each officer expected to visit a minimum of 500 unique addresses. It is estimated that 85% of homes will have violations addressed by property owners and 15% will be abated by the City using non-CDBG funds.
	Location Description	Approved census tracts in CDBG eligible areas
	Planned Activities	CDBG funds will be used to support two (2) Code Enforcement positions that provide code enforcement in deteriorated areas designated as CDBG eligible. The City allocates additional local resources in support of other code enforcement costs that are not CDBG eligible (for example, abatements and demolitions). This budget does not provide for the cost of correcting code violations.
10	Project Name	CDBG: Environmental Remediation
	Target Area	NA
	Goals Supported	2D: Eliminate Environmental Hazards & Blight
	Needs Addressed	Provide Neighborhood Revitalization Efforts
	Funding	CDBG: \$600,000
	Description	CDBG funds will be used for Zarzamora Service Center Environmental Remediation activities.
	Target Date	9/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 28 acres will be remediated of environmental contamination.
	Location Description	4503, 4531, and 4719 South Zarzamora Rd., San Antonio, Texas

	Planned Activities	CDBG funds will be used for environmental remediation at the former Zarzamora Service Center located at 4503, 4531, and 4719 South Zarzamora Rd. The City closed and moved the service center to the City's new Northwest Service Center at Callaghan and W. Commerce in the summer of 2013, leaving the Zarzamora Service Center vacant and available for redevelopment. The City is requiring cleanup for historic firefighter foam impacts beyond Texas Commission on Environmental Quality (TCEQ) requirements.
11	Project Name	CDBG: Public Service Activities
	Target Area	NA
	Goals Supported	4B: Provide Services to Prevent Homelessness
	Needs Addressed	Address Housing Services for Homeless Population
	Funding	CDBG: \$1,400,000
	Description	This project will include funding for programs for special populations aimed at prevention of homelessness. This includes rental assistance, case management, outreach and support services.
	Target Date	9/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	It is estimated that these programs will assist a total of 538 households whose income is at or below 80% of area median income.
	Location Description	City-Wide
	Planned Activities	CDBG funds will be utilized for housing services aimed to assist special needs populations and prevent homelessness. The Haven for Hope Homeless Encampment Housing Program will support the City of San Antonio proactive homeless encampment outreach plan by providing outreach and supportive services at designated homeless encampment locations. This activity has a budget of \$50,000. A total of 15 homeless households will receive utility, rental, and transportation assistance. The SAMMinistries Homeless Prevention and Rapid Rehousing activity has a budget of \$99,995 and their outreach program has a budget of \$63,579. SAMMinistries will provide outreach and support services, rental assistance and case management services to 45 households who are homeless or at risk of homelessness. The Thrive Outreach Program has a budget of \$85,000 and will provide outreach and support services to the homeless. They will assist 125 individuals. The Whitby Rd. program will provide transitional housing services to approximately 20 homeless individuals. This program has a budget of \$101,466. The Emergency Housing Assistance Program will assist 333 households at risk of homelessness due to hardship caused by COVID-19 pandemic and other financial hardships that affect overall affordability and ability to maintain safe rental housing that may cause imminent homelessness. The program will provide rent, mortgage and utility assistance. This program has a budget of \$1,000,000.
12	Project Name	CDBG: Financial Education Program
	Target Area	NA
	Goals Supported	5A: Provide Financial Literacy Training
	Needs Addressed	Provide Economic and Workforce Development
	Funding	CDBG: \$200,000
	Description	CDBG funds will be used to support a financial counseling program that provides free basic financial literacy to area residents. This includes funding personnel costs for one position and an external contract with Family Services Association.
	Target Date	09/30/2021

	Estimate the number and type of families that will benefit from the proposed activities	This program aims to provide assistance to a minimum of 400 individuals. This goal of 400 individuals includes those assisted directly by the City and those assisted under the contractual agreement with the sub-recipient, Family Service Association. Of the total individuals assisted by this program, at least 51% will be qualified as low-to-moderate income (defined as 80% of the Area Median Income).
	Location Description	City-Wide
	Planned Activities	CDBG funds will be used to support a financial counseling program that provides free basic financial literacy to area residents. This includes funding personnel costs for one position and an external contract with Family Services Association.
13	Project Name	HOME: Grant Administration
	Target Area	NA
	Goals Supported	NA
	Needs Addressed	NA
	Funding	HOME: \$490,000
	Description	HOME funds will be utilized to partially or fully fund 6 positions in the Neighborhood and Housing Services Department and Finance Shared-Services. This project is subject to the HOME 10% administrative cap.
	Target Date	9/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	NA
	Location Description	NA
	Planned Activities	NA
14	Project Name	HOME: Single Family Rehabilitation and Reconstruction
	Target Area	NA
	Goals Supported	1A: Rehabilitate Existing Housing Stock
	Needs Addressed	Provide Decent Affordable Housing
	Funding	HOME: \$2,533,415
	Description	HOME Funds will be utilized to provide assistance to income-eligible homeowners to bring their house into compliance with local codes and provide safe housing. The program is designed to preserve affordable owner-occupied housing, reduce ongoing maintenance costs and promote energy efficiency.
	Target Date	9/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	This program will benefit 23 households with an AMI of 80% or below.
	Location Description	City-Wide
	Planned Activities	Owner occupied rehabilitation or reconstruction for 23 low to moderate income households.
15	Project Name	HOME: Rental Housing Development
	Target Area	NA
	Goals Supported	1D: Develop New Affordable Rental Housing
	Needs Addressed	Provide Decent Affordable Housing
	Funding	HOME: \$1,250,000
	Description	HOME funds are set-aside to support multi-family rental development activities.
	Target Date	9/30/2021

	Estimate the number and type of families that will benefit from the proposed activities	It is anticipated that there will be approximately 8 HOME units for this type of activity. All units will be rented to households at or below 60% of area median income. 20% of the units will be further restricted to households at or below 50% of area median income.
	Location Description	City-Wide
	Planned Activities	The program provides gap financing for both new construction and rehabilitation of affordable rental housing units for low and moderate income households.
16	Project Name	HOME: Homeownership Housing Development
	Target Area	NA
	Goals Supported	1B: Development of New Housing for Ownership
	Needs Addressed	Provide Decent Affordable Housing
	Funding	HOME: \$1,250,000
	Description	This funding will be utilized for homeownership housing development.
	Target Date	9/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	It is anticipated that there will be approximately 25 HOME units for this type of activity. All units will be sold to first time homebuyers whose income does not exceed 80% of area median income.
	Location Description	City-Wide
	Planned Activities	This funding will be utilized for affordable single-family housing development.
17	Project Name	HOME: CHDO Operating Expense
	Target Area	NA
	Goals Supported	1B: Development of New Housing for Ownership
	Needs Addressed	Provide Decent Affordable Housing
	Funding	HOME: \$300,000
	Description	This funding is designed to provide operating funds to Community Housing Development Organizations based on financial need and the expectation that the organization is utilizing or will utilize the City's HOME CHDO development funding within 24 months of the award.
	Target Date	9/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	NA
	Location Description	NA
	Planned Activities	NA
18	Project Name	HOPWA: Housing and Supportive Services
	Target Area	NA
	Goals Supported	3A: Provide Housing and Services for HOPWA
	Needs Addressed	Provide for Special Needs Populations
	Funding	HOPWA: \$2,043,971
	Description	The City will provide tenant based rental assistance, transportation, transitional housing, housing assistance, food and nutrition programs, Newly Empowered Woman, emergency financial assistance, and case management for persons with HIV/AIDS.
	Target Date	9/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	This program will assist a total of 1,142 persons.
	Location Description	City-wide

	Planned Activities	The City will provide tenant based rental assistance, transportation, transitional housing, housing information assistance, food and nutrition programs, Newly Empowered Woman Program and case management for persons with HIV/AIDS. \$843,687 will be used for long term tenant based rental assistance to provide housing rental vouchers to 111 persons; \$271,183 will be used for transportation to serve 139 persons; \$240,412 will be used for transitional housing services to be provided to 65 persons; \$204,527 will be used for housing assistance to be provided to 197 persons; \$192,199 will be used for food and nutrition programs to serve 490 persons; \$64,210 will be used for Newly Empowered Woman Program to assist 10 persons; \$128,134 will be used for case management services to be provided to 130 persons and \$45,181 will be used for Emergency Financial Assistance. Administration costs will be \$54,439.
19	Project Name	HESG: Program and Services
	Target Area	NA
	Goals Supported	4A: Provide Housing & Services for Homeless
	Needs Addressed	Address Housing Services for Homeless Population
	Funding	HESG: \$1,131,767
	Description	HESG funding will provide essential services for shelter operations for the homeless, to provide utility and emergency rental assistance to prevent homelessness, to implement rapid re-housing strategies and for program administration.
	Target Date	9/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	This program will provide food assistance to 3,000 homeless individuals residing in a homeless shelter; 83 households through the Rapid-Rehousing Program; and 120 individuals/households will be engaged through the homeless street outreach team.
	Location Description	City-Wide
	Planned Activities	<p>HESG is funding the following activities:</p> <p>Emergency Shelter - \$361,703 Emergency shelter funds are used to provide essential services and operations to local emergency shelters. The City will work with external partners to provide case management and support services to the homeless population. The City anticipates assisting 3,000 homeless persons through this effort.</p> <p>Rapid Re-housing - \$534,005 The City will work with external partners to provide assistance to the homeless population including rental assistance and some support services to allow participants to achieve increased self-sufficiency and an improved ability to meet their basic needs. The City anticipates assisting 83 persons through this effort.</p> <p>Homeless Outreach - \$182,001 Outreach funds are used to engage with individuals experiencing homelessness and are considered unsheltered in San Antonio. The City will engage 120 individuals through homeless street outreach efforts through an outreach team and the coordination of services with external partners. The services will connect individuals experiencing homelessness with other community resources to assist them in a path to housing stability.</p> <p>Administration - \$54,058</p>

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

In FY 2018 (PY 2017) the City made its final allocation of \$2.5M of its \$20 million pledge for the Wheatley target area for infrastructure investment and gap financing. Activities are ongoing. For FY 2021 (HUD PY 2020), the City will prioritize affordable rental and homeownership housing activities that align with the SA Tomorrow Comprehensive Plan Regional Centers.

Rationale for the priorities for allocating investments geographically

The City seeks to allocate program resources to meet housing needs in equitable distribution within the City limits through ongoing city-wide housing programs such as minor repair and owner-occupied rehabilitation programs which benefits low-to-moderate income families.

Discussion

The City is committed to taking an equitable approach to our policy-making, service delivery, and distribution of resources to account for the different histories, challenges, and needs of the people we serve.

When investing HUD entitlement funding, the City will seek to prioritize investments that align with the Housing Policy Framework, the SA Tomorrow Comprehensive Plan, and equitably address the needs of the most vulnerable populations, including those with special needs and those that are homeless.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

As housing costs continue to rise, the City will utilize HOME funding to develop safe, decent, affordable housing for low and moderate income households. HOME funds will primarily be utilized for the development of affordable housing for homeownership, affordable rental housing development and rehabilitation of existing units.

One Year Goals for the Number of Households to be Supported	
Homeless	0
Non-Homeless	56
Special-Needs	0
Total	56

Table 10 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	0
The Production of New Units	33
Rehab of Existing Units	23
Acquisition of Existing Units	0
Total	56

Table 11 - One Year Goals for Affordable Housing by Support Type

Discussion

The table describes the one year goals specifically for the HOME Program as required by 91.220(g). It describes the term affordable housing to be defined in 24 CFR 92.252 for rental housing and 24 CFR 92.254 for homeownership. This does not include the HOPWA and HESG goals outlined in this action plan.

AP-60 Public Housing – 91.220(h)

Introduction

The City and San Antonio Housing Authority collaborate on the environmental review and approval process of HUD funded public housing improvements, Section 3 outreach and certification efforts, and the development of the Assessment of Fair Housing.

Actions planned during the next year to address the needs to public housing

The City will continue to collaborate with the San Antonio Housing Authority (SAHA) to identify and address the needs of our low income residents. More specifically, the City and SAHA have agreed to an investment of City resources in support of the Wheatley Transformational Plan Area through public infrastructure investment, gap financing, and other partnership opportunities. FY 2018 (PY 2017) was the last allocation of the \$20M commitment to this plan.

The City was approved to receive HUD technical assistance with the development of the Assessment of Fair Housing (formerly Analysis of Impediments to Fair Housing Choice) which will help the City identify challenges to fair housing choice and establish goals and priorities to address fair housing barriers in our community. The Assessment of Fair Housing (AFH) is being developed in collaboration with the San Antonio Housing Authority. The AFH will be submitted with the next Five Year Consolidated Plan.

SAHA also plays a key role in meeting the affordable housing unit production goals outlined in the Housing Policy Framework and SAHA's President serves as a member of the Housing Commission.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

SAHA will continue to encourage resident involvement through resident councils, the Resident Ambassador Program, and the Early Engagement Program. SAHA's Real Estate and Homeownership Division encourages public housing residents to participate in their Home Buyer Readiness Program (HBR). SAHA's Moving-to-Work designation focuses on promoting self-sufficiency, achieving agency program efficiencies and increasing housing choices for low-income residents in San Antonio.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

SAHA has a Moving to Work (MTW) designation with HUD and is not designated as troubled. A copy of SAHA's FY 2020 Annual Moving to Work Plan and HUD's approval of this plan was provided to the City.

Discussion

The City of San Antonio has a strong working relationship with SAHA and continues to work collaboratively on many different projects.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

The San Antonio/Bexar County Continuum of Care (CoC) was established in 1992 and has grown to include 36 different agencies that serve the homeless population. The number of programs continues to grow annually as additional grant proposals are funded through HUD and other Federal and State agencies. The continuum's major goals are: Focus on ending veteran homelessness, reducing chronic homelessness, prevent and end homelessness among families, children and youth by prioritizing the most intensive housing resources for those who are most vulnerable, and coordinate access to homeless services across the entire Continuum of Care.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

One year goals and actions to reduce and end homelessness include, but are not limited to the following:

- The City will respond to COVID-19 by combining recommendations from the Homeless Strategic Plan with implementation guidance from HUD Technical Assistance provided through the ESG-CV funding for 2020-2022. The goal of this work is to respond to homelessness through the lens of a system and landscape altered by COVID-19. The primary objectives are to increase street outreach work and to rehouse the most vulnerable, chronically homeless.
- Increasing street outreach efforts to improve engagement of individuals living in homeless encampments to connect them to shelter and supportive services. The City presently coordinates across eight city departments, Haven for Hope, and other providers to conduct street encampment outreach events on a weekly basis. The team builds relationships with chronically homeless individuals and provides information about services, with the goal of directing homeless individuals to access services at Haven for Hope. Additional street outreach is conducted by the Center for Health Care Services (CHCS) PATH team, which provides outreach and case management to homeless individuals with mental illness or substance abuse issues with the goal of connecting them to Mental Health services. Members of the SARAH staff have received training on SSI/SSDI Outreach, Access, and Recovery (SOAR) which is supported by the Substance Abuse and Mental Health Service Administration (SAMHSA) to increase access to SSI/SSDI benefits for people with behavioral health issues, experiencing or at risk of homelessness.
- Expand the City's Faith Based Initiative Homeless and Hunger initiative to establish Homeless Resource Centers with local congregations to provide supportive services such as ID Recovery, food pantry, clothing closets, counseling, etc. Presently these efforts have been piloted in one City District, with potential to expand throughout the City of San Antonio.
- The expansion of Permanent Supportive Housing (PSH) units, a proven model to assist

chronically homeless individuals and families by providing wrap-around supportive services as part of the housing placement. Funding for PSH is provided through the City of San Antonio Consolidated Funding Process and through the SARAH Continuum of Care. In addition, the expansion of PSH was included as part of the Mayor's Housing Policy Taskforce proposal as a strategy to assist vulnerable populations obtain and sustain housing:

- The referral and admission to Permanent Supportive Housing will be prioritized consistent with Notice CPD-14-012: "Prioritizing Persons Experiencing Chronic Homelessness in Permanent Supportive Housing and Recordkeeping Requirements for Documenting Chronic Homeless Status." CoC funded providers must accept referrals from the Coordinated Entry System and follow procedures and time frames for responding to referrals as specified in the CoC Coordinated Entry Policies and Procedures. Ongoing training and support will be provided to all CoC and ESG funded providers in the assessment, prioritization, referral, and placement process.
- The CoC developed a centralized coordinated assessment system in accordance with HUD's requirements (24 CFR Part 578). All HUD-Funded providers within the CoC's area are expected to use the assessment system, however, domestic violence providers will use a centralized or coordinated assessment system that meets HUD's minimum requirements. The Coordinated Entry goal is to continue efforts to expand and improve the process to ensure proper coordination and response times when homeless individuals and families encounter the homeless system. In addition, increase the number of providers using coordinated entry.

Addressing the emergency shelter and transitional housing needs of homeless persons

To address the emergency shelter and transitional housing needs of homeless persons, the City of San Antonio and SARAH will continue to provide funding through HUD, City General Funds and other sources to assist with the operations and services to local emergency shelters and transitional housing facilities.

Annually the City of San Antonio invests approximately \$ 8,151,509 into Haven for Hope, which is the largest emergency shelter in San Antonio and Bexar County. The total investment includes costs associated with operations, food, mental health and substance use residential treatment, detox, and counseling services which are provided through partnering agencies on the Haven for Hope Campus. The Haven for Hope Campus also partners with more than 143 community partners.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The City's Department of Human Services (DHS) will administer the Emergency Solutions Grant

Program (ESG) and assist with the coordination of activities to enhance the quality and quantity of homeless facilities and services for homeless individuals and families. ESG funds will be used for a variety of activities that directly relate to homeless individuals, including Rapid Re-Housing, Homeless Prevention, and Emergency Shelter.

The ESG standards adopted by SARA align performance measures to national benchmarks. These standards encourage shortening the length of time individuals and families experience homelessness, housing placement and retention.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

The City of San Antonio's Department of Human Services (DHS) will administer the Emergency Solutions Grant (ESG) Program and coordinate activities to help low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are being discharged from publicly funded institutions and systems of care; or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs. ESG funds can be used for a variety of activities that directly relate to preventing homelessness, including:

- Street outreach and system navigation assistance
- Rapid Re-Housing activities
- Essential Services at Emergency Shelters

The City's Department of Human Services will continue to offer an array of programs through the Family Assistance Division for homelessness prevention services and to assist residents experiencing financial hardships with the payment of utility bills and rent. DHS will sustain partnerships with the San Antonio Water System (SAWS) and City Public Service (CPS Energy) to offer utility assistance programs such as Project WARM (Winter Assistance Relief Mobilization), Residential Energy Assistance Partnership (REAP), SAWS Project AGUA, Plumbers to People, Laterals to People, and the ADP (Affordability Discount Program). The above mentioned programs will assist rate payers at or below 125% of the federal poverty guidelines with their utilities. Other services include Training for Job Success that offers long-term case management where clients work to transition out of poverty by completing education goals, skills training, and search for better employment. In addition, DHS offers the Fair Housing Program which provides foreclosure intervention counseling, addresses tenant/landlord issues, and provides information on fair housing, fair lending and accessibility rights and additional offers free one-on-one financial counseling through its Financial Empowerment Centers.

The Center for Health Care Services (CHCS), Haven for Hope and the Bexar County Central Magistrate's Office will continue to implement a program to assist those being discharged or

diverted from mental health facilities and/or the Bexar County Detention Center. Haven for Hope will provide 30 beds for homeless participants in the Jail Diversion program. CHCS will conduct assessments onsite at the Central Magistrate Office and make recommendation for diversion or release to the presiding judge. The program will serve those who are homeless and would qualify for a Personal Recognizance (PR) Bond but for having a permanent address and those who are homeless and have a mental illness or substance abuse problems. Participants are transported to campus where Haven for Hope will provide substance abuse, mental health treatment and physical health care on the Haven campus.

Discussion

The CoC will continue to conduct the annual Point-In-Time (PIT) count. The PIT is an intensive survey used to count the number of homeless individuals living in San Antonio. The survey will be conducted by hundreds of volunteers who ask those living on the streets, as well as the residents of shelters, safe havens and transitional housing, to respond to questions related to their needs, including housing, job training/placement, medical/dental services, Social Security Disability Insurance (SSDI), Food Stamps, mental health services, food, General Educational Development (GED) classes, clothing, transportation, emergency shelter, Temporary Assistance for Needy Families (TANF), legal assistance, Veteran's benefits, childcare, substance abuse services, life skills training and/or HIV/AIDS assistance. The information collected will be compiled into a summary report to assist the City and Continuum of Care with allocated resources, develop policies, identify trends, and assess the needs of the homeless population.

AP-70 HOPWA Goals – 91.220 (I)(3)

One year goals for the number of households to be provided housing through the use of HOPWA for:	
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	0
Tenant-based rental assistance	111
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	0
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	75
Total	186

AP-75 Barriers to affordable housing – 91.220(j)

Introduction

In September 2018, the City Council approved the Housing Policy Framework, a comprehensive, compassionate housing strategy for San Antonio and allocated \$10 million in general funds towards this initiative. This framework includes recommendations and an implementation plan to address affordable housing challenges.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

- As part of the implementation plan for the Housing Policy Framework, the Neighborhood and Housing Services Department (NHSD) has formed the Removing Barriers Committee to address challenges in affordable housing development related to zoning and land use. The committee's work plan includes developing proposed amendments to the Unified Development Code and strategies for outreach to impacted communities.
- NHSD is also leading the development of Neighborhood Empowerment Zones to support communities with low incomes to make improvements without additional tax burden.
- NHSD developed a Risk Mitigation Policy and City Council approved \$1 million in general funds for Risk Mitigation to assist families experiencing housing instability or displacement due to unaffordable rent increases, redevelopment, and building code/healthy and safety violations.
- The Housing Commission has worked with the City to initiate two consultant-led studies: the Vulnerable Communities Assessment which has helped to identify residents and neighborhoods at risk of losing affordable housing, due either to prolonged disinvestment or rapid redevelopment pressures; the Infrastructure Affordability Study which helped to identify development patterns and housing types that promote long-term affordability related to the cost of providing municipal infrastructure and services.
- In May 2017, San Antonio voters approved six propositions for the City's 2017-2022 Bond Program totaling \$850 million. Proposition 6 (Housing Bond) – (\$20 million) authorized the City to acquire properties within 12 identified Neighborhood Improvement Areas; improve and dispose of acquired property to facilitate private sector development of single-family, multi-family or mixed-use project for the purpose of eliminating slum or blight conditions. The primary goal is to prepare sites for private sector development of single-family and multi-family workforce housing construction. NHSD is tasked with the implementation of the Housing Bond.

- The City's Fair Housing Program will continue to process and mediate fair housing choice complaints. Complaints not successfully mediated at the client's request will be referred to HUD's Department of Fair Housing and Equal Opportunity. They will review multi-family rental building plans for compliance with all accessibility design requirements of the Fair Housing Act and the City Building Codes. They continue to review project marketing plans for compliance with the City's Affirmatively Furthering Fair Housing Rule and the required outreach efforts of project developments to special needs organizations.
- In 2018, the City was approved to receive HUD technical assistance with the development of the Assessment of Fair Housing (formerly Analysis of Impediments to Fair Housing Choice) which will help the City identify challenges to fair housing choice and establish goals and priorities to address fair housing barriers in our community. The Assessment of Fair Housing (AFH) is being developed in collaboration with the San Antonio Housing Authority. The AFH will be submitted with the next Five-Year Consolidated Plan in 2021.
- The City will continue to promote alternative special zoning districts and use patterns adopted by the City of San Antonio that support mixed commercial and residential uses along corridors, through regulatory incentives and density bonuses for affordable housing.
- The City will continue to encourage lending institutions to operate in areas that are underserved and to provide services to underserved populations.

Discussion

The City is committed to seeing this process through and removing or ameliorating the negative effects of public policies that serve as barriers to affordable housing.

AP-85 Other Actions – 91.220(k)

Introduction

The City recognizes the significance of taking actions to address obstacles to meeting underserved needs, foster and maintain affordable housing, reduce lead-based paint hazards, reduce the number of poverty-level families, and enhance the coordination between public and private housing and social service agencies. The paragraphs below address the actions being undertaken by the City.

Actions planned to address obstacles to meeting underserved needs

The City has identified the need to strengthen its overall affordable housing and community development delivery eco-system, including leveraging grant funding with private sector capital, strengthening the design of City programs, enhancing the capacity of the non-profit affordable housing developers and more productively engaging the community. In response to this, the City developed the Neighborhood and Housing Services Department (NHSD) in February 2017 and transitioned fully in July 2017. This department is responsible for overseeing the federally funded affordable housing and community development programs, implementation of the neighborhood improvements bond, overseeing the tax increment financing program, and neighborhood engagement component. NHSD is the lead department in implementing the Housing Policy Framework which was adopted by City Council in 2018 and includes general funds to support production of more affordable housing and creating a Coordinated Housing System.

Actions planned to foster and maintain affordable housing

Through input from the Housing Commission, the City of San Antonio is committed to strengthen the fabric of our existing neighborhoods so current homeowners may remain in their homes amidst economic reinvestment and neighborhood revitalization; create vibrant, diverse, and inclusive neighborhoods where new residents and businesses thrive alongside current residents and established businesses; and provide for the protection of our most vulnerable residents from adverse impacts of neighborhood change.

The City will continue to work to implement the Housing Policy Framework recommendations aimed at developing and preserving housing for equitable and resilient neighborhoods; removing barriers to housing affordability and supply; creating a transparent, coordinated housing system and creating housing for all, including special populations.

In addition, the City will continue to fund programs and projects through federal funds and the general fund to increase affordable housing for low income families including the Owner Occupied Rehabilitation Program; Minor Home Repair Program; Under 1 Roof Program; Gap Financing for the production of affordable rental and homeownership housing units; Risk Mitigation Program; and Coordinated Housing System.

In PY 2020, the City will continue to fund the Emergency Housing Assistance Program to provide much needed rental and mortgage assistance to aid the community in responding and recovering from the COVID-19 pandemic.

Actions planned to reduce lead-based paint hazards

Due to suspected levels of lead-based paint hazards in residential structures located throughout San Antonio, the City continued to address lead hazards with approximately \$4 million in available Lead Hazard Grant funding from HUD. The City continues to expend prior year funding for this critical community need. As in previous years, the City will undertake strategies requiring lead-based paint testing and abatement in all of its housing activities. The City will work with increasing coordination with affordable housing providers to test for lead-based paint in homes built before 1978 in which a child under the age of six (6) is or will be residing and will continue to eliminate childhood lead poisoning by:

1. Implementing sophisticated lead hazard identification and reduction protocols;
2. Providing a wide range of technical assistance to housing services providers, for-profit and non-profit housing partners, and contractors;
3. Making lead hazard control a requirement of all City funded housing rehabilitation programs;
4. Operating the most efficient and effective housing rehabilitation and lead-based paint testing and abatement programs possible;
5. Encouraging the private sector to continue to participate in the development of affordable housing;
6. Encouraging local housing providers to solicit participation by the private business community whether it is financial, expert advice or sitting on boards of directors of nonprofits.

The City is providing \$350,000 in PY 2020 CDBG funds as a match to the Lead Hazard Demonstration Grant that will serve approximately 39 households with lead risk assessments and lead hazard reduction activities.

Actions planned to reduce the number of poverty-level families

The City will address reducing the number of poverty level families by: funding the development of new rental housing developments; assisting families achieve economic self-sufficiency and wealth building through incorporation of a financial literacy program into existing social service programs; and advancing the City's Section 3 Economic and Employment Opportunities program which promote good faith effort for contractors to hire low- and moderate-income persons by certifying businesses and individuals to participate in the program.

Actions planned to develop institutional structure

A variety of agencies and organizations will play key roles in delivering and managing the various community development programs. These partners include the San Antonio Housing Authority, the Neighborhood and Housing Services Department, Department of Human Services, Public Works Department, and our non-profit and for-profit housing developers, and service providers.

The City will continue to coordinate with the San Antonio Housing Authority on the completion of the HUD Choice and Promise grants Eastside Choice Transformation Plan and gap financing for more affordable rental development housing on the Westside of San Antonio.

The City will continue to work to implement the Housing Policy Framework recommendations aimed at developing and preserving housing for equitable and resilient neighborhoods; removing barriers to housing affordability and supply; creating a transparent, coordinated housing system and creating housing for all, including special populations.

In addition, the City will continue to work on the development of public policy and program design while pursuing close communication among external stakeholders, participating in conferences and staff training, and continuing to provide assistance to assure coordination among private and governmental health, mental health and service agencies.

Actions planned to enhance coordination between public and private housing and social service agencies

The City continues to work in collaboration with multiple public and private entities including San Antonio Housing Authority, South Alamo Regional Alliance for the Homeless (SARAH), public service agencies and affordable housing providers to addressing the needs of low to moderate income, special needs, and homeless populations. Significant planning efforts between these entities continue to be coordinated by the Neighborhood and Housing Services Department and the Department of Human Services.

The City will continue to be a standing board member on the Continuum of Care Board of Directors, as well as play an active part on the HMIS, Coordinated Access and other subcommittees. The City will communicate the goals of the Consolidated Plan to the Continuum of Care and work to ensure they are incorporated into the Continuum's strategic plan as well.

Discussion

As the City continues to develop public policy to address these needs, it will keep close communication with internal and external stakeholders, participate in conferences and staff development, and provide assistance to assure coordination among private and governmental health, mental health and service agencies.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction

The FY 2021 (HUD PY 2020) Action Plan and Budget includes a CDBG Budget of \$13.3 million, which consists of \$13.1 million in entitlement and \$250,000 in program income. The budget includes \$2.6 million (19%) for administration and planning; \$8.4 million (63%) for affordable housing; \$1.4 million (10%) for public services housing supportive services; \$600,000 (5%) for environmental remediation activities; and the balance of \$325,000 (3%) for programmatic activities. All activities will benefit low and moderate income persons with the exception of the environmental remediation activity which meets the national objective of removal of spot slum and blight.

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	250,000
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	250,000

Other CDBG Requirements

1. The amount of urgent need activities	0%
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	94.4%

HOME Investment Partnership Program (HOME)
Reference 24 CFR 91.220(I)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

The City will permit HOME funds to be invested as loans, grants, deferred payment loans, and other types of investment permitted by the regulations described in 92.205(b). The City will not permit other forms of investment without the prior approval of HUD.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

RECAPTURE

The City adopted a recapture provision for all Homebuyer Activities using HUD HOME funds as a Direct Homebuyer Subsidy or if the project includes both a Direct and Development Subsidy. The amount subject to recapture is the direct subsidy received by the homebuyer. These provisions ensure that the City recoups all or a portion of the HOME assistance to the homebuyer (closing costs, down payment and/or junior mortgage) if the home does not continue to be the principal residence of the homebuyer for the duration of the affordability period (time during which homebuyer must maintain property as principal residence). The City utilizes the Pro Rata reduction method of recapture and the amount to be recaptured is limited to the net proceeds available from the sale of the home. Net proceeds are the sales price minus the loan repayment (other than HOME funds) and closing costs. The City's Direct Homebuyer Subsidy loans (up to \$15,000 of assistance) are provided as a forgivable loan which is forgiven over a 5 year period (affordability period) with 1/5th of the loan being forgiven on the anniversary date each year. The HUD-required affordability period (typically 5-years for this program) is enforced by a restrictive covenant recorded in the property records against the home. If the Homebuyer does not maintain the home as their principal residence for the HUD-required affordability period, the City recaptures the outstanding balance of the loan as of the date of the violation. In the event the Homebuyer sells the property during the affordability period, and the net proceeds are not sufficient to repay the City the actual balance owed on the subsidy, the City shall recapture any and all net proceeds. Under the recapture provision, the amount subject to the affordability period includes the amount provided directly to, or on behalf of the homebuyer, including down payment, closing costs, and/or direct loan plus any HOME assistance that lowers the cost of the home below market price (i.e. the difference between the market value of home and what it actually sold for).

RESALE

The City shall require that Resale provisions be used in the event that only a Development Subsidy is used to make the home affordable (i.e. funding construction to the developer). In a project where both Development and Direct subsidies are provided, recapture provisions shall apply. Resale provisions require the homeowner to sell to another low-income homebuyer. The resale requirement must ensure that the price at resale provides the original

HOME-assisted owner a fair return on investment and any capital improvements and ensure that the housing will remain affordable to a reasonable range of low-income homebuyers as defined below:

Affordability to a Range of Buyers: The City will ensure continued affordability to a range of buyers whose total household income is no greater than 80% AMI and who do not pay more than 30% of their gross income for PITI (Principal, Interest, Tax and Insurance).

Fair Return on Investment: The fair return on investment means the original homebuyer's initial investment and any capital improvements. The value of capital improvements is defined as the actual, documented costs of permanent structural improvements or restoration of the property that enhances or increases the useful life of the property. The actual costs of the capital improvements must be documented with receipts, cancelled checks, or other documents acceptable to the City. The City shall consider a fair return on investment achieved when the original homebuyer receives from the sale a percentage return on investment based on the change in the Median Sales Price for the San Antonio-New Braunfels Metropolitan Statistical Area, as published periodically by HUD with the HOME Homeownership Value Limits.

Fair Return = (initial investment + value of improvements) x Current Median Sales Price / Median Sales Price at Original Home Purchase

For example, in 2012 an eligible homebuyer purchases a house that has received a HOME development subsidy and is subject to Resale Provisions. The homebuyer provides \$2,000 for a down payment and in 2014 spends \$5,000 to remodel the kitchen. In 2016 the homeowner sells the home. The 2012 median sales price for the area was \$152,000 and in 2016 the median sales price for the area is \$164,000. In this example, the fair return on investment is \$7,553.

Median Sales Price – C Current Median Sales Price
Median Sales Price – O Median Sales Price at Time of Original Purchase

<i>Fair Return on Investment</i>	<i>Investment + Capital Improvements</i>		<i><u>Median Sales Price - C</u> Median Sales Price – O</i>
	(\$2,000 + \$5,000)	X	<u>\$164,000</u> \$152,000
\$7,553	\$7,000	X	107.89%

The maximum limit a Homeowner can sell the home during the affordability period is the Current (as of date of sale) Affordable Home Price as set forth in the City of San Antonio

Program Policies for Federally Funded Affordable Housing Activities.

In the event the resale price necessary to provide fair return is not affordable to the subsequent low income homebuyer, the City will provide additional HOME assistance to the new low income homebuyer in order to ensure that the price to the buyer is affordable and the original owner get a fair return on investment.

Either recapture or resale provisions must be detailed and outlined in accordance with 24 CFR 92.254 in marketing brochures, written agreements and all legal documents with homebuyer. Either recapture or resale may be used within a project, but not both. Combining provisions to create hybrids is not allowed.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

Affordability for homeownership projects undertaken using the recapture provision shall be ensured through the use of real estate lien notes and/or restrictive covenants outlining the City's recapture provisions. Homeownership projects undertaken using the resale provision shall use deed restrictions, covenants running with the land, or other similar mechanisms per 92.254(a)(5)(i)(A) to ensure the resale requirements are met. The period of affordability specified in the mortgage will be the minimum period for the project as specified above. The period of affordability is based on the total amount of HOME funds invested in the housing project.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

HOME funds may be utilized to refinance existing single-family mortgages or debt secured by multifamily housing that is being rehabilitated with HOME funds as described in 24 CFR §92.206(b). The City shall use its underwriting and evaluation criteria and standards, as found in its City Council adopted Program Policies for Federally Funded Affordable Housing Activities and the HOME Final Rule. At a minimum, these rules require:

- Rehabilitation to be the primary eligible activity for developments involving refinancing of existing debt;
- HOME funds may not be used to refinance affordable home or housing development constructed within the past 10 years;
- A minimum funding level for rehabilitation on a per unit basis;
- Requires a review of management practices to demonstrate that disinvestments in the property have not occurred, when applicable;
- Long term needs of the property can be met;
- Financial feasibility of serving the targeted population can be demonstrated

over an extended affordability period, as applicable;

- State whether the new investment is being made to maintain current affordable units, create additional affordable units, or both'
- Specifies the required period of affordability, whether it is a minimum of 15 years or longer;
- Specifies whether the investment of HOME funds may be jurisdiction-wide or limited to a specific geographic area, such as a neighborhood identified in a neighborhood revitalization strategy under 24 CFR 91.215(g) or a federally designated Empowerment Zone or Enterprise Community; and
- Ensures HOME funds cannot be used to refinance multifamily loans made or insured by any federal program, including CDBG.

5. Describe eligible applicants (e.g., categories of eligible applicants), process for soliciting and funding applications or proposals (e.g., competition, first-come first-serve) and where detailed information may be obtained (e.g., application packages are available at the office of the jurisdiction or on the jurisdiction's Web site).

Eligible applicants for each HOME activity are outlined in the City's Program Policies for Federally Funded Programs which is found on the City's website at <https://www.sanantonio.gov/GMA>. Due to the high demand for the Owner Occupied Rehabilitation Program, the City utilizes a lottery system to select applicants based on an equity needs assessment. Solicitation of applications for this program for a specific time period is advertised on the City's website and through communication with neighborhood organizations and community groups. When the application period closes, the City will randomly select a certain number of applicants based on the availability of funds. The number of applications to be selected per council district is pre-determined based on need (number of low income families per council district). This process is repeated throughout the year as necessary. The City utilizes a Request for Application (RFA) process to select organizations to carry out housing activities including rental housing development, homeownership housing development, minor home repair, owner occupied rehabilitation and CHDO activities. The RFA process normally begins in May or June each year and concludes with awards to organizations in October or November. Due the impacts of the COVID-19, the RFA for FY 2021 has been delay until October 2020. Information about the RFA process is found on the City's website.

6. Indicate if any activities are limited to certain beneficiaries or if preference is given to a particular segment of the low-income population. Describe the limitation or preference for each activity to which this applies.

The City does not limit beneficiaries or give preferences to a particular segment of the low-income population. All activities are open to qualified low-income applicants.

Emergency Solutions Grant (ESG)
Reference 91.220(l)(4)

1. Include written standards for providing ESG assistance (may include as attachment)

The Continuum of Care Board of Directors adopted CoC-wide ESG standards in 2013. A summary of these standards is below; a full copy of the ESG standards is attached to this plan and on file with both the City of San Antonio and the South Alamo Regional Alliance for the Homeless.

Homeless clients receiving ESG must meet HUD criteria for homelessness as either literally homeless (Homeless Category 1), at imminent risk of homelessness (Homeless Category 2), homeless under another federal statute (Homeless Category 3), or fleeing/attempting to flee domestic violence (Homeless Category 4). No provider funded under ESG or the CoC program may serve homeless persons in Category 3 until it has been notified by SARAH that a request has been made to serve this population and the request has been approved by HUD.

ESG services will be targeted to the following populations:

- Emergency shelter - individuals/families that cannot be diverted; are literally homeless; are vulnerable to injury and/or illness if not sheltered; can be safely accommodated in the shelter; and not in need of emergency medical or psychiatric services
 - Rapid re-housing - newly homeless with priority to unsheltered households; all homeless families not headed by persons with disabilities with priority to those in shelter for ten days or longer; homeless youth; homeless persons in need of permanent supportive housing but who are on waiting list
 - Prevention - households that can be diverted from entering shelter; households that are losing their housing but could maintain housing if provided limited assistance; households with young children. Case managers will use the Continuum-wide assessment protocol to review household needs and strengths. All case managers are required to re-assess clients according to set schedule. Assistance should be provided for the least time necessary to end the homelessness of the household and to ensure stability in permanent housing. It is expected that the great majority of homelessness prevention households will receive 90 days or less of assistance. Participants in rapid re-housing will rarely receive more than 12 months of assistance. All households receiving shelter, prevention, and/or rapid re-housing services shall receive mandatory housing stability case management services and housing location services.
 - Outreach - Unsheltered homeless individuals and families, meaning those with a primary nighttime residence that is a public or private place not designed for or ordinarily used as a regular sleeping accommodation for human beings.
- 2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment**

system.

Under the requirements of the Homeless Emergency Assistance and Rapid Transition to Housing (HEARTH) Act as well as requirements identified by 24 CFR 578.7(a)(8) and HUD Notice CPD-17-01, the San Antonio/Bexar County Continuum of Care (CoC), the South Alamo Regional Alliance for the Homeless, known by HUD as TX-500, has established a coordinated entry (CE) process that aims to increase the efficiency of the local crisis response system and improve fairness and ease of access to resources, including mainstream resources. Additional goals of the San Antonio/Bexar County CoC's Coordinated Entry process ("SAHomeLink") include:

Reduce the burden on households experiencing a housing crisis; identify the most appropriate housing resource to facilitate a rapid and permanent exit from homelessness; prioritize the most vulnerable households for housing resources; collect system-wide data to inform necessary shifts in resources, identify gaps, and enable data-driven decision making at the CoC, organizational and project levels.

The target population for SA HomeLink include individuals and families experiencing homelessness as defined by HUD. Below is an overview of the SA HomeLink process once an individual and or family presents at a Coordinated Entry access points.

Step 1: Connecting to the SAHomeLink process – To ensure fair and equal access to households in need of homeless housing assistance, the SAHomeLink process employs a no-wrong-door approach. All individuals that are enrolled in street outreach, emergency shelter, courtyard, or Hub services are placed on the Bi-Name List and prioritized for a housing intervention.

Step 2: Matching & Prioritization based on household vulnerability – Based on responses to the homeless assessment in HMIS, the household vulnerability is determined through an objective calculation and a project type (TH, RRH, PSH) is assigned. Households that are assessed to have low service needs may not be matched to a housing intervention.

Step 3: Eligibility screening – Based on the project type that's matched to the household, an eligibility screening is completed to ensure the household meets basic eligibility criteria (to ensure their time will not be wasted by referring them to a resource for which they are not eligible).

Step 4: Referral to available housing resources – Households are referred to homeless providers with available housing and service openings.

Step 5: Intake process with housing provider – Households meet with housing provider to complete final steps (i.e. homelessness verification, documentation of disability) and be introduced to the housing resource and staff.

Survivors of Domestic Violence:

All access points are accessible to people who are fleeing or attempting to flee domestic violence, dating violence, sexual assault, or stalking, who are seeking shelter or services from non-victim service providers. CoC-funded victim service providers may use the CoC's SAHomeLink process or an alternative SAHomeLink process for victim service providers that meet HUD's minimum SAHomeLink requirements. People fleeing or attempting to flee domestic violence and victims of trafficking have safe and confidential access to the SAHomeLink process and victim services (including access to the comparable SAHomeLink process used by victim service providers), and immediate access to emergency services including domestic violence hotlines and shelters.

During every assessment at a Hub, Hotline or Network Partner a domestic violence safety screening is conducted. The safety screening is intended to identify households that may need immediate access to domestic violence services. The screening tool is developed by local domestic violence provider and questions are updated dynamically depending on how participants respond with an ultimate output that would recommend that Family Violence and Prevention Services (FVPS) be contacted for a residential services screening.

All CoC funded providers of permanent supportive housing must accept referrals from the Coordinated Entry System and most follow procedures and time frames for responding to referrals as specified in the CoC Coordinated Entry Policies and Procedures. Ongoing training and support will be provided to all CoC and ESG funded providers in the assessment, prioritization, referral, and placement process. All ESG and CoC funded providers must comply with requirements for coordinated entry established by the CoC, which will be documented in the Coordinated Entry System Policies and Procedures.

The City will also incorporate this common assessment tool into its ESG grantee requirements as well.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The City distributes its ESG funds through a competitive bid process. Every two years, a competitive Request for Proposals (RFP) under the ESG program is issued by DHS, soliciting proposals from organizations. The City issued a formal RFP on April 26, 2018 for funding for FY 2019 and FY 2020. The RFP closed on May 29, 2018 and City Council approved the proposed recommendations on September 13, 2018. A new RFP was anticipated on March 30, 2020, but a decision to postpone the release of the FY 2021 and FY 2022 RFP was made due to the impacts of COVID-19. As a result, the City will continue contracts with partner agencies selected for funding as part of the FY 2018 RFP. This decision is based on an assessment of agency performance and the continued efforts with the Long -Term Outcomes associated with each proposal.

Proposals selected for funding are executed as one-year contracts with the option of single renewal at the end of the contract term. DHS subjects all proposals to a rigorous review and

selection process by committees comprised of subject matter experts, City staff and community members who review and score the proposals. After the review of proposals, each evaluation committee submits a final ranking to the Director of DHS, who reviews the rankings, program consistency with City Council goals and objectives, need for the service by underserved populations and Council Districts, potential duplication, availability of funds, and agency past performance, in order to formulate recommendations.

The following are the criteria used to evaluate and select proposals for funding under the City's ESG program:

- Applicant agency must meet all state and federal requirements, as threshold criteria, for an award
- Demonstration of need within the proposed project area for the type of services proposed for the population to be served
- Evidence of ability to develop the proposed project, expend all funds within the required time-frames, and to operate the project over the required contract period
- Evidence of ability to provide, either directly or through referral, the appropriate support services. The appropriateness of plans for participant selection and the consistency of these plans within the intent of the ESG program. The reasonableness of the total project cost and the ESG program amount requested, and the eligibility of proposed expenditures. Evidence that matching funds are firmly committed and available for obligation and expenditure. Evidence that focus of the project is on enabling participants to achieve the highest level of self-sufficiency possible. Evidence of financial feasibility of the project over the required operating period. Appropriateness of qualifications and backgrounds of personnel and staff assigned to the project.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

24 CFR 576.405(a) requires the participation of not less than one homeless individual or formerly homeless individual on the board of directors or other equivalent policy-making entity of the recipient. CoC membership currently fulfills this requirement.

5. Describe performance standards for evaluating ESG.

CoC-wide ESG performance measures were adopted by the SARAH Board of Directors along with ESG standards for providing ESG assistance. A summary of these standards is listed below. Shelter programs should meet the following performance standards:

- The average length of stay in shelter for families and individuals should not exceed 90 days without placement in more appropriate housing.
- The target placement from shelter directly in to permanent housing is: 25% for individuals and 45% for families.

- Returns to homelessness after exiting shelter: below 30% for individuals and families. Prevention programs should meet the following performance standards:
- Exits to permanent housing should be at least 90% for individuals and 95% for families.
- Exits to homelessness should be less than 5% within one year
- Maintain or increase employment income of program participants: at least 25%
- Maintain or increase overall income of program participants: at least 40%
- Participants received increased number of benefits: at least 50%
- The average length of stay should be 90 day or less of rental assistance Rapid Re-housing programs should meet the following performance standards:
- Exits to permanent housing should be at least 75% for individuals and 85% for families
- Exits to homelessness should be less than 5% within one year
- Maintain or increase employment income: at least 20%
- Maintain or increase overall income: at least 45%
- Participants received an increased number of benefits: at least 35%
- Average length of stay should be 90 day or less of rental assistance.

Discussion: Has the City's HOPWA program identified methods for selecting project sponsors (including providing full access to grassroots faith-based and other community organizations)? This requirement is found under 24 CFR part 91.220(I)(3)

Yes, the City issues a formal solicitation (Request for Proposal) every two to three years that allows for faith based and community organizations to submit applications for funding.

**City of San Antonio
FY 2021 (HUD PY 2020) Annual Action Plan
Summary of Citizen Participation**

Mode of Outreach: Public Hearings and Public Comment Periods

Summary of response/ attendance: The City issued a public notice on July 12, 2020 announcing the availability of the proposed FY 2021 Action Plan budget; commencing the public comment period; and announcing two virtual public hearings which were held on Tuesday, July 28, 2020 and Wednesday, August 12, 2020. Both public hearings were held by videoconference. A second public notice was published on the City's website on August 6, 2020 and in the newspaper on August 8, 2020. All public notices were posted in the San Antonio Express News in English and Spanish and included information on how to access the plan summary for review and comment. Comments were accepted through August 12, 2020, the date of the second public hearing.

Summary of comments received:

- July 28, 2020 - During the first virtual public hearing held by the Neighborhood and Housing Services Department, there were approximately 30 persons on the video conference call and 9 citizens provided public comment on the FY 2021 Action Plan. Eight persons spoke about the need for affordable housing and one person advocated for support of Boys and Girls Clubs Learning Pod Program. A detailed summary of all comments is attached.
- August 12, 2020 - At the second virtual public hearing presided by City Council, 7 citizens provided public comment on the FY 2021 Action Plan. Four persons spoke in support of funding for homeownership housing development and specifically for funding to support homeownership housing developed by Habitat for Humanity of San Antonio including Michael Taylor, Vice President of Habitat for Humanity, who also advocated for increased funding for funding to support affordable homeownership housing development and CHDO Operating Expense funding; and Natalie Griffith, President and CEO, who also advocated for increased funding for funding to support affordable homeownership housing development and CHDO Operating Expense funding and for a less adversarial underwriting process for projects. One citizen advocated for more funding for homeownership housing rehabilitation and Under One Roof (roof replacement program). One citizen advocated for more affordable housing and one citizen spoke on the need for affordable rental housing.
- The FY 2021 Action Plan and Budget was approved by City Council on August 13, 2020.

Summary of comments not accepted and reasons: The City accepted all comments.

Mode of Outreach: Internet Outreach

The City initiated a public comment period from July 12, 2020 through August 12, 2020 on the proposed FY 2021 Action Plan and Budget through the City's website at www.sanantonio.gov/gmainaction. Information was provided in English and Spanish. Outreach included City websites and stakeholder communications. The City received three comments through this communication.

- Irma Hofmann, Historic Westside Resident Association (Comment #1) – Support for programs that fund home repair, especially on the west side of San Antonio.
- Irma Hofmann, Historic Westside Resident Association (Comment #2) – Support for programs that assist people with food, rent, and affordable housing.
- Derek Ellis (Comment #3) – Recommendation that funds be redirected from San Antonio Police Department budget to be utilized for safe, functional housing.

Summary of comments not accepted and reasons: The City accepted all comments.

**FY 2021 Action Plan
Public Hearing #1
Public Comments
July 28, 2020**

Renee Garvens Chief Development Officer of Boys & Girls Club of San Antonio

Clubs reopened at 25 % capacity with same staffing model as full capacity. Clubs provide a safe place to learn and grow while their families are at work. Over 700 SA students will need full-day programming to assist them in a virtual learning environment. The Club will provide full-day virtual school with the highest level of care utilizing academic aides and other support staff to assist small groups of students in learning pods with guidance and support to ensure success. When the school day ends, students will have access to great Club programs that support academic excellence, healthy lifestyles, and good character. We ask you consider Boys & Girls Club of San Antonio and other out-of-school time programs following the Learning Pod Program in your funding choices. The City's support will ensure this program is sustainable and affordable for low-income families.

Main Idea: Boys & Girls Club of San Antonio recommends funding for the Learning Pod Program model to ensure students are learning with needed support and to ensure the program is sustainable and affordable for low-income families.

Kayla Miranda and Resident of SAHA and Works with Esperanza and Historic Westside Resident Association and Mi Barrio No Se Vende

It is imperative that funds are used for actual affordable housing. What is called "affordable housing" is not necessarily affordable to the most vulnerable residents of San Antonio. The area income is inflated because of the two military bases and the fact that New Braunfels is counted as part of San Antonio. The actual income of a lot of families is much lower than what is stated. With COVID, it is even more important that families have secure homes where they will not be evicted or worried about displacement. Finally, without funds from the City for home repairs, people are losing generational homes due to citations from Code Compliance. This is another form of displacement. Home repairs should be conducted in neighborhoods that are being gentrified.

Main Idea: Ms. Miranda recommends continued funding for affordable housing development as well as housing repair programs.

Mia Loseff, Resident of San Antonio

Center comments in two of four rights to further the goals of the Fair Housing Act. Four areas of housing that should be but currently are not granted to all San Antonians. They include the right to choose where to live, the right to stay in a neighborhood, the right to equal treatment, and the right to have a say. Consider all the four essential rights in all comments you hear today. All citizens deserve the right to choose where they live in a decent, affordable home. This means ensuring all part of San Antonio are accessible to all residents and that there are all affordable housing options for all income levels. For every 100 families at 30% AMI there are only 38 affordable units available. This leave our City at a 64% unit deficit for the lowest income bracket. As the City continues to support and endorse PFC deals that create "affordability" with units at 80% AMI, consider what the tax breaks signify if they aren't creating housing for the population of greatest need. Area median income has increased by 9,000 in the past 5 years while area wages remains stagnant. Especially for the many

low-income workers in our city. I urge San Antonio to allocate a significant amount of HUD fund towards true affordability throughout our city to combat this issues. Right to stay in neighborhood and not be involuntary forced out. Neighborhood bordering downtown that were once affordable are now being gentrified. Median single-family home price has increased 262% in the past year. ACS data shows this has the highest concentration of cost burden renter in city as well as home to the lowest median family income under \$35,000 . multiple expense in living have increased exponentially . many origin resident remain poor. City policies have allowed the redevelopment of the poorest neighborhoods and out pricing of life-long San Antonians from the very city they lived their whole life in. Strongly urge the City to pursue policies and use federal and city dollars to prevent displacement and allow homeowners to stay in their neighborhoods. Abysmal living conditions in SAHA and digital divide.

Main Idea: Ms. Loseff recommends the City further the Fair Housing Act by enacting policies that keep low-income families in generational homes, allocate federal/local funds to increase the affordable housing stock, and to address the digital divide for low-income households.

Benjamin Virgil, Resident of San Antonio

Main Idea: Mr. Virgil recommends the City support more public housing assistance and less money towards pure affordable housing, especially in areas without adequate public transportation.

Graciela Sanchez, Director of Esperanza Peace & Justice Center, The Westside Preservation Alliance, The Historic Westside Residence Association, Mi Barrio No Se Vende Coalition

Main Idea: Ms. Sanchez recommends CDBG & HOME funds be utilized for rehabilitation programs to assist generational homeowners and landlords of rental properties in maintaining existing housing stock and help low-income families stay in their current neighborhoods.

Amelia Valdez

Main Idea: Ms. Valdez recommends funding for rehabilitation programs to assist low-income families as well as funding for afterschool programming.

Michael Taylor, Habitat for Humanity of SA and Cross Timber Homes

Main Idea: Mr. Taylor recommends funding for single-family housing development in order to meet the needs in our community by producing new housing stock for low-to-moderate income families.

Judit Vega, behalf of Esperanza Peace & Justice Center, & Life-long Inner-city Resident of San Antonio

Ms. Vega recommends funding for rehabilitation programs for existing housing within the inner-city, specifically, legacy housing to ensure non-displacement of the most vulnerable per the City's Racial Equity Goals.

Teri Castillo, District 5 Resident and Member of the Historic Westside Residence Association

Main Idea: Ms. Castillo recommends funding home rehabilitation programs to preserve the existing housing stock, to protect the most vulnerable from displacement, and to preserve current public housing units; and, if funding is provided for new affordable housing developments, that the home prices reflect the income of the constituents in the area.

From: [irma.solis](#)
To: [Patricia Santa Cruz \(NHSD\)](#)
Subject: [EXTERNAL] Funding for Action Plan Nd Budget for FY 2021
Date: Monday, July 27, 2020 3:19:45 PM

My Name is Irma Hofmann. I am a member of the Historic Westside Resident Association.

Having been Born in my great- grandfather's home in the Westside, I still take pride in the history and Culture of our neighborhoods.

I, along with all Westside residents ask the City Council to please support funding for our family homes that need repair. We know that a fresh coat of paint and a new roof would really give a great facelift to our community.

Remember, when our homes are cared for, our neighborhoods will reflect the care and pride of the residents for our City.

Thank you,
Irma Hofmann
Historic Westside Resident Assoc.

****THIS EMAIL IS FROM AN EXTERNAL SENDER OUTSIDE OF THE CITY.****

Be cautious before clicking links or opening attachments from unknown sources. Do not provide personal or confidential information.

From: [irma.solis](#)
To: [Patricia Santa Cruz \(NHSD\)](#)
Subject: [EXTERNAL] Re: 2nd Request for Funding for Action Plan and Budget for FY 2021
Date: Wednesday, August 12, 2020 4:44:43 PM
Attachments: [image001.png](#)

My name is Irma Hofmann.

I am a member of the Historic Westside Resident Association.

The September 2019 Census Bureau reports that SAN ANTONIO, out of the nation's 25 most populous cities, RANKS HIGHEST FOR POVERTY at 18- 20% of our 1 million- plus population.

This means that at this moment, 1 in 5 of the people now walking the streets in San Antonio have LITTLE or NO INCOME to buy food or pay rent for an apartment or home

Now with these COVID ISSUES, MANY MORE PARENTS HAVE LOST THEIR JOBS, apartments and homes. THE NUMBERS OF POVERTY HAVE INCREASED.

Parents do not have money to buy food or pay the rent. They, along with thousands of other parents are waiting in line for food. They do not have affordable housing which is minimal to non- existent.

Our Nation is now in a State of Emergency. We ask that this federal funding be geared towards assisting our parents, children and homes.

Thank you,
Irma Hofmann
Member
Historic Westside Resident Association

From: [Grants Monitoring and Admin](#)
To: [Patricia Santa Cruz \(NHSD\)](#)
Subject: FW: [EXTERNAL] Garaunteed Housing
Date: Thursday, July 30, 2020 2:55:04 PM
Attachments: [image001.png](#)
[image002.png](#)

From: Derek
Sent: Thursday, July 30, 2020 2:35 PM
To: Grants Monitoring and Admin
Subject: [EXTERNAL] Garaunteed Housing

Our city needs to turn away from the conversation of "affordable" housing and start talking about the reality that housing is a human right and that any person who is without housing is a failure of the state. We have an incredible surplus of money in the SAPD budget that could be much more effectively utilized at ensuring our communities have safe, functional housing.

That is what we are demanding.

Derek Ellis

HEARST

MEDIA SOLUTIONS

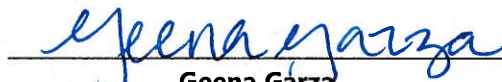
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SAN ANTONIO EXPRESS NEWS AFFIDAVIT OF PUBLICATION

STATE OF TEXAS: COUNTY OF BEXAR

Before me, the undersigned authority, a Notary Public in and for the State of Texas, on this day personally appeared: Geena Garza, who after being duly sworn, says that she is the BOOKKEEPER OF HEARST NEWSPAPERS, LLC - dba: SAN ANTONIO EXPRESS-NEWS, a daily newspaper published in Bexar County, Texas and that the publication, of which the annexed is a true copy, was published to wit:

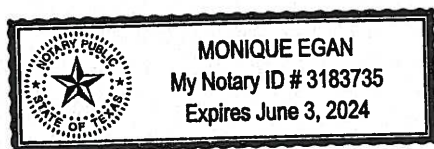
Customer ID	Customer	Order ID	Publication	Pub Date
20003209	CITY OF SA	34038227	SAE Express-News	07/12/20


Geena Garza
Bookkeeper

Sworn and subscribed to before me, this 13 day of July A.D. 2020

Notary public in and for the State of Texas





Attachment II

City of San Antonio Neighborhood and Housing Services Department Public Notice

The City of San Antonio is initiating a public comment period and will hold two public hearings for the FY 2021 (PY 2020) Action Plan and Budget, which will be the sixth-year plan under the City's FY 2016-2020 (PY 2015-2019) Consolidated Plan. The City anticipates receiving approximately \$21.7M in federal entitlements awarded through the U.S. Department of Housing and Urban Development (HUD). These grants include the Community Development Block Grant (CDBG), Home Investment Partnerships (HOME) Program, HEARTH Emergency Solutions Grant (ESG), and Housing Opportunities for Persons with AIDS (HOPWA) Program. The City of San Antonio is seeking input on how these funds should be utilized for the FY 2021 (PY 2020) Action Plan and Budget.

A summary of the proposed FY 2021 (PY 2020) Action Plan Budget will be available for public review and comment through August 12, 2020 on the City's website at www.sanantonio.gov/gma in the "Public Notices" section and at [www.sanantonio.gov/gmainaction](mailto:communitydevelopment@sanantonio.gov). Please note, due to the current public health crisis, NHSD lobby is closed to the public until further notice, therefore only the digital document is available for review. A summary of the proposed action may be mailed upon request by contacting NHSD at (210) 207-6600 or by e-mail to communitydevelopment@sanantonio.gov weekdays between 8:00 a.m. and 4:00 p.m.

The Neighborhood and Housing Services Department will hold the first virtual public hearing at 2 p.m. on Tuesday, July 28, 2020. The second public hearing will take place beginning at 6 p.m. on Wednesday, August 12, 2020 in the City Council Chamber, Municipal Plaza Building. City Council consideration for the adoption of the FY 2021 (PY 2020) Action Plan and Budget will take place on Thursday, August 13, 2020 in the City Council Chamber, Municipal Plaza Building.

Any individual, group, or agency wishing to provide input on the FY 2021 (PY 2020) Action Plan and Budget may submit comments to the City of San Antonio, Neighborhood and Housing Services Department, Division of Grants Monitoring & Administration, Attention: Grants Administrator, 1400 S. Flores Street, San Antonio, Texas 78204 or email to communitydevelopment@sanantonio.gov. All comments received by August 12, 2020 will be considered by the City of San Antonio prior to City Council adoption of the FY 2021 (PY 2020) Action Plan and Budget. Written comments should specify which Notice they are addressing.

To register for the virtual public hearing on July 28, 2020, please contact the Neighborhood and Housing Services Department at (210) 207-6600 or visit www.sanantonio.gov/gmainaction for more information.

Citizens wishing to speak at the public hearing on August 12, 2020 may individually sign the appropriate sign-in sheet for that purpose which will be provided at the entrance of the City Council Chamber prior to 6 p.m. the day of the hearing. Each citizen will have three minutes to speak on one or multiple agenda items. Groups consisting of three or more citizens will be allotted nine minutes total to address the council on any one item. This meeting site is wheelchair accessible. The accessible entrance is located at the Municipal Plaza Building/Main Plaza entrance. Accessible visitor parking spaces are located at City Hall, 100 Military Plaza, North side. Auxiliary aids and services, including Deaf interpreters, must be requested forty-eight (48) hours prior to the meeting. For assistance call the Neighborhood and Housing Services Department at (210) 207-6600 or 711 (Texas Relay Service for the Deaf). Close captioning is available on broadcasts of the Council Meeting on cable channel 21-TVSA.

For more information about the proposed FY 2021 (PY 2020) Action Plan and Budget, please contact the Neighborhood and Housing Services Department at (210) 207-6600 or visit www.sanantonio.gov/GMAInAction.

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STATE OF TEXAS: COUNTY OF BEXAR

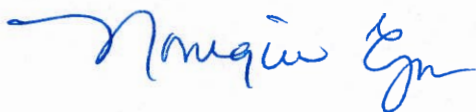
Before me, the undersigned authority, a Notary Public in and for the State of Texas, on this day personally appeared: Geena Garza, who after being duly sworn, says that she is the BOOKEEPER OF HEARST NEWSPAPERS, LLC - dba: SAN ANTONIO EXPRESS-NEWS, a daily newspaper published in Bexar County, Texas and that the publication, of which the annexed is a true copy, was published to wit:

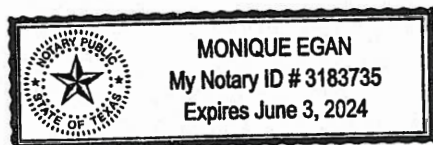
Customer ID	Customer	Order ID	Publication	Pub Date
20003209	CITY OF SA	34038229	SAE Express-News	07/12/20


Geena Garza
Bookkeeper

Sworn and subscribed to before me, this 13 day of July A.D. 2020

Notary public in and for the State of Texas





Ciudad de San Antonio
Departamento de servicios de
vivienda y vecindad
"Neighborhood and Housing Services
Department"
Notificación Pública

La Ciudad de San Antonio está iniciando un período de comentarios públicos y llevará a cabo dos audiencias públicas para el Plan de Acción y Presupuesto AF 2021 (PY 2020), que será el plan de sexto año bajo el AF 2016-2020 de la Ciudad (PY 2015-2019) Plan Consolidado. La Ciudad anticipa recibir aproximadamente \$ 21.7M en derechos federales otorgados a través del Departamento de Vivienda y Desarrollo Urbano (HUD) de EE. UU. Estas subvenciones incluyen la subvención de desarrollo comunitario (CDBG), el programa de asociaciones de inversión en el hogar (HOME), la subvención de soluciones de emergencia HEARTH (ESG) y el programa de oportunidades de vivienda para personas con SIDA (HOPWA). La Ciudad de San Antonio está buscando información sobre cómo se deben utilizar estos fondos para el Plan de Acción y Presupuesto del año fiscal 2021 (PY 2020).

Un resumen del Presupuesto del Plan de Acción propuesto para el año fiscal 2021 (PY 2020) estará disponible para revisión pública y comentarios hasta el 12 de agosto de 2020 en el sitio web de la Ciudad en www.sanantonio.gov/gma en la sección "Avisos Públicos" y en www.sanantonio.gov/gmainaction. Tenga en cuenta que, debido a la actual crisis de salud pública, el lobby del NHSD está cerrado al público hasta nuevo aviso, por lo tanto, solo el documento digital está disponible para su revisión. Un resumen de la acción propuesta puede enviarse por correo a solicitud@sanantonio.gov o por correo electrónico a communitydevelopment@sanantonio.gov de lunes a viernes de 8:00 a.m. a 4:00 p.m.

El Departamento de Servicios de Vecindad y Vivienda celebrará la primera audiencia pública virtual a las 2 p.m. el martes 28 de julio de 2020. La segunda audiencia pública tendrá lugar a partir de las 6 p.m. el miércoles 12 de agosto de 2020 en la Cámara del Ayuntamiento, Edificio Plaza Municipal. La consideración del Consejo de la Ciudad para la adopción del Plan de Acción y Presupuesto del año fiscal 2021 (PY 2020) tendrá lugar el jueves 13 de agosto de 2020 en la Cámara del Consejo de la Ciudad, Edificio de la Plaza Municipal.

Cualquier individuo, grupo o agencia que desee brindar su opinión sobre el Plan de Acción y Presupuesto del año fiscal 2021 (PY 2020) puede enviar comentarios a la Ciudad de San Antonio, al Departamento de Servicios de Vecindad y Vivienda, División de Monitoreo y Administración, de Subvenciones, Atención: Administrador de Subvenciones, 1400 S. Flores Street, San Antonio, Texas 78204 o envíe un correo electrónico a communitydevelopment@sanantonio.gov. Todos los comentarios recibidos antes del 12 de agosto de 2020 serán considerados por la Ciudad de San Antonio antes de la adopción por parte del Ayuntamiento del Plan de Acción y Presupuesto del año fiscal 2021 (PY 2020). Los comentarios escritos deben especificar a qué aviso se dirigen.

Para registrarse para la audiencia pública virtual el 28 de julio de 2020, comuníquese con el Departamento de Servicios de Vecindad y Vivienda al (210) 207-6600 o visite www.sanantonio.gov/gmainaction para obtener más información.

Los ciudadanos que deseen hablar en la audiencia pública el 12 de agosto de 2020 pueden firmar individualmente la hoja de registro correspondiente para ese fin, que se proporcionará en la entrada de la Cámara del Ayuntamiento antes de las 6 p.m. El día de la audiencia. Cada ciudadano tendrá tres minutos para hablar sobre uno o varios puntos de la agenda. A los grupos compuestos por tres o más ciudadanos se les asignarán nueve minutos en total para dirigirse al consejo sobre cualquier tema. Este sitio de reunión es accesible para sillas de rue-

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SAN ANTONIO EXPRESS NEWS AFFIDAVIT OF PUBLICATION

STATE OF TEXAS: COUNTY OF BEXAR

Before me, the undersigned authority, a Notary Public in and for the State of Texas, on this day personally appeared: Geena Garza, who after being duly sworn, says that she is the BOOKEEPER OF HEARST NEWSPAPERS, LLC - dba: SAN ANTONIO EXPRESS-NEWS, a daily newspaper published in Bexar County, Texas and that the publication, of which the annexed is a true copy, was published to wit:

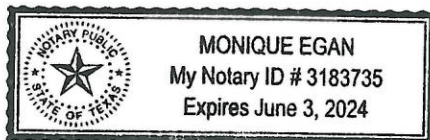
Customer ID	Customer	Order ID	Publication	Pub Date
20003209	CITY OF SA	34044694	SAE Express-News	08/08/20


Geena Garza
Bookkeeper

Sworn and subscribed to before me, this 10 day of August A.D. 2020

Notary public in and for the State of Texas





City of San Antonio Neighborhood and Housing Services Department Public Notice

The City of San Antonio is initiating a public comment period and will hold two public hearings for the FY 2021 (PY 2020) Action Plan and Budget, which will be the sixth-year plan under the City's FY 2016-2020 (PY 2015-2019) Consolidated Plan. The City anticipates receiving approximately \$21.7M in federal entitlements awarded through the U.S. Department of Housing and Urban Development (HUD). These grants include the Community Development Block Grant (CDBG), Home Investment Partnerships (HOME) Program, HEARTH Emergency Solutions Grant (ESG), and Housing Opportunities for Persons with AIDS (HOPWA) Program. The City of San Antonio is seeking input on how these funds should be utilized for the FY 2021 (PY 2020) Action Plan and Budget.

A summary of the proposed FY 2021 (PY 2020) Action Plan Budget will be available for public review and comment through August 12, 2020 on the City's website at www.sanantonio.gov/gma in the "Public Notices" section and at www.sanantonio.gov/gmainaction. Please note, due to the current public health crisis, NHSD lobby is closed to the public until further notice, therefore only the digital document is available for review. A summary of the proposed action may be mailed upon request by contacting NHSD at (210) 207-6600 or by e-mail to communitydevelopment@sanantonio.gov weekdays between 8:00 a.m. and 4:00 p.m.

The Neighborhood and Housing Services Department will hold the first virtual public hearing at 2 p.m. on Tuesday, July 28, 2020. The second public hearing will take place beginning at 5 p.m. on Wednesday, August 12, 2020 by videoconference. City Council consideration for the adoption of the FY 2021 (PY 2020) Action Plan and Budget will take place on Thursday, August 13, 2020 by video conference.

Any individual, group, or agency wishing to provide input on the FY 2021 (PY 2020) Action Plan and Budget may submit comments to the City of San Antonio, Neighborhood and Housing Services Department, Division of Grants Monitoring & Administration, Attention: Grants Administrator, 1400 S. Flores Street, San Antonio, Texas 78204 or email to communitydevelopment@sanantonio.gov. All comments received by August 12, 2020 will be considered by the City of San Antonio prior to City Council adoption of the FY 2021 (PY 2020) Action Plan and Budget. Written comments should specify which Notice they are addressing.

To register for the virtual public hearing on July 28, 2020, please contact the Neighborhood and Housing Services Department at (210) 207-6600 or visit www.sanantonio.gov/gmainaction for more information.

To protect the health of the public and limit the potential spread of COVID 19, the City Council will hold the August 12, 2020 public hearing via videoconference. These meeting standards are based upon the various suspended provisions of the Open Meetings Act issued by the Texas Governor in response to the COVID 19 crisis. These modified standards shall remain in place until further notice or until the state disaster declaration expires or is otherwise terminated by the Texas Governor. The meeting will be available to the public at AT&T channel 99, Grande channel 20, Spectrum channel 21, digital antenna 16, www.sanantonio.gov/TVSA and www.Facebook.com/COSAGOV. The meeting will also be available by calling (210) 207-5555 (English and Spanish available).

Public Comment is your opportunity to address your City of San Antonio elected officials directly about issues that are important to you and your community. To sign-up to speak, please go to www.sanantonio.gov/agenda and click on the eComment link for instructions. Members of the public can sign up online to speak before the San Antonio City Council. Members of the public are given up to three (3) minutes to speak, and groups are given up to nine (9) minutes. At any time during the meeting, the City Council may recess into executive session by videoconference to consult with the City Attorney's Office pursuant to Texas Government Code Section 551.071. Auxiliary Aids and Services, including Deaf interpreters, must be requested forty-eight (48) hours prior to the meeting. For assistance, call (210) 207-7268 or 711 Texas Relay Service for the Deaf. For additional information about this meeting, please visit www.sanantonio.gov or call (210) 207-7080.

For more information about the proposed FY 2021 (PY 2020) Action Plan and Budget, please contact the Neighborhood and Housing Services Department at (210) 207-6600 or visit www.sanantonio.gov/GMAInAction.

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STATE OF TEXAS: COUNTY OF BEXAR


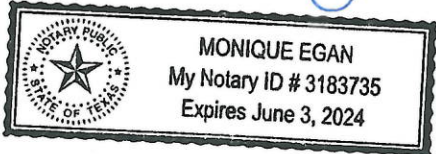
Before me, the undersigned authority, a Notary Public in and for the State of Texas, on this day personally appeared: Geena Garza, who after being duly sworn, says that she is the BOOKKEEPER OF HEARST NEWSPAPERS, LLC - dba: SAN ANTONIO EXPRESS-NEWS, a daily newspaper published in Bexar County, Texas and that the publication, of which the annexed is a true copy, was published to wit:

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Geena Garza
Bookkeeper

Sworn and subscribed to before me, this 10 day of August A.D. 2020

Notary public in and for the State of Texas

Ciudad de San Antonio Departamento de servicios de vivienda y vecindad "Neighborhood and Housing Services Department" Notificación Pública

La Ciudad de San Antonio está iniciando un período de comentarios públicos y llevará a cabo dos audiencias públicas para el Plan de Acción y Presupuesto AF 2021 (PY 2020), que será el plan de sexto año bajo el AF 2016-2020 de la Ciudad (PY 2015-2019) Plan Consolidado. La Ciudad anticipa recibir aproximadamente \$ 21.7M en derechos federales otorgados a través del Departamento de Vivienda y Desarrollo Urbano (HUD) de EE. UU. Estas subvenciones incluyen la subvención de desarrollo comunitario (CDBG), el programa de asociaciones de inversión en el hogar (HOME), la subvención de soluciones de emergencia HEARTH (ESG) y el programa de oportunidades de vivienda para personas con SIDA (HOPWA). La Ciudad de San Antonio está buscando información sobre cómo se deben utilizar estos fondos para el Plan de Acción y Presupuesto del año fiscal 2021 (PY 2020).

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El Departamento de Servicios de Vecindad y Vivienda celebrará la primera audiencia pública virtual a las 2 p.m. el martes 28 de julio de 2020. La segunda audiencia pública tendrá lugar a partir de las 5 p.m. el miércoles 12 de agosto de 2020 por videoconferencia. La consideración del Consejo de la Ciudad para la adopción del Plan de Acción y Presupuesto del año fiscal 2021 (PY 2020) tendrá lugar el jueves 13 de agosto de 2020 por videoconferencia.

Cualquier individuo, grupo o agencia que desee brindar su opinión sobre el Plan de Acción y Presupuesto del año fiscal 2021 (PY 2020) puede enviar comentarios a la Ciudad de San Antonio, al Departamento de Servicios de Vecindad y Vivienda, División de Monitoreo y Administración de Subvenciones, Atención: Administrador de Subvenciones, 1400 S. Flores Street, San Antonio, Texas 78204 o envíe un correo electrónico a communitydevelopment@sanantonio.gov. Todos los comentarios recibidos antes del 12 de agosto de 2020 serán considerados por la Ciudad de San Antonio antes de la adopción por parte del Ayuntamiento del Plan de Acción y Presupuesto del año fiscal 2021 (PY 2020). Los comentarios escritos deben especificar a qué aviso se dirigen.

Para registrarse para la audiencia pública virtual el 28 de julio de 2020, comuníquese con el Departamento de Servicios de Vecindad y Vivienda al (210) 207-6600 o visite www.sanantonio.gov/gmainaction para obtener más información.

Para proteger la salud del público y limitar la posible propagación de COVID 19, el Ayuntamiento celebrará la audiencia pública del 12 de agosto de 2020 por medio de una videoconferencia. Estos estándares de reunión se basan en las diversas disposiciones suspendidas por la Ley de Reuniones Abiertas emitidas por el Gobernador de Texas en respuesta a la crisis del COVID 19. Estos estándares modificados permanecerán en efecto hasta nuevo aviso o hasta que la declaración de desastre del estado expire o sea terminada por el Gobernador de Texas.

La Audiencia Pública es su oportunidad para dirigirse directamente a los funcionarios electos de la Ciudad de San Antonio sobre asuntos que le sean importantes a usted y su comunidad. Para registrarse para hablar, por favor diríjase a www.sanantonio.gov/agenda y haga clic en el enlace de eComment para ver las instrucciones. Los miembros del público pueden registrarse en línea para hablar ante el Consejo de la Ciudad de San Antonio. A los miembros del público se les da hasta tres (3) minutos para hablar, y a los grupos se les da hasta nueve (9) minutos. La reunión estará disponible al público en el canal 99 de AT&T, el canal 20 de Grande, el canal 21 de Spectrum, 16 de antena digital, www.sanantonio.gov, TVSA y www.Facebook.com/COSAGOV o llamando al (210) 207-5555 (contraseña 1111).

Habrán intérpretes en español disponibles durante la junta del consejo de la ciudad para los asistentes que lo requieran. También se proveerán intérpretes para los ciudadanos que deseen exponer su punto de vista al Consejo de la Ciudad. Para más información, llame al (210) 207-7253. Para mayor información sobre esta reunión, por favor visite www.sanantonio.gov o llame al (210) 207-7080.

Para obtener más información sobre el Plan de Acción y Presupuesto propuesto para el año fiscal 2021 (PY 2020), comuníquese con el Departamento de Servicios de Vecindad y Vivienda al (210) 207-6600 o visite www.sanantonio.gov/GMAInAction.

Appendix E: Qualitative Data Methodologies

From November 2019 through February 2020, Homebase conducted several site visits to learn more about San Antonio's homeless response system from stakeholders, including strengths of the current system and areas of improvement. During this period, Homebase attended and facilitated over 50 distinct meetings with hundreds of stakeholders in San Antonio, including:

- Homeless service providers
- Clients and persons with lived experience
- South Alamo Regional Alliance for the Homeless (SARAH), San Antonio's Continuum of Care (CoC)
- San Antonio City Departments
- Bexar County
- City councilmembers
- Outreach workers
- Domestic violence service providers
- Representatives from the criminal justice system
- Faith-based organizations
- Local business sectors, including the Hotel and Tourism industry
- Representatives of local hospital systems and medical service providers
- Representatives of the corrections and judicial systems
- Neighbors and citizens

Homebase has summarized the feedback and insights gained from these meetings in the below sections, which highlight both the community assets and the areas of improvement identified by key stakeholders throughout this process.

Appendix F: Full List of Stakeholder Feedback & Insights on Areas of Improvement for San Antonio’s Homeless Response System

THEME #1: CONTINUUM OF HOUSING AND SERVICES

Stakeholders identified the need for a more robust continuum of shelter, housing and services for persons experiencing homelessness, ranging from prevention to permanent and affordable housing options. Stakeholders also expressed the importance of new and expanded housing and service options reflecting local realities and needs, such as rising rents and limited affordable housing stock.

1) Prevention and Diversion: Stakeholders expressed concern that there are not enough resources to prevent people from experiencing homelessness, particularly those in subsidized housing and those at-risk of eviction. This need is two-fold, with concerns around addressing low wages and economic insecurity that can result in housing instability, as well as expanding and improving access to emergency assistance for rent, utilities, and other needs address housing crises as they arise and before they result in homelessness. Among homeless service providers, there was also concern that prevention and diversion efforts are not being adequately aligned, utilized, prioritized and tracked. Youth stakeholders identified a particular need for improved coordination—particularly across the homeless, juvenile justice, education, and child welfare systems—for preventing youth homelessness.

Stakeholder Concerns	Stakeholder Ideas for Solutions
Evictions by private property owners and Public Housing Authorities (PHAs) are resulting in evictions.	<ul style="list-style-type: none"> • Work with PHAs to evaluate existing policies, including notices to vacate, eviction policies and fine and fee structures. • Better identify and support households at-risk of losing their PHA units in order to prevent eviction and potential exits into homelessness. • Provide life skills, credit, and financial management classes, and other supportive services to those in PHAs and subsidized housing units “moving on” to market rate housing units. • Research other eviction prevention programs that may work in San Antonio (ex: WA State Eviction Prevention Legislation, Denver eviction prevention program). • Increase public education regarding tenant’s rights and eviction prevention services.
Prevention and diversion efforts are not being adequately aligned,	<ul style="list-style-type: none"> • Utilize SACRD.org with low acuity individuals who would not be prioritized for resources in the homeless response system.

<p>prioritized, utilized, or tracked.</p>	<ul style="list-style-type: none"> • Build diversion into HMIS and Coordinated Entry to allow tracking of utilization and outcomes (ex: additional touches with the homeless response system after diversion efforts). • Train intake workers and case management staff to engage in problem-solving as a form of prevention and diversion (identifying individual strengths and resources outside the homeless response system). • Increase access to family engagement/reunification services, utility assistance, and school-based prevention resources for individuals at-risk of homelessness. • Increase alignment with employment and jobs programs as part of homeless prevention efforts. • Implementation of a prioritization process to ensure that prevention assistance is being provided to those most vulnerable to losing their housing and falling into homelessness. Look to prioritization process and eligibility criteria for City of San Antonio Neighborhood & Housing Services Department (NHSD) homeless prevention assistance program as a model. • Improve coordination across systems (homeless, juvenile justice, education, child welfare) to prevent homelessness, particularly for at-risk youth. • Collaborate and advocate to address the issue of low wages and the economic drivers that result in housing instability and homelessness.
<p>Silos exist between existing prevention efforts, leading to a lack of coordination.</p>	<ul style="list-style-type: none"> • Improve community-wide knowledge of how to connect and navigate individuals to prevention resources. • Determine how to most effectively utilize prevention funds to address homelessness, including how to assess and provide the right amount of support to each individual. • Develop a process to triage assessments that indicate that an individual is “doubled-up”, “couch-surfing”, or otherwise at-risk of homelessness to prevention services, preferably through Coordinated Entry. • Align all sources of prevention funding in San Antonio to maximize utilization of each funding source. Utilize private prevention funds from donors and foundations to fill gaps and meet needs that cannot be provided by ESG prevention funds. • Investigate the use of CDBG funds to provide security deposits as part of homeless prevention efforts.

- 1) **Services:** Stakeholders, particularly clients with lived experience, expressed the need for more robust and low-barrier service options to address the basic needs of people experiencing homelessness, particularly those in unsheltered situations. Key services identified include food, clothing, shower facilities, basic hygiene supplies, medical supplies, phones, and access to storage facilities. Stakeholders also expressed the importance of providing more robust services to help attain and maintain housing, such as ID recovery supports and employment resources.

Stakeholder Concerns	Stakeholder Ideas for Solutions
People experiencing homelessness need more access to resources to address their basic needs.	<ul style="list-style-type: none"> • Expand low-barrier programs that meet the basic needs of people experiencing homelessness, including food, clothing, shower facilities, basic hygiene supplies, medical supplies, and phones. • Provide long-term case management, counseling, and navigation services that follows an individual from the street through the homeless response system or other systems of care to connect the person to what they need. • Increase mobile and satellite resources that are available to neighborhoods beyond the Downtown district. • Provide more resources in one-stop shops or drop-in centers, allowing people to meet multiple needs and access multiple services all at once.
People experiencing homelessness lack safe and secure places to keep their belongings.	<ul style="list-style-type: none"> • Provide access to safe locker or storage facilities to prevent property theft or loss for people in unsheltered situations and those residing in shelter.
People experiencing homelessness need access to additional resources to help them attain and sustain housing.	<ul style="list-style-type: none"> • Increase awareness and utilization of workforce and employment programs in San Antonio such as WorkSource and Job Corps for people experiencing homelessness. • Increase marketing and awareness of ID recovery programs in San Antonio, including through street outreach efforts.

- 2) **Shelter and Crisis Response:** Stakeholders identified a need for more shelter options to help quickly move people of the streets and out of unsheltered situations when they are ready to engage in services. Stakeholders were concerned that current shelter options in San Antonio are operating over capacity and that there is a lack of options for populations of focus, including families and unaccompanied youth and young adults (YYA) ages 18-24.

Additionally, stakeholders expressed a desire for more low-barrier shelter options, particularly 24/7 shelter options and options for individuals who are actively using substances. Improving safety and security of shelters was also a common concern among persons with lived experience of homelessness.

Stakeholder Concerns	Stakeholder Ideas for Solutions
There are not enough low-barrier shelter options.	<ul style="list-style-type: none"> • Provide more shelter opportunities that are low-barrier, such as: <ul style="list-style-type: none"> ○ Shelter options for partners/gender neutral congregate shelter ○ Programs that operate without sobriety requirements, residency requirements or shelter fees ○ Shelters targeted to individuals with serious mental illnesses or substance use disorders • Explore opportunities to expand and replicate the Bunk House model, which provides a low-cost place to sleep and store belongings, throughout other part of San Antonio. • Provide more housing options for populations of focus who are being underserved by current shelter options, including families and unaccompanied youth and young adults ages 18 to 24.
There are not enough ready and accessible shelter options for when a person is ready to move off the street.	<ul style="list-style-type: none"> • Establish emergency shelter beds dedicated for street outreach to quickly move chronically homeless individuals off the street when they say they are ready to engage in services. • Provide 24/7 shelter options for individuals experiencing an emergency or crisis after Coordinated Entry and program hours. • Explore options for day shelters and drop-in centers to provide access to rest, shower facilities, and basic needs outside of standard shelter hours. • Develop more intermediary housing options (ex: peer run respite centers, halfway houses) to keep connected to people experiencing homelessness and continue providing services while they await a housing placement.
People in unsheltered situations feel unsafe entering shelter.	<ul style="list-style-type: none"> • Work with shelters to expand safety and security measures to avoid property theft and violence. • Identify and target funding for shelter safety and security improvements. • Expand or establish new shelter options dedicated or targeted to vulnerable populations who may currently feel unsafe entering shelter, including survivors of sexual domestic violence and youth experiencing homelessness.

3) Rapid Re-Housing (RRH): Stakeholders reported having positive experiences with RRH across programs in San Antonio. However, some stakeholders expressed concerns regarding establishing community-wide definitions and standards for RRH to create more consistency across programs, including length of time of assistance and how clients should be prioritized for RRH. A number of stakeholders also expressed a need for RRH to be able to better address the intensive needs of persons experiencing homelessness in San Antonio, which may require looking at different models such as TH-RRH (for the general population as well as for specific populations such as YYA and persons exiting institutions) and opportunities to provide more robust and comprehensive case management in RRH projects.

Stakeholder Concerns	Stakeholder Ideas for Solutions
The structure and role of RRH as a housing model is not defined across programs.	<ul style="list-style-type: none"> • Develop community-wide policies and procedures for Rapid Re-Housing programs that establish a standardized approach to what RRH looks like, including length of time of assistance and who will be prioritized for RRH as an intervention.
RRH is not currently able to respond to the intensive needs of persons experiencing homelessness in San Antonio.	<ul style="list-style-type: none"> • Identify funding sources to provide more intensive case management in RRH for individuals who present more significant vulnerabilities and needs. • Consider utilizing RRH with intensive supports as bridge housing to PSH when PSH units are unavailable for highly vulnerable individuals. • Investigate TH-RRH as a model for the general population, as well as implementing through YHDP for youth and young adults experiencing homelessness.

4) Permanent and Affordable Housing: Stakeholders from across experiences and systems of care identified a need for additional permanent and affordable housing units. Affordable housing units were identified as a need for both homeless prevention and homeless response, whereas permanent housing (with and without supports) was identified as an important need for people exiting street homelessness and transitioning out of emergency and medium-term housing interventions. Stakeholders were open to innovative and unconventional housing models—such as renovation and reuse of abandoned properties, shared and co-housing models, and tiny home communities—as long as these models are implemented according to best practices, in accordance with zoning and code compliance requirements, and with access to comprehensive wraparound supportive services provided.

Stakeholder Concerns	Stakeholder Ideas for Solutions
There is a lack of local capacity for affordable housing development in San Antonio.	<ul style="list-style-type: none"> • Establish a requirement to include ELI/ULI units whenever City of San Antonio incentivizes housing development. • Build the capacity of Community Development Corporations (CDCs) to develop housing that meets the needs of persons experiencing homelessness.
It is difficult to build permanent housing for people experiencing homelessness in San Antonio given market and development constraints.	<ul style="list-style-type: none"> • Consider innovative permanent and affordable housing strategies, including: <ul style="list-style-type: none"> ○ Renovation of abandoned motels/hotels to SRO units with wraparound supportive services ○ Reuse and renovation of Kelly Airforce Base as housing with supportive services for persons experiencing homelessness (potentially targeted to Veterans or senior citizens), including employment opportunities at the Port ○ Tiny home/RV communities with supportive services, including education, employment, and medical resources, similar to Community First! Village in Austin ○ Shared housing, co-housing and room sharing models, including dormitories and single room occupancy (SRO) units ○ Microunits and container home units • Advocate for flexible funding for permanent and affordable housing at the local, state, and federal levels. • Explore opportunities to collaborate with faith-based organizations to develop affordable housing on faith-based properties. Look at Good Acres as a potential model. • Involve code compliance from the beginning to ensure that non-traditional housing models meet all safety regulations. • Work with the San Antonio Zoning Commission to address barriers to non-traditional housing models such as tiny homes.
There are not enough PSH units for families.	<ul style="list-style-type: none"> • Collaborate with SAHA to dedicate project-based vouchers to new PSH/affordable housing developments, including vouchers set-aside for families. • Increase the number of PSH units that are available for families experiencing homelessness. • Conduct system modeling to develop an estimate of needed units for different populations experiencing homelessness, including families.

<p>There is a need for more property owners who are willing to serve people who have experienced homelessness.</p>	<ul style="list-style-type: none"> • Increase marketing and awareness of the Provider Liability Assurance for Community Empowerment (PLACE) landlord risk mitigation fund. • Provide landlord education on program supports and case management that are provided for individuals in RRH and PSH programs. Identify point of contact to help navigate landlord-individual relationship and mediate concerns. • Work with SARAH to develop a community-wide strategy for identifying and recruiting landlords.
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5) Housing First: Some stakeholders expressed a desire to see Housing First established as a priority for San Antonio. Housing First is required for HUD-funded projects and is a homeless assistance approach that prioritizes providing permanent housing to people experiencing homelessness and providing them with voluntary wraparound services to help them achieve personal and housing stability.

Stakeholder Concerns	Stakeholder Ideas for Solutions
<p>Housing First is not well understood or implemented among San Antonio housing and homeless service providers.</p>	<ul style="list-style-type: none"> • Establish a community-wide, standard definition of Housing First and community standards for use across San Antonio homeless service providers. • Provide community-wide education and trainings on Housing First as a philosophy. • Work with programs that have already adopted of the Housing First philosophy to help other programs implement Housing First policies and procedures. • Provide training and education on key principles of Housing First, including utilizing a person-centered approach and developing low-barrier policies and procedures.

6) Coordinated Entry System: Stakeholders working within the homeless response system expressed concern over making sure that San Antonio's Coordinated Entry System is standardized and operating in an effective, efficient manner to quickly connect vulnerable persons to housing and services. It is important to note that SARAH is in the process of evaluating Coordinated Entry and updating its policies and procedures, which will address many of the concerns identified by stakeholders during this process.

Stakeholder Concerns	Stakeholder Ideas for Solutions
<p>Coordinated Entry's Policies and Procedures are not standardized or streamlined to connect the most vulnerable people quickly and efficiently on the by-name list to housing.</p>	<ul style="list-style-type: none"> • Ensure Coordinated Entry's Policies and Procedures are in alignment with HUD's Coordinated Entry and Prioritization Notices. • Improve alignment between outreach case conferencing and Coordinated Entry prioritization and referral processes. <ul style="list-style-type: none"> ○ Ensure that individuals identified as highly vulnerable by outreach workers are prioritized for housing and services. ○ Utilize case notes from outreach workers to help connect each individual to a housing intervention suited to their vulnerabilities and needs. ○ Improve coordination between housing providers, SARA, and outreach teams to find and engage with people who are prioritized and referred for PSH. • Develop a process for regularly reviewing and clean-up of the by-name list to reflect those individuals with the highest vulnerability who can be served right away. <ul style="list-style-type: none"> ○ Set expectations for regular staff check-ins and follow-up with individuals on the by-name list to update their information and keep them "active" in the Coordinated Entry System. • Streamline referral process so that units in transitional housing (TH), rapid re-housing (RRH), and permanent supportive housing (PSH) are being filled quickly when there are vacancies. <ul style="list-style-type: none"> ○ Establish reducing vacancies as a priority for Coordinated Entry. ○ Improve integration of different program eligibility standards and requirements into Coordinated Entry System to improve efficiency of matching and referral process.
<p>Not all homeless service providers are using Coordinated Entry to serve the most vulnerable individuals and connect them to housing and services.</p>	<ul style="list-style-type: none"> • Increase community alignment with the standardized prioritization process, including ensuring that all placements are being taken from Coordinated Entry. • Work to align non-federal grant agreements with HUD requirements that programs take all referrals from the Coordinated Entry. • Establish strict policies and procedures around program denials of referrals, including an expectation that provider agencies will only rarely reject a referral from Coordinated Entry.

There is a lack of community knowledge and utilization of Coordinated Entry as the access point for homeless housing and resources.	<ul style="list-style-type: none"> • Improve education and marketing of Coordinated Entry as the entry point for homeless housing and resources among individual, providers, and other systems of care (ex: child welfare, hospitals). • Consider re-branding Coordinated Entry/Coordinated Entry to improve buy-in and resonance with non-HUD-funded programs. • Identify additional hubs or satellite sites that can function as Coordinated Entry access points.
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THEME #2: UNSHELTERED HOMELESSNESS

Unsheltered homelessness was one of the predominant themes that emerged from Homebase’s meetings with stakeholders, including concerns regarding unsheltered homelessness in the Downtown District, encampments, and vehicular homelessness. Stakeholders expressed concerns for health and safety of people residing in unsheltered situations, as well as for neighbors, tourists, and local industries that are impacted by unsheltered homelessness as well.

- 1) **Outreach:** Adult clients with lived experience of unsheltered homelessness shared positive experiences with outreach but felt there were not enough outreach workers to meet all their needs. Youth clients shared different experiences with outreach, describing a system that lacks empathy and fails to respect their trauma and build trust. Clients widely expressed the importance of increasing outreach to “meet people where they are” (including through drop-in centers and resources as well as street outreach), build trust and rapport, address basic needs, and provide connections to housing and services once an individual is ready. One key focus that emerged was the need for increased outreach that can help meet the clinical health and behavioral health needs of persons in unsheltered situations and connect them to housing and health services. Youth also identified the need for more outreach and access points to services that are welcoming regardless of sexual or gender identity.

Stakeholder Concerns	Stakeholder Ideas for Solutions
There is a need for more outreach that addresses the significant health, mental health, and substance use disorders experienced by people on the streets.	<ul style="list-style-type: none"> • Expand the homeless outreach clinician pilot program. The homeless outreach clinician provides intensive case management and connections to appropriate services for individuals experiencing unsheltered homelessness who have a serious mental illness (SMI), substance use disorder (SUD), or co-occurring disorder (COD). • Increase clinical outreach to the Courtyard to identify persons with mental health needs and make appropriate referrals and

	connections. Adopt a progressive engagement model with Courtyard occupants to connect them with more voluntary resources, services, and groups while they await housing placement.
People experiencing unsheltered homelessness need additional support navigating the homeless response system.	<ul style="list-style-type: none"> • Support outreach workers in providing continuity of care for highly vulnerable persons experiencing homelessness, including helping individuals navigate the homeless response system and providing more intensive case management. • Develop more clinical and non-clinical case manager roles to help navigate people experiencing homelessness through the systems of care they need. • Establish two new system navigator roles: one focused on system discharges and one on unsheltered homelessness. • Develop a formal peer outreach program for individuals experiencing unsheltered homelessness and those with serious mental illness.
SOAR is not adequately incorporated into existing outreach efforts.	<ul style="list-style-type: none"> • Strengthen local relationship with SSA to allow for expansion of SOAR program in San Antonio, particularly as part of outreach, engagement, and system navigation efforts.
There is a need for increased outreach and engagement efforts that meet people where they are and are welcoming of all persons.	<ul style="list-style-type: none"> • Invest in the development and expansion of drop-in centers, including a drop-in center for youth ages 18 to 24. • Ensure new and existing access points to housing and services are welcoming to all persons experiencing homelessness, regardless of their sexual or gender identity.

2) Encampments: Many stakeholders expressed concerns regarding the growth and entrenchment of encampments throughout San Antonio's neighborhoods, particularly regarding the health and safety concerns posed by waste. Stakeholders also expressed frustration that the encampment resolution process often feels temporary, with encampments reappearing shortly after they are cleared. Some stakeholders expressed a need for more time and outreach to encampments to move people into supportive shelter and services, decreasing the chance of re-encampment.

Stakeholder Concerns	Stakeholder Ideas for Solutions
Encampments are becoming entrenched and pose a health and	<ul style="list-style-type: none"> • Prioritize encampments for resolution and abatement based on risks, which include health, safety, and the vulnerability of populations residing in them.

safety risk to the local community.	<ul style="list-style-type: none"> • Continue efforts to identify and map encampments in real-time to allow quick outreach and engagement to residents before encampments become entrenched. Consider using Outreach Grid as primary tool for mapping of encampments. • Improve 311SA App to be more user-friendly for residents to record encampment or unsheltered homelessness issues.
The current encampment resolution process does not provide enough supports and resources to prevent people experiencing homelessness from returning to encampments.	<ul style="list-style-type: none"> • Ensures that intensive services, supports, and assistance, including temporary and permanent housing options are provided well in advance of encampment closure. • Provide a longer notice of abatement to encampments (currently 48 hours) to allow for more intensive outreach and engagement to persons residing in the encampment. • Identify potential funding sources, such as ESG outreach funds, to support assertive outreach and engagement efforts to encampment residents prior to encampment abatement. • Develop dedicated shelter beds and temporary housing options to assist those transitioning out of encampments. • Explore storage options for individuals who are residing in encampments that are planned for abatement.

3) Health & Mental Health: Stakeholders expressed concerns about the severe and often untreated health and mental health challenges experienced by people in unsheltered situations that can exacerbate their experience of homelessness. Stakeholders were also concerned about the lack of accessible health and mental health resources available to meet people in unsheltered situations where they are at. For youth clients, lack of access was tied to experiences of feeling unsafe and unwelcome seeking health and behavioral health services.

Stakeholder Concerns	Stakeholder Ideas for Solutions
There are not enough health and mental health resources to meet persons with serious health and mental health issues where they are at, physically and in their willingness to engage in services.	<ul style="list-style-type: none"> • Target high utilizers of mental health and crisis resources experiencing unsheltered homelessness and those in the Courtyard and for existing mental health resources. Consider development of a frequent user program for San Antonio to achieve improved outcomes for this population. • Develop partnerships with medical and dental schools for medical students to participate in homeless health clinics or street medicine initiatives.

	<ul style="list-style-type: none"> • Increase coordination with PATH team to get unsheltered individuals with SMI, SUD, or COD referred for mental health services as soon as possible through the PATH program. • Establish a crisis response team of licensed professionals to respond to health and mental health issues on the streets: <ul style="list-style-type: none"> ○ Consider partnership between law enforcement and licensed clinician(s) ○ Need to operate (on-call) 24/7 to respond to crises ○ Develop system for triaging 9-1-1 calls that deal with homelessness to crisis response team instead of SAPD • Expand and strengthen capacity of health and mental health partner agencies to provide same-day/next-day appointments for unsheltered patients. • Decrease barriers for accessing mental health services such as residency requirements. • Work with youth with lived experience to address barriers to health and behavioral health services they have faced, including feeling unsafe and unwelcome seeking services.
<p>There are not enough programs or resources that provide the level of care needed for people experiencing homelessness who are chronically ill or mentally ill.</p>	<ul style="list-style-type: none"> • Work with the Southwest Texas Regional Advisory Council (STRAC) and other health care partners to identify and establish acute health and mental health supports for chronically ill persons experiencing homelessness. Needs to be addressed include: <ul style="list-style-type: none"> ○ Mobile crisis health and mental health interventions ○ Long-term health and behavioral health in-patient care ○ Pre-crisis mental health center ○ Dedicated respite and recovery beds for chronically ill individuals experiencing homelessness ○ Step down facilities for people who are chronically ill or mentally ill • Foster connections between individuals experiencing homelessness and primary care physicians to help address their primary medical and mental health needs, including stress response to homelessness. • Strengthen extended care network of specialists and tertiary care providers willing and able to help individuals experiencing homelessness with their serious, chronic health concerns.
<p>It is difficult to provide health and mental health</p>	<ul style="list-style-type: none"> • Improve provider knowledge and education on how to connect persons experiencing homelessness with Medicaid, Medicare,

care to persons experiencing homelessness without insurance.	and other subsidized health care, including how to make referrals to benefits specialists at Haven for Hope and health care navigators throughout the community.
Unsheltered situations often create health risks that exacerbate existing health conditions for people experiencing homelessness.	<ul style="list-style-type: none"> • Increase access to trash cans and restroom facilities for people experiencing unsheltered homelessness and those residing in encampments to decrease health risks.

4) Vehicular Homelessness: Stakeholders identified people residing in their cars as their only form of shelter as a “hidden” population of persons experiencing unsheltered homelessness in San Antonio. Stakeholders, including persons with lived experiences of vehicular homelessness, reported that there are few resources or strategies in place to meet the needs of this distinct population.

Stakeholder Concerns	Stakeholder Ideas for Solutions
There are no dedicated strategies or interventions for serving people residing in their vehicle in San Antonio.	<ul style="list-style-type: none"> • Establish a Safe Parking Program for persons residing in their vehicles. • Evaluate existing policies and ordinances that may disproportionately impact people residing in their vehicles. • Look to best practices from other communities to develop solutions and implement protections for persons experiencing vehicular homelessness. • Work with persons with lived experience of vehicular homelessness to develop appropriate outreach strategies and housing and service interventions for this population.

THEME #3: COORDINATION AND COMMUNICATION

Stakeholders identified a need for increased coordination and communication at the community, provider, and systems levels. Stakeholder meetings revealed a wealth of information, resources and opportunities that exist in San Antonio to address homelessness, but that knowledge of these resources was often not shared among all relevant stakeholders including clients and the public. Homeless service providers, including those in the faith-based community, also expressed a desire for improved coordination between organizations to avoid duplication of services and improve cross-agency referrals.

- 1) System Level Coordination:** Stakeholders shared that they saw opportunities for formalizing collaboration and coordination and the systems level, in turn streamlining local decision-making processes and increasing cross-systems alignment around homelessness initiatives. Stakeholders indicated that this work will require buy-in from executive leadership among key stakeholders in San Antonio. This was identified as a high priority by many stakeholders to help streamline decision-making processes and align funding and policy priorities for San Antonio. It was also identified that true system level coordination will require engaging partners beyond traditional homeless response providers to establish cross-system strategies and priorities for addressing homelessness.

Stakeholder Concerns	Stakeholder Ideas for Solutions
There is a need for more formalized coordination and collaboration at the systems level in San Antonio.	<ul style="list-style-type: none"> Establish decision-making body of Executive Leaders to meet in-person regularly and align high-level policies, priorities, and funding decisions regarding homelessness in San Antonio. Increase the role of Bexar County and HUD-funded providers in decision-making processes, including establishing housing and service priorities. Work with system leaders beyond traditional homeless response stakeholders—including health, mental health, justice, foster care, and education systems—to formalize relationships and establish cross-system strategies and priorities for addressing homelessness.

- 2) Community-Wide Education and Communication:** Throughout Homebase’s on-site meeting, stakeholders acknowledged a lack of shared understanding of core components of the homeless response system, including what housing and service options exist for people experiencing homelessness; what resources exist for providers, agencies, and systems to assist their individuals experiencing homelessness; how the Coordinated Entry System works; or where to refer someone in order to access housing and services. This includes a need to prevent knowledge loss by improving staff retention and decreasing staff turnover within the homeless response system. Stakeholders also identified a need for more widespread and standardized access to educational information and trainings on homelessness and the homeless response system.

Stakeholder Concerns	Stakeholder Ideas for Solutions
There is no standardized process for sharing information, providing education, and	<ul style="list-style-type: none"> Develop community-wide trainings and educational opportunities, including Homelessness 101 and Coordinated Entry 101.

<p>facilitating regular communication with homeless providers and system partners, resulting in gaps of knowledge about community policies, practices, and resources.</p>	<ul style="list-style-type: none"> ○ Establish a training schedule and a lead convener for community-wide training opportunities. ○ Offer quarterly trainings on compliance with local, state, and federal regulations for community stakeholders, including faith-based organizations. ○ Ensure all staff working directly with people experiencing homelessness, including landlords, are trained on trauma-informed care, cultural competency, and working with individuals with serious mental illness and substance use disorders. ● Build and expand on Membership Council meetings to support regular communication and information sharing with key stakeholders, including City Departments. <ul style="list-style-type: none"> ○ Consider developing both a regular in-person forum to foster connections, as well as a virtual forum for real-time information sharing and communication. ○ Utilize these forums as an opportunity to share what different programs do, how they work, what they offer, and how referrals can be made to their programs. ● Increase transparency around City and County grant processes, including how RFPs are designed and how outcome metrics are determined.
<p>Prevent knowledge loss by increasing staff retention and decreasing staff turnover.</p>	<ul style="list-style-type: none"> ● Provide more funding for case managers to support higher wages and benefits to decrease turnover and improve capacity to attend learning opportunities.
<p>There is a need for a central directory of homeless resources in San Antonio.</p>	<ul style="list-style-type: none"> ● Increase community-wide awareness and education around SACRD.org as a central directory for homeless resources in San Antonio.
<p>Neighbors, citizens, and businesses would like additional information on how they can help address homelessness.</p>	<ul style="list-style-type: none"> ● Provide community education on several key topics identified through stakeholder meetings, including: <ul style="list-style-type: none"> ○ Navigating the homeless response system ○ Connecting persons experiencing homelessness to mainstream benefits such as Medicaid, Medicare, and SNAP ○ Conflict resolution and de-escalation ● Provide more regular updates at neighborhood forums to share information on current homelessness progress and initiatives

	<p>and how individuals can help their neighbors experiencing homelessness.</p> <ul style="list-style-type: none"> • Offer free educational classes for citizens to be trained on how to help people experiencing homelessness (ex: how to be an advocate, knowledge of local resources, compassionate communication, how to deal with situations without creating or escalating conflict).
There is not enough urgency around the issue of homelessness in San Antonio.	<ul style="list-style-type: none"> • Develop a campaign for 2021 as “the year to eliminate homelessness” in San Antonio that reframes homelessness as a local emergency and provides immediate opportunities for action.
Information on homeless resources are not widely reaching persons experiencing homelessness.	<ul style="list-style-type: none"> • Improve outreach and information sharing with people experiencing homelessness by spreading news through flyers, word of mouth, and through street outreach efforts.

3) Outreach: Stakeholders shared that outreach efforts in San Antonio are strong and well-regarded among persons experiencing homelessness; however, there were significant concerns that there is a lack of coordination among the diverse outreach efforts of different organizations. Stakeholders shared that outreach efforts look different and serve different purposes across agencies, but these efforts are not coordinated to reach the right person with the right type of outreach and intervention at the right time. Outreach workers have information on shared individuals but struggle to share this information with each other in a coordinated, formalized way. Additionally, outreach workers have inconsistent access to resources necessary for supporting their work with the unsheltered population, including transportation options.

Stakeholder Concerns	Stakeholder Ideas for Solutions
There is not a shared definition of outreach or what outreach should look like in San Antonio, including practices for conducting outreach to different populations of focus.	<ul style="list-style-type: none"> • Establish a shared definition of outreach (or for each type of outreach) in San Antonio. • Provide training for all outreach workers across agencies to establish shared expectations around individual engagement, including trauma-informed care, cultural competency, motivational interviewing, and engaging people with serious mental illness and substance use disorders. • Ensure outreach workers are trained to provide appropriate outreach and care to different populations of focus, including

	youth, families, and Veterans and to make referrals to population-specific outreach workers as appropriate.
Outreach efforts and resources are not coordinated across programs and providers.	<ul style="list-style-type: none"> • Develop a lead outreach position to organize outreach efforts across regions and agencies to improve cross-agency coordination and avoid duplication of efforts. • Expand outreach case conferencing to include all relevant agencies, including faith-based outreach initiatives. Work with agencies to develop schedule and strategy that supports staff attendance from all relevant agencies. • Provide centralized access to resources including basic needs (food, medical supplies, etc.), transportation/bus passes, and other supports that can be accessed by all outreach workers, regardless of agency. • Establish a consistent policy around outreach transportation across agencies. <ul style="list-style-type: none"> ○ Consider investment in a shared transportation service that can be utilized by all outreach workers, regardless of agency. ○ Improve coordination with programs and agencies providing transportation services, including PATH Team and Taxi Voucher Program. • Expand use of Outreach Grid beyond the pilot project to help coordinate outreach efforts and sharing of information across outreach workers on shared individuals.

- 4) **Data Sharing:** Stakeholders shared that in order to improve cross-systems coordination and communication, there needs to be improved efforts to increase alignment and data sharing across different data management systems, including HMIS, hospital databases, criminal justice, education, and the child welfare systems. Stakeholders identified that key to the success of cross-systems data sharing will be identifying an agency or organization to lead these efforts.

Stakeholder Concerns	Stakeholder Ideas for Solutions
There is a need for more opportunities and information across systems to align data management systems	<ul style="list-style-type: none"> • Identify a lead agency to oversee the development of cross-system data sharing policies and practices (e.g. SARAH, DHS). • Conduct trainings with stakeholders across systems to create shared understanding and break down myths regarding data sharing, HIPAA, and individual consent.

and share information regarding homelessness.	<ul style="list-style-type: none"> • Identify existing opportunities for alignment and integration of information for individuals experiencing homelessness across platforms. • Develop new processes to help track how individuals experiencing homelessness are moving through systems of care and accessing resources. • Work with YHDP cross-system data group to formalize cross-system partnerships for data sharing between education, juvenile justice, and child welfare.
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5) Grant Reporting: Homeless providers shared that there is a need for outcomes alignment across different funding sources. Homeless provider grantees have found that funding and reporting requirements vary significantly across funders, creating an extra burden of work for grantees of multiple streams of funding. Grantees of different funding sources also shared that that some reporting metrics are difficult to capture and track. Alignment of grant requirements and outcomes will require identifying a lead agency to coordinate efforts and communicate concerns between grantees and funders.

Stakeholder Concerns	Stakeholder Ideas for Solutions
The is a need for improved alignment are reporting and outcomes requirements for homeless funds from different funding sources.	<ul style="list-style-type: none"> • Identify a lead agency to coordinate the alignment of reporting and outcomes requirements and communicate concerns regarding funding requirements between grantees and funders. • Develop a crosswalk of grant and reporting requirements across common funding streams in San Antonio and develop areas for alignment. • Request grantee feedback on metrics that are difficult to capture and identify new ways to capture similar outcomes and data, including existing data elements in HMIS.
Current metrics and methods of data collection and reporting do not always capture information in a way that is beneficial for programs.	<ul style="list-style-type: none"> • Increase opportunities to capture individual feedback via client focus groups rather than surveys, which can be difficult for some individuals. • Improve data collection and reporting on why individuals become homeless in San Antonio to improve our response and local prevention efforts.

THEME #4: CROSS-SYSTEM PARTNERSHIPS TO PREVENT AND END HOMELESSNESS

Homebase's on-site meetings brought together key stakeholders from outside the homeless response system that work with persons experiencing homelessness, including faith-based organizations, the criminal justice system, health care providers, and local business sectors such as the tourism & hospitality industry. Universally, these stakeholders expressed a desire to play a more substantial role in efforts to prevent and end homelessness in San Antonio.

- 1) Faith-Based Community:** Faith-based organizations are providing outreach, support and resources to people experiencing homelessness, but shared that they are often not linked to the homeless response system or its resources. Faith-based organizations also shared that they face challenges in providing services to people experiencing homelessness without running into "red tape" and concerns around compliance with local and federal regulations. These organizations expressed a desire for greater involvement and support to participate in San Antonio's formal homeless response system. Some youth and young adults experiencing homelessness, particularly LGBTQ+ youth, have expressed distrust in working with faith-based organizations, identifying a need for increased collaboration with the faith-based community to build trust and provide culturally competent supports with this population of focus.

Stakeholder Concerns	Stakeholder Ideas for Solutions
Faith-based organizations should be more directly connected to the homeless response system.	<ul style="list-style-type: none">• Continue to build rapport with faith-based leaders through regularly meetings and coordination between the City, SARAH, and the San Antonio Faith-Based Initiative.• Establish faith-based organizations as touchpoints for persons experiencing homelessness to connect with the homeless response system, including Coordinated Entry.• Improve alignment with faith-based organizations to de-duplicate efforts and to help fill the gaps that the City, County, SARAH, and other homeless response organizations cannot, such as serving individuals who are doubled-up and couch-surfing.• Increase outreach to faith-based organizations for their involvement in the annual Point-in-Time Count.
Faith-based organizations experience challenges in overcoming "red tape" and providing services in abidance with local and federal regulations.	<ul style="list-style-type: none">• Work with faith-based organizations to come into compliance with local and federal regulations and to navigate bureaucratic processes for operating homeless assistance programs.• Provide access to trainings for faith-based organizations on best practices for working with persons experiencing homelessness and navigating the homeless response system, including safety considerations and working with persons experiencing serious

	mental illness, a substance use disorder, or a co-occurring disorder.
There is distrust among youth, including LGBTQ+ youth, about working with faith-based organizations.	<ul style="list-style-type: none"> • Increase involvement and engagement of faith-based providers in youth homelessness efforts, including YHDP. • Offer trainings on key principles of working with youth experiencing homelessness including Positive Youth Development (PYD), trauma-informed care, and LGBTQ+ competency to help build competencies and address concerns among youth about working with faith-based organizations.

2) Local Businesses and Industries: Local businesses and industries shared that homelessness deeply impacts their operations, particularly for businesses located Downtown, where unsheltered homelessness is more visible and concentrated. Business stakeholders shared that they are already taking action to help address homelessness, including donating private funds and providing food and other basic needs to persons in need. Stakeholders from the local business community, including the hotel and tourism industry, expressed that they would like to be more involved and engaged as partners in preventing and ending homelessness in San Antonio.

Stakeholder Concerns	Stakeholder Ideas for Solutions
Local businesses and industries need additional support and resources to help address homelessness in San Antonio and address safety concerns for their guests and staff.	<ul style="list-style-type: none"> • Conduct regular education and outreach efforts with business owners to share resources and to gain their insights into current trends, experiences, and concerns regarding homelessness for the business community. • Work with local businesses to promote the “Change the Way We Give” campaign and other homeless initiatives as they arise. • Research best practices on how hotel and tourism industry is helping to address homelessness in other communities with strong tourism economies. • Engage more industries and business sectors in San Antonio’s local efforts to prevent and end homelessness. • Provide guidance and trainings on topics such as safety, conflict resolution and de-escalation for business employees and staff who have regular interactions with persons experiencing homelessness.

3) Criminal Justice System: Stakeholders from the criminal justice system—including the San Antonio Police Department and the District Attorney’s Office—are already deeply engaged in San Antonio’s efforts to prevent and end homelessness. However, there were additional

opportunities identified to forge stronger connections between the criminal justice system and homeless response system, particularly around successful discharge planning from criminal justice institutions and the decriminalization of homelessness. Stakeholders identified the need and opportunity to develop housing navigators to assist in making connections to housing prior to release, a model that is currently being explored through YHDP for youth involved in the juvenile justice system.

Stakeholder Concerns	Stakeholder Ideas for Solutions
Homelessness should not be criminalized.	<ul style="list-style-type: none"> • Support the DA's Office in sharing information and generating understanding of the new Criminal Trespass Policy among key stakeholders, including among SAPD officers, business owners, and homeowners' associations. • Work with the DA's Office to connect individuals who are identified as homeless through the new Criminal Trespass Policy to homeless and housing resources, preferably through Coordinated Entry. • Explore opportunity to establish a homeless court to support the specialized treatment and rehabilitation of homeless offenders. Look to the county's Assisted Outpatient Treatment (AOT) program as a potential model. • Provide education to judges on homelessness and its intersection with criminal justice involvement.
The SAPD H.O.P.E. Team should be further supported as a model of compassionate policing.	<ul style="list-style-type: none"> • Support the establishment of the H.O.P.E. Team as a separate unit within the SAPD. • Establish a stable stream of funding to support the SAPD H.O.P.E. Team ID Recovery Program, including costs for transportation, documentation, and co-location of supportive services.
Homeless and mental health needs take law enforcement officers away from policing.	<ul style="list-style-type: none"> • Work with SAPD to develop a crisis response protocol for homeless and mental health needs that arise outside of outreach and agency hours. Determine level of additional outreach and clinical support needed to support SAPD in addressing homelessness.
People leaving the criminal justice system too often exit into homelessness.	<ul style="list-style-type: none"> • Collaborate with partners in the criminal justice system to strengthen discharge and transition planning process to avoid exits into homelessness: <ul style="list-style-type: none"> ○ Improve identification of individuals at risk of homelessness (ex: persons who list their address as Haven for Hope).

	<ul style="list-style-type: none"> ○ Work with incarcerated individuals at-risk of homelessness who will be released within 6 months to establish a transition plan including housing and supportive services. ○ Expand navigator services to help connect persons involved with the criminal justice system to benefits prior to their release. ● Consider YHDP housing navigator for connecting youth to housing opportunities prior to release as a potential model for adults in the criminal justice system as well.
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4) Health Care Partners: Health care providers, including hospitals and mental health service providers, shared that they see a significant number of persons experiencing homelessness, some of whom are connected to service providers and some of whom are disengaged from the homeless response system. Health care stakeholders identified the need for improved communication and coordination of care between the homeless and health care systems, including collaboration to expand access to health and mental health resources to people experiencing homelessness and keep them engaged in long-term treatment.

Stakeholder Concerns	Stakeholder Ideas for Solutions
Health care providers need more coordination with the homeless response system to address the needs of patients experiencing homelessness.	<ul style="list-style-type: none"> ● Develop established pathways for communication and information sharing between the behavioral health system and homeless response system. This may include identifying points of contact for regular communication engagement as well as in-person and virtual forums for collaboration. ● Collaborate with the Southwest Texas Regional Advisory Council (STRAC) to improve communication regarding homelessness as a health concern across Bexar County's hospital systems. ● Provide education to hospitals and other health and mental health facilities on the San Antonio homeless response system, how to refer individuals experiencing homelessness to homeless resources and services, including how to connect patients to the Coordinated Entry System. ● Collaborate with NAMI to support their feasibility study for persons experiencing homelessness living with mental illness. ● Identify opportunities for the local Health Advisory Board to become involved in San Antonio homeless response and initiatives.

	<ul style="list-style-type: none"> • Share with Health and Human Services at state level the need to address nexus of health and homelessness. • Work with the San Antonio State Hospital (SASH) and other hospital systems to provide access to HMIS and Coordinated Entry for their patients identified as experiencing homelessness. • Establish quarterly meetings between SARA and SASH hospital staff to continue responding to the health and mental health needs of persons experiencing homelessness.
Some patients experiencing homelessness are discharged from care before they are ready to care for themselves independently.	<ul style="list-style-type: none"> • Work with Haven for Hope to re-engage hospital leaders and staff around preventing inappropriate discharges for patients experiencing homelessness. • Continue to coordinate drop-offs and discharges from hospitals to Haven for Hope and other partners.
It is difficult for persons experiencing homelessness to find and maintain connections to health and mental health resources.	<ul style="list-style-type: none"> • Support San Antonio Clubhouse in expanding the capacity of its Connection Center, including staying open later, offering more beds, and developing a respite center for persons with mental health diagnoses. • Improve processes for individuals to remain connected to mental health services after they move from the Haven for Hope campus.

THEME #5: FUNDING FOR HOMELESS HOUSING AND SERVICES

Several stakeholders expressed concern that more funding will be needed to support the development of new shelter, permanent supportive housing, affordable housing, and supportive services. Stakeholders also felt that there is a lack of flexible funding available in San Antonio to develop new, innovative interventions that reflect the reality of homelessness and housing in the City. Additionally, stakeholders expressed concern over whether existing funds are being utilized to the best of their ability.

- 1) Additional Funding:** Stakeholders expressed a need for additional funding to help fill the existing housing and service gaps for people experiencing homelessness in San Antonio. Many stakeholders expressed that access to more flexible funding would create even stronger, more positive outcomes in San Antonio by allowing for increased investment in prevention, diversion, undesignated operating costs, and innovative housing solutions that cannot be funded through federal programs (such as the Community First! Village in Austin).

Stakeholder Concerns	Stakeholder Ideas for Solutions
There is a need to attract new funders and develop a “business case” for supporting homelessness efforts in San Antonio.	<ul style="list-style-type: none"> • Work with homeless service providers, business partners and private industries, and City Departments to determine an annual estimate of the public cost of homelessness in San Antonio. • Develop a comprehensive plan to accompany requests for funding, including details as to why funding is needed/existing funding gaps, where funding will go, how different agencies are contributing, and how financial outcomes will be tracked. • Connect with large local and regional funders to help fill gaps and meet flexible funding needs in San Antonio. • Reach the public with more information about experiences of homelessness in San Antonio to increase public awareness and investment in developing solutions (“change hearts and minds”). • Utilize program outcomes and metrics of success to advocate for increased funding, particularly for programs that are currently operating at a deficit.
Homeless programs that reduce public costs are not seeing those costs returned to them.	<ul style="list-style-type: none"> • Explore opportunities and models to transfer saved costs for other systems (emergency response, hospital, etc.) that result from providing housing and services to those experiencing homelessness back to the homeless response system.
Flexible funding is needed to expand programming and improve outcomes.	<ul style="list-style-type: none"> • Utilize flexible funding to increase local investment in prevention, diversion and innovative housing solutions that cannot be funded through federal programs (such as the Community First! Village in Austin). • Look to San Antonio Area Foundation and United Way’s new funding models for ideas on funding undesignated operating costs for homeless response programs.

2) Maximization of Existing Funds: Several stakeholders expressed concerns that existing homelessness funds are not being aligned to complement each other around different programs requirements, eligible populations and costs, and creating unnecessary funding gaps in the San Antonio homeless response system. They noted opportunities in particular for non-HUD-funded programs to be able to fill gaps and serve persons experiencing homelessness that are ineligible under HUD requirements.

Stakeholder Concerns	Stakeholder Ideas for Solutions
Current funding sources are not aligned, resulting	<ul style="list-style-type: none"> • Develop a system map of existing programs and resources to identify gaps and areas of duplication. SACRD.org directory is a reliable source to help guide this work.

<p>in gaps and duplication of services.</p>	<ul style="list-style-type: none"> • Improve data-driven decision-making around funding (ex: utilizing PIT Count data to identify priority populations for new interventions). • Encourage coordination between organizations and agencies in San Antonio to maximize efficiencies, de-duplicate efforts, and create program-level cost savings.
<p>It is unclear if current funds are being maximized and utilized to the greatest extent possible.</p>	<ul style="list-style-type: none"> • Evaluate current CoC and ESG funded projects to ensure they are meeting system performance measures, serving the most vulnerable individuals, and providing the right interventions to meet local need. <ul style="list-style-type: none"> ○ Identify and address root causes for CoC and ESG funded projects that are not meeting system performance measures. ○ Develop and implement Performance Improvement Plans as needed. • Coordinate with Haven for Hope to serve individuals who are ineligible for HUD-funded programs.
<p>There is a need for more flexible funding that can address a range of services and housing models that are not currently funded or not eligible under state, local, and/or federal funding sources.</p>	<ul style="list-style-type: none"> • Use flexible local, State, and private funding for individual supports such as move-in costs (non-refundable fees, security deposits), move-out kits, and transportation that are difficult to fund through federal funding streams. • Identify local, State and/or private funding to support childcare for families experiencing homelessness across different housing interventions, from prevention to permanent supportive housing (PSH). • Identify local, State, and private funding resources to develop a range of addiction and recovery services for people at different points in their recovery process, from sober living to wet housing options. “Housing First, but not housing only” • Explore opportunities to fund transitional housing for individuals who do not need the level of care or intensive case management of Rapid Re-Housing or Permanent Supportive Housing.

THEME #6: SERVING SUBPOPULATIONS OF PERSONS EXPERIENCING HOMELESSNESS

Across Homebase’s on-site meetings, stakeholders expressed the need for distinct interventions and strategies to address the needs of specific subpopulation of persons experiencing homelessness in San Antonio. Populations of focus include seniors, persons with histories of criminal justice involvement, survivors of domestic violence, and youth.

- 1) **Seniors:** Stakeholders expressed significant concern over the aging population of persons experiencing homelessness, with many people aging into senior homelessness or becoming homeless for the first time at an elevated age. Many stakeholders did not feel that San Antonio currently has the proper resources in place to meet the higher level of care needs for seniors experiencing homelessness, many of whom suffer from chronic homelessness and/or chronic health conditions.

Stakeholder Concerns	Stakeholder Ideas for Solutions
There are not enough housing units and resources to meet the higher level of care needs of seniors experiencing homelessness.	<ul style="list-style-type: none"> • Explore housing models for seniors that provide a higher level of care in shared living arrangements (ex: SROs with shared living space and robust wraparound supports including intensive health services). • Work with housing, service, and health care providers to develop trainings, policies and procedures, and transition planning tools for when seniors require transfer to a higher level of care from supportive housing, such as hospice care or nursing homes. • Work with affordable housing developers to develop a set number of units that are dedicated for and modified to the physical needs of seniors experiencing homelessness. • Explore federal assistance programs that can be targeted for providing housing and services for seniors at-risk of or experiencing homelessness, such as the Section 202 Supportive Housing for the Elderly Program

- 2) **Persons with Histories of Criminal Justice Involvement:** A criminal record was identified by many stakeholders, including clients with lived experience, as one of the most significant barriers to housing faced by people experiencing homelessness. Stakeholders identified a need for more supportive services, transition planning, and re-entry supports for persons experiencing homelessness with histories of criminal justice involvement. There was significant praise for the success of Haven for Hope’s Jail Release Program and recommendations that San Antonio learn from and build on the success of this program.

Stakeholder Concerns	Stakeholder Ideas for Solutions
There is not enough transition planning for people exiting institutions who are at-risk of homelessness.	<ul style="list-style-type: none"> • Improve transition planning for individuals exiting the juvenile or criminal justice system who are at-risk of experiencing homelessness, including warm handoffs to housing and service providers and early morning (rather than late night) releases.
Persons with criminal records need re-entry housing and services to avoid homelessness and criminal justice recidivism.	<ul style="list-style-type: none"> • Explore Central City Concerns in Portland, OR as a transitional housing model for people recently released from incarceration. • Consider the Fairweather Lodge model, which provides supports for adults with mental illness through shared housing, as an option for justice-involved persons. • Build upon the successes of the Justice Intake & Assessment Center and the Jail Release Program to Haven for Hope that help people transition successfully back into the community after incarceration. • Investigate policy changes and action needed to support the development of halfway houses in San Antonio as an option for persons with criminal justice histories. • Re-evaluate existing policies at all levels (City, County, State, provider) that create restrictions to housing and services for persons experiencing homelessness with histories of criminal justice involvement.
People experiencing homelessness are not provided with adequate supports when they interact with the criminal justice system.	<ul style="list-style-type: none"> • Provide connection to housing and mental health services for persons experiencing homelessness who become involved in the criminal justice system because of trespassing or “quality of life” offenses. • Explore 24/7 criminal justice diversion options for people experiencing homelessness.
A criminal record makes it difficult or impossible to get housing or employment.	<ul style="list-style-type: none"> • Collaborate with Legal Aid to help remove items from criminal record or get record sealed to improve housing opportunities for persons with histories of criminal justice involvement. • Investigate feasibility of “ban the box” movement for housing applications in San Antonio/Bexar County.

3) Survivors of Domestic Violence: Conversations with key stakeholders indicated that it is likely that the intersection of homelessness and domestic violence is under-reported in San Antonio, as individuals and households may not report their experience of domestic violence when seeking homeless services or may be disconnected from the homeless response system altogether. Stakeholder expressed the need for housing and

interventions built around trauma-informed care for survivors of domestic violence, including interventions for special populations of focus such as pregnant and parenting youth who are survivors of domestic violence.

Stakeholder Concerns	Stakeholder Ideas for Solutions
Homeless service providers need to be trained to provide appropriate, trauma-informed care to survivors of domestic violence.	<ul style="list-style-type: none"> • Work with Domestic Violence providers to ensure that program components and funding requirements are trauma-informed and appropriate to the population served. • Provide trainings to housing and service providers on how to identify and refer potential cases of domestic violence to appropriate programs and case managers. • Work with YHDP to address the distinct needs of youth survivors of domestic violence, including pregnant and parenting youth.

- 4) **Youth and student homelessness:** Stakeholders identified that there is a significant population of youth and students experiencing homelessness for whom the adult homeless response system is not available or appropriate. At the same time, several stakeholders also noted that youth are already being prioritized for dedicated housing and service interventions through San Antonio’s Youth Homelessness Demonstration Program (YHDP). Although opinions differed on how strongly youth should be prioritized as a population of focus, there was general agreement that San Antonio should build upon and leverage the work being done by YHDP to further meet the needs of youth. This Strategic Plan is in alignment with ***We Empower San Antonio Youth (WE SAY)***, San Antonio/Bexar County’s Coordinated Community Plan to Prevent and End Youth Homeless, which will guide the community’s YHDP initiative and ongoing coordinated community response to youth homelessness.

Stakeholder Concerns	Stakeholder Ideas for Solutions
There is a need for youth-focused homelessness interventions that support and align with San Antonio’s YHDP efforts.	<ul style="list-style-type: none"> • Help facilitate coordination among youth-serving systems, including the education, child welfare and juvenile justice systems, assist in preventing youth homelessness and identifying youth who are at-risk of or experiencing homelessness. • Provide training and education for San Antonio housing and service providers serving youth experiencing homelessness, including cultural competency and combatting adultism. • Support the development of a low-barrier drop-in center as part of San Antonio’s YHDP initiative.

Application for Federal Assistance SF-424		
* 1. Type of Submission: <input type="checkbox"/> Preapplication <input checked="" type="checkbox"/> Application <input type="checkbox"/> Changed/Corrected Application		
* 2. Type of Application: <input checked="" type="checkbox"/> New <input type="checkbox"/> Continuation <input type="checkbox"/> Revision		
* If Revision, select appropriate letter(s): <input type="text"/> * Other (Specify): <input type="text"/>		
* 3. Date Received: <input type="text"/>		
4. Applicant Identifier: <input type="text"/>		
5a. Federal Entity Identifier: <input type="text"/>		5b. Federal Award Identifier: <input type="text"/>
State Use Only:		
6. Date Received by State: <input type="text"/>		7. State Application Identifier: <input type="text"/>
8. APPLICANT INFORMATION:		
* a. Legal Name: <input type="text" value="City of San Antonio"/>		
* b. Employer/Taxpayer Identification Number (EIN/TIN): <input type="text" value="76-6002070"/>		* c. Organizational DUNS: <input type="text" value="0664284000000"/>
d. Address:		
* Street1: <input type="text" value="1400 S. Flores"/>		
Street2: <input type="text"/>		
* City: <input type="text" value="San Antonio"/>		
County/Parish: <input type="text"/>		
* State: <input type="text" value="TX: Texas"/>		
Province: <input type="text"/>		
* Country: <input type="text" value="USA: UNITED STATES"/>		
* Zip / Postal Code: <input type="text" value="78204-1617"/>		
e. Organizational Unit:		
Department Name: <input type="text" value="Neighborhood & Housing Svcs"/>		Division Name: <input type="text" value="Grants Monitoring & Admin."/>
f. Name and contact information of person to be contacted on matters involving this application:		
Prefix: <input type="text" value="Mrs."/> * First Name: <input type="text" value="Laura"/>		
Middle Name: <input type="text"/>		
* Last Name: <input type="text" value="Salinas-Martinez"/>		
Suffix: <input type="text"/>		
Title: <input type="text" value="Grants Administrator"/>		
Organizational Affiliation: <input type="text"/>		
* Telephone Number: <input type="text" value="210-207-5470"/>		Fax Number: <input type="text" value="210-207-5480"/>
* Email: <input type="text" value="laura.salinas@sanantonio.gov"/>		

Application for Federal Assistance SF-424

* 9. Type of Applicant 1: Select Applicant Type:

C: City or Township Government

Type of Applicant 2: Select Applicant Type:

Type of Applicant 3: Select Applicant Type:

* Other (specify):

* 10. Name of Federal Agency:

U.S. Department of Housing and Urban Development

11. Catalog of Federal Domestic Assistance Number:

14.218

CFDA Title:

Community Development Block Grant

* 12. Funding Opportunity Number:

N/A

* Title:

N/A

13. Competition Identification Number:

Title:

N/A

14. Areas Affected by Project (Cities, Counties, States, etc.):

Add Attachment

Delete Attachment

View Attachment

* 15. Descriptive Title of Applicant's Project:

N/A

Attach supporting documents as specified in agency instructions.

Add Attachments

Delete Attachments

View Attachments

Application for Federal Assistance SF-424**16. Congressional Districts Of:**

* a. Applicant 35,20

* b. Program/Project 35,20

Attach an additional list of Program/Project Congressional Districts if needed.

Add Attachment

Delete Attachment

View Attachment

17. Proposed Project:

* a. Start Date:

* b. End Date:

18. Estimated Funding (\$):

* a. Federal	13,101,216.00
* b. Applicant	
* c. State	
* d. Local	
* e. Other	
* f. Program Income	250,000.00
* g. TOTAL	13,351,216.00

*** 19. Is Application Subject to Review By State Under Executive Order 12372 Process?**

- ☐ a. This application was made available to the State under the Executive Order 12372 Process for review on
- ☐ b. Program is subject to E.O. 12372 but has not been selected by the State for review.
- ☒ c. Program is not covered by E.O. 12372.

*** 20. Is the Applicant Delinquent On Any Federal Debt? (If "Yes," provide explanation in attachment.)**☐ Yes ☒ No

If "Yes", provide explanation and attach

Add Attachment

Delete Attachment

View Attachment

21. *By signing this application, I certify (1) to the statements contained in the list of certifications and (2) that the statements herein are true, complete and accurate to the best of my knowledge. I also provide the required assurances** and agree to comply with any resulting terms if I accept an award. I am aware that any false, fictitious, or fraudulent statements or claims may subject me to criminal, civil, or administrative penalties. (U.S. Code, Title 218, Section 1001)**

☒ ** I AGREE

** The list of certifications and assurances, or an internet site where you may obtain this list, is contained in the announcement or agency specific instructions.

Authorized Representative:

Prefix: First Name: Veronica

Middle Name: R.

* Last Name: Soto

Suffix:

* Title: Director

* Telephone Number: 210-207-6620 Fax Number:

* Email: Veronica.Soto@sanantonio.gov

* Signature of Authorized Representative:



* Date Signed: 08/14/2020

ASSURANCES - CONSTRUCTION PROGRAMS

OMB Number: 4040-0009
Expiration Date: 02/28/2022

Public reporting burden for this collection of information is estimated to average 15 minutes per response, including time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding the burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to the Office of Management and Budget, Paperwork Reduction Project (0348-0042), Washington, DC 20503.


PLEASE DO NOT RETURN YOUR COMPLETED FORM TO THE OFFICE OF MANAGEMENT AND BUDGET. SEND IT TO THE ADDRESS PROVIDED BY THE SPONSORING AGENCY.

NOTE: Certain of these assurances may not be applicable to your project or program. If you have questions, please contact the Awarding Agency. Further, certain Federal assistance awarding agencies may require applicants to certify to additional assurances. If such is the case, you will be notified.

As the duly authorized representative of the applicant, I certify that the applicant:

1. Has the legal authority to apply for Federal assistance, and the institutional, managerial and financial capability (including funds sufficient to pay the non-Federal share of project costs) to ensure proper planning, management and completion of project described in this application.
2. Will give the awarding agency, the Comptroller General of the United States and, if appropriate, the State, the right to examine all records, books, papers, or documents related to the assistance; and will establish a proper accounting system in accordance with generally accepted accounting standards or agency directives.
3. Will not dispose of, modify the use of, or change the terms of the real property title or other interest in the site and facilities without permission and instructions from the awarding agency. Will record the Federal awarding agency directives and will include a covenant in the title of real property acquired in whole or in part with Federal assistance funds to assure non-discrimination during the useful life of the project.
4. Will comply with the requirements of the assistance awarding agency with regard to the drafting, review and approval of construction plans and specifications.
5. Will provide and maintain competent and adequate engineering supervision at the construction site to ensure that the complete work conforms with the approved plans and specifications and will furnish progressive reports and such other information as may be required by the assistance awarding agency or State.
6. Will initiate and complete the work within the applicable time frame after receipt of approval of the awarding agency.
7. Will establish safeguards to prohibit employees from using their positions for a purpose that constitutes or presents the appearance of personal or organizational conflict of interest, or personal gain.
8. Will comply with the Intergovernmental Personnel Act of 1970 (42 U.S.C. §§4728-4763) relating to prescribed standards of merit systems for programs funded under one of the 19 statutes or regulations specified in Appendix A of OPM's Standards for a Merit System of Personnel Administration (5 C.F.R. 900, Subpart F).
9. Will comply with the Lead-Based Paint Poisoning Prevention Act (42 U.S.C. §§4801 et seq.) which prohibits the use of lead-based paint in construction or rehabilitation of residence structures.
10. Will comply with all Federal statutes relating to non-discrimination. These include but are not limited to: (a) Title VI of the Civil Rights Act of 1964 (P.L. 88-352) which prohibits discrimination on the basis of race, color or national origin; (b) Title IX of the Education Amendments of 1972, as amended (20 U.S.C. §§1681 1683, and 1685-1686), which prohibits discrimination on the basis of sex; (c) Section 504 of the Rehabilitation Act of 1973, as amended (29 U.S.C. §794), which prohibits discrimination on the basis of handicaps; (d) the Age Discrimination Act of 1975, as amended (42 U.S.C. §§6101-6107), which prohibits discrimination on the basis of age; (e) the Drug Abuse Office and Treatment Act of 1972 (P.L. 92-255), as amended relating to nondiscrimination on the basis of drug abuse; (f) the Comprehensive Alcohol Abuse and Alcoholism Prevention, Treatment and Rehabilitation Act of 1970 (P.L. 91-616), as amended, relating to nondiscrimination on the basis of alcohol abuse or alcoholism; (g) §§523 and 527 of the Public Health Service Act of 1912 (42 U.S.C. §§290 dd-3 and 290 ee 3), as amended, relating to confidentiality of alcohol and drug abuse patient records; (h) Title VIII of the Civil Rights Act of 1968 (42 U.S.C. §§3601 et seq.), as amended, relating to nondiscrimination in the sale, rental or financing of housing; (i) any other nondiscrimination provisions in the specific statute(s) under which application for Federal assistance is being made; and (j) the requirements of any other nondiscrimination statute(s) which may apply to the application.

11. Will comply, or has already complied, with the requirements of Titles II and III of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970 (P.L. 91-646) which provide for fair and equitable treatment of persons displaced or whose property is acquired as a result of Federal and federally-assisted programs. These requirements apply to all interests in real property acquired for project purposes regardless of Federal participation in purchases.
12. Will comply with the provisions of the Hatch Act (5 U.S.C. §§1501-1508 and 7324-7328) which limit the political activities of employees whose principal employment activities are funded in whole or in part with Federal funds.
13. Will comply, as applicable, with the provisions of the Davis-Bacon Act (40 U.S.C. §§276a to 276a-7), the Copeland Act (40 U.S.C. §276c and 18 U.S.C. §874), and the Contract Work Hours and Safety Standards Act (40 U.S.C. §§327-333) regarding labor standards for federally-assisted construction subagreements.
14. Will comply with flood insurance purchase requirements of Section 102(a) of the Flood Disaster Protection Act of 1973 (P.L. 93-234) which requires recipients in a special flood hazard area to participate in the program and to purchase flood insurance if the total cost of insurable construction and acquisition is \$10,000 or more.
15. Will comply with environmental standards which may be prescribed pursuant to the following: (a) institution of environmental quality control measures under the National Environmental Policy Act of 1969 (P.L. 91-190) and Executive Order (EO) 11514; (b) notification of violating facilities pursuant to EO 11738; (c) protection of wetlands pursuant to EO 11990; (d) evaluation of flood hazards in floodplains in accordance with EO 11988; (e) assurance of project consistency with the approved State management program developed under the Coastal Zone Management Act of 1972 (16 U.S.C. §§1451 et seq.); (f) conformity of Federal actions to State (Clean Air) implementation Plans under Section 176(c) of the Clean Air Act of 1955, as amended (42 U.S.C. §§7401 et seq.); (g) protection of underground sources of drinking water under the Safe Drinking Water Act of 1974, as amended (P.L. 93-523); and, (h) protection of endangered species under the Endangered Species Act of 1973, as amended (P.L. 93-205).
16. Will comply with the Wild and Scenic Rivers Act of 1968 (16 U.S.C. §§1271 et seq.) related to protecting components or potential components of the national wild and scenic rivers system.
17. Will assist the awarding agency in assuring compliance with Section 106 of the National Historic Preservation Act of 1966, as amended (16 U.S.C. §470), EO 11593 (identification and protection of historic properties), and the Archaeological and Historic Preservation Act of 1974 (16 U.S.C. §§469a-1 et seq).
18. Will cause to be performed the required financial and compliance audits in accordance with the Single Audit Act Amendments of 1996 and OMB Circular No. A-133, "Audits of States, Local Governments, and Non-Profit Organizations."
19. Will comply with all applicable requirements of all other Federal laws, executive orders, regulations, and policies governing this program.
20. Will comply with the requirements of Section 106(g) of the Trafficking Victims Protection Act (TVPA) of 2000, as amended (22 U.S.C. 7104) which prohibits grant award recipients or a sub-recipient from (1) Engaging in severe forms of trafficking in persons during the period of time that the award is in effect (2) Procuring a commercial sex act during the period of time that the award is in effect or (3) Using forced labor in the performance of the award or subawards under the award.

SIGNATURE OF AUTHORIZED CERTIFYING OFFICIAL	TITLE
	Director
APPLICANT ORGANIZATION	DATE SUBMITTED
City of San Antonio	08/14/2020

Application for Federal Assistance SF-424

*** 1. Type of Submission:**

- ☐ Preapplication
☒ Application
☐ Changed/Corrected Application

*** 2. Type of Application:**

- ☒ New
☐ Continuation
☐ Revision

*** If Revision, select appropriate letter(s)**

*** Other (Specify):**

*** 3. Date Received:**

4. Applicant Identifier:

5a. Federal Entity Identifier:

5b. Federal Award Identifier:

State Use Only:

6. Date Received by State:

7. State Application Identifier:

8. APPLICANT INFORMATION:

*** a. Legal Name:** City of San Antonio

*** b. Employer/Taxpayer Identification Number (EIN/TIN):**

76-6002070

*** c. Organizational DUNS:**

0664284000000

d. Address:

*** Street1:**

1400 S. Flores

Street2:

*** City:**

San Antonio

County/Parish:

*** State:**

TX: Texas

Province:

*** Country:**

USA: UNITED STATES

*** Zip / Postal Code:**

78204-1617

e. Organizational Unit:

Department Name:

Neighborhood & Housing Svcs

Division Name:

Grants Monitoring & Admin.

f. Name and contact information of person to be contacted on matters involving this application:

Prefix:

Mrs.

*** First Name:**

Laura

Middle Name:

*** Last Name:**

Salinas-Martinez

Suffix:

Title: Grants Administrator

Organizational Affiliation:

*** Telephone Number:**

210-207-5470

Fax Number:

210-207-5480

*** Email:**

laura.salinas@sanantonio.gov

Application for Federal Assistance SF-424

* 9. Type of Applicant 1: Select Applicant Type:

C: City or Township Government

Type of Applicant 2: Select Applicant Type:

Type of Applicant 3: Select Applicant Type:

* Other (specify):

* 10. Name of Federal Agency:

U.S. Department of Housing and Urban Development

11. Catalog of Federal Domestic Assistance Number:

14.239

CFDA Title:

HOME Investment Partnerships Program

* 12. Funding Opportunity Number:

N/A

* Title:

N/A

13. Competition Identification Number:

Title:

N/A

14. Areas Affected by Project (Cities, Counties, States, etc.):

Add Attachment

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View Attachment

* 15. Descriptive Title of Applicant's Project:

N/A

Attach supporting documents as specified in agency instructions.

Add Attachments

Delete Attachments

View Attachments

Application for Federal Assistance SF-424**16. Congressional Districts Of:**

* a. Applicant 35,20

* b. Program/Project 35,20

Attach an additional list of Program/Project Congressional Districts if needed.

Add Attachment

Delete Attachment

View Attachment

17. Proposed Project:

* a. Start Date:

* b. End Date:

18. Estimated Funding (\$):

* a. Federal	5,473,415.00
* b. Applicant	
* c. State	
* d. Local	
* e. Other	
* f. Program Income	350,000.00
* g. TOTAL	5,823,415.00

*** 19. Is Application Subject to Review By State Under Executive Order 12372 Process?**

- ☐ a. This application was made available to the State under the Executive Order 12372 Process for review on
- ☐ b. Program is subject to E.O. 12372 but has not been selected by the State for review.
- ☒ c. Program is not covered by E.O. 12372.

*** 20. Is the Applicant Delinquent On Any Federal Debt? (If "Yes," provide explanation in attachment.)**☐ Yes ☒ No

If "Yes", provide explanation and attach

Add Attachment

Delete Attachment

View Attachment

21. *By signing this application, I certify (1) to the statements contained in the list of certifications and (2) that the statements herein are true, complete and accurate to the best of my knowledge. I also provide the required assurances** and agree to comply with any resulting terms if I accept an award. I am aware that any false, fictitious, or fraudulent statements or claims may subject me to criminal, civil, or administrative penalties. (U.S. Code, Title 218, Section 1001)**

☒ ** I AGREE

** The list of certifications and assurances, or an internet site where you may obtain this list, is contained in the announcement or agency specific instructions.

Authorized Representative:

Prefix: * First Name: Veronica

Middle Name: R.

* Last Name: Soto

Suffix:

* Title: Director

* Telephone Number: 210-207-6620 Fax Number:

* Email: Veronica.Soto@sanantonio.gov

* Signature of Authorized Representative:



* Date Signed: 08/14/2020

ASSURANCES - CONSTRUCTION PROGRAMS

OMB Number: 4040-0009
Expiration Date: 02/28/2022

Public reporting burden for this collection of information is estimated to average 15 minutes per response, including time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding the burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to the Office of Management and Budget, Paperwork Reduction Project (0348-0042), Washington, DC 20503.


PLEASE DO NOT RETURN YOUR COMPLETED FORM TO THE OFFICE OF MANAGEMENT AND BUDGET. SEND IT TO THE ADDRESS PROVIDED BY THE SPONSORING AGENCY.

NOTE: Certain of these assurances may not be applicable to your project or program. If you have questions, please contact the Awarding Agency. Further, certain Federal assistance awarding agencies may require applicants to certify to additional assurances. If such is the case, you will be notified.

As the duly authorized representative of the applicant, I certify that the applicant:

1. Has the legal authority to apply for Federal assistance, and the institutional, managerial and financial capability (including funds sufficient to pay the non-Federal share of project costs) to ensure proper planning, management and completion of project described in this application.
2. Will give the awarding agency, the Comptroller General of the United States and, if appropriate, the State, the right to examine all records, books, papers, or documents related to the assistance; and will establish a proper accounting system in accordance with generally accepted accounting standards or agency directives.
3. Will not dispose of, modify the use of, or change the terms of the real property title or other interest in the site and facilities without permission and instructions from the awarding agency. Will record the Federal awarding agency directives and will include a covenant in the title of real property acquired in whole or in part with Federal assistance funds to assure non-discrimination during the useful life of the project.
4. Will comply with the requirements of the assistance awarding agency with regard to the drafting, review and approval of construction plans and specifications.
5. Will provide and maintain competent and adequate engineering supervision at the construction site to ensure that the complete work conforms with the approved plans and specifications and will furnish progressive reports and such other information as may be required by the assistance awarding agency or State.
6. Will initiate and complete the work within the applicable time frame after receipt of approval of the awarding agency.
7. Will establish safeguards to prohibit employees from using their positions for a purpose that constitutes or presents the appearance of personal or organizational conflict of interest, or personal gain.
8. Will comply with the Intergovernmental Personnel Act of 1970 (42 U.S.C. §§4728-4763) relating to prescribed standards of merit systems for programs funded under one of the 19 statutes or regulations specified in Appendix A of OPM's Standards for a Merit System of Personnel Administration (5 C.F.R. 900, Subpart F).
9. Will comply with the Lead-Based Paint Poisoning Prevention Act (42 U.S.C. §§4801 et seq.) which prohibits the use of lead-based paint in construction or rehabilitation of residence structures.
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11. Will comply, or has already complied, with the requirements of Titles II and III of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970 (P.L. 91-646) which provide for fair and equitable treatment of persons displaced or whose property is acquired as a result of Federal and federally-assisted programs. These requirements apply to all interests in real property acquired for project purposes regardless of Federal participation in purchases.
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16. Will comply with the Wild and Scenic Rivers Act of 1968 (16 U.S.C. §§1271 et seq.) related to protecting components or potential components of the national wild and scenic rivers system.
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18. Will cause to be performed the required financial and compliance audits in accordance with the Single Audit Act Amendments of 1996 and OMB Circular No. A-133, "Audits of States, Local Governments, and Non-Profit Organizations."
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SIGNATURE OF AUTHORIZED CERTIFYING OFFICIAL	TITLE
	Director
APPLICANT ORGANIZATION	DATE SUBMITTED
City of San Antonio	08/14/2020

Application for Federal Assistance SF-424*** 1. Type of Submission:**

- ☐ Preapplication
☒ Application
☐ Changed/Corrected Application

*** 2. Type of Application:**

- ☒ New
☐ Continuation
☐ Revision

*** If Revision, select appropriate letter(s):***** Other (Specify):***** 3. Date Received:****4. Applicant Identifier:****5a. Federal Entity Identifier:****5b. Federal Award Identifier:****State Use Only:****6. Date Received by State:****7. State Application Identifier:****8. APPLICANT INFORMATION:***** a. Legal Name:** *** b. Employer/Taxpayer Identification Number (EIN/TIN):***** c. Organizational DUNS:****d. Address:***** Street1:****Street2:***** City:****County/Parish:***** State:****Province:***** Country:***** Zip / Postal Code:****e. Organizational Unit:****Department Name:****Division Name:****f. Name and contact information of person to be contacted on matters involving this application:****Prefix:***** First Name:****Middle Name:***** Last Name:****Suffix:****Title:** **Organizational Affiliation:***** Telephone Number:****Fax Number:***** Email:**

Application for Federal Assistance SF-424

* 9. Type of Applicant 1: Select Applicant Type:

C: City or Township Government

Type of Applicant 2: Select Applicant Type:

Type of Applicant 3: Select Applicant Type:

* Other (specify):

* 10. Name of Federal Agency:

U.S. Department of Housing and Urban Development

11. Catalog of Federal Domestic Assistance Number:

14.241

CFDA Title:

Housing Opportunities for People with AIDS (HOPWA)

* 12. Funding Opportunity Number:

N/A

* Title:

N/A

13. Competition Identification Number:

Title:

N/A

14. Areas Affected by Project (Cities, Counties, States, etc.):

Add Attachment

Delete Attachment

View Attachment

* 15. Descriptive Title of Applicant's Project:

N/A

Attach supporting documents as specified in agency instructions.

Add Attachments

Delete Attachments

View Attachments

Application for Federal Assistance SF-424**16. Congressional Districts Of:**

* a. Applicant 35,20

* b. Program/Project 35,20

Attach an additional list of Program/Project Congressional Districts if needed.

Add Attachment

Delete Attachment

View Attachment

17. Proposed Project:* a. Start Date: * b. End Date: **18. Estimated Funding (\$):**

* a. Federal	2,043,971.00
* b. Applicant	<input type="text"/>
* c. State	<input type="text"/>
* d. Local	<input type="text"/>
* e. Other	<input type="text"/>
* f. Program Income	<input type="text"/>
* g. TOTAL	2,043,971.00

*** 19. Is Application Subject to Review By State Under Executive Order 12372 Process?**

- ☐ a. This application was made available to the State under the Executive Order 12372 Process for review on
- ☐ b. Program is subject to E.O. 12372 but has not been selected by the State for review.
- ☒ c. Program is not covered by E.O. 12372.

*** 20. Is the Applicant Delinquent On Any Federal Debt? (If "Yes," provide explanation in attachment.)**☐ Yes ☒ No

If "Yes", provide explanation and attach

Add Attachment

Delete Attachment

View Attachment

21. *By signing this application, I certify (1) to the statements contained in the list of certifications and (2) that the statements herein are true, complete and accurate to the best of my knowledge. I also provide the required assurances** and agree to comply with any resulting terms if I accept an award. I am aware that any false, fictitious, or fraudulent statements or claims may subject me to criminal, civil, or administrative penalties. (U.S. Code, Title 218, Section 1001)**

☒ ** I AGREE

** The list of certifications and assurances, or an internet site where you may obtain this list, is contained in the announcement or agency specific instructions.

Authorized Representative:

Prefix: * First Name: Veronica

Middle Name: R.

* Last Name: Soto

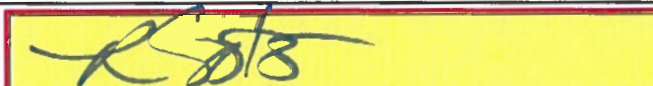
Suffix:

* Title: Director

* Telephone Number: 210-207-6620 Fax Number:

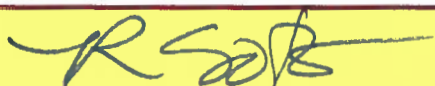
* Email: Veronica.Soto@sanantonio.gov

* Signature of Authorized Representative:



* Date Signed: 08/14/2020

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18. Will cause to be performed the required financial and compliance audits in accordance with the Single Audit Act Amendments of 1996 and OMB Circular No. A-133, "Audits of States, Local Governments, and Non-Profit Organizations."
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SIGNATURE OF AUTHORIZED CERTIFYING OFFICIAL 	TITLE Director
APPLICANT ORGANIZATION City of San Antonio	DATE SUBMITTED 08/14/2020

ASSURANCES - CONSTRUCTION PROGRAMS

OMB Number: 4040-0009
Expiration Date: 02/28/2022

Public reporting burden for this collection of information is estimated to average 15 minutes per response, including time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding the burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to the Office of Management and Budget, Paperwork Reduction Project (0348-0042), Washington, DC 20503.

PLEASE DO NOT RETURN YOUR COMPLETED FORM TO THE OFFICE OF MANAGEMENT AND BUDGET. SEND IT TO THE ADDRESS PROVIDED BY THE SPONSORING AGENCY.

NOTE: Certain of these assurances may not be applicable to your project or program. If you have questions, please contact the Awarding Agency. Further, certain Federal assistance awarding agencies may require applicants to certify to additional assurances. If such is the case, you will be notified.

As the duly authorized representative of the applicant, I certify that the applicant:

1. Has the legal authority to apply for Federal assistance, and the institutional, managerial and financial capability (including funds sufficient to pay the non-Federal share of project costs) to ensure proper planning, management and completion of project described in this application.
2. Will give the awarding agency, the Comptroller General of the United States and, if appropriate, the State, the right to examine all records, books, papers, or documents related to the assistance; and will establish a proper accounting system in accordance with generally accepted accounting standards or agency directives.
3. Will not dispose of, modify the use of, or change the terms of the real property title or other interest in the site and facilities without permission and instructions from the awarding agency. Will record the Federal awarding agency directives and will include a covenant in the title of real property acquired in whole or in part with Federal assistance funds to assure non-discrimination during the useful life of the project.
4. Will comply with the requirements of the assistance awarding agency with regard to the drafting, review and approval of construction plans and specifications.
5. Will provide and maintain competent and adequate engineering supervision at the construction site to ensure that the complete work conforms with the approved plans and specifications and will furnish progressive reports and such other information as may be required by the assistance awarding agency or State.
6. Will initiate and complete the work within the applicable time frame after receipt of approval of the awarding agency.
7. Will establish safeguards to prohibit employees from using their positions for a purpose that constitutes or presents the appearance of personal or organizational conflict of interest, or personal gain.
8. Will comply with the Intergovernmental Personnel Act of 1970 (42 U.S.C. §§4728-4763) relating to prescribed standards of merit systems for programs funded under one of the 19 statutes or regulations specified in Appendix A of OPM's Standards for a Merit System of Personnel Administration (5 C.F.R. 900, Subpart F).
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Application for Federal Assistance SF-424

*** 1. Type of Submission:**

- ☐ Preapplication
☒ Application
☐ Changed/Corrected Application

*** 2. Type of Application:**

- ☒ New
☐ Continuation
☐ Revision

*** If Revision, select appropriate letter(s):**

*** Other (Specify):**

*** 3. Date Received:**

4. Applicant Identifier:

5a. Federal Entity Identifier:

5b. Federal Award Identifier:

State Use Only:

6. Date Received by State:

7. State Application Identifier:

8. APPLICANT INFORMATION:

*** a. Legal Name:** City of San Antonio

*** b. Employer/Taxpayer Identification Number (EIN/TIN):**

76-6002070

*** c. Organizational DUNS:**

066428400000

d. Address:

*** Street1:** 1400 S. Flores

Street2:

*** City:** San Antonio

County/Parish:

*** State:** TX: Texas

Province:

*** Country:** USA: UNITED STATES

*** Zip / Postal Code:** 78204-1617

e. Organizational Unit:

Department Name:

Neighborhood & Housing Svcs

Division Name:

Grants Monitoring & Admin.

f. Name and contact information of person to be contacted on matters involving this application:

Prefix:

Mrs.

*** First Name:**

Laura

Middle Name:

*** Last Name:**

Salinas-Martinez

Suffix:

Title: Grants Administrator

Organizational Affiliation:

*** Telephone Number:** 210-207-5470

Fax Number: 210-207-5480

*** Email:** laura.salinas@sanantonio.gov

Application for Federal Assistance SF-424

* 9. Type of Applicant 1: Select Applicant Type:

C: City or Township Government

Type of Applicant 2: Select Applicant Type:

Type of Applicant 3: Select Applicant Type:

* Other (specify):

* 10. Name of Federal Agency:

U.S. Department of Housing and Urban Development

11. Catalog of Federal Domestic Assistance Number:

14.231

CFDA Title:

HEARTH Emergency Solutions Grant (HESG)

* 12. Funding Opportunity Number:

N/A

* Title:

N/A

13. Competition Identification Number:

Title:

N/A

14. Areas Affected by Project (Cities, Counties, States, etc.):

Add Attachment

Delete Attachment

View Attachment

* 15. Descriptive Title of Applicant's Project:

N/A

Attach supporting documents as specified in agency instructions.

Add Attachments

Delete Attachments

View Attachments

Application for Federal Assistance SF-424**16. Congressional Districts Of:**

* a. Applicant 35,20

* b. Program/Project 35,20

Attach an additional list of Program/Project Congressional Districts if needed.

Add Attachment

Delete Attachment

View Attachment

17. Proposed Project:

* a. Start Date:

* b. End Date:

18. Estimated Funding (\$):

* a. Federal	1,131,767.00
* b. Applicant	
* c. State	
* d. Local	
* e. Other	
* f. Program Income	
* g. TOTAL	1,131,767.00

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☒ ** I AGREE

** The list of certifications and assurances, or an internet site where you may obtain this list, is contained in the announcement or agency specific instructions.

Authorized Representative:

Prefix: * First Name: Veronica

Middle Name: R.

* Last Name: Soto

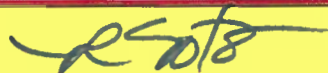
Suffix:

* Title: Director

* Telephone Number: 210-207-6620 Fax Number:

* Email: Veronica.Soto@sanantonio.gov

* Signature of Authorized Representative:



* Date Signed: 08/14/2020

ASSURANCES - CONSTRUCTION PROGRAMS

OMB Number: 4040-0009
Expiration Date: 02/28/2022

Public reporting burden for this collection of information is estimated to average 15 minutes per response, including time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding the burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to the Office of Management and Budget, Paperwork Reduction Project (0348-0042), Washington, DC 20503.

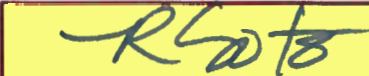
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17. Will assist the awarding agency in assuring compliance with Section 106 of the National Historic Preservation Act of 1966, as amended (16 U.S.C. §470), EO 11593 (identification and protection of historic properties), and the Archaeological and Historic Preservation Act of 1974 (16 U.S.C. §§469a-1 et seq.).
18. Will cause to be performed the required financial and compliance audits in accordance with the Single Audit Act Amendments of 1996 and OMB Circular No. A-133, "Audits of States, Local Governments, and Non-Profit Organizations."
19. Will comply with all applicable requirements of all other Federal laws, executive orders, regulations, and policies governing this program.
20. Will comply with the requirements of Section 106(g) of the Trafficking Victims Protection Act (TVPA) of 2000, as amended (22 U.S.C. 7104) which prohibits grant award recipients or a sub-recipient from (1) Engaging in severe forms of trafficking in persons during the period of time that the award is in effect (2) Procuring a commercial sex act during the period of time that the award is in effect or (3) Using forced labor in the performance of the award or subawards under the award.

SIGNATURE OF AUTHORIZED CERTIFYING OFFICIAL	TITLE
	Director
APPLICANT ORGANIZATION	DATE SUBMITTED
City of San Antonio	08/14/2020

CERTIFICATIONS

In accordance with the applicable statutes and the regulations governing the consolidated plan regulations, the jurisdiction certifies that:

Affirmatively Further Fair Housing --The jurisdiction will affirmatively further fair housing.

Uniform Relocation Act and Anti-displacement and Relocation Plan -- It will comply with the acquisition and relocation requirements of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, as amended, (42 U.S.C. 4601-4655) and implementing regulations at 49 CFR Part 24. It has in effect and is following a residential anti-displacement and relocation assistance plan required under 24 CFR Part 42 in connection with any activity assisted with funding under the Community Development Block Grant or HOME programs.

Anti-Lobbying --To the best of the jurisdiction's knowledge and belief:

1. No Federal appropriated funds have been paid or will be paid, by or on behalf of it, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement;
2. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, it will complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions; and
3. It will require that the language of paragraph 1 and 2 of this anti-lobbying certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

Authority of Jurisdiction --The consolidated plan is authorized under State and local law (as applicable) and the jurisdiction possesses the legal authority to carry out the programs for which it is seeking funding, in accordance with applicable HUD regulations.

Consistency with plan --The housing activities to be undertaken with Community Development Block Grant, HOME, Emergency Solutions Grant, and Housing Opportunities for Persons With AIDS funds are consistent with the strategic plan in the jurisdiction's consolidated plan.

Section 3 -- It will comply with section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u) and implementing regulations at 24 CFR Part 135.



Signature of Authorized Official

8/14/2020

Date

Director

Title

Specific Community Development Block Grant Certifications

The Entitlement Community certifies that:

Citizen Participation -- It is in full compliance and following a detailed citizen participation plan that satisfies the requirements of 24 CFR 91.105.

Community Development Plan -- Its consolidated plan identifies community development and housing needs and specifies both short-term and long-term community development objectives that have been developed in accordance with the primary objective of the CDBG program (i.e., the development of viable urban communities, by providing decent housing and expanding economic opportunities, primarily for persons of low and moderate income) and requirements of 24 CFR Parts 91 and 570.

Following a Plan -- It is following a current consolidated plan that has been approved by HUD.

Use of Funds -- It has complied with the following criteria:

1. Maximum Feasible Priority. With respect to activities expected to be assisted with CDBG funds, it has developed its Action Plan so as to give maximum feasible priority to activities which benefit low- and moderate-income families or aid in the prevention or elimination of slums or blight. The Action Plan may also include CDBG-assisted activities which the grantee certifies are designed to meet other community development needs having particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community, and other financial resources are not available (see Optional CDBG Certification).

2. Overall Benefit. The aggregate use of CDBG funds, including Section 108 guaranteed loans, during program year(s) PY 2020 - 2022 [a period specified by the grantee of one, two, or three specific consecutive program years], shall principally benefit persons of low and moderate income in a manner that ensures that at least 70 percent of the amount is expended for activities that benefit such persons during the designated period.

3. Special Assessments. It will not attempt to recover any capital costs of public improvements assisted with CDBG funds, including Section 108 loan guaranteed funds, by assessing any amount against properties owned and occupied by persons of low and moderate income, including any fee charged or assessment made as a condition of obtaining access to such public improvements.

However, if CDBG funds are used to pay the proportion of a fee or assessment that relates to the capital costs of public improvements (assisted in part with CDBG funds) financed from other revenue sources, an assessment or charge may be made against the property with respect to the public improvements financed by a source other than CDBG funds.

In addition, in the case of properties owned and occupied by moderate-income (not low-income) families, an assessment or charge may be made against the property for public improvements financed by a source other than CDBG funds if the jurisdiction certifies that it lacks CDBG funds to cover the assessment.

Excessive Force -- It has adopted and is enforcing:

1. A policy prohibiting the use of excessive force by law enforcement agencies within its jurisdiction against any individuals engaged in non-violent civil rights demonstrations; and
2. A policy of enforcing applicable State and local laws against physically barring entrance to or exit from a facility or location which is the subject of such non-violent civil rights demonstrations within its jurisdiction.

Compliance with Anti-discrimination laws -- The grant will be conducted and administered in conformity with title VI of the Civil Rights Act of 1964 (42 U.S.C. 2000d) and the Fair Housing Act (42 U.S.C. 3601-3619) and implementing regulations.

Lead-Based Paint -- Its activities concerning lead-based paint will comply with the requirements of 24 CFR Part 35, Subparts A, B, J, K and R.

Compliance with Laws -- It will comply with applicable laws.



Signature of Authorized Official

8/14/2020

Date

Director

Title

OPTIONAL Community Development Block Grant Certification

N/A

Submit the following certification only when one or more of the activities in the action plan are designed to meet other community development needs having particular urgency as specified in 24 CFR 570.208(c):

The grantee hereby certifies that the Annual Plan includes one or more specifically identified CDBG-assisted activities which are designed to meet other community development needs having particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community and other financial resources are not available to meet such needs.

Signature of Authorized Official

Date

Title

Specific HOME Certifications

The HOME participating jurisdiction certifies that:

Tenant Based Rental Assistance -- If it plans to provide tenant-based rental assistance, the tenant-based rental assistance is an essential element of its consolidated plan.

Eligible Activities and Costs -- It is using and will use HOME funds for eligible activities and costs, as described in 24 CFR §§92.205 through 92.209 and that it is not using and will not use HOME funds for prohibited activities, as described in §92.214.

Subsidy layering -- Before committing any funds to a project, it will evaluate the project in accordance with the guidelines that it adopts for this purpose and will not invest any more HOME funds in combination with other Federal assistance than is necessary to provide affordable housing;



Signature of Authorized Official

8/14/2020

Date

Director

Title

Emergency Solutions Grants Certifications

The Emergency Solutions Grants Program recipient certifies that:

Major rehabilitation/conversion/renovation – If an emergency shelter's rehabilitation costs exceed 75 percent of the value of the building before rehabilitation, the recipient will maintain the building as a shelter for homeless individuals and families for a minimum of 10 years after the date the building is first occupied by a homeless individual or family after the completed rehabilitation.

If the cost to convert a building into an emergency shelter exceeds 75 percent of the value of the building after conversion, the recipient will maintain the building as a shelter for homeless individuals and families for a minimum of 10 years after the date the building is first occupied by a homeless individual or family after the completed conversion.

In all other cases where ESG funds are used for renovation, the recipient will maintain the building as a shelter for homeless individuals and families for a minimum of 3 years after the date the building is first occupied by a homeless individual or family after the completed renovation.

Essential Services and Operating Costs – In the case of assistance involving shelter operations or essential services related to street outreach or emergency shelter, the recipient will provide services or shelter to homeless individuals and families for the period during which the ESG assistance is provided, without regard to a particular site or structure, so long the recipient serves the same type of persons (e.g., families with children, unaccompanied youth, disabled individuals, or victims of domestic violence) or persons in the same geographic area.

Renovation – Any renovation carried out with ESG assistance shall be sufficient to ensure that the building involved is safe and sanitary.

Supportive Services – The recipient will assist homeless individuals in obtaining permanent housing, appropriate supportive services (including medical and mental health treatment, victim services, counseling, supervision, and other services essential for achieving independent living), and other Federal, State, local, and private assistance available for these individuals.

Matching Funds – The recipient will obtain matching amounts required under 24 CFR 576.201.

Confidentiality – The recipient has established and is implementing procedures to ensure the confidentiality of records pertaining to any individual provided family violence prevention or treatment services under any project assisted under the ESG program, including protection against the release of the address or location of any family violence shelter project, except with the written authorization of the person responsible for the operation of that shelter.

Homeless Persons Involvement – To the maximum extent practicable, the recipient will involve, through employment, volunteer services, or otherwise, homeless individuals and families in constructing, renovating, maintaining, and operating facilities assisted under the ESG program, in providing services assisted under the ESG program, and in providing services for occupants of facilities assisted under the program.

Consolidated Plan – All activities the recipient undertakes with assistance under ESG are consistent with its consolidated plan.

Discharge Policy – The recipient will establish and implement, to the maximum extent practicable and where appropriate, policies and protocols for the discharge of persons from publicly funded institutions or systems of care (such as health care facilities, mental health facilities, foster care or other youth facilities, or correction programs and institutions) in order to prevent this discharge from immediately resulting in homelessness for these persons.



Signature of Authorized Official

8/14/2020

Date

Director

Title

Housing Opportunities for Persons With AIDS Certifications

The HOPWA grantee certifies that:

Activities -- Activities funded under the program will meet urgent needs that are not being met by available public and private sources.

Building -- Any building or structure assisted under that program shall be operated for the purpose specified in the consolidated plan:

1. For a period of not less than 10 years in the case of assistance involving new construction, substantial rehabilitation, or acquisition of a facility,
2. For a period of not less than 3 years in the case of assistance involving non-substantial rehabilitation or repair of a building or structure.



Signature of Authorized Official

8/14/2020

Date

Director

Title

APPENDIX TO CERTIFICATIONS

INSTRUCTIONS CONCERNING LOBBYING CERTIFICATION:

Lobbying Certification

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.