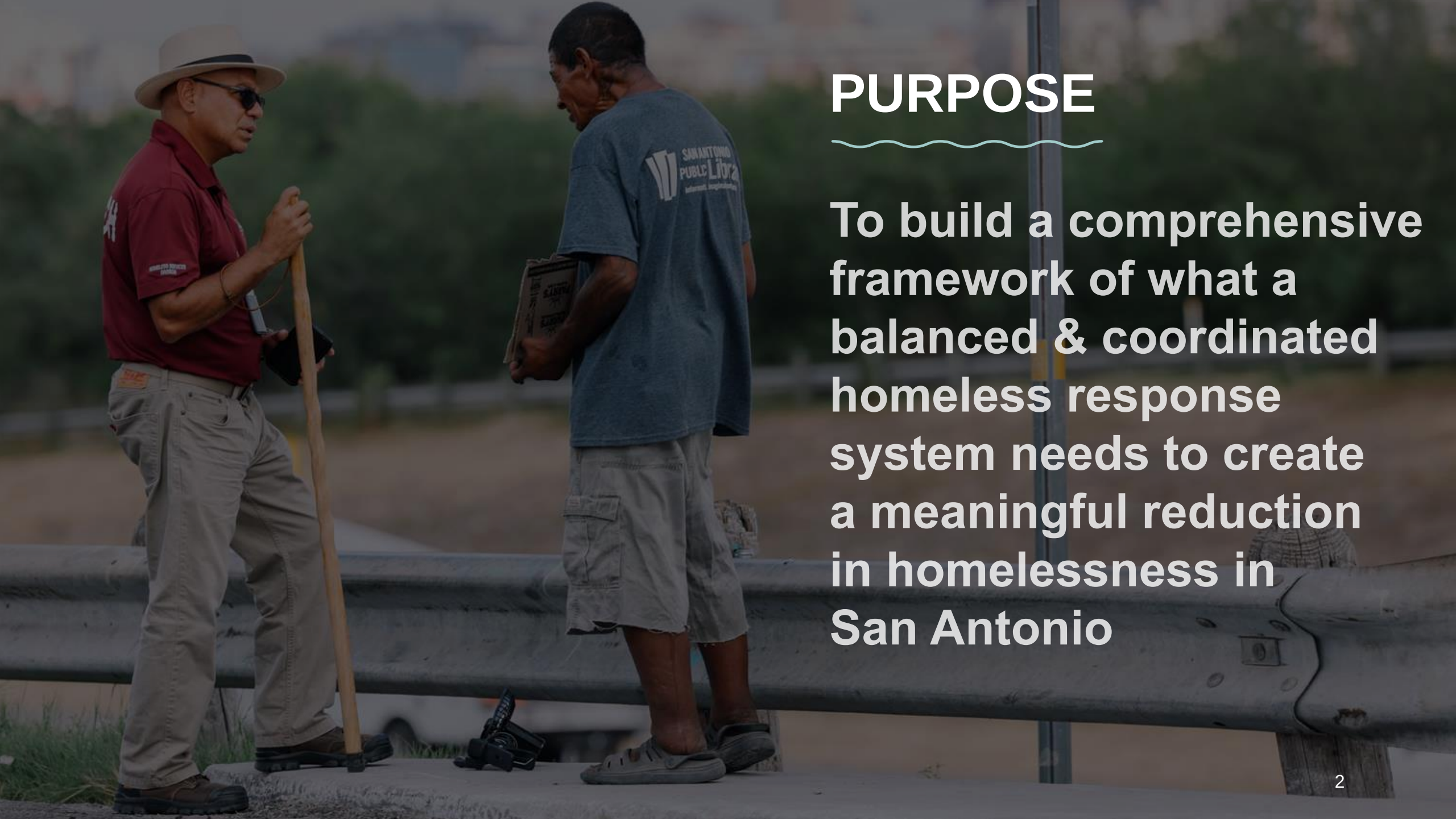


Shelter and Housing Framework

Homeless Services and
Strategy Department

May 13, 2026



A photograph of two men standing on a highway shoulder. The man on the left is wearing a maroon polo shirt, khaki pants, a tan hat, and sunglasses. He is holding a wooden stick. The man on the right is wearing a grey t-shirt with 'SAN ANTONIO PUBLIC LIBRARY' on the back, khaki shorts, and sneakers. He is holding a cardboard box. They are standing next to a metal guardrail. The background is a blurred highway and trees.

PURPOSE

To build a comprehensive framework of what a balanced & coordinated homeless response system needs to create a meaningful reduction in homelessness in San Antonio

PROCESS TOUCHPOINTS



Reflection on 6 recommendations
from the 2020 plan



May 2026
B Session Presentation



Summer 2026
Internal and external stakeholder
outreach



Fall 2026
Provide final framework plan at the
budget presentation

FRAMEWORK FOCUS



PREVENTING HOMELESSNESS

1,738 people experienced homelessness for the **first time** in FY 2025



GUIDING PEOPLE OFF THE STREETS

1,327 unsheltered neighbors engaged in FY 2025 did not move to shelter or housing



KEEPING PEOPLE IN HOUSING

609 people accessed a shelter but returned to homelessness in FY 2025

RESPONSE SYSTEM INTERVENTIONS

PREVENTING HOMELESSNESS

**Current System Capacity:
5,155 Households***



Short-term Assistance

Financial assistance and services to keep people housed



Diversion and Rapid Exit

Immediate solutions to prevent shelter entry or quickly exit



Housing Vouchers

Early connection to rental subsidy for long-term affordability



Street Outreach

Engaging neighbors living unsheltered



Site Abatement

Addressing public health and safety issues within unsheltered areas



Day Center

A safe place with basic services and resources



Mental Health Treatment

Access to therapy and support services



Emergency Shelter

Immediate, short-term housing and safety



Interim Housing

Transitional Housing and Rapid Rehousing assistance



Housing Vouchers

Rental assistance for long-term affordability



Permanent Supportive Housing

Long-term housing with ongoing wrap-around services

GUIDING PEOPLE OFF THE STREETS

**Current System Capacity:
2,700 Shelter Beds**

KEEPING PEOPLE IN HOUSING

**Current System Capacity:
5,991 Households**

***Does not include 11,000 Housing Choice Vouchers that are outside homeless response system but an important strategic consideration**

\$4M

**FY 2026
CITY INVESTMENT**

\$19.8M

**FY 2026
CITY INVESTMENT**

\$6.7M

**FY 2026
CITY INVESTMENT**

HOMELESS RESPONSE PARTNERS



CITY OF SAN ANTONIO

- Planning and Policy Development
- Public Safety
- Coordination and Facilitation
- Financial Investment
- Direct Services

CLOSE TO HOME

- HUD designated lead Continuum of Care agency
- Program evaluation and monitoring
- Data system governance

PARTNERS

- Nonprofit service providers
- Faith-based organizations
- Health providers
- Funding agencies
- Criminal justice system



PREVENTING HOMELESSNESS

GOAL

Reduce number of new homeless individuals annually through prevention and early intervention services ensuring homelessness is rare

GAP

Support an additional
1,738 individuals
with rental assistance

STRATEGIES

1. Upstream individual and family engagement to assess root causes of housing crisis and create stability by connecting:
2. Standardizing case management across the provider network
3. Explore Donor Advised Funds as an ongoing source of rental support (e.g., vouchers)

- Affordable Housing
- Behavioral Health

- Early Childhood Education
- Workforce Development

GUIDING PEOPLE OFF THE STREETS

GOAL

Increase capacity to place unhoused in shelter and increase emergency shelter beds to ensure homelessness is brief

GAPS

1,327 unsheltered neighbors

- 550 emergency shelter beds
- 174 day center spaces
- Behavioral health connections to outreach and abatements
- Enhanced TXDOT coordination

STRATEGIES

- Encampment decommissioning focus
- Outreach restructuring to maximize connection to mental health services
- Workforce development connection with SA Ready to Work and day work program
- Leverage City Bond program to build shelter capacity
- Develop a Jail Diversion Center
- Support psychiatric hospital beds



KEEPING PEOPLE IN HOUSING

GOAL

Increase housing assistance for people exiting homelessness to ensure long-term stability so homelessness is nonrecurring

GAPS

- Assistance to 609 returning to homelessness and 866 unsheltered needing housing:
 - 728 units of interim housing
 - 283 vouchers
 - 464 permanent supportive housing units

STRATEGIES

- Maximize future City bonds to continue developing units
- Actively partner in strategic planning efforts with Housing Authorities and local homeless response system partners
- Explore creative funding tools in alignment with Strategic Housing Implementation Plan
- Explore Donor Advised Funds as an ongoing source of rental support (e.g., vouchers)

SUMMARY



FRAMEWORK	CURRENT CAPACITY	GAP
PREVENTING HOMELESSNESS	5,155 Households	1,738 Households
GUIDING PEOPLE OFF THE STREETS	2,699 Beds	550 Beds
KEEPING PEOPLE IN HOUSING	5,991 Households	1,475 Units*

*to serve 609 people returning to homelessness and 65% of unsheltered population with housing needs



Next Steps

1

Implement feedback from B Session toward actionable goals to identify/align funding priorities

2

Facilitate planning sessions with internal/external stakeholders, funded partners, Bexar County, faith communities, business community, healthcare sector, behavioral health partners, funders, and criminal justice system

3

Provide final framework plan during FY 2027 budget presentation



THANK YOU!

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FY 2026 City Investment: \$30.5M

