



PROPOSED OPERATING & CAPITAL BUDGET **FY2024**

City Council “A” Session
August 10, 2023

Presented by: Erik Walsh, City Manager

**Budget
addresses City
Council and
Community
Input**

Top Priorities from our residents

- Homeless Outreach and Encampments
- Streets
- Affordable Housing
- Animal Care Services
- Police Services

FY 2024 Employee Compensation and Benefits

13,682 City Positions

Civilian Compensation

\$36.5 Million

- ✓ 4% Across the Board
- ✓ Begins Compression Adjustments
- ✓ \$17.50 to \$18.00 Entry Wage Adjustment
- ✓ No Increase to Healthcare Premiums

Uniform Police & Fire

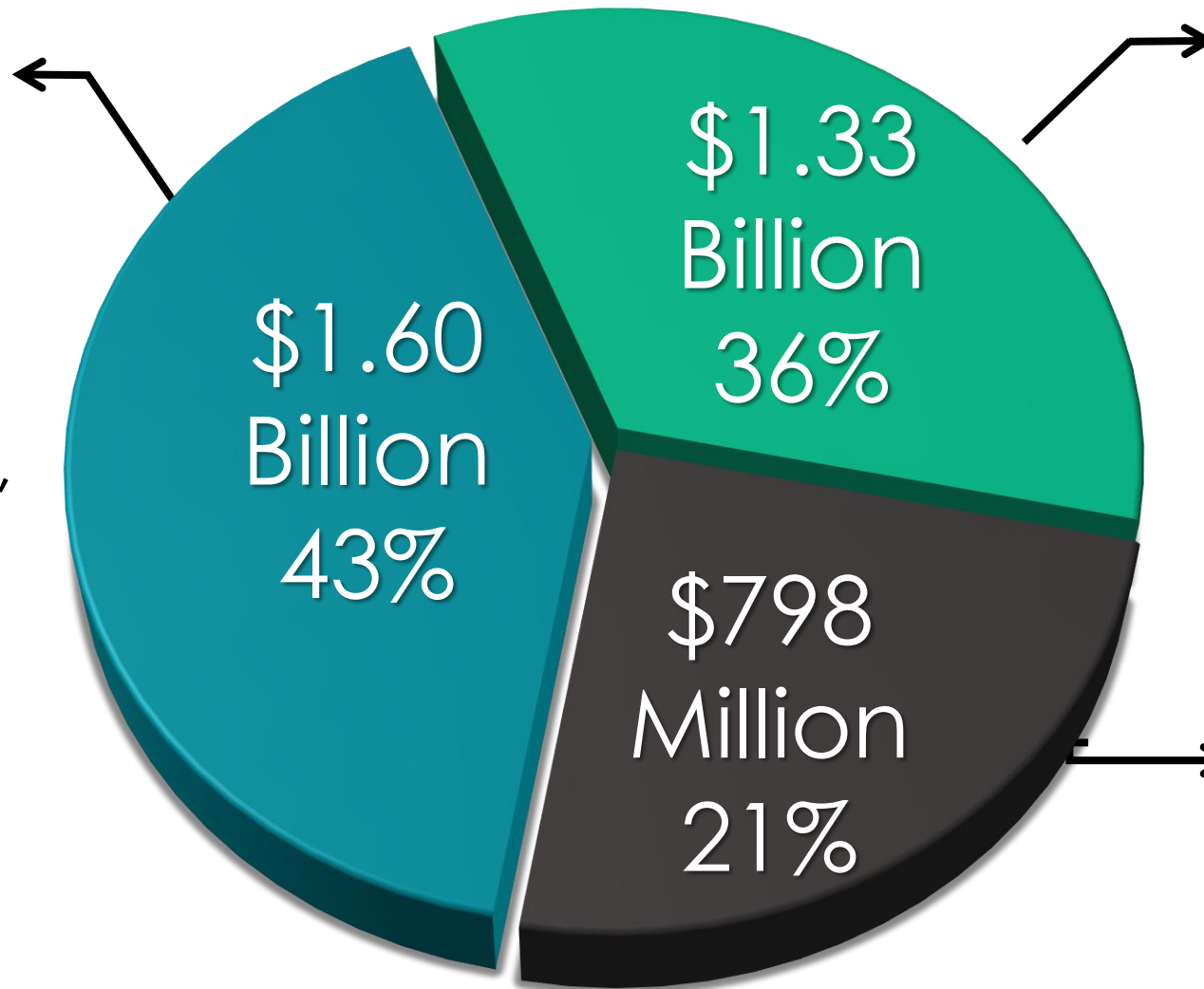
\$18.6 Million

- ✓ Consistent with Collective Bargaining
- ✓ Police – 3.5% Salary Increase
- ✓ Fire – 2.5% Salary Increase with 0.5% Lump Sum

FY 2024 Proposed Total City Budget \$3.7 Billion

General Fund

Supports most basic City services: Police, Fire, Public Works, Parks, Library




Restricted Funds

- Airport Fund
- Development Services
- Hotel Occupancy Tax
- Solid Waste
- Grants


Capital Program

- 2022 bond projects
- Airport projects

Year-over-Year Growth in the General Fund



ADOPTED
OPERATING & CAPITAL
BUDGET **FY2023**



\$1.51 Billion



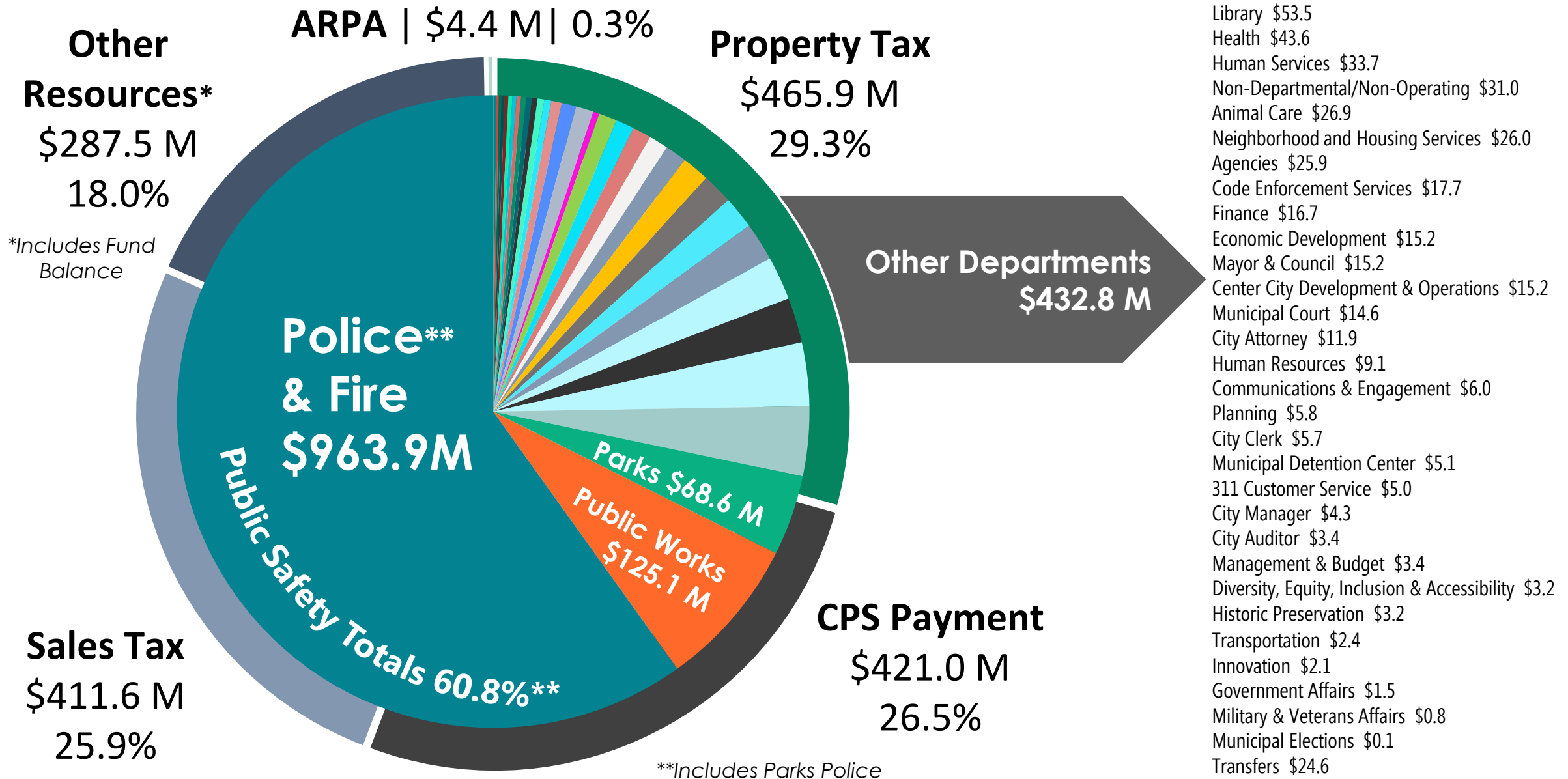
PROPOSED
OPERATING & CAPITAL
BUDGET **FY2024**



\$1.60 Billion

5.3%
increase
overall

FY 2024 General Fund Budget: \$1.6 Billion



General Fund Revenues

Revenue	FY 2023 Adopted	FY 2023 Estimate	FY 2024 Proposed
Property Tax	\$434.8	\$431.6	\$465.9
City Sales Tax	387.5	395.7	411.6
CPS Energy	391.8	416.8	421.0
CPS Energy – One Time	0.0	7.6	0.0
Other Revenues	221.6	249.9	242.0
ARPA	16.5	16.5	4.4
Total	\$1,452.2	\$1,518.1	\$1,544.9

FY 2024 Proposed Budget Focuses on Four Key Areas



Provides
Property Tax
Relief

Keeps San
Antonio
Safe



Enhances
Quality of
Life

Improves
Customer
Service



Property Tax Relief

\$134.5 Million in Forgone Revenues

Increases Homestead from 10% to 20%

Maintains \$85,000 exemption for Seniors and Disabled

Over 65 Property tax Freeze

Implements San Antonio Volunteer Exemption for Seniors



Property Tax Rate

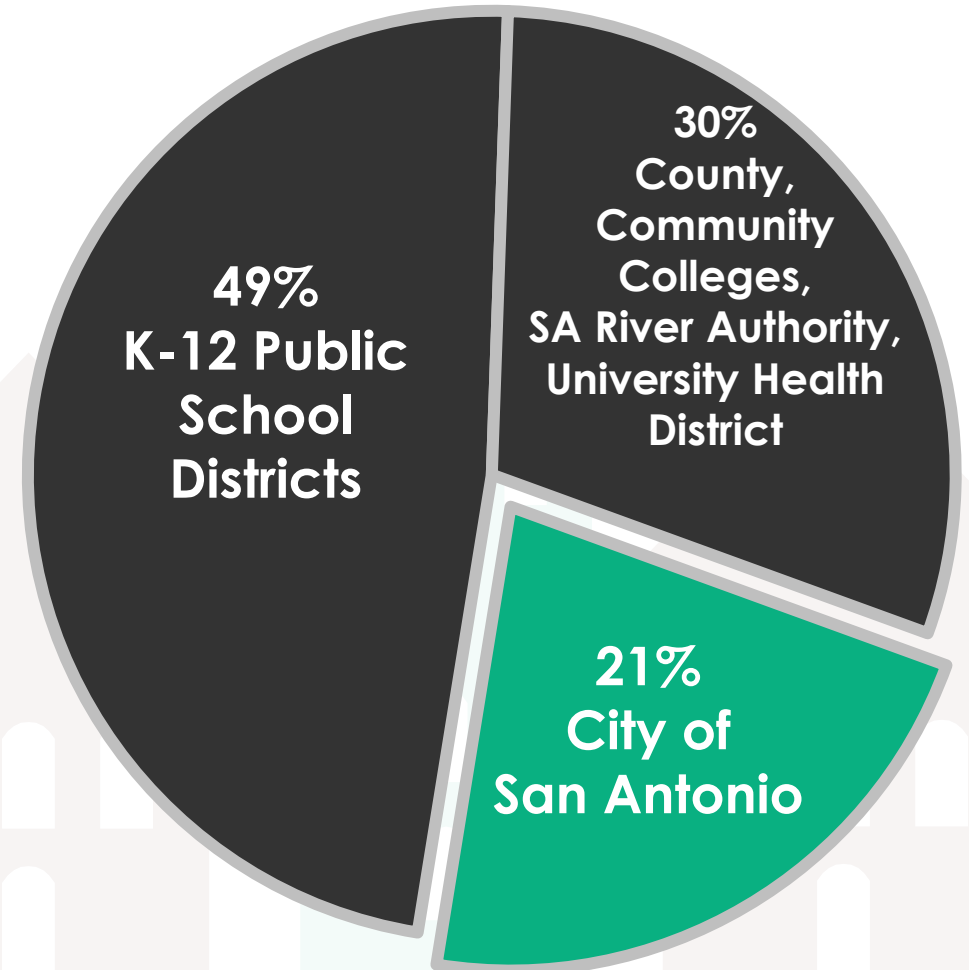
Slight Property Tax Decrease

Taxable Value Growth	FY 2023	FY 2024
Base Values	8.6%	5.3%
New Values	1.9%	2.1%
Total	10.5%	7.4%

Property Tax Rate	54.161	54.159
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- Uses additional property tax increment
- Impact of taxable value lost since Trial Budget: \$3.2 million

Distribution of Property Tax Bill



Keeping San Antonio Safe: Animal Care Services - \$26.9 Million

**Adds \$460,000 for
7 New Positions for Enforcement & Compliance**

Bite Cases

- 3,500 bite cases annually
- 5 new positions
- Response time reduced by 47%;
from 30 hours to 16 hours

Dangerous Dogs Compliance

- 2 new positions to increase
inspections
- Dangerous dogs' compliance
improved from 55% to 80%

Keeping San Antonio Safe: Animal Care Services - \$26.9 Million



Adds \$1.1 Million
8 New Positions to respond to critical calls

- Critical calls include Aggressive Dogs, Neglect and Cruelty
- Year 1 of 3-year strategy to respond to all 50,000 critical calls
- In FY 2024, response rate increases to 64% of all calls from 44%

Keeping San Antonio Safe: Fire - \$372.3 Million

A white San Antonio Fire Department ambulance is parked outdoors. The text "SAN ANTONIO FIRE DEPARTMENT" is printed in red on the side of the vehicle. The number "35" is also visible in red. The ambulance is partially obscured by a semi-transparent grey box containing text.

**Adds \$4.6 Million
32 New Uniform Positions**

Emergency Medical Services

- 1 additional EMS unit and 12 paramedics
- Adds hours to Peak EMS unit to increase coverage to South San Antonio

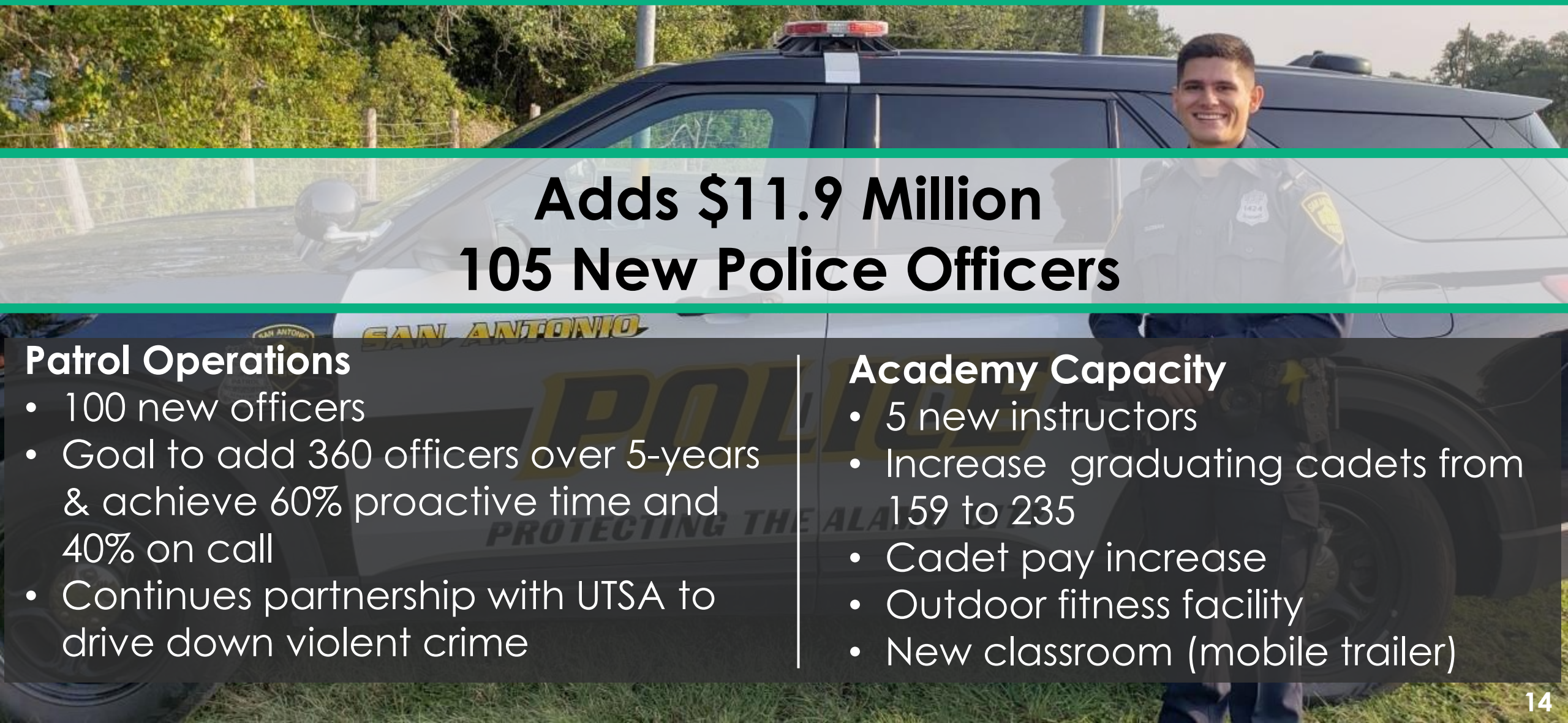
Operational Support

- 16 new firefighters for existing programs
- 4 new firefighters for the International Airport

Community Programs

- Safe Baby Boxes at 12 fire stations
- Adds resources to maintain Opioid Program Crisis Response Team

Keeping San Antonio Safe: Police - \$570.6 Million



**Adds \$11.9 Million
105 New Police Officers**

Patrol Operations

- 100 new officers
- Goal to add 360 officers over 5-years & achieve 60% proactive time and 40% on call
- Continues partnership with UTSA to drive down violent crime

Academy Capacity

- 5 new instructors
- Increase graduating cadets from 159 to 235
- Cadet pay increase
- Outdoor fitness facility
- New classroom (mobile trailer)

Quality of Life

Homeless Encampments and Prevention



Adds \$1.4 Million 4 New Positions and Resources

Prevention

- 2 new positions
- 300 individuals diverted
- More awareness for collective homeless response system & proactive neighborhood engagement

Shelter 400 individuals

- Leverage low barrier shelter funded with ARPA
- Utilize permanent supportive housing units (Towne Twin Village & Hudson) and other housing opportunities funded with federal dollars

Address Encampments

- 700 encampments
- Calls for service addressed in 2 weeks
- 2 new outreach positions
- More resources for solid waste cleanups

Enhance Quality of Life

Affordable Housing

Adds \$41.2 Million
\$5.3 Million more than FY 2023 due to grants

- Continues implementation of Strategic Housing Implementation Plan
- Continues Property Tax Education Campaign
- Add \$250,000 affordable housing campaign to inform residents
- 2022 Bond Program continues with \$36 million projected spend in FY 2024

Enhance Quality of Life: Animal Care Services - \$26.9 Million



Adds \$2.0 Million

14 New Positions, more spay & neuter, rescues & adoptions

Spay & Neuter Surgeries

- 44,000 surgeries; increase from 25,000 this year

Admin Support

- 3 positions for contracts, data & facilities

Rescues

- 1,500 more rescues for total of 11,000
- Increase incentives for rescue partners from average \$84 to \$200 per pet
- 1 position for transports

Adoptions

- 1,500 more adoptions for total of 6,500
- 1 position for pet behavior assessment
- 4 positions for adoptions
- 5 positions for vet exams within 24 hours for all pets

Enhance Quality of Life

Street Maintenance & Pavement Markings

Street Maintenance

\$116 Million



1,458

Street Projects in FY 2024

Pavement Markings

\$11.3 Million



**Increase maintenance
cycle from every 5 years to
every 3 years**

Enhance Quality of Life Sidewalks

\$22 Million Investment

Repairs, Construction, and Condition Assessment

\$21.5 Million for Sidewalk Repair/Construction

- \$7 Million for repairs
 - 16 miles repaired, 43 usable miles
- \$14.5 Million for new sidewalks
 - 29 new miles

\$500,000 for Sidewalk Index

- \$1.5 Million over 3 years
- Identify deteriorated sidewalk segments
- Develop prioritization rating

Enhance Quality of Life

Non – Service Alley Maintenance

\$1.35 Million Total Investment
Address alleys with D and F ratings

- 3,522 Non-Service Alleys in San Antonio
- 412 Alleys with no utilities
- Plan to address all alleys by 2026 will be developed
- FY 2024 focuses on repairing 80 alleys with the worst debris, potholes, and overgrown vegetation

Enhance Quality of Life

Metro Health - \$98.6 Million



Adds \$3.5 Million
6 New Positions

- **Continue SA Forward Plan**

- Year 3 of 5-year strategic plan to address most pressing health issues
- Historically funded through grants, shifts \$3.2 million to General Fund as grants expire

- **Tuberculosis Response**

- 6 positions to enhance investigations and contact tracing: \$321,000

- **Continues UT Health Partnership**

- Ensure Health and partners work collectively. First student cohort in fall of FY 2024

Enhance Quality of Life Library - \$53.5 Million

Adds \$6.2 Million Library Materials and Building Improvements

- **New Library Materials - \$541,000**
 - Adds 14,600 books and materials to Library circulation
 - Refreshes collections at Las Palmas Library
- **Maintenance and HVAC replacements at 8 libraries - \$5.7 Million**

Enhance Quality of Life

Parks and Recreation - \$124 Million

Adds \$2.1 Million
16 New Positions

- **Operating Expenses for completed Capital Projects - \$1.0 Million**
 - 11 Positions to maintain Hemisfair Civic Park, Alamo Plaza, and other 2017 Bond Program Parks
- **Wheatley Heights Sports Complex - \$714,000**
 - 5 Positions to maintain and support 250 events annually
- **City Cemeteries maintenance - \$228,000**
 - Fence repairs and increases mowing from every 3 weeks to every 2 weeks
- **Vacant Green Spaces - \$150,000**
 - Neighborhood Partnerships to activate vacant green spaces

Enhance Quality of Life

Small Business and Economic Development

Small Business Support

- **\$2 Million** for Small Business
 - Construction mitigation
 - Continues supports to small, minority, and women-owned businesses public procurement opportunities
 - 0% interest loan buy down program

Economic Development

- **\$2.5 Million** for City Fee Waivers
- **\$1.5 Million** for Inner City Investment
- **\$6.5 Million** for Business Economic Development Opportunities

Enhance Quality of Life Resiliency, Energy Efficiency, Sustainability

\$11.9 Million Investment

- Urban Heat Island: Cool Pavement - \$2.0 Million
- Grants to Community Organizations - \$2.5 Million
- Low Income Weatherization - \$1.0 Million
- Leverage Funding for grant opportunities - \$3.0 Million
- Business Incentives - \$1.5 Million
- Office of Sustainability and other support- \$1.9 million
- City electric vehicle program

Improve Customer Service

311 Customer Service- \$5.0 million

Adds \$158,000
3 New Positions for 311

Creates Quality Assurance Team

- Ensure satisfactory outcomes of residents' 311 calls
- Follow up with appropriate department to advocate on behalf of residents
- Facilitate resolution for repeat issues

Customer Service

Good Neighbor and Dangerous Assessment Response Team

\$332,000 Investment
4 New Support Positions

- **Good Neighbor Program**

- Addresses single residential properties with 12 or more calls (911 and 311) in the past 90 days
- Multi-departmental coordinated approach
- Enforcement and/or connection to services

- **Dangerous Assessment Response Team**

- Targets and abates commercial and residential nuisance properties that have documented history of habitual criminal or code violations of at least two years

Improve Customer Service Enhanced Library Cards



LIBRARY CARD



EXP: 12/25/2028
DOB: 12/24/1996

Smith, Jane

Central Library
600 Soledad St.
San Antonio, TX 78205



21551051270459

- **Enhanced Library Card - \$37,400**
 - Card will be available at 29 branches

Solid Waste Department: \$148.8 Million

- Provides trash, recycling, organic, brush and bulky collection
- 370,000 homes served twice per week
- Received a high customer service satisfaction rating
- Cost of service has increased since FY 2019 with no increases to monthly fees



Proposed Solid Waste Monthly Fee Increase

- Rate increase needed to maintain level of customer service expected
- No increase to small cart proposed

	FY 2023	FY 2024	Monthly Increase
Small Cart – 48 Gallons	\$14.76	\$14.76	\$0
Medium Cart – 64 Gallons	18.76	19.76	1.00
Large Cart – 96 Gallons	26.76	30.25	3.49

	FY 2023	FY 2024	Monthly Increase
Environmental Fee	\$1.74	\$3.00	\$1.26

San Antonio International Airport - \$135 Million

Pandemic Recovery

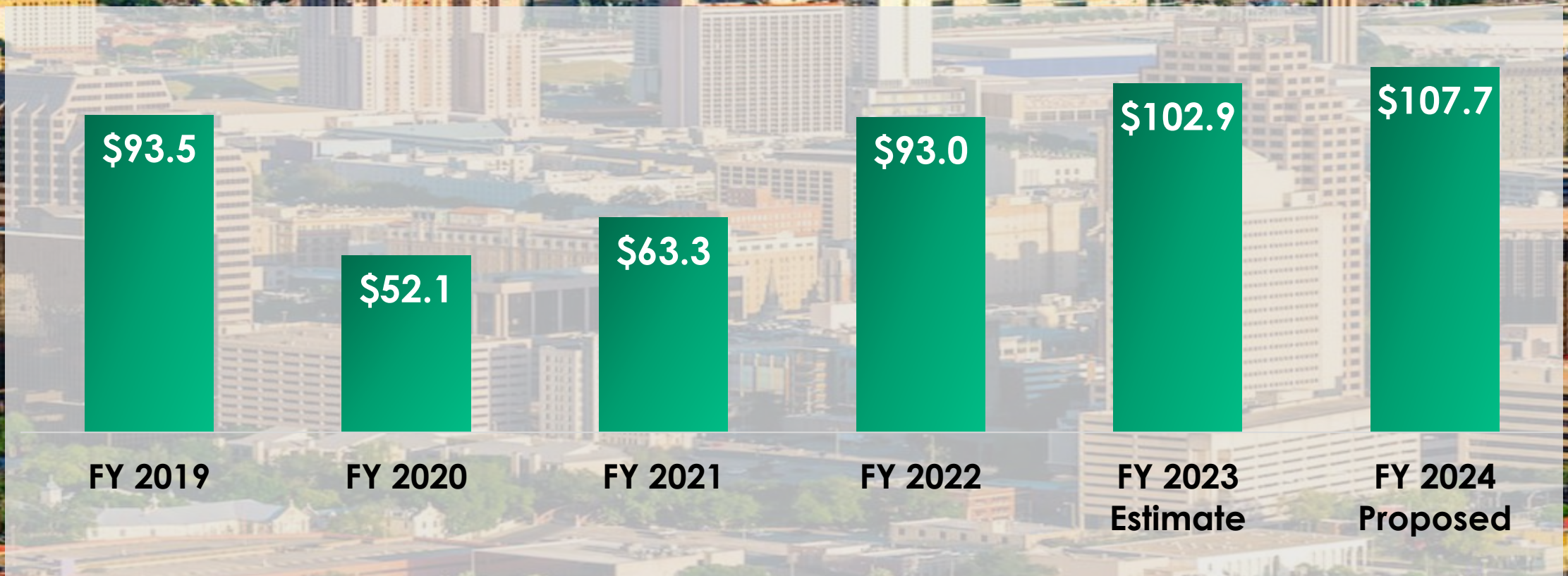
- Outpaced pre-pandemic passengers in May 2023
- FY 2024 Projected Passengers – 10.9 Million

Airport Terminal Development Program

- \$1.4 Billion investment in Airport over five years to build new terminal

Annual HOT Related Revenue (\$ in Millions)

Hotel Occupancy Tax Revenues Higher than FY 2019 - (\$ in Millions)



Arts and Culture: \$12.6 Million



- Continues investment in Art Agencies and increases funding for Arts Maintenance
- Arts maintenance program of \$650,000 annually will maintain about 25 pieces each year
- Will develop comprehensive inventory and maintenance plan in FY 2024

Capital Budget: \$798 Million Highlights

- New Airport Terminal Development Project
- 2022 Bond Program
- Design for five drainage projects on Hazard Mitigation plan
- Edwards Aquifer

2022-2027
BOND
PROGRAM
City of San Antonio



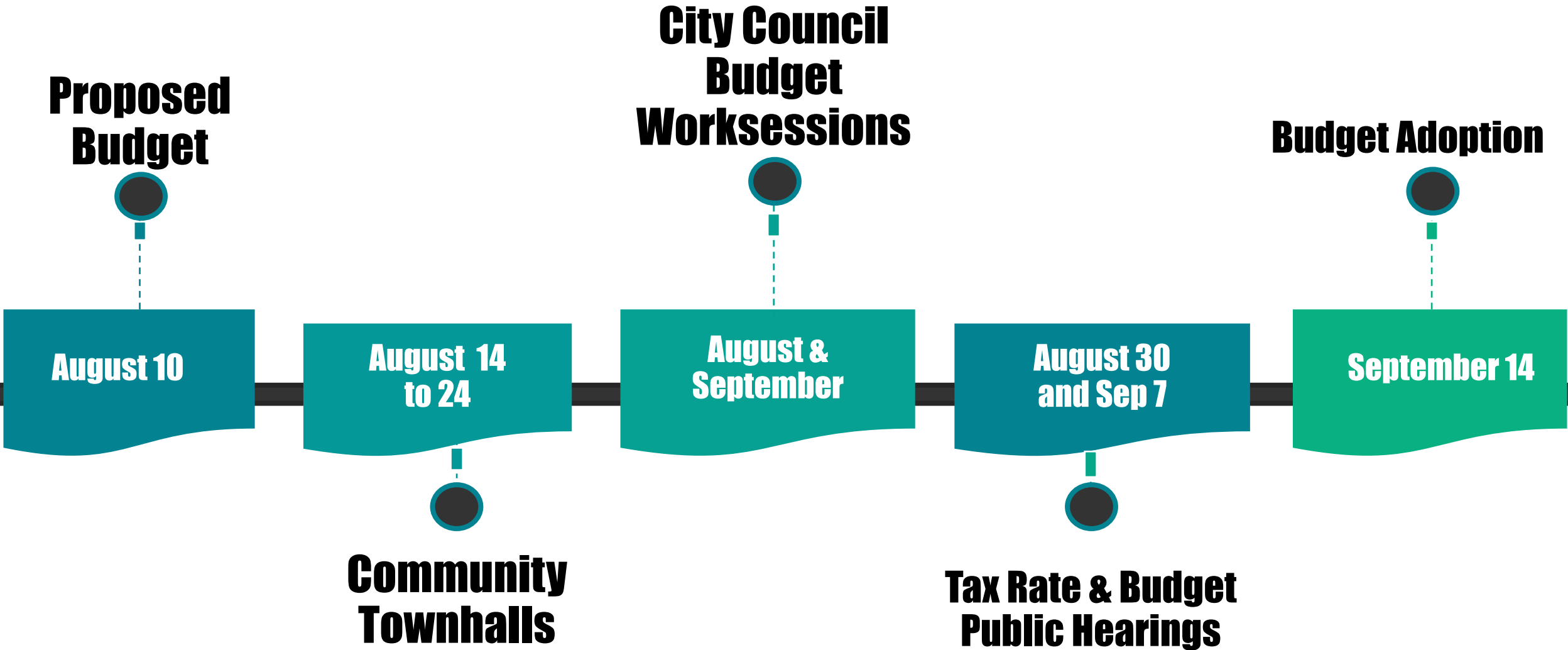
Enhance Quality of Life American Rescue Plan Act (ARPA)

On Track to Spend ARPA Funds by Dec. 2026

Total Awarded	Spent through June 30, 2023	Remaining Plan through Dec. 2026
\$326.9 Million	\$174.0 Million	\$152.9 Million

- **Recent Highlights**
 - Non-Profit Social Services, Youth, Seniors, and Mental Health contracts approved by City Council in June 2023
 - COVID-19 construction grants awarded \$2.45 million to 91 small businesses located in commercial corridors

FY 2024 Budget Timeline





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